

PRO FORMA GUIDES PTP SPENDING

The passage of the People's Transportation Plan (PTP) in November 2002 brought about two complimentary agendas in Miami-Dade County: the interests of citizens, and government officials overseeing those interests.

Specifically, Miami-Dade County citizens were looking toward the realization of long-awaited transportation improvements that the passage of the half-penny transportation surtax was expected to bring. Conversely, County transportation officials and analysts were calculating the expected surtax proceeds and planning how the tax proceeds would be used to implement the transit and roadway projects in the PTP.

To meet the needs of citizens and County officials, administrators needed a method of estimating or forecasting tax collections and costs of transportation equipment, buildings, and construction for PTP projects over the 30 year lifetime of the program, and a timeline for completing scheduled projects.

The forecast module used by most finance professionals to estimate future income or expenses is best known as a pro forma statement or pro forma forecast or estimate. The term pro forma has Latin roots and literally means "as if", but the modern usage defines it as a presentation of data based on assumptions of future expectations.

Developing a pro forma for funding and implementing PTP projects seemed the best option to produce an implementation plan for completing these projects. The PTP pro forma is a flexible financial planning tool that contains estimations of revenue and expenditures set by the County to establish a projected implementation schedule and fund-

ing scenario for completing these projects. The primary assumptions in the PTP pro forma are that over time, the local, federal and state governments will provide a certain level of funding particularly for operations and project development. It also predicts a level of income from surtax proceeds, operating assistance, financing mechanisms such as bond sales, and interest income and grants.

Miami-Dade Transit (MDT) developed the initial PTP pro forma in 2003 which included bus, roadway and rail improvements promised to the public. It has been updated annually by (MDT), based on the parameters and other input provided by the Public Works Department and the Office of the Citizens' Independent Transportation Trust. The annual revision is a mechanism to make the necessary adjustments to the plan in response to changes in conditions that impact PTP projects. Some examples are costs for materials and labor shortages are among the factors behind increases in capital cost estimates.

As with any financial projection, the pro forma is based on the fiscal conditions that exist at the time it is completed and then projected forward according a realistic multiplier. It's not an easy task to predict conditions 30 years into the future, but the PTP pro forma gives project managers and financial planners a good estimate of future conditions. It is a guide for implementing projects, and hopefully, offers assurance to the public that surtax funds are being applied to transportation projects as promised.

The current pro forma and archived copies of previous versions are available on the CITT website at www.miamidade.gov/citt or by calling the Office of the Citizens' Independent Transportation Trust at 305-375-1357 or Miami-Dade Transit at 305-375-5675.

A Message from the Chairperson



Miles E. Moss, P.E.

I'm always delighted to share some thoughts on a subject I care deeply about, and in this case it is the Citizens' Independent Transportation Trust's (CITT) role in implementing the People's Transportation (PTP). The PTP was developed during the campaign to gain voter approval for the transportation surtax in 2002, and it closely reflects the transportation needs of the community as they were articulated at the time.

As many of you know, the CITT was created to monitor expenditure of surtax revenue and to recommend necessary amendments to the PTP. That the capability to amend the PTP is

included in the enabling legislation, leads quite naturally to the assumption that it was designed to be modified when needed in order to, among other things, support better coordination of the transit and transportation projects it contains.

Over the last four years, the CITT has approved 15 amendments to the PTP. This action has resulted in improved transit service, refurbishing and purchasing new rail vehicles, funding transportation service for the disabled and, most recently, funding for a public education campaign promoting short-term solutions to alleviate traffic congestion, as part of the MOVN (Meeting Our Vehicular Needs) initiative.

The first public education campaign, *Move It Yes You Can*, was launched on May 1, 2007, and its tri-lingual messages have appeared on local television, radio, billboards, transit vehicles and various print media.

This initial component focuses on the Florida law that requires motorists to move accident vehicles from traffic when it is safe

and feasible to do so in order to facilitate optimum traffic flow. Another MOVN initiative that will soon be in the public eye is *Don't Block the Box*, which brings extensive multi-media outreach that encourages motorists not to enter intersections unless they can make it through before the traffic light turns red. All of these initiatives are aimed at preventing needless gridlock and keeping traffic flowing freely on our roads. The CITT is proud to have been part of bringing this outreach program to the public.

I believe that the key to realizing the community's vision of a comprehensive and coordinated public transportation system is full implementation of the PTP. The path to the goal has never been straight or uncomplicated, but I hope that both the County and the community can agree on some common objectives that will take us there. Even with all the challenges of implementing a multi-billion dollar transportation program, we can look forward to even greater success in the future.

CITT MEMBERS SWORN IN



Miles E. Moss, P.E. and Jorge E. Cueto, Esq. are sworn in by Assistant County Attorney Bruce Libhaber



New CITT member, Peter L. Forrest takes the oath of office

Jorge E. Cueto, Esq., Miles E. Moss, P.E. and Peter L. Forrest were sworn in as the Citizens' Independent Transportation Trust (CITT) members appointed by Commissioner Joe A. Martinez, District 11, Commissioner Javier Souto, District 10 and Commissioner Rebecca Sosa, District 6. Mr. Cueto and Mr. Moss took the oath of office at the monthly CITT meeting on May 30, 2007 and Mr. Forrest on June 27, 2007. Assistant County Attorney Bruce Libhaber administered the oath of office to all the members.

Mr. Cueto is an Assistant State Attorney assigned to the Public Corruption Unit and also a former Miami-Dade Police Officer. Though new to the CITT he is not new to civic involvement having served as a member of the Board of Directors of the Advocate Program. He is well prepared to deal with the many transportation issues that come before the CITT, and expressed that his experience at the Miami-Dade Police Department has helped him to understand the importance of efficient transportation for daily management of traffic and during times of disaster.

Initially appointed to the CITT in 2004, Mr. Moss was sworn in for a second term on the CITT. He is President of his own consulting firm, Miles Moss & Associates, which specializes in forensic engineering. He is a member of several professional

organizations including the Institute of Transportation Engineers, the Society of Professional Engineers and the Academy of Forensic Engineers. Mr. Moss came to the CITT with an impressive record of civic activism having served as a member and Chairman of the Citizens' Transportation Advisory Committee and as a founding member and past President of the Kendall Federation of Homeowner Associations for many years.

Mr. Peter L. Forrest is a former County employee who has been retired since 1992. Over the years, he has been active in the community serving as a volunteer to several community agencies including Foster Care Review, Neighbors 4 Neighbors and Prison Visitation and Support. He holds a Bachelor of Arts in Public Administration from the University of Florida where his studies also included land use management.

Mr. Forrest was appointed to the Citizens' Independent Transportation Trust in 2007, and he sought the nomination to help implement the goals of the CITT and enhance the economy of the South Florida community.

These CITT members will serve four year terms that will end in 2011 and are eligible to reapply for additional terms.

CITT WEBSITE GATEWAY TO PTP INFORMATION



The public can navigate to the website for the Citizens' Independent Transportation Trust (CITT) at www.miamidade.gov/citt for the latest information on the CITT and the People's Transportation Plan (PTP). Visitors to the site can download the CITT Quarterly Reports, view meeting agendas and minutes, read the latest version of the *CITT Insider* newsletter, examine financial reports and download an application to apply for a seat on the CITT.

Interactive links on the site allow visitors to browse through the archive of resolutions and PTP amendments approved by the CITT and go to the websites of major transportation agencies in the South Florida region to learn about current and planned programs.

CITT is committed to providing accurate, up-to-the-minute information that is easy for the public to access. We welcome your suggestions, inquiries and comments.

CITT Hosts Annual Municipal Workshop

The CITT hosted the annual Municipal Transportation Workshop on June 29, 2007. More than 30 municipal officials from Homestead to Golden Beach and from Miami Lakes to Miami Beach convened for the workshop, which provided a forum for a lively exchange of information and ideas among officials representing the 31 municipalities that receive a 20 percent pro rata share of the transportation surtax funds dedicated to eligible municipalities. The workshop also allowed CITT staff to communicate directly with municipal officials to discuss program requirements and listen to their concerns.



Jorge de la Nuez from the City of Hialeah is greeted by CITT staff at registration desk



CITT staff ready to greet participants of the annual Municipal Transportation Workshop



CITT member Dr. Anna E. Ward converses with Carol Aubrun and Slaven Kobola, both representatives from the City of South Miami



CITT member Hon. Anna E. Ward, Ph.D., Assistant County Attorney Bruce Libhaber, and CITT Executive Director Nan Markowitz discuss the role of the CITT



Nestor Toledo, CITT Municipal Liaison, discusses key points of municipal transportation issues with workshop participants



Bruce Libhaber, Assistant County Attorney, addresses the legal background of the Municipal Component



Peter Lombardi, Village Manager of the Village of Pinecrest with Robert Williams from the City of Miami Springs



James J. Kay, City of Coral Gables shares his experiences in operating a municipal circulator service with the other workshop participants

CITT Participates in COMTO Conference

CITT participated in the 36th annual Conference of Minority Transportation Officials (COMTO) hosted by Miami-Dade Transit at the Intercontinental Hotel. CITT had a booth in the Red Carpet Exhibit Hall. CITT Executive Director Nan Markowitz, and staff member Maria Johnson served on the conference planning committee.



CITT Executive Director Nan Markowitz (right), CITT Community Outreach Coordinator Patrice Koonce Rosemond and CITT Intern Christina Evans at the 36th Annual COMTO Conference

Commissioner Dorrin D. Rolle, District 2, with CITT Intern Christina Evans



CITT INSIDER

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