



**MIAMI-DADE COUNTY
FINAL OFFICIAL MINUTES
Naranja Lakes Community Redevelopment
Agency (CRA)**

South Dade Government Center
Room 203
10710 S.W. 211 Street
Miami, Florida

December 15, 2008
As Advertised

Harvey Ruvin, Clerk
Board of County Commissioners

Kay Madry Sullivan, Director
Clerk of the Board Division

Jill Thornton, Commission Reporter
(305) 375-2505



**CLERK'S SUMMARY AND OFFICIAL MINUTES
NARANJA LAKES
COMMUNITY REDEVELOPMENT AGENCY (CRA)
DECEMBER 15, 2008**

The Naranja Lakes Community Redevelopment Agency (CRA) Board convened in the South Dade Government Center, 10710 S.W. 211 Street, Room 203, Miami, Florida, at 6:00 p.m., on December 15, 2008; there being present upon roll call: Chairperson Nina Betancourt, Mr. Rene Infante, Mr. Moe Hakssa and Mr. Stuart Archer; (Mr. Danny Lipe was late); (Mr. Kenneth Forbes, Mr. Parsuram Ramkissoon and Ms. Marleen Volkert were absent); Staff members present were: Mr. Jorge Fernandez, Offices of Strategic Business Management (OSBM) Coordinator; and Deputy Clerk Jill Thornton.

I. Meeting Call to Order and Roll Call

Chairperson Betancourt called the CRA Board meeting to order at 6:05 p.m., and noted as a quorum was not yet present, informational items would be heard first.

There being no objection, the following agenda item was considered out of order.

IV. Open Forum for Public Comments

Chairperson Betancourt opened the floor for public input and the following person(s) appeared:

Mr. Phillip Murray, 13248 SW 256th Terrace, Naranja, appeared before the CRA and wished everyone a happy holiday. He also congratulated Miami-Dade Police Department Sergeant Hernandez and his team for a 3.36% reduction in crime in the Naranja area. Mr. Murray questioned how Ms. Bach, Economic Development Coordinator for the CRA, planned to facilitate more community involvement at CRA meetings and to inform the general public of public outreach activities. Mr. Murray referenced the County Manager's Memorandum regarding the NLCRA FY2008-09 Budget, contained in tonight's agenda packet, and questioned its language, on handwritten page 2, reflecting a \$100,000 allocation for a Residential and Commercial Grants Program.

Mr. Archer noted the CRA anticipated future CRA meetings being held at the new Community Center in Naranja Lakes and more community participation, once this facility opened. He noted the opening of the facility would be advertised.

Mr. Hakssa advised that he spoke with representatives of First Union Bank in Naranja Lakes regarding CRA meetings being held at the bank until the new community center opened, to bring the meetings closer to the community.

Regarding Community Outreach, Chairwoman Betancourt noted when the subcommittee interviewed Ms. Bach and reviewed her proposal, the subcommittee discussed having Ms. Bach serve as a conduit for sharing information between the community and the CRA. Regarding the

Residential and Commercial Grants Program, Chairperson Betancourt noted, although the CRA now had someone who could better administer the grants programs, the criteria for awarding the funds had not yet been established.

Mr. Infante noted that issue was discussed by the Redevelopment Plan Review Subcommittee, and the outcome of those discussions would be addressed later tonight, under Agenda Item New Business.

Mr. Leonard (Len) Anthony, 14820 Naranja Lakes Boulevard, Apt. PH, appeared and expressed concern with only minimal improvements in the CRA District visible to the community. He also expressed concern with the Redevelopment Plan Review Subcommittee meeting not being publicly announced, and noted he would have attended, had he been aware of it. Mr. Anthony also noted he was unaware of the community facility being developed at SW 272nd Street, and understood that a community facility would be built at the intersection of SW 145th Avenue and Naranja Lakes Boulevard. He requested a continual status report on the development of community facilities within the CRA boundaries be provided to the community.

Mr. Anthony also expressed concern with the CRA not addressing re-zoning activities that impact the CRA's Redevelopment Plan. He stated he felt the CRA's interest should encompass all of the development occurring in the area. He noted he was amazed to see a huge storage facility being developed near the Naranja Lakes Shopping Plaza, since he had not heard any discussion regarding this development at CRA meetings. He further noted he had not heard the outcome of the proposed ordinance creating the Leisure City Community Urban Center (CUC), or whether the letter drafted by the CRA's Legal Counsel had any impact on the County Commission's decision. Mr. Anthony said he felt the name of this CUC should remain as the Naranja Lakes Leisure City CUC, as discussed in the planning stages for many years. He also expressed disappointment with the CRA for not addressing community issues in a major way.

Seeing no one else wishing to speak, Chairperson Betancourt closed the public hearing, and asked staff to clarify the advertisements of subcommittee meetings.

Mr. Fernandez responded that all committee and subcommittee meetings were advertised on the County's calendar, which was sufficient notice pursuant to the advice of the County Attorney's Office (CAO).

Chairperson Betancourt suggested those persons interested in attending subcommittee meetings should regularly check the County's calendar, which was available on the County's website at www.miamidade.gov. She questioned staff whether the facility being built at SW 272nd Street was identified in the scope of the improvements plan as a community center to be developed at that location. Chairperson Betancourt also asked staff for clarification regarding re-zoning activities within the CRA District.

Mr. Fernandez noted he failed to include this month's updated report on re-zoning activities in tonight's agenda packet, as well as the Mandarin Lakes Sales and Closings report from D.R. Horton Builders, but affirmed that the facility being built at SW 272nd Street was identified in the plan of improvements as a community center.

In response to Mr. Anthony's comments concerning a storage facility being built near the Naranja Lakes Shopping Plaza and re-zoning activities, Mr. Fernandez pointed out that if the property was already zoned for that purpose, it would not be necessary for the owner to go through a re-zoning application process, but only the permitting process. Mr. Fernandez added that it would be very expensive for the County's Building Department to provide a status report on re-zoning matters of a specific area.

Chairperson Betancourt said she appreciated Mr. Anthony's concern about that land use, but noted the CRA could do very little to prevent a storage facility from being built in the area if the underlying zoning allowed for it. She pointed out that investors or landowners usually spent much money on engineering design and plans for a particular project before initiating the permitting process. She also noted that unless a property owner was made aware of other land-use opportunities, it might be easier for the CRA to deal with prospective re-zoning issues rather than attempt to change the underlying zoning. Chairperson Betancourt suggested the CRA contemplate a mail-out to owners of unimproved land, within the CRA District's commercial zoned areas, to advise them of the CRA's redevelopment plans.

Mr. Infante noted he understood that a storage facility was not being constructed, but that an area was being opened to store recreational vehicles and trucks. He noted the issue was that the slow economy was not aggressive enough to implement mixed uses in the new Community Urban Centers and many developers were reverting back to the approved underlying zoning.

In response to Mr. Archer's comments regarding certain landscaping/irrigation requirements the County should impose for the storage area, Chairperson Betancourt noted the County's Permitting Department would require those improvements. She asked staff about the status of the proposed ordinance renaming the Naranja Lakes-Leisure City CUC as the Leisure City CUC.

Mr. Steven Zelkowitz, Legal Counsel for the CRA, advised that the purpose of the Board of County Commissioners' (BCC) Zoning Hearing on the ordinance pertaining to the Leisure City CUC was not to address the renaming of the CUC, but to approve the re-zoning overlay provided by the County's Planning and Zoning Department. He noted the name Leisure City CUC was approved over a year ago; and as indicated in his letter, he advised the CRA to address the naming issue separately and apart from that BCC meeting.

II. Approval of the Minutes

It was moved by Mr. Archer that the minutes of the November 17, 2008, CRA meeting be approved. This motion was seconded by Mr. Hakssa, and upon being put to a vote, passed unanimously by those members present.

III. Approval of Agenda

It was moved by Mr. Archer that tonight's agenda be approved, as presented. This motion was seconded by Mr. Lipe, and upon being put to a vote, passed unanimously by those members present.

V. Old Business

Community Policing

Sergeant Ozzie Hernandez, Miami-Dade Police Department (MDPD), Cutler Ridge District, provided an overview of the NLCRA Initiative Monthly Progress Report, dated December 11, 2008, and highlighted the following:

- A convicted felon was apprehended for possession of a concealed firearm near the Modello Complex.
- An individual was arrested for burglary of a vehicle, and later, confessed to committing a total of fifteen (15) vehicle burglaries within the CRA District.
- A Reside Empowering Neighborhood Enforcement Walk (RENEW) operation was conducted in the Moody Gardens Complex that was identified by the police as a calm community with a large senior population. The police found issues with lighting and an opening in the fence used by the seniors to access the nearby markets. The police reached out to management to address the lighting issues, but did not address the fence opening because its use to access nearby markets seemed to be an accepted practice.
- A stolen vehicle was recovered, but the suspect fled, and was linked to the two homes identified in the Waterside Community with residents suspected of dealing in stolen cars.

Chairperson Betancourt asked if the incident of a homeless man shot and killed on December 7, 2008, would be included in next month's police report.

Sergeant Hernandez affirmed that next month's report would include that information as well as information on the apprehension of another robbery suspect and on the Toy Drive. Additionally, he noted the police department reached out to a Hispanic association, which provided over 1,000 toys to various South Dade communities, to see if they could provide some toys to the Naranja area as well.

Update on General Old Business

Current re-zoning applications in CRA

Mr. Jorge Fernandez advised that this month's report on current re-zoning applications within the CRA District would be provided at the next CRA meeting.

Mandarin Lakes

Mr. Jorge Fernandez advised that he failed to include a copy of the Mandarin Lakes Sales and Closings report in tonight's agenda packet, but a copy of this report was e-mailed to each CRA member prior to tonight's meeting.

Infrastructure Construction

Mr. Ignacio Serralta, Construction Consultant for the NLCRA, SRS Engineering, provided an overview of the document entitled "NLCRA Construction Progress Report-December 2008," and highlighted the following:

- Canal Street Bridge – The work on Canal Street Bridge project continued to progress smoothly, with the concrete parapet walls, the deck slabs and most of the bridge structure completed. Anzac Construction, Inc was working on completing the approaches at both ends of the bridge.
- SW 140th Ave. Plaza (Civic Building) and Entrance Features – Construction of the Civic Building was progressing smoothly, with all interior walls completed, all electrical and plumbing fixtures installed, tie beams inspected and passed, and the storm drains completely installed around the exterior. The Developer anticipates this building being completed by February 2009. The landscaping contractor, Dixie Landscaping, Inc., has ordered the required pumps for the irrigation stations, and has completed the installation of the sprinkler lines along SW 140th Ave, and SW 272nd and 275th Streets.
- Request for Payment No. 29 – The request for Payment No. 29 in the amount of \$209,039.83 was submitted by the developer, and was reviewed by SRS Engineering and found to be in compliance with the improvements constructed.

Chairperson Betancourt noted the agenda usually included a presentation by Mr. Scott Hedge, Naranja Lakes Construction (NLC LLC) Representative.

Hearing no objection, the Board proceeded to consider a report presented by Mr. Scott Hedge.

Mr. Scott Hedge, Vice-President, Architecture and Planning, DeGuardiola Properties, appeared before the CRA on behalf of NLC LLC and added that all windows, doors and insulation were installed in the Civic Building, which was now ready for drywall installation. He also noted the roofing materials were loaded, but needed time to settle before the structure could be plastered. Mr. Hedge further noted the landscaping and irrigation contracts had been finalized, and he and the developer, Mr. George DeGuardiola, were working with staff to see if the company currently managing the recreation center could help manage this facility as well. Mr. Hedge noted they planned to bring back a proposal to the CRA for consideration, but suggested CRA members submit to him any ideas on the scope of services for managing this facility, so that a scope of services could be tailored once this building was completed.

Responding to Mr. Archer's inquiry whether the Civic Building included a kitchenette, Mr. Hedge stated he believed this facility included a full kitchen with a refrigerator, sink and dishwasher, but not a range for cooking food.

Following discussion, Chairperson Betancourt noted the CRA Board should consider recommendations on furnishing and maintaining this facility.

VI. New Business

Update on Naranja Lakes CRA Budget

Mr. Jorge Fernandez, OSBM Coordinator, advised that Resolution No. 36-08 pertaining to the FY2008-09 NLCRA BUDGET, was approved by the County Commission on December 2, 2008, with no discussion.

Progress Report regarding Redevelopment Plan Review Subcommittee

Mr. Lipe provided an oral report on the outcome of the Redevelopment Plan Review Subcommittee Meeting discussions. He noted Mr. Infante, Mr. Archer, and he met last week, and discussed how items the CRA previously had issues with could be moved forward quickly. He noted most of the subcommittee's discussion centered on the monies the CRA set aside to develop a Residential and Business Grants Program, and included discussion on several grants programs. Mr. Lipe recalled staff had advised the CRA that a county-administered grants program for the CRA could cost approximately 30% of the amount budgeted, which caused the CRA to delay moving forward with this program. He noted the CRA's current budget included a \$70,000 Community Development Block Grant (CDBG) and \$30,000 in funds set aside for the grants program. Mr. Lipe further noted the Subcommittee questioned Ms. Bach's capability of administering the CRA's grants program and what she would charge. He stated that based on Ms. Bach's estimated costs to administer the program to be no more than 10% of the budgeted funds, the Subcommittee recommended the CRA ask Ms. Bach to present the CRA with her proposal for administering the grants program. Mr. Lipe further noted the Subcommittee considered the type of programs that interested the CRA and how the business grants would be used and monitored. He noted the Subcommittee determined that the Mom and Pop Small Business Grant Program offered by the County Commission could be used as a model for administering the CRA's grants program.

Mr. Infante added that the subcommittee also discussed preparing a resolution by next month for approval and implementation.

Mr. Fernandez advised that he could provide each CRA member with a copy of the County Commission's Mom and Pop Small Business Grants Program requirements to consider for use as a model in developing the CRA's grants program. He suggested the CRA conduct a special meeting or workshop to determine the criteria needed to qualify for the program.

Mr. Lipe noted Ms. Bach advised that once a program was approved, it would take approximately 30 days for the program to become operational and advertised, and another 30 days for the applications to be reviewed before the funds could be disbursed. He expressed hope that the funds could be disbursed by March 2009.

Chairperson Betancourt noted, aside from the issue of administrative costs, the criteria for this program needed to be established. She suggested that either the CRA or the subcommittee conduct a workshop to determine the details and criteria needed for this program.

Mr. Lipe agreed that a workshop should be conducted to discuss the qualifying criteria for the grants program, but felt Ms. Bach had a good idea of what the CRA wanted, and suggested Ms. Bach research the various grants programs available to determine the best alternatives and present her recommendations at the workshop for the CRA's consideration. Mr. Lipe noted it was critical that the funds be distributed into the community soon, since many of the local businesses were struggling. Additionally, Mr. Lipe noted the subcommittee and Ms. Bach discussed using grant monies to help stabilize the existing businesses and discussed how the funds could best serve the needs of different communities within the CRA District.

Mr. Infante referenced a letter he provided to staff from Dr. William A. Chapman Elementary School requesting assistance from the CRA to help the school advance academic progress among underprivileged children. He noted he would like to see this school included as one of the grant recipients.

Chairperson Betancourt noted it was important that Ms. Bach be provided with a copy of this letter so she could determine whether a provision could be included in the grants program that allowed educational institutions like Dr. William A. Chapman Elementary to receive some funds.

Mr. Fernandez suggested it would be important to develop the program's criteria before awarding the funds.

Mr. Hakssa recommended the CRA's Budget include a special allocation for schools, since schools did not fall under the Business, Commercial or Residential categories.

Chairperson Betancourt noted it was possible to tailor the Neighborhood Stabilization Grants Program to accommodate this school's request. She also noted it might be a good idea for the CRA to offer at its new community facility, a program similar to the one offered by this school.

Mr. Lipe noted the subcommittee also discussed an issue of Mandarin Lakes' properties not being maintained properly by D.R. Horton Builders, and whether this issue could be addressed, legally, through the Redevelopment Agreement between the CRA and the developers.

Mr. Zelkowitz, Legal Counsel for the CRA, explained that many of the improvements funded by the CRA through the Redevelopment Agreement were infrastructure improvements on County right-of-ways that, once completed, would be dedicated to the County through the Public Works Department and would be maintained by the County. He noted the maintenance of these areas should not depend upon the Homeowners Association (HOA) and, depending upon County requirements, a bond should be in place that warrants the improvements for a few years after completion. He also explained that other areas within the development, such as common areas, would be deeded to, and maintained by the HOA. Mr. Zelkowitz noted the plat or homeowner's documents should contain a covenant that runs in favor of the County as it pertained to maintenance, and the County should have the right to step in and maintain areas not being maintained by the HOA, at the HOA's expense. He questioned whether the Redevelopment Agreement would be the appropriate approach for enforcing the HOA's obligation to maintain the common areas, but noted it would be appropriate for enforcing maintenance of those properties the CRA provided funding for.

Chairperson Betancourt noted the issue was that areas not maintained could impact the value, esthetics and growth of the development. She noted, until such time that enough built-out was completed, both the HOA and D.R. Horton Builders were responsible for maintaining the properties.

Mr. Zelkowitz also noted the developers were responsible for maintaining the properties until such time the properties were deeded over to the County. He noted the CRA might be able to address this issue through the Redevelopment Agreement, if specific areas could be identified. He also noted the County should have mechanisms, such as covenants or bonds, by which the County could enforce maintenance of properties like entrance features that impact county roadways and right-of-ways. Mr. Zelkowitz further noted he would need to review the Mandarin Lakes Homeowner's documents to see if a provision was included that allowed the County to take over the maintenance of common areas that the HOA failed to maintain, and then bill the HOA for this service later.

The CRA, by motion duly made, seconded and carried unanimously, agreed to re-open the forum for public comments to allow residents of Mandarin Lakes to speak on this issue.

Ms. Carrie Lynn Coleman, 27447 SW 143rd Court, appeared before the CRA and stated she felt that Castle Management Company was more responsible for the maintenance issues than D.R. Horton Builders. She noted D.R. Horton Builders had always cooperated with the residents and responded to maintenance issues, and Castle Management was not fulfilling its contractual obligations.

Chairwoman Betancourt pointed out that D.R. Horton Builders contracted with Castle Management to manage those facilities.

Mr. Scott Hedge stated he was unaware of the terms in the contract between D.R. Horton Builders and Castle Management, but possibly, Castle Management was fulfilling its contractual obligations in terms of scope of services. In terms of Security, he noted Castle Management was contracted by D.R. Horton Builders to secure Mandarin Lakes, and was doing an efficient job in securing the area. He noted Castle Management used GPS tracking to track the whereabouts of its security cars. Mr. Hedge stated it was in the best interest of D.R. Horton Builders to ensure the properties were maintained, and not jeopardize the sale of the homes. He said he would relay the concerns of the CRA back to the developer, but noted it would be helpful to him if specific areas that were not being maintained were identified.

Chairperson Betancourt asked that anyone with information concerning maintenance issues to forward this information to staff and Mr. Hedge.

Mr. Archer stated he felt the outcome of the subcommittee's discussions was productive, and he looked forwarding to hearing Ms. Bach's report.

Mr. Fernandez advised CRA members that he briefly spoke with Ms. Bach today, and she asked that a public workshop for public input on her proposed development plan be scheduled and advertised. He noted Ms. Bach said that she would be available the week of January 12 through

16 or January 22 through 24, 2009 and that she wanted CRA members to participate in this workshop, as well.

Chairperson Betancourt stated she felt the best option would be the week of January 22 through 24 since it would allow more time to prepare for the workshop and give notice to the community.

Mr. Fernandez advised that he would work with Ms. Bach on scheduling and advertising this workshop.

VII. Next Meeting Dates:

**January 26, 2009 Regular Board Meeting
Meeting Dates for 2009**

Chairperson Betancourt advised that tonight's agenda packet contained a memorandum listing the NLCRA 2009 Meeting Dates Calendar, and that future CRA meetings would be held at the South Dade Government Center until the new Community Center was opened.

It was moved by Mr. Infante that staff prepare and forward a letter to Commissioner Dennis Moss, on behalf of the CRA, congratulating him for being elected as the new Chairman of the Board of County Commissioners. This motion was seconded by Mr. Archer, and upon being put to a vote, passed unanimously by those members present.

Chairperson Betancourt announced the next NLCRA Regular Board Meeting would be held on January 26, 2009 at 6:00 p.m.

VIII. Adjournment

There being no further business to come before this Board, the Naranja Lakes Community Redevelopment Agency meeting was adjourned at 7:12 p.m.

 - Kenneth Forbes for

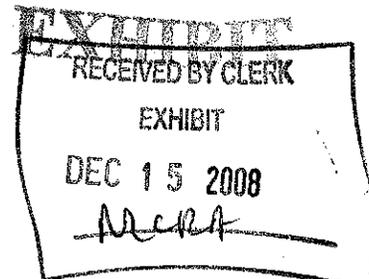
Chairperson Nina Betancourt
Naranja Lakes Community Redevelopment Agency

NARANJA LAKES COMMUNITY REDEVELOPMENT AGENCY
MEETING OF THE BOARD OF COMMISSIONERS
LOCATION: SOUTH DADE GOVERNMENT CENTER – ROOM 203
10710 S.W. 211TH STREET, MIAMI, FL
Regular Meeting 6:00PM – 7:30PM

December 15, 2008

MEETING AGENDA

- | | | |
|--------------|---|-----------------------------|
| I. | Meeting Call to Order and Roll Call | Chair |
| II. | Approval of the Minutes | Board |
| | November 17, 2008 – Regular Meeting | |
| III. | Approval of Agenda | Board |
| IV. | Open Forum for Public Comments (15-min) | |
| V. | Old Business | |
| | Community Policing | MDPD Monthly Reports |
| | Update on General Old Business | |
| | 1. Current re-zoning applications in CRA | Staff |
| | 2. Mandarin Lakes Sales / Closing Report | Karl Albertson, D.R. Horton |
| | 3. Infrastructure Construction | Ignacio Serralta, SRS |
| VI. | New Business | |
| | 1. Update on Naranja Lakes CRA Budget | Jorge Fernandez |
| | 2. Progress report regarding Redevelopment Plan
Review Committee | Daniel Lipe |
| VII. | Next Meeting Dates: | |
| | January 26, 2009, Regular Board Meeting
Meeting Dates for 2009 | |
| VIII. | Adjournment | |



**NARANJA LAKES
COMMUNITY REDEVELOPMENT AGENCY**

Roll Call Sheet for 12/15/2008

MEMBER	PRESENT	LATE	ABSENT
Archer, Stuart	✓		
Betancourt, Nina, Chairperson	✓		
Forbes, Kenneth			✓
Hakssa, Moe	✓		
Infante, Rene	✓		
Lipe, Daniel P.	✓		
Ramkissoo, Parsuram			✓
Volkert, Marleen			✓
(One Vacant Seat)			
COMMISSION REPORTER			
START TIME			
END TIME			

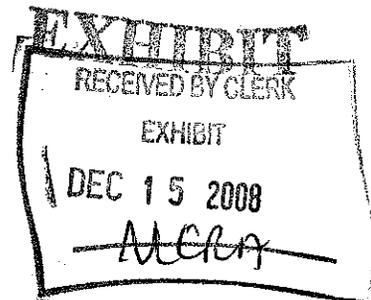
NOTE: Five (5) members constitute a quorum

Others:

Revised on 6/14/2006

Steven Zerkowitz, Legal Counsel
 Jorge Fernandez, OSBM Coordinator
 Ignacio Serralta, SRS Construction
 Scott Hedge, NLC LLC

Ken Anthony
 Phillip Murray } public



Naranja Lakes CRA Initiative
Monthly Progress Report

Reported by: Sgt. Ozzie Hernandez

Date of report: December 11, 2008

The following is a synopsis of the police enforcement and community policing actions provided to the Naranja Lakes CRA boundaries from Monday, November 10, 2008 to Sunday, December 7, 2008:

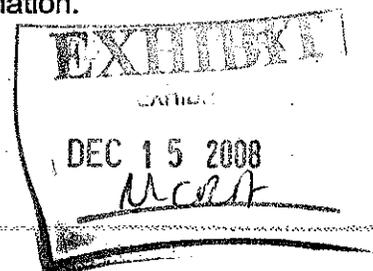
- At the onset of the initiative, an up to date analysis was conducted of the areas of concern to determine the most active days and hours of the week to provide the most efficient coverage.
- A total of 49 four-hour roving patrol details along with 8 enforcement sweeps and 1 RENEW Operation were conducted during this monthly period. As a result, the efforts produced the following totals:
 1. 31 arrests were initiated of which 8 felony, 4 misdemeanors, 10 warrants, 3 traffics, 3 PTA, 1 DUI, and 2 apprehensions, to include a fugitive from Monroe County wanted for narcotics and traffic violations.
 2. A total of 138 traffic citations and 7 verbal warnings.
 3. A total of 11 person's message recoveries and 1 stolen vehicle recovered valued at \$5,000.
 4. A total of 407 Field Interview Reports were written by officers who conducted a stop of an individual who warranted concerns to document there information for future reference.
 5. A total of 12 grams of marijuana and 2 grams of cocaine were seized.
 6. A total of 54 career criminals were stopped and documented.
 7. A total of 528 citizen contacts were initiative and 131 business contacts.

Highlights:

On 12/05/08, a roving patrol unit arrested a convicted felon in possession of a concealed firearm. The subject was walking in the area of SW 280 Street and 152 Avenue concealing a .25 auto in a bag.

On 11/12/08, while patrolling the Modello Complex, a roving patrol located and arrested a subject who had just burglarized a vehicle. The victim's property (car radio) was recovered. After interviews, the subject later confessed to GIU detectives to a total of 15 vehicle burglaries that he had committed in the CRA area.

On 11/18/2008, a RENEW operation was conducted in the Moody Gardens complex. During the door to door notifications, a total of 120 contacts were initiated. A large population of seniors were contacted and provided with resource information.



COMMUNITY RESPONSE TEAM

Naranja Lakes CRA Initiative

Monthly Productivity Report

Month Of: 11/10/08 to 12/07/08

Date: 12/11/08

Hours: Various
Start-Finish

Areas of Concern: SW 268St to 288 St Old Dixie Hwy to the Fl. Turnpike (CRA Boundaries)

Submitted By: Sergeant Oswaldo Hernandez

Weekly Totals

CASES

1. Assigned 35
2. No Reported 0

CLASS I ARREST (Adults) (Juveniles)

	(Adults)	(Juveniles)
1. Homicide		
2. Sexual Assault		
3. Robbery		
4. Assault		
5. Burglary		
6. Larceny		
7. Auto Theft		

ARRESTS (Adults) (Juveniles)

	(Adults)	(Juveniles)
1. Felony	8	
2. Misdemeanor	4	
3. Traffic	3	
4. Warrant	10	
5. PTA	3	
6. DUI	1	

SUBJECT CONTACTS

1. FI Cards 407
2. Career Criminals 54
3. Curfew Violations 5
4. Truants 0

COMMUNITY ACTIVITIES

1. Citizen Contact 528
2. Business Contact 131

RECOVERIES

1. Persons 11
2. Apprehensions 2
3. Other Property 0
4. Vehicles 1
5. Recovery Value \$ \$5,000.00

PROPERTY/NARCOTICS SEIZED

1. Type _____
2. Value \$ 150.00
3. Marijuana (grams) 12 grams
4. Hashish (grams) _____
5. Cocaine (grams) 2 grams
6. Heroin (grams) _____
7. Pills (# & type) _____
8. Currency Seized \$ _____

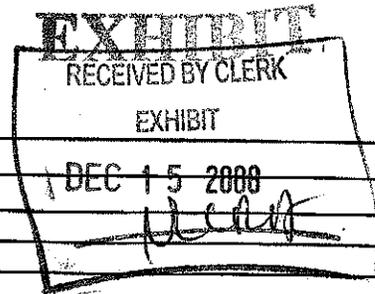
WEAPONS SEIZED

1. Firearms 1
2. Knives _____
3. Other _____

TRAFFIC ACTIVITIES

1. HMV 61
2. NHMV 77
3. Parking 1
4. Verbal warnings 7
5. Vehicles Impounded 1

Comments: See Monthly Progress Report.



December 10, 2008

Naranja Lakes Community Redevelopment Agency
Miami-Dade County Community Redevelopment Division
Office of Strategic Business Management (OSBM)
111 NW 1st Street, 22nd Floor
Miami, Florida 33128

Attn: Mr. Jorge M. Fernandez, Jr.
OSBM Coordinator

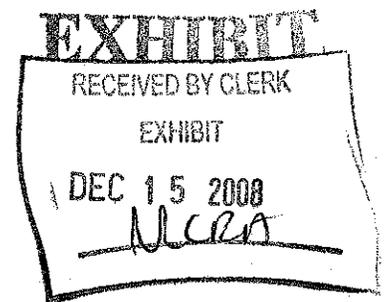
**Re: Naranja Lakes Community Redevelopment Agency
Construction Progress Report-December 2008**

The following is a progress report for the construction activities to date for the Naranja Lakes CRA in accordance with the Redevelopment Agreement.

Construction Activities

- 1- **Canal Street Bridge** (Anzac Construction, Inc.: Canal Street bridge contractor)
 - a. Anzac has completed the main slab over the bridge including all required parapet walls.
 - b. Anzac is currently constructing the approach slabs at both ends of the bridge.

- 2- **SW 140th Ave Plaza (Civic Building) and Entrance Features**
(ELCI Construction, Inc.)
 - a. ELCI has completed and passed inspection all tie beams.
 - b. The A/C duct work is also completed, as well as the electrical and plumbing lines have been installed throughout the building.
 - c. The storm drainage is 100 % completed.
 - d. ELCI has installed all interior wall framing, all doors and all windows.
 - e. Construction of the walls at SW 140th Avenue entrance feature is completed.



3- SW 140th Avenue, SW 143rd Avenue, SW 272nd St., and Canal Street.

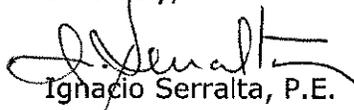
(Dixie Landscape, Inc., Landscape and Irrigation Contractor)

- a. Dixie has ordered the required pumps for the irrigation stations.
- b. Dixie has completed all sprinkler lines along SW 140th Avenue, SW 272nd Street and SW 275th Street.

4- Request for Payment No. 29

The Developer has submitted the Application for Payment No. 29-Revision 1. SRS has reviewed the application and found it in compliance with the improvements described in the Redevelopment Agreement and in accordance with the approved Schedule of Values. The quantities and amount submitted for payment have been checked and have been found to be fair and equitable. Total payment amount for this request is \$209,039.83. This amount includes \$93,530.32 for Part 1 of Contract NLC-001, \$108,128.79 for Part 2 of Contract NLC-002 and \$7,380.72 for Developer's Fee. A 10% retainage has already been deducted from the gross amount invoiced, as well as .25% of the IPSIG.

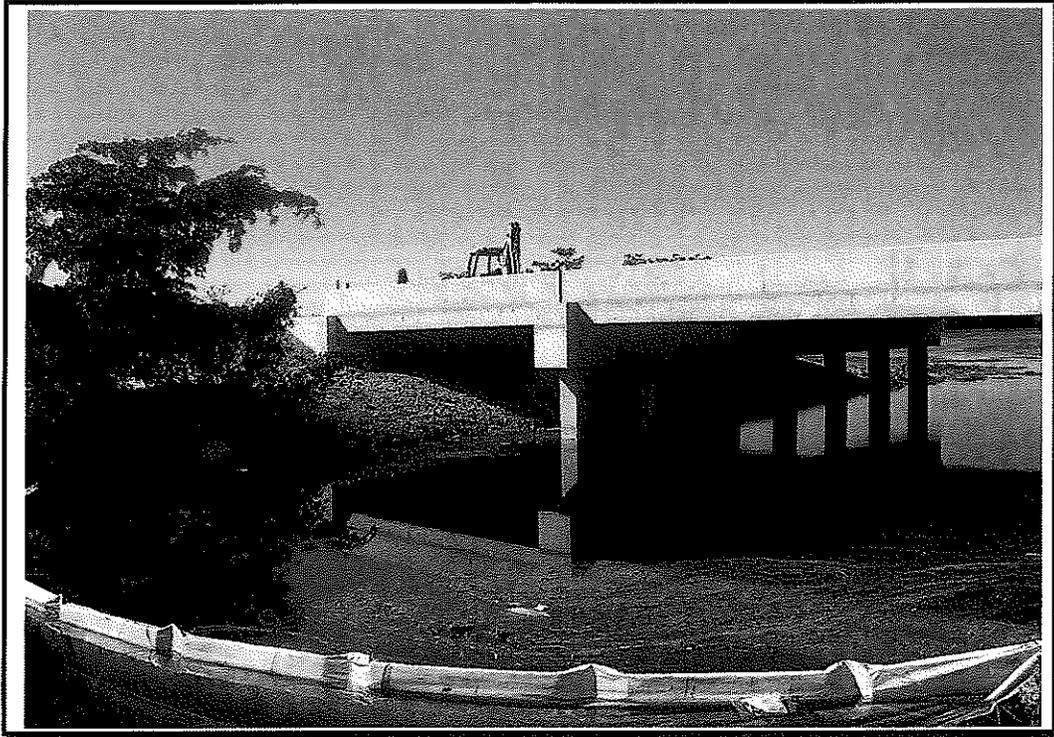
Sincerely,



Ignacio Serralta, P.E.

CRA Construction Consultant



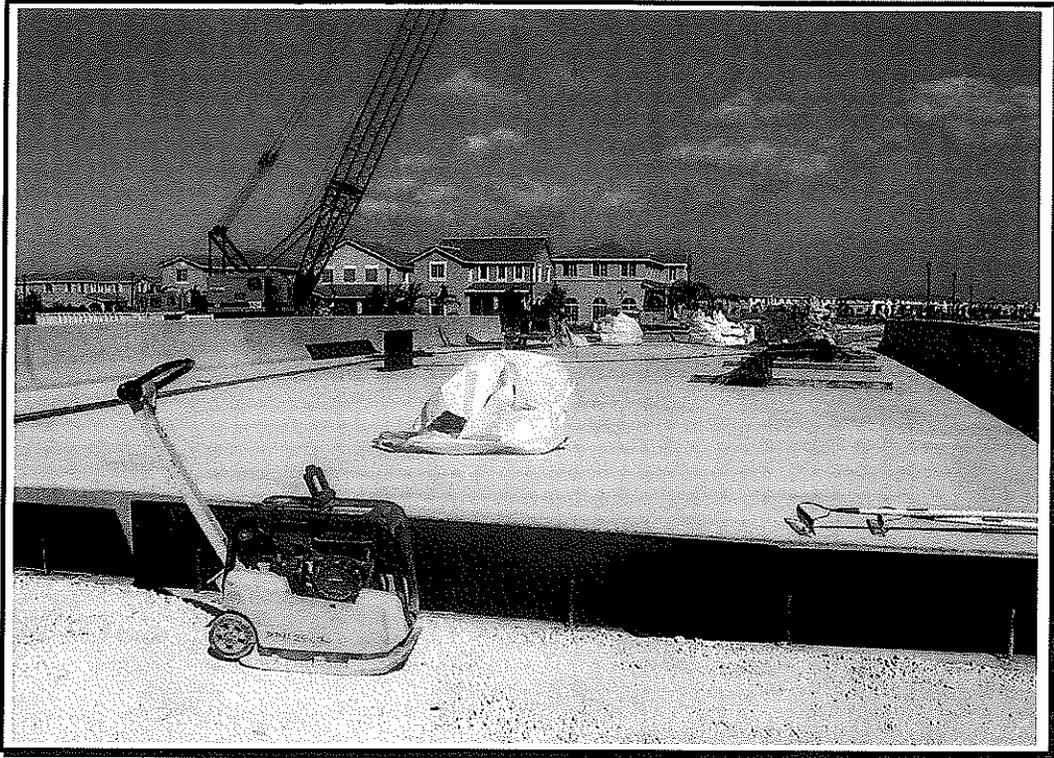


PHOTOGRAPH NO. 1 ■ Canal Street Bridge

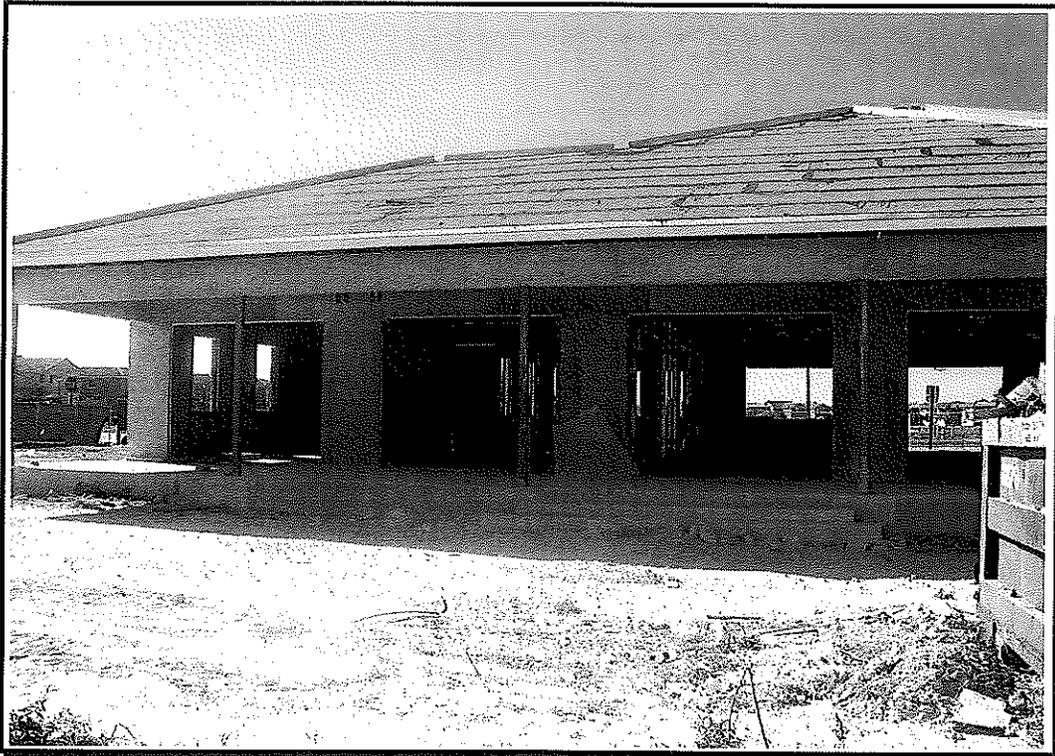


PHOTOGRAPH NO. 2 ■ Canal Street Bridge





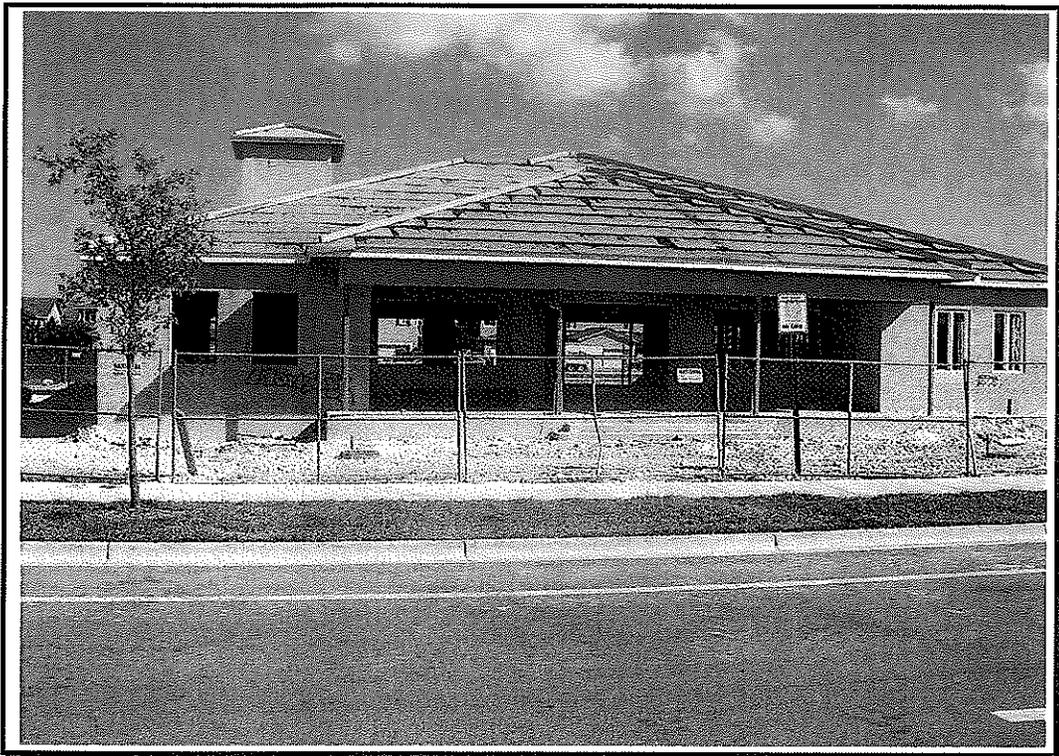
PHOTOGRAPH NO. 3 ■ Canal Street Bridge



PHOTOGRAPH NO. 4 ■ Civic Building SW 140th Avenue



PHOTOGRAPH NO. 5 ■ Civic Building SW 140th Avenue



PHOTOGRAPH NO. 6 ■ Civic Building SW 140th Avenue



Date: December 2, 2008

To: Honorable Chairman Bruno A. Barreiro and
Members, Board of County Commissioners

From: George W. Burgess
County Manager

Subject: FY 2008-09 Budget for the Naranja Lakes Community Redevelopment Agency

Agenda Item No. 8(L)(1)(B)

Resolution No. R-1326-08

Recommendation

It is recommended that the Board of County Commissioners (BCC) adopt the attached resolution approving the Naranja Lakes Community Redevelopment Agency's (CRA's) FY 2008-09 budget for the Naranja Lakes Community Redevelopment Area (the "Area"). The CRA's budget includes revenues and expenditures in the amount of \$7,068,989.

Scope of Agenda Item

This resolution provides the appropriation of tax increment funds derived from the Naranja Lakes Community Redevelopment Area, which lies within Commission Districts 8 and 9.

Fiscal Impact / Funding Source

The CRA's revenue source is generated through the incremental growth of ad valorem revenues beyond an established base year, Tax Increment Financing (TIF), as defined in Section 163.387 of the Florida State Statutes. The Countywide tax increment revenue is \$1,719,902 and the Unincorporated Municipal Service Area (UMSA) tax increment revenue is \$712,731.

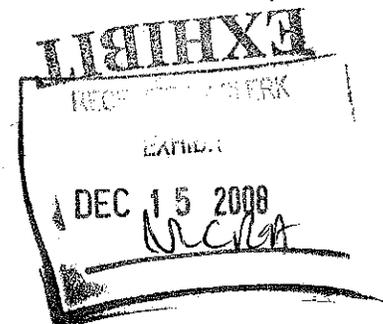
Track Record / Monitor

This resolution does not provide for contracting with any specific entity. The resolution approves the CRA's FY 2008-09 Budget.

Background

On May 6, 2003, the BCC approved the establishment of the CRA when it approved the CRA's Redevelopment Plan (Plan) pursuant to Resolution R-418-03 and the funding of the Plan when it enacted Ordinance No. 03-106 (Trust Fund). An Interlocal Agreement between Miami-Dade County and the Naranja Lakes CRA was approved by the BCC on July 22, 2003. The Interlocal Agreement requires the CRA to submit for County approval an annual budget for the implementation of the Plan.

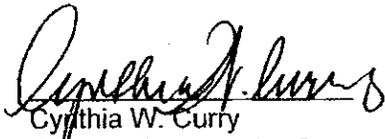
It is recommended that the BCC approve the CRA's FY 2008-09 budget of \$7,068,989 which was approved by the CRA on October 6, 2008. The budget includes revenue sources of County and UMSA Tax Increment Revenues (\$2,432,633), carryover from prior years (\$4,443,449), \$70,000 for commercial grants from funds obtained through the Office of Community and Economic Development (OCED), and \$122,907 of interest earnings.



Administrative expenditures total \$305,621 and represent 12 percent of the total tax increment revenues, excluding the 1.5 percent County Administrative Charge (\$36,489), satisfying the 20 percent cap in administrative expenditures required by the Interlocal Agreement.

Operating Expenditures total \$6,588,000, of which \$4,800,000 is allocated for capital infrastructure improvements directly related to the completion of the primary redevelopment project (Mandarin Lakes), \$132,000 is allocated for construction consultant services, and \$1.15 million for debt service payments on the existing Sunshine Commission loans. Other miscellaneous operating expenditures include community policing and security (\$329,000), legal services (\$75,000), residential and commercial grant programs (\$100,000), project management supplies (\$2,000) and a \$138,879 reserve.

The Tax Increment Financing Coordinating Committee reviewed the CRA's budget on November 3, 2008 and recommended it for BCC approval.



Cynthia W. Curry
Senior Advisor to the County Manager

Attachments

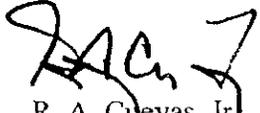


MEMORANDUM

(Revised)

TO: Honorable Chairman Bruno A. Barreiro
and Members, Board of County Commissioners

DATE: December 2, 2008

FROM: 
R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 8(L)(1)(B)

Please note any items checked.

- "4-Day Rule" ("3-Day Rule" for committees) applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Bid waiver requiring County Manager's written recommendation
- Ordinance creating a new board requires detailed County Manager's report for public hearing
- Housekeeping item (no policy decision required)
- No committee review

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(L)(1)(B)
12-2-08

RESOLUTION NO. R-1326-08

**RESOLUTION APPROVING THE BUDGET FOR FISCAL
YEAR 2008-09 FOR THE NARANJA LAKES COMMUNITY
REDEVELOPMENT AGENCY**

WHEREAS, the Interlocal Cooperation Agreement between Miami-Dade County, Florida (the "County") and the Naranja Lakes Community Redevelopment Agency (the "Agency") requires that the Agency transmit its adopted annual budget to the Board of County Commissioners of Miami-Dade County, Florida (the "Board") for approval; and

WHEREAS, this Board desires to approve the Agency's adopted annual budget for Fiscal Year 2008-09 for the Naranja Lakes Community Redevelopment Area in the form attached hereto as Exhibit I and incorporated herein by reference; and

WHEREAS, this Board desires to accomplish the purpose outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. The matters contained in the foregoing recitals are incorporated in this Resolution by reference.

Section 2. This Board approves the Agency's annual adopted budget for Fiscal Year 2008-09 related to the Naranja Lakes Community Redevelopment Area in the form attached hereto as Exhibit I.

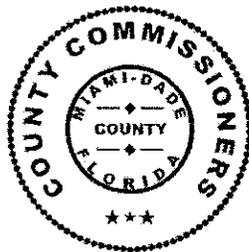
The foregoing resolution was offered by Commissioner **Sally A. Heyman** who moved its adoption. The motion was seconded by Commissioner **Carlos A. Gimenez** and upon being put to a vote, the vote was as follows:

Bruno A. Barreiro, Chairman	aye		
Barbara J. Jordan, Vice-Chairwoman	aye		
Jose "Pepe" Diaz	absent	Audrey M. Edmonson	aye
Carlos A. Gimenez	aye	Sally A. Heyman	aye
Joe A. Martinez	aye	Dennis C. Moss	aye
Dorin D. Rolle	aye	Natacha Scijas	aye
Katy Sorenson	aye	Rebeca Sosa	aye
Sen. Javier D. Souto	absent		

The Chairperson thereupon declared the resolution duly passed and adopted this 2nd day December, 2008. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK



By: **Kay Sullivan**
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Mandana Dashtaki

**Naranja Lakes
Community Redevelopment Agency
FY 2008 - 2009 Proposed Budget**

Exhibit I

(FY 2008-09 begins October 1, 2008)

	FY 06-07 Adopted Budget	FY 06-07 Actual	FY 07-08 Adopted Budget	FY 07-08 Projection	FY 08-09 Proposed Budget
Revenues					
UMSA Tax Increment Revenue (TIR)	760,580	571,403	701,232	701,232	712,731
County Tax Increment Revenue (TIR)	1,311,194	1,311,194	1,576,998	1,576,998	1,719,902
Carryover from prior year	4,623,369	4,641,871	5,322,300	5,360,540	4,443,449
Other- OCED Economic Development Grant		-	70,000	-	70,000
New Bonds Issues (net of Cap interest)		-	4,679,601	-	-
Interest earnings	180,000	285,769	75,534	231,847	122,907
Revenue Total	6,875,143	6,810,237	12,425,665	7,870,617	7,068,989

Expenditures

Administrative Expenditures:

Employee salary and fringe					
Contractual Services (Economic Dev. Coord.)		-	10,000	22,000	88,000
Insurance					
Audits and studies	2,500	-	2,500	-	2,500
Printing and publishing		490	-	-	-
Clerk and Meeting Costs	3,800	2,675	5,000	2,609	4,000
Advertising and notices	3,000	4,216	3,900	4,433	4,700
Travel (includes Educational Seminars)	5,000	200	6,500	980	3,000
Rent/lease costs					
Office equipment and furniture					
CRA Support Staff Office			216,187		75,000
Memberships and State Fee		895		1,095	1,095
Other Admin. Exps (Direct Cnty Support)	78,000	77,115	96,021	98,505	127,326
(A) Subtotal Admin Expenses	92,300	85,591	340,108	129,622	305,621
County Administrative Charge at 1.5%	31,077	28,239	34,173	34,173	36,489
County Reimbursement of Advances	-	-	-	-	-
(B) Subtot Adm Exp & County Charge	123,377	113,830	374,281	163,796	342,110

Operating Expenditures:

Employee salary and fringe					
Contractual services (Construction Consultant)	50,000	53,248	104,400	71,274	132,000
Insurance					
Economic Development Program (OCED)	50,000	-	70,000	-	70,000
Project Mgt. Supplies	1,000	-	1,000	1,500	2,000
Marketing Contingency	9,000	-	-	-	-
Community Policing and Security	255,000	252,699	325,000	306,216	329,000
Legal services/court costs	50,000	48,125	75,000	49,543	75,000
Land/building acquisitions					
Infrastructure improvements	3,848,926	127,621	10,270,984	1,878,192	4,800,000
Building construction & improvements					
Debt service payments	1,090,000	864,497	1,015,000	956,646	1,150,000
Redevelopment grants - residential	45,000	-	14,100	-	14,100
Redevelopment grants - commercial	60,000	-	15,900	-	15,900
Transfers out to others (attach list)					
Debt Issuance Costs					
Enhance Lighting and Lighting Survey	-	-	110,000	-	-
(C) Subtotal Oper. Expenses	5,458,926	1,346,190	12,001,384	3,263,372	6,588,000
(D) Reserve	1,292,840		50,000		138,879
Expenditure Total (B+C+D)	6,875,143	1,460,020	12,425,665	3,427,167	7,068,989

Cash Position (Rev-Exp)

	5,350,217	-	4,443,449	-
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Projects:

	FY 06-07 Planned Expenditures	FY 06-07 Actual Expenditures	FY 07-08 Planned Expenditures	FY 07-08 Projected Expenditures	FY 08-09 Proposed Expenditures
Primary Redevelopment Project (Mandarin Lakes)	3,848,926	127,621	10,270,984	1,878,192	4,800,000
Community Policing [Security Studies]	255,000	252,699	325,000	306,216	329,000
US1 corridor plan aesthetics	-	-	-	-	-
Other Studies to be determined	-	-	110,000	-	-
Economic Development Programs	50,000	-	70,000	-	70,000
Redevelopment grant program - residential	45,000	-	14,100	-	14,100
Redevelopment grant program - commercial	60,000	-	15,900	-	15,900
Additional projects - attach list	-	-	-	-	-
Total project dollars here:	4,258,926	380,320	10,805,984	2,184,408	5,229,000

**NARANJA LAKES CRA
FY 2008-09 PROPOSED OPERATING BUDGET**

	FY 07-08 BUDGET	FY 07-08 ACTUAL AS OF 08-11-08	FY 07-08 PROJECTION	FY 08-09 PROPOSED
REVENUES				
Carryover	1,509,098	1,589,618	1,589,618	672,125
TIF Revenues				
UMSA Tax Increment Revenue	701,232	701,232	701,232	712,731
County Tax Increment Revenue	1,576,998	1,576,998	1,576,998	1,719,902
CDBG Grant	70,000	-	-	70,000
Interest	30,000	72,699	85,899	63,761
Revenue Total	3,887,328	3,940,547	3,953,747	3,238,519
EXPENDITURES				
Administrative Expense				
Contractual Services (Economic Dev. Coord.)	10,000	-	22,000	88,000
Audits and Studies	2,500	-	-	2,500
Printing & Publishing	-	-	-	-
Meeting Costs (Includes After Hours Security)	5,000	1,798	2,609	4,000
Advertising and Notices	3,900	4,181	4,433	4,700
Travel (Includes Educational Seminars)	6,500	980	980	3,000
CRA Support Staff Office	216,187	-	-	75,000
Direct County Support	96,021	-	98,505	127,326
(A) Subtotal Administrative Expense	340,108	6,959	128,527	304,526
Operating Expense				
County Administrative Charge (1.5%)	34,173	34,173	34,173	36,489
F.R.A. Membership and State Fee	-	1,095	1,095	1,095
Project Management Supplies	1,000	-	1,500	2,000
Marketing	-	-	-	-
Redevelopment Grants - Residential	14,100	-	-	14,100
Redevelopment Grants - Commercial	15,900	-	-	15,900
Community Policing and Security	325,000	231,216	306,216	329,000
Enhance Lighting and Lighting Survey	110,000	-	-	-
Economic Development Programs (OCED)	70,000	-	-	70,000
Legal Services	75,000	39,543	49,543	75,000
Debt Payments	1,015,000	372,169	956,646	1,150,000
Construction Consultant	104,400	55,274	71,274	132,000
Reserves	50,000	-	-	50,000
Transfer to Capital	1,732,647	1,732,647	1,732,647	1,058,410
(B) Subtotal Operating Expenses & Reserves	3,547,220	2,466,117	3,153,095	2,933,994
Expenditures Total (A+B)	3,887,328	2,473,076	3,281,622	3,238,520
Revenues Less Expenditures Total	0	1,467,471	672,125	(0)

**NARANJA LAKES CRA
PROPOSED FY 2008-09 CAPITAL BUDGET**

	FY 07-08 ADOPTED BUDGET	FY 07-08 ACTUAL AS OF 08-13-08	FY 07-08 PROJECTION	FY 08-09 PROPOSED
REVENUES				
Carryover	3,813,202	3,770,922	3,770,922	3,771,324
Transfer from Operating Funds	1,732,647	1,732,647	1,732,647	1,058,410
New Loan (Projected Funding Gap)	4,679,601	-	-	
Interest	45,534	121,623	145,948	59,146
Revenue Total	10,270,984	5,625,192	5,649,517	4,888,880
EXPENDITURES				
Issuance Costs	-	-	-	-
Payments to Construction Consultant	-	-	-	-
Payments Towards Construction	10,270,984	610,373	1,878,192	4,800,000
Debt Payments	-	-	-	-
Construction Reserve	-	-	-	88,880
Expenditure Total	10,270,984	610,373	1,878,192	4,888,880
Revenue Less Expenditures	0	5,014,819	3,771,324	0

Naranja Lakes Community Redevelopment Agency (CRA) Initiative
Proposed Yearly Budget Report for 2008/2009

Reported by: Sgt. Oswaldo D. Hernandez

The anticipated CRA police budget for the next fiscal year is as follows:

Budget Breakdown:

- Last years CRA budget for MDPD Cutler Ridge Station: **\$306,762.00**
- 7% contractual increase for MDPD on July 2008: **+\$21,473.00**

*Providing an anticipated CRA police budget for 2008/2009 of: **\$328,235.00**

Projects & Calculations:

The project named the **Reside Empowering Neighborhood Enforcement Walk (RENEW)** is comprised of 1 Lieutenant, 2 sergeants and 8 Officers who will saturate a neighborhood and respond door to door to meet all the families. The mass presence is accomplished within a 4 hour detail and provides a high visibility police presence of community policing officers. The operation is calculated at a comprised total of **\$3,303 per detail**, times 6 details for the year that will be conducted every other month in different CRA communities totaling **\$19,818 a year**.

Operational Sweeps: Operational Sweeps consist of one (1) sergeant and four (4) police officers, targeting specific crime trends in the NLCRD utilizing proactive law enforcement operation techniques. Operational Sweeps will last four hours, at an estimated average cost of **\$ 1,307* per operation**.

Roving Patrol: Roving Patrols consist of one (1) uniformed police officer with a marked police vehicle providing high-visibility patrol. This officer will interact with members of the community to facilitate the building of a partnership between the community and law enforcement. Roving Patrols will last four hours, at an estimated average cost of **\$254* per operation**.

The **CRA Administrative Coordinator** position refers to the duties currently performed by Sergeant Oswaldo Hernandez, who oversees the daily/weekly analysis of crime trends along with the weekly scheduling of officers, collection, storage, and dissemination of all CRA files and paperwork to include the monthly, yearly, and periodic reporting of the program to the CRA Board and County staff. These tasks are currently provided for under the existing MOU and are vital to the success of the program. The request is for the allotment of 4 hours of administrative overtime at a current rate of **\$327.10 per 4 hours**, times 52 weeks, providing a **yearly cost total of \$17,009**.

Resolution No. 2008-02

RESOLUTION OF THE NARANJA LAKES COMMUNITY REDEVELOPMENT AGENCY APPROVING THE FISCAL YEAR 2008-09 BUDGET FOR THE NARANJA LAKES COMMUNITY REDEVELOPMENT AGENCY

WHEREAS, the Board desires to approve the Fiscal Year 2008-09 budget as amended for the Naranja Lakes Community Redevelopment Agency and transmit said budget to Miami-Dade County for review and approval, and;

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE NARANJA LAKES COMMUNITY REDEVELOPMENT AGENCY AS FOLLOWS:

Section 1. The recitals set forth above are true and correct and incorporated herein by this reference.

Section 2. The CRA Board hereby approves the fiscal year 2008-09 budget as amended, in the form attached hereto as Exhibit A.

Section 3. This Resolution shall be effective immediately upon adoption.

PASSED and ADOPTED this 6th day of October 2008.


GAIL "NINA" BETANCOURT
CHAIRPERSON

ATTEST: 
_____, Board Member

APPROVED AS TO LEGAL SUFFICIENCY


_____, CRA Attorney

Motion to adopt by Board Member Kenneth Forbes, seconded by Board Member Rene Infante.

Final Vote at Adoption:

Chairperson, "Nina" Betancourt	<u>Yes</u>
Commissioner Stuart Archer	<u>Absent</u>
Commissioner Kenneth Forbes	<u>Yes</u>
Commissioner Moe Hakssa	<u>Yes</u>
Commissioner Rene Infante	<u>Yes</u>
Commissioner Daniel Lipe	<u>Yes</u>
Commissioner Parsuram Ramkissoon	<u>Absent</u>
Commissioner Marleen Volkert	<u>Yes</u>



Miami-Dade County Public Schools

giving our students the world

Principal
Carzell J. Morris

Miami-Dade County School Board
Agustin J. Barrera, Chair
Dr. Martin Karp, Vice Chair
Renier Diaz de la Portilla
Evelyn Langley Greer
Perla Tabares Hantman
Dr. Robert B. Ingram
Ana Rivas Logan
Dr. Marta Pérez
Dr. Solomon C. Stinson
Superintendent of Schools
Alberto M. Carvalho

FACSIMILE COVER SHEET

Urgent Please Reply ASAP Please Comment Please Review For Your Information

TO:	Rene Infante
LOCATION:	
FAX NUMBER:	305 258-3923
FROM:	Chapman Elementary
DATE:	12/12/08
PAGES (including cover):	2
MESSAGE:	Contribution Letter

EXHIBIT
RECEIVED BY CLERK
EXHIBIT
DEC 15 2008
MCR

Dr. William A. Chapman Elementary School
27190 Southwest 140th Avenue • Homestead, Florida 33032
305-245-1055 • Fax 305-245-1187 • wachapman.dadeschools.net



Miami-Dade County Public Schools

giving our students the world

Superintendent of Schools
Alberto M. Carvalho

Miami-Dade County School Board
Dr. Solomon C. Stinson, Chair
Dr. Marta Pérez, Vice Chair
Agustin J. Barrera
Renier Diaz de la Portilla
Dr. Lawrence S. Feldman
Perla Tabares Hantman
Dr. Wilbert "Tee" Holloway
Dr. Martin Kerp
Ana Rivas Logan

December 12, 2008

Mr. Rene Infante,

Dr. William A. Chapman Elementary is a small elementary school in Naranja, Florida. We service low income students from the projects and section 8 apartments. These students are low performing academically and have very little home support or assistance. In order to motivate our students, we have put into place several incentive programs.

- **Attendance**- Our attendance regularly sits below the acceptable Dade County School standards. Weekly we recognize students with perfect attendance on the morning announcements and every nine weeks during the Honor Roll Assembly
- **Honor Roll** – To motivate students academically, those receiving grade averages of 3.0 and above both academically and in conduct are rewarded with certificates and goody bags.
- **Benchmark Book Camp/Math On Target** (Small Group Tutoring) – In order to remediate low test scores immediately daily tutoring is provided in individual classes. To keep motivation high students are enticed through a treasure box filled with school supplies.
- **Saturday Academy** (Math, Reading and Science Tutoring) – Designated groups of children in need of intensive intervention will attend 3 hours of remediation on Saturday mornings (Beginning after the Winter Break). Students attending every Saturday will be rewarded with monthly celebrations and rewards.
- **Ticket to Read/ Reading Plus/V-Math** (computer web based programs) – Every student participates in Ticket to Read, V-Math and Reading Plus several times a week. Growth will be rewarded with incentives.
- **Chess Club/AEP** (Advance Education Program) – Students practice and compete with other schools in chess and other academically advanced competition.

Approximate Amount: \$3000.00

We truly appreciate any monetary help that your organization can provide. Any an all contributions will be used for student oriented incentives to advance academic progress.

Dr. William A. Chapman Elementary • 27190 SW 140th Avenue • Miami, FL 33032 • Carzell Morris, Principal
305-245-1055 • 305-245-1187 (FAX) • wac@dadeschools.net



Naranja Lakes CRA Board 2009 Meeting Dates Calendar

The following are the 2009 meeting dates for the CRA Board:

Monday, January 26

Monday, February 23

Monday, March 23

Monday, April 27

Monday, May 18

Monday, June 22

Monday, July 27

Monday, August 24

Monday, September 28

Monday, October 26

Monday, November 16

Monday, December 14

Unless otherwise noted or changed by motion of the CRA Board, the meetings will be held in Room 203 of the South Dade Government Center, located at 10710 S.W. 211th Street, Miami, Florida. All meetings will begin at 6:00 P.M.

