



**MIAMI-DADE COUNTY
FINAL OFFICIAL MINUTES
Public Health Trust Nominating Council**

Board of County Commissioners
Stephen P. Clark Government Center
2nd Floor Commission Conference Room
111 NW 1st Street
Miami, Florida 33128

August 30, 2013
As Advertised

Harvey Ruvlin, Clerk
Board of County Commissioners

Christopher Agrippa, Director
Clerk of the Board Division

Maryse Fontus, Commission Reporter
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**CLERK'S SUMMARY OF MEETING AND OFFICIAL MINUTES
PUBLIC HEALTH TRUST NOMINATING COUNCIL
August 30, 2013**

The Public Health Trust Nominating Council (Nominating Council) convened at 2:00 p.m., in the Second Floor Conference Room of the Stephen P. Clark Center, 111 Northwest First Street, Miami, Florida. The following Nominating Council members were present: Chairman Darryl Sharpton, Joe Arriola, Michael Bileca, Marcos Lapciuc, and Andy Madtes; Commissioner Audrey Edmonson, Representative Jeanette Nuñez and Mojdeh Khaghan were late; (Mr. Mario Artecona was absent).

The following staff members were also present: Assistant County Attorneys Eugene Shy, and Valda Clark-Christian; Assistant to the Deputy Mayor Christina Crespi; and Deputy Clerks Maryse Fontus and Tawana Parker.

I. Welcome and Introductions

Chairman Darryl Sharpton welcomed everyone to today's (8/30) meeting. He said that he had circulated the biographies of the applicants for the vacancy on the Public Health Trust (PHT) Board of Trustees prior to the meeting, and had asked the PHT Nominating Council members to familiarize themselves with the material in the packet before coming to the meeting.

II. Approval of July 24 Meeting Minutes

Chairman Sharpton noted the first item on the agenda was the approval of the minutes of the July 24, 2013 meeting. He said that at this time he would entertain a motion to approve these minutes.

It was moved by Mr. Joe Arriola that the PHT Nominating Council members approve the minutes of the July 24, 2013 meeting. This motion was seconded by Mr. Michael Bileca, and upon being put to a vote, passed by a unanimous vote of those members present; (Commissioner Audrey Edmonson, Representative Jeanette Nuñez, Mr. Mario Artecona and Ms. Mojdeh Khaghan were absent).

III. Process for Selection of Nominees

Chairman Sharpton asked Assistant County Attorney Eugene Shy to provide a third overview of the process for the selection of the nominees.

Assistant County Attorney Shy said that as he mentioned before, at the conclusion of this entire process, the Board of County Commissioners (BCC) would fill the vacancy left by Mr. Stephen Nuell on the Board of Trustees. He noted at the conclusion of the Nominating Council process, the members would submit three names to the BCC to make a determination. He explained that, under Chapter 25A of Miami-Dade County's Code, the Nominating Council was charged with soliciting, screening, interviewing and making recommendations to the BCC. He noted the solicitation process had already been completed. Assistant County Attorney Shy stated that the purpose of today's (8/30) meeting was for the Nominating Council members to use the matrix prepared by staff, to decide who they wanted to interview. He noted it was the prerogative of the Nominating Council members to determine how to narrow down the list of nine applicants to three. Based upon who would be on the short list, staff would obtain background checks for those candidates so that at the next meeting, the Nominating Council members would have all of the information required for the interviews, noted Assistant County Attorney Shy.

Mr. Arriola inquired whether the Nominating Council was legally required to select three applicants. He also asked about the duration of the term for this vacancy.

Assistant County Attorney Shy confirmed that the Code required that the Nominating Council submit the name of one applicant for each vacancy, plus two additional names. He clarified that this particular slot was for one year, but as the terms for the Board of Trustees began on June 1st, 2013, the candidate would have to complete the year. He noted early next year, the Nominating Council would have to fill this particular slot again, plus another slot.

In response to Mr. Arriola's question, Assistant County Attorney Shy confirmed that the successful applicant could re-apply.

Chairman Sharpton clarified that the Nominating Council members would not be selecting the person to fill the vacancy, but would agree on a short list of candidates to interview.

Mr. Lapciuc asked whether today (8/30) the Nominating Council members were expected to eliminate six of the nine applicants; and by default, the other three would be on the short list.

Assistant County Attorney Shy clarified that if after interviewing the three applicants short listed today (8/30) the Nominating Council members decided to interview any of the other six applicants, they were free to do so.

Mr. Lapciuc noted therefore this was not a process to select the candidates whose names would be forwarded to the BCC; rather, this was a process to select who the Nominating Council members wished to interview.

Mr. Arriola pointed out that the Nominating Council members did not wish to interview all nine applicants. He suggested that the members agree on four or five applicants to interview.

Chairman Sharpton indicated that he would defer to the wishes of the Nominating Council as to the number of applicants to interview, although he was hoping that the members could agree on five applicants. He said that in his view, he believed that the Nominating Council members received applications from nine capable individuals. Mr. Sharpton noted at the last meeting, he tried to identify the criteria that could be used to narrow the list down. He indicated that when he reviewed the applications he noticed that some of the applicants' qualifications duplicated the expertise of the Nominating Council members; therefore, it did not seem necessary to interview all nine applicants. He said that he also paid attention to the goals that the candidates indicated they wanted to achieve, and noticed that there were some distinguishing factors, because the objectives identified by some of the applicants were similar to those of the Nominating Council members.

Mr. Lapciuc asked whether it would be appropriate at this time for the Nominating Council members to vote on a number of applicants to interview.

Chairman Sharpton asked whether any Nominating Council member believed that all nine applicants should be interviewed based upon the information contained in the packet.

Since no Nominating Council member expressed the belief that all nine applicants should be interviewed, Chairman Sharpton said that he would entertain a motion regarding the number of applicants to be interviewed.

It was moved by Mr. Marcos Lapciuc that the Nominating Council members agree on five applicants to be interviewed. This motion was seconded by Mr. Andy Madtes, followed by discussion.

Mr. Arriola expressed disagreement with this large number. He noted it was a long process, and it would be too time consuming to interview five applicants, when in the end the Nominating Council members would only recommend one applicant. He put forth a friendly amendment that the Nominating Council members agree on three applicants to be interviewed.

Mr. Lapciuc noted he agreed with Mr. Arriola, and accepted his friendly amendment.

Representative Nuñez asked whether the three applicants who would be selected would also be the nominees to be forwarded to the BCC for its consideration.

Chairman Sharpton confirmed that the three applicants that would be selected would be forwarded to the BCC for the final determination.

It was moved by Mr. Marcos Lapciuc that the Nominating Council members agree on three applicants to be interviewed. This motion was seconded by Mr. Andy Madtes, and upon being put to a vote, passed by a unanimous vote of those members present; (Mr. Mario Artecona was absent).

IV. Selection of Finalists for Interviews

Chairman Sharpton noted he reviewed the applications, the matrix, and he ranked the candidates. He said that he was open to suggestions, based

upon the history of the Nominating Council, as to how to proceed with regard to ranking the candidates.

Assistant County Attorney Shy explained that in the past, after having reviewed the matrix and applications, the Chair would ask each member to rank the candidates; and at the end staff would add up the tally to select the successful candidates.

Chairman Sharpton asked the Nominating Council members to take five minutes to go through the applications and rank the top three applicants.

After a few minutes, Chairman Sharpton asked the members around the table to identify their top three applicants.

Mr. Arriola: 4 Mas; 3 Kavanaugh; 9 Pruitt

Ms. Khaghan: 4 Mas; 3 Kavanaugh; 6 Faragalli

Commissioner Edmonson: 3 Kavanaugh; 4 Mas; 6 Faragalli

Mr. Madtes: 2 Garcia; 3 Kavanaugh; 6 Faragalli

Mr. Lapciuc: 4 Mas; 5 Patel; 9 Pruitt

Mr. Bileca: 4 Mas; 3 Kavanaugh; 6 Faragalli

Representative Nuñez: 4 Mas; 2 Garcia; 9 Pruitt

Chairman Sharpton: 2 Garcia; 5 Patel; 4 Mas

Assistant County Attorney Shy announced that Mr. Mas had received 7 votes, Mr. Kavanaugh 5 votes, and Ms. Faragalli 4 votes.

Chairman Sharpton noted the above-named applicants represented the three applicants who would be interviewed by the Nominating Council members.

Assistant County Attorney Shy advised that a heightened conflict of interest standard applied to the members of the Board of Trustees. He noted some of the applicants had reported conflicts of interest, but during the interview process the Nominating Council members could supplement the list.

Chairman Sharpton said that for the benefit of the process, if there were any known conflicts, they should be made known to the Nominating Council members at this point.

Assistant County Attorney Shy noted candidate Mas' brother was on the Board of Miami Children's Hospital.

Chairman Sharpton asked whether this represented a conflict.

Assistant County Attorney Shy noted this should not necessarily stop the process, but it should be raised and addressed at some point in the future.

Chairman Sharpton said that today (8/30) would be the best time to address this issue if it represented a conflict.

Commissioner Edmonson inquired why this would represent a conflict of interest.

Assistant County Attorney Shy explained that when the Financial Recovery Board (FRB) was established, at the urging of the Hospital Governance Task Force, the County Commission adopted resolution R-1020-11, which imposed a heightened conflict of interest standard on the FRB. Assistant County Attorney Shy said that the Commission did not want anyone on the FRB to have any conflicts; the Financial Recovery Board amended its By-laws as a result, and the Board of Trustees did the same.

Commissioner Edmonson noted she recalled that the conflict had to apply to the individual, but Assistant County Attorney Shy clarified that it applied to the individual's family members, as well.

Mr. Arriola noted he agreed with Commissioner Edmonson that if an applicant's brother served on another board, this should not constitute a

conflict; however, if it represented a conflict, it was advisable to address it now.

Mr. Lapciuc noted he wanted to add some perspective since he was heavily involved in adopting the heightened conflict of interest standard. He recalled that the concern had to do with a member of the Board of Trustees or a relative of a member of the Board contracting with the Trust. He said he did not believe that, if in fact Mr. Mas' brother served on the Board of Miami Children's Hospital, this constituted a conflict.

Assistant County Attorney Shy stated that the provision in the By-laws, which was carried over from the FRB to the Board of Trustees provided as follows: "The immediate family of the member of the Board shall not be employed as senior management, or have control of, or have a material interest in an organization that competes with the Jackson Health System."

Chairman Sharpton urged the Nominating Council members to try to resolve this issue. He asked Assistant County Attorney Shy whether he considered the first criteria, which pertained to a "material interest", to be applicable to Mr. Mas. He requested that Assistant County Attorney Shy provide him with an example as to how that would constitute a conflict.

Mr. Madtes pointed out that it would be helpful to know in what capacity Mr. Mas' brother served on the Board of Miami Children's Hospital.

Mr. Arriola said that he was no longer the Chair of the Board.

Representative Nuñez asked whether he was on the Board of the Hospital or the Foundation.

Chairman Sharpton noted Miami Children's Hospital had a holding company by the name of the Children's Health System, and Mr. Mas' brother was on the Board of this company and was probably its Chair.

Ms. Crespi said that she looked it up and that Mr. Mas' brother was on the Board of Directors of Miami Children's Hospital.

Assistant County Attorney Shy stated that what had been done in the past, and was provided for in the By-laws of the Nominating Council, was to request an opinion from the Commission on Ethics and Public Trust.

Representative Nuñez suggested that in the interest of time, the Nominating Council members should add, as an alternate, the applicant who had received the most number of votes after the first three applicants.

Chairman Sharpton noted he agreed with Representative Nuñez' suggestion.

Commissioner Edmonson pointed out that two applicants had received three votes each. She suggested that the Nominating Council members vote on these two applicants to identify an alternate applicant.

It was moved by Commissioner Edmonson that the Nominating Council members vote on the two applicants who had received three votes each to identify an alternate applicant. This motion was seconded by Representative Nuñez, and upon being put to a vote, passed by a unanimous vote of those members present; (Mr. Mario Artecona was absent).

Following a roll call, it was determined that Mr. Calixto Garcia would be the fourth applicant to be interviewed as an alternate applicant, in case it was decided, upon receipt of the Commission on Ethics and Public Trust's opinion, that Mr. Mas had a conflict of interest.

Mr. Lapciuc inquired about the procedure before the Commission on Ethics and Public Trust. He pointed out that it would be unfair to ask Mr. Mas to be interviewed until this issue had been resolved. He noted the importance of encouraging good applicants, and expressed concern about casting such a wide net with regard to potential conflicts of interest.

Assistant County Attorney Shy stated that upon conclusion of this meeting, he would contact the Commission on Ethics and Public Trust to request an opinion on this matter urgently. He noted it was the prerogative of Director Joseph Centerino to decide how quickly to issue the opinion; however, in

the past, when requested, the Ethics Commission had issued its opinions prior to the interviews.

Mr. Lapciuc stressed that he did not believe that this was the intent of the heightened conflict of interest standard, noting Assistant County Attorney Shy's interpretation might be overly cautious.

Chairman Sharpton acknowledged that there might be an apparent conflict of interest; however, he inquired what would be the likelihood of that conflict manifesting itself. He asked whether, from a procedural standpoint, a resolution was in order.

Assistant County Attorney Shy advised that a motion was needed to approve the four applicants to be interviewed: Mr. Jose Ramon Mas, Mr. Daniel Kavanaugh, Ms. Robin Reiter-Faragalli, and Mr. Calixto Garcia.

It was moved by Mr. Marcos Lapciuc that the four applicants, Mr. Jose Ramon Mas, Mr. Daniel Kavanaugh, Ms. Robin Reiter-Faragalli, and Mr. Calixto Garcia, be interviewed. However, if it was determined, pursuant to the opinion of the Commission on Ethics and Public Trust, that Mr. Mas had no conflict of interest, only the original three applicants selected would be interviewed. This motion was seconded by Mr. Michael Bileca, and upon being put to a vote, passed by a unanimous vote of those members present; (Mr. Mario Artecona was absent).

In response to Chairman Sharpton's request, Ms. Crespi announced that the four interviews could be held on the 5th or 6th of September, or on the 11th and 12th of September.

Mr. Madtes indicated that he would be out of town and Ms. Khaghan stated that the 5th and 6th of September were Jewish holidays.

Responding to Mr. Bileca's question, Ms. Crespi confirmed that all of the applicants would be interviewed on the same day.

Chairman Sharpton noted the deadline for submittal of the names of the applicants to the County was the 13th of September, if the Nominating Committee wanted to place this item on the BCC October agenda. He said

it appeared that most members were available on the 12th of September and asked whether Mr. Madtes could participate in the interviews by phone.

Assistant County Attorney Shy confirmed that Mr. Madtes could listen in on the interviews on the phone.

Responding to Chairman Sharpton's question as to whether there was a vehicle that would allow Mr. Madtes to submit a question in writing, Assistant County Attorney Shy noted the questions that had usually been asked were in the packet that was distributed at the meeting.

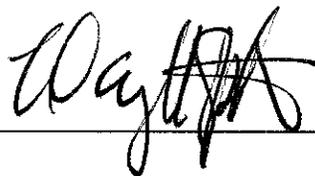
Chairman Sharpton said that he would like to give Mr. Madtes the opportunity to ask his questions. He announced that the Committee meeting would begin at 9 a.m., and would be followed by the interviews at approximately 11:00 or 11:30 a.m.

Responding to Mr. Arriola's question as to whether Mr. Madtes could vote by proxy, Assistant County Attorney Shy advised that this was not possible.

Chairman Sharpton noted additional questions should be submitted to the Chair and copied to Ms. Crespi. He indicated that they should be received by Friday, 6th September.

V. Adjournment

There being no other business to come before the Public Health Trust Nominating Council, the meeting adjourned at 2:59 p.m.



Chairman Darryl Sharpton
Public Health Trust Nominating Council

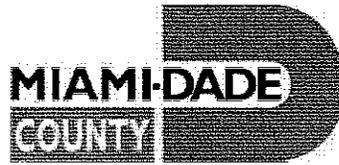


**Public Health Trust
Nominating Council
August 30, 2013**

Prepared by: Maryse Fontus

EXHIBITS LIST

NO.	DATE	ITEM #	DESCRIPTION
1	8/30/13		Agenda
2	8/30/13		Attendance Sheet
3	8/30/13		Minutes of July 24, 2013 Meeting
4	8/30/13		Summary Matrix for Applications Received
5	8/30/13		Applications
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PUBLIC HEALTH TRUST NOMINATING COUNCIL

AGENDA

August 30, 2013

2:00 p.m.

**Stephen P. Clark Center
2nd Floor Conference Room**

Welcome **Chairman Darryl Sharpton**
PHT Nominating Council

Approval of July 24 Meeting Minutes **Chairman Darryl Sharpton**
PHT Nominating Council

Process for Selection of Nominees **Chairman Darryl Sharpton**
PHT Nominating Council

Review Application Summary Matrix **Chairman Darryl Sharpton**
PHT Nominating Council

**Selection of Finalists for Interviews and
Review Interview Questionnaire** **Chairman Darryl Sharpton**
PHT Nominating Council

Adjournment **Chairman Darryl Sharpton**
PHT Nominating Council

Attachments:

- July 24th Nominating Council Meeting Minutes
- PHT Summary Matrix for Applications Received
- Nine Applications Received
- Nomination memo from Commissioner Heyman
- Interview Questionnaire

**PUBLIC HEALTH TRUST
NOMINATING COUNCIL**

Roll Call Sheet for August 30, 2013

MEMBER	PRESENT	LATE	ABSENT
Arriola, Joe <i>Public Health Trust Financial Recovery Board</i>	✓		
Artecona, Mario J. <i>Miami-County Mayor or his/her Designee</i>	—		✓
Bileca, Michael <i>Public Health Trust Financial Recovery Board</i>	✓		
Cmr. Audrey Edmonson <i>Miami-Dade County Commission Chair or a Commissioner designated by the Chair</i>	✓		
Khaghan, Mojdeh <i>Public Health Trust Financial Recovery Board</i>	✓?		
Lapciuc, Marcos <i>Public Health Trust Financial Recovery Board</i>	✓		
Madtes, Andy <i>South Florida AFL-CIO President or Designee</i>	✓		
Nunez, Jeanette <i>Miami-Dade Legislative Delegation Chairperson or his/her Designee</i>	✓		
Chair Sharpton, Darryl K. <i>Public Health Trust Financial Recovery Board</i>	✓		
Staff:			
Assistant County Attorney Eugene Shy	✓		
Assistant County Attorney Valda Christian	✓		
Assistant County Attorney Jeffrey Poppel			

NOTE: Five (5) members constitute a quorum



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Clerk of the Board Division

Alan Eisenberg, Commission Reporter
(305) 375-2510



CLERK'S SUMMARY OF MEETING AND OFFICIAL MINUTES
PUBLIC HEALTH TRUST NOMINATING COUNCIL
July 24, 2013

The Public Health Trust (PHT) Nominating Council convened a meeting on August 7, 2013 at 1:32 p.m. at the Stephen P. Clark Center, 111 N.W. 1st Street, 2nd Floor Conference Room, Miami, FL 33128.

The following Board members were present: Chairman Darryl Sharpton, Joe Arriola, Commissioner Audrey Edmonson, Deputy Mayor Alina Hudak, and Marcos Lapciuc.

The following Board members were absent: Michael Bileca, Mojdeh Khaghan, Andy Madtes, and Jeanette Nunez.

The following staff members were present: Christina Crespi, Office of the Mayor; Assistant County Attorneys Valda Christian and Eugene Shy; Tracie Auguste, Commission District 3; and Deputy Clerk Alan Eisenberg.

1. Welcome and Introductions

Chairman Sharpton welcomed PHT Nominating Council members and staff to today's (7/24) meeting and proceeded to ask all the members present to introduce themselves for the record.

2. Explanation of Nominating Process and Review of Existing Vacancy

Chairman Sharpton recalled that an overview of the role of this body was discussed at the previous meeting. He stated that the purpose of today's (7/24) meeting was to establish a selection process and timeframe to fill the PHT vacancy.

Assistant County Attorney Eugene Shy explained that this meeting was a special meeting to fill the PHT vacancy due to the resignation of Mr. Stephen Nuell and was not considered the annual appointment process. He noted the following items needed to be approved: the PHT Nominating Council Timeline; the Advertisement to Solicit Interested Candidates; and the Application for Nomination to serve on the PHT Board of Trustees.

Assistant County Attorney Shy pointed out that in accordance with Sec. 25A-3 (d) (1), "the sole function of the Nominating Council shall be to solicit, screen (including, but not limited to, reference review and background screening of each nominee), interview and recommend for appointment the best qualified candidate for each vacancy on the Trust Board. He also pointed out that "the membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community".

Assistant County Attorney Shy advised that the PHT Nominating Council would submit the recommendation of one nominee for the vacancy plus two additional nominees to the Board of County Commissioners (BCC), and the BCC would then select and appoint the voting member of the Board of Trustees from that list of three recommendations.

Assistant County Attorney Shy said that the term of the position to be filled would end on May 31, 2014, noting that all Board of Trustees' terms were staggered and expired on May 31 of the applicable year of expiration. He pointed out that this appointment was only for the balance of the existing one-year term which expires on May 31, 2014. Assistant County Attorney Shy noted the term for Ms. Irene Lipoff would also expire on May 31, 2014.

3. Review and Approve Proposed Timeline, Advertisement and Application

Chairman Sharpton noted the application, advertisement process, and timeframe were reviewed at the previous meeting. He stated that he subsequently received a template from staff, which would be used to summarize the applicants' qualifications. Chairman Sharpton pointed out that the PHT Nominating Council previously agreed that the same interview questions would be presented to all candidates.

Commissioner Edmonson inquired and it was confirmed that the proposed application was the same application used for previous PHT Trustee nominations.

Assistant County Attorney Shy mentioned that the process was largely the same as previously used.

Mr. Arriola noted he believed that previous interviews were not conducted by a committee.

Deputy Mayor Hudak clarified that the PHT Nominating Council always conducted interviews, noting the Council membership was governed by the County Code and the Council did not consist of the entire PHT membership.

Assistant County Attorney Shy clarified that the PHT Nominating Council consisted of the PHT Chair, the Vice Chair in the event the Chair was being nominated, three County Commissioners and the Chairperson of the Miami-Dade County Legislative Delegation.

Chairman Sharpton asked PHT Nominating Council members to review the PHT Nominating Council Timeline.

Deputy Mayor Hudak explained that the proposed timeline was created in order to meet the BCC Committee and BCC approval deadlines. She noted there was some flexibility in the scheduling; however, the deadline was September 5 - 6, 2013 in order to place the PHT Nominating Council's recommendations on the agenda.

In response to Chairman Sharpton's question regarding the scheduling, Ms. Christina Crespi confirmed that the dates were pushed back in order for the process to be completed by September.

Commissioner Edmonson and Mr. Marcos Lapciuc both expressed concern that there was only one week between the advertisement date and the deadline to submit applications.

Ms. Crespi suggested August 13, 2013 as the deadline to submit applications, noting the process was previously completed between one to two weeks.

Deputy Mayor Hudak stated that the response rate often varied and that she believed staff could send PHT Nominating Council members the applications and summarized matrix by August 20, 2013; however, this could be impacted by the number of applications received.

It was moved by Commissioner Audrey Edmonson that the application submission deadline date as listed in the timeline be amended from August 6, 2013 to August 13, 2013. This motion was seconded by Mr. Marcos Lapciuc and upon being put to a vote, passed by a vote of 5-0.

Chairman Sharpton inquired whether there were any questions about the proposed advertisement sources as listed in the timeline, to which there were none.

It was moved by Mr. Marcos Lapciuc that the PHT Nominating Council Timeline as amended; the Advertisement to Solicit Interested Candidates; and the Application for Nomination to serve on the PHT Board of Trustees be approved. This motion was seconded by Commissioner Audrey Edmonson and upon being put to a vote, passed by a vote of 5-0.

4. Adjournment

There being no further business, the PHT Nominating Council meeting adjourned at 1:49 p.m.

Chairman Darryl Sharpton

Public Health Trust Nominating Council
Summary Matrix for Applications Received
The information below is provided exactly as reported by the applicant.

No.	Name	Occupation	Race/ Ethnic/ Gender	Education	Experience and/or Qualifications Organizations and Activities	Held Public Office	Conflict of Interest	Nomination	Comments
1	Caballero, Nestor	Managing Partner/Accountant	Male, Hispanic	Florida International University- Masters in Taxation, Florida International University - B.A. Accounting and Finance	Mr. Caballero has experience auditing governmental entities, as well as has experience in financial and budgetary matters. He could also provide feedback on these documents from an accounting and financial standpoint. He is on the financial committee of the Florida International University Alumni Association, President-elect of the Cuban-American CPAs Association, and on the Board of Allfall International. He has been in accounting for over 20 years in a variety of supervisory roles. Finally, he is involved in non-profits, fundraisers, toy drives, and other charitable endeavors.	None	None	Self	
2	Garcia, Calixto	Neuropsychologist	Male, Hispanic	Miami Institute of Psychology - Ph. D. in Clinical Psychology and M.S.; City College of New York- B.S.; Fordham University, Graduate School -Certificate in Social Work, American Academy of Experts in Trauma Stress Diplomat, Board Certified Diplomate-Fellow in Psychopharmacology of the Prescribing Psychologist Register	Dr. Garcia has over 30 years of experience in multifunctional capacities within public health. He is a member of Community Technologies Institute of Miami (President), Camara de Comercio Latina-Calle 8 U.S.A. (G.E.O.), Clinical Director of AYUDA. Dr. Garcia is currently the Associate Director of Counseling Psychological Service Center as well as the Senior University Psychologist at Florida International University. He also maintains a private practice which began in 1990. Dr. Garcia was an adjunct professor at Miami Institute of Psychology, Miami-Dade College, and Nova Southeastern University. Additionally, in the past he was Director of Branches, Clinical Supervisor, Coordinator for Elderly Services of the Hurman Development Center for Miami Mental Health Center. Furthermore, held multiple capacities in New York and Miami working with elderly and impaired clients as a social worker and administrator. Finally, he has numerous publications and media presentations on mental health and related issues.	None	None	Self	

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No.	Name	Occupation	Race/Ethnic/ Gender	Education	Experience and/or Qualifications Organizations and Activities	Held Public Office	Conflict of Interest	Nomination	Comments
3	Kavanaugh, Daniel A.	Retired Attorney	White Non- Hispanic; Male	Harvard Law School - L.L.B. (law degree); Harvard University - A.B.	Mr. Kavanaugh was a committee counsel for Government Operations Committee in the U.S. House of Representatives as well as spent 30 years in private practice in Miami, Fl. He also has served as a Community Member of the Jackson Health Systems Adult Ethics Committee, Bio-Ethics Committee as well as a volunteer at Camillus House. Finally, he is a member of the Historical Association of South Florida, Past President of the Harvard Club of Miami, on the Board of Trustees of Ransom Everglades School, a training officer with the U.S. Air Force, a member of Fairchild Tropical Gardens and a mediator with the Collins Center for Public Policy and for Circuit Court Home Closures.	None	None	Self	
4	Mas, Jose Ramon	CEO/Business Executive	Male, Hispanic	University of Miami: MBA/BA - Business Administration	José R. Mas was appointed CEO of MasTec in 2007 and during his tenure MasTec's revenues have doubled and earnings have more than tripled. Since assuming the top executive position at MasTec, Jose has diversified the company into the growing fields of renewable energy, electric transmission line construction and oil and gas pipeline construction while expanding its traditional communications business, which now includes wireless and broad-band infrastructure including install-to-the home satellite services. José Mas has grown up in the business and over those 18 years worked his way from the field to the boardroom. Prior to his appointment as CEO, Mr. Mas served as Executive Vice President, responsible for business development, marketing and strategic planning. From 1997 to 2001 Mr. Mas served as President of MasTec's Telecommunications Group. He is a director of the Mas Family Foundation, the Christopher Columbus High School Board and an active supporter and coach of various youth basketball teams. Recently, he was also appointed to serve on the U.S. Department of Commerce National Advisory Council on Minority Business Enterprises.	appointed to serve on the U.S. Department of Commerce National Advisory Council on Minority Business Enterprises.	His brother, Juan Carlos Mas is a Board Member of Miami Children's Hospital	Self	

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The information below is provided exactly as reported by the applicant.

No.	Name	Occupation	Race/Ethnic/ Gender	Education	Experience and/or Qualifications Organizations and Activities	Held Public Office	Conflict of Interest	Nomination	Comments
5	Patel, Ricky	Senior Partner/Attorney	Male, Asian/Pacific Islander	St. Thomas University; School of Law - J.D. (law degree); Florida State University - B.A./B.S. International Affairs and Political Science	Mr. Patel has worked diligently to pursue damages for his clients following the 2010 Deepwater Horizon explosion in the Gulf of Mexico, and he has been featured on multiple news networks for his perspective and opinions on the largest mass tort case in U.S. history. Mr. Patel is actively engaged in government affairs, especially as they relate to the Asian American community. He also served as one of the youngest members of President Barack Obama's National Finance Committee from 2010-2012. Additionally, Mr. Patel has served as an ambassador for President Clinton's Global Initiative, and he has been admitted to the Southern District of the Florida Federal Court. His philanthropic work includes ongoing support for Habitat For Humanity, where he has logged over 1,500 hours in pro-bono services. Mr. Patel also works very closely with the Miami Children's Hospital (as a leadership committee member) and their annual 5K Run to raise funds and awareness for the cause. He serves on the Miami Children's Young Ambassadors board and is dedicated to raising \$1 million for the hospital as a personal lifetime goal. Furthermore, Mr. Patel provides pro-bono legal services for a number of causes and non-profits, including The Immigration Clinic for refugees and asylum seekers, and Violence Against Women. Finally, he is on the Board of Trustees for St. Thomas Law School.	None	None		
6	Reiter-Faragall, Robin	Principal of Company	Female, White Non-Hispanic	Carnegie-Melon University; B.F.A. (Bachelor of Fine Arts); Barry University - Honorary Doctorate of Laws	Ms. Robin Reiter-Faragall currently works as the principal of the consulting firm and philanthropic advisor, Reiter & Associates, LLC. During her time at the firm, her focus has been helping to strategically position corporations in the community and to help them establish corporate foundations/giving programs. Her clients have included universities, corporations, foundations, and public agencies in the United States, Latin America and the Caribbean. Robin has served as a member of the Public Health Trust and more recently, was asked to step in as the Interim President of the Beacon Council. Before that, Robin served as President of Miami Children's Hospital Foundation for 4 years. In May, 1999, Barry University awarded Ms. Reiter-Faragall an Honorary Doctorate of Laws Degree for her service to the community.	None	None	Commissioner Heyman	

**Public Health Trust Nominating Council
Summary Matrix for Applications Received**
The information below is provided exactly as reported by the applicant.

No.	Name	Occupation	Race/ Ethnic/ Gender	Education	Experience and/or Qualifications Organizations and Activities	Held Public Office	Conflict of Interest	Nomination	Comments
7	Caraballo, Agatha S.	Digital Instructor	Female, White Non-Hispanic, Hispanic	Santa Rosa Junior College - A.A. in Communication, Florida International University - B.S. in Communication, Florida International University - PhD in Public Affairs	Dr. Caraballo worked as an executive assistant in an art gallery in Key Biscayne, FL after graduating Cum Laude from Florida International University. She went on to become a Financial Aid Officer and eventually a Career Services Advisor at Miami International University of Art and Design, Miami, FL. She then went on to become a Graduate Research and Teaching Assistant at that same university. There, she had to create instructional materials and teach undergraduate courses related to Public Administration. She is now the Digital Instructor in the Department of Public Administration at Florida International University. She teaches up to four courses per semester and engages in ongoing research and service. She also has the responsibility of training faculty on emerging technologies, including digital instruction techniques, pedagogical construction of online courses, and digital research methodologies. In 2011, she received the Outstanding Leadership Award from ASPA South Florida, 2011.	None	None	Self	
8	Markelson, Allen	President	Male, Hispanic, Portuguese/Sw edish	Wesleyan University - B.A.; Wharton Graduate Business School - M.B.A.	Mr. Markelson is a Korean War Veteran of the US Army. He worked as a stock broker on Wall Street for some years and was a member of the New York Stock Exchange. He worked as a Realtor for David Katz Real Estate Firm in Norwalk, Connecticut. He worked as the President of Argus Investment Management. He also negotiated billion dollar loans from clients in the Middle East to the Governments of Japan, South Korea, and Mexico. He was a founder and charter member of the American Foundation for Suicide Prevention. He is the President and Chairman of the Dora Markelson Foundation funding over 27 Charities. He was a part of the Association of Former Intelligence Officers serving as an advisor to the Director of National Intelligence, CIA, FBI, US Army Southern Command. He is also a member of the Republican National Committee. He has over 15 years of Hospital Administrative experience including over ten years as President and Chairman of the Board of Directors for Lock Town's Community Mental Health Clinics. He was an accredited lobbyist for the House and Senate and successfully obtained millions needed to cover Lock Town's deficits. He was the Chairman of the Advisory Board of Directors for Jackson North Hospital. He received an appreciation award by the PHT as Board Chairman in March, 2010.	None	None	Self	

Public Health Trust Nominating Council
Summary Matrix for Applications Received
The information below is provided exactly as reported by the applicant.

No.	Name	Occupation	Race/ Ethnic/ Gender	Education	Experience and/or Qualifications Organizations and Activities	Held Public Office	Conflict of Interest	Nomination	Comments
9	Pruitt, Beverly Rebecca	Administrator	Female, Black Non-Hispanic	Eiskine College/Due West/History - B.A.; University of South Carolina School of Law - JD	Ms. Pruitt currently works as the administrator for equal opportunity and diversity programs for the City of Miami, FL. Before June 2013, she worked as the Director of Human Resources for the City of Miami, FL. In her current position, she is responsible for investigating and resolving internal and external discrimination complaints. She is also expected to identify institutional barriers to equal employment. In her previous job as Director of Human Resources for the City of Miami, she was responsible for maintaining employee relations and developing policy to aid communications, recruitment, records management and training. Her 18 years of human resources experience have given her specific skills in operational analysis, change management, and process integration.	None	None	Self	

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Caballero Nestor
Last First Middle

Employer: Alberni Caballero & Company, LLP

Title/Occupation: Managing Partner

Business Type: Certified Public Accounting Firm

Business Address: 4649 Ponce de Leon Blvd. #404, Coral Gables, FL 33146

Business Telephone: 305-862-7272 Fax: 305-675-8376

Email Address: nestor@acc-cpa.com

Home Address: 9900 SW 130 ST, Miami FL 33176

Home Telephone: 305-234-1941

Date of Birth: 7/26/71 Length of Residence in Miami-Dade County: 30 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input checked="" type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:
Bachelors of Accounting and Finance- Florida International University

Masters in Taxation- Florida International University

Previous Employment and Professional Background:

Business Name	Position	Years
Albarni Caballero & Company	Partner	2004-present
Grau & Company, LLP	Manager	2002-2004
Rachlin Cohen & Holtz	Supervisor	1996-2002

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

Experience as an auditor of governmental entities would benefit the PHT as I would be able to analyze the financials and budget and provide recommendations and feedback.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
FIU Alumni Association	Board Member (Finance Committee)
Cuban American CPAs Association	President - Elect
Alfalit International	Board member

List any Public Office held (Elected or Appointed):

Office	Date
n/a	

Affiliations with hospitals, nursing homes or other health related institutions:

n/a

Activities reflecting community interest:

Involvement in nonprofits, fundraisers, toy drives, etc.

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

none

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Pedro Alberni	Partner	305-662-7272
Andrew Fierman	Partner	305-662-7272
Roberto Perez	CEO-Alfalit	305-812-4981

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

Improve oversight over financials

Increase reserves

Improve transparency

I, (candidate's name) Nestor Capallero,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

8/8/13

Date


Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

Profile & Qualifications



Nestor Caballero, CPA, MST, CGAP

nestor@acc-cpa.com

**Alberni Caballero & Company,
L.L.P.**

Position
Managing Partner

Education

- Masters of Taxation, Florida International University- 1997
- B.A., major in Accounting and Finance, Florida International University- 1995
- A.A., Accounting, Miami Dade Community College- 1992
- Hialeah Miami-Lakes High School- Class of 1989

Experience

Twenty years of experience in accounting, taxation, auditing, and consulting. Experience includes participation in auditing and consulting engagements for governmental, employee benefit plans, charter schools, not-for-profit, commercial and public clients.

Professional History

- Alberni Caballero & Company, LLP- Partner -2004 to Present
- Grau & Company, P.A.- Manager- 2002 to 2004
- Rachlin Cohen & Holtz LLP- Supervisor- 1996 to 2002
- Infante Lago & Co. CPA's- Senior - 1993 to 1996

Professional and Civic Affiliations

- Member – American Institute of Certified Public Accountants
- Member – Florida Institute of Certified Public Accountants (FICPA)
- Past Member – FICPA, Accounting Principles and Auditing Standards Committee
- Member – Florida Government Finance Officers (Small Governments Committee)
- Member – Dade/Broward Government Finance Officers Association
- Associate Member Government Finance Officers Association
- President Elect – Cuban American Certified Public Accountants Association
- Member – South Beach Hispanic Chamber of Commerce
- Member- Chamber South
- Member- Coral Gables Chamber of Commerce
- Member- Miramar/Pembroke Pines Chamber of Commerce
- Member- Greater Miami Chamber of Commerce
- Member – College of Business Administration Alumni Association for Florida International University
- Associate Member- Florida Housing and Redevelopment Officials
- Associate Member- National Housing and Redevelopment Officials
- Board Member- Alfalit International, Inc.

CLERK OF THE BOARD

2013 AUG 13 AM 8:51

CLERK OF THE BOARD
MAYOR'S OFFICE
MIAMI-DADE COUNTY, FLA.

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Caraballo Agatha Swift
Last First Middle

Employer: Florida International University

Title/Occupation: Digital Instructor

Business Type: Higher Education

Business Address: 11200 SW 8 Street, PCA 257, Miami, FL 33199

Business Telephone: 305-348-1006 Fax: 305-348-5848

Email Address: acarabal@fiu.edu

Home Address: 1511 NW 30 Street, Miami, FL 33142

Home Telephone: 786-222-1512

Date of Birth: 06/04/79 Length of Residence in Miami-Dade County: 14 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input type="checkbox"/> Male | <input checked="" type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input checked="" type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input checked="" type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

Florida International University, Miami, FL - PhD in Public Affairs

Florida International University, Miami, FL - B.S. in Communication

Santa Rosa Junior College, Santa Rosa, CA - A.A. in Communication

Previous Employment and Professional Background:

Business Name	Position	Years
Florida Intl. University	Career Advisor	1.5
Florida Intl. University	Research Asst.	4
Al Miami Intl. University	Career Advisor	2
Al Miami Intl. University	Financial Aid Advisor	1.5
Martin Z. Margulies	Executive Assistant	2.5
Alonzo Mourning Charities	Event Coordinator	2

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

I believe that my education, research background, experience in nonprofit management,
would benefit the Public Health Trust as I offer a fresh and unbiased
perspective, strong analytical reasoning, common sense, high ethical standards,
and a commitment to public service and community improvement.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>American Society for Public Administration - SoFla</u>	<u>Elected Board Member/ Secretary</u>
<u>Council for Corporate Responsibility</u>	<u>Director</u>
<u>South Florida Diversity Council</u>	<u>Secretary/ Event Chair</u>

List any Public Office held (Elected or Appointed):

Office	Date
<u>Not Applicable</u>	<u></u>
<u></u>	<u></u>

Affiliations with hospitals, nursing homes or other health related institutions:

Not Applicable

Activities reflecting community interest:

I mentor numerous students on an ongoing basis and have served on the Board of Directors
of several nonprofit organizations. I've also served on the Allapattah Community Action Committee,
and am an active member and volunteer for the Southside Elementary PTA.

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

Not Applicable

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Charles Scurr</u>	<u>Executive Director - Citizens Independent Transportation Trust</u>	<u>305-375-1357</u>
<u>Bill Solomon</u>	<u>Chief, Contract Management - Miami-Dade Parks and Recreation</u>	<u>305-632-3008</u>
<u>Donna Comrie</u>	<u>Educational Consultant and Adjunct Professor</u>	<u>215-840-3847</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

My primary goals and objectives as a Trustee are to help develop recommendations to improve
health care delivery to needy Miami-Dade County residents while improving the financial
outlook of Jackson Health System and responding to the changes that will be implemented
under the Affordable Care Act.

I, (candidate's name) Agatha S. Caraballo,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

8/13/13
Date


Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

Agatha S. Caraballo

1511 NW 30 Street, Miami, FL 33142
 305-633-4877 Home/ 786-222-1512 Mobile
agatha.caraballo@gmail.com

SUMMARY

- Advanced analytical research skills, and highly effective and creative teaching skills and experience
- Extensive communications background with proven skill working with diverse individuals and organizations
- Expertise in workforce development, marketing, diversity training, and innovative digital instruction

EXPERIENCE

- Digital Instructor, Department of Public Administration** August 2013 - Present
 Florida International University (FIU), Miami, FL
- Teach up to four courses per semester and engage in ongoing research and service.
 - Train faculty on emerging technologies, including digital instruction techniques, pedagogical construction of online courses, and digital research methodologies.
 - Serve as a liaison between the department, FIU Online and the library regarding digital platforms and delivery of online instruction.
- Career Development Coordinator** May 2012 – August 2013
 Florida International University, Miami, FL
- Coordinated placement of public administration students in internships and post-graduation positions
 - Developed and maintained an extensive network of potential employers, and disseminate job and internship announcements to students
- Graduate Research and Teaching Assistant** September 2008 – May 2012
 Florida International University, Miami, FL
- Collected and analyzed quantitative and qualitative data for a dissertation on “The Impact of the Federal Round II Urban Empowerment Zones on Local Communities”
 - Created instructional materials and taught undergraduate courses related to Public Administration
 - Interned at FIU’s Metropolitan Center, an applied social science research and training institute
 - Reviewed literature on topics pertaining to public administration and public policy, collected data, developed coding instruments, and performed various content and statistical analyses
- Career Services Advisor** July 2006 to September 2008
 Miami International University of Art & Design, Miami, FL
- Identified, developed, and maintained internships and employment opportunities by solidifying strong working relationships with students, faculty, businesses, and community leaders
 - Counseled students to ensure internship and employment compatibility with short & long term goals
 - Prepared quarterly Portfolio Review, resume workshops, seminars, and recruitment events
 - Served on various educational committees, including Student Success, Community Service, Speakers Bureau, Sabbatical Review, and Professional Development
- Financial Aid Officer** February 2005 to July 2006
 Miami International University of Art & Design, Miami, FL
- Processed and packaged financial aid awards in a timely and highly effective manner: 90% aid paid consistently by the end of the 5th week of each term and 100% by the end of the 8th week of each term
 - Explained tuition financing options to students and families and ensured that every student’s file was completed with the accurate paperwork
- Executive Assistant** August 2001 to October 2003
 Martin Z. Margulies, Key Biscayne, FL
- Audited and helped maintained a museum-quality collection of modern and contemporary artworks
 - Completed various personal and professional tasks, such as preparing correspondence, making travel arrangements, organizing meetings, and hosting special events

- Provided public and guided tours of the Margulies Collection at the Warehouse in Wynwood and private tours of the collection in Key Biscayne
- Acted as the live-in property manager for the 36,000 sq. ft. converted Warehouse gallery space
- Managed office operations in the sales office for Bellini, a luxury condominium in Bal Harbour, Florida

EDUCATION

- Doctorate of Philosophy in Public Affairs
Florida International University (FIU), Miami, FL December 2012
- Bachelor of Science in Communications
Florida International University, Miami, FL August 2002
- Associate of Arts in Communication
Santa Rosa Junior College, Santa Rosa, CA June 1999

PROFESSIONAL AFFILIATIONS

- American Society for Public Administration – South Florida Chapter, Since 2010
Elected Officer, Board Member, Past Recording Secretary, Scholarship and Awards Committee Chair
- Florida Diversity Council – South Florida Chapter, Since 2011
Officer and Committee Chair for the Diversity Best Practices Meeting, College Diversity Summit, and the Florida Corporate Responsibility Summit
- Council for Corporate Responsibility (CCR), Volunteer Director, Since 2011
- Pi Alpha Alpha Honor Society at FIU, Faculty Co-Advisor, Since 2012
Chapter President and liaison to the Miami-Dade County Urban Fellows program, 2009-2011
- Allapattah Community Action Committee Member and Scholarship Chair, 2010-2011
- Haitian-American Organization for Women, Board Member, 2010-2011
- Alonzo Mourning Charities, Event Coordinator, 2001-2002

CONFERENCE PRESENTATIONS / PUBLICATIONS

- “Skills Mismatch in the Miami-Dade County Empowerment Zones” Journal Article, In Progress
- “Promoting Sustainable Economic Development in Inner Cities” Journal Article, In Progress
- Presented a research paper “Promoting Sustainable Economic Development in Inner Cities” at the 2012 ASPA National Conference in Las Vegas, NV
- Coauthored “Can a Corporation Have a Conscience?” for the CCR’s August 2011 newsletter
- Presented a research paper “Skills Mismatch in the Miami-Dade County Urban Empowerment Zones” at the 2010 ASPA National Conference in San Jose, CA
- Editor of the Miami International University of Art & Design student newsletter “MivUc”, 2008

AWARDS AND RECOGNITION

- Outstanding Leadership Award, ASPA South Florida, 2011
- Scholarship Recipient and Brand Ambassador, Hispanic Scholarship Fund, 2010-2011
- Scholarship Recipient, ASPA South Florida Chapter, 2010
- Founders’ Forum Fellow, ASPA National, 2010
- Cum Laude Honors at Graduation, Florida International University, 2002

SKILLS / INTERESTS

- Computers: Microsoft Office (Word, Excel, PowerPoint, Outlook), Adobe (Acrobat, PhotoShop, Illustrator, InDesign, Connect), Prezi, QuarkXpress, QuickBooks, Stata, NCSS, SPSS, NVivo, Blackboard, Moodle
- Other: Graphic design, illustration, photography, social media, website maintenance, and editing
- Languages: Bilingual in English and Spanish

DR. CALIXTO GARCIA SERVICES
NEURO-PSYCHOLOGIST

822 SW 8 St. Miami, FL 33130
Tel. 305-856-9090 Fax 305-856-9692

FAX COVER SHEET

CLERK OF THE BOARD
2013 AUG - 8 PM 2:32
MIAMI-DADE COUNTY, FLA.

Date: 8/8/13

To: Christopher Agrippa, Division Chief, Clerk of the Board

Fax: 305-375-2484

of pages 15 including fax cover

Document(s) faxed 2013 Application for nomination to
serve on board of trustees of the public health trust
of Miami-Dade County AND presentation of
qualifications.

2013 APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY

Mission

To build the health of the community by providing a single, high standard of quality care for the residents of Miami-Dade County

Vision

Our strategic vision is to be a nationally and internationally recognized, world-class academic medical system and to be the provider of choice for quality care.

Chapter 25A of the Miami-Dade County Code states that the governing body of the Trust shall consist of 7 voting members, none of whom shall be employees of the Trust. Board members are appointed to the Trust during the annual appointment process or through a special convening of the Nominating Council. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications and resumes can be mailed or hand delivered to the address below **by August 13th at 4:00 p.m.** Emails or facsimiles of the application and resume will be accepted and can be sent to clerkbcc@miamidade.gov or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application and resume by calling the Clerk of the Board at 305-375-1652.

Clerk of the Board of County Commissioners
ATTENTION: Christopher Agrippa, Division Chief, Clerk of the Board
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.



Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System

Aug. 8. 2013 2:02PM

No. 6367 P. 3

CLERK OF THE BOARD

2013 AUG -8 PM 2:32

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Garcia Calixto
Last First Middle

Employer: Self-employed

Title/Occupation: Neuropsychologist

Business Type: Psychological Services

Business Address: 822 S.W. 8 St. Miami, FL 33130

Business Telephone: 305-336-1780 Fax: 305-856-9262

Email Address: dr.garcia@aol.com

Home Address: [REDACTED]

Home Telephone: [REDACTED]

Date of Birth: 9/17/55 Length of Residence in Miami-Dade County: 27 + years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- Male
- White Non-Hispanic
- American Indian or Alaskan Native
- Female
- Black Non-Hispanic
- Haitian American
- Hispanic
- Asian or Pacific Islander

EDUCATION:

School/City/Major/Degree:

Philosophy Doctor, Ph.D. in Clinical Psychology
Miami Institute of Psychology
(Please see resume)

Previous Employment and Professional Background:

Business Name	Position	Years
Dr. Calixto. Garcia Psychological Services	Private Practice-owner	1990-present
Community Technological Institute of Miami	President	2003-present
See resume		

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

30 + years in multi functional capacities
within public health.
Please refer to resume.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
Community Tech. Inst. of Miami (non-profit)	President
Camara de Comercio Latina-Pelle B USA.	C.E.O.
(refer to resume)	

List any Public Office held (Elected or Appointed):

Office	Date
None	

Affiliations with hospitals, nursing homes or other health related institutions:

None at this time.

Activities reflecting community interest:

Camara de Comercio Latina - Calle 8 U.S.A.

Clinical Director of AYUDA (non profit organization)

Community Technological Institute of Miami (non profit institution)

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

None

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Eloy Aparicio</u>	<u>C.E.O. - Camara de Comercio Latina Calle 8 U.S.A.</u>	<u>305-987-5067</u>
<u>Lourdes Diaz</u>	<u>V.P. of Diversity</u>	<u>305-798-2080</u>
<u>Miguel Gonzalez</u>	<u>Architect (Private Pr.)</u>	<u>305-490-8258</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

My aim will be to work towards keeping the hospital open as we work with community officials and hospital administration to maintain true fiduciary process and transparency.

Aug. 8. 2013 2:03PM

No. 6367 P. 6

I, (candidate's name) _____
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or Institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

8-8-13
Date


Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

PRESENTATION OF QUALIFICATIONS

DR. CALIXTO GARCIA-ABID

Licensed Clinical Psychologist

SUMMARY OF QUALIFICATIONS

Background encompasses thirty years in responsible multi-functional positions within public, clinical and academic services settings with expertise and accomplishment in the following significant areas:

- Psychological / Neuropsychological / Behavioral medicine
- Academic instruction, Curriculum Design and Research
- Clinical staff supervision and training
- Design and implementation of new programs
- All facets of program administration, including marketing, writing and administration of grants and contracts
- Strong organizational, analytical and communicative skills and the ability to work productively in multi-cultural and multi-lingual environments

EDUCATION

Philosophy Doctor, Ph.D. in Clinical Psychology - Miami, Florida
 Licensed Clinical Psychologist #PY0005118 - State of Florida
 Master of Science - MS, Miami, Florida
 Bachelors of Science - New York, New York
 Certificate of Social Work - Post Graduate - CSW, New York, New York
 Diplomate, American Academy of Experts in Traumatic Stress
 Board Certified Diplomate-Fellow in Psychopharmacology of the Prescribing Psychologist Register

WORK EXPERIENCE

Host - Viva Sin Límites - TV Program - YouTube
 Comissioner Candidate, Distrito 5, 2012, Miami Dade, FL
 Ceo- Cámara de Comercio Latina-Calle 8 USA-Miami, FL
 Director Clínico - AYUDA- Organización sin fines de Lucro, Miami Beach, FL
 President -Community Technological Institute of Miami -nonprofit school Miami, FL
 Clinical Director - American Behavioral Health Centers - Miami, FL
 Associate Director - Florida International University, CPSC, Miami, FL
 Senior University Psychologist - Florida International University, Miami, FL
 Clinical Psychologist - Private Practice, Miami, FL
 Clinical Psychologist I - Youth and Family Services, Miami, FL
 Adjunct Professor Clinical Training in Psychology- Nova University. Miami, FL
 Adjunct Professor in Psychology - Miami-Dade Community College, Miami, FL
 Adjunct Professor in Psychology - Miami Institute of Psychology, Miami, FL
 Director of Branches - Miami Mental Health Center, Miami, FL
 Clinical Supervisor -Miami Mental Health Center, Miami, FL

Aug. 8. 2013 2:03PM

No. 6367 P. 9

GARCIA-ABID 3

Crisis Worker - Northwest Dade Mental Health Center, Miami, FL
Case Manager - Channelling, Miami, FL
Assistant Administrator - Jackson Heights Nursing Home, Miami, FL
Administrative Supervisor - Columbia Presbyterian Medical Center, New York, NY
Social Worker - Manhattan Borough Development Service Office, New York, NY

DESCRIPTIONS OF QUALIFICATIONS

- 2013-Present** *AYUDA-nonprofit organization*
Clinical & Training Director. Responsible for student's practice, clinical issues and Psychological treatments.
- 2003-Present** *COMMUNITY TECHNOLOGICAL INSTITUTE OF MIAMI- MIAMI- FLORIDA*
President-Administrative & Academic areas.
- 2000-Present** *FLORIDA INTERNATIONAL UNIVERSITY - Miami, Florida*
Counseling Psychological Service Center - Full-time
Associate Director: Acting Director in the absence of the Director. Responsible for the completion of special tasks assigned by the Director. In addition to previous duties.
- 1999-2000** *FLORIDA INTERNATIONAL UNIVERSITY - Miami, Florida*
Counseling Psychological Service Center - Full-time
Senior University Psychologist: Responsible for the implementation and supervision of the re-structuring of the crisis intervention program. Developed and implemented a training program for interns and post-doctoral students for behavioral medicine cases utilizing biofeedback, hypnosis and cognitive behavioral approaches. In addition to previous duties as an University Psychologist.
- 1990-1999** *FLORIDA INTERNATIONAL UNIVERSITY - Miami, Florida*
Counseling Center - Full-time (Present-1994) / Part-time (1994-1990)
University Psychologist: Responsible for individual, marital, group psychotherapy, psychological and neuropsychological evaluations, consultation, case presentations, grand-rounds, evaluations, substance abuse cases, crisis intervention and supervision of graduate level intern students. Other responsibilities include lecturer, the development and teaching of clinical and educational seminars, clinical research, grant development and presentations in national conferences. Founder of the biofeedback lab at the Student Counseling Center. Developed and implemented a treatment program with biofeedback and hypnosis for behavioral medicine cases. Served as a liaison between the Student Counseling Center and the community.
- Present - 1990 PRIVATE PRACTICE - North Miami, Florida**
Clinical Psychologist: Responsible for the delivery of psychotherapy services and psychological evaluations for adults, children, elderly, marital and groups. Other area of expertise and practice includes neuropsychological evaluations, Biofeedback training and Clinical Hypnosis in the treatment of Behavioral Medicine cases (pain, phobias, stress, smoking, substance abuse etc.). Case consultation and behavior management programs for other professionals and community base institutions. In addition, served as an evaluator (contractual) for admissions and discharge of patients from hospitals and residential facilities and crisis intervention. Present referral bases includes ex and present clients,

other professionals, HMO's (Humana, Prudential, Avmed, BC&BS, HIP etc.) and community base agencies.

- 1994 - 1990** *YOUTH AND FAMILY DEVELOPMENT SERVICES - Miami, Florida*
Early Intervention Development Center - Full-time
Clinical Psychologist I: Responsible for the delivery of psychotherapy services (individual, family, marital and group) and crisis intervention within a Day Treatment Program for severely emotionally disturbed youths and their families. Other duties include case consultations and interventions as it applies to developmental and behavioral aspects of children and adolescents, psychological evaluations, report writing, data collection, grant and research writing and technical support, behavior management programs, case staffing and individualized treatment educational program (ITEP) conferences in conjunction with the treatment team. Community liaisons for hospitalized clients, families, adjudication committees and other agencies. Supervision and training of Master and Doctoral level students. Conduct clinical training, consultation and participated in crisis intervention and debriefing for other departments within the agency and the county. Acting Director in the absence of the Program Director.
- 1992 - 1987** *MIAMI INSTITUTE OF PSYCHOLOGY - Miami, Florida*
Part-time
Adjunct Professor: Instruction of courses at the Bachelor and Master's level in Developmental Psychology, Theories of Learning, Human Sexuality, Crisis Intervention, Psychopathology and Hypnotherapy. Responsible for research of current literature, for the outline of course work and class presentation and research.
- 1990-1991** *MIAMI-DADE COMMUNITY COLLEGE - Miami, Florida*
Part-time
Adjunct Professor: Instruction of courses at the Associate level Human Sexuality. Responsible for research of current literature, for the outline of course work and class presentation and research.
- 1992 - 1990** *MIAMI MENTAL HEALTH CENTER - Miami, Florida*
Full-time
Director of Branches: Responsible for the overall administration of the Human Development Center at Westchester and the Miami Mental Health Center Branch in Coconut Grove, including the formation of a Children Guidance Center, in conjunction, with the Children Psychiatric Center and a clinical training program for Master and Ph.D. level students. The agency's main purpose is to provide mental health, substance abuse and preventive services to children, adults and the elderly of the community. Duties include development and implementation of both branches, policies and procedures in accordance with state and federal guidelines, budgets, cash flow, purchasing, cost containment and marketing. Clinical duties include the supervision and training of staff, personnel, monitoring of quality assurance issues, writing and administration of grants and contracts. Additionally, served as a liaison between the area schools, community based agencies, committees and advisory boards (i.e.: MMHC, City of Miami, etc.).
- 1990 - 1988** *MIAMI MENTAL HEALTH CENTER - Miami, Florida*
Full-time
Clinical Supervisor: Responsible for the supervision and training of the clinical staff of the Elderly and Psychotherapy Unit, composed of 18 therapists and two graduate level students. The function of the clinical staff is to provide individual, group and family

counseling, as well as, substance abuse counseling. Other duties include budgeting, marketing, quality assurance and community networking. In addition, maintained a limited caseload of individual and family therapy, as well as substance abuse counseling and DUI groups. Also provided a stress management program with biofeedback and Hypnosis, within both units.

- 1988 - 1987** **MIAMI MENTAL HEALTH CENTER - Miami, Florida**
Human Development Center - Full-time
 Coordinator Elderly Services at H.D.C.: Responsible for establishing an Elderly Service Program within the Westchester Branch; provided individual, group, marital and family psychotherapy, neuropsychological evaluations and referrals to the Alzheimer's Day Treatment Program. In addition, established groups within a community based adult day programs and ACLF's.
- 1990 - 1985** **NORTHWEST DADE MENTAL HEALTH CENTER - Miami, Florida**
Crisis Stabilization Unit - Part-time
 Crisis Worker: Screen Psychiatric emergencies, conduct mental status exam interviews, provide crisis intervention, provide individual and family counseling and work with patients hospitalized in the Center's Unit.
- 1987 - 1985** **CHANNELING - Miami, Florida**
Full-time
 Case Manager: Implementation of service and follow-up for elderly and impaired clients, networking, client advocacy by utilizing extensive knowledge of the various community resources and agencies.
- 1985 - 1984** **JACKSON HEIGHTS NURSING HOME - Miami, Florida**
Full-time
 Assistant Administrator: Responsibilities entailed full administration of evening shift, including supervision of the Nursing, Dietary, Housekeeping, Maintenance, Social Services, Marketing, and Admissions Departments. In addition to being the area trainer for Unicare for the professional staff of all Social Service and Activities Departments in Dade County.
- 1983 - 1975** **COLUMBIA PRESBYTERIAN MEDICAL CENTER - New York, N. Y.**
Full-time
 Administrative Supervisor: Duties include hiring/termination, training, scheduling and supervision of staff of 10 weekdays to 50 week-ends, including responsibility for performance evaluations, payrolls, union relations, labor grievances, disciplinary action and gathering of data for the Hill-Burton Grant.
- 1982 - 1981** **MANHATTAN BOROUGH DEVELOPMENTAL SERVICE OFFICE - New York, N. Y.**
Full-time
 Social Worker: Served as an integral part of an interdisciplinary team, integral in providing total case management services to mentally retarded and developmentally disabled clients via broad-based therapeutic and behavior management programs. Assistance in the creation of community based residences for the mentally retarded and developmentally disabled clients, in addition to the foster care caseload.

EDUCATIONAL BACKGROUND

- 1990 **Philosophy Doctor (Ph.D.) in Clinical Psychology, Minor Neuropsychology**
MIAMI INSTITUTE OF PSYCHOLOGY - Miami, Florida
License #: Florida PY0005118
- 1987 **Master of Science (MS) in Clinical Psychology**
MIAMI INSTITUTE OF PSYCHOLOGY - Miami, Florida
- 1981 **Certificate of Social Work (CSW)**
FORDHAM UNIVERSITY, GRADUATE SCHOOL - New York, N.Y.
- 1980 **Bachelors of Arts (BA) in Psychology**
CITY COLLEGE OF NEW YORK - New York, N.Y.

INTERNSHIP

- JANUARY 1990 - SEPTEMBER 1990** *SPECIALIZED DEVELOPMENTAL CENTER - Miami, Florida*
YOUTH AND FAMILY DEVELOPMENT SERVICES
Psychology Intern: Duties include psychotherapy services to individuals, families, and groups within a Day Treatment Program for severely emotionally disturbed youths. Other duties include case consultation, psychological evaluations and writing of reports.
- AUGUST 1989 - SEPTEMBER 1990** *JESSIE GOODMAN CENTER - Miami, Florida*
Psychology Intern: Duties include psychotherapy services to individuals, families, and groups within an outpatient setting. Additional responsibilities include neuropsychological evaluations and the teaching of clinical seminars.
- DECEMBER 1988 - AUGUST 1989** *SOUTH FLORIDA EVALUATION & TREATMENT CENTER- Miami, Florida*
Psychology Intern: Responsible for conducting competency evaluations for court cases, as well as, neuropsychological evaluations for hospitalized residents. Other duties included providing individual psychotherapy and competency groups.

PROFESSIONAL AFFILIATIONS

- American Academy of Experts in Traumatic Stress
- American Psychological Association
- American Association of Social Workers
- American Society on Aging
- Association for Applied Psychophysiology and Biofeedback
- The Florida Society of Clinical Hypnosis
- American Pain Society

HEALTH INSURANCE CLINICAL PANELS

PsychCare, Inc.
Quality Improvement Committee - 2001
Clinical Peer Reviewer Panel - 2000

Magellan Behavioral Health
Quality Improvement Committee Provider Membership - 2000

PUBLICATIONS

Garcia-Abid, C. (1990), The use of hypnotic suggestion as an external amplifier of emotion and its implication in the treatment of pain. Doctoral Dissertation, MIAMI INSTITUTE OF PSYCHOLOGY - Miami, Florida

Garcia, C., A Primer of Cognitive Reflex Therapy. (<http://TheMindInstitute.com> 1997)

PRESENTATIONS

Garcia-Abid, C. Discussant and panel member to the paper delivered by Neil Altman, entitled "History Repeats Itself: Transference/Counter transference in the Context of America". SEFAPP's 11th Annual Conference, Psychoanalytic Perspective on Racial and Ethnic Diversity: Change and Strain. Miami Florida March 2001.

Garcia-Abid, C. and Jordan, E., The Adaptation Syndrome As a Mediator of Cultural Competence. Paper presented at the First Joint Conference of The American Society on Aging and The National Council on the Aging. New Orleans, Louisiana, March 2001.

Garcia, C., Mind-Body: Connection to Behavioral Medicine. Paper presented at the 2001: A Health Odyssey "Alternative Medicine for the Millennium", Florida International University, Miami, Florida, February 2001.

Garcia, C. and Jordan, E., Cultural Diversity. Seminar Presentation at the 3rd Annual Community Resources Fair: Caring for Every Child's Mental Health, Ft Lauderdale, Florida, February 8, 2001.

Garcia, C., The Adaptation Stress Syndrome as a Mediator of Cultural Competence in Exile Populations. First Annual Symposium: "THE PSYCHOLOGY OF EXILE: THE CUBAN-AMERICAN EXPERIENCE", Florida International University Counseling & Psychological Services Center, Miami, Florida, Friday, April 7, 2000

Garcia, C. Shepard G., Clinical Incidents and Debriefing in School Settings. 2nd Annual Psychology and Education Conference. Florida International University, Miami, Florida March 2000.

Garcia, C. Engaging Hispanic Families. Child Welfare League of America And the National Resource Center for Foster Care. Renewing Our Commitment to Permanency For Children Action Planning Forum. January 2000.

Garcia, C., "Children With Behavioral Problems: How to work with Them" First Annual Spring Symposium

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GARCIA-ABID 8

Sponsor by Florida International University Education Department F.O.C.U.S. Program and The Counseling & Psychological Service Center, April 1999.

Garcia, C., The Mind Body Connection: Biofeedback Assisted Hypnosis, The New Millennium: A New Look at Alternative Medicine, Florida International University, Miami, Florida February 1999.

Garcia, C. and Jordan, E., A Sensory Bridge Between Past and Present: A New Group Treatment Approach, Paper presented at The American Society on Aging, 44th Annual Conference, San Francisco, California, March 28, 1998.

Garcia, C., A Primer of Cognitive Reflex Therapy. (<http://TheMindInstitute.com> 1997)

Garcia, C. and Jordan, E., The Need for a Culturally Sensitive DTP: A Cognitive Reflex Approach, Paper presented at The American Society on Aging, 43rd Annual Conference, Nashville, Tennessee, March 1997.

Garcia, C., Biofeedback Assisted Hypnosis: Does It Really Help, Grand Rounds, Florida International University Student Counseling Center and Health Center, Miami, Florida, September 1996.

Garcia, C. and Trionfo, K., Biofeedback and Metaphors: Treatment To Effect A Positive Cognitive And Behavioral Change In College Students, Southern College Health Association, Annual Conference, Miami, Florida, June 1996

Garcia, C. and Jordan, E., Teamwork: Bridging the Gap, Harley Hall, Archdioceses of Miami, May 1996.

Garcia, C., The Use of Biofeedback as Therapy, Southern College Health Association, Annual Conference, Miami, Florida, March 1996.

Garcia, C., Mental Health and Behavioral Issues, State of Florida, Department of Elder Affairs, Miami, Florida, October 1995.

Garcia, C., Alzheimer's: A Disease of Many Cultures, The Greater Miami Chapter of the Alzheimer's Association, 3rd Annual Educational Forum, Miami, Florida, November 1995.

Garcia, C., The Theory and Practice of Hypnosis and Its Multiple Uses in Treatment, Scientific Hypnosis Society Summer Conference, Orlando, Florida, August 5, 1995.

Garcia, C., Biofeedback Assisted Hypnosis, Scientific Hypnosis Society Summer Conference, Orlando, Florida, August 6, 1995.

Garcia, C., Psychology of Neighborliness, Pathways to the 21st Century, Northeast Dade Coalition, Aventura, Florida, October 1995.

Garcia, C., Stress Management, Youth and Family Development, Miami, Florida, September 1994.

Garcia, C., Nurturing the Caregiver, University of Miami School of Medicine Memory Disorder Center, Center on Adult Development and Aging, Miami, Florida, January 1993.

Garcia, C., Stress Management Techniques, Florida Dislocated Workers Assistance Center, Miami, Florida, 1990.

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No. 6367 P. 15

GARCIA-ABID 9

MEDIA & TELEVISION PRESENTATIONS

Garcia, C., Miami Herald

Garcia, C., BBC

Garcia, C., **Effective Parenting Skills**, El Show de Cristina, Univision, Miami, Florida, March 2001

Garcia, C. and Jordan, E., **A Guide to Mental Health Resources**, Para Ti Miami, Channel 17 (PBS), Miami, Florida, January 2001.

Garcia, C. **How Effective Are Boot Camps**, El Show de Cristina, Univision, Miami, Florida, May 2000.

Garcia, C. and Jordan, E., **Mental Health Today**, Para Ti Miami, Channel 17 (PBS), Miami, Florida, September 2000.

Garcia, C., Miami Herald

Garcia, C., **Violence in Our Schools vs. Gun Control**, El Show de Cristina, Univision, Miami, Florida, June 1999.

Garcia, C., **Domestic Violence**, El Show de Cristina, Univision, Miami, Florida, 1998.

Garcia, C., **Hypnosis**, Despierta America, Univision, Miami, Florida, 1989.

Daniel A. Kavanaugh
3652 Poinciana Ave
Miami, FL 33133

Aug. 10, 2013

Board of Trustees of The Public Health Trust
Of Miami-Dade County
111 N.W. 1st Street, Suite 17-202
Miami, FL 33128

Dear Members of the Board:

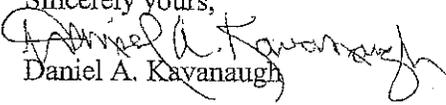
Enclosed is my completed application to serve as a member of the Board of Trustees of the Public Health Trust.

During the past five years I have served as the Community Member of the Jackson Health System's Adult Ethics Committee. This has been an educational experience that has given me a valuable insight into the operations of the System and its efforts to serve the people of Miami-Dade County. I would be honored to use this experience for the benefit of the system at large. Enclosed is a copy of Dr. Lenchus' letter confirming my reappointment to the Ethics committee.

Also enclosed is a brief Resume.

I would be pleased to furnish any additional information which you might wish to have.

Sincerely yours,


Daniel A. Kavanaugh

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: KAVANAUGH DANIEL ANTHONY
Last First Middle

Employer: RETIRED

Title/Occupation: ATTORNEY AT LAW

Business Type: _____

Business Address: _____

Business Telephone: _____ Fax: _____

Email Address: KAVA1655@BELL SOUTH.NET

Home Address: 3652 POINCIANA AVE, MIAMI, FL 33133

Home Telephone: 305-448-4163

Date of Birth: 12/29/33 Length of Residence in Miami-Dade County: 79 YEARS

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> Male | <input checked="" type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

HARVARD UNIVERSITY, A.B., 1955

HARVARD LAW SCHOOL, LL.B., 1961

Previous Employment and Professional Background:

Business Name	Position	Years
CONGRESSIONAL COMM.	COMMITTEE	1961-1964
US HOUSE OF REPRESENTATIVES	COUNSEL	
DANIEL A. KAVANAUGH	PRIVATE PRACTICE	1965-1996
ATTORNEY AT LAW	MIAMI, FLORIDA	

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

DURING THE PAST 5 YEARS I HAVE SERVED AS THE COMMUNITY MEMBER OF THE JACKSON HEALTH SYSTEMS ADULT ETHICS COMMITTEE, WHICH HAS GIVEN ME AN EXCELLENT INSIGHT INTO THE CRITICALLY IMPORTANT ROLE OF THE HEALTH SYSTEM IN OUR OUR COMMUNITY. I BELIEVE THIS WOULD ENABLE ME TO MAKE A VALUABLE CONTRIBUTION TO THE ACTIVITIES OF THE BOARD.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>THE COLLINS CENTER FOR PUBLIC POLICY</u>	<u>MEDIATOR, HOME FORECLOSURES</u>
<u>CAMILLUS HOUSE</u>	<u>VOLUNTEER</u>
<u>HISTORICAL ASS'N OF SOUTHERN FLORIDA</u>	<u>MEMBER</u>

List any Public Office held (Elected or Appointed):

Office	Date
_____	_____
_____	_____

Affiliations with hospitals, nursing homes or other health related institutions:

COMMUNITY MEMBER OF THE JACKSON HEALTH SYSTEMS
ADULT ETHICS COMMITTEE

Activities reflecting community interest:

COLLINS CENTER FOR PUBLIC POLICY, MEDIATOR
CAMILLUS HOUSE, VOLUNTEER
HISTORICAL ASS'N OF SOUTHERN FLORIDA, MEMBER

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

NONE

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
KENNETH GOODMAN	CHAIR, JAX HOSP. ETHICS COM. K.GOODMAN@MED.MIAMI.EDU	
LARRY LEIBY, ESQ.	ATTY (FORMER PARTNER)	954-895-9198
DAVID ANDREWS MD	JAX HOSP - PATHOLOGY	305-323-5000

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

I WOULD WORK TO PROTECT AND INCREASE
JACKSON HEALTH SYSTEM'S ROLE AS OUR
COMMUNITY'S PUBLIC HOSPITAL

I, (candidate's name) DANIEL A. KAVANAUGH,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

8/10/13
Date


Candidate's Signature

Nominated by (if not self):

<hr/>		<hr/>
Name		Telephone
<hr/>		<hr/>
<hr/>	<hr/>	<hr/>
City	State	Zip Code

AUG. 13. 2013 3:18PM

MIAMI SHORES, MARKELDON

NO. 566 P. 1

8000 EAST DRIVE, #302
NORTH BAY VILLAGE, FL 33141
TEL/FAX: (305) 755-6824

FAX TRANSMITTAL

CITRIS TO PETER AGRIPPA

ST. FRANK, SOCIETY & COUNTRY CLUB
NORTH BAY VILLAGE, FL
33141

2013 AUG 13 PM 3:46

CLERK OF THE BOARD

³⁰⁵
FAX NO.: 375-2484 DATE: AUG 13, 2013 NO. PAGES: 5

Sir,
Enclosed is a signed fax of my
Application for the Board of Trustees of the PHT
Thank you for your cooperation


Re: APP AUG. 13. 2013 3:18PM MIAMI SHORES

NO. 566 P. 2

TRUSTES OF THE PUBLIC HEALTH TRUST (PHT) OF MIAMI DADE COUNTY

8/13/13 8:41 AM

From: Zenas Hutcheson <zenas@vesbridge.com>

To: Jacqueline Markelson <jmarkelson@aol.com>

Subject: Re: APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTES OF THE PUBLIC HEALTH TRUST (PHT) OF MIAMI DADE COUNTY

Date: Tue, Aug 13, 2013 7:35 am

Allen,
Thanks for your understanding.
All the best,
Zenas

CLERK OF THE BOARD
2013 AUG 13 PM 3:46
MIAMI DADE COUNTY
FLA.

From: Jacqueline Markelson <jmarkelson@aol.com>

Date: Tuesday, August 13, 2013 6:22 AM

To: Zenas Hutcheson <zenas@vesbridge.com>

Cc: Jacqueline Markelson <jmarkelson@aol.com>

Subject: Fwd: APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTES OF THE PUBLIC HEALTH TRUST (PHT) OF MIAMI DADE COUNTY

HI ZENAS,
TRULY, A VERY SMALL BUMP IN THE LONG & DANGEROUS ROAD THAT WAS , AND STILL IS MY PATH
THRU LIFE. YOU AGREE ?
CIAO,
ALLEN M

Begin forwarded message:

From: Jacqueline Markelson <jmarkelson@aol.com>

Subject: APPLICATION FOR NOMINATION TO SERVE ON THE BOARD

OF

TRUSTEE OF THE PUBLIC HEALTH TRUST (PHT) OF MIAMI DADE COUNTY

Date: August 12, 2013 9:49:42 AM EDT

To: clerkbcc@miamidade.gov

Cc: Jacqueline Markelson <jmarkelson@aol.com>

BIOGRAPHICAL PROFILE:

MARKELSON, ALLEN IRWIN

EMPLOYER: MARKELSON & ASSOCIATES

TITLE/OCCUPATION : PRESIDENT / CRISIS MANAGEMENT

BUSINESS TYPE : FINANCIAL, MACRO-ECONOMICS, EXPERT MIDDLE EASTERN AFFAIRS.

BUSINESS ADDRESS : 8000 EAST DRIVE , SUITE 302, HARBOR ISLAND, NORTH BAY

VILLAGE, FL 33141

BUSINESS TELEPHONE : 305-753-6801 FAX : 305-758-6824

E/MAIL ADDRESS : jmarkelson@aol.com HOME ADDRESS : SAME

HOME TELEPHONE : 305-758-6824

DATE OF BIRTH : AUGUST 6, 1931 LENGTH OF RESIDENCE IN MIAM-DADE COUNTY : 21 YEARS

MALE ; FATHER : HISPANIC, PORTUGUESE / SWEDISH - AMERICAN BORN. MOTHER :
WHITE, GERMAN - AMERICAN BORN

EDUCATION :

RIVERDALE COUNTRY DAY SCHOOL, RIVERDALE, NY
WESLEYAN UNIVERSITY, MIDDLETOWN, CT. DEGREE : BA , WITH HONORS
WHARTON GRADUATE BUSINESS SCHOOL, PHILA., PA DEGREE : MBA

PREVIOUS EMPLOYMENT AND/OR QUALIFICATIONS :

KOREAN WAR VETERAN : US ARMY, STAFF SGT, SCOUT - SNIPER, HONORABLE
DISCHARGE

STOCK BROKER : DAVID J. GREENE & CO , WALL STREET , NYC, NY MEMBER NYSE
REALTOR : DAVID KATZ R.E FIRM, NORWALK CT. REALTOR LICENSES IN CT, NY, RI, & MA--
DEVELOPED A THOUSAND ACRES OF RAW LAND IN CT & NY.

BROKERED MULT-MILLION DOLLAR SALES OF COMMERCIAL REAL ESTATE.
INSURANCE COMPANY : ARGUS INVESTMENT MANAGEMENT (AIM), PRESIDENT,
HAMILTON, BERMUDA---ORGANIZED AND DIRECTED THE
DEVELOPMENT OF A COUNTRY CLUB & GOLF RESORT IN THE AZORES, PORTUGAL.
BASED UPON MY APPRAISED VALUATION I LOANED SWISS BANK MORTGAGE FUNDS ON
BERMUDIAN HOMES.

ARGUS INSURANCE GROUP, SENIOR INVESTMENT MANAGER---SUPERVISED A BUILT
THE STAR SHOPPING PLAZA AND OFFICE TOWER & LEASED 100 % OF THE SHOPPING AND
OFFICE SPACE, NASSAU, BAHAMAS. --INVESTED THE INSURANCE PREMIUMS OF THE
ARGUS COMPANIES IN THE BAHAMAS, BARBADOS, JAMAICA & BERMUDA.

ISLAND RE-INSURANCE GROUP, EXECUTIVE VP
BANKER : US TRUST, BARCLAY ASSET MANAGEMENT, EXECUTIVE VICE PRESIDENT---
WEALTH MANAGEMENT

OFF SHORE BANKER, HAMILTON, BERMUDA---RECYCLED PETRO DOLLARS FOR VARIOUS
ARAB MIDDLE EASTERN COUNTRIES

NEGOTIATED BILLION DOLLAR LOANS FROM ARAB CLIENTS TO THE GOVERNMENTS
OF JAPAN, SOUTH KOREA & MEXICO

THE AMERICAN FOUNDATION FOR SUICIDE PREVENTION : FOUNDER/ CHARTER MEMBER -
-ASSISTED SENATOR CONNIE MACK & REP. E. CLAY SHAW, JR IN OBTAINING THE
PASSAGE OF "THE PARITY BILL BY MY COLLECTED 22,000 SIGNATURES ON A PETITION TO
SEEK APPROVAL.

US TREASURY DEPARTMENT ADVISOR : WAS ORIGINATOR OF TWO MAJOR CHANGES IN
THE 1040 TAX CODE AND ONE IN THE SOCIAL SECURITY CODE.

REPUBLICAN NATIONAL COMMITTEE : CHARTER MEMBER .

EXPERIENCE AND/OR QUALIFICATIONS :

NOTE THE ABOVE:

TO SUMMARIZE --- I, AM IN BUDGET PREPARATION, SPREAD SHEET ANALYSIS & BUSINESS
ADMINISTRATION & CONTRACT LAW AS A WHARTON MBA. AS A LOBBYIST OF THE
FLORIDA LEGISLATURE AND THE FEDERAL GOVERNMENT I HAVE RAISED MILLIONS FOR
MENTAL HEALTH CLINICS & HOSPITALS. I HAVE OVER 15 YEARS OF HOSPITAL
ADMINISTRATIVE EXPERIENCE (SEE AFFILIATIONS WITH HOSPITALS) . THAT IS MORE
THAN ALL THE CURRENT PHT MEMBERS COMBINED.

ON A PERSONAL LEVEL: I AM GODFATHER TO A SAUDI PRINCE AND FRIEND OF HIS
FATHER, GENERAL OF THE SAUDI AIR FORCE & SHIEK OF THE WEALTHIEST TRIBE AFTER
THE AZIZ ROYAL FAMILY. THEY AND MY OTHER CLIENTS, OIL MONARCHS, COULD BE A
SOURCE OF DONATIONS TO THE HOSPITAL.

ORGANIZATIONS AND ACTIVITIES:

RIVERDALE COUNTRY DAY SCHOOL ; PAST NOMINEE OF THE HEAD MASTER TO THE ALUMNI COUNCIL.
 SCCA : PAST CHAMPION AS FACTORY DRIVER FOR MERCEDES - BENZ & ALFA ROMERO SPORTS CAR RACING TEAMS
 USAC : USRRC CHAMPION UNDER 2 LITER AS FERRARI FACTORY DRIVER.
 BARC : CAMPAIGNED A GM FACTORY CORVETTE IN ENGLAND, FRANCE & ITALY.
 HSS&GC : BERMUDA'S NATIONAL SAILING CHAMPION, FOUR TIMES. ORGANIZED, AS RACE SEC'Y, THE 3RD ANNUAL SUNFISH WORLD CHAMPIONSHIPS.
 I WAS ELECTED COMMODORE, ALSO WAS THE IOD FLEET CAPTAIN. REPRESENTED BERMUDA IN THREE WORLD CHAMPIONSHIPS HELD IN POTO AZUL, VENEZUELA, LARCHMONT, NY & MARBLEHEAD, MA. I WAS TWICE ELECTED PRESIDENT OF THE INTERNATIONAL ONE - DESIGN ASSOCIATION, HAMILTON, BERMUDA.
 HARBOR ISLAND YACHT CLUB, NORWALK, CT.—ELECTED COMMODORE.
 COCONUT GROVE SAILING CLUB ; HONORARY LIFE - TIME MEMBER & SAILING INSTRUCTOR TO DISADVANTAGED KIDS.
 SHAKE - A - LEG ASSOC. : SAILING INSTRUCTOR TO THE HANDICAPPED.

PUBLIC OFFICE :

APPOINTED, PREVIOUSLY, CLERK OF ELECTIONS OF NORTH BAY VILLAGE, FL

AFFILIATIONS WITH HOSPITALS, ETC.:

LOCK TOWN'S COMMUNITY MENTAL HEALTH CLINICS. IT WAS A PRIVATE, 501 C, NON-PROFIT CORPORATION. I SERVED OVER TEN YEARS AS PRESIDENT & CHAIRMAN OF THE BOARD OF DIRECTORS.

JACKSON NORTH HOSPITAL : RETIRED AS CHAIRMAN OF THE ADVISORY BOARD OF DIRECTORS. I WAS AN ACCREDITED LOBBYIST TO THE FLORIDA HOUSE AND SENATE. I LOBBIED, ON BEHALF OF LOCK TOWN'S & JACKSON, OBTAINING THE MILLIONS NEEDED ANNUALLY TO COVER LOCK TOWN'S DEFICITS.

I RECEIVED THE PHT AWARD AS BOARD CHAIRMAN " IN APPRECIATION OF YOUR DEDICATED SERVICE", MARCH, 2010.

ACTIVITIES REFLECTING COMMUNITY INTEREST :

VARIOUS (SEE THE ABOVE)

WROTE A GRANT REQUEST ON BEHALF OF LOCK TOWN'S C.M.H.C TO SEC'Y OF THE TREASURY'S ANNENBERG LITERACY CHALLENGE. THE RESULT WAS MR. LEONARD MILLER, UNIVERSITY OF MIAMI'S MILLER SCHOOL OF MEDICINE, JUDGED MY GRANT APPLICATION AS THEIR OUTSTANDING GRANT REQUEST.

I WAS, THEREFORE, AWARDED THE GRANT BY GOVERNOR JEB BUSH.

ADDITIONALLY, THE US PRESIDENT'S WIFE, MRS. BARBARA BUSH HANDED ME, AS A DONATION, HER PERSONAL CHECK FOR \$50,000.

BISCAYNE SEA CLUB BOARD OF DIRECTORS, SERVED ON THREE OCCASIONS.

DORA MARKELSON FOUNDATION : PRESIDENT AND CHAIRMAN FOR OVER 45 YEARS. THIS IS ONE OF AMERICA'S OLDEST CHARITABLE FOUNDATIONS DATING BEFORE AMERICA'S ENTRY INTO WW II. OVER THE YEARS, WE HAVE FOUNDED AND / OR SUPPORTED THE TWENTY - SEVEN CHARITIES.

THESE INCLUDE THE LIGHT HOUSE FOR THE BLIND, NAACP, HEBREW NATIONAL ORPHAN'S HOME, GRANT STREET SETTLEMENT, UNITED NEGRO COLLEGE FUND, THE HENRY STREET SETTLEMENT, THE DAUGHTER'S OF JACOB HOME FOR THE AGED, RED CROSS, GOODWILL INDUSTRIES, SHAKE A LEG , THE SALVATION ARMY, THE TORO SYNAGOGUE, NEWPORT , RI; SHERIEF ISRAEL & PARK AVENUE TEMPLES, NYC: & TEMPLE BETH - EL, NORTH BAY VILLAGE, FL

Re: APPL AUG. 13. 2013 3:20PM

MIAMI SHORES

NO. 566

P. 5

TRUSTEES OF THE PUBLIC HEALTH TRUST (PHT) OF MIAMI DADE COUNTY

8/13/13 8:41 AM

THE ASSOCIATION OF FORMER INTELLIGENCE OFFICERS (AFIO), SOE (F), MI-6 . I SERVED AS INTELL OFFICER AND ADVISOR TO THE DIRECTOR OF NATIONAL INTELLIGENCE (DNI) LT . GENERAL JAMES CLAPPER AS WELL AS TO THE CIA & FBI, US ARMY SOUTHERN COMMAND, DORAL, FL., GENERAL UV , DIRECTOR OF INTELL & SURVEILLANCE.

REFERENCES:

- CONNIE MACK, SR., FORMER SENATOR, CHAIRMAN MOTT MENTAL HEALTH CENTER : 941-697-9212
- E. CLAY SHAW, JR., FORMER CONGRESSMAN, EX-CHAIRMAN HOUSE TAX REFORM SUB-COMMITTEE : 914-566-0006
- TED SHAW, FORMER CEO OF JACKSON HEALTH SERVICES, 214-789-5222

GOALS I WILL SEEK:

1. TRANSPARENT GOVERNANCE OF THE JHS.
2. ANNUAL FEDERAL SUBSIDY TO SUSTAIN JHS.
3. UP GRADE AND LEAD IN THE CUTTING EDGE OF MEDICINE AND BECOME AMERICA'S LEADING TEACHING HOSPITAL.
4. SEEK MULTI - MILLION DOLLAR CONTRIBUTIONS FROM MY MIDDLE EASTERN CLIENTS, ESPECIALLY IN SUPPORT OF BASCOM - PALMER & RYDER TRAUMA CENTER.
5. BOLSTER THE RESEARCH OF DR. ANDREW SHALEY, NOBEL LAUREATE IN HIS WORK IN CANCER RESEARCH AND STEM CELL HORIZONS.
6. INCREASE FUNDING FOR CANCER RESEARCH BY DR. ALAN POLLACK, CHAIRMAN OF RADIATION, SYLVESTER CANCER CENTER. ,M,M,M , ,MM,,
7. RETURN THE JACKSON NORTH ER TO PAST EFFICIENCY. ER WAITING TIME IS 9 -10 HOURS, ASK DR PAUL AHR, PRESIDENT OS CAMILLUS HOUSE. WHEN I WAS STILL BOARD CHAIRMAN, WAITING TIME IN THEIR ER WAS 15 MINUTES.

I, ALLEN I. MARKELSON, CITIZEN OF THE UNITED STATES, A DULY QUALIFIED ELECTOR OF MIAMI - DADE COUNTY, AND NOT AFFILIATED WITH THE PUBLIC HEALTH TRUST OF MIAMI - DADE COUNTY OR ITS SUBORDINATE AGENCIES OR INSTITUTIONS, WOULD , IF APPOINTED, BE WILLING AND ABLE TO DISCHARGE THE RESPONSIBILITIES AND FUNCTIONS OF TRUSTEE. I DECLARE THAT, IF SELECTED WHILE CURRENTLY SERVING ON ANOTHER OFFICIAL COUNTY BOARD , I WILL RESIGN FORM MY OTHER COUNTY RESPONSIBILITIES.

AUGUST 11, 2013

ALLEN I. MARKELSON

Previous Employment and Professional Background:

Business Name	Position	Years
MasTec, Inc.	President, Telecom. Group	1997 - 2001
MasTec, Inc.	E.V.P. -- Business Development	2001 - 2007
MasTec, Inc.	Chief Executive Officer	2007 to Present

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

Being responsible for a business with 15,000 employees gives me the management experience to help the management team of the hospital as well as the Board.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>Mas Family Foundation</u>	<u>Director</u>
<u>Christopher Columbus Board</u>	<u>Director</u>
<u>U.S. Dept. of Commerce Nat'l Adv. Council on Minority Business Enterprises</u>	<u>Board Member</u>

List any Public Office held (Elected or Appointed):

Office	Date
_____	_____
_____	_____

Affiliations with hospitals, nursing homes or other health related institutions:

Activities reflecting community interest:

Active supporter and coach of various youth basketball teams.

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

My brother, Juan Carlos Mas is a Board Member of Miami Children's Hospital.

References - Persons acquainted with candidate's activities/experience:

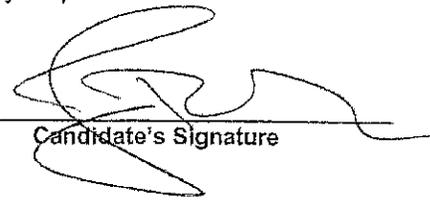
Name	Title	Telephone
<u>Carlos Garcia</u>	<u>Partner - GSK</u>	<u>(305) 442-2200</u>
<u>Pablo Alvarez</u>	<u>E.V.P. - MasTec, Inc.</u>	<u>(305) 406-1892</u>
<u> </u>	<u> </u>	<u> </u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

Jackson is a very important part of this community. I look forward to being a part of not only the financial turnaround but also the improvement in the facilities, quality of care and overall reputation of the hospital.

I, (candidate's name) Jose R. Mas
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

7/30/13
Date


Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

Jose R. Mas, Chief Executive Officer

Jose R. Mas, 41, is Chief Executive Officer of MasTec, Inc., one of the largest and most diversified U.S. infrastructure services providers in the country. With over 14,000 employees in more than 200 locations across the United States, MasTec will generate approximately \$4.0 billion in revenue for 2013.

Mr. Mas was appointed CEO of MasTec in 2007 and during his tenure MasTec's revenues have more than tripled and earnings have more than quadrupled. Since assuming the top executive position at MasTec, Jose has diversified the company into the growing fields of renewable energy, electric transmission line construction and oil and gas pipeline construction while expanding its traditional communications business, which now includes wireless and broadband infrastructure including install-to-the-home satellite services.

Jose Mas has grown up in the business and over those 18 years worked his way from the field to the boardroom. Prior to his appointment as CEO, Mr. Mas served as Executive Vice President, responsible for business development, marketing and strategic planning. During this period MasTec expanded its relationships with AT&T, Verizon, Florida Power and Light and DirecTV, all of which remain major customers today. From 1997 to 2001 Mr. Mas served as President of MasTec's Telecommunications Group.

Jose Mas is a graduate of the University of Miami where he obtained a Bachelor of Business Administration and a Master of Business Administration. He is a director of the Mas Family Foundation, the Christopher Columbus High School Board and an active supporter and coach of various youth basketball teams. Recently, he was also appointed to serve on the U.S. Department of Commerce National Advisory Council on Minority Business Enterprises. Mr. Mas, was awarded the Ernst & Young Entrepreneur of the year award in 2011.

Moore, Shania (COC)

From: Clerk of the Board (COC)
Sent: Wednesday, July 31, 2013 8:30 AM
To: Moore, Shania (COC)
Cc: Knowles, Keith (COC); Cave, Linda (COC)
Subject: FW: PHT Application 2013
Attachments: JRM Board Application.pdf

Should you have any questions and/or concerns, you may contact me at the e-mail listed below.

Thank you,

Olga C. Valverde

County Commission Clerk III

Project Coordinator

CLERK OF THE BOARD OF COUNTY COMMISSIONERS

111 NW 1st St, Ste 17-202

Miami, Florida 33128

3.375.4231-Direct

3.375.5127-Office

3.375.2484-Fax

Email: valveo2@miamidade.gov

Visit our website:

www.miami-dadeclerk.com/home.asp



From: Monica Carbonell [<mailto:monica.carbonell@mastec.com>]

Sent: Tuesday, July 30, 2013 4:47 PM

To: Clerk of the Board (COC)

Subject: PHT Application 2013

Please find application and Jose Mas' Biographical Profile attached.

Thank you,

Monica M. Carbonell

Executive Assistant to

Jose R. Mas, C.E.O.

MasTec, Inc.

(305) 406-1805

(305) 406-1900 FAX

Confidentiality Notice: The information contained in this transmittal, including any attachment, is privileged and confidential information and is intended only for the person or entity to which it is addressed. If you are neither the intended recipient nor the employee or agent responsible for delivering this message to the intended recipient, you are

hereby notified that any disclosure, copying or distribution or the taking of any action in reliance on the contents of this transmittal is strictly prohibited. If you have received this transmittal in error, please contact the sender immediately and delete this transmittal from any computer or other data bank.

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: PATEL RICKY
Last First Middle

Employer: FARRELL & PATEL, ATTORNEYS AT LAW

Title/Occupation: SENIOR PARTNER

Business Type: LAW

Business Address: 113 ALMERIA AVE

Business Telephone: 305-798-4177 Fax: _____

Email Address: RPATEL@FLORIDAATTORNEY.COM

Home Address: 1331 BRICKELL BAY DR, #2811

Home Telephone: 786-537-2654

Date of Birth: 05/04/82 Length of Residence in Miami-Dade County: 7 YEARS

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|---|--|
| <input checked="" type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input checked="" type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

FLORIDA STATE UNIVERSITY: INTERNATIONAL AFFAIRS & POLITICAL SCIENCE

ST. THOMAS UNIVERSITY, SCHOOL OF LAW: JURIS DOCTORATE/LAW DEGREE

Previous Employment and Professional Background:

Business Name	Position	Years
FARRELL & PATEL, PA	ATTORNEY	2009-PRESENT
DELL & SCHAEFER	SUMMER ASSOCIATE	2007-2007

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

I believe that my professional background as an attorney and my passion for providing health care to those in need (as portrayed through my work with the children's hospital) would give me the necessary tools to help set policies that assure that Jackson Health System is responsive to community needs.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
ST. THOMAS LAW SCHOOL BOARD OF TRUSTEES	BOARD MEMBER
MIAMI CHILDREN'S HOSPITAL FOUNDATION	LEADERSHIP COMMITTEE MEMBER
THE FLORIDA BAR	MEMBER OF THE FLORIDA BAR

List any Public Office held (Elected or Appointed):

Office	Date
n/a	

Affiliations with hospitals, nursing homes or other health related institutions:
CHARITABLE VOLUNTEER WORK FOR MIAMI CHILDREN'S HOSPITAL.

Activities reflecting community interest:
provided over 1500 hours of pro bono immigration services for
asylum seekers, violence against women's act victims, and the indigent.
Fundraising for an array of charities that help in areas of education and health care.

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

n/a

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Former Congressman, Kendrick Meeks	CEO/KBM Solutions	305-992-4262
Mercy Dorta	Miami Children's Hospital	305-608-4232
Peter Kelly	STU. Law School Board	786-566-7328

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

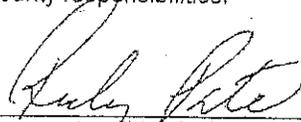
If selected as a trustee, I intend to find opportunities to aggressively improve the level of medical care afforded to the members of our community. This would incorporate the use of technology, research and outreach. In addition I would also provide the valuable insight and assistance of a young professional and minority who is heavily

involved in the community.

I, (candidate's name) RICKY PATEL
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

08/02/13

Date



Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Pruitt Beverly Rebecca
Last First Middle

Employer: City of Miami

Title/Occupation: Administrator, Equal Opportunity & Diversity Programs

Business Type: Local Government

Business Address: 444 SW 2nd Ave. Miami, FL 33130

Business Telephone: 305-416-1990 Fax: 305-416-1995

Email Address: pruittb@hotmail.com

Home Address: 1900 N Bayshore Drive, Apt. 1712 Miami, FL 33132

Home Telephone: 786-459-8970

Date of Birth: 3-20-1957 Length of Residence in Miami-Dade County: 2 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input checked="" type="checkbox"/> Female | <input checked="" type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

USC School of Law/Columbia/Law/JD

Erskine College/Due West/History/BA

Previous Employment and Professional Background:

Business Name	Position	Years
Pinellas County Sheriff's Office	Director, Human Resources	4
Atlanta Board of Education	Director, Employee Services	2
Rensselaer Polytechnic Institute	Director, Employee Relations & Training	3
The Pruitt Group	Consultant	2
Novant Health, Inc	Regional Director, Human Resources	2
Bowater Incorporated	Staff Human Resources Rep	2

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

With over 15 years in human resource management administering benefit and wellness programs for a diverse workforce, I have gained knowledge of health service delivery systems and health provider networks. I have strong skills in operational analysis and sound business decision-making skills.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>Society for Human Resource Management</u>	<u>Member</u>
<u>WorldatWork</u>	<u>Member</u>
<u>International Public Management Assoc.</u>	<u>Member</u>

List any Public Office held (Elected or Appointed):

Office	Date
<u>None</u>	<u></u>
<u></u>	<u></u>

Affiliations with hospitals, nursing homes or other health related institutions:

None

Activities reflecting community interest:

Seeking volunteer opportunities with organizations to promote healthy environments;
engage in activities that reduce the health disparities in our community; and
increase the quality of patient care.

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

None

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Chief Maurice Kemp</u>	<u>City of Miami Fire Chief</u>	<u>954-665-8270</u>
<u>Renee Carey</u>	<u>Senior Principal</u>	<u>813-728-5863</u>
<u>Janice Larned</u>	<u>Consultant</u>	<u>305-812-7915</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

As a Trustee, I plan to monitor the work of the administration to ensure that the
goals and objectives of the health system are being achieved. My focus is to
support programs that retain physicians; increase patient volume; provide
accessibility to hospital services; and continue to provide a safety-net hospital

system for the poor and uninsured. My goal is to position the system strategically
by modernizing its facilities and equipment.

I, (candidate's name) Beverly Pruitt,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

August 13, 2013
Date

Beverly Pruitt
Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

BEVERLY PRUITT, JD, SPHR, CCP

1900 N. Bayshore Dr., Miami, FL 33130 ■ prulttb@hotmail.com ■ (786)459-8970

EXECUTIVE PROFILE

- ▲ Results-oriented, strategic, creative senior professional with 18 years human resource experience
- ▲ Strong skills in operational analysis, change management, process integration, and HRIS
- ▲ Known as an ethical leader with a cooperative work style and sound business decision-making skills

EDUCATION

JURIS DOCTORATE, University of South Carolina School of Law, Columbia, SC
BACHELOR OF ARTS, Erskine College, Due West, SC

PROFESSIONAL DEVELOPMENT

The Business of HR: Leading HR and Your Organization into the Future, *Kenan-Flagler Business School*
Certified Compensation Professional (CCP), *WorldatWork Society of Certified Professionals*
Senior Professional in Human Resources (SPHR), *Society for Human Resource Management*
Certified Zenger-Miller Trainer, *AchieveGlobal*
Leadership Development Program, *Center for Creative Leadership*
International Public Management Association for Human Resources (IPMA-HR)
International Human Resource Management, *Society for Human Resource Management*
Workplace Diversity, *Society for Human Resource Management*

PROFESSIONAL EXPERIENCE

CITY OF MIAMI, MIAMI, FL

ADMINISTRATOR, EQUAL OPPORTUNITY & DIVERSITY PROGRAMS JUN 2013 – PRESENT

Responsible for the investigation and resolution of internal and external discrimination complaints; identification of institutional barriers to equal employment through detailed analysis of the organization's policies, practices, and organizational structure; and interpretation of civil rights laws to fulfill the organization's equal employment opportunity responsibilities.

DIRECTOR, HUMAN RESOURCES MAR 2011 – JUN 2013

Responsible for compensation; employee/labor relations; compliance; policy development; internal communications; recruitment; records management; testing and validation; and training.

PINELLAS COUNTY SHERIFF'S OFFICE, LARGO, FL DEC 2006 – MAR 2011

DIRECTOR, HUMAN RESOURCES

Supervised staff responsible for recruitment and selection; classification and compensation; diversity programs; benefit administration; and human resource information management for 2500 employees

- ▲ Responsible for strategy development, research, design, communication, administration and overall management of all compensation, benefits, and wellness programs; as well as the systems and processes associated with supporting these programs
- ▲ Implemented online benefits enrollment; updated performance management system; developed online exit interview process; and implemented wellness program
- ▲ Changed class/comp from point factor to market-based pay; provided compensation consultation to management; reviewed proposed salary actions for conformance to established guidelines, policies and practices; and enhanced compensation methodology

ATLANTA BOARD OF EDUCATION, ATLANTA, GA

FEB 2005 – DEC 2006

DIRECTOR, EMPLOYEE SERVICES

Supervised team of twenty HR staff with responsibility for recruitment and retention; teacher certification; new hire security screenings; board agenda preparation; and implementation of human resource information systems for 7000 employees of this urban school district with 89 school locations

RENSSELAER POLYTECHNIC INSTITUTE, TROY, NY SEP 2002 – FEB 2005
 DIRECTOR, EMPLOYEE RELATIONS & DEVELOPMENT

Research University with 7000 students, 2000 employees, and 450 Faculty

- ✦ Managed employee/labor relations; developed training program; implemented workplace ethics reporting; initiated an employee handbook; and provided various methods of employee communications
- ✦ Initiated organizational and employee development programs, employee satisfaction surveys, and other innovative HR programs; educated supervisors and management on union organizing to avoid claims of unfair labor practices
- ✦ Updated policies for legal compliance; provided policy interpretation; and instituted work-life programs that increased the organization's 'Employer of Choice' ranking

THE PRUITT GROUP, MIAMI BEACH, FL NOV 2000 – SEP 2002
 INDEPENDENT CONSULTANT

Principal consultant on strategic planning; legal compliance; and development of compensation philosophy for small business and local government clients

NOVANT HEALTH, INC., CHARLOTTE, NC JUL 1999 – NOV 2000
 REGIONAL DIRECTOR, HUMAN RESOURCES

Multi-site JCAHO-accredited regional healthcare system of 12,000 employees

- ✦ Developed an employee recognition program with three levels of variable pay and a compensation strategy that changed the structure from merit-based to market-based pay
- ✦ Investigated grievances and harassment complaints
- ✦ Supervised successful conversion of personnel records to Peoplesoft HRIS on time and within budget
- ✦ Prepared due diligence review for acquisition of 750-employee physician practice group
- ✦ Conducted diversity assessment; increased diversity recruitment with marketing strategies and performance standards for recruiters

BOWATER INCORPORATED, GREENVILLE, SC MAR 1997 – JUL 1999
 STAFF HUMAN RESOURCES REPRESENTATIVE

Global publicly-traded paper manufacturer with 11,000 employees in US, Canada, and South Korea

- ✦ Consulted with all levels of plant management to address labor contract and employee issues regarding complaints and grievances
- ✦ Conducted investigations into employee issues and complaints and made recommendations on corrective action to management
- ✦ Managed the compensation program (base and variable), college intern program, EEO report, international assignment program, succession plan, and employee relations
- ✦ Facilitated company-wide compensation team in evaluation and analysis of wage and salary reports/data to maintain competitive compensation plans for US and Canada salary schedules
- ✦ Assisted in development of sales incentive program; and prepared Board of Directors' reports of headcount, management incentive pay and their relation to achievement of financial business goals
- ✦ Designed International Assignment Program and supervised assignments to Europe, Asia, Latin America, and Canada

GREENVILLE COUNTY, GREENVILLE, SC FEB 1989 – MAR 1997
 DIRECTOR, HUMAN RESOURCES AND SERVICES

County organization of 1500 employees providing services to 300,000 residents

- ✦ Instituted county's self-insured employee health and welfare program and saved 14% of funds through claims review management
- ✦ Compiled statistical information on grievances and determined points of issue according to knowledge of labor, business, and government responsibilities under law

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: REITER-FARAGALLI, ROBIN
Last First Middle

Employer: REITER ASSOCIATES, LLC

Title/Occupation: PRINCIPAL

Business Type: CONSULTING FIRM / PHILANTHROPIC ADVISOR

Business Address: 550 NE 59 ST. MIAMI, FL 33137

Business Telephone: 305-756-1648 Fax: 305-756-5174

Email Address: R.REITER00@BELLSOUTH.NET

Home Address: 550 NE 59 ST. MIAMI, FL 33137

Home Telephone: 305-757-0741

Date of Birth: 11-31-52 Length of Residence in Miami-Dade County: 6/yr.

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

Male

Female

White Non-Hispanic

Black Non-Hispanic

Hispanic

Asian or Pacific Islander

American Indian or Alaskan Native

Haitian American

EDUCATION:

School/City/Major/Degree:

CARNEGIE-MELLON UNI. - B.F.A.

BARRY UNIVERSITY - HONORARY DOCTOR OF LAWS

Previous Employment and Professional Background:

Business Name	Position	Years
MIAMI CHILDREN'S HOSPITAL	PRES.	2002-2004
MIAMI HERALD PUB. CO.	V.P. H.R.	1999-2002
BANK ATLANTIC	SR. VP & ED. FDN.	1994-1999
INDEPENDENT CONS.	—	1991-1993
SOUTHEAST BANKING CORP.	VP & ED - FDN.	1987-1991
BEACON COUNCIL	INTERIM PRES.	3/13 - 9/13

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

Strong management and budgeting skills, excellent knowledge of community medicine organizations, strong H.R. background.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<i>Peace Foundation</i>	<i>Chair of Board</i>
<i>Beacon Council</i>	<i>Board Member</i>

List any Public Office held (Elected or Appointed):

Office	Date
_____	_____
_____	_____

Affiliations with hospitals, nursing homes or other health related institutions:

N/A

Activities reflecting community interest:

long record of public service and
volunteer activities from welfare reform to
education and health care.

List all potential conflicts of interest, including potential conflicts arising from
your relationships or the relationships of any of your family members in the
healthcare industry:

N/A

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Alfredo Shauger	President	305-909-2601
Ray Velock	Sr. V.P.	305-376-3212
Dawn White	DIRECTOR	305-520-3495

Please describe the goals and objectives you will seek to accomplish if you are
selected as a Trustee:

To help find a better balance between showing
the public good as county provider of public
health and a way to balance budget &
operational needs. To ensure future
viability and stability.

I, (candidate's name) ROBIN REITER-FARAGALLI,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

Aug. 12, 2013
Date

Robin Reiter-Faragalli
Candidate's Signature

Nominated by (if not self):

Name Telephone

City State Zip Code

Robin Reiter-Faragalli

Robin maintains an active consulting practice in the areas of corporate philanthropy and family foundations and inter-generational issues, through her company, Reiter & Associates, LLC. Her corporate focus is on helping to strategically position corporations in the community and helping to establish corporate foundations/giving programs. Her work with family and private foundations includes the formation of foundations, governance and stewardship issues, identifying priorities, reviewing proposed contributions and organizations, identifying and recommending charitable organizations, and engaging younger family members in the art of charitable giving and civic involvement.

In March, 2013, Robin was asked to step in part-time, as the Interim President of the Beacon Council, Miami-Dade's economic development partnership to help facilitate a search as well as manage the organization until a new President was identified.

Robin served as President of Miami Children's Hospital Foundation (7/02-4/06); an \$85+ million endowed Foundation, and was responsible for directing all of the development and programmatic activities of the Foundation in support of Miami Children's Hospital. She reported to the Board of Directors of the Foundation.

Prior to this appointment, Robin served as Vice President of Human Resources for The Miami Herald Publishing Company, providing the company with human capital development. She joined The Miami Herald Publishing Company in August of 1999, as Vice President of Human Resources and served in that capacity until June, 2002. As a member of the Executive Management Team, Robin was responsible for all employee-related issues and was an active architect of the yearly planning process company-wide.

From January 1994 through August 1999, Robin was Senior Vice President and Executive Director of BankAtlantic Foundation, which facilitated all charitable contributions on behalf of BankAtlantic in Florida. Robin was hired to create the Foundation and to develop a civic presence for BankAtlantic.

Between 1991 and 1993, Robin was an independent consultant in the areas of philanthropy, community and economic development, and political and civil affairs. Her clients included universities, corporations, foundations and public agencies in the United States, Latin America and the Caribbean. As a consultant for a project of the Greater Miami Chamber of Commerce designed to "jump start" the economy in Miami-Dade County, Robin helped to identify close to \$800 million in public construction projects which were fast-tracked in 1992.

Prior to her work as a consultant, Robin served as Vice President of Corporate Community Involvement and Executive Director of the Southeast Banking Corporation Foundation. Hired by Southeast Bank in 1980, Robin created the Foundation and guided its programs for its 11-year history. In this role, she was also responsible for assisting the Bank with all social investing policies and the Community Reinvestment Act, as well as providing the overall link between Southeast Bank and the communities it served, through organizations and government agencies throughout Florida and the nation.

Robin has served as a guest speaker and panelist to many organizations, including Yale University, Virginia Polytechnic Institute, The Conference Board, the National Endowment for the Arts, the Council on Foundations, and the Business Committee for the Arts. She has authored articles for The Miami Herald, The Contributions Handbook, Foundation News and New Society in Great Britain, and has served as a member of the Board of Contributors of The Miami Herald, contributing articles that impact the not-for-profit sector.

Robin is a graduate of Carnegie Tech in Pittsburgh, Pennsylvania. She served as a member of the Public Health Trust which governs the Jackson Health System and served as the founding Chairman of Miami-Dade County's Citizen Oversight Committee for the \$2.9 billion capital improvement bond program. Robin is a Past-Chairman of The Beacon Council, Miami-Dade's public/private economic development partnership, and is a member of the Board. She served on the Governor's Committee on Base Realignment and Closures. Robin was Chairman of the Miami City Club, and is a member of the Board of the I.C.W.I. Group Foundation in Jamaica and is Chair of Peacock Foundation Inc., a private foundation in Miami-Dade County, and is a Past-President of the 200 Club of Greater Miami. Robin is a former Board Member of the International Women's Forum and the International board of the IWF Leadership Foundation Board. In addition, she has served as Co-Chair of the Dade-Monroe WAGES Coalition, with the Mayor of Miami-Dade County, overseeing welfare reform; Chairman of the Miami-Dade Public Schools Blue Ribbon Committee overseeing the expenditure of \$1 billion of capital improvements; Treasurer to the Council on Foundations in Washington; the National Endowment for the Arts Theatre Panel; as Chairman of the State Theatre Board of Florida, and as Chairman and Founder of both the Florida Foundation Group and the Donors Forum of Miami.

In May, 1999, Barry University awarded Robin an Honorary Doctorate of Laws Degree for her service to the community.



MEMORANDUM

TO: Darryl K. Sharpton, Chairman
Public Health Trust Nominating Council

DATE: June 25, 2013

FROM: Sally A. Heyman,
Commissioner,
District 4

SUBJECT: PHT Board of Trustees
Vacancy

Having great confidence in the Public Health Trust Nominating Council achieving their mission and goals in finding a suitable candidate to fill the vacancy that currently exists on the Board of Trustees, I would like to strongly suggest that the Nominating Council consider Ms. Robin Reiter. Ms. Reiter was a former member of the Public Health Trust prior to their re-organization.

Ms. Reiter has great familiarity with Jackson Health System and the business community in Miami-Dade County. She is the interim president of the Beacon Council where she previously served as their Chairperson. In addition, she served as Vice-President of Human Resources for the Miami Herald Publishing Company and has led two major philanthropic foundations: Southeast Banking Corporation Foundation and the BankAtlantic Foundation.

Her extensive civic involvement coupled with her business acumen qualifies her as an ideal candidate to replace the vacancy made available by the resignation of Mr. Stephen S. Nuell. Her appointment would enhance the Board's gender representation while mirroring the diversity that embodies Miami-Dade County.

C: Honorable Mayor Carlos A. Gimenez
Honorable, Rebeca Sosa, Chairwoman and
Members of the Board of County Commissioners
Members of the PHT, Board of Trustees
Representative Jeanette Nuñez, District 112
Alina Hudak Deputy Mayor/County Manager
Andy Madtes, President South Florida AFL-CIO
Carlos Migoya, President CEO Jackson Health System

**QUESTIONNAIRE FOR CANDIDATES FOR NOMINATION TO SERVE ON THE
PUBLIC HEALTH TRUST BOARD OF TRUSTEES**

COUNCIL MEMBER/NUMBER _____

CANDIDATE'S NAME _____

1. Why would you like to serve on the Public Health Trust Board? What special skills will you bring to the Trust?

Comments: _____

1 2 3 4 5
Poor Fair Good

Score: _____

2. Can you dedicate at least 40 hours a month to serving on the Trust? Do you have any schedule restrictions?

Comments: _____

1 2 3 4 5
Poor Fair Good

Score: _____

3. What do you know about the current challenges of the Trust and how would you go about addressing them?

Comments: _____

1 2 3 4 5
Poor Fair Good

Score: _____

4. What do you know about the vision of the Trust and the organization's plans for the future?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

5. What services need to be provided in order for the indigent of Miami-Dade to receive adequate healthcare?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

6. How would you meet those responsibilities and obligations given the current financial constraints of the Trust?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

7. How should the PHT be involved in addressing the JMHS operating deficit?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

8. Is there anything in your personal or professional background that could be a potential conflict of interest, including those arising from relationships in the healthcare industry or the Jackson Memorial Foundation?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

9. Is there anything in your personal or professional background that would be a concern to the County?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

10. What is your understanding of the following relationships:

- The Trust and the County?
- The Trust and the Jackson Health System administration?
- The Trust and the two major medical academic institutions, UM and FIU?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

11. What are your thoughts concerning the Grand Jury Report?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

12. What is your understanding of how Healthcare Reform will impact the Jackson Health System?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

13. Is there anything else you would like to tell us that you feel is relevant to you candidacy?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

Total Score: _____