



**MIAMI-DADE COUNTY
FINAL OFFICIAL MINUTES
Public Health Trust Nominating Council**

Jackson Memorial Hospital
Ira C. Clark Diagnostic Treatment Center
West Wing Board Room, 1st Floor
1611 N.W. 12th Avenue
Miami, Florida 33125

April 9, 2015
As Advertised

Harvey Ruvlin, Clerk
Board of County Commissioners

Christopher Agrippa, Director
Clerk of the Board Division

Cindy Allen, Commission Reporter
(305) 375-2505



CLERK'S SUMMARY AND OFFICIAL MEETING MINUTES

PUBLIC HEALTH TRUST NOMINATING COUNCIL

APRIL 9, 2015

The Public Health Trust Nominating Council (PHTNC) convened a meeting on April 9, 2015 at 11:00 a.m. at Jackson Memorial Hospital, 1611 NW 12th Avenue, 1st Floor, West Wing Board Room, Miami, Florida 33125. Present were Chairman Darryl K. Sharpton and Nominating Council members County Commissioner Audrey M. Edmonson, Mr. Joe Arriola, Mr. Mario J. Artecona, Ms. Mojdeh Khaghan, and Ms. Irene Lipof (Mr. Eduardo "Eddy" Gonzalez, Mr. Marcos Lapciuc, and Mr. Andy Madtes were absent).

The following staff members were also present: Assistant County Attorneys Eugene Shy and Chris Kokoruda; Office of the Mayor of Miami-Dade County, Paulette Acevedo; and Deputy Clerks Cindy Allen and Maryse Fontus.

Welcome and Introductions

Chairman Darryl K. Sharpton called the meeting to order at 11:20 a.m., and welcomed the Nominating Council members and staff to today's (4/9) meeting.

Approval of Meeting Minutes

Chairman Sharpton requested a motion to approve the minutes of the March 4, 2015 meeting of the Nominating Council.

It was moved by Mr. Joe Arriola that the March 4, 2015 PHTNC meeting minutes be approved, as presented. This motion was seconded by Commissioner Edmonson, and upon being put to a vote, passed unanimously by those members present (Mr. Eduardo "Eddy" Gonzalez, Mr. Marcos Lapciuc, and Mr. Andy Madtes were absent).

Discussion of Two Applications – Real Estate Developer Category

Ms. Irene Lipof stated she reviewed the two applications for the real estate developer, and noted that Mr. Harold Chopp seemed to have more real estate development experience than Mr. Kareem Brantley.

In response to Ms. Mojdeh Khaghan's question as to why Mr. Chopp's questionnaire was not completed, Ms. Paulette Acevedo noted that Mr. Brantley's completed questionnaire was included in the package since the Council was interviewing him today (4/9). She stated that once Mr. Chopp was invited to interview, she would have him complete the questionnaire; his completed questionnaire would be distributed to the Council members within a similar package before his interview.

In response to Ms. Lipof's and Commissioner Edmonson's questions as to why only one applicant was invited to interview, Ms. Acevedo explained that at the last meeting (3/4), Mr. Brantley's completed application was received, and the Council members voted to interview him. She clarified that Mr. Chopp's application was received after the last meeting (3/4). She further clarified that Mr. Chopp had been invited to interview today (4/9), yet he was unavailable due to a prior engagement.

Both Chairman Sharpton and Commissioner Edmonson stated they preferred to interview both potential candidates on the same day.

Mr. Arriola recommended that the Council interview Mr. Brantley today (4/9) since he was present.

Interview with Applicant – Mr. Kareem T. Brantley

Chairman Sharpton agreed with Mr. Arriola and the Council proceeded to interview Mr. Brantley.

During the interview, Mr. Arriola encouraged Mr. Brantley to also apply for an upcoming vacancy on the Public Health Trust (PHT) Board of Trustees. Commissioner Edmonson agreed with Mr. Arriola's comments.

During the interview, Ms. Irene Lipof expressed her concern for Mr. Brantley's lack of real estate development experience as it related to the planning, design, construction and renovation of healthcare facilities.

During the interview, Chairman Sharpton stated he served on this seven member Council and none of the present members possessed any detailed operational healthcare expertise prior to serving on the Council. He noted all of the members touched the healthcare industry in some way, just not in the operational aspect. He believed that a potential candidate could do well even though he or she did not possess prior healthcare experience as long as he or she was a "doer" and a good listener.

Discussion and Action Regarding Applicant – Mr. Kareem T. Brantley

Ms. Lipof made the motion to begin the process to replace Mr. Marcos Lapciuc who was resigning from the Jackson Health System General Obligation Bond (JHS GOB) Citizens' Advisory Committee (CAC) as of May 31, 2015. Commissioner Edmonson seconded the motion. A discussion ensued among the Council members regarding the timeframe to replace Mr. Lapciuc.

Chairman Sharpton encouraged the Council members to bring closure to the interview with Mr. Brantley.

Ms. Lipof stated she was impressed with Mr. Brantley's articulation and his youth was a plus. She stated her only reservation was that he did not possess experience in large construction projects such as hospitals / healthcare facilities (rehab / outreach / urgent care centers).

Ms. Khaghan stated she recommended that Mr. Brantley be interviewed due to his positive portfolio; he was bright, articulate, and young, and was involved in the community as a certified Financial Analyst, a Real Estate broker, and a Real Estate project manager. She stated she would like the opportunity to interview Mr. Chopp as well.

Chairman Sharpton believed that Mr. Brantley met the minimum requirements / criteria that the Council previously laid out for the real estate developer position.

Mr. Arriola stated he had no issues with nominating Mr. Brantley for the JHS GOB Citizens' Advisory Committee (CAC) or the PHT Board of Trustees. He believed that Mr. Brantley could overcome what he lacked with his intelligence, drive, and desire to serve. He stated the Council should take the opportunity to interview Mr. Chopp as well.

Mr. Mario Artecona stated he was impressed with Mr. Brantley's strong financial background and his experience with Multi-Family Residences (MFR's). He stated he disagreed with Ms. Lipof's comments regarding his lack of real estate experience as it related to hospitals / healthcare facilities. He believed that the potential candidate needed to know budgeting and timeframes, not necessarily how to build hospitals. Mr. Artecona stated he would endorse Mr. Brantley's candidacy and knew he would serve well on any board. He stated the Council should interview Mr. Chopp as well.

Commissioner Edmonson stated she was impressed with Mr. Brantley, yet she wanted the opportunity to interview Mr. Chopp as well.

In response to Commissioner Edmonson's question regarding additional forthcoming vacancies, Mr. Arriola confirmed that more vacancies were forthcoming as PHT Board members' terms expired.

In response to Commissioner Edmonson's question regarding Mr. Brantley's candidacy on either board, Assistant County Attorney Eugene Shy clarified that Mr. Brantley could accept a nomination to the CAC Board and apply for consideration on the PHT Board of Trustees. He noted that if Mr. Brantley was appointed to the PHT Board of Trustees, he would need to resign from the CAC Board.

Chairman Sharpton recommended the Council members set a timeframe for Mr. Chopp's interview.

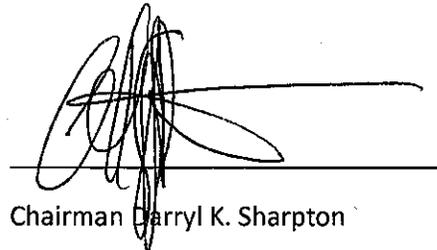
It was moved by Ms. Khaghan to interview Mr. Chopp on April 23, 2015. This motion was seconded by Mr. Artecona. A discussion ensued among the Council members regarding voting on Mr. Brantley today (4/9) or waiting to interview Mr. Chopp based on his availability. The Council members decided to interview Mr. Chopp on April 23, 2015 at 11:00 a.m.

Assistant County Attorney Shy noted the vacancy of Mr. Lapciuc was forthcoming on May 31, 2015 due to his resignation, although his term expired May 31, 2016. He clarified that the next person the Board of County Commissioners (BCC) appointed to the position would serve until May 31, 2016, and the Council would need to repeat the process with respect to this position. He noted in the BCC resolution that reestablished the PHT Board of Trustees to transition from the Financial Recovery Board (FRB) to the PHT's Board of Trustees, Ms. Khaghan's and Florida House Representative Michael Bileca's terms expired May 31, 2015. Assistant County Attorney Shy emphasized that these positions were appointed, one by the Mayor and one by the Miami-Dade Legislative Delegation. He explained the process for the reappointments. He agreed with Ms. Lipof regarding the lengthy timeframe for the replacement of Mr. Lapciuc compared to the reappointments / designated positions.

The Council members also agreed to vote on the candidate for the real estate developer on April 23, 2015, after interviewing Mr. Chopp.

Adjournment

There being no further business to come before the Council, the meeting adjourned at 12:17 p.m.



Chairman Darryl K. Sharpton



Public Health Trust Nominating Council April 9, 2015

Prepared by: Jacqueline Sanchez

EXHIBITS LIST

NO.	DATE	ITEM #	DESCRIPTION
1	04-09-2015		Agenda
2	04-09-2015		03-04-2015 Meeting Minutes for Approval
3	04-09-2015		Questionnaire for Candidates for Nomination for Kareem Brantley
4	04-09-2015		Resume for Kareem Brantley
5	04-09-2015		2014 Application for Nomination to Serve on the Jackson Health System General Obligation Bond Citizens' Advisory Committee of Miami Dade County
6	04-09-2015		Biographical Profile for Kareem Brantley
7	04-09-2015		Biographical Profile for Harold Chopp
8	04-09-2015		Questionnaire for Candidates for Nomination (extra copy- no names listed)
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PUBLIC HEALTH TRUST NOMINATING COUNCIL AGENDA

**April 9, 2015 11:00 AM
Jackson Memorial Hospital – West Wing Board Room**

Welcome

Approval of 3/4/15 Meeting Minutes

**Chairman Darryl K. Sharpton
PHT Nominating Council**

**Discussion of two (2) Applications received
for Real Estate Development category**

**Chairman Darryl K. Sharpton
PHT Nominating Council**

**Review Questions of Interviewee
and Interview Applicant Kareem T. Brantley**

**Chairman Darryl K. Sharpton
PHT Nominating Council**

**Discussion and action, if any, regarding
Applicants**

**Chairman Darryl K. Sharpton
PHT Nominating Council**

**Set Next Meeting Date
--Recommendation 5/20/15 or 5/28/15**

**Chairman Darryl K. Sharpton
PHT Nominating Council**

Closing Remarks

**Chairman Darryl K. Sharpton
PHT Nominating Council**

Adjournment

Attachments:

- 3/4/15 Nominating Council Meeting Minutes
- Kareem Brantley - Questionnaire Responses & Application
- Harold Chopp - New Application Received
- Interviewee Questionnaire
- Nominating Council Interview Questions (#13 & #14 added)
- BCC Calendar

**CLERK'S SUMMARY AND OFFICIAL MEETING MINUTES
PUBLIC HEALTH TRUST NOMINATING COUNCIL
MARCH 4, 2015**

The Public Health Trust Nominating Council (Nominating Council) convened a meeting on March 4, 2015 at 11:00 a.m. in the West Wing Board Room of the Ira C. Clark Diagnostic Treatment Center, Jackson Memorial Hospital, 1080 NW 19th Street, Miami, Florida. Present were Chairman Darryl Sharpton and Nominating Council members County Commissioner Audrey Edmonson, Mr. Mario Artecona, Ms. Mojdeh Khaghan, Mr. Joe Arriola, and Ms. Irene Lipof (Mr. Eduardo "Eddie" Gonzalez, Mr. Marcos Lapciuc and Mr. Andy Madtes were absent).

The following staff members were also present: Assistant County Attorneys Eugene Shy and Laura Llorente; Office of the Mayor of Miami-Dade County, Paulette Acevedo; Special Assistant to Chairman Sharpton, Marilyn Moss; Corporate Director, Communications & Outreach at Jackson Health Systems, Ed Odell; Tracie Auguste, Commission District 3; and Deputy Clerk Maryse Fontus.

I. Welcome and introductions

Chairman Sharpton called the meeting to order at 11:05 a.m., and welcomed the Nominating Council members and staff to today's (3/4) meeting.

II. Approval of Meeting Minutes

Chairman Sharpton said that he would entertain motions to approve the minutes of the September 23, 2014 and October 8, 2014 meetings of the Nominating Council.

It was moved by Mr. Mario Artecona that the minutes of the September 23, 2014 meeting of the Public Health Trust Nominating Council be approved, as presented. This motion was seconded by Ms. Mojdeh Khaghan, and upon being put to a vote, passed by a unanimous vote of those members present (Mr. Eduardo "Eddie" Gonzalez, Mr. Marcos Lapciuc and Mr. Andy Madtes were absent).

It was moved by Mr. Mario Artecona that the minutes of the October 8, 2014 meeting of the Public Health Trust Nominating Council be approved, as presented. This motion was seconded by Ms. Mojdeh Khaghan, and upon being put to a vote, passed by a unanimous vote of those members present (Mr. Eduardo "Eddie" Gonzalez, Mr. Marcos Lapciuc and Mr. Andy Madtes were absent).

III. Discussion of Application Extension – Real Estate Development Category

Pursuant to Chairman Sharpton's question regarding the options available to receive additional applications in the real estate development category, Assistant County Attorney Eugene Shy advised the Nominating Council members that if they wanted to

be consistent with regard to the remaining two categories (architect and real estate developer) they would have to extend the deadline to receive more applications.

Assistant County Attorney Shy explained that the Jackson Health System-General Obligation Bond (JHS GOB) Citizens' Advisory Committee had nine members; and to-date seven members had been appointed. He stated that the final two categories were County Commission appointments. Assistant County Attorney Shy noted the Nominating Council had two applications to review today (3/4), for the architect and real estate development categories. He said that according to the ordinance establishing the JHS-GOB Citizens' Advisory Committee, the Nominating Council was charged with recommending one nominee for each vacancy, plus two additional nominees.

Chairman Sharpton opened the floor for comments from Nominating Council members.

Ms. Khagan said she was impressed with both candidates. She asked whether the candidates would have to be vetted by the Nominating Council if the members decided to forward their names to the County Commission.

Commissioner Edmonson said she believed that it would be preferable for the Nominating Council members to interview them. She stated that she had reservations about the candidate for the real estate development category, who did not seem to have enough experience. She noted she knew the candidate for the architect category.

Mr. Arriola stated that he had known Mr. Ronald Frazier for a very long time. He expressed the opinion that Mr. Frazier would be an asset to the JHS-GOB Citizens' Advisory Committee.

Chairman Sharpton observed that the Nominating Council members present seemed to be in agreement with Mr. Arriola's assessment. He said that the next step in the process would be to interview the candidates.

Mr. Artecona stated that he had also known Mr. Frazier for a very long time and that he would be comfortable recommending him without an interview.

Ms. Khagan said she concurred with Mr. Artecona. However, she noted, Mr. Brantley should be interviewed; while he did not have enough experience, he seemed promising.

Chairman Sharpton noted the Nominating Council members agreed that Mr. Frazier's resume should be forwarded to the County Commission and that Mr. Brantley should be interviewed.

Assistant County Attorney Shy asked the members for a motion.

It was moved by Commissioner Audrey Edmonson that Mr. Ronald Frazier's resume be forwarded to the County Commission. This motion was seconded by Ms. Irene Lipof, and upon being put to a vote, passed by a unanimous vote of those members present

(Mr. Eduardo (Eddie) Gonzalez, Mr. Marcos Lapciuc and Mr. Andy Madtes were absent).

It was moved by Commissioner Audrey Edmonson that Mr. Kareem Brantley be interviewed by the Nominating Council members. This motion was seconded by Ms. Mojdeh Khaghan, and upon being put to a vote, passed by a unanimous vote of those members present (Mr. Eduardo “Eddie” Gonzalez, Mr. Marcos Lapciuc and Mr. Andy Madtes were absent).

IV. Discussion on Outreach – Social Media

Mr. Ed Odell, Corporate Director, Communications & Outreach at Jackson Health Systems, informed the Nominating Council members that he had sent letters to the members of a professional organization of architects in Miami-Dade. In addition, he stated, he had reached out to various Chambers of Commerce, including the Greater Miami Chamber, Miami-Dade Chamber, Chamber South, Coral Gables Chamber, and the Gay and Lesbian Chamber. Mr. Odell said that he read the minutes of the last meeting, which seemed to indicate that there was concern with using funds to advertise in newspapers.

Chairman Sharpton confirmed that at the last meeting the Nominating Council members expressed strong opposition to spending additional funds for that purpose. He suggested that after Mr. Brantley’s interview, the members decide whether to move forward with the outreach.

V. Adjournment

There being no further business to come before the Council, the meeting adjourned at 11:20 a.m.

Chairman Darryl Sharpton
Public Health Trust Nominating Council

3. What has been the most transformative experience in your career or life in general?

The most transformative experience in my career has been the opportunity to apply engineering applications and market based psychology to general business and finance. Having these skills in my professional tool box has made me a better communicator and has given me more opportunities to find better execution of ideas and concepts when dealing with challenging work.
Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

4. How do you envision effectively communicating with the County Commission, the PHT, the Mayor and informing the community of the Bond Program's accomplishments?

I anticipate that as a member of the CAC I will be able to create written updates that will contain information on the overall status of the Bond Program. I envision such reports will contain detail information to reflect the accurate status of projects undertaken and resources, both used and allocated, in the execution of the bond program. Communication to the community will most likely be in the form of advertisements, distributed newsletters, The Miami Herald and other media distribution. It will be very important to celebrate the success of the program so that all stakeholders remain engaged and confident in the implementation of the program. This will not be the last time for such a program so its outcome should be such that all can take pride in and be willing to authorize another such program in the future. It's important for everyone to know what they are paying for.
Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

5. How can we know if the goals of the Advisory Committee are being accomplished and its policies carried out?

Hearing from the community using social media and traditional telephone and written feedback (surveys) as to the perception of the program is one way to measure success. Working with both opposition groups and proponents to solicit feedback, without causing changes that harm the program, is another way to ensure the mission is accomplished. For me personally it will be my goal to ensure that I carry out the duties established by the BOC in establishing the Advisory Committee.
Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

6. Do you have experience in citizen outreach programs? If so; please describe?

I do not have direct experience in working with a Miami Dade County COP. However, I have been a participant in organizations that work in this County such as the Miami Foundation and other entities that serve to promote the welfare and improvement of Miami Dade County.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

7. What do you anticipate could be a challenge in carrying out the capital program?

The campaign can be hindered particularly by accelerating costs of construction and time delays to project completion items. These challenges can also affect the perception of the program's success by Miami Dade County citizens. The right balance probably comes from managing the various interests that have input to the operation of the bond program so that expectations are managed and the scope of the program remains under control.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

8. As a member of the Advisory Committee, what three primary goals would you want to accomplish as a member?

I would like to ensure that the CAC is seeking efficient means of information distribution to the community. Secondly, I would like to support the PHT in ensuring success of the program. Finally, I would like to remain an advocate of JHS and the Bond Program.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

9. How do you plan to educate yourself and stay informed on the recommendations of the PHT on the use of any Bond Program funds?

I plan to stay informed by attending any PHT meetings available to me, looking to foreign similar advisory committee successes and visiting capital improvement sites. The medical profession is a science based discipline. I believe that I will need to stay informed by reading best practices for implementation of bond programming in general and keep the science based medical discipline in mind when reviewing recommendations by the PHT. In this way I can stay informed and be prepared to share my opinions and information interpretation with those seeking outside views or views from a non-governmental perspective.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

10. Do you understand the role of the Board of Trustees of the PHT?
Describe the board's primary role relative to the Bond Program.

The primary role is to ensure the viability of the Jackson Health System, in particular Jackson Memorial Hospital, as a primary healthcare resource for those in need of care where a JHS facility is an available care provider.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

11. What are your ideas regarding how to participate, together with the PHT in citizen outreach efforts related to the development of JHS capital projects funded in whole or in part with Bond Program funds?

I would want to create a relationship with the editorial board at The Miami Herald to establish dialogue regarding the status of the program. I would setup a social medial presence on Face Book to provide both written and visual changes resulting from program funds deployment. I would isolate the media campaign regarding program improvements from that of ongoing JHS operations in order to respond and cater to message recipients specifically with regard to program initiatives.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

12. How do you envision participating in the preparation of quarterly reports to County Commission and Mayor describing the progress of the

Bond Program and/or providing advice as may be requested by PHT or Mayor?

I envision my service to be in any way needed. I will make my knowledge and experiences as a resident available for use in preparing and reviewing reports or information to be presented to all stakeholders. I believe that I will be able to review the current information presented on project status and provide effective response and comment based on community expectation of the program.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

Total Score: _____

Finance and business strategy leader with experience in operations and strategic capital allocation for small to medium sized businesses. Highly motivated with strong fundamental and quantitative skill to generate results/solutions. CFA charterholder. Completed MSF in addition to BSEE. Expertise includes:

Cross Functional Team Leadership	Project Implementation Ability	Forecasting & Modeling
Profitability & Segment Analysis	Organizational Change Agent	Financial Reporting
Strategy Creation & Design	Technical Comprehension	Effective Negotiator

PROFESSIONAL EXPERIENCE

Bravis Investment Group, LLC, Miami, FL

Founder, Managing Member 2005-present

- Developer of low rise residential multifamily apartment projects in Miami Dade County using public private partnership opportunities provided by local and State governmental entities; Establishment and implementation of mandatory developer requirements such as Section 3 requirements, Davis Bacon performance bonding.
- Negotiated with stakeholders, City/County officials and community activist to support development of wholly owned and JV community partners to align all interests in favor of project creation.
- Created and developed RFP response to affordable housing requests from local governmental entities resulting in project award and ensuing development.
- Created and developed a PPM for raise of \$3MM in private capital for acquisition and development of multifamily housing projects.
- Developer of spec single family residential homes in Miami Dade County using CTP financing.
- Collaborated with bank lenders and private alternative financing sources to obtain project financing, including project narrative, source and use, waterfall projections and credit enhancement strategies.
- Management of field construction budgets and subcontractor line items to reduce project cost variability/overages, including change orders and scope of work changes.
- Supervised real estate development projects, with heavy emphasis on distressed property prospects offering high yield and increased market value post redevelopment.
- Reviewed, evaluated and modified plans and prospective design work to achieve desired improvements.
- Conducted stress test analysis for valuation changes due to variability in income assumptions or significant change in assumed asset valuation; resulted in increased defensive preparation for various changes in assumptions.
- Created cash flow analysis models using excel to extract reasonable acquisition price relative to expected disposition price. These models were further used to create scenario analysis that took into account operational profit versus projected investor return in consideration of capital costs and construction speed.
- Advised clients on impact of costs of capital, due diligence, investment strategy per property and disposition; experienced in complete asset cycle turnover.
- Own and manage several multifamily units within South Florida.

Miami Wheelz, Inc, Dania Beach, FL

(Consultant) 2006-present

- Successfully oversaw the start-up and development of this retail/wholesale company from \$0 to \$1.5M.
- Free cash flow increased significantly per quarter, while maintaining no debt.
- Developed on-going future business plans and obtained credit lines for inventory financing.
- Changed operations model to just in time order flow to avoid inventory build, heavy cash usage and improve on hand cash metrics for external credit enhancement.

FINRA Expert Witness

Consultant 2013-present

- Advised and elaborated on FINRA rules and regulations in customer claims against brokerages; specializing in industry practices, compliance and typical supervisory policies and procedures. Assisted in valuation of award claim for claimant based on statement of claim.

Money Concepts Capital Corp & Bravis Advisors, LLC, Hollywood, FL

Equity Analyst/IAR, 2004-2009

Broker Dealer/Investment Advisor

- Created research and fundamental analysis decision process of companies, sectors and countries, including bottom up (micro) and top down analysis (macro) of specific companies and countries to discover investment opportunities.
- Analyzed individual company reported data to derive metrics such as standard deviation, Sharpe, BV, cash flow cycles to determine interest coverage ratios to determine appropriate candidates for equity and credit investment.
- Built internal relative valuation methods using dividend discount models and free cash flow models to identify intrinsic values for comparison to pricing of individual equity securities and fixed income securities to be included in client portfolios.
- Utilize and evaluate economic and statistical data as part of the investment decision-making process involving equity securities, credit securities, private investments and other investment products to create short-term tactical asset allocations.
- Independently worked with client assets as team leader and had full discretion of client assets for investment and allocation decisions.
- Provide structured financial plans and policy statements for both individuals and businesses based on stated goals, objectives and current financial status.
- Performed and created financial planning seminars for corporate, state and county government employees, focusing on 457 plans, Florida Retirement System, 403(b) and 401k plan type transfers to increase AUM.

RS Davis Financial Group, Pembroke Pines, FL

Director of Mortgage Operations, 2004-2006

Licensed Mortgage Correspondent Lender

- Focus on large to medium residential mortgage transactions, utilizing both standard and non-traditional tools to underwrite mortgage loans.
- Developed mortgage loan commitment process to analyze borrower credibility before underwriting, incorporating DTI, FICO and employment measures for lending lines of credit. The process allowed for increased loan conversion from start of underwriting and increased AAA-borrower volume.
- Developed projection models to forecast interest income to monitor cash flow assumptions to real time results. Models allowed for quick identification of variability in pre-transaction assumptions.
- Developed full strategic plan for asset management of post loan commitments for owner and non-owner occupied single family and multifamily residences in South Florida.
- Created private lending scenario analysis models based on appraisal data to stress test portfolio valuation changes against changes in cost of capital, acquisition time and future business growth.
- Negotiated both debt settlements and property surrender agreements alongside attorney; resulted in fewer BATNA scenario outcomes, curtailing large losses, and best outcomes for company/investors.

NextEra Energy, formerly known as FPL Group, Miami, FL

Customer Project Manager, 2000-2004

- Focus on external customer project coordination, internal project management and continuous customer external and internal stakeholder synchronization for seamless time driven project completion.
- Supervise and managed union construction resources to provide construction of all aerial and underground distribution facility installations to provide electric service to new and existing customer projects.
- Design overhead and underground distribution networks using power distribution standards using AutoCAD. Process included plan reading, kWd load demand calculation, voltage interpretation and sequential installation planning; installations on 23kV, 13kV and 4kV networks.
- Responsible for design and oversight of key distribution installations including large vault configurations, duct bank and manhole systems, throw over feeder design and overhead distribution systems; projects range from multi-unit residential condominiums to large commercial developments.

Miami Dade College, Miami, FL

Adjunct Faculty Instructor, 2006-Present

- Teach and instruct physical courses in Personal Finance, Institutional Finance and Financial Institutions within School of Business.

- Constructed supplementary excel spreadsheets based on Simon Benninga financial modeling as supplement to college required text books to enhance student retention and understanding.

EDUCATION

- **Florida International University**, Miami, FL
MSF, Finance
- **University of Florida**, Gainesville, FL
BS, Electrical Engineering

PROFESSIONAL LICENSES, CIVIC & OTHER

Licensed Realtor (Sales Associate), Florida Life, Health & Variable Annuity Broker, NASD Series 7 (Stock Broker), Series 66 (IAR), CFA Institute Miami Chapter (formerly known as Association for Investment Management and Research), Adjunct Faculty Member to Miami Dade College.

COMMUNITY CONTRIBUTIONS

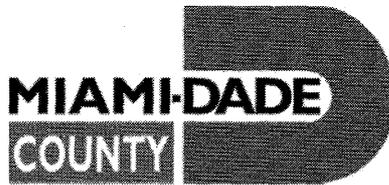
Florida Blue Key, Historic Overtown Public Health Initiative (Florida Department of Agriculture), Chair, Kappa Leadership Institute (Kappa Alpha Psi Fraternity), Miami Foundation Fellow (Class VIII).

**2014 APPLICATION FOR NOMINATION TO SERVE ON THE JACKSON HEALTH
SYSTEM GENERAL OBLIGATION BOND CITIZENS' ADVISORY COMMITTEE OF
MIAMI-DADE COUNTY**

Completed applications and resumes can be mailed or hand delivered to the address below **by September 2, 2014 at 4:00 p.m.** Emails or facsimiles of the application and resume will be accepted and can be sent to clerkbcc@miamidade.gov or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application and resume by calling the Clerk of the Board at 305-375-1652.

**Clerk of the Board of County Commissioners
ATTENTION: Christopher Agrippa, Director, Clerk of the Board
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652**

**ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON
ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, ADVISORY
COMMITTEE MEMBERS WILL BE REQUIRED TO SUBMIT FINANCIAL
DISCLOSURE FORMS.**



**Candidate for Nomination to Serve on the Jackson Health System General
Obligation Bond Citizens' Advisory Committee of Miami-Dade County**

EACH MEMBER OF THE ADVISORY COMMITTEE SHALL (I) BE A UNITED STATES CITIZEN, A PERMANENT RESIDENT AND DULY QUALIFIED ELECTOR OF MIAMI-DADE COUNTY, (II) HAVE AN OUTSTANDING REPUTATION FOR CIVIC PRIDE, INTEGRITY, RESPONSIBILITY AND COMMUNITY SERVICE, (III) COMPLY WITH THE REQUIREMENTS OF CHAPTER 2-11-38 OF THE CODE OF MIAMI-DADE COUNTY; AND (IV) HAVE NO FINANCIAL INTEREST, DIRECT OR INDIRECT, IN ANY OF THE CAPITAL PROJECTS THAT ARE TO BE FUNDED BY THE BOND PROGRAM AS DETERMINED BY THE MIAMI-DADE COUNTY COMMISSION ON ETHICS AND PUBLIC TRUST (THE "COMMISSION ON ETHICS").

THE FOLLOWING PERSONS SHALL NOT SERVE AS MEMBERS OF THE ADVISORY COMMITTEE: EXCEPT AS PERMITTED BY SECTION 2-2131(A)(5), ELECTED OFFICIALS, OR PERSONS WHOSE LIVELIHOOD OR THEIR IMMEDIATE FAMILY MEMBER'S LIVELIHOOD DEPENDS ON THE AREA ADMINISTERED OR DEALT WITH BY THE ADVISORY COMMITTEE AS DETERMINED BY THE COMMISSION ON ETHICS. IMMEDIATE FAMILY MEANS AND SHALL HAVE THE DEFINITION SET FORTH IN THE MIAMI-DADE COUNTY CONFLICT OF INTEREST AND CODE OF ETHICS ORDINANCE, SECTION 2-11.1 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA. BEFORE TAKING ANY OFFICIAL ACTION, EACH VOTING MEMBER SHALL TAKE THE PRESCRIBED OATH OF OFFICE.

Biographical Profile

Name: Brantley Kareem Tirrell
Last First Middle

Employer: Bravis Investment Group, LLC

Title/Occupation: Managing Member/Investments

Business Type: Real estate development and marketable securities

Business Address: 11 Island Ave #1008, Miami Beach, FL 33139

Business Telephone: 954-347-4675 Fax: 866-737-9430

Email Address: kareem@bravisadvisors.com

Home Address: 11 Island Ave #1008, Miami Beach, FL 33139

Home Telephone: 954-347-4675

Date of Birth: 10/21/1977 Length of Residence in Miami-Dade County: 27 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

Male

Female

White Non-Hispanic

Black Non-Hispanic

Hispanic

Asian or Pacific
Islander

American Indian or
Alaskan Native

Haitian American

EDUCATION:

School/City/Major/Degree:

Florida International University Miami Masters in Finance

University of Florida Gainesville Bachelors of Science Electrical Engineering

Miami Coral Park Senior High School Miami Diploma

Previous Employment and Professional Background:

Business Name	Position	Years
Bravis Investment Group	Managing Member	9
RS Davis Financial Group	Director Mortgage Operations	2
Money Concepts	Equity Analyst Registered Rep	5

Advisory Committee Members shall have an outstanding reputation for professional ability with substantial professional accomplishment and shall hold a senior or prominent position in his/her field. Please check all that applies to you and elaborate in the space provided below:

- I am a professional engineer; _____
- I am a Florida certified public accountant; _____
- I have experience in real estate development; _____ ✓
- I have experience in the emergency medical services field; _____
- I am a professional architect. _____

I currently own real estate and I particularly specialize in multifamily residential development. My experience

includes the debt underwriting process, financial ratio analysis, leverage strategy and analysis, as well as

financial modeling and scenario modeling. Additionally I have worked as an equity analyst evaluating the

value and historical performance of publicly traded companies.

NOTE: THE COUNTY COMMISSION WILL ALSO HAVE THE DISCRETION OF RATIFYING THE APPOINTMENTS OF THE REMAINING FOUR (4) ADVISORY COMMITTEE MEMBERS WHICH WILL BE COMPOSED OF THE FOLLOWING: ONE MEMBER WITH EXPERIENCE IN FINANCE WHICH IS DESIGNATED BY THE PRESIDENT OF THE MIAMI-DADE COUNTY LEAGUE OF CITIES, ONE MEMBER WITH MANAGERIAL EXPERIENCE DESIGNATED BY THE COUNTY MAYOR, ONE MEMBER WHICH IS A FLORIDA BAR ADMITTED ATTORNEY DESIGNATED BY THE CHAIRPERSON OF THE MIAMI-DADE DELEGATION, AND ONE MEMBER WITH EXPERIENCE IN THE MEDICAL OR HEALTH CARE FIELD DESIGNATED BY THE JACKSON HEALTH SYSTEM LABOR UNIONS.

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the JHS GOB CITIZENS' ADVISORY COMMITTEE:

My experience includes the areas of finance and strategic capital allocation. I have worked specifically with direct debt and corporate debt scenarios in evaluation of leverage optimization. I have knowledge of balance sheet accounting and GAAP. My knowledge includes real estate related investment evaluation and business valuation. I believe my finance background and knowledge of real estate can be of beneficial service.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>Miami Foundation</u>	<u>Fellow</u>
<u>CFA Society of Miami</u>	<u>Member</u>
<u>Kappa Leadership Institute</u>	<u>Chair</u>

List any Public Office held (Elected or Appointed):

Office	Date
<u>None</u>	<u></u>
<u></u>	<u></u>

Affiliations with hospitals, nursing homes or other health related institutions:

No direct affiliation.

Activities reflecting community interest:

Historic Overtown Public Health Initiative (wellness), Girl Power (CBO), Miami Childrens Initiative (CBO).

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

My mother is a current employee of the Jackson Health System at Jackson North Medical Center.

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Jason A. Clemens</u>	<u>CFO Mednax - Anesthesiology Division</u>	<u>305-495-0624</u>
<u>Elaine Black</u>	<u>CEO Liberty City Trust</u>	<u>305-635-2301</u>
<u>Richard S. Davis Jr</u>	<u>President RS Davis Financial</u>	<u>954-270-0834</u>

I, (candidate's name) Kareem T. Brantley,
 Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of an Advisory Committee Member. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

October 29, 2014
Date



Candidate's Signature

Nominated by (if not self):

Dr. Minca Davis-Brantley _____ 954-445-9244 _____
Name Telephone

Miami _____ Florida _____ 33142 _____
City State Zip Code

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Biographical Profile

Name: CHOPP, HAROLD
Last First Middle
RETIRED

Employer: _____

Title/Occupation: _____

Business Type: _____

Business Address: _____

Business Telephone: _____ Fax: _____

Email Address: hchopp@choppgroup.com

Home Address: 5925 SW 117th Street, Coral Gables, FL 33156

Home Telephone: 305-812-1894

Date of Birth: 3/10/44 Length of Residence in Miami-Dade County: 53 yrs.

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

X Male

X White Non-Hispanic

American Indian or Alaskan Native

Female

Black Non-Hispanic

Haitian American

Hispanic

Asian or Pacific Islander

EDUCATION:

School/City/Major/Degree:

University of Miami- Bachelor of Business Administration ('66) and Juris Doctor ('69)

Previous Employment and Professional Background:

Business Name	Position	Years
Harold Chopp P.A.	President/ Owner	1983-2012
Noriega, Chopp & Schatz	Partner	1978-1983
Paul, Landy & Bailey	Attorney	1973-1978
Price Waterhouse Coopers	CPA	1969-1973
Roddy Development Corp.	President/ Owner Real Estate Developer	1983-2009

Advisory Committee Members shall have an outstanding reputation for professional ability with substantial professional accomplishment and shall hold a senior or prominent position in his/her field. Please check all that applies to you and elaborate in the space provided below:

- I am a professional engineer; _____
- I am a Florida certified public accountant; _____ X
- I have experience in real estate development; _____ X
- I have experience in the emergency medical services field; _____
- I am a professional architect. _____

I am an Attorney

I have financial experience relating to securities matters, tax matters and REITS

NOTE: THE COUNTY COMMISSION WILL ALSO HAVE THE DISCRETION OF RATIFYING THE APPOINTMENTS OF THE REMAINING FOUR (4) ADVISORY COMMITTEE MEMBERS WHICH WILL BE COMPOSED OF THE FOLLOWING: ONE MEMBER WITH EXPERIENCE IN FINANCE WHICH IS DESIGNATED BY THE PRESIDENT OF THE MIAMI-DADE COUNTY LEAGUE OF CITIES, ONE MEMBER WITH MANAGERIAL EXPERIENCE DESIGNATED BY THE COUNTY MAYOR, ONE MEMBER WHICH IS A FLORIDA BAR ADMITTED ATTORNEY DESIGNATED BY THE CHAIRPERSON OF THE MIAMI-DADE DELEGATION, AND ONE MEMBER WITH EXPERIENCE IN THE MEDICAL OR HEALTH CARE FIELD DESIGNATED BY THE JACKSON HEALTH SYSTEM LABOR UNIONS.

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the JHS GOB CITIZENS' ADVISORY COMMITTEE:

I have the following experience as a real estate developer: built warehouses, and apartments in Miami-Dade County and shopping centers elsewhere in Florida

As an attorney: real estate matters, financing matters for commercial projects

As a CPA and Attorney: SEC filings, REITS, and Tax Matters

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
The Florida Bar	Current Member
Florida Institute of CPA's	Retired Member

List any Public Office held (Elected or Appointed):

Office	Date
NONE	

Affiliations with hospitals, nursing homes or other health related institutions:

NONE

Activities reflecting community interest:

--

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

NONE

References - Persons acquainted with candidate's activities/experience:

Name	Partner, Kenny Nachwalter & Seymour	Telephone
Michael Nachwalter, Esq.		305-373-1000
Gary Magram CPA	Partner, Magram & Magram	305-275-2557
Carlos Migoya	CEO, JMH	305-585-6754
Title		

I, (candidate's name) HAROLD CHOPP, Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of an Advisory Committee Member. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

3-16-15
Date


Candidate's Signature

Nominated by (if not self):

Carlos Migoya
Name

305-585-6754
Telephone

Miami
City

Florida
State

Zip Code

**QUESTIONNAIRE FOR CANDIDATES FOR NOMINATION TO SERVE ON THE
Jackson Health System General Obligation Bond Citizens' Advisory Committee**

COUNCIL MEMBER Name _____

CANDIDATE'S NAME _____

1. What is motivating you to serve on JHS GOB Citizen's Advisory Committee?

Comments: _____

1 Poor 2 3 Fair 4 5 Good

Score: _____

2. What do you see as some of the methods to effectively review and monitor performance and program achievements related to the Bond Program?

Comments: _____

1 Poor 2 3 Fair 4 5 Good

Score: _____

3. What has been the most transformative experience in your career or life in general?

Comments: _____

1 2 3 4 5
Poor Fair Good

Score: _____

4. How do you envision effectively communicating with the County Commission, the PHT, the Mayor and informing the community of the Bond Program's accomplishments?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

5. How can we know if the goals of the Advisory Committee are being accomplished and its policies carried out?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

6. Do you have experience in citizen outreach programs? If so; please describe?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

7. What do you anticipate could be a challenge in carrying out the capital program?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

8. As a member of the Advisory Committee, what three primary goals would you want to accomplish as a member? _____

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

9. How do you plan to educate yourself and stay informed on the recommendations of the PHT on the use of any Bond Program funds?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

10. Do you understand the role of the Board of Trustees of the PHT? Describe the board's primary role relative to the Bond Program.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

11. What are your ideas regarding how to participate, together with the PHT in citizen outreach efforts related to the development of JHS capital projects funded in whole or in part with Bond Program funds?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

12. How do you envision participating in the preparation of quarterly reports to County Commission and Mayor describing the progress of the Bond Program and/or providing advice as may be requested by PHT or Mayor?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

Total Score: _____

**QUESTIONNAIRE FOR CANDIDATES FOR NOMINATION TO SERVE ON THE
Jackson Health System General Obligation Bond Citizens' Advisory Committee**

COUNCIL MEMBER Name _____

CANDIDATE'S NAME _____

1. What is motivating you to serve on JHS GOB Citizen's Advisory Committee?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

2. What do you see as some of the methods to effectively review and monitor performance and program achievements related to the Bond Program?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

3. What has been the most transformative experience in your career or life in general?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

4. How do you envision effectively communicating with the County Commission, the PHT, the Mayor and informing the community of the Bond Program's accomplishments?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

5. How can we know if the goals of the Advisory Committee are being accomplished and its policies carried out?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

6. Do you have experience in citizen outreach programs? If so; please describe?

Comments:

1 Poor 2 3 Fair 4 5 Good

Score: _____

7. What do you anticipate could be a challenge in carrying out the capital program?

Comments:

1 Poor 2 3 Fair 4 5 Good

Score: _____

8. As a member of the Advisory Committee, what three primary goals would you want to accomplish as a member? _____

Comments:

1 Poor 2 3 Fair 4 5 Good

Score: _____

9. How do you plan to educate yourself and stay informed on the recommendations of the PHT on the use of any Bond Program funds?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

10. Do you understand the role of the Board of Trustees of the PHT? Describe the board's primary role relative to the Bond Program.

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

11. What are your ideas regarding how to participate, together with the PHT in citizen outreach efforts related to the development of JHS capital projects funded in whole or in part with Bond Program funds?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

12. How do you envision participating in the preparation of quarterly reports to County Commission and Mayor describing the progress of the Bond Program and/or providing advice as may be requested by PHT or Mayor?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

Total Score: _____

13. What is your vision for the GOB Advisory Committee?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

Total Score: _____

14. How do you see making a difference for the capital program?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

Total Score: _____