

**MIAMI-DADE COUNTY
FINAL OFFICIAL MINUTES
Public Health Trust Nominating Council**

Jackson Memorial Hospital
Ira C. Clark Diagnostic Treatment Center
Conference Room 259
1080 N.W. 19th Street
Miami, Florida 33136

March 29, 2016
As Advertised

Harvey Ruvlin, Clerk
Board of County Commissioners

Christopher Agrippa, Director
Clerk of the Board Division

Maryse Fontus, Commission Reporter
(305) 375-4906



**PUBLIC HEALTH TRUST NOMINATING COUNCIL
CLERK'S SUMMARY AND OFFICIAL MEETING MINUTES
MARCH 29, 2016**

The Public Health Trust Nominating Council (Nominating Council) convened a meeting on March 29, 2016 at 11:00 a.m. in Conference Room 259, Ira C. Clark Diagnostic Treatment Center, Jackson Memorial Hospital, 1080 NW 19th Street, Miami, Florida. Present were Chairman Joe Arriola and Nominating Council members County Commissioner Audrey Edmonson, Mr. Mario Artecona, Ms. Mojdeh Khaghan, Dr. Irene Lipof and Mr. Clarence Washington (Mr. Darryl Sharpton, Mr. Ralph Patino, and Honorable Gwen Margolis were absent).

In addition to the Council members, the following staff members were also present: Assistant County Attorneys Chris Kokoruda and Laura Llorente; Mr. Matthew Pinzur, Communications and Outreach, Jackson Health Systems; Mr. Ryan Hawkins, Assistant Director, Governmental Affairs, Jackson Health Systems; Ms. Paulette Acevedo, Office of the Mayor of Miami-Dade County; Ms. Marilyn Moss, Special Assistant to Chairman Arriola; and Deputy Clerk Maryse Fontus.

I. Welcome and introductions

Chairman Arriola called the meeting to order at 11:13 a.m., and welcomed the Nominating Council members and staff to today's (3/29) meeting.

At Chairman Arriola's request, Mr. Clarence Washington introduced himself, noting he was the South Florida AFL-CIO Designee to the Public Health Trust Nominating Council.

II. Approval of Meeting Minutes

Chairman Arriola said that he would entertain a motion to approve the minutes of the July 20, 2015 meeting of the Nominating Council.

It was moved by Commissioner Edmonson that the minutes of the January 14, 2016 meeting of the Public Health Trust Nominating Council be approved, as presented. This motion was seconded by Dr. Irene Lipof, and upon being put to a vote, passed by a unanimous vote of those members present (Mr. Sharpton, Mr. Patino, and Ms. Margolis were absent).

III. Discussion regarding Upcoming PHT Board of Trustees Vacancies and Applications

Assistant County Attorney Chris Kokoruda noted four PHT Board of Trustees vacancies needed to be filled; and six names should be forwarded to the County Commission to fill these vacancies.

In response to Ms. Khaghan's question as to whether the applicants could be ranked, Chairman Arriola confirmed that they could. He noted the names of the three members currently serving on the PHT Board of Trustees (Mr. Heffernan, Dr. Lipof and Mr. Patino) could be forwarded to the County Commission; in addition, three other candidates would have to be selected.

Pursuant to Chairman Arriola's question regarding how the names of the three current PHT Board of Trustees members should be forwarded to the County Commission, Assistant County Attorney Kokoruda advised that the names could be forwarded as a block or individually.

Chairman Arriola suggested that the names of the three current PHT Board of Trustees members be forwarded to the County Commission as a block; and that three other names be recommended.

Commissioner Edmonson said she believed that there was a conflict of interest with one of the candidates, who had filed a notice of intent to sue the County.

Assistant County Attorney Kokoruda indicated he was not familiar with this matter; however, he would make inquiries with the County Attorney's Office. He said that if indeed one of the candidates had filed such a notice, the Ethics Commission would have to make a determination as to whether this constituted a conflict of interest.

In response to Commissioner Edmonson's question regarding whether the PHT Nominating Council had to forward six names to the County Commission, Assistant County Attorney Kokoruda confirmed that four names had to be forwarded for the four vacancies, plus two additional names.

Dr. Lipof suggested that the six names be forwarded to the County Commission pending the opinion of the Ethics Commission regarding whether a conflict of interest existed for one of the candidates.

Ms. Paulette Acevedo, Office of the Mayor of Miami-Dade County, noted in addition she was in the process of obtaining background checks for the candidates.

Ms. Khaghan suggested that, as one of the candidates would not be appearing for an interview today, the names of the three existing members be forwarded to the County Commission; and the interviews of the other three candidates be held at a later date.

Chairman Arriola clarified that one of the candidates, Mr. Dotson, was not present because he had pneumonia.

Responding to Commissioner Edmonson's question as to whether it would be possible to request that the County Commission waive the rule requiring that six names be forwarded, Assistant County Attorney Kokoruda said this was not possible because this rule was part of the Code.

In response to Dr. Lipof's question as to whether the Code required that the candidates be interviewed, Assistant County Attorney Kokoruda said that an interview was not required.

Chairman Arriola noted he knew Mr. Dotson very well, and believed that he would be an asset to the PHT Board of Trustees.

Commissioner Edmonson said that she would be recommending him as well.

IV. Interviews

1. Mr. Robert Zarco

Mr. Robert Zarco introduced himself, noting he was a Commercial trial lawyer, specializing in franchise, licensing and hospitality. He said that he had been practicing law for over 30 years, and that he had the largest franchise practice in the world. Mr. Zarco stated that his family emigrated from Cuba in 1961 when he was 2 years old. He noted the reason he wanted to serve on the PHT Board of Trustees was because this community had been very good to him and he wanted to give back. Mr. Zarco said that he worked these days not because he had to earn a living, but because he loved his job; and he had a great deal of flexibility to focus on things that fulfilled his soul. He emphasized the importance of local healthcare accessibility to those who were less fortunate. However, he stressed, this had to be handled in a fiscally responsible manner. Mr. Zarco noted his background leant itself to the work on the board, as he had an Economics degree from Harvard; he worked as a financial analyst for General Motors for three years. He stated that all of his cases pertained in large measure to the financial aspects of transactions; at the same time his legal training helped him understand the reasoning behind decisions. He pointed out that as a trial lawyer he could bring a creative approach to the PHT Board of Trustees.

Ms. Khaghan thanked Mr. Zarco for his application, noting his success spoke for itself. She pointed out that the time commitment to serve on the PHT Board of Trustees was considerable. She asked him whether he foresaw any conflict with respect to his legal practice.

Mr. Zarco said that he did not take on medical malpractice cases; therefore, his firm would not be in a position to be in conflict with the hospital or the County. He said that if he was asked to take on a case that involved suing the County, he would decline it, because his livelihood was not dependent on accepting every case that presented itself. Mr. Zarco noted he had no investments with the County. As it pertained to time, he said that while he was busy, he had a large team of lawyers working for him.

Commissioner Edmonson thanked Mr. Zarco for taking the time to come for this interview. She asked him about his understanding of the relationship between the PHT and the County; and the PHT, Florida International University (FIU) and the University of Miami (UM).

Mr. Zarco spoke of the strong relationship between the PHT and UM's School of Medicine. He noted the County relies on the PHT to operate Jackson Hospital. He said he understood that the PHT Board of Trustees' membership used to be much larger than it currently is; and that this Board had a great deal of influence. Mr. Zarco stated that he was not interested in a title; rather, he wished to be involved in something that would allow him to make a difference. He noted he was not well versed on the relationship between the PHT and FIU; however, he had a close working relationship with FIU.

Dr. Lipof noted Mr. Zarco's promise to make himself available for Board meetings. She stressed the importance of having a quorum for the meetings, of which there were many, as there were a number of committees.

Mr. Zarco stated that his office was located six minutes away, and his home was located fourteen minutes away from the hospital; and as long as he was informed in advance of the dates of the meetings, he would make himself available.

Dr. Lipof noted at times the meetings started early in the morning and ended at 5 p.m. She reassured him that the meetings were always publicly noticed.

Mr. Artecona observed that healthcare was a hotly contested issue in local, State and federal politics. He inquired as to Mr. Zarco's understanding of how the political changes could affect Jackson Hospital.

Mr. Zarco said that typically when the Democratic Party was in power, there was more support for public healthcare; on the other hand, when the Republican Party was in power there was less support. However, he stated, there could be bi-partisan support for healthcare. Mr. Zarco noted differing views existed with regard to the Affordable Care Act; nevertheless, whatever the politics with regard to public healthcare, the PHT Board of Trustees would have to adapt their arguments to ensure the delivery of healthcare services.

Chairman Arriola thanked Mr. Zarco for offering to serve on the PHT Board of Trustees. He emphasized how difficult it was for quality people to volunteer their services.

2. Javier Ortiz

Mr. Javier Ortiz said he was born and raised in Miami, and graduated from Florida International University (FIU). He noted he was currently a Lieutenant of Police with the Miami-Dade Police Department, and the Police Union President. Mr. Ortiz stated that he was applying to serve on the PHT Board of Trustees because he had a vested interest in Jackson Hospital, as all of his colleagues came to this hospital. He said that he had a good working relationship with Mr. Migoya who had done a great deal for the hospital; however, much more could be done. Mr. Ortiz noted he had lobbied in Tallahassee for the hospital, and he was involved in the capital bond initiative in 2014. Mr. Ortiz noted Jackson Hospital was attempting to fill a big funding gap as it was facing a reduction in federal funding for uninsured patients; and he had some ideas to attract the residents to Jackson Hospital.

In response to Ms. Khaghan's question regarding his time commitment and whether he had enough flexibility to be able to serve on the PHT Board of Trustees, Mr. Ortiz said that he was detached per union contract; therefore, he was able to manage his time. He noted he would be applying again for his position with the union; it was an administrative position and his time was flexible.

Commissioner Edmonson thanked Mr. Ortiz for taking the time to be interviewed. She inquired as to his understanding of the relationship between the PHT and the County; and between the PHT, UM and FIU.

Mr. Ortiz noted it was an interesting and unique partnership, because it also involved competition between Jackson Hospital and the UM Hospital. He also noted the County Commission approved the funding for Jackson Hospital.

Responding to Dr. Lipof's question as to his vision for the future of this hospital, and what he could offer to move that agenda forward, Mr. Ortiz said that his vision was to improve the image of Jackson Hospital. He pointed out that when residents were asked

for their opinion of the hospital, they said they believed that it was an institution for uninsured patients. Mr. Ortiz noted in his position as Union President he negotiated the workers' contracts. He stressed the importance of attracting patients to come to Jackson, and suggested negotiating with third-party administrators to convince them to provide incentives for patients to choose Jackson. Mr. Ortiz noted prior to becoming a police officer he worked with the Walt Disney Company, and from that experience, he suggested the advisability of treating patients as guests. He also suggested having an ambassador program; having surveys conducted to ascertain the quality of the patients' experience; and giving the employees incentives to go that extra mile.

Chairman Arriola thanked Mr. Ortiz for his interest in serving on the PHT Board of Trustees.

3. Discussion

Pursuant to Dr. Lipof's question as to which of the candidates had threatened to sue the County, Assistant County Attorney Kokoruda said he understood that Mr. Patino had filed a notice of intent to sue the County on the Uber issue.

Chairman Arriola noted in that case, Mr. Patino should disqualify himself, as the PHT worked very hard to have a good relationship with the County.

Ms. Khaghan said she believed that the candidates were excellent, and she was ready to recommend Mr. Dotson without an interview based on his resume. She noted Mr. Patino's possible conflict of interest required further investigation; and perhaps he could be placed lower on the rankings in case there was a conflict or he disqualified himself.

Chairman Arriola observed that even if the Ethics Commission opined that this did not constitute a conflict, he believed that it was problematic.

Mr. Artecona pointed out that Mr. Patino was an attorney and he should not be disqualified simply for doing his job; many other attorneys had represented clients in front of the County. He said that he would rely on the opinion of the Ethics Commission as to whether this constituted a conflict.

Chairman Arriola stressed that there was a difference between a bid protest and suing the County.

Dr. Lipof noted at this point the Ethics Commission had not given an opinion; and it was preferable not to anticipate that opinion. She pointed out that the Uber case could be referred to another attorney in Mr. Patino's law firm. Therefore, she said she agreed with Ms. Khaghan's proposed solution.

Chairman Arriola expressed his willingness to adopt Ms. Khaghan's recommendation.

Assistant County Attorney Kokoruda advised that it would be preferable to first obtain the Ethics Commission's opinion before forwarding Mr. Patino's name to the County Commission; this could be done fairly quickly. He also pointed out that background checks needed to be completed; those could be undertaken while waiting for the Ethics Commission's opinion.

In response to Commissioner Edmonson's question as to whether the County Attorney's Office had received a notice of intent to sue from Mr. Patino's law firm, Assistant County Attorney Kokoruda confirmed that this was correct. He noted with respect to the PHT candidates, the County Code had a heightened conflict of interest standard.

Commissioner Edmonson said given the heightened conflict of interest standard, she did not believe that she could support Mr. Patino's candidacy. She stressed the importance of finding out Mr. Patino's intent; and if he intended to file a lawsuit, whether this constituted a conflict.

It was moved by Ms. Khaghan that the following slate of candidates be forwarded to the County Commission: Mr. Heffernan, Dr. Lipof, Mr. Dotson, Mr. Zarco, Mr. Patino and Mr. Ortiz. This motion was seconded by Mr. Artecona, followed by discussion.

Commissioner Edmonson suggested that Mr. Patino be ranked last.

Ms. Khaghan indicated that she would accept this friendly amendment to her motion.

Chairman Arriola noted Mr. Patino had served this board faithfully; and out of courtesy for his service, he would place him on the 5th spot.

Commissioner Edmonson said that she would withdraw her proposed amendment.

It was moved by Ms. Khaghan that the following slate of candidates be forwarded to the County Commission: Mr. Heffernan, Dr. Lipof, Mr. Dotson, Mr. Zarco, Mr. Patino and Mr. Ortiz. This motion was seconded by Mr. Artecona, and upon being put to a vote, passed by a vote of 5 to 0 (Dr. Lipof abstained) ((Mr. Sharpton, Mr. Patino, and Ms. Margolis were absent).

Assistant County Attorney Kokoruda noted if it was determined by the Ethics Commission that there was a conflict, Mr. Patino's application would come back to the Nominating Council. He recommended that staff obtain the Ethics Commission's opinion.

It was moved by Commissioner Edmonson that the Public Health Trust Nominating Council obtain an opinion from the Ethics Commission regarding whether the notice of intent to sue filed by Mr. Patino was in conflict with his application. This motion was seconded by Ms. Khaghan, and upon being put to a vote, passed by a unanimous vote of those members present (Mr. Sharpton, Mr. Patino, and Ms. Margolis were absent).

Ms. Paulette Acevedo, Office of the Mayor of Miami-Dade County, said that she would obtain the Ethics Commission's opinion.

V. Action regarding PHT Sunset Review of County Boards – FY 2016

Mr. Ryan Hawkins, Assistant Director, Governmental Affairs, Jackson Health Systems, explained that as per the County Code, every two or three years a sunset review of the PHT Board of Trustees Nominating Council must be conducted to ascertain whether all of the provisions of the Code were respected and whether any improvements should be made.

It was moved by Mr. Artecona that the sunset review of the PHT Board of Trustees Nominating Council be sent to the County Commission for approval. This motion was seconded by Mr. Clarence Washington, and upon being put to a vote, passed by a unanimous vote of those members present (Mr. Sharpton, Mr. Patino, and Ms. Margolis were absent).

VI. Closing Remarks

Chairman Arriola thanked the PHTNC members for attending the meeting, noting how well they worked together.

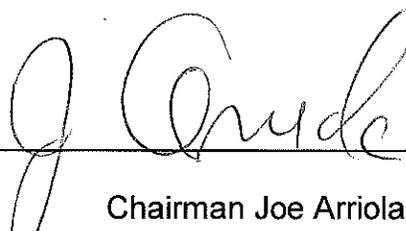
Mr. Matthew Pinzur, Communications and Outreach, Jackson Health Systems, inquired whether, in light of the situation regarding Mr. Patino, the applications should remain open on the website.

Chairman Arriola instructed him to cease the advertising, and to take down the postings.

Responding to Dr. Lipof's question regarding at what point the candidates would have to do the background checks, Ms. Paulette Acevedo, Office of the Mayor of Miami-Dade County, said that she would submit the names of the candidates to the Clerk of the Board today, and the process may take two to three weeks. She said that she would keep the candidates notified. Ms. Acevedo noted depending on the results of the background checks it may be necessary to submit the applications for approval at a May committee meeting and a June County Commission meeting.

VII. Adjournment

There being no further business to come before the Public Health Trust Nominating Council, the meeting adjourned at 12:27 pm.



Chairman Joe Arriola
Public Health Trust Nominating Council



**Public Health Trust
Nominating Council
March 29, 2016**

Prepared by: Maryse Fontus

EXHIBITS LIST

NO.	DATE	ITEM #	DESCRIPTION
1	3/29/16		Agenda
2	3/29/16		January 14, 2016 PHTNC Meeting Minutes
3	3/29/16		Letter regarding the new South Florida AFL-CIO Representative
4	3/29/16		2016 PHT Board of Trustees Applicants
5	3/29/16		Albert Dotson Application
6	3/29/16		William Heffernan Application
7	3/29/16		Irene Lipof Application
8	3/29/16		Javier Ortiz Application
9	3/29/16		Ralph Patino Application
10	3/29/16		Robert Zarco Application
11	3/29/16		Desiree Nugent Application
12	3/29/16		Questionnaire for Candidates for Nomination to Serve on the PHT Board of Trustees
13	3/29/16		Sunset Review of County Boards for HY 2016 -- PHTNC
14	3/29/16		Revised Timeline
15	3/29/16		2016 Calendar of the County Commission
16			
17			
18			
19			



PUBLIC HEALTH TRUST NOMINATING COUNCIL AGENDA

March 29, 2016 11:00 AM

**Jackson Memorial Hospital – Ira C. Clark Diagnostic Treatment Center (DTC)
Conference Room #259**

Welcome

Approval of 1/14/16 Meeting Minutes

Chairman Joe Arriola
PHT Nominating Council

**Discussion regarding South Florida AFL-CIO PHT
Nominating Council Appointment Letter:
Clarence Washington**

Eugene Shy, Jr.
County Attorney's Office

**Discussion regarding Upcoming PHT Board of Trustees
Vacancies: William J. Heffernan, Irene Lipof,
Ralph G. Patino, Darryl K. Sharpton**

Eugene Shy, Jr.
County Attorney's Office

**Discussion and Action regarding Public Health Trust
Board of Trustees Applicants: Desiree Nugnet (ineligible),
Irene Lipof, William Joseph Heffernan, Ralph Patino,
Albert Eugene Dotson, Javier Ortiz, and Robert Zarco
(eligible)**

Chairman Joe Arriola
PHT Nominating Council

- Interviews: Javier Ortiz and Robert Zarco

**Action regarding PHT Sunshine Review of County
Boards - FY 2016**

Ryan Hawkins
Assistant Director, Governmental Affairs
Jackson Health System

Closing Remarks

Chairman Joe Arriola
PHT Nominating Council

Adjournment

Attachments:

- 1/14/16 Nominating Council Meeting Minutes
- South Florida AFL-CIO PHT BOT Appointment Letter
- PHT BOT Matrix
- Eligible Applications (6)
- Ineligible Application & Ethics Commission Opinion Documents
- Interview Questions
- PHT Nominating Council Sunshine Review Packet
- Revised PHT BOT Timeline
- BCC Calendar

**CLERK'S SUMMARY OF MEETING AND OFFICIAL MINUTES
PUBLIC HEALTH TRUST NOMINATING COUNCIL
JANUARY 14, 2016**

The Public Health Trust Nominating Council (Nominating Council) convened a meeting on January 14, 2016 at 11:00 a.m. in the West Wing Board Room of the Ira C. Clark Diagnostic Treatment Center, Jackson Memorial Hospital, 1080 NW 19th Street, Miami, Florida. Present were Chairman Joe Arriola and Nominating Council members County Commissioner Audrey Edmonson, Mr. Mario Artecona, Ms. Mojdeh Khaghan, and Ms. Irene Lipof (Mr. Darryl Sharpton, Mr. Ralph Patino, Ms. Gwen Margolis and Mr. Andy Madtes were absent).

In addition to the Council members, the following staff members were also present: Assistant County Attorneys Eugene Shy, Chris Kokoruda and Laura Llorente; Matthew Pinzer, Communications and Outreach, Jackson Health Systems; Esther Caravia-Abolila, Chief of Staff, Jackson President's Office; Paulette Acevedo, Office of the Mayor of Miami-Dade County; Marilyn Moss, Special Assistant to Chairman Arriola; Tracie Auguste, Commission District 3; and Deputy Clerk Maryse Fontus.

I. Welcome and introductions

Chairman Arriola called the meeting to order at 11:14 a.m., and welcomed the Nominating Council members and staff to today's (1/14) meeting.

II. Approval of Meeting Minutes

Chairman Arriola said that he would entertain a motion to approve the minutes of the August 25, 2015 and August 28, 2015 meetings of the Nominating Council.

It was moved by Ms. Khaghan that the minutes of the August 25, 2015 and August 28, 2015 meetings of the Public Health Trust (PHT) Nominating Council be approved, as presented. This motion was seconded by Ms. Lipof, and upon being put to a vote, passed by a unanimous vote of those members present (Mr. Sharpton, Mr. Patino, Ms. Margolis and Mr. Madtes were absent).

III. Discussion Regarding Upcoming PHT Board of Trustees Vacancies

Assistant County Attorney Eugene Shy noted the purpose of this meeting was to discuss filling the four positions that would become vacant when the incumbents' terms expired on May 21, 2016. He advised that at the end of the advertising and interviewing process, the Nominating Council would have to submit four names and two additional names, or a total of six names to the County Commission.

In response to Mr. Arriola's question regarding what would happen if one of the PHT Board of Trustees members did not want to re-apply, Assistant County Attorney Shy noted the Nominating Council would still be required to submit six names. He indicated that Ms. Paulette Acevedo had prepared a tentative timeline that would allow the process to be completed before the expiration of the incumbents' terms.

Responding to Mr. Arriola's question as to whether the existing four members would have to go through an interview process, Assistant County Attorney Shy clarified that they would have to go through the initial step of filing an application; subsequently, the Nominating Council members would have the discretion to decide who to interview.

Commissioner Edmonson pointed out that the Nominating Council members already knew how the current PHT Board of Trustees members participated in meetings, noting she did not believe that they should have to be interviewed.

Mr. Artecona said he concurred with Commissioner Edmonson's comment.

Ms. Khaghan noted she believed that someone should have a discussion with the incumbents to determine whether they were still interested in remaining on the board and serving.

Commissioner Edmonson said she concurred with Ms. Khaghan's suggestion.

Mr. Artecona pointed out that if they re-submitted the application, the assumption would be that they were still interested.

Assistant County Attorney Shy advised that the Nominating Council members could have a Sunshine meeting with the incumbents to ascertain their interest in remaining on the board.

Mr. Arriola indicated that Ms. Lipof had made it very clear that she wanted to serve.

Ms. Esther Caravia-Abolila suggested that the Nominating Council members ask the incumbents if they were interested in remaining on the board at the next PHT meeting.

Assistant County Attorney Shy noted the Nominating Council members would have to re-appoint the Jackson Health System General Obligation Bond Citizens' Advisory Committee (JHS GOB CAC) members whose terms would be expiring in the near future.

Ms. Lipof stated that she was currently the JHS GOB CAC appointee, and she would be willing to serve on that body if she were re-appointed.

IV. Discussion and Action Regarding PHT Board of Trustees Advertisement

Mr. Matthew Pinzer stated that historically, when there have been vacancies on the PHT Board of Trustees, the advertisements were in print, expensive and generated very little response. He suggested advertising online instead in an effort to generate a better response.

Pursuant to Mr. Arriola's question as to whether the online advertising would be legally sufficient, Assistant County Attorney Shy confirmed that it would be, as there was no statute that governed this type of advertising.

Mr. Pinzer noted in the past whenever a vacancy occurred the advertising cost was approximately \$10,000; on the other hand, the online advertising would only cost \$1,000 per advertisement.

Mr. Arriola pointed out that the best way to find suitable applicants was through word of mouth. Therefore, he noted, he agreed with Mr. Pinzer's suggestion.

In response to Commissioner Edmonson's question regarding whether the advertisements would be placed on the PHT and the County websites, Mr. Pinzer confirmed that the advertisements would appear on those sites, as well as other sites, including social media sites.

Ms. Paulette Acevedo indicated that she had included the Proposed Timeline in today's package; the dates were subject to change; and the Nominating Council members could decide whether they agreed with it.

It was moved by Mr. Artecona that the suggested method of advertising, the application, and the Proposed Timeline be approved, as presented. This motion was seconded by Ms. Lipof, and upon being put to a vote, passed by a unanimous vote of those members present (Mr. Sharpton, Mr. Patino, Ms. Margolis and Mr. Madtes were absent).

VIII. Adjournment

There being no further business to come before the Public Health Trust Nominating Council, the meeting adjourned at 11:32 p.m.

Chairman Joe Arriola
Public Health Trust Nominating Council



South Florida
AFL-CIO
America's Union Movement

March 1, 2016

Dear Clerk of the Board of County Commissioners and Chairman of the Public Health Trust:

This serves as notification that I am appointing Clarence Washington, president of the Transit Workers Union Local 291, as my designee on the Public Health Trust Nominating Council.

Mr. Washington's contact information is: cwashington@TWULocal291.org, and phone: 786-660-1457.

Sincerely,
Andy Madtes

President, South Florida AFL-CIO

2016 Public Health Trust Board of Trustees Applicants

Date Submitted	Name	Occupation	Ethnicity and Gender	Education	Experience and/or Qualifications	Held Public Office	Possible Conflict of Interest	Nomination
2/4/2016	Dr. Irene Lipof	Adjunct Professor	White, Non-Hispanic Female	Florida Atlantic University: B.S. Education California State University Long Beach: M.A. Education, Guidance and Counseling Florida Atlantic University: EdD Education	In addition to being the present Secretary of the Public Health Trust, Dr. Lipof served as a member of the Juvenile Justice Detention Center board from 2001-2013, and as President of the Florida Association of Community Colleges, Wolfson Campus Chapter.	N/A	None	N/A
2/4/2016	Albert Eugene Dotson	Partner/Attorney	Black Non-Hispanic Male	Dartmouth College: B.A. Vanderbilt University School of Law: J.D.	Previously served on the Public Health Trust, and his law practice involves representing public entities and private individuals engaged in public projects.	- Commissioner, White House Initiative on Educational Excellence for African Americans	None	N/A
2/1/2016	William Joseph Heffernan	Banking Consultant	White Non-Hispanic Male	University of Pennsylvania: B.S. Economics	In addition to banking experience, he has served on the Board of a hospital, 2 foundations and is currently on the Board of Barry University. He as served on the Audit Committee for Miami- Dade Public Schools as the Chairman for 5 years.	- Mayor of Miami Shores Village - Councilman of Miami Shores Village - Trustee of the Public Health Trust of Miami Dade County	None	N/A

2/9/2016	Ralph Patino	Principal/ Attorney	Hispanic Male	University of Miami: B.A Business Administration St. Thomas University: Juris Doctor	Member of the Florida Bar since 1987, and has actively participated in the Health Law section. He has also been an Executive Board Member of the U.S. - Cuba Business Council and the Mourning Family Foundation. He was also the Co-Chair of the Olympia Theatre Gusman Center for the Performing Arts.	- Member of the Public Health Trust Board of Trustees	None	N/A
2/16/2016	Javier Ortiz	Police Lieutenant	Hispanic Male	Florida International University: B.A. Criminal Justice	Focus on helping persons with disabilities and terminal illnesses. Has been the Special Projects Director for the Live Like Bella Pediatric Cancer Foundation, President of Fraternal Order of Police and a Rescue/Rehab Volunteer for the Marine Mammal Conservancy.	N/A	None	N/A
2/16/2016	Desiree Nugnet	ARNP/Med Tele Nursing Manager	Black Non- Hispanic Female	Florida A&M University: B.A. in Nursing University of Miami: M.A. in ARNP University of Phoenix: M.A in Nursing Education	She has worked as a nurse for 13 years in various different aspects of health care. She has also advocated with local, state and federal authorities to improve access to health services. She is a member of the AANP and the University of Miami Nurse Practitioner Council.	N/A	N/A	*Conflict of Interest - see Ethics Commission Opinion
2/22/2016	Robert Zarco	Attorney/ Founding Partner	Hispanic Male	Harvard University: B.A. Economics Pace University School of Business: M.A. Accounting/Finance University of Miami School of Law: J.D	He is currently a partner at the law firm of Zarco Einhorn Salkowski & Brito. He has experience as a cost/financial analyst and has leant his expertise to several television programs, radio shows, speaking engagements and publications. He has won numerous awards in his field including recognition as one of the "Best Lawyers in America" from 2006 - 2016.	N/A	None	N/A

Jackson Health System

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: DOTSON, ALBERT EUGENE, JR.
Last First Middle

Employer: BILZIN SUMBERG BAENA PRICE & AXELROD LLP

Title/Occupation: Partner/Attorney

Business Type: Legal Services

Business Address: 1450 Brickell Avenue, Suite 2300, Miami, FL 33131

Business Telephone: 305-374-7580 Fax: 305-374-7593

Email Address: adotson@bilzin.com

Home Address: 8421 S.W. 114 Street, Miami, FL 33156

Home Telephone: 305-234-4235

Date of Birth: 6/9/60 Length of Residence in Miami-Dade County: Since 1976

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input checked="" type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:
Palmetto High School; High School Diploma

Dartmouth College; B.A.

Vanderbilt University School of Law; J.D.

Previous Employment and Professional Background:

Business Name	Position	Years
Eckert Seamans	Partner	95-98
Jenner & Block	Attorney	90-93
Fine Jacobson	Attorney	87-90; 93-95

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

Previously served on Public Health Trust and my law practice involved representing public entities and private individuals and entities engaged in public projects.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
See resume attached	

List any Public Office held (Elected or Appointed):

Office	Date
Commissioner, White House Initiative on Educational Excellence for African Americans	January 2014

Affiliations with hospitals, nursing homes or other health related institutions:

None

Activities reflecting community interest:

See resume.

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

None known.

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
George F. Knox	Attorney	305-467-6394
Keith Tribble	CEO, Jackson Health Fnd.	305-585-4483
Yolanda Cash Jackson	Partner/Becker & Poliakoff	954-985-4132

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

Helping to ensure sustainable, effective, affordable healthcare to the residents and visitors of our community.

I, (candidate's name) Albert E. Dotson, Jr.,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

Feb. 8, 2016

Date



Candidate's Signature

Albert E. Dotson, Jr.

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

ALBERT E. DOTSON, JR.

Partner, Land Development & Government Relations Practice Group
Leader

"Brings creativity and intellectual strength." -
Chambers USA

adotson@blzln.com
P: 305.350.2411 | F: 305.351.2217

Overview

Albert E. Dotson, Jr., Land Development & Government Relations Practice Group Leader, handles federal and local government procurement contracts and compliance. He also represents real estate developers in securing land use, zoning and other government approvals and permits for large-scale real estate developments. Al routinely negotiates economic development incentive programs on behalf of major U.S. corporate clients.

Al's work includes representing developers and contractors in complying with the government procurement procedures of various agencies of the Federal government, State of Florida, Miami-Dade County and the cities of Miami, Coral Gables and Miami Beach. This representation includes responding to procurement solicitations through defending against or prosecuting quasi-judicial bid protests. He represents commercial, industrial, residential and mixed-use developers throughout the land development process, including development permit challenges, zoning, concurrency, platting and permitting. Al's work also includes representing developers in Public-Private Partnerships (P3) that have included the redevelopment of municipal property by a private developer with the infrastructure, other public improvements and tax abatement provided by the local governing body.

In 2009, Al was chosen as a member of the Florida Federal Judicial Nominating Commission, a statewide panel charged with selecting finalists for presidential appointments to district judgeships, U.S. attorneys and U.S. marshals, and was reappointed in 2013 to a third, two-year term. In 2014, Al was appointed by President Barack Obama to the President's Advisory Commission on Educational Excellence for African Americans, to advise the President and the Secretary of Education on ways to advance federal programs that improve educational opportunities for African Americans, increase participation of the African American community in federal agency programs and engage stakeholders in a national dialogue on the mission.

Al has been consistently recognized by *Chambers USA* and *The Best Lawyers in America* for his work in land use and zoning law. In 2014, he was named "Miami Lawyer of the Year" in Government Relations Law by *The Best Lawyers in America*. Al has also been honored for his involvement in civic and charitable organizations; in 2013, he received the National Black MBA Association President & CEO Award for Community and Social Justice Leadership.

Practice Focus

Land Development &
Government Relations

Education

Vanderbilt University, J.D.,
*Bennett Douglas Bell
Memorial Prize for
academic achievement
and high ethical standards,
1987*

Dartmouth College, A.B.,
1982

Languages

Spanish

Awards and Honors

Band 2, *Chambers USA*,
Real Estate; Zoning/Land
Use, 2007 - present

*The Best Lawyers in
America*, Miami Lawyer of
the Year - Government
Relations Practice, 2014

*The Best Lawyers in
America*, Land Use &
Zoning Law - Government
Relations Practice, 2011 -
present

Greater Miami Chamber of
Commerce, Salute to
Miami's Leaders Award -
Legal/Law, 2015

Daily Business Review,
Most Effective Lawyers -
Government Relations
winner, 2015; Public
Interest finalist, 2015

ALBERT E. DOTSON, JR.

Recent Speeches & Publications

- Contributor, Bilzin Sumberg's New Miami Blog
- Author, "Beyond Politics: The private sector & P3s," P3 Bulletin, December 01, 2015
- Speaker, "P3s and the Homebuilding Industry," Homebuilder Series Webinar, November 19, 2015
- Author, "Miami Sets Example for P3 Considerations in Port Projects," Law360, October 20, 2015
- Speaker, "The Right Way to Leverage Technology to Improve Your Firm's Performance," Managing Partner Forum, Miami, FL, July 01, 2015
- Interviewee, "Florida Powerhouse: Bilzin Sumberg," Law360, June 18, 2015
- Author, "Public-Private Collaborations Deliver on Infrastructure," Daily Business Review, June 05, 2015
- Panelist, "Policies and Practices," United States Department of Transportation Office of Small Business's Public Private Partnerships (P3) Small Business Symposia, Miami, FL, May 20, 2015
- Author, "Evolving P3 Policy Holds Promise For Infrastructure," Law360, March 19, 2015
- Keynote Speaker, "Keys to Multi-Generational Leadership," 15th Annual Leadership Empowerment Scholarship Banquet, Houston Chapter of the National Black MBA Association, Houston, TX, February 26, 2015
- Keynote Speaker, 26th Annual Whitney M. Young, Jr., Service Awards Banquet, Boy Scouts of America, Pittsburgh, PA, February 19, 2015
- Author, "My View Editorial: Private-Public Solutions Could Fill Miami's Infrastructure Gap," Miami Herald, February 08, 2015
- Moderator & Interviewer, "An Interview with The Honorable Carlos Gimenez, Mayor of Miami-Dade," P3 Hub South Conference, Miami, FL, February 04, 2015

Professional and Community Involvement

- President's Advisory Commission on Educational Excellence for African Americans, appointed by President Barack Obama, 2014-present
- 100 Black Men of America, Chairman Emeritus and Board Member, 1994-Present
- Alliance for Ethical Government, Chair Lobbying Reform Task Force, Executive Committee, 1998
- Alonzo Mourning Charities, Board Member, 2001-Present
- American Bar Association
- Collins Center for Public Policy, Board of Trustees, 2011 - 2013
- Dade County Bar Association
- Dade County Bar Association Blue Ribbon Commission on Judicial Campaigns, Board Member, 2002
- Florida Bar, 1987 - Present
- HistoryMiami, Board of Trustees, 2013
- Judicial Nominating Commission of Florida, Appointed by Senators Bill Nelson and Marco Rubio, 2009-Present

Daily Business Review,
Top Dealmakers of the
Year - Office finalist, 2014;
Mixed-Use finalist, 2014

Legacy Miami Magazine,
South Florida's Most
Powerful Black
Professionals in Business
and Industry, 2014

Miami Today, Best In
Miami, Giving Back, 2014

*South Florida Business
Journal*, Heavy Hitters in
Commercial Real Estate,
2013

National Black MBA
Association President &
CEO Award for
Community and Social
Justice Leadership, 2013

The Miami Herald, Legacy
Award, 2013

The National Coalition on
Black Civic Participation,
Spirit of Democracy
Award, 2012

The Education Fund,
Public School Alumni
Achievement Award, 2012

*The Wilkie D. Ferguson Jr.
Bar Association & Legacy
Miami Magazine*, Legacy
Legal Leader, 2012

*South Florida Business
Journal*, Key Partners
Award, 2011

Miami Chapter of the
National Conference of
Christians and Jews, Silver
Medallion Award, 2011

Daily Business Review,
Most Effective Lawyer,
Real Estate 2009

Ebony Magazine, Power
150; Most Influential
Blacks in America, 2005 -

ALBERT E. DOTSON, JR.

- Miami Dade College Foundation, Past Board Chairman, former Chair Investment Committee
- Overtown Youth Center, Chairman, Board of Directors, 2000-2010
- Selected by the U.S. Secretary of Defense to participate in the Joint Civilian Orientation Conference, 1997
- Super Bowl XLI Host Committee, Co-Chair
- The Orange Bowl Committee, Past President and Chairman, Former Secretary/General Counsel, Board Member, 1993-Present
- Transportation & Expressway Authority Membership of Florida
- United Way of Miami-Dade, Trustee, 2011-2013; Advisory Council, 2012-2013
- Wilkie D. Ferguson, Jr. Bar Association, 1987-Present

2009

Florida Super Lawyers,
2007, 2009 - present

South Florida Legal Guide,
Top Lawyers, 2001 -
present

Miami Today, Hall of Fame
for Greater Miami, Civic
Organizations, 2007

Miami-Dade Chamber of
Commerce, National
Business Leader of the
Year, 2005

AV® Peer Review Rated,
Martindale-Hubbell

Admissions

Florida

From the desk of
Marilyn D. Moss
Executive Office of the Chair

Public Health Trust
Board of Trustees
1611 N.W. 12th Avenue
Miami, FL 33136
305-585-8625
mmoss@jhsmiami.org

To: Christopher Agrippa
Re: William Heffernan

Attached is the

2/1/14
Monday

2016 Application for
the PHT Board
of Trustees

Thanks

Marilyn Moss

NOTE: Please send Nonfinancial
that you received this
Application -



Miracles made daily.

**2016 APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES
OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

Mission

To provide a single high standard of health care,
education and research

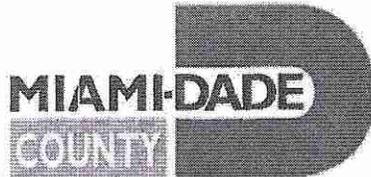
To improve patient and customer satisfaction,
enhance professional fulfillment and provide
public service

Chapter 25A of the Miami-Dade County Code states that the governing body of the Trust shall consist of 7 voting members, none of whom shall be employees of the Trust. Board members are appointed to the Trust during the annual appointment process or through a special convening of the Nominating Council. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications and resumes can be mailed or hand delivered to the address below by **February 9, 2016 at 4:00 pm.** Emails or facsimiles of the application and resume will be accepted and can be sent to clerkbcc@miamidade.gov or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application and resume by calling the Clerk of the Board at 305-375-1652.

**Clerk of the Board of County Commissioners
ATTENTION: Christopher Agrippa
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652**

**ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON
ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES
WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.**



**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County**

CLERK OF THE BOARD
2016 FEB - 1 PM 1:48

Jackson Health System

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Heffernan William Joseph
Last First Middle

Employer: Self

Title/Occupation: Banking Consultant

Business Type: Community Commercial Banking

Business Address: 5012 NE Quayside Terrace Miami, FL 33138

Business Telephone: 305 772-7131 Fax: 305 899-8408

Email Address: wjheff@gmail.com

Home Address: Same as above

Home Telephone: 308 899-8445

Date of Birth: 12/25/1951 Length of Residence in Miami-Dade County: 62 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> Male | <input checked="" type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:
University of Pennsylvania, Philadelphia, PA, Finance

Bachelor of Science of Economics

Previous Employment and Professional Background:

Business Name	Position	Years
First National Bank of Miami	VP	7
Plaza Bank of Miami	EVP	11
Total Bank	President/CEO	19

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

In addition to my banking experience, I have served on the Board of a hospital (North Dade Medical Center), two foundation boards (North Dade Medical Foundation and the Archdiocese of Miami Education Foundation) and I am currently on the Board of Barry University.

In addition, I also served on the Audit Committee for Miami Dade County Public Schools from 1992 - 1999 serving as chairman of the committee for 5 of those years.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
Barry University	Trustee. Served as chairman for part of my tenure
Archdiocese of Miami Education Fund	Trustee. Served as chairman for part of my tenure
Miami Shores Barry University Charter School	Trustee. Served as chairman for part of my tenure
Doctors Charter of Miami Shores	Trustee. Served as chairman for part of my tenure

List any Public Office held (Elected or Appointed):

Office	Date
Mayor of Miami Shores Village	1993-1995
Councilman Miami Shores Village	1995-1997
Trustee of the Public Health Trust of Miami Dade County	Oct. 2015-Present

Affiliations with hospitals, nursing homes or other health related institutions:

None.

Activities reflecting community interest:

In addition to the boards of the foundations named above and Barry University, I have been involved in numerous organizations in Miami Shores including a member of the Pension Board and an active member of the committee to save Miami Shores Theater.

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

None.

References - Persons acquainted with candidate's activities/experience:

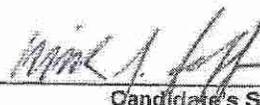
Name	Title	Telephone
Alberto Manrara	Retired	305-772-7132
Sister Linda Bevilacqua	President of Barry University	305-899-3010
Michael O'Neil	SVP - Smith Barney	305-376-8568

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

Achieve excellence in the delivery of health care services throughout the Public Health Trust of Miami-Dade County System.

I, (candidate's name) William Joseph Heffernan
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

1/31/2016
Date


Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

**ANSWERS TO THE QUESTIONNAIRE FOR CANDIDATES
FOR NOMINATION TO SERVE ON THE PUBLIC
HEALTH TRUST BOARD OF TRUSTEES**

CANDIDATE: WILLIAM J. HEFFERNAN

1. Throughout my career, I have always made it a point to devote part of my time to community service. I believe that I can bring my years of professional experience as a banking executive, as well as my experience as a board member and trustee of various local organizations – including a hospital – to positively influence the desired outcomes of the PHT.

2. Yes, I am able to devote the necessary time to serve on the Trust and make a meaningful contribution. I am self-employed, so my schedule may be adjusted.

3. Sufficient funding to care for the underserved in our community is a concern going forward, especially as the new healthcare law brings more insured residents online. To that end, it is important that our public healthcare safety net become as efficient as possible so that proper care can be provided at proper levels to the maximum number of residents in need. A primary goal must be to encourage proper use of emergency care facilities for true emergencies, urgent care facilities for non-life threatening situations and chronic care facilities for long term illnesses.

4. The Trust recently floated a capital outlay bond to address modernizing the Jackson Health System (JHS) and improving the delivery of care locally. It is vital that these funds are appropriately deployed to provide outpatient services, urgent care and updates to aging facilities. Properly applied, these investments can provide sources of long term revenue to sustain the mission of the Jackson Health System.

5. I have served on numerous boards and was the Chairman of the Audit Committee for the Miami Dade County Public Schools system, a role that by its nature sought total transparency and accountability to the taxpaying public. As a Board Member of the Public Health Trust Board, I will have high expectations regarding the quality of the audit plan and management reporting to the Board. Between my decades of community service at the oversight/board level and my decades of professional experience as a bank CEO, I believe I have the necessary skill sets to evaluate the financial performance, transparency, and accountability of the management of the Public Health Trust (PHT).

6. The expansion of primary and chronic disease care into Miami-Dade County's most underserved communities is a critical step in providing adequate healthcare for all. Neighborhood facilities that can address this service gap are very important.

7. None at this time.

8. No.

9. The Public Health Trust was established by the Board of County Commissioners to oversee the administration of the Jackson Health System. The Trust's board members are appointed by the County Commission.

The PHT acts as the board of directors for the JHS. The board sets policy, approves procedures and ensures that the administration performs.

JHS is one of the largest teaching health systems in the U. S. UM and FIU are important to the operation of this teaching component. As the more senior of the two university partners, UM plays a larger part in the teaching system. As the only public medical school in South Florida, FIU's role in this partnership will continue to grow. Because of the changes in healthcare law, there will be no shortage of opportunities to enhance the relationship with FIU while continuing to grow the UM relationship.

10. With more people becoming insured, public healthcare systems like JHS are going to expand and fundamentally change from an operational standpoint. Redesign of the healthcare model will be necessary. As in any business, cash flow will be critical, so efficient delivery of care at all levels will have to be addressed.

11. I would welcome the opportunity to serve as a Trustee and to play a positive role in improving healthcare in the community that I have called home since 1953. Both of my parents were medical professionals - my father an obstetrician who practiced in North Miami for 35 years, and my mother a nurse - and they met while serving in Europe in WWII. It's no surprise then that both healthcare and public service have been important constants throughout my life. The PHT offers an opportunity to combine both of these personal passions and do right by my community.

12. I believe that the Public Health Trust is a tremendous positive attribute for Miami Dade County. My aim as a Trustee would be to help expand the quality and scope of healthcare service in underserved areas of Miami-Dade County. Developing these delivery points in a financially sustainable manner is of equal importance. With the new funding, the focus on outpatient access will enhance the system.

13. I have substantial professional experience in banking, having served as CEO of a small local bank that I helped to grow and ultimately sell to a major international bank. I have also served as: a municipal elected official; trustee and chairman of a university board of trustees; board member of a local hospital; and board member of two charitable foundations. I believe that this combination of experiences provides me a solid foundation to make a meaningful contribution to the Board of the PHT. I am not a PHT expert but I am a good listener and a fast learner, and I can bring decades of relevant experience to assist in setting policies and procedures that will accomplish the mission of the PHT.

I have served as a Trustee for the PHT since October, 2015. I have learned a great deal and would like to continue to learn and contribute to the successful development and implementation of the strategic plan of the Trust Board and Management.

**2016 APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES
OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

Mission

To provide a single high standard of health care,
education and research

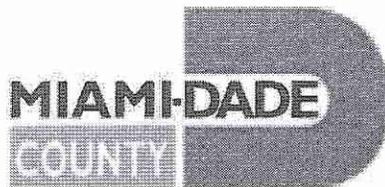
To improve patient and customer satisfaction,
enhance professional fulfillment and provide
public service

Chapter 25A of the Miami-Dade County Code states that the governing body of the Trust shall consist of 7 voting members, none of whom shall be employees of the Trust. Board members are appointed to the Trust during the annual appointment process or through a special convening of the Nominating Council. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

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**Clerk of the Board of County Commissioners
ATTENTION: Christopher Agrippa
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652**

**ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON
ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES
WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.**



**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County**

CLERK OF THE BOARD
2016 FEB -4 AM 10:43
MIAMI-DADE COUNTY
FLORIDA

Jackson Health System

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Lipof Irene
Last First Middle

Employer: Miami Dade College

Title/Occupation: Adjunct Professor

Business Type: College

Business Address: 300 NE 2nd Ave Miami FL 33132

Business Telephone: 305 237-3660 Fax: _____

Email Address: ilipof@comcast.net

Home Address: 3748 NE 209 Terrace

Home Telephone: 305 710-4160

Date of Birth: 11-16-46 Length of Residence in Miami-Dade County: 69 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input type="checkbox"/> Male | <input checked="" type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input checked="" type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

Florida Atlantic Univ., Boca Raton
Ed D. Education, Ed.S. and B.S. Education
California State University, Long Beach
M.A. Education, Guidance and
Counseling

Previous Employment and Professional Background:

Business Name	Position	Years
Miami Dade College	Interim Dean, Professor	1971-Present
United Faculty	Part-time Lobbyist	2011-Present
Community Action Agency	Job developer	1970
L.A. County Schools	Teacher	August 1969-Jan. 1970
Dade County Schools	Teacher	1968-1969

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

I have been a member of the Public Health Trust for the past three years. I have learned how to be a productive member of the Trust.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
United Faculty of Miami Dade College;	Past president of the retirees.
Juvenile Justice Detention Center Board	2001-2013
Florida Assoc. of Community Colleges,	President at Wolfson Campus

List any Public Office held (Elected or Appointed):

Office	Date
<u>N.A.</u>	_____
_____	_____

Affiliations with hospitals, nursing homes or other health related institutions:

Present Member and Secretary of the
Jackson Health Trust

Activities reflecting community interest:

Jackson Health Board of Trustees
Volunteer Miami Book Fair International
United Faculty of Miami Dade College
former President of Retirees

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

none

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Judge Cindy Hederman</u>	<u>Circuit Court</u>	<u>305 638-6069</u>
<u>Mark Richard</u>	<u>President, MDE Retirees</u>	<u>305 972-0173</u>
<u>Elizabeth Baker</u>	<u>Attorney</u>	<u>305 794-0878</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

continuation of making decisions
regarding building projects and
renovations of facilities of the
Jackson Health System, help improve
the health services provided
(cont next page)

citizens regardless of their ability to
pay, monitor the budget and Bond monies,
serve on committees and provide guidance
for training and education of employees.

I, (candidate's name) Irene Lipof
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

2/01/16
Date

Irene Lipof
Candidate's Signature

Nominated by (if not self):

Name Telephone

City State Zip Code

Curriculum Vita for IRENE LIPOF

Home Address

3748 NE 209th Terrace
Aventura, Florida 33180
Phone: (305) 937-1188
Cell: (305) 710-4160

PROFESSIONAL EXPERIENCE

2011-Present **Adjunct Professor, Social Science**, Miami Dade College, Wolfson Campus and Virtual College

2011-Present **Part-time Lobbyist and political organizer** for United Faculty of Miami Dade College

1996-2010 **Professor, Social Science Department** Miami Dade College, Wolfson Campus

- Full-time teaching of education, psychology, social science, human sexuality and human growth and development courses;
- Elected by department faculty to the Campus College Academic and Student Support Council 1999-2001;
- Elected by department faculty to the first college wide College Academic and Student Support Council (CASSC) 1997-2000 and elected to the college wide coordinating council;
- Elected by department faculty to the College CASSC 2008 to 2010;
- Appointed to the college wide legislative committee 1999 to 2010;
- Co-chair of the Black History Month committee 98-01;
- Co-chair of the Women's History Month Committee and member 1996 to 2010;
- Elected member and chair, campus faculty promotion committee 1998 to 2010;
- Awarded two Golden Apple grants;
- Awarded service learning mini-grants;
- Organized a "Student Awareness Day," all day prejudice reduction and Holocaust education workshop;
- Teaching upper division elementary education courses for Barry University (adjunct) in the 2+2 program, 1995-2001;
- Teaching upper division education courses for MDC School of Education. 2003-2005.

1986-1996 **Interim Dean of Students; Director, Teaching/Learning Center; Associate Dean of Arts and Sciences**, Wolfson Campus;

1971-1986 **Professor, Social Science Department**, Wolfson Campus, Part-time 1971-77, Full-time 1977-86;

1970-1970 **Job Developer/Program Writer**, Office/Economic Opportunity, Community Action Agency-Vallejo, California;

1969-1970 **Public School Teacher**, Los Angeles County Schools, Los Angeles, California;

1968-1969 **Public School Teacher**, Dade County Public Schools, Miami, Florida.

EDUCATION

Ed.D. Florida Atlantic University, Boca Raton, Florida (1985) Major: Education, Curriculum and Instruction

Ed.S. Florida Atlantic University, Boca Raton, Florida (1982) Major: Education, Guidance and Counseling

M.A. California State University, Long Beach, California (1970) Major: Education, Guidance/Counseling

B.S. Florida Atlantic University, Boca Raton, Florida (1968) *Summa Cum Laude* Major: Elementary Educ.

A.A. Miami-Dade Community College, Miami, Florida (1966) Academic Achievement Award

PROFESSIONAL AND CIVIC MEMBERSHIPS

Miami Dade County Juvenile Justice Detention Center Board of Directors, 2001 to 2013

Florida Association of Community Colleges, Wolfson Campus Chapter President 1997 to 2003, 2008- 2010;
College Legislative Representative 2003 to 2010,

Chair of the statewide FACC Faculty Commission 1999-2000 and 2006-2007,

FACC State Legislative Chairperson 1987, member since 1971;

Girls Advocacy Project Advisory Board, Juvenile Justice System, 1999 to 2008;

Miami-Dade Community College Hispanic Council 1994 to 2004;

Miami-Dade County Chapter, National Women's Political Caucus, past Vice- President, past Political Endorsement Chair and past President, 1980 to 2007;

Citizens' Coalition for Public Schools, 1982-2000, past chairperson and legislative chair;

Third District Court of Appeals Judicial Nominating Commission, 1990-1994, elected chair 1993-94;

Miami- Dade Schools District Citizens' Advisory Committee 1991-92.

SELECTED HONORS AND AWARDS

Awarded Service Learning 2006 Faculty Member of the Year by the Miami Dade College Center for Community Involvement;

Earned a Miami Dade College Dade Community Foundation Endowed Teaching Chair 2003-2005 and 2008-2010

Runner-up (one of three finalists) for state Florida Association of Community Colleges Professor of the Year Award, 2001;

Awarded the state FACC Faculty Commission Vivian Dellinger Outstanding Faculty Member Award, 2000;

Awarded the "Long Haul" Award, National Women's Political Caucus, Miami-Dade County, 2000;

Earned a Miami-Dade Community College Endowed Teaching Chair in Social Sciences, 1999-2002;

Awarded mini-grants to enhance the service learning experiences of Wolfson students working in the community, 1998-2001;

Earned Re-certification as a Professor, 1997;

College Hispanic Outstanding Faculty Council Award, 1994;

Awarded the 1991 MDCC Recognition of Excellence Award;

Alumni Hall of Fame Award, Florida Atlantic University, 1989.

Jackson Health System

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Ortiz Javier Ignacio
Last First Middle

Employer: Miami Police Department

Title/Occupation: Lieutenant of Police

Business Type: Government

Business Address: [REDACTED]

Business Telephone: [REDACTED] Fax: [REDACTED]

Email Address: [REDACTED]

Home Address: [REDACTED]

Home Telephone: [REDACTED]

Date of Birth: 6-26-79 Length of Residence in Miami-Dade County: 36 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

Florida International University /Miami/ Criminal Justice/ Bachelor's Degree

CLERK OF THE BOARD
2016 FEB 16 AM 10:30
MIA-DAD-REG-00001737

Previous Employment and Professional Background:

Business Name	Position	Years
Miami Police Dept.	Lieutenant	eleven years
FIU	Coordinator	two years

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

Helping others is more than a passion for me, but a way of life.
I have extensive experience in union negotiations. My extracurricular
activities have focused on persons with disabilities as well as
individuals with terminal illnesses.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>Live Like Bella Pediatric Cancer Foundation</u>	<u>Special Projects Director</u>
<u>Fraternal Order of Police</u>	<u>President</u>
<u>Marine Mammal Conservancy</u>	<u>Rescue/Rehab Volunteer</u>

List any Public Office held (Elected or Appointed):

Office	Date
_____	_____
_____	_____

Affiliations with hospitals, nursing homes or other health related institutions:

Activities reflecting community interest:

None

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

None

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Carlos Migoya</u>	<u>CEO of JMH</u>	<u>(786) 374-4312</u>
<u>Nicholas Namias</u>	<u>Director, Ryder Trauma</u>	<u>(786) 395-3565</u>
<u>Raymond Rodriguez</u>	<u>President, LLB</u>	<u></u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

My goal is to improve the image of the Public Health Trust

to be the #1 choice by Miami Dade residents and our patients

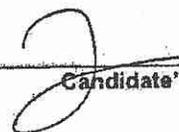
around the world.

Javier Ortiz

I, (candidate's name) Javier Ortiz,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

2-9-16

Date



Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

**2016 APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES
OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

Mission

To provide a single high standard of health care,
education and research

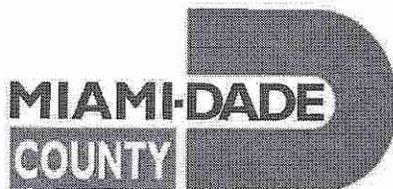
To improve patient and customer satisfaction,
enhance professional fulfillment and provide
public service

Chapter 25A of the Miami-Dade County Code states that the governing body of the Trust shall consist of 7 voting members, none of whom shall be employees of the Trust. Board members are appointed to the Trust during the annual appointment process or through a special convening of the Nominating Council. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications and resumes can be mailed or hand delivered to the address below by **February 9, 2016 at 4:00 pm.** Emails or facsimiles of the application and resume will be accepted and can be sent to clerkbcc@miamidade.gov or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application and resume by calling the Clerk of the Board at 305-375-1652.

**Clerk of the Board of County Commissioners
ATTENTION: Christopher Agrippa
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652**

**ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON
ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES
WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.**



**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County**

Jackson Health System

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Patino, Ralph G.
Last First Middle

Employer: Patino & Associates, P.A.

Title/Occupation: Principal/Attorney

Business Type: Law Practice

Business Address: 550 Biltmore Way, Suite 550, Coral Gables, Florida 33134

Business Telephone: 305-443-6163 Fax: 305-443-5635

Email Address: rpatino@patinolaw.com

Home Address: 3929 Granada Boulevard, Coral Gables, Florida 33134

Home Telephone: 305-505-7303

Date of Birth: 08/28/57 Length of Residence in Miami-Dade County: 40+ years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input checked="" type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

St. Thomas University, Miami, Juris Doctor

University of Miami, Coral Gables, Bachelor of Business Administration

CLERK OF THE BOARD
2015 FEB -9 PM 1:49
CLERK OF THE BOARD
MIAMI-DADE COUNTY FLA

Previous Employment and Professional Background:

Business Name	Position	Years
Patino & Associates, P.A.	Principal/Attorney	1992-present
Dixon Dixon Nicklaus & Valle	Associate Attorney	1987-present

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

The best interests of the public in terms of the healthcare system are paramount to me. I have been a member of the Florida Bar since 1987 and have actively participated in the health law section during that time. Moreover, I have been coo

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>U.S.-Cuba Business Council</u>	<u>Executive Board Member</u>
<u>Mourning Family Foundation</u>	<u>Executive Board Member</u>
<u>Olympia Theater the Gusman Center for the Performing Arts</u>	<u>Executive Board Member and Co-Chair</u>

List any Public Office held (Elected or Appointed):

Office	Date
<u>Member, Board of Trustees, Public Health Trust</u>	<u>06/30/14-05/31/16</u>
<u></u>	<u></u>

Affiliations with hospitals, nursing homes or other health related institutions:

None.

Activities reflecting community interest:

I hold memberships in the following: Democratic National Finance Committee, Future Fund (founding member), Cuba Now (founding member), the U.S. Chamber of Commerce's U.S.-Cuba Business Council (founding member), LaFite Victory

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

None.

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Ralph Equis</u>	<u>Vice President, American Healthcar</u>	<u>305-609-7257</u>
<u>Jose Menendez</u>	<u>Health Care Attorney</u>	<u>305-431-4633</u>
<u>Chris Findlater</u>	<u>Entrepreneur</u>	<u>702-333-2224</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

My main goal is to efficiently help set policies that correspond to the needs of the community, which would allow an ever-increasing standard of healthcare to reach more citizens of Miami-Dade County. We currently stand at a juncture in Mir

I, (candidate's name) **Ralph G. Patino**
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

2/9/16

Date

Ralph G. Patino

Candidate's Signature

Digitally signed by Ralph G. Patino
DN: cn=Ralph G. Patino, o, ou,
email=rpertino@patinolaw.com, c=US
Date: 2016.02.09 13:15:03 -0500'

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

RALPH G. PATINO

Ralph G. Patino is the managing shareholder, President and Chief Operating Officer of Patino & Associates, P.A., a 23 year old nationally acclaimed law firm specializing in corporate law, healthcare, commercial and products liability litigation. Mr. Patino achieved national prominence for his relentless drive to protect the public in consumer products cases including automotive defect, tobacco and pharmaceuticals. He has achieved countless multimillion dollar jury awards and settlements on behalf of both corporate and individual clients over the course of his 30 year career.

Mr. Patino is rated AV Preeminent by Martindale-Hubell and has been honored nationally by his peers at the American Association for Justice with the James L. Sharp award for the Pursuit of Public Justice. He is one of a handful of products liability attorneys credited with for the prompting of a massive recall of over 6.5 million Firestone ATX Wilderness tires after proving to Federal agencies (NHTSA) that they were defective. As a result of this work, he was chosen to lead the pack as a steering committee member and finance chair of the largest multi-district litigation group ever assembled in U.S. history.

In response to his leadership roles in national issues, as well as his involvement with products liability cases which protect the public, Mr. Patino has been featured on both American and Hispanic broadcast media including ABC's Good Morning America, NBC's The Today Show, CNN, CNNE, Univision's Despierta America, and Telemundo's Al Rojo Vivo. He has also been featured in print media including The Wall Street Journal, The New York Times, the Los Angeles Times, The Washington Post, Automotive Weekly, the Miami Herald, the Sun Sentinel and the South Florida Business Journal.

Mr. Patino is also committed to national public service. At the federal level, he is a member of the Democratic National Finance Committee. Together with several nationally-known Latino figures, including Eva Longoria and Henry Munoz, he founded the Futuro Fund, a Hispanic /Latino organization credited with raising \$36 million dollars for the Democratic National Committee in 2012 by engaging and empowering Hispanic and Latino donors for the first time in U.S. history.

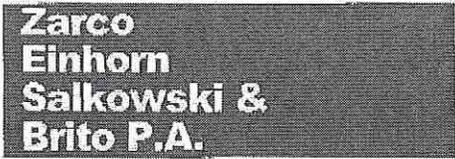
Since the 2012 Presidential election, Mr. Patino has worked closely and tirelessly with the Obama Administration as a private citizen to assist in the advancement of U.S./Cuba diplomatic relations. As a result, he, along with others, has been accredited with the Administration's push toward normalcy with the Cuban Government. As one of the founders and board members of Cuba Now, and as a founding Member of the Executive Board of the U.S. Chamber of Commerce's U.S.-Cuba Business Council, he has dedicated a lot of his time to effectuating change for the Cuban people by greater engagement with the U.S. In 2014, he co-founded the Latino Victory Project, a bi-partisan organization whose sole mission is to support national Latino and Hispanic candidates for office throughout the United States.

On the state and local levels, Mr. Patino is a trustee of the Florida Democratic Party and serves on the Board of Directors of the Jackson Health System Public Health Trust, which is entrusted with the steering of a multi-billion dollar enterprise, is also an acting director of the

Mourning Foundation, a charitable trust for inner-city children, and co-chair of the Olympia Center, Inc., a non-profit organization dedicated to managing and maintaining the Olympia Theater, downtown Miami's oldest historic performing arts center, and is a member of the Hillary for America's Florida Leadership Council.

Mr. Patino enjoys spending his spare time with his wife Elizabeth, son Ralph, Jr. and daughter Alison. He is an avid boater and pilot.

ROBERT ZARCO
100 S.E. Second Street, Suite 2700
Miami, FL 33131
(305) 374-5418
E-Mail: efellz@zarcolaw.com



Fax

To: Clerk of the Board of County Commissioners
From: Robert Zarco

Fax: 305-375-2484
Pages: 23

Date: 2/19/2016

Re: Nomination Application/Board of Trustees of the Public Health Trust
CC:

Urgent **For Review** **Please Comment**

Please see attached.

Thank you.

CLERK OF THE BOARD
2016 FEB 22 AM 9:54
HENK DEJOUX
MIAMI-DADE COUNTY, FLA.

CLERK OF THE BOARD

2016 FEB 22 AM 9:53

Jackson Health System

CLERK OF THE BOARD
MIAMI-DADE COUNTY FL

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Zarco Robert
Last First Middle

Employer: Zarco Einhorn Salkowski & Brito, P.A.

Title/Occupation: Founding Partner - ATTORNEY

Business Type: Law Firm

Business Address: 100 S.E. 2nd Street, 27th Floor, Miami, FL 33131

Business Telephone: (305) 374-5418 Fax: (305) 374-5428

Email Address: RZarco@ZarcoLaw.com

Home Address: 5740 North Bay Road, Miami Beach, FL 33140

Home Telephone: (305) 865-1330

Date of Birth: 05/13/1958 Length of Residence in Miami-Dade County: 50+ years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- Male
- Female
- White Non-Hispanic
- Black Non-Hispanic
- Hispanic
- Asian or Pacific Islander
- American Indian or Alaskan Native
- Haitian American

EDUCATION:

School/City/Major/Degree:

University of Miami School of Law, Coral Gables, FL- Juris Doctor Degree , May 1985

Pace University Graduate School of Business , New York- Graduate ^{Courses} Accounting/Finance, 1980- 1982

Harvard University, Cambridge, MA- Bachelor's Degree in Economics, June 1980

Previous Employment and Professional Background:

Business Name	Position	Years
Zarco & Associates, P.A.	Founding Partner	1992-1996
General Motors Corporation	Cost/Financial Analyst	1980-1982
Miami Herald Publishing Co.	Asst. to Advertising/ Marketing Managers	1978-1980

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
See attached.	

List any Public Office held (Elected or Appointed):

Office	Date

Affiliations with hospitals, nursing homes or other health related institutions:

None at this time

Activities reflecting community interest:

See attached CV

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

NONE.

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Allan Goldfarb Esq.	Atty.	
Judge Beth Bloom	Federal Judge	
STEPHEN ZACK	Atty -	

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

To help provide guidance and direction in the administration of

I, (candidate's name) Robert Zarco,
 Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
 affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
 or institutions, would, if appointed, be willing and able to discharge the responsibilities
 and functions of Trustee. I declare that, if selected while currently serving on another
 official County board, I will resign from my other County responsibilities.

2/
 Date

Robert Zarco
 Candidate's Signature

Nominated by (if not self):

ROBERT ZARCO
 Name

305-394-5418
305-798-4777
 Telephone

MIAMI Beach
 City

FLA.
 State

33140
 Zip Code

RESUME
ROBERT ZARCO

Attorney at Law
Zarco Einhorn Salkowski & Brito, P.A.
Miami Tower, 27th Floor
100 S.E. Second Street
Miami, Florida 33131
(305) 374-5418

EDUCATION:

Graduate: UNIVERSITY OF MIAMI SCHOOL OF LAW, Coral Gables, Florida
Juris Doctor Degree, May 1985
- Dean's List - Scholarship Recipient

PACE UNIVERSITY GRADUATE SCHOOL OF BUSINESS,
New York - 1980-1982
- Graduate Accounting and Finance Courses

University: HARVARD UNIVERSITY, Cambridge, Massachusetts
Bachelor's Degree in Economics, June 1980
- Dean's List; Scholarship Recipient

LEGAL
EXPERIENCE:

ZARCO EINHORN SALKOWSKI & BRITO, P.A., Miami, Florida
Franchise and Complex Commercial Litigation Firm
Founding Partner, March 1996 - Present

Trial attorneys concentrating in the areas of franchise, licensing, dealerships and distributorship in complex commercial litigation matters in both federal and state courts, arbitration and mediation representing franchisees in matters involving: franchisee/franchisor, manufacturer/distributor and manufacturer/dealer relationships as well as major corporations and financial institutions

ZARCO & ASSOCIATES, P.A., Miami, Florida
Franchise and Complex Commercial Litigation Firm
Founding Partner, February 1992-1996

Trial attorneys concentrating in the areas of franchise, licensing, dealerships and distributorship in complex commercial litigation matters in both federal and state courts, arbitration and mediation representing franchisees in matters involving: franchisee/franchisor, manufacturer/distributor and manufacturer/dealer relationships as well as major corporations and financial institutions

**BUSINESS
EXPERIENCE:**

GENERAL MOTORS CORPORATION, New York

-Cost/Financial Analyst, 1980-1982

Responsible for over one billion dollars of material inventory; prepared financial budgets and accounting forecasts after completing extensive management training program

THE MIAMI HERALD PUBLISHING COMPANY, Miami, Florida

-Assistant to Advertising and Marketing Managers,

Summers 1978-1980

Prepared special Marketing and Advertising Programs, including the Miami Herald Three Year Marketing Plan

**EXPERT
TESTIMONY:**

Expert Trial Witness: Frank A. Kaman, et. al v. J.H. Investment Services, Inc. et.al. - 12th Judicial Circuit Court (Sarasota, Florida, March 2010) - Expert Witness on the Vicarious Liability of a Franchisor to Third Parties

Expert Witness: Enrique Caballero, et al. v. Re/Max, LLC, et al. - 20th Judicial Circuit (Lee County, Florida, December 2009) - Expert Witness on the Vicarious Liability of Franchisor

Expert Witness: George Goldsworthy v. Eric Browndorf - Provided Expert Testimony on Franchise Issues in a Legal Malpractice Case

Expert Trial Witness: Joshua Szentpaly v. Chicken Kitchen, et. al - 11th Judicial Circuit (Miami-Dade County, Florida, August 2006) Provided Expert Testimony on the Vicarious Liability of a Franchisor to Third Parties

Florida State Legislature -House Commerce Committee
(Tallahassee, Florida, February, 1994) - International Trade Hearing -Franchise Legislation and its Effect on Business Format Franchising

California State Legislature -Senate Judiciary Committee
(Sacramento, CA, August 1994) - "Why Venue Provisions in Franchise Agreements Must be Void as a Matter of Law"

Maryland State Legislature - Economic Matters Committee
(Annapolis, MD, January 1994) -Franchise Legislation - "The Way to Bring Fairness to Franchising"

Arizona State legislature -Subcommittee on Franchising
(Phoenix, AZ, 1993) - "The Necessity of Franchise Legislation"

Connecticut State Legislature -Committee on Franchising
(Milford, CT, 1993) - "The Benefits of Enacting Franchise Legislation"

New York State Legislature -Franchising Committee
(Long Island, NY, 1993) - "From Litigation to Legislation -Leveling the Playing
Field Between Franchisees and Franchisors"

**AWARDS &
RECOGNITIONS:**

Best Lawyers in America (2006-2016)

"AV Rated for Fifteen Years" - Lexis Nexis (1995-2015)

"Legal Eagle" - Franchise Times (2008-2015)

"Bar Register of Preeminent Lawyers"- Lexis Nexis

"Top Attorneys- Best in Class" - Franchise Times

Top Attorneys in Florida - "Franchise/Dealership Law"

"Top Dealmakers of the Year" - Real Estate/Land - Daily Business Review (2013)

Deal Maker of the Year - "Franchise Law" (2013)

"Florida Legal Elite" - Florida Trend (2013)

"Very Best U.S. Attorneys in Franchising" - Franchise Times (2013)

"Business Leader of the Year" - Business Leader Magazine (2012)

Franchise Time Magazine "High- Flying Franchise Attorneys" (2012)

Franchise Time "Top Franchise Attorneys" - Top Legal Minds in the Business"
(2012)

"International Who's Who of Business Lawyers" (2012)

"Power Player" - South Florida Business Leader Magazine (2011)

"Top Lawyers" - South Florida Legal Guide (2011)

Legal Elite - Florida Trend Magazine (2011)

"Legal Eagle" - Franchise Times (2011)

"International Who's Who of Franchise Lawyer" (2011)

2010 Key Partners Awards - South Florida Business Journal Magazine
November 2010

"Top Impact Legal Leaders"- South Florida Business Leader Magazine -
September/October 2010

"South Florida's Top Lawyers 2010" - Miami Herald

"10th Anniversary Franchise Trial Lawyers" - South Florida Legal Guide (2010)

"Listed as Top Law Firms 2010" - South Florida Legal Guide (2010)

AV Rating for Preeminent Lawyers - The Highest Possible Rating- Lexis Nexis -
Martindale Hubbell (2010)

"Top Lawyers in Franchise" - South Florida Legal Guide (2010)

"Top Lawyers in Franchise" South Florida Legal Guide (2009)

Nations Restaurant News - Robert Zarco (Profile) - April 20, 2009

"Best Lawyers in Franchise" - South Florida's Best Lawyers (2009)

"Peer Review Rated Attorney" - Lexis Nexis - Martindale Hubbell (2009)

"Top Franchise Lawyers" - The Best Lawyers in America (2009)

"Highest Rating in Legal Ability & Ethical Standards" - Lexis Nexis (2009)

"Legal Eagle" - Franchise Times Magazine (2008)

Florida's Top Lawyers- Listed as Top Franchise Lawyers (2008)

Miami Herald "Franchisees Fret Over late Hours" (July 31, 2010)

Peer Review Rated Attorney- Lexis Nexis - Martindale Hubbell (2008)

South Florida Legal Guide (2008) - Top Franchisees and Automotive Dealerships
Lawyers"

"Florida's Top Lawyers" - Florida Monthly (July 2008)

"The Top Attorneys in Florida" - Florida Super Lawyers (2007)

Florida Super Lawyers (2007) - Listed as Top Franchise Lawyers

"Peer Review Rated Attorney" - Lexis Nexis - Martindale Hubbell (2007)
Lexis Nexis - "2006 Bar Register of Preeminent Lawyers - 90th Edition"

"Peer Review Rated Attorney" - Lexis Nexis - Martindale Hubbell (2006)

National Register's Who's Who in Executives & Professionals
2005-2006 Edition

"2005 Bar Register of Preeminent Lawyers - 89th Edition" - Lexis Nexis

"The only Franchise Lawyer listed as one of "South Florida's Top lawyers." - South
Florida Legal Guide (2002 Edition)

"2002 Bar Register of Preeminent Lawyers - 86th Edition" - Lexis Nexis

"Zarco Einhorn Salkowski & Brito, P.A. as one of South Florida's Top Law Firms."
-South Florida Legal Guide (2001 Edition)

"South Florida's Top Lawyers."- Miami Metro Magazine (January 2001)

**LECTURES & SPEAKING
ENGAGEMENTS:**

Keynote Commencement Speaker: Florida International University (Miami, Florida,
December 2015)

Keynote Speaker: Hawaii Automobile Dealers Association 56th Annual
Convention - "National Labor Relations Board" (Wailea, Maui, October 2015)

Speaker: Dunkin' Donuts Independent Franchise Owners (DDIFO) National
Conference (Las Vegas, Nevada, September 2015)

Lecturer: International African American Hotel Ownership & Investment Summit
and Trade Show (Miami, Florida, July 15-17, 2015)

Speaker: Coalition of Franchisee Associations - "National Labor Relations
Board" (Washington DC, March 2015)

Speaker: Dade County Bar Association Bench & Bar Conference - "Alternative
Fee Structures" (Miami, Florida February 20, 2015)

Lecturer: American Bar Association - Forum on Franchising- "The 7 Most
Significant Franchise Cases of All Time" (Seattle, Washington October 15-17,
2014)

Keynote Speaker: Hawaii Automobile Dealers Association 55th Annual Convention - "Chapter 437: The Motor Vehicle Industry Licensing Act" (Wailea, Maui, October 9-12, 2014)

Speaker: International Franchise Association (IFA) 46th Annual Legal Symposium- "Alternatives to Default: Managing Underperforming Franchisees" (Washington DC, May 5-7, 2013)

Speaker: KOC Enterprises Annual Conference- "Key to Success" (Istanbul, Turkey December 2012)

Lecturer: KOC University Law School - "International Franchise Laws" (Istanbul, Turkey, December 2012)

Lecturer: American Bar Association - Forum on Franchising- "Proving Irreparable Harm- Have the Standards Changed?" (Los Angeles, CA, October 3-5, 2012)

Speaker: Coalition of Franchisee Associations (CFA)- "Improving Franchisor/Franchisee Relationship During Difficult Economic Times (July 27, 2012)

Speaker: The Asian American Hotel Owners Association Conference (AAHOA)- "Staying Ahead in Hotel Franchising During Difficult Economic Times" (2012)

Lecturer: Scheck Hillel Community High School (North Miami Beach, FL September 2011)

Lecturer: University of Maryland Undergraduate School of Business - "Franchising as an Alternative Business Structure" (College Park, MD November 2010)

Keynote Speaker: Buffalo Wild Wings Conference - "Franchise Relations and Legal Update" (Las Vegas, NV October 2010)

Speaker: Franchise Expo South- "Helping Franchisees Navigate through the Franchise Relationship" (Miami, FL January 15-17, 2010)

Lecturer: University of Miami (Miami, Florida, October 2010)- "Litigation Skills"

Lecturer: American Bar Association - Forum on Franchising (Toronto, Canada, October 14-17, 2009) - "Franchise Litigation"

Speaker: Franchise & Business Opportunities Expo- "Tips for Franchisees in Pursuit fo the American Dream" (Fort Lauderdale, Florida, May 2009)

Speaker: American Bar Association 29th Annual Forum on Franchising- "The Practical Considerations on Litigating Franchise Disputes"(Boston, MA, October 11-13, 2006)

Speaker: National Society of Minorities in Hospitality - "How to become a Free Agent" & "Investing in a Hotel Franchise"(Dallas, TX February 9 -12, 2006)

Keynote Speaker: 2005 AAHOA Annual Convention & Trade Show- "Maximizing your Franchise Agreement" (Fort Lauderdale, FL March 24-25, 2005)

Speaker: Third Annual Hospitality Law Conference - "Getting The Most Out Of The Franchisor/Franchisee Relationship" (Houston, TX, February 3-4, 2005)

Lecturer: Hampton Roads Franchise Expo 2004- "Understanding the UFOC and Franchise Laws" (Hampton, VA November 5, 2004)

Speaker: Tennessee Hospitality Alliance Exposition with Tennessee Restaurant Association- "Getting the Most of the Franchisor/Franchisee Relationships" (Nashville, TN, September 8, 2004)

Speaker: Pharmacy Franchise Owners Association- "Benefits of a Franchise Association & Medicine Shoppe Franchise" (Anaheim, CA, August 6, 2004)

Lecturer: Conrad N. Hilton College, University of Houston- "Hospitality Franchising Issues" (Houston, TX, January 22, 2004)

Speaker: Multi-Unit Foodservice Operators Conference- "Lawsuit Trends and Thoughts on Avoiding Litigation" (Atlanta, GA, September 22, 2003)

Lecturer: International Institute for Franchise Education
H. Wayne Huizenga School of Business & Entrepreneurship
Nova Southeastern University- Nova's Fast Track MBA Training in Franchise Management (Davie, Florida, June 12, 2003)

Speaker: U.S. Hispanic Chamber of Commerce's "Franchising Today" Orientation Seminar- "Franchising Today UFOC Night" (New York, NY June 3, 2003)

Speaker: U.S. Hispanic Chamber of Commerce's "Franchising Today" Orientation Seminar- "Franchising Today UFOC Night" (Orlando, Florida, April 9, 2003)

Speaker: U.S. Hispanic Chamber of Commerce's "Franchising Today" Orientation Seminar- "Franchise Relationship Laws In US Territories" (Caguas, Puerto Rico, January 22, 2003)

Speaker: Florida Bar Franchise Seminar- "The Ten Most Dangerous Provisions In A Franchise Agreement" (Miami, Florida January 17, 2003)

Speaker: The Cuban American CPA Association - "Financial Management Of A Franchised Business And The Role Of The CPA" (Miami, FL, October 30, 2002)

Speaker: The Hardee's Convention- "The 10 Most Dangerous Contract Clauses In The Hardee's Franchise Agreement" (Miami, FL, October 26, 2002)

Speaker: The United States Hispanic Chamber of Commerce- "Franchising Today: Exploring New Markets & New Opportunities" (Los Angeles, CA, October 19, 2002)

Speaker: The American Corporate Counsel Association- "Legal Issues Facing The Franchise Industry In The New Millennium"(Fort Lauderdale, FL, October 1, 2001)

The International Hotel/Motel & Restaurant Show- "Making The Law Work For You." (New York, NY November 11-14, 2000)

Speaker: The Denny's Franchisee Association 4th Annual Convention- "Legal Issues with Robert Zarco, P.A." (Las Vegas, NV November 6-9, 2000)

Speaker: Equity Forum Convention- "Fairness and Good Faith and McDonald's Remodeling Requirements" (2000)

Speaker: Hospitality Industry 4th Annual Legal Strategy Conference (Cornell University, Ithaca, NY, October 4-6, 2000)

Speaker: The Denny's Franchisee Association (DFA) Forum- "Five of the Most Dangerous Contract Clauses Which May Exist in Your Franchise Agreement" (January 2000)

Speaker: The Florida Bar Twentieth Annual Midyear Meeting (Miami, Florida, January 12-15, 2000)

Speaker: The Asian American Hotel Owners Association (AAHOA)- "Presentation Regarding Franchising in the Hotel Industry and Related Issues" (Las Vegas, NV, January 6, 2000)

Speaker: The Franchise Handbook- "Franchise Issues For The New Millennium" (November, 1999)

Buyers. Risky Business: Pursuing the American Dream With a Franchise: What to look for before you invest in a franchise system.

Speaker: AAHOA Hospitality- "Part II: The Most Potentially Dangerous Contract Clauses In Your Franchise Agreement" (November, 1999)

Speaker: AAHOA Hospitality- "Ten Dangerous Contract Clauses Which May Exist in Your Franchise Agreement" (September, 1999)

Speaker: AAHOA Hospitality- "Legal Aspects of Franchising in the Lodging Sector" An Important Trend in Court Decisions During Early 1999 (August, 1999)

Speaker: Franchise Law Journal -American Bar Association- "The Sounds of Silence in the Franchise Agreement" (Summer 1999)

Lecturer: University of Houston Hospitality Industry Law Institute- "Franchise Law Update: The Top Ten Issues Facing Hotel Counsel" (Houston, TX, October 21, 1999)

Speaker: Interim Health Care Franchisees Association- "Knowing Your Franchise Rights Under the Franchise Agreement" (Sunrise, FL, October 9, 1999)

Speaker: The Asian American Hotel Owners Association (AAHOA)- "Legal Issues in Franchise Law"(Florence, SC, October 7, 1999)

Speaker: The Asian American Hotel Owners Association (AAHOA)- "Franchise Law Update"(San Francisco, CA, September 22, 1999)

Speaker: The Asian American Hotel Owners Association (AAHOA)- "Legal Trends in Franchising" (Los Angeles, CA, September 17, 1999)

Speaker: The Asian American Hotel Owners Association (AAHOA) - "10 Most Dangerous Contract Clauses in Your Franchise Agreement" (Dallas, TX, August 24-25, 1999)

Speaker: American Franchise Association- "How to Use Class Actions, Association Lawsuits and Other Tools to Accomplish Systemwide Change" - "Evaluating Franchisor "Solutions" to Encroachment and Other Disputes" (Hilton Head, SC, May 1999)

Speaker: American Franchise Association -Multi-Unit Operators Retreat-The Boulders Resort (Carefree, AZ, February, 1999) - "Franchise Contract Trends"

Speaker: Legal Symposium on Legal Issues in the Hospitality and Gaming Industries - Conrad N. Hilton College of Hotel Management (Houston, TX, October 1998)- "Franchising: Panacea or Pandora's Box?"

Speaker: Little Caesars' Franchisee Association- "Franchisor's Obligations in Administration of Advertising Funds" (Dallas, TX, October, 1998)

Speaker: TCBY Franchisee Association- "Getting a Fair Shake-Standing Up for your Rights" (Chicago, IL, July 1998)

Speaker: American Franchisee Association- "Franchisee's Rights Upon Franchisor's Sale or Merger of System" - "Encroachment in the New Millennium" (Lake Tahoe, NV, April 1998)

Speaker: The Florida Bar - "Mediation and Arbitration of an Encroachment Case" (Miami, FL, December 5, 1997)

Speaker: Denny's Franchisee Association- "Combating Discrimination Charges in the 90's" (Scottsdale, AZ, November 1997)

Speaker: The Beacon Council Expo'97- "Choosing the Right Business for You!" (Miami, Florida, September 24, 1997)

Speaker: The Florida Bar- "Practical Aspects of Franchisee Representation: Alternative Dispute Resolution"(Miami, FL, December 20, 1996)

Speaker: White House Conference on Small Businesses - "Main Street Franchisee Issues" (Washington DC, June 1995)

Speaker: Florida Restaurant Franchisee Association- "Equalizing the Franchisee-Franchisor Relationship" (Fort Lauderdale, FL, June 1995)

Lecturer: The Franchise Handbook - Expert Opinions -"Tips for Franchisees in Pursuit of the American Dream" (Summer 1994)

Speaker: The Franchise Update Magazine (Second Quarter 1994) -"The Likelihood of Continued new Legislation Governing the Franchise Encroachment issue and the Related Issue of Site election"

Speaker: 7-Eleven Independent Franchisees- "Saving and Revitalizing an Undermined Trademark and Deteriorated Franchise System" (Tucson, AZ; Portland, OR; Reno, NV; Valley Forge, NJ; Las Vegas, NV; Chicago, IL; Detroit, MI, December 1993)

American Franchisee Association Annual Convention
(Las Vegas, NV, February 1994-present)

Lecture: - "Judicial Update"

Lecture: -"Mediation, Arbitration & Litigation: Rights of Franchisees Go Beyond the Document:"

Panelist: -"An Examination of Current Pending Franchise Reform Legislation"

Speaker: National Franchisee Update Association, a Publication of Regional Burger King Associations -The Flame - A Franchisee Report (Winter 1993) "Tips for the Franchisee in Pursuit of the American Dream"

Speaker: Practical Aspects of Franchisee Representation Alternative Dispute Resolution: Which Method is Best for Your Client (Co-Author).

Speaker: The Sounds of Silence in the Franchise Agreement, co-author with Lawrence V. Ashe, Franchise Law Journal, vol. 19, no. 1, American Bar Association

Speaker: Kentucky Fried Chicken Independent Franchisees- "Protecting Your Rights Throughout the Evolution of the KFC Franchise Agreement" (Atlanta, GA, November 1993)

Speaker: Radio Shack Dealer's Association- "Rights and Remedies Under the Radio Shack/Tandy Agreement" (Las Vegas, NV, July 1993)

Speaker: Florida Restaurant Franchisee Association- "Franchising: Fighting Back to Win" (Orlando, FL, January 1993)

**RADIO &
TELEVISION
APPEARANCES:**

Women's Radio Network (Miami, Florida, April 6, 2015) -Addressed franchising and other small business issues and the impact of the law on the relationship

Fox Business on Fox News Channel with Dagan McDowell (June 9, 2009) - "Next Step for Chrysler" Interviewed to provide expert opinion on what options Chrysler dealerships have.

Nightly Business Report on PBS with Paul Kangas (June 2, 2009) - "Vehicle Sales, Chrysler Dealers, GM & More" Provided expert commentary on franchise and dealership law.

Radio 5UV (Adelaide, Australia, May 26, 2000) - Rendered expert opinion issues facing franchises globally

Radio 3LO (Melbourne, Australia, March 1999) - Rendered expert opinion on "Franchise Cannibalism"

Radio 2GB (Sydney, Australia, March 1999) - Rendered expert opinion on issues pertaining to fast food franchisors' invasion of franchisees territory

Radio 5DN (Adelaide, Australia, March 1999) - Rendered expert opinion on how franchisors like McDonald's are in the real estate and property development business and how they profit from increased rent charged to franchisees.

Sky News Australia (March, 1999) - Introduced as the "Leading International Franchise Litigation Specialist" to explain how McDonald's focus on its real estate business adversely affects its franchisees through encroachment.

Channel 9 Small Business Show (Australia, March, 1999)

-Appeared on a nationwide televised show to address issues on franchise legislation and how to protect the rights of Australian franchisees

CNN "Miami Bureau" (August, 1998) -Interviewed to provide expert opinion and commentary on McDonald's franchise System and Others Pending.

PBS "Your Financial Future with Jonathan Pond" (May 23, 1997)

-Rendered expert opinion on a nationally televised news show regarding the dynamics and advantages of franchising.

CNBC "Minding Your Business" (October 12-13, 1996) -Provided expert opinion on franchising on a nationally televised news show that also featured one of the firm's clients.

CNBC "How To Succeed In Business" (October 8, 1996) -Provided expert opinion on franchising on a nationally televised news show that also featured one of the firm's clients.

PBS Nightly Business Report "How To Find The Right Franchise"

(May 27, 1996) -Rendered expert opinion on franchising on nationally televised news show concerning issues of franchise training and support

CBS "EYE TO EYE with Connie Chung" (September 8, 1994)

-Introduced as "One of the leading franchise attorneys in the country"and provided expert opinion on franchising on a nationally televised prime time show entitled "Risky Business"

The Judy Jarvis Show (August 19, 1994) - "Afro-American Franchise Files Discrimination Lawsuit Against McDonald's" -Provided expert opinion and commentary on nationally syndicated radio talk show focused on discrimination facing minority franchisees today

CNN "Chicago Bureau" (July 28, 1994) -Interviewed to provide expert opinion and commentary on Caterpillar lawsuit pending in the South Florida Federal Courts

**LOBBYING
ACTIVITIES:**

White House Conference on Small Business -Elected Florida Delegate
(Washington, DC, August 1995)

The Florida House of Commerce Committee and the Senate Committee on
International Trade, Economic Development and Tourism (Tallahassee, FL,
March 1994) - The Need for Franchise Legislation and its Effect on Business
Format Franchising

American Franchisee Association Legislative Affairs Day (September, 1993)
-Lobbied various federal legislatures to gain support in sponsoring Congressman
John LaFalce's (D-NY) Fair Franchising Legislative Bills. Speaker in Associates
News Conference

Various State Legislatures (1992-1993) -Lobbied various state representatives and
assemblymen from Florida, New York, Connecticut, Arizona and various other
states seeking enactment of Fair Franchising Legislation

American Legislative Exchange Council (Washington, DC, November 1992)
-Lobbied various state and federal legislatures to gain support in sponsoring State
and Federal Fair Franchising Legislation

**ARTICLES &
PUBLICATIONS:**

American Bar Association 37th Annual Forum on Franchising (October 2014)-
"The 7 Most Significant Franchise Cases of All Time", co-authored with Barry M.
Heller.

International Franchise Association (IFA) (May 2013)- "Alternatives to Default:
Managing Underperforming Franchisees", co-authored with William Jameson and
David Leonardo

American Bar Association 35th Annual Forum on Franchising (October 2012)-
"Proving Irreparable Harm – Have the Standards Changed", co-authored with C.
Griffith Towle

Nations Restaurant News (February 23rd, 2009 Edition)
"Creative Strategies for Franchise Businesses to Navigate Challenging Economic
Times

Tips for the Franchisee In Pursuit of the American Dream (June 2009)

Lodging Hospitality "Guest Satisfaction Still First Priority for Hospitality Industry
in Weathering Challenging Economic Times" (April 2009)

Creative Strategies for Franchise Businesses to Navigate Challenging Economic Times (February 2009)

Nations Restaurant News (February 23rd, 2009 Edition)-
"Creative Strategies for Franchise Businesses to Navigate Challenging Economic Times"

Today's Restaurant News (October 2008) Florida & Texas Editions
"Franchises: Cutting Service & Quality Not The Answer During Challenging Times"

South Florida Business Leader (Movers & Shakers - September 2008) - "Robert Zarco: Helping the Underdogs Achieve"

American Bar Association 29th Annual Forum on Franchising
"The Practical Considerations on Litigating Franchise Disputes", co-authored with Marcus A. Banks and James A. Gonica.

Lexis Nexis - Martindale Hubbell (2006) - Peer Review Rated Attorney

Hospitality Law Conference (January 2004) - "Common Issues in Hospitality Franchising"

Miami Metro Magazine (January 2001) - "Listed as one of South Florida's Top Lawyers."

AAHOA Magazine (September 2000)- "Making QARs Work For You."

EQUITY FORUM (Convention 2000)- " Fairness and Good Faith and McDonald's Remodeling Requirements."

THE INNKEEPER (April 2000)- " THE TOP TEN ISSUES FACING HOTEL COUNSEL"

Alternatives in Resolving Franchisor (April 2000)- Franchisee Disputes
- Part One: The Mediation Option.

Hospitality Law (March 2000)- "Deciding which state's law to apply is critical"

AAHOA Magazine (March 2000)- "LIQUIDATED DAMAGES CLAUSES - DO YOU ALWAYS HAVE TO PAY?"

AAHOA Magazine (February 2000)- "The Americans with Disabilities Act- An Overview for Franchisees in the Lodging Sector"

Hospitality Law (March 2000) - "Deciding which state's law to apply is critical"

The CFA Forum (January 2000)- " Five of the Most Dangerous Contract Clauses Which May Exist in Your Franchise Agreement. "

AAHOA Magazine (January 2000)- " PREMISES LIABILITY-IS THE FRANCHISEE RESPONSIBLE WHEN A GUEST IS INJURED ON HOTEL PROPERTY?

AAHOA Magazine (December 1999)- "TO PAY OR NOT TO PAY...(ROYALTIES)... THAT IS THE QUESTION"

The Franchise Handbook (November, 1999) - "Franchise Issues For The New Millennium"

AAHOA Hospitality (November, 1999) - "Part II: The Most Potentially Dangerous Contract Clauses In Your Franchise Agreement"

AAHOA Hospitality (September, 1999) - "Ten Dangerous Contract Clauses Which May Exist in Your Franchise Agreement"

AAHOA Hospitality (August, 1999) - "Legal Aspects of Franchising in the Lodging Sector" An Important Trend in Court Decisions During Early 1999

Franchise Law Journal -American Bar Association (Summer 1999)
- "The Sounds of Silence in the Franchise Agreement"

The Franchise Handbook (Summer 1994) -Expert Opinions
- "Tips for Franchisees in Pursuit of the American Dream"

The Franchise Update Magazine (Second Quarter 1994) -"The Likelihood of Continued new Legislation Governing the Franchise Encroachment issue and the Related Issue of Site Selection"

National Franchisee Update Association, a Publication of Regional Burger King Associations -The Flame - A Franchisee Report (Winter 1993) "Tips for the Franchisee in Pursuit of the American Dream"

**ORGANIZATIONS
& AFFILIATIONS:**

American Bar Association
Academy of Florida Trial Lawyers
American Franchisee Association
Association of Trial Lawyers of America
Cuban American Bar Association
Dade County Bar Association
Dade County Trial Lawyers Association
Federal Trial Bar Association
Florida Bar Association
Florida Justice Association

Dear Ms. Nugent,

You inquire whether you may have a prohibited conflict of interest in serving as a member of the Public Health Trust Board of Trustees while employed as a Nurse Manager at the University of Miami Hospital.

Background

Jackson Health Systems/ Public Health Trust Board of Trustees

The Public Health Trust (PHT) is an independent governing board which oversees the Jackson Health Systems (JHS) and provides leadership for joint planning with other affiliates. Among its responsibilities, it is tasked with the operation, maintenance and governance of JHS. One of its most important affiliates is the University of Miami (UM), which includes the University of Miami Hospital among its participating facilities.

University of Miami/ University of Miami Hospital

You are a Nurse Manager at the UM Hospital. Your responsibilities consist of: operating the Nursing Unit; instituting policies & procedures; assisting in the administration of recruiting services; assisting with continuing education/training of departmental personnel; making recommendations on space and resources as needed by the nursing department; and, providing an active role in the Hospital.

Agreements between UM and JHS/PHT

JHS/PHT has entered into a contract with UM worth over \$127 million, which solidifies a partnership relationship between both entities for the joint sharing of healthcare services, including patient care, supervision, medical space and training/education. Associated with this contractual relationship there is also a Nursing Affiliation Agreement between PHT and UM which provides for UM nursing students to obtain clinical experience at Jackson Memorial Hospital, effectively developing a co-dependent relationship between both entities for the successful operation and management of the nursing providers.

Analysis

Members of the JHS/PHT are covered by the Miami-Dade County Conflict of Interest and Code of Ethics Ordinance (Ethics Code). See Section 25A-9 of the Miami-Dade County Code and Article III Section 2 of the Bylaws of PHT. While the Ethics Code is intended to address those instances where a board member may be perceived as having conflicting loyalties that interfere with his/her independence of judgment in making a decision or recommendation connected to his/her official duties, The PHT Bylaws provide for a *stricter* conflict of interest standard which applies to all current and prospective board members. Article III Section 3 of the Bylaws of PHT provides "a rigorous conflict of interest policy which includes a **heightened standard**, eliminating both the *perception* of as well as any actual conflict of interest for board members."

The **heightened conflict of interest standard** was addressed by the County Attorney in a Memorandum to the Board of County Commissioners. With respect to *perceived conflicts of interests*, it provides, *inter alia*, that nominees who are " affiliates or contract partners of the PHT, (e.g., The University of Miami....) or employees, officers, owners, partners or board members of an affiliate or contract partner" are not eligible for service on the PHT Board . See County Attorney's Memo re County

Resolution R-392-11 (May 5,2011). Consequently, as a UM employee, you have a *per se* conflict precluding your appointment and/or service on the PHT Board of Trustees. See INQ 11-80

Moreover, in RQO 12-01, the Ethics Commission opined that "a perceived conflict of interest is created when a reasonable person could believe that a board member acted with disloyalty or divided loyalties, whether an actual conflict exists". Your position as a Nurse Manager for UM Hospital exposes you, at a minimum, to the *perception* of recurring conflicts of interest in your prospective PHT board position, especially as you may participate in discussions or recommendations of initiatives and goals commonly shared by UM and JHS/PHT through their contractual partnership, including but not limited to, recruitment, medical space, resources, training and continuing education. There is a significant contractual connection between UM and JHS/PHT whereby there would be recurring instances where your independence of judgment could be affected regarding decisions or recommendations affecting your employer, especially in the realm of nursing operations. See **Section 2-11.1(j), County Ethics Code**. Consequently, it is recommended that you do not serve on the PHT Board of Trustees.

This opinion is based on the facts as presented herein. If any of these facts change, please contact us.

Jackson Health System

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Nugent Desiree Verina
Last First Middle

Employer: University of Miami Hospital

Title/Occupation: ARNP/Med Tele Nursing Manager

Business Type: Healthcare Hospital

Business Address: 1400 NW 12th Avenue Miami Fl 33136

Business Telephone: (305)689-5378 Fax: _____

Email Address: desrieedore@att.net

Home Address: 3772 SW 93rd avenue Miramar Fl 33025

Home Telephone: (305)725-6785

Date of Birth: 02/25/77 Length of Residence in Miami-Dade County: 36 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input checked="" type="checkbox"/> Female | <input checked="" type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

University of Miami Masters in ARNP

University of Phoenix Masters in Nursing Education

Florida A&M University Bachelors in Nursing

CLERK OF THE BOARD
2016 FEB 16 AM 10:59

Previous Employment and Professional Background:

Business Name	Position	Years
University of Miami Hospital	Nurse Manager	1
Sylvester Comprehensive Center	Quality Nurse Specialist	4
Memorial Regional Hospital	Clinical Nurse Manager	5
Mount Sinai Medical Center	Charge Nurse	3

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

Working as a nurse for 13 years has giving me the opportunity to work in many different aspects of healthcare.

Advocating with local, state and federal authorities to improve access to health services for underserved is my passion.

I will love to design and implement health education campaigns and disease prevention activities.

Education and provide direct or indirect health care services to vulernable and at risk populations.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
University of Miami Nurse Practitioner council	Member
AANP	Member

List any Public Office held (Elected or Appointed):

Office	Date
None	

Affiliations with hospitals, nursing homes or other health related institutions:

Activities reflecting community interest:

Miramar Health Fairs

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

None

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Claudette Edwards</u>	<u>Quality Manager</u>	<u>718 213 3739</u>
<u>Shyroll Morris</u>	<u>Exec Director Sylvester Satellites</u>	<u>9546498464</u>
<u>Aisha Ferguson</u>	<u>Service Manager</u>	<u>6783656841</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

Although I have never sat on a Board, this opportunity will give me the opportunity to make a difference in my community. I will be able to have a stronger voice in order to advocate and reach goals for the community.

I would like to give back

I, (candidate's name) Desiree Nugent,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

2/5/15

Date

Desiree

Candidate's Signature

Digitally signed by Desiree
DN: cn=Desiree Nugent, o=United States 1418 041818
c=US, email=andres@andres.com
Reason: I am the author of this document
Location:
Date: 2015-02-15 06:25:04-05

Nominated by (if not self):

Desiree Nugent (self)

Name

3057256785

Telephone

Miami

City

FL

State

33056

Zip Code

**QUESTIONNAIRE FOR CANDIDATES FOR NOMINATION TO SERVE ON THE
PUBLIC HEALTH TRUST BOARD OF TRUSTEES**

COUNCIL MEMBER/NUMBER _____

CANDIDATE'S NAME _____

1. Why would you like to serve on the Public Health Trust Board? What special skills will you bring to the Trust?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

2. Can you dedicate at least 40 hours a month to serving on the Trust? Do you have any schedule restrictions?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

3. What do you know about the current challenges of the Trust and how would you go about addressing them?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

4. What do you know about the vision of the Trust and the organization's plans for the future?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

5. How will you, as a Board member, ensure the PHT's accountability and transparency for the taxpayers of Miami-Dade County?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

6. What services need to be provided in order for the indigent of Miami-Dade to receive adequate healthcare?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

7. Is there anything in your personal or professional background that could be a potential conflict of interest, including those arising from relationships in the healthcare industry or the Jackson Memorial Foundation?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

Questionnaire

Page 3 of 4

8. Is there anything in your personal or professional background that would be a concern to the County?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

9. What is your understanding of the following relationships:

- The Trust and the County?
- The Trust and the Jackson Health System administration?
- The Trust and the two major medical academic institutions, UM and FIU?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

10. What is your understanding of how Healthcare Reform will impact the Jackson Health System?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

11. Is there anything else you would like to tell us that you feel is relevant to you candidacy?

Comments:

1 2 3 4 5
Poor Fair Good

Score: _____

12. What is your vision for the PHT Board of Trustees?

Comments:

1 2 3 4 5
Poor Fair

Score: _____
Good

13. How do you see making a difference for the PHT Board of Trustees?

Comments:

1 2 3 4 5
Poor Fair

Score: _____
Good

Total Score: _____

Date: March 22nd, 2016
To: Honorable Chairman Jean Monestime
And Members, Board of County Commissioners
From: Carlos A. Gimenez, Mayor
Miami-Dade County
Subject: Sunset Review of County Boards for FY 2016 – Public Health Trust Nominating Council

In accordance with the provisions of Section 2-11.40 of the Code of Miami-Dade County, I am transmitting the 2015 Sunset Review of County Boards Report for the Public Health Trust Nominating Council. The Council approved the attached report at its meeting of March 21st, 2016 and has recommended the continuation of its board.

Date: March 22nd, 2016
To: Carlos A. Gimenez, Mayor
Miami-Dade County
From: Joe Arriola, Chairman
Public Health Trust Nominating Council
Subject: Sunset Review of County Boards for FY 2016 – Public Health Trust Nominating Council

Pursuant to Section 2-11.40 of the Code of Miami Dade County, I am submitting the 2016 Sunset Review of County Boards Report for the Public Health Trust Nominating Council (Nominating Council) for transmittal to the Board of County Commissioners (BCC). The Nominating Council approved the attached report at its meeting of March 21st, 2016.

It is recommended that the BCC approve the continuation of the Public Health Trust Nominating Council.

BACKGROUND

Pursuant to the authority of Chapter 73-102, Laws of Florida 1973, the Public Health Trust was established as an agency and instrumentality of Miami Dade County (Ord. No. 73-69), a revocable statutory trust the terms of which may be modified by Miami-Dade County from time to time. In 1983 the Code of Miami Dade County was amended by Ord. No. 83-43 establishing a nominating committee to recommend a slate of names to the BCC equal to three times the number of voting trustees to be appointed.

The Nominating Council as currently structured consists of five voting Trustees of the Public Health Trust as designated by the Trust Chairperson; the President of the AFL-CIO or his designee; the Chairperson of the BCC or a Commissioner designated by the Chairperson; the Mayor or his designee; and the Chairperson of the Miami-Dade Legislative Delegation or another delegation member appointed by the chair.

The sole function of the Nominating Council shall be to solicit, screen, interview and recommend for appointment the best qualified candidate for each vacancy on the Trust Board.

Based upon the information provided herein, it is believed that the Nominating Council is addressing the needs of the community for which it was developed, and as such, successfully serving the purpose for which it was created.

It is recommended that the Nominating Council continues to be in existence at this time.

Joe Arriola, Chairman
Public Health Trust

SUNSET REVIEW QUESTIONNAIRE
MIAMI-DADE COUNTY BOARDS
2016

I. GENERAL INFORMATION

1. Name of Board reporting:
Public Trust Nominating Council (Nominating Council)
2. Indicate number of board members, terms of office, and number of vacancies:
Number of Board Members: 9
Terms of Office: 2 years
Number of Vacancies: None at this time.
3. Identify number of meetings and members' attendance (Attach records reflecting activity from Jan. 1, 2014 through December 31, 2015):
Number of Meetings: 14
Number of Meetings with a Quorum: 13
Attendance Records: See Attachment "A"
4. What is the source of your funding? N/A. The Nominating Council has no expenditure authority and therefore has no fiscal responsibilities. Staffing is provided through the Offices of the Mayor and the County Attorney.
5. Date of Board Creation: Ord. No. 83-43 establishes the Nominating Council within 25A of the code and was approved on June 21st, 1983 and last amended in June of 2014 (Ord. No. 14-54)
6. Attach a copy of the ordinance creating the Board (Please include all subsequent amendments).
See Attachment "B"
7. Include the Board's Mission Statement or state its purpose:
The sole function of the Nominating Council shall be to solicit, screen (including, but not limited to, reference, reviews and background screening of each nominee), interview and recommend for appointment the best qualified candidate for each vacancy on the Public Health Trust Board.
Attach the Board's standard operating procedures, if any.
N/A
8. Attach a copy of the Board's By-Laws, if any.
N/A
9. Attach a copy of the Board minutes approving the Sunset Review Questionnaire, including a vote of the membership.
See Attachment "C"

II. EVALUATION CRITERIA

Is the Board serving the purpose for which it was created? Yes. The nominating council has fulfilled its requirements by serving as a mechanism to evaluate and recommend highly qualified individuals to serve as members of the Public Health Trust and the General Obligation Bond Citizens' Advisory Committee.

1. Is the Board serving current community needs? (Please provide detailed information) Yes. The nominating council has provided the community on multiple occasions with a slate of highly qualified individuals capable of leading the Public Health Trust and accomplishing its vision of building the health of the community by providing a single, high standard of quality care for the residents of Miami-Dade County.

2. What are the Board's major accomplishments?

a. Last 24 months: The nominating council has successfully evaluated prospective individuals who applied to become members of the Public Health Trust, narrowing the potential candidate list after resume analysis and conducting interviews. Within the last 24 months the nominating council has reviewed 25 applications for appointment to the Public Health Trust, shortlisting 10 to fill three positions. Additionally, within the same time frame they also reviewed over 14 applicants for the General Obligation Bond Citizens' Advisory Committee
b. Since established: The nominating council has been convened as needed to review applications to fill vacancies within the Public Health Trusts Board and General Obligation Bond Citizens' Advisory Committee

3. Is there any other board, either public or private, which would better serve the function of this board?
No

4. Should the ordinance creating the Board be amended to better enable the Board to serve the purpose for which it was created? (If "Yes", attach proposed changes)
No

5. Should the Board's membership requirements be modified?
No

6. What is the operating cost of the Board, both direct and indirect? (Report on FY 2014 and FY 2015)
N/A

7. Describe the Board's performance measures developed to determine its own effectiveness in achieving its stated goals.
Number of meetings convened during this reported period, at which a required quorum was met.

- 14 Nominating Council Meetings were convened, of which 13 met quorum

MEMORANDUM
Agenda Item No. 2 (c)
(5-21-83--Public Hearing)

TO: Honorable Mayor and Members
Board of County Commissioners

DATE: June 7, 1983

SUBJECT:

M. A. [Signature]

F 88 43

The attached ordinance is submitted for your review.

BOOK 12 N 689

MAY 17, 1983

TO: Mr. M. R. Slierheim
County Manager

FROM: Fred J. Cowell
President
Public Health Trust

SUBJECT: Public Health Trust Appointment Process

RECOMMENDATION

It is recommended that the Board of County Commissioners approve the appointment process for members of the Public Health Trust as attached hereto.

BACKGROUND

Nominations for appointment to the Board of Trustees of the Public Health Trust have been submitted to the Board of County Commissioners by the Health Systems Agency of South Florida. This agency no longer exists. The Trust was asked to recommend a process for the Board of County Commissioners to replace the system currently in use. The Board of County Commissioners at the meeting of May 12, 1983 approved the process attached hereto and recommends the Board of County Commissioners approve same.

Sincerely,


Fred J. Cowell
President
Public Health Trust

FJC/dt
Attachment

AN EQUAL OPPORTUNITY EMPLOYER

69 of 73
BOOK 12 pg 690

RESOLUTION NO. PRT 5493-116

RESOLUTION APPROVING PUBLIC HEALTH TRUST SELECTION PROCESS.

WHEREAS, the selection process for the members of the Public Health Trust involved the Health Systems Agency of South Florida and said agency will no longer exist; and

WHEREAS, the Executive Committee has recommended a new selection process be submitted to the Board of County Commissioners for approval;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF DADE COUNTY, FLORIDA, That this Board hereby approves the Public Health Trust Selection process, a copy of which is attached hereto and incorporated herein by reference, and recommends the Board of County Commissioners approve same.

The foregoing resolution was offered by Mrs. Samuels who moved its adoption. The motion was seconded by Mr. Johnson and, upon being put to a vote, the vote was as follows:

Robert E. Biel Aye
Haydee A. Ceballos Aye
Agustin Dominguez Aye
George M. Ellis Aye
Coburn M. Geringer Absent
Harlan N. Greenberg Aye
Charles C. Hernandez Aye
Charles F. Johnson, Jr. Aye
C. J. J. J. J. J. Aye
Cecilia W. Jordan Nay
Joseph Robbitt Nay
Sue Rose Samuels Aye
Henriette E. Waters Aye
John M. Wilson Aye
Anna Chapman Wilson Aye

The Chairman thereupon declared the resolution duly passed and adopted this 12th day of May 1983.

PUBLIC HEALTH TRUST OF DADE COUNTY, FLORIDA

by: Agustin Dominguez, Secretary

Approved by the County
Attorney as to form and
legal sufficiency.

BOOK 12 P 694

PUBLIC HEALTH TRUST
APPOINTMENT PROCESS

The Chairman of the Public Health Trust Board of Trustees shall recommend to the Trust a Nominating Committee to submit a slate of nominees to the Board of Trustees. The Nominating Committee shall consist of three (3) members of the Trust: one (1) former member of the Trust and three (3) residents of Dade County representative of the community. Trust members eligible for reappointment during the period of time to which the nominations shall be submitted shall be ineligible for nomination to the Trust. Staff support shall be provided by the Trust.

The Nominating Committee shall cause public notification to be given indicating it is considering persons for nomination and solicit interested and qualified persons to submit their names for consideration. Application would require a brief biographical sketch and reasons for desiring to become a Trustee.

The Committee shall submit a total of names which is equal to three (3) times the number of voting Trustees to be appointed. The slate shall be submitted directly to the Board of County Commissioners no later than September 1.

5/2/83

STATE OF FLORIDA }
COUNTY OF DADE }

I, RICHARD F. BRINER, Clerk of the Circuit Court in and for Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of following denoted ORDINANCE of Dade County, Florida, as appears of record.

ORDINANCE NO. 83-43, adopted by the said Board of County Commissioners at its meeting held on June 21, 1983

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on June 5, 1984 A.D.

83

RICHARD F. BRINER, Ex-Officio Clerk
Board of County Commissioners
Dade County, Florida

By RAYMOND REED
Deputy Clerk



BOOK 12 PG 696

BOARD OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

**2016 Public Health Trust (PHT) Board of Trustees
Revised Timeline**

<p>Tuesday, March 29, 2016, 11:00 AM</p>	<p>Nominating Council convenes to Interview Finalists Review summarized application matrix & 6 eligible applications Interview 2 of 3 new applicants: Javier Ortiz and Robert Zarco Vote on finalists Select slate of nominees for presentation to BCC</p> <p>Goal is to have item processed for April committee, waived out of committee onto the May 3 BCC meeting agenda</p>
<p>Tuesday, May 3, 2016 BCC Meeting</p>	<p>Final nominees presented at the May 3, 2016 BCC* for approval (process waiver out of April committee) <i>*pending approval of April committee waiver</i></p>

2016 CALENDAR OF THE MIAMI-DADE COUNTY BOARD OF COUNTY COMMISSIONERS

JANUARY						
SUN	MON	TUE	WED	THUR	FRI	SAT
						2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

- 11 TTC 10:00 AM - Rescheduled from 1/14/16
- 12 SPGOC 9:30 AM - UMSAC 2:00 PM
- 13 TMSC 9:30 AM - MSC 2:00 PM
- 14 TTC 9:30 AM - Rescheduled to 1/11/16
- 14 EPC 2:00 PM
- 20 REGULAR 9:30 AM
- 21 REG Carry-over 9:30 AM (If needed)
- 21 ZONING MEETING 9:30 AM/Cancelled
- 21 MPO 2:00 PM
- 25 CCPI Cmte. 9:30 AM/Cancelled

FEBRUARY						
SUN	MON	TUE	WED	FRI	SAT	
	1	2	3	4	5	6
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28	29					

- 2 REGULAR 9:30 AM
- 4 REG Carry-Over 9:30 AM (If needed)
- 8 TMSC 9:30 AM - MSC 2:00 PM/Cancelled
- 9 SPGOC 9:30 AM - UMSAC 2:00 PM
- 10 DADE DAYS IN TALLAHASSEE
- 11 TTC 9:30 AM - EPC 2:00 PM
- 17 REGULAR 9:30 AM
- 18 REG Carry-Over 9:30 AM (If needed)
- 18 ZONING MEETING 9:30 AM/Cancelled
- 18 MPO 2:00 PM
- 22 CCPI Cmte. 9:30 AM
- 25 FOR-HIRE VEHICLE WORKSHOP 10:00 AM

MARCH						
SUN	MON	TUE	WED	THUR	FRI	SAT
		1	2	3	4	5
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27	28	29	30	31		

- 2 CDMP 9:30 AM/Cancelled
- 8 REGULAR 9:30 AM
- 10 REG Carry-over 9:30 AM (If needed)
- 15 SPGOC 9:30 - UMSA 2:00 PM/Cancelled
- 16 TMSC 9:30 - MSC 2:00 PM
- 17 TTC 9:30 AM - EPC 2:00 PM
- 28 CCPI Cmte. 9:30 AM
- 28 POLITICAL ACTION CMTE. WKSHP 2:00 PM
- 31 ZONING MEETING 9:30 AM
- 31 SPECIAL MTG./Following Zoning 9:30 AM
- 31 MPO 2:00 PM

APRIL						
SUN	MON	TUE	WED	THUR	FRI	SAT
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- 5 REGULAR 9:30 AM
- 7 REG Carry-over (If needed)
- 12 SPGOC 9:30 AM - UMSAC 2:00 PM
- 13 TMSC 9:30 AM - MSC 2:00 PM
- 14 TTC 9:30 AM - EPC 2:00 PM
- 19 REGULAR 9:30 AM
- 19 JOINT BCC & MDCYC 4:00 PM
- 21 REG Carry-over 9:30 AM (If needed)
- 21 ZONING MEETING 9:30 AM
- 21 MPO 2:00 PM

MAY						
SUN	MON	TUE	WED	THUR	FRI	SAT
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29	30	31				

- 3 REGULAR 9:30 AM
- 5 REG Carry-over 9:30 AM (If needed)
- 10 SPGOC 9:30 AM - UMSAC 2:00 PM
- 11 TMSC 9:30 AM - MSC 2:00 PM
- 12 TTC 9:30 AM - EPC 2:00 PM
- 17 REGULAR 9:30 AM
- 18 CDMP 9:30 AM
- 19 REG Carry-over 9:30 AM (If needed)
- 19 ZONING MEETING 9:30 AM
- 19 MPO 2:00 PM

JUNE						
SUN	MON	TUE	WED	THUR	FRI	SAT
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- 7 REGULAR 9:30 AM
- 9 REG Carry-Over 9:30 AM (If needed)
- 14 SPGOC 9:30 AM - UMSAC 2:00 PM
- 15 TMSC 9:30 AM - MSC 2:00 PM
- 16 TTC 9:30 AM - EPC 2:00 PM
- 21 REGULAR 9:30 AM
- 23 REG Carry-Over 9:30 AM (If needed)
- 23 ZONING MEETING 9:30 AM
- 23 MPO 2:00 PM

JULY						
SUN	MON	TUE	WED	THUR	FRI	SAT
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31						

- 6 REGULAR 9:30 AM
- 7 REG Carry-over 9:30 AM (If needed)
- 12 SPGOC 9:30 AM - UMSAC 2:00 PM
- 13 TMSC 9:30 AM - MSC 2:00 PM
- 14 TTC 9:30 AM - EPC 2:00 PM
- 19 REGULAR 9:30 AM
- 19 CMTE. OF THE WHOLE/Public Hearing 9:30 AM
- 20 CDMP 9:30 AM
- 21 REG Carry-over 9:30 AM (If needed)
- 21 ZONING MEETING 9:30 AM
- 21 MPO 2:00 PM

AUGUST						
SUN	MON	TUE	WED	THUR	FRI	SAT
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- 2 REGULAR 9:30 AM (Millage Rate - if needed)
- REG CIO = BCC CARRY OVER (IF NEEDED)
 (*SEE REVERSE SIDE FOR LISTING OF SUNSHINE MTGS)
 ZONING, CDMP & MPO
 COMMITTEE/SUBCOMMITTEE'S (SEE REVERSE SIDE)
 HOLIDAYS (SEE REVERSE SIDE)
 BCC RECESS / SUMMER BREAK

SEPTEMBER						
SUN	MON	TUE	WED	THU	FRI	SAT
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- 6 SPGOC/ BUDGET 9:30 AM
- 7 BUDGET/CMTE. OF THE WHOLE 9:30 AM
- 7 REGULAR 9:30 AM
- 8 REG Carry-Over 9:30 AM (If needed)
- 8 FIRST BUDGET HEARING 5:01 PM
- 12 SPGOC 9:30 AM - UMSAC 2:00 PM
- 13 TMSC 9:30 - MSC 2:00 PM
- 14 TTC 9:30 AM - EPC 2:00 PM
- 15 ZONING 9:30 AM - MPO 2:00 PM
- 20 REGULAR 9:30 AM
- 21 SPGOC/ BUDGET 9:30 AM
- 22 REG. Carry-over 9:30 AM (If needed)
- 22 SECOND BUDGET HEARING 5:01 PM

OCTOBER						
SUN	MON	TUE	WED	THUR	FRI	SAT
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30	31					

- 5 REGULAR 9:30 AM
- 6 REG Carry-over 9:30 AM (If needed)
- 13 SPGOC 9:30 UMSAC 12:00 - MSC 2:00 PM
- 13 TTC 9:30 - TMSC 12:00 - EPC 2:00 PM
- 18 REGULAR 9:30 AM
- 20 REG Carry-over 9:30 AM (If needed)
- 20 ZONING MEETING 9:30 AM
- 20 MPO 2:00 PM

NOVEMBER						
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27	28	29	30			

- 1 REGULAR 9:30 AM
- 3 REG Carry-over 9:30 AM (If needed)
- 9 TMSC 9:30 - UMSAC 12:00 - MSC 2:00 PM
- 10 SPGOC 9:30 - TTC 12:00 - EPC 2:00 PM
- 15 REGULAR 9:30 AM
- 16 CDMP 9:30 AM
- 17 REG Carry-over 9:30 AM (If needed)
- 17 ZONING MEETING 9:30 AM
- 17 MPO 2:00 PM

DECEMBER						
SUN	MON	TUE	WED	THUR	FRI	SAT
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- 6 REGULAR 9:30 AM
- 8 REG Carry-over 9:30 AM (If needed)
- 8 ZONING MEETING 9:30 AM
- 8 MPO 2:00 PM
- 13 SPGOC 9:30 AM - UMSAC 2:00 PM
- 14 TMSC 9:30 AM - MSC 2:00 PM
- 15 TTC 9:30 AM - EPC 2:00 PM
- 20 REGULAR 9:30 AM
- 22 REG Carry-over 9:30 AM (If needed)

2016 CALENDAR OF THE MIAMI-DADE COUNTY BOARD OF COUNTY COMMISSIONERS

COMMISSION COMMITTEES AND SUBCOMMITTEES

Tuesday 9:30 AM - Strategic Planning & Government Operations Cmte. (SPGO)
 Tuesday 2:00 PM - Unincorporated Municipal Service Area Cmte. (UMSA)
 Wednesday 9:30 AM - Transit & Mobility Services Cmte. (TMS)
 Wednesday 2:00 PM - Metropolitan Services Cmte. (MS)
 Thursday 9:30 AM - Trade & Tourism Cmte. (TT)
 Thursday 2:00 PM - Economic Prosperity Cmte. (EP)
 Chairman's Council for Prosperity Initiatives (CCPI)

LEGISLATIVE SESSION & RELATED DATES/ BREAK RECESS

Jan. 12-Mar. 11 - Legislative Session
 Mar. 21 - 25 - Spring Break
 Feb. 9 & 10 - Dade Days in Tallahassee
 Jun. 28 - Jul. 1 - Florida Assoc. of Counties (FAC) Annual Conf.
 Jul. 25 - Aug. 31 - BCC Recess
 Sept. 14 - 16 - FAC Policy Committee Conference
 Nov. 30 - Dec. 2 - FAC Legislative Conference

SUNSHINE MEETINGS

Jan. 21st	MPO Governance Committee Meeting	11:00 AM
Jan. 22nd	Bovo-Diaz to discuss transportation in Northwest Miami-Dade County	10:00 AM
Jan. 25th	Edmonson-Members of the Addiction Services Board to discuss the Marchman Act	3:30 PM
Jan. 26th	MPO Fiscal Priorities Committee Meeting	10:30 AM
Jan. 26th	Miami-Dade County Military Affairs Board Meeting	6:30 PM
Jan. 27th	2016 State of the County Address presented by the Honorable Mayor Carlos A. Gimenez	10:00 AM
Feb. 1st	Francis Suarez-Edmonson to discuss I-395 Signature Bridge Project	11:00 AM
Feb. 5th	MPO Transit Solutions Committee Meeting	10:30 AM
Feb. 8th	Sosa-Jordan to discuss Incorporation & Annexation/Cancelled	12:00 PM
Feb. 8th	Staff Members - Offices of Monestime-Levine Cava-Jordan to discuss Banken Miami	4:00 PM
Feb. 12th	Moss-Suarez regarding a potential Bahamian Consulate/Bahamian Land Mark at Vizcaya	2:30 PM
Feb. 18th	Sosa-Bovo to discuss the Proposed Commuter Rail Service on the CSX Railway	1:00 PM
Feb. 22nd	Miami-Dade County Military Affairs Board Meeting	6:30 PM
Feb. 23rd	Sosa-Jordan to discuss Incorporation & Annexation	11:00 AM
Feb. 24th	Monestime-Suarez to discuss several issues affecting Miami-Dade County	1:30 PM
Feb. 26th	Staff Members - Offices of Zapata-Levine Cava to discuss strategic planning	4:00 PM
Feb. 28th	Levine Cava-Suarez Re: Community Benefit Agreements & Community Redevelopment Agencies	10:00 AM
Feb. 29th	Staff Members - Offices of Zapata-Bovo to discuss strategic planning	3:00 PM
Mar. 1st	Staff Members - Offices of Zapata-Sosa to discuss strategic planning	10:00 AM
Mar. 2nd	Staff Members - Offices of Zapata-Heyman to discuss strategic planning	2:00 PM
Mar. 3rd	MPO Governance Committee Meeting	10:30 AM
Mar. 9th	MPO Transit Solutions Committee Meeting/Cancelled	10:00 AM
Mar. 16th	Edmonson-Bovo to discuss Local Preference Legislation/Cancelled	1:00 PM
Mar. 17th	Levine Cava and Cultural Affairs Advisory Board Members	9:30 AM
Mar. 21st	Public Health Trust (PHT) Nominating Council/Rescheduled to 3/23/16	11:00 AM
Mar. 23rd	Levine Cava-Suarez to discuss short and long term South Dade Transportation Solutions	7:30 AM
Mar. 24th	Lottery Presentation for the Distribution of the 2016 Miami Marlins Baseball Season Tickets	3:00 PM
Mar. 24th	Levine Cava & So. Dade Mayors Re: Financial Analysis of Bus Rapid Transit & Light Rail/Cancelled	3:00 PM
Mar. 29th	Public Health Trust (PHT) Nominating Council/Rescheduled from 3/21/16	11:00 AM
Mar. 29th	Miami-Dade County Military Affairs Board Meeting	6:30 PM
Mar. 31st	Diaz-Sosa-Moss to discuss Enterprise Zones and Film Incentives	9:00 AM
Mar. 31st	Edmonson-Bovo to discuss Local Preference Legislation	1:00 PM
Apr. 7th	One Heritage, The State of Black Miami Forum, presented by Monastime-Florida Memorial University	9AM-3:30PM
Apr. 7th	Levine Cava-Moss-So Dade Solutions Summit-Transit-Agriculture-Cooling Canals-So. Dade Culture Arts Village	3:00 PM

2016 HOLIDAYS OBSERVED

Friday, January 1	New Year's Day (Observed)
Monday, January 18	Dr. Martin Luther King, Jr. Day
Monday, February 15	President's Day
Thursday, March 24	Holy Thursday
Friday, March 25	Good Friday
Sunday, March 27	Easter Sunday
Friday, April 22	Passover @ Sundown
Saturday, April 23	Passover
Saturday, April 30	Passover Ends
Monday, May 30	Memorial Day
Monday, July 4	Independence Day
Monday, September 5	Labor Day
Sunday, October 2	Rosh Hashana @ Sundown
Monday, October 3 (Day 1)	Rosh Hashana
Tuesday, October 4 (Day 2)	Rosh Hashana
Monday, October 10	Columbus Day
Tuesday, October 11	Yom Kippur @ Sundown
Wednesday, October 12	Yom Kippur
Friday, November 11	Veterans Day (Observed)
Thursday, November 24	Thanksgiving
Friday, November 25	Day after Thanksgiving
Saturday, December 24	Chanukah/Hanukkah @ Sundown
Sunday December 25-Jan 1	Chanukah/Hanukkah
Monday, December 26	Christmas Day (Observed)

STATE AND MUNICIPAL ELECTION DATES

Tuesday, January 26	Tuesday, November 22
Tuesday, February 9	Tuesday, November 29
Tuesday, February 16	Tuesday, December 6
Friday, February 19	Tuesday, December 13
Tuesday, March 15	
Tuesday, April 5	
Tuesday, April 12	
Thursday, May 5	
Tuesday, August 30	
Tuesday, November 8 (General Election)	