



**MIAMI-DADE COUNTY
FINAL OFFICIAL MINUTES
Metro Miami Action Plan Trust**

Office of the Metro Miami Action Plan Trust
19 West Flagler Street
Mezzanine Room 106
Miami, Florida 33128

March 19, 2008
As Advertised

Harvey Ruvín, Clerk
Board of County Commissioners

Kay Madry Sullivan, Director
Clerk of the Board Division

Karen Leonard, Commission Reporter
(305) 375-1296



OFFICIAL MINUTES
METRO-MIAMI ACTION PLAN TRUST
MEETING OF MARCH 19, 2008

The Metro-Miami Action Plan Trust (MMAP) convened a meeting at the Office of MMAP Trust Board Room, 19 West Flagler Street, Mezzanine Room #106, on March 19, 2008 at 12:00 Noon, there being present: Chairperson John T. Jones, and Members: Dr. Marzell Smith; (Ms. Greicy Lovin was late; Mr. Arthur J. Barnes, Jr., Ms. Marie B. Hyppolite, Mr. Herbert Robinson, and Ms. Veldrin Freemon were absent).

ROLL CALL:

Staff members present were: Mr. John Dixon, MMAP Trust Interim Executive Director; Ms. Marlene Blanco, Mr. Clarke Brian, Ms. Joann Hicks, Mr. Eric Johnson, and Mr. Jose Gonzalez; Assistant County Attorney Shannon Summerset and Deputy Clerk Karen Leonard.

MOTION TO SET THE AGENDA:

Chairperson Jones called the meeting to order at 12:30 p.m.

Dr. Marzell Smith noted the need to clarify MMAP's position as it pertained to the ordinance relating to the required quorum for Trust meetings. He asked what the status of the Trust was in obtaining more members.

Chairperson Jones noted three months ago the Trust submitted an amendment to the ordinance to the Economic Development and Human Services Committee (EDHSC) and he understood there would be a discussion regarding an amendment to the ordinance.

In response to Dr. Smith's comment on the Trust members' authority to add new members, Assistant County Attorney Shannon Summerset noted the EDHSC had a meeting concerning the membership of the Trust. She noted that two items were sponsored by Commissioner Barbara Jordan and a Sunshine meeting would be scheduled.

Chairperson Jones noted the Trust had already been prepared by submitting the candidate's application to become members of the Trust; however, when the ordinance went before the EDHSC for review, the process was delayed. He also noted the Trust had to wait until a Sunshine meeting was held before deciding how to move forward.

QUERY FOR EARLY DEPARTURES

Approval of Previous Minutes

(September 19, 2007, October 9, 2007, October 17, 2007)

- I. Trust Action Items
 - A. Committee Action Items
 - 1. Housing
 - 2. Education
 - A. **Black History Tour**

Ms. Cindy Campbell provided a brief update regarding the Black History Tour and noted the contract was being processed. She reviewed the tour itinerary, which included the Kennedy Space Center; Tuskegee Institute, Alabama; Mercedes Benz Plant in Birmingham, Alabama; and other historical sites throughout the Memphis, Tennessee and Atlanta, Georgia areas.

Discussion ensued regarding issues related to the Black History Tour, including educational and historical landmarks that the students would visit and the type of impact the tour would have on the MLK Academy students.

3. Criminal Justice
4. Community and Economic Development
5. Legislative
6. Budget

II. Trust Information Items

A. Committee Information Items

1. Housing

A. Zamora Homes

Ms. Hicks provided a brief update of the Zamora Homes project. She noted that a meeting would be arranged with Commissioner Moss regarding the available housing units for purchase in Zamora Homes Development in South Dade, but the issue was locating potential homebuyers. Ms. Hicks noted the meeting was intended to assist in promoting and marketing those units. Commissioner Moss' office notified MMAP staff that the earliest the meeting could be held was in mid-April, 2008, she added.

Ms. Hicks noted that before meeting with Commissioner Moss, MMAP staff would hold a conference call with representatives of Zamora Homes to discuss marketing and financing options.

Mr. Eric Johnson noted that he had spoken with a consultant who assisted developers by writing contracts to access funds not-to-exceed \$60,000.00 through the Home Ownership Pool (HOP) Program. This program, he explained, provided money through the State of Florida Housing Financial Corp. Mr. Johnson added that the consultant worked with developers that provided affordable housing.

Ms. Hicks noted her intent during the conference call was to gather data in order to make a presentation to Commissioner Moss that would provide some resolution, and to request sponsorship for an open house. She added that the purpose of the open house was to promote the housing units and to recruit potential homebuyers. Ms. Hicks also noted the sales price of those houses ranged from \$249,000 to \$279,000 last year, but she was uncertain of the current prices.

In response to Chairperson Jones's question regarding the involvement of teachers in the program, Ms. Hicks addressed the probability that teachers would be interested in buying homes in that area as well as this program being a promotional tool to market and attract buyers.

B. MMAP HAP Housing Certification Workshops

Ms. Hicks noted that Mr. Johnson had coordinated a number of housing orientation sessions regarding the MMAP HAP Housing guidelines and the requirements for the MMAP

Homeownership Assistance Program (HAP). She noted the program would provide a maximum down payment of \$7,000 to first time homebuyers, based on the loan approval. Ms. Hicks noted MMAP staff wanted to ensure that the realtors and lenders working with those buyers were educated about providing proper guidance.

Mr. Johnson further explained the process of holding the five (5) training sessions in North and South Dade County. He noted remaining sessions would be held on March 20, 2008 at the South Dade Government Center and the following week at Universal Truth Church. Mr. Johnson further noted that the training sessions were well attended and he projected 150 more participants would attend both events.

Ms. Hicks commented on the Memorandum dated March 18, 2008 pertaining to the resolution to repeal the County Commission's approval of the 2011 Sunset of Miami-Dade Affordable Housing Surtax Program.

Assistant County Attorney (ACA) Shannon Summerset noted she was uncertain that the County Commission approved the Bill-resolution. ACA Summerset added that the State Legislature was holding mini-sessions to discuss this item for the repeal and other requirements on the Surtax Programs, audits concerning administration, etc.

Chairperson Jones noted the effort of the Trust should be to support repealing the Sunset of the Miami-Dade Affordable Housing Surtax Program.

Ms. Hicks noted MMAP staff involved with public relations and management had discussed ways to become more proactive and would make a presentation at the MMAP Committee meeting in April to develop a strategic plan. She noted that MMAP staff wanted to include former Congresswoman Meeks, who was instrumental in getting the dedicated sources for Miami-Dade County.

Chairperson Jones recommended that MMAP staff provide consistent information based on the results of its participation with the Miami-Dade Affordable Housing Surtax Program to the community in order to keep people informed.

2. Education

A. Overpayment to Miami-Dade County Public Schools Update

Mr. Dixon presented a brief overview regarding an overpayment of \$33,380.11 from the Miami-Dade County Public Schools (MDCPS). He noted another discrepancy was identified as a "District Cost Differential" that MMAP's financial representative needed to examine because Miami-Dade Audit & Management Department would not provide those services of investigation. Mr. Dixon explained that MMAP staff was advised to contact Dr. Gallon in order to receive a breakdown of the cost differential. Subsequently, he added, his office indicated that some errors were made on their behalf.

Following discussion, Mr. Gonzalez noted that once the breakdown of the cost differential was determined, he anticipated the overpayment from MDCPS would decrease to \$26,380.11.

Mr. Dixon noted that MMAP staff would follow-up with Dr. Gallon's office for the final

breakdown regarding the District Cost Differential.

B. MLK Academy Community Outreach

Mr. Dixon noted the concern regarding the relocation of MLK Academy. He also noted MMAP staff made an effort to find the most cost effective expenses. Mr. Dixon further noted that in addition to extending the Full Time Equivalent (FTE) count, which would allow more revenue, MMAP staff met with Dr. Gallon to see how the FTE count could be extended. He pointed out that Dr. Gallon indicated the FTE count was State-driven and the District had no jurisdiction over an extended account.

Mr. Dixon noted another meeting was held with Dr. Wilbert "Tee" Holloway to discuss the extension and in addition to finding a location for MLK Academy to offset expenses, Dr. Holloway mentioned the same State-driven regulations as those mentioned by Dr. Gallon.

Additionally, Mr. Dixon noted that Dr. Holloway briefly commented on MMAP finding another location for MLK Academy at a school that was closing or downsizing, or sharing a facility with another school that had under enrollment like Liberty City Charter School. Mr. Dixon noted that Dr. Holloway had not clearly indicated which schools were closing because the school superintendents' plans had not been finalized, so Dr. Holloway asked that MMAP keep him informed.

Mr. Dixon continued to note efforts made by MMAP staff, pointing out that staff contacted Mr. David Woodson, MDCPS, by letter. He also noted efforts to discuss how under enrolled schools could benefit from MMAP's mission. Mr. Dixon further noted that he took the initiative to visit Saint Monica Catholic School, located on NW 191st Street and 34th Avenue. He pointed out that he toured part of the school and the facility appeared to be in good shape; but, the Archdiocese indicated that the school would be closing in June 2008.

Discussion ensued regarding the several schools that would be closing.

Mr. Dixon noted that in an effort to find funding for the school, MMAP staff met with the Executive Director of the Children's Trust. He added that after going online to look for existing grants that focused on the school, he was advised that the Children Trust did not fund schools.

Dr. Smith advised the Trust that a meeting was scheduled with Commissioner Jordan, who was a member of the Children's Trust Board on March 25, 2008, to have further discussion.

Chairperson Jones recommended that MMAP staff look into one of the School Board's facilities because a privately owned facility would put MLK Academy in the same position it was in now. He suggested MMAP staff look at Carol City Middle School, which he noted was in a high crime area. If MMAP collaborated with MDCPS and the City of Miami Gardens, he added, MLK Academy could become a multi-purpose resource center including: Teen Court Service Center, Homebuyers Center, MMAP Assistance Mortgage Program, etc.

Chairperson Jones advised the Trust members that a large reduction of school funding would take place in 2009 and the possibility of Carol City Middle School closing may be greater. He noted the feasibility to negotiate to use the school for a year and being responsible for the

maintenance of the facility. From his recollection, the school was in good physical condition, Chairperson Jones noted.

Discussion ensued regarding students who had dropped out of school subsequently enrolling in MLK Academy and therefore strengthening crime prevention.

Dr. Smith noted that Mr. Dixon and he had discussed with Dr. Holloway regarding the areas of crime prevention and diversion. He noted the request was made to contact a representative of the Justice Department and perhaps the Corrections Department. He pointed out the fact that the amount of money received per student was much less than the large amount spent to house individuals who were incarcerated. Additionally, Dr. Smith noted that students were waiting in the pipeline to be admitted, but there was no room. Dr. Smith noted the importance of attending the School Board meetings when those contractual issues were discussed. He added that the MMAP and MLK Academy staff was still working on this item.

In response to Dr. Smith's comment regarding the need for the Trust to approve to negotiate a contract between MMAP and MDCPS, Mr. Dixon noted that the form was submitted stating that MMAP was interested in re-applying.

Dr. Smith commended the Interim Executive Director's efforts in working with MMAP staff and attempting to accomplish its mission.

Chairperson Jones recommended that MMAP staff quickly obtain ascertain from MDCPS the cost of operating Carol City Middle School in order to visualize how to make a presentation to the MDCPS regarding MMAP's request to take over that facility. He added that based on the cost of operating a portion of the facility, it would be feasible to lease out a portion of the facility for other services so it could become a resource center.

Discussion ensued among the Trust members regarding the impact on funding schools if property taxes were eliminated across the country.

Chairperson Jones reiterated the fact that a resource center would be useful to the MDCPS, MDPD, Miami-Dade County, and the City of Miami Gardens. He noted that the only way to make an impact on the MDPD was to present a cost savings and developing a system of transportation for the Teen Court program was previously discussed by the Trust. Chairperson Jones added that the goal of MMAP was to prevent the students from entering the juvenile system. He noted the need to support the MDPD and that if the process was presented well and clearly those agencies would support and participate in the program.

Additionally, Chairperson Jones noted that the development of the program had to be collaborated with the Juvenile Assistance Center (JAC) and the concept had to be intercepted. He noted that a lot of people were not aware of the Teen Court program and during his visit to several schools; all parents indicated that they wanted their children to be intercepted by a program like Teen Court rather than receive a criminal record. Chairperson Jones spoke of the support that he anticipated would come from the parents of those students as well as the police agencies.

Chairperson Jones emphasized that if Carol City Middle School became a resource center, then MLK Academy could take part, but more information was needed regarding cost of operation.

Discussion ensued regarding MMAP staff's efforts to implement community outreach in educating the people about MMAP's mission to impact the youth at risk.

Further discussion ensued among the Trust members regarding meetings scheduled with MDPD to discuss collaborative efforts with the Teen Court program.

In response to Ms. Lovin's question regarding the method of this performance report for Teen Court, Mr. Dixon noted the numbers in the report reflected the North and South District and included participants who resided in Dade County but were arrested in Broward County.

Ms. Lovin further asked what the required expenditures addressed in this report was. She explained that certain requirements for information would need to be documented and from past reports and she observed major changes in the structured report. Ms. Lovin expressed concern as to whether MMAP staff had current information regarding the correct structure of these reports.

Discussion ensued regarding MMAP staff ensuring a standard type of report and data were in place and comparison to reports from other entities that in order to make the report viable and consistent.

Further discussion ensued regarding most youth being arrested for felonies rather than misdemeanors and the need to educate the community and MMAP staff concerning the law.

In response to Dr. Smith's question regarding next year's carryover projection, Mr. Gonzalez noted that the projection was approximately \$900,000.00.

Ms. Lovin inquired as to whether those dollars could be used programmatically for the execution of the Teen Court process or whether funds could be used in any other areas.

Assistant County Attorney Summerset noted that those dollars had to be used specifically for related Teen Court projects and the educational expenditures would be based on how focused it was on that program. She explained if the program was for youth at risk who were arrested, but not charged could be provided education on new laws and crime prevention.

Dr. Smith expressed concern regarding repairs that were needed at MLK Academy. He pointed out that if the repairs were not done, the expenses could be taken from the rent. Dr. Smith expressed concern that even though this was discussed with the landlord, there were items that were not fixed.

Assistant County Attorney Summerset requested to review the contract again because she thought MMAP could perform certain repairs and then deduct the expense from the rent. She noted she understood that the "termination of contract" had to be based on expenses for the repairs being substantial and exceeding the cost of rent or obligation of the lease.

Mr. Dixon noted that he would provide a copy of the contract to Assistant County Attorney

Summerset.

Chairperson Jones emphasized the importance of informing the community of the new ordinances and the existence of the curfew sweep.

Discussion ensued among the Trust regarding the actual time of the curfew and the need to know details concerning this ordinance.

C. MLK Academy Alumni Recognition-MDCPS Board Meeting

3. Criminal Justice
4. Community and Economic Development
- A. Occupational License Funding Status**
5. Legislative
6. Budget

III. Executive Director's Information Items

- A. MMAP Media Forum**
- B. South Dade Community Forum**
- C. Teen Court Monthly Report**

As a directive from the Trust, Mr. Dixon noted the MMAP staff's efforts to increase enrollment in the Teen Court program and present several outreach meetings to inform the people about the program. He noted that meeting with Major D. Bernardo, who worked with Chief Parker of the Miami-Dade Police Department (MDPD), had given MMAP an opportunity to make a Teen Court presentation at the upcoming MDPD meeting. Mr. Dixon further noted MDPD had a curfew sweeps program which after a certain time at night required the officer to remove children from the streets and contact their parents to pick them up. He added he requested that a faculty member accompany officers in order to meet the students' parents and provide information about the Teen Court program.

Discussion ensued regarding the degree of charges made when the officer picked up the student and the impact of having student records that reflected delinquency.

Further discussion ensued regarding the judicial system's lack of awareness concerning the Teen Court Program.

Mr. Dixon noted the need for targeting and promoting the Teen Court program at Miami Edison Senior High School and that in speaking with Mr. Mark Zayer from MDCPS that Homestead Senior High, he felt this would generate the number of students MMAP needed for the program.

Discussion ensued among the Trust members regarding the various people that MMAP staff met with concerning the different ways to promote the Teen Court program.

- D. Public Information**
- E. Criminal Justice Report**
- F. MLK Academy Monthly Report**

Mr. Joey Walker noted that on February 21, 2008, four (4) former MLK Academy students were awarded for their accomplishments and were presented certificates from Commissioners Dorrin Rolle and Audrey Edmonson at the Commission meeting; this event was included in the report

from Interim Executive Director John Dixon. He also noted that those students were allowed to go before the School Board to receive an award. Representative Wilbert "Tee" Holloway presented MMAP with a proclamation and also presented those students with certificates, noted Mr. Walker. He pointed out the history of high risk youth that attended MLK Academy and the training provided that assisted those students to be accepted into major college athletic programs.

Ms. Campbell noted several other students that would be receiving scholarships.

Chairperson Jones urged MMAP staff to ensure that the success stories were told to the community in order for people to know how much the agency was needed.

Discussion ensued regarding the successes of and the many accolades received by MLK Academy students and the colleges that they would be attending.

Mr. Walker noted that the Miami Herald Neighbors Newspaper would publish an article regarding those students, as would the South Florida Times Newspaper. He also noted that WMBM Radio Talk Show had invited the students to be guests in mid-April along with a representative from MMAP.

Additional Items

Mr. David Cutler, a resident of Miami-Dade County, appeared before the Trust and noted that MMAP had been instrumental in proving affordable housing. He expressed concern that new entities like CARR Four would take on a new development project. Mr. Cutler noted that the vacant parcels were owned by the City/County in the area of Liberty City that would assist through tax credits and public dollar subsidies that could possibly come through MMAP. Mr. Cutler noted the importance of controlling the land and in terms of economic development, there had been a lot of activity in the City of Overtown which indicated this area to be frontline.

Mr. Cutler spoke in opposition to the bureaucracy in the system and how MMAP had been slated. He noted the importance of focusing on real issues, noting the ordinances presented by the City of Miami pertaining to acquiring real estate needed to be handled by organizations that would look out for the best interest of the residents in the community. Mr. Cutler noted the focus had been on cultural diversity rather than economic development, which indicated the loss of inheritance and the crucial need to be careful about how the land was distributed. He spoke in favor of MMAP and the need for support and participation from grass root organizations like the MMAP program.

In response to Chairperson Jones's question as to whether the land had already been given to an organization, Mr. Cutler indicated this was not done, and the item was taken off the agenda last week.

Discussion ensued regarding the location of the vacant land and the majority of the land being owned by the City of Miami.

Mr. Cutler informed the Trust members that the process went through the Liberty City Trust and he reiterated the bureaucracy that took place in the system. He expressed concern that if economic diversity was not a priority there would not be any cultural diversity. Mr. Cutler noted

that CARR Four was selected through the Request for Proposal (RFP) process, but existing issues caused the item to be taken off the agenda.

Chairperson Jones recommended that the Trust contact representatives from the City's housing department like Ms. Elaine Black, who was a member of the City Trust.

Mr. Cutler spoke in favor of MMAP taking on this project due to its good reputation and past support to the community.

Chairperson Jones recommended that MMAP staff send a request to the City and to the City Trust to find out the status of the project.

Following discussion, Mr. Cutler admonished the Trust members to keep an eye on the public hearings and to monitor the community development of vacant parcels of land in the Liberty City and Overtown areas.

In response to Ms. Hick's question regarding a scheduled public hearing, Mr. Cutler noted that Commissioner Edmonson was supportive of the item, but she needed more support.

Regarding the Marlin Stadium, vendors, and employment opportunities, Ms. Hicks asked how MMAP could work with minority contractors in order to connect with the required work force for the construction of that stadium.

Mr. Cutler suggested that MMAP staff contact Ms. Cynthia Curry, Senior Advisor to the County Manager, since she attended the negotiating meeting regarding this transaction. He emphasized the importance of having a plan for the community that would provide job placements and vendor opportunities, which was the intent of economic development.

Chairperson Jones expressed appreciation to Mr. Cutler for providing information to the Trust concerning the ordinance.

Dr. Smith requested to review the MMAP February 2008 month ending budget on page 87 in the agenda package.

In response to Dr. Smith's inquiry regarding the budget of approximately \$56,000.00 for a consultant, Mr. Gonzalez noted that the budget also included some of the expenses needed for the Black History Tour.

Ms. Lovin requested that a breakdown of the MMAP 2008 month ending budget be provided and that it reflected the detailed cost of the consultant and the Black History Tours.

Discussion ensued among the Trust members regarding the need to have detailed budget information pertaining to the MLK Academy and the total expenses in the report included MMAP's entire budget and all its programs.

In response to Chairperson Jones's question regarding the County requiring a 3% reduction, Mr. Gonzalez noted that the County requested a plan from each County department and the reduction

would be taken from the General Revenue Fund.

Discussion ensued regarding whether MMAP was prepared to make the 3% reduction in its budget and previous adjustments that were made in the budget.

Ms. Lovin noted that although the County had requested a reduction of the budget each year, MMAP staff needed to view it from a different angle and compare the cost of operation with other departments.

Chairperson Jones recalled that last year when MMAP went before the Budget Committee of the Commission, a reduction of the budget was requested, and he anticipated the same request. He noted that he was uncertain about the percentage of the reduction that would be requested, but the intent was to project the shortfall, which would be drastic considering the property tax reductions.

Mr. Dixon noted he was informed that the County Manager's request for the budget reduction could range to 15%.

In response to Dr. Smith's question regarding how MMAP would handle the \$900,000.00 projection with limited resources, Mr. Dixon noted that MMAP staff would look at the advice and concerns at hand in order to develop a plan.

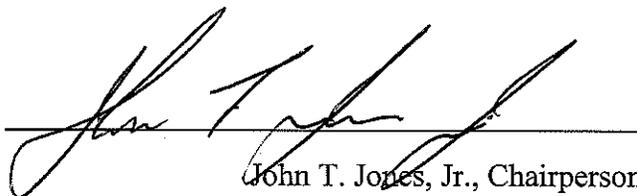
Ms. Lovin recommended that the plan be clear and executable, and noted it should provide three options.

Dr. Smith noted that MMAP staff needed to have a plan ready when it met with Chief Parker of the MDPD.

Chairperson Jones noted that MMAP staff would develop a plan to handle the \$900,000.00 MMAP budget and would bring it before the Trust in 60 days.

ADJOURNMENT

There being no further business to come before the Trust, the meeting was adjourned at 1:52 p.m.


John T. Jones, Jr., Chairperson
Metro Miami Action Plan Trust



TO: Members of the MMAP Trust

FROM: John Dixon
Interim Executive Director

DATE: March 19, 2008

SUBJECT: Martin Luther King, Jr. Leadership Academy Report for February / Mid-March 2008.

PURPOSE OF ITEM

The purpose of this item is to outline the activities of Martin Luther King, Jr. Leadership Academy of February / Mid-March 2008.

I. OFFICE OF ALTERNATIVE EDUCATION INSPECTION

MLK Academy was formally visited by the M-DCPS Office of Alternative Education / School Operation during its bi-annually inspection on Tuesday, February 25th, 2008. Six officers went on to inspect all classrooms and school operations based on the last visit's Action Plan developed to address identified weaknesses. The result of the visitation will be available somewhere before the end of the school year.

II. BLACK HISTORY MONTH COMPETITION AND CONTEST

During the month of February 2008, MLK Academy developed an all grades competition and poster contest based on presentation, research and originality to commemorate the 2008 Black History Month . Twenty Five display works went to the finalists stage and were presented in an open to the public exhibition at a school classroom. Along with the presentation, an African Heritage exhibition was also on display for the necessary information of such important history and culture. (SEE ATTACHMENT A)

III. HONOR ROLL STUDENTS FOR 2ND MARKING PERIOD.

For the first time, MLK Academy had Twenty Five students making up the list of the 2nd. Marking Period 2007-2008 Honor Roll. This extraordinary achievement is indicative of

the endurance and dedication of teachers and professionals working at MLK Academy in their commitment to create an educational institution conducive to a learning environment. **(SEE ATTACHMENT B)**

IV. AWARDS TO FORMER MLK ACADEMY STUDENTS .

Four former students of Martin Luther King Leadership Academy, now graduating from their home schools, will be attending major college athletic programs in the State of Florida and across the country due to their excellent performance in academic as well as in their athletic outcomes.

Brandon Washington, Judah Linder, Tyrone Williams and Donte Reeds, all former students from 6th to 10th grades at MLK Leadership Academy, received awards and accolades from Miami Dade County commissioners Dorin Rolle and Audrey Edmondson on February 21, 2008 at the Miami Dade County Commissioners' Chamber. Present were members of MMAP staff and Trust. MLK Leadership Academy and the Kingian Nonviolence Institute were represented by Ms. Cindy Campbell.
(SEE ATTACHMENT C)

The mentioned students also received awards and recognition from the Miami-Dade County Public Schools during an M-DCPS Board's meeting on March 12, 2008 Board Action proposed by board member Dr. Wilbert Holloway. **(SEE ATTACHMENT D)**

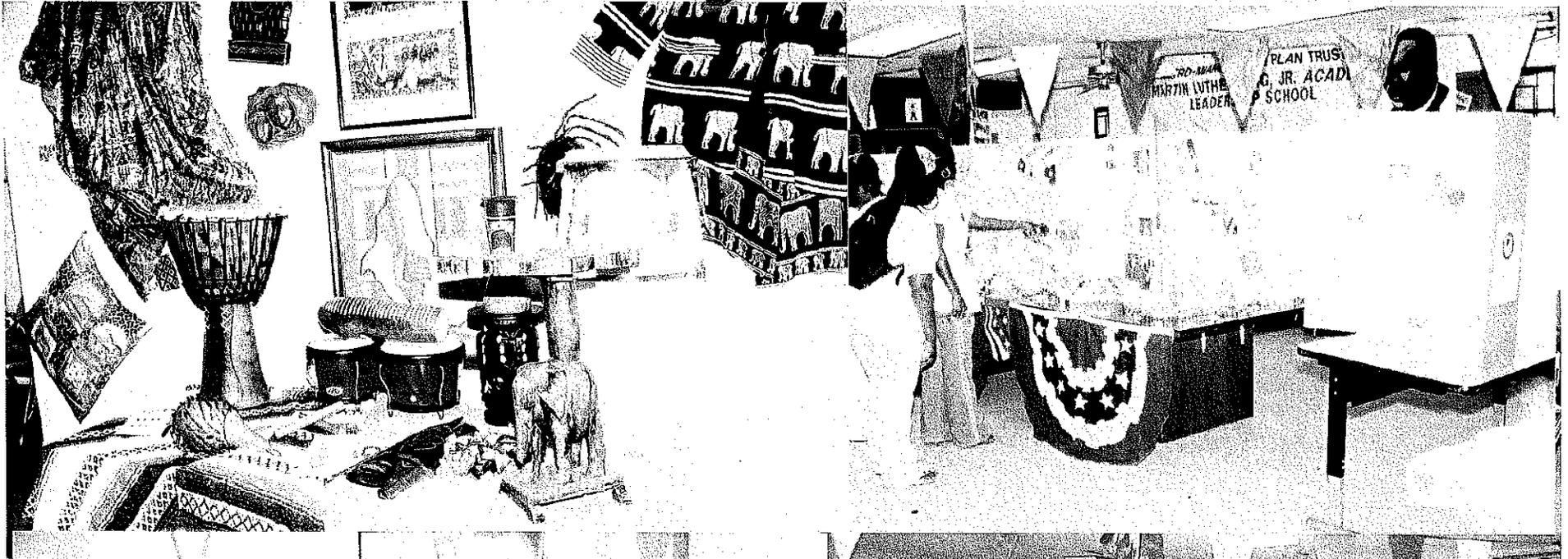
V. 2008 FCAT ADMINISTRATION

MLK Academy administered the state's FCAT and NRT examination during the weeks of March 11 to 25, 2008. At the time of this report, still is an ongoing task. The marking goal for this year is 95% participation to all forms of testing for all grades.

VI. THE IMMEDIATE FUTURE .

MLK Academy will enter into the Spring Break Recess during the week of March 31 to April 4, 2008. On April 7, 2008, the Fourth and final marking grading period will start.

Black History Month Contest





HONOR ROLL STUDENTS

2nd. PERIOD 2007-2008

Beyungka Edmond

Stanley Cadet

Curry O'Meally

Raquel El

Nehemiah Anglin

Darryol Gallons

Kenderson Richards

Warline JeanLouis

Joseph Tori

Deseree Wright

Jessica nelson

Queira Russell

Rickita Watson

Sabrina O'Neal

Carline Edmond

Maxi JeanLouis

Ritchy Descartes

Felix Vanterpool

Jerome Neal

Rodnesha Watson

Earlisha Allen

Tiesha Washington

Briana Barnes

Guerline Milhomme

ATTACHMENT B

ATTACHMENT C



February 5, 2008

The Honorable Wilbert T. Holloway
Board Member, District 1
Miami-Dade County Public Schools
1450 N.E. 2nd Avenue, Suite 700
Miami, Florida 33132

Dear Dr. Holloway:

Metro-Miami Action Plan (MMAP) Trust understands that the education of our youth along with preparing them to be productive citizens is one of the most important assets that we have to ensure they understand their pathway to a bright future. In 1994, MMAP took on the role to help facilitate the education of our youth and opened a school named after the late civil rights leader, Reverend Dr. Martin Luther King, Jr.

The Martin Luther King, Jr. Leadership Academy is a specialized program of Miami-Dade County Public Schools (M-DCPS) where intensive support in academics and social development are key components of its successful teaching techniques. While the program provides basic academic education to youth who face challenges in the traditional classroom setting, the dedicated teaching staff provides all the essential tools for students to graduate at the Jr. HS level. MLK Academy also infuses courses in nonviolence methodology taught by the late great Dr. King – a unique educational approach to instilling discipline, and stimulating behavioral changes within our youth.

Many students have made positive strides and utilized their experiences at MLK Academy to return to their home schools to become class president's, some have gone on to college, some participate in the annual Nonviolent Youth Leadership and Historical Civil Rights Educational Tour, and many have participated in various school athletic programs. The academy receives numerous phone calls and letters each year from parents impressed with their child's progress.

During the 2007 – 08 School year, The MMAP Trust is excited to report that four (4) graduates from MLK Academy are now graduating from their home high schools and will be attending major college athletic programs in the State of Florida and across the country representing the Public Schools System and Miami-Dade County (see attached). We have come a long way in branding the Academy and creating a solid student base to carry the torch to talk about positive experiences while attending MLK academy. We feel

that this group will be the catalyst to help MLK Academy achieve that goal. This is a major stepping stone as these student athletes continue to visit MLK Academy and instill in those students that they can make it in academics and other careers to become productive students and citizens. The students often express the effectiveness of learning and utilizing the Principles of Kingian Nonviolence to deal with situations that affect their daily lives.

In addition, two former MLK Academy student graduates that have recently gone on to college spoke in front of School Board Members last year on May 16th in regards to Board Item H-5. The item focused on expanding implementation of educational programs in all schools to instruct our students' on the proven methodology of Dr. King to reduce violence and resolve conflicts without using physical force.

We would like to utilize this accomplishment and respectfully request that you assist us in making this an agenda item at a School Board Meeting to present these students with a *Florida Martin Luther King, Jr., Institute for Nonviolence Service Award* with assistance from Dr. Solomon Stinson as MLK Academy is located in M-DCPS District 1 and the students home schools are located in District 2. Dr. Steve Gallon, III Administrative Director, School Operations/Office of Alternative Education (SOOAE) is also excited as these students have graduated from MLK Academy, their home school and the Educational Alternative Outreach School Program (EAOSP). In addition, we would like to take photos during this presentation to place in local newspapers, and in offices that have made a substantial commitment to ensure that these students graduated by providing all the resources necessary.

I would love to discuss this great news with you at your convenience as these students have truly excelled against all odds. I may be reached at 305-638-9279. Again, MMAP is committed to providing additional tools to help students excel through the M-DCPS system.

Sincerely,

John T. Jones, Jr.

John T. Jones, Jr.
Chairman

MMAP Trust Board Members

Dr. Rudy Crew, Superintendent, Miami-Dade County Public Schools

Dr. Steve Gallon, III

Administrative Director, School Operations/Office of Alternative Education

Charles Hankerson, Principal

Miami Northwestern High School

Dr. Jean E. Teal, Principal

Miami Edison High School

Barbara J. Jordan, Vice Chairperson, District 1

Miami-Dade County Commissioner

Dorin D. Rolle, District 2

Miami-Dade County Commissioner

Accomplishments

Brandon Washington

Brandon Washington enrolled at the Dr. Martin Luther King, (MLK), Jr., Leadership Academy as a 7th grader in 2003. Just as Tyrone Williams, Brandon was looking for something to help make school more interesting. Miami Edison Sr. High School Head Coach Corey Bell was invited to MLK to speak with the male students at MLK and Brandon was encouraged to get involved with a high school football program. That was the motivation Brandon needed. Brandon Washington, 6-4, 305 pounds runs 5.4 seconds in the 40 yard dash. He quickly moved from JV team to the Varsity team. Brandon was featured in the Premiere Issue of Varsity Sports Media's Florida Football Magazine that stated, "Without question, this big man could be the most athletic we have seen in years." At that time Brandon was a junior tackle prospect and already had all the necessary tools to be a high quality football player at the next level---and beyond. After his first three years at Edison, Brandon transferred to Miami North Western Sr. High School where he plays Offensive Tackle. He is a member of the North Western Bulls Sr. High Championship team win the Class 6 - A title and ranked the #1 Football Team in the nation. He was also accredited as an all-state performer during his senior year. **On February, 6, 2008, Brandon signed with the University of Miami and will begin college in June of 2008. Brandon was successful because he believed he could be.**

Judah Linder

Judah Linder enrolled in Dr. Martin Luther King, (MLK), Jr., as a 7th Grader and excelled in his studies. However, Judah had a temper problem that sometimes created tension and hindered him from participating in certain activities. After being introduced to the Kingian Nonviolence philosophy that was facilitated by the school, a change could be seen in his behavior. Soon afterward, Judah along with Tyrone, Brandon, Dante Reeves and several other students were given an orientation by Edison Sr. High School Head Coach, Corey Bell. They were all invited to join the Junior Varsity Team. Judah excelled on the field, and was ranked in the Top Five of Defensive secondaries in the state of Florida. Judah also, received recognition in the 2006 Premiere Issue of Varsity Sports Media's Florida Football Magazine. It was stated that "While there are some quality secondaries, perhaps nobody in the state will field a junior class that included Judah and several other players from the Martin Luther King, Jr. Leadership Academy. Coach Bell has commented, "Judah is the only student I know that brings his books on the field and studies on the sideline during practice." Judah continues to dedicate plenty of time to his studies as well as being committed to football. **On February, 6, 2008, Judah signed with the University of Iowa and will begin college in June of 2008. Judah was successful because he believed he could be and thanks the MLK Academy for believing in him.**

Tyrone Williams, Safety

Tyrone Williams enrolled in the Dr. Martin Luther King, (MLK), Jr., as a 7th grade student in 2002 and excelled in his studies. While attending MLK, Tyrone was introduced to high school football by Head Coach Corey Bell and staff of Edison Sr. High School. Along with several other students from MLK, Tyrone attended practice and played JV football and soon moved up to the Varsity team. From that point on, he continued to excel in his ability to play the game well. In 2006, Tyrone Williams 6-2, 178 pounds was featured in the Premiere Issue of Varsity Sports Media's Florida Football Magazine as "Best Of the 2008 Safeties" in Florida. In spite of a brief injury, Tyrone continued to excel at playing the game he loved. **Several colleges are pursuing Tyrone and he will make a selection after receiving his ATC exam test scores.**

Dante Reeves

Dante Reeves enrolled the Dr. Martin Luther King, (MLK), Jr., Leadership Academy as an eight grader. Shortly after entering MLK, Dante began attending regular weekly Kingian Nonviolence classes which helped to show a significant change in his grades and behavior. Because of his improvements, Dante was allowed to join the football team at Edison. After joining the Jr. Varsity team, Dante worked hard and earned a spot with the Varsity team. Several scholarships are interested on Dante attending their school **and Dante passed the ATC exam.**

Audrey M. Edmonson, District 3
Miami-Dade County Commissioner
Dennis C. Moss, District 9
Miami-Dade County Commissioner
John E. Dixon, Jr., MMAP
Interim Executive Director

MMAP, Martin Luther King, Jr. Leadership Academy **College Bound Football Players**

Brandon Washington

Graduated MLK Academy
Enrolled: Miami Northwestern SHS
Attending: University of Miami
Committed: Wednesday, January 2, 2008
Signed: Wednesday, February 6, 2008
Major: Business Administration
Received – 5 scholarships
Position:

Judah Linder

Graduated MLK Academy
Enrolled: Miami Edison SHS
Attending: University of Iowa State
Signing – Wednesday, February 6, 2008
Major: Criminal Justice
Received – 7 Scholarships
Position:

Tyrone Williams

Graduated MLK Academy
Enrolled: Miami Edison SHS
(5) universities are pursuing his attendance
*Selection Pending test results
Testing Date: Wednesday, February 6, 2008
Major:
Position:

Dante Reeves

Graduated: MLK Academy
Enrolled: Miami Edison SHS
(3) universities are pursuing his attendance
*Selection Pending test results
Testing Date: Wednesday, February 6, 2008
Major:
Position:

Tarrau, Frank J. (MMAP)

ATTACHMENT D

From: Walker, Joey (MMAP)

Sent: Tuesday, March 04, 2008 8:46 AM

To: 'vangard17@bellsouth.net'; 'Greicy.Lovin@miami-police.org'; 'Beverly Kovach'; 'Hrobinso@mdc.edu'; 'mhyppolite@consultant.com'; 'vfreemon@a1aemployment.com'; 'Matthews, Suzanne E.'; 'acarvalho@dadeschools.net'; 'chankerson@dadeschools.net'; 'edujet@dadeschools.net'; 'Hamaludin, Mohamed - Miami'; 'chankerson@dadeschools.net'; 'cesmith@dadeschools.net'; 'JOHN T JONES JR'; 'Brad Bennett'

Cc: Gulley, Cheree L. (DIST3); Giwa, Funmilayo (DIST1); Dixon, John (MMAP); Tarrau, Frank J. (MMAP); 'Ccampb9087@comcast.net'; 'Eric Alboher'; Hack, Bibi Fawzia (MMAP); Gasque, Melba (MMAP); Clarke, Brian (MMAP); Holloway, Ryan (GIC)

Subject: MMAP & MLK Leadership Academy College Bound Student Athletes



Subject: MMAP & MLK Leadership Academy College Bound Student Athletes

Sponsored by:

Wilbert Tee Holloway, Member, School Board of Miami-Dade County

John T. Jones, Jr., Chairperson, Metro-Miami Action Plan Trust

Dr. Marzell Smith, MMAP Education Action Committee Chairman

We are very proud to announce that four Martin Luther King, Jr. Leadership Academy student-alumni, who have graduated and moved on to their various home schools, are now highly sought after student-athletes and will be honored during the Miami-Dade County Public School Board Meeting by School Board Member Dr. Wilbert "Tee" Holloway, School Board Member along with other members from the dais.

Please mark your calendars and help honor these four student-athletes that have matured and gained a new perspective on life because of the hard work provided by Miami-Dade County Public Schools, Miami-Dade County Commission, and the MMAP Trust along with the dedicated staff at MLK Academy, and MMAP.

Please contact John Dixon or Joey Walker at 305-372-7600 if you need more information.

WHAT: Four MLK Academy student alumni will be honored at the Miami-Dade County Commission Awards Ceremony for excelling against tremendous odds.

WHO: Miami-Dade County Public Schools, Miami-Dade County Board of Commission, Metro-Miami Action Plan Trust, Miami Northwestern SHS, Miami Edison SHS; Martin Luther King, Jr. Leadership Academy.

Brandon Washington

Enrolled: Miami Northwestern SHS; Attending: University of Miami, Florida.

Judah Linder

Enrolled: Miami Edison SHS; Attending: University Iowa.

Dante Reeves

Enrolled: Miami Edison SHS; (5) Universities are pursuing his attendance;

*Selection pending test results.

Tyrone Williams

Enrolled: Miami Edison SHS; (5) universities are pursuing his attendance;

*Selection pending test results.

WHEN: Tuesday, March 12, 2008 • 12:45 PM Ceremony

WHERE: Miami-Dade County School Board Administrative Building
1450 NE 2nd Ave • Auditorium 1st Floor

Resolution: H-6 #08-22

Office of School Board Members
Board Meeting of March 12, 2008

February 28, 2008

Dr. Wilbert "Tee" Holloway, Member

SUBJECT: REQUEST APPROVAL OF RESOLUTION NO. 08-22 OF THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA COMMENDING METRO-MIAMI ACTION PLAN (MMAP) AND THE MARTIN LUTHER KING, JR. (MLK) LEADERSHIP ACADEMY FOR THE EXCEPTIONAL AND SUCCESSFUL TRAINING EACH ORGANIZATION PROVIDES TO OUR STUDENTS

COMMITTEE: INSTRUCTIONAL EXCELLENCE AND COMMUNITY ENGAGEMENT

LINK TO DISTRICT STRATEGIC PLAN: DEVELOP OUR STUDENTS SO THEY ARE ABLE TO SUCCESSFULLY COMPETE IN THE GLOBAL ECONOMY

Metro-Miami Action Plan (MMAP) is an organization committed to addressing the socio-economic disparity of Miami-Dade County's Black community by advocating and coordinating initiatives and programs for the benefit of the community at large. Representatives from the public and private sectors work together with the community to change the way people interrelate for the mutual benefit of all. The MMAP Trust specializes in program administration, special community initiatives and advocacy in the areas of housing, economic development, criminal justice and education. The organization is committed to creating an educational environment for Miami-Dade County's at-risk youth.

The MMAP Trust understands the importance of providing students with a quality education and preparing them to be productive citizens. As such, MMAP administers the Martin Luther King, Jr. (MLK) Leadership Academy, where students benefit from diverse cultural peer interaction, staff-student mentoring, judicial and entrepreneurial training, computer instruction, and various extracurricular activities. The school's specialized curriculum has exposed students to nonviolence management, lowered incidents of disruptive behavior, helped increase their grade point average, increased school attendance, and decreased the dropout rate of individual students. As a result, students experience positive changes in their social and academic development and are able to flourish once they return to a traditional classroom setting.

Mr. John T. Jones Jr., Chairperson of the MMAP Trust and Dr. Marzell Smith, MMAP Education Action Committee Chairperson, are to be recognized for their efforts on behalf of the youth of Miami-Dade County and their support of Miami-Dade County Public Schools.

**ACTION PROPOSED BY
DR. WILBERT "TEE" HOLLOWAY:**

That The School Board of Miami-Dade County, Florida, approve Resolution No. 08-22 commending Metro-Miami Action Plan (MMAP) and the Martin Luther King, Jr. (MLK) Leadership Academy for the exceptional and successful training each organizations provides to our students.

**RESOLUTION NO. 08-22 OF THE SCHOOL BOARD OF MIAMI-DADE COUNTY,
FLORIDA COMMENDING METRO-MIAMI ACTION PLAN (MMAP) AND THE
MARTIN LUTHER KING, JR. (MLK) LEADERSHIP ACADEMY FOR THE EXCEPTIONAL
AND SUCCESSFUL TRAINING EACH ORGANIZATION PROVIDES TO OUR STUDENTS**

WHEREAS, the Metro-Miami Action Plan (MMAP) is committed to addressing the socio-economic disparity of Miami-Dade County's Black community by advocating and coordinating initiatives and programs for the benefit of the community at large; and

WHEREAS, the MMAP is committed to creating an educational environment for Miami-Dade County's at-risk youth; and

WHEREAS, the MMAP Trust understands the importance of providing students with a quality education and preparing them to be productive citizens; and

WHEREAS, the Martin Luther King, Jr. (MLK) Leadership Academy is a specialized program of Miami-Dade County Public Schools where intensive support in academics and social development are key components of its successful teaching techniques; and

WHEREAS, as a result of the school's curriculum, students experience positive changes in their social and academic development and are able to flourish once they return to a traditional classroom setting; and

WHEREAS, Mr. John T. Jones Jr., Chairperson of the MMAP Trust and Dr. Marzell Smith, MMAP Education Action Committee Chairperson, are to be recognized for their efforts on behalf of the youth of Miami-Dade County and their support of Miami-Dade County Public Schools;

NOW, THEREFORE, BE IT RESOLVED THAT:

The School Board of Miami-Dade County, Florida, approve Resolution No. 08-22 commending Metro-Miami Action Plan (MMAP) and the Martin Luther King, Jr. (MLK) Leadership Academy for the exceptional and successful training each organization provides to our students.

A copy of this resolution is placed in the permanent records of this Board.

Presented this twelfth day of March, A.D. 2008

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

CHAIR

ATTEST:

Secretary







METRO-MIAMI ACTION PLAN TRUST

BOARD OF TRUSTEES MEETING

MARCH 19, 2008

Agenda



MEETING NOTICE

METRO-MIAMI ACTION PLAN TRUST

BOARD OF TRUSTEES MEETING

DATE: WEDNESDAY, MARCH 19, 2008

TIME: 12:00 PM

**LOCATION: BISCAYNE BUILDING
19 WEST FLAGLER STREET – SUITE M106
MIAMI, FLORIDA 33130**



**METRO-MIAMI ACTION PLAN TRUST
TRUST BOARD MEETING
MARCH 19, 2008
AGENDA**

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DISCLOSURE OF CONFLICTS OF INTEREST

QUERY FOR EARLY DEPARTURES

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Adjourn

* Submitted at Board Meeting

**Not submitted

MOA – Memorandum of Approval



METRO-MIAMI ACTION PLAN TRUST

MEETING MINUTES

SEPTEMBER 19 2007

**OFFICIAL MINUTES
METRO-MIAMI ACTION PLAN TRUST
MEETING OF SEPTEMBER 19, 2007**

The Metro-Miami Action Plan Trust (MMAP) convened a meeting at the Office of MMAP Trust Board Room, 19 West Flagler Street, Mezzanine Room #106, on September 19, 2007 at 12:00 Noon, there being present: Chairperson John T. Jones, Jr. and Members: Mr. Arthur J. Barnes, Ms. Beverly Kovach, and Mr. Herbert Robinson, Ms. Veldrin Freemon (Members: Mr. Tony E. Crapp, Jr., Dr. Marzell Smith and Mr. Daniel A. Wick, Jr. were late; Members: Ms. Marie B. Hyppolite, Mr. Kuehne P. Benedict and Ms. Greicy Lovin were absent).

ROLL CALL:

Staff members present were: Mr. Milton Vickers, Executive Director; Mr. John Dixon, MMAP Trust Deputy Director; Mr. William Simmons, Mr. Eric Johnson, Ms. Joann Hicks, Mr. Jose Gonzalez; and Deputy Clerk Karen Leonard.

Also present were Commissioner Audrey M. Edmonson and Commission District 3 staff members; Senior Advisor to the County Manager Ms. Cynthia Curry; and Mr. Jose Perez de Corcho, Project Director, Sailboat Cove.

DISCLOSURE OF CONFLICTS OF INTEREST

QUERY FOR EARLY DEPARTURES

MOTION TO SET THE AGENDA:

Chairperson Jones noted the following item would be added to the agenda: Agenda Item I.A.7., Florida Memorial Entrepreneur Institute, followed by an introduction of Commissioner Audrey Edmonson.

Miami-Dade County Commissioner Audrey Edmonson (District 3) appeared before the Trust and noted that the main focus during the fight for MMAP was to maintain its current structure; however, many concerns were expressed. She also noted the Office of the County Attorney requested an explanation regarding a resolution sponsored by the Economic Development and Human Services Committee (EDHSC).

Commissioner Edmonson expressed concern that Trust members had not appeared before the EDHSC meeting or attend the Sunshine meetings. She noted the County had proposed different criteria concerning the MMAP Trust and staff. Commissioner Edmonson pointed out that inquiries were made regarding Trust members providing input, during two Sunshine meetings and two EDHSC meetings,

Commissioner Edmonson noted Assistant County Attorney Terrance Smith would provide a brief overview of the EDHSC's proposal and Senior Advisor Cynthia Curry would present the County Manager's recommendations that would be forwarded to the Board of County Commissioners.

In response to Chairperson Jones' comment regarding Trust members not being notified of the public hearings, Commissioner Edmonson pointed out that the MMAP Trust had an Executive Director for that purpose and all public hearings were publicly posted.

Assistant County Attorney Terrance Smith noted he was representing Assistant County Attorney Shannon Summerset. He provided a brief overview of the Sunshine meeting followed by an EDHSC meeting that were held on August 22, 2007 during which a public hearing was held regarding this ordinance that would be set for first reading before the Commission.

Assistant County Attorney Smith presented a brief overview of the EDHSC's proposed changes to the governing ordinance related to the MMAP Trust attached to the memorandum dated September 12, 2007 from the County Attorney's Office. He reviewed Section 2-502 entitled "Governing Body Section Sub-Paragraph A" recommending a reduction in the Trust's membership from 21 to 15 voting members. He noted the EDHSC also recommended Section 2-503A be changed to provide that the nominating council be comprised of five (5) voting members to include: the Trust Chairperson; the Chair of the Economic Development Committee; and three members appointed by the Chairman and ratified by the members of the Board of County Commissioners.

Assistant County Attorney Smith noted that the nominating council members' terms of service would be limited to 3 years, but not to serve more than two consecutive years and each year to be completed as set forth in Section 2-503D. Proposed changes to Sub-paragraph D of the Ordinance provided that the Trust members would serve no more than two consecutive years unless authorized by a two-thirds vote from the full membership of the Board of County Commissioners. Assistant County Attorney Smith read the last proposed change related to Section 2-505 "Organization Staff on Support" in "Sub paragraph E" provided that the Trust would present quarterly financial reports including current statements of all accounts to the Commission Auditor and an assessment of each agency funded by the Trust.

Assistant County Attorney Smith noted the MMAP staff had additional recommendations that would go before the Board of County Commissioner.

Ms. Cynthia Curry, Senior Advisor to the County Manager noted the proposed ordinance was presented before EDHSC during a Sunshine meeting held on August 22, 2007, and was presented before the Board of County Commissioners on September 4, 2007. Subsequently, at the September 12, 2007 public hearing, the EDHSC requested this ordinance be deferred in order for the MMAP Trust to be present.

Ms. Curry referred to a memorandum from County Manager George Burgess dated August 30, 2007, that was issued to the Board of County Commissioners and entitled "Ordinance Amending Miami Dade County Code Relating to Metro Miami Action Plan Trust". She noted the MMAP Executive Director received a copy of the memorandum and was advised that copies should be included in today's (9/19) meeting Agenda packet.

Ms. Curry noted the memorandum summarized the County Manager's concerns and

recommendations regarding the MMAP ordinance.

Ms. Curry stated, based on issues noted in the County Manager's memorandum and discussion between Mr. Howard Piper, Special Assistant to the County Manager, and Mr. Vickers, the County Manager placed MMAP on Management Watch (MW). She explained that the County Manger did not have the authority, according to the County Attorney's Office, to direct the MMAP to operate fully as a County department. She noted the County Manager's memorandum, dated August 30, 2007, explained the process of MW.

Ms. Curry reviewed the document entitled "Draft for Discussion" which was a summary of the revised preliminary recommendations from the EDHSC. She noted the item was discussed briefly by the Committee, but the recommendations were deferred on September 12, 2007, and was not part of the item sponsored by the Committee.

Concerning Item 2, Ms. Curry explained that it was sponsored by the EDHSC and was related to the financial report specifying performance assessment. She clarified that quarterly reporting should include programmatic activities.

Ms. Curry explained that when the MMAP was not under MW, its function and authority would be the same as it was today (9/19). She suggested that a report be submitted on a quarterly basis to the Commission Auditor and the Mayor, outlining all of MMAP's procurement activities. Ms. Curry noted the recommendations from the EDHSC were pending and had not been endorsed, although she was asked to make this presentation to the Trust.

Commissioner Edmonson restated that the MMAP Trust, subordinate to the Board of County Commissioners, and required approval, by vote, items concerning MMAP business. The EDHSC committed to keep MMAP as a separate entity from the County.

Commissioner Edmonson also noted the Board of County Commissioners fought to keep the MMAP Trust a separate entity. She informed the Trust members that a Sunshine meeting would be scheduled to discuss MMAP before the next EDHSC meeting. Commissioner Edmonson stressed that the EDHSC anticipated the Trust members would provide input, direction and participation. She noted the focus was on MMAP and the community, and participation was required in order to maintain the organization.

Commissioner Edmonson requested a Trust representative be present at those Sunshine meetings and noted she would provide information regarding the approved recommendations by EDHSC that were distributed. She also spoke in favor of the MMAP Trust remaining a separate entity.

In response to Chairperson Jones' question regarding the expected time the Trust needed to present recommendations for the ordinance, Commissioner Edmonson emphasized that the Trust needed to be present at the next Sunshine meeting and that MMAP's recommendations should be determined at the Trust's own discretion.

Commissioner Edmonson noted Commissioners Jordan, Moss, Sorenson and Souto, as members of the EDHSC, were collaborating to keep the MMAP a separate entity. She noted that she

wanted to ensure that MMAP was treated comparable to other County Trust Boards.

Chairperson Jones assured Commissioner Edmonson that the Trust would be represented at all the meetings concerning this issue.

Mr. Crapp recommended that the Trust take formal action and after the draft resolution was completed, it would be brought before the EDHSC.

Chairperson Jones expressed his appreciation to Commissioner Edmonson and for attending this meeting.

APPROVAL OF MINUTES (June 20, 2007, July 11, 2007, July 18, 2007)

It was moved by Ms. Kovach to approve the July 18, 2007 MMAP Trust minutes. This motion was seconded by Mr. Barnes, and upon being put to a vote, passed unanimously by those members present.

It was moved by Mr. Crapp to approve the July 11, 2007 and June 20, 2007 MMAP Trust minutes simultaneously. This motion was seconded by Dr. Smith, and upon being put to a vote, passed unanimously by those members present.

I. Trust Action Items

A. Committee Action Items

- 1. Housing**
- 2. Education**
- 3. Criminal Justice**
- 4. Community and Economic Development**
- 5. Legislative**
 - a. Proposed Amended MMAP Trust Ordinances**
- 6. Budget**

B. Additional Action items

1. Renewal of MLK Institute Contract

Mr. Vickers requested the Trust to address the waiver of competitive bidding before taking a vote on the renewal of the Florida Martin Luther King, Jr. Institute for Non Violence (MLK Institute) contract. He noted the procurement process required sole source contracts periodically. Mr. Vickers advised that this process required a waiver of competitive bidding because MLK Institute was the sole source within the State of Florida that provided this type of service.

In response to Dr. Smith's question regarding the County Attorney's approval of this procurement process, Mr. Vickers noted this was a County procedure. He further noted the announcement for the waiver of competitive bidding had to be made in order to identify the MLK Institute as a sole source vendor.

It was moved by Mr. Wick that the Trust approve the Memorandum of Approval requesting a waiver of competitive bids and award the contract to the Florida Martin Luther King, Jr. Institute for Non Violence as a sole source. This motion was seconded by Ms. Freemon, and upon being

put to a vote, passed unanimously by those members present.

Mr. Vickers noted that the MMAP staff recommended renewing the contract for the MLK Institute. He noted the services provided were non-violence training and counseling. The Memorandum of Approval (MOA) requested the contract terms be set for one (1) year, Mr. Vickers noted. He explained that the request for a (1) one year option was not reflected in the MOA making it unnecessary to bring this item before the Trust again.

In response to Dr. Smith's inquiry as to whether advice had come from the County Attorney, Mr. Vickers noted he would consult the County Attorney's Office prior to executing the contract.

Dr. Smith pointed out that this year's contract had increased by approximately \$12,515.00.

In response to Dr. Smith's question regarding salaries for the MLK Institute for Non-Violence employees, Mr. Vickers noted the salaries would remain the same. He stated the increase was related to the administrative fee.

Dr. Smith requested the administrative fees, the salaries, and the cost of training materials for the MLK Institute for Non-Violence to be listed as budget line items. He also requested that the budget for the Fiscal Year (FY) 2007-08, page 8 of today's Agenda package, be amended to include the language "MLK Leadership Academy" in the title.

Mr. Vickers noted the MOA that would be approved by the Trust and part of the contract document, indicated that the MLK Leadership Academy was included.

It was moved by Dr. Smith to approve the Memorandum of Approval requesting a contract renewal for the Florida Martin Luther King, Jr. Institute for Nonviolence Grant and the budget to be amended as follows: to include the MLK Leadership Academy in the Budget for the FY 2007 - 08 with budgeted line items listing salaries, administrative cost and training materials: and the budget total was not-to-exceed \$57,515.00. The contract term would be for one (1) year, with a one (1) year option to renew. This motion was seconded by Daniel A. Wick Jr. and upon being put to a vote, passed by a vote 6-0. (Members Ms. Marie Hyppolite, Ms. Beverly Kovach, Mr. Benjamin Kuehne, Ms. Greicy Lovin, and Chairperson Jones were absent.)

Dr. Smith expressed appreciation for the MMAP staff's efforts in developing strategies to increase the enrollment at the MLK Academy. He noted the meetings were productive and he anticipated a plan of action would be implemented within a few weeks. Dr. Smith noted the issues discussed included the distribution of monies generated from the Full-Time Equivalent (FTE). He noted the MLK Academy had 122 students enrolled, which produced approximately \$55,000.00 on a monthly basis; however, upon requesting funds, he was advised no funds were available.

In response to Dr. Smith's comment regarding the issue pertaining to property maintenance at MLK Academy, Mr. Vickers noted this was a maintenance contract issue and upon notification, he would address the issue with the landlord.

Discussion ensued among the Trust members regarding property maintenance at the MLK Academy and procedures for corrective action to be implemented by the MMAP staff.

Mr. Vickers noted he was unaware of this issue prior to this discussion, and advised he would address it.

Vice Chairperson Barnes expressed concern regarding the reported conditions of the MLK Academy, and agreed that, according to the terms of the agreement, a follow-up visit should occur within ten days of notification to the landlord.

Dr. Smith noted he had arranged for Miami-Dade County Commissioner Barbara Jordan and her staff to visit MLK Academy on September 20, 2007 at 10:00 a.m. and meet regarding the plight of MMAP. He also invited Mr. Dixon to attend the meeting.

Discussion ensued among the Trust members regarding the successful radio talk show that included discussions about the MLK Academy, Teen Court, and Chief Brown, who provided input relating his knowledge of the MMAP

ADD ON AGENDA ITEM

Mr. Vickers noted this Memorandum of Approval (MOA) was a report with recommendations regarding the MMAP Homeownership Assistance Program (MMAP HAP) that had 141 outstanding loan applications. He noted the shortfall in funding came through the Documentary Surtax Funds and those applications were being reviewed in order to determine the number of applicants that met the requirements established by the deadline of August 3, 2007.

Mr. Vickers noted the MOA requested the Trust to recommend approval by the Board of County Commissioners and the Economic Development Housing Committee (EDHC) for an additional allocation of surtax dollars to cover the 141 loan applications. He indicated the MOA included an attachment listing the 141 applicants by district location on the MMAP HAP waiting list (as of 9/17/07). Mr. Vickers noted a new set of guidelines related to mortgaging and surtax dollars would be prepared by the MMAP staff and brought back to the Trust for review. The shortfall of Documentary Surtax dollars impacted the MMAP HAP program by a reduced monthly income that was based on the market decline and projections from previous years, he noted.

In response to Mr. Crapp's question regarding the rollout budget, Mr. Gonzalez noted the budget for the MMAP HAP program was \$6.5 million.

Mr. Vickers noted that the Lafayette Square Apartment Project (LSAP) was earmarked for funding; however, it was pending review by the County Attorney's Office. He advised that loans were pending in the County's pipeline process, as well as in the Finance Department, but funding would come from the \$1.1 million budget. Mr. Vickers also advised that \$1.3 million had been allocated to the LSAP.

In response to Mr. Crapp's inquiry regarding \$1.3 million being earmarked, with \$1.1 million remaining, Mr. Vickers stated the \$1.3 million should have been encumbered, but was not.

Mr. Crapp noted the Trust members voted on an item with the intent to earmark the money and he expressed concern regarding the allocation of the rollout budget and the shortfall.

Mr. Vickers explained that the number of loans per month last year averaged 43; however, the number for this fiscal year increased to over 70 per month. He noted the Housing Lottery program caused 75% increase in the amount of the loans for a total of \$1.8 million, which was reported to the Trust on a monthly basis. Mr. Vickers noted the issue was related to the increased demand for loans that stretched the MMAP HAP program's resources.

Discussion ensued among Trust members regarding the Housing Lottery ceremony event that was held June 2006.

Mr. Vickers advised that debt payments were carried over from 2006 into the new Fiscal Year (2007).

Ms. Cynthia Curry noted she asked Ms. Patricia Braynon, Executive Director of the Housing Finance Authority (HFA), to collaborate with the MMAP staff and determine how to address the pending loans due to the intensity of emails and calls received by the County Manager's Office and the HFA. Ms. Curry noted that based on the fact that HFA had been working to identify the amount of money needed for the pending loans that at the time was over \$1 million, it was in excess of the 8% Documentary Surtax dollars that were earmarked for the MMAP HAP program.

Ms. Curry noted she had discussed with Mr. Vickers and Ms. Braynon that unless the Board of County Commissioners created an amendment through an ordinance to increase the 8% Documentary Surtax Dollars that was earmarked for the MMAP HAP program, there was uncertainty as to how the Board of County Commissioners would address this matter due to other demands on the surtax programs.

Chairperson Jones recommended the Trust identify corrective actions and present a recommendation requesting additional funds for the MMAP HAP program to the Board of County Commissioners. He suggested the Trust revisit the loan process.

Mr. Crapp recommended reviewing the last three fiscal years of the line item budget, pertaining to Documentary Surtax Funds, to identify the prior roll over amount and expenditures, which included the monies encumbered for the LSAP that were presently not available.

Mr. Vickers noted during the initial vote by the Trust regarding the funds for the LSAP, the monies should have been set aside. He stated the funds for housing were allocated entirely towards the home loan assistance program, but the LSAP's closing was pending. Mr. Vickers noted the payment schedule of the \$1.3 million was intended to consist of multiple payments and the MMAP staff had been looking into arranging a payment schedule based on invoicing.

Regarding the MMAP HAP loans, Ms. Curry noted Mr. Vickers had been advised about modifying the process in order to use a reservation system, currently in operation through the HFA, which made contributions to some of the MMAP HAP loans.

Ms. Curry suggested the MMAP continue to set the criteria for using the 8% Documentary Surtax Dollars in the MMAP HAP program, and implement a marketing and outreach plan targeting communities of need, and to collaborate with the HFA to establish a system. She noted this course of action would assist the HFA in moving forward with the closings and allow the County to service those loans through the County's system as opposed to MMAP duplicating the process.

Ms. Curry noted during discussions regarding the LSAP, Mr. Vickers recently asked the County Attorney to review this Surtax-funded project. She noted the County had provided LSAP approximately \$6 million; however, upon awarding the funds, a subsidy layering review process was implemented to ensure proper procedures were taken. Ms. Curry noted the County used the same contractor as the Florida Housing Finance Corporation, in Tallahassee, to determine the amount of funding needed and to verify the amount requested. She noted the LSAP was currently being reviewed using the same system.

In response to Chairperson Jones' question regarding the length of time to implement the reservation system process, Ms. Curry noted she was not certain and suggested an inquiry be made to the Director of HFA.

Mr. Vickers noted the MMAP staff had worked with the Director of HFA to determine whether to implement the reservation system or establish a mechanism to provide available funds based on the prior month's revenue. He explained that the process of the reservation system required a lender to electronically reserve an allocation of funds for a scheduled closing date. Mr. Vickers noted he was not certain of the length of time required to implement the reservation system.

Mr. Vickers suggested MMAP enter into an agreement with HFA to utilize its reservation system that would allow HFA to handle those accounts and MMAP would continue handling the loan applications.

Discussion ensued among the Trust members regarding the issues experienced by bankers that used reservation systems and the need to make modifications.

In response to Chairperson Jones' question regarding corrective actions being implemented before the Trust requested additional funds from the Board of County Commissioners, Mr. Vickers noted the corrective actions should be in place by next week.

Chairperson Jones recommended negotiating a written agreement with the HFA regarding the reservation system before the Trust requested additional funds. He expressed concern regarding the entire loan application process and the phone calls received from lawmakers. Chairperson Jones also expressed concern that the MMAP staff had not informed the Trust of those issues that needed to be addressed.

In response to Ms. Kovach's question as to whether the MMAP staff would be responsible for those corrective actions, Chairperson Jones noted that the MMAP staff needed to develop a monitoring process.

Discussion ensued among the Trust regarding MMAP's responsibility in the loan application process.

Ms. Curry noted the HFA also had concerns regarding the reservation system. She noted the MMAP staff needed to independently develop a method for managing cash flow and available revenues for current loan applications.

Mr. Vickers noted he felt the MMAP staff could develop a corrective action based on the prior months' revenues. Mr. Vickers noted this recently became an issue due to the low volume of income revenues and the high demand for loans.

Ms. Curry noted this years' projected allocation of Documentary Surtax Dollars for the MMAP HAP program was substantially less than \$50 million.

Discussion ensued among the Trust members regarding how the projections for the MMAP HAP program were determined and the overflow of 300 loan applications.

Chairperson Jones requested Trust members to discuss the communication issues pertaining to two different emails sent to participating lenders. He noted in order to perform a level of good business and eliminate misrepresentation; the letters should have been mailed to clients.

Mr. Robinson pointed out that the Trust had held prior discussions in August 2007, regarding the issue of sending emails and addressing clients with formal letters.

Discussion ensued among the Trust members regarding the length of time it took the MMAP staff to identify the anticipated revenue for the fiscal year that was lower than last year's budget.

Mr. Crapp expressed concern that the MMAP HAP program had promotional events during the period that the revenue was anticipated not to be enough, and if identified the Trust could have made adjustments to the budget. He requested that the MMAP staff provide the Trust a report based on monthly income revenues.

II. Executive Director's Action Items

A. Sailboat Cove Loan Extension

Mr. Jose' Perez de Corcho, Project Director, The Mirage at Sailboat Cove, expressed appreciation to the Trust for its support and provided a brief overview of the project. He noted phase one of the project had approximately 39 completed units and a majority of the residents came through the MMAP program and phase two was in progress. Mr. Perez de Corcho noted the project of 171 units would continue to be under construction until approximately March 2009 before completion. He advised that the development had maintained its pricing structure in order to qualify for assistance from the Surtax Dollar Funds.

In response to Mr. Barnes' inquiry regarding the price range for the cost of the units, Mr. Perez de Corcho noted the costs of the units were approximately \$220,000 and with the assistance of MMAP and the Surtax Dollars, the project remained marketable.

Discussion ensued among the Trust members and MMAP staff regarding the housing qualifications and income guidelines that were based on family size and the financing process.

In response to Chairperson Jones' question regarding the projected date for completion of Phase II, Mr. Perez de Corcho advised that Phase II should be complete and ready to close on an additional 40 units by May 2008, with two additional phases remaining. He noted the closing process would be within a six month time period and had restrictions due to the lending constraints issued by Commerce Bank. Mr. Perez de Corcho explained that during those closings, the developer should have enough income to continue building until the banks released the funds.

Discussion ensued among the Trust members and Mr. Perez de Corcho regarding the length of time required to develop the remaining units and the procedure to request for an extension.

Chairperson Jones read the Memorandum of Approval (MOA) recommendation that was documented in the MMAP Trust meeting agenda package.

Mr. Vickers explained that the initial contract terms required the developer to provide a minimum of seven (7) affordable units to be granted \$1 million. He noted the developer had met and surpassed those requirements, providing 39 units under the affordable criteria. He noted the MMAP Executive Committee recommended the repayment of the loan be extended a year for this project.

It was moved by Mr. Robinson to approve the MOA for a loan extension and a revised repayment deadline of October 1, 2008, in the amount of \$1,000,000.00 for the Sail Boat Cove. This motion was seconded by Mr. Crapp and upon being put to a vote, passed by a vote of 6-0 (Trust members Dr. Marzell Smith, Mr. Benedict P. Kuehne, Ms. Beverly Kovach, Ms. Greicy Lovin and Ms. Marie Hyppolite were absent).

Mr. Crapp requested that the Trust discuss the Ordinance from the Board of County Commissioners. He noted he was opposed to Section (d) Tenure of Trustees. Mr. Crapp noted he would be in favor of approving the ordinance as is if the language clearly stated that terms set upon passage of this amended legislation. He noted, in the past, it was difficult to find dedicated people to serve and he felt those changes would impact the current system.

Mr. Barnes noted he felt if the Trust accepted those changes, it would be self-terminating.

Mr. Crapp noted he felt 17 Trust members would be sufficient, rather than 15 as indicated in the proposed amended ordinance.

Discussion ensued among the Trust members regarding what would be a sufficient number of Trust members and the required quorum.

Chairperson Jones noted he felt the required quorum of seven (7) members present would be sufficient and that 15 Trust members would eliminate a percentage of people in the community

from participating as a MMAP Trust member. He noted the Trust membership was set at 21 members historically because it provided the opportunity for participation across the board. Chairperson Jones noted if the decision was reached to only have 15 Trust members, he felt seven (7) members present should constitute a quorum, which would provide a consistent process in conducting business.

Ms. Curry noted that the County Manager had not recommended an amendment for this specific section and the request was to provide the Economic Development and Human Services Committee (EDHSC) recommendations related to this ordinance.

It was moved by Mr. Crapp to approve that the proposed amendments to the MMAP Trust ordinance include language that require a quorum of seven (7) Trust members and the reduction of the total Trust membership would be comprised of the current vacancies. In addition, Assistant County Attorney Shannon Summerset would draft an ordinance to be reviewed by the Trust Chairperson and to be submitted to the EDHSC, and subsequently, presented to the Board of County Commissioners as a formal recommendation from the MMAP Trust. This motion was seconded by Ms. Freemon and upon being put to a vote, passed by a vote of 7-0 (Members: Mr. Benedict P. Kuehne, Ms. Beverly Kovach, Ms. Greicy Lovin and Ms. Marie Hyppolite were absent).

Ms. Curry noted the County Manger would issue a changes memorandum today, recommending the MMAP's budget to be restored. She noted she understood that the MMAP budget would be restored as it pertained to monies coming from the General Fund, which totaled approximately \$774,000. Ms. Curry advised that the changes memorandum would include a reference to the proposed amended ordinance discussed in this meeting and the recommended changes. She explained that the intent of the County Manager's Office was to take the draft ordinance, comprised of the changes, and include the proposed recommendations, rather than issue a separate proposal.

Ms. Curry noted she wanted to ensure that the MMAP Trust provided input before the County Manager's recommended changes were presented to EDHSC, as listed in the Draft for Discussion, to allow feedback related to the proposed amendments to the MMAP ordinance. She advised that those recommendations would be presented for discussion at a Sunshine meeting, which would be scheduled by Commissioner Edmonson.

In response to Mr. Barnes' question regarding the notification of Sunshine meetings, Ms. Curry noted the Clerk of the Board's Office advertised the meetings in the County's Intranet, as part of the official calendar.

Chairperson Jones announced that Mr. Vickers, Executive Director, would ensure the Trust members were notified about public hearings related to the MMAP, to eliminate any oversights. He noted the Trust should not miss any future public hearings regarding this issue.

Chairperson Jones requested input from the Trust members regarding the County Managers' recommendations.

In response to Mr. Barnes' question as to whether the County Manager's recommendations could be formalized prior to presentation before the EDHSC, Ms. Curry noted the recommendations could be formalized; however, she was asked to review the list in the "Draft for Discussion," and needed the Trust's input.

Dr. Smith advised that he was not in favor of the recommendation in Section 1.

Ms. Curry noted that issues related to personnel practices etc. would not fall under a separate policy from those reviewed by the Mayor and would be under the administrative oversight of the Mayor. She explained that the intent was for the Mayor to be able to initiate steps to remove the Executive Director for substantial cause, unless overridden by two-thirds vote of the MMAP Trust.

Discussion ensued among the Trust members regarding the process in removing the Executive Director and the Trust member's willingness to hear the Mayor's input, although the current system worked.

Chairperson Jones requested that the Trust members provide input regarding Section 2.

Hearing no questions or comments from the Trust members, Ms. Curry advised the change in Section 2 clarified that the County Manager would be a recipient of the quarterly financial and programmatic reports, which included performance assessments.

There being no comments or questions regarding Section 3, the Trust proceeded to Section 4, which Mr. Barnes noted pertained to periodic reviews in case an incident occurred.

During consideration of Section 5, Ms. Curry explained this section provided that if MMAP was put under Management Watch (MW), the explanation of the process needed to be clarified in the ordinance regarding the status of authority. She noted that County Manager could implement a MW from a very narrow scope on the administrative side, but a stronger course of action needed to be identified in the ordinance. Subsequently, the Board of Commissioners would endorse the MW and delegate that authority. Ms. Curry noted during the period of MW, MMAP would function as a County Department in order for the County Manager and the Board of County Commissioners to review MMAP's procurement personnel related activities.

In response to Chairperson Jones' question as to whether the MW would be for administration only and whether the observation was for the whole organization, Ms. Curry noted she was advised by the County Attorney's Office that presently the MW for MMAP, initiated by the County Manager, would be limited because the Trust could not be stopped from executing contracts and moving forward.

Mr. Barnes expressed concern that during the time of MW, MMAP would function as a County Department and the County Manager would have the authority to terminate MMAP staff.

Ms. Curry advised that the Board of Commissioners had the authority to direct how the MW would take place regarding MMAP.

Chairperson Jones noted he opposed including language concerning the MW process for MMAP in the ordinance.

Ms. Curry noted the issue was the Board of County Commissioners addressed any incidents concerning the MMAP; however, the County was held responsible, but could not take a course of action. She noted a Management Watch (MW) required a system that needed to be balanced by clearly specifying authoritative positions in the process.

In response to Chairperson Jones' question regarding the purpose for a MW, Ms. Curry explained that issues related to personnel, procurement and conflicts with serious findings would require a MW status until corrective actions were implemented. She noted she felt the County Manager, the MMAP Trust and the Board of County Commissioners would want a process in place that reflected operations were being monitored until the issues were resolved. She noted the items discussed were ideas that she hoped would be incorporated in the ordinance moving forward.

Mr. Vickers noted the MMAP personnel were always required to be in compliance with Miami Dade County's personnel regulations. He noted prior to his appointment, he felt the Executive Director took action to address personnel issues with the knowledge of the Trust.

In response to Mr. Vickers comments, Chairperson Jones pointed out that the Trust would not have knowledge of personnel issues, including terminations, suspensions, or any disciplinary actions because that was not the Trust's role.

Mr. Vickers retracted his comment, but noted since his appointment, all County procedures had been followed relating to disciplinary actions requiring termination of employment, including the employee's right to appeal.

Ms. Curry noted that Section 5 of the "Draft for Discussion" provided that during the Management Watch, the MMAP's procurement process would be conducted as a County department's under the guidelines of the County Manager regarding the MMAP. She noted those recommendations included allowing MMAP to proceed functioning through the regular process, and any recommendations for procurement contracts, etc. would be forwarded to the Board of County Commissioners until the MW was terminated.

In response to Mr. Smith's question regarding the role of the Executive Director during the MW, Ms. Curry noted the director would continue to serve in his position, but any contracts awarded over a million dollars would require review by the County Manager and approval by the Board of County Commissioners.

Mr. Barnes requested a time period of 60 days to be initiated for the MW in Section 5.

Ms. Curry noted it would be difficult to instruct the Office of Audit and Management Services (AMS) to complete an audit within 60 days; however, she agreed to convey the consensus of the Trust to complete the audit of the items discussed today (9/19) within 60 days.

Chairperson Jones noted the Trust did not want those recommendations to be included as a part of the MMAP ordinance. He noted the amendment of the ordinance needed to come from the Trust first, in order to minimize any conflicts, because the Board of County Commissioners would receive direct input from the Trust.

Chairperson Jones concurred with Mr. Crapp that the Trust should continue with the ordinance as previously amended and reserve the right to review the recommended changes from the County Manager at a later date.

Dr. Smith requested that, in Section 4 of the 'Draft for Discussion,' the Mayor would deem it necessary that periodic reviews be in place, rather than the County Manager.

Ms Curry noted she would provide these recommendations to the County Manager which would be forwarded as a separate item; however, she could not be certain of the outcome. She noted the Trust requested the item that addressed the changes in its composition and the reconstitution of the MMAP Trust to be a separate item. Ms. Curry advised that two different items would be presented because one item had been sponsored by the EDHSC.

Ms. Curry noted the County Managers' second changes memorandum had not been released and she could not confirm whether it included the recommendation to restore the \$774,000.00 to MMAP. Ms. Curry noted that she had spoken with Mr. Vickers often regarding this disclosed item that had been moving forward through the EDHSC since August 22, 2007.

Chairperson Jones expressed his appreciation to Ms. Curry for attending this meeting.

In response to Mr. Crapp's concern with no notification being provided regarding the County Manager's recommended changes for the MMAP ordinance, Mr. Vickers noted that he would be willing to address this issue with Trust members individually.

Certified Letter from Dr. Mann

Mr. Barnes expressed concern that he was not notified regarding the issue prior to receiving a certified letter from Dr. Mann, as well as an event held at Parrot Jungle on February 28, 2007.

Mr. Vickers noted he had several discussions with Dr. Mann that continued to inquire to secure funding allocations from MMAP. He noted during the entire time, he clearly indicated to Dr. Mann that he could not discuss funding issues because of the uncertainty of MMAP's overall budget. Mr. Vickers noted he suggested that Dr. Mann investigate alternate funding sources. He also noted that Dr. Mann was invited to apply for funding through the Office of Community & Economical Development (OCED).

Mr. Crapp recalled a previous request regarding a letter from MMAP to be sent to the Florida Memorial Entrepreneur Institute (FMEI) to include Dr. Pinkston's name in the Institutes name. He questioned the impact of MMAP's funding to FMEI if it continued to receive funds from the Occupational Surtax Funds and General Funds.

Mr. Vickers noted there was an issue regarding the use of the Occupational Surtax Funds and he anticipated there would be an audit. He noted the issue could involve the State's statutes and its interpretation, and explained that the Occupational Surtax was based upon State statute, which promoted the use of those dollars to be primarily used in Dade County. Mr. Vickers emphasized that there was no discussion with the FMEI regarding the availability of funds from MMAP.

Mr. Dixon noted articles were published in the Miami Times newspaper, stating funds for the community provided by MMAP had been reduced, as well as the MMAP staff. Regarding an inquiry by Dr. Mann, as to whether the level of funding MMAP provided FMEI would remain unchanged, Mr. Dixon stated he advised Dr. Mann that the level of funding could not be determined due to internal issues.

Mr. Barnes recommended the Executive Director be provided with a copy of the letter from Dr. Mann and that a formal letter be sent in response, rather than by email, to address some of the comments that were unclear in his letter.

Mr. Crapp noted he felt the Trust should provide a level of assurance to Dr. Mann and express support in continuing operation of FMEI. He noted any policy issues concerning the State statutes should continue to be addressed through the legislative agenda; however, while MMAP received the same amount of funds through the Occupational Surtax Funds, the FMEI program should be supported by MMAP.

It was moved by Mr. Crapp that a copy of the certified letter from Dr. Philip Mann be submitted to the MMAP Trust Executive Director Milton Vickers for review, and that Mr. Vickers prepare a letter of support, on behalf of the Trust, urging the continued operation of the Florida Memorial University Entrepreneurial Institute. This motion was seconded by Dr. Smith, and upon being put to a vote, passed unanimously by those members present.

ADJOURNMENT

There being no further business to come before the Trust, the meeting was adjourned at 2:46 p.m.

John T. Jones, Jr., Chairperson
Metro Miami Action Plan Trust



METRO-MIAMI ACTION PLAN TRUST

MEETING MINUTES

OCTOBER 9 2007

**OFFICIAL MINUTES
METRO-MIAMI ACTION PLAN TRUST
MEETING OF OCTOBER 9, 2007**

The Metro-Miami Action Plan Trust (MMAP) convened a meeting at the Office of MMAP Trust, 19 West Flagler Street, Mezzanine Room #106, on October 9, 2007 at 12:00 Noon, there being present: Chairperson John T. Jones, Jr. and Members: Mr. Arthur J. Barnes, Mr. Tony E. Crapp, Jr., Ms. Veldrin Freeman, Ms. Beverly Kovach, Ms. Greicy Lovin, Mr. Herbert Robinson, Dr. Marzell Smith, and Mr. Daniel A. Wick Jr. (Members Mr. Benedict P. Kuehne and Ms. Marie B. Hyppolite were absent).

ROLL CALL:

Staff members present were: Mr. Milton Vickers, Executive Director; Mr. John Dixon, Deputy Director; Mr. William Simmons, Ms. Joann Hicks, Mr. Jose Gonzalez, Ms. Marlene Blanco, Ms. Melba Gasque and Mr. Anthony Williams; and Deputy Clerk Karen Leonard.

DISCLOSURE OF CONFLICTS OF INTEREST

QUERY FOR EARLY DEPARTURES

MOTION TO SET THE AGENDA:

Chairperson Jones noted the purpose of today's (10/9) meeting was to discuss the performance evaluation of the Executive Director and the organization. He advised Trust members that a performance report was provided by County Manager George Burgess and a number of items needed to be addressed.

Chairperson Jones informed Trust members that an Economic Development Human Services Committee (EDHSC) meeting was held on October 4, 2007 to discuss an amendment to the governing ordinance for MMAP. He noted the Trust recommended that:

- The MMAP Trust consist of 15 members; with a quorum requirement of seven members;
- The current Trust members' terms be reset upon the approval of the ordinance; and
- Present Trust members should be grandfathered in.

Chairperson Jones noted more follow-up meetings could take place concerning those items and he requested the MMAP staff to notify the Trust members. He requested the Trust members to attend those meetings and provide any recommendations deemed necessary.

Chairperson Jones explained the discussion at the EDHSC meeting focused on a plan to move forward and address accountability that was based on the performance report by Mr. Howard Piper, Special Assistant to the County Manager. He noted the Trust would review the brief summarization in order to understand the recommendations. Chairperson Jones noted the EDHSC recommended the Trust no longer be involved with the development of housing. He explained the Trust was authorized by the Board of County Commissioners to seek additional funding sources, and to involve Legislation with the Teen Court and Housing programs when it was deemed that the General Funds would continue to be reduced.

Chairperson Jones noted the EDHSC also discussed the 8% Occupational License Tax fund, which was a dedicated source that the Trust identified to support businesses in the targeted areas; however, the funding percentage rate had not increased nor had it provided sufficient funds. Pursuant to a resolution by the Trust requesting an increase, the Executive Director reported a mid-year adjustment to the Occupational License Taxes was recommended, but not implemented.

Chairperson Jones reviewed page 2 of the memorandum dated October 5, 2007, by County Manager George Burgess, regarding a summary of the MMAP 2007 Performance Report that listed the findings and recommendations.

In reference to recommendation number 2), Chairperson Jones noted the MLK Academy was not run by the School Board. He explained the Trust decided that MMAP would become a service provider since the recommended actions for the school were not handled. He reviewed the additional recommendations and requested input from the Trust members.

Mr. Crapp requested the Executive Director provide input regarding the foregoing report and clarify the findings. He noted the MMAP staff should address questions from the Chair regarding this report.

In reference to recommendation number 1), Mr. Vickers noted this was discussed during an Executive Committee or Trust meeting and if the recommendations related to gap financing of real property development needed to be withdrawn, it would need approval of the Board of County Commissioners. He noted the Surtax dollars allowed MMAP to participate in the two primary areas of development and mortgage financing. The majority of MMAP's revenue was invested in mortgage financing on behalf of the Sailboat Cove and Lafayette Square projects, noted Mr. Vickers.

Mr. Crapp noted these items had been presented to the Trust twice a month and recommendations were generated by the MMAP staff. He reviewed the process for approving recommendations and noted he was opposed to the fact that those items were not forwarded to the County Attorney before being presented to the Trust for approval. Mr. Crapp noted he had asked on many occasions whether the County Attorney reviewed the documents and he felt that the County Attorney should attend every Trust meeting.

Mr. Crapp referred to the MMAP—Summary of Findings and Recommendations on page 4 and noted inquiries were made by the Trust regarding the review process of the County Attorney's Office (CAO) and the items were to be forwarded to the Commission on Ethics (COE).

Mr. Vickers noted Mr. Dixon informed him the recommendations went to both, the CAO and the COE. He also noted an opinion was received from the Ethics before MMAP entered into a contract.

Mr. Crapp noted the need to know whether the items were reviewed by the County Attorney and he questioned inconsistency in the process. He expressed concern and noted the Trust members were volunteers with full-time jobs and the issue of inconsistency in the process involved the MMAP staff. Mr. Crapp noted he felt the Trust members relied on the legal advice from the

County Attorney.

In response to Mr. Crapp's question regarding findings that MMAP had entered into a \$45,000.00 contract with Florida Martin Luther King Jr. Institute for Nonviolence, Mr. Vickers noted it was approved by the County Attorney's Office. Mr. Vickers noted he had discussed the COE's opinion with Mr. Piper, but no discussion was held regarding the County Attorney.

Vice Chairperson Barnes assumed the Chair and noted if the Executive Director had reviewed the Key Findings, an amendment should have been submitted in response.

Mr. Crapp noted records from the CAO verifying those items were reviewed on a certain date, should be on file. He noted when the procedures were not followed it was perceived that the Trust was irresponsible.

Mr. Crapp noted, for the record, that he had not seen an instance that required an item to go before the Trust without being reviewed by the County Attorney, and a case that was not reviewed was an administrative issue because he would not agree to vote on the item.

Mr. Barnes requested the corrective actions discussed, in the absence of the Chair, be added to the response.

Mr. Crapp recommended including in the response language indicating that the Trust specifically requested the item relating to the \$45,000.00 contract with Florida MLK Jr. Institute for Nonviolence be reviewed by the County Attorney. He asked that a copy of the CAO's response to that request also be included.

Chairperson Jones resumed the Chair and reviewed the second item under Key Findings on page 5, regarding the 18 complaints received from MMAP employees.

Mr. Crapp noted he felt it would be inappropriate for the Trust to discuss the employee-related issues.

Discussion ensued among the Trust members regarding the Executive Director's responsibility to ensure proper management and leadership of MMAP operations.

Mr. Vickers explained that several months ago a report was submitted regarding time sheets and the remaining issue pertaining to developing a team building program had been communicated to the Employee Relations Department. He noted a response was submitted before this report and advised he would address it and take corrective action.

Mr. Crapp recommended that Mr. Vickers include a copy of the response in this second response.

Following the discussion, Mr. Barnes noted the Trust had developed a five year strategic plan within the last five years.

Chairperson Jones advised that those recommendations were not indicating MMAP had not addressed those items, but required a response for clarification.

Mr. Crapp noted the report addressed MMAP's structure and composition pertaining to the relationship between staff and the Trust, the process for appointing Trust members, etc.

Chairperson Jones reviewed the Key Findings on page 6 entitled "Securing Additional Funding". He noted under the ordinance governing the MMAP, it had the ability to pursue funding.

In response to Mr. Barnes' question regarding MMAP severing ties with the private MMAP Foundation, Mr. Vickers noted he was unaware of a formal separation; however, there had been no business relationship since his appointment.

Chairperson Jones recommended including a response as a corrective action.

Mr. Crapp noted the issue regarding the relationship with the MMAP Foundation was related to a lack of communication from the MMAP staff that should have explained what took place. He explained the Trust had requested an audit of the MMAP Foundation when a former director requested MMAP to partner with the MMAP Foundation. Subsequently, a report was received from the audit and Trust members decided not to partner with the MMAP Foundation; however, the report indicated MMAP had a relationship with the MMAP Foundation currently operating as a financial realty group. He noted the relationship between the MMAP and the MMAP Foundation terminated before Mr. Vickers was appointed.

Mr. Crapp recommended copies of documents and minutes from previous meetings regarding the foregoing issue be submitted with the response, listing a detailed timeline indicating dates the changes occurred, since the report indicated this issue was recent.

Further discussion ensued among the Trust members regarding the relationship between MMAP and the MMAP Foundation and its function as a separate entity.

Chairperson Jones recommended including a note in the response indicating that the MMAP Foundation was a separate entity.

Chairperson Jones reviewed the recommendations in the report regarding the Miami-Dade Community Foundation from County legislation.

Following discussion, Mr. Vickers advised the MMAP ordinance referred to the Miami-Dade Community Foundation (MDCF). Mr. Vickers noted the Draft Ordinance, by Commissioner Edmonson, reflected removal of that item from this ordinance; he felt an ordinance amendment was needed in order to remove the language.

Chairperson Jones read the Key Findings and recommendation listed under "Adherence to County Procurement Rules on page 6.

Mr. Vickers noted the foregoing item was related to grants awarded by MMAP to various agencies and would fall under the County's procurement policy. He noted the MMAP staff was developing a system to address this issue and would bring back a report to the Trust.

Mr. Vickers agreed with Mr. Barnes' comment that a grant was not considered procurement by

County regulations. He noted MMAP needed to ensure those grants were identified and addressed with a corrective action for contractual services and were sent through the procurement process.

Following an oral presentation of the recommendations by Chairperson Jones, Mr. Crapp noted the findings regarding the Carrie P. Meek Foundation were related to a collaborative agreement with MMAP that was voted by the Trust. He noted the related key findings indicated there was an application for a grant. Mr. Crapp noted he understood the collaborative agreement was an initiative providing services in needed areas of the community.

In response to Mr. Crapp's question as to whether the collaborative agreement was submitted to the County Attorney, Chairperson Jones noted the County Attorney assisted with developing the agreement.

Mr. Simmons noted the foregoing agreement was negotiated with a staff member from the Carrie P. Meek Foundation, the Trust and the County Attorney. He noted the agreement with Teen Court could have procurement issues because of another entity's ability to provide the civic training services. Mr. Simmons noted the agreement was approved for legal sufficiency by the Office of the County Attorney.

Discussion ensued among the Trust members regarding County procedures and the need for the County Attorney to inform the Trust of any procurement issues.

Mr. Simmons advised Trust members contract agreements were submitted to the County Attorney for review for legal sufficiency, but the initial issue of the procurement process was related to multiple entities being able to provide the same service which required a Request for Quotations (RFQ), or a formal Request for Proposals (RFP). He noted the MMAP staff was responsible for making the specific request from the County Attorney.

Further discussion ensued among the Trust members regarding the County's procedures for procurement and the MMAP staff's ability to identify the County's procurement policies.

Mr. Crapp reiterated that Trust members were not responsible for determining the requirements for specific items; however, the issues were a reflection of the Trust.

Chairperson Jones reviewed the key findings and recommendations listed under the section entitled, "Homeownership Assistance Program", on page 7.

Mr. Vickers noted the MMAP staff had prepared various recommendations, and the record keeping issue was addressed with the MMAP housing and financing and the County's accounting system issues. Mr. Vickers reported the MMAP staff had been working with the Director of the County's Finance Department. He noted he felt those areas were sufficiently addressed, but it was recommended that the back end process in closing loans be turned over to Miami Dade County Housing Authority. Mr. Vickers noted the MMAP staff agreed with this proposal because the loans could be for a 30 year period and MMAP would not have the capacity to monitor.

Chairperson Jones noted Mr. Vickers' comments should be detailed in the response with respect

to the foregoing recommendations.

Hearing no further comments or questions, Chairperson Jones read the key findings and recommendations, on page 8, under the section entitled "One-time \$1 Million Lottery.

Mr. Vickers agreed the foregoing item was a one time opportunity that went before the board of County Commissioners to address. He noted MMAP's policy had remained 6%, but when the percentage rate increased, it was brought back to the Board of County Commissioners for an increase. He noted the MMAP staff would respond to this recommendation.

Ms. Lovin requested the response indicate that the beneficiaries of the 75% lottery housing award, issued by MMAP, were in the lowest income category.

Chairperson Jones recommended including, in the response, the history of low interest rates that were offered to homeowners and the lack of assistance in those communities that prompted the MMAP Trust to pursue dedicated sources in Surtax dollars in an effort to increase homeownership within Miami Dade County.

Hearing no further comments or questions regarding this matter, Chairperson Jones read the key findings and recommendations on page 9, under the section entitled "Proposed Homeownership Assistance Program for Teachers".

Chairperson Jones noted he felt that a citizen's point of view of the number of MMAP's accomplishments with little resources should be documented in the response since it was recommended that more services be provided with the same 8% Surtax dollars.

In response to Mr. Vickers' comment that the foregoing key findings needed to indicate that the maximum loan amount of \$25,000.00 was forgivable after ten (10) years rather than 20, Chairperson Jones recommended including that correction in the response.

Hearing no further comments or questions regarding this matter, Chairperson Jones read the key findings and recommendations on page 9, under the heading "Construction Financing/MMAP as a Financier to Developers".

Chairperson Jones noted the recommendations appeared to suggest that MMAP no longer be involved in real property development.

Discussion ensued among the Trust members regarding MMAP's success in the housing assistance program, despite limited resources and challenges within the communities, including the highest crime and unemployment rates in the County.

Chairperson Jones questioned why the MMAP staff had not addressed the foregoing key findings indicating that MMAP was not successful in the housing assistance program.

Discussion ensued among the Trust members regarding the extreme networking measures taken by the Trust in order to accomplish MMAP's mission.

Following the discussion, Chairperson Jones recommended the response include a

recommendation by the Trust for an increase in funding from the Miami Dade Housing Authority Surtax to expand the housing program countywide, in line with the program's proven success.

In reference to the key findings regarding the ordinance creating the Trust (06-170, on page 10, Mr. Vickers noted a copy was provided to the Trust members in a prior meeting as an informational item. He explained that the County passed the ordinance regarding the use of surtax dollars for development projects. Mr. Vickers noted at that time, a Request for Proposal was unnecessary because the ordinance had been approved; however, the MMAP staff was prepared to follow this ordinance in the future.

Hearing no further comments or questions regarding this issue, Chairperson Jones read the key findings and recommendations under the heading "Teen Court" on page 10.

Discussion ensued among the Trust members regarding the reasons MMAP initiated collaborative efforts with the Miami Dade Police Department to implement the Teen Court program, which related to a large number of minority students revolving through the criminal justice system.

Chairperson Jones concurred with Mr. Robinson that the response should include a notation indicating the Trust's opposition to the recommendation that the program be turned over to another entity.

Following the reading of the final recommendations on page 10, Chairperson Jones recommended indicating in the response that those recommendations, as well as other tasks, were already carried out by MMAP.

In response to Ms. Lovin's question regarding the procedures in making those recommendations, Mr. Dixon noted Mr. Piper and County staff interviewed the MMAP staff to receive an overview of the program in writing etc. Mr. Dixon advised that information was used to make the recommendations.

Ms. Lovin expressed concern regarding 80% of MMAP's staff was new employees who were unaware of the history of MMAP and its procedures. She noted the need for the Executive Director to ensure inquiries were properly addressed. She noted over the years the Trust had made an effort to protect the standard of MMAP's performance and its mission statement. Ms. Lovin emphasized many of those recommendations in the key findings should have been addressed prior to this meeting by the MMAP staff.

Ms. Lovin noted in the past the Trust had ordered audits in order to ensure proper procedures and to establish and maintain those pilot programs that included the Teen Court and the Housing Assistance Program which had succeeded 10 years.

Regarding the key findings from review of the cost for Teen Court, Mr. Barnes noted the need to enroll more youth in the Teen Court program, considering the County's size. He noted the report also indicated the need to lower the cost of the program.

Ms. Lovin noted the issues were related to the Trust and MMAP staff to work with the State Attorney's office in streamlining the number of youth entering the Teen Court program.

Hearing no further comments or questions regarding this issue, Chairperson Jones read the key findings and recommendations under the section entitled "Economic Development" on pages 11 and 12.

Mr. Crapp read the last key finding listed under the foregoing section into the record and noted this summarized MMAP's position. He noted the concept was proposed by Dr. Albert E. Smith, who was president of Florida Memorial University (FMU) at that time during MMAP's collaborative effort to work with FMU.

Discussion ensued among the Trust members regarding the MMAP partnership with FMU Mobile Economic Development Unit and that MMAP could not be held responsible for the areas that were visited by the FMU mobile unit.

Further discussion ensued among the Trust members regarding the intent of the foregoing report to critically look at MMAP and the need for the MMAP staff to emphasize MMAP's collaborative efforts with several entities in order to implement the programs.

Ms. Kovach expressed concern that the report appeared to indicate the writer was not supportive of the MMAP Trust.

Mr. Barnes noted the report regarding FMU questioned the number of students served, and pointed out that Dr. Mann provided a monthly report identifying individuals served each month.

Following further discussion, Mr. Barnes noted the County Attorney had indicated MMAP could use those surcharge funds to support the FMU and Entrepreneurial Center. He noted the Trust moved on this item with recommendations by the MMAP staff and the County Attorney.

Discussion ensued among Trust members regarding the fact that the County Attorney had reviewed documentation on the FMU item for many years and the recommendations in the report were inappropriate because MMAP had addressed many of those items.

Further discussion ensued among the Trust members regarding the MMAP's contribution of \$30,000 to support the FMU economic development unit to become mobile and to operate an outreach program.

Mr. Barnes pointed out that the key findings did not note that in addition to MMAP, Miami Dade County was recognized by the NACO award.

Hearing no further comments or questions regarding this matter, Chairperson Jones read the key findings and recommendations under the heading "Martin Luther King Leadership Academy (MLK)" on page 13.

Mr. Crapp noted the foregoing key findings failed to report that despite the MLK Academy being an alternative school for at-risk youth, it received an "A" rating; however, the report did note the conditions at the site had serious safety concerns. He noted representatives from the School

Board visited the MLK Academy frequently and would have closed the facility had there been safety issues. Mr. Crapp noted the report did not indicate the Trust requested the MMAP staff to send a document to Human Services requesting authorization to use another vacant facility, which was denied by the County.

Chairperson Jones recommended including Mr. Crapp's comments in the response to this report.

Further discussion ensued among the Trust members regarding the efforts made by the MMAP to find an appropriate facility for the MLK Academy.

Chairperson Jones recommended including in the response the fact that the School Board had implemented a process, similar to that used by MLK Academy, throughout the school system. He agreed that the foregoing items were not reported fairly and noted MMAP had worked with limited resources to serve the community that still needed help and that conditions of the community were deplorable.

In response to Chairperson Jones' question regarding the length of time needed to prepare a response to the MMAP—Summary of Findings and Recommendations, Mr. Vickers noted the MMAP staff had begun the process and he hoped to provide accurate documents requested by the Trust. He requested the Trust to allow the MMAP staff until October 19, 2007 to complete the response.

Chairperson Jones directed Mr. Vickers to ensure a copy of the documented response was forwarded to the Board of County Commissioners, the Mayor, the County Manager, and the general public, following review by the Trust. He noted he felt the general public had not been given a clear picture of the mission of MMAP.

Ms. Freemon expressed concern that the report appeared as if several documents were forwarded without the Trust's approval or a different course of action was taken after a directive was issued.

Chairperson Jones suggested the Trust present a community forum and assume the role of advocacy in order to educate and inform the community. He noted he felt the majority of people in the community felt the assistance from MMAP was the only fair process available.

Chairperson Jones recommended including all the comments from today's (10/9) meeting to be included in the response.

Ms. Lovin noted questions regarding the response should be referred back to today's (10/9) minutes and forwarded to the Trust for review.

Additionally, Mr. Robinson advised the MMAP staff to contact the Trust members to provide input if there were any questions or concerns in order to ensure the documented response was accurate and clear to those who read it.

In response to Dr. Smith's comment regarding the importance of the educational component in the report that was not discussed, Chairperson Jones noted the information needed to be provided in order to complete the documented response. He suggested Dr. Smith document those issues

and provide the information to the MMAP staff in order to be included in the response.

Mr. Robinson noted if the items were related to the report and Dr. Smith wanted to clarify an issue regarding the school, he needed to ensure that the information was provided.

In terms of information, Ms. Freemon reiterated that the MMAP staff had members who had been employed over five years and could have assisted in providing historical information. She further noted that she felt the intent was to eliminate the Trust because of its aggressiveness. Ms. Freemon expressed concern regarding the loyalty of the MMAP staff and the inconsistency in following directives given by the Trust.

Mr. Crapp noted it was important to provide thorough information to avoid a disservice to the Trust. He noted several of the foregoing items had been addressed by the Trust and a course of action was taken to void those issues that were reflected in the report. He noted if Mr. Piper had received the information that was discussed at today's (10/9) meeting; certain segments in the report would have been different.

Ms. Lovin noted that she was aware the MMAP staff worked diligently to address issues in order to accomplish many tasks countywide, including the challenges of working within the boundaries of the County's policies. She noted she felt the issue was related to the lack of marketing, which was the purpose of recently hiring the marketing staff. Ms. Lovin noted the community meetings would continue in an attempt to address every segment of this community without discrimination. She noted the importance of the unity between the MMAP staff and the Trust having the same focus.

Ms. Lovin noted she wanted to continue working together and supporting the MMAP staff and emphasized the need to have meetings on the retreats, discussions between the Trust and the MMAP staff. She noted the need for public forums to create one voice, which she stated she felt had become fragmented, and consequently, the issues of the Black community would continue and would not change unless this organization comes together or another entity. Ms. Lovin stated she wanted this message to be sent from the MMAP staff because she didn't want to hear complaints from community members that the MMAP staff indicated that the Trust had not been assisting. She noted she was asking that there be no negative talk from the community regarding the MMAP staff or the Trust until this issue was settled and moved forward a resolution with one voice.

Mr. Vickers noted that the MMAP staff would draft a response and forward it to Trust members by email. He noted that a copy would be hand-delivered to Dr. Smith, and if the Trust had some input regarding the prior responses he asked that the feedback be emailed, or provided with a phone call.

Chairperson Jones requested the Executive Director to notify the Trust members of the next Sunshine meeting and noted he hoped to have the response prepared before that meeting in order to make a presentation.

Discussion ensued among Trust members regarding the terms used to describe the MMAP Trust in a meeting with Commissioner Jordan, as she read the foregoing report and referred to the Trust members as renegades.

Chairperson Jones noted a memorandum by the County Manager stated that during the Sunshine meeting held on October 3, 2007 by the Economic Development Human Services Committee (EDHSC), an ordinance amending the County code related to the MMAP was discussed. He noted Vice Chairwoman Barbara Jordan stated she had received a copy of the report prepared by Mr. Howard Piper, Special Assistant for Performance Management and Assessment on the MMAP. He read the memorandum stating Mr. Piper had only shared the preliminary report with Senior Advisor Cynthia Curry, the MMAP Executive Director, the Department of Procurement Management (DPM) Director and the County Manager.

Following the reading of the County Manager's memorandum, Chairperson Jones stated that the preliminary report had not been released to the Trust and feedback of the reports were collected from all the foregoing parties except the MMAP Executive Director. Additionally, this preliminary report had been released prematurely and a full report would be submitted by Mr. Piper and forwarded to the Mayor and the Trust following a review by the County Manager, he noted.

Mr. Crapp requested to review the memorandum from the Executive Director in order to provide him an opportunity to explain.

Mr. Robinson requested that the Trust discuss how to respond to Commissioner Jordan's comments and expressed concern with being referred to as renegade.

Mr. Barnes noted, for the record, that he emailed Commissioner Jordan regarding her comment, stating he felt it was a slanderous remark and requested a public apology. He emphasized the amount of time he had invested volunteering to work with the Trust.

In response to Chairperson Jones' question regarding the manner in which the Trust would respond to Commissioner Jordan's comment, the Trust members agreed to respond as a Board with a unified statement.

Mr. Crapp noted the importance of allowing the Executive Director to explain the circumstances by which Commissioner Jordan received the report.

Mr. Vickers read his memorandum, dated October 3, 2007, addressed to the County Manager, the Chairman and members of the Board of County Commissioners, and Chairperson Jones and Trust members in response to the memorandum from the County Manager.

Discussion ensued among the Trust members regarding Mr. Vickers' memorandums and concerns that the report was prematurely distributed.

In response to Mr. Wick's question regarding who Mr. Vickers reported to, Mr. Vickers noted that the report was a public record and anyone could request to see it.

Mr. Crapp concurred with Mr. Vickers' notation in the memorandum and a document that was emailed would become public record, which anyone could request. He opposed the fact that the document was supposed to be collected from all parties if it was emailed. Mr. Crapp pointed out that the document was a performance report rather than an audit.

Mr. Crapp pointed out that Mr. Vickers was asked if he sent the report and he responded he had not. He further noted the importance of the Trust member's ability to trust the MMAP staff to bring accurate information after being properly reviewed. Mr. Crapp noted the need to see some improvement in administration and suggested the MMAP staff dedicate a 90-day period toward improving the operations of the MMAP organization. He noted he hoped he would not hear of another incident in the future.

Mr. Barnes expressed concern regarding the foregoing issue and noted the Trust had a commitment to the community and he valued the time invested in the MMAP organization.

Extensive discussion ensued among the Trust members regarding the loyalty and honesty that was needed from the Executive Director as well as the MMAP staff.

Following the discussion, Mr. Vickers noted he had been loyal to the Trust, despite the appearance. He admitted making some decisions that were inappropriate, and the uncomfortable challenges, but he assured the Trust of his loyalty. Mr. Vickers reiterated his support towards the Trust and individual members and that his intent was without compromise. He noted he wanted to work with the Trust and he pledged to perform good leadership over the MMAP staff and address those issues. He vowed he would make an effort to regain the trust of the MMAP Trust.

It was moved by Mr. Crapp that any item voted upon by this Trust should be reviewed by the County Attorney's Office for legal sufficiency and adherence to the County rules and regulations. This motion was seconded by Mr. Barnes, and upon being put to vote, passed unanimously by those members present.

It was moved by Mr. Crapp that Chairperson Jones should write a letter on behalf of the Trust to the County Attorney, requesting a representative to attend every Trust meeting, which was the process for similar County Boards. This motion was seconded by Ms. Lovin, and upon being put to vote, passed unanimously by those members present.

Mr. Simmons noted the issue of not having a County Attorney present at every Trust meeting had been discussed with Assistant County Attorney Shannon Summerset, and was related to her having conflicting meetings.

In response to Mr. Simmons' question as to whether the letter should request a designee from the County Attorney's office, Mr. Crapp agreed and noted a representative was needed from the County Attorney's office at the Trust meetings and a review of the items presented by Trust's items. He reiterated it was a disservice to the Trust and the responsibility to provide legal advice should come from the County. Mr. Crapp noted he understood if the Assistant County Attorney could not attend the Trust meeting the agenda package would still be reviewed.

In response to Ms. Freemon's question regarding a letter received by Dr. Mann, which indicated that MMAP would not be providing funding to the Florida Memorial University Entrepreneurial Institute, Chairperson Jones noted this item had to be discussed at a full Trust meeting.

In response to Mr. Crapp's question regarding whether the Trust could invite Commissioner Jordan to attend the Trust meeting, Chairperson Jones noted he would write a letter to

Commissioner Jordan addressing the issues in her statement and would include an invitation to attend the next Trust meeting on October 17, 2007.

ADJOURNMENT

There being no further business to come before the Trust, the meeting was adjourned at 2:34 p.m.

John T. Jones, Jr., Chairperson
Metro Miami Action Plan Trust

Jordan to attend the Trust meeting, Chairperson Jones noted he would write a letter to Commissioner Jordan addressing the issues in her statement and would include an invitation to attend the next Trust meeting on October 17, 2007.

ADJOURNMENT

There being no further business to come before the Trust, the meeting was adjourned at 2:34 p.m.

John T. Jones, Jr., Chairperson
Metro Miami Action Plan Trust



METRO-MIAMI ACTION PLAN TRUST

MEETING MINUTES

OCTOBER 17 2007

**OFFICIAL MINUTES
METRO-MIAMI ACTION PLAN TRUST
MEETING OF OCTOBER 17, 2007**

The Metro-Miami Action Plan Trust (MMAP) convened a meeting at the Office of MMAP Trust Board Room, 19 West Flagler Street, Mezzanine Room #106, on October 17, 2007 at 12:00 Noon, there being present: Chairperson John T. Jones, and Members: Mr. Arthur J. Barnes, and Ms. Marie B. Hyppolite, Mr. Herbert Robinson (Member: Mr. Tony E. Crapp, Jr. was late; Members: Ms. Beverly Kovach, Ms. Veldrin Freemon, Mr. Kuehne P. Benedict, Dr. Marzell Smith, Mr. Daniel A. Wick, Jr. and Ms. Greicy Lovin were absent).

ROLL CALL:

Staff members present were: Mr. Milton Vickers, Executive Director; Mr. John Dixon MMAP Trust Deputy Director; Mr. William Simmons, Ms. Joann Hicks, Mr. Joey Walker; and Deputy Clerk Karen Leonard.

Also present were Reverend Dr. R. Joaquin Willis, President of Collective Banking Group, and Mr. Bill Diggs, Executive Director of the Miami Dade Chamber of Commerce

MOTION TO SET THE AGENDA:

Chairperson Jones noted the Florida LLC update would be added to the agenda as Agenda Item 4B and the following reports would be placed under the Committee Information Items: MLK Academy Teen Court Transition; MLK Academy and the School Sign report. Chairperson Jones noted the report on the County Attorney's opinion regarding the use of Occupational Surtax Dollars would be added as Agenda Item 5.A and Florida Financial report would be added as Agenda Item III.A.7.

DISCLOSURE OF CONFLICTS OF INTEREST

QUERY FOR EARLY DEPARTURES

MOTION TO SET THE AGENDA:

- I. Trust Action Items**
 - A. Committee Action Items**
 - 1. Housing**
 - A. Restructuring MMAP HAP Program**
 - 2. Education**
 - A. MLK Academy Advertising**
 - 3. Criminal Justice**
 - 4. Community and Economic Development**
 - A. Economic Development Strategic Plan (Draft)**

Chairperson Jones advised the Trust members the intent of this discussion was to provide the Economic Development Strategic plan that was requested by the County. He noted the prior

discussion was regarding an amendment to legislation that would add retention and expansion of businesses in order to render services and use those funds; however, the Trust requested an opinion from the County Attorney's office. Chairperson Jones noted three (3) items involved the Miami Dade Chamber of Commerce and the Florida Memorial University Economic Development Mobile Unit and Entrepreneur Institute for Nonviolence, and the Collective Banking Group.

Mr. Bill Diggs, President/CEO, Miami-Dade Chamber of Commerce (MDCC) appeared before the Trust to provide a brief overview of MDCC's partnership with MMAP that provided services to African American entrepreneurs within the Miami Dade community. Mr. Diggs explained that last year MDCC was awarded a \$75,000.00 grant for each quarter to develop programs and services to grow and maintain businesses in the community. He noted quarterly reports were submitted along with the financial records and audits that were updated thoroughly. Mr. Diggs noted the success of the MDCC program and the media had reported the growth in the services provided.

Mr. Diggs noted MMAP had entered into another year of partnership with MDCC because of its success; however, he expressed concern regarding the issue of not having access to those dollars held in a form of an escrow account in a County department. He noted the programs were run efficiently and he explained the process required the program to be reimbursed during operation.

Mr. Diggs advised the Trust that the MDCC had become dependent on MMAP's program and the growth was visible. He shared the success of client that had a net revenue growth of approximately \$4 million and the largest personnel placement service for truckers in the country. He contributed the success of the program from the grant and partnership with MMAP and other programs that assisted in writing the business plans for the clients. Mr. Diggs emphasized the importance to continue MMAP services in order for MDCC's program to maintain low membership fees.

In terms of the strategic plan, Mr. Crapp noted that he felt the collaborative efforts between MMAP and community organizations were in line with the County regulations and were needed. He suggested that each organization be examined to ensure the activities were consistent with the Florida State statutes. Mr. Crapp spoke in opposition of supporting a plan that did not include MMAP's current collaborative partners: MDCC, Collective Banking Group (CBG), and specifically Florida Memorial Entrepreneur Institute (FMEI) for Nonviolence which honored MMAP's former Chairperson, Dr. Marty Pinkston.

Mr. Crapp spoke in opposition of how the strategic plan was structured and written by the MMAP staff. He noted the plan did not address the needs of the community because insufficient funds could not achieve the needed goals in a county as large as Miami Dade. Mr. Crapp noted he disagreed to approve the plan and the monies should sit in escrow until the activities were sorted out and determined to be consistent with the State statute, or propose an amendment in order to continue those collaborative efforts. Mr. Crapp expressed concern regarding the CBG, MDCC, and FMEI for Nonviolence if MMAP moved forward without them being included in the plan.

Mr. Barnes noted the Trust had determined the strategic plan needed some modifications. He noted he was dismayed to see his recommendations were not included. Mr. Barnes concurred with Mr. Crapp noting he was not in favor of the drafted strategic plan. He noted alliances took time to build and the community needed the services of those organizations.

Mr. Vickers noted the MMAP staff considered the recommendations of the Executive Committee and that the rearranged prioritized goals would be presented to the Trust in that agenda as a Walk-In Item packet. He noted the MMAP staff would move forward; but needed directives from the Trust.

Mr. Barnes noted the MMAP strategic plan was supposed to be presented at the Trust's Social and Economic Development Council (SEDC) Committee meeting before being forwarded to the Miami-Dade County Board of County Commissioners; however, the meeting was postponed and provided more time to make changes.

Mr. Vickers noted the changes to the strategic plan would be based on Mr. Crapp's request to have the County Attorney's office review individual contracts to determine its compliance with the State statute. He noted he wanted to implement this course of action before an adjustment was made to the plan.

Rev. R. Joaquin Willis, President of CBG appeared before the Trust and noted he had recently learned about the State legislation requirements. He clarified MMAP was to provide support to organizations like CBG regarding marketing, and to uphold the initiative of the community which was related to economic development.

Rev. Willis expressed concern regarding the politics in Miami Dade and the stumbling blocks that were put before the African American community. He spoke of the conditions of the economic development within the community to be tragic and had the highest incidents of HIV Aids and unemployment. Rev. Willis noted the banks in the community should be held accountable to reinvest in that community. He commended MMAP for its support and noted that CBG had progressed in the development of real property and could impact the political arena.

Rev. Willis noted another issue was whether MMAP had received the same level of treatment as the Beacon Council. He suggested a collaborative effort be established to address this matter. Rev. Willis noted he viewed CBG and MMAP as a partnership and listed MMAP as a strategic partner. He provided a copy of the "CBG Chronicle" newsletter. Rev. Willis noted that he hoped the legislation issue would not end MMAP's relationship. He requested the Executive Director to provide feedback following a review of the legislation; but he would not compromise the integrity of CBG and its mission. Rev. Willis noted the community needed MMAP to be an agent that would impose needed changes rather than a marketing owner.

Rev. Willis suggested if the City or the County did not value MMAP enough to provide more funding, MMAP needed to alter its incorporated status, change the Board structure and join CBG. He noted the banks were asked to be accountable with CBG's funds which he felt was the same request of MMAP. Rev. Willis noted the color line was related to money (green) rather than just a racial issue and he was holding the other 67 churches that participated in CBG

accountable to stand for economical justice.

Mr. Charles Cutler, a resident of Miami Dade and a member of the Veterans Employment Transition Services appeared before the Trust and concurred with Rev. Willis that Miami Dade County had a team of strong minds. He spoke in opposition of compromise because communities were suffering, and there was a need for professional support to raise the level of services and to address State legislation changes. Mr. Cutler expressed concern regarding the suffering of economic devastation and noted he felt it was time for the City/County leaders to support the needs of the communities.

Chairperson Jones concurred with the majority of comments, and noted that government needed to fulfill its responsibility. He noted the first course of action should be to move forward and support the programming that this Trust worked hard to put together which impacted MMAP's mission to reduce disparities.

Chairperson Jones recommended that a prioritized list of collaborative partnerships that had a positive impact in the community be included in the strategic plan as well as the request to change to legislation. He noted the Trust worked hard in an attempt to amend the legislation last year, but it was terminated in the process. Chairperson Jones noted political leadership needed to be addressed concerning the needs of the community and the necessary course of action. Subsequently, if the Trust moved forward regarding the strategic plan and it was not approved by the County, the funds would stay in escrow account and leadership would be responsible to make changes.

Rev. Willis requested to look at the proposed amendment for the State legislation that was created to determine whether it should be readdressed

Chairperson Jones concurred with Rev. Willis regarding the next course of action and noted support was provided by the political leadership in taking the amendment back through the process. He noted the community needed to be aware the Trust was comprised of citizen volunteers who worked hard support the community.

Rev. Willis noted that the CBG was involved with the 79th Street Corridor Initiative and he invited MMAP to be a collaborative partner. He noted he would like to keep the doors open to MMAP and provide a financial report with or without funding coming from MMAP. Rev. Willis noted that CBG currently had 67 churches involved and the majority was stationed in Miami Dade County. He noted that he could make recommendations based on the direction from the Trust and information that lined up with the needs of the community.

Chairperson Jones stated that MMAP would support those initiatives of this community. He noted that MMAP had always accomplished a lot with little resources and had moved more legislation than other community based organizations in the State of Florida. Chairperson Jones noted that teamwork and community support was needed in order to focus on the issues, determine a course of action and identify the entity that would carry it out.

Mr. Crapp reiterated he would only support a strategic plan that included four (4) goals and the

continued relationship with MMAP's collaborative partners as well as the proposed amendment to the State statute. Mr. Crapp noted MMAP had established a relationship with three (3) major community based organizations that included: CBG; Florida Memorial University and MDCC that needed to continue to grow in order to ensure focus on the mission statement.

Mr. Barnes agreed with Mr. Crapp and noted that due to limited funds, in his draft of the strategic plan he questioned how MMAP would accomplish 10 goals with \$350,000.

Mr. Barnes recommended that the first goal should be to amend Florida State legislation and request more funding.

Discussion ensued among the Trust members regarding other similar entities like the Beacon Council and the County allocation of funds.

Chairperson Jones agreed with the recommendations and noted if other items not listed became a priority, the MMAP Trust would request additional funds from the Occupational License Taxes.

Mr. Diggs noted the importance to realize that the businesses involved with the MDCC had requested assistance from the County in an attempt to maintain operation; however, funds were not granted. He noted MDCC's business relationship with the Beacon Council and its challenges in obtaining support. Mr. Diggs stated he felt that MDCC's success was based on the funds raised by the organization. He noted the importance of continuing MDCC's partnership with MMAP in the strategic plan. He requested some feedback to ensure the funds would be granted because MDCC needed the \$75,000 to continue MDCC programs.

Discussion ensued among the Trust members and representatives of the MDCC and CBG regarding the status of their operations and the collaborative effort that was needed.

Following the discussion, Chairperson Jones noted he would ensure those organizations would receive the information regarding MMAP's strategic plan and priorities.

Mr. Barnes noted Florida Memorial University (FMU) had been funded by MMAP for several years and had inquired about MMAP's support. He noted the Trust needed to make a decision which could not be determined today due to the lack of a quorum.

Mr. Barnes recommended that MMAP continue to support FMU since it supported community businesses of any size with technical assistance and other related technological support

Chairperson Jones noted the MMAP staff should move forward with the strategic plan based on those priorities including the collaborative partners and present those items to the Miami-Dade County Board of County Commissioners' Economic Development and Human Services Committee (EDHSC) and the Board of County Commissioners. He explained that the Board of County Commissioners would deem which recommendations would be appropriate with the State legislation.

Chairperson Jones noted the Trust requested a legal opinion regarding whether the collaborative

partners missions lined up with the County regulations. He noted that the response from the County Attorney did not address that the issue and he questioned whether the request by the MMAP staff was submitted in the right manner.

Chairperson Jones recommended that another opinion be requested from the County Attorney based on the collaborative partners and prioritized in line with the legislation.

Mr. Barnes noted for clarification that the three (3) collaborative partners were as follows: Collective Banking Group; Miami Dade Chamber of Commerce; Florida Memorial University; and the first goal would be to address the legislation.

Additionally, Chairperson Jones noted other items that were deemed to be a priority in the strategic plan should be submitted as a request for an increase of dedicated funds from the Occupational License Taxes.

Mr. Vickers noted the MMAP staff would create a draft of the strategic plan based on today's (10/17) discussion.

In response to Mr. Vickers' request to have the strategic plan draft reviewed, Chairperson Jones advised him to invite the Chairpersons of the EDHSC, the Trust's Legislative, and the Budget committees for the review. He also noted the Trust would arrange a special meeting to review the final copy of the strategic plan before it was forwarded to the Social and Economic Development Council (SEDC) Committee in November 2007.

Mr. Vickers noted the final draft of the strategic plan would be emailed to the Trust members next week in order to receive some feedback.

Chairperson Jones noted the Trust would not be able to take a vote on the action items due to a lack of quorum. He noted the Trust members needed to be diligent in communicating with their individual district Commissioners.

In response to Mr. Crapp's inquiry regarding the source of funding for the Martin Luther King (MLK) Academy advertising item, Mr. Vickers noted that funding came from General Revenue Funds, but the Trust deemed the item would be based on the discretion of the Executive Director because the cost was under \$2,500. He noted the MMAP staff would move forward to purchase on the item that required \$1,500.

Mr. Barnes requested the MMAP Executive Director to provide a status on the response to the County Manager's summary of the MMAP 2007 Performance Report that was due on October 19, 2007.

Chairperson Jones noted an email of the drafted response should be sent to the Trust members in order for the Executive Director to receive some feedback regarding any modifications. He noted that once the document was completed a special meeting would be held to finalize the response and to move forward.

Discussion ensued among the Trust members regarding the need to raise the level of knowledge for the MMAP staff regarding MMAP's history as well as individuals who inquire.

B. Florida Memorial Update

Mr. Robinson informed the Trust members that he met with a lobbyist in Washington, DC regarding Florida Memorial University (FMU) and the request for additional monies through the EDHSC and EDA (please spell-out acronym first usage.) He noted the lobbyist suggested that the MMAP staff send information regarding the foregoing item. Mr. Robinson noted he had prepared the information package and a letter for Chairperson Jones to sign to be mailed. He noted the lobbyist would work on behalf of FMU and MMAP since MMAP needed a lobbyist in Washington, DC.

Mr. Robinson advised the Trust he had discussed with United States Representative Kendrick Meeks' Chief of Staff, District 17, MMAP's intentions and he would be sending a package as well.

Chairperson Jones noted he had been communicating with a representative of the National Real Estate Board located in Washington, DC and a meeting would be scheduled and the SEDC Committee members would be invited in order identify other collaborative partners regarding housing.

Mr. Vickers advised the Trust members of the passing of Ms. Kovach's husband and the information would be forwarded to the members by email.

Chairperson Jones expressed his condolences regarding Ms. Kovach and noted her dedication to the MMAP as well as her employer, Commerce Bank that was one of the best corporate supporters of MMAP. He noted those were the type of collaborative partners MMAP needed to reduce the disparities in the communities.

In response to Mr. Barnes' question regarding the status of the letter addressed to Miami-Dade County Commissioner Barbara Jordan, Chairperson Jones noted he had received a response letter stating she could not attend this meeting; however, the MMAP staff needed to contact her Chief of Staff, Mr. Andre T. Ragin in order to schedule a meeting by November 7, 2007.

Chairperson Jones noted the Trust meeting for November had been rescheduled for November 14, 2007 due to the holiday. He advised the Trust members to prepare to attend a special meeting before the Trust's Executive Meeting that would be held on November 7, 2007 in order to be within the timeline and to present the foregoing item before the Board of County Commissioners.

In response to Mr. Barnes' inquiry regarding the letter to be sent to Dr. Phillip H. Mann concerning MMAP's support of FMU, Chairperson Jones noted the letter would advise Dr. Mann to contact FMU's Miami-Dade County District Commissioner to express concerns regarding the importance of moving forward on this initiative.

Mr. Vickers noted the MMAP staff would invite the FMU, CBG and MDCC representatives to

the meeting to be held on October 19, 2007 to develop the strategic plan. He noted the Florida MLK Institute of Nonviolence would also be advised to contact its District Commissioner.

In response to Mr. Crapp's question regarding the development of the strategic plan, Mr. Vickers noted he wanted to ensure that MMAP quoted the scope of services that was agreed on and to receive input from each collaborative partner. He noted in terms of a collaborative effort with those partners, he wanted to connect those items to MMAP's proposed strategic plan as well as their mission statements that reflected similar goals like MMAP.

Chairperson Jones noted MMAP should have the majority of that information except the results from the impact of the provided services and each partner should submit that information in a written document. He requested the Executive Director to start putting the strategic plan together before the scheduled meeting.

Mr. Vickers noted the MMAP staff would begin to draft the proposed strategic plan, but he wanted to meet with all parties involved as a collective effort.

Chairperson Jones advised the Trust that the month of January would conclude when the County would gather its legislative initiatives to be forwarded to Tallahassee. He noted the Trust needed to prepare to identify a meeting date with the Dade Delegation by February 2008 in order to convey some input regarding Legislative initiatives.

Discussion ensued between Chairperson Jones and Mr. Vickers regarding the office of the Dade Delegation and its removal from the County's budget.

Chairperson Jones advised the MMAP Executive Director to go through the Board of County Commissioners, or the Office of the Mayor regarding the Dade Delegation.

5. Legislative

6. Budget

B. Additional Action items

II. Executive Director's Action Items

III. Trust Information Items

A. Committee Information Items

1. Housing

2. Education

3. Criminal Justice

4. Community and Economic Development

5. Legislative

6. Budget

7. Florida Financial LLC.

ADDITIONAL WALK-IN ITEMS:

1. Criminal Justice Monthly Report
2. MLK Academy Monthly Report
3. MLK Academy School Location Sign
4. MLK Academy – Teen Court Transition
5. County Attorney Opinion Re: Use of Surtax funds

Chairperson Jones read the (memorandum dated June 9, 1994 from the Miami Dade County Attorney Robert Ginsburg to Nic Walker, Beacon Council on page 12 under the section of the Walk-In Items on the Agenda. He recommended that the Trust members take time to review the memorandum, and convey it to others. Subsequently, this was the reason a historical review was needed and new employees needed to be aware of MMAP's history.

6. Florida Financial, LLC Payment Difficulties
7. Economic Development Strategic Plan Draft with Proposed Changes

ADJOURNMENT

There being no further business to come before the Trust, the meeting adjourned at 1:24 p.m.

John T. Jones, Jr., Chairperson
Metro Miami Action Plan Trust



TRUST ACTION ITEM

EDUCATION

ITEM I.A.2.A

BLACK HISTORY TOUR



INVOICE

801 Brickell Ave Suite 900
Miami FL 33131

INVOICE # 1812
DATE 3/17/08

To: : Metro Miami Action Plan Trust,
Martin Luther King Jr. Leadership Academy
The Florida Martin Luther King Jr Institute for
Non-Violence
Att: Ms Cindy Campbell

For: Spring Tour
6/8/08 to 6/14/08

DESCRIPTION	
<p><i>Your customized tour package will include the following:</i></p> <ul style="list-style-type: none"> • Charter Bus Service on the BHT E & M Tours Deluxe Motor Coach w A/C, DVD and PA System • Accommodations for Six Nights • Five Dinners, Six Lunches, Six Breakfasts • Admissions to: Kennedy Space Center, Tuskegee Institute, Tuskegee Airmen NHS, 16th St Baptist Church, Slave Haven, National Civil Rights Museum • Voters Right tour of Selma • Tour of Automotive Plant, Golden Flake Chip Factory • Visit Tuskegee U, MLK NHS in Atlanta • Applicable taxes and Gratuities • Professional Tour Management Service <p>Price based on 40 attendees (Quad Occ) + 9 Complimentary Chaperones (Double Occ) is \$30,200.00</p>	
BALANCE DUE BHT	\$30,200.00

***Dedicated to Educating America's Youth about
African American History through Travel & Cultural Exposure***
801 Brickell Ave Suite 900 Miami Florida 33131 Tel: 305-548-3262 Fax 305-548-3263
Email: info@BlackHistoryTours.com



To: Metro Miami Action Plan Trust,
 Martin Luther King Jr. Leadership Academy
 The Florida Martin Luther King Jr Institute for Non-Violence
 ATT: Cindy Campbell
 From: BHT

Date: Feb. 28th 2008

Dear Ms. Campbell,

BlackHistoryTours is pleased to present the following contract for a Six Day-Five Night BlackHistoryTour for the MLK Leadership Academy from 6/8/08 to 6/13/08

Your customized tour will include the following:

- Charter Bus Service on the BHT E & M Tours Deluxe Motor Coach w A/C, DVD and PA System
- Accommodations for Six Nights
- Five Dinners, Six Lunches, Six Breakfasts
- Admissions to: Kennedy Space Center, Tuskegee Institute, Tuskegee Airmen NHS, 16th St Baptist Church, Slave Haven, National Civil Rights Museum
- Voters Right tour of Selma
- Tour of Automotive Plant, Golden Flake Chip Factory
- Visit Tuskegee U, MLK NHS in Atlanta
- Applicable taxes and Gratuities
-

Price based on 40 attendees (Quad Occ) + 9 Complimentary Chaperones (Double Occ) is \$30,200.00

Payment Policy:

- A \$100.00 per person deposit is due 10 days upon acceptance of proposal.
- Full payment is due 30 days out

Terms and Conditions:

- Hotel deposits are due according to the hotel policy.

***"Dedicated To Educating America's Youth
 about African American History through Travel and Cultural Exposure***

835 NW 7TH St. Miami FL 33136 305-548-3262 Fax 305-548-3263

Email: info@BlackHistoryTours.com

FL Seller of Travel #ST-32729



- Hotel rooming list is due according to hotel policy.

Cancellation Policy

- **If the stated tour is cancelled on or prior to May 8th, 2008, BlackHistoryTours.com agrees to refund any fees paid. A written cancellation must be received by fax or mail. If the stated tour is cancelled after May 8th 2008, BHT reserves the right to assess a reservation booking fee of \$250.00, as well as retain any deposits already paid to the service providers as part of the stated tour.**

Disclaimer of Responsibility:

BHT acts only an agent for tour members in providing transportation, accommodations, and services offered in this tour. Therefore, in absence of negligence on its part, BHT and its agents shall not be responsible for any accident, injury, damage, death, loss of vacation time, expense, inconvenience, loss of wages, distress or frustration whether physical or mental, due to an act of negligence or default of any carrier, restaurant, hotel, tour or ground operator or any persons rendering any of the services included in this tour or losses due to mechanical breakdowns, government actions, act of Nature, act of terrorism, delay or cancellation of travel due to inclement weather, theft, strikes, or other circumstances beyond our control; the failure to obtain required travel documentation; the failure to follow instructions, including, but not limited to, reconfirming flight times.

In order to guarantee the tour at the rate quoted above, kindly sign where indicated within five days of receipt and fax this proposal back to BHT at 305-548-3263

Upon Acceptance of this contract, an itinerary, statement and invoice reflecting the group's deposit and payment schedule will be sent to you.

Name _____ Date _____

We look forward to working with you. Please don't hesitate to contact us with any questions or concerns. Our goal is to exceed your expectations. Thank you, the BHT Management Team.

***"Dedicated To Educating America's Youth
about African American History through Travel and Cultural Exposure***

835 NW 7TH St. Miami FL 33136 305-548-3262 Fax 305-548-3263

Email: info@BlackHistoryTours.com

FL Seller of Travel #ST-32729

MLK 2008 TOUR

June 8, 2008 To June 14, 2008

METRO MIAMI ACTION PLAN TRUST
MLK LEADERSHIP ACADEMY
MLK INSTITUTE FOR NON-VIOLENCE



Itinerary

6/ 8/2008 4:45 AM BUS ARRIVES FOR BOARDING

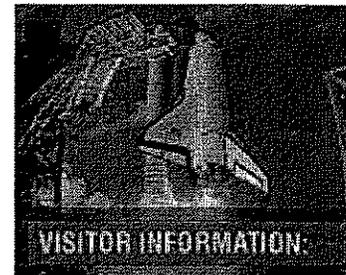
MLK Leadership
13331 Alexandria Drive
Opa Locka, Florida 33054

6/08/08 5:00 AM Depart via DELUXE MOTOR COACH
E & M TOURS



6/ 8/2008 10:00 AM KENNEDY SPACE CENTER

Your journey into mankind's greatest adventure starts here at the Visitor Complex, where amazing exhibits and inspiring shows will immerse you into the past, present and future of the space program. Spanish explorers Ponce de León and Francisco Gordillo discovered the area occupied by present-day Cape Canaveral in 1513
321 449-4444



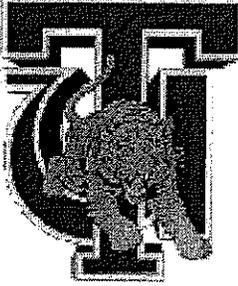
6/ 8/2008 1:00 PM DEPART FOR TUSKEGEE

6/ 8/2008 9:00 PM Check In KELLOGG EXECUTIVE CENTER

The Kellogg Executive Conference Center, with a 110 room guest tower and a full service meeting complex, located in the Historic campus district.
Toll: 1-800-949-6161
Phone: 1-334-727-3000
Fax: 1-334-727-5119
1, Booker T. Washington Blvd.
Tuskegee University
Tuskegee, AL 36088



6/ 9/2008 9:00 AM Tuskegee University



Tuskegee University was the first black college to be designated as a Registered National Historic Landmark (April 2, 1966), and the only black college to be designated a National Historic Site (October 26, 1974), a district administered by the National Park Service of the U. S. Department of Interior. Over the past 125 years since it was founded by Booker T. Washington in 1881, Tuskegee University has become one of our nation's most outstanding institutions of higher learning. Other special features which enhance the educational and cultural environment of the University include: The Booker T. Washington Monument, "Lifting the Veil," which honors the University's Founder; the George Washington Carver Museum (named for the distinguished scientist who worked at Tuskegee), which preserves the tools and handiwork of Dr. Carver; the Tuskegee Archives, a chief center for information on the challenges, culture and history of Black Americans since 1896; The Tuskegee Airmen's Plaza, commemorating the historic feats of America's first black pilots, who were trained at Tuskegee University; The Reserve Officers Training Corps Center, and the Center for Continuing Education - a nucleus for continuing adult education.



6/ 9/2008 11:00 AM TUSKEGEE INST. NAT. HISTORIC SITE



Tuskegee Institute National Historic Site
1212 West Montgomery Rd.
Tuskegee Institute, AL 36088

The site includes the Oaks (c. 1899), home of Booker T. Washington; the George Washington Carver Museum, dedicated to the work of the famed scientist; and historic Tuskegee University.



6/ 9/2008 12:00 PM DEPART FOR MONTGOMERY AL



6/ 9/2008 2:30 PM VOTERS RIGHTS TOUR OF SELMA

NARRATED TOUR BY JOANNE BLAND

During the turbulent 1960's, Selma was a focal point for the American Voting Rights Movement. You'll visit the National Voting Rights Museum, The Brown Chapel A.M.E. Church, take the Martin Luther King Jr. Street Walking Tour, cross the Edmund Pettus Bridge and see the other landmarks where heroes struggled to win voting rights



6/ 9/2008 8:00 PM Check In

DRURY INN MONTGOMERY AL



1124 Eastern Blvd.
Montgomery, Alabama, 36117
P: 334-273-1101

Go to the head of the class with a history lesson during a visit to Montgomery, Alabama. Walk through Old Alabama Town to learn about what life was like in Alabama in the 19th and early 20th centuries. Honoring those involved with the modern civil rights movement, the Civil Rights Memorial and Rosa Parks Library and Museum are must-see stops



6/10/2008 9:30 AM GOLDEN FLAKE FACTORY

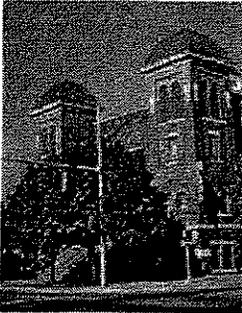
1 Golden Flake Drive
Birmingham, Al
205-323-6161

Back in 1923, Mose Lischkoff and Frank Mosher had a deceptively simple idea - an idea that grew over the past 80 plus years from two gentlemen and a sack of potatoes into more than 1200 employees and 100 million pounds of potatoes a year. For it was Lischkoff and Mosher whose fresh, kettle-cooked potato chips formed the foundation of the snack food company known today as Golden Flake.

SALEMAN AS SHOWN IS NOT RESPONSIBLE FOR THE QUALITY OF THE PRODUCT. PLEASE
Call 800-888-8888 for more information. © 2008 Golden Flake, Inc.



6/10/2008 11:30 AM 16TH ST BAPTIST CHURCH



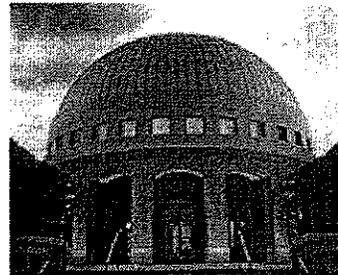
1530 Sixth Avenue North
(205) 251-9402

A significant part of the Civil Rights District, the newly renovated Sixteenth Street Baptist Church is the site of the infamous 1963 bombing that killed four little girls and brought world condemnation of racial violence. Sixteenth Street continues its historical role as an open-door church welcoming cultural, educational and civic activities.



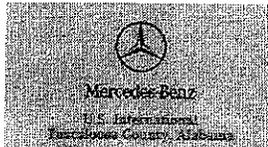
6/10/2008 2:00 PM CIVIL RIGHTS INSTITUTE

The Birmingham Civil Rights Institute (BCRI) is a "living institution" which views the lessons of the past as a positive way to chart new directions for the future. BCRI's permanent exhibitions are a self-directed journey through the Birmingham Civil Rights Movement and human rights struggles. Multi-media exhibitions focus on the history of African-American life and the struggle for civil rights.
520 Sixteenth Street North
(205) 328-9696
Hours: Tuesday-Saturday 10-5, Sunday 1-5
bcri.bham.al.us



6/11/2008 9:00 AM MERCEDES BENZ TOUR

Experience the star-studded history of Daimler-Benz, the world's premier automobile manufacturer. The story is chronicled in the Mercedes-Benz Visitor Center, the first of its kind outside Germany. This architectural showcase, adjacent to Daimler's only U.S. automobile manufacturing plant, brings to life the company's vision - to produce nothing less than the most exceptional automobiles in the world



6/11/2008 2:00 PM Alabama A&M

www.aamu.edu



Cary Watkins
Admissions Tour Coordinator
Normal, AL
256-372-5245

Now a land-grant University supported by the State of Alabama and federal funds, the 2,000 acre campus is affectionately called "The Hill." Nestled in the Appalachian foothills, Alabama A&M has some 5,500 students, half of whom live on campus, representing both the United States and more than 60 countries.

In addition to having the oldest baccalaureate degree program in computer science in the state of Alabama, the university is home to a state-of-the-art Telecommunications Center and possesses nationally recognized centers of Excellence in Forestry and Ecology, Hydrology, Soil Climatology, and Remote Sensing. In fact, at night a mystical green glow from the campus highlights their five research greenhouses.



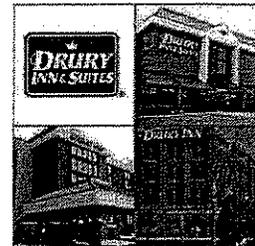
6/11/2008 4:00 PM DEPART FOR MEMPHIS

6/11/2008 7:00 PM Check In DRURY INN BIRMINGHAM



3510 Grandview Parkway
Birmingham, Alabama, 35243
P: 205-967-2450

You'll also find something for everyone to enjoy during a stay at the Drury Inn & Suites Birmingham Southeast. Pick from a large selection of hot breakfast items including scrambled eggs, biscuits & gravy, French toast, Belgian waffles and more with free HOT! QUIKSTART® Breakfast. In the evenings, stop by the lobby for free evening beverages and snacks served daily! Stay fit in the exercise room or relax in the indoor/outdoor swimming pool and whirlpool. Need to check your email or the latest news? It's easy with free high-speed Internet access in all rooms and free wireless high-speed Internet access in the lobby



6/11/2008 9:00 PM Check In DRURY INN & SUITES MEMPHIS S



735 Goodman Road West
Horn Lake, Mississippi, 38637
P: 662-349-6622

Just 15 miles from downtown Memphis, take a trip across the Mississippi border to stay at the Drury Inn & Suites Memphis South. Conveniently located in Horn Lake, you'll find easy access throughout the area with only a short drive to experience great Memphis attractions! Known as the "Home of the Blues", stroll through the variety of clubs, shops and restaurants on Beale Street. Find out why Memphis is the birthplace of rock 'n' roll with a visit to the Memphis Rock 'n' Soul Museum or take a tour of Graceland, the home of Elvis Presley.



6/12/2008 10:00 AM NATIONAL CIVIL RIGHTS MUSEUM

450 Mulberry Street
Memphis, TN 38103-4214
Phone 901-521-9699
<http://www.civilrightsmuseum.org>

A "destination" historic site and museum of interpretive exhibits opened in 1991; immerses you in the Civil Rights Movement from 1954 with a bus ride that will take you back -- when you sit down it says "go to the back of the bus"; this emotionally touching museum continues through the chain of civil rights milestones and concludes when Rev Dr Martin Luther King, Jr. was assassinated on the restored 2nd floor balcony in the late morning of 4 April 1968; though the museum does not yet explore the possibility, recent evidence suggests that James Earl Ray did not act alone and raises questions about the role the FBI played;



BlackHistoryTours.com 305-548-3262 FAX 305-548-3263 eric@blackhistorytours.com

801 BRICKELL AVE # 900, Miami, F 33131

6/12/2008 1:00 PM SLAVEHAVEN/BURKLE ESTATE



<http://www.heritage tours memphis.com/burkle.html>
826 North Second Street
Memphis, TN 38107
Phone 901-527-3427

A white no frills, wooden house built in 1849 served as one of Memphis' most important stations on the Underground Railroad; by appointment you can tour the cellar where people hid on the way to freedom



6/12/2008 3:00 PM DEPART FOR ATLANTA

6/12/2008 10:00 PM Check In

HOLIDAY INN -DORAVILLE

2001 CLEARVIEW AVE

ATLANTA

GA 30340

Holiday Inn

6/13/2008 10:00 AM Martin Luther King Jr. NHS & Center



<http://www.nps.gov/malu/index.html>

450 Auburn Avenue, NE
Atlanta, GA 30312-1525
(404) 331-6922

The home is located in the residential section of "Sweet Auburn", the center of black Atlanta. Two blocks west of the home is Ebenezer Baptist Church, the pastorate of Martin's grandfather and father. It was in these surroundings of home, church and neighborhood that "M.L." experienced his childhood. Here, "M.L." learned about family and Christian love, segregation in the days of "Jim Crow" laws, diligence and tolerance. It was to Ebenezer Baptist Church that Dr. Martin Luther King, Jr. would return in 1960. As co-pastor with his father, "Daddy King", Dr. King, Jr. would preach about love, equality, and non-violence.



6/13/2008 1:00 PM DEPART FOR HOME



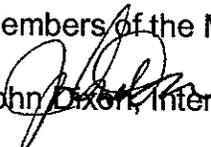
TRUST INFORMATION ITEM

EDUCATION

ITEM NO. II.A.2.A

OVERPAYMENT TO MIAMI-DADE COUNTY PUBLIC SCHOOLS (MDCPS) UPDATE

**INFORMATION ITEM**

TO: Members of the MMAP Trust
FROM:  John Dixon, Interim Executive Director
DATE: March 17, 2008
SUBJECT: School Board Overpayment.

BACKGROUND

On March 4, 2008 Dr. Marzell Smith, John Dixon and Jose Gonzalez met with Dr. Steve Gallon, Miami-Dade County Public Schools to discuss School Board overpayment.

During the meeting, it was agreed that after the errors found by the MMAP staff the original amount was reduced from \$41,845.70 to \$33,380.11. However MMAP representatives expressed that from that amount, \$7,117.36 was due to wrong information provided by the Outreach Program to MMAP. Dr. Gallon expressed that they will need verification from their auditors.

In an effort to reconcile the District Cost Differential, a letter has been prepared and forwarded to Dr. Gallon's office to identify cost errors. Please find the attached letter.



Carlos Alvarez, Mayor

Metro Miami Action Plan Trust
Biscayne Building
19 West Flagler Street • Mezzanine - 1053
Miami, Florida 33130
T 305-372-7600
F 305-579-3699

miamidade.gov



March 11 2008

Dr. Steve Gallon III,
Administrative Director, School Operations/Alternative Education
Miami-Dade County Public Schools
1450 NE 2nd Avenue, Room 760
Miami, Florida 33132

Chairperson
John T. Jones, Jr.

1st Vice Chairperson
Arthur J. Barnes

2nd Vice Chairperson
Greicy Lovin

Members
Veldrin Freemon
Marie B. Hyppolite
Herbert Robinson
Marzell Smith, Ed.D.

Interim Executive Director
John E. Dixon, Jr.

Dear Dr. Gallon:

As you are aware, the MLK Jr. Leadership Academy received a letter from Miami-Dade County Public Schools that expressed the academy owed the school system \$41,845.70. As a result of the letter, we scheduled a meeting with Mr. Trevor Williams' office to review and reconcile our financial records. After the review, we found the amount that is owed is \$33,380.11.

This letter serves as a request to your office to provide a breakdown of the student attendance and the District Cost Differential. In the meeting that was held with Ms. Fernandes, Office of Management and Compliance Audits, it was expressed this request would require your approval. This information will assist our efforts to identify any error regarding the District Cost Differential.

As always, thanks for your assistance in this matter. If you require any additional information, please contact Jose I. Gonzalez at 305-579-3618.

Sincerely,

John Dixon
Interim Executive Director

CC: Trevor Williams
CC: Dr. Marzell Smith

Delivering Excellence Every Day



TRUST INFORMATION ITEM

EDUCATION

ITEM NO. II.A.2.B

MLK ACADEMY COMMUNITY OUTREACH



TRUST INFORMATION ITEM

To: Members of the MMAP Trust

Sponsor: Dr. Marzell Smith

From: John E. Dixon, Jr.

Date: March 14, 2008

Subject: MLK Leadership Academy Community Outreach

PURPOSE OF ITEM:

The purpose of this item is to inform the Board of Trustees of the efforts that have been made concerning the MLK Leadership Academy Community Outreach.

UPDATE:

Dr. Marzell Smith and John Dixon met with Dr. Steve Gallon, Miami Dade County Public Schools to discuss providing the MLK Leadership Academy a FTE count extension to recruit middle school students. Dr. Gallon expressed that the FTE count process is driven by the Florida Department of Education and the extension could not be granted.

Dr. Marzell Smith, John Dixon and Brian Clarke met with Dr. Wilbert "Tee" Holloway to explore the extension of the FTE count to recruit students and the ability to relocate the MLK Leadership Academy to a closing Miami Dade County Public School. Dr. Holloway stated that the FTE is State regulated and the District can not grant an extension. In addition, he did not pinpoint any school closings other than the Liberty City Charter School, however he encouraged us to keep abreast of the Districts efforts regarding school closings or downsizings.

A letter has been forwarded to Mr. Fred Woodson, Miami Dade County Public Schools to inquire about the MLK Leadership Academy interest in relocating to a closing or an under enrolled school. A letter was provided to Mr. Woodson to express MMAP's interest in acquiring a closing or under enrolled school. John Dixon had brief conversation with Mr. Woodson at the School Board meeting held on March 12th regarding MMAP's interest. A follow-up meeting will be scheduled with Mr. Woodson, Dr. Marzell Smith and John Dixon.

John Dixon visited St. Monica Catholic School located at NW 191 Street and 34 Avenue to see the school for the possibility of MLK relocation. MMAP staff



contacted St. Monica to inquire about the future of the school. Representatives at St. Monica expressed that the school is slated to close in June, however the Archdiocese is unsure how the facility will be used. Staff will follow-up with St. Monica.

John Dixon and Brian Clarke met with Modesto Abety, Executive Director, The Children's Trust to discuss grant opportunities for the MLK Leadership Academy. During the meeting MMAP staff highlighted the population of students we serve, the achievements that the students and the Academy have attained over the years and our financial need. Upon the completion of our meeting, Mr. Abety explained the Children's Trust does not provide funding for school operations.

In an effort to secure additional funding for the Academy, a meeting is scheduled with Commissioner Barbara Jordan on March 20, 2008 and Commissioner Audrey Edmonson on March 25, 2008.



TRUST INFORMATION ITEM

ITEM NO. II.A.2.C

EDUCATION ACTION COMMITTEE

MLK ACADEMY ALUMNI RECOGNITION

MDCPS BOARD MEETING



TO: Metro-Miami Action Plan Trust Board

SPONSORS: Miami-Dade Board of County Commissioners (MDBCC); The School Board of Miami-Dade County (SBMDC), Metro-Miami Action Plan (MMAP) Trust, The Florida Martin Luther King, Jr. Institute for Nonviolence and the Martin Luther King, Jr. (MLK) Leadership

THRU: Mr. John T. Jones Jr., Chairperson
Dr. Marzell Smith, MMAP Education Action Committee Chairperson

FROM: John E. Dixon, Jr., Interim Executive Director

DATE: March 13, 2008

SUBJECT: MDBCC, SBMDC, MMAP, and MLK Academy Student-Athlete award presentations

PURPOSE OF ITEM:

The MMAP Trust understands the importance of providing students with a quality education and preparing them to be productive citizens. As such, MMAP administers the Martin Luther King, Jr. (MLK) Leadership Academy. The school's specialized curriculum has exposed students to nonviolence management, helped increase their grade point average, increased school attendance, and decreased the dropout rate of individual students. As a result, students experience positive changes in their social and academic development and are able to flourish once they return to a traditional classroom setting.

Some have returned to their home schools to become class president's, some have gone on to college, some participate in the annual Nonviolent Youth Leadership and Historical Civil Rights Educational Tour, and many have participated in various school athletic programs. The academy receives numerous phone calls and letters each year from parents impressed with their child's progress.

During the 2007 – 08 School year, The MMAP Trust is excited to report that four (4) graduates from MLK Academy are now graduating from their home high schools and will be attending major college athletic programs in the State of Florida and across the country. They will represent the Public Schools System and Miami-Dade County (see attached). The MMAP Trust has come a long way in branding the Academy and creating a solid student base to carry the torch and talk about positive experiences they have encountered while attending MLK academy.

This is a major stepping stone as these student-athletes continue to visit MLK Academy and communicate with the underclassmen - that they too can make it academically and become productive students and citizens. All of the students often express the effectiveness of being taught and utilizing the Principles of Kingian Nonviolence to deal with situations that affect their daily lives.

The MMAP Trust requested that these four students gain some visibility for their accomplishments and was placed on the Miami-Dade Board of County Commission and the Miami-Dade County School Board agendas and honored during the two events.

Miami-Dade Board of County Commissioners, Thursday, February 21st at 8:00 AM.

The students along with their families were honored and presented awards by Commissioners Audrey Edmondson and Dorrin Rolle along with other County commission members from the dais.

School Board of Miami Dade County, Wednesday, March 12th at 1:00 PM.

The students along with their families were honored and presented awards by School Board Member Dr. Wilbert "Tee" Holloway, School Board Member along with other members from the dais.

Dr. Marzell Smith, MMAP Education Action Committee Chairperson and John T. Jones Jr., MMAP Trust Chairperson, were recognized for their efforts on behalf of the youth of Miami-Dade County and for supporting Miami-Dade County Public Schools. The agency was also presented with a proclamation. The students received a certificated from MDCPS and were also presented with a Florida Martin Luther King, Jr., Institute for Nonviolence Ambassador Service Award. Dr. Steve Gallon, III Administrative Director, School Operations/Office of Alternative Education (SOOAE) was also present, and excited as these students have graduated from MLK Academy, their home school and the Educational Alternative Outreach School Program (EAOSP).

Photos were taken during both presentations and stories are being placed in two local newspapers. In addition, photos and a write-up are located for viewing on the MMAP website, and students along with an agency representative will be honored during a local sports radio show on WMBM-Gospel 1490 with Ricky Norris.

Martin Luther King, Jr. Leadership Academy College Bound Student-Athletes

Brandon Washington

For your achievement in graduating from the Martin Lither King, Jr. Leadership Academy, a Metro-Miami Action Plan Trust Initiative, attending Miami Northwestern Senior High School High and being a member of the 2007 – 08 Championship team winning the Class VI-A title and ranked the #1 Football Team in the nation, and most importantly accepting the challenge to attend the University of Miami as a student-athlete.

Brandon Washington, Offensive Lineman

Brandon Washington enrolled at the Dr. Martin Luther King, (MLK), Jr., Leadership Academy as a 7th grader in 2003. Just as Tyrone Williams, Brandon was looking for something to help make school more interesting. Miami Edison Sr. High School Head Coach Corey Bell was invited to MLK to speak with the male students at MLK and Brandon was encouraged to get involved with a high school football program. That was the motivation Brandon needed. Brandon Washington, 6-4, 305 pounds runs 5.4 seconds in the 40 yard dash. He quickly moved from JV team to the Varsity team. During his transition from JV to varsity, Brandon was offered a scholarship to Rutgers as an n eight grader. Brandon was featured in the Premiere Issue of Varsity Sports Media's Florida Football Magazine that stated, "Without question, this big man could be the most athletic we have seen in years." At that time Brandon was a junior tackle prospect and already had all the necessary tools to be a high quality football player at the next level—and beyond. After his first three years at Edison, Brandon transferred to Miami Northwestern Sr. High School where he played Offensive Tackle. He is a member of the Northwestern Bulls Sr. High Championship team winning the 2007 – 08 Class VI-A title and ranked the #1 Football Team in the nation. He was also accredited as an all-state performer during his senior year. **On February, 6, 2008, Brandon signed with the University of Miami and will begin college in June of 2008. Brandon was successful because he believed he could be.**

Judah Linder

For your achievement in graduating from the Martin Lither King, Jr. Leadership Academy, a Metro-Miami Action Plan Trust Initiative, attending Miami Edison Senior High School and most importantly accepting the challenge to attend the Iowa State University as a student-athlete.

Judah Linder, Cornerback

Judah Linder enrolled in Dr. Martin Luther King, (MLK), Jr., as a 7th Grader and excelled in his studies. However, Judah had a temper problem that sometimes created tension and hindered him from participating in certain activities. After being introduced to the Kingian Nonviolence philosophy that was facilitated by the school, a change could be seen in his behavior. Soon afterward, Judah along with Tyrone, Brandon, Dante Reeves and several other students were given an orientation by Edison Sr. High School Head Coach, Corey Bell. They were all invited to join the Junior Varsity Team. Judah excelled on the field, and was

ranked in the Top Five Defensive corner backs in the state of Florida. Judah also, received recognition in the 2006 Premiere Issue of Varsity Sports Media's Florida Football Magazine. It was stated that "While there are some quality cornerbacks, perhaps nobody in the state will field a junior class that included Judah and several other players from the Martin Luther King, Jr. Leadership Academy. Coach Bell has commented, "Judah is the only student I know that brings his books on the field and studies on the sideline during practice."

Judah continues to dedicate plenty of time to his studies as well as being committed to football. **On February, 6, 2008, Judah signed with the Iowa State University and will begin college in June of 2008. Judah was successful because he believed he could be and thanks the MLK Academy for believing in him.**

Dante Reid

For your achievement in graduating from the Martin Lither King, Jr. Leadership Academy, a Metro-Miami Action Plan Trust Initiative, attending Miami Edison Senior High School and most importantly accepting the challenge to attend college as a student-athlete. (Top or the list Kent State or Ole Miss)

Dante Reid, Linebacker

Dante Reeves enrolled the Dr. Martin Luther King, (MLK), Jr., Leadership Academy as an eight grader. Shortly after entering MLK, Dante began attending regular weekly Kingian Nonviolence classes which helped to show a significant change in his grades and behavior. Because of his improvements, Dante was allowed to join the football team at Edison. After joining the Jr. Varsity team, Dante worked hard and earned a spot with the Varsity team. Several universities are interested in Dante attending their school. **Dante recently passed the ATC exam.**

Tyrone Williams

For your achievement in graduating from the Martin Lither King, Jr. Leadership Academy, a Metro-Miami Action Plan Trust Initiative, attending Miami Edison Senior High School and most importantly accepting the challenge to attend college as a student-athlete. (Top of his list University of Tennessee)

Tyrone Williams, Safety

Tyrone Williams enrolled in the Dr. Martin Luther King, (MLK), Jr., as a 7th grade student in 2002 and excelled in his studies. While attending MLK, Tyrone was introduced to high school football by Head Coach Corey Bell and staff of Edison Sr. High School. Along with several other students from MLK, Tyrone attended practice and played JV football and soon moved up to the Varsity team. From that point on, he continued to excel in his ability to play the game well. In 2006, Tyrone Williams 6-2, 178 pounds was featured in the Premiere Issue of Varsity Sports Media's Florida Football Magazine as "Best Of the 2008 Safeties" in Florida. In spite of a brief injury, Tyrone continued to excel at playing the game he loved. **Several colleges are pursuing Tyrone and he will make a selection after receiving his ATC exam test scores.**



TRUST INFORMATION ITEM

**COMMUNITY AND ECONOMIC
DEVELOPMENT**

ITEM NO. II.A.4.A

**OCCUPATIONAL LICENSE FUNDING
STATUS**



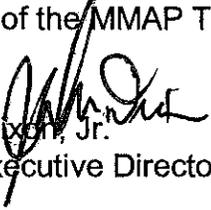
Memorandum



TRUST INFORMATION ITEM

Date: March 17, 2008

To: Members of the MMAP Trust

From: John E. Dixon, Jr. 
Interim Executive Director

Subject: Update on Business Tax Receipts

Jose Cintron, Director, OCED was contacted by email to request a status report on the timeframe in which funds will be released to the MMAP Trust. A copy of the email was forwarded to Cynthia W. Curry. To date, we have not received a reply from Mr. Cintron on this matter.

As per a recent conversation, Mr. Cintron wanted to convene a meeting to review the Economic Development Strategic Plan with several County Departments, which include Budget, Finance, and County Manager's Office. I recommended instead of convening a meeting, he provide the approved plan to all parties.

In addition, staff researched the receipts of Occupational License Revenues posted in the County's financial system and the last posting was August 2007.

We contacted the Beacon Council for an update or status report of all the Occupational License Revenues that was provided from their office to Miami-Dade County from September 2007 to present.

Dixon, John (MMAP)

From: Dixon, John (MMAP)
Sent: Friday, March 14, 2008 11:38 AM
To: Cintron, Jose (CED) (786) 469-2100
Cc: Curry, Cynthia W. (CEO)

Jose,

Please provide the status of the release of the business tax receipt funds. The last time we discussed this matter, a copy of the approved economic development plan would be provided to the participants of our initial meeting for their review. When do you anticipate MMAP to receive these funds?

John E. Dixon, Jr., Interim Executive Director
Metro-Miami Action Plan Trust
19 West Flagler Street, M-106
Miami, Florida 33130
Tel: 305-372-7600
Fax: 305-579-3699
jdixon@miamidade.gov
"Delivering Excellence Everyday"

Miami-Dade County is a public entity subject to Chapter 119 of the Florida Statutes concerning public records. E-mail messages are covered under such laws and thus subject to disclosure.



**EXECUTIVE DIRECTOR'S
INFORMATION ITEM**

ITEM A.

MMAP MEDIA FORUM

MEMORANDUM OF APPROVAL



TO: Metro-Miami Action Plan Trust
FROM: John E. Dixon, Jr., Interim Executive Director
DATE: March 13, 2008
SUBJECT: MMAP Media Roundtable to address socio-economic issues

PURPOSE OF ITEM:

By using the power of the local media, the agency can provide a community roundtable for residents and elected officials to discuss the STATE OF MIAMI-DADE COUNTY through the eyes of the press in the areas of criminal justice, economic development, education, employment, health and human services, housing, address the Community Reinvestment Act regarding local Banks commitment to underserved neighborhoods, 27th Avenue Metro Rail Corridor, and the upcoming census to name a few.

FISCAL IMPACT TO AGENCY

Not to exceed \$7,500.00.

Interim Executive Director will take action on approved motion by the MMAP Trust.

Approve _____ Disapprove _____

• (place around border) • Live Radio Broadcast • Live Radio Broadcast •



MMAP SPEAKS COMMUNITY ROUNDTABLE

Join Miami-Dade County Commissioners:

Audrey Edmonson, District 3; Vice-Mayor **Barbara Jordan**, District 1; **Dorrin D. Rolle**, District 2; **Dennis C. Moss**, District 9; **WEDR 99 JAMZ**; **HOT 105**; **WMBM GOSPEL 1490**; and the **Metro-Miami Action Plan Trust**.

for a

**Community Roundtable • Live Remote Broadcast
with community representatives and featuring**

(Contact Michael Baisden, Uncut)

Saturday, • 10:00 AM – 1 PM

Live at 11:00 AM

Joseph Caleb Center Auditorium

5400 NW 22 Avenue

Designate sponsors to host the event -

By using the power of the local press, provide a community roundtable to discuss the STATE OF MIAMI DADE COUNTY through their eyes in the areas of criminal justice, economic development, education, employment, health and human services, housing, and upcoming census to name a few.

**10:00 AM
WELCOME**

Honorable Audrey Edmonson, District 3
Miami-Dade County Commissioner
The Honorable Barbara Jordan, District 1
Vice Mayor
Miami-Dade County Commissioner
Honorable Dorrin D. Rolle, District 2
Miami-Dade County Commissioner
Honorable Dennis C. Moss, District 9
Miami-Dade County Commissioner

The Honorable Carlos Alvarez, Mayor
Miami-Dade County

Dorothy Bendross-Mendingal, Representative
Florida House of Representatives, District 109
or
John T. Jones, Jr., Chairman

Metro-Miami Action Plan Trust
and
!! The Honorable Congresswoman Carrie P. Meek

Invocation & Pledge of Allegiance

**COMMUNITY OVERVIEW
OPENING REMARKS**

Reverend Dr. Joaquin Willis, Pastor
Church of the Open Door
Collective Banking Group of Greater Miami
and Vicinity, President
Dr. Marvin Dunn, Miami Historian & Professor

INTRODUCTION OF SPECIAL GUEST XXX

10:20 AM

SPECIAL INVITED GUEST

Michael Baisden

(___ white skirted tables & ___ seats)
(___ microphones)

(2 podiums one on each side with microphones for hosts)

STATE OF MIAMI DADE COUNTY

The members of the press will comment on their views regarding the State of Miami-Dade County.

10:45 AM

MMAP SPEAKS

HOSTS (select)

Thomasina Williams, Esq.
Michael Putney, WPLG Channel 10
Joy Ann Reid, Media Specialist
Reverend Dr. Joaquin Willis

Topics listed below
Transit, Economic Development

MEDIA GUESTS

(INCLUDE COMMISSIONERS) (INCLUDE LEGISLATORS)

Jerry Rushin, President/CEO
Bishop Victor T. Curry, WMBM Gospel 1490
Garth Reeves, Rachel Reaves Miami Times
Hamal Hamaludin, Miami Herald Neighbors
Joe Oglesby, Miami Herald
Bobby Henry, Owner, Westside Gazette

Robert Beatty, Broward Times
Chief Jimmy Brown, Hot Talk, Hot 105
 ?103 the Beat
Dr. Rudy Crew, Superintendent
 Miami-Dade County Public Schools
The Honorable Dottie Johnson, Commissioner
 City of Opa Locka
 President, South Florida Chapter (BIG)
Robert Walker, Vice-President
 Blacks in Government (BIG)
HT Smith, Esq.

*Disparity Study

Audience Question and Answer

***Kathy Hughes**, Owner, Radio One
Michael Baisden, Hot 105 (host a 2 hour show from
 Miami during)

INVITE ELECTED OFFICIALS to PARTICIPATE

The Honorable Alcee L. Hastings
 United States Congressman
 House of Representatives
 23rd District, Florida

The Honorable Kendrick Meek
 United States Congressman
 House of Representatives
 17th District, Florida

The Honorable Fredricka Wilson, Senator
 Florida Senate, District 1__

Oscar Braynon, III, Representative
 Florida House of Representatives, District 103

Dorothy Bendross-Mendingal, Representative
 Florida House of Representatives, District 109

The Honorable Shirley Gibson, Mayor
 City of Miami Garden, Florida

The Honorable Joe Kelly, Mayor
 City of Opa Locka, Florida

The Honorable Otis Wallace, Mayor
 City of Florida City, Florida

?**The Honorable xx**, Mayor
 ?City of Miramar

(State is in session)

INVITE COMMUNITY ACTIVISTS to PARTICIPATE

Norman Braman, Entrepreneur
 Shalley Jones, FANNIE MAE
 The Honorable Betty Ferguson
 Thelma Gibson, Community Activist
 Dr. Rudy Moise
 Marlene Bastien, President
 Haitian Women of Miami

Audience Question and Answer

12:30 PM
 WRAP UP

Reverend Dr. Joaquin Willis, Pastor
 Church of the Open Door
 Collective Banking Group of Greater Miami
 and Vicinity, President
 Dr. Marvin Dunn, Miami Historian & Professor

(And or college professor support services)

(SUPPORT SERVICES for event)

Professors from Colleges and universities
 Scribes
 Tape recorders
 Microphones

**TOPICS FOR ROUNDTABLE DISCUSSION
 STATE OF MIAMI-DADE COUNTY**

**TAXATION WITHOUT REPRESENTATION (SERVICES)
 IS THERE DEMOCRACY IN MIAMI-DADE COUNTY?**

**The budget shortfall will incur a loss of programs and services that
 will unilaterally affect the Black Community the hardest.**

GENERAL GOVERNMENT

Shift in taxpayer support for funds going to North Dade Metro Rail corridor –
 Miami Dade College - Access to higher education, loss of funds hinders MDC's plan to
 have the Metro Rail System pass through the college and create a mindset for citizens to
 assess the college for (threat of campus)

Miami-Dade County Governmental Obligation Bond (GOB) Fund
 List of community funded programs, Robin Reiter – Director

Miami-Dade County contributes 347 Million for the Ballpark – Passed 2/21/08

Port of Miami Underground Tunnel

Miami-Dade County contributes 10 Million FIU Medical School

2010 Census

Miami-Dade County Charter Review Task Force
Changes in charter implemented by 2009 – No political
Move to incorporate all areas of Miami-Dade County

Decrease in County General Funds because of the current housing market, means loss of revenue, loss of county Jobs, and services to the community – Who will be affected the most?

CRIMINAL JUSTICE

John T. Jones, Jr., Action Committee Chair

***Parker/ Timony-Walker**

Community: Stop crime and violence

Geography of law enforcement municipalities has citizens traveling multiple jurisdictions

Miami-Dade County Teen Court

ECONOMIC DEVELOPMENT

Arthur Barnes, Economic Development Action Committee Chair

Bill Diggs, President, Miami-Dade Chamber of Commerce

Community Reinvestment Act (CRA) – Host a roundtable workshop to report the accomplishments of local Banks and their CRA efforts.

Commissioner Dennis Moss, District 9 Job Fair – passage of casinos at pari-mutuels

Black Enterprise – Corporate search and logistical placement of a company opening in one of the Empowerment Zones

EDUCATION

Dr. Marzell Smith, Action Committee Chair

The Honorable Dr. Wilbert "Tee" Holloway, Member,
School Board of Miami-Dade County Public

Dr. Rudy Crew Superintendent of the Year – **Present an award?**

Gerald Darling, Chief, Miami-Dade Public Schools Police

College scholarships resources dwindling for minority students

Martin Luther King, Jr. Leadership Academy

Grants/MLK

Metro Rail Access to Education by way of the 27th Avenue Corridor

Edison High School disturbance

Recent shootings at North Dade Academy, Norland HS, and Central HS. 3/28/08

Technology-Digital Divide

HEALTH (MMAAP Disparity Study)

Arthur Barnes, Action Committee Chair

*? Annie Neisman

*Dr. Nelson Adams

Address the rationing of health care.

Community Health Fair Symposium- to provide education and health screening for persons in the community

Create a Health Task Force to address issues of disparity and explore methods/avenues of implementation because The Health status of the African American community is lower than that of other racial and ethnic groups.

Advocate for sufficient resources to build an infrastructure to increase accessibility to health care which also creates employment opportunities in the healthcare field.

Educate the black community on methods of prevention, healthy lifestyle changes, empower citizens to partner with their health care provider (ask questions) when receiving healthcare services (including pharmacist).

HOUSING

Greicy Lovin, Action Committee Chair

*?Shalley

Mortgage Payment Assistance/Relief by the State of Florida from Sub prime mortgages Governor Charlie Crist and Alex Sink, State of Florida CFO working on a plan

Decrease in County General Funds because of housing market, means loss of revenue and county Jobs – Who will be affected the most?

TRANSPORTATION

Citizens Independent Transportation Trust

90 report to recuperated the funding

Shift in taxpayer support for funds that were designated for the North Dade Metro Rail corridor have been redirected.

Port of Miami Underground Tunnel

RECREATION AND CULTURE

Commissioner Dennis Moss, District 9; Miami Dade Sports Authority; MMAAP and other partners to create a Tri-County Orange Blossom Classic.

Summer Program fees and charges—can all children participate if they don't have the fee?

Park programs in underserved neighborhoods

CITY OF MIAMI GARDENS

Straight Talk Community Symposium – Mayor Shirley Gibson

*Sister Cities – Opa Locka, Florida City

(replicated in South Dade)

EMPLOYMENT

Summer Jobs for Youth

CETA – Revisit some type of skill set training

Old OIC –

In Miami For Retreat Only

Congressional Black Caucus to Key Biscayne Ritz Carlton, February 28 – March 2

TASKS

LETTERS TO ALL CONCERNED

FUNDS/COST FOR REMOTE BROADCAST



**EXECUTIVE DIRECTOR'S
INFORMATION ITEM**

ITEM B.

SOUTH DADE COMMUNITY FORUM



TRUST INFORMATION ITEM

To: Members of the MMAP Trust

Sponsor: Arthur J. Barnes

From: John E. Dixon, Jr

Date: March 14, 2008

Subject: South Dade Economic Development Forum

PURPOSE OF ITEM:

A meeting was held with Commissioner Dennis Moss' staff to discuss the coordination and implementation of a community forum for constituents in District 9. In addition, a meeting was scheduled by Arthur J. Barnes, Chairman, MMAP Economic Development Action Committee to discuss the planning of the South Dade Economic Development Forum (SDEDF). Currently, staff is creating a concept paper that will describe the SDEDF. The paper will be provided to Commissioner Moss and Mr. Barnes for their review and input. In addition, a meeting will be scheduled with Commissioner Sorenson to alert her of this event and to encourage her support. Her District has a constituent base of Black residents that can benefit from this activity. The forum is geared to hear the needs of residents regarding economic development issues. . . This outcome of the event will advocate and seek to identify solutions for Black businesses. Under the auspices of the Economic Development Action Committee, follow-up meetings will occur upon the completion of the SDEDF to keep abreast of the status of Black economic development in South Dade County and to continue to work with Commissioner Moss' office to find tangible ways to assist these companies.

BACKGROUND:

With the advent of the lack of access to capital, the rising cost to do business and high unemployment, businesses are finding a variety of difficulties in the marketplace. Historically, MMAP has been at the forefront in advocating for the survival of Black businesses. Today's economy is extremely challenging for all businesses, but in particular Black businesses. The past has shown if the Trust does not become directly involved to address these concerns, many of these issues are not addressed. It is the goal of this initiative through partnering with Commissioner Moss to meet the needs of Black business and to find ways to foster sustainability and growth.



FISCAL IMPACT:
Not available at this time.



**EXECUTIVE DIRECTOR'S
INFORMATION ITEM**

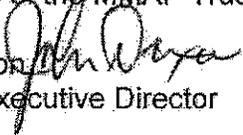
ITEM C.

TEEN COURT MONTHLY REPORT



EXECUTIVE DIRECTOR'S INFORMATION ITEM

TO: Members of the MMAP Trust

FROM: John Dixon 
Interim Executive Director

DATE: March 5, 2008

SUBJECT: Comprehensive Report for February 2008

PURPOSE OF ITEM

The purpose is to inform the Board of Miami-Dade County Teen Court (M-DCTC) activities for the month of February.

BACKGROUND INFORMATION

Program Activities

February 6th, 7th, and 25th, 2008: M-DCTC north and south office staff conducted *Victim's Awareness Panel Workshop*--an interactive workshop that sparks dialogue between participants, parents and/or guardians. A total of twenty-seven (27) individuals comprised of both program participants and their parents discussed the value of forgiveness, restoration, and repair of lost trust as well as how various crimes committed impact the family and community.

February 7, 2008: Anthony Williams, Division Director for Youth Development and Dr. Pamela Green Psychological Services Coordinator, spoke with 25 Attorneys of the Public Defenders Office, Juveniles Division at the Department of Juvenile Justice Building. They explained what the Teen Court program was, its purpose, and how this alternative program could assist young people to get a new start if they are first-time offenders.

February 20, 2008: M-DCTC north operation received and heard its first case under the School-Based Referral partnership initiative formed between MMAP/M-DCTC and Carol City Senior High School. Through the remainder of the month, M-DCTC has processed four (4) cases. The joint initiative serves as a prevention and intervention measure aimed at reducing the number of school-rule violations, which can lead to suspension, expulsion, dropping out and overall decreases in graduation rates if unaddressed appropriately.

February 20, 2008: Dr. Marvin Pendleton, Acting Teen Court South Administrator, spoke at the South Dade Advisory Board for the homeless giving a grief synopsis to the committee of the Teen Court program. The committee asked that the head of the program speak at regularly scheduled meeting on February 27, 2008.

February 26, 2008: LaVerne Carlile, Teen Court North Administrator met with Major James DiBernardo and Lieutenant Nizam Ishmael of Miami-Dade Police Department Community Affairs Bureau. The bureau has a history of collaborating with other youth service entities for the purpose of spawning positive youth development. Programs include the following: (1) Don't Let Alcohol Be Your Last Taste—operating in conjunction with 29 Miami-Dade County Public Schools, and (2) Join a Team Not a Gang—in collaboration with the University of Miami.

The Bureau expressed interest in partnering with M-DCTC to include looking at ways for officers to make direct referrals to M-DCTC in lieu of issuing a *Warn and Dismiss* to parents whose child has been warned by police as opposed to being taken into custody. The Bureau indicated that it would have its legal unit explore the possibilities of formulating such a process. Additionally, Ms. Carlile, later had discussions with Sergeant Bermudez, who mentioned the desire to revive the Turn Around Program (TAP)—a first-time youthful offender program, previously operated by the bureau and community-based organizations, a few years ago. The program ended due to grant funding expiration. Overall, the bureau was concerned about possible departmental/programmatic cuts as a result Amendment 1 legislation.

February 27, 2008: Anthony Williams, Division Director for Youth Development spoke at the South Dade Housing and Services Coalition in Homestead. Explaining how direct referrals form parents can now be made by parents to Teen Court for youths that are having difficulties with their homeless situation and how Teen Court can assist these families.

February 27, 2008: Juan Aspajo, North Office Juvenile Services Specialist met with Aymet Chaples, Vice President of Charter School Operations for ASPIRA of Florida. Mr. Aspajo provided Ms. Chaples with a brief introduction of M-DCTC as well as the administrator expressed an interest in possible partnering. A follow-up session was recommended with Aspira's Youth Outreach Division.

February 29, 2008: Dr. Marvin Pendleton, Acting Teen Court South Administrator, met with Ms. Berry and Mr. Williams of Richmond Perrine Optimist, in lieu of meeting with Ms. Ruffin, Program Supervisor. Discussions included partnering with M-DCTC to provide services to their program participants, such as boot camp, etc., Ms. Berry indicated that she would relay information about M-DCTC to Ms. Ruffin as well as would suggest that M-DCTC be permitted to speak to case managers in the south dade area in the near future.

February 29, 2008: Dr. Marvin Pendleton, Acting Teen Court South Administrator, met with Kenneth E. King, MBA Deputy Director of Housing Services and Theresa Saunders, Case Manager of Camillus House located in Naranja, Florida. The organization expressed interest in making referrals to M-DCTC for anger management and other services as needed.

Program Performance

Referrals:

M-DCTC received a combined total of twenty-six (**26**) referrals from the Juvenile Services Department (JSD), Miami Carol City Senior High and the Miami-Dade County State Attorney's Office on behalf of Broward County Teen Court (BCTC). M-DCTC assists BCTC with co-monitoring cases involving youth who have committed crimes in Miami-Dade County although residing in Broward County.

Community Service:

During the month of February M-DCTC program youth and volunteers gave back to the Miami-Dade County community through serving as jurors, bailiffs, clerks, and judges in M-DCTC, as well as provided their services to various outside organizations. Community service hours provided totaled seven hundred twenty-six (**726**).

Marketing:

MMAP's Office of Public Information and M-DCTC are currently formulating strategy to update program promotional materials.

In an effort to increase volunteerism, beginning the month of January 2008 M-DCTC and Hands On Miami teamed up to expand partnership efforts, which included the M-DCTC program being featured in the *Hands On Miami Weekly Update*--an electronic circular of community information and events.

PERFORMANCE REPORT February 2008

	North	South	Total
Number of Referrals	21	5	26
Intakes	18	1	16
Number of Cases Heard	21	1	21
Successful Completions	25	5	28
Unsuccessful Completions	4	0	4
Unsuccessful Contacts	1	0	1
No Shows	0	0	0
Refused Programs	1	0	1
Recalls	1	0	1
Re-arrests	3	0	3

Community Service Hours (Total)	632	94	726
Community Service Hours (Defendants)	400	49	449
Court Volunteer Hours (Youths)	187	45	232
Court Volunteer Hours (Adults)	166	0	166

Volunteers Recruited (Youths)	2	1	3
Volunteers Recruited (Adults)	0	0	0

Number of Orientations Conducted Overall	2	2	4
Volunteer Orientations Attendance (Schools)	0	0	0
Volunteer Orientations Attendance (Non-Schools)	0	0	0

Number of Workshops Conducted Overall	11	2	13
Youth and Adult Educational Workshops (VAP) Held	2	1	3
Youth and Adult Educational Workshops (VAP) - # of Attendees	25	2	27
Youth and Adult Educational Workshops (Anger Management) Held	0	0	0
Youth and Adult Educational Workshops (Anger Management) - # of Attendees	0	0	0
Youth and Adult Educational Workshops (Ethics) Held	3	1	4
Youth and Adult Educational Workshops (Ethics) - # of Attendees	20	1	21
Youth and Adult Educational Workshops (Substance Abuse) Held	3	0	3
Youth and Adult Educational Workshops (Substance Abuse) - # of Attendees	23	0	23
Youth and Adult Educational Workshops (Peer Circle) Held	1	0	1
Youth and Adult Educational Workshops (Peer Circle) - # of Attendees	10	0	10
Anti-Theft Workshop Held	2	1	3
Anti-Theft Workshop - # of Attendees	17	1	18

Number of Education, Intervention and Prevention Orientation Conducted Overall	1	0	1
Monthly Boot Camp Jail Tour - # of Attendees	2	0	2
Monthly Women's Detention Center Jail Tour - # of Attendees	0	0	0



**EXECUTIVE DIRECTOR'S
INFORMATION ITEM**

ITEM D.

HOUSING MONTHLY REPORT

HOMEOWNERSHIP EDUCATION & OUTREACH

- Presenter at the Miami Dade Affordable Housing Foundation (MDAHFI) CAA Homebuyers Club Seminar held at the CAA complex located at 6100 7 Ave. Liberty City. The topics presented were Credit Uses & Maintenance, and MMAP's role and usage of subsidy program funds in the mortgage process to approximately fifty-five (55) attendees.
- MMAP was a vendor sponsor and manned by booth at which MMAP program materials were distributed during discussions with interested event attendees at the Virginia Key Beach Park Rededication Ceremony on February 23rd. This event was attended by thousands of South Florida area residents
- Attended the BAC Funding Loan Committee meeting at their offices in Liberty City. Presentations and review of loan requests were conducted along with payment and balance status review of BAC Fundings current loan portfolios were completed.

METRO-MIAMI ACTION PLAN TRUST - HAP PROGRAM & ALL CURRENT INITIATIVES
For Month of February 2008 AND Fiscal Year-To-Date (FYTD) October 1, 2007 thru September 30, 2008

General Statistics	STEP-UP INITIATIVE	ZAMORA HOMES	DISTRICT 3 TEACHERS	MMAP HAP	FEBRUARY 2008 TOTALS	YTD FEBRUARY 2008
Total Applicants	0	0	0	0	0	8
Total Loans	0	0	0	1	1	31
Total MMAP Funding	\$0.00	\$0.00	\$0.00	\$6,300.00	\$6,300.00	\$422,099.00
Total purchase Price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,520,000.00
Average Sales Price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$190,000.00
Total amount in 1st Mortgages	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$969,250.00
Average 1st Mortgage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$121,156.25
Total Amt SURTAX Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$413,530.00
Other Loans	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00
Estimated Increase to Tax Base	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00	\$77,500.00
Head of Household Loans						
Female	0	0	0	1	1	17
Male	0	0	0	0	0	14
Total	0	0	0	1	1	31
Ethnicity Loans						
Black	0	0	0	0	0	17
Hispanic	0	0	0	1	1	13
White	0	0	0	0	0	0
Other	0	0	0	0	0	1
Total				1	1	31
Median Income Level Loans						
Very Low	0	0	0	1	1	14
Low	0	0	0	0	0	9
Median Moderate	0	0	0	0	0	8
Total	0	0	0	1	1	31
Commission District Loans						
District 1	0	0	0	0	0	8
District 2	0	0	0	0	0	7
District 3	0	0	0	0	0	5
District 4	0	0	0	0	0	0
District 5	0	0	0	0	0	1
District 6	0	0	0	0	0	0
District 7	0	0	0	1	1	1
District 8	0	0	0	0	0	4
District 9	0	0	0	0	0	1
District 10	0	0	0	0	0	1
District 11	0	0	0	0	0	1
District 12	0	0	0	0	0	0
District 13	0	0	0	0	0	2
Total	0	0	0	1	1	31





**EXECUTIVE DIRECTOR'S
INFORMATION ITEM**

ITEM E.

FISCAL MANAGEMENT REPORT

**MMAP
2007-2008**

MONTH ENDING FEBRUARY 29, 2008

ORIGINAL ITEM	General Fund			Housing Assistance Program (HAP)		
	BUDGET	YEAR-TO- DATE	ACTUAL VS BUDGET	BUDGET	YEAR-TO- DATE	ACTUAL VS BUDGET
REVENUES						
General Fund Transfer	774,000		774,000			
2006-2007 Carryover				1,209,000	909,826	(299,174)
Projected surcharge				3,000,000	680,960	(2,319,040)
Interest				60,000	15,610	(44,390)
Loan Payments				1,000,000	199,738	(800,262)
TOTAL REVENUES:	774,000	-	970,000	5,269,000	1,806,134	(3,462,866)
EXPENDITURES						
Salaries & Fringes	886,200	356,627	529,573	352,000	157,391	194,609
Temporary Help			-			
Consultant	56,000		56,000	70,000		70,000
Auditing	200		200	2,700	340	2,360
In-House Meetings/Training						
Insurance	13,900	13,900	-			
Maintenance Equipment	4,000	3,146	854			
Rent Expenses	154,000	59,166	94,834			
GSA Charges	14,000	12,663	1,337			
Communication Equipment	5,000	4,638	362			
Telecommunications	38,900	8,105	30,795			
Publications/Photo Services	2,300	639	1,661			-
Travel Expenses	6,000	2,484	3,516			
Auto Expense Reimb	-		-			
Ads & Printing	29,000	2,960	26,040	13,500	3,200	10,300
Mailing Services	3,000	23	2,977	1,000		1,000
Petty Cash	1,000	421	579			
Indirect Cost	-		-			
Training	1,000		1,000	2,000		2,000
Office Supplies	12,500	2,512	9,988		1,064	
Miscellaneous Expenses		300	(300)			
Programs	174,000	46,000	128,000	4,473,800	466,982	4,006,818
Loans						
Action Committees						
Criminal Justice						
Education			-			
Legislative						
Technology Incubator						
Economic Development						
Social Justice			-			
Teen Police Academy						
Sponsorships			-			
Capital Equipment	7,000		7,000	2,000		2,000
TOTAL EXPENSES	1,408,000	513,584	894,416	4,917,000	628,977	4,289,087
Administrative Charges	(634,000)		(634,000)	352,000		352,000
TOTAL ADM CGS AND EXPS	774,000	513,584	260,416	5,269,000	628,977	4,641,087
REVENUES -MINUS EXPENSES					1,177,157	

**MMAP
2007-2008
MONTH ENDING FEBRUARY 29, 2008**

ORIGINAL ITEM	Teen Court			Economic Development		
	BUDGET	YEAR-TO- DATE	ACTUAL VS BUDGET	BUDGET	YEAR-TO- DATE	ACTUAL VS BUDGET
REVENUES						
General Fund Transfer						
2006-2007 Carryover	923,700	809,568	(114,132)	43,000	69,562	26,562
Projected surcharge	1,000,000	424,056	(575,944)	355,000	140,319	(214,681)
Interest	-	11,664	11,664			
Loan Payments						
TOTAL REVENUES:	1,923,700	1,245,288	(678,412)	398,000	209,881	(188,119)
EXPENDITURES						
Salaries & Fringes	599,800	292,187	307,613	84,100	25,804	58,296
Temporary Help	2,000		2,000			
Consultant	3,500	13,591	(10,091)	75,000		75,000
Auditing						
In-House Meetings/Training	3,800	2,392	1,408			
Insurance						
Maintenance Equipment	5,000	17,603	(12,603)	500	1,075	
Rent Expenses	42,000	15,367	26,633			-
GSA Charges	3,600	65	3,535			
Communication Equipment	-		-			
Telecommunications	2,000	2,443	(443)			
Publications/Photo Services	200		200			-
Travel Expenses	3,500		3,500	5,000		5,000
Auto Expense Reimb			-			-
Ads & Printing	3,000	1,151	1,849	5,000		5,000
Mailing Services	1,600	117	1,483			
Petty Cash						
Indirect Cost	3,200		3,200			
Training	2,500		2,500		200	(200)
Office Supplies	5,000	1,184	3,816		59	
Miscellaneous Expenses						
Programs	955,000		955,000	228,400	12,500	215,900
Loans						
Action Committees						
Criminal Justice						
Education						
Legislative						
Technology Incubator						
Economic Development						
Social Justice						
Teen Police Academy						
Sponsorships			-			
Capital Equipment	6,000		6,000			
TOTAL EXPENSES	1,641,700	346,300	1,295,400	398,000	39,638	358,996
Administrative Charges	282,000		282,000			-
TOTAL ADM CGS AND EXPS	1,923,700	346,300	1,577,400	398,000	39,638	358,996
REVENUES -MINUS EXPENSES		898,988			170,243	

**MMAP
2007-2008
MONTH ENDING FEBRUARY 29, 2008**

ORIGINAL ITEM	MLK Academy			Total		
	BUDGET	YEAR-TO- DATE	ACTUAL VS BUDGET	BUDGET	YEAR-TO- DATE	ACTUAL VS BUDGET
REVENUES						
General Fund Transfer				774,000	-	774,000
2006-2007 Carryover			-	2,175,700	1,788,956	(386,744)
Projected surcharge	950,000	105,654	(844,346)	5,305,000	1,350,989	(3,954,011)
Interest				60,000	27,274	(32,726)
Loan Payments				1,000,000	199,738	(800,262)
TOTAL REVENUES:	950,000	105,654	(844,346)	9,314,700	3,366,957	(5,947,743)
EXPENDITURES						
Salaries & Fringes	148,598	34,374	114,224	2,070,698	866,383	1,204,315
Temporary Help				2,000	-	2,000
Consultant	450,000	187,013	262,987	654,500	200,604	453,896
Auditing				2,900	340	2,560
In-House Meetings/Training				3,800	2,392	1,408
Insurance				13,900	13,900	-
Maintenance Equipment	28,200	18,266	9,914	37,700	40,310	(2,610)
Rent Expenses	105,000	41,667	63,333	301,000	116,200	184,800
GSA Charges		17	(17)	17,600	12,745	4,855
Communication Equipment	7,000	2,108	4,892	12,000	6,746	5,254
Telecommunications	1,000	1,075	(75)	41,900	11,623	30,277
Publications/Photo Services		64	(64)	2,500	703	1,797
Travel Expenses				14,500	2,484	12,016
Auto Expense Reimb				-	-	-
Ads & Printing	7,000	5,936	1,064	57,500	13,247	44,253
Mailing Services	500	169	331	6,100	309	5,791
Petty Cash				1,000	421	579
Indirect Cost				3,200	-	3,200
Training	10,000		10,000	15,500	200	15,300
Office Supplies	7,500	1,917	5,583	25,000	6,736	18,264
Miscellaneous Expenses	1,000	3,889	(2,889)	1,000	4,189	(3,189)
Programs	182,202		182,202	6,013,402	525,482	5,487,920
Loans						
Action Committees						
Criminal Justice				-	-	-
Education				-	-	-
Legislative				-	-	-
Technology Incubator				-	-	-
Economic Development				-	-	-
Social Justice				-	-	-
Teen Police Academy				-	-	-
Sponsorships						
Capital Equipment	2,000		2,000	17,000		17,000
TOTAL EXPENSES	950,000	296,515	653,485	9,314,700	1,825,014	7,491,384
Administrative Charges			-	-	-	-
TOTAL ADM CGS AND EXPS	950,000	296,515	653,485	9,314,700	1,825,014	7,491,384
REVENUES -MINUS EXPENSES		(190,861)			1,541,943	



**EXECUTIVE DIRECTOR'S
INFORMATION ITEM**

ITEM F.

PUBLIC INFORMATION



TO: Metro-Miami Action Plan (MMAP) Trust Board
FROM: John Dixon, Interim Executive Director
DATE: March 12, 2008
SUBJECT: Marketing and Office of Public Information Report

Please find the following information related to the events that have taken place during the months of March and February.

Marketing and Office of Public Information implemented and or provided assistance for the events listed below. Promotional information, letters, fliers, radio and placement for newspaper advertng, news articles, press releases, photos, website, email listings and other materials are attached for your review.

- A. Virginia Key Beach Park Grand Rededication Celebration - Saturday, February 23rd.
 - 1. MMAP Staff manned a booth at the event.
 - 2. Photo and write-up placed on MMAP Website.
- B. Fanm Ayisyen Nan Miyami (FANM)/Haitian Women of Miami – Conference and 16th Annual Gala.
 - 1. Sponsored by placing a full page ad for the 16th Annual Gala Event Booklet.
 - 2. MMAP Staff manned a booth during the Conference at F.I.U. North Campus.
- C. Compiling data for 2006 – 2007 Annual Report.
- D. Miami-Dade County Teen Court Initiatives:
 - 1. Brochure Completed.
 - 2. Completed flyer/posters.
 - 3. Placed newspaper ad in the Gospel Truth and South Florida Times providing readers with information on ways to get involved with the TC Program.
 - 4. Ordering business cards.
 - 5. Designing flyer for March 28th & 29th Attorney Training.
- E. Displays for community outreach labeled for distribution to local businesses.
- F. Coordinated MLK Academy Student-Athlete Alumni award presentation with Miami-Dade County Commissioner Audrey Edmondson and MMAP in the Miami-Dade County Commission Chambers.
 - 1. Presentation aired live on Miami-Dade Television for 3 weeks.
 - 2. Photo and write-up placed on MMAP Website.
 - 3. Students attended with their parents and presented with certificates.
- G. Coordinated MLK Academy Student-Athlete Alumni award presentation with School Board Member Dr. Wilbert “Tee” Holloway, MMAP, and MLK Academy Student-Athlete Alumni during the Miami-Dade County Public School Board Meeting.
 - 1. Presentation aired live on WLRN Television.
 - 2. Photo and write-up placed on MMAP Website.
 - 3. Story placed with Miami Herald Neighbors.
 - 4. Story placed with South Florida Times.

5. MMAP/MLK presented with a proclamation from School Board of Miami-Dade County.

6. Students attended along with their parents and received certificates.

7. Students (along with a MMAP representative) will have an opportunity to talk about their achievements live on WMBM Gospel 1490 during the "Talking Sports" radio show, hosted by Ricky Norris.

8. Working on other Media outlets.

H. Housing

1. Updated Housing PDF files uploaded to the web.

2. Placed newspaper ad in the following periodicals: Miami Times, South Florida Times, and all zones of the Miami Herald Neighbors announcing two workshops scheduled for MMAP Homeownership Assistance Program File Submissions Re-Opening to certify housing industry professionals.

3. Press Release announcing housing certification workshops.



**EXECUTIVE DIRECTOR'S
INFORMATION ITEM**

ITEM G.

CRIMINAL JUSTICE REPORT

TO: Members of the MMAP Trust

FROM: John T. Jones, Jr.
Chairman of MMAP Trust & Criminal Justice Sensitivity Action Committee

DATE: March 17, 2008

SUBJECT: Criminal Justice Sensitivity Action Committee
(CJSAC Student Alumni Awards)

PURPOSE OF ITEMS

The purpose is to outline the activities of Metro-Miami Action Plan (MMAP) Trust Criminal Justice Sensitivity Action Committee (CJSAC) for the month of February 2008. CJSAC continues to expose our youth to individuals who has faced challenges but persevered to achieve their goals.

STUDENT ALUMNI AWARDS

CJSAC announced that four Martin Luther King, Jr. Leadership Academy student alumni that graduated and moved on to their various home schools are now highly sought after by various colleges nation wide. Student Brandon Washington, enrolled at Miami Northwestern Sr. High, will be attending The University of Miami, Judah Linder, enrolled at Edison, Sr. High will be attending University of Iowa, Dante Reid, enrolled at Edison Sr. High will be attending Mississippi State, Tyrone Williams, enrolled at Edison Sr. High will decide on either Mississippi State or Tennessee State pending the completion of the ATC exam.

The aforementioned students were honored at the Miami Dade County Commission Awards Ceremony for excelling against tremendous odds. Additionally, awards were presented to students by Miami Dade County Public Schools and The Dr. Martin Luther King, Jr., Institute for Nonviolence. The Kingian Nonviolence Facilitator at MLK continues to prepare MLK students for the Educational Historical Black History Tour by exposing students to nonviolence management that lower incidents of disruptive behavior.



**EXECUTIVE DIRECTOR'S
INFORMATION ITEM**

ITEM H.

MLK ACADEMY MONTHLY REPORT