



**MIAMI-DADE COUNTY
FINAL OFFICIAL MINUTES
Metro Miami Action Plan Trust**

Office of the Metro Miami Action Plan Trust
19 West Flagler Street
Mezzanine Room 106
Miami, Florida 33128

August 4, 2009
As Advertised

Harvey Ruvlin, Clerk
Board of County Commissioners

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Clerk of the Board Division

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OFFICIAL MINUTES
METRO-MIAMI ACTION PLAN TRUST
SPECIAL MEETING OF AUGUST 4, 2009

The Metro-Miami Action Plan Trust (MMAP) convened a meeting at the Office of MMAP Trust Board Room, 19 West Flagler Street, Mezzanine Room #106, on August 4, 2009 at 3:30 p.m., there being present: Mr. Ron Butler; Mr. Robert Holland, Esq.; Ms. Stephanye Johnson; Ms. Barbara Montero; Mr. Carlos Morales; Ms. Natasha Nalls; Dr. Walter Richardson; Mr. Marc Douthit, Esq.; Ms. Leigh Toney; and Reverend Richard Dunn. (Ms. Tamika Robinson; Mr. David Chiverton; Mr. Richard Kuper; and Mr. Richard Miller were absent).

ROLL CALL

I. Introductions

Staff members present were: Interim Executive Director John Dixon, Mr. Jose Gonzalez, Ms. Joann Hicks, Mr. Eric Johnson, Mr. William Simmons, Mr. Anthony Williams, Ms. Pamela Green, Ph.D., Ms. Laverne Carlile; Assistant County Attorney Terrence Smith; and Deputy Clerk Karen Harrison.

MOMENT OF SILENCE

Mr. Holland noted he would be Acting Chairman for this Special MMAP Trust meeting until the members convened to have election of officers.

QUERY FOR EARLY DEPARTURES

Mr. Holland noted the purpose for today's (8/4) meeting was to discuss the Mayor's and County Manager's recommended budget for MMAP for the upcoming fiscal year (FY 2009-10). He noted the severe budget cuts that totaled approximately \$27 million, of which the majority funded services for targeted areas, community based organizations (CBOs), and non-mandatory areas of need. The Mayor's proposal was currently going through the committee process and the budget hearings to decide whether to adopt, amend or create a hybrid approach to the proposed budget, would be held in September 2009, noted Mr. Holland.

Mr. Holland explained that MMAP staff had developed a budget that would preserve most of their jobs, coinciding with the requested percentage budget cut from the Mayor. He noted the budget cut process required monies to be taken from the salary of the MMAP Assistant to the Director vacant position; however, the Mayor's proposed budget reflected removal of most of MMAP's programs. This recommendation included the transfer of the MMAP's Housing Assistance Program (HAP) to the Miami-Dade Housing Finance Authority Department, which meant the removal of those staff positions and programmatic dollars.

Mr. Holland noted the MMAP HAP Program provided funding for first time homebuyers, which was generated from a dedicated source. Mr. Holland also noted the MMAP Teen Court Program had 14 staff members with an impeccably successful track record and was also recommended to be transferred to the Juvenile Assessment Center. He pointed out that neither the MMAP HAP, nor Teen Court Programs' funding had an impact on the County's General Fund Budget. Mr. Holland noted moving these programs would not affect the \$427 million budget deficit. He also noted he felt the Mayor's proposal was an effort to transfer programmatic dollars from MMAP to

other County Departments. Mr. Holland noted the intent of this meeting was to allow the Trust members to make recommendations during the Commissioners' recess in August, and present them before the Board of County Commissioners Budget Hearing.

Mr. Holland reiterated that the MMAP HAP and Teen Court Program had no impact on the County's budget. He also noted Commissioners Audrey Edmonson and Barbara Jordan had sponsored the resolution supporting MMAP in an effort to revamp the agency, using new Trust members and a new mission to move forward. In terms of time and energy, Mr. Holland noted it would be a waste to oversee a staff of six (6) people with a minor administrative budget. He also noted that he believed the County Commission would support a resolution to keep those programs within MMAP, but probably wanted input from the Trust reflecting the support of MMAP's staff's recommendations.

Mr. Holland commended Teen Court staff's work on reducing recidivism, and enhancing crime prevention among youth in the community, which reported that less than 2% of the youth attending the program had re-entered the criminal justice system. He noted that \$250,000 of the Teen Court's budget could be used for administration and advocacy. Mr. Holland also noted it was recommended by the MMAP Oversight Review Board that MMAP play more of an advocacy role, which the \$250,000 from the Teen Court's budget would allow, without using General Fund dollars.

Regarding the MMAP HAP Program, Mr. Holland noted funding came from the 8% Documentary Surtax dollars. He also noted MMAP was the only entity in Miami-Dade County that had a first time homebuyers program. Mr. Holland commended MMAP staff on their good work and noted that minor issues were presented from the audit because MMAP did not have funding to support the backend operation of monitoring the housing loans that were less than ten (10) years old. He further noted that if those houses were sold before the ten (10) year period, funding from MMAP needed to be replenished; however, if the houses were sold after that period, the lien on the property would need to be removed.

Mr. Holland noted the recommendation from the Interim MMAP Board was for MMAP to continue the MMAP HAP Program and to allow the Office of Community and Economic Development (OCED) to do the backend operation of monitoring the housing loans and removing the liens. He noted the audit report questioned MMAP's Housing Lottery Program (HLP) for first time homebuyers, because awards increased from \$20,000 to \$50,000 due to the increase of the housing market. Mr. Holland pointed out the Request for Proposal (RFP) process used for the HLP was approved by the Commission on Ethics and Public Trust (COE) and the County Attorney's Office. He also noted the HLP was operated by an independent party, in terms of selecting applicants. Mr. Holland noted that approximately \$250,000 funding could be used for general administration to address some of the advocacy issues.

Mr. Holland advised that it was recommended by the MMAP Oversight Review Board that the Teen Court migrate, during a three (3) year period, to another entity based on the Trust's recommendations. He noted the Trust members needed to decide whether to accept the Mayor's proposed budget, or submit a proposal as to how these funds and programs should be addressed.

In terms of economic development and advocacy, Mr. Dixon noted the MMAP Oversight

Review Board indicated, in the new mission statement, that MMAP should retain its HAP Program because people could build wealth through homeownership.

Mr. Holland noted the Mayor's proposed budget would reduce MMAP's staff to six (6) employees in lieu of the MMAP staff's recommendation that would retain 26 employees. He also noted that with 26 employees, MMAP would be able to continue with the following programs: Advocacy; Teen Court; MMAP HAP; and Economic Development.

Mr. Dixon noted the Mayor's proposal was for a staff of six people, consisting of four professionals and two staff persons for support services.

In response to Mr. Marc Douthit's question regarding the process that was taken after receiving a report from the MMAP Oversight Review Board, Assistant County Attorney (ACA) Terrence Smith noted the report was presented and approved by the Board of County Commission (BCC). He also noted a number of items from that report were sponsored by Commissioner Edmonson, specifically a resolution that required the Teen Court Program to be transferred in three years to another entity based on the recommendation of the MMAP Trust. She also sponsored an ordinance that would change the name and structure of MMAP, as well as its mission statement. ACA Smith noted the ordinance went through the first reading, but was still subject to a public hearing and approval by the BCC.

In response to Mr. Douthit's question on the impact of the Mayor's proposed budget, ACA Smith noted the BCC would take a vote on the proposed budget to approve, or most likely, to make some amendments at the September budget hearing. He agreed that based on Mr. Holland's description, the Mayor's proposal was inconsistent with the recent resolutions and actions that were sponsored by Commissioner Edmonson.

Mr. Holland noted the Mayor's proposal consisted of several changes and he hoped MMAP's proposed resolution presented to the BCC would focus on the fact that moving these programs would not help the County's budget, which validated one reason not to move them.

Mr. Dixon noted that MMAP staff was contacted by the Office of Community and Economic Development (OCED), regarding the number of staff working in the MMAP HAP, to determine how they would be impacted by OCED taking over that department. He also noted he was opposed to working with the Office of Strategic Business Management (OSBM) to create a flow chart that would slot the six (6) staff members in the Mayor's proposed budget unless the Trust agreed with that proposal.

Mr. Douthit noted that the Trust members were focused on the recommendations made by the MMAP Oversight Review Board (MORB). He also noted the Trust members were supportive because they were informed of the direction MMAP was heading, but if they agreed with the Mayor's proposed budget, it would remove MORB's recommended process that brought the Trust together.

Discussion ensued regarding how to address the Mayor's proposal and maintain the programs that worked well for MMAP.

It was moved by Mr. Douthit that MMAP's proposed budget regarding Miami-Dade County's

FY 2009-10 Proposed Resource Allocation Plan be approved and a resolution be drafted by staff for the next MMAP meeting. It was also moved by Mr. Douthit that this resolution would be forwarded to the County Commission as an alternative to the Mayor's proposed budget. This motion was seconded by Mr. Ronald Butler, and being put to a vote, passed unanimously by those members present.

Mr. Dixon noted the BCC First Budget Hearing was scheduled for September 3, 2009 and the Final Budget Hearing was scheduled for September 17, 2009.

Ms. Barbara Montero noted she felt that housing played a very controversial part, and a component should be added to the resolution reflecting the Trust's intent in moving forward and being transparent.

Mr. Holland noted problems that occurred with funding for the Economic Development Program that was allocated to some businesses, and to the Martin Luther King Leadership Academy (MLK), which was overseen by MMAP. He also noted that MMAP was no longer working with the MLK Academy and Economic Development did not have any resources.

Regarding the resolution, Mr. Holland suggested that after considering the recommendations by the MMAP Interim Trust that were related to transparency issues, the resolution could be amended.

Discussion ensued among the Trust members regarding the MMAP HAP program that was supported by the MORB and the need to review their recommendations.

Mr. Holland noted the Trust would convene to review the drafted resolution and MMAP staff's budget recommendations, which he hoped would be approved by the County Commission.

Mr. Holland requested staff to provide Trust members with the Interim MMAP Trust's recommendations that would increase the transparency and cognition of the process regarding the MMAP HAP program, for review and possible inclusion in the resolution.

Discussion ensued regarding the importance of both Teen Court and MMAP HAP Programs, because they were the major part of MMAP's programs that the Trust members would focus on.

Ms. Stephanye Johnson pointed out that recommendations by the MMAP Oversight Review Board (MORB) included the Teen Court Program, which did not need to be advocated. She also noted she had worked with the MMAP HAP and the OCED Department; and the MMAP HAP Program needed to remain.

Mr. Dixon noted staff's position was in line with the overall programs. He referred to the last page of the Mayor's proposal, and at the last bullet item listed under "Budget Enhancements of Reductions and Additional Comments, "which indicated the Special Projects Administrator II position would be eliminated. Mr. Dixon also noted if MMAP remained whole, this position would be needed.

Mr. Dixon noted that the MMAP Assistant Director's salary, which totaled \$95,000, remained

unfilled for the entire year of 2008. He also noted this salary was counted as a budget cut when MMAP was requested to take a cost cut. This year MMAP was asked to take an additional \$45,000 budget cut that would equal the proposed 5% budget cut across the board. Mr. Dixon explained that the result of this budget cut meant the position could not be filled for half the year starting in October. He noted MMAP staff worked with the Office of Strategic Business Management (OSBM) concerning the budget. Mr. Dixon also noted if the MMAP programs remained intact, the Accountant position needed to remain.

In response to Mr. Douthit's question regarding whether the required 5% budget cut would be met if MMAP retained an accountant, Mr. Dixon noted it would, because MMAP had surpassed the required 5% budget cut.

Mr. Jose Gonzalez noted MMAP's budget for the year 2008 totaled \$6.196 million; however, the Mayor's proposal to move the MMAP HAP and Teen Court Programs would reduce MMAP's budget to approximately \$1.118 million.

Reverend Richard Dunn asked whether the recommended budget cuts for MMAP also recommended for other County departments.

Mr. Dixon noted he had only focused on the budget cuts for MMAP because of the crucial decrease from 26 staff members to six, which would not allow MMAP to provide advocacy services. He noted MMAP's budget cuts totaled less than 1% of the County's budget, yet the County had a \$40 million deficit. Mr. Dixon noted several County Departments' budgets, including Transit; Human Services; Housing Finance Authority; Community Action Agency; Fire Department; and Corrections, were impacted and made up 75% of the General Funds Budget.

Mr. Holland pointed out that only a portion of the General Funds was used for the salary of the MMAP accountant and a percentage of that salary was taken from other programs essential in offsetting some of the administrative cost. He noted these programs had been administered well and had dedicated funding sources outside of the General Funds. Mr. Holland noted he felt these programs, as well as the accountant position, should not be moved.

Mr. Dixon pointed out that MMAP was asked to find dedicated sources for both the Teen Court and the MMAP HAP Programs. He noted that MMAP staff found funding through legislation without any help from the County. Mr. Dixon noted that the Mayor's proposed budget would shift the funding to people who were not involved in this process.

Mr. Holland recommended that the resolution include the language, "...Where As... that MMAP was directed to find dedicated sources for Teen Court and the MMAP HAP Programs..." He also supported the points made concerning the budget. Mr. Holland noted that he wanted it to be clear that the Trust members supported the staff's amended proposed budget, which included the accountant position. He also noted the resolution needed to indicate how successful MMAP's programs were, along with the MMAP Oversight Review Board's recommendations.

Mr. Douthit noted that was the intent of his motion.

Ms. Natasha Nalls' asked whether a representative from MMAP would be attending the County Commission's Budget Hearing. She also asked whether the County Commissioners had shown any interest in moving the Teen Court and MMAP HAP Programs.

Mr. Dixon noted MMAP staff attended the budget hearings and the BCC meetings, specifically when an item on the agenda was related to MMAP. He also stressed the importance of Trust members attending and becoming active in the budget hearing process. Mr. Dixon spoke of past actions taken by MMAP, which included rallying support from PULSE (People United to Lead the Struggle for Equality); NAACP (National Association for the Advancement of Colored People); Miami-Dade Chamber of Commerce; realtors; and other partners from the community that received Economic Development funding.

In response to Mr. Carlos Morales' question regarding whether it was a violation of the Sunshine Law for a Trust member to meet with a County Commissioner, Assistant County Attorney Smith noted it would be a violation if more than one Trust member were present.

Mr. Morales requested a detailed list of the issues that needed to be addressed with the County Commissioners.

Mr. Holland noted a motion was made to have the MMAP staff prepare a drafted resolution for the next MMAP meeting, and that this document be used for information by the Trust members to address issues.

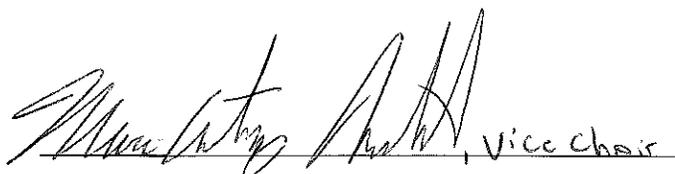
Mr. Holland recommended that the MMAP staff begin reaching out to other community partners for support letters and to voice their support for the MMAP Programs. He noted he was certain Commissioners for Districts 1, 2 and 3 would be supportive.

Mr. Holland directed the Interim Executive Director to place the following items on the next MMAP meeting Agenda regarding the MMAP Interim Trust's recommendations for the MMAP HAP and Teen Court Programs; the drafted resolution; and the election of MMAP Trust officers. He said he felt the recommendations would be beneficial to the Trust members when making any amendments to the resolution.

Assistant County Attorney Smith noted the Trust needed to address the issue regarding the past Interim MMAP Trust's minutes at the next meeting.

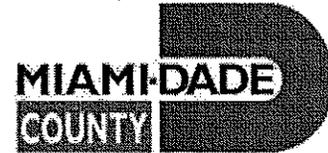
Adjournment

Hearing no further business, the Trust meeting adjourned at 4:25 p.m.

A handwritten signature in black ink, appearing to read "Mr. Robert Holland", is written over a horizontal line. To the right of the signature, the words "Vice Chair" are written in a smaller, less legible script.

Mr. Robert Holland Esq., Acting Chairman

Metro Miami Action Plan Trust



**METRO-MIAMI ACTION PLAN TRUST
SPECIAL BOARD MEETING
TUESDAY, AUGUST 4, 2009
AGENDA**

Roll Call

QUERY FOR EARLY DEPARTURES

- I. Discussion of the Miami-Dade County Resource Allocation Process
(Budget)

Adjournment



Memorandum



Date: July 22, 2009

To: Trust Members
Metro-Miami Action Plan Trust

From: John E. Dixon, Jr., Interim Executive Director

Subject: Miami-Dade County's FY 2009 -10 Proposed Resource Allocation Plan

The following is the Miami-Dade County's FY 2009 -10 Proposed Resource Allocation Plan:

The FY 2009-10 Proposed Resource Allocation Plan includes the reduction of General Fund support of \$150,000 including the elimination of an Accountant and Assistant to the Director positions in Administration; additionally, the budget reflects the transfer of the Affordable Housing Division to the Department of Housing and Community Development (3 positions) and the Teen Court Program to the Juvenile Services Department (14 positions); a Special Projects Administrator position has been eliminated due to reduces Documentary Stamp Surtax funding.

This proposal will downsize the agency to six employees which is comprised of the following:

- Four (4) professionals
- Two (2) clerical support staff

The reduction of personnel will have an adverse impact on the agency's ability to adequately implement the goals and objectives identified in the Oversight Review Board Report.

MMAP Trust Response

The proposed budget recommendations to transfer the Housing and Teen Court programs have no budgetary impact on the County's general fund, as they are dedicated funding sources. Therefore, staff is recommending that the Trust consider retaining both of these programs.

MMAP Trust Affordable Housing Division

The MMAP Trust Housing Assistance Program (HAP) is funded by documentary stamp surtax on commercial real estate. MMAP receives, by ordinance, eight (8%) of Miami-Dade County's allocation from the State of Florida. There is no savings on the County's General Fund budget by moving the housing program to another entity.

The Trust by resolution has been charged to ensure the equitable participation of Blacks in Miami Dade County's economic growth through advocacy and monitoring of economic conditions and economic development initiatives in Miami-Dade County. One of the key recommendations made by the MMAP Oversight Review Board Report was that MMAP be restructured as an advocacy and monitoring entity focusing on economic development with housing and workforce development as an integral part thereof. Since housing is vital to economic development, MMAP's successor organization should continue to operate its Surtax funded housing program. This will ensure an equitable participation of African Americans in the affordable housing market.

Teen Court Program

The Teen Court program is funded with a three dollar (\$3.00) surcharge on any ticket issued for a moving violation, parking or citations in Miami-Dade County. Again, there is no savings to the County's General Fund budget by moving the Teen Court program to another entity. In addition, the MMAP Oversight Review Board Report recommended programmatically, that the Teen Court program remain under the jurisdiction of the new structure (MMAP's Successor) no more than three (3) years. As a follow-up to the MMAP Oversight Review Report, the Board of County Commissioners passed resolution R-997-07 dated 07/21/2009. This resolution directs MMAP or its successor entity Board of Trustees within three (3) years from the date of this resolution to provide the Miami-Dade Board of County Commissioners with the recommendation of a non-profit organization, a law enforcement agency, a court administrator, the clerk of court, or any other similar agency to which to transfer the Teen Court Program.

Attached for your perusal is a copy of the Mayor's proposed budget, the budget proposed to the County Manager and the ordinance passed on July 21, 2009.

You may contact me at 305-372-7600 with any questions or concerns you may have.

MAYOR'S PROPOSAL

FY 2009 - 10 Proposed Resource Allocation and Multi-Year Capital Plan

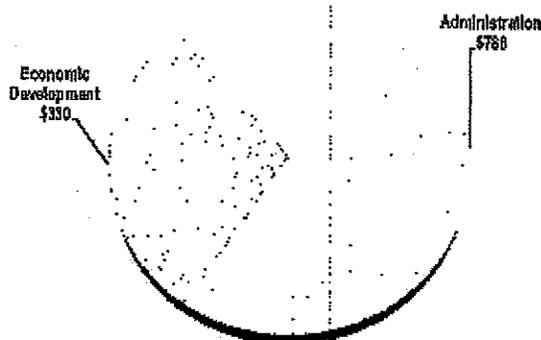
Metro-Miami Action Plan

The Metro-Miami Action Plan (MMAP) Trust addresses and advocates for the health, economic welfare, and social needs of, primarily, Miami-Dade County's African-American community. MMAP encourages and facilitates the coordination of programs providing assistance to the African-American community and serves as a catalyst for the elimination of disparities within the community at large.

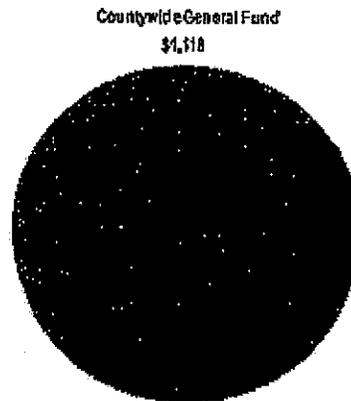
As part of the Economic Development Strategic Area, MMAP exists to advocate for systemic change, serve as the conscience of the community, and present a yardstick to measure change.

FY 2009-10 Proposed Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2009 - 10 Proposed Resource Allocation and Multi-Year Capital Plan

TABLE OF ORGANIZATION

OFFICE OF THE PRESIDENT / CHIEF EXECUTIVE OFFICER					
<ul style="list-style-type: none"> Concentrates in program administration, special initiatives and advocacy, uses a holistic approach in addressing disparities that exist for Black residents in the areas of housing, economic development, criminal justice, and education 					
<u>FY 08-09</u> 4		<u>FY 09-10</u> 3			
<p style="text-align: center;">ADMINISTRATION</p> <ul style="list-style-type: none"> Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, account receivables and payable functions 	<p style="text-align: center;">ECONOMIC DEVELOPMENT</p> <ul style="list-style-type: none"> Promotes economic development in the Black community for business expansion, job creation, and business relocations through advertising, promoting activities and other sales and marketing techniques 				
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<u>FY 08-09</u> 3	<u>FY 09-10</u> 2				
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<p style="text-align: center;">TEEN COURT</p> <ul style="list-style-type: none"> Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders 	<p style="text-align: center;">HOUSING ASSISTANCE PROGRAM</p> <ul style="list-style-type: none"> Provides technical and financial assistance to provide homeownership opportunities to low- to moderate-income families 				
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<u>FY 08-09</u> 4	<u>FY 09-10</u> 0				

FY 2009 - 10 Proposed Resource Allocation and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 07-08	Budget FY 08-09	Proposed FY 09-10
Revenue Summary			
General Fund Countywide	902	997	1,118
Interest Earnings	105	80	0
Miami-Dade Public Schools	318	0	0
Carryover	1,715	1,596	0
Documentary Stamp Surdex	1,825	1,913	0
Surtax Loan Payback	0	250	0
Teen Court Fees	1,331	1,200	0
Total Revenues	6,198	6,016	1,118
Operating Expenditures Summary			
Salary	1,368	1,755	493
Fringe Benefits	429	564	148
Other Operating	1,634	3,831	477
Capital	0	19	0
Total Operating Expenditures	3,431	6,169	1,118

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 08-09	Proposed FY 09-10	Budget FY 08-09	Proposed FY 09-10
Strategic Area: Health and Human Services				
Teen Court	2,334	0	14	0
Strategic Area: Economic Development				
Administration	820	788	7	5
Affordable Housing Assistance	2,685	0	4	0
Economic Development	330	330	1	1
Total Operating Expenditures	6,169	1,118	26	6

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 06-07	Actual FY 07-08	Budget FY 08-09	Projection FY 08-09	Proposed FY 09-10
Consultants	747	725	58	58	30
Rent	273	266	205	171	128
Travel	10	13	10	7	7

FY 2009 - 10 Proposed Resource Allocation and Multi-Year Capital Plan

DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps reduce the socio-economic disparity of Miami-Dade County's African-American community by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Provides community forums to receive public input for economic development in underserved communities

Strategic Plan Outcomes - Measures

- ED1-1: Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)

Objectives	Measures			FY 07-08		FY 08-09		FY 09-10
				Target	Actual	Target	Projection	Target
Increase the number of successful small businesses in targeted areas	Community Economic Development Forums sponsored	OP	↔	4	3	4	2	3

BUDGET ENHANCEMENTS OR REDUCTIONS AND ADDITIONAL COMMENTS

- The FY 2009-10 Proposed Resource Allocation Plan includes additional General Fund support to offset the elimination of Teen Court revenues for the administrative staff
- In November 2008, the Board of County Commissioners created the MMAP Trust Oversight Review Board to, among other things, explore various options related to the oversight and management of MMAP; the Oversight Review Board presented its recommendations to the BCC on June 30, 2009; the Board recommended, that the Trust be restructured as an advocacy and monitoring entity, focusing on economic development with workforce; and that the Trust be given no more than three years to transition the Teen Court Program to another provider
- Due to the economic downturn, the FY 2009-10 Proposed Resource Allocation Plan includes the reduction of General Fund support of \$150,000 including the elimination of an Accountant and Assistant to the Director positions in Administration; additionally, the budget reflects the transfer of the Affordable Housing Division to the Department of Housing and Community Development (3 positions) and the Teen Court Program to the Juvenile Services Department (14 positions); a Special Projects Administrator position has been eliminated due to reduced Documentary Stamp Surtax funding

BUDGET SUBMITTED TO THE COUNTY MANAGER

FY 2009 - 10 Proposed Resource Allocation and Multi-Year Capital Plan

Metro-Miami Action Plan

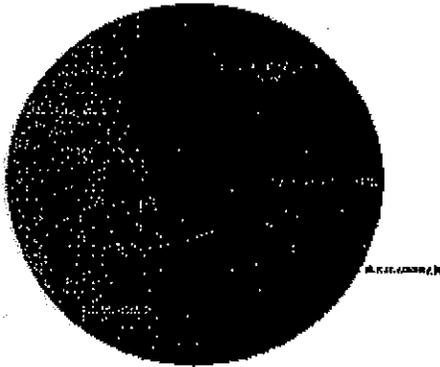
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As part of the Economic Development and Health and Human Services strategic areas, MMAP provides homeownership assistance to low- to moderate-income homeowners through second and third mortgages, and juvenile intervention by diverting teens from the juvenile justice system.

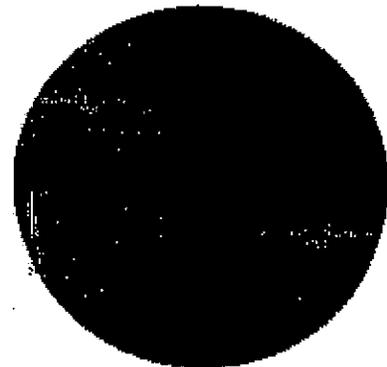
MMAP provides these services to low- to moderate-income families, youths, and the African-American community of Miami-Dade County.

FY 2009-10 Proposed Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2009 - 10 Proposed Resource Allocation and Multi-Year Capital Plan

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<u>ADMINISTRATION</u>		<u>TEEN COURT</u>	
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Interest Earnings	105	60	59
Miami-Dade Public Schools	318	0	0
Carryover	1,715	1,596	2,447
Documentary Stamp Surtax	1,825	1,918	870
Surtax Loan Payback	0	250	0
Teen Court Fees	1,331	1,200	1,200
Total Revenues	6,190	6,016	5,578
Operating Expenditures Summary			
Salary	1,388	1,658	1,645
Fringe Benefits	429	508	544
Other Operating	1,834	3,831	3,389
Capital	0	19	0
Total Operating Expenditures	3,431	6,016	5,578

(dollars in thousands)	Total Funding		Total Positions	
	Budget FY 08-09	Proposed FY 09-10	Budget FY 08-09	Proposed FY 09-10
Expenditure By Program				
Strategic Area: Health and Human Services				
MILK, Jr. Academy	0	0	0	0
Teen Court	2,334	2,554	14	14
Strategic Area: Economic Development				
Administration	657	692	7	7
Affordable Housing Assistance	2,685	1,780	4	3
Economic Development	330	552	1	1
Total Operating Expenditures	6,016	5,578	26	25

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 06-07	Actual FY 07-08	Budget FY 08-09	Projection FY 08-09	Proposed FY 09-10
Consultants	747	725	58	58	30
Rent	273	266	205	171	171
Travel	10	13	10	7	7

FY 2009 - 10 Proposed Resource Allocation and Multi-Year Capital Plan

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DIVISION: AFFORDABLE HOUSING ASSISTANCE

The Affordable Housing Assistance Division enhances the economic well being of low- to moderate-income households by making the purchase of a home attainable through forgivable loans for eligible clients.

- Provides down payment and closing cost assistance to qualified first time low- to moderate-income home buyers
- Processes mortgage applications for affordable housing units
- Establishes partnerships with public, private sector, and financial institutions to provide housing opportunities for every low- and moderate-income homebuyer

Strategic Plan Outcome - Measures

- ED1-3; Increased number of low to moderate income homeowners (priority outcome)

Objectives	Measures			FY 07-08		FY 08-09		FY 09-10
				Target	Actual	Target	Projection	Target
Increase the number of new homeowners	New homeowners provided closing cost and down payment assistance*	OP	↔	308	112	250	140	130
	Affordable housing community forums and special housing events held	OP	↔	8	12	8	8	10

*Decrease reflects reduced Documentary Stamp Surtax revenues

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DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps reduce the socio-economic disparity of Miami-Dade County's African-American community by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Provides community forums to receive public input for economic development in underserved communities

Strategic Plan Outcome - Measures

- ED1-1: Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)

Objectives	Measures			FY 07-08		FY 08-09		FY 09-10
				Target	Actual	Target	Projection	Target
Increase the number of successful small businesses in targeted areas	Community Economic Development Forums sponsored	OP	↔	4	3	4	2	3

FY 2009 - 10 Proposed Resource Allocation and Multi-Year Capital Plan

DIVISION: TEEN COURT

The Teen Court provides an alternative sanctioning program for first-time misdemeanor juvenile offenders.

- Provides ethics, anti-theft, substance abuse, crime prevention, and other workshops for juveniles and adults
- Provides training for youth to work in the capacity of defense attorney, prosecuting attorney, juror, clerk, and bailiff in Teen Court proceedings

Strategic Plan Outcome - Measures

- HH3-2: Increased access to culturally sensitive outreach/prevention and intervention services for Miami-Dade County children, youth and their families (priority outcome)

Objectives	Measures			FY 07-08		FY 08-09		FY 09-10
				Target	Actual	Target	Projection	Target
Reduce the recidivism rate of first-time misdemeanor juvenile offenders	Referrals to Teen Court*	OP	↔	350	363	350	420	450
	Recidivism rate for juveniles successfully completing Teen Court	OC	↓	15%	1%	15%	10%	10%
	Workshops provided to juveniles**	OP	↔	6	68	6	68	80
	Courtroom sessions held by participating juveniles***	OP	↔	18	206	18	200	210

*Increase in referrals is based on increased referrals from the Juvenile Services Department and the State Attorney's Office

**increase reflects a full-time position dedicated to providing workshops for juveniles

***increase in Courtroom Sessions due to increase in referrals to the Teen Court Program

BUDGET ENHANCEMENTS OR REDUCTIONS AND ADDITIONAL COMMENTS

- In November 2008, the Board of County Commissioners created the MMAP Trust Oversight Review Board to, among other things, explore various options related to the oversight and management of MMAP; the Oversight Review Board is expected to present recommendations to the BCC in May 2009
- The FY 2009-10 Proposed Resource Allocation Plan includes the elimination of Special Projects Administrator 2 position from the Housing Division due to reduced Documentary Stamp Surtax funding; duties will be absorbed by existing staff