



MIAMI-DADE COUNTY FINAL OFFICIAL MINUTES Budget Conference Committee

Board of County Commissioners

Stephen P. Clark Government Center
18th Floor – Room 18-3 & 18-4
111 NW 1st Street
Miami, Florida 33128

Monday, September 17, 2007
As Advertised

Harvey Ruvin, Clerk
Board of County Commissioners

Kay Madry Sullivan, Director
Clerk of the Board Division

Judy Marsh, Commission Reporter
(305) 375-1967



**CLERK'S SUMMARY AND OFFICIAL MINUTES
BUDGET CONFERENCE COMMITTEE
SEPTEMBER 17, 2007**

Chairman Moss noted the purpose of today's meeting. He recapped actions taken at the Health and Public Safety Committee (HPSC) that morning (9/17) and distributed a Budget Priorities Change Memorandum from the HPSC members.

Commissioner Rolle referred to his memorandum entitled "2nd Addendum to Transit Committee Budget Recommendations" which included items that might affect the General Fund. He asked the County Administration to review the impact of the State's cut to the Medicaid Program and noted a monthly allocation of \$764,000 needed to be allocated to Miami-Dade Transit in order to continue this Program; to re-instate \$208,000 to the South Florida Regional Transportation Authority and to provide the necessary funding to complete the Transit Village Project (located at NW 7th Avenue and 62nd Street).

Commissioner Jordan placed on the record the following budget priorities submitted by the Chairman of the Budget and Finance Committee:

1. to establish a Legislative Budget Office by reducing the number of staff from the Office of Strategic Business Management by 12 positions and transferring them to the Legislative Budget Office;
2. to create a Legislative Policy Reserve Fund, in order to have a reserve fund that could be used to mitigate the impact of any policy recommendations or changes made by the County Commission;
3. to create a Legislative Office of the Media (Communications and Protocol would be under the jurisdiction of the Chair's Office) with a recommended advertising budget of \$1.3 million for the print advertising, and that \$650,000 for radio advertising be restored and reflected in the media budget;
4. to create a Social and Economic Development Council and that the existing Council report to the County Commission, and to provide a staff position for a professional economist;
5. a proposed Table of Organization presented for approval for the Miami-Dade County legislative branch which would include the Office of the Chair and the attached organizational chart and
6. identification of the potential recapture of \$91 million from countywide funds and the potential recapture of \$36 million from the Unincorporated Municipal Service Area.

In response to Chairman Moss' question whether the amount given for Community Based Organizations (CBO) included the cultural arts priorities (and the Mom and Pop Program), Budget Director Jennifer Glazer-Moon noted the list included allocations that undergo competitive processes that would not have been continued and also included other allocations that were not true CBOs. She further noted continuation funding for CBOs and the additional funding to increase the culture funding to the level of fiscal year

2006-07 (approximately \$30 million). Ms. Glazer-Moon said staff would provide for the September 19th Budget Conference Committee meeting a recommended list of CBOs that were impacted by this recommendation, along with the results of the competitive processes that were not impacted by the environmental and parks allocation.

Chairman Moss noted the Committee needed clarification on what criteria was included in the CBOs list to ensure they were not being double counted.

Responding to Chairman Moss' inquiry regarding the annual amount normally spent in the Wage Adjustment, Separation, and Energy Reserve, and the Tax Equalization Reserve, County Manager Burgess noted wage adjustment was a component of the first reserve and was a calculation of what would be required to cover the Cost of Living Adjustment that would be effective in July of a given fiscal year, in this case, the four percent that would be effective as of July 1st. He said the Administration would look at departments' performance. Referring to the Energy Reserve, County Manager Burgess said that Reserve was an estimate based on assumptions of fuel prices for diesel and unleaded for the upcoming year. He noted Separation costs were a function of when employee(s) chose to retire or separate from County service and assumptions were made on what departments felt might occur. Mr. Burgess said the Tax Equalization Reserve generated more Value Adjustment Board appeals and more adjustments were anticipated than there might typically be that would reduce the (tax) roll downward. He noted the reserves would not be used, unless necessary, in order to carry those funds into the subsequent year.

County Manager Burgess responded to Chairman Moss' inquiry regarding Cost of Living Adjustments.

Following discussion, it was moved by Commissioner Jordan that a Sunshine meeting to discuss budget issues be held on Tuesday, September 18, 2007 at 3:30 p.m. in the County Commission Chamber. This motion was seconded by Commissioner Sorenson and upon being put to a vote, passed by a vote of 5-0.

In response to Commissioner Sorenson, Ms. Glazer-Moon discussed the differences between the Contingency Reserve and the Emergency Contingency Reserve. She noted these Reserves had slightly different allowable uses and slightly different methodologies for using them. Ms. Glazer-Moon said the Contingency Reserve required a recommendation of the County Manager and the Budget and Finance Committee and a two-thirds vote of the members while the Emergency Contingency Reserve required a recommendation of the County Manager, the Budget and Finance Committee and three-fourths of the members in office. She noted the Contingency Reserve was traditionally budgeted to address issues that were raised during the year while the Emergency Contingency Reserve was created specifically to restore the fund balance and a millage equivalent point was dedicated to begin collecting those funds.

Chairman Moss directed questions to Ms. Glazer-Moon regarding Public Safety Reserves and Tax Equalization Reserves.

County Manager Burgess responded to Chairman Moss' inquiry regarding the Contingency Reserve.

Chairman Moss asked the County Administration to come back to the Committee with potential funding recommendations.

Commissioner Souto requested the following funds be recaptured:

- \$1 million from Non-Departmental Reserves;
- \$2 million from Public Safety Reserves;
- \$2 million from Tax Equalization Reserves;
- \$4 million from Contingency Reserves;
- \$18 million from Wage Adjustment, Separation, and Energy Reserves;
- \$8 million from Mitigation Reserves;
- \$8 million from County Services Reserves;
- \$22.473 million from the Emergency Contingency Reserves; and
- \$30 million from Capital Outlay Reserves.

Following additional recommendations by Commissioner Souto for a percentage reduction to fuel costs, vehicle leases, and other vehicle related expenses, Commissioner Sorenson suggested the Committee adjourn and allow the County Administration to come back with a proposal of how to meet the specified budget priorities.

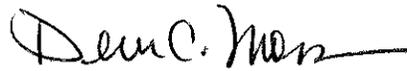
County Manager Burgess noted he thought the County could significantly address the priorities presented by the Committee. He estimated that these priorities would cost \$30 million; and that maybe \$25-26 million could be accessed from the existing County Reserves. He emphasized the importance of the County Commission and the Mayor being comfortable with the final budget recommendation.

Chairman Moss noted he thought the County Commission's budget priorities would cost more than \$30 million; and he pointed out the Parks Department priorities were \$11 million.

County Manager Burgess emphasized the importance of the County to not exhaust its reserves; and to not fund its priorities by redirecting large sums of Other Operations funds.

Discussion ensued regarding Chairman Moss' expectations for the Wednesday, September 19, 2007, Budget Conference Committee meeting and regarding how to approach funding projects in an individual Commission District.

Hearing no other questions or comments, the meeting was adjourned at 4:08 pm.



Dennis C. Moss, Chairman
Budget Conference Committee

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - Specialized Transportation	25,000
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services	25,000
DHS	North Miami Foundation for Senior Citizens' Services	Service to Seniors	7,500
DHS	North Miami Foundation for Senior Citizens' Services	Programmatic Support	20,000
PARK	Northside Optimist Club	Programmatic Support	25,000
DHS	O'Farrell Childcare Center	Programmatic Support	65,000
DHS	Omega Activity Center Foundation, Inc.	Programmatic Support	50,000
CAD	One Art, Inc.	Annual Arts Program	35,157
DHS	One Art, Inc.	Children, Youth, and Families - Before and After School Care/ Kids of Streets Family and Youth Empowerment	37,850
AHS	One Man Can Make A Difference Jesus Did Youth Group, Inc.	Children, Youth, and Families	10,000
DERM	Operation Green Leaves, Inc.	Outreach Environmental Education and Urban Tree Planting Project within the Haitian community	57,885
PARK	Optimist Club of Ives Estates	Sports Program	7,500
PARK	Optimist Club of Suniland, Inc.	Sports Program / Football Program	7,500
AHS	Optimist Foundation of Greater Goulds, Foundation, Inc.	Promoting School Success	30,000
CAD	Orange Blossom Classic	Programmatic Support	25,000
CAD	Orange Bowl Committee	Programmatic Support	130,000
CAD	Oscar Thomas Art and Culture Expo	Programmatic Support	25,000
OCED	Overtown Benefit, Inc.	Programmatic Support	25,000
OCED	Overtown Civic Partnership	Programmatic Support	25,000
DHS	Overtown Community Optimist, Inc.	Youth Service Project	10,000
AHS	Palmetto Raiders Youth Development Club, Inc.	Children, Youth, and Families - Football Program	10,000
PARK	Palmetto Raiders Youth Development Club, Inc.	Sports Program / Flag Football Program	7,500
DHS	Panamerican USA Foundation, Inc.	Programmatic Support	30,000
AHS	Parent to Parent of Miami	Children and Adults with Disabilities - Aftercare and Respite Care	75,000
AHS	Parent to Parent of Miami	Children and Adults with Disabilities - Family Support and Educational Services	20,000
CAD	Patrons of Exceptional Artists, Inc	Annual Miami International Piano Festival	32,381
DHS	Peace Be Still Youth Development	Children, Youth, and Families Services / Teen Empowerment Training	47,500
CAD	Performing Arts Center Trust, Inc.	Seating (loose chairs) for Ballet/Opera House and Concert Hall Boxes / Studio Theater AV Equipment	28,317
CAD	Performing Arts Center Trust, Inc.	Operational Support for the Performing Arts Center of Miami	400,000
CAD	Performing Arts Network (PAN)	Annual Programs	40,000
PARK	Perrine Optimist Club of Miami Inc.	Park Improvements	74,750
DBD	Perrine-Culler Ridge Council	Programmatic Support	138,000
CAD	PIAG Museum, Inc.	Programmatic Support	50,000
CAD	Playground Theatre for Young Audiences	Annual Season / Shores Performing Arts Theatre - Fire Safety	78,522

Monitoring Dept.	Agency	Program	FY 2006-07 Funding
POLICE	Police Benevolent Association	Police Reserve Program	10,000
AHS	Prime Time Seniors	Emerging Needs II - Elders	10,000
AHS	Project Stopp, Inc.	Criminal Justice - Preventive Counseling and Children, Youth, and Families	45,000
DHS	Project Stopp, Inc.	Programmatic Support	75,000
DHS	Project Stopp, Inc.	Youth Leadership Program	20,000
CAD	Proyecto Arte Actual d/b/a The Moore Space	Moore Space Exhibition Program	25,000
AHS	Psychosocial Rehabilitation Center, Inc., d/b/a Fellowship House	Special Needs, Mental Health - Wrap-around Service for Individuals w/Co-occurring Substance Abuse and Mental Health Disorders	82,195
PHT	Public Health Trust	Roxcy Bolton Rape Treatment Center	50,000
DBD	Puerto Rican Chamber of Commerce of South Florida	Programmatic Support	158,000
DHS	Puerto Rican Community Resource Center	Programmatic Support	45,000
OCED	Rafael Hernandez Housing Association	Programmatic Support	20,000
AHS	Rainbow of Hope Dream Center, Inc.	Elderly Services - Center-based Care	50,000
AHS	Rainbow of Hope Dream Center, Inc.	Elderly Services - Early Intervention/Prevention	50,000
AHS	Re Capturing the Vision International, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	80,000
DHS	Read2Succeed	Programmatic Support	75,000
LIB	Recording for the Blind and Dyslexic	Provision of Library Services for Visually Impaired	1,800
AHS	Regis House, Inc.	Children, Youth, and Families - Home Visiting (Access to Health Care)	75,000
AHS	Regis House, Inc.	Criminal Justice - Family Empowerment	95,000
DHS	Regis House, Inc.	Melrose Community Mobilization and Outreach Program / Melrose Working Families Daycare	37,500
CAD	Rhythm Foundation, Inc., The	Annual Season - General Operating Support	50,000
DHS	Richmond Heights Resource Center	Programmatic Support	50,000
AHS	Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Before and After School Care	50,000
AHS	Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	60,000
AHS	Richmond-Perrine Optimist Club, Inc.	Criminal Justice - Neighborhood Empowerment	80,000
DHS	Richmond-Perrine Optimist Club, Inc.	Community Suspension Program / Perrine Crime Prevention/ Goulds Youth Development Program / Year Round Work Experience Program	133,000
PARK	Richmond-Perrine Optimist Club, Inc.	Football, Flag Football Programs	7,500
PARK	Richmond-Perrine Optimist Club, Inc.	Park Capital Improvements	74,800
DHS	Rickia Isaac Foundation, Inc.	Programmatic Support	45,000
DHS	Rickia Isaac Foundation, Inc.	Rickia Isaac Foundation Juvenile Justice Seminar	25,000
PHT	Robert Morgan Dental Clinic	Dental Services	125,000
CAD	Roxy Theatre Group, Inc., The	Perform Life Project / Lighting and Sound Equipment / Annual Activities	55,994

COMMISSIONER DORRIN D. ROLLE

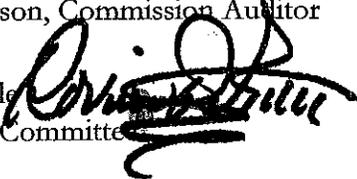
DISTRICT 2



MEMORANDUM

DATE: September 17, 2007

TO: Commissioner Dennis C. Moss, Chairman Budget Conference Committee
Charles Anderson, Commission Auditor

FROM: 
Dorrin D. Rolle
Chair, Transit Committee

SUBJECT: 2nd Addendum to Transit Committee Budget Recommendations

Below are items that may affect the general fund.

Miami-Dade Transit

- In light of the State's cut to the Medicaid Program, a monthly allocation of \$764,000 needs to be allocated to Miami-Dade Transit (MDT) in order to continue this Program.
- Re-instate the funding of \$208,000 to SFRTA. The County's cut would have a larger impact estimated to be \$1.25 million, since Broward and Palm Beach Counties will make the identical cuts, and the State's match will also be lost, if Miami-Dade County cuts its funding – this would negatively impact Tri-Rail.
- Fund \$150,000 to MDT for an alternative fuel study.
- Provide the necessary funding to complete the Transit Village Project (located at NW 7th Avenue & 62nd Street). The amount provided by the federal government is approximately \$9.8 million.
- Support MDT in its efforts and plan to eliminate its deficit. [FY ending 9/30/06, MDT retained a *cumulative* (multiple year) cash deficit in its operating (\$40 million) and non-operating funds (\$ 44.5 million) combined – \$84.5 million. MDT has a plan that eliminates this deficit. Also, the FY 2006-07 mid-year projections indicated current year operating expenditures would exceed available revenues by \$8.116 million. MDT efforts have resulted in this reduction being \$2.4 million instead of \$8.1.]

Public Works

- Reinstate funding for arterial drain cleaning (\$400,000).
- Reinstate funding for tree trimming, pruning and removal of dead trees (\$300,000).



MEMORANDUM
OFFICE OF COMMISSIONER DENNIS C. MOSS
MIAMI-DADE COUNTY BOARD OF COUNTY COMMISSIONERS
DISTRICT 9

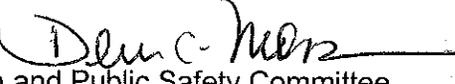
Downtown Office
111 NW 1st Street, Suite 320
Miami, Florida 33128
(305) 375-4832 ~ Fax (305) 372-6011

District North Office
10710 SW 211th Street, Suite 206
Miami, Florida 33189
(305) 234-4938 ~ Fax (305) 232-2892

District South Office
1634 NW 6th Avenue
Florida City, Florida 33034
(305) 245-4420 ~ Fax (305) 245-5008

Date: September 17, 2007

To: Honorable Chairman Bruno Barreiro
And Members of the Health & Public Safety Committee

From: Dennis C. Moss 
Chairman, Health and Public Safety Committee

Re: **Health & Public Safety Committee Budget Priorities Change Memo**

Pursuant to your memo of July 17, 2007 and my memo of September 14, 2007, the members of the Health and Public Safety Committee submit the following Budget Priorities Change Memo:

Corrections:

1. Fund the Boot Camp at \$5 Million.
 - A. Potential Resources to fund boot camp**
Cut overtime; Cut 34 vacant correctional officers (\$ 1,410,000); Cut 7 vacant Correctional Sergeant Positions (\$467,000) or some combination.
2. Cut 10% of the light vehicle fleet
3. Fund Capital Outlay Reserve Projects through Revenue Bonds or Building Better Communities Bond Program.
4. Increase the food service budget by \$1.5 million rather than \$3 million.
 - A. Potential Resources to fund/accomplish food services cut**
Conduct a managed competition process where county staff and private vendors can bid on the food service contract.

Police:

1. Fund Community Policing and Enhanced Enforcement Initiative
 - A. Potential Resources to fund/accomplish Community and Enhanced Policing**
Examine the use of Regular Time vs Overtime and dedicating the 100 plus Officers returning from Miami Gardens and Doral to address some of these issues
2. Cut 10% of the non-contractual light fleet (400 vehicles)

Metro Dade Fire Fighters IAFF Local 1403

INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS, AFL-CIO, CLC
8000 N.W. 21st Street, Suite 222, Miami, FL 33122-1605
Phone: (305) 593-6100 - Fax: (305) 591-9654

Stan Hills
President

Al Cruz
First Vice President

Mike "Sparky" Thomson
Second Vice President

Joaquin del Cueto
Treasurer

Gary Rainey
Secretary

Manny Gelabert
Benefits Officer



RECEIVED
By the Clerk for the record.

September 12, 2007

SEP 17 2007

Hon. Javier Souto
Commissioner District 10
Board of County Commissioners
111 NW First Street, Ste. 2910
Miami, FL 33128

Item _____
Exhibit _____
Meeting _____

RE: Fire Fighter Concerns 2007-08 Budget

Dear Senator Souto,

On behalf of our Fire Fighters, we have serious concerns about the current budget proposals regarding the Fire District. We want to work with you, the Mayor, the Manager, and the entire Commission to tackle these issues and look for solutions, which will benefit the community.

First and foremost, I have never seen a year as challenging as this one. I honestly felt that prior to the legislative session, our Department was on the right track and firing on all cylinders. I credit it to a good partnership between our elected officials, our Administration, our Fire Chief, and our Fire Fighters. Unfortunately, our Department was severely impacted by the state mandated property tax roll-backs, to the point where almost 1/4 of the total budget impact for our County directly affected Miami Dade Fire Rescue. No other Department except for the Library District was as severely impacted.

The Department has begun to pare down the size of administration, we will not open needed service in several neighborhoods, such as two units in Homestead, West Kendall, Arcola, Aventura, Doral, Redlands, North Miami, Highland Oaks/Ives Estates, Coconut Palm,

West Tamiami Trail, and additional Marine Protection. This will result in response time deterioration, and ultimately will affect our outcomes on medical and trauma calls as well as increased fire loss. We are grateful that no one will be laid off and commend you on your leadership on behalf of our service and our employees.

Despite these adverse effects on service, we realize that forces beyond the County's control have driven these decisions. We are reluctantly supporting this budget. I took an oath almost a quarter century ago to protect this community. It would be remiss of me to not discuss this problem and offer some solutions.

Unlike many of our city departments, Miami Dade Fire Rescue is unable to access other traditional revenues such as franchise fees, sales, and utility taxes since those revenues are allocated to UMMA and the cities within the district. Our Department is also unable to access countywide revenues due to the current structure of the district, thus the almost total reliance on property taxes. That reliance caused us to be hit harder than most services in County and Municipal Government.

We have had to look long and hard at our budget. As noted above, needed services will not go in at this time. Over \$5 million in administrative cuts are underway with more being contemplated. Capital improvements are being delayed which will only lead to more delays and increased costs in the future and I hope we can restore these critical projects in order to not fall further behind.

We will not argue this budget, but we need to redouble our efforts to fix several issues over the upcoming 2008-09 fiscal year. The Fire District needs to be reinvented or merged into the General Fund in order to accomplish our mission.

Our Department has services to the District and to the County as a whole. In this year's proposed budget, several countywide services are being paid for by residents of the district, when they should be paid for by everyone. Residents of Cities such as Coral Gables, Miami Beach and Key Biscayne are getting a free ride, while residents of Miami Gardens, Florida City, Kendall, etc. are paying extra. I have spoken to the budget office about this issue. They are

aware of it and we intend to work with them in order to fix this issue for the future without necessitating further cuts in other needed services within the County. By regionalizing functions, we can actually spread the costs out by eliminating redundancy, and save money at the same time. This can, if done right, help residents in both the district and in the cities that currently remain outside the district.

Besides needing to reinvent the District and the funding model, there are potential savings in regionalization. I am proud to say that the Miami Dade government has risen to meet several challenges. Chief Lorenzo and I both agree that we can realize substantial savings in the tens of millions by taking the following steps in cost sharing and cooperation. With this in mind, I ask you to consider, as a leader of the regional government of Miami Dade County, exploring a consolidated 911/dispatch center for Fire Rescue instead of having five separate systems. While I don't speak for police, I believe this is a good idea for all of public safety.

By having separate jurisdictions, we have artificial lines running through the County. If we can consolidate the dispatch systems and begin closest unit dispatch, residents of border areas, such as myself, will get better protection for our families and our homes. It is unconscionable not to send the closest unit to an emergency and it forces us to staff and build stations because we won't cross streets. When Miami Beach and Coral Gables began to bid for service in Surfside and Pinecrest, we took a long look at the issues. The answer is not to splinter service to save service for the few, the answer is to save all taxpayers money and look for economies of scale and efficiencies and a better funding model.

We have opportunities to save by consolidating and standardizing our special operations, vehicle repair, training, equipment purchases and EMS protocols. Closest unit dispatch will allow for staffing considerations with the overall County in line. All of these steps will save taxpayers dollars county-wide. These savings can be used to reduce tax bills or to add needed service in our community, and will put us on the cutting edge for resolving problems and meeting the goals of the 9/11 Commission for interagency cooperation.

This may not be popular with some of my colleagues in the Fire Service, but we can save the taxpayers tens of millions of dollars without a lay-off or a reduction in service, if we do this right.

It is, in my opinion, too late to change this year's budget. October 1, presents an opportunity for us to change our funding model, and to look for cost savings, which will allow us to meet the needs of one of the most dynamic communities in the nation. On behalf of the men and women who protect this community every day, we reluctantly support this year's budget and pledge to work hard to make our service better, more efficient, and fairer next year. We thank you for your support and want to work with you to turn lemons into lemonade. Thank you and good luck. You have a major challenge and we want to be part of the solution

Sincerely,

A handwritten signature in black ink, appearing to read 'Stan Hills', written over a horizontal line.

Stan Hills

President, Metro Dade Fire Fighters

CC: Hon Carlos Alvarez, Mayor, Miami Dade County
Board of County Commissioners, Miami Dade County
George Burgess, Manager, Miami Dade County
Alina Tejeda-Hudak, Assistant County Manager
Chief Herminio Lorenzo, Director, Miami Dade Fire Rescue
Jennifer Glazer-Moon, Director, Miami Dade Budget Office



MEMORANDUM
BRUNO A. BARREIRO
Chairman
Board of County Commissioners
District 5

TO: Honorable Vice-Chairwoman Barbara J. Jordan
and Members, Board of County Commissioners

FROM: Bruno A. Barreiro, Chairman *Bruno Barreiro*

SUBJECT: Budget Conference Update

DATE: September 13, 2007

On September 6th, 2007, the Budget Conference Commission membership was revised to the following:

Vice-Chairwoman Barbara J. Jordan
Commissioner Dennis C. Moss, Chairman
Commissioner Dorrin D. Rolle
Commissioner Katy Sorenson
Commissioner Javier D. Souto

Please note all the Budget Conference Commission meeting will be taking place on the 18th floor as has been scheduled by Budget Conference Chairman Moss.

C: Honorable Carlos Alvarez, Mayor
Honorable Harvey Ruvin, Clerk of the Court
George Burgess, County Manager
R.A. Cuevas, Jr., County Attorney
Jennifer Glazer-Moon, OSBM Director
Kay Sullivan, Clerk of the Board
Charles Anderson, Commission Auditor

CLERK OF THE BOARD
2007 SEP 14 AM 10:23
CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1