



**BOARD OF COUNTY COMMISSIONERS  
OFFICE OF THE COMMISSION AUDITOR**

**M E M O R A N D U M**

**TO:** Honorable Rebeca Sosa, Chairwoman  
and Members, Board of County Commissioners

**FROM:** Charles Anderson  
Commission Auditor

A handwritten signature in black ink, appearing to read "Charles Anderson", is written over the printed name.

**DATE:** September 17, 2014

**SUBJECT: Fiscal Year 2014-15 Proposed Budget – Funding for Cultural  
Activities & Health Care Capitation**

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Attached are two reports to assist the Board of County Commissioners with the fiscal year 2014-15 proposed budget:

- Attachment 1 – Funding for Cultural Activities, Programs and Facilities in Selected Florida Municipalities
- Attachment 2 – Reduction in Health Care Costs Through Capitation

As always, if you have questions or concerns, feel free to contact me at (305) 375-2524.

Attachments

c: Honorable Carlos Gimenez, Mayor  
R. A. Cuevas, County Attorney  
Edward Marquez, Deputy Mayor, Office of the Mayor  
Jennifer Moon, Director, Office of Management & Budget  
Christopher Agrippa, Division Chief, Clerk of the Board

**FUNDING FOR CULTURAL ACTIVITIES, PROGRAMS, AND FACILITIES IN MIAMI-DADE COUNTY AND SELECTED  
FLORIDA MUNICIPALITIES**

In Florida, many municipalities have experienced rapid growth in cultural communities due to tourism. Because of this growth, many counties and cities offer support by creating and promoting opportunities for artists and cultural organizations. Although there are various revenue sources, many counties provide funding from Tourist Development Tax (TDT), Convention Development Tax (CDT), Special Revenues and programs, and General Fund to subsidize many of these programs and facilities.

With TDT, Florida law allows such funds to be used for museums that are owned by a not-for-profit arts organization or public entity and for auditorium facilities that are owned by a government entity.

State of Florida Restrictions on use of Tourist Development Tax (TDT) Revenue-Florida Statute (Chapter 125, Section .0104, Item 5, a, 1) states that revenues may be used to promote and advertise tourism in the State of Florida and nationally and internationally may be expended:

“To acquire, construct, extend, remodel, repair, improve, maintain, operate, or promote one or more publicly owned and operated convention centers, sports stadiums, sports arenas, coliseums, or auditoriums, or museums that are publicly owned and operated or owned and operated by not-for profit organizations and open to the public, within the boundaries of the county or subcounty special taxing district in which the tax is levied. Tax revenues received pursuant to the section may also be used for the promotion of zoological parks that are publicly owned and operated or owned and operated by not-for-profit organizations and open to the public. However, these purposes may be implemented through service contracts and leases with lessees with sufficient expertise or financial capability to operate such facilities.”<sup>i</sup>

Convention Development Tax (imposed by the Convention Development Tax Act, section 212.0305, Florida Statutes) authorizes the imposition of convention development tax on transient rentals. Revenues collected and returned to the county may be used:

“To acquire, construct, extend, enlarge, remodel, repair, improve, operate or maintain one or more convention centers, stadiums, exhibition halls, arenas, coliseums, auditoriums, golf courses, or related buildings and parking facilities in the most populous municipality in the county.”<sup>ii</sup>

**MIAMI DADE COUNTY (MDC)**

Over the last 30 years, Miami-Dade County’s cultural community has grown more rapidly than that of any other major metropolitan area nationwide. The County supports the cultural community by supplementing and using revenues generated from tourist taxes, convention taxes, and general fund to promote a wide range of tourist related facilities, help fund professional sports facilities, and give cultural grants via the Cultural Arts Department.

The Miami-Dade County’s Department of Cultural Affairs and its volunteer advisory board, the Cultural Affairs Council, provides grants, and technical assistance to cultural organizations and individual artists; develops and improves cultural facilities; creates and advances arts education, provides public information

and outreach programs; advocates for effective cultural policies and for more public and private resources to invest in cultural development; and promotes and markets our cultural assets broadly and innovatively. <sup>iii</sup>

MDC uses Tourist Development Tax for the operations and promotional efforts of the Greater Miami Convention and Visitors Bureau (60%, less an annual allocation for the Tourist Development Council Grant program), to help fund cultural grants administered by the operation of the County’s Department of Cultural Affairs (20%), and to fund tourist-related facilities in the City of Miami such as the James L. Knight Center (20%). <sup>iv</sup>

Revenues from the CDT are used to fund a wide range of tourist-related facilities, including the Miami Beach Convention Center, construction of the Performing Arts Center, and the South Miami-Dade Cultural Center. The funding is also used to help fund flagship and neighborhood cultural facilities such as the Miami Art Museum, Historical Association of Southern Florida, Museum of Science, Lyric Theater, Gusman Center of the Performing Arts, Joseph Caleb Auditorium, and the African Heritage Cultural Arts Center and many more. <sup>v</sup>

The County’s FY 2013-14 Adopted Budget totals \$6.354 billion, of which \$4.410 billion represents the direct operating budget, and \$1.944 billion, is funding for capital projects. <sup>vi</sup> Of the current direct operating budget, 1.18 % or more than \$52.12 million has been used for direct cultural programs and facilities’ operating subsidies. The following table summarizes the major areas of support:

**FY 2013-14 Adopted Budget  
General Fund, CDT, TDT, and Other Allocations Relative to Total Annual Budgets by Area**

Cultural Affairs Department (1)	<u>General Fund</u>	<u>CDT Portion</u>	<u>BCC Directive CDT</u>	<u>TDT Portion</u>	<u>Proprietary</u>	<u>Other Grants</u>	<u>Inter Agency Transfers, Other</u>	<u>Subtotal</u>	<u>Total</u> <u>FY 2013-14 Budget</u>
<b>Grants and Programs</b>									
• Competitive Grants (detail by organization attached)	\$7,438,000	\$1,919,000	\$1,304,000	\$982,000	\$864,000	\$996,000	\$35,000	\$13,538,000	\$13,538,000
• Culture Shock Miami	-	-	-	\$654,000				\$654,000	\$654,000
							See: A-1	<b>\$14,192,000</b>	<b>\$14,192,000</b>
• South Florida Cultural Consortium Activities and Programs	-	-	-	\$115,000			\$142,000	\$257,000	\$257,000
• Culture Shock Miami	-	-	-	\$654,000				\$654,000	\$654,000
<b>Administration</b>	-	-	-	\$2,742,000	\$135,000			\$2,877,000	\$2,877,000
<b>South Miami-Dade Cultural Arts Center</b>	-	\$3,278,000	-	N/A	\$1,339,000	\$70,000		\$4,687,000	\$4,687,000
<b>Cultural Facilities</b>									
• Miami-Dade County Auditorium	-	\$800,000	-	-	\$1,220,000			\$2,020,000	\$2,020,000
• African Heritage Cultural Arts Center	-	\$1,700,000	-	-	\$199,000	\$10,000	(\$226,000)	\$1,683,000	\$1,683,000
• Joseph Caleb Auditorium	-	\$700,000	-	-	-	-	-	\$700,000	\$700,000

**FY 2013-14 Adopted Budget**  
**General Fund, CDT, TDT, and Other Allocations Relative to Total Annual Budgets by Area**

		<u>General Fund</u>	<u>CDT Portion</u>	<u>BCC Directive CDT</u>	<u>TDT Portion</u>	<u>Proprietary</u>	<u>Other Grants</u>	<u>Inter Agency Transfers, Other</u>	<u>Subtotal</u>	<u>Total FY 2013-14 Budget</u>
<b>Cultural Affairs Department (1)</b>										
	<b>Total GF,CDT / TDT Allocated for Department Programs:</b>	\$7,438,000	\$8,397,000	\$1,304,000	\$5,147,000	\$3,757,000	\$1,076,000	-\$49,000	\$27,070,000	\$27,070,000
<b>Other Departments/County Facilities (2)</b>										
	<b>Vizcaya Museum and Gardens Department</b>	-	\$2,500,000		N/A	\$5,089,000	\$35,000		\$7,624,000	\$7,624,000
	<b>Adrienne Arsht Center for the Performing Arts Trust</b>	-	\$8,650,000		N/A				\$8,650,000	\$8,650,000
	<b>HistoryMiami Museum</b>	-	\$3,642,000		N/A				\$3,642,000	\$3,642,000
	<b>Patricia and Phillip Frost Museum of Science</b>	-	\$2,500,000		N/A				\$2,500,000	\$2,500,000
	<b>Perez Art Museum Miami</b>	-	\$2,664,000		N/A				\$2,664,000	\$2,664,000
									<b>TOTAL</b>	<b>\$52,150,000</b>

(1) Debora Margol, Deputy Director (CUA), August 27, 2014 , e-mail

The FY 2013-14 Business Plan, Adopted Budget and Five-Year Financial Outlook: the ordinance, Appendix B and Appendix C; Also, RFRO

(2) Report 3 Department Summaries by sub-activity schedules

The attached Schedule A-1 provides detail information for the Competitive Grants and Culture Shock programs totaling \$14,192,000.

### BROWARD COUNTY

Broward County has more than 1.8 million residents, 13.4 million visitors, 10,000 artists, 6,523 art-related businesses employing 23,497 people, 823 not-for-profit cultural organizations and 31 cities, some of which operate their own arts councils and public art programs.<sup>vii</sup>

The Broward Cultural Division is Broward County's local arts agency, as designated by the State of Florida, and has a mission to enhance the community's cultural environment through the development of the arts. The Cultural Division activities include: working with the Convention & Visitors Bureau on centennial planning; partnering with ArtServe to develop a marketing campaign for ArtsCalendar; continuing to collaborate with the South Florida Cultural Consortium on implementing a teaching artist certification; working with Business for the Arts of Broward to engage and connect the business community to the arts; and creating partnerships with municipalities to research, develop and coordinate public arts projects and programs.

Staff has indicated that there are no general fund subsidies (only Special Revenue Fund and TDT funding) to the various cultural programs. In addition, there are no facilities owned by the County that receive operating subsidies.

The FY 2013 Adopted Budget totals \$3,770,575,830 and the FY 2013 Operating Budget totals \$2,393,196,400.<sup>viii</sup> The following chart shows cultural grants, programs, and administration funding budgeted in the FY 2012-13 Adopted Budget which, according to Cultural Division staff, is the most current and complete information available from the County's Budget Division. The total shown on the following

table is \$3,992,077 or 0.166% of the total operating budget and a listing of the individual grants can be seen on Schedule A-2:

**BROWARD COUNTY**  
**FY 2012-13 Adopted Budget**  
**General Fund, CDT, TDT, and Other Allocations Relative to Total Annual Budgets by Area**

Broward Cultural Division (1)	<u>Special Purpose Fund</u>	<u>CDT Portion</u>	<u>TDT Portion</u>	<u>Other Grants</u>	<u>Proprietary</u>	<u>FY 2012-13 Budget</u>
<b>Grants and Programs</b>						
• Competitive Grants (See Listing-Schedule A-2))	\$2,063,300		\$600,000			\$2,663,300
• South Florida Cultural Consortium Activities and Programs	\$65,000	N/A				\$65,000
<b>Administration</b>	\$1,193,777	N/A				\$1,193,777
						\$0
						\$0
<b>Cultural Facilities</b>	N/A					\$0
<b>Total CDT / TDT Allocated for Department Programs:</b>	<b>\$3,322,077</b>					<b>\$3,922,077</b>

(1) Information transmitted by E-mail from Jody Horne-Leshinsky, Assistant Director Broward Cultural Division using most current and available information from their Budget Division. FY 13-14 information will not be available until after close of budget year ending September 30, 2014.

## ORANGE COUNTY

The County is located in central Florida and includes the city of Orlando and more than a dozen other incorporated municipalities. The population is 1.157 million, with land area of approximately 903 square miles.<sup>ix</sup> It is a leading center for tourism and welcomes 55 million visitors in a single year.<sup>x</sup>

In FY 2013-14, the County employees total 9,858. The FY 2013-14 Adopted Budget totals \$3,262,670,582 and a “net” operating budget of \$2,871,643,067.<sup>xi</sup>

The Orange Arts & Cultural Affairs Office works with the Arts & Cultural Affairs Advisory Council to recommend how Orange County’s Tourist Development Tax revenue and General Fund dollars should be invested to elevate the status of arts and culture in Central Florida. The County’s programs include cultural facilities funding, cultural tourism funding, public art commissions and awareness, arts education visioning and promotion for lifelong teaming, and provides advice and connection for new arts projects.<sup>xii</sup>

The following worksheet shows cultural grants, programs, administration, and facilities which are funded by the County. The total shown on the following table is \$6,790,961 or 0.237% of the total net operating budget.

**FY 2013-14 Adopted Budget**  
**General Fund, CDT, TDT, and Other Allocations Relative to Total Annual Budgets by Area**

Orange County Board of County Commissioners, Orange County Florida (1)

Orange County does not collect CDT

	<u>General Fund</u>	<u>CDT Portion</u>	<u>TDT Portion</u>	<u>Fed/State Grants</u>	<u>Proprietary</u>	<u>Interagency Transf./Other</u>	<u>Total FY 2013-14 Budget</u>
<b>Grants and Programs</b>							
<b>Cultural Tourism Program</b>							
• Orlando Philharmonic	N/A	N/A	\$150,000				\$150,000
• Orlando Museum of Art	N/A	N/A	\$150,000				\$150,000
• Enzian Theater	N/A	N/A	\$150,000				\$150,000
• Orlando Science Center	N/A	N/A	\$150,000				\$150,000
• Orlando Shakespeare Theatre	N/A	N/A	\$150,000				\$150,000
• Orlando Repertory Theatre	N/A	N/A	\$150,000				\$150,000
• Association to Preserve the Eatonville Community	N/A	N/A	\$101,825				\$101,825
• Orlando Ballet	N/A	N/A	\$101,825				\$101,825
• Bach Festival Society	N/A	N/A	\$75,000				\$75,000
• Orlando Fringe Festival	N/A	N/A	\$75,000				\$75,000
• Garden Theatre	N/A	N/A	\$75,000				\$75,000
• Friends of the Mennello Museum of Art	N/A	N/A	\$75,000				\$75,000
• Central Florida Ballet	N/A	N/A	\$75,000				\$75,000
• Mad Cow Theatre Company	N/A	N/A	\$50,913				\$50,913
• Crealdé School of Art	N/A	N/A	\$40,000				\$40,000
• Holocaust Memorial Resource and Education Center of Florida	N/A	N/A	\$14,334				\$14,334
• Downtown Arts District	N/A	N/A	\$40,000				\$40,000
• The Winter Park Playhouse	N/A	N/A	\$40,000				\$40,000
• Winter Garden Heritage Foundation	N/A	N/A	\$32,000				\$32,000
• Orlando Community Arts, Inc.	N/A	N/A	\$40,000				\$40,000
• Art & History Museums – Maitland	N/A	N/A	\$40,000				\$40,000
• Global Peace Film Festival	N/A	N/A	\$40,000				\$40,000
• Albin Polasek Museum & Sculpture Gardens	N/A	N/A	\$27,120				\$27,120
• Bengali Society of Florida, Inc.	N/A	N/A	\$27,154				\$27,154
<b>Administration</b>		N/A	N/A				\$0
<b>United Arts Support</b>	\$668,554	N/A	\$539,939				\$1,208,493
<b>Fiscal &amp; Grants Management Fees</b>		N/A	\$185,000				\$185,000
<b>Arts Marketing Support</b>		N/A	\$100,000				\$100,000
<b>Cultural Facilities</b>							
• Albin Polasek Museum & Sculpture Gardens	N/A	N/A	\$114,000				\$114,000
• Garden Theatre	N/A	N/A	\$45,000				\$45,000
• Lake Eola Park	N/A	N/A	\$25,000				\$25,000
• Orlando Museum of Art	N/A	N/A	\$35,300				\$35,300
• Orlando Science Center	N/A	N/A	\$187,338				\$187,338
• Winter Garden Heritage Foundation	N/A	N/A	\$250,000				\$250,000
<b>Total CDT / TDT Allocated for Department Programs:</b>	<b>\$668,554</b>	<b>\$0</b>	<b>\$3,351,748</b>				<b>\$4,020,302</b>

**Other Departments/County Facilities**

<b>Orange County Florida Arts and Cultural Affairs Office (page 427 of FY 2014 Adopted Budget Book)</b>	\$ 172,637	\$ -	N/A	N/A			\$172,637
<b>Orange County Florida Regional History Center (page 315 of FY 2014 Adopted Budget Book)</b>	\$ 35,743	\$ -	\$ 2,478,579	N/A			\$2,514,322
<b>Orlando Science Center (page 439 of FY 2014 Adopted Budget Book)</b>	\$ 83,700	\$ -	N/A	N/A			\$83,700

(1) Information provided via September 28, 2014 E-mail received from Christine Arrant, Sr. Management and Budget Analyst, Office of Management & Budget, Orange County Government Florida

**Grand Total** **\$6,790,961**

**VOLUSIA COUNTY**

Volusia County was carved from Orange County by the Florida legislature in 1854 and is the 30<sup>th</sup> largest of the 67 counties.<sup>xiii</sup> It is located in the eastern part of the State with county offices located in DeLand, Daytona Beach and New Smyrna Beach. With a population of more than 494,000, the county has 47 miles of Atlantic beaches and provides a world class playground for both water and land sports events.<sup>xiv</sup> Some tourist events and attractions include: The Daytona International Speedway (home of the Daytona 500 NASCAR race), scenic St. Johns River, headquarter of the Ladies Professional Golf Association, and the official American home of the London Symphony Orchestra. It is also located in close proximity to Disney World and the Kennedy Space Center.

In FY 13-14, the Volusia County Government has 3,328 full-time equivalent positions.<sup>xv</sup> The FY 2013-14 Adopted Budget totals \$701,350,545 with an operating budget of \$597,114,471.<sup>xvi</sup>

The County provides General fund subsidy and ECHO Fund subsidy to support Cultural programs and facilities. The Volusia Echo (Fund 160) provides funds for the ECHO Program (approved by the voters of

Volusia County in November 7, 2000) which provides grants to aid not-for-profit organizations and municipalities of Volusia County, as well as County departments, solely to finance acquisition, restoration, renovation, construction and improvement of environmental, cultural, historic and outdoor recreation facilities for public use.<sup>xvii</sup>

The following worksheet shows cultural grants, programs, administration, and facilities which are funded by the County. The total shown below is \$1,434,258 or 0.240% of the total net operating budget.

**VOLUSIA COUNTY, FLORIDA**  
**FY 2013-14 Adopted Budget**  
**General Fund and ECHO Fund (1)**

**PARK, RECREATION AND CULTURE**

Description	GENERAL FUND	ECHO FUND	TOTAL FY 2013-14 BUDGET
<b>PARK CULTURAL ARTS</b>			
• <i>Competitive Grants (detail listed below)</i>	<b>\$611,758</b>		<b>\$611,758</b>
African American Museum of the Arts	4,256		4,256
Art League of Daytona Beach	8,887		8,887
Arthaus Foundation	12,929		12,929
Artists' Workshop	8,177		8,177
Atlantic Center for the Arts	79,560		79,560
Black Heritage Festival	4,819		4,819
Cinematique of Daytona Beach	15,642		15,642
Daytona Beach Symphony Society	59,291		59,291
Daytona Playhouse	12,463		12,463
DeLand Fall Festival of the Arts	14,707		
Gateway Center for the Arts	20,926		20,926
Halifax Historical Museum	11,739		11,739
Heritage Preservation Trust	5,695		5,695
IMAGES: a Fine Arts festival	20,724		20,724
Iranian American Society	7,864		7,864
Little Theater of New Smyrna Beach	27,003		27,003
Museum of Arts & Sciences	80,580		80,580
Museum of Florida Art	54,782		54,782
Ormond Beach Historical Society	13,695		13,695
Ormond Memorial Museum & Gardens	25,277		25,277
Pioneer Settlement for Creative arts	20,301		20,301
Sands Theater Center	43,441		43,441
South East Volusia Historical Society	8,029		8,029
Shoestring Theater	9,531		9,531
Sister Cities of Volusia	2,115		2,115
Surfscape Contemporary Dance Theater	8,238		8,238
USA Dance	3,292		3,292
Volusia Community Symphony	2,155		2,155
West Volusia Historical Society	10,448		10,448
Local Arts Agency - Grant Match	15,192		15,192
<b>Cultural &amp; Historic Programs</b>			
• <i>DeBarry Hall</i>	<b>\$102,500</b>		<b>\$102,500</b>
<b>ECHO Program Administration*</b>			
• <i>Competitive Grants (detail listed below)</i>		<b>\$720,000</b>	<b>\$720,000</b>
Daytona Beach Bandshell		350000	
Peabody Auditorium		300000	
Shoestring Theater		70000	
<b>TOTAL ALLOCATION</b>	<b>\$714,258</b>	<b>\$720,000</b>	<b>\$1,434,258</b>
* ECHO is funded by ad valorem taxes			

- (1) This information was provided by e-mail from Tammy Bong, Management & Budget Director, Volusia County, and FY 2013-14 Adopted Budget

HILLSBOROUGH COUNTY

Hillsborough County is located on the west coast for Florida and it encompasses 1,051 square miles of land, including the municipalities of Tampa, Temple Terrace, and Plant City. The county has a diversified economic base including a large service sector, a large manufacturing sector, and a thriving retail trade sector. <sup>xviii</sup>

Hillsborough County government's FY 14 Adopted Budget shows 9,846 funded positions. <sup>xix</sup> The County's Adopted Budget for FY 14 totals \$3.493 billion and the FY 14 operating budget totals \$1.56 billion. <sup>xx</sup>

Tourism is one of the major components of the economy and the number of tourists visiting this area is continually growing. Major attractions include: Busch Gardens of Tampa, Florida Aquarium, Museum of Science and Industry, Tampa Museum of Art, Lowry Park Zoo, Tampa Bay History Museum, and many more.

The County supports major cultural and entertainment venues which are not only educational resources, but also attract tourist dollars and serve as a potent marketing tool to attract target corporate locations. Besides General Fund and Special Revenue funds (which includes sales tax revenue fund-3% Tourist Development Tax), revenues from the Seminole Gaming Compact are also committed as an ongoing funding source. This involves the development of a formula for sharing an annual \$2.04 million allotment of the Seminole Gaming Compact monies using quantifiable performance measures and criteria for the qualifying venues. <sup>xxi</sup>

As part of Hillsborough County's budget, the Nonprofit Organizations are funded for social services competitive organizations, social services non-competitive organizations, cultural services competitive organizations, and cultural services non-competitive organizations. This funding is awarded to non-profit groups on a biennial basis for the community functions not covered by a department of County government.

The total funding for FY 14 Adopted totals \$19,139,411 or 1.23% of the operating budget and is shown in the following table with its allocations:

HILLSBOROUGH COUNTY'S NON-PROFIT ORGANIZATIONS (1)

Description	FY 13-14 ADOPTED GENERAL FUND		FY 13-14 ADOPTED SPECIAL REVENUE FUNDS		TOTAL ALL FUNDS
	Countywide	Seminole Gaming Compact Fund	Sales Tax Revenue Fund 3% Tourist Development Tax	Intergovernmental Grants Fund	
<b>Countywide General Fund</b>					
Homeless Coalition of Hillsborough County	\$225,000				\$225,000
Arts Council	809,227				\$809,227
Forest Hills Little League	50,000				\$50,000
Historical Advisory Council of Hillsborough	6,000				\$6,000
One Time Unallocated Funds	400,000				\$400,000
Teaching Tools	25,000				\$25,000
Abe Brown Ministries	350,000				\$350,000
AMI Kids	106,204				\$106,204
AntiBullying Advisory Committee	20,000				\$20,000
Catholic Charities - Mercy House	0				\$0
Community Tampa Bay (Formerly NCCJ)	5,012				\$5,012
Crisis Center/Transportation/Nurse Examiner	812,130				\$812,130
Girl Scouts of Suncoast Council	17,988				\$17,988

## HILLSBOROUGH COUNTY'S NON-PROFIT ORGANIZATIONS (1)

Description	FY 13-14 ADOPTED GENERAL FUND		FY 13-14 ADOPTED SPECIAL REVENUE FUNDS		TOTAL ALL FUNDS
	Countywide	Seminole Gaming Compact Fund	Sales Tax Revenue Fund 3% Tourist Development Tax	Intergovernmental Grants Fund	
Metropolitan Ministries	\$100,000				\$100,000
Playsmart	15,000				\$15,000
Sickle Cell Association	33,876				\$33,876
Tampa Heights Junior Civic Association	68,000				\$68,000
United Service Organization	50,000				\$50,000
A Brighter Community	5,314				\$5,314
Agency for Community Treatment Services	599,990				\$599,990
Alpha, Inc.	41,368				\$41,368
Boys and Girls Club	64,298				\$64,298
Centre for Women	39,293				\$39,293
Child Abuse Council, Inc.	45,900				\$45,900
Children's Home, Inc.	100,521				\$100,521
Computer Mentors Group	9,739				\$9,739
Cornerstone Ministries (formerly Tampa United)	17,010				\$17,010
Corp to Develop Communities (CDC)	70,618			80,000	\$150,618
Crisis Center – Eldernet	13,127				\$13,127
DACCO	753,903				\$753,903
Gulf Coast Epilepsy	14,256				\$14,256
Family Justice Center	0				\$0
Francis House	8,640				\$8,640
Greater Palm River Point CDC	9,113				\$9,113
Gulf Ridge Boy Scouts	17,988				\$17,988
Hispanic Services Council	31,275				\$31,275
Life Enrichment Center	20,125				\$20,125
Boys and Girls Club Summer Program	22,500				\$22,500
Mary & Martha House	20,082			38,000	\$58,082
Mental Health Care, Inc.	58,320				\$58,320
Quantum Leap Farm	11,675			45,000	\$56,675
Redland Christian Migrant	54,520			57,930	\$112,450
Self Reliance	13,268				\$13,268
Seniors in Service	5,400			150,000	\$155,400
Tampa Crossroads	111,163				\$111,163
Tampa Lighthouse for the Blind	24,291				\$24,291
Tampa Metro Area YMCA	13,325				\$13,325
The Spring of Tampa Bay	81,129			50,000	\$131,129
Trinity Café	215,025				\$215,025
United Cerebral Palsy	10,247				\$10,247
Veteran's Council of Hillsborough County	10,000				\$10,000
YES! Of America United, Inc.	13,500				\$13,500
Economic Development External Organization	12,572				\$12,572
Hispanic Business Initiative Fund	24,553				\$24,553
NAACP Empowerment Center	10,125				\$10,125
Tampa Bay & Company	0				\$0
Tampa Bay Black Heritage Festival	25,000				\$25,000
Tampa Bay Sports Commission	300,000		600,000		\$900,000
Tampa Theatre	150,000				\$150,000
<b>Seminole Gaming Compact</b>					
Florida Aquarium		307,135	250,000		\$557,135
Glazer Children's Museum		264,839	20,000		\$284,839
Lowry Park Zoo		479,353			\$479,353
Museum of Science and Industry		585,915			\$585,915
Straz Center for Performing Arts		221,758	470,000		\$691,758
Tampa Bay History Center		177,000			\$177,000
<b>Sales Tax Revenue Fund (TDT)</b>					
County Arts & Cultural Co-op			250,000		\$250,000
Events Collaborative			0		\$0
Friends of the Riverwalk			20,000		\$20,000
Performing Arts Center			50,000		\$50,000
Plant City Chamber of Commerce			54,000		\$54,000

HILLSBOROUGH COUNTY'S NON-PROFIT ORGANIZATIONS (1)

Description	FY 13-14 ADOPTED GENERAL FUND		FY 13-14 ADOPTED SPECIAL REVENUE FUNDS		TOTAL ALL FUNDS
	Countywide	Seminole Gaming Compact Fund	Sales Tax Revenue Fund 3% Tourist Development Tax	Intergovernmental Grants Fund	
Tampa Bay CVB			\$8,450,000		\$8,450,000
Tampa Bay CVB - RNC			0		\$0
Ybor City Chamber of Commerce			70,000		\$70,000
<b>Intergovernmental Grants Fund</b>					
Bay Area Legal Services				31,500	\$31,500
Big Brothers Big Sisters				25,000	\$25,000
Catholic Charities - Reach				75,000	\$75,000
Children's Home Society				161,951	\$161,951
Community Services Org -THA Foreclosure Prevention					\$0
Community Services Org -THA Homesavers					\$0
Florida Home Partnership					\$0
Rebuilding Together Tampa Bay					\$0
St. Joseph's Children's				12,420	\$12,420
<b>TOTAL ALLOCATION</b>	<b>\$6,142,610</b>	<b>\$2,036,000</b>	<b>\$10,234,000</b>	<b>\$726,801</b>	<b>\$19,139,411</b>

(1) This information was provided by e-mail from Kevin Brickey, Economist, Department of Business and Support Services, Hillsborough County BOCC and from the County Administrator's Recommended FY 2014-15 Budget, Hillsborough County Adopted Budget.

CLOSING

Tourism is a viable component of the expanding economy in most cities in Florida and the number of tourists is continually growing. It is also a rising trend that most municipalities have developed and supported activities, programs, and facilities for cultural development within their governmental organization. Although the amount of support varies within each organization, all have addressed the needs and benefits of these programs to the citizens and visitors within their respective communities.

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**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
<b>ARTS EDUCATION GRANTS AND PROGRAM INITIATIVES (ArtsEd)</b>		
Arts for Learning/Miami, Inc.	FY 2013-14 Program Activities	\$285,000
Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives and "All Kids Included" Initiatives for Children with Disabilities	\$365,000
	<b>Sub-Total: FY 2013-14 Arts Education and Program Initiatives Grants:</b>	<b>\$650,000</b>
<b>CAPITAL DEVELOPMENT GRANTS PROGRAM (CAP)</b>		
Actors' Playhouse Productions, Inc.	Miracle Theatre Capital Projects for Actors' Playhouse	\$18,601
Area Performance Gallery, Inc. dba Area Stage Company	Lighting Equipment Upgrades	\$6,465
Barry University, Inc.	Electrical Renovations to Historical Pelican Theater	\$12,723
Bascomb Memorial Broadcasting Foundation, Inc.	Video & Lighting Equipment and Acoustical Treatment for WDNA Jazz Gallery	\$9,960
Deering Estate Foundation, Inc., The	Deering Estate Theatre Lab and Performance Space Upgrades - Phase 2	\$14,471
Florida International University Board of Trustees for the benefit of The Wolfsonian	Improving the Visitor Experience through Interactive Technology at The Wolfsonian—FIU	\$5,000
Friends of the Bass Museum, Inc.	ADA Accessibility, Education & Outreach Equipment Purchases	\$18,780
The Miami Children's Museum, Inc.	Safety and Security System Upgrades	\$17,791
Miami Light Project, Inc.	Black Box Theater Equipment upgrades and Exterior Programmable Space development	\$17,755
New World Symphony, Inc.	Audio & Stage Equipment Upgrades	\$20,693
Olympia Center, Inc.	ADA, Audio and Lighting Equipment Upgrades (Gusman Center for the Performing Arts)	\$30,000
South Florida Art Center, Inc. d/b/a ArtCenter/ South Florida	Technical equipment for public programs and print shop at Art Center/South Florida	\$16,099
Village of Pinecrest	New, Accessible Stage and Control Platform with Access for the Banyan Bowl at Pinecrest Gardens	\$11,662
	<b>Sub-Total: FY 2013-14 Capital Development Program Grants:</b>	<b>\$200,000</b>
<b>COMMUNITY GRANTS PROGRAM (CG)</b>		
7eventhDay Media, Inc.	John Paul II International Film Festival 2014	\$3,000
A Greener Miami, Inc.	Music @ the Markets	\$3,750
Algo Nuevo Incorporated	8th Algo Nuevo Performance Series	\$5,500
Alyans Atizay Ayisyen, Inc. a/f/a for ART IN THE SKY	Art In The Sky	\$5,871
Alyans Atizay Ayisyen, Inc. a/f/a for The Just Bee Movement	The Process	\$5,871
Amplifyme, Inc.	Youth Media Institute Showcase	\$4,371
Anchor Arts Management, Inc. a/f/a for DanzArte	Cask	\$6,031
Anchor Arts Management, Inc. a/f/a for Nu Flamenco Collaborative, Inc.	The History House	\$6,071
Arca Images, Inc.	Hortensia and the Museum of Dreams	\$5,500
Art Studio, Inc.	I AM, WE ARE, OUR WORLD	\$4,294
Artists in Residence in Everglades	AIRIE Outreach and Community Exhibitions	\$7,500
Arts Ballet Theatre of Florida, Inc. a/f/a for The Opera Atelier, Inc.	Great Opera Moments	\$6,371
ArtSpring, Inc.	ArtSpring Infusion of Arts Programs at Homestead Correctional	\$7,370
Bascomb Memorial Broadcasting Foundation, Inc. a/f/a for Jazz Educator Community Coalition	JECC Jazz Boot Camp Ensemble	\$3,750
Bascomb Memorial Broadcasting Foundation, Inc. a/f/a for South Florida Center for Percussive Arts	Miami Percussion Workshop	\$4,295
Beaux Arts of the Lowe Art Museum of the University of	63rd Annual Beaux Arts Festival of Art	\$7,370

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
Miami, Inc.		
Big Blue & You, Inc.	ART BY THE SEA 2014	\$7,500
Biscayne Park Foundation, Inc.	The Village of Biscayne Park 80th Anniversary Festival	\$2,014
Branches, Inc.	MLK Remix!	\$5,871
Brazilian Voices, Inc.	Bossa Nova in the Courtyard	\$3,400
Center for Advancement of Jewish Education, Inc.	17th Annual Miami Jewish Film Festival	\$8,871
Centro Cultural Español de Cooperación Iberoamericana, Inc. a/f/a for Frog Theatrical	Comedia Tres. Comedy THREE	\$1,000
City of Doral Parks & Recreation	Hispanic Heritage Celebration	\$5,750
City of Miami Gardens	The Dr. Martin Luther King Jr. "Unity in the Community" Holiday Celebration	\$4,871
City of Miami-Little Haiti Cultural Center	Discover Art! Family Festival	\$3,500
Communities In Schools of Miami, Inc.	The Whole Village Theater and Arts Program (WVT&A)	\$5,371
Community Arts and Culture, Inc. a/f/a for Moksha Family Arts Collective, Inc.	Moksha Roots Live	\$7,500
Cuban Theatre Folklore Heritage, Inc.	Teatro Bufo XVI and Parade of Stars	\$2,412
Culture and Community Association, Inc.	Musical and Cultural Souvenirs of the World and Tango Experience	\$2,850
Dr. Martin Luther King, Jr., Parade and Festivities Committee, Inc.	Dr. Martin Luther King, Jr. Parade and Festivities	\$9,370
DuMond Conservancy for Primates and Tropical Forests Inc.	African Ape Awareness	\$5,871
El Ingenio, Inc.	Decameron Stories	\$3,250
EXPONICA INTERNATIONAL, INC.	La Feria de Las Americas 2013	\$8,042
Facundo Rivero Performing Arts, Inc.	The 16th Annual Wedding of the Tumba and the Bongo	\$2,000
Federation of Families, Miami-Dade Chapter, Inc.	Youth and the Art of Altered Books & Mandalas	\$5,871
Finger Lakes GrassRoots Festival Organization, Inc.	Virginia Key GrassRoots Festival of Music, Art & Dance	\$5,571
Fire Haus Projects, Inc.	Altered Arts Holiday Festival	\$6,031
FLORIDA DANCE EDUCATION ORGANIZATION, INC.	Daniel Lewis Miami Dance Sampler	\$6,031
Fresh Start of Miami-Dade, Inc.	Recovery in the Arts	\$7,000
Fundarte, Inc. a/f/a for Akuara Teatro Workshop Theater Avellaneda INC	Mariel, Miami y La Habana en USA.	\$2,412
Fundarte, Inc. a/f/a for ANTIHEROES PROJECT, INC.	Nomadis	\$6,500
Fundarte, Inc. a/f/a for Artefactus Cultural Project, Inc.	Home On The Scene	\$6,500
Fundarte, Inc. for Cuatrogratos Foundation, Inc.	The Reading Festival / Fiesta de la Lectura	\$6,031
Greater Miami Billfish Tournament, Inc.	Baywalk Arts Festival	\$2,000
Greater South Dade/South Miami/Kendall Chamber of Commerce dba Chamber South	42nd Annual South Miami Art Festival	\$6,433
Haitian American Youth Organization, Inc.	Fete Culturelle Creole - Promotion and Interaction with the Haitian Culture	\$2,500
Heroes Unite, Inc.	MMT Mobile Micro Theater	\$4,600
Hispanic American Lyric Theatre, Inc. a/f/a for Miami Chamber Music Society, Inc.	Mainly Mozart Festival XXI	\$3,000
Hispanic-American Lyric Theatre, Inc. a/f/a for ce n'est pas nous	The Emerald House	\$6,031
Hispanic-American Lyric Theatre, Inc. a/f/a for Pulse Chamber Music, Inc.	Pulse Chamber Music Concert Series	\$6,031
Hispanic-American Lyric Theatre, Inc. a/f/a for Zun Zun Arts and Education	Rumba Flora	\$3,100
Holocaust Documentation & Education Center, Inc.	Miami-Dade County Student Awareness Day	\$7,500
IFE-ILE, Inc.	Ife Ile Afro Cuban Dance Festival	\$5,000
Instituto de Cultura Peruana, Inc.	XXIII Spanish Literary Contest	\$5,000

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
Irreversible An International Art Project, Inc.	Giants in the City	\$6,031
Italian Film Festival, Inc.	2013 Italian Film Festival	\$6,031
Kashmiri Hindu Foundation, Inc.	Kashmiri Hindu Heritage Day	\$4,825
Key Biscayne Community Foundation, Inc.	The 55th Annual Key Biscayne 4th of July Parade	\$5,000
Key Biscayne Community Foundation, Inc. a/f/a for Art Heart Foundation Inc.	Art Heart Special Project and Exhibition	\$4,021
Living Arts Trust, Inc. d/b/a O Cinema a/f/a for BISTOURY, INC.	S.A.V.E.	\$6,031
Living Arts Trust, Inc. d/b/a O Cinema a/f/a for IFCM Corp.	FILMGATE	\$5,971
Master Chorale of South Florida, Inc.	Classical Prodigies: Mozart and More!	\$4,600
McCauley Fund To Cure Paralysis, Inc. (dba - Rise Up Gallery)	Rise Up Gallery	\$5,871
MERRICK FESTIVAL INCORPORATED	2013 Caroling Competition	\$8,042
Miami Acting Company, Inc.	PRODUCTION OF A FUNNY THING HAPPENED ON THE WAY TO THE FORUM	\$5,871
Miami Dance Futures, Inc.	National Water Dance	\$4,601
Miami River Fund, Inc.	Free 18th Annual Miami Riverday	\$3,000
MIAMI SHORT FILM FESTIVAL, INC.	The 12th Edition of Miami Short Film Festival	\$12,062
Miami Wind Symphony, Inc.	Musical Postcards	\$6,031
Miami-Dade Broadband Coalition, Inc. a/f/a for Geeki Girl, Inc.	GeekiWood; The Real Science & Technology Behind Hollywood's Magic	\$7,500
Miami-Dade County Parks Recreation and Open Spaces - Disability Services	In-Park Series	\$4,600
Music in Miami, Inc.	Music in Miami-A Classical Chamber Music concert series	\$3,680
Name Publications, Inc. a/f/a for Site 95	Site95: Patrick McDonough: Awning Studies, White Turf, and Wall Mural	\$1,750
National Art Exhibitions of the Mentally Ill, Inc.	26th Annual National Art Exhibition by the Mentally Ill	\$4,600
National Tropical Botanical Garden, (Inc.)	Natural Intersections	\$2,500
Neuroscience Centers of Florida Foundation, Inc.	MS Art Therapy	\$3,112
Nuestro Legado Cultural, Inc.	Five Centuries of Hispanic Cultural Legacy in Florida	\$3,136
Revelation Community Education Center, Inc.	Camp 2014	\$7,500
Richmond Heights Homeowners Association Inc.	Community Tree Lighting Festival	\$6,031
Rotary Foundation of South Miami, Inc.	South Miami Rotary Art Festival	\$5,071
South Florida Bluegrass Association, Inc.	Spring Bluegrass Community Outreach	\$3,068
South Florida National Parks Trust Inc.	Community Artist Program at Biscayne National Park	\$2,573
St. Patricks Day Committee, Inc.	St. Patrick's Day Festival	\$3,000
Take Heed Theater Company, Inc. a/f/a for Mangrove Creative Collective	Paradise Motel	\$7,370
The Dance Now! Ensemble, Inc. a/f/a for Atma Dance	Offerings	\$4,021
The Historic Hampton House Community Trust, Inc.	Bridging Classics of the Past with Classics of the Future	\$6,031
The Miami Foundation, Inc a/f/a for Thought Loom	Synapse Performance Project-Dance Think Tank and Outreach	\$6,031
The Miami Foundation, Inc. a/f/a for Miami Beach Gay Pride	Miami Beach Gay Pride Parade and Cultural Festival	\$4,600
The Miami Foundation, Inc. a/f/a for The Miami Rail	Summer and Fall 2014 Issues of The Miami Rail	\$5,871
The Miami Foundation, Inc. a/f/a Lip Service	Lip Service, True Stories Out Loud	\$4,448
The Miami Oratorio Society, Inc.	The Miami Oratorio 2013-2014 Season	\$3,750
The Motivational Edge, Inc.	The Motivational Edge's Student Showcase 2014	\$7,500
TL Tango Lovers Organization, Inc	Tango is for ALL	\$6,031
Tradisyon Lakou Lakay, Inc.	TLL Spring Fest V 2014	\$6,371
Tradisyon Lakou Lakay, Inc. a/f/a for Crianza de Ouro	Cordao de Ouro and Criança de Ouro Capoeira Batizado Miami 2014	\$3,100

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
United Jewish Generations, Inc.	Fine Arts and Culture for the Elderly (FACE)	\$5,371
Unity Coalition   Coalicion Unida, Inc	Celebrate ORGULLO	\$6,031
University of Wynwood, Inc.	O, Miami Poetry Festival	\$4,601
Urgent, Inc.	Keeping it On: Interactive Film Screening and Talkback	\$4,601
Village of Pinecrest - Pinecrest Gardens	2nd Annual Holiday Festival and Nights of Lights	\$8,042
Womens International Film & Arts Festival, Inc.	9th Annual Women's International Film & Arts Festival	\$5,371
	<b>Sub-Total: FY 2013-14 Community Grants:</b>	<b>\$524,750</b>
<b>CULTURAL ACCESS NETWORK PROGRAM (CAN)</b>		
Cultural Access Network	Rental Assistance at County-owned cultural facilities (Recoup of unused prior year funds)	-\$80,000
	<b>Sub-Total: FY 2013-14 Cultural Access Network Program:</b>	<b>-\$80,000</b>
Arts Ballet Theatre of Florida, Inc.	FY 2013-14 Season Activities	\$50,000
ArtSouth, A Not-For-Profit Corporation	FY 2013-14 Season Activities	\$50,000
Bakehouse Art Complex, Inc.	FY 2013-14 Season Activities	\$100,000
Ballet Flamenco La Rosa, Inc.	FY 2013-14 Season Activities	\$50,000
Bascomb Memorial Broadcasting Foundation	FY 2013-14 Season Activities	\$100,000
Black Archives History & Research Foundation of South Florida, Inc., The	FY 2013-14 Season Activities	\$50,000
Centro Cultural Español de Cooperacion Iberoamericana, Inc.	FY 2013-14 Season Activities	\$100,000
Chopin Foundation of the United States, Inc.	FY 2013-14 Season Activities	\$50,000
City Theatre, Inc.	FY 2013-14 Season Activities	\$100,000
Coral Gables Cinemateque, Inc.	FY 2013-14 Season Activities	\$100,000
Coral Gables Congregational Church (United Church of Christ), Inc.	FY 2013-14 Season Activities	\$50,000
Dave and Mary Alper Jewish Community Center, Inc., The	FY 2013-14 Season Activities	\$50,000
Deering Estate Foundation, Inc., The	FY 2013-14 Season Activities	\$50,000
Fantasy Theatre Factory, Inc.	Fiscal Agent for the Travel/Consultants Technical Assistance Component of the Cultural Advancement program	\$120,000
Fundarte, Inc.	FY 2013-14 Season Activities	\$50,000
GableStage, Inc.	FY 2013-14 Season Activities	\$100,000
Locust Projects, Inc.	FY 2013-14 Season Activities	\$50,000
Miami Beach Garden Conservancy, Inc.	FY 2013-14 Season Activities	\$50,000
Miami Contemporary Dance Corporation dba Miami Contemporary Dance Company	FY 2013-14 Season Activities	\$50,000
Miami Light Project, Inc.	FY 2013-14 Season Activities	\$100,000
Miami Dade College - Cultural Affairs Department	FY 2013-14 Season Activities	\$100,000
The Center for Literature and Theatre @ Miami Dade College (formerly FL Center for the Literary Arts)	FY 2013-14 Season Activities	\$100,000
Murray Dranoff Foundation, Inc., The	FY 2013-14 Season Activities	\$50,000
New Theatre, Inc.	FY 2013-14 Season Activities	\$100,000
Olympia Center, Inc.	FY 2013-14 Season Activities	\$100,000
The Rhythm Foundation, Inc.	FY 2013-14 Season Activities	\$100,000
Seraphic Fire, Inc.	FY 2013-14 Season Activities	\$100,000
Sociedad Pro Arte Grateli, Inc.	FY 2013-14 Season Activities	\$50,000
Sunday Afternoons of Music, Inc.	FY 2013-14 Season Activities	\$50,000
Teatro Avante, Inc.	FY 2013-14 Season Activities	\$100,000
Tigertail Productions, Inc.	FY 2013-14 Season Activities	\$50,000

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
	<b>Sub-Total: FY 2013-14 Cultural Advancement Program Grants:</b>	<b>\$2,320,000</b>
<b>CULTURE SHOCK MIAMI PROGRAM COSTS</b>		
Culture Shock Miami: Discount Student Tickets to the Arts Program	Programmatic Support	\$654,000
	<b>Sub-Total: FY 2013-14 Culture Shock Miami Program Costs:</b>	<b>\$654,000</b>
Liony Garcia	Choreographer Fellowship	\$10,000
Alexey Puig Taran	Choreographer Fellowship	\$10,000
Lorie Ilise Rosen	Choreographer Fellowship	\$10,000
Augusto Soledade	Choreographer Fellowship	\$10,000
Dance Miami Choreographers' Fellowship Program	Programmatic costs	\$5,000
	<b>Sub-Total: FY 2013-14 Dance Miami Choreographers Program:</b>	<b>\$45,000</b>
<b>DEVELOPING ARTS IN NEIGHBORHOODS GRANTS PROGRAM (DAN)</b>		
Academia de las Luminarias de las Bellas Artes, Inc.	FY 2013-2014 Program Activities	\$8,234
Alhambra Music, Inc.	FY 2013-2014 Program Activities	\$9,740
Brazz Dance Theater, Inc.	FY 2013-2014 Program Activities	\$11,552
CACEC, Inc.	FY 2013-2014 Program Activities	\$9,237
Civic Chorale of Greater Miami, Inc.	FY 2013-2014 Program Activities	\$10,724
Community Arts And Culture, Inc.	FY 2013-2014 Program Activities	\$10,676
Community Performing Arts Association, Inc.	FY 2013-2014 Program Activities	\$5,657
Community Theatre of Miami Lakes, Inc. d/b/a Main Street Players	FY 2013-2014 Program Activities	\$10,736
Deco Echo Artists' Delegation, Inc. d/b/a Center for Folk and Community Art	FY 2013-2014 Program Activities	\$7,638
Delou Africa, Inc.	FY 2013-2014 Program Activities	\$8,563
Fire Haus Projects, Inc., f/a for The Unconservatory, Inc.	FY 2013-2014 Program Activities	\$7,785
Friends of the Japanese Garden, Inc.	FY 2013-2014 Program Activities	\$8,966
Ground Up and Rising, Inc.	FY 2013-2014 Program Activities	\$11,104
Homestead Community Concert Association, Inc.	FY 2013-2014 Program Activities	\$10,437
Mad Cat Theatre Company, Inc.	FY 2013-2014 Program Activities	\$10,980
Miami Beach Arts Trust, Inc., f/a for Pioneer Winter Collective	FY 2013-2014 Program Activities	\$8,377
Marti Productions, Inc.	FY 2013-2014 Program Activities	\$7,785
Miami Piano Circle, Inc.	FY 2013-2014 Program Activities	\$7,494
Miami Watercolor Society, Incorporated	FY 2013-2014 Program Activities	\$10,142
Mz Goose, Inc.	FY 2013-2014 Program Activities	\$9,683
North Miami Community Concert Band, Inc.	FY 2013-2014 Program Activities	\$8,647
Red Chemistry, Inc.	FY 2013-2014 Program Activities	\$7,659
Siempre Flamenco, Inc.	FY 2013-2014 Program Activities	\$9,683
South Beach Chamber Ensemble, Inc.	FY 2013-2014 Program Activities	\$9,403
South Florida Composers Alliance, Inc. f/a for Foundation for Emerging Technologies and Arts, Inc.	FY 2013-2014 Program Activities	\$6,980
South Florida Friends of Classical Music, Inc.	FY 2013-2014 Program Activities	\$8,336
Teatro en Miami Corp.	FY 2013-2014 Program Activities	\$9,237
Temple Israel of Greater Miami, Inc. f/a for Next@ 19th Street	FY 2013-2014 Program Activities	\$10,508
The Arts at St. Johns, Inc.	FY 2013-2014 Program Activities	\$9,808
The Cove/Rincon Corp.	FY 2013-2014 Program Activities	\$5,339

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
The Miami Classical Guitar Society, Inc.	FY 2013-2014 Program Activities	\$8,806
The Miami Foundation, Inc., f/a for Bas Fisher Invitational	FY 2013-2014 Program Activities	\$10,084
	<b><i>Sub-Total: FY 2013-14 Developing Arts in Neighborhoods Grants Program Grants:</i></b>	<b>\$290,000</b>
<b>FESTIVALS AND SPECIAL EVENTS GRANTS PROGRAM (FEST)</b>		
Bayfront Park Management Trust	Downtown Miami New Year's Eve Celebration	\$32,535
Coconut Grove Arts and Historical Association, Inc.	Coconut Grove Arts Festival	\$73,618
Dade Heritage Trust, Inc.	Dade Heritage Days	\$42,030
Florida International University Board of Trustees, for the benefit of the School of Hospitality	South Beach Wine & Food Festival	\$78,058
Friends of the Miami-Dade Public Library, Inc.	The Art of Storytelling Festival	\$32,228
German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	\$28,441
Inffinito Art & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	\$33,195
Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Festival	\$58,604
Miami Bach Society, Inc., The	Tropical Baroque Music Festival	\$33,006
Miami-Broward One Carnival Host Committee, Inc.	Miami Carnival	\$43,673
Miami Dade College, Miami Book Fair International	Miami Book Fair International	\$78,057
Miami Dade College, Miami International Film Festival	Miami International Film Festival	\$74,210
Miami Design Preservation League, Inc.	Art Deco Weekend Festival	\$61,248
Miami Gay and Lesbian Film Festival, Inc.	Miami Gay & Lesbian Film Festival	\$38,144
Miami Hispanic Ballet Corporation	International Ballet Festival of Miami	\$41,726
The Musical Arts Association of Miami, Inc.	Cleveland Orchestra - Miami Residency	\$72,549
National Foundation for Advancement in the Arts, Inc.	YoungArts ARTS Week	\$66,488
Patrons of Exceptional Artists, Inc.	Miami International Piano Festival - Discovery Series	\$37,190
	<b><i>Sub-Total: FY 2013-14 Festivals and Special Events Program Grants:</i></b>	<b>\$925,000</b>
<b>HANNIBAL COX JR. CULTURAL GRANTS PROGRAM (HCJ)</b>		
Creation Art Center Corporation	FY 2013-2014 Program Activities	\$13,374
Cuban Classical Ballet of Miami, Inc.	FY 2013-2014 Program Activities	\$35,000
Diaspora Vibe Cultural Arts Incubator, Inc.	FY 2013-2014 Program Activities	\$15,404
Edge Zones, Inc.	FY 2013-2014 Program Activities	\$15,537
Florida International University Board of Trustees, for the benefit of the School of Music	FY 2013-2014 Program Activities	\$35,000
Friends of Chamber Music of Miami, Inc.	FY 2013-2014 Program Activities	\$20,020
Haitian Heritage Museum Corp.	FY 2013-2014 Program Activities	\$22,783
Hispanic-American Lyric Theatre, Inc.	FY 2013-2014 Program Activities	\$13,604
Karen Peterson and Dancers, Inc.	FY 2013-2014 Program Activities	\$18,090
Living Arts Trust, Inc. d/b/a O Cinema	FY 2013-2014 Program Activities	\$35,000
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	FY 2013-2014 Program Activities	\$35,000
Miami Beach Film Society, Inc.	FY 2013-2014 Program Activities	\$35,000
Miami Dade College - Department of Arts and Philosophy	FY 2013-2014 Program Activities	\$15,536
Miami Dade College Foundation, Inc. - Lynn and Louis Wolfson II Florida Moving Image Archive	FY 2013-2014 Program Activities	\$35,000
Miami Dade College Foundation, Inc. - Museum of Art and Design	FY 2013-2014 Program Activities	\$35,000
Miami Dade College Foundation, Inc. - New World School of the Arts	FY 2013-2014 Program Activities	\$35,000
Miami Gay Men's Chorus, Inc.	FY 2013-2014 Program Activities	\$19,120
Miami Lyric Opera, Inc.	FY 2013-2014 Program Activities	\$20,275

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
Michael-Ann Russell Jewish Community Center, Inc.	FY 2013-2014 Program Activities	\$35,000
Mystery Park Arts Company, Inc., d/b/a SoBe Institute of the Arts	FY 2013-2014 Program Activities	\$35,000
Orchestra Miami, Inc.	FY 2013-2014 Program Activities	\$22,911
South Florida Composers Alliance, Inc.	FY 2013-2014 Program Activities	\$21,657
Saint Martha Concerts and Cultural Affairs, Inc.	FY 2013-2014 Program Activities	\$21,082
The Coral Gables Museum, Corp.	FY 2013-2014 Program Activities	\$35,000
The Dance Now! Ensemble, Inc.	FY 2013-2014 Program Activities	\$20,484
University of Miami - Bill Cosford Cinema	FY 2013-2014 Program Activities	\$17,404
Viernes Culturales / Cultural Fridays, Inc.	FY 2013-2014 Program Activities	\$15,397
Zoetic Stage, Inc.	FY 2013-2014 Program Activities	\$22,322
	<b>Sub-Total: FY 2013-14 Hannibal Cox Jr. Cultural Program Grants:</b>	<b>\$700,000</b>
<b>INTERNATIONAL CULTURAL EXCHANGE GRANTS PROGRAM (ICE)</b>		
Arts Ballet Theatre of Florida, Inc.	FY 2013-14 International Cultural Exchange Project	\$18,750
Ballet Flamenco La Rosa, Inc.	FY 2013-14 International Cultural Exchange Project	\$25,000
Diaspora Vibe Cultural Arts Incubator, Inc.	FY 2013-14 International Cultural Exchange Project	\$18,750
Edge Zones, Inc.	FY 2013-14 International Cultural Exchange Project	\$18,750
Friends of Miami-Dade County Public Library, Inc.	FY 2013-14 International Cultural Exchange Project	\$25,000
Fundarte, Inc.	FY 2013-14 International Cultural Exchange Project	\$18,750
GableStage, Inc.	FY 2013-14 International Cultural Exchange Project	\$25,000
Karen Peterson and Dancers, Inc.	FY 2013-14 International Cultural Exchange Project	\$18,750
Miami Contemporary Dance Corporation, dba Miami Contemporary Dance Company	FY 2013-14 International Cultural Exchange Project	\$25,000
Miami Light Project, Inc.	FY 2013-14 International Cultural Exchange Project	\$12,500
South Florida Art Center, Inc., dba ArtCenter/South Florida	FY 2013-14 International Cultural Exchange Project	\$18,750
Tigertail Productions, Inc.	FY 2013-14 International Cultural Exchange Project	\$25,000
	<b>Sub-Total: FY 2013-14 International Cultural Exchange Program Grants:</b>	<b>\$250,000</b>
<b>MAJOR CULTURAL INSTITUTIONS GRANTS PROGRAM (MCI)</b>		
Actors' Playhouse Productions, Inc.	FY 2013-14 Season Activities	\$197,836
Florida International University Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	FY 2013-14 Season Activities	\$138,075
Florida International University Board of Trustees, for the benefit of The Wolfsonian	FY 2013-14 Season Activities	\$278,568
Florida Grand Opera, Inc.	FY 2013-14 Season Activities	\$374,958
Friends of the Bass Museum, Inc.	FY 2013-14 Season Activities	\$214,981
GableStage, Inc.	FY 2013-14 Season Activities	\$150,000
Jewish Museum of Florida, Inc.	FY 2013-14 Season Activities	\$163,074
M Ensemble Company, Inc.	FY 2013-14 Season Activities	\$100,000
Miami City Ballet, Inc.	FY 2013-14 Season Activities	\$316,739
Miami Symphony Orchestra/Orquesta Sinfonica de Miami, Inc., The	FY 2013-14 Season Activities	\$100,000
Museum of Contemporary Art, Inc. (MOCA)	FY 2013-14 Season Activities	\$271,252
New World Symphony, Inc.	FY 2013-14 Season Activities	\$383,845
Performing Arts Center Trust, Inc., dba Adrienne Arsht Center for the Performing Arts of Miami-Dade County	FY 2013-14 Season Activities	\$363,560
South Florida Art Center, Inc., dba ArtCenter/South Florida	FY 2013-14 Season Activities	\$96,667

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
University of Miami, Lowe Art Museum	FY 2013-14 Season Activities	\$180,445
	<b>Sub-Total: FY 2013-14 Major Cultural Institutions Program Grants:</b>	<b>\$3,330,000</b>
<b>SERVICE ORGANIZATIONS GRANTS PROGRAM (SERV)</b>		
Arts & Business Council of Miami, Inc.	Annual Programs	\$100,000
Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Help," Creative Capital programs, Dance Community Services, etc.	\$100,000
Cannonball Miami, Inc.	Annual Programs	\$35,000
Diaspora Arts Coalition, Inc.	Annual Programs	\$30,000
Greater Miami Festivals and Events Association, Inc.	Annual Programs	\$30,000
Miami Light Project, Inc.	MLP Technical Fellowship Program	\$25,000
Performing Arts Network (PAN)	Annual Programs	\$40,000
Sosyete Koukouy, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	\$20,000
Sunshine Jazz Organization, Inc., The	Annual Programs	\$50,000
Theatre League of South Florida, Inc.	Annual Programs	\$50,000
	<b>Sub-Total: FY 2013-14 Service Organizations Program Grants:</b>	<b>\$480,000</b>
<b>SUMMER ARTS &amp; SCIENCE CAMPS FOR KIDS GRANTS PROGRAM (SAS-C)</b>		
Actors' Playhouse Productions, Inc.	Express Yourself 2014	\$16,096
Area Performance Gallery Inc. DBA Area Stage Company	Theatre Conservatory Scholarship Program	\$18,875
Arts Ballet Theatre of Florida, Inc.	Summer Ballet Intensive	\$15,971
ArtSouth, A Not-For-Profit Corporation	ArtSouth Creative Arts Summer Camp	\$20,267
Barry University, Inc.	Summer Science Research Program (SSRP)	\$6,144
Diva Arts & Entertainment, Inc.	General Program Support	\$17,677
enFAMILIA, INC.	Art-in-Action	\$20,368
Florida Film Institute, Inc.	CINEMA Summer Film Camp	\$4,580
Friends of the Bass Museum, Inc.	IDEA@thebass Summer Art Camps 2014	\$12,017
Greater Miami Youth Symphony of Dade County, Florida, Inc.	GMYS Summer Camp	\$21,292
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Summer by the Sea Nature & Art Exploration Camp	\$21,024
Miami City Ballet, Inc.	Miami City Ballet School Summer Dance Camp	\$16,208
Miami Dance Project, Inc.	2014 MDP Summer Dance Camp	\$19,700
Miami Music Project, Inc.	2014 MMP ESMIA Summer Music Camp	\$18,499
Miami Stage Company/Miami Children's Theater Inc.	Creative Camps and Broadway Bound Summer Camps	\$20,411
Miami Theater Center, Inc.	2014 Musical Theater Summer Camp	\$19,700
Miami-Dade County Parks, Recreation and Open Spaces Department	Girls Empowerment and Mentoring (GEM)	\$13,863
Museum of Contemporary Art, Inc.	MOCA Art Institute Summer Program	\$12,851
Museum of Science, Inc. (dba Miami Science Museum)	Miami Science Museum Summer Science Camp	\$16,855
PATH: Preserving, Archiving & Teaching Hiphop, Inc.	PATH Hip Hop Summer Academy 2014	\$16,772
Performing Arts Center Trust, Inc. dba Adrienne Arsht Center for the Performing Arts of Miami-Dade County	AileyCamp Miami 2014	\$17,137
South Florida Youth Symphony, Inc.	SFYS Summer Music Academy 2014	\$7,203
The Children's Voice Chorus, Inc.	The Children's Voice Chorus Summer Camp- Making the Music Video	\$2,826
The Florida International University Board of Trustees for the Benefit of The College of Engineering	Miami PREP Summer Program (Pre-college Enrichment and Preparation)	\$19,284
The Miami Children's Museum, Inc.	MCM's Passport to the World Summer Camp	\$18,261
The Thomas Armour Youth Ballet, Inc.	TAYB Summer Ballet Program	\$20,238
THE YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER	Jr Marine Biology Camp	\$16,775

## SCHEDULE A-1

## MIAMI DADE COUNTY GRANTS PROGRAMS

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
MIAMI, INC.		
Urgent, Inc.	F.A.C.E. Summer Camp	\$19,106
	<b>Sub-Total: FY 2013-14 Summer Arts &amp; Science Camps for Kids Program Grants:</b>	<b>\$450,000</b>
<b>TARGETED INITIATIVES GRANTS (TARG)</b>		
Arts & Business Council of Miami, Inc.	Fiscal Agent for "ArtBurstMiami"	\$80,000
Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Cultural Advancement Transition Plan	\$100,000
City of Hialeah Cultural Council	City of Hialeah Cultural Council programs	\$30,000
Cuban Museum, Inc.	Operating Transition Plan	\$40,000
Dance USA	2015 National Conference - Miami	\$25,000
DeVos Institute for Arts Management	DeVos Capacity Bulding Training	\$75,000
Friends of the Miami-Dade Public Library, Inc.	The Vasari Project	\$15,000
Greater Miami Festivals and Events Association, Inc.	Fiscal Agent for Cultural Marketing, Market Research and Strategic Partnerships	\$112,000
Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	\$25,000
Historical Association of Southern Florida, Inc.	Fiscal Agent for Cuban Pilots Association - Bay of Pigs Memorial at TMB	\$15,000
Homestead Center for the Arts	Annual Programs	\$30,000
Miami Foundation, Inc., The	Fiscal Agent for Open Lab - Independent Filmmakers' Services and Workshops	\$20,000
Rhythm Foundation, Inc.	Fiscal Agent for Activities and Audience Development at Caleb Auditorium, African Heritage Cultural Arts Center and/or Miami-Dade County Auditorium	\$25,000
Theater League of South Florida, Inc.	Fiscal Agent for Playwright Development Program / Playwrights' Workshop Series	\$32,000
Tigertail Productions, Inc.	Fiscal Agent for Artist Access Grants Program	\$25,000
	<b>Sub-Total: FY 2013-14 Targeted Initiatives Grants:</b>	<b>\$649,000</b>
<b>YOUTH ARTS ENRICHMENT GRANTS PROGRAM (YEP)</b>		
Actors' Playhouse Productions, Inc.	All Kids Included at the Miracle Theatre	\$9,278
Alhambra Music, Inc.	Community Orchestra Youth Outreach	\$7,868
Art Studio Inc	Arts Portfolio Development	\$20,000
Arts Ballet Theatre of Florida, Inc	Arts Ballet Goes to School	\$9,231
ArtSouth A-Not-For-Profit Corporation	Arts Beyond the Classroom (ABC) Program	\$20,000
ArtSpring, Inc.	ArtSpring Community Arts for Youth at DJJ & COI	\$10,000
City Theatre, Inc.	City Theatre Educational Outreach Programming: Shorts 4 Kids and A Full-length Family Musical Performance	\$9,167
Coral Gables Cinemateque, Inc.	Miami International Children's Film Festival	\$8,650
Coral Gables Congregational Church (United Church of Christ), Inc.	Beyond the Written Page	\$20,000
Deco Echo Artists Delegation d/b/a Center for Folk and Community Art	PREJUDICE	\$8,801
Fairchild Tropical Botanic Garden, Inc.	The Fairchild Challenge: Arts in Science Enrichment Project	\$9,173
Florida Grand Opera, Inc.	Opera Lab	\$8,218
Friends of the Bass Museum, Inc.	IDEA @thebass Diversity Enhancement Partnerships	\$10,000
GableStage, Inc.	2013-2014 Educational Programming: Shakespeare's Antony & Cleopatra	\$9,276
Haitian Heritage Museum Corp.	Museum Magnet	\$8,515
Historical Association of Southern Florida, Inc.	Historic Site Visits	\$9,259
Jorge M. Perez Art Museum of Miami-Dade County, Inc.	The 8th Talent Showcase - Inclusive Dance for All!	\$8,958

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
Karen Peterson and Dancers Inc	Locust Art Builders	\$20,000
Locust Projects, Inc.	Patterns of Nature	\$8,945
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Second Saturdays are Free for Families	\$9,207
Miami Beach Garden Conservancy	Environmental Art Program	\$20,000
Miami Light Project, Inc.	2013-2014 Out of the Box Outreach Program	\$9,397
Miami Short Film Festival, Inc.	Tomorrow's Filmmakers Today	\$8,634
Michael-Ann Russell Jewish Community Center, Inc.	Alan & Diane Lieberman Children's Cultural Arts Series	\$8,751
Museum of Contemporary Art, Inc.	THE MOCA ART INSTITUTE (MOCA AI): Teen Afterschool Program	\$20,000
Museum of Science, Inc. (dba Miami Science Museum)	Miami Science Museum Science Stars Project	\$8,841
National Foundation for Advancement in the Arts, Inc.	YoungArts Miami 2014	\$9,008
New World Symphony, Inc.	New World Symphony's MusicLab	\$20,000
Orchestra Miami, Inc.	The Mice Wars In-School Tour	\$8,992
Red Chemistry, Inc.	Cinemagique	\$8,722
South Florida Art Center, Inc. d/b/a ArtCenter/ South Florida	Creative Care	\$9,453
St. Martha Concerts and Cultural Affairs, Inc.	St. Martha - Yamaha Arts-in-the-Schools	\$8,603
The Dance Now! Ensemble, Inc.	Dance NOW! 2013/14 Long Term High School Residencies	\$20,000
The Dave and Mary Alper Jewish Community Center, Inc.	The Wonderful Wizard of Oz at the Lisa Ann Watson Children's Museum, Alper JCC	\$8,786
The Miami Symphony Orchestra/Orquesta Sinfonica de Miami, Inc.	Meet MISO	\$8,762
The Murray Dranoff Foundation, Inc.	PIANO SLAM: Volume 6	\$10,000
The Musical Arts Association of Miami, Inc.	Cleveland Orchestra Miami Educational Programs	\$9,505
Tigertail Productions, Inc.	WordSpeak	\$20,000
Young Patronesses of the Opera, Inc.	In School Opera	\$8,000
	<b>Sub-Total: FY 2013-14 Youth Arts Enrichment Program Grants:</b>	<b>\$450,000</b>
<b>YOUTH ARTS MIAMI GRANTS PROGRAM (YAM)</b>		
AIMM Higher, Inc.	FY 2013-2014 Program Activities	\$12,670
All Florida Youth Orchestra, Inc. (d/b/a Florida Youth Orchestra)	FY 2013-2014 Program Activities	\$25,000
Alliance for Musical Arts Productions, Inc.	FY 2013-2014 Program Activities	\$10,772
American Children's Orchestras for Peace, Inc.	FY 2013-2014 Program Activities	\$33,118
Area Performance Gallery, Inc. dba Area Stage Company	FY 2013-2014 Program Activities	\$28,000
Ars Flores Symphony Orchestra, Inc.	FY 2013-2014 Program Activities	\$14,413
Ballet Etudes, Inc.	FY 2013-2014 Program Activities	\$18,435
Diva Arts & Entertainment, Inc.	FY 2013-2014 Program Activities	\$15,977
enFAMILIA, Inc.	FY 2013-2014 Program Activities	\$40,000
Fantasy Theatre Factory, Inc.	FY 2013-2014 Program Activities	\$90,000
Florida Film Institute, Inc.	FY 2013-2014 Program Activities	\$25,000
Greater Miami Youth Symphony of Dade County, Florida, Inc.	FY 2013-2014 Program Activities	\$90,000
Kinad Inc.	FY 2013-2014 Program Activities	\$13,249
Miami Children's Chorus, Inc.	FY 2013-2014 Program Activities	\$90,000
Miami Dance Project, Inc.	FY 2013-2014 Program Activities	\$36,978
Miami Momentum Dance Company, Inc.	FY 2013-2014 Program Activities	\$25,000
Miami Music Project, Inc.	FY 2013-2014 Program Activities	\$40,000
Miami Stage Company/Miami Children's Theater, Inc.	FY 2013-2014 Program Activities	\$90,000
Miami Theater Center, Inc.	FY 2013-2014 Program Activities	\$90,000
Miami Youth Ballet, Inc.	FY 2013-2014 Program Activities	\$18,004

**SCHEDULE A-1****MIAMI DADE COUNTY GRANTS PROGRAMS**

<b>GRANTEE</b>	<b>PROGRAM / PROJECT</b>	<b>FY 2013-14 GRANT AWARD</b>
Quant Productions, Inc.	FY 2013-2014 Program Activities	\$5,923
The Roxy Theatre Group, Inc.	FY 2013-2014 Program Activities	\$90,000
The South Florida Boys Choir, Incorporated	FY 2013-2014 Program Activities	\$16,451
South Florida Youth Symphony, Inc.	FY 2013-2014 Program Activities	\$20,329
The Thomas Armour Youth Ballet, Inc.	FY 2013-2014 Program Activities	\$90,000
Walenstein Musical Organization, Inc.	FY 2013-2014 Program Activities	\$20,681
	<b>Sub-Total: FY 2013-14 Youth Arts Miami Program Grants:</b>	<b>\$1,050,000</b>
	<b>Total FY 2013-14 Department of Cultural Affairs / Cultural Affairs Council Grants Recommendations:</b>	<b>\$12,887,750</b>
<b>COMMUNITY-BASED CULTURAL FACILITIES DIRECT ALLOCATIONS</b>		
Fairchild Tropical Botanic Garden, Inc.	Support for Fairchild Tropical Garden	\$376,000
Miami Children's Museum, Inc.	Support for Miami Children's Museum	\$635,000
Zoological Society of Florida, Inc.	Support for Zoo Miami	\$293,000
	<b>Sub-Total: FY 2013-14 Community-Based Cultural Facilities Direct Allocations:</b>	<b>\$1,304,000</b>
	<b>Grand Total: FY 2013-14 Funding to Cultural Organizations through the Department of Cultural Affairs:</b>	<b>\$14,191,750</b>

**SCHEDULE A-2****BROWARD COUNTY CULTURAL DIVISION  
FY2013 CULTURAL INCENTIVES****DISTRIBUTION BY PROGRAM**

Please note--CPEP not incl. in total

ORGANIZATION	ArtServe	CDP	CTP	CAEP*	CINV	CINP	CIP	RINV	Tech	CPFP	TOTAL
All Florida Youth Orchestra					56,800						56,800
Valerie Amor							2,000				2,000
Ars Flores Symphony Orchestra					13,100						13,100
ArtServe	66,000								40,000		106,000
Arts Ballet Theatre of Florida								22,100			22,100
Association of Indians in America, The							5,000				5,000
Association of Performing Arts of India, The					10,000						10,000
Bengali Association of South Florida, Inc.							5,000				5,000
Adriana Bianco							2,000				2,000
Body and Soul Dance Theatre							5,000				5,000
Bonnet House			55,800			113,900					169,700
Jolanda Blanchard				7,000							7,000
Robin Braun				6,700							6,700
Brazilian Voices					10,000						10,000
Broward Art Guild					10,000						10,000
Alexis Caputo							2,000				2,000
Chameleon Musicians, Inc.							5,000				5,000
Mark Cherny				7,000							7,000
City of Fort Lauderdale			10,000								10,000
City of Lauderhill			21,500								21,500
City Theatre								17,700			17,700
Anastasia Clark							2,000				2,000
Coral Springs Chinese Cultural Association					19,700						19,700
Coral Springs Museum of Art					37,400						37,400
Alana DaCosta							1,000				1,000
Curtain Call Playhouse					14,300						14,300
Asanyah Davidson							2,000				2,000
Déjà vu Theater Productions, Inc.							2,600				2,600
Davie School Foundation					22,300						22,300
Divali Narar, Inc.		21,000									21,000
Dr. Martin Luther King, Jr. Celebration Comm.		21,000									21,000
Fantasy Theatre Factory								13,700			13,700
Florida's Singing Sons					37,400						37,400
Fort Lauderdale Chapter of SPEBSQSA, Inc.							3,000				3,000
Fort Lauderdale Historical Society			21,500		80,000						101,500
Fort Lauderdale Performing Arts, Inc.					22,000						22,000
Liliana Gerardi							1,000				1,000
Girls Club, Inc.							5,000				5,000
Gold Coast Jazz Society					36,800						36,800
Greater Caribbean American Cultural		21,000									21,000

**SCHEDULE A-2****BROWARD COUNTY CULTURAL DIVISION  
FY2013 CULTURAL INCENTIVES****DISTRIBUTION BY PROGRAM**

Please note--CPEP not incl. in total

ORGANIZATION	ArtServe	CDP	CTP	CAEP*	CINV	CINP	CIP	RINV	Tech	CPFP	TOTAL
Coalition, Inc.											
James Hammond				7,000							7,000
Jayadevi Arts, Inc.							5,000				5,000
Hollywood Art & Culture Center			22,700			112,900					135,600
Inside Out Theatre Company					11,700						11,700
Catalina Jaramillo							2,000				2,000
K Pritchard Productions, Inc.							-5,000				-5,000
Nicole Kent							1,000				1,000
Aaron Malco							2,000				2,000
Jacklyn LaFlamme							2,000				2,000
Mei Mei Luo							1,000				1,000
Timothy Leister				7,000							7,000
Lynn Marks							2,000				2,000
Master Chorale of Fort Lauderdale					20,500						20,500
Myrna Meeroff							2,000				2,000
Miami City Ballet			55,800					30,200			86,000
Mosaic Theatre					39,900						39,900
Museum of Discovery & Science			55,800			129,200					185,000
Larry Lee Nielson							2,000				2,000
Margi Nothard							1,000				1,000
NSU Museum of Art Division			55,800			126,800					182,600
Old Dillard Foundation					13,400						13,400
Opera Guild of Fort Lauderdale			55,800			126,400					182,200
Pablo Malco Foundation, Inc.							5,000				5,000
Performing Arts Center Authority			64,900								64,900
Polynesian Culture Association							5,000				5,000
Puppet Guild of South Florida							5,000				5,000
Lisa Rockford							2,000				2,000
Roland Ruocco							1,000				1,000
School Board of Broward County, Florida											0
Seraphic Fire								26,300			26,300
Mimi Schultz				5,300							5,300
Marie Schwartz							2,000				2,000
Arline Shulman							2,000				2,000
Sistrunk Historical Festival					12,200						12,200
Trina Soumare							2,000				2,000
South Florida Ballet Theatre					10,000						10,000
South Florida JAZZ					43,700						43,700
South Florida Jubilee Chorus, Inc.							4,700				4,700
South Florida Pride Wind Ensemble, Inc.					10,000						10,000
Stonewall Library & Archives					26,300						26,300
Symphony of the Americas			55,800			115,600					171,400
Tamarac Theatre of the Perf Arts FKA White-Willis					10,700						10,700
The Broward County Film Society, Inc.			55,800			116,200					172,000
The Florida Turkish-American Association, Inc.		21,000									21,000
The Fort Lauderdale Children's Theatre, Inc.					59,700						59,700
The GirlChoir of South Florida, Inc.					21,300						21,300

**SCHEDULE A-2****BROWARD COUNTY CULTURAL DIVISION  
FY2013 CULTURAL INCENTIVES****DISTRIBUTION BY PROGRAM**

Please note--CPEP not incl. in total

ORGANIZATION	ArtServe	CDP	CTP	CAEP*	CINV	CINP	CIP	RINV	Tech	CPFP	TOTAL
The New Light Foundation, Inc.							5,000				5,000
The Stranahan House, Inc.			13,000		24,800						37,800
Ranjana Warier							2,000				2,000
Young At Art of Broward			55,800			114,000					169,800
<b>TOTALS **</b>	66,000	84,000	600,000	40,000	674,000	955,000	93,300	110,000	40,000		2,662,300
Budgeted Funds	66,000	84,000	600,000	20,000	674,000	955,000	100,100	110,000	40,000		2,649,100
Program Funds Remaining		84,000	0	-20,000	0	0	6,800	0	0		70,800
Total Number of Grants	1	4	14	6	26	8	36	5	1	1	102
Total # of Cultural Organizations/Artists											90

\* CAEP funds were supplemented by a grant from National Endowment for the Arts in the amount of \$20,000.

CDP = Cultural Diversity Program

CTP = Cultural Tourism Program

CAEP=Community Arts Education Partnership a.k.a. Education and Community Development

CINV =Cultural Investment Program a.k.a. General Operating Program

CINP =Cultural Institution Program a.k.a. Major Cultural Institution Program

CIP = Creative Investment Program a.k.a. Mini-Grant Program

RINV = Regional Investment Program a.k.a. Regional Organization Program

\*\*Note: Per September 9<sup>th</sup> E-mail from Jody Leshinski, there was one CIP Grant inadvertently omitted for \$1,000. This would bring the total to \$2,663,300. This total ties with the worksheet.

**References cited:**

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- <sup>i</sup> Florida Statute 125.0104 Tourist Development Taxes.
  - <sup>ii</sup> Florida Statute 212.0305 Convention Development Taxes.
  - <sup>iii</sup> [www.miamidadearts.org/about](http://www.miamidadearts.org/about)
  - <sup>iv</sup> [www.miamidade.gov/taxcollector/tourist-tax-expenditures.asp](http://www.miamidade.gov/taxcollector/tourist-tax-expenditures.asp)
  - <sup>v</sup> Ibid.
  - <sup>vi</sup> FY 2013-14 Business Plan Adopted Budget and Five-Year Financial Outlook, Vol. I, p.55.
  - <sup>vii</sup> [www.broward.org/Arts/About Us/Pages/Default.aspx](http://www.broward.org/Arts/About%20Us/Pages/Default.aspx)
  - <sup>viii</sup> Broward County, Florida-Fiscal Year 2013 Adopted Budget, pp. 4-5.
  - <sup>ix</sup> [www.orangecountyfl.net/?tabid=120](http://www.orangecountyfl.net/?tabid=120)
  - <sup>x</sup> Orange County FY 2013-14 Annual Budget, Budget in Brief Section1- p.14
  - <sup>xi</sup> Ibid., Budget in Brief Section 1-pp. 73, 42-43
  - <sup>xii</sup> [www.orangecountyfl.net/Home/VisitArtandCulture.aspx](http://www.orangecountyfl.net/Home/VisitArtandCulture.aspx)
  - <sup>xiii</sup> Volusia County Adopted Budget FY 2013-14, Section C-16
  - <sup>xiv</sup> Ibid.
  - <sup>xv</sup> Ibid, Section D-27
  - <sup>xvi</sup> Ibid, Section D-1 thru D-19
  - <sup>xvii</sup> Ibid., Section D-39
  - <sup>xviii</sup> Adopted Biennial Budget FY 14-15, Hillsborough County Florida, p. 10
  - <sup>xix</sup> Ibid, p.60
  - <sup>xx</sup> Ibid, p. 33
  - <sup>xxi</sup> Ibid, p. 35

### **Reduction in Health Care Costs Through Capitation**

The County currently utilizes a self-funded health plan that is administered by a third party - AvMed. In a self-funded plan the employer pays the medical bills instead of an insurance company. As per the County's annual audited financial statements, the cost of annual claims per employee for this plan, increased from \$9.8K in Fiscal Year (FY) 2010 to \$11.4K in FY 2012, a cumulative increase of 16%. In FY ending September 2012, payments by AvMed on behalf of the County for prescription drugs totaled \$51.4M of which \$41.9M was for brand name drugs, and \$9.5M for generics. A filing by Gallagher Benefit Services at the request of the County, which was based on 60,000 employees, dependents and retirees, projected total incurred claims of approximately \$406M for FY 2013-14 and \$440M for FY 2014-15.

Health & Wellness Centers (HWCs) that function via capitated contracts can significantly reduce the County health care costs versus the current fee for the service provided model. Capitation payments are defined as, periodic (usually monthly) per patient payments for each individual enrolled in a capitated insurance plan in advance of the delivery of services. The cost to the entity is determined by administrative costs, which includes the range of services that are provided, the number of patients involved, and the length of the contract during which the services are provided. Capitation fees depend on the member's age, range of services, local costs and average utilization of services. On-site HWCs can provide:

- Preventive diagnostic, and treatment services
- In-house injections, immunizations, and medications
- In-house outpatient laboratory tests administered at a designated lab
- Routine vision and hearing screening
- In-house health education and counseling services

Participation at the HWCs is not mandatory for employees. Under a capitated approach, employees can still visit their primary care physicians as per the original health plan selected under the self-insurance plan. However, with more employees visiting the governmental funded HWCs, instead of visiting private doctors, healthcare costs would decrease. Although it is not mandatory for employees or their families to go to the established HWCs, the incentives in place would encourage attendance, such as:

- No copayments for doctor visits, lab work, or generic prescriptions
- HWCs would be located close to workplaces which would reduce absenteeism
- Doctors would spend more time with each patient
- Appointments obtained within 24 hours
- Reduces the likelihood of more serious medical procedures in the future

The benefits to the County would include:

- Defined/fixed expenses, based on the range of services contracted
- Significant cost reductions based on the fixed expenses model versus payments to private doctors for each employee's visit, including workers' compensation and employee's physicals
- Significant number of visits does not affect the cost of the annual claims since the monthly rate per employee is defined/fixed from the beginning of the contract year which allows the County more control over direct health care costs
- An array of services received at a fixed cost – typically \$20 to \$25 per month

How entities effect cost savings through HWCs:

- **Service visits to HWCs versus visits to “Plan” doctors:** More visits to employer established HWCs versus Plan doctors result in significant savings since HWCs have a fixed cost independent of the number of visits. The amount of the savings depends on how much is reimbursed to Plan doctors versus monthly payments per employee to the third party provider of on-site medical services.
- **Array of services provided at the HWC:** Services at employer's HWCs may include primary care doctors, preventive care (physical examinations, immunizations, screenings), pre-employment physical, workforce physical (police and firefighters), disease management, health risk assessment follow-up, acute care, and occupational health. If the array of services provided at the employer's HWC is substantial and employees utilize the HWC, the costs to be reimbursed to the Plan doctors decreases substantially since all of the above mentioned services would be performed for a fixed cost. Fixed cost is the monthly cost per employee to attend the HWC and the related HWC administrative costs.
- **Pharmacy Utilization through HWC versus Plan:** Employer HWCs dispense primarily generic drugs and transition employees to generic drugs whenever possible, thus lowering the cost of prescriptions. Further, purchasing the most frequently dispensed generic prescriptions in bulk creates additional savings.
- **Reduction of Hospital Utilization Costs:** Employer HWCs tend to reduce the number of employees attending in-patient and out-patient services in hospital facilities due to early detection of significant health issues and better access to care for chronic conditions.
- **Reduction of high costs claims:** According to the Gehring Group, high costs claims are one of the largest costs drivers for any employer insurance. The Gehring Group is an assemblage of insurance consultants who have performed capitated payment studies for many governmental entities. Although some of the high cost claims cannot be prevented, many may be prevented or mitigated with chronic condition management and healthier lifestyles. Depending on the number of claims

affecting the population, HWCs could employ chronic disease management specialists to assist with health issues.

Table I below demonstrates some of the governmental entities that have implemented the capitated contract approach via HWCs and some of the benefits realized:

**Table I: Capitated Savings Achieved by Governmental Entities**

Governmental Entities	Membership	Achievements/Savings
City of Leesburg, FL	900 full-time equivalent (FTE), retirees, and children	<ol style="list-style-type: none"> <li>1. Saved \$1.3 million within the first year of opening the Health &amp; Wellness Centers (HWCs) in 2011 and projects additional savings through 2014.</li> <li>2. Total insurance expenses: \$5.8 million in 2011, \$4.7 million in 2012 and \$4.3 Million in 2013. Current year expenses is \$300K less than 2013.</li> <li>3. Savings are projected to increase with the addition of workers' compensation services and annual police physicals through the HWCs.</li> <li>4. Approximately 86% of the city's eligible employees visited the HWC in the first year for primary care, and 98% of the eligible employees and spouses enrolled.</li> <li>5. Employees saved \$143K in out of pocket expenses.</li> <li>6. Payment per month, per employee = \$21/month plus administrative costs. The city does not pay for spouses although spouses do visit the HWC.</li> <li>7. No copayment for doctor visits and/or generic prescriptions.</li> </ol> <p><b>Source: Dan L. Herrin, CPM, ARM-P</b> Assistant Director, Human Resources - City of Leesburg</p>
City of DeLand, FL	350 FTEs and retirees The Wellness Center agreement does not currently accept dependents	<p>Projected to save \$500K by 2016</p> <ol style="list-style-type: none"> <li>1. Includes employees, dependents, and retirees if they decide on participating prior to retirement. Services include: pre-employment physicals, police and firefighter physicals, EKGs, drug screening and primary care.</li> <li>2. No copayments for doctor visits and/or generic medication dispensed through the HWC's pharmacy.</li> <li>3. June 2014 employee participation was 89%.</li> <li>4. Costs include payment per month, per employee = \$23 plus HWC's administrative costs.</li> <li>5. Savings of \$705K over the first three years.</li> </ol> <p><b>Source: Mark C. Hayward, IPMA-HR, FPHRA</b> Director of Human Resources - City of DeLand <b>Source: American City &amp; County Magazine</b></p>

Governmental Entities	Membership	Achievements/Savings
City of Sanford, FL	520 FTEs, dependents, and retirees	<p>1. Projected savings of \$500K over three years. 2. Free generic prescriptions and no copayments on HWC's visits.</p> <p>Currently costs have remained flat. Savings are expected once police and firefighter physical tests are performed in-house.</p> <p><b>Source: Fred Fosson</b> Risk Manager - City of Sanford <b>Source: American City &amp; County Magazine</b></p>
City of Oviedo, FL	320 FTEs, retirees and dependents enrolled in the city's health care plan have access to the Health & Wellness Center services as well	<p>1. Reports a 3.7% decrease in health care costs. 2. Return on investment details nearly \$1.3 million in claims avoidance (HWC versus HMO/PPO). This does not include soft dollar savings such as early prevention and absenteeism reduction. 3. Reports savings of over \$209K in prescription drug costs.</p> <p><b>Source: Crowne Consulting Group, Inc. website</b> (local newspaper)</p>
City of Lakeland, FL	1,840 FTEs Wellness Center is not open to retirees or dependents	<p>1. A reduction of workers' compensation costs was noted. 2. City saved \$1 million after implementing the HWCs.</p>
City of Ocoee, FL	300 FTEs Approximately 750 including dependents and retirees	<p>1. During a four year span, medical costs for the city's workers' compensation program has decreased over 50% annually. 2. Ninety-two percent of employees visited the HWC at least once in 2013. 3. Avoided over \$4 million in opportunity costs.</p> <p><b>Source: Debbie Bertling</b> Human Resources Analyst - City of Ocoee</p>
Citrus County School District, FL	1,780 FTEs and retirees Approximately 2,700 including dependents	<p>1. Within the first year of opening the HWC in 2010, the district experienced a 10% drop in total health costs. 2. HWC administers workers' compensation for the school district.</p> <p><b>Source: Doris Caldwell</b> Employee Benefits Specialist – Citrus County School District</p>

Governmental Entities	Membership	Achievements/Savings
Pasco County Schools, FL	8,000 FTEs, dependents and retirees. Everyone covered under the insurance may attend the Wellness Center	<ol style="list-style-type: none"> <li>1. Health care costs were reduced by 5% (\$2 million) within the first year of opening.</li> <li>2. Reduced workers' compensation costs by 50% (\$1.5 million in savings).</li> <li>3. A leveling off of drug expenses.</li> <li>4. Saved \$9.2 million over the past three years.</li> </ol> <p><b>Source: Patricia Diane Howard</b> Senior Manager, Employee Benefits and Risk Management <b>Source: Crowne Consulting Group, Inc.</b></p>
City of Delray Beach, FL	718 FTEs, dependents and retirees. Everyone covered under the insurance may attend the Wellness Center	<ol style="list-style-type: none"> <li>1. Reduced health care costs.</li> <li>2. Employees and their dependents use the HWC.</li> <li>3. Fifty generic prescriptions are provided at no cost to employees and there are no copayments.</li> </ol> <p><b>Source: Crowne Consulting Group, Inc. (newspaper report)</b></p>
City of Palm Beach Gardens, FL	403 FTEs 1,150 including dependents	<ol style="list-style-type: none"> <li>1. The HWC provides primary care, pre-employment screenings, disease management, medications, health risk assessments, lab work and health coaching.</li> <li>2. Monthly payment per employee = \$23, plus HWC costs.</li> <li>3. All full-time employees and covered dependents attend the HWCs.</li> <li>4. Medical costs had been projected to increase by 8% per year, however, current costs increased by only half of one percent.</li> <li>5. Police and firefighter physicals, workers' compensation, random drug tests, and pre-employment tests are performed at the HWC.</li> </ol> <p><b>Source: Lauren Ferreira, PHR</b> Senior HR Generalist</p>
Louisville, KY	5,200 FTEs Approximately 9,000 including dependents and retirees	<ol style="list-style-type: none"> <li>1. The HWC is in its first year.</li> <li>2. Employees' copayments are \$5 per visit. There is no copayment per generic medication if the medication is part of 30 to 35 different generics provided by the City.</li> <li>3. Costs to open the center (construction, purchase of equipment and first year administrative costs) were \$1.4 million.</li> <li>4. The HWC dispenses drugs and performs lab work.</li> </ol> <p><b>Source: Robin Davis</b> Vice President of Employee Benefits – Louisville</p>

Table II below displays other governmental entities that have implemented on-site Health & Wellness Centers in the work place.

**Table II: Other Governmental Entities with Health & Wellness Centers**

<b>Local Governments/Cities</b>	
Charlotte County, FL	City of West Palm Beach, FL
Martin County, FL	City of Dunedin, FL
Citrus County, FL	City of Sarasota, FL
Palm Beach County Sheriff's Office, FL	City of Stuart, FL
Martin County Sheriff's Office, FL	City of Cocoa, FL
Fort Bend County, TX	City of Clearwater, FL
Monroe County, IN	City of Dallas, TX
City of Oldsmar, FL	Town of Jupiter, FL
City of Port St. Lucie, FL	Village of Wellington, FL
City of Albuquerque, NM	Lake County School District, FL