



Miami-Dade County Board of County Commissioners

Office of the Commission Auditor

Legislative Analysis
Health, Public Safety and Intergovernmental
Committee

February 12, 2009

2:00 P.M.

Commission Chamber

Charles Anderson, CPA
Commission Auditor

111 NW First Street, Suite 1030
Miami, Florida 33128
305-375-4354

Health, Public Safety & Intergovernmental Committee
Legislative Analysis & Notes
February 12, 2009

Item No.	Subject Matter	Background	Analysis / Comments / Questions
3(A)	Update to the Animal Services Trust Fund	<p>This resolution specifies that monies deposited in the Animal Services Trust Fund (ASTF) may be used to fund the following:</p> <ul style="list-style-type: none"> • Capital projects related to facilities used by the Animal Services Department (ASD) and facilitating the adoption of animals; and • Program to provide low-cost or free spay-neuter services. <p>Background In June of 1982, the Board of County Commissioners (BCC) established the Animal Control Trust Fund (ACTF). This Trust Fund excluded providing assistance to animals that have been victims of cruelty or neglect. In May of 1993, the BCC authorized donations to aid pets of hurricane Andrew through the Hurricane Trust Fund (HTF).</p> <p>On December 5, 2006, the BCC consolidated the ACTF and the HTF and established the ASTF for the deposit of private sector monies and in-kind tax deductible contributions. (See Resolution 1385-06)</p> <p>The ASD was directed by the BCC to: manage deposits for the ASTF; provide animal services in accordance with Resolution 1385-06; waive formal bid and purchasing procedures in Administrative 3-38 for purchases not exceeding \$10,000; and report the financial activities on an annual basis to the County Manager, the Office of Strategic Business Management and the BCC.</p> <p>Questions How will contributors be assured that their endowment (s) will be used in the direct assistance of animals and not to subsidize routine operational expense?</p>	
3(B)	Establishment of the Animal Services Foundation, Amending	<p>This resolution authorizes the establishment of the Animal Services Foundation, Inc.; revises previously approved Articles of Incorporation and By-Laws; and Supersedes Resolution No 706-07.</p> <p>This foundation will be a non-profit organization comprised of private</p>	Item 3(B) revises the appointment of directors to reflect the BCC members, the Mayor and the County manager. There will be 15 directors (13 appointed by the



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	<p>Previously Approved Articles of Incorporation and By-Laws, and Superseding Resolution No. 706-07</p>	<p>citizens aiding the Miami-Dade County Animal Services Department (ASD) to provide services to animals in Miami-Dade County as a fundraising entity.</p> <p>Functions include: promote programs to reduce animal overpopulation; capital campaigns; promoting responsible pet ownership; decreasing the number of animals surrendered to shelters; and encouraging adoption of animals.</p> <p>Fiscal Impact/Funding Sources The ASD will support the foundation. Each year, the foundation will make a cash donation to the Animal Services Trust Fund of at least 25% of the value of all funds obtained by the foundation.</p> <p style="text-align: center;">What is the estimated cost to support the foundation?</p> <p>This organization shall comply with section 501(c)(3) of the Internal Revenue Code and Chapter 617, F.S.</p> <p>Legislative History There were some amendments proposed during the Health and Public Safety Committee meeting of May 17, 2007 to increase the number of Mayoral appointments to the foundation to two (2) and to remove the County Manager's appointment.</p> <p>The Board of County Commissioners (BCC) approved the creation of the Animal Services Foundation on June 5, 2007.</p> <p>During the BCC meeting of May 6, 2008, Commissioners expressed concerns that the BCC did not have input in the selection process. ASD staff noted that the BCC approved the creation, the bylaws and the articles for incorporation, and outlined the selection process. Staff noted two of the nine seats on the Board of Directors were appointed by the Mayor, and the remaining seven were opened to the community and</p>	<p>BCC, 1 by the County Mayor, and 1 member by the County Manager).</p> <p>Each member will serve no more than two terms of two years (staggered).</p> <p>According to the Article of Incorporation directors may be removed if he or she fails to attend three consecutive regular meetings or half of all regular meetings in a 12 month period.</p> <p>All funds for the Foundation's budget are generated by fundraising, grants, and philanthropic donations.</p>

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		<p>advertised countywide in the tri-lingual languages. Staff also noted the selection committee, appointed by the County Manager, reviewed the applications and chose a slate of seven to present to the BCC. (See File No. 081210)</p>	
3(C) & 3(D)	Animal Services Fee Schedule	<p>Item 3(C) This resolution amends the Implementing Order 4-51 (IO), Animal Services Department (ASD) Fee Schedule. This IO supersedes Implementing Order 4-51, ordered September 18, 2008. The IO establishes a schedule of fee for rabies vaccination, animal registration and license tags, adoption, impound/redemption charges, licenses, refundable deposits, euthanasia, and micro chipping.</p> <p>Item 3(D) This ordinance approves changes to Chapter 5 of the Miami-Dade Code pertaining to animals and the associated Implementing Order 4-51 to: (1) set a fee for a dog tag for a qualifying low income dog owner at \$3 regardless of sterilization status and that low income owners who purchased a license tag at a discounted price prior to the effective date of this ordinance be deemed to be in compliance with the licensing requirements of Chapter 5; (2) require a junior tag for a puppy between four months and twelve months of age and that puppy tags only be required of pet dealers at no cost; (3) issue multi-year licenses for rabies vaccinations that last for several years; and (4) exempt working police dogs and fire rescue dogs from license fees.</p> <p>Low income owners qualify providing the following documentation: Jackson Memorial card (J1, 2, 3), Food Stamp card, Medicaid and/or Supplemental Security Income letter.</p> <p>Fiscal Impact</p> <ul style="list-style-type: none"> • The Low Income Fee was increased with Board of County Commissioners (BCC) approval in September of 2008 from \$2 to \$3 with a projected \$6,000 positive fiscal impact, which covers the cost of the vaccination. • The proposed Junior Tag will be required when a puppy is due for its rabies vaccination at four months of age. The fee for this category would be \$25, regardless of sterilization status and the puppy would be eligible for up to 12 months of age. As of October 1, 2008, the ASD increased the tag price for an intact dog to \$50 from \$35 but did not predict the current problem with the veterinarian community. <ul style="list-style-type: none"> ○ Veterinarians do not typically spay/neuter until puppies are around 6-7 months of age so a tag for 	

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		<p>a 4 month old puppy was also \$50. In an effort to work with the veterinarians, the ASD is proposing the junior tag fee for puppies during their first year regardless of their sterilization status.</p> <ul style="list-style-type: none"> • The proposed ordinance is also recommending that no fees be associated with the puppy tag. For example, pet dealers who sell dogs that are less than 4 months old will provide puppy tags free of charge. According to ASD staff, a \$10 puppy tag was meant to be for a puppy less than 4 months of age, too young for a rabies shot. ASD is proposing that no fee be charged in an effort to obtain the puppy's information early on. <p>Pet Industry, Veterinarian and Public Notification According to the ASD, pet stores were invited to attend all meetings when Chapter 5 was revised in 2006-2007 but no one attended. Staff mentioned that once the proposed ordinance passes, they will send each pet dealer a letter regarding the changes mentioned above. Veterinary hospitals will receive a letter describing any changes and dog owners will receive a Courtesy Renewal card with ASD's website.</p>	
3(E)	Account Title and Existing Signature Authorities on the Trust Account for Bond Payments	<p>This resolution amends Resolution No. 939-97, to reflect changes in the account title and signatories on the escrow trust account for Miami-Dade Corrections and Rehabilitation Department (MDCR).</p> <p>On July 22, 1997, Resolution No. 939-97 was adopted to amend Resolution No. 17-94 to reflect changes in the authorized signatures in the MDCR escrow account.</p> <p>Background The MDCR maintains an escrow account for the purpose of depositing all cash bonds received on behalf of offenders that have bonded out of the Pre-Trial Detention Center or the Turner Guilford Knight Correction Center. The bond monies are later drawn out by check to pay the bond charges to the Miami-Dade County Clerk of Courts and other applicable jurisdictions. Two signatures are required on any checks drawn.</p> <p>This amendment makes the following changes:</p> <ul style="list-style-type: none"> • The account title changes from the Dade County Corrections and Rehabilitation Department Trust Fund account at Capital Bank to the Miami-Dade Corrections Bond Escrow account at Regions Bank. • The authorized signatures are updated to correctly reflect FY 2008-09 changes in the organization structure of MDCR. The changes are indicated in the chart below. 	

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		<table border="1"> <thead> <tr> <th colspan="2" data-bbox="667 228 1776 305"><u>MDCR Signatory for Regions Bank Account</u></th> </tr> <tr> <th data-bbox="667 305 1247 342">Current</th> <th data-bbox="1247 305 1776 342">Proposed</th> </tr> </thead> <tbody> <tr> <td data-bbox="667 342 1247 613"> <ul style="list-style-type: none"> • Department Director • Deputy Director • Assistant Director, Administration • Division Director, Administrative Services • Fiscal Management Bureau Commander </td> <td data-bbox="1247 342 1776 613"> <ul style="list-style-type: none"> • Department Director • Deputy Director • Assistant Director • Chief, Fiscal Resources Division • Commander, Budget and Finance Bureau </td> </tr> </tbody> </table>	<u>MDCR Signatory for Regions Bank Account</u>		Current	Proposed	<ul style="list-style-type: none"> • Department Director • Deputy Director • Assistant Director, Administration • Division Director, Administrative Services • Fiscal Management Bureau Commander 	<ul style="list-style-type: none"> • Department Director • Deputy Director • Assistant Director • Chief, Fiscal Resources Division • Commander, Budget and Finance Bureau 	
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3(F)	Account Title and Existing Signature Authorities on the Dade County Trust Account	<p>This resolution changes the account title and signatories on the trust account for Miami-Dade Corrections and Rehabilitation Department (MDCR).</p> <p>Background The MDCR maintains a trust fund and positive pay account at SunTrust Bank for the purpose of depositing all monies or other property received for personal use or benefit of inmates. Checks are drawn on this account to return monies to released inmates. Two signatures are required on drawn checks.</p> <p>This amendment makes the following changes:</p> <ul style="list-style-type: none"> • The account title changes from the Dade County Trust Fund account to the Miami-Dade County Corrections Trust Fund account. • The authorized signatures are updated to correctly reflect FY 2008-09 changes in the organization structure of MDCR. The authorized signatures are the persons in the following positions: <ul style="list-style-type: none"> ○ Department Director ○ Deputy Director ○ Assistant Director ○ Chief, Fiscal Resources Division ○ Commander, Budget and Finance Bureau 							
3(G)	Existing Signature Authorities on the Miami-Dade County Corrections	<p>This resolution amends Resolution No. 204-02, to reflect changes in the account title and signatories on the escrow trust account for Miami-Dade Corrections and Rehabilitation Department (MDCR).</p> <p>On February 26, 2002, Resolution No. 204-02 was adopted to amend Resolution No. 432-01 to reflect changes</p>							

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	Work Furlough Trust Account	<p>in the authorized signatures in the MDCR Work Furlough Trust account.</p> <p>Background The MDCR maintains a trust account at Wachovia Bank for the purpose of depositing fees paid to MDCR by inmates participating in the Work Release and Monitored Release Programs. Checks are drawn on this account to pay inmates who are entitled to refunds for various reasons such as overpayments. The balance is used to pay the monitoring company for its services. Two signatures are required on any checks drawn.</p> <p>This amendment makes the following changes:</p> <ul style="list-style-type: none"> • The account title changes from the Miami-Dade County Work Furlough Trust account to the Miami-Dade County Corrections Alternative Incarceration Trust account. • The authorized signatures are updated to correctly reflect FY 2008-09 changes in the organization structure of MDCR. The changes are indicated in the chart below. <table border="1" data-bbox="667 743 1776 1279"> <thead> <tr> <th colspan="2" data-bbox="667 743 1776 821"><u>MDCR Signatory for Wachovia Bank Account</u></th> </tr> <tr> <th data-bbox="667 821 1249 862">Current</th> <th data-bbox="1249 821 1776 862">Proposed</th> </tr> </thead> <tbody> <tr> <td data-bbox="667 862 1249 1279"> <ul style="list-style-type: none"> • Department Director • Deputy Director • Assistant Director, Planning and Program Services • Assistant Director, Administration and Finance • Chief, Inmate Services Division • Commander, Budget and Grants Management Bureau • Commander, Monitored Release Program </td> <td data-bbox="1249 862 1776 1279"> <ul style="list-style-type: none"> • Department Director • Deputy Director • Assistant Director • Chief, Program Services Division • Commander, Budget and Finance Bureau • Supervisor, Monitored Release Unit </td> </tr> </tbody> </table>	<u>MDCR Signatory for Wachovia Bank Account</u>		Current	Proposed	<ul style="list-style-type: none"> • Department Director • Deputy Director • Assistant Director, Planning and Program Services • Assistant Director, Administration and Finance • Chief, Inmate Services Division • Commander, Budget and Grants Management Bureau • Commander, Monitored Release Program 	<ul style="list-style-type: none"> • Department Director • Deputy Director • Assistant Director • Chief, Program Services Division • Commander, Budget and Finance Bureau • Supervisor, Monitored Release Unit 	
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3(H)	Lease Agreement for the Miami-Dade Fire Rescue Department	<p>District 2</p> <p>This resolution authorizes the execution of a Lease Agreement with North Miami Community Redevelopment Agency. The premises will be utilized by the Miami-Dade Fire Rescue Department (MDFR) for the construction and operation of the Miami-Dade Fire Rescue North Miami Station No. 18 estimated to cost \$3.5</p>							

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		<p>million.</p> <p>Property: 13810 N.E. 5 Avenue, 13850 N.E. 5 Avenue and 13890 N.E. 5 Avenue, North Miami</p> <p>Owner: North Miami Community Redevelopment Agency. However, after the 23 year of the lease agreement the property will be owned by the City of North Miami.</p> <p>Company Principal: Kevin Burns and Tony E. Crapp, Sr.</p> <p>Use: The MDFR plans to build and operate Fire Station No. 18 on the 28,764 square feet property. The planned two-story fire-rescue station will be approximately 10,000 square feet in size and will contain three bays.</p> <p>Lease Term: Thirty years with two additional thirty-year renewal option periods and one additional nine-year renewal option period.</p> <p>Rental Rate: The annual rent will be \$1.00 per year, payable in advance for the thirty-year term upon execution of this lease agreement.</p> <p>Lease Conditions: The County is responsible for all improvements and construction of the facility. The County is responsible for the installation and maintenance of all utilities and communication services, equipment, roof, custodial care of property, HVAC system, and trash disposal, janitorial and custodial services.</p> <p>The chart below displays the call volume and the total MDFR units dispatched for calendar year 2008 for the City of North Miami:</p> <table border="1" data-bbox="1010 1138 1482 1393"> <thead> <tr> <th>Call Type</th> <th>2008</th> </tr> </thead> <tbody> <tr> <td>Life Threatening Emergencies</td> <td>4,288</td> </tr> <tr> <td>Non-Life Threatening Emergencies</td> <td>1,636</td> </tr> <tr> <td>Structure & Other Fires</td> <td>927</td> </tr> <tr> <td>Other</td> <td>1,624</td> </tr> <tr> <td>Total Incidents</td> <td>8,475</td> </tr> <tr> <td>Total Units Dispatched</td> <td>14,568</td> </tr> </tbody> </table> <p>The construction of MDFR Station No. 18 should provide relief to units in the surrounding areas that respond into this territory.</p>	Call Type	2008	Life Threatening Emergencies	4,288	Non-Life Threatening Emergencies	1,636	Structure & Other Fires	927	Other	1,624	Total Incidents	8,475	Total Units Dispatched	14,568	
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		No record of negative performance was found for North Miami Community Redevelopment Agency.	
3(I)	Mutual Aid Agreement between the Member Agencies of the Child Abduction Response Team and the Florida Department of Law Enforcement	<p>This resolution authorizes execution of a Mutual Aid Agreement (Agreement) for law enforcement services between Miami-Dade County and member agencies of the Child Abduction Response Team (CART) and the Florida Department of Law Enforcement (FDLE).</p> <p>Effective Date: Upon execution Expiration Date: December 31, 2010</p> <p>Background Over 30 law enforcement agencies participate in CART.</p> <p>The primary goal of CART is to provide a pool of specialized investigators which are available to focus dedicated and intense investigative, preventative, and general law enforcement efforts primarily with regard to cases involving abducted children.</p>	
3(J)	Retroactive Interlocal Agreements for Miami-Dade Police Department School Crossing Guards Services	<p>This resolution authorizes the execution of the Interlocal Agreements (Agreements) for school crossing guard services between Miami-Dade County and the Cities of South Miami and Doral (Cities).</p> <p>These Agreements cover school years 2008-09 retroactively, 2009-10, and 2010-11 during the regular session, not including summer, teacher workdays and holidays.</p> <p>Agreement Delays The Cities must first obtain approval from their respective board prior to the Agreements appearing before the Board of County Commissioners (BCC).</p> <ul style="list-style-type: none"> • The City of Doral under Resolution No. 08-106 approved the Agreement on November 18, 2008. • The City of South Miami under Resolution No. 178-08-12775, approved the Agreement on November 6, 2008. <p>In addition, the City of Doral added Dr. Rolando Espinosa K-8 Center to the Agreement, requiring changes after the start of the school year.</p> <p>Fiscal Impact There is no fiscal impact to the County. Crossing guard services are fully reimbursable to the Miami-Dade</p>	

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		<p>Police Department from the County. The cost consists of actual salary, fringe benefits, vehicles, and contract support. The cost for providing services during the 2008-09 school years is \$227,327 for Doral and \$74,579 for South Miami. The cost for 2009-10 and 2010-11 will be determined during the budget process for the respective Cities.</p> <p>The services are provided by MDPD Community Affairs Bureau personnel. They are County employees, subject to MDPD and County policies and procedures.</p> <p>The City of Doral requires the staffing of 20 non-sworn personnel to provide pedestrian and traffic safety assistance to E.B. Thomas Elementary, John I. Smith Elementary, and Dr. Rolando Espinosa K-8 Center. The City of South Miami requires the staffing of 7 non-sworn personnel to provide services to Ludlam Elementary and South Miami Elementary.</p>																			
3(K)	Contracts for Medical Transportation (Ambulance) Services	<p>This resolution approves modifications to the contracts providing medical transportation (ambulance) services.</p> <p>Background On December 14, 2004, Resolution No. 1479-04 was adopted awarding Contracts 68A, 68B, and 68C to provide Ambulance services responding to calls from County and Municipal Fire Departments for Basic Life Support Level (BLS), and/or Advanced Life Support (ALS) level services.</p> <p>The services provided under Contracts 68A and 68B are at no cost to the County. The Contractor for these services is compensated from sources other than the County, including private payees and/or insurance companies.</p>	<table border="1" data-bbox="571 1117 1919 1458"> <thead> <tr> <th colspan="4" data-bbox="571 1117 1919 1190">MEDICAL TRANSPORTATION (AMBULANCE) SERVICES</th> </tr> <tr> <th data-bbox="571 1190 800 1271" rowspan="2">Contract No. & Provider</th> <th data-bbox="800 1190 1010 1271" rowspan="2">Servicing Department</th> <th colspan="2" data-bbox="1010 1190 1919 1230">Section of Contract:</th> </tr> <tr> <th data-bbox="1010 1230 1430 1271">Current</th> <th data-bbox="1430 1230 1919 1271">Proposed</th> </tr> <tr> <td colspan="4" data-bbox="571 1271 1919 1312" style="text-align: center;">TIMEFRAME</td> </tr> <tr> <td data-bbox="571 1312 800 1458">68A: Randle-Eastern Ambulance Services, Inc.</td> <td data-bbox="800 1312 1010 1458">Miami-Dade Fire Rescue (MDFR)</td> <td data-bbox="1010 1312 1430 1458">Contract expires March 16, 2009</td> <td data-bbox="1430 1312 1919 1458">Extends Contract for 1 year, from March 17, 2009 through March 16, 2010.</td> </tr> </thead> </table>	MEDICAL TRANSPORTATION (AMBULANCE) SERVICES				Contract No. & Provider	Servicing Department	Section of Contract:		Current	Proposed	TIMEFRAME				68A: Randle-Eastern Ambulance Services, Inc.	Miami-Dade Fire Rescue (MDFR)	Contract expires March 16, 2009	Extends Contract for 1 year, from March 17, 2009 through March 16, 2010.
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			d/b/a American Medical Response (AMR)		<p>Since all of the options to renew (OTR's) have been utilized, this modification extends the contract an additional year.</p> <p style="text-align: center;">DEFINITIONS</p> <table border="1" data-bbox="1014 415 1919 597"> <tr> <td data-bbox="1014 415 1430 597"><u>Arrival Time</u> is not defined.</td> <td data-bbox="1430 415 1919 597">*<u>Arrival Time</u> is defined as the time at which the ambulance arrives onsite at the physical address provided by the Fire Rescue Dispatcher.</td> </tr> </table> <p style="text-align: center;">PENALTIES FOR LATE RESPONSE (Liquidated Damages Provision)</p> <table border="1" data-bbox="1014 675 1919 899"> <tr> <td data-bbox="1014 675 1430 748">15:01 to 20 minutes = \$50</td> <td data-bbox="1430 675 1919 748">15:01 to 24:59 minutes = no penalty</td> </tr> <tr> <td data-bbox="1014 748 1430 789">20.01 to 30 minutes = \$75</td> <td data-bbox="1430 748 1919 789">25 to 45 minutes = \$75</td> </tr> <tr> <td data-bbox="1014 789 1430 821"><30 minutes = \$150</td> <td data-bbox="1430 789 1919 821"><45 minutes = \$150</td> </tr> <tr> <td data-bbox="1014 821 1430 899">Arrival without required equipment = \$50</td> <td data-bbox="1430 821 1919 899">Arrival without required equipment = \$50</td> </tr> </table> <table border="1" data-bbox="1014 899 1919 1008"> <tr> <td data-bbox="1014 899 1430 1008">N/A</td> <td data-bbox="1430 899 1919 1008">No ambulance available = \$150 Letter of explanation within 10 business days</td> </tr> </table> <p style="text-align: center;">ESTIMATED TIME OF ARRIVAL ON INVOICE</p> <table border="1" data-bbox="1014 1049 1919 1081"> <tr> <td data-bbox="1014 1049 1430 1081">N/A</td> <td data-bbox="1430 1049 1919 1081">Required</td> </tr> </table> <p style="text-align: center;">ESTIMATED TIME OF ARRIVAL (ETA)</p> <table border="1" data-bbox="1014 1130 1919 1455"> <tr> <td data-bbox="1014 1130 1430 1455">N/A</td> <td data-bbox="1430 1130 1919 1455"> <u>Language Added</u> The Contractor ensures that an ETA is provided when a request for an ambulance is made by the Fire Rescue Dispatcher. The Fire Rescue Dispatcher may cancel the request, without penalty to the Contractor, if the ETA is unacceptable to the on-scene </td> </tr> </table>	<u>Arrival Time</u> is not defined.	* <u>Arrival Time</u> is defined as the time at which the ambulance arrives onsite at the physical address provided by the Fire Rescue Dispatcher.	15:01 to 20 minutes = \$50	15:01 to 24:59 minutes = no penalty	20.01 to 30 minutes = \$75	25 to 45 minutes = \$75	<30 minutes = \$150	<45 minutes = \$150	Arrival without required equipment = \$50	Arrival without required equipment = \$50	N/A	No ambulance available = \$150 Letter of explanation within 10 business days	N/A	Required	N/A	<u>Language Added</u> The Contractor ensures that an ETA is provided when a request for an ambulance is made by the Fire Rescue Dispatcher. The Fire Rescue Dispatcher may cancel the request, without penalty to the Contractor, if the ETA is unacceptable to the on-scene
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			requestor.	
		68B: Randle-Eastern Ambulance Services, Inc. <i>d/b/a</i> AMR	Miami-Dade Corrections	<p style="text-align: center;">TIMEFRAME</p> <p>Contract expires March 16, 2009</p> <p>Extend Contract for 1 year, from March 17, 2009 through March 16, 2010.</p> <p>Since all of the OTR's have been utilized, this modification extends the contract an additional year.</p>
	<p><i>The services provided under Contract 68C is provided at \$27.47 per call (\$24,723 annually based on 75 calls per month). Contact 68C is requesting additional spending authority.</i></p>			
		68C: MCT Express, Inc. <i>d/b/a</i> Miami-Dade Ambulance Service	Public Health Trust	<p style="text-align: center;">TIMEFRAME</p> <p>Contract expires March 16, 2009</p> <p>Extend Contract for 1 year, from March 17, 2009 through March 16, 2010.</p> <p>Since all of the OTR's have been utilized, this modification extends the contract an additional year.</p>
	ADDITIONAL ALLOCATION			
			N/A	\$40,000 Source: General Fund
	<p>*From the time a unit is requested by a Fire Rescue Dispatcher, an Ambulance is to be on-scene in less than 15 minutes.</p>			
	<p>Comments / Questions Contract 68A (AMR) has had \$1,221,012 in liquidated damages paid in the last two years for not meeting response times. The proposed modifications address the issue that AMR is accruing penalties by extending the response time of ambulances and adjusting when the penalties are applied. Nevertheless, the modifications do not apply a mechanism to enhance response time.</p> <p>Why was the solicitation for these contracts not prepared prior to the expiration date?</p>			