

Details - Base View

None Initiatives Processes

The mission of the Office of Sustainability is to promote sustainable operations, facilities, and initiatives within Miami Dade County government.

Base 

1.0 Customer 

Name	As of Date	Actual	Business Plan Goal	FYTD Actual	FYTD Goal
<u>Support Climate Change Adaptation and Mitigation (OOS) (ES1-1)</u>					
<u>Communitywide GHG emissions inventory</u>	Cal05	33,500,000 tons	n/a	n/a	n/a
<u>County GHG emissions inventory</u>	Cal05	983,000 tons	n/a	n/a	n/a
<u>Facilitate Implementation of CCATF 34 Recommendations (2 years)</u>	Cal09	 16	20	n/a	n/a
<u>Reduce Resource Consumption for County Operations (ES9-2)</u>					
<u>Total Electricity Consumption (kWh)</u>	Jun 2010	103,815,430 Kwh	n/a	859,512,992 Kwh	n/a
<u>Total Electricity Cost (County Operations)</u>	n/a	n/a	n/a	n/a	n/a
<u>Total Fuel Consumption</u>	Jun 2010	752,289	n/a	n/a	n/a
<u>Total Water Consumption (County Operations)</u>	n/a	n/a	n/a	n/a	n/a
<u>Total Paper Consumption (County Operations)</u>	n/a	n/a	n/a	n/a	n/a
<u>Reduce Community-wide Resource Consumption (Electricity & Water)</u>					
<u>TOTAL Gallons of Water Saved (projected minus actual)(MGD)</u>	FY10-Semi-1	37 MGD	n/a	n/a	n/a
<u>Total Water Consumption (Community-wide)</u>	n/a	n/a	n/a	n/a	n/a
<u>Total Electricity Consumption (Community-wide)</u>	n/a	n/a	n/a	n/a	n/a
<u>Strengthen Municipal and Community Participation in Sustainability Efforts (ES2-3)</u>					
<u>Green Portal Visits from External Customers</u>	Nov 2009	 1,544	1,500	 2,813	3,000
<u>Number of Municipalities with Climate Change or Sustainability Plans</u>	n/a	n/a	n/a	n/a	n/a
<u>Number of Outreach Events Coordinated/Attended</u>	FY10 Q1	 16	(15 - 25)	 16	(15 - 25)

2.0 Financial 

Business FYTD

Name	As of Date	Actual	Plan Goal	Actual	FYTD Goal
<u>2.1 Meet Budget Targets (Sustainability)</u>					
<u>2.1.1 Revenue: Total (Sustainability)</u>	FY10 Q3	\$252 K	\$1,061 K	\$2,246 K	\$3,183 K
<u>2.1.2 Expen: Total (Sustainability)</u>	FY10 Q3	\$315 K	\$1,061 K	\$2,642 K	\$3,183 K
<u>Positions: Full-Time Filled (Sustainability)</u>	FY10 Q3	6	(6 - 7)	6	(6 - 7)
<u>ARRA Dollars Awarded (EECBG)</u>	Jan 2010	12,523,700	n/a	12,523,700	n/a
<u>ARRA Dollars Spent to Date (EECBG)</u>	Dec 2009	129,068	n/a	129,068	n/a

3.0 Internal

Name	As of Date	Actual	Business Plan Goal	FYTD Actual	FYTD Goal
<u>Work with Internal Partners to Achieve Sustainability Initiatives (ES1-1)</u>					
<u>Number of sustainability policies, procedures or practices formulated with the assistance of OOS</u>	FY09	4	2	n/a	n/a
<u>Percentage of EECBG reports submitted by required Federal reporting deadlines</u>	FY10 Q2	100.00 %	100.00 %	100.00 %	100.00 %
<u>Support Sustainable Buildings Program (ES6-1)</u>					
<u>Number of employees receiving Green Building training (OOS)</u>	Cal08	43	30	n/a	n/a
<u>Total number of certified Green buildings - New Construction</u>	n/a	n/a	n/a	n/a	n/a
<u>Total number of certified GREEN buildings - Existing</u>	n/a	n/a	n/a	n/a	n/a
<u>Number of LEED accredited staff</u>	Cal09	71	n/a	n/a	n/a
<u>Number of OCI Construction Management Trainings</u>	FY10 Q1	2	2	2	2
<u>Meet Chicago Climate Exchange (CCX) contractual obligations</u>					
<u>Gather fuel consumption data from all departments; calculate emissions; and submit report to CCX by deadline</u>	Cal09	2	1	n/a	n/a

4.0 Learning and Growth

Name	As of Date	Actual	Business Plan Goal	FYTD Actual	FYTD Goal
<u>Enhance Knowledge Base of Staff (ES9-5)</u>					
<u>Number of hours spent in professional development activities</u>	FY09 Q4	92	16	184	64

Integrate Sustainability Concepts in Workforce Development (ES9-5)

Percentage of Employees Completing "Green" Pledge	n/a	n/a	n/a	n/a	n/a
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[Scorecard Exception Report](#) [Business Plan Reports](#)

Scorecard Owners: [Fernandez, Margarita](#) [Torriente, Susanne](#)

Linked Objects

Hide All

Child Scorecards

There are no scorecards linked at this time.

Parent Scorecards

There are no scorecards linked at this time.

Objectives

	Owners
<u>Support Climate Change Adaptation and Mitigation (OOS) (ES1-1)</u>	Fernandez, Margarita Torriente, Susanne
<u>Reduce Resource Consumption for County Operations (ES9-2)</u>	Balbin, Maribel Fernandez, Margarita Troner, Susannah
<u>Reduce Community-wide Resource Consumption (Electricity & Water)</u>	Balbin, Maribel Goldenberg, Bertha
<u>Strengthen Municipal and Community Participation in Sustainability Efforts (ES2-3)</u>	Fernandez, Margarita
<u>2.1 Meet Budget Targets (Sustainability)</u>	Troner, Susannah
<u>Work with Internal Partners to Achieve Sustainability Initiatives (ES1-1)</u>	Troner, Susannah
<u>Support Sustainable Buildings Program (ES6-1)</u>	Nirmul, Devesh
<u>Meet Chicago Climate Exchange (CCX) contractual obligations</u>	Troner, Susannah
<u>Enhance Knowledge Base of Staff (ES9-5)</u>	Fernandez, Margarita
<u>Integrate Sustainability Concepts in Workforce Development (ES9-5)</u>	Fernandez, Margarita

Program Groups

There are no program groups linked at this time.

Initiatives

	Type	As Of	\$	🏠	✓	!	🔄	%	Status	Owners
<u>Energy Efficiency and Conservation Block Grant (EECBG)</u>		n/a						n/a	n/a	Torriente, Susanne Fernandez, Margarita Troner, Susannah
<u>Assist Office of Sustainability in the</u>		03/31/2010						n/a	In Progress	Knowles, Amy Torriente, Susanne

[development of GreenPrint, a community-wide sustainability plan](#)

Processes

There are no processes linked at this time.

REFERENCE CENTER

Action Items

[Show Details](#)  

Due Date	Status	Action	Owners
No Action Items to Report			
 Open	 Overdue		

Comments

Author/Date	Comment	Show All
There are no comments at this time.		

External Links



Attached Documents



Last Updated Checked Out By

Customer Perspective

Objective Name **Owner(s)**

Support Climate Change Adaptation and Mitigation (OOS) (ES1-1)

Margarita Fernandez Susanne Torriente

Initiatives Linked To Objective **Owner(s)** **GrandParent Objectives**

Parent Objectives

Measure **Owner(s)**

Communitywide GHG emissions inventory

Nichole Hefty Patrick Wong

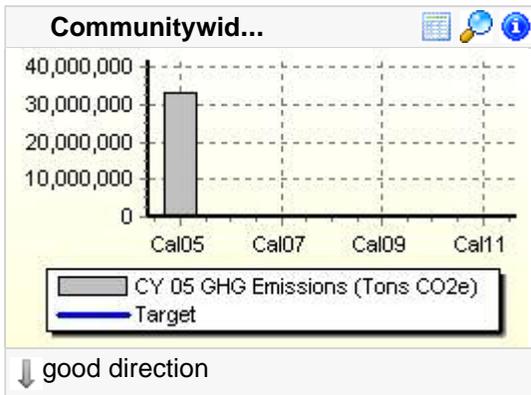
This measure provides the total amount of Greenhouse Gas emissions for Miami-Dade County as a community and includes emissions from the residential, transportation, electrical, and commercial sectors. Since this calculation is dependent on aggregate numbers from state and federal sources, there is often a 1 – 2 year lag time before the data is available. Therefore, this measure will be reported every other year.

Performance **Initiatives Linked To Measure** **Owner(s)**

Ind	Actual	Target	Variance	Date
	33,500,000 tons	n/a	n/a	Cal05

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure **Owner(s)**

County GHG emissions inventory

Nichole Hefty Patrick Wong

This measure provides the total amount of annual Greenhouse Gas emissions resulting from County services and operations.

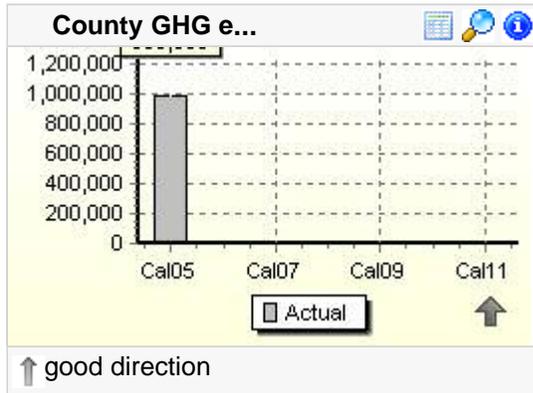
Performance

Ind	Actual	Target	Variance	Date
	983,000 tons	n/a	n/a	Cal05

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure **Owner(s)**

Facilitate Implementation of CCATF 34 Recommendations (2 years)

Susanne Torriente

Facilitate implementation, as appropriate, of the 34 CCATF recommendations approved by the Board of County Commissioners

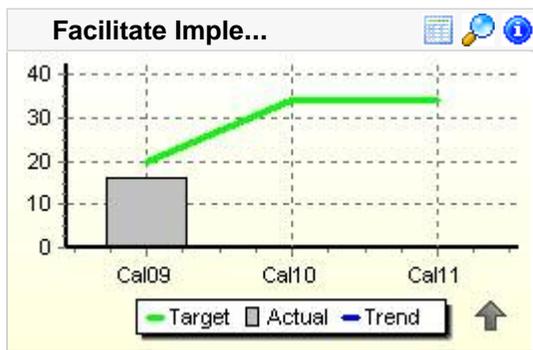
Performance

Ind	Actual	Target	Variance	Date
☑	16	20	4	Cal09

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Objective Name	Owner(s)
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Reduce Resource Consumption for County Operations (ES9-2)

Maribel Balbin Margarita Fernandez Susannah Troner Office of Sustainability

Measure the reduction of water, fuel, electricity and paper consumption

Initiatives Linked To Objective	Owner(s)
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GrandParent Objectives

Parent Objectives

Measure	Owner(s)
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Total Electricity Consumption (kWh)	Susannah Troner
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Performance

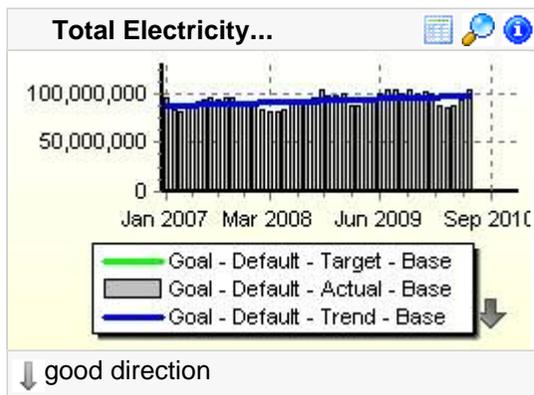
Ind	Actual	Target	Variance	Date
	103,815,430 Kwh	n/a	n/a	Jun 2010

Initiatives Linked To Measure	Owner(s)
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Roll-Out of Energy Star Portfolio Manager	Albert Charles Susannah Troner
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Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
	Total Electricity Consumption (Kwh): 2007 Baseline Year	90,741,012 Kwh	n/a	Dec 2007
	Electricity Consumption (Aviation)	26,846,238 Kwh	n/a	Jul 2010
	Electricity Consumption (WASD)	27,585,961 Kwh	n/a	Jul 2010
	Electricity Consumption (GSA)	11,340,221 Kwh	n/a	Jul 2010
	Electricity Consumption (Transit)	8,361,108 Kwh	n/a	Jul 2010
	Electricity Consumption (PWD)	5,867,314 Kwh	n/a	Jul 2010
	Electricity Consumption (Seaport)	5,041,605 Kwh	n/a	Jul 2010
	Electricity Consumption (Parks)	3,656,219 Kwh	n/a	Jul 2010
	Electricity Consumption (Corrections)	3,022,310 Kwh	n/a	Jul 2010



Electricity Consumption (Housing)	2,858,661 Kwh	n/a	Jul 2010
Electricity Consumption (Police)	1,526,814 Kwh	n/a	Jul 2010
Electricity Consumption (Fire)	1,344,869 Kwh	n/a	Jul 2010
Electricity Consumption (Library)	1,175,470 Kwh	n/a	Jul 2010
Electricity Consumption (SWM)	631,912 Kwh	n/a	Jul 2010
Electricity Consumption (CAA)	292,784 Kwh	n/a	Jul 2010
Electricity Consumption (Building)	241,073 Kwh	n/a	Jul 2010
Electricity Consumption (Cultural Affairs)	97 Kwh	n/a	Jul 2010
Electricity Consumption (AS)	76,244 Kwh	n/a	Jul 2010
Electricity Consumption (Judicial Admin)	51,702 Kwh	n/a	Jul 2010
Electricity Consumption (Clerk of Courts)	7,390 Kwh	n/a	Jun 2010
Electricity Consumption (County Commission)	19,974 Kwh	n/a	Jul 2010
Electricity Consumption (CSD)	8,796 Kwh	n/a	Jul 2010
Electricity Consumption (DERM)	1,345 Kwh	n/a	Jul 2010
Electricity Consumption (ETSD)	11,970 Kwh	n/a	Jul 2010
Electricity Consumption (IG)	1,524 Kwh	n/a	Jul 2010
Electricity	381 Kwh	n/a	Jul 2010

Consumption (Justice Syst Support)

Electricity Consumption (Mayor)

3,082 Kwh

n/a

Jul 2010

Electricity Consumption (OCED)

1,198 Kwh

n/a

Jul 2010

Electricity Consumption (ONC)

621 Kwh

n/a

Oct 2009

Measure	Owner(s)
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Total Electricity Cost (County Operations)

Albert Charles Devesh Nirmul

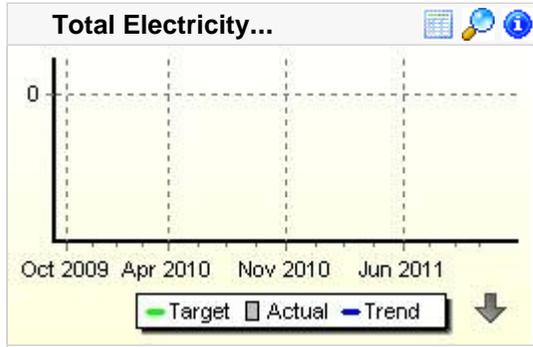
Performance				
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Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
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Measure	Owner(s)
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Total Fuel Consumption

Susannah Troner

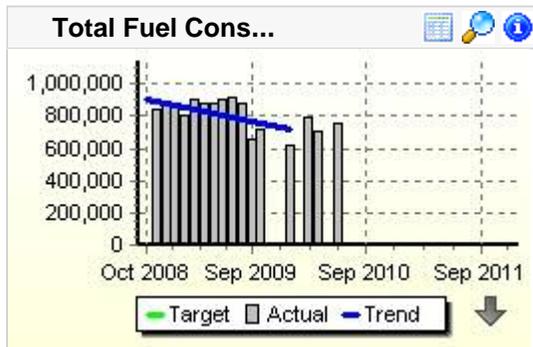
Performance				
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Ind	Actual	Target	Variance	Date
	752,289	n/a	n/a	Jun 2010

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
	GSA Unleaded Fuel Dispensed	469,587	n/a	Jun 2010
	GSA Diesel Fuel Dispensed	282,702	n/a	Jun 2010
	Direct acquisition of diesel	4,671,488	n/a	FY09 Q1
	Direct acquisition of unleaded fuel	1,674,585	n/a	FY09 Q1
	Mobile Sources	4,304,578	n/a	FY09 Q1
	Stationary Sources	566,618	n/a	FY09 Q1



Measure	Owner(s)
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Total Water Consumption (County Operations)

Maribel Balbin

Performance				
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Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
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Measure	Owner(s)
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Total Paper Consumption (County Operations)

Susannah Troner

Performance				
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Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
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Objective Name

Owner(s)

Reduce Community-wide Resource Consumption (Electricity & Water)

Maribel Balbin Bertha Goldenberg

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Measure

Owner(s)

TOTAL Gallons of Water Saved (projected minus actual) (MGD)

Donna Fries Bertha Goldenberg Ralph Terrero

This measure represents the difference between the amount of actual finished water demands from WASD customers and the amount projected in the 20-Year Water Use Permit (Table G) issued by the South Florida Water Management District. The projected amount of finished water decreases in 2008 because the City of North Miami Beach started its own water treatment plant and WASD did not have to provide wholesale water service to the City.

Performance

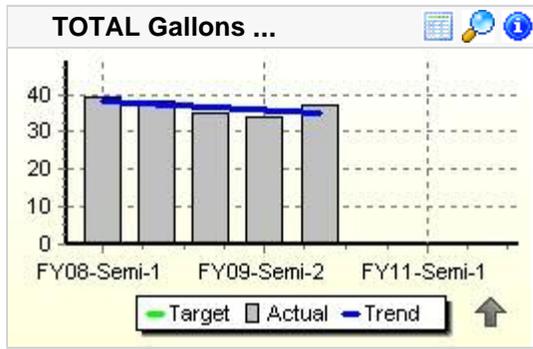
Ind	Actual	Target	Variance	Date
	37 MGD	n/a	n/a	FY10-Semi-1

Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
	Gallons of water saved per day (GPD) by Water Use Efficiency Program	412,630 GPD	375,000 GPD	FY10 Q3



Measure **Owner(s)**

Total Water Consumption (Community-wide)

Maribel Balbin Susannah Troner

Performance

Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure **Owner(s)**

Total Electricity Consumption (Community-wide)

Susannah Troner

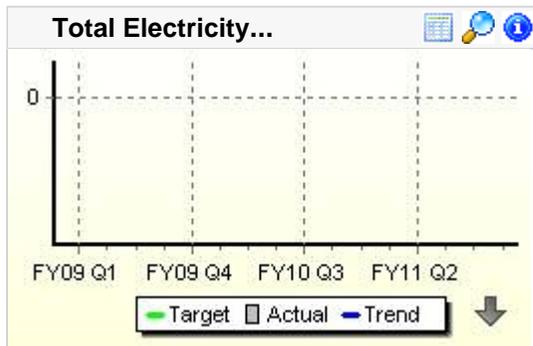
Performance

Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Objective Name **Owner(s)**

Strengthen Municipal and Community Participation in Sustainability Efforts (ES2-3) Margarita Fernandez

Coordinate, develop and implement community-wide and regional outreach efforts to educate the public about sustainable & "green" practices

Initiatives Linked To Objective **Owner(s)**

Host/Facilitate Regional Climate Change Meetings Margarita Fernandez

GrandParent Objectives

Parent Objectives

Measure **Owner(s)**

Green Portal Visits from External Customers Margarita Fernandez

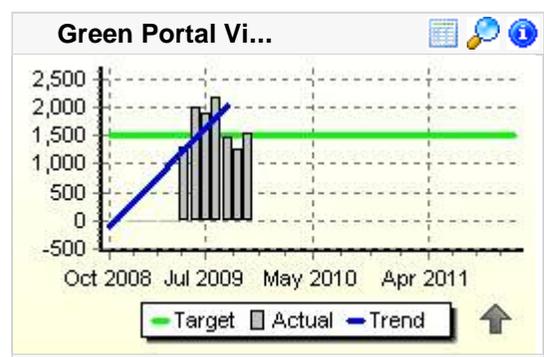
Performance

Ind	Actual	Target	Variance	Date
▲	1,544	1,500	44	Nov 2009

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure **Owner(s)**

Number of Municipalities with Climate Change or Sustainability Plans

Margarita Fernandez

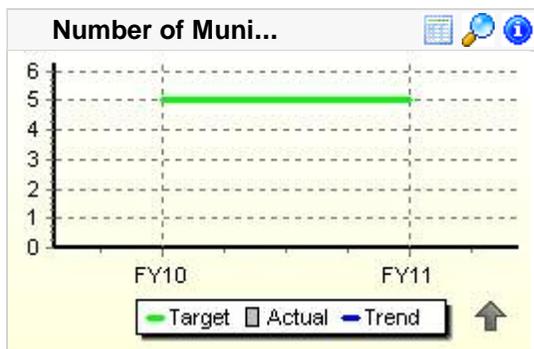
Performance

Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure **Owner(s)**

Number of Outreach Events Coordinated/Attended

Margarita Fernandez

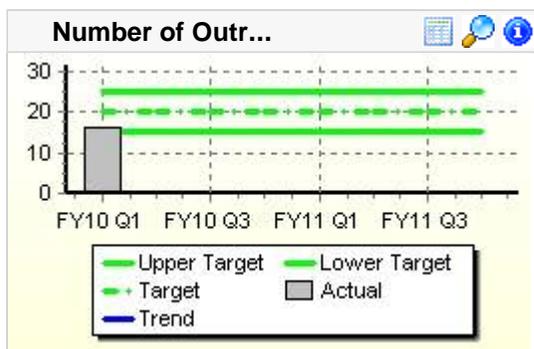
Performance

Ind	Actual	Target	Variance	Date
	16	20	(4)	FY10 Q1

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Financial Perspective

Objective Name	Owner(s)
2.1 Meet Budget Targets (Sustainability)	Susannah Troner

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

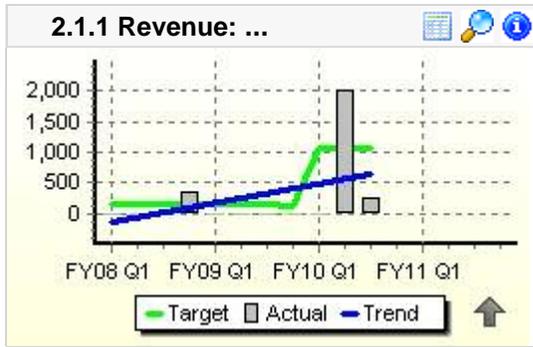
Parent Objectives

Measure	Owner(s)
2.1.1 Revenue: Total (Sustainability)	Margarita Fernandez

Total revenue in \$1,000s (from FAMIS)

Performance

Ind	Actual	Target	Variance	Date
☑	\$252 K	\$1,061 K	\$(809) K	FY10 Q3



Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
☑	Revenue: Carryover (Sustainability)	\$0 K	\$0 K	FY10 Q3
☑	Revenue: Federal (Sustainability)	\$252 K	\$904 K	FY10 Q3
☑	Revenue: General Fund (Sustainability)	\$0 K	\$53 K	FY10 Q3
☑	Revenue: Interagency/Intradepartmental (Sustainability)	\$0 K	\$104 K	FY10 Q3
☑	Revenue: Proprietary (Sustainability)	\$0 K	\$0 K	FY10 Q3
☑	Revenue: State (Sustainability)	\$0 K	\$0 K	FY10 Q3

Measure

Owner(s)

2.1.2 Expen: Total (Sustainability)

Margarita Fernandez

Total expenditures in \$1,000s (from roll-up of Personnel, Other Operating, and Capital)

Performance

Ind	Actual	Target	Variance	Date
▲	\$315 K	\$1,061 K	\$746 K	FY10 Q3



Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
▼	Expen: Capital (Sustainability)	\$80	\$73	FY10 Q3
▲	Expen: Non-Operating (Sustainability)	\$0	\$0	FY10 Q3
▲	Expen: Other Operating (Sustainability)	\$(11)	\$759	FY10 Q3
▼	Expen: Personnel (Sustainability)	\$246	\$229	FY10 Q3

Measure

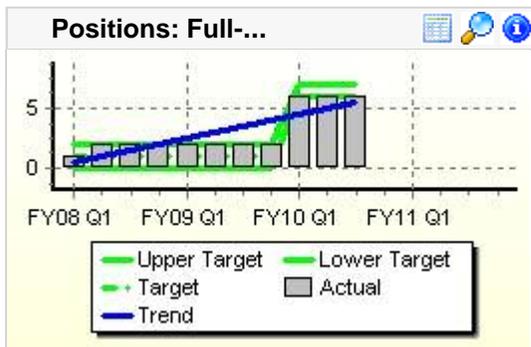
Owner(s)

Positions: Full-Time Filled (Sustainability)

Margarita Fernandez

Performance

Ind	Actual	Target	Variance	Date
▲	6	7	(1)	FY10 Q3



Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure**Owner(s)**

ARRA Dollars Awarded (EECBG)

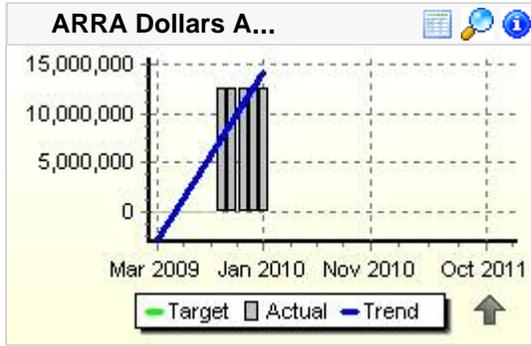
Margarita Fernandez Susanne Torriente

Performance

Ind	Actual	Target	Variance	Date
	12,523,700	n/a	n/a	Jan 2010

Initiatives Linked To Measure**Owner(s)****Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Measure****Owner(s)**

ARRA Dollars Spent to Date (EECBG)

Margarita Fernandez Susanne Torriente

Performance

Ind	Actual	Target	Variance	Date
	129,068	n/a	n/a	Dec 2009

Initiatives Linked To Measure**Owner(s)****Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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Internal Perspective

Objective Name	Owner(s)
Work with Internal Partners to Achieve Sustainability Initiatives (ES1-1) Coordinate internal sustainability initiatives (across departments, with Commission staff, etc.)	Susannah Troner

Initiatives Linked To Objective	Owner(s)	GrandParent Objectives
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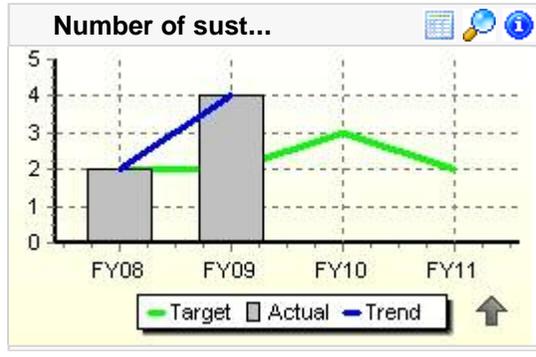
Parent Objectives

Measure	Owner(s)
Number of sustainability policies, procedures or practices formulated with the assistance of OOS	Susannah Troner

Performance				
Ind	Actual	Target	Variance	Date
	4	2	2	FY09

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure				
Ind	Name	Actual	Target	Date



Measure

Owner(s)

Percentage of EECBG reports submitted by required Federal reporting deadlines

Margarita Fernandez

EECBG reports submitted by required reporting deadlines - Federal Reporting (by the 10th day after end of quarter) and Department of Energy (by the 30th day after of end of quarter)

Performance

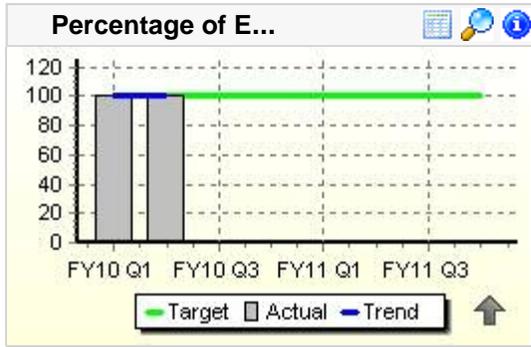
Initiatives Linked To Measure

Owner(s)

Ind	Actual	Target	Variance	Date
▲	100.00 %	100.00 %	0.00 %	FY10 Q2

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Objective Name**Owner(s)**

Support Sustainable Buildings Program (ES6-1)

Devesh Nirmul

Update the Sustainable Building Ordinance, facilitate LEED Training and developing innovative financial mechanisms to increase "Green" Building.

Initiatives Linked To Objective**Owner(s)****GrandParent Objectives****Parent Objectives****Measure****Owner(s)**

Number of employees receiving Green Building training (OOS)

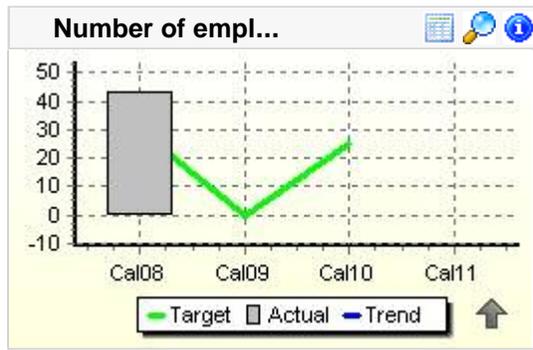
Devesh Nirmul

Performance**Initiatives Linked To Measure****Owner(s)**

Ind	Actual	Target	Variance	Date
	43	30	13	Cal08

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure**Owner(s)**

Total number of certified Green buildings - New Construction

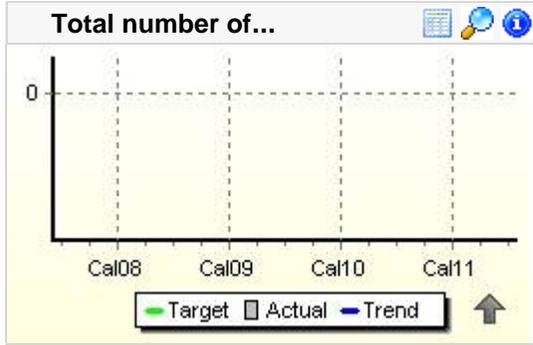
Albert Charles Devesh Nirmul

Performance**Initiatives Linked To Measure****Owner(s)**

Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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**Measure****Owner(s)**

Total number of certified GREEN buildings - Existing

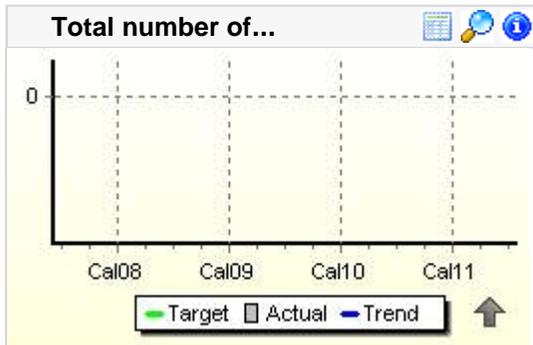
Albert Charles Devesh Nirmul

Performance**Initiatives Linked To Measure****Owner(s)**

Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure **Owner(s)**

Number of LEED accredited staff

Devesh Nirmul

Performance

Ind	Actual	Target	Variance	Date
	71	n/a	n/a	Cal09

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Measure **Owner(s)**

Number of OCI Construction Management Trainings

Devesh Nirmul

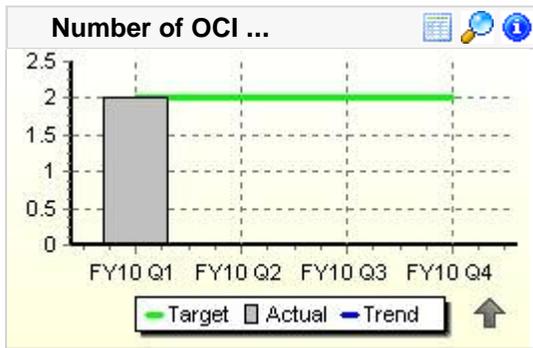
Performance

Ind	Actual	Target	Variance	Date
	2	2	0	FY10 Q1

Initiatives Linked To Measure **Owner(s)**

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Objective Name**Owner(s)**

Meet Chicago Climate Exchange (CCX) contractual obligations

Susannah Troner

Submit annual reports, respond to audit requests, reduce emmisions

Initiatives Linked To Objective**Owner(s)****GrandParent Objectives****Parent Objectives****Measure****Owner(s)**

Gather fuel consumption data from all departments; calculate emissions; and submit report to CCX by deadline

Susannah Troner

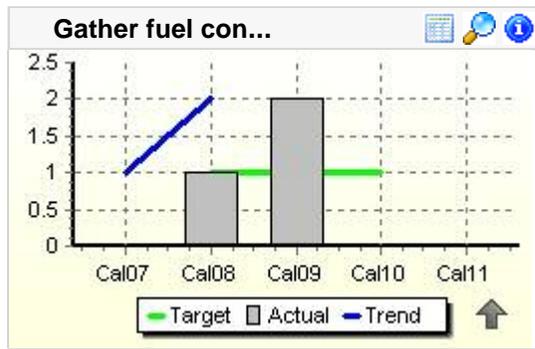
Report required for baseline CY 2000 and for years of membership (CY 2007 - CY 2010)

Performance**Initiatives Linked To Measure****Owner(s)**

Ind	Actual	Target	Variance	Date
▲	2	1	1	Cal09

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Learning and Growth Perspective

Objective Name	Owner(s)
Enhance Knowledge Base of Staff (ES9-5)	Margarita Fernandez

Initiatives Linked To Objective	Owner(s)
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GrandParent Objectives

Parent Objectives

Measure	Owner(s)
Number of hours spent in professional development activities	Susannah Troner

Performance

Ind	Actual	Target	Variance	Date
	92	16	76	FY09 Q4

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Objective Name**Owner(s)**

Integrate Sustainability Concepts in Workforce Development (ES9-5)

Margarita Fernandez

Initiatives Linked To Objective**Owner(s)****GrandParent Objectives****Parent Objectives****Measure****Owner(s)**

Percentage of Employees Completing "Green" Pledge

Margarita Fernandez

Performance**Initiatives Linked To Measure****Owner(s)**

Ind	Actual	Target	Variance	Date
	n/a	20	n/a	Jan 2010

Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
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Initiatives Linked To Scorecard

	Type	As Of	\$	🕒	✓	!	🎯	%	Status	Owners
Energy Efficiency and Conservation Block Grant (EECBG)		n/a						n/a	n/a	Torriente, Susanne Fernandez, Margarita Troner, Susannah
Assist Office of Sustainability in the development of GreenPrint, a community-wide sustainability plan		03/31/2010						n/a	In Progress	Knowles, Amy Torriente, Susanne

Open Action Items For Scorecard

Due Date	Action	Status	Owner(s)

