

Details - Base View

None Initiatives Processes

The Public Works Department's mission is to provide quality roadways and bridges with effective traffic signals and signs in an environment that is aesthetically pleasing and nuisance free by our team of professionals dedicated to delivering exceptional service.

Default

1.0 Customer

Name	As of Date	Actual	Business Plan Goal	FYTD Actual	FYTD Goal
<u>Ensure the Capacity &amp; Functionality of Roadway Support Infrastructure is Effective &amp; Meet Demand</u>					
<u>Illuminated Street Named Signs Installed</u>	Jul 2010	25 Inters.	n/a	137 Inters.	n/a
<u>Install Traffic Signalized Intersections with ATMS</u>	Jul 2010	38 Inters.	82 Inters.	560 Inters.	820 Inters.
<u>Percentage of Traffic Signals in UTCS Maintaining Communication with Control Center</u>	Jul 2010	93.2 %	95.0 %	91.6 %	95.0 %
<u>Traffic Control &amp; Street Name Signs Repairs/Replacement</u>	Jul 2010	2,094 Signs	3,083 Signs	30,925 Signs	30,830 Signs
<u>E. Survey Rating - Satisfaction with (Major) Streets, quality of road signs.</u>	FY08	69.30 %	n/a	n/a	n/a
<u>J. Survey Rating - Satisfaction with (Side) Streets, quality of road signs.</u>	FY08	67.20 %	n/a	n/a	n/a
<u>B. Survey Rating - Satisfaction with management of traffic flow on County streets.</u>	FY08	34.50 %	n/a	n/a	n/a
<u>C. Survey Rating - Satisfaction with traffic signal coordination during peak congestion times.</u>	FY08	38.00 %	n/a	n/a	n/a
<u>Provide Safe and Attractive Neighborhoods</u>					
<u>Roadway Mileage Addressed for Quality ROW &amp; Aesthetic Appearance</u>	Jul 2010	4,020 miles	1,824 miles	31,558 miles	18,240 miles
<u>Neighborhood Sites Identified &amp; Addressed to Provide Safe &amp; Quality Living</u>	Jul 2010	71.89 %	80.00 %	96.44 %	80.00 %
<u>F. Survey Rating - Satisfaction with the availability of sidewalks for pedestrians.</u>	FY08	53.50 %	n/a	n/a	n/a
<u>A. Survey Rating - Satisfaction with (Major) Street overall smoothness</u>	FY08	57.80 %	n/a	n/a	n/a
<u>G. Survey Rating - Satisfaction with (Side) Street, overall smoothness.</u>	FY08	56.90 %	n/a	n/a	n/a
<u>Maximize Opportunities to Improve Roadway Traffic and Pedestrian Safety Conditions</u>					
<u>Damaged Infrastructure Liability Claims</u>	FY10 Q2	29	42	70	84

<u>Response to Improving Conditions for Traffic Safety</u>	Jun 2010	98.64 %	96.00 %	99.57 %	96.00 %
<u>Crash Reduction</u>	n/a	n/a	n/a	n/a	n/a
<u>Deliver Great Customer Service</u>					
<u>Public Works Services Requests Timeliness Response</u>	Mar 2010	95.3 %	98.0 %	n/a	n/a
<u>Key Services Driven by Customers</u>	Mar 2010	21 %	20 %	18 %	20 %
<u>Secret Shopper Phase 1 (PWD)</u>	Cal07	73	75	n/a	n/a
<u>Secret Shopper Phase 2 (PWD)</u>	Cal08	78	75	n/a	n/a
<u>CEV - Secret Shopper Score (PWD)</u>	Cal08	78	75	n/a	n/a

## 2.0 Financial

Name	As of Date	Actual	Business Plan Goal	FYTD Actual	FYTD Goal
<u>Budget Implementation FY 09-10 (PWD)</u>					
<u>Rights-of-Ways Services Impact</u>	FY10 Q2	532 Reqs.	979 Reqs.	958 Reqs.	1,959 Reqs.
<u>Meet Budget Targets (Public Works)</u>					
<u>Revenue: Total (Public Works)</u>	FY10 Q3	\$6,944 K	\$19,672 K	\$22,327 K	\$59,016 K
<u>Expen: Total (Public Works)</u>	FY10 Q3	\$16,910 K	\$19,735 K	\$61,524 K	\$59,205 K
<u>Positions: Full-Time Filled (PWD)</u>	FY10 Q3	835	(865 - 908)	n/a	(n/a - n/a)
<u>Effectively Manage Resources</u>					
<u>PWD Monthly Total Overtime &amp; Regular Hours</u>	Jun 2010	135,586 Hrs	n/a	1,383,655 Hrs	n/a
<u>PWD Monthly Total Costs of Overtime &amp; Regular Hours (in 000s)</u>	Jun 2010	\$3,587	n/a	\$36,662	n/a
<u>Maximize Operational Efficiency &amp; Savings</u>					
<u>LED Installation (Monthly Electricity Cost Savings)</u>	Jul 2010	\$152,200	\$207,600	\$152,560	\$207,600
<u>LED Total Cumulative Cost Savings</u>	Jul 2010	\$5,247,100	n/a	\$5,247,100	n/a

## 3.0 Internal

Name	As of Date	Actual	Business Plan Goal	FYTD Actual	FYTD Goal
<u>Develop &amp; Protect the Integrity of High-Quality Roadway Infrastructure</u>					
<u>Sidewalks Improved/Rehabilitated</u>	FY10 Q3	22,764 Ln Ft	n/a	140,893 Ln Ft	n/a

Promote & Implement Smart Growth & Sustainable Operations

<u>Traffic Signals Carbon Emissions</u>	Jul 2010	364.695 Tons	1,276.740 Tons	3,614.355 Tons	12,767.400 Tons
<u>Traffic Signal Power Consumption in Megawatt Hours</u>	Jul 2010	593 mwh	2,076 mwh	5,877 mwh	20,760 mwh
<u>Paper Usage</u>	Jul 2010	71 Bx	72 Bx	705 Bx	720 Bx
<u>Recycled Paper Purchased</u>	Jul 2010	71 %	90 %	99 %	90 %

**4.0 Learning and Growth**

Name	As of Date	Actual	Business Plan Goal	FYTD Actual	FYTD Goal
<u>Implement Practices to Develop &amp; Maintain Skilled Employees</u>					
<u>% of Employees Participating in Employee Development Opportunities</u>	n/a	n/a	n/a	n/a	n/a

[Scorecard Exception Report](#)   [Business Plan Reports](#)

**Scorecard Owners:** [Calas, Esther](#)

**Linked Objects**

**Hide All**

**Child Scorecards**

	Owners
<u>Causeways</u>	<a href="#">Bauman, Mike</a> <a href="#">Paneque, Guillermo</a>
<u>Contracts</u>	<a href="#">Aira, Frank</a> <a href="#">Peguero, Leiric</a>
<u>Construction</u>	<a href="#">Kopp, Duane</a> <a href="#">Moubayed, Bassam</a>
<u>Finance (PWD)</u>	<a href="#">Hernandez, Yeliel</a> <a href="#">Rodriguez, Ruth</a>
<u>Highway</u>	<a href="#">Alvarez, Delvys</a> <a href="#">Ona, Leandro</a>
<u>Land Development</u>	<a href="#">Pino, Raul</a> <a href="#">Rouco, Mike</a>
<u>Budget &amp; Planning</u>	<a href="#">Melean, Sandra</a>
<u>Mosquito Control</u>	<a href="#">Faulkner, Brenda</a> <a href="#">Fisher, Sandra</a>
<u>Neighborhood Enhancement Action Teams (NEAT)</u>	<a href="#">Garcia, Manny</a> <a href="#">Pichs, Marta</a>
<u>People`s Transportation Plan (PTP) &amp; Building Better Communities (BBC) Coordination</u>	<a href="#">Aira, Frank</a> <a href="#">Hernandez, Felix, Jr.</a> <a href="#">Melean, Sandra</a>
<u>Personnel and Central Services (PWD)</u>	<a href="#">Sandoval, Valerie</a>
<u>Right-Of-Way</u>	<a href="#">Lacau, Luis</a>
<u>Rights-Of-Way Aesthetics Maintenance</u>	<a href="#">Cardenas, David</a> <a href="#">Mera, Richard</a>
<u>Road, Bridge &amp; Canal Maintenance</u>	<a href="#">Garcia, Manny</a> <a href="#">Pichs, Marta</a>
<u>Special Taxing District</u>	<a href="#">Lapica, Tania</a> <a href="#">Tock, Don</a>

[Surveys](#)

[Lacau, Luis](#) [Whitling, Mike](#)

[Technology Services Division](#)

[Fuentes-Smart, Teresa](#)

[Traffic Signals & Signs](#)

[Penland, Milen](#)  
[Williams, Robert](#)

[Traffic Engineering](#)

[Hansbury, Mary](#) [Shen, Joan](#)

[ARRA Funded Projects \(PWD\)](#)

[Aira, Frank](#)  
[Martinez, Alejandro](#)

### Parent Scorecards

#### Owners

[ACM Scorecard - Llort, Ysela](#)

[Gomez, Lourdes](#) [Llort, Ysela](#)

### Objectives

#### Owners

[Ensure the Capacity & Functionality of Roadway Support Infrastructure is Effective & Meet Demand](#)

[Williams, Robert](#)

[\(NU6.5\) Provide Safe and Attractive Neighborhoods](#)

[Calas, Esther](#)

[Maximize Opportunities to Improve Roadway Traffic and Pedestrian Safety Conditions](#)

[Calas, Esther](#)

[Deliver Great Customer Service](#)

[Calas, Esther](#)

[Budget Implementation FY 09-10 \(PWD\)](#)

[Calas, Esther](#)

[\(ES8.2.1.44\) Meet Budget Targets \(Public Works\)](#)

[Effectively Manage Resources](#)

[Calas, Esther](#)

[Maximize Operational Efficiency & Savings](#)

[Calas, Esther](#)

[Develop & Protect the Integrity of High-Quality Roadway Infrastructure](#)

[Calas, Esther](#)

[Promote & Implement Smart Growth & Sustainable Operations](#)

[Calas, Esther](#)

[Implement Practices to Develop & Maintain Skilled Employees](#)

[Sandoval, Valerie](#)

### Program Groups

There are no program groups linked at this time.

### Initiatives

	Type	As Of	\$	🏆	✓	!	🔄	%	Status	Owners
<a href="#">Installation of Illuminated Street Signs</a>		03/31/2010	▲	▲				n/a	In Progress	<a href="#">Penland, Milen</a> <a href="#">Williams, Robert</a>
<a href="#">Light Emitting Diode (LED) for all Traffic Signals</a>		03/31/2010						n/a	Complete	<a href="#">Penland, Milen</a> <a href="#">Williams, Robert</a>
<a href="#">Advanced Traffic Management System (ATMS)</a>		03/31/2010	▲	▲				n/a	In Progress	<a href="#">Penland, Milen</a> <a href="#">Williams, Robert</a>
<a href="#">Installation of Mast Arm Traffic Signal Support System</a>		03/31/2010						n/a	In Progress	<a href="#">Penland, Milen</a> <a href="#">Williams, Robert</a>
		12/31/2008						n/a	On Hold	<a href="#">Hansbury, Mary</a>

<u>Reversible Lanes (6 Locations Project)</u>							<u>Brusso, Ondina</u>
<u>Capacity Intersection Improvements</u>		12/31/2009			n/a	In Progress	<u>Hansbury, Mary</u> <u>Brusso, Ondina</u>
<u>Causeways Beach Renourishment Project</u>		03/31/2010	    	70%		In Progress	<u>Bauman, Mike</u> <u>Paneque, Guillermo</u>
<u>Replacement of C-Pass System with SunPass</u>		03/31/2010			n/a	Not Started	<u>Bauman, Mike</u> <u>Paneque, Guillermo</u>
<u>Venetian Causeway Bridges System</u>		03/31/2010	 		n/a	In Progress	<u>Bauman, Mike</u> <u>Paneque, Guillermo</u> <u>Ona, Leandro</u> <u>Alvarez, Delvys</u>
<u>GOB Drainage Projects</u>		03/31/2010	    		n/a	In Progress	<u>Barrios, Alejandro</u>
<u>Quality Neighborhood Improvement Projects (QNIP)</u>		06/30/2010	 		n/a	In Progress	<u>Kopp, Duane</u> <u>Moubayed, Bassam</u>
<u>Roadway Inventory</u>		03/31/2010			n/a	In Progress	<u>Kopp, Duane</u> <u>Moubayed, Bassam</u> <u>Brusso, Ondina</u>
<u>ADA Compliance Projects</u>		06/30/2010	 		n/a	In Progress	<u>Kopp, Duane</u> <u>Moubayed, Bassam</u>
<u>Guardrails Installation Adjacent to Waterways</u>		06/30/2010	 		n/a	In Progress	<u>Ona, Leandro</u> <u>Alvarez, Delvys</u>
<u>Miami River Greenway</u>		06/30/2010			24%	In Progress	<u>Hernandez, Felix, Jr.</u> <u>Melean, Sandra</u> <u>Aira, Frank</u>
<u>Miami Avenue Bridge over the Miami River</u>		06/30/2010	 		18%	In Progress	<u>Hernandez, Felix, Jr.</u> <u>Melean, Sandra</u> <u>Aira, Frank</u>
<u>RIF Funded Site Specific Projects</u>		06/30/2010	 		n/a	In Progress	<u>Ona, Leandro</u> <u>Alvarez, Delvys</u>
<u>Sonovoid Bridges Improvements</u>		06/30/2010			n/a	On Hold	<u>Melean, Sandra</u> <u>Aira, Frank</u> <u>Hernandez, Felix, Jr.</u>
<u>Vehicle Detection Loop Replacement</u>		03/31/2010	 		n/a	In Progress	<u>Williams, Robert</u> <u>Penland, Milen</u>
<u>PTP Site Specific Projects</u>		03/31/2010	 		n/a	In Progress	<u>Melean, Sandra</u> <u>Hernandez, Felix, Jr.</u>
<u>PTP Neighborhood Improvements</u>		12/31/2009	 		n/a	In Progress	<u>Melean, Sandra</u>
<u>Street Lights Retrofit &amp; School Signals</u>		12/31/2009	 		n/a	In Progress	<u>Melean, Sandra</u>
<u>Property Acquisitions for Projects</u>		12/31/2008			n/a	In Progress	<u>Lacau, Luis</u>

## Processes

There are no processes linked at this time.

Action Items			Show Details  
Due Date	Status	Action	Owners
No Action Items to Report			
 Open	 Overdue		

Comments		 
Author/Date	Comment	Show All
There are no comments at this time.		

External Links	
 <a href="#">Business Plan</a>	

Attached Documents	
Last Updated	Checked Out By

## Customer Perspective

**Objective Name** **Owner(s)**

Ensure the Capacity & Functionality of Roadway Support Infrastructure is Effective & Meet Demand Robert Williams

Consistently maintain existing roadway support infrastructure in quality aesthetic and operable condition and improve response to repair and install all to maintain all assets efficient traffic flow and maintain vehicular and pedestrian safety.

**Initiatives Linked To Objective** **Owner(s)**

- |   |                                  |
|---|----------------------------------|
| Installation of Illuminated Street Signs  | Milen Penland<br>Robert Williams |
| ADA Compliance Projects                   | Duane Kopp<br>Bassam Moubayed    |
| Advanced Traffic Management System (ATMS) | Milen Penland<br>Robert Williams |

**GrandParent Objectives**

**Parent Objectives**

**Measure** **Owner(s)**

Illuminated Street Named Signs Installed Milen Penland Robert Williams

Continued installation of Illuminated Street Signs at all major Signalized Mast Arm Intersections. This is an enhancement for more effective and aesthetically pleasing street signage. These intersections are installed with the illuminated signs by contractor service or as part of a County, municipality or State roadway construction project.

**Performance**

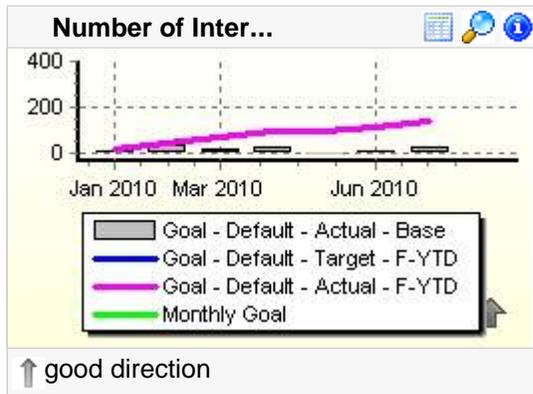
Ind	Actual	Target	Variance	Date
	25 Inters.	n/a	n/a	Jul 2010

**Initiatives Linked To Measure** **Owner(s)**

- |  |                                  |
|--|----------------------------------|
| Installation of Illuminated Street Signs | Milen Penland<br>Robert Williams |
|--|----------------------------------|

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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Measure	Owner(s)
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Install Traffic Signalized Intersections with ATMS

Milen Penland Robert Williams

Continue to integrate traffic signals at all remaining intersections throughout Miami-Dade County as part of the implementation of the Advanced Traffic Management System (ATMS).

Performance				
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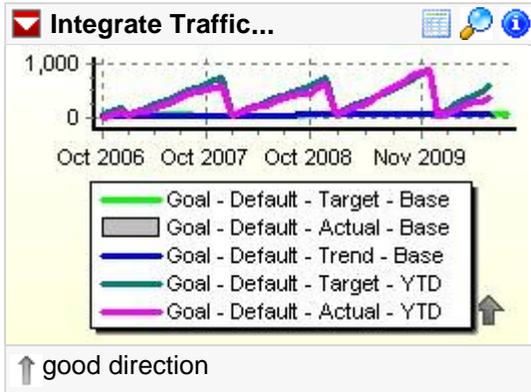
Ind	Actual	Target	Variance	Date
☑	38 Inters.	82 Inters.	(44) Inters.	Jul 2010

Initiatives Linked To Measure	Owner(s)
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Advanced Traffic Management System (ATMS)	Milen Penland Robert Williams
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
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Measure	Owner(s)
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Percentage of Traffic Signals in UTCS Maintaining Communication with Control Center

Milen Penland Robert Williams

Perform necessary tasks to ensure that all online traffic signals remain operational at all times to maintain effective traffic flow and to ensure public safety

Performance				
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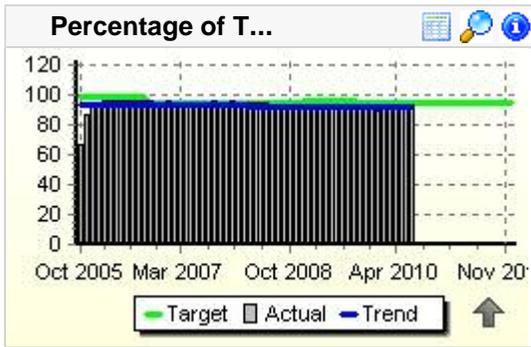
Ind	Actual	Target	Variance	Date
☐	93.2 %	95.0 %	(1.8) %	Jul 2010

Initiatives Linked To Measure	Owner(s)
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Traffic Loop Detectors Installation	Milen Penland Robert Williams
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
	Number of Traffic Signals Maintaining Operational Status at all Times	192	n/a	Jul 2010
	Number of Traffic Signals Online	206	n/a	Jul 2010



**Measure**

**Owner(s)**

Traffic Control & Street Name Signs  
Repairs/Replacement

Milen Penland Robert Williams

This measure tracks the traffic control and street name signs that are budgeted to be completed for the current fiscal year based on cost and labor. An estimated monthly minimum of 3,083 traffic control and street name signs will be installed and or replaced. This does not reflect the priority control signs that are considered emergency repairs and captured separately. Faded signs, graffiti-marked signs, damaged signs and missing signage will be replaced proactively or in response to requests received through 311 and the offices of the Mayor, BCC, County Manager, Director or referred by NEAT.

**Performance**

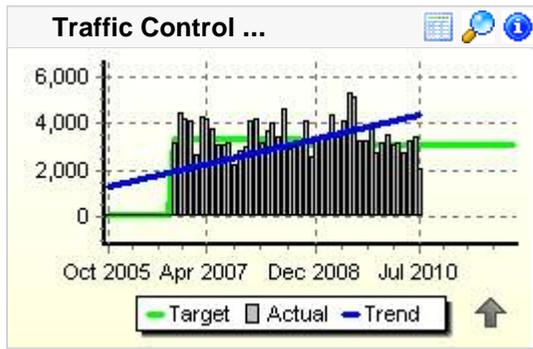
Ind	Actual	Target	Variance	Date
▼	2,094 Signs	3,083 Signs	(989) Signs	Jul 2010

**Initiatives Linked To Measure**

**Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Measure**

**Owner(s)**

E. Survey Rating - Satisfaction with (Major) Streets, quality of road signs.

Admin Admin

Question #16(e)2005 ETC Survey instrument. Percentage of respondents that were sat/very sat.

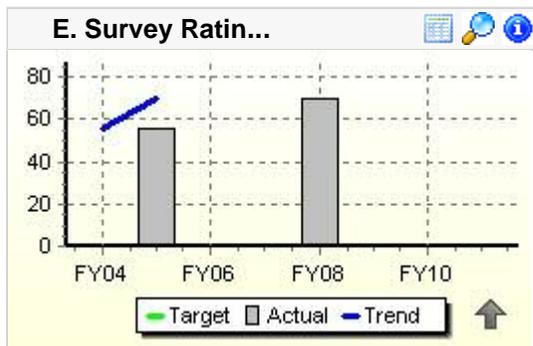
**Performance**

Ind	Actual	Target	Variance	Date
	69.30 %	n/a	n/a	FY08

**Initiatives Linked To Measure**

**Owner(s)**

Initiated Street Named Signs (LED)	Robert Williams
Light Emitting Diode (LED) for all Traffic Signals	Milen Penland Robert Williams



**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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Measure	Owner(s)
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J. Survey Rating - Satisfaction with (Side) Streets, quality of road signs.	Admin Admin
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Question #16(j)2005 ETC Survey instrument. Percentage of respondents that were sat/very sat.

Performance				
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Ind	Actual	Target	Variance	Date
	67.20 %	n/a	n/a	FY08

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
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Measure	Owner(s)
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B. Survey Rating - Satisfaction with management of traffic flow on County streets.	Admin Admin
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Question #9(b)2005 ETC Survey instrument. Percentage of respondents that were sat/very sat.

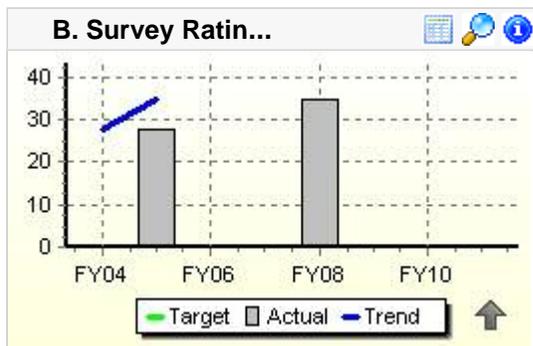
Performance				
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Ind	Actual	Target	Variance	Date
	34.50 %	n/a	n/a	FY08

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
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Measure	Owner(s)
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C. Survey Rating - Satisfaction with traffic signal coordination during peak congestion times.	Admin Admin
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Question #9(c)2005 ETC Survey instrument. Percentage of respondents that were sat/very sat.

Performance				
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Ind	Actual	Target	Variance	Date
	38.00 %	n/a	n/a	FY08

Initiatives Linked To Measure	Owner(s)
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Advanced Traffic Management System (ATMS)	Milen Penland Robert Williams
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
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**Objective Name**

**Owner(s)**

Provide Safe and Attractive Neighborhoods

Esther Calas

Feasibly pursuing, promoting and implementing activities that enhances the cleanliness and safety and the aesthetics and physical appearance of all communities served. Improve the quality and safety of existing pathways consistent improvements and maintenance services; the creation and maintenance of sufficient pedestrian pathways including the addition of ADA accessibility; repairs of hazardous pathways and proper lighting for pedestrian safety and response to requests for nuisance abatement.

**Initiatives Linked To Objective**

**Owner(s)**

Guardrails Installation Adjacent to Waterways	Delvys Alvarez Octavio Marin Leandro Ona
RIF Funded Site Specific Projects	Delvys Alvarez Leandro Ona
Causeways Beach Renourishment Project	Mike Bauman Guillermo Paneque
Rickenbacker and Venetian Capital Projects	Delvys Alvarez Mike Bauman Leandro Ona Guillermo Paneque
Replacement of C-Pass System with SunPass	Mike Bauman Guillermo Paneque
PTP Neighborhood Improvements	Sandra Melean
PTP Site Specific Projects	Felix, Jr. Hernandez Sandra Melean Gaspar Miranda
Quality Neighborhood Improvement Projects (QNIP)	Duane Kopp Bassam Moubayed

**GrandParent Objectives**

- Provide timely and reliable public infrastructure services
- Enact programs to beautify and improve urban and residential areas

**Parent Objectives**

- (NU6.5) Safe, comfortable and convenient pedestrian rights-of-way
- (NU5.1) Neighborhood and rights-of-way aesthetics that foster and enhance quality of life (priority outcome)

**Measure**

**Owner(s)**

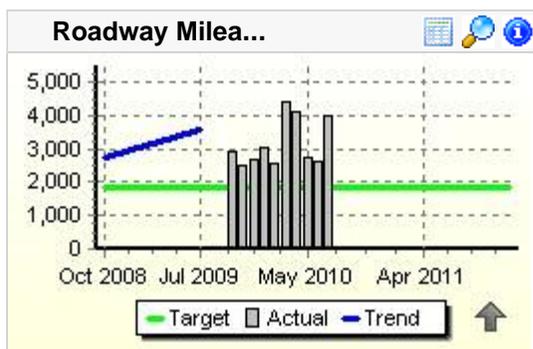
Roadway Mileage Addressed for Quality ROW & Aesthetic Appearance

Manny Garcia Marta Pichs

This reflects the total monthly lane mileage crews rove as part of the annual cycles to maintain rights-of-way (ROW) to provide improved landscape and aesthetic appearance to include litter and trash removal, tree trimming, sidewalk grinding & other activities. These crews include the 11 NEATs and street sweeping.

**Performance**

Ind	Actual	Target	Variance	Date
	4,020 miles	1,824 miles	2,196 miles	Jul 2010



**Initiatives Linked To Measure**

**Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
	NEAT Proactive Neighborhood Maintenance Mileage	3,096.0	999.0	Jul 2010
	Number of Roadway Miles Swept	924 miles	825 miles	Jul 2010

Measure	Owner(s)
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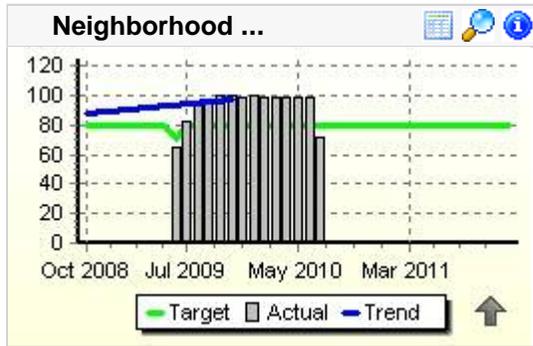
Neighborhood Sites Identified & Addressed to Provide Safe & Quality Living

Manny Garcia Marta Pichs

This reflects all the identified sites that require maintenance and nuisance abatement to provide and improve the quality of the neighborhood environments to enhance quality of life. The maintenance services include storm drains cleaning, drain chemical treatments and mosquito remediation.

Performance				
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Ind	Actual	Target	Variance	Date
■	71.89 %	80.00 %	(8.11) %	Jul 2010



Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
	Total Neighborhood Sites Identified	2,430 Sites	n/a	Jul 2010
	Total Neighborhood Sites Addressed	1,747 Sites	n/a	Jul 2010

Measure	Owner(s)
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F. Survey Rating - Satisfaction with the availability of sidewalks for pedestrians.

Admin Admin

Question #9(f)2005 ETC Survey instrument. Percentage of respondents that were sat/very sat.

Performance				
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Ind	Actual	Target	Variance	Date
	53.50 %	n/a	n/a	FY08



Initiatives Linked To Measure	Owner(s)
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Quality Neighborhood Improvement Projects (QNIP)	Duane Kopp Bassam Moubayed
67 Road Impact Fee-Funded Capacity Improvements	Mary Hansbury

Child Measures Linked To Measure				
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Ind	Name	Actual	Target	Date
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**Measure** **Owner(s)**

A. Survey Rating - Satisfaction with (Major) Street overall smoothness Admin Admin

Question #16(a) 2005 ETC Survey instrument. Percentage of respondents that were sat/very sat.

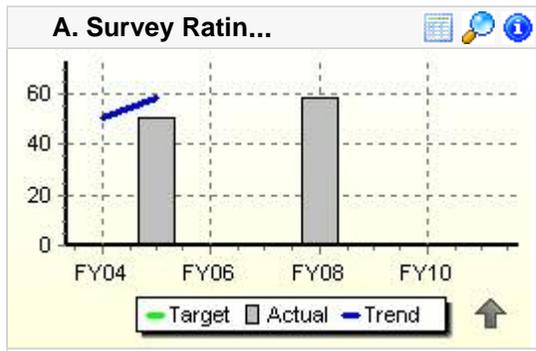
**Performance**

Ind	Actual	Target	Variance	Date
	57.80 %	n/a	n/a	FY08

**Initiatives Linked To Measure** **Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Measure** **Owner(s)**

G. Survey Rating - Satisfaction with (Side) Street, overall smoothness. Admin Admin

Question #16(g)2005 ETC Survey instrument. Percentage of respondents that were sat/very sat.

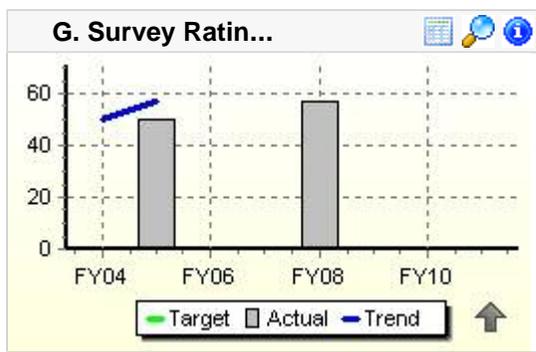
**Performance**

Ind	Actual	Target	Variance	Date
	56.90 %	n/a	n/a	FY08

**Initiatives Linked To Measure** **Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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Objective Name	Owner(s)
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Maximize Opportunities to Improve Roadway Traffic and Pedestrian Safety Conditions

Esther Calas

Capitalize on all opportunities to implement and improve vehicular and Pedestrian Safety along all maintained public rights of way

Initiatives Linked To Objective	Owner(s)
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GrandParent Objectives
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Parent Objectives
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Measure	Owner(s)
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Damaged Infrastructure Liability Claims

Esther Calas

This measure tracks the number of liability claims submitted to the County's Risk Management that are related to damaged sidewalks, roadways & swales, and traffic signs. As the Department continues to proactively address these top three problem sites, the goal is to ensure that these proactive activities translate to less public hazards and improved pedestrian and motorist safety. The quarterly target is derived from the quarterly actual from FY07.08 related liability complaints filed with the County Risk Management.

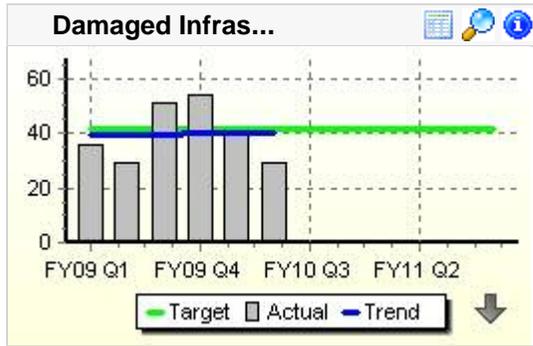
Performance
-------------

Ind	Actual	Target	Variance	Date
▲	29	42	13	FY10 Q2

Initiatives Linked To Measure	Owner(s)
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Child Measures Linked To Measure
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Ind	Name	Actual	Target	Date
	Number of Sidewalk Related Claims (Sidewalk Related)	9	n/a	FY10 Q2
	Number of Potholes/Roadway Repair Related Claims	16	n/a	FY10 Q2
	Number of Traffic Signals/Signage Related Claims	4	n/a	FY10 Q2



**Measure** **Owner(s)**

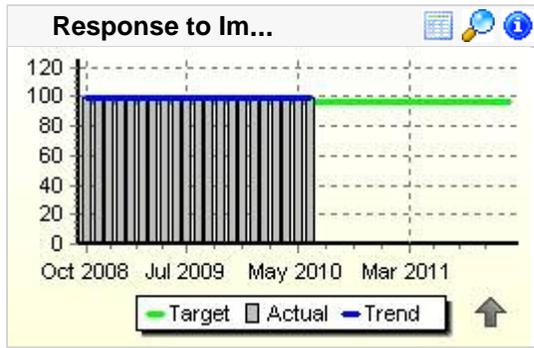
Response to Improving Conditions for Traffic Safety

Esther Calas

Monitoring the Department's capacity to respond to and resolve conditions that may adversely impact vehicular and pedestrian traffic safety

**Performance**

Ind	Actual	Target	Variance	Date
▲	98.64 %	96.00 %	2.64 %	Jun 2010



**Initiatives Linked To Measure** **Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
▲	Pothole Repairs Response	100.0 %	100.0 %	Jul 2010
▲	Priority Traffic Control Signs Repair/Replacement Response	100.0 %	99.0 %	Jun 2010
▲	Roadway Drop-Offs Maintenance Response	100 %	100 %	Jul 2010
▲	Safety Tree Trimming to Remove Visual Obstruction	95.6 %	90.0 %	Jul 2010

**Measure** **Owner(s)**

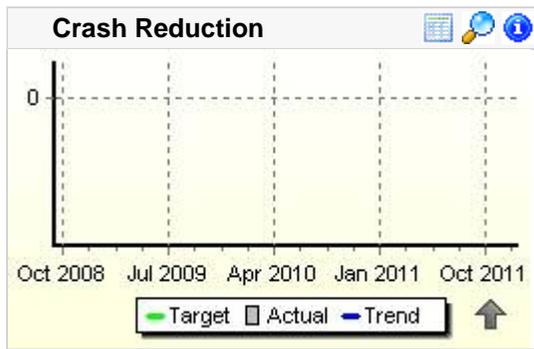
Crash Reduction

Mary Hansbury Joan Shen

As traffic studies are conducted and funding permits, improvements are made on roadway infrastructure to improve vehicular and pedestrian traffic safety. This reflects the estimated percentage reduction in crash sites based on implemented improvements.

**Performance**

Ind	Actual	Target	Variance	Date
	n/a	n/a	n/a	



**Initiatives Linked To Measure** **Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Objective Name****Owner(s)**

Deliver Great Customer Service

Esther Calas

Utilize every opportunity to provide timely services; improve the quality of service to customers; and to make accessibility to services and information easier and more convenient

**Initiatives Linked To Objective****Owner(s)****GrandParent Objectives****Parent Objectives****Measure****Owner(s)**

Public Works Services Requests Timeliness Response

Esther Calas

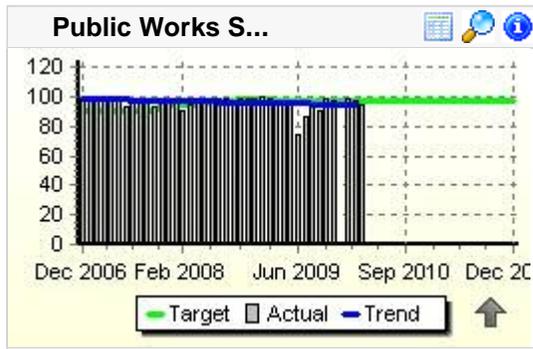
The overall response rate of the Department's responsiveness in the provision of the following requested services within the established timeframe goal: Dead tree removal; tree trimming; mosquito nuisances; drain cleaning; canal maintenance; pothole repairs; sidewalk repairs; special taxing districts services; traffic signals repair; emergency traffic signals repair; streetlights repair; commercial plans review; final inspections; and plat applications review. This is the total number of requests received through 311 and other sources that is captured in the department service request system.

**Performance**

Ind	Actual	Target	Variance	Date
■	95.3 %	98.0 %	(2.8) %	Mar 2010

**Initiatives Linked To Measure****Owner(s)****Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
	Number of Service Requests Completed within the target/goal period	4,593 Requests	n/a	Mar 2010
	Total Number of PWD Service Requests Received	4,822 Requests	n/a	Mar 2010



**Measure** **Owner(s)**

Key Services Driven by Customers

Esther Calas

The goal is to maximize % of proactive work for key services that is identified and resolved by departmental personnel before customers identify and need to request the maintenance services; This reflects the monthly average of the top four (4) most requested departmental services that are actually identified and requested by customers and the ability of the Department to address problem sites before they become a liability

**Performance**

Ind	Actual	Target	Variance	Date
■	21 %	20 %	(1) %	Mar 2010



**Initiatives Linked To Measure** **Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
☑	Pothole Repairs Driven by Customer Complaints	23 %	10 %	Jul 2010
☑	Reduce % of Traffic Control Signage Driven by Customer Complaints	38 %	20 %	Mar 2010
■	Safety Tree Trimming Driven by Customer Complaints	12.02 %	10.00 %	Mar 2010
☑	Sidewalk Repairs Driven by Customer Complaints	48 %	10 %	Jul 2010

**Measure** **Owner(s)**

Secret Shopper Phase 1 (PWD)

Michael Sarasti

**Performance**

Ind	Actual	Target	Variance	Date
■	73	75	(2)	Cal07



**Initiatives Linked To Measure** **Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
-----	------	--------	--------	------

**Measure** **Owner(s)**

Secret Shopper Phase 2 (PWD)

Michael Sarasti

**Performance**

Ind	Actual	Target	Variance	Date
▲	78	75	3	Cal08

**Initiatives Linked To Measure** **Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Measure** **Owner(s)**

CEV - Secret Shopper Score (PWD)

Michael Sarasti

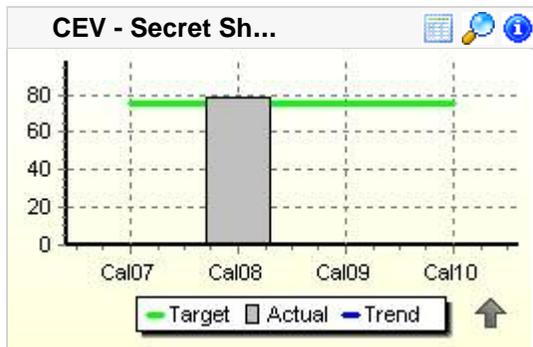
**Performance**

Ind	Actual	Target	Variance	Date
▲	78	75	3	Cal08

**Initiatives Linked To Measure** **Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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# Financial Perspective

Objective Name	Owner(s)
Budget Implementation FY 09-10 (PWD)	Esther Calas Public Works

Initiatives Linked To Objective	Owner(s)
Eliminate 10 positions; reduce overtime (PWD-1)	Esther Calas
Consolidate functions and eliminate 4 positions (PWD-2)	Esther Calas
Reduce electricity costs; reduce costs and increase reimbursements (PWD-3)	Esther Calas
Eliminate tree replacements not covered by insurance; eliminate maintenance cycles (PWD-4)	Esther Calas
Eliminate 7 positions in ROW Assets and Aesthetics Mgmt (PWD-5)	Esther Calas
Eliminate maintenance cycles in contracts in ROW Assets and Aesthetics Mgmt (PWD-6)	Esther Calas
Eliminate 2 positions and reduce helicopter spraying in Mosquito Control (PWD-7)	Esther Calas
Eliminate 14 positions and herbicide spraying around guardrails in R&B Maintenance (PWD-8)	Esther Calas
Eliminate 3 positions in RAAM Division of Public Works (PWD-MAR-1)	Esther Calas

## GrandParent Objectives

## Parent Objectives

Measure	Owner(s)
Rights-of-Ways Services Impact	Esther Calas

This measure reflects all service requests/complaints received from the public via all sources for aesthetic and landscaping services along the county-maintained rights-of-ways under the PWD jurisdiction. The measure target is an average of the past two (2) years of requests by quarter and serves as a comparative base for the current fiscal year related service requests. The intent is to monitor these requests in order to determine if there is a significant increase for services due to the reduction in services levels based on budget reductions.

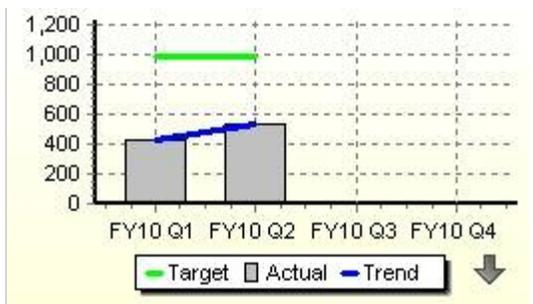
Performance				
Ind	Actual	Target	Variance	Date
	532 Reqs.	979 Reqs.	(447) Reqs.	FY10 Q2



Initiatives Linked To Measure		Owner(s)
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### Child Measures Linked To Measure

Ind	Name	Actual	Target	Date
	Landscape Maintenance Requests (MDC ROW)	83	232	FY10 Q2
	Debris Service Requests (MDC ROW)	449	747	FY10 Q2



**Objective Name**

**Owner(s)**

Meet Budget Targets (Public Works)

**Initiatives Linked To Objective**

**Owner(s)**

**GrandParent Objectives**

Planned necessary resources to meet current and future operating and capital needs (priority outcome)

**Parent Objectives**

(ES8.2.1) Meet Budget Targets

**Measure**

**Owner(s)**

Revenue: Total (Public Works)

Sandra Melean

**Performance**

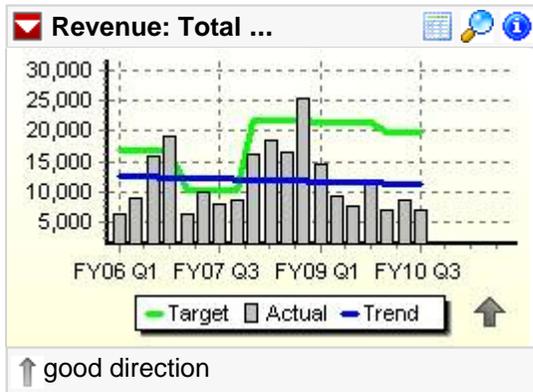
Ind	Actual	Target	Variance	Date
☑	\$6,944 K	\$19,672 K	\$(12,728) K	FY10 Q3

**Initiatives Linked To Measure**

**Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
☑	PWD General Fund 010	\$9	\$7,575	FY10 Q3
☑	PWD Other General Fund 030	\$939	\$2,319	FY10 Q3
☑	PWD Stormwater Utility 140	\$3,408	\$5,993	FY10 Q3
☑	PWD Causeways 430	\$2,364	\$3,101	FY10 Q3
☑	PWD SO720	\$19	\$0	FY10 Q3
☑	PWD PTP CO 325	\$205	\$684	FY10 Q3



**Measure**

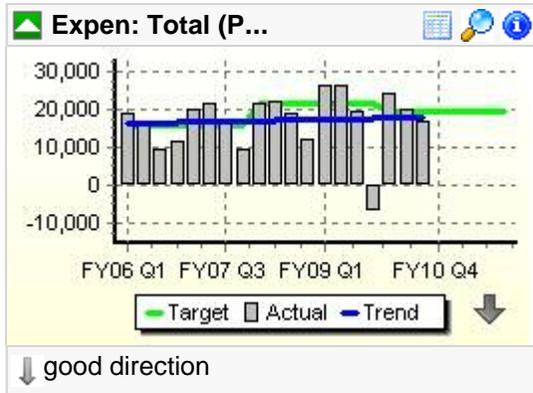
**Owner(s)**

Expen: Total (Public Works)

Sandra Melean

**Performance**

Ind	Actual	Target	Variance	Date
▲	\$16,910 K	\$19,735 K	\$2,825 K	FY10 Q3



**Initiatives Linked To Measure**

**Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
▼	PWD PTP CO 325	\$935	\$684	FY10 Q3
▼	PWD General Fund 010	\$10,027	\$7,575	FY10 Q3
▲	PWD Other General Fund 030	\$1,253	\$2,319	FY10 Q3
▲	PWD Stormwater Utility 140	\$3,408	\$5,993	FY10 Q3
▲	PWD Causeways 430	\$1,284	\$3,101	FY10 Q3
▲	PWD - SO720	\$3	\$63	FY10 Q3

**Measure**

**Owner(s)**

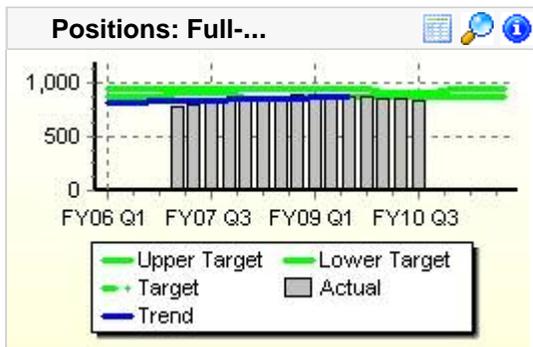
Positions: Full-Time Filled (PWD)

Gail Casaday Valerie Sandoval

The "actual" reflects the number of full-time positions that are filled; the "goal" reflects the number of full-time budgeted positions.

**Performance**

Ind	Actual	Target	Variance	Date
▼	835	n/a	n/a	FY10 Q3



**Initiatives Linked To Measure**

**Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Objective Name****Owner(s)**

Effectively Manage Resources

Esther Calas

Ensure the efficient and effective use of all allocated and available resources to facilitate and accomplish all Department responsibilities, objectives and goals.

**Initiatives Linked To Objective****Owner(s)**

PWD Employees Hours Worked-Regular vs. Overtime

**GrandParent Objectives****Parent Objectives****Measure****Owner(s)**

PWD Monthly Total Overtime &amp; Regular Hours

Sandra Melean Valerie Sandoval

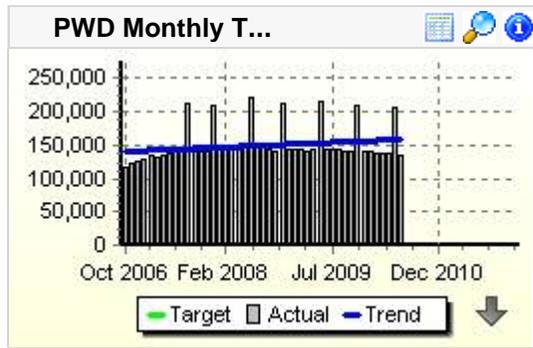
Monthly reports of employees' regular and overtime hours worked.

**Performance****Initiatives Linked To Measure****Owner(s)**

Ind	Actual	Target	Variance	Date
	135,586 Hrs	n/a	n/a	Jun 2010

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
	Total Number of Overtime Hours	873 Hours	n/a	Jun 2010
	Total Number of Regular Hours	134,713 Hours	n/a	Jun 2010



**Measure****Owner(s)**

PWD Monthly Total Costs of Overtime & Regular Hours  
(in 000s)

Sandra Melean

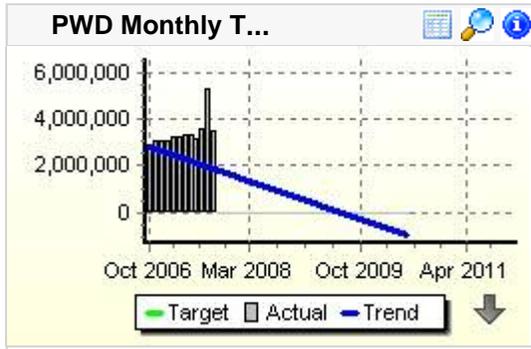
Total cost of overtime and regular costs for current filled budgeted positions.

**Performance**

Ind	Actual	Target	Variance	Date
	\$3,587	n/a	n/a	Jun 2010

**Initiatives Linked To Measure****Owner(s)****Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
	Total Costs of Regular Hours Worked	\$3,554	n/a	Jun 2010
	Total Monthly Cost of Overtime Hours (in 000s)	\$33	n/a	Jun 2010



**Objective Name****Owner(s)**

Maximize Operational Efficiency &amp; Savings

Esther Calas

Optimize opportunities to reduce operating costs and improve efficiency savings.

**Initiatives Linked To Objective****Owner(s)****GrandParent Objectives****Parent Objectives****Measure****Owner(s)**

LED Installation (Monthly Electricity Cost Savings)

Milen Penland Robert Williams

Tracking the monthly megawatt hour (mw-hr) electricity usage and costs incurred for traffic signals after the implementation of LEDs (Light Emitting Diodes) signal head conversion in comparison with pre-LED implementation costs to evaluate the fiscal impact of this efficiency. \$100 per mw-hr is the current average cost. Conversion began November 2007; the average usage for the four months immediately preceding the conversion including the conversion month was 2076 mw-hr. This number is used as the baseline number against all post-conversion monthly usage to determine the estimated cost savings. The actual reflects the current monthly savings which is the difference between pre & post-implementation power consumption; The variance reflects the current monthly power consumption. The FYTD total shows the monthly average cost since implementation.

**Performance**

Ind	Actual	Target	Variance	Date
▲	\$152,200	\$207,600	\$55,400	Jul 2010

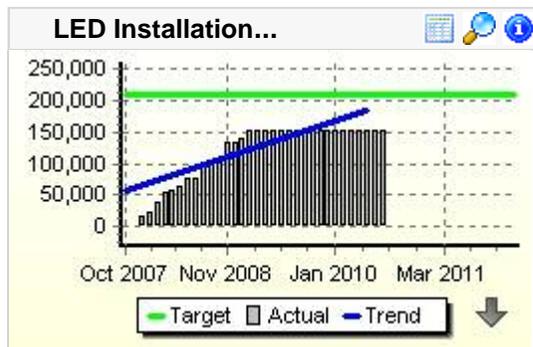
**Initiatives Linked To Measure****Owner(s)**

Light Emitting Diode (LED) for all Traffic Signals

Milen Penland  
Robert Williams

Reduce electricity costs; reduce costs and increase reimbursements (PWD-3)

Esther Calas

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Measure****Owner(s)**

LED Total Cumulative Cost Savings

Milen Penland Robert Williams

This reflects the total costs savings to date generated from the reduction in energy consumption as reported on the FPL accounts from the beginning of implementation of the LED conversion November 2007 to current.

**Performance**

Ind	Actual	Target	Variance	Date
	\$5,247,100	n/a	n/a	Jul 2010

**Initiatives Linked To Measure****Owner(s)**

Reduce electricity costs; reduce costs and increase reimbursements (PWD-3)

Esther Calas

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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# Internal Perspective

Objective Name	Owner(s)
Develop & Protect the Integrity of High-Quality Roadway Infrastructure	Esther Calas

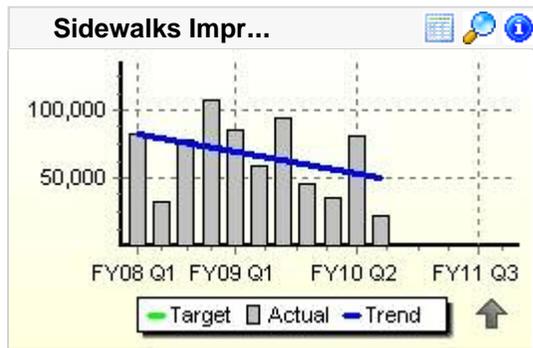
Design, construct and maintain roadway infrastructure that are durable, sustainable and are effective to service the communities served

Initiatives Linked To Objective	Owner(s)	GrandParent Objectives	Parent Objectives
Roadway Inventory	Ondina Brusso Duane Kopp Bassam Moubayed		
GOB Drainage Projects	Alejandro Barrios		

Measure	Owner(s)
Sidewalks Improved/Rehabilitated	Duane Kopp Octavio Marin

The department is responsible for maintaining sidewalks in good condition and providing new sidewalks to improve neighborhood pedestrian safety. This represents the cumulative sidewalks rehabilitated and added as part of neighborhood or site specific projects regardless of funding source.

Performance					Initiatives Linked To Measure	Owner(s)
Ind	Actual	Target	Variance	Date	Child Measures Linked To Measure	
	22,764 Ln Ft	n/a	n/a	FY10 Q3	Ind Name	Actual Target Date



**Objective Name**

**Owner(s)**

Promote & Implement Smart Growth & Sustainable Operations

Esther Calas

Monitor the results of efficiencies implemented to determine net impact to service and operations

**Initiatives Linked To Objective**

**Owner(s)**

Capacity Intersection Improvements	Ondina Brusso Mary Hansbury
Advanced Traffic Management System (ATMS)	Milen Penland Robert Williams
Vehicle Detection Loop Replacement	Milen Penland Robert Williams
Implement Paper Use Reduction	Teresa Fuentes-Smart
Street Lights Retrofit & School Signals	Sandra Melean

**GrandParent Objectives**

**Parent Objectives**

**Measure**

**Owner(s)**

Traffic Signals Carbon Emissions

Milen Penland Robert Williams

This reflects the carbon emission reduction due to the LED conversion of the 12" Traffic Signal Heads. The carbon emission reduced is derived by using the conversion formula times the kwh difference between the pre-conversion and the actual post conversion energy consumption for each month. The target carbon emissions is based on the quantity emitted prior to the LED conversion and the actual is the current amount emitted due to the conversion.

**Performance**

Ind	Actual	Target	Variance	Date
▲	364.695 Tons	1,276.740 Tons	912.045 Tons	Jul 2010

**Initiatives Linked To Measure**

**Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
▲	Traffic Signal Power Consumption in Megawatt Hours	593 mwh	2,076 mwh	Jul 2010



**Measure**

**Owner(s)**

Traffic Signal Power Consumption in Megawatt Hours

Milen Penland Robert Williams

Tracking the electricity energy consumption of the traffic signals post implementation of the conversion to LED bulbs in the 12" signal heads, Nov 07-Mar 09. The actual reflects the current monthly consumption; the target reflects the pre conversion consumption; and the variance reflects the reduction in megawatt hours power consumption-which is the pre conversion power consumption minus the current monthly power consumption for the month.

**Performance**

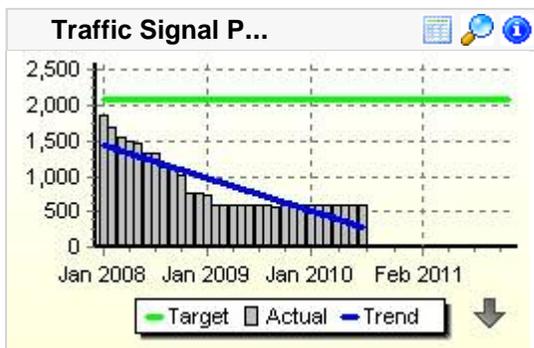
Ind	Actual	Target	Variance	Date
▲	593 mwh	2,076 mwh	1,483 mwh	Jul 2010

**Initiatives Linked To Measure**

**Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Measure**

**Owner(s)**

Paper Usage

Yeliel Hernandez Ruth Rodriguez

The Department is tracking the effectiveness of the Department-wide policy to reduce paper use by implementing alternative solutions, like printing double sided and reuse. This reflects the monthly tracking of paper purchased in comparison to average of the total number of boxes of paper purchased the past fiscal year, FY08.09.

**Performance**

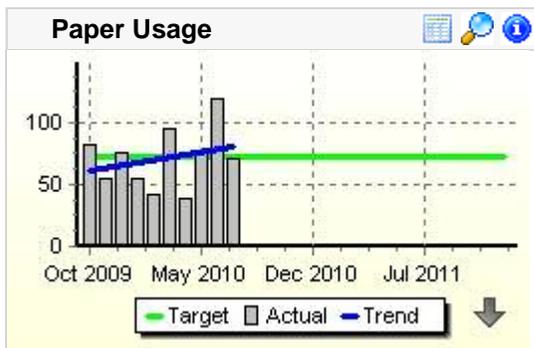
Ind	Actual	Target	Variance	Date
▲	71 Bx	72 Bx	1 Bx	Jul 2010

**Initiatives Linked To Measure**

**Owner(s)**

**Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
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**Measure****Owner(s)**

Recycled Paper Purchased

Ruth Rodriguez

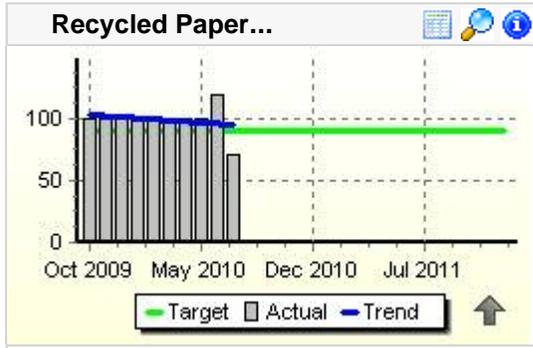
This reflects the percentage of paper purchased that is a certified recycled product.

**Performance**

Ind	Actual	Target	Variance	Date
▼	71 %	90 %	(19) %	Jul 2010

**Initiatives Linked To Measure****Owner(s)****Child Measures Linked To Measure**

Ind	Name	Actual	Target	Date
	Total Paper Purchased	75	n/a	May 2010
	Certified Recycled Paper Purchased	75	n/a	May 2010



# Learning and Growth Perspective

Objective Name	Owner(s)
Implement Practices to Develop & Maintain Skilled Employees	Valerie Sandoval

Motivate employees to pursue professional development opportunities; and offer employees opportunities to pursue internal training and educational opportunities to enhance personal and professional skills

Initiatives Linked To Objective	Owner(s)	GrandParent Objectives	Parent Objectives
Employee Cross-Training Phase 1	Gail Casaday Valerie Sandoval		
PWD Succession Planning	Gail Casaday Orky Rodriguez Valerie Sandoval		

Measure	Owner(s)
% of Employees Participating in Employee Development Opportunities	Esther Calas

This reflects the percentage of all PWD employees in the reporting period who has participated or is participating in any of the employee development activities which includes mentoring, cross training, succession planning process, advanced education through college, technical training, professional seminars & county training & other such activities.

Performance	Initiatives Linked To Measure	Owner(s)																						
<table border="1"> <thead> <tr> <th>Ind</th> <th>Actual</th> <th>Target</th> <th>Variance</th> <th>Date</th> </tr> </thead> <tbody> <tr> <td></td> <td>n/a</td> <td>n/a</td> <td>n/a</td> <td></td> </tr> </tbody> </table>	Ind	Actual	Target	Variance	Date		n/a	n/a	n/a		<table border="1"> <thead> <tr> <th>Child Measures Linked To Measure</th> <th>Actual</th> <th>Target</th> <th>Date</th> </tr> </thead> <tbody> <tr> <td>Total # of Department Employees</td> <td>n/a</td> <td>n/a</td> <td></td> </tr> <tr> <td>Employees who Participated in Development Opportunities</td> <td>n/a</td> <td>n/a</td> <td></td> </tr> </tbody> </table>	Child Measures Linked To Measure	Actual	Target	Date	Total # of Department Employees	n/a	n/a		Employees who Participated in Development Opportunities	n/a	n/a		
Ind	Actual	Target	Variance	Date																				
	n/a	n/a	n/a																					
Child Measures Linked To Measure	Actual	Target	Date																					
Total # of Department Employees	n/a	n/a																						
Employees who Participated in Development Opportunities	n/a	n/a																						



**Initiatives Linked To Scorecard**

	Type	As Of	\$	🕒	✓	!	🔍	%	Status	Owners
<a href="#">Installation of Illuminated Street Signs</a>		<a href="#">03/31/2010</a>	▲	▲				n/a	In Progress	<a href="#">Penland, Milen</a> <a href="#">Williams, Robert</a>
<a href="#">Light Emitting Diode (LED) for all Traffic Signals</a>		<a href="#">03/31/2010</a>						n/a	Complete	<a href="#">Penland, Milen</a> <a href="#">Williams, Robert</a>
<a href="#">Advanced Traffic Management System (ATMS)</a>		<a href="#">03/31/2010</a>	▲	▲				n/a	In Progress	<a href="#">Penland, Milen</a> <a href="#">Williams, Robert</a>
<a href="#">Installation of Mast Arm Traffic Signal Support System</a>		<a href="#">03/31/2010</a>						n/a	In Progress	<a href="#">Penland, Milen</a> <a href="#">Williams, Robert</a>
<a href="#">Reversible Lanes (6 Locations Project)</a>		<a href="#">12/31/2008</a>						n/a	On Hold	<a href="#">Ona, Leandro</a> <a href="#">Moubayed, Bassam</a> <a href="#">Moore, Michael</a> <a href="#">Hansbury, Mary</a> <a href="#">Brusso, Ondina</a>
<a href="#">Capacity Intersection Improvements</a>		<a href="#">12/31/2009</a>						n/a	In Progress	<a href="#">Hansbury, Mary</a> <a href="#">Brusso, Ondina</a>
<a href="#">Causeways Beach Renourishment Project</a>		<a href="#">03/31/2010</a>	▲	▲	▲	▲	▲	70%	In Progress	<a href="#">Bauman, Mike</a> <a href="#">Paneque, Guillermo</a>
<a href="#">Replacement of C-Pass System with SunPass</a>		<a href="#">03/31/2010</a>						n/a	Not Started	<a href="#">Bauman, Mike</a> <a href="#">Paneque, Guillermo</a>
<a href="#">Venetian Causeway Bridges System</a>		<a href="#">03/31/2010</a>	▲	▲				n/a	In Progress	<a href="#">Bauman, Mike</a> <a href="#">Paneque, Guillermo</a> <a href="#">Ona, Leandro</a> <a href="#">Alvarez, Delvys</a>
<a href="#">GOB Drainage Projects</a>		<a href="#">03/31/2010</a>	▲	▲	▲	▲	▲	n/a	In Progress	<a href="#">Barrios, Alejandro</a>
<a href="#">Quality Neighborhood Improvement Projects (QNIP)</a>		<a href="#">06/30/2010</a>	▲	▲				n/a	In Progress	<a href="#">Kopp, Duane</a> <a href="#">Moubayed, Bassam</a>
<a href="#">Roadway Inventory</a>		<a href="#">03/31/2010</a>						n/a	In Progress	<a href="#">Kopp, Duane</a> <a href="#">Moubayed, Bassam</a> <a href="#">Brusso, Ondina</a>
<a href="#">ADA Compliance Projects</a>		<a href="#">06/30/2010</a>	▲	▲				n/a	In Progress	<a href="#">Kopp, Duane</a> <a href="#">Moubayed, Bassam</a>
<a href="#">Guardrails Installation Adjacent to Waterways</a>		<a href="#">06/30/2010</a>	▲	▲				n/a	In Progress	<a href="#">Marin, Octavio</a> <a href="#">Ona, Leandro</a> <a href="#">Alvarez, Delvys</a>
<a href="#">Miami River Greenway</a>		<a href="#">06/30/2010</a>	▲					24%	In Progress	<a href="#">Hernandez, Felix, Jr.</a> <a href="#">Melean, Sandra</a> <a href="#">Aira, Frank</a>
<a href="#">Miami Avenue Bridge over the Miami River</a>		<a href="#">06/30/2010</a>	▲	▲				18%	In Progress	<a href="#">Hernandez, Felix, Jr.</a> <a href="#">Melean, Sandra</a> <a href="#">Aira, Frank</a>
<a href="#">RIF Funded Site Specific Projects</a>		<a href="#">06/30/2010</a>	▲	▲				n/a	In Progress	<a href="#">Ona, Leandro</a> <a href="#">Alvarez, Delvys</a>
<a href="#">Sonovoid Bridges Improvements</a>		<a href="#">06/30/2010</a>	▲					n/a	On Hold	<a href="#">Melean, Sandra</a> <a href="#">Aira, Frank</a> <a href="#">Hernandez, Felix, Jr.</a>
<a href="#">Vehicle Detection Loop</a>		<a href="#">03/31/2010</a>	▲	▲				n/a	In Progress	<a href="#">Williams, Robert</a> <a href="#">Penland, Milen</a>

Replacement

<a href="#">PTP Site Specific Projects</a>		<a href="#">03/31/2010</a>	 	n/a	In Progress	<a href="#">Miranda, Gaspar</a> <a href="#">Melean, Sandra</a> <a href="#">Hernandez, Felix,</a> <a href="#">Jr.</a>
<a href="#">PTP Neighborhood Improvements</a>		<a href="#">12/31/2009</a>	 	n/a	In Progress	<a href="#">Melean, Sandra</a>
<a href="#">Street Lights Retrofit &amp; School Signals</a>		<a href="#">12/31/2009</a>	 	n/a	In Progress	<a href="#">Melean, Sandra</a>
<a href="#">Property Acquisitions for Projects</a>		<a href="#">12/31/2008</a>		n/a	In Progress	<a href="#">Lacau, Luis</a>

**Open Action Items For Scorecard**

<b>Due Date</b>	<b>Action</b>	<b>Status</b>	<b>Owner(s)</b>
