

**Background Information**  
**Boston Medical Center (BMC), Boston, MA**

**Legal Structure, Governance, and Mission**

Ownership: Private nonprofit

Governance change:

- In July 1966, two Boston public hospitals (one acute; one long-term care that was closed in 90 days by the agreement) and a private, non-profit hospital (Boston University Medical Center Hospital that was on the campus of but not owned by Boston University) consolidated to form the new, non-profit Boston Medical Center; change required state legislative changes.
- Boston Public Health Commission, a seven-member board, created by the same legislation to provide for public health responsibilities.

Governance: BMC Board of Trustees

Operation: Private nonprofit

Mission:

- Academic medical center and the primary teaching affiliate for Boston University School of Medicine
- Largest safety net hospital in New England and reaches into the community as a founding partner of Boston HealthNet, a network of 15 community health centers through Boston serving more than a quarter million people annually. ( In 1997 provided \$146 million in free care to vulnerable population)
- Largest 24-hour Level I trauma center in New England
- Boston Medical Center is a recognized leader in groundbreaking medical research. Boston Medical Center
- More than \$126 million in sponsored research funding in 2010, and oversees 581 research and service projects separate from research activities at Boston University School of Medicine
- Mission to provide exceptional care, without exception

Beds: 639 (per 2009 Annual Report & BMC website)

Employees: 5,121 (per 2011 AHA Guide)

Clinics: Founding partner of 15 Community Health Centers

**Sunshine and Sovereign Immunity**

Sunshine: No Sovereign Immunity: No

**Hospital or Health System:** Hospital

- Founding partner of Boston HealthNet, a network of 15 community health centers through Boston serving more than a quarter million people annually.

**Board and Autonomy:** 30 Trustees

- 10 appointed by the mayor of Boston
- 10 were appointed by the board of the nonprofit hospital in the merger
- 6 ex officio members
- 4 senior officials or physicians appointed by neighborhood health centers in Boston HealthNet

**Financial Relationship with County/City:** Limited; debt service on City of Boston owned property

**Budget Approval**

- Operating: Trustees. Capital: ?

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**Assets**

- Some BMC/some City of Boston
- Includes physical plant 90 year lease from City of Boston (Boston Public Health Service Commission)

**Teaching Hospital:** Yes; primary academic teaching hospital for Boston University School of Medicine

**Independence:** ?

**Medical Staff**

- Staffing: 1,300 Physicians
- Physicians' compensation for indigent care: ?
- Physicians' compensation for teaching: ?

**Unions**

- 10 bargaining units, 4 unions
- Labor contracts are not civil service

**Unfunded Care**

- How funded, percent funded, & limits: ?
- Contract with local government to fund indigent care: ?
- Federal and/or state funding: For indigent care via various mechanisms

**Payor Mix**

- 50% Low-income – Medicaid/Health Safety Net Pool (compensated uninsured)
- 30% Medicare
- 20% Commercial, self-pay & others

**Revenues**

BMC fiscal year ending September 30, 2009 (per BMC 2009 Annual Report)

- Medicare ?
- Medicaid ?
- Charity Care ?
- Net Patient Revenue \$874 million
- Grants & Contract Revenue \$82 million
- Other Revenue \$37 million
- Total Operating Revenue \$993 million

**Expenses**

BMC fiscal year ending September 30, 2009 (per BMC 2009 Annual Report)

- Salaries, Wages and Benefits \$440 million
- Total Operating Expenses \$1,017 million

**Loss from Operations** (per BMC 2009 Annual Report): \$25 million