



**BOARD OF COUNTY COMMISSIONERS
OFFICE OF THE COMMISSION AUDITOR**

M E M O R A N D U M

TO: Honorable Chairman Dennis C. Moss and
Members, Board of County Commissioners

FROM: Charles Anderson
Commission Auditor

A handwritten signature in black ink, appearing to read "Charles Anderson", is written over the printed name and title.

DATE: September 14, 2009

SUBJECT: FY 09-10 BCC Preliminary Recommendations

As directed by the Board of County Commissioners (BCC), attached is a comprehensive report detailing proposed recommendations from the BCC for the FY 09-10 Budget. The report includes:

- Recommendations from the 2009 Budget Conference Committee meetings held on August 24th – 26th by the Budget, Planning and Sustainability Committee Members;
- Recommendations from the Committee of the Whole held on September 8th; and,
- A collection of proposals submitted by Commissioners.

The report consists of three (3) attachments. Attachments 1 and 2 specify the funding source for each item and the vetted numbers, reductions or restorations, as agreed by the Office of the Commission Auditor (OCA) and the Office of Strategic Business Management (OSBM). Attachment 3 specifies the unvetted reductions. The verified column in the attachments indicate whether there is a source document available for each item (Y or N). Please note, if you agree with a particular proposal that has not been vetted, we recommend that you instruct OSBM to review the numbers and adjust them accordingly. We are providing the best information we have access to without further input from OSBM.

At the Committee of the Whole meeting on Tuesday, September 15th, the Administration should be prepared to explain why a particular proposal cannot be accomplished or if the identified savings cannot be achieved (for example billing fire service to Miccosukee Tribe, Everglades and Coast Guard Revenue). In all instances, OCA will not be able to make that determination.

We will continue to work with the Administration to ensure the BCC receives the most accurate and timely information relating to its most important responsibility, the review and approval of the FY 09-10 budget.

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FY 09-10 BCC Preliminary Recommendations

Attachments:

- 1: Vetted Numbers (Reductions)
- 2: Vetted Numbers (Restorations)
- 3: Unvetted Numbers (Reductions)

c: Honorable Carlos Alvarez, Mayor
George M. Burgess, County Manager
R.A. Cuevas, Jr. County Attorney
Jennifer Glazer-Moon, Special Assistant/OSBM Director
Diane Collins, Acting Division Chief, Clerk of the Board Division

ITEM	Description	DISTRICT	Department(s)	OCA/OSBM VETTED NUMBERS	ACCEPT OR REJECT	Funding Source					Verified	Comments	Source
						CW	UMSA	Fire	Library	Other			
1	15% Reduction to the budget	7,8	Board of County Commissioners	(1,086,500)		(771,000)	(315,000)	0	0	0	Y	Reduce	Proposed Budget Vol 2, pg 13
2	Eliminate one fed, state and local govt coord in OIA	4	Board of County Commissioners	(440,000)		(312,000)	(128,000)	0	0	0	Y	Reduce	Per OSBM Worksheet 09-14-09
3	Office of Intergovernmental Affairs reductions-Fed lobby contract	4	Board of County Commissioners	(1,250,000)		(888,000)	(363,000)	0	0	0	Y	Reduce Contract	Per OSBM Worksheet 09-14-09
4	Eliminate Office of the Commission Auditor	5	Board of County Commissioners	(3,259,050)		(2,314,000)	(945,000)	0	0	0	Y	Eliminate	Proposed Budget Vol 2, pg 12
5	Reduce the Legislative Analysis staff (6) from OCA	4	Board of County Commissioners	(616,050)		(437,000)	(179,000)	0	0	0	Y	Reduce	Per OSBM Worksheet 09-14-09
6	Eliminate remaining legislative staff (2)	6	Board of County Commissioners	(194,950)		(138,000)	(57,000)	0	0	0	Y	Eliminate	Per OSBM Worksheet 09-14-09
7	Reduce Sgt. At Arms	5	Board of County Commissioners	(547,000)		(388,370)	(158,630)	0	0	0	Y	Reduce	Per OSBM Worksheet 09-14-09
8	15% Reduction to the budget	4,7,8	County Attorney's Office	(1,384,000)		(983,000)	(401,000)	0	0	0	Y	Reduce	Proposed Budget Vol 2, pg 17
9	15% Reduction to the budget	8	County Executive Office	(466,850)		(331,000)	(135,000)	0	0	0	Y	Reduce	Proposed Budget Vol 2, pg 9
10	25% Reduction to the budget	7,11	County Executive Office	(1,401,000)		(995,000)	(406,000)	0	0	0	Y	Reduce	Proposed Budget Vol 2, pg 9
11	45% Reduction to the budget	3,4	County Executive Office	(2,334,000)		(1,657,000)	(677,000)	0	0	0	Y	Reduce	Proposed Budget Vol 2, pg 9
12	5% reduction across the board on top of Proposed Budget (Not: MDPD, MDFR, SWM, PWD, MDT (<i>direct service providers</i>))	11	All	(145,571,000)		(34,665,000)	(5,502,000)	0	(2,837,000)	(102,567,000)	Y	Reduce	Per OSBM Worksheet 09-14-09
13	5% salary reduction for those OVER the Median income of the County (<i>check with Cnty Atty, is this legal; Federal Labor Laws may prohibit</i>)	8	All	(79,393,160)		(23,390,375)	(11,099,659)	(9,403,936)	(1,109,007)	(34,390,183)	Y	Reduce	Per OSBM Worksheet 09-14-09
14	Executive Benefits	3	All	(5,752,000)		(2,484,000)	(616,000)	(93,000)	(70,000)	(2,489,000)	Y	Eliminate	Per OSBM Worksheet 09-14-09
15	Executive Benefits 20% Cut	7	All	(1,150,000)		(496,627)	(123,157)	(18,594)	(13,995)	(497,627)	Y	Reduce	Per OSBM Worksheet 09-14-09
16	Executive Benefits (Salaries over \$60K)	11	All	(5,595,461)		(1,811,057)	(457,127)	(112,330)	(69,570)	(3,145,377)	Y	Eliminate	OCA analysis pages 124-133
17	Flexible Benefits	3	All	(35,982,000)		(8,189,000)	(3,552,000)	(2,903,000)	(766,000)	(20,572,000)	Y	Eliminate	Per OSBM Worksheet 09-14-09
18	Furlough	6,11	All	(3,691,000)		(908,000)	(308,000)	(89,000)	(114,000)	(2,272,000)	N	Reduce	Per OSBM Worksheet 09-14-09
19	Furniture reduction		All	(1,942,000)		(132,000)	(17,000)	0	0	(1,793,000)	Y	Reduce	OSBM "Line Items" handout from Budget Workshop
20	Furniture reduction	4,7	All	(319,000)		(22,000)	(3,000)	0	0	(294,000)	Y	Reduce	OSBM "Line Items" handout from Budget Workshop

ITEM	Description	DISTRICT	Department(s)	OCA/OSBM VETTED NUMBERS	ACCEPT OR REJECT	Funding Source					Verified	Comments	Source
						CW	UMSA	Fire	Library	Other			
21	Premium Pay	3	All	(32,349,000)		(7,836,000)	(2,264,000)	(709,000)	(885,000)	(20,655,000)	Y	Eliminate	OSBM "Line Items" handout from Budget Workshop
22	Publications/Subscriptions	7	All	(1,291,000)		(314,000)	(119,000)	(134,000)	(1,000)	(723,000)	Y	Eliminate	OSBM "Line Items" handout for Budget Workshop
23	Travel	10	All	(3,866,000)		(884,000)	(646,000)	(354,000)	(65,000)	(1,917,000)	Y	Reduce	OSBM "line items" handout for Budget Workshop
24	Travel	7	All	(2,500,000)		(575,000)	(425,000)	0	0	(1,500,000)	Y	Reduce	OSBM "line items" handout for Budget Workshop
25	Tuition Reimbursement	3,4,11	All	(1,982,000)		(473,000)	(174,000)	(369,000)	(42,000)	(924,000)	Y	Eliminate	OSBM "line items" handout for Budget Workshop
26	15% Salary Reduction (200K and above)	7	All	(3,756,252)		(2,051,781)	(731,849)	(75,286)	(34,716)	(862,620)	Y	Reduce	Per OSBM Worksheet 09-14-09
27	10% Salary Reduction (150K -200K)	8	All	(3,019,081)		(1,062,871)	(269,238)	(345,265)	0	(1,341,707)	Y	Reduce	Per OSBM Worksheet 09-14-09
28	7.5% Salary Reduction (100K -150K)	8	All	(13,939,157)		(3,479,949)	(1,435,685)	(585,874)	(160,781)	(8,276,868)	Y	Reduce	Per OSBM Worksheet 09-14-09
29	15% reduction to Audit and Management Services	4	Audit and Management Services	(290,000)		(206,000)	(84,000)	0	0		Y	Reduce	Per OSBM Worksheet 09-11-10
30	Furniture		Audit and Management Services	(127,000)		0	0	0	0	(127,000)	Y	COR project	Proposed Budget Vol 1, pg 197
31	Contracting all 2,268 Head Start and 230 Early Head Start slots to delegate agencies	1	Community Action Agency	(5,292,000)		(5,292,000)	0	0	0	0	Y	Reduce	Proposed Budget Vol 2, pg 341
32	Transportation Services	1	Community Action Agency	(2,063,000)		(1,584,000)		0	0	(479,000)	Y	Service provided to CAA and DHS clients	Per OSBM Worksheet 09-14-09
33	Further reduction would be realized if functions were transferred to the Office of the Chair	7	Community Advocacy	(420,000)		(420,000)	0	0	0	0	Y	Reduce	Per OSBM Worksheet 09-14-09
34	Provide funding for Agricultural Manager from Beacon Council or another source	5	Consumer Services	(309,000)		(309,000)		0	0		Y	Reduce	Per OSBM Worksheet 09-11-10
35	Postpone the hiring of 151 New Officers in the Corrections and Rehabilitation Department and associated Costs for training and hiring of new officers	11	Corrections and Rehabilitation	2,198,000		2,198,000	0	0	0	0	Y	Increases overtime expenses	Per OSBM Worksheet 09-14-09

ITEM	Description	DISTRICT	Department(s)	OCA/OSBM VETTED NUMBERS	ACCEPT OR REJECT	Funding Source					Verified	Comments	Source
						CW	UMSA	Fire	Library	Other			
36	Bill fire service to Miccosukee Tribe, Everglades and Coast Guard (Revenue - Reduction to Exp.)	4	Fire Rescue Department	0		0	0	0	0	0	Y	Per F.S. 123.0145, County may not impose or seek reimbursement for first responder services	Per OSBM Worksheet 09-14-09
37	Eliminate two civilian positions in Fire Dept (Chief & Asst from Region)	4	Fire Rescue Department	(408,000)		0	0	(408,000)	0	0	Y	Reduce	Per OSBM Worksheet 09-14-09
38	Public Information Officer (from 9 employees to 2)	4	Fire Rescue Department	0		0	0	0	0	0	Y	\$700k PIO unit may not be a savings. Proposed FY 09-10 staffing chart at 2 employees	Per OSBM Worksheet 09-14-09
39	Employee Recognition back to Department of Human Resources	5	Human Resources/Board of County Commissioners	(161,000)		(114,310)	(46,690)	0	0	0	Y	Transfer to HR eliminates two positions	Per OSBM Worksheet 09-14-09
40	Move ITC to Beacon Council . Eliminate GF portion	1,4,8	International Trade Consortium	(1,273,000)		(878,000)	0	0	0	(395,000)	Y	Eliminate	Per OSBM Worksheet 09-14-09
41	Eliminate Juvenile Services	5	Juvenile Services Department	(14,265,000)		(8,411,000)	0	0	0	(5,854,000)	Y		Per OSBM Worksheet 09-14-09
42	Employee Advertisement	7	Non-Departmental	(500,000)		(355,000)	(145,000)	0	0	0	Y	Reduce	Per OSBM Worksheet 09-14-09
43	Management Consulting	7	Non-Departmental	(500,000)		(355,000)	(145,000)	0	0	0	Y	Eliminate	Per OSBM Worksheet 09-14-09
44	Outside Legal Services	4	Non-Departmental	(1,900,000)		(1,349,000)	(551,000)	0	0	0	Y	Eliminate	Per OSBM Worksheet 09-14-09
45	African Heritage Cultural Center	2	Park and Recreation	(493,000)		(228,000)	0	0	0	0	Y	Eliminate	Per OSBM Worksheet 09-14-09
46	Eliminate Office of Community Healthcare Planning	5	Planning & Zoning	(734,000)		(434,000)	0	0	0	(300,000)	Y	Eliminate	Per OSBM Worksheet 09-14-09
47	Furniture		Police	(1,000,000)		0	0	0	0	(1,000,000)	Y	Reduce	Proposed Budget Vol 3 pgs 34,39
48	ADA - why not have it within Building?	5	ADA	0		0	0	0	0	0	Y	Transferring function will not generate additional savings	
49	Procurement - why is it separate?	5	Procurement	0		0	0	0	0	0	Y	Decentralizing will not yield savings	
50	Outsourcing various services such as labor, printing, maintenance, vehicle repairs, furniture moving	4	All	0		0	0	0	0	0	Y	Outsourcing these will not yield savings	
51	Operating expenditures for Capital Projects	11	Parks & Recreation	0		0	0	0	0	0	Y	Dollar amounts and projects cannot be confirmed.	
52	Delay Capital Projects	3	All	0		0	0	0	0	0	Y	Dollar amounts and projects cannot be confirmed.	

ITEM	Description	DISTRICT	Department(s)	OCA/OSBM VETTED NUMBERS	ACCEPT OR REJECT	Funding Source					Verified	Comments	Source
						CW	UMSA	Fire	Library	Other			
53	Operating Expenditures for Public Service Outreach	11	General Services Administration	0		0	0	0	0	0	Y	Operating expenses not budgeted in FY 2009-10	
54	Operating Expenditures for new North Dade Gov't Center	11	General Services Administration	0		0	0	0	0	0	Y	Operating expenses not budgeted in FY 2009-10	
55	Employees to pay for their new Employment physicals	6	Human Resources	0		0	0	0	0	0	Y	Difficult to determine value as number of new hires change on a yearly basis	

ITEM	Description	DISTRICT	Department(s)	OCA/OSBM VETTED NUMBERS	ACCEPT OR REJECT	Funding Source					Verified	Comments	Source
						CW	UMSA	Fire	Library	Other			
1	CBO's	All	Non-Departmental	30,797,000		24,119,000	6,678,000	0	0	0	Y	70% funding-\$23.098 million (plus staff costs). 75% funding-\$21.558 million (plus staff costs)	Per OSBM Worksheet 09-14-2009
2	Mom/Pop	All	Non-Departmental	1,658,000		1,294,000	364,000	0	0	0	Y	70% funding-\$1.244 million (plus staff costs). 75% funding-\$1.164 million (plus staff costs)	Per OSBM Worksheet 09-14-2009
3	Cultural Grants	All	Cultural Affairs	11,168,000		8,714,000	2,454,000	0	0	0	Y	70% funding-\$8.376 million (plus staff costs). 75% funding-\$7.818 million (plus staff costs)	Per OSBM Worksheet 09-14-2009
4	Park & Recreation	1	Park & Recreation	14,033,000		5,052,000	7,505,000	0	0	1,476,000	Y	70% funding-\$12.557 million in General Fund	Per OSBM Worksheet 09-14-2009
5	Park & Recreation	1	Park & Recreation	14,927,000		5,836,000	7,615,000	0	0	1,476,000	Y	75% funding-\$13.451 million in General Fund	Per OSBM Worksheet 09-14-2009
6	Elderly	All	Human Services & Community Actiuon Agency	17,831,000		13,154,000	0	0	0	4,677,000	Y	70% funding-\$12.482 million 75% funding-\$13.373 million	Per OSBM Worksheet 09-14-2009
7	Veteran's Programs	All	Human Services	358,000		358,000	0	0	0	0	Y	70% funding-\$251,000 75% funding-\$267,000	Per OSBM Worksheet 09-14-2009
8	Programs for Disabled	All	Human Services	990,000		583,000	0	0	0	407,000	Y	70% funding-\$693,000 75% funding-\$743,000	Per OSBM Worksheet 09-14-2009

ITEM	Description	DISTRICT	Department(s)	UNVETTED NUMBERS	ACCEPT OR REJECT	Funding Source			Verified	Comments	Source
						CW	UMSA	Other			
1	Eliminate 2.4MM endowment to PACT	4	Adrienne Arsht Center	(2,400,000)		0	0	0	Y	Eliminate	Vol 1, pg 194
2	Cat License (Revenue - Reduce GF Exp)	3	Animal Services Department	(1,000,000)		(1,000,000)	0	0	Y	Add new revenue source	OCA Analysis
3	Reduce Budget by 50%	4	Audit and Management Services	(3,186,500)		(1,721,000)	(701,000)	(765,000)	Y	Reduce	Proposed Budget Vol 2, pg 431
4	Reduce department by 25% in GF-UMSA	10	Audit and Management Services	(349,000)		0	(349,000)	0	Y	Reduce	Proposed Budget Vol 2, pg 431
5	Reduce department by 25%-CW	10	Audit and Management Services	(855,000)		(855,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg 431
6	CW portion of budget reduced to 85% of FY 08-09 Budget of \$14.030 Million= \$11.926 million	10	Board of County Commissioners	(933,000)		(933,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg 12
7	UMSA portion of budget reduced to 85% of FY 08-09 Budget of \$6.012 million= \$5.110 million	10	Board of County Commissioners	(142,000)		0	(142,000)	0	Y	Reduce	Vol 2, pg 12
8	COR - Reduce selected projects	13	Capital Outlay Reserve	(2,011,000)		(2,011,000)	0	0	N	Projects require identification	Proposed Budget Vol 1, pg 196-198
9	COR- delay capital projects	3	Capital Outlay Reserve	(4,000,000)		(4,000,000)	0	0	N	Projects require identification	Proposed Budget Vol 1, pg 196-198
10	COR -Recapture Capital Outlay Reserve	10	Capital Outlay Reserve	(30,255,000)		(30,255,000)	0	0	Y	Recapture uncommitted carryover and transfer from CWGF	Proposed Budget Vol 1, pg 196-198
11	Recapture unspent GF from committed carryover (transfer from Finance)	10	Capital Outlay Reserve	(13,244,000)		(13,244,000)	0	0	Y	Recapture	Proposed Budget Vol 1, pg 196-198
12	Reduce administrative GF cost to last year's level	10	Community Action Agency	(519,000)		(519,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 588
13	Reduction in Administration (GF \$1,798,000)	7	Community Action Agency	(1,300,000)		(1,300,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 588
14	Bring 5 advisory boards under BCC	7	Community Advocacy	(670,000)		(670,000)	0	0	Y	Eliminate positions/transfer responsibilities	Proposed Budget Vol 2 pg 588
15	Eliminate 4 positions, including director and move advisory boards under BCC Chair	4	Community Advocacy	(801,000)		(801,000)	0	0	Y	Eliminate positions/transfer responsibilities	Proposed Budget Vol 2 pg 588
16	Postpone the hiring of 151 New Officers	11	Corrections and Rehabilitation	(5,557,000)		(5,557,000)	0	0	Y	Per dept., not hiring additional officers would incur additional OT of \$8.48M	Department submitted Overtime worksheet
17	Reduce Custody Support Services by 5%	10	Corrections and Rehabilitation	(4,112,000)		(4,112,000)	0	0	Y	5% of Custody Support Services = \$4.165 million	Proposed Budget Vol 2, pg. 33
18	Reduce Inmate Programs by 25%	10	Corrections and Rehabilitation	(1,850,000)		(1,850,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg. 33

ITEM	Description	DISTRICT	Department(s)	UNVETTED NUMBERS	ACCEPT OR REJECT	Funding Source			Verified	Comments	Source
						CW	UMSA	Other			
19	Reduce Management Services by 20%	10	Corrections and Rehabilitation	(2,075,000)		(2,075,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg. 33
20	Reduce Office of the Director	10	Corrections and Rehabilitation	(2,481,000)		(2,481,000)	0	0	Y	Represents 23% of Director's Office	Proposed Budget Vol 2, pg. 33
21	Reduce Physical Plant Maintenance by 25%	10	Corrections and Rehabilitation	(2,989,000)		(2,989,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg. 33
22	Reduce training by 25%	10	Corrections and Rehabilitation	(1,499,000)		(1,499,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg. 33
23	CW portion of budget reduced to 85% of FY 08-09 Budget of \$14.559 million = \$12.375 million	10	County Attorney's Office	(665,000)		(665,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg 16
24	UMSA portion of budget reduced to 85% of FY 08-09 Budget of \$6.24 million = \$5.304 million	10	County Attorney's Office	(22,000)		0	(22,000)	0	Y	Reduce	Proposed Budget Vol 2, pg 16
25	CW portion of budget reduced to 85% of FY 08-09 Budget of \$6.383 MM= \$5.426 million	10	County Executive Office	(246,000)		(246,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg 7
26	Reduce Art in Public Places funding- reallocate to cultural programs	4	Cultural Affairs	(4,443,000)		0	0	(4,443,000)	Y	Eliminates operating budget for Division (\$4,693,000)	Proposed Budget Vol 2, pg. 169
27	Reduce funding for South Miami-Dade Cultural Arts Center. Savings to be used for other cultural arts restorations	7	Cultural Affairs	0		0	0	0	Y	Transfer 2,662,000 (Net zero impact)	Proposed Budget Vol 2, pg. 169
28	Reduce GF funding for department administration by 25%	4	Enterprise Technology Services	(684,500)		(486,000)	(199,000)	0	Y	Reduce	Proposed Budget Vol 2 pg. 592
29	Reduce department by 40% in CWGF	10	Enterprise Technology Services	(11,330,000)		(11,330,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg. 592
30	Reduce department by 45% in UMSA GF	10	Enterprise Technology Services	(5,207,000)		0	(5,207,000)	0	Y	Reduce	Proposed Budget Vol 2 pg. 592
31	Transfer CW subsidy from ETSD	13	Enterprise Technology Services	(1,500,000)		(1,500,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg. 592
32	Reduction in Administration/Office of the Director (GF \$2,738,000)	7	Enterprise Technology Services	(1,937,000)		(1,375,000)	(562,000)	0	Y	Reduce	Proposed Budget Vol 2 pg 592
33	Reduce department administration	4	Finance	(750,000)		0	0	(750,000)	Y	Reduce	Proposed Budget Vol 2 pg. 472
34	Consolidate R&D unit	4	Fire Rescue Department	(300,000)		0	0	(300,000)	Y	Requested from department, no response	ABDS Budget
35	Internal Affairs	4	Fire Rescue Department	(1,292,000)		0	0	(1,292,000)	Y	FR RFRO Rpt 10 = \$1.292 M, but PD RFRO Rpt 10 = \$1.329 M	RFRO Report 10 FRD
36	Light Duty for training and airport watch	4	Fire Rescue Department	(1,000,000)		0	0	(1,000,000)	N	Requested from department	N/A

ITEM	Description	DISTRICT	Department(s)	UNVETTED NUMBERS	ACCEPT OR REJECT	Funding Source			Verified	Comments	Source
						CW	UMSA	Other			
37	Overtime	4	Fire Rescue Department	(5,000,000)		0	0	(5,000,000)	Y	Reduce proposed budget from \$22.86 million (salary & fringes)	RFRO Report 1. O/T Reduction. Vol.1 Pg.24
38	Put Supervisors "online" in service once a month	4	Fire Rescue Department	(5,000,000)				(5,000,000)	N		
39	Eliminate pay adjustments for certification except for "in-field" personnel	4	Fire Rescue Department	(3,000,000)				(3,000,000)	N		
40	Air Rescue Units	7	Fire Rescue Department	(3,854,000)		(3,854,000)	0	0	Y	Reduce	Proposed Budget Vol 1 pg 200
41	Special Project Pay	4	Fire Rescue Department	(745,000)		0	0	(745,000)	N	FY 07-08 was \$360K and FY 08-09 projected to be \$239K	Per OSBM Worksheet 09-11-09
42	Operating expenditures for new North Dade Gov't Center	11	General Services Administration	0		0	0	0	Y	OSBM stated there are no operating expenses in 09-10	Proposed Budget Vol 3, pg 349
43	Operating expenditures for public service outreach	11	General Services Administration	0		0	0	0	Y	OSBM stated no operating expenses in FY 09-10	Proposed Budget Vol 3, pg 348
44	Outsource various services (labor, printing, maintenance, vehicle repairs, furniture moving)	4	General Services Administration	(75,000,000)		0	0	0	N	Dept's would still have expenditures for these services	Proposed Budget Vol 2, pg 484
45	Reduce department by 40% in CWGF	10	General Services Administration	(14,860,000)		(14,860,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg 592
46	Reduce department by 45% in UMSA GF	10	General Services Administration	(6,829,000)		0	(6,829,000)	0	Y	Reduce	Proposed Budget Vol 2, pg 592
47	Replacement Vehicle Purchases (6,177,000)	7	General Services Administration	(5,000,000)		(1,550,000)	(950,000)	(2,500,000)	Y	Reduce	Vol 1, pg 172
48	20% Administrative Support Reduction (\$48,740,000)	11	GF Subsidized Departments	(46,949,000)		(29,108,000)	(17,841,000)	0	Y	Reduce	OCA Analysis
49	Reduce department by 40% in CWGF	10	Government Information Center	(4,035,000)		(4,035,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg 592
50	Reduce department by 45% in UMSA GF	10	Government Information Center	(1,854,000)		0	(1,854,000)	0	Y	Reduce	Proposed Budget Vol 2, pg 592
51	Grants Coordination - Reduce budget for Executive Office	10	Grants Coordination	(333,000)		(333,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg 512
52	Grants Coordination - Reduce Executive Office Budget (GF \$1,637,000)	7	Grants Coordination	(1,178,000)		(1,178,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 512
53	Reduce department by 25%-CW (\$8,021,000)	10	Human Resources	(2,005,000)		(2,005,000)	0	0	Y		Proposed Budget Vol 2, pg 593
54	Reduce UMSA portion of GF subsidy (\$3,438,000)	10	Human Resources	(860,000)		0	(860,000)	0	Y	Reduce	Proposed Budget Vol 2, pg 593
55	Reduce budget for the Office of the Director (GF 1,611,000)	7	Human Resources	(100,000)		(100,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 593

ITEM	Description	DISTRICT	Department(s)	UNVETTED NUMBERS	ACCEPT OR REJECT	Funding Source			Verified	Comments	Source
						CW	UMSA	Other			
56	Transfer responsibilities to HR and eliminate department	4	Human Rights & Fair Employment Practices	(1,358,000)		(869,000)	(272,000)	(217,000)	Y	Eliminate	Proposed Budget Vol 2, pg 593
57	Eliminate treatment alternatives to street crimes	13	Human Services	(6,173,000)		(6,173,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 620
58	Eliminate Community Services Intake & Treatment	13	Human Services	(1,889,000)		(1,889,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 620
59	Reduction in Administration (GF \$5,145,000)	7	Human Services	(2,160,000)		(2,160,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 589
60	Eliminate funding for Legal Aid	7	Legal Aid	(1,376,000)		(1,376,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 583
61	Reduce personnel	4	Metropolitan Planning Organization	0		0	0	0	Y	No amount provided	Proposed Budget Vol 2, pg 134
62	Eliminate accidental death insurance	10	Non-Departmental	(160,000)		(160,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
63	Eliminate accidental death insurance	10	Non-Departmental	(65,000)		0	(65,000)	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
64	Eliminate employee awards - CW	10	Non-Departmental	(71,000)		(71,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
65	Eliminate employee awards-UMSA	10	Non-Departmental	(29,000)		0	(29,000)	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
66	Eliminate employee physicals-CW	10	Non-Departmental	(923,000)		(923,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
67	Eliminate employee physicals-UMSA	10	Non-Departmental	(377,000)		0	(377,000)	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
68	Eliminate general publicity cost-CW	10	Non-Departmental	(362,000)		(362,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
69	Eliminate general publicity cost-UMSA	10	Non-Departmental	(48,000)		0	(48,000)	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
70	Eliminate long term disability insurance-CW	10	Non-Departmental	(838,000)		(838,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
71	Eliminate long term disability insurance-UMSA	10	Non-Departmental	(342,000)		0	(342,000)	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
72	Eliminate Management Consulting	4	Non-Departmental	(500,000)		(355,000)	(145,000)	0	Y	Eliminate	Proposed Budget Vol 2 pg 615-618
73	Eliminate SF Regional Planning Council funding from UMSA	10	Non-Departmental	(136,000)		0	(136,000)	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
74	Recapture contingency reserve-CW	10	Non-Departmental	(484,000)		(484,000)	0	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
75	Recapture contingency reserve-UMSA	10	Non-Departmental	(219,000)		0	(219,000)	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
76	Reduce Employment Advertisement by 75%	4,7	Non-Departmental	(375,000)		(266,000)	(109,000)	0	Y	Reduce	Per OSBM Worksheet 09-11-09
77	Recapture employment advertisement-CW	10	Non-Departmental	(355,000)		(355,000)	0	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
78	Recapture employment advertisement-UMSA	10	Non-Departmental	(145,000)		0	(145,000)	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
79	Recapture management consulting costs-CW	10	Non-Departmental	(355,000)		(355,000)	0	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618

ITEM	Description	DISTRICT	Department(s)	UNVETTED NUMBERS	ACCEPT OR REJECT	Funding Source			Verified	Comments	Source
						CW	UMSA	Other			
80	Recapture management consulting costs-UMSA	10	Non-Departmental	(145,000)		0	(145,000)	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
81	Recapture miscellaneous operating refunds-CW	10	Non-Departmental	(78,000)		(78,000)	0	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
82	Recapture miscellaneous operating refunds-UMSA	10	Non-Departmental	(32,000)		0	(32,000)	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
83	Recapture outside printing costs-CW	10	Non-Departmental	(255,000)		(255,000)	0	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
84	Recapture outside printing costs-UMSA	10	Non-Departmental	(105,000)		0	(105,000)	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
85	Recapture tax equalization reserve-CW	10	Non-Departmental	(870,000)		(870,000)	0	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
86	Recapture tax equalization reserve-UMSA	10	Non-Departmental	(193,000)		0	(193,000)	0	Y	Recapture	Proposed Budget Vol 2 pg 615-618
87	Reduce CW Reserve for employee physicals by \$500,000	13	Non-Departmental	(500,000)		(500,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
88	Reduce employee training-CW	10	Non-Departmental	(510,000)		(510,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
89	Reduce employee training-UMSA	10	Non-Departmental	(140,000)		0	(140,000)	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
90	Reduce municipal mitigation reserve-UMSA	10	Non-Departmental	(563,000)		0	(563,000)	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
91	Reduce the CW allocation to South Florida Regional Planning Council	13	Non-Departmental	(127,000)		(127,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
92	Reduce the CW Grant Match Reserve	13	Non-Departmental	(800,000)		(800,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
93	Reduce Wage Adjustment, FRS, Separation, and Energy Reserve-CW	10	Non-Departmental	(2,198,000)		(2,198,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
94	Reduce Wage Adjustment, FRS, Separation, and Energy Reserve-UMSA	10	Non-Departmental	(1,304,000)		0	(1,304,000)	0	Y	Reduce	Proposed Budget Vol 2 pg 615-618
95	Outside Legal Services	7	Non-Departmental	(700,000)		(497,000)	(203,000)	0	Y	Reduce	Per OSBM Worksheet 09-11-09
96	Outside legal services-CW	10	Non-Departmental	(1,000,000)		(1,000,000)	0	0	Y	Reduce	Per OSBM Worksheet 09-11-09
97	Outside legal services-UMSA	10	Non-Departmental	(551,000)		0	(551,000)	0	Y	Reduce	Per OSBM Worksheet 09-11-09
98	Take Home Vehicles	3	Non-Public Safety Depts.	(87,000)		(87,000)	0	0	Y	Reduce	OCA analysis page 147
99	Department funding	7	Office of Film and Entertainment	(100,000)		(100,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 388
100	Eliminate Department; reinstate marketing position at partial salary under CEO	4	Office of Film and Entertainment	(302,000)		(302,000)	0	0	Y	Eliminate	Proposed Budget Vol 2 pg 388
101	Eliminate Countywide General Fund allocation	4,7	Office of Sustainability	(516,000)		(516,000)	0	0	Y	Eliminate	Proposed Budget Vol 2, pg 570
102	Eliminate office and transfer responsibilities to P&Z	11	Office of Sustainability	(637,000)		(637,000)	0	0	Y	Eliminate GF & Intra dept transfers	Proposed Budget Vol 2, pg 570

ITEM	Description	DISTRICT	Department(s)	UNVETTED NUMBERS	ACCEPT OR REJECT	Funding Source			Verified	Comments	Source
						CW	UMSA	Other			
103	Reduce overhead by transferring Sustainability to DERM; saving GF	10	Office of Sustainability	(543,000)		(543,000)	0	0	Y	Reduce	Proposed Budget Vol 2, pg 570
104	Substitute CDT for GF at the zoo	10	Park and Recreation	(2,000,000)		(2,000,000)	0	0	Y	Use of CDT for Zoo GF expenses needs to be evaluated	Proposed Budget Vol 1, pg 194
105	Substitute CDT for GF at the zoo	11	Park and Recreation	(10,000,000)		(10,000,000)	0	0	N	Use of CDT for Zoo GF expenses needs to be evaluated	Proposed Budget Vol 1, pg 194
106	Operating expenditures for capital projects	11	Park and Recreation/Vizcaya	(1,854,000)		(441,000)	(1,413,000)	0	Y	Need to inquire about operating expenses for 09-10	Proposed Budget Vol 3, pgs 162, 172,179,182,184
107	Reduce Countywide Healthcare Planning	7	Planning & Zoning	(55,000)		(55,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 267
108	Reduction in Administration	7	Property Appraiser	(1,402,000)		(1,402,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 555
109	Reduce Administration & Traffic Signals Budget	7	Public Works	(3,080,000)		(3,080,000)	0	0	Y	Reduce	Proposed Budget Vol 2 pg 584 & 587
110	Fund ITC and Sister Cities from Seaport funding; saving GF	10	Seaport	(878,000)		(878,000)	0	0	N	Seaport budget for promotions is \$836K	Proposed Budget Vol 2 pg 148
111	Reduce promotional funding	4	Seaport	(500,000)		0	0	(500,000)	Y	Reduce	Proposed Budget Vol 2 pg 148
112	Transfer UAP funds to Small Business Development - reduce GF subsidy	4	Small Business Development	(633,000)		(405,000)	(127,000)	(101,000)	Y	Transfer Revenue	Proposed Budget Vol 2, pg 544
113	Eliminate UMSA GF subsidy for Mgmt, Planning & Performance	10	Strategic Business Management	(444,000)		0	(444,000)	0	Y	Eliminate UMSA portion	Proposed Budget Vol 2 pg 160
114	Reduce CW subsidy to department	10	Strategic Business Management	(1,087,000)		(1,087,000)	0	0	Y	Reduce	Vol 2, pg. 562
115	Reduction to paratransit, customer service and Director's Office	7	Transit	(7,050,000)		(7,050,000)	0	0	Y	Contractual obligation may preclude these savings	Proposed Budget Vol 2 pg 152
116	Restrict STS to Federally mandated corridor	7	Transit	(1,036,000)		(1,036,000)	0	0	Y	Reduce	Co. Mgrs memo 09-03-09
117	Cellular Phones	7	All	(1,500,000)		(465,000)	(285,000)	(750,000)	Y	Reduce. Total budget is \$4.703 MM	OCA Analysis
118	Furlough savings per day		All	(3,691,000)		(908,000)	(308,000)	(2,475,000)	Y	Savings from a furlough from those positions which would not increase net cost per OSBM	Co. Mgrs memo 09-03-09
119	Furlough savings per day	11	All	(7,925,000)		0	0	0	Y	All Employees	OCA Analysis
120	Furlough	11	All	(12,942,000)		0	0	0	N	1-5 days depending on salary ranges	
121	Reduce GF subsidized Depts. by 5%	11	All	(70,303,000)		(48,591,000)	(21,712,000)	0	N	Reduce	OCA Analysis
122	1% Reduction (\$0-50,000)	6	All	(7,249,836)		(2,208,035)	(801,262)	(4,240,539)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
123	1% Reduction (\$50,001-\$100,000)	6	All	(11,744,113)		(3,585,686)	(1,776,910)	(6,381,517)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D

ITEM	Description	DISTRICT	Department(s)	UNVETTED NUMBERS	ACCEPT OR REJECT	Funding Source			Verified	Comments	Source
						CW	UMSA	Other			
124	1% Reduction (\$100,001-150,000)	6	All	(1,753,118)		(458,112)	(191,425)	(1,103,581)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
125	1% Reduction (\$150,000-\$200,000)	6	All	(264,782)		(103,688)	(26,924)	(134,170)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
126	1% Reduction (Over \$200,000)	6	All	(242,705)		(136,407)	(48,790)	(57,509)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
127	7.5% Reduction (\$100,000-\$150,000)	6	All	(13,148,403)		(3,435,851)	(1,435,685)	(8,276,868)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
128	10% Reduction (\$100,000-\$150,000)	6	All	(2,647,828)		(1,036,883)	(269,238)	(1,341,706)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
129	15% Reduction (\$200,000 and up)	6	All	(3,640,583)		(2,046,114)	(731,849)	(862,619)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
130	3% Reduction all employees	6	All	(63,771,339)		(19,475,830)	(8,536,031)	(35,759,478)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
131	4% Reduction all employees	6	All	(85,028,304)		(25,967,619)	(11,381,368)	(47,679,316)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
132	5% Reduction all employees	6	All	(106,285,606)		(32,459,716)	(14,226,751)	(59,599,138)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
133	1% Reduction (\$40,000-\$69,999)	6	All	(10,810,513)		(3,176,164)	(1,515,202)	(6,119,147)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
134	2% Reduction (\$40,000-\$69,999)	6	All	(21,621,367)		(6,352,326)	(3,030,405)	(12,238,636)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
135	3% Reduction (\$40,000-\$69,999)	6	All	(32,432,070)		(9,528,570)	(4,545,626)	(18,357,874)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
136	2% Reduction (\$70,000-\$99,999)	6	All	(9,247,009)		(2,488,685)	(1,198,801)	(5,559,523)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
137	3% Reduction (\$70,000-\$99,999)	6	All	(13,870,429)		(3,733,006)	(1,798,166)	(8,339,257)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
138	4% Reduction (\$70,000-\$99,999)	6	All	(18,493,846)		(4,977,313)	(2,397,538)	(11,118,995)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
139	3% Reduction (\$100,000-\$129,999)	6	All	(4,415,589)		(1,142,290)	(454,488)	(2,818,811)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
140	4% Reduction (\$100,000-\$129,999)	6	All	(5,887,401)		(1,523,044)	(605,979)	(3,758,377)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
141	5% Reduction (\$100,000-\$129,999)	6	All	(7,359,238)		(1,903,802)	(757,475)	(4,697,962)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
142	4% Reduction (\$130,000-\$159,999)	6	All	(1,361,015)		(391,663)	(114,726)	(844,626)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
143	6% Reduction (\$130,000-\$159,999)	6	All	(1,701,265)		(489,580)	(143,407)	(1,068,278)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
144	5% Reduction (\$130,000-\$159,999)	6	All	(2,041,518)		(587,495)	(172,088)	(1,281,935)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
145	5% Reduction (\$160,000-\$189,999)	6	All	(886,007)		(288,915)	(84,843)	(512,249)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
146	6% Reduction (\$160,000-\$189,999)	6	All	(1,063,209)		(346,698)	(101,812)	(614,699)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
147	7% Reduction (\$160,000-\$189,999)	6	All	(1,240,410)		(404,480)	(118,780)	(717,149)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
148	6% Reduction (\$190,000-\$219,999)	6	All	(503,129)		(272,447)	(74,685)	(153,996)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D

ITEM	Description	DISTRICT	Department(s)	UNVETTED NUMBERS	ACCEPT OR REJECT	Funding Source			Verified	Comments	Source
						CW	UMSA	Other			
149	7% Reduction (\$190,000-\$219,999)	6	All	(586,984)		(317,854)	(87,133)	(181,997)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
150	8% Reduction (\$190,000-\$219,999)	6	All	(670,839)		(363,262)	(99,581)	(207,995)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
151	7% Reduction (\$220,000-\$249,999)	6	All	(524,980)		(300,801)	(112,081)	(112,098)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
152	8% Reduction (\$220,000-\$249,999)	6	All	(599,977)		(343,772)	(128,093)	(128,112)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
153	9% Reduction (\$220,000-\$249,999)	6	All	(674,974)		(386,744)	(144,104)	(144,126)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
154	8% Reduction (\$250,000-\$299,999)	6	All	(839,755)		(466,984)	(180,322)	(192,449)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
155	9% Reduction (\$250,000-\$299,999)	6	All	(944,724)		(525,357)	(202,863)	(216,505)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
156	10% Reduction (\$250,000-\$299,999)	6	All	(1,049,693)		(583,729)	(225,403)	(240,561)	Y	Reduce	Mayor's Memo 09-03-09, Attachment D
157	9% Reduction (over \$300,000)	6	All	(67,332)		(47,806)	(19,526)		Y	Reduce	Mayor's Memo 09-03-09, Attachment D
158	10% Reduction (over \$300,000)	6	All	(74,813)		(53,117)	(21,696)		Y	Reduce	Mayor's Memo 09-03-09, Attachment D
159	11% Reduction (over \$300,000)	6	All	(82,294)		(58,429)	(23,865)		Y	Reduce	Mayor's Memo 09-03-09, Attachment D
160	Executive Benefits (Salaries over \$100K)	4	All	(5,000,000)		(2,159,000)	(535,000)	(2,305,000)	N	Eliminate	Per OSBM Worksheet 09-11-09
161	Tuition Reimbursement	7	All	(1,200,000)		(360,000)	(168,000)	(672,000)	Y	Reduce	OSBM "line items" handout for Budget Workshop