

FY 2009 - 10 Adopted Budget and Multi-Year Capital Plan

Fire Rescue

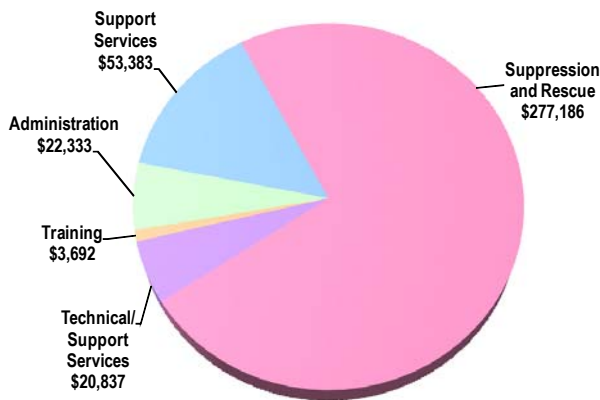
The Miami-Dade Fire Rescue Department (MDFR) protects people, property, and the environment by providing responsive, professional, and humanitarian emergency fire rescue services that are essential to public health, safety, and well-being.

MDFR's commitment to protecting people, property, and the environment aligns with goals of the Public Safety strategic area; MDFR also provides emergency air transport service within Miami-Dade County to state-approved trauma centers. Additional specialty units are dedicated to airport and seaport response, hazardous materials emergencies, ocean rescue, marine services, response to snake bites, urban search and rescue, and complex extrications. MDFR also inspects buildings for fire hazards and reviews plans for compliance with the Fire Code.

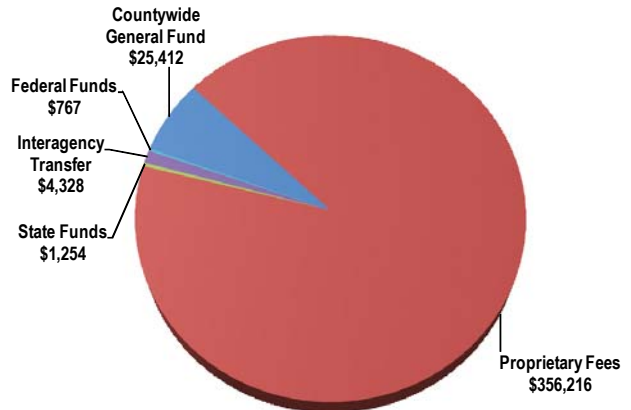
MDFR is the seventh largest fire department in the United States, serving residents, businesses, and visitors 24 hours per day, 365 days per year. MDFR has 65 fire rescue stations serving unincorporated Miami-Dade County and 30 municipalities. The Department works closely with the Department of Emergency Management, the Miami-Dade Police Department, and other partners to ensure that Miami-Dade County is prepared in the event of an emergency.

FY 2009-10 Adopted Budget

Expenditures by Activity
(dollars in thousands)

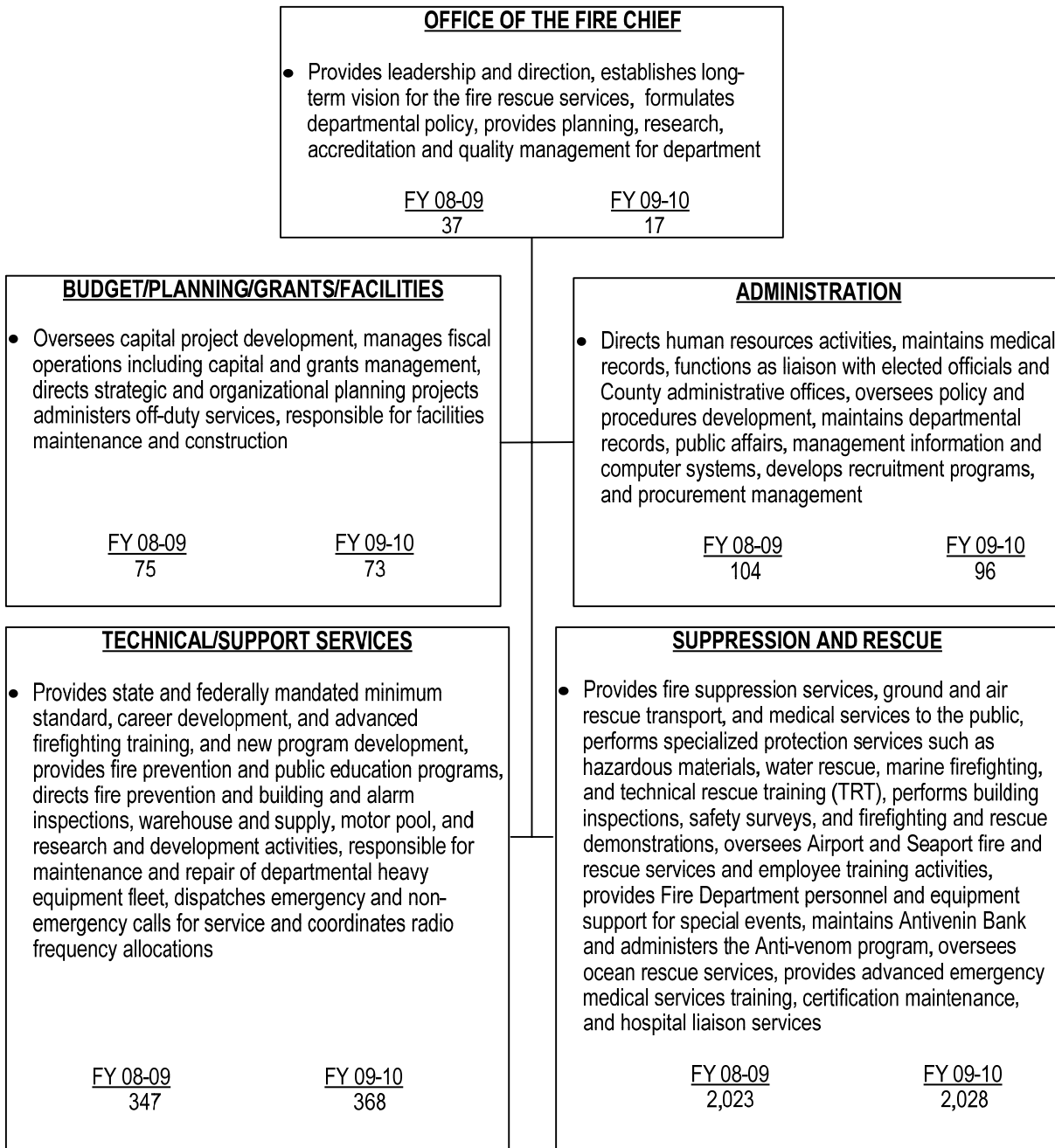


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



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FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 07-08 | Budget FY 08-09 | Adopted FY 09-10 |
|-------------------------------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | |
| General Fund Countywide | 13,869 | 26,265 | 25,412 |
| Interest Earnings | 2,815 | 2,579 | 1,800 |
| Miscellaneous | 236 | 686 | 686 |
| Miscellaneous Revenues | 13 | 0 | 0 |
| Public Health Trust | 900 | 900 | 900 |
| Aviation Transfer | 18,939 | 18,701 | 18,554 |
| Carryover | 36,665 | 37,496 | 24,421 |
| Fees for Services | 36,404 | 35,053 | 35,225 |
| Fire Ad Valorem District Tax | 313,524 | 308,386 | 274,370 |
| Rental of Office Space | 791 | 260 | 260 |
| State Grants | 0 | 1,200 | 1,254 |
| Federal Grants | 761 | 736 | 767 |
| Reimbursements from Departments | 0 | 0 | 4,328 |
| Total Revenues | 424,917 | 432,262 | 387,977 |
| Operating Expenditures Summary | | | |
| Salary | 227,891 | 233,756 | 219,828 |
| Fringe Benefits | 86,032 | 87,803 | 90,763 |
| Other Operating | 63,564 | 70,143 | 55,234 |
| Capital | 10,017 | 8,300 | 11,606 |
| Total Operating Expenditures | 387,504 | 400,002 | 377,431 |
| Non-Operating Expenditures Summary | | | |
| Debt Service | 5,723 | 10,256 | 6,424 |
| Reserve | 0 | 22,004 | 0 |
| Transfers | 0 | 0 | 4,122 |
| Total Non-Operating Expenditures | 5,723 | 32,260 | 10,546 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|--------------------------------------|--------------------|---------------------|--------------------|---------------------|
| Expenditure By Program | Budget FY 08-09 | Adopted FY 09-10 | Budget FY 08-09 | Adopted FY 09-10 |
| Strategic Area: Public Safety | | | | |
| Administration | 29,706 | 22,333 | 133 | 111 |
| Communications | 0 | 0 | 0 | 0 |
| Support Services | 54,713 | 53,383 | 158 | 154 |
| Suppression and Rescue | 290,294 | 277,186 | 2,125 | 2,131 |
| Technical/Support Services | 20,007 | 20,837 | 141 | 158 |
| Training | 5,282 | 3,692 | 29 | 28 |
| Total Operating Expenditures | 400,002 | 377,431 | 2,586 | 2,582 |

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CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 09-10 | FY 10-11 | FY 11-12 | FY 12-13 | FY 13-14 | FY 14-15 | FUTURE | TOTAL |
|-----------------------------------------------|--------|----------|----------|----------|----------|----------|----------|--------|---------|
| Revenue | | | | | | | | | |
| 1994 Fire District Bond Interest | 5,558 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,558 |
| 2002 Fire District Bond Interest | 4,125 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,125 |
| 2002 Fire Rescue District Bonds | 17,895 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17,895 |
| Building Better Communities GOB Program | 125 | 1,175 | 200 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| Capital Asset Acquisition Bond 2002 Proceeds | 443 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 443 |
| Capital Asset Acquisition Bond 2004A Proceeds | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,300 |
| Capital Asset Acquisition Bond 2004B Proceeds | 18,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,000 |
| Capital Asset Series 2002 Interest | 89 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 89 |
| Capital Asset Series 2004A Interest | 835 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 835 |
| Capital Asset Series 2004B Interest | 865 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 865 |
| Developer Fees/Donations | 605 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 605 |
| Fire Impact Fees | 7,380 | 2,647 | 4,425 | 7,935 | 1,650 | 0 | 0 | 0 | 24,037 |
| Fire Rescue Taxing District | 225 | 665 | 0 | 0 | 0 | 0 | 0 | 0 | 890 |
| Future Financing | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 0 | 48,000 |
| Miscellaneous - Other County Sources | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 |
| Sunshine State Financing | 21,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21,200 |
| Total: | 79,780 | 4,487 | 52,625 | 7,935 | 1,650 | 0 | 0 | 0 | 146,477 |
| Expenditures | | | | | | | | | |
| Strategic Area: Public Safety | | | | | | | | | |
| Capacity-Improving Projects | 0 | 42 | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 2,042 |
| Facility Improvements | 5,189 | 2,033 | 2,390 | 7,610 | 0 | 0 | 0 | 0 | 17,222 |
| Fire Station Renovation | 927 | 1,195 | 5,844 | 7,084 | 0 | 0 | 0 | 0 | 15,050 |
| Fire Station Replacement | 4,052 | 7,124 | 2,614 | 0 | 0 | 0 | 0 | 0 | 13,790 |
| New Facilities | 0 | 0 | 5,000 | 5,000 | 0 | 0 | 0 | 0 | 10,000 |
| New Fire Stations | 4,733 | 4,537 | 10,962 | 7,610 | 6,003 | 7,450 | 0 | 0 | 41,295 |
| Ocean Rescue Facilities | 125 | 1,175 | 200 | 0 | 0 | 0 | 0 | 0 | 1,500 |
| Support Facilities | 34,292 | 11,286 | 0 | 0 | 0 | 0 | 0 | 0 | 45,578 |
| Total: | 49,318 | 27,392 | 28,010 | 28,304 | 6,003 | 7,450 | 0 | 0 | 146,477 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-----------------------------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 06-07 | Actual FY 07-08 | Budget FY 08-09 | Actual FY 08-09 | Budget FY 09-10 |
| Administrative Reimbursement | 7,611 | 9,164 | 11,188 | 11,188 | 10,427 |
| Contract Temporary Employees | 1,287 | 711 | 467 | 968 | 619 |
| Employee Overtime | 19,617 | 17,386 | 20,318 | 14,209 | 18,654 |
| Travel | 248 | 256 | 508 | 249 | 106 |
| Contribution to Emergency Contingency Reserve | 0 | 0 | 0 | 0 | 4,122 |
| Transfers and Reimbursements | | | | | |
| • Internal Affairs support | 1,122 | 1,004 | 980 | 1,186 | 1,292 |
| • Testing and Validation | 154 | 191 | 120 | 120 | 120 |

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DIVISION: ADMINISTRATION

This Division provides leadership and direction and formulates departmental policy.

- Oversees policy and procedures development
- Directs human resources activities
- Develops recruitment programs
- Functions as liaison with elected officials and County administrative offices
- Oversees procurement management
- Oversees management information and computer systems

Strategic Plan Outcome - Measures

- ES8-2: Planned necessary resources to meet current and future operating and capital needs

| Objectives | Measures | | | FY 07-08 | | FY 08-09 | | FY 09-10 |
|--------------------------------------------------------|----------------------------|----|---|----------|--------|----------|--------|----------|
| | | | | Target | Actual | Target | Actual | Target |
| Ensure proper staffing and reduce unscheduled overtime | Full-time positions filled | IN | ↔ | 2,555 | 2,555 | 2,586 | 2,619 | 2,582 |

DIVISION HIGHLIGHTS AND BUDGET ENHANCEMENTS OR REDUCTIONS

- *The FY 2009-10 Adopted Budget includes delaying the new bond issuance, resulting in a reduction of debt service obligation (\$2 million); reducing technology expenses (\$700,000); eliminating the Wellness Center subsidy (\$200,000); reducing travel and registration (\$500,000); eliminating the Public Education Bureau (\$708,000, seven positions); reducing contingency reserve (\$243,000); and making administrative reductions (\$2.965 million, 28 positions); eight sworn positions associated with these actions will be frozen, sworn staff will be reassigned to operations reducing overtime and filling attrition vacancies as they occur*
- *As a result of the economic downturn, the Department will have to implement the following cost containment actions: cut the Fire Rescue District funding for the MDFR Cadet program (\$500,000), substituting part of the funding with funds from the South Florida Workforce; eliminating a planning position (\$114,000, one position); eliminating balance of funds for debt service obligations for new bond issuance (\$2 million) delaying the construction of new facilities; and reducing the operation contingency reserve (\$4.750 million)*
- *As a result of the economic downturn the Department will have to reduce training staff (\$987,000, seven positions); this will have minimum impact for new training since all classes were cancelled as part of reductions in suppression and rescue; however it will have an impact in recertification classes; the positions will be frozen, staff will be reassigned to operations reducing overtime and filling attrition vacancies as they occur*

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DIVISION: TECHNICAL/SUPPORT SERVICES

The Technical/Support Services Division provides the fire prevention and public education programs, provides recruit, in-service, and career-long training to MDFR employees, ensures compliance with state and federally mandated standards, responsible for communications activities, and maintenance of heavy vehicle fleet.

- Improve the quality of service delivery through commitment to ongoing employee training
- Provides career development and advance firefighting training
- Directs fire prevention and building and alarm inspections
- Oversees warehouse and supply logistics
- Oversees motor pool operation, maintenance, and replacement
- Dispatches emergency and non-emergency calls for service
- Administers the Probationary Development Office, and Driver Certification Program

Strategic Plan Outcome - Measures

- PS1-4: Reduction in property loss and destruction (priority outcome)

| Objectives | Measures | | | FY 07-08 | | FY 08-09 | | FY 09-10 |
|--------------------------------------|------------------------------------------------------------------------|----|---|----------|--------|----------|--------|----------|
| | | | | Target | Actual | Target | Actual | Target |
| Reduce property loss and destruction | Fire plans reviewed | OP | ↔ | 18,000 | 16,895 | 16,000 | 14,533 | 15,996 |
| | Life safety inspections completed | OP | ↔ | 48,000 | 51,810 | 56,000 | 59,585 | 61,200 |
| | Percentage of fire plans reviewed within 9 business days of submission | EF | ↑ | 97% | 99% | 98% | 100% | 97% |
| | Average number of certificate of occupancy inspections per inspector | EF | ↑ | 1,200 | 1,000 | 1,100 | 1,065 | 1,100 |
| | Certificate of occupancy inspections completed | OP | ↔ | 15,300 | 15,920 | 15,000 | 13,413 | 15,000 |

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- PS3-1: Professional and ethical public safety staff. Minimal occurrence of public safety corruption incidents

| Objectives | Measures | | FY 07-08 | | FY 08-09 | | FY 09-10 | |
|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|----|----------|--------|----------|--------|----------|------|
| | | | Target | Actual | Target | Actual | Target | |
| Provide in-service certification training for continuing education | Percentage of uniformed paramedic personnel receiving required continuing education units (CEUs) for Paramedic recertification (2 year cycle) | EF | ↑ | 100% | 100% | 100% | 100% | 100% |

DIVISION HIGHLIGHTS AND BUDGET ENHANCEMENTS OR REDUCTIONS

- As a result of the economic downturn the Miami-Dade Fire Rescue Department (MDFR) will not purchase gear and equipment due to the cancellation of all MDFR firefighter classes (\$411,000) and will postpone the replacement of two fire suppression units (\$945,000)*

DIVISION: SUPPRESSION AND RESCUE

This Division provides fire suppression and rescue services.

- Performs specialized protection services such as hazardous materials, water rescue, marine firefighting, and technical rescue training; maintains Antivenin Bank and administers the Anti-venom program; oversees ocean rescue services
- Provides rescue transport, air rescue transport, and medical services to the public
- Oversees Airport fire and rescue services and employee training activities
- Performs safety surveys and firefighting and rescue demonstrations
- Oversees Seaport fire and rescue services and employee training activities
- Provides Fire Department personnel and equipment support for special events

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| Strategic Plan Outcome - Measures | | | | | | | | |
|---------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|------------------|----|----------|---------|----------|---------|----------|
| <ul style="list-style-type: none"> PS1-2: Reduced response time (priority outcome) | | | | | | | | |
| Objectives | Measures | | | FY 07-08 | | FY 08-09 | | FY 09-10 |
| | | | | Target | Actual | Target | Actual | Target |
| Reduce MDRF response time | Fire rescue calls | IN | ↔ | 235,000 | 233,546 | 239,000 | 235,302 | 239,000 |
| | Average response time to life-threatening calls within the urban development boundary (in minutes)* | OC | ↓ | 8.00 | 7.59 | 7.50 | 7.53 | 8.00 |
| | Average response time to structure fires within the urban development boundary (in minutes) | OC | ↓ | 7.25 | 6.38 | 6.30 | 6.37 | 6.45 |
| | Average fire rescue dispatch time (in seconds) | EF | ↓ | 48 | 40 | 45 | 46 | 40 |
| | Life-threatening calls received by MDRF ** | IN | ↔ | 122,000 | 119,878 | 123,000 | 124,383 | 125,000 |
| | Fire suppression calls received by MDRF ** | IN | ↔ | 27,800 | 27,500 | 28,350 | 25,603 | 28,000 |
| | Air rescue missions completed | OP | ↔ | 2,100 | 1,670 | 1,800 | 1,597 | 1,800 |
| | Air rescue availability for transport | EF | ↑ | 98% | 98% | 98% | 99% | 98% |
| | Improve response time to incidents occurring in waterways or shorelines | Fireboat rescues | OP | ↔ | 280 | 265 | N/A | 265 |
| Fire boat missions | | OP | ↔ | 264 | 260 | 277 | 316 | 300 |
| Potentially hazardous situations prevented at Crandon and Haulover parks | | OP | ↔ | 63,000 | 61,000 | 66,000 | 46,359 | 68,400 |

*Average response time target increased due to traffic congestion and expansion of coverage area without adding fire stations

** Life-threatening calls and Fire suppression calls are a subset of fire rescue calls

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DIVISION HIGHLIGHTS AND BUDGET ENHANCEMENTS OR REDUCTIONS

- *The Miami-Dade Fire Rescue Department (MDFR) continues the following reductions implemented in FY 2008-09 into the FY 2009-10 Adopted Budget: savings due to reduction in Ocean Rescue (lifeguards) operations schedule during off-peak hours on weekdays (\$447,000); reductions in operation expenses in Air Rescue and Ocean Rescue for training, insurance, parts, travel, registration and capital expenses (\$421,000)*
- *The FY 2009-10 Adopted Budget includes reductions for regional services supported by the corresponding general fund, including Air Rescue outside contracts (\$500,000), contracted repairs (\$100,000), travel expenses (\$25,000), registration fees (\$100,000), other fuel and lubricants (\$200,000) and special equipment (\$96,000); Communications Division outside maintenance (\$200,000), hardware/cable installation (\$20,000), registration fees (\$10,000), furniture (\$5,000), and building equipment (\$100,000); Ocean Rescue light equipment related expenses (\$10,000) and new equipment purchase (\$50,000); and the support for the Dial-a-Life program (\$130,000, one position)*
- *As a result of the economic downturn, MDFR will have to implement the following cost containment actions: return the Key Biscayne Fire Station (Station 15) to the FY 2004-05 service level (\$1.4 million, 15 positions); end the Motorcycle Emergency Response Team (MERT) program (\$907,000, five positions); cancel all MDFR firefighter classes (\$1.613 million), the Department will fill attrition vacancies with redeployed sworn personnel; reduce the Dive Bureau staff (\$264,000, two positions) resulting in less availability to provide divers with training and re-certification; reduce the marine operations staff (\$100,000); and not deploying Fire Boat 2 at Haulover Marina (\$2.4 million, 18 positions) increasing the response time to maritime emergencies on the north end of the County; all positions associated with these actions will be frozen, staff will be reassigned to operations reducing overtime and filling attrition vacancies as they occur*
- *As a result of the economic downturn MDFR will have to reduce the Anti-venom unit staff from six to four positions (\$480,000); the reduced positions will be frozen, staff will be reassigned to operations reducing overtime and filling attrition vacancies as they occur*

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BUDGET ENHANCEMENTS OR REDUCTIONS AND ADDITIONAL COMMENTS

- Total revenues in the FY 2009-10 Adopted Budget are \$387.977 million, a \$44.285 million decrease from FY 2008-09; district ad valorem revenues are budgeted at \$274.370 million, a decrease of 11 percent from \$308.386 million in FY 2008-09; Countywide General Fund support continues for Ocean Rescue (\$3.283 million), Air Rescue (\$10.169 million) and Communications (\$11.960 million)
- The FY 2009-10 Adopted Budget revenues include a transfer from the General Service Administration (GSA) Vehicle Replacement Trust Fund of \$2.5 million to reimburse the department for uncommitted contributions to the fund; the balance of \$1.5 million will be transferred in FY 2010-11
- In FY 2008-09, the Department acquired a new 17,600 square foot Fleet Maintenance Facility (\$5 million)
- The FY 2009-10 Adopted Budget includes 25 positions approved as overages during FY 2008-09: one Fire Plans Processor, one Administrative Officer 2 and two Fire Safety Specialist I, added to MIA Operations and Safety to expedite processing of inspections and permits (\$241,000); six Fire Safety Specialist II and 13 Fire Safety Specialist I, added to Fire Prevention to handle increase in workload resulting from new inspection scheduling (\$1.393 million); one Aircraft Mechanic added to Air Rescue to handle additional workload, and attrition (\$65,000); and one Medical Doctor position was added in the Emergency Medical Services Division (\$185,000) as an efficiency to ensure protocol compliance
- The FY 2009-10 Adopted Budget programmed capital expenditures include: miscellaneous renovation and other projects (\$42,000), construction of Doral North Fire Rescue Station (\$955,000), Bay Harbor Fire Rescue Station (\$1 million), Arcola Fire Rescue Station (\$1 million), and Miami Lakes West Fire Rescue Station (\$2.582 million) funded with Fire Impact fees; station renovations (\$850,000), South Division office (\$345,000), Homestead Fire Rescue Station (\$2.413 million), Model Cities Fire Rescue Station (\$2.056 million), Village of Sunny Isles Fire Rescue Station (\$2.655 million) and fleet facility infrastructure improvement (\$233,000), funded with Sunshine State Financing; Ocean Rescue facility (\$1.175 million) funded with General Obligation Bond proceeds; Training Complex (\$10.786 million) funded with 2002 Fire Rescue District Bonds proceeds; UHF system replacement (\$500,000) funded with 2004 Capital Asset Acquisition Bond proceeds; and remodeling Terminal H at the Port of Miami for Fire Boat docking (\$800,000) funded with Fire Rescue Taxing District proceeds; Capital projects delayed as result of postponing future debt service issuances include: Coconut Palm Fire Rescue Station (\$3.5 million), North Bay Village Fire Rescue Station (\$5 million), North Miami Fire Rescue Station (\$3.5 million), West Miami Fire Station expansion (\$1.5 million), Highland Oaks Fire Rescue Station (\$5 million), Dolphin Fire Rescue Station (\$3.5 million), Glades/Beacon Lakes Fire Rescue Station (\$2 million), Palmetto Bay Fire Station (\$3.5 million), fleet facility infrastructure improvement (\$2 million), and purchase of land for future stations (\$10 million)

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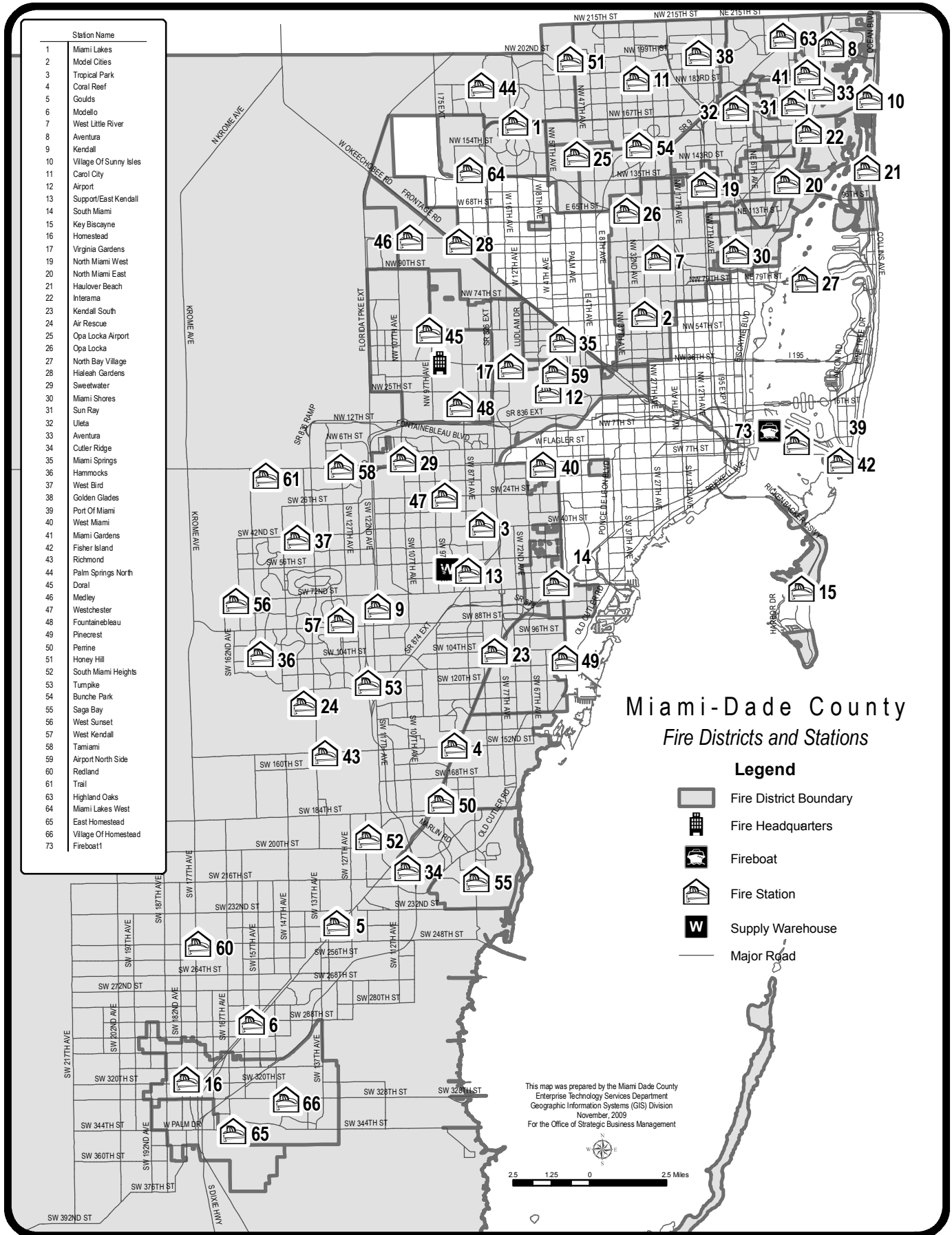
Department Operational Unmet Needs

| Description | (dollars in thousands) | | Positions |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|-----------------|-----------|
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Hire 31 Firefighters for operations | \$0 | \$5,531 | 31 |
| Hire 36 administrative positions and provide funds for administrative activities, public education programs, technology enhancements, registration, travel, and debt service for new bonds | \$0 | \$11,011 | 36 |
| New Services for Aerial 8 at Aventura, Rescue 13 at East Kendall (new), Rescue 17 at Virginia Gardens, Rescue 36 at Hammocks, Rescue 45 at Doral, Rescue 55 at Saga Bay, Engine 57 at West Kendall, Rescue 60 at Redlands, Rescue 61 at Trail, Engine 65 at East Homestead, Rescue 66 at Village of Homestead, Rescue 67 at Arcola, Aerial 68 at Dolphin | \$0 | \$29,400 | 189 |
| Hire one SCUBA Instructor and one Clerk position in Special Operations | \$0 | \$102 | 2 |
| Hire one Account Clerk in the Finance Bureau | \$6 | \$51 | 1 |
| Hire one Lieutenant, three Central Division Chiefs, and five Chiefs for the 15th Battalion and purchase one mid-size Crew Cab, five battalion vehicles, and one regular vehicle to improve the Department's relief factor | \$736 | \$1,120 | 9 |
| Hire one Training Specialist 2 in the Training Division | \$15 | \$59 | 1 |
| Hire one Marine Diesel Mechanic for Marine Operations Bureau | \$5 | \$46 | 1 |
| Hire one Electronic Equipment Supervisor for the Tactical Communications Unit | \$3 | \$58 | 1 |
| Hire one Computer Aided Dispatch Administrator 1 to support the Computer Aided Design implementation for Support Services | \$3 | \$51 | 1 |
| Hire one Ocean Rescue Captain /Training Officer | \$0 | \$59 | 1 |
| Hire one Office Support Specialist 2 for the Construction Unit | \$3 | \$37 | 1 |
| Hire one Automotive Equipment Operator for the Fire Shop | \$1 | \$34 | 1 |
| Hire one Imaging Records Technician | \$0 | \$38 | 1 |
| Purchase three vehicles and one aluminum training prop for Special Operations | \$110 | \$8 | 0 |
| Purchase two cargo trailers for Marine Operators Bureau | \$78 | \$5 | 0 |
| Purchase one van, one fuel service truck, seven trucks, one towing trailer, radio equipment, Flood/Swift Water Equipment, and an enriched air filter system | \$1,422 | \$138 | 0 |

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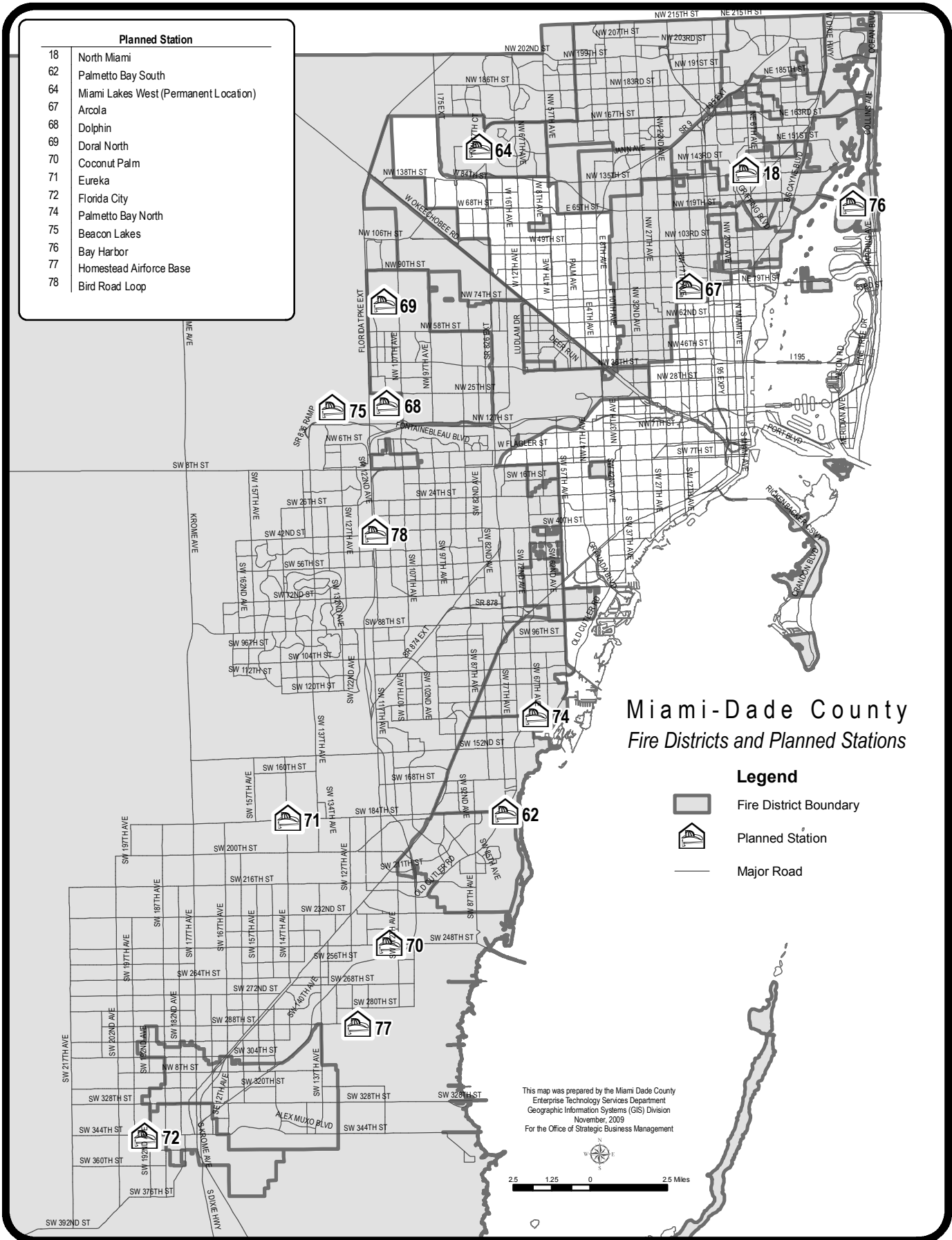
| Description | (dollars in thousands) | | Positions |
|--------------------------------------------------------------------------|---------------------------------------|-----------------|------------|
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Expand parking lot for Station 60 and 47 | \$141 | \$0 | 0 |
| Purchase 14 Thermal Imaging Cameras | \$146 | \$15 | 0 |
| Install automatic gates and fences at various stations | \$590 | \$0 | 0 |
| Hire one Captain as EMS Supervisor | \$4 | \$118 | 1 |
| Hire one Mobile Computer Unit Coordinator in the Communications Division | \$18 | \$50 | 1 |
| Purchase one Tow Vehicle for airboat in Operations | \$75 | \$8 | 0 |
| Hire one Lieutenant for training purposes in Special Operations | \$0 | \$49 | 1 |
| Hire one Heavy Equipment Technician position in the Logistics Division | \$1 | \$46 | 1 |
| Hire One EMD Quality Assurance Specialist II position in EMS | \$3 | \$101 | 1 |
| Total | \$3,360 | \$48,135 | 281 |

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| Station Name |
|---------------------------|
| 1 Miami Lakes |
| 2 Model Cities |
| 3 Tropical Park |
| 4 Coral Reef |
| 5 Goulds |
| 6 Modello |
| 7 West Little River |
| 8 Aventura |
| 9 Kendall |
| 10 Village Of Sunny Isles |
| 11 Carol City |
| 12 Airport |
| 13 Support/East Kendall |
| 14 South Miami |
| 15 Key Biscayne |
| 16 Homestead |
| 17 Virginia Gardens |
| 19 North Miami West |
| 20 North Miami East |
| 21 Haulover Beach |
| 22 Interma |
| 23 Kendall South |
| 24 Air Rescue |
| 25 Opa Locka Airport |
| 26 Opa Locka |
| 27 North Bay Village |
| 28 Hialeah Gardens |
| 29 Sweetwater |
| 30 Miami Shores |
| 31 Sun Ray |
| 32 Uleta |
| 33 Aventura |
| 34 Cutler Ridge |
| 35 Miami Springs |
| 36 Hammocks |
| 37 West Bird |
| 38 Golden Glades |
| 39 Port Of Miami |
| 40 West Miami |
| 41 Miami Gardens |
| 42 Fisher Island |
| 43 Richmond |
| 44 Palm Springs North |
| 45 Doral |
| 46 Medley |
| 47 Westchester |
| 48 Fountainbleau |
| 49 Pinecrest |
| 50 Perinne |
| 51 Honey Hill |
| 52 South Miami Heights |
| 53 Turnpike |
| 54 Bunche Park |
| 55 Saga Bay |
| 56 West Sunset |
| 57 West Kendall |
| 58 Tamiami |
| 59 Airport North Side |
| 60 Redland |
| 61 Trail |
| 63 Highland Oaks |
| 64 Miami Lakes West |
| 65 East Homestead |
| 66 Village Of Homestead |
| 73 Fireboat1 |

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| Planned Station | |
|-----------------|---------------------------------------|
| 18 | North Miami |
| 62 | Palmetto Bay South |
| 64 | Miami Lakes West (Permanent Location) |
| 67 | Arcola |
| 68 | Dolphin |
| 69 | Doral North |
| 70 | Coconut Palm |
| 71 | Eureka |
| 72 | Florida City |
| 74 | Palmetto Bay North |
| 75 | Beacon Lakes |
| 76 | Bay Harbor |
| 77 | Homestead Airforce Base |
| 78 | Bird Road Loop |

Miami-Dade County Fire Districts and Planned Stations

- Legend**
- Fire District Boundary
 - Planned Station
 - Major Road

This map was prepared by the Miami Dade County Enterprise Technology Services Department Geographic Information Systems (GIS) Division November, 2009 For the Office of Strategic Business Management

