

FY 2015 - 16 Proposed Budget and Multi-Year Capital Plan

Cultural Affairs

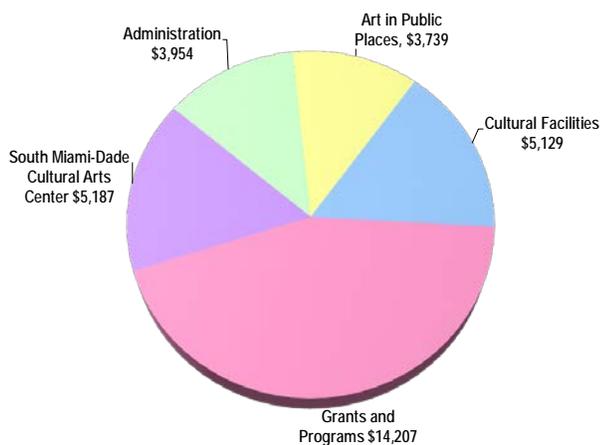
The Department of Cultural Affairs and its advisory board, the Cultural Affairs Council, create and promote opportunities for artists and cultural organizations to grow and improve; develop, manage and operate cultural facilities; and provide information and cultural resources for residents and visitors. The Department also directs the Art in Public Places (APP) program and supports its board, the Art in Public Places Trust, commissioning, curating, tracking, maintaining and promoting the County's art collection.

As part of the Recreation and Culture strategic area, the Department develops cultural excellence, diversity and participation; builds better cultural facilities throughout Miami-Dade County; and makes cultural activities more accessible for residents and visitors. The Department's various competitive grants programs provide direct support for cultural organizations' development and activities, individual artists' professional growth, cultural facilities improvements, and technical assistance that addresses the non-profit cultural sector. The Department also manages, programs and operates the South Miami-Dade Cultural Arts Center, a campus of state-of-the-art cultural facilities in Cutler Bay, as well as Miami-Dade County Auditorium, Joseph Caleb Auditorium and the African Heritage Cultural Arts Center, all dedicated to presenting and supporting excellence in the arts for the entire community. The Department creates, publishes, promotes, and disseminates information about the excellence of Miami-Dade County's artistic offerings in order to increase accessibility and audience engagement; develops and coordinates arts education and outreach programs; and pioneers inclusion-focused programs reaching audiences of all abilities.

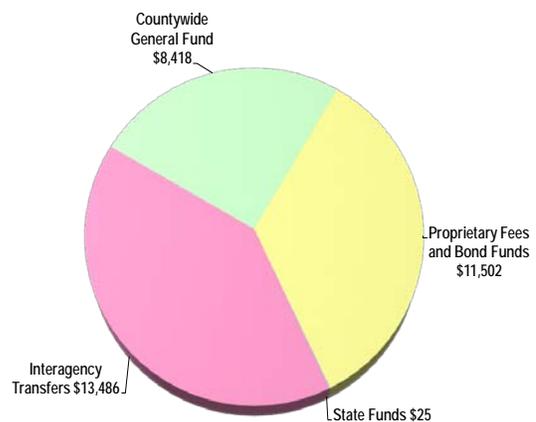
The Department's stakeholders include artists, cultural organizations, and the residents and visitors who are their audiences and supporters. In order to implement its curriculum-based arts in education programs, the Department has developed partnerships with the Miami-Dade County Public School system, cultural organizations, individual artists, and community and statewide organizations.

FY 2015-16 Proposed Budget

Expenditures by Activity
(dollars in thousands)

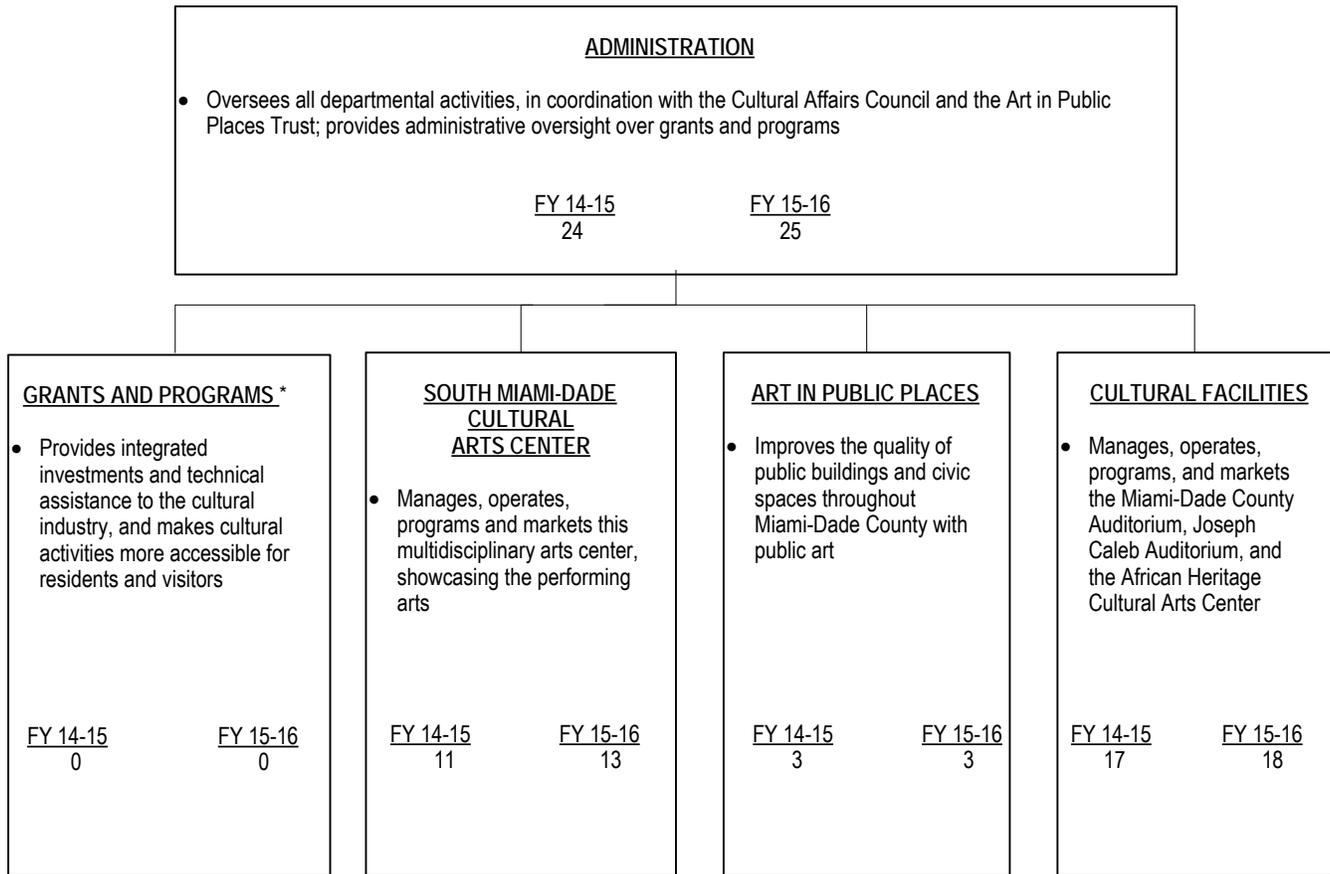


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



* Grants and programs staff are reflected in Administration

The FY 2015-16 total number of full-time equivalent positions is 106

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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Proposed FY 15-16
Revenue Summary				
General Fund Countywide	7,952	4,388	5,144	8,418
General Fund UMSA	0	3,050	1,624	0
Fees and Charges	395	355	380	445
Carryover	5,774	6,669	6,685	4,850
Miscellaneous Revenues	2,888	3,365	3,487	3,187
Other Revenues	2,731	2,708	2,843	3,000
Private Donations	15	67	10	20
Interest Earnings	10	7	0	0
State Grants	24	10	25	25
Convention Development Tax	6,312	9,701	8,004	8,201
Tourist Development Tax	4,413	4,815	4,815	5,285
Total Revenues	30,514	35,135	33,017	33,431

Operating Expenditures

Summary				
Salary	3,762	3,950	5,663	6,353
Fringe Benefits	806	994	1,543	2,004
Court Costs	3	0	12	19
Contractual Services	2,438	3,462	3,795	3,906
Other Operating	2,196	2,659	2,824	3,712
Charges for County Services	175	458	553	1,049
Grants to Outside Organizations	11,982	12,858	13,539	13,511
Capital	1,606	1,342	3,874	1,662
Total Operating Expenditures	22,968	25,723	31,803	32,216

Non-Operating Expenditures

Summary				
Transfers	875	1,121	1,212	1,213
Distribution of Funds In Trust	2	2	2	2
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	877	1,123	1,214	1,215

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 14-15	Proposed FY 15-16	Budget FY 14-15	Proposed FY 15-16
Strategic Area: Recreation and Culture				
Administration	2,970	3,954	24	25
Art in Public Places	5,058	3,739	3	3
Cultural Facilities	4,866	5,129	17	18
Grants and Programs	14,314	14,207	0	0
South Miami-Dade Cultural Arts Center	4,595	5,187	11	13
Total Operating Expenditures	31,803	32,216	55	59

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Projection FY 14-15	Proposed FY 15-16
Advertising	306	408	451	452	577
Fuel	10	10	15	15	15
Overtime	36	21	0	13	12
Rent	227	238	239	239	263
Security Services	240	230	23	124	66
Temporary Services	0	0	0	0	0
Travel and Registration	24	49	43	43	47
Utilities	506	576	578	575	567

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DIVISION: GRANTS AND PROGRAMS

The Grants and Programs Division provides integrated investments and technical assistance to the cultural industry, and makes cultural activities more accessible for residents and visitors.

- Supports programs and cultural organizations through 15 competitive grant programs for operating and facilities improvements
- Provides direct support to local artists through fellowships and professional development grants, workshops, and exhibition opportunities
- Directs and administers the South Florida Cultural Consortium (SFCC)

Strategic Objectives - Measures

- RC2-1: Increase attendance at recreational and cultural venues

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Increase student participation through Culture Shock Miami	Tickets sold through the Culture Shock Miami program	OC	↑	7,500	10,382	9,800	10,100	10,400
Encourage participation of seniors in Golden Ticket program	Golden Ticket Arts Guides printed	OP	↔	18,000	18,000	18,000	18,000	18,000

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Diligently manage administration and efficacy of grant allocations	Grant contracts administered providing support to cultural organizations and artists*	OP	↔	507	593	500	581	500

*The FY 2015-16 Target is predicated on the volume of grant applications received through the competitive grants programs and varies year-to-year

DIVISION COMMENTS

- The FY 2015-16 Proposed Budget includes \$14.207 million for Grants and Programs which assumes \$8.418 million in general fund revenues; \$2.377 million in CDT funding; \$1.021 million in other revenues; \$1.433 million in TDT funding; \$847,000 in carryover; and \$111,000 in partner-leveraged funds for South Florida Cultural Consortium programs; total grant funding is maintained at status quo with FY 2014-15 levels; all grant allocations to organizations are to be determined in accordance with the guidelines for each of the Department's competitive grants programs; General fund subsidy is \$1.650 million higher than FY 2014-15 and brings its funding back to FY 2010-11 levels
- The FY 2015-16 Proposed Budget includes the continuation of a grant from The Children's Trust in the amount of \$996,000 to sustain and build upon youth arts education, outreach, and access initiatives designed to improve the lives of children in Miami-Dade County
- In FY 2015-16, the Department will continue to maximize its marketing, public relations and co-production efforts for the "Culture Shock Miami" program (www.cultureshockmiami.com), a low-price (\$5) ticket initiative for students ages 13 to 22, and to maximize the capacity and effectiveness of the CultureShockMiami.com website
- In FY 2015-16, the Department will continue to provide the bilingual Golden Ticket Arts Guides promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; use of the online publication is being encouraged

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DIVISION: ADMINISTRATION

The Administration Division oversees all departmental activities in coordination with the Cultural Affairs Council and the Art in Public Places Trust.

- Directs and coordinates all departmental internal and external operations
- Identifies countywide cultural needs; develops policies and establishes effective cultural growth strategies
- Manages and oversees the planning, design, and improvement/construction of both existing and new cultural facility capital projects
- Designs and implements curriculum-based arts in education programs and educational partnerships
- Coordinates cultural information services and increases accessibility of arts activities for audiences
- Secures and implements federal, state, and foundation grants to create and expand programs and services for arts organizations, artists, and audiences

Strategic Objectives - Measures

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible to residents and visitors

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Efficiently manage and monitor cultural facilities projects, including Existing Neighborhood, Building Better Communities GOB, and Capital Development program projects	Existing and new neighborhood cultural facility capital projects being managed	OP	↔	14	16	12	12	14
	Building Better Communities General Obligation Bond cultural facility capital projects being managed	OP	↔	17	15	13	13	12

DIVISION COMMENTS

- The FY 2015-16 Proposed Budget includes funding for the addition of one (1) Project Administrator, beginning in January 2016, to assist with the escalating administrative and personnel responsibilities associated with the increasing activities and services being provided by the cultural facilities managed by the Department (\$73,000)

DIVISION: ART IN PUBLIC PLACES

The Art in Public Places Division improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art.

- Manages the inventory, monitoring, and routine maintenance of the art collection
- Commissions artists to create works of art for County buildings and facilities; maintains fiscal responsibility and construction coordination for these projects
- Develops and maintains partnerships for art education and professional development opportunities in conjunction with public art commissioning projects

Strategic Objectives - Measures

- RC3-2: Strengthen and conserve local historic and cultural resources and collections

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Manage and facilitate the process of selecting, constructing and maintaining the public art at various County facilities	Public art projects active (in design, fabrication, or installation phases)	OP	↔	27	32	24	30	24

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DIVISION COMMENTS

- In FY 2015-16, the Department will continue to work on major public art projects, coordinating works by various local, national and international artists, including art projects at: Miami International Airport; Zoo Miami; Animal Services Headquarters; the Miami Beach Convention Center; African Heritage Cultural Arts Center; Port Miami; and various BBC GOB funded projects

DIVISION: SOUTH MIAMI-DADE CULTURAL ARTS CENTER

The South Miami-Dade Cultural Arts Center Division operates and manages a campus of venues for the performing arts, including the 966-seat multidisciplinary theater, multi-purpose rehearsal and educational spaces, activities center, and an outdoor promenade and concert lawn.

- Develops and directs programmatic and operational plans for the Center
- Prepares performance and utilization schedule of the facility, and serves the Center's users/renters and audiences
- Monitors and adheres to financial management policies and procedures of the Center

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Operate, manage, and program the South Miami-Dade Cultural Arts Center	Audience attendance*	OC	↑	61,896	63,189	63,600	88,382	69,960
	Active Performance and Rental days/evenings*	OP	↔	248	315	316	472	348

*The increase for FY 2014-15 Projection from FY 2014-15 Budget is the result of the Department's expanding programming, marketing, and outreach efforts; the FY 2015-16 Target reflects a decrease from FY 2014-15 Projection due to a series of one-day events held during FY 2014-15

DIVISION COMMENTS

- In FY 2015-16, the Department will continue to manage, operate, program, and market the South Miami-Dade Cultural Arts Center, presenting work and developing community outreach components
- The FY 2015-16 Proposed Budget includes funding for the addition of one (1) Theater Concessions Manager, beginning October 2015, and one (1) Theater House Manager, beginning January 2016, to enhance the functionality and augment audience experience at the South Miami-Dade Cultural Center (\$125,000)

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DIVISION: CULTURAL FACILITIES

The Cultural Facilities Division provides oversight to the African Heritage Cultural Arts Center, the Joseph Caleb Auditorium, and the Miami-Dade County Auditorium.

- Operates and manages a 980-seat theater at the Joseph Caleb Auditorium
- Operates and manages the Miami-Dade County Auditorium: a 2,372-seat theater that hosts major dance, theater and music performances; a 400-seat more intimately scaled theater configuration; and a 200-seat "On Stage Black Box Theater" in which audiences and performers share the stage
- Operates and manages the African Heritage Cultural Arts Center's black box theater, music building with a concert hall, piano lab with practice rooms, accessible dance studio, art gallery, studio spaces, print shop, and classrooms
- Provides arts instruction in all artistic disciplines to youth, offering after school programs, school break academies, and summer programs
- Develops and directs operational plans for the facilities
- Prepares performance and utilization schedules of the facilities, and serves the users/renters and audiences
- Monitors and adheres to financial management policies and procedures of the facilities
- Serves as a center for showcasing the diversity of Miami-Dade County's cultural life

Strategic Objectives - Measures

- RC2-1: Increase attendance at recreational and cultural venues

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Operate, manage, and program the Joseph Caleb Auditorium	Audience attendance*	OC	↑	40,568	39,304	22,500	34,000	21,000
	Active Performance and Rental days/evenings*	OP	↔	50	37	32	41	29
Operate, manage, and program the Miami-Dade County Auditorium	Audience attendance**	OC	↑	117,405	110,180	95,000	100,000	96,000
	Active Performance and Rental days/evenings**	OP	↔	128	151	100	132	105
Operate, manage, and program the African Heritage Cultural Arts Center	Audience attendance***	OC	↑	56,849	65,786	30,500	49,000	30,500
	Active Performance and Rental days/evenings***	OP	↔	475	530	440	532	440

* The increase for FY 2014-15 Projection from FY 2014-15 Budget is the result of the Department's expanding programming, marketing, and outreach efforts; the FY 2015-16 Target reflects the impact of ongoing construction at the Joseph Caleb Center

** The increase for FY 2014-15 Projection from FY 2014-15 Budget is the result of the Department's expanding programming, marketing, and outreach efforts; the FY 2015-16 Target reflects a decrease from FY 2014-15 Projection due to the possible impact of renovation and rehabilitation work being performed at the Auditorium

***The FY 2014-15 Projection reflects an increase from FY 2014-15 Budget due to a series of events held commemorating the 40-year anniversary of the Center; the FY 2015-16 Target reflects a return to customary efforts

DIVISION COMMENTS

- In FY 2015-16 the Department continues its work developing a comprehensive assessment of the significant work needed to upgrade the African Heritage Cultural Arts Center, Joseph Caleb Auditorium, and Miami-Dade County Auditorium to achieve the mission-driven programming and community engagement objectives of each facility and prioritizing the sequence of work and cost recommendations to improve each facility
- The FY 2015-16 Proposed Budget includes funding for the addition of one (1) Theater Marketing Coordinator, beginning January 2016, to develop and manage more comprehensive marketing and outreach plans to increase audience attendance and community engagement at the Miami-Dade County Auditorium (\$62,000)

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Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Expand services of the Culture Shock Miami, Golden Ticket, and Arts Education programs	\$0	\$4,000	0
Restore annual cultural grant funding eliminated since FY 2006-07 and provide additional funding to support cultural programming for organizational and programmatic development, sustainability, and growth necessary for the viability of cultural organizations throughout Miami-Dade County	\$0	\$27,000	0
Renovate, upgrade, continuously maintain and progressively program, activate and promote County-owned and operated cultural facilities	\$0	\$6,250	0
Total	\$0	\$37,250	0

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
BBC GOB Series 2014A	3,357	0	0	0	0	0	0	0	3,357
BBC GOB Series 2008B-1	6,705	0	0	0	0	0	0	0	6,705
BBC GOB Series 2011A	6,872	0	0	0	0	0	0	0	6,872
BBC GOB Series 2013A	7,221	0	0	0	0	0	0	0	7,221
Convention Development Tax Series 2005B	5,000	0	0	0	0	0	0	0	5,000
BBC GOB Series 2008B	1,448	0	0	0	0	0	0	0	1,448
BBC GOB Financing	13,604	11,031	16,550	13,500	10,207	0	0	0	64,892
BBC GOB Series 2005A	4,505	0	0	0	0	0	0	0	4,505
Total:	48,712	11,031	16,550	13,500	10,207	0	0	0	100,000
Expenditures									
Strategic Area: RC									
Cultural Facilities - New	40,793	1,250	10,250	3,500	7,207	0	0	0	63,000
Facility Expansion	1,000	6,000	3,000	0	0	0	0	0	10,000
Facility Improvements	2,219	4,781	7,000	10,000	3,000	0	0	0	27,000
Total:	44,012	12,031	20,250	13,500	10,207	0	0	0	100,000

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes continued work on the planning and design phase of the Coconut Grove Playhouse project (\$650,000)
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes \$6 million of capital expenditures funded with Building Better Communities General Obligation Bond (BBC GOB) program funding proceeds for the planned renovations and improvements for the History Miami Museum project
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes BBC GOB funding for the planning and design of the Westchester Cultural Arts Center within Tropical Park to provide cultural programming and instruction focusing on Hispanic arts and culture (\$500,000)

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

PROJECT #: 114969



HISTORY MIAMI MUSEUM

DESCRIPTION: Renovate and expand History Miami Museum to include indoor and outdoor exhibition space

LOCATION: 101 W Flagler St
City of Miami

District Located: 5

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,000	6,000	3,000	0	0	0	0	0	10,000
TOTAL REVENUES:	1,000	6,000	3,000	0	0	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	5,300	3,000	0	0	0	0	0	8,300
Planning and Design	1,000	700	0	0	0	0	0	0	1,700
TOTAL EXPENDITURES:	1,000	6,000	3,000	0	0	0	0	0	10,000

COCONUT GROVE PLAYHOUSE

PROJECT #: 921070



DESCRIPTION: Rehabilitation of the Coconut Grove Playhouse

LOCATION: 3500 Main Hwy
City of Miami

District Located: 7

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	2,000	10,000	3,000	0	0	0	15,000
Convention Development Tax Series 2005B	5,000	0	0	0	0	0	0	0	5,000
TOTAL REVENUES:	5,000	0	2,000	10,000	3,000	0	0	0	20,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Art Allowance	75	100	125	0	0	0	0	0	300
Construction	220	250	3,387	10,000	3,000	0	0	0	16,857
Planning and Design	5	650	1,988	0	0	0	0	0	2,643
Project Contingency	0	0	200	0	0	0	0	0	200
TOTAL EXPENDITURES:	300	1,000	5,700	10,000	3,000	0	0	0	20,000

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$500,000

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WESTCHESTER ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 932730

DESCRIPTION: Design and construction of the Westchester Cultural Arts Center within Tropical Park
 LOCATION: 7900 SW 40 St
 Unincorporated Miami-Dade County

District Located: 10
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	200	500	1,250	3,500	2,207	0	0	0	7,657
BBC GOB Series 2005A	72	0	0	0	0	0	0	0	72
BBC GOB Series 2008B	5	0	0	0	0	0	0	0	5
BBC GOB Series 2008B-1	11	0	0	0	0	0	0	0	11
BBC GOB Series 2011A	53	0	0	0	0	0	0	0	53
BBC GOB Series 2013A	2	0	0	0	0	0	0	0	2
BBC GOB Series 2014A	200	0	0	0	0	0	0	0	200
TOTAL REVENUES:	543	500	1,250	3,500	2,207	0	0	0	8,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,250	3,500	2,207	0	0	0	6,957
Planning and Design	543	500	0	0	0	0	0	0	1,043
TOTAL EXPENDITURES:	543	500	1,250	3,500	2,207	0	0	0	8,000

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$750,000

AFRICAN HERITAGE CULTURAL ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 934250

DESCRIPTION: Conduct a facility-wide assessment and implement prioritized improvements
 LOCATION: 6161 NW 22 Ave
 Unincorporated Miami-Dade County

District Located: 3
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	250	750	0	0	0	0	0	0	1,000
TOTAL REVENUES:	250	750	0	0	0	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	668	0	0	0	0	0	0	668
Planning and Design	250	0	0	0	0	0	0	0	250
Project Contingency	0	82	0	0	0	0	0	0	82
TOTAL EXPENDITURES:	250	750	0	0	0	0	0	0	1,000

JOSEPH CALEB CENTER AUDITORIUM - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 9310220

DESCRIPTION: Conduct a facility-wide assessment and implement prioritized improvements
 LOCATION: 5400 NW 22 Ave
 Unincorporated Miami-Dade County

District Located: 3
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	400	1,031	0	0	0	0	0	0	1,431
BBC GOB Series 2008B	22	0	0	0	0	0	0	0	22
BBC GOB Series 2008B-1	547	0	0	0	0	0	0	0	547
TOTAL REVENUES:	969	1,031	0	0	0	0	0	0	2,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	512	543	0	0	0	0	0	0	1,055
Permitting	4	0	0	0	0	0	0	0	4
Planning and Design	453	365	0	0	0	0	0	0	818
Project Contingency	0	124	0	0	0	0	0	0	124
TOTAL EXPENDITURES:	969	1,031	0	0	0	0	0	0	2,000

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UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
SOUTH MIAMI-DADE CULTURAL ARTS CENTER - CAFE BUILD OUT AND OUTFITTING	10950 SW 211 St	50
SOUTH MIAMI-DADE CULTURAL ARTS CENTER - CONSTRUCTION OF A NEW BANDSHELL	10950 SW 211 St	2,000
SOUTH MIAMI-DADE CULTURAL ARTS CENTER - NEW PARKING GARAGE	10950 SW 211 St	12,500
SOUTH MIAMI-DADE CULTURAL ARTS CENTER - FURNITURE, FIXTURES & EQUIPMENT, AND REMAINING CAPITAL FEATURES	10950 SW 211 St	895
	UNFUNDED TOTAL	<hr/> 15,445