

PROPOSED BUDGET & MULTI-YEAR CAPITAL PLAN

2 0 1 5 - 1 6 / / V O L U M E 1



MIAMI-DADE COUNTY, FLORIDA

STRATEGIC AREAS:
Summaries and Five-Year Plan





CARLOS A. GIMENEZ, MAYOR

BOARD OF COUNTY COMMISSIONERS

JEAN MONESTIME, CHAIRMAN

ESTEBAN BOVO, JR., VICE CHAIRMAN

BARBARA J. JORDAN, DISTRICT 1

JEAN MONESTIME, DISTRICT 2

AUDREY M. EDMONSON, DISTRICT 3

SALLY A. HEYMAN, DISTRICT 4

BRUNO A. BARREIRO, DISTRICT 5

REBECA SOSA, DISTRICT 6

XAVIER L. SUAREZ, DISTRICT 7

DANIELLA LEVINE CAVA, DISTRICT 8

DENNIS C. MOSS, DISTRICT 9

SEN. JAVIER D. SOUTO, DISTRICT 10

JUAN C. ZAPATA, DISTRICT 11

JOSÉ "PEPE" DÍAZ, DISTRICT 12

ESTEBAN BOVO, JR., DISTRICT 13

HARVEY RUVIN, CLERK OF COURTS

PEDRO J. GARCIA, PROPERTY APPRAISER

ROBERT A. CUEVAS JR., COUNTY ATTORNEY

JENNIFER MOON, DIRECTOR, MANAGEMENT AND BUDGET

MIAMIDADE.GOV OR CALL 3-1-1

THE GOVERNMENT FINANCE OFFICERS ASSOCIATION OF THE UNITED STATES AND CANADA (GFOA) PRESENTED A DISTINGUISHED BUDGET PRESENTATION AWARD TO MIAMI-DADE COUNTY, FLORIDA FOR ITS ANNUAL BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2014. IN ORDER TO RECEIVE THIS AWARD, A GOVERNMENTAL UNIT MUST PUBLISH A BUDGET DOCUMENT THAT MEETS PROGRAM CRITERIA AS A POLICY DOCUMENT, AS AN OPERATIONS GUIDE, AS A FINANCIAL PLAN, AND AS A COMMUNICATIONS DEVICE.

THIS AWARD IS VALID FOR A PERIOD OF ONE YEAR ONLY. WE BELIEVE OUR CURRENT BUDGET CONTINUES TO CONFORM TO PROGRAM REQUIREMENTS, AND WE ARE SUBMITTING IT TO GFOA TO DETERMINE ITS ELIGIBILITY FOR ANOTHER AWARD.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Miami-Dade County
Florida**

For the Fiscal Year Beginning

October 1, 2014

A handwritten signature in black ink, reading 'Jeffrey R. Enos', is positioned above the title 'Executive Director'.

Executive Director



Leaders at the Core of Better Communities

This
Certificate of Excellence

is presented to

Miami-Dade County, FL

for exceeding the standards established by the ICMA Center for Performance Analytics™
in the identification and public reporting of key outcome measures, surveying of both
residents and employees, and the pervasiveness of performance management in the
organization's culture.

Presented at the 100th ICMA Annual Conference
Charlotte/Mecklenburg County, North Carolina
15 September 2014

A handwritten signature in black ink, appearing to read "Robert J. O'Neill Jr.".

ROBERT J. O'NEILL JR.
ICMA EXECUTIVE DIRECTOR

A handwritten signature in black ink, appearing to read "Simon Farbrother".

SIMON FARBROTHER
ICMA PRESIDENT

A handwritten signature in black ink, appearing to read "Randall H. Reid".

RANDALL H. REID
DIRECTOR OF PERFORMANCE INITIATIVES
ICMA CENTER FOR PERFORMANCE ANALYTICS



OUR MISSION

DELIVERING EXCELLENT PUBLIC SERVICES THAT ADDRESS OUR COMMUNITY'S NEEDS AND ENHANCE OUR QUALITY OF LIFE

OUR GUIDING PRINCIPLES

IN MIAMI-DADE COUNTY GOVERNMENT WE ARE COMMITTED TO BEING:

- CUSTOMER-FOCUSED AND CUSTOMER-DRIVEN
- HONEST, ETHICAL, AND FAIR TO ALL
- ACCOUNTABLE AND RESPONSIVE TO THE PUBLIC
- DIVERSE AND SENSITIVE
- EFFICIENT AND EFFECTIVE
- COMMITTED TO DEVELOPMENT OF LEADERSHIP IN PUBLIC SERVICE
- INNOVATIVE
- VALUING AND RESPECTFUL OF EACH OTHER
- ACTION-ORIENTED

MESSAGE FROM THE MAYOR



July 7, 2015

Dear Fellow Residents:

Miami-Dade County has turned the corner! Better days are ahead because we came together during difficult budgetary times, made the necessary sacrifices, and now have a much better outlook because we have always been guided by our principle of fiscal sustainability.

I am pleased to submit the FY 2015-16 Proposed Budget and Multi-Year Capital Plan, which includes first and foremost enhancements to your services, investments in equipment, facilities and reserves, and resources to address critical issues facing our community: public safety and transportation. Our five-year forecast remains balanced and we have virtually eliminated the use of one-time revenues to support services. In other words, our FY 2015-16 Proposed Budget is the foundation for a sustainable financial future.

You elected me because I promised to transform the way Miami-Dade County government serves its residents, businesses, and visitors. For the past four years, my administration has worked diligently with all parties to keep that promise to ensure that we are utilizing your tax dollars as efficiently and effectively as possible. We have reduced the total number of budgeted positions within County government by 1,439, saving \$982 million in taxpayer dollars. In fact, if the flat tax rate I am proposing for FY 2015-16 is approved by the Board of County Commissioners, the average homeowner will have saved nearly \$1,000 in property taxes over the past four years.

My Proposed Budget is a plan to promote our economic development while continuing to focus on our core mission. The best way to ensure economic development and prosperity in our community is to provide excellent public services to our residents and further enhance Miami-Dade County as a place where people from all over the world want to visit, to make their home, and transact their business.

As my administration developed the budget this year, we were pleased to learn that our property tax roll performance was beyond our estimates. For most of our residents, this means that your investments in your home, business, or other properties have appreciated in value and you are better off than you were just a few months ago. This also means the restoration and enhancement of services that were affected during challenging budgetary times, investment in new technologies to improve service delivery, and strengthening our organization so that we may continue to provide critical services for residents as we move into the future.

My administration has successfully negotiated new labor contracts with five of our ten collective bargaining units which represent more than half of our approximately 26,000 employees. A major component of these new contracts included a health plan redesign for our employees that improved access to healthcare, reduced dependent premiums, and saved the County more than \$30 million this year. If that plan were available for employees in the five bargaining units that do not yet have new contracts with my administration, savings would climb to roughly \$60 million. My administration continues to work with all labor partners so that we can have new labor agreements in place as soon as possible.

This Proposed Budget will put more police officers on the streets and equip those officers with body cameras. In addition to this new technology that has proven to reduce frivolous complaints against our officers and may even lead to improved relations between law enforcement and residents, my administration will also procure over 400 new vehicles for the Miami-Dade Police Department. We will have more correctional officers and meet the federal mandates intended to ensure officer safety while protecting the rights of those in custody. By the end of the year, we will have enhanced marine service for Miami-Dade Fire Rescue. Programming for children and capital funding in our parks will be expanded, and libraries will be open more days and with a larger budget for the purchasing of materials. Funding to increase our tree canopy has been allocated. Our new Animal Services Shelter

will open with a significant increase in the number of pets that can be housed, along with funding for innovative programs to target areas that lack easy access to animal services. Funding cuts have been restored to cultural programs and community-based organizations that will compete for funding under a newly constructed competitive solicitation process. Voting precincts have been realigned to alleviate long wait times and ten additional early voting sites will be opened. Additional funding has been provided for meals and home care services for our seniors.

For the first time in five years, there will be a \$5 million contribution to the County's Emergency Contingency Reserves. When combined with contingency reserves in the general fund, Library district, and Fire Rescue district, our balance totals nearly \$60 million. Reserves equal 4.3 percent of general fund operations. All proprietary funds include reserves as required for bond covenants.

Details regarding these enhancements and the resulting service improvements are included as part of the Executive Summary, as well as described within each departmental narrative in the Proposed Budget documents.

We have been able to accomplish all this while keeping overall tax rates flat. The total rate paid for all four taxing jurisdictions remains 12 percent below the rate in place when I was first elected Mayor in June 2011. Residents have been getting much more out of their tax dollars than they were before I was elected. And we are not done.

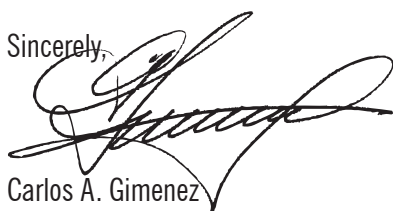
The FY 2015-16 Proposed Budget also includes details of the funding available to extend our rail corridors. The Board of County Commissioners already authorized funds to bring Tri-Rail to downtown Miami which will establish the anchor for a Northeast rail corridor. We are working with the City of Miami Beach and the City of Miami to establish plans for the Baylink, connecting downtown Miami with the beaches. Our financial forecasts for the People's Transportation Plan Surtax will fund not only needed maintenance and repairs to existing infrastructure, but also potential revenue to attract private partners to bring their resources to the table to address transportation issues throughout the County. We have initially funded an account to allow us to take advantage of the many Public Private Partnership opportunities being presented to us. This account will help pay for the expertise needed to ensure these Public Private Partnership agreements include the needed protections to ensure the delivery of new facilities and services far into the future.

Finally, in addition to the aforementioned efforts, my staff analyzed all available resources to support future transit corridor development and operations. Preliminary figures indicate that more than \$2 billion in excess funding could be available over the next 30 years. Those dollars may be used to issue debt or make availability payments. Based on this analysis, my administration is developing options to improve mobility in our community in the near future. In fact, the Proposed Multi-Year Capital Budget includes an additional \$45 million identified for the final phase of the automated traffic management system and \$98 million for traffic control devices and signalization to improve capacity on our roads. Staff will continue to identify available funds to address priority mobility enhancement projects.

I appreciate the Board of County Commissioners' engagement in the budget development process and look forward to working towards our collective goal of economic prosperity throughout Miami-Dade County. The submission of my Proposed Budget is just the beginning. We will continue to work hard over the next two months as we approach the final approval of the FY 2015-16 Budget. I look forward to spending time with you to discuss this budget and what it means for you and your families.

Miami-Dade County has indeed turned the corner. Together, we will continue to improve the quality of life for all of our residents.

Sincerely,

A handwritten signature in black ink, appearing to read 'Carlos A. Gimenez', written over a horizontal line.

Carlos A. Gimenez
Mayor

MIAMI-DADE COUNTY

TABLE OF ORGANIZATION

by STRATEGIC AREA
2015-16

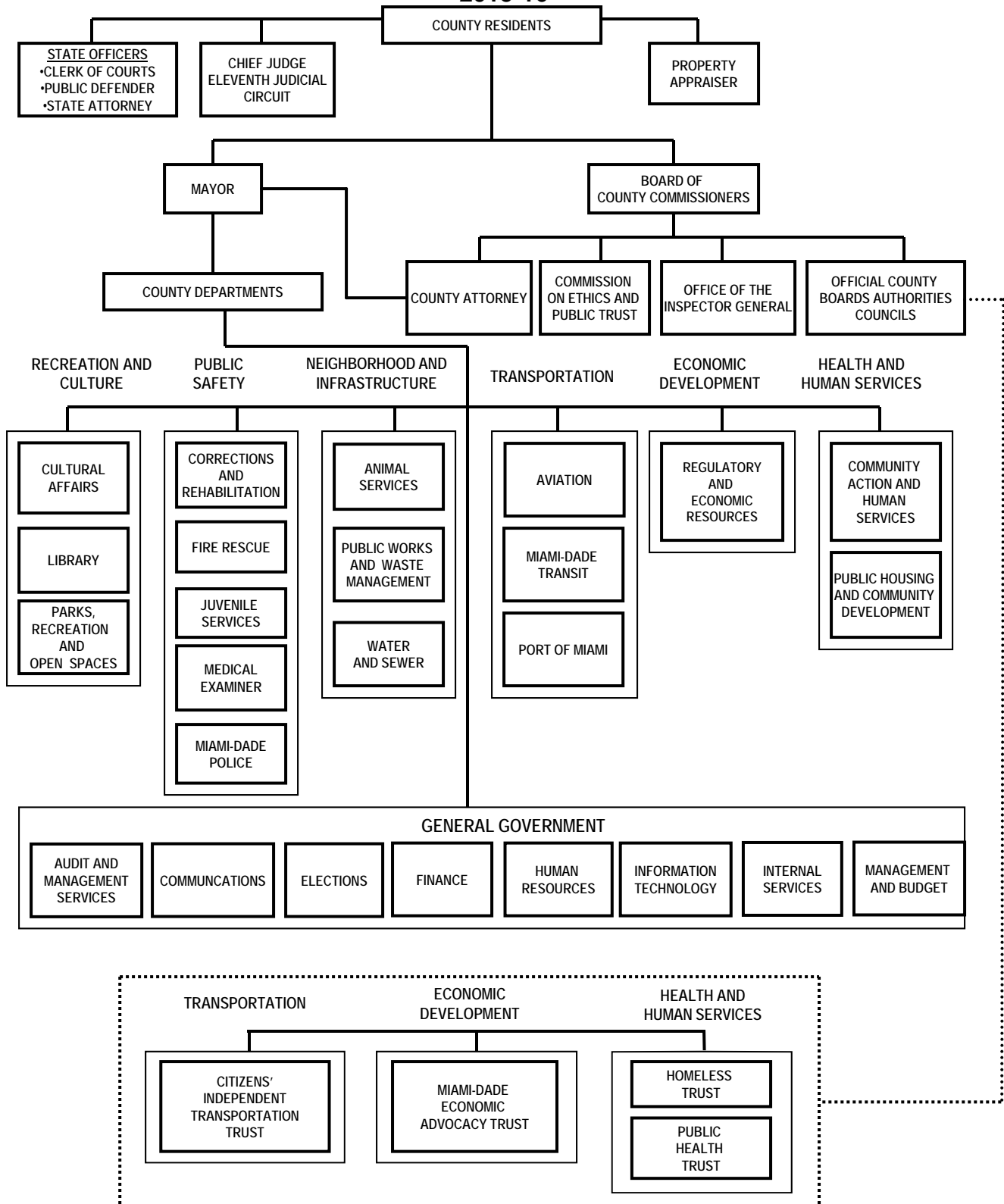


TABLE OF CONTENTS

Budget Message to the Residents	7
Miami-Dade County Table of Organization	9
Table of Contents.....	10
Budget-in-Brief.....	13
EXECUTIVE SUMMARY	24
Where Are We? Who Are We?	29
Our Structure.....	31
Government Structure.....	31
Organizational Structure	32
Financial Structure	33
What Do We Do? How Are We Doing	39
Plan.....	40
Measure	41
Monitor	42
The Budget Process and Property Taxes	43
What is the Budget?.....	43
Property Taxes.....	43
Budget and Financial Policies	50
The Budget Development Process	54
The FY 15-16 Proposed Budget	56
Five-Year Financial Outlook.....	69
Property Tax Supported Budgets.....	69
Assumptions	70
Revenue Forecast.....	72
Expenditure Forecast.....	80
Revenue/Expenditure Reconciliation	90
Financial Outlook Summary Charts	91
Major Proprietary Departments	94
APPENDICES.....	107
Operating Budget Expenditure by Revenue Source with Total Positions.....	109
Expenditure by Category of Spending	116
Capital Revenue Summary by Source	132
Capital Expenditure Summary by Strategic Area	135
Countywide General Fund Revenue	137
Unincorporated Municipal Service Area General Fund Revenue	139
Non-Departmental Expenditures	141
Capital Budget	145
Capital Outlay Reserve	161
Capital Unfunded Project Summary by Strategic Area and Department.....	163
Gas Tax Revenue	164

TABLE OF CONTENTS (cont'd)

Transient Lodging and Food and Beverage Taxes	165
Quality Neighborhood Improvement Program (QNIP).....	166
Revenue Capacity.....	168
Debt Capacity	169
Ratios of Outstanding Debt by Type	170
Miami-Dade County Outstanding Debt.....	171
Outstanding Long-Term Liabilities	184
Financial Note 8 Long-Term Debt	185
Strategic Plan Objectives	186
 ACRONYMS, GLOSSARY, AND INDEX	 191

This page intentionally left blank.



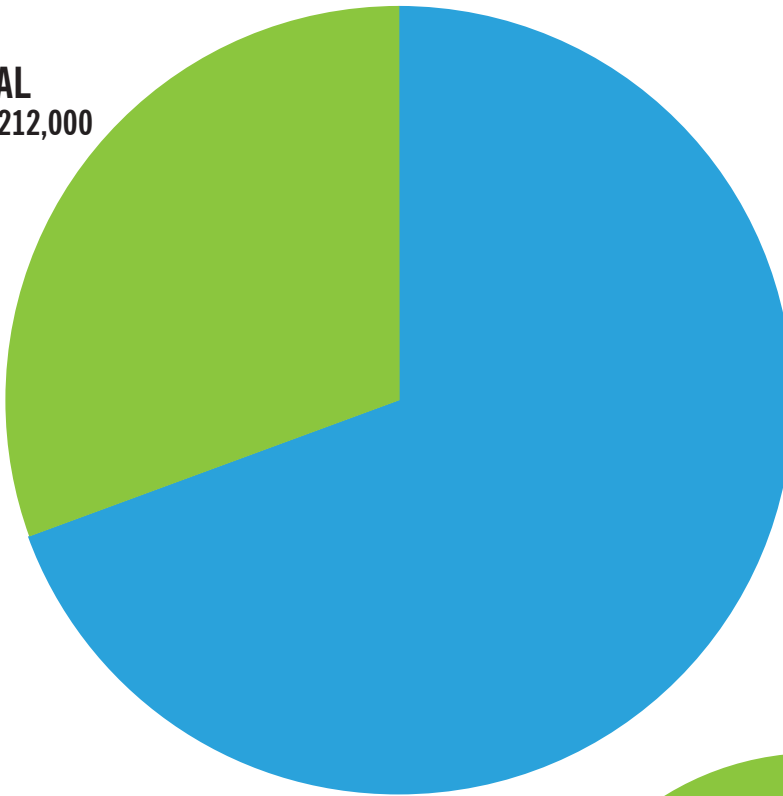
BUDGET-IN-BRIEF

This page intentionally left blank.



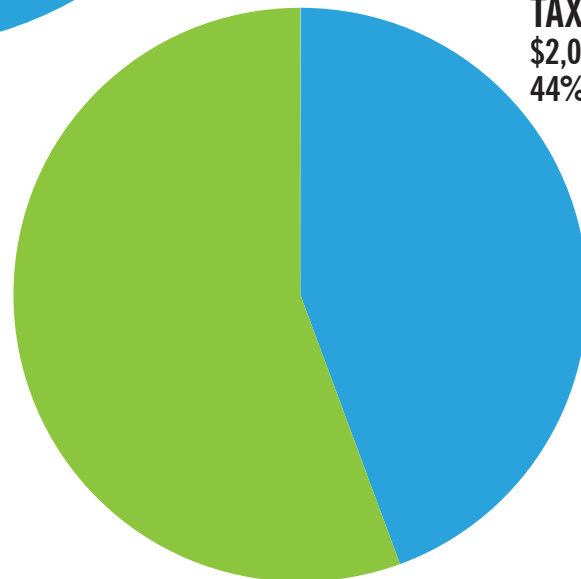
TOTAL BUDGET:
\$6,761,829,000

CAPITAL
\$2,070,212,000
31%



OPERATING
\$4,691,617,000
69%

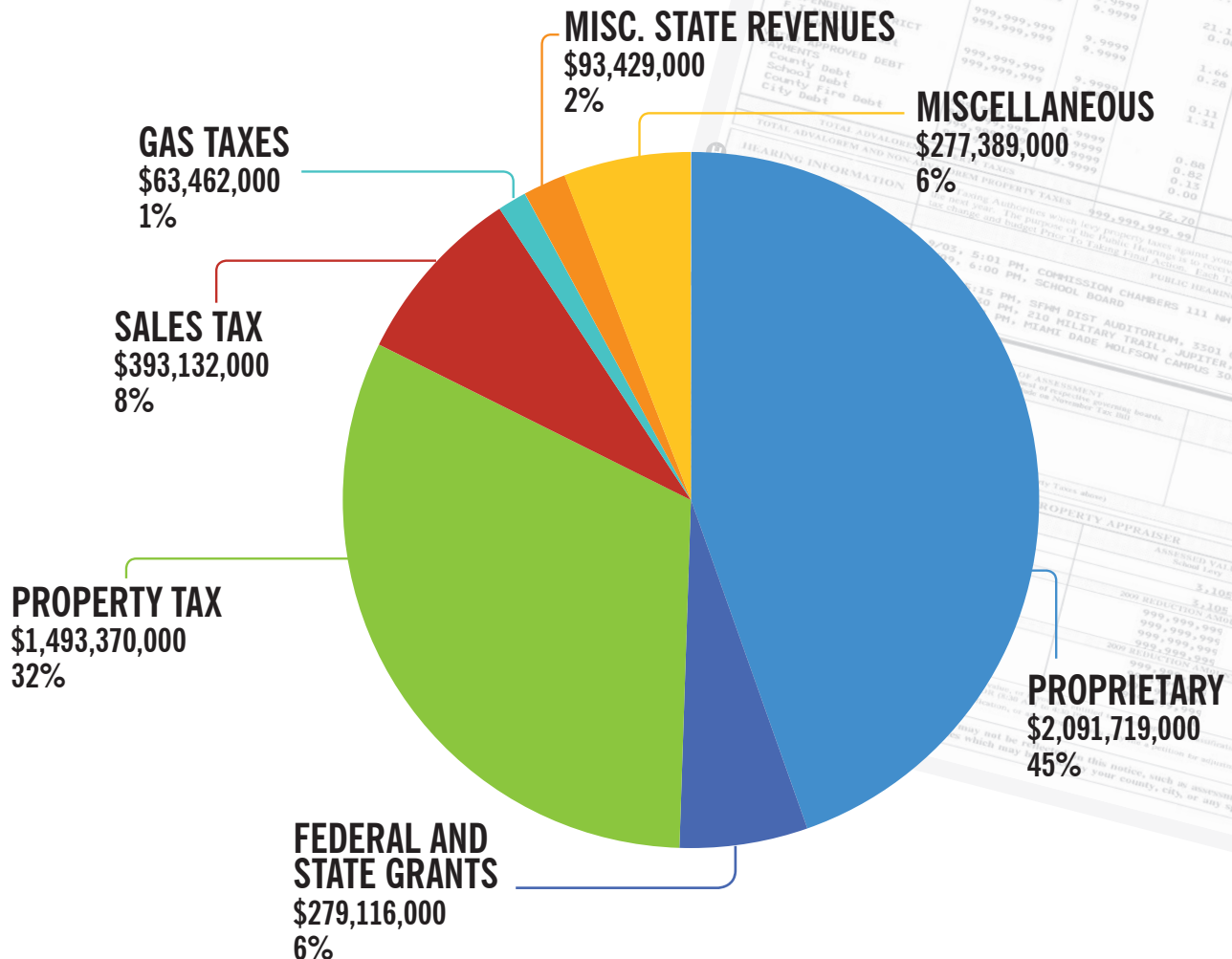
PROPRIETARY
\$2,610,617,000
56%



TAX SUPPORTED
\$2,081,000,000
44%



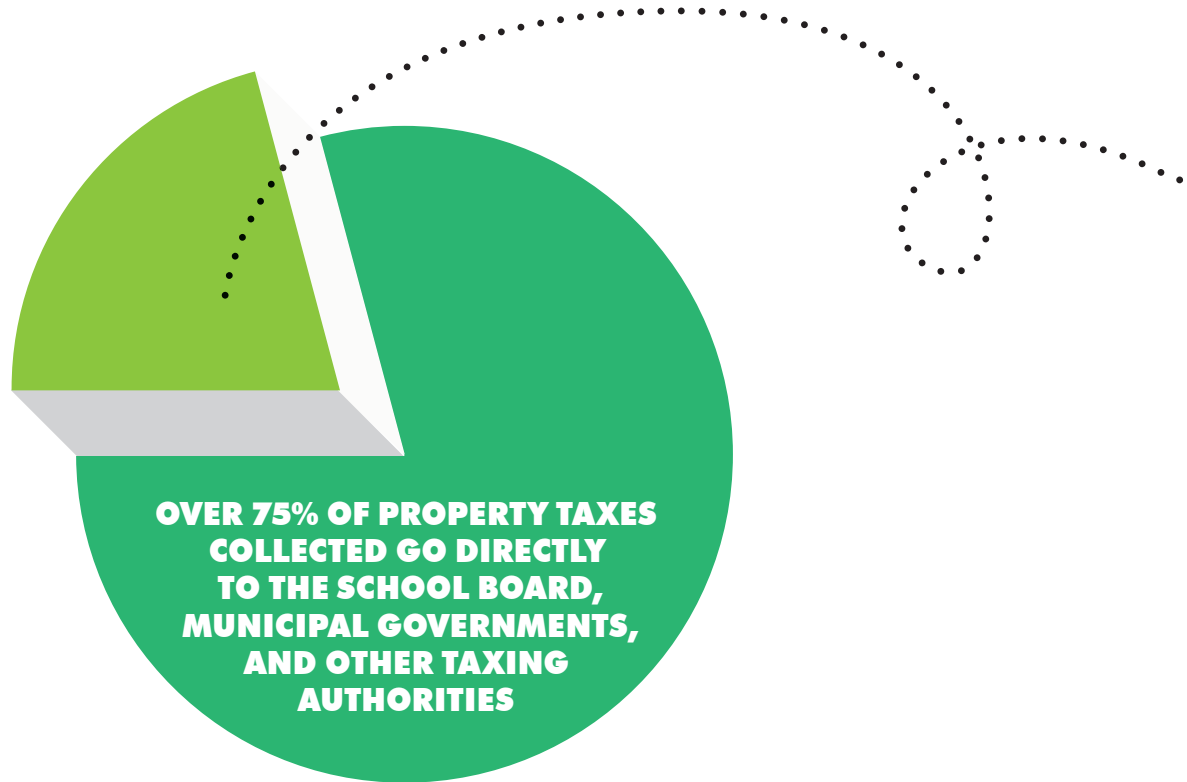
OPERATING BUDGET BY SOURCE: \$4,691,617,000



MILLAGE RATES AND REVENUES COMPARISON

TAXING JURISDICTION	FY 2014-15	FY 2015-16	PERCENT CHANGE
	MILLAGE	MILLAGE	
COUNTYWIDE	4.6669	4.6669	0.00%
FIRE	2.4207	2.4207	0.00%
LIBRARY	0.2840	0.2840	0.00%
UMSA	1.9283	1.9283	0.00%
TOTAL OPERATING MILLAGES	9.2999	9.2999	0.00%
REVENUES	\$1,371,584,000	\$1,493,370,000	8.88%

FUNDING COUNTY SERVICES



LESS THAN 25% OF TOTAL PROPERTY TAXES COLLECTED IN MIAMI-DADE FUND COUNTY PROVIDED SERVICES

Not all Miami-Dade County services are paid for with your property-tax dollars.
Here's a sampling of a few services and how they are funded:

FUNDED BY PROPERTY TAXES:



- ✓ Large regional parks
- ✓ Some smaller local parks*
- ✓ Specialized police and fire services
- ✓ Local police in some areas*
- ✓ Fire-rescue in most areas**
- ✓ Libraries in most areas**
- ✓ Jails for the entire county
- ✓ Animal shelter for the entire county
- ✓ Upkeep of major roads and all traffic signals
- ✓ Metromover, Metrorail and 95 bus routes***
- ✓ Grants to community groups that provide social services and cultural programs
- ✓ Jackson Hospitals ***
- ✓ Some construction projects, especially those approved by voters

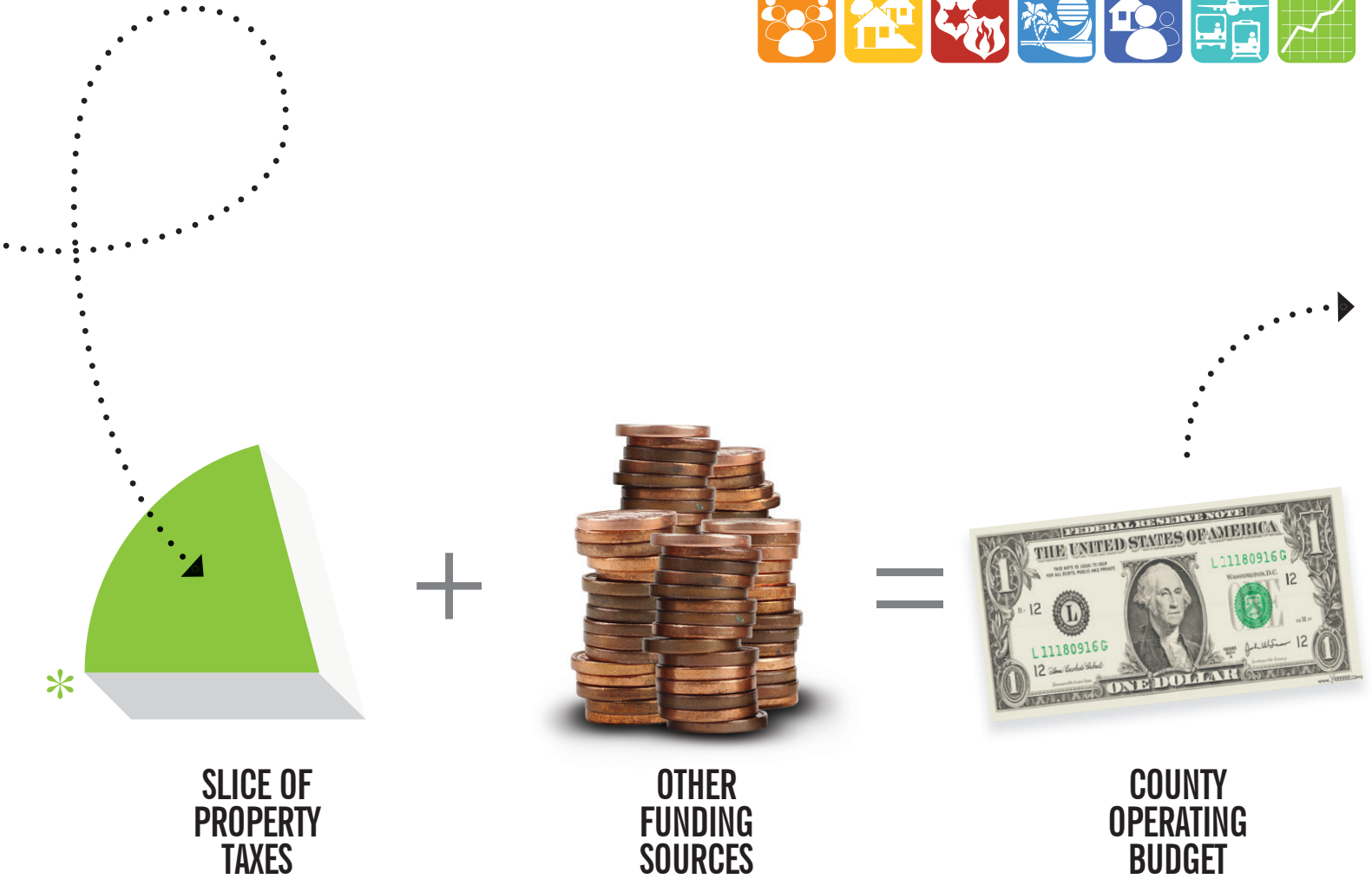
Note: Some property-tax funded services also receive support from other sources such as state and federal grants.

NOT FUNDED BY PROPERTY TAXES:



- ✗ Airports and seaports entirely use their own business revenues
- ✗ Head Start child care is funded by the U.S. Department of Health and Human Services
- ✗ Public housing is funded by the U.S. Department of Housing and Urban Development
- ✗ Pick up and disposal of waste and recycling funded by customer fees
- ✗ Water and sewer services funded by customer fees
- ✗ Some construction projects, such as County cultural facilities, are partially funded by tourist taxes

* Only in unincorporated areas ** A few municipalities have their own fire and library systems – those residents pay less in County taxes to compensate
*** Property taxes contribute to Transit (Metrobus, Metrorail and Metromover) and Jackson Hospitals, which also earn their own revenues



COUNTY OPERATING REVENUES EXCLUDING INTER-AGENCY TRANSFERS

	ACTUALS				BUDGET			
FUNDING SOURCE	FY 2012-13	%	FY 2013-14	%	FY 2014-15	%	FY 2015-16	%
PROPRIETARY	\$ 2,926,194,000	51	\$ 3,026,103,000	45	\$ 2,095,655,000	46	\$ 2,091,719,000	45
FEDERAL & STATE GRANTS	\$ 379,796,000	9	\$ 331,526,000	10	\$ 335,071,000	7	\$ 279,116,000	6
* PROPERTY TAX	\$ 1,214,951,000	26	\$ 1,269,172,000	28	\$ 1,371,584,000	30	\$ 1,493,370,000	32
SALES TAX	\$ 345,997,000	5	\$ 360,496,000	6	\$ 363,330,000	8	\$ 393,132,000	8
GAS TAXES	\$ 65,775,000	1	\$ 66,786,000	1	\$ 61,020,000	1	\$ 63,462,000	1
MISC. STATE REVENUES	\$ 89,266,000	2	\$ 91,627,000	2	\$ 88,562,000	2	\$ 93,429,000	2
MISCELLANEOUS	\$ 338,831,000	6	\$ 295,560,000	8	\$ 259,993,000	6	\$ 277,389,000	6
TOTAL OPERATING BUDGET	\$ 5,360,810,000		\$ 5,441,270,000		\$ 4,575,215,000		\$ 4,691,617,000	
TOTAL EMPLOYEES	25,059		24,646		25,427		26,173	

* Represents the County's share of property tax. A small percentage goes toward Capital.
For more details about Capital see www.miamidade.gov/budget

YOUR DOLLAR AT WORK



PUBLIC SAFETY 30¢

- Funding for the County Court System
- Emergency response times approximately 8 minutes for Fire-Rescue and 7 minutes for Police
- Medical Examiner investigates 13,000 cases annually
- 120,000 emergency shelter spaces available
- Specialized response capabilities for every type of Fire Rescue emergency, including Air Rescue, Technical Rescue, Urban Search and Rescue, Anti-Venom, and Hazardous Materials
- Specialized units for every type of Police emergency, including Aviation and Marine Patrol, Motor Unit, Canine Unit, Bomb Disposal Unit, Special Response Team, and targeted crime units, such as, Narcotics, Robbery, Gangs, Economic, and Organized Crimes
- Care and custody of over 4,600 inmates daily
- Referral of more than 3,300 juveniles to diversion and prevention programs



NEIGHBORHOOD AND INFRASTRUCTURE 22¢

- 9,000 animals adopted from the animal shelter each year
- Maintenance of causeways, bridges, roads, traffic signals, canals and storm drains
- Curbside pickup of garbage, recycling, and bulky waste
- Perform inspection and permitting functions, as well as certification of new construction industry products
- Enforce Miami-Dade County's Building Code
- Monitor air quality and surface and ground water contamination levels
- Preserve environmentally endangered lands as well as enforcement action concerning uplands and wetlands violations
- Proactively maintain right-of-ways, sidewalks, and street signs





RECREATION AND CULTURE 5¢

- 260 parks, including golf courses, marinas, beaches, and sports fields
- World class attractions like ZooMiami and Deering Estate visited by more than 1,000,000 visitors a year
- Renowned cultural facilities such as Perez Art Museum Miami, HistoryMiami, Vizcaya Museum and Gardens, Fairchild Tropical Botanical Gardens, Patricia and Phillip Frost Museum of Science, Adrienne Arsht Center for the Performing Arts, and Miami Children's Museum
- Grants to 580 community culture groups that offer dance, theater, music, art and festivals generating an annual economic impact of almost \$1.1 billion
- 49 Library branch locations and two bookmobiles, serving more than 6,000,000 visitors each year, access to a collection of more than 1,600,000 books and materials, 1,735 public computers, Wi-Fi at every location, and a wide range of digital resources, including downloadable e-books, audio books, music and video



TRANSPORTATION 22¢

- 28.9 million miles of Metrobus and 4.4 miles of Metromover and 25 miles of Metrorail
- Miami International Airport services 101 airlines that see 41.5 million passengers and 2.2 million tons of cargo annually
- Port of Miami, the busiest cruise port in the world, serves 4.8 million passengers and 8 million tons of cargo



HEALTH AND HUMAN SERVICES 9¢

- More than 828,000 meals served to the elderly
- 138 at-risk youth are served by Foster Grandparents
- Provide assistance with filing benefit claims to 900 Veterans
- More than 1,700 victims of domestic violence are provided with shelter and advocacy services
- Head Start and Early Headstart child care for more than 7,500 children under 6 years old
- Provide funding to the Public Health Trust
- Funds over 200 community-based organization dedicated to provide services throughout the community
- More than 8,400 public housing units and issuance of rent vouchers to more than 15,000 low-income families



GENERAL GOVERNMENT 8¢

- Reliable and convenient elections for more than 1,000,000 voters
- Answer to more than 1,900,000 calls a year and provide access to information and services through the 311 Answer Center
- Broadcast on Miami-Dade TV and Miami-Dade TV On Demand, original informational and public service programming
- Provide customer and employee portal self-services and on-line internal communication tools
- Manage the County's strategic planning process and organizational and process analysis
- Manage a \$3.6 billion financial portfolio
- Promote fairness and equal opportunity in employment, housing, public accommodations, credit and financing practices, family leave and domestic violence leave
- Promote a transparent government investigating and preventing fraud, waste, mismanagement, and abuse of power in county projects, programs or contracts
- Supporting 26,173 employees, providing recruitment, labor management, benefits, training and employment development



ECONOMIC DEVELOPMENT 3¢

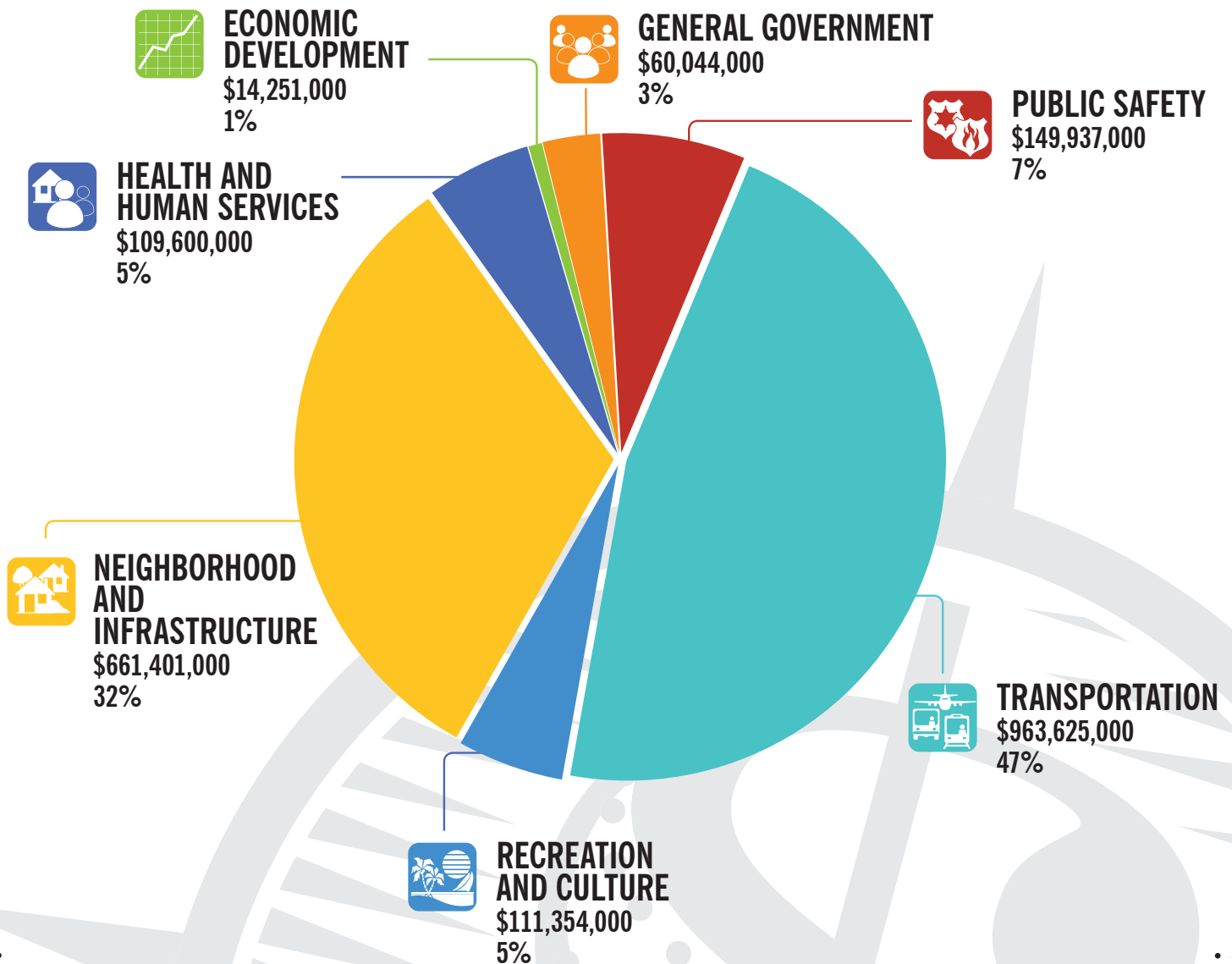
- Promoting Miami-Dade County as a global gateway and enhancing access to the economic development opportunities
- Helping small and local businesses thrive with mentorship programs and other opportunities
- Provide assistance to over 300 homeowners for down payment and closing costs
- Ensuring employment opportunities for adults and youth through the Employ Miami-Dade and Summer Youth Employment initiatives



POLICY/ADMINISTRATION 1¢

- Office of the Mayor, Board of County Commissioners, and the County Attorney's Office

FY 2015-16 Proposed Budget and Multi-Year Capital Plan totals \$22.215 billion and includes 689 capital projects across all strategic areas. The Proposed Budget and Multi-Year Capital Plan is budgeted at \$2.070 billion. Below is the breakdown of the Capital budget by strategic area.



TOTAL CAPITAL BUDGET:
\$2,070,212,000

CAPITAL PROJECTS



PUBLIC SAFETY

- Continue on-going major capital maintenance projects at all correctional facilities to include communications infrastructure expansion, inmate housing improvements, mental health renovations, and major rehabilitation of the Pre-Trial Detention Center
- Continue the planning and design of a court facility at the Joseph Caleb Center and continue construction of the parking garage
- Purchase 1,000 body cameras for Police Officers
- Continue on-going major capital maintenance projects at police facilities to include roof replacements and training facility improvements
- Complete construction of the Miami-Dade County Courthouse Façade Restoration project



TRANSPORTATION

- Continue drainage and roadways improvements
- Continue cruise terminal improvements
- Continue traffic signalization synchronization, installing communications infrastructure
- Continue busway ADA improvements
- Continue bus tracker and automatic vehicle locating system upgrades and fleet replacement plan
- Complete dredging the southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships
- Begin Terminal Optimization Program (TOP) at the Miami International Airport
- Fund Miami Central Station/Downtown Tri-Rail Link



RECREATION AND CULTURE

- Complete the Miami Science Museum, scheduled to open in 2016
- Complete construction of Zoo Miami's new Florida Exhibit
- Continue planning and design work for the Coconut Grove Playhouse
- Begin construction of the new Haitian Community Center
- Various park improvements in the Unincorporated Municipal Service Area
- Complete construction of the West Perrine Park Family Aquatic Center and the SW 157th Avenue Linear Park
- Continue with the various repairs and renovations of libraries
- Continue with the planning and design of the Cultural Plaza



NEIGHBORHOOD AND INFRASTRUCTURE

- Continue the construction of new Animal Services Shelter facility
- Continue with neighborhood and drainage improvements
- Enhance Tree Canopy
- Continue acquiring parcels for the Environmentally Endangered Lands (EEL) and Purchase of Developmental Rights (PDR) Programs
- Continue the overhaul of all the water and wastewater plants, installation of redundant water supply mains, and storage tanks, to address regulatory violations resulting from failing wastewater infrastructure per the Water and Sewer Department negotiated consent agreement with the Federal Environmental Protection Agency (EPA)



HEALTH AND HUMAN SERVICES

- Continue the planning and design for the renovations at both the Culmer/Overtown and Wynood/Allapattah Neighborhood Service Centers
- Continue the planning and design of a new Domestic Violence Shelter
- Continue construction of various affordable housing projects throughout the County
- Begin the planning, design, and construction of the Liberty Square/Lincoln Gardens public housing redevelopment project
- Continue the repair and renovations of the Kendall Cottages



ECONOMIC DEVELOPMENT

- Continue funding various projects with the Building Better Communities Economic Development Fund to spur economic development, attract new businesses to the community, and new permanent jobs
- Continue the feasibility study of public private partnerships with Miami-Dade County



GENERAL GOVERNMENT

- Continue making critical technological investments in the County's to include Enterprise Resource Planning (ERP), Electronic Content Management System (ECM), and A/P Workflow processes
- Continue with the Americans with Disabilities Act barrier removal projects throughout the County
- Purchase new software system to upgrade the automated legislative process
- Purchase a new software system capable of providing the County with a comprehensive labor compliance, workforce tracking, and payroll monitoring solution
- Purchase an additional Reliavote Absentee Ballot Inserter to increase the capacity of mailing out absentee ballots
- Upgrade the County's automated fueling system to a Windows database and network communications

For complete detail of proposed capital budget, please go to www.miamidade.gov/budget

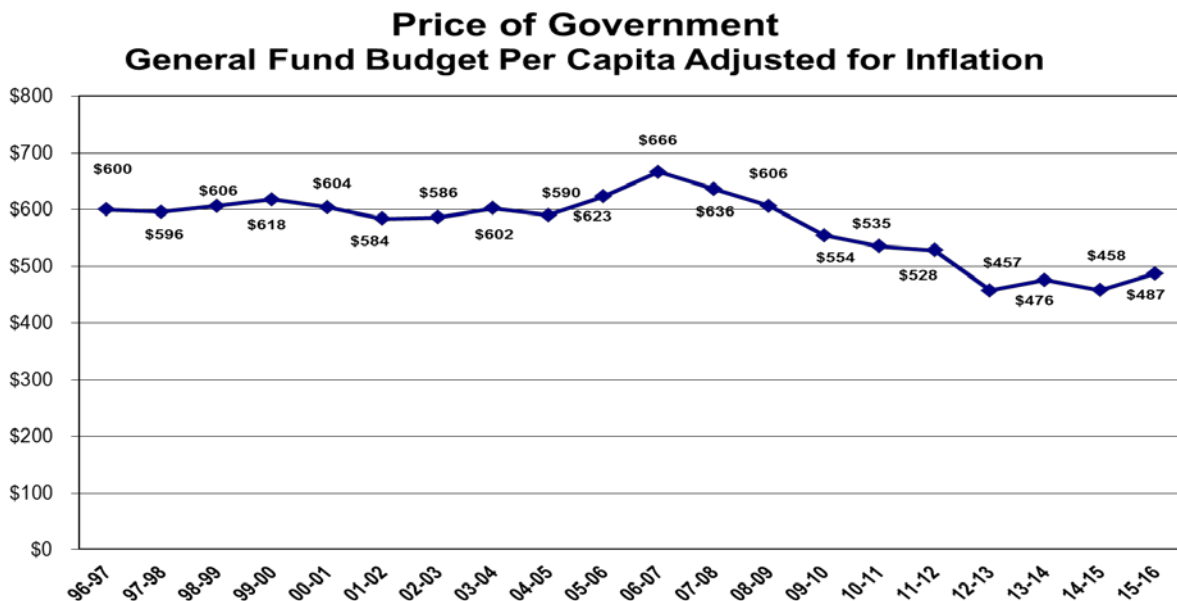
EXECUTIVE SUMMARY

This is the FY 2015-16 Proposed Budget and Multi-Year Capital Plan. This budget is a sustainable operating plan that virtually ends our reliance on one-time revenues. This Proposed Budget assumes millage rates will remain the same. Revenue projections have exceeded what was estimated last year in our five-year financial forecast and we are able to fund targeted service enhancements in the areas of public safety, recreation and culture, social services, and neighborhood services. We have the flexibility to invest in our reserves and our infrastructure, as well as shore up our support services.

These volumes provide context for the relationship between the annual budget, Strategic Plan, and departmental Business Plans. The FY 2015-16 Proposed Budget sets forth specific objectives for the upcoming fiscal year and anticipated one year results, as well as a five-year financial forecast. As it did last year, the five-year financial forecast is balanced, including reserve contributions.

The priorities that serve as the foundation for the FY 2015-16 Proposed Budget have not changed. Essential services such as public safety, services for the elderly and children, support of economic development, and public safety continue to be prioritized, as these functions are essential for a thriving community. Our ability to provide vital services, such as water, sewer, and waste collection, is maintained. A focus on sustainable initiatives is woven through all of our services and activities. We ensure resources are available to address critical capital needs, particularly for our water and sewer system. As well, we are making adjustments to the funding for internal support functions to address deferred facility and asset needs, and provide staff to support internal functions to ensure efficient and effective delivery of services. More information may also be found within each department's narrative in Volumes 2 and 3 of the Proposed Budget.

The following chart illustrates the per capita cost of government for the last 20 years. In FY 2015-16, the per capita cost is \$179 less than at its highest in FY 2006-07.



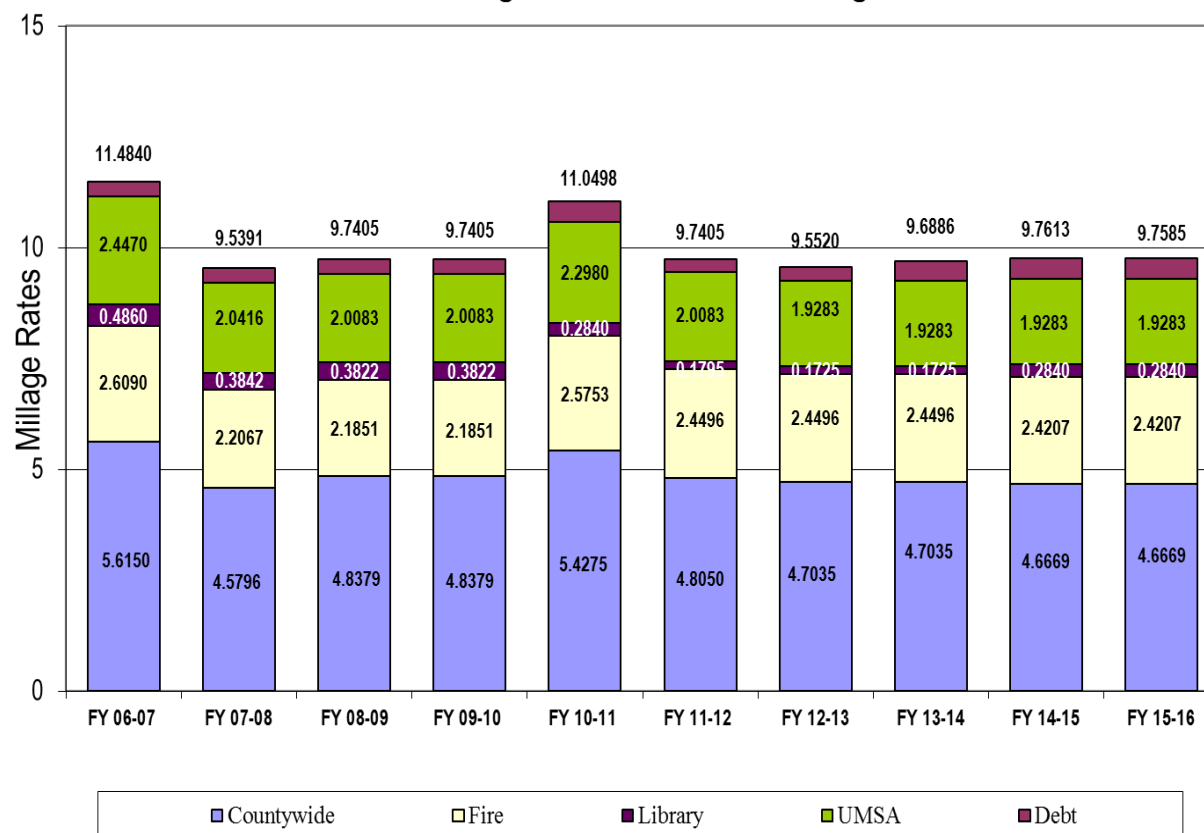
FY 2015-16 Proposed Budget and Multi-Year Capital Plan

The FY 2015-16 Proposed Budget is balanced at \$6.762 billion, \$4.692 billion of which comprises the operating budget and \$2.070 billion of which comprises funding for capital projects. The operating budget is 2.6 percent higher than the FY 2014-15 Adopted Budget of \$4.575 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Services Area (UMSA) General Fund, Library System, and Fire Rescue District budgets, total \$1.493 billion, or 32 percent of the total operating budget. Unfunded operating requests from the departments total \$148.355 million and \$15.656 billion of unfunded capital projects.

The FY 2015-16 Proposed Multi-Year Capital Plan is \$2.070 billion, a 23.5 percent higher from the FY 2014-15 Adopted Capital Budget of \$1.676 billion. The increase is due to capital projects coming online and/or the purchase of major equipment to include the Air Rescue Helicopters, the first phase of Aviation's new Terminal Optimization Program (TOP), intersection improvements, road resurfacing, enhanced bus service, rail vehicle replacement, ocean outfall and consent decree projects for the Water and Sewer Department and various facility renovations such as the Culmer/Overtown Neighborhood Service Center and the Kendall Cottages. The FY 2015-16 Proposed Multi-Year Capital Plan totals \$22.215 billion. The Proposed Multi-Year Capital Plan includes funding for the County general obligation bond programs at a millage rate of 0.422 and funding for the Public Health Trust general obligation bond program at a millage rate of 0.0280. The adopted millage rate for the Fire District is reduced to 0.0086 mills.

The chart on the below illustrates the combined millage rates for the last 10 years.

**Countywide, Fire Rescue District, Library, and UMSA Operating
Millages and Voted Debt Millages**



FY 2015-16 Proposed Budget and Multi-Year Capital Plan

The Proposed Budget is balanced utilizing the same operating millage rates as last year, totaling 9.7585, including millage requirements for debt service obligations. This is 0.0028 mills lower than the FY 2014-15 adopted total millage rate of 9.7613, due to adjustments in the Fire Rescue voter-approved debt millage rate.

The FY 2015-16 Proposed Budget adds 26,173 positions, with a net change of 746 more positions than the FY 2014-15 Adopted Budget. Positions eliminated since the FY 2010-11 Adopted Budget totals, with a net change of 1,439 fewer positions. The table on this page and the next summarizes budget and positions changes by department.

FY 2015-16 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
Department	Total Funding			Total Positions			Position Changes		
	FY 2013-14	FY 2014-15	FY 2015-16	FY 2013-14	FY 2014-15	FY 2015-16	Enhancements	Reductions	Transfers
Policy Formulation									
Office of the Mayor	\$ 5,506	\$ 4,809	\$ 4,759	41	41	41	-	-	-
Board of County Commissioners	\$ 16,729	\$ 19,234	\$ 19,466	163	168	169	1	-	-
County Attorney's Office	\$ 22,381	\$ 22,458	\$ 22,887	119	121	121	-	-	-
	\$ 44,616	\$46,501	\$47,112	323	330	331	1	0	0
Public Safety									
Corrections and Rehabilitation	\$ 302,399	\$ 303,881	\$ 325,083	2,846	2,869	3,067	227	(17)	(12)
Fire Rescue	\$ 366,256	\$ 371,223	\$ 400,160	2,120	2,365	2,415	50	-	-
Judicial Administration	\$ 28,698	\$ 33,217	\$ 32,915	279	279	282	3	-	-
Juvenile Services	\$ 10,003	\$ 11,454	\$ 11,747	99	99	99	-	-	-
Law Library	\$ 603	\$ 885	\$ 840	3	6	3	-	(3)	-
Legal Aid	\$ 3,346	\$ 3,316	\$ 3,405	37	37	37	-	-	-
Medical Examiner	\$ 9,941	\$ 11,587	\$ 11,757	83	83	83	-	-	-
Miami-Dade Economic Advocacy Trust	\$ 1,310	\$ 1,405	\$ 1,080	12	12	9	-	(3)	-
Office of the Clerk	\$ 15,372	\$ 17,580	\$ 18,904	173	174	178	4	-	-
Police	\$ 538,077	\$ 558,007	\$ 585,202	4,064	4,012	4,017	5	-	-
Capital Outlay Reserve	\$ 11,967	\$ 26,214	\$ 20,299	-	-	-	-	-	-
Non-Departmental	\$ 6,777	\$ 6,742	\$ 6,992	-	-	-	-	-	-
	\$1,294,749	\$1,345,511	\$1,418,384	9,716	9,936	10,190	289	(23)	(12)
Transportation									
Aviation	\$ 387,135	\$ 457,971	\$ 474,068	1,184	1,256	1,284	28	-	-
Office of the Citizens' Independent Transportation Trust	\$ 1,813	\$ 2,350	\$ 2,350	9	9	9	-	-	-
Port of Miami	\$ 78,497	\$ 78,613	\$ 80,596	362	349	331	3	(8)	(13)
Transit	\$ 429,613	\$ 536,987	\$ 532,873	3,235	3,247	3,339	136	(2)	(42)
Public Works and Waste Management	\$ 48,702	\$ 57,020	\$ 56,448	363	364	367	1	-	2
Capital Outlay Reserve	\$ 951	\$ 961	\$ 713	-	-	-	-	-	-
Non-Departmental	\$ -	\$ -	\$ -	-	-	-	-	-	-
	\$ 946,711	\$1,133,902	\$1,147,048	5,153	5,225	5,330	168	(10)	(53)
Recreation and Culture									
Cultural Affairs	\$ 25,723	\$ 31,803	\$ 32,216	55	55	59	4	-	-
HistoryMiami	\$ 3,642	\$ 3,854	\$ 3,854	-	-	-	-	-	-
Library	\$ 44,423	\$ 52,322	\$ 59,310	412	412	440	28	-	-
Perez Art Museum Miami	\$ 2,664	\$ 4,000	\$ 3,664	-	-	-	-	-	-
Patricia and Phillip Frost Museum of Science	\$ 2,500	\$ 2,500	\$ 2,500	-	-	-	-	-	-
Parks, Recreation and Open Spaces	\$ 106,697	\$ 109,404	\$ 119,515	644	706	757	34	-	17
Adrienne Arsht Center for the Performing Arts Trust	\$ 8,541	\$ 9,150	\$ 10,146	-	-	-	-	-	-
Vizcaya Museum and Gardens	\$ 6,092	\$ 7,541	\$ 2,500	64	70	-	-	(70)	-
Tourist Development Taxes	\$ 30,355	\$ 29,728	\$ 32,567	-	-	-	-	-	-
Capital Outlay Reserve	\$ 2,685	\$ 1,874	\$ 5,171	-	-	-	-	-	-
Non-Departmental	\$ 826	\$ 150	\$ 350	-	-	-	-	-	-
	\$ 234,148	\$252,326	\$271,793	1,175	1,243	1,256	66	(70)	17

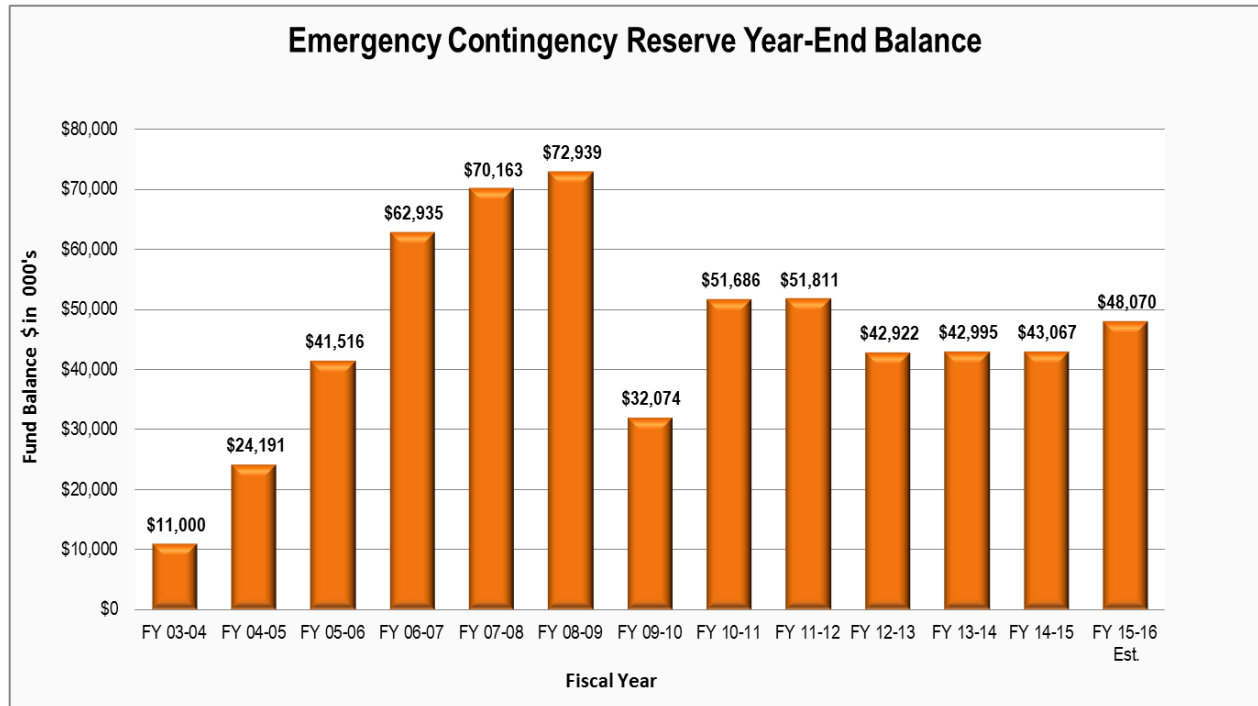
FY 2015-16 Proposed Budget and Multi-Year Capital Plan

FY 2015-16 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN									
TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
Department	Total Funding			Total Positions			Position Changes		
	FY 2013-14	FY 2014-15	FY 2015-16	FY 2013-14	FY 2014-15	FY 2015-16	Enhancements	Reductions	Transfers
Neighborhood and Infrastructure									
Parks, Recreation and Open Spaces	\$ 20,862	\$ 22,384	\$ 25,299	195	195	210	15	-	-
Animal Services	\$ 14,087	\$ 16,564	\$ 17,418	173	146	146	-	-	-
Public Works and Waste Management	\$ 326,974	\$ 367,060	\$ 367,104	1,165	1,264	1,298	35	(1)	-
Water and Sewer	\$ 415,205	\$ 465,165	\$ 493,053	2,351	2,491	2,626	135	-	-
Regulatory and Economic Resources	\$ 100,571	\$ 113,813	\$ 117,747	829	831	842	11	-	-
Capital Outlay Reserve	\$ 1,735	\$ 3,340	\$ 2,190	-	-	-	-	-	-
Non-Departmental	\$ 5,437	\$ 5,537	\$ 5,537	-	-	-	-	-	-
	\$ 884,871	\$993,863	\$1,028,348	4,713	4,927	5,122	196	(1)	0
Health and Human Services									
Community Action and Human Services	\$ 113,479	\$ 118,022	\$ 117,863	485	489	505	16	-	-
Homeless Trust	\$ 42,299	\$ 47,467	\$ 57,353	17	17	18	1	-	-
Jackson Health Systems	\$ 137,402	\$ 147,220	\$ 161,006	-	-	-	-	-	-
Public Housing and Community Development	\$ 68,363	\$ 67,461	\$ 72,443	327	360	368	-	-	8
Capital Outlay Reserve	\$ 14,297	\$ 16,078	\$ 14,900	-	-	-	-	-	-
Non-Departmental	\$ 31,391	\$ 29,442	\$ 29,556	-	-	-	-	-	-
	\$ 407,231	\$425,690	\$453,121	829	866	891	17	0	8
Economic Development									
Public Housing and Community Development	\$ 58,719	\$ 77,843	\$ 60,533	54	67	55	-	(3)	(9)
Miami-Dade Economic Advocacy Trust	\$ 2,827	\$ 6,034	\$ 7,041	10	10	9	-	(1)	-
Regulatory and Economic Resources	\$ 10,739	\$ 11,967	\$ 10,930	111	107	88	-	(2)	(17)
Capital Outlay Reserve	\$ 312	\$ -	\$ -	-	-	-	-	-	-
Non-Departmental	\$ 46,514	\$ 30,016	\$ 42,848	-	-	-	-	-	-
	\$ 119,111	\$125,860	\$121,352	175	184	152	0	(6)	(26)
General Government									
Audit and Management Services	\$ 4,178	\$ 4,483	\$ 4,478	37	37	37	-	-	-
Commission on Ethics and Public Trust	\$ 1,866	\$ 1,945	\$ 2,140	14	14	14	-	-	-
Communications	\$ 15,912	\$ 19,297	\$ 19,709	178	179	169	1	-	(11)
Elections	\$ 24,361	\$ 23,241	\$ 35,310	94	94	94	-	-	-
Finance	\$ 30,713	\$ 35,580	\$ 40,039	331	319	351	32	-	-
Human Resources	\$ 9,710	\$ 9,974	\$ 10,904	112	102	107	5	-	-
Information Technology	\$ 150,874	\$ 138,580	\$ 153,166	593	656	737	10	(8)	79
Inspector General	\$ 4,382	\$ 5,548	\$ 6,033	38	38	38	-	-	-
Internal Services	\$ 239,519	\$ 273,037	\$ 283,095	717	852	884	34	-	(2)
Management and Budget	\$ 7,640	\$ 33,433	\$ 34,393	80	64	67	3	-	-
Property Appraiser	\$ 31,921	\$ 34,029	\$ 39,895	368	361	403	-	42	-
Capital Outlay Reserve	\$ 17,240	\$ 13,627	\$ 14,307	-	-	-	-	-	-
Non-Departmental	\$ 50,381	\$ 61,984	\$ 73,870	-	-	-	-	-	-
	\$ 588,697	\$654,758	\$717,339	2,562	2,716	2,901	85	34	66
	\$ 4,520,134	\$ 4,978,411	\$ 5,204,497	24,646	25,427	26,173	822	(76)	0
Less Interagency Transfers	\$ 466,422	\$ 403,196	\$ 512,880						
Grand Total	\$ 4,053,712	\$ 4,575,215	\$ 4,691,617						

Note: Total position elimination includes the reduction of 70 positions to reflect removal of the Vizcaya Museum and Gardens from the County's Table of Organization. Total net position increase is 676.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

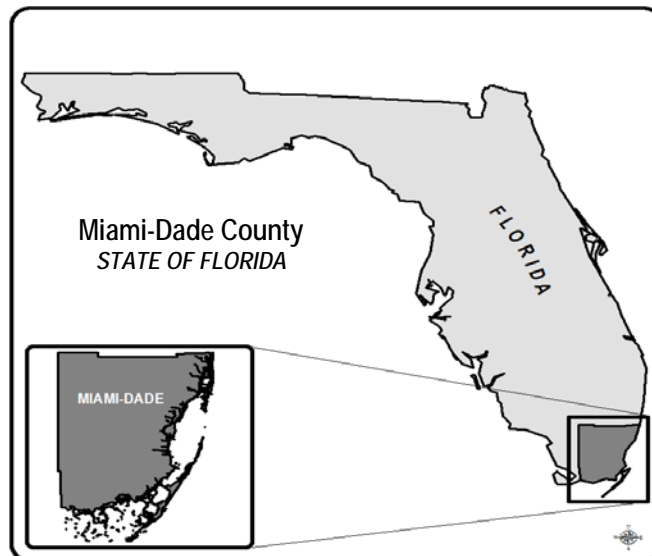
General Fund reserves are funded at 4.43 percent of the general fund operations. By the end of FY 2015-16, the Emergency Contingency Reserve is anticipated to have a balance of \$48.070 million, as shown in the chart below.



As always, more information concerning the FY 2015-16 Proposed Budget, including prior year's budgets, may be found at our website: www.miamidade.gov/budget. We hope that this document communicates the information about our budget effectively and welcome any comments or suggestions you might have.

WHERE ARE WE? WHO ARE WE?

Miami-Dade County, formerly known as Dade County, was created on January 18, 1836 under the Territorial Act of the United States. Some believe the city was named Miami, which comes from “Mayaimi” and means very large lake, refers to Lake Okeechobee. The Miami River marked the beginning of a canoe trail through the Everglades to the big lake. Other interpretations include the Native American words for “sweet waters” and “friends.” The County was originally named for Major Francis L. Dade, a soldier killed in 1835 in the Second Seminole War. The name was combined to Miami-Dade County in 1997. Subsequent to the creation of Miami-Dade County, Florida became the twenty-seventh state of the United States of America on March 3, 1845.



Miami-Dade County, Florida is the most populous county in the southeastern United States and the seventh largest in the nation by population. Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean." The County's population as of April 2014 is 2,604,265. Miami-Dade County is part of the seven-county South Florida Region, which includes Monroe, Broward, Palm Beach, Martin, St. Lucie and Indian River counties. Palm Beach, Broward and Miami-Dade counties comprise the Miami-Fort Lauderdale-Pompano Beach Metropolitan Statistical Area (MSA), the nation's eighth largest MSA and fourth largest urbanized area, with a population of almost 5.828 million.

The population density within the urban area is approximately 1,361 people per square mile. Based on the most recent census data, nearly 77 percent of the total population is White, 19 percent is Black or African American, and four percent is of some other race or combination of races. The largest ethnic group in the County is Hispanic or Latino, representing 65 percent of the population. Approximately 51 percent of the people living in Miami-Dade County in 2011 were foreign-born. Among people, at least five years old, living in Miami-Dade County in 2010, 72 percent spoke a language other than English at home. Of those speaking a language other than English at home, 88 percent spoke Spanish and 12 percent spoke some other language. The 2015 Area Median Income (AMI) for a four-person household as determined by the United States Department of Housing and Urban Development is \$49,900. As reported by the University of Florida, Bureau of Economic and Business Research, 21 percent of the families in Miami-Dade lived below the poverty line.

Approximately 424 square miles (excludes bay and coastal water) of the County are within the urbanized area, while the total county area currently covers a total of 2,431 square miles; 1,898 square miles of land bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south, and Broward County to the north. Miami-Dade County is the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

In 2012, the Gross Regional Product in Miami-Dade County grew to \$124 million. The leading industries in the region contributing to this growth include real estate, wholesale trade, retail trade and accommodations and food services. That year, total private employment grew nearly 3 percent, with the fastest growing sectors including

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

construction, professional and business services, leisure and hospitality, transportation and warehousing, and retail trade. The top three trade partners in 2013 were Brazil, Colombia, and Costa Rica and other countries in the top 25 include China, Singapore, and United Arab Emirates. A comparison year to date import trade from the third quarter of 2012 to the third quarter of 2013 reflects a growth of more than 10 percent.

Miami International Airport (MIA) and PortMiami are major economic drivers in the region and are the hubs for tourism and trade. In the last 12 months there have been more than 21 million arrivals at MIA and more than 5 million cruise passengers at PortMiami. Year to date, visitors to Greater Miami have grown by more than six percent over last year. Tourist taxes are projected to grow between eight and nine percent over last year.

In September 2012, the South Florida Regional Planning Council released the South Florida Comprehensive Economic Development Strategy (CEDS) for 2012-2017. The CEDS reports that the regional population has begun to grow again, with a significant number of immigrants enhancing our diversity, which is an asset for the region's global competitiveness. While this growth and diversity will provide for the development of new businesses, it will also require the regional governments to make major investments in the region's infrastructure, including water and wastewater, transportation, and solid waste. Lower incomes, higher poverty rates, and relatively lower educational attainment levels mean that improved educational opportunities will be critical to the region's success. The CEDS is intended to align state, regional and local economic development initiatives, utilizing the Florida Chamber Foundation's Six-Pillars of Florida's Future Economy™ as its organizing foundation:

- Talent Supply & Education
- Innovation & Economic Development
- Infrastructure & Growth Leadership
- Business Climate & Competitiveness
- Civic & Governance Systems
- Quality of Life & Quality Places

Miami-Dade County endeavors to support economic development in our region by providing resources to support infrastructure and to make our community livable and sustainable.

OUR STRUCTURE

This chapter discusses our governmental structure, our organizational structure, and our financial structure. Each plays a role in long-term planning and the annual allocation of resources.

GOVERNMENTAL STRUCTURE

Two-Tier Federation

The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a home rule charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter from time to time by countywide vote. The most recent amendment was in November 2012. The Miami-Dade County Charter may be viewed at:

<http://www.miamidade.gov/charter/library/charter.pdf>

The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. The County has, in effect, a regional government with certain powers effective throughout the entire county, including 34 municipalities located within the county, and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers," or levels, of government: city and county. The County can take over particular activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city. The County can also dissolve a city with fewer than 20 electors.

Of the county's total population, approximately 1,139,366 or 44 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Service Area (UMSA), the County fills the role of both tiers of government. All residents pay a property tax to support regional services, such as transportation, jails, and regional parks. Residents within UMSA pay a property tax for municipal-type services provided by the County such as local police patrol, local parks, and local roads. Residents of municipalities do not pay UMSA tax, but rather pay a property tax to the municipality in which they reside.

Governance

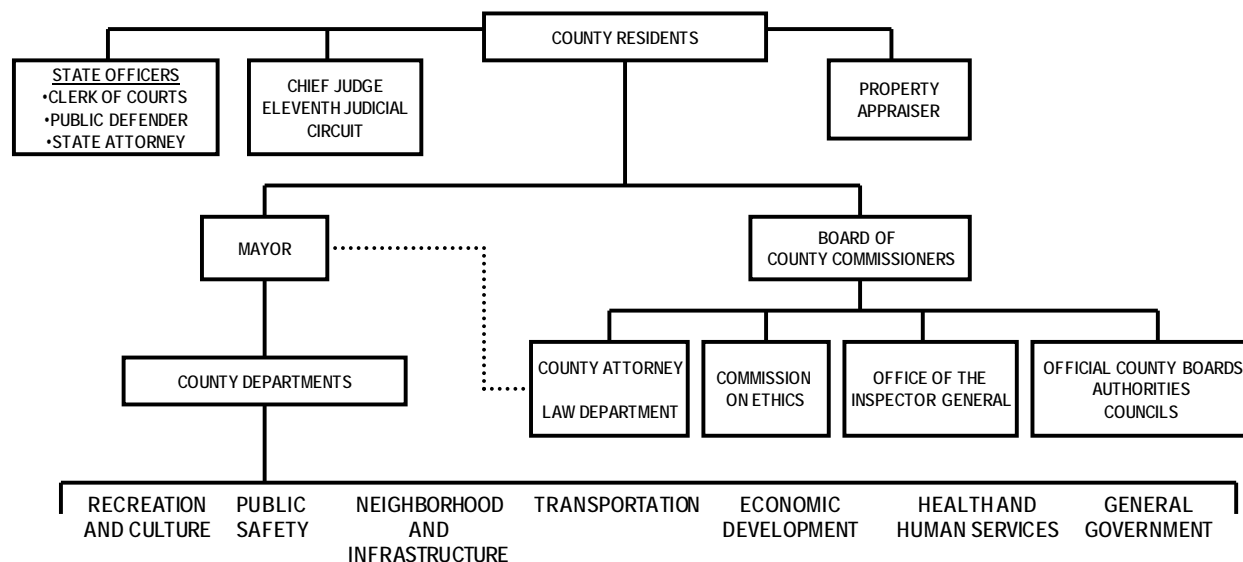
On January 23, 2007, the Miami-Dade County Charter was amended to create a Strong Mayor form of government, with further charter amendments approved on November 2, 2010. The Mayor is elected countywide to serve a four-year term and is limited to two terms in office. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the BCC, veto authority over any legislative, quasi-judicial, zoning, and master plan or land use decision of the BCC, including the budget or any particular component, and the right to appoint all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled meeting.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members are elected to serve two consecutive four-year terms and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC, as well as appoints the members of its legislative committees.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

The BCC has a wide array of powers to enact legislation, establish service standards, and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser, and Clerk. Through the Home Rule Charter, the first three of these offices were reorganized and became subordinate County Departments. The most visible distinction between Miami-Dade and other Florida counties is the title of its law enforcement agency. It is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department. The Property Appraiser is elected to a four-year term, with no term limits. The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds, and custodian of all records filed with the Court.



ORGANIZATIONAL STRUCTURE

On page 9 of this book, a more detailed Table of Organization is displayed illustrating the reporting relationships for the various entities of the County, including all of the various departments and entities included in the County's Proposed Budget.

Miami-Dade County departments and entities are divided into policy formation, six strategic service delivery areas, and general government functions.

- *Policy Formulation:* provides the leadership for the County as whole; the Office of the Mayor, the Board of County Commissioners, and the County Attorney
- *Public Safety:* provides comprehensive and humane programs for crime prevention, treatment and rehabilitation and improves public safety through the use of community planning and enforcement of quality of life issues; Corrections and Rehabilitation, Fire Rescue, Juvenile Services, Medical Examiner, and Police; funding for the County obligations and local requirements for the Eleventh Judicial Circuit (State Attorney,

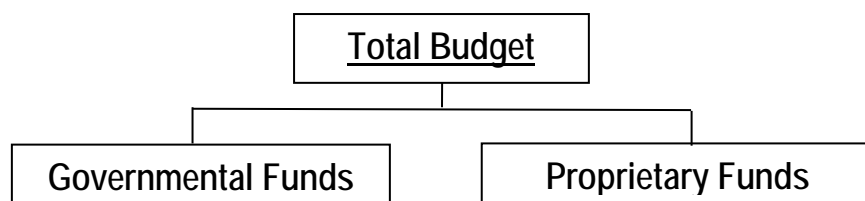
FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Public Defender, and Administrative Office of the Courts) and the Office of the Clerk is included in this strategic area

- *Transportation:* promotes innovative solutions to transportation challenges by maximizing the use of transportation systems on a neighborhood, county and regional basis; Aviation, Office of the Citizens' Transportation Trust, Port Miami, and Transit
- *Recreation and Culture:* develops, promotes and preserves cultural, recreational, library and natural experiences and opportunities for residents and visitors; Cultural Affairs, Library, and Parks, Recreation and Open Spaces
- *Neighborhood and Infrastructure:* provides efficient, consistent, and appropriate growth management and urban planning services and also promotes responsible stewardship of natural resources and provides timely and reliable public infrastructure services including road maintenance, animal care and control, stormwater, solid waste and wastewater management and a safe and clean water delivery system; Animal Services, Public Works and Waste Management, and Water and Sewer
- *Health and Human Services:* improves the quality of life and promotes maximum independence through the provision of health care, housing, and social and human services to those in need; Community Action and Human Services, Homeless Trust, and Public Housing and Community Development; the maintenance of effort funding for Jackson Health System is also included in this strategic area
- *Economic Development:* supports activities that increase and diversify jobs and incomes while eliminating socio-economic disparities in underserved areas and lead the coordination of economic development activities, expand entrepreneurial opportunities and create a more business friendly environment in Miami-Dade County; Regulatory and Economic Resources and funding for the Miami-Dade Economic Advocacy Trust are included in this strategic area
- *General Government:* provides the internal support functions that ensure the successful implementation of the six other strategic areas; Audit and Management Services, Elections, Information Technology, Human Resources, Finance, Internal Services, Communications, and Office of Management and Budget along with funding to support the Commission on Ethics and Public Trust, the Office of the Inspector General, and the Property Appraiser are included in this strategic area

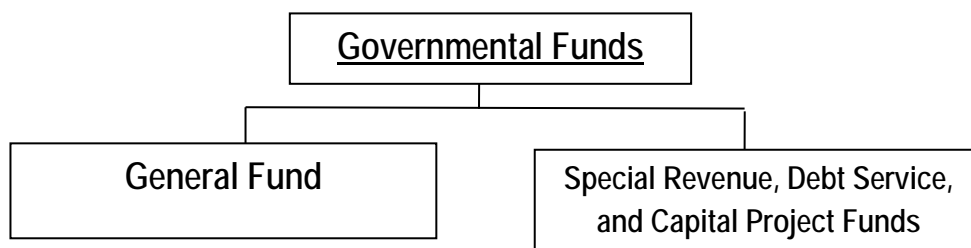
FINANCIAL STRUCTURE

The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations, or spending authority, within those funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows this fund structure.



Governmental Funds

Governmental funds account for most of the County's basic services. Taxes, intergovernmental revenues, charges for services, and proceeds from bond sales principally support the activities reported in these funds. There are nine enterprise funds reported in the County's annual financial report that are considered proprietary funds.



The General Fund is the County's primary operating fund. It is used to account for the financial resources of the general government, except those required to be accounted for in another fund. Within the general fund, the operating budget separates Countywide expenditures (for regional services) from UMSA expenditures (for municipal services). That separation ensures that residents pay only for the services they receive. Some services are easy to differentiate: health care, mass transit, correctional facilities operations and support, and elections, for example are all countywide services. Many departments, including Miami-Dade Police, Parks, Recreation and Open Spaces, Public Works and Waste Management, and Regulatory and Economic Resources, however, provide both regional and municipal services and their general fund subsidies are allocated between the Countywide revenues and UMSA revenues as appropriate. Each department's allocation is reviewed annually.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services, and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the Countywide and UMSA budgets based on relative workloads during the previous fiscal year. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations, and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus, and information technology services are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance are also considered countywide functions. The allocation of the police budget is 31 percent to the Countywide budget and 69 percent to the UMSA budget for FY 2014-15.

The Parks, Recreation and Open Spaces Department expenditures are divided similarly. Community and neighborhood parks, and community pools provide local services to the residents of the surrounding neighborhoods, and roadside maintenance and landscaping are supported by the UMSA budget. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami, and Tropical parks, metropolitan parks, Zoo Miami, cultural facilities, natural areas, cooperative extension, and beaches. Administrative support and construction (planning, design, development, and maintenance) costs are allocated between the Countywide and UMSA budgets on the basis of the relative costs of direct services. Some countywide park facilities such as marinas and tennis centers generate revenues to support their operations and require little if any property tax support. As a result of this year's review of the cost allocation method and service enhancements, countywide support (including all funding sources) in this fiscal year is 56 percent.

General Fund support to planning and administration functions within the Regulatory and Economic Resources Department is allocated based on proportions of workload that relate to the unincorporated area as compared to the overall county. Because most planning activities such as charrettes, development reviews, preparation of special planning studies, and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the countywide budget because of their countywide significance. In FY 2015-16, UMSA General Fund support of the planning function in the Regulatory and Economic Resources Department is 29 percent.

The Public Works and Waste Management Department's unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing, and sidewalk repair, as well as other work done in the UMSA area. Countywide public works responsibilities such as traffic signalization and signage, traffic engineering design, and arterial road maintenance in municipalities, and mosquito control and bridge operations throughout the county are funded from Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying and land acquisition, and highway engineering. As in the case of the Parks, Recreation and Open Spaces Department, some public works services, such as causeways and special taxing districts, are self-supporting and require no property tax support. Administrative costs are allocated on the basis of the relative costs of direct services. Of the total recommended General Fund support, countywide support in FY 2015-16 is 53 percent and UMSA support funds 47 percent of activities.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of countywide versus unincorporated area operating costs across the entire general fund. This allocation for FY 2015-16 is 74 percent to the Countywide budget and 26 percent to the UMSA budget,. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently. For example, the Information Technology Department has administrative functions funded by Countywide and UMSA general fund however other services provided are funded through internal service charges such as telephone and radio services. Finally, the central administration is partially funded through an

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

administrative reimbursement charged to proprietary funds. For the FY 2015-16 Proposed Budget, that percentage is 3.12 percent, a 11 percent reduction from the prior year's calculation of 3.45 percent.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with state law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County. More detail on revenue allocations is provided.

There are three other governmental funds included in the budget:

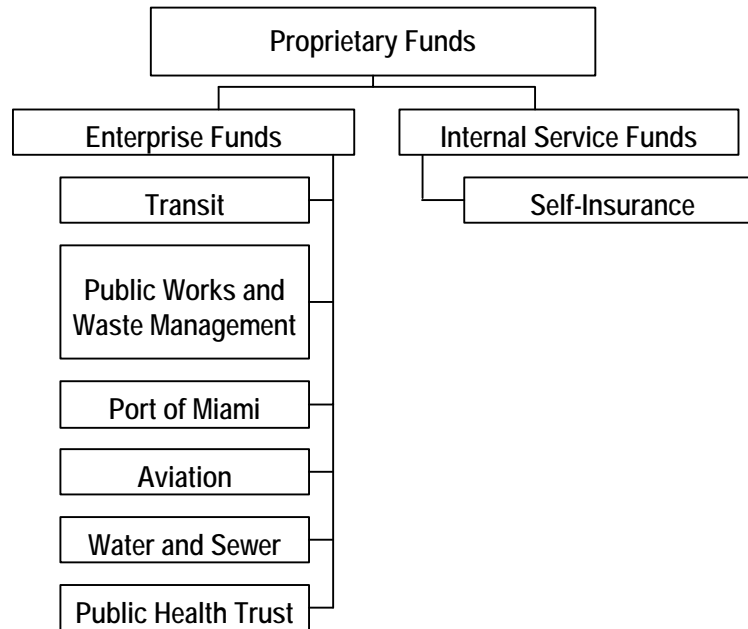
Special Revenue Funds: Special revenue funds are used to account for revenues from specific sources that are restricted by law or policy to finance specific activities.

Debt Service Funds: Debt service funds are used to account for the accumulation of resources for and the payment of principal and interest on long-term obligations.

Capital Project Funds: Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and infrastructure.

Proprietary Funds

Proprietary funds are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds include enterprise funds and an internal service fund.



Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Miami-Dade Transit Agency: Operates the County's mass transit rail system, bus system, metro-mover system, and paratransit services.

Miami-Dade Public Works and Waste Management Department: Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also, provides solid waste disposal services to 17 municipalities and operates a variety of facilities, including landfills, transfer stations, and neighborhood trash and recycling centers.

Port of Miami: Operates the Dante B. Fascell Port of Miami-Dade County.

Miami-Dade Aviation Department: Operates and develops the activities of the Miami International Airport, three other general aviation airports, and one training airport.

Miami-Dade Water and Sewer Department: Maintains and operates the County's water distribution system and wastewater collection and treatment system.

Public Health Trust/Jackson Health System (PHT): The PHT was created by a County ordinance in 1973 to provide for an independent governing body responsible for the operation, governance, and maintenance of certain designated health facilities. These facilities include Jackson Memorial Hospital, a teaching hospital operating in association with the University of Miami School of Medicine, Jackson North Medical Center, Jackson South Community Hospital, and several primary care centers and clinics throughout Miami-Dade County.

There are four additional enterprise funds: the Rickenbacker Causeway (within the Public Works and Waste Management Department), the Perez Art Museum Miami, and the Section 8 Allocation and Mixed Income Properties funds.

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a reimbursement basis. The County has one internal service fund, the Self-Insurance Fund, which accounts for the County's insurance programs covering property, automobile, general liability and workers' compensation. It is also used for medical, dental, life, and disability insurance accounts for County employees. A large portion of the group medical insurance program is self-insured.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity by the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not required to be appropriated as part of the annual budget.

Clerk of Circuit and County Courts Agency Fund: Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.

Tax Collector Agency Fund: Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.

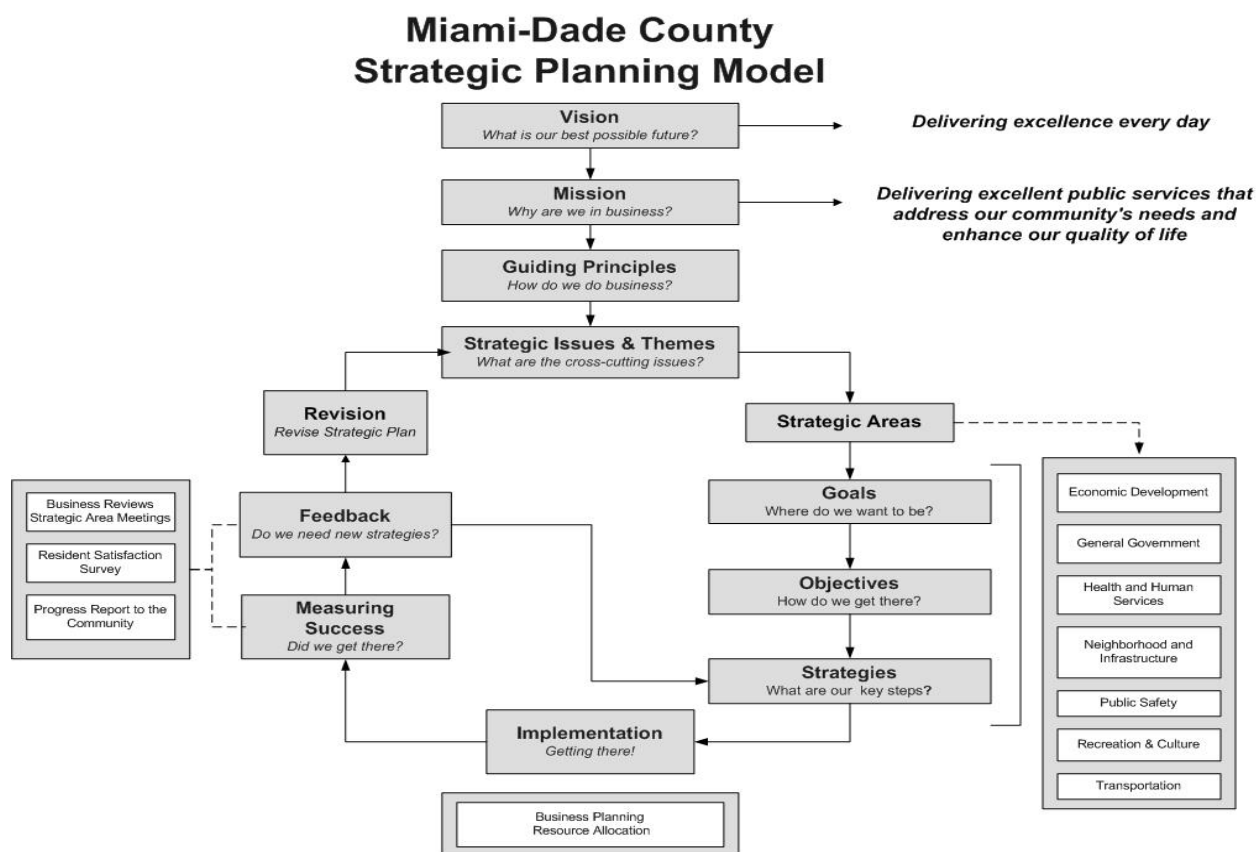
Pension Trust Fund: Accounts for assets held by Northern Trust Bank for the benefit of employees of the Public Health Trust who participate in the Public Health Trust Defined Benefit Retirement Plan.

Other Agency Funds: Accounts for various funds placed in escrow pending timed distributions.

WHAT DO WE DO? HOW ARE WE DOING?

Miami-Dade County is internationally recognized for its achievements in implementing a results-oriented government culture. With the backbone of our Strategic Plan developed with significant input from the community in setting priorities, annual business plans are developed for all departments outlining the activities and results anticipated for the fiscal year to align with the Strategic Plan, and an annual budget is adopted to provide funding to support the annual business plans. A balanced scorecard approach is used to monitor results, and performance is reported to our customers quarterly online, annually in our budget, and routinely through other County government communications.

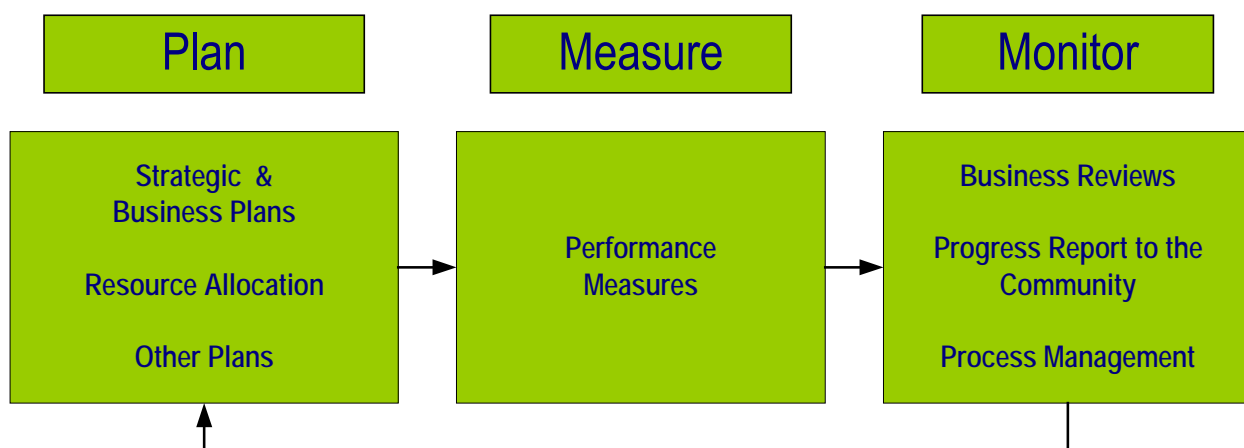
The Strategic Plan defines the County vision, mission, guiding principles, goals, objectives, strategies, and key performance indicators. It is a strategic roadmap – one that articulates where we want to be, how we will get there, and how we know when we have arrived. The graphic below details our strategic planning model.



Through the adoption of the “Governing for Results” Ordinance (05-136), the Board of County Commissioners (BCC) committed the County to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring, and review. Implementing this strategic framework requires continuous policy, administrative, technological, and cultural innovations.

Plan, Measure, Monitor

To communicate this management approach and to enhance its understanding among all our employees, the Governing for Results framework is often expressed in terms of “Plan, Measure, Monitor.” To summarize, strategic planning, business planning, and resource allocation all fall under “Plan.” The measurement of activities and performance falls under “Measure.” Managerial accountability, monitoring, and review all fall under “Monitor.” This framework helps our Board of County Commissioners, Mayor and our senior management team lead the implementation of a results-oriented government culture. It allows employees throughout our organization to better understand our mission, embrace our guiding principles, and appreciate their individual role in achieving the goals of the county, as defined in the strategic plan.



PLAN

Strategic Plan

As part of the FY 2011-12 Adopted Budget, the refreshed strategic plan was approved. Since the original strategic plan's adoption, Miami-Dade County has experienced many economic, demographic, and environmental changes. Ensuring that the goals of the plan remain aligned with community needs is vital to guiding the policy decisions, resource allocation, and efforts of the County. These refreshed goals and objectives have been used to describe the results intended for this Adopted Budget. Efforts to update the Strategic Plan will launch during FY 2015-16, including a Resident Satisfaction Survey to be implemented in 2016. The current Strategic Plan may be viewed at <http://www.miamidade.gov/performance/strategic-plan.asp>

Business Plans

On an annual basis, departments refine their operational initiatives and align them to objectives in the strategic plan through the preparation of their business plans. The first part of these two-year plans is a document that outlines in narrative format the department's objectives, how these support objectives in the strategic plan, which programs and initiatives will be used to accomplish the objectives, what environmental factors might impact the success of these programs and initiatives, and what resources or assistance the departments might need from support departments (i.e. technology, human resources, finance, facilities, fleet, etc.). The second part of the business plan is generated from the County's enterprise-wide performance management system. While the narrative emphasizes the desired

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

objectives and needs of the department, the report identifies the measures used to determine performance of both programs and initiatives, and displays both targets to be achieved and actual historical results. These business plans help launch the resource allocation process by presenting the department's expectations for service delivery in the next fiscal year. You may view these business plans at <http://www.miamidade.gov/performance/business-plans.asp>.

Annual Budget

The budget represents the annual appropriations necessary to achieve the results anticipated through the departmental business plans in support of the Strategic Plan. This document is approved by the Board of County Commissioners and serves as the annual implementation plan for the County. To see this year's budget, along with those of the previous years, please go to <http://www.miamidade.gov/budget>.

MEASURE

The County has adopted several standard tools including balanced scorecards, performance measures, an enterprise-wide automated performance management software system, and regular business reviews and strategic area management meetings. These tools help departments accomplish the goals in the strategic plan, measure success, and manage their operations.

Miami-Dade's balanced scorecard approach to management organizes department objectives into four categories: Customer, Financial, Internal, and Learning and Growth. These perspectives, as they are often called, are then organized vertically, with the Customer perspective at the top and the Learning and Growth of employees forming the foundation.

- Customer: What are we trying to achieve for our customers (i.e. residents, elected officials, internal and external stakeholders)?
- Financial: How well are we meeting our fiscal responsibilities, attracting new revenues, and efficiently using our existing monetary resources?
- Internal: How well are we managing our internal business processes? Are they completed in a timely and accurate manner?
- Learning and Growth: What is the state of our workforce's technical skills, management skills, and morale?

Objectives and related measures organized in this fashion help diagnose issues with a department's approach to meeting customer needs. For example, if Learning and Growth, Internal, and Financial objectives are being met, but Customer objectives are not, there may be a flaw in the department's strategy. In other circumstances, Customer objectives might be achieved, but a critical internal objective is failing. Over the long run this could impact the achievement of key customer-oriented goals, or other County outcomes and objectives. The balanced scorecard methodology provides departments with a useful tool to manage, and the County with a common language and format to monitor success and improvement efforts.

Measuring progress toward achieving these department objectives and tracking resources requires a structured approach. The County encourages an understanding and use of the following four types of measures:

- Input: these measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services (e.g. 911 emergency calls, part 1 crimes, applications for public housing, etc)

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

- **Output:** these measures (also referred to as workload measures) indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected, and potholes filled).
- **Efficiency:** these measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew, or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.), and are often the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc).
- **Outcome:** these measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities. (e.g. incidents of fire-related deaths although another measure such as response time could also be considered an outcome measure, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless).

This suite of measures shows how measures can relate to each other and taken together can outline the success of an individual program. For example, by allocating new grant funding (Input) to a department receiving applications for mortgage assistance (Input), having the department process those applications (Output) within 30 calendar days (Efficiency), the department hopes to increase the number of low-income home owners (Outcome), by at least 2.5 homeowners per \$100,000 investment (Efficiency).

The department's balanced scorecards, which include objectives, their respective measures, and initiatives, all reside on the County's enterprise-wide performance management software system. This comprehensive tool is critical to the success of Results-Oriented Governing, given the size and complexity of the County. It allows County employees to work with the system from any County computer and plays a central role in reporting performance and holding regular strategic management meetings.

MONITOR

What would be the use of having a strategic plan, business plans, balanced scorecards, or performance measures, if no one is using the information to make good management decisions? For this reason, the County instituted a schedule of meetings designed to review performance against strategic goals and department objectives, encourage continuous improvement, and support managerial accountability. County departments review their scorecards, highlight successes, address shortcomings, and decide how and when to correct shortcomings and improve performance. These reviews form the backbone of the County's monitoring of strategic performance. Information discussed and contained in departmental scorecards is used by the Office of the Mayor to provide executive leadership.

The monitoring process also includes public reporting of performance. After each fiscal quarter, the County publishes every department's scorecard on the Internet, as well as a quarterly budget report. The County also compiles performance information in its "Progress Report to the Community." These reports can be viewed at <http://www.miamidade.gov/performance/progress-report.asp>.

The sum total of these efforts, strategic planning, business planning, measurement, and monitoring, feeds our budget. With a firm understanding of available resources, ongoing performance, and the community's goals, it is much easier to implement a performance-based budget. The information gathered throughout the County's strategic framework is used to inform the recommendations of the Mayor to the Board of County Commissioners, giving the BCC the best available data to make policy decisions about which strategies should be funded, and at what level.

THE BUDGET PROCESS AND PROPERTY TAXES

The Budget is the annual appropriations necessary to achieve the results anticipated through the departmental business plans in support of the Strategic Plan. This section is especially useful for readers who aren't familiar with how a budget is developed, the rules that govern the process, and the kind of information that is contained in a budget. There is also information regarding how property taxes are determined and assessed.

WHAT IS A BUDGET?

An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community, to be used by both our customers and us. Miami-Dade County's budget document is a tool that serves five purposes:

- **Prioritization:** County resources that address needs identified by the Mayor, the Board of County Commissioners (BCC), and the County's strategic plan are prioritized through this process.
- **Information:** The budget document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the budget document, the public can see how and where tax dollars and other revenues raised by the County will be spent.
- **Planning:** The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- **Evaluation:** The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- **Accountability:** The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction's reporting period. The State of Florida and certain federal programs have different fiscal years than the County. The County's fiscal year starts on October 1 and ends September 30 of the following year. This Proposed Budget is for the period October 1, 2015 to September 30, 2016 and is shown as either "FY 2015-16" or "FY 15-16."

PROPERTY TAXES

Taxing Jurisdictions

The County budgets for four separate taxing jurisdictions: Countywide, the Unincorporated Municipal Service Area (UMSA), the Fire Rescue District, and the Library System. Each taxing jurisdiction is responsible for different types of services. The Countywide jurisdiction provides regional services such as public health and social services, transportation, regional parks and county roads, support for the court system, and the regional sheriff services and jails. The UMSA jurisdiction provides the municipal services for the residents of the county who don't live in municipalities. These services include local police patrol, local parks and roads, planning, and code enforcement. The Fire Rescue District provides fire rescue service for the entire county except for the cities of Hialeah, Miami, Miami Beach, Key Biscayne, and Coral

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Gables. The Library System jurisdiction includes all municipalities and UMSA except for Bal Harbour, Bay Harbor Islands, Hialeah, Miami Shores, North Miami, North Miami Beach, and Surfside.

The table below shows the value of the property tax roll for each of the County's four taxing jurisdictions.

CERTIFIED TAX ROLLS				
Taxing Unit	Value per Mill of Taxable Property in 2015	Net Change in Value Due to Reassessment	Current Year Net New Construction Taxable Value	Value per Mill of Taxable Property in 2016
Countywide	\$203,424,688	\$24,184,299	\$2,820,204	\$230,429,191
Miami-Dade Fire Rescue Service District	117,467,582	11,898,029	1,291,186	130,656,797
Miami-Dade Public Library System	186,020,983	22,176,619	2,656,614	210,854,216
Unincorporated Municipal Service Area	56,561,519	5,259,448	626,205	62,447,172

Notes:

1. Tax roll figures are current Certified Preliminary roll values as of July 1, 2015.
2. The Current Year Net New Taxable Value column represents the value per mill of:
 new construction + additions + improvements increasing value by at least 100% + annexations from the tax rolls
 + total tangible personal property taxable value in excess of 115% of the previous year's total taxable value - deletions

Each municipality also levies taxes against its property tax roll. The municipalities develop and approve their own budgets, which are not part of the County's budget. The following table shows the population and roll value for each municipal taxing jurisdiction.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

MIAMI-DADE COUNTY POPULATION AND ASSESSMENT ROLLS				
Jurisdiction	2014 Population *	Percent of Total Population	2014 Assessment	
			Roll Value (in \$1,000)**	Percent of Tax Roll
Aventura	37,262	1.43	\$9,094,962	3.95
Bal Harbour	2,855	0.11	4,249,305	1.84
Bay Harbor Islands	5,785	0.22	778,066	0.34
Biscayne Park	3,140	0.12	160,029	0.07
Coral Gables	48,780	1.87	13,692,604	5.94
Cutler Bay	42,944	1.65	2,081,205	0.90
Doral	52,889	2.03	10,155,950	4.41
El Portal	2,328	0.09	114,209	0.05
Florida City	12,430	0.48	428,963	0.19
Golden Beach	917	0.04	848,450	0.37
Hialeah	230,544	8.85	7,858,784	3.41
Hialeah Gardens	22,571	0.87	1,018,165	0.44
Homestead	66,569	2.56	2,138,310	0.93
Indian Creek Village	89	0.00	502,074	0.22
Key Biscayne	12,525	0.48	7,721,749	3.35
Medley	859	0.03	1,662,289	0.72
Miami	425,922	16.35	39,903,059	17.32
Miami Beach	91,540	3.52	30,697,891	13.32
Miami Gardens	108,160	4.15	3,586,236	1.56
Miami Lakes	30,149	1.16	2,691,096	1.17
Miami Shores	10,781	0.41	901,629	0.39
Miami Springs	14,027	0.54	985,740	0.43
North Bay Village	7,851	0.30	832,319	0.36
North Miami	61,912	2.38	2,393,177	1.04
North Miami Beach	43,227	1.66	2,000,587	0.87
Opa-Locka	16,873	0.65	703,575	0.31
Palmetto Bay	23,767	0.91	2,551,313	1.11
Pinecrest	18,403	0.71	4,112,581	1.79
South Miami	13,623	0.52	1,570,748	0.68
Sunny Isles Beach	21,698	0.83	8,959,807	3.89
Surfside	5,722	0.22	1,502,755	0.65
Sweetwater	20,345	0.78	1,441,790	0.63
Virginia Gardens	2,400	0.09	242,268	0.11
West Miami	6,012	0.23	301,997	0.13
Subtotal - cities	1,464,899	56.24	\$167,883,680	72.86
Adjustment for Senior Citizen Exemption, Eastern Shores, and Opa-Locka Airport			98,339	0.04
Unincorporated Area	1,139,366	43.76	62,447,172	27.10
TOTAL - Miami-Dade County	2,604,265	100.00	\$230,429,191	100.00

* Official April 1, 2014 Florida Population Estimates by County and Municipality for Revenue Sharing; Posted October 2014

** Assessment roll values are based on the Estimate of Taxable Value published by the Office of the Property Appraiser on July 1, 2015

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Millage Rates

The millage rate is the tax rate that is applied to property values to generate the revenue needed to pay for services proposed in the budget. A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes.

The County has four separate operating millage rates for each of the taxing jurisdictions governed by the BCC. Three of the jurisdictions that provide regional services (countywide, fire rescue, and library) are subject to the state-imposed County (area-wide) 10 mill cap. The fourth is the UMSA millage, which is subject to its own state-imposed 10 mill cap.

In the Proposed Budget, the total millage rate is 7.3716 mills for the three taxing jurisdictions under the ten mill cap; therefore, we have 2.6284 mills in capacity, which could generate approximately more than \$575 million of additional revenue to fund regional services. We also have the potential of 8.0717 mills in capacity for the Unincorporated Municipal Service Area (UMSA) services, which could generate approximately \$479 million of additional revenue.

FY 2015-16 will be the 21st consecutive year that the area-wide total millage is below the state defined 10-mill cap. In addition, the County has millage rates for voter-approved debt service, which are not subject to the 10 mill cap. Debt service millage rates are not included in the calculation of total millages for operating purposes. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds, such as the Building Better Communities General Obligation Bond Program and the recently voter-approved General Obligation Bond Program for Jackson Health System. The County has debt service millages for voter approved countywide debt and for Fire Rescue District debt.

The total of all proposed operating and voted debt millage rates for FY 2015-16 is 9.7613. The following table shows the millage rates for FY 2014-15 and FY 2015-16.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

MILLAGE TABLE					
Taxing Unit	FY 2014-15 Actual Millage	FY 2015-16 Rolled-Back Millage (1)	FY 2015-16 Proposed Millage Rates	Percent Change From FY 2015-16 Rolled Back Millage	Percent Change From FY 2014-15 Actual Millage
Countywide Operating	4.6669	4.1973	4.6669	11.19%	0.00%
Miami-Dade Fire Rescue Service District	2.4207	2.1981	2.4207	10.13%	0.00%
Miami-Dade Public Library System	0.2840	0.2537	0.2840	11.94%	0.00%
Total Millage Subject to 10 Mill Cap	7.3716	6.6491	7.3716	10.87%	0.00%
Unincorporated Municipal Service Area (UMSA)	1.9283	1.7586	1.9283	9.65%	0.00%
Sum of Operating Millages	9.2999	8.4077	9.2999	10.61%	0.00%
Aggregate Millage (2)		6.2345	6.8219	9.42%	
Voted Millages (3) – Debt Service					
Countywide (4)	0.4500	N/A	0.4500	N/A	0.00%
Fire Rescue District Special Obligation Bond	0.0114	N/A	0.0086	N/A	-24.56%
Sum of Operating and Debt Millages	9.7613	N/A	9.7585	N/A	-0.03%
<p>(1) "Rolled-back millage" is the State defined rate which allows no increase in property tax revenue except for that from new construction. Starting in FY 2008-09 the proportionate roll value of dedicated increment districts and the associated prior year payments are subtracted prior to computing the "rolled-back millage." This rate ignores the impact of inflation on government and market valuation changes on taxable real and personal property.</p> <p>(2) "Aggregate millage" is the State defined weighted sum of the non-voted millages. Each millage is weighted by the proportion of its respective certified tax roll to the certified countywide roll (the Fire District millage is weighted by 56.7 percent, the Library District millage by 91.5 percent, and the UMSA millage by 27.1 percent).</p> <p>(3) Rolled-back millage and aggregate millage calculations do not apply to voted debt millages.</p> <p>(4) Countywide debt includes 0.0280 mills for Jackson Health System bonds and 0.4220 mills for County general obligation bonds</p>					

Overall, the sum of the proposed operating millage rates remain flat for FY 2015-16 , 9.42 percent above the state defined aggregate rolled-back rate, and each individual millage rate is below the state-defined maximum millage rate, as described in the next section.

Setting the Millage Rates

Each year, the Proposed Budget is developed with millage rates necessary to fund the property tax-supported portion of the budget. At its second meeting in July, the BCC considers the millage rates that will be used for the tax notices that will be mailed to all property owners in August. The tax notices are also referred to as TRIM notices; TRIM stands for Truth In Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the BCC at the September budget hearings, unless additional notices are sent to all property tax payers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.

Several years ago, the State Legislature approved legislation intended to provide tax relief to the citizens of Florida. In addition to requirements to lower the tax rates themselves for one fiscal year, it instituted new definition and voting requirements that apply to governing boards when setting millage rates. Already established was the state defined *rolled-back millage rate* which is the millage rate that, when applied to the

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

tax roll for the new year, excluding the value of new construction and any dedicated tax increment values, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Over the past few years, current year tax projections have been below even the budgeted levy due to Value Adjustment Board changes.

Section 200.065 of State Statutes outlines the *rolled-back millage* rate, known as the “no tax increase” rate because it allows the entity to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Because it does not take into account value adjustments for properties already on the property tax roll, the *rolled-back rate* does not take into account growth in the County. Another state-defined measure, the *aggregate rolled-back millage rate*, is the sum of the rolled-back millage rates for each of the taxing jurisdictions, in the case of Miami-Dade County we have four, weighted by the proportion of its respective roll to the countywide tax roll. The table below shows the calculation of the *rolled-back rates* for FY 2015-16.

ROLLED-BACK MILLAGE AND AGGREGATE MILLAGE CALCULATION									
(Dollars in Thousands)									
Taxing Unit	2014-15 Est. Value of One Mill	2014-15 Adopted Millage	2014-15 Levy, net of TIF payment	2015-16 Roll without CRA and New Construction	Rolled Back Millage	2015-16 Value of One Mill	2015-16 Proposed Millages	2015-16 Levy	Millage Percent Change
Countywide	\$203,424.688	4.6669	\$918,663	218,870,843	4.1973	\$230,429.191	4.6669	\$1,075,390	11.19%
Fire District	117,467.582	2.4207	284,354	129,365,611	2.1981	130,656.797	2.4207	316,281	10.13%
Library District	186,020.983	0.2840	52,830	208,197,602	0.2537	210,854.216	0.2840	59,883	11.94%
Millage Total		7.3716			6.6491		7.3716		10.87%
Unincorporated Area	56,561.519	1.9283	\$108,715	61,820,566	1.7586	62,447.172	1.9283	120,417	9.65%
Total Levy			\$1,364,562					\$1,571,971	
Aggregate Millage					6.2345		6.8219		9.42%

Notes:

1. In accordance with State law, property tax revenue is budgeted at 95 percent of the levy.
2. All tax roll values are current estimates as of tax rolls of July 1, 2015.
3. Tax Increment Financing (TIF) payments are contributions made by the County to Community Redevelopment Areas; these payments apply to the Countywide and Unincorporated portions of the levy.
4. A Community Redevelopment Area (CRA) is a geographic area created by Board action to revitalize areas designated as slum and blight through a finding of necessity that require the creation of a trust fund and redevelopment plan. Funds are used to implement the redevelopment plan of these areas.
5. At individual rolled-back millage rates, the tax supported budget would be reduced by \$146.564 million

The State has defined the highest millage rate that may be levied with a simple majority vote of the governing body known as the *maximum millage rate*. This rate is the *rolled-back rate*, adjusted for the growth in per capital personal income in Florida. Beginning in FY 2009-10, the *maximum millage rate* is based on the *rolled-back rate* (the rate that generates the same property tax revenue) assuming the *maximum millage rate* had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the *maximum millage rate* had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated *maximum millage rate*, that rate is the cap. If a millage rate below the *maximum millage rate* is adopted, an adjustment is made to credit the revenue that was lost because a rate below the *maximum millage rate* was adopted. The formulas used to calculate the various millage rates are defined by the Florida Department of Revenue.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

The BCC may adopt a rate that is higher than the state defined *maximum millage rate*. State law provides that a millage rate of up to 110 percent of the calculated *maximum millage rate* may be adopted if approved by a two-thirds vote of the governing body of the county, municipality, or independent district. A millage rate higher than 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

The millage rates utilized for the Adopted Budget are below the *maximum millage rate* and above the *rolled-back rate*.

Additional Property Tax Legislation

The State Constitution allows an exemption of up to \$50,000 for homesteaded properties and \$25,000 tangible personal property (TPP) for business equipment. In addition, in November 2012, State of Florida voters approved a referendum that amended the State Constitution (Amendment 11), which provides a local option to allow an additional exemption for senior citizens, who meet income and ownership criteria, equal to the assessed value of the property with a just value less than \$250,000.

Calculation of Property Taxes

There are four factors for calculating the amount of property tax levied on property:

1. The market value of the property (determined by the Property Appraiser's Office)
2. Adjustments for Amendment 10 (homesteaded properties) and Amendment 1 (non-homesteaded properties) of the Florida Constitution, which limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2014-15 such growth was the 1.5 percent) and ten percent for non-homesteaded properties, respectively; and
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption, the additional homestead exemptions for senior citizens who meet income and ownership criteria as described above, the \$25,000 exemption for personal property); and
4. The millage rate, established according to state law restrictions.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Amendment 1 and Amendment 10 adjustments are applied to calculate the assessed value. Finally, appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the bill (also called the tax notice) is mailed in November by the Tax Collector.

While Miami-Dade is responsible under state law to collect all taxes imposed within geographic Miami-Dade County, the County government itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes that a residential property located in unincorporated Miami-Dade with an assessed value of \$200,000 with a \$50,000 homestead exemption (HEX) and a taxable value after the HEX of \$150,000 would pay in FY 2015-16. These rates include debt service as well as operating millage rates.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

TABLE 1.1 FY 2015-16 Operating and Debt Service Tax Rates and Calculated Taxes for
a Property with a Taxable Value
of \$150,000 in Unincorporated Miami-Dade County
(Taxes are rounded to the nearest dollar)

Authority	Millage Rate	Tax	Percent of Total
UMSA Operating	1.9283	\$289	10.3%
Countywide Operating	4.6669	\$700	25.0%
Fire Rescue Operating	2.4207	\$363	13.0%
Library System	0.2840	\$43	1.5%
Countywide Debt Service	0.4500	\$68	2.4%
Fire Rescue Debt Service	0.0086	\$1	0.0%
Total to County	9.7585	\$1,464	52.3%
School Board with Debt Service	7.9740	\$1,196	42.6%
Children's Trust	0.5000	\$75	2.7%
Everglades	0.0548	\$8	0.3%
Okeechobee Basin	0.1717	\$26	0.9%
Water Management	0.1577	\$24	0.9%
Inland Navigation	0.0345	\$5	0.2%
Total	18.6512	\$2,798	100%

Using the example of Table 1.1, of the \$2,798.00 of tax collected, \$700.00 or 25 percent is used for countywide services, \$1,061.00 for UMSA, Fire Rescue, and Library services (city-type services), and \$69 for Countywide and Fire Rescue Debt Service. Overall, the County levies 52.3 percent of the property taxes, for a property in UMSA.

For residents of municipalities, all of the rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Also, some municipalities are not in the Fire Rescue District or Library System and their residents pay for those services through the municipal millage rates. The County levies less than half of the property taxes for the majority of properties in municipalities.

BUDGET AND FINANCIAL POLICIES

Miami-Dade County follows the financial policies required by the Miami-Dade County Home Rule Amendment and Charter, Florida Statutes Chapters 129 (County Annual Budget) and 200 (Determination of Millage), and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB). Both the Adopted Budget (found at <http://www.miamidade.gov/budget/>) and the Comprehensive Annual Financial Report (CAFR) (found at <http://www.miamidade.gov/finance/financial-reports.asp>) provide our County's financial plans and statements following these policies.

GAAP and GASB

The General Fund, Fire Rescue District, Library District, and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

due. Encumbrances (transactions that reserve funding for expected purchases) lapse at year-end and are re-appropriated as part of the subsequent year's budget in a reserve for encumbrances. The notes section of the CAFR (<http://www.miamidade.gov/finance/annual-report-2013-2014.asp>) describes the County's policies for assets, liabilities, and net assets or fund balances (CAFR, page seven).

The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Port of Miami, Water and Sewer, Public Health Trust, Transit, Public Works and Waste Management, Vizcaya Museum and Gardens, Mixed Income Properties, Section 8 Allocation Properties and the Self-Insurance Fund. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include budgeting the full amount of capital expenditures rather than depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources. The fund balance is defined as the excess of assets over the liabilities in any given fund.

Home Rule Amendment and Charter

<http://www.miamidade.gov/charterreview/charter.asp>

The Charter is the constitution for Miami-Dade County and governs all activity, including financial and budgetary policies.

Article 5, Section 5.03 (A) of the Charter states that the Finance Department shall be headed by a Finance Director appointed by the Mayor and the Clerk of the Circuit and County Courts. The Finance Director has charge of the financial affairs of the County. While not delineated in the Charter, currently the Budget Director, who serves as the Director of the Office of Management and Budget, is the designated Budget Officer. At the end of each fiscal year an audit is performed by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

State and County policy dictates that contracts for public improvements and purchases of supplies, materials, and services (other than professional) be issued based on a competitive solicitation process. This process includes formal sealed bids when the transaction involves more than the minimum amount established by the BCC by ordinance. The resulting contract must be approved by the BCC. The BCC may, with a written recommendation of the Mayor, and a two-thirds vote of the members present, waive competitive bidding if it is in the best interest of the county. If a conflict of interest exists with the Mayor, the recommendations for award are promulgated by the Chairperson of the BCC.

Any County official or employee of the County who has a special financial interest, direct or indirect, in any action by the BCC is obligated to disclose the interest and cannot vote upon or otherwise participate in the transaction. Willful violation of this Section constitutes malfeasance in office, will lead to forfeiture of office or position, and renders the transaction voidable by the BCC.

The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the Mayor prepares a budget showing the cost of each program for each budget year. Prior to the County Commission's first public hearing on the Proposed Budget required by state law, the Mayor makes public a budget summary setting forth the proposed cost of each individual program and reflecting all major proposed increases and decreases in funds and personnel

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

for each program, the purposes for those adjustments, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.

Article 2, Section 2.02 (G) states that the Mayor prepares and delivers a budgetary address annually to the people of the county in March to set forth the Mayor's funding priorities for the County. Between June 1 and July 15, the Mayor releases a Proposed Budget containing a complete financial plan, including capital and operating budgets, for the next fiscal year. The budget is presented to the Commission before the BCC adopts tentative millage rates for the next fiscal year. The BCC must hold a public hearing prior to the setting of the tentative millage rates pursuant to a recent Code amendment and two public budget hearings scheduled within the constraints outlined in state law.

The annual budget establishes the appropriations, or the approved expenditure levels, for the fiscal year and expenditures above the adopted levels cannot be incurred. There are some kinds of funds – working capital, revolving, pension, or trust funds – that may be accessed without approved expenditure authority. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund, or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance in any fund, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. The adopted budget may be amended at any time during the year, by BCC action. Re-appropriations within a fund without increasing the total fund may be approved by motion or resolution. Increasing the total appropriations for a fund requires an ordinance, with two readings and a public hearing.

State Law

<http://www.leg.state.fl.us/statutes/>

Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter. Chapter 129.01(2) (a), Florida Statutes establishes that the budget will be prepared, summarized, and approved by the BCC of each county, (b) and that it will be balanced. That is, the estimated revenues, including balances brought forward, equals the total of the appropriations and reserves. The budget must conform to the uniform classification of accounts prescribed by the appropriate state agency. Revenues must be budgeted at 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied. Chapter 129.01(2) (c) (1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.

Chapter 129.06(1), Florida Statutes requires that adopted budgets regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures are fixed appropriations and cannot be amended, altered, or exceeded except by action of the governing body. Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the BCC for its authorization. Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount appropriated in each fund's budget.

Chapter 200.011, Florida Statutes states that the BCC determines the amount to be raised for all county purposes, except for county school purposes, and the millage rates to be levied for each fund respectively.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

The BCC also determines the rates for use by the county, including special taxing district, board, agency, or other taxing unit within the county for which the BCC is required by law to levy taxes.

Chapter 200.065, Florida Statutes establishes a rolled-back millage rate, a maximum millage rate, and advertising and voting requirements for taxing jurisdictions, requiring an extraordinary vote of the local governing body to exceed the maximum millage rate for taxing purposes (as described previously).

Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of 10 mills, except for voted levies. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millage rates otherwise provided in this section, an ad valorem tax millage not in excess of 10 mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.

Miami-Dade County Legislation and Code

Miami-Dade County Resolution R-31-09 established the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.

(<http://www.miamidade.gov/govaction/legistarfiles/MinMatters/Y2008/083625min.pdf>)

Article CXVIII.5 of the Miami-Dade County Code is entitled "Governing for Results" and codifies our results-oriented governing management concepts. Section 2-1795 lays out policies for the allocation of resources and requires the Mayor or his/her designee to include them in his annual Budget Address which takes place during the month of March of each year. It also requires the submission of a five-year financial forecast (<http://www.miamidade.gov/search/home.asp#gsc.tab=0&gsc.q=governing%20for%20results&gsc.sort>).

Section 2-1795 of the Code outlines the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Adopted Budget. In addition, the Section places restrictions on the re-appropriation of line items within funds.

Section 2-1795 of the Code also establishes procedures to be followed by the Commission Auditor in the preparation and adoption of the County's Annual Budget. The Commission Auditor is to perform in-depth review of the proposed budget of the Board of County Commissioners and all departments and divisions that report directly to the Board, including the County Attorney's Office, the Office of the Inspector General, the Commission on Ethics and Public Trust, the Office of Commission Auditor, and the Intergovernmental Affairs Division under the Board of County Commissioners' fund. The analysis should include a review of any changes to the budget proposed by the Mayor made as a result of the budget prepared and recommended by the Mayor, and the Mayor's written response thereto, presented to the Commission in accordance with the second sentence of Section 5.03(B) of the Home Rule Charter. In addition, the Commission Auditor shall review and analyze any mid-year and year-end budget amendments proposed by the Mayor or his/her designee giving; and issue any final recommended written changes to the Mayor's Proposed Budget and present to the County Commission prior to its consideration of such proposed budget amendments.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

In January 2014, the Code was amended to require separate votes of the Board for each millage rate, including debt service. A separate vote is required to set the tentative millage rates in July, as well as at each public budget hearing in September.

<http://www.miamidade.gov/govaction/legistarfiles/MinMatters/Y2013/132252min.pdf>

THE BUDGET DEVELOPMENT PROCESS

Pursuant to Article 5 of the Miami-Dade County Charter, the Mayor is required to prepare a Proposed Budget between June 1 and July 15. The Mayor or his/her designee is then required to present the budget to the BCC before the BCC adopts the Adopted millage rates, which usually occurs at the last BCC meeting in July.

Although submission of the Proposed Budget occurred on July 7 this year, budget development actually is a year-round process. As the fiscal year begins, departmental staff updates their business plans. In December and January, staff completes initial projections and estimates of revenues for the current and ensuing fiscal years. In February, County departments submit their budget submission requests to the Office of Management and Budget (OMB). Those requests are linked to the priorities in the departmental business plans. Departmental Budget Presentations are held with the departments and OMB to discuss service priorities and to begin the process to match them with available resources. These meetings are publicly noticed, to encourage residents and elected officials and their staffs to participate. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding. In March, the Mayor delivers a budget address putting forth his funding priorities. Throughout the budget development process, administrative staff interacts with Commission staff and the staff of the Commission Auditor to share revenue and expenditure information. Pursuant to the County Charter and Code, the Proposed Budget must be submitted to the BCC by July 15.

It is important to note that there are certain budget-related deadlines established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC considers the recommended millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" (also referred to as "Truth in Millage" or "TRIM" notices) sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates included on the TRIM notices represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was advertised, all taxpayers must be re-noticed.

In accordance with Section 1800A of the Code, public meetings are required to be held throughout the County in August to discuss proposed new or increased rates for fees and taxes. As required by state law, two public budget hearings are held in September prior to the adoption of the budget. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the ensuing fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during mid-year and at year-end.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

FY 2015-16 Budget Development Process



December - January
Budget forecasting for coming year



July 14
Maximum tax rates adopted by County Commission



January - April
Departmental budget preparation and meetings



August
Notices of Proposed Property Taxes mailed; Commission workshops held



March
Mayor's budget address

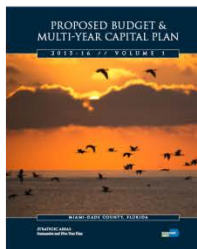


September 3
First public budget hearing

September 17
Second public budget hearing



July 1
Tax Roll Released



October 1
New budget becomes effective



July 7
Proposed Budget presented

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

THE FY 2015-16 PROPOSED BUDGET

Miami-Dade County's operating budget is a compilation of a number of budgets relating to distinct services, including regional area-wide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade County Public Library System (Library System), and fire rescue services provided within the Miami-Dade Fire Rescue Service District, as well as numerous proprietary operations and special assessment district functions. Each is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel, and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues are restricted in their use, which complicates the process of balancing the budget. Summary information describing major revenue sources and operating expenditure by strategic area as well as information for each department showing the activities by supporting revenue source and the categories of expenditures are included as Appendix A and B in this volume. Capital program revenue and expenditure summaries are included as Appendix C and D.

The Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared pursuant to state growth management legislation and the Miami-Dade County Code and is prepared along with the operating budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan, and the other major County capital planning documents. The operating budget and capital budget details are combined in each departmental narrative so that the entire story of each department is contained within a single section of the document. Emphasis has been placed on the operating impact of our capital improvement plans.

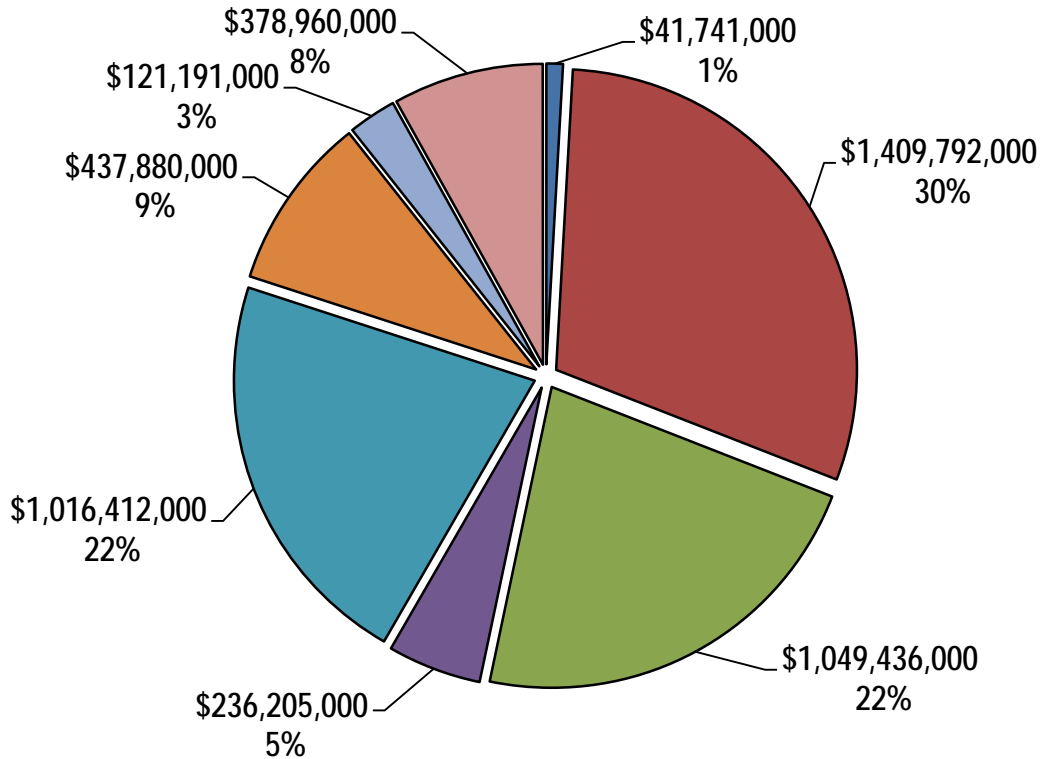
The FY 2015-16 Proposed Budget is balanced at \$6.7627 billion, of which \$4.692 billion represents the direct operating budget and \$2.070 billion is funding for capital projects. The operating budget is 2.6 percent higher than the FY 2014-15 Adopted Budget of \$4.575 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Services Area (UMSA) General Fund, Library System, and Fire Rescue Service District budgets, total \$2.081 billion, which is 23.5 percent higher than the FY 2014-15 Adopted Budget and represents 32 percent of the total operating budget. Unfunded needs in the operating budget total \$148.355 million and \$15.656 billion of unfunded capital projects.

OPERATING EXPENDITURES (EXCLUDING INTERAGENCY TRANSFER)

Funding Use	Actuals		Actuals		Actuals		Budget			
	FY 2011-12	%	FY 2012-13	%	FY 2013-14	%	FY 2014-15	%	FY 2015-16	%
Policy Formulation	\$ 37,335,000	1	\$ 37,225,000	1	\$ 38,777,000	1	\$ 40,727,000	1	\$ 41,741,000	1
Public Safety	\$ 1,250,670,000	30	\$ 1,241,822,000	31	\$ 1,288,745,000	32	\$ 1,329,550,000	29	\$ 1,409,792,000	30
Transportation	\$ 880,004,000	20	\$ 903,307,000	20	\$ 930,745,000	23	\$ 1,117,851,000	24	\$ 1,049,436,000	22
Recreation/Culture	\$ 208,200,000	5	\$ 182,796,000	6	\$ 181,271,000	4	\$ 226,075,000	5	\$ 236,205,000	5
Neighborhood/Infrastructure	\$ 806,801,000	19	\$ 851,803,000	19	\$ 871,013,000	21	\$ 979,086,000	21	\$ 1,016,412,000	22
Health and Human Services	\$ 519,526,000	14	\$ 520,338,000	13	\$ 393,068,000	10	\$ 410,542,000	9	\$ 437,880,000	9
Economic Development	\$ 116,710,000	4	\$ 122,749,000	3	\$ 118,140,000	3	\$ 125,190,000	3	\$ 121,191,000	3
General Government	\$ 248,507,000	7	\$ 238,702,000	7	\$ 231,953,000	6	\$ 346,194,000	8	\$ 378,960,000	8
Total	\$ 4,067,753,000		\$ 4,098,742,000		\$ 4,053,712,000		\$ 4,575,215,000		\$ 4,691,617,000	

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

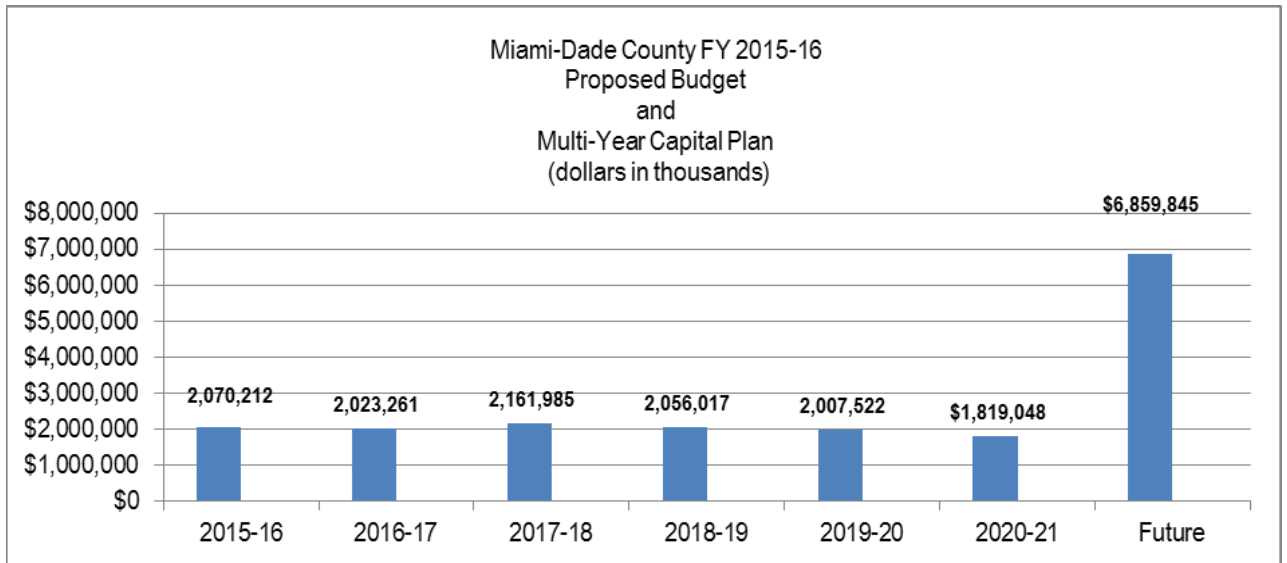
OPERATING EXPENDITURES (cont'd) (EXCLUDING INTERAGENCY TRANSFER)



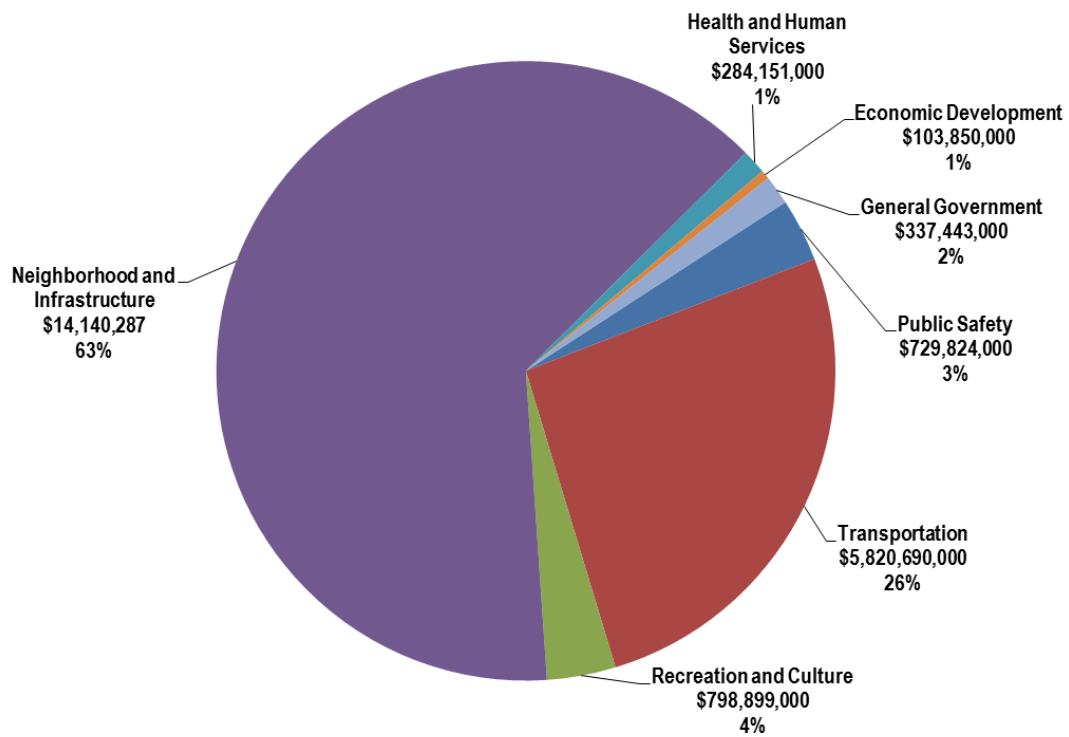
The Multi-Year Capital Plan outlines revenues and expenditures for current and new capital projects necessary to maintain, improve, and expand public facilities and infrastructure to support County operations and meet the service demands of residents and visitors to Miami-Dade County. The Capital Budget has projects in each of the County's Strategic Areas: Public Safety, Transportation, Recreation and Culture, Neighborhood and Infrastructure, Health and Human Services, Economic Development, and General Government.

The County's Proposed Multi-Year Capital Plan totals \$22.215 billion and includes 689 active capital projects across all strategic areas. The graph on the next page details the annual programmed expenditures. The funding sources for the Proposed Multi-Year Capital Plan include 43 percent from revenue bonds or special obligation bonds, 11 percent from County proprietary operations, 6 percent from other County sources and other non-County sources, 17 percent from general obligation bonds, 5 percent from the state grants, 9 percent from impact fees, and 9 percent from federal grants.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan



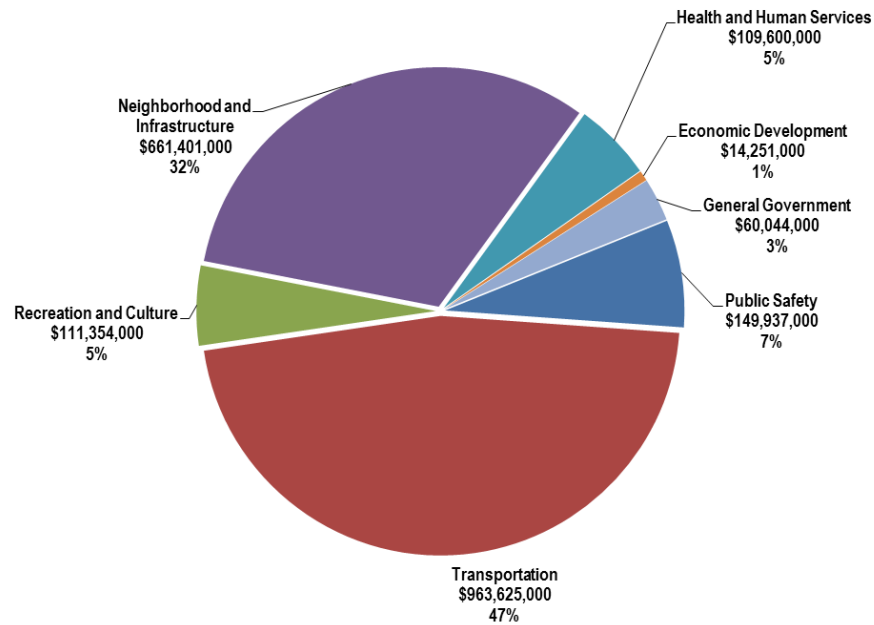
Miami-Dade County FY 2015-16 Proposed Budget and Multi-Year Capital Plan
All Years Expenditure by Strategic Area
\$22,215,145,000



FY 2015-16 Proposed Budget and Multi-Year Capital Plan

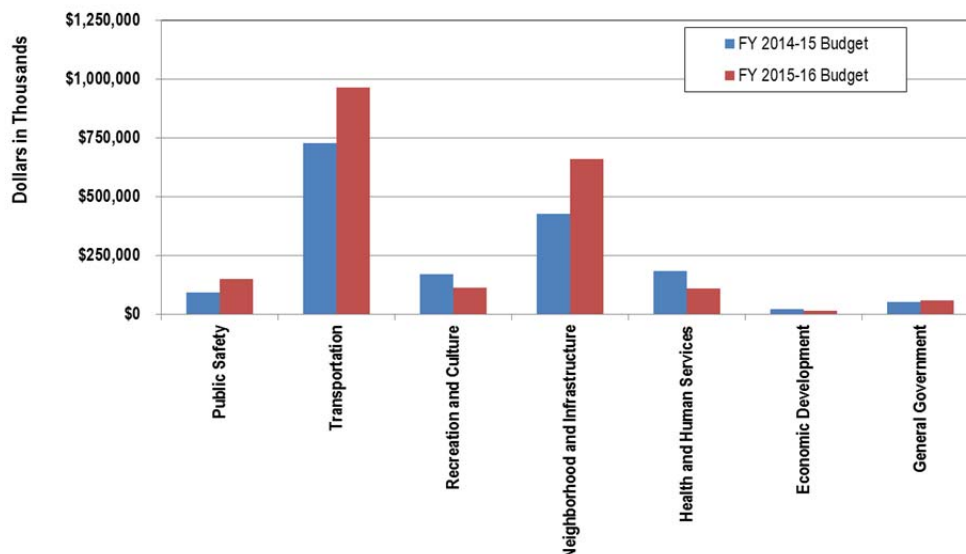
The FY 2015-16 Proposed Capital Budget, the first programmed year of the Proposed Multi-Year Capital Plan, totals \$2.070 billion, which is approximately 23.5 percent higher than the FY 2014-15 Adopted Budget of \$1.676 billion, due to various capital projects coming online and/or the purchase of major equipment to include the Air Rescue Helicopters, the first phase of Aviation's new Terminal Optimization Program (TOP), intersection improvements, road resurfacing, enhanced bus service, rail vehicle replacement, ocean outfall and consent decree projects for Water and Sewer, and various facility renovations such as the Culmer/Overtown Neighborhood Service Center and the Kendall Cottages. The Proposed Capital Budget was developed with the intent to fund projects that support economic development, livability and sustainability of our community. For presentation purposes in the FY 2015-16 Proposed Budget and Multi-Year Capital Plan, for ongoing or recurring yearly projects, prior year revenues that were expended are not shown in most cases to avoid artificially inflating the overall capital plan by showing cumulative expenditures that have already occurred.

**Miami-Dade County FY 2015-16 Proposed Budget and Multi-Year Capital Plan Expenditures
by Strategic Area
\$2,070,212,000**



FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Miami-Dade County FY 2015-16 Proposed Budget and Multi-Year Capital Plan Year-to-Year Comparison



Revenues

Although not the largest source of revenue in the operating budget, the most significant source of *discretionary* operating revenue to local governments in Florida is property tax revenue. The estimated countywide tax roll change (from the 2014 preliminary roll) for FY 2015-16 is an increase of 9.44 percent. In accordance with Amendment 10 to the State Constitution, the increase in property assessments for 2015 homestead residential properties was set at 0.08 percent. Due to the increases in property values, ad valorem revenue is budgeted at \$121.775 million more than the FY 2014-15 Adopted Budget. Non-ad valorem revenues are projected to increase for FY 2014-15 as the economy rebounds. The use of one-time revenues to support on-going operations is virtually eliminated for FY 2015-16.

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (i.e. Miami-Dade Fire Rescue Service District and Library System); a special assessment (e.g. solid waste collection services in Public Works and Waste Management); or by proprietary revenue, including grants, which augment a General Fund subsidy (e.g. Parks, Recreation and Open Spaces and Animal Services). Certain proprietary revenues also support functions in multiple departments, such as stormwater utility revenues, tourist tax revenues, and local option gas taxes (as described in Appendix L and M). Proprietary operations, such as PortMiami and the Water and Sewer Department, will grow to the extent that their activity and operating revenues permit. The residential solid waste collection fee will remain \$439 per year for the tenth year and solid waste disposal fees are adjusted by the consumer price index which is 1.5 percent for FY 2015-16. Water and wastewater retail fees for operations and debt service requirements will increase by six percent. The bill of the average retail water and sewer customer (6,750 gallons per month) increased to approximately \$51.11, or by approximately \$3.00 per month. The landing fee for Miami International Airport has been preliminarily

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

raised to \$1.68 in FY 2015-16. A small number of rate adjustments are included in the budget, in Aviation, PortMiami, Public Housing and Community Development, Animal Services, Regulatory and Environmental Resources and the Medical Examiner. All rate adjustments are discussed in individual departmental narratives.

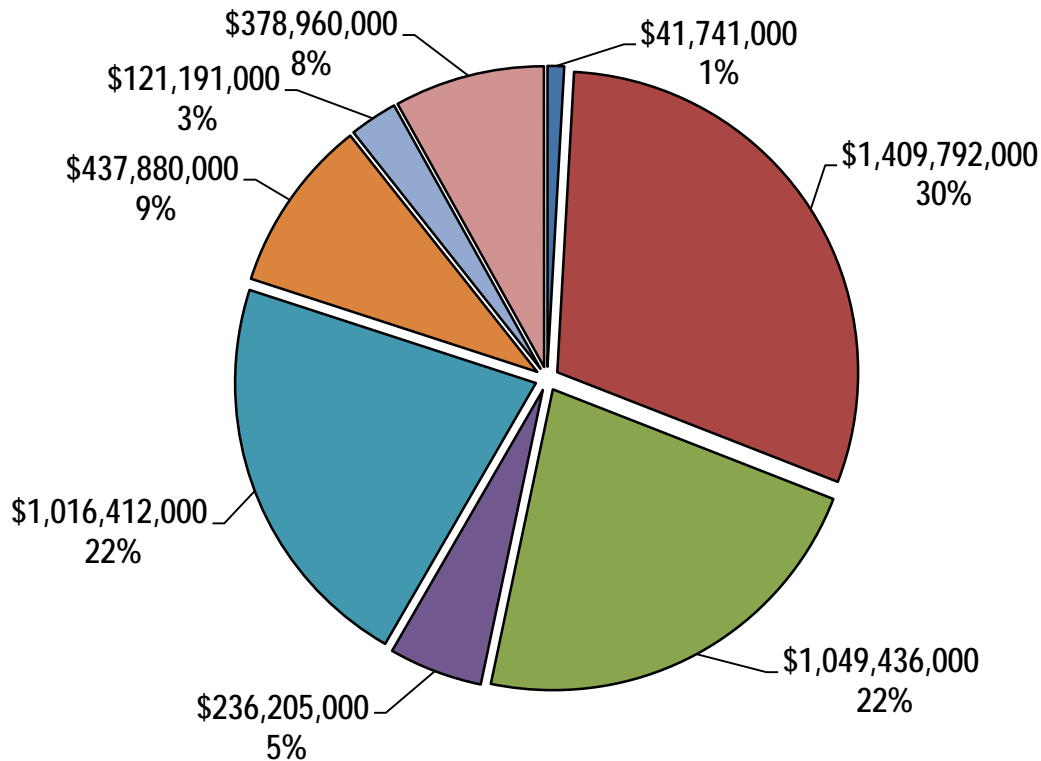
The proprietary departments pay an administrative reimbursement payment to the general fund. The administrative reimbursement payment is calculated by determining the percentage of the entire general fund represented by the internal support functions that serve the whole County and all departments. This percentage is then applied to the budget of the proprietary functions. This rate has been reduced to 3.12 percent from 3.45 percent last year. The payment from the Aviation Department is calculated utilizing a unique basis determined in concert with the Federal Aviation Administration. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 74 percent Countywide and 26 percent UMSA.

OPERATING REVENUES (EXCLUDING INTERAGENCY TRANSFER)

Funding Use	Actuals		Actuals		Actuals		Budget			
	FY 2011-12	%	FY 2012-13	%	FY 2013-14	%	FY 2014-15	%	FY 2015-16	%
Policy Formulation	\$ 37,335,000	1	\$ 37,225,000	1	\$ 38,777,000	1	\$ 40,727,000	1	\$ 41,741,000	1
Public Safety	\$ 1,250,670,000	30	\$ 1,241,822,000	31	\$ 1,288,745,000	32	\$ 1,329,550,000	29	\$ 1,409,792,000	30
Transportation	\$ 880,004,000	20	\$ 903,307,000	20	\$ 930,745,000	23	\$ 1,117,851,000	24	\$ 1,049,436,000	22
Recreation/Culture	\$ 208,200,000	5	\$ 182,796,000	6	\$ 181,271,000	4	\$ 226,075,000	5	\$ 236,205,000	5
Neighborhood/Infrastructure	\$ 806,801,000	19	\$ 851,803,000	19	\$ 871,013,000	21	\$ 979,086,000	21	\$ 1,016,412,000	22
Health and Human Services	\$ 519,526,000	14	\$ 520,338,000	13	\$ 393,068,000	10	\$ 410,542,000	9	\$ 437,880,000	9
Economic Development	\$ 116,710,000	4	\$ 122,749,000	3	\$ 118,140,000	3	\$ 125,190,000	3	\$ 121,191,000	3
General Government	\$ 248,507,000	7	\$ 238,702,000	7	\$ 231,953,000	6	\$ 346,194,000	8	\$ 378,960,000	8
Total	\$ 4,067,753,000		\$ 4,098,742,000		\$ 4,053,712,000		\$ 4,575,215,000		\$ 4,691,617,000	

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

OPERATING REVENUES (cont'd) (EXCLUDING INTERAGENCY TRANSFER)



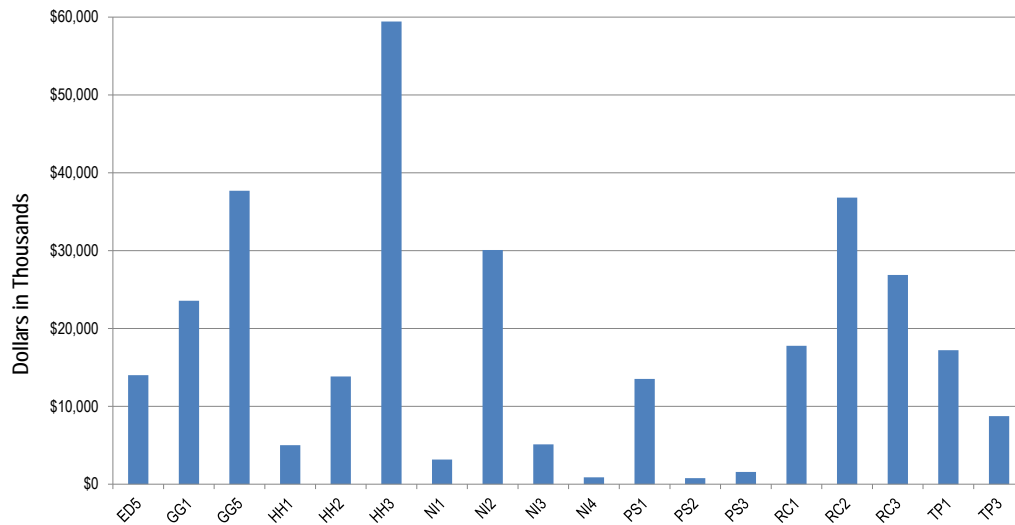
General Obligation Bond (GOB) Programs

General obligation bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the County (excluding exempt property as required by Florida law). The full faith, credit, and taxing power of the County is irrevocably pledged to the prompt payment of both principal and interest on the bonds as they become due and payable. Pursuant to the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds. Although titled as a Special Obligation Bond Program, this same rule of law applies to the voted debt for the Fire Rescue District Bonds, but only for taxable real and tangible personal property within the Fire Rescue District.

The FY 2015-16 Proposed Countywide Voted Debt millage for general obligation bonds is 0.4500 mills. This rate includes the recent voter-approved General Obligation Bond Program to improve the Jackson Health System infrastructure (0.0280 mills). The millage rate for the County's general obligation bond programs remains at 0.4220 mills. The FY 2015-16 Proposed Fire Rescue District voted debt service millage, which funds principal and interest payments for the 2002 Fire District Special Obligation Bond Program is reduced to 0.0086 mills. The chart below shows expenditures in the BBC-GOB program for FY 2015-16 by strategic goal.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Building Better Communities General Obligation Bond Program
FY 2015-16 Proposed Expenditures By Strategic Goal



Strategic Goals

ED5: Revitalized communities

GG1: Friendly government

GG5: Goods, services and assets that support County operations

HH1: Healthy Communities

HH2: Basic needs of vulnerable Miami-Dade County residents are met

HH3: Self-sufficient population

NI1: Responsible growth and a sustainable built environment

NI2: Effective infrastructure services

NI3: Protected and restored environmental resources

NI4: Safe, healthy and attractive neighborhoods and communities

PS1: Reduced crime

PS2: Reductions in preventable death, injury and property loss

PS3: Effective emergency and disaster management

RC1: Recreation and cultural locations and facilities that are sufficiently distributed throughout Miami-Dade County

RC2: Attractive and inviting venues that provide world-class recreational and cultural enrichment opportunities

RC3: Wide array of outstanding programs and services for residents and visitors

TP1: Efficient transportation network

TP3: Well-maintained transportation system and infrastructure

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Planned Financings

The Proposed Capital Budget includes projected capital financings that are planned for the next 12 months. The financial markets are very unpredictable so final amounts for these proposed transactions will be determined when the authorizing legislation is presented to the Board of County Commissioners for approval and at the time the transactions are priced in the market:

- Aviation Revenue Refunding Bonds
- Aviation Commercial Paper Program
- Capital Asset Bonds
- General Obligation Bonds Building Better Communities Program Flexible Drawdown Variable Bond
- Seaport Debt
- Transit System Surtax Revenue Bonds

Expenditures

Last year, for the first time, the County's five year financial forecast was balanced for the entire reporting period. While certain extraordinary costs have been identified outside of that plan, revenues have more than made up for these increased costs. The FY 2015-16 Proposed Budget was developed to continue a sustainable spending plan, without increasing the total tax rate, and investing in priority service expansion and investment in our assets. Cost increases outside of our control include, but are not limited to, increased Florida Retirement System contributions, compliance with Department of Justice consent agreement requirements for Corrections and Rehabilitation, reprecincting costs, enhancements requested by the Property Appraiser associated with the Value Adjustment Board, and employee separations – particularly in our public safety departments – beyond even the anticipated peak associated with the Deferred Retirement Option Program (DROP). As well, significant revenue reductions – especially for revenues that support public safety and the court system – had to be mitigated. After these extraordinary costs were covered, we are still able to enhance our public safety services, increase maintenance for parks and open spaces, fund deferred vehicle purchases and facility needs, expand services to the elderly and children, restore funding for community-based organizations and cultural institutions, and fund employment programs for adults and youth.

Public Safety

Public safety functions are the core service for every local government. The FY 2015-16 Proposed Budget increases the number of officers providing direct service on the street, addresses the requirements of the DOJ consent agreement, increases marine services, and funds deferred vehicle purchases.

- Six Basic Law Enforcement classes will be filled between now and the end of FY 2015-16; these classes will make up for anticipated separations during this year and next year and will result in more than 100 additional officers on the streets
- A total of ten Correctional Officer trainee classes will be held this year and next year to fill current vacant positions and more than 200 additional positions to address mandates that focus on inmate standards of care as specified in the settlement agreement with the U.S. Department of Justice (DOJ)
- Classes will be held to fill vacant positions in the Miami-Dade Fire Rescue Department and a second fire boat will be put into service

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

- The general fund subsidy to the Juvenile Services Department is increased to offset revenue shortfall; the department will continue the Civil Citation program in a broader context, to include those who are not first time misdemeanor offenders.
- We will continue to work through the fiscal year with the State Attorney, Public Defender, Clerk of Courts, and Chief Judge to make sure that our court system's responsibilities are addressed within the limited revenues we have available
- The Medical Examiner continues to be staffed to meet accreditation standards and additional equipment replacements are funded.

Capital projects in the Public Safety strategic area accounts for 7 percent of the County's overall FY 2015-16 Proposed Capital Budget (\$149.937 million). Major projects include continued renovations of the Miami-Dade Courthouse Façade, as well as emergency/structural repairs, update to the Courts Master Plan, improvements to the Miami-Dade Public Safety Training Institute, enhancements to the Real Time Crime Center at MDPD Headquarters, renovations of the Pre-Trial Detention Center, construction and renovations of various Fire Rescue stations, construction of the Joseph Caleb parking garage and courtrooms and various tower improvements.

Transportation

Arguably, one of the most critical issues facing Miami-Dade County today is transportation and mobility. Over the summer, a full organizational analysis will begin. In September, recommendations regarding not only organizational improvements, but also a reprioritization of funding and the identification of new resources to support a plan to quickly address strategies to improve mobility on our roads, as well as more long term plans to expand our public transit corridors will be presented.

- Transit services are funded by federal grants, passenger revenues, the People's Transportation Plan surtax and the general fund Maintenance of Effort (MOE) of \$173.745 million
- Funding is prioritized to address maintenance and cleanliness of rail cars and buses
- PortMiami budgetary projections include both new cruise and cargo service
- Miami International Airport will see 42.6 million passengers in FY 2015-16

Capital projects in the Transportation strategic area account for \$963.625 million and represent 47 percent of the County's overall FY 2015-16 Proposed Capital Budget. In FY 2015-16, PortMiami will complete the Deep-Dredge projects to be ready for the Post Panamax market. Miami International Airport will initiate the first phase of the Terminal Optimization Program that will expand and modernize the functionality of existing terminals and provide efficient terminal facilities for the next 20 to 30 years. The Transit Department will continue with its rail vehicle replacement, track and guideway rehabilitation, and bus enhancement program. Public Works and Waste Management transportation projects total \$241 million and include intersection improvements, road widening, bridge replacements, and communications infrastructure and traffic control devices for the Automated Traffic Management System.

Economic Development

The Department of Regulatory and Economic Resources continues to ensure the combination of the key functions involved with economic development and business and environmental regulation develop seamlessly. The department is focused on making Miami-Dade County a place where people want to do

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

business and can be successful, from the small Mom and Pop business to the international conglomerate. Other programs funded to improve economic development in the county include:

- \$500,000 in funding for the Mayor's Employ Miami-Dade initiative, including \$75,000 to fund the development of a fellowship program to develop leadership skills facilitated by the Haitian Neighborhood Center "Sant La"
- \$1,000,000 in general fund subsidy for the continuation of the Summer Youth Employment program initiated in FY 2014-15; it is anticipated that this funding will be matched by funding provided by The Children's Trust and private sector supporters
- Aviation Promotion Funds (\$172,000) and PortMiami Promotional Funds 1.055 million) will go to support the trade and tourism industries
- Mom and Pop Small Business Grants are funded at current levels

The Economic Development strategic area represents one percent of the County's overall FY 2015-16 Proposed Capital Budget (\$14.251 million) and includes the completion of the Richmond Heights Shopping Center redevelopment and the Economic Development Fund.

Neighborhoods and Infrastructure

The Proposed Budget for the Animal Services Department includes a 43 percent increase in the general fund subsidy to support the annualization of the programs that have been implemented in FY 2014-15 and the opening and operations of a new animal shelter. The Water and Sewer Department continues to address the issues raised in the Federal Consent Decree and other projects needed to stabilize and expand our water and sewer infrastructure. Residential fees for garbage and trash collection are not increased in the Proposed Budget, but fees for water and sewer services are increased by six percent for residential customers and four percent for wholesale customers to support the additional cost of debt service.

- Two additional NEAT teams are funded and an increase in roadside and median maintenance cycles is planned
- Funding to expand the county's tree canopy is included
- 32 positions are added in Solid Waste to reduce overtime cost and improve efficiency

The Neighborhood and Infrastructure strategic area represents 32 percent of the County's overall FY 2015-16 Proposed Capital Budget (\$661.401 million). Funding is included for various stormwater and drainage projects, landfill closures, unsafe structures board-ups and demolition, lot clearing, and the extensive Water and Sewer Capital Development Plan.

Recreation and Culture

The proposed budget for the Library Department continues to execute and implement the recommendations provided by the Mayor's Blue Ribbon Task Force, including numerous initiatives related to responding to neighborhood needs, deploying updated technology, expanding partnerships, launching a re-branding campaign to promote its existing and expanded services to the public, assessing and addressing capital needs, and aligning objectives and measures to track progress in these areas. The General Fund subsidy for cultural grants is increased by 24 percent in order to not only restore cuts in general fund support necessary last year, but to make up for reduced tourist tax funding available in FY 2015-16 and maintain total grants funding at FY 2014-15 levels. The subsidy support to Parks, Recreation and Open Spaces is increased by more than 20 percent.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

- An additional day of service and requisite staffing are included at the following Branch Libraries: California Club, Coral Reef, Country Walk, Golden Glades, Hispanic, Homestead, International Mall, Kendall, Little River, and Pinecrest
- The operating subsidies for the Patricia and Phillip Frost Museum of Science and Vizcaya Museum and Gardens remain the same; the subsidy for HistoryMiami and the Perez Art Museum Miami are increased to support the cost of the expanded facilities; funding to expand the GOB funded facility at Fairchild Botanical Gardens is included
- The Parks, Recreation and Open Spaces Department will be increasing grounds maintenance and enhancing Sports Development programs and Park amenities in 12 parks.

Capital projects for the Recreation and Culture strategic area accounts for 5 percent of the County's overall FY 2015-16 Proposed Capital Budget (\$111.354 million) - major projects include the completion of the new Patricia and Phillip Frost Museum of Science, the Zoo Miami Florida Exhibit, renovations to local parks in UMSA, and restoration and enhancement of Vizcaya Museum and Gardens.

Health and Human Services

The FY 2015-16 Proposed Budget preserves and enhances services provided to the most vulnerable in our community, through additional county and other funding and support for organizations providing services on the County's behalf.

- \$3 million in new federal funding will support the Early Head Start Partnership program which will serve an additional 240 low-income children, improving early childhood education services including health screenings, nutritional education, social services for families and providing high quality learning opportunities and environments
- Funding for Community-based Organizations (CBOs) is restored to FY 2013-14 levels as part of the new competitive solicitation process that will result in new grant awards effective in May 2016; continuation funding for current organizations is provided
- A new position is funded in the Office of Management and Budget to support capacity building initiatives for CBOs
- A veterans' services liaison will be provided in CAHSD to provide support for the Military Affairs Board and coordinate services for veterans
- An additional \$500,000 is provided to support expansion of elderly meals and other services
- The maintenance of effort payment to the Public Health Trust is \$161.006 million for FY 2015-16, \$145.946 million from the millage equivalent calculation and \$15.060 million as a percentage of the non-ad valorem revenue in the general fund; this amount exceeds the minimum guaranteed to the Public Health Trust for FY 2015-16 in order to provide funding for the expanded Mental Health services to be provided at the Turner Guilford Knight Correctional Facility when combined with the projections for the County Health Care Sales Surtax, local funding support for the Public Health Trust grows by almost \$30 million in FY 2015-16.

The FY 2015-16 Proposed Capital Budget in the Health and Human Services strategic area includes the renovation and expansion of the Wynwood/Allapattah and Culmer/Overtown Neighborhood Service Centers, the Liberty Square/Lincoln Gardens public housing project, and affordable housing projects in each Commission District. The Health and Human Services strategic area represents 5 percent of the County's over FY 2015-16 Proposed Capital Budget for a total of \$109.6 million.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

General Government and Policy Formulation

General Government and Policy Formulation funding has been increased in the Proposed Budget. The funding for the Board of County Commissioners and the County Attorney's Office has been adjusted for increased personnel costs. The Proposed Budget for the Office of the Mayor is reduced. The Office of the Inspector General will continue to hold two positions vacant. The funding for the Commission on Ethics and Public Trust includes funding to support a part-time staff attorney position. Funding for the Office of the Property Appraiser includes additional staff to support the value adjustment board process (\$3.4 million).

- Five positions are added to the Human Resources Department to resolve backlogs in processing employee paperwork, support critical recruitments in the public safety area, and coordinate programs for employees
- Small Business Development includes 13 additional positions, as well a funding set aside to address needs as the disparity study results are addressed
- Three positions have been added to the Office of Management and Budget: one funded by a new Byrne Grant supporting crime prevention, one funded by the revenues earned from the County's marketing efforts and intended to expand revenue opportunities, and one to provide capacity building assistance to CBOs
- \$3 million in additional funding is available in the Internal Services Department to begin to address long-deferred facility renovation and rehabilitation needs
- 79 positions have been transferred to the Information Technology Department as part of the on-going efforts to centralize information technology resources
- The Elections Department budget is funded to continue improvements as noted by the Mayor's Elections Task Force: requirements for reprecincting are funded and 10 additional early voting sites, as well as the transmission of election results from Election Day directly from polling location.
- The 311 Answer Center hours will remain the same as FY 2014-15, from 7 am to 7 pm, and as a means to provide better service to the community initial calls to the Water and Sewer Help Desk are being answered by 311
- Ten positions are added to the Finance Department to support the County's consolidated Accounts Payable Invoice Imaging and Workflow system

Capital projects in the General Government strategic area represent 3 percent of the County's overall FY 2015-16 Proposed Capital Budget for a total of \$60.044 million and include information technology implementations designed to improve efficiency and reduce future costs, as well as building projects necessary for life safety.

The Budget reflects increases in our reserves, particularly the Countywide Emergency Contingency Reserves as noted before. Operating reserves as a portion of the General Fund are budgeted at 4.43 percent. The third payment of \$5 million for the FY 2011-12 loan from the Water and Sewer Department is included in the FY 2015-16 Proposed Budget.

FIVE-YEAR FINANCIAL OUTLOOK

The development of the FY 2015-16 Proposed Budget is a sustainable spending plan. This five-year financial forecast extends that plan through FY 2020. Decisions regarding service expansion or reduction not only need to align with the Strategic Plan, but also with what can be reasonably expected in terms of future resources. We have developed financial forecasts for all four County taxing jurisdictions, as well as for certain proprietary operations such as Aviation, Seaport, Waste Management operations, Water and Sewer, and Transit which support the economy of our community. The four County taxing jurisdictions continue to be balanced throughout the five-year scope of this document, including contributions to the emergency contingency reserve that will bring us to our stated goal of \$100 million by the end of the forecast period.

In developing the forecast, we utilize a set of assumptions which allow us to make reasonable projections and conclusions. For tax-supported functions, we develop our financial outlook utilizing incremental/inflationary methodology using current year service levels as the baseline for projections, making adjustments for defined and scheduled service expansions or reductions if any are planned. However, these assumptions can be affected at any given time by external forces such legislative actions, changes in the economy, and to the greatest extent, by local policy decisions. We use this document as one of our planning tools and revise it twice each year. This document does not intend to represent a five-year County Budget.

Property Tax-Supported Budgets

After several years of tax roll losses the tax roll began to recover in 2012, growing by 1.98 percent, then 3.39 percent in 2013, 6.80 percent in 2014, and 9.44 percent in 2015. We are assuming a six and half percent growth rate for FY 2016-17 and five and half percent thereafter for Countywide and Library System, and five percent for the UMSA and Fire Rescue District. By recognizing this additional growth for next year, we can now reach our goal of \$100 million in our emergency reserves by FY 2020.

Due to the performance of the County's Tax Rolls, and the strong performance of Non-Ad Valorem revenues such as sales tax, the fiscal outlooks for the four property tax-supported budgets under the purview of the BCC have been significantly improved. The millage rates used to develop the revenue forecast for the property tax-supported budgets assume that the adopted millage rates proposed for FY 2015-16 are held flat thereafter. Under the circumstances, the total general fund balance (Countywide and UMSA combined) is positive through FY 2019-20, as is the case for the Library System and the Fire Rescue District. It is worth mentioning that all four taxing jurisdiction are constantly being challenged to deploy new services. Given these positive outlooks, some of these needs maybe satisfied in the future.

The preliminary unaudited General Fund carryover balance for year-end FY 2014-15 is estimated at \$52 million. The Countywide General Fund Emergency Contingency Reserve balance for FY 2014-15 is \$43 million. In FY 2012-13, a \$9 million transfer from this reserve was made to the Fire Rescue District to compensate for the unexpected losses in ad valorem revenues as a result of Value Adjustment Board refunds. As part of this financial outlook, appropriate expenditure allocations have been made to replenish the Countywide Emergency Contingency Reserve and reach our goal of \$100 million by FY 2019-20.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

As previously stated, in addition to trying to address service needs for the community, economic trends and federal and state legislation may have a significant impact on the overall County budget. Legislation such as potential increases in Medicaid costs, continuing increases in the County's contribution to the State's retirement fund, and policies that increase inmate jail population can affect the budget significantly. It is our assumption that beyond FY 2015-16, as a result of actuarial updates and unless further plan modifications and/or employee contributions are adopted, the FRS rates may continue to climb as was the case for FY 2015-16.

Increased costs of health care coverage and other unanticipated events may also have an impact. Future incorporations and annexations by existing municipalities could also impact the County's budget. The Fire Rescue District and the Library System will continue to assess any future service expansions within the limits of their revenue performance. The UMSA budget is less dependent on property tax revenue and as such benefits from the growth in other revenues such as sales tax, utility taxes, communication tax, etc., which have shown robust performance in the last few years. However, UMSA is constantly being impacted by increasing law enforcement costs which represent approximately 76 percent of its operating budget.

This plan, however, does not address unmet needs identified by our departments, which total \$148.355 million and are detailed in each department's narrative in Volumes 2 and 3.

Assumptions

Millage Rates

Operating millage rates for all four taxing jurisdictions are kept at the FY 2015-16 proposed levels.

Tax Roll Growth

For planning purposes, the Countywide and Library System property tax rolls are assumed to increase 6.5 percent in FY 2016-17 and five and half percent thereafter. The UMSA and Fire Rescue District property tax roll are expected to grow 5.0 percent in the same span of time.

Inflation*

<u>Fiscal Year</u>	<u>Inflation Adjustment</u>
2017	2.30%
2018	2.30%
2019	2.40%
2020	2.40%

*Source: Congressional Budget Office

Incorporations and Annexations

No new incorporations or significant annexations are assumed for the next five years for purposes of forecasting revenues and expenditures.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Service Levels

It is assumed that proposed levels of service for FY 2015-16 are maintained for the next five years.

Transit Growth

General Fund support to the Miami-Dade Transit Department in FY 2015-16 is scheduled to resume its 3.5 percent increases pursuant to local ordinance. Starting in FY 2016-17 and through the scope of this fiscal outlook extraordinary contributions from the General Fund are programmed to deal with increasing debt service obligations.

New Facilities

This year the Fire Rescue District completed construction of the Miami Lakes West, North Miami Beach, and Coconut Palm stations. All units assigned to these new stations were in service at other stations or at temporary locations. The Northeast Library will open in FY 2014-15. Due to funding limitations, the Library System has pushed the Doral, Killian, and Hialeah Gardens branch projects to future years.

One-Time Revenues

FY 2015-16 Proposed Budget does not include one-time revenues supporting on-going operating expenses.

Salary Expense

Salary expenses have been adjusted to reflect the impact of eliminating all union concessions. A one percent cost of living adjustment (COLA) is modeled for FY 2016-17, but no other adjustments are considered through FY 2019-20. COLA adjustments have been negotiated with unions should property tax roll growth exceed the five-year forecast.

Health Insurance Costs

Health Insurance costs are increased approximately eight percent each year after FY 2015-16.

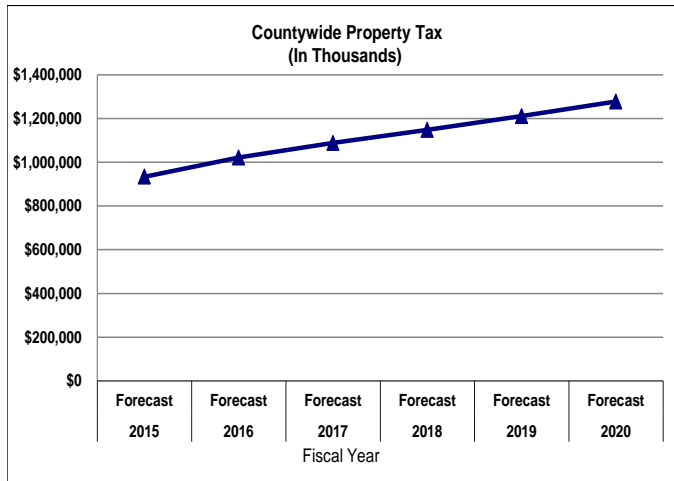
Emergency Contingency Reserve

This five year plan includes the appropriate allocations to increase the Countywide Emergency Contingency Reserve to \$100 million by FY 2019-20.

REVENUE FORECAST

COUNTYWIDE REVENUE FORECAST

Property Tax

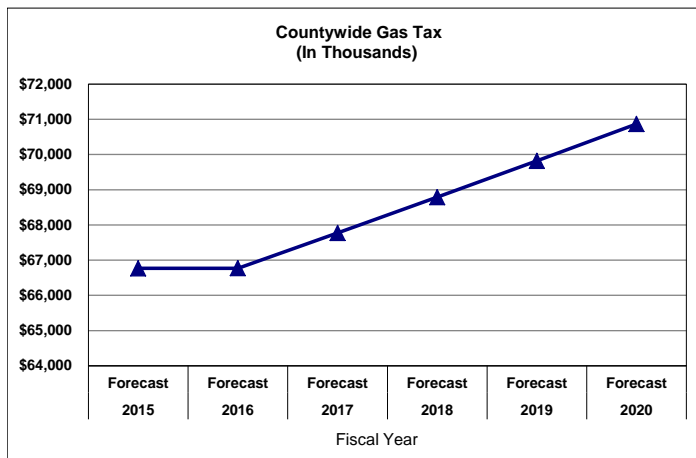


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2016-17	6.50%
2017-18	5.50%
2018-19	5.50%
2019-20	5.50%

Comments: Growth based on expected tax roll performance.

Gas Tax



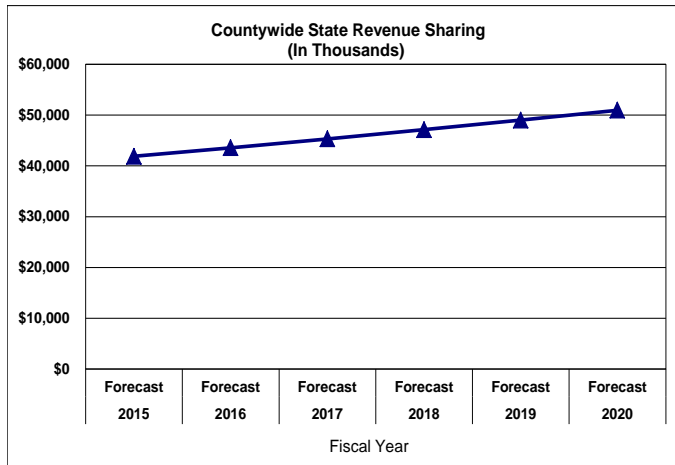
Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

Fiscal Year	Growth
2016-17	1.50%
2017-18	1.50%
2018-19	1.50%
2019-20	1.50%

Comments: Revenues include only Miami-Dade County's allocation and do not include revenues which accrue to municipalities. Projections based on population growth.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

State Revenue Sharing

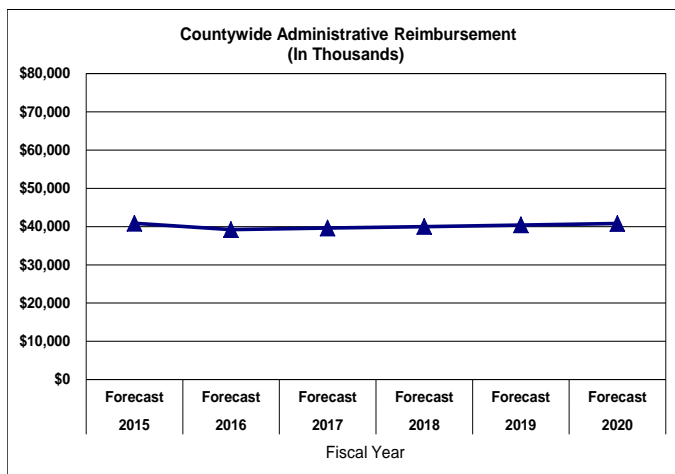


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.044 percent of State sales tax collections.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	4.00%
2017-18	4.00%
2018-19	4.00%
2019-20	4.00%

Comments: Net of debt service requirements. Projections based on historical trends.

Administrative Reimbursement

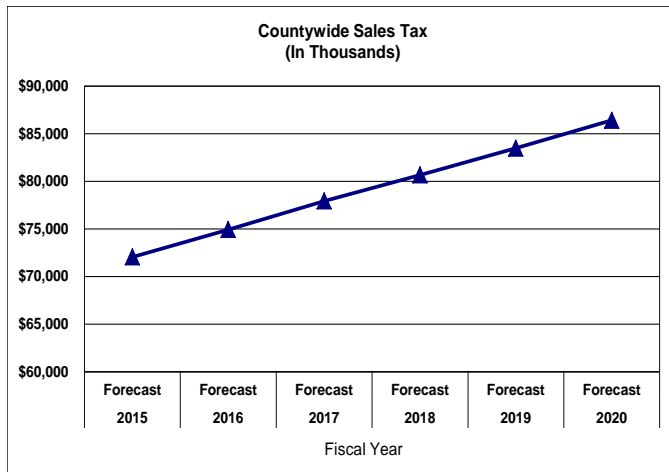


Description: Comprised of payments from proprietary operations towards County overhead.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	1.00%
2017-18	1.00%
2018-19	1.00%
2019-20	1.00%

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Sales Tax



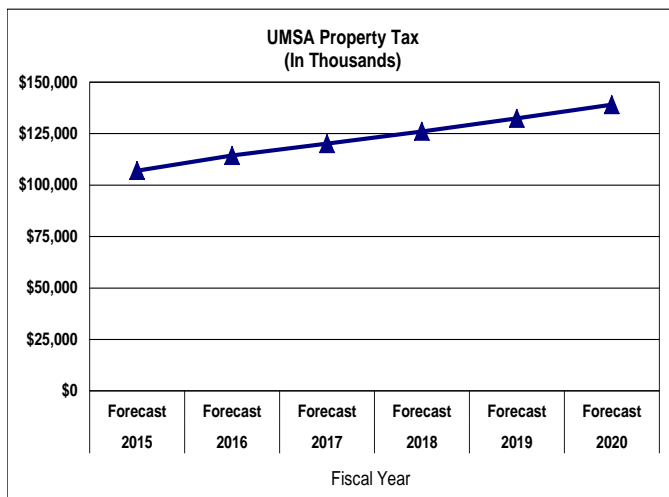
Description: The program consists of an ordinary distribution based on 8.8 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	4.00%
2017-18	3.50%
2018-19	3.50%
2019-20	3.50%

Comments: Projections based on historical trends.

UMSA REVENUE FORECAST

Property Tax



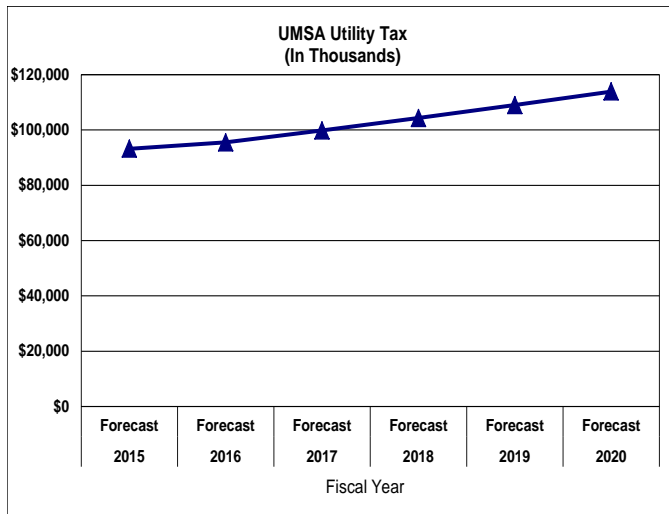
Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	5.00%
2017-18	5.00%
2018-19	5.00%
2019-20	5.00%

Comments: Growth based on expected tax roll performance.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Utility Tax

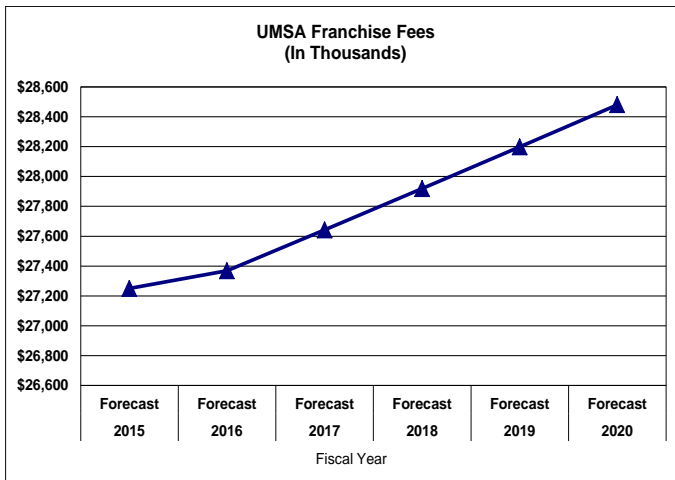


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	4.50%
2017-18	4.50%
2018-19	4.50%
2019-20	4.50%

Comments: Revenues are considered 100 percent UMSA. Projections based on area population growth.

Franchise Fees



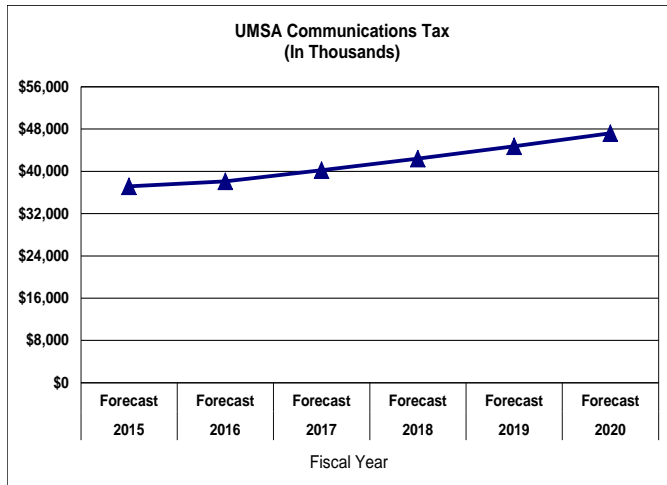
Description: Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	1.00%
2017-18	1.00%
2018-19	1.00%
2019-20	1.00%

Comments: Forecast based on population growth. Revenues are net of taxes paid and the portion that accrues to municipalities pursuant to inter-local agreements.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Communications Tax

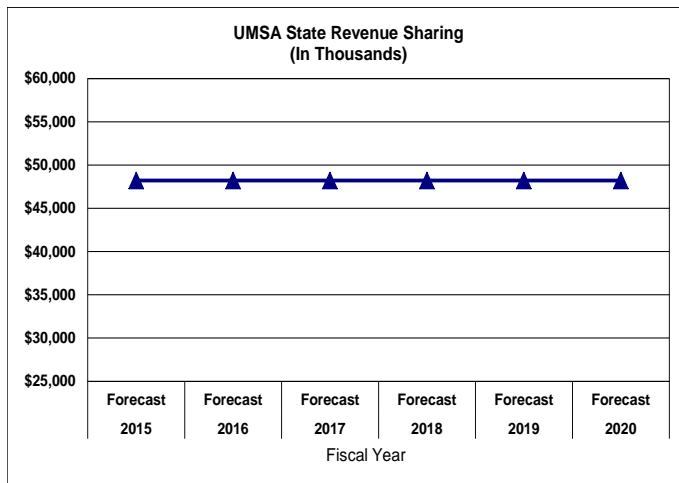


Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee, and communications permit fee.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	5.50%
2017-18	5.50%
2018-19	5.50%
2019-20	5.50%

Comments: Revenues are considered 100 percent UMSA. Projections based on population growth.

State Revenue Sharing

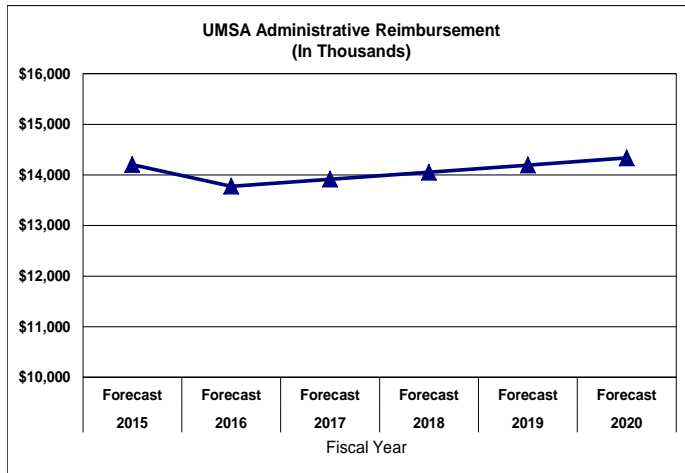


Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections, and municipality's relative ability to raise revenue. For UMSA, distributions have been fixed per State Statute.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	0.00%
2017-18	0.00%
2018-19	0.00%
2019-20	0.00%

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

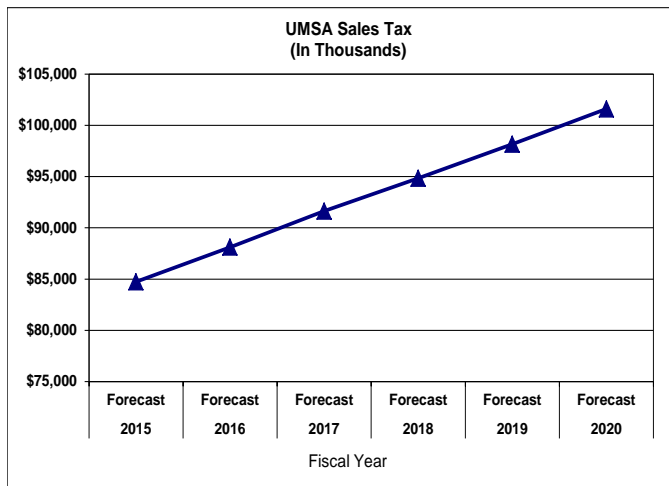
Administrative Reimbursement



Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2016-17	1.00%
2017-18	1.00%
2018-19	1.00%
2019-20	1.00%

Sales Tax



Description: The program consists of an ordinary distribution based on 8.8 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

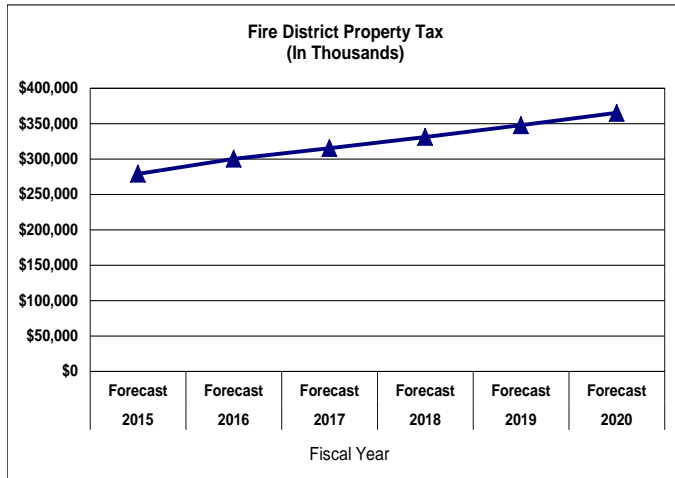
Fiscal Year	Growth
2016-17	4.00%
2017-18	3.50%
2018-19	3.50%
2019-20	3.50%

Comments: Projections based on historical trends.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

FIRE DISTRICT REVENUE FORECAST

Property Taxes

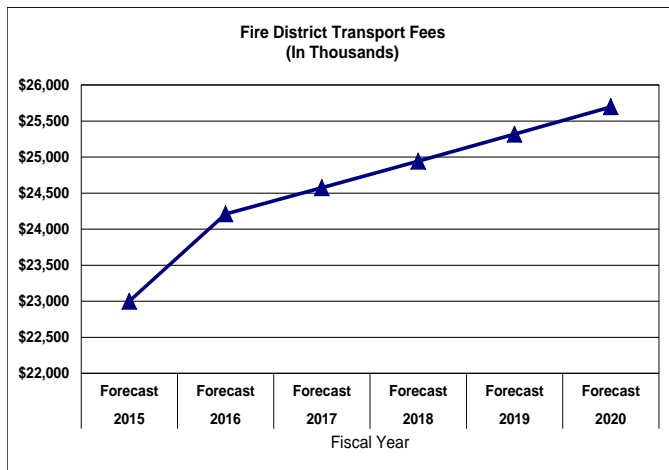


Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	5.00%
2017-18	5.00%
2018-19	5.00%
2019-20	5.00%

Comments: Growth based on expected tax roll performance.

Transport Fee



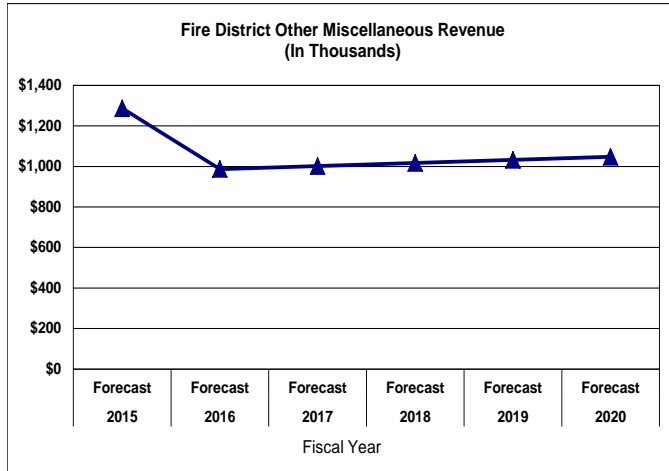
Description: Fees charged to individuals transported by Fire Rescue units.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	1.50%
2017-18	1.50%
2018-19	1.50%
2019-20	1.50%

Comments: Projections based on population growth.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Other Miscellaneous



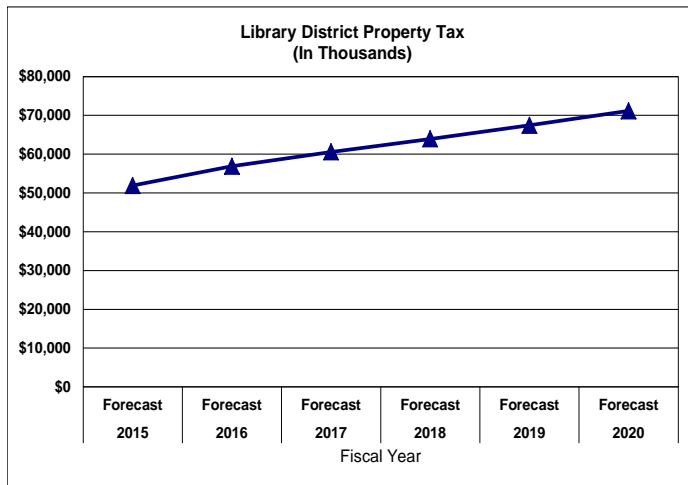
Description: Includes grants, plans review fees, and inspection service charges.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	1.50%
2017-18	1.50%
2018-19	1.50%
2019-20	1.50%

Comments: FY 2013-14 reflects reduction in federal grants.

LIBRARY DISTRICT REVENUE FORECAST

Property Taxes



Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	6.50%
2017-18	5.50%
2018-19	5.50%
2019-20	5.50%

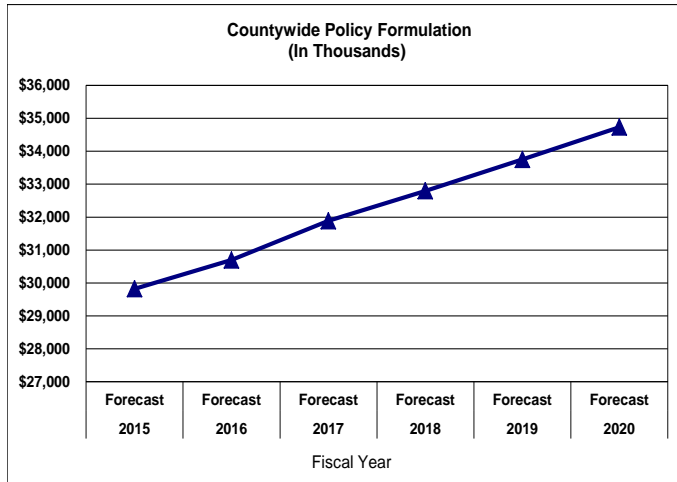
Comments: Growth based on expected tax roll performance. Reflects millage adjustment to compensate for the loss of carryover revenue.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

EXPENDITURE FORECAST

COUNTYWIDE EXPENSE FORECAST

Policy Formulation

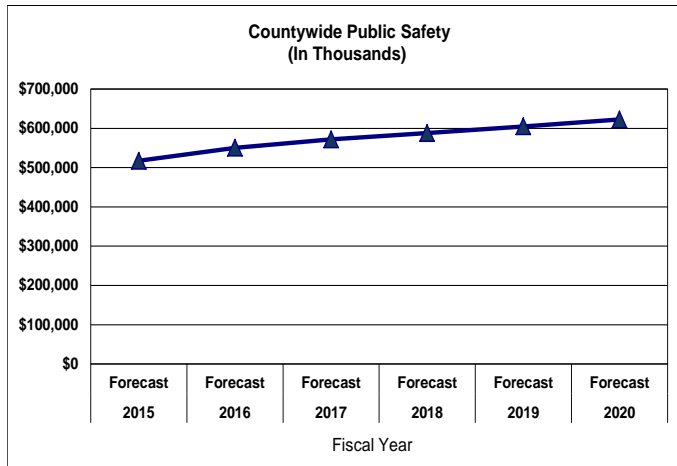


Description: Consists of the Office of the Mayor, Board of County Commissioners, and County Attorney.

Fiscal Year	Growth
2016-17	3.90%
2017-18	2.80%
2018-19	2.90%
2019-20	2.90%

Comments: Growth based on the county's inflationary rate.

Public Safety



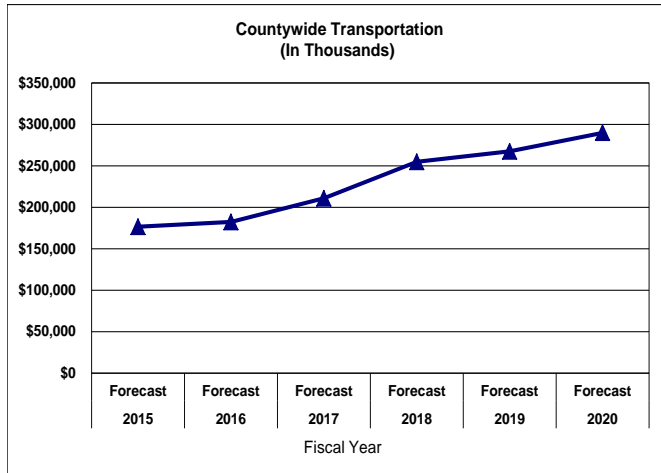
Description: Consists of Police, Juvenile Services, Judicial Administration, Office of the Clerk, Corrections and Rehabilitation, Fire Rescue, and Medical Examiner.

Fiscal Year	Growth
2016-17	3.90%
2017-18	2.80%
2018-19	2.90%
2019-20	2.90%

Comments: Growth based on county's inflationary rate.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Transportation

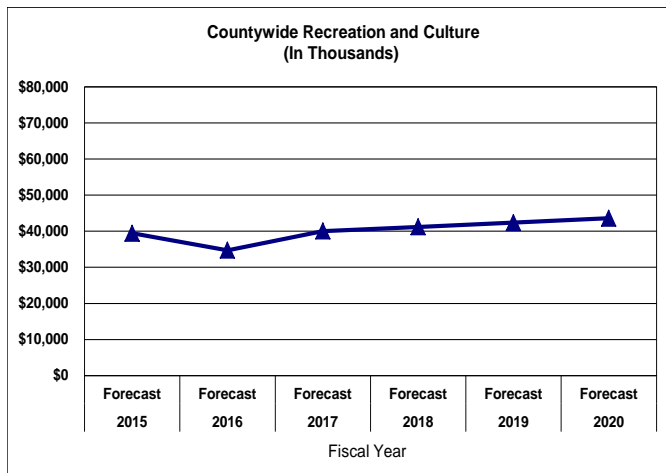


Description: Consists of transportation activities in Public Works and Waste Management and Miami-Dade Transit.

Fiscal Year	Growth
2016-17	15.70%
2017-18	20.90%
2018-19	5.00%
2019-20	8.30%

Comments: Growth affected by Transit maintenance of effort and the county's inflationary rate. Also includes additional support to transit to help offset future debt service requirements.

Recreation and Culture



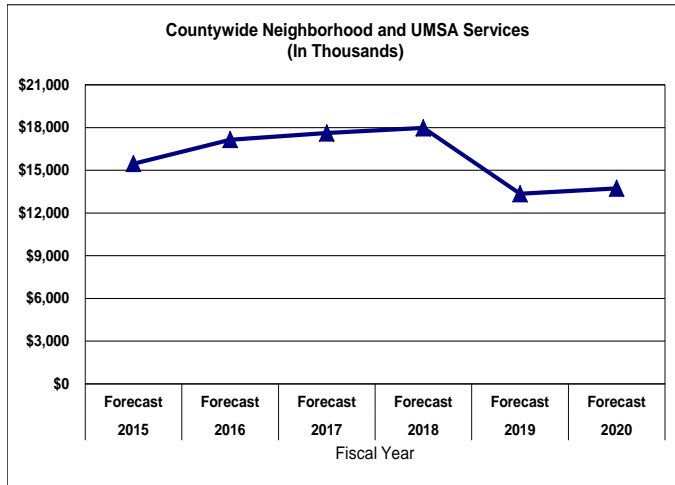
Description: Consists of Park, Recreation and Open Spaces and Cultural Affairs.

Fiscal Year	Growth
2016-17	15.40%
2017-18	2.80%
2018-19	2.90%
2019-20	2.90%

Comments: Growth based on the county's inflationary rate and the elimination of one time tourist tax proceeds to fund Park and Recreation eligible expenses.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Neighborhood and Infrastructure

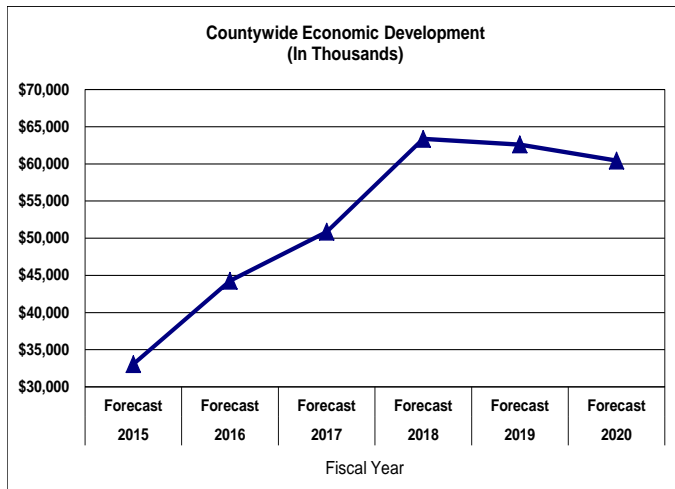


Description: Public Works and Waste Management and Animal Services.

Fiscal Year	Growth
2016-17	2.70%
2017-18	2.00%
2018-19	-25.70%
2019-20	2.90%

Comments: Growth based on the county's inflationary rates and the impact of additional dedicated funding for Animal Services. Final payments to Water and Sewer made in FY 2017-18.

Economic Development



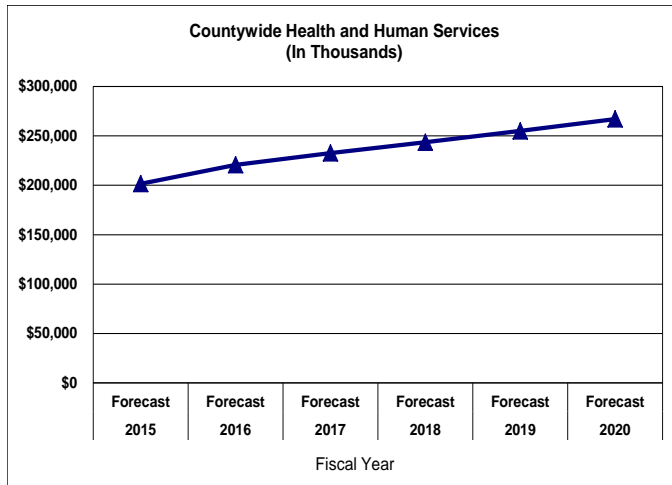
Description: Consists of Regulatory and Economic Resources, Miami-Dade Economic Advocacy Trust, and Tax Increment Financing payments associated with all Community Redevelopment Areas. Reflects Miami Beach amended agreement

Fiscal Year	Growth
2016-17	14.90%
2017-18	24.60%
2018-19	-1.20%
2019-20	-3.40%

Comments: Growth based on the county's tax roll and inflationary rate.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Health and Human Services

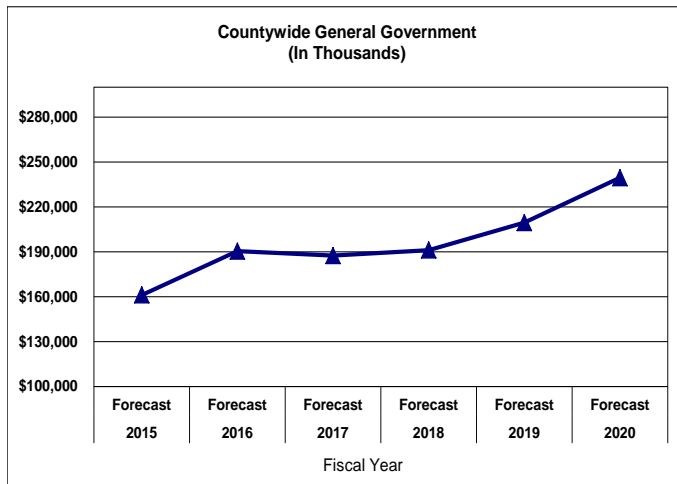


Description: Consists of the Public Health Trust (PHT) maintenance of effort payment and Community Action and Human Services.

Fiscal Year	Growth
2016-17	5.50%
2017-18	4.70%
2018-19	4.70%
2019-20	4.70%

Comments: Growth affected by PHT Maintenance of Effort and the county's inflationary rate. Includes Medicaid adjustment per State legislation provision.

General Government



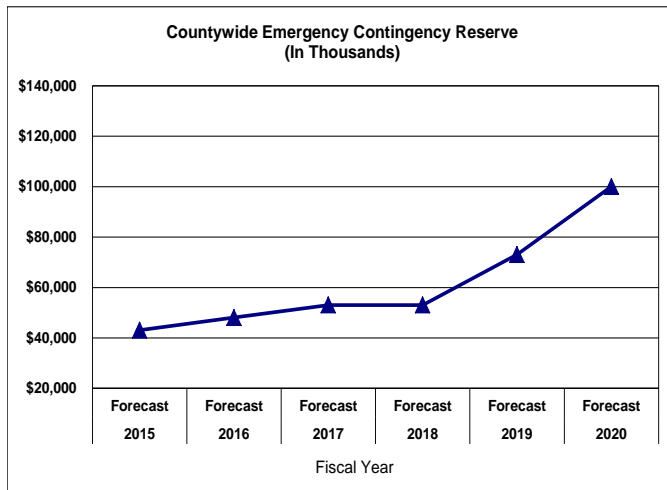
Description: Consists of Audit and Management Services, Human Resources, Internal Services, Management and Budget, Communications, Information Technology, Elections, Commission on Ethics and Public Trust, Inspector General, and the Property Appraiser.

Fiscal Year	Growth
2016-17	-1.60%
2017-18	2.30%
2018-19	9.60%
2019-20	14.30%

Comments: Growth based on the county's inflationary rate, variation of election expenses, and planned transfers to the Countywide Emergency Contingency Reserve.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

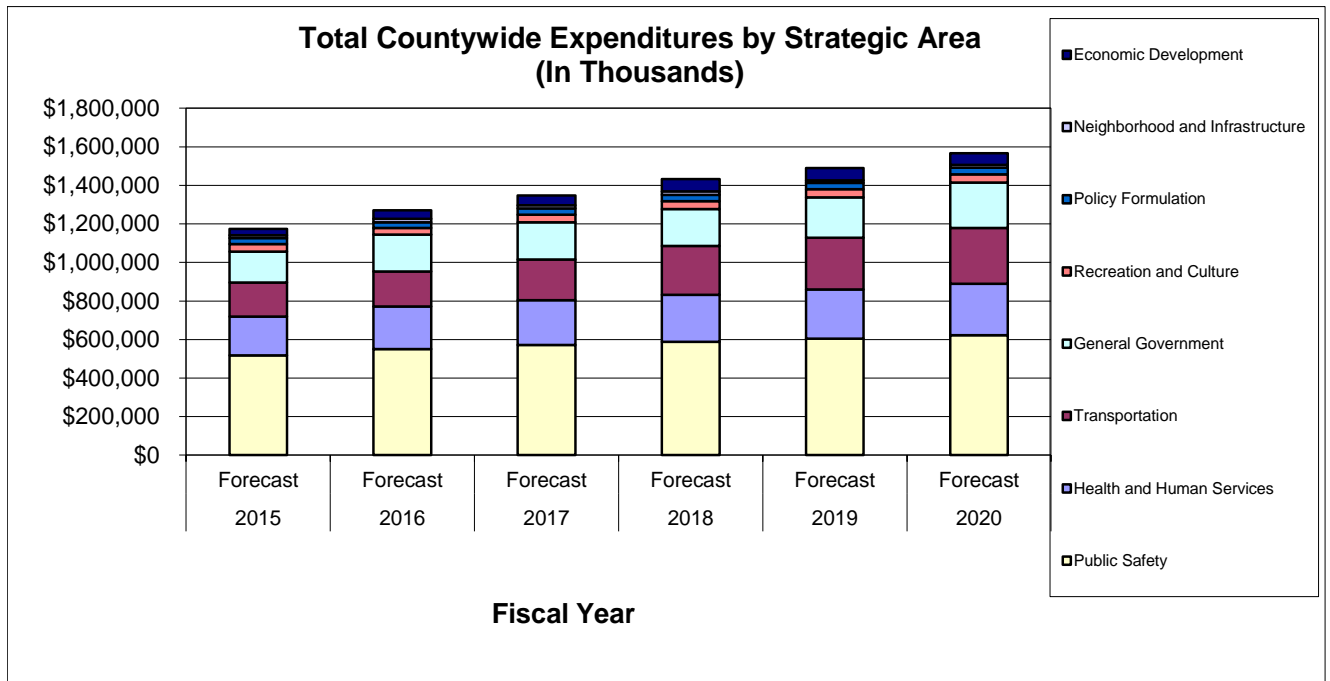
Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2016-17	0.00%
2017-18	0.00%
2018-19	41.60%
2019-20	47.00%

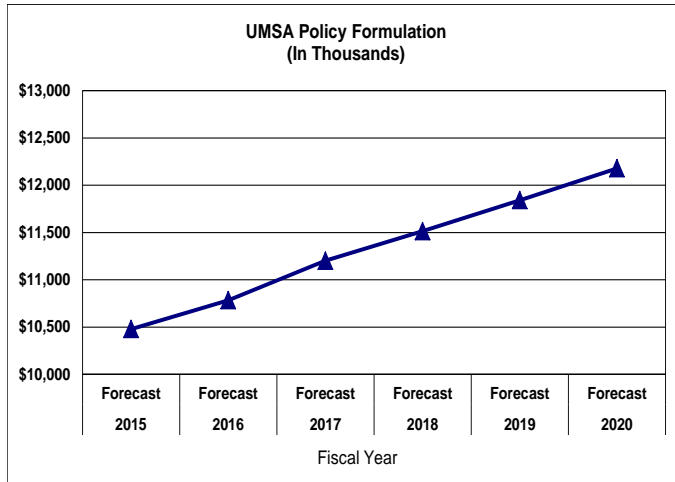
Comments: Plan assumes that transfers to the Countywide Emergency Contingency Reserve resume in FY 2015-16.



FY 2015-16 Proposed Budget and Multi-Year Capital Plan

UMSA EXPENSE FORECAST

Policy Formulation

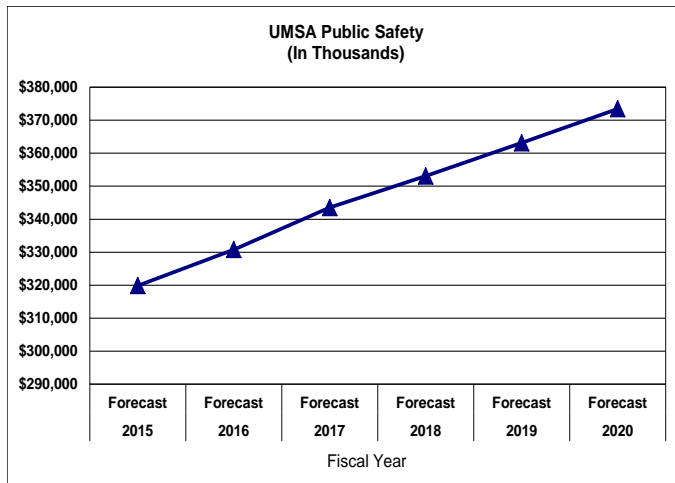


Description: Consists of the Office of the Mayor, Board of County Commissioners, and County Attorney.

Fiscal Year	Growth
2016-17	3.90%
2017-18	2.80%
2018-19	2.80%
2019-20	2.80%

Comments: Growth based on the county's inflationary rate.

Public Safety



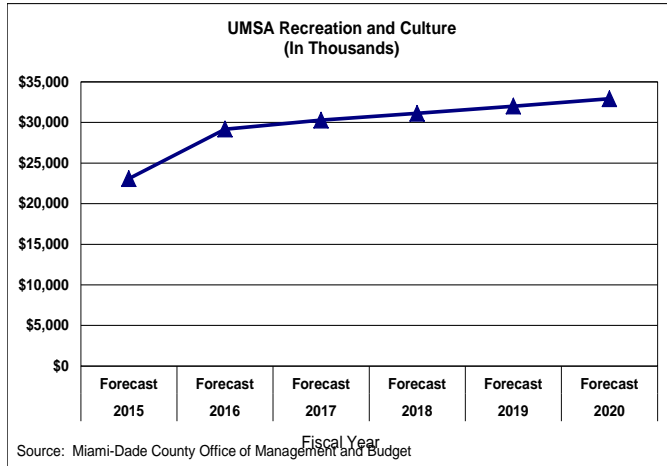
Description: Consists of Police Department.

Fiscal Year	Growth
2016-17	3.80%
2017-18	2.80%
2018-19	2.80%
2019-20	2.80%

Comments: Growth based on the county's inflationary.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Recreation and Culture

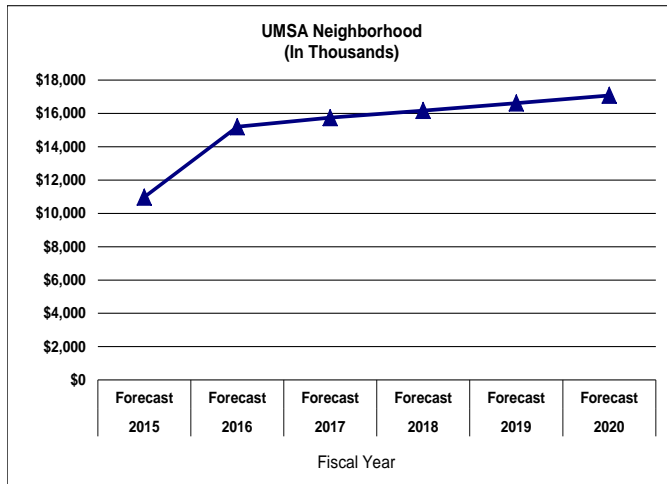


Description: Consists of Park, Recreation and Open Spaces and reflects cost allocation adjustment.

Fiscal Year	Growth
2016-17	3.80%
2017-18	2.80%
2018-19	2.80%
2019-20	2.80%

Comments: Growth based on the county's inflationary rate.

Neighborhood and Infrastructure



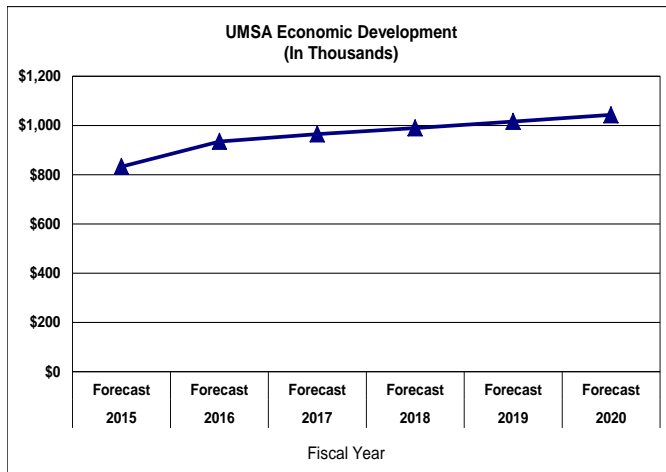
Description: Consists of Public Works and Waste Management.

Fiscal Year	Growth
2016-17	3.60%
2017-18	2.70%
2018-19	2.80%
2019-20	2.80%

Comments: Growth based on the county's inflationary rate. Reflects increase in COR allocation in FY 2015-16.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Economic Development

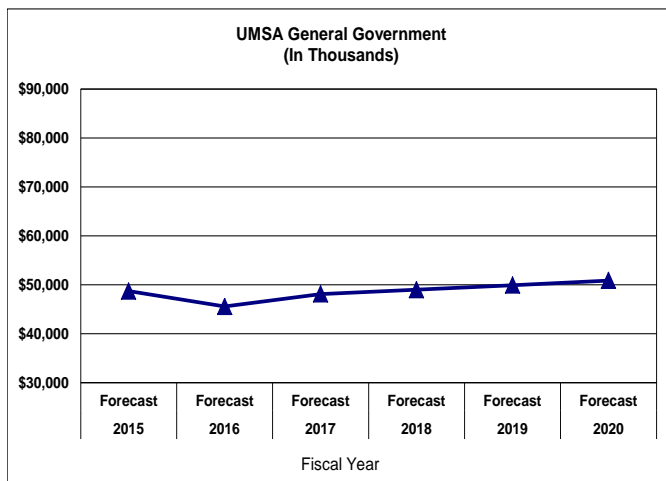


Description: Consists of Regulatory and Economic Resources and Tax Increment Financing payments associated with UMSA Community Redevelopment Areas.

Fiscal Year	Growth
2016-17	3.20%
2017-18	2.30%
2018-19	2.40%
2019-20	2.40%

Comments: Growth based on the county's inflationary rate.

General Government

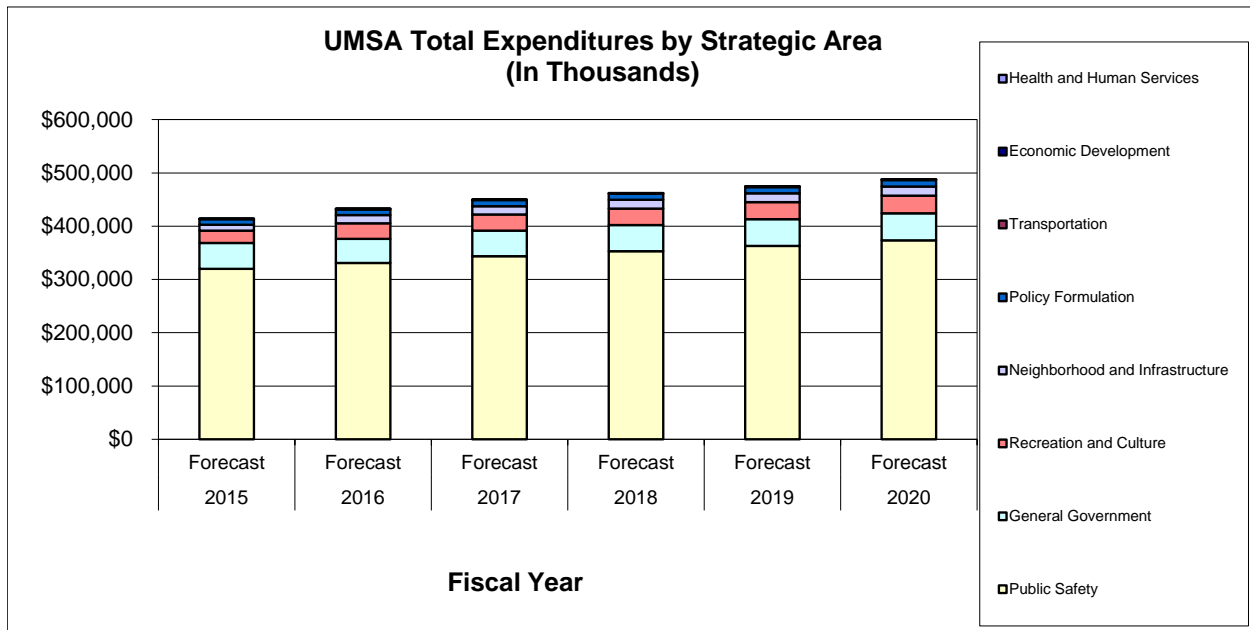


Description: Consists of Audit and Management Services, Human Resources, Management and Budget, Internal Services, Communications, and Information Technology.

Fiscal Year	Growth
2016-17	5.60%
2017-18	1.80%
2018-19	1.90%
2019-20	1.90%

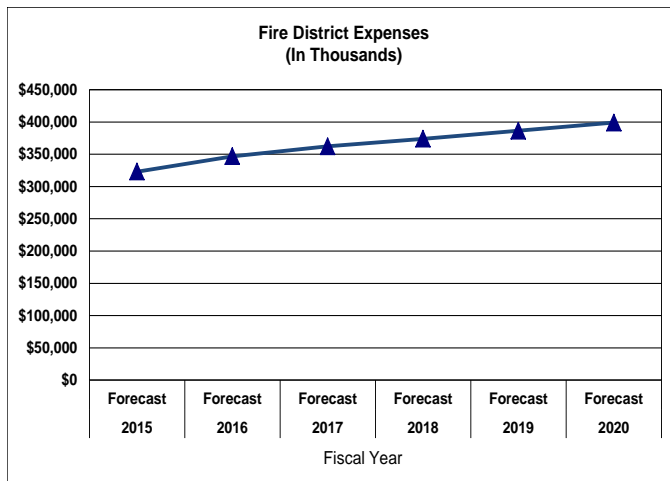
Comments: Growth based on the county's inflationary rate.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan



FIRE DISTRICT EXPENSE FORECAST

Expenses



Description:

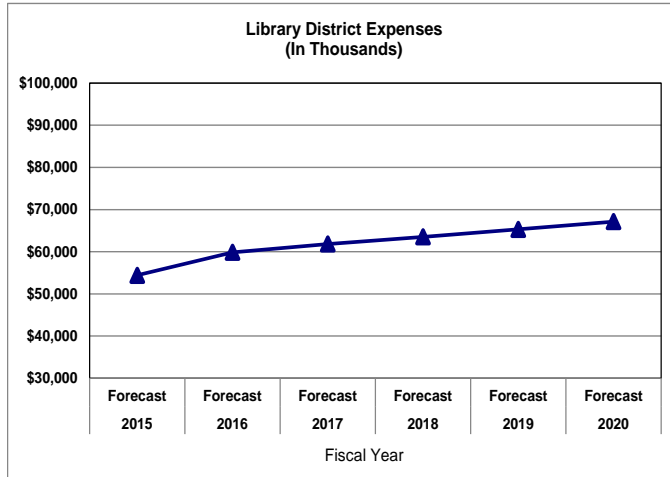
<u>Fiscal Year</u>	<u>Growth</u>
2016-17	2.30%
2017-18	2.30%
2018-19	2.40%
2019-20	2.40%

Comments: Growth based on the county's inflationary rate.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

LIBRARY DISTRICT EXPENSE FORECAST

Expenses



Description:

<u>Fiscal Year</u>	<u>Growth</u>
2016-17	4.50%
2017-18	3.20%
2018-19	3.30%
2019-20	3.30%

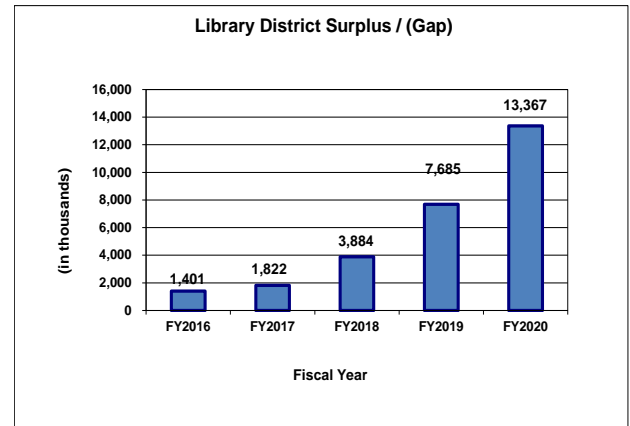
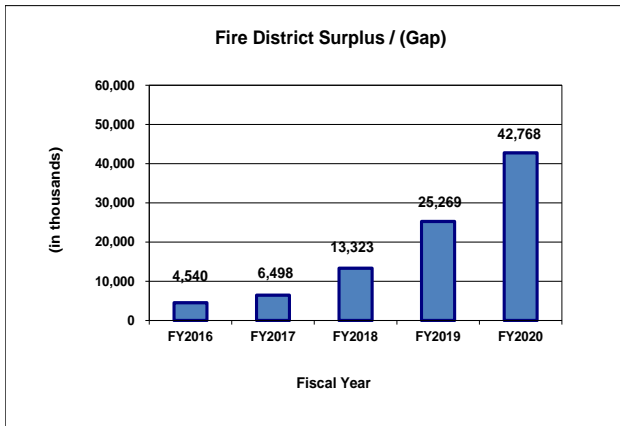
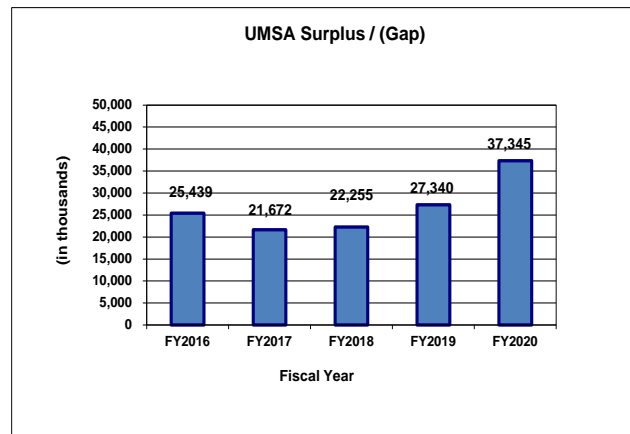
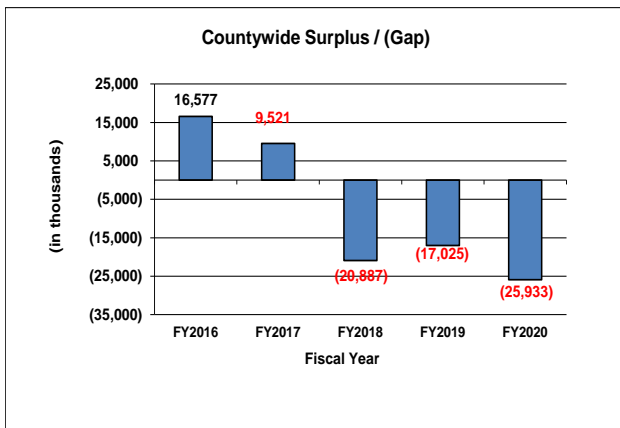
Comments: Growth based on County's inflationary rate and start-up and operational costs for one new library.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

REVENUE/EXPENDITURE RECONCILIATION

Based on the revenue and expenditure projections previously discussed in this document, a summary of the resulting net operating balances for each taxing jurisdiction is presented below. As funding gaps are addressed each year to balance the budget, as required by state law, there will be a significant positive effect on the following year's budgetary position.

As shown in the graphs below, the Countywide budget will develop relatively small shortfalls in the last three years of this five-year financial outlook. However, UMSA is expected to generate corresponding surpluses throughout the forecast and when combined with the Countywide budget, the overall general fund remains balanced. The Fire Rescue and Library Districts are expected to be sustainable in the next five years. These fiscal challenges do not include the numerous operational unfunded needs which have been identified as part of the FY 2015-16 budget process.



FINANCIAL OUTLOOK SUMMARY CHARTS

	2015	2016	2017	2018	2019	2020
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
COUNTYWIDE						
Revenues						
Property Tax	\$933,462	\$1,021,620	\$1,088,025	\$ 1,147,917	\$ 1,211,019	\$ 1,277,591
Gas Tax	\$66,766	\$66,771	\$67,772	\$ 68,789	\$ 69,820	\$ 70,868
Carryover	\$22,206	\$24,160	\$16,578	\$9,522	\$0	\$0
Interest	\$656	\$707	\$753	\$ 794	\$ 838	\$ 884
State Revenue Sharing	\$41,896	\$43,572	\$45,314	\$ 47,127	\$ 49,012	\$ 50,973
Administrative Reimb.	\$40,862	\$39,211	\$ 39,603	\$ 39,999	\$ 40,399	\$ 40,803
Sales Tax	\$72,060	\$74,937	\$ 77,934	\$ 80,662	\$ 83,485	\$ 86,407
Other	\$20,507	\$16,153	\$ 16,395	\$ 16,641	\$ 16,891	\$ 17,144
Total Revenues	\$1,198,415	\$1,287,130	\$1,352,375	\$1,411,452	\$1,471,465	\$1,544,670
Expenses						
Public Safety	\$517,196	\$550,378	\$ 571,634	\$ 587,876	\$ 604,920	\$ 622,458
Policy Formulation	\$29,823	\$30,697	\$ 31,889	\$ 32,797	\$ 33,750	\$ 34,730
Transportation	\$176,576	\$182,280	\$ 210,831	\$ 254,817	\$ 267,535	\$ 289,853
Recreation and Culture	\$39,442	\$34,721	\$ 40,055	\$ 41,191	\$ 42,383	\$ 43,609
Neighborhood and Infrastructure	\$15,463	\$17,149	\$ 17,614	\$ 17,972	\$ 13,346	\$ 13,732
Economic Development	\$33,055	\$44,276	\$ 50,853	\$ 63,351	\$ 62,586	\$ 60,429
Health & Human Services	\$201,545	\$220,645	\$ 232,543	\$ 243,235	\$ 254,496	\$ 266,318
General Government	\$161,155	\$190,406	\$187,434	\$191,100	\$209,474	\$239,474
Total Expenses	\$1,174,255	\$1,270,552	\$1,342,853	\$1,432,338	\$1,488,490	\$1,570,603
Surplus/Funding Gaps	\$24,160	\$16,578	\$9,522	-\$20,886	-\$17,025	-\$25,933

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

	2015	2016	2017	2018	2019	2020
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
UMSA						
Revenues						
Property Tax	\$107,030	\$114,396	\$120,116	\$126,122	\$132,430	\$139,054
Utility Tax	\$93,187	\$95,517	\$99,815	\$104,307	\$109,001	\$113,906
Franchise Fees	\$27,250	\$27,368	\$27,642	\$27,919	\$28,198	\$28,480
Communications Tax	\$37,152	\$38,102	\$40,198	\$42,409	\$44,741	\$47,202
Carryover	\$24,681	\$27,960	\$25,439	\$21,672	\$22,255	\$27,340
Interest	\$230	\$248	\$260	\$273	\$287	\$301
State Revenue Sharing	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210
Administrative Reimb.	\$14,203	\$13,777	\$13,915	\$14,054	\$14,194	\$14,336
Sales Tax	\$84,727	\$88,109	\$91,634	\$94,841	\$98,160	\$101,596
Occupational License	\$1,664	\$1,664	\$1,689	\$1,714	\$1,740	\$1,766
Other	\$3,590	\$2,583	\$2,622	\$2,661	\$2,701	\$2,742
Total Revenues	\$441,924	\$457,935	\$471,540	\$484,182	\$501,918	\$524,934
Expenses						
Policy Formulation	\$10,479	\$10,784	\$11,202	\$11,514	\$11,842	\$12,178
Public Safety	\$319,863	\$330,793	\$343,516	\$353,093	\$363,137	\$373,466
Transportation	\$0	\$0	\$0	\$0	\$0	\$0
Recreation and Culture	\$23,079	\$29,171	\$30,288	\$31,130	\$32,014	\$32,923
Neighborhood and Infrastructure	\$10,975	\$15,201	\$15,744	\$16,169	\$16,617	\$17,076
Health and Human Services	\$42	\$42	\$42	\$42	\$42	\$42
Economic Development	\$833	\$935	\$965	\$990	\$1,016	\$1,043
General Government	\$48,693	\$45,570	\$48,111	\$48,989	\$49,911	\$50,859
Total Expenses	\$413,964	\$432,496	\$449,867	\$461,927	\$474,578	\$487,588
Surplus/Funding Gaps	\$27,960	\$25,439	\$21,672	\$22,255	\$27,340	\$37,346

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

	2015	2016	2017	2018	2019	2020
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
FIRE DISTRICT						
Revenues						
Property Tax	\$279,168	\$300,466	\$315,490	\$331,266	\$347,838	\$365,238
Transport Fees	\$23,000	\$24,211	\$24,574	\$24,942	\$25,316	\$25,696
Planning Reviews and Inspections	\$17,390	\$17,463	\$17,725	\$17,991	\$18,261	\$18,535
Interest	\$80	\$80	\$84	\$88	\$93	\$97
Interfund Transfer	\$5,068	\$5,068	\$5,319	\$5,503	\$5,695	\$5,895
Other Miscellaneous	\$1,287	\$987	\$1,002	\$1,017	\$1,032	\$1,048
Carryover	-\$50	\$3,000	\$4,540	\$6,498	\$13,323	\$25,269
Total Revenues	\$325,943	\$351,275	\$368,733	\$387,305	\$411,558	\$441,778
Total Expenses	\$322,943	\$346,735	\$362,236	\$373,982	\$386,289	\$399,011
Surplus/Funding Gaps	\$3,000	\$4,540	\$6,498	\$13,323	\$25,269	\$42,768

	2015	2016	2017	2018	2019	2020
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
LIBRARY DISTRICT						
Revenues						
Property Tax	\$51,924	\$56,888	\$60,586	\$63,917	\$67,430	\$71,137
State Aid	\$2,003	\$1,300	\$1,000	\$1,000	\$1,000	\$1,000
Carryover	\$2,527	\$2,429	\$1,401	\$1,822	\$3,884	\$7,685
Other	\$902	\$647	\$657	\$667	\$677	\$687
Total Revenues	\$57,356	\$61,264	\$63,644	\$67,406	\$72,990	\$80,509
Total Expenses	\$54,408	\$59,863	\$61,822	\$63,522	\$65,305	\$67,142
Surplus/Funding Gaps	\$2,948	\$1,401	\$1,822	\$3,884	\$7,685	\$13,367

FIVE-YEAR FORECAST FOR MAJOR PROPRIETARY FUNCTIONS

In addition to forecasting the revenues and expenditures for the tax-supported portion of the County's operations, our five year outlook also focuses on the major proprietary functions that support Miami-Dade County's economy. Not only do these functions provide thousands of jobs in our community, they also support the infrastructure that makes our community livable and attracts and retains business. These functions are all supported by fees and charges to the users of the services provided – the airlines, cruise lines and cargo lines that use the PortMiami, Miami International Airport and the general aviation airports; the people who ride our public transit system; and the residents and businesses that utilize our solid waste, water and wastewater facilities and services. The setting of our rates and fees must balance ensuring resources are available to support continued growth, while not negatively impacting economic development in our community.

Miami-Dade Aviation Department

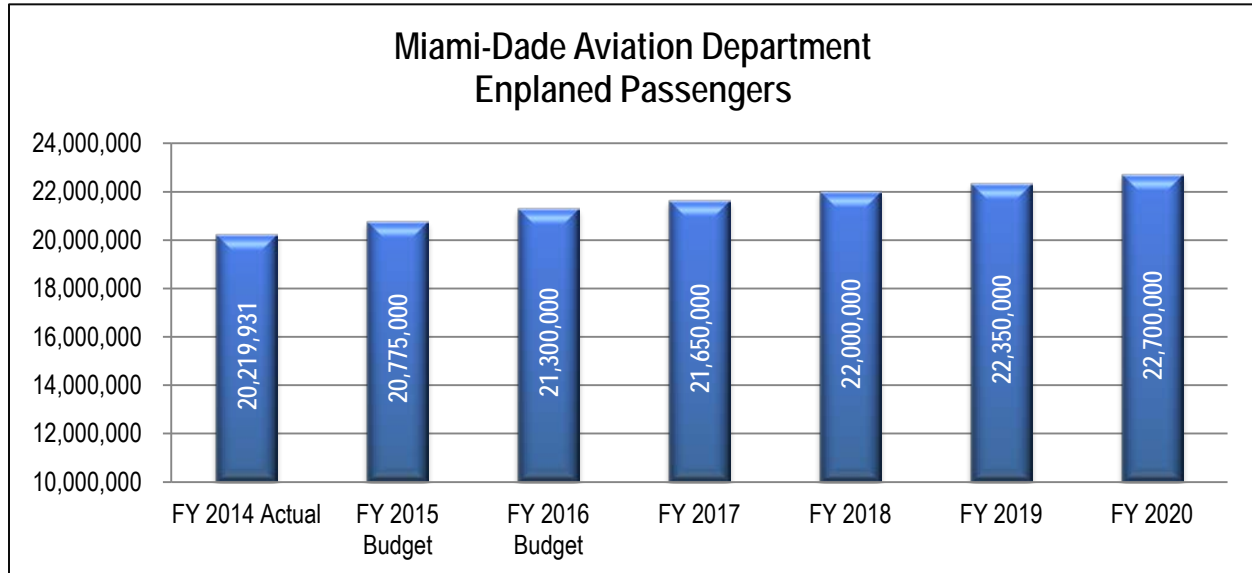
The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Executive Airport, Miami Executive Airport (previously Kendall-Tamiami Executive Airport), Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County, as well as for South Florida. Over 36,000 people are employed in the Miami-Dade County System of Airports, 1,183 of whom are County employees. An economic impact study released in 2014 reported that MIA and the General Aviation Airports had an annual impact of \$33.7 billion in the region's economy. MIA and related aviation industries contribute approximately 282,724 jobs directly and indirectly to the South Florida economy, responsible for one out of every 4.1 jobs. Additionally, the airport system contributed \$942.6 million in state and local taxes, and \$733.4 million of federal aviation tax revenue.

Enplaned Passengers

In FY 2015-16, a diverse group of airlines will provide scheduled passenger service at the Airport including nine U.S. airlines and 37 foreign-flag carriers. It is projected that during FY 2015-16, 21.3 million enplaned passengers will transit through MIA, representing a 2.5 percent increase over FY 2014-15 when 20.775 million enplaned passengers are projected to move through MIA. Similarly domestic enplaned passenger traffic is projected to increase 3.9 percent in FY 2015-16 to 10.895 million from the figure of 10.486 million passengers in FY 2014-15. Domestic traffic represents 51 percent of MIA total passengers while international traffic is projected at 49 percent or 10.405 million enplaned passengers.

In international air travel, MIA's geographical location, close proximity to a cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 46 percent of the South American market, 24 percent of Central America, and 25 percent of the Caribbean market. With 49 percent of total passenger traffic being international, MIA ranks second in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan



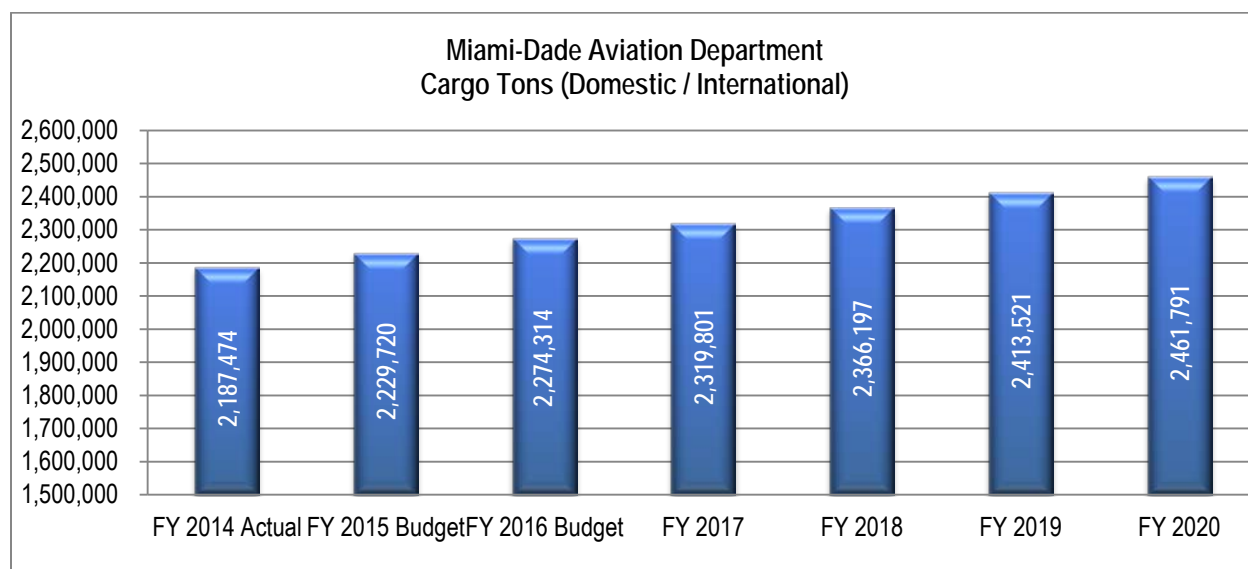
Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. Actual cargo (freight plus mail) tonnage is projected at 2.230 million in FY 2014-15, resulting in an increase of 1.9 percent above the prior's year's tonnage of 2.187 million. Cargo tonnage is projected to increase by two percent in FY 2015-16 to 2.274 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 88 percent of total tonnage is projected to be 1.99 million tons in FY 2015-16 and domestic tonnage is projected at 284,000 tons. It is projected that these amounts will grow proportionally at a two percent growth factor.

MIA's total air trade is valued at \$68.5 billion annually, or 96 percent of the dollar value of Florida's total air imports and exports, and 40 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 84 percent of all air imports and 81 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 70 percent of all perishable products, 91 percent of all cut-flower imports, 52 percent of all fish imports, and 78 percent of all fruit and vegetable imports.

MIA currently has over 2.6 million square feet of cargo facilities including a 35,000 square foot courier facility built by UPS in 2001, which is located in the northwest area of the Airport and adjacent to the 157,000 square foot cargo facility the company acquired with its purchase of Challenge Air Cargo. These facilities serve as the Latin American gateway hub for UPS. In 2012, DHL spent \$21 million to expand its cargo warehouse to 130,000 square feet and made MIA its Latin American gateway. FedEx also built a 189,000 square foot facility along the north side of the Airport that was completed in 2004. In February 2013, Centurion Air Cargo, Inc. completed a 500,000 square foot cargo facility containing 166,000 square feet of refrigerated warehouse space located at the northeast section of the Airport. This development is the largest single tenant leasehold in the Airport.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan



MIA Operating Strategy

MIA's strategy to enhance the Airport System's competitive position with other airports and to attract more airlines as well as increase existing volume includes:

- Re-evaluating and restructuring needed business arrangements with existing and new airlines to attract additional activity
- Implementing procedures to enhance passenger experience and satisfaction
- Establishing procedures to increase commercial revenues and market rentals in the near and long-term
- Developing and beginning implementation of a plan to reduce the operating costs in the near and long-term in an effort to bring MIA's airport charges to a more affordable level
- Managing the construction of the capital program including the repair of facilities so that the airport system has the infrastructure required by its tenants

CIP Financial Update

Terminal Optimization Program (TOP)

The TOP is scheduled to be done in two phases, with Phase I to cover the FY 2015 to FY 2018 time period and Phase II to start in FY 2019 and finish in FY 2025. For purposes of future planning, only the funding sources related to Phase I have been identified and Phase II will be determined in the future. It is anticipated that the new money portion of the Series 2015 Bonds will be used to fund a portion of Phase I.

The major subprograms within the TOP consist of MIA Central Base Apron and Utilities, Concourse E, South Terminal and Miscellaneous Projects with Phase I estimated to cost \$651 million and Phase II \$498 million for a total of \$1.15 billion. The Concourse E subprogram represents the major portion of the costs in Phase I and is necessary for MIA to meet the expansion needs of the Airport's hub carrier, American Airlines, and to provide a safe and efficient terminal facility. The terminal renovation work will include replacing all the loading bridges, elevators, escalators, the train that connects remote or Satellite Concourse E with the base or Lower Concourse E, roof, and finishes (e.g., flooring, holdroom seating) and upgrading the life safety features. In addition, the entire airside apron pavement area surrounding Concourse E Satellite will be rehabilitated as part of this program during Phase I with the Lower Concourse E apron area rehabbed during Phase II.

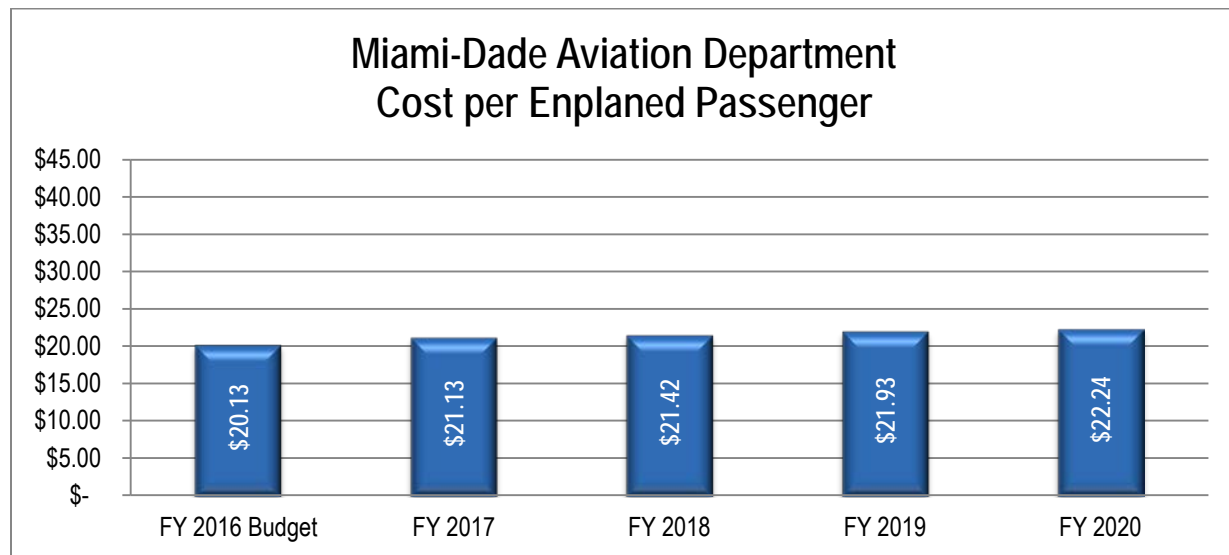
FY 2015-16 Proposed Budget and Multi-Year Capital Plan

The MIA Central Base Apron subprogram represents the addition of greatly needed aircraft parking hardstand positions. Phase I in this program will consist of placing a culvert in the canal intersecting the northeast portion of the airfield so that the canal can be paved over as part of the airfield as well as reconfiguring and resizing some of the existing aircraft parking apron in that area to increase the overall number of aircraft parking positions. In Phase II the remainder of the adjoining area will be paved to expand the number of aircraft parking hardstands.

The South Terminal subprogram primarily consists of enhancing and replacing the Central Terminal and South Terminal outbound baggage handling system. The Transportation Security Agency has shown its support for this project by awarding the Aviation Department a \$101.2 million grant to pay for most of this project. Also included in Phase I of this program is the re-roofing of Concourse H. Phase II includes remodeling Concourse H Headhouse area to make one of the Concourse H gates capable of handling an A-380 aircraft and creating some more aircraft parking hardstand positions east of Concourse J.

The Miscellaneous Projects subprogram includes a wide range of projects such as consolidating the various MIA operations control functions into one location, relocating the taxi lot to enable future airfield expansion, building an employee parking garage to accommodate employee growth for all MIA tenants, and replacing the Central Terminal ticket counters that have been in place for over 20 years. Phase II of the Miscellaneous Projects will include taxiway pavement rehabilitation and terminal wide aesthetic renovations.

The Department plans to mitigate inflationary cost increase by implementing cost saving efficiencies throughout its operations. The Department's ultimate goal is to remain under a \$23 airline cost per enplaned passenger target by FY 2019-20, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.



Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. Since 2001, government agencies, airlines, and airport operators have upgraded security measures to guard against changing threats and maintain confidence in the safety of airline travel. These measures include strengthened aircraft cockpit doors, changed flight crew procedures, increased presence of armed sky marshals, federalization of airport security functions under the Transportation Security Administration (TSA), more effective dissemination of information about threats, more intensive screening of passengers and baggage, and deployment of new screening technologies. The

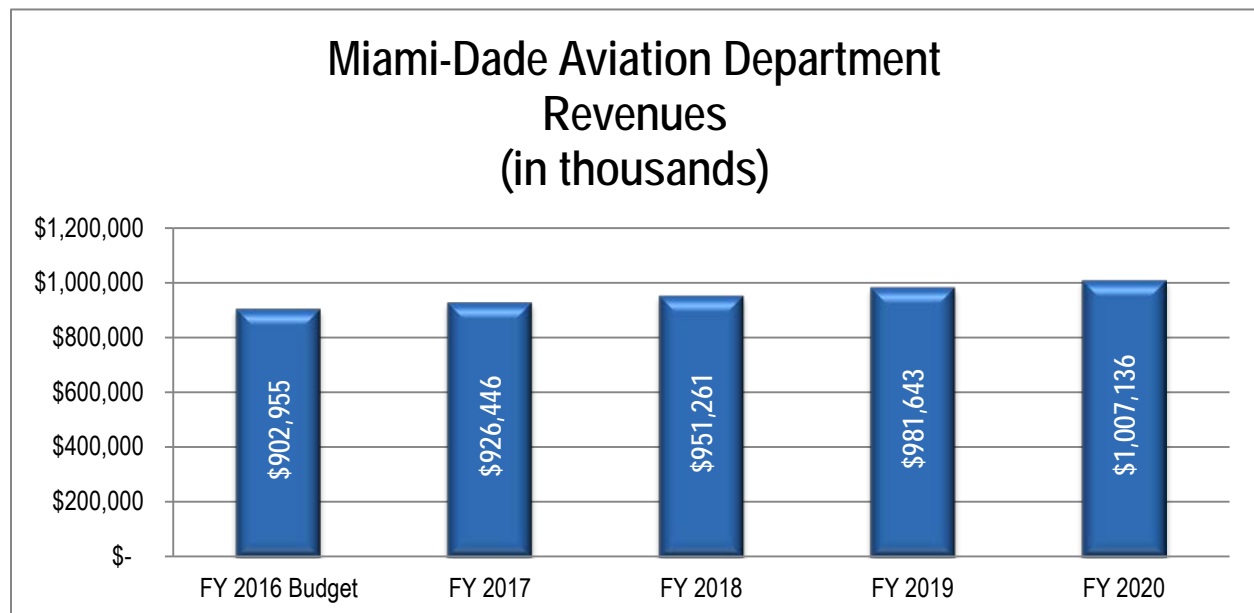
FY 2015-16 Proposed Budget and Multi-Year Capital Plan

TSA also has introduced “pre-check” service to expedite the screening of passengers who have submitted to background checks. MDAD continues to enhance the passenger experience by providing additional Automated Passport Control kiosks throughout the Federal Inspection Services areas and improving screening procedures by offering a free Mobile Passport phone application. Other security enhancements undertaken by the Department may be considered sensitive security information and restricted from publication.

Economic Outlook

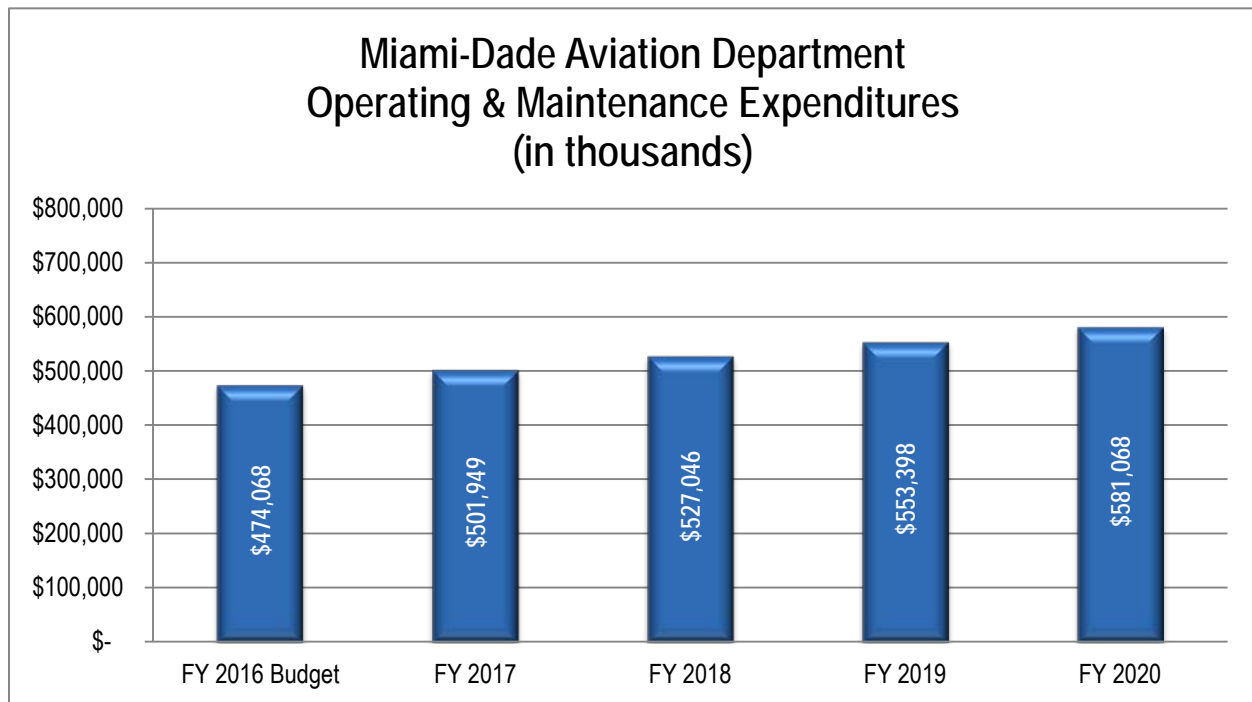
MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department’s bonds are rated A by Standard & Poor’s, A by Fitch Ratings and AA- by KBRA (Kroll Bond Rating Agency). All of the rating agencies cite MIA’s role as the nation’s largest international gateway to Latin America as an important strength.

In order to maintain strong bond ratings, the Airport must demonstrate the ability to generate positive future net revenues. The generation of net revenues is heavily dependent on the volume of commercial flights, the number of passengers, and the amount of cargo processed at the Airport, all three of which are dependent upon a wide range of factors including: (1) local, national and international economic conditions, including international trade volume, (2) regulation of the airline industry, (3) passenger reaction to disruptions and delays arising from security concerns, (4) airline operating and capital expenses, including security, labor and fuel costs, (5) environmental regulations, (6) the capacity of the national air traffic control system, (7) currency values, and (8) world-wide infectious diseases. In light of these operating conditions, MIA has experienced continued growth in enplaned passengers each year since 2009 and is forecasting growth rates between 1.5 percent and 2 percent per year through fiscal year 2020. These growth rates are supported by MIA’s plans for facility improvements and continued efforts to lure new carriers to MIA while encouraging existing carriers to expand their route networks by promoting the Air Service Incentive Program.



MDAD’s revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fee for services provided. The revenue forecast incorporates additional debt service related expenditures that will be incurred in FY 2015-16, which may require an increase in landing fee rates.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

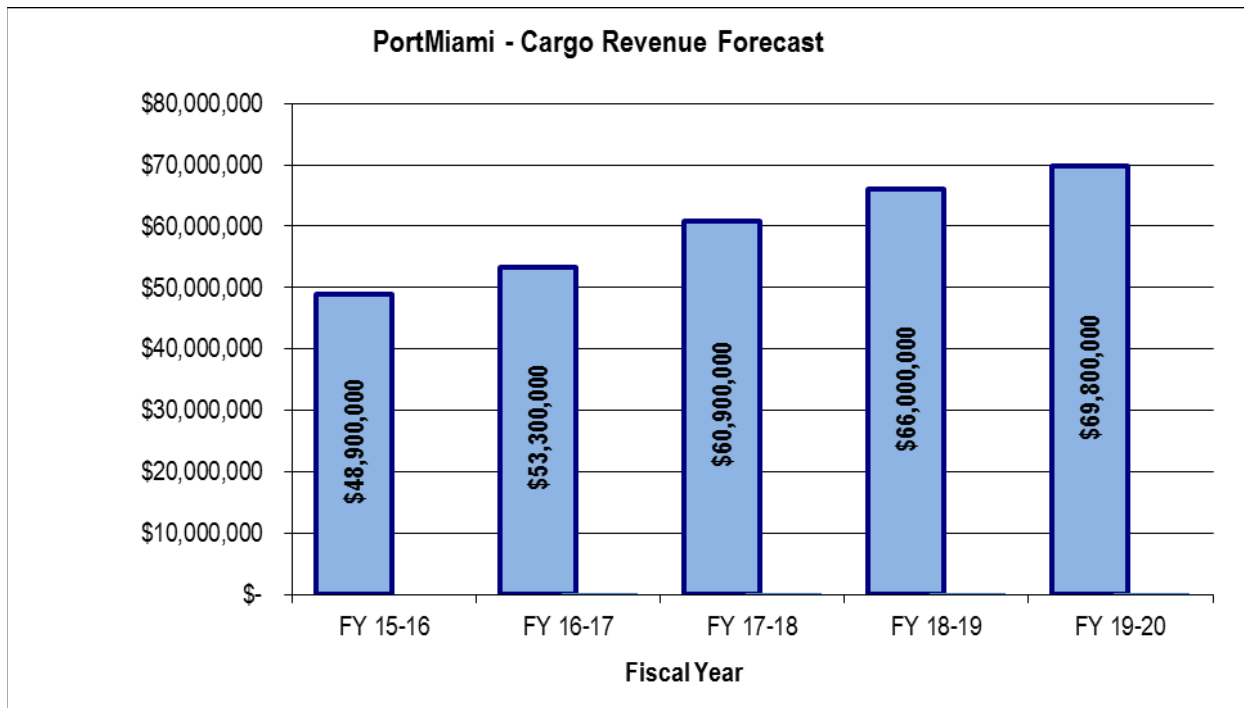
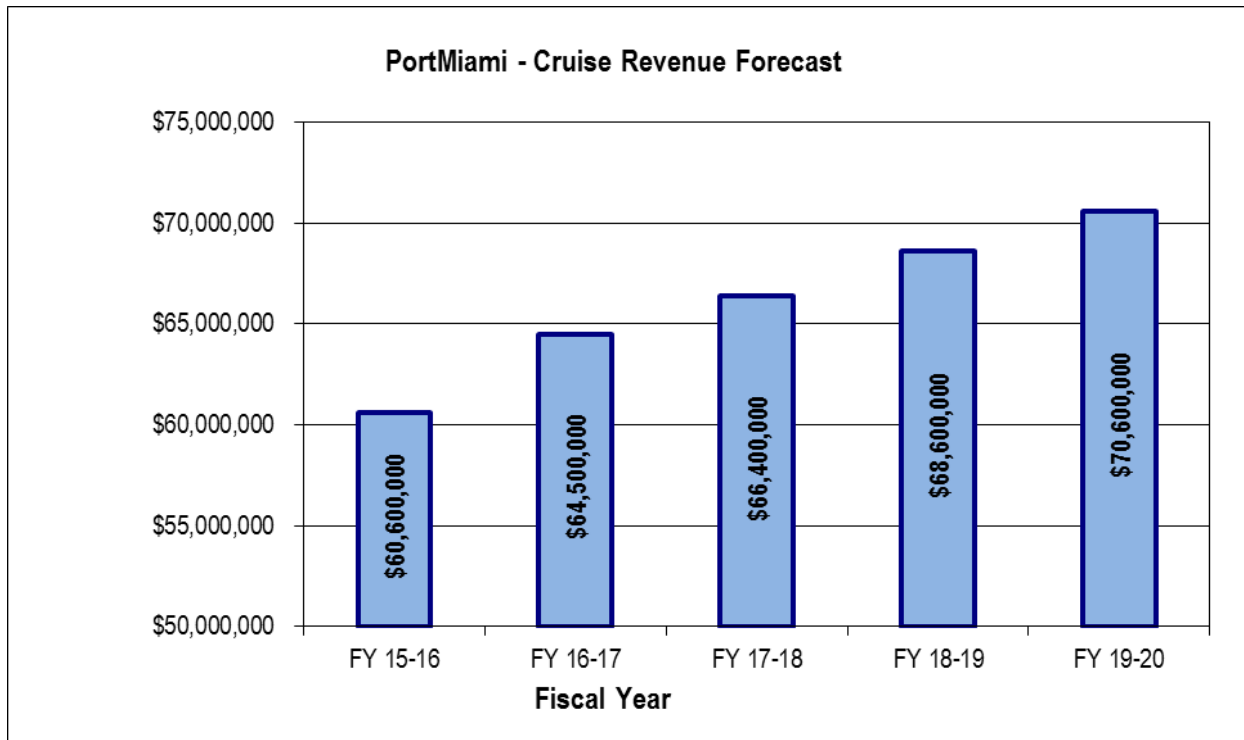


MDAD's operating and maintenance expenditures include expenditures associated with running Miami International Airport as well as four general aviation airports. This amount excludes depreciation, transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve. The North Terminal is now open and the related incremental expenses for maintaining the new facility have been reflected in the adopted operating budget of the Aviation Department. The last component of the North Terminal, Federal Inspection Services area was opened July 31, 2012.

PortMiami

The Dante B. Fascell Port of Miami, (PortMiami or Seaport), is projected to process approximately 4.7 million passengers in FY 2014-15, and approximately 4.8 million in FY 2015-16. The amount of cargo throughput in FY 2015-16 is projected to total 984,000 TEUs, 3.6 percent higher than anticipated FY 2014-15 levels and 12.3 percent more than FY 2013-14 amounts. Multi-year agreements with both cruise and shipping lines will support operations and facility expansion and improvements over the next five years. The following charts illustrate cruise and cargo revenues for the period of this forecast:

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

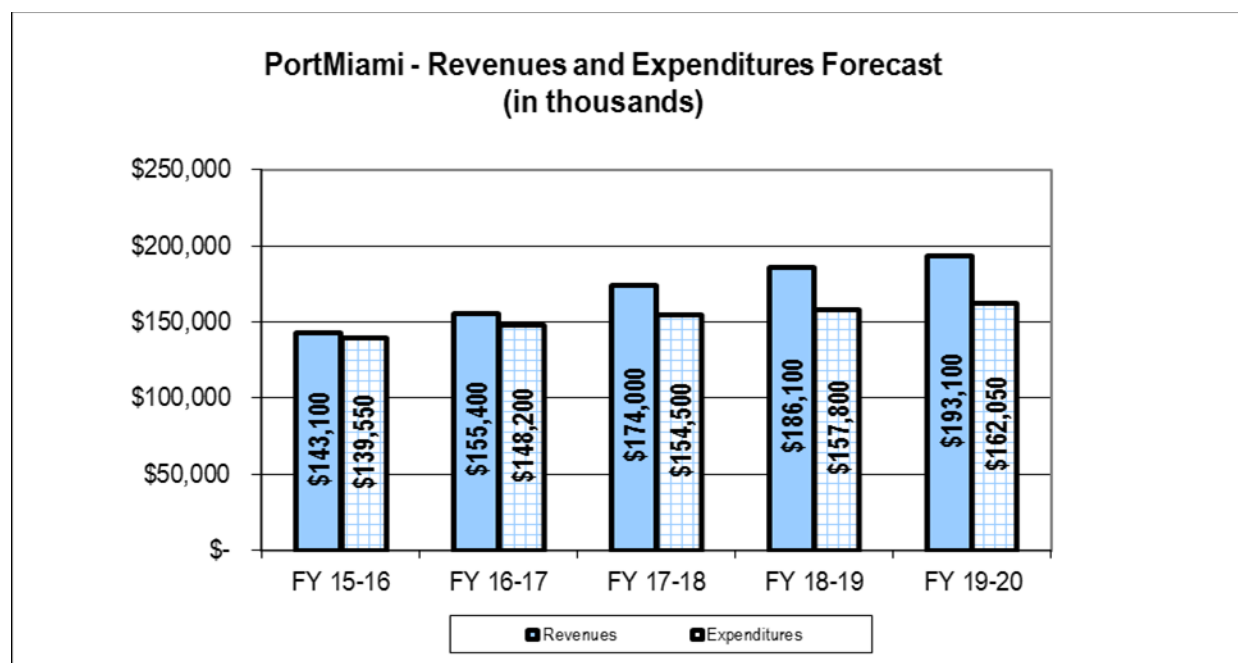


FY 2015-16 Proposed Budget and Multi-Year Capital Plan

Capital Improvement Plan (CIP)

The two most significant projects of PortMiami's CIP are the Port Tunnel and the Deep Dredge. The Port Tunnel has improved traffic flow into and out of the Port. The Deep Dredge project is expected to be completed during FY 2015, and will bring the south channel to a depth of -50 feet that will enable PortMiami to handle post-Panamax vessels. Other projects include enhancements to the container yards, improvements to rail connections, upgrades to cruise terminals and other Port-wide infrastructure improvements.

In FY 2013-14, the Port completed a variable revenue bond issue among other items included final payment for the Seaport Tunnel. Future capital requirements are currently being evaluated and prioritized.



Financial Outlook

Revenues include cruise, cargo, rentals, parking, ferry operations, and other miscellaneous items like harbor fees and ground transportation plus Secondary Gas Tax revenue beginning in FY 2016-17. Expenditures include salary, fringes, other operating, and debt service. Carryover amounts are not included in this exercise.

For the purposes of this Five Year Financial Outlook, cruise line revenues forecast is based on anticipated cruise lines' itineraries through FY 2015-16. Future estimates include a 3.5 percent passenger increase in FY 2016-17 with passenger levels remaining stable through FY 2018-19. A 3 percent tariff increase is budgeted annually. Cargo revenue is expected to increase an average of 4 percent annually, except in FY 2017-18, where a 15 percent increase is anticipated as terminal operator incentives are expected to expire. Rental revenues are projected to increase by 32 percent in FY 2014-15 as a result of a new contractual agreement with a terminal operator and will grow at 3 percent per year through FY 2018-19.

Associated expenditures, excluding mandated two months operating and maintenance cash reserves, assume a growth rate of 4 percent for salary and fringes in per year thru FY 2019-20. Other operating expenses increases are assumed at 3 percent year over year plus various increases in debt service payments as the Port continues to fund its CIP. Sunshine State loans effective interest rate is assumed at 1.5 percent for FY 2014-15 and growing to 4.5 percent by FY 2018-19.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

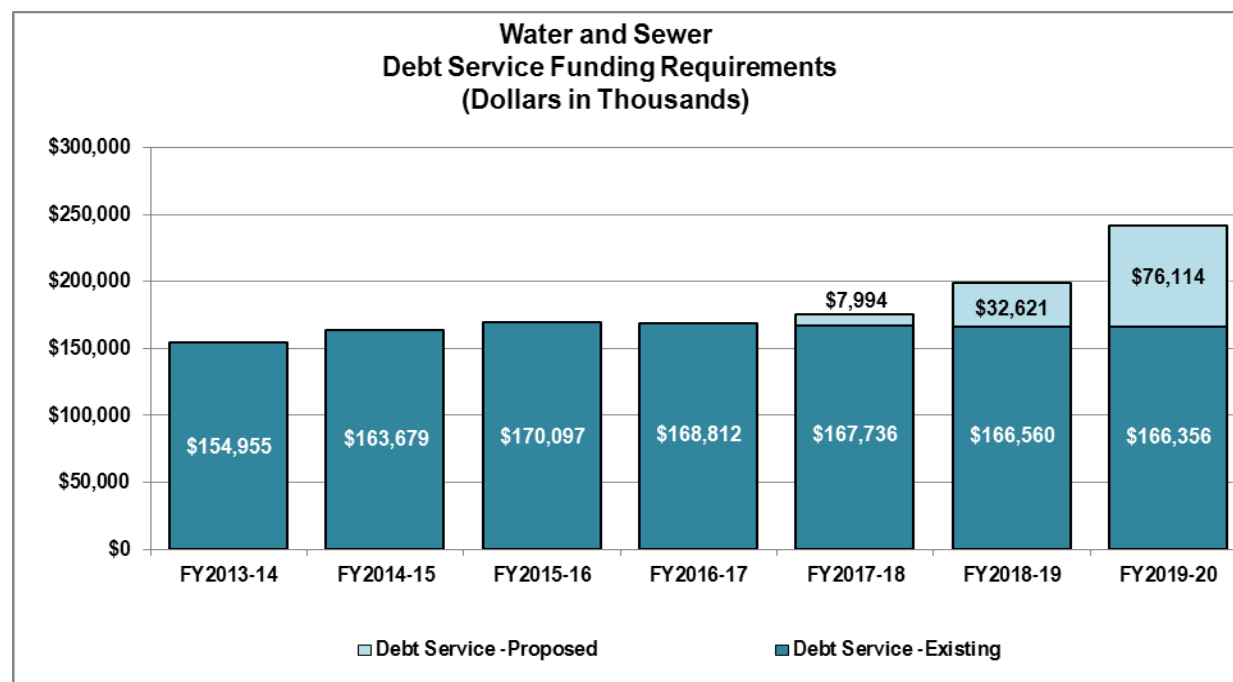
PortMiami is actively examining alternative revenue options, refinancing opportunities and expenditure adjustments that may significantly affect the data used to develop this five year plan. Currently under consideration are concessions, management agreements, and advertising opportunities.

Water and Sewer

Water and Sewer services are provided throughout the County to more than 432,000 water and 350,000 wastewater retail customers. Additionally, wholesale water services are provided in 15 municipalities and wholesale sewer services in 13 municipalities. In FY 2015-16, the Proposed retail water and sewer rates will increase by six percent to support increased costs of operations and maintenance, but also to fund required capital projects for regulatory compliance, aging infrastructure, plant rehabilitation and day-to-day rehabilitation activities.

A consent agreement was negotiated with the Federal Environmental Protection Agency (EPA) that addresses regulatory violations resulting from failing infrastructure at an estimated cost of \$1.6 billion dollars; the agreement was presented and adopted by the Board of County Commissioners on May 21, 2013. On April 9, 2014, the U.S. District Court for the Southern District approved the Consent Decree, replacing and superseding the two existing consent decrees issues in the early-mid 1990s; all projects are currently included in the multi-year capital plan; increased debt requirements will lead to future rate adjustments.

In FY 2012-13, Senate Bill 444 modifying the State of Florida Ocean Outfall Statute was signed into law by the Governor, providing additional flexibility for the affected utilities to manage peak flows and to fulfill the wastewater reuse requirements in the statute. The changes enable the Miami-Dade Water and Sewer Department to avoid about \$1 billion in capital costs for the project, which is now budgeted at \$3.4 Billion through 2025 when the project must be operational.



The Water and Sewer Department's Multi-Year Capital Plan includes the testing and replacement as needed of all large diameter concrete water and sewer pipes, the substantial overhaul of all the water and wastewater plants and the installation of redundant water supply mains and storage tanks to ensure continuous delivery of water even when pipe failures occur, and completion of water supply projects required in the State Water Use Permit to meet service demands in the future. The following table shows the cash flows for both the water and wastewater systems.

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

(Dollars In Thousands)			Retail Rate Increase 6%	Retail Rate Increase 5%	Retail Rate Increase 5%	Retail Rate Increase 8%	Retail Rate Increase 9%
	Revenues at 100%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%
	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed	FY 2016-17 Future	FY 2017-18 Future	FY 2018-19 Future	FY 2019-20 Future
Water and Wastewater Operations							
Revenues							
Retail Water	\$ 219,890	\$ 233,649	\$ 242,715	\$ 254,851	\$ 267,593	\$ 289,001	\$ 315,011
Wholesale Water	28,815	34,707	24,169	36,701	38,536	40,463	42,486
Retail Wastewater	245,167	260,276	270,375	283,893	298,088	321,935	350,909
Wholesale Wastewater	56,956	61,924	72,198	67,070	70,424	73,945	77,642
Other Operating Revenue	28,022	29,143	28,072	28,298	28,578	28,860	29,145
Total Operating Revenues	\$ 578,850	\$ 619,699	\$ 637,528	\$ 670,813	\$ 703,219	\$ 754,203	\$ 815,193
Expenses							
Water Operating and Maintenance	\$ 150,020	\$ 169,168	\$ 180,690	\$ 188,402	\$ 196,446	\$ 205,073	\$ 214,175
Wastewater Operating and Maintenance	199,822	206,760	230,141	239,962	250,204	261,176	272,748
Total Operating Expenses	\$ 349,842	\$ 375,928	\$ 410,831	\$ 428,364	\$ 446,650	\$ 466,249	\$ 486,923
Non-Operating							
Other Non-Operating Transfers	\$ 10,284	\$ (581)	\$ (24,047)	\$ (7,180)	\$ 685	\$ 8,802	\$ 6,605
Interest Income	(1,593)	(1,527)	(1,574)	(1,427)	(2,113)	(2,319)	(3,117)
Debt Service - Existing (net of SWAP receipts)	154,955	163,679	170,097	168,812	167,736	166,560	166,356
Debt Service - Future	-	-	-	-	7,994	32,621	76,114
Capital Transfers	65,362	82,200	82,222	82,244	82,267	82,289	82,312
Total Non-Operating Expenses	\$ 229,008	\$ 243,771	\$ 226,698	\$ 242,449	\$ 256,568	\$ 287,954	\$ 328,270

Rate increases will be necessary over the period of this analysis to support the operating and maintenance expenses, as well as the debt service requirements to support the system, while maintaining adequate reserves and coverage ratios. The following table illustrates the coverage requirements.

WATER AND SEWER DEBT RATIOS							
(Dollars In Thousands)	Actual FY 2013-14	Projected FY 2014-15	Proposed FY 2015-16	Future FY 2016-17	Future FY 2017-18	Future FY 2018-19	Future FY 2019-20
PERCENT OF PROPOSED, FUTURE RATE INCREASES			6%	5%	5%	8%	9%
REQUIRED PRIMARY DEBT SERVICE COVERAGE RATIO	1.25	1.25	1.25	1.25	1.25	1.25	1.25
ACTUAL/PROJECTED PRIMARY DEBT SERVICE COVERAGE RATIO	1.60	1.60	1.45	1.51	1.60	1.73	1.72
REQUIRED STATE REVOLVING LOAN DEBT SERVICE COVERAGE RATIO	1.15	1.15	1.15	1.15	1.15	1.15	1.15
ACTUAL/PROJECTED STATE REVOLVING LOAN DEBT SERVICE COVERAGE	3.30	2.97	1.90	2.65	3.78	5.62	6.72
RATE STABILIZATION FUND	\$30,534	\$30,534	\$30,534	\$30,534	\$30,534	\$30,534	\$30,534
GENERAL RESERVE FUND	\$39,065	\$39,080	\$15,394	\$26,058	\$28,695	\$34,231	\$37,390
TOTAL FLEXIBLE CASH RESERVE S	\$69,599	\$69,614	\$45,928	\$56,592	\$59,229	\$64,765	\$67,924
RESERVES REQUIRED BY ORDINANCE	\$59,430	\$63,834	\$68,472	\$71,394	\$74,442	\$77,708	\$81,154

Collection and Disposal Operations

PWWM collects garbage and trash from approximately 328,800 residential customers in the Waste Collection Service Area (WCSA), which includes UMSA and nine municipalities. Twice-per-week automated garbage collection, twice-per-year trash and bulky waste collection, and access to 13 Trash and Recycling Centers is provided in the WCSA. The residential recycling collection program serves more than 350,000 households in WCSA and an additional 12 municipalities. PWWM is responsible for disposal of garbage and trash countywide and operates three

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

regional transfer stations and four active disposal facilities, along with contracting to utilize private landfills as necessary to maintain landfill capacity.

Projections for collections and disposal activity assume minimal household growth and tons, which are slowly rebounding from a decline due to the economy downturn. Collections from the WCSA represent 43 percent of the total tons disposed, which is projected to be 1.6 million tons in FY 2015-16. In addition to collection and disposal operations, revenues generated by fees and charges are used to support the landfills, remediation and closure, ongoing monitoring, and equipment through both pay-as-you-go projects and issuance of debt.

Our current five-year forecast for the Solid Waste System Enterprise Fund (System) reflects expenditures exceeding reserves on an annual basis beginning in FY 2017-18 resulting in a depletion of reserves. Operational efficiencies such as the implementation of automated garbage collection, route automation and the implementation of bulky waste route scheduling have significantly reduced operational costs and improved productivity. Other strategic management initiatives have also helped to avoid additional costs.

The following table shows the cash flows for both the collections and disposal funds. For purposes of this analysis, it is assumed that the residential household collection fee will remain at \$439 annually and that disposal charges will be adjusted annually by the Consumer Price Index (CPI) South All Urban Consumers. For FY 2015-16, that index is projected at 1.5 percent. Based on these assumptions, PWWM will be able to support system operations, meet its bond covenant of a 60-day operating reserve, and satisfy bond coverage requirements through the period of this forecast; however, due to the forecasted cash deficiencies starting in FY 2017-18, an annual increase will be required by that time.

Collection and Disposal Operations	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	Projection	Base @ 100%	Future	Future	Future	Future
Revenues						
Collection Fees and Charges	169,772	164,112	158,847	152,968	144,792	133,882
Disposal Fees and Charges	321,353	310,320	303,196	298,179	301,148	314,911
Total Operating Revenues	\$456,505	\$474,432	\$390,586	\$348,256	\$332,013	\$332,013
Expenses						
Collection Operating and Maintenance	144,745	145,649	147,834	151,507	155,278	159,149
Disposal Operating and Maintenance	139,583	139,377	142,542	146,686	150,425	153,514
Total Operating Expenses	\$284,328	\$285,026	\$290,376	\$298,194	\$305,703	\$312,664
Debt Service	24,004	25,002	23,032	18,310	18,788	16,880
Capital	16,555	20,001	16,010	11,352	1,464	974
Total Non-Operating Expenses	\$40,559	\$45,003	\$39,042	\$29,662	\$20,252	\$17,854

Regional Transportation

Since the authorization of the People's Transportation Plan (PTP) half-cent surtax in November of 2002, progress has been made to improve Miami-Dade County's regional transportation system. In FY 2015-16, planned PTP capital projects will be \$309.694 million in transit projects and \$53.137 million in roadway projects. Additionally, PTP funding of \$303.271 million will be used for Miami-Dade Transit (MDT) transportation services and operations (\$133.412 million), Citizens' Independent Transportation Trust board support and oversight of PTP funds (\$2.35 million), municipalities to operate and create local roadway and transportation services (\$57.678 million), Public Works and Waste Management project management of PTP roadway projects (\$2.939 million), transfer to PTP Capital Expansion Reserve fund (\$10.414 million), and debt service requirements (\$96.478 million), leaving an end of year fund balance (\$11.367 million).

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

The combined PTP and MDT Five Year plan is updated annually, adjusted for actual revenue performance, debt issuances, changes in employee salaries and benefits due to collective bargaining, and other operating expenditures variations. The table below summarizes the revenue and expenditure projections for the next five years. As it pertains to revenues, it assumes the renewal of the General Fund Maintenance of Effort (MOE) increase at 3.5 percent in FY 2015-16 and the repayment of the FY 2014-15 deferred MOE of \$5.876 million, included as part of an extraordinary adjustment in the general support of \$22.139 million in FY 2016-17. PTP Surtax revenue is estimated to grow four percent from the estimated FY 2014-15 revenue level, and a Transit Fare increase of \$0.25 (to \$2.50) is planned for FY 2019-20 in accordance with the County's CPI Transit Fare increase resolution adopted in FY 2007-08. The expenditures include the operating needs to maintain existing service levels, including Metrobus services at 28.9 million revenue miles. In addition, the operating expenditures for salaries and fringes anticipate the return of employee benefits and wage concessions for all bargaining units. In the first year of the plan, it assumes Metrobus maintenance expenditures will increase higher than past year trends as a result of the aging bus fleet, and eventually decrease as the fleet gets replaced with newer buses starting in FY 2016-17. Of note and reflected beyond the five year planning horizon of this document, the multi-year pro-forma includes a capital maintenance and improvement program for existing Transit facilities and infrastructure starting in FY 2021-22 (\$2.5 billion total over 30 years). Finally, based on these assumptions, starting in FY 2021-22, the multi-year pro-forma anticipates that the combined PTP revenue and capital expansion reserve fund balance will begin to grow year over year, and produce a cash flow over 30 years that may future corridor expansion projects.

PEOPLE'S TRANSPORTATION PLAN AND MIAMI-DADE TRANSIT FIVE-YEAR FINANCIAL OUTLOOK					
Revenue (Dollar in Thousands)	2016	2017	2018	2019	2020
<u>Operating Revenue</u>					
Carryover in PTP Revenue Fund (SP 402, 402)	37,083	11,366	-	-	-
Carryover in MDT Operating Fund (ET 411, 411)	3,940	5,882	-	-	-
Bus, Rail, STS, and Farebox	117,642	118,230	118,821	119,415	128,040
MDT Other Revenues	14,745	14,745	14,745	14,745	14,745
Interagency Revenues (County, Municipal, and SFRTA)	2,538	2,538	2,538	2,538	2,538
PTP Revenue Fund Interest Earnings	100	100	100	100	100
<u>Grant Funding and Subsidies</u>					
Federal Capital Grants	127,014	95,263	103,272	97,082	91,880
Federal Bridge Inspection Grant	1,000	1,000	1,000	1,000	1,000
Federal Buy America Bond Subsidy	5,878	5,878	5,878	5,878	5,878
State Capital Grants (FDOT)	30,213	2,131	6,003	3,650	5,650
State Block Grant	20,362	20,566	20,771	20,979	21,189
State JPA Grants	4,956	4,956	4,956	4,956	4,956
State Disadvantage Trust Fund Program	8,766	8,766	8,766	8,766	8,766
<u>Local</u>					
Countywide General Fund MOE	173,745	179,826	209,034	254,299	267,188
Extraordinary Adjustment in General Fund Support	-	22,139	36,665	3,853	13,009
PTP Surtax Revenue	250,777	259,554	268,639	278,041	287,772
Capital Improvement Local Option Gas Tax (3 cents)	18,808	19,090	19,376	19,667	19,962
<u>Capital Revenue</u>					
Carryover in PTP Capital Expansion Reserve Fund (SP 402, 404)	64,866	63,465	70,338	77,355	84,023
Carryover in MDT Capital Projects Fund (ET 413)	119,124	169,604	-	90,833	221,398
Planned Future Bond Sales	189,981	-	248,938	227,424	-
Municipal Capital Contributions	577	-	-	-	-
Bus Replacement Financing Plan	-	166,650	84,158	85,000	85,850
<u>Fund Transfers</u>					
Intrafund Transfer to PTP Capital Expansion Reserve from PTP Revenue	10,414	8,958	7,017	6,668	4,525
Transfer of PTP Loan Repayment from MDT Operating Fund	26,678	34,195	-	-	-
Total Revenues	1,229,207	1,214,902	1,231,015	1,322,249	1,268,469

FY 2015-16 Proposed Budget and Multi-Year Capital Plan

PEOPLE'S TRANSPORTATION PLAN AND MIAMI-DADE TRANSIT FIVE-YEAR FINANCIAL OUTLOOK					
Expenses (Dollar in Thousands)	2016	2017	2018	2019	2020
<u>Operating Expenses</u>					
MDT Operating Expenses	437,571	446,551	455,960	465,651	479,058
MDT Capitalization Expenses (Preventative Maintenance)	84,738	80,845	82,670	84,421	86,212
MDT Grant Expenses	5,956	5,956	5,956	5,956	5,956
MDT Planned Service Reductions	-	-	-	-	-
<u>Capital Expenses</u>					
MDT Capital Expenses	231,375	205,243	204,086	132,837	97,529
Bus Replacement Purchasing Program	-	166,650	84,158	85,000	85,850
PTP Capital Expenses	11,815	2,085	-	-	-
<u>Contributions and Transfers</u>					
Municipal Contributions	50,155	51,911	53,728	55,608	57,554
New Municipal Contributions	7,523	7,787	8,059	8,341	8,633
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235
Transfer to Office of the CITT	2,350	2,409	2,469	2,531	2,594
Transfer to Public Works and Waste Management	2,939	3,012	3,088	3,165	1,000
Transfer to PTP Capital Expansion Reserve	10,414	8,958	7,017	6,668	4,525
<u>Debt Service Expenses</u>					
Loan Repayment for Existing Service	26,678	34,195	-	-	-
Current PTP Debt Service Program	102,356	102,362	99,876	99,882	99,888
Future PTP Debt Service Program	-	-	18,261	18,261	36,346
Bus Replacement Lease Payments	-	21,582	32,481	43,489	54,607
MDT Rezoning Bonds	784	784	784	784	784
Total Expenses	978,889	1,144,565	1,062,828	1,016,829	1,024,771
End of Year Fund Balance in MDT Operating Fund	5,882	-	-	-	-
	-	-	-	-	-
End of Year Fund Balance in MDT Capital Fund	169,604	-	90,833	221,398	155,149
	-	-	-	-	-
End of Year Fund Balance in PTP Revenue Fund	11,367	-	-	-	-
	-	-	-	-	-
End of Year Fund Balance in PTP Capital Expansion Reserve Fund	63,465	70,338	77,355	84,023	88,548



APPENDICES

APPENDIX A

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16
Strategic Area: Policy Formulation																
Office of the Mayor																
Office of the Mayor	3,558	3,522	1,251	1,237	0	0	0	0	0	0	0	0	4,809	4,759	41	41
Department Total	3,558	3,522	1,251	1,237	0	0	0	0	0	0	0	0	4,809	4,759	41	41
Board of County Commissioners																
Agenda Coordination and Processing	373	406	131	142	0	0	0	0	0	0	0	0	504	548	4	4
Board of County Commissioners	9,014	8,867	3,167	3,119	0	0	0	0	0	0	0	0	12,181	11,986	107	106
Intergovernmental Affairs	553	585	194	205	0	0	0	0	0	0	0	0	747	790	6	6
Office of Commission Auditor	1,671	1,769	587	622	0	0	0	0	0	0	0	0	2,258	2,391	19	19
Office of the Chair	1,443	1,425	507	498	0	0	0	0	0	0	0	0	1,950	1,923	19	20
Support Staff	846	1,020	298	358	0	0	0	0	0	0	450	450	1,594	1,828	13	14
Department Total	13,900	14,072	4,884	4,944	0	0	0	0	0	0	450	450	19,234	19,466	168	169
County Attorney's Office																
Advising Departments	3,491	3,558	1,226	1,250	0	0	0	0	0	0	0	0	4,717	4,808	26	26
County Commission Support	2,585	2,655	908	933	280	259	0	0	0	0	0	0	3,773	3,847	21	21
Executive Office Support	699	711	245	250	0	0	0	0	0	0	0	0	944	961	5	5
Litigation	5,697	6,179	2,003	2,171	0	0	0	0	0	0	5,324	4,921	13,024	13,271	69	69
Department Total	12,472	13,103	4,382	4,604	280	259	0	0	0	0	5,324	4,921	22,458	22,887	121	121
Policy Formulation Total	29,930	30,697	10,517	10,785	280	259	0	0	0	0	5,774	5,371	46,501	47,112	330	331
Strategic Area: Public Safety																
Corrections and Rehabilitation																
Alternatives to Incarceration	10,816	0	0	0	25	0	0	0	0	0	0	0	10,841	0	100	0
Custody Services	193,820	233,508	0	0	2,540	1,498	0	0	80	200	0	2,500	196,440	237,706	2,127	2,350
Inmate Programs	714	0	0	0	4,642	0	0	0	0	0	0	0	5,356	0	49	0
Management Services and Training	7,902	40,817	0	0	0	732	0	0	0	0	0	0	7,902	41,549	92	298
Office of The Director	7,567	8,095	0	0	0	0	0	0	0	0	0	0	7,567	8,095	61	70
Physical Plant Maintenance	11,474	0	0	0	0	0	0	0	0	0	0	0	11,474	0	81	0
Support Services	57,652	36,475	0	0	790	1,258	0	0	0	0	0	0	58,442	37,733	324	349
Training	5,316	0	0	0	543	0	0	0	0	0	0	0	5,859	0	35	0
Department Total	295,261	318,895	0	0	8,540	3,488	0	0	80	200	0	2,500	303,881	325,083	2,869	3,067
Fire Rescue																
Administration	0	0	0	0	19,369	20,676	0	0	0	0	0	0	19,369	20,676	58	58
Emergency Management	1,547	1,932	0	0	553	532	116	116	1,283	1,647	0	0	3,499	4,227	17	17
Support Services	200	200	0	0	44,575	53,638	0	0	0	0	0	0	44,775	53,838	144	144
Suppression and Rescue	21,835	27,279	0	0	247,440	261,436	502	565	6,640	3,628	5,068	5,068	281,485	297,976	1,992	2,042
Technical/Support Services	0	0	0	0	19,419	20,647	0	0	0	0	0	0	19,419	20,647	139	139
Training	0	0	0	0	2,676	2,796	0	0	0	0	0	0	2,676	2,796	15	15
Department Total	23,582	29,411	0	0	334,032	359,725	618	681	7,923	5,275	5,068	5,068	371,223	400,160	2,365	2,415
Judicial Administration																
Administrative Office of the Courts	11,212	13,303	0	0	10,469	8,460	0	0	0	0	0	295	21,681	22,058	267	270
Public Defender	4,575	3,729	0	0	0	0	0	0	0	0	0	0	4,575	3,729	0	0
State Attorney	6,464	6,619	0	0	322	367	0	0	0	0	175	142	6,961	7,128	12	12
Department Total	22,251	23,651	0	0	10,791	8,827	0	0	0	0	175	437	33,217	32,915	279	282
Juvenile Services																
Guardian Ad Litem	695	648	0	0	0	0	0	0	0	0	0	0	695	648	6	6
Office of the Director	291	288	0	0	0	0	0	0	0	0	0	0	291	288	2	2
Operational Support	2,504	3,155	0	0	996	370	684	684	0	0	0	0	4,184	4,209	10	10
Operations	4,680	5,116	0	0	0	0	1,317	1,319	167	167	120	0	6,284	6,602	81	81
Department Total	8,170	9,207	0	0	996	370	2,001	2,003	167	167	120	0	11,454	11,747	99	99
Law Library																
Law Library	0	0	0	0	885	840	0	0	0	0	0	0	885	840	6	3
Department Total	0	0	0	0	885	840	0	0	0	0	0	0	885	840	6	3
Legal Aid																
Legal Aid	2,043	2,115	0	0	1,273	1,290	0	0	0	0	0	0	3,316	3,405	37	37
Department Total	2,043	2,115	0	0	1,273	1,290	0	0	0	0	0	0	3,316	3,405	37	37
Medical Examiner																
Administration	1,994	2,141	0	0	0	0	0	0	0	0	0	0	1,994	2,141	10	10
Death Investigation and Education	8,526	8,588	0	0	575	645	0	0	0	0	0	0	9,101	9,233	71	71
Public Internment Program	314	320	0	0	55	63	0	0	0	0	0	0	369	383	2	2
Special Services	0	0	0	0	123	0	0	0	0	0	0	0	123	0	0	0
Department Total	10,834	11,049	0	0	753	708	0	0	0	0	0	0	11,587	11,757	83	83

APPENDIX A

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16
Miami-Dade Economic Advocacy Trust																
Teen Court	0	0	0	0	1,405	1,080	0	0	0	0	0	0	1,405	1,080	12	9
Department Total	0	0	0	0	1,405	1,080	0	0	0	0	0	0	1,405	1,080	12	9
Office of the Clerk																
Clerk of the Board	570	3,217	0	0	1,963	422	0	0	0	0	0	0	2,533	2,795	23	23
County Clerk	0	0	0	0	5,057	5,905	0	0	0	0	0	0	5,057	5,905	53	55
County Recorder	0	0	0	0	4,996	5,074	0	0	0	0	0	0	4,996	5,074	58	58
Operational Support	0	0	0	0	2,901	3,253	0	0	0	0	0	0	2,901	3,253	14	16
Records Center	0	0	0	0	2,093	1,877	0	0	0	0	0	0	2,093	1,877	26	26
Department Total	570	3,217	0	0	17,010	15,687	0	0	0	0	0	0	17,580	18,904	174	178
Police																
Administration	1,457	1,749	3,334	3,838	1,339	1,226	0	0	0	0	0	0	6,130	6,813	45	45
Investigative Services	52,210	50,409	74,226	75,440	4,859	6,406	684	712	3,379	2,963	0	0	135,358	135,930	946	927
Police Services	17,824	19,894	188,352	192,861	74,932	76,079	0	0	1,216	1,116	530	529	282,854	290,479	2,120	2,142
Support Services	66,721	73,789	46,402	58,654	19,748	18,927	0	0	794	610	0	0	133,665	151,980	901	903
Department Total	138,212	145,841	312,314	330,793	100,878	102,638	684	712	5,389	4,689	530	529	558,007	585,202	4,012	4,017
Capital Outlay Reserve	0	0	0	0	16,146	20,241	0	0	0	0	10,068	58	26,214	20,299	0	0
Non-Departmental																
Public Safety	6,454	6,992	288	0	0	0	0	0	0	0	0	0	6,742	6,992	0	0
Department Total	6,454	6,992	288	0	0	0	0	0	0	0	0	0	6,742	6,992	0	0
Public Safety Total	507,377	550,378	312,602	330,793	492,709	514,894	3,303	3,396	13,559	10,331	15,961	8,592	1,345,511	1,418,384	9,936	10,190
Strategic Area: Transportation																
Aviation																
Administration	0	0	0	0	60,554	60,355	0	0	0	0	0	0	60,554	60,355	123	132
Aviation Planning, Land Use, and Grants	0	0	0	0	2,380	0	0	0	0	0	0	0	2,380	0	10	0
Business Retention and Development	0	0	0	0	9,346	10,171	0	0	0	0	0	0	9,346	10,171	44	47
Commercial Operations	0	0	0	0	71,681	67,537	0	0	0	0	0	0	71,681	67,537	0	0
Executive	0	0	0	0	10,820	4,248	0	0	0	0	0	0	10,820	4,248	53	19
Facilities Development	0	0	0	0	0	21,001	0	0	0	0	0	0	0	21,001	0	41
Facilities Management	0	0	0	0	123,577	108,838	0	0	0	0	0	0	123,577	108,838	456	437
Finance and Strategy	0	0	0	0	9,599	10,674	0	0	0	0	0	0	9,599	10,674	62	62
Non-Departmental	0	0	0	0	57,989	72,100	0	0	0	0	0	0	57,989	72,100	0	0
Operations	0	0	0	0	39,594	41,745	0	0	0	0	0	0	39,594	41,745	407	409
Policy Advisement	0	0	0	0	0	6,468	0	0	0	0	0	0	0	6,468	0	36
Public Safety and Security	0	0	0	0	72,431	70,931	0	0	0	0	0	0	72,431	70,931	101	101
Department Total	0	0	0	0	457,971	474,068	0	0	0	0	0	0	457,971	474,068	1,256	1,284
Office of the Citizens' Independent Transportation Trust																
Office of the Citizens' Independent Transportation Trust	0	0	0	0	2,350	2,350	0	0	0	0	0	0	2,350	2,350	9	9
Department Total	0	0	0	0	2,350	2,350	0	0	0	0	0	0	2,350	2,350	9	9
Port of Miami																
Business Development	0	0	0	0	2,256	2,142	0	0	0	0	0	0	2,256	2,142	13	9
Capital Development	0	0	0	0	5,539	6,632	0	0	0	0	0	0	5,539	6,632	42	32
Deputy Director's Office	0	0	0	0	864	1,795	0	0	0	0	0	0	864	1,795	9	19
Finance	0	0	0	0	22,405	22,398	0	0	0	0	0	0	22,405	22,398	43	36
Office of the Port Director	0	0	0	0	2,372	2,342	0	0	0	0	0	0	2,372	2,342	15	14
Port Operations	0	0	0	0	28,381	28,036	0	0	0	0	0	0	28,381	28,036	135	131
Safety and Security	0	0	0	0	16,796	17,251	0	0	0	0	0	0	16,796	17,251	92	90
Department Total	0	0	0	0	78,613	80,596	0	0	0	0	0	0	78,613	80,596	349	331
Public Works and Waste Management																
Construction and Maintenance	0	0	0	0	15,952	14,325	0	0	0	0	205	193	16,157	14,518	88	89
Highway Engineering	83	90	392	484	9,655	9,458	0	0	0	0	2,245	2,249	12,375	12,281	122	122
Traffic Operations	7,434	7,569	5,607	5,711	4,027	4,685	2,300	2,340	0	0	9,120	9,344	28,488	29,649	154	156
Department Total	7,517	7,659	5,999	6,195	29,634	28,468	2,300	2,340	0	0	11,570	11,786	57,020	56,448	364	367

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16
Transit																
Engineering	17,658	21,118	0	0	0	0	0	0	0	0	979	738	18,637	21,856	144	164
Metrobus	0	20,787	0	0	154,017	154,418	23,181	29,794	0	0	0	46,621	177,198	251,620	2,030	2,156
Metromover	9,191	8,739	0	0	0	0	0	0	0	0	0	1,341	9,191	10,080	73	72
Metrorail	0	19,042	0	0	48,044	41,781	0	0	0	0	2,564	10,483	50,608	71,306	470	471
Office of the Director	1,035	1,061	0	0	0	0	0	0	0	0	0	0	1,035	1,061	9	9
Operating Grants	0	0	0	0	17,481	0	5,120	4,956	72,571	1,000	0	0	95,172	5,956	0	0
Operational Support	84,143	65,858	0	0	25,997	32,318	0	0	0	0	938	22,930	111,078	121,106	488	434
Paratransit	32,242	37,140	0	0	4,546	5,513	6,400	0	3,045	0	0	3,000	46,233	45,653	33	33
PTP Loan Repayment	23,600	0	0	0	0	0	0	0	0	0	0	0	23,600	0	0	0
South Florida Regional Transportation Authority	0	0	0	0	4,235	4,235	0	0	0	0	0	0	4,235	4,235	0	0
Department Total	167,869	173,745	0	0	254,320	238,265	34,701	34,750	75,616	1,000	4,481	85,113	536,987	532,873	3,247	3,339
Capital Outlay Reserve	961	0	0	0	0	0	0	0	0	0	0	713	961	713	0	0
Transportation Total	176,347	181,404	5,999	6,195	822,888	823,747	37,001	37,090	75,616	1,000	16,051	97,612	1,133,902	1,147,048	5,225	5,330
Strategic Area: Recreation and Culture																
Adrienne Arsht Center for the Performing Arts Trust																
Performing Arts Center Trust	0	0	0	0	9,150	10,146	0	0	0	0	0	0	9,150	10,146	0	0
Department Total	0	0	0	0	9,150	10,146	0	0	0	0	0	0	9,150	10,146	0	0
Cultural Affairs																
Administration	0	0	0	0	157	102	0	0	0	0	2,813	3,852	2,970	3,954	24	25
Art in Public Places	0	0	0	0	5,058	3,739	0	0	0	0	0	0	5,058	3,739	3	3
Cultural Facilities	0	0	0	0	2,166	2,367	0	0	0	0	2,700	2,762	4,866	5,129	17	18
Grants and Programs	5,144	8,418	1,624	0	3,215	1,954	25	25	0	0	4,306	3,810	14,314	14,207	0	0
South Miami-Dade Cultural Arts Center	0	0	0	0	1,595	2,125	0	0	0	0	3,000	3,062	4,595	5,187	11	13
Department Total	5,144	8,418	1,624	0	12,191	10,287	25	25	0	0	12,819	13,486	31,803	32,216	55	59
HistoryMiami																
Historical Museum	0	0	0	0	3,854	3,854	0	0	0	0	0	0	3,854	3,854	0	0
Department Total	0	0	0	0	3,854	3,854	0	0	0	0	0	0	3,854	3,854	0	0
Library																
Administration	0	0	0	0	1,012	1,138	0	0	0	0	0	0	1,012	1,138	7	6
Community Engagement, Partnerships and Programming	0	0	0	0	2,973	2,530	0	0	0	0	0	0	2,973	2,530	29	28
Office of the Director	0	0	0	0	552	512	0	0	0	0	0	0	552	512	3	3
Public Service	0	0	0	0	36,688	42,030	1,500	1,300	0	0	0	0	38,188	43,330	309	341
Support Services	0	0	0	0	9,597	11,800	0	0	0	0	0	0	9,597	11,800	64	62
Department Total	0	0	0	0	50,822	58,010	1,500	1,300	0	0	0	0	52,322	59,310	412	440
Perez Art Museum Miami																
Miami Art Museum	0	0	0	0	4,000	3,664	0	0	0	0	0	0	4,000	3,664	0	0
Department Total	0	0	0	0	4,000	3,664	0	0	0	0	0	0	4,000	3,664	0	0
Patricia and Phillip Frost Museum of Science																
Miami Science Museum	0	0	0	0	2,500	2,500	0	0	0	0	0	0	2,500	2,500	0	0
Department Total	0	0	0	0	2,500	2,500	0	0	0	0	0	0	2,500	2,500	0	0
Parks, Recreation and Open Spaces																
Business Support	7,152	7,183	4,143	4,937	45	293	0	0	0	0	16	0	11,356	12,413	62	62
Coastal Park and Marina Enterprise (CPME)	0	0	0	0	14,955	16,043	0	0	0	0	2,213	2,472	17,168	18,515	84	84
Cooperative Extension	0	443	0	0	0	596	0	0	0	0	0	0	0	1,039	0	17
Deering Estate and Destinations	3,098	2,966	0	0	1,814	1,780	0	0	0	0	0	0	4,912	4,746	30	30
Golf Enterprise	1,283	971	0	0	6,874	6,872	0	0	0	0	0	0	8,157	7,843	23	23
Office of the Director	410	483	232	259	0	0	0	0	0	0	0	0	642	742	5	5
Park Operations	8,290	7,725	15,646	19,833	13,488	15,377	0	0	0	0	262	0	37,686	42,935	258	273
Planning and Development	1,450	1,502	905	809	30	0	0	0	0	0	6,049	6,488	8,434	8,799	57	57
Zoo Miami	8,074	0	0	0	11,597	12,605	0	0	0	0	1,378	9,878	21,049	22,483	187	206
Department Total	29,757	21,273	20,926	25,838	48,803	53,566	0	0	0	0	9,918	18,838	109,404	119,515	706	757
Tourist Development Taxes																
Administrative Support	0	0	0	0	1,017	1,021	0	0	0	0	0	0	1,017	1,021	0	0
Advertising and Promotions	0	0	0	0	18,778	20,676	0	0	0	0	0	0	18,778	20,676	0	0
Cultural and Special Events	0	0	0	0	4,429	4,885	0	0	0	0	0	0	4,429	4,885	0	0
Facilities within the City of Miami	0	0	0	0	4,429	4,885	0	0	0	0	0	0	4,429	4,885	0	0
Tourism Development Grants	0	0	0	0	1,075	1,100	0	0	0	0	0	0	1,075	1,100	0	0
Department Total	0	0	0	0	29,728	32,567	0	0	0	0	0	0	29,728	32,567	0	0

APPENDIX A

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16
Vizcaya Museum and Gardens																
Vizcaya Museum and Gardens	0	0	0	0	5,006	0	35	0	0	0	2,500	2,500	7,541	2,500	70	0
Department Total	0	0	0	0	5,006	0	35	0	0	0	2,500	2,500	7,541	2,500	70	0
Capital Outlay Reserve	460	544	0	849	400	3,514	0	0	0	0	1,014	264	1,874	5,171	0	0
Non-Departmental																
Recreation and Culture	111	350	39	0	0	0	0	0	0	0	0	0	150	350	0	0
Department Total	111	350	39	0	0	0	0	0	0	0	0	0	150	350	0	0
Recreation and Culture Total	35,472	30,585	22,589	26,687	166,454	178,108	1,560	1,325	0	0	26,251	35,088	252,326	271,793	1,243	1,256
Strategic Area: Neighborhood and Infrastructure																
Animal Services																
Budget and Finance	193	80	0	0	1,428	1,555	0	0	0	0	0	0	1,621	1,635	12	15
Code Enforcement	831	316	0	0	1,685	2,126	0	0	0	0	0	0	2,516	2,442	29	27
Director's Office	70	80	0	0	458	569	0	0	0	0	0	0	528	649	2	2
Kennel	1,031	2,163	0	0	1,737	975	0	0	0	0	0	0	2,768	3,138	42	40
Live Release and Shelter Services	765	386	0	0	1,954	2,167	0	0	0	0	0	0	2,719	2,553	24	25
Outreach and Development	451	1,397	0	0	1,788	1,214	0	0	0	0	0	0	2,239	2,611	7	7
Veterinary Clinic	1,186	2,292	0	0	2,987	2,098	0	0	0	0	0	0	4,173	4,390	30	30
Department Total	4,527	6,714	0	0	12,037	10,704	0	0	0	0	0	0	16,564	17,418	146	146
Parks, Recreation and Open Spaces																
Beach Maintenance	3,834	3,581	0	0	0	0	0	0	0	0	0	0	3,834	3,581	46	46
Landscape Maintenance - Open Spaces	113	477	503	2,984	2,452	3,079	0	0	0	0	6,687	6,563	9,755	13,103	54	54
Landscape Maintenance - Special Taxing District	0	0	0	0	4,628	4,704	0	0	0	0	266	0	4,894	4,704	43	58
Natural Areas Management	60	78	0	0	70	70	0	0	0	0	3,771	3,763	3,901	3,911	52	52
Department Total	4,007	4,136	503	2,984	7,150	7,853	0	0	0	0	10,724	10,326	22,384	25,299	195	210
Public Works and Waste Management																
Administration	1,716	2,282	689	1,101	44,345	43,659	0	0	0	0	0	0	46,750	47,042	107	108
Collection Operations	0	0	0	0	117,736	117,108	0	0	0	0	0	0	117,736	117,108	547	569
Construction and Maintenance	3,149	3,606	4,086	5,201	29,169	27,170	35	43	0	0	313	40	36,752	36,060	273	275
Disposal Operations	0	0	0	0	51,376	49,897	0	0	0	0	0	0	51,376	49,897	268	276
Environmental and Technical Services	0	0	0	0	77,447	77,751	0	0	0	0	0	0	77,447	77,751	43	44
Highway Engineering	0	0	0	0	36,999	39,246	0	0	0	0	0	0	36,999	39,246	26	26
Department Total	4,865	5,888	4,775	6,302	357,072	354,831	35	43	0	0	313	40	367,060	367,104	1,264	1,298
Regulatory and Economic Resources																
Administration	0	0	0	0	6,518	6,639	0	0	0	0	0	0	6,518	6,639	54	54
Construction, Permitting, and Building Code	0	0	0	0	46,419	47,983	0	0	0	0	0	0	46,419	47,983	309	318
Development Services	0	0	0	0	7,735	7,823	0	0	0	0	0	0	7,735	7,823	56	56
Director's Office	0	0	0	0	565	1,534	0	0	0	0	0	0	565	1,534	4	11
Environmental Resources Management	0	0	0	0	43,101	44,764	2,459	1,849	958	890	2,070	2,070	48,588	49,573	375	370
Planning	503	549	539	537	2,946	3,109	0	0	0	0	0	0	3,988	4,195	33	33
Department Total	503	549	539	537	107,284	111,852	2,459	1,849	958	890	2,070	2,070	113,813	117,747	831	842
Water and Sewer																
Director	0	0	0	0	8,406	5,647	0	0	0	0	0	0	8,406	5,647	21	21
Finance and Administration	0	0	0	0	93,601	105,114	0	0	0	0	0	0	93,601	105,114	702	711
Program Management, Regulatory and Compliance	0	0	0	0	33,324	38,157	0	0	0	0	0	0	33,324	38,157	289	358
Water and Wastewater Systems Operations	0	0	0	0	329,834	344,135	0	0	0	0	0	0	329,834	344,135	1,479	1,536
Department Total	0	0	0	0	465,165	493,053	0	0	0	0	0	0	465,165	493,053	2,491	2,626
Capital Outlay Reserve	964	0	0	2,090	706	100	0	0	0	0	1,670	0	3,340	2,190	0	0
Non-Departmental																
Neighborhood and Infrastructure	5,423	5,423	114	114	0	0	0	0	0	0	0	0	5,537	5,537	0	0
Department Total	5,423	5,423	114	114	0	0	0	0	0	0	0	0	5,537	5,537	0	0
Neighborhood and Infrastructure Total	20,289	22,710	5,931	12,027	949,414	978,393	2,494	1,892	958	890	14,777	12,436	993,863	1,028,348	4,927	5,122

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16
Strategic Area: Health and Human Services																
Community Action and Human Services																
Administration	3,893	4,592	0	0	0	0	0	0	0	0	0	0	3,893	4,592	33	32
Elderly, Disability & Veterans Services	11,282	11,966	0	0	79	110	1,264	1,243	2,735	3,055	0	0	15,360	16,374	159	158
Employment and Training	202	328	0	0	0	0	0	0	326	348	109	0	637	676	5	5
Energy Programs	1,530	1,579	0	0	329	353	0	303	612	674	2,856	426	5,327	3,335	25	25
Family and Community Services	2,755	3,066	0	0	0	0	0	0	14,376	12,125	70	63	17,201	15,254	72	73
Greater Miami Service Corps	0	0	0	0	209	123	165	165	1,257	1,462	682	685	2,313	2,435	11	11
Head Start	0	0	0	0	0	0	0	0	59,409	62,409	0	0	59,409	62,409	73	89
Psychological Services	235	251	0	0	0	0	0	0	0	0	0	0	235	251	1	1
Rehabilitative Services	2,033	2,130	0	0	75	10	406	1,186	1,908	1,057	356	381	4,778	4,764	37	35
Transportation	1,813	1,837	0	0	100	12	0	0	307	0	0	0	2,220	1,849	15	18
Violence Prevention and Intervention Services	2,874	3,259	0	0	347	167	1,037	1,037	1,503	1,461	888	0	6,649	5,924	58	58
Department Total	26,617	29,008	0	0	1,139	775	2,872	3,934	82,433	82,591	4,961	1,555	118,022	117,863	489	505
Homeless Trust																
Domestic Violence Oversight Board	0	0	0	0	2,063	4,874	0	0	0	0	0	0	2,063	4,874	1	1
Emergency Housing	0	0	0	0	13,278	12,638	0	0	0	0	0	0	13,278	12,638	0	0
Homeless Trust Operations	0	0	0	0	1,402	1,199	67	67	842	1,030	0	0	2,311	2,296	16	17
Permanent Housing	0	0	0	0	2,519	3,143	0	0	10,244	17,796	0	0	12,763	20,939	0	0
Support Services	0	0	0	0	2,533	2,455	0	0	3,442	3,373	0	0	5,975	5,828	0	0
Transitional Housing	0	0	0	0	352	502	356	356	10,369	9,920	0	0	11,077	10,778	0	0
Department Total	0	0	0	0	22,147	24,811	423	423	24,897	32,119	0	0	47,467	57,353	17	18
Jackson Health System																
Jackson Health System	147,220	161,006	0	0	0	0	0	0	0	0	0	0	147,220	161,006	0	0
Department Total	147,220	161,006	0	0	0	0	0	0	0	0	0	0	147,220	161,006	0	0
Public Housing and Community Development																
Administration	0	0	0	0	82	367	0	0	3,836	3,183	0	0	3,918	3,550	34	35
Asset Management	0	0	0	0	19,240	11,799	0	0	27,081	39,369	0	0	46,321	51,168	265	271
Facilities and Development	0	0	0	0	355	589	0	0	1,778	1,582	0	0	2,133	2,171	11	10
Finance and Accounting	0	0	0	0	197	212	0	0	2,642	2,227	0	0	2,839	2,439	20	22
Office of the Director	0	0	0	0	14	341	0	0	824	530	0	0	838	871	6	7
Section 8 Housing Choice Voucher	0	0	0	0	66	-5,805	0	0	11,346	18,049	0	0	11,412	12,244	24	23
Department Total	0	0	0	0	19,954	7,503	0	0	47,507	64,940	0	0	67,461	72,443	360	368
Capital Outlay Reserve																
Capital Outlay Reserve	0	414	0	0	5,091	800	0	0	800	0	10,187	13,686	16,078	14,900	0	0
Non-Departmental																
Health and Human Services	29,400	29,514	42	42	0	0	0	0	0	0	0	0	29,442	29,556	0	0
Department Total	29,400	29,514	42	42	0	0	0	0	0	0	0	0	29,442	29,556	0	0
Health and Human Services Total	203,237	219,942	42	42	48,331	33,889	3,295	4,357	155,637	179,650	15,148	15,241	425,690	453,121	866	891
Strategic Area: Economic Development																
Miami-Dade Economic Advocacy Trust																
Economic Development	249	26	0	0	0	117	0	0	0	0	0	0	249	143	1	0
Homeownership Assistance Program	0	0	0	0	5,049	6,089	0	0	0	0	0	0	5,049	6,089	3	4
Office of the Executive Director and Administration	246	469	0	0	490	340	0	0	0	0	0	0	736	809	6	5
Department Total	495	495	0	0	5,539	6,546	0	0	0	0	0	0	6,034	7,041	10	9
Public Housing and Community Development																
Administration	0	0	0	0	22	75	0	0	136	38	0	0	158	113	4	2
Housing and Community Development	0	0	0	0	2,037	2,062	0	0	3,009	2,136	0	0	5,046	4,198	31	27
Federally Funded Projects	0	0	0	0	21,675	11,732	0	0	11,842	10,531	0	0	33,517	22,263	0	0
Finance and Accounting	0	0	0	0	675	1,445	0	0	379	222	0	0	1,054	1,667	14	24
Housing Asset Projects	0	0	0	0	0	-119	0	0	740	859	0	0	740	740	0	0
Office of the Director	0	0	0	0	41	0	0	0	67	0	0	0	108	0	0	0
Resident Services, Community Planning and Outreach	0	0	0	0	30	0	0	0	838	0	0	0	868	0	12	0
Section 8 Housing Choice Voucher	0	0	0	0	135	51	0	0	217	0	0	0	352	51	6	2
SHIP and Surtax Projects	0	0	0	0	36,000	31,501	0	0	0	0	0	0	36,000	31,501	0	0
Department Total	0	0	0	0	60,615	46,747	0	0	17,228	13,786	0	0	77,843	60,533	67	55
Regulatory and Economic Resources																
Business Affairs	1,094	782	0	0	10,203	9,987	0	0	0	0	670	161	11,967	10,930	107	88
Department Total	1,094	782	0	0	10,203	9,987	0	0	0	0	670	161	11,967	10,930	107	88

APPENDIX A

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16
Non-Departmental																
Economic Development	29,666	42,450	350	398	0	0	0	0	0	0	0	0	30,016	42,848	0	0
Department Total	29,666	42,450	350	398	0	0	0	0	0	0	0	0	30,016	42,848	0	0
Economic Development Total	31,255	43,727	350	398	76,357	63,280	0	0	17,228	13,786	670	161	125,860	121,352	184	152
Strategic Area: General Government																
Audit and Management Services																
Administration	164	161	58	59	0	0	0	0	0	0	0	0	222	220	3	3
Audit Services	1,480	1,429	521	529	0	0	0	0	0	0	2,260	2,300	4,261	4,258	34	34
Department Total	1,644	1,590	579	588	0	0	0	0	0	0	2,260	2,300	4,483	4,478	37	37
Commission on Ethics and Public Trust																
Commission on Ethics and Public Trust	1,835	1,872	0	0	110	268	0	0	0	0	0	0	1,945	2,140	14	14
Department Total	1,835	1,872	0	0	110	268	0	0	0	0	0	0	1,945	2,140	14	14
Communications																
311 Answer Center Operations	4,187	3,829	1,470	1,347	0	0	0	0	0	0	6,127	6,755	11,784	11,931	126	123
Administrative Support	608	363	212	128	145	145	0	0	0	0	0	498	965	1,134	7	7
Creative and Branding Services	505	449	175	157	0	0	0	0	0	0	152	616	832	1,222	7	7
eGovernment Solutions	647	0	227	0	0	0	0	0	0	0	745	0	1,619	0	9	0
Miami-Dade Television	1,068	733	381	257	23	23	0	0	0	0	154	1,005	1,626	2,018	12	13
Online Services	0	1,250	0	439	0	0	0	0	0	0	2,471	1,715	2,471	3,404	18	19
Department Total	7,015	6,624	2,465	2,328	168	168	0	0	0	0	9,649	10,589	19,297	19,709	179	169
Elections																
Finance and Administration	6,698	9,546	0	0	32	772	200	200	0	0	0	0	6,930	10,518	19	19
Governmental Affairs	1,172	1,389	0	0	6	19	0	0	0	0	0	0	1,178	1,408	10	11
Information Systems	5,498	8,765	0	0	351	840	0	0	0	0	0	0	5,849	9,605	20	20
Office of the Supervisor of Elections	1,328	1,476	0	0	0	5	0	0	0	0	0	0	1,328	1,481	5	3
Operations	3,997	7,303	0	0	117	514	0	0	0	0	0	0	4,114	7,817	18	19
Voter Services	3,825	4,293	0	0	17	188	0	0	0	0	0	0	3,842	4,481	22	22
Department Total	22,518	32,772	0	0	523	2,338	200	200	0	0	0	0	23,241	35,310	94	94
Finance																
Bond Administration	0	0	0	0	2,256	2,423	0	0	0	0	0	0	2,256	2,423	7	8
Cash Management	0	0	0	0	1,818	1,745	0	0	0	0	0	0	1,818	1,745	7	7
Controller's Division	0	0	0	0	7,781	7,857	0	0	390	386	484	3,363	8,655	11,606	104	129
Director's Office	0	0	0	0	571	494	0	0	0	0	0	0	571	494	5	5
Tax Collector's Office	0	0	0	0	22,280	23,771	0	0	0	0	0	0	22,280	23,771	196	202
Department Total	0	0	0	0	34,706	36,290	0	0	390	386	484	3,363	35,580	40,039	319	351
Human Resources																
Compensation and Benefits	377	451	133	159	0	0	0	0	0	0	2,155	2,613	2,665	3,223	28	30
Labor Relations and Fair Employment Practices	891	1,027	313	361	0	0	0	0	120	78	65	65	1,389	1,531	13	14
Office of the Director	1,066	918	373	322	0	0	0	0	0	0	0	0	1,439	1,240	5	5
Payroll and Information Management	1,561	1,570	548	552	0	0	0	0	0	0	307	605	2,416	2,727	32	33
Recruitment, Testing and Career Development	757	803	266	282	0	0	0	0	0	0	1,042	1,098	2,065	2,183	24	25
Department Total	4,652	4,769	1,633	1,676	0	0	0	0	120	78	3,569	4,381	9,974	10,904	102	107
Information Technology																
County Services	0	640	0	225	0	0	0	0	0	0	0	10,705	0	11,570	0	93
Enterprise Applications	2,779	1,956	976	687	0	0	0	0	0	0	11,535	6,665	15,290	9,308	111	66
Enterprise Architecture	4,318	5,457	1,517	1,917	0	0	0	0	0	0	8,845	12,745	14,680	20,119	70	93
Enterprise Data Center	2,813	3,474	989	1,220	3,300	3,300	0	0	0	0	14,174	12,581	21,276	20,575	81	85
Enterprise IT Capital Investment Fund Pass-through	0	0	0	0	0	0	0	0	0	0	0	755	0	755	0	0
Enterprise Resource Planning	3,203	3,699	1,126	1,301	0	0	0	0	0	0	11,674	8,377	16,003	13,377	86	66
Enterprise Security	2,289	1,811	804	636	0	0	0	0	0	0	1,582	1,538	4,675	3,985	21	19
Enterprise Solutions	3,951	3,751	1,388	1,318	0	0	0	0	0	0	7,090	8,001	12,429	13,070	58	62
Field Services	-20	819	-7	288	658	658	0	0	0	0	18,300	20,925	18,931	22,690	119	130
Office of the Director	-3	0	-1	0	0	0	0	0	0	0	383	524	379	524	3	4
Operational Support	861	1,728	303	607	158	0	0	0	0	0	9,154	9,984	10,476	12,319	39	48
Radio Communications Services	-342	0	-120	0	550	550	0	0	0	0	7,010	7,015	7,098	7,565	51	51
Shared Services	-15	0	-6	0	0	0	0	0	0	0	2,222	2,521	2,201	2,521	17	20
Telecom Pass Thru Costs	0	0	0	0	0	0	0	0	0	0	15,142	14,788	15,142	14,788	0	0
Department Total	19,834	23,335	6,969	8,199	4,666	4,508	0	0	0	0	107,111	117,124	138,580	153,166	656	737

APPENDIX A

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16	14-15	15-16
Internal Services																
Americans with Disabilities Act (ADA) Coordination	120	158	42	50	0	0	0	0	0	0	0	0	162	208	1	2
Budget and Finance	0	0	0	0	5,272	5,203	0	0	0	0	3,326	3,744	8,598	8,947	48	56
Design and Construction Services	0	0	0	0	2,781	-4,041	0	0	0	0	10,091	30,483	12,872	26,442	57	59
Facilities and Utilities Management	40,022	39,973	14,062	14,142	2,176	9,646	0	0	0	0	33,059	30,681	89,319	94,442	219	217
Fleet Management	0	0	0	0	19,564	16,127	0	0	0	0	91,114	82,562	110,678	98,689	256	257
Office of the Director	0	0	0	0	1,276	1,289	0	0	0	0	0	0	1,276	1,289	6	6
Policy Legislation and Business Services	0	0	0	0	2,522	338	0	0	0	0	14,060	16,931	16,582	17,269	48	49
Procurement Management Services	0	0	0	0	8,571	8,754	0	0	0	0	2,121	2,028	10,692	10,782	81	86
Real Estate Development	2,620	2,569	921	811	561	931	0	0	0	0	494	340	4,596	4,651	16	16
Risk Management	0	0	0	0	-1,574	-1,774	0	0	0	0	15,513	15,963	13,939	14,189	82	85
Small Business Development	0	0	0	0	-153	1,148	0	0	0	0	4,476	5,039	4,323	6,187	38	51
Department Total	42,762	42,700	15,025	15,003	40,996	37,621	0	0	0	0	174,254	187,771	273,037	283,095	852	884
Inspector General																
Inspector General	1,931	1,510	0	0	3,617	4,523	0	0	0	0	0	0	5,548	6,033	38	38
Department Total	1,931	1,510	0	0	3,617	4,523	0	0	0	0	0	0	5,548	6,033	38	38
Management and Budget																
Administration	437	474	181	238	206	230	0	0	0	0	125	125	949	1,067	5	5
Grants Coordination	1,770	2,253	655	0	-63	230	0	0	26,169	26,584	0	0	28,531	29,067	35	38
Management and Budget	880	767	428	451	1,464	1,470	0	0	0	0	220	573	2,992	3,261	18	18
Management Planning and Performance Analysis	533	491	198	172	0	0	0	0	0	0	230	335	961	998	6	6
Department Total	3,620	3,985	1,462	861	1,607	1,930	0	0	26,169	26,584	575	1,033	33,433	34,393	64	67
Property Appraiser																
Administrative Support	256	1,225	0	0	2,800	2,100	0	0	0	0	0	0	3,056	3,325	6	7
Exemptions and Public Service	5,525	5,841	0	0	0	0	0	0	0	0	0	0	5,525	5,841	84	78
Field Services	3,270	3,869	0	0	0	0	0	0	0	0	0	0	3,270	3,869	46	53
Information Systems	5,051	5,996	0	0	0	0	0	0	0	0	0	0	5,051	5,996	23	27
Personal Property	3,034	3,014	0	0	0	0	0	0	0	0	0	0	3,034	3,014	38	36
Property Appraiser	896	902	0	0	0	0	0	0	0	0	0	0	896	902	7	6
Real Estate Commercial	2,406	2,542	0	0	0	0	0	0	0	0	0	0	2,406	2,542	26	27
Real Estate Residential	5,408	4,541	0	0	0	0	0	0	0	0	0	0	5,408	4,541	63	54
Value Adjustment Board Appeals and Legal	3,939	7,265	0	0	1,444	2,600	0	0	0	0	0	0	5,383	9,865	68	115
Department Total	29,785	35,195	0	0	4,244	4,700	0	0	0	0	0	0	34,029	39,895	361	403
Capital Outlay Reserve																
Capital Outlay Reserve	0	100	0	0	2,965	2,389	0	0	0	0	10,662	11,818	13,627	14,307	0	0
Non-Departmental																
General Government	36,171	43,973	25,813	29,897	0	0	0	0	0	0	0	0	61,984	73,870	0	0
Department Total	36,171	43,973	25,813	29,897	0	0	0	0	0	0	0	0	61,984	73,870	0	0
General Government Total	171,767	198,425	53,946	58,552	93,602	94,735	200	200	26,679	27,048	308,564	338,379	654,758	717,339	2,716	2,901
Interagency Transfers											403,196	512,880				
Grand Total	1,175,674	1,277,868	411,976	445,479	2,650,035	2,687,305	47,853	48,260	289,677	232,705			4,575,215	4,691,617	25,427	26,173

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Office of the Mayor						
Salary	3,965	3,916	3,873	3,221	3,128	-3%
Fringe Benefits	794	836	1,038	1,096	1,227	12%
Contractual Services	0	56	1	0	1	0%
Other Operating	198	281	279	282	341	21%
Charges for County Services	35	139	194	185	37	-80%
Grants to Outside Organizations	0	0	110	0	0	0%
Capital	13	9	11	25	25	0%
Department Total:	5,005	5,237	5,506	4,809	4,759	-1%
Department Position Total:	44	43	41	41	41	0%
Board of County Commissioners						
Salary	11,103	10,954	11,153	11,805	12,123	3%
Fringe Benefits	2,958	2,859	3,254	4,618	4,542	-2%
Contractual Services	89	70	90	56	58	4%
Other Operating	1,771	1,863	1,758	2,182	1,977	-9%
Charges for County Services	264	333	396	500	686	37%
Grants to Outside Organizations	290	424	27	5	0	-100%
Capital	40	23	51	68	80	18%
Department Total:	16,515	16,526	16,729	19,234	19,466	1%
Department Position Total:	177	164	163	168	169	1%
County Attorney's Office						
Salary	17,847	17,540	18,007	17,507	17,669	1%
Fringe Benefits	2,890	2,842	3,536	4,120	4,314	5%
Court Costs	94	55	-31	97	71	-27%
Contractual Services	0	0	0	11	10	-9%
Other Operating	766	703	683	584	644	10%
Charges for County Services	72	104	100	88	118	34%
Capital	51	51	86	51	61	20%
Department Total:	21,720	21,295	22,381	22,458	22,887	2%
Department Position Total:	119	119	119	121	121	0%
<i>Policy Formulation Total</i>	43,240	43,058	44,616	46,501	47,112	1%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Corrections and Rehabilitation						
Salary	189,189	187,984	198,538	186,235	205,505	10%
Fringe Benefits	56,968	59,894	72,621	84,612	83,675	-1%
Court Costs	3	5	15	29	27	-7%
Contractual Services	7,665	7,422	7,400	7,718	8,194	6%
Other Operating	20,625	20,631	19,454	21,080	22,155	5%
Charges for County Services	3,779	3,520	3,846	3,080	4,541	47%
Capital	994	1,288	525	1,127	986	-13%
Department Total:	279,223	280,744	302,399	303,881	325,083	7%
Department Position Total:	2,995	2,846	2,846	2,869	3,067	7%
Fire Rescue						
Salary	226,952	226,834	227,028	229,235	234,598	2%
Fringe Benefits	80,519	82,573	89,010	82,290	95,284	16%
Court Costs	132	1	8	7	7	0%
Contractual Services	7,011	7,355	7,280	8,280	11,363	37%
Other Operating	22,241	21,470	21,625	28,061	31,890	14%
Charges for County Services	19,392	14,011	17,045	19,350	21,687	12%
Grants to Outside Organizations	2,323	1,434	1,553	386	0	-100%
Capital	6,527	4,182	2,707	3,614	5,331	48%
Department Total:	365,097	357,860	366,256	371,223	400,160	8%
Department Position Total:	2,429	2,237	2,120	2,365	2,415	2%
Judicial Administration						
Salary	12,274	12,164	12,639	13,191	14,393	9%
Fringe Benefits	4,551	4,294	4,455	4,703	5,168	10%
Court Costs	244	218	220	214	213	0%
Contractual Services	2,330	2,640	1,998	3,203	3,243	1%
Other Operating	7,345	7,348	7,881	8,716	8,126	-7%
Charges for County Services	711	468	519	768	680	-11%
Capital	1,054	927	986	2,422	1,092	-55%
Department Total:	28,509	28,059	28,698	33,217	32,915	-1%
Department Position Total:	275	267	279	279	282	1%
Juvenile Services						
Salary	5,329	5,293	5,435	6,167	6,386	4%
Fringe Benefits	1,329	1,320	1,659	2,003	2,165	8%
Contractual Services	1,300	1,327	1,324	1,502	1,493	-1%
Other Operating	1,014	1,026	1,046	1,085	1,060	-2%
Charges for County Services	302	762	488	655	598	-9%
Capital	1	18	51	42	45	7%
Department Total:	9,275	9,746	10,003	11,454	11,747	3%
Department Position Total:	103	100	99	99	99	0%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Law Library						
Salary	279	309	271	275	371	35%
Fringe Benefits	79	82	75	89	94	6%
Contractual Services	1	1	0	3	3	0%
Other Operating	251	272	257	508	349	-31%
Charges for County Services	13	7	0	7	13	86%
Capital	0	11	0	3	10	233%
Department Total:	623	682	603	885	840	-5%
Department Position Total:	6	6	3	6	3	-50%
Legal Aid						
Salary	2,608	2,394	2,504	2,367	2,430	3%
Fringe Benefits	514	526	630	637	750	18%
Court Costs	14	14	13	15	13	-13%
Contractual Services	2	1	0	2	0	-100%
Other Operating	343	207	254	261	258	-1%
Charges for County Services	22	22	19	14	6	-57%
Grants to Outside Organizations	-27	0	-75	0	-69	0%
Capital	1	0	1	20	17	-15%
Department Total:	3,477	3,164	3,346	3,316	3,405	3%
Department Position Total:	43	37	37	37	37	0%
Medical Examiner						
Salary	5,487	5,724	6,088	6,852	6,849	0%
Fringe Benefits	1,418	1,689	1,993	2,397	2,567	7%
Contractual Services	273	303	355	373	445	19%
Other Operating	1,012	1,184	1,207	1,515	1,445	-5%
Charges for County Services	119	145	105	220	225	2%
Capital	98	45	193	230	226	-2%
Department Total:	8,407	9,090	9,941	11,587	11,757	1%
Department Position Total:	71	79	83	83	83	0%
Miami-Dade Economic Advocacy Trust						
Salary	892	615	726	751	611	-19%
Fringe Benefits	147	142	241	235	281	20%
Contractual Services	74	59	93	21	50	138%
Other Operating	31	20	22	29	24	-17%
Charges for County Services	25	26	34	19	10	-47%
Grants to Outside Organizations	203	191	194	350	104	-70%
Capital	8	0	0	0	0	0%
Department Total:	1,380	1,053	1,310	1,405	1,080	-23%
Department Position Total:	14	14	12	12	9	-25%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Office of the Clerk						
Salary	9,304	9,184	9,566	10,383	10,954	5%
Fringe Benefits	2,004	2,128	2,473	3,048	3,271	7%
Court Costs	3	3	5	8	11	38%
Contractual Services	1,376	1,689	1,559	2,332	2,568	10%
Other Operating	-704	-194	-1,801	-872	-543	-38%
Charges for County Services	2,440	1,117	3,524	2,623	1,918	-27%
Capital	122	128	46	58	725	1150%
Department Total:	14,545	14,055	15,372	17,580	18,904	8%
Department Position Total:	173	174	173	174	178	2%
Police						
Salary	357,478	348,537	347,264	346,408	352,455	2%
Fringe Benefits	97,589	101,466	119,604	128,009	140,280	10%
Court Costs	247	375	287	465	685	47%
Contractual Services	7,356	6,635	7,106	7,346	7,383	1%
Other Operating	27,812	31,510	29,192	38,563	44,238	15%
Charges for County Services	28,989	26,718	30,172	34,357	38,322	12%
Grants to Outside Organizations	5	0	0	0	0	0%
Capital	4,541	7,272	4,452	2,859	1,839	-36%
Department Total:	524,017	522,513	538,077	558,007	585,202	5%
Department Position Total:	4,121	4,065	4,064	4,012	4,017	0%
Capital Outlay Reserve						
Capital	17,647	18,656	11,967	26,214	20,299	-23%
Department Total:	17,647	18,656	11,967	26,214	20,299	-23%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	9,484	8,233	6,777	6,742	6,992	4%
Department Total:	9,484	8,233	6,777	6,742	6,992	4%
Department Position Total:	0	0	0	0	0	0%
Public Safety Total	1,261,684	1,253,855	1,294,749	1,345,511	1,418,384	5%
Aviation						
Salary	78,542	78,499	81,325	85,954	90,434	5%
Fringe Benefits	19,091	17,871	21,143	28,221	29,122	3%
Court Costs	291	226	275	522	494	-5%
Contractual Services	58,953	64,517	68,579	88,713	93,596	6%
Other Operating	134,904	135,535	134,331	154,625	165,035	7%
Charges for County Services	75,216	81,371	76,332	87,100	86,315	-1%
Capital	3,291	5,984	5,150	12,836	9,072	-29%
Department Total:	370,288	384,003	387,135	457,971	474,068	4%
Department Position Total:	1,133	1,173	1,184	1,256	1,284	2%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Office of the Citizens' Independent Transportation Trust						
Salary	837	851	853	968	998	3%
Fringe Benefits	180	160	203	284	268	-6%
Court Costs	0	0	0	1	1	0%
Contractual Services	271	401	344	564	564	0%
Other Operating	179	225	244	348	342	-2%
Charges for County Services	124	138	169	185	177	-4%
Department Total:	1,591	1,775	1,813	2,350	2,350	0%
Department Position Total:	9	9	9	9	9	0%
Metropolitan Planning Organization						
Salary	1,404	1,654	0	0	0	0%
Fringe Benefits	258	0	0	0	0	0%
Contractual Services	3,118	3,475	0	0	0	0%
Other Operating	343	191	0	0	0	0%
Charges for County Services	525	142	0	0	0	0%
Capital	5	10	0	0	0	0%
Department Total:	5,653	5,472	0	0	0	0%
Department Position Total:	16	17	0	0	0	0%
Port of Miami						
Salary	20,826	20,768	20,202	22,401	21,262	-5%
Fringe Benefits	5,267	5,387	6,564	7,533	7,407	-2%
Court Costs	7	30	11	4	11	175%
Contractual Services	11,348	12,947	16,303	16,501	17,964	9%
Other Operating	11,808	13,173	17,793	14,306	13,586	-5%
Charges for County Services	14,961	15,543	16,168	16,248	18,449	14%
Capital	974	1,077	1,456	1,620	1,917	18%
Department Total:	65,191	68,925	78,497	78,613	80,596	3%
Department Position Total:	377	266	362	349	331	-5%
Public Works and Waste Management						
Salary	27,747	26,074	25,180	25,749	25,826	0%
Fringe Benefits	7,600	6,253	7,556	8,361	8,177	-2%
Court Costs	1	10	2	4	6	50%
Contractual Services	3,504	995	2,696	5,241	2,845	-46%
Other Operating	9,259	10,981	8,812	10,199	11,541	13%
Charges for County Services	3,541	3,341	2,357	2,753	3,299	20%
Capital	2,557	1,608	2,099	4,713	4,754	1%
Department Total:	54,209	49,262	48,702	57,020	56,448	-1%
Department Position Total:	462	393	363	364	367	1%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Transit						
Salary	183,270	185,155	192,026	185,730	244,984	32%
Fringe Benefits	42,316	46,503	65,129	51,328	71,667	40%
Court Costs	7	11	6	40	40	0%
Contractual Services	39,264	61,585	69,225	81,157	83,557	3%
Other Operating	123,965	97,665	88,148	201,493	112,940	-44%
Charges for County Services	0	9,969	10,759	12,808	15,265	19%
Grants to Outside Organizations	4,235	4,235	4,235	4,235	4,235	0%
Capital	0	186	85	196	185	-6%
Department Total:	393,057	405,309	429,613	536,987	532,873	-1%
Department Position Total:	3,235	3,235	3,235	3,247	3,339	3%
Capital Outlay Reserve						
Capital	789	904	951	961	713	-26%
Department Total:	789	904	951	961	713	-26%
Department Position Total:	0	0	0	0	0	0%
Transportation Total	890,778	915,650	946,711	1,133,902	1,147,048	1%
Adrienne Arsht Center for the Performing Arts Trust						
Other Operating	7,894	9,786	8,541	9,150	10,146	11%
Department Total:	7,894	9,786	8,541	9,150	10,146	11%
Department Position Total:	0	0	0	0	0	0%
Cultural Affairs						
Salary	3,382	3,762	3,950	5,663	6,353	12%
Fringe Benefits	664	806	994	1,543	2,004	30%
Court Costs	1	3	0	12	19	58%
Contractual Services	2,565	2,438	3,462	3,795	3,906	3%
Other Operating	1,912	2,196	2,659	2,824	3,712	31%
Charges for County Services	210	175	458	553	1,049	90%
Grants to Outside Organizations	13,768	11,982	12,858	13,539	13,511	0%
Capital	5,004	1,606	1,342	3,874	1,662	-57%
Department Total:	27,506	22,968	25,723	31,803	32,216	1%
Department Position Total:	45	45	55	55	59	7%
HistoryMiami						
Contractual Services	12	9	0	0	0	0%
Other Operating	231	239	3,642	1,473	3,854	162%
Charges for County Services	4	6	0	227	0	-100%
Grants to Outside Organizations	739	1,215	0	2,154	0	-100%
Department Total:	986	1,469	3,642	3,854	3,854	0%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Library						
Salary	24,388	23,063	21,539	22,844	25,247	11%
Fringe Benefits	6,554	6,132	6,753	7,514	8,367	11%
Court Costs	0	0	0	1	1	0%
Contractual Services	3,410	3,372	2,700	3,271	4,259	30%
Other Operating	11,579	11,770	9,264	14,065	15,835	13%
Charges for County Services	2,572	5,798	3,792	3,801	4,305	13%
Capital	685	878	375	826	1,296	57%
Department Total:	49,188	51,013	44,423	52,322	59,310	13%
Department Position Total:	461	461	412	412	440	7%
Perez Art Museum Miami						
Contractual Services	27	24	0	0	0	0%
Other Operating	265	261	0	0	0	0%
Charges for County Services	19	23	0	0	0	0%
Grants to Outside Organizations	1,251	1,684	2,664	4,000	3,664	-8%
Department Total:	1,562	1,992	2,664	4,000	3,664	-8%
Patricia and Phillip Frost Museum of Science						
Grants to Outside Organizations	1,009	1,234	2,500	2,500	2,500	0%
Department Total:	1,009	1,234	2,500	2,500	2,500	0%
Parks, Recreation and Open Spaces						
Salary	46,460	46,393	47,878	49,124	51,911	6%
Fringe Benefits	12,696	11,879	13,657	15,873	18,631	17%
Court Costs	23	95	18	41	49	20%
Contractual Services	13,003	13,908	13,673	14,085	13,992	-1%
Other Operating	14,523	16,486	16,781	16,384	20,276	24%
Charges for County Services	12,715	13,739	13,874	12,766	14,003	10%
Grants to Outside Organizations	-22	-122	0	0	0	0%
Capital	1,583	1,723	816	1,131	653	-42%
Department Total:	100,981	104,101	106,697	109,404	119,515	9%
Department Position Total:	788	717	644	706	757	7%
Tourist Development Taxes						
Other Operating	25,725	28,004	30,355	29,728	32,567	10%
Department Total:	25,725	28,004	30,355	29,728	32,567	10%
Department Position Total:	0	0	0	0	0	0%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Vizcaya Museum and Gardens						
Salary	2,650	2,540	3,078	3,692	0	-100%
Fringe Benefits	847	907	1,141	1,260	0	-100%
Court Costs	0	0	1	4	0	-100%
Contractual Services	513	442	695	923	0	-100%
Other Operating	676	769	896	1,178	2,500	112%
Charges for County Services	224	355	261	384	0	-100%
Capital	6	69	20	100	0	-100%
Department Total:	4,916	5,082	6,092	7,541	2,500	-67%
Department Position Total:	47	47	64	70	0	-100%
Capital Outlay Reserve						
Capital	8,272	4,567	2,685	1,874	4,671	149%
Department Total:	8,272	4,567	2,685	1,874	4,671	149%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	746	800	826	150	350	133%
Department Total:	746	800	826	150	350	133%
Department Position Total:	0	0	0	0	0	0%
<i>Recreation and Culture Total</i>	228,785	231,016	234,148	252,326	271,293	8%
Animal Services						
Salary	5,181	5,642	6,634	7,351	8,488	15%
Fringe Benefits	1,484	1,573	1,955	2,570	2,898	13%
Court Costs	22	18	21	20	17	-15%
Contractual Services	503	540	662	2,265	1,481	-35%
Other Operating	2,144	2,592	3,576	2,685	3,174	18%
Charges for County Services	632	909	971	875	740	-15%
Grants to Outside Organizations	0	100	201	765	600	-22%
Capital	68	40	67	33	20	-39%
Department Total:	10,034	11,414	14,087	16,564	17,418	5%
Department Position Total:	110	116	173	146	146	0%
Parks, Recreation and Open Spaces						
Salary	8,350	7,952	7,873	7,472	8,896	19%
Fringe Benefits	2,987	2,636	2,874	2,860	3,533	24%
Contractual Services	610	632	592	432	811	88%
Other Operating	5,349	6,660	5,410	9,441	8,549	-9%
Charges for County Services	5,450	5,392	3,746	2,009	3,320	65%
Capital	202	512	367	170	190	12%
Department Total:	22,948	23,784	20,862	22,384	25,299	13%
Department Position Total:	235	209	195	195	210	8%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Public Works and Waste Management						
Salary	67,521	67,988	68,169	70,491	71,203	1%
Fringe Benefits	19,165	18,954	21,905	21,924	25,695	17%
Court Costs	8	5	2	9	17	89%
Contractual Services	147,816	166,007	150,295	159,688	162,039	1%
Other Operating	20,151	22,397	24,915	42,320	42,698	1%
Charges for County Services	55,258	53,795	58,861	65,123	61,924	-5%
Grants to Outside Organizations	21	21	0	21	0	-100%
Capital	1,549	16,401	2,827	7,484	3,528	-53%
Department Total:	311,489	345,568	326,974	367,060	367,104	0%
Department Position Total:	1,328	1,214	1,165	1,264	1,298	3%
Regulatory and Economic Resources						
Salary	56,536	51,951	52,829	57,272	59,452	4%
Fringe Benefits	13,388	11,863	14,289	16,384	18,278	12%
Court Costs	10	4	17	51	51	0%
Contractual Services	2,014	2,203	2,722	9,193	8,839	-4%
Other Operating	12,342	7,271	10,774	10,497	10,831	3%
Charges for County Services	12,784	18,841	17,772	18,696	19,232	3%
Grants to Outside Organizations	177	430	406	430	430	0%
Capital	1,956	893	1,762	1,290	634	-51%
Department Total:	99,207	93,456	100,571	113,813	117,747	3%
Department Position Total:	903	807	829	831	842	1%
Water and Sewer						
Salary	138,669	151,567	151,606	151,132	159,930	6%
Fringe Benefits	37,376	38,153	42,901	50,044	52,835	6%
Contractual Services	63,981	63,533	68,059	86,036	95,264	11%
Other Operating	53,774	45,501	46,036	47,562	52,386	10%
Charges for County Services	31,277	41,410	41,241	48,231	50,416	5%
Capital	54,772	57,117	65,362	82,160	82,222	0%
Department Total:	379,849	397,281	415,205	465,165	493,053	6%
Department Position Total:	2,624	2,539	2,351	2,491	2,626	5%
Capital Outlay Reserve						
Capital	1,352	2,071	1,735	3,340	2,690	-19%
Department Total:	1,352	2,071	1,735	3,340	2,690	-19%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	437	437	5,437	5,537	5,537	0%
Department Total:	437	437	5,437	5,537	5,537	0%
Department Position Total:	0	0	0	0	0	0%
Neighborhood and Infrastructure	825,316	874,011	884,871	993,863	1,028,848	4%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Community Action and Human Services						
Salary	51,064	38,456	30,948	31,936	33,022	3%
Fringe Benefits	13,730	10,675	9,027	9,118	10,042	10%
Court Costs	8	2	0	5	0	-100%
Contractual Services	10,356	5,878	7,986	7,375	6,404	-13%
Other Operating	9,956	7,395	5,257	6,482	8,706	34%
Charges for County Services	3,029	3,005	3,184	2,786	2,633	-5%
Grants to Outside Organizations	192,214	171,696	56,952	60,250	56,992	-5%
Capital	43	98	125	70	64	-9%
Department Total:	280,400	237,205	113,479	118,022	117,863	0%
Department Position Total:	1,040	675	485	489	505	3%
Homeless Trust						
Salary	1,064	1,166	1,172	1,356	1,355	0%
Fringe Benefits	219	215	305	423	401	-5%
Contractual Services	91	214	97	137	110	-20%
Other Operating	484	538	488	683	622	-9%
Charges for County Services	156	47	179	255	271	6%
Grants to Outside Organizations	32,306	34,021	40,058	44,604	51,828	16%
Capital	0	6	0	9	2,766	30633%
Department Total:	34,320	36,207	42,299	47,467	57,353	21%
Department Position Total:	15	15	17	17	18	6%
Jackson Health System						
Other Operating	133,362	133,127	137,402	147,220	161,006	9%
Department Total:	133,362	133,127	137,402	147,220	161,006	9%
Department Position Total:	0	0	0	0	0	0%
Management and Budget						
Salary	485	0	0	0	0	0%
Fringe Benefits	87	0	0	0	0	0%
Other Operating	12	0	0	0	0	0%
Charges for County Services	3	0	0	0	0	0%
Department Total:	587	0	0	0	0	0%
Department Position Total:	5	5	0	0	0	0%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Public Housing and Community Development						
Salary	22,009	20,963	20,325	25,200	23,886	-5%
Fringe Benefits	4,981	5,672	5,126	6,746	7,843	16%
Court Costs	161	185	294	179	231	29%
Contractual Services	24,555	27,364	25,421	19,539	24,750	27%
Other Operating	11,670	11,056	12,045	9,837	10,180	3%
Charges for County Services	6,092	6,263	5,152	5,960	5,543	-7%
Capital	0	0	0	0	10	0%
Department Total:	69,468	71,503	68,363	67,461	72,443	7%
Department Position Total:	387	299	327	360	368	2%
Capital Outlay Reserve						
Capital	13,131	17,339	14,297	16,078	14,900	-7%
Department Total:	13,131	17,339	14,297	16,078	14,900	-7%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	405	40,695	31,391	29,442	29,556	0%
Department Total:	405	40,695	31,391	29,442	29,556	0%
Department Position Total:	0	0	0	0	0	0%
<i>Health and Human Services Total</i>	531,673	536,076	407,231	425,690	453,121	6%
Miami-Dade Economic Advocacy Trust						
Salary	278	684	709	713	687	-4%
Fringe Benefits	171	161	151	235	328	40%
Contractual Services	13	17	46	20	20	0%
Other Operating	1,692	105	82	85	87	2%
Charges for County Services	40	13	71	15	26	73%
Grants to Outside Organizations	42	1,255	1,767	4,964	5,892	19%
Capital	0	3	1	2	1	-50%
Department Total:	2,236	2,238	2,827	6,034	7,041	17%
Department Position Total:	10	10	10	10	9	-10%
Public Housing and Community Development						
Salary	5,785	4,588	4,073	5,060	3,520	-30%
Fringe Benefits	1,310	922	1,096	1,281	1,039	-19%
Court Costs	25	2	4	2	4	100%
Contractual Services	57	326	192	202	187	-7%
Other Operating	58,209	63,237	52,700	70,757	55,455	-22%
Charges for County Services	427	913	654	541	328	-39%
Department Total:	65,813	69,988	58,719	77,843	60,533	-22%
Department Position Total:	66	57	54	67	55	-18%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Regulatory and Economic Resources						
Salary	9,390	8,630	6,411	6,467	5,890	-9%
Fringe Benefits	2,127	1,988	1,793	1,989	1,844	-7%
Court Costs	3	1	1	9	9	0%
Contractual Services	232	148	104	584	477	-18%
Other Operating	1,200	1,210	928	1,308	1,224	-6%
Charges for County Services	936	1,635	1,502	1,592	1,469	-8%
Capital	13	4	0	18	17	-6%
Department Total:	13,901	13,616	10,739	11,967	10,930	-9%
Department Position Total:	152	144	111	107	88	-18%
Capital Outlay Reserve						
Capital	1,003	18	312	0	0	0%
Department Total:	1,003	18	312	0	0	0%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	37,468	40,551	46,514	30,016	42,848	43%
Department Total:	37,468	40,551	46,514	30,016	42,848	43%
Department Position Total:	0	0	0	0	0	0%
<i>Economic Development Total</i>	120,421	126,411	119,111	125,860	121,352	-4%
Audit and Management Services						
Salary	3,496	3,371	3,200	3,198	3,272	2%
Fringe Benefits	685	706	803	1,070	985	-8%
Other Operating	426	155	144	188	188	0%
Charges for County Services	2	28	26	11	17	55%
Capital	7	9	5	16	16	0%
Department Total:	4,616	4,269	4,178	4,483	4,478	0%
Department Position Total:	43	47	37	37	37	0%
Commission on Ethics and Public Trust						
Salary	1,444	1,296	1,347	1,365	1,426	4%
Fringe Benefits	278	253	314	372	388	4%
Contractual Services	13	39	1	10	1	-90%
Other Operating	143	170	178	172	156	-9%
Charges for County Services	9	20	24	22	165	650%
Capital	4	4	2	4	4	0%
Department Total:	1,891	1,782	1,866	1,945	2,140	10%
Department Position Total:	13	13	14	14	14	0%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Communications						
Salary	10,656	10,211	10,153	12,344	12,284	0%
Fringe Benefits	2,532	2,510	2,942	3,810	4,139	9%
Contractual Services	79	474	254	194	431	122%
Other Operating	936	1,475	1,581	1,767	1,755	-1%
Charges for County Services	852	484	974	1,122	1,040	-7%
Capital	27	7	8	60	60	0%
Department Total:	15,082	15,161	15,912	19,297	19,709	2%
Department Position Total:	182	180	178	179	169	-6%
Elections						
Salary	11,255	11,334	12,021	10,859	17,772	64%
Fringe Benefits	2,334	2,559	2,621	3,188	2,306	-28%
Contractual Services	1,012	1,646	2,038	1,699	2,856	68%
Other Operating	4,093	2,518	4,136	3,667	7,625	108%
Charges for County Services	4,834	5,813	3,042	3,646	4,611	26%
Grants to Outside Organizations	32	49	33	0	0	0%
Capital	182	728	470	182	140	-23%
Department Total:	23,742	24,647	24,361	23,241	35,310	52%
Department Position Total:	91	91	94	94	94	0%
Finance						
Salary	17,421	17,853	17,856	19,745	22,974	16%
Fringe Benefits	4,073	4,020	5,075	5,891	6,884	17%
Court Costs	8	1	6	11	17	55%
Contractual Services	266	498	680	712	1,560	119%
Other Operating	5,163	4,472	4,484	5,824	5,636	-3%
Charges for County Services	2,617	2,426	2,298	2,651	2,735	3%
Capital	2,024	1,681	314	746	233	-69%
Department Total:	31,572	30,951	30,713	35,580	40,039	13%
Department Position Total:	297	311	331	319	351	10%
Human Resources						
Salary	0	7,112	6,947	7,113	7,776	9%
Fringe Benefits	0	1,755	2,079	2,032	2,415	19%
Contractual Services	0	3	5	6	21	250%
Other Operating	0	672	524	555	558	1%
Charges for County Services	0	347	155	268	132	-51%
Capital	0	0	0	0	2	0%
Department Total:	0	9,889	9,710	9,974	10,904	9%
Department Position Total:	0	132	112	102	107	5%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Human Rights and Fair Employment Practices						
Salary	531	0	0	0	0	0%
Fringe Benefits	118	0	0	0	0	0%
Other Operating	34	0	0	0	0	0%
Charges for County Services	10	0	0	0	0	0%
Department Total:	693	0	0	0	0	0%
Department Position Total:	9	0	0	0	0	0%
Information Technology						
Salary	53,399	55,827	61,371	66,808	74,732	12%
Fringe Benefits	9,399	10,474	13,877	16,710	20,302	21%
Contractual Services	1,175	2,776	4,173	1,122	1,509	34%
Other Operating	42,674	43,828	50,146	37,601	39,503	5%
Charges for County Services	5,996	5,273	10,934	11,062	11,131	1%
Grants to Outside Organizations	1	0	0	0	0	0%
Capital	9,539	10,504	10,373	5,277	5,989	13%
Department Total:	122,183	128,682	150,874	138,580	153,166	11%
Department Position Total:	552	541	593	656	737	12%
Internal Services						
Salary	59,232	58,760	54,277	60,042	63,551	6%
Fringe Benefits	15,388	14,994	15,810	17,663	19,980	13%
Court Costs	9	7	3	6	7	17%
Contractual Services	39,862	40,167	39,516	47,448	48,865	3%
Other Operating	82,357	87,588	87,923	94,511	82,927	-12%
Charges for County Services	36,291	19,263	32,838	38,046	52,073	37%
Capital	1,973	3,481	9,152	15,321	15,692	2%
Department Total:	235,112	224,260	239,519	273,037	283,095	4%
Department Position Total:	1,018	711	717	852	884	4%
Inspector General						
Salary	3,731	3,593	3,274	3,989	4,367	9%
Fringe Benefits	823	656	733	1,015	1,122	11%
Court Costs	0	1	0	2	2	0%
Contractual Services	18	18	2	6	6	0%
Other Operating	409	387	348	482	482	0%
Charges for County Services	21	23	17	36	36	0%
Capital	1	0	8	18	18	0%
Department Total:	5,003	4,678	4,382	5,548	6,033	9%
Department Position Total:	38	38	38	38	38	0%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
Management and Budget						
Salary	6,837	6,101	5,124	5,700	6,562	15%
Fringe Benefits	1,380	1,258	1,271	1,598	1,777	11%
Court Costs	0	0	0	1	1	0%
Contractual Services	860	0	41	15	15	0%
Other Operating	23,634	23,209	125	25,015	25,170	1%
Charges for County Services	834	674	770	1,063	817	-23%
Grants to Outside Organizations	0	0	259	0	0	0%
Capital	14	19	50	41	51	24%
Department Total:	33,559	31,261	7,640	33,433	34,393	3%
Department Position Total:	78	76	80	64	67	5%
Property Appraiser						
Salary	21,875	22,193	21,498	22,305	25,914	16%
Fringe Benefits	4,832	5,019	5,788	6,478	8,128	25%
Court Costs	4	1	5	17	6	-65%
Contractual Services	1,479	545	1,447	1,228	1,874	53%
Other Operating	1,038	1,755	990	1,855	1,839	-1%
Charges for County Services	1,535	2,555	2,180	2,080	1,994	-4%
Capital	68	76	13	66	140	112%
Department Total:	30,831	32,144	31,921	34,029	39,895	17%
Department Position Total:	371	315	368	361	403	12%
Capital Outlay Reserve						
Capital	14,053	14,999	17,240	13,627	14,307	5%
Department Total:	14,053	14,999	17,240	13,627	14,307	5%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	55,686	46,340	50,381	61,984	73,870	19%
Department Total:	55,686	46,340	50,381	61,984	73,870	19%
Department Position Total:	0	0	0	0	0	0%
General Government Total	574,023	569,063	588,697	654,758	717,339	10%

APPENDIX B:
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 11-12	Actual 12-13	Actual 13-14	Budget 14-15	Proposed 15-16	% Change to Budget
All Strategic Areas						
Salary	1,788,422	1,777,445	1,786,940	1,814,440	1,951,446	8%
Fringe Benefits	486,100	493,565	576,464	613,175	682,423	11%
Court Costs	1,325	1,273	1,183	1,776	2,010	13%
Contractual Services	458,457	504,699	509,216	583,008	613,014	5%
Other Operating	1,001,446	1,017,976	994,841	1,212,152	1,184,208	-2%
Charges for County Services	335,359	347,101	367,203	404,781	432,356	7%
Grants to Outside Organizations	248,567	229,849	123,742	138,203	139,687	1%
Capital	156,244	177,232	160,545	210,876	199,353	-5%
Minus Adjustments for Interagency Transfers	408,167	450,398	466,422	403,196	512,880	27%
Grand Total:	4,067,753	4,098,742	4,053,712	4,575,215	4,691,617	2.54%
Department Total:	26,710	25,059	24,646	25,427	26,173	2.93%

APPENDIX C: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

	Prior Years	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	Future	Total
Federal Government									
Assistance to Firefighters Grant	1,016	0	0	0	0	0	0	0	1,016
Capital Funds Program (CFP) - 713	1,692	2,238	1,718	0	0	0	0	0	5,648
Capital Funds Program (CFP) - 714	19	981	1,824	2,856	0	0	0	0	5,680
Capital Funds Program (CFP) - 715	0	162	1,302	2,772	2,513	0	0	0	6,749
Comm. Dev. Block Grant	3,402	90	0	0	0	0	0	0	3,492
FEMA Hazard Mitigation Grant	1,842	0	0	0	0	0	0	0	1,842
FTA 5339 Bus & Bus Facility Formula	0	14,321	5,056	5,182	0	0	0	0	24,559
FTA Section 5307/5309 Formula Grant	44,939	103,470	89,342	97,219	90,893	85,552	85,411	0	596,826
FTA Section 5309 Discretionary Grant	9,908	387	0	0	0	0	0	0	10,295
Federal TIGER Grant	0	1,500	0	0	0	0	0	0	1,500
Federal Aviation Administration	32,933	2,544	0	0	0	0	0	0	35,477
Federal Department of Justice Grant	340	0	0	0	0	0	0	0	340
Federal Health & Human Services	1,300	0	0	0	0	0	0	0	1,300
Hope VI Grant	0	3,292	1,100	771	0	0	0	0	5,163
Replacement Housing Factor (RHF)	0	1,579	2,276	428	198	626	0	0	5,107
Transportation Security Administration Funds	0	30,000	50,000	21,200	0	0	0	0	101,200
US Department of Agriculture	2,190	0	0	0	0	0	0	0	2,190
Total	99,581	160,564	152,618	130,428	93,604	86,178	85,411	0	808,384
Non-County Sources									
City of Miami Beach Contribution	0	250	0	0	0	0	0	0	250
City of Homestead Contribution	0	77	0	0	0	0	0	0	77
City of Miami Contribution	0	250	0	0	0	0	0	0	250
Non-County Contributions	4,000	2,500	0	0	0	0	0	0	6,500
Other - Non County Sources	100	0	0	0	0	0	0	0	100
Total	4,100	3,077	0	0	0	0	0	0	7,177
State of Florida									
FDOT Funds	189,931	73,537	15,362	9,171	3,567	7,400	2,700	0	301,668
FDOT-County Incentive Grant Program	5,150	4,250	3,562	999	0	0	0	0	13,961
Florida Boating Improvement Fund	1,444	822	905	0	0	0	0	0	3,171
Florida Department of Environmental Protection	13,828	200	200	200	200	200	200	4,000	19,028
Florida Inland Navigational District	2,557	2,072	905	0	0	0	0	0	5,534
State Homeland Security Grant	0	242	0	0	0	0	0	0	242
Recreational Trails Program (RTP) Grant	200	0	0	0	0	0	0	0	200
Rock Mining Mitigation Fees	14,501	0	0	0	0	0	0	0	14,501
S. Fl. Water Mgmt. District Grant	158	0	0	0	0	0	0	0	158
Total	227,770	81,123	20,934	10,370	3,767	7,600	2,900	4,000	358,464
Impact Fees/Exactions									
Fire Impact Fees	10,040	4,500	2,600	2,600	2,600	2,600	0	0	24,940
Park Impact Fees	51,514	7,846	0	0	0	0	0	0	59,360
Police Impact Fees	4,420	4,719	983	383	0	0	0	0	10,505
Road Impact Fees	113,376	129,884	74,730	71,960	73,274	76,017	25,450	34,251	598,942
Wastewater Connection Charges	114,576	17,426	13,557	6,151	0	0	0	0	151,710
Water Connection Charges	26,227	5,000	10,342	3,802	0	0	0	0	45,371
Total	320,154	169,375	102,211	84,895	75,874	78,617	25,450	34,251	890,827
County Proprietary Operations									
Aviation Passenger Facility Charge	0	0	35,000	31,000	25,000	14,000	0	0	105,000
Peoples Transportation Plan Capital Reserve Fund	0	11,815	2,085	0	0	0	0	0	13,900
Reserve Maintenance Fund	76,657	57,400	25,000	25,000	25,000	25,000	0	0	234,057
Biscayne Bay Envir. Trust Fund	1,050	1,250	0	0	0	0	0	0	2,300
Causeway Toll Revenue	5,208	10,611	4,088	5,993	8,453	7,775	6,145	37,789	86,062
FUMD Work Order Fund	147	443	0	0	0	0	0	0	590
Fire Hydrant Fund	28,156	2,500	2,500	2,500	2,500	3,000	9,500	0	50,656
HLD Special Construction Fund	39,560	0	0	0	0	0	0	0	39,560
Improvement Fund	1,474	10,399	3,516	25,000	25,000	0	0	0	65,389

APPENDIX C: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

	Prior Years	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	Future	Total
Miami Springs Wastewater Construction Fund	1,326	0	0	0	0	0	0	0	1,326
WASD Project Fund	1,854	0	0	0	0	0	0	0	1,854
Waste Collection Operating Fund	3,328	1,426	1,892	1,226	1,050	610	605	2,346	12,483
Waste Disposal Operating Fund	26,941	18,575	9,338	7,823	1,124	424	349	7,456	72,030
Wastewater Renewal Fund	166,100	44,639	41,396	40,000	40,000	40,000	42,000	162,500	576,635
Wastewater Special Construction Fund	5,308	400	500	500	500	1,923	0	0	9,131
Water Construction Fund	2,338	0	0	0	0	0	0	0	2,338
Water Renewal and Replacement Fund	169,876	35,361	43,496	43,000	40,000	40,000	40,000	55,000	466,733
Water Special Construction Fund	5,795	1,000	1,000	1,000	2,000	3,815	0	0	14,610
Total	535,118	195,819	169,811	183,042	170,627	136,547	98,599	265,091	1,754,654
County Bonds/Debt									
2006 Sunshine State Financing	4,500	0	0	0	0	0	0	0	4,500
2008 Sunshine State Financing	119	0	0	0	0	0	0	0	119
Aviation Revenue Bonds	54,097	10,933	8,276	0	0	0	0	0	73,306
BBC GOB Financing	195,981	303,580	283,748	267,663	136,692	87,592	21,650	85,836	1,382,742
BBC GOB Interest	1,750	0	0	0	0	0	0	0	1,750
BBC GOB Series 2005A	149,286	0	0	0	0	0	0	0	149,286
BBC GOB Series 2008B	80,368	0	0	0	0	0	0	0	80,368
BBC GOB Series 2008B-1	111,611	0	0	0	0	0	0	0	111,611
BBC GOB Series 2011A	80,954	0	0	0	0	0	0	0	80,954
BBC GOB Series 2013A	59,011	0	0	0	0	0	0	0	59,011
BBC GOB Series 2014A	84,199	293	0	0	0	0	0	0	84,492
Capital Asset Series 2004B Bond Proceeds	15,000	0	0	0	0	0	0	0	15,000
Capital Asset Series 2007 Bond Proceeds	49,821	0	0	0	0	0	0	0	49,821
Capital Asset Series 2009B Bonds	4,000	0	0	0	0	0	0	0	4,000
Capital Asset Series 2010 Bonds	72,615	0	0	0	0	0	0	0	72,615
Capital Asset Series 2013A Bonds	51,558	0	0	0	0	0	0	0	51,558
Capital Funds Financing Program	0	8,000	0	0	0	0	0	0	8,000
Convention Development Tax Series 2005B	5,000	0	0	0	0	0	0	0	5,000
Double-Barreled GO Bonds	4,606	40,323	0	0	0	0	0	0	44,929
Future Financing	77,961	131,678	90,301	119,533	215,788	144,435	187,870	148,472	1,116,038
Future Solid Waste Disp. Notes/Bonds	0	24,020	0	0	0	0	60,120	0	84,140
Future WASD Revenue Bonds	0	0	575,519	929,337	1,068,791	1,237,725	1,270,506	4,410,067	9,491,944
Lease Financing - County Bonds/Debt	0	0	166,650	84,158	85,000	85,850	0	0	421,658
People's Transportation Plan Bond Program	755,885	192,638	202,463	180,173	104,074	66,249	50,124	33,115	1,584,720
QNIP Interest	995	0	0	0	0	0	0	0	995
QNIP V UMSA Bond Proceeds	984	0	0	0	0	0	0	0	984
Safe Neigh. Parks (SNP) Proceeds	473	0	0	0	0	0	0	0	473
Seaport Bonds/Loans	84,153	81,823	102,703	55,220	28,600	15,600	0	0	368,099
Solid Waste System Rev. Bonds Series 2001	2,655	0	0	0	0	0	0	0	2,655
Solid Waste System Rev. Bonds Series 2005	60,792	0	0	0	0	0	0	0	60,792
Sports Facility Series 1995	0	262	0	0	0	0	0	0	262
Tenant Financing	7,940	0	0	0	0	0	0	0	7,940
Vendor Financing	11,760	0	0	0	0	0	0	0	11,760
WASD Revenue Bonds Sold	318,948	0	0	0	0	0	0	0	318,948
2015 WASD Revenue Bonds Sold	0	279,865	0	0	0	0	0	0	279,865
WASD Future Funding	0	0	0	0	0	0	0	1,845,455	1,845,455
Total	2,347,022	1,073,415	1,429,660	1,636,083	1,638,945	1,637,450	1,590,270	6,522,945	17,875,791
Other County Sources									
Capital Impr. Local Option Gas Tax	1,297	18,808	19,090	19,376	19,667	19,962	20,261	0	118,461
Capital Outlay Reserve	23,304	48,792	7,898	3,468	367	40	0	0	83,869
Charter County Transit System Surtax	52,184	500	500	0	0	0	0	0	53,184
Department Operating Revenue	3,976	4,345	0	0	0	0	0	0	8,321
ISD Operating Revenue	0	0	1,697	0	0	0	0	0	1,697

APPENDIX C: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

	Prior Years	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	Future	Total
Departmental Trust Funds	2,845	1,903	291	0	0	0	0	0	5,039
Donations	1,000	0	0	0	0	0	0	0	1,000
Endangered Lands Voted Millage	59,762	300	300	300	800	800	800	611	63,673
Food and Beverage Tax	582	2,757	4,661	0	0	0	0	0	8,000
IT Funding Model	2,837	1,332	1,760	1,586	0	0	0	0	7,515
Interest Earnings	3,973	0	0	0	0	0	0	0	3,973
Miami-Dade Library Taxing District	3,338	112	0	0	0	0	0	0	3,450
Operating Revenue	77	0	0	0	0	0	0	0	77
Secondary Gas Tax	16,298	16,521	17,871	19,271	19,021	17,271	17,271	0	123,524
Stormwater Utility	7,044	7,792	6,004	3,200	3,200	3,200	3,200	0	33,640
User Access Program	0	363	0	0	0	0	0	0	363
Utility Service Fee	4,063	0	0	0	0	0	0	0	4,063
Total	182,580	103,525	60,072	47,201	43,055	41,273	41,532	611	519,849
Grand Total	3,716,324	1,786,898	1,935,307	2,092,020	2,025,872	1,987,665	1,844,162	6,826,897	22,215,145

APPENDIX D: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT
(dollars in thousands)

Strategic Area / Department	Prior Years	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	Future	Projected Total Cost
Public Safety									
Corrections and Rehabilitation	23,634	19,860	30,183	159,967	168,164	0	0	0	401,808
Fire Rescue	20,433	72,223	4,100	4,006	2,600	2,600	0	0	105,962
Internal Services	0	0	0	0	0	0	0	600	600
Judicial Administration	44,385	33,985	29,102	12,928	3,643	0	0	50,873	174,916
Non-Departmental	4,348	11,129	700	0	0	152	0	0	16,329
Police	7,005	12,740	8,185	2,159	80	40	0	0	30,209
Strategic Area Total	99,805	149,937	72,270	179,060	174,487	2,792	0	51,473	729,824
Transportation									
Aviation	192,498	308,057	214,404	147,053	122,968	183,435	187,870	148,472	1,504,757
Non-Departmental	13,237	13,392	2,085	0	0	0	0	0	28,714
Port of Miami	103,751	88,855	102,703	55,220	28,600	15,600	0	0	394,729
Public Works and Waste Management	344,460	241,177	183,915	149,978	116,601	103,539	54,352	74,170	1,268,191
Transit	743,142	312,144	453,993	370,511	293,286	262,313	155,796	33,115	2,624,300
Strategic Area Total	1,397,088	963,625	957,100	722,762	561,455	564,887	398,018	255,757	5,820,690
Recreation and Culture									
Cultural Affairs	44,012	12,031	20,250	13,500	10,207	0	0	0	100,000
Internal Services	0	0	0	0	0	0	0	2,465	2,465
Library	6,144	5,180	1,542	9,221	1,300	9,859	8,141	1,500	42,887
Non-Departmental	128,556	17,931	2,866	3,000	0	15,489	9	0	167,851
Parks, Recreation and Open Spaces	200,136	65,556	79,769	59,778	33,196	21,426	0	0	459,861
Regulatory and Economic Resources	90	90	0	0	0	0	0	0	180
Vizcaya Museum and Gardens	6,703	10,566	8,386	0	0	0	0	0	25,655
Strategic Area Total	385,641	111,354	112,813	85,499	44,703	46,774	8,150	3,965	798,899
Neighborhood and Infrastructure									
Animal Services	25,095	3,866	0	0	0	0	0	0	28,961
Non-Departmental	48,285	10,734	9,606	3,000	3,000	9,889	0	0	84,514
Parks, Recreation and Open Spaces	0	1,710	0	0	0	0	0	0	1,710
Public Works and Waste Management	136,774	74,362	60,482	37,872	13,187	7,164	36,374	40,620	406,834
Regulatory and Economic Resources	106,534	8,066	3,500	500	1,000	1,000	1,000	4,611	126,211
Water and Sewer	707,939	562,663	709,659	1,085,616	1,242,385	1,348,768	1,362,006	6,473,022	13,492,057
Strategic Area Total	1,024,626	661,401	783,247	1,126,988	1,259,572	1,366,821	1,399,380	6,518,253	14,140,287
Health and Human Services									
Community Action and Human Services	6,612	18,054	15,483	0	0	0	0	0	40,149
Homeless Trust	582	2,757	4,661	0	0	0	0	0	8,000
Internal Services	58,771	19,257	4,540	0	0	0	0	2,760	85,328
Non-Departmental	45,202	21,094	3,400	485	790	11,113	0	0	82,084
Public Housing and Community Development	1,768	48,438	8,220	6,827	2,711	626	0	0	68,590
Strategic Area Total	112,935	109,600	36,304	7,312	3,501	11,739	0	2,760	284,151

APPENDIX D: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	Future	Projected Total Cost
Economic Development									
Internal Services	711	501	2,794	4,094	0	0	0	0	8,100
Non-Departmental	12,676	13,750	14,050	21,750	10,000	10,024	13,500	0	95,750
Strategic Area Total	13,387	14,251	16,844	25,844	10,000	10,024	13,500	0	103,850
General Government									
Board of County Commissioners	0	150	0	0	0	0	0	0	150
Communications	479	497	150	0	0	0	0	0	1,126
Elections	0	992	0	0	0	0	0	0	992
Finance	700	140	0	0	0	0	0	0	840
Information Technology	10,620	11,034	14,000	10,346	0	0	0	0	46,000
Internal Services	148,983	13,051	8,107	1,675	2,300	401	0	27,638	202,155
Non-Departmental	22,990	34,180	22,426	2,500	0	4,084	0	0	86,180
Strategic Area Total	183,772	60,044	44,683	14,521	2,300	4,485	0	27,638	337,443
Grand Total									
	3,217,255	2,070,212	2,023,261	2,161,985	2,056,017	2,007,522	1,819,048	6,859,845	22,215,145

APPENDIX E: COUNTYWIDE GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE	Net 2015-16 Proposed
TAXES	
General Property Tax	\$ 1,021,620
Local Option Gas Tax	41,104
Ninth Cent Gas Tax	<u>10,522</u>
Subtotal	1,073,246
BUSINESS TAXES	
Business Taxes	<u>4,736</u>
Subtotal	4,736
INTERGOVERNMENTAL REVENUES	
State Sales Tax	71,190
State Revenue Sharing	41,393
Gasoline and Motor Fuels Tax	11,806
Alcoholic Beverage License	750
Secondary Roads	500
Race Track Revenue	500
State Insurance Agent License Fees	<u>464</u>
Subtotal	126,603
CHARGES FOR SERVICES	
Sheriff and Police Fees	3,761
Other	<u>500</u>
Subtotal	4,261
INTEREST INCOME	
Interest	<u>707</u>
Subtotal	707

APPENDIX E: COUNTYWIDE GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE	Net 2015-16 Proposed
OTHER	
Administrative Reimbursements	39,211
Miscellaneous	<u>4,944</u>
Subtotal	<u>44,155</u>
CASH CARRYOVER	
Cash Carryover	<u>24,160</u>
Subtotal	<u>24,160</u>
TOTAL	<u><u>\$1,277,868</u></u>

APPENDIX F: UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE	Net 2015-16 Proposed
TAXES	
General Property Tax	\$ 114,396
Utility Tax	90,741
Communications Tax	36,197
Franchise Tax	26,000
Subtotal	<u>267,334</u>
BUSINESS TAXES	
Business Taxes	1,664
Subtotal	<u>1,664</u>
INTERGOVERNMENTAL REVENUES	
State Sales Tax	83,704
State Revenue Sharing	48,210
Alcoholic Beverage License	263
Subtotal	<u>132,177</u>
CHARGES FOR SERVICES	
Sheriff and Police Fees	1,321
Subtotal	<u>1,321</u>
INTEREST INCOME	
Interest	248
Subtotal	<u>248</u>
OTHER	
Administrative Reimbursements	13,776
Miscellaneous	999
Subtotal	<u>14,775</u>

**APPENDIX F: UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE**
(in thousands of dollars)

REVENUE SOURCE		Net 2015-16 Proposed
CASH CARRYOVER		
Cash Carryover		27,960
	Subtotal	<u>27,960</u>
	TOTAL	<u><u>\$445,479</u></u>

APPENDIX G: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

		2015-16 Proposed Budget
STRATEGIC AREA		
PUBLIC SAFETY		
Transfer to State Department of Juvenile Justice	\$	4,405
Court Care Program - YWCA		270
Public Safety Community-based Organizations		1,335
DUI Toxicology Contract		982
Subtotal		6,992
RECREATION AND CULTURE		
Orange Bowl Committee	\$	350
Subtotal		350
NEIGHBORHOOD AND INFRASTRUCTURE		
South Florida Regional Planning Council	\$	323
Comprehensive Planning Assessment		100
WASD Loan Repayment		5,000
Subtotal		5,423
HEALTH AND HUMAN SERVICES		
Medicaid	\$	59,464
Medicaid Reimbursement from Public Health Trust		(33,841)
Public Guardianship		2,428
Inmate Medical		1,300
Child Protection Team (University of Miami)		133
Child Care Center Trust		30
Subtotal		29,514
ECONOMIC DEVELOPMENT		
Tax Increment Financing	\$	36,444
South Pointe Interlocal Payment		4,856
CDBG Repayment		1,000
Jungle Island Debt Service		150
Subtotal		42,450

APPENDIX G: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

		2015-16 Proposed Budget
STRATEGIC AREA		
GENERAL GOVERNMENT		
Accidental Death Insurance	\$	185
Activation Reserve		150
Community-based Organizations		15,868
Community Redevelopment Agency and Other Studies		468
Contingency Reserve		2,336
Employee Advertisements		148
Employee Awards		200
Employee Background Checks		37
Employ Miami-Dade Program		500
Employee Physicals		481
Employee Training and Development		240
External Audits		1,300
Emergency Contingency Reserve		5,000
Future Services Reserve		1,006
General Publicity		74
Grant Match Reserve		835
In-Kind Reserve		150
Interpreter Services		15
Long Term Disability Insurance		1,036
Management Consulting		222
Memberships in Local, State, and National Organizations		311
Miscellaneous Operating		217
Mom and Pop Business Grants		800
Outside Legal Services		781
Outside Printing		74
Prior Year Encumbrances		1,554
Promotional Items		44
Property Damage Insurance		2,590
Public Campaign Financing		73
Quality Neighborhood Improvement Bond Program Debt		310
Radio Public Information Program		110
Save Our Seniors Homeowners Relief Fund		2,263
Summer Youth Employment Program		1,000
Tax Equalization Reserve		1,752
Wage Adjustment, FRS, Separation, and Energy Reserve		1,840
	Subtotal	43,970
TOTAL	\$	128,699

**APPENDIX H: UNINCORPORATED MUNICIPAL SERVICE AREA
NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)**

STRATEGIC AREA		2015-16 Proposed Budget
NEIGHBORHOOD AND INFRASTRUCTURE		
South Florida Regional Planning Council	\$	114
Subtotal		114
HEALTH AND HUMAN SERVICES		
Child Protection Team (University of Miami)	\$	42
Subtotal		42
ECONOMIC DEVELOPMENT		
Tax Increment Financing	\$	398
Subtotal		398
GENERAL GOVERNMENT		
Accidental Death Insurance	\$	65
Contingency Reserve		2,664
Employee Awards		70
Employee Background Checks		13
Employee Physicals		169
Employee Training and Development		260
Employment Advertisements		52
General Publicity		26
Interpreter Services		5
Long Term Disability Insurance		364
Management Consulting		78
Memberships in Local, State, and National Organizations		109
Miscellaneous Operating/Refunds		81
Mom and Pop Business Grants		244
Outside Legal Services		382
Outside Printing		26

**APPENDIX H: UNINCORPORATED MUNICIPAL SERVICE AREA
NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)**

		2015-16 Proposed Budget
STRATEGIC AREA		
GENERAL GOVERNMENT continued		
Prior Year Encumbrances		546
Promotional Items		16
Property Damage Insurance		910
Public Campaign Financing		26
Quality Neighborhood Improvement Bond Program Debt		11,009
Radio Public Information Program		39
Save Our Seniors Homeowners Relief Fund		837
Tax Equalization Reserve		748
Wage Adjustment, FRS, Separation, and Energy Reserve		11,160
	Subtotal	29,899
TOTAL		\$ 30,453

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY 15-16 Total	Future	Total Cost
Public Safety									
<u>Corrections and Rehabilitation</u>									
P: COMMUNICATIONS INFRASTRUCTURE EXPANSION (P382090)	1,215	0	0	0	0	360	360	337	1,912
P: TURNER GUILFORD KNIGHT CORRECTIONAL CENTER KITCHEN AIR CONDITI (P382600)	190	266	0	0	0	1,734	2,000	1,303	3,493
P: METRO WEST DETENTION CENTER INMATE HOUSING IMPROVEMENT (P383090)	2,236	0	0	0	0	500	500	1,114	3,850
P: WOMEN'S DETENTION CENTER EXTERIOR SEALING (P383540)	31	406	0	0	0	94	500	861	1,392
P: ELEVATOR REFURBISHMENT (P385480)	1,765	0	0	0	0	500	500	500	2,765
P: FACILITY ROOF REPLACEMENTS (P386430)	955	1,595	0	0	0	0	1,595	3,000	5,550
P: WOMEN'S DETENTION CENTER AIR CONDITIONING COILS (P387210)	0	0	0	0	0	280	280	200	480
P: KITCHEN EQUIPMENT REPLACEMENT (P389970)	1,228	0	0	0	0	375	375	0	1,603
P: TURNER GUILFORD KNIGHT CORRECTIONAL CENTER ROOF TOP SECURITY M (P3810230)	0	0	0	0	0	130	130	0	130
P: KROME DETENTION CENTER - BUILDING BETTER COMMUNITIES BOND PROG (P3810950)	2,177	5,122	0	0	0	0	5,122	322,701	330,000
P: METRO WEST DETENTION CENTER REPLACE HOUSING UNIT SECURITY WIND (P386570)	1,582	0	0	0	0	700	700	1,351	3,633
P: PRE-TRIAL DETENTION CENTER RENOVATION - BUILDING BETTER COMMUN (P387680)	12,255	7,798	0	0	0	0	7,798	26,947	47,000
Department Total	23,634	15,187	0	0	0	4,673	19,860	358,314	401,808
<u>Internal Services</u>									
P: BUILD OUT SECURITY OPERATIONS AT INTEGRATED COMMAND FACILITY (P119670)	0	0	0	0	0	0	0	600	600
Department Total	0	0	0	0	0	0	0	600	600
<u>Judicial Administration</u>									
P: ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES - BUILDING (P305200)	343	500	0	0	0	0	500	46,782	47,625
P: RICHARD E. GERSTEIN JUSTICE BUILDING MODERNIZE SECURITY AND EL (P112340)	500	0	0	0	0	0	0	1,300	1,800
P: MIAMI-DADE COUNTY COURTHOUSE FACILITY REFURBISHMENT (P112970)	0	0	0	0	0	0	0	800	800
P: RICHARD E. GERSTEIN JUSTICE BUILDING HEATING, VENTILATION, AND (P113820)	2,077	1,023	0	0	0	0	1,023	800	3,900
P: MIAMI-DADE COUNTY COURTHOUSE REFURBISH EMERGENCY SYSTEMS (P114150)	277	523	0	0	0	0	523	0	800
P: RICHARD E. GERSTEIN JUSTICE BUILDING ELEVATOR ADDITION (P117770)	0	0	0	0	0	0	0	3,000	3,000
P: CODE BROWN COMPLIANCE (P303220)	68	0	0	0	0	135	135	187	390
P: BENNETT H. BRUMMER PUBLIC DEFENDER FACILITY REFURBISHMENT (P118310)	9	0	0	0	0	0	0	1,091	1,100
P: EMERGENCY CAPITAL REPAIRS TO THE MIAMI-DADE COUNTY COURTHOUSE (P200000006	765	12,648	0	0	0	0	12,648	16,587	30,000
P: COURT FACILITIES REPAIRS AND RENOVATIONS (P3010620)	0	0	0	0	0	500	500	0	500
P: MENTAL HEALTH DIVERSION FACILITY - BUILDING BETTER COMMUNITIES (P305410)	1,716	1,288	0	0	0	0	1,288	19,096	22,100
P: MIAMI-DADE COUNTY COURTHOUSE FACADE RESTORATION PROJECT (P3024160)	22,537	8,400	0	0	0	0	8,400	3,860	34,797
P: JOSEPH CALEB PARKING GARAGE/TOWER COURTROOM RENOVATIONS (P3028110)	16,093	8,968	0	0	0	0	8,968	3,043	28,104
Department Total	44,385	33,350	0	0	0	635	33,985	96,546	174,916
<u>Non-Departmental</u>									
P: DEBT SERVICE - NARROWBANDING (P2000000145)	0	0	0	0	0	1,296	1,296	0	1,296
P: DEBT SERVICE-FIRE UHF RADIO SYSTEM (CAPITAL ASSET SERIES 2013B (P9810010)	0	0	0	0	0	1,305	1,305	0	1,305
P: DEBT SERVICE - AIR RESCUE HELICOPTER (SUNSHINE STATE SERIES 20 (P982200)	0	0	0	0	0	1,166	1,166	0	1,166
P: DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 3 (SUNSHINE STAT (P983980)	0	0	0	0	0	1,197	1,197	0	1,197
P: DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 2 (CAPITAL ASSET (P984970)	0	0	0	0	0	84	84	0	84
P: DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL A (P9896300)	0	0	0	0	0	131	131	0	131
P: DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET (P9810840)	0	0	0	0	0	822	822	0	822
P: MUNICIPAL PROJECT - PUBLIC SAFETY FACILITIES (P988150)	4,348	600	0	0	0	0	600	852	5,800
P: CHEVRON ENERGY PROJECT (P2000000244)	0	0	0	0	0	113	113	0	113
P: POLICE LEASED VEHICLES (P2000000245)	0	0	0	0	0	2,826	2,826	0	2,826
P: DEBT SERVICE - FIRE BOAT (SUNSHINE STATE 2011A) (P982120)	0	0	0	0	0	115	115	0	115
P: HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE (P984330)	0	0	0	0	0	500	500	0	500
P: DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL (P988020)	0	0	0	0	0	974	974	0	974
Department Total	4,348	600	0	0	0	10,529	11,129	852	16,329
<u>Police</u>									
P: FACILITY ROOF REPLACEMENTS (P321120)	235	0	0	0	0	365	365	0	600
P: DRIVING RANGE - BUILDING BETTER COMMUNITIES BOND PROGRAM (P321510)	110	200	0	0	0	0	200	2,010	2,320
P: MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE IMPROVEMENTS (P323440)	2,076	0	0	0	0	3,218	3,218	2,192	7,486
P: ELEVATOR UPGRADES AT POLICE DISTRICT STATIONS (P325160)	0	0	0	0	0	110	110	220	330
P: HOMELAND SECURITY BUILDING ENHANCEMENTS (P326560)	780	80	0	0	0	0	80	0	860
P: FIREARMS TRAINING SIMULATOR (P326880)	100	0	0	0	0	750	750	0	850
P: LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) AND RELATED SU (P327100)	294	0	0	0	0	796	796	2,981	4,071
P: TWO-FACTOR ADVANCED AUTHENTICATION (P329750)	384	0	0	0	0	329	329	99	812
P: LIGHT POLES FOR MDPD DISTRICT STATION (P3210430)	705	495	0	0	0	0	495	0	1,200
P: REAL TIME CRIME CENTER AND RELATED SYSTEMS (P2000000079)	840	0	0	0	0	1,160	1,160	0	2,000
P: PURCHASE FOUR (4) TRAILERS FOR MDPD TRAINING FACILITY (P2000000173)	520	0	0	0	0	480	480	0	1,000
P: THERMAL IMAGING POLE SEARCH CAMERAS (P2000000241)	0	0	0	0	0	50	50	0	50
P: ELECTRICAL PANEL UPGRADES AT VARIOUS MDPD FACILITIES - Phase I (P2000000248)	0	0	0	0	0	150	150	150	300
P: FIRE ALARM UPGRADES AT POLICE DISTRICT STATIONS - PHASE II (P2000000257)	0	0	0	0	0	160	160	0	160
P: UPGRADES TO CONFERENCE/TRAINING ROOMS AT VARIOUS POLICE FACILI (P2000000258	0	0	0	0	0	144	144	0	144
P: UPGRADE INTERVIEW ROOMS AT EXTERNAL POLICE FACILITIES - PHASE (P2000000259)	0	0	0	0	0	40	40	280	320
P: MDPD VOIP / NETWORK IMPROVEMENTS AT DISTRICT STATIONS (P2000000285)	0	0	0	0	0	1,000	1,000	0	1,000
P: MDPD HAZMAT/AMMUNITION & STORAGE BUILDING (P3210410)	103	762	0	0	0	0	762	500	1,365
P: CONVERSION OF RECORDS FILING SYSTEM (P326950)	0	0	0	0	0	350	350	0	350

APPENDIX I: FY 2015-16 CAPITAL BUDGET
(dollars in thousands)

Strategic Area / Department	FY 2015-16						FY 15-16 Total	Future	Projected
	Prior Years	Bonds	State	Federal	Gas Tax	Other			Total Cost
P: MDPD CIVIL PROCESS AUTOMATION (P328610)	858	0	0	0	0	566	566	266	1,690
P: BODY CAMERAS FOR POLICE OFFICERS - PHASE 1 (P329190)	0	0	0	0	0	1,000	1,000	1,000	2,000
P: KEYLESS ENTRY (CARD ACCESS) SYSTEMS FOR MDPD DISTRICT STATIONS (P7250)	0	0	0	0	0	450	450	0	450
P: RANGE TOWER AND TARGET SYSTEMS FOR MDPD LONG DISTANCE FIREARM (P9190)	0	0	0	0	0	85	85	766	851
Department Total	7,005	1,537	0	0	0	11,203	12,740	10,464	30,209
Fire									
P: SWEETWATER FIRE RESCUE (STATION 29) (P5410)	0	0	1,500	0	0	0	1,500	0	1,500
P: NARROWBANDING (P372730)	14,235	0	0	0	0	300	300	0	14,535
P: FIRE RESCUE STATION RENOVATIONS (P374900)	1,200	3,300	0	0	0	0	3,300	0	4,500
P: PALMETTO BAY FIRE RESCUE STATION (STATION 62) (P375681)	840	0	0	0	0	2,436	2,436	1,500	4,776
P: OCEAN RESCUE FACILITY IMPROVEMENTS - BUILDING BETTER COMMUNITI (P376760)	94	0	0	0	0	0	0	1,406	1,500
P: FIRE STATION PLANNING AND DESIGN (P2000000253)	0	0	0	0	0	1,500	1,500	0	1,500
P: TAMIAI AIRCRAFT RESCUE AND FIRE FIGHTING UNIT (P3710170)	155	0	0	0	0	95	95	0	250
P: MISCELLANEOUS FIRE RESCUE CAPITAL PROJECTS (P371470)	3,909	0	242	0	0	2,600	2,842	10,400	17,151
P: HANGAR AT OPA-LOCKA AIRPORT (STATION 25) (P3880)	0	0	0	0	0	250	250	0	250
P: AIR RESCUE HELICOPTER FLEET REPLACEMENT (P2000000330)	0	60,000	0	0	0	0	60,000	0	60,000
Department Total	20,433	63,300	1,742	0	0	7,181	72,223	13,306	105,962
Strategic Area Total	99,805	113,974	1,742	0	0	34,221	149,937	480,082	729,824

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Total Cost
Transportation									
Aviation									
P: MIAMI INTERNATIONAL AIRPORT RESERVE MAINTENANCE PROJECTS (P2000000068)	25,415	0	0	100	0	47,900	48,000	100,000	173,415
P: MIAMI INTERNATIONAL AIRPORT IMPROVEMENT FUND PROJECTS (P2000000075)	1,474	0	0	2,444	0	7,306	9,750	3,516	14,740
P: MIAMI INTERNATIONAL AIRPORT CIP CARRYOVER PROJECTS (P2000000078)	111,167	45,856	2,196	0	0	0	48,052	8,276	167,495
P: MIAMI INTERNATIONAL AIRPORT CENTRAL BASE APRON AND UTILITIES (P2000000093)	0	0	0	0	0	0	0	212,431	212,431
P: MIAMI INTERNATIONAL AIRPORT CONOURSE E REHABILITATION (P2000000094)	52,442	83,569	29,084	0	0	12,593	125,246	221,146	398,834
P: MIAMI INTERNATIONAL AIRPORT SOUTH TERMINAL IMPROVEMENTS (P2000000095)	2,000	22,635	0	30,000	0	0	52,635	258,768	313,403
P: MIAMI INTERNATIONAL AIRPORT MISCELLANEOUS PROJECTS (P2000000096)	0	24,374	0	0	0	0	24,374	200,065	224,439
Department Total	192,498	176,434	31,280	32,544	0	67,799	308,057	1,004,202	1,504,757
Transit									
P: TRACK AND GUIDEWAY 10-15 YEAR HEAVY EQUIPMENT REPLACEMENT (P2000000020)	2,815	515	0	0	0	0	515	4,938	8,268
P: PARKING SPACE COUNTERS AT METRORAIL GARAGES (P2000000021)	0	0	600	0	0	0	600	0	600
P: METRORAIL ELECTRONIC REAL-TIME SIGNAGE (P2000000033)	197	0	0	383	0	0	383	0	580
P: REPLACEMENT OF DIAMOND FROGS AT CULMER CROSSOVER (P2000000073)	350	0	0	550	0	0	550	0	900
P: DOLPHIN STATION (P2000000074)	300	1,183	1,759	0	0	0	2,942	7,858	11,100
P: EXPAND EMERGENCY EXIT AT WILLIAM LEHMAN CENTER (P2000000080)	340	0	0	340	0	0	340	0	680
P: METRORAIL STATIONS REFURBISHMENT (P2000000104)	0	10,000	0	0	0	0	10,000	25,000	35,000
P: METRORAIL AND METROMOVER TRAIN CONTROL REPLACEMENT (P2000000185)	7,000	7,000	0	7,000	0	0	14,000	49,000	70,000
P: METRORAIL TRACTION POWER SWITCHGEAR EQUIPMENT (P2000000186)	0	500	0	0	0	0	500	1,500	2,000
P: UNDERFLOOR RAIL WHEEL TRUING MACHINE (P2000000187)	0	2,625	0	0	0	0	2,625	4,375	7,000
P: ESCALATORS REPLACEMENT AND ELEVATORS REFURBISHMENT (P2000000191)	0	0	0	0	0	0	0	33,500	33,500
P: CAPITALIZATION OF PREVENTIVE MAINTENANCE AND OTHER COSTS (P2000000326)	0	0	0	62,297	17,555	0	79,852	419,028	498,880
P: AC UNIT SUBSTATIONS (P2000000192)	0	0	0	0	0	0	0	15,000	15,000
P: METRORAIL SWITCH MACHINE IMPROVEMENT (P2000000193)	0	0	0	0	0	0	0	12,320	12,320
P: TRACTION POWER GAP TIES (P2000000194)	0	0	0	0	0	0	0	5,680	5,680
P: METROMOVER TRACK AND GUIDEWAY IMPROVEMENT (P2000000197)	0	0	0	0	0	0	0	20,010	20,010
P: TRACK AND GUIDEWAY REHABILITATION (P6710900)	31,036	8,113	0	0	0	0	8,113	20,761	59,910
P: TRANSIT OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT (P671460)	4,311	380	0	0	0	0	380	0	4,691
P: BUS AND BUS FACILITIES (P671560)	1,380	0	0	17,202	0	0	17,202	46,430	65,012
P: PARK AND RIDE LOT AT SW 344 STREET (P671610)	9,015	500	500	792	0	0	1,792	0	10,807
P: PARK AND RIDE FACILITY AT QUAIL ROOST DRIVE (P671620)	1,602	411	410	0	0	0	821	2,954	5,377
P: ADDITIONAL ELEVATORS AT DADELAND NORTH METRORAIL STATION (P671780)	370	187	188	0	0	0	375	4,605	5,350
P: BUSWAY ADA IMPROVEMENTS (P672310)	1,869	0	214	0	812	0	1,026	115	3,010
P: BAYLINK CORRIDOR PLANNING PHASE (P672670)	0	0	750	1,500	250	500	3,000	0	3,000
P: URBANIZED AREA FORMULA GRANT FTA 5307 FL-90-X832 (P672680)	14,513	0	0	15,000	0	0	15,000	80,435	109,948
P: HIGH CYCLE SWITCH LOGIC CONTROL CABINETS (P673020)	1,291	2,842	0	0	0	0	2,842	10,187	14,320
P: BUS TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD (P672830)	13,640	3,692	0	0	0	0	3,692	578	17,910
P: BUS ENHANCEMENTS (P6730101)	719	15,468	15,000	2,039	0	77	32,584	0	33,303
P: FIRE ALARM INSTALLATION AT RAIL STATIONS (P673050)	2,822	178	0	0	0	0	178	0	3,000
P: ASSOCIATED TRANSPORTATION IMPROVEMENTS (P6730531)	487	0	0	499	0	0	499	2,570	3,556
P: TRANSPORTATION SECURITY PROJECTS (P6730551)	487	0	0	499	0	0	499	2,570	3,556
P: PARK AND RIDE LOT KENDALL DRIVE (P6731191)	427	601	601	0	180	0	1,382	56	1,865
P: RAIL VEHICLE REPLACEMENT (P6733001)	98,667	44,757	0	0	0	0	44,757	232,363	375,787
P: EARLINGTON HEIGHTS/MIAMI INTERMODAL CENTER (MIC) CONNECTOR - A (P6733210)	505,620	1,003	56	0	0	0	1,059	0	506,679
P: NORTHWEST 7 AVENUE AND NORTHWEST 62 STREET PASSENGER ACTIVITY (P6734671)	9,908	0	0	387	0	0	387	0	10,295
P: METRORAIL AND METROMOVER TOOLS AND EQUIPMENT (P6736031)	1,007	0	0	100	0	0	100	0	1,107
P: BUS REPLACEMENT (P673800)	0	0	0	0	0	0	0	421,658	421,658
P: METROMOVER IMPROVEMENTS (P673910)	9,014	3,602	0	0	0	0	3,602	18,980	31,596
P: PEDESTRIAN OVERPASS AT UNIVERSITY METRORAIL STATION (P674220)	4,065	0	0	2,563	0	0	2,563	0	6,628
P: METRORAIL MAINTENANCE VEHICLE LIFTS (P675410)	0	2,700	0	0	0	0	2,700	2,700	5,400
P: TRACTION POWER RECTIFIER TRANSFORMER REPLACEMENT FOR RAIL (P676350)	0	0	0	380	0	0	380	0	380
P: METRORAIL LED LIGHTING (P676560)	0	0	0	2,342	0	0	2,342	0	2,342
P: INFRASTRUCTURE RENEWAL PLAN (IRP) (P677200)	0	12,500	0	0	0	0	12,500	75,000	87,500
P: METRORAIL AND METROMOVER TRACTION POWER CABLE AND TRANSFORMER (P677250)	0	0	0	3,484	0	0	3,484	8,516	12,000
P: UNINTERRUPTED POWER SUPPLY FOR MOVER AND RAIL (P677890)	474	0	0	1,000	0	0	1,000	0	1,474
P: STATE ROAD 836 (EAST/WEST) EXPRESS ENHANCED BUS SERVICE (P678040)	10	8,345	5,373	557	0	0	14,275	22,066	36,351
P: METRORAIL TRAIN WAYSIDE COMMUNICATION EQUIPMENT INSTALLATION A (P678500)	4,612	4,150	0	0	0	0	4,150	0	8,762
P: METRORAIL FIBER OPTIC REPAIR AND CAPACITY AUGMENTATION (P678900)	4,914	172	0	2,414	0	0	2,586	0	7,500
P: NORTHEAST TRANSIT HUB ENHANCEMENTS (P679230)	2,584	350	350	0	0	0	700	0	3,284
P: NORTHWEST 27TH AVENUE ENHANCED BUS SERVICE (P679310)	5,218	7,686	5,329	586	0	0	13,601	18,261	37,080
P: BICYCLE LOCKER REPLACEMENT AT ALL RAIL STATIONS AND OTHER TRAN (P679430)	229	0	0	214	11	0	225	0	454
P: MUNICIPAL ALLOCATION OF AMERICAN RECOVERY AND REINVESTMENT ACT (P679870)	1,849	41	0	0	0	0	41	0	1,890
Department Total	743,142	139,501	31,130	122,128	18,808	577	312,144	1,569,014	2,624,300
Non-Departmental									
P: DEBT SERVICE - LIGHT EMITTING DIODES (SUNSHINE STATE SERIES 20 (P983430)	0	0	0	0	0	713	713	0	713

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Total Cost
P: MIAMI CENTRAL STATION - DOWNTOWN MIAMI TRI-RAIL LINK (P2000000249)	0	0	0	0	0	11,815	11,815	2,085	13,900
P: MUNICIPAL PROJECT - BRIDGE, PUBLIC INFRASTRUCTURE, AND NEIGHBO (P989060)	13,237	864	0	0	0	0	864	0	14,101
Department Total	13,237	864	0	0	0	12,528	13,392	2,085	28,714
Public Works and Waste Management									
P: IMPROVEMENTS TO SOUTH MIAMI AVENUE FROM SE 5 STREET TO SE 15 R (P1640)	150	0	0	0	250	0	250	4,100	4,500
P: IMPROVEMENTS TO SOUTH BAYSHORE DRIVE FROM DARWIN STREET TO MER (P601170)	514	0	0	0	0	4,854	4,854	3,000	8,368
P: WIDEN SW 27 AVENUE FROM US-1 TO BAYSHORE DRIVE (P601260)	5,871	714	0	0	0	0	714	0	6,585
P: TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRI (P601470)	1,845	0	0	0	0	4,605	4,605	12,221	18,671
P: TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRI (P601530)	1,325	0	0	0	0	2,645	2,645	15,567	19,537
P: WIDEN WEST 76 STREET FROM WEST 20 AVENUE TO WEST 36 AVENUE (P601790)	3,514	0	0	0	1,931	0	1,931	0	5,445
P: REPLACEMENT OF SW 16 STREET W/O SW 99 AVENUE BRIDGE (#874235) (P601850)	263	0	0	0	0	1,262	1,262	540	2,065
P: WIDEN SW 137 AVENUE FROM HOMESTEAD EXTENSION OF THE FLORIDA TU (P601910)	831	3,028	0	0	0	0	3,028	3,574	7,433
P: REPLACEMENT OF NORTH MIAMI AVENUE N/O NW 143 STREET BRIDGE (# (P601990)	200	0	0	0	0	200	200	2,784	3,184
P: IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 06 (P602130)	1,044	0	0	0	0	1,429	1,429	6,000	8,473
P: REPLACEMENT OF SW 97 AVENUE N/O SW 8 STREET BRIDGE (#874216) (P602300)	0	0	0	0	0	363	363	2,472	2,835
P: REPLACEMENT OF NW 32 AVENUE N/O NW 151 STREET BRIDGE (#874032) (P602450)	400	0	0	0	0	1,890	1,890	809	3,099
P: SW 75 AVENUE S/O SW 24 STREET (#874243) (P6010230)	278	0	0	0	0	1,315	1,315	563	2,156
P: REPLACEMENT OF SW 77 AVE N/O SW 152 ST BRIDGE (#874422) (P6010270)	255	0	0	0	0	1,181	1,181	505	1,941
P: IMPROVEMENTS ON SW 264 STREET FROM US-1 TO SW 137 AVENUE (P6010440)	4,596	387	0	0	0	0	387	300	5,283
P: REPLACEMENT OF SW 136 STREET E/O SW 72 AVENUE BRIDGE (#874420) (P602690)	248	0	0	0	0	1,139	1,139	488	1,875
P: IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 05 (P602780)	1,325	0	0	0	0	2,645	2,645	15,567	19,537
P: IMPROVEMENTS ON OLD CUTLER ROAD FROM SW 87 AVENUE TO SW 97 AVE (P603050)	5,213	1,672	0	0	0	0	1,672	1,000	7,885
P: TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRI (P603120)	0	0	0	0	0	609	609	4,702	5,311
P: WIDEN SW 312 STREET FROM SW 177 AVENUE TO SW 187 AVENUE (P603130)	11	443	0	0	0	0	443	5,280	5,734
P: TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRI (P603230)	0	0	0	0	0	1,148	1,148	2,930	4,078
P: RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 06 (P603520)	1,076	0	0	0	0	1,448	1,448	6,117	8,641
P: RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 03 (P603610)	0	0	0	0	0	1,709	1,709	8,702	10,411
P: REFURBISH SW 296 STREET SONOVOID BRIDGE OVER C-103 CANAL (P603870)	63	0	0	0	0	0	0	37	100
P: REPLACEMENT OF SW 92 AVENUE N/O SW 16 STREET BRIDGE (#874399) (P604070)	0	0	0	0	0	244	244	1,720	1,964
P: IMPROVEMENTS ON PONCE DE LEON BOULEVARD FROM SALAMANCA AVENUE (P604320)	110	0	0	0	0	1,380	1,380	0	1,490
P: IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 02 (P604470)	3,772	0	0	0	0	2,346	2,346	17,550	23,668
P: NW 97 AVENUE FROM NW 58 STREET TO NW 70 STREET (P604770)	260	0	0	0	0	276	276	4,395	4,931
P: RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 08 (P604810)	0	0	0	0	0	1,140	1,140	2,903	4,043
P: PAVEMENT MARKINGS CREW (P605620)	600	0	0	0	600	0	600	3,000	4,200
P: TRAFFIC SIGNAL MATERIALS (P605680)	1,600	0	0	0	1,600	0	1,600	8,000	11,200
P: REPLACEMENT OF NE 10 AVENUE N/O NE 79 STREET BRIDGE (#874178) (P605710)	218	0	0	0	0	1,040	1,040	445	1,703
P: SW 328 STREET FROM US-1 TO SW 187 AVENUE (P605750)	573	0	0	0	0	102	102	5,667	6,342
P: IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 07 (P605870)	1,845	0	0	0	0	4,605	4,605	12,221	18,671
P: NW 107 AVENUE AND NW 122 STREET FLYOVER RAMP (P605952)	0	0	0	0	0	983	983	0	983
P: WIDEN SW 152 STREET FROM SW 157 AVENUE TO SW 147 AVENUE (P605990)	625	0	0	0	0	2,305	2,305	4,672	7,602
P: TRAFFIC CONTROL DEVICES-SIGNALIZATION ROAD IMPACT FEE DISTRICT (P606110)	0	0	0	0	0	76	76	332	408
P: WIDEN NW 37 AVENUE FROM NORTH RIVER DRIVE TO NW 79 STREET (P606190)	1,377	4,603	0	0	0	0	4,603	12,813	18,793
P: PAVEMENT MARKINGS CONTRACT (P606270)	138	0	0	0	540	0	540	2,700	3,378
P: TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRI (P606280)	1,044	0	0	0	0	1,428	1,428	6,000	8,472
P: TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRI (P606460)	580	0	0	0	0	2,969	2,969	14,403	17,952
P: IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 03 (P606740)	0	0	0	0	0	609	609	4,702	5,311
P: PEOPLE'S TRANSPORTATION PLAN PAVEMENT MARKINGS (P606910)	500	0	0	0	0	500	500	500	1,500
P: REPLACEMENT OF SW 67 AVENUE S/O US1 BRIDGE (#874527) (P607010)	64	0	0	0	0	255	255	2,177	2,496
P: IMPROVEMENTS TO CORAL WAY AND ANDERSON ROAD (P607350)	0	0	0	0	0	200	200	0	200
P: IMPROVEMENTS ON SW 176 STREET FROM US-1 TO SW 107 AVENUE (P607460)	3,399	1,938	0	0	0	0	1,938	0	5,337
P: IMPROVEMENTS TO NE 16 AVENUE FROM NE 123 STREET TO NE 135 STRE (P607530)	418	0	0	0	960	0	960	1,985	3,363
P: VENETIAN BRIDGE PLANNING AND DESIGN (P607640)	5,827	600	938	0	0	114	1,652	1,828	9,307
P: ROAD AND BRIDGE EMERGENCY BRIDGE REPAIRS/IMPROVEMENTS/PAINTING (P607680)	51	0	0	0	200	0	200	1,000	1,251
P: REPLACEMENT OF WEST DIXIE HIGHWAY N/O NW 163 STREET BRIDGE (#8 (P607890)	100	0	0	0	0	265	265	2,614	2,979
P: IMPROVEMENTS TO SW 264 STREET FROM US-1 TO SW 147 AVENUE (P608040)	105	0	0	0	0	0	0	1,870	1,975
P: RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 02 (P608100)	3,895	0	0	0	0	4,603	4,603	26,753	35,251
P: CONSTRUCTION OF OLD CUTLER ROAD BRIDGE OVER C-100 CANAL (P608290)	0	0	0	0	0	0	0	800	800
P: IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 08 (P608330)	0	0	0	0	0	1,148	1,148	2,932	4,080
P: SW 268 STREET FROM US-1 TO SW 112 AVENUE (P608450)	1,161	0	0	0	0	250	250	12,584	13,995
P: WIDEN CARIBBEAN BLVD FROM CORAL SEA ROAD TO SW 87 AVENUE (P608480)	7,040	3,000	0	0	0	0	3,000	1,148	11,188
P: RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 07 (P608680)	1,900	0	0	0	0	4,643	4,643	12,457	19,000
P: IMPROVEMENTS TO COCOPLUM CIRCLE (P608730)	100	0	0	0	0	292	292	0	392
P: INSTALL SCHOOL SPEEDZONE FLASHING SIGNALS AND FEEDBACK SIGNS (P608740)	11,954	750	0	0	0	0	750	2,096	14,800
P: TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRI (P609080)	3,772	0	0	0	0	2,346	2,346	17,547	23,665
P: REPLACEMENT OF SNAPPER CREEK DRIVE W/O SW 107 AVENUE BRIDGE (# (P609180)	289	0	0	0	0	1,217	1,217	811	2,317
P: REPLACEMENT OF SW 168 STREET W/O SW 77 AVENUE BRIDGE (#874424) (P609320)	0	0	0	0	0	304	304	2,077	2,381
P: AMERICANS WITH DISABILITIES ACT HOTLINE PROJECTS (P609610)	500	0	0	0	500	0	500	2,500	3,500

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Total Cost
P: REPLACEMENT OF SW 97 AVENUE S/O SW 128 STREET BRIDGE (#874416) (P609890)	56	0	0	0	0	224	224	1,917	2,197
P: RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 05 (P609900)	1,365	0	0	0	0	3,780	3,780	20,208	25,353
P: TRAFFIC SIGNAL LOOP REPAIRS (P6010780)	128	0	0	0	0	0	0	2,500	2,628
P: RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 01 (P6030081)	600	0	0	0	0	2,970	2,970	13,867	17,437
P: BEAUTIFICATION IMPROVEMENTS (P6030091)	4,203	0	0	0	4,203	0	4,203	21,015	29,421
P: GUARDRAIL SAFETY IMPROVEMENTS (P6030281)	300	0	0	0	500	0	500	2,500	3,300
P: MAINTENANCE OF ROADS AND BRIDGES (P6031221)	500	0	0	0	500	0	500	2,500	3,500
P: SAFETY LIGHTING (P6032191)	500	0	0	0	0	0	0	2,500	3,000
P: LOCAL GRANT MATCH FOR METROPOLITAN PLANNING ORGANIZATION (P6032630)	200	0	0	0	200	0	200	1,000	1,400
P: TRAFFIC CONTROL DEVICES - EQUIPMENT AND MATERIALS (P6033051)	750	0	0	0	750	0	750	3,750	5,250
P: WIDEN SW 328 STREET FROM US-1 TO SW 162 AVENUE (P6036140)	1,071	0	0	0	0	5,266	5,266	5,182	11,519
P: WIDEN NW 74 STREET FROM THE HOMESTEAD EXTENSION OF THE FLORIDA (P6036590)	36,910	2,000	2,395	0	0	0	4,395	4,000	45,305
P: CAPITALIZATION OF TRAFFIC SIGNALS AND SIGNS CREWS (P6036701)	4,993	0	0	0	4,993	0	4,993	24,965	34,951
P: PEOPLE'S TRANSPORTATION PLAN NEIGHBORHOOD IMPROVEMENTS (P6037700)	76,734	11,136	0	0	0	0	11,136	3,555	91,425
P: WIDEN NW 97 AVENUE FROM NW 52 STREET TO NW 58 STREET (P2000000003)	100	0	0	0	0	367	367	2,746	3,213
P: RESURFACING NW 107 AVENUE FROM NW 12 STREET TO NW 25 STREET (P2000000004)	0	0	0	0	0	895	895	0	895
P: INTERSECTION IMPROVEMENT SW 97 AVENUE AND SW 24 STREET (P2000000005)	21	0	0	0	0	119	119	0	140
P: INTERSECTION IMPROVEMENT NW 107 AVENUE AND NW 41 STREET (P2000000006)	0	0	0	0	0	317	317	0	317
P: INTERSECTION IMPROVEMENT NW 107 AVENUE AND NW 58 STREET (P2000000007)	0	0	0	0	0	151	151	0	151
P: TRAFFIC SIGNAL SW 67 AVENUE AND SW 33 STREET (P2000000008)	30	0	0	0	0	170	170	0	200
P: TRAFFIC SIGNAL NW 104 AVENUE AND NW 33 STREET (P2000000009)	0	0	0	0	0	250	250	0	250
P: WIDEN NW 89 AVENUE AND NW 93 STREET (P2000000010)	305	0	0	0	0	695	695	0	1,000
P: MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 01 (P2000000011)	0	0	0	0	0	1,062	1,062	4,248	5,310
P: RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN ROAD IMP (P2000000013)	183	0	0	0	0	404	404	0	587
P: RESURFACING NW 107 AVENUE FROM NW 25 STREET TO NW 41 STREET (P2000000014)	0	0	0	0	0	479	479	0	479
P: INTERSECTION IMPROVEMENTS NW 30 AVENUE AND NW 11 STREET (P2000000015)	20	0	0	0	0	111	111	0	131
P: REPLACEMENT OF PALMER LAKE BRIDGE (#874174) (P2000000016)	0	0	0	0	0	0	0	3,287	3,287
P: WIDEN SOUTH RIVER DRIVE FROM NW 38 AVENUE TO TAMAMI SWING BRI (P2000000017)	100	0	0	0	0	485	485	0	585
P: MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 02 (P2000000018)	0	0	0	0	0	1,062	1,062	4,248	5,310
P: BRIDGE REPLACEMENT NW 191 STREET W/O 37 AVENUE (874017) (P2000000034)	300	0	0	0	0	1,437	1,437	615	2,352
P: NW 67 AVENUE AND NW 169 STREET INTERSECTION IMPROVEMENT (P2000000035)	43	0	0	0	0	241	241	0	284
P: NEW TRAFFIC SIGNAL AT NE 2 AVENUE AND NE 159 STREET (P2000000036)	35	0	0	0	0	210	210	0	245
P: MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 03 (P2000000037)	0	0	0	0	0	1,062	1,062	4,248	5,310
P: RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN ROAD IMP (P2000000039)	0	0	0	0	0	273	273	0	273
P: TRAFFIC SIGNAL SW 42 STREET AND SW 149 AVENUE (P2000000040)	29	0	0	0	0	165	165	0	194
P: RESURFACING SW 104 STREET FROM SW 134 AVENUE TO SW 117 AVE (P2000000042)	0	0	0	0	0	950	950	0	950
P: INTERSECTION IMPROVEMENT AT SW 117 AVENUE AND SW 104 STREET (P2000000043)	0	0	0	0	0	164	164	0	164
P: INTERSECTION IMPROVEMENT SW 137 AVENUE AND SW 152 STREET (P2000000044)	0	0	0	0	0	202	202	0	202
P: INTERSECTION IMPROVEMENT SW 152 AVENUE AND SW 72 STREET (P2000000045)	0	0	0	0	0	47	47	266	313
P: INTERSECTION IMPROVEMENT SW 137 AVENUE AND SW 56 STREET (P2000000046)	0	0	0	0	0	50	50	279	329
P: INTERSECTION IMPROVEMENT SW 147 AVENUE AND SW 104 STREET (P2000000047)	101	0	0	0	0	317	317	0	418
P: INTERSECTION IMPROVEMENT SW 117 AVE AND SW 120 STREET (P2000000048)	0	0	0	0	0	17	17	96	113
P: INTERSECTION IMPROVEMENT SW 137 AVENUE AND SW 136 STREET (P2000000049)	0	0	0	0	0	32	32	182	214
P: TRAFFIC SIGNAL SW 57 AVENUE AND SW 104 STREET (P2000000050)	0	0	0	0	0	250	250	0	250
P: RESURFACING 162 AVENUE FROM SW 72 STREET TO SW 42 STREET (P2000000051)	550	0	0	0	0	550	550	0	1,100
P: MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 05 (P2000000052)	0	0	0	0	0	1,062	1,062	1,593	2,655
P: TRAFFIC CIRCLE SW 216 STREET AND SW 92 AVENUE (P2000000058)	150	0	0	0	0	150	150	0	300
P: MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 06 (P2000000059)	0	0	0	0	0	1,427	1,427	0	1,427
P: RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS ROAD IMPACT (P200000006)	880	0	0	0	0	2,686	2,686	0	3,566
P: MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 07 (P2000000063)	0	0	0	0	0	1,062	1,062	797	1,859
P: MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 08 (P2000000064)	0	0	0	0	0	1,062	1,062	2,921	3,983
P: RESURFACING NW 119 STREET FROM NW 60 AVENUE TO NW 42 AVENUE (P2000000065)	0	0	0	0	0	670	670	0	670
P: INTERSECTION IMPROVEMENT AT W 32 AVENUE AND W 68 STREET (P2000000066)	0	0	0	0	0	30	30	120	150
P: MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 09 (P2000000067)	0	0	0	0	0	266	266	2,124	2,390
P: RESURFACING NW 41 STREET FROM NW 104 AVENUE TO NW 93 AVENUE (P2000000084)	175	0	0	0	0	100	100	0	275
P: RICKENBACKER BRIDGE REPAIR AND REPLACEMENT (P2000000085)	150	0	0	0	0	153	153	1,698	2,001
P: TRAFFIC CIRCLE AT PINE TREE DRIVE AND LA GORCE DRIVE FROM 51 S (P2000000086)	29	0	0	0	0	257	257	0	286
P: RESURFACING NW 58 STREET FROM NW 117 AVENUE TO NW 97 AVENUE (P2000000087)	350	0	0	0	0	350	350	0	700
P: RICKENBACKER ROADWAY REPAIR AND REPLACEMENT (P2000000088)	480	0	0	0	0	490	490	5,472	6,442
P: ROAD RECONSTRUCTION PINE TREE DRIVE AND LA GORCE DRIVE FROM 51 (P2000000089)	239	0	0	0	0	1,603	1,603	0	1,842
P: NW 97 AVENUE FROM NW 138 STREET TO NW 154 STREET (P2000000090)	2,009	0	0	0	0	1,621	1,621	0	3,630
P: WEST AVENUE BRIDGE OVER THE COLLINS CANAL (P2000000091)	3,175	0	0	0	0	2,317	2,317	0	5,492
P: VENETIAN CAUSEWAY STREETScape (P2000000092)	0	0	0	0	0	2,621	2,621	0	2,621
P: INTERSECTION IMPROVEMENT TO SW 152 AVE AND SW 104 STREET (P2000000114)	62	0	0	0	0	248	248	0	310
P: RICKENBACKER INFRASTRUCTURE IMPROVEMENTS (P2000000116)	0	0	0	0	0	400	400	3,700	4,100
P: VENETIAN INFRASTRUCTURE IMPROVEMENTS (P2000000117)	0	0	0	0	0	300	300	3,000	3,300
P: VENETIAN CAUSEWAY TOLL SYSTEM UPGRADE (P2000000119)	461	0	0	0	0	53	53	0	514

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Total Cost
P: WIDEN NE 151 STREET FROM BISCAYNE BOULEVARD TO BAY VISTA BOULE (P2000000188)	100	0	0	0	0	423	423	6,484	7,007
P: VENETIAN CAUSEWAY ELECTRICAL REPAIRS (P2000000120)	100	0	0	0	0	500	500	0	600
P: RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSI (P6010490)	6,468	390	0	0	0	0	390	0	6,858
P: IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 01 (P6050261)	580	0	0	0	0	2,970	2,970	13,866	17,416
P: RICKENBACKER CAUSEWAY HOBIE NORTH SIDE BARRIER (P608560)	161	0	0	0	0	0	0	2,000	2,161
P: INTERSECTION IMPROVEMENT AT SW 127 AVENUE AND SW 124 STREET (P2000000139)	0	0	0	0	0	64	64	736	800
P: RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN ROAD IMP (P2000000143)	0	0	0	0	0	330	330	0	330
P: RESURFACING NW 22 AVENUE FROM NW 7 STREET TO NW 20 STREET (P2000000189)	30	0	0	0	0	702	702	0	732
P: RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSI (P606990)	980	496	0	0	0	0	496	249	1,725
P: RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSI (P607930)	4,937	4,905	0	0	0	0	4,905	1,000	10,842
P: RICKENBACKER SHORELINE SAND RENOURISHMENT (P2000000246)	200	0	0	0	0	204	204	1,448	1,852
P: RICKENBACKER IMPROVEMENTS TO TOLL SYSTEM , AMENITIES & MAINTEN (P2000000247)	200	0	0	0	0	204	204	2,270	2,674
P: BICYCLE FRIENDLY BASCULE GRATES (STUDY, GRADING, BALANCES) (P2000000261)	0	0	0	0	0	0	0	650	650
P: VENETIAN CAUSEWAY BICYCLE PROJECTS (P2000000262)	0	0	0	0	0	0	0	500	500
P: EAST BASCULE BRIDGE REPAIRS (P2000000263)	0	0	0	0	0	100	100	0	100
P: PURDY AVENUE BRIDGE DECK DESIGN & REPAIR (P2000000264)	100	0	0	0	0	200	200	0	300
P: VENETIAN CAUSEWAY BRIDGE REPLACEMENT MATCHING FUNDS (P2000000266)	0	0	0	0	0	0	0	19,500	19,500
P: BICYCLE PROJECT: TRAFFIC STUDY (P2000000267)	70	0	0	0	0	100	100	0	170
P: BICYCLE PROJECT: VIRGINIA KEY PARKING LOT ENTRANCE (P2000000268)	0	0	0	0	0	400	400	0	400
P: BICYCLE PROJECT: TOLL PLAZA PHASE 2 (SUNPASS BIKE) (P2000000269)	450	0	0	0	0	150	150	0	600
P: BICYCLE PEDESTRIAN PAVEMENT MARKINGS AND SAFETY (P2000000270)	0	0	0	0	0	0	0	7,939	7,939
P: WILLIAM POWELL BRIDGE STRUCTURAL REPAIRS (P2000000271)	0	700	0	0	0	800	1,500	0	1,500
P: WILLIAM POWELL BRIDGE JOINTS (P2000000272)	0	0	0	0	0	600	600	0	600
P: BRIDGE SCOUR STUDY & REPAIR (P2000000273)	0	0	0	0	0	500	500	3,000	3,500
P: BEAR CUT BRIDGE & WEST BRIDGE PD&E (P2000000274)	0	0	0	0	0	0	0	5,000	5,000
P: RICKENBACKER CAUSEWAY BRIDGE REPLACEMENT MATCHING FUNDS (P2000000275)	0	0	0	0	0	0	0	11,500	11,500
P: REPLACEMENT OF SW 168 STREET W/O SW 82 AVENUE BRIDGE (#874292) (P6010090)	0	0	0	0	0	0	0	2,221	2,221
P: STREETLIGHT RETROFIT (P2000000295)	0	806	0	0	0	0	806	750	1,556
P: WIDEN NW 25 STREET FROM NW 117 AVENUE TO NW 89 COURT (P2000000277)	0	0	0	0	0	100	100	19,900	20,000
P: REPLACEMENT OF SW 112 AVENUE S/O SW 50 TERRACE BRIDGE (#874247) (P601090)	252	0	0	0	0	1,189	1,189	508	1,949
P: IMPROVEMENTS ON SW 216 STREET FROM THE HOMESTEAD EXTENSION OF (P6010390)	2,185	4,067	0	0	0	0	4,067	5,539	11,791
P: CRANDON LANE MODIFICATION (P603900)	578	0	0	0	0	2,722	2,722	0	3,300
P: IMPROVEMENTS ON NE 2 AVENUE FROM NE 20 STREET TO WEST LITTLE R (P601110)	4,741	5,500	0	0	0	0	5,500	11,132	21,373
P: WEST DIXIE HIGHWAY FROM NE 163 STREET TO NE 173 STREET (P602790)	280	0	0	0	0	730	730	8,507	9,517
P: STREET LIGHTING MAINTENANCE (P6031231)	3,385	0	2,700	0	685	0	3,385	16,925	23,695
P: RAILROAD CROSSING IMPROVEMENTS (P6031831)	500	0	0	0	500	0	500	2,500	3,500
P: VENETIAN BRIDGE RESTORATION (P603210)	3,962	10,002	0	0	0	0	10,002	0	13,964
P: RESURFACING ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 04 (P604610)	0	0	0	0	0	77	77	335	412
P: RENOVATION OF THE TAMIAAMI SWING BRIDGE (P604790)	13,503	4,682	6,000	0	0	5,221	15,903	11,645	41,051
P: SOUTH MIAMI AVENUE AREA TRAFFIC STUDY (P604970)	40	0	0	0	0	10	10	0	50
P: WIDEN SW 137 AVENUE FROM US-1 TO SW 200 STREET (P604990)	2,767	1,132	0	0	0	0	1,132	13,044	16,943
P: BRIDGE REPAIR AND PAINTING (P6050231)	500	0	0	0	500	0	500	2,500	3,500
P: IMPROVEMENTS ON SW 142 AVENUE FROM SW 26 STREET TO SW 8 STREET (P605060)	292	0	0	0	0	0	0	2,543	2,835
P: REPLACEMENT OF SW 72 AVENUE BRIDGE N/O SW 40 STREET (#874228) (P605230)	0	0	0	0	0	0	0	2,900	2,900
P: CAUSEWAY ENTRYWAY GENTRY (P605560)	0	0	0	0	0	0	0	1,300	1,300
P: SOUTHCOM BRIDGE RELOCATION (P605780)	0	0	0	0	0	0	0	250	250
P: WIDEN NW 87 AVENUE FROM NW 154 STREET TO NW 186 STREET (P605840)	15,637	2,000	0	0	0	0	2,000	195	17,832
P: RENOVATION OF THE MIAMI AVENUE BRIDGE OVER THE MIAMI RIVER (P605920)	7,296	0	0	0	0	2,000	2,000	0	9,296
P: INTERSECTION IMPROVEMENT AT NE 10 AVENUE AND NE 79 STREET (P606360)	76	0	0	0	0	75	75	0	151
P: RESURFACING AT NE 16 AVENUE NEAR NE 131 STREET (RAILROAD CROSS (P606980)	10	0	0	0	0	0	0	214	224
P: RENOVATION OF THE NW 22 AVENUE BASCULE BRIDGE OVER THE MIAMI R (P607840)	0	0	0	0	0	0	0	1,000	1,000
P: IMPROVEMENTS ON ARTERIAL ROADS (P607940)	783	500	0	0	0	0	500	217	1,500
P: ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) PHASE 3 (P608400)	45,179	0	3,500	0	0	7,500	11,000	47,816	103,995
P: IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 04 (P609310)	0	0	0	0	0	76	76	332	408
P: NW 58 STREET FROM NW 97 AVENUE TO SR 826 (P609480)	583	0	0	0	0	574	574	10,581	11,738
P: WIDEN SW 157 AVENUE FROM SW 152 STREET TO SW 184 STREET (P609590)	6,409	4,476	0	0	0	0	4,476	0	10,885
Department Total	344,460	69,927	15,533	0	19,412	136,305	241,177	682,553	1,268,191
Port of Miami									
P: CRUISE TERMINAL J IMPROVEMENTS (P642930)	5,200	915	0	0	0	0	915	2,436	8,551
P: CARGO GATE MODIFICATIONS (P644010)	1,008	1,118	0	0	0	0	1,118	10,882	13,008
P: CONTAINER YARD IMPROVEMENTS - SEABOARD (P644520)	44,890	3,189	0	0	0	0	3,189	1,732	49,811
P: INFRASTRUCTURE IMPROVEMENTS (P645430)	28,342	7,506	532	0	0	0	8,038	50,773	87,153
P: SOUTH BULKHEAD REHABILITATION (P646300)	2,608	5,000	0	0	0	0	5,000	25,500	33,108
P: SOUTH FLORIDA CONTAINER TERMINAL IMPROVEMENTS (P647150)	0	0	0	0	0	0	0	6,000	6,000
P: SEWER UPGRADES (P647720)	500	2,000	0	0	0	0	2,000	2,500	5,000
P: FACILITY MOVES (P6410330)	576	0	0	0	0	0	0	9,000	9,576
P: TERMINAL H - MECHANICAL UPGRADES (P6410510)	300	595	0	0	0	0	595	500	1,395

APPENDIX I: FY 2015-16 CAPITAL BUDGET
(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Total Cost
P: CONSTRUCTION SUPERVISION (P6430061)	17,800	6,500	0	0	0	0	6,500	23,300	47,600
P: CRUISE TERMINAL H IMPROVEMENTS (P2000000001)	327	5,000	0	0	0	1,500	6,500	6,500	13,327
P: NEW CRUISE TERMINAL A AND BERTH (P20000000060)	0	20,000	4,000	0	0	0	24,000	18,000	42,000
P: CRUISE TERMINALS D and E (P20000000061)	2,000	8,000	0	0	0	0	8,000	0	10,000
P: PURCHASE 4 ADDITIONAL GANTRY CRANES (P2000000131)	200	7,000	0	0	0	0	7,000	35,000	42,200
P: FEDERAL INSPECTION FACILITY (P641540)	0	7,000	0	0	0	0	7,000	7,000	14,000
P: NORTH BULKHEAD REPAIRS (P644300)	0	9,000	0	0	0	0	9,000	3,000	12,000
Department Total	103,751	82,823	4,532	0	0	1,500	88,855	202,123	394,729
Strategic Area Total	1,397,088	469,549	82,475	154,672	38,220	218,709	963,625	3,459,977	5,820,690

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

FY 2015-16										Projected
Strategic Area / Department	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY 15-16 Total	Future	Total Cost	
Recreation and Culture										
<u>Cultural Affairs</u>										
P: HISTORY MIAMI MUSEUM (P114969)	1,000	6,000	0	0	0	0	6,000	3,000	10,000	
P: COCONUT GROVE PLAYHOUSE (P921070)	300	1,000	0	0	0	0	1,000	18,700	20,000	
P: CULTURAL AFFAIRS PROJECTS - BUILDING BETTER COMMUNITIES BOND P (P928240)	40,250	750	0	0	0	0	750	14,000	55,000	
P: MIAMI-DADE COUNTY AUDITORIUM - BUILDING BETTER COMMUNITIES BON (P931360)	700	2,000	0	0	0	0	2,000	1,300	4,000	
P: WESTCHESTER ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PRO (P932730)	543	500	0	0	0	0	500	6,957	8,000	
P: AFRICAN HERITAGE CULTURAL ARTS CENTER - BUILDING BETTER COMMUN (P934250)	250	750	0	0	0	0	750	0	1,000	
P: JOSEPH CALEB CENTER AUDITORIUM - BUILDING BETTER COMMUNITIES B (P9310220)	969	1,031	0	0	0	0	1,031	0	2,000	
Department Total	44,012	12,031	0	0	0	0	12,031	43,957	100,000	
<u>Internal Services</u>										
P: MAIN BRANCH LIBRARY AND CULTURAL CENTER PLAZA (P112987)	0	0	0	0	0	0	0	1,765	1,765	
P: CULTURAL PLAZA RENOVATION AND REHABILITATION (P117480)	0	0	0	0	0	0	0	700	700	
Department Total	0	0	0	0	0	0	0	2,465	2,465	
<u>Library Department</u>										
P: CORAL GABLES BRANCH LIBRARY (P901060)	0	580	0	0	0	0	580	0	580	
P: LEMON CITY BRANCH LIBRARY (P901240)	0	0	0	0	0	0	0	305	305	
P: SOUTH DADE REGIONAL LIBRARY (P902220)	95	0	0	0	0	0	0	110	205	
P: GRAPELAND HEIGHTS BRANCH LIBRARY (P903150)	0	0	0	0	0	0	0	550	550	
P: HIALEAH GARDENS BRANCH LIBRARY (P903240)	1,334	0	0	0	0	0	0	9,000	10,334	
P: NORTH DADE REGIONAL LIBRARY (P903670)	13	1,900	0	0	0	0	1,900	387	2,300	
P: CORAL REEF BRANCH LIBRARY (P904340)	0	0	0	0	0	0	0	570	570	
P: EDISON BRANCH LIBRARY (P904360)	0	835	0	0	0	0	835	0	835	
P: CULMER/OVERTOWN BRANCH LIBRARY (P904520)	91	0	0	0	0	0	0	235	326	
P: ALLAPATTAH BRANCH LIBRARY (P904620)	0	420	0	0	0	0	420	0	420	
P: KEY BISCAWAYNE BRANCH LIBRARY (P905640)	0	0	0	0	0	0	0	285	285	
P: WEST DADE REGIONAL LIBRARY (P906200)	260	720	0	0	0	0	720	0	980	
P: NORTH CENTRAL BRANCH LIBRARY (P906620)	0	0	0	0	0	0	0	620	620	
P: DORAL BRANCH LIBRARY (P906640)	27	0	0	0	0	0	0	9,000	9,027	
P: NORTH SHORE BRANCH LIBRARY (P906880)	0	0	0	0	0	0	0	355	355	
P: COCONUT GROVE BRANCH LIBRARY (P907690)	278	325	0	0	0	0	325	0	603	
P: KILLIAN BRANCH LIBRARY (P908050)	1,380	0	0	0	0	0	0	8,986	10,366	
P: KENDALL BRANCH LIBRARY (P908160)	358	0	0	0	0	0	0	515	873	
P: LITTLE RIVER BRANCH LIBRARY (P9010560)	1,899	0	0	0	0	0	0	645	2,544	
P: MIAMI LAKES BRANCH LIBRARY (P905710)	409	288	0	0	0	112	400	0	809	
Department Total	6,144	5,068	0	0	0	112	5,180	31,563	42,887	
<u>Non-Departmental</u>										
P: HISTORYMIAMI - REPAIRS AND RENOVATIONS (P2000000146)	0	0	0	0	0	157	157	0	157	
P: DEBT SERVICE - TAMiami PARK (SUNSHINE STATE SERIES 2011A) (P982570)	0	0	0	0	0	183	183	0	183	
P: DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2013B) (P984120)	0	0	0	0	0	298	298	0	298	
P: DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 20 (P986230)	0	0	0	0	0	264	264	0	264	
P: DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2004B) (P988970)	0	0	0	0	0	43	43	0	43	
P: MUNICIPAL PROJECT - CULTURAL, LIBRARY, AND MULTICULTURAL EDUCA (P982610)	22,823	6,325	0	0	0	0	6,325	15,498	44,646	
P: MUNICIPAL PROJECT - PARK AND RECREATION FACILITIES (P981890)	102,733	6,283	0	0	0	0	6,283	5,866	114,882	
P: DEBT SERVICE- BALLPARK STADIUM PROJECT (CAPITAL ASSET SERIES 2 (P984180)	0	0	0	0	0	2,329	2,329	0	2,329	
P: FLORIDA MEMORIAL UNIVERSITY MULTI-PURPOSE ARENA (P984963)	3,000	2,000	0	0	0	49	2,049	0	5,049	
Department Total	128,556	14,608	0	0	0	3,323	17,931	21,364	167,851	
<u>Regulatory and Economic Resources</u>										
P: HISTORIC PRESERVATION FOR CDBG ELIGIBLE PROJECTS (P434340)	90	0	0	90	0	0	90	0	180	
Department Total	90	0	0	90	0	0	90	0	180	
<u>Parks, Recreation and Open Spaces</u>										
P: A.D. BARNES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P931150)	1,337	150	0	0	0	0	150	2,513	4,000	
P: NORTH GLADE PARK (MEADOW WOOD PARK) - BUILDING BETTER COMMUNIT (P931420)	216	300	0	0	0	0	300	884	1,400	
P: WEST PERRINE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P931490)	2,742	2,258	0	0	0	0	2,258	0	5,000	
P: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEM (P931590)	1,522	0	0	800	0	0	800	0	2,322	
P: TAMiami PARK ADA ACCESSIBILITY IMPROVEMENTS (P931600)	216	159	0	0	0	0	159	0	375	
P: QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM - LOCAL PARK IMPROVEM (P931850)	397	598	0	0	0	0	598	0	995	
P: BIKEPATH IMPROVEMENTS ON SNAPPER CREEK TRAIL - BUILDING BETTER (P932040)	0	0	0	0	0	0	0	500	500	
P: LOCAL PARKS - COMMISSION DISTRICT 10 - BUILDING BETTER COMMUNIT (P932050)	1,791	250	0	0	0	0	250	1,959	4,000	
P: MATHESON HAMMOCK PARK - BUILDING BETTER COMMUNITIES BOND PROGR (P932110)	2,212	200	0	0	0	0	200	3,588	6,000	
P: HAULOVER PARK ADA ACCESSIBILITY IMPROVEMENTS (P932200)	185	105	0	0	0	0	105	0	290	
P: BLACK POINT PARK ADA ACCESSIBILITY IMPROVEMENTS (P932230)	147	49	0	0	0	0	49	0	196	
P: MARINA CAPITAL PLAN (P932660)	3,857	0	1,907	0	0	1,119	3,026	4,145	11,028	
P: COUNTRY LAKE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P933480)	40	385	0	0	0	0	385	2,075	2,500	
P: LOCAL PARKS - COMMISSION DISTRICT 02 - BUILDING BETTER COMMUNIT (P933490)	838	446	0	0	0	0	446	461	1,745	

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY 15-16 Total	Future	Total Cost
P: ZOO MIAMI - CONSTRUCTION OF PHASE V - FLORIDA EXHIBIT - BUILDI (P933650)	28,575	18,231	0	0	0	276	18,507	0	47,082
P: CHAPMAN FIELD PARK ADA ACCESSIBILITY IMPROVEMENTS (P933690)	11	27	0	0	0	0	27	0	38
P: BISCAYNE SHORES PARK - BUILDING BETTER COMMUNITIES BOND PROGRA (P933730)	208	292	0	0	0	0	292	1,000	1,500
P: NORTH TRAIL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P934610)	1,421	0	0	0	0	0	0	338	1,759
P: COLONIAL DRIVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P934630)	1,106	0	0	0	0	0	0	219	1,325
P: NORTH SHORECREST AND MILITARY TRAIL PARK - BUILDING BETTER COM (P934640)	25	215	0	0	0	0	215	260	500
P: LAGO MAR PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P934730)	306	118	0	0	0	0	118	576	1,000
P: CAMP OWAISSA BAUER - BUILDING BETTER COMMUNITIES BOND PROGRAM (P934860)	797	0	0	0	0	0	0	203	1,000
P: AMELIA PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P935000)	1,189	500	0	0	0	0	500	6,311	8,000
P: JEFFERSON REAVES SR. PARK - BUILDING BETTER COMMUNITIES BOND P (P935270)	94	0	0	0	0	0	0	106	200
P: SAFE NEIGHBORHOOD PARKS BOND PROGRAM - MISCELLANEOUS CAPITAL I (P935370)	373	100	0	0	0	0	100	0	473
P: LARRY AND PENNY THOMPSON PARK ADA ACCESSIBILITY IMPROVEMENTS (P935470)	169	119	0	0	0	0	119	0	288
P: OAK GROVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P935510)	442	0	0	0	0	0	0	176	618
P: MEDSOUTH PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P935660)	0	0	0	0	0	0	0	700	700
P: ROYAL COLONIAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P935850)	28	107	0	0	0	0	107	1,265	1,400
P: AMELIA EARHART PARK ADA ACCESSIBILITY IMPROVEMENTS (P935930)	116	103	0	0	0	0	103	0	219
P: ZOO MIAMI - CONSTRUCTION OF PHASE III ZOOWIDE IMPROVEMENTS AND (P936010)	11,119	881	0	0	0	0	881	0	12,000
P: EDEN LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P936230)	1,001	0	0	0	0	0	0	499	1,500
P: WEST PERRINE SENIOR CITIZEN CENTER - BUILDING BETTER COMMUNITI (P936310)	10	0	0	0	0	0	0	490	500
P: CHUCK PEZOLDT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P936340)	52	250	0	0	0	0	250	4,048	4,350
P: KENDALL SOCCER PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P936860)	3,078	100	0	0	0	0	100	822	4,000
P: GLORIA FLOYD AREA - BUILDING BETTER COMMUNITIES BOND PROGRAM (P936910)	0	0	0	0	0	0	0	250	250
P: BIKEPATH ON SNAKE CREEK BRIDGE - BUILDING BETTER COMMUNITIES B (P936990)	140	0	0	0	0	0	0	1,160	1,300
P: CAMP MATECUMBE (BOYSTOWN) - BUILDING BETTER COMMUNITIES BOND P (P937010)	636	421	0	0	0	0	421	4,943	6,000
P: HOMESTEAD BAYFRONT PARK - BUILDING BETTER COMMUNITIES BOND PRO (P937020)	3,834	33	0	0	0	0	33	133	4,000
P: TROPICAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P937040)	13,420	873	0	0	0	0	873	707	15,000
P: LARRY AND PENNY THOMPSON PARK - BUILDING BETTER COMMUNITIES BO (P937120)	1,223	519	0	0	0	0	519	4,858	6,600
P: MATHESON HAMMOCK PARK ADA ACCESSIBILITY IMPROVEMENTS (P937340)	128	84	0	0	0	0	84	0	212
P: LOCAL PARKS - COMMISSION DISTRICT 11 - BUILDING BETTER COMMUNI (P937700)	2,608	481	0	0	0	0	481	411	3,500
P: MATHESON SETTLEMENT - CRANDON PARK (P937890)	2,500	0	0	0	0	500	500	500	3,500
P: LOCAL PARKS - COMMISSION DISTRICT 04 - BUILDING BETTER COMMUNI (P938550)	154	0	0	0	0	0	0	173	327
P: SHARMAN PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P938680)	114	386	0	0	0	0	386	100	600
P: COUNTRY VILLAGE PARK - BUILDING BETTER COMMUNITIES BOND PROGRA (P938840)	1,403	0	0	0	0	0	0	175	1,578
P: TROPICAL PARK ADA ACCESSIBILITY IMPROVEMENTS (P939000)	216	92	0	0	0	0	92	0	308
P: CRANDON PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P939060)	11,225	2,008	0	0	0	0	2,008	9,767	23,000
P: LUDLAM BIKEPATH - BUILDING BETTER COMMUNITIES BOND PROGRAM (P939080)	1,040	500	0	0	0	0	500	1,235	2,775
P: REDLAND FRUIT AND SPICE PARK - BUILDING BETTER COMMUNITIES BON (P939650)	2,734	206	0	0	0	0	206	1,060	4,000
P: BEACH MAINTENANCE FACILITY - BUILDING BETTER COMMUNITIES BOND (P939730)	0	0	0	0	0	0	0	500	500
P: WEST KENDALL DISTRICT PARK - BUILDING BETTER COMMUNITIES BOND (P931220)	575	700	0	0	0	0	700	21,725	23,000
P: SOUTH DADE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P931390)	708	2,500	0	0	0	0	2,500	1,792	5,000
P: DEERWOOD BONITA LAKES PARK - BUILDING BETTER COMMUNITIES BOND (P932630)	1,489	0	0	0	0	0	0	24	1,513
P: HOMESTEAD AIR RESERVE PARK - BUILDING BETTER COMMUNITIES BOND (P933780)	491	1,064	0	0	0	0	1,064	13,502	15,057
P: KENDALL INDIAN HAMMOCKS PARK - BUILDING BETTER COMMUNITIES BON (P931720)	4,660	150	0	0	0	0	150	1,190	6,000
P: SOUTHRIDGE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P932030)	2,623	308	0	0	0	0	308	4,669	7,600
P: NEW HAITIAN COMMUNITY CENTER - BUILDING BETTER COMMUNITIES BON (P935350)	1,403	857	0	0	0	0	857	7,740	10,000
P: WILD LIME PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P932080)	170	230	0	0	0	0	230	321	721
P: GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 - BUILDING BETTER (P932610)	4,945	32	0	0	0	0	32	398	5,375
P: HAULOVER PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P932740)	10,242	825	0	0	0	0	825	11,933	23,000
P: NARANJA PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P932790)	1,778	0	0	0	0	0	0	222	2,000
P: CHAPMAN FIELD PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P933530)	1,888	249	0	0	0	0	249	2,863	5,000
P: BIKEPATH IMPROVEMENTS ALONG SFWMD CANALS - BUILDING BETTER COM (P934080)	46	238	0	0	0	0	238	716	1,000
P: DOMINO PARK-WEST PERRINE - BUILDING BETTER COMMUNITIES BOND PR (P936540)	122	0	0	0	0	0	0	96	218
P: GREYNOLDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P936600)	1,759	791	0	0	0	0	791	4,450	7,000
P: IVES ESTATES DISTRICT PARK - BUILDING BETTER COMMUNITIES BOND (P936890)	1,387	1,150	0	0	0	0	1,150	12,463	15,000
P: GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 - BUILDING BETTER (P937230)	1,036	81	40	0	0	0	121	4,598	5,755
P: QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM V - LOCAL PARK IMPROV (P938040)	380	604	0	0	0	0	604	0	984
P: CHARLES DEERING ESTATE - BUILDING BETTER COMMUNITIES BOND PROG (P937580)	1,402	533	0	0	0	0	533	3,065	5,000
P: SGT JOSEPH DELANCY RICHMOND HEIGHTS PARK - BUILDING BETTER COM (P938340)	1,239	0	0	0	0	0	0	1,261	2,500
P: ARCOLA LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P938870)	5,633	0	0	0	0	0	0	667	6,300
P: AMELIA EARHART PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P9310040)	4,768	900	0	0	0	0	900	17,532	23,200
P: CRANDON PARK ADA ACCESSIBILITY IMPROVEMENTS (P9310080)	160	175	0	0	0	0	175	0	335
P: BRIAR BAY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P9310200)	197	0	0	0	0	0	0	53	250
P: LOCAL PARKS - COMMISSION DISTRICT 13 - BUILDING BETTER COMMUNI (P9310370)	858	425	0	0	0	0	425	0	1,283
P: TREE ISLANDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (P9310720)	622	225	0	0	0	0	225	4,153	5,000
P: LIVE LIKE BELLA (FKA LEISURE LAKES) PARK - BUILDING BETTER COM (P9310840)	107	188	0	0	0	0	188	980	1,275
P: TRAIL GLADES RANGE - BUILDING BETTER COMMUNITIES BOND PROGRAM (P9310910)	7,808	1,150	0	0	0	0	1,150	300	9,258

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY 15-16 Total	Future	Total Cost
P: PARK BENEFIT DISTRICT (PBD) NO. 3 LOCAL PARK DEVELOPMENT (P9340281)	8,200	0	0	0	0	1,551	1,551	2,179	11,930
P: PARK BENEFIT DISTRICT (PBD) NO. 1 LOCAL PARK DEVELOPMENT (P9340351)	10,261	0	0	0	0	2,176	2,176	2,144	14,581
P: PARK BENEFIT DISTRICT (PBD) NO. 2 LOCAL PARK DEVELOPMENT (P9340361)	16,184	0	0	0	0	3,642	3,642	13,023	32,849
P: THE UNDERLINE (P2000000133)	0	0	0	0	0	3,250	3,250	1,000	4,250
P: STRUCTURAL SAFETY PROGRAM (NON-BUILDING SITES) (P2000000280)	0	0	0	0	0	150	150	0	150
P: MARINA MANAGEMENT SYSTEM (P2000000184)	0	0	0	0	0	200	200	0	200
P: ENVIRONMENTAL IMPROVEMENT MANDATES (P2000000281)	0	0	0	0	0	392	392	0	392
P: 40-YEAR RECERTIFICATION (P2000000282)	0	0	0	0	0	250	250	0	250
P: ELECTRICAL SAFETY PROGRAM (P2000000283)	0	0	0	0	0	100	100	0	100
P: COUNTRY CLUB OF MIAMI GOLF COURSE IMPROVEMENTS (P2000000284)	0	262	0	0	0	0	262	0	262
P: IVES ESTATES TOT LOT (P2000000296)	0	165	0	0	0	0	165	0	165
P: LITTLE RIVER PARK (P2000000297)	0	150	0	0	0	0	150	0	150
P: GWEN CHERRY PARK (P2000000299)	0	173	0	0	0	0	173	0	173
P: PARTNERS PARK (P2000000300)	0	200	0	0	0	0	200	0	200
P: HIGHLAND OAKS PARK (P2000000301)	0	160	0	0	0	0	160	0	160
P: AD BARNES PARK (P2000000302)	0	75	0	0	0	0	75	0	75
P: RON EHMAN PARK (P2000000303)	0	180	0	0	0	0	180	0	180
P: DEVON AIRE PARK (P2000000304)	0	100	0	0	0	0	100	0	100
P: KEVIN BROILS PARK (P2000000305)	0	100	0	0	0	0	100	0	100
P: CASTELLOW HAMMOCK PRESERVE (P2000000306)	0	70	0	0	0	0	70	0	70
P: CAMP OWAISSA BAUER (P2000000307)	0	70	0	0	0	0	70	0	70
P: SERENA LAKES PARK (P2000000308)	0	115	0	0	0	0	115	0	115
P: NARANJA PARK (P2000000309)	0	80	0	0	0	0	80	0	80
P: COLONIAL DRIVE PARK (P2000000310)	0	255	0	0	0	0	255	0	255
P: MCMILLAN PARK (P2000000311)	0	110	0	0	0	0	110	0	110
P: MILLERS POND PARK (P2000000312)	0	201	0	0	0	0	201	0	201
P: RUBEN DARIO PARK (P2000000313)	0	17	0	0	0	0	17	0	17
P: FOREST LAKES PARK (P2000000314)	0	310	0	0	0	0	310	0	310
P: KENDALE LAKES PARK (P2000000315)	0	70	0	0	0	0	70	0	70
P: LAGO MAR PARK (P2000000316)	0	40	0	0	0	0	40	0	40
P: TRAIL GLADES RANGE (P2000000317)	0	300	0	0	0	0	300	0	300
P: NORMAN AND JEAN REACH PARK (P2000000318)	0	200	0	0	0	0	200	0	200
P: BACKFLOW PREVENTERS AT VARIOUS PARKS (P2000000319)	0	202	0	0	0	0	202	0	202
P: ADA ACCESSIBILITY IMPROVEMENTS AT VARIOUS PARK (P2000000320)	0	53	0	0	0	0	53	0	53
P: BLACK POINT PARK AND MARINA (P2000000321)	0	199	0	0	0	0	199	0	199
P: BROTHERS TO THE RESCUE PARK (P2000000322)	0	75	0	0	0	0	75	0	75
P: TROPICAL PARK (P2000000325)	0	100	0	0	0	0	100	0	100
P: KINGS MEADOW PARK (P2000000329)	0	0	0	0	0	250	250	0	250
Department Total	200,136	48,953	1,947	800	0	13,856	65,556	194,169	459,861
Vizcaya Museum and Gardens									
P: RESTORATION AND ENHANCEMENT TO VIZCAYA MUSEUM AND GARDENS - PH (P170991)	6,703	10,566	0	0	0	0	10,566	8,386	25,655
Department Total	6,703	10,566	0	0	0	0	10,566	8,386	25,655
Strategic Area Total	385,641	91,226	1,947	890	0	17,291	111,354	301,904	798,899

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

FY 2015-16									
Strategic Area / Department									Projected
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Total Cost
Neighborhood and Infrastructure									
<u>Animal Services</u>									
P: NEW ANIMAL SHELTER (P1998460)	25,095	3,866	0	0	0	0	3,866	0	28,961
Department Total	25,095	3,866	0	0	0	0	3,866	0	28,961
<u>Non-Departmental</u>									
P: MUNICIPAL PROJECT - WATER, SEWER, AND FLOOD CONTROL SYSTEMS (P9810960)	37,984	6,584	0	0	0	0	6,584	6,606	51,174
P: PURCHASE DEVELOPMENT RIGHTS FUND - BUILDING BETTER COMMUNITIES (P986940)	10,301	3,000	0	0	0	0	3,000	18,889	32,190
P: DEBT SERVICE - PUBLIC SERVICE TAX BONDS (SERIES 2011) (P988490)	0	0	0	0	0	1,150	1,150	0	1,150
Department Total	48,285	9,584	0	0	0	1,150	10,734	25,495	84,514
<u>Regulatory and Economic Resources</u>									
P: UNSAFE STRUCTURES BOARD-UP (P1008920)	0	0	0	0	0	200	200	0	200
P: ABANDONED VEHICLE REMOVAL IN THE UNINCORPORATED MUNICIPAL SERV (P1003970)	0	0	0	0	0	10	10	0	10
P: ENVIRONMENTALLY ENDANGERED LANDS PROGRAM (P5555621)	105,384	5,106	200	0	0	300	5,606	11,611	122,601
P: BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION (P5555691)	1,150	0	200	0	0	1,250	1,450	0	2,600
P: UNSAFE STRUCTURES DEMOLITION (P10022210)	0	0	0	0	0	800	800	0	800
Department Total	106,534	5,106	400	0	0	2,560	8,066	11,611	126,211
<u>Parks, Recreation and Open Spaces</u>									
P: LOT CLEARING (P606000)	0	0	0	0	0	830	830	0	830
P: RIGHT-OF-WAY ASSETS AND AESTHETICS MANAGEMENT PROJECTS (P6031240)	0	0	0	0	0	350	350	0	350
P: LAKES BY THE BAY PARK (P2000000323)	0	10	0	0	0	0	10	0	10
P: HATTIE BAUER HAMMOCK PRESERVE (P2000000324)	0	20	0	0	0	0	20	0	20
P: TREE CANOPY ADDITIONS (P2000000331)	0	0	0	0	0	500	500	0	500
Department Total	0	30	0	0	0	1,680	1,710	0	1,710
<u>Public Works and Waste Management</u>									
P: MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTR (P551430)	0	0	0	0	0	0	0	1,600	1,600
P: MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTR (P552540)	0	150	0	0	0	0	150	3,717	3,867
P: MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTR (P554180)	0	100	0	0	0	0	100	1,400	1,500
P: DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 100 STREET FROM NW 34 (P554450)	0	0	0	0	0	0	0	500	500
P: DRAINAGE IMPROVEMENTS SW 92 AVENUE FROM WEST FLAGLER STREET TO (P558690)	0	0	0	0	0	0	0	1,250	1,250
P: MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTR (P559150)	0	150	0	0	0	0	150	4,483	4,633
P: MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTR (P559270)	0	325	0	0	0	0	325	1,045	1,370
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P601200)	1,125	375	0	0	0	0	375	0	1,500
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P602140)	0	941	0	0	0	0	941	0	941
P: DE SOTO FOUNTAIN ROUNDABOUT (P602440)	0	0	0	0	0	200	200	0	200
P: RESERVE FOR HIGH PRIORITY DRAINAGE PROJECTS (P5553041)	500	0	0	0	0	100	100	0	600
P: LOCAL DRAINAGE IMPROVEMENTS FOR COMMUNITY RATING SYSTEM PROGRA (P555563)	1,000	0	0	0	0	1,000	1,000	5,000	7,000
P: BIKEPATH CONSTRUCTION ON WEST DIXIE HIGHWAY FROM IVES DAIRY RO (P6010120)	0	0	0	0	0	0	0	120	120
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P603370)	3,618	382	0	0	0	0	382	0	4,000
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P604460)	2,311	1,500	0	0	0	0	1,500	1,412	5,223
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P604960)	0	500	0	0	0	0	500	0	500
P: BIKEPATHS CONSTRUCTION IN DISTRICT 10 (P605810)	245	159	0	0	0	0	159	296	700
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P607020)	548	362	0	0	0	0	362	0	910
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P607160)	0	577	0	0	0	0	577	0	577
P: DRAINAGE RETROFIT OF ARTERIAL ROADWAYS (P607800)	1,000	0	0	0	0	1,000	1,000	5,000	7,000
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P608000)	4,381	119	0	0	0	0	119	0	4,500
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P608260)	475	775	0	0	0	0	775	0	1,250
P: DRAINAGE IMPROVEMENTS SW 72 STREET TO SW 80 STREET FROM SW 52 (P608820)	0	0	0	0	0	0	0	1,000	1,000
P: REHABILITATION OF SONOVOD BRIDGE NUMBER 874476 (P609650)	200	0	367	0	0	0	367	0	567
P: DRAINAGE IMPROVEMENT MATERIALS (P6032431)	200	0	0	0	0	200	200	1,000	1,400
P: DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 01 (P551100)	731	583	0	0	0	0	583	3,867	5,182
P: MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTR (P551710)	977	270	0	0	0	0	270	4,344	5,590
P: DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 12 (P552880)	1,029	1,440	0	0	0	0	1,440	824	3,293
P: DRAINAGE IMPROVEMENTS SW 127 AVENUE TO SW 128 AVENUE FROM SW 5 (P554720)	110	640	0	0	0	0	640	0	750
P: DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 06 (P555150)	1,761	1,342	0	0	0	0	1,342	1,802	4,905
P: DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 02 (P555900)	967	332	0	0	0	0	332	0	1,299
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P602730)	4,725	779	0	0	0	0	779	0	5,504
P: MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTR (P5510660)	268	1,825	0	0	0	0	1,825	2,129	4,222
P: DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 11 (P551790)	2,326	840	0	0	0	0	840	0	3,166
P: DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 04 (P556540)	140	360	0	0	0	0	360	460	960
P: DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 07 (P558090)	802	468	0	0	0	0	468	0	1,270
P: LOCAL DRAINAGE IMPROVEMENTS (P602880)	10,579	3,753	0	0	0	0	3,753	617	14,949
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P603330)	3,684	1,200	0	0	0	0	1,200	980	5,864
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P609220)	12,263	150	0	0	0	0	150	0	12,413
P: MUNISPORT LANDFILL CLOSURE GRANT (P5010690)	21,918	2,000	0	0	0	0	2,000	11,082	35,000
P: REPLACEMENT OF SCALES AT DISPOSAL FACILITIES (P5010750)	75	0	0	0	0	0	0	225	300

APPENDIX I: FY 2015-16 CAPITAL BUDGET
(dollars in thousands)

FY 2015-16								Projected	
Strategic Area / Department	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Total Cost
P: SOUTH DADE LANDFILL CELL 5 CLOSURE (P501350)	0	0	0	0	0	0	0	18,000	18,000
P: WEST TRANSFER STATION IMPROVEMENTS (P501410)	212	0	0	0	0	300	300	388	900
P: DISPOSAL FACILITY EXIT SCALES (P502240)	75	0	0	0	0	0	0	75	150
P: RESOURCES RECOVERY ASH LANDFILL CELL 20 CLOSURE (P503220)	0	0	0	0	0	0	0	5,500	5,500
P: SOUTH DADE LANDFILL CELL 4 CLOSURE (P504370)	0	0	0	0	0	0	0	17,000	17,000
P: 58 STREET TRUCKWASH FACILITY (P504450)	1,870	0	0	0	0	80	80	0	1,950
P: ENVIRONMENTAL IMPROVEMENTS (P5050251)	1,258	0	0	0	0	75	75	450	1,783
P: NORTH DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II (P50510091)	951	0	0	0	0	50	50	799	1,800
P: SOUTH DADE LANDFILL GROUNDWATER REMEDIATION (P5051580)	758	0	0	0	0	248	248	214	1,220
P: WEST/SOUTHWEST TRASH AND RECYCLING CENTER (P5054051)	284	0	0	0	0	0	0	1,746	2,030
P: TRASH AND RECYCLING CENTER IMPROVEMENTS (P5054061)	1,404	0	0	0	0	210	210	3,886	5,500
P: SOUTH DADE LANDFILL CELL 5 CONSTRUCTION (P505480)	6,099	230	0	0	0	0	230	11,671	18,000
P: DISPOSAL FACILITIES IMPROVEMENTS (P5055760)	1,910	0	0	0	0	350	350	936	3,196
P: SCALEHOUSE EXPANSION PROJECT (P505670)	1,002	0	0	0	0	196	196	1,402	2,600
P: COLLECTION FACILITY IMPROVEMENTS (P5056840)	370	0	0	0	0	300	300	1,550	2,220
P: NORTH DADE LANDFILL GROUNDWATER REMEDIATION (P5057380)	0	100	0	0	0	0	100	1,400	1,500
P: CENTRAL TRANSFER STATION COMPACTOR REPLACEMENT (P5058000)	4,251	0	0	0	0	300	300	349	4,900
P: SHOP 3A NEW FACILITY BUILDING (P505950)	559	0	0	0	0	1,460	1,460	911	2,930
P: RESOURCES RECOVERY ASH LANDFILL CELL 19 CLOSURE (P507690)	4,605	1,065	0	0	0	1,215	2,280	854	7,739
P: 58 STREET HOME CHEMICAL COLLECTION CENTER AND AREA DRAINAGE IM (P507960)	558	0	0	0	0	393	393	1,699	2,650
P: RESOURCES RECOVERY - CAPITAL IMPROVEMENT PROJECTS (P508640)	9,700	0	0	0	0	7,420	7,420	1,780	18,900
P: NORTHEAST TRANSFER STATION IMPROVEMENTS (P509100)	1,089	0	0	0	0	1,244	1,244	3,267	5,600
P: NORTH DADE LANDFILL EAST CELL CLOSURE (P509110)	0	0	0	0	0	0	0	21,000	21,000
P: DISPOSAL SYSTEM FACILITIES BACKUP POWER GENERATORS (P509270)	650	0	0	0	0	0	0	270	920
P: SOUTH DADE LANDFILL CELL 4 GAS EXTRACTION AND ODOR CONTROL (P509280)	981	0	0	0	0	320	320	699	2,000
P: DRAINAGE IMPROVEMENTS NORTH MIAMI BEACH BOULEVARD (P5510070)	0	0	0	0	0	0	0	1,500	1,500
P: MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTR (P557510)	113	638	0	0	0	0	638	1,018	1,768
P: DRAINAGE IMPROVEMENTS CORAL WAY TO SW 21 STREET FROM SW 67 AVE (P553070)	0	0	0	0	0	0	0	750	750
P: INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMI (P6010000)	2,046	254	0	0	0	0	254	0	2,300
P: OLD SOUTH DADE LANDFILL STORMWATER PUMP STATION MODIFICATIONS (P601660)	100	0	0	0	0	400	400	50	550
P: OLINDA PARK REMEDIATION (P603380)	3,917	0	0	0	0	146	146	0	4,063
P: MIAMI RIVER GREENWAY (P6010960)	6,399	2,017	0	0	0	0	2,017	0	8,416
P: VIRGINIA KEY LANDFILL CLOSURE (P606610)	3,277	19,155	0	0	0	0	19,155	23,928	46,360
P: TAYLOR PARK REMEDIATION (P606750)	0	0	0	0	0	0	0	3,500	3,500
P: DRAINAGE IMPROVEMENTS CARIBBEAN BOULEVARD AT THE C-1N CANAL CR (P602900)	651	0	0	0	0	1,583	1,583	791	3,025
P: SOUTH DADE LANDFILL EXPANSION IMPROVEMENTS (P609120)	0	0	0	0	0	5,000	5,000	300	5,300
P: ROADWAY DRAINAGE IMPROVEMENTS ON COUNTY MAINTAINED ROADWAYS (P6031811)	2,125	0	0	0	0	2,625	2,625	6,585	11,335
P: NORTH DADE LANDFILL EXPANSION/IMPROVEMENTS (P609860)	0	0	0	0	0	0	0	6,800	6,800
P: OLD SOUTH DADE LANDFILL RECLAIMED WATER FORCE MAIN (P609970)	35	0	0	0	0	440	440	50	525
P: SEABOARD ACRES/LARCHMONT PUMP STATION RETROFIT (P9920)	1,568	0	0	0	0	1,284	1,284	428	3,280
Department Total	136,774	45,856	367	0	0	28,139	74,362	195,699	406,834
Water and Sewer									
P: OUTFALL LEGISLATION (P962670)	10,438	17,191	0	0	0	20,340	37,531	3,972,436	4,020,405
P: SYSTEM IMPROVEMENTS PROJECT - GENERAL OBLIGATION BONDS (GOB) (P962830)	9,469	1,344	0	0	0	0	1,344	9,461	20,274
P: AUTOMATION OF WATER TREATMENT PLANTS (P963110)	2,727	452	0	0	0	0	452	400	3,579
P: WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS (P964120)	34,075	49,100	0	0	0	5,800	54,900	992,491	1,081,465
P: NEEDS ASSESSMENTS PROJECTS - GENERAL OBLIGATION BONDS (GOB) (P964350)	8,080	2,825	0	0	0	0	2,825	8,324	19,229
P: SEWER PUMP STATION SYSTEMS - CONSENT DECREE PROJECTS (P964440)	14,035	17,646	0	0	0	0	17,646	65,632	97,313
P: NW 37 AVE INDUSTRIAL DEVELOPMENT AREA - GENERAL OBLIGATION BON (P965520)	1,633	2,000	0	0	0	0	2,000	6,588	10,221
P: WASTEWATER TREATMENT PLANTS EFFLUENT REUSE (P965630)	0	0	0	0	0	0	0	95,000	95,000
P: SYSTEM ENHANCEMENTS - GENERAL OBLIGATION BONDS (GOB) (P966370)	5,312	400	0	0	0	0	400	1,000	6,712
P: WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS (P966620)	2,326	0	0	0	0	1,994	1,994	0	4,320
P: EXTENSION OF SEWER SYSTEM TO COMMERCIAL AND INDUSTRIAL CORRIDO (P967090)	0	3,401	0	0	0	0	3,401	122,599	126,000
P: WATER PIPES AND INFRASTRUCTURE PROJECTS (P967190)	52,101	1,400	0	0	0	5,000	6,400	46,621	105,122
P: UPGRADE OF MIAMI SPRINGS PUMP STATIONS - GENERAL OBLIGATION BO (P967730)	767	71	0	0	0	0	71	0	838
P: WASTEWATER COMMERCIAL CORRIDORS ECONOMIC DEVELOPMENT (P968090)	163	41	0	0	0	0	41	149,444	149,648
P: WASTEWATER COLLECTION AND TRANSMISSION LINES - CONSENT (P968150)	43,675	65,536	0	0	0	3,125	68,660	250,839	363,175
P: WASTEWATER PIPES AND INFRASTRUCTURE PROJECTS (P968750)	16,690	0	0	0	0	2,000	2,000	27,695	46,386
P: MIAMI SPRINGS CONSTRUCTION FUND - WASTEWATER (P969110)	1,086	0	0	0	0	200	200	40	1,326
P: WATER TREATMENT PLANTS MISCELLANEOUS UPGRADES (P9610960)	3,794	3,410	0	0	0	0	3,410	15,510	22,714
P: SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS (P9650021)	0	0	0	0	0	0	0	12,371	12,371
P: WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION (P9650031)	6,683	10,724	0	0	0	0	10,724	125,032	142,439
P: WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS (P9650041)	12,033	10,500	0	0	0	0	10,500	67,100	89,633
P: WATER EQUIPMENT AND VEHICLES (P9650141)	30,151	0	0	0	0	21,608	21,608	90,400	142,159
P: WATER TREATMENT PLANTS REPLACEMENT AND RENOVATIONS (P9650161)	11,870	1,000	0	0	0	6,480	7,480	20,061	39,411
P: WATER SYSTEM MAINTENANCE AND UPGRADES (P9650181)	40,473	0	0	0	0	18,373	18,373	111,000	169,845

APPENDIX I: FY 2015-16 CAPITAL BUDGET
(dollars in thousands)

Strategic Area / Department	FY 2015-16							Projected	
	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Total Cost
P: GRAVITY SEWER RENOVATIONS (P9650201)	1,042	3,670	0	0	0	0	3,670	9,019	13,731
P: SANITARY SEWER SYSTEM IMPROVEMENTS (P9650221)	5,308	0	0	0	0	400	400	3,423	9,131
P: CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STAT (P9650241)	7,060	4,422	0	0	0	5,938	10,360	185,710	203,130
P: WATER GENERAL MAINTENANCE AND OFFICE FACILITIES (P9650271)	433	1,349	0	0	0	0	1,349	55,051	56,833
P: WASTEWATER EQUIPMENT AND VEHICLES (P9650301)	42,388	0	0	0	0	16,496	16,496	42,228	101,112
P: WASTEWATER SYSTEM MAINTENANCE AND UPGRADES (P9650361)	31,747	0	0	0	0	15,615	15,615	245,305	292,666
P: LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS (P9650371)	11,424	0	0	0	0	3,749	3,749	28,281	43,454
P: WATER MAIN EXTENSIONS (P9651051)	5,795	0	0	0	0	1,000	1,000	7,815	14,610
P: SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS (P9651061)	1,595	7,052	0	0	0	0	7,052	302,865	311,512
P: PUMP STATION IMPROVEMENTS PROGRAM (P9651071)	20,548	33,500	0	0	0	0	33,500	210,952	265,000
P: PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES (P9652002)	3,530	4,310	0	0	0	0	4,310	96,777	104,617
P: WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES (P9652061)	1,654	3,762	0	0	0	0	3,762	11,334	16,750
P: NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIO (P9652101)	930	2,296	0	0	0	243	2,539	269,953	273,422
P: WASTEWATER TELEMETERING SYSTEM (P9652481)	2,156	700	0	0	0	1,010	1,710	579	4,444
P: SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD (P9652821)	6,417	12,504	0	0	0	0	12,504	262,119	281,040
P: WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES (P9653201)	1,520	5,781	0	0	0	0	5,781	143,431	150,732
P: WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION (P9653261)	24,802	608	0	0	0	23,799	24,407	44,908	94,118
P: SANITARY SEWER SYSTEM EXTENSION (P9653281)	15,463	4,457	0	0	0	2,828	7,284	401,378	424,125
P: WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS (P9653311)	52,665	7,863	0	0	0	20,479	28,342	949,187	1,030,194
P: PEAK FLOW MANAGEMENT FACILITIES (P9653371)	32,115	16,474	0	0	0	8,774	25,248	639,244	696,607
P: CORROSION CONTROL FACILITIES IMPROVEMENTS (P9653381)	800	1,500	0	0	0	0	1,500	5,200	7,500
P: SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT (P9653401)	29,109	8,463	0	0	0	0	8,463	471,030	508,601
P: NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT (P9653411)	338	3,973	0	0	0	0	3,973	294,380	298,691
P: CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT (P9653421)	9,214	24,261	0	0	0	0	24,261	409,319	442,795
P: WATER SYSTEM FIRE HYDRANT INSTALLATION (P9653461)	28,156	0	0	0	0	2,500	2,500	20,000	50,656
P: NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS (P9654031)	416	1,557	0	0	0	0	1,557	13,736	15,709
P: CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS (P9654041)	0	0	0	0	0	0	0	53,368	53,368
P: SAFE DRINKING WATER ACT MODIFICATIONS-SWT RULE AND D-DBP (P9654061)	15,251	4,900	300	0	0	701	5,901	568,003	589,155
P: SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE II (P9655481)	0	2,105	0	0	0	0	2,105	141,520	143,625
P: WATER TELEMETERING SYSTEM ENHANCEMENTS (P9656780)	784	433	0	0	0	410	843	5,866	7,493
P: SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFE (P96510240)	40,560	1,922	0	0	0	0	1,922	0	42,481
P: SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM (P2000000072)	7,137	26,350	0	0	0	2,250	28,600	139,432	175,169
Department Total	707,939	371,253	300	0	0	191,110	562,663	12,221,455	13,492,057
Strategic Area Total	1,024,626	435,694	1,067	0	0	224,639	661,401	12,454,260	14,140,287

APPENDIX I: FY 2015-16 CAPITAL BUDGET

(dollars in thousands)

----- FY 2015-16 -----									
Strategic Area / Department	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Projected Total Cost
Health and Human Services									
Community Action and Human Services									
P: KENDALL COMPLEX COTTAGES REFURBISHMENT - BUILDING BETTER COMMU (P844680)	250	3,875	0	0	0	0	3,875	3,375	7,500
P: PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (P6004100)	1,300	1,500	0	0	0	0	1,500	0	2,800
P: TRANSPORTATION BUSES (P6004410)	1,379	1,379	0	0	0	0	1,379	0	2,758
P: NEW DIRECTIONS RESIDENTIAL REHABILITATIVE SERVICES (P6009530)	100	1,200	0	0	0	0	1,200	0	1,300
P: CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS - BUIL (P844020)	564	2,500	0	0	0	0	2,500	4,436	7,500
P: NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER - (P8463701)	1,869	5,959	0	0	0	0	5,959	7,172	15,000
P: FACILITIES - RENOVATIONS AND PREVENTATIVE MAINTENANCE (P844080)	1,150	0	0	690	0	951	1,641	500	3,291
Department Total	6,612	16,413	0	690	0	951	18,054	15,483	40,149
Public Housing and Community Development									
P: NON-DWELLING STRUCTURE CAPITAL FUND PROGRAM (CFP) (P803240)	12	0	0	25	0	0	25	63	100
P: SITE IMPROVEMENTS AND DWELLING STRUCTURES CAPITAL FUND PROGRAM (P803250)	1,199	0	0	2,406	0	0	2,406	10,472	14,077
P: NEW FAMILY UNITS AT LIBERTY SQUARE AND LINCOLN GARDENS (P2000000108)	57	40,186	0	0	0	0	40,186	0	40,243
P: HOPE VI - VARIOUS SITES (P2000000242)	0	0	0	4,061	0	0	4,061	5,399	9,460
P: HOPE VI - SCOTT HOMES HISTORICAL BUILDING (P2000000243)	0	0	0	810	0	0	810	0	810
P: ARCHITECTURAL AND INSPECTION SERVICES CAPITAL FUND PROGRAMS (C (P807910)	500	0	0	950	0	0	950	2,450	3,900
Department Total	1,768	40,186	0	8,252	0	0	48,438	18,384	68,590
Homeless Trust									
P: CONSTRUCT SECOND DOMESTIC VIOLENCE SHELTER (P207931)	582	0	0	0	0	2,757	2,757	4,661	8,000
Department Total	582	0	0	0	0	2,757	2,757	4,661	8,000
Internal Services									
P: DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION O (P111991)	3,144	2,448	0	0	0	0	2,448	0	5,592
P: DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION O (P115951)	4,009	4,991	0	0	0	0	4,991	1,592	10,592
P: DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION O (P115952)	10,500	0	0	0	0	0	0	92	10,592
P: DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION O (P115958)	9,416	100	0	0	0	0	100	1,076	10,592
P: DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION (P116949)	38	6,014	0	0	0	0	6,014	4,540	10,592
P: DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION O (P117934)	10,572	20	0	0	0	0	20	0	10,592
P: DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION O (P118921)	1,000	4,592	0	0	0	0	4,592	0	5,592
P: DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION O (P111993)	9,974	618	0	0	0	0	618	0	10,592
P: DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION O (P112985)	10,118	474	0	0	0	0	474	0	10,592
Department Total	58,771	19,257	0	0	0	0	19,257	7,300	85,328
Non-Departmental									
P: NOT-FOR-PROFIT CAPITAL FUND - BUILDING BETTER COMMUNITIES BOND (P981030)	26,225	1,500	0	0	0	0	1,500	2,275	30,000
P: DEBT SERVICE - BUSES FOR COMMUNITY ACTION AND HUMAN SERVICES (P982040)	0	0	0	0	0	340	340	0	340
P: DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD S (P983090)	0	0	0	0	0	256	256	0	256
P: DEBT SERVICE - PUBLIC HEALTH TRUST (SUNSHINE STATES SERIES 201 (P984100)	0	0	0	0	0	1,247	1,247	0	1,247
P: DEBT SERVICE - PUBLIC HEALTH TRUST EQUIPMENT (SUNSHINE STATE S (P984750)	0	0	0	0	0	4,762	4,762	0	4,762
P: DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET SERIES 2008 (P985070)	0	0	0	0	0	785	785	0	785
P: MIAMI BEACH COMMUNITY HEALTH CENTER (P985710)	7,387	0	0	0	0	0	0	613	8,000
P: DEBT SERVICE - PUBLIC HEALTH TRUST (CAPITAL ASSET SERIES 2009A (P985800)	0	0	0	0	0	3,841	3,841	0	3,841
P: HEALTH CARE FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM (P988710)	8,090	4,510	0	0	0	0	4,510	4,400	17,000
P: DEBT SERVICE - CAROL CITY COMMUNITY CENTER (SUNSHINE STATE SER (P988760)	0	0	0	0	0	635	635	0	635
P: DEBT SERVICE- SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2013A (P988880)	0	0	0	0	0	976	976	0	976
P: UNIVERSITY OF MIAMI (UM)/JACKSON MEMORIAL HOSPITAL (JMH) CENTE (P984070)	3,500	500	0	0	0	0	500	1,000	5,000
P: DEBT SERVICE - PUBLIC HOUSING PROJECTS (SUNSHINE STATE SERIES (P985810)	0	0	0	0	0	730	730	0	730
P: DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 200 (P986760)	0	0	0	0	0	1,012	1,012	0	1,012
P: MUNICIPAL PROJECT - JACKSON HEALTH CENTER - HIALEAH (P981940)	0	0	0	0	0	0	0	7,500	7,500
Department Total	45,202	6,510	0	0	0	14,584	21,094	15,788	82,084
Strategic Atea Total	112,935	82,366	0	8,942	0	18,292	109,600	61,616	284,151

APPENDIX I: FY 2015-16 CAPITAL BUDGET
(dollars in thousands)

----- FY 2015-16 -----									
Strategic Area / Department	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Projected Total Cost
Economic Development									
Internal Services									
P: REDEVELOP RICHMOND HEIGHTS SHOPPING CENTER (P112980)	711	501	0	0	0	0	501	6,888	8,100
Department Total	711	501	0	0	0	0	501	6,888	8,100
Non-Departmental									
P: MARTIN LUTHER KING BUSINESS CENTER - BUILDING BETTER COMMUNITI (P111210)	976	0	0	0	0	0	0	4,024	5,000
P: ECONOMIC DEVELOPMENT IN TARGETED URBAN AREAS (TUA) - BUILDING (P981999)	3,200	3,000	0	0	0	0	3,000	8,800	15,000
P: ECONOMIC DEVELOPMENT FUND - BUILDING BETTER COMMUNITIES BOND P (P988925)	8,500	10,500	0	0	0	0	10,500	56,000	75,000
P: PUBLIC PRIVATE PARTNERSHIPS CONSULTING SUPPORT (P2000000134)	0	0	0	0	0	250	250	500	750
Department Total	12,676	13,500	0	0	0	250	13,750	69,324	95,750
Strategic Area Total	13,387	14,001	0	0	0	250	14,251	76,212	103,850

APPENDIX I: FY 2015-16 CAPITAL BUDGET
(dollars in thousands)

----- FY 2015-16 -----									
Strategic Area / Department	Prior Years	Bonds	State	Federal	Gas Tax	Other	FY15-16 Total	Future	Projected Total Cost
General Government									
<u>County Commission</u>									
P: AUTOMATED AGENDA MANAGEMENT SOFTWARE (P1735660)	0	0	0	0	0	150	150	0	150
Department Total	0	0	0	0	0	150	150	0	150
<u>Elections</u>									
P: RELIAYOTE ABSENTEE BALLOT (AB) INSERTER (P2000000110)	0	0	0	0	0	942	942	0	942
P: ELECTRONIC VOTER IDENTIFICATION SYSTEMS (EVIDS) FOR REPRECINCT (P2000000252)	0	0	0	0	0	50	50	0	50
Department Total	0	0	0	0	0	992	992	0	992
<u>Information Technology Department</u>									
P: FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION (P1682480)	10,620	11,034	0	0	0	0	11,034	24,346	46,000
Department Total	10,620	11,034	0	0	0	0	11,034	24,346	46,000
<u>Finance</u>									
P: FINANCE TECHNOLOGY IMPROVEMENT FUND (P65380)	700	0	0	0	0	140	140	0	840
Department Total	700	0	0	0	0	140	140	0	840
<u>Community Information and Outreach</u>									
P: VIDEO PRODUCTION EQUIPMENT FOR MIAMI-DADE TV (P108170)	479	0	0	0	0	497	497	150	1,126
Department Total	479	0	0	0	0	497	497	150	1,126
<u>Internal Services</u>									
P: ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES (P113960)	24,352	0	0	0	0	0	0	14,648	39,000
P: AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUI (P114964)	2,908	250	0	0	0	0	250	4,276	7,434
P: BUILD OUT AND PURCHASE OF OVERTOWN TOWER 2 (P116910)	103,462	3,102	0	0	0	0	3,102	6,091	112,655
P: ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA (P117400)	0	0	0	0	0	0	0	5,490	5,490
P: NEW NORTH DADE GOVERNMENT CENTER (P118480)	0	0	0	0	0	0	0	7,500	7,500
P: FIRE CODE COMPLIANCE (P1110060)	200	400	0	0	0	0	400	800	1,400
P: FLEET FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS (P1110840)	1,302	0	0	0	0	1,378	1,378	0	2,680
P: EQUIPMENT MANAGEMENT SYSTEM CONVERSION (EMS) (P6046130)	1,654	0	0	0	0	672	672	0	2,326
P: ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS (P112040)	354	491	0	0	0	0	491	355	1,200
P: AUTOMATED FUELING SYSTEM UPGRADE (P2000000002)	0	0	0	0	0	1,955	1,955	0	1,955
P: BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURT (P113020)	7,339	300	0	0	0	0	300	561	8,200
P: DATA PROCESSING CENTER FACILITY REFURBISHMENT (P115820)	3,559	250	0	0	0	0	250	0	3,809
P: DATA PROCESSING AND COMMUNICATIONS CENTER FIRE SUPPRESSION (P116460)	0	600	0	0	0	0	600	400	1,000
P: CENTRAL SUPPORT FACILITY CHILLER (P119260)	1,837	1,663	0	0	0	0	1,663	0	3,500
P: MEDICAL EXAMINER BUILDING EQUIPMENT REFURBISHMENT (P119420)	2,016	1,184	0	0	0	443	1,627	0	3,643
P: B2G NOW DIVERSITY MANAGEMENT PROGRAM (P2000000077)	0	0	0	0	0	363	363	0	363
Department Total	148,983	8,240	0	0	0	4,811	13,051	40,121	202,155
<u>Non-Departmental</u>									
P: PUERTO RICAN COMMUNITY CENTER - BUILDING BETTER COMMUNITIES BO (P111760)	0	0	0	0	0	0	0	2,500	2,500
P: ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6 (P113900)	16	0	0	0	0	0	0	4,084	4,100
P: MUNICIPAL PROJECT - PUBLIC SERVICE OUTREACH FACILITIES (P985560)	22,974	23,563	0	0	0	0	23,563	22,426	68,963
P: AMERICAN WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS (P981320)	0	0	0	0	0	15	15	0	15
P: DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2013A (P982250)	0	0	0	0	0	591	591	0	591
P: DEBT SERVICE - CYBER SECURITY PHASE 1 (SUNSHINE STATE SERIES 2 (P985730)	0	0	0	0	0	696	696	0	696
P: DEBT SERVICE - AMERICAN WITH DISABILITES ACT (CAPITAL ASSET SE (P986030)	0	0	0	0	0	304	304	0	304
P: DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2013B) (P987570)	0	0	0	0	0	227	227	0	227
P: DEBT SERVICE - ELECTIONS OPTICAL SCAN VOTING EQUIPMENT (SUNSHI (P988440)	0	0	0	0	0	662	662	0	662
P: DEBT SERVICE - CYBER SECURITY PHASE 2 (CAPITAL ASSET SERIES 20 (P988740)	0	0	0	0	0	862	862	0	862
P: DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET (P9892380)	0	0	0	0	0	44	44	0	44
P: DEBT SERVICE - ENTERPRISE RESOURCE PLANNING IMPLEMENTATION AND (P989440)	0	0	0	0	0	582	582	0	582
P: DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2004B) (P9898550)	0	0	0	0	0	110	110	0	110
P: DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2004B) (P9899840)	0	0	0	0	0	37	37	0	37
P: RESERVE - REPAIRS AND RENOVATION (P9810050)	0	0	0	0	0	1,400	1,400	0	1,400
P: DEBT SERVICE - RETROFIT TELECOMMUNICATION TOWERS PHASE 1 (SUNS (P982340)	0	0	0	0	0	528	528	0	528
P: DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET 201 (P986330)	0	0	0	0	0	3,535	3,535	0	3,535
P: DEBT SERVICE - ELECTION FACILITIES (CAPITAL ASSET SERIES 2013B (P981590)	0	0	0	0	0	722	722	0	722
P: DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 20 (P988720)	0	0	0	0	0	302	302	0	302
Department Total	22,990	23,563	0	0	0	10,617	34,180	29,010	86,180
Strategic Area Total	183,772	42,837	0	0	0	17,207	60,044	93,627	337,443

APPENDIX J: CAPITAL OUTLAY RESERVE (COR)
Proposed Budget FY 2015-16

Revenues	Prior Years	FY 15-16	Future	Total
Prior Years' COR Allocation	\$14,460,000		\$16,591,000	\$31,051,000
COR Committed Carryover	9,072,000			9,072,000
Information Technology Leadership Council (ITLC) Carryover	1,633,000			1,633,000
Transfer from Countywide General Fund		3,997,000		3,997,000
Handicapped Parking Fines and Miscellaneous ADA Revenues		100,000		100,000
Payments in Lieu of Taxes		800,000		800,000
Helicopter Sale Proceeds		9,700,000		9,700,000
Interest Earnings		10,000		10,000
Pay Telephone Commission		3,000,000		3,000,000
Seaquarium Lease Payment		400,000		400,000
Transfer from Finance Department		3,431,000		3,431,000
Transfer from Public Housing and Community Development (for debt service)		976,000		976,000
Transfer from Internal Services Department		19,310,000		19,310,000
Transfer from Park, Recreation and Open Spaces Department (for debt service)		264,000		264,000
Transfer from Information Technology Department		1,558,000		1,558,000
Transfer from ITLC		1,000,000		1,000,000
Baseball Stadium Annual Rent Payment		2,329,000		2,329,000
Total Revenues	\$25,165,000	\$46,875,000	\$16,591,000	\$88,631,000

Public Safety	Prior Years	FY 15-16	Future	Total
Corrections - Communications Infrastructure Expansion	\$1,215,000	\$360,000	\$337,000	\$1,912,000
Corrections - Kitchen Equipment Replacement	1,228,000	375,000	0	1,603,000
Turner Guilford Knight Correctional Center Kitchen Air Conditioning Installation	190,000	1,734,000	1,303,000	3,227,000
Women's Detention Center Exterior Sealing	0	94,000	861,000	955,000
Corrections - Elevator Refurbishment	1,765,000	500,000	500,000	2,765,000
Metro West Detention Center Replace Housing Unit Security Windows	1,082,000	700,000	1,351,000	3,133,000
Women's Detention Center Air Conditioning Coils	0	280,000	200,000	480,000
Metro West Detention Center Inmate Housing Improvement	1,236,000	500,000	1,114,000	2,850,000
Turner Guilford Knight Correctional Center Roof Top Security Modification	0	130,000	0	130,000
Corrections - Facility Roof Replacements	0	0	3,000,000	3,000,000
Hanger for Air Rescue Helicopter at Opa-locka	0	250,000	0	250,000
Court Facilities Repairs and Renovations	0	500,000	0	500,000
Judicial Administration - Code Brown Compliance	68,000	135,000	187,000	390,000
Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
Elevator Upgrades at Police District Stations	0	110,000	220,000	330,000
Firearms Training Simulator	0	300,000	0	300,000
Police - Facility Roof Replacements	235,000	365,000	0	600,000
Police - HAZMAT/Ammunition and Storage Building	0	0	500,000	500,000
Fire Alarm Upgrades at various Police Facilities	0	160,000	0	160,000
Upgrade Interview Rooms at External Police Facilities	0	40,000	280,000	320,000
Miami-Dade Public Safety Training Institute Improvements	2,076,000	868,000	1,592,000	4,536,000
Electrical Panel Upgrades at various Police Facilities	0	150,000	150,000	300,000
Total Public Safety	\$9,095,000	\$8,051,000	\$11,595,000	\$28,741,000

Recreation and Culture	Prior Years	FY 15-16	Future	Total
Matheson Settlement - Crandon Park	\$2,500,000	\$500,000	\$500,000	\$3,500,000
The Underline Project Management	0	250,000	0	250,000
Playground at Kings Meadow Park	0	250,000	0	250,000
Structural Safety Programs at various parks	0	150,000	0	150,000
Environmental Improvement Mandate at various parks	0	392,000	0	392,000
40-Year Recertification at various parks	0	250,000	0	250,000
Electrical Safety Program at various parks	0	100,000	0	100,000
Florida Memorial University Multi-Purpose Arena Completion	0	49,000	0	49,000
HistoryMiami - Repairs and Renovations	0	157,000	0	157,000
Total Recreation and Culture	\$2,500,000	\$2,098,000	\$500,000	\$5,098,000

Neighborhood and Infrastructure	Prior Years	FY 15-16	Future	Total
Abandoned Vehicle Removal in the Unincorporated Municipal Service Area	\$0	\$10,000	\$0	\$10,000
Unsafe Structures Demolition	0	800,000	0	800,000
Maintenance of Right-of-Way Assets and Aesthetics	0	350,000	0	350,000
Tree Canopy Expansion	0	500,000		500,000
Lot Clearing	0	830,000	0	830,000
Unsafe Structures Board-up	0	200,000	0	200,000
Total Neighborhood and Infrastructure	\$0	\$2,690,000	\$0	\$2,690,000

APPENDIX J: CAPITAL OUTLAY RESERVE (COR)
Proposed Budget FY 2015-16

Health and Human Services	Prior Years	FY 15-16	Future	Total
Community Action and Human Services Facilities Preventative Maintenance	\$850,000	\$951,000	\$500,000	\$2,301,000
Total Health and Human Services	\$850,000	\$951,000	\$500,000	\$2,301,000
Economic Development	Prior Years	FY 15-16	Future	Total
Total Economic Development	\$0	\$0	\$0	\$0
General Government	Prior Years	FY 15-16	Future	Total
Automated Agenda Management Software	\$0	\$150,000	\$0	\$150,000
Video Production Equipment for Miami-Dade TV	479,000	497,000	150,000	1,126,000
Electronic Voter Identification	0	50,000	0	50,000
ADA Reasonable Accommodations	0	15,000	0	15,000
Reserve - Repairs and Renovations	0	1,400,000	0	1,400,000
Public Private Partnerships Consulting Support	0	250,000	500,000	750,000
Total General Government	\$479,000	\$2,362,000	\$650,000	\$3,491,000
Debt Service	Prior Years	FY 15-16	Future	Total
Light Emitting Diodes (Sunshine State Series 2011A)	\$0	\$713,000	\$0	\$713,000
Air Rescue Helicopter (Sunshine State Series 2011A)	0	1,166,000	0	1,166,000
Retrofit Telecommunication Towers Phase 1 (Sunshine State Series 2011A)	0	528,000	0	528,000
Tamiami Park (Sunshine State Series 2011A)	0	183,000	0	183,000
311 Answer Center (Capital Asset Series 2004B)	0	37,000	0	37,000
311 Answer Center (Capital Asset Series 2013B)	0	227,000	0	227,000
Americans with Disabilities Act (Capital Asset Series 2004 B)	0	44,000	0	44,000
Americans with Disabilities Act (Capital Asset Series 2013B)	0	304,000	0	304,000
Carol City Community Center (Sunshine State Series 2011A)	0	635,000	0	635,000
Coast Guard Property (Capital Asset Series 2008B)	0	785,000	0	785,000
Corrections Fire Systems Phase 3 (Sunshine State Series 2011A)	0	1,197,000	0	1,197,000
Corrections Fire Systems Phase 4 (Capital Asset Series 2007)	0	822,000	0	822,000
Corrections Fire Systems Phase 2 (Capital Asset Series 2013B)	0	84,000	0	84,000
Cyber Security Phases 2 (Capital Asset Series 2009A)	0	862,000	0	862,000
Cyber Security Phases 1 (Sunshine State Series 2011A)	0	696,000	0	696,000
Dade County Courthouse Façade Repair (Capital Asset Series 2004B)	0	131,000	0	131,000
Dade County Courthouse Façade Repair (Capital Asset Series 2013B)	0	974,000	0	974,000
Elections Facility (Capital Asset Series 2004B)	0	110,000	0	110,000
Elections Facility (Capital Asset Series 2013B)	0	722,000	0	722,000
Elections Optical Scan Voting Equipment (Sunshine State Series 2011A)	0	662,000	0	662,000
Enterprise Resource Planning Implementation and Hardware (Sunshine State Series 2011A)	0	582,000	0	582,000
Golf Club of Miami (Capital Asset Series 2004B)	0	43,000	0	43,000
Golf Club of Miami (Capital Asset Series 2013B)	0	298,000	0	298,000
Project Closeout Costs (Capital Asset Series 2009A)	0	264,000	0	264,000
Project Closeout Costs (Capital Asset Series 2009B)	0	302,000	0	302,000
Public Health Trust - Equipment (Capital Asset Series 2009A)	0	3,841,000	0	3,841,000
Public Health Trust (Sunshine State Series 2011A)	0	1,247,000	0	1,247,000
Public Health Trust Equipment (Sunshine State Series 2011A)	0	4,762,000	0	4,762,000
Hope IV and Scott Carver (Capital Asset Acquisition Series 2007)	0	1,012,000	0	1,012,000
Housing/Ward Towers (Sunshine Series 2011A)	0	730,000	0	730,000
Public Service Tax Bonds (Series 2011)	0	1,150,000	0	1,150,000
Fire UHF Radio System (Capital Asset Series 2013B)	0	1,305,000	0	1,305,000
Fire Boat (Sunshine State Series 2001A)	0	115,000	0	115,000
Hope IV and Scott Carver (Capital Asset Series 2013A)	0	976,000	0	976,000
Ballpark Stadium Project	0	2,329,000	0	2,329,000
Enterprise Resource Planning (Capital Asset Series 2013A)	0	3,535,000	0	3,535,000
Elections Equipment (Capital Asset Series 2013A)	0	591,000	0	591,000
Buses for Community Action and Human Services (Capital Asset 2013A)	0	340,000	0	340,000
Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset 2013A)	0	\$256,000	0	256,000
Narrowbanding	0	1,296,000	0	1,296,000
Police Leased Vehicles	0	2,826,000	0	2,826,000
Chevron Energy Project	0	\$113,000	0	113,000
Total Debt Service	\$0	\$38,795,000	\$0	\$38,795,000
Information Technology Leadership Council (ITLC) Projects	Prior Years	FY 15-16	Future	Total
Reliavote Absentee Ballot Inserter	\$0	\$942,000		\$942,000
Laboratory Information Management System and Related Subsystems	294,000	796,000	2,981,000	4,071,000
MDPD Civil Process Automation	858,000	566,000	266,000	1,690,000
Two-Factor Advanced Authentication	384,000	329,000	99,000	812,000
Total ITLC Projects	\$1,536,000	\$2,633,000	\$3,346,000	\$7,515,000
Total Expenditures	\$14,460,000	\$57,580,000	\$16,591,000	\$88,631,000

APPENDIX K: Capital Unfunded Project Summary by Strategic Area and Department
(dollars in thousands)

Strategic Area / Department	# of Projects	Estimated Total Cost
Public Safety		
Corrections and Rehabilitation	25	\$1,850,055
Fire Rescue	19	\$104,678
Information Technology	1	\$3,109
Judicial Administration	7	\$424,797
Police	33	\$190,693
Strategic Area Total	85	\$2,573,332
Transportation		
Aviation	7	\$357,000
Port of Miami	13	\$327,200
Public Works and Waste Management	20	\$1,207,339
Transit	10	\$9,078,340
Strategic Area Total	50	\$10,969,879
Recreation and Culture		
Cultural Affairs	4	\$15,445
Library	12	\$4,320
Parks, Recreation and Open Spaces	75	\$1,359,614
Strategic Area Total	91	\$1,379,379
Neighborhood and Infrastructure		
Internal Services	1	\$375
Public Works and Waste Management	3	\$347,758
Regulatory and Economic Resources	1	\$20,759
Strategic Area Total	5	\$368,892
Health and Human Services		
Community Action and Human Services	17	\$17,087
Homeless Trust	1	\$175,000
Public Housing and Community Development	1	\$25,636
Strategic Area Total	19	\$217,723
General Government		
Elections	4	\$2,063
Information Technology	1	\$978
Internal Services	5	\$143,746
Strategic Area Total	10	\$146,787
Grand Total	260	\$15,655,992

APPENDIX L: MIAMI-DADE COUNTY FY 2015-16 PROPOSED GAS TAX REVENUES
STATE MOTOR FUEL TAXES DISTRIBUTED TO LOCAL GOVERNMENTS

	Title of Gas Tax	Amount Imposed Per Gallon	Type of Fuel Imposed on	Computation Formula	Allowable Usages	Amount Received per cent FY 2015-16 Budget	County's share for FY 2015-16 Budget	Allocation within the fund
A)	Constitutional Gas Tax Section 9(c), Article XII Revised 1968 Florida Constitution; Sections 206.41 and 206.47, F.S. Also known as the Secondary Gas Tax	2.0 cents	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	Acquisition, construction and maintenance of roads; bondable for the same purposes	\$9,231,500	\$18,463,000	20% - used in County-wide General Fund (\$3.693 million); 80% - used in PWWM's Construction Funds (\$14.770 million)
B)	County Gas Tax Sections 206.41(1)(b) and 206.60, F.S.	1.0 cent	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	All legitimate County transportation purposes; can be used for both PWD and MDT needs	\$8,083,000	\$8,083,000	The State is allowed to impose a 7.3% administrative fee
C)	Municipal Gas Tax Sections 206.605(1), 206.879(1), and 210.20(2)(a), and Part II of Chapter 218, F.S.	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to Florida's Revenue Sharing Trust Fund for Municipalities on the basis of 1/3 population, 1/3 sales tax collection, and 1/3 local government revenue raising ability	All legitimate municipal transportation purposes, including public safety related purposes; can only be used for UMSA transportation related purposes	N/A	Included in the \$48.210 million of UMSA state revenue sharing	The State is allowed to impose a 7.3% administrative fee on gas tax portion
D)	Local Option Gas Tax Section 336.025, F.S.	6.0 cents	Gas / Gasohol and Diesel	Pursuant to Interlocal Agreement, proceeds allocated 70.40% to the County and 29.60% to the Cities (based upon a weighted formula: 75% population and 25% center line miles); proceeds based upon gas tax collected within the County	All legitimate transportation purposes; can be used both for PWWM and MDT needs	\$9,731,000 County's share is \$6,851,000	\$41,104,000	The State is allowed to impose a 7.3% administrative fee
E)	Capital Improvement Local Option Gas Tax. Can impose up to 5.0 cents. Section 336.025(1)(B), F.S. as created by Section 40 Chapter 93-206-effective 1/1/94 (originally on 1/1/94 - 5 cents were imposed, was amended in 6/96 and reduced to 3 cents on 9/1/96)	3.0 cents	Gas / Gasohol	Pursuant to Interlocal Agreement, proceeds allocated 74.00% to the County and 26.00% to the cities (based on a weighted formula: 75% population, 25% center line miles); proceeds based upon the gas tax collected within the County	All County capital transportation purposes; can only be used by either PWWM or MDT for capital improvement needs	\$8,676,000 County's share is \$6,420,000	\$19,260,000	The State is allowed to impose a 7.3% administrative fee
F)	Ninth Cent Gas Tax Section 336.021, F.S. as amended by Section 47, Chapter 93-206-effective 1/1/94	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to the County were the tax is collected	All County transportation purposes	\$10,522,000	\$10,522,000	Countywide General Fund transportation related expenses

F.S.: Florida Statutes

PWWM: Public Works and Waste Management Department

UMSA: Unincorporated Municipal Service Area

MDT: Miami-Dade Transit

APPENDIX M: TRANSIENT LODGING AND FOOD AND BEVERAGE TAXES

FOR TOURIST DEVELOPMENT, CONVENTION DEVELOPMENT, AND HOMELESS AND DOMESTIC VIOLENCE PROGRAMS AND FACILITIES

Tax	Imposed	Permissible Use	Distributed To	Collections*
2% Tourist Development** - Transient Lodging	1978	Convention centers, arenas, auditoriums; promote and advertise tourism; convention/tourist bureaus; beach maintenance/improvements	60% less \$1,100,000 to Greater Miami Convention and Visitors Bureau; 20% to Dept. of Cultural Affairs; 20% to facilities within the City of Miami; \$1,100,000 to the Tourist Development Council grants	FY 2013-14 Actual: \$ 22,958,700 FY 2014-15 Projection: \$ 24,918,000 FY 2015-16 Estimate: \$ 25,211,000

Florida Statutes Section 125.0104; County Code section 29-51

2% Tourist Development Surtax** - Food and Beverages (sold in hotels and motels)	1990	Countywide convention/visitors bureau for promotional activity	100% less \$100,000 to Greater Miami Convention and Visitors Bureau \$100,000 to Tourist Development Council	FY 2013-14 Actual: \$ 6,996,838 FY 2014-15 Projection: \$ 7,473,000 FY 2015-16 Estimate: \$ 7,454,000
--	------	--	--	---

Florida Statutes Section 212.0306; County Code section 29-51

3% Convention Development*** - Transient Lodging	1983	2/3 to largest public convention center then excess to County for constructing/operating stadiums, arenas, auditoriums, exhibition halls, light rail systems; 1/3 to be spent in most populous city for eligible projects such as constructing/operating stadiums, arenas, auditoriums, and exhibition halls	Miami-Dade County for bond payments for the Performing Arts Center and neighborhood cultural facilities, Performing Arts Center operations, American Airline Arena operations/maintenance, Interlocal payments to City of Miami Beach and City of Miami; residuals to Miami-Dade County for eligible projects	FY 2013-14 Actual: \$ 69,191,843 FY 2014-15 Projection: \$ 75,421,000 FY 2015-16 Estimate: \$ 77,023,000
---	------	--	---	--

Florida Statute 212.0305 (4)(b); County Code section 29-60

1% Professional Sports Franchise** - Transient Lodging	1990	To pay debt service on bonds issued to finance construction, reconstruction or renovation of a professional sports franchise facility	Miami-Dade County to pay debt service on bonds	FY 2013-14 Actual: \$ 11,479,350 FY 2014-15 Projection: \$ 12,459,000 FY 2015-16 Estimate: \$ 12,606,000
---	------	---	--	--

Florida Statute 125.0104 (3)(l); County Code section 29-51

1% Food and Beverage Tax for Homeless and Domestic Violence** (premises of consumption excluding hotels and motels)	1993	85% for homeless programs and 15% for the construction and operation of domestic violence centers	Approximately 85% to Homeless Trust and approximately 15% to Miami-Dade County for domestic violence centers	FY 2013-14 Actual: \$ 21,121,330 FY 2014-15 Projection: \$ 22,534,000 FY 2015-16 Estimate: \$ 22,322,000
--	------	---	--	--

Florida Statute 212.0306; County Code section 29-51

NOTE: Pursuant to state statute, FY 2015-16 estimates are budgeted at 95% of estimated revenues

* Excluding collection fees

** Geographic area includes Miami-Dade County except Miami Beach, Bal Harbour and Surfside

*** Geographic area includes Miami-Dade County except Bal Harbour and Surfside

APPENDIX N: QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP) ALLOCATIONS

(dollars in thousands)

Commission District	QNIP Funding	Drainage	Resurfacing	Parks	Sidewalks	Other	Un-allocated	District Total
District 01	QNIP I	\$ 6,674	\$ 1,474	\$ 2,092	\$ 4,368	\$ 1,000	\$ -	\$ 15,608
	QNIP II	712	2,219	2,209	2,439	0	0	7,579
	QNIP III	0	469	0	0	0	0	469
	QNIP IV	0	652	575	593	0	0	1,820
	QNIP V	0	0	507	931	5	0	1,443
	QNIP Interest	0	52	204	99	26	4	385
	Total	\$ 7,386	\$ 4,866	\$ 5,587	\$ 8,430	\$ 1,031	\$ 4	\$ 27,304
District 02	QNIP I	7,043	944	1,650	10,557	3,750	0	23,944
	QNIP II	1,813	987	1,420	1,399	7	0	5,626
	QNIP III	74	0	100	0	150	0	324
	QNIP IV	1,723	818	223	0	93	0	2,857
	QNIP V	311	486	425	1,527	93	104	2,842
	QNIP Interest	154	0	300	108	223	0	785
	Total	\$ 11,118	\$ 3,235	\$ 4,118	\$ 13,591	\$ 4,316	\$ 104	\$ 36,482
District 03	QNIP I	885	33	785	3,302	0	0	5,005
	QNIP II	721	224	250	237	0	0	1,432
	QNIP III	0	0	82	0	1	0	83
	QNIP IV	991	183	479	0	0	0	1,653
	QNIP V	198	0	0	320	15	0	533
	QNIP Interest	0	0	0	142	0	0	142
	Total	\$ 2,795	\$ 440	\$ 1,596	\$ 4,001	\$ 16	\$ -	\$ 8,848
District 04	QNIP I	2,580	132	700	882	0	0	4,294
	QNIP II	24	452	533	616	0	0	1,625
	QNIP III	0	0	0	98	0	0	98
	QNIP IV	0	505	234	799	0	0	1,538
	QNIP V	160	44	131	473	19	51	827
	QNIP Interest	0	8	0	184	41	1	233
	Total	\$ 2,764	\$ 1,141	\$ 1,598	\$ 3,052	\$ 60	\$ 52	\$ 8,667
District 05	QNIP I	0	0	0	0	0	0	0
	QNIP II	0	0	0	0	0	0	0
	QNIP III	0	0	0	0	0	2	0
	QNIP IV	180	3	0	0	0	921	183
	QNIP V	0	0	0	1	0	52	1
	QNIP Interest	0	0	0	0	14	0	14
	Total	\$ 180	\$ 3	\$ -	\$ 1	\$ 14	\$ 975	\$ 1,173
District 06	QNIP I	769	762	0	1,045	0	0	2,576
	QNIP II	404	732	463	1,653	44	0	3,296
	QNIP III	0	0	0	95	58	0	153
	QNIP IV	544	0	449	723	146	0	1,862
	QNIP V	721	123	3	733	0	0	1,580
	QNIP Interest	189	0	150	0	73	9	412
	Total	\$ 2,627	\$ 1,617	\$ 1,065	\$ 4,249	\$ 321	\$ 9	\$ 9,888
District 07	QNIP I	308	15	0	306	0	0	629
	QNIP II	628	1,075	100	797	44	0	2,644
	QNIP III	0	81	0	73	0	0	154
	QNIP IV	0	733	465	654	0	0	1,852
	QNIP V	335	514	129	744	24	0	1,746
	QNIP Interest	0	0	189	192	85	0	466
	Total	\$ 1,271	\$ 2,418	\$ 883	\$ 2,766	\$ 153	\$ -	\$ 7,491
District 08	QNIP I	3,980	2,328	1,405	2,088	0	0	9,801
	QNIP II	766	2,344	2,299	1,004	647	0	7,060
	QNIP III	0	0	239	228	0	0	467
	QNIP IV	239	0	2,389	235	0	0	2,863
	QNIP V	0	1,312	1,268	1,422	0	2	4,004
	QNIP Interest	0	227	532	180	129	0	1,068
	Total	\$ 4,985	\$ 6,211	\$ 8,132	\$ 5,157	\$ 776	\$ 2	\$ 25,263

APPENDIX N: QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP) ALLOCATIONS

(dollars in thousands)

Commission District	QNIP Funding	Drainage	Resurfacing	Parks	Sidewalks	Other	Un-allocated	District Total
District 09	QNIP I	2,552	1,219	4,165	2,210	365	0	10,511
	QNIP II	1,243	1,728	3,326	1,989	34	0	8,320
	QNIP III	0	0	453	0	0	0	453
	QNIP IV	696	362	644	1,434	0	0	3,136
	QNIP V	338	792	2,163	1,074	230	140	4,737
	QNIP Interest	0	0	623	144	496	0	1,263
	Total	\$ 4,829	\$ 4,101	\$ 11,374	\$ 6,851	\$ 1,125	\$ 140	\$ 28,420
District 10	QNIP I	7,293	1,019	3,976	1,633	0	0	13,921
	QNIP II	322	2,453	3,212	2,197	80	0	8,264
	QNIP III	0	0	106	440	0	0	546
	QNIP IV	0	859	2,200	845	0	0	3,903
	QNIP V	0	340	1,433	2,512	146	0	4,431
	QNIP Interest	0	79	430	470	203	1	1,183
	Total	\$ 7,615	\$ 4,749	\$ 11,357	\$ 8,097	\$ 429	\$ 1	\$ 32,248
District 11	QNIP I	1,292	1,054	7,974	1,241	0	0	11,561
	QNIP II	2,339	1,631	2,769	1,752	41	116	8,648
	QNIP III	79	0	447	0	0	17	543
	QNIP IV	415	2,015	935	173	0	0	3,538
	QNIP V	515	1,207	1,826	1,082	0	3	4,633
	QNIP Interest	0	368	454	143	271	0	1,236
	Total	\$ 4,640	\$ 6,275	\$ 14,405	\$ 4,391	\$ 312	\$ 136	\$ 30,159
District 12	QNIP I	5,401	731	2,768	497	0	0	9,397
	QNIP II	174	312	1,671	1,150	0	109	3,416
	QNIP III	0	0	0	102	0	84	186
	QNIP IV	0	302	1,129	44	0	170	1,645
	QNIP V	0	0	1,258	13	0	613	1,884
	QNIP Interest	0	0	0	0	502	0	502
	Total	\$ 5,575	\$ 1,345	\$ 6,826	\$ 1,806	\$ 502	\$ 976	\$ 17,030
District 13	QNIP I	1,722	526	3,333	3,068	0	0	8,649
	QNIP II	0	11	2,738	6	0	0	2,755
	QNIP III	24	0	0	106	0	0	130
	QNIP IV	0	0	1,682	0	0	0	1,682
	QNIP V	297	297	65	472	0	0	1,131
	QNIP Interest	0	2	300	0	0	0	302
	Total	\$ 2,043	\$ 836	\$ 8,118	\$ 3,652	\$ -	\$ -	\$ 14,649
Program Total	QNIP I	40,499	10,237	28,848	31,197	5,115	0	115,896
	QNIP II	9,146	14,168	20,990	15,239	897	225	60,665
	QNIP III	177	550	1,427	1,142	209	103	3,608
	QNIP IV	4,788	6,431	11,404	5,500	239	1,091	29,453
	QNIP V	2,875	5,115	9,208	11,304	532	965	29,999
	QNIP Interest	343	736	3,182	1,662	2,063	15	8,001
	Total	\$ 57,828	\$ 37,237	\$ 75,059	\$ 66,044	\$ 9,055	\$ 2,399	\$ 247,622

APPENDIX O: REVENUE CAPACITY

ACTUAL VALUE AND ASSESSED VALUE OF TAXABLE PROPERTY (Unaudited) LAST TEN FISCAL YEARS (in thousands)

Fiscal Year	Real Property				Total Actual and Assessed	Exemptions ^a				Total	
Ended September 30,	Residential Property	Commercial / Industrial Property	Government / Institutional	Personal Property	Value of Taxable Property	Real Property - Amendment 10 Excluded Value ^b	Real Property - Other Exemptions	Personal Property	Taxable Assessed Value	Total Direct Tax Rate	
2005	\$ 139,613,985	\$ 38,815,238	\$ 15,207,320	\$ 14,189,142	\$ 207,825,685	\$ 28,070,316	\$ 30,189,372	\$ 4,575,028	\$ 144,990,969	9.120	
2006	169,866,793	47,406,357	17,847,477	14,623,349	249,743,976	38,586,357	34,190,689	4,624,481	172,342,449	9.009	
2007	215,572,532	57,763,162	20,904,964	14,957,659	309,198,317	57,656,531	39,258,084	4,650,725	207,632,977	8.732	
2008	258,170,144	64,690,401	23,385,545	15,318,056	361,564,146	74,022,146	43,736,755	4,718,343	239,086,902	7.233	
2009	256,121,227	68,075,357	24,094,571	15,983,145	364,274,300	65,907,690	54,811,315	5,719,250	237,836,045	7.461	
2010	204,558,802	63,836,984	23,228,078	15,570,290	307,194,154	36,876,680	53,394,520	5,474,737	211,448,217	7.424	
2011	160,866,687	57,774,400	23,438,756	15,472,772	257,552,615	15,861,969	52,348,084	5,436,067	183,906,495	8.367	
2012	157,542,515	55,104,068	23,721,709	15,328,770	251,697,062	14,229,202	51,971,081	5,453,966	180,042,813	7.295	
2013 ^c	160,175,268	56,439,801	23,527,174	15,572,148	255,714,390	13,507,069	52,941,254	5,334,992	183,931,076	7.135	
2014 ^d	170,807,575	61,287,864	23,180,883	17,599,046	272,875,368	14,730,822	56,289,264	5,550,626	196,304,656	7.254	

Source: Miami-Dade County Property Appraiser

Note: Property in the County is reassessed each year. Property is assessed at actual market value. Tax rates are per \$1,000 of assessed value.

^a Exemptions for real property include: \$25,000 homestead exemption; an additional \$25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

^b Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

^c Total actual and assessed values for FY2013 were updated to reflect the Final 2012 Tax Roll certified on May 28, 2014.

^d Total actual and assessed values are estimates based on the First Certified 2013 Tax Roll made on October 17, 2013, prior to any adjustments processed by the Value Adjustment Board. This has not been updated to reflect the Final Certified Tax Roll for 2013 which was released in May 2015.

APPENDIX P: DEBT CAPACITY

RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING (Unaudited)

LAST TEN FISCAL YEARS

(dollars in thousands, except per capita)

General Bonded Debt Outstanding								
Fiscal Year Ended September 30,	General Obligation Bonds in Governmental Activities	General Obligation Bonds in Business-Type Activities (a)	Total General Obligation Bonded Debt	Less: Amounts Restricted to Repayment of Principal	Total	Percentage of Actual Value of Taxable Property	Per Capita	
2005	\$ 519,126	\$ 145,710	\$ 664,836	\$ 18,764	\$ 646,072	0.45%	\$	274
2006	507,316	142,215	649,531	28,845	620,686	0.36%		261
2007	472,236	138,510	610,746	25,500	585,246	0.28%		244
2008	523,596	134,570	658,166	19,225	638,941	0.27%		268
2009	843,961	130,370	974,331	21,734	952,597	0.40%		397
2010	881,276	365,655	1,246,931	42,180	1,204,751	0.57%		470
2011	1,062,146	351,130	1,413,276	62,014	1,351,262	0.73%		537
2012	1,043,496	341,500	1,384,996	39,098	1,345,898	0.75%		528
2013	1,179,986	332,360	1,512,346	30,025	1,482,321	0.81%		578
2014	1,313,548	322,805	1,636,353	31,360	1,604,993	0.82%		621

Note:

As per the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds.

a General Obligation Bonds in the Business-Type Activities for FY 2014 includes \$95.2 million of Seaport General Obligation Refunding Bonds, Series 2011C and \$227.6 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from the Seaport and Aviation are insufficient to pay debt service.

APPENDIX Q: RATIOS OF OUTSTANDING DEBT BY TYPE (UNAUDITED)

LAST TEN FISCAL YEARS *(dollars in thousands, except per capita)*

	Governmental Activities							
Fiscal Year Ended	General	Special	Housing Agency					
September 30,	Obligation	Obligation	Bonds and	Loans and notes				
	Bonds (a)	Bonds	Notes Payable	payable	Capital Leases			
2005	\$ 519,126	\$ 1,456,938	\$ 65,400	\$ 178,660	\$ 11,669			
2006	507,316	1,520,549	-	272,097	11,420			
2007	472,236	1,761,161	-	253,591	11,149			
2008	523,596	1,793,217	-	277,930	10,858			
2009	843,961	2,321,551	-	255,697	10,548			
2010	881,276	2,461,903	-	232,112	10,223			
2011	1,062,146	2,472,276	-	202,112	46,367			
2012	1,043,496	2,583,023	34,525	143,361	50,455			
2013	1,179,986	2,620,722	31,361	119,174	63,928			
2014	1,313,548	2,671,646	28,022	102,810	79,015			
	Business-Type Activities							
Fiscal Year Ended	General	Special	Loans and Notes			Total Primary	Percentage of	
September 30,	Obligation	Obligation	Revenue Bonds	Payable	Capital Leases	Government	Personal Income	Per Capita
	Bonds (a)	Bonds						
2005	\$ 145,710	\$ 52,940	\$ 5,279,006	\$ 650,174	\$ 418,860	8,778,483	12%	\$3.73
2006 Restated	142,215	49,591	5,667,904	622,353	407,836	9,201,281	11%	3.87
2007	138,510	45,410	6,146,050	647,889	393,887	9,869,883	11%	4.11
2008	134,570	41,105	6,860,647	549,732	354,467	10,546,122	12%	4.42
2009	130,370	105,249	7,618,479	549,000	306,733	12,141,588	13%	5.06
2010	365,655	111,567	9,349,617	532,959	204,575	14,149,887	15%	5.52
2011	351,130	184,571	9,209,189	615,837	182,656	14,326,284	15%	5.69
2012	341,500	177,204	9,481,748	519,624	163,035	14,537,971	14%	5.70
2013	332,360	163,137	9,919,133	518,727	134,996	15,083,524	14%	5.88
2014	322,805	157,601	9,960,557	518,546	126,203	15,280,753	(-1)	5.91

Note:

a General Obligation Bonds in the Business-Type Activities for FY 2014 includes \$95.2 million of Seaport General Obligation Refunding Bonds, Series 2011C and \$227.6 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from the Seaport and Aviation are insufficient to pay debt service.

Legend:

(1) The personal income data for 2014 is unavailable from the U.S. Department of Commerce as of this report date.

APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
GENERAL OBLIGATION BONDS									
\$33,876,000 Public Improvement Bonds, Series CC General Obligation of Dade County	11/20/1986	2016	The Series CC Bonds were issued as the third Series of the Criminal Justice Facilities Bond Program approved by the voters of Miami-Dade County on November 2, 1982 to provide financing for criminal justice facilities in the aggregate principal amount of \$200,000,000. The Series CC Bonds were issued pursuant to Resolution Nos. R-1487-82 and R-1483-86.	The Series CC Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series CC Bonds.	7.125%	\$2,380,000	\$266,546	\$2,646,546	\$4,931,000
\$51,124,000 Public Improvement Bonds, Series DD General Obligation of Dade County	10/4/1988	2018	The Series DD Bonds were issued as the fourth Series of the Criminal Justice Facilities Bond Program approved by the voters of Miami-Dade County on November 2, 1982 to provide financing for criminal justice facilities in the aggregate principal amount of \$200,000,000. The Series DD Bonds were issued pursuant to Resolution Nos. R-1487-82, R-808-88 and R-1045-88.	The Series DD Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series DD Bonds.	7.700% to 7.750%	\$3,295,000	\$1,018,931	\$4,313,931	\$14,795,000
\$37,945,000 General Obligation Refunding Bonds, (Parks Program) Series 2011B	5/26/2011	2026	The Series 2011B Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 1999 and 2001. The Series 2011B Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-134-11.	The Series 2011B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011B Bonds.	3.000% to 5.000%	\$2,300,000	\$1,151,488	\$3,451,488	\$30,460,000
\$49,990,000 General Obligation Refunding Bonds, (Parks Program) Series 2015A	1/21/2015	2030	The Series 2015A Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 2005. The Series 2015A Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-870-14.	The Series 2015A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015A Bonds.	3.000% to 5.000%	\$0	\$2,278,100	\$2,278,100	\$49,990,000
\$99,600,000 General Obligation Bonds, (Building Better Communities) Series 2008A	4/30/2008	2038	The Series 2008A Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2008A Bonds are being issued to pay a portion of the cost to construct tunnels and related improvements designed to increase access to the Port of Miami (the "Port Tunnel Project"), then to pay a portion of the cost of other bridges, public infrastructure and neighborhood improvements approved in the Infrastructure Authorizing Resolution. The Series 2008A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-914-04, R-576-05 and R-395-08.	The Series 2008A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of, and interest on, the Series 2008A Bonds.	4.000% to 5.000%	\$2,205,000	\$4,132,450	\$6,337,450	\$86,355,000
\$146,200,000 General Obligation Bonds, (Building Better Communities) Series 2008B	12/12/2008	2028	The Series 2008B Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2008B Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2008B Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05, R-853-08 and R-1154-08.	The Series 2008B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of, and interest on, the Series 2008B Bonds.	5.000% to 6.375%	\$6,160,000	\$6,575,093	\$12,735,093	\$112,530,000
\$203,800,000 General Obligation Bonds, (Building Better Communities) Series 2008B-1	3/13/2009	2038	The Series 2008B-1 Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2008B-1 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2008B-1 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05, R-853-08 and R-1154-08.	The Series 2008B-1 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of, and interest on, the Series 2008B-1 Bonds.	3.000% to 6.000%	\$840,000	\$11,311,519	\$12,151,519	\$199,225,000
\$50,980,000 General Obligation Bonds, (Building Better Communities) Series 2010A	2/4/2010	2039	The Series 2010A Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2010A Bonds are being issued to pay a portion of the costs of the Baseball Stadium. The Series 2010A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-913-04, R-576-05, R-1371-07 and R-337-09.	The Series 2010A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of, and interest on, the Series 2010A Bonds.	2.250% to 4.750%	\$1,140,000	\$1,995,281	\$3,135,281	\$45,310,000

APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
\$196,705,000 General Obligation Bonds, (Building Better Communities) Series 2011A	5/26/2011	2041	The Series 2011A Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2011A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2011A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-976-05 and R-134-11.	The Series 2011A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011A Bonds.	3.000% to 5.000%	\$4,060,000	\$8,436,900	\$12,496,900	\$182,455,000
\$175,085,000 General Obligation Bonds (Building Better Communities) Series 2013-A	5/7/2015	2033	The Series 2013A Bonds were issued pursuant to voted authorization of the \$2,925,750,000 in the County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2013A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-976-05 and R-1071-12.	The Series 2013A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2013A Bonds.	Fixed	\$5,215,000	\$9,662,156	\$14,877,156	\$175,085,000
\$133,270,000 General Obligation Bonds (Building Better Communities) Series 2014A (Variable)	2/3/2014	2044	The Series 2014A Bonds were issued pursuant to voted authorization of the \$2,925,750,000 in the County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-976-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	Variable	\$0	\$6,663,500	\$6,663,500	\$133,270,000
\$68,000,000 General Obligation Bonds (Building Better Communities) Series 2014A (Fixed)	5/7/2015	2042	The Series 2014A Bonds were issued pursuant to voted authorization of the \$2,925,750,000 in the County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-976-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	2.000% to 5.000%	\$0	\$3,056,125	\$3,056,125	\$68,000,000
\$230,215,000 General Obligation Refunding Bonds (Building Better Communities) Series 2015B	1/21/2015	2035	The Series 2015B Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2005. The Series 2015B Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-870-14.	The Series 2015B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015B Bonds.	3.000% to 5.000%	\$0	\$9,958,700	\$9,958,700	\$230,215,000
\$273,730,000 General Obligation Bonds (Building Better Communities) Series 2015D	6/1/2015	53144	The Series 2014A Bonds were issued pursuant to voted authorization of the \$2,925,750,000 in the County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2015D Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2015D Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-976-05 and R-1071-12.	The Series 2015D Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015D Bonds.	Variable	0	\$13,686,500	\$13,686,500	273,730,000
\$94,915,000 General Obligation Bonds (Public Health Trust Program) Series 2015C	1/21/2015	2044	The Series 2015C Bonds were issued pursuant to voted authorization of the \$830,000,000 in the County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2015C Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2015B Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-497-14.	The Series 2015C Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014C Bonds.	2.000% to 5.000%	\$1,885,000	\$3,591,781	\$5,476,781	\$94,085,000

**APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
Special Obligation Bonds									
\$72,725,000 Capital Asset Acquisition Special Obligation Bonds, Series 2004B	4/29/2004	4/1/2035	The Series 2004B Bonds were issued pursuant to Ordinance No. 04-43 and Resolution No. R-844-04 (collectively, the "Bond Ordinance") were used to pay for: cost and build-out of the Answer Center Building; purchase of Elections Department Office Building; purchase of garbage carts for the Solid Waste Department; renovate and improve various county buildings and facilities including the South Golf Course at the Golf Club of Miami and improve fire safety at several correctional facilities.	The Series 2004B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.750% to 5.000%	\$0	\$343,425	\$343,425	\$7,230,000
\$210,270,000 Capital Asset Acquisition Special Obligation Bonds, Series 2007A	5/24/2007	2037	The Series 2007A Bonds were issued pursuant to Ordinance No. 07-51 and Resolution No. R-342-07 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, including buildings occupied or to be occupied by the County and its various departments and pay the costs of a Bond Insurance Policy and a Reserve Fund Facility.	The Series 2007A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$5,480,000	\$8,485,925	\$13,965,925	\$175,105,000
\$136,320,000 Capital Asset Acquisition Special Obligation Bonds, Series 2009A	8/26/2009	2039	The Series 2009A Bonds were issued pursuant to Ordinance Nos. 07-51, 09-48 and Resolution No. R-907-09 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, including buildings occupied or to be occupied by the County and its various departments and pay the costs of a Bond Insurance Policy and a Reserve Fund Facility.	The Series 2009A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000 to 5.125%	\$6,610,000	\$5,143,223	\$11,753,223	\$108,695,000
\$45,160,000 Capital Asset Acquisition Special Obligation Bonds, (Taxable-BABs) Series 2009B (35% of Interest Cost is reimbursable through Federal Subsidy)	8/26/2009	2039	The Series 2009B Bonds were issued pursuant to Ordinance Nos. 07-51, 09-48 and Resolution No. R-907-09 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, including buildings occupied or to be occupied by the County and its various departments and pay the costs of a Bond Insurance Policy and a Reserve Fund Facility.	The Series 2009B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	6.050% to 6.970%	\$0	\$3,060,234	\$3,060,234	\$45,160,000
\$15,925,000 Capital Asset Acquisition Special Obligation Bonds, Series 2010A	8/31/2010	2019	The Series 2010A Bonds were issued pursuant to Ordinance Nos. 07-51, 09-48 and Resolution No. R-698-10 (collectively, the "Bond Ordinance") to provide funds, together with other legally available funds of the County, to partially pay the costs of acquisition, construction, improvement or renovation of certain causeway related capital assets, including buildings (Overtown Tower II Project) occupied or to be occupied by the County and its various departments; make a deposit to the Reserve Account with respect to the Series 2010A Bonds and pay the costs of issuance for the Series 2010A Bonds, including the payment of the premium for a Bond Insurance Policy for certain of the Series 2010A Bonds.	The Series 2010A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 4.000%	\$1,900,000	\$322,600	\$2,222,600	\$8,065,000
\$71,115,000 Capital Asset Acquisition Special Obligation Bonds, (Taxable-BABs) Series 2010B (35% of Interest Cost is reimbursable through Federal Subsidy)	8/31/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 07-51, 09-48 and Resolution No. R-698-10 (collectively, the "Bond Ordinance") to provide funds, together with other legally available funds of the County, to partially pay the costs of acquisition, construction, improvement or renovation of certain causeway related capital assets, including buildings (Overtown Tower II Project) occupied or to be occupied by the County and its various departments; make a deposit to the Reserve Account with the respect to the Series 2010B Bonds and pay the costs of issuance for the Series 2010B Bonds.	The Series 2010B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.069% to 6.743%	\$0	\$4,608,072	\$4,608,072	\$71,115,000
\$40,280,000 Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010D (Recovery Zone Economic Development Bonds - Direct Payment to Issuer) 45% of interest cost is reimbursable through Federal Subsidy	12/15/2010	2040	The Series 2010D Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, fund the Reserve Account for the Series 2010D Bonds and pay the cost of issuance, including the cost of Bond Insurance Policy of the County.	The Series 2010D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	7.500%	\$0	\$3,021,000	\$3,021,000	\$40,280,000
\$38,050,000 Capital Asset Acquisition Special Obligation Bonds, Series 2010E	12/2/2010	2030	The Series 2010E Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County, fund the Reserve Account for the Series 2010E Bonds and pay the cost of issuance.	The Series 2010E Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.500% to 5.250%	\$1,575,000	\$1,616,700	\$3,191,700	\$32,335,000
\$26,830,000 Capital Asset Acquisition Special Obligation Bonds, Series 2011A	8/18/2011	2032	The Series 2011A Bonds were issued pursuant to Ordinance No. 11-37, and Resolution No. R-522-11 (collectively, the "Bond Ordinance") for the purpose of funding the final installment of the County's contribution of \$35 million to the construction of the professional baseball stadium to be owned by the County and used by the Florida Marlins and paying a portion of COL related to the Series 2011A Bonds. There is no reserve fund or account for the Series 2011A Bonds.	The Series 2011A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 4.500%	\$0	\$1,126,363	\$1,126,363	\$26,830,000

APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
\$9,000,000 Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2011B	8/18/2011	2020	The Series 2011B Bonds were issued pursuant to Ordinance No. 11-37, and Resolution No. R-522-11 (collectively, the "Bond Ordinance") for the purpose of funding the final installment of the County's contribution of \$35 million to the construction of the professional baseball stadium to be owned by the County and used by the Florida Marlins and paying a portion of COI related to the Series 2011B Bonds. There is no reserve fund or account for the Series 2011B Bonds.	The Series 2011B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	1.100% to 4.500%	\$1,040,000	\$169,332	\$1,209,332	\$4,915,000
\$76,320,000 Capital Asset Acquisition Special Obligation Bonds, Series 2013A	9/12/2013	2038	The Series 2013A Bonds were issued pursuant to Ordinance No. 13-62, and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) pay at maturity all of the County's Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010C; (iii) prepay a loan obtained from the Sunshine State Governmental Financing Commission, including the reimbursement to the County for payments made on the Naranja CRA Sunshine State Loan; (iv) pay a portion of the cost of issuance.	The Series 2013A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$3,015,000	\$3,324,212	\$6,339,212	\$71,970,000
\$24,330,000 Capital Asset Acquisition Special Obligation Bonds, Series 2013B	9/12/2013	2024	The Series 2013A Bonds were issued pursuant to Ordinance No. 13-62, and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund Capital Asset Acquisition Special Obligation Bonds, Series 2004B maturing April 1, 2019 and April 1, 2024 and (ii) pay a portion of the costs of issuance. The proceeds from the refunded bonds were used to pay for cost and build-out of the Answer Center Building; purchase of Elections Department Office Building; purchase of garbage carts for the Solid Waste Department; renovate and improve various county buildings and facilities including the South Golf Course at the Golf Club of Miami and improve fire safety at several correctional facilities.	The Series 2013B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$3,190,000	\$957,000	\$4,147,000	\$20,540,000
\$175,278,288.35 Special Obligation and Refunding Bonds, Series 1996B	7/2/1996 (Current Interest Bonds) 7/2/1996 (Capital Appreciation Bonds)	2035	The Series 1996B Bonds were issued pursuant to Ordinance No. 96-85 and Resolution No. R-623-96 to: (i) refund all of the outstanding Dade County, Florida Special Obligation Bonds (Miami Beach Convention Center Project), Series 1987A; (ii) provide a grant to the City of Miami Beach, Florida to refund the outstanding City of Miami Beach, Florida Subordinate Special Obligation Bonds, Series 1989; (iii) provide a grant to the City of Homestead, Florida to repay the outstanding Homestead Convention Development Tax Revenue Certificates, Series 1989; and (iv) provide for a portion of the Reserve Fund. <i>Since the issuance of the Series 1996B Bonds, the County has purchased a Debt Service Reserve Account surety policy to meet the Series 1996B Bonds' reserve requirement.</i>	The Series 1996B Bonds are special and limited obligations of the County and are payable from and secured equally by a pledge of and lien on two-thirds of the receipts, net of administrative costs, of the Convention Development Tax to be received by the County pursuant to Section 212.0305(4)(b) 2a and c, <u>Florida Statutes</u> ; all funds held in trust by the County for the Bondholders and any interest earned on those funds; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Series 1996. The final payment of the Sales Tax Bonds was made on October 1, 2002.	5.000% to 6.100%	\$0	\$3,095,500	\$3,095,500	\$61,910,000
\$138,608,939.55 Subordinate Special Obligation Bonds, Series 2005A	6/16/2005 (Capital Appreciation) and (Capital Appreciation Bonds and Income Bonds)	2040	The Series 2005A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and 05-100 and Resolution No. R-575-05 to provide funds, including by providing grants, for the costs to complete and equip the performing arts center (Downtown PAC).	The Series 2005A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	4.350% to 5.680%	\$0	\$5,419,500	\$5,419,500	\$191,745,819
\$45,703,308.00 Subordinate Special Obligation Bonds, Series 2005B	6/16/2005 (Current Interest Bonds) and (Capital Appreciation Bonds)	2035	The Series 2005B Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and 05-100 and Resolution No. R-575-05 to provide funds, including by providing grants, for the costs of all or a portion of the Series 2005 Projects and pay the costs for a Bond Insurance Policy and a Reserve Fund Facility.	The Series 2005B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	5.000%	\$0	\$2,651,250	\$2,651,250	\$53,025,000
\$91,207,213.90 Subordinate Special Obligation Bonds, Series 2009	7/14/2009	2047	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, 09-22, Resolution Nos. R-336-09 and R-903-09 to provide funds to pay the costs of the Project with respect to the baseball stadium and to make a deposit to the Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	7.240% to 8.270%	\$0	\$0	\$0	\$149,557,419
\$181,165,000 Subordinate Special Obligation Bonds, Series 2012A	11/08/2012	2030	The Series 2012A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, and Resolution Nos. R-757-12 were issued to refund all of the County's outstanding subordinate special obligation refunding bonds, Series 1997A. The proceeds from the refunded bonds were used to purchase, construct, renovate or improve the Miami Beach Convention Center; provide a grant to repay the outstanding Homestead Convention Development Tax Revenue Receipts, Series 1989; and partially fund the performing arts center facility (Downtown PAC).	The Series 2012A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	3.000% to 5.000%	\$4,105,000	\$8,520,738	\$12,625,738	\$174,725,000

**APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
\$308,825,000 Subordinate Special Obligation Bonds Series 2012B	11/08/2012	2037	The Series 2012B Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, and Resolution Nos. R-757-12 to refund all of the County's outstanding subordinate special obligation refunding bonds, Series 1997B, 1997C, and a portion of Series 2005A. The proceeds from the refunded bonds were used in the acquisition, construction or refurbishment of the North Dade and South Dade cultural facilities; the acquisition of property for a new multi-purpose professional sports facility to be located in downtown Miami, including construction and acquisition of easements or rights for a related bridge from the arena site to adjacent commercial property.	The Series 2012B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	3.375% to 5.000%	\$0	\$14,825,944	\$14,825,944	\$308,825,000
\$44,605,000 Fixed Rate Special Obligation Bonds (Juvenile Courthouse Project) Series 2003A	3/27/2003	2035	The Series 2003A Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003A Bonds.	The Series 2003A Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenues, all moneys and investments, including earnings on such moneys and investments held in pledged funds and accounts, and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenues are insufficient to pay debt service on the Bonds.	4.625% to 5.000%	\$0	\$2,206,100	\$2,206,100	\$44,605,000
\$45,850,000 Special Obligation Variable Rate Demand Bonds (Juvenile Courthouse Project) Series 2003B	9/5/2008	2043	The Series 2003B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03 (collectively the "Bond Ordinance"), to provide funds, together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003B Bonds. On September 5, 2008 the Series 2003B Bonds were converted from auction rate to variable rate pursuant to the Original Bond Ordinance and Resolution No. R-837-08, adopted by the Board on July 17, 2008.	The Series 2003B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all moneys and investments, including earnings on such moneys and investments held in pledged funds and accounts, and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds. In addition, the Series 2003B Bonds are secured by an irrevocable direct-pay letter of credit issued by TD Bank, N.A.	Variable	\$0	\$2,292,500	\$2,292,500	\$45,850,000
\$18,195,000 Special Obligation Court Facilities Refunding Bonds (Juvenile Courthouse Project) Series 2014A	1/9/2014	2020	The Series 2014A Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-511-13, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project Series 1998A and Special Obligation Refunding Bonds (Courthouse Center Project) Series 1998B, fund a reserve account and pay cost of issuance.	The Series 2014A Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all moneys and investments, including earnings on such moneys and investments held in pledged funds and accounts, and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.000% to 4.000%	\$2,860,000	\$588,200	\$3,448,200	\$15,420,000
\$23,065,000 Special Obligation Court Facilities Bonds (Juvenile Courthouse Project) Series 2014B	1/9/2014	2043	The Series 2014B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-511-13, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the costs of completing the Juvenile Courthouse Project and to pay for cost of issuance.	The Series 2014B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all moneys and investments, including earnings on such moneys and investments held in pledged funds and accounts, and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.000% to 5.000%	\$460,000	\$974,625	\$1,434,625	\$22,615,000
\$7,770,000 Special Obligation Refunding Bonds (Miami-Dade Fire and Rescue Service District) Series 2014	4/24/2014	2022	The Series 2014 Bonds were issued pursuant to Resolution No. R-323-14 to refund the outstanding Series 2002 Bonds. The Series 2002 Bonds were issued pursuant to a vote of qualified voters in a special election on September 8, 1994, Ordinance No. 95-130 and Resolution R-484-02 to provide the funds to finance various improvements for the Miami-Dade Fire and Rescue Service District including the acquisition and construction of a training complex.	The Series 2014 Bonds are payable from unlimited ad valorem taxes levied on all taxable property in the Miami-Dade Fire and Rescue Service District (the District was defined in a validation by final judgment of the Circuit Court of the Eleventh Judicial Circuit in and for Miami-Dade County, Florida dated October 30, 1995) without limitation as to rate or amount.	1.900%	\$915,000	\$130,150	\$1,045,150	\$6,850,000
\$108,705,000 Guaranteed Entitlement Refunding Revenue Bonds, Series 2007	7/11/2007	2018	The Series 2007 Bonds were issued pursuant to Ordinance No. 77-80, as amended and supplemented, and Resolution No. R-663-07 to provide funds to refund all of the County's outstanding Guaranteed Entitlement Revenue Bonds, Series 1995A issued in the aggregate original principal amount of \$64,185,414.80. The proceeds from the refunded bonds were used to purchase, construct or improve vehicles for various County departments, a deposit to the Capital Outlay Reserve, improvements at Jackson Hospital, and the acquisition of the specialized developments center facility of the Youth and Family Center Department.	The Series 2007 Bonds will be secured by a pledge of the Guaranteed Entitlement which must be shared with the County by the State pursuant to the provisions of Chapter 218, Part II, <u>Florida Statutes</u> .	4.000% to 5.250%	\$11,765,000	\$1,869,250	\$13,634,250	\$37,060,000
\$85,701,273.35 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 2009A	7/14/2009	2049	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998. The proceeds from the refunded bonds were used to construct, renovate or improve the following: Key Biscayne Golf Course, Golf Club of Miami, Orange Bowl Stadium, International Tennis Center, Miami Arena, Homestead Sports Complex, and the International Speedway.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	3.250% - 7.500%	\$3,502,799	\$1,192,201	\$4,695,000	\$123,685,068
\$5,220,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 2009B	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998. The proceeds from the refunded bonds were used to construct, renovate or improve the following: Key Biscayne Golf Course, Golf Club of Miami, Orange Bowl Stadium, International Tennis Center, Miami Arena, Homestead Sports Complex, and the International Speedway.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	7.083%	\$0	\$369,733	\$369,733	\$5,220,000

APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
\$123,421,712.25 Professional Sports Franchise Facilities Tax Revenue Bonds, Series 2009C	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	3.590-7.500%	\$0	\$3,965,888	\$3,965,888	\$145,407,925
\$5,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds, Series 2009D	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	7.083%	\$0	\$354,150	\$354,150	\$5,000,000
\$100,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds, Series 2009E	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	Variable	\$0	\$5,000,000	\$5,000,000	\$100,000,000
\$28,000,000 Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2006	2/8/2006	2030	The Series 2006 Bonds were issued pursuant to Ordinance Nos. 96-108, 02-82, 05-208 and Resolution No. R-1330-05 (collectively, the "Bond Ordinance") to pay or reimburse the County for the Costs of the Series 2006 Project for the unincorporated service area of the County ("UMSA") and pay the cost of issuance of the Series 2006 Bonds, including the premium for a Reserve Fund Facility.	The Series 2006 Bonds are secured by (i) a first lien on the Public Service Tax, authorized by Section 166.231, <u>Florida Statutes</u> , as amended, to be levied on the purchase of any electricity, telegraph service, coal and fuel oil, as well as any services competitive with any of the previously mentioned, (ii) the Local Communications Services Tax, authorized by Section 202.19, <u>Florida Statutes</u> , as amended, to be levied on communication services, and (iii) the moneys held in funds and accounts established by the Ordinance.	4.125% to 5.500%	\$975,000	\$935,838	\$1,910,838	\$21,015,000
\$30,785,000 Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2007A	8/30/2007	2032	The Series 2007A Bonds were issued pursuant to Ordinance Nos. 96-108, 02-82, 05-208, 07-72 and Resolution No. R-662-07 (collectively, the "Bond Ordinance") to pay or reimburse the County for the Costs of the Series 2007 Project for the unincorporated service area of the County ("UMSA") and pay the cost of issuance of the Series 2007A Bonds, including the premium for a Reserve Fund Facility.	The Series 2007A Bonds are secured by (i) a first lien on the Public Service Tax, authorized by Section 166.231, <u>Florida Statutes</u> , as amended, to be levied on the purchase of any electricity, telegraph service, coal and fuel oil, as well as any services competitive with any of the previously mentioned, (ii) the Local Communications Services Tax, authorized by Section 202.19, <u>Florida Statutes</u> , as amended, to be levied on communication services, and (iii) the moneys held in funds and accounts established by the Ordinance.	4.000% to 4.900%	\$965,000	\$1,093,158	\$2,058,158	\$23,765,000
\$86,890,000 Public Service Tax Revenue Refunding Bonds (UMSA Public Improvements) Series 2011	9/21/2011	2027	The Series 2011 Bonds were issued pursuant to Ordinance Nos. 96-108, 02-82, 05-208, 07-72 and Resolution No. R-662-07 (collectively, the "Bond Ordinance") to refund and defease all of the Series 1999 Bonds and advance refund and defease all of the Series 2002 Bonds, pay the cost of issuance of the Series 2011 Bonds including the premium for the Bond Insurance Policy. The proceeds from the refunded bonds were used to fund the construction of new sidewalks, Safe Route to School projects; park development, beautification of neighborhoods; and the completion of the construction of the Carol City Police Station including its attendant building and facilities.	The Series 2011 Bonds are secured by (i) a first lien on the Public Service Tax, authorized by Section 166.231, <u>Florida Statutes</u> , as amended, to be levied on the purchase of any electricity, telegraph service, coal and fuel oil, as well as any services competitive with any of the previously mentioned, (ii) the Local Communications Services Tax, authorized by Section 202.19, <u>Florida Statutes</u> , as amended, to be levied on communication services, and (iii) the moneys held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$5,645,000	\$2,849,300	\$8,494,300	\$69,610,000
\$85,445,000 Stormwater Utility Revenue Refunding Bonds, Series 2013	9/16/2013	2029	The Series 2013 Bonds were issued pursuant to Ordinance Nos. 98-187 and 04-180 and Resolution No. R-681-13 to provide funds to: (i) refund all of the County's Stormwater Utility Revenue Bonds, Series 1999, and all of the County's Stormwater Utility Revenue Bonds, Series 2004 except those maturing on April 1 in the years of 2014 and 2015, and (ii) to pay the cost of issuance of the Series 2013 Bonds, including the Escrow Deposit Trust Fund and the Reserve Account.	The Series 2013 Bonds are payable on a parity basis with the \$3,725,000 outstanding Stormwater Utility Revenue Bonds, Series 2004, (the "Series 2004 Bonds"), secured by a prior lien upon and a pledge of the Pledged Revenues as defined in Ordinance No. 04-180, enacted by the Board on October 19, 2004 (the "Ordinance"). "Pledged Revenues" is defined in the Ordinance as the Stormwater Utility Revenues and all moneys and investments (and interest earnings) on deposit to the credit of the funds and accounts created in the Ordinance, except for moneys and investments on deposit to the credit of any rebate fund. "Stormwater Utility Revenues" is defined in the Ordinance as all moneys received by the County from the collection of the Stormwater Utility Fees less the amount retained by the County as an administrative charge in accordance with law. "Stormwater Utility Fees" is defined in the Ordinance as fees collectable on all residential, developed property and all nonresidential, developed property in the County permitted under the provisions of Section 403.0893, <u>Florida Statutes</u> , and imposed by the Board pursuant to Section 24-61.4 of the County Code.	3.460%	\$4,491,000	\$2,740,632	\$7,231,632	\$79,209,000
SPECIAL OBLIGATION NOTES									
\$11,275,000 Capital Asset Acquisition Refunding Special Obligation Note, Series 2008A	4/10/2008	2023	The Series 2008A Notes were issued pursuant to Resolution No. R-216-08 to refinance the \$11,275,000 aggregate principal amount of Miami-Dade County, Florida Capital Asset Acquisition Auction Rate Special Obligation Bonds, Series 2002B which were issued to purchase or improve certain capital assets within the County. The proceeds from the refunded bonds were used to acquire the Coral Gables Courthouse; Golf Club of Miami renovations; Fire Department Fleet Equipment Replacement; and the Construction of the Crandon Clubhouse	The Series 2008A Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.010%	\$1,425,000	\$343,858	\$1,768,858	\$8,575,000
\$17,450,000 Capital Asset Acquisition Refunding Special Obligation Note, Series 2008B	4/10/2008	2027	The Series 2008B Notes were issued pursuant to Resolution No. R-216-08 to refinance the \$17,450,000 aggregate principal amount of Miami-Dade County, Florida Capital Asset Acquisition Auction Rate Special Obligation Bonds, Series 2007B (the "2007 Refunded Bonds" and together with the 2002 Refunded Bonds) which were issued to purchase or improve certain capital assets within the County. The proceeds from the refunded bonds were used to fund the acquisition of the Coast Guard Property.	The Series 2008B Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.470%	\$0	\$780,015	\$780,015	\$17,450,000

APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
AVIATION BONDS									
\$600,000,000 Aviation Revenue Bonds, Series 2002A (AMT)	12/19/2002	2036	The Series 2002A Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-1261-02 to provide funds, together with other monies of the Aviation Department, for paying the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2002A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000% to 5.125%	\$0	\$758	\$758	\$15,000
\$139,705,000 Aviation Revenue Refunding Bonds, Series 2003E (AMT-Fixed Rate)	5/28/2003	2024	The Series 2003E Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-417-03 to provide funds, together with other monies of the Aviation Department, to accomplish the advance refunding of the Dade County, Florida Aviation Facilities Revenue Bonds, 1994 Series C outstanding in the aggregate amount of \$130,410,000. On March 17, 2008, the Series 2003E Bonds were converted from auction rate securities to fixed rate bonds.	The Series 2003E Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.125% to 5.375%	\$8,125,000	\$5,231,625	\$13,356,625	\$104,925,000
\$180,345,000 Aviation Revenue Refunding Bonds, Series 2005B (AMT)	11/2/2005	2021	The Series 2005B Bonds were issued pursuant to Resolution No-608-05 for the purpose of refunding all of the County's Aviation Revenue Bonds, Series 1995B and the Aviation Revenue Refunding Bonds, Series 1995D.	The Series 2005B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.000% to 5.000%	\$14,425,000	\$360,625	\$14,785,625	\$14,425,000
\$61,755,000 Aviation Revenue Refunding Bonds, Series 2005C (NON-AMT)	11/2/2005	2025	The Series 2005C Bonds were issued pursuant to Resolution No-608-05 for the purpose of paying or refunding all or a portion of the County's Aviation Revenue Refunding Bonds, Series 1995A, Aviation Revenue Bonds, Series 1995C and Aviation Revenue Refunding Bonds, Series 1995E.	The Series 2005C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.600%	\$165,000	\$3,795	\$168,795	\$165,000
\$551,080,000 Aviation Revenue Bonds, Series 2007A (AMT)	5/31/2007	2040	The Series 2007A Bonds were issued pursuant to Resolution No. R-796-06 as part of a continuing program under which the County provides long-term financing for projects comprising portions of the Aviation Department's capital improvement program.	The Series 2007A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000%	\$0	\$27,554,000	\$27,554,000	\$551,080,000
\$48,920,000 Aviation Revenue Bonds, Series 2007B (NON-AMT)	5/31/2007	2031	The Series 2007B Bonds were issued pursuant to Resolution No. R-796-06 as part of a continuing program under which the County provides long-term financing for projects comprising portions of the Aviation Department's capital improvement program.	The Series 2007B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.500% to 5.000%	\$0	\$1,625,900	\$1,625,900	\$35,565,000
\$367,700,000 Aviation Revenue Refunding Bonds, Series 2007C (AMT)	12/20/2007	2026	The Series 2007C Bonds were issued pursuant to Resolution No. R-1074-07 approving the issuance of the Series 2007 Refunding Bonds to refund certain aviation revenue bonds specified in "REFUNDING PLAN" previously issued as part of a continuing program under which the County provides long-term financing for projects comprising the first phase of the Aviation Department's Capital Improvement Program ("CIP").	The Series 2007C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000% to 5.250	\$20,265,000	\$14,015,531	\$34,280,531	\$277,095,000
\$433,565,000 Aviation Revenue Bonds, Series 2008A (AMT)	6/26/2008	2041	The Series 2008A Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2008A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.250% to 5.500%	\$0	\$23,044,403	\$23,044,403	\$433,565,000
\$166,435,000 Aviation Revenue Bonds, Series 2008B (Non-AMT)	6/26/2008	2041	The Series 2008B Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2008B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$8,232,065	\$8,232,065	\$166,435,000
\$388,440,000 Aviation Revenue Bonds, Series 2009A	4/24/2009	2041	The Series 2009A Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207, and 08-121 and Resolution No. R-07-09 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2009A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 6.000%	\$500,000	\$21,296,613	\$21,796,613	\$386,440,000
\$211,560,000 Aviation Revenue Bonds, Series 2009B	4/24/2009	2041	The Series 2009B Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207 and 08-121 and Resolution No. R-07-09 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2009B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.750%	\$500,000	\$11,012,763	\$11,512,763	\$209,560,000
\$600,000,000 Aviation Revenue Bonds, Series 2010A	1/28/2010	2041	The Series 2010A Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207, and 08-121 and Resolution No. R-1347-09 to provide funds, together with other monies of the Aviation Department, to: (i) pay the cost of certain projects included in the Airport's Capital Improvement Plan, (ii) pay capitalized interest through April 1, 2011, (iii) make a deposit to the Reserve Account, and (iv) pay costs of issuance.	The Series 2010A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.500%	\$1,000,000	\$31,394,128	\$32,394,128	\$597,000,000
\$503,020,000 Aviation Revenue Bonds, Series 2010B	8/5/2010	2041	The Series 2010B Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207, and 08-121 and Resolution No. R-584-10 to provide funds, together with other monies of the Aviation Department, to: (i) pay the cost of certain projects included in the Airport's Capital Improvement Plan, (ii) pay capitalized interest through October 1, 2011, (iii) make a deposit to the Reserve Account, and (iv) pay costs of issuance.	The Series 2010B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.250% to 5.000%	\$6,035,000	\$24,462,488	\$30,497,488	\$496,900,000

**APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
\$669,670,000 Aviation Revenue Refunding Bonds, Series 2012A (AMT)	12/11/2012	2032	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) refunding and redeeming all of the Series 1998A, 1998C, 2000A, 2002, and bonds maturing on October 1, 2029 and October 1, 2033 for the Series 2002A, and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	\$26,395,000	\$29,825,500	\$56,220,500	\$618,730,000
\$106,845,000 Aviation Revenue Refunding Bonds, Series 2012B (Non-AMT)	12/11/2012	2032	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) currently refunding and redeeming all the Series 1997C and 2000B series, and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	\$4,225,000	\$4,342,600	\$8,567,600	\$98,540,000
\$328,130,000 Aviation Revenue Refunding Bonds, Series 2014 (AMT)	3/28/2014	2041	The Series 2014 Bonds were issued pursuant to Resolution No. R-412-13 for the purposes of: (i) currently refunding and redeeming all or a portion of the Series 2002A, 2003A, 2003B and 2003D and (ii) paying certain costs of issuance relating to the Series 2014 Bonds.	The Series 2014 (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$7,055,000	\$16,053,950	\$23,108,950	\$328,130,000
\$598,915,000 Aviation Revenue Refunding Bonds, Series 2014A (AMT)	12/17/2014	2036	The Series 2014A Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2002A, 2003A, 2004A, and (ii) paying certain costs of issuance relating to the Series 2014A Bonds.	The Series 2014A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.000% to 5.000%	\$3,590,000	\$29,777,700	\$33,367,700	\$598,915,000
\$598,915,000 Aviation Revenue Refunding Bonds, Series 2014B (Non-AMT)	12/17/2014	2037	The Series 2014B Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2004B, 2005C and (ii) paying certain costs of issuance relating to the Series 2014B Bonds.	The Series 2014B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.000% to 5.000%	\$1,155,000	\$8,047,825	\$9,202,825	\$162,225,000
\$498,340,000 Aviation Revenue and Refunding Bonds, Series 2015A (AMT)	7/8/2015	2045	The Series 2015A Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) (a) refunding and redeeming all or a portion of the outstanding (i) Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B, 2007D, (ii) financing certain capital projects of the CIP, (iii) making a deposit to the reserve account, and (iv) paying certain cost of issuance relating to the Series 2015A Bonds.	The Series 2015A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.000%	\$0	\$17,726,739	\$17,726,739	\$498,340,000
\$38,500,000 Aviation Revenue and Refunding Bonds, Series 2015B (Non-AMT)	7/8/2015	2027	The Series 2015A Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) (a) refunding and redeeming all or a portion of the outstanding (i) Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B, 2007D, (ii) financing certain capital projects of the CIP, (iii) making a deposit to the reserve account, and (iv) paying certain cost of issuance relating to the Series 2015A Bonds.	The Series 2015A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$1,406,319	\$1,406,319	\$38,500,000
\$239,755,000 Double-Barreled Aviation (General Obligation) Bonds, Series 2010	3/4/2010	2041	The Series 2010 Bonds were issued pursuant to Ordinance No. 86-75 and Resolutions Nos. R-1122-86 and R-1346-09 to provide funds, together with other monies of the Aviation Department, to: (i) pay the cost of certain projects included in the Airport's Capital Improvement Plan -- specifically the MIA Mover Program and a portion of the North Terminal Program, (ii) pay capitalized interest through July 1, 2011, (iii) make a deposit to the Reserve Account, and (iv) pay costs of issuance, including the premium for bond insurance for portion of the Series 2010 Bonds.	The Series 2010 Bonds are payable first from the Net Revenues derived from the Port Authority Properties and, to the extent Net Available Airport Revenues are not sufficient, are additionally secured by the full faith, credit, and taxing power of the County.	2.000% to 5.000%	\$4,570,000	\$10,860,478	\$15,430,478	\$223,205,000
PUBLIC HEALTH TRUST									
\$148,535,000 Public Facilities Revenue Bonds (Jackson Memorial Hospital) Series 2005A	9/27/2005	2037	The Series 2005A Bonds were issued pursuant to Ordinance No. 05-49 and Resolution Nos. R-210-05 and R-238-05 to pay the cost of certain additions to PHT's healthcare facilities and fund a deposit to the Debt Service Reserve Fund.	The Series 2005A Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	4.375% to 5.000%	\$0	\$7,107,688	\$7,107,688	\$148,535,000
\$151,465,000 Public Facilities Revenue Refunding Bonds, (Jackson Memorial Hospital) Series 2005B	9/27/2005	2028	The Series 2005B Bonds were issued pursuant to Ordinance No. 05-49 and Resolutions Nos. R-210-05 and R-238-05 to refund all of the County's outstanding Public Facilities Revenue Bonds (Jackson Memorial Hospital), 1993, Public Facilities Revenue Refunding Bonds (Jackson Memorial Hospital), Series 1993A and Public Facilities Revenue Bonds (Jackson Memorial Hospital), Series 1998; and fund a deposit to the Debt Service Reserve Fund.	The Series 2005B Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.500% to 5.000%	\$6,710,000	\$5,281,900	\$11,991,900	\$107,440,000
\$83,315,000 Public Facilities Revenue (Jackson Memorial Hospital) Series 2009	9/2/2009	2039	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 05-49, 09-49 and Resolutions No. R-759-09. The bonds were issued to provide funds to pay or reimburse PHT for the cost of certain additions to PHT's health care facilities and fund a deposit to the Debt Service Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	4.000% to 5.750%	\$1,675,000	\$4,124,106	\$5,799,106	\$75,745,000
RICKENBACKER CAUSEWAY									
\$31,610,000 Rickenbacker Causeway Revenue Bonds, Series 2014	9/10/2014	10/1/2036	The Series 2014 Bonds were issued pursuant to Ordinance No. 13-110 and Resolution R-971-13 to pay for the costs of the acquisition, construction and equipping required to rehabilitate the Bear Cut and West Bridges on the Rickenbacker Causeway, (ii) make a deposit to the Reserve Account, (iii) pay the costs of issuance related to the Series 2014 Bonds.	The Series 2014 Bonds are special and limited obligations of the County payable solely from and secured by the Pledged Revenues of the Rickenbacker Causeway as defined in the Master Ordinance.	2.00% to 5.00%	\$525,000	\$1,529,950	\$2,054,950	\$31,610,000

APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
SEAPORT BONDS									
\$244,140,000 Seaport Revenue Bonds, Series 2013A	9/11/2013	2042	The Series 2013A Bonds were issued pursuant to Ordinance Nos. 88-66 and No. 13-74 and Resolution No. R-610-13 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department, (ii) fund a deposit to the reserve account, (iii) pay certain capitalized interest on the Series A Bonds, and (iv) pay costs of issuance.	The Series 2013A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	4.000% to 6.000%	\$0	\$13,489,269	\$13,489,269	\$244,140,000
\$109,220,000 Seaport Revenue Bonds, Series 2013B (AMT)	9/11/2013	2042	The Series 2013B Bonds were issued pursuant to Ordinance Nos. 88-66 and No. 13-74 and Resolution No. R-610-13 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department, (ii) fund a deposit to the reserve account, (iii) pay certain capitalized interest on the Series A Bonds, and (iv) pay costs of issuance.	The Series 2013B Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	5.000% to 6.000%	\$0	\$6,463,838	\$6,463,838	\$109,220,000
\$11,825,000 Seaport Revenue Refunding Bonds, Series 2013C	9/11/2013	2015	The Series 2013C Bonds were issued pursuant to Resolution No. R-610-13 to: (i) refund substantially all of the County's Seaport Revenue Refunding Bonds, Series 1995 and 1996 Bonds, and (ii) pay costs of issuance.	The Series 2013C Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	2.000% to 3.000%	\$5,975,000	\$89,625	\$6,064,625	\$5,975,000
\$17,465,000 Seaport Revenue Refunding Bonds, Series 2013D (AMT)	9/11/2013	2026	The Series 2013D Bonds were issued pursuant to Resolution No. R-610-13 to: (i) refund substantially all of the County's Seaport Revenue Refunding Bonds, Series 1995 and 1996 Bonds, and (ii) pay costs of issuance.	The Series 2013D Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	2.000% to 6.000%	\$1,075,000	\$807,200	\$1,882,200	\$16,440,000
\$181,320,000 Seaport Variable Rate Demand Revenue Bonds, Series 2014A	5/8/2014	2051	The Series 2014A Bonds were issued pursuant to Ordinance Nos. 88-66, 13-74 and 14-34 and Resolution No. R-372-14 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department, (ii) fund a deposit to the reserve account, and (iii) pay costs of issuance.	The Series 2014A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	Variable	\$0	\$9,066,000	\$9,066,000	\$181,320,000
\$20,150,000 Seaport Variable Rate Demand Revenue Bonds, Series 2014B (AMT)	5/8/2014	2051	The Series 2014A Bonds were issued pursuant to Ordinance Nos. 88-66, 13-74 and 14-34 and Resolution No. R-372-14 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department, (ii) fund a deposit to the reserve account, and (iii) pay costs of issuance.	The Series 2014B Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	Variable	\$0	\$1,007,500	\$1,007,500	\$20,150,000
\$111,375,000 Seaport General Obligation Refunding Bonds, Series 2011C	5/26/2011	2026	The Series 2011C Seaport G.O. Refunding Bonds were issued pursuant to Ordinance Nos. 88-77, and 88-66 and Resolution No. R-134-11 to refund, defease and redeem, with other available funds, all or a portion of the outstanding Seaport General Obligation Refunding Bonds, Series 1996. The Refunded Bonds were called for redemption on June 27, 2011.	The Series 2011C Seaport G.O. Refunding Bonds are payable from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department. The Series 1996 G.O. Refunding Bonds are additionally a general obligation of the County, secured by the full faith and credit of the County, and to the extent that the Net Revenues of the Seaport Department are insufficient to pay debt service on the Series 2011C G.O. Refunding Bonds, are payable from ad valorem taxes levied on all taxable property in the County without limit as to rate or amount.	2.000% to 5.000%	\$5,830,000	\$3,904,069	\$9,734,069	\$89,595,000
SOLID WASTE BONDS									
\$60,000,000 Solid Waste System Revenue Bonds, Series 1998	8/27/1998	2018	The Series 1998 Bonds were issued pursuant to Ordinance Nos. 96-168, 97-137 and 97-138 and Resolution No. R-877-98 to: (i) pay the principal of the \$50,000,000 Dade County, Florida Solid Waste System Bond Anticipation Notes, Series 1997; (ii) pay a portion of the 1997 Project; and (iii) to provide for the Reserve Account Requirement by deposit of a Reserve Account Surety Bond.	The Series 1998 Bonds are special limited obligations of the County, payable solely from the Net Operating Revenues of the Solid Waste System and all moneys and investments on deposit to the credit of the Funds and Accounts of the Ordinance.	4.750% to 4.875%	\$3,915,000	\$705,494	\$4,620,494	\$16,810,000
\$40,395,000 Solid Waste System Revenue Bonds, Series 2001	2/28/2001	2020	The Series 2001 Bonds were issued pursuant to Ordinance Nos. 96-168 and 97-137 and Resolution No. R-1378-00 to: (i) pay a portion of the costs of the 1997 Project; (ii) pay the costs of issuance of the Series 2001 Bonds, including the premium for a Reserve Account Requirement by deposit of a Reserve Account Surety Bond.	The Series 2001 Bonds are special limited obligations of the County, payable solely from and secured by a prior lien and pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	4.375% to 5.500%	\$2,945,000	\$1,459,888	\$4,404,888	\$29,885,000
\$73,506,582.60 Solid Waste System Revenue Bonds, Series 2005	4/21/2005	2030	The Series 2005 Bonds were issued pursuant to Ordinance Nos. 96-168 and 05-27 and Resolution No. R-149-05 to: (1) pay or reimburse the County for a portion of the costs of the 2005 Project; (2) provide for the funding of the Reserve Account and (3) pay the costs of issuance of the Series 2005 Bonds, including the premium for a financial guaranty insurance policy.	The Series 2005 Bonds are special and limited obligations of the County, payable solely from and secured by a prior lien upon and a pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	4.040% to 5.250%	\$4,715,513	\$4,868,674	\$9,584,187	\$73,345,698

**APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
PEOPLE'S TRANSPORTATION BONDS									
\$274,565,000 Transit System Sales Surtax Revenue Bonds, Series 2008	6/24/2008	2038	The Series 2008 Bonds were issued pursuant to Ordinance No. 02-116 and 05-48 and Resolution No. R-319-08 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, current refund the outstanding Sunshine State Loan and pay the costs of issuance of the Series 2008 Bonds, including the premiums for a Reserve Fund Facility and a bond insurance policy.	The Series 2008 Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	4.750% to 5.000%	\$5,315,000	\$9,500,500	\$14,815,500	\$191,440,000
\$69,765,000 Transit System Sales Surtax Revenue Bonds, Series 2009A	9/17/2009	2021	The Series 2009A Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1041-09 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds through July 1, 2011 and pay the costs of issuance of the Series 2009A Bonds, including the premium for a bond insurance policy.	The Series 2009A Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	4.000% to 5.000%	\$6,740,000	\$2,120,800	\$8,860,800	\$45,535,000
\$251,975,000 Transit System Sales Surtax Revenue Bonds, Series 2009B (Taxable BABs) (35% of Interest Cost is reimbursable through Federal Subsidy)	9/17/2009	2039	The Series 2009B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1041-09 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds through July 1, 2011 and pay the costs of issuance of the Series 2009B Bonds. Interest payment is offset by 35% subsidy from Federal government under the Build America Bonds program.	The Series 2009B Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	6.710% to 6.910%	\$0	\$17,246,063	\$17,246,063	\$251,975,000
\$29,670,000 Transit System Sales Surtax Revenue Bonds, Series 2010A	9/14/2010	2020	The Series 2010A Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds through July 1, 2012 and pay the costs of issuance of the Series 2010A Bonds.	The Series 2010A Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$3,630,000	\$785,750	\$4,415,750	\$19,665,000
\$187,590,000 Transit System Sales Surtax Revenue Bonds, Series 2010B (Taxable BABs) (35% of Interest Cost is reimbursable through Federal Subsidy)	9/14/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds through July 1, 2012 and pay the cost of issuance of the Series 2010B Bonds.	The Series 2010B Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	4.593% to 5.624%	\$0	\$10,361,301	\$10,361,301	\$187,590,000
\$537,210,000 Transit System Sales Surtax Revenue Bonds, Series 2012	8/1/2012	2042	The Series 2012 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-453-12 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds and pay the cost of issuance of the Series 2012 Bonds.	The Series 2012 Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	4.593% to 5.624%	\$7,765,000	\$25,457,238	\$33,222,238	\$529,695,000
\$197,475,000 Transit System Sales Surtax Revenue Refunding Bonds, Series 2015	5/28/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-299-15 to provide funds to: (i) advance refund the Series 2006 Bonds maturing on and after July 1, 2016 and Series 2008 Bonds Maturing on July 1, 2020 through and including July 1, 2026 and; (ii) pay the cost of issuance of the Series 2015 Bonds.	The Series 2015 Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	2.500% to 5.000%	\$3,455,000	\$10,367,592	\$13,822,592	\$197,475,000
WATER & SEWER BONDS									
\$344,690,000 Water and Sewer System Revenue Refunding Bonds, Series 2007	9/27/2007	2026	The Series 2007 Bonds were issued pursuant Ordinance No. 93-134 and Resolution No. R-911-07 to refund the County's Water and Sewer System Revenue Bonds, Series 1997 maturing after October 1, 2009, in the aggregate principal amount of \$353,330,000; and to pay the costs of issuance of the Series 2007 Bonds, including the payment for a premium for a municipal bond insurance policy.	The Series 2007 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	4.000% to 5.000%	\$13,210,000	\$1,452,900	\$14,662,900	\$41,305,000
\$68,300,000 Water and Sewer System Revenue Bonds, Series 2008A	7/15/2008	2022	The Series 2008A Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) pay the termination payment due in connection with the termination of the Interest Swap Agreement associated with the Series 1994 Bonds and; (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008A Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	4.000% to 5.000%	\$4,995,000	\$1,936,838	\$6,931,838	\$46,800,000
\$374,555,000 Water and Sewer System Revenue Refunding Bonds, Series 2008B	7/15/2008	2022	The Series 2008B Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) refund all of the County's Water and Sewer System Revenue Bonds, Series 1994 and; (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008B Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000% to 5.250%	\$34,680,000	\$16,701,525	\$51,381,525	\$336,290,000
\$306,845,000 Water and Sewer System Revenue Refunding Bonds, Series 2008C	12/19/2008	2025	The Series 2008C Bonds, together with other available funds of the County, were used to (i) refund all of the outstanding Water & Sewer System Revenue refunding Bonds, Series 2005 and (ii) pay the costs of issuance related to the Series 2008C Bonds, including premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008C Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000% to 5.250%	\$6,900,000	\$1,357,075	\$8,257,075	\$29,880,000

APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
\$594,330,000 Water and Sewer System Revenue Bonds, Series 2010	3/11/2010	2039	The Series 2010 Bonds were issued pursuant to Ordinance No. 93-134 and No. 09-67 and Resolution No. R-22-10 to: (i) pay costs of constructing and acquiring certain improvements under the Dept.'s Multi-Year Capital Plan, (ii) repay a \$100M Line of Credit, (iii) pay capitalized interest through June 2011, (iv) make a deposit to the Reserve Account, and (v) pay costs of issuance (including a bond insurance premium for a portion of the Series 2010 Bonds).	The Series 2010 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	2.000% to 5.000%	\$2,855,000	\$28,666,675	\$31,521,675	\$586,150,000
\$340,265,000 Water and Sewer System Revenue Bonds, Series 2013A	7/19/2013	2042	The Series 2013 Bonds were issued pursuant to Ordinance Nos. 93-134, No. 09-67 and No. 13-67 and Resolution No. R-417-13 to: (i) pay costs of constructing or acquiring certain improvements under the Department's Multi-Year Capital Plan, (ii) pay capitalized interest on the Series 2013A Bonds, (iii) make deposit to the reserve account and (iv) pay the costs of issuance of the Series 2013A Bonds.	The Series 2013 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000%	\$0	\$17,013,250	\$17,013,250	\$340,265,000
\$152,400,000 Water and Sewer System Revenue Refunding Bonds, Series 2013B	7/19/2013	2042	The Series 2013B Bonds were issued pursuant to Resolution No. R-417-13 were used to: (i) refund all of the outstanding Water & Sewer System Revenue Bonds, Series 1999A, and (ii) pay the costs of issuance related to the Series 2013B Bonds, including premiums for a municipal bond insurance policy.	The Series 2013 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000%	\$0	\$7,397,756	\$7,397,756	\$152,400,000
\$481,175,000 Water and Sewer System Revenue Refunding Bonds, Series 2015	6/3/2015	2026	The Series 2015 Bonds were issued pursuant to Resolution No. R-298-15 were used to: (i) advance refund \$244,355,000 of the Series 2007 Bonds and \$255,730,000 of the Series 2008C Bonds (i) pay the costs of issuance related to the Series 2015 Bonds.	The Series 2015 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	3.000% to 5.000%	\$0	\$19,869,647	\$19,869,647	\$481,175,000
LOANS									
\$25,000,000 US Housing and Urban Development Loan Guarantee Assistance Section 108 Parrot Jungle, Series 2000-A	6/14/2000	2019	To provide financial assistance for the development of the Parrot Jungle Facility at Watson Island, in the City of Miami.	The Loan is from Section 108 Debt Service Reserve Fund, Parrot Jungle's Leasehold Improvements, Parrot Jungle's other corporate guarantees, and personal guarantees of owners. Other security as may be required by US Housing and Urban Development's Community Development Block Grant (CDBG) Program Income Future CDBG Entitlements.	7.620%	\$1,945,000	\$146,070	\$2,091,070	\$9,725,000
\$2,500,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Brownfield Economic Development Initiative (BEDI) Series 2001A	8/9/2001	2021	The Board of County Commissioners of Miami-Dade County, by Ordinance 99-95 authorized the County Manager to apply to the U.S. HUD for a Section 108 loan in the amount of \$5 million for the purpose of creating a revolving loan fund for remediation and economic redevelopment of Brownfield areas of Miami-Dade County. Also, the County applied for and was awarded a \$1.750 million grant to capitalize the debt service reserve account.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account, and other security as may be required by US Housing and Urban Development's (U.S. HUD) Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	5.800% to 6.670%	\$138,000	\$15,921	\$153,921	\$913,000
\$10,000,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI) Series 2001-A	8/9/2001	2021	The purpose of this loan is to attract, retain, and create employment opportunities in the most economically depressed areas of Miami-Dade County. The loans were administered to various small businesses within Miami-Dade County in the amounts between \$27 thousand to \$7.2 million to approximately 12 small businesses.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account, and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	5.800% to 6.670%	\$556,000	\$62,290	\$618,290	\$3,606,000
\$6,300,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-2) Series 2004-A	6/30/2004	2024	The purpose of this Loan is to attract, retain, and create employment opportunities in the most economically depressed areas of Miami-Dade County. The loans were administered to various small businesses within Miami-Dade County in the amounts between \$27 thousand to \$7.2 million to approximately 12 small businesses.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account, and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	8.000%	\$300,000	\$283,480	\$583,480	\$4,900,000
\$10,303,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-3) Series 2006-A	9/30/2005	2025	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account, and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	Variable	\$400,000	\$490,067	\$890,067	\$8,878,000
\$46,205,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2010A (Miami-Dade County Program)	12/30/2010	2035	The Series 2010A Bonds were issued pursuant to Resolution No. R-1226-10 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. These new bonds restructured a portion of the \$225,900,000 (Seaport) Sunshine State Governmental Financing Commission Loan #15. The proceeds from the refinanced loans were used to finance the cost of capital improvements at the Port of Miami.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	Variable	\$0	\$2,310,250	\$2,310,250	\$46,205,000

**APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
\$65,330,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2010A-1 (Miami-Dade County Program)	12/19/2013	2028	The Series 2010A-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate of a portion of the Series 2010A (Seaport) Sunshine State Government Financing Commission. The proceeds from the refinanced loans were used to finance the cost of capital improvements at the Port of Miami.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	1.000% to 5.000%	\$3,630,000	\$2,751,769	\$6,381,769	\$65,330,000
\$112,950,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2010B (Miami-Dade County Program)	12/30/2010	2035	The Series 2010A Bonds were issued pursuant to Resolution No. R-1226-10 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. These new bonds restructured a portion of the \$225,900,000 (Seaport) Sunshine State Governmental Financing Commission Loan #15. The proceeds from the refinanced loans were used to finance the cost of capital improvements at the Port of Miami.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	Variable	\$0	\$2,310,250	\$2,310,250	\$46,205,000
\$60,670,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2010B-1 (Miami-Dade County Program)	12/19/2013	2028	The Series 2010B-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate of a portion of the Series 2010B (Seaport) Sunshine State Government Financing Commission. The proceeds from the refinanced loans were used to finance the cost of capital improvements at the Port of Miami.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	4.000% to 5.000%	\$3,630,000	\$2,987,300	\$6,617,300	\$60,670,000
\$247,600,000 Sunshine State Governmental Financing Commission Revenue Bonds, Series 2011A (Miami-Dade County Program)	4/14/2011	2027	The Series 2011A Loan was issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. This new bonds refunded a portion of the prior Sunshine State Loans Series 1986 (\$27.745 million Seaport and \$697,489 Parks) & L (part \$81.16 million Seaport #16, \$203.171 million #17 and #18 Various). The proceeds from the refinanced loans were used to acquire various capital equipment including but not limited to a Helicopter for the County's Air Rescue Program, Buses, County network expansion; and capital equipment/capital improvements at the Public Health Trust (PHT).	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	2.000% to 3.750%	\$25,310,000	\$5,891,250	\$31,201,250	\$117,960,000
\$28,500,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2011B-1 (Miami-Dade County Program)	2/27/2014	2032	The Series 2011B-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate. The Series 2011B Bonds were issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing the remaining balance of the Series L commercial paper revenue notes (Seaport) #16. The proceeds from the loan were used by the Seaport to finance the cost of capital improvements at the Seaport.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	3.750% to 5.500%	\$0	\$1,375,963	\$1,375,963	\$28,500,000
\$28,500,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2011C-1 (Miami-Dade County Program)	2/27/2014	2032	The Series 2011C-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate. The Series 2011C Bonds were issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing the remaining balance of the Series L commercial paper revenue notes (Seaport) #16. The proceeds from the loan were used by the Seaport to finance the cost of capital improvements at the Seaport.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	4.000% to 5.500%	\$0	\$1,437,738	\$1,437,738	\$28,500,000
\$4,979,127 Water and Sewer Department State Revolving Loan CS120377870	8/29/2001	2023	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$256,329	\$65,410	\$321,739	\$2,133,511
\$2,617,688 Water and Sewer Department State Revolving Loan CS120377650	3/17/1998	2020	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$41,237	\$7,427	\$48,664	\$243,771
\$4,253,121 Water and Sewer Department State Revolving Loan CS120377860	12/28/2000	2023	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$196,173	\$53,063	\$249,236	\$1,642,123
\$3,251,818 Water and Sewer Department State Revolving Loan CS12037788P	9/10/2001	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$182,449	\$57,585	\$240,034	\$1,867,553
\$3,604,009 Water and Sewer Department State Revolving Loan CS120377670	12/23/1998	2021	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$156,721	\$32,275	\$188,996	\$1,021,676
\$45,905,994 Water and Sewer Department State Revolving Loan CS120375310 PART1	6/15/1989	2012	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$0	\$0	\$0	\$0
\$35,241,636 Water and Sewer Department State Revolving Loan DW1300010	12/23/1998	2022	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$2,297,909	\$517,950	\$2,815,859	\$17,637,804
\$4,691,165 Water and Sewer Department State Revolving Loan DW1300080	8/29/2001	2021	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$272,557	\$57,174	\$329,731	\$1,779,372

APPENDIX R: Miami-Dade County Outstanding Debt
as of September 30, 2014

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2015-16 Principal Payment	FY 2015-16 Interest Payment	FY 2015-16 Total Debt Service Payment	FYE 2014-15 Outstanding Balance
\$36,401,960 Water and Sewer Department State Revolving Loan CS120377400	6/15/1989	2014	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$0	\$0	\$0	\$0
\$25,874,146 Water and Sewer Department State Revolving Loan CS120377500	3/13/1997	2018	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$1,484,354	\$139,320	\$1,623,674	\$5,379,585
\$27,831,256 Water and Sewer Department State Revolving Loan CS120377450	6/30/1994	2016	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$1,792,930	\$64,836	\$1,857,766	\$2,708,697
\$11,958,833 Water and Sewer Department State Revolving Loan CS120377470	9/25/1995	2016	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$762,755	\$28,125	\$790,880	\$1,152,504
\$3,098,000 Water and Sewer Department State Revolving Loan CS120377490	12/11/1995	2016	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$193,059	\$7,242	\$200,301	\$291,744
\$844,648 Water and Sewer Department State Revolving Loan CS12037789A	10/27/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$45,033	\$11,762	\$56,796	\$451,720
\$2,891,049 Water and Sewer Department State Revolving Loan CS12037789L	10/29/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$88,263	\$23,054	\$111,316	\$885,347
\$188,265 Water and Sewer Department State Revolving Loan DW130200 (1)	8/7/2009	2029	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.820%	\$9,766	\$4,420	\$14,186	\$159,178
\$136,644 Water and Sewer Department State Revolving Loan DW130201 (2)	10/1/2010	2030	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.610%	\$11,908	\$2,288	\$14,196	\$90,620
\$126,000,000 Water and Sewer Department State Revolving Loan WW377900 (3)	3/13/2009	2034	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	1.610% to 2.320%	\$5,669,270	\$2,286,755	\$7,956,025	\$123,969,666

APPENDIX S: Outstanding Long-term Liabilities as of September 30, 2013 and 2014

(dollars in thousands)

Long-Term Liabilities. As of September 30, 2014, the County had \$17.3 billion in long-term liabilities, which are summarized in the schedule below. Additional information regarding long-term debt can be obtained in Note 8.

	Governmental activities		Business-type activities		Total Primary Government		Total % Change
	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013-2014</u>
	Restated		Restated				
General obligation bonds	\$ 1,179,986	\$ 1,297,416	\$ 332,360	\$ 322,805	\$ 1,512,346	\$ 1,620,221	7.1%
Special obligation bonds	2,585,852	2,563,802	152,166	147,675	2,738,018	2,711,477	-1.0%
Current year accretion of interest	34,870	26,476	10,971	9,926	45,841	36,402	-20.6%
Revenue bonds			9,919,133	9,960,557	9,919,133	9,960,557	0.4%
Housing Agency loans payable	31,361	28,022			31,361	28,022	-10.6%
Loans and notes payable	119,174	102,810	518,727	518,546	637,901	621,356	-2.6%
Other - unamortized premiums, discounts	102,831	97,500	229,480	259,018	332,311	356,518	7.3%
Sub-total Bonds, Notes and Loans	4,054,074	4,116,026	11,162,837	11,218,527	15,216,911	15,334,553	0.8%
Compensated absences	406,739	403,175	199,247	199,489	605,986	602,664	-0.5%
Estimated claims payable	274,608	300,897	45,129	44,224	319,737	345,121	7.9%
Other postemployment benefits	37,291	39,072	25,572	25,215	62,863	64,287	2.3%
Environmental remediation			74,882	57,485	74,882	57,485	-23.2%
Landfill closure/postclosure care costs			88,759	79,440	88,759	79,440	-10.5%
Obligation to Basketball Properties Ltd.		140,000				140,000	
Lease agreements	63,928	79,015	134,996	126,203	198,924	205,218	3.2%
Rent and contribution advances			388,262	376,890	388,262	376,890	-2.9%
Other liabilities	79,888	62,812	55,653	43,240	135,541	106,052	-21.8%
Totals	\$ 4,916,528	\$ 5,140,997	\$ 12,175,337	\$ 12,170,713	\$ 17,091,865	\$ 17,311,710	1.3%

Bond Ratings

Miami-Dade County continues to meet its financial needs through prudent use of its revenues and effective debt financing programs. The County's financial strength and sound financial management practices are reflected in its general obligation bond (uninsured) investment ratings, which are among the highest levels attained by Florida counties

At September 30, 2014, the County had \$15.3 billion in bonds and loans payable outstanding. This is a net increase (new debt issued less principal reductions and bond refundings) of \$117.6 million or .8 percent from the previous year. During the year, the County issued approximately \$781.7 million of debt, of which \$354.1 million were refunding bonds. Additional information on the County's debt can be obtained in Note 8 – Appendix T.

APPENDIX T: Note 8 - Long-Term Debt

LONG-TERM LIABILITY ACTIVITY

Changes in long-term liabilities for the year ended September 30, 2014 are as follows (amounts in thousands):

	Balance September 30, 2013	Additions	Reductions	Balance September 30, 2014	Due Within One Year
Governmental Activities					
Bonds, loans and notes payable:					
General obligation bonds	\$ 1,179,986	\$ 137,900	\$ (20,470)	\$ 1,297,416	\$ 21,355
Special obligation bonds	2,620,722	49,030	(105,950)	2,563,802	67,443
Current year accretions of interest	0	26,476		26,476	
Housing Agency loans payable	31,361		(3,339)	28,022	3,389
Loans and notes payable	119,174		(16,364)	102,810	16,913
Bond premiums/discount	102,831	1,573	(6,904)	97,500	
Total bonds, loans and notes payable	4,054,074	214,979	(153,027)	4,116,026	109,100
Other liabilities:					
Compensated absences	406,739	132,246	(135,810)	403,175	103,956
Estimated claims payable	274,608	577,665	(551,376)	300,897	82,972
Other postemployment benefits	37,291	18,058	(16,277)	39,072	
Departure Incentive Plan	997		(232)	765	211
Liability under AA Arena Agreement		140,000		140,000	6,400
Lease Agreements	63,928	15,458	(371)	79,015	1,812
Other	78,891	8,069	(24,913)	62,047	14,000
Total governmental activity long-term liabilities	\$ 4,916,528	\$ 1,106,475	\$ (882,006)	\$ 5,140,997	\$ 318,451
Business-type Activities					
Bonds, loans, and notes payable:					
Revenue bonds	\$ 9,919,133	\$ 561,210	\$ (519,786)	\$ 9,960,557	\$ 188,723
General obligation bonds	332,360		(9,555)	322,805	10,005
Special obligation bonds	152,166		(4,491)	147,675	4,446
Current year accretions of interest	10,971	1,264	(2,309)	9,926	2,582
Loans and notes payable	518,727	33,596	(33,777)	518,546	23,311
Bond premiums/discount	229,480	46,526	(16,988)	259,018	
Total bonds, loans and notes payable	11,162,837	642,596	(586,906)	11,218,527	229,067
Other liabilities:					
Estimated claims payable	45,129	7,865	(8,770)	44,224	7,597
Compensated absences	199,247	22,235	(21,993)	199,489	111,722
Other postemployment benefits	25,572	13,685	(14,042)	25,215	
Environmental remediation liability	74,882		(17,397)	57,485	12,026
Liability for landfill closure/post closure care	88,759		(9,319)	79,440	1,821
Lease agreements	134,996		(8,793)	126,203	52,449
Rent and contribution advances	388,262	639	(12,011)	376,890	19,065
Other	55,653	2,288	(14,701)	43,240	1,408
Total business-type activities long-term liabilities	\$ 12,175,337	\$ 689,308	\$ (693,932)	\$ 12,170,713	\$ 435,155

APPENDIX U: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

Miami-Dade County organizes its strategic plan into seven strategic areas: Public Safety (PS), Transportation (TP), Recreation and Culture (RC), Neighborhood and Infrastructure (NI), Health and Human Services (HH), Economic Development (ED), and General Government (GG). Each strategic area consists of a number of goals, each of which consists of a number of objectives. In all, the strategic plan includes nearly 100 objectives. For ease of reference, each objective can be referred to by its reference number (e.g. PS2-1, TP3-2, and ED5-1).

These objectives play an important role in our Results-Oriented Governing approach by providing the linkage between department objectives and the goals of the strategic plan. Department narratives contain performance tables that begin with both the reference number and full text of the strategic plan objective the department is seeking to support. This provides strategic context to the efforts of the department and ensures that County activities support achievement of strategic plan goals. The list below details all objectives in the strategic plan, organized by strategic area.

Strategic Area: Public Safety (PS)

- PS1-1: Reduce crimes of public concern (Juvenile Services; Police)
- PS1-2: Solve crimes quickly and accurately (Medical Examiner; Police)
- PS1-3: Support successful re-entry into the community (Corrections and Rehabilitation; Juvenile Services)
- PS1-4: Provide safe and secure detention (Corrections and Rehabilitation; Juvenile Services)
- PS2-1: Reduce response time (Fire Rescue; Medical Examiner; Police)
- PS2-2: Improve effectiveness of outreach and response (Fire Rescue; Police)
- PS3-1: Facilitate short and long-term recovery (Fire Rescue)
- PS3-2: Increase countywide preparedness (Fire Rescue; Police)

Strategic Area: Transportation (TP)

- TP1-1: Minimize traffic congestion (Citizen's Independent Transportation Trust; Metropolitan Planning Organization; Public Works and Waste Management; Transit)
- TP1-2: Expand and improve bikeway, greenway and sidewalk system (Parks, Recreation and Open Spaces; Public Works and Waste Management)
- TP1-3: Provide reliable transit service (Transit)
- TP1-4: Expand public transportation (Citizen's Independent Transportation Trust; Transit)
- TP1-5: Improve mobility of low income individuals, the elderly and disabled (Public Works and Waste Management; Transit)
- TP1-6: Facilitate connections between transportation modes (Aviation; Port of Miami; Transit)
- TP2-1: Reduce traffic accidents (Public Works and Waste Management; Police)
- TP2-2: Improve safety for bicycles and pedestrians (Public Works and Waste Management; Police)

- TP2-3: Ensure the safe operation of public transit (Transit)
- TP2-4: Ensure security at airports, seaport and on public transit (Aviation, Port of Miami, and Transit)
- TP2-5: Provide easy access to transportation information (Aviation; Port of Miami; Public Works and Waste Management; Transit)
- TP2-6: Ensure excellent customer service for passengers (Aviation; Port of Miami; Transit)
- TP3-1: Maintain roadway infrastructure (Public Works and Waste Management)
- TP3-2: Provide attractive, well-maintained facilities and vehicles (Aviation; Port of Miami; Transit)
- TP3-3: Continually modernize Port of Miami and airports (Aviation; Port of Miami)
- TP3-4: Enhance aesthetics of transportation infrastructure (Parks, Recreation and Open Spaces)

Strategic Area: Recreation and Culture (RC)

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible to residents and visitors (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces; Vizcaya)
- RC1-2: Acquire new and conserve existing open lands and natural areas (Parks, Recreation and Open Spaces)
- RC2-1: Increase attendance at recreational and cultural venues (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces; Vizcaya)
- RC2-2: Ensure facilities are safe, clean and well-run (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces; Vizcaya)
- RC2-3: Keep parks and green spaces beautiful (Parks, Recreation and Open Spaces)
- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces; Vizcaya)
- RC3-2: Strengthen and conserve local historic and cultural resources and collections (Cultural Affairs; Parks, Recreation and Open Spaces; Vizcaya)

Strategic Area: Neighborhood and Infrastructure (NI)

- NI1-1: Promote mixed-use, multi-modal, well designed, and sustainable communities (Regulatory and Economic Resources)
- NI1-2: Promote sustainable green buildings (Regulatory and Economic Resources)
- NI1-3: Enhance the viability of agriculture (Regulatory and Economic Resources)
- NI2-1: Provide adequate potable water supply and wastewater disposal (Water and Sewer)
- NI2-2: Provide functional and well maintained drainage to minimize flooding (Regulatory and Economic Resources; Public Works and Waste Management)

- NI2-3: Provide adequate solid waste disposal capacity that meets adopted level-of-service standard (Public Works and Waste Management)
- NI2-4: Provide adequate local roadway capacity (Public Works and Waste Management)
- NI3-1: Maintain air quality (Regulatory and Economic Resources)
- NI3-2: Maintain surface water quality (Regulatory and Economic Resources)
- NI3-3: Protect groundwater and drinking water wellfield areas (Regulatory and Economic Resources)
- NI3-4: Achieve healthy tree canopy (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)
- NI3-5: Maintain and restore waterways and beaches (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)
- NI3-6: Preserve and enhance natural areas (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)
- NI4-1: Ensure buildings are safer (Regulatory and Economic Resources; Internal Services)
- NI4-2: Promote livable and beautiful neighborhoods (Animal Services; Regulatory and Economic Resources; Public Works and Waste Management)
- NI4-3: Preserve and enhance well maintained public streets and rights of way (Parks, Recreation and Open Spaces; Public Works and Waste Management)

Strategic Area: Health and Human Services (HH)

- HH1-1: Improve individuals' health status (Public Health Trust)
- HH1-2: Increase access to health services and ensure that MDC residents have a primary care medical home (Public Health Trust)
- HH2-1: End homelessness (Homeless Trust)
- HH2-2: Stabilize home occupancy (Community Action and Human Services; Economic Advocacy Trust; Public Housing and Community Development)
- HH2-3: Minimize hunger for Miami-Dade County residents (Community Action and Human Services)
- HH2-4: Reduce the need for institutionalization for the elderly (Community Action and Human Services)
- HH2-5: Improve access to abuse prevention, intervention and support services (Community Action and Human Services)
- HH3-1: Ensure that all individuals 18 years and older (including foster care and juvenile justice youths) are work ready (Community Action and Human Services)
- HH3-2: Ensure that all children are school ready (Community Action and Human Services)
- HH3-3: Create, maintain and preserve affordable housing (Public Housing and Community Development)

- HH3-4: Increase the self sufficiency of vulnerable residents/special populations (Community Action and Human Services; Management and Budget; Public Housing and Community Development)

Strategic Area: Economic Development (ED)

- ED1-1: Reduce income disparity by increasing per capita income (Economic Advocacy Trust; Regulatory and Economic Resources)
- ED1-2: Attract industries that have high wage jobs and high growth potential (Regulatory and Economic Resources)
- ED1-3: Enhance and expand job training opportunities and education programs to ensure they are aligned with the needs of emerging and growth industries (Economic Advocacy Trust; Regulatory and Economic Resources)
- ED2-1: Attract more visitors, meetings and conventions (Aviation; Greater Miami Convention and Visitors Bureau; Parks, Recreation and Open Spaces; Port of Miami; Regulatory and Economic Resources)
- ED2-2: Improve customer service at airports, hotels and other service providers that support travel and tourism (Aviation; Community Information and Outreach; Port of Miami; Transit)
- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries (Aviation; Port of Miami; Regulatory and Economic Resources)
- ED3-2: Support international banking and other financial services (Regulatory and Economic Resources)
- ED4-1: Encourage creation of new small businesses (Regulatory and Economic Resources)
- ED4-2: Create a business friendly environment (Regulatory and Economic Resources)
- ED4-3: Expand opportunities for small businesses to compete for County contracts (Regulatory and Economic Resources)
- ED5-1: Provide adequate public infrastructure that is supportive of new and existing businesses (Aviation, Management and Budget; Regulatory and Economic Resources)
- ED5-2: Develop urban corridors (TUAs, CRAs and Enterprise Zones, NRSAs) as destination centers (Management and Budget; Public Housing and Community Development)

Strategic Area: General Government (GG)

- GG1-1: Provide easy access to information and services (Community Information and Outreach; all departments)
- GG1-2: Develop a customer-oriented organization (Community Information and Outreach; Internal Services; all departments)
- GG1-3: Foster a positive image of County government (Commission on Ethics; Community Information and Outreach; Inspector General; all departments)
- GG1-4: Improve relations between communities and governments (Human Resources; all departments)
- GG2-1: Attract and hire new talent (Human Resources; all departments)
- GG2-2: Develop and retain excellent employees and leaders (Human Resources; all departments)

- GG2-3: Ensure an inclusive workforce that reflects diversity (Community Action and Human Services; Human Resources; all departments)
- GG2-4: Provide customer-friendly human resources services (Human Resources; Information Technology)
- GG3-1: Ensure available and reliable systems (Information Technology)
- GG3-2: Effectively deploy technology solutions (Information Technology)
- GG3-3: Improve information security (Finance; Information Technology)
- GG4-1: Provide sound financial and risk management (Audit and Management; Finance; Internal Services; Management and Budget; Property Appraiser)
- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs (Management and Budget; all departments)
- GG5-1: Acquire “best value” goods and services in a timely manner (Internal Services)
- GG5-2: Provide well maintained, accessible facilities and assets (Internal Services)
- GG5-3: Utilize assets efficiently (Internal Services; Information Technology)
- GG6-1: Reduce County government’s greenhouse gas emissions and resource consumption (Regulatory and Economic Resources; all departments)
- GG6-2: Lead community sustainability efforts (Regulatory and Economic Resources)
- GG7-1: Provide eligible voters with convenient opportunities to vote (Elections)
- GG7-2: Maintain the integrity and availability of election results and other public records (Elections)
- GG7-3: Qualify candidates and petitions in accordance with the law (Elections)



ACRONYMS, GLOSSARY AND INDEX

ACRONYMS

A&E – Architectural and Engineering
ADA – Americans with Disabilities Act
ADPICS – Advanced Purchasing and Inventory Control System
ALF – Assisted Living Facility
AMS – Audit and Management Services
AOC – Administrative Office of the Courts
APP – Art in Public Places
ASB – Addiction Services Board
ASD – Animal Services Department
ASE – Active Strategy Enterprise
ATMS – Advanced Traffic Management System
AZA - Association of Zoos and Aquariums
BAT – Budgeting Analysis Tool
BBC GOB – Building Better Communities General Obligation Bond Program
BCC – Board of County Commissioners
BFSTS – Budgeting Fundamental Service and Technology Savings
BLE – Basic Law Enforcement
BOMA – Building Owners and Managers Association
CAD – Computer Aided Dispatch/Computer Aided Design
CAFR – Comprehensive Annual Financial Report
CAHSD – Community Action and Human Services Department
CALEA - Commission on Accreditation for Law Enforcement Agencies, Inc.
CAPRA - Commission for Accreditation of Park and Recreation Agencies
CAO – County Attorney’s Office
CBAT – Capital Budgeting Analysis Tool
CBO – Community-based Organization
CDBG – Community Development Block Grant
CDMP – Comprehensive Development Master Plan
CDT – Convention Development Tax
CEMP - Comprehensive Emergency Management Plan
CERT – Community Emergency Response Team
CFA – Commission for Florida Law Enforcement Accreditation
CFAI – Commission on Fire Accreditation International
CFP – Capital Funds Program
CHP - COPS Hiring Program

ACRONYMS

CIO – Chief Information Officer
CIP – Capital Improvements Program
CIS – Customer Information System
CITT – Citizens' Independent Transportation Trust
CJIS – Criminal Justice Information System
CNG – Compressed Natural Gas
COC – Clerk of Courts
CODI – Commission On Disability Issues
COE – Commission on Ethics and Public Trust
COOP – Continuity Of Operations Plan
COR – Capital Outlay Reserve
CPE – Continuing Professional Education
CPI – Consumer Price Index
CPME – Coastal Park and Marina Enterprise
CPP – Community Periodical Program
CRA – Community Redevelopment Agency
CRCT – Comprehensive Relational Criteria Tool
CRIPA - Civil Rights of Institutionalized Person's Act
CSBE – Community Small Business Enterprise
CSBG – Community Service Block Grant
CST – Communication Services Tax
CUP – Consumptive Use Permit
CVAC – Coordinated Victims Assistance Center
CWP – Community Workforce Program
CZAB – Community Zoning Appeals Board
DAE – Disaster Assistance Employee
DARE – Drug Abuse Resistance Education
DCA – Department of Community Affairs
DDA – Downtown Development Authority
DJJ – Department of Juvenile Justice
DoCA – Department of Cultural Affairs
DOJ - U.S Department of Justice
DOR – Department of Revenue
DUI – Driving Under the Influence
DVOB – Domestic Violence Oversight Board
EAMS – Enterprise Asset Management System

ACRONYMS

ECM – Enterprise Content Management
EDF – Economic Development Fund
EDMS – Electronic Document Management System
EDP – Equitable Distribution Program
EEL – Environmentally Endangered Land
EEOC – Equal Employment Opportunity Commission
EF – Efficiency Measure
EOB – Equal Opportunity Board
EOC – Emergency Operations Center
EPA – Environmental Protection Agency
ePAR – Electronic Payroll and Attendance Records
ERP – Enterprise Resource Planning System
ESCO - Energy Service Company
ESG – Emergency Shelter Grant
EVIDS – Electronic Voter Identification System
EZ – Enterprise Zone
FAA – Federal Aviation Administration
FAMIS – Financial Accounting Management Information System
FBI – Federal Bureau of Investigation
FDEP – Florida Department of Environmental Protection
FDLE – Florida Department of Law Enforcement
FDOT – Florida Department of Transportation
FEMA – Federal Emergency Management Agency
FERT – Forensic Evidence Recovery Team
FIU – Florida International University
FPL – Florida Power and Light
FRPA - Florida Recreation and Park Association
FRS – Florida Retirement System
FTA – Federal Transit Administration
FTE – Full-time Equivalent
FY – Fiscal Year
GAA – General Aviation Airports
GAAP – Generally Accepted Accounting Principles
GAL – Guardian Ad Litem Program
GASB – Government Accounting Standards Board
GDP – Gross Domestic Product

ACRONYMS

GFOA – Government Finance Officers Association
GIS – Geographic Information System
GMCVB – Greater Miami Convention and Visitors Bureau
GMSC – Greater Miami Service Corps
GOB – General Obligation Bond
HEX – Homestead Exemption
HLD – High Level Disinfection
HOME – Home Investment Partnership Program
HQS – Housing Quality Standard
HRD – Human Resources Department
HT – Homeless Trust
HVAC – Heating, Ventilation, and Air-Conditioning
ICC – International Code Council
ICE – Immigration and Customs Enforcement
ICMA – International City/County Management Association
IN – Input Measure
ISD – Internal Services Department
ITB – Invitation to Bid
ITD – Information Technology Department
IWA – Imaging Workflow Application
JAC – Juvenile Assessment Center
JAG – Edward Byrne Memorial Justice Assistance Grant
JSD – Juvenile Services Department
LBD – Local Disadvantaged Business
LEED – Leadership in Energy and Environmental Design
LETf – Law Enforcement Trust Fund
LIHEAP – Low-Income Home Energy Assistance Program
LMS – Local Mitigation Strategy
LOGT – Local Option Gas Tax
LRTP – Long Range Transportation Plan
LSS – Lean Six Sigma
MAAC – Miami Airline Affairs Committee
MCC – Miscellaneous Construction Contracts
MDAD – Miami-Dade Aviation Department
MDCR – Miami-Dade Corrections and Rehabilitation
MDEAT – Miami-Dade Economic Advisory Trust (formerly MMAP- Metro-Miami Action Plan)

ACRONYMS

MDFR – Miami-Dade Fire Rescue
MDPD – Miami-Dade Police Department
MDT – Miami-Dade Transit
MDTV – Miami-Dade Television
MDX – Miami-Dade Expressway Authority
ME – Medical Examiner
MHz – Megahertz
MIA – Miami International Airport
MIC – Miami Intermodal Center
MOE – Maintenance of Effort
MOU – Memorandum of Understanding
MOVES – Mobile Operations Victim Emergency Services
MPO – Metropolitan Planning Organization
MSM – Miami Science Museum
MWDC – Metro-West Detention Center
NACo – National Association of Counties
NAM – Natural Areas Management
NAME – National Association of Medical Examiners
NEAT – Neighborhood Enhancement Action Team
NRPA - National Recreation and Park Association
NSP – Neighborhood Stabilization Program
NSMB - Neat Streets Miami Board
NTD – North Terminal Development
NTSB – National Transportation Safety Board
OC – Outcome Measure
OEM – Office of Emergency Management
OIG – Office of Inspector General
OMB – Office of Management and Budget
OP – Output Measure
OSHA – Occupational Safety and Health Administration
OSMP – Open Space Master Plan
PAC – Performing Arts Center
PAMM – Perez Art Museum Miami
PCI – Personal Credit Card Information
PDO – Public Defender’s Office
PHAS – Public Housing Assessment System

ACRONYMS

PHCD – Public Housing and Community Development
PHT – Public Health Trust
PIC – Permitting Inspection Center
PIO – Public Information Officer
PREA - Prison Rape Elimination Act
PROS – Parks, Recreation and Open Spaces
PSA – Public Service Announcement
PSFFT – Professional Sports Franchise Facility Tax
PTDC – Pre-trial Detention Center
PTP – People’s Transportation Plan
PWWM – Public Works and Waste Management
QC – Quality Control
QNIP – Quality Neighborhood Improvement Program
QTI – Qualified Target Industry Program
RAAM – Right-of-way Assets and Aesthetics Management
RAB – Residential Advisory Boards
RER – Regulatory and Economic Resources
RIF – Road Impact Fee
RFP – Request for Proposals
RMS – Recreation Management System
ROW – Right-of-Way
SAO – State Attorney’s Office
SCADA – Supervisory Control and Data Acquisition
SEMAP – Section Eight Management Assessment Program
SFCC – South Florida Cultural Consortium
SFRTA – South Florida Regional Transportation Authority
SHARP – Senior Housing Assistance Repair Program
SHIP – State Housing Initiatives Partnership Program
SLA – Service Level Agreement
SNAP – Stop Now and Plan Program
SOB – Special Obligation Bond
SPCC – Stephen P. Clark Center
STD – Special Taxing District
STS – Special Transportation Services
TASC – Treatment Alternatives to Street Crime
TDS – Tourist Development Surtax

ACRONYMS

TDT – Tourist Development Tax
TGK – Turner Guilford Knight Detention Center
TIF – Tax Increment Financing
TIP – Transportation Improvement Program
TJIF – Targeted Jobs Incentive Funds
TO – Table of Organization
TRC – Trash and Recycling Center
TRIM – Truth in Millage
TRT – Technical Rescue Training
TSA – Transportation Security Administration
TTC – Training and Treatment Center
TUA – Targeted Urban Area
UAP – User Access Program
UASI – Urban Areas Security Initiative
UDB – Urban Development Boundary
UFAS – Uniform Federal Accessibility Standards
UMSA – Unincorporated Municipal Service Area
USDA – United States Department of Agriculture
USHHS – United States Department of Health and Human Services
USHUD – United States Housing and Urban Development
VAB – Value Adjustment Board
VIP – Violence Intervention Project
VOIP – Voice Over Internet Protocol
VPK – Voluntary Pre-Kindergarten
WASD – Water and Sewer Department
WCSA – Waste Collection Service Area
WDC – Women’s Detention Center
WUP – Water Use Permit

GLOSSARY

311 - An abbreviated telephone number (3-1-1) set aside by the Federal Communications Commission for quick access to non-emergency police and other governmental services

Accrual Basis - A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged

Ad Valorem Taxes - Taxes paid on the fair market value of land, buildings, business inventory, and equipment excluding allowable tax exemptions

Administrative Reimbursement - A payment made by proprietary departments to the General Fund to cover a department's share of the County's overhead support

Advanced Purchasing and Inventory Control System (ADPICS) - An automated central procurement system for entering and monitoring the purchase of goods and services; ADPICS is integrated with the County's Financial Accounting Management Information System (FAMIS), improves controls, allows for more timely order processing, vendor management and support, and reduces paper storage requirements

Americans with Disabilities Act (ADA) - A Federal act, signed into law on July 26, 1990, which addresses the problem of discrimination against individuals with disabilities in critical areas such as employment, housing, public accommodations, education, transportation, communication, recreation, institutionalization, health services, voting, and access to public services and places

Annexation - The process by which an existing municipality incorporates additional territory into its jurisdictional boundary

Appropriation - A specific amount of funds authorized for expenditure by the Board of County Commissioners (BCC) against which financial obligations and expenditures may be made

Aquifer - A permeable geological formation that carries and stores groundwater

Art in Public Places - Promotes collaboration and creative arts projects that improve the visual quality of public spaces

Arterial Roads - The main traffic corridors that are within the County; arterial roads are fed by collector roads which pick up the traffic from local roads that provide localized service within specific neighborhoods (also referred to as collector roads)

Ashfill - A specially constructed landfill to be used only for disposal of ash from waste-to-energy plants

Attrition - Savings attributed to the time it takes to hire positions vacated through resignation, reassignment, transfer, retirement, or any other means other than layoffs

Balanced Budget - A budget in which revenues equal expenditures; in the public sector this is achieved when total receipts equal total outlays for a fiscal year

Bascule Bridge - A bridge spanning short distances that opens to let waterway traffic pass underneath

Base Budget - Cost of continuing the current level of service

Bed Tax - See Convention Development Tax (CDT), Professional Sports Franchise Facilities Tax (PSFFT), and Tourist Development Tax (TDT)

GLOSSARY

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate; the County sells bonds as a means of borrowing revenue for costly projects and repays the debt to the lender over an extended period of time, similar to the manner in which a homeowner repays a mortgage; a bond differs from a note in two ways: a bond is issued for a longer period of time than a note and requires greater legal formality; bonds are primarily used to finance capital projects

Bond Funds or Proceeds - Money obtained from the sale of bonds, which may be used for the construction or renovation of capital facilities, acquisition of related equipment, and other allowable uses

Bondholder - The person or entity having a true and legal ownership interest in a municipal bond; in the case of book-entry only bonds, the beneficial owner will often be treated as the bondholder under the bond contract, although for certain purposes the entity holding the global certificates representing the entire issue will retain the rights of the bondholder under the bond contract

Budget - A fiscal plan of programs, services, and construction projects expected to be carried out, funded within available revenues, and designated within a specific period, usually 12 months

Budget Amendment - A method by which an adopted expenditure authorization or limit is increased and could be authorized with a publication, a hearing or a re-certification of the budget which may increase or decrease appropriations within a fund but does not increase the fund's total budget; the BCC must approve the change by resolution

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget; budgetary basis takes one of three forms: generally accepted accounting principles (GAAP), cash, or modified accrual

Budgeting Analysis Tool (BAT) – a budget planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring, and reporting on departmental budgets.

Building Better Communities General Obligation Bond Program (BBC GOB) - A general obligation bond program approved by Miami-Dade County voted in November of 2004 totaling \$2.925 billion of which is expected fund capital improvements in the areas of sewers, flood control, healthcare, service outreach, housing, roads and bridges, public safety and courts facilities, and parks, libraries and multicultural facilities (see definition of General Obligation Bond)

Building Envelope - The exterior surface of a building's construction which includes the walls, windows, floors, roof, and floor

Bulky Waste - Construction debris, large discarded items, appliances, furniture, and trash; bulky waste does not include tires or solid waste

Business Tax - A tax imposed for the privilege of doing business in Miami-Dade County; any individual or home-based business providing merchandise, entertainment, or service directly or indirectly to the public, must obtain a license to operate

Capital Budget - A balanced fiscal plan for a specific period for governmental non-operating projects or purchases, such as construction projects, major equipment purchases, infrastructure improvements, or debt service payments for these types of projects or purchases

Capital Budgeting Analysis Tool (CBAT) – a capital planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring, and reporting on departmental capital budgets.

Capital Costs - Capital costs are non-recurring expenditures that have a useful life of more than five (5) years and have a total cost that exceeds \$50,000 in total funding; capital costs includes all manpower, implementation costs, and capital outlay required to fully implement each project

GLOSSARY

Capital Funds Program (CFP) - A United States Department of Housing and Urban Development (US HUD) formula grant program for public housing improvements and administrative expenditures; formerly known as the Comprehensive Grant Program (CGP)

Capital Improvement Local Option Gas Tax (CILOGT) - A tax levy of up to five cents on each gallon of motor fuel sold, which may be imposed by counties in accordance with Florida state law, in one-cent increments and which is shared with eligible cities in the County; CILOGT may be used only for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan; the tax in Miami-Dade County is three cents per gallon

Capital Outlay Reserve (COR) - A fund comprised of appropriations provided for same-year selected or emergency construction projects, major equipment purchases, and debt service payments for General Fund supported departments

Carryover - Appropriated funds that remain unspent at the end of a fiscal year and are allowed to be retained in the appropriating budget and expended in subsequent fiscal years for the purpose designated

Cell - A defined portion of a landfill footprint, which is developed and filled with waste to capacity and subsequently closed according to Federal, State and local regulations

Charter County Transit System Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, and other transactions (up to \$5,000 on sales of tangible property) for transit and neighborhood transportation improvements (See People's Transportation Plan (PTP))

Children's Trust - An organization committed to funding programs that offer the highest possible quality services, with goals of implementing best practices and improving the lives of children and families in our community

Communications Tax - This tax also known as the unified or simplified tax became effective October 1, 2001, and is meant to create a "simplified" tax structure for communications services, replacing the utility tax on telephone and other telecommunication services, the cable television franchise fee, the telecommunications franchise fee, and communications permit fees

Community-based Organizations (CBOs) - Not-for-profit organizations that provide services to targeted populations

Community Development Block Grant (CDBG) - A United States Housing and Urban Development (US HUD) funding program established in 1974 to assist local governments in improving the quality of life in low- to moderate-income areas and other areas of metropolitan significance

Community Periodical Program (CPP) - A mandated program to place public information in various local community periodicals throughout the County to inform targeted communities of the activities of their local government

Community Redevelopment Agency (CRA) - A public entity created by a city or county to implement the community redevelopment activities outlined under the Community Redevelopment Act, which was enacted in 1969 (Chapter 163, Part III, Florida Statutes)

Community Service Block Grant (CSBG) - A program that provides annual grants on a formula basis to various types of grantees through the United States Department of Housing and Urban Development (US HUD)

GLOSSARY

Community Service Center - Direct service centers managed by the Community Action and Human Services Department (CAHSD) and located in various areas throughout Miami-Dade County; centers provide services to economically disadvantaged families interested in achieving self-sufficiency

Community Small Business Enterprise Program (CSBE) - A comprehensive program that affords opportunities to small businesses to participate in the County's construction of public improvements and fosters growth in the economy of Miami-Dade County, by allowing small businesses a chance to gain the experience, knowledge, and resources necessary to compete and survive, both in government and private construction contracting arenas; the CSBE program was derived as a result of a Federal District Court ruling that eliminated Miami-Dade County's Women, Hispanic, and Black business enterprise programs that relate to construction, resulting in the immediate cancellation of the construction component of these programs;

Community Workforce Program (CWP) - A program in which all capital construction contracts equal to or greater than \$1 million and work orders over a specified amount for projects located in Designated Target Areas (DTA) have a required minimum of ten percent of the of the persons performing the construction trades work be residents of DTAs

Comprehensive Annual Financial Report (CAFR) - A detailed report containing financial statements and other required information, by which market analysts, investors, potential investors, creditors and others may assess the attractions of a government's securities compared to other governments or other investments

Comprehensive Development Master Plan (CDMP) - A plan that expresses the County's general objectives and policies addressing where and how development and conservation of land and natural resources will occur in the next 10 to 20 years, and the integration of County services to accomplish these objectives

Concurrency - Growth management requirement that public infrastructure improvements necessitated by public or private development are in place at the same time as development

Constitutional Gas Tax - A tax levy (originating in the Florida Constitution) of two cents on most motor fuel sold in the state, which is returned to counties pursuant to a formula for the construction, reconstruction, and maintenance of roadways (also known as Secondary Gas Tax)

Consumer Price Index (CPI) - An index that measures the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of the same goods and services in some base period (also referred to as cost-of-living)

Contingency - A budgetary reserve amount established for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted

Convention Development Tax (CDT) - A three percent tax levied on transient lodging accommodations countywide (except in the Village of Bal Harbour and the Town of Surfside) dedicated to the development and operation of local, major exhibition halls, auditoriums, stadiums, and convention-related facilities

Debt Service - The amount of money necessary to pay interest on outstanding bonds and the principal of maturing bonds according to a predetermined payment schedule

Deficit - An excess of current-year expenditures over current-year resources

Depreciation - A decrease in value due to wear and tear, decay, or decline in price; a lowering in estimation

Designated Fund Balance - A fund balance amount that is required to be identified as a reserve fund balance

GLOSSARY

Direct Costs - Costs that can be identified specifically with a particular sponsored project or institutional activity and which can be directly assigned to such activities, relatively easily and with a high degree of accuracy

Dredging - The removal of soil which may include rock, clay, peat, sand, marl, sediment, or other naturally occurring soil material from the surface of submerged or unsubmerged coastal or freshwater wetlands, tidal waters, or submerged bay-bottom lands; dredging includes, but is not limited to, the removal of soils by use of clamshells, suction lines, draglines, dredger, or backhoes

Duplicity - deceitfulness in speech or conduct; a twofold or double state or quality

Early Head Start - A national program, founded in 1995, which provides comprehensive developmental services to children of low-income families, from birth to the age of three

Efficiency - Efficiency measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew, or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.), and are often the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc.)

e-Government - A government's use of technology as an enabling strategy to improve services to its citizens and businesses; access to government information and services can be provided when and where citizens choose and can include access via the Internet, voice response systems, interactive kiosks, and other emerging technologies

Enterprise Funds - Funds used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers (such as the Port of Miami and the Water and Sewer Department)

Enterprise Resource Planning (ERP) - A single integrated financial system with general ledger, accounts receivable, accounts payable, purchasing, project billing, grants management, fixed assets, budget preparation, recruiting, and time reporting modules; the ERP system utilizes a single database so information will be easily shared

Environmentally Endangered Lands Trust Fund (EEL) - Funds derived from an extraordinary property tax levy of three-fourths of one mill above the County's ten-mill cap for two years approved by the voters in 1990 for the purchase and preservation of environmentally sensitive lands

Equal Employment Opportunity Commission (EEOC) - A federal agency that enforces the federal employment discrimination laws

Equitable Distribution Program (EDP) - The process to streamline solicitations for continuing contracts by distributing architectural, engineering, and landscape architecture professional services for construction projects up to \$2 million or studies up to \$200,000 in fees to eligible firms on a rotational basis

Expenditure - A decrease in financial resources for procurement of assets or the cost of good and/or services received

Federal Emergency Management Agency (FEMA) - A Federal agency responsible for providing disaster relief assistance

Federal Transit Administration (FTA) - An operating administration under the United States Department of Transportation (USDOT) that assists in developing and improving mass transportation systems for cities and communities countywide

Final Maturity Date - A date on which the principal amount of a note, draft, bond, or other debt instrument becomes due and payable

GLOSSARY

Financial Accounting and Management Information System (FAMIS) - A financial accounting general ledger system used by Miami-Dade County

Fiscal Year (FY) - A yearly accounting period, without regard to its relationship to a calendar year; the fiscal year for Miami-Dade County begins on October 1 and ends on September 30

Fixed Rate - An interest rate on a security that does not change for the remaining life of the security

Food and Beverage Tax for Homeless and Domestic Violence - A one percent tax levied Countywide on food and beverages sold by establishments with gross annual revenues exceeding \$400,000 except in the City of Miami Beach, the Village of Bal Harbour and the Town of Surfside, excluding those in hotels and motels; eighty-five percent of the tax proceeds is dedicated for homeless programs and facility construction and fifteen percent is dedicated for domestic violence programs and facility construction

Fringe (or Employee) Benefits - Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for Social Security, pension, and medical and life insurance plans

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent based on the annual number of hours in the work schedule in relation to 2,080 hours per year

Fund - A set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations

Fund Balance - The excess of assets and revenue over liabilities and expenditures of a fund

Funding Model - A method of allocating and distributing costs of an enterprise level function across the organization

Gainsharing - A system of rewarding groups of employees who work together to improve performance through use of labor, capital, materials and energy; in return for meeting established target performance levels, the employees receive shares of the resultant savings from performance gains, usually in the form of a cash bonus

Garbage - Any accumulation of animal, fruit/vegetable matter, or any other matter, of any nature whatsoever, which is subject to decay, putrefaction, and the generation of noxious or offensive gases/odors

General Fund - The government accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide Countywide and Unincorporated area operating services; also referred to as the Operating Fund

General Obligation Bond (GOB) - A voter-approved debt pledging the unlimited taxing power of a governmental jurisdiction

Geographic Information System (GIS) - A computerized system capable of assembling, storing, manipulating, analyzing, and displaying geographical referenced information; GIS allows the user to associate information with features on a map to create relationships

Government Finance Officers Association (GFOA) - The professional association of state/provincial and local finance officers in the United States and Canada since 1906

Governmental Accounting Standards Board (GASB) - Organized in 1984 by the Financial Accounting Foundation to establish standards of financial accounting and reporting for state and local governmental entities

GLOSSARY

Governmental Funds - A category of funds, which include general, special revenue, capital project, and debt service; these funds account for short-term activities and are often compared to the budget

Gross Domestic Product (GDP) - A measure of the amount of the economic production of a particular territory in financial capital terms during a specific time period; GDP is one of the measures of national income and output

Home Investment Partnership Program (HOME) - A United States Housing and Urban Development (US HUD) formula grant program, established in 1990, for state and local governments to provide affordable housing through acquisition, rehabilitation, and new construction

Homeownership Opportunities for People Everywhere (HOPE VI) - A United States Housing and Urban Development (US HUD) competition grant program to establish homeownership of single-family properties through public, private, and non-profit partnerships

Homestead Exemption (HEX) - A \$50,000 property tax exemption applied to the assessed value of a home and granted to every United States citizen or legal resident that has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it their permanent home as of January 1 of each year

Housing Assistance Payment (HAP) - Federal Subsidy for rental assistance provided by US HUD for the Section 8 Housing Choice Voucher Program

Housing Quality Standard (HQS) - A set of acceptable conditions for interior living space, building exterior, heating and plumbing systems, and general health and safety; before any rental assistance may be provided, the grantee, or another qualified entity acting on the grantee's behalf (but not the entity providing the housing), must physically inspect each Shelter Plus Care unit to ensure that it meets HQS

Impact Fee - A fee charged on new growth related development to finance infrastructure capital improvements such as roads, parks, schools, fire and police facilities, or capital purchases; to serve the residents or users of such developments

Incorporation - The process by which a new city is formed as a legal entity

Indirect Cost - The allocation of overhead costs to grants through an approved cost allocation plan in compliance with federal guidelines

Infrastructure - Public support facilities such as roads, buildings, and water and sewer lines

Input - Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services

Interagency Transfer - A transfer of funds from one department to another

Interest Rate - A rate of interest charged for the use of money, usually expressed at an annual rate

Internal Service Funds - Funds that finance and account for the operations of County agencies which provide services to other County agencies, organizations, or other governmental units on a cost-reimbursed basis such as the self-insurance trust fund

Landing Fee - A charge paid by an airline to an airport company for the right to land at a particular airport used to pay for the maintenance or expansion of the airport's buildings, runways, aprons and taxiways

GLOSSARY

Law Enforcement Trust Fund (LETf) - Funds derived from law enforcement-related seizures of money and property with allowable uses determined by state and federal laws and regulations

Leachate - Stormwater that has percolated through solid waste

Leadership in Energy and Environmental Design (LEED) - A third party green building certification program, and the nationally accepted benchmark for the design and operation of high performance green buildings and neighborhoods. LEED measures and enhances the design and sustainability of buildings based on a "triple bottom line" approach; Economic Prosperity, Social Responsibility, and Environmental Stewardship

Lean Six Sigma – a method that seeks to improve the quality of manufacturing and business process by identifying and removing the causes of errors, variations and waste by focusing on outputs that are critical to the customers

Light Emitting Diodes (LED) - A semiconductor device that emits visible light when an electric current passes through it; LED lights have a lower power requirement, higher intensity, and longer life than incandescent and fluorescent illuminating devices

Line Item - The smallest expenditure detail in departmental budgets; the line item also is referred to as an "object," with numerical "object codes" used to identify expenditures in the accounting system; "objects" are further divided into "sub-objects"

Litter - Misplaced solid waste that is tossed or dumped or that is blown by wind and traffic or carried by water

Local Option Gas Tax (LOGT) - A tax levy of up to six cents on each gallon of motor and special fuels sold, which has been imposed by Miami-Dade County in accordance with state law and shared with the municipalities in the County; the LOGT may be utilized only for transportation expenditures including public transportation, roadway and traffic operations, and maintenance; the tax for Miami-Dade County is six cents per gallon

Lot Clearing - The removal of solid waste by means of tractor mowing, chipping, trimming, weed eating, loading, hauling, and light/heavy disposal

Medicolegal Investigators - Individuals trained and certified in the standards and practice of death scene investigation

Miami-Dade Expressway Authority - A state agency, formed January 20, 1995, consisting of 13 members appointed by the Board of County Commissioners and the Governor of the State of Florida, with defined powers including the right to acquire, construct, maintain, operate, own, and lease an expressway system including transportation facilities; the agency has the power to establish, change, and collect tolls, rates, fees, and other charges as well as to finance or refinance acquisitions or construction from surplus revenues as detailed in Chapter 348 of the Florida Statutes

Millage Rate - The rate used in calculating taxes based upon the value of property, expressed in mills; one mill equals \$1.00 of tax for each \$1,000 of property value; the millage rate is the total number of mills of tax assessed

Miscellaneous Construction Contracts (MCC) - A type of contract established to procure competitive, cost effective, quality construction services for miscellaneous and emergency construction projects up to \$5 million through the creation of a pre-qualified pool of contractors as approved by the Board of County Commissioners

Modified Accrual Basis Accounting - A mixture of the cash and accrual basis; the modified accrual basis should be used for governmental funds; to be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current expendable resources; revenues must be both measurable and available to pay for the current period's liabilities; revenues are considered available when collectible either

GLOSSARY

during the current period or after the end of the current period but in time to pay year-end liabilities; expenditures are recognized when a transaction or event is expected to draw upon current expendable resources rather than future resources

Mom and Pop Small Business Grant Program - A grant program created to provide financial and technical assistance to qualified for-profit small businesses that are approved for funding

Multi-Year Capital Improvement Plan - A balanced fiscal plan for governmental capital projects that spans six fiscal years

Net Operating Revenue - Revenue from any regular source; revenue from sales is adjusted for discounts and returns when calculating operating revenue

Net Revenues (through bond transactions) - An amount of money available after subtracting from gross revenues such costs and expenses as may be provided for in the bond contract; costs and expenses most often deducted are operations and maintenance expenses

Ninth-Cent Gas Tax - A locally imposed one cent per gallon tax on motor and special fuel for expenses related to establishing, operating, and maintaining a transportation system

Operating Budget - A balanced fiscal plan for providing governmental programs and services for a single year

Outcome - Outcome measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities (e.g. incidents of fire-related deaths although another measure such as response time could also be considered an outcome measure, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless)

Output - Output or workload measures, indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected, and potholes filled)

Parity Basis - Equivalence of a commodity price expressed in one currency to its price expressed in another; equality of purchasing power established by law between different kinds of money at a given ratio

Passenger Facility Charges (PFC) - A charge of up to \$4.50 per enplaned passenger charged locally with Federal Aviation Administration (FAA) authorization for aviation-related capital improvement projects

People's Transportation Plan (PTP) - A plan of improvements to the Miami-Dade County transportation system which includes building rapid transit lines, expanding bus service, adding buses, improving traffic signalization, improving major and neighborhood roads and highways, and funding to municipalities for road and transportation projects; the PTP is funded with proceeds of the one-half percent sales charter county transit system surtax which is overseen by the Citizen's Independent Transportation Trust (CITT) (See Charter County Transit System Sales Surtax)

Performance Measurement - A means, usually quantitative, of assessing the efficiency and effectiveness of departmental work programs; these measures can be found within the various department pages in Volume 2

Plat - A map showing planned or actual features of an area (streets, buildings, lots, etc.)

Professional Sports Franchise Facilities Tax (PSFFT) - A one percent tax on transient lodging accommodations levied countywide, except in the City of Miami Beach, the Town of Surfside, and the Village of Bal Harbour, dedicated to the development of sports facilities utilized by professional sports franchises

GLOSSARY

Program Area - A broad function or area of responsibility of government, relating to basic community needs; program areas usually entail a number of organized sets of activities directed towards a general common purpose and may encompass the activities of a number of departments

Projection - An estimation of anticipated revenues, expenditures, or other quantitative data for specific time periods, usually fiscal years

Property Taxes - See Ad Valorem Taxes

Proprietary Department - A department who pays for all or most of their cost of operations from user fees and generally receives little or no property tax support; commonly called "self-supporting" or "enterprise" departments

Public Hospital Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, admissions, and other transactions (up to \$5,000 on sales of tangible personal property) for the operation, maintenance, and administration of Jackson Memorial Hospital (JMH); the surtax was approved by a special election held on September 3, 1991 and imposed by Ordinance 91-64 effective January 1, 1992; Chapter 212.055 Florida Statutes, which authorizes the surtax, requires a maintenance of effort contribution representing a fixed percentage (11.873 percent) of Countywide General Fund revenue and a millage equivalent; (also referred to as the JMH surtax or the health care sales surtax)

Qualified Target Industry Program (QTI) - A State-created program that encourages additional high value jobs through tax refunds; businesses, which expand existing operations or relocate to the State, are entitled to a tax refund of up to \$3,000 per job or \$6,000 per job if the business is located in an enterprise zone; the County's contribution is 20 percent of the refund

Quality Neighborhoods Improvement Program (QNIP) - A program that addresses infrastructure needs in older, urban neighborhoods, and high growth areas; primarily includes the construction of new sidewalks and repairs to existing sidewalks, including safe route to schools, local and major drainage improvements, road resurfacing, and local park facility improvements

Recidivism - Habitual or chronic relapse of criminal or antisocial offenses

Recreation Management System - This is an enterprise software solution that automates operations in the Parks, Recreation and Open Spaces (PROS) Department, designed to promote unparalleled customer service for programs, classes, facility rentals, league/tournament plays, et al

Recyclable - Products or materials that can be collected, separated, and processed to be used as raw materials in the manufacturing of new products

Refunding Bond - A bond issued to refund outstanding bonds, which are bonds that have been issued but have not yet matured or been otherwise redeemed

Resource Recovery - A process in which waste is recovered through recycling, waste-to-energy, and composting

Revenue - Funds received from external sources such as taxes, fees, charges for services, special assessments, grants, and other funds collected and received by the County in order to support services provided to the public

Revenue Maximization - Processes, policies, and procedures designed to identify, analyze, develop, implement, and support initiatives that expand and enhance revenue sources, reduce operational and development costs, and improve compliance with federal and state requirements

Revenue Mile - A mile in which a transit vehicle travels while in revenue service

GLOSSARY

Road Impact Fees (RIF) - Fees collected from new developments or builders of homes and business to offset the demands of new development makes on County infrastructure, in this case specifically County roads

Rolled Back Millage Rate - Is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year

Ryan White HIV/AIDS Treatment Extension Act of 2009 - Federal legislation created to address the health care and support service needs of people living with HIV disease or AIDS, and their families, in the United States; this legislation was originally enacted in 1990 as the Ryan White Comprehensive AIDS Resources and Emergency (CARE) Act, as reauthorized in 1996, amended in 2000, and reauthorized in 2006 and later in 2009
Secondary Gas Tax - See Constitutional Gas Tax

Security - A specific revenue source or asset of an issuer that are pledged for payment of debt service on a series of bonds, as well as the covenants or other legal provisions protecting the bondholders; credit enhancement is considered additional security for bonds

Service Level - Services or products, which compromise actual or expected output of a given project or program; focus is on results, not measures of workload

Sonovoid Bridge - A fixed bridge with a partially hollow concrete deck

South Florida Regional Transportation Authority - Established in June 2003 and tasked with the responsibilities to plan, maintain, and operate a transit system and represents a re-designation of the Tri-County Rail Authority

Special Assessment Bonds - A bond issued to finance improvements in special taxing districts with debt service paid by assessments to district residents

Special Obligation Bond - A bond issued to finance improvements with debt service paid by designated revenues; the full faith and credit of a governmental jurisdiction are not pledged to repay the debt

Special Taxing District - A geographic area, designated by petition or vote of the residents of that area, in which a particular service is provided exclusively to residents of the area; a special property tax or a special assessment fees pays for these services

Special Transportation Service (STS) - A service that provides transportation for persons with disabilities that do not have access to Metrobus, Metrorail, or Metromover

State Housing Initiatives Partnership Program (SHIP) - A State of Florida housing incentive program providing local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance, and homebuyers counseling and technical assistance

State Revolving Loan Program - A low interest loan program administered by the State to fund wastewater system improvement projects

Stormwater - Surface water generated by a storm

Stormwater Utility Fee - A fee assessed on real property established and imposed to finance design, installation, and maintenance of stormwater management systems

GLOSSARY

Subordinate Special Obligation Bond - A junior bond, secured by a limited revenue source or promise to pay, that is, repayable only after the other debt (senior bond) with a higher claim has been satisfied

Surety Bond - An instrument that provides security against a default in payment; surety bonds are sometimes used in lieu of a cash deposit in a debt service reserve fund

Surplus - An excess of assets over the sum of all liabilities

Sustainable Initiatives - Programs for a more ecologically, economically, and socially sensitive approach to local government and the global environment as a whole

Targeted Jobs Incentive Fund (TJIF) - An initiative of the Beacon Council and Miami-Dade County that encourages additional job creation and investment through tax refunds; businesses, which expand existing operations or relocate to Miami-Dade County, are entitled to a tax refund of \$3,000 per job, or \$4,500 per job if the business is located in a designated priority area; an alternative capital investment based TJIF award is awarded if the investment, excluding land value, exceeds \$3 million and a minimum number of jobs are created

Targeted Urban Areas (TUA) - Areas which are traditionally the most under-served and underdeveloped neighborhoods in Miami-Dade County; TUA represent portions of Opa-Locka, Florida City, Homestead, Coconut Grove, South Miami, Richmond Heights, Perrine, Princeton, Goulds, Leisure City, Naranja, Little Haiti, Overtown, Model Cities, Brownsville, Liberty City, Carol City, North Miami, West Little River, 27th Avenue Corridor, and 183rd Street Corridor

Tax Increment Financing (TIF) - A method used to publicly finance needed public improvements and enhanced infrastructure in a defined area; the purpose is to promote the viability of existing businesses and attract new commercial enterprises

Teen Court Program - A State of Florida Department of Juvenile Justice (DJJ) program created in 1996 and administered by the Miami-Dade Economic Advisory Trust (MDEAT) since 1999; the program provides for teenage student volunteers to decide sentences of juveniles who have admitted breaking the law and offers an opportunity for the juvenile offender to avoid having a delinquency record if all sanctions are honored

Tipping Fee - A fee charged to customers for the right of disposing waste by the operators of waste management facilities

Toll Revenue Credits - A revenue from the Florida Department of Transportation (FDOT), primarily used for the operation and maintenance of state highways, which effective FY 1995-96, may be used as an in-kind local match for federal grant dollars; these credits, while able to leverage federal funds, have no real purchasing power

Tourist Development Surtax (TDS) - A two percent Food and Beverage Tax collected on the sale of food and beverages (alcoholic and non-alcoholic) by restaurants, coffee shops, snack bars, wet bars, night clubs, banquet halls, catering or room services, and any other food and beverage facilities in or on the property of a hotel or motel; the Surtax is collected throughout Miami-Dade County, with the exception of facilities located in the cities of Surfside, Bal Harbour, and Miami Beach and is distributed 100 percent to the Greater Miami Convention and Visitors Bureau less the \$100,000 to the Tourist Development Council

Tourist Development Tax (TDT) - A two percent tax collected on the rental amount from any person who rents, leases or lets for consideration any living quarter accommodations in a hotel, apartment hotel, motel, resort motel, apartment motel, rooming house, mobile home park, recreational vehicle park, single family dwelling, beach house, cottage, condominium, or any other sleeping accommodations rented for a period of six months or less; the TDT is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour, and Miami Beach and is distributed to the Greater Miami Convention and Visitors Bureau (60 percent), the Department of Cultural Affairs (20 percent), and to the City of Miami for eligible uses (20 percent)

GLOSSARY

Transient Lodging (Tourist Tax or Bed Tax) - charges levied on transient lodging accommodations these include CDT, PSFFT, TDT, and TDS

Transit Corridor - A broad geographic band that follows a general directional flow of travel connecting major origins and destinations of trips and which may contain a number of streets, highways, and transit routes

Trash - Any accumulation of paper, packing material, rags or wooden or paper boxes or containers, sweepings and all other accumulations of a nature other than garbage, which are usual to housekeeping and to the operation of commercial establishments

True-up - The methodology used to calculate an adjustment, either increase or decrease, made to a wholesale water or wastewater customer invoice from the previous fiscal year and carried forward in the upcoming fiscal year due to a difference between the actual audited cost and budgeted cost for the previous period

Trust Funds - Accounts designated such by law or County which record receipts for spending on specified purposes; expenditures from trust funds do not require annual appropriations

Undesignated Fund Balance - Funds which are remaining from the prior fiscal year, which are available for appropriation and expenditure in the current fiscal year

Unincorporated Municipal Service Area (UMSA) - The area of Miami-Dade County which is not incorporated or within the boundaries of any municipality; the County has a full range of municipal powers and responsibilities with respect to the unincorporated area of the County, including the power to tax for such traditional municipal services as local police patrol and neighborhood parks; services are provided and taxes applied exclusively in the unincorporated area of the County; residents of cities receive similar services directly from their respective city governments

Urban Development Boundary (UDB) - A service line drawn by the County that separates urban service delivery areas from the rural areas; inside the UDB is the urban side and outside the UDB is the rural side; the area outside the UDB in South Miami-Dade County is designated agriculture on the land use map; by County code, once the UDB is moved, no new agriculture can be established on the new properties that are now inside the UDB

User Access Program (UAP) - A revenue source for supporting the procurement related activities of goods and services by deducting two percent from each vendor's invoice for goods and services utilized by County departments; the program also applies to other non-County agencies that have an agreement in place to access County established contracts; jurisdictions forward 1.5 percent of the proceeds collected from the 2 percent deduction and keep 0.5 percent

Utility Service Fee - A service fee imposed on water and sewer customers, pursuant to the Code of Miami-Dade County, to cover the cost of environmental services and regulations related to water and sewer services and groundwater quality

Waste disposal - Disposal of solid waste through landfill, incineration, composting, or resource recovery

Waste transfer - Transfer of solid waste after collection or drop-off to a disposal or resource recovery facility or landfill

Wastewater - Used water and/or storm runoff that must be cleaned before being released back into the environment

Water reuse - Involves subjecting domestic wastewater, giving it a high degree of treatment, and using the resulting high-quality reclaimed water for a new, beneficial purpose

Weatherize - An action of preparing a structure to withstand the natural elements

Index

A

Accounting (accrual basis) 50, 200
Acronyms, 193
Ad Valorem 37, 53, 60, 62, 67, 69, 169, 170-183
200
Administrative Reimbursements 36, 61, 73, 77,
138-9, 200
Aggregate Millage 47-8,

B

Budget Development Process 54-5
Budget-In-Brief 16-23
Building Better Communities General Obligation Bond
Program 63-4, 145-60, 171, 201, 213

C

Capital Expenditure Summary 135-6
Capital Outlay Reserve 10, 161-2,
Capital Revenue Summary 10, 132-4
Community-based Organization Funding 8, 21, 64,
67, 141-2
Convention Development Tax (CDT) 165,
171-183, 203

D

Debt Capacity 169

E

Executive Summary 24,28

F

Financial Outlook 69, 101, 106,
Financial Policies 50-1
Fire Rescue District 8, 25, 43,46-7, 50, 62, 69-71,
90, 213
Food and Beverage Taxes 11, 214
Funds
fiduciary 33, 37
governmental 4, 31, 33-4, 36, 50, 114, 168-70,
174, 181-2, 184-5, 200-1, 205-8, 210, 213
proprietary 31-2, 60

G

Generally Accepted Accounting Principles (GAAP)
50, 201
Gas Tax 17, 19, 72, 91, 101, 105, 133, 137,
145-160
Glossary 200-12
Governmental Accounting Standards Board (GASB)
50, 205
Government Structure 31-32
Government Finance Officers Association (GFOA)
4, 205
Guiding Principles 6

I

Internal Service Funds 36-7, 51, 206

M

Measure 41
Miami-Dade County Charter 50-1
Miami-Dade County Code 53-4
Millage rates 17, 24-6, 46-9, 50-2 , 53-4
Monitor 40

O

Operating Budget 17, 25, 56
Organizational Structure 31-2
Outstanding Debt 169-1185

P

Planning (strategic and business) 39-42
Position Changes 26-7
People's Transportation Plan (PTP) 65, 104-6, 198,
202, 208
Public Service Tax 62, 75, 176

Q

Quality Neighborhood Improvement Program (QNIP)
166, 209

R

Results-Oriented Governing 39-40

Revenue Capacity 168

Revenue Sharing 73, 76, 92, 137- 139, 164

S

Sales Tax 17-9, 49, 69-70, 73-4, 76-7

Special Revenue Funds 91, 137, 139

T

Table of Organization 9

Transient Lodging and Food and Beverage Taxes
139, 165 202, 211

Truth-in-Millage (TRIM) 47, 59



MIAMIDADE.GOV OR CALL 3-1-1