# PROPOSED BUDGET & MULTI-YEAR CAPITAL PLAN

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STRATEGIC AREAS:

Neighborhood and Infrastructure / Health and Human Services / Economic Development / General Government and Supplemental Information

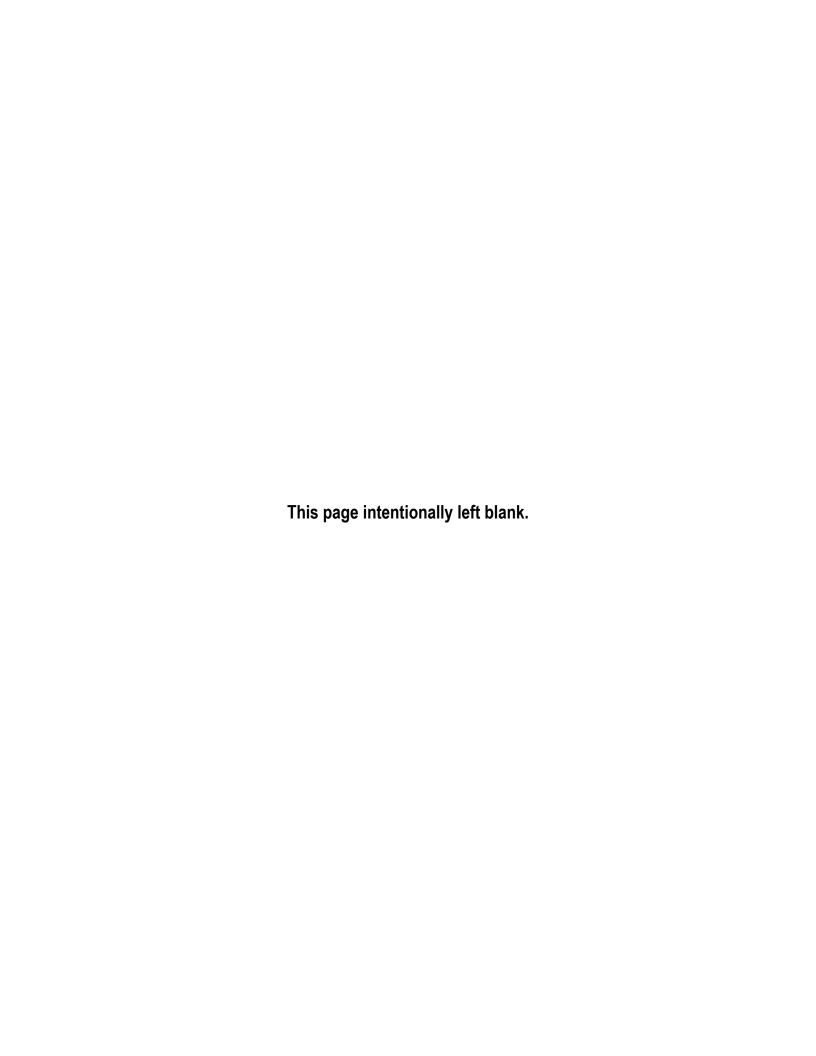
MIAMI-DADE COUNTY, FLORIDA





# FY 2015-16 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN





# How to Read a Department's Budget Narrative

Continuous improvement plays a central role in Miami-Dade County's effort to deliver excellent government services in a fiscally responsible manner. The approach applies equally to the presentation of strategic, financial, and operational information in the Proposed Budget and Multi-Year Capital Plan. These two pages highlight significant changes to department narratives and detail their major sections.

Department narratives in the FY 2013-14 Proposed Budget include a Capital Funded and Unfunded Project Schedules immediately following the operating budget information (when applicable).

The Sustainability ( ) symbol is used to highlight County efforts to improve the sustainability of its operations and the natural environment.

# Major Sections of a Department Narrative

The numbered bullets below correspond to the circled numbers on the sample narrative page that follows.

## 1. Introduction

A summary of the department's mission, functions, projects, partners, and stakeholders

# 2. Proposed Budget Charts

Two pie charts showing the department's proposed expenditures by activity and its proposed revenues by source

# 3. Table of Organization

A table that organizes the department by major functions

## 4. Financial Summary

Tables detailing the department's proposed operating revenues and expenditures; non-operating expenditures, if applicable; and proposed expenditures by major programs

## 5. Proposed Fee Adjustments

Any fee for service that the department proposes to create, increase, decrease, or eliminate; this section will only appear in departments with fee adjustments

# 6. Unit Description

Department narratives include sections for major functional units; each section begins with a description of the unit's role in the department and a list of its functions

## 7. Unit Measures

This section, when applicable, includes tables detailing the Strategic Plan Outcomes supported by the unit, the unit's objectives, and the measures necessary to achieve the objectives; each measure includes a target and the actual level attained. For some measures, 'target' represents forecasted demand, not performance level (e.g. "911 call volume")

- 8. Division Highlights and Budget Enhancements or *Reductions* (not pictured) Notable programs/initiatives that support the achievement of a Strategic Plan Outcome, along with relevant budget and performance impacts; reductions are in italics
- Department-wide Enhancements or Reductions and Additional Comments
   Bullets detailing resource changes to existing programs and initiatives; detailing newly funded programs and initiatives; commenting on other relevant departmental matters; reductions are in italics

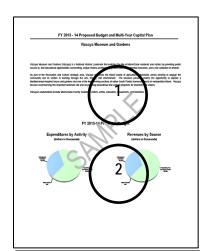
# 10. Unmet Needs

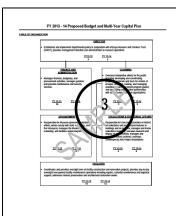
A table detailing important department resources unfunded in the Adopted Budget

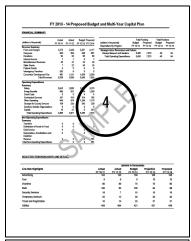
- 11. Maps and Charts (not pictured)

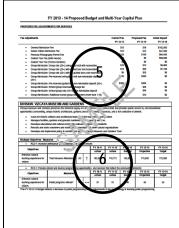
  Maps or charts relevant to department funding or service delivery, if applicable
- 12. Capital Budget Summary and Highlights
  A table detailing the department's proposed
  capital revenues and expenditures; and a
  description of notable capital projects and
  associated impacts on the operating budget
- 13. Funded Capital Project Schedules
  Tables detailing all funded project schedules
- 14. Unfunded Capital Project Schedules

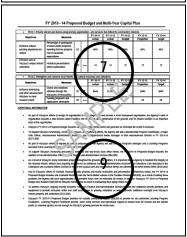
  Tables detailing all unfunded project schedules;
  this section will only appear in departments with
  a capital budget

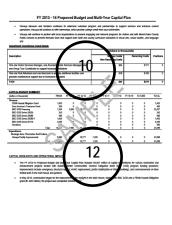


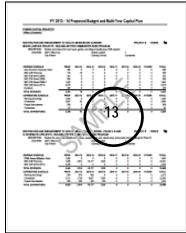


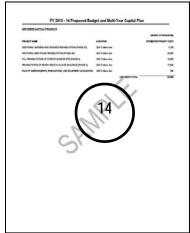












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# DEPARTMENT DETAILS



# STRATEGIC AREA

# NEIGHBORHOOD AND INFRASTRUCTURE

# MISSION:

TO PROVIDE EFFICIENT, ACCOUNTABLE, ACCESSIBLE, AND COURTEOUS NEIGHBORHOOD SERVICES THAT ENHANCE QUALITY OF LIFE AND

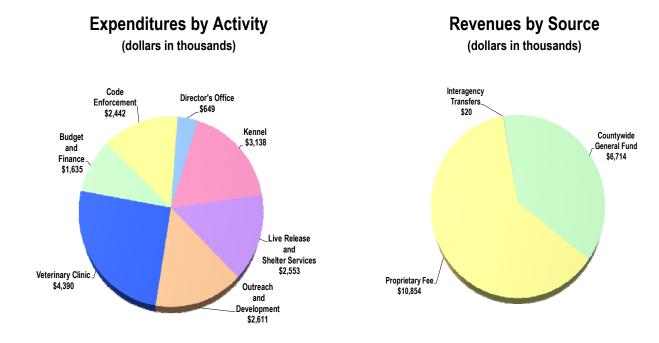
GOALS	OBJECTIVES			
RESPONSIBLE GROWTH AND A SUSTAINABLE Built environment	Promote Mixed-Use, Multi-Modal, Well Designed, and Sustainable Communities			
	Promote Sustainable Green Buildings			
	Enhance the Viability of Agriculture			
EFFECTIVE INFRASTRUCTURE SERVICES	Provide Adequate Potable Water Supply and Wastewater Disposal			
	Provide Functional and Well Maintained Drainage to Minimize Flooding			
	Provide Adequate Solid Waste Disposal Capacity that Meets Adopted Level-of-Service Standard			
	Provide Adequate Local Roadway Capacity			
PROTECTED AND RESTORED	Maintain Air Quality			
ENVIRONMENTAL RESOURCES	Maintain Surface Water Quality			
	Protect Groundwater and Drinking Water Wellfield Areas			
	Achieve Healthy Tree Canopy			
	Maintain and Restore Waterways and Beaches			
	Preserve and Enhance Natural Areas			
SAFE, HEALTHY AND ATTRACTIVE	Ensure Buildings are Safer			
NEIGHBORHOODS AND COMMUNITIES	Promote Livable and Beautiful Neighborhoods			
	Preserve and Enhance Well Maintained Public Streets and Rights of Way			



# **Animal Services**

As part of the Neighborhood and Infrastructure strategic area, Miami-Dade County Animal Services is charged with ensuring public safety, saving animal lives, and operating the only public shelter in Miami-Dade County. Key responsibilities include promoting animal adoption and pet reunification with their owners; licensing pets; meeting rabies vaccination requirements for both dogs and cats; protecting the public from dangerous dogs; investigating animal cruelty cases; picking up strays, deceased, and injured animals from the public right of way; enforcing the provisions in Chapter 5 of the Code of Miami-Dade County and Chapter 828 of the Florida Statutes; and conducting humane education services. The Animal Services shelter opens to the public seven days a week for adoptions, rescue, lost and found, microchipping, licensing, and vaccinations. Additionally, the Department offers low-cost spay/neuter services to Miami-Dade County residents.

# FY 2015-16 Proposed Budget



# **TABLE OF ORGANIZATION**

# **DIRECTOR'S OFFICE**

 Oversees all departmental activities, including veterinary services, code enforcement, marketing, outreach, and personnel; develops and implements programs and services relating to animal services throughout Miami-Dade County with the goal of achieving a No Kill shelter

#### LIVE RELEASE AND SHELTER SERVICES

 Coordinates customer service functions such as adoptions, working with rescue groups, lost and found, and processing financial transactions at the service counter

## VETERINARY CLINIC

 Oversees all veterinary services, including spay/neuter surgeries, rabies vaccinations, medical treatments, and euthanizing shelter animals

#### **KENNEL**

 Cares for shelter animals, including cleaning and feeding; assists constituents in adoption; assesses pet behavior; and assists constituents who have lost their pets

#### **CODE ENFORCEMENT**

 Ensures compliance with Chapter 5 of the County Code and Chapter 828 of the Florida Statutes; coordinates regulatory and enforcement activities; oversees field operations, dispatching, the issuance of uniform civil violations, and investigations

#### **BUDGET AND FINANCE**

 Oversees budget and finance, accounts payable/receivable, collections, human resources, labor relations, issuance of rabies/licensing notices, code violations and compliance

# **OUTREACH AND DEVELOPMENT**

 Responsible for grants, procurement activities, building maintenance, janitorial services, security, technology infrastructure and related contract management; oversees outreach and public and media relations

The FY 2015-16 total number of full-time equivalent positions is 152.38

# FINANCIAL SUMMARY

(dellers in the and a)	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	712	4,727	4,527	6,714
Animal License Fees from	5,285	5,230	5,100	5,166
Licensing Stations	3,203	3,200	3,100	3,100
Animal License Fees from	1,721	1,720	1,744	1,605
Shelter	,	,	,	
Animal Shelter Fees	914	846	1,564	1,186
Carryover	626	0	893	120
Code Violation Fines	2,497	2,476	2,450	2,475
Donations	0	38	0	30
Miscellaneous Revenues	113	101	116	92
Surcharge Revenues	172	162	170	180
Transfer From Other Funds	40	30	50	20
Total Revenues	12,080	15,330	16,614	17,588
Operating Expenditures				
Summary				
Salary	5,642	6,634	7,351	8,488
Fringe Benefits	1,573	1,955	2,570	2,898
Court Costs	18	21	20	17
Contractual Services	540	662	2,265	1,48
Other Operating	2,592	3,576	2,685	3,174
Charges for County Services	909	971	875	740
Grants to Outside Organizations	100	201	765	600
Capital	40	67	33	20
<b>Total Operating Expenditures</b>	11,414	14,087	16,564	17,418
Non-Operating Expenditures				
Summary				
Transfers	170	8	50	50
Distribution of Funds In Trust	0	0	0	(
Debt Service	0	0	0	(
Depreciation, Amortizations and	0	0	0	(
Depletion				
Reserve	0	0	0	120
Total Non-Operating Expenditures	170	8	50	170

	Total F	unding	<b>Total Positions</b>		
(dollars in thousands)	Budget	Proposed	Budget	Proposed	
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16	
Strategic Area: Neighborhood ar	d Infrastruc	ture			
Director's Office	528	649	2	2	
Live Release and Shelter	2,719	2,553	24	25	
Services					
Veterinary Clinic	4,173	4,390	30	30	
Kennel	2,768	3,138	42	40	
Code Enforcement	2,516	2,442	29	27	
Budget and Finance	1,621	1,635	12	15	
Outreach and Development	2,239	2,611	7	7	
Total Operating Expenditures	16,564	17,418	146	146	

# SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)							
	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Projection FY 14-15	Proposed FY 15-16			
Advertising	151	117	277	410	370			
Fuel	145	156	160	118	124			
Overtime	129	200	125	219	199			
Rent	40	34	40	53	47			
Security Service	125	188	120	275	235			
Temporary Services	712	1,193	600	1,200	580			
Travel and Registrations	32	20	30	57	57			
Utilities	157	154	200	151	257			

#### **DIVISION: DIRECTOR'S OFFICE**

The Director's Office oversees all operational, administrative, and policy functions of the Department in order to ensure the health and welfare of cats and dogs, by enforcing the sections of the Miami-Dade County Code and Florida Statutes that address animal care and maximize the animal live release rate.

- Develops departmental strategy and policy
- Manages performance of divisions and develops annual business plan
- Oversees implementation of No-Kill plan funded by the voter approved initiative
- Supports the Animal Services Foundation
- Oversees the creation of a new animal shelter
- Seeks alternative funding sources and fosters partnerships with other organizations to maximize resources

#### **DIVISION COMMENTS**

On August 22, 2014, the Department held its groundbreaking ceremony at the future site of the new shelter, located at 3651 NW 79 Avenue, in
the City of Doral; the site occupies 5.04 acres and includes an existing building that is undergoing extensive renovations and structural
retrofitting; the new facility is 70,000 square feet, nearly double the size of the current shelter, and will enhance the adoption process, provide
best practice animal housing and a climate controlled facility helpful in controlling disease often brought in by stray pets exhibiting no
symptoms; expanded surgical facilities will allow for greater efficiency and increased spay/neuter surgeries; and is anticipated to open during
the second quarter of FY 2015-16

## **DIVISION: LIVE RELEASE AND SHELTER SERVICES**

The Live Release and Shelter Services Division oversees the live savings program, provides counter and telephone services to customers, and coordinates community and special events with the goal of increasing the live release rates of shelter animals.

- Facilitates and processes pet adoptions
- Coordinates animal transfers to rescue groups
- Provides lost and found pet services
- Handles data entry and financial transactions for the rabies and microchip clinic
- Manages hundreds of community adoption events
- Provides surrender prevention services as alternatives for pets prior to being abandoned
- Oversees the foster and volunteer program

NI4-2: Promote	livable and beautiful neighbo	rhoods						
Objectives	Measures	- Inco		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	ineasures		Actual	Actual	Budget	Projection	Target	
Increase number of saved animals	Adoptions	ОС	<b>↑</b>	8,874	9,262	9,250	8,000	9,000
	Rescues	ОС	<b>↑</b>	4,294	5,514	5,250	5,600	5,800
	Returns to owner	OC	<b>↑</b>	1,971	1,950	2,000	2,000	2,100

#### **DIVISION COMMENTS**

- In FY 2015-16, the Department will continue its effort to expand No- Kill initiatives, such as the foster, transport, adoptions and rescue
  programs, and to reduce the time needed to process adoptions at the shelter with the goal of achieving a No-Kill shelter
- In FY 2015-16, the Department will continue to pursue expansion of the Foster Program to find alternative positive outcomes for shelter pets without the need to have them housed and cared for at the shelter
- In FY 2015-16, the Surrender Prevention program originally under the Kennel Division is being transferred to the Live Release and Shelter Services Division as part of its live release programs
- In FY 2015-16, the Department is negotiating an agreement to host adoptions at selective Petco and PetSmart stores
- The FY 2015-16 Proposed Budget includes one Outreach Specialist that was reassigned from the Outreach and Development Division

#### **DIVISION: VETERINARY CLINIC**

The Veterinary Clinic Division provides all veterinary services to shelter animals.

- Prepares shelter animals for adoption and rescue
- Operates rabies/microchip clinic for the public
- Provides all medical treatments and preventive care to shelter animals
- Provides all necessary surgeries to shelter animals, including spay and neuter procedures
- Euthanizes shelter animals
- Offers low-cost spay/neuter services at the main shelter and community events; and partners with the Humane Society, Cat Network, and other
  organizations to provide low/cost surgeries throughout the community
- Manages in-house pet population and monitors health and wellness

Strategic Objectives - Measures								
NI4-2: Promote li	ivable and beautiful neighborh	oods						
Objectives Measures				FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Wiedsules	Wedsures			Actual	Budget	Projection	Target
Ensure humane treatment of sheltered	Rabies vaccines delivered by clinic	OP	$\leftrightarrow$	23,802	26,719	27,000	23,000	23,000
animals	Save rate	OP	<b>↑</b>	71%	80%	82%	88%	90%

- In FY 2015-16, the Department will continue its partnership with the Greater Miami Humane Society to provide low cost spay/neuter services to the community at a value of \$600,000 annually
- In FY 2015-16, the Department will continue its agreement with the South Florida Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community at a value of \$200,000 annually
- As a result of an agreement with the City of Homestead, a low cost spay/neuter clinic is being planned for South Dade; the Clinic will be open
   3-days per week

## **DIVISION: KENNEL**

The Kennel Division is tasked with the care and well-being of all animals housed at the shelter; to include but not limited to the adherence of proper cleaning protocols to prevent the spread of disease, feeding, monitoring, and identification of animals with potential health and behavioral issues with the goal to provide all animals abandoned at the shelter with an opportunity for adoption or rescue.

- Provides food and water to shelter animals
- Cleans kennel area
- Moves animals between adoption, receiving, clinic, and holding areas of the kennel
- · Assists constituents with adoptions and lost and found
- Oversees the foster and transport program
- Supports Trap Neuter and Release (TNR)/Trap Neuter and Give-back (TNG) programs for cats

Strategic Objectives - Measures								
NI4-2: Promote livable and beautiful neighborhoods								
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Objectives Measures			Actual	Actual	Budget	Projection	Target
Increase number of saved animals	Shelter intake	OP	<b></b>	28,748	30,028	26,000	27,000	28,000

#### **DIVISION COMMENTS**

- In FY 2015-16, the Department will continue its agreement with the South Florida SPCA to house and care for large animals/livestock at a cost
  of no more than \$175,000 annually
- In FY 2015-16, the custodial/janitorial function will be re-assigned to Outreach and Development as part of its oversight of facilities management; this includes the transfer of one Custodial Worker to the Kennel Division
- The FY 2015-16 Proposed Budget includes the elimination of one Animal Care Specialist

## **DIVISION: CODE ENFORCEMENT**

The Code Enforcement Division enforces all law enforcement aspects of Chapter 5 of the County Code and Florida Statutes Chapter 828.

- Investigates cases of animal abuse and neglect
- Protects the public from stray and dangerous dogs by removing them from public property
- · Coordinates regulatory and enforcement activities
- Oversees field operations
- Issues manual civil citations; represents department at hearings and in animal cruelty criminal judicial proceedings
- Removes dead animals from public rights of way

Strategic Objectives - Me	asures							
NI4-2: Promote	ivable and beautiful neighborh	oods						
Objectives	Measures	Macauras			FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	ivied Sui e S			Actual	Actual	Budget	Projection	Target
Reduce stray animals	Stray animal pickup response time (in calendar days)	EF	<b>↓</b>	1.0	2.2	1.6	2.0	1.6
Improve the quality of service delivery	Dead animal pickup response time (in calendar days)	EF	<b>↓</b>	1.7	2.3	1.6	2.5	2.0

#### **DIVISION COMMENTS**

- In FY 2015-16, the Public Works and Waste Management Department (PWWM) will continue to fund three Disposal Technician positions within the Animal Services Department (\$148,000) to collect and dispose of dead animals countywide
- As part of the Department's review of its resources, the Dispatch function was eliminated resulting in the elimination of two Dispatch Clerks

#### **DIVISION: BUDGET AND FINANCE**

The Budget and Finance Division oversees administrative functions in the department.

- Develops and monitors budget; tracks financial trends
- Oversees all department financial transactions including collections and accounts payable/receivable
- Manages all computer generated license/rabies renewals and citations; initiates collections, scheduling of hearings and account updates
- Directs human resources activities, such as recruitment, labor relations, training, benefits and payroll
- Oversees and supports active strategy, performance and productivity reporting, and business plan development

#### Strategic Objectives - Measures

NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Reduce flawed uniform civil citations	Civil citation error rate	EF	<b>\</b>	2%	2%	1.5%	1.5%	1%
Increase number of saved animals	Dogs licensed in Miami- Dade County*	OP	$\leftrightarrow$	199,099	197,795	200,000	198,500	199,000

<sup>\*</sup> The Actuals for licenses sold for the end of the fiscal year are not reconciled until the end of the first quarter for the subsequent fiscal year as a result of monthly reporting by veterinary clinics. By code, licenses sold are reported the month following the actual sales which delays the reconciliation and close out of the year-end count

#### **DIVISION COMMENTS**

- In FY 2015-16, the Department will continue its Memorandum of Understanding with the Finance Department to pursue collection of unpaid civil citations (payments are based on a percentage of collected revenue)
- In FY 2015-16, the Department is working on transitioning its paper licensing and vaccination records to virtual files as part of its "green initiative" program
- The FY 2015-16 Proposed Budget includes three positions initially identified for outsourcing the previous fiscal year due to unsuccessful
  negotiations with the vendor that did not result in a savings to the department

## **DIVISION: OUTREACH AND DEVELOPMENT**

This division is responsible for all procurement activities, building maintenance, janitorial services, security, technology infrastructure and related contract management, media/public relations and grants management and cooperative extension preparation and implementation.

- In FY 2014-15, the Department launched "Finding Rover," an application that reunites lost pets with their owners; the technology enables the matching of lost pets via photographic face recognition.
- In FY 2015-16, the Department will pursue an agreement with the American Society for the Prevention of Cruelty to Animals (ASPCA) for the development of a spay/neuter clinic in the Overtown/Liberty City area; the County would be responsible for half of the the capital construction costs and the ASPCA would operate the facility for a period of approximately ten years

# **Department Operational Unmet Needs**

	(dollars in tho	usands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Maintain Medley Shelter	\$143	\$285	0
New Facility - Facilities Manager	\$0	\$64	1
New Facility - Inventory Clerk	\$0	\$29	1
New Facility - Cashier 1	\$0	\$189	9
New Facility: Animal Care Specialist	\$0	\$512	20
New Facility - Convert 3 Part Time Shelter Intake Clerks (25hrs/wk) to FTEs	\$0	\$53	3
New Facility - Vet Techs	\$0	\$89	4
New Facility - Adoption Counselors	\$0	\$53	4
PetCo Adoption Counselors	\$0	\$119	0
Special Events/Outreach Specialists	\$0	\$31	1
Citation Specialists	\$0	\$113	3
Transport Drivers	\$0	\$29	2
Foster/Volunteer Clerk 4	\$0	\$29	1
Personnel Payroll Tech	\$0	\$29	1
Transport Specialist	\$0	\$50	2
Buyer	\$0	\$32	1
Collection Specialist 1	\$0	\$100	1
Convert 3 Part Time Adoption Counselors to FTEs	\$0	\$53	3
Temporary Help: Code Compliance and Collections	\$0	\$525	0
Temporary Help: Outreach and Development Division	\$0	\$109	0
Temporary Help: Adoptions	\$0	\$104	0
Temporary Help: Veterinary Clinic	\$0	\$75	0
Temporary Help: Code Enforcement	\$0	\$15	0
Animal Control Vehicle Wrap	\$100	\$0	0
Total	\$243	\$2,687	57

# CAPITAL BUDGET SUMMARY

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
BBC GOB Series 2011A		766	0	0	0	0	0	0	0	766
BBC GOB Financing		1,865	0	0	0	0	0	0	0	1,865
BBC GOB Series 2005A		342	0	0	0	0	0	0	0	342
BBC GOB Series 2014A		542	0	0	0	0	0	0	0	542
Capital Asset Series 2009B Bonds		4,000	0	0	0	0	0	0	0	4,000
BBC GOB Series 2008B		346	0	0	0	0	0	0	0	346
BBC GOB Series 2008B-1		2,277	0	0	0	0	0	0	0	2,277
Future Financing		17,961	0	0	0	0	0	0	0	17,961
BBC GOB Series 2013A		862	0	0	0	0	0	0	0	862
	Total:	28,961	0	0	0	0	0	0	0	28,961
Expenditures										
Strategic Area: NI										
Animal Services Facilities		25,095	3,866	0	0	0	0	0	0	28,961
	Total:	25,095	3,866	0	0	0	0	0	0	28,961

## **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

• The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes \$28.961 million for the purchase and development of a new animal service facility which includes \$7 million from Building Better Communities General Obligation Bond (BBC GOB), \$4 million of previously issued Capital Asset Bond proceeds, and \$17.961 million from future financing; working with the Internal Services Department it is projected the facility will be open and operational during the second quarter; the facility was designed to achieve a Gold rating under the Leadership in Energy and Environmental Design (LEED) certification

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

NEW ANIMAL SHEL	TER						PROJE	CT #: 19	98460	
DESCRIPTION:	Purchase and retro	ofit facility to se	erve as the ne	w animal shel	ter					
LOCATION:	3651 NW 79 Ave			Distri	ct Located:		12			
	Doral			Distri	ct(s) Served:		Countywic	le		
REVENUE SCHEDULE		PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	•	1.865	2013-10	0	2017-16	2010-19	2019-20	0	0	1,865
BBC GOB Financing BBC GOB Series 2005	: ^	342	0	0	0	0	0	0	0	342
BBC GOB Series 2008	:= =	342 346	0	0	0	0	0	0	0	342 346
BBC GOB Series 2008		2,277	0	0	0	0	0	0	0	2,277
BBC GOB Series 2000		766	0	0	0	0	0	0	0	766
BBC GOB Series 2013		862	0	0	0	0	0	0	0	862
BBC GOB Series 2013	:= =	542	0	0	0	0	0	0	0	542
		4,000	0	0	0	0	0	0	0	4,000
Capital Asset Series 20 Future Financing	JUBB BONGS	4,000 17,961	0	0	0	0	0	0	0	
ŭ	_									17,961
TOTAL REVENUES:		28,961	0	0	0	0	0	0	0	28,961
EXPENDITURE SCHE	OULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Art Allowance		700	0	0	0	0	0	0	0	700
Construction		12,118	3,754	0	0	0	0	0	0	15,872
Furniture Fixtures and	Equipment	600	0	0	0	0	0	0	0	600
Land Acquisition/Impro	vements	6,704	0	0	0	0	0	0	0	6,704
Permitting		168	0	0	0	0	0	0	0	168
Planning and Design		1,690	0	0	0	0	0	0	0	1,690
Project Administration		2,067	112	0	0	0	0	0	0	2,179
Technology Hardware/	Software	1,048	0	0	0	0	0	0	0	1,048
TOTAL EXPENDITURE	== :S:	25,095	3,866	0	0	0	0	0	0	28,961

# **Public Works and Waste Management**

The Public Works and Waste Management Department (PWWM) supports the Neighborhood and Transportation infrastructure demands of Miami-Dade County and enhances the quality of life for residents, businesses, and visitors through the construction, operation, and maintenance of a safe, effective, and aesthetically pleasing physical environment. This includes operating and managing traffic infrastructure, rights of way, roads and bridges; maintaining canals; and providing solid waste management services such as the collection of garbage and trash in the Waste Collection Service Area (WCSA), waste disposal countywide, and related code enforcement.

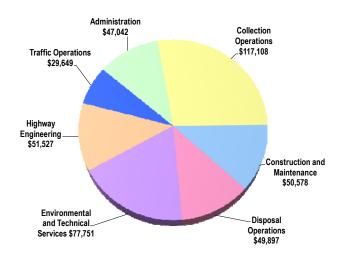
As part of the Transportation and Neighborhood and Infrastructure strategic areas, PWWM administers the planning, construction, and maintenance of a safe and efficient system of roads, bridges, drainage, pathways, traffic signals, signs, and street lights; administers roadway infrastructure maintenance, inspection, compliance, and improvement programs; implements all highway and neighborhood improvement projects included in the Capital Improvement Plan and Transportation Improvement Program; implements various public works projects in the Building Better Communities General Obligation Bond (BBC GOB) Program; administers toll collection on the Rickenbacker and Venetian Causeways; administers the Storm Water Utility and ensures flood protection through the secondary drainage canal system by providing adequate chemical and mechanical maintenance of these and other drainage facilities; and provides environmentally sensitive mosquito control services. In addition, the Department provides a variety of waste management services for over 350,000 households, including garbage and trash collection and curbside collection of recyclable materials; operates 13 Trash and Recycling Centers (TRCs) in the WCSA; and provides waste transfer and disposal services countywide to municipalities and private haulers. PWWM is also responsible for the operation and management of three regional transfer stations and associated fleet, two operating landfills, and the Resources Recovery facility (one of the largest waste-to-energy facilities in the world) and a co-located ashfill. Other services provided include residential and commercial code enforcement, litter clean-up, transit bus stop waste collection, maintenance of two County-owned closed landfills and various closed cells at active landfills, illegal dumping enforcement and removal, and storm debris removal. Additionally, PWWM has countywide responsibility for the regulation of waste collection, transportation of waste, and recycling activities.

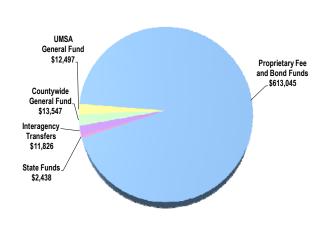
PWWM coordinates its activities with a variety of stakeholders throughout the community, including municipalities, community councils, homeowners' associations, other local neighborhood groups, private haulers, and landscape businesses. In addition, PWWM also partners with state and federal agencies to ensure regulatory compliance and cooperation on large scale infrastructure initiatives, as well as the implementation of disposal site mitigation.

# FY 2015-16 Proposed Budget



# Revenues by Source (dollars in thousands)





# **TABLE OF ORGANIZATION**

	OFFICE	OF THE DIRECTOR
	Formulates departmental policy and provides overall dire	ection and coordination of departmental operations and management
	<u>FY 14-1</u> 9	<u>5</u> <u>FY 15-16</u> 8
•	COLLECTION OPERATIONS  Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling centers; and provides bulky waste pick-ups and illegal dumping removal  FY 14-15 547 FY 15-16 569	TRAFFIC OPERATIONS  Provides traffic engineering studies, designs traffic control intersection improvement plans, and maintains all traffic signs and signals in Miami-Dade County  FY 14-15 154 FY 15-16 156
•	Disposal Operations  Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill, as well as enforcing solid waste regulations  FY 14-15  268  FY 15-16  276	HIGHWAY ENGINEERING  Plans and designs major infrastructure improvements; administers storm water utilities; operates and maintains the Causeways' infrastructure and rights-of-way; creates and administers special taxing districts  FY 14-15  FY 15-16
•	ENVIRONMENTAL AND TECHNICAL SERVICES  Maintains capital waste management infrastructure, oversees landfill environmental compliance, and administers fleet maintenance and resource recovery activities  FY 14-15 43 FY 15-16 44	CONSTRUCTION AND MAINTENANCE      Develops, administers and provides inspection and oversight for infrastructure construction contracts; conducts maintenance and repairs on all County maintained rights-of-way infrastructure including roadways, bridges, guardrails, swales and sidewalks; maintains storm water and canal systems; performs countywide mosquito eradication and control activities
•	Implements departmental policy and provides overall direction on personnel, finance, budget, intergovernmental affairs, planning, procurement, information systems, media relations, outreach, and customer service department-wide; administers the curbside recycling program  FY 14-15  FY 15-16  100	FY 14-15 FY 15-16 361 364

The FY 2015-16 total number of full-time equivalent positions is 1640.75

# FINANCIAL SUMMARY

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	ū	FY 15-16
Revenue Summary				
General Fund Countywide	11,952	10,640	12,382	13,547
General Fund UMSA	5,554	10,138	10,774	12,497
Carryover	201,341	215,887	180,291	214,825
Interest Earnings	498	362	474	409
Interest/ Rate Stabilization Reserve	101	67	97	58
Intradepartmental Transfers	21,637	19,615	25,684	24,534
Causeway Toll Revenues	10,917	12,843	11,126	10,346
Collection Fees and Charges	134,333	143,072	141,132	135,988
Construction / Plat Fees	1,251	826	1,424	1,158
Disposal Fees and Charges	113,265	131,311	113,820	
PTP Sales Tax Revenue	2,236	2,251	3,414	2,939
Recyclable Material Sales	1,918	1,569	1,783	1,874
Resource Recovery Energy				
Sales	31,453	14,225	11,313	10,450
Miscellaneous Revenues	0	0	88	16
Special Taxing Administration Charges	2,507	2,876	2,741	3,300
Special Taxing District Revenue	21,316	21,115	25,146	29,045
Storm Water Utility Fees	18,260	21,000	29,185	3,978
Stormwater Utility Fees (County)	0	31,092	2,336	24,823
Stormwater Utility Fees	U	31,032	2,330	24,023
(Municipalities)	0	1,514	0	1,591
Transfer Fees	6,732	7,332	6,324	6,750
Utility Service Fee	22,490	24,523	24,979	24,168
Mosquito State Grant	22,490	24,323	24,979	43
FDOT Payment	2,258	2,326	2,300	2,340
Carryover	2,230	2,320 55	2,300	2,340 55
Interagency Transfers	3,064	4,407	3,885	3,828
Secondary Gas Tax	7,991	6,678	7,998	7,998
Total Revenues	621,164	685,753	618,731	653,353
Operating Expenditures	02.,.0.			
Summary				
Salary	94,062	93,349	96,240	97,029
Fringe Benefits	25,207	29,461	30,285	33,872
Court Costs	15	4	13	23
Contractual Services	167,002	152,991	164,929	164,884
Other Operating	33,378	33,727	52,519	54,239
Charges for County Services	57,136	61,218	67,876	65,223
Grants to Outside Organizations	21	0	21	0
Capital	18,009	4,926	12,197	8,282
Total Operating Expenditures	394,830	375,676	424,080	423,552
Non-Operating Expenditures				
Summary				
Transfers	9,548	47,451	26,476	40,279
Distribution of Funds In Trust	1,432	1,380	1,450	1,402
Debt Service	16,446	16,643	28,909	31,546
Depreciation, Amortizations and	5,246	7,047	0	0
Depletion				
Reserve	0	0	137,816	156,574
Total Non-Operating Expenditures	32,672	72,521	194,651	229,801

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: Transportation				
Construction and Maintenance	16,157	14,518	88	89
Highway Engineering	12,375	12,281	122	122
Traffic Operations	28,488	29,649	154	156
Strategic Area: Neighborhood ar	nd Infrastruc	ture		
Administration	46,750	47,042	107	108
Collection Operations	117,736	117,108	547	569
Construction and Maintenance	36,752	36,060	273	275
Disposal Operations	51,376	49,897	268	276
Environmental and Technical	77,447	77,751	43	44
Services				
Highway Engineering	36,999	39,246	26	26
Total Operating Expenditures	424,080	423,552	1,628	1,665

#### **SELECTED ITEM HIGHLIGHTS AND DETAILS**

	(dollars in thousands)								
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed				
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Advertising	375	507	549	553	639				
Fuel	11,244	11,114	11,910	11,646	11,658				
Overtime	2,940	5,868	4,275	5,830	4,692				
Rent	3,010	2,922	3,243	3,168	3,243				
Security Services	12,920	12,372	14,880	14,197	14,222				
Temporary Services	1,135	1,903	1,242	1,666	1,559				
Travel and Registration	40	63	223	212	279				
Utilities	7,060	8,375	11,820	9,074	8,995				

# **DIVISION: ADMINISTRATION**

The Administration Division is responsible for formulating departmental policy and providing overall direction and coordination of departmental operations and management; implementing departmental policy and providing overall direction on personnel, finance, budget, intergovernmental affairs, planning, procurement, information systems, media relations, outreach, and customer service department-wide; and administers the curbside recycling program.

- In FY 2015-16, the Department will continue to receive payments from other County departments to include parking revenues from the Internal Services Department (\$498,000) and rent from Juvenile Services (\$605,000) and Parks, Recreation and Open Spaces (\$921,000), along with an annual payment for land acquisition of the West-Dade Soccer Park over ten years (\$169,000) that will end in FY 2017-18
- The FY 2015-16 Proposed Budget includes a payment to the Communications Department to continue replacement of the current Waste Collection System database to enable Countywide integration and provide website maintenance and updates (\$153,000)
- The FY 2015-16, the Proposed Budget includes payments to the Office of the Inspector General (\$10,000) for expenses associated with audits and reviews
- The FY 2015-16 Proposed Budget includes funding for Residential Curbside Recycling (\$9.359 million), serving over 350,000 households with service every other week
- The FY 2015-16 Proposed Budget includes a reimbursement to the Human Resources Department for 50 percent of a Personnel Specialist 2 position (\$45,000) to assist with the backlog of compensation position reviews and reimbursement to Finance for an Accountant 3 position (\$100,000) to assist with construction invoices and other fund reconciliations
- The FY 2015-16 Proposed Budget includes the transfer of one Special Projects Administrator to the Construction and Maintenance Division; the addition of one Public Information Officer and one Personnel Specialist

## **DIVISION: COLLECTION OPERATIONS**

The Collection Operations Division provides residential and commercial garbage and trash collection, operates neighborhood Trash and Recycling Centers and provides bulky waste pick-ups and illegal dumping removal.

2	ivable and beautiful neighborh	0003	1	EV 42 42	EV 42 44	EV 44 4E	EV 44 45	EV 45 40
Objectives	Measures —		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
Improve collection of residential curbside garbage and trash	Trash and Recycling Center tons collected (in thousands)	IN	$\leftrightarrow$	116	121	128	128	118
	Bulky waste complaints per 1,000 regular bulky waste orders created	OC	<b>↓</b>	7	7	6	6	6
	Average bulky waste response time (in calendar days)	EF	<b>↓</b>	8	8	9	9	8
	Scheduled illegal dumping piles picked-up within eight calendar days	EF	1	99%	93%	95%	95%	95%
	Bulky waste trash tons collected (in thousands)	IN	$\leftrightarrow$	71	72	71	71	71
Improve programs that promote neighborhood and rights-of-way aesthetics	Average illegal dumping pick-up response time (in calendar days)	EF	<b>↓</b>	2	3	4	4	4

- The FY 2015-16 Proposed Budget assumes a flat annual residential waste collection fee at \$439, which allows the Department to maintain the
  current level of service to include two weekly residential curbside garbage pickups, bi-weekly residential curbside recycling pickup, two 25 cubic
  yard annual bulky waste pickups per household, and unlimited use of the 13 Trash and Recycling Centers
- In FY 2015-16, the Department will continue to provide trash collection services (\$41.185 million), which includes the UMSA litter program along corridors and at hotspots (\$1.328 million)
- In FY 2015-16, the Department will continue to provide curbside garbage collection services (\$77.901 million) to include commercial garbage collection by contract (\$2.091 million) and waste collection pick-ups at specific non-shelter bus stops (\$660,000)
- The FY 2015-16 Proposed Budget includes payments to the Greater Miami Service Corps (\$202,000) and the Corrections and Rehabilitation Department (\$330,000) for litter pickup
- The FY 2015-16 Proposed Budget continues to fund three Disposal Technicians within the Animal Services Department (\$148,000)
- The FY 2015-16 Proposed Budget includes the addition of 22 positions that will help mitigate temporary employee and overtime costs

# **DIVISION: CONSTRUCTION AND MAINTENANCE**

The Construction and Maintenance Division is responsible for developing, administering, and providing inspection and oversight of infrastructure construction contracts; conducting maintenance and repairs on all County maintained rights-of-way infrastructure including roadways, bridges, guardrails, swales, and sidewalks; administering storm water management and maintenance; and performing countywide mosquito eradication and control activities.

Strategic Objectives - Mea	sures							
NI2-2: Provide fu	inctional and well maintained o	drainage	e to min	imize flooding				
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives				Actual	Actual	Budget	Projection	Target
	Percentage of mosquito complaints responded to within two business days of receipt during the rainy season	EF	<b>↑</b>	92%	78%	95%	95%	100%
Maintain drain cleaning	Estimated storm drains chemically treated	OP	$\leftrightarrow$	95,600	103,000	100,000	100,000	100,000
requirements	Secondary Canal Miles cleaned mechanically	OP	$\leftrightarrow$	223	207	304	304	304
	Citizen requested Drain Cleaning Response	ОС	1	100%	100%	100%	100%	100%
	Proactive Arterial & Local Road Storm Drains Maintenance	OP	$\leftrightarrow$	17,093	18,953	21,600	21,600	21,600

<ul> <li>NI4-3: Preserve</li> </ul>	NI4-3: Preserve and enhance well maintained public streets and rights of way      FY 12-13 FY 13-14 FY 14-15 FY 14-15 FY 15-16											
Objectives	Measures	Magauras			FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives	inicasures			Actual	Actual	Budget	Projection	Target				
Perform timely road maintenance	Percentage of pothole patching requests responded to within three business days	EF	<b>↑</b>	100%	100%	100%	100%	100%				
	Sidewalk Complaints Received For Inspection	IN	$\leftrightarrow$	75%	99%	100%	100%	100%				

- The FY 2015-16 Proposed Budget includes funding for aerial mosquito spraying by contract with a private company and the United States Air Force (\$167,300)
- The FY 2015-16 Proposed Budget includes a reimbursement for mosquito spraying from PortMiami (\$30,000) and reimbursements for liability claims for guardrails from the Internal Services Department (\$10,000)
- In FY 2014-15, the Department transferred the Community Service Program (CSP) from the Enforcement Division to the Road, Bridge, Canal
  and Maintenance Division; this program is designed as a criminal diversion program in partnership with the State Attorney's Office; a total of
  4,906 participants worked during the period from November 2013 to September 2014, totaling 50,157 community services hours; activities
  include the removal of litter and illegal trash piles along County corridors, clearing a total of 573 locations countywide
- The FY 2015-16 Proposed Budget includes the transfer of one Special Projects Administrator from Administration for contract compliance
- The FY 2015-16 Proposed Budget includes the addition of two NEAT teams (net two positions; \$483,000) to further enhance community beautification throughout the County

# **DIVISION: DISPOSAL OPERATIONS**

The Disposal Operations Division is responsible for disposing of all waste that enters the system and maintaining disposal capacity; and managing three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill as well as enforcing solid waste regulations

NI2-3: Provide ac	dequate solid waste disposal ca	apacity	tnat me	eets adopted le	vel-of-service s	tandard			
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives	INICASUICS			Actual	Actual	Budget	Projection	Target	
	Disposal tons accepted at	IN		1,513	1,620	1,600	1,600	1,600	
	full fee (in thousands)	IIN	$\leftrightarrow$	1,515	1,020	1,000	1,000	1,000	
	Years of remaining								
	disposal capacity (Level of	IN	$\leftrightarrow$	17	19	5	18	17	
Ensure ongoing availability and capacity	Service)*								
	Total (Revenue) Tons								
nat meets demand at	Transferred in (in	IN	$\longleftrightarrow$	538	558	564	564	564	
ransfer and disposal	thousands)								
acilities	Number of Residential								
dollities	Enforcement actions	OP	$\leftrightarrow$	54	57	60	60	60	
	undertaken (in thousands)								
	Enforcement related								
	complaints responded to	EF	<b>↑</b>	96%	96%	95%	95%	95%	
	within one week		'						

<sup>\*</sup>State law requires a minimum capacity of five years for the disposal system; Cell 20 at the Resources Recovery Facility and the construction of Cell 5 at the South Dade Landfill increased the years of remaining disposal system capacity

- The FY 2015-16 Proposed Budget includes a 1.5 percent change in the Consumer Price Index (CPI) applied to disposal fees consistent with contracts and interlocal agreements
- The FY 2015-16 Proposed Budget includes the addition of eight positions that will help mitigate overtime and temporary employee costs

# **DIVISION: ENVIRONMENTAL AND TECHNICAL SERVICES**

The Environmental and Technical Services Division is responsible for maintaining capital waste management infrastructure and overseeing facilities maintenance, environmental compliance, fleet management and the Resources Recovery contract.

<ul> <li>NI3-6: Preserve a</li> </ul>	and enhance natural areas							
Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Engura compliance with	Percentage of FDEP reporting deadlines met	EF	<b>↑</b>	100%	100%	100%	100%	100%
Ensure compliance with Florida Department of Environmental Protection (FDEP)	Compliance inspections performed	OP	$\leftrightarrow$	491	505	450	450	450
	Patrons served by Home Chemical Collection program	OC	<b>↑</b>	3,633	4,292	3,800	3,900	4,160
Present at least 24 public household waste outreach events each year	Average quantity of household chemical waste collected per patron (in pounds)	ОС	<b>↑</b>	120	115	110	110	110

- In FY 2015-16, the Department will continue environmental and technical service operations that include facilities maintenance (\$3.337 million), fleet management (\$971,000), and environmental services (\$4.705 million)
- In FY 2015-16 the Department will continue operation of two Home Chemical Collection Centers open to all residents countywide (\$765,000)
- The FY 2015-16 Proposed Budget includes the loan financing of 55 vehicles for Waste Collection Operations (\$1.1 million yearly payment), the loan financing of 58 vehicles for Waste Disposal Operations (\$657,000 yearly payment), and the purchase of vehicles for Public Works Operations (\$2.1 million) through the Internal Services Department (ISD) Vehicle Replacement Plan; the Department continues to work with ISD to establish compressed natural gas (CNG) fueling capability that will allow the transition from diesel to CNG powered heavy fleet vehicles
- In FY 2015-16, PWWM is continuing to pursue options to replace the expired power purchase agreement associated with the Waste-to-Energy Plant in order to obtain the most favorable long-term firm energy rates, while marketing power in the short-term to electrical utilities paying significantly above the prevailing base rates offered by regulated utilities that are required to purchase energy from qualifying facilities
- In FY 2015-16, the Department will continue to receive a four percent Utility Service Fee (USF) of the average retail Water and Sewer
  customer's bill due to municipal requests to fund landfill remediation and other USF eligible projects (\$24.168 million)
- The FY 2015-16 Proposed Budget includes the continuation of the contract with Covanta Dade Renewable Energy, LTD to operate and maintain the County's Resources Recovery facility (\$ 68.684 million) including other supplemental contracts to support the Resources Recovery operation (\$990,000)
- The FY 2015-16 Proposed Budget includes the addition of one Engineer 2 to ensure contractual and environmental compliance of existing landfill gas contracts

# **DIVISION: HIGHWAY ENGINEERING**

The Highway Engineering Division is responsible for planning and designing major infrastructure improvements; operating and maintaining the Causeways' infrastructure and rights-of-way; and creating and administering special taxing districts.

<ul> <li>TP3-1: Maintair</li> </ul>	n roadway infrastructure								
Ohioativaa	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives	Wiedsures			Actual	Actual	Budget	Projection	Target	
Maintain integrity of County infrastructure	Percentage of Department related complaints from special taxing districts resolved within two business days	EF	<b>↑</b>	100%	100%	100%	100%	100%	
aintain service andard for Right-of-	Street sweepings completed on the Rickenbacker Causeway system	OP	$\leftrightarrow$	364	364	365	365	365	
Vay acquisitions	Bridges inspected for structural integrity*	ОС	<b>↑</b>	60	30	110	110	125	

<sup>\*</sup>All 208 bridges are inspected biannually in conjunction with the State of Florida; this measure reflects additional work performed by the County on the bridges

- The FY 2015-16 Proposed Budget includes transfers (\$2.194 million) from Regulatory and Economic Resources (RER), the Water and Sewer Department, and the Port of Miami for rights-of-way survey crews
- The FY 2015-16 Proposed Budget includes the Stormwater Utility Planning Management Section (\$6.024 million), which manages the County Stormwater Utility billing and revenue collection, negotiates and manages interlocal agreements for co-share of stormwater infrastructure maintenance costs, addresses all flood complaints, provides stormwater modeling and master planning budgeting, and prioritizes operational and capital needs

# **DIVISION: TRAFFIC OPERATIONS**

The Traffic Operations Division provides traffic engineering studies, designs traffic control and intersection improvement plans, and maintains all traffic signs and signals in Miami-Dade County.

Strategic Objectives - Mea	sures							
TP1-1: Minimize	traffic congestion							
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures			Actual	Actual	Budget	Projection	Target
Provide timely response	Percentage of follow-up responses to citizens' complaints within five days	OP	1	100%	100%	100%	90%	90%
to citizen requests	Percentage of high priority traffic control signs repaired or replaced within 16 hours of notification	EF	1	100%	100%	95%	95%	99%

TP3-1: Maintain roadway infrastructure											
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	ivicasui es			Actual	Actual	Budget	Projection	Target			
Maintain traffic and	Traffic control and street										
pedestrian signs and	name signs repaired or	OP	$\leftrightarrow$	28,804	21,855	23,500	33,000	32,400			
signals	replaced										

- In FY 2015-16, the Department will continue to provide traffic signs and signal maintenance and installation countywide (\$11.385 million)
- In FY 2015-16, the Department will continue to provide traffic studies and engineering services countywide (\$2.027 million)
- The FY 2015-16 Proposed Budget includes FDOT reimbursements totaling \$4.34 million, comprised of County performed traffic signal maintenance on state roads (\$2.34 million) and funding for the Safe Routes to School Program (\$2 million) in the People's Transportation Plan (PTP)
- In FY 2013-14, Phase II-A of the Automated Traffic Management System (ATMS) project was completed, allowing the County's more than 2,850 signals to be controlled and synchronized in one central system; Phase II-B is ongoing and includes upgrades to the communication infrastructure
- In FY 2015-16, the Department will receive a reimbursement from the Internal Services Department (ISD) (\$172,000) for the Traffic Liability Crew and from the Metropolitan Planning Organization (\$145,000) for the Unified Planning Work Program
- The FY 2015-16 Proposed Budget includes the transfer of two positions from ISD's Risk Management Division (\$224,000): one Senior Professional Engineer and one Traffic Analyst 2

FY 2015 - 16 Proposed Budget and Multi-Year Capital Plan

dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTA
Revenue									
Secondary Gas Tax	16,298	16,521	17,871	19,271	19,021	17,271	17,271	0	123,52
Waste Disposal Operating Fund	26,941	18,575	9,338	7,823	1,124	424	349	7,456	72,03
BBC GOB Series 2014A	12,461	260	0	0	0	0	0	0	12,72
2008 Sunshine State Financing	119	0	0	0	0	0	0	0	1.
BBC GOB Series 2008B-1	6,745	0	0	0	0	0	0	0	6.7
People's Transportation Plan Bond Program	176,598	53,137	32,859	22,068	7,215	0	0	0	291,8
Causeway Toll Revenue	5,208	10,611	4,088	5,993	8,453	7,775	6,145	37,789	86,0
Utility Service Fee	4,063	0	0	0	0	0	0	0	4,0
Charter County Transit System Surtax	52,184	500	500	0	0	0	0	0	53,1
WASD Project Fund	1,854	0	0	0	0	0	0	0	1,8
Waste Collection Operating Fund	3,328	1,426	1,892	1,226	1,050	610	605	2,346	12,4
Capital Asset Series 2010 Bonds	2,738	0	0	0	0	0	0	0	2,7
BBC GOB Series 2008B	6,460	0	0	0	0	0	0	0	6,4
Donations	1,000	0	0	0	0	0	0	0	1,0
Road Impact Fees	113,376	126,884	74,730	71,960	73,274	76,017	25,450	34,251	595,9
Solid Waste System Rev. Bonds Series	60,792	0	0	0	0	0	0	0	60,7
2005	00,702	v	· ·	· ·	v	· ·	v	v	00,1
BBC GOB Series 2005A	14,624	0	0	0	0	0	0	0	14,6
Interest Earnings	3,973	0	0	0	0	0	0	0	3,9
Stormwater Utility	7,044	7,792	6,004	3,200	3,200	3,200	3,200	0	33,6
Florida Inland Navigational District	916	0	0	0	0	0	0	0	ç
Future Solid Waste Disp. Notes/Bonds	0	24,020	0	0	0	0	60,120	0	84,
FDOT Funds	43,803	5,095	5,700	2,700	2,700	2,700	2,700	0	65,3
Other - Non County Sources	100	0	0	0	0	0	0	0	
Solid Waste System Rev. Bonds Series	2,655	0	0	0	0	0	0	0	2,6
2001		0= 000	22.222		2 422	•	•	•	4404
BBC GOB Financing	28,880	37,960	29,393	14,544	6,163	0	0	0	116,9
FDOT-County Incentive Grant Program	5,150	4,250	3,562	999	0	0	0	0	13,9
BBC GOB Series 2011A	1,440	0	0	0	0	0	0	0	1,4
BBC GOB Series 2013A	5,645	0	105.027	0	100,000	107.007	0	0	5,6
Total: xpenditures	604,396	307,031	185,937	149,784	122,200	107,997	115,840	81,842	1,675,0
Strategic Area: TP									
ADA Accessibility Improvements	500	500	500	500	500	500	500	0	3,5
Bridges, Infrastructure, Neighborhood	27,573	37,220	29,252	10,254	8,637	7,405	4,050	12,250	136,6
Improvements	2.,0.0	0.,220	_0,_0_	.0,20	0,00.	.,	.,000	,	.00,
Causeway Improvements	12,639	19,951	4,600	3,793	3,903	1,725	2,595	25,539	74,
Infrastructure Improvements	102.428	60,840	48,865	41,830	48,423	49,197	21,453	0	373,0
Pedestrian Paths and Bikeways	0	0	0	650	0	0	0	0	670,0
Road Improvements - Local Roads	6,950	7,313	2,902	14,154	6,500	2,953	2,786	2,543	46,
Road Improvements - Major Roads	116,264	65,576	53,389	36,809	9,215	2,000	2,000	11,500	296,7
Traffic Control Systems	78,106	49,777	44,407	41,988	39,423	39,759	20,968	22,338	336,7
Strategic Area: NI	70,100	45,111	77,707	71,500	00,420	55,755	20,500	22,000	330,1
Bridges, Infrastructure, Neighborhood	200	367	0	0	0	0	0	0	Ę
Improvements	200	301	U	U	U	U	U	U	,
•	26.845	21 008	17 621	17 716	0.363	3,200	3,200	0	98,9
Drainage Improvements Infrastructure Improvements	26,845 35,176	21,008 8,114	17,631 2,392	17,716 0	9,363 0	3,200	3,200	0	90,8 45,6
	6,644		2,392 416	0	0	0	0	0	45,0 9,2
Pedestrian Paths and Bikeways Waste Collection	2,058	2,176 510		1,141		610	605		9,7
			1,430		1,050			2,346	
Waste Collection and Disposal	2,429	1,540	770 12.745	141	0	0 175	100	6 000	4,8
Waste Disposal	15,921	8,013	12,745	6,587	875	175	100	6,900	51,3
Waste Disposal Environmental Projects	47,500	32,634	25,098	12,287	1,899	3,179	32,469	31,374	186,4
Total:	481,233	315,539	244,397	187,850	129,788	110,703	90,726	114,790	1,675,0

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- In FY 2015-16 the Department will complete the reconstruction of the West Venetian Bridge project (\$10.002 million in FY 2015-16, \$ 13.964 million all years)
- In FY 2015-16, the Department will continue the reconstruction of the Tamiami Swing Bridge at a total cost of \$41.051 million; the project is projected to be completed in FY 2016-17
- In FY 2015-16, the Department will continue the construction of Cell 5 at the South Dade Landfill (\$230K in FY 2015-16, \$18 million all years)
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes the continuation of various waste disposal environmental capital projects, other miscellaneous environmental improvements, landfill gas extraction, and odor control projects (\$31.648 million in FY 2015-16)
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes grant funding for the Munisport Landfill Closure (\$2 million in FY 2015-16, \$35 million all years) and Virginia Key Closure (\$19.155 million in FY 2015-16, \$46.36 million all years)
- In FY 2015-16, the Department will continue expanding and improving the Advanced Traffic Management System (ATMS); Phase 3 of the ATMS project (\$4 million of the Charter County Transit System Surtax funding, \$3.5 million of state funding, and \$3.5 million of Road Impact Fee funding) will provide for real time data collection, adaptive controls, and traffic monitoring capabilities; currently, improvements to the communication subsystem programmed under Phase 2B are projected to be completed in FY 2015-16 and the evaluation and testing of video cameras, radar detection, traffic monitoring devices, traffic controller technologies, etc. is underway; additionally, the Department continues to explore opportunities to update and modernize the Traffic Control Center, including the design and construction of a new facility; total programmed funding for ATMS includes \$49.025 million of Charter County Transit System Surtax funding, \$41.471 million of Road Impact Fees, and \$13.499 million of state funding (total project cost \$103.995 million)
- In FY 2015-16, the Department will restart the multi-year infrastructure hardening and improvement program, replacing older sub-standard traffic signal support systems such as traffic signal spanwire support systems with new mast-arm support systems, as a means to improve public safety and emergency response subsequent to major storm events (using Road Impact Fees) at 20 intersections (\$8.065 million in FY 2015-16, \$28.244 million all years)
- In FY 2012-13, Phase II-A of the Automated Traffic Management System (ATMS) project was completed, allowing the County's more than 2,850 signals to be controlled and synchronized in one central system; Phase II-B is on-going and includes upgrades to the communication infrastructure
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan continues bicycle safety improvements on the Rickenbacker Causeway (\$3.272 in FY2015-16, \$12.999 million all years); these projects will have a minimal impact to the Causeway's operating budget
- In FY 2015-16, the Department will continue widening NW 74 Street from the Homestead extension of the Florida Turnpike to State Road 826
  (\$2.395 million FDOT funding, and \$2 million of PTP funding in FY 2015-16, \$45.305 million all years); and continue design of the project along
  SW 137 Avenue from US1 to SW 184 Street (\$1.132 million in FY 2015-16, \$16.943 million all years)
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan continues the implementation of transportation and neighborhood projects funded by the Building Better Communities General Obligation Bond (BBC GOB) program (\$35.458.48 million in FY 2015-16, \$178.927 million all years); projects include replacements and upgrades for the renovation of the Miami Avenue Bridge over the Miami River (\$2.823 million in FY 2015-16, \$9.296 million all years)
- In FY 2015-16, PWWM will continue the widening of Caribbean Boulevard from Coral Sea to SW 87 Avenue (\$11.188 million) through a Joint
  Participation Agreement with the Town of Cutler Bay backed up with PTP bond funding

# **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

IMPROVEMENTS TO SOUTH MIAMI AVENUE FROM SE 5 STREET TO SE 15 ROAD PROJECT #: 1640

DESCRIPTION: Provide road improvements

LOCATION: S Miami Ave from SE 5 St to SE 15 Rd District Located: 5

City of Miami District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Secondary Gas Tax	150	250	600	2,000	1,500	0	0	0	4,500
TOTAL REVENUES:	150	250	600	2,000	1,500	0	0	0	4,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	600	2,000	1,500	0	0	0	4,100
Planning and Design	150	250	0	0	0	0	0	0	400
TOTAL EXPENDITURES:	150	250	600	2,000	1,500	0	0	0	4,500

PROJECT #: 9920

SEABOARD ACRES/LARCHMONT PUMP STATION RETROFIT

DESCRIPTION: Construct drainage improvement pump station retrofit

LOCATION: Memorial Hwy and NE 131 St; NW 5 Ave and NW District Located: 2

85 St

Unincorporated Miami-Dade County District(s) Served: 2, 3

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Stormwater Utility	1,568	1,284	428	0	0	0	0	0	3,280
TOTAL REVENUES:	1,568	1,284	428	0	0	0	0	0	3,280
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	856	1,284	428	0	0	0	0	0	2,568
Planning and Design	712	0	0	0	0	0	0	0	712
TOTAL EXPENDITURES:	1,568	1,284	428	0	0	0	0	0	3,280

SOUTH DADE LANDFILL CELL 5 CLOSURE

PROJECT #: 501350

PROJECT #: 501410

PROJECT #:

502240

DESCRIPTION: Design and construct closure of South Dade Landfill Cell 5 per Federal Department of Environmental Protection

regulations

LOCATION: 24000 NW 97 Ave

000 NW 97 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	18,000	0	18,000
TOTAL REVENUES:	0	0	0	0	0	0	18,000	0	18,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	14,800	14,800
Planning and Design	0	0	0	0	0	0	0	2,200	2,200
Project Contingency	0	0	0	0	0	0	0	1,000	1,000
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	18,000	18,000

## WEST TRANSFER STATION IMPROVEMENTS

DESCRIPTION: Renovate and replace tipping floor and entire drainage system at the West Transfer Station

LOCATION: 2900 SW 72 Ave District Located: 6

Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	212	300	215	173	0	0	0	0	900
TOTAL REVENUES:	212	300	215	173	0	0	0	0	900
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	95	293	185	107	0	0	0	0	680
Planning and Design	106	0	20	54	0	0	0	0	180
Project Contingency	11	7	10	12	0	0	0	0	40
TOTAL EXPENDITURES:	212	300	215	173	0	0	0	0	900

#### **DISPOSAL FACILITY EXIT SCALES**

DESCRIPTION: Construct and install two new exit scales at the West and Central Transfer stations

LOCATION: Various Sites District Located: 4, 12

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	75	0	0	75	0	0	0	0	150
TOTAL REVENUES:	75	0	0	75	0	0	0	0	150
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	67	0	0	67	0	0	0	0	134
Planning and Design	6	0	0	6	0	0	0	0	12
Project Contingency	2	0	0	2	0	0	0	0	4
TOTAL EXPENDITURES:	75	0	0	75	0	0	0	0	150

RESOURCES RECOVERY ASH LANDFILL CELL 20 CLOSURE

PROJECT #: 503220

PROJECT #: 504370

12

DESCRIPTION: Design and construct closure of Resources Recovery Cell 20 per Federal Department of Environmental Protection

regulations

LOCATION: 6990 NW 97 Ave Doral

7 Ave District Located:

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	5,500	0	5,500
TOTAL REVENUES:	0	0	0	0	0	0	5,500	0	5,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	4,300	4,300
Planning and Design	0	0	0	0	0	0	0	700	700
Project Contingency	0	0	0	0	0	0	0	500	500
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	5,500	5,500

## **SOUTH DADE LANDFILL CELL 4 CLOSURE**

DESCRIPTION: Design and construct the closure of South Dade Landfill Cell 4 per Federal Department of Environmental Protection

regulations

LOCATION: 24000 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Future Solid Waste Disp. Notes/Bonds	<b>PRIOR</b> 0	<b>2015-16</b> 1,380	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 15,620	<b>FUTURE</b> 0	<b>TOTAL</b> 17,000
TOTAL REVENUES:	0	1,380	0	0	0	0	15,620	0	17,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	7,700	5,800	13,500
Planning and Design	0	0	0	0	0	1,280	1,220	0	2,500
Project Contingency	0	0	0	0	0	100	750	150	1,000
TOTAL EXPENDITURES:	0	0	0	0	0	1,380	9,670	5,950	17,000

58 STREET TRUCKWASH FACILITY PROJECT #: 504450

DESCRIPTION: Replace truck wash system at the 58 Street Facility

LOCATION: 8831 NW 58 St District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Collection Operating Fund	935	40	0	0	0	0	0	0	975
Waste Disposal Operating Fund	935	40	0	0	0	0	0	0	975
TOTAL REVENUES:	1,870	80	0	0	0	0	0	0	1,950
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,425	75	0	0	0	0	0	0	1,500
Planning and Design	350	0	0	0	0	0	0	0	350
Project Contingency	95	5	0	0	0	0	0	0	100
TOTAL EXPENDITURES:	1.870	80	0	0	0	0	0	0	1.950

### **SOUTH DADE LANDFILL CELL 5 CONSTRUCTION**

PROJECT #: 505480

DESCRIPTION: Construct the last 50 acre cell at the South Dade Landfill per Florida Department of Environmental Protection regulations

24000 SW 97 Ave LOCATION: District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	386	230	6,120	28	0	0	0	0	6,764
BBC GOB Series 2005A	47	0	0	0	0	0	0	0	47
BBC GOB Series 2008B	780	0	0	0	0	0	0	0	780
BBC GOB Series 2008B-1	127	0	0	0	0	0	0	0	127
BBC GOB Series 2011A	917	0	0	0	0	0	0	0	917
BBC GOB Series 2013A	1,771	0	0	0	0	0	0	0	1,771
BBC GOB Series 2014A	844	0	0	0	0	0	0	0	844
Waste Disposal Operating Fund	1,227	0	1,902	2,971	650	0	0	0	6,750
TOTAL REVENUES:	6,099	230	8,022	2,999	650	0	0	0	18,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,249	200	7,750	2,551	600	0	0	0	15,350
Planning and Design	1,630	20	22	28	0	0	0	0	1,700
Project Contingency	220	10	250	420	50	0	0	0	950
TOTAL EXPENDITURES:	6,099	230	8,022	2,999	650	0	0	0	18,000

#### **SCALEHOUSE EXPANSION PROJECT**

PROJECT #: 505670 DESCRIPTION: Expand and improve disposal system scalehouses at the North Dade Landfill, South Dade Landfill, and the Central

Transfer Station

LOCATION: Various Sites District Located: 1, 9, 10

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	1,002	196	117	1,235	50	0	0	0	2,600
TOTAL REVENUES:	1,002	196	117	1,235	50	0	0	0	2,600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	719	12	2	1,172	45	0	0	0	1,950
Planning and Design	238	181	105	26	0	0	0	0	550
Project Contingency	45	3	10	37	5	0	0	0	100
TOTAL EXPENDITURES:	1 002	196	117	1 235	50	0	0	0	2 600

SHOP 3A NEW FACILITY BUILDING

PROJECT #: 505950

DESCRIPTION: Construct a new 7,500 square foot building at shop 3A to replace an existing temporary trailer, which will house both

Disposal and Collection employees and contain storage for equipment and for archived departmental files

LOCATION: 18701 NE 6 Ave

Unincorporated Miami-Dade County

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Collection Operating Fund	335	876	462	85	0	0	0	0	1,758
Waste Disposal Operating Fund	224	584	308	56	0	0	0	0	1,172
TOTAL REVENUES:	559	1,460	770	141	0	0	0	0	2,930
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Art Allowance	0	20	10	0	0	0	0	0	30
Construction	111	1,285	700	84	0	0	0	0	2,180
Furniture Fixtures and Equipment	0	60	50	40	0	0	0	0	150
Planning and Design	390	10	0	0	0	0	0	0	400
Project Contingency	58	85	10	17	0	0	0	0	170
TOTAL EXPENDITURES:	559	1,460	770	141	0	0	0	0	2.930

#### RESOURCES RECOVERY ASH LANDFILL CELL 19 CLOSURE

PROJECT #: 507690

DESCRIPTION: Design and construct closure of Resources Recovery Cell 19 per Federal Department of Environmental Protection

regulations

Doral

LOCATION: 6990 NW 97 Ave, Doral, FL 33178

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	1,065	0	0	0	0	0	0	1,065
Waste Disposal Operating Fund	4,605	1,215	830	24	0	0	0	0	6,674
TOTAL REVENUES:	4,605	2,280	830	24	0	0	0	0	7,739
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	336	1,990	710	14	0	0	0	0	3,050
Planning and Design	4,199	40	0	0	0	0	0	0	4,239
Project Contingency	70	250	120	10	0	0	0	0	450
TOTAL EXPENDITURES:	4,605	2,280	830	24	0	0	0	0	7,739

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$578,770

PROJECT #: 507960

PROJECT #:

PROJECT #:

509100

508640

58 STREET HOME CHEMICAL COLLECTION CENTER AND AREA DRAINAGE

**IMPROVEMENTS** 

DESCRIPTION: Renovate the old 58 Street maintenance shop for use as the new Home Chemical Collection (HC2) Center and construct

drainage improvements to address on-going flooding problems; replace the existing temporary Home Chemical Center at

58 St with a new building; improve vehicle flow, new pavement and striping

LOCATION: 8831 NW 58 St District Located: 12

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Waste Disposal Operating Fund	PRIOR 558	<b>2015-16</b> 393	<b>2016-17</b> 1.596	<b>2017-18</b> 103	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	FUTURE	<b>TOTAL</b> 2.650
TOTAL REVENUES:	558	393	1,596	103	0	0	0	0	2,650
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	165	189	1,550	96	0	0	0	0	2,000
Planning and Design	376	174	0	0	0	0	0	0	550
Project Contingency	17	30	46	7	0	0	0	0	100
TOTAL EXPENDITURES:	558	393	1.596	103	0	0	0	0	2.650

#### **RESOURCES RECOVERY - CAPITAL IMPROVEMENT PROJECTS**

DESCRIPTION: Continue on-going miscellaneous capital projects to include a new transformer, upgraded turbine controls, enhanced

boiler protection, improved parking lot lighting, improved storm drainage, installation of fire hoses at the Bio Mass

Building, and replace the old trailers with a permanent structure

LOCATION: 6990 NW 97 Ave District Located: 12

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Donations	1,000	0	0	0	0	0	0	0	1,000
Waste Disposal Operating Fund	8,700	7,420	1,000	780	0	0	0	0	17,900
TOTAL REVENUES:	9,700	7,420	1,000	780	0	0	0	0	18,900
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,190	2,000	800	610	0	0	0	0	7,600
Land Acquisition/Improvements	5,000	5,000	0	0	0	0	0	0	10,000
Planning and Design	350	270	110	70	0	0	0	0	800
Project Contingency	160	150	90	100	0	0	0	0	500
TOTAL EXPENDITURES:	9 700	7 420	1 000	780	0	0	0	0	18 900

### NORTHEAST TRANSFER STATION IMPROVEMENTS

DESCRIPTION: Design tipping floor expansion by using a retaining wall and privacy screening for new development

LOCATION: 18701 NE 6 Ave District Located: 1

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	1,089	1,244	1,940	1,327	0	0	0	0	5,600
TOTAL REVENUES:	1,089	1,244	1,940	1,327	0	0	0	0	5,600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	688	1,105	1,900	1,207	0	0	0	0	4,900
Planning and Design	331	99	0	70	0	0	0	0	500
Project Contingency	70	40	40	50	0	0	0	0	200
TOTAL EXPENDITURES:	1,089	1,244	1,940	1,327	0	0	0	0	5,600

NORTH DADE LANDFILL EAST CELL CLOSURE

PROJECT #: 509110

DESCRIPTION: Design and construct closure of the North Dade Landfill East Cell per Florida Department of Environmental Protection

regulations

Unincorporated Miami-Dade County

LOCATION: 21500 NW 47 Ave

District Located: District(s) Served:

Countywide

PROJECT #:

PROJECT #: 509280

509270

REVENUE SCHEDULE: Future Solid Waste Disp. Notes/Bonds	<b>PRIOR</b> 0	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 21,000	<b>FUTURE</b> 0	<b>TOTAL</b> 21,000
TOTAL REVENUES:	0	0	0	0	0	0	21,000	0	21,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	16,950	0	16,950
Planning and Design	0	0	0	0	0	0	2,550	0	2,550
Project Contingency	0	0	0	0	0	0	1,500	0	1,500
TOTAL EXPENDITURES:	0	0	0	0	0	0	21,000	0	21,000

### DISPOSAL SYSTEM FACILITIES BACKUP POWER GENERATORS

DESCRIPTION: Install 3 new emergency generators at the South Dade Landfill and NW 58 Street facilities

LOCATION: Various Sites District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	650	0	0	270	0	0	0	0	920
TOTAL REVENUES:	650	0	0	270	0	0	0	0	920
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	16	0	0	14	0	0	0	0	30
Furniture Fixtures and Equipment	560	0	0	200	0	0	0	0	760
Planning and Design	50	0	0	50	0	0	0	0	100
Project Contingency	24	0	0	6	0	0	0	0	30
TOTAL EXPENDITURES:	650	0	0	270	0	0	0	0	920

### SOUTH DADE LANDFILL CELL 4 GAS EXTRACTION AND ODOR CONTROL

DESCRIPTION:

Design and construct a methane gas collection system from the South Dade Landfill cell, as well as an odor control

system to address odor and air emissions issues per Federal Department of Environmental Protection regulations

LOCATION: 24000 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	981	320	265	234	50	50	50	50	2,000
TOTAL REVENUES:	981	320	265	234	50	50	50	50	2,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	750	200	220	105	40	40	40	40	1,435
Planning and Design	200	90	30	50	0	0	0	0	370
Project Contingency	31	30	15	79	10	10	10	10	195
TOTAL EXPENDITURES:	981	320	265	234	50	50	50	50	2,000

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 01

PROJECT #: 551100

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 1 District Located:

Unincorporated Miami-Dade County District(s) Served:

REVENUE SCHEDULE: BBC GOB Financing BBC GOB Series 2014A	<b>PRIOR</b> 626 105	<b>2015-16</b> 583 0	<b>2016-17</b> 1,918 0	<b>2017-18</b> 1,949 0	<b>2018-19</b> 0 0	<b>2019-20</b> 0 0	<b>2020-21</b> 0 0	<b>FUTURE</b> 0 0	<b>TOTAL</b> 5,077 105
TOTAL REVENUES:	731	583	1,918	1,949	0	0	0	0	5,182
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	549	266	1,718	1,949	0	0	0	0	4,482
Other Capital	25	218	0	0	0	0	0	0	243
Planning and Design	157	100	200	0	0	0	0	0	457
TOTAL EXPENDITURES:	731	583	1,918	1,949	0	0	0	0	5,182

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 04 PROJECT #: 551430

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 4 District Located: 4
Unincorporated Miami-Dade County District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	100	800	700	0	0	0	1,600
TOTAL REVENUES:	0	0	100	800	700	0	0	0	1,600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	700	700	0	0	0	1,400
Planning and Design	0	0	100	100	0	0	0	0	200
TOTAL EXPENDITURES:	0	0	100	800	700	0	0	0	1,600

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 10 PROJECT #: 551710

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 10 District Located: 10
Unincorporated Miami-Dade County District(s) Served: 10

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL BBC GOB Financing** 435 270 1,156 2,038 1,150 0 0 0 5,049 BBC GOB Series 2005A 542 0 0 0 0 0 0 0 542 977 270 1,150 0 0 5,590 **TOTAL REVENUES:** 1,156 2,038 0 **EXPENDITURE SCHEDULE:** TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Construction 885 230 982 1,732 978 0 4,806 0 0 Planning and Design 92 41 173 306 173 0 0 0 784 **TOTAL EXPENDITURES:** 977 270 1,156 2,038 1,150 0 0 0 5,590

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 11

PROJECT #: 551790

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 11 District Located: 11

Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,313	840	0	0	0	0	0	0	2,153
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
BBC GOB Series 2008B	260	0	0	0	0	0	0	0	260
BBC GOB Series 2008B-1	198	0	0	0	0	0	0	0	198
BBC GOB Series 2014A	536	0	0	0	0	0	0	0	536
TOTAL REVENUES:	2,326	840	0	0	0	0	0	0	3,166
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,865	840	0	0	0	0	0	0	2,705
Planning and Design	460	0	0	0	0	0	0	0	460
TOTAL EXPENDITURES:	2,326	840	0	0	0	0	0	0	3,166

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 11 PROJECT #: 552540

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 11 District Located: 11

Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	150	837	625	2,255	0	0	0	3,867
TOTAL REVENUES:	0	150	837	625	2,255	0	0	0	3,867
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Planning and Design	0	150	837	625	2,255	0	0	0	3,867
TOTAL EXPENDITURES:	0	150	837	625	2,255	0	0	0	3,867

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 12 PROJECT #: 552880

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 12 District Located: 12

Unincorporated Miami-Dade County District(s) Served: 12

REVENUE SCHEDULE: BBC GOB Financing BBC GOB Series 2014A	<b>PRIOR</b> 964 65	<b>2015-16</b> 1,440 0	<b>2016-17</b> 149 0	<b>2017-18</b> 100 0	<b>2018-19</b> 575 0	<b>2019-20</b> 0 0	<b>2020-21</b> 0 0	<b>FUTURE</b> 0 0	<b>TOTAL</b> 3,228 65
TOTAL REVENUES:	1,029	1,440	149	100	575	0	0	0	3,293
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	778	1,269	127	85	490	0	0	0	2,749
Planning and Design	251	171	22	15	85	0	0	0	544
TOTAL EXPENDITURES:	1,029	1,440	149	100	575	0	0	0	3,293

DRAINAGE IMPROVEMENTS CORAL WAY TO SW 21 STREET FROM SW 67 AVENUE TO SW PROJECT #: 553070

**72 AVENUE** 

DESCRIPTION: Construct drainage improvements

LOCATION: Coral Way to SW 21 St from SW 67 Ave to SW 72 District Located: 6

Ave

Unincorporated Miami-Dade County District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	165	585	0	0	0	0	750
TOTAL REVENUES:	0	0	165	585	0	0	0	0	750
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	585	0	0	0	0	585
Planning and Design	0	0	165	0	0	0	0	0	165
TOTAL EXPENDITURES:	0	0	165	585	0	0	0	0	750

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 01 PROJECT #: 554180

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 1 District Located:

Unincorporated Miami-Dade County District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	100	700	700	0	0	0	0	1,500
TOTAL REVENUES:	0	100	700	700	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	600	700	0	0	0	0	1,300
Planning and Design	0	100	100	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	100	700	700	0	0	0	0	1,500

DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 100 STREET FROM NW 34 AVENUE TO PROJECT #: 554450

**NW 36 AVENUE** 

DESCRIPTION: Construct drainage improvements

LOCATION: NW 95 St to NW 100 St from NW 34 Ave to NW 36 District Located: 2

Ave

Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
BBC GOB Financing	0	0	110	390	0	0	0	0	500
TOTAL REVENUES:	0	0	110	390	0	0	0	0	500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	390	0	0	0	0	390
Planning and Design	0	0	110	0	0	0	0	0	110
TOTAL EXPENDITURES:	0	0	110	390	0	0	0	0	500

DRAINAGE IMPROVEMENTS SW 127 AVENUE TO SW 128 AVENUE FROM SW 58 STREET TO PROJECT #: 554720 SW 65 STREET

DESCRIPTION: Construct drainage improvements

LOCATION: SW 127 Ave to SW 128 Ave from SW 58 St to SW District Located: 10

65 St

Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	110	640	0	0	0	0	0	0	750
TOTAL REVENUES:	110	640	0	0	0	0	0	0	750
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	640	0	0	0	0	0	0	640
Planning and Design	110	0	0	0	0	0	0	0	110
TOTAL EXPENDITURES:	110	640	0	0	0	0	0	0	750

PROJECT #: 555150

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 06

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 6 District Located: 6

Unincorporated Miami-Dade County District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,640	1,342	795	1,007	0	0	0	0	4,784
BBC GOB Series 2014A	121	0	0	0	0	0	0	0	121
TOTAL REVENUES:	1,761	1,342	795	1,007	0	0	0	0	4,905
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
EXPENDITURE SCHEDULE: Construction	<b>PRIOR</b> 1,640	<b>2015-16</b> 1,192	<b>2016-17</b> 795	<b>2017-18</b> 1,007	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 4,634
						<b>2019-20</b> 0 0	<b>2020-21</b> 0 0	<b>FUTURE</b> 0 0	

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 02 PROJECT #: 555900

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 2 District Located: 2
Unincorporated Miami-Dade County District(s) Served: 2

**FUTURE** REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **TOTAL BBC GOB Financing** 806 332 0 0 0 0 0 0 1,138 BBC GOB Series 2014A 161 0 0 0 0 0 0 0 161 332 1,299 **TOTAL REVENUES:** 967 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 772 332 0 0 0 0 0 0 1,104 Planning and Design 195 0 0 0 0 0 0 0 195 **TOTAL EXPENDITURES:** 967 332 1,299 0 0 0 0 0

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 04

PROJECT #: 556540

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 4 District Located:
Unincorporated Miami-Dade County District(s) Served:

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	35	100	460	0	0	0	0	0	595
BBC GOB Series 2014A	105	260	0	0	0	0	0	0	365
TOTAL REVENUES:	140	360	460	0	0	0	0	0	960
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	35	260	460	0	0	0	0	0	755
Planning and Design	105	100	0	0	0	0	0	0	205
TOTAL EXPENDITURES:	140	360	460	0	0	0	0	0	960

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 13 PROJECT #: 557510

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 13 District Located: 13

Unincorporated Miami-Dade County District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	113	638	150	868	0	0	0	0	1,768
TOTAL REVENUES:	113	638	150	868	0	0	0	0	1,768
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	638	0	868	0	0	0	0	1,506
Planning and Design	113	0	150	0	0	0	0	0	263
TOTAL EXPENDITURES:	113	638	150	868	0	0	0	0	1.768

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$200

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 07 PROJECT #: 558090

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 7 District Located:

Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	779	468	0	0	0	0	0	0	1,247
BBC GOB Series 2014A	23	0	0	0	0	0	0	0	23
TOTAL REVENUES:	802	468	0	0	0	0	0	0	1,270
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	608	468	0	0	0	0	0	0	1,076
Planning and Design	194	0	0	0	0	0	0	0	194
TOTAL EXPENDITURES:	802	468	0	0	0	0	0	0	1.270

DRAINAGE IMPROVEMENTS SW 92 AVENUE FROM WEST FLAGLER STREET TO SW 8 PROJECT #: 558690

**STREET** 

DESCRIPTION: Construct drainage improvements

LOCATION: SW 92 Ave from W Flagler St to SW 8 St District Located: 6, 10

Unincorporated Miami-Dade County District(s) Served: 6, 10

REVENUE SCHEDULE: BBC GOB Financing	<b>PRIOR</b> 0	<b>2015-16</b> 0	<b>2016-17</b> 200	<b>2017-18</b> 1,050	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,250
TOTAL REVENUES:	0	0	200	1,050	0	0	0	0	1,250
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	1,050	0	0	0	0	1,050
Planning and Design	0	0	200	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	0	200	1,050	0	0	0	0	1,250

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 12 PROJECT #: 559150

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 12 District Located: 12

Unincorporated Miami-Dade County District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	150	1,250	1,750	1,483	0	0	0	4,633
TOTAL REVENUES:	0	150	1,250	1,750	1,483	0	0	0	4,633
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,000	1,500	1,483	0	0	0	3,983
Planning and Design	0	150	250	250	0	0	0	0	650
TOTAL EXPENDITURES:	0	150	1,250	1,750	1,483	0	0	0	4,633

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 07 PROJECT #: 559270

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 7 District Located: 7

Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE: **FUTURE TOTAL PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **BBC GOB Financing** 325 1,045 0 0 1,370 **TOTAL REVENUES:** 0 325 1,045 0 0 0 0 0 1,370 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 **FUTURE** TOTAL 2017-18 2018-19 2019-20 2020-21 Construction 0 325 1,045 0 1,370 **TOTAL EXPENDITURES:** 0 325 1,045 0 0 0 0 0 1,370

REPLACEMENT OF SW 112 AVENUE S/O SW 50 TERRACE BRIDGE (#874247)

PROJECT #: 601090

DESCRIPTION: LOCATION:

Bridge Replacement

Road Impact Fee District 1

Unincorporated Miami-Dade County

District Located: District(s) Served: 10

Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 252	<b>2015-16</b> 1,697	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,949
TOTAL REVENUES:	252	1,697	0	0	0	0	0	0	1,949
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	963	412	0	0	0	0	0	1,375
Planning and Design	252	0	0	0	0	0	0	0	252
Project Administration	0	226	96	0	0	0	0	0	322
TOTAL EXPENDITURES:	252	1,189	508	0	0	0	0	0	1,949

IMPROVEMENTS ON NE 2 AVENUE FROM NE 20 STREET TO WEST LITTLE RIVER CANAL

PROJECT #: 601110

PROJECT #: 601170

DESCRIPTION: Construct street and traffic operational improvements

LOCATION:

NE 2 Ave from NE 20 St to W Little River Canal

City of Miami

District Located: District(s) Served: 3

REVENUE SCHEDULE: Charter County Transit System Surtax People's Transportation Plan Bond	PRIOR 27 4,714	<b>2015-16</b> 0 5,500	<b>2016-17</b> 0 4,500	<b>2017-18</b> 0 5,000	<b>2018-19</b> 0 1,632	<b>2019-20</b> 0 0	<b>2020-21</b> 0 0	<b>FUTURE</b> 0 0	<b>TOTAL</b> 27 21,346
Program TOTAL REVENUES:	4,741	5,500	4,500	5,000	1,632	0	0	0	21,373
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,741	5,500	4,500	5,000	1,632	0	0	0	21,373
TOTAL EXPENDITURES:	4,741	5,500	4,500	5,000	1,632	0	0	0	21,373

IMPROVEMENTS TO SOUTH BAYSHORE DRIVE FROM DARWIN STREET TO MERCY WAY

DESCRIPTION: Resurface and construct median improvements for 1.5 miles of roadway

LOCATION: S Bayshore Dr from Darwin St to Mercy Way

District Located:

City of Miami

7 District(s) Served:

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
People's Transportation Plan Bond	514	0	0	0	0	0	0	0	514
Program									
Road Impact Fees	5,000	1,000	0	0	0	0	0	0	6,000
WASD Project Fund	1,854	0	0	0	0	0	0	0	1,854
TOTAL REVENUES:	7,368	1,000	0	0	0	0	0	0	8,368
EXPENDITURE SCHEDULE:	20100								
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	PRIOR 0	<b>2015-16</b> 4,854	<b>2016-17</b> 3,000	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 7,854
								<b>FUTURE</b> 0 0	

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 601200

DISTRICT 01

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 1

LOCATION: Commission District 1 District Located:

Unincorporated Miami-Dade County District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	750	375	0	0	0	0	0	0	1,125
BBC GOB Series 2013A	87	0	0	0	0	0	0	0	87
BBC GOB Series 2014A	288	0	0	0	0	0	0	0	288
TOTAL REVENUES:	1,125	375	0	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
		201010	2010-11	2017-10	2010-13	2013-20	2020-21	IUIUKL	IOIAL
Construction	1,125	375	0	0	0	0	0	0	1,500

WIDEN SW 27 AVENUE FROM US-1 TO BAYSHORE DRIVE PROJECT #: 601260

DESCRIPTION: Widen road from two lanes to three lanes on one mile of roadway

LOCATION: SW 27 Ave from US-1 to Bayshore Dr District Located:

City of Miami District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	32	0	0	0	0	0	0	0	32
People's Transportation Plan Bond	5,799	714	0	0	0	0	0	0	6,513
Program									
Road Impact Fees	40	0	0	0	0	0	0	0	40
TOTAL REVENUES:	5,871	714	0	0	0	0	0	0	6,585
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,721	714	0	0	0	0	0	0	5,435
Planning and Design	1,150	0	0	0	0	0	0	0	1,150
TOTAL EXPENDITURES:	5,871	714	0	0	0	0	0	0	6,585

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 07 PROJECT #: 601470

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 07 District Located: 6, 7

Various Sites District(s) Served: 6, 7

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1,845	<b>2015-16</b> 4,605	<b>2016-17</b> 2,461	<b>2017-18</b> 2,461	<b>2018-19</b> 2,754	<b>2019-20</b> 2,826	<b>2020-21</b> 1,719	<b>FUTURE</b> 0	<b>TOTAL</b> 18,671
TOTAL REVENUES:	1,845	4,605	2,461	2,461	2,754	2,826	1,719	0	18,671
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,477	3,686	1,970	1,970	2,204	2,262	1,376	0	14,945
Planning and Design	184	460	246	246	275	282	172	0	1,865
Project Administration	184	459	245	245	275	282	171	0	1,861
TOTAL EXPENDITURES:	1.845	4.605	2,461	2,461	2.754	2.826	1.719	0	18.671

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$14,000

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 05

PROJECT #: 601530

PROJECT #: 601660

PROJECT #: 601790

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 05 District Located:

7, 8, 9, 10, 11 Various Sites District(s) Served: 7, 8, 9, 10, 11

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	1,325	2,645	2,645	3,070	3,852	4,115	1,885	0	19,537
TOTAL REVENUES:	1,325	2,645	2,645	3,070	3,852	4,115	1,885	0	19,537
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,060	2,116	2,116	2,456	3,082	3,292	1,508	0	15,630
Planning and Design	133	265	265	307	385	412	189	0	1,956
Project Administration	132	264	264	307	385	411	188	0	1,951
TOTAL EXPENDITURES:	1,325	2,645	2,645	3,070	3,852	4,115	1,885	0	19,537

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$33,600

### OLD SOUTH DADE LANDFILL STORMWATER PUMP STATION MODIFICATIONS

DESCRIPTION: Modify old South Dade Landfill stormwater pump station

LOCATION: 23707 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served:

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	100	400	50	0	0	0	0	0	550
TOTAL REVENUES:	100	400	50	0	0	0	0	0	550
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	45	325	45	0	0	0	0	0	415
Planning and Design	45	40	0	0	0	0	0	0	85
Project Contingency	10	35	5	0	0	0	0	0	50
TOTAL EXPENDITURES:	100	400	50	0	0	0	0	0	550

#### WIDEN WEST 76 STREET FROM WEST 20 AVENUE TO WEST 36 AVENUE

DESCRIPTION: Widen roadway from two to five lanes on one mile of roadway

LOCATION: Road Impact Fee District 09 District Located: 12

Hialeah District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	5,243	202	0	0	0	0	0	0	5,445
TOTAL REVENUES:	5,243	202	0	0	0	0	0	0	5,445
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,514	1,931	0	0	0	0	0	0	5,445
TOTAL EXPENDITURES:	3,514	1,931	0	0	0	0	0	0	5,445

REPLACEMENT OF SW 16 STREET W/O SW 99 AVENUE BRIDGE (#874235)

PROJECT #: 601850

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1

District Located: Unincorporated Miami-Dade County District(s) Served:

Countywide

10

REVENUE SCHEDULE: Road Impact Fees	PRIOR 263	<b>2015-16</b> 1,802	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 2,065
TOTAL REVENUES:	263	1,802	0	0	0	0	0	0	2,065
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,015	435	0	0	0	0	0	1,450
Planning and Design	263	0	0	0	0	0	0	0	263
Project Administration	0	247	105	0	0	0	0	0	352
TOTAL EXPENDITURES:	263	1,262	540	0	0	0	0	0	2,065

WIDEN SW 137 AVENUE FROM HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE PROJECT #: 601910

(HEFT) TO US-1

DESCRIPTION: Widen road from two to four lanes on one mile of roadway

SW 137 Ave from HEFT to US-1 8,9 LOCATION: District Located:

Unincorporated Miami-Dade County District(s) Served: 8,9

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	13	0	0	0	0	0	0	0	13
People's Transportation Plan Bond	818	3,028	2,000	1,574	0	0	0	0	7,420
Program									
TOTAL REVENUES:	831	3,028	2,000	1,574	0	0	0	0	7,433
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	3,028	2,000	1,574	0	0	0	0	6,602
Planning and Design	831	0	0	0	0	0	0	0	831
TOTAL EXPENDITURES:	831	3,028	2,000	1,574	0	0	0	0	7,433

REPLACEMENT OF NORTH MIAMI AVENUE N/O NW 143 STREET BRIDGE (#874035) PROJECT #: 601990

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 3 District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	3,184	0	0	0	0	0	0	0	3,184
TOTAL REVENUES:	3,184	0	0	0	0	0	0	0	3,184
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,610	690	0	0	0	0	2,300
Planning and Design	200	200	0	0	0	0	0	0	400
Project Administration	0	0	339	145	0	0	0	0	484
TOTAL EXPENDITURES:	200	200	1,949	835	0	0	0	0	3,184

IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 06

PROJECT #: 602130

12

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety

LOCATION: Road Impact Fee District 06

District Located: 8, 9

Various Sites

District(s) Served: 8, 9

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1,044	<b>2015-16</b> 1,429	<b>2016-17</b> 1,260	<b>2017-18</b> 1,260	<b>2018-19</b> 1,260	<b>2019-20</b> 1,260	<b>2020-21</b> 960	<b>FUTURE</b> 0	<b>TOTAL</b> 8,473
TOTAL REVENUES:	1,044	1,429	1,260	1,260	1,260	1,260	960	0	8,473
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	836	1,144	1,008	1,008	1,008	1,008	768	0	6,780
Planning and Design	104	143	126	126	126	126	96	0	847
Project Administration	104	142	126	126	126	126	96	0	846
TOTAL EXPENDITURES:	1,044	1,429	1,260	1,260	1,260	1,260	960	0	8,473

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 602140

**DISTRICT 12** 

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 12

LOCATION: Commission District 12

Various Sites District(s) Served: 12

REVENUE SCHEDULE: **PRIOR** 2016-17 **FUTURE TOTAL** 2015-16 2017-18 2018-19 2019-20 2020-21 **BBC GOB Financing** 941 0 0 0 0 0 0 0 941 **TOTAL REVENUES:** 941 941 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2016-17 **FUTURE** TOTAL 2015-16 2017-18 2018-19 2019-20 2020-21 Construction 0 941 0 0 0 0 0 0 941 **TOTAL EXPENDITURES:** 0 941 0 0 0 0 0 0 941

District Located:

REPLACEMENT OF SW 97 AVENUE N/O SW 8 STREET BRIDGE (#874216) PROJECT #: 602300

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1 District Located: 10

Sweetwater District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Road Impact Fees 0 363 2,472 0 0 0 2,835 2,835 **TOTAL REVENUES:** 0 363 2,472 0 0 0 0 0 **EXPENDITURE SCHEDULE: FUTURE PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 TOTAL Construction 0 0 1,481 634 0 0 0 0 2,115 Planning and Design 0 363 0 0 0 0 0 0 363 **Project Administration** 0 0 250 107 0 0 0 0 357 **TOTAL EXPENDITURES:** 0 363 1.731 741 0 0 0 0 2,835

7

PROJECT #:

PROJECT #:

602690

602450

DE SOTO FOUNTAIN ROUNDABOUT PROJECT #: 602440

DESCRIPTION: Construct a roundabout to improve capacity at Granada Blvd and De Soto Blvd

LOCATION: Road Impact Fee District 07 District Located:

Coral Gables District(s) Served: Countywide

TOTAL **REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Road Impact Fees 200 0 0 0 0 0 200 200 **TOTAL REVENUES:** 200 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 0 200 0 0 0 0 0 200 **TOTAL EXPENDITURES:** 0 200 0 n 0 0 0 0 200

REPLACEMENT OF NW 32 AVENUE N/O NW 151 STREET BRIDGE (#874032)

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 3 District Located: 1

Opa-locka District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Road Impact Fees 1,750 1,349 3,099 0 0 0 0 0 **TOTAL REVENUES:** 1,750 1,349 0 0 0 0 0 0 3,099 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2020-21 **FUTURE** TOTAL 2018-19 2019-20 Construction 0 1,610 690 0 0 0 0 0 2,300 400 0 0 0 0 0 400 Planning and Design 0 0 **Project Administration** 0 280 119 0 0 0 0 0 399 **TOTAL EXPENDITURES:** 400 1,890 809 0 0 0 0 0 3,099

REPLACEMENT OF SW 136 STREET E/O SW 72 AVENUE BRIDGE (#874420)

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 5 District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

TOTAL **REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** 248 1,627 0 1,875 Road Impact Fees n n 0 n 1,875 **TOTAL REVENUES:** 248 1,627 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2018-19 2020-21 **FUTURE** TOTAL 2017-18 2019-20 Construction 945 405 0 0 0 1.350 0 0 0 248 0 0 0 Planning and Design 0 0 0 0 248 **Project Administration** 194 83 0 0 0 0 0 277 0 **TOTAL EXPENDITURES:** 248 1,139 488 0 0 0 0 0 1,875

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 602730

**DISTRICT 08** 

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 8

LOCATION: Commission District 8 District Located: 8

Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	3,552	779	0	0	0	0	0	0	4,331
BBC GOB Series 2005A	566	0	0	0	0	0	0	0	566
BBC GOB Series 2008B	117	0	0	0	0	0	0	0	117
BBC GOB Series 2008B-1	125	0	0	0	0	0	0	0	125
BBC GOB Series 2011A	5	0	0	0	0	0	0	0	5
BBC GOB Series 2014A	359	0	0	0	0	0	0	0	359
TOTAL REVENUES:	4,725	779	0	0	0	0	0	0	5,504
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,725	779	0	0	0	0	0	0	5,504
TOTAL EXPENDITURES:	4,725	779	0	0	0	0	0	0	5,504

**IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 05** PROJECT #: 602780

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety

LOCATION: Road Impact Fee District 05 District Located: 7, 8, 9, 10, 11 Various Sites District(s) Served: 7, 8, 9, 10, 11

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Road Impact Fees 1,325 2,645 2,645 3,070 3,852 4,115 1,885 19,537 **TOTAL REVENUES:** 1,325 2,645 2,645 3,070 3,852 4,115 1,885 0 19,537 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2017-18 2018-19 2020-21 **FUTURE** TOTAL 2016-17 2019-20 Construction 1,060 2.116 2.116 2,456 3.082 3.292 1.508 0 15,630 Planning and Design 133 265 265 307 385 412 189 0 1,956 **Project Administration** 132 264 264 307 385 411 188 0 1,951 **TOTAL EXPENDITURES:** 

3,070

3,852

4,115

1,885

19,537

2,645

WEST DIXIE HIGHWAY FROM NE 163 STREET TO NE 173 STREET PROJECT #: 602790

DESCRIPTION: Provide roadway improvements

LOCATION: Road Impact Fee District 03 District Located: 2

2,645

1,325

North Miami Beach District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Road Impact Fees 917 3.000 3.000 2.600 0 0 0 0 9,517 917 0 0 0 0 9,517 **TOTAL REVENUES:** 3,000 3,000 2,600 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 0 n 2,401 5,605 0 0 n 0 8,006 280 637 0 0 0 0 0 0 917 Planning and Design **Project Administration** 0 93 150 351 0 0 0 0 594 TOTAL EXPENDITURES: 280 730 9,517 2,551 5,956 0 0 0 0

**LOCAL DRAINAGE IMPROVEMENTS** 

PROJECT #: 602880

DESCRIPTION: Construct stormwater drainage improvements in various locations across the County

LOCATION: Various Sites

District Located: District(s) Served: Unincorporated Municipal Service Area Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	3,814	3,753	617	0	0	0	0	0	8,184
BBC GOB Series 2005A	775	0	0	0	0	0	0	0	775
BBC GOB Series 2008B	1,030	0	0	0	0	0	0	0	1,030
BBC GOB Series 2008B-1	1,695	0	0	0	0	0	0	0	1,695
BBC GOB Series 2011A	174	0	0	0	0	0	0	0	174
BBC GOB Series 2013A	1,262	0	0	0	0	0	0	0	1,262
BBC GOB Series 2014A	1,829	0	0	0	0	0	0	0	1,829
TOTAL REVENUES:	10,579	3,753	617	0	0	0	0	0	14,949
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	9,318	3,753	617	0	0	0	0	0	13,688
Planning and Design	1,261	0	0	0	0	0	0	0	1,261
TOTAL EXPENDITURES:	10,579	3,753	617	0	0	0	0	0	14,949

DRAINAGE IMPROVEMENTS CARIBBEAN BOULEVARD AT THE C-1N CANAL CROSSING

PROJECT #: 602900

8, 9

DESCRIPTION: Construct drainage improvements

LOCATION: Caribbean Blvd between Homestead Extension to

Throughout Miami-Dade County

District Located:

the Florida Turnpike and Anchor Rd

Unincorporated Miami-Dade County District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Stormwater Utility	651	1,583	791	0	0	0	0	0	3,025
TOTAL REVENUES:	651	1,583	791	0	0	0	0	0	3,025
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Construction	0	1,583	791	0	0	0	0	0	2,374
Planning and Design	651	0	0	0	0	0	0	0	651
TOTAL EXPENDITURES:	651	1,583	791	0	0	0	0	0	3,025

IMPROVEMENTS ON OLD CUTLER ROAD FROM SW 87 AVENUE TO SW 97 AVENUE PROJECT #: 603050

DESCRIPTION: Resurface 1.25 miles of roadway, enhance bikepath, install localized storm drainage, install pavement markings as well

as various intersection improvements, and construct two traffic calming circles

LOCATION: SW 87 Ave to SW 97 Ave on Old Cutler Rd District Located:

8 District(s) Served: 8 **Cutler Bay** 

REVENUE SCHEDULE: People's Transportation Plan Bond Program	<b>PRIOR</b> 5,213	<b>2015-16</b> 1,672	<b>2016-17</b> 1,000	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 7,885
TOTAL REVENUES:	5,213	1,672	1,000	0	0	0	0	0	7,885
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,763	1,672	1,000	0	0	0	0	0	7,435
Planning and Design	450	0	0	0	0	0	0	0	450
TOTAL EXPENDITURES:	5,213	1,672	1,000	0	0	0	0	0	7,885

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 03

PROJECT #: 603120

PROJECT #: 603130

PROJECT #:

603210

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety LOCATION: Road Impact Fee District 03 District Located: 1, 2, 4, 12, 13

Various Sites District(s) Served: 1, 2, 4, 12, 13

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 0	<b>2015-16</b> 609	<b>2016-17</b> 609	<b>2017-18</b> 209	<b>2018-19</b> 1,942	<b>2019-20</b> 1,942	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 5,311
TOTAL REVENUES:	0	609	609	209	1,942	1,942	0	0	5,311
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	509	509	179	1,554	1,554	0	0	4,305
Planning and Design	0	50	50	15	194	194	0	0	503
Project Administration	0	50	50	15	194	194	0	0	503
TOTAL EXPENDITURES:	0	609	609	209	1,942	1,942	0	0	5,311

#### WIDEN SW 312 STREET FROM SW 177 AVENUE TO SW 187 AVENUE

DESCRIPTION: Widen road from two to five lanes on one mile of roadway

LOCATION: SW 312 St from SW 177 Ave to SW 187 Ave District Located:

Homestead District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	11	0	0	0	0	0	0	0	11
People's Transportation Plan Bond	0	443	2,280	2,000	1,000	0	0	0	5,723
Program									
TOTAL REVENUES:	11	443	2,280	2,000	1,000	0	0	0	5,734
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	443	2,280	2,000	1,000	0	0	0	5,723
Planning and Design	11	0	0	0	0	0	0	0	11
TOTAL EXPENDITURES:	11	443	2,280	2,000	1,000	0	0	0	5,734

#### **VENETIAN BRIDGE RESTORATION**

DESCRIPTION: Replacement of the westernmost 730 feet of the West Venetian Bascule Bridge on the Venetian Causeway

LOCATION: Venetian Causeway District Located: 3

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 10.002 13.866 **BBC GOB Financing** 3,864 0 0 0 0 0 0 BBC GOB Series 2014A 98 0 0 0 0 0 0 0 98 **TOTAL REVENUES:** 13,964 3,962 10,002 0 0 0 0 0 0 **EXPENDITURE SCHEDULE:** PRIOR 2015-16 2016-17 2019-20 2020-21 **FUTURE** TOTAL 2017-18 2018-19 10,002 0 13,464 Construction 3,462 0 0 0 0 0 500 0 0 0 0 0 0 500 Planning and Design 0 TOTAL EXPENDITURES: 3,962 10.002 0 0 0 13.964 0 0

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 08

PROJECT #: 603230

4,5

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 08 District Located:

Various Sites District(s) Served: 4, 5

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	1,148	676	578	691	985	0	0	4,078
TOTAL REVENUES:	0	1,148	676	578	691	985	0	0	4,078
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	919	541	463	553	788	0	0	3,264
Planning and Design	0	115	67	58	69	99	0	0	408
Project Administration	0	114	68	57	69	98	0	0	406
TOTAL EXPENDITURES:	0	1,148	676	578	691	985	0	0	4,078

## INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 603330

DISTRICT 07

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 7

LOCATION: Commission District 7 District Located: 7

Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,300	1,200	980	0	0	0	0	0	3,480
BBC GOB Series 2005A	931	0	0	0	0	0	0	0	931
BBC GOB Series 2008B	546	0	0	0	0	0	0	0	546
BBC GOB Series 2008B-1	394	0	0	0	0	0	0	0	394
BBC GOB Series 2014A	513	0	0	0	0	0	0	0	513
TOTAL REVENUES:	3,684	1,200	980	0	0	0	0	0	5,864
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,684	1,200	980	0	0	0	0	0	5,864
TOTAL EXPENDITURES:	3,684	1,200	980	0	0	0	0	0	5,864

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 603370

DISTRICT 09

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 9

LOCATION: Commission District 9 District Located: 9

Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL BBC GOB Financing 675 382 0 0 0 0 0 0 1,057 BBC GOB Series 2005A 2,155 0 0 0 0 0 0 0 2,155 0 0 BBC GOB Series 2008B 213 0 0 0 0 0 213 BBC GOB Series 2014A 575 0 0 0 0 0 0 0 575 **TOTAL REVENUES:** 3,618 382 0 0 4,000 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 3,618 382 0 0 0 0 0 0 4,000 **TOTAL EXPENDITURES:** 382 0 4,000 3,618 0 0 0 0 0

OLINDA PARK REMEDIATION PROJECT #: 603380

DESCRIPTION: Remediation of previous landfill site at Olinda Park

LOCATION: 2101 NW 51 St District Located: 3

City of Miami District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Utility Service Fee	4,063	0	0	0	0	0	0	0	4,063
TOTAL REVENUES:	4,063	0	0	0	0	0	0	0	4,063
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,239	146	0	0	0	0	0	0	3,385
Planning and Design	457	0	0	0	0	0	0	0	457
Project Contingency	221	0	0	0	0	0	0	0	221
TOTAL EXPENDITURES:	3,917	146	0	0	0	0	0	0	4,063

RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 06 PROJECT #: 603520

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 06 District Located: 8, 9

Various Sites District(s) Served: 8, 9

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1.076	<b>2015-16</b> 1.448	<b>2016-17</b> 1.282	<b>2017-18</b> 1.282	<b>2018-19</b> 1.282	<b>2019-20</b> 1.282	<b>2020-21</b> 989	FUTURE 0	<b>TOTAL</b> 8.641
TOTAL REVENUES:	1,076	1,448	1,282	1,282	1,282	1,282	989	0	8,641
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	861	1,159	1,026	1,026	1,026	1,026	792	0	6,916
Planning and Design	108	145	128	128	128	128	99	0	864
Project Administration	107	144	128	128	128	128	98	0	861
TOTAL EXPENDITURES:	1,076	1,448	1,282	1,282	1,282	1,282	989	0	8,641

**RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 03** 

PROJECT #: 603610

PROJECT #: 603870

PROJECT #: 603900

1, 2, 4, 12, 13

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 03 District Located:

Various Sites District(s) Served: 1, 2, 4, 12, 13

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	1,709	1,709	909	3,042	3,042	0	0	10,411
TOTAL REVENUES:	0	1,709	1,709	909	3,042	3,042	0	0	10,411
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,149	1,465	687	2,554	2,554	0	0	8,409
Planning and Design	0	230	72	61	194	194	0	0	751
Project Administration	0	330	172	161	294	294	0	0	1,251
TOTAL EXPENDITURES:	0	1,709	1,709	909	3,042	3,042	0	0	10,411

#### REFURBISH SW 296 STREET SONOVOID BRIDGE OVER C-103 CANAL

DESCRIPTION: Upgrade the structural integrity of the existing sonovoid deck

LOCATION: SW 296 St Sonovoid Bridge over the C-103 Canal District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	37	0	0	0	0	0	37
BBC GOB Series 2005A	47	0	0	0	0	0	0	0	47
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2013A	15	0	0	0	0	0	0	0	15
TOTAL REVENUES:	63	0	37	0	0	0	0	0	100
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	15	0	37	0	0	0	0	0	52
Planning and Design	48	0	0	0	0	0	0	0	48
TOTAL EXPENDITURES:	63	0	37	0	0	0	0	0	100

### **CRANDON LANE MODIFICATION**

DESCRIPTION: Construct bicycle safety improvements along Rickenbacker Causeway and lane modifications along Crandon Boulevard

LOCATION: Rickenbacker Cswy and Crandon Blvd District Located:

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: Causeway Toll Revenue	<b>PRIOR</b> 578	<b>2015-16</b> 2,722	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 3,300
TOTAL REVENUES:	578	2,722	0	0	0	0	0	0	3,300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	578	2,722	0	0	0	0	0	0	3,300
TOTAL EXPENDITURES:	578	2 722	0	0	0	0	0	0	3 300

REPLACEMENT OF SW 92 AVENUE N/O SW 16 STREET BRIDGE (#874399)

PROJECT #: 604070

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1 District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	244	1,720	0	0	0	0	0	1,964
TOTAL REVENUES:	0	244	1,720	0	0	0	0	0	1,964
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	928	397	0	0	0	0	1,325
Planning and Design	0	244	0	0	0	0	0	0	244
Project Administration	0	0	277	118	0	0	0	0	395
TOTAL EXPENDITURES:	0	244	1,205	515	0	0	0	0	1,964

IMPROVEMENTS ON PONCE DE LEON BOULEVARD FROM SALAMANCA AVENUE TO PROJECT #: 604320

**ANTIQUERA AVENUE** 

DESCRIPTION: Reconstruct four lanes on 0.39 miles of roadway with left turn bays

LOCATION: Ponce De Leon Blvd District Located: 6

Coral Gables District(s) Served: 6

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1,490	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,490
TOTAL REVENUES:	1,490	0	0	0	0	0	0	0	1,490
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,380	0	0	0	0	0	0	1,380
Planning and Design	110	0	0	0	0	0	0	0	110
TOTAL EXPENDITURES:	110	1,380	0	0	0	0	0	0	1,490

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 604460

DISTRICT 06

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 6

LOCATION: Commission District 6 District Located: 6

Unincorporated Miami-Dade County District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,500	1,500	1,412	0	0	0	0	0	4,412
BBC GOB Series 2005A	61	0	0	0	0	0	0	0	61
BBC GOB Series 2014A	750	0	0	0	0	0	0	0	750
TOTAL REVENUES:	2,311	1,500	1,412	0	0	0	0	0	5,223
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,311	1,500	1,412	0	0	0	0	0	5,223
TOTAL EXPENDITURES:	2,311	1,500	1,412	0	0	0	0	0	5,223

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 02

PROJECT #: 604470

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety LOCATION: Road Impact Fee District 02 District Located: 2, 3, 4, 5, 6, 7

Various Sites District(s) Served: 2, 3, 4, 5, 6, 7

**PRIOR REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Road Impact Fees 3,772 2,346 2,633 4,092 3,662 4,166 2,997 23,668 23,668 **TOTAL REVENUES:** 3,772 2,346 2,633 4,092 3,662 4,166 2,997 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2020-21 **FUTURE** TOTAL 2016-17 2017-18 2018-19 2019-20 22,512 Construction 3,772 2,254 2,541 3,768 3,338 3,842 2,997 0 Planning and Design 0 46 46 162 162 162 0 0 578 **Project Administration** 0 46 46 162 162 162 0 0 578 TOTAL EXPENDITURES: 3,772 2,633 2,346 4,092 3,662 4,166 2,997 0 23,668

#### **RESURFACING ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 04**

PROJECT #: 604610

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 04 District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	77	89	80	83	83	0	0	412
TOTAL REVENUES:	0	77	89	80	83	83	0	0	412
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	61	71	62	65	65	0	0	324
Planning and Design	0	8	9	9	9	9	0	0	44
Project Administration	0	8	9	9	9	9	0	0	44
TOTAL EXPENDITURES:	0	77	89	80	83	83	0	0	412

#### NW 97 AVENUE FROM NW 58 STREET TO NW 70 STREET

PROJECT #: 604770

DESCRIPTION: Widen from two to four lanes

LOCATION: Road Impact Fee District 01 District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 4,931	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 4,931
TOTAL REVENUES:	4,931	0	0	0	0	0	0	0	4,931
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	2,091	2,090	0	0	0	0	4,181
Planning and Design	260	200	0	0	0	0	0	0	460
Project Administration	0	76	107	107	0	0	0	0	290
TOTAL EXPENDITURES:	260	276	2,198	2,197	0	0	0	0	4,931

RENOVATION OF THE TAMIAMI SWING BRIDGE

PROJECT #: 604790

PROJECT #: 604810

DESCRIPTION: Replace the existing swing bridge with a single leaf bascule bridge

LOCATION: 2000 S River Dr City of Miami District Located:
District(s) Served:

Countywide

5

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	4,682	7,001	0	0	0	0	0	11,683
BBC GOB Series 2008B	926	0	0	0	0	0	0	0	926
BBC GOB Series 2008B-1	963	0	0	0	0	0	0	0	963
BBC GOB Series 2011A	255	0	0	0	0	0	0	0	255
BBC GOB Series 2013A	453	0	0	0	0	0	0	0	453
BBC GOB Series 2014A	856	0	0	0	0	0	0	0	856
FDOT Funds	16,000	0	0	0	0	0	0	0	16,000
Road Impact Fees	50	7,865	2,000	0	0	0	0	0	9,915
TOTAL REVENUES:	19,503	12,547	9,001	0	0	0	0	0	41,051
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	10,740	15,903	9,001	0	0	0	0	0	35,644
Planning and Design	2,458	0	0	0	0	0	0	0	2,458
Project Administration	305	0	0	0	0	0	0	0	305
Project Contingency	0	0	2,644	0	0	0	0	0	2,644
TOTAL EXPENDITURES:	13,503	15,903	11,645	0	0	0	0	0	41,051

### **RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 08**

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 08 District Located: 4, 5

Various Sites District(s) Served: 4, 5

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	1,140	669	570	685	979	0	0	4,043
TOTAL REVENUES:	0	1,140	669	570	685	979	0	0	4,043
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	912	535	456	548	784	0	0	3,235
Planning and Design	0	114	67	57	68	98	0	0	404
Project Administration	0	114	67	57	69	97	0	0	404
TOTAL EXPENDITURES:	0	1.140	669	570	685	979	0	0	4.043

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 604960

DISTRICT 13

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 13

LOCATION: Commission District 13 District Located: 13

Unincorporated Miami-Dade County District(s) Served: 13

**REVENUE SCHEDULE:** 2020-21 TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 **FUTURE BBC GOB Financing** 500 n 0 n 500 n n 0 n 500 **TOTAL REVENUES:** 0 0 0 0 0 0 0 500 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2018-19 2020-21 **FUTURE** TOTAL 2017-18 2019-20 500 500 Construction 0 0 0 0 0 0 0 **TOTAL EXPENDITURES:** 0 500 0 0 0 0 0 0 500

604970

SOUTH MIAMI AVENUE AREA TRAFFIC STUDY PROJECT #:

DESCRIPTION: Conduct study of South Miami Ave area

LOCATION: South Miami Ave District Located: 7

City of Miami District(s) Served: 7

**REVENUE SCHEDULE: PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2020-21 2018-19 2019-20 Road Impact Fees 50 0 0 0 0 0 0 50 **TOTAL REVENUES:** 50 50 0 0 n 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR FUTURE** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 TOTAL Planning and Design 40 10 0 0 0 0 0 0 50 10 50 **TOTAL EXPENDITURES:** 40 0 0 0 0 0 0

WIDEN SW 137 AVENUE FROM US-1 TO SW 200 STREET PROJECT #: 604990

DESCRIPTION: Widen road from two to four lanes on three miles of roadway

LOCATION: SW 137 Ave from US-1 to SW 200 St District Located: 8, 9

Unincorporated Miami-Dade County District(s) Served: 8, 9

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Charter County Transit System Surtax 14 0 0 0 0 0 0 0 14 People's Transportation Plan Bond 2,753 1,132 5,000 5,000 3,044 0 0 0 16,929 Program **TOTAL REVENUES:** 2,767 1,132 5,000 5,000 3,044 0 0 0 16,943 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 **FUTURE** TOTAL 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 791 1,132 5,000 5,000 3,044 0 0 0 14,966 Planning and Design 1,977 0 0 0 0 0 0 0 1,977 1,132 **TOTAL EXPENDITURES:** 2,767 5,000 5,000 3,044 0 0 0 16,943

IMPROVEMENTS ON SW 142 AVENUE FROM SW 26 STREET TO SW 8 STREET

PROJECT #: 605060

DESCRIPTION: Realign road, improve intersections, resurface, construct sidewalks, and install remedial drainage on one mile roadway

LOCATION: SW 142 Ave from SW 26 St to SW 8 St Unincorporated Miami-Dade County

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1,422	<b>2015-16</b> 200	<b>2016-17</b> 200	<b>2017-18</b> 200	<b>2018-19</b> 200	<b>2019-20</b> 200	<b>2020-21</b> 0	FUTURE 413	<b>TOTAL</b> 2,835
TOTAL REVENUES:	1,422	200	200	200	200	200	0	413	2,835
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	2,208	2,208
Planning and Design	292	0	0	0	0	0	0	335	627
TOTAL EXPENDITURES:	292	0	0	0	0	0	0	2,543	2,835

REPLACEMENT OF SW 72 AVENUE BRIDGE N/O SW 40 STREET (#874228)

Unincorporated Miami-Dade County

PROJECT #: 605230

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1 District Located: District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	0	364	2,536	0	0	0	0	2,900
TOTAL REVENUES:	0	0	364	2,536	0	0	0	0	2,900
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	1,488	637	0	0	0	2,125
Planning and Design	0	0	364	0	0	0	0	0	364
Project Administration	0	0	0	288	123	0	0	0	411
TOTAL EXPENDITURES:	0	0	364	1,776	760	0	0	0	2,900

**CAUSEWAY ENTRYWAY GANTRY** 

PROJECT #:

DESCRIPTION: Remove existing toll booths and replace with overhead gantry system as required by open road toll system

LOCATION: Rickenbacker Cswy

City of Miami

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	0	0	0	0	0	0	0	1,300	1,300
TOTAL REVENUES:	0	0	0	0	0	0	0	1,300	1,300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	1,250	1,250
Planning and Design	0	0	0	0	0	0	0	50	50
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	1 300	1 300

PROJECT #: 605620 **PAVEMENT MARKINGS CREW** 

DESCRIPTION: Provide funding for striping and replacement of pavement markings via in-house crew

LOCATION: Countywide District Located: Countywide

District(s) Served: Throughout Miami-Dade County Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Secondary Gas Tax 600 600 600 600 600 600 600 4,200 **TOTAL REVENUES:** 600 600 600 600 600 600 600 0 4,200 **EXPENDITURE SCHEDULE: PRIOR** 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 Construction 600 600 600 600 600 600 600 4,200 **TOTAL EXPENDITURES:** 600 600 600 600 600 600 600 0 4,200

TRAFFIC SIGNAL MATERIALS PROJECT #: 605680

DESCRIPTION: Replace existing traffic signals and signs

LOCATION: Countywide District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Secondary Gas Tax 1,600 1,600 1,600 1,600 11,200 1,600 1,600 1,600 **TOTAL REVENUES:** 1,600 1,600 1,600 1,600 1,600 1,600 1,600 0 11,200 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 1,600 1,600 1,600 1,600 1,600 1,600 1,600 0 11,200 **TOTAL EXPENDITURES:** 1,600 1,600 1,600 1,600 1,600 1,600 1,600 0 11,200

REPLACEMENT OF NE 10 AVENUE N/O NE 79 STREET BRIDGE (#874178) PROJECT #: 605710

DESCRIPTION: Bridge Replacement

LOCATION: Road impact Fee District 2 District Located: 3

> Miami Shores District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 1,485 1,703 Road Impact Fees 218 0 n 0 n n 0 1,703 **TOTAL REVENUES:** 218 1,485 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 805 1.150 0 345 0 0 0 0 0 Planning and Design 218 0 0 0 0 0 218 0 0 Project Administration 235 100 0 0 0 0 0 335 0 **TOTAL EXPENDITURES:** 218 1,040 445 0 0 0 0 0 1,703

SW 328 STREET FROM US-1 TO SW 187 AVENUE

PROJECT #: 605750

PROJECT #: 605780

PROJECT #: 605810

DESCRIPTION: Widen road from two to four lanes on one mile of roadway

LOCATION: SW 328 St from US-1 to SW 187 Ave District Located:

> Homestead District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 675	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 1,000	<b>2018-19</b> 1,000	<b>2019-20</b> 3,667	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 6,342
TOTAL REVENUES:	675	0	0	1,000	1,000	3,667	0	0	6,342
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	2,620	2,619	0	5,239
Planning and Design	573	102	0	0	0	0	0	0	675
Project Administration	0	0	0	0	93	168	167	0	428
TOTAL EXPENDITURES:	573	102	0	0	93	2,788	2,786	0	6,342

#### SOUTHCOM BRIDGE RELOCATION

DESCRIPTION: Relocate Southcom Pedestrian Bridge located at 3511 NW 91 Ave to Road and Bridge facilities

LOCATION: 3511 NW 91 Ave District Located: 12

Doral District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Secondary Gas Tax	0	0	0	0	250	0	0	0	250
TOTAL REVENUES:	0	0	0	0	250	0	0	0	250
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	250	0	0	0	250
TOTAL EXPENDITURES:	0	0	0	0	250	0	0	0	250

#### **BIKEPATHS CONSTRUCTION IN DISTRICT 10**

DESCRIPTION: Construct bikepaths in Commission District 10

LOCATION: Commission District 10 District Located: 10

Various Sites District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	159	296	0	0	0	0	0	455
BBC GOB Series 2005A	1	0	0	0	0	0	0	0	1
BBC GOB Series 2008B-1	196	0	0	0	0	0	0	0	196
BBC GOB Series 2013A	48	0	0	0	0	0	0	0	48
TOTAL REVENUES:	245	159	296	0	0	0	0	0	700
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	241	159	296	0	0	0	0	0	696
Planning and Design	4	0	0	0	0	0	0	0	4
TOTAL EXPENDITURES:	245	159	296	0	0	0	0	0	700

WIDEN NW 87 AVENUE FROM NW 154 STREET TO NW 186 STREET

PROJECT #: 605840

Widen road from two lanes to four lanes on two miles of roadway DESCRIPTION:

LOCATION: NW 87 Ave from NW 154 St to NW 186 St District Located: 13

Various Sites District(s) Served: 13

**PRIOR FUTURE TOTAL REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Charter County Transit System Surtax 36 0 0 0 0 0 0 0 36 People's Transportation Plan Bond 15,601 17,796 2,000 195 0 0 0 0 0 Program **TOTAL REVENUES:** 15,637 2,000 195 0 0 0 0 17,832 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2018-19 2019-20 2020-21 **FUTURE TOTAL** 2017-18 Construction 14,491 2,000 195 0 0 0 0 0 16,686 1,146 Planning and Design 1,146 0 0 0 0 0 0 0 TOTAL EXPENDITURES: 195 0 0 0 0 0 17,832 15,637 2,000

IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 07

PROJECT #: 605870 DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety

LOCATION: Road Impact Fee District 07 District Located: 6,7

Various Sites District(s) Served: 6,7

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1,845	<b>2015-16</b> 4,605	<b>2016-17</b> 2,461	<b>2017-18</b> 2,461	<b>2018-19</b> 2,754	<b>2019-20</b> 2,826	<b>2020-21</b> 1,719	<b>FUTURE</b> 0	<b>TOTAL</b> 18,671
TOTAL REVENUES:	1,845	4,605	2,461	2,461	2,754	2,826	1,719	0	18,671
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,477	3,686	1,970	1,970	2,204	2,262	1,376	0	14,945
Planning and Design	184	460	246	246	275	282	172	0	1,865
Project Administration	184	459	245	245	275	282	171	0	1,861
TOTAL EXPENDITURES:	1 845	4 605	2 461	2 461	2 754	2 826	1 719	0	18 671

PROJECT #: RENOVATION OF THE MIAMI AVENUE BRIDGE OVER THE MIAMI RIVER 605920

DESCRIPTION: Replace entire bridge deck; replace piston trunnion and bearings; upgrade existing electrical system; refurbish bascule

LOCATION: Miami Ave over the Miami River District Located:

> City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,464	0	0	0	0	0	0	0	1,464
BBC GOB Series 2008B	15	0	0	0	0	0	0	0	15
BBC GOB Series 2008B-1	447	0	0	0	0	0	0	0	447
BBC GOB Series 2013A	48	0	0	0	0	0	0	0	48
BBC GOB Series 2014A	1,226	0	0	0	0	0	0	0	1,226
Road Impact Fees	4,096	2,000	0	0	0	0	0	0	6,096
TOTAL REVENUES:	7,296	2,000	0	0	0	0	0	0	9,296
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	6,677	2,000	0	0	0	0	0	0	8,677
Planning and Design	619	0	0	0	0	0	0	0	619
TOTAL EXPENDITURES:	7.296	2.000	0	0	0	0	0	0	9.296

NW 107 AVENUE AND NW 122 STREET FLYOVER RAMP

PROJECT #: 605952

PROJECT #:

PROJECT #:

606110

605990

12

DESCRIPTION: Construct Flyover ramp at NW 107 Ave and NW 122 St

LOCATION: NW 107 Ave and NW 122 St District Located:

Medley District(s) Served: 12

**TOTAL REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Road Impact Fees 983 0 0 0 983 983 **TOTAL REVENUES:** 983 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE:** PRIOR **FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 0 983 0 0 0 0 0 983 **TOTAL EXPENDITURES:** 0 983 0 0 0 0 0 0 983

#### WIDEN SW 152 STREET FROM SW 157 AVENUE TO SW 147 AVENUE

DESCRIPTION: Widen road from two to four lanes on one mile of roadway

LOCATION: SW 152 St from SW 157 Ave to SW 147 Ave District Located: 9

Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
			2010-17	2017-10	2010-19	2019-20	2020-21	FUTURE	
Road Impact Fees	4,836	2,766	0	0	0	0	0	0	7,602
TOTAL REVENUES:	4,836	2,766	0	0	0	0	0	0	7,602
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,924	4,490	0	0	0	0	0	6,414
Planning and Design	625	211	0	0	0	0	0	0	836
Project Administration	0	170	182	0	0	0	0	0	352
TOTAL EXPENDITURES:	625	2.305	4.672	0	0	0	0	0	7.602

#### TRAFFIC CONTROL DEVICES-SIGNALIZATION ROAD IMPACT FEE DISTRICT 04

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 04 District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

TOTAL **REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** 82 408 Road Impact Fees 0 76 89 79 82 n n 76 79 408 **TOTAL REVENUES:** 0 89 82 82 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2018-19 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2017-18 2019-20 Construction 60 320 0 71 61 64 64 0 0 0 8 9 0 Planning and Design 9 9 9 0 44 **Project Administration** 0 8 9 9 9 9 0 0 44 **TOTAL EXPENDITURES:** 0 76 89 82 82 0 0 408

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$44,800

WIDEN NW 37 AVENUE FROM NORTH RIVER DRIVE TO NW 79 STREET

PROJECT #: 606190

DESCRIPTION: Widen road from two to five lanes on two miles of roadway

LOCATION: NW 37 Ave from NW N River Dr to NW 79 St District Located: 2
Unincorporated Miami-Dade County District(s) Served: 2

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Charter County Transit System Surtax 31 n n n 0 n n 0 31 People's Transportation Plan Bond 1,346 4,603 8,000 4,813 0 0 0 0 18,762 Program **TOTAL REVENUES:** 1,377 4,603 8.000 4,813 0 0 0 0 18,793 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 4,603 8,000 4,813 0 0 17,549 133 0 0 Planning and Design 1.244 0 0 0 0 0 0 0 1,244 **TOTAL EXPENDITURES:** 1,377 4,603 8,000 4,813 0 0 0 0 18.793

**PAVEMENT MARKINGS CONTRACT** 

PROJECT #: 606270

PROJECT #:

606280

DESCRIPTION: Provide striping and replacement of pavement markings through outside contractors

LOCATION: Countywide District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2018-19 **FUTURE** TOTAL 2015-16 2016-17 2017-18 2019-20 2020-21 3,378 Secondary Gas Tax 138 540 540 540 540 540 540 0 **TOTAL REVENUES:** 3,378 138 540 540 540 540 540 540 0 **EXPENDITURE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 138 540 540 540 540 540 540 0 3,378 **TOTAL EXPENDITURES:** 138 540 540 540 540 540 540 0 3,378

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 06

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 06 District Located: 8, 9

Various Sites District(s) Served: 8, 9

**FUTURE TOTAL REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Road Impact Fees 1,044 1,428 1,260 1,260 1,260 1,260 960 8,472 0 8,472 **TOTAL REVENUES:** 1,044 1,428 1,260 1,260 1,260 1,260 960 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 835 1,143 1,008 1,008 1,008 1,008 768 0 6.778 Planning and Design 105 143 126 126 126 126 96 0 848 **Project Administration** 104 142 126 126 126 126 96 0 846 **TOTAL EXPENDITURES:** 1,044 1,428 1,260 1,260 1.260 1,260 960 0 8,472

INTERSECTION IMPROVEMENT AT NE 10 AVENUE AND NE 79 STREET

PROJECT #: 606360

DESCRIPTION: Provide intersection improvement

LOCATION: Road Impact Fee District 02 District Located:

> Miami Shores District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	151	0	0	0	0	0	0	0	151
TOTAL REVENUES:	151	0	0	0	0	0	0	0	151
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	30	75	0	0	0	0	0	0	105
Planning and Design	23	0	0	0	0	0	0	0	23
Project Administration	23	0	0	0	0	0	0	0	23
TOTAL EXPENDITURES:	76	75	0	0	0	0	0	0	151

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 01

PROJECT #: 606460 DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 01 District Located: 6, 7, 10, 12

Various Sites District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	580	2,969	2,863	3,103	3,949	3,949	539	0	17,952
TOTAL REVENUES:	580	2,969	2,863	3,103	3,949	3,949	539	0	17,952
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	580	2,375	2,291	2,483	3,159	3,159	539	0	14,586
Planning and Design	0	297	286	310	395	395	0	0	1,683
Project Administration	0	297	286	310	395	395	0	0	1,683
TOTAL EXPENDITURES:	580	2,969	2,863	3,103	3,949	3,949	539	0	17,952

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$36,400

VIRGINIA KEY LANDFILL CLOSURE PROJECT #: 606610

DESCRIPTION: Closure of City of Miami Virginia Key Landfill

LOCATION: Virginia Key District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Future Solid Waste Disp. Notes/Bonds Solid Waste System Rev. Bonds Series	PRIOR 0 28,285	<b>2015-16</b> 18,075 0	<b>2016-17</b> 0 0	<b>2017-18</b> 0 0	<b>2018-19</b> 0 0	<b>2019-20</b> 0 0	<b>2020-21</b> 0 0	<b>FUTURE</b> 0 0	<b>TOTAL</b> 18,075 28,285
2005 TOTAL REVENUES:	28,285	18,075	0	0	0	0	0	0	46,360
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,289	16,800	16,426	5,900	0	0	0	0	41,415
Planning and Design	930	1,205	200	10	0	0	0	0	2,345
Project Contingency	58	1,150	1,167	125	100	0	0	0	2,600
TOTAL EXPENDITURES:	3 277	19 155	17 793	6 035	100	0	0	0	46 360

IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 03

PROJECT #: 606740

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety

 LOCATION:
 Road Impact Fee District 03
 District Located:
 1, 2, 4, 12, 13

 Various Sites
 District(s) Served:
 1, 2, 4, 12, 13

REVENUE SCHEDULE: **PRIOR** 2015-16 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 2016-17 Road Impact Fees 609 609 209 1,942 1,942 5,311 0 0 0 **TOTAL REVENUES:** 609 0 5,311 0 609 209 1,942 1,942 0 **EXPENDITURE SCHEDULE: PRIOR** 2016-17 2017-18 **FUTURE** TOTAL 2015-16 2018-19 2019-20 2020-21 Construction 537 537 179 1,554 4,361 0 1,554 0 0 0 0 Planning and Design 36 36 15 194 194 0 475 0 36 36 194 0 475 **Project Administration** 15 194 0 **TOTAL EXPENDITURES:** 0 609 609 209 1,942 1,942 0 0 5,311

TAYLOR PARK REMEDIATION PROJECT #: 606750

DESCRIPTION: Remediation of contaminated areas at Taylor Park

LOCATION: 15450 W Dixie Hwy District Located: 2

North Miami Beach District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	3,500	0	0	0	0	0	0	3,500
TOTAL REVENUES:	0	3,500	0	0	0	0	0	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,450	550	0	0	0	0	2,000
Planning and Design	0	0	900	0	0	0	0	0	900
Project Contingency	0	0	450	150	0	0	0	0	600
TOTAL EXPENDITURES:	0	0	2,800	700	0	0	0	0	3,500

PEOPLE'S TRANSPORTATION PLAN PAVEMENT MARKINGS PROJECT #: 606910

DESCRIPTION: Provide striping and replacement of pavement markings through outside contractors

LOCATION: Countywide District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Charter County Transit System Surtax 500 500 500 0 0 0 0 0 1,500 **TOTAL REVENUES:** 500 500 500 0 0 0 0 0 1,500 **EXPENDITURE SCHEDULE: PRIOR** 2016-17 2019-20 2020-21 **FUTURE** TOTAL 2015-16 2017-18 2018-19 Construction 500 500 500 0 0 0 0 0 1,500 **TOTAL EXPENDITURES:** 500 500 500 0 0 0 0 0 1,500

RESURFACING AT NE 16 AVENUE NEAR NE 131 STREET (RAILROAD CROSSING)

PROJECT #: 606980

DESCRIPTION:

Resurfacing at NE 16 Ave near NE 131 St (Railroad crossing)

**PRIOR** 

224

2015-16

0

LOCATION:

NE 16 Ave near NE 131 St

North Miami

District Located:

**REVENUE SCHEDULE:** Road Impact Fees

District(s) Served:

2017-18

0

2018-19

0

TOTAL 2019-20 2020-21 **FUTURE** 0 224 224 0 0 0

**TOTAL REVENUES:** 224 0 0 0 n **EXPENDITURE SCHEDULE: PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Planning and Design 10 0 214 0 0 0 0 224 **TOTAL EXPENDITURES:** 10 0 214 n 0 0 n 0 224

0

2016-17

RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT

02

DESCRIPTION: LOCATION:

Commission District 02 Various Sites

Acquire rights-of-way for construction projects in Commission District 02 District Located:

District(s) Served:

606990

Program

2 2

PROJECT #:

2

2

2020-21 **REVENUE SCHEDULE: PRIOR** 2016-17 2017-18 **FUTURE** TOTAL 2015-16 2018-19 2019-20 People's Transportation Plan Bond 980 496 249 1,725 0 0 0 0 0 **TOTAL REVENUES:** 1,725 980 496 249 0 0 0 0 0 **EXPENDITURE SCHEDULE: FUTURE** TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Land Acquisition/Improvements 980 496 249 0 0 0 0 0 1,725 1,725 **TOTAL EXPENDITURES:** 980 496 249 0 0 0 0 0

REPLACEMENT OF SW 67 AVENUE S/O US1 BRIDGE (#874527)

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1

South Miami

District Located:

District(s) Served:

PROJECT #: 607010

Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Road Impact Fees 319 2,177 0 0 0 0 0 2,496 319 2,177 0 0 2,496 **TOTAL REVENUES:** 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 0 0 1,278 547 0 0 0 0 1,825 Planning and Design 64 255 0 0 0 0 0 0 319 **Project Administration** 0 0 247 105 0 0 0 0 352 **TOTAL EXPENDITURES:** 64 255 1,525 652 0 2,496 0 0 0

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 607020

DISTRICT 03

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 3

LOCATION: Commission District 3 District Located: 3

Unincorporated Miami-Dade County District(s) Served: 3

2016-17 2018-19 2020-21 TOTAL **REVENUE SCHEDULE: PRIOR** 2015-16 2017-18 2019-20 **FUTURE BBC GOB Financing** 48 362 0 0 0 0 n 0 410 BBC GOB Series 2014A 500 0 0 0 0 0 500 n n 362 910 **TOTAL REVENUES:** 548 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 548 362 910 0 0 0 0 0 0 **TOTAL EXPENDITURES:** 548 362 0 0 0 0 0 0 910

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 607160

**DISTRICT 05** 

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 5

LOCATION: Commission District 5 District Located: 5

Unincorporated Miami-Dade County District(s) Served: 5

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **BBC GOB Financing** 0 577 0 0 0 0 577 577 **TOTAL REVENUES:** 0 577 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 0 577 0 0 0 0 0 0 577 **TOTAL EXPENDITURES:** 0 577 0 0 577

IMPROVEMENTS TO CORAL WAY AND ANDERSON ROAD PROJECT #: 607350

DESCRIPTION: Construct intersection improvements

LOCATION: Coral Way and Anderson Rd District Located: 6

Coral Gables District(s) Served: 6

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 0 200 200 0 n 0 0 n Road Impact Fees n **TOTAL REVENUES:** 200 0 0 0 0 0 0 0 200 2019-20 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2020-21 **FUTURE** TOTAL Construction 0 200 U Λ Λ 0 Λ Λ 200 **TOTAL EXPENDITURES:** 0 200 0 n n 0 0 0 200

IMPROVEMENTS ON SW 176 STREET FROM US-1 TO SW 107 AVENUE

PROJECT #: 607460

DESCRIPTION: Construct curbs, gutters, and traffic operation improvements on one mile of roadway

SW 176 St from US-1 to SW 107 Ave LOCATION: 8,9 District Located: Unincorporated Miami-Dade County District(s) Served: 8,9

REVENUE SCHEDULE: Charter County Transit System Surtax People's Transportation Plan Bond Program	PRIOR 25 3,374	<b>2015-16</b> 0 1,938	<b>2016-17</b> 0 0	<b>2017-18</b> 0 0	<b>2018-19</b> 0 0	<b>2019-20</b> 0 0	<b>2020-21</b> 0 0	<b>FUTURE</b> 0 0	<b>TOTAL</b> 25 5,312
TOTAL REVENUES:	3,399	1,938	0	0	0	0	0	0	5,337
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,869	1,938	0	0	0	0	0	0	4,807
Planning and Design	530	0	0	0	0	0	0	0	530
TOTAL EXPENDITURES:	3,399	1,938	0	0	0	0	0	0	5,337

IMPROVEMENTS TO NE 16 AVENUE FROM NE 123 STREET TO NE 135 STREET PROJECT #: 607530

DESCRIPTION: Design and construct roadway improvements

LOCATION: Road Impact Fee District 03 District Located: 2

North Miami District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	3,363	0	0	0	0	0	0	0	3,363
TOTAL REVENUES:	3,363	0	0	0	0	0	0	0	3,363
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	799	1,862	0	0	0	0	0	2,661
Planning and Design	418	0	0	0	0	0	0	0	418
Project Administration	0	161	123	0	0	0	0	0	284
TOTAL EXPENDITURES:	418	960	1,985	0	0	0	0	0	3,363

**VENETIAN BRIDGE PLANNING AND DESIGN** PROJECT #: 607640

DESCRIPTION: Plan and design a new bridge system for the Venetian Cwy

LOCATION: Venetian Cswy District Located: 3,4,5 District(s) Served: City of Miami Countywide

REVENUE SCHEDULE: PRIOR 2017-18 2019-20 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2018-19 2008 Sunshine State Financing 119 119 0 0 0 0 0 0 Capital Asset Series 2010 Bonds 2,038 0 0 0 0 0 0 2,038 0 2,258 3,638 Causeway Toll Revenue 114 1,266 0 0 0 0 0 FDOT-County Incentive Grant Program 750 0 3,462 2,150 562 0 0 0 0 50 Road Impact Fees 50 0 0 0 0 0 0 0 9,307 **TOTAL REVENUES:** 6,615 864 1,828 0 0 0 0 0 PRIOR TOTAL **EXPENDITURE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Planning and Design 1,828 5,827 1,652 0 0 9,307 **TOTAL EXPENDITURES:** 5,827 1,652 1,828 9,307

ROAD AND BRIDGE EMERGENCY BRIDGE REPAIRS/IMPROVEMENTS/PAINTING

almost halds as

PROJECT #:

PROJECT #:

607680

607800

DESCRIPTION: Provide emergency repairs, improvements, and painting for County-maintained bridges

LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Secondary Gas Tax 51 200 200 200 200 200 200 1,251 **TOTAL REVENUES:** 51 200 200 200 200 200 200 0 1,251 **EXPENDITURE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 51 200 200 200 200 200 200 1,251 **TOTAL EXPENDITURES:** 51 200 200 200 200 200 200 0 1,251

DRAINAGE RETROFIT OF ARTERIAL ROADWAYS

DESCRIPTION: Construct drainage improvements

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 7,000 Stormwater Utility 1,000 1,000 1,000 1,000 1,000 1,000 1,000 **TOTAL REVENUES:** 1,000 1,000 1,000 1,000 1,000 1,000 1,000 0 7,000 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 5.250 Construction 750 750 750 750 750 750 750 0 Planning and Design 250 250 250 250 250 250 250 0 1,750 **TOTAL EXPENDITURES:** 1,000 1,000 1,000 1,000 1,000 1,000 1,000 0 7,000

RENOVATION OF THE NW 22 AVENUE BASCULE BRIDGE OVER THE MIAMI RIVER PROJECT #: 607840

DESCRIPTION: Evaluate structural integrity of the bridgetender house, replace or upgrade tender house structure as needed and

refurbish bascule leaves

LOCATION: NW 22 Ave over the Miami River District Located:

City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 1,000 **BBC GOB Financing** 1,000 0 0 n U 0 0 0 **TOTAL REVENUES:** 0 0 1,000 0 0 0 0 0 1,000 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 870 870 0 0 Λ Λ 0 0 0 0 0 Planning and Design 130 0 0 0 0 0 130 **TOTAL EXPENDITURES:** 0 1,000 0 1,000 0 0 0 0 0

REPLACEMENT OF WEST DIXIE HIGHWAY N/O NW 163 STREET BRIDGE (#874071) PROJECT #: 607890

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 3 District Located: 2

North Miami Beach District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 365	<b>2015-16</b> 2,614	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 2,979
TOTAL REVENUES:	365	2,614	0	0	0	0	0	0	2,979
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,491	639	0	0	0	0	2,130
Planning and Design	100	265	0	0	0	0	0	0	365
Project Administration	0	0	339	145	0	0	0	0	484
TOTAL EXPENDITURES:	100	265	1,830	784	0	0	0	0	2,979

RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT PROJECT #: 607930

08

DESCRIPTION: Acquire rights-of-way for construction projects in Commission District 08

LOCATION: Commission District 08 District Located: 8

Various Sites District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	17	0	0	0	0	0	0	0	17
People's Transportation Plan Bond	4,920	4,905	1,000	0	0	0	0	0	10,825
Program									
TOTAL REVENUES:	4,937	4,905	1,000	0	0	0	0	0	10,842
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	4,937	4,905	1,000	0	0	0	0	0	10,842
TOTAL EXPENDITURES:	4,937	4.905	1.000	0	0	0	0	0	10.842

IMPROVEMENTS ON ARTERIAL ROADS PROJECT #: 607940

DESCRIPTION: Improve arterial roads including resurfacing, sidewalks, and drainage

LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

2017-18 2018-19 **REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2019-20 2020-21 **FUTURE TOTAL** People's Transportation Plan Bond 783 500 217 0 0 0 0 0 1,500 Program **TOTAL REVENUES:** 783 500 217 1,500 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 Construction 783 500 217 0 0 0 1,500 **TOTAL EXPENDITURES:** 783 500 217 0 0 0 1,500

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 608000

DISTRICT 11

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 11

LOCATION: Commission District 11 District Located: 11

Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	911	119	0	0	0	0	0	0	1,030
BBC GOB Series 2005A	1,917	0	0	0	0	0	0	0	1,917
BBC GOB Series 2008B	822	0	0	0	0	0	0	0	822
BBC GOB Series 2008B-1	231	0	0	0	0	0	0	0	231
BBC GOB Series 2014A	500	0	0	0	0	0	0	0	500
TOTAL REVENUES:	4,381	119	0	0	0	0	0	0	4,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,381	119	0	0	0	0	0	0	4,500
TOTAL EXPENDITURES:	4,381	119	0	0	0	0	0	0	4,500

IMPROVEMENTS TO SW 264 STREET FROM US-1 TO SW 147 AVENUE PROJECT #: 608040

DESCRIPTION: Improve two lane road with center turn lane

LOCATION: Road Impact Fee District 06 District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1,975	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,975
TOTAL REVENUES:	1,975	0	0	0	0	0	0	0	1,975
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	1,648	0	0	0	0	1,648
Planning and Design	105	0	0	0	0	0	0	0	105
Project Administration	0	0	76	146	0	0	0	0	222
TOTAL EXPENDITURES:	105	0	76	1 70/	0	0	0	0	1 975

RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 02 PROJECT #: 608100

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 02 District Located: 2, 3, 4, 5, 6, 7

Various Sites District(s) Served: 2, 3, 4, 5, 6, 7

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 3,895	<b>2015-16</b> 4,603	<b>2016-17</b> 4,898	<b>2017-18</b> 6,370	<b>2018-19</b> 5,945	<b>2019-20</b> 6,453	<b>2020-21</b> 3,087	<b>FUTURE</b> 0	<b>TOTAL</b> 35,251
TOTAL REVENUES:	3,895	4,603	4,898	6,370	5,945	6,453	3,087	0	35,251
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,895	4,311	4,606	5,846	5,421	5,929	3,087	0	33,095
Planning and Design	0	46	46	162	162	162	0	0	578
Project Administration	0	246	246	362	362	362	0	0	1,578
TOTAL EXPENDITURES:	3.895	4.603	4.898	6.370	5.945	6.453	3.087	0	35.251

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 608260

**DISTRICT 04** 

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in

Commission District 4

LOCATION: Commission District 4 District Located:

Unincorporated Miami-Dade County District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	775	0	0	0	0	0	0	775
BBC GOB Series 2005A	328	0	0	0	0	0	0	0	328
BBC GOB Series 2008B	32	0	0	0	0	0	0	0	32
BBC GOB Series 2008B-1	106	0	0	0	0	0	0	0	106
BBC GOB Series 2011A	4	0	0	0	0	0	0	0	4
BBC GOB Series 2013A	5	0	0	0	0	0	0	0	5
TOTAL REVENUES:	475	775	0	0	0	0	0	0	1,250
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	475	775	0	0	0	0	0	0	1,250
TOTAL EXPENDITURES:	475	775	0	0	0	0	0	0	1,250

CONSTRUCTION OF OLD CUTLER ROAD BRIDGE OVER C-100 CANAL PROJECT #: 608290

DESCRIPTION: Upgrade bridge parapet walls and replace or modify existing structure to safely convey vehicular, pedestrian, and bicycle

traffic

LOCATION: Old Cutler Rd and SW 173 St District Located: 8

Palmetto Bay District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	800	0	0	0	0	0	800
TOTAL REVENUES:	0	0	800	0	0	0	0	0	800
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	610	0	0	0	0	0	610
Planning and Design	0	0	190	0	0	0	0	0	190
TOTAL EXPENDITURES:	0	0	800	0	0	0	0	0	800

IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 08 PROJECT #: 608330

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety

LOCATION: Road Impact Fee District 08 District Located: 4, 5

Various Sites District(s) Served: 4, 5

REVENUE SCHEDULE: Road Impact Fees	PRIOR 0	<b>2015-16</b> 1.148	<b>2016-17</b> 677	<b>2017-18</b> 578	<b>2018-19</b> 692	<b>2019-20</b> 985	<b>2020-21</b> 0	FUTURE 0	<b>TOTAL</b> 4.080
TOTAL REVENUES:	0	1,148	677	578	692	985	0	0	4,080
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	919	542	463	554	788	0	0	3,266
Planning and Design	0	115	68	58	69	99	0	0	409
Project Administration	0	114	67	57	69	98	0	0	405
TOTAL EXPENDITURES:	0	1.148	677	578	692	985	0	0	4.080

### ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) PHASE 3

PROJECT #: 608400

Implement enhancements to the County's Traffic Management System for more efficient operation of the County's 2,850

traffic signals

LOCATION: Countywide District Located:

Countywide

Throughout Miami-Dade County

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	49,025	0	0	0	0	0	0	0	49,025
FDOT Funds	3,000	0	0	0	0	0	0	0	3,000
FDOT-County Incentive Grant Program	3,000	3,500	3,000	999	0	0	0	0	10,499
Road Impact Fees	933	3,500	3,500	3,500	3,850	3,850	0	22,338	41,471
TOTAL REVENUES:	55,958	7,000	6,500	4,499	3,850	3,850	0	22,338	103,995
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	45,179	11,000	9,500	8,278	3,850	3,850	0	22,338	103,995
TOTAL EXPENDITURES:	45,179	11,000	9,500	8,278	3,850	3,850	0	22,338	103,995

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$100

#### SW 268 STREET FROM US-1 TO SW 112 AVENUE

DESCRIPTION: Construct turn lanes

LOCATION: Road Impact Fee District 06

Homestead

District Located:

District(s) Served:

10

PROJECT #:

608480

PROJECT #: 608450

Countywide

REVENUE SCHEDULE:	<b>PRIOR</b> 2.721	<b>2015-16</b> 3.000	<b>2016-17</b> 3.000	<b>2017-18</b> 2.740	<b>2018-19</b> 2.534	2019-20	2020-21	FUTURE	<b>TOTAL</b> 13.995
Road Impact Fees		-,	-,		,	U	U	0	-,
TOTAL REVENUES:	2,721	3,000	3,000	2,740	2,534	0	0	0	13,995
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	5,857	5,857	0	0	0	11,714
Planning and Design	1,161	250	0	0	0	0	0	0	1,411
Project Administration	0	0	97	388	385	0	0	0	870
TOTAL EXPENDITURES:	1,161	250	97	6,245	6,242	0	0	0	13,995

### WIDEN CARIBBEAN BLVD FROM CORAL SEA ROAD TO SW 87 AVENUE

Widen road from two lanes to four lanes on 1.76 miles of roadway

LOCATION: Caribbean Blvd from Coral Sea Rd to SW 87 Ave District Located:

**Cutler Bay** District(s) Served: 8

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL People's Transportation Plan Bond 7,040 3,000 1,148 0 0 0 11,188 Program **TOTAL REVENUES:** 11,188 7,040 3,000 1,148 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 6,038 3,000 1,148 0 0 0 0 0 10,186 Planning and Design 1,002 0 0 0 0 0 0 1,002 **TOTAL EXPENDITURES:** 7,040 3,000 1,148 11,188

RICKENBACKER CAUSEWAY HOBIE NORTH SIDE BARRIER

PROJECT #: 608560

PROJECT #: 608680

PROJECT #: 608730

DESCRIPTION: Improve causeway shoreline beach, improve road drainage, and provide landscape maintenance

LOCATION: Rickenbacker Cswy District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Causeway Toll Revenue	<b>PRIOR</b> 161	<b>2015-16</b> 0	<b>2016-17</b> 1,000	<b>2017-18</b> 1,000	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 2,161
TOTAL REVENUES:	161	0	1,000	1,000	0	0	0	0	2,161
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,000	1,000	0	0	0	0	2,000
Planning and Design	161	0	0	0	0	0	0	0	161
TOTAL EXPENDITURES:	161	0	1,000	1,000	0	0	0	0	2,161

### **RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 07**

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 07 District Located: 6, 7

Various Sites District(s) Served: 6, 7

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1.900	<b>2015-16</b> 4.643	<b>2016-17</b> 2.504	<b>2017-18</b> 2.504	<b>2018-19</b> 2.802	<b>2019-20</b> 2.876	<b>2020-21</b> 1.771	FUTURE 0	<b>TOTAL</b> 19.000
TOTAL REVENUES:	1,900	4,643	2,504	2,504	2,802	2,876	1,771	0	19,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,521	3,716	2,004	2,004	2,243	2,302	1,417	0	15,207
Planning and Design	190	464	250	250	280	287	177	0	1,898
Project Administration	189	463	250	250	279	287	177	0	1,895
TOTAL EXPENDITURES:	1,900	4.643	2,504	2.504	2.802	2.876	1,771	0	19.000

#### IMPROVEMENTS TO COCOPLUM CIRCLE

DESCRIPTION: Intersection improvements including, but not limited to striping, and new traffic signal installation at Lejeune Rd, Sunset

Dr, Granada Blvd, and Old Cutler Rd

LOCATION: Lejeune Rd, Sunset Dr, Granada Blvd and Old District Located:

Cutler Rd

Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 392	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 392
TOTAL REVENUES:	392	0	0	0	0	0	0	0	392
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	274	0	0	0	0	0	0	274
Planning and Design	59	0	0	0	0	0	0	0	59
Project Administration	41	18	0	0	0	0	0	0	59
TOTAL EXPENDITURES:	100	292	0	0	0	0	0	0	392

INSTALL SCHOOL SPEEDZONE FLASHING SIGNALS AND FEEDBACK SIGNS

PROJECT #: 608740

DESCRIPTION: Installation of 238 originally programmed school flashing signals completed, proceeding with installation of 35 dynamic

speed feedback signs in FY 2011-12, 38 in FY12-13, and a projected 27 in FY 2013-14, from 100 originally programmed

sites

LOCATION: School Speed Zones

District Located: Various Sites

Countywide

7

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	1,460	0	0	0	0	0	0	0	1,460
People's Transportation Plan Bond	10,494	750	1,415	681	0	0	0	0	13,340
Program									
TOTAL REVENUES:	11,954	750	1,415	681	0	0	0	0	14,800
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	11,954	750	1,415	681	0	0	0	0	14,800
TOTAL EXPENDITURES:	11.954	750	1.415	681	0	0	0	0	14.800

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$15,200

#### DRAINAGE IMPROVEMENTS SW 72 STREET TO SW 80 STREET FROM SW 52 AVENUE TO PROJECT #: 608820

**SW 57 AVENUE** 

DESCRIPTION: Construct drainage improvement

LOCATION: SW 72 St to SW 80 St from SW 52 Ave to SW 57 District Located:

Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
BBC GOB Financing	0	0	150	850	0	0	0	0	1,000
TOTAL REVENUES:	0	0	150	850	0	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Construction	0	0	0	850	0	0	0	0	850
Planning and Design	0	0	150	0	0	0	0	0	150
TOTAL EXPENDITURES:	0	0	150	850	0	0	0	0	1,000

#### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 02 PROJECT #: 609080

Install traffic control devices at intersections that are not currently signalized DESCRIPTION:

Road Impact Fee District 02 LOCATION: District Located: 2, 3, 4, 5, 6, 7

Various Sites District(s) Served: 2, 3, 4, 5, 6, 7

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	3,772	2,346	2,633	4,091	3,661	4,165	2,997	0	23,665
TOTAL REVENUES:	3,772	2,346	2,633	4,091	3,661	4,165	2,997	0	23,665
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,772	2,254	2,541	3,767	3,337	3,841	2,997	0	22,509
Planning and Design	0	46	46	162	162	162	0	0	578
Project Administration	0	46	46	162	162	162	0	0	578
TOTAL EXPENDITURES:	3,772	2,346	2,633	4,091	3,661	4,165	2,997	0	23,665

SOUTH DADE LANDFILL EXPANSION IMPROVEMENTS

PROJECT #: 609120

DESCRIPTION: Buy 175 acres of land west of SW 97 Ave for future expansion, improvements or as a buffer to the landfill

LOCATION: 23707 SW 97 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	0	5,000	300	0	0	0	0	0	5,300
TOTAL REVENUES:	0	5,000	300	0	0	0	0	0	5,300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	0	4,700	300	0	0	0	0	0	5,000
Planning and Design	0	300	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	0	5,000	300	0	0	0	0	0	5,300

REPLACEMENT OF SNAPPER CREEK DRIVE W/O SW 107 AVENUE BRIDGE (#874436) PROJECT #: 609180

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1 District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	289	2,028	0	0	0	0	0	0	2,317
TOTAL REVENUES:	289	2,028	0	0	0	0	0	0	2,317
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	975	650	0	0	0	0	0	1,625
Planning and Design	289	0	0	0	0	0	0	0	289
Project Administration	0	242	161	0	0	0	0	0	403
TOTAL EXPENDITURES:	289	1,217	811	0	0	0	0	0	2,317

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 609220

**DISTRICT 10** 

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in District 10

LOCATION: To Be Determined District Located: 10

Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,380	150	0	0	0	0	0	0	1,530
BBC GOB Series 2005A	6,680	0	0	0	0	0	0	0	6,680
BBC GOB Series 2008B	1,632	0	0	0	0	0	0	0	1,632
BBC GOB Series 2008B-1	1,513	0	0	0	0	0	0	0	1,513
BBC GOB Series 2013A	591	0	0	0	0	0	0	0	591
BBC GOB Series 2014A	467	0	0	0	0	0	0	0	467
TOTAL REVENUES:	12,263	150	0	0	0	0	0	0	12,413
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	12,263	150	0	0	0	0	0	0	12,413
TOTAL EXPENDITURES:	12,263	150	0	0	0	0	0	0	12,413

**IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 04** 

PROJECT #: 609310

DESCRIPTION: Install turn bays and other operational intersections improvements to increase vehicular traffic capacity and safety

LOCATION: Road Impact Fee District 04
Throughout Miami-Dade County

District Located: District(s) Served:

Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	76	89	79	82	82	0	0	408
TOTAL REVENUES:	0	76	89	79	82	82	0	0	408
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	60	71	61	64	64	0	0	320
Planning and Design	0	8	9	9	9	9	0	0	44
Project Administration	0	8	9	9	9	9	0	0	44
TOTAL EXPENDITURES:	0	76	89	79	82	82	0	0	408

REPLACEMENT OF SW 168 STREET W/O SW 77 AVENUE BRIDGE (#874424) PROJECT #: 609320

DESCRIPTION: Bridge Replacement

LOCATION: Road Impact Fee District 05 District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	304	2,077	0	0	0	0	0	2,381
TOTAL REVENUES:	0	304	2,077	0	0	0	0	0	2,381
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,208	517	0	0	0	0	1,725
Planning and Design	0	304	0	0	0	0	0	0	304
Project Administration	0	0	247	105	0	0	0	0	352
TOTAL EXPENDITURES:	0	304	1.455	622	0	0	0	0	2.381

NW 58 STREET FROM NW 97 AVENUE TO SR 826 PROJECT #: 609480

DESCRIPTION: Provide road reconstruction

LOCATION: Road Impact Fee District 01 District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 8,357	<b>2015-16</b> 3,381	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 11,738
TOTAL REVENUES:	8,357	3,381	0	0	0	0	0	0	11,738
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	4,908	4,908	0	0	0	0	9,816
Planning and Design	583	574	0	0	0	0	0	0	1,157
Project Administration	0	0	435	330	0	0	0	0	765
TOTAL EXPENDITURES:	583	574	5,343	5,238	0	0	0	0	11,738

WIDEN SW 157 AVENUE FROM SW 152 STREET TO SW 184 STREET

PROJECT #: 609590

PROJECT #: 609610

PROJECT #:

609650

DESCRIPTION: Widen roadway from two to four lanes on three miles of roadway

LOCATION: SW 157 Ave from SW 152 St to SW 184 St District Located: 8, 9
Unincorporated Miami-Dade County District(s) Served: 8, 9

**PRIOR FUTURE** TOTAL **REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Charter County Transit System Surtax 26 0 0 0 0 0 0 0 26 People's Transportation Plan Bond 6,383 4,476 0 0 0 0 0 0 10,859 Program 10,885 **TOTAL REVENUES:** 6,409 4,476 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 5,532 4,476 0 0 0 0 0 0 10,008 Planning and Design 877 0 0 0 0 0 0 0 877 **TOTAL EXPENDITURES:** 6,409 4,476 0 0 0 0 10,885 0 0

#### **AMERICANS WITH DISABILITIES ACT HOTLINE PROJECTS**

DESCRIPTION: Retrofit sidewalks to comply with the Americans with Disabilities Act (ADA) in response to calls to the County's ADA

hotline

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
TOTAL REVENUES:	500	500	500	500	500	500	500	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
TOTAL EXPENDITURES:	500	500	500	500	500	500	500	0	3,500

#### **REHABILITATION OF SONOVOID BRIDGE NUMBER 874476**

DESCRIPTION: Construct improvements to Sonovoid Bridge Number 874476 Located on SW 328 Street over Levee L-31-E

LOCATION: SW 328 Street over Levee L-31-E District Located: 9

Unincorporated Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** FDOT Funds 567 0 0 n 0 0 n 0 567 567 567 **TOTAL REVENUES:** 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2018-19 2019-20 2020-21 **FUTURE** TOTAL 2017-18 Construction 200 367 0 0 0 0 0 0 567 567 **TOTAL EXPENDITURES:** 200 367 0 0 0 0 0 0

NORTH DADE LANDFILL EXPANSION/IMPROVEMENTS

PROJECT #: 609860

PROJECT #: 609890

PROJECT #: 609900

DESCRIPTION: Buy 215 acres of land west of NW 47 Ave for future expansion improvements or as a buffer to the landfill

LOCATION: 21500 NW 47 Ave District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	6,800	6,800
TOTAL REVENUES:	0	0	0	0	0	0	0	6,800	6,800
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	0	0	0	0	0	0	0	6,500	6,500
Planning and Design	0	0	0	0	0	0	0	300	300
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	6,800	6,800

REPLACEMENT OF SW 97 AVENUE S/O SW 128 STREET BRIDGE (#874416)

DESCRIPTION: Bridge Replacement

LOCATION: Road impact Fee District 05 District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	280	1,917	0	0	0	0	0	0	2,197
TOTAL REVENUES:	280	1,917	0	0	0	0	0	0	2,197
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,096	469	0	0	0	0	1,565
Planning and Design	56	224	0	0	0	0	0	0	280
Project Administration	0	0	247	105	0	0	0	0	352
TOTAL EXPENDITURES:	56	224	1,343	574	0	0	0	0	2,197

RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 05

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 05 District Located: 7, 8, 9, 10, 11

Various Sites District(s) Served: 7, 8, 9, 10, 11

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	1,365	3,780	3,780	4,216	5,002	5,268	1,942	0	25,353
TOTAL REVENUES:	1,365	3,780	3,780	4,216	5,002	5,268	1,942	0	25,353
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,145	3,170	3,170	3,535	4,194	4,417	1,628	0	21,259
Planning and Design	88	244	244	273	324	341	126	0	1,640
Project Administration	132	366	366	408	484	510	188	0	2,454
TOTAL EXPENDITURES:	1,365	3,780	3,780	4,216	5,002	5,268	1,942	0	25,353

OLD SOUTH DADE LANDFILL RECLAIMED WATER FORCE MAIN

PROJECT #: 609970

Construct Old South Reclaimed Water Force Main to bring the remediated water from the Sequence Batch Reactor plant

to South Dade Landfill

LOCATION: 23707 SW 97 Ave Unincorporated Miami-Dade County

District Located: District(s) Served: 8 8

REVENUE SCHEDULE: Waste Disposal Operating Fund	PRIOR 35	<b>2015-16</b> 440	<b>2016-17</b> 50	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 525
TOTAL REVENUES:	35	440	50	0	0	0	0	0	525
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	355	45	0	0	0	0	0	400
Planning and Design	30	45	0	0	0	0	0	0	75
Project Contingency	5	40	5	0	0	0	0	0	50
TOTAL EXPENDITURES:	35	440	50	0	0	0	0	0	525

MUNISPORT LANDFILL CLOSURE GRANT

DESCRIPTION: Closure of the Munisport Landfill through the Municipal Landfill Closure Grant

LOCATION: NE 145 St and Biscayne Blvd

District Located:

PROJECT #: 5010690

North Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Interest Earnings	3,973	0	0	0	0	0	0	0	3,973
Solid Waste System Rev. Bonds Series	31,027	0	0	0	0	0	0	0	31,027
2005									
TOTAL REVENUES:	35,000	0	0	0	0	0	0	0	35,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	21,918	2,000	2,000	3,394	1,500	1,500	1,500	1,188	35,000
TOTAL EXPENDITURES:	21.918	2.000	2.000	3.394	1.500	1.500	1,500	1.188	35.000

### REPLACEMENT OF SCALES AT DISPOSAL FACILITIES

PROJECT #: 5010750

DESCRIPTION: Replace four aged scales at Northeast (2), Central (1), and West (1), which are used to weigh waste delivered for disposal LOCATION:

Disposal Facilities District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	75	0	75	0	75	75	0	0	300
TOTAL REVENUES:	75	0	75	0	75	75	0	0	300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	67	0	67	0	67	67	0	0	268
Planning and Design	6	0	6	0	6	6	0	0	24
Project Contingency	2	0	2	0	2	2	0	0	8
TOTAL EXPENDITURES:	75	0	75	0	75	75	0	0	300

#### **ENVIRONMENTAL IMPROVEMENTS**

PROJECT #:

5050251

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DESCRIPTION: Install groundwater monitoring wells and other equipment to perform FDEP/USEPA/RER required test studies LOCATION: To Be Determined District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Disposal Operating Fund	1,258	75	75	75	75	75	75	75	1,783
TOTAL REVENUES:	1,258	75	75	75	75	75	75	75	1,783
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,013	55	55	55	55	55	55	55	1,398
Permitting	0	5	5	5	5	5	5	5	35
Planning and Design	200	5	5	5	5	5	5	5	235
Project Contingency	45	10	10	10	10	10	10	10	115
TOTAL EXPENDITURES:	1,258	75	75	75	75	75	75	75	1,783

#### SOUTH DADE LANDFILL GROUNDWATER REMEDIATION

PROJECT #: 5051580

DESCRIPTION: Construct a trench along the east side of South Dade Landfill Cells 1 and 2 to prevent clogging and to collect the required

quantity of groundwater for treatment, including the installation of a series of wells along the east berm

LOCATION: 24000 SW 97 Ave District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Solid Waste System Rev. Bonds Series	477	0	0	0	0	0	0	0	477
2001									
Waste Disposal Operating Fund	281	248	85	45	14	14	14	42	743
TOTAL REVENUES:	758	248	85	45	14	14	14	42	1,220
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	587	206	57	40	12	12	12	36	962
Planning and Design	142	35	23	0	0	0	0	0	200
Project Contingency	29	7	5	5	2	2	2	6	58
TOTAL EXPENDITURES:	758	248	85	45	14	14	14	42	1,220

#### WEST/SOUTHWEST TRASH AND RECYCLING CENTER

PROJECT #: 5054051

DESCRIPTION: Construct a new Trash and Recycling Center in an underserved neighborhood of the waste collection service area

LOCATION: To Be Determined District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Collection Operating Fund	284	0	0	0	0	0	0	1,746	2,030
TOTAL REVENUES:	284	0	0	0	0	0	0	1,746	2,030
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	1,444	1,444
Land Acquisition/Improvements	142	0	0	0	0	0	0	0	142
Planning and Design	127	0	0	0	0	0	0	175	302
Project Contingency	15	0	0	0	0	0	0	127	142
TOTAL EXPENDITURES:	284	0	0	0	0	0	0	1.746	2.030

#### TRASH AND RECYCLING CENTER IMPROVEMENTS

PROJECT #:

PROJECT #: 5055760

DESCRIPTION: Construct improvements to the 13 Trash and Recycling Centers, including new entrances, gates, stairs, fencing, storm

water systems, and walls

LOCATION: Trash and Recycling Centers

District Located: Systemwide Various Sites

District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Collection Operating Fund	1,404	210	1,130	731	510	510	505	500	5,500
TOTAL REVENUES:	1,404	210	1,130	731	510	510	505	500	5,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,114	160	1,000	480	470	470	470	470	4,634
Planning and Design	210	30	30	161	20	20	15	10	496
Project Administration	20	0	0	0	0	0	0	0	20
Project Contingency	60	20	100	90	20	20	20	20	350
TOTAL EXPENDITURES:	1,404	210	1,130	731	510	510	505	500	5,500

### **DISPOSAL FACILITIES IMPROVEMENTS**

DESCRIPTION: Construct improvements to disposal facilities, including connecting tipping floors and enhancing stormwater systems per

Federal Environmental Protection Agency regulations

LOCATION: Disposal Facilities District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: Waste Disposal Operating Fund	<b>PRIOR</b> 1,910	<b>2015-16</b> 350	<b>2016-17</b> 280	<b>2017-18</b> 256	<b>2018-19</b> 100	<b>2019-20</b> 100	<b>2020-21</b> 100	FUTURE 100	<b>TOTAL</b> 3,196
TOTAL REVENUES:	1,910	350	280	256	100	100	100	100	3,196
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,835	250	220	229	76	77	78	76	2,841
Planning and Design	55	60	40	22	19	18	17	19	250
Project Administration	5	0	0	0	0	0	0	0	5
Project Contingency	15	40	20	5	5	5	5	5	100
TOTAL EXPENDITURES:	1,910	350	280	256	100	100	100	100	3,196

**COLLECTION FACILITY IMPROVEMENTS** 

PROJECT #: 5056840

PROJECT #: 5057380

DESCRIPTION: Construct improvements to collection facilities, including stormwater, water and sewer systems, and drainage

improvements when necessary for efficient use and to comply with building code changes

LOCATION: Collection Facilities

District Located:

Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Waste Collection Operating Fund	370	300	300	410	540	100	100	100	2,220
TOTAL REVENUES:	370	300	300	410	540	100	100	100	2,220
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	314	233	245	333	490	75	75	75	1,840
Planning and Design	25	42	35	38	20	20	20	20	220
Project Administration	10	0	0	0	0	0	0	0	10
Project Contingency	21	25	20	39	30	5	5	5	150
TOTAL EXPENDITURES:	370	300	300	410	540	100	100	100	2,220

#### NORTH DADE LANDFILL GROUNDWATER REMEDIATION

DESCRIPTION:

Construct a ground water remediation system around North Dade Landfill

LOCATION: 21500 NW 47 Ave District Located: 1

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Solid Waste System Rev. Bonds Series	1,480	0	0	0	0	0	0	0	1,480
2005									
Waste Disposal Operating Fund	0	0	0	0	0	0	0	20	20
TOTAL REVENUES:	1,480	0	0	0	0	0	0	20	1,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	42	57	858	42	42	42	170	1,253
Planning and Design	0	50	35	50	0	0	0	10	145
Project Contingency	0	8	8	42	8	8	8	20	102
TOTAL EXPENDITURES:	0	100	100	950	50	50	50	200	1,500

CENTRAL TRANSFER STATION COMPACTOR REPLACEMENT

PROJECT #: 5058000

PROJECT #: 5510070

DESCRIPTION: Replace two compactors and push pits at the Central Transfer Station

LOCATION: 1150 NW 20 St City of Miami District Located:

District(s) Served:

Countywide

3

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Solid Waste System Rev. Bonds Series	1,395	0	0	0	0	0	0	0	1,395
2001									
Waste Disposal Operating Fund	2,856	300	200	149	0	0	0	0	3,505
TOTAL REVENUES:	4,251	300	200	149	0	0	0	0	4,900
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,118	270	155	17	0	0	0	0	1,560
Furniture Fixtures and Equipment	2,260	0	0	100	0	0	0	0	2,360
Planning and Design	688	5	30	27	0	0	0	0	750
Project Contingency	185	25	15	5	0	0	0	0	230
TOTAL EXPENDITURES:	4,251	300	200	149	0	0	0	0	4,900

#### DRAINAGE IMPROVEMENTS NORTH MIAMI BEACH BOULEVARD

DESCRIPTION: Construct drainage improvements

LOCATION: North Miami Beach Blvd from NE 17 Ave to US-1 District Located:

North Miami Beach District(s) Served: 4

REVENUE SCHEDULE: BBC GOB Financing	<b>PRIOR</b> 0	<b>2015-16</b> 0	<b>2016-17</b> 1,500	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,500
TOTAL REVENUES:	0	0	1,500	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,500	0	0	0	0	0	1,500
TOTAL EXPENDITURES:	0	0	1.500	0	0	0	0	0	1.500

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 08 PROJECT #: 5510660

DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 8 District Located: 8

Unincorporated Miami-Dade County

District(s) Served:

8

REVENUE SCHEDULE: BBC GOB Financing	<b>PRIOR</b> 268	<b>2015-16</b> 1,825	<b>2016-17</b> 325	<b>2017-18</b> 1,804	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 4,222
TOTAL REVENUES:	268	1,825	325	1,804	0	0	0	0	4,222
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	100	1,775	0	1,804	0	0	0	0	3,679
Planning and Design	168	50	325	0	0	0	0	0	543
TOTAL EXPENDITURES:	268	1,825	325	1,804	0	0	0	0	4,222

RESERVE FOR HIGH PRIORITY DRAINAGE PROJECTS

PROJECT #: 5553041

5555631

DESCRIPTION: Reserve funds for additional projects and existing projects requiring an increased allocation

LOCATION: Various Sites District Located: Unincorporated Municipal Service Area
Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Stormwater Utility 500 100 0 0 0 0 600 600 **TOTAL REVENUES:** 500 100 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 375 100 0 0 0 0 0 0 475 Planning and Design 125 0 0 0 0 0 0 0 125 **TOTAL EXPENDITURES:** 100 600 500 0 0 0 0 0 0

LOCAL DRAINAGE IMPROVEMENTS FOR COMMUNITY RATING SYSTEM PROGRAM PROJECT #:

DESCRIPTION: Construct drainage improvements in accordance with the Federal Emergency Management Agency Community Rating

System Program

LOCATION: Various Sites District Located: Unincorporated Municipal Service Area

Throughout Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Stormwater Utility	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
TOTAL REVENUES:	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	850	850	850	850	850	850	850	0	5,950
Planning and Design	150	150	150	150	150	150	150	0	1,050
TOTAL EXPENDITURES:	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION PROJECT #: 6010000 DISTRICT 02

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in District 2

LOCATION: Commission District 2 District Located: 2

Unincorporated Miami-Dade County District(s) Served: 2

**REVENUE SCHEDULE: FUTURE TOTAL PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **BBC GOB Financing** 750 254 0 0 0 0 0 0 1,004 BBC GOB Series 2005A 546 0 0 0 0 0 0 0 546 BBC GOB Series 2013A 10 0 0 0 0 0 0 0 10 BBC GOB Series 2014A 740 0 0 0 0 0 0 0 740 2,300 **TOTAL REVENUES:** 2,046 254 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 2,046 254 0 0 0 2,300 **TOTAL EXPENDITURES:** 2,046 254 0 0 0 0 0 0 2,300

REPLACEMENT OF SW 168 STREET W/O SW 82 AVENUE BRIDGE (#874292)

PROJECT #: 6010090

DESCRIPTION: Bridge Replacement

LOCATION: Road Impact Fee District 05

District Located: Unincorporated Miami-Dade County District(s) Served:

Countywide

8

REVENUE SCHEDULE: Road Impact Fees	PRIOR	<b>2015-16</b>	<b>2016-17</b> 284	<b>2017-18</b> 1.937	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	FUTURE	<b>TOTAL</b> 2,221
'		•		,	-	-	-	•	
TOTAL REVENUES:	0	0	284	1,937	0	0	0	0	2,221
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	1,068	457	0	0	0	1,525
Planning and Design	0	0	284	0	0	0	0	0	284
Project Administration	0	0	0	289	123	0	0	0	412
TOTAL EXPENDITURES:	0	0	284	1,357	580	0	0	0	2,221

BIKEPATH CONSTRUCTION ON WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI PROJECT #: 6010120

**GARDENS DRIVE** 

DESCRIPTION: Construct and improve bikepath

W Dixie Hwy between Ives Dairy Rd and Miami District Located: LOCATION:

Gardens Dr

Aventura District(s) Served:

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	120	0	0	0	0	0	120
TOTAL REVENUES:	0	0	120	0	0	0	0	0	120
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	100	0	0	0	0	0	100
Planning and Design	0	0	20	0	0	0	0	0	20
TOTAL EXPENDITURES:	0	0	120	0	0	0	0	0	120

SW 75 AVENUE S/O SW 24 STREET (#874243) PROJECT #: 6010230

DESCRIPTION: Bridge replacement

Road Impact Fee District 01 LOCATION: District Located:

> District(s) Served: Unincorporated Miami-Dade County Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 278	<b>2015-16</b> 1.878	2016-17	2017-18	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	FUTURE	<b>TOTAL</b> 2.156
TOTAL REVENUES:	278	1,878	0	0	0	0	0	0	2,156
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,085	465	0	0	0	0	0	1,550
Planning and Design	278	0	0	0	0	0	0	0	278
Project Administration	0	230	98	0	0	0	0	0	328
TOTAL EXPENDITURES:	278	1,315	563	0	0	0	0	0	2.156

REPLACEMENT OF SW 77 AVE N/O SW 152 ST BRIDGE (#874422)

PROJECT #: 6010270

8

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 05

District Located: Unincorporated Miami-Dade County

District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 255	<b>2015-16</b> 1,686	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,941
TOTAL REVENUES:	255	1,686	0	0	0	0	0	0	1,941
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	980	420	0	0	0	0	0	1,400
Planning and Design	255	0	0	0	0	0	0	0	255
Project Administration	0	201	85	0	0	0	0	0	286
TOTAL EXPENDITURES:	255	1,181	505	0	0	0	0	0	1,941

IMPROVEMENTS ON SW 216 STREET FROM THE HOMESTEAD EXTENSION OF THE FORIDA PROJECT #: 6010390

**TURNPIKE (HEFT) TO SW 127 AVENUE** 

DESCRIPTION: Construct curbs, gutters, and traffic operational improvements for one mile of roadway

LOCATION: SW 216 St from HEFT to SW 127 Ave 8, 9 District Located:

Unincorporated Miami-Dade County District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	27	0	0	0	0	0	0	0	27
People's Transportation Plan Bond	2,078	4,067	1,000	3,000	1,539	0	0	0	11,684
Program									
Road Impact Fees	80	0	0	0	0	0	0	0	80
TOTAL REVENUES:	2,185	4,067	1,000	3,000	1,539	0	0	0	11,791
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	543	4,067	1,000	3,000	1,539	0	0	0	10,149
Planning and Design	1,642	0	0	0	0	0	0	0	1,642
TOTAL EXPENDITURES:	2,185	4,067	1,000	3,000	1,539	0	0	0	11,791

IMPROVEMENTS ON SW 264 STREET FROM US-1 TO SW 137 AVENUE PROJECT #: 6010440

Construct curbs, gutters, and traffic operational improvements on one mile of roadway DESCRIPTION:

LOCATION: SW 264 St from US-1 to SW 137 Ave District Located: 9 Unincorporated Miami-Dade County District(s) Served: 9

**TOTAL REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Charter County Transit System Surtax 68 0 0 0 0 0 0 68 People's Transportation Plan Bond 4,528 387 300 0 0 0 0 0 5,215 Program 5,283 **TOTAL REVENUES:** 4,596 387 300 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 3,996 387 300 0 0 0 0 0 4,683 Planning and Design 600 0 0 0 0 600 0 0 0 **TOTAL EXPENDITURES:** 4,596 387 300 0 5,283

RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT PROJECT #: 6010490

DESCRIPTION: Acquire right-of-way for construction projects in Commission District 09

LOCATION: Commission District 09

District Located:

Commission District 09 District Located: 9
Various Sites District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	3	0	0	0	0	0	0	0	3
People's Transportation Plan Bond	6,465	390	0	0	0	0	0	0	6,855
Program									
TOTAL REVENUES:	6,468	390	0	0	0	0	0	0	6,858
TOTAL REVENUES:  EXPENDITURE SCHEDULE:	6,468 PRIOR	390 2015-16	0 2016-17	0 2017-18	0 2018-19	0 2019-20	0 2020-21	0 FUTURE	6,858 TOTAL
	-,		-	-	-	•	•	•	•

TRAFFIC SIGNAL LOOP REPAIRS PROJECT #: 6010780

DESCRIPTION: Repair traffic signal and sign loops

LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** 2,628 Secondary Gas Tax **TOTAL REVENUES:** 2,628 **EXPENDITURE SCHEDULE: PRIOR** 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 2015-16

Construction 2,628 **TOTAL EXPENDITURES:** 2,628 

MIAMI RIVER GREENWAY PROJECT #: 6010960

DESCRIPTION: Design and construct pedestrian and bicycle shared-used facility along the banks of the Miami River

LOCATION: Miami River District Located: 5
City of Miami District(s) Served: 5

**PRIOR FUTURE** TOTAL **REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 BBC GOB Financing 1,397 2,017 3,414 BBC GOB Series 2005A BBC GOB Series 2008B BBC GOB Series 2008B-1 BBC GOB Series 2011A BBC GOB Series 2013A 1,355 1,355 BBC GOB Series 2014A 1,800 1,800 Florida Inland Navigational District **TOTAL REVENUES:** 6,399 2,017 8,416 **EXPENDITURE SCHEDULE:** TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Construction 5,607 2,017 7,624 Permitting Planning and Design **Project Administration TOTAL EXPENDITURES:** 6,399 2,017 8,416

**RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 01** 

PROJECT #: 6030081

PROJECT #:

PROJECT #:

6030091

6030281

DESCRIPTION: Resurface arterial streets to include: paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 01 District Located:

6, 7, 10, 12 Various Sites District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE: Road Impact Fees	PRIOR 600	<b>2015-16</b> 2,970	<b>2016-17</b> 2,864	<b>2017-18</b> 3,103	<b>2018-19</b> 3,950	<b>2019-20</b> 3,950	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 17,437
TOTAL REVENUES:	600	2,970	2,864	3,103	3,950	3,950	0	0	17,437
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	600	2,376	2,292	2,483	3,160	3,160	0	0	14,071
Planning and Design	0	297	286	310	395	395	0	0	1,683
Project Administration	0	297	286	310	395	395	0	0	1,683
TOTAL EXPENDITURES:	600	2.970	2.864	3.103	3.950	3.950	0	0	17.437

**BEAUTIFICATION IMPROVEMENTS** 

DESCRIPTION: Landscape and maintain medians on various County roadways

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Secondary Gas Tax	4,203	4,203	4,203	4,203	4,203	4,203	4,203	0	29,421
TOTAL REVENUES:	4,203	4,203	4,203	4,203	4,203	4,203	4,203	0	29,421
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Other Capital	4,203	4,203	4,203	4,203	4,203	4,203	4,203	0	29,421
TOTAL EXPENDITURES:	4,203	4,203	4,203	4,203	4,203	4,203	4,203	0	29,421

**GUARDRAIL SAFETY IMPROVEMENTS** 

DESCRIPTION: Repair guardrails on various County roadways to improve safety

LOCATION: Various Sites District Located: Countywide

District(s) Served: Throughout Miami-Dade County Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Secondary Gas Tax	300	500	500	500	500	500	500	0	3,300
TOTAL REVENUES:	300	500	500	500	500	500	500	0	3,300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	300	500	500	500	500	500	500	0	3,300
TOTAL EXPENDITURES:	300	500	500	500	500	500	500	^	3,300

MAINTENANCE OF ROADS AND BRIDGES

PROJECT #: 6031221

PROJECT #: 6031231

DESCRIPTION: Maintain County roads and bridges

Throughout Miami-Dade County

LOCATION: Various Sites

District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
TOTAL REVENUES:	500	500	500	500	500	500	500	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
TOTAL EXPENDITURES:	500	500	500	500	500	500	500	0	3,500

STREET LIGHTING MAINTENANCE

DESCRIPTION: Maintain existing street lighting on an as-needed basis

LOCATION: Various Sites District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	2,700	2,700	2,700	2,700	2,700	2,700	2,700	0	18,900
Secondary Gas Tax	685	685	685	685	685	685	685	0	4,795
TOTAL REVENUES:	3,385	3,385	3,385	3,385	3,385	3,385	3,385	0	23,695
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,385	3,385	3,385	3,385	3,385	3,385	3,385	0	23,695
TOTAL EXPENDITURES:	3,385	3,385	3,385	3,385	3,385	3,385	3,385	0	23,695

### ROADWAY DRAINAGE IMPROVEMENTS ON COUNTY MAINTAINED ROADWAYS

DESCRIPTION: Construct roadway drainage improvements

LOCATION: Unincorporated Miami-Dade County

Various Sites

District Located: District(s) Served: Unincorporated Municipal Service Area Unincorporated Municipal Service Area

PROJECT #: 6031811

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Stormwater Utility	2,125	2,625	2,585	1,000	1,000	1,000	1,000	0	11,335
TOTAL REVENUES:	2,125	2,625	2,585	1,000	1,000	1,000	1,000	0	11,335
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,806	2,231	2,197	850	850	850	850	0	9,635
Planning and Design	319	394	388	150	150	150	150	0	1,700
TOTAL EXPENDITURES:	2,125	2,625	2,585	1,000	1,000	1,000	1,000	0	11,335

RAILROAD CROSSING IMPROVEMENTS

PROJECT #: 6031831

DESCRIPTION: Construct improvements at various railroad crossings

Throughout Miami-Dade County

LOCATION: Various Sites

District Located: District(s) Served: Countywide Countywide

PROJECT #:

6032431

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Secondary Gas Tax 500 500 500 500 500 500 500 3,500 **TOTAL REVENUES:** 500 500 500 500 500 500 500 0 3,500 **EXPENDITURE SCHEDULE: PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 500 500 500 500 500 500 500 3,500 **TOTAL EXPENDITURES:** 500 500 500 500 500 500 500 0 3,500

PROJECT #: **SAFETY LIGHTING** 6032191

DESCRIPTION: Install new safety lighting on arterial roadways

LOCATION: Countywide

District Located: Throughout Miami-Dade County

Countywide District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Secondary Gas Tax	500	0	500	500	500	500	500	0	3,000
TOTAL REVENUES:	500	0	500	500	500	500	500	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	500	0	500	500	500	500	500	0	3,000
TOTAL EXPENDITURES:	500	0	500	500	500	500	500	0	3,000

#### DRAINAGE IMPROVEMENT MATERIALS

DESCRIPTION: Purchase pipes and inlets for drainage improvements

Various Sites LOCATION: District Located:

Unincorporated Municipal Service Area Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 1,400 Stormwater Utility 200 200 200 200 200 200 200 0 1,400 **TOTAL REVENUES:** 200 200 200 200 200 200 200 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 200 1,400 Furniture Fixtures and Equipment 200 200 200 200 200 200 0 **TOTAL EXPENDITURES:** 200 200 200 200 200 200 200 0 1,400

LOCAL GRANT MATCH FOR METROPOLITAN PLANNING ORGANIZATION

Throughout Miami-Dade County

PROJECT #: 6032630

DESCRIPTION: Fund the Metropolitan Planning Organization of Miami-Dade County

LOCATION: Countywide

District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE: Secondary Gas Tax	PRIOR 200	<b>2015-16</b> 200	<b>2016-17</b> 200	<b>2017-18</b> 200	<b>2018-19</b> 200	<b>2019-20</b> 200	<b>2020-21</b> 200	<b>FUTURE</b> 0	<b>TOTAL</b> 1,400
TOTAL REVENUES:	200	200	200	200	200	200	200	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	200	200	200	200	200	200	200	0	1,400
TOTAL EXPENDITURES:	200	200	200	200	200	200	200	0	1,400

TRAFFIC CONTROL DEVICES - EQUIPMENT AND MATERIALS

DESCRIPTION: Replace existing traffic control devices and provide traffic signals and signs equipment

LOCATION: Countywide

untywide Distric

Throughout Miami-Dade County

PROJECT #: 6033051

8,9

8,9

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Secondary Gas Tax	750	750	750	750	750	750	750	0	5,250
TOTAL REVENUES:	750	750	750	750	750	750	750	0	5,250
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	750	750	750	750	750	750	750	0	5,250
TOTAL EXPENDITURES:	750	750	750	750	750	750	750	0	5,250

WIDEN SW 328 STREET FROM US-1 TO SW 162 AVENUE

DESCRIPTION: Widen road from two lanes to four lanes on 1.3 miles of roadway

LOCATION: Road Impact Fee District 06 Dist

Various Sites

District Located:
District(s) Served:

PROJECT #: 6036140

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 7,050 4,469 11,519 Road Impact Fees 0 n 0 0 0 0 **TOTAL REVENUES:** 7,050 4,469 11,519 0 0 0 0 0 0 EXPENDITURE SCHEDULE: 2019-20 **FUTURE** TOTAL PRIOR 2015-16 2016-17 2017-18 2018-19 2020-21 Construction 5,047 4,963 0 10,010 0 0 0 0 0 Planning and Design 965 0 0 0 0 0 0 0 965 Project Administration 106 219 219 0 0 0 0 0 544 **TOTAL EXPENDITURES:** 1,071 0 0 0 11,519 5,266 5,182

WIDEN NW 74 STREET FROM THE HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE PROJECT #: 6036590

(HEFT) TO STATE ROAD 826

DESCRIPTION: Widen road from two lanes to six lanes on four miles of roadway

LOCATION: NW 74 St from HEFT to State Road 826 District Located: 12

Various Sites District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Charter County Transit System Surtax	869	0	0	0	0	0	0	0	869
FDOT Funds	21,536	2,395	3,000	0	0	0	0	0	26,931
People's Transportation Plan Bond	14,505	2,000	1,000	0	0	0	0	0	17,505
Program									
TOTAL REVENUES:	36,910	4,395	4,000	0	0	0	0	0	45,305
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	34,130	4,395	4,000	0	0	0	0	0	42,525
Planning and Design	2,780	0	0	0	0	0	0	0	2,780
TOTAL EXPENDITURES:	36,910	4,395	4.000	0	0	0	0	0	45.305

#### CAPITALIZATION OF TRAFFIC SIGNALS AND SIGNS CREWS

DESCRIPTION: Provide in-house supervision for traffic signals and signs maintenance projects

LOCATION: Countywide District Located: Countywide Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 **FUTURE** TOTAL 2016-17 2017-18 2018-19 2019-20 2020-21 Secondary Gas Tax 4,993 4.993 4,993 4.993 4.993 4.993 4.993 0 34,951 34,951 **TOTAL REVENUES:** 4,993 4,993 4,993 4,993 4,993 4,993 4,993 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 4,993 4,993 4,993 4,993 4,993 4,993 4,993 0 34,951 TOTAL EXPENDITURES: 4,993 4,993 4,993 4,993 4,993 4,993 4,993 0 34,951

PROJECT #:

6036701

PEOPLE'S TRANSPORTATION PLAN NEIGHBORHOOD IMPROVEMENTS PROJECT #: 6037700

DESCRIPTION: Construct improvements including resurfacing, guardrail, sidewalk, traffic signals, drainage, intersections, neighborhood

improvements, light emitting diode street lights, and project administration

LOCATION: Various Sites District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL People's Transportation Plan Bond 76,734 11,136 3,555 0 0 0 0 0 91,425 Program 76,734 11,136 3,555 0 91,425 **TOTAL REVENUES:** 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 76,734 11,136 3,555 91,425 91.425 **TOTAL EXPENDITURES:** 76,734 11,136 3,555 0 0 0 0 0

BRIDGE REPAIR AND PAINTING PROJECT #: 6050231

DESCRIPTION: Repair and paint County maintained bridges

LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Secondary Gas Tax 500 500 500 500 500 500 500 3,500 **TOTAL REVENUES:** 500 500 500 500 500 500 500 0 3,500 **EXPENDITURE SCHEDULE: PRIOR** 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 Construction 500 500 500 500 500 500 500 3,500 **TOTAL EXPENDITURES:** 500 500 500 500 500 500 500 0 3,500

PROJECT #: 6050261

PROJECT #:

50510091

#### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 01

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety

LOCATION: Road Impact Fee District 01 District Located: 6, 7, 10, 12

Various Sites District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	580	2,970	2,863	3,103	3,950	3,950	0	0	17,416
TOTAL REVENUES:	580	2,970	2,863	3,103	3,950	3,950	0	0	17,416
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	580	2,376	2,291	2,483	3,160	3,160	0	0	14,050
Planning and Design	0	297	286	310	395	395	0	0	1,683
Project Administration	0	297	286	310	395	395	0	0	1,683
TOTAL EXPENDITURES:	580	2,970	2,863	3,103	3,950	3,950	0	0	17,416

#### NORTH DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II

DESCRIPTION: Design and construct an active gas extraction system to the East Cell of the North Dade Landfill including piping and flare

retrofit per Federal Department of Environmental Protection regulations

LOCATION: 21500 NW 47 Ave District Located: 1

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Solid Waste System Rev. Bonds Series 2001	<b>PRIOR</b> 783	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 783
Waste Disposal Operating Fund	168	50	50	50	110	110	110	369	1,017
TOTAL REVENUES:	951	50	50	50	110	110	110	369	1,800
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	766	27	25	27	85	85	85	240	1,340
Planning and Design	66	6	8	6	5	5	5	24	125
Project Contingency	119	17	17	17	20	20	20	105	335
TOTAL EXPENDITURES:	951	50	50	50	110	110	110	369	1,800

WIDEN NW 97 AVENUE FROM NW 52 STREET TO NW 58 STREET

PROJECT #: 2000000003

PROJECT #: 2000000004

PROJECT#: 2000000005

12

DESCRIPTION: Widen road from two to four lanes LOCATION:

NW 97 Ave from NW 52 St to NW 58 St

District Located:

12

Unincorporated Miami-Dade County

District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 391	<b>2015-16</b> 2,822	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 3,213
TOTAL REVENUES:	391	2,822	0	0	0	0	0	0	3,213
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,000	1,500	0	0	0	0	2,500
Planning and Design	100	291	0	0	0	0	0	0	391
Project Administration	0	76	123	123	0	0	0	0	322
TOTAL EXPENDITURES:	100	367	1,123	1,623	0	0	0	0	3,213

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

### RESURFACING NW 107 AVENUE FROM NW 12 STREET TO NW 25 STREET

DESCRIPTION: Resurface 0.85 road miles on NW 107 Ave from NW 12 St to NW 25 St

LOCATION: NW 107 Ave from NW 12 St to NW 25 St District Located:

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 0	<b>2015-16</b> 895	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 895
TOTAL REVENUES:	0	895	0	0	0	0	0	0	895
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	895	0	0	0	0	0	0	895
TOTAL EXPENDITURES:	0	895	0	0	0	0	0	0	895

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

#### INTERSECTION IMPROVEMENT SW 97 AVENUE AND SW 24 STREET

DESCRIPTION: Improve Intersection at SW 97 Avenue and SW 24 St

LOCATION: SW 97 Avenue and SW 24 St District Located: 12

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 140	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 140
TOTAL REVENUES:	140	0	0	0	0	0	0	0	140
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	98	0	0	0	0	0	0	98
Planning and Design	21	0	0	0	0	0	0	0	21
Project Administration	0	21	0	0	0	0	0	0	21
TOTAL EXPENDITURES:	21	119	0	0	0	0	0	0	140

INTERSECTION IMPROVEMENT NW 107 AVENUE AND NW 41 STREET PROJECT #: 2000000006

DESCRIPTION: Improve Intersection at NW 107 Ave and NW 41 St

LOCATION: NW 107 Ave and NW 41 St District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 317	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 317
TOTAL REVENUES:	317	0	0	0	0	0	0	0	317
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	221	0	0	0	0	0	0	221
Planning and Design	0	48	0	0	0	0	0	0	48
Project Administration	0	48	0	0	0	0	0	0	48
TOTAL EXPENDITURES:	0	317	0	0	0	0	0	0	317

PROJECT #: 2000000007

PROJECT #: 2000000008

INTERSECTION IMPROVEMENT NW 107 AVENUE AND NW 58 STREET

DESCRIPTION: Improve Intersection at NW 107 Ave and NW 58 St

LOCATION: NW 107 Ave and NW 58 St District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 0	<b>2015-16</b> 151	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 151
TOTAL REVENUES:	0	151	0	0	0	0	0	0	151
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	105	0	0	0	0	0	0	105
Planning and Design	0	23	0	0	0	0	0	0	23
Project Administration	0	23	0	0	0	0	0	0	23
TOTAL EXPENDITURES:	0	151	0	0	0	0	0	0	151

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

TRAFFIC SIGNAL SW 67 AVENUE AND SW 33 STREET

DESCRIPTION: Install Traffic Signal at SW 67 Ave and SW 33 St

LOCATION: SW 67 Ave and SW 33 St District Located: 6

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 200	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 200
TOTAL REVENUES:	200	0	0	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	140	0	0	0	0	0	0	140
Planning and Design	30	0	0	0	0	0	0	0	30
Project Administration	0	30	0	0	0	0	0	0	30
TOTAL EXPENDITURES:	30	170	0	0	0	0	0	0	200

TRAFFIC SIGNAL NW 104 AVENUE AND NW 33 STREET PROJECT #: 2000000009

DESCRIPTION: Intall Traffic Signal at NW 104 Ave and NW 33 ST

LOCATION: NW 104 Ave and NW 33 ST District Located: 12
Doral District(s) Served: TBD

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Road Impact Fees 250 0 0 250 250 **TOTAL REVENUES:** 250 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2020-21 **FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 Construction 0 250 0 0 0 0 250 **TOTAL EXPENDITURES:** 0 250 0 0 0 0 0 0 250

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

#### WIDEN NW 89 AVENUE AND NW 93 STREET

DESCRIPTION: Widen roadway from two to tree lanes

LOCATION: NW 89 Ave and NW 93 St District Located: 12

Medley District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1.000	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1.000
TOTAL REVENUES:	1,000	0	0	0	0	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	695	0	0	0	0	0	0	695
Planning and Design	305	0	0	0	0	0	0	0	305
TOTAL EXPENDITURES:	305	695	0	0	0	0	0	0	1.000

PROJECT #:

PROJECT #:

200000010

200000011

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

#### MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 01

DESCRIPTION: Replace span-wire-mounted and older sub-standard traffic signal supports with mast arm poles

LOCATION: Road Impact Fee District 01 District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	1,062	1,062	1,062	1,062	1,062	0	0	5,310
TOTAL REVENUES:	0	1,062	1,062	1,062	1,062	1,062	0	0	5,310
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Construction	0	982	982	982	982	982	0	0	4,910
Planning and Design	0	80	80	80	80	80	0	0	400
TOTAL EXPENDITURES:	0	1,062	1,062	1,062	1,062	1,062	0	0	5,310

RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN ROAD IMPACT FEE PROJECT #: 200000013

**DISTRICT 1** 

**DESCRIPTION:** Aquire rights-of-way for construction projects in Road Impact District 01

Road Impact Fee Disstrict 1 LOCATION: District Located:

6, 7, 10, 12 Throughout Miami-Dade County District(s) Served: Countywide

**FUTURE TOTAL** REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Road Impact Fees 183 404 0 0 0 0 0 587 **TOTAL REVENUES:** 183 404 0 0 0 587 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Land Acquisition/Improvements 183 404 0 0 0 0 0 587 TOTAL EXPENDITURES: 183 404 0 0 0 0 0 587 n

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

RESURFACING NW 107 AVENUE FROM NW 25 STREET TO NW 41 STREET PROJECT #: 200000014

DESCRIPTION: Resurface 1 mile and 2 lanes of roadway

LOCATION: NW 107 Ave from NW 25 St to NW 41 St District Located:

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	479	0	0	0	0	0	0	0	479
TOTAL REVENUES:	479	0	0	0	0	0	0	0	479
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	479	0	0	0	0	0	0	479
TOTAL EXPENDITURES:	0	479	0	0	0	0	0	0	479

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

INTERSECTION IMPROVEMENTS NW 30 AVENUE AND NW 11 STREET PROJECT #: 200000015

Provide intersection improvements at NW 30 Ave and NW 11 St DESCRIPTION:

NW 30 Ave and NW 11 St LOCATION: District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 131	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 131
TOTAL REVENUES:	131	0	0	0	0	0	0	0	131
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	91	0	0	0	0	0	0	91
Planning and Design	20	0	0	0	0	0	0	0	20
Project Administration	0	20	0	0	0	0	0	0	20
TOTAL EXPENDITURES:	20	111	0	0	0	0	0	0	131

REPLACEMENT OF PALMER LAKE BRIDGE (#874174)

PROJECT #: 200000016

DESCRIPTION: Bridge replacement

LOCATION: 2600 South River Dr in Road Impact Fee District District Located:

City of Miami District(s) Served:

Countywide

PROJECT #:

200000018

5

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 0	<b>2015-16</b> 0	<b>2016-17</b> 3,287	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 3,287
TOTAL REVENUES:	0	0	3,287	0	0	0	0	0	3,287
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Planning and Design	0	0	87	348	1,750	750	0	0	2,935
Project Administration	0	0	0	0	247	105	0	0	352
TOTAL EXPENDITURES:	0	0	87	348	1,997	855	0	0	3,287

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### WIDEN SOUTH RIVER DRIVE FROM NW 38 AVENUE TO TAMIAMI SWING BRIDGE

PROJECT #: 200000017 Design the widening of South River Drive from NW 38 Avenue to Tamiami Swing Bridge

LOCATION: South River Dr from NW 38 Ave to Tamiami Swing District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	585	0	0	0	0	0	0	0	585
TOTAL REVENUES:	585	0	0	0	0	0	0	0	585
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Planning and Design	100	485	0	0	0	0	0	0	585
TOTAL EXPENDITURES:	100	485	0	0	0	0	0	0	585

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 02

DESCRIPTION: Replace span-wire-mounted and older sub-standard traffic signal supports with mast arm poles

Road Impact Fee District 02 Countywide LOCATION: District Located: Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	1,062	1,062	1,062	1,062	1,062	0	0	5,310
TOTAL REVENUES:	0	1,062	1,062	1,062	1,062	1,062	0	0	5,310
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	982	982	982	982	982	0	0	4,910
Planning and Design	0	80	80	80	80	80	0	0	400
TOTAL EXPENDITURES:	0	1,062	1,062	1,062	1,062	1,062	0	0	5,310

BRIDGE REPLACEMENT NW 191 STREET W/O 37 AVENUE (874017) PROJECT #: 2000000034

DESCRIPTION: Bridge Replacement

LOCATION: Road Impact Fee District 03 District Located:

Opa-locka District(s) Served: Countywide

**PRIOR REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Road Impact Fees 2,352 0 0 2,352 2,352 **TOTAL REVENUES:** 2,352 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 0 1,190 510 0 0 0 0 0 1,700 Planning and Design 300 0 0 0 0 0 0 0 300 **Project Administration** 0 247 105 0 0 0 0 0 352 2,352 **TOTAL EXPENDITURES:** 300 1,437 615 0 0 0 0 0

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

#### NW 67 AVENUE AND NW 169 STREET INTERSECTION IMPROVEMENT PROJECT #: 2000000035

DESCRIPTION: Provide intersection improvement

LOCATION: Road Impact Fee District 03 District Located: 13

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	284	0	0	0	0	0	0	0	284
TOTAL REVENUES:	284	0	0	0	0	0	0	0	284
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	198	0	0	0	0	0	0	198
Planning and Design	43	0	0	0	0	0	0	0	43
Project Administration	0	43	0	0	0	0	0	0	43
TOTAL EXPENDITURES:	43	241	0	0	0	0	0	0	284

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$100

#### NEW TRAFFIC SIGNAL AT NE 2 AVENUE AND NE 159 STREET PROJECT #: 2000000036

DESCRIPTION: Provide new traffic signal

LOCATION: Road Impact Fee District 03 District Located:

North Miami District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 245	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 245
TOTAL REVENUES:	245	0	0	0	0	0	0	0	245
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	175	0	0	0	0	0	0	175
Planning and Design	35	0	0	0	0	0	0	0	35
Project Administration	0	35	0	0	0	0	0	0	35
TOTAL EXPENDITURES:	35	210	0	0	0	0	0	0	245

MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 03

PROJECT #:

200000037

DESCRIPTION: Replace span-wire-mounted and older sub-standard traffic signal supports with mast arm poles

LOCATION: Road Impact Fee District 03

District Located:

1, 2, 4, 12, 13

Throughout Miami-Dade County

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Road Impact Fees	0	1,062	1,062	1,062	1,062	1,062	0	0	5,310
TOTAL REVENUES:	0	1,062	1,062	1,062	1,062	1,062	0	0	5,310
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	982	982	982	982	982	0	0	4,910
Planning and Design	0	80	80	80	80	80	0	0	400
TOTAL EXPENDITURES:	0	1.062	1.062	1.062	1.062	1.062	0	0	5.310

RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN ROAD IMPACT FEE PROJECT #: 2000000039

**DISTRICT 3** 

DESCRIPTION: Aquire rights-of-way for construction projects in Road Impact Fee District 3

LOCATION: Road Impact Fee District 03

Throughout Miami-Dade County

District Located:
District(s) Served:

1, 2, 4, 12, 13 Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	273	0	0	0	0	0	0	0	273
TOTAL REVENUES:	273	0	0	0	0	0	0	0	273
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	0	273	0	0	0	0	0	0	273
TOTAL EXPENDITURES:	0	273	0	0	0	0	0	0	273

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

TRAFFIC SIGNAL SW 42 STREET AND SW 149 AVENUE PROJECT #: 2000000040

DESCRIPTION: Provide traffic signal improvement

LOCATION: Road Impact Fee District 04

Unincorporated Miami-Dade County District(s) Served:

District Located: 11
District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Road Impact Fees 194 0 0 0 0 0 194 **TOTAL REVENUES:** 194 0 0 0 0 194 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 0 136 0 0 0 0 0 0 136 29 Planning and Design 0 0 0 0 0 0 0 29 **Project Administration** 0 29 0 0 0 0 0 0 29 **TOTAL EXPENDITURES:** 29 165 0 0 0 0 0 0 194

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RESURFACING SW 104 STREET FROM SW 134 AVENUE TO SW 117 AVE PROJECT #: 2000000042

DESCRIPTION: Provide road resurfacing

LOCATION: Road Impact Fee District 05 District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Road Impact Fees 950 0 950 950 **TOTAL REVENUES:** 0 950 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: FUTURE TOTAL PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 0 950 0 0 0 0 0 950 **TOTAL EXPENDITURES:** 0 950 0 0 0 0 0 0 950

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### INTERSECTION IMPROVEMENT AT SW 117 AVENUE AND SW 104 STREET PROJECT #: 2000000043

DESCRIPTION: Pprovide intersection improvement

LOCATION: Road Impact Fee District 05 District Located: 8

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 0	<b>2015-16</b> 164	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 164
TOTAL REVENUES:	0	164	0	0	0	0	0	0	164
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	114	0	0	0	0	0	0	114
Planning and Design	0	25	0	0	0	0	0	0	25
Project Administration	0	25	0	0	0	0	0	0	25
TOTAL EXPENDITURES:	0	164	0	0	0	0	0	0	164

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### INTERSECTION IMPROVEMENT SW 137 AVENUE AND SW 152 STREET PROJECT #: 2000000044

DESCRIPTION: Provide intersection improvement

LOCATION: Road Impact Fee District 05 District Located: 9

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 0	<b>2015-16</b> 202	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	TOTAL 202
TOTAL REVENUES:	0	202	0	0	0	0	0	0	202
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	141	0	0	0	0	0	0	141
Planning and Design	0	31	0	0	0	0	0	0	31
Project Administration	0	30	0	0	0	0	0	0	30
TOTAL EXPENDITURES:	0	202	0	0	0	0	0	0	202

INTERSECTION IMPROVEMENT SW 152 AVENUE AND SW 72 STREET PROJECT #: 2000000045

DESCRIPTION: Provide intersection improvement

LOCATION: SW 152 Ave and SW 72 St in Road Impact Fee District Located: 11

District 05

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	313	0	0	0	0	0	0	313
TOTAL REVENUES:	0	313	0	0	0	0	0	0	313
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	219	0	0	0	0	0	219
Planning and Design	0	47	0	0	0	0	0	0	47
Project Administration	0	0	47	0	0	0	0	0	47
TOTAL EXPENDITURES:	0	47	266	0	0	0	0	0	313

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

INTERSECTION IMPROVEMENT SW 137 AVENUE AND SW 56 STREET PROJECT #: 2000000046

DESCRIPTION: Provide intersection improvement

LOCATION: Road Impact Fee District 05 District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 0	<b>2015-16</b> 329	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 329
TOTAL REVENUES:	0	329	0	0	0	0	0	0	329
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	229	0	0	0	0	0	229
Planning and Design	0	50	0	0	0	0	0	0	50
Project Administration	0	0	50	0	0	0	0	0	50
TOTAL EXPENDITURES:	0	50	279	0	0	0	0	0	329

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$100

INTERSECTION IMPROVEMENT SW 147 AVENUE AND SW 104 STREET PROJECT #: 2000000047

DESCRIPTION: Provide intersection improvement

LOCATION: Road Impact Fee District 05 District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 418	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 418
TOTAL REVENUES:	418	0	0	0	0	0	0	0	418
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	261	0	0	0	0	0	0	261
Planning and Design	101	0	0	0	0	0	0	0	101
Project Administration	0	56	0	0	0	0	0	0	56
TOTAL EXPENDITURES:	101	317	0	0	0	0	0	0	418

INTERSECTION IMPROVEMENT SW 117 AVE AND SW 120 STREET

DESCRIPTION: Provide intersection improvement

LOCATION: Road Impact Fee District 05

Unincorporated Miami-Dade County

District Located: District(s) Served:

8

PROJECT #: 2000000048

PROJECT #: 2000000049

Countywide

11

REVENUE SCHEDULE: Road Impact Fees	PRIOR 0	<b>2015-16</b> 113	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 113
TOTAL REVENUES:	0	113	0	0	0	0	0	0	113
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	79	0	0	0	0	0	79
Planning and Design	0	17	0	0	0	0	0	0	17
Project Administration	0	0	17	0	0	0	0	0	17
TOTAL EXPENDITURES:	0	17	96	0	0	0	0	0	113

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$100

#### INTERSECTION IMPROVEMENT SW 137 AVENUE AND SW 136 STREET

DESCRIPTION: Provide intersection improvement

LOCATION: Road Impact Fee District 05 District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	214	0	0	0	0	0	0	214
TOTAL REVENUES:	0	214	0	0	0	0	0	0	214
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	150	0	0	0	0	0	150
Planning and Design	0	32	0	0	0	0	0	0	32
Project Administration	0	0	32	0	0	0	0	0	32
TOTAL EXPENDITURES:	0	32	182	0	0	0	0	0	214

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$100

#### TRAFFIC SIGNAL SW 57 AVENUE AND SW 104 STREET

DESCRIPTION: Provide traffic signal improvement

LOCATION: Road Impact Fee District 05

Coral Gables

District Located:

District(s) Served:

Countywide

PROJECT #: 2000000050

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	250	0	0	0	0	0	0	0	250
TOTAL REVENUES:	250	0	0	0	0	0	0	0	250
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	250	0	0	0	0	0	0	250
TOTAL EXPENDITURES:	0	250	0	0	0	0	0	0	250

RESURFACING 162 AVENUE FROM SW 72 STREET TO SW 42 STREET

Unincorporated Miami-Dade County

PROJECT #: 2000000051

DESCRIPTION: Resurface 0.6 miles of roadway

LOCATION: Road Impact Fee District 05

District Located: District(s) Served: 11 Countywide

PROJECT #:

PROJECT #:

200000052

2000000058

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Road Impact Fees 1,100 0 0 1,100 **TOTAL REVENUES:** 1,100 0 0 0 0 0 0 0 1,100 **EXPENDITURE SCHEDULE: PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 550 550 0 0 0 0 0 1,100 **TOTAL EXPENDITURES:** 550 550 0 0 0 0 0 0 1,100

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 05

DESCRIPTION: Replace span-wire-mounted and older sub-standard traffic signal supports with mast arm poles

LOCATION: Road Impact Fee District 05 District Located: 7, 8, 9, 10

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 0	<b>2015-16</b> 1,062	<b>2016-17</b> 1,062	<b>2017-18</b> 531	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 2,655
TOTAL REVENUES:	0	1,062	1,062	531	0	0	0	0	2,655
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	982	982	491	0	0	0	0	2,455
Planning and Design	0	80	80	40	0	0	0	0	200
TOTAL EXPENDITURES:	0	1.062	1.062	531	0	0	0	0	2.655

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### TRAFFIC CIRCLE SW 216 STREET AND SW 92 AVENUE

DESCRIPTION: Contruct a roundabout in the intersection of SW 216 Street and SW 92 Avenue

LOCATION: Road Impact Fee District 06 District Located: 8

Cutler Bay District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Other - Non County Sources	100	0	0	0	0	0	0	0	100
Road Impact Fees	200	0	0	0	0	0	0	0	200
TOTAL REVENUES:	300	0	0	0	0	0	0	0	300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	150	150	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	150	150	0	0	0	0	0	0	300

MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 06

PROJECT #: 2000000059

DESCRIPTION: Replace span-wire-mounted and older sub-standard traffic signal supports with mast arm poles

LOCATION: Road Impact Fee District 06 District Located: 7, 8, 9, 10

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 1,427	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,427
TOTAL REVENUES:	1,427	0	0	0	0	0	0	0	1,427
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,327	0	0	0	0	0	0	1,327
Planning and Design	0	100	0	0	0	0	0	0	100
TOTAL EXPENDITURES:	0	1,427	0	0	0	0	0	0	1,427

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS ROAD IMPACT FEE PROJECT #: 2000000062

**DISTRICT 6** 

DESCRIPTION: Acquire property for road improvement projects

LOCATION: Road Impact Fee District 06 District Located: 8, 9

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	3,566	0	0	0	0	0	0	0	3,566
TOTAL REVENUES:	3,566	0	0	0	0	0	0	0	3,566
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	880	2,686	0	0	0	0	0	0	3,566
TOTAL EXPENDITURES:	880	2,686	0	0	0	0	0	0	3,566

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 07 PROJECT #: 2000000063

DESCRIPTION: Replace span-wire-mounted and older sub-standard traffic signal supports with mast arm poles LOCATION: Road Impact Fee District 07 District Located: 6, 7

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	1,062	797	0	0	0	0	0	1,859
TOTAL REVENUES:	0	1,062	797	0	0	0	0	0	1,859
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	982	737	0	0	0	0	0	1,719
Planning and Design	0	80	60	0	0	0	0	0	140
TOTAL EXPENDITURES:	0	1,062	797	0	0	0	0	0	1,859

#### MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 08

PROJECT #: 2000000064

PROJECT #: 2000000065

PROJECT #:

2000000066

DESCRIPTION: Replace span-wire-mounted and older sub-standard traffic signal supports with mast arm poles

LOCATION: Road Impact Fee District 08 District Located: 4, 5, 7
Throughout Miami-Dade County District(s) Served: TBD

**PRIOR FUTURE** TOTAL **REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 1,062 Road Impact Fees 0 1,062 1,062 797 0 0 0 3,983 797 3,983 **TOTAL REVENUES:** 1,062 1,062 1,062 0 0 0 0 TOTAL **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Construction 0 982 982 982 737 0 0 0 3,683 0 Planning and Design 80 80 80 60 0 0 0 300 **TOTAL EXPENDITURES:** 1,062 1,062 797 3,983 0 1,062 0 0 0

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### RESURFACING NW 119 STREET FROM NW 60 AVENUE TO NW 42 AVENUE

DESCRIPTION: Resurface 1.8 road miles NW 119 ST from NW 60 Ave to NW 42 Ave

LOCATION: Road Impact Fee District 09 District Located: 13

Hialeah District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	670	0	0	0	0	0	0	670
TOTAL REVENUES:	0	670	0	0	0	0	0	0	670
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	670	0	0	0	0	0	0	670
TOTAL EXPENDITURES:	0	670	0	0	0	0	0	0	670

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### INTERSECTION IMPROVEMENT AT W 32 AVENUE AND W 68 STREET

DESCRIPTION: Improve intersection at W 32 Ave and W 68 St

LOCATION: W 32 Ave and W 68 St District Located: 12

Hialeah District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 0	<b>2015-16</b> 30	<b>2016-17</b> 120	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 150
TOTAL REVENUES:	0	30	120	0	0	0	0	0	150
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	120	0	0	0	0	0	120
Planning and Design	0	30	0	0	0	0	0	0	30
TOTAL EXPENDITURES:	0	30	120	0	0	0	0	0	150

PROJECT #:

PROJECT #: 2000000084

PROJECT #: 200000085

200000067

#### MAST ARM UPGRADE IN ROAD IMPACT FEE DISTRICT 09

DESCRIPTION: Replace span-wire-mounted and older sub-standard traffic signal supports with mast arm poles

LOCATION: Road Impact Fee District 09 District Located: 2, 6, 12, 13

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	0	266	531	531	531	531	0	0	2,390
TOTAL REVENUES:	0	266	531	531	531	531	0	0	2,390
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	246	491	491	491	491	0	0	2,210
Planning and Design	0	20	40	40	40	40	0	0	180
TOTAL EXPENDITURES:	0	266	531	531	531	531	0	0	2,390

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100

#### RESURFACING NW 41 STREET FROM NW 104 AVENUE TO NW 93 AVENUE

DESCRIPTION: Resurface roadway section

LOCATION: NW 41 St from NW 104 Ave to NW 93 Ave District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	175	100	0	0	0	0	0	0	275
TOTAL REVENUES:	175	100	0	0	0	0	0	0	275
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Construction	175	100	0	0	0	0	0	0	275
TOTAL EXPENDITURES:	175	100	0	0	0	0	0	0	275

#### RICKENBACKER BRIDGE REPAIR AND REPLACEMENT

DESCRIPTION: Repair and replace the Rickenbacker Bridge

LOCATION: Rickenbacker Causeway District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	150	153	156	159	162	165	168	888	2,001
TOTAL REVENUES:	150	153	156	159	162	165	168	888	2,001
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	150	153	156	159	162	165	168	888	2,001
TOTAL EXPENDITURES:	150	153	156	159	162	165	168	888	2,001

TRAFFIC CIRCLE AT PINE TREE DRIVE AND LA GORCE DRIVE FROM 51 ST TO 63 ST PROJECT #: 2000000086

DESCRIPTION: Traffic circle at Pine Tree Drive and La Gorce Drive from 51 St to 63 St LOCATION: Pine Tree Drive and La Gorce Drive from 51 St to District Located:

63 St

Miami Beach District(s) Served: 4

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 29	<b>2015-16</b> 257	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 286
TOTAL REVENUES:	29	257	0	0	0	0	0	0	286
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	238	0	0	0	0	0	0	238
Planning and Design	29	0	0	0	0	0	0	0	29
Project Administration	0	19	0	0	0	0	0	0	19
TOTAL EXPENDITURES:	29	257	0	0	0	0	0	0	286

RESURFACING NW 58 STREET FROM NW 117 AVENUE TO NW 97 AVENUE PROJECT #: 2000000087

DESCRIPTION: Resurface roadway section

LOCATION: NW 58 St from NW 117 Ave to NW 97 Ave District Located: 12

Doral District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	350	350	0	0	0	0	0	0	700
TOTAL REVENUES:	350	350	0	0	0	0	0	0	700
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	350	350	0	0	0	0	0	0	700

RICKENBACKER ROADWAY REPAIR AND REPLACEMENT PROJECT #: 2000000088

DESCRIPTION: Provide roadway repair and replacement on Rickenbacker Causeway

LOCATION: Rickenbacker Cswy District Located: 7

City of Miami District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	480	490	500	510	520	530	541	2,871	6,442
TOTAL REVENUES:	480	490	500	510	520	530	541	2,871	6,442
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	480	490	500	510	520	530	541	2,871	6,442
TOTAL EXPENDITURES:	480	490	500	510	520	530	541	2,871	6,442

4

PROJECT #: 2000000090

PROJECT #: 2000000091

ROAD RECONSTRUCTION PINE TREE DRIVE AND LA GORCE DRIVE FROM 51 ST TO 63 ST PROJECT #: 2000000089

DESCRIPTION: Road Reconstruction Pine Tree Drive and La Gorce Drive from 51 St to 63 St

LOCATION: Pine Tree Drive and La Gorce Drive from 51 St to District Located:

63 St

Miami Beach District(s) Served: 4

REVENUE SCHEDULE: Road Impact Fees	PRIOR 239	<b>2015-16</b> 1,603	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,842
TOTAL REVENUES:	239	1,603	0	0	0	0	0	0	1,842
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,367	0	0	0	0	0	0	1,367
Planning and Design	162	0	0	0	0	0	0	0	162
Project Administration	77	236	0	0	0	0	0	0	313
TOTAL EXPENDITURES:	239	1,603	0	0	0	0	0	0	1,842

#### NW 97 AVENUE FROM NW 138 STREET TO NW 154 STREET

DESCRIPTION: Widen road from two lanes to four lanes on one mile of roadway

LOCATION: NW 97 Ave from NW 138 St to NW 154 St District Located: 12

Hialeah District(s) Served: 12

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 3,630	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 3,630
TOTAL REVENUES:	3,630	0	0	0	0	0	0	0	3,630
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,009	1,621	0	0	0	0	0	0	3,630
TOTAL EXPENDITURES:	2.009	1.621	0	0	0	0	0	0	3,630

#### WEST AVENUE BRIDGE OVER THE COLLINS CANAL

DESCRIPTION: Construct bridge over the Collins Canal

LOCATION: West Ave at Collins Canal District Located: 5

Miami Beach District(s) Served: 5

REVENUE SCHEDULE: Road Impact Fees	<b>PRIOR</b> 3,175	<b>2015-16</b> 2,317	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 5,492
TOTAL REVENUES:	3,175	2,317	0	0	0	0	0	0	5,492
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	2,317	0	0	0	0	0	0	2,317
Land Acquisition/Improvements	1,635	0	0	0	0	0	0	0	1,635
Planning and Design	1,540	0	0	0	0	0	0	0	1,540
TOTAL EXPENDITURES:	3,175	2,317	0	0	0	0	0	0	5,492

**VENETIAN CAUSEWAY STREETSCAPE** 

2000000092 PROJECT #:

PROJECT #: 2000000114

DESCRIPTION: Construct road, sidewalk and landscape improvements along the Venetian Causeway

LOCATION: Venetian Causeway District Located: 3, 5

> Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Causeway Toll Revenue 2,621 n 0 0 n 2,621 **TOTAL REVENUES:** 2,621 0 0 0 0 0 2,621 **EXPENDITURE SCHEDULE: FUTURE** TOTAL PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 2.621 2,621 0 0 0 TOTAL EXPENDITURES: 0 2,621 0 0 0 0 0 2,621

#### INTERSECTION IMPROVEMENT TO SW 152 AVE AND SW 104 STREET

DESCRIPTION: Intersection improvement to SW 152 Ave and SW 104 St

SW 152 Ave and SW 104 St District Located: 11 LOCATION:

> Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Road Impact Fees	310	0	0	0	0	0	0	0	310
TOTAL REVENUES:	310	0	0	0	0	0	0	0	310
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	248	0	0	0	0	0	0	248
Planning and Design	62	0	0	0	0	0	0	0	62
TOTAL EXPENDITURES:	62	248	0	0	0	0	0	0	310

#### RICKENBACKER INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 2000000116

DESCRIPTION: Construct various infrastructure improvements, to include bridge structures, roadway and pavement sections, on

Rickenbacker Cswy

LOCATION: Rickenbacker Cswy District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	0	400	400	400	400	400	400	1,700	4,100
TOTAL REVENUES:	0	400	400	400	400	400	400	1,700	4,100
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	400	400	400	400	400	400	1,700	4,100
TOTAL EXPENDITURES:	0	400	400	400	400	400	400	1,700	4,100

**VENETIAN INFRASTRUCTURE IMPROVEMENTS** 

PROJECT #: 2000000117

PROJECT #: 2000000119

PROJECT #: 2000000120

DESCRIPTION: Construct various infrastructure improvements, to include bridge structures, roadway and pavement sections on Venetian

Causeway

LOCATION: Venetian Cswy

Venetian Causeway/Roadway

District Located: District(s) Served:

3, 5 Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	0	300	300	300	300	300	300	1,500	3,300
TOTAL REVENUES:	0	300	300	300	300	300	300	1,500	3,300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	300	300	300	300	300	300	1,500	3,300
TOTAL EXPENDITURES:	0	300	300	300	300	300	300	1,500	3,300

#### **VENETIAN CAUSEWAY TOLL SYSTEM UPGRADE**

DESCRIPTION: Replace the existing electronic toll collection system with SunPass to achieve interoperability with the State of Florida's

toll system

LOCATION: Venetian Causeway District Located:

3, 5

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	461	53	0	0	0	0	0	0	514
TOTAL REVENUES:	461	53	0	0	0	0	0	0	514
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Furniture Fixtures and Equipment	461	53	0	0	0	0	0	0	514
TOTAL EXPENDITURES:	461	53	0	0	0	0	0	0	514

#### **VENETIAN CAUSEWAY ELECTRICAL REPAIRS**

DESCRIPTION: Electrical repairs on the Venetian Causeway

LOCATION: Venetian Causeway District Located: 3, 5

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE: Causeway Toll Revenue	PRIOR 100	<b>2015-16</b> 500	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	TOTAL 600
TOTAL REVENUES:	100	500	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	100	500	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	100	500	0	0	0	0	0	0	600

INTERSECTION IMPROVEMENT AT SW 127 AVENUE AND SW 124 STREET

PROJECT #: 2000000139

DESCRIPTION: Provide intersection improvements

LOCATION: Road Impact Fee District 05 District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Road Impact Fees	PRIOR 800	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	TOTAL 800
TOTAL REVENUES:	800	0	0	0	0	0	0	0	800
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	623	0	0	0	0	0	623
Planning and Design	0	64	63	0	0	0	0	0	127
Project Administration	0	0	50	0	0	0	0	0	50
TOTAL EXPENDITURES:	0	64	736	0	0	0	0	0	800

RIGHT-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN ROAD IMPACT FEE PROJECT #: 2000000143

**DISTRICT 5** 

DESCRIPTION: Acquire rights-of-way for construction projects in Road Impact Fee District 5

LOCATION: Road Impact Fee District 5 District Located: 7, 8, 9, 10, 11
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 330 Road Impact Fees 330 0 0 0 0 0 0 330 330 **TOTAL REVENUES:** 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2018-19 2019-20 2020-21 **FUTURE** TOTAL 2017-18 Land Acquisition/Improvements 0 330 0 0 0 0 0 0 330 **TOTAL EXPENDITURES:** 0 330 0 0 0 0 0 0 330

WIDEN NE 151 STREET FROM BISCAYNE BOULEVARD TO BAY VISTA BOULEVARD PROJECT #: 2000000188

DESCRIPTION: Widen road from 4 lanes to 6 lanes on 0.8 miles of roadway

LOCATION: Road Impact Fee District 3 District Located: 4

North Miami Beach District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 3,684 1,400 1,400 7,007 Road Impact Fees 523 0 n n 0 7.007 **TOTAL REVENUES:** 523 3.684 1.400 1,400 0 0 0 0 2019-20 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2020-21 **FUTURE** TOTAL Construction 0 2,000 4,115 0 0 0 6,115 0 0 100 423 523 Planning and Design 0 Λ 0 0 0 0 0 120 249 0 0 0 0 369 **Project Administration** 0 423 7,007 **TOTAL EXPENDITURES:** 100 2,120 4,364 0 0 0 0

RESURFACING NW 22 AVENUE FROM NW 7 STREET TO NW 20 STREET

PROJECT #: 2000000189

PROJECT #: 2000000246

DESCRIPTION: Resurface roadway at NW 22 Avenue from NW 7 Street to NW 20 Street

LOCATION: NW 22 Ave from NW 7 St to NW 20 St in Road Dist

District Located:

5

Impact Fee District 02

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Road Impact Fees	732	0	0	0	0	0	0	0	732
TOTAL REVENUES:	732	0	0	0	0	0	0	0	732
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Construction	0	665	0	0	0	0	0	0	665
Planning and Design	30	37	0	0	0	0	0	0	67
TOTAL EXPENDITURES:	30	702	0	0	0	0	0	0	732

#### RICKENBACKER SHORELINE SAND RENOURISHMENT

DESCRIPTION: Provide contribution to Renewal and Replacement Fund for beach renourishment

LOCATION: Rickenbacker Causeway District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	200	204	208	212	216	110	112	590	1,852
TOTAL REVENUES:	200	204	208	212	216	110	112	590	1,852
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	200	204	208	212	216	110	112	590	1,852
TOTAL EXPENDITURES:	200	204	208	212	216	110	112	590	1,852

# RICKENBACKER IMPROVEMENTS TO TOLL SYSTEM, AMENITIES & MAINTENANCE PROJECT #: 2000000247 FACILITIES

DESCRIPTION: Contribution to Renewal and Replacement fund for improvements to facilities including Toll System Upgrade, amenities &

maintenance facilities

LOCATION: Rickenbacker Causeway District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	200	204	208	212	216	220	224	1,190	2,674
TOTAL REVENUES:	200	204	208	212	216	220	224	1,190	2,674
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	200	204	208	212	216	220	224	1,190	2,674
TOTAL EXPENDITURES:	200	204	208	212	216	220	224	1,190	2,674

BICYCLE FRIENDLY BASCULE GRATES (STUDY, GRADING, BALANCES)

PROJECT #: 2000000261

PROJECT #: 2000000262

PROJECT #: 2000000263

DESCRIPTION: Install bicycle friendly bascule bridge grating on both Venetian Causeway Bascule Bridges
LOCATION: Venetian Causeway District Located: 3

 Venetian Causeway
 District Located:
 3, 4

 City of Miami
 District(s) Served:
 Countywide

REVENUE SCHEDULE: Causeway Toll Revenue	<b>PRIOR</b> 0	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 650	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 650
TOTAL REVENUES:	0	0	0	650	0	0	0	0	650
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	650	0	0	0	0	650
TOTAL EXPENDITURES:	0	0	0	650	0	0	0	0	650

#### **VENETIAN CAUSEWAY BICYCLE PROJECTS**

DESCRIPTION: Striping and signage to provide appropriate bicycle lanes throughout Venetian Causeway

LOCATION: Venetian Causeway District Located: 3,5

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	0	0	50	50	50	50	50	250	500
TOTAL REVENUES:	0	0	50	50	50	50	50	250	500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	50	50	50	50	50	250	500
TOTAL EXPENDITURES:	0	0	50	50	50	50	50	250	500

#### **EAST BASCULE BRIDGE REPAIRS**

DESCRIPTION: This project consists of preparing a report on the current electrical and mechanical condition of the East Venetian

Bascule bridge and preparing completed construction documents in order to secure a construction bid and award a contract to make all necessary repairs to maintain safe and efficient bridge operation. Additionally, the bridge supporting

plates and tracks will be addressed and repaired as needed.

LOCATION: Venetian Causeway District Located: 3,5

Venetian Causeway/Roadway District(s) Served: Countywide

REVENUE SCHEDULE: Causeway Toll Revenue	<b>PRIOR</b> 0	<b>2015-16</b> 100	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	<b>TOTAL</b> 100
TOTAL REVENUES:	0	100	0	0	0	0	0	0	100
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	100	0	0	0	0	0	0	100
TOTAL EXPENDITURES:	0	100	0	0	0	0	0	0	100

**PURDY AVENUE BRIDGE DECK DESIGN & REPAIR** 

PROJECT #: 2000000264

PROJECT #: 2000000266

3, 4

DESCRIPTION: This project consists of inspecting the deck of the easternmost bridge on the Venetian Causeway, (#874481) and

preparing complete construction documents to secure a construction bid and award a contract for necessary repairs to the

bridge deck to restore it to its original load carrying capacity.

LOCATION: Venetian Causeway
Venetian Causeway/Roadway

District Located: 3, 5

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	100	200	0	0	0	0	0	0	300
TOTAL REVENUES:	100	200	0	0	0	0	0	0	300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	100	200	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	100	200	0	0	0	0	0	0	300

#### **VENETIAN CAUSEWAY BRIDGE REPLACEMENT MATCHING FUNDS**

DESCRIPTION: Matching Funds for Future Bridge Replacement, pending description

LOCATION: Venetian Causeway District Located:

City of Miami District(s) Served: TBD

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	0	0	0	1,500	2,000	2,500	2,500	11,000	19,500
TOTAL REVENUES:	0	0	0	1,500	2,000	2,500	2,500	11,000	19,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	1,500	2,000	2,500	2,500	11,000	19,500
TOTAL EXPENDITURES:	0	0	0	1,500	2,000	2,500	2,500	11,000	19,500

BICYCLE PROJECT: TRAFFIC STUDY PROJECT #: 2000000267

DESCRIPTION: Traffic study required to determine feasibility of bicycle lane improvements

LOCATION: Rickenbacker Causeway District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Causeway Toll Revenue	<b>PRIOR</b> 70	<b>2015-16</b> 100	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 170
TOTAL REVENUES:	70	100	0	0	0	0	0	0	170
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	70	100	0	0	0	0	0	0	170
TOTAL EXPENDITURES:	70	100	0	0	0	0	0	0	170

7

PROJECT #:

PROJECT #:

2000000269

2000000270

BICYCLE PROJECT: VIRGINIA KEY PARKING LOT ENTRANCE PROJECT #: 2000000268

DESCRIPTION: Relocate entrance to Virginia Key Beach parking lot to improve safety

LOCATION: Virginia Key District Located:

City of Miami District(s) Served: Countywide

**TOTAL REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Causeway Toll Revenue 400 0 0 0 400 400 **TOTAL REVENUES:** 0 400 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 0 400 0 0 0 0 0 400 **TOTAL EXPENDITURES:** 0 400 0 n 0 0 0 0 400

**BICYCLE PROJECT: TOLL PLAZA PHASE 2 (SUNPASS BIKE)** 

DESCRIPTION: Improve bicycle lanes, signage, and pavement markings in area surrounding Rickenbacker Toll Plaza

LOCATION: Rickenbacker Causeway Toll Plaza District Located: 7

City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Causeway Toll Revenue 450 150 600 0 0 0 0 **TOTAL REVENUES:** 450 150 0 0 0 0 0 0 600 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2018-19 2020-21 **FUTURE** TOTAL 2017-18 2019-20 Construction 450 150 0 0 0 0 0 0 600 **TOTAL EXPENDITURES:** 450 150 0 0 0 0 600

BICYCLE PEDESTRIAN PAVEMENT MARKINGS AND SAFETY

DESCRIPTION: Reconfigure causeway roadway for vehicular, bicycle and pedestrian traffic flow

LOCATION: Rickenbacker Causeway District Located: 7

City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 2,089 7,939 Causeway Toll Revenue 0 0 0 1,000 0 850 4,000 7,939 **TOTAL REVENUES:** 0 0 1,000 2,089 0 850 4,000 **EXPENDITURE SCHEDULE:** PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 4.000 7.939 Construction 0 0 0 1,000 2.089 0 850 **TOTAL EXPENDITURES:** 0 0 0 1,000 2,089 0 850 4,000 7,939

WILLIAM POWELL BRIDGE STRUCTURAL REPAIRS

PROJECT #: 2000000271

PROJECT #: 2000000272

PROJECT #: 2000000273

7

DESCRIPTION: Repair pier caps on William Powell Bridge

LOCATION: Rickenbacker Causeway

nbacker Causeway

District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Asset Series 2010 Bonds	700	0	0	0	0	0	0	0	700
Causeway Toll Revenue	0	800	0	0	0	0	0	0	800
TOTAL REVENUES:	700	800	0	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,300	0	0	0	0	0	0	1,300
Planning and Design	0	200	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	1,500	0	0	0	0	0	0	1,500

**WILLIAM POWELL BRIDGE JOINTS** 

DESCRIPTION: Replace bridge joints on William Powell Bridge

LOCATION: Rickenbacker Causeway District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Causeway Toll Revenue	0	600	0	0	0	0	0	0	600
TOTAL REVENUES:	0	600	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	600	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	0	600	0	0	0	0	0	0	600

**BRIDGE SCOUR STUDY & REPAIR** 

DESCRIPTION: Study underwater effects of tidal scouring on all causeway bridges

LOCATION: Rickenbacker Causeway District Located: 7

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2020-21 **FUTURE TOTAL** 2017-18 2018-19 2019-20 Causeway Toll Revenue 500 1,000 1,000 1,000 3,500 0 0 0 n **TOTAL REVENUES:** 500 1,000 1,000 1,000 3,500 **EXPENDITURE SCHEDULE: FUTURE** TOTAL PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 500 1,000 1,000 1,000 3.500 0 0 0 1,000 **TOTAL EXPENDITURES:** 0 500 1,000 1,000 3,500

BEAR CUT BRIDGE & WEST BRIDGE PD&E PROJECT #: 2000000274

DESCRIPTION: Planning, Development, and Environmental Study for replacement of the West and Bear Cut Bridges

LOCATION: Rickenbacker Causeway District Located: 7

City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Causeway Toll Revenue 0 0 0 0 2,500 2,500 5,000 **TOTAL REVENUES:** 0 0 0 0 2,500 2,500 0 0 5,000 **EXPENDITURE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 0 0 0 0 2,500 2,500 0 5,000 **TOTAL EXPENDITURES:** 0 0 0 n 2,500 2,500 0 0 5,000

PROJECT #:

PROJECT #:

2000000275

2000000277

RICKENBACKER CAUSEWAY BRIDGE REPLACEMENT MATCHING FUNDS

DESCRIPTION: Replace West and Bear Cut Bridges on the Rickenbacker Causeway

LOCATION: Rickenbacker Causeway District Located: 7

City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Causeway Toll Revenue 11,500 0 0 0 0 0 0 11,500 **TOTAL REVENUES:** 0 0 0 0 0 0 0 11,500 11,500 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2020-21 **FUTURE** TOTAL 2017-18 2018-19 2019-20 Construction 0 0 0 0 0 0 0 11,500 11,500 **TOTAL EXPENDITURES:** 0 0 0 0 11,500 11,500 0

WIDEN NW 25 STREET FROM NW 117 AVENUE TO NW 89 COURT

DESCRIPTION: Widen Road from two lanes to four lanes on 2.2 mile roadway

LOCATION: Road Impact Fee District 1 District Located: 12

Unincorporated Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 2,000 2,000 20,000 Road Impact Fees 100 400 2,000 2,000 11,500 0 **TOTAL REVENUES:** 0 100 400 2,000 2,000 2,000 2,000 11,500 20,000 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 1,800 10.350 15.600 0 0 0 0 1.650 1.800 Planning and Design 0 90 360 1.800 150 2.400 0 0 0 Project Administration 0 10 40 200 200 200 200 1.150 2.000 **TOTAL EXPENDITURES:** 0 100 400 2,000 2,000 2,000 2,000 11,500 20,000

STREETLIGHT RETROFIT PROJECT #: 2000000295

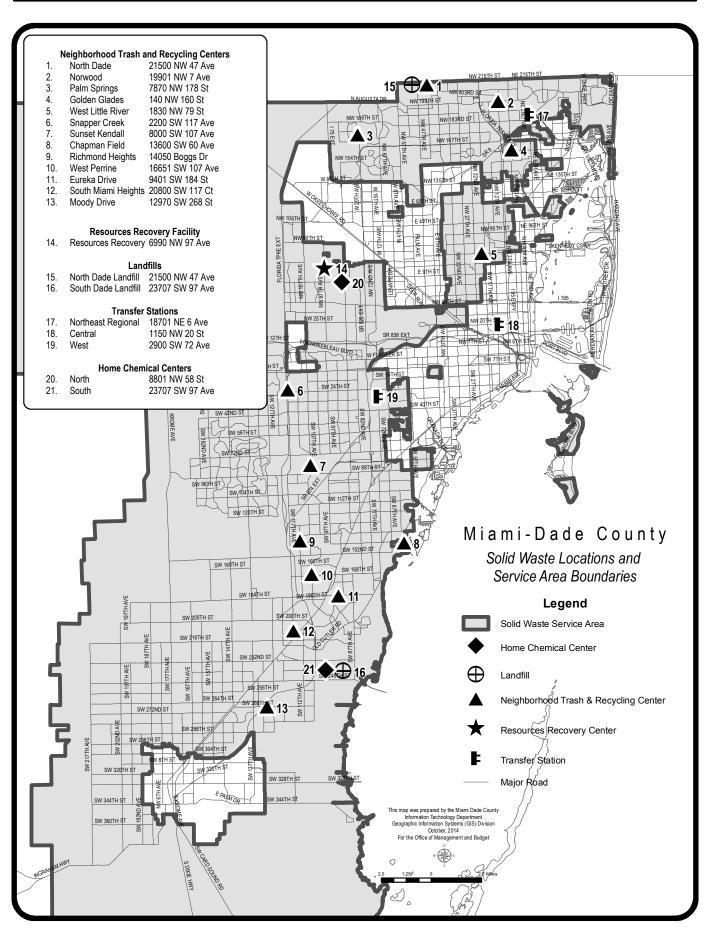
DESCRIPTION: Retrofit street lights to meet required safety standards

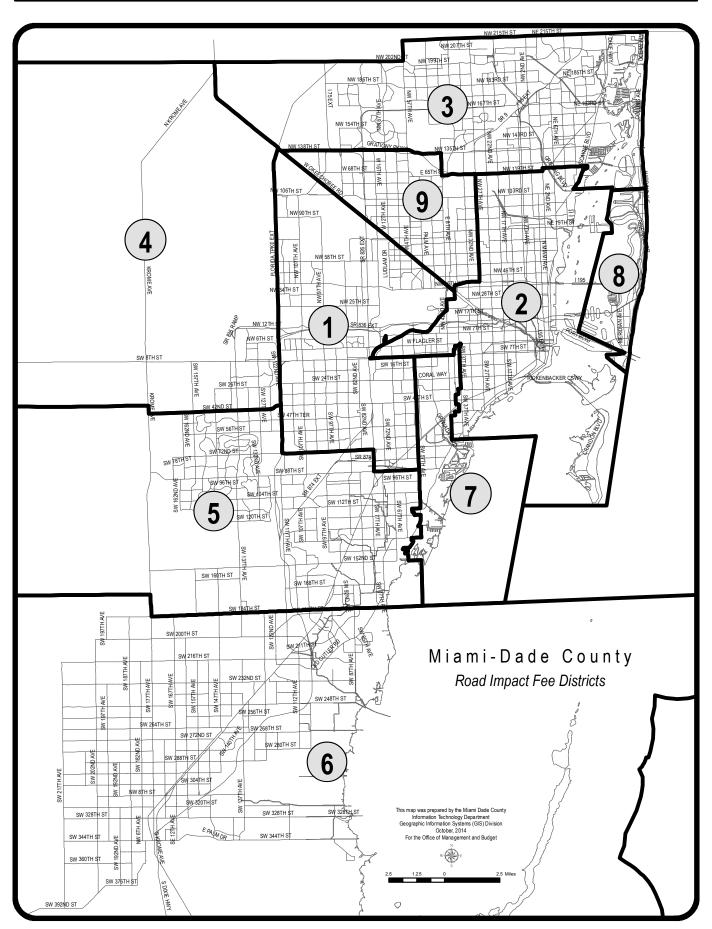
LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	<b>PRIOR</b> 1,556	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 1,556
TOTAL REVENUES:	1,556	0	0	0	0	0	0	0	1,556
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	806	750	0	0	0	0	0	1,556
TOTAL EXPENDITURES:	0	806	750	0	0	0	0	0	1,556

#### **UNFUNDED CAPITAL PROJECTS**

		(dollars in thousands)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
TRAFFIC CONTROL CENTER	To Be Determined	31,000
TRAFFIC SIGNAL CONTROLLER UPGRADES	Throughout Miami-Dade County	71,500
UPGRADE ROADWAY LIGHTS TO L.E.D. AND SMART LIGHT TECHNOLOGY	Throughout Miami-Dade County	61,500
NEW TRAFFIC SIGNALS	Various Sites	3,640
REPLACE SPAN-WIRE TRAFFICE SIGNALS	Throughout Miami-Dade County	85,275
ROADWAY LIGHT RETROFIT	Throughout Miami-Dade County	17,500
UPGRADE OF SUB-STANDARD MAST ARMS	Various Sites	26,325
SCHOOL FLASHERS	Various Sites	6,375
UPGRADE TRAFFIC CONTROL COMMUNICATIONS	Throughout Miami-Dade County	60,402
HICKMAN GARAGE REMEDIATION	270 NW 2 St	2,600
DRAINAGE STORMWATER IMPROVEMENTS AND RETROFIT	Various Sites	172,862
CONSTRUCT/REPAIR SIDEWALKS IN UMSA AND ON ARTERIAL ROADS	Throughout Miami-Dade County	51,142
PAVEMENT MARKING REPLACEMENT	Throughout Miami-Dade County	6,000
CONSTRUCT BIKE LANES	Various Sites	36,111
INSTALL STREET LIGHTS ON ARTERIAL ROADS	Various Sites	25,188
ROAD RESURFACING	Throughout Miami-Dade County	172,296
BRIDGE REPAIR/REPLACEMENTS	Throughout Miami-Dade County	462,525
CANAL IMPROVEMENTS	Various Sites	54,326
AMERICAN WITH DISABILITIES ACT BARRIER REMOVAL	Various Sites	13,454
INSTALL/REPLACE GUARDRAILS SURROUNDING BODIES OF WATER	Various Sites	2,122
GRADE SEPARATIONS	Various Sites	115,500
INTERSECTION IMPROVEMENTS	Various Sites	660
ROAD IMPROVEMENTS	Throughout Miami-Dade County	76,794
	UNFUNDED TOTAL	1,555,097





#### **Water and Sewer**

The Miami-Dade Water and Sewer Department (WASD) provides high-quality drinking water and wastewater disposal services, safeguarding public health and the environment, while planning for future growth, implementing water conservation measures, and providing for process improvements and cost efficiencies.

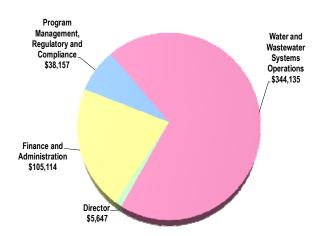
As part of the Neighborhood and Infrastructure strategic area, the Department's main functions are water production and distribution, as well as wastewater collection, treatment, reuse, and disposal. WASD operates three regional and six local water treatment plants, with a total rated capacity of 464 million gallons per day (MGD), and three regional wastewater treatment plants with a total treatment capacity of 375 MGD. Additionally, WASD operates and maintains 95 water supply wells (grouped into 14 wellfields) in the Biscayne Aquifer; five aquifer storage and recovery wells in the Floridian Aquifer; 1,047 sewer pump stations (1,028 County-owned and 19 maintained for other entities); 7,940 miles of water distribution mains; and 6,309 miles of wastewater mains and lateral collection pipes. The Department implements water conservation measures, provides high quality drinking water, and plans and improves infrastructure for future growth.

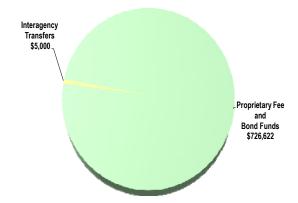
The Department delivers water and sewer services to most residents and businesses within Miami-Dade County, serving approximately 432,000 water and 350,000 wastewater retail customers as of September 30, 2014. Additionally, wholesale water service is provided to 15 municipalities and wholesale sewer service is provided to 13 municipalities within Miami-Dade County. In providing these services, the Department interacts with and is regulated by the United States Environmental Protection Agency, the Florida Department of Environmental Protection, the Miami-Dade County Health Department, the South Florida Water Management District, and the Regulatory and Economic Resources Department (RER).

# FY 2015-16 Proposed Budget

# Expenditures by Activity (dollars in thousands)

# Revenues by Source (dollars in thousands)





#### **TABLE OF ORGANIZATION**

#### OFFICE OF THE DIRECTOR

 Formulates and establishes departmental policy; directs overall operations, legislative and municipal policies, and public information dissemination

> FY 14-15 21

FY 15-16 21

#### **WATER AND WASTEWATER SYSTEMS OPERATIONS**

 Operates and maintains the water and wastewater treatment plants and pump stations to include security and emergency communication

> FY 14-15 1,479

FY 15-16 1,536

# PROGRAM MANAGEMENT, REGULATORY AND COMPLIANCE

 Manages Consent Decree projects; directs compliance with state and federal agreements and utilities development

> FY 14-15 289

FY 15-16 358

#### **FINANCE AND ADMINISTRATION**

 Directs financial, budget and capital funding coordination, customer services, and information technology functions; directs procurement, human resources, fleet and other internal services

> FY 14-15 702

FY 15-16 711

#### FINANCIAL SUMMARY

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
Miscellaneous Non-Operating	3,427	1,593	2,027	1,574
Other Revenues	21,876	28,022	26,088	28,072
Retail Wastewater	230,661	245,167	255,004	270,375
Retail Water	207,117	219,890	229,957	242,715
Transfer From Other Funds	0	0	21,790	23,68
Wholesale Wastewater	59,544	56,956	58,601	72,198
Wholesale Water	29,210	28,815	38,954	24,169
Carryover	55,664	57,383	59,430	63,834
Loan Repayments	0	5,000	5,000	5,000
Total Revenues	607,499	642,826	696,851	731,622
Operating Expenditures				
Summary				
Salary	151,567	151,606	151,132	159,930
Fringe Benefits	38,153	42,901	50,044	52,83
Contractual Services	63,533	68,059	86,036	95,26
Other Operating	45,501	46,036	47,562	52,386
Charges for County Services	41,410	41,241	48,231	50,410
Capital	57,117	65,362	82,160	82,22
Total Operating Expenditures	397,281	415,205	465,165	493,053
Non-Operating Expenditures				
Summary				
Transfers	5,801	13,236	0	(
Distribution of Funds In Trust	0	0	0	(
Debt Service	147,034	154,955	167,852	170,09
Depreciation, Amortizations and	0	0	0	(
Depletion	^	^	00.004	00.47
Reserve	0	0	63,834	68,47
Total Non-Operating Expenditures	152,835	168,191	231,686	238,569

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: Neighborhood an	d Infrastruc	ture		
Director	8,406	5,647	21	21
Water and Wastewater	329,834	344,135	1,479	1,536
Systems Operations				
Finance and Administration	93,601	105,114	702	711
Program Management,	33,324	38,157	289	358
Regulatory and Compliance				
Total Operating Expenditures	465,165	493,053	2,491	2,626

### SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)									
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed					
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16					
Advertising	722	776	836	776	840					
Fuel	3,896	3,715	4,057	3,715	4,213					
Overtime	11,307	13,577	10,264	13,577	11,755					
Rent	400	330	377	330	377					
Security Services	11,797	11,240	12,220	11,240	12,903					
Temporary Services	763	884	679	884	1,379					
Travel and Registration	179	131	289	131	289					

#### **DIVISION: DIRECTOR**

Formulates and establishes departmental policy; directs overall operations, legislative and municipal policies, and public information dissemination.

- Defines department policies and strategic goals
- Provides legal support
- Coordinates communications with media and customers
- Coordinates state and federal legislative actions and liaises with municipalities
- Coordinates items submitted to the Board of County Commissioners

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes payments to the Audit and Management Services Department for expenses associated with audits and reviews (\$500,000)
- In FY 2015-16, a six percent retail water and wastewater rate increase is proposed to the bill of the average retail water and sewer customer (6,750 gallons per month); it will increase from \$48.11 to \$51.11, or by approximately \$3.00, per month; future adjustments will be needed based on debt service obligations and operating requirements
- Effective October 1, 2015, the wholesale water rate per thousand gallons is proposed to decrease from \$1.7816 to \$1.7341 or by \$0.0475; in addition, the sewer wholesale rate is proposed to increase from \$2.56 to \$2.7879 or by \$0.2279 per thousand gallons; wholesale customers' bills include a true-up adjustment to recover actual cost for FY 2013-14
- The FY 2015-16 Proposed Budget includes a Memorandum of Understanding with the Office of the Inspector General to perform specialized audits as required (\$100,000)
- The FY 2015-16 Proposed Budget includes funding to the Miami-Dade Fire Rescue Department (MDFR) for fire hydrant maintenance (\$1 million)
- In FY 2015-16, the Department will continue an on-going reorganizational review to streamline management and business practices and the
  proposed budget includes funding to the Office of Management and Budget (OMB) for consulting services to fund organizational
  reviews/studies (\$335,000)
- The FY 2015-16 Proposed Budget includes a loan repayment from the General Fund (\$5 million) for the third consecutive year
- The Department is currently working on an advertising campaign that includes the Department's branding for community recognition and to inform the citizens on water and wastewater services and the Multi-Year Capital Improvements Plan

#### **DIVISION: WATER AND WASTEWATER SYSTEMS OPERATIONS**

Operates and maintains the water and wastewater treatment plants and pump stations, including security and emergency communication.

- Directs water and wastewater systems operating goals and procedures
- Directs and oversees operation of water system including installations, repairs and maintenance of water infrastructure
- Directs and oversees operation of wastewater system including treatment and disposal as well as the maintenance of wastewater pumping and collection systems
- Installs, repairs, relocates, maintains and replaces water mains, valves, fire lines and water meters countywide
- Installs, repairs, relocates, maintains and replaces wastewater gravity sewer lines, force mains, valves, sewer laterals, and manholes countywide
- · Performs mechanical, electrical, and structural maintenance of water and wastewater plants and wastewater lift stations
- Administers the SCADA system, telemetry and radios
- Provides Water Cross County Control Program
- Provides laboratory analysis to comply with regulatory agencies' requirements

Strategic Objectives - Measures										
GG1-1: Provide	easy access to information a	nd servic	es							
Obiectives	Manageman		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	Measures			Actual	Actual	Budget	Projection	Target		
Maintain high level of	Percentage of non-									
responsiveness to customer service requests	emergency requests dispatched in less than three business days	OC	<b>↑</b>	99%	99%	98%	98%	98%		

	dequate potable water supply a			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures			Actual	Actual	Budget	Projection	Target
Ensure compliance with 20-year Water Use Permit with the South Florida Water Management District	Estimated gallons of water saved per day (GPD) through the Water Use Efficiency Program (in thousands)*	ОС	1	1,046	1,181	1,124	1,124	1,124
Fully comply with drinking water standards	Percentage compliance with drinking water standards	ОС	1	100%	100%	100%	100%	100%
Reduce response time to sanitary sewer overflows	Average time to respond to sewage overflows (in minutes)	EF	<b>↓</b>	52	45	60	55	60
Ensure proper maintenance and operation of the sewage system	Percentage compliance with wastewater effluent limits**	ОС	1	90%	97%	100%	80%	100%
	Percentage of pumps in service	EF	1	98%	97%	99%	98%	99%
	Wastewater mainline valves exercised	OP	1	6,022	6,135	6,087	6,000	6,000

<sup>\*</sup> FY 12-13 Actual is updated per Active Strategy final numbers

<sup>\*\*</sup>Unforeseen factors such as severe mechanical failures, loss of clarifiers, and repairs to broken equipment has negatively impacted performance for FY 2014-15; FY 13-14 Actual is updated per Active Strategy final numbers

#### **DIVISION COMMENTS**

The FY 2015-16 Proposed Budget includes 56 positions for Wastewater Operations to begin to address staffing shortfalls identified in the
Capacity, Management, and Operational and Maintenance Reports that have been submitted to the Environmental Protection Agency in
response to the Consent Decree; in addition, 13 positions are included in the FY 2015-16 Proposed Budget to support water treatment
operations and infrastructure repairs; 60 of the positions being added will be phased in and funded beginning July 1, 2016

#### **DIVISION: FINANCE AND ADMINISTRATION**

Directs financial, budget and capital funding coordination, customer services, and information technology functions; directs procurement, human resources, fleet and other internal services.

- · Coordinates financial activities including debt administration, investments, grants and cash management
- Administers Controller's functions, general ledger, assets control and accounts payable; prepares retail, wholesale and special billings and collection
- · Manages the Department's operating and capital budgets
- Manages human capital planning and procurement
- Manages business process support for customer, care and billing, enterprise resource planning financial and enterprise asset management software systems
- Manages Retail Customer Services and Information Technology Divisions
- Manages general maintenance services

Strategic Objectives - Measures										
GG1-1: Provide easy access to information and services										
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives				Actual	Actual	Budget	Projection	Target		
Provide information to	Average call wait time (in minutes)*	EF	<b></b>	11	9	3	3	3		
customers in a timely manner	Percentage of calls answered within two minutes (monthly)*	OP	1	21%	29%	80%	80%	80%		

<sup>\*</sup> In FY 2014-15, performance is expected to improve due to new performance standards, specialized training, and hiring of additional full-time positions; FY 12-13 Actuals are updated per Active Strategy final numbers

GG2-2: Develop and retain excellent employees and leaders										
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives				Actual	Actual	Budget	Projection	Target		
Workforce skills to support County priorities	Training hours per employee	OP	<b>↑</b>	8	7	11	12	12		

GG4-1: Provide sound financial and risk management										
Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target			
Ensure sound asset management and financial investment	Bond rating evaluation by Fitch	ОС	1	AA-	A+	A+	A+	A+		
	Bond rating evaluation by Standard and Poor's	OC	1	A+	A+	A+	A+	A+		
strategies	Bond rating evaluation by Moody's	ОС	<b>↑</b>	A1	Aa3	A1	Aa3	Aa3		

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes payments to the Finance Department for expenses associated with cash management services (\$50,000) and for expenses associated with credit and collection services (payments are based on a percentage of collected revenue)
- The FY 2015-16 Proposed Budget includes six additional full-time Customer Service Representative positions to help meet the demands of
  customers and improve call-wait time and includes payments to the Communications Department for expenses associated with 311 call center
  services (19 full time equivalent positions)
- The FY 2015-16 Proposed Budget includes three additional positions in Human Resources to improve the hiring and training process in the Department
- The FY 2014-15 year end combined fund balance is projected to be \$69.6 million in rate stabilization and general reserve funds; in FY 2015-16, a projected combined balance of \$61.7 million is projected in both reserves; the Department will have a year-end fund balance of \$68.5 million in the operating budget as required for bond ordinances

#### DIVISION: PROGRAM MANAGEMENT, REGULATORY AND COMPLIANCE

Manages Consent Decree projects; directs compliance with state and federal agreements and utilities development.

- Directs planning of water and wastewater facilities and infrastructure
- Directs design and construction activities for both the water and wastewater systems
- Oversees environmental regulations and compliance with federal and state agreements
- Directs Water Use Efficiency and Water Loss Reduction Programs
- Processes applications for new water services, mains, pump stations and fire hydrant installations by private contractors
- Oversees contract compliance, provides strategic planning, and directs performance improvement and efficiency savings programs

<ul> <li>NI2-1: Provide a</li> </ul>	dequate potable water supply a	and wa	stewate	r disposal				
Objectives	Magauraa			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures -			Actual	Actual	Budget	Projection	Target
Ensure compliance with								
20-year Water Use	Percent compliance with							
Permit with the South	20-Year Water Use Permit	OC	↑	100%	100%	95%	100%	98%
Florida Water	(WUP) as scheduled		'					
Management District								
	Percentage of							
	Comprehensive							
Ensure compliance with	Development Master Plan	EF	↑	100%	100%	95%	100%	98%
Ensure compliance with Comprehensive	comments submitted							
Development of Master	timely							
Plan	Percentage of							
	Development Impact	EF	<b>1</b>	100%	100%	95%	100%	98%
	Committee comments		l	10070		3370	10070	0070
	provided timely							
	Percentage of Consent							
Ensure proper	Decree Wastewater	OP	↑	N/A	100%	100%	100%	100%
maintenance and operation of the sewage system	Projects on Schedule							
	Percentage of Ocean							
	Outfall Legislation projects	OP	↑	N/A	N/A	100%	100%	100%
	on schedule*							

<sup>\*</sup> This measure is being tracked beginning in FY 2014-15

#### **DIVISION COMMENTS**

- In FY 2015-16, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan, and an employee awareness program, which includes an energy conservation website, newsletter, and workshops
- The FY 2015-16 Proposed Budget includes funding to the Parks, Recreation and Open Spaces (PROS) Department for the Florida Yards and Neighborhoods Program (\$285,000)
- The FY 2015-16 Proposed Budget includes 21 new positions for Program Management and Construction and 36 new positions for Contract Compliance and Quality Assurance of construction/contractual work related to the \$13.5 billion Capital Improvement Plan, which includes the \$1.6 billion consent related projects; 46 of the positions being added will be phased in and funded beginning for July 1, 2016
- The Department will be establishing a Small Business Office to coordinate construction, architectural and engineering firms' compliance with Small Business Enterprise Program, Responsible Wages and Prompt Payment Ordinances to facilitate the achievement of economic stimulus programs in the community; and the office will also be responsible for the monitoring and oversight of capital projects with an estimated value of \$13.5 billion over a twenty year period

#### **Department Operational Unmet Needs**

	(dollars in th	ousands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Fund four positions in the Priority Capital Projects Section to direct and supervise the design and construction work flow for capital improvements	\$0	\$471	4
Fund one position in the Planning Division to maintain and update hydraulic computer modeling inventory of the water transmission and distribution system and perform other activities to ensure adequate water supply and compliance	\$0	\$49	1
Fund two positions in the Meter Installations and Maintenance Division to support sidewalk restoration and water meter repairs	\$0	\$89	2
Fund 12 positions in the Water Transmission and Distribution Division to meet increased permit and restoration requirements	\$0	\$579	12
Fund six positions in the Water Production and Maintenance Division to maintain and restore the structures and equipment at the water treatment plants and to support infrared and motor circuit evaluators	\$0	\$430	6
Fund eight positions in the Pump Station Division to support the wetwell cleaning operations and other related pump station activities	\$0	\$421	8
Fund nine positions in the Wastewater Collection and Transmition Division to support the Pump Station Improvement Program	\$0	\$458	9
Fund 31 positions in the Wastewater Treatment and Maintenance Division to provide adequate mechanical staff and perform other related activities	\$0	\$2,135	31
Fund two positions in the Telemetry Section for support of the Second and Final Consent Decree Article	\$0	\$170	2
Fund one position in the Regulatory Compliance and Monitoring Division to monitor various projects in the Asbestos Program	\$0	\$60	1
Fund one position in the Support Services Section to provide full-time production support and coverage to the operation	\$0	\$49	1
Fund three positions in the Human Resources Division to provide oversight and support of the recruitment process and Training Unit	\$0	\$303	3
Fund two positions in the Contract Processing Section to ensure compliance with Consent Decree agreements and construction contracts	\$0	\$126	2
Fund one position in the Security Section in monitoring devices to comply with Dept Homeland Security (DHS) guidelines for comprehensive electronic security protection	\$0	\$63	1
Total	\$0	\$5,403	83

FY 2015 - 16 Proposed Budget and Multi-Year Capital Plan

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
WASD Revenue Bonds Sold	318,948	0	0	0	0	0	0	0	318,948
2015 WASD Revenue Bonds Sold	0	279,865	0	0	0	0	0	0	279,865
BBC GOB Financing	5,490	10,041	26,516	47,827	68,474	5,155	0	0	163,503
Rock Mining Mitigation Fees	14,501	0	0	0	0	0	0	0	14,501
WASD Future Funding	0	0	0	0	0	0	0	1,845,455	1,845,455
HLD Special Construction Fund	39,560	0	0	0	0	0	0	0	39,560
BBC GOB Series 2005A	5,038	0	0	0	0	0	0	0	5,038
BBC GOB Series 2011A	4,329	0	0	0	0	0	0	0	4,329
Wastewater Connection Charges	114,576	17,426	13,557	6,151	0	0	0	0	151,710
Miami Springs Wastewater Construction Fund	1,326	0	0	0	0	0	0	0	1,320
Water Renewal and Replacement Fund	169,876	35,361	43,496	43,000	40,000	40,000	40,000	55,000	466,73
Wastewater Renewal Fund	166,100	44,639	41,396	40,000	40,000	40,000	42,000	162,500	576,63
Wastewater Special Construction Fund	5,308	400	500	500	500	1,923	0	0	9,13
Water Special Construction Fund	5,795	1,000	1,000	1,000	2,000	3,815	0	0	14,61
Water Connection Charges	26,227	5,000	10,342	3,802	0	0	0	0	45,37
BBC GOB Series 2008B-1	5,309	0	0	0	0	0	0	0	5,30
Water Construction Fund	2,338	0	0	0	0	0	0	0	2,33
Future WASD Revenue Bonds	0	0	575,519	929,337	1,068,791	1,237,725	1,270,506	4,410,067	9,491,94
Fire Hydrant Fund	28,156	2,500	2,500	2,500	2,500	3,000	9,500	0	50,65
BBC GOB Series 2014A	1,897	0	0	0	0	0	0	0	1,89
BBC GOB Series 2008B	2,952	0	0	0	0	0	0	0	2,95
BBC GOB Series 2013A	246	0	0	0	0	0	0	0	246
Total:	917,972	396,232	714,826	1,074,116	1,222,265	1,331,617	1,362,006	6,473,022	13,492,057
Expenditures									
Strategic Area: NI									
GOB Water and Wastewater Projects	25,261	10,041	26,516	47,827	68,474	5,155	0	0	183,27
Wastewater Projects	403,466	389,085	462,965	752,825	859,100	993,812	976,035	5,465,675	10,302,96
Water Projects	279,212	163,537	220,178	284,964	314,811	349,801	385,970	1,007,347	3,005,820
Total:	707,939	562,663	709,659	1,085,616	1,242,385	1,348,768	1,362,005	6,473,022	13,492,057

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- In FY 2012-13, the Department negotiated a consent agreement with the Federal Environmental Protection Agency (EPA) to address regulatory violations resulting from failing wastewater infrastructure for approximately \$1.6 billion; the agreement was adopted by the BCC on May 21, 2013; on April 9, 2014, the U.S. District Court for the Southern District approved the Consent Decree, replacing and superseding the two existing consent decrees issued in the early-mid 1990's; all projects are currently included in the capital plan, but as projects advance, schedules for completion may need to be modified, with the approval of the EPA; increased debt requirements will lead to future rate adjustments
- In FY 2015-16, the Department will continue implementation of water system capital projects (\$163.5 million, with \$4.1 million in GOB funds in FY 2015-16, \$3 billion, with \$36.7 million in GOB funds for all years); major water system projects include but are not limited to Central Miami-Dade Water Transmission Mains Improvements, Water Distribution System Extension Enhancements, South Miami Heights Water Treatment Plant and Wellfield, Small Diameter Water Mains Replacement Program, Water System Maintenance and Upgrades, and Safe Drinking Water Act Modifications
- In FY 2015-16, the Department will continue implementation of wastewater system capital projects (\$389 million, with \$5.9 million of GOB funds in FY 2015-16, \$10.3 billion, with \$146.5 million in GOB funds for all years), major wastewater system projects include but are not limited to Consent Decree Projects for Wastewater Treatment Plants, Wastewater Collection and Transmission Lines, Sewer Pump Station Systems, Outfall Legislation, Pump Station Generators and Miscellaneous Upgrades, South District Wastewater Treatment Plant Expansion Phase III, Peak Flow Management Facilities, Wastewater System Maintenance and Upgrades, North District Wastewater Treatment Plant, Central Miami-Dade Wastewater Transmission Mains and Pump Stations Improvements, and Central District Wastewater Treatment Plant, Pump Station Improvements Program

- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes \$80 million in the Renewal and Replacement fund for an enhanced program to expedite replacements and rehabilitation of pipe infrastructure and plant facilities
- In FY 2012-13, legislation modifying the State Ocean Outfall Statute was signed into law by the Governor of Florida that provides additional
  flexibility for the Department to manage peak flows and to fulfill all wastewater reuse requirements in the statute; these changes save the
  Department approximately \$1 billion in project costs, which is budgeted at \$4.02 billion through 2025

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

 OUTFALL LEGISLATION
 PROJECT #: 962670

 DESCRIPTION:
 Elimination of outfall flows to the ocean

 LOCATION:
 Systemwide

 Various Sites
 District Located:
 Systemwide

 Systemwide
 Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	17,191	0	0	0	0	0	0	17,191
Future WASD Revenue Bonds	0	0	26,148	72,875	114,052	155,781	223,632	2,757,632	3,350,119
WASD Future Funding	0	0	0	0	0	0	0	622,317	622,317
WASD Revenue Bonds Sold	10,315	0	0	0	0	0	0	0	10,315
Wastewater Connection Charges	19,080	1,383	0	0	0	0	0	0	20,463
TOTAL REVENUES:	29,395	18,574	26,148	72,875	114,052	155,781	223,632	3,379,949	4,020,405
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	9,395	33,778	23,533	65,587	102,647	140,203	201,268	3,041,954	3,618,364
Planning and Design	1,044	3,753	2,615	7,287	11,405	15,578	22,363	337,995	402,040
TOTAL EXPENDITURES:	10,438	37,531	26,148	72,875	114,052	155,781	223,632	3,379,949	4,020,405

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$270,000

#### SYSTEM IMPROVEMENTS PROJECT - GENERAL OBLIGATION BONDS (GOB) PROJECT #: 962830

DESCRIPTION: Replace undersized water mains and install new fire hydrants

LOCATION: Various Sites District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,609	1,344	1,881	965	1,460	5,155	0	0	12,414
BBC GOB Series 2005A	709	0	0	0	0	0	0	0	709
BBC GOB Series 2008B	1,018	0	0	0	0	0	0	0	1,018
BBC GOB Series 2008B-1	2,222	0	0	0	0	0	0	0	2,222
BBC GOB Series 2011A	2,598	0	0	0	0	0	0	0	2,598
BBC GOB Series 2013A	221	0	0	0	0	0	0	0	221
BBC GOB Series 2014A	1,092	0	0	0	0	0	0	0	1,092
TOTAL REVENUES:	9,469	1,344	1,881	965	1,460	5,155	0	0	20,274
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	8,008	1,344	1,881	965	1,460	5,155	0	0	18,813
Permitting	100	0	0	0	0	0	0	0	100
Planning and Design	1,211	0	0	0	0	0	0	0	1,211
Project Administration	150	0	0	0	0	0	0	0	150
TOTAL EXPENDITURES:	9,469	1,344	1,881	965	1,460	5,155	0	0	20,274

**AUTOMATION OF WATER TREATMENT PLANTS** 

PROJECT #: 963110

DESCRIPTION: Construct facilities and install equipment to automate functions at water treatment plants

LOCATION: Systemwide Various Sites District Located: District(s) Served:

Systemwide Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	400	0	0	0	0	0	400
WASD Revenue Bonds Sold	1,916	0	0	0	0	0	0	0	1,916
Water Connection Charges	1,262	0	0	0	0	0	0	0	1,262
TOTAL REVENUES:	3,179	0	400	0	0	0	0	0	3,579
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
EXPENDITURE SCHEDULE: Construction	<b>PRIOR</b> 2,727	<b>2015-16</b> 452	<b>2016-17</b> 400	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 3,579

#### **WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS**

PROJECT #: 964120

DESCRIPTION: Design, construct, and rehabilitate infrastructure at wastewater treatment plants to comply with EPA Consent Decree

LOCATION: Various Sites District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	47,180	0	0	0	0	0	0	47,180
Future WASD Revenue Bonds	0	0	109,010	138,058	182,749	203,884	135,939	217,850	987,491
WASD Revenue Bonds Sold	30,973	0	0	0	0	0	0	0	30,973
Wastewater Renewal Fund	8,581	2,241	3,000	2,000	0	0	0	0	15,821
TOTAL REVENUES:	39,554	49,420	112,010	140,058	182,749	203,884	135,939	217,850	1,081,465
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	<b>FUTURE</b>	TOTAL
Construction	30,667	49,410	100,809	126,052	164,474	183,495	122,346	196,065	973,318
Planning and Design	3,407	5,490	11,201	14,006	18,275	20,388	13,594	21,785	108,146
TOTAL EXPENDITURES:	34,075	54,900	112,010	140,058	182,749	203,884	135,939	217,850	1,081,465

#### NEEDS ASSESSMENTS PROJECTS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 964350

DESCRIPTION: Construction of water and sewer enhancements including water mains, pipelines and sewer collection systems
LOCATION: Various Sites District Located: Systemwide
Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	2,281	2,825	5,239	2,685	400	0	0	0	13,430
BBC GOB Series 2005A	1,686	0	0	0	0	0	0	0	1,686
BBC GOB Series 2008B	1,504	0	0	0	0	0	0	0	1,504
BBC GOB Series 2008B-1	2,288	0	0	0	0	0	0	0	2,288
BBC GOB Series 2013A	25	0	0	0	0	0	0	0	25
BBC GOB Series 2014A	296	0	0	0	0	0	0	0	296
	0.000	0.005	F 000	0.005	400	^	•	^	40.000
TOTAL REVENUES:	8,080	2,825	5,239	2,685	400	0	0	0	19,229
TOTAL REVENUES:  EXPENDITURE SCHEDULE:	8,080 PRIOR	2,825 2015-16	5,239 2016-17	2,685 2017-18	400 2018-19	0 2019-20	0 2020-21	FUTURE	19,229 TOTAL
	•	,	•	,		•	•	•	•
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	•	FUTURE	TOTAL
EXPENDITURE SCHEDULE: Construction	<b>PRIOR</b> 5,469	2015-16	2016-17	2017-18	2018-19	2019-20	•	FUTURE	<b>TOTAL</b> 16,605
EXPENDITURE SCHEDULE: Construction Land Acquisition/Improvements	PRIOR 5,469 265	2015-16	2016-17	2017-18	2018-19	2019-20	•	FUTURE	<b>TOTAL</b> 16,605 265
EXPENDITURE SCHEDULE: Construction Land Acquisition/Improvements Permitting	PRIOR 5,469 265 179	<b>2015-16</b> 2,812 0 0	<b>2016-17</b> 5,239 0	<b>2017-18</b> 2,685 0 0	<b>2018-19</b> 400 0 0	<b>2019-20</b> 0 0 0	•	<b>FUTURE</b> 0 0 0	TOTAL 16,605 265 179

#### **SEWER PUMP STATION SYSTEMS - CONSENT DECREE PROJECTS**

PROJECT #: 964440

DESCRIPTION: Design, construct, and rehabilitate pump stations infrastructure systems to comply with EPA Consent Decree LOCATION: Various Sites District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	17,646	0	0	0	0	0	0	17,646
Future WASD Revenue Bonds	0	0	30,355	31,364	3,913	0	0	0	65,632
WASD Revenue Bonds Sold	13,029	0	0	0	0	0	0	0	13,029
Wastewater Connection Charges	1,006	0	0	0	0	0	0	0	1,006
TOTAL REVENUES:	14,035	17,646	30,355	31,364	3,913	0	0	0	97,313
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	12.632	15.881	27.319	28.228	3.522	^	^	^	07 500
Outstraction	12,032	10,001	21,319	20,220	3,522	U	U	U	87,582
Planning and Design	1,404	1,765	3,035	3,136	3,522 391	0	0	0	9,731

NW 37 AVE INDUSTRIAL DEVELOPMENT AREA - GENERAL OBLIGATION BONDS (GOB)

Replace water and sewer mains in the NW 37 Ave Industrial Development Area

LOCATION: NW 37 Ave and NW 36 St Various Sites

DESCRIPTION:

District Located: District(s) Served: 2

PROJECT #: 965520

Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,000	2,000	4,000	1,848	740	0	0	0	9,588
BBC GOB Series 2005A	4	0	0	0	0	0	0	0	4
BBC GOB Series 2008B	430	0	0	0	0	0	0	0	430
BBC GOB Series 2008B-1	190	0	0	0	0	0	0	0	190
BBC GOB Series 2014A	9	0	0	0	0	0	0	0	9
TOTAL REVENUES:	1,633	2,000	4,000	1,848	740	0	0	0	10,221
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,013	2,000	4,000	1,848	740	0	0	0	9,601
Planning and Design	620	0	0	0	0	0	0	0	620
TOTAL EXPENDITURES:	1,633	2,000	4,000	1,848	740	0	0	0	10,221

WASTEWATER TREATMENT PLANTS EFFLUENT REUSE

DESCRIPTION: Plan and construct facilities for an effluent reuse system at wastewater treatment plants

LOCATION: Systemwide

Various Sites

District Located: District(s) Served: Systemwide Systemwide

PROJECT #:

PROJECT #:

Systemwide

965630

966370

**PRIOR FUTURE** TOTAL REVENUE SCHEDULE: 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Future WASD Revenue Bonds 0 0 0 0 0 0 0 95,000 95,000 **TOTAL REVENUES:** 0 0 0 0 0 0 0 95,000 95,000 PRIOR TOTAL **EXPENDITURE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** 0 0 86.450 86.450 Construction 0 0 0 0 0 0 0 0 0 0 8,550 8,550 Planning and Design 0 0 **TOTAL EXPENDITURES:** 0 95,000 0 0 0 95,000

SYSTEM ENHANCEMENTS - GENERAL OBLIGATION BONDS (GOB)

DESCRIPTION: Replace and install new pipelines in areas requiring service improvements

LOCATION: Systemwide District Located:

Various Sites District(s) Served: Systemwide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL BBC GOB Financing** 400 400 600 300 100 0 0 0 1,800 BBC GOB Series 2005A 2,639 0 0 0 0 0 0 0 2,639 BBC GOB Series 2008B-1 50 0 0 0 0 0 0 0 50 BBC GOB Series 2011A 1,723 0 0 0 0 0 0 0 1,723 BBC GOB Series 2014A 500 0 0 0 0 0 0 0 500 5,312 6,712 **TOTAL REVENUES:** 400 600 300 100 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 5,114 400 600 300 100 0 0 0 6,514 Planning and Design 198 0 0 0 0 0 0 0 198 **TOTAL EXPENDITURES:** 5,312 400 600 300 100 0 0 0 6,712

WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS

PROJECT #: 966620

PROJECT #: 967090

PROJECT #:

967190

DESCRIPTION: Construct a 10-million gallons per day (MGD) Reverse Osmosis Treatment Plant using Upper Floridian Aquifer to serve

the City of Hialeah's service areas; total cost of \$160 million, includes contribution and expenditures of \$80 million from

City of Hialeah

Hialeah

LOCATION: 700 W 2 Ave

District Located: District(s) Served:

Systemwide

REVENUE SCHEDULE: Water Connection Charges	<b>PRIOR</b> 3,326	<b>2015-16</b> 994	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 4,320
TOTAL REVENUES:	3,326	994	0	0	0	0	0	0	4,320
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,256	1,934	0	0	0	0	0	0	4,190
Planning and Design	70	60	0	0	0	0	0	0	130
TOTAL EXPENDITURES:	2.326	1.994	0	0	0	0	0	0	4.320

EXTENSION OF SEWER SYSTEM TO COMMERCIAL AND INDUSTRIAL CORRIDORS OF THE COUNTY AS PER BCC RESOLUTION R-537-14 - BUILDING BETTER COMMUNITIES BOND PROGRAM

DESCRIPTION: Extend sewer service to developed commercial and industrial corridors in Miami-Dade County

LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	3,401	14,796	42,029	65,774	0	0	0	126,000
TOTAL REVENUES:	0	3,401	14,796	42,029	65,774	0	0	0	126,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	42,029	65,774	0	0	0	107,803
Planning and Design	0	3,401	14,796	0	0	0	0	0	18,197
TOTAL EXPENDITURES:	0	3,401	14,796	42,029	65,774	0	0	0	126,000

WATER PIPES AND INFRASTRUCTURE PROJECTS

DESCRIPTION: Replace pipe and construct infrastructure repairs LOCATION: Countywide

Countywide District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	2,500	6,000	3,000	2,500	0	0	14,000
WASD Future Funding	0	0	0	0	0	0	0	8,274	8,274
WASD Revenue Bonds Sold	12,743	0	0	0	0	0	0	0	12,743
Water Renewal and Replacement Fund	44,398	1,361	346	6,000	6,000	6,000	6,000	0	70,105
TOTAL REVENUES:	57,140	1,361	2,846	12,000	9,000	8,500	6,000	8,274	105,122
TOTAL REVENUES:  EXPENDITURE SCHEDULE:	57,140 PRIOR	1,361 2015-16	2,846 2016-17	12,000 2017-18	9,000 2018-19	8,500 2019-20	6,000 2020-21	8,274 FUTURE	105,122 TOTAL
	,	,	,	,	,,,,,,,	,,	,,,,,,,	- 7	•
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL

UPGRADE OF MIAMI SPRINGS PUMP STATIONS - GENERAL OBLIGATION BONDS (GOB)

(000)

PROJECT #: 967730

DESCRIPTION: Upgrade electrical control panels, pumps and proprietary SCADA system

LOCATION: Various Sites Various Sites

District Located:
District(s) Served:

Systemwide

6

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	200	71	0	0	0	0	0	0	271
BBC GOB Series 2008B-1	559	0	0	0	0	0	0	0	559
BBC GOB Series 2011A	8	0	0	0	0	0	0	0	8
TOTAL REVENUES:	767	71	0	0	0	0	0	0	838
TOTAL REVENUES:  EXPENDITURE SCHEDULE:	767 PRIOR	71 2015-16	0 2016-17	0 2017-18	0 2018-19	0 2019-20	0 2020-21	0 FUTURE	838 TOTAL
			-	-	•	•	•	0 FUTURE 0	

WASTEWATER COMMERCIAL CORRIDORS ECONOMIC DEVELOPMENT

DESCRIPTION: Install new sewer service to commercial properties utilizing septic tanks

LOCATION: Various Sites

District Located:

t Located:

**TBD** 

PROJECT #: 968090

Throughout Miami-Dade County District(s) Served: TBD

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	41	0	0	0	0	0	0	41
Future WASD Revenue Bonds	0	0	561	1,282	2,409	62,955	82,237	0	149,444
WASD Revenue Bonds Sold	163	0	0	0	0	0	0	0	163
TOTAL REVENUES:	163	41	561	1,282	2,409	62,955	82,237	0	149,648
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	147	37	505	1,154	2,168	56,660	74,013	0	134,684
Planning and Design	16	4	56	128	241	6,296	8,224	0	14,965
TOTAL EXPENDITURES:	163	41	561	1,282	2,409	62,955	82,237	0	149,648

#### **WASTEWATER COLLECTION AND TRANSMISSION LINES - CONSENT**

PROJECT #: 968150

DESCRIPTION: Design, construct, and rehabilitate collection and transmission infrastructure lines to comply with EPA Consent Decree

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	55,557	0	0	0	0	0	0	55,557
Future WASD Revenue Bonds	0	0	71,675	54,832	40,190	14,323	12,067	57,015	250,102
WASD Revenue Bonds Sold	27,302	0	0	0	0	0	0	0	27,302
Wastewater Connection Charges	22,797	0	0	0	0	0	0	0	22,797
Wastewater Renewal Fund	7,047	0	371	0	0	0	0	0	7,417
TOTAL REVENUES:	57,145	55,557	72,046	54,832	40,190	14,323	12,067	57,015	363,175
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	39,307	61,794	65,172	49,348	36,171	12,890	10,860	51,314	326,857
Planning and Design	4,367	6,866	7,241	5,483	4,019	1,432	1,207	5,702	36,317
TOTAL EXPENDITURES:	43,675	68,660	72,413	54,832	40,190	14,323	12,067	57,015	363,175

WASTEWATER PIPES AND INFRASTRUCTURE PROJECTS

PROJECT #: 968750

PROJECT #: 969110

PROJECT #:

9610960

Systemwide

DESCRIPTION: Replace and install new pipelines in areas requiring service improvements

LOCATION: Various Sites District Located:

Various Sites District(s) Served:

District(s) Served: Systemwide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** WASD Revenue Bonds Sold 1,438 0 0 0 0 0 0 0 1,438 44,948 Wastewater Renewal Fund 16,253 1,000 3,000 4,826 4,310 6,780 8,780 0 **TOTAL REVENUES:** 17,690 1,000 3,000 8,780 0 46,386 4,826 4,310 6,780 **EXPENDITURE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 14,020 1,680 2,520 4,054 3,621 5,695 7,375 0 38,964 Planning and Design 2,670 320 480 772 690 1,085 1,405 0 7,422 **TOTAL EXPENDITURES:** 46,386 16,690 2,000 3,000 4,826 4,310 6,780 8,780 0

**MIAMI SPRINGS CONSTRUCTION FUND - WASTEWATER** 

DESCRIPTION: Construct wastewater collection system improvements in Miami Springs

LOCATION: Miami Springs District Located: 6

Miami Springs District(s) Served: 6

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Miami Springs Wastewater Construction 1,326 0 0 0 0 0 0 0 1,326 **TOTAL REVENUES:** 1,326 0 0 0 0 0 0 0 1,326 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 977 180 36 1,193 Construction 0 0 0 0 0 Planning and Design 109 20 4 0 0 0 0 0 133 **TOTAL EXPENDITURES:** 1,086 200 40 0 0 0 0 0 1,326

WATER TREATMENT PLANTS MISCELLANEOUS UPGRADES

DESCRIPTION: Upgrade water treatment plants to meet regulatory requirements

LOCATION: Water Treatment Plants District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 1,000 Future WASD Revenue Bonds n 5,000 7,010 2,500 n 15,510 0 n WASD Revenue Bonds Sold 6,850 0 0 0 0 0 0 0 6.850 Water Construction Fund 344 0 0 0 0 0 0 0 344 10 0 0 0 0 0 10 Water Renewal and Replacement Fund 0 0 **TOTAL REVENUES:** 7,204 0 5,000 7,010 2,500 0 0 22,714 1,000 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 **FUTURE TOTAL** 2016-17 2017-18 2018-19 2019-20 2020-21 660 2,251 3,300 14,991 Construction 2,504 4,627 1,650 0 0 1,402 0 Major Machinery and Equipment 759 682 1,000 500 200 0 4,543 531 477 700 350 140 0 0 3,180 Planning and Design 981 **TOTAL EXPENDITURES:** 3,794 3.410 5.000 7,010 2,500 1,000 0 0 22,714

SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS

PROJECT #: 9650021

PROJECT #: 9650031

PROJECT #: 9650041

DESCRIPTION: Construct various water transmission mains to serve south Miami-Dade County after the new South Miami Heights water

treatment plant is in service

LOCATION: South Miami-Dade County

District Located: Systemwide Various Sites District(s) Served: Systemwide

**REVENUE SCHEDULE: PRIOR** 2015-16 2017-18 2019-20 2020-21 **FUTURE TOTAL** 2016-17 2018-19 Future WASD Revenue Bonds 465 793 3,409 7,705 12,371 **TOTAL REVENUES:** 0 0 0 465 793 3,409 7,705 0 12,371 **EXPENDITURE SCHEDULE: PRIOR** 2017-18 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2018-19 2019-20 Construction 0 0 0 413 705 3,034 6,857 0 11,010 Planning and Design 0 0 0 51 87 375 848 0 1,361 **TOTAL EXPENDITURES:** 12,371 0 0 0 465 793 3,409 7,705 0

#### WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION

DESCRIPTION: Construct high service pumps, a 48-inch finished water line, install a new generator, and construct chlorine facilities

LOCATION: 6800 SW 87 Ave District Located:

> Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	18,714	17,512	8,027	18,946	28,588	1,699	93,486
WASD Future Funding	0	0	0	0	0	0	0	31,546	31,546
WASD Revenue Bonds Sold	17,407	0	0	0	0	0	0	0	17,407
TOTAL REVENUES:	17,407	0	18,714	17,512	8,027	18,946	28,588	33,245	142,439
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	5,814	9,330	16,281	15,236	6,983	16,483	24,871	28,923	123,922
Major Machinery and Equipment	267	429	749	700	321	758	1,144	1,330	5,698
Planning and Design	601	965	1,684	1,576	722	1,705	2,573	2,992	12,820
TOTAL EXPENDITURES:	6,683	10,724	18,714	17,512	8,027	18,946	28,588	33,245	142,439

#### WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS

DESCRIPTION: Construct pump station east of the reservoir outside the transmission loop; construct five-mega-gal elevated remote

storage, new laboratory, filter backwash water tank; install two emergency generators; construct chlorine facilities; and

various upgrades to plant and remote storage

LOCATION: 700 W 2 Ave and 1100 W 2 Ave District Located:

> Hialeah District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	12,800	23,050	16,000	5,000	5,000	0	61,850
WASD Future Funding	0	0	0	0	0	0	0	5,250	5,250
WASD Revenue Bonds Sold	22,533	0	0	0	0	0	0	0	22,533
TOTAL REVENUES:	22,533	0	12,800	23,050	16,000	5,000	5,000	5,250	89,633
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	5,174	4,515	5,504	9,912	6,880	2,150	2,150	2,258	38,542
Major Machinery and Equipment	4,091	3,570	4,352	7,837	5,440	1,700	1,700	1,785	30,475
Planning and Design	2,768	2,415	2,944	5,302	3,680	1,150	1,150	1,208	20,616
TOTAL EXPENDITURES:	12,033	10,500	12,800	23,050	16,000	5,000	5,000	5,250	89,633

WATER EQUIPMENT AND VEHICLES

PROJECT #: 9650141

DESCRIPTION: Acquire vehicles, equipment, and associated water system capital support materials

LOCATION: Systemwide Various Sites District Located: District(s) Served: Systemwide Systemwide

REVENUE SCHEDULE: WASD Revenue Bonds Sold Water Renewal and Replacement Fund	PRIOR 52 38,177	<b>2015-16</b> 0 13,530	<b>2016-17</b> 0 7,000	<b>2017-18</b> 0 7,400	<b>2018-19</b> 0 7,000	<b>2019-20</b> 0 7,000	<b>2020-21</b> 0 7,000	<b>FUTURE</b> 0 55,000	<b>TOTAL</b> 52 142,107
TOTAL REVENUES:	38,229	13,530	7,000	7,400	7,000	7,000	7,000	55,000	142,159
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Furniture Fixtures and Equipment	52	0	0	0	0	0	0	0	52
Major Machinery and Equipment	30,099	21,608	7,000	7,400	7,000	7,000	7,000	55,000	142,107
TOTAL EXPENDITURES:	30,151	21,608	7,000	7,400	7,000	7,000	7,000	55,000	142,159

#### WATER TREATMENT PLANTS REPLACEMENT AND RENOVATIONS

Renovate and replace water treatment plant facilities and structures within plant sites

LOCATION: Water Treatment Plants

Various Sites

District Located: District(s) Served: Systemwide Systemwide

60

PROJECT #:

1,000

60

9650181

1,000

PROJECT #:

9650161

TOTAL

15,061

3,089

21,260

39,411

TOTAL 37.046

2.365

39,411

0

0

**REVENUE SCHEDULE:** PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Future WASD Revenue Bonds 0 5,500 4,045 5,516 0 0 0 WASD Revenue Bonds Sold 3,089 0 0 0 0 0 0 0 Water Renewal and Replacement Fund 14,163 2,098 1,000 1,000 1,000 1,000 1,000 0 **TOTAL REVENUES:** 17,252 2,098 6,500 5,045 6,516 1,000 1,000 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Major Machinery and Equipment 11.158 7.031 6.110 4,742 6.125 940 940 0

390

6,500

303

5,045

391

6,516

WATER SYSTEM MAINTENANCE AND UPGRADES

Planning and Design

**TOTAL EXPENDITURES:** 

DESCRIPTION:

Maintain and develop existing water system facilities, structures, and equipment

449

7,480

Systemwide LOCATION: District Located:

712

11,870

Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL WASD Revenue Bonds Sold 6,593 0 0 0 0 0 0 0 6.593 Water Renewal and Replacement Fund 33,880 21,000 23.000 23,000 23,000 0 163,252 18,373 21,000 **TOTAL REVENUES:** 40,473 18,373 21,000 21,000 23,000 23,000 23,000 0 169,845 **EXPENDITURE SCHEDULE: PRIOR** 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 2015-16 2016-17 17,454 19,950 21,850 161,353 38,449 19,950 21,850 21,850 Construction 0 8,492 2,024 919 1,050 1,050 1,150 1,150 1,150 0 Planning and Design **TOTAL EXPENDITURES:** 40,473 18.373 21.000 21.000 23.000 23.000 23,000 0 169,845

GRAVITY SEWER RENOVATIONS PROJECT #: 9650201

DESCRIPTION: Rehabilitate gravity sewers to reduce infiltration and inflow

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 2015 WASD Revenue Bonds Sold 0 3,670 0 0 0 0 0 3,670 9,019 Future WASD Revenue Bonds 0 0 2,000 1,458 1,451 1,350 1,350 1,410 WASD Revenue Bonds Sold 1,042 0 0 0 1,042 **TOTAL REVENUES:** 1,042 3,670 2,000 1,458 1,451 1,350 1,350 1,410 13,731 **EXPENDITURE SCHEDULE: PRIOR** 2020-21 **FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 Construction 1,042 3,670 2,000 1,458 1,451 1,350 1,350 1,410 13,731 **TOTAL EXPENDITURES:** 1,042 3,670 2,000 1,458 1,451 1,350 1,350 1,410 13,731

SANITARY SEWER SYSTEM IMPROVEMENTS PROJECT #: 9650221

DESCRIPTION: Construct sanitary sewer system improvements using funds from the special construction fund including special taxing

districts

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Wastewater Special Construction Fund	5,308	400	500	500	500	1,923	0	0	9,131
TOTAL REVENUES:	5,308	400	500	500	500	1,923	0	0	9,131
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	5,096	384	480	480	480	1,846	0	0	8,765
Planning and Design	212	16	20	20	20	77	0	0	365
TOTAL EXPENDITURES:	5,308	400	500	500	500	1,923	0	0	9,131

CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATION PROJECT #: 9650241

**IMPROVEMENTS** 

DESCRIPTION: Construct a force main crossing Bear Cut, a force main in Flagler St from SW 37 Ave to SW 10 Ave, and a force main

from Miami Beach to the Central District Wastewater Treatment Plant

LOCATION: Wastewater System - Central District Area District Located: Systemwide

City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	4,422	0	0	0	0	0	0	4,422
Future WASD Revenue Bonds	0	0	12,997	40,340	62,358	29,890	5,500	0	151,085
WASD Future Funding	0	0	0	0	0	0	0	828	828
WASD Revenue Bonds Sold	6,048	0	0	0	0	0	0	0	6,048
Wastewater Connection Charges	38,902	1,845	0	0	0	0	0	0	40,746
TOTAL REVENUES:	44,950	6,267	12,997	40,340	62,358	29,890	5,500	828	203,130
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	6,213	9,116	14,940	49,978	57,835	35,103	4,840	729	178,754
Land Acquisition/Improvements	282	414	679	2,272	2,629	1,596	220	33	8,125
Major Machinery and Equipment	282	414	679	2,272	2,629	1,596	220	33	8,125
Planning and Design	282	414	679	2,272	2,629	1,596	220	33	8,125
TOTAL EXPENDITURES:	7,060	10,360	16,977	56,794	65,721	39,890	5,500	828	203,130

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$2,253,000

WATER GENERAL MAINTENANCE AND OFFICE FACILITIES

PROJECT #: 9650271

DESCRIPTION: Construct regional general maintenance centers, office facilities, and storage warehouses

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	12,433	15,816	11,973	9,100	5,729	0	55,051
WASD Revenue Bonds Sold	1,782	0	0	0	0	0	0	0	1,782
TOTAL REVENUES:	1,782	0	12,433	15,816	11,973	9,100	5,729	0	56,833
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	385	1,201	11,065	14,077	10,656	8,099	5,099	0	50,581
Land Acquisition/Improvements	22	67	622	791	599	455	286	0	2,842
Planning and Design	26	81	746	949	718	546	344	0	3,410
TOTAL EXPENDITURES:	433	1,349	12,433	15,816	11,973	9,100	5,729	0	56,833

#### **WASTEWATER EQUIPMENT AND VEHICLES**

PROJECT #: 9650301

PROJECT #:

9650361

DESCRIPTION: Acquire vehicles, equipment, and associated wastewater system capital support materials

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
WASD Revenue Bonds Sold	552	0	0	0	0	0	0	0	552
Wastewater Renewal Fund	42,461	15,871	10,228	8,000	8,000	8,000	8,000	0	100,560
TOTAL REVENUES:	43,013	15,871	10,228	8,000	8,000	8,000	8,000	0	101,112
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	42,388	16,496	10,228	8,000	8,000	8,000	8,000	0	101,112
TOTAL EXPENDITURES:	42,388	16,496	10,228	8,000	8,000	8,000	8,000	0	101,112

#### **WASTEWATER SYSTEM MAINTENANCE AND UPGRADES**

DESCRIPTION: Maintain and develop existing wastewater system facilities, structures, and equipment

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** WASD Revenue Bonds Sold 3.188 0 0 0 0 0 0 3,188 0 Wastewater Renewal Fund 28.559 15.615 15.500 16,174 18.690 16,220 16,220 162,500 289,478 **TOTAL REVENUES:** 31,747 15,615 15,500 16,174 18,690 16,220 16,220 162,500 292,666 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 245,840 Construction 26,668 13,116 13,020 13,586 15,699 13,625 13,625 136,500 2,480 5,080 2,498 2,990 2,595 26,000 46,827 Planning and Design 2,588 2,595 TOTAL EXPENDITURES: 31,747 15.615 15,500 16,174 18,690 16,220 16,220 162,500 292,666

LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS

PROJECT #: 9650371

DESCRIPTION: Repair, replace, and upgrade existing lift stations throughout the wastewater system

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	2,000	3,000	3,000	3,000	3,000	3,984	17,984
WASD Revenue Bonds Sold	2,409	0	0	0	0	0	0	0	2,409
Wastewater Renewal Fund	10,504	2,260	2,297	2,000	2,000	2,000	2,000	0	23,062
TOTAL REVENUES:	12,913	2,260	4,297	5,000	5,000	5,000	5,000	3,984	43,454
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	10,396	3,412	3,911	4,550	4,550	4,550	4,550	3,625	39,544
Planning and Design	1,028	337	387	450	450	450	450	359	3,911
TOTAL EXPENDITURES:	11,424	3.749	4.297	5.000	5.000	5.000	5.000	3.984	43,454

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$5,000,000

WATER MAIN EXTENSIONS

PROJECT #: 9651051

PROJECT #:

9651061

DESCRIPTION: Construct water main extensions funded from the special construction fund, including special taxing districts

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Water Special Construction Fund 5,795 1,000 1,000 1,000 2,000 14,610 3,815 14,610 **TOTAL REVENUES:** 5,795 1,000 1,000 1,000 2,000 3,815 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 5,795 1,000 1,000 1,000 2,000 14,610 Construction 3,815 0 **TOTAL EXPENDITURES:** 5,795 1,000 1,000 1,000 2,000 3,815 0 0 14,610

## SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS

DESCRIPTION: Construct piping improvements to pump station number 536 and force main upgrade in SW 117 Ave LOCATION: Wastewater System - South District Area District Located: Systemw

Wastewater System - South District Area District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	7,052	0	0	0	0	0	0	7,052
Future WASD Revenue Bonds	0	0	10,006	78,837	69,635	89,373	24,662	5,962	278,475
WASD Future Funding	0	0	0	0	0	0	0	24,390	24,390
WASD Revenue Bonds Sold	1,595	0	0	0	0	0	0	0	1,595
TOTAL REVENUES:	1,595	7,052	10,006	78,837	69,635	89,373	24,662	30,352	311,512
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,053	4,654	6,604	52,033	45,959	58,986	16,277	20,032	205,598
Major Machinery and Equipment	479	2,115	3,002	23,651	20,890	26,812	7,399	9,105	93,454
Planning and Design	64	282	400	3,153	2,785	3,575	986	1,214	12,460
TOTAL EXPENDITURES:	1,595	7,052	10,006	78,837	69,635	89,373	24,662	30,352	311,512

**PUMP STATION IMPROVEMENTS PROGRAM** 

PROJECT #: 9651071

PROJECT #: 9652002

DESCRIPTION: Upgrade pump stations systemwide to meet forecasted demands

LOCATION: Systemwide District Located:

Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	33,500	0	0	0	0	0	0	33,500
Future WASD Revenue Bonds	0	0	41,500	46,000	30,950	36,773	32,000	8,000	195,223
WASD Revenue Bonds Sold	20,548	0	0	0	0	0	0	0	20,548
Wastewater Connection Charges	0	3,200	11,302	1,227	0	0	0	0	15,729
TOTAL REVENUES:	20,548	36,700	52,802	47,227	30,950	36,773	32,000	8,000	265,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	17,261	28,140	34,860	38,640	38,179	31,920	26,880	6,720	222,600
Planning and Design	3,288	5,360	6,640	7,360	7,272	6,080	5,120	1,280	42,400
TOTAL EXPENDITURES:	20,548	33,500	41,500	46,000	45,452	38,000	32,000	8,000	265,000

#### PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES

DESCRIPTION: Install emergency generators and construct miscellaneous upgrades at wastewater pump stations

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	4,310	0	0	0	0	0	0	4,310
Future WASD Revenue Bonds	0	0	6,627	8,166	6,035	4,950	4,000	0	29,777
WASD Future Funding	0	0	0	0	0	0	0	67,000	67,000
WASD Revenue Bonds Sold	3,530	0	0	0	0	0	0	0	3,530
TOTAL REVENUES:	3,530	4,310	6,627	8,166	6,035	4,950	4,000	67,000	104,617
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,318	4,052	6,229	7,676	5,672	4,653	3,760	62,980	98,340
Planning and Design	212	259	398	490	362	297	240	4,020	6,277
TOTAL EXPENDITURES:	3,530	4.310	6.627	8,166	6.035	4.950	4.000	67.000	104.617

#### WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES

PROJECT #: 9652061

DESCRIPTION: Upgrade wastewater treatment plants to meet regulatory requirements

LOCATION: Wastewater Treatment Plants

Various Sites

District Located: District(s) Served: Systemwide Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	3,762	0	0	0	0	0	0	3,762
Future WASD Revenue Bonds	0	0	3,834	0	0	0	0	0	3,834
WASD Future Funding	0	0	0	0	0	0	0	7,500	7,500
WASD Revenue Bonds Sold	1,654	0	0	0	0	0	0	0	1,654
TOTAL REVENUES:	1,654	3,762	3,834	0	0	0	0	7,500	16,750
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,489	3,385	3,451	0	0	0	0	6,750	15,075
Major Machinery and Equipment	66	150	153	0	0	0	0	300	670
Planning and Design	99	226	230	0	0	0	0	450	1,005
TOTAL EXPENDITURES:	1,654	3,762	3,834	0	0	0	0	7,500	16,750

#### NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS PROJECT #: 9652101

**IMPROVEMENTS** 

DESCRIPTION: Improve pump stations to increase system flexibility

LOCATION: Wastewater System - North District Area

Various Sites

District Located:
District(s) Served:

Systemwide Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	2,296	0	0	0	0	0	0	2,296
Future WASD Revenue Bonds	0	0	2,948	26,754	23,840	40,848	33,499	100,593	228,482
WASD Future Funding	0	0	0	0	0	0	0	30,960	30,960
WASD Revenue Bonds Sold	446	0	0	0	0	0	0	0	446
Wastewater Connection Charges	1,266	2,793	2,254	4,924	0	0	0	0	11,238
TOTAL REVENUES:	1,712	5,089	5,202	31,678	23,840	40,848	33,499	131,553	273,422
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	930	2,539	4,184	27,850	26,095	46,772	33,499	131,553	273,422
TOTAL EXPENDITURES:	930	2,539	4,184	27,850	26,095	46,772	33,499	131,553	273,422

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$2,330,000

#### **WASTEWATER TELEMETERING SYSTEM**

PROJECT #: 9652481

DESCRIPTION: Install a computer system to monitor and control wastewater flows and pressures at various pump stations LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	700	0	0	0	0	0	0	700
Future WASD Revenue Bonds	0	0	579	0	0	0	0	0	579
WASD Revenue Bonds Sold	1,376	0	0	0	0	0	0	0	1,376
Wastewater Renewal Fund	1,545	245	0	0	0	0	0	0	1,790
TOTAL REVENUES:	2,921	945	579	0	0	0	0	0	4,444
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
EXPENDITURE SCHEDULE: Construction	<b>PRIOR</b> 1,229	<b>2015-16</b> 975	<b>2016-17</b> 330	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 2,533
					<b>2018-19</b> 0 0	<b>2019-20</b> 0 0	<b>2020-21</b> 0 0	<b>FUTURE</b> 0 0	

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$10,000

#### SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD

PROJECT #: 9652821

DESCRIPTION: Construct water treatment plant, wellfields, and various water transmission mains in south Miami-Dade County

LOCATION: 11800 SW 208 St District Located: 9

Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	10,904	0	0	0	0	0	0	10,904
Future WASD Revenue Bonds	0	0	18,558	20,155	14,761	28,325	99,743	80,578	262,119
WASD Revenue Bonds Sold	6,023	0	0	0	0	0	0	0	6,023
Water Construction Fund	1,994	0	0	0	0	0	0	0	1,994
TOTAL REVENUES:	8,017	10,904	18,558	20,155	14,761	28,325	99,743	80,578	281,040
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	6,032	11,754	17,444	18,946	13,875	26,626	93,758	75,743	264,178
Planning and Design	385	750	1,113	1,209	886	1,700	5,985	4,835	16,862
TOTAL EXPENDITURES:	6.417	12.504	18.558	20.155	14.761	28.325	99.743	80.578	281.040

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$20,000,000

#### WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES

PROJECT #: 9653201

DESCRIPTION: Construct and/or renovate regional general maintenance centers, office facilities, and storage warehouses

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	5,781	0	0	0	0	0	0	5,781
Future WASD Revenue Bonds	0	0	9,902	22,035	17,640	11,538	7,815	0	68,931
WASD Future Funding	0	0	0	0	0	0	0	74,500	74,500
WASD Revenue Bonds Sold	1,520	0	0	0	0	0	0	0	1,520
TOTAL REVENUES:	1,520	5,781	9,902	22,035	17,640	11,538	7,815	74,500	150,732
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,261	4,798	8,219	18,289	14,641	9,577	6,487	61,835	125,108
Land Acquisition/Improvements	76	289	495	1,102	882	577	391	3,725	7,537
Planning and Design	182	694	1,188	2,644	2,117	1,385	938	8,940	18,088
TOTAL EXPENDITURES:	1,520	5,781	9,902	22,035	17,640	11,538	7,815	74,500	150,732

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$325,000

#### WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION

PROJECT #: 9653261

DESCRIPTION: Renovate and replace wastewater treatment plant facilities and structures within plant sites

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	608	0	0	0	0	0	0	608
Future WASD Revenue Bonds	0	0	608	608	3,526	0	0	0	4,743
WASD Future Funding	0	0	0	0	0	0	0	5,165	5,165
WASD Revenue Bonds Sold	771	0	0	0	0	0	0	0	771
Wastewater Renewal Fund	40,422	7,408	7,000	7,000	7,000	7,000	7,000	0	82,830
TOTAL REVENUES:	41,193	8,016	7,608	7,608	10,526	7,000	7,000	5,165	94,118
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	20,834	20,502	6,391	6,391	8,842	5,880	5,880	4,339	79,059
Planning and Design	3,968	3,905	1,217	1,217	1,684	1,120	1,120	826	15,059
TOTAL EXPENDITURES:	24.802	24.407	7.608	7.608	10.526	7.000	7.000	5.165	94.118

#### SANITARY SEWER SYSTEM EXTENSION PROJECT #: 9653281

DESCRIPTION: Extend sewer system lines to include the existing sanitary sewer needs assessment

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	4,457	0	0	0	0	0	0	4,457
Future WASD Revenue Bonds	0	0	2,113	2,113	4,113	3,038	0	390,000	401,378
WASD Revenue Bonds Sold	7,562	0	0	0	0	0	0	0	7,562
Wastewater Renewal Fund	10,728	0	0	0	0	0	0	0	10,728
TOTAL REVENUES:	18,290	4,457	2,113	2,113	4,113	3,038	0	390,000	424,125
TOTAL REVENUES:  EXPENDITURE SCHEDULE:	18,290 PRIOR	4,457 2015-16	2,113 2016-17	2,113 2017-18	4,113 2018-19	3,038 2019-20	0 2020-21	390,000 FUTURE	424,125 TOTAL
	.,	, -	, -	, -	,	.,	•	,	•
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	•	FUTURE	TOTAL

PROJECT #: 9653311

9653371

#### WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS

DESCRIPTION: Install various water mains throughout the distribution system

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	44,652	68,160	59,301	38,666	20,000	17,000	247,778
WASD Future Funding	0	0	0	0	0	0	0	675,000	675,000
WASD Revenue Bonds Sold	24,074	0	0	0	0	0	0	0	24,074
Water Connection Charges	21,639	4,006	10,342	3,802	0	0	0	0	39,789
Water Renewal and Replacement Fund	33,554	0	2,000	2,000	2,000	2,000	2,000	0	43,554
TOTAL REVENUES:	79,267	4,006	56,993	73,961	61,301	40,666	22,000	692,000	1,030,194
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	45,819	24,657	51,468	64,433	53,332	35,379	19,140	602,040	896,269
Planning and Design	6,846	3,684	7,691	9,628	7,969	5,287	2,860	89,960	133,925
TOTAL EXPENDITURES:	52.665	28,342	59.159	74.061	61,301	40.666	22.000	692,000	1.030.194

#### PEAK FLOW MANAGEMENT FACILITIES PROJECT #:

DESCRIPTION: Evaluate and construct alternatives for peak flow management facilities and associated infrastructure

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	16,474	0	0	0	0	0	0	16,474
Future WASD Revenue Bonds	0	0	23,757	76,685	88,794	143,306	98,189	208,513	639,244
WASD Revenue Bonds Sold	1,159	0	0	0	0	0	0	0	1,159
Wastewater Connection Charges	31,525	8,205	0	0	0	0	0	0	39,730
TOTAL REVENUES:	32.684	04.070	22.757	7C COE	88.794	143.306	00.400	200 542	COC CO7
TOTAL REVENUES.	32,004	24,679	23,757	76,685	00,/94	143,300	98,189	208,513	696,607
EXPENDITURE SCHEDULE:	PRIOR	24,679 2015-16	23,757 2016-17	76,685 2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
	, , , ,	,	-, -	,,	,	,,,,,,	,	, .	•
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL

#### **CORROSION CONTROL FACILITIES IMPROVEMENTS**

PROJECT #: 9653381

DESCRIPTION: Construct corrosion control facilities and force mains; renovate structures at wastewater treatment plants and pump

stations; and restore sewer mains

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	1,500	0	0	0	0	0	0	1,500
Future WASD Revenue Bonds	0	0	3,000	1,700	500	0	0	0	5,200
WASD Revenue Bonds Sold	800	0	0	0	0	0	0	0	800
TOTAL REVENUES:	800	1,500	3,000	1,700	500	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	792	1,485	2,970	1,683	495	0	0	0	7,425
Planning and Design	8	15	30	17	5	0	0	0	75
TOTAL EXPENDITURES:	800	1,500	3,000	1,700	500	0	0	0	7,500

#### SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT

PROJECT #: 9653401

DESCRIPTION: Construct plant process improvements including injection and monitoring wells, installation of emergency generators,

acquiring a land buffer, construction of a landfill gas pipeline, installation of co-gen units, and construction of sludge

handling facilities

LOCATION: 8950 SW 232 St District Located: 8

Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	8,463	0	0	0	0	0	0	8,463
Future WASD Revenue Bonds	0	0	10,519	29,867	37,019	49,384	59,741	102,000	288,530
WASD Future Funding	0	0	0	0	0	0	0	182,500	182,500
WASD Revenue Bonds Sold	29,109	0	0	0	0	0	0	0	29,109
TOTAL REVENUES:	29,109	8,463	10,519	29,867	37,019	49,384	59,741	284,500	508,601
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
		2010-10	2010-11	2017-10	2010-13	2013-20	2020-21	FUIUNE	IOIAL
Construction	22,996	6,686	8,310	23,595	29,245	39,013	47,195	224,755	401,795
Construction Planning and Design									

NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT

PROJECT #: 9653411

DESCRIPTION: Construct a chlorine improvement process, replace sluice gates in the pre-treatment bar screen room, and provide for

various upgrades and rehabilitation of the plant

LOCATION: 2575 NE 151 St District Located:

North Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	3,973	0	0	0	0	0	0	3,973
Future WASD Revenue Bonds	0	0	7,362	11,819	26,758	6,228	68,890	73,098	194,155
WASD Future Funding	0	0	0	0	0	0	0	100,225	100,225
WASD Revenue Bonds Sold	338	0	0	0	0	0	0	0	338
TOTAL REVENUES:	338	3,973	7,362	11,819	26,758	6,228	68,890	173,323	298,691
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	304	3,575	6,626	10,637	24,082	5,605	62,001	155,991	268,822
Major Machinery and Equipment	7	79	147	236	535	125	1,378	3,466	5,974
Planning and Design	27	318	589	946	2,141	498	5,511	13,866	23,895
TOTAL EXPENDITURES:	338	3,973	7,362	11,819	26,758	6,228	68,890	173,323	298,691

#### **CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT**

PROJECT #: 9653421

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DESCRIPTION: Construct digester improvements, digested sludge holding tanks, miscellaneous electrical improvements, outfall

rehabilitation, a new gas pipeline, a new flushing water line, and a sludge handling facility; various upgrades and

rehabilitation of plant including pump stations 1 and 2  $\,$ 

LOCATION: Virginia Key District Located:

City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	17,676	0	0	0	0	0	0	17,676
Future WASD Revenue Bonds	0	0	31,013	36,620	26,695	19,028	129,230	158,233	400,819
WASD Future Funding	0	0	0	0	0	0	0	8,500	8,500
WASD Revenue Bonds Sold	15,799	0	0	0	0	0	0	0	15,799
TOTAL REVENUES:	15,799	17,676	31,013	36,620	26,695	19,028	129,230	166,733	442,795
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	8,385	22,078	28,222	33,325	24,292	17,315	117,599	151,727	402,943
Planning and Design	829	2,183	2,791	3,296	2,403	1,712	11,631	15,006	39,852
TOTAL EXPENDITURES:	9,214	24,261	31,013	36,620	26,695	19,028	129,230	166,733	442,795

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$200,000

WATER SYSTEM FIRE HYDRANT INSTALLATION

PROJECT #: 9653461

PROJECT #: 9654041

DESCRIPTION: Install fire hydrants and construct related system improvements

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

2019-20 **REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2020-21 **FUTURE TOTAL** Fire Hydrant Fund 28,156 2,500 2,500 2,500 2,500 3,000 9,500 50,656 **TOTAL REVENUES:** 28,156 2,500 2,500 2,500 2,500 3,000 9,500 0 50,656 **EXPENDITURE SCHEDULE: PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 25,340 2,250 2,250 2,250 2,250 2,700 8,550 0 45,590 250 5,066 Planning and Design 2,816 250 250 250 300 950 0 **TOTAL EXPENDITURES:** 2,500 9,500 50,656 28,156 2,500 2,500 2,500 3,000 0

#### NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS

PROJECT #: 9654031 DESCRIPTION: Install 36-inch water main along NW 87 Ave to improve transmission capabilities in the north - central area of the county;

and a 48-inch water main connection to the Carol City tank

LOCATION: North Miami-Dade County Area District Located: Systemwide

> Miami Gardens District(s) Served: Systemwide

REVENUE SCHEDULE: Future WASD Revenue Bonds	<b>PRIOR</b>	<b>2015-16</b>	<b>2016-17</b> 1.542	<b>2017-18</b> 6.194	<b>2018-19</b> 4.000	<b>2019-20</b> 2.000	<b>2020-21</b>	FUTURE	<b>TOTAL</b> 13.736
WASD Revenue Bonds Sold	1,973	0	0	0,134	0	0	0	0	1,973
TOTAL REVENUES:	1,973	0	1,542	6,194	4,000	2,000	0	0	15,709
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	366	1,370	1,357	5,450	3,520	1,760	0	0	13,824
Planning and Design	50	187	185	743	480	240	0	0	1,885
TOTAL EXPENDITURES:	416	1.557	1.542	6.194	4.000	2.000	0	0	15.709

#### CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS

DESCRIPTION: Replace various low pressure water mains; install a 20-inch water main at railroad crossings via microtunneling method

Central Miami-Dade County Area LOCATION: District Located: Systemwide

City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	2,343	3,610	13,230	33,279	906	0	53,368
TOTAL REVENUES:	0	0	2,343	3,610	13,230	33,279	906	0	53,368
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	2,156	3,321	12,172	30,617	834	0	49,099
Planning and Design	0	0	187	289	1,058	2,662	72	0	4,269
TOTAL EXPENDITURES:	0	0	2,343	3,610	13,230	33,279	906	0	53,368

SAFE DRINKING WATER ACT MODIFICATIONS-SWT RULE AND D-DBP

PROJECT #: 9654061

PROJECT #: 9655481

PROJECT #:

9656780

DESCRIPTION: Modify water treatment to comply with Surface Water Treatment (SWT) and Disinfectant/Disinfection By Product (D-DBP)

Regulations

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	10,050	33,762	115,211	139,431	156,300	111,500	566,253
Rock Mining Mitigation Fees	14,501	0	0	0	0	0	0	0	14,501
WASD Future Funding	0	0	0	0	0	0	0	1,500	1,500
WASD Revenue Bonds Sold	5,200	0	0	0	0	0	0	0	5,200
Water Renewal and Replacement Fund	1,701	0	0	0	0	0	0	0	1,701
TOTAL REVENUES:	21,402	0	10,050	33,762	115,211	139,431	156,300	113,000	589,155
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	14,946	5,783	10,094	33,087	112,906	136,642	153,174	110,740	577,372
Planning and Design	305	118	206	675	2,304	2,789	3,126	2,260	11,783
TOTAL EXPENDITURES:	15,251	5,901	10,300	33,762	115,211	139,431	156,300	113,000	589,155

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$10,000,000

#### SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III

DESCRIPTION: Expand the South District Wastewater Plant and injection wells and install emergency generators

LOCATION: 8950 SW 232 St District Located: 8

Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	2,105	0	0	0	0	0	0	2,105
Future WASD Revenue Bonds	0	0	6,930	10,362	52,854	59,089	12,285	0	141,520
TOTAL REVENUES:	0	2,105	6,930	10,362	52,854	59,089	12,285	0	143,625
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,853	6,099	9,118	46,512	51,998	10,810	0	126,390
Planning and Design	0	253	832	1,243	6,342	7,091	1,474	0	17,235
TOTAL EXPENDITURES:	0	2.105	6.930	10.362	52.854	59.089	12.285	0	143.625

#### WATER TELEMETERING SYSTEM ENHANCEMENTS

DESCRIPTION: Acquire and install a centralized computer system at water treatment plants and wellfields

LOCATION: Systemwide District Located: Systemwide

Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	433	433	0	0	0	0	866
WASD Revenue Bonds Sold	433	0	0	0	0	0	0	0	433
Water Renewal and Replacement Fund	1,194	0	1,000	1,000	1,000	1,000	1,000	0	6,194
TOTAL REVENUES:	1,627	0	1,433	1,433	1,000	1,000	1,000	0	7,493
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	784	843	1,433	1,433	1,000	1,000	1,000	0	7,493
TOTAL EXPENDITURES:	784	843	1,433	1,433	1,000	1,000	1,000	0	7,493

SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION PROJECT #: 96510240

DESCRIPTION: Construct treatment facilities for high level disinfection to meet regulatory requirements at the South District Wastewater

Treatment Plant

LOCATION: 8950 SW 232 St

District Located: Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	1,922	0	0	0	0	0	0	1,922
HLD Special Construction Fund	39,560	0	0	0	0	0	0	0	39,560
WASD Revenue Bonds Sold	1,000	0	0	0	0	0	0	0	1,000
TOTAL REVENUES:	40,560	1,922	0	0	0	0	0	0	42,481
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
EXPENDITURE SCHEDULE: Construction	<b>PRIOR</b> 39,749	<b>2015-16</b> 1,883	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 41,632
			<b>2016-17</b> 0 0	<b>2017-18</b> 0 0	<b>2018-19</b> 0 0	<b>2019-20</b> 0 0	<b>2020-21</b> 0 0	<b>FUTURE</b> 0 0	

#### SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM

PROJECT #: 200000072

DESCRIPTION: Design, construct, and replace undersized water mains to improve fire flows, pressure to homes and quality of water

District Located: Countywide LOCATION: Systemwide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
2015 WASD Revenue Bonds Sold	0	8,675	0	0	0	0	0	0	8,675
Future WASD Revenue Bonds	0	0	25,150	28,350	16,000	21,332	12,500	20,000	123,332
WASD Revenue Bonds Sold	24,612	0	0	0	0	0	0	0	24,612
Water Renewal and Replacement Fund	2,800	0	11,150	4,600	0	0	0	0	18,550
TOTAL REVENUES:	27,412	8,675	36,300	32,950	16,000	21,332	12,500	20,000	175,169
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	6,209	24,882	31,886	28,667	13,920	18,558	10,875	17,400	152,397
Planning and Design	928	3,718	4,765	4,284	2,080	2,773	1,625	2,600	22,772
TOTAL EXPENDITURES:	7,137	28,600	36,650	32,950	16,000	21,332	12,500	20,000	175,169



# STRATEGIC AREA HEALTH AND HUMAN SERVICES

## MISSION:

TO IMPROVE THE QUALITY OF LIFE AND PROMOTE INDEPENDENCE BY PROVIDING HEALTH CARE, HOUSING, AND SOCIAL AND HUMAN SERVICES TO THOSE IN NEED.

GOALS	OBJECTIVES			
HEALTHY COMMUNITIES	Improve Individuals' Health Status			
	Increase Access to Health Services and Ensure that MDC Residents Have a Primary Care Medical Home			
BASIC NEEDS OF VULNERABLE MIAMI-DADE	End Homelessness			
COUNTY RESIDENTS ARE MET	Stabilize Home Occupancy			
	Minimize Hunger for Miami-Dade County Residents			
	Reduce the Need for Institutionalization for the Elderly			
	Improve Access to Abuse Prevention, Intervention and Support Services			
SELF-SUFFICIENT POPULATION	Ensure that all Individuals 18 Years and Older (Including Foster Care and Juvenile Justice Youths) Are Work Ready			
	Ensure that All Children Are School Ready			
	Create, Maintain and Preserve Affordable Housing			
	Increase the Self Sufficiency of Vulnerable Residents/Special Populations			



#### **Community Action and Human Services**

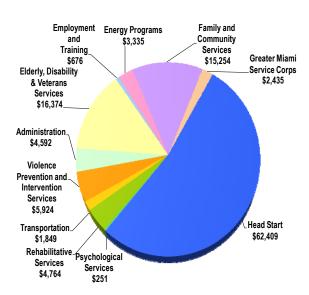
The Community Action and Human Services Department (CAHSD) is the connecting point between Miami-Dade County residents and comprehensive social services to address family and community needs. As part of the Health and Human Services strategic area, CAHSD provides a unique blending of programs and services to the full lifetime spectrum, from children to the elderly.

The service delivery model for the Department places emphasis on a coordinated community response approach involving the active engagement of public and private providers to ensure quality, access, and delivery of well integrated services. As the coordinator of social services for Miami-Dade County, CAHSD's central intake approach allows for an assessment of residents' eligibility for a wide variety of services at a single point of entry. The department has twelve (12) family and community service centers, and outreach programs to reach underserved areas in Miami-Dade County. The comprehensive services include, but are not limited to, Head Start and School Readiness, Elderly Services, Veterans' Services, Family and Child Empowerment programs, Migrant Farmworker programs, Domestic Violence and Violence prevention, Emergency food, shelter, and utility assistance, home repair and weatherizing, and substance abuse rehabilitative services. These family focused services are complemented by broad opportunities for residents to actively engage in community advisory committees, community boards, foundations and volunteer programs.

CAHSD stakeholders include the United States Department of Health and Human Services, Department of Veteran's Affairs, and the Department of Justice. Also included are the State of Florida Department of Economic Opportunity, Department of Children and Families, the Alliance for Aging, Miami-Dade County Public Schools, the Eleventh Judicial Circuit, and various community-based organizations and County departments.

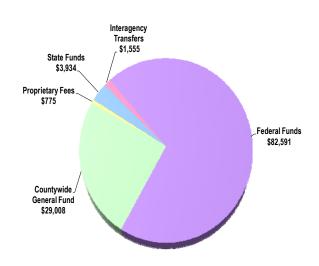
#### FY 2015-16 Proposed Budget

## Expenditures by Activity (dollars in thousands)



## Revenues by Source

(dollars in thousands)



#### **TABLE OF ORGANIZATION**

OFFICE OF T	HE DIRECTOR
Provides overall direction departmental functions	and coordination of
<u>FY 14-15</u> 6	<u>FY 15-16</u> 6
ADMINISTRATION	ELDERLY AND DISABILITY SERVICES
Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants	<ul> <li>Provides a continuum of services for the elderly, veterans, and individuals with disabilities</li> </ul>
FY 14-15 27 FY 15-16 26	<u>FY 14-15</u> <u>FY 15-16</u> 159 158
HEAD START/EARLY HEAD START	EMPLOYMENT AND TRAINING
Provides a comprehensive child development program for children (newborn to five years of age) from low-income families	<ul> <li>Provides employment programs for disadvantaged populations such as at-risk youth, farm workers, and refugees</li> </ul>
<u>FY 14-15</u> <u>FY 15-16</u> 73 89	FY 14-15 FY 15-16 5 5
FAMILY AND COMMUNITY SERVICES	REHABILITATIVE SERVICES
Assists low-income families and communities toward self-sufficiency through programs, including LIHEAP, information referral, and support of 16 Community Advisory Communities (CAC); and assists veterans with	Provides comprehensive treatment for adult substance abusers in Miami-Dade County, including assessment, evaluation, referral, and diversion
benefit claims	FY 14-15 37 FY 15-16 35
<u>FY 14-15</u> <u>FY 15-16</u> 73	VIOLENCE PREVENTION AND INTERVENTION SERVICES
TRANSPORTATION	<ul> <li>Provides crisis counseling, safe shelter,</li> </ul>
Transports children and elders to Head Start and elderly programs respectively	transportation, and other services to victims of domestic violence and their immediate family members
FY 14-15 15 FY 15-16 18	<u>FY 14-15</u> <u>FY 15-16</u> 58 58
ENERGY PROGRAMS	PSYCHOLOGICAL SERVICES
Administers the Single Family Rehab Program, the Weatherization Program of the Low-Income Home Energy Assistance Program (LIHEAP), Solar Program, and Housing and Community Development (HCD) funded Home Repair Programs	Provides professional psychological services to disadvantaged populations, such as low-income children in Head Start
FY 14-15 25 FY 15-16 25	FY 14-15 FY 15-16 1
GREATER MIAM	I SERVICE CORPS
Administrate and ensure the National Linkon Course for Creater Mic	

 Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, providing them with structured, meaningful work experience and comprehensive educational opportunities

> FY 14-15 11 FY 15-16 11

The FY 2015-16 total number of full-time equivalent positions is 544

#### FINANCIAL SUMMARY

Adollous Soften and del	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	29,338	29,076	26,617	29,008
Miscellaneous Revenues	0	4	0	0
Miscellaneous Revenues	452	351	79	110
Miami-Dade Public Schools	19	-29	0	0
Rental Income	729	244	651	495
Fees for Services	358	67	75	10
Donations	18	21	0	0
Other Revenues	1,338	1,253	334	160
State Grant - School Readiness	122,429	0	0	0
State Grants	2,632	3,692	2,872	3,934
Federal Grants	75,954	77,398	82,433	82,591
CDBG	1,648	0	0	0
Interagency Transfers	1,425	1,944	4,961	1,555
Miscellaneous Revenues	1,234	0	0	0
Total Revenues	237,574	114,021	118,022	117,863
Operating Expenditures				
Summary				
Salary	38,527	30,948	31,936	33,022
Fringe Benefits	10,693	9,027	9,118	10,042
Court Costs	2	0	5	0
Contractual Services	5,903	7,986	7,375	6,404
Other Operating	7,401	5,257	6,482	8,706
Charges for County Services	3,005	3,184	2,786	2,633
Grants to Outside Organizations	171,945	56,952	60,250	56,992
Capital	98	125	70	64
Total Operating Expenditures	237,574	113,479	118,022	117,863
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0

	Total F	unding	Total Po	sitions	
(dollars in thousands)	Budget	Proposed	Budget	Proposed	
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16	
Strategic Area: Health and Huma	an Services				
Administration	3,893	4,592	33	32	
Elderly, Disability & Veterans	15,360	16,374	159	158	
Services					
Employment and Training	637	676	5	5	
Energy Programs	5,327	3,335	25	25	
Family and Community	17,201	15,254	72	73	
Services					
Greater Miami Service Corps	2,313	2,435	11	11	
Head Start	59,409	62,409	73	89	
Psychological Services	235	251	1	1	
Rehabilitative Services	4,778	4,764	37	35	
Transportation	2,220	1,849	15	18	
Violence Prevention and	6,649	5,924	58	58	
Intervention Services					
Total Operating Expenditures	118,022	117,863	489	505	

#### SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousar	ıds)				
_ine Item Highlights	Actual	Actual	Budget	Projection	Proposed			
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Advertising	4	0	12	10	21			
Fuel	262	263	365	231	274			
Overtime	299	200	9	107	0			
Rent	1,338	900	757	982	1,002			
Security Services	1,666	2,027	1,600	1,924	1,710			
Temporary Services	2,683	3,000	2,651	3,528	2,805			
Travel and Registration	175	220	379	239	276			
Utilities	1,626	1,709	1,644	1,651	1,619			

#### **DIVISION: ADMINISTRATION**

The Administration Division includes the Office of the Director and provides overall direction and coordination of departmental functions.

- · Provides overall coordination of all department functions
- Staffs the Community Action Agency Board
- Performs all personnel functions
- Administers and provides fiscal and budgetary support to departmental operations, including purchasing, reporting, accounts
  payable/receivable, and grant monitoring
- Develops and maintains information systems
- Coordinates BCC agenda items
- Manages leases for Department facilities

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes the transfer of one Clerk 4 position, one Administrative Officer 2 position and one Driver Messenger position to the Transportation Division, to provide support for scheduling and dispatch of bus services, in addition to interoffice mail delivery
- The FY 2015-16 Proposed Budget includes the transfer of a vacant Special Projects Administrator 1 position from the Elderly Services Division
  and the establishment of a Special Projects Administrator 1 position (\$89,000) to provide additional quality control, grant writing and fiscal
  support

#### **DIVISION: HEAD START**

The Head Start Division provides a comprehensive child development program for children (newborn to five years of age) of low-income families.

<ul> <li>Strategic Objectives - Mea</li> <li>HH3-2: Ensure the</li> </ul>	isures nat all children are school read	ly						
Objectives	Measures	•		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Enhance the quality of life of low-income	Head Start slots*	OP	$\leftrightarrow$	6,738	6,738	6,818	6,818	6,818
children and families through the provision of comprehensive child development services	Early Head Start slots*	OP	$\leftrightarrow$	496	496	512	752	752

<sup>\*</sup>One slot may benefit more than one child in a school year

- The FY 2015-16 Proposed Budget includes \$60.697 million from the United States Department of Health and Human Services for Head Start and Early Head Start; other revenues include \$1.712 million from the United States Department of Agriculture for the Summer Meals Program
- The Head Start contract with delegates for FY 2015-16 includes 6,818 Head Start slots and 752 Early Head Start slots; per slot payment ranges from \$5,969 to \$6,377 for Head Start slots and from \$11,671 to \$12,244 for Early Head Start slots
- The FY 2015-16 Proposed Budget includes an additional 16 positions (\$960,000) to administer and monitor the new Early Head Start Partnership Grant (\$3.1 million), which allows for the provision of services to an additional 240 children between 0-36 months of age

#### **DIVISION: REHABILITATIVE SERVICES**

The Rehabilitative Services Division administers comprehensive treatment services for adult substance abusers in Miami-Dade County.

- Provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, diversion, and in-jail treatment services
- Provides Central Intake, residential and outpatient services to adult substance abusers
- Provides counseling services to individuals in the stockade charged with D.U.I.

HH2-5: Improve	e access to abuse prevention, ir	iterverii	ion and	Support Service	<del>5</del> 3			
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Wedsules			Actual	Actual	Budget	Projection	Target
	Individuals admitted to community-based residential substance abuse treatment services	OP	$\leftrightarrow$	512	542	570	561	560
	Substance Abuse assessments completed by Community Services (Central Intake)	OP	$\leftrightarrow$	2,954	2,989	3,000	3,063	3,000
(Central Intake) Individuals diverte outpatient substate abuse treatment Court*	Individuals diverted to outpatient substance abuse treatment by Drug Court*	OP	$\leftrightarrow$	528	677	246	246	246
	Percentage of users satisfied with accessibility to substance abuse related intervention and prevention services	ОС	1	97%	97%	97%	97%	97%
	Individuals provided with Correctional-Based substance abuse	OP	$\leftrightarrow$	98	81	92	92	90

<sup>\*</sup>Decrease in FY 2014-15 Budget from FY 2013-14 Actual due to outsourcing of non-residential services

- The FY 2015-16 Proposed Budget includes \$182,000 from the Jail Based Substance Abuse Trust Fund for the DUI Program, which provides corrections-based substance abuse services to DUI offenders
- The FY 2015-16 Proposed Budget includes the planned transition of the directly operated non-residential services from the Treatment Alternatives to Street Crimes program to an outside contractor, resulting in the elimination of three full-time positions (\$293,000) and the creation of one Special Projects Administrator 1 position (\$92,000) to provide oversight and direction to the contractor

#### **DIVISION: ELDERLY & DISABILITY SERVICES**

The Elderly and Disability Services Division provides services to elders and young adults with disabilities, to help maintain them in their own homes.

- Provides a continuum of services for the elderly, including specialized senior centers, meals for the elderly, recreation, health support, transportation, home care, and care planning (e.g. Meals for the Elderly, Meals on Wheels, Foster Grandparents, and Senior Companions programs)
- Provides a continuum of services and programs including Disability Services and Independent Living (D/SAIL) for individuals with disabilities, including independent living skills and employment placement assistance

		for the		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures		-	Actual	Actual	Budget	Projection	Target
	Elders remaining in their own homes through In-	OP	$\leftrightarrow$	356	356 470 514	514	356	380
	Home Support Services*							
ncrease the opportunity or the elderly and	e elderly and eld to live Elders participating as	OP	$\leftrightarrow$	495	495	450	495	500
sabled to live Edependently	Elders participating as Senior Companions	OP	$\leftrightarrow$	107	156	130	130	130
	Elders participating as Foster Grandparents	OP	$\leftrightarrow$	80	75	80	80	75
	At-risk children served by Foster Grandparents**	OP	$\leftrightarrow$	180	180	180	138	138
	Meals served through congregate meals	OP	$\leftrightarrow$	241,192	255,861	243,000	243,000	243,000
	Meals served through Meals on Wheels	OP	$\leftrightarrow$	100,376	113,744	100,000	100,000	160,000
	Coordinated volunteer	ОС	<b>↑</b>	500	500	500	500	500

<sup>\*</sup> During FY 2014-15, a reduction occurred due to the State of Florida Agency for Healthcare Administration re-directing Medicaid Waiver clients to sub-contracted managed care organizations

- The FY 2015-16 Proposed Budget includes the transfer of one vacant Special Projects Administrator 1 to Administration
- The FY 2015-16 Proposed Budget includes an additional \$250,000 in General Fund to provide an additional 60,000 meals on wheels
- The FY 2015-16 Proposed Budget includes an additional \$250,000 in General Fund support to provide home care assistance to an additional 36 elderly and disabled individuals

<sup>\*\*</sup>During FY 2014 -15, the number of children served decreased due to a reduction in participating childcare providers

#### **DIVISION: ENERGY PROGRAMS**

The Energy Programs Division provides a range of services to low- to moderate-income homeowners in Miami-Dade County through Weatherization, Weatherization Assistance Program/Low Income Home Energy Assistance Program (WAP/LIHEAP), Senior Housing Assistance Repair Program (SHARP), Water Conservation Initiatives, Residential Shuttering, Solar, Single Family Rehab, and other community development programs; these services increase energy and water efficiency and conservation; reduce energy costs; increase the value of homes and communities; reduce greenhouse gas emissions; increase community awareness of the importance of energy and water conservation; and improve the quality of life of homeowners by addressing health and safety issues, while enhancing an individual or family's ability to become self-sufficient.

HH3-4: Increase	the self sufficiency of vulneral	ole resid	aents/sp					FY 15-16	
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15 FY 14-15		
Objectives	Measures			Actual	Actual	Budget	Projection	Target	
Assist low-income amilies and elders by	Homes receiving Weatherization Services	OP	$\leftrightarrow$	80	151	76	87	87	
educing energy consumption and high expenses through reatherization ssistance and energy conservation programs	Low- to moderate-income households, including elderly and disabled homeowners, receiving house painting services	OP	$\leftrightarrow$	130	57	51	57	57	

- The FY 2015-16 Proposed Budget includes a total of \$674,000 for the Weatherization Assistance Program, which enables low-income families
  to permanently reduce their energy bills by making their homes more energy efficient
- The FY 2015-16 Proposed Budget includes \$117,000 in the non-departmental budget for the Department's Hurricane Shutter Installation Program
- The FY 2015-16 Proposed Budget includes an additional \$233,000 from the State of Florida Department of Emergency Management for the Residential Construction Mitigation Program to assist in the rehabilitation of approximately 15 residential homes
- The FY 2015-16 Proposed Budget excludes \$1.05 million in Documentary Surtax and \$380,000 in State Housing Initiative Partnership
  Program funding that was included in the FY 2014-15 budget; these funds represent loans assumed by participating homeowners and are
  maintained and administered by the Department of Public Housing and Community Development

#### **DIVISION: GREATER MIAMI SERVICE CORPS**

The Greater Miami Service Corps (GMSC) Division administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing a structured and meaningful work experience and comprehensive educational opportunities.

• HH3-1: Ensure	easures that all individuals18 years & ol	der (inc	cluding t	oster care and	juvenile justice	youths) are wor	k ready	
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Wedsures	ineasures			Actual	Budget	Projection	Target
	Youth Adults placed in Unsubsidized employment and/or Education (ROMA Goal 1 Employment Support)	ОС	<b>↑</b>	38	68	40	40	40
Increase the employment skills of targeted youth	Work Experience and Employability Skills Training to Unemployed young Adults (ROMA Goal 1)	OP	$\leftrightarrow$	473	462	400	400	400
	Cost per youth provided training and career services	EF	<b>↓</b>	\$5,175	\$5,594	\$5,784	\$5,927	\$6,087

- The FY 2015-16 Proposed Budget includes \$165,000 in state funding from the Florida Department of Transportation for community revitalization projects and \$123,000 in private foundation support to provide work experience opportunities and training programs
- The FY 2015-16 Proposed Budget includes the following contracts and interdepartmental transfers: \$222,000 from Public Works and Waste Management for infrastructure improvements and beautification projects, \$75,000 from the Regulatory and Economic Resources Department for crime mitigation and public safety projects, and \$60,000 from Miami-Dade Fire Rescue for custodial services
- The FY 2015-16 Proposed Budget includes federal funding of \$555,000 from South Florida Workforce, \$587,000 from Youth Builder, \$85,000 from Volunteer Florida, and \$208,000 from AmeriCorps for employment and training initiatives

#### **DIVISION: FAMILY AND COMMUNITY SERVICES**

The Family and Community Services (formerly known as Self Help Division) provides services through the Community Services Block Grant (CSBG) to assist low-income families and communities toward self-sufficiency, including family and community development, Low-income Home Energy Assistance Program (LIHEAP), information referral, computer training, emergency food and shelter assistance, relocation assistance, youth intervention, job training and placement; provides staff support to 16 Community Advisory Committees (CAC); and administers programs focusing on the development and care of veterans.

	asures nat all individuals18 years & ol	der (inc	ludina f	oster care and	iuvenile iustice	vouths) are wor	k readv		
			- · · · ·	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives	Measures			Actual	Actual	Budget	Budget Projection		
Assist low-income families and	Residents accessing services at neighborhood based Community Enrichment Centers*	OP	<b>‡</b>	78,000	78,354	79,000	44,200	44,200	
ommunities in moving owards self-sufficiency	Residents participating in comprehensive self-	OP	$\leftrightarrow$	1,068	1,099	1,068	400	400	

<sup>\*</sup>Decrease in FY 2014-15 Projection and FY 2015-16 Target from FY 2014-15 Budget due to reduced LIHEAP grant funding

HH3-4: Increase	HH3-4: Increase the self sufficiency of vulnerable residents/special populations										
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 15-16				
Objectives	Measures			Actual	Actual	Budget	Projection	Target			
Increase the opportunity for self-sufficiency for veterans	Veterans assisted with benefit claims*	OP	$\leftrightarrow$	900	1,039	1,400	900	900			

<sup>\*</sup>The increase in the number of veterans served in FY 2013-14 Actual is due to increased outreach efforts and a grant received in FY 2012-13 to serve homeless veterans

- In FY 2015-16, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division, by using its network of 12 Community Resource Centers to improve access for low-income residents (\$3.151 million in CSBG and \$3.180 million in Countywide General Fund)
- During FY 2014-15, the Low-Income Home Energy Assistance Program funding was decreased by \$2.04 million for the FY 2015-16 program year; this decrease will preclude the department from assisting approximately 15,600 residents with financial assistance in paying their electricity bills
- The FY 2015-16 Proposed Budget includes the reduction of 18 part-time work schedules from 78 to 58 hours bi-weekly (\$328,000); the client intake process has been revised to ensure there will be no impact on client services
- The FY 2015-16 Proposed Budget includes one additional Administrative Officer 3 position (\$72,000) to serve as liaison with the Department of Veterans Affairs to coordinate benefits

#### **DIVISION: VIOLENCE PREVENTION AND INTERVENTION SERVICES**

The Violence Prevention and Intervention Services Division coordinates clinical intervention services to families in distress, including shelter services for victims of domestic violence, and provides employment and training programs for disadvantaged populations.

- Provides crisis counseling, information and referral, safe shelter, transportation, emergency financial assistance, emergency food and clothing, and advocacy and support services to victims of violent and domestic crimes and their immediate family members through the Coordinated Victims Assistance Center (CVAC)
- Provides early intervention services to high-risk children to prevent the development of problematic behaviors; individual treatment and family
  group counseling services are offered for family violence victims
- Provides crisis intervention services to victims of domestic violence, including the filing of injunctions with the courts, through the Domestic Violence Intake Unit
- Provides employment programs for disadvantaged populations such as at-risk youth, vocational farmworker training, and seasonal farmworker training
- Provides psychological assessments, case management, staff/parent training, and individual, group, and family counseling
- Implements and monitors the Internship Program through the American Psychological Association, providing accredited services to Head Start and Early Head Start children and other program clients within CAHS

<ul> <li>HH2-5: Improve</li> </ul>	access to abuse prevention, in	tervent	ion and	support service	es			
Ohioativaa	Manageman			FY 12-13	FY 13-14	FY 14-15	FY 15-16	
Objectives	weasures	Measures Actual	Actual	Budget	Projection	Target		
Reduce the incidence	Domestic violence victims provided shelter and advocacy	OP	$\leftrightarrow$	1,663	1,787	1,441	1,700	1,700
and impact of domestic violence	Percentage of children of domestic violence victims successfully completing	OC	1	40%	75%	75%	50%	50%

<sup>\*</sup>Participation is voluntary and dependent upon the children remaining at the facility

Objectives	Measures -			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Increase the	Farmworkers and migrants employed	ОС	<b>↑</b>	75	75	75	77	77
employment of refugees and farmworkers	Farmworkers and migrants retained in employment for ninety days	ОС	1	70	70	70	70	70

#### **DIVISION COMMENTS**

• The FY 2015-16 Proposed Budget includes \$118,000 in the non-departmental budget for the Redlands Christian Migrant Association, which is the six percent local match as required by the school readiness program, to provide school readiness services to 625 farmworker children

#### **Department Operational Unmet Needs**

	(dollars in the	ousands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Increase the operating hours of the Coordinated Victims Assistance Center (CVAC) in order to serve more domestic violence clients.	\$0	\$70	0
Hire 15 Home Care Aides, 2 Home Care Aide Supervisors and 1 Custodial Worker 2 to provide home care to a minimum of 73 additional elderly individuals from a wait list of 1,087 individuals.	\$0	\$763	18
Provide an additional 133,590 home delivered meals to an additional 366 homebound and disabled elderly clients from a wait list of 1,239 individuals.	\$0	\$738	4
Alleviate the waitlist of 482 homeowners currently unserved by Federal/State/Local grants who are in need of home rehabilitation services.	\$0	\$1,000	0
Increase the amount of Direct Relief funds available to assist domestic violence clients with assistance in paying for relocation and self-sufficiency expenses.	\$0	\$50	0
Total	\$0	\$2,621	22

#### **CAPITAL BUDGET SUMMARY**

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
BBC GOB Series 2013A		75	0	0	0	0	0	0	0	75
Capital Asset Series 2013A Bonds		5,558	0	0	0	0	0	0	0	5,558
Federal Health & Human Services		1,300	0	0	0	0	0	0	0	1,300
Capital Outlay Reserve		1,150	651	500	0	0	0	0	0	2,301
BBC GOB Series 2008B-1		822	0	0	0	0	0	0	0	822
BBC GOB Financing		1,491	12,334	14,983	0	0	0	0	0	28,808
BBC GOB Series 2008B		96	0	0	0	0	0	0	0	96
Comm. Dev. Block Grant		990	0	0	0	0	0	0	0	990
BBC GOB Series 2014A		42	0	0	0	0	0	0	0	42
BBC GOB Series 2005A		157	0	0	0	0	0	0	0	157
	Total:	11,681	12,985	15,483	0	0	0	0	0	40,149
Expenditures										
Strategic Area: HH										
Equipment Acquisition		1,379	1,379	0	0	0	0	0	0	2,758
Facility Improvements		2,450	3,141	500	0	0	0	0	0	6,091
Neighborhood Service Centers		2,433	8,459	11,608	0	0	0	0	0	22,500
Rehabilitative Services Facilities		350	5,075	3,375	0	0	0	0	0	8,800
	Total:	6,612	18,054	15,483	0	0	0	0	0	40,149

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- In FY 2015-16, the Internal Service Department (ISD) will continue the designated improvements and construction of the Wynwood/Allapattah Regional Neighborhood Service Center (\$15 million in total project cost, \$5.95 million in FY 2015-16) and the Culmer/Overtown Neighborhood Service Center renovations (\$7.5 million in total project cost, \$2.5 million in FY 2015-16)
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes \$2.30 million in Capital Outlay Reserve and \$990,000 in Community
  Development Block Grant funds to provide facility renovations and preventative maintenance on various facilities

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS - BUILDING PROJECT #: 844020

BETTER COMMUNITIES BOND PROGRAM

DESCRIPTION: Renovate the structure of the existing 38,493 square foot Culmer/Overtown Neighborhood Service Center facility

1600 NW 3 Ave LOCATION: District Located: City of Miami District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	454	2,500	4,436	0	0	0	0	0	7,390
BBC GOB Series 2005A	39	0	0	0	0	0	0	0	39
BBC GOB Series 2008B	2	0	0	0	0	0	0	0	2
BBC GOB Series 2008B-1	5	0	0	0	0	0	0	0	5
BBC GOB Series 2013A	32	0	0	0	0	0	0	0	32
BBC GOB Series 2014A	32	0	0	0	0	0	0	0	32
TOTAL REVENUES:	564	2,500	4,436	0	0	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	12	1,877	2,717	0	0	0	0	0	4,606
Furniture Fixtures and Equipment	0	0	586	0	0	0	0	0	586
Planning and Design	468	183	0	0	0	0	0	0	651
Project Administration	84	440	440	0	0	0	0	0	964
Technology Hardware/Software	0	0	693	0	0	0	0	0	693
TOTAL EXPENDITURES:	564	2,500	4,436	0	0	0	0	0	7,500

PROJECT #: 844080

**FACILITIES - RENOVATIONS AND PREVENTATIVE MAINTENANCE** 

DESCRIPTION: Renovate and provide preventative maintenance on various facilities

LOCATION: various Sites District Located: Countywide Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-10 2019-20

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	1,150	651	500	0	0	0	0	0	2,301
Comm. Dev. Block Grant	990	0	0	0	0	0	0	0	990
TOTAL REVENUES:	2,140	651	500	0	0	0	0	0	3,291
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,150	1,641	500	0	0	0	0	0	3,291
TOTAL EXPENDITURES:	1,150	1,641	500	0	0	0	0	0	3,291

KENDALL COMPLEX COTTAGES REFURBISHMENT - BUILDING BETTER COMMUNITIES PROJECT #: 844680

**BOND PROGRAM** 

DESCRIPTION: Refurbish the 11 Kendall Cottages (approximately 4,600 square foot per cottage) for County operated day treatment

services for children with special needs

LOCATION: 11024 SW 84 St District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	240	3,875	3,375	0	0	0	0	0	7,490
BBC GOB Series 2014A	10	0	0	0	0	0	0	0	10
TOTAL REVENUES:	250	3,875	3,375	0	0	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	3,550	3,150	0	0	0	0	0	6,700
Planning and Design	250	0	0	0	0	0	0	0	250
Project Administration	0	325	225	0	0	0	0	0	550
TOTAL EXPENDITURES:	250	3,875	3,375	0	0	0	0	0	7,500

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$333,000

PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS PROJECT #: 6004100

DESCRIPTION: Purchase and install 17 portables to be used as classrooms to replace aging units for the Head Start/Early Head Start

Program

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Asset Series 2013A Bonds	1,500	0	0	0	0	0	0	0	1,500
Federal Health & Human Services	1,300	0	0	0	0	0	0	0	1,300
TOTAL REVENUES:	2,800	0	0	0	0	0	0	0	2,800
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,300	1,500	0	0	0	0	0	0	2,800
TOTAL EXPENDITURES:	1,300	1,500	0	0	0	0	0	0	2,800

TRANSPORTATION BUSES PROJECT #: 6004410

DESCRIPTION: Replace aging fleet and acquire 16 new buses to transport the variety of clients served by the Community Action and

**Human Services Department** 

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Asset Series 2013A Bonds	2,758	0	0	0	0	0	0	0	2,758
TOTAL REVENUES:	2,758	0	0	0	0	0	0	0	2,758
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	1,379	1,379	0	0	0	0	0	0	2,758
TOTAL EXPENDITURES:	1,379	1,379	0	0	0	0	0	0	2,758

**NEW DIRECTIONS RESIDENTIAL REHABILITATIVE SERVICES** 

Replacement of five existing living quarters

Unincorporated Miami-Dade County

LOCATION: 3140 NW 76 St

DESCRIPTION:

District Located: District(s) Served: 2 Countywide

3

PROJECT #: 6009530

TOTAL **REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Capital Asset Series 2013A Bonds 1,300 0 0 1,300 0 **TOTAL REVENUES:** 1,300 0 0 0 0 0 0 1,300 **EXPENDITURE SCHEDULE:** TOTAL **PRIOR** 2020-21 **FUTURE** 2015-16 2016-17 2017-18 2018-19 2019-20 Construction 100 1,200 0 0 0 0 0 1,300 **TOTAL EXPENDITURES:** 1,300 100 1,200 0 0 0 0 0 0

NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER - BUILDING PROJECT #: 846370 BETTER COMMUNITIES BOND PROGRAM

DESCRIPTION: Demolish and/or reconstruct the 25,547 square foot Wynwood Neighborhood Service Center facility including regional

services for Allapattah Neighborhood

LOCATION: 2902 NW 2 Ave District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	797	5,959	7,172	0	0	0	0	0	13,928
BBC GOB Series 2005A	118	0	0	0	0	0	0	0	118
BBC GOB Series 2008B	94	0	0	0	0	0	0	0	94
BBC GOB Series 2008B-1	817	0	0	0	0	0	0	0	817
BBC GOB Series 2013A	43	0	0	0	0	0	0	0	43
TOTAL REVENUES:	1,869	5,959	7,172	0	0	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	5,700	6,540	0	0	0	0	0	12,240
Planning and Design	1,318	0	0	0	0	0	0	0	1,318
Project Administration	551	259	632	0	0	0	0	0	1,442
TOTAL EXPENDITURES:	1,869	5,959	7,172	0	0	0	0	0	15,000

#### UNFUNDED CAPITAL PROJECTS

		(dollars in thousands)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
NEW DIRECTION - DEMOLISH COTTAGES	3140 NW 76 St	3,500
ALLAPATTAH COMMUNITY RESOURCE CENTER FACILITY IMPORVEMENTS	1897 NW 20 St	500
FACILITY IMPROVEMENTS - IRRIGATION SYSTEMS	Various Sites	500
FACILITY IMPROVEMENTS - SECURITY CAMERAS	Various Sites	480
FACILITY IMPROVEMENTS - CAGES FOR HVAC SYSTEMS	Various Sites	200
PURCHASE INN TRANSITION NORTH	13030 NE 6 Ave	4,000
NEW DIRECTION - WATER & SEWER CONNECTION	3140 NW 76 St	500
EDISON COMMUNITY RESOURCE CENTER - PARKING GARAGE	150 NW 79 St	3,000
EDISON COMMUNITY RESOURCE CENTER - FENCING	150 NW 79 St	200
EDISON COMMUNITY RESOURCE CENTER - FACILITY RENOVATIONS	150 NW 79 St	200
MIAMI GARDENS COMMUNITY RESOURCE CENTER - RESURFACE	16405 NW 25 Ave	425
PARKING LOT		
FLORIDA CITY COMMUNITY RESOURCE CENTER - RESURFACE PARKING	1600 NW 6 Ct	250
LOT		
REPLACE FURNISHINGS AT THE TRANSITIONAL HOUSING COMPLEX IN	Undisclosed	400
SOUTH DADE		
FACILITY IMPROVEMENTS - SEPARATE UTILITY METERS	Various Sites	300
40/50 YEAR BUILDING RECERTIFICATIONS	Various Sites	2,000
NORTH COUNTY NEIGHBORHOOD SERVICE CENTER DRAINAGE	3201 NW 207 St	120
REPLACE PLAYGROUND EQUIPMENT	Various Head Start Centers	512
	UNFUNDED TOTAL	17,087

## COMMUNITY ACTION AND HUMAN SERVICES (CAHS) BUDGET BY MAJOR PROGRAM (dollars in thousands)

DDOODAM BY BUILDING	Current FY	GE	NERAL FU	INDS	FEDE	RAL / ST	ATE	ОТН	ER FUN	IDS	TOTAL			SERVICE LEVEL
PROGRAM BY DIVISION	Next FY	В	udget	FT	Bud	lget	FT	Buo	dget	FT	Budget	FT	#	Note
ADMINISTRATION														
Administration	FY 2014-15		3,893	33							\$ 3,893	33		N/A
EMPLOYMENT AND TRAINING	FY 2015-16	\$	4,592	32							\$ 4,592	32		
	FY 2014-15	\$	59	1	ı	I		<b>Q</b>	109		\$ 168	1	600	
At-Risk Youth	FY 2015-16	\$	114	1				Ψ	103		\$ 114	1	600	At-risk clients served
0 11 D 1 01 11 0 1	FY 2014-15	\$	143	2	\$	326	2				\$ 469	4	77	
South Dade Skills Center	FY 2015-16	\$	214	2	\$	348	2				\$ 562	4	77	Farmworkers and migrants employed
Subtotal (Employment)	FY 2014-15		202	3	\$	326	2	\$	109		\$ 637	5		
,	FY 2015-16	\$	328	3	\$	348	2				\$ 676	5		
PSYCHOLOGICAL SERVICES	FY 2014-15	Ι¢	225	1	l	I		1	T		\$ 235	1	2.250	
Psychological Services	FY 2014-15 FY 2015-16		235 251	1							\$ 235 \$ 251	1	2,250 2,400	Emotionally challenged children served
REHABILITATIVE SERVICES	11 2010 10	ŢΨ	201								Ψ 201	<u> </u>	2,100	
	FY 2014-15	\$	287	1							\$ 287	1		NI/A
Division Administration	FY 2015-16	\$	304	1							\$ 304	1		N/A
Community Services (Intake and Treatment)	FY 2014-15	\$	1,155	9	\$	2,314	21	\$	184	1	\$ 3,653	31	3,063	Assessments completed
- Community Common and Troubleship	FY 2015-16	\$	1,226	9	\$	2,243	21	\$	184	1	\$ 3,653	31	3,000	7 tooooomonto oompiotoa
Treatment Alternatives to Street Crimes (TASC)	FY 2014-15 FY 2015-16	\$	591 600	3				\$	247 207	2	\$ 838 \$ 807	5 3	246 246	Drug Court referred individuals served
	FY 2013-10		2,033	13	\$	2,314	21	\$	431	3	\$ 4,778	37	240	
Subtotal (Rehabilitative)	FY 2015-16	\$	2,130	11	\$	2,243	21	\$	391	3	\$ 4,764	35		
VIOLENCE PREVENTION AND INTERVENTION			,											
Advocates for Victims	FY 2014-15	\$	2,148	14	\$	2,040	29	\$	1,235	10	\$ 5,423	53	1,700	Domestic violence victims provided
Advocates for victims	FY 2015-16	\$	2,676	14	\$	1,998	29	\$	167	10	\$ 4,841	53		shelter and advocacy
Domestic Violence Intake	FY 2014-15	\$	726	5	\$	500					\$ 1,226	5	4,000	
	FY 2015-16 FY 2014-15		583 2,874	5 19	\$	500	20	<b>.</b>	1 225	10	\$ 1,083	5 58	4,000	referred by intake unit
Subtotal (VPI)	FY 2014-13	\$	3,259	19	\$	2,540 2,498	29 29	\$	1,235	10 10	\$ 6,649 \$ 5,924	58		
	1 1 2010 10	*	0,207	.,	, ·	2/./0		*			<b>4</b> 0//2:			
ELDERLY AND DISABILITY SERVICES														
Division Administration	FY 2014-15	\$	608	7							\$ 608	7		N/A
Division Administration	FY 2015-16	\$	725	7							\$ 725	7		IV/A
Adult Day Care	FY 2014-15	\$	2,236	19	\$	440	3	\$	79	3	\$ 2,755	25	356	Elders provided support services
,	FY 2015-16 FY 2014-15	\$	2,420 1.000	18	\$	559 711	3	\$	77	3	\$ 3,056 \$ 1,711	24	300 425,000	
High Risk Elderly Meals	FY 2014-15 FY 2015-16	\$	1,000		\$	711					\$ 1,711		425,000	High risk meals served at senior centers
	FY 2014-15	\$	487	1	\$	1,470	10				\$ 1,957	11	243,000	
Meals for the Elderly	FY 2015-16	\$	579	1	\$	1,087	12	\$	8		\$ 1,674	13	243,000	Congregate meals served
Meals on Wheels	FY 2014-15	\$	518	2							\$ 518	2	100,000	Meals delivered to isolated seniors
Wedis on Wheels	FY 2015-16	\$	434	1	\$	576					\$ 1,010	1	160,000	
Senior Centers	FY 2014-15	\$	712	7				•	4		\$ 712	7	70	Elders receiving social services at senior
	FY 2015-16 FY 2014-15	\$	742 1,029	9	\$	35	1	\$	4		\$ 746 \$ 1,064	9	262	centers  Elders provided case management and in
Care Planning	FY 2014-15 FY 2015-16	\$	1,029	7	\$	36	1				\$ 1,004	8	300	home services
Footos Crandnerante	FY 2014-15	\$	158	1	\$	269	2				\$ 427	3	80	
Foster Grandparents	FY 2015-16	\$	171	1	\$	270	2				\$ 441	3		grandparents
Home Care Program	FY 2014-15		3,916		\$	195					\$ 4,111	79	356	Elders remaining in their own homes
	FY 2015-16	\$	4,059	78	\$	165					\$ 4,224	78	416	through in-home services
		÷	7,		Φ.		1	i .			\$ 179	1	500	len en e
Retired Seniors Volunteer Program (RSVP)	FY 2014-15		74	1	\$	105					¢ 100	5		Elders participating as volunteers
	FY 2014-15 FY 2015-16	\$	88	1	\$	108	1				\$ 196 \$ 640	2	500	1 1 9
Retired Seniors Volunteer Program (RSVP)  Senior Companions	FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16	\$ \$		1		108 567		\$	21		\$ 640	2 4 4	500 130	1 1 9
Senior Companions	FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16 FY 2014-15	\$ \$ \$	88 73	1 1 126	\$	108	1 4 3 21	\$	21 79	3	\$ 640	4	500 130	Elders participating as senior companions
	FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16	\$ \$ \$	88 73 117	1 1 126 124	\$ \$ \$	108 567 579	1 4 3			3	\$ 640 \$ 717	4	500 130	Elders participating as senior companions
Senior Companions  Subtotal (Elderly)	FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16	\$ \$ \$ \$	88 73 117 10,811 11,350	124	\$ \$ \$ \$	108 567 579 3,792 4,091	1 4 3 21	\$	79		\$ 640 \$ 717 \$ 14,682 \$ 15,551	4 4 150 149	500 130 130	Elders participating as senior companions to other seniors
Senior Companions	FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16 FY 2014-15	\$ \$ \$ \$	88 73 117 10,811		\$ \$ \$ \$	108 567 579 3,792	1 4 3 21 22	\$	79		\$ 640 \$ 717 \$ 14,682	4 4 150 149	500 130	Elders participating as senior companions
Senior Companions  Subtotal (Elderly)  Disability Services and Independent Living (D/SAIL)	FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16 FY 2015-16	\$ \$ \$ \$	88 73 117 10,811 11,350 471 616	8 8	\$ \$ \$ \$ \$	108 567 579 3,792 4,091 207 207	1 4 3 21 22	\$	79 110	3	\$ 640 \$ 717 \$ 14,682 \$ 15,551 \$ 678 \$ 823	4 4 150 149 9 9	500 130 130 495	Elders participating as senior companions to other seniors
Senior Companions  Subtotal (Elderly)	FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16 FY 2014-15 FY 2015-16	\$ \$ \$ \$ \$	88 73 117 10,811 11,350	8 8	\$ \$ \$ \$ \$	108 567 579 3,792 4,091	1 4 3 21 22	\$	79		\$ 640 \$ 717 \$ 14,682 \$ 15,551 \$ 678 \$ 823	4 4 150 149 9 9	500 130 130 495	Elders participating as senior companions to other seniors

## COMMUNITY ACTION AND HUMAN SERVICES (CAHS) BUDGET BY MAJOR PROGRAM (dollars in thousands)

PROGRAM BY DIVISION	Current FY	GENERAL F	JNDS	FEDERAL / S	TATE	OTH	ER FUN	NDS	TOTAL			SERVICE LEVEL
PROGRAM BY DIVISION	Next FY	Budget	FT	Budget	FT	Bu	dget	FT	Budget	FT	#	Note
ENERGY												
Home Repair and Rehabilitation	FY 2014-15						2,856	9		9	57	Number of homes improved
Homo Ropali and Rondollitation	FY 2015-16					\$	426	10		10	57	rumbor of nomice improved
Home Weatherization / Energy Conservation Program		\$ 195 \$ 244	2	\$ 612 \$ 977	4	\$	25	_	\$ 832 \$ 1.246	9	87 87	Number of homes improved
		\$ 244 \$ 1,335	7	\$ 977	4	\$	25 304		\$ 1,246 \$ 1,639	7		Neighborhood Service Centers
Facility Maintenance		\$ 1,335	5		1	\$	328	_	\$ 1,663	5		maintained
		\$ 1,530	9	\$ 612	4		3,185	12		25	13	maintaineu
Subtotal (Energy)	FY 2015-16		7			\$	779	14		25		
GREATER MIAMI SERVICE CORPS		, , , , , , , , , , , , , , , , , , , ,										
Greater Miami Service Corps	FY 2014-15			\$ 1,422	5	\$	891	6	\$ 2,313	11	440	Number of youth served
Greater Ivilanii Service Corps	FY 2015-16			\$ 1,627	5	\$	808	6	\$ 2,435	11	440	) Number of youth served
Subtotal (GMSC)	FY 2014-15			\$ 1,422	5	\$	891		\$ 2,313	11		
· · ·	FY 2015-16			\$ 1,627	5	\$	808	6	\$ 2,435	11		
HEAD START	FY 2014-15	ı		\$ 59,409	73	ı	1	T	\$ 59,409	73	7.570	T
Head Start and Early Head Start	FY 2014-15 FY 2015-16		-	\$ 62,409	89				\$ 62,409	89	7,570 7,570	Number of funded slots
	FY 2013-10			\$ 59,409	73			_	\$ 59,409	73	7,370	
Subtotal (Head Start)	FY 2015-16			\$ 62,409	89				\$ 62,409	89		
Transportation	11 2010 10	l	L	\$ 02,107	1 07	1	l		Ψ 02,107	07		
Transportation	FY 2014-15	\$ 1,813		\$ 307		\$	100		\$ 2,220	15	28,000	Number of clients served
Halisportation		\$ 1,837	18			\$	12		\$ 1,849	18	28,000	Number of clients served
Subtotal (Transportation)		\$ 1,813	15	\$ 307		\$	100	_	\$ 2,220	15		
	FY 2015-16	\$ 1,837	18			\$	12		\$ 1,849	18		
FAMILY AND COMMUNITY SERVICES												
Neighborhood Centers		\$ 2,588	31	\$ 3,334	35	\$	70		\$ 5,992	66	44,200	Number of clients served
- 5	FY 2015-16	\$ 2,774	31	\$ 3,151	35	\$	63		\$ 5,988	66	44,200	
Emergency Food & Shelter Program	FY 2014-15			\$ 141	1				\$ 141		400	Number of clients served
- · · · · · · · · · · · · · · · · · · ·	FY 2015-16			\$ 171 \$ 10.822	2	-		_	\$ 171 \$ 10.822	2	400	
Low-Income Home Energy Assistance Program (LIHEAP)	FY 2014-15 FY 2015-16			\$ 10,822 \$ 8,783	3				\$ 10,822 \$ 8,783	3	34,000 18,400	Number of clients served
		\$ 167	2	\$ 0,703		1			\$ 0,703	3	900	Veterans and dependants assisted with
Veterans Services		\$ 292	4	\$ 20					\$ 240	4		filing veterans claims
		\$ 2,755	33	\$ 14,376		\$	70		\$ 17,201	72	300	ming votorans damis
Subtotal (Family and Community Services)		\$ 3,066	35	\$ 12,125		\$	63		\$ 15,254	73		
TOTAL	FY 2014-15	\$ 26,617	260	\$ 85,305	195	\$	6,100	34		489		
TOTAL	FY 2015-16	\$ 29,008	258	\$ 86,525	211	\$	2,330	36	\$ 117,863	505		

#### **Homeless Trust**

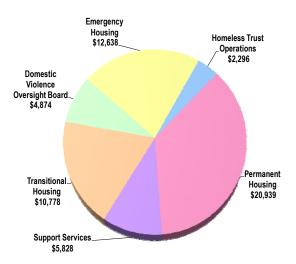
The Miami-Dade County Homeless Trust (Homeless Trust) serves as the coordinating entity for services for homeless individuals and families throughout Miami-Dade County. The Homeless Trust administers a portion of the one percent Food and Beverage Tax proceeds, as well as federal, state, and other resources dedicated to services for the homeless; advises the Board of County Commissioners on issues related to homelessness; serves as the identified "Lead Agency" for the United States Housing and Urban Development (USHUD) funds for our community, and the State's Homeless Coalition for Miami-Dade County; implements the Miami-Dade County Community Homeless Plan; and provides administrative, contractual, and policy formulation assistance related to homeless services.

As part of the Health and Human Services strategic area, the Homeless Trust funds and monitors prevention services, emergency, transitional, and permanent housing, as well as supportive services for the homeless. Each area is specifically designed to meet the unique needs of homeless individuals and families when they first enter the system, as well as their needs as they develop and evolve over time. This blend of housing and services comprises what is known as the homeless continuum of care. Over 8,000 emergency, transitional, and permanent housing beds have been developed by or through the Homeless Trust since its inception in 1993. The Homeless Trust also supports the Domestic Violence Oversight Board (DVOB) and coordinates and monitors the construction and operations of domestic violence centers in Miami-Dade County.

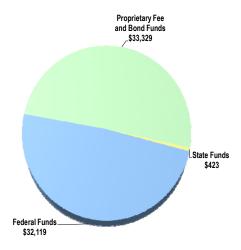
A Board of Trustees, comprised of 27 members, governs the Homeless Trust. Membership consists of appointed leadership, including County and City Commissioners, representatives from the Judiciary, the Superintendent of Schools, the Florida Department of Children and Families Regional Administrator and the City of Miami Manager. The Board also includes representation from the Miami Coalition for the Homeless; business, civic, and faith-based community groups; homeless service providers; homeless individuals; and formerly homeless individuals. In order for the Homeless Trust to be successful in its mission of assisting homeless individuals and families, it relies on the services offered by provider agencies within the community, including its private sector partner, the Chapman Partnership.

#### FY 2015-16 Proposed Budget

## Expenditures by Activity (dollars in thousands)



## Revenues by Source (dollars in thousands)



#### **TABLE OF ORGANIZATION**

#### **HOMELESS TRUST**

 Oversees all departmental activities including personnel and budget development; coordinates services for homeless individuals and families throughout Miami-Dade County

#### **DOMESTIC VIOLENCE OVERSIGHT BOARD (DVOB)**

 Coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County; provides administrative support to the DVOB

The FY 2015-16 total number of full-time equivalent positions is 18

#### FINANCIAL SUMMARY

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
Interest Earnings	48	40	37	32
Miscellaneous Revenues	0	8	10	10
Other Revenues	264	200	200	0
Carryover	9,473	11,944	11,398	10,965
Food and Beverage Tax	20,719	20,817	20,745	22,322
State Grants	422	485	423	423
Federal Grants	17,943	21,407	24,897	32,119
Total Revenues	48,869	54,901	57,710	65,871
Operating Expenditures				
Summary				
Salary	1,166	1,172	1,356	1,355
Fringe Benefits	215	305	423	401
Court Costs	0	0	0	0
Contractual Services	214	97	137	110
Other Operating	538	488	683	622
Charges for County Services	47	179	255	271
Grants to Outside Organizations	34,021	40,058	44,604	51,828
Capital	6	0	9	2,766
Total Operating Expenditures	36,207	42,299	47,467	57,353
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and	0	0	0	0
Depletion				
Reserve	0	448	10,243	8,518
Other Non-Operating	0	0	0	0
Adjustments				
Total Non-Operating Expenditures	0	448	10,243	8,518

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: Health and Huma	n Services			
Homeless Trust Operations	2,311	2,296	16	17
Domestic Violence Oversight	2,063	4,874	1	1
Board				
Emergency Housing	13,278	12,638	0	0
Permanent Housing	12,763	20,939	0	0
Support Services	5,975	5,828	0	0
Transitional Housing	11,077	10,778	0	0
Total Operating Expenditures	47,467	57,353	17	18

#### SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)								
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed				
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Advertising	26	155	21	163	163				
Fuel	0	0	0	0	0				
Overtime	0	0	0	0	0				
Rent	81	85	90	90	94				
Security Services	0	0	0	0	0				
Temporary Services	0	0	0	0	0				
Travel and Registration	0	2	3	2	6				
Utilities	22	18	20	17	15				

#### **DIVISION: HOMELESS TRUST OPERATIONS**

The Homeless Trust Division oversees all departmental activities, including personnel and budget development, and coordinates services for homeless individuals and families throughout Miami-Dade County.

- Implements the policies developed by the Board of the Homeless Trust, including the utilization of local, state, and federal funds to assist the homeless
- Serves as staff to the Board of the Homeless Trust and liaison to the Office of the Mayor and the Board of County Commissioners
- Coordinates Homeless Trust activities and recommends, defines, and monitors operating goals, objectives, and procedures for the Homeless
  Trust
- Administers a portion of the one percent Food and Beverage Tax proceeds
- Provides a continuum of support services for targeted special populations, including services related to sexual assault and domestic violence, mental health, and substance abuse
- Provides access to culturally sensitive outreach, prevention and intervention services for Miami-Dade County children, youth, and their families
- Administers 126 individual grant-funded programs with 28 organizations to provide essential homeless services in Miami-Dade County
- Conducts two countywide homeless census counts each year to continue to assess the type and number of homeless individuals in Miami-Dade County, as well as surveys and analysis of system utilization and performance
- Manages the local Homeless Management Information System to track system utilization, needs, gaps, and trends

Strategic Objectives - Mea	sures							
HH2-1: End hom	elessness							
Objectives	Measures	Measures -			FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
	Unsheltered chronically homeless people in Miami-Dade County	ОС	<b>→</b>	547	445	350	350	350
Provide effective services to homeless	Beds in homeless continuum of care	OP	$\leftrightarrow$	7,727	8,355	8,225	8,345	8,445
individuals and families	Permanent housing units completed	ОС	<b>↑</b>	105	90	121	120	120
iii wiiaiiii-Dade Coulity	Homeless outreach team contacts with clients		$\leftrightarrow$	56,937	67,427	55,000	65,000	65,000
	Placements into housing units	OP	$\leftrightarrow$	12,892	14,601	14,500	14,500	15,000

#### **DIVISION COMMENTS**

- During FY 2014-15 a vacant Special Projects Administrator 2 position was eliminated from the Homeless Trust Division
- During FY 2014-15 the Homeless Trust assumed the administration of the Shelter + Care Program, as well as a transfer of one Housing Specialist position from the Department of Public Housing and Community Development and the addition of one Contract Compliance Specialist position to assist with the administration and monitoring of the program
- In FY 2015-16 Homeless Trust Capital Reserves are funded at \$3.257 million for future repairs; Tax Equalization Reserves are funded at \$4.146 million and Operational Reserves are funded at \$1.115 million for any emergencies or significant reductions to the Food and Beverage Tax collections

#### **DIVISION: DOMESTIC VIOLENCE OVERSIGHT BOARD**

The Domestic Violence Oversight Board (DVOB) Division coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County, and provides administrative support to the DVOB

- · Monitors service provider contracts and evaluates the provision of services to domestic violence victims
- Coordinates services between shelters

#### Strategic Objectives - Measures HH2-5: Improve access to abuse prevention, intervention and support services FY 12-13 FY 13-14 FY 14-15 FY 14-15 FY 15-16 **Objectives** Measures Actual Actual **Budget** Projection **Target** Provide advocacy, outreach, safe shelter, transportation, Clients provided emergency financial 1.058 emergency shelter and/ or OP $\leftrightarrow$ 1.088 1.075 1.100 1.100 assistance, emergency services at The Lodge food and clothing to victims of domestic crimes and their families

#### **DIVISION COMMENTS**

 In FY 2015-16 Domestic Violence Oversight Board (DVOB) carryover funds are budgeted at \$2.757 million for the planning and construction of the second DVOB shelter

#### **CAPITAL BUDGET SUMMARY**

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
Food and Beverage Tax		582	2,757	4,661	0	0	0	0	0	8,000
	Total:	582	2,757	4,661	0	0	0	0	0	8,000
Expenditures										
Strategic Area: HH										
Domestic Violence Facilities		582	2,757	4,661	0	0	0	0	0	8,000
	Total:	582	2,757	4,661	0	0	0	0	0	8,000

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

 The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes \$2.757 million to plan and begin construction of the second DVOB shelter; the shelter will provide a minimum of 60 emergency shelter beds for domestic violence victims and their dependents (\$8 million in total project cost)

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### CONSTRUCT SECOND DOMESTIC VIOLENCE SHELTER

PROJECT #: 207931



DESCRIPTION: Construct a new domestic violence shelter

LOCATION: Undisclosed Not Applicable District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Food and Beverage Tax	582	2,757	4,661	0	0	0	0	0	8,000
TOTAL REVENUES:	582	2,757	4,661	0	0	0	0	0	8,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Art Allowance	12	108	0	0	0	0	0	0	120
Construction	0	1,900	3,852	0	0	0	0	0	5,752
Furniture Fixtures and Equipment	0	0	562	0	0	0	0	0	562
Permitting	0	114	0	0	0	0	0	0	114
Planning and Design	492	405	0	0	0	0	0	0	897
Project Administration	78	230	247	0	0	0	0	0	555
TOTAL EXPENDITURES:	582	2,757	4,661	0	0	0	0	0	8,000

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$2,262,000

#### **UNFUNDED CAPITAL PROJECTS**

(dollars in thousands) PROJECT NAME LOCATION **ESTIMATED PROJECT COST** PROVIDE ADVANCED CARE HOUSING 175,000 Various Sites UNFUNDED TOTAL 175,000

# **Public Housing and Community Development**

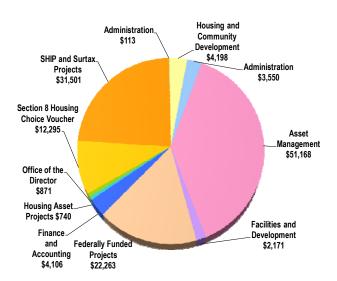
The Department of Public Housing and Community Development (PHCD) administers federal funding for all of the County's housing and community development programs including public housing, rental housing, affordable housing, rehabilitation and revitalization. These programs have been developed to provide decent, safe, sanitary, and affordable housing and to promote viable urban communities and sustainable living environments, principally for extremely low-income to moderate-income families and individuals.

As part of the Health and Human Services and Economic Development strategic areas, PHCD oversees over 8,400 units of public housing and provides Section 8 subsidized payments for up to 17,000 households. The Department provides supportive services to improve the quality of life and general environment of public housing residents, including assisted living facility (ALF) services for elderly residents and the Family Self-Sufficiency Program for tenants in both the Private Rental (Section 8) and Public Housing programs. PHCD monitors and oversees performance through the Public Housing Assessment System (PHAS) and the Section Eight Management Assessment Program (SEMAP). PHCD provides assistance and programs that expand economic opportunity and community development. Additionally, PHCD is the County department primarily responsible for developing and financing affordable housing, to include the oversight of the Documentary Stamp Surtax (Surtax) and State Housing Initiatives Partnership (SHIP) funds for affordable housing development.

PHCD's stakeholders are the residents of Miami-Dade County, primarily extremely low-income to moderate-income individuals, families, and elderly residents. PHCD works closely with its Resident Boards, private landlords, affordable housing developers, for-profit and non-profit organizations and County departments. A primary partner of PHCD is the United States Department of Housing and Urban Development (U.S. HUD), which provides funding for Public Housing, Capital Grants, Section 8, HOPE VI, Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG), and Neighborhood Stabilization Program (NSP).

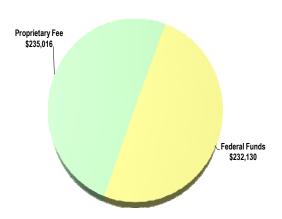
# FY 2015-16 Proposed Budget

# Expenditures by Activity (dollars in thousands)



# **Revenues by Source**

(dollars in thousands)



#### TABLE OF ORGANIZATION

#### OFFICE OF THE DIRECTOR

Provides direction, communication, and coordination of federal and local housing and community development programs to assist extremely low-to moderate-income
families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public
and private stakeholders to ensure attainment of PHCD's goals and objectives

FY 14-15 6 FY 15-1

#### HOUSING AND COMMUNITY DEVELOPMENT

 Administers federal and state funded programs including CDBG, HOME, ESG, NSP, Surtax, and SHIP; promotes economic development with the goal of creating and retaining jobs for low to moderate-income persons; identifies and constructs new housing development projects, manages mixed-use development acquisition, provides architectural/engineering and construction contract administration, ensures compliance with all program requirements; prepares the Five-Year Consolidated Plan, Annual Action Plan, and Consolidated Annual Performance Evaluation Report (CAPER); administers community planning functions

FY 15-16

#### **ADMINISTRATION**

 Monitors U.S. HUD regulations and measures; provides administrative support including human resources, safety operations, emergency management operations, procurement, technical services, fraud and criminal investigations, compliance, employee training and development, reasonable accommodations according to the American with Disabilities Act, HUD Voluntary Compliance Agreement for residents with disabilities; monitors HUD's PHAS; provides direct oversight of the Helen M. Sawyer Plaza Assisted Living Facility (ALF)

#### ASSET MANAGEMENT

 Provides on-going rehabilitation of public housing vacant units for prospective residents; provides maintenance support services to all public housing units as needed; provides property management and maintenance services of over 8,400 units encompassed in 105 Public Housing Developments; manages the capital asset inventory; provides relocation leasing, rent collection, evictions, policy reviews, and future developments; manages applications for Public Housing; determines eligibility, assigns units and maintains waiting list of current applicants

FY 15-16 271

#### FINANCE AND ACCOUNTING

 Provides support services including budgeting, accounting, financial reporting, accounts payable, and revenue management; implements various enhancements and process improvement initiatives to provide accurate and timely financial data; administers electronic payment system for tenants and direct debit program; provides underwriting, closing services and loan servicing to a loan portfolio of over 7,000 loans for affordable housing development, rehabilitation, construction, and homebuyer mortgage assistance loans

FY 15-16

#### RESIDENT SERVICES, COMMUNITY PLANNING AND OUTREACH

 Develops and implements annual competitive award process and subsequent recapture/reallocation of funding for CDBG, HOME, ESG, NSP, Surtax and SHIP programs; administers community planning functions, annual reporting requirements to U.S. HUD for funding programs, as well as submission of the 5-Year Consolidated Plan, Annual Action Plans, and Consolidated Annual Performance Evaluation Report (CAPER); assists public housing residents with attaining self-sufficiency

FY 15-16

#### **SECTION 8 HOUSING CHOICE VOUCHER**

 Provides assistance to low-income families and elderly, disabled and homeless participants in obtaining affordable, decent, safe, and sanitary housing; administers special programs, including Moderate Rehabilitation, and Single Room Occupancy, HUD Vash Vouchers and project-based vouchers; Conducts housing quality standards (HQS) inspections for all special programs; determines the eligibility and selection of Section 8 rental assistance programs

FY 15-16 25

#### **FACILITIES AND DEVELOPMENT**

Plans and implements capital improvements to existing public housing facilities (over 8,400 units agency-wide), public housing development programs (including "Liberty Square
Rising") with a mixed-income, mixed-finance, mixed-use development approach to projects (as applicable) at public housing sites; manages acquisitions, demolition and/or
disposition process and obtains HUD approvals; manages various grants including the Capital Fund Program (CFP), HOPE VI and Replacement Housing Factor (RHF) funds,
including obligation and expenditures; manages the County's Infill Housing Program

FY 15-16 10

• The FY 2015-16 total number of full-time equivalent positions is 437

# FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Proposed FY 15-16
<u> </u>	F1 12-13	F1 13-14	F1 14-13	FT 13-10
Revenue Summary Interest Income	87	118	49	117
				117
Loan Repayments	8,137	16,974	9,142	8,908
Loans Servicing Fees	1,131	1,449	856	1,317
Miscellaneous Revenues	5,083	6,054	5,119	4,345
Carryover - CD	11,755	12,053	8,940	2,001
Carryover - DRI/EZ/EH	14,593	8,163	4,414	5,251
Carryover - EDI/BEDI	1,496	1,310	1,155	1,002
Carryover - Public Housing	10,362	0	11,252	4= 044
Carryover CDBG	33,537	24,697	13,250	15,641
Carryover HOME	24,204	19,849	13,048	26,362
Carryover NSP	3,166	1,688	86	148
Carryover SHIP	2,928	3,382	4,547	9,581
Carryover Surtax	60,773	67,086	74,345	104,401
Documentary Stamp Surtax	28,075	38,712	30,000	35,000
Program Income	87	61	75	57
Rental Income	18,051	17,358	17,531	16,530
SHIP	404	2,280	4,839	4,355
Section 8 Admin Fee	13,724	14,876	15,228	18,049
Public Housing Subsidy	31,840	43,398	32,475	42,960
Emergency Shelter Grant	774	894	894	961
Federal Funds	10,599	4,096	3,686	3,931
CDBG	11,002	10,781	10,781	8,669
CDBG Program Income	646	609	200	600
HOME	3,324	3,463	3,462	1,595
HOME Program Income	753	1,437	830	800
Housing Assistance Payments	156,159	161,390	161,786	154,565
Total Revenues	452,690	462,178	427,990	467,146
Operating Expenditures				
Summary				
Salary	25,551	24,398	30,260	27,406
Fringe Benefits	6,594	6,222	8,027	8,882
Court Costs	187	298	181	235
Contractual Services	27,690	25,613	19,741	24,937
Other Operating	74,293	64,745	80,594	65,635
Charges for County Services	7,176	5,806	6,501	5,871
Grants to Outside Organizations	0	0	0	C
Capital	0	0	0	10
Total Operating Expenditures	141,491	127,082	145,304	132,976
Non-Operating Expenditures				
Summary				
Transfers	154,249	159,083	161,747	153,404
Distribution of Funds In Trust	0	0	0	(
Debt Service	3,862	5,215	4,888	3,377
Depreciation, Amortizations and Depletion	0	0	0	(
Reserve	0	0	116,051	177,389
Total Non-Operating Expenditures	158,111	164,298	282,686	334,170
Total Non-Operating Expenditules	150,111	104,230	202,000	JJ4, 17C

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: Health and Huma	n Services			
Office of the Director	838	871	6	7
Administration	3,918	3,550	34	35
Asset Management	46,321	51,168	265	271
Section 8 Housing Choice Voucher	11,412	12,244	24	23
Facilities and Development	2.133	2.171	11	10
Finance and Accounting	2.839	2.439	20	22
Strategic Area: Economic Develo	pment	,		
Office of the Director	108	0	0	0
Resident Services, Community	868	0	12	0
Planning and Outreach				
Administration	158	113	4	2
Section 8 Housing Choice	352	51	6	2
Voucher				
Federally Funded Projects	33,517	22,263	0	0
Finance and Accounting	1,054	1,667	14	24
Housing and Community	5,046	4,198	31	27
Development				
Housing Asset Projects	740	740	0	0
SHIP and Surtax Projects	36,000	31,501	0	0
Total Operating Expenditures	145,304	132,976	427	423

# SELECTED ITEM HIGHLIGHTS AND DETAILS

		(dollars in thousands)									
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed						
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16						
Advertising	90	124	88	56	66						
Fuel	314	321	314	320	322						
Overtime	225	170	218	236	170						
Rent	2,050	2,095	1,360	1,359	1,384						
Security Services	578	219	450	1,343	345						
Temporary Services	1,744	1,736	1,879	1,341	1,570						
Travel and Registration	49	64	57	74	69						
Utilities	9,894	9,082	7,013	9,060	9,060						

# PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 14-15	Proposed Fee FY 15-16	Dollar Impact FY 15-16
Homeownership Program Origination Fee	\$0	\$400	\$40,000
Construction Inspection Fee	\$0	\$1,500	\$37,500
Contract Extension Modifications	\$0	\$2,500	\$25,000

#### **DIVISION: ADMINISTRATION**

The Administration Division audits operations for compliance with U.S. HUD and departmental regulations, and provides administrative and technical support to the Agency.

- Monitors U.S. HUD regulations and measures
- Conducts fraud and criminal investigations and responds to appeals to the Director
- Coordinates yearly submission of required Public Housing Agency (PHA) Plan, Public Housing Admissions and Continued Occupancy Plan, and Section 8 Administrative Plan through Residential Advisory Boards (RAB) and Board of County Commissioners (BCC) resolution
- Provides administrative support including human resources, safety operations, emergency management operations, technical services, procurement, fair housing, affirmative action, fleet operations, departmental internal and external program audits, quality assurance reviews, employee development, and reasonable accommodations according to the Americans with Disabilities Act and HUD Voluntary Compliance Agreement for residents with disabilities
- Provides direct oversight to the Helen M. Sawyer Plaza Assisted Living Facility (ALF)
- Monitors contract and subcontract activity; provides a summary of PHA contracts, and monitors federal Section 3 and Davis Bacon requirements
- Provides information technology support

Strategic Objectives - Measures

- Provides employee training and development
- Monitors private developers under the Public Housing program for compliance with special needs provisions and Reasonable Accommodation Requests

HH3-3: Create, r	naintain and preserve affordat	le hous	sing					
Obiectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Wicasuics			Actual	Actual	Budget	Projection	Target
Minimize instances of	Program abuse and fraud cases investigated*	ОС	$\downarrow$	159	179	172	350	265

Objectives	Measures			Actual	Actual	Budget	Projection	Target
Minimize instances of	Program abuse and fraud cases investigated*	ОС	<b>\</b>	159	179	172	350	265
fraud and abuse in housing programs	Tenant files reviewed as part of compliance quality assurance audits	OP	$\leftrightarrow$	59	65	60	60	60
Monitor contract and subcontract activity	Community Development (CD) Program/Project reviews**	OP	$\leftrightarrow$	0	0	5	1	5

<sup>\*</sup>The FY 2014-15 Projection and the FY 2015-16 Target are higher due to increase in illegal boarder cases reported

#### **DIVISION COMMENTS**

In FY 2014-15, as part of the on-going departmental reorganization, one full-time vacant position was eliminated, and one part-time Clerk 3 position was eliminated from the Helen Sawyer Plaza Assisted Living Facility

<sup>\*\*</sup>FY 2012-13 Actual and FY 2013-14 Actual are the result of the monitoring for CD programs placed on hold due to U.S. HUD's review of the CD process. FY 2014-15 Budget is based on the Compliance Unit's Audit Plan objective; the FY 2014-15 Projection is lower because U.S. HUD is on site conducting reviews and therefore the internal items for review are deferred.

#### **DIVISION: ASSET MANAGEMENT**

The Asset Management Division provides public housing units and property management services, and assists public housing residents with attaining self-sufficiency through strategic partnerships with public and private service providers to help residents overcome social and economic obstacles.

- Provides property management and maintenance services for public housing developments, including occupancy, relocation, leasing, rent collection, eviction, vacancy reduction, and policy review and development
- Provides rehabilitation of public housing units in preparation for occupancy
- Provides maintenance support services to all public housing units
- Oversees the Applicant Leasing Center which manages applications, maintains the waiting lists, and manages the transfer waiting list for Project Based programs
- Provides oversight of resident council Memoranda of Understanding for resident participation
- Advocates and assists residents with attaining self-sufficiency
- Manages service providers' Community Space Lease Agreements for quality of life services at public housing developments

<ul> <li>HH3-3: Create, r</li> </ul>	naintain and preserve affordat	ole hous	sing					
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	inicasules			Actual	Actual	Budget	Projection	Target
	Public Housing Assessment System (PHAS) score*	ОС	<b>↑</b>	65%	N/A	70%	70%	70%
Maximize the effective use of existing Public	Average monthly number of families renting	OP	$\leftrightarrow$	8,180	8,391	8,500	8,500	8,500
Housing	Families moved into Public Housing	OP	$\leftrightarrow$	1,025	804	900	900	900
	Adjusted vacancy rate	OC	$\leftarrow$	5.0%	6.5%	5.0%	4.0%	4.0%
Maintain units in a lecent, safe, and anitary condition	Number of work orders completed	OP	$\leftrightarrow$	111,583	64,715	65,000	65,000	65,000
Maintain an acceptable evel of vacant units	Number of vacant units turned within a year	ОС	<b>↓</b>	1,014	774	900	900	900

<sup>\*</sup>The PHAS score represents a computation based on U.S. HUD criteria that measures a Public Housing Agency management's efficiency; FY 2013-14 Actual is pending U.S. HUD scoring

#### **DIVISION COMMENTS**

• In FY 2014-15, as part of the on-going departmental reorganization, one full-time position was eliminated, and seven full-time positions were transferred into the division: one position from Facilities and Development, two positions from Housing and Community Development, and four positions from Resident Services-Community Planning

#### **DIVISION: SECTION 8 HOUSING CHOICE VOUCHER**

The Section 8 Choice Voucher Division administers the following Special Programs: Moderate Rehabilitation, Housing Choice Voucher (HCV), Project Based Voucher (PBV), HUD-Veterans Affairs Supportive Housing (HUD-VASH) vouchers, and Moderate Rehabilitation Single Room Occupancy.

- Provides assistance to low-income families and elderly, disabled and homeless participants in obtaining affordable, decent, safe, and sanitary housing
- Oversees Housing Choice Voucher contract activities
- Conducts housing quality standards (HQS) inspections at least annually for all administered programs
- Determines the eligibility and selection of all Section 8 rental assistance programs

<u> </u>	maintain and preserve affordat	ne nous	siriy	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures -			Actual	Actual	Budget	Projection	Target
Maximize the effective use of Housing Choice	Section 8 Management Assessment Program (SEMAP) score*	OC	<b>↑</b>	65%	82%	85%	90%	90%
oucher resources	Units leased in the Section 8 Housing Choice Voucher Program	OP	$\leftrightarrow$	14,034	14,487	14,500	14,835	15,081
	Special Programs Occupancy Rate	EF	1	95%	95%	95%	95%	95%
Maximize the effective use of Special Program resources  Per ree with	Special Programs units inspected at least annually	EF	1	97%	97%	97%	98%	98%
	Percentage of annual reexaminations completed within two month grace period	EF	1	95%	95%	95%	95%	97%
Dovolon and implement	Number of compliance audits performed**	OP	$\leftrightarrow$	156	184	180	142	209
Develop and implement compliance and quality assurance policies and procedures	Number of field monitoring finding letters sent***	OP	$\leftrightarrow$	114	38	40	84	34
	Number of Rental Housing inspections performed	OP	$\leftrightarrow$	1,920	1,931	1,962	2,100	2,100

<sup>\*</sup> SEMAP measures the performance of the public housing agencies that administer the Housing Choice Voucher Program in 14 key areas

#### **DIVISION COMMENTS**

• In FY 2014-15, as part of the on-going reorganization of the Division, one full-time position was transferred to the Homeless Trust Department to support the legacy Shelter Plus Care Grants and four positions were transferred to Housing and Community Development

<sup>\*\*</sup> The FY 2014-15 Projection is lower because several audits currently in the pipeline will be completed in FY 2015-16

<sup>\*\*\*</sup>The FY 2014-15 Projection includes 38 ADA accessibility finding letters that have been resent as reminders

#### **DIVISION: FACILITIES AND DEVELOPMENT**

The Facilities and Development Division manages the capital improvements, development and infill programs for PHCD, which include mixed-finance development projects, rehabilitation of public housing facilities projects, Building Better Communities General Obligation Bond projects and the Infill Housing Program

- Identifies new housing development projects and initiatives, including mixed use developments
- Solicits for development services for mixed-finance projects
- Manages acquisition and disposition activities for PHCD owned properties
- Prepares highest and best use analyses of real estate properties

- Completed Units\*

- Manages development programs, including mixed-financed public-private partnerships with developers
- Manages the County's Infill Housing program
- Manages public housing capital improvements and the corresponding funding grants
- Applies for federal development grants and assists developers in obtaining funding
- Manages project conversions to meet Uniform Federal Accessibility Standards (UFAS)

#### Strategic Objectives - Measures HH3-3: Create, maintain and preserve affordable housing FY 12-13 FY 13-14 FY 14-15 FY 14-15 FY 15-16 **Objectives** Measures Actual Actual **Budget** Projection **Target** Mixed Income Housing Mixed-Income Housing 220 346 0 Tax Credit Tax Credit Developments OP 464 346 $\leftrightarrow$

#### **DIVISION COMMENTS**

**Developments** 

• In FY 2014-15, as part of the on-going departmental reorganization, one full-time position was transferred to the Asset Management Division

#### **DIVISION: FINANCE AND ACCOUNTING**

The Finance and Accounting Division provides financial support services to the Department and ensures that Federal and County requirements are met.

- Provides support services including budgeting, accounting, financial reporting, accounts payable, and revenue management
- Oversees systems of financial internal controls to ensure sustainability of program compliance, and that financial statements are presented in accordance with Generally Accepted Accounting Principles (GAAP) and all other federal requirements
- Implements various enhancement and process improvement initiatives to provide accurate and timely financial data
- Administers electronic payment system for tenants and direct debit program
- Provides loan servicing to the portfolio of over 7,000 loans for affordable housing development, rehabilitation, construction and homebuyer mortgage assistance
- Provides affordable housing and community development underwriting
- Provides closing services for affordable housing development, rehabilitation, construction, and homebuyer mortgage assistance loans

Strategic Objectives - Mea	sures							
HH3-3: Create, n	naintain and preserve affordat	ole hous	sing					
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	ctives   Measures			Actual	Actual	Budget	Projection	Target
Increase the rate of standard payments and purchases	Average monthly accounts payable claims paid	OP	$\leftrightarrow$	4,165	3,691	4,000	3,608	4.000
Provide affordable housing for low-to- moderate income individuals	Number of loans serviced	OP	$\leftrightarrow$	7,021	7,184	7,000	7,000	7,050

<sup>\*</sup>The FY 2015-16 Target is zero, because the mixed-income units will still be in site preparation/pre-development phase

#### **DIVISION COMMENTS**

- In FY 2014-15, as part of the on-going departmental reorganization, the loan processing unit comprised of 12 positions (eight filled and four vacant) was transferred to the Finance and Accounting Division from Housing and Community Development
- Beginning in FY 2014-15 and continuing into FY 2015-16, the department will prepare and submit an application to U.S. HUD under the Capital Fund Financing Program (CFFP), whereby a Public Housing Authority may borrow private capital to make improvements and pledge, subject to the availability of appropriations, a portion of its future year annual Capital Funds to make debt service payments for either a bond or conventional bank loan transaction; if approved, it is estimated that the department will generate approximately \$45 million to \$55 million to rehabilitate/upgrade existing public housing units, remove and replace obsolete public housing units, increase the number of units on its underutilized sites and permit commercial and other special purpose uses where appropriate

#### **DIVISION: HOUSING AND COMMUNITY DEVELOPMENT**

The Housing and Community Development Division administers and monitors federal and state funded programs to promote affordable housing development, economic development, historical preservation, housing rehabilitation, capital improvements to public facilities, and public services.

- · Promotes economic development with the goal of creating and retaining jobs for low-to-moderate income persons
- Identifies and constructs new housing development projects, manages mixed use development acquisition, and manages disposition activities for County owned properties
- Administers CDBG, Surtax, SHIP, and HOME affordable housing programs
- · Provides architectural/engineering and construction contract administration, and oversight of construction and rehabilitation field work
- Ensures compliance with all program requirements for grants processed with federal, state, and local requirements to include CDBG, HOME, Surtax, NSP, and SHIP
- Prepares the CDBG Five-Year Consolidated Plan, Consolidated Annual Performance and Evaluation Report, Analysis of impediments to Fair Housing and Annual Action Plan
- Issues and facilitates the County's competitive process for award of CDBG, HOME, ESG, SHIP and Documentary Stamp Surtax funds
- Provides oversight of planning analysis for determinations of Neighborhood Revitalization Strategy Areas, slum and blight findings and other federally mandated assessments for community redevelopment and substantial amendments to the Consolidated Plan
- Conducts Environmental Reviews and issues clearances for all federally funded projects
- Provides neighborhood planning support for all programs
- Oversees the management of five market rate properties (623 units) and nine Section 8 New Construction properties (536 units) owned by Miami-Dade County

Strategic Objectives - Mea	sures								
ED1-1: Reduce income disparity by increasing per capita income									
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives	Wedsures			Actual	Actual	Budget	Projection	Target	
Improve access to economic opportunities for low-to-moderate income individuals	Jobs created or retained*	ОС	1	121	75	92	78	102	

<sup>\*</sup>The FY 2014-15 Projection and the FY 2015-16 Target were based on FY 2014 funded projects and FY 2015 RFA available Economic Development funding

Ohiootiyoo	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Weasures	Measures		Actual	Actual	Budget	Projection	Target
Foster a suitable living environment for low-to-	RFA Technical Assistance Workshops*	OP	$\leftrightarrow$	3	3	5	6	6
moderate income residents	Community meetings attended*	OP	$\leftrightarrow$	35	35	35	34	35
Increase the stock of affordable housing	Number of construction draw requests processed**	OP	$\leftrightarrow$	129	59	105	72	69

<sup>\*</sup> The FY 2012-13 Actual and FY 2013-14 Actual are lower than anticipated due to the restructuring of the Neighborhood Revitalization Strategy Area (NRSA)

#### **DIVISION COMMENTS**

- In FY 2014-15, as part of the on-going departmental reorganization, one full-time position was transferred to the Office of the Director, two full-time positions to Asset Management and twelve full-time positions to Finance and Accounting; eight full-time positions were transferred in from Resident Services, and four full-time positions were transferred from Section 8 Choice Voucher
- The FY 2015-16 Proposed Budget includes the elimination of one full-time Principal Planner position, due to the estimated reduction in Community Development Block Grant funding over the next three years
- In FY 2015-16, the General Fund will continue reimbursing PHCD for administrative support provided to General Fund-related activities in prior years (\$1 million)
- The FY 2015-16 Documentary Stamp Surtax revenue is budgeted at \$35 million; the FY 2015-16 carryover of \$104.401 million is allocated to
  ongoing projects
- The Calendar Year (CY) 2016 CDBG Entitlement is budgeted at \$8.669 million; the CY 2016 HOME entitlement is budgeted at \$1.595 million; and the CY 2016 Emergency Solutions Grant (ESG) entitlement is budgeted at \$960,995; federal funding for these programs could be significantly impacted by future reductions in the federal budget
- The CY 2016 Community Development Block Grant includes economic development, housing, public service, and capital improvement
  activities, and includes an allocation for Administration of \$1.754 million; however, the United States Department of Housing and Urban
  Development (U.S. HUD) has determined that the County must pay back CDBG funds due to activities found in non-compliance with program
  requirements; therefore, PHCD advised all County departments to exclude any CDBG funds from its revenue sources in the FY 2015-16
  Proposed Budget
- During CY 2016, PHCD will continue to pursue an electronic submission process for the annual Request for Applications; administering the
  competitive process online will result in better quality submissions from community based organizations and housing development entities
  applying for County funds, achievement of paper reduction goals, and processing efficiencies

<sup>\*\*</sup>The FY 2014-15 Projection was based on actual requests processed; the FY 2015-16 Target was based on active construction projects

FY 2015 - 16 Proposed Budget and Multi-Year Capital Plan

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
Capital Funds Program (CFP) - 714	19	981	1,824	2,856	0	0	0	0	5,680
Hope VI Grant	0	3,292	1,100	771	0	0	0	0	5,163
Capital Funds Financing Program	0	8,000	0	0	0	0	0	0	8,000
BBC GOB Financing	57	32,186	0	0	0	0	0	0	32,243
Capital Funds Program (CFP) - 713	1,692	2,238	1,718	0	0	0	0	0	5,648
Capital Funds Program (CFP) - 715	0	162	1,302	2,772	2,513	0	0	0	6,749
Replacement Housing Factor (RHF)	0	1,579	2,276	428	198	626	0	0	5,107
Total:	1,768	48,438	8,220	6,827	2,711	626	0	0	68,590
Expenditures									
Strategic Area: HH									
New Affordable Housing Units	57	40,186	0	0	0	0	0	0	40,243
Public Housing Improvements	1,711	8,252	8,220	6,827	2,711	626	0	0	28,347
Total:	1.768	48.438	8.220	6,827	2.711	626	0	0	68.590

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes \$976,000 to pay the debt service costs related to the refinanced Scott Carver Development Phase 3 from Documentary Surtax funds to be transferred to the Capital Outlay Reserve Fund
- A Request for Application (RFA) will be issued by July 2015 for the Liberty Square project, a public/private redevelopment initiative that is
  anticipated to take around five years to complete; the project includes the demolition of existing units in Liberty Square and Lincoln Gardens,
  and construction of new infrastructure and dwelling units
- In FY 2015-16, PHCD is projected to expend \$3.381 million in federal Capital Fund Program (CFP) dollars and will continue addressing long-term needs including elevators, roofs, windows, fire alarm systems, and Uniform Federal Accessibility Standards (UFAS) compliance

PROJECT #: 803240

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### NON-DWELLING STRUCTURE CAPITAL FUND PROGRAM (CFP)

DESCRIPTION: Provide for miscellaneous repairs and maintenance costs for non-dwelling structures including community building spaces

and administration buildings in various public housing developments

LOCATION: Countywide District Located: Countywide

Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Funds Program (CFP) - 714	12	13	13	12	0	0	0	0	50
Capital Funds Program (CFP) - 715	0	12	12	13	13	0	0	0	50
TOTAL REVENUES:	12	25	25	25	13	0	0	0	100
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	12	25	25	25	13	0	0	0	100
TOTAL EXPENDITURES:	12	25	25	25	13	0	0	0	100

SITE IMPROVEMENTS AND DWELLING STRUCTURES CAPITAL FUND PROGRAMS (CFP) PROJECT #: 803250

DESCRIPTION: Perform comprehensive modernization and repairs to existing county owned public housing units LOCATION: Countywide District Located: 13

Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Funds Program (CFP) - 713	1,192	1,738	1,418	0	0	0	0	0	4,348
Capital Funds Program (CFP) - 714	7	668	1,311	2,344	0	0	0	0	4,330
Capital Funds Program (CFP) - 715	0	0	800	2,099	2,500	0	0	0	5,399
TOTAL REVENUES:	1,199	2,406	3,529	4,443	2,500	0	0	0	14,077
TOTAL REVENUES:  EXPENDITURE SCHEDULE:	1,199 PRIOR	2,406 2015-16	3,529 2016-17	4,443 2017-18	2,500 2018-19	0 2019-20	0 2020-21	0 FUTURE	14,077 TOTAL
	,	,	-,-	,	,	•	•	•	,-

#### ARCHITECTURAL AND INSPECTION SERVICES CAPITAL FUND PROGRAMS (CFP) PROJECT #: 807910

DESCRIPTION: Reimburse planning, architectural design, and inspections costs for public housing developments

LOCATION: Countywide District Located: Countywide

Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Funds Program (CFP) - 713	500	500	300	0	0	0	0	0	1,300
Capital Funds Program (CFP) - 714	0	300	500	500	0	0	0	0	1,300
Capital Funds Program (CFP) - 715	0	150	490	660	0	0	0	0	1,300
TOTAL REVENUES:	500	950	1,290	1,160	0	0	0	0	3,900
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Planning and Design	500	950	1,290	1,160	0	0	0	0	3,900
TOTAL EXPENDITURES:	500	950	1.290	1.160	0	0	0	0	3.900

#### NEW FAMILY UNITS AT LIBERTY SQUARE AND LINCOLN GARDENS

DESCRIPTION: Major re-development of Liberty Square and Lincoln Gardens

LOCATION: Various Sites District Located: 3

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	57	32,186	0	0	0	0	0	0	32,243
Capital Funds Financing Program	0	8,000	0	0	0	0	0	0	8,000
TOTAL REVENUES:	57	40,186	0	0	0	0	0	0	40,243
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	33,794	0	0	0	0	0	0	33,794
Planning and Design	57	6,392	0	0	0	0	0	0	6,449

PROJECT #: 2000000108

**HOPE VI - VARIOUS SITES** 

PROJECT #:

2000000242

DESCRIPTION: Redevelopment of various Hope VI sites

Unincorporated Miami-Dade County

Unincorporated Miami-Dade County

LOCATION: Various Sites

District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Hope VI Grant	0	2,482	1,100	771	0	0	0	0	4,353
Replacement Housing Factor (RHF)	0	1,579	2,276	428	198	626	0	0	5,107
TOTAL REVENUES:	0	4,061	3,376	1,199	198	626	0	0	9,460
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	3,933	2,986	1,062	198	626	0	0	8,805
Project Administration	0	128	390	137	0	0	0	0	655
TOTAL EXPENDITURES:	0	4,061	3,376	1,199	198	626	0	0	9,460

**HOPE VI - SCOTT HOMES HISTORICAL BUILDING** 

PROJECT #: 2000000243



DESCRIPTION: Finalize the modernization of one remaining historical designated building in Scott Homes

LOCATION: 7163 NW 22 Ave

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Hope VI Grant	0	810	0	0	0	0	0	0	810
TOTAL REVENUES:	0	810	0	0	0	0	0	0	810
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	729	0	0	0	0	0	0	729
Planning and Design	0	81	0	0	0	0	0	0	81
TOTAL EXPENDITURES:	0	810	0	0	0	0	0	0	810

#### **UNFUNDED CAPITAL PROJECTS**

PROJECT NAME PUBLIC HOUSING - PHYSICAL NEEDS, MODERNIZATION AND NON-DWELLING STRUCTURES AND EQUIPMENT

LOCATION Various Sites

(dollars in thousands) **ESTIMATED PROJECT COST** 25,636

**UNFUNDED TOTAL** 

25,636



# STRATEGIC AREA ECONOMIC DEVELOPMENT

# MISSION:

TO EXPAND AND FURTHER DIVERSIFY MIAMI-DADE COUNTY'S ECONOMY AND EMPLOYMENT OPPORTUNITIES, BY PROMOTING, COORDINATING, AND IMPLEMENTING ECONOMIC REVITALIZATION ACTIVITIES THAT REDUCE SOCIO-ECONOMIC DISPARITY AND IMPROVE THE QUALITY OF LIFE OF ALL RESIDENTS.

GOALS	OBJECTIVES
A STABLE AND DIVERSIFIED ECONOMIC BASE	Reduce Income Disparity by Increasing per Capita Income
THAT MAXIMIZES INCLUSION OF HIGHER PAYING JOBS IN SUSTAINABLE GROWTH INDUSTRIES	Attract Industries that have High Wage Jobs and High Growth Potential
JOBS IN SUSTAINABLE GROWTH INDUSTRIES	Enhance and Expand Job Training Opportunities and Education Programs to Ensure they are Aligned with the Needs of Emerging and Growth Industries
EXPANDED DOMESTIC AND INTERNATIONAL	Attract More Visitors, Meetings and Conventions
TRAVEL AND TOURISM	Improve Customer Service at Airports, Hotels and Other Service Providers that Support Travel and Tourism
EXPANDED INTERNATIONAL TRADE AND COMMERCE	Attract and Increase Foreign Direct Investments and International Trade from Targeted Countries
	Support International Banking and Other Financial Services
ENTREPRENEURIAL DEVELOPMENT	Encourage Creation of New Small Businesses
OPPORTUNITIES WITHIN MIAMI-DADE COUNTY	Create a Business Friendly Environment
	Expand Opportunities for Small Businesses to Compete for County Contracts
REVITALIZED COMMUNITIES	Provide Adequate Public Infrastructure that is Supportive of New and Existing Businesses
	Develop Urban Corridors (TUAs, CRAs and Enterprise Zones, NRSAs) as Destination Centers



# **Miami-Dade Economic Advocacy Trust**

The Miami-Dade Economic Advocacy Trust (MDEAT) addresses and advocates for the equitable participation of, primarily, Miami-Dade County's Black community and Targeted Urban Areas as identified by Miami-Dade County.

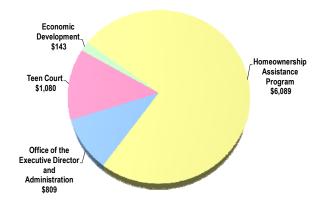
As part of the Economic Development and Health and Human Services strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community, and strives for the elimination of disparities within the community at large. These programs include affordable housing opportunities for low-to-moderate income families, a teen court diversion program for youths, and various economic development initiatives to better the Black community of Miami-Dade County.

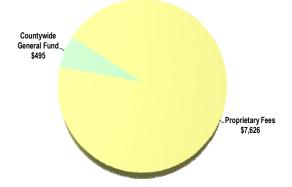
MDEAT is governed by a 15 member Board of Trustees selected by the Miami-Dade Economic Advocacy Trust Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor who recommends to the Board of County Commissioners for approval.

# FY 2015-16 Proposed Budget

# Expenditures by Activity (dollars in thousands)

# Revenues by Source (dollars in thousands)





#### **TABLE OF ORGANIZATION**

#### OFFICE OF THE EXECUTIVE DIRECTOR

 Oversees programs, special initiatives, and advocacy activities that address disparities that exist for the Black community and Targeted Urban Areas as identified by Miami-Dade County in the areas of housing, economic development, and criminal justice

> FY 14-15 3 FY 15-16 2

#### **ADMINISTRATION**

 Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions

> FY 14-15 3 FY 15-10

#### **ECONOMIC DEVELOPMENT**

Promotes economic development in the Black community and Targeted Urban Areas for business expansion and job creation through capacity-building workshops, trainings, and special initiatives based on emerging economic trends

> FY 14-15 1 FY 15-16 0

#### **TEEN COURT**

 Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in the field of law

FY 14-15 FY 15-16 12 9

#### **HOMEOWNERSHIP ASSISTANCE PROGRAM\***

 Provides technical and financial assistance to provide homeownership opportunities to low-to-moderate income families

FY 14-15 FY 15-16 3

<sup>\*</sup>Homeownership Assistance Program was formerly known as Housing Assistance Program

#### **FINANCIAL SUMMARY**

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	•	FY 15-16
Revenue Summary				
General Fund Countywide	532	544	495	495
Interest Earnings	4	4	4	4
Local Business Tax Receipt	-143	0	0	0
Carryover	1,463	2,462	2,295	3,372
Documentary Stamp Surtax	2,441	3,366	3,400	3,400
Surtax Loan Payback	2	0	0	0
Teen Court Fees	1,454	1,103	1,245	850
Total Revenues	5,753	7,479	7,439	8,121
Operating Expenditures				
Summary				
Salary	1,299	1,435	1,464	1,298
Fringe Benefits	303	392	470	609
Contractual Services	76	139	41	70
Other Operating	125	104	114	111
Charges for County Services	39	105	34	36
Grants to Outside Organizations	1,446	1,961	5,314	5,996
Capital	3	1	2	1
Total Operating Expenditures	3,291	4,137	7,439	8,121
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and	0	0	0	0
Depletion				
Reserve	0	0	0	0
Other Non-Operating	0	0	0	0
Adjustments				
Total Non-Operating Expenditures	0	0	0	0

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: Public Safety				
Teen Court	1,405	1,080	12	9
Strategic Area: Economic Develo	pment			
Office of the Executive Director	736	809	6	5
and Administration				
Economic Development	249	143	1	0
Homeownership Assistance	5,049	6,089	3	4
Program				
Total Operating Expenditures	7,439	8,121	22	18

# SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousan	ıds)	
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Advertising	58	19	55	22	51
Fuel	0	0	0	0	0
Overtime	11	11	0	11	0
Rent	2	4	13	4	13
Security Services	17	21	16	20	15
Temporary Services	0	0	0	0	0
Travel and Registration	2	3	5	3	9
Utilities	11	12	7	12	7

#### DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION

The Office of the Executive Director and Administration provides overall leadership and coordination of departmental operations and ensures financial, fiscal, and accounting controls.

- Oversees programs, special initiatives, and advocacy activities that address disparities for Black residents and the community at large in the areas of housing, economic development, and criminal justice
- Develops the operating and capital budgets
- Administers grant funds
- Performs procurement, personnel, and accounting functions

#### **DIVISION COMMENTS**

The FY 2015-16 Proposed Budget reflects the transfer of one Telephone Console Operator 1 to the Homeownership Assistance Program

#### **DIVISION: HOMEOWNERSHIP ASSISTANCE PROGRAM**

The Homeownership Assistance Program Division provides technical and financial assistance to provide homeownership opportunities to low-to-moderate income families.

- Provides down payment and closing cost assistance to qualified first time low-to-moderate income homebuyers
- Processes mortgage applications for affordable housing units
- Establishes partnerships with public, private sector, and financial institutions to provide housing opportunities for low-to-moderate income homebuyers

HH2-2: Stabilize home occupancy										
Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target			
Increase the number of	New homeowners provided closing costs and down payment assistance	OP	$\leftrightarrow$	248	348	335	360	375		
new homeowners	Affordable housing community forums and special housing events held	OP	$\leftrightarrow$	16	17	15	16	17		

#### **DIVISION COMMENTS**

The FY 2015-16 Proposed Budget reflects the transfer of one Telephone Console Operator 1 from the Office of the Executive Director

#### **DIVISION: ECONOMIC DEVELOPMENT**

The Economic Development Division helps to address the socio-economic disparity of the Black community and Targeted Urban Areas by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Promotes economic development in the Black community for business expansion and job creation
- Promotes expansion of the small business community through capacity-building workshops, trainings, and special initiatives based on emerging economic trends

Strategic Objectives - Measures									
ED4-1: Encourage	e creation of new small busine	esses							
Objectives	Measures -			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
Increase the number of successful small businesses in targeted areas	Community Economic Development Forums sponsored	OP	$\leftrightarrow$	5	6	10	8	5	

#### **DIVISION COMMENTS**

• The FY 2015-16 Proposed Budget includes the elimination of one Administrative Officer 2 position

#### **DIVISION: TEEN COURT**

The Teen Court Division provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in law.

- Provides ethics, anti-theft, substance abuse, crime prevention, and other workshops for juveniles
- Provides training for youth to work in the capacity of defense attorney, prosecuting attorney, juror, clerk, and bailiff in Teen Court proceedings

<ul> <li>PS1-3: Support</li> </ul>	successful re-entry into the cor	nmunity	/							
Objectives	s Measures		Objectives Measures		-	FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Reduce the recidivism rate of first-time misdemeanor juvenile offenders	Juveniles referred to Teen Court	OP	$\leftrightarrow$	511	471	510	500	510		
	Recidivism rate for juveniles successfully completing Teen Court	ОС	<b>↓</b>	3.9%	2.1%	1.8%	2.0%	2.0%		
	Workshops held for Teen Court participants	OP	$\leftrightarrow$	185	204	220	210	210		
	Courtroom sessions held by participating juveniles	OP	$\leftrightarrow$	226	268	310	250	250		

#### **DIVISION COMMENTS**

The FY 2015-16 Proposed Budget reflects the elimination of one vacant Office Support Specialist position, one vacant Training Specialist 2
position and one vacant Administrative Officer 2 position

#### **Department Operational Unmet Needs**

	(dollars in th	ousands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Hire one economic development specialist to direct economic development initiatives	\$0	\$108,000	1
Hire one policy analyst	\$0	\$98,000	1
Hire one legislative analyst	\$0	\$98,000	1
Implement an automated case management system for Miami-Dade County Teen Court	\$0	\$35,000	0
Teen Court staff training	\$0	\$5,000	0
Total	\$0	\$344,000	3

# Regulatory and Economic Resources

The Regulatory and Economic Resources (RER) Department enables sustainable economic development through smart regulatory strategies and business expansion initiatives. RER provides a broad portfolio of services to support its mission including reviewing permit and licensing applications and conducting code enforcement activities related to compliance with applicable building, zoning, planning, environmental, platting, traffic, and industryspecific codes and regulations. Additionally, RER administers the zoning regulations for unincorporated Miami-Dade County and those municipalities that have entered into service agreements with the County; develops countywide and industry/neighborhood-specific economic development strategies with a wide range of programs for businesses, job seekers, and consumers; is responsible for land use, community, and sustainable planning and policy; provides environmental, historic resource, and consumer protection and education; and conducts economic research. RER offers the public, in most instances, a "one-stop shop" for a variety of permit requirements and economic related activities.

RER crosses two strategic areas, performing activities that are related to Neighborhood and Infrastructure as well as Economic Development. As part of the Neighborhood and Infrastructure Strategic Area, RER provides services related to contractor licensing, construction products evaluation, training, and education and certification of building code enforcement personnel; reviews applications and issues building permits; performs inspections to verify compliance with the applicable construction codes and regulations; investigates complaints, enforces the correction of building code violations, enforces local regulations related to unsafe buildings and structures, and provides code compliance services; and provides administrative and technical support to boards and panels. In addition, the Department oversees protection of our air, water, and soil resources; responds to complaints regarding pollution; oversees clean-up of contaminated soil; protects, restores, and enhances natural areas and monitors environmental resources; manages capital programs, including beach renourishment, as well as acquisition and protection of environmentally endangered lands; and prepares zoning recommendations, coordinates all concurrency management activities, reviews development plans, issues certificates of use, administers impact fee programs, and provides technical support at zoning meetings of the Board of County Commissioners (BCC) and Community Zoning Appeals Board meetings.

As part of the Economic Development Strategic Area, RER oversees the sustainable transformation of the County through green initiatives; administers and enforces growth management; promotes film and television related industries; promotes economic growth through administration of local economic development programs; and enforces consumer laws and licensing requirements. Other functions include international trade coordination, passenger transportation regulation, and coordination with the county's agricultural industry. RER's functions are closely related to and require coordination with other County departments, including Fire Rescue, Public Works and Waste Management (PWWM), and Water and Sewer (WASD). The Department works cooperatively with local, state, and federal agencies as well as other community entities.

# FY 2015-16 Proposed Budget

### **Expenditures by Activity** (dollars in thousands)

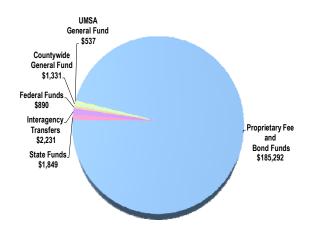
#### Construction Permitting, and \$10,930 **Building Code** Administration \$6,639 Planning \$4,195 Development Services \$7.823 Environmental Resources Director's Office Management

\$49.573

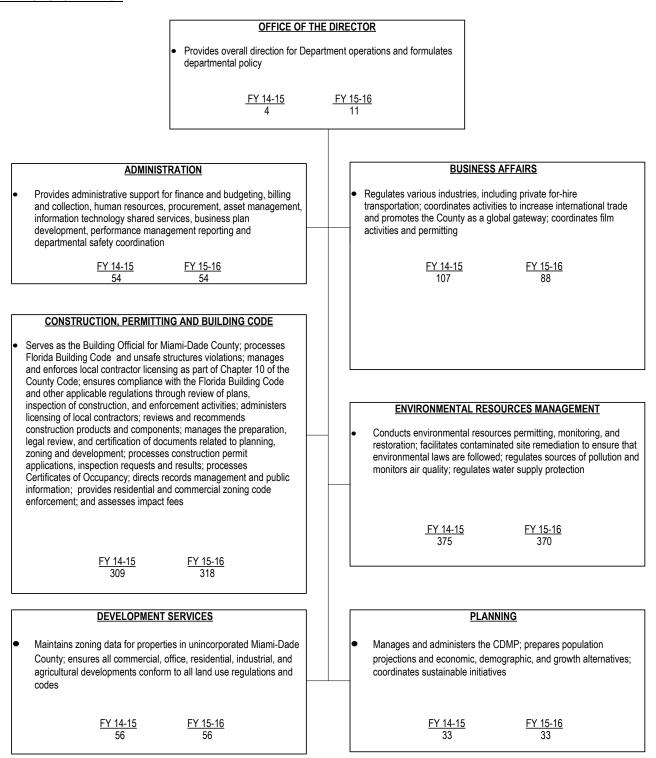
\$1.534

# Revenues by Source

(dollars in thousands)



#### **TABLE OF ORGANIZATION**



The FY 2015-16 total number of full-time equivalent positions is 943.50

# FINANCIAL SUMMARY

(dollars in thousands)	Actual	Actual		Proposed
·	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary			4 = 0 =	
General Fund Countywide	3,006	2,082	1,597	1,331
General Fund UMSA	1,157	553	539	537
Impact Fee Administration	1,897	2,680	1,425	1,802
Fees and Charges	7,858	7,888	7,328	7,369
Foreclosure Registry	2,810	1,999	1,910	1,900
Utility Service Fee	25,284	27,262	24,979	26,840
Zoning Revenue	7,777	8,118	7,173	6,934
Auto Tag Fees	1,711	1,739	1,600	1,600
Building Administrative Fees	488	551	269	630
Carryover	42,182	63,057	64,804	77,756
Code Compliance Fees	2,613	3,045	1,568	2,477
Code Fines / Lien Collections	7,728	9,304	7,422	7,325
Construction / Plat Fees	1,992	2,712	2,209	2,054
Contract Monitoring Fees	124	-165	0	0
Contractor's Licensing and	1,369	1,620	1,242	1,293
Enforcement Fees	1,000	1,020	1,272	1,230
Environmentally Endangered	593	592	650	650
Land Fees	333	332	030	030
Local Business Tax Receipt	471	471	471	471
Miscellaneous Revenues	245	221	197	210
Operating Permit Fee	7,944	7,725	7,553	7,502
Other Revenues	846	2,199	2,013	2,007
Permitting Trades Fees	25,854	26,954	23,519	25,011
Plan Review Fee	8,753	9,262	7,885	8,265
Planning Revenue	935	812	690	713
Product Control Certification	2.005	2 701	2 700	0.400
Fees	2,985	2,701	2,790	2,483
State Grants	2,891	3,812	2,459	1,849
Federal Grants	2,095	765	958	890
Airport Project Fees	448	428	560	560
Transfer From Other Funds	6,863	1,336	1,510	1,510
Interagency Transfers	1,210	1,401	670	161
Total Revenues	170,129	191,124	175,990	192,130
Operating Expenditures				
Summary				
Salary	60,581	59,240	63,739	65,342
Fringe Benefits	13,851	16,082	18,373	20,122
Court Costs	5	18	60	
Contractual Services	2,351	2,826	9,777	9,316
Other Operating	8,481	11,702	11,805	12,055
Charges for County Services	20,476	19,274	20,288	20,701
Grants to Outside Organizations	430	406	430	430
Capital	897	1,762	1,308	651
Total Operating Expenditures	107,072	111,310	125,780	128,677
	,	,		
Non-Operating Expenditures				
Summary	0	٥	^	^
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and	0	0	0	0
Depletion	^	^	E0 040	00.450
Reserve	0	0	50,210	63,453
Total Non-Operating Expenditures	0	0	50,210	63,453

	Total F	unding	Total Pos	sitions					
(dollars in thousands)	Budget	Proposed	Budget	Proposed					
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16					
Strategic Area: Neighborhood and Infrastructure									
Administration	6,518	6,639	54	54					
Construction, Permitting, and	46,419	47,983	309	318					
Building Code									
Development Services	7,735	7,823	56	56					
Director's Office	565	1,534	4	11					
Environmental Resources	48,588	49,573	375	370					
Management									
Planning	3,988	4,195	33	33					
Strategic Area: Economic Develo	pment								
Business Affairs	11,967	10,930	107	88					
Total Operating Expenditures	125,780	128,677	938	930					

#### **SELECTED ITEM HIGHLIGHTS AND DETAILS**

	(dollars in thousands)							
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed			
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Advertising	227	306	283	297	295			
Fuel	372	380	360	370	370			
Overtime	440	428	525	614	613			
Rent	9,331	7,939	8,969	8,444	8,444			
Security Services	16	17	29	34	34			
Temporary Services	84	269	177	291	232			
Travel and Registration	145	132	175	163	172			
Utilities	1,055	964	1,113	1,107	1,108			

#### **DIVISION: DIRECTOR'S OFFICE**

The Office of the Director is responsible for overseeing policies and procedures; provides long-term vision and overall direction and coordination for all divisions; and represents the interests of the Department at the local, national and international levels.

#### **DIVISION COMMENTS**

 The FY 2015-16 Proposed Budget includes the transfer of seven positions into the Director's Office from other divisions to consolidate the communications staff

#### DIVISION: CONSTRUCTION, PERMITTING, AND BUILDING CODE

The Construction, Permitting, and Building Code Division serves as the Building Official for Miami-Dade County and enforces the Florida Building Code (FBC) and other applicable construction regulations through the review of plans, inspection of construction, and other enforcement activities.

- Processes violations of the Florida Building Code (FBC), Chapters 8 and 10 of the County Code, and unsafe structures regulations; directs all enforcement activities
- Provides residential and commercial code enforcement to enhance the safety and aesthetics of the community through residential education and promotion of voluntary compliance
- Oversees nuisance abatement, zoning violations, and other maintenance regulations
- Provides administrative and clerical support for the Board of Rules and Appeals, the Construction Trades Qualifying Board, and the Unsafe Structures Board
- Provides technical information and assistance to 34 municipal building departments to ensure uniformity in the enforcement and interpretation
  of the Florida Building Code
- Reviews and makes recommendations on construction products and components to be used throughout Miami-Dade County
- Issues contractor licenses
- Processes construction permit applications
- Inspects structures to ensure building compliance with the FBC and issues permits
- Provides support to inspections and plans processing for building construction activities

Objectives	Mogguera			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures			Actual	Actual	Budget	Projection	Target
Receive and process construction permit applications and provide support to inspections and plans processing	Permits issued	OP	$\leftrightarrow$	49,527	46,524	45,000	45,000	48,000
Ensure building compliance with the	Percentage of field inspections rejected	EF	<b>↓</b>	19%	20%	25%	25%	25%
FBC and other codes through inspections, plans processing, enforcement, and educational outreach	Average business days to process residential permit applications*	EF	<b>↓</b>	7	9	24	12	12
	Average business days to process commercial permit applications*	EF	<b>↓</b>	16	18	41	20	20
Improve response time for reviewing property maintenance and zoning complaints	Average calendar days from zoning complaint to first inspection**	EF	<b>↓</b>	10	24	15	15	15
	Average calendar days from first zoning (Chapter 33) inspection to compliance with warning letter**	EF	<b>↓</b>	41	63	60	60	60
	Average calendar days from first zoning (Chapter 33) inspection to compliance with Civil Violation Notice (CVN)	EF	<b>↓</b>	42	42	40	40	40
	Average calendar days from receipt of exterior property maintenance (Chapter 19) complaint to first inspection	EF	<b>↓</b>	8	5	10	10	10
	Average calendar days from property (Chapter 19) inspection to compliance with warning	EF	<b>↓</b>	34	51	40	40	40

<sup>\*</sup>The FY 2014-15 Budget reflects total days at each permit discipline added together. The Actuals reflect the number of days taken during simultaneous review. The measure going forward is exhibited properly.

letter

#### **DIVISION COMMENTS**

• The FY 2015-16 Proposed Budget includes the addition of nine positions (\$890,000) for the Construction, Permitting and Building Code Division to meet the increased demand of building activities

<sup>\*</sup>FY 2013-14 Actual and FY 2014-15 Budget increased due to higher than expected attrition.

#### **DIVISION: ENVIRONMENTAL RESOURCES MANAGEMENT**

The Environmental Resources Management Division protects air, water, soils, and natural systems that are vital to human health and safety and provide habitat for unique plant and animal communities that occur nowhere else in the world.

- Oversees countywide environmental regulatory functions including air and water quality monitoring, endangered lands acquisition, restoration and remediation of contaminated sites
- Manages, coordinates, and administers environmental education programs
- Enforces federal, state, and local laws to ensure prevention of water and air pollution, protect vulnerable drinking water supply and water infrastructure, and minimize flooding
- Investigates complaints received from the public
- Supports the Environmental Quality Control Board in review and action upon appeals or requests for variances

#### Strategic Objectives - Measures NI3-1: Maintain air quality

Objectives	Measures		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
Ensure timely	Percentage of state air quality permits issued on time	EF	<b>↑</b>	100%	100%	100%	100%	100%
processing of air quality inspections and permits	Percentage of County air quality permits issued on time*	EF	<b>↑</b>	98%	98%	100%	90%	90%

\*FY 2014-15 Projection decreased due to higher than expected attrition.

Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
7				Actual	Actual	Budget	Projection	Target
Ensure, through efficient review of plans, that land use and development within Miami-Dade County is in accordance with the Miami-Dade County Environmental Protection Code (EPC)	Percentage of building permit plans reviewed within four to eight business days*	EF	<b>↑</b>	97%	86%	100%	95%	95%
Facilitate prompt resolution of citizen environmental complaints	Percentage of sanitary nuisance complaints responded to within 24 hours	EF	<b>↑</b>	95%	94%	92%	92%	92%
Minimize the impact of development on	Percentage of Resource Protection Permit applications reviewed on time (Class I - VI Permits)	EF	<b>↑</b>	95%	99%	95%	95%	95%
environmental resources	Percentage of wetland acres reviewed for	EF	<b>↑</b>	48%	50%	50%	50%	50%

<sup>\*</sup>FY 2013-14 Actual dropped due to higher than expected attrition.

unauthorized impacts

Ohiootiyoo	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives				Actual	Actual	Budget	Projection	Target
Conduct long-term groundwater sampling to document the environmental health	Percentage of samples from Biscayne Bay surface water in compliance with County bacterial standard	ОС	<b>↑</b>	100%	100%	95%	97%	97%
and status of the Biscayne Aquifer	Percentage of surface water monitoring samples collected on schedule	EF	<b>↑</b>	99%	99%	95%	97%	97%
Conduct long-term surface and groundwater sampling to document the	Percentage of contaminated site rehabilitation documents reviewed on-time	EF	<b>↑</b>	96%	97%	90%	90%	90%
environmental health and status of Biscayne Bay, its tributaries, and he Biscayne Aguifer	Percentage of wellfield monitoring samples collected on schedule	EF	<b>↑</b>	100%	99%	95%	95%	95%

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes budgeted reimbursements of \$560,000 from the Miami-Dade Aviation Department for personnel and operating expenses; activities include the oversight of environmental aspects of construction activities, assessment and oversight of the cleanup of contaminated sites, and inspections of permitted facilities
- In FY 2015-16, the Parks, Recreation and Open Spaces Department will continue land management for the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program (\$3 million)
- In FY 2015-16, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$208,000)
- In FY 2015-16, the Environmental Resources Management Division will provide funding for Environment Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)
- The FY 2015-16 Proposed Budget includes the transfer of five positions to the Director's Office

#### **DIVISION: PLANNING**

The Planning Division provides policies for sound growth management, historic preservation, urban planning, sustainability planning, and transportation development through the Comprehensive Development Master Plan (CDMP) and related activities.

- Conducts long and short range planning activities relating to the social, economic and physical development, and growth management, of the County
- Administers and implements the County's CDMP and its policies
- Conducts studies promoting smart growth and sustainability principles
- Conducts demographic, economic, and geographic research
- Provides support to County departments, the Board of County Commissioners, and advisory committees and boards, and outside local
  agencies and governments
- Administers the Concurrency Management Program, Agricultural Practices Board and Historic Preservation Board
- Coordinates countywide historic preservation activities and implements the requirements of Miami-Dade County's Historic Preservation ordinance
- Conducts economic analysis to assist the administration and the BCC in evaluating policy options, and administers state and local economic incentives, including QTI (Qualified Target Industry), TJIF (County Targeted Jobs Incentive Fund), and Enterprise Zone programs

GG6-2: Lead co	ommunity sustainability efforts							
Objectives Measures				FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Coordinate internal County sustainability	Number of activities implemented to decrease county-wide energy consumption	ОС	<b>↑</b>	22	29	20	20	22
initiatives	Number of GreenPrint initiatives in progress and completed	ОС	<b>↑</b>	94	110	85	85	85

#### **DIVISION COMMENTS**

The FY 2015-16 Proposed Budget continues the Internal Revolving Energy and Water Investment Fund that funds energy and efficiency projects in several Miami-Dade County Departments and reinvests those savings for similar projects in future years

#### **DIVISION: DEVELOPMENT SERVICES**

The Development Services Division maintains zoning data and implements the zoning code, including the permitted uses, for properties in unincorporated Miami-Dade County.

- Reviews and evaluates zoning public hearing applications and land platting
- Prepares community-based development plans and implementing ordinances
- Provides technical assistance to developers and the public
- Provides support to various Boards and committees including the Development Impact Committee (DIC) Executive Council, Community Zoning Appeals Board, and the Board of County Commissioners

#### **DIVISION: ADMINISTRATION**

The Administration Division provides coordination of personnel, finance, budget, planning, procurement, information systems, and customer service functions department-wide.

- Prepares and monitors the Department's operating and capital budgets
- · Coordinates the departmental business plan and performance management reports
- Oversees revenue collection, billing, grant management, accounts payable financial reporting, procurement, capital and material inventory control, and fleet management
- Coordinates information technology shared services for the Department
- Manages personnel functions including payroll, labor management, recruitment, compensation, personnel reporting, employee safety, emergency management, and performance evaluation
- Pursues opportunities for technology improvements to improve customer service, increase efficiency, and provide greater information access and exchange department-wide

#### **DIVISION: BUSINESS AFFAIRS**

The Business Affairs Division incorporates functions related to passenger for hire regulation, agriculture, consumer protection, economic development, international trade and film and entertainment activities.

- Regulates the taxicab and limousine industries, chauffeurs and private/public ambulance providers; investigates consumer/passenger complaints; performs vehicle inspections; and conducts chauffeur training programs
- Licenses and regulates the locksmith, towing, motor vehicle, moving, vehicle immobilization, motor vehicle title loan, water re-metering industries; registers telecommunication companies; and issues domestic partnership certificates
- Promotes international trade through various initiatives, including trade missions, local workshops, protocol support, and administration of the Sister City program
- Promotes the film and entertainment industry through various initiatives, including business attraction and industry development, policy
  formation efforts at the state and local levels, the issuing of film permits, and coordination of support between production companies and
  County departments

#### Strategic Objectives - Measures ED1-1: Reduce income disparity by increasing per capita income FY 12-13 FY 13-14 FY 14-15 FY 14-15 FY 15-16 **Objectives** Measures Actual Actual **Budget Projection** Target Identify opportunities for Film Industry Jobs created OC 13,712 11,685 11,200 13,500 13,000 film industry growth

ED3-1: Attract and increase foreign direct investments and international trade from targeted countries										
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives				Actual	Actual	Budget	Projection	Target		
Increase opportunities	Business matchmaking meetings arranged	OP	$\leftrightarrow$	440	200	200	200	200		
for international trade	Inbound missions supported	OP	$\leftrightarrow$	12	6	6	6	6		

ED4-2: Create a business friendly environment									
Objectives	Objectives Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
For-hire services that	Wait time at the For-Hire Vehicle Inspection Station (in minutes)	EF	$\downarrow$	12	17	18	18	18	
meet the public need	Participants attending For- Hire Trainings	OP	$\leftrightarrow$	3,756	3,876	3,800	3,900	3,900	

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes support from the Greater Miami Convention and Visitors Bureau (\$175,000) towards economic
  development and film and entertainment activities
- In FY 2014-15, as a part of the Department's on-going reorganization efforts, the Business Affairs Division reduced 17 positions with the transfer of all Cooperative Extension activities to the Parks, Recreation, and Open Spaces Department (PROS)
- The FY 2015-16 Proposed Budget includes the transfer of two positions to the Director's Office

#### **ADDITIONAL INFORMATION**

 In FY 2015-16, the Department will continue to review its staffing and organizational structure to identify opportunities for streamlining operations in the near-term and long-term

FY 2015 - 16 Proposed Budget and Multi-Year Capital Plan

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
BBC GOB Series 2005A		19,129	0	0	0	0	0	0	0	19,129
BBC GOB Series 2008B		7,720	0	0	0	0	0	0	0	7,720
Comm. Dev. Block Grant		90	90	0	0	0	0	0	0	180
Capital Outlay Reserve		0	1,010	0	0	0	0	0	0	1,010
BBC GOB Series 2008B-1		45	0	0	0	0	0	0	0	45
Endangered Lands Voted Millage		59,762	300	300	300	800	800	800	611	63,673
Florida Inland Navigational District		100	200	0	0	0	0	0	0	300
BBC GOB Financing		0	3,553	3,000	0	0	0	0	0	6,553
Biscayne Bay Envir. Trust Fund		1,050	1,250	0	0	0	0	0	0	2,300
BBC GOB Series 2014A		6,553	0	0	0	0	0	0	0	6,553
Florida Department of Environmental		13,728	200	200	200	200	200	200	4,000	18,928
Protection										
Т	otal:	108,177	6,603	3,500	500	1,000	1,000	1,000	4,611	126,39
Expenditures										
Strategic Area: RC										
Historic Preservation		90	90	0	0	0	0	0	0	180
Strategic Area: NI										
Environmental Projects		1,150	1,450	0	0	0	0	0	0	2,600
Environmentally Endangered Lands		105,384	5,606	3,500	500	1,000	1,000	1,000	4,611	122,60
Projects										
Nuisance Control		0	1,010	0	0	0	0	0	0	1,010
Т	otal:	106,624	8,156	3,500	500	1,000	1,000	1,000	4,611	126,39°

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- The Department's FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes the continuation of unsafe structures inspections and demolitions funded from the Capital Outlay Reserve (COR) (\$800,000)
- In FY 2015-16, unsafe structures board up will continue with funding from the COR to board-up abandoned buildings that facilitate potential criminal activity (\$200,000); the Department will continue to contract board-up services with the Greater Miami Service Corps
- In FY 2015-16, the Department will ensure that environmentally endangered lands are protected and continue to thrive as native habitats through the Environmentally Endangered Lands (EEL) Program by purchasing land (\$5.606 million); funding will be provided from Building Better Communities General Obligation Bond proceeds (\$5.106 million), EEL voted millage (\$300,000), and state grants (\$200,000)
- In FY 2015-16, the Department will continue restoring and stabilizing the wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries (\$1.45 million), funded from the Biscayne Bay Environmental Trust Fund (\$1.25 million) and Florida Inland Navigational District grant proceeds (\$200,000)

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### HISTORIC PRESERVATION FOR CDBG ELIGIBLE PROJECTS

PROJECT #: 434340 DESCRIPTION: Restore local and national designated historic properties including Cauley Square, Minderman House, and the McFarlane

Houses

LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 90 90 0 0 0 0 n 180 Comm. Dev. Block Grant **TOTAL REVENUES:** 90 90 0 0 0 0 0 0 180 **EXPENDITURE SCHEDULE: PRIOR** 2016-17 2020-21 **FUTURE** TOTAL 2015-16 2017-18 2018-19 2019-20 Construction 90 90 0 0 180 0 0 0 0 180 **TOTAL EXPENDITURES:** 90 90 0 0

ABANDONED VEHICLE REMOVAL IN THE UNINCORPORATED MUNICIPAL SERVICE AREA

DESCRIPTION: Remove abandoned vehicles from private and public properties

LOCATION: Unincorporated Miami-Dade County District Located: District(s) Served:

Unincorporated Miami-Dade County

PROJECT #: 1003970

PROJECT #:

PROJECT #:

Unincorporated Municipal Service Area Unincorporated Municipal Service Area

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Capital Outlay Reserve 10 0 0 0 10 **TOTAL REVENUES:** 0 10 0 0 n 0 0 0 **EXPENDITURE SCHEDULE: FUTURE** TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **Project Administration** 0 10 0 0 0 0 0 10 **TOTAL EXPENDITURES:** 0 10 0 n n 0 n 0 10

**UNSAFE STRUCTURES BOARD-UP** 

DESCRIPTION: Brick-up abandoned buildings that facilitate unsafe environments

Unincorporated Miami-Dade County LOCATION: District Located:

Unincorporated Miami-Dade County

District(s) Served:

Unincorporated Municipal Service Area Unincorporated Municipal Service Area

1008920

5555621

REVENUE SCHEDULE: **PRIOR** 2017-18 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2018-19 2019-20 Capital Outlay Reserve 0 200 0 0 0 0 0 0 200 **TOTAL REVENUES:** 0 200 0 0 0 0 0 0 200 **EXPENDITURE SCHEDULE:** PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL n 200 0 n 0 0 n 0 200 Construction TOTAL EXPENDITURES: 200 0 200 0 0

**ENVIRONMENTALLY ENDANGERED LANDS PROGRAM** 

DESCRIPTION: Acquire and manage environmentally sensitive and endangered lands

LOCATION: Various Sites District Located:

Countywide Various Sites District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **BBC GOB Financing** 0 3,553 3,000 0 0 0 0 0 6,553 BBC GOB Series 2005A 19,129 19,129 0 0 0 0 0 0 0 BBC GOB Series 2008B 7,720 0 0 0 0 0 0 7,720 0 BBC GOB Series 2008B-1 45 0 0 0 0 0 0 0 45 BBC GOB Series 2014A 6,553 0 0 0 0 0 0 0 6,553 **Endangered Lands Voted Millage** 59,762 300 300 300 800 800 800 611 63,673 200 200 Florida Department of Environmental 13,728 200 200 200 200 4,000 18,928 Protection **TOTAL REVENUES:** 106,937 4,053 3,500 500 1,000 1,000 1,000 4,611 122,601 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2017-18 2020-21 **FUTURE TOTAL** 2016-17 2018-19 2019-20 5,606 122,601 Land Acquisition/Improvements 105,384 3,500 500 1,000 1,000 1,000 4,611 **TOTAL EXPENDITURES:** 105,384 5.606 3.500 500 1.000 1.000 1.000 4.611 122.601

#### **BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION**

PROJECT #: 5555691

4, 5, 7, 8

DESCRIPTION: Restore, enhance, and stabilize wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries

LOCATION: Biscayne Bay and Tributaries

District Located:

Various Sites

District(s) Served: 5, 7, 8

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Biscayne Bay Envir. Trust Fund	1,050	1,250	0	0	0	0	0	0	2,300
Florida Inland Navigational District	100	200	0	0	0	0	0	0	300
TOTAL REVENUES:	1,150	1,450	0	0	0	0	0	0	2,600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,150	1,450	0	0	0	0	0	0	2,600
TOTAL EXPENDITURES:	1,150	1,450	0	0	0	0	0	0	2,600

#### **UNSAFE STRUCTURES DEMOLITION**

DESCRIPTION: Demolish abandoned buildings that create physical and health threats to the community

LOCATION: Unincorporated Miami-Dade County District Located: Unincorporated Miami-Dade County

Unincorporated Miami-Dade County District(s) Served:

Unincorporated Municipal Service Area Unincorporated Municipal Service Area

PROJECT #: 10022210

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Capital Outlay Reserve 800 0 0 0 0 0 800 0 **TOTAL REVENUES:** 800 0 0 0 0 0 800 **EXPENDITURE SCHEDULE: PRIOR** 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 Construction 800 800 0 0 n 0 0 **TOTAL EXPENDITURES:** 0 800 0 0 0 0 0 0 800

#### **UNFUNDED CAPITAL PROJECTS**

PROJECT NAME
BEACH EROSION AND RENOURISHMENT
LOCATION
Miami-Dade Count

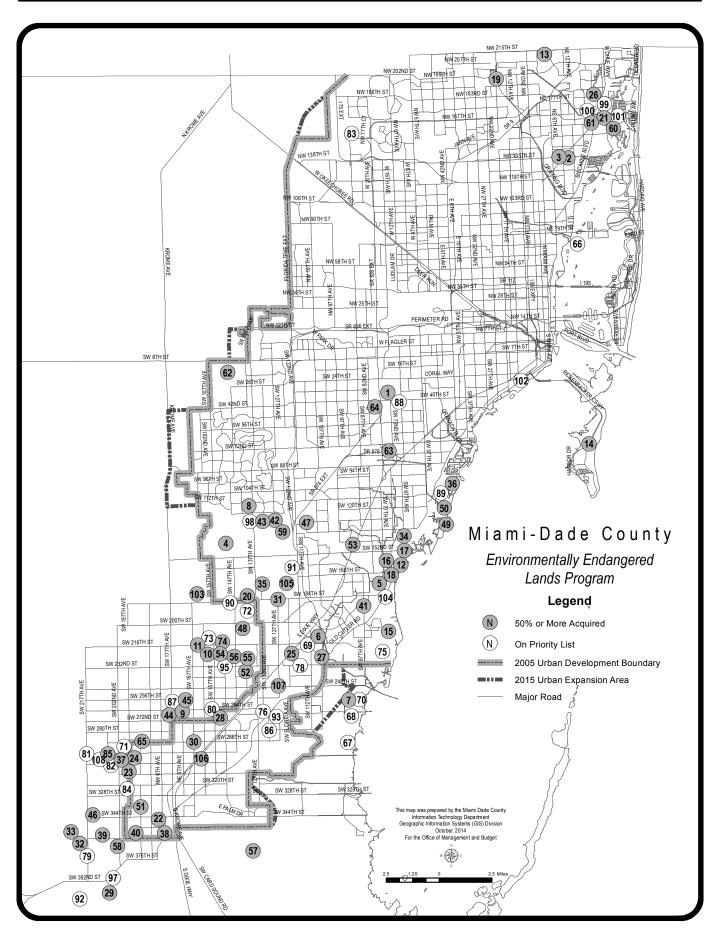
Miami-Dade County Beaches

20,759

(dollars in thousands)

**ESTIMATED PROJECT COST** 

UNFUNDED TOTAL 20,759



# Acquisition Projects: Environmentally Endangered Lands Program

		Acquired Projects				No	Site Name	Location	Туре	Acres	Priority
No	Site Name	Location	Туре	Acres	Priority	55	Silver Palm Groves	SW 232 St & SW 142 Ave	Rockridge Pinelands	20.4	•
1	A. D. Barnes Park	3775 SW 74 Ave	Natural Areas	24	•	56	Silver Palm Hammock	SW 228 St & SW 149 Ave	Tropical Hammocks	10	•
2	Arch Creek Addition	NE 135 St & US 1	Buffer	1.2	•	57	South Dade Wetlands	South Dade County	Wetlands	20,094	•
3	Arch Creek Park	NE 135 St & US-1	Natural Areas	8.5	•	58	Sunny Palms (Navy Wells #42)	SW 368 St & SW 202 Ave	Rockridge Pinelands	40.8	•
4	Big George & Little George	SW 150 St & SW 152 Ave	Tropical Hammocks	20.1	•	59	Tamiami Complex Addition	SW 134 St & SW 122 Ave	Rockridge Pinelands	25.6	•
5	Bill Sadowski Park	17555 SW 79 Ave	Natural Areas	23	•	60	Terama Tract in Oleta Preserve	Oleta Preserve	Coastal	29.7	•
6	Black Creek Forest	SW 214 St & SW 112 Ave	Pineland	7	•	61	OletaTract C	NE 163 St & US-1	Wetlands Coastal	2.5	•
7	Black Point Wetlands	SW 248 St & SW 112 Ave	Coastal	78.9	•	62	Tree Island Park	SW 10 St & SW 147 Ave	Wetlands Wetlands	120	•
8	(Boystown) Camp Matecumbe	SW 112 St & SW 137 Ave	Wetlands Rockridge	76.7		63	Trinity	SW 76 St & SW 74 Ave	Rockridge	10	
9	Camp Owaissa Bauer	SW 264 St & SW 170 Ave	Pinelands Natural Areas	80	•	64	Tropical Park	7900 Bird Rd	Pinelands Natural Areas	5	•
10	Castellow Additions	SW 226 St & SW 157 Ave	Tropical	34.9		65	West Biscayne	SW 288 St & SW 190 Ave	Rockridge	15.1	
11	Castellow Hammock Park	22301 SW 162 Ave	Hammocks Natural Areas	55	•	74	Chernoff Hammock	SW 218 St & SW 154 Ave	Pinelands Tropical	4.5	•
12	Charles Deering Estate	16701 SW 72 Ave	Natural Areas	332	•	85	Northrop Pineland	SW 296 St & SW 207th Ave	Hammocks Rockridge	12.8	•
13	County Line Scrub	NE 215 St & NE 4 Ave	Xeric Coastal	15		103	Wilkins Pierson	SW 184 St & SW 164 Ave	Pinelands Rockridge	10	•
14	Crandon Park	7200 Crandon Blvd	Scrub Natural Areas	444	•	105	Metrozoo Pinelands	12400 SW 152 St	Pinelands Rockridge	142.4	•
15	Cutler Wetlands & Addition	SW 210 St & SW 85 Ave	Coastal	454.1	•	106	Seminole Wayside Park Addition	SW 300 St & US-1	Pinelands Rockridge	4.3	·
			Wetlands				•		Pinelands Rockridge		
16	Deering Glade Parcel	SW 158 St & Old Cutler Rd	Buffer Coastal	9.7	•	107	Andrew Dodge New Pines Preserve	SW 248 St & SW 127 Ave	Pinelands	3.5	•
17	Deering North Addition	SW 152 St & SW 67 Ave	Wetlands	40.7	•			Unacquired Projects	_		
18	Deering South Addition	SW 168 St & SW 72 Ave	Pineland Xeric Coastal	32	•	No	Site Name	Location	Туре	Acres	Priority
19	Dolphin Center Addition	NW 196 St & NW 17 Ave	Scrub Rockridge	3.9	•	57	South Dade Wetlands	South Dade County	Wetlands	14,904	Α
20	Eachus Pineland	SW 184 St & SW 142 Ave	Pinelands	17.2	•	66	Bird Key	NW 79 St & Biscayne Bay	Mangrove Coastal	37.5	Α
21	East & East East Greynolds Park	17530 W Dixie Hwy	Natural Areas Rockridge	33	•	67	Biscayne Wetlands	SW 280 St & SW 107 Ave	Wetlands Coastal	864.1	Α
22	Florida City	SW 344 St & SW 185 Ave	Pinelands	23.5	•	68	Biscayne Wetlands North Addition	SW 270 St & SW 107 Ave	Wetlands	300	В
23	Fuchs Hammock	SW 304 St & SW 198 Ave	Natural Areas Rockridge	24	•	69	Black Creek Forest	SW 216 St & SW 112 Ave	Pineland Coastal	45.5	Α
24	Fuchs Hammock Addition	SW 304 St & SW 198 Ave	Pinelands	14.8	•	70	Black Point Wetlands	SW 248 St & SW 97 Ave	Wetlands	191.8	Α
25	Goulds	SW 224 St & SW 120 Ave	Rockridge Pinelands	37	•	71	Bowers Pineland	SW 296 St & SW 197 Ave	Rockridge Pinelands	9.8	Α
26	Greynolds Park	17530 W Dixie Hwy	Natural Areas	53	•	72	Calderon Pineland	SW 192 St & SW 140 Ave	Rockridge Pinelands	15.2	Α
27	Harden Hammock	SW 226 St & SW 107 Ave	Tropical Hammocks	12.4	•	73	Castellow #31	SW 218 St & SW 157 Ave	Tropical Hammocks	14.1	Α
28	Hattie Bauer Hammock	SW 267 St & SW 157 Ave	Tropical Hammocks	14	•	75	Cutler Wetlands	SW 196 St & SW 232 St	Coastal Wetlands	794.4	Α
29	Holiday Hammock	SW 400 St & SW 207 Ave	Tropical Hammocks	29.8	•	76	Dixie Heights Pineland	SW 268 St & SW 132 Ave	Rockridge Pinelands	29	В
30	Ingram	SW 288 St & SW 167 Ave	Rockridge Pinelands	9.9	•	78	Goulds Addition	SW 232 St & SW 117 Ave	Rockridge Pinelands	35.8	Α
31	Larry & Penny Thompson Park	SW 184 St & SW 127 Ave	Natural Areas	193	•	79	Hammock Island	SW 360 St & SW 217 Ave	Tropical Hammocks	64.7	В
32	Loveland Hammock	SW 360 St & SW 222 Ave	Tropical Hammocks	15.1	•	80	Hattie Bauer Pineland	SW 266 St & SW 157 Ave	Rockridge Pinelands	5	Α
33	Lucille Hammock	SW 352 St & SW 222 Ave	Tropical Hammocks	20.8	•	81	Homestead General Airport Hammock	SW 296 St & SW 217 Ave	Tropical Hammocks	4	Α
34	Ludlam	SW 143 St & SW 67 Ave	Rockridge Pinelands	10.2	•	82	Kings Highway	SW 304 St & SW 202 Ave	Rockridge Pinelands	31.1	В
35	Martinez (Richmond Complex)	SW 152 St & SW 130 Ave	Rockridge Pinelands	142	•	83	Maddens Hammock	NW 164 St & SW 87 Ave	Tropical Hammocks	15.6	В
36	Matheson Hammock Park	SW 96 St & Old Cutler Rd	Natural Areas	381	•	84	Navy Wells #2	SW 328 St & SW 197 Ave	Rockridge Pinelands	20	Α
37	Meissner Hammock	SW 302 St & SW 212 Ave	Tropical Hammocks	10.3	•	86	Notre Dame Pineland	SW 280 St & SW 132 Ave	Rockridge Pinelands	46.8	В
38	Navy Wells #23	SW 352 St & SW 182 Ave	Rockridge Pinelands	19.9	•	87	Owaissa Bauer Addition #2	SW 264 St & SW 175 Ave	Rockridge Pinelands	10	Α
39	Navy Wells #39	SW 360 St & SW 210 Ave	Rockridge Pinelands	13.1	•	88	Pino Pineland	SW 39 St & SW 69 Ave	Rockridge Pinelands	3.8	Α
40	Navy Wells Preserve	SW 356 St & SW 192 Ave	Natural Areas	239	•	89	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	21.5	Α
41	Ned Glenn Preserve (Whispering Pines)	SW 188 St & SW 87 Ave	Rockridge Pinelands	20	•	90	Railroad Pineland	SW 184 St & SW 147 Ave	Rockridge Pinelands	18.2	В
42	Nixon Smiley Addition (Tamiami #8)	SW 128 St & SW 127 Ave	Rockridge Pinelands	63	•	91	Richmond Complex	SW 152 St & SW 130 Ave	Rockridge Pinelands	210.8	Α
43	Nixon Smiley Pineland	SW 128 St & SW 133 Ave	Natural Areas	59	•	92	Round Hammock	SW 408 St & SW 220 Ave	Tropical Hammocks	31.1	Α
44	Owaissa Bauer Addition #1	SW 264 St & SW 177 Ave	Rockridge Pinelands	9.4	•	93	School Board	SW 268 St & SW 129 Ave	Rockridge Pinelands	18.7	Α
45	Owaissa Bauer Addition #3	SW 262 St & SW 170 Ave	Tropical Hammocks	1.2	•	95	Silver Palm Addition	SW 232 St & SW 152 Ave	Rockridge Pinelands	20	Α
46	Palm Drive	SW 344 St & SW 212 Ave	Rockridge Pinelands	20	•	97	SW Island Hammock	SW 392 St & SW 207 Ave	Tropical Hammocks	12.4	Α
47	Pineshore Park	SW 128 St & SW 112 Ave	Natural Areas	7.8	•	98	Tamiami #15	SW 124 St & SW 137 Ave	Rockridge Pinelands	35	В
48	Quail Roost	SW 200 St & SW 144 Ave	Rockridge Pinelands	48.5	•	99	Oleta Tract A	NE 171 St & US-1	Coastal Wetlands	2.1	Α
49	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	19.9	•	100	Oleta Tract B	NE 165 St & US-1	Coastal Wetlands	3.5	Α
50	R. Hardy Matheson Preserve	SW 112 St & Old Cutler Rd	Natural Areas	692	•	101	Oleta Tract D	NE 191 St & NE 24 Ave	Coastal Wetlands	7.4	Α
51	Rock Pit #39	SW 336 St & SW 192 Ave	Rockridge Pinelands	8.7	•	102	Vizcaya Hammock Addition	3300 South Miami Ave	Tropical Hammocks	2	Α
52	Rock Pit #46	SW 232 St & SW 142 Ave	Rockridge Pinelands	5	•	104	Cutler Wetlands North Addition	SW 184 St & Old Cutler Rd	Tropical Hammocks	37	В
53	Rockdale & Addition	SW 144 St & US-1	Rockridge Pinelands	37.1	•	108	Hammock Pine Ridge Sanctuary	SW 300 St & SW 211 Ave	Rockridge Pinelands	14	Α
54	Ross Hammock	SW 223 St & SW 157 Ave	Tropical Hammocks	19.2	•				. modified		
						•					



# STRATEGIC AREA GENERAL GOVERNMENT

# MISSION:

# TO PROVIDE GOOD GOVERNMENT AND SUPPORT EXCELLENT PUBLIC SERVICE DELIVERY.

GOALS	OBJECTIVES			
FRIENDLY GOVERNMENT	Provide Easy Access to Information and Services			
	Develop a Customer-Oriented Organization			
	Foster a Positive Image of County Government			
	Improve Relations Between Communities and Governments			
EXCELLENT, ENGAGED WORKFORCE	Attract and Hire New Talent			
	Develop and Retain Excellent Employees and Leaders			
	Ensure an Inclusive Workforce that Reflects Diversity			
	Provide Customer-Friendly Human Resources Services			
EFFICIENT AND EFFECTIVE SERVICE	Ensure Available and Reliable Systems			
DELIVERY THROUGH TECHNOLOGY	Effectively Deploy Technology Solutions			
	Improve Information Security			
EFFECTIVE MANAGEMENT PRACTICES	Provide Sound Financial and Risk Management			
	Effectively Allocate Resources to Meet Current and Future Operating and Capital Needs			
GOODS, SERVICES AND ASSETS THAT	Acquire "Best Value" Goods and Services in a Timely Manner			
SUPPORT COUNTY OPERATIONS	Provide Well Maintained, Accessible Facilities and Assets			
	Utilize Assets Efficiently			
GREEN GOVERNMENT	Reduce County Government's Greenhouse Gas Emissions and Resource Consumption			
	Lead Community Sustainability Efforts			
FREE, FAIR AND ACCESSIBLE ELECTIONS	Provide Eligible Voters with Convenient Opportunities to Vote			
	Maintain the Integrity and Availability of Election Results and Other Public Records			
	Qualify Candidates and Petitions in Accordance with the Law			



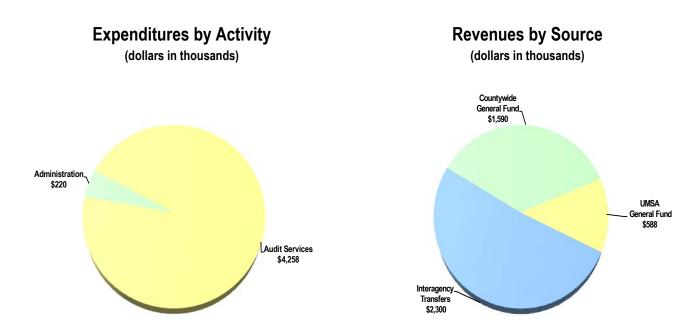
## **Audit and Management Services**

Audit and Management Services (AMS) performs audits to validate compliance with applicable rules and regulations, and identifies opportunities to improve performance and foster accountability.

As part of the General Government strategic area, AMS examines the operations of County government and external companies, contractors, and grantees to ensure that public funds are being spent appropriately and efficiently. AMS regularly performs audits of high-risk functions and activities; and responds to special audit requests from the Mayor, the Board of County Commissioners, and the Deputy Mayors. Audits are conducted in accordance with professional internal auditing standards, which require assessing risks; planning and performing work to achieve desired objectives; and communicating results that are accurate, constructive, timely, and adequately supported.

Department stakeholders include County departments and their business partners, as well as the general public.

## FY 2015-16 Proposed Budget



#### **TABLE OF ORGANIZATION**

#### **AUDIT SERVICES**

Performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government

#### ADMINISTRATIVE SUPPORT SERVICES

 Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, audit report processing, inventory/file management, and information technology assistance

The FY 2015-16 total number of full-time equivalent positions is 37

## FINANCIAL SUMMARY

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	•	FY 15-16
Revenue Summary				
General Fund Countywide	1,790	2,201	1,644	1,590
General Fund UMSA	629	814	579	588
Fees for Services	1,740	1,163	2,260	2,300
Total Revenues	4,159	4,178	4,483	4,478
Operating Expenditures				
Summary				
Salary	3,371	3,200	3,198	3,272
Fringe Benefits	706	803	1,070	985
Court Costs	0	0	0	0
Contractual Services	0	0	0	0
Other Operating	155	144	188	188
Charges for County Services	28	26	11	17
Grants to Outside Organizations	0	0	0	0
Capital	9	5	16	16
Total Operating Expenditures	4,269	4,178	4,483	4,478
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

	Total F	Total Funding		sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: General Government	nent			
Administration	222	220	3	3
Audit Services	4,261	4,258	34	34
<b>Total Operating Expenditures</b>	4,483	4,478	37	37

## SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)									
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed					
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16					
Advertising	0	0	0	0	0					
Fuel	0	0	0	0	0					
Overtime	0	0	0	0	0					
Rent	0	0	0	0	0					
Security Services	0	0	0	0	0					
Temporary Services	0	0	0	0	0					
Travel and Registration	4	1	6	6	6					
Utilities	38	36	27	27	28					

#### **DIVISION: AUDIT SERVICES**

The Audit Services Division performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government.

- Issues audit reports aimed at improving efficiency and effectiveness of County operations
- Assists in developing more effective approaches and tools for County departments responsible for monitoring grantees to assure consistency, efficiency, and effectiveness
- Develops in-house training curriculum commensurate with planned audits to ensure continued staff proficiency
- Consults with departments to ensure maximum collection of outstanding audit assessment fees
- Uses automated analytical tools to conduct operational analyses that yield cost savings and/or cost-avoidance, and identifies significant and/or
  unusual variances that, if timely detected, can avert or identify fraud, waste, or abuse
- · Conducts follow-up audits to ensure appropriate actions have been taken to address significant audit findings

<ul> <li>GG4-1: Provide s</li> </ul>	sound financial and risk mana	gement						
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures			Actual	Actual	Budget	Projection	Target
	Percentage of audit reports issued within 90 days of fieldwork completion	EF	<b>↑</b>	64%	61%	50%	50%	50%
Conduct audits aimed at operational efficiency	Amount collected from assessments (in thousands)*	ОС	<b>↑</b>	\$3,361	\$1,958	\$1,500	\$2,000	\$1,500
and effectiveness	Amount assessed from audits (in thousands)	ОС	<b>↑</b>	\$2,584	\$8,340	\$3,000	\$4,000	\$3,000
	Audit reports issued	OP	$\leftrightarrow$	28	33	30	30	30
	Percentage of planned follow-up audits completed	OP	$\leftrightarrow$	40%	75%	40%	40%	40%

<sup>\*</sup> Assessments and collections vary due to the types of audits performed and timing of collections

#### ADDITIONAL INFORMATION

- The Department continues to complete complex audits that have resulted in revenue recoveries, terminations of contracts with non-performing external agencies, improved processes and controls, and enhanced auditee compliance
- The FY 2015-16 Proposed Budget includes \$2.3 million for direct services that includes fees from County departments such as Aviation, Water and Sewer, Port Miami, Public Works and Waste Management, Transit, Office of Citizens' Independent Transportation Trust and others

#### **Department Operational Unmet Needs**

	(dollars in the	(dollars in thousands)			
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions		
Fund two Senior Auditors and three Associate Auditors to perform audits	\$10	\$440	5		
Total	\$10	\$440	5		

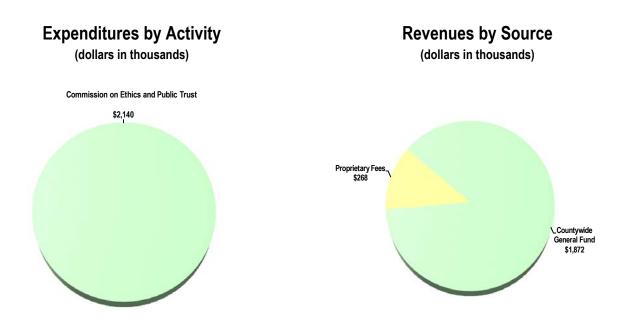
#### Commission on Ethics and Public Trust

The Commission on Ethics and Public Trust (Ethics Commission) is an independent agency with advisory and quasi-judicial powers. The purpose of the Ethics Commission is to promote and enforce high standards of ethical conduct in government and to build and maintain confidence in public servants.

As part of the General Government strategic area, the Ethics Commission is dedicated to reinforcing public trust in the administration of government by informing the public and private sector about the Conflict of Interest and Code of Ethics laws and by seeking strict compliance with these laws. The Ethics Commission is authorized to investigate complaints and render advisory opinions related to the following County or municipal ordinances: Code of Ethics and Conflict of Interest, Lobbyist Registration and Reporting, Citizens' Bill of Rights, Ethical Campaign Practices, and Whistleblowing. Community outreach and educational programs are also crucial components of the Ethics Commission's mission. The Ethics Commission hosts a wide array of programs to educate the public on issues concerning ethics, good governance, and accountability through town hall meetings, panel discussions, and training workshops, as well as local and national conferences and forums.

The Ethics Commission, by Board ordinance, has jurisdiction extending to municipalities within Miami-Dade County. Its jurisdiction also extends to certain lobbyists, contractors, and vendors.

## FY 2015-16 Proposed Budget



#### **TABLE OF ORGANIZATION**

## OFFICE OF THE EXECUTIVE DIRECTOR

- Provides administrative support to the Ethics Commission; recommends legislative and policy initiatives
  that promote ethical government and accountability; reviews ethics opinions recommended by the legal
  unit; supervises and participates in ethics training programs for public officials, employees, and candidates
  for elected office
- Provides training for government officials and personnel, candidates for office, students, and the business community regarding ordinances under the purview of the Ethics Commission and ethical practices in government
- Responds to requests for advisory opinions and handles legal matters that may impact the operations of the Ethics Commission
- Conducts investigations of official/employee misconduct in County and municipal governments

FY 14-15 14 FY 15-16 14

The Department's FY 2015-16 Table of Organization includes one part-time position totaling 0.5 FTE

## FINANCIAL SUMMARY

Actual	Actual		
	Actual	Budget	Proposed
FY 12-13	FY 13-14	FY 14-15	FY 15-16
1,712	1,717	1,835	1,872
119	125	70	70
4	0	0	0
34	136	0	143
53	41	40	55
1,922	2,019	1,945	2,140
1,296	1,347	1,365	1,426
253	314	372	388
0	0	0	0
39	1	10	1
170	178	172	156
20	24	22	165
4	2	4	4
1,782	1,866	1,945	2,140
4	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	C
4	0	0	0
	1,712 119 4 34 53 1,922 1,296 253 0 39 170 20 4 1,782	1,712 1,717 119 125 4 0 34 136 53 41 1,922 2,019  1,296 1,347 253 314 0 0 39 1 170 178 20 24 4 2 1,782 1,866	1,712 1,717 1,835 119 125 70 4 0 0 34 136 0 53 41 40 1,922 2,019 1,945  1,296 1,347 1,365 253 314 372 0 0 0 0 39 1 10 170 178 172 20 24 22 4 2 24 1,782 1,866 1,945  4 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: General Government	nent			
Commission on Ethics and Public Trust	1,945	2,140	14	14
Total Operating Expenditures	1,945	2,140	14	14

## SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)								
Line Item Highlights	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Projection FY 14-15	Proposed FY 15-16				
Advertising	0	0	2	0	0				
Fuel	1	1	1	1	1				
Overtime	0	0	0	0	0				
Rent	90	92	92	92	97				
Security Services	1	0	1	0	0				
Temporary Services	0	0	0	0	0				
Travel and Registration	2	4	3	4	5				
Utilities	10	10	17	14	12				

#### **DIVISION: COMMISSION ON ETHICS AND PUBLIC TRUST**

The Commission on Ethics and Public Trust promotes and enforces high standards of ethical conduct in government and builds and maintains confidence in public servants

- Recommends legislative and policy initiatives that promote ethical government and accountability; liaises with the community through outreach activities, including speeches, media events, reports, and publications
- Tries cases before the Ethics Commission and refers cases for criminal prosecution or other disposition(s) with appropriate agencies
- · Responds to requests for advisory opinions by officials, employees, and contractors under the authority of the Ethics Commission
- Conducts investigations of official and/or employee misconduct in County and municipal governments and processes complaints that are filed by the general public to be heard by the Ethics Commission
- Provides training for government officials and personnel, candidates for office, students, and the business community regarding ordinances under the purview of the Ethics Commission and ethical practices in government

## Strategic Objectives - Measures

GG1-3: Foster a positive image of County government

Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
	Number of complaints filed	IN	$\leftrightarrow$	40	55	45	50	50
Improve the image of	Number of requests for opinions and inquiries filed	IN	$\leftrightarrow$	354	361	300	275	300
County Government	Number of investigations handled*	OP	$\leftrightarrow$	186	201	190	175	180
	Ethics trainings and workshops	OP	$\leftrightarrow$	342	410	480	400	425
	Number of Lobbyist Appeals**	IN	$\leftrightarrow$	32	48	45	10	15

<sup>\*</sup> The number of investigations handled is directly related to number of investigators on staff.

#### ADDITIONAL INFORMATION

- Each year the Ethics Commission conducts Ethical Governance Day, which involves placing hundreds of volunteer speakers in high school classrooms in the County to address students on citizenship ethics
- The FY 2015-16 Proposed Budget includes a transfer of \$70,000, as required under Ordinance 10-56, from the Office of the Clerk Lobbyist
  Trust Fund to support ethics training and conference expenditures including but not limited to educational materials, food and non-alcoholic
  beverages, and personnel expenditures
- In FY 2015-16, the Ethics Commission will continue to hold workshops for both County and municipal board members and executives of non-profit agencies receiving funding, as well as students and candidates for elected office
- The Ethics Commission will continue to pursue legislative changes to strengthen County ordinances and rules to promote greater accountability and transparency
- The FY 2015-16 Proposed Budget includes the addition of a part-time staff attorney position

<sup>\*\*</sup> Due to change in County Code that revised expenditure reporting requirements, the projection and target for lobbyist appeals has been adjusted.

#### **Communications**

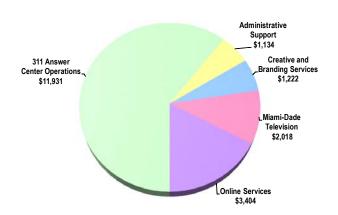
The Communications Department links County government to more than 2.5 million residents and over 14 million visitors by providing convenient access through the 311 Answer Center, three Service Centers throughout the community, the County's web portal (www.miamidade.gov), Miami-Dade Television (MDTV), digital media, printed collateral, and multi-lingual radio programming. These service channels facilitate access to government services, assist Departments in spreading the word about County services and programs through educational messaging and advertising, and supports enterprise branding efforts.

As part of the General Government strategic area, the Communications Department is aligned with four strategic objectives: provide easy access to information and services; develop a customer-oriented organization; foster a positive image of County government; and improve relations between communities and their government.

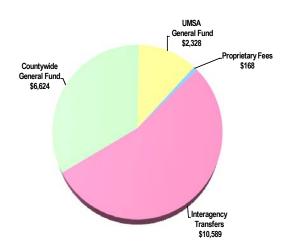
The Communications Department serves a variety of stakeholders including the public, elected officials, County departments, and municipalities.

## FY 2015-16 Proposed Budget

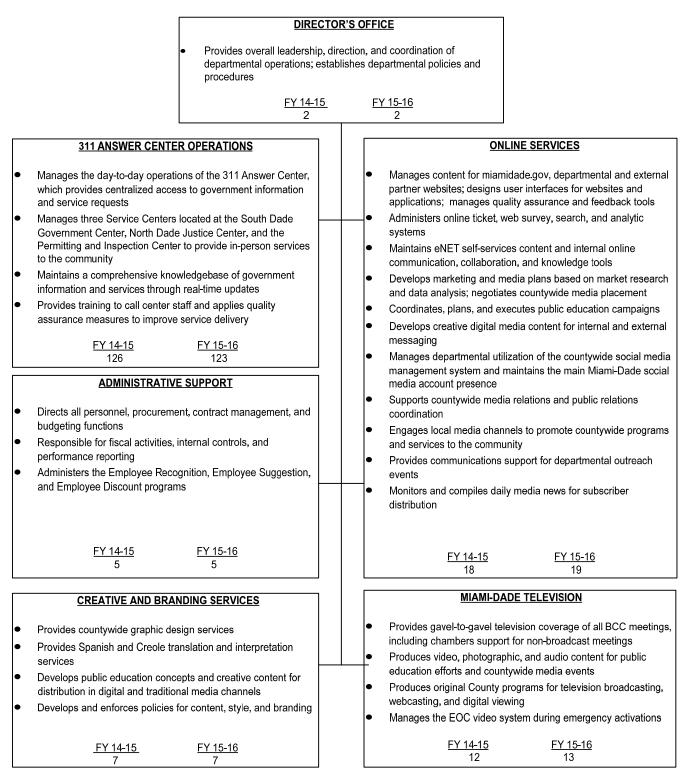
## **Expenditures by Activity** (dollars in thousands)



## **Revenues by Source** (dollars in thousands)



#### **TABLE OF ORGANIZATION**



The FY 2015-16 total number of full-time equivalent positions is 196

## FINANCIAL SUMMARY

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	6,088	5,920	7,015	6,624
General Fund UMSA	2,139	2,191	2,465	2,328
Fees for Services	115	137	168	168
Interagency Transfers	6,819	7,804	9,649	10,589
Total Revenues	15,161	16,052	19,297	19,709
Operating Expenditures				
Summary				
Salary	10,211	10,153	12,344	12,284
Fringe Benefits	2,510	2,942	3,810	4,139
Court Costs	0	0	0	0
Contractual Services	474	254	194	431
Other Operating	1,475	1,581	1,767	1,755
Charges for County Services	484	974	1,122	1,040
Grants to Outside Organizations	0	0	0	0
Capital	7	8	60	60
Total Operating Expenditures	15,161	15,912	19,297	19,709
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and	0	0	0	0
Depletion				
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

	Total F	unding	<b>Total Positions</b>		
(dollars in thousands)	Budget	Proposed	Budget	Proposed	
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16	
Strategic Area: General Governn	nent				
311 Answer Center Operations	11,784	11,931	126	123	
Administrative Support	965	1,134	7	7	
Online Services	2,471	3,404	18	19	
Miami-Dade Television	1,626	2,018	12	13	
Creative and Branding Services	832	1,222	7	7	
eGovernment Solutions	1,619	0	9	0	
Total Operating Expenditures	19,297	19,709	179	169	

## SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)								
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed				
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Advertising	1,604	741	50	956	1,200				
Fuel	3	2	7	5	7				
Overtime	42	29	59	42	60				
Rent	0	0	0	3	0				
Security Services	0	0	0	0	0				
Temporary Services	440	179	50	506	85				
Travel and Registration	14	20	18	30	35				
Utilities	239	175	460	178	209				

#### **DIVISION: 311 ANSWER CENTER OPERATIONS**

The 311 Answer Center provides the public with centralized telephone access to government information and services.

- Manages the day-to-day operations of the 311 Answer Center and Service Centers
- Develops and maintains a comprehensive knowledgebase of government information and services, provides training to call center staff, and applies quality assurance measures to improve service delivery

## Strategic Objectives - Measures

GG1-1: Provide easy access to information and services

Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
Increase access to government information and services	Call volume (in millions)	IN	$\leftrightarrow$	2.1	2.0	1.9	1.9	1.9
Provide quality service delivery	Average call wait time (in seconds)*	EF	<b>\</b>	171	115	150	130	130

<sup>\*</sup>The decrease for FY 2014-15 Projection and FY 2015-16 Target from FY 2014-15 Budget is anticipated as a result of the 311 Answer Center functioning with all operating efficiencies identified and in place

#### **DIVISION COMMENTS**

- During FY 2014-15, one Web Developer position was transferred to Online Services from 311 Answer Center Operations
- The FY 2015-16 Proposed Budget includes the reclassification and transfer of one 311 Call Center Specialist position to Creative and Branding Services and the reclassification and transfer of one 311 Call Center Specialist position to Miami-Dade Television
- In FY 2015-16, the Department will continue its Service Level Agreement with the Water and Sewer Department (WASD) to facilitate the management of approximately 30 percent of customer service/non-payment calls from WASD to improve customer service and reduce call wait times (\$1.5 million)
- In FY 2014-15, the Department has increased its utilization of temporary workers to provide assistance on Service Level Agreement work and to comply with special requests from the Mayor's Office, Board of County Commissioners, and County departments

#### **DIVISION: ADMINISTRATIVE SUPPORT**

The Administrative Support Services Division manages the Department's fiscal accounting functions, processes payroll, prepares and maintains personnel documentation, and provides policy support to the Department Director.

- Functions as liaison with elected officials and County administrative offices
- Responsible for the Department's table of organization, procedures, and policies
- Manages performance of divisions and develops annual business plan
- Provides internal administrative support such as personnel administration, budget development and control, accounts payable and receivable, and procurement
- Administers the Employee Discount Programs as well as the County's Employee Recognition and Suggestion Program

Strategic Objectives - Measures								
ED4-2: Create a business friendly environment								
Objectives Measures		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives	i wedsules			Actual	Actual	Budget	Projection	Target
Reduce processing time	Invoices processed within 45 calendar days	EF	<b></b>	96%	97%	95%	95%	95%

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes the transfer of one Graphics Technician 2 position to Online Services from Administration
- The FY 2015-16 Proposed Budget includes the transfer of one Employee Recognition Coordinator position from Online Services to Administration

#### **DIVISION: ONLINE SERVICES**

The Online Services Division manages the miamidade.gov portal; designs, writes online copy for, and assures quality of online content; and develops interactive web and multimedia solutions.

- Handles the day-to-day management of the web portal and department website content
- Designs creative concepts for websites and interactive campaigns
- Develops and enforces policies for content, style, and online quality Countywide
- Provides marketing, promotional, and other communication services Countywide; manages the enterprise editorial calendar; develops
  messaging for portal subscribers, website postings, main Miami-Dade social media account postings, RSS feeds, and e-newsletters
- Produces publications targeting County employees
- Coordinates, plans, and executes countywide Marketing projects
- Manages executive/departmental projects and programs
- Supports countywide media relations and public records coordination
- · Proactively engages local media channels to promote countywide programs and services to the community
- Provides communications support for departmental outreach events

Strategic Objectives - Measures									
GG1-1: Provide easy access to information and services									
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives				Actual	Actual	Budget	Projection	Target	
Increase access to government information and services	Visits to the internet portal in millions	IN	$\leftrightarrow$	N/A	25	25	30	30	
	% change in Net Likes on Facebook	ОС	$\leftrightarrow$	N/A	N/A	250%	150%	200%	

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes the implementation of a Residential Satisfaction Survey which will assess the effectiveness of services being offered to the residents of Miami-Dade County, and how the communications of these services is presented to the community (\$200,000)
- During FY 2014-15, one Web Publisher position from the Miami-Dade Corrections and Rehabilitation Department was transferred to the department as part of the Mayor's communication centralization efforts
- During FY 2014-15, one Web Developer position was transferred to Online Services from 311 Answer Center Operations
- The FY 2015-16 Proposed Budget includes the transfer of one Graphics Technician 2 position from Administration to Online Services
- The FY 2015-16 Proposed Budget includes the transfer of one Web Publisher position from Creative and Branding Services to Online Services
- The FY 2015-16 Proposed Budget includes the transfer of one Employee Recognition Coordinator position from Online Services to Administration
- As part of the Department's reorganization, the FY 2015-16 Proposed Budget includes the reclassification and transfer of one Computer Services Manager position to Online Services and the reclassification and transfer of one Senior Web Developer position to Online Services from eGovernment Solutions

#### **DIVISION: MIAMI-DADE TELEVISION**

Miami-Dade TV is the County's government-access cable TV station, which provides live television and webcast coverage of public meetings as well as original programming that informs residents about County programs and services.

- Provides gavel-to-gavel television and webcast coverage of all Board of County Commissioners plenary and subcommittee meetings
- Produces original informational and public service programming for broadcast on Miami-Dade TV and Miami-Dade TV On Demand
- · Provides photography services to departments, the Mayor's Office, and the Board of County Commissioners
- Provides campaign support services including video production of Hi-Definition TV commercials
- Provides chambers support for non-broadcast meetings
- Staffs Emergency Operations Center during activations to provide live television and webcast coverage of emergency press conferences

#### **DIVISION COMMENTS**

 The FY 2015-16 Proposed Budget includes the reclassification and transfer of one 311 Call Center Specialist position from 311 Answer Center Operations to Miami-Dade Television

#### DIVISION: CREATIVE AND BRANDING SERVICES

The Creative and Branding Services Division develops and executes marketing and public education campaigns, including planning, creative concept development, graphic design, and print and audio-visual production services.

- Provides translation and interpretation services in Spanish and Creole
- Develops and enforces policies for content style and branding
- Provides full service creative and branding services

#### **DIVISION COMMENTS**

- In FY 2015-16, the Department will continue its Service Level Agreement with the Elections Department for translation services (\$50,000)
- The FY 2015-16 Proposed Budget includes the reclassification and transfer of one 311 Call Center Specialist position from 311 Answer Center Operations to Creative and Branding Services
- The FY 2015-16 Proposed Budget includes the transfer of one Web Publisher position from Creative and Branding Services to Online Services

#### **ADDITIONAL INFORMATION**

• In FY 2015-16, as part of the Information Technology Department (ITD) consolidation efforts, the Department will transfer five Web Developer positions, four Senior Web Developer positions, and two Senior Systems Analyst Programmer positions to ITD (\$1.2 million)

#### **Department Operational Unmet Needs**

	(dollars in thousands)				
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions		
Hire one part-time TV Producer position for Creole programming on Miami-Dade Television	\$0	\$67	1		
Fund four positions in the Online Services Section to restore the Secret Shopper Program and convert three part-time Web Publisher positions to full-time to increase online support	\$0	\$254	4		
Hire one part-time Personnel Specialist 2 position to assist the Human Resources Manager with daily personnel related tasks	\$0	\$46	1		
Hire one Clerk 4 position to assist with coordination of activities related to campaign administration, employee engagement, and the processing of invoices related to these functions	\$0	\$51	1		
Hire one part-time Spanish Translator 1 position to be able to maintain service levels to County departments	\$0	\$46	1		
Total	\$0	\$464	8		

#### **CAPITAL BUDGET SUMMARY**

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
Capital Outlay Reserve		1,039	0	87	0	0	0	0	0	1,126
	Total:	1,039	0	87	0	0	0	0	0	1,126
Expenditures										
Strategic Area: GG										
Equipment Acquisition		479	497	150	0	0	0	0	0	1,126
	Total:	479	497	150	0	0	0	0	0	1,126

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

 The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes funding from the Capital Outlay Reserve for the replacement and upgrade of the robotic camera system, closed captioning devices, and control room equipment for operation in the BCC Chambers, as well as the replacement of video production equipment for Miami-Dade TV (\$497,000)

PROJECT #: 108170

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

## VIDEO PRODUCTION EQUIPMENT FOR MIAMI-DADE TV

DESCRIPTION: Purchase video and audio visual equipment for Miami-Dade TV operations

LOCATION: 111 NW 1 St District Located: 5

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	1,039	0	87	0	0	0	0	0	1,126
TOTAL REVENUES:	1,039	0	87	0	0	0	0	0	1,126
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Furniture Fixtures and Equipment	479	497	150	0	0	0	0	0	1,126
TOTAL EXPENDITURES:	479	497	150	0	0	0	0	0	1,126

#### **Elections**

The Elections Department conducts elections that are fair, accurate, convenient, and accessible to all eligible voters throughout Miami-Dade County. The Department ensures that all federal, state, county, municipal, school district, and special taxing district elections are conducted and tabulated in a correct, uniform, and impartial manner with adherence to federal, state, and local election laws.

As part of the General Government strategic area, the Department also maintains accurate voter registration records, provides voter education and outreach, and provides voter information to candidates, political committees, and residents. Additionally, the Department serves in the capacity of records custodian for candidate campaign finance reporting and County employee financial disclosure and outside employment reporting.

The Department serves an estimated 1.3 million registered voters in Miami-Dade County and serves all citizens and municipalities in election-related matters. The Department follows policy established by the Board of County Commissioners while operating under state and federal laws. Elections staff interacts with federal, state, and municipal officials on a regular basis.

## FY 2015-16 Proposed Budget

#### **Expenditures by Activity Revenues by Source** (dollars in thousands) (dollars in thousands) Finance and Governmental Administration Affairs \$10,518 \$1,408 State Funds Countywide \$200 \_General Fund Information \$32,772 Proprietary Fees Systems \$2,338 \$9,605 Voter Services \$4,481 Office of the Supervisor of Elections Operations \$1,481 \$7,817

#### **TABLE OF ORGANIZATION**

#### OFFICE OF THE SUPERVISOR OF ELECTIONS

Formulates and directs overall policy for department operations

FY 14-15 5 FY 15-16 3

#### OFFICE OF GOVERNMENTAL AFFAIRS

 Monitors federal, state, and local legislation; coordinates elections and Canvassing Board activities, candidate qualifying, and liaison activities with candidates political committees and municipal clerks; processes financial disclosures, outside employment forms, and public records requests; oversees media relations and post election audit; conducts outreach and voter education programs

> FY 14-15 10 FY 15-16

#### **VOTER SERVICES**

 Oversees voter registration services, manages the statewide Voter Registration System, coordinates provisional voting activities and manages voter eligibility verification; manages absentee voting, departmental mailroom operations, and the Voter Information Center at the Stephen P. Clark Center

<u>FY 14-15</u> <u>FY 15-16</u> 22

#### **INFORMATION SYSTEMS**

 Responsible for voting equipment programming, ballot coding, vote tabulation, and reporting of elections results; manages early voting operations and absentee ballot mailing; manages departmental information technology infrastructure

> FY 14-15 20 FY 15-16 20

#### **OPERATIONS**

 Oversees warehouse activities, including elections equipment logistics, ballot tracking and asset management; secures polling places countywide and ensures ADA compliance

<u>FY 14-15</u> <u>FY 15-16</u> 19

#### FINANCE AND ADMINISTRATION

 Oversees budget, finance, procurement, payroll and personnel administration including recruitment of seasonal staff; monitors and bills election costs for countywide, state and municipal elections; monitors and reports federal and state grants; manages poll worker recruitment, training and compensation; coordinates collection center activities on election night

> FY 14-15 19 FY 15-16

The FY 2015-16 total number of full-time equivalent positions is 94

## FINANCIAL SUMMARY

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	22,160	21,849	22,518	32,772
Municipal Reimbursement	2,163	2,292	523	2,338
State Grants	324	220	200	200
Total Revenues	24,647	24,361	23,241	35,310
Operating Expenditures				
Summary				
Salary	11,334	12,021	10,859	17,772
Fringe Benefits	2,559	2,621	3,188	2,306
Court Costs	0	0	0	0
Contractual Services	1,646	2,038	1,699	2,856
Other Operating	2,518	4,136	3,667	7,625
Charges for County Services	5,813	3,042	3,646	4,611
Grants to Outside Organizations	49	33	0	0
Capital	728	470	182	140
Total Operating Expenditures	24,647	24,361	23,241	35,310
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and	0	0	0	0
Depletion				
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

	Total F	unding	<b>Total Positions</b>		
(dollars in thousands)	Budget	Proposed	Budget	Proposed FY 15-16	
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15		
Strategic Area: General Governn	nent				
Finance and Administration	6,930	10,518	19	19	
Governmental Affairs	1,178	1,408	10	11	
Information Systems	5,849	9,605	20	20	
Office of the Supervisor of	1,328	1,481	5	3	
Elections					
Operations	4,114	7,817	18	19	
Voter Services	3,842	4,481	22	22	
Total Operating Expenditures	23,241	35,310	94	94	

## SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)								
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed				
-	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Advertising	219	235	573	683	499				
Fuel	32	50	39	39	68				
Overtime	2,329	1,660	2,258	1,278	741				
Rent	0	0	0	0	0				
Security Services	60	117	50	96	252				
Temporary Services	25	322	0	1,035	10,359				
Travel and Registration	15	14	57	49	57				
Utilities	464	578	557	786	804				

#### **DIVISION: OFFICE OF THE SUPERVISOR OF ELECTIONS**

The Office of the Supervisor of Elections formulates and directs overall policy for all departmental operations.

- Manages day-to-day operations of the Department
- Maintains compliance with all federal, state, and local policies related to elections

Strategic Objectives - Measures										
GG7-1: Provide	eligible voters with convenient	opport	unities t	o vote						
Obiectives	Measures		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	Weasures	ivieasures -		Actual	Actual	Budget	Projection	Target		
Effectively administer	Customer satisfaction with									
countywide and	Elections Department	Elections Department OC ↑		100%	100%	95%	95%	95%		
municipal elections	overall		'							

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes additional funding for the rental of additional DS200 Ballot Scanners and the purchase of Ballot
  Transfer Carts and general election supplies needed due to the reprecincting of voting districts which will result in greater efficiencies in voter
  wait time; the number of facilities being utilized as a result of reprecincting will increase to 587 from 566 (\$661,000)
- As part of the reprecincting education and outreach efforts in FY 2015-16, all registered voters will receive notification of changes to their assigned polling locations
- The FY 2015-16 Proposed Budget includes funding for the addition of ten (10) early voting sites for the 2016 General Election which will reflect an increase in early voting sites to thirty (30) sites (\$47,000)
- The FY 2015-16 Proposed Budget includes the transfer of one Elections Supervisor to the Office of Governmental Affairs and the transfer and reclassification of one Deputy Supervisor of Elections to Operations from the Office of the Supervisor of Elections

#### **DIVISION: INFORMATION SYSTEMS**

The Information Systems Division manages ballot programming and coding, tabulation of election results, Early Voting activities, and departmental information management.

- Prepares all voting equipment and ballot configurations
- Prepares ballot design and layout; creates election definition and programming
- Manages tabulation and reporting of election results
- Manages Early Voting operations, including staffing, training, and facilities
- Manages the ReliaVote ballot mailing and sorting system
- Oversees departmental information technology infrastructure
- Allocates and orders ballots prior to elections

<ul> <li>GG7-1: Provide</li> </ul>	de eligible voters with convenient op	portuni	ties to	vote				
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures			Actual	Actual	Budget	Projection	Target
	Number of days to code ballots for all countywide elections	EF	<b></b>	5	3	5	5	5
Effectively administer countywide and	Percentage of voters who voted early (countywide elections)	ОС	<b>↑</b>	26%	14%	25%	25%	25%
municipal elections	Percentage of absentee ballots tabulated by 7 p.m. on Election Night for all countywide elections	ОС	1	82%	99%	95%	95%	95%

#### **DIVISION: FINANCE AND ADMINISTRATION**

The Finance and Administration Division is responsible for budget coordination, accounts payable, procurement, election billing, grant monitoring, and human resources; recruits and trains poll workers, and manages the operation of polling places and collection centers on Election Day.

- Responsible for budget and finance including budget coordination, accounts payable, elections billing, and collection
- Responsible for grants administration and procurement activities including purchasing and contracts negotiation and management
- Manages personnel and human resource functions, including hiring of temporary staff for countywide elections and special projects
- Develops procedures and training materials to train all poll workers, administrative troubleshooters, and collection center personnel in accordance with Florida Statutes for municipal and countywide elections
- Ensures adequate staffing levels of poll workers (County and Non-County employees) for municipal and countywide elections including recruitment, training, and assignment of poll workers
- Responsible for reconciliation and processing of poll worker payroll
- · Operates polling places and collection centers on Election Day for municipal and countywide elections

Strategic Objectives - Mea	sures								
GG7-1: Provide eligible voters with convenient opportunities to vote									
Objectives Measures FY 12-13 FY 13-14 FY 14-15 FY 14-15 FY 15-16									
Objectives	Objectives Measures					Budget	Projection	Target	
Ensure well-trained poll	New Poll Workers OP ←→		2.090	4.047	500	F00	500		
workers	recruited	UP	$\leftrightarrow$	2,089	1,647	500	500	500	

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes the utilization of temporary employees hired through temporary employment agencies to provide
  extensive support for early voting, absentee ballot processing, Election Day assistance, and reprecincting, which will allow for a more efficient
  allocation of resources
- As part of the department's vision to progress towards technological advancements in the elections process, beginning with the August 2014
   Primary Election, the use of Electronic Voter Identification Systems (EVIDS) at all polling locations was successfully implemented
- During FY 2015-16, the department plans to transmit Election Day results directly from polling locations via analog lines to ensure timely tabulation and dissemination of election results

#### **DIVISION: VOTER SERVICES**

The Voter Services Division oversees public services, manages the statewide Voter Registration System, manages provisional voting and voter eligibility, coordinates all absentee ballot distribution, and is responsible for departmental mailroom operations.

- Updates all changes in voter registration records and maintains an accurate Voter Registration System
- Manages absentee voting
- Reviews and certifies local, statewide, and federal petitions
- Responds to routine requests for information
- Manages departmental mailroom operations
- Manages the Voter Information Center at the Stephen P. Clark Center

Strategic Objectives - Mea	sures							
GG7-1: Provide 6	eligible voters with convenient	opportu	unities t	o vote				
Objectives								
Objectives	ivicasules			Actual	Actual	Budget	Projection	Target
Provide voter registration services and	New voter registrations	OP	$\leftrightarrow$	54,736	46,174	40,000	40,000	40,000
opportunities for Absentee voting	Percentage of voters voting absentee	EF	<b>↑</b>	28%	43%	25%	25%	25%

#### **DIVISION: OPERATIONS**

The Operations Division manages the preparation and deployment of voting equipment, secures polling locations, oversees warehouse activities and asset management, and develops logistical plans for elections.

- Coordinates the maintenance, repair, and testing of voting equipment
- Manages warehouse activities, including ballot tracking and asset management
- Delivers and picks up voting equipment at polling places countywide
- Secures polling places countywide, including ensuring compliance with the Americans with Disabilities Act (ADA)

Strategic Objectives - Mea	Strategic Objectives - Measures									
GG1-1: Provide easy access to information and services										
Objectives Measures FY 12-13 FY 13-14 FY 14-15 FY 14-15 FY 15-16							FY 15-16			
Objectives	Objectives Measures					Budget	Projection	Target		
Provide quality service delivery	Election Central - Average call wait time (in seconds)	EF	$\downarrow$	150	37	60	60	60		

#### **DIVISION COMMENTS**

- As part of the efforts to achieve efficiencies by providing more equipment at polling locations, the FY 2015-16 Proposed Budget includes funding for the purchase of 1,000 additional voter privacy booths and the rental of additional Ballot on Demand (BOD) printers to deploy to early voting sites for the 2016 Primary Election and the 2016 General Election (\$571,000)
- The FY 2015-16 Proposed Budget includes the transfer and reclassification of one Deputy Supervisor of Elections from the Office of the Supervisor of Elections to Operations

#### **DIVISION: GOVERNMENTAL AFFAIRS**

The Governmental Affairs Division coordinates elections activities; serves as liaison to County candidates, political committees and municipal clerks regarding candidate qualifying, campaign financing, and election laws; advances the department's legislative efforts and monitors federal, state and local legislation; coordinates media activities and manages the department's public profile; conducts outreach and voter education programs; responds to public records requests; and maintains records in accordance with election laws and local requirements.

- Monitors federal, state, and local elections legislation and advances the department's legislative efforts
- Manages candidate activities, including qualifying and financial reporting
- Serves as liaison to external entities, including municipal and other governments
- Coordinates media activities
- · Acts as custodian of outside employment forms
- Manages public records requests and documentation
- Manages post-election audit activities and Electronic Document Management System (EDMS) imaging of financial disclosures and voter records
- Coordinates voter outreach and education events
- Supervises voting at assisted living facilities and nursing homes

Strategic Objectives - Mea	sures									
GG7-2: Maintain the integrity and availability of election results and other public records										
Objectives Measures FY 12-13 FY 13-14 FY 14-15 FY 14-15										
Objectives			Actual	Actual	Budget	Projection	Target			
Ensure compliance with regulations regarding candidates for elective office	Percentage of Treasurers' reports audited within 15 calendar days	EF	<b>↑</b>	92%	99%	95%	95%	95%		

#### **DIVISION COMMENTS**

 The FY 2015-16 Proposed Budget includes the transfer of one Elections Supervisor from the Office of the Supervisor of Elections to the Office of Governmental Affairs

#### **Department Operational Unmet Needs**

	(dollars in the	ousands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Modification of current Service Level Agreement with ITD to upgrade E-Precinct Application to include Collection Center Processing on Election Night	\$85	\$10	0
Modification of current Service Level Agreement with ITD to develop an EDMS Document Library for Poll Worker documents	\$30	\$5	0
Rent 150 thin clients and purchase 150 monitors from ITD to replace obsolete equipment used by temporary employees during countywide elections to support Windows 7	\$71	\$41	0
Rental of a 50,000 sq. ft. warehouse space in the City of Doral to support logistics operations to prepare and deploy equipment and supplies to polling locations during countywide elections	\$500	\$50	0
Purchase 20 portable gas generators to support operations and potential loss of power at polling locations during Early Voting and Election Day	\$80	\$1	0
Total	\$766	\$107	0

#### **CAPITAL BUDGET SUMMARY**

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
Capital Outlay Reserve		0	50	0	0	0	0	0	0	50
IT Funding Model		0	942	0	0	0	0	0	0	942
-	Total:	0	992	0	0	0	0	0	0	992
Expenditures										
Strategic Area: GG										
Capacity-Improving Projects		0	942	0	0	0	0	0	0	942
Equipment Acquisition		0	50	0	0	0	0	0	0	50
	Total:	0	992	0	0	0	0	0	0	992

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes funding from the IT Funding Model to purchase an additional Reliavote
  Absentee Ballot Inserter which will provide the timely mailing of absentee ballots to meet statutory deadlines and permit multiple sorter
  operations to run simultaneously (\$942,000)
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes funding from the Capital Outlay Reserve to purchase an additional 25
  Electronic Voter Identifications Systems (EVIDS) to be used in the upcoming elections; the EVIDS will allow for a more efficient and faster
  method for voter check-in identification (\$50,000)

PROJECT #: 2000000110

PROJECT #: 2000000252

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### RELIAVOTE ABSENTEE BALLOT (AB) INSERTER

DESCRIPTION: Purchase of an additional Reliavote AB document inserter

LOCATION: 2700 NW 87 Ave District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE: IT Funding Model	PRIOR 0	<b>2015-16</b> 942	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 942
TOTAL REVENUES:	0	942	0	0	0	0	0	0	942
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	0	942	0	0	0	0	0	0	942
TOTAL EXPENDITURES:	0	942	0	0	0	0	0	0	942

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$86,000

#### ELECTRONIC VOTER IDENTIFICATION SYSTEMS (EVIDS) FOR REPRECINCTING

DESCRIPTION: Purchase an additional 25 EVIDS to enhance and expedite Election Day operations as a result of reprecincting of voting

districts

LOCATION: 2700 NW 87 Ave District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	50	0	0	0	0	0	0	50
TOTAL REVENUES:	0	50	0	0	0	0	0	0	50
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Furniture Fixtures and Equipment	0	50	0	0	0	0	0	0	50
TOTAL EXPENDITURES:	0	50	0	0	0	0	0	0	50

#### **UNFUNDED CAPITAL PROJECTS**

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
PURCHASE AN ADDITIONAL 554 ELECTRONIC VOTER IDENTIFICATION	2700 NW 87 Ave	1,108
SYSTEMS (EVIDS)		
BALLOT ORDER TRACKING (BOT)/WAREHOUSE MANAGEMENT SYSTEMS	2700 NW 87 Ave	500
CAMPAIGN REPORTING AND MANAGEMENT SYSTEM	2700 NW 87 Ave	250
ADMINISTRATIVE TROUBLE SHOOTERS (ATS) ROUTING SYSTEM	2700 NW 87 Ave	205
	UNFUNDED TOTA	L 2,063

#### **Finance**

The Finance Department delivers financial services for sound management decision-making and is responsible for centralized accounting, cash management, financial and debt management, tax collection and distribution, and collection on delinquent accounts for various County departments.

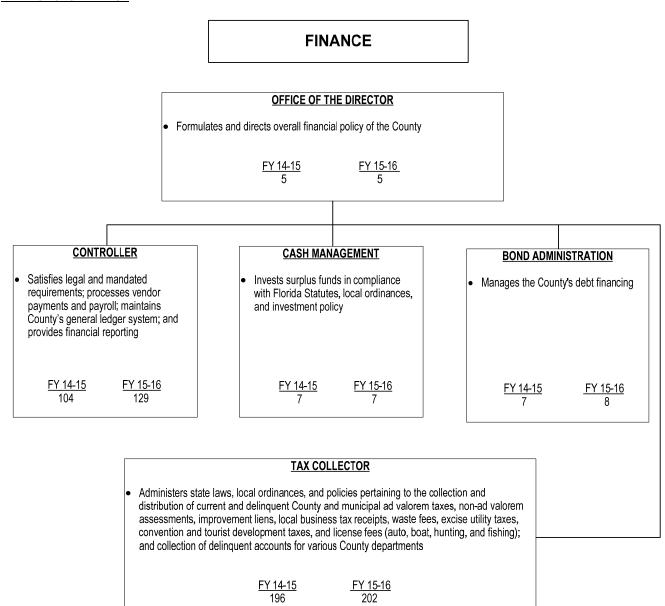
As part of the General Government strategic area, the Finance Department provides fiscal and accounting controls over resources by processing vendor payments and payroll checks, maintaining the County's general ledger system, and providing financial reports. The Department collects and distributes current and delinquent real and personal property taxes, non-ad valorem special assessments for all local taxing authorities within Miami-Dade County, local business tax receipts, and convention and tourist taxes. The Department also acts as an agent on behalf of the State of Florida to issue automobile, vessel, mobile home, and hunting and fishing licenses; invests surplus funds and maintains sufficient cash balances in compliance with Florida Statutes and County ordinances; and manages the County's debt financing and debt issuances.

The Finance Department serves all County departments, as well as those entities conducting financial transactions with Miami-Dade County. The Department works closely with all departments and directly with the Office of the Mayor, the County Attorney's Office, the Office of the Clerk, the Office of Management and Budget, the Office of the Property Appraiser, the Internal Services Department, the Human Resources Department and outside financial consultants.

## FY 2015-16 Proposed Budget

#### **Expenditures by Activity** Revenues by Source (dollars in thousands) (dollars in thousands) Controller's Director's Office Division \$494 \$11,606 Federal Funds Proprietary Fee and Bond Funds \$386 \$40,298 Interagency\_ \$1,745 Transfers \$3,363 Bond Administration\_ \$2,423 Collector's Office \$23,771

#### **TABLE OF ORGANIZATION**



The FY 2015-16 total number of full-time equivalent positions is 359 FTEs.

## FINANCIAL SUMMARY

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
Ad Valorem Fees	12,303	11,248	13,042	10,158
Auto Tag Fees	11,193	11,813	11,604	12,500
Bond Transaction Fees	1,490	1,423	976	863
Carryover	3,048	2,755	1,393	2,196
Credit and Collections	2,913	3,027	3,576	3,639
Local Business Tax Receipt	3,099	3,808	3,200	3,806
Other Revenues	3,591	3,489	3,166	3,336
Tourist Tax Fees	3,102	3,357	3,430	3,800
Federal Funds	373	0	390	386
Interdepartmental Transfer	510	90	880	576
Other	0	0	0	2,787
Total Revenues	41,622	41,010	41,657	44,047
Operating Expenditures				
Summary				
Salary	17,853	17,856	19,745	22,974
Fringe Benefits	4,020	5,075	5,891	6,884
Court Costs	1	6	11	17
Contractual Services	498	680	712	1,560
Other Operating	4,472	4,484	5,824	5,636
Charges for County Services	2,426	2,298	2,651	2,735
Grants to Outside Organizations	0	0	0	(
Capital	1,681	314	746	233
Total Operating Expenditures	30,951	30,713	35,580	40,039
Non-Operating Expenditures				
Summary				
Transfers	7,535	6,574	6,077	4,008
Distribution of Funds In Trust	0	0	0	C
Debt Service	0	0	0	C
Depreciation, Amortizations and Depletion	0	0	0	(
Reserve	0	0	0	(
Total Non-Operating Expenditures	7,535	6,574	6,077	4,008

	Total F	unding	Total Pos	sitions
(dollars in thousands) Expenditure By Program	Budget FY 14-15	Proposed FY 15-16	Budget FY 14-15	Proposed FY 15-16
Strategic Area: General Governn	nent			
Director's Office	571	494	5	5
Controller's Division	8,655	11,606	104	129
Tax Collector's Office	22,280	23,771	196	202
Bond Administration	2,256	2,423	7	8
Cash Management	1,818	1,745	7	7
Total Operating Expenditures	35,580	40,039	319	351

## SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousan	ids)	
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Advertising	85	69	55	55	60
Fuel	0	0	0	0	0
Overtime	87	101	97	135	145
Rent	1,756	1,984	2,066	2,066	2,086
Security Services	165	195	217	230	237
Temporary Services	706	487	240	445	468
Travel and Registration	19	12	59	64	66
Utilities	298	257	405	262	185

#### **DIVISION: DIRECTOR'S OFFICE**

The Director's Office is responsible for formulating and directing the overall financial policy of the County.

- Controls accounting and automated financial systems to provide the fiscal integrity depended upon by the public, private sector, and financial markets
- Provides overall administration of departmental operations

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes the transfer of one Accountant 1 position to the Controller's Division to enhance accounting activities
- The FY 2015-16 Proposed Budget includes the addition of one Personnel Specialist 2 position to support the Personnel Unit of the Department (\$70,000)

#### **DIVISION: CONTROLLER'S DIVISION**

The Controller's Division provides fiscal and accounting controls over resources and related appropriations.

- Satisfies legal and mandated reporting requirements including the Comprehensive Annual Financial Report (CAFR), State Controller's Report, state and federal audit reports, and the indirect cost allocation plan
- · Records, reports on, and monitors the County's financial activities
- Maintains County financial accounting systems
- Processes vendor disbursements and County payroll
- Monitors County bank accounts to ensure timely reconciliations

#### Strategic Objectives - Measures

• ED4-2: Create a business friendly environment

Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives				Actual	Actual	Budget	Projection	Target
Continue to improve accounts payable process countywide pa	Percentage of invoices paid within 45 calendar days	EF	1	92%	90%	90%	90%	90%
	Percentage of invoices paid within 30 calendar days	EF	1	72%	67%	70%	70%	70%

GG4-1: Provide s	GG4-1: Provide sound financial and risk management										
Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target				
Ensure compliance with				Actual	Actual	Buuget	Frojection	raiget			
financial laws and Generally Accepted Accounting Principles (GAAP)	Compliance with special audits and reports	ОС	1	100%	100%	100%	100%	100%			

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes the transfer of one Accountant 1 position from Director's Office Division to enhance accounting activities
- The FY 2015-16 Proposed Budget includes the addition of one Accountant 3 position to monitor and reconcile the General Obligation Bond (GOB) capital projects (\$90,000); position will be funded with Building Better Communities GOB bond interest
- The FY 2015-16 Proposed Budget includes the addition of one Special Project Administrator 1 position to oversee the requirements for Payment Card Industry (PCI) and Federal Red Flag programs (\$89,000)
- The FY 2015-16 Proposed Budget includes the conversion of four part-time positions to full-time positions: two Account Clerks, one Telephone Console Operator 2 and one Accountant 1 (\$117,000)
- The FY 2015-16 Proposed Budget includes the addition of nine Finance Shared Services Technician positions and one Finance Shared Services Specialist 1 position to assist with the County's consolidated accounts payable invoice imaging and workflow system and includes funding from the IT Funding Model to support personnel costs related to this system (\$507,000)
- The FY 2015-16 Proposed Budget includes the restoration of six Account Clerk positions for various accounting functions to improve internal controls and accountability (\$196,000)
- In FY 2014-15, the Department transferred one ERP Finance Business Analyst 3 positions and one ERP Finance Business Analyst 2 from Tax Collector's Office to assist with the replacement of the countywide financial system

#### **DIVISION: TAX COLLECTOR'S OFFICE**

The Tax Collector's primary responsibility is to collect, account for, and distribute current and delinquent real and personal property taxes, and non-ad valorem special assessments, for all local taxing authorities.

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of taxes; distributes all tax revenues and assessment fees to the taxing authorities
- Collects and distributes Tourist and Convention Development taxes and all tourist taxes (including bed, food and beverage taxes), and issues
   Local Business Tax Receipts for businesses located in the County
- Serves as an agent of the Florida Department of Highway Safety and Motor Vehicles and the Florida Fish and Wildlife Conservation
  Commission by issuing State motor vehicle, vessel, and mobile home licenses; tag renewals and title applications for automobiles, trucks, and
  mobile homes, collecting and remitting sales tax to the State for the above transactions; and selling various hunting and fishing licenses and
  permits
- Collects delinquent accounts receivable
- Oversees 25 private auto tag agencies in the County

GG1-1: Provide easy access to information and services

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives				Actual	Actual	Budget	Projection	Target
Enhance Tax Collector customer service	Online vehicle/vessel registration renewals *	OP	$\leftrightarrow$	433,733	429,318	435,000	432,000	435,000

<sup>\*</sup>The FY 2013-14 Actual performance measure has been corrected to reflect a scrivener's error

GG4-1: Provide sound financial and risk management

GG4-1: Provide s	sound financial and risk manag	gement						
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Medaulea			Actual	Actual	Budget	Projection	Target
	Daily accounts worked per	EF	<b>1</b>	50	56	50	55	55
Enhance collection	collector	LI	ı	30	30	00		33
efforts	Debt portfolio fees	ОС	<b>^</b>	\$2,913	\$3,027	\$3,271	\$3,306	\$3,639
	collected (in thousands)	00						ψ0,000
Enhance Tax Collector customer service	Tax Certificates sold*	OP	$\leftrightarrow$	41,430	34,161	36,000	30,964	31,600

<sup>\*</sup> Performance beginning in FY 2012-13 reflects a reduction in the number of certificates sold due to changes in State law; the FY 2013-14 Actual performance measure has been corrected to reflect a scrivener's error

GG4-1: Provide :	sound financial and risk manag	gement		EV 42 42	EV 42 44	EV 44 4E	FV 44 45	EV 45 46
Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
	Convention Development Tax (CDT) collected (in millions)	ОС	1	\$63.9	\$69.1	\$73.8	\$76.1	\$82.2
	Homeless and Domestic Violence Tax collected (in millions)	ОС	1	\$19.5	\$21.4	\$23.1	\$23.3	\$24.2
Effectively collect Convention and Tourist Taxes	Professional Sports Franchise Facility Tax Revenues (PST) collected (in millions)	ОС	1	\$10.6	\$11.4	\$12.2	\$12.5	\$13.6
	Tourist Development Room Tax Revenues (TDT) collected (in millions)	ОС	1	\$21.2	\$23.0	\$24.5	\$25.0	\$27.1
	Tourist Development Surtax collected (in millions)	OC	1	\$6.7	\$6.9	\$7.4	\$7.6	\$8.0

#### **DIVISION COMMENTS**

- In FY 2014-15, the Department added two Tax Record Specialist 2 positions in the Auto Tag section for the RenewExpress application, an online renewal application for annual tag registration production (\$104,000)
- In FY 2014-15, the Department added one Tax Record Specialist 2 position and one Tax Record Supervisor 1 position to assist with the revenue collection in the Enforcement Unit (\$107,000)
- The FY 2015-16 Proposed Budget includes the addition of two Tax Record Specialist 2 positions to account for collections on tourist taxes and local business accounts (\$110,000)
- The FY 2015-16 Proposed Budget includes the addition of one Accountant 2 position in the Fast Payments Processing section to improve internal controls and accountability due to the implementation of the new tax system (TaxSys) (\$80,000)
- The FY 2015-16 Proposed Budget includes the addition of one Tax Record Specialist 2 position to restore the Auto Tag Call Center (\$52,000)
- In FY 2014-15, the Department transferred one ERP Finance Business Analyst 3 positions and one ERP Finance Business Analyst 2 to the Controller's Office to assist with the replacement of the countywide financial system

#### **DIVISION: BOND ADMINISTRATION**

The Bond Administration Division is responsible for managing the County's debt financing and coordinating all debt issuances, including swap transactions.

- Accesses the capital markets to provide capital funding as needed by County departments, while providing for stable debt coverage levels
- Analyzes outstanding debt and the needs of the departments to determine the most advantageous financing vehicles
- Prepares and submits the Annual Report to Bondholders encompassing all of the County's outstanding bond issues from inception through the fiscal year end
- Provides administrative support to peripheral debt issuing authorities of the County, including the Educational Facilities Authority and Health Facilities Authority
- Makes payments on bonds/loan debt service

trategic Objectives - M								
• GG4-1: Provide	e sound financial and risk mana	agement		FY 12-13			=>/ / / / =	=>/ /= /4
Objectives	Measures	Measures			FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Ensure sound asset management and financial investment strategies	Bond ratings evaluation by Fitch*	ОС	<b>↑</b>	AA	AA	AAA	AA	AA
	Bond ratings evaluation by Moody's*	ОС	<b>↑</b>	Aa2	Aa2	Aaa	Aa2	Aa2
	Bond ratings evaluation by Standard and Poor's*	ОС	1	AA-	AA-	AAA	AA-	AA-

<sup>\*</sup>Bond ratings shown are for bonds backed by the general fund

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes payments to the Office of Management and Budget (\$175,000) and the County Attorney's Office (\$450,000) for support related to bond issuances
- The FY 2015-16 Proposed Budget includes the conversion of one Bond Accountant part-time position to full-time position (\$66,000)

#### **DIVISION: CASH MANAGEMENT**

The Cash Management Division is responsible for investing surplus funds in compliance with Florida Statutes, ordinances, and the County's investment policy while maintaining sufficient cash balances to honor the obligations of the County.

- Handles all banking transactions for the County; invests County funds, from \$3 billion to \$4 billion annually
- Monitors the daily diversification of the County's portfolio and distributes earnings on investments

<ul> <li>GG4-1: Provide</li> </ul>	sound financial and risk mana	gement						
Objectives  Optimize earnings and portfolio size	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
	General Fund interest earnings (in millions)	IN	$\leftrightarrow$	\$1.2	\$783k	\$800k	\$800k	\$950k
	Total portfolio interest earnings (in millions)	IN	$\leftrightarrow$	\$13.6	\$12.3	\$9.5	\$12.4	\$14.4
	Average value of total portfolio (in billions)*	IN	$\leftrightarrow$	\$3.369	\$3.547	\$3.200	\$3.455	\$3.600

<sup>\*</sup>The FY 2013-14 Actual performance measure has been corrected to reflect a scrivener's error

Objectives	Measures	Moacurac			FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures			Actual	Actual	Budget	Projection	Target
Ensure sound asset management and	Compliance with investment policy and guidelines	ОС	<b>↑</b>	100%	100%	100%	100%	100%
financial investment strategies	Average rate of return earned from County investments	ОС	<b>↑</b>	0.40%	0.35%	0.30%	0.36%	0.40%

#### **ADDITIONAL INFORMATION**

• The FY 2015-16 Proposed Budget includes (\$694,000) in reimbursements from other County departments and funding sources including: Water and Sewer Department (\$50,000) and Aviation (\$65,000) for cash management activities; Federal Emergency Management Agency (FEMA) grant revenue for administrative services (\$386,000); Miami-Dade Transit (MDT) (\$60,000), Public Works and Waste Management (\$70,000), Metropolitan Planning Organization (\$43,000), Office of Management and Budget (\$50,000), and Tourist Development Tax (\$20,000) for accounting support

#### **Department Operational Unmet Needs**

	(dollars in the	ousands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Fund one Account Clerk position in Tax Collector-Accounting Unit to reduce delays in the posting/reporting of daily financial activities	\$10	\$39	1
Purchase a high speed mail-in tax payment processor machine	\$500	\$0	0
Fund one Accountant 3 position in Controller-Accounting and Reporting Unit to respond to statutorily mandated financial reports	\$2	\$83	1
Fund one Accountant 2 position in Tax Collector-Accounting unit to reduce the delays in posting/reporting of daily Auto Tag and Real Estate financial activities	\$10	\$72	1
Fund three Account Clerks positions in Tax Collector-Auto Tag Unit to manage, process, and audit transactions processed at private Auto Tag agencies	\$6	\$117	3
Total	\$528	\$311	6

#### **CAPITAL BUDGET SUMMARY**

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
Department Operating Revenue		700	140	0	0	0	0	0	0	840
	Total:	700	140	0	0	0	0	0	0	840
Expenditures										
Strategic Area: GG										
Computer Equipment		700	140	0	0	0	0	0	0	840
	Total:	700	140	0	0	0	0	0	0	840

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- The Department's FY 2015-16 Proposed Budget and Multi-Year Capital Plan reflects funding (\$140,000) to replace 25 percent of existing computer hardware that has exceeded its useful life
- In FY 2014-15, the Department is projected to transfer \$5.197 million to the Capital Outlay Reserve (COR) to fund pay-as-you-go capital projects; in FY 2015-16, the Department will transfer \$3.432 million

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### FINANCE TECHNOLOGY IMPROVEMENT FUND

PROJECT #: 65380

DESCRIPTION: Replace 25 percent, on a yearly basis, of existing computer hardware that has exceeded its useful life

LOCATION: 140 W Flagler St District Located: 5

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Department Operating Revenue	<b>PRIOR</b> 700	<b>2015-16</b> 140	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	TOTAL 840
TOTAL REVENUES:	700	140	0	0	0	0	0	0	840
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	700	140	0	0	0	0	0	0	840
TOTAL EXPENDITURES:	700	140	0	0	0	0	0	0	840

#### **Human Resources**

The Department of Human Resources (HR) manages and provides both strategic and transactional services in labor relations, classification, compensation, benefits, payroll, recruitment, testing and career development; and promotes fairness and equal opportunity in employment, housing, public accommodations, credit and financing practices, family leave, and domestic violence leave in accordance with Chapter 11A of the Miami-Dade County Code.

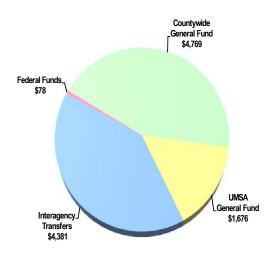
As part of the General Government strategic area, HR works with all County departments, union representatives, the County Attorney's Office (CAO), the U.S. Equal Employment Opportunity Commission (EEOC), the Florida Commission on Human Relations, and the Miami-Dade Commission on Human Rights. The Department monitors the County's diversity management and fair employment programs and promotes bias-free work environments in Miami-Dade County. As staff to the Miami-Dade County Commission on Human Rights, HR provides administrative support to the board which receives, initiates, investigates, and conciliates complaints of discrimination under federal, state and local laws.

# FY 2015-16 Proposed Budget

# Expenditures by Activity (dollars in thousands)

#### Compensation Labor Relations and Benefits and Fair \$3,223 **Employment** Practices \$1,531 Office of the Director \$1,240 Recruitment Testing and Career Payroll and Development \$2,183 Information lanagement \$2,727

# Revenues by Source (dollars in thousands)



## TABLE OF ORGANIZATION

#### OFFICE OF THE DIRECTOR

Formulates human resources, fair employment, and human rights policy; oversees all departmental activities; and provides department-wide
administrative support in the areas of procurement, budget, fiscal management, and business planning

FY 14-15 FY 15-16 5

#### PAYROLL AND INFORMATION MANAGEMENT

 Processes payroll, time and attendance transactions for all County employees; provides reporting and business intelligence functionality for personnel related issues

> FY 14 -15 32 FY 15 -16 33

# COMPENSATION AND BENEFITS

 Administers all group health, dental, vision, life and optional life policies; manages retiree and leave of absence accounts; and administers the County's Section 125 Cafeteria Plan, FRS and deferred compensation (457) plans, and Pay Plan

> FY 14-15 28 FY 15-16 30

#### LABOR RELATIONS AND FAIR EMPLOYMENT PRACTICES

 Plans, negotiates and administers all County collective bargaining agreements; manages and oversees all policies and practices related to equality and anti-discrimination

> <u>FY 14-15</u> <u>FY 15-16</u> 13 14

#### RECRUITMENT, TESTING, AND CAREER DEVELOPMENT

 Assists departments in recruitment and selection of qualified job applicants through the development, administration, and validation of competitive recruitment methods, to include examinations; provides centralized employment services and administers the County's internships and training programs

> FY 14-15 24 FY 15-16 25

## FINANCIAL SUMMARY

Actual	Actual	Budget	Proposed
FY 12-13	FY 13-14	FY 14-15	FY 15-16
4,823	4,822	4,652	4,769
1,813	1,783	1,633	1,676
0	106	120	78
1,451	1,467	1,492	1,851
1,802	1,538	2,077	2,530
9,889	9,716	9,974	10,904
			-
7,112	6,947	7,113	7,776
1,755	2,079	2,032	2,415
3	5	6	21
672	524	555	558
347	155	268	132
0	0	0	2
9,889	9,710	9,974	10,904
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
	FY 12-13  4,823 1,813 0 1,451 1,802 9,889  7,112 1,755 3 672 347 0 9,889	FY 12-13 FY 13-14  4,823 4,822 1,813 1,783 0 106 1,451 1,467 1,802 1,538 9,889 9,716   7,112 6,947 1,755 2,079 3 5 672 524 347 155 0 0 9,889 9,710  0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY 12-13 FY 13-14 FY 14-15  4,823 4,822 4,652 1,813 1,783 1,633 0 106 120 1,451 1,467 1,492 1,802 1,538 2,077 9,889 9,716 9,974  7,112 6,947 7,113 1,755 2,079 2,032 3 5 6 672 524 555 347 155 268 0 0 0 0 9,889 9,710 9,974  0 0 0 0 9,889 9,710 9,974

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: General Governn	nent			
Office of the Director	1,439	1,240	5	5
Labor Relations and Fair	1,389	1,531	13	14
Employment Practices				
Compensation and Benefits	2,665	3,223	28	30
Payroll and Information	2,416	2,727	32	33
Management				
Recruitment, Testing and	2,065	2,183	24	25
Career Development				
Total Operating Expenditures	9,974	10,904	102	107

# SELECTED ITEM HIGHLIGHTS AND DETAILS

		(dollars in thousands)									
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed						
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16						
Advertising	0	1	1	0	1						
Fuel	0	0	0	0	0						
Overtime	0	9	0	6	12						
Rent	0	0	0	0	0						
Security Services	0	0	0	0	0						
Temporary Services	0	0	0	16	0						
Travel and Registration	0	3	12	14	14						
Utilities	0	123	149	194	191						

#### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director oversees all departmental activities and provides department-wide administrative support in the areas of procurement, budget, fiscal management, and business planning.

- Develops and administers the County's HR systems
- Advises departments on personnel issues and appropriate methods of problem resolution
- Coordinates all recruitment and personnel issues and actions for Miami-Dade County; and provides general administrative and strategic support, including fiscal management, budget preparation, procurement, records management, and management information systems
- Leads the development and rollout of new strategic initiatives including HR program development, strategic/business planning, departmental business and performance management, and enhanced staff communications
- Formulates human resources, fair employment, and human rights policies
- Coordinates departmental personnel representative functions

#### **DIVISION: LABOR RELATIONS AND FAIR EMPLOYMENT PRACTICES**

The Labor Relations and Fair Employment Practices Division manages the contracts negotiated with the County's ten labor unions; administers employee appeals and collective bargaining grievances; provides guidance related to the provisions of the collective bargaining agreements; enforces and oversees the County's Anti-Discrimination Ordinance, Affirmative Action Program and fair employment guidelines to ensure equal employment opportunity to all without regard to race, sex, color, national origin, religion, age, disability, ancestry, marital status, pregnancy or familial status, sexual orientation and source of income to protected categories, and to prevent unlawful discrimination on such basis.

Strategic Objectives - Mea	trategic Objectives - Measures										
GG1-4: Improve relations between communities and governments											
Objectives	Measures —		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target				
Implement the County's anti-discrimination	Case investigations completed	OP	$\leftrightarrow$	330	278	220	210	210			
ordinance and provide residents with a means to have discrimination	Cases resolved through Commission on Human Rights Appeal Hearing	OP	$\leftrightarrow$	19	8	10	8	10			
cases heard and resolved through mediation where appropriate	Cases resolved through successful mediation	OP	$\leftrightarrow$	45	28	25	28	25			
	Cases mediated/conciliated	OP	$\leftrightarrow$	55	33	30	33	30			

Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives				Actual	Actual	Budget	Projection	Target
Coordinate negotiation of collective bargaining agreements, manage	Percentage of employee physicals' results processed within five business days*	EF	<b>↑</b>	80%	80%	90%	82%	90%
employee appeals, and process physical examinations	Percentage of collective bargaining grievances at step four that are resolved prior to arbitration	EF	<b>↑</b>	50%	81%	50%	81%	50%

<sup>\*</sup> The FY 2012-13 Actual performance measure has been corrected to reflect a scrivener's error

GG2-3: Ensure an inclusive workforce that reflects diversity									
Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target		
	Number of complaints received	IN	$\leftrightarrow$	420	386	350	386	350	
Ensure timely review of cases	Percentage of discrimination cases reviewed within 30 calendar days	EF	<b>↑</b>	100%	100%	100%	100%	100%	

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes \$65,000 from the Internal Services Department (ISD) for unemployment management support
- The FY 2015-16 Proposed Budget includes the addition of one Personnel Specialist 2 position to develop and implement the countywide diversity outreach and information program (\$80,000)

#### **DIVISION: COMPENSATION AND BENEFITS**

The Benefits Administration Unit manages employee benefits, and the Compensation Unit maintains and administers the County's Pay Plan.

- Manages employee benefits for over 26,000 employees and 6,000 retirees and their dependents such as group medical, dental, vision, disability income protection, group legal, IRS Section 125 spending accounts, life insurance plans and retirement plans
- · Maintains the employees and retirees' benefits information, researching and recommending new benefit options/programs
- Ensures that all employees benefit programs meet the needs of participants, are cost effective and complies with legal requirements
- Conducts compensation analysis, field audits and occupational studies
- Develops and administers the County's classification and pay plan

Strategic Objectives - Measures									
GG2-2: Develop	and retain excellent employee	es and le	eaders						
Objectives	Manageman			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives	WiedSureS	Measures			Actual	Budget	Projection	Target	
Educate County employees on financial resources available to assist them in long-term and retirement planning	Financial planning seminars held	OP	$\leftrightarrow$	42	48	48	48	48	

GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs										
Objectives	Measures	Magauraa			FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives	weasures			Actual	Actual	Budget	Projection	Target		
Reduce healthcare costs	Number of employee wellness events*	OP	$\leftrightarrow$	N/A	N/A	N/A	N/A	44		

<sup>\*</sup>The measure above will be tracked beginning in FY 2015-16

- The FY 2015-16 Proposed Budget includes \$83,000 in reimbursement from Public Works and Waste Management Department and Aviation Department for conducting compensation review studies
- The FY 2015-16 Proposed Budget includes the addition of one Wellness Coordinator position to develop a countywide wellness program, including a wide range of health screening and educational seminars (\$68,000)
- The FY 2015-16 Proposed Budget includes the addition of one Personnel Services Specialist 2 position to evaluate and maintain position management and salary structures (\$78,000)

#### **DIVISION: PAYROLL AND INFORMATION MANAGEMENT**

The Payroll and Information Management Division processes the bi-weekly payroll for Miami Dade County employees.

- Processes payroll including leave management for the current 26,173 full-time and 2,362 part-time Miami-Dade County employees
- Manages employee personnel and medical records, maintains the Employee Master File, and County Table of Organization; provides employment verification
- Processes employee tuition reimbursements, deductions, and various benefits programs including the Departure Incentive Program, Deferred Retirement Option Program, and Florida Retirement System
- Provides reporting and business intelligence functionality for personnel related issues to County departments, employees, and members of the
  public
- · Serves as the records custodian for both personnel and medical records for all active and terminated personnel

#### Strategic Objectives - Measures

GG2-4: Provide customer-friendly human resources services

GG2-4. F10VIde 0	GGZ-4. Flovide customer-inerially numarities services									
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives				Actual	Actual	Budget	Projection	Target		
Payroll processing and personnel records management	Accuracy of HR payroll and paycheck processing	ОС	<b>↑</b>	99%	99%	99%	99%	99%		

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes \$323,000 from ISD for services related to workers' compensation wages
- The FY 2015-16 Proposed Budget includes the addition of one HR Services Clerk position to maintain the scanning process of personnel documents and records (\$42,000)
- The FY 2015-16 Proposed Budget includes \$282,000 in reimbursement from the IT Funding Model

#### DIVISION: RECRUITMENT, TESTING AND CAREER DEVELOPMENT

The Recruitment, Testing, and Career Development Division primarily administers the procedures stipulated in Administrative Order 7-21, Centralized Employment Services.

- Assists departments in recruitment and selection of qualified job applicants through the development, administration, and validation of competitive recruitment methods, to include examinations
- · Processes newly hired employees, conducts criminal background checks, and issues photo identification cards
- Promotes and coordinates internships and apprenticeship programs
- Provides career counseling and advises on human resources issues
- · Administers layoff procedures and coordinates transfers, reinstatements, and interagency internal placement activities

#### Strategic Objectives - Measures

GG2-1: Attract and hire new talent

Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives				Actual	Actual	Budget	Projection	Target
Attract and retain employees	Average recruitment time (in calendar days)	EF	$\downarrow$	66	62	60	60	60

GG2-2: Develop and retain excellent employees and leaders									
Obiectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives Measures		Actual	Actual	Budget	Projection	Target			
Provide and coordinate employee development initiatives	County employees trained*	OP	$\leftrightarrow$	7,200	28,819	4,800	3,131	4,800	

<sup>\*</sup> The FY 2013-14 Actual performance measure reflects the Ethics training provided to all employees as per County-wide mandate

#### **DIVISION COMMENTS**

- In FY 2015-16, the Department is budgeted to receive \$368,000 from various departments for Supervisory Certification and New Employee Orientation training
- In FY 2015-16, the Department is budgeted to receive \$730,000 in reimbursements for Testing and Validation activities: \$249,000 from Transit, \$237,000 from Miami-Dade Police Department, \$96,000 from Fire Rescue, \$40,000 from Corrections and Rehabilitation, \$21,000 from Aviation, \$27,000 from Water and Sewer, and \$60,000 from various other County departments
- The FY 2015-16 Proposed Budget includes the addition of one Special Project Administrator 1 position to coordinate activities associated with the Mayor's Actively Investing in Miami-Dade (AIM) initiative designed to offer multiple internship and training programs (\$87,000)

#### **Department Operational Unmet Needs**

	(dollars in the	ousands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Fund one HR Personnel Services Specialist 2 position to evaluate and classify organizational changes, review and reclassify positions as required per CBAs, update job descriptions, maintain position management, identify changes to salary structures	\$0	\$76	1
Fund two Labor Management Officer positions to develop countywide standardized processes, e.g. discipline; coordinate with the State of Florida to allow the online processing and appeal of unemployment claims; scan all Labor Relations documents into a centralized depository; establish metrics for absenteeism and discipline; track public records requests and invoice payments	\$0	\$164	2
Fund one Administrative Secretary position to support division with administrative duties, front desk reception, public records requests, and countywide scanning as needed	\$0	\$48	1
Fund one HR Personnel Specialist 2 position to respond to increased requests to establish new positions in anticipation of upcoming vacancies as a result of DROP and retiree separations	\$0	\$77	1
Fund a Front Line Employee Training course to develop countywide front line employees with the intention of providing the training in-house (training conducted by HR staff would be charged back to the departments)	\$0	\$40	0
Fund one Employee Development Specialist position to conduct front line employee training (e.g. customer service, problem solving, and communication skills)	\$0	\$77	1
Fund three OHRFEP Specialist Investigator positions to address increasing backlog of discrimination complaints; reduce time to close cases so that 50 percent are closed within 180 days	\$0	\$264	3
Total	\$0	\$746	9

# **Information Technology**

The Information Technology Department (ITD) provides information technology (IT) enterprise and infrastructure services that support the operations of all County departments.

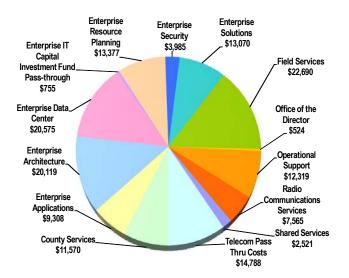
As part of the General Government strategic area, the Department deploys emerging technologies in support of County government operations and services to the public. ITD provides a reliable and secure IT infrastructure, including network and hardware/software platforms, to support departmental applications and enterprise services. ITD partners with other County departments and management to implement and maintain technology solutions that enable efficient operations and delivery of County services, to include telecommunications and radio operations. ITD ensures that its services improve government access, efficiency, and effectiveness through the implementation of appropriate IT standards, methodologies, security, and project management practices.

The Department's stakeholders include all County departments, elected officials, Miami-Dade County residents, local businesses, visitors, and anyone who visits the County's website.

# FY 2015-16 Proposed Budget

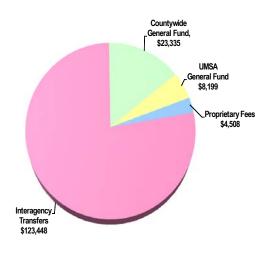
# **Expenditures by Activity**

(dollars in thousands)



# **Revenues by Source**

(dollars in thousands)



## **TABLE OF ORGANIZATION**

	OFFICE OF	THE DIRECTOR
_	Oversees the provision of IT resources and services and performs	
•		, ,
	<u>FY 14-15</u> 3	<u>FY 15-16</u> 4
	OPERATIONAL SUPPORT	ENTERPRISE SOLUTIONS
•	Provides asset management, financial, budgetary, human resources, project management and administrative support to IT operations	Delivers enterprise services for Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Content Management (ECM)
	<u>FY 14-15</u> <u>FY 15-16</u> 39 48	FY 14-15 FY 15-16 62
		ENTERPRISE APPLICATIONS
	DATA CENTER SERVICES	Provides multi-platform Countywide and departmental
•	Provides 24 X 7 operation, and support for the hardware and system software that run the County's mainframe and distributed systems environments, provides enterprise storage and backup services, desktop and server	automated application systems, including support for public safety applications, tax collection and legislative systems
	virtualization and mainframe printing services	<u>FY 14-15</u> <u>FY 15-16</u> 111 66
	<u>FY 14-15</u> <u>FY 15-16</u> 81 85	30
	ENTERPRISE ARCHITECTURE	ENTERPRISE RESOURCE PLANNING
•	Delivers enterprise middleware, architecture, and database services, and provides support for 311/911	Delivers enterprise program services for Enterprise     Resource Planning (ERP) and core legacy systems including human resource and financial systems
	<u>FY 14-15</u> <u>FY 15-16</u> 70 93	<u>FY 14-15</u> <u>FY 15-16</u> 86 66
	FIELD SERVICES	ENTERPRISE SECURITY
•	Delivers engineering, enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and wide and local area network support	Develops and implements data security policies, manages enterprise security risk, and manages the County's data security infrastructure, remote access, directory services, and mobile messaging
	<u>FY 14-15</u> <u>FY 15-16</u> 119 130	FY 14-15 FY 15-16 21 19
	RADIO COMMUNICATION SERVICES	SHARED SERVICES
•	Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions	Provides customer support for Countywide telephone services and maintains internal work order and billing systems
	<u>FY 14-15</u> <u>FY 15-16</u> 51	FY 14-15 17 FY 15-16 20
	COUNTY SI	<u>ERVICES</u>
	Provides multi-platform count automated systems for admir environmental, public works, transit applications     FY 14-15 0	

The FY 2015-16 total number of full-time equivalent is 738.5 FTEs.

## FINANCIAL SUMMARY

(delless in the constant)	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	19,181	17,391	19,834	23,335
General Fund UMSA	7,094	6,112	6,969	8,199
Carryover	0	2,067	0	C
Proprietary Fees	829	1,549	816	658
Recording Fee for Court	3,263	3,101	3,300	3,300
Technology	3,203	3,101	3,300	3,300
Traffic Violation Surcharge	595	560	550	550
Interagency Transfers	112,673	125,304	112,294	123,448
Total Revenues	143,635	156,084	143,763	159,490
Operating Expenditures				
Summary				
Salary	55,827	61,371	66,808	74,732
Fringe Benefits	10,474	13,877	16,710	20,302
Court Costs	0	0	0	C
Contractual Services	2,776	4,173	1,122	1,509
Other Operating	43,828	50,146	37,601	39,503
Charges for County Services	5,273	10,934	11,062	11,131
Grants to Outside Organizations	0	0	0	(
Capital	10,504	10,373	5,277	5,989
Total Operating Expenditures	128,682	150,874	138,580	153,166
Non-Operating Expenditures				
Summary				
Transfers	6,607	1,847	2,615	3,787
Distribution of Funds In Trust	0	0	0	C
Debt Service	2,462	2,428	2,568	2,537
Depreciation, Amortizations and	0	0	0	(
Depletion	_	_	_	
Reserve	0	0	0	(
Total Non-Operating Expenditures	9,069	4,275	5,183	6,324

	T-1-15	To the all lands	Tatal Di	-141
		unding	Total Pos	
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: General Governm	nent			
Office of the Director	379	524	3	4
Operational Support	10,476	12,319	39	48
Enterprise Applications	15,290	9,308	111	66
Enterprise Architecture	14,680	20,119	70	93
Enterprise Data Center	21,276	20,575	81	85
Enterprise Resource Planning	16,003	13,377	86	66
Enterprise Security	4,675	3,985	21	19
Enterprise Solutions	12,429	13,070	58	62
Field Services	18,931	22,690	119	130
Radio Communications	7,098	7,565	51	51
Services				
Shared Services	2,201	2,521	17	20
County Services	0	11,570	0	93
Telecom Pass Thru Costs	15,142	14,788	0	0
Enterprise IT Capital	0	755	0	0
Investment Fund Pass-through				
Total Operating Expenditures	138,580	153,166	656	737

# SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousan	ıds)	
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Advertising	10	13	9	9	12
Fuel	140	136	403	403	322
Overtime	1,293	1,631	769	769	655
Rent	2,166	2,551	2,725	2,725	2,987
Security Services	1	1	0	0	0
Temporary Services	3,202	2,808	2,236	2,404	1,946
Travel and Registration	116	92	143	143	199
Utilities	2,029	2,065	1,606	1,606	1,846

#### DIVISION: OFFICE OF THE DIRECTOR AND OPERATIONAL SUPPORT

The Office of the Director and the Operational Support Division include the CIO and activities that support the IT operational areas of the Department, including procurement, accounting, budget and management, human resources, IT Service Center, and project management functions.

- Oversees the development and use of technologies in order for County departments and their service partners to deliver quality customer service to the public
- Directs strategic enterprise-wide integration of new technologies into the County's IT infrastructure and oversees IT resources and services
- Provides asset management, financial and administrative support; manages human resource activities
- Provides County residents with electronic access to public records and information
- Provides IT project management oversight to better manage funding, improve project outcomes, and increase customer satisfaction

#### **DIVISION COMMENTS**

 The FY 2015-16 Proposed Budget includes the transfer of one position to the Office of the Director and nine positions to the Operational Support Unit from various divisions as part of the Department's ongoing reorganization efforts and centralization of the IT Help desk operation of various departments

#### **DIVISION: ENTERPRISE APPLICATIONS**

The Enterprise Applications Division provides multi-platform Countywide and departmental automated application systems.

- Supports and maintains citizen service applications including Park and Recreation systems, Real Estate and Property Tax Assessment, and Value Adjustment Board related systems
- Supports and maintains MDPD and criminal justice systems and applications relied upon by County, state, municipal, and other public safety agencies
- Provides support to court-related applications such as Civil, Traffic and Parking, Jury, and Electronic Subpoena systems
- Provides application system support for legislative, capital improvements, occupational licenses, and tax collection systems

- The automation of Miami-Dade Police Department's (MDPD) electronic Offence Incident Report (eOIR) is being implemented by police
  districts; the electronic submission of incident reports will provide critical incident data to investigators in a timely manner; incident reports will
  be submitted electronically by all MDPD districts by December 2015
- The electronic submission of MDPD law enforcement daily activity report, by all districts, will be completed by February 2016
- The FY 2015-16 Proposed Budget includes the addition of five Senior Systems Analyst Programmer positions to maintain numerous
  applications and continue development support of future phases for MDPD; these functions were previously supported by outside consultants
  (\$701,000)
- The FY 2015-16 Proposed Budget includes the transfer of 50 positions to various divisions to better align services to meet customer needs as part of the Department's ongoing reorganization efforts

#### **DIVISION: ENTERPRISE ARCHITECTURE**

The Enterprise Architecture Division delivers enterprise middleware, architecture, and database services; provides support for 311.

- Administers the County's web and employee portal systems and their supporting middleware software systems (Websphere, IIS, etc.)
- Supports and maintains Regulatory and Economic Resources systems including Construction Permitting, Environmental Resources, For-Hire Transportation Licensing, Consumer Protection Services, and Film and Entertainment Permitting
- · Supports test and production systems using various server database management systems across multiple platforms
- Delivers support services Countywide for the 311 Answer Center
- Delivers program services for ITD internal productivity applications (ePSR, etc.)
- Delivers Countywide enterprise architecture services (software tools standardization, standard technology model, etc.)

Strategic Objectives - Mea	Strategic Objectives - Measures									
GG3-1: Ensure available and reliable systems										
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives	Wedsures			Actual	Actual	Budget	Projection	Target		
Ensure availability of critical systems	Portal availability	ОС	1	99%	99%	99%	99%	99%		

GG3-2: Effective	ely deploy technology solutions							
Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
	IDMS databases supported per database FTE	OP	$\leftrightarrow$	28	30	28	28	28
Ontimize use of	Oracle databases supported per database FTE	OP	$\leftrightarrow$	34	40	45	45	50
Optimize use of operational resources	SQL Server databases supported per database FTE	OP	$\leftrightarrow$	229	240	250	250	260
	UDB databases supported per database FTE	OP	$\leftrightarrow$	4	4	4	4	4
	DB2 database tables supported	OP	$\leftrightarrow$	1,004	1,004	1,004	1,004	1,004

GG5-3: Utilize as	ssets efficiently							
Objectives	Measures	Manageman		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	iviedsures			Actual	Actual	Budget	Projection	Target
Provide continuing IT education	Percentage of time the Innovations Lab is in use	EF	<b>↑</b>	80%	85%	85%	80%	85%

#### **DIVISION COMMENTS**

• The FY 2015-16 Proposed Budget includes the transfer of 23 positions from various divisions to better align services to meet customer needs as part of the Department's ongoing reorganization efforts

#### **DIVISION: ENTERPRISE DATA CENTER**

The Enterprise Data Center is responsible for the 24 X 7 operations, maintenance, and support of the hardware and operating system software that run the County's mainframe and distributed systems computer environments. This Division provides enterprise storage and backup services, mainframe printing services, server and application virtualization services (Private Cloud) and desktop virtualization services.

- Manages all enterprise-class operating system software, including performance tuning and capacity planning
- Operates the Command Center which monitors production system operations and high-speed printing and provides after-hours call-center support
- Provides systems administration for all enterprise operating systems (AIX, Solaris, UNIX, WINTEL/Linux, VMWare and Citrix) and hardware in support of distributed systems and applications
- Provides mainframe application report printing, delivery and archive services
- Supports desktop virtualization infrastructure, deployment and support services, and provides server and application virtualization services
- Support the County's "private cloud" infrastructure

<ul> <li>GG3-1: Ensure</li> </ul>	available and reliable systems							
Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Optimize use of	Percentage of effective mainframe capacity utilized	IN	$\leftrightarrow$	92%	91%	90%	82%	85%
operational resources	UNIX/LINUX images supported per full-time equivalent (FTE)	EF	1	34	31	33	30	35
Ensure availability of critical systems	Production systems availability	ОС	<b>↑</b>	99%	99%	99%	99%	99%

- The FY 2015-16 Proposed Budget includes the transfer of three positions from various divisions to better align services to meet customer needs as part of the Department's ongoing reorganization efforts
- The FY 2015-16 Proposed Budget includes the addition of one Senior Operating Systems Programmer position for continue support of the BAT system (\$179,000)

#### **DIVISION: ENTERPRISE RESOURCE PLANNING**

The Enterprise Resource Planning Division delivers enterprise program services for Enterprise Resource Planning (ERP) and core legacy systems including human resource and financial systems.

- Leads the County's Enterprise Resource Planning implementation to support the full HR/recruitment, payroll, financial, budgeting and procurement business processes
- Provides program services for PeopleSoft ERP and Hyperion
- Supports legacy financial and procurement systems (FAMIS & ADPICS)
- Supports legacy human resource and payroll systems
- Supports various County social service and e-Commerce applications

Strategic Objectives - Measures										
GG2-4: Provide	customer-friendly human reso	urces se	ervices							
Objectives	Objectives Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives				Actual	Actual	Budget	Projection	Target		
Effectively track	Employees on electronic	nployees on electronic								
Enterprise Resource	payroll and attendance	OC	1 ↑	22,685	22,615	25,251	25,448	25,448		
Planning (ERP) activity	record (ePARs)									

#### **DIVISION COMMENTS**

- E-Commerce services, an efficient and secure means to pay for County services via the Internet, continues to grow, with over \$1 billion in
  collections annually; additional e-Commerce functionalities planned for FY 2014-15 include new Voice Recognition service structure to receive
  payments over the telephone, an enterprise reconciliation process that will provide County departments an automated solution to reconcile the
  County's payment gateway and the clearing house for daily settlements, and an Online payment application that will enable Veterinary Clinics
  to automatically submit vaccine certificate information to the County
- The FY 2015-16 Proposed Budget includes the transfer of 20 positions to various divisions to better align services to meet customer needs as part of the Department's ongoing reorganization efforts

#### **DIVISION: ENTERPRISE SECURITY**

The Enterprise Security Division develops and implements data security policies, manages enterprise security risk, and manages the County's data security infrastructure, remote access, directory services, and mobile messaging.

- Reduces risk exposure present in the County's computer infrastructure by establishing mitigation programs, to include cyber security and business continuity planning
- Provides information security services management including firewalls, intrusion detection and prevention, anti-virus, Domain Name Services (DNS), and Internet proxy infrastructure
- Provides electronic mail (e-mail) and e-mail archiving services for communications within the County and with external entities, agencies, and
  constituents while protecting against virus attacks and unsolicited commercial e-mail (SPAM)

<ul> <li>GG3-3: Improve</li> </ul>	information security							
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	i i i i i i i i i i i i i i i i i i i			Actual	Actual	Budget	Projection	Target
Ensure security of credit card information	Purchasing Card Industry (PCI) Quarterly Compliance	OC	<b>↑</b>	100%	100%	100%	100%	100%
Improve e-mail information security	Average number of e-mail messages blocked monthly (span/virus/filtered content) (in millions)	OP	$\leftrightarrow$	8.9	7.5	7.0	6.9	6.9

#### **DIVISION COMMENTS**

• The FY 2015-16 Proposed Budget includes the transfer of two positions to various divisions to better align services to meet customer needs as part of the Department's ongoing reorganization efforts

#### **DIVISION: ENTERPRISE SOLUTIONS**

The Enterprise Solutions Division is responsible for delivering consolidated enterprise services.

Implements and maintains program services Countywide for Geographic Information System (GIS), Enterprise Asset Management System
(EAMS), Enterprise Sustainability Technology, Business Intelligence Solutions, Electronic Document Management System (EDMS), and the
new Electronic Content Management (ECM) system

trategic Objectives - Mea	sures							
GG3-2: Effective	ly deploy technology solutions							
Objectives	Measures	Measures		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Effectively track Enterprise Asset	System users - EAMS	IN	$\leftrightarrow$	5,115	5,375	5,400	5,900	6,000
Management System (EAMS) activity	Assets tracked - EAMS (in thousands)	IN	$\leftrightarrow$	193	220	230	280	300
Effectively track Electronic Document	Documents managed - EDMS (in millions)	IN	$\leftrightarrow$	58	60	62	65	70
Management System (EDMS) activity	System users - EDMS*	IN	$\leftrightarrow$	6,941	7,371	8,000	7,750	8,000
Effectively track Geographic Information System (GIS) activity	Street segments and address ranges maintained quarterly - GIS	OP	$\leftrightarrow$	104,300	104,350	104,400	104,375	104,440

<sup>\*</sup> The FY 2013-14 Actual has been corrected to reflect a scrivener's error

- In FY 2014-15, GIS initiatives continued to grow to 1,003 of layers in partnership with municipal governments; the County's web portal was augmented with GIS based viewers depicting zoning information, capital improvements, dangerous dogs, property, and business information; mobile apps such as parks305 and the West End app were also implemented
- During FY 2015-16, the external facing document content that provides residents, businesses and governmental agencies with County
  documents in a searchable, secure, redacted manner will be made available from the County's secured Electronic Content Repository to
  include water and sewer bills and environmental approvals
- The FY 2015-16 Proposed Budget includes the addition of three Graphic Technician 2 positions to maintain the base layers of the Geographic Information System (GIS) and process daily address rejects received from various departments (\$180,000)
- The FY 2015-16 Proposed Budget includes the transfer of one System Analyst Programmer 2 position from the County Services Division to enhance the Electronic Document Solution (EDMS) services

#### **DIVISION: FIELD SERVICES**

The Field Services Division is responsible for engineering, services for the integration of voice and data solutions, enterprise management and maintenance services to support the County's data, voice, and wireless point-to-point and broadband, private wired line, telecommunications equipment infrastructure, encompassing personal computing devices and auxiliary peripheral devices.

- Provides telecommunications design and engineering services for new facilities, and updates to existing facilities, including network solutions services for the integration of voice and data solutions
- Provides infrastructure cabling services for data, voice, video and cable TV
- Provides installation and setup of new telecommunication equipment including network, video, telephone systems and devices, personal
  computing, wireless and print devices, mainframe terminals, and auxiliary peripheral devices; delivers equipment maintenance and support
  services
- Provides support 24 X 7 for the 911 and 311 call centers
- Manages a carrier class core fiber optic network, as well as the routed and switched network configuration, connecting over 600 sites to MetroNet
- · Provides carrier-class wireless point-to-point, point-to-multipoint, fixed outdoor or mobile Broadband, and Wi-Fi/WiMax services

	easures							
<ul> <li>GG3-1: Ensure</li> </ul>	available and reliable systems							
Ohioativaa	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Wedsures		Actual	Actual	Budget	Projection	Target	
Efficiently respond to equipment repair	Percentage of computer equipment repairs completed within 48 hours	EF	<b>↑</b>	94%	92%	92%	92%	92%
requests	Percentage of telephone equipment repairs completed within 48 hours	EF	<b>↑</b>	91%	92%	92%	92%	92%

Objectives				FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures -		Actual	Actual	Budget	Projection	Target	
Ensure Completion of Energy Efficiency	Percentage of participation in County-wide "Power IT Down" initiative	OC	<b>↑</b>	47%	50%	60%	60%	60%
Initiatives	Percentage of new computer equipment purchased that meets Energy Star Standards	ОС	<b>↑</b>	100%	100%	100%	100%	100%

- In FY 2014-15, the Enterprise Call Center and AAEP IVR continued to expand with the successful implementation of the WASD Customer Service Center with new reporting tools to operate the call center and review performance statistics
- In FY 2014-15, the WASD Self Service Application was launched on the enterprise IVR, processing over 4,000 calls daily; the success of the Self Service Application helped relieve the WASD Call Center of over 2,000 in-bound calls from County residents
- The FY 2015-16 Proposed Budget includes the transfer of 11 positions from various divisions to better align services to meet customer needs as part of the Department's ongoing reorganization efforts

#### **DIVISION: RADIO COMMUNICATIONS SERVICES**

The Radio Communications Services Division is responsible for providing local and regional public safety first responders and County departments with efficient, reliable, and secured radio communications services and solutions.

- Develops strategic direction of the County's 700/800 MHz Radio Communication Systems
- Provides 24 X 7 support of the radio infrastructure
- Provides repair and installation of vehicle emergency lighting and mobile communications equipment
- Coordinates interoperability plans in the Southeast Florida region
- Coordinates communications talkgroups
- Provides radio engineering and design services

#### Strategic Objectives - Measures

GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives Measures				FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Projection	Target
Ensure availability of critical systems	Cost of portable radio unit repair*	EF	$\downarrow$	\$154	\$198	\$154	\$115	\$135

<sup>\*</sup>Targets represent industry provider cost

GG5-2: Provide well maintained, accessible facilities and assets

GG3-2. Flovide	GGS-2. Flovide well maintained, accessible lacilities and assets										
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives				Actual	Actual	Budget	Projection	Target			
Ensure availability of critical systems	Percentage of vehicle installations completed on time	EF	1	95%	95%	95%	95%	95%			

#### **DIVISION COMMENTS**

The P25 radio infrastructure for the 800 MHz Radio Communications network, a strategic regional capability for first responders, is operational
and over 28,000 radios are using the new system

#### **DIVISION: SHARED SERVICES**

The Shared Services Division provides customer support for Countywide telephone services, maintains internal work order and billing systems and identifies shared services opportunities.

- Serves as the point of contact for County agencies for ITD services leveraging opportunities for enterprise solutions, and coordinates service
  delivery, measures performance according to established benchmarks and metrics
- Processes and coordinates requests for changes in telephone services such as connections/disconnections and moves including landlines and wireless devices
- Maintains the inventory of all circuits, lines, telephone sets, wireless devices, and peripherals and reviews usage for all wireless devices and performs periodic checks to ensure contract rate compliance

#### Strategic Objectives - Measures

GG3-1: Ensure available and reliable systems

Objectives	Measures		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
Efficiently respond to service requests	Percentage of telephone service requests assigned within one business day from the time received	EF	$\uparrow$	95%	95%	95%	95%	95%

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes the addition of one ITD Business Relationship Manager position to continue monitoring the overall business-IT engagements taking advantages of economies of scale and leveraging existing/future investments (\$148,000)
- The FY 2015-16 Proposed Budget includes the transfer of two positions from various divisions to better align services to meet customer needs
  as part of the Department's ongoing reorganization efforts

## **DIVISION: COUNTY SERVICES**

The County Services Division provides multi-platform countywide and departmental automated systems for administrative, legislative, environmental, public works, waste management, Port of Miami, and transit applications.

#### **DIVISION COMMENTS**

 The FY 2015-16 Proposed Budget includes the transfer of 93 positions from various divisions as part of the initial effort to consolidate IT functions and services under a centralized model

#### ADDITIONAL INFORMATION

- In FY 2014-15, ITD continued to work with various County departments including Miami Dade Correction and Rehabilitation (MDCR), Miami-Dade Transit (MDT), PortMiami, and Parks, Recreation and Open Spaces (PROS) to streamline County IT functions; as of April 2015, 13 resources from MDCR, 42 resources from MDT, 13 resources from PortMiami, and two part-time resources from PROS have transferred to ITD as part of the initial effort to consolidate IT functions and services under a centralized model; this on-going effort will produce operational efficiencies, provide for expanded capabilities, improve continuity of operations, and allow for better collaboration and information sharing
- The FY 2015-16 Proposed Budget includes the transfer of the eGovernment Solutions function from the Communications Department to the Information Technology Department as part of the County's ongoing reorganization efforts (11 positions)
- The FY 2015-16 Proposed Budget includes the elimination of eight full-time and two part-time positions: one Information Center Analyst position, one Computer Service Manager position, one Senior Operating Systems Programmer position, one Information Tech Specialist position, two Computer Service Manager positions, one Chief of Seaport Information Systems position, one Systems Analyst Programmer position, one Maintenance Mechanic part-time position, and one Computer Technician part-time position to help restore the staff-to-manager ratios to target levels (\$1.077 million)

#### **Department Operational Unmet Needs**

	(dollars in th	ousands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Fund one Database Administrator position to support the database management legacy system - IDMS	\$0	\$125	1
Fund one Database Administrator position as a part of the succession plan for the Microsoft SQL Reporting Services infrastructure	\$0	\$125	1
Fund a Software Audit Compliance Security Officer position to support enhancements to the County's Enterprise Software Licensing management and audit function	\$0	\$117	1
Fund and establish CIO/Countywide Project Management Office (PMO)	\$0	\$431	3
Fund one Senior Systems Analyst Programmer position to provide Cognos infrastructure support	\$0	\$144	1
Fund one IT Project Manager position due to the increased number of IT projects	\$0	\$116	1
Total	\$0	\$1,058	8

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
Capital Asset Series 2013A Bonds		46,000	0	0	0	0	0	0	0	46,000
	Total:	46,000	0	0	0	0	0	0	0	46,000
Expenditures										
Strategic Area: GG										
Chief Technology Office Projects		10,620	11,034	14,000	10,346	0	0	0	0	46,000
	Total:	10,620	11,034	14,000	10,346	0	0	0	0	46.000

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- ITD's FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes a \$2.787 million pass-through transfer to the Finance Department from the IT Funding Model and a \$1.558 million transfer to the Capital Outlay Reserve (COR) to fund debt service for Cyber Security
- The FY 2015-16 Proposed Budget and Multi-Year Capital Plan includes a transfer from the IT Funding Model to the Capital Outlay Reserve (COR) of \$1 million to fund IT related projects
- In FY 2014-15, the Phase II of the "Budgeting Analysis Tool" (BAT) was successfully implemented; Phase II implementation included the "Capital Budgeting Analysis Tool" (CBAT) and PeopleSoft Human Capital position management applications

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

- FI 11 I	ENITEDDDICE	DECOLIDEE DI	A RIBIIRIC IMIDI	EMENTATION
<b>FINI</b> 1	<b>FINITERPRISE</b>	RESUURLE PL	ANNING INP	

PROJECT #: 1682480 DESCRIPTION: Implement a state-of-the art, comprehensive, integrated Enterprise Resource Planning (ERP) application to support the

full HR/Recruitment, Payroll, Financial (AR, AP, GL, Project Accounting, Fixed Assets, Contracts, Billing, Budgeting,

Financial Reporting), and Procurement business processes

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Capital Asset Series 2013A Bonds	<b>PRIOR</b> 46,000	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 46,000
TOTAL REVENUES:	46,000	0	0	0	0	0	0	0	46,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	10,620	11,034	14,000	10,346	0	0	0	0	46,000
TOTAL EXPENDITURES:	10,620	11,034	14,000	10,346	0	0	0	0	46,000

#### **UNFUNDED CAPITAL PROJECTS**

		(aonaio in tinoaoanao)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
DEPLOYMENT OF 800 MHz PUBLIC SAFETY RADIO SITES	Various Sites	3,109
ITD SERVICE MANAGEMENT SYSTEM	5680 SW 87 Ave	978
	UNFUNDED TOTAL	4.087

(dollars in thousands)

# **Inspector General**

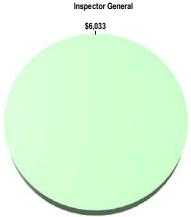
The Office of the Inspector General (OIG) serves the residents of Miami-Dade County by identifying fraud, mismanagement, waste, and abuse of power in County projects, programs, and contracts. The Office was created by the Board of County Commissioners (BCC) in response to the public's demand for more accountable government. The BCC determined that oversight of such a large and diverse government required the OIG to be independent and autonomous, so that it could carry out its goals without political interference.

As part of the General Government strategic area, the OIG routinely reviews and evaluates proposals, contracts, and programs for a range of management criteria. The OIG also investigates a variety of cases, including contractors doing business with and/or receiving funds from the County and cases of employee and official misconduct.

The OIG's jurisdiction encompasses all County departments, agencies, instrumentalities, and the programs thereunder. This jurisdiction extends to all County employees, public officials, elected officials, and vendors and contractors doing business with the County. The OIG has been designated a criminal justice agency by the Federal Bureau of Investigation and is accredited by the Commission for Florida Law Enforcement Accreditation based upon statewide standards for Offices of Inspectors General.

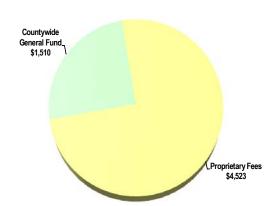
# FY 2015-16 Proposed Budget

# Expenditures by Activity (dollars in thousands)



# Revenues by Source

(dollars in thousands)



#### **TABLE OF ORGANIZATION**

#### **INSPECTOR GENERAL**

Provides oversight to Miami-Dade County operations by investigating, auditing, and reviewing
County programs, projects, and contracts to detect and prevent fraud, mismanagement, waste,
and abuse; provides all professional support to these functions including publicly reporting
findings; initiates civil, administrative, and criminal legal processes or makes referrals where
necessary; communicates the Office's accomplishments through report distribution, website
communications, and public awareness initiatives

FY 14-15 38 FY 15-16 38

The FY 2015-16 total number of full-time equivalent positions is 38

# FINANCIAL SUMMARY

	A - ( - 1	A - ( - 1	D. d. d	D
(dollars in thousands)	Actual	Actual	•	Proposed
	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	1,612	1,969	1,931	1,510
Interest Earnings	2	2	0	0
Miscellaneous Revenues	11	13	0	0
Carryover	249	437	217	938
Departmental Oversight (MOUs)	721	759	850	860
Fees and Charges	2,520	2,848	2,550	2,725
Total Revenues	5,115	6,028	5,548	6,033
Operating Expenditures				
Summary				
Salary	3,593	3,274	3,989	4,367
Fringe Benefits	656	733	1,015	1,122
Court Costs	1	0	2	2
Contractual Services	18	2	6	6
Other Operating	387	348	482	482
Charges for County Services	23	17	36	36
Capital	0	8	18	18
Total Operating Expenditures	4,678	4,382	5,548	6,033
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

	Total F	unding	<b>Total Positions</b>		
(dollars in thousands)	Budget	Proposed	Budget	Proposed	
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16	
Strategic Area: General Governn	nent				
Inspector General	5,548	6,033	38	38	
<b>Total Operating Expenditures</b>	5,548	6,033	38	38	

# SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)							
Line Item Highlights	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Projection FY 14-15	Proposed FY 15-16			
Advertising	0	0	0	0	0			
Fuel	9	4	9	4	4			
Overtime	0	0	0	0	0			
Rent	209	212	265	261	265			
Security Services	0	2	1	3	4			
Temporary Services	0	0	0	0	0			
Travel and Registration	13	10	20	21	20			
Utilities	23	9	21	17	15			

#### **DIVISION: INSPECTOR GENERAL**

The OIG's principal objective is to promote honesty and efficiency in government and to prevent and detect misconduct, fraud and abuse in County programs and contracts. The OIG strives to ensure that taxpayers get a fair and honest accounting of their money and, where possible, seeks appropriate remedies to recover public funds.

- Investigates, audits and inspects programs, projects, and contracts to detect and prevent fraud, mismanagement, waste and abuse
- · Publicly reports findings and initiates or makes civil, administrative, and criminal referrals where necessary
- · Communicates the Office's accomplishments through report distribution, website communication, and public awareness initiatives

<ul> <li>GG1-3: Foster a</li> </ul>	positive image of County gov	ernmen	t					
Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target
Continue to provide the public with access to register their concerns via the OIG website and "Fraud Hotline"	Written complaints received	ОС	$\downarrow$	103	95	110	103	111
	Complaints received via the OIG's website	ОС	<b>↓</b>	160	159	150	172	185
	Complaints received via the OIG's hotline	ОС	<b>↓</b>	40	90	60	97	105
Increase the public's awareness of the OIG's	Contracts/programs audited and reviewed	OP	1	39	31	20	20	20
findings by providing easy access to reports	Reports issued	OP	$\leftrightarrow$	15	15	20	10	15
easy access to reports and information distributed by the OIG via the Internet	Advisory memoranda issued	OP	$\leftrightarrow$	18	10	15	15	15

#### ADDITIONAL INFORMATION

- In FY 2014-15, the OIG has been actively monitoring tasks authorized under the Water and Sewer Department's Program and Construction
  Management Agreements and is providing independent oversight of the commissioned program management services; this oversight role will
  be maintained throughout the course of the Department's massive capital improvements program
- Pursuant to legislative action charging the OIG to perform criminal history checks on advisory board appointees, in FY 2013-14 the OIG
  investigative analysis completed 99 criminal history checks; results of these checks are forwarded to the appointing Commissioner to assist in
  the appointment decision
- In FY 2013-14, the Office of Inspector General (OIG) issued 15 reports and 10 advisory memoranda addressing investigative and audit results involving allegations such as grant fraud, over billing by contractors, and building permit irregularities
- In FY 2014-15, the OIG began monitoring the procurement phases of selected capital projects of the Public Health Trust's Miracle-Building Bond Program; oversight efforts will span several years
- FY 2014-15 investigations have included targeting theft of County assets by employees; OIG investigative findings have assisted management in strengthening purchasing, inventory, and cash management internal controls
- The FY 2015-16 Proposed Budget includes charges of one quarter of one percent to certain procurement and construction contracts (\$2.725 million), as well as additional reimbursements of \$860,000 for audits and investigative work performed for Aviation (\$400,000), Water and Sewer (\$200,000), Public Works and Waste Management (\$10,000), Transit (\$50,000) and the Miami-Dade County School Board (\$200,000)

#### **Internal Services**

The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

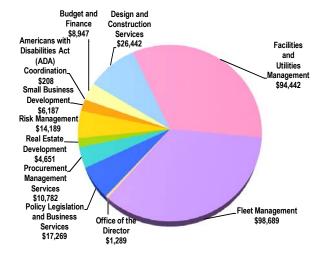
As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, countywide vendor services, facility management, design and construction management, fleet management, risk management, surplus property disposition services, capital inventory management, and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation, and parking services.

The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations, the Commission on Disability Issues (CODI), and Miami-Dade County residents and visitors.

# FY 2015-16 Proposed Budget

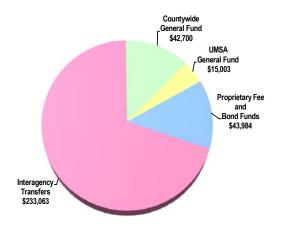
# **Expenditures by Activity**

(dollars in thousands)



# **Revenues by Source**

(dollars in thousands)



## **TABLE OF ORGANIZATION**

	OF THE DIRECTOR
legislative coordination	olicies and goals and provides  FY 15-16
<u>FY 14-15</u> 6	6
POLICY, LEGISLATION AND BUSINESS SERVICES	AMERICANS WITH DISABILITIES ACT (ADA) COORDINATION
Directs departmental legislative, agenda coordination, and policy initiatives; manages the County Store, including retail operations, surplus bid sales, and online auctions; manages countywide printing, graphics, mail services, and Countywide capital inventory process; and manages Countywide office supplies purchasing and delivery	Promotes and coordinates compliance with ADA
<u>FY 14-15</u> <u>FY 15-16</u> 48 49	<u>FY 14-15</u> <u>FY 15-16</u> 1
BUDGET & FINANCE	SMALL BUSINESS DEVELOPMENT
<ul> <li>Provides departmental support and coordination of fiscal operations, budget preparation and human resources; manages parking operations; and provides quality assurance, vendor support and administrative support to the risk claims payment process</li> </ul>	Certifies small businesses; promotes opportunities for small businesses and local workers on County contracts through enforcement of small business and work force program goals, prompt payment policies, and responsible and living wage requirements
<u>FY 14-15</u> <u>FY 15-16</u> 48 56	<u>FY 14-15</u> <u>FY 15-16</u> 38 51
FACILITIES AND UTILITIES MANAGEMENT      Manages, renovates, and maintains County-operated facilities; administers Countywide security and energy performance contracts and manages utility use; regulates elevator equipment throughout Miami-Dade County      FY 14-15     219     FY 15-16 217	Plans, designs, and manages new facility construction and major renovations of County facilities; develops Countywide construction management standards and policies    FY 14-15
FLEET MANAGEMENT	PROCUREMENT
<ul> <li>Maintains the County's light and heavy mobile equipment fleet, provides fuel and/or maintenance to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Program</li> </ul>	Manages the procurement of goods and services purchased through bids, request for proposals, and other solicitation instruments; administers the Architectural and Engineering (A&E) selection process and the Equitable Distribution Program (EDP); manages A&E technical certification, prequalification for A&E services, the Miscellaneous Construction Contract Program (MCC), vendor registration and vendor information and outreach
<u>FY 14-15</u> <u>FY 15-16</u> 256 257	<u>FY 14-15</u> <u>FY 15-16</u> 81 86
REAL ESTATE DEVELOPMENT	RISK MANAGEMENT
<ul> <li>Administers Countywide joint real estate development, real property lease negotiation and management, property acquisition, and sales</li> </ul>	Administers self-insured workers' compensation and liability programs, and Countywide safety and property/casualty programs
<u>FY 14-15</u> <u>FY 15-16</u> 16 16	<u>FY 14-15</u> <u>FY 15-16</u> 82 85

The FY 2015-16 total number of full-time equivalent positions is 916 FTEs

## FINANCIAL SUMMARY

/ · · · · · · · · · · · · · · · · · · ·	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	40,288	36,821	42,762	42,700
General Fund UMSA	13,427	12,852	15,025	15,003
Fees for Services	0	8	0	0
Interest Income	41	29	22	22
Carryover	61,173	66,356	35,383	32,838
External Fees	1,276	1,245	908	908
Municipal Fines	486	214	250	216
User Access Program Fees	11,554	13,026	9,052	10,000
Other Revenues	904	3,598	4,969	4,826
Internal Service Charges	191,699	205,169	220,267	225,996
Interagency Transfers	8,371	1,117	1,628	2,241
Total Revenues	329,219	340,435	330,266	334,750
Operating Expenditures				
Summary				
Salary	58,760	54,277	60,042	63,551
Fringe Benefits	14,994	15,810	17,663	19,980
Court Costs	7	3	6	7
Contractual Services	40,167	39,516	47,448	48,865
Other Operating	87,588	87,923	94,511	82,927
Charges for County Services	19,263	32,838	38,046	52,073
Grants to Outside Organizations	0	0	0	0
Capital	3,481	9,152	15,321	15,692
Total Operating Expenditures	224,260	239,519	273,037	283,095
Non-Operating Expenditures				
Summary				
Transfers	5,010	1,877	1,214	373
Distribution of Funds In Trust	421	24	681	922
Debt Service	36,419	46,902	43,301	40,632
Depreciation, Amortizations and Depletion	0	0	0	C
Reserve	0	0	12,033	9,728
Total Non-Operating Expenditures	41,850	48,803	57,229	51,655

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: General Government	nent			
Office of the Director	1,276	1,289	6	6
Policy Legislation and Business	16,582	17,269	48	49
Services				
Americans with Disabilities Act	162	208	1	2
(ADA) Coordination				
Budget and Finance	8,598	8,947	48	56
Small Business Development	4,323	6,187	38	51
Design and Construction	12,872	26,442	57	59
Services				
Facilities and Utilities	89,319	94,442	219	217
Management				
Fleet Management	110,678	98,689	256	257
Procurement Management	10,692	10,782	81	86
Services				
Real Estate Development	4,596	4,651	16	16
Risk Management	13,939	14,189	82	85
Total Operating Expenditures	273,037	283,095	852	884

# SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousar	ids)	
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed FY 15-16
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	
Advertising	46	55	54	64	66
Fuel	38,129	36,779	40,589	28,813	28,813
Overtime	1,248	2,004	1,601	2,143	2,173
Rent	9,126	8,824	9,241	9,210	9,275
Security Services	15,484	16,616	21,480	15,483	21,670
Temporary Services	989	893	975	1,410	1,303
Travel and Registration	38	17	88	93	111
Utilities	12,730	12,372	14,397	14,465	15,011

#### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director provides overall strategy, policy, and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities

## **DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES**

Manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing, graphics, and mail services.

Strategic Objectives - Measures										
GG5-1: Acquire "best value" goods and services in a timely manner										
Ohioativaa	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives				Actual	Actual	Budget	Projection	Target		
Provide quality business services	Percentage of customers satisfied with business, graphics, and printing services	ОС	<b>↑</b>	100%	100%	100%	100%	100%		

- During FY 2015-16, the Department expects to be transitioning to a single vendor to provide a web-based ordering system and desktop
  delivery of office supplies and related products; this is expected to lower costs associated with current methods for provision of office supplies
- In FY 2014-15, the Department added one Accountant 2 position to assist with the controls and reconciliation associated with the sale of obsolete capital assets (\$77,000)

#### DIVISION: AMERICANS WITH DISABILITIES ACT (ADA) COORDINATION

The ADA Coordinator promotes and coordinates compliance with the ADA, a federal civil rights law.

- Ensures that all County services and programs are accessible to people with disabilities
- Shapes policy to assure compliance with federal civil rights requirements and improve service to people with disabilities
- Develops and conducts ADA compliance and disability training and provides staff support for the Commission on Disability Issues (CODI)
- · Administers disabled permit parking fines and distributes to municipalities
- Provides oversight of the County's barrier removal capital projects and technical training to capital department staff

#### **DIVISION COMMENTS**

The FY 2015-16 Proposed Budget includes the addition of one Office Support Specialist 2 position to assist with CODI meetings, ADA compliance plan development, municipal parking reimbursements, and various other functions (\$40,000)

#### **DIVISION: BUDGET AND FINANCE**

The Budget and Finance Division provides departmental support services and manages fiscal operations, budget preparation, parking operations, and the risk claims payment process

- · Performs accounts payable and receivable, budget coordination, and financial reporting functions
- Formulates and manages departmental business plan, performance measures, and budget
- Provides human resources support and coordination
- Manages and operates six parking garages, and seven surface lots containing over 5,200 parking spaces in the Miami Downtown -Government Center and Civic Center vicinity
- Provides quality assurance, vendor and administrative support to the risk claims payment process

GG4-1: Provide s	sound financial and risk mana	gement						
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives				Actual	Actual	Budget	Projection	Target
Efficiently manage administrative, budget,	Percentage of invoices paid within 30 calendar days of receipt	EF	<b>↑</b>	83%	76%	85%	85%	85%
and personnel functions	Average number of days to process an invoice	EF	<b>↓</b>	11	11	8	10	8

- The FY 2014-15 position count has been corrected to reflect an additional position due to scrivener's error
- In FY 2014-15, the Department added one Accountant 2 position to reconcile different operational units' financial activities and one Personnel Specialist 3 position support the Personnel unit of the Department (\$153,000)
- In FY 2014-15, the Department added five positions: one Parking Accounting Supervisor, one Administrative Officer 3, one Accountant 1, one Clerk 3 and one Compliance Officer to enhance controls and patron services, and to improve overall parking operations as a result of a comprehensive operations and management review (\$373,000)
- The FY 2015-16 Proposed Budget includes the transfer of one Senior Procurement Contracting Officer position and one Procurement System Specialist position to the Procurement Management Division to streamline the Bid Tracking System management process
- The FY 2015-16 Proposed Budget includes the transfer of one Accountant 2 position from the Facilities and Utilities Management Division to consolidate accounts receivables and enhance supervision over the accounts receivables unit
- The FY 2015-16 Proposed Budget includes the addition of one Business Analyst position to gather data, conduct reviews and analysis, and provide required reports to maximize operational efficiencies (\$91,000)

#### **DIVISION: SMALL BUSINESS DEVELOPMENT**

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, Miscellaneous Construction Contracts Program and other contract services on behalf of the County.

- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE), and Disadvantaged Business Enterprises (DBE)
- Analyzes construction, architecture and engineering, and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Coordinates and mediates dispute resolutions for small business program participants
- Provides assistance related to Prompt Payment issues between departments and small businesses Primes and subcontractors
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurement
- Pregualifies firms for the Miscellaneous Construction Contracts (MCC) program
- · Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs, and the County's debarment process

Strategic Objectives - Measures										
ED4-2: Create a	business friendly environment									
Objectives Measures				FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives	weasures			Actual	Actual	Budget	Projection	Target		
Increase the number of small businesses for optimal participation	Certified Small Businesses	OC	<b>↑</b>	1,539	1,551	1,650	1,650	1,750		

ED4-3: Expand of	pportunities for small business	ses to c	ompete	e for County cor	ntracts			
Objectives	Measures -		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives			Actual	Actual	Budget	Projection	Target	
Increase participation of	Percentage of County contract expenditures with small business goals	ОС	<b>↑</b>	7.5%	9.2%	10%	10%	10%
small businesses in County contracts	Percentage of completed projects where small business opportunities were achieved	OP	<b>↑</b>	100%	100%	100%	100%	100%

- The FY 2015-16 Proposed Budget includes the transfer of two positions from the Procurement Management Division as part of the Department's ongoing reorganization efforts
- In FY 2014-15, the Department added six overage positions: two Technical Assistance Coordinators, one ISD Operations Coordinators and two Senior Professional Service Specialists to support the Division's outreach program and one Contract Certification Specialist 1 to monitor project specifications to ensure compliance with small business requirements prior to award (\$463,000)
- In FY 2014-15, the Department added one SBD Contract Compliance Officer 2 position to monitor the Residents First Training and Employment Program (\$70,000)
- In FY 2014-15, the Department added three positions: one Capital Improvements Project Analyst, one SBD Contract Compliance Officer 1, and one SBD Contract Compliance Officer 2 to support and monitor the American Dream Mall Development project (\$224,000)
- In FY 2014-15, the Department added one Capital Improvements Projects Analyst position to support and monitor the development, improvement, operation, and management agreement of the America Airlines Arena (\$93,000)

#### **DIVISION: DESIGN AND CONSTRUCTION SERVICES**

The Design and Construction Services Division provides design, construction, space-planning and renovation services.

- Plans, designs, and manages new facility construction and major renovations of County facilities
- Designs and reconfigures interior office space, coordinates departmental relocations and manages the County's Stacking Plan, a comprehensive plan of scheduled departmental relocations
- Provides construction management and administration for major construction projects countywide
- · Manages daily work orders from County departments requesting architectural, engineering or construction management
- Designs, fabricates, and installs facility signage

#### Strategic Objectives - Measures

GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
Provide architectural design and construction services to County	Average daily work orders and service tickets assigned per project manager	EF	<b>↑</b>	18	20	25	25	25
departments	Average quarterly on- going capital projects*	OP	$\leftrightarrow$	3,493	3,128	3,000	3,000	3,000

<sup>\*</sup> For FY 2013-14, the Department revised the metrics utilized to measure the average quarterly ongoing capital projects

#### **DIVISION COMMENTS**

 The FY 2015-16 Proposed Budget includes the transfer of two positions from the Facilities and Utilities Management Division as part of the Department's ongoing reorganization efforts

#### **DIVISION: FACILITIES AND UTILITIES MANAGEMENT**

The Facilities and Utilities Management Division manages and maintains County operated facilities.

- · Manages and maintains facilities totaling more than six million square feet of office, data center, court, warehouse, and other space
- Administers Countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Regulates public and private elevator equipment in Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts Countywide
- Administers the County's Energy Performance Contracting Program; works in close collaboration with other agencies on Countywide sustainability initiatives
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations, and maintenance of County-operated facilities

Strategic Objectives - Mea	Strategic Objectives - Measures										
GG5-3: Utilize assets efficiently											
Objectives Measures		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16					
Objectives	inicasules			Actual	Actual	Budget	Projection	Target			
Provide efficient facility	Total operating expenses	EF	1	\$7.69	\$7.25	\$8.00	\$8.81	\$8.81			
maintenance services	per square foot*		↓	Ψ1.09	Ψ1.23	ψ0.00	ψυ.Ο1	ψυ.στ			

<sup>\*</sup>FY 2013-14 Actual adjusted after Building Owners and Managers Association (BOMA) final report; Budget and Target numbers are based upon industry standards using the BOMA expense amounts

NI4-1: Ensure buildings are safer										
Objectives	Measures		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	Weasures			Actual	Actual	Budget	Projection	Target		
Provide timely and reliable elevator inspection services	Percentage of regulated elevators with valid current Certificates of Operation	EF	1	90%	89%	91%	87%	91%		

#### **DIVISION COMMENTS**

- In FY 2014-15, the Department transferred one Accountant 2 position to the Budget and Finance Division to consolidate accounts receivables and enhance supervision over the Accounts Receivables unit
- In FY 2015-16, the Department will continue the County's commitment to provide the Greater Miami Service Corps assorted lawn maintenance and other facilities upkeep projects (\$50,000)
- The FY 2015-16 Proposed Budget includes the transfer of two positions to the Design and Construction Services Division as part of the Department's ongoing reorganization efforts
- The FY 2015-16 Proposed Budget includes the addition of one full-time ISD Manager position, three part-time Maintenance Mechanic
  positions, and one part-time Building Maintenance Supervisor position to resolve contractual disputes, supervise the Elevator Contract
  Specialists and perform required preventative building maintenance (\$274,000)

#### **DIVISION: FLEET MANAGEMENT**

Strategic Objectives - Measures

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities, and other governmental bodies
- Reviews or develops diverse mobile equipment specifications leading to vehicle purchases
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment

standards\*

Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel, and related vehicle services

Ollategie Objectives - Met										
GG5-2: Provide well maintained, accessible facilities and assets										
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives				Actual	Actual	Budget	Projection	Target		
Provide well maintained	Percentage of selected heavy equipment repairs that surpass industry standards*	EF	<b>↑</b>	80%	84%	85%	87%	85%		
County vehicles	Percentage of selected light equipment repairs that surpass industry	EF	<b>↑</b>	64%	68%	72%	72%	72%		

<sup>\*</sup>FY 2012-13 and FY 2013-14 Actuals were adjusted as a result of a change in the data compilation, information is based on comparing in-house repair times vs. industry standards

- In FY 2015-16 the Department will continue to seek opportunities to centralize heavy fleet maintenance operations throughout the County
- The FY 2015-16 Proposed Budget includes the addition of one Fleet Management Clerk to perform data verification and clerical support resulting from the implementation of a new fleet management software system (\$52,000)

#### **DIVISION: PROCUREMENT MANAGEMENT SERVICES**

The Procurement Management Services Division manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments; administers the Architectural & Engineering selection process, and the Equitable Distribution Program.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- · Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP), and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process, or procedures impede competition
- Provides outreach and customer service to vendors and other County departments

#### Strategic Objectives - Measures

• ED5-1: Provide adequate public infrastructure that is supportive of new and existing businesses

Objectives	Measures		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
Increase usage of the Equitable Distribution Program (EDP)	Average calendar days to process EDP Professional Service Agreements*	EF	$\downarrow$	6	17	8	8	8
	Number of EDP requests for consulting services received*	IN	$\leftrightarrow$	245	173	120	160	160

<sup>\*</sup> Upon reviewing the data and the respective calculations an adjustment was made to FY 12-13 and FY 13-14

GG5-1: Acquire "	GG5-1: Acquire "best value" goods and services in a timely manner											
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives				Actual	Actual	Budget	Projection	Target				
Reduce processing times for bids and RFPs; promote full and open competition	Number of Active Contracts	IN	$\leftrightarrow$	1,223	1,176	1,250	1,140	1,250				
Streamline the A&E selection process	Average calendar days to complete A&E selection process*	EF	<b>↓</b>	110	191	120	180	180				

<sup>\*</sup> Upon reviewing the data and the respective calculations an adjustment was made to FY 13-14

- The FY 2015-16 Proposed Budget includes a transfer of \$1 million in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division
- The FY 2015-16 Proposed Budget includes the transfer of one Senior Procurement Contracting Officer and one Procurement System Specialist from the Budget and Finance Division to streamline the Bid Tracking System management process
- The FY 2015-16 Proposed Budget includes the transfer of two positions to the Small Business Development Division as part of the Department's ongoing reorganization efforts
- In FY 2014-15, the Department added one Architect and Engineer Consultant Selection Coordinator position to support the Water And Sewer Department Multi-Year Capital Improvements Program (\$97,000)
- The FY 2015-16 Proposed Budget includes the addition of four positions: one ISD Service Clerk, one Administrative Secretary, one
  Procurement Contracting Officer 1, and one Administrative Officer 1 to assist with the Division's clerical duties, support administrative duties of
  the Purchasing Section, and to support procurement activities within the Professional Service Section, which will eliminate the need to use
  contract employees (\$218,000)

#### **DIVISION: REAL ESTATE DEVELOPMENT**

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management, and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects

#### Strategic Objectives - Measures GG5-3: Utilize assets efficiently FY 12-13 FY 13-14 FY 14-15 FY 14-15 FY 15-16 **Objectives** Measures Actual Actual **Budget Projection** Target Value of surplus property EF \$1,042 \$1,491 \$1,000 \$5,400 \$1,000 sold (in thousands)\* Manage real estate Number of GOB

203

432

354

354

305

affordable housing units

placed in service

#### **DIVISION: RISK MANAGEMENT**

transactions

The Risk Management Division administers Countywide and self-insurance programs and related loss prevention activities.

EF

- · Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program

Strategic Objectives - Measures												
<ul> <li>GG4-1: Provide s</li> </ul>	sound financial and risk manag	gement										
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives				Actual	Actual	Budget	Projection	Target				
Improve general liability claims management process	Subrogation collections (in thousands)	OP	$\leftrightarrow$	\$1,929	\$1,849	\$1,600	\$1,900	\$1,900				

- In FY 2015-16, the Risk Management Division will continue to fund two positions in the Public Works and Waste Management Department (PWWM) and also fund two additional positions that are being transferred: one Senior Professional Engineer and one Traffic Analyst 2; these four positions will help maintain the traffic lights and signage system to minimize the County's risk exposure from system malfunctions
- In FY 2015-16, Risk Management will continue to reimburse the County Attorney's Office for legal support in workers' compensation and tort cases (\$3.8 million)
- The FY 2015-16 Proposed Budget includes five additional positions: one Liability Claims Coordinator, three Workers Compensation Claims
  Adjusters and one Risk Management Safety Officer to monitor liability claims, comply with new state statutes and auditing standards related to
  workman's compensation, to address construction worksite safety and to significantly mitigate cases and costs related to liability issues
  (\$408,000)
- In FY 2015-16, it is anticipated that the County will enter into a contract for a turn-key Comprehensive Claims Management System with one
  vendor to realize efficiencies

<sup>\*</sup> The FY 2014-15 projection includes an anticipated one time land sale of \$4.4 million

FY 2015 - 16 Proposed Budget and Multi-Year Capital Plan

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
BBC GOB Series 2011A	22,423	0	0	0	0	0	0	0	22,423
User Access Program	0	363	0	0	0	0	0	0	363
FUMD Work Order Fund	147	443	0	0	0	0	0	0	590
BBC GOB Financing	22,999	24,278	9,350	5,769	2,300	401	0	33,463	98,560
BBC GOB Series 2008B	1,062	0	0	0	0	0	0	0	1,062
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
Department Operating Revenue	3,276	4,005	0	0	0	0	0	0	7,281
BBC GOB Series 2008B-1	3,711	0	0	0	0	0	0	0	3,711
BBC GOB Series 2013A	8,865	0	0	0	0	0	0	0	8,865
BBC GOB Series 2005A	24,759	0	0	0	0	0	0	0	24,759
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
BBC GOB Series 2014A	17,937	0	0	0	0	0	0	0	17,937
Capital Asset Series 2007 Bond Proceeds	42,778	0	0	0	0	0	0	0	42,778
Total:	218,276	29,089	9,350	5,769	2,300	401	0	33,463	298,648
Expenditures									
Strategic Area: PS									
Computer and Systems Automation	0	0	0	0	0	0	0	600	600
Strategic Area: RC									
Facility Improvements	0	0	0	0	0	0	0	2,465	2,465
Strategic Area: HH									
Community Development Projects	58,771	19,257	4,540	0	0	0	0	2,760	85,328
Strategic Area: ED									
Community Development Projects	711	501	2,794	4,094	0	0	0	0	8,100
Strategic Area: GG									
ADA Accessibility Improvements	2,908	250	300	1,275	2,300	401	0	0	7,434
Computer and Systems Automation	0	1,955	0	0	0	0	0	0	1,955
Departmental Information Technology	0	363	0	0	0	0	0	0	363
Projects									
Facility Improvements	13,468	3,668	1,716	400	0	0	0	0	19,252
Fleet Improvements	2,956	2,050	0	0	0	0	0	0	5,006
New Facilities	127,814	3,102	6,091	0	0	0	0	27,638	164,645
Physical Plant Improvements	1,837	1,663	0	0	0	0	0	0	3,500
Total:	208,465	32,809	15,441	5,769	2,300	401	0	33,463	298,648

#### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- In FY 2014-15, the Judge Seymour Gelber and Judge William E. Gladstone Miami-Dade Children's Courthouse opened and is operational
- In FY 2014-15, the Department completed the construction of the Historic Hampton House Restoration
- In FY 2015-16, the Department will continue working with the Community Action and Human Services Department on the planning and design
  of the Wynwood/Allapattah Regional Neighborhood Service Center (\$15 million in total project cost, \$5.959 million in FY 2015-16) and the
  Culmer/Overtown Neighborhood Service Center renovations (\$7.5 million in total project cost, \$2.5 million in FY 2015-16)
- In FY 2015-16, the Department will continue to provide oversight of barrier removal capital projects to ensure access to programs and services in County facilities for people with disabilities (\$250,000 from Building Better Communities General Obligation Bond)
- In FY 2015-16, the Department will continue with the planning and design of additional courtrooms and improvements to the Joseph Caleb Tower and courtroom renovations and continue construction of the Joseph Caleb parking garage to improve accessibility and provide additional parking (\$28.104 million in total project cost, \$8.968 million in FY 2015-16)
- In FY 2014-15, the Lillie Williams Arcola Head Start Center achieved a "Gold" LEED Rating
- In FY 2015-16, the Department will continue working with Judicial Administration to manage the façade restoration project at the Dade County Courthouse and to administer any emergency capital repairs as necessary
- In FY 2015-16, the Department will continue to work with the Animal Services Department to complete construction of the new Animal Shelter; the facility was designed to achieve a Gold rating under the Leadership in Energy and Environmental Design (LEED) certification; the facility is projected to be open and operational during the second guarter

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

## DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 111991

5,486

4

99

3

**OWNERSHIP** 

DESCRIPTION:

Design and construct affordable housing in Commission District 13 - Okeechobee Metrorail Station

LOCATION: 2659 W Okeechobee Rd Hialeah

District Located: District(s) Served:

Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL BBC GOB Financing** 3,038 2,448 0 0 0 0 0 0 BBC GOB Series 2008B 0 0 0 0 0 0 0 BBC GOB Series 2008B-1 99 0 0 0 0 0 0 0 BBC GOB Series 2011A 3 0 0 0 0 0 0 0

TOTAL REVENUES:	3,144	2,448	0	0	0	0	0	0	5,592
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,448	2,448	0	0	0	0	0	0	4,896
Planning and Design	596	0	0	0	0	0	0	0	596
Project Administration	100	0	0	0	0	0	0	0	100
TOTAL EXPENDITURES:	3,144	2,448	0	0	0	0	0	0	5,592

#### DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME PROJECT #: 111993 **OWNERSHIP**

DESCRIPTION: Design and construct affordable housing in Commission District 12 - Lil' Abner Trailer Park

LOCATION: 11239 NW 4 Terr District Located: 12

> Sweetwater District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	618	0	0	0	0	0	0	0	618
BBC GOB Series 2011A	6,454	0	0	0	0	0	0	0	6,454
BBC GOB Series 2013A	3,520	0	0	0	0	0	0	0	3,520
TOTAL REVENUES:	10,592	0	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	8,408	528	0	0	0	0	0	0	8,936
Planning and Design	587	0	0	0	0	0	0	0	587
Project Administration	979	90	0	0	0	0	0	0	1,069
TOTAL EXPENDITURES:	9.974	618	0	0	0	0	0	0	10.592

#### ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS

PROJECT #: 112040

PROJECT #: 112980

DESCRIPTION: Provide funding for abatement of lead, asbestos, and other hazardous materials in mechanical and common areas in

buildings older than 15 years

LOCATION: Various Sites

Various Sites District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	208	491	355	0	0	0	0	0	1,054
BBC GOB Series 2014A	146	0	0	0	0	0	0	0	146
TOTAL REVENUES:	354	491	355	0	0	0	0	0	1,200
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	232	464	320	0	0	0	0	0	1,016
Planning and Design	118	20	35	0	0	0	0	0	173
Project Administration	4	7	0	0	0	0	0	0	11
TOTAL EXPENDITURES:	354	491	355	0	0	0	0	0	1,200

#### REDEVELOP RICHMOND HEIGHTS SHOPPING CENTER

DESCRIPTION: Redevelop the Richmond Heights Shopping Center

LOCATION: 14518 Lincoln Blvd District Located: 9

Richmond Heights District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	211	501	2,794	4,094	0	0	0	0	7,600
BBC GOB Series 2008B-1	14	0	0	0	0	0	0	0	14
BBC GOB Series 2011A	13	0	0	0	0	0	0	0	13
BBC GOB Series 2013A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2014A	380	0	0	0	0	0	0	0	380
TOTAL REVENUES:	711	501	2,794	4,094	0	0	0	0	8,100
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	7	0	2,704	3,540	0	0	0	0	6,251
Furniture Fixtures and Equipment	0	0	0	100	0	0	0	0	100
Land Acquisition/Improvements	335	0	0	0	0	0	0	0	335
Permitting	40	0	0	0	0	0	0	0	40
Planning and Design	210	406	0	0	0	0	0	0	616
Project Administration	90	54	90	354	0	0	0	0	588
Project Contingency	29	41	0	0	0	0	0	0	70
Technology Hardware/Software	0	0	0	100	0	0	0	0	100
TOTAL EXPENDITURES:	711	501	2,794	4,094	0	0	0	0	8,100

PROJECT #: 112985

PROJECT #: 112987

DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

**OWNERSHIP** 

DESCRIPTION: Design and construct affordable housing in Commission District 7 - Gibson Center

LOCATION: Various Sites District Located: 7

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	6,618	474	0	0	0	0	0	0	7,092
BBC GOB Series 2014A	3,500	0	0	0	0	0	0	0	3,500
TOTAL REVENUES:	10,118	474	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	9,593	474	0	0	0	0	0	0	10,067
Planning and Design	325	0	0	0	0	0	0	0	325
Project Administration	200	0	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	10,118	474	0	0	0	0	0	0	10,592

### MAIN BRANCH LIBRARY AND CULTURAL CENTER PLAZA

DESCRIPTION: Renovate and remodel the Cultural Center Plaza as well as the first floor of the Main Branch Library to include new

flooring and children's area

LOCATION: 101 W Flagler St District Located:

City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	1,765	1,765
TOTAL REVENUES:	0	0	0	0	0	0	0	1,765	1,765
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	1,462	1,462
Planning and Design	0	0	0	0	0	0	0	180	180
Project Administration	0	0	0	0	0	0	0	123	123
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	1,765	1,765

BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES PROJECT #: 113020

DESCRIPTION: Replace obsolete Building Energy Management System and expand it to monitor all buildings managed by Internal

Services Department

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,249	300	561	0	0	0	0	0	2,110
BBC GOB Series 2005A	110	0	0	0	0	0	0	0	110
BBC GOB Series 2008B	73	0	0	0	0	0	0	0	73
BBC GOB Series 2008B-1	2,086	0	0	0	0	0	0	0	2,086
BBC GOB Series 2011A	3,084	0	0	0	0	0	0	0	3,084
BBC GOB Series 2013A	410	0	0	0	0	0	0	0	410
BBC GOB Series 2014A	327	0	0	0	0	0	0	0	327
TOTAL REVENUES:	7,339	300	561	0	0	0	0	0	8,200
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	5,788	300	561	0	0	0	0	0	6,649
Permitting	90	0	0	0	0	0	0	0	90
		_	_	•	•	•	_	_	E40
Planning and Design	516	0	0	0	0	0	0	0	516
Planning and Design Project Administration	516 535	0 0	0	0	0	0	0	0	516 535
3		•	-	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	

**ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES** 

DESCRIPTION: Acquire or construct multi-use governmental facilities

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

various offes			Disti	ici(s) Serveu.		Countywic	16		
REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	85	2013-10	2010-17 0	2017-10	2010-13	2013-20 0	0	14,648	14,733
ĕ		0	0	0	0	0	0	14,040	*
BBC GOB Series 2005A	23,775	Ü	Ü	U	U	Ü	Ü	Ü	23,775
BBC GOB Series 2008B	14	0	0	0	0	0	0	0	14
BBC GOB Series 2008B-1	223	0	0	0	0	0	0	0	223
BBC GOB Series 2011A	75	0	0	0	0	0	0	0	75
BBC GOB Series 2013A	9	0	0	0	0	0	0	0	9
BBC GOB Series 2014A	171	0	0	0	0	0	0	0	171
TOTAL REVENUES:	24,352	0	0	0	0	0	0	14,648	39,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	558	0	0	0	0	0	0	4,150	4,708
Land Acquisition/Improvements	23,775	0	0	0	0	0	0	9,648	33,423
Planning and Design	3	0	0	0	0	0	0	500	503
Project Administration	16	0	0	0	0	0	0	350	366
TOTAL EXPENDITURES:	24,352	0	0	0	0	0	0	14,648	39,000

PROJECT #: 113960

AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUILDING BETTER PROJECT #: 114964 **COMMUNITIES BOND PROGRAM** 

DESCRIPTION: Remove architectural barriers in County parks and County-owned buildings to increase access for people with disabilities

LOCATION: Various Sites District Located:

Countywide

Various Sites

District(s) Served:

Countywide

PROJECT #: 115820

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	191	250	300	1,275	2,300	401	0	0	4,717
BBC GOB Series 2005A	720	0	0	0	0	0	0	0	720
BBC GOB Series 2008B	900	0	0	0	0	0	0	0	900
BBC GOB Series 2008B-1	586	0	0	0	0	0	0	0	586
BBC GOB Series 2011A	368	0	0	0	0	0	0	0	368
BBC GOB Series 2013A	84	0	0	0	0	0	0	0	84
BBC GOB Series 2014A	59	0	0	0	0	0	0	0	59
TOTAL REVENUES:	2,908	250	300	1,275	2,300	401	0	0	7,434
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,007	0	50	1,160	2,100	361	0	0	5,678
Permitting	41	0	0	0	0	0	0	0	41
Planning and Design	704	175	150	0	0	0	0	0	1,029
Project Administration	156	75	100	115	200	40	0	0	686
TOTAL EXPENDITURES:	2,908	250	300	1,275	2,300	401	0	0	7,434

### DATA PROCESSING CENTER FACILITY REFURBISHMENT

DESCRIPTION: General capital improvements to the Data Processing Center

LOCATION: 5680 SW 87 Ave District Located: 10

District(s) Served: Countywide Unincorporated Miami-Dade County

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,745	250	0	0	0	0	0	0	1,995
BBC GOB Series 2005A	112	0	0	0	0	0	0	0	112
BBC GOB Series 2008B	21	0	0	0	0	0	0	0	21
BBC GOB Series 2008B-1	696	0	0	0	0	0	0	0	696
BBC GOB Series 2013A	38	0	0	0	0	0	0	0	38
BBC GOB Series 2014A	38	0	0	0	0	0	0	0	38
Department Operating Revenue	320	0	0	0	0	0	0	0	320
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
FUMD Work Order Fund	147	0	0	0	0	0	0	0	147
TOTAL REVENUES:	3,559	250	0	0	0	0	0	0	3,809
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,205	186	0	0	0	0	0	0	3,391
Furniture Fixtures and Equipment	33	0	0	0	0	0	0	0	33
Permitting	13	0	0	0	0	0	0	0	13
Planning and Design	81	0	0	0	0	0	0	0	81
Project Administration	227	64	0	0	0	0	0	0	291
TOTAL EXPENDITURES:	3,559	250	0	0	0	0	0	0	3,809

DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME **OWNERSHIP** 

PROJECT #: 115951



DESCRIPTION: Design and construct affordable housing in Commission District 9 - Caribbean Boulevard, Villa Capri, Richmond Place

Townhomes, SBC Senior Housing, and Florida City

LOCATION: Various Sites District Located:

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,980	4,991	0	0	0	0	0	1,592	8,563
BBC GOB Series 2005A	20	0	0	0	0	0	0	0	20
BBC GOB Series 2008B	3	0	0	0	0	0	0	0	3
BBC GOB Series 2008B-1	6	0	0	0	0	0	0	0	6
BBC GOB Series 2011A	2,000	0	0	0	0	0	0	0	2,000
TOTAL REVENUES:	4,009	4,991	0	0	0	0	0	1,592	10,592
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	912	4,840	0	0	0	0	0	415	6,167
Land Acquisition/Improvements	3,000	0	0	0	0	0	0	1,092	4,092
Planning and Design	0	60	0	0	0	0	0	60	120
Project Administration	97	91	0	0	0	0	0	25	213
TOTAL EXPENDITURES:	4,009	4,991	0	0	0	0	0	1,592	10,592

#### DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME PROJECT #: 115952 **OWNERSHIP**

DESCRIPTION: Design and construct affordable housing in Commission District 2 - Northside Metrorail Station, Trade Winds Apartments,

and Unallocated District Funds

LOCATION: Various Sites District Located:

> Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	95	0	0	0	0	0	0	92	187
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B	7	0	0	0	0	0	0	0	7
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2013A	2,270	0	0	0	0	0	0	0	2,270
BBC GOB Series 2014A	8,111	0	0	0	0	0	0	0	8,111
TOTAL REVENUES:	10,500	0	0	0	0	0	0	92	10,592
TOTAL REVENUES: EXPENDITURE SCHEDULE:	10,500 PRIOR	0 2015-16	0 2016-17	0 2017-18	0 2018-19	0 2019-20	0 2020-21	92 FUTURE	10,592 TOTAL
	•	•	•	•	•	•	•		,
EXPENDITURE SCHEDULE:	PRIOR	2015-16	•	•	•	•	•	FUTURE	TOTAL
EXPENDITURE SCHEDULE: Construction	<b>PRIOR</b> 4,062	2015-16	•	•	•	•	•	FUTURE 92	<b>TOTAL</b> 4,154
EXPENDITURE SCHEDULE: Construction Land Acquisition/Improvements	PRIOR 4,062 4,139	2015-16	•	•	•	•	•	<b>FUTURE</b> 92 0	<b>TOTAL</b> 4,154 4,139

DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME PROJECT #: 115958

**OWNERSHIP** 

DESCRIPTION: Design and construct affordable housing in Commission District 5 - Porto Allegra, Toscana, Meridian, and Villa Aurora

LOCATION: Various Sites District Located: 5

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	2,917	100	0	0	0	0	0	1,076	4,093
BBC GOB Series 2011A	3,156	0	0	0	0	0	0	0	3,156
BBC GOB Series 2013A	291	0	0	0	0	0	0	0	291
BBC GOB Series 2014A	3,052	0	0	0	0	0	0	0	3,052
TOTAL REVENUES:	9,416	100	0	0	0	0	0	1,076	10,592
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	6,216	90	0	0	0	0	0	830	7,136
Land Acquisition/Improvements	1,478	0	0	0	0	0	0	0	1,478
Planning and Design	1,321	0	0	0	0	0	0	160	1,481
Project Administration	401	10	0	0	0	0	0	86	497
TOTAL EXPENDITURES:	9,416	100	0	0	0	0	0	1,076	10,592

#### DATA PROCESSING AND COMMUNICATIONS CENTER FIRE SUPPRESSION

DESCRIPTION: Install water-based pre-action fire suppression system at the Data Processing Center, the Annex, and the Radio Shop

LOCATION: 5680 SW 87 Ave District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	600	400	0	0	0	0	0	1,000
TOTAL REVENUES:	0	600	400	0	0	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	600	400	0	0	0	0	0	1,000
TOTAL EXPENDITURES:	0	600	400	0	0	0	0	0	1,000

PROJECT #: 116460

#### **BUILD OUT AND PURCHASE OF OVERTOWN TOWER 2**

PROJECT #: 116910

DESCRIPTION: Purchase Overtown Transit Village Tower 2; build out interior, provide equipment, and furnish facility to accommodate

County Departments and the State Attorney's office

LOCATION: 100 NW 6 St District Located:

> City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Asset Series 2007 Bond	42,778	0	0	0	0	0	0	0	42,778
Proceeds									
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
TOTAL REVENUES:	112,655	0	0	0	0	0	0	0	112,655
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	8,478	2,000	2,920	0	0	0	0	0	13,398
Furniture Fixtures and Equipment	21,227	770	2,692	0	0	0	0	0	24,689
Land Acquisition/Improvements	69,877	0	0	0	0	0	0	0	69,877
Permitting	128	0	0	0	0	0	0	0	128
Planning and Design	2,074	0	320	0	0	0	0	0	2,394
Project Administration	1,254	332	159	0	0	0	0	0	1,745
Project Contingency	424	0	0	0	0	0	0	0	424
TOTAL EXPENDITURES:	103,462	3,102	6,091	0	0	0	0	0	112,655

### DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME **OWNERSHIP**

PROJECT #: 116949

PROJECT #: 117400

DESCRIPTION: Design and construct affordable housing in Commission District 10 - Senator Villas, West Dade Library, Vanguardian

Village, and Unallocated District Funds

LOCATION: Various Sites

District Located: Various Sites

Countywide District(s) Served:

10

				( )		,			
REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	6,014	4,540	0	0	0	0	0	10,554
BBC GOB Series 2014A	38	0	0	0	0	0	0	0	38
TOTAL REVENUES:	38	6,014	4,540	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1	5,501	4,490	0	0	0	0	0	9,992
Planning and Design	37	513	0	0	0	0	0	0	550
Project Administration	0	0	50	0	0	0	0	0	50

### ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA

DESCRIPTION: Acquire or construct future multi-purpose facilities in the Unincorporated Municipal Service Area

To Be Determined LOCATION: District Located: Unincorporated Municipal Service Area

To Be Determined District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 0	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 5,490	<b>TOTAL</b> 5,490
TOTAL REVENUES:	0	0	0	0	0	0	0	5,490	5,490
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	5,430	5,430
Land Acquisition/Improvements	0	0	0	0	0	0	0	60	60
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	5,490	5,490

### **CULTURAL PLAZA RENOVATION AND REHABILITATION**

PROJECT #: 117480

DESCRIPTION: Perform structural renovations to include the replacement of plaza tile and re-grout expansion joints

LOCATION: 101 W Flagler St District Located:

> City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	<b>PRIOR</b> 0	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 700	<b>TOTAL</b> 700
TOTAL REVENUES:	0	0	0	0	0	0	0	700	700
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	530	530
Planning and Design	0	0	0	0	0	0	0	100	100
Project Contingency	0	0	0	0	0	0	0	70	70
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	700	700

### DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME **OWNERSHIP**

PROJECT #: 117934



DESCRIPTION: Design and construct affordable housing in Commission District 1 - Georgia Ayers and Lake Vue Oasis

LOCATION: Various Sites District Located:

Various Sites District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	754	20	0	0	0	0	0	0	774
BBC GOB Series 2011A	7,270	0	0	0	0	0	0	0	7,270
BBC GOB Series 2013A	2,030	0	0	0	0	0	0	0	2,030
BBC GOB Series 2014A	518	0	0	0	0	0	0	0	518
TOTAL REVENUES:	10,572	20	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	7,667	0	0	0	0	0	0	0	7,667
Land Acquisition/Improvements	1,443	0	0	0	0	0	0	0	1,443
Land Acquisition/Improvements Planning and Design	1,443 1,378	0	0	0	0	0	0	0	1,443 1,378
' '	, -	0 0 20	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	

### **NEW NORTH DADE GOVERNMENT CENTER**

PROJECT #: 118480



DESCRIPTION: Construct or acquire a new North Miami-Dade Government Center

LOCATION: To Be Determined District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 0	<b>2015-16</b> 0	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 7,500	<b>TOTAL</b> 7,500
TOTAL REVENUES:	0	0	0	0	0	0	0	7,500	7,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	5,571	5,571
Land Acquisition/Improvements	0	0	0	0	0	0	0	1,018	1,018
Planning and Design	0	0	0	0	0	0	0	761	761
Project Administration	0	0	0	0	0	0	0	150	150
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	7,500	7,500

DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME PROJECT #: 118921

**OWNERSHIP** 

DESCRIPTION: Design and construct affordable housing in Commission District 6 - Unallocated District Funds
LOCATION: Various Sites District Located: 6

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **BBC GOB Financing** 1,000 4.592 n n n 5,592 n n **TOTAL REVENUES:** 1,000 4,592 0 0 0 0 0 0 5,592 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2020-21 **FUTURE** TOTAL 2016-17 2017-18 2018-19 2019-20 4,592 1.000 5.592 Land Acquisition/Improvements 0 0 0 0 0 0 **TOTAL EXPENDITURES:** 1,000 4.592 0 0 0 0 0 0 5.592

PROJECT #:

119260

CENTRAL SUPPORT FACILITY CHILLER

DESCRIPTION: Replace two existing 1,500-ton chillers at the central support facility

LOCATION: 200 NW 1 St District Located: 5

City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **BBC GOB Financing** 1,584 1,663 0 0 0 0 0 0 3,247 BBC GOB Series 2013A 97 0 0 0 0 0 0 0 97 BBC GOB Series 2014A 156 0 0 0 0 0 0 0 156 **TOTAL REVENUES:** 0 0 0 1,837 1,663 0 0 0 3,500 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 1,519 1,513 0 0 0 0 0 0 3,032 Construction Planning and Design 160 0 0 0 0 0 0 0 160 **Project Administration** 158 150 0 0 0 0 0 0 308 **TOTAL EXPENDITURES:** 1,837 1,663 0 3,500

MEDICAL EXAMINER BUILDING EQUIPMENT REFURBISHMENT PROJECT #: 119420

DESCRIPTION: Refurbish or replace deteriorating building equipment throughout the medical examiner facility LOCATION: 1851 Bob Hope Rd District Located: 3

City of Miami District(s) Served: Countywide

**FUTURE** REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 TOTAL **BBC GOB Financing** 506 1,184 0 0 0 0 0 0 1.690 BBC GOB Series 2005A 6 0 0 0 0 0 0 0 6 BBC GOB Series 2008B 40 0 0 0 0 0 0 0 40 BBC GOB Series 2013A 23 0 0 0 0 0 0 0 23 1,441 1,441 BBC GOB Series 2014A 0 0 0 0 0 0 0 443 0 0 0 FUMD Work Order Fund n 0 n 0 443 **TOTAL REVENUES:** 2,016 1,627 0 0 0 0 0 0 3,643 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 2,959 Construction 1,440 1,519 0 0 0 0 0 0 Permitting 46 0 0 0 0 0 0 0 46 435 0 0 0 0 0 0 0 435 Planning and Design 0 0 0 0 0 0 **Project Administration** 95 108 203 **TOTAL EXPENDITURES:** 2,016 1,627 0 0 0 0 0 0 3,643

**BUILD OUT SECURITY OPERATIONS AT INTEGRATED COMMAND FACILITY** 

PROJECT #: 119670

Replace security infrastructure in the Security Operations Center to include recorders, alarm monitoring and reporting

equipment, cameras, fiber connections, and software necessary to monitor alarms and dispatch security forces

0

0

0

LOCATION: 11500 NW 25 St District Located:

12 Countywide

District(s) Served: Doral

0

0

0

**PRIOR FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 0 0 0 0 0 0 600 600 0 0 0 0 n 0 0 600 600 **PRIOR** 2020-21 **FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 0 0 0 0 0 0 0 480 480

0

0

0

TOTAL EXPENDITURES:

**EXPENDITURE SCHEDULE:** 

**REVENUE SCHEDULE:** 

**BBC GOB Financing** 

**TOTAL REVENUES:** 

Planning and Design

**Project Administration** 

Construction

FIRE CODE COMPLIANCE PROJECT #: 1110060

0

0

0

DESCRIPTION: Remove all non-plenum rated cables where required in buildings maintained by the Internal Services Department, on an

as-needed basis and as required by the National Fire Protection Association (NFPA) codes and standards

LOCATION: Various Sites District Located:

Countywide

0

0

0

0

0

0

65

55

600

65

55

600

Various Sites

District(s) Served:

0

0

0

Countywide

PROJECT #:

1110840

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	200	400	400	400	0	0	0	0	1,400
TOTAL REVENUES:	200	400	400	400	0	0	0	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	120	400	400	400	0	0	0	0	1,320
Planning and Design	80	0	0	0	0	0	0	0	80
TOTAL EXPENDITURES:	200	400	400	400	0	0	0	0	1,400

FLEET FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS

**DESCRIPTION:** Perform repairs and improvements to existing fleet facilities as needed

LOCATION: Various Sites District Located:

Countywide Various Sites District(s) Served: Countywide

**PRIOR FUTURE** TOTAL **REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Department Operating Revenue 1,302 1,378 0 0 0 0 0 0 2,680 1,302 **TOTAL REVENUES:** 1,378 0 0 0 0 0 0 2,680 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 **FUTURE TOTAL** 2016-17 2017-18 2018-19 2019-20 2020-21 Construction 1,054 1,184 0 0 0 0 0 0 2,238 Planning and Design 127 68 0 0 0 0 0 0 195 **Project Administration** 121 126 0 0 0 0 0 0 247 **TOTAL EXPENDITURES:** 2,680 1,302 1,378 0 0 0 0 0 0

### **EQUIPMENT MANAGEMENT SYSTEM CONVERSION (EMS)**

PROJECT #: 6046130

PROJECT #:

PROJECT #: 200000077

2000000002

DESCRIPTION: Replacement of EMS system software, system hardware, network, and database

LOCATION: Countywide District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Department Operating Revenue	<b>PRIOR</b> 1,654	<b>2015-16</b> 672	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	<b>FUTURE</b> 0	<b>TOTAL</b> 2,326
TOTAL REVENUES:	1,654	672	0	0	0	0	0	0	2,326
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	1,654	672	0	0	0	0	0	0	2,326
TOTAL EXPENDITURES:	1,654	672	0	0	0	0	0	0	2,326

#### **AUTOMATED FUELING SYSTEM UPGRADE**

DESCRIPTION: Upgrade the County's automated fueling system to a windows database and network telecommunications

LOCATION: 111 NW 1 St District Located: 5

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Department Operating Revenue	0	1,955	0	0	0	0	0	0	1,955
TOTAL REVENUES:	0	1,955	0	0	0	0	0	0	1,955
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	0	1,955	0	0	0	0	0	0	1,955
TOTAL EXPENDITURES:	0	1 955	0	0	0	0	0	0	1 955

### **B2G NOW DIVERSITY MANAGEMENT PROGRAM**

DESCRIPTION: Acquire information technology software capable of providing the County with a comprehensive labor compliance,

workforce tracking and payroll monitoring solution

LOCATION: 111 NW 1 St District Located: 5

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
User Access Program	0	363	0	0	0	0	0	0	363
TOTAL REVENUES:	0	363	0	0	0	0	0	0	363
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Project Administration	0	30	0	0	0	0	0	0	30
Technology Hardware/Software	0	333	0	0	0	0	0	0	333
TOTAL EXPENDITURES:	0	363	0	0	0	0	0	0	363

### **UNFUNDED CAPITAL PROJECTS**

		(dollars in thousands)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
STEPHEN P. CLARK CENTER - REPLACE SYSTEMS FURNITURE	111 NW 1 St	15,200
ON-GOING FACILITIES REPAIR AND MAINTENANCE	Various Sites	82,000
VARIOUS PARKING IMPROVEMENTS	200 NW 2 Ave	336
911/311 ANSWERPOINT, TECHNOLOGY AND TRAFFIC CENTER	11500 NW 25 St	43,700
(LIGHTSPEED) FUTURE PHASES		
140 WEST FLAGLER BUILDING - VARIOUS BUILDING IMPROVEMENTS	140 W Flagler St	2,510
HOMESTEAD AIR RESERVE BASE (HARB) - DEMOLITION OF FOUR	12699 SW 285 St	375
BUILDINGS		

UNFUNDED TOTAL 144,121

### Management and Budget

The Office of Management and Budget (OMB) supports and facilitates the County's results-oriented governing to maximize the use of the County's resources; administers and monitors grants to community-based organizations (CBOs); manages grant programs, identifies funding and partnership opportunities and assists County departments with grant writing to maximize financial resources; and oversees the Building Better Communities (BBC) General Obligation Bond Program.

As part of the General Government strategic area, OMB supports the County's strategic planning and business planning processes; develops the County's annual budget; facilitates performance reporting mechanisms; conducts organizational, management, and business process reviews; promotes efforts to revitalize distressed areas or areas with impediments to private and public development; administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; supports the County's bond-funded capital programs; provides policy analysis regarding incorporation and annexation; provides direct administrative support to 16 advisory and community boards; and administers grants including but not limited to the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009.

Stakeholders include the Mayor, the Board of County Commissioners (BCC), all County departments, other governmental entities, not-for-profit organizations, district property owners, private developers, municipalities, advisory boards, and consumers.

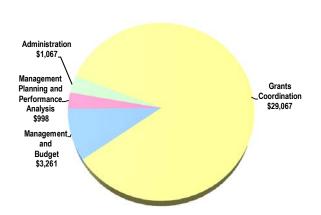
### FY 2015-16 Proposed Budget

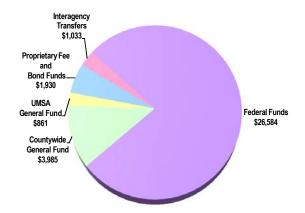
# **Expenditures by Activity**

(dollars in thousands)

# **Revenues by Source**

(dollars in thousands)





#### **TABLE OF ORGANIZATION**

### **ADMINISTRATION**

Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and implements
policy enacted by the Board of County Commissioners (BCC) and the Mayor

FY 14-15 FY 15-16 5

#### MANAGEMENT AND BUDGET

- Ensures the financial viability of the County through sound financial management policies
- Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/ incorporation efforts
- Manages bond programs

FY 14-15 18 FY 15-16 18

# MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS

 Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance management

FY 14-15 FY 15-16

### **GRANTS COORDINATION**

- Administers and monitors communitybased organization (CBO) contracts and the Mom and Pop Small Business Grant Program
- Administers grants including the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009 and the Edward Byrne Memorial Justice Assistance grant (JAG)
- Identifies funding and partnership opportunities, and assists County departments with grant writing to maximize revenue support

FY 14-15 35 FY 15-16 38

### **FINANCIAL SUMMARY**

				_
(dollars in thousands)	Actual	Actual	•	Proposed
(dollars iii tilousarius)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	3,910	4,235	3,620	3,985
General Fund UMSA	1,484	1,567	1,462	861
Miscellaneous Revenues	0	0	0	300
CRA Administrative	379	509	565	607
Reimbursement	313	303	303	007
QNIP Bond Proceeds	82	91	94	30
Building Better Communities	819	696	948	993
Bond Interest	019	030	340	330
Ryan White Grant	24,129	0	26,169	26,484
Other Miscellaneous Revenues	0	0	0	100
Miscellaneous Revenues	0	0	0	473
Interagency Transfers	458	542	575	560
Total Revenues	31,261	7,640	33,433	34,393
Operating Expenditures				
Summary				
Salary	6,101	5,124	5,700	6,562
Fringe Benefits	1,258	1,271	1,598	1,777
Court Costs	0	0	1	•
Contractual Services	0	41	15	15
Other Operating	23,209	125	25,015	25,170
Charges for County Services	674	770	1,063	817
Grants to Outside Organizations	0	259	0	(
Capital	19	50	41	5
Total Operating Expenditures	31,261	7,640	33,433	34,393
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	(
Distribution of Funds In Trust	0	0	0	(
Debt Service	0	0	0	(
Depreciation, Amortizations and	0	0	0	(
Depletion				
Reserve	0	0	0	(
Total Non-Operating Expenditures	0	0	0	(

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: Health and Huma	n Services			
Strategic Area: General Governn	nent			
Administration	949	1,067	5	5
Grants Coordination	28,531	29,067	35	38
Management and Budget	2,992	3,261	18	18
Management Planning and	961	998	6	6
Performance Analysis				
Total Operating Expenditures	33.433	34.393	64	67

### SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)								
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed				
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Advertising	22	30	46	17	51				
Fuel	0	0	0	0	0				
Overtime	0	0	0	0	0				
Rent	53	56	61	58	58				
Security Services	0	0	0	0	0				
Temporary Services	0	0	0	0	0				
Travel and Registration	11	9	24	14	19				
Utilities	64	66	50	51	42				

### **DIVISION: ADMINISTRATION**

The Administration Division is responsible for establishing and implementing Department policy.

- Reviews and coordinates agenda submissions and departmental personnel activities
- Maintains the County's Administrative and Implementing Orders, manages the County's Procedures Manual and its annual update, and coordinates the annual sunset review of County boards process
- Reviews, coordinates, and implements County policy
- · Coordinates and monitors payment to community-based organizations (CBOs) funded from discretionary allocations
- Coordinates Advisory Board facilitation and support

Strategic Objectives - M	easures							
<ul> <li>GG4-2: Effecti</li> </ul>	vely allocate and utilize resource	s to me	et curr	ent and future o	perating and ca	pital needs		
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Wedsures	ivica sui es			Actual	Budget	Projection	Target
Efficiently process payment requests	Percentage of check requests from CBOs processed within five business days	EF	1	100%	100%	100%	100%	100%

### **DIVISION: MANAGEMENT AND BUDGET**

The Management and Budget Division ensures the financial viability of the County through sound financial management policies, is responsible for administering and coordinating the Miami-Dade County Tax Increment Financing (TIF) Program, oversees the activities of all Community Redevelopment Areas (CRAs), coordinates all annexation and incorporation requests, and manages bond programs.

- Prepares and monitors the County's operating and capital budgets; performs capital planning; reviews work orders; and monitors the Building Better Communities General Obligation Bond (BBC) Program and the Quality Neighborhood Improvement Program (QNIP) projects
- Provides financial and management analyses and reviews
- Prepares the Five-Year Financial Outlook
- Evaluates the feasibility of new CRAs or alternative approaches to promote redevelopment
- Prepares redevelopment plans for all UMSA CRAs
- Coordinates all municipal and UMSA CRA requests to the County for approval of CRA creation, CRA boundaries, financing, land acquisition, and annual budgets
- Negotiates conceptual agreements with Municipal Advisory Committees in areas considering incorporation; negotiates annexation agreements with municipalities; negotiates interlocal agreements; coordinates the transition of services to newly incorporated municipalities; and pursues potential interlocal service agreement opportunities
- Provides legislative and staff support for the BBC Citizens Advisory Committee
- Coordinates with the BCC offices, municipalities, not-for-profit organizations and County departments for allocation of General Obligation Bond dollars

#### Strategic Objectives - Measures

ED5-2: Develop (	urban corridors (TUAs, CRAs	& Enter	prise Z	ones, NRSAs) a	as destination co	enters		
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures			Actual	Actual	Budget	Projection	Target
	County TIF Revenue	ОС	<b>^</b>	\$24.8	\$28.8	\$29	\$31.0	\$36.5
	Payments (in millions)*			Ψ24.0	Ψ20.0	Ψ23	Ψ31.0	ψ50.5
Develop urban corridors	Number of Community							
(TUAs, CRAs &	Redevelopment Agencies	IN	$\leftrightarrow$	13	14	14	14	14
Enterprise Zones,	(CRAs)							
NRSAs) as destination	Percent of total County							
centers	Urban Development	IN	, ,	3.6%	3.7%	3.7%	3.7%	3.7%
	Boundary area within	IIN	$\leftrightarrow$	3.0%	3.1 70	3.1%	3.1%	3.1 70
	CRA districts							

<sup>\*</sup> FY 13-14 Actuals have been updated to reflect audited financials

GG4-1: Provide s	sound financial and risk manag	gement						
Objectives	Objectives Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives			Actual	Actual	Budget	Projection	Target	
Prepare and monitor the County's Resource	Countywide Emergency Contingency Reserve balance (in millions)	ОС	<b>↑</b>	\$43	\$43.0	\$43	\$43.1	\$48.1
Allocation Plan	Carryover as a percentage of the General Fund Budget	ОС	$\uparrow$	7.1%	4.7%	2.1%	2.9%	3.0%

Ohioativos	Measures		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives	weasures			Actual	Actual	Budget	Projection	Target
Provide coordination for the Building Better Communities (BBC) General Obligation Bond	Value of BBC-GOB funds Expended (in millions)*	OP	$\leftrightarrow$	\$187.8	\$138	\$330.8	\$286.9	\$306.2
	Number of Business Days to process BBC-GOB reimbursement requests	EF	$\rightarrow$	10	10	10	10	10

<sup>\*</sup> FY 13-14 Actuals have been updated to reflect audited financials

#### **DIVISION COMMENTS**

- The FY 2015-16 Proposed Budget includes funding in the non-departmental management consulting budget for management consulting services related to CRA start-up activities (\$200,000); these costs will be reimbursed upon the creation of the CRA and the collection of the TIF revenues generated from the respective CRA
- Through the FY 2015-16 budget development process, the Department implemented phase 2 of the budget development application called "Budgeting Analysis Tool" or BAT; this phase included CBAT, the Capital Budgeting module, and improved position management and other processes
- At the end of FY 2013-14, total BBC program all years expenditures were \$1.305 billion; during FY 2014-15, the Department will continue to
  coordinate BBC project planning and scheduling along with the monitoring of capital projects to ensure adherence to budgets and schedules;
  projected BBC project expenditures for FY 2014-15 total \$287 million; the FY 2015-16 Proposed Budget includes \$306 million of BBC projects
- The FY 2015-16 Proposed Budget includes funding from Building Better Communities Bond Program interest and Quality Neighborhoods Improvement Bond Program interest for bond program administration (\$1.02 million) and contributions from the Metropolitan Planning Organization (\$50,000) and Finance Department Bond Administration (\$175,000) for capital budgeting support

### **DIVISION: MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS**

The Management Planning and Performance Analysis Division is responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance management.

- Coordinates and supports the County's strategic planning and business planning process
- Coordinates implementation of a Countywide performance management process, which focuses on monitoring and reporting activities; coordinates departmental performance reporting
- Conducts management, organizational, and process reviews with operating department personnel, utilizing best practice research
- Conducts and monitors management efficiency projects, including gainsharing programs
- Administers the Management Advisory Consulting Services pool

Objectives Percentag	Measures				FY 13-14	FY 14-15	FY 14-15	FY 15-16
Percentag		weasures			Actual	Budget	Projection	Target
	e of Strategic ctives supported ment business	EF	<b>↑</b>	100%	100%	100%	83%	90%
Priorities throughout the County  Average number of active users of the County performance management system**	IN	$\leftrightarrow$	902	784	850	775	800	

19

3.1%

14

5.8%

15

N/A

12

8.2%

12

9.5%

OC

OC

projects completed\*\*\*

Percentage of active

supervisory employees

with Lean Six Sigma

training\*\*\*

management and

#### **DIVISION COMMENTS**

Identify opportunities to

improve County

operations

Strategic Objectives - Measures

- In FY 2015-16, the Department will continue to promote training opportunities in Lean Six Sigma (LSS) performance improvement techniques; trainings offer increasing levels of certification: Yellow Belt certification provides participants an introduction to LSS problem-solving tools; Green Belt certification gives participants additional exposure to LSS problem-solving tools, and hands-on participation in a real case study; participants in Green Belt Team Leader and Black Belt training will learn more sophisticated and complex LSS problem-solving methodologies; by the end of FY 2015-16, more than 800 employees will have earned LSS Yellow Belt certification and 140 employees will have earned LSS Green Belt certification; of these, 12 have earned Green Belt Team Leader certification and six have earned Black Belt certification; new training belt levels are being developed and will be launched during FY 2015-16; more than \$3 million of savings opportunities have already been identified
- The Department will continue to provide management consulting support (the equivalent of 2.25 FTEs, \$334,000 for FY 2015-16) to the Water
  and Sewer Department; improvement projects targeting cost savings and/or service enhancements include heavy fleet maintenance; plans
  review, project approval processes, and other activities in the New Customer Division; call center management; procurement; and the provision
  of information technology services

<sup>\*</sup> FY 14-15 Projection and FY 15-16 Target include only current and linked measures tracked in the County performance management system

<sup>\*\*</sup>Reflects a decrease in active users likely due to fewer overall employees, priority, impact of reorganizations, and reliance on power users to enter performance data

<sup>\*\*\*</sup> This is a new measure; the FY 12-13 and FY 13-14 Actuals are estimated

• In FY 2014-15, the Department completed performance analysis projects including a review of the Human Resources Department reemployment assistance process (using LSS techniques) and an evaluation of the Public Defender Early Representation Unit; two LSS Green belt certification projects were also coordinated with the Corrections and Rehabilitation Department; additional ongoing projects include review of the Local Business Tax and Tangible Personal Property Tax collection processes and the Public Housing and Community Development Department homeownership loan application process; additionally, the Department continues to work with the Internal Services Department and the Public Works and Waste Management Department to reduce heavy fleet maintenance costs, as well as with the Elections Department to continuously improve the voting process

### **DIVISION: GRANTS COORDINATION**

The Grants Coordination Division administers and processes reimbursement requests for CBO contracts; additionally, the Division monitors funding for the Mom and Pop Small Business Grant Program; manages and administers grants under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); identifies and promotes grant and revenue generating opportunities for County initiatives; and provides direct support to the CBO Advisory Board, Addiction Services Board (ASB), and the Miami-Dade HIV/AIDS Partnership (planning council).

- Develops and maintains a grant website to identify and promote grant opportunities; prepares grant applications; and provides grant-related training and technical assistance to County departments and CBOs
- · Manages local, state, and/or federal grants assigned to the Department to ensure implementation, performance, and compliance

#### Strategic Objectives - Measures

GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
<b>,</b>			Actual	Actual	Budget	Projection	Target	
Develop and implement revenue maximization opportunities	Grant, sponsorship and advertising funding received (in millions) by County and CBOs associated with OMB revenue enhancement activities*	ОС	<b>↑</b>	\$29.5	\$20.4	\$25.0	\$25.0	\$27.0

<sup>\*</sup> FY 13-14 Actuals have been updated

Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Projection	FY 15-16 Target	
Efficiently monitor and provide technical assistance on CBO allocations and	Percentage of reimbursement requests processed within 21 calendar days	EF	<b>↑</b>	94%	98%	85%	85%	85%
contracts	Site visits - CBOs*	OP	$\leftrightarrow$	243	185	160	160	150

<sup>\*</sup> FY 13-14 Actuals have been updated

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	weasures		•	Actual	Actual	Budget	Projection	Target
Promote independent	HIV+ clients served by Ryan White Program (includes Part A and Minority AIDS Initiative [MAI])*	OP	$\leftrightarrow$	9,527	9,624	9,200	9,600	9,600
living through early intervention and support services	Percentage of Ryan White Program payments processed within 21 calendar days	EF	<b>↑</b>	85%	69%	85%	85%	85%
	Comprehensive Ryan White Program site visits (per County's fiscal year)	OP	$\leftrightarrow$	7	7	15	15	15

<sup>\*</sup> FY 13-14 Actuals have been updated

### **DIVISION COMMENTS**

- The Department continues to make weekly updates to the grant resources web page on the County's web portal to identify grant opportunities for County departments and CBOs
- The FY 2015-16 Proposed Budget includes reimbursements for administrative support from the Ryan White Program (up to \$170,000)
- The FY 2015-16 Proposed Budget allocates \$17.3 million for community-based organizations; this funding level supports continuation funding of current organizations at current funding levels through April 2016 and restores funding to pre-FY 2014-15 levels for allocation through a competitive solicitation process beginning in FY 2014-15 and anticipated to result in awards for services beginning in May 2016; separately, a competitive solicitation process to allocate \$430,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department will be facilitated; the FY 2015-16 Proposed Budget also includes \$1.044 million to fund the Mom and Pop Small Business Grant Program
- An overage position for a Contracts Monitor was approved in FY 2014-15 to manage the new 3-year, \$1 million federal Byrne Criminal Justice Innovation Grant, funded by grant receipts (\$96,000)
- The FY 2015-16 Proposed Budget allocates revenues generated through marketing and sponsorship efforts to fund an existing Revenue Development Coordinator, as well as a new Special Projects Administrator 2, to manage existing marketing and sponsorship efforts as well as develop new revenue generating opportunities (\$300,000)
- The FY 2015-16 Proposed Budget includes funding to add a Senior Grants Analyst to provide capacity building support for community-based organizations (\$90,000)

### **Department Operational Unmet Needs**

	(dollars in the	ousands)	
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Hire two Senior Business Analysts and one Assistant Business Analyst to handle the increased workload due to the incorporation efforts being considered	\$0	\$294	3
Hire one Senior Business Analyst and one Business Analyst to allow for more comprehensive budget and performance monitoring	\$0	\$140	2
Hire three Contracts Officers to handle CBO monitoring	\$0	\$225	3
Total	\$0	\$659	8

## **Property Appraiser**

The elected Property Appraiser of Miami-Dade has the primary responsibility to identify and appraise all real and tangible personal property within the County and certify the annual tax roll with the Florida Department of Revenue (DOR) in accordance with the Florida Constitution and State law. Additional responsibilities include the maintenance of all associated property records, the administration of all exemptions, and the annual notification to all property owners in Miami-Dade County of the assessed value of their property.

The office performs statutory functions related to the assessment of property for the purpose of determining fair market and taxable values. The taxable values are then used by public schools, Miami-Dade County, municipalities and other taxing jurisdictions to set millage rates and arrive at desired revenue levels.

To fulfill its responsibilities, the Property Appraiser communicates on a routine basis with Miami-Dade County property owners, the Tax Collector, County agencies, the DOR, and numerous taxing authorities. The office's responsibilities are established by the Florida Constitution, Florida Statutes, and DOR rules and regulations. The budget for the Property Appraiser is subject to provisions outlined in Section 195.087 of the Florida Statutes, which includes review and approval by DOR.

# FY 2015-16 Proposed Budget

#### **Expenditures by Activity Revenues by Source** (dollars in thousands) (dollars in thousands) **Field Services** Exemptions \$3,869 and Information **Public Service** Systems \$5.841 \$5.996 Countywide General Fund Administrative \$35,195 Personal Property Support \$3,014 \$3,325 Property Proprietary Fees \$4,700 Appraise \$902 Real Estate Commercial Value Adjustment \$2,542 **Board Appeals** and Real Estate Legal Residential \$4,541

#### **TABLE OF ORGANIZATION**

### PROPERTY APPRAISER OF MIAMI-DADE COUNTY\*

Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR)
parameters; and acts as liaison with taxing authorities, municipalities, and DOR

FY 14-15 13 FY 15-16 13

#### **EXEMPTIONS AND PUBLIC SERVICE**

 Disseminates property assessment information relating to real and tangible property using the Office's website, office customer service assistance, e-mail, public presentations through various media, the 311 Answer Center; and receives, verifies, and qualifies and disqualifies all applications for statutory exemptions on potentially illegal exemptions

FY 14-15 FY 15-16 78

# INFORMATION SERVICES

 Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office; and other information technology needs as required by the Property Appraiser

> FY 14-15 23

FY 15-16 27

### REAL ESTATE RESIDENTIAL

 Gathers and evaluates data regarding all residential property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process

> FY 14-15 63

FY 15-16

#### PERSONAL PROPERTY

 Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process

> FY 14-15 38

FY 15-1 36

# VALUE ADJUSTMENT BOARD APPEALS AND LEGAL

 Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court

> FY 14-15 68

FY 15-16 115

#### REAL ESTATE COMMERCIAL

 Gathers and evaluates data regarding all commercial property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process

FY 14-15

FY 15-16 27

### FIELD SERVICES

Performs inspections on all real property in the County

FY 14-15

FY 15-16

Table of Organization is subject to mid-year organization

### FINANCIAL SUMMARY

	Actual	Actual	Budget	Proposed
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
General Fund Countywide	28,642	29,400	29,785	35,195
Reimbursements from Taxing Jurisdictions	3,502	3,662	4,244	4,700
Total Revenues	32,144	33,062	34,029	39,895
Operating Expenditures				
Summary				
Salary	22,193	21,498	22,305	25,914
Fringe Benefits	5,019	5,788	6,478	8,128
Court Costs	1	5	17	6
Contractual Services	545	1,447	1,228	1,874
Other Operating	1,755	990	1,855	1,839
Charges for County Services	2,555	2,180	2,080	1,994
Grants to Outside Organizations	0	0	0	0
Capital	76	13	66	140
Total Operating Expenditures	32,144	31,921	34,029	39,895
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and	0	0	0	0
Depletion				
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Proposed	Budget	Proposed
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: General Governn	nent			
Property Appraiser	896	902	7	6
Administrative Support	3,056	3,325	6	7
Exemptions and Public Service	5,525	5,841	84	78
Field Services	3,270	3,869	46	53
Information Systems	5,051	5,996	23	27
Personal Property	3,034	3,014	38	36
Real Estate Commercial	2,406	2,542	26	27
Real Estate Residential	5,408	4,541	63	54
Value Adjustment Board	5,383	9,865	68	115
Appeals and Legal				
Total Operating Expenditures	34,029	39,895	361	403

### SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousan	ıds)	
Line Item Highlights	Actual	Actual	Budget	Projection	Proposed
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Advertising	5	2	11	2	5
Fuel	21	20	21	20	20
Overtime	298	134	96	145	99
Rent	0	0	0	0	0
Security Services	5	15	0	2	2
Temporary Services	-16	0	0	0	0
Travel and Registration	4	10	7	10	8
Utilities	146	121	165	121	116

#### **ADDITIONAL INFORMATION**

- Pursuant to State Statutes, the Tax Collector's Office will continue to charge a collection fee for the collection of all special district and non-ad valorem assessment revenues collected on the tax bill and noticed on the Notice of Proposed Property Taxes (commonly referred to as TRIM); the collection fee is one percent of actual collection and covers notification and collection expenses incurred by the Tax Collector and the Property Appraiser; the following jurisdictions and/or special districts are charged an administrative collection fee: City of Miami, City of OpaLocka, Village of Miami Shores, City of Miami Springs, City of North Miami, and Miami-Dade County (Public Works and Waste Management); City of Miami and City of Coral Gables (Fire Rescue); City of Miami Coconut Grove Business Improvement District; community development districts; Children's Trust; Florida Inland Navigation District; South Florida Water Management District; and Miami-Dade County Public School Board; administrative collection fee charges may be applied at the request of additional jurisdictions and/or special districts and agreed upon by the Tax Collector and the Property Appraiser
- In FY 2015-16, the Office will continue its Citizen Education and Public Outreach Program to educate the residents of Miami-Dade County regarding important property tax issues and exemption opportunities
- The FY 2015-16 Proposed Budget includes \$580,000 for aerial and ortho-photography services to help properly determine a property's assessment value in compliance with Section 193.023(2) of the Florida Statutes
- The FY 2015-16 Proposed Budget includes 42 positions (\$3.4 million) of which 18 were added as overages during FY 2014-15 to the Value Adjustment Board Appeals and Legal Division; these positions have been included to help with the value adjustment board process













# SUPPLEMENTAL **INFORMATION**

## Non-Departmental

#### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

MARTIN LUTHER KING BUSINESS CENTER - BUILDING BETTER COMMUNITIES BOND

PROJECT #: 111210

**PROGRAM** 

DESCRIPTION: Construct the Martin Luther King Business Center

Unincorporated Miami-Dade County

LOCATION: 6100 NW 7 Ave

District Located: District(s) Served:

Countywide

3

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **BBC GOB Financing** 0 0 0 0 0 4,024 0 0 4,024 BBC GOB Series 2008B 976 0 0 0 0 0 0 0 976 **TOTAL REVENUES:** 976 0 0 0 0 4,024 0 0 5,000 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 0 0 0 4.024 0 4.024 0 0 0 Land Acquisition/Improvements 768 0 0 0 0 0 0 0 768 Planning and Design 208 0 0 0 0 0 0 0 208 TOTAL EXPENDITURES: 976 0 0 4,024 5,000

PUERTO RICAN COMMUNITY CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM PROJECT #: 111760

Construct or acquire a Puerto Rican Community Center

LOCATION:

To Be Determined District Located: TBD To Be Determined District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **BBC GOB Financing** 0 0 0 2,500 0 0 0 0 2,500 0 0 0 2,500 **TOTAL REVENUES:** 0 2,500 0 0 0 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 0 0 0 2,500 0 0 2,500 TOTAL EXPENDITURES: 2,500 0 0 0 2,500 0 0 0 0

### ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6 PROJECT #: 113900

DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 6

LOCATION: To Be Determined District Located: 6

To Be Determined District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	4,084	0	0	4,084
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
TOTAL REVENUES:	16	0	0	0	0	4,084	0	0	4,100
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	0	0	0	0	0	4,084	0	0	4,084
Planning and Design	16	0	0	0	0	0	0	0	16
TOTAL EXPENDITURES:	16	0	0	0	0	4,084	0	0	4,100

### NOT-FOR-PROFIT CAPITAL FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM PROJECT #: 981030

DESCRIPTION: Provide funding for not-for-profit community-based organizations capital fund to construct and improve public service

outreach facilities

LOCATION: Countywide District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,940	1,500	1,000	485	790	0	0	0	5,715
BBC GOB Series 2005A	5,287	0	0	0	0	0	0	0	5,287
BBC GOB Series 2008B	6,164	0	0	0	0	0	0	0	6,164
BBC GOB Series 2008B-1	6,270	0	0	0	0	0	0	0	6,270
BBC GOB Series 2011A	5,196	0	0	0	0	0	0	0	5,196
BBC GOB Series 2013A	819	0	0	0	0	0	0	0	819
BBC GOB Series 2014A	549	0	0	0	0	0	0	0	549
TOTAL REVENUES:	26,225	1,500	1,000	485	790	0	0	0	30,000
TOTAL REVENUES: EXPENDITURE SCHEDULE:	26,225 PRIOR	1,500 2015-16	1,000 2016-17	485 2017-18	790 2018-19	0 2019-20	0 2020-21	0 FUTURE	30,000 TOTAL
	,	•	•			_	ŭ	-	•
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	-	TOTAL
EXPENDITURE SCHEDULE: Construction	PRIOR 20,059	2015-16	2016-17 1,000	2017-18 485	2018-19 790	2019-20	2020-21	-	TOTAL 23,834
EXPENDITURE SCHEDULE: Construction Land Acquisition/Improvements	PRIOR 20,059 4,539	2015-16	2016-17 1,000	2017-18 485 0	2018-19 790 0	2019-20	2020-21	-	TOTAL 23,834 4,539
EXPENDITURE SCHEDULE: Construction Land Acquisition/Improvements Permitting	PRIOR 20,059 4,539 135	2015-16	2016-17 1,000	2017-18 485 0	2018-19 790 0 0	2019-20	2020-21	-	TOTAL 23,834 4,539 135

AMERICAN WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS

PROJECT #: 981320

DESCRIPTION: Reserve to provide reasonable accommodations for individuals with disabilities

LOCATION: Various Sites Various Sites

District Located:
District(s) Served:

Countywide Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 15	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 15
TOTAL REVENUES:	0	15	0	0	0	0	0	0	15
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Furniture Fixtures and Equipment	0	15	0	0	0	0	0	0	15
TOTAL EXPENDITURES:	0	15	0	0	0	0	0	0	15

DEBT SERVICE - ELECTION FACILITIES (CAPITAL ASSET SERIES 2013B)

PROJECT #: 981590

PROJECT #: 981890

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and build-out facility; acquire

furniture, fixtures, and equipment; and provide the necessary technology for the Elections Department

LOCATION: 2700 NW 87 Ave

District Located:

Doral

District(s) Served:

Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 722	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	2020-21 0	FUTURE 0	TOTAL 722
TOTAL REVENUES:	0	722	0	0	0	0	0	0	722
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	722	0	0	0	0	0	0	722
TOTAL EXPENDITURES:	0	722	0	0	0	0	0	0	722

MUNICIPAL PROJECT - PARK AND RECREATION FACILITIES

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve park and recreation facilities

LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	4,109	6,250	2,866	3,000	0	0	0	0	16,225
BBC GOB Series 2005A	37,522	0	0	0	0	0	0	0	37,522
BBC GOB Series 2008B	16,719	0	0	0	0	0	0	0	16,719
BBC GOB Series 2008B-1	22,097	0	0	0	0	0	0	0	22,097
BBC GOB Series 2011A	15,093	0	0	0	0	0	0	0	15,093
BBC GOB Series 2013A	5,702	0	0	0	0	0	0	0	5,702
BBC GOB Series 2014A	1,491	33	0	0	0	0	0	0	1,524
TOTAL REVENUES:	102,733	6,283	2,866	3,000	0	0	0	0	114,882
TOTAL REVENUES:  EXPENDITURE SCHEDULE:	102,733 PRIOR	6,283 2015-16	2,866 2016-17	3,000 2017-18	0 2018-19	0 2019-20	0 2020-21	0 FUTURE	114,882 TOTAL
	•	•	•		-	Ü	ŭ	-	•
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	Ü	ŭ	FUTURE	TOTAL
EXPENDITURE SCHEDULE: Construction	PRIOR 83,468	2015-16	2016-17 2,866	2017-18	2018-19	Ü	ŭ	FUTURE	TOTAL 95,117
EXPENDITURE SCHEDULE: Construction Land Acquisition/Improvements	PRIOR 83,468 4,247	2015-16	2016-17 2,866	2017-18	2018-19	Ü	ŭ	FUTURE	TOTAL 95,117 4,247
EXPENDITURE SCHEDULE: Construction Land Acquisition/Improvements Permitting	PRIOR 83,468 4,247 75	2015-16 5,783 0 0	2016-17 2,866 0 0	2017-18	2018-19	Ü	ŭ	FUTURE	TOTAL 95,117 4,247 75

MUNICIPAL PROJECT - JACKSON HEALTH CENTER - HIALEAH

PROJECT #: 981940

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve emergency health care facilities

LOCATION: To Be Determined
Hialeah

District Located:
District(s) Served:

TBD Countywide

**PRIOR TOTAL REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE BBC GOB Financing** 0 0 0 0 0 7,500 0 0 7,500 **TOTAL REVENUES:** 0 0 0 0 0 7,500 0 0 7,500 **EXPENDITURE SCHEDULE: FUTURE** TOTAL **PRIOR** 2016-17 2018-19 2019-20 2015-16 2017-18 2020-21 7,500 Construction 0 0 0 0 0 7,500 0 0 7,500 TOTAL EXPENDITURES: 0 0 0 0 0 7,500 0 0

ECONOMIC DEVELOPMENT IN TARGETED URBAN AREAS (TUA) - BUILDING BETTER PROJECT #: 981999

COMMUNITIES BOND PROGRAM

DESCRIPTION: Provide funding for economic development in TUAs

LOCATION: Countywide District Located: Countywide

Various Sites District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL BBC GOB Financing** 3,200 3,000 8,800 15,000 15,000 **TOTAL REVENUES:** 3,200 3,000 8.800 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Construction 3,200 3,000 8,800 0 0 15,000 TOTAL EXPENDITURES: 3,200 3,000 8,800 0 0 0 0 0 15,000

DEBT SERVICE - BUSES FOR COMMUNITY ACTION AND HUMAN SERVICES (CAPITAL PROJECT #: 982040

ASSET SERIES 2013A)

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to replace aging fleet and acquire 16 new

buses to transport the variety of clients served by the Community Action and Human Services Department

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Capital Outlay Reserve 0 340 0 0 0 0 0 340 0 340 340 **TOTAL REVENUES:** 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Debt Service/Bond Issuance Costs 0 340 n n 0 n 0 340 n TOTAL EXPENDITURES: 0 340 0 0 0 0 0 0 340

DEBT SERVICE - FIRE BOAT (SUNSHINE STATE 2011A)

PROJECT #: 982120

PROJECT #:

982250

4, 8

DESCRIPTION: Provide funding for annual debt service payment

LOCATION: Various Sites District Located:

Various Sites Countywide District(s) Served:

**PRIOR FUTURE TOTAL REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Capital Outlay Reserve 0 115 0 0 0 0 0 0 115 **TOTAL REVENUES:** 0 115 0 0 0 0 0 0 115 **EXPENDITURE SCHEDULE: FUTURE** TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Debt Service/Bond Issuance Costs 0 115 0 0 0 0 0 0 115 115 TOTAL EXPENDITURES: 0 115 0 0 0 0 0 0

DEBT SERVICE - AIR RESCUE HELICOPTER (SUNSHINE STATE SERIES 2011A)

PROJECT #: 982200

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to acquire air rescue helicopter LOCATION: Countywide District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Capital Outlay Reserve 0 1,166 0 0 0 0 0 0 1,166 **TOTAL REVENUES:** 1,166 1,166 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Debt Service/Bond Issuance Costs 0 1,166 0 0 0 0 n 0 1,166 TOTAL EXPENDITURES: 1,166 0 1,166 0 0 0 0 0 0

DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2013A)

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire one Reliavote Absentee Ballots

Sorter and one Server to process outgoing and incoming absentee ballots and 1,400 Electronic Visual Identification

Display Systems (EVIDS)

LOCATION: 2700 NW 87 Ave District Located: 12

District(s) Served: Doral Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Capital Outlay Reserve 591 0 n 0 n n 591 0 0 **TOTAL REVENUES:** 0 591 0 0 0 0 0 0 591 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Debt Service/Bond Issuance Costs 0 591 0 0 0 0 0 0 591 TOTAL EXPENDITURES: 0 591 0 0 0 0 0 591

DEBT SERVICE - RETROFIT TELECOMMUNICATION TOWERS PHASE 1 (SUNSHINE STATE PROJECT #: 982340

SERIES 2011A)

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to retrofit several telecommunication towers

LOCATION: Countywide District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Capital Outlay Reserve 0 528 0 0 0 0 0 0 528 **TOTAL REVENUES:** 0 528 0 0 0 0 0 0 528 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2018-19 2019-20 2020-21 **FUTURE** TOTAL 2016-17 2017-18 Debt Service/Bond Issuance Costs 0 528 0 0 0 0 0 0 528 TOTAL EXPENDITURES: 0 528 0 0 0 0 0 0 528

DEBT SERVICE - TAMIAMI PARK (SUNSHINE STATE SERIES 2011A) PROJECT #: 982570

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Tamiami Park improvements and repairs

LOCATION: 11201 SW 24 St District Located: 11

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Capital Outlay Reserve 0 183 0 0 0 0 0 0 183 **TOTAL REVENUES:** 0 183 0 0 0 0 0 0 183 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Debt Service/Bond Issuance Costs 0 183 0 0 0 0 0 0 183 TOTAL EXPENDITURES: 0 183 0 0 0 0 183

MUNICIPAL PROJECT - CULTURAL, LIBRARY, AND MULTICULTURAL EDUCATIONAL PROJECT #: 982610

**FACILITIES** 

DESCRIPTION: Provide GOB funding to municipalities supporting projects that improve cultural, library, and multicultural educational

facilities

LOCATION: Various Sites District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL BBC GOB Financing** 1,751 6,325 0 0 0 15,489 9 0 23,574 **BBC GOB Interest** 300 0 0 0 0 0 0 0 300 BBC GOB Series 2005A 2,278 0 0 0 0 0 0 0 2,278 BBC GOB Series 2008B 741 0 0 0 0 0 0 0 741 BBC GOB Series 2008B-1 7.424 0 0 0 0 0 0 0 7.424 BBC GOB Series 2011A 4.341 0 0 0 0 0 0 0 4.341 BBC GOB Series 2013A 4,361 0 0 0 0 0 0 0 4,361 BBC GOB Series 2014A 1,627 0 0 0 0 0 0 0 1,627 0 0 9 0 44,646 TOTAL REVENUES: 22,823 6,325 0 15,489 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 21,837 6,325 0 0 0 15,489 9 0 43,660 Permitting 1 0 0 0 0 0 0 0 Planning and Design 952 0 0 0 0 0 0 0 952 **Project Administration** 33 0 0 0 0 0 0 0 33 TOTAL EXPENDITURES: 22,823 6,325 15,489 44,646

PROJECT #: 983090

PROJECT #: 983430

DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START

PROGRAMS (CAPITAL ASSET SERIES 2013A)

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to purchase 17 new portable classrooms to

replace older existing units

LOCATION: Countywide District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 256	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 256
TOTAL REVENUES:	0	256	0	0	0	0	0	0	256
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	256	0	0	0	0	0	0	256
TOTAL EXPENDITURES:	0	256	0	0	0	0	0	0	256

DEBT SERVICE - LIGHT EMITTING DIODES (SUNSHINE STATE SERIES 2011A)

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds will be used to retrofit traffic signalization with LED-

type lighting

LOCATION: Countywide District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 713	<b>2016-17</b> 0	<b>2017-18</b> 0	2018-19 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 713
TOTAL REVENUES:	0	713	0	0	0	0	0	0	713
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	713	0	0	0	0	0	0	713
TOTAL EXPENDITURES:	0	713	0	0	0	0	0	0	713

DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 3 (SUNSHINE STATE SERIES PROJECT #: 983980

2011A)

DESCRIPTION: Provide funding for annual debt service; financing proceeds were used to make repairs to the fire systems at various

correctional facilities

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Capital Outlay Reserve 0 1,197 0 0 0 0 0 0 1,197 TOTAL REVENUES: 0 1,197 0 0 0 0 0 1,197 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Debt Service/Bond Issuance Costs 0 1,197 0 1,197 TOTAL EXPENDITURES: 1,197 1,197 0

UNIVERSITY OF MIAMI (UM)/JACKSON MEMORIAL HOSPITAL (JMH) CENTER OF PROJECT #: 984070

**EXCELLENCE FOR HEARING AND COMMUNICATION DISORDERS** 

DESCRIPTION: Provide funding to acquire, construct, equip, rehabilitate, and enhance the University of Miami (UM)/Jackson Memorial

Hospital (JMH) Center of Excellence for the Diagnosis of Communication Disorders

LOCATION: 120 NW 14 St District Located: 3

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	500	1,000	0	0	0	0	0	1,500
BBC GOB Series 2011A	3,500	0	0	0	0	0	0	0	3,500
TOTAL REVENUES:	3,500	500	1,000	0	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,465	500	1,000	0	0	0	0	0	4,965
Planning and Design	35	0	0	0	0	0	0	0	35
TOTAL EXPENDITURES:	3,500	500	1,000	0	0	0	0	0	5,000

DEBT SERVICE - PUBLIC HEALTH TRUST (SUNSHINE STATES SERIES 2011A) PROJECT #: 984100

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for the Public Health Trust equipment and

infrastructure

LOCATION: 1611 NW 12 Ave District Located: 3

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 1,247	2016-17 0	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 1,247
TOTAL REVENUES:	0	1,247	0	0	0	0	0	0	1,247
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	1,247	0	0	0	0	0	0	1,247
TOTAL EXPENDITURES:	0	1,247	0	0	0	0	0	0	1,247

DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2013B) PROJECT #: 984120

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and improve the Golf Club of Miami

LOCATION: 6801 NW 186 St District Located: 1

Unincorporated Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Capital Outlay Reserve 298 0 0 298 **TOTAL REVENUES:** 0 298 0 0 0 0 0 298 0 EXPENDITURE SCHEDULE: **FUTURE PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 TOTAL Debt Service/Bond Issuance Costs 0 298 0 0 0 0 298 TOTAL EXPENDITURES: 0 298 0 0 0 0 0 0 298

DEBT SERVICE- BALLPARK STADIUM PROJECT (CAPITAL ASSET SERIES 2011A)

PROJECT #: 984180

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to provide County share of ballpark

stadium public private partnership project; Capital Outlay Reserve (COR) funding provided by annual rent payment from

Marlins

LOCATION: 501 NW 16 Ave

City of Miami

District Located:

District(s) Served:

Countywide

5

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 2,329	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	2020-21 0	FUTURE 0	TOTAL 2,329
TOTAL REVENUES:	0	2,329	0	0	0	0	0	0	2,329
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	2,329	0	0	0	0	0	0	2,329
TOTAL EXPENDITURES:	0	2,329	0	0	0	0	0	0	2,329

HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE

DESCRIPTION: Provide funding for the Hialeah Courthouse annual capital maintenance

LOCATION: 11 E 6 St

District Located:

6 12 13

PROJECT #: 984330

Hialeah District(s) Served: 6, 12, 13

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 500	<b>2016-17</b> 0	2017-18 0	2018-19 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 500
TOTAL REVENUES:	0	500	0	0	0	0	0	0	500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Other Capital	0	500	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	0	500	0	0	0	0	0	0	500

DEBT SERVICE - PUBLIC HEALTH TRUST EQUIPMENT (SUNSHINE STATE SERIES 2011A) PROJECT #: 984750

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Public Health Trust equipment

LOCATION: 1611 NW 12 Ave District Located: 3

City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Capital Outlay Reserve 4,762 4,762 0 0 0 0 0 0 0 TOTAL REVENUES: 4,762 0 4,762 0 0 0 0 0 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Debt Service/Bond Issuance Costs 4.762 4,762 0 0 0 0 0 0 0 TOTAL EXPENDITURES: 0 4,762 0 0 4,762

FLORIDA MEMORIAL UNIVERSITY MULTI-PURPOSE ARENA

PROJECT #: 984963

DESCRIPTION: Construct a state of the art athletic and recreational gymnasium including basketball courts and related seating, track,

weight and training rooms, locker rooms, dance/exercise room, meeting and lecture rooms and related offices to be open

District Located:

to the public

15800 NW 42 Ave LOCATION:

Opa-locka

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	3,000	2,000	0	0	0	0	0	0	5,000
Capital Outlay Reserve	0	49	0	0	0	0	0	0	49
TOTAL REVENUES:	3,000	2,049	0	0	0	0	0	0	5,049
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,150	2,049	0	0	0	0	0	0	4,199
Planning and Design	850	0	0	0	0	0	0	0	850
TOTAL EXPENDITURES:	3,000	2,049	0	0	0	0	0	0	5,049

DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 2 (CAPITAL ASSET SERIES 2013B) PROJECT #: 984970

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to make repairs to the fire systems at

various correctional facilities

LOCATION: Various Sites

District Located: Countywide Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 84	<b>2016-17</b> 0	2017-18 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 84
TOTAL REVENUES:	0	84	0	0	0	0	0	0	84
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	84	0	0	0	0	0	0	84
TOTAL EXPENDITURES:	0	84	0	0	0	0	0	0	84

DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET SERIES 2008B) PROJECT #: 985070

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to purchase the Coast Guard property

12300 SW 152 St LOCATION: District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 785	<b>2016-17</b> 0	2017-18 0	2018-19 0	2019-20 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 785
TOTAL REVENUES:	0	785	0	0	0	0	0	0	785
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	785	0	0	0	0	0	0	785
TOTAL EXPENDITURES:	0	785	0	0	0	0	0	0	785

#### MUNICIPAL PROJECT - PUBLIC SERVICE OUTREACH FACILITIES

PROJECT #: 985560

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve public service outreach facilities

LOCATION: Various Sites District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	13,300	23,563	22,426	0	0	0	0	0	59,289
BBC GOB Series 2005A	1,131	0	0	0	0	0	0	0	1,131
BBC GOB Series 2008B	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B-1	4,862	0	0	0	0	0	0	0	4,862
BBC GOB Series 2011A	1,510	0	0	0	0	0	0	0	1,510
BBC GOB Series 2013A	2,150	0	0	0	0	0	0	0	2,150
BBC GOB Series 2014A	5	0	0	0	0	0	0	0	5
TOTAL REVENUES:	22,974	23,563	22,426	0	0	0	0	0	68,963
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	9,984	23,563	22,426	0	0	0	0	0	55,973
Planning and Design	12,988	0	0	0	0	0	0	0	12,988
Project Administration	2	0	0	0	0	0	0	0	2
TOTAL EXPENDITURES:	22,974	23,563	22,426	0	0	0	0	0	68,963

#### MIAMI BEACH COMMUNITY HEALTH CENTER

PROJECT #: 985710

DESCRIPTION: Acquire and renovate existing facility to provide increased delivery of primary health care in the community

LOCATION: 720 Alton Rd District Located: 5

Miami Beach District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	613	0	0	613
BBC GOB Series 2005A	7,109	0	0	0	0	0	0	0	7,109
BBC GOB Series 2008B	94	0	0	0	0	0	0	0	94
BBC GOB Series 2008B-1	184	0	0	0	0	0	0	0	184
TOTAL REVENUES:	7,387	0	0	0	0	613	0	0	8,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	185	0	0	0	0	613	0	0	798
Land Acquisition/Improvements	7,109	0	0	0	0	0	0	0	7,109
Permitting	5	0	0	0	0	0	0	0	5
Planning and Design	25	0	0	0	0	0	0	0	25
Project Administration	63	0	0	0	0	0	0	0	63
TOTAL EXPENDITURES:	7,387	0	0	0	0	613	0	0	8,000

DEBT SERVICE - CYBER SECURITY PHASE 1 (SUNSHINE STATE SERIES 2011A)

PROJECT #: 985730

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds were used to implement technology infrastructure

system security

LOCATION: 5680 SW 87 Ave

Unincorporated Miami-Dade County

District Located:
District(s) Served:

Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	696	0	0	0	0	0	0	696
TOTAL REVENUES:	0	696	0	0	0	0	0	0	696
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	696	0	0	0	0	0	0	696
TOTAL EXPENDITURES:	0	696	0	0	0	0	0	0	696

DEBT SERVICE - PUBLIC HEALTH TRUST (CAPITAL ASSET SERIES 2009A)

PROJECT #: 985800

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Public Health Trust equipment and facility

improvements

City of Miami

LOCATION: 1611 NW 12 Ave

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 3,841	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 3,841
TOTAL REVENUES:	0	3,841	0	0	0	0	0	0	3,841
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	3,841	0	0	0	0	0	0	3,841
TOTAL EXPENDITURES:	0	3,841	0	0	0	0	0	0	3,841

DEBT SERVICE - PUBLIC HOUSING PROJECTS (SUNSHINE STATE SERIES 2011A) PROJECT #: 985810

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to fund equipment and fixed improvements for

security-related projects at public housing sites and for Ward Towers close-out costs

LOCATION: Countywide

Various Sites

District Located: District(s) Served:

Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	730	0	0	0	0	0	0	730
TOTAL REVENUES:	0	730	0	0	0	0	0	0	730
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	730	0	0	0	0	0	0	730
TOTAL EXPENDITURES:	0	730	0	0	0	0	0	0	730

DEBT SERVICE - AMERICAN WITH DISABILITES ACT (CAPITAL ASSET SERIES 2013B)

Throughout Miami-Dade County

PROJECT #: 986030

DESCRIPTION: Provide funding for annual debt service payment; proceeds were used to modify County-owned facilities and rights-of-way

to provide access to people with disabilities in accordance with the Americans with Disabilities Act

LOCATION: Countywide District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	304	0	0	0	0	0	0	304
TOTAL REVENUES:	0	304	0	0	0	0	0	0	304
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	304	0	0	0	0	0	0	304
TOTAL EXPENDITURES:	0	304	0	0	0	0	0	0	304

DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2009A)

PROJECT #: 986230

DESCRIPTION: Provide funding for annual debt service payment; financing will be used to close out completion of a variety of projects

including Animal Services facility, technology equipment, and Park's marinas or parking projects

LOCATION: Countywide Various Sites District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 264	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 264
TOTAL REVENUES:	0	264	0	0	0	0	0	0	264
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	264	0	0	0	0	0	0	264
TOTAL EXPENDITURES:	0	264	0	0	0	0	0	0	264

DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET 2013A)

PROJECT #: 986330

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire hardware, software, and to

implement system

LOCATION: 111 NW 1 St

City of Miami

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 3,535	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	2020-21 0	FUTURE 0	TOTAL 3,535
TOTAL REVENUES:	0	3,535	0	0	0	0	0	0	3,535
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	3,535	0	0	0	0	0	0	3,535
TOTAL EXPENDITURES:	0	3,535	0	0	0	0	0	0	3,535

DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 2007)

PROJECT #: 986760

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds will be used to complete Hope IV, Phase One and

Phase Two Projects and Scott Carver

LOCATION: 701 NW 1 Ct

City of Miami

District Located:
District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	1,012	0	0	0	0	0	0	1,012
TOTAL REVENUES:	0	1,012	0	0	0	0	0	0	1,012
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	1,012	0	0	0	0	0	0	1,012
TOTAL EXPENDITURES:	0	1,012	0	0	0	0	0	0	1,012

PURCHASE DEVELOPMENT RIGHTS FUND - BUILDING BETTER COMMUNITIES BOND PROJECT #: 986940

**PROGRAM** 

DESCRIPTION: Provide funding for a program to purchase development rights of appropriate properties

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	3,000	3,000	3,000	3,000	3,000	9,889	0	0	24,889
BBC GOB Series 2005A	9	0	0	0	0	0	0	0	9
BBC GOB Series 2008B	20	0	0	0	0	0	0	0	20
BBC GOB Series 2008B-1	2,043	0	0	0	0	0	0	0	2,043
BBC GOB Series 2013A	70	0	0	0	0	0	0	0	70
BBC GOB Series 2014A	2,969	0	0	0	0	0	0	0	2,969
US Department of Agriculture	2,190	0	0	0	0	0	0	0	2,190
TOTAL REVENUES:	10,301	3,000	3,000	3,000	3,000	9,889	0	0	32,190
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	10,301	3,000	3,000	3,000	3,000	9,889	0	0	32,190
TOTAL EXPENDITURES:	10,301	3,000	3,000	3,000	3,000	9,889	0	0	32,190

DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2013B) PROJECT #: 987570

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used for computer hardware and software

acquisition and development

LOCATION: 2700 NW 87 Ave District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve TOTAL REVENUES:	0	227 227	0	0	0	0	0	0	227
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	227	0	0	0	0	0	0	227
TOTAL EXPENDITURES:	0	227	0	0	0	0	0	0	227

DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET PROJECT #: 988020

SERIES 2013B)

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for repairs to the Miami-Dade County

Courthouse façade

LOCATION: 73 W Flagler St District Located: 5

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	974	0	0	0	0	0	0	974
TOTAL REVENUES:	0	974	0	0	0	0	0	0	974
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	974	0	0	0	0	0	0	974
TOTAL EXPENDITURES:	0	974	0	0	0	0	0	0	974

MUNICIPAL PROJECT - PUBLIC SAFETY FACILITIES PROJECT #: 988150

DESCRIPTION: Provide GOB funds to municipalities supporting projects that construct and improve public safety facilities

LOCATION: Various Sites District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **BBC GOB Financing** 162 600 700 0 0 152 0 1,614 BBC GOB Series 2005A 2,999 0 0 0 0 0 0 0 2,999 BBC GOB Series 2008B 651 0 0 0 0 0 0 0 651 BBC GOB Series 2008B-1 36 0 0 0 0 0 0 0 36 BBC GOB Series 2013A 500 0 0 0 0 0 0 0 500 **TOTAL REVENUES:** 4,348 600 700 0 152 5,800 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 4,348 600 700 5,800 Construction 0 152 0 TOTAL EXPENDITURES: 4,348 600 700 0 0 152 0 0 5,800

DEBT SERVICE - ELECTIONS OPTICAL SCAN VOTING EQUIPMENT (SUNSHINE STATE PROJECT #: 988440

SERIES 2011A)

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire elections voting equipment

LOCATION: 2700 NW 87 Ave District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2018-19 2020-21 **FUTURE** TOTAL 2016-17 2017-18 2019-20 662 0 662 Capital Outlay Reserve 0 n 0 0 n 0 **TOTAL REVENUES:** 0 662 0 0 0 0 0 0 662 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Debt Service/Bond Issuance Costs 0 662 U Λ Λ 0 Λ Λ 662 TOTAL EXPENDITURES: 0 662 0 0 0 0 0 0 662

DEBT SERVICE - PUBLIC SERVICE TAX BONDS (SERIES 2011)  DESCRIPTION: Debt service to support Quality Neighborhood Improvement Program (QNIP)								PROJECT #: 988490					
LOCATION:	Countywide			Distri	ct Located:		Countywic	le					
	Throughout Miam	ni-Dade County		Distri	ct(s) Served:		Countywic						
REVENUE SCHEDULE Capital Outlay Reserve					15-16 2016-17 2017-18 2018-19 1,150 0 0 0				FUTURE 0	TOTAL 1,150			
TOTAL REVENUES:	=	0	1,150	0	0	0	0	0	0	1,150			
EXPENDITURE SCHEDULE: PRIOR 2015-16				2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL			
Debt Service/Bond Issuance Costs 0 1,150			0	0	0	0	0	0	1,150				
TOTAL EXPENDITURES: 0 1,			1,150	0	0	0	0	0	0	1,150			

HEALTH CARE FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM PROJECT #: 988710

DESCRIPTION: Provide resources for a health care capital fund to construct and improve emergency and health care facilities countywide

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	2,000	3,210	1,400	0	0	3,000	0	0	9,610
BBC GOB Series 2008B	1,999	0	0	0	0	0	0	0	1,999
BBC GOB Series 2008B-1	1,619	0	0	0	0	0	0	0	1,619
BBC GOB Series 2011A	1,707	0	0	0	0	0	0	0	1,707
BBC GOB Series 2013A	1,514	0	0	0	0	0	0	0	1,514
BBC GOB Series 2014A	551	0	0	0	0	0	0	0	551
TOTAL REVENUES:	9,390	3,210	1,400	0	0	3,000	0	0	17,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	5,631	4,510	1,400	0	0	3,000	0	0	14,541
Land Acquisition/Improvements	2,000	0	0	0	0	0	0	0	2,000
Planning and Design	459	0	0	0	0	0	0	0	459
TOTAL EXPENDITURES:	8,090	4,510	1,400	0	0	3,000	0	0	17,000

DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2009B) PROJECT #: 988720

DESCRIPTION: Provide funding for annual debt service payment; financing will be used to close out completion of a variety of projects

including Animal Services facility, technology equipment, and Park's marinas or parking projects

LOCATION: Countywide District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2020-21 **FUTURE** TOTAL 2019-20 Capital Outlay Reserve 302 0 0 0 302 0 0 0 **TOTAL REVENUES:** 0 302 0 302 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2020-21 **FUTURE** TOTAL 2017-18 2018-19 2019-20 302 Debt Service/Bond Issuance Costs 302 0 0 0 0 0 0 0 TOTAL EXPENDITURES: 0 302 0 302

DEBT SERVICE - CYBER SECURITY PHASE 2 (CAPITAL ASSET SERIES 2009A)

988740 PROJECT #:

PROJECT #: 988760

Countywide

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to implement technology infrastructure

system security

LOCATION: 5680 SW 87 Ave

District Located: Throughout Miami-Dade County

District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR FUTURE TOTAL** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Capital Outlay Reserve 862 0 862 0 0 0 0 0 0 862 862 **TOTAL REVENUES:** 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Debt Service/Bond Issuance Costs 0 862 0 0 0 0 0 0 862 TOTAL EXPENDITURES: 0 862 0 0 0 862 0 0 0

DEBT SERVICE - CAROL CITY COMMUNITY CENTER (SUNSHINE STATE SERIES 2011A)

Provide funding for annual debt service payment; financing proceeds used for the Betty T. Ferguson Recreational

Complex

LOCATION: 3000 NW 199 St District Located:

> Miami Gardens District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2020-21 **FUTURE** TOTAL 2019-20 Capital Outlay Reserve 635 0 0 0 0 635 0 0 0 **TOTAL REVENUES:** 635 635 0 0 0 0 0 0 0 TOTAL EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Debt Service/Bond Issuance Costs 0 635 0 0 n 0 n n 635 TOTAL EXPENDITURES: 635 0 635 0 0 ٥ 0 0 0

DEBT SERVICE- SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2013A)

PROJECT #: 988880 DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to fund development of mixed finance housing

units

District Located: LOCATION: 7226 NW 22 Ave 2

Unincorporated Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Capital Outlay Reserve 976 0 n 976 0 n n n **TOTAL REVENUES:** 0 976 0 0 0 0 0 0 976 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Debt Service/Bond Issuance Costs 976 976 0 0 0 0 0 0 0 TOTAL EXPENDITURES: 0 976 0 0 0 0 0 0 976

ECONOMIC DEVELOPMENT FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #:

988925

DESCRIPTION: Provide funding for a Countywide economic development fund

Throughout Miami-Dade County

LOCATION: Countywide

District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 8.500	2015-16 10.500	2016-17 5.000	2017-18 21.500	2018-19 10.000	2019-20 6.000	2020-21 13.500	FUTURE	TOTAL 75.000
TOTAL REVENUES:	8,500	10,500	5,000	21,500	10,000	6.000	13,500	0	75,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	8,500	10,500	5,000	21,500	10,000	6,000	13,500	0	75,000
TOTAL EXPENDITURES:	8,500	10,500	5,000	21,500	10,000	6,000	13,500	0	75,000

DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2004B)

PROJECT #: 988970

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and improve the Golf Club of Miami

LOCATION: 6801 NW 186 St District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 43	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 43
TOTAL REVENUES:	0	43	0	0	0	0	0	0	43
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	43	0	0	0	0	0	0	43
TOTAL EXPENDITURES:	0	43	0	0	0	0	0	0	43

MUNICIPAL PROJECT - BRIDGE, PUBLIC INFRASTRUCTURE, AND NEIGHBORHOOD PROJECT #: 989060

**IMPROVEMENTS** 

DESCRIPTION: Provide GOB funds to municipalities supporting projects that construct and improve bridges, public infrastructure, and

neighborhood improvements

LOCATION: Various Sites District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	305	864	0	0	0	0	0	0	1,169
BBC GOB Series 2005A	2,828	0	0	0	0	0	0	0	2,828
BBC GOB Series 2008B	6,921	0	0	0	0	0	0	0	6,921
BBC GOB Series 2008B-1	2,755	0	0	0	0	0	0	0	2,755
BBC GOB Series 2011A	140	0	0	0	0	0	0	0	140
BBC GOB Series 2013A	257	0	0	0	0	0	0	0	257
BBC GOB Series 2014A	31	0	0	0	0	0	0	0	31
TOTAL REVENUES:	13,237	864	0	0	0	0	0	0	14,101
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	12,851	864	0	0	0	0	0	0	13,715
Permitting	20	0	0	0	0	0	0	0	20
Planning and Design	341	0	0	0	0	0	0	0	341
Project Administration	25	0	0	0	0	0	0	0	25
TOTAL EXPENDITURES:	13,237	864	0	0	0	0	0	0	14,101

DEBT SERVICE - ENTERPRISE RESOURCE PLANNING IMPLEMENTATION AND HARDWARE PROJECT #: 989440

(SUNSHINE STATE SERIES 2011A)

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire hardware, software, and to

implement system

5680 SW 87 Ave LOCATION: District Located: 10

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	582	0	0	0	0	0	0	582
TOTAL REVENUES:	0	582	0	0	0	0	0	0	582
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	582	0	0	0	0	0	0	582
TOTAL EXPENDITURES:	0	582	0	0	0	0	0	0	582

DEBT SERVICE-FIRE UHF RADIO SYSTEM (CAPITAL ASSET SERIES 2013B) PROJECT #: 9810010

DESCRIPTION: Provide funding for annual debt service payment

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	1,305	0	0	0	0	0	0	1,305
TOTAL REVENUES:	0	1,305	0	0	0	0	0	0	1,305
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	1,305	0	0	0	0	0	0	1,305
TOTAL EXPENDITURES:	0	1,305	0	0	0	0	0	0	1,305

**RESERVE - REPAIRS AND RENOVATION** PROJECT #: 9810050

DESCRIPTION: Reserve for unexpected repairs, renovations, minor capital projects, and one-time relocation expenditures for general fund

supported departments

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Capital Outlay Reserve 0 1,400 0 0 0 0 0 1,400 1,400 1,400 TOTAL REVENUES: 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 1,400 0 0 1,400 TOTAL EXPENDITURES: 1,400 0 0 0 0 1,400 0

DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET SERIES 2007)

PROJECT #: 9810840

DESCRIPTION: Provide funding for annual debt service; financing proceeds are being used to close out Fire Systems Phase 4 and

complete capital maintenance projects at various correctional facilities

LOCATION: Various Sites

Various Sites

District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	822	0	0	0	0	0	0	822
TOTAL REVENUES:	0	822	0	0	0	0	0	0	822
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	822	0	0	0	0	0	0	822
TOTAL EXPENDITURES:	0	822	0	0	0	0	0	0	822

MUNICIPAL PROJECT - WATER, SEWER, AND FLOOD CONTROL SYSTEMS

PROJECT #: 9810960

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve water, sewer, and flood control

systems

LOCATION: Various Sites District Located:

Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	13,389	6,584	6,606	0	0	0	0	0	26,579
BBC GOB Series 2005A	4,915	0	0	0	0	0	0	0	4,915
BBC GOB Series 2008B	9,278	0	0	0	0	0	0	0	9,278
BBC GOB Series 2008B-1	6,378	0	0	0	0	0	0	0	6,378
BBC GOB Series 2011A	779	0	0	0	0	0	0	0	779
BBC GOB Series 2013A	1,813	0	0	0	0	0	0	0	1,813
BBC GOB Series 2014A	1,432	0	0	0	0	0	0	0	1,432
TOTAL REVENUES:	37,984	6,584	6,606	0	0	0	0	0	51,174
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	33,348	6,584	6,606	0	0	0	0	0	46,538
Permitting	64	0	0	0	0	0	0	0	64
Planning and Design	4,537	0	0	0	0	0	0	0	4,537
Project Administration	35	0	0	0	0	0	0	0	35
TOTAL EXPENDITURES:	37,984	6,584	6,606	0	0	0	0	0	51,174

DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET SERIES 2004B) PROJECT #: 9892380

DESCRIPTION: Provide funding for annual debt service payment; proceeds were used to modify County-owned facilities and rights-of-way

to provide access to people with disabilities in accordance with the Americans with Disabilities Act

LOCATION: Countywide District Located:

Countywide

Various Sites

District(s) Served:

Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 44	<b>2016-17</b> 0	2017-18 0	<b>2018-19</b> 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 44
TOTAL REVENUES:	0	44	0	0	0	0	0	0	44
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	44	0	0	0	0	0	0	44
TOTAL EXPENDITURES:	0	44	0	0	0	0	0	0	44

DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES PROJECT #: 9896300

2004B)

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for ongoing restoration of the Miami-Dade

County Courthouse facade

LOCATION: 73 W Flagler St District Located: 5

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 131	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	2020-21 0	FUTURE 0	TOTAL 131
TOTAL REVENUES:	0	131	0	0	0	0	0	0	131
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	131	0	0	0	0	0	0	131
TOTAL EXPENDITURES:	0	131	0	0	0	0	0	0	131

DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2004B) PROJECT #: 9898550

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and build-out facility; acquire

furniture, fixtures, and equipment; and provide the necessary technology for the Elections Department

LOCATION: 2700 NW 87 Ave District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	<b>2015-16</b> 110	<b>2016-17</b> 0	<b>2017-18</b> 0	<b>2018-19</b> 0	<b>2019-20</b> 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 110
TOTAL REVENUES:	0	110	0	0	0	0	0	0	110
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	110	0	0	0	0	0	0	110
TOTAL EXPENDITURES:	0	110	0	0	0	0	0	0	110

DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2004B) PROJECT #: 9899840

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used for computer hardware and software

acquisition and development

LOCATION: 2700 NW 87 Ave District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR	2015-16 37	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE 0	TOTAL 37
TOTAL REVENUES:	0	37	0	0	0	0	0	0	37
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	37	0	0	0	0	0	0	37
TOTAL EXPENDITURES:	0	37	0	0	0	0	0	0	37

PUBLIC PRIVATE PARTNERSHIPS CONSULTING SUPPORT

PROJECT #: 2000000134

0

DESCRIPTION: Legal and financial consulting services for the feasibility of public private partnerships with Miami-Dade County

LOCATION: 111 NW 1 St City of Miami District Located: District(s) Served: Countywide Countywide

0

0

**PRIOR FUTURE TOTAL REVENUE SCHEDULE:** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 250 Capital Outlay Reserve 0 250 250 0 0 0 0 750 **TOTAL REVENUES:** 0 250 250 250 0 0 0 0 750 TOTAL **EXPENDITURE SCHEDULE: PRIOR** 2015-16 **FUTURE** 2016-17 2017-18 2018-19 2019-20 2020-21 **Project Administration** 0 250 250 250 0 0 0 0 750 250 750 TOTAL EXPENDITURES: 0 250 250 0

**DEBT SERVICE - NARROWBANDING** PROJECT #: 2000000145

Provide funding for annual debt service payment DESCRIPTION:

District Located: Countywide LOCATION: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

**REVENUE SCHEDULE:** PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 1,296 1,296 Capital Outlay Reserve 0 0 0 0 0 0 0 **TOTAL REVENUES:** 1,296 1,296 0 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Debt Service/Bond Issuance Costs 0 1,296 0 0 0 0 0 0 1,296 TOTAL EXPENDITURES: 0 1,296 0 0 0 1,296 0 0 0

HISTORYMIAMI - REPAIRS AND RENOVATIONS PROJECT #: 2000000146

**DESCRIPTION:** Repair and renovate various exhibition halls

101 W Flagler St LOCATION: District Located:

> City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE:** PRIOR 2015-16 2016-17 2017-18 2018-19 2020-21 **FUTURE** TOTAL 2019-20 Capital Outlay Reserve 157 0 0 0 0 0 157 0 0 **TOTAL REVENUES:** 0 157 0 0 157 0 0 EXPENDITURE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **Building Acquisition/Improvements** 157 Λ Λ 0 157 0 Λ Λ Λ TOTAL EXPENDITURES: 157 157 0 0 0 0 0

CHEVRON ENERGY PROJECT PROJECT 2000000244

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for energy conservation project at MDPD

Headquarters

LOCATION: 9105 NW 25 St District Located: 12

Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	113	0	0	0	0	0	0	113
TOTAL REVENUES:	0	113	0	0	0	0	0	0	113
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	113	0	0	0	0	0	0	113
TOTAL EXPENDITURES:	0	113	0	0	0	0	0	0	113

POLICE LEASED VEHICLES PROJECT #: 2000000245

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire police vehicles

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: Capital Outlay Reserve	PRIOR 0	2015-16 2,826	2016-17 0	2017-18 0	2018-19 0	2019-20 0	<b>2020-21</b> 0	FUTURE 0	TOTAL 2,826
TOTAL REVENUES:	0	2,826	0	0	0	0	0	0	2,826
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	2,826	0	0	0	0	0	0	2,826
TOTAL EXPENDITURES:	0	2,826	0	0	0	0	0	0	2,826

MIAMI CENTRAL STATION - DOWNTOWN MIAMI TRI-RAIL LINK PROJECT #: 2000000249

DESCRIPTION: Design and construction of platform improvements to the Miami Central Station to accommodate Tri-Rail commuter rail

services

LOCATION: 430 NW 1 Ave District Located: 5

City of Miami District(s) Served: Countywide

**REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Peoples Transportation Plan Capital 11,815 2,085 0 0 0 0 13,900 0 0 Reserve Fund TOTAL REVENUES: 0 11,815 2,085 0 0 0 0 0 13,900 **EXPENDITURE SCHEDULE: FUTURE** TOTAL PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 13,900 Construction 11,815 2,085 0 0 0 0 0 0 TOTAL EXPENDITURES: 0 11,815 2,085 0 0 0 0 0 13,900











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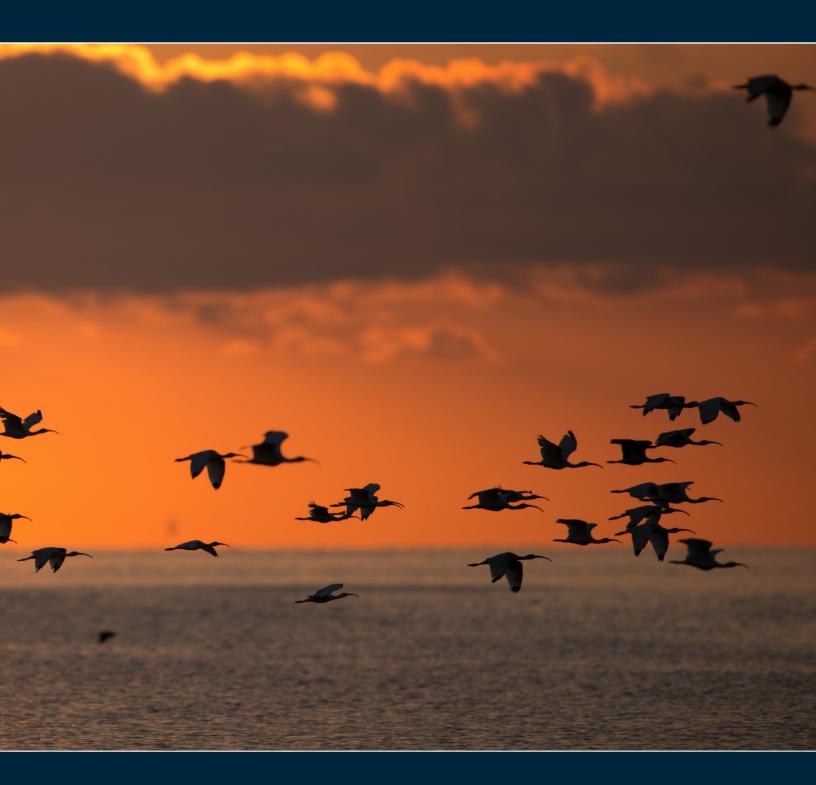
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MIAMIDADE.GOV OR CALL 3-1-1

