

FY 2016 - 17 Proposed Budget and Multi-Year Capital Plan

Internal Services

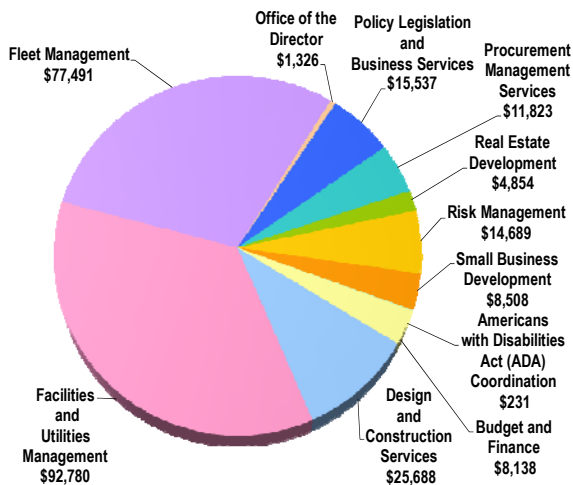
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, Countywide vendor services, facility management, design and construction management, fleet management, risk management, surplus property disposition services, capital inventory management, and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation, and parking services.

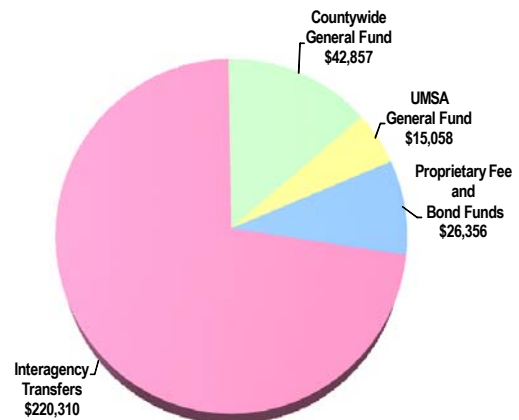
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations, the Commission on Disability Issues (CODI), and Miami-Dade County residents and visitors.

FY 2016-17 Proposed Budget

Expenditures by Activity
(dollars in thousands)

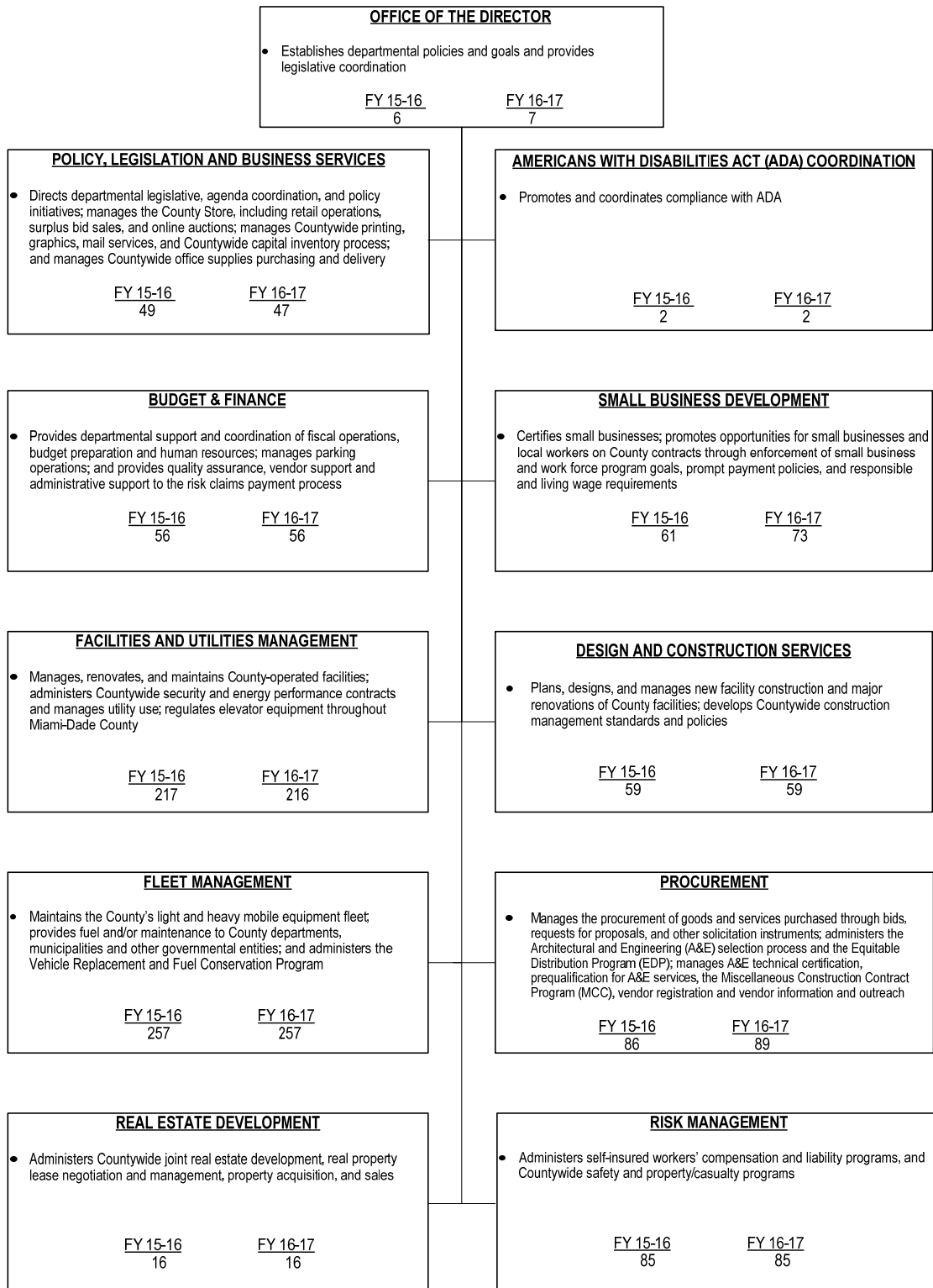


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



The FY 2016-17 total number of full-time equivalent positions is 936 FTEs

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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 13-14	Actual FY 14-15	Budget FY 15-16	Proposed FY 16-17	(dollars in thousands) Expenditure By Program	Total Funding Budget FY 15-16	Proposed FY 16-17	Total Positions Budget FY 15-16	Proposed FY 16-17
Revenue Summary					Strategic Area: General Government				
General Fund Countywide	36,821	42,791	42,700	42,857	Office of the Director	1,289	1,326	6	7
General Fund UMSA	12,852	14,947	15,003	15,058	Policy Legislation and Business	17,269	15,538	49	47
Carryover	66,356	48,141	32,838	14,727	Services				
External Fees	1,245	1,320	908	908	Americans with Disabilities Act	208	231	2	2
Fees for Services	8	0	0	0	(ADA) Coordination				
Interest Income	29	38	22	5	Budget and Finance	8,947	8,138	56	56
Municipal Fines	214	200	216	216	Small Business Development	6,187	8,508	61	73
User Access Program Fees	13,026	12,819	10,000	10,500	Design and Construction	26,442	25,688	59	59
Fees and Charges	0	3,126	0	4,467	Services				
Interagency Transfers	1,117	1,602	2,241	3,291	Facilities and Utilities	94,442	92,780	217	216
Internal Service Charges	205,169	190,129	225,996	207,104	Management				
Miscellaneous Revenues	0	73	0	55	Fleet Management	98,689	77,491	257	257
Other Revenues	3,598	4,823	4,826	5,393					
Total Revenues	340,435	320,009	334,750	304,581	Procurement Management	10,782	11,823	86	89
Operating Expenditures Summary					Services				
Salary	54,277	57,343	63,551	66,948	Real Estate Development	4,651	4,854	16	16
Fringe Benefits	15,810	16,584	19,980	22,866	Risk Management	14,189	14,689	85	85
Court Costs	3	2	7	6	Total Operating Expenditures	283,095	261,066	894	907
Contractual Services	39,516	40,491	48,865	49,543					
Other Operating	87,923	72,557	82,428	73,932					
Charges for County Services	32,838	33,189	52,572	46,525					
Grants to Outside Organizations	0	0	0	0					
Capital	9,152	8,311	15,692	1,246					
Total Operating Expenditures	239,519	228,477	283,095	261,066					
Non-Operating Expenditures Summary									
Transfers	1,877	2,274	373	4,418					
Distribution of Funds In Trust	24	605	922	471					
Debt Service	46,902	43,572	40,632	33,247					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	9,728	5,379					
Total Non-Operating Expenditures	48,803	46,451	51,655	43,515					

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 13-14	Actual FY 14-15	Budget FY 15-16	Projection FY 15-16	Proposed FY 16-17
Advertising	55	72	68	63	70
Fuel	36,779	24,601	28,821	21,401	21,243
Overtime	2,004	2,283	2,173	1,698	1,811
Rent	8,824	8,524	9,275	8,885	9,054
Security Services	16,616	16,825	21,676	21,695	21,836
Temporary Services	893	1,289	1,303	1,213	1,034
Travel and Registration	17	36	111	104	176
Utilities	12,372	14,479	15,016	14,361	14,736

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DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides overall strategy, policy, and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities

DIVISION COMMENTS

- The FY 2016-17 Proposed Budget includes the transfer of one Executive Secretary position from Facilities and Utilities Management Division as part of the Department's reorganization efforts

DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES

Manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing, graphics, and mail services.

Strategic Objectives - Measures

- GG5-1: Acquire "best value" goods and services in a timely manner

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Provide quality business services	Percentage of customers satisfied with business, graphics, and printing services	OC	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- The FY 2016-17 Proposed Budget includes the transfer of two Graphics Designer positions from the Print Shop Unit to the Communications Department (\$192,000)

DIVISION: AMERICANS WITH DISABILITIES ACT (ADA) COORDINATION

The ADA Coordinator promotes and coordinates compliance with the ADA, a federal civil rights law.

- Ensures that all County services and programs are accessible to people with disabilities
- Shapes policy to assure compliance with federal civil rights requirements, and improves service to people with disabilities
- Develops and conducts ADA compliance and disability training, and provides staff support for the Commission on Disability Issues (CODI)
- Administers disabled permit parking fines and distributes to municipalities
- Provides oversight of the County's barrier removal capital projects, and technical training to capital department staff

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DIVISION: BUDGET AND FINANCE

The Budget and Finance Division provides departmental support services; and manages fiscal operations, budget preparation, parking operations, and the risk claims payment process

- Performs accounts payable and receivable, budget coordination, and financial reporting functions
- Formulates and manages departmental business plan and performance measures
- Provides human resources support and coordination
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Provides quality assurance, vendor, and administrative support to the risk claims payment process
- Process the County's self-insurance fund payments

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Efficiently manage administrative, budget, and personnel functions	Percentage of invoices paid within 30 calendar days of receipt	EF	↑	76%	84%	85%	85%	85%

DIVISION: SMALL BUSINESS DEVELOPMENT

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, Miscellaneous Construction Contracts Program, and other contract services on behalf of the County.

- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE), and Disadvantaged Business Enterprises (DBE)
- Analyzes construction, architecture and engineering, and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Coordinates and mediates dispute resolutions for small business program participants
- Provides assistance related to prompt payment issues between departments and small businesses' primes and subcontractors
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurement
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program, and administers the Equitable Distribution Program (EDP)
- Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs, and the County's debarment process

Strategic Objectives - Measures

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Increase the number of small businesses for optimal participation	Total Certified Small and Disadvantaged Businesses	OC	↑	1,551	1,580	1,750	1,725	1,805

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• ED4-3: Expand opportunities for small businesses to compete for County contracts								
Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Increase participation of small businesses in County contracts	Percentage of County contract expenditures with small business goals*	OC	↑	9.2%	13.7%	10%	15%	15%
	Percentage of completed projects where small business opportunities were achieved	OP	↑	100%	100%	100%	100%	100%

*The FY 2014-15 Actual reflects an increase in the number of projects eligible for placement of small business goals

• ED5-1: Provide adequate public infrastructure that is supportive of new and existing businesses								
Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Increase usage of the Equitable Distribution Program (EDP)	Average calendar days to process EDP Professional Service Agreements	EF	↓	17	7	8	8	8
	Number of EDP requests for consulting services received	IN	↔	173	205	160	200	250

DIVISION COMMENTS

- In FY 2015-16, one Capital Improvement Project Analyst position and one Clerk IV position were transferred from Procurement Management Division to manage and administer the Equitable Distribution Program
- In FY 2015-16, the Department added ten overage positions: one Section Chief, one Bonding and Loan Specialist, one Contract Certification Specialist 1, one Contract Certification Specialist 2, one Section Manager, four Contract Compliance Officer 1, and one Special Project Administrator 1; these 10 positions will enhance the divisions efforts to increase the number of certified small businesses and address the findings in the 2015 Disparity Study submitted by Mason Tillman, Ltd. (\$635,000)
- In FY 2015-16, the Department added five overage positions: one SBD Capital Improvement Project Specialist, one SBD Contract Compliance Officer 1, two Contract Compliance Officer 1, one Contract Compliance Officer 2 to assist with Jackson Health projects (\$309,000)
- The FY 2016-17 Proposed Budget includes the addition of five positions: one SBD Capital Improvement Project Specialist and one Administrative Officer 3 to assist with WASD projects; and one Engineer 2, one Contract Certification Specialist 1 and one Contract Certification Specialist 2 to assist the Disadvantaged Business Enterprise program (\$338,000)
- The FY 2016-17 Proposed Budget includes \$250,000 to support expanded services for small businesses in the community to be provided by the Small Business Development Center (SBDC) at Florida International University

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DIVISION: DESIGN AND CONSTRUCTION SERVICES

The Design and Construction Services Division provides design, construction, space-planning, and renovation services.

- Plans, designs, and manages new facility construction and major renovations of County facilities
- Designs and reconfigures interior office space, coordinates departmental relocations; and manages the County's Stacking Plan, a comprehensive plan of departmental locations
- Provides construction management and administration for major construction projects countywide
- Manages daily work orders from County departments requesting architectural, engineering or construction management
- Designs, fabricates, and installs facility signage

Strategic Objectives - Measures

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Provide architectural design and construction services to County departments	Average daily work orders and service tickets assigned per project manager	EF	↑	20	25	25	18	19
	Average quarterly on-going capital projects*	OP	↔	3,128	4,600	4,100	3,132	3,285

* The FY 2015-16 Projection and FY 2016-17 Target decreased to reflect the actual number of open projects after reconciliation of completed legacy projects

DIVISION: FACILITIES AND UTILITIES MANAGEMENT

The Facilities and Utilities Management Division manages and maintains County operated facilities.

- Manages and maintains facilities totaling more than six million square feet of office, data center, court, warehouse, and other space
- Administers Countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Regulates public and private elevator equipment throughout Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts Countywide
- Administers the County's Energy Performance Contracting Program; works in close collaboration with other agencies on Countywide sustainability initiatives
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations, and maintenance of County-operated facilities

Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Provide efficient facility maintenance services	Total operating expenses per square foot*	EF	↓	\$7.25	\$8.81	\$8.81	\$9.00	\$9.00

*Budget and Target numbers are based upon industry standards using the Building Owners and Managers Association (BOMA) expense amounts

- NI4-1: Ensure buildings are safer

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Provide timely and reliable elevator inspection services	Percentage of regulated elevators with valid current Certificates of Operation	OC	↑	89%	86%	91%	90%	92%

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DIVISION COMMENTS

- The FY 2016-17 Proposed Budget includes the transfer of one Executive Secretary position to the Office of the Director as part of the Department's reorganization efforts
- In FY 2016-17, the Department will continue the County's commitment to provide the Greater Miami Service Corps assorted lawn maintenance and other facilities upkeep projects (\$50,000)

DIVISION: FLEET MANAGEMENT

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities, and other governmental bodies
- Works with departments to prepare vehicle replacement schedules, and reviews all vehicle specifications leading to vehicle purchases
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel, and related vehicle services

Strategic Objectives - Measures

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Provide well maintained County vehicles	Percentage of selected heavy equipment repairs that surpass industry standards	OC	↑	84%	91%	85%	90%	90%
	Percentage of selected light equipment repairs that surpass industry standards	OC	↑	68%	66%	72%	70%	72%

* Information is based on comparing in-house repair times vs. industry standards

DIVISION COMMENTS

- ☛ In February 2016, the new Fleet Management software system, Asset Works M5, was successfully implemented; the system removed a manual and paper intensive maintenance tracking process and replaced it with a real-time web based fleet management software solution
- The Division is developing a training program to recruit and hire technicians from trade schools to fill vacancies experienced due to the retirement of tenured personnel and an overall industry shortage
- ☛ In FY 2016-17, the County will no longer use the fleet replacement trust fund for the purchase of vehicles; the Division, along with the Finance Department and the Office of Management and Budget will be working with Departments to determine the most efficient method of funding vehicle purchases and preparing vehicle replacement schedules

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DIVISION: PROCUREMENT MANAGEMENT SERVICES

The Procurement Management Services Division manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments; administers the Architectural & Engineering selection process.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP), and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process, or procedures impede competition
- Provides outreach and customer service to vendors and other County departments

Strategic Objectives - Measures

- GG5-1: Acquire "best value" goods and services in a timely manner

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Reduce processing times for bids and RFPs; promote full and open competition	Number of Active Contracts	IN	↔	1,176	913	1,050	1,050	1,050
Streamline the A&E selection process	Average calendar days to complete A&E selection process	EF	↓	191	203	180	180	180

DIVISION COMMENTS

- The FY 2016-17 Proposed Budget includes a transfer of \$2.113 million in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division
- In FY 2015-16, one Capital Improvement Project Analyst position and one Clerk IV position were transferred to Small Business Development Division to manage and administer the Equitable Distribution Program
- The FY 2016-17 Proposed Budget includes the addition of one Administrative Officer 2 position and one A&E Selection Coordinator to expedite high priority design procurements (\$120,000)
- The FY 2016-17 Proposed Budget includes the addition of three positions: one ERP Business Analyst 2, one ERP Business Analyst 3 and one ERP Division Director to address the requirements associated with the purchasing business processes in the implementation of the Enterprise Resource Program (ERP) (\$367,000)

DIVISION: REAL ESTATE DEVELOPMENT

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management, and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects

Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Manage real estate transactions	Value of surplus property sold (in thousands)*	OC	↑	\$1,491	\$1,758	\$5,400	\$6,000	\$1,600
	Number of GOB affordable housing units placed in service	OP	↔	432	346	305	335	99

* The FY 2015-16 Target includes an anticipated one time land sale of \$4.4 million which was delayed from FY 2014-15

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DIVISION: RISK MANAGEMENT

The Risk Management Division administers Countywide and self-insurance programs, and related loss prevention activities.

- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 13-14	FY 14-15	FY 15-16	FY 15-16	FY 16-17
				Actual	Actual	Budget	Projection	Target
Improve general liability claims management process	Subrogation collections (in thousands)*	OP	↔	\$1,849	\$2,922	\$1,900	\$1,900	\$1,900

* The FY 2014-15 Actual increased due to an unanticipated one time recovery

DIVISION COMMENTS

- In FY 2016-17, the Risk Management Division will continue to fund four positions in the Department of Transportation and Public Works (DTPW); these four positions will help maintain the traffic lights and signage system to minimize the County's risk exposure from system malfunctions
- In FY 2016-17, Risk Management will continue to reimburse the County Attorney's Office for legal support in workers' compensation and tort cases (\$3.8 million)
- In FY 2016-17, the Division anticipates beginning the implementation of a turn-key Comprehensive Claims Management System (CMS); CMS is expected to provide organizational data centralization and accuracy, improve reporting capabilities to the State of Florida Department of Financial Services, and provide overall improvements in claims handling
- In FY 2016-17, it is anticipated that the County will have a \$1.4 million decrease in Premium costs to the County's Master Property Program, as a result of a "soft market" and no reported claim history

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Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund one Personnel Specialist 2 position to provide guidance and assistance to the Division Directors with disciplinary actions and processes, coordinate disciplinary hearings, and track professional certifications and licenses of ISD employees	\$4	\$43	1
Fund one Human Resources Chief position to lead the Department's Personnel Section	\$4	\$82	1
Fund one Personnel Specialist 3 position to oversee benefits, payroll and leave, monitor worker's comp cases, and supervise the personnel technicians; this position will also manage documentation related to the Family Medical Leave Act, outside employment, and leave of absence processes, and safe driving awards, and other programs	\$4	\$62	1
Fund one Personnel Technician position to assist with processing and maintaining ePARs, performance evaluations, benefits, and leave issues	\$3	\$40	1
Fund one Accountant 1 position to be responsible for aggressively pursuing the collection of accounts older than 30 days; documenting collection efforts in the A/R System and Accounting files, including documenting efforts to resolve billing disputes	\$3	\$50	1
Fund one Buyer position, one Administrative Officer 3 position and one Account Clerk position to enhance the administration function and improve the delivery of service of the Fleet Management Division	\$0	\$204	3
Fund three Procurement Contracting Officer 1 positions and four Procurement Contracting Officer 2 positions to handle the analysis, development, review and award of complex, high value procurements while ensuring compliance with local, state and federal guidelines, purchasing, and P3 Initiatives	\$30	\$576	7
Fund one Procurement Analyst position to provide quality reviews of procurement items submitted for approval by the Board County Commissioners, including contract awards, modifications and rejections	\$4	\$79	1
Fund one Building Maintenance Supervisor position to assist the Building Manager in charge of the Preventive Maintenance and Repair Team; this unit has 10 full time maintenance mechanics, six part time maintenance mechanics assigned to maintain projects on various shifts, and 20 temporary employees assigned to specific projects that will continue over the next two or more years	\$4	\$50	1
Fund janitorial support for the facility management function; this funding will provide for project type work such as exterior window washing, additional carpet cleaning to improve indoor air quality, and greater frequency of maintenance in all buildings	\$0	\$200	0
Fund landscaping support for the facility management function; this funding will restore the service levels from 13 cycles to 26 cycles, in line with industry standards	\$0	\$120	0
Fund training and development for the facility management function; this enhancement will provide training to certify staff in various areas related to building management and maintenance, including certifying employees as Infrared Technicians in various levels of infrared technologies, Security Systems Certifications, and certifications in use of safety and other equipment	\$0	\$25	0
Fund security enhancement to monitor SPCC building area after 5:00 PM on weeknights and early morning hours, including specific hours on the weekends to assist in deterring criminal activities around the SPCC campus; this will enhance the safety of employees and visitors attending late commission and other meetings at the government center	\$0	\$100	0
Total	\$56	\$1,631	17

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FUTURE	TOTAL
Revenue									
BBC GOB Series 2011A	22,492	0	0	0	0	0	0	0	22,492
FUMD Work Order Fund	590	1,700	0	0	0	0	0	0	2,290
BBC GOB Financing	21,221	19,907	27,397	7,392	4,833	350	0	8,100	89,200
BBC GOB Series 2008B	1,106	0	0	0	0	0	0	0	1,106
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
Comm. Dev. Block Grant	541	120	0	0	0	0	0	0	661
Department Operating Revenue	320	0	0	0	0	0	0	0	320
BBC GOB Series 2008B-1	3,489	0	0	0	0	0	0	0	3,489
BBC GOB Series 2013A	8,759	0	0	0	0	0	0	0	8,759
Capital Outlay Reserve	0	250	0	0	0	0	0	0	250
BBC GOB Series 2005A	1,077	0	0	0	0	0	0	0	1,077
ISD Operating Revenue	6,777	2,344	250	0	0	0	0	150	9,521
BBC GOB Series 2014A	17,310	0	0	0	0	0	0	0	17,310
Capital Asset Series 2007 Bond Proceeds	43,643	0	0	0	0	0	0	0	43,643
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
Total:	197,644	24,321	27,647	7,392	4,833	350	0	8,250	270,437
Expenditures									
Strategic Area: PS									
Computer and Systems Automation	0	0	0	0	0	0	0	600	600
Facility Improvements	3,349	794	0	0	0	0	0	0	4,143
Strategic Area: RC									
Facility Improvements	20	1,250	1,195	0	0	0	0	0	2,465
Strategic Area: NI									
Infrastructure Improvements	541	120	0	0	0	0	0	0	661
Strategic Area: HH									
New Affordable Housing Units	55,236	10,804	19,394	0	0	0	0	0	85,434
Strategic Area: ED									
Community Development Projects	168	1,252	3,709	3,221	0	0	0	0	8,350
Strategic Area: GG									
ADA Accessibility Improvements	3,679	617	2,385	1,618	0	0	0	0	8,299
Computer and Systems Automation	250	1,000	250	0	0	0	0	0	1,500
Facility Improvements	12,487	3,372	500	300	300	350	0	0	17,309
Fleet Improvements	6,527	1,194	0	0	0	0	0	0	7,721
Infrastructure Improvements	0	150	0	0	0	0	0	150	300
New Facilities	107,276	8,379	214	2,253	4,533	0	0	7,500	130,155
Physical Plant Improvements	2,715	785	0	0	0	0	0	0	3,500
Total:	192,248	29,717	27,647	7,392	4,833	350	0	8,250	270,437

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CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2016-17, the Department will continue implementing the upgrades to the current fueling system to include hardware, software, and IT infrastructure at 29 countywide fueling sites (\$1.5 million in total project cost, \$1 million in FY 2016-17)
- In FY 2016-17, the Department will continue working with the Community Action and Human Services Department on the planning and design of the Wynwood/Allapattah Regional Neighborhood Service Center (\$15 million in total project cost, \$8.445 million in FY 2016-17) and the Culmer/Overtown Neighborhood Service Center renovations (\$7.5 million in total project cost, \$4.507 million in FY 2016-17)
- In FY 2016-17, the Department will continue to provide oversight of barrier removal capital projects to ensure access to programs and services in County facilities for people with disabilities funded with Building Better Communities General Obligation Bond (\$7.434 million in total project cost, \$450,000 in FY 2016-17)
- In FY 2016-17, the Department will continue working with the County's Police Department in the design and construction oversight of the new Miami-Dade Public Safety Training Institute
- In FY 2016-17, the Department will continue with the planning and design of additional courtrooms and improvements to the Joseph Caleb Tower; in addition, a new parking garage facility at the Caleb Center will be completed during FY 2016-17 (\$28.104 million in total project cost, \$5.687 million in FY 2016-17)
- In FY 2016-17, the Department will continue managing the Courthouse Facade Restoration project (\$34.797 million in total project cost); the Department is also working with Judicial Administration and outside consultants on updating the Courts 2008 Master Plan for the expansion of courtrooms and administrative facilities (Eleventh Judicial Circuit)
- In FY 2015-16, the new Animal Shelter project managed by ISD opened and is fully operational (\$32.135 million in total project cost)
- In FY 2016-17, the Department will continue to work with the Corrections and Rehabilitation Department to complete the renovations of the Pre-Trial Detention Center; in addition, working with the Department and outside consultants on updating their 2008 Master Plan for Correctional Facilities

FUNDED CAPITAL PROJECTS

(dollars in thousands)

DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 111991



DESCRIPTION: Construct affordable housing units in Commission District 13

LOCATION: 2659 W Okeechobee Rd
Hialeah

District Located: 13

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	0	200	5,392	0	0	0	0	0	5,592
BBC GOB Series 2008B	4	0	0	0	0	0	0	0	4
BBC GOB Series 2008B-1	99	0	0	0	0	0	0	0	99
BBC GOB Series 2011A	3	0	0	0	0	0	0	0	3
TOTAL REVENUES:	106	200	5,392	0	0	0	0	0	5,698
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	0	0	5,000	0	0	0	0	0	5,000
Planning and Design	95	180	0	0	0	0	0	0	275
Project Administration	11	20	392	0	0	0	0	0	423
TOTAL EXPENDITURES:	106	200	5,392	0	0	0	0	0	5,698

FY 2016 - 17 Proposed Budget and Multi-Year Capital Plan

DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 111993



DESCRIPTION: Design and construct affordable housing in Commission District 12 - Lil' Abner Trailer Park
 LOCATION: 11239 NW 4 Terr District Located: 12
 Sweetwater District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	14	602	0	0	0	0	0	0	616
BBC GOB Series 2011A	6,598	0	0	0	0	0	0	0	6,598
BBC GOB Series 2013A	3,378	0	0	0	0	0	0	0	3,378
TOTAL REVENUES:	9,990	602	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	8,410	465	0	0	0	0	0	0	8,875
Planning and Design	587	0	0	0	0	0	0	0	587
Project Administration	993	137	0	0	0	0	0	0	1,130
TOTAL EXPENDITURES:	9,990	602	0	0	0	0	0	0	10,592

ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS

PROJECT #: 112040

DESCRIPTION: Provide for abatement of lead, asbestos, and other hazardous materials in mechanical and common areas in County buildings older than 15 years
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	600	300	0	0	0	0	0	0	900
BBC GOB Series 2014A	300	0	0	0	0	0	0	0	300
TOTAL REVENUES:	900	300	0	0	0	0	0	0	1,200
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	772	300	0	0	0	0	0	0	1,072
Planning and Design	128	0	0	0	0	0	0	0	128
TOTAL EXPENDITURES:	900	300	0	0	0	0	0	0	1,200

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REDEVELOP RICHMOND HEIGHTS SHOPPING CENTER

PROJECT #: 112980



DESCRIPTION: Redevelop the Richmond Heights Shopping Center
 LOCATION: 14518 Lincoln Blvd
 Richmond Heights

District Located: 9
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	6	1,002	3,709	3,221	0	0	0	0	7,938
BBC GOB Series 2008B-1	14	0	0	0	0	0	0	0	14
BBC GOB Series 2011A	13	0	0	0	0	0	0	0	13
BBC GOB Series 2013A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2014A	42	0	0	0	0	0	0	0	42
Capital Outlay Reserve	0	250	0	0	0	0	0	0	250
TOTAL REVENUES:	168	1,252	3,709	3,221	0	0	0	0	8,350
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	0	228	2,914	2,551	0	0	0	0	5,693
Furniture Fixtures and Equipment	0	0	0	50	0	0	0	0	50
Land Acquisition/Improvements	0	610	0	0	0	0	0	0	610
Permitting	0	0	165	0	0	0	0	0	165
Planning and Design	108	344	0	0	0	0	0	0	452
Project Administration	60	35	315	310	0	0	0	0	720
Project Contingency	0	35	315	310	0	0	0	0	660
TOTAL EXPENDITURES:	168	1,252	3,709	3,221	0	0	0	0	8,350

DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 112985



DESCRIPTION: Construct affordable housing units in Commission District 7 - Gibson Center, Metro South, and McFarlane Homestead
 LOCATION: Various Sites
 Various Sites

District Located: 7
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	6,974	118	0	0	0	0	0	0	7,092
BBC GOB Series 2014A	3,500	0	0	0	0	0	0	0	3,500
TOTAL REVENUES:	10,474	118	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	9,949	118	0	0	0	0	0	0	10,067
Planning and Design	325	0	0	0	0	0	0	0	325
Project Administration	200	0	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	10,474	118	0	0	0	0	0	0	10,592

FY 2016 - 17 Proposed Budget and Multi-Year Capital Plan

MAIN BRANCH LIBRARY AND CULTURAL CENTER PLAZA

PROJECT #: 112987

DESCRIPTION: Renovate and remodel the Cultural Center Plaza as well as the first floor of the Main Branch Library to include new flooring and children's area

LOCATION: 101 W Flagler St
City of Miami

District Located: 5
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	0	1,000	765	0	0	0	0	0	1,765
TOTAL REVENUES:	0	1,000	765	0	0	0	0	0	1,765
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	0	1,000	765	0	0	0	0	0	1,765
TOTAL EXPENDITURES:	0	1,000	765	0	0	0	0	0	1,765

BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES

PROJECT #: 113020

DESCRIPTION: Replace obsolete Building Energy Management System and expand it to monitor all buildings managed by Internal Services Department

LOCATION: Various Sites
Various Sites

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	1,167	461	300	0	0	0	0	0	1,928
BBC GOB Series 2005A	110	0	0	0	0	0	0	0	110
BBC GOB Series 2008B	73	0	0	0	0	0	0	0	73
BBC GOB Series 2008B-1	2,086	0	0	0	0	0	0	0	2,086
BBC GOB Series 2011A	3,084	0	0	0	0	0	0	0	3,084
BBC GOB Series 2013A	410	0	0	0	0	0	0	0	410
BBC GOB Series 2014A	509	0	0	0	0	0	0	0	509
TOTAL REVENUES:	7,439	461	300	0	0	0	0	0	8,200
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	6,149	461	300	0	0	0	0	0	6,910
Permitting	90	0	0	0	0	0	0	0	90
Planning and Design	464	0	0	0	0	0	0	0	464
Project Administration	326	0	0	0	0	0	0	0	326
Project Contingency	410	0	0	0	0	0	0	0	410
TOTAL EXPENDITURES:	7,439	461	300	0	0	0	0	0	8,200

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NORTH DADE JUSTICE CENTER FACILITY REFURBISHMENT - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 114640



DESCRIPTION: Repair or replace building equipment, refurbish facility including sealing and painting exterior, limited window replacement, carpet replacement, and roof replacement

LOCATION: 15555 Biscayne Blvd
North Miami

District Located: 4
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	0	99	0	0	0	0	0	0	99
BBC GOB Series 2005A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2014A	307	0	0	0	0	0	0	0	307
TOTAL REVENUES:	401	99	0	0	0	0	0	0	500
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	397	99	0	0	0	0	0	0	496
Planning and Design	4	0	0	0	0	0	0	0	4
TOTAL EXPENDITURES:	401	99	0	0	0	0	0	0	500

AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 114964



DESCRIPTION: Remove architectural barriers in County parks and County-owned buildings to increase access for people with disabilities

LOCATION: Various Sites
Various Sites

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	85	600	2,385	1,618	0	0	0	0	4,688
BBC GOB Series 2005A	720	0	0	0	0	0	0	0	720
BBC GOB Series 2008B	900	0	0	0	0	0	0	0	900
BBC GOB Series 2008B-1	586	0	0	0	0	0	0	0	586
BBC GOB Series 2011A	368	0	0	0	0	0	0	0	368
BBC GOB Series 2013A	127	0	0	0	0	0	0	0	127
BBC GOB Series 2014A	45	0	0	0	0	0	0	0	45
TOTAL REVENUES:	2,831	600	2,385	1,618	0	0	0	0	7,434
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	2,007	0	2,185	1,618	0	0	0	0	5,810
Permitting	41	0	0	0	0	0	0	0	41
Planning and Design	511	373	0	0	0	0	0	0	884
Project Administration	272	227	200	0	0	0	0	0	699
TOTAL EXPENDITURES:	2,831	600	2,385	1,618	0	0	0	0	7,434

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DATA PROCESSING CENTER FACILITY REFURBISHMENT

PROJECT #: 115820

DESCRIPTION: Provide improvements to the Data Processing Center

LOCATION: 5680 SW 87 Ave

Unincorporated Miami-Dade County

District Located: 10

District(s) Served:

10

Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	1,934	61	0	0	0	0	0	0	1,995
BBC GOB Series 2005A	112	0	0	0	0	0	0	0	112
BBC GOB Series 2008B	21	0	0	0	0	0	0	0	21
BBC GOB Series 2008B-1	696	0	0	0	0	0	0	0	696
BBC GOB Series 2013A	38	0	0	0	0	0	0	0	38
BBC GOB Series 2014A	38	0	0	0	0	0	0	0	38
Department Operating Revenue	320	0	0	0	0	0	0	0	320
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
FUMD Work Order Fund	147	0	0	0	0	0	0	0	147
TOTAL REVENUES:	3,748	61	0	0	0	0	0	0	3,809
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	3,394	0	0	0	0	0	0	0	3,394
Furniture Fixtures and Equipment	33	0	0	0	0	0	0	0	33
Permitting	13	0	0	0	0	0	0	0	13
Planning and Design	81	0	0	0	0	0	0	0	81
Project Administration	227	61	0	0	0	0	0	0	288
TOTAL EXPENDITURES:	3,748	61	0	0	0	0	0	0	3,809

DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115951



DESCRIPTION: Construct affordable housing units in Commission District 9 - Caribbean Boulevard, Villa Capri, Richmond Place

Townhomes, SBC Senior Housing, and Florida City

LOCATION: Various Sites

Various Sites

District Located: 9

District(s) Served:

9

Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	2,040	4,052	2,471	0	0	0	0	0	8,563
BBC GOB Series 2005A	20	0	0	0	0	0	0	0	20
BBC GOB Series 2008B	3	0	0	0	0	0	0	0	3
BBC GOB Series 2008B-1	6	0	0	0	0	0	0	0	6
BBC GOB Series 2011A	2,000	0	0	0	0	0	0	0	2,000
TOTAL REVENUES:	4,069	4,052	2,471	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	932	2,980	2,471	0	0	0	0	0	6,383
Land Acquisition/Improvements	3,020	1,072	0	0	0	0	0	0	4,092
Project Administration	117	0	0	0	0	0	0	0	117
TOTAL EXPENDITURES:	4,069	4,052	2,471	0	0	0	0	0	10,592

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DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115952



DESCRIPTION: Design and construct affordable housing in Commission District 2 - Northside Metrorail Station, Trade Winds Apartments, and Unallocated District Funds

LOCATION: Various Sites
Various Sites

District Located: 2
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	95	92	0	0	0	0	0	0	187
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B	7	0	0	0	0	0	0	0	7
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2013A	2,270	0	0	0	0	0	0	0	2,270
BBC GOB Series 2014A	8,111	0	0	0	0	0	0	0	8,111
TOTAL REVENUES:	10,500	92	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	4,062	92	0	0	0	0	0	0	4,154
Land Acquisition/Improvements	4,139	0	0	0	0	0	0	0	4,139
Planning and Design	2,270	0	0	0	0	0	0	0	2,270
Project Administration	29	0	0	0	0	0	0	0	29
TOTAL EXPENDITURES:	10,500	92	0	0	0	0	0	0	10,592

DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115958



DESCRIPTION: Design and construct affordable housing in Commission District 5 - Porto Allegra, Toscana, Meridian, and Villa Aurora

LOCATION: Various Sites
Various Sites

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	3,417	676	0	0	0	0	0	0	4,093
BBC GOB Series 2011A	3,156	0	0	0	0	0	0	0	3,156
BBC GOB Series 2013A	291	0	0	0	0	0	0	0	291
BBC GOB Series 2014A	3,052	0	0	0	0	0	0	0	3,052
TOTAL REVENUES:	9,916	676	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	6,648	561	0	0	0	0	0	0	7,209
Land Acquisition/Improvements	1,478	0	0	0	0	0	0	0	1,478
Planning and Design	1,361	68	0	0	0	0	0	0	1,429
Project Administration	429	47	0	0	0	0	0	0	476
TOTAL EXPENDITURES:	9,916	676	0	0	0	0	0	0	10,592

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DATA PROCESSING AND COMMUNICATIONS CENTER/ANNEX BUILDINGS

PROJECT #: 116460



DESCRIPTION: Replace four (4) outdated Uninterruptible Power Supply (UPS) units to guarantee continuity of critical operations at the Data Processing and Communications Center

LOCATION: 5680 SW 87 Ave
Unincorporated Miami-Dade County

District Located: 10
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	350	650	0	0	0	0	0	0	1,000
FUMD Work Order Fund	0	1,700	0	0	0	0	0	0	1,700
TOTAL REVENUES:	350	2,350	0	0	0	0	0	0	2,700
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	250	2,180	0	0	0	0	0	0	2,430
Planning and Design	50	0	0	0	0	0	0	0	50
Project Administration	50	170	0	0	0	0	0	0	220
TOTAL EXPENDITURES:	350	2,350	0	0	0	0	0	0	2,700

BUILD OUT AND PURCHASE OF OVERTOWN TOWER 2

PROJECT #: 116910



DESCRIPTION: Purchase Overtown Transit Village Tower 2; build out interior, provide equipment, and furnish facility to accommodate County Departments and the State Attorney's office

LOCATION: 100 NW 6 St
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	42,778	0	0	0	0	0	0	0	42,778
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
TOTAL REVENUES:	112,655	0	0	0	0	0	0	0	112,655
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	10,029	2,964	0	0	0	0	0	0	12,993
Furniture Fixtures and Equipment	22,679	2,010	0	0	0	0	0	0	24,689
Land Acquisition/Improvements	69,877	0	0	0	0	0	0	0	69,877
Permitting	128	0	0	0	0	0	0	0	128
Planning and Design	2,394	0	0	0	0	0	0	0	2,394
Project Administration	1,745	0	0	0	0	0	0	0	1,745
Project Contingency	424	405	0	0	0	0	0	0	829
TOTAL EXPENDITURES:	107,276	5,379	0	0	0	0	0	0	112,655

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DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 116949



DESCRIPTION: Design and construct affordable housing in Commission District 10 - Senator Villas, West Dade Library, Vanguardian Village, and Unallocated District Funds

LOCATION: Various Sites
Various Sites

District Located: 10
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	75	4,540	5,939	0	0	0	0	0	10,554
BBC GOB Series 2014A	38	0	0	0	0	0	0	0	38
TOTAL REVENUES:	113	4,540	5,939	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	76	4,540	5,939	0	0	0	0	0	10,555
Planning and Design	37	0	0	0	0	0	0	0	37
TOTAL EXPENDITURES:	113	4,540	5,939	0	0	0	0	0	10,592

CULTURAL PLAZA RENOVATION AND REHABILITATION

PROJECT #: 117480

DESCRIPTION: Perform structural renovations to include the replacement of plaza tile and re-grout expansion joints

LOCATION: 101 W Flagler St
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	20	250	430	0	0	0	0	0	700
TOTAL REVENUES:	20	250	430	0	0	0	0	0	700
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	0	170	360	0	0	0	0	0	530
Planning and Design	20	80	0	0	0	0	0	0	100
Project Contingency	0	0	70	0	0	0	0	0	70
TOTAL EXPENDITURES:	20	250	430	0	0	0	0	0	700

DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 117934



DESCRIPTION: Design and construct affordable housing in Commission District 1 - Georgia Ayers and Lake Vue Oasis

LOCATION: Various Sites
Various Sites

District Located: 1
District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	250	524	0	0	0	0	0	0	774
BBC GOB Series 2011A	7,270	0	0	0	0	0	0	0	7,270
BBC GOB Series 2013A	2,030	0	0	0	0	0	0	0	2,030
BBC GOB Series 2014A	518	0	0	0	0	0	0	0	518
TOTAL REVENUES:	10,068	524	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	7,164	524	0	0	0	0	0	0	7,688
Land Acquisition/Improvements	1,443	0	0	0	0	0	0	0	1,443
Planning and Design	1,378	0	0	0	0	0	0	0	1,378
Project Administration	83	0	0	0	0	0	0	0	83
TOTAL EXPENDITURES:	10,068	524	0	0	0	0	0	0	10,592

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NEW NORTH DADE GOVERNMENT CENTER

PROJECT #: 118480



DESCRIPTION: Construct or acquire a new North Miami-Dade Government Center

LOCATION: To Be Determined
Unincorporated Miami-Dade County

District Located: 1
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	7,500	7,500
TOTAL REVENUES:	0	0	0	0	0	0	0	7,500	7,500
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	5,571	5,571
Land Acquisition/Improvements	0	0	0	0	0	0	0	1,018	1,018
Planning and Design	0	0	0	0	0	0	0	761	761
Project Administration	0	0	0	0	0	0	0	150	150
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	7,500	7,500

DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 118921



DESCRIPTION: Design and construct affordable housing in Commission District 6

LOCATION: Various Sites
Various Sites

District Located: 6
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	0	0	5,592	0	0	0	0	0	5,592
TOTAL REVENUES:	0	0	5,592	0	0	0	0	0	5,592
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Land Acquisition/Improvements	0	0	5,592	0	0	0	0	0	5,592
TOTAL EXPENDITURES:	0	0	5,592	0	0	0	0	0	5,592

CENTRAL SUPPORT FACILITY CHILLER

PROJECT #: 119260



DESCRIPTION: Replace two existing 1,500-ton chillers at the central support facility

LOCATION: 200 NW 1 St
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	2,618	785	0	0	0	0	0	0	3,403
BBC GOB Series 2013A	97	0	0	0	0	0	0	0	97
TOTAL REVENUES:	2,715	785	0	0	0	0	0	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	2,208	678	0	0	0	0	0	0	2,886
Planning and Design	160	0	0	0	0	0	0	0	160
Project Administration	347	107	0	0	0	0	0	0	454
TOTAL EXPENDITURES:	2,715	785	0	0	0	0	0	0	3,500

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MEDICAL EXAMINER BUILDING EQUIPMENT REFURBISHMENT

PROJECT #: 119420

DESCRIPTION: Refurbish or replace deteriorating building equipment throughout the medical examiner facility
 LOCATION: 1851 Bob Hope Rd
 City of Miami

District Located: 3
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	1,526	695	0	0	0	0	0	0	2,221
BBC GOB Series 2005A	6	0	0	0	0	0	0	0	6
BBC GOB Series 2008B	98	0	0	0	0	0	0	0	98
BBC GOB Series 2013A	25	0	0	0	0	0	0	0	25
BBC GOB Series 2014A	850	0	0	0	0	0	0	0	850
FUMD Work Order Fund	443	0	0	0	0	0	0	0	443
TOTAL REVENUES:	2,948	695	0	0	0	0	0	0	3,643
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	2,507	632	0	0	0	0	0	0	3,139
Permitting	46	0	0	0	0	0	0	0	46
Planning and Design	224	0	0	0	0	0	0	0	224
Project Administration	171	63	0	0	0	0	0	0	234
TOTAL EXPENDITURES:	2,948	695	0	0	0	0	0	0	3,643

BUILD OUT SECURITY OPERATIONS AT INTEGRATED COMMAND FACILITY

PROJECT #: 119670

DESCRIPTION: Replace security infrastructure in the Security Operations Center to include recorders, alarm monitoring and reporting equipment, cameras, fiber connections, and software necessary to monitor alarms and dispatch security forces
 LOCATION: 11500 NW 25 St
 Doral

District Located: 12
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	600	600
TOTAL REVENUES:	0	0	0	0	0	0	0	600	600
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	480	480
Planning and Design	0	0	0	0	0	0	0	65	65
Project Administration	0	0	0	0	0	0	0	55	55
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	600	600

FIRE CODE COMPLIANCE

PROJECT #: 1110060

DESCRIPTION: Remove all non-plenum rated cables where required in buildings maintained by the Internal Services Department, on an as-needed basis and as required by the National Fire Protection Association (NFPA) codes and standards
 LOCATION: Various Sites
 Various Sites

District Located: Countywide
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	50	200	200	300	300	350	0	0	1,400
TOTAL REVENUES:	50	200	200	300	300	350	0	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	42	200	200	300	300	350	0	0	1,392
Planning and Design	8	0	0	0	0	0	0	0	8
TOTAL EXPENDITURES:	50	200	200	300	300	350	0	0	1,400

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FLEET FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS

PROJECT #: 1110840



DESCRIPTION: Provide repairs and improvements to fleet facilities as needed

LOCATION: Various Sites

District Located:

Countywide

Various Sites

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
ISD Operating Revenue	4,221	1,174	0	0	0	0	0	0	5,395
TOTAL REVENUES:	4,221	1,174	0	0	0	0	0	0	5,395
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	3,723	1,143	0	0	0	0	0	0	4,866
Planning and Design	302	0	0	0	0	0	0	0	302
Project Administration	196	31	0	0	0	0	0	0	227
TOTAL EXPENDITURES:	4,221	1,174	0	0	0	0	0	0	5,395

EQUIPMENT MANAGEMENT SYSTEM CONVERSION (EMS)

PROJECT #: 6046130

DESCRIPTION: Replace EMS system software, system hardware, network, and database

LOCATION: Countywide

District Located:

Countywide

Throughout Miami-Dade County

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
ISD Operating Revenue	2,306	20	0	0	0	0	0	0	2,326
TOTAL REVENUES:	2,306	20	0	0	0	0	0	0	2,326
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Technology Hardware/Software	2,306	20	0	0	0	0	0	0	2,326
TOTAL EXPENDITURES:	2,306	20	0	0	0	0	0	0	2,326

AUTOMATED FUELING SYSTEM UPGRADE

PROJECT #: 2000000002



DESCRIPTION: Upgrade the automated fueling system to include software, hardware, and IT network infrastructure at 29 countywide fueling stations

LOCATION: 111 NW 1 St

District Located:

5

City of Miami

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
ISD Operating Revenue	250	1,000	250	0	0	0	0	0	1,500
TOTAL REVENUES:	250	1,000	250	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Technology Hardware/Software	250	1,000	250	0	0	0	0	0	1,500
TOTAL EXPENDITURES:	250	1,000	250	0	0	0	0	0	1,500

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PARKING IMPROVEMENTS

PROJECT #: 2000000278

DESCRIPTION: Improvements to parking various facilities
LOCATION: Various Sites
 Various Sites

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
ISD Operating Revenue	0	150	0	0	0	0	0	150	300
TOTAL REVENUES:	0	150	0	0	0	0	0	150	300
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	0	150	0	0	0	0	0	150	300
TOTAL EXPENDITURES:	0	150	0	0	0	0	0	150	300

WEST DADE GOVERNMENT CENTER

PROJECT #: 2000000378

DESCRIPTION: Construct a government facility in the unincorporated municipal service area to include satellite offices for the Water and Sewer Department, County Commissioners, the Regulatory and Economic Resources Department, the County Clerk, a library, and a pet adoption center

LOCATION: To Be Determined
 To Be Determined

District Located: Unincorporated Municipal Service Area
District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
BBC GOB Financing	0	3,000	214	2,253	4,533	0	0	0	10,000
TOTAL REVENUES:	0	3,000	214	2,253	4,533	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Art Allowance	0	0	0	150	0	0	0	0	150
Construction	0	0	0	1,427	2,853	0	0	0	4,280
Furniture Fixtures and Equipment	0	0	0	0	1,000	0	0	0	1,000
Land Acquisition/Improvements	0	3,000	0	0	0	0	0	0	3,000
Permitting	0	0	0	107	0	0	0	0	107
Planning and Design	0	0	161	427	0	0	0	0	588
Project Administration	0	0	53	142	180	0	0	0	375
Technology Hardware/Software	0	0	0	0	500	0	0	0	500
TOTAL EXPENDITURES:	0	3,000	214	2,253	4,533	0	0	0	10,000

ISD GRAN VIA: GRAN VIA ADDITIONAL PARKING

PROJECT #: 2000000481

DESCRIPTION: Provide an additional 59 parking spaces for residents to include lighting, sidewalks, and reconfiguration of the existing drainage system

LOCATION: 12700 SW 8 St
 Unincorporated Miami-Dade County

District Located: Unincorporated Municipal Service Area
District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Comm. Dev. Block Grant	541	120	0	0	0	0	0	0	661
TOTAL REVENUES:	541	120	0	0	0	0	0	0	661
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	431	108	0	0	0	0	0	0	539
Planning and Design	44	5	0	0	0	0	0	0	49
Project Administration	66	7	0	0	0	0	0	0	73
TOTAL EXPENDITURES:	541	120	0	0	0	0	0	0	661

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COAST GUARD PROPERTY

PROJECT #: 2000000492



DESCRIPTION: Renovate Coast Guard property to include ADA requirements, painting, electrical, mechanical, plumbing, sodding, and various other miscellaneous items required to deliver three (3) single-family residences and community buildings to a habitable and useable condition

LOCATION: 15703 SW 123 Ave
Richmond Heights

District Located: 9
District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	865	0	0	0	0	0	0	0	865
TOTAL REVENUES:	865	0	0	0	0	0	0	0	865
EXPENDITURE SCHEDULE:	PRIOR	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	FUTURE	TOTAL
Construction	848	17	0	0	0	0	0	0	865
TOTAL EXPENDITURES:	848	17	0	0	0	0	0	0	865

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
ON-GOING FACILITIES REPAIR AND MAINTENANCE	Various Sites	71,422
DADE COUNTY COURTHOUSE - VARIOUS BUILDING IMPROVEMENTS	73 W Flagler St	37,400
911/311 ANSWERPOINT, TECHNOLOGY AND TRAFFIC CENTER (LIGHTSPEED) FUTURE PHASES	11500 NW 25 St	43,700
140 WEST FLAGLER BUILDING - VARIOUS BUILDING IMPROVEMENTS	140 W Flagler St	2,510
HOMESTEAD AIR RESERVE BASE (HARB) - DEMOLITION OF FOUR BUILDINGS	12699 SW 285 St	375
UNFUNDED TOTAL		155,407