

FY 2012 - 13 Adopted Budget and Multi-Year Capital Plan

Transit

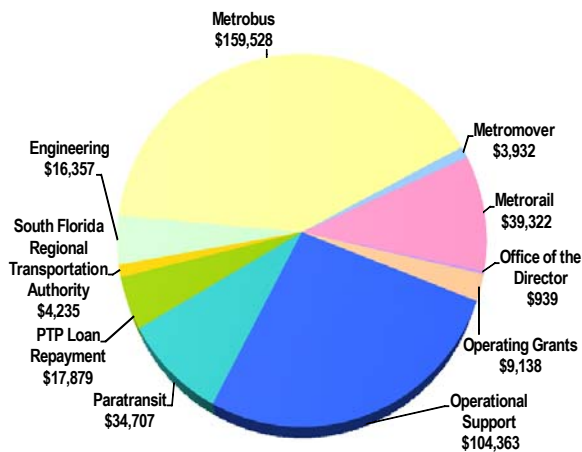
Miami-Dade Transit (MDT), the 14th largest public transit system in the country (based on passenger trips) and the largest transit agency in Florida, plans, markets, and provides regional public transportation services in Miami-Dade County. MDT also implements all of the County's transit-related capital projects in the People's Transportation Plan (PTP), including the expansion of the Metrorail and Metrobus systems.

As part of the Transportation strategic area, MDT provides 29.2 million miles of Metrobus revenue service along 93 routes with a fleet of 722 full-sized buses, 25 articulated buses, and 75 minibuses, 2 contracted routes, a 25 mile dual track elevated Metrorail system, a 20 mile Bus Rapid Transit (BRT) line that is the largest in the United States, and a 4.4 mile dual lane elevated people mover system. MDT also provides Special Transportation Services (STS) to eligible participants.

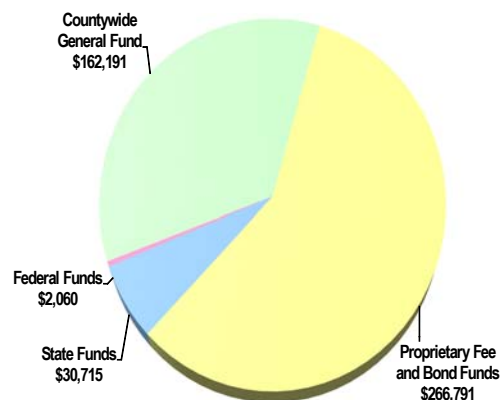
MDT works closely with the Federal Transit Administration (FTA), the Florida Department of Transportation (FDOT), the Metropolitan Planning Organization of the Miami Urbanized Area (MPO), the Citizens' Independent Transportation Trust (CITT), the South Florida Regional Transportation Authority (SFRTA), the Public Works and Waste Management Department (PWWM), citizen advocacy groups, and other transportation stakeholders.

FY 2012-13 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION

<div style="border: 1px solid black; padding: 10px; text-align: center;"> <u>OFFICE OF THE DIRECTOR</u> <ul style="list-style-type: none"> • Implements policy and establishes direction for all aspects of the organization <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 11-12</u> 9 </div> <div style="text-align: center;"> <u>FY 12-13</u> 9 </div> </div> </div>					
<div style="border: 1px solid black; padding: 10px;"> <u>OPERATIONAL SUPPORT</u> <ul style="list-style-type: none"> • Provides administrative and logistical support for department operations; administers customer service functions for citizens that use public transportation services <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 11-12</u> 497 </div> <div style="text-align: center;"> <u>FY 12-13</u> 477 </div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <u>METROBUS</u> <ul style="list-style-type: none"> • Manages operations and maintenance for bus service <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 11-12</u> 2,017 </div> <div style="text-align: center;"> <u>FY 12-13</u> 2,013 </div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <u>METROMOVER</u> <ul style="list-style-type: none"> • Administers Metromover service throughout the Downtown perimeter <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 11-12</u> 69 </div> <div style="text-align: center;"> <u>FY 12-13</u> 72 </div> </div> </div>	
<div style="border: 1px solid black; padding: 10px;"> <u>METRORAIL</u> <ul style="list-style-type: none"> • Manages rail maintenance and operations along 25 mile corridor <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 11-12</u> 472 </div> <div style="text-align: center;"> <u>FY 12-13</u> 468 </div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <u>PARATRANSIT</u> <ul style="list-style-type: none"> • Provides administrative support for Special Transportation Services (STS) <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 11-12</u> 34 </div> <div style="text-align: center;"> <u>FY 12-13</u> 39 </div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <u>ENGINEERING</u> <ul style="list-style-type: none"> • Provides project management for capital improvement program and performs transportation system analysis <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 11-12</u> 137 </div> <div style="text-align: center;"> <u>FY 12-13</u> 157 </div> </div> </div>	

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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 09-10	Actual FY 10-11	Budget FY 11-12	Adopted FY 12-13
Revenue Summary				
General Fund Countywide	148,071	153,188	156,707	162,191
Transit Fares and Fees	98,657	102,039	103,582	104,560
Other Revenues	9,831	5,187	5,605	8,025
PTP Sales Tax Revenue	145,606	126,619	162,245	154,206
State Grants	8,730	7,785	9,511	9,621
State Operating Assistance	17,989	19,075	19,448	20,428
Other	666	666	666	666
Federal Funds	0	4,001	2,055	2,060
Total Revenues	429,550	418,560	459,819	461,757
Operating Expenditures Summary				
Salary	200,750	186,615	208,109	170,639
Fringe Benefits	65,489	60,384	56,933	28,831
Court Costs	2	0	19	14
Contractual Services	71,419	41,983	78,950	41,800
Other Operating	26,842	82,003	27,724	144,881
Charges for County Services	7,675	0	4,000	0
Grants to Outside Organizations	6,078	4,235	4,235	4,235
Capital	0	0	0	0
Total Operating Expenditures	378,255	375,220	379,970	390,400
Non-Operating Expenditures Summary				
Transfers	2,834	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	34,480	34,650	52,285	55,002
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	27,564	16,355
Total Non-Operating Expenditures	37,314	34,650	79,849	71,357

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 11-12	Adopted FY 12-13	Budget FY 11-12	Adopted FY 12-13
Strategic Area: Transportation				
Engineering	13,745	16,357	137	157
Metrobus	159,862	159,528	2,017	2,013
Metromover	4,764	3,932	69	72
Metrorail	43,044	39,322	472	468
Office of the Director	1,308	939	9	9
Operating Grants	9,018	9,138	0	0
Operational Support	91,067	104,363	497	477
Paratransit	37,704	34,707	34	39
PTP Loan Repayment	15,223	17,879	0	0
South Florida Regional	4,235	4,235	0	0
Transportation Authority				
Total Operating Expenditures	379,970	390,400	3,235	3,235

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 09-10	Actual FY 10-11	Budget FY 11-12	Actual FY 11-12	Budget FY 12-13
Advertising	203	59	453	380	444
Fuel	22,438	27,178	29,550	34,177	32,656
Overtime	22,796	23,934	22,737	27,536	23,696
Rent	2,538	2,592	2,955	2,956	2,672
Security Services	13,426	12,764	15,275	12,985	16,365
Temporary Services	60	106	100	93	100
Travel and Registration	84	117	124	95	105
Utilities	8,233	8,158	11,091	7,959	11,091

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FUTURE	TOTAL
Revenue									
FTA Section 5307/5309 Formula Grant	101,225	83,779	68,528	66,031	65,517	66,193	66,833	0	518,106
FTA Section 5309 Discretionary Grant	15,861	3,606	4,002	407	149	0	0	0	24,025
FDOT Funds	133,589	11,478	11,773	1,611	0	0	0	0	158,451
Developer Fees/Donations	990	0	0	0	0	0	0	0	990
BBC GOB Future Financing	0	540	160	0	0	0	0	0	700
BBC GOB Series 2008B-1	700	0	0	0	0	0	0	0	700
Lease Financing - County Bonds/Debt	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
People's Transportation Plan Bond Program	646,806	111,304	84,385	99,002	122,717	72,105	15,768	11,950	1,164,037
Capital Impr. Local Option Gas Tax	18,669	17,129	16,168	16,003	16,163	16,325	16,488	0	116,945
Operating Revenue	282	125	88	0	0	0	0	0	495
Total:	918,122	247,961	205,104	203,054	224,546	174,623	119,089	11,950	2,104,449
Expenditures									
Strategic Area: Transportation									
ADA Accessibility Improvements	11,419	10,513	2,694	292	307	307	307	0	25,839
Bus System Projects	5,942	36,027	32,183	2,303	987	3,157	2,347	0	82,946
Departmental Information Technology Projects	1,156	2,603	88	0	0	0	0	0	3,847
Equipment Acquisition	60,006	22,007	20,278	20,292	20,307	20,307	20,307	0	183,504
Facility Improvements	2,045	1,975	479	484	489	494	499	0	6,465
Infrastructure Improvements	0	7,500	12,500	12,500	12,500	12,500	12,500	0	70,000
Mass Transit Projects	136,548	87,917	83,702	83,525	81,619	80,687	81,770	0	635,768
Metromover Projects	48,631	1,641	537	0	0	0	0	0	50,809
Metrorail Projects	619,694	63,263	48,176	81,535	107,558	56,510	698	11,950	989,384
New Passenger Facilities	8,018	4,288	300	300	149	0	0	0	13,055
Other	9,167	2,714	696	0	0	0	0	0	12,577
Park and Ride Improvements and New Facilities	10,386	2,799	268	1,223	0	0	0	0	14,676
Passenger Facilities Improvements	562	1,390	1,332	0	0	0	0	0	3,284
Pedestrian Paths and Bikeways	2,317	3,066	1,245	0	0	0	0	0	6,628
Security Improvements	606	1,938	571	600	630	661	661	0	5,667
Total:	916,497	249,641	205,049	203,054	224,546	174,623	119,089	11,950	2,104,449

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2011-12, the Department opened the first segment of the orange line, which consists of a 2.4 mile AirportLink (\$506.529 million); the project funding is comprised of Florida Department of Transportation (FDOT) proceeds (\$101.319 million) and PTP bond proceeds (\$405.210 million)
- In FY 2012-13, the Department will begin construction of a corridor expansion program to include the North and East West corridors, funded within the Capital Expansion Reserve (\$47.190 million programmed in capital plan), which will progress from enhanced bus service to a Bus Rapid Transit (BRT) system in the future
- In FY 2012-13, the Department will begin construction of a park and ride facility at Kendall Drive and SW 127 Avenue (\$2.760 million); continue construction of a park and ride lot located at SW 344 Street and the South Miami-Dade Busway (\$10.807 million); begin construction for a pedestrian overpass at University Station (\$6.628 million); and continue planning and design for a park and ride facility at Quail Roost Drive (\$3.869 million) with construction to be completed by FY 2014-15
- The FY 2012-13 Adopted Budget includes funding for the replacement of 136 Metrorail vehicles (\$25.881 million programmed in FY 2012-13) for a total project cost of \$375.786 million
- The FY 2012-13 Adopted Budget includes funding for the construction of a test track for Metrorail (\$18.287 million); continued construction of the Lehman Yard Expansion Phase 1 (\$6.466 million programmed in FY 2012-13); and completion of the Palmetto Station traction power substation (\$16.803 million), and the new central control room system for Metrorail (\$26.280 million)
- In FY 2012-13, the Department will continue construction of a signage system that will unify the new AirportLink with the existing Metrorail system (\$7.5 million)

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- In FY 2012-13, the Department will continue the renovation of the Metrorail bike path (M-Path) from the Brickell Station to the South Miami Station, funded by Building Better Communities General Obligation Bond (BBC GOB) proceeds (\$1.4 million)

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director is responsible for the overall direction of Metrobus, Metrorail, Metromover, Paratransit, and related support services.

- Implements transportation services for Miami-Dade County residents and visitors
- Coordinates community outreach and provides market analysis
- Represents the Department to stakeholders including the Citizens' Independent Transportation Trust (CITT)
- Implements People's Transportation Plan (PTP) initiatives

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Meet financial budgetary targets	Repayment of loan for existing services (in thousands)	OP	↔	\$10,298	\$12,698	\$15,223	\$15,223	\$17,879
	Outstanding balance of loan for existing services (in thousands)	OC	↓	\$131,906	\$123,249	\$111,723	\$111,723	\$97,196
	Payment of operating cash deficit (in thousands)	OP	↔	\$13,981	\$8,690	\$27,564	\$11,459	\$16,355
	Outstanding operating cash deficit balance (in thousands)	OC	↓	\$51,094	\$42,404	\$14,840	\$30,945	\$14,590

DIVISION COMMENTS

- In FY 2012-13, the Countywide General Fund Maintenance of Effort (MOE) is \$162.191 million, a 3.5 percent increase above the FY 2011-12 MOE of \$156.707 million, as adopted in the People's Transportation Plan and as amended in May of 2005
- The FY 2012-13 Adopted Budget funds the South Florida Regional Transportation Authority (SFRTA) at the statutory minimum of \$4.235 million; this amount reflects the required minimum for operating needs of \$1.565 million (Section 343.58(2) Florida Statutes) and for capital needs of \$2.67 million (Section 343.58(1) Florida Statutes)
- For the fiscal year ending September 30, 2012, MDT had a cumulative net cash deficit (after receivables and payables are programmed) in its operating and non-operating funds that totals \$30.945 million: this reflects a decrease of \$11.459 million from the fiscal year ending September 30, 2011, which had a cumulative net cash deficit of \$42.404 million; the decrease represents a payment made by MDT from its operating budget towards the reductions of its accumulated deficit; the Department will make an additional payment of \$16.355 million in FY 2012-13

DIVISION: ENGINEERING

The Engineering Division is responsible for transportation system analysis, planning and development of the capital program, and project management activities.

- Manages long-term system planning and station area development
- Manages guideway, systems, station, rehabilitation, and fixed facility construction
- Responsible for project scheduling and cost control, contract administration, and project configuration management
- Responsible for design and engineering of bridges and analysis of inspection results
- Responsible for testing and acceptance of new systems and installations, as well as systems compliance
- Responsible for right-of-way acquisition, utilities relocation, and survey of right-of-way administration; negotiates transit developments
- Produces quality assurance and control criteria for project management and system development
- Responsible for traction power, communications, signals, and fare collection design and installation

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DIVISION: METROBUS

The Metrobus Division is responsible for bus operations and bus maintenance.

- Provides maintenance services for bus fleet
- Manages bus operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable bus system	Bus on-time performance	OC	↑	79%	81%	75%	81%	75%
	Peak hour bus availability	OC	↑	99%	100%	100%	99%	100%

- TP1-4: Expand public transportation

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable bus system	Average daily bus boardings (in thousands)	IN	↔	225	241	243	249	243
	Bus service (revenue) miles (in millions)	OP	↔	29.2	29.2	29.2	29.2	29.2

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable bus system	Percentage of preventive maintenance completed on schedule	EF	↑	99%	99%	90%	98%	99%
	Mean distance between mechanical breakdowns (in miles)	OC	↑	5,032	4,732	4,000	4,452	4,000

DIVISION COMMENTS

- In FY 2012-13, the Department will continue a preventive maintenance program in Metrobus to ensure reliability of the bus fleet, including process mapping to realize new efficiencies in maintenance control, maintenance, inventory parts and warranty systems; the program includes a 3,000 mile inspection covering oil/filter replacement and safety checks for brakes, tires, wheel lug nuts, and electrical systems, and a 6,000 mile inspection focused on mechanical/safety diagnostic and corrective actions to ensure vehicles meet technical specifications including oil pressure, fluid analysis, alternator performance, and brake and bellows (ride height) performance

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DIVISION: METROMOVER

The Metromover Division is responsible for Metromover operations and maintenance.

- Provides maintenance to Metromover cars
- Provides support for Metromover operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metromover system	Metromover service availability	EF	↑	99.3%	99.6%	100%	99%	100%

- TP1-4: Expand public transportation

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metromover system	Average daily Metromover boardings*	IN	↔	26,500	29,700	26,000	29,600	34,000

* FY 2011-12 actual reflects an increase in ridership due to improved economic conditions in the downtown Miami area

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metromover system	Percentage of preventive maintenance completed on schedule	EF	↑	86%	89%	100%	91%	90%
	Metromover mean miles between failures	OC	↑	7,704	6,287	6,000	6,181	6,000

DIVISION: METRORAIL

The Metrorail Division is responsible for Metrorail operations and maintenance.

- Manages train operations
- Provides maintenance for rail cars
- Performs all transit structural inspection and engineering analysis of Metrorail and Metromover guideways and station facilities
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Rail on-time performance	OC	↑	97%	93%	95%	96%	95%

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<ul style="list-style-type: none"> TP1-4: Expand public transportation 								
Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Average daily Metrorail boardings (in thousands)*	IN	↔	59,700	62,000	60,610	64,100	70,000

* As a result of the AirportLink opening in the summer of FY 2011-12, ridership is projected to increase in FY 2012-13

<ul style="list-style-type: none"> TP3-2: Provide attractive, well-maintained facilities and vehicles 								
Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Metrorail mean miles between failures	OC	↑	3,482	3,267	3,400	3,367	3,400

DIVISION COMMENTS

- In FY 2012-13, the Department will add \$6.4 million towards operational support of the AirportLink that opened in FY 2011-12; anticipated peak-time headways are projected at five minutes to Earlington Heights Station from Dadeland South and ten minutes from Earlington Heights Station to Palmetto Station

DIVISION: OPERATIONAL SUPPORT

The Operational Support Division is responsible for providing administrative and logistical support to the Department.

- Manages accounting, budget, personnel, and procurement functions
- Oversees Information Technology (IT) projects and systems as well as policy and procedures regarding IT use
- Manages joint development
- Provides route scheduling, service planning, and ridership analysis
- Provides marketing services including advertising, promotions, graphic design, media relations, and market analysis
- Directs labor relations and ensures compliance with the Americans with Disabilities Act and other federal, state, and local laws and regulations
- Develops and implements policy for comprehensive, integrated, and coordinated transit safety and security programs

Strategic Objectives - Measures

<ul style="list-style-type: none"> TP1-3: Provide reliable transit service 								
Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Provide operational support for core services provided by the Transit Department	Metrorail/Metromover elevator and escalator availability	OC	↑	97%	95%	95%	96%	95%

<ul style="list-style-type: none"> TP2-4: Ensure security at airports, seaport and on public transit 								
Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Provide operational support for core services provided by the Transit Department	Average monthly security post inspections	OP	↔	750	750	750	800	750

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DIVISION COMMENTS

- In FY 2012-13, the Department will freeze 52 operational support positions (\$6 million) for a period of one year as a result of the Countywide reorganization study that was conducted in FY 2011-12
- Projects funded by federal stimulus revenues in FY 2012-13 include graphics and signage upgrades (\$7.5 million), Palmetto Station Traction Power Substation (\$16 million), Kendall enhanced bus service (\$4.4 million), Kendall Drive signalization (\$2.4 million), Metromover station canopies and escalators (\$7.2 million), Transit Operations System (\$6.2 million), replacement of hybrid vehicles (\$400,000), Mover fiber replacement (\$3.2 million), Metrorail WIFI implementation (\$2.4 million), Mover video project (\$698,000), track and guideway improvements (\$1.1 million), Metromover Bicentennial Park Station refurbishment (\$1.3 million), and a one-time reimbursement of operating expenses (\$6.3 million); and stimulus funds will also be distributed to the municipalities (\$12.603 million)

DIVISION: PARATRANSIT

The Paratransit Division is responsible for administering Special Transportation Services (STS) for the elderly and individuals with disabilities.

- Administers Paratransit operations

Strategic Objectives - Measures

- TP1-5: Improve mobility of low income individuals, the elderly and disabled

Objectives	Measures			FY 09-10	FY 10-11	FY 11-12	FY 11-12	FY 12-13
				Actual	Actual	Budget	Actual	Target
Ensure timely Paratransit services	Paratransit on-time performance	OC	↑	83%	90%	90%	92%	90%

DIVISION COMMENTS

- In FY 2012-13, the Department will continue to provide Paratransit functions to include Special Transportation Services (STS) programming (1.7 million trips)