


# Memorandum



**Date:** June 6, 2013

**To:** Honorable Esteban Bovo, Jr., Chairman  
and Members, Finance Committee

**From:** Jennifer Moon, Director   
Office of Management and Budget

**Subject:** FY 2013-14 Proposed Budget Submissions – June Presentations

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Attached please find the revised FY 2013-14 Proposed Budget submissions information for the departments under the purview of the Mayor scheduled to report at the June 11, 2013 committee meeting. This information has been updated, but is still very preliminary.

Should you have any questions, do not hesitate to contact me directly.

## Attachments

c: Honorable Chairwoman Rebeca Sosa  
and Members, Board of County Commissioners  
Honorable Carlos A. Gimenez, Mayor  
Christopher Agrippa, Division Chief, Clerk of the Board  
Edward Marquez, Deputy Mayor  
Office of the Mayor Senior Staff  
Robert A. Cuevas, County Attorney  
Charles Anderson, Commission Auditor

jgm06213

# **Departmental Budget Presentations**

# Aviation

## AVIATION FY 2013-14 DEPARTMENT BUDGET PRESENTATION

FY 2013-14 DEPARTMENTAL ISSUES	
*	Airlines Economics/Mergers
*	To remain competitive, Miami International Airport must be affordable without compromising quality and level of service to airlines and passengers. This fundamental principle underlies all major budget and operational initiatives.
*	The Department is monitoring its outstanding debt in order to obtain any refunding savings available in the marketplace.
*	Update in the status of the various public-private partnerships for revenue enhancements and alternative capital financing purposes.
*	The Department is trying to enhance non-terminal revenues; create new business opportunities, and foster relationships with terminal concessions to provide customers with superior airport concessions and services.
*	Landing fees per ton are expected to increase from \$1.75 to \$ 2.07; consistent with past practices, the landing fee will be revised in August 2013 and will be reflected in the FY 2013-14 Adopted Budget.
*	Achieve an operational program that stays within the prescribed cost of \$20.19 per enplaned passenger in FY 2013-14, a decrease of \$.37 from \$20.56 in FY 2012-13.
*	Address possible changes in Federal security mandates.
*	The Aviation Department continues to move forward with the environmental recycling program at MIA and the General Aviation Airports, in order to maintain the commitment of going green.

\$ in 000's					
REVENUE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
General Fund	\$0	\$0	N/A	0.00%	
Federal/State	\$0	\$0	N/A	0.00%	
Proprietary	\$912,692	\$906,376	(\$6,316)	-0.69%	
Interagency	N/A	N/A	N/A	0.00%	
FY 2012-13 Projections Totals:	\$912,692	\$906,376	(\$6,316)	-0.69%	
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
General Fund	\$0	\$0	N/A	0.00%	
Federal/State	\$0	\$0	N/A	0.00%	
Proprietary	\$912,692	\$898,362	(\$14,330)	-1.57%	
Interagency	N/A	N/A	N/A	0.00%	
Budget Totals:	\$912,692	\$898,362	(\$14,330)	-1.57%	

EXPENDITURE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
Salary	\$77,695	\$76,500	(\$1,195)	-1.54%	
Overtime Salary	\$3,464	\$3,399	(\$65)	-1.88%	
Fringe	\$21,516	\$17,452	(\$4,064)	-18.89%	Projections are computed on a straight-line basis using first quarter operating results, which historically are lower than average. The Department will adjust projections using operating results from subsequent quarters as they are available. Additionally, the actual rate for Retirement, and the Group Health Insurance are lower than budgeted.
OT Fringe	\$939	\$474	(\$465)	-49.52%	Projections are computed on a straight-line basis using first quarter operating results, which historically are lower than average. The Department will adjust projections using operating results from subsequent quarters as they are available.
Court Cost	\$552	\$545	(\$7)	-1.27%	
Contractual Services	\$114,791	\$66,489	(\$48,302)	-42.08%	Projections are computed on a straight-line basis using first quarter operating results, which historically are lower than average. The Department will adjust projections using operating results from subsequent quarters as they are available. Additionally, the majority of the variance is attributed to a reclassification of FY 2012-13 budget expenditures from Contractual Services to Other Operating and Charges for County Services, in order to reflect the expenses in the proper categories.
Other Operating	\$105,910	\$153,894	\$47,984	45.31%	Projections are computed on a straight-line basis using first quarter operating results, which historically are lower than average. The Department will adjust projections using operating results from subsequent quarters as they are available. Additionally, the majority of the variance is attributed to a reclassification of FY 2012-13 budget expenditures from Contractual Services and Charges for County Services to Other Operating, in order to reflect the expenses in the proper categories.
Charges for County Services	\$94,132	\$80,133	(\$13,999)	-14.87%	Projections are computed on a straight-line basis using first quarter operating results, which historically are lower than average. The Department will adjust projections using operating results from subsequent quarters as they are available. Additionally, the majority of the variance is attributed to the net effect of a reclassification of FY 2012-13 budget expenditures to Other Operating offset by a reclassification of expenditures from Contractual Services.
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$9,921	\$9,578	(\$343)	-3.46%	
Transfer	\$415,145	\$429,281	\$14,136	3.41%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	

Reserves	\$68,627	\$0	N/A	0.00%
FY 2012-13 Projections Totals:	\$912,692	\$837,745	(\$74,947)	-8.21%

EXPENDITURE OVERVIEW					
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
Salary	\$77,695	\$77,806	\$111	0.14%	
Overtime Salary	\$3,464	\$3,379	(\$85)	-2.45%	
Fringe	\$21,516	\$26,615	\$5,099	23.70%	Primarily due to an increase in the Group Health Insurance rate and FRS Retirement rates.
OT Fringe	\$939	\$483	(\$456)	-48.56%	Reflects a reduction of overtime in the Department
Court Cost	\$552	\$552	\$0	0.00%	
Contractual Services	\$114,791	\$74,100	(\$40,691)	-35.45%	The majority of the variance is attributed to a reclassification of the FY 2012-13 budget expenditures from Contractual Services to Other Operating and Charges to County Services, in order to reflect the expenses in the proper categories.
Other Operating	\$105,910	\$158,598	\$52,688	49.75%	The majority of the variance is attributed to a reclassification of the FY 2012-13 budget expenditures from Contractual Services and Charges for County Services to Other Operating, in order to reflect the expenses in the proper categories.
Charges for County Services	\$94,132	\$85,016	(\$9,116)	-9.68%	The majority of the variance is attributed to the net effect of a reclassification of FY 2012-13 budget expenditures to Other Operating offset by a reclassification of expenditures from Contractual Services.
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$9,921	\$8,421	(\$1,500)	-15.12%	The majority of the decrease is attributed to a reduction in computer equipment and upgrades.
Transfer	\$415,145	\$391,622	(\$23,523)	-5.67%	Primarily attributed to a decrease in the Net P&I Requirement.
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$68,627	\$71,770	\$3,143	4.58%	
Other Non-Operating	\$0	\$0	N/A	0.00%	
Budget Totals:	\$912,692	\$898,362	(\$14,330)	-1.57%	



DEPARTMENT ENHANCEMENTS/REDUCTIONS AND/OR EFFICIENCIES		
Discussion of TO Changes		
Enhancements/Reduction Discussions		
POSITION CHANGES		
Activity (FY 2013-14)	Position +/-	Fiscal Impact & Justification
Finance and Strategy	1	Reflects a transfer of an Administrative Officer 2 from the Executive Group
Executive	-3	Reflects a transfer of an Airport Property Manager 2 and an Airport Computer Operations Clerk 2 to the Business Retention and Development Group and and Administrative Officer 2 to the Finance & Strategy Group
Business Retention and Development	2	Reflects a transfer of an Airport Property Manager 2 and an Airport Computer Operations Clerk 2 from the Executive Group
Facilities Management	2	Reflects a transfer of two Construction Manager 3 positions from the Executive Group
Executive	-2	Reflects a transfer of two Construction Manager 3 positions to the Facilities Management Group
Position Totals:	0	

CAPITAL					
Function	Prior	2013-14	Future	Total	Comment
Airside Improvements	\$5,600	\$22,715	\$7,572	\$35,887	In Progress
Cargo Facilities Improvements	\$739	\$3,041	\$1,013	\$4,793	In Progress
General Aviation Airports	\$1,105	\$493	\$0	\$1,598	In Progress
Landside Improvements	\$1,853	\$98	\$0	\$1,951	In Progress
Support Facilities	\$60,190	\$114,571	\$20,579	\$195,340	In Progress
Terminal Improvements	\$87,461	\$59,235	\$1,322	\$148,018	In Progress
Capital Totals:	\$156,948	\$200,153	\$30,486	\$387,587	
* Capital Outlay Reserve (COR) Request	N/A	N/A	N/A	N/A	
* COR Expenditures are included in the Exp by Function.					

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Aviation									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
		Actual	Actual	Actual	Actual	Actual	Budget	2012-13 Projection	Base
<b>REVENUE</b>									
PROP	Aviation Fees and Charges	\$258,866	\$239,933	\$274,611	\$316,571	\$344,242	\$355,499	\$356,079	\$368,164
PROP	Carryover	\$48,367	\$66,740	\$43,861	\$40,979	\$48,363	\$65,440	\$61,239	\$68,627
PROP	Commercial Operations	\$175,592	\$171,723	\$183,822	\$227,179	\$251,566	\$252,161	\$251,700	\$258,181
PROP	Non-Operating Revenue	\$64,109	\$71,954	\$57,222	\$69,815	\$81,224	\$85,000	\$85,000	\$64,729
PROP	Other Revenues	\$8,207	\$9,234	\$12,082	\$13,573	\$13,717	\$15,592	\$14,257	\$16,572
PROP	Rental Income	\$102,643	\$100,384	\$105,823	\$109,262	\$131,605	\$139,000	\$138,101	\$122,089
INTRADEPT	Internal Service Charges	\$238,490	\$274,006	\$222,064	\$227,571	\$233,116	\$324,867	\$262,803	\$312,996
<b>TOTAL REVENUE</b>									
		\$896,274	\$933,974	\$899,485	\$1,004,950	\$1,103,833	\$1,237,559	\$1,169,179	\$1,211,358
<b>EXPENDITURES</b>									
	Salary	\$97,970	\$123,646	\$93,335	\$78,930	\$75,821	\$77,695	\$76,500	\$77,806
	Overtime Salary	\$8,203	\$15,112	\$8,949	\$3,318	\$2,721	\$3,464	\$3,399	\$3,379
	Fringe	\$31,412	\$37,253	\$27,711	\$22,629	\$18,709	\$21,516	\$17,452	\$26,615
	Overtime Fringe	\$2,584	\$4,465	\$2,578	\$900	\$382	\$939	\$474	\$483
	Court Cost	\$811	\$1,118	\$415	\$732	\$291	\$552	\$545	\$552
	Contractual Services	\$95,576	\$86,683	\$88,124	\$91,883	\$58,953	\$114,791	\$66,489	\$74,100
	Other Operating	\$85,676	\$84,704	\$84,759	\$91,270	\$134,904	\$105,910	\$153,894	\$158,598
	Charges for County Services	\$59,628	\$60,064	\$54,725	\$81,681	\$75,216	\$94,132	\$80,133	\$85,016
	Grants to Outside Organization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Capital	\$2,041	\$2,090	\$1,036	\$2,195	\$3,291	\$9,921	\$9,578	\$8,421
<b>TOTAL OPERATING EXPENDITURES</b>		\$383,901	\$415,135	\$361,632	\$373,538	\$370,288	\$428,920	\$408,464	\$434,970
	Transfers	\$212,481	\$248,594	\$274,810	\$355,478	\$439,187	\$415,145	\$429,281	\$391,622
	Distribution of Funds In Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Depreciation, Amortizations and Depletion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$68,627	\$0	\$71,770
	Other Non-Operating	0	0	0	0	0	0	0	0
	Intradepartmental	\$233,152	\$226,384	\$222,064	\$227,571	\$233,120	\$324,867	\$262,807	\$312,996
<b>TOTAL NON OPERATING EXPENDITURES</b>		\$445,633	\$474,978	\$496,874	\$583,049	\$672,307	\$808,639	\$692,088	\$776,388
<b>TOTAL EXPENDITURES</b>		\$829,534	\$890,113	\$858,506	\$956,587	\$1,042,595	\$1,237,559	\$1,100,552	\$1,211,358
<b>REVENUES LESS EXPENDITURES</b>									
		\$66,740	\$43,861	\$40,979	\$48,363	\$61,238	\$0	\$68,627	\$0

B) POSITIONS								
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1668	1517	1827	1255	1133	1227	1227	1227
Full-Time Positions Filled =	1531	1769	1357	1161	1133	0	1227	0
Part-time FTEs Budgeted =	6	17	9	15	2	6	6	6
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

# F-5 - Funded Projects Detail Report

2013-14 Proposed Capital Budget and Multi-Year Capital Plan

STRATEGIC AREA: Transportation

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*

DEPARTMENT: Aviation

(\$ IN 000'S)

## Airside Improvements

### MIAMI INTERNATIONAL AIRPORT (MIA) AIRSIDE IMPROVEMENT PROJECTS

Project #:6333310



Location: Miami International Airport  
Unincorporated Miami-Dade County

Comm. District Physically Located: 6

Comm. District(S) Served: Countywide

Description: Resurface runway to decrease aircraft delays; upgrade utilities and drainage on the north side of MIA; relocate midfield facilities to the west; construct a replacement fire rescue facility; strengthen existing runways and re-number runways

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Aviation Revenue Bonds	0	24,713	0	0	0	0	0	0	0	24,713
FDOT Funds	0	0	8,624	0	0	0	0	0	0	8,624
Federal Aviation Administration	891	891	1,659	0	0	0	0	0	0	2,550
<b>Total Revenue:</b>	<b>891</b>	<b>25,604</b>	<b>10,283</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,887</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	5,600	5,600	22,715	7,572	0	0	0	0	0	35,887
<b>Total Projected Cost:</b>	<b>5,600</b>	<b>5,600</b>	<b>22,715</b>	<b>7,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,887</b>

Estimated Annual Operating Costs: Less than \$10k

## Cargo Facilities Improvements

### MIAMI INTERNATIONAL AIRPORT CARGO DEVELOPMENT

Project #:6339990



Location: Miami International Airport  
Unincorporated Miami-Dade County

Comm. District Physically Located: 6

Comm. District(S) Served: Countywide

Description: Construct cargo buildings with apron and utility work and improve roadway access to existing buildings

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Aviation Revenue Bonds	0	2,000	0	0	0	0	0	0	0	2,000
FDOT Funds	0	0	1,640	0	0	0	0	0	0	1,640
Federal Aviation Administration	0	0	1,153	0	0	0	0	0	0	1,153
<b>Total Revenue:</b>	<b>0</b>	<b>2,000</b>	<b>2,793</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,793</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	739	739	3,041	1,013	0	0	0	0	0	4,793

Total Projected Cost:	739	739	3,041	1,013	0	0	0	0	0	4,793
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Estimated Annual Operating Costs:	Less than \$10k
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General Aviation Airports

GENERAL AVIATION AIRPORTS Project #:6336930

Location: Various Sites  
 Various Sites

Comm. District Physically Located: 1 , 6 , 9 , 11  
 Comm. District(S) Served: Countywide  
 Description: Construct airfield improvements to improve safety and operations

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Aviation Revenue Bonds	0	848	0	0	0	0	0	0	0	848
Federal Aviation Administration	0	257	493	0	0	0	0	0	0	750
Total Revenue:	0	1,105	493	0	0	0	0	0	0	1,598
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	257	257	51	0	0	0	0	0	0	308
Construction	848	848	442	0	0	0	0	0	0	1,290
Total Projected Cost:	1,105	1,105	493	0	0	0	0	0	0	1,598

Estimated Annual Operating Costs:	Less than \$10k
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Landside Improvements

MIAMI INTERNATIONAL AIRPORT ROADWAYS AND PARKING Project #:6331810

Location: Miami International Airport  
 Unincorporated Miami-Dade County

Comm. District Physically Located: 6  
 Comm. District(S) Served: Countywide  
 Description: Construct a new passenger parking garage and a facility to centralize parking fee collection, realign a portion of Perimeter Road, prepare for eventual expansion of Perimeter Road, and extended vehicular drive to serve south terminal

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Aviation Revenue Bonds	0	293	0	0	0	0	0	0	0	293
FDOT Funds	458	1,658	0	0	0	0	0	0	0	1,658
Total Revenue:	458	1,951	0	0	0	0	0	0	0	1,951
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	22	22	18	0	0	0	0	0	0	40
Construction	1,831	1,831	80	0	0	0	0	0	0	1,911
Total Projected Cost:	1,853	1,853	98	0	0	0	0	0	0	1,951

Estimated Annual Operating Costs:

Less than \$10k

### Support Facilities

#### MIAMI INTERNATIONAL AIRPORT SUPPORT FACILITY IMPROVEMENTS

Project #:6331290



Location: Miami International Airport  
Unincorporated Miami-Dade County

Comm. District Physically Located: 6

Comm. District(S) Served: Countywide

Description: Remediate pollution, expand chiller plant to air condition additional terminal space, secure the public by installing equipment to control access, screen checked baggage and screen passengers, modernize and expand the telecommunication systems shared with the airlines and other tenants

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Aviation Revenue Bonds	0	47,774	0	0	0	0	0	0	0	47,774
Double-Barreled GO Bonds	0	27,100	0	0	0	0	0	0	0	27,100
FDOT Funds	2,130	2,130	17,298	5,994	0	0	0	0	0	25,422
Federal Aviation Administration	6,408	6,408	0	0	0	0	0	0	0	6,408
Improvement Fund	13,404	13,404	58,834	5,923	0	0	0	0	0	78,161
Transportation Security Administration Funds	796	4,313	6,162	0	0	0	0	0	0	10,475
<b>Total Revenue:</b>	<b>22,738</b>	<b>101,129</b>	<b>82,294</b>	<b>11,917</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>195,340</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	29,241	29,241	48,138	7,479	0	0	0	0	0	84,858
Construction	30,949	30,949	66,433	13,100	0	0	0	0	0	110,482
<b>Total Projected Cost:</b>	<b>60,190</b>	<b>60,190</b>	<b>114,571</b>	<b>20,579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>195,340</b>

Estimated Annual Operating Costs:

Less than \$10k

### Terminal Improvements

#### MIAMI INTERNATIONAL AIRPORT NORTH TERMINAL DEVELOPMENT (NTD)

Project #:6339221



Location: Miami International Airport  
Unincorporated Miami-Dade County

Comm. District Physically Located: 6

Comm. District(S) Served: Countywide

Description: Expand the terminal and concourse facilities from A to D to facilitate passenger connections and transfers; renovate terminal space from curb to ticket counters to provide appropriate passenger circulation; remedy pollution at the NTD site

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Aviation Revenue Bonds	0	17,100	0	0	0	0	0	0	0	17,100
Double-Barreled GO Bonds	0	15,585	0	0	0	0	0	0	0	15,585
Tenant Financing	7,500	27,500	7,500	0	0	0	0	0	0	35,000
Transportation Security Administration Funds	16,272	49,233	5,167	0	0	0	0	0	0	54,400
<b>Total Revenue:</b>	<b>23,772</b>	<b>109,418</b>	<b>12,667</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,085</b>

<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	59	59	0	0	0	0	0	0	0	59
Construction	72,826	72,826	49,200	0	0	0	0	0	0	122,026
<b>Total Projected Cost:</b>	<b>72,885</b>	<b>72,885</b>	<b>49,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,085</b>

Estimated Annual Operating Costs: 41657

#### MIAMI INTERNATIONAL AIRPORT OTHER TERMINAL PROJECTS

Project #:6337440



Location: Miami International Airport  
Unincorporated Miami-Dade County

Comm. District Physically Located: 6

Comm. District(S) Served: Countywide

Description: Expand and refurbish Concourse D (previously known as Concourse A); make improvements to Central Terminal including life safety and building code upgrades; perform major repairs to the terminal roof; complete tenant relocations and procurement of new passenger loading bridges

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Aviation Revenue Bonds	0	17,005	0	0	0	0	0	0	0	17,005
FDOT Funds	2,595	4,409	719	0	0	0	0	0	0	5,128
<b>Total Revenue:</b>	<b>2,595</b>	<b>21,414</b>	<b>719</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,133</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	4,395	4,395	1,690	0	0	0	0	0	0	6,085
Construction	8,023	8,023	6,703	1,322	0	0	0	0	0	16,048
<b>Total Projected Cost:</b>	<b>12,418</b>	<b>12,418</b>	<b>8,393</b>	<b>1,322</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,133</b>

Estimated Annual Operating Costs: Less than \$10k

#### MIAMI INTERNATIONAL AIRPORT SOUTH TERMINAL DEVELOPMENT

Project #:63310500



Location: Miami International Airport  
Unincorporated Miami-Dade County

Comm. District Physically Located: 6

Comm. District(S) Served: Countywide

Description: Finalize various work orders for newly expanded terminal and concourse facilities from Terminal H to the east by adding the South Terminal building; construct Concourse J; renovate Concourse H; upgrade and add apron and utility capacity

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Aviation Revenue Bonds	0	3,800	0	0	0	0	0	0	0	3,800
<b>Total Revenue:</b>	<b>0</b>	<b>3,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,800</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction	2,158	2,158	1,642	0	0	0	0	0	0	3,800
<b>Total Projected Cost:</b>	<b>2,158</b>	<b>2,158</b>	<b>1,642</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,800</b>

Estimated Annual Operating Costs: Less than \$10k



	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
<b>Revenue Grand Totals:</b>	<b>50,454</b>	<b>266,421</b>	<b>109,249</b>	<b>11,917</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>387,587</b>
<b>Expenditures Grand Totals:</b>	<b>156,948</b>	<b>156,948</b>	<b>200,153</b>	<b>30,486</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>387,587</b>

## **Citizens' Independent Transportation Trust**

OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST FY 2013-14 DEPARTMENT  
BUDGET PRESENTATION

FY 2013-14 DEPARTMENTAL ISSUES	
*	Charter County Surtax Collection FY 2011-12 year end actuals was \$202.3 million. The projection for FY 2012-13 is \$215.450 million, trending at 6.5 percent growth over last year. The base for FY 2014 is programmed at \$211.841 million, assuming a 3.5 percent growth over FY 2013 projection and budgeted at 95 percent.

\$ in 000's					
REVENUE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
General Fund	\$0	\$0	N/A	0.00%	
Federal/State	\$0	\$0	N/A	0.00%	
Proprietary	\$2,360	\$2,185	(\$175)	-7.42%	Proprietary revenues reimburse expenses.
Interagency	N/A	N/A	N/A	0.00%	
FY 2012-13 Projections Totals:	\$2,360	\$2,185	(\$175)	-7.42%	
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
General Fund	\$0	\$0	N/A	0.00%	
Federal/State	\$0	\$0	N/A	0.00%	
Proprietary	\$2,360	\$2,355	(\$5)	-0.21%	
Interagency	N/A	N/A	N/A	0.00%	
Budget Totals:	\$2,360	\$2,355	(\$5)	-0.21%	

EXPENDITURE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
Salary	\$881	\$880	(\$1)	-0.11%	
Overtime Salary	\$5	\$5	\$0	0.00%	
Fringe	\$179	\$179	\$0	0.00%	
OT Fringe	\$0	\$0	N/A	0.00%	
Court Cost	\$1	\$1	\$0	0.00%	
Contractual Services	\$739	\$589	(\$150)	-20.30%	The CITT anticipates a reduction in the use of its financial consultant in the coming years.
Other Operating	\$378	\$355	(\$23)	-6.08%	The CITT anticipates a reduction in the use of its advertising and outreach budget.
Charges for County Services	\$177	\$176	(\$1)	-0.56%	
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$0	\$0	N/A	0.00%	
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$2,360	\$2,185	(\$175)	-7.42%	

EXPENDITURE OVERVIEW					
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
Salary	\$881	\$959	\$78	8.85%	The CITT will be budgeting salaries at 100 percent in FY 2014 in anticipation of filling budgeted vacancies.
Overtime Salary	\$5	\$5	\$0	0.00%	
Fringe	\$179	\$243	\$64	35.75%	Total fringes for the OCITT have increased due to the increase in the budgeted retirement rate and the increase in health care insurance.
OT Fringe	\$0	\$0	N/A	0.00%	
Court Cost	\$1	\$1	\$0	0.00%	
Contractual Services	\$739	\$589	(\$150)	-20.30%	The CITT anticipates a reduction in the use of its financial consultant in the coming years.
Other Operating	\$378	\$363	(\$15)	-3.97%	
Charges for County Services	\$177	\$195	\$18	10.17%	The charges from CIAO for the CITT's website and creative services have increased.
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$0	\$0	N/A	0.00%	
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
Other Non-Operating	\$0	\$0	N/A	0.00%	
Budget Totals:	\$2,360	\$2,355	(\$5)	-0.21%	

DEPARTMENT ENHANCEMENTS/REDUCTIONS AND/OR EFFICIENCIES		
Discussion of TO Changes		
Enhancements/Reduction Discussions		
POSITION CHANGES		
Activity (FY 2013-14)	Position +/-	Fiscal Impact & Justification
N/A		
Position Totals:	N/A	

CAPITAL					
Function	Prior	2013-14	Future	Total	Comment
N/A					



GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Office of the Citizens' Independent Transportation Trust									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
		Actual	Actual	Actual	Actual	Actual	Budget	2012-13 Projection	Base
<b>REVENUE</b>									
PROP	PTP Sales Tax Revenue	\$1,566	\$1,375	\$1,391	\$1,678	\$1,591	\$2,360	\$2,185	\$2,355
<b>TOTAL REVENUE</b>									
		\$1,566	\$1,375	\$1,391	\$1,678	\$1,591	\$2,360	\$2,185	\$2,355
<b>EXPENDITURES</b>									
	Salary	\$798	\$650	\$666	\$788	\$836	\$881	\$880	\$959
	Overtime Salary	\$1	\$1	\$1	\$4	\$1	\$5	\$5	\$5
	Fringe	\$194	\$163	\$162	\$187	\$180	\$179	\$179	\$243
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	\$0	\$0	\$0	\$0	\$0	\$1	\$1	\$1
	Contractual Services	\$248	\$299	\$215	\$400	\$271	\$739	\$589	\$589
	Other Operating	\$247	\$189	\$252	\$173	\$179	\$378	\$355	\$363
	Charges for County Services	\$78	\$73	\$95	\$126	\$124	\$177	\$176	\$195
	Grants to Outside Organization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>		\$1,566	\$1,375	\$1,391	\$1,678	\$1,591	\$2,360	\$2,185	\$2,355
	Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Distribution of Funds In Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Depreciation, Amortizations and Depletion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Non-Operating	0	0	0	0	0	0	0	0
	Intradepartmental	0	0	0	0	0	0	0	0
<b>TOTAL NON OPERATING EXPENDITURES</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>		\$1,566	\$1,375	\$1,391	\$1,678	\$1,591	\$2,360	\$2,185	\$2,355
<b>REVENUES LESS EXPENDITURES</b>									
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	8	7	9	9	9	9	9	9
Full-Time Positions Filled =	8	6	8	8	8		8	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

# **Elections**

## ELECTIONS FY 2013-14 DEPARTMENT BUDGET PRESENTATION

FY 2013-14 DEPARTMENTAL ISSUES	
*	Engage senior-level County employees to support the management of polling locations during large elections.
*	Implement Technology Enhancements recommended by the Mayor's Election Advisory Group

\$ in 000's					
REVENUE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
General Fund	\$22,160	\$22,123	(\$37)	-0.17%	
Federal/State	\$200	\$324	\$124	62.00%	The Elections Department received additional funds for the Federal Election Activities Grant due to an increase in the number of registered voters.
Proprietary	\$633	\$1,326	\$693	109.48%	Increase due to prior year reimbursements for State and Municipal Elections received in FY 2012-13.
Interagency	N/A	N/A	N/A	0.00%	
FY 2012-13 Projections Totals:	\$22,993	\$23,773	\$780	3.39%	
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
General Fund	\$22,160	\$18,627	(\$3,533)	-15.94%	Decrease due to less countywide elections to be conducted in FY 2013-14. FY 2012-13 Adopted Budget included 87% of the funding for the Presidential Election.
Federal/State	\$200	\$200	\$0	0.00%	
Proprietary	\$633	\$1,817	\$1,184	187.05%	Increase due to four large Municipal Elections (Miami, Miami Beach, Hialeah and Homestead) to be conducted in FY 2013-14 based on the Elections Calendar.
Interagency	N/A	N/A	N/A	0.00%	
Budget Totals:	\$22,993	\$20,644	(\$2,349)	-10.22%	

EXPENDITURE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
Salary	\$7,800	\$8,668	\$868	11.13%	Increase due to additional seasonal staff, and poll workers hired for the 11/6/12 General Election and for special projects.
Overtime Salary	\$1,688	\$2,264	\$576	34.12%	Increase due to additional hours worked by regular and seasonal staff for the 11/6/12 General Election, and special projects.
Fringe	\$2,141	\$2,507	\$366	17.09%	Increase due to additional salary and overtime incurred for the 11/6/12 General Election, and special projects.
OT Fringe	\$129	\$0	N/A	0.00%	
Court Cost	\$0	\$0	N/A	0.00%	
Contractual Services	\$1,717	\$1,667	(\$50)	-2.91%	
Other Operating	\$3,888	\$3,299	(\$589)	-15.15%	Decrease due to the net of additional expenditures incurred for the 11/6/12 General Election, and additional revenues received from prior year municipal and state reimbursements.
Charges for County Services	\$5,260	\$4,950	(\$310)	-5.89%	Decrease due to the net of additional postage and advertising required for the 11/6/12 General Election, printing charges for absentee ballots posted in FY 2011-12, and less vehicles utilized for the same election.
Grants to Outside Organization	\$0	\$48	N/A	0.00%	Matching funds for the Federal Election Activity Grant.
Capital	\$370	\$370	\$0	0.00%	Remains flat to comply with departmental contractual obligations.
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$22,993	\$23,773	\$780	3.39%	

EXPENDITURE OVERVIEW					
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
Salary	\$7,800	\$8,475	\$675	8.65%	Increase due to merit increases and longevity payments for all employees including Bargaining Unit "L", and seasonal staff for municipal, countywide elections and special projects.
Overtime Salary	\$1,688	\$1,397	(\$291)	-17.24%	Decrease due to lower expenditures for regular and seasonal staff in FY 2013-14 based on the Elections Calendar.
Fringe	\$2,141	\$2,549	\$408	19.06%	Increase due to higher salaries, and FRS Retirement rates.
OT Fringe	\$129	\$203	\$74	57.36%	Increase due to higher FRS Retirement rate.
Court Cost	\$0	\$0	N/A	0.00%	
Contractual Services	\$1,717	\$1,318	(\$399)	-23.24%	Decrease due to final payment for optical scanners made in FY 12-13.
Other Operating	\$3,888	\$3,242	(\$646)	-16.62%	Decrease due to lower expenditures expected based on the Elections Calendar. Fewer elections will result in less expenditures for poll workers, truck rental, employment processing, etc.
Charges for County Services	\$5,260	\$3,223	(\$2,037)	-38.73%	Decrease due to lower expenditures expected based on the Elections Calendar. Fewer elections will result in less expenditures for printing, postage, fleet vehicles, etc.
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$370	\$237	(\$133)	-35.95%	Decrease due to savings resulting from the re-negotiation of contracts in FY 2012-13.
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
Other Non-Operating	\$0	\$0	N/A	0.00%	
Budget Totals:	\$22,993	\$20,644	(\$2,349)	-10.22%	

DEPARTMENT ENHANCEMENTS/REDUCTIONS AND/OR EFFICIENCIES		
Discussion of TO Changes	The Elections Department is considering making organizational changes; however, plans have not been finalized at this time.	
Enhancements/Reduction Discussions	Enhancements proposed for FY 13-14 include: five positions for Community Outreach and Training positions, two positions for Information Systems, three positions for Operations, and two positions for Voter Services (\$641,000); Poll Worker EVID Training (\$441,000)*; additional election costs for EVID and RELIAVOTE (252,000)*; rental of additional Election Day equipment (\$350,000)*; Ballot Tracking Order system upgrade (\$280,000)*; Poll Worker EDMS Records Library (\$25,000)*; off-site location for absentee ballot call center (\$977,000)*; and purchase two used vehicles (\$20,000) *Reflects recommendations from the Mayor's Elections Advisory Group	
POSITION CHANGES		
Activity (FY 2013-14)	Position +/-	Fiscal Impact & Justification
Voter Services	1	One position transferred from the Office of Management and Budget (\$79,000)
Position Totals:	1	



CAPITAL					
Function	Prior	2013-14	Future	Total	Comment
ADA Accessibility Improvements	\$1,253	\$74	\$0	\$1,327	Funding required to complete permanent improvements to polling locations for ADA accessibility.
Equipment Acquisition	\$0	\$4,262	\$0	\$4,262	Enhanced technology to provide faster and more efficient voter check-in, and absentee ballot processing. Recommendation from the 2/15/13 Mayor's Elections Advisory Board Final Report.
Capital Totals:	\$1,253	\$4,336	\$0	\$5,589	
* Capital Outlay Reserve (COR) Request	\$86	\$74	\$0	\$160	
* COR Expenditures are included in the Exp by Function.					

MAJOR CAPITAL PROJECTS HIGHLIGHTS					
Project Num - Project Name	PRIOR	2013-14	FUTURE	Total	Comment
162420 - PURCHASE AND INSTALL RELIABLE VOTE ABSENTEE BALLOT SORTERS AND SERVER	0	1,462	0	1,462	Proposed funding to acquire two sorters and one server to increase the productivity of processing incoming
1610380 - PURCHASE AND IMPLEMENT ELECTRONIC VOTER IDENTIFICATION SYSTEM (EVID) FOR ALL POLLING LOCATIONS	0	2,800	0	2,800	Proposed funding to acquire 1,400 Electronic Voter Identification Systems (EVIDS) to substantially improve check-in experience by reducing voter wait time and improving the accuracy of voter eligibility verification on election day

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Elections									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
		Actual	Actual	Actual	Actual	Actual	Budget	2012-13 Projection	Base
REVENUE									
CW	General Fund Countywide	\$28,182	\$27,745	\$14,845	\$27,333	\$21,677	\$22,160	\$22,123	\$18,627
PROP	Municipal Reimbursement	\$1,069	\$611	\$2,080	\$406	\$1,850	\$633	\$1,326	\$1,817
STATE	State Grants	\$0	\$319	\$0	\$200	\$215	\$200	\$324	\$200
TOTAL REVENUE		\$29,251	\$28,675	\$16,925	\$27,939	\$23,742	\$22,993	\$23,773	\$20,644
EXPENDITURES									
	Salary	\$12,295	\$10,054	\$7,406	\$9,771	\$9,822	\$7,800	\$8,668	\$8,475
	Overtime Salary	\$2,366	\$2,851	\$711	\$2,160	\$1,433	\$1,688	\$2,264	\$1,397
	Fringe	\$3,068	\$3,336	\$2,619	\$2,536	\$2,334	\$2,141	\$2,507	\$2,549
	Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$129	\$0	\$203
	Court Cost	0	0	0	0	0	0	0	0
	Contractual Services	\$745	\$1,870	\$480	\$1,075	\$1,012	\$1,717	\$1,667	\$1,318
	Other Operating	\$6,647	\$5,104	\$3,471	\$5,972	\$4,093	\$3,888	\$3,299	\$3,242
	Charges for County Services	\$3,817	\$3,774	\$1,369	\$6,039	\$4,834	\$5,260	\$4,950	\$3,223
	Grants to Outside Organization	\$28	\$362	\$33	\$33	\$32	\$0	\$48	\$0
	Capital	\$285	\$1,324	\$836	\$353	\$182	\$370	\$370	\$237
TOTAL OPERATING EXPENDITURES		\$29,251	\$28,675	\$16,925	\$27,939	\$23,742	\$22,993	\$23,773	\$20,644
	Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Distribution of Funds In Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Depreciation, Amortizations and Depletion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Non- Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Intradepartmental	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$29,251	\$28,675	\$16,925	\$27,939	\$23,742	\$22,993	\$23,773	\$20,644
REVENUES LESS EXPENDITURES									
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	120	118	109	91	91	90	91	91
Full-Time Positions Filled =	112	115	109	91	91	0	89	0
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

# F-5 - Funded Projects Detail Report

2013-14 Proposed Capital Budget and Multi-Year Capital Plan

STRATEGIC AREA: General Government

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*

DEPARTMENT: Elections

(\$ IN 000'S)

## ADA Accessibility Improvements

### AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL - POLLING LOCATIONS

Project #:161740

Location: Various Sites  
Various Sites

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Remove architectural barriers in County polling places to increase access for people with disabilities

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Asset Series 2004B Bond Proceeds	0	1,167	0	0	0	0	0	0	0	1,167
Capital Outlay Reserve	0	86	74	0	0	0	0	0	0	160
<b>Total Revenue:</b>	<b>0</b>	<b>1,253</b>	<b>74</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,327</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	66	1,253	74	0	0	0	0	0	0	1,327
<b>Total Projected Cost:</b>	<b>66</b>	<b>1,253</b>	<b>74</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,327</b>

Estimated Annual Operating Costs: Less than \$10k

## Equipment Acquisition

### PURCHASE AND IMPLEMENT ELECTRONIC VOTER IDENTIFICATION SYSTEM (EVID) FOR ALL POLLING LOCATIONS

Project #:1610380

Location: Countywide  
Throughout Miami-Dade County

Comm. District Physically Located: Countywide

Comm. District(S) Served: 4

Description: Purchase 1,400 EVIDs for all polling locations to automate the voter authentication process by replacing paper precinct registers with real-time on-line processing to improve accuracy of voter eligibility verification, and reduce wait time on election day

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future Financing	2,800	2,800	0	0	0	0	0	0	0	2,800
<b>Total Revenue:</b>	<b>2,800</b>	<b>2,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	0	2,800	0	0	0	0	0	0	2,800
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>2,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800</b>

Estimated Annual Operating Costs: 280

## PURCHASE AND INSTALL RELIAVOTE ABSENTEE BALLOT SORTERS AND SERVER

Project #:162420

Location: Countywide  
Throughout Miami-Dade County

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Purchase two Pitney Bowes Reliavote Absentee Ballots Sorters and one Server to process outgoing and incoming absentee ballots, which will provide additional capacity, permit multiple sorter operations to run simultaneously, and reduce processing time

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future Financing	1,462	1,462	0	0	0	0	0	0	0	1,462
<b>Total Revenue:</b>	<b>1,462</b>	<b>1,462</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,462</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	0	1,462	0	0	0	0	0	0	1,462
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>1,462</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,462</b>

Estimated Annual Operating Costs: 220

	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
<b>Revenue Grand Totals:</b>	<b>4,262</b>	<b>5,515</b>	<b>74</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,589</b>
<b>Expenditures Grand Totals:</b>	<b>66</b>	<b>1,253</b>	<b>4,336</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,589</b>

# Finance

## FINANCE FY 2013-14 DEPARTMENT BUDGET PRESENTATION

FY 2013-14 DEPARTMENTAL ISSUES	
*	Succession Planning: We have been proactively managing our succession plan for the Department by maintaining skill sets and enhancing the skill sets within the divisions to minimize the impact to our business processes and ability to deliver services, maintaining continuity and consistency at the various positions and contributing towards our ability to deliver excellence every day
*	Replace legacy systems, upgrade technology and business processes with ERP
*	Increased back-office reconciliation processes resulting from providing constituents with added availability of internet and credit card payments options



\$ in 000's					
REVENUE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
General Fund	\$0	\$0	N/A	0.00%	
Federal/State	\$588	\$398	(\$190)	-32.31%	Delay by State DCA in closing FEMA storms resulting in decrease of administrative reimbursements
Proprietary	\$39,889	\$41,041	\$1,152	2.89%	
Interagency	\$751	\$358	(\$393)	-52.33%	Delay in IT projects such as Payroll Self Service project in the Controller Division
FY 2012-13 Projections Totals:	\$41,228	\$41,797	\$569	1.38%	
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
General Fund	\$0	\$0	N/A	0.00%	
Federal/State	\$588	\$615	\$27	4.59%	Department is projecting an increase in closing of FEMA storms increasing administrative reimbursement
Proprietary	\$39,889	\$39,532	(\$357)	-0.89%	
Interagency	\$751	\$1,123	\$372	49.53%	Increase of Internal transfer for personnel support
Budget Totals:	\$41,228	\$41,270	\$42	0.10%	

EXPENDITURE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
Salary	\$18,818	\$19,030	\$212	1.13%	
Overtime Salary	\$97	\$109	\$12	12.37%	Increase in overtime cost is primarily due to vacancies as well as medical leave of key personnel in Controller's Division
Fringe	\$3,654	\$4,219	\$565	15.46%	Increase due to higher health insurance costs
OT Fringe	\$13	\$13	\$0	0.00%	
Court Cost	\$1	\$1	\$0	0.00%	
Contractual Services	\$716	\$685	(\$31)	-4.33%	
Other Operating	\$5,103	\$5,121	\$18	0.35%	
Charges for County Services	\$2,551	\$2,294	(\$257)	-10.07%	Decrease reflects savings of electrical work order in the Controller Division
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$1,841	\$1,776	(\$65)	-3.53%	
Transfer	\$8,434	\$6,596	(\$1,838)	-21.79%	Decrease in CORF transfer by the Tax Collector Division due to reduction in Ad Valorem revenue
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$41,228	\$39,844	(\$1,384)	-3.36%	

EXPENDITURE OVERVIEW					
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
Salary	\$18,818	\$19,237	\$419	2.23%	
Overtime Salary	\$97	\$92	(\$5)	-5.15%	Reduction in overtime expenditures
Fringe	\$3,654	\$5,354	\$1,700	46.52%	Increase in health insurance and State FRS rate
OT Fringe	\$13	\$7	(\$6)	-46.15%	Decrease reflects an adjustment in OT fringe calculation
Court Cost	\$1	\$6	\$5	500.00%	Increase in filings fees of small claims court
Contractual Services	\$716	\$704	(\$12)	-1.68%	
Other Operating	\$5,103	\$5,890	\$787	15.42%	Increase due to service maintenance for new tax system. In addition, building rental cost and postage cost are expected to increase
Charges for County Services	\$2,551	\$2,760	\$209	8.19%	Increases in IT Funding Model and CIAO Services
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$1,841	\$913	(\$928)	-50.41%	Decrease due to the completion of Tax System Replacement project in FY 2012-13
Transfer	\$8,434	\$6,307	(\$2,127)	-25.22%	Decrease in CORF transfer by the Tax Collector Division due to tax certificate sale are expected to decrease
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
Other Non-Operating	\$0	\$0	N/A	0.00%	
Budget Totals:	\$41,228	\$41,270	\$42	0.10%	

DEPARTMENT ENHANCEMENTS/REDUCTIONS AND/OR EFFICIENCIES		
Discussion of TO Changes	Net increase of four positions in projection due to the implementation of the TaxSys in the Tax Collector's Division, Department's requirement for Payment Card Industry (PCI) certification and Federal Red Flag programs and to oversee all accounting and reporting related matters to the Children's Courthouse project	
Enhancements/Reduction Discussions	Position enhancement requests include - Tax Collector's Division - the conversion of Temporary positions to FTE for the VAB backlogs; Accounting - requesting addition FTEs for the reconciliation and the distribution of Auto Tag, Local Business Tax Revenues and returned checks; Controller - for the IWA expansion and preparation for ERP and assistance with inventory; and Director's Office - to assist with the ERP reporting structure (28 FTE, \$1.9 million)	
POSITION CHANGES		
Activity (FY 2013-14)	Position +/-	Fiscal Impact & Justification
Tax Collector's Office	1	Account Clerk position to issues official payment receipts; processes Ad Valorem pre-deposits, escrow and wire payments; maintains buyer redemption information; updates returned items; assists with 311 TSR inquiries (\$39K)
Controller's Division	1	Account Clerk position to process all refunds via the Special Service Refund website. The responsibilities will include the transferring of funds from our GOA bank account to the Special Services account, assuring that the account is in balance by verifying that all pertinent transfers, journal entries are posted correctly and timely; approval of all batches processed and the monthly cancellation of any voids or stop payments against the account (\$39K)
Tax Collector's Office	1	Accountant 1 position to reconcile returned checks reports with bank records/statements and FAMIS reports and prepare reports of findings for superior; prepares various financial statements and schedules, income and expenditure reports, statistical summaries and special reports from accounting records; assists superiors in the preparation of complete periodic financial statements of departmental or program operations for both ad valorem and auto tag funds (\$56K)
Tax Collector's Office	4	Accountant 1 positions to perform the auditing process for the issuance of Value Adjustment Board (VAB) correction refunds, Property Appraiser assessment refunds, duplicates refunds, unapplied refunds, and paid in error refunds. Analyzes and reviews accounting procedures for compliance with Accounts Payable procedures, FAMIS requirements and state regulations. Uses accounting principles and practices and exercise independent judgment and decisions (\$223K)
Controller's Division	1	Accountant 2 position responsible for the daily ACH transmission, the Customer Service Section, the Accounts Payable file room and all payments processed against the Special Services Account via the Special Services Refund website. These payments will increase during the upcoming fiscal year due to the new Tax Collector System upgrade that will automate all Tax Collector refunds (\$64K)
Tax Collector's Office	2	Accountant 2 positions to manage Auto Tag accounting for 29 Miami Dade County Auto Tag Agencies, four Tax Collector Agencies, E-Commerce, and 25 Private Tag Agencies and Auto Tag online payment processing (\$128K)
Tax Collector's Office	5	Accountant 2 positions are responsible for performing the auditing process for the issuance of a large number of Value Adjustment Board (VAB) correction refunds, Property Appraiser assessment refunds, duplicates refunds, unapplied refunds, and paid in error refunds (\$320K)
Controller's Division	1	Special Project Administrator 1 position to oversee the Department's requirement for Payment Card Industry (PCI) certification and Federal Red Flag (identity theft) programs. Department is required to resume these functions as these programs have mandated annual certifications. PCI portion is a very complex process requiring detailed attn to vol of transaction/dollar value and site visits to ea. location where merchant devise is located. This position will be

		funded with credit card rev (\$87K)
Tax Collector's Office	1	Accountant 3 position to oversee the stop payment and unclaimed check process for the Tax Collector's Division. Responsible for establishing procedures and monitoring the automated mass tax paying agent (TPA) payment process for mortgage companies and service companies, whose taxes are held in escrow. This position is responsible for developing internal controls and establishing audit procedures for Tax Collector refunds (\$86K)
Controller's Division	1	Telephone Console Operator position will serve as the main receptionist for the Finance Department 26th floor. This individual will be responsible for answering the departments main line and transferring calls accordingly; screening all visitors prior to granting access; mailing of the Daily Remittance Report to our ACH vendor community; audit checks on a weekly basis; filing of W-9's forms and any other clerical assigned tasks as needed by supervisor (\$35K)
Director's Office	1	Assistant Director to reflect an expansion of responsibility to include countywide financial systems replacement (\$157,000)
Tax Collector's Office	1	Assistant Tax Collector position to coordinate and supervise the collection and distribution of over \$3 billion Ad Valorem taxes, i.e. Real Estate and Personal Property, waste fees, special taxing districts, improvement liens, and various delinquent accounts and claims due to the County. This position will also be responsible for budgeting, performance measurement and for inspecting and analyzing administrative procedures to determine operational effectiveness (\$156K)
Controller's Division	1	Finance Shared Services Clerk position to assist with the County's consolidated accounts payable invoice imaging and workflow system (\$40K)
Controller's Division	1	Finance Shared Services Imaging Clerk position to assist with the County's consolidated accounts payable invoice imaging and workflow system (\$38K)
Controller's Division	1	Finance Shared Services Specialist 1 position to assist with the County's consolidated accounts payable invoice imaging and workflow system (\$52K)
Controller's Division	1	Division Director position to manage the implementation of new financial systems (\$147,000)
Tax Collector's Office	1	Senior TaxSys Manager position to assist the technology staff performing implementation of the Countywide Tax Collector's Revenue System, TaxSys. This new system is a state-of-the-art tax collection and billing system used to manage, collect, and distribute over \$3 billion of tax revenues. This position will assist with the validation of the current project plan, documenting workflow processes testing, and training staff as well as helping the timely implementation of the system (\$99K)
Controller's Division	1	Accountant 2 position in the Capital Project unit to process and oversee all accounting and reporting related matters relating to the Children's Courthouse. This position will be funded with tax savings generated from the project (\$78K)
Tax Collector's Office	1	Tax Collector Manager position to plans, assigns, directs, supervises and evaluates professional staff engaged in the accounting functions of Ad Valorem, Auto Tag, Local Business Tax receipts, Convention and Tourist collections and disbursements, returned checks and E-checking and FAMIS reconciliation (\$91K)
Controller's Division	1	Accounts Payable Compliance Specialist position will process all grant expenditures from Miami-Dade Transit (MDT) (\$60K)
Position Totals:	28	

CAPITAL					
Function	Prior	2013-14	Future	Total	Comment
Computer and Systems Automation	\$450	\$50	\$500	\$1,000	EDMS-Tax Collector (\$50K); Payment Processor-Tax Collector (\$500K)
Computer Equipment	\$400	\$200	\$0	\$600	20% of technology updated every year
Improvements to County Processes	\$2,275	\$641	\$0	\$2,916	AP Workflow Project (IWA)
Capital Totals:	\$3,125	\$891	\$500	\$4,516	
* Capital Outlay Reserve (COR) Request	N/A	N/A	N/A	N/A	
* COR Expenditures are included in the Exp by Function.					

MAJOR CAPITAL PROJECTS HIGHLIGHTS					
Project Num - Project Name	PRIOR	2013-14	FUTURE	Total	Comment
69450 - A/P CONSOLIDATED INVOICE IMAGING AND WORKFLOW	2,275	641	0	2,916	The FY 2013-14 Proposed Budget and Multi-Year Capital Plan includes funding from IT Funding model to continue the expansion of the accounts payable invoice imaging and workflow system (\$641,000), which will reduce the time needed to process invoices and create efficiencies Countywide for departments accessing payable documents while reducing storage costs
65380 - FINANCE TECHNOLOGY IMPROVEMENT FUND	400	200	0	600	The FY 2013-14 Proposed Budget and Multi-Year Capital Plan reflects funding (\$200,000) to replace 25 percent of existing computer hardware that has met its life cycle
67400 - ELECTRONIC DATA MANAGEMENT SYSTEM (EDMS)	250	50	0	300	The FY 2013-14 Proposed Budget and Multi-Year Capital Plan reflects funding for an Electronic Data Management System (EDMS) (\$50,000) for the Tax Collector Division to capture, process, index, sort, reproduce, distribute, and dispose financial and tax records

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Finance									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
		Actual	Actual	Actual	Actual	Actual	Budget	2012-13 Projection	Base
REVENUE									
PROP	Ad Valorem Fees	\$24,331	\$23,398	\$17,279	\$14,184	\$12,913	\$15,219	\$13,140	\$12,750
PROP	Bond Transaction Fees	\$1,895	\$1,260	\$3,505	\$819	\$805	\$637	\$2,307	\$820
PROP	Carryover	\$16,675	\$14,526	\$9,587	\$4,440	\$1,933	\$590	\$3,048	\$1,953
PROP	Credit and Collections	\$3,021	\$2,176	\$1,783	\$1,789	\$2,153	\$2,391	\$2,424	\$3,081
PROP	Local Business Tax Receipt	\$1,076	\$1,079	\$3,276	\$3,269	\$3,198	\$3,169	\$3,194	\$3,157
PROP	Other Revenues	\$2,860	\$2,595	\$2,771	\$2,675	\$3,751	\$2,676	\$2,564	\$2,746
PROP	Tourist Tax Fees	\$2,403	\$2,079	\$2,254	\$2,597	\$2,866	\$3,589	\$2,964	\$3,191
PROP	Auto Tag Fees	\$10,929	\$10,525	\$10,287	\$10,681	\$10,780	\$11,618	\$11,400	\$11,834
PROP	QNIP Bond Proceeds	\$100	\$100	\$100	\$100	\$0	\$0	\$0	\$0
PROP	Occupational License Surcharge	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Intradepartmental Transfers	\$0	\$0	\$0	\$480	\$0	\$0	\$0	\$0
INTERTRNF	Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Interdepartmental Transfer	\$0	\$0	\$557	\$759	\$666	\$751	\$358	\$1,123
FED	Federal Funds	\$511	\$604	\$532	\$498	\$421	\$588	\$398	\$615
INTRADEPT	Intradepartmental Transfers	\$7,533	\$7,211	\$7,497	\$8,242	\$6,495	\$7,798	\$7,487	\$7,984
TOTAL REVENUE		\$71,334	\$65,553	\$59,428	\$50,533	\$45,981	\$49,026	\$49,284	\$49,254
EXPENDITURES									
	Salary	\$18,922	\$19,965	\$18,500	\$18,133	\$17,366	\$18,818	\$19,030	\$19,237
	Overtime Salary	\$134	\$74	\$47	\$101	\$55	\$97	\$109	\$92
	Fringe	\$5,835	\$6,224	\$5,435	\$5,063	\$4,064	\$3,654	\$4,219	\$5,354
	Overtime Fringe	\$26	\$14	\$9	\$29	\$9	\$13	\$13	\$7
	Court Cost	\$0	\$0	\$0	\$0	\$8	\$1	\$1	\$6
	Contractual Services	\$518	\$1,067	\$1,042	\$308	\$266	\$716	\$685	\$704
	Other Operating	\$4,856	\$5,121	\$5,028	\$4,627	\$5,163	\$5,103	\$5,121	\$5,890
	Charges for County Services	\$2,476	\$2,308	\$2,360	\$1,919	\$2,617	\$2,551	\$2,294	\$2,760
	Grants to Outside Organization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Capital	\$876	\$210	\$565	\$3,095	\$2,024	\$1,841	\$1,776	\$913
TOTAL OPERATING EXPENDITURES		\$33,643	\$34,983	\$32,986	\$33,275	\$31,572	\$32,794	\$33,248	\$34,963
	Transfers	\$11,600	\$13,772	\$14,505	\$7,083	\$4,866	\$8,434	\$6,596	\$6,307
	Distribution of Funds In Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Depreciation,								



Amortizations and Depletion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Intradepartmental	\$7,262	\$7,211	\$7,497	\$8,242	\$6,495	\$7,798	\$7,487	\$7,984
<b>TOTAL NON OPERATING EXPENDITURES</b>	<b>\$18,862</b>	<b>\$20,983</b>	<b>\$22,002</b>	<b>\$15,325</b>	<b>\$11,361</b>	<b>\$16,232</b>	<b>\$14,083</b>	<b>\$14,291</b>
<b>TOTAL EXPENDITURES</b>	<b>\$52,505</b>	<b>\$55,966</b>	<b>\$54,988</b>	<b>\$48,600</b>	<b>\$42,933</b>	<b>\$49,026</b>	<b>\$47,331</b>	<b>\$49,254</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$18,829</b>	<b>\$9,587</b>	<b>\$4,440</b>	<b>\$1,933</b>	<b>\$3,048</b>	<b>\$0</b>	<b>\$1,953</b>	<b>\$0</b>

B) POSITIONS								
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	336	322	303	285	297	311	315	339
Full-Time Positions Filled =	331	307	116	219	287		287	
Part-time FTEs Budgeted =	8	10	8	5	15	15	15	15
Temporary FTEs Budgeted =	9	12	14	7	11	7	24	11

# F-5 - Funded Projects Detail Report

2013-14 Proposed Capital Budget and Multi-Year Capital Plan

STRATEGIC AREA: General Government

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*

DEPARTMENT: Finance

(\$ IN 000'S)

## Computer and Systems Automation

### ELECTRONIC DATA MANAGEMENT SYSTEM (EDMS)

Project #:67400

Location: 140 W Flagler St  
City of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Research, design, and implement an electronic data management strategy for the Finance Department in order to capture, process, index, sort, reproduce, distribute, and dispose of financial and tax records

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	65	250	50	0	0	0	0	0	0	300
<b>Total Revenue:</b>	<b>65</b>	<b>250</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	80	0	0	0	0	0	0	0	80
Technology Hardware/Software	65	170	50	0	0	0	0	0	0	220
<b>Total Projected Cost:</b>	<b>65</b>	<b>250</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>

Estimated Annual Operating Costs: 90

### PAYMENT PROCESSOR HARDWARE

Project #:69970

Location: 140 W Flagler St  
City of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Purchase a new fast payments processor and new software that will replace the lockbox function by processing all tax payments in-house

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	0	200	0	500	0	0	0	0	0	700
<b>Total Revenue:</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	0	200	0	500	0	0	0	0	0	700
<b>Total Projected Cost:</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>

Estimated Annual Operating Costs: Less than \$10k

## Computer Equipment

65380

**FINANCE TECHNOLOGY IMPROVEMENT FUND**

Project #:

 Location: 140 W Flagler St  
 City of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Replace 25 percent, on a yearly basis, of existing computer hardware that has met its life cycle

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	200	400	200	0	0	0	0	0	0	600
<b>Total Revenue:</b>	<b>200</b>	<b>400</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	200	400	200	0	0	0	0	0	0	600
<b>Total Projected Cost:</b>	<b>200</b>	<b>400</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>

Estimated Annual Operating Costs: 5

**Improvements to County Processes**
**A/P CONSOLIDATED INVOICE IMAGING AND WORKFLOW**

Project #: 69450


 Location: 111 NW 1 St  
 City of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Implement a countywide consolidated A/P invoice imaging and workflow process including the acquisition of hardware, software, and personnel required for its successful execution

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	0	1,838	0	0	0	0	0	0	0	1,838
IT Funding Model	437	437	641	0	0	0	0	0	0	1,078
<b>Total Revenue:</b>	<b>437</b>	<b>2,275</b>	<b>641</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,916</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	437	2,275	641	0	0	0	0	0	0	2,916
<b>Total Projected Cost:</b>	<b>437</b>	<b>2,275</b>	<b>641</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,916</b>

Estimated Annual Operating Costs: 500

	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
<b>Revenue Grand Totals:</b>	<b>702</b>	<b>3,125</b>	<b>891</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,516</b>
<b>Expenditures Grand Totals:</b>	<b>702</b>	<b>3,125</b>	<b>891</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,516</b>

# **Human Rights and Fair Employment Practices**

## HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES FY 2013-14 DEPARTMENT BUDGET PRESENTATION

FY 2013-14 DEPARTMENTAL ISSUES	
*	Complaint Resolution: As a result of the departmental merger with the Commission on Human Rights in FY 09-10 and given our varied enforcement responsibilities, it is a constant challenge to meet the growing demand for the services we provide. During the past three (3) fiscal years, an increase in OHRFEPs case inventory (discrimination complaints) has coincided with a significant decrease in staffing level [from 13 to 9] and budgetary resources, resulting in a growing inventory of unresolved cases.
*	Outreach/Information: OHRFEP will need additional resources in order to effectively educate the employees and the citizens of Miami-Dade County on new laws and amendments to existing laws.
*	The Phoenix Project: Talent Pipeline for Workers with Disabilities. OHRFEP will continue to promote the inclusion of disabled persons in the County's career development initiatives.

\$ in 000's					
REVENUE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
General Fund	\$817	\$700	(\$117)	-14.32%	General Fund allocation decreased as a result of the Director and her Executive Secretary salary being reimbursed 80% by CAHS
Federal/State	\$120	\$100	(\$20)	-16.67%	Reduction in EEOC reimbursement due to fewer case closures
Proprietary	\$0	\$62	N/A	0.00%	
Interagency	N/A	N/A	N/A	0.00%	
FY 2012-13 Projections Totals:	\$937	\$862	(\$75)	-8.00%	
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
General Fund	\$817	\$880	\$63	7.71%	General Fund allocation increased due to merits, FRS, health insurance, and CIAO Services
Federal/State	\$120	\$120	\$0	0.00%	
Proprietary	\$0	\$0	N/A	0.00%	
Interagency	N/A	N/A	N/A	0.00%	
Budget Totals:	\$937	\$1,000	\$63	6.72%	

EXPENDITURE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
Salary	\$734	\$660	(\$74)	-10.08%	Decrease in salaries as a result of the Director and her Executive Secretary salary being reimbursed 80% by CAHS
Overtime Salary	\$0	\$0	N/A	0.00%	
Fringe	\$149	\$148	(\$1)	-0.67%	
OT Fringe	\$0	\$0	N/A	0.00%	
Court Cost	\$0	\$0	N/A	0.00%	
Contractual Services	\$0	\$0	N/A	0.00%	
Other Operating	\$43	\$37	(\$6)	-13.95%	Decrease reflect savings in telecommunication costs
Charges for County Services	\$9	\$17	\$8	88.89%	Increase due to unbudgeted CIAO services
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$2	\$0	N/A	0.00%	
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$937	\$862	(\$75)	-8.00%	



EXPENDITURE OVERVIEW					
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
Salary	\$734	\$736	\$2	0.27%	
Overtime Salary	\$0	\$0	N/A	0.00%	
Fringe	\$149	\$193	\$44	29.53%	Increase in fringes due to merits, health insurance, and FRS retirement rates
OT Fringe	\$0	\$0	N/A	0.00%	
Court Cost	\$0	\$0	N/A	0.00%	
Contractual Services	\$0	\$0	N/A	0.00%	
Other Operating	\$43	\$49	\$6	13.95%	Increase due to general liability, registration fees, and telecommunications charges
Charges for County Services	\$9	\$20	\$11	122.22%	Increase due to higher CIAO Services
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$2	\$2	\$0	0.00%	
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
Other Non-Operating	\$0	\$0	N/A	0.00%	
Budget Totals:	\$937	\$1,000	\$63	6.72%	

DEPARTMENT ENHANCEMENTS/REDUCTIONS AND/OR EFFICIENCIES		
Discussion of TO Changes	No changes to the table of organization at this time	
Enhancements/Reduction Discussions	Department is requesting two OHRFEP Specialist to support additional workload as a result of increased cases; position will also support community outreach efforts (\$144K)	
POSITION CHANGES		
Activity (FY 2013-14)	Position +/-	Fiscal Impact & Justification
N/A		
Position Totals:	N/A	

CAPITAL					
Function	Prior	2013-14	Future	Total	Comment
N/A					

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Human Rights and Fair Employment Practices									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
		Actual	Actual	Actual	Actual	Actual	Budget	2012-13 Projection	Base
REVENUE									
CW	General Fund Countywide	\$564	\$670	\$538	\$715	\$355	\$605	\$518	\$642
UMSA	General Fund UMSA	\$253	\$273	\$180	\$238	\$132	\$212	\$182	\$238
PROP	Carryover	\$0	\$0	\$0	\$159	\$225	\$0	\$62	\$0
FED	Fees for Services	\$0	\$0	\$120	\$117	\$43	\$120	\$100	\$120
FED	CDBG	\$0	\$0	\$91	\$72	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$817	\$943	\$929	\$1,301	\$755	\$937	\$862	\$1,000
EXPENDITURES									
	Salary	\$608	\$705	\$751	\$807	\$531	\$734	\$660	\$736
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$162	\$198	\$154	\$230	\$118	\$149	\$148	\$193
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Contractual Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Operating	\$47	\$29	(\$1)	\$33	\$34	\$43	\$37	\$49
	Charges for County Services	\$0	\$10	\$21	\$6	\$10	\$9	\$17	\$20
	Grants to Outside Organization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Capital	\$0	\$1	\$4	\$0	\$0	\$2	\$0	\$2
TOTAL OPERATING EXPENDITURES		\$817	\$943	\$929	\$1,076	\$693	\$937	\$862	\$1,000
	Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Distribution of Funds In Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Depreciation, Amortizations and Depletion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Intradepartmental	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$817	\$943	\$929	\$1,076	\$693	\$937	\$862	\$1,000
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$225	\$62	\$0	\$0	\$0

B) POSITIONS								
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	8	11	13	11	9	9	9	9
Full-Time Positions Filled =	7	9	12	9	7		9	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

## **Miami-Dade Economic Advocacy Trust**

## MIAMI-DADE ECONOMIC ADVOCACY TRUST FY 2013-14 DEPARTMENT BUDGET PRESENTATION

### FY 2013-14 DEPARTMENTAL ISSUES

\*

Lack of resources for Economic Development.

\$ in 000's					
REVENUE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
General Fund	\$567	\$567	\$0	0.00%	
Federal/State	\$0	\$0	N/A	0.00%	
Proprietary	\$3,313	\$4,714	\$1,401	42.29%	Higher than anticipated carryover as a result of savings from the prior year
Interagency	N/A	N/A	N/A	0.00%	
FY 2012-13 Projections Totals:	\$3,880	\$5,281	\$1,401	36.11%	
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
General Fund	\$567	\$567	\$0	0.00%	
Federal/State	\$0	\$0	N/A	0.00%	
Proprietary	\$3,313	\$4,623	\$1,310	39.54%	Estimated increase in Teen Court Fees, Documentary Surtax Fees, and carryover
Interagency	N/A	N/A	N/A	0.00%	
Budget Totals:	\$3,880	\$5,190	\$1,310	33.76%	



EXPENDITURE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
Salary	\$1,429	\$1,305	(\$124)	-8.68%	Higher than anticipated attrition
Overtime Salary	\$0	\$0	N/A	0.00%	
Fringe	\$298	\$294	(\$4)	-1.34%	
OT Fringe	\$0	\$0	N/A	0.00%	
Court Cost	\$0	\$0	N/A	0.00%	
Contractual Services	\$38	\$34	(\$4)	-10.53%	Lower outside contractor costs
Other Operating	\$1,640	\$1,852	\$212	12.93%	Higher cost related to additional activities in the Housing Assistance Program
Charges for County Services	\$36	\$25	(\$11)	-30.56%	Lower after hours costs at County Facilities
Grants to Outside Organization	\$436	\$554	\$118	27.06%	The increase of Grants to outside is based on Teen Court and Economic Development obligations from previous years. These obligations are part of the additional carryover.
Capital	\$3	\$3	\$0	0.00%	
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$3,880	\$4,067	\$187	4.82%	

EXPENDITURE OVERVIEW					
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
Salary	\$1,429	\$1,451	\$22	1.54%	
Overtime Salary	\$0	\$0	N/A	0.00%	
Fringe	\$298	\$421	\$123	41.28%	Increase in FRS retirement and Group Health costs
OT Fringe	\$0	\$0	N/A	0.00%	
Court Cost	\$0	\$0	N/A	0.00%	
Contractual Services	\$38	\$34	(\$4)	-10.53%	Lower costs for outside contractors
Other Operating	\$1,640	\$2,567	\$927	56.52%	Higher cost related to additional activities in the Housing Assistance Program
Charges for County Services	\$36	\$28	(\$8)	-22.22%	Lower after hours costs at County Facilities
Grants to Outside Organization	\$436	\$679	\$243	55.73%	Increase in Teen Court program funding for outside organizations
Capital	\$3	\$10	\$7	233.33%	Replacement of computers
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$0	\$0	N/A	0.00%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$0	\$0	N/A	0.00%	
Other Non-Operating	\$0	\$0	N/A	0.00%	
Budget Totals:	\$3,880	\$5,190	\$1,310	33.76%	

DEPARTMENT ENHANCEMENTS/REDUCTIONS AND/OR EFFICIENCIES		
Discussion of TO Changes		
Enhancements/Reduction Discussions		
POSITION CHANGES		
Activity (FY 2013-14)	Position +/-	Fiscal Impact & Justification
N/A		
Position Totals:	N/A	

CAPITAL					
Function	Prior	2013-14	Future	Total	Comment
N/A					

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Miami-Dade Economic Advocacy Trust									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
		Actual	Actual	Actual	Actual	Actual	Budget	2012-13 Projection	Base
REVENUE									
CW	General Fund Countywide	\$682	\$948	\$777	\$816	\$495	\$567	\$567	\$567
PROP	Carryover	\$1,742	\$2,792	\$1,817	\$1,784	\$1,413	\$560	\$1,105	\$1,214
PROP	Credit and Collections	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Documentary Stamp Surtax	\$1,825	\$749	\$1,308	\$1,681	\$1,667	\$1,507	\$2,205	\$2,000
PROP	Interest Earnings	\$105	\$24	\$6	\$5	\$2	\$3	\$4	\$4
PROP	Miami-Dade Public Schools	\$618	\$318	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Surtax Loan Payback	\$0	\$115	\$1	\$46	\$1	\$50	\$115	\$75
PROP	Teen Court Fees	\$1,331	\$1,236	\$1,153	\$1,170	\$1,280	\$1,193	\$1,285	\$1,330
FED	Overtown Economic Development Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INTRADEPT	Interdepartmental Transfer	\$0	\$0	\$0	\$0	\$0	\$386	\$386	\$385
TOTAL REVENUE		\$6,303	\$6,182	\$5,062	\$5,502	\$4,858	\$4,266	\$5,667	\$5,575
EXPENDITURES									
	Salary	\$1,353	\$1,510	\$1,473	\$1,518	\$1,170	\$1,429	\$1,305	\$1,451
	Overtime Salary	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Fringe	\$428	\$458	\$415	\$445	\$318	\$298	\$294	\$421
	Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Court Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Contractual Services	\$0	\$91	\$29	\$73	\$87	\$38	\$34	\$34
	Other Operating	\$1,718	\$2,247	\$1,107	\$1,673	\$1,860	\$1,640	\$1,852	\$2,567
	Charges for County Services	\$0	\$57	\$36	\$51	\$65	\$36	\$25	\$28
	Grants to Outside Organization	\$0	\$0	\$210	\$325	\$245	\$436	\$554	\$679
	Capital	\$2	\$2	\$8	\$4	\$8	\$3	\$3	\$10
TOTAL OPERATING EXPENDITURES		\$3,511	\$4,365	\$3,278	\$4,089	\$3,753	\$3,880	\$4,067	\$5,190
	Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Distribution of Funds In Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Depreciation, Amortizations and Depletion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Intradepartmental	\$0	\$0	\$0	\$0	\$0	\$386	\$386	\$385

TOTAL NON OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$386	\$386	\$385
TOTAL EXPENDITURES	\$3,511	\$4,365	\$3,278	\$4,089	\$3,753	\$4,266	\$4,453	\$5,575
REVENUES LESS EXPENDITURES	\$2,792	\$1,817	\$1,784	\$1,413	\$1,105	\$0	\$1,214	\$0

B) POSITIONS								
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	27	25	23	24	24	24	24	24
Full-Time Positions Filled =	25	25	22	22	21		21	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

## **Port of Miami**



## PORT OF MIAMI FY 2013-14 DEPARTMENT BUDGET PRESENTATION

FY 2013-14 DEPARTMENTAL ISSUES	
*	For FY 2012-13 the Proposed Budget includes a year end carryover of \$15.3 million versus a regulatory requirement of \$10.7 million. In FY 2013-14 the end of year carryover is budgeted at \$28.7 million versus a regulatory requirement of \$11 million.
*	Cargo revenue including crane operations for FY 2012-13 is projected to be \$1.2 million less than budgeted primarily due to FY 11-12 TEUs being less than projected. FY 2013-14 cargo revenue is expected to grow by \$1.7 million as a result of an anticipated traffic growth of 3%. No new terminal agreements are budgeted for FY 2013-14.
*	FY 2012-13 projected passenger revenue is \$47.1 million or \$3.3 million less than budgeted as an adjustment was made to minimum payments for one cruise line. For FY 2013-14 passenger revenue is based on confirmed berthing requests. Revenue is budgeted at \$59.4 million which includes additional services for Disney and the addition of Mediterranean Shipping Company (MSC). Level increases are noted for both Norwegian and Carnival Cruise Lines.
*	For FY 2013-14 TEUs are budgeted at 964,600 while passengers are expected to be a port record of 4,900,000
*	The Port has achieved full compliance with the Florida Department of Law Enforcement security requirements. The Port has been actively pursuing cost saving measures including revising the Seaport Facility Security Plan.
*	The current Seaport capital budget reflects a borrowing need of approximately \$285 million in FY 2013-14 which includes \$205 million for potential costs associated with the Port's tunnel project and \$9 million associated with expansion and remodeling of Terminals B & C (total of \$20 million) to handle both the EPIC and a smaller ship on the same day. There are no additional payments for new debt in FY 2012-13 or 2013-14 in this exercise.
*	The FY 2013-14 budget assumes there will be no refinancing of current loan obligations. The variable interest rate on current Sunshine loans is estimated to be 1.5% during FY 2012-13 as well as FY 2013-14. Interest expense also includes draw down of a portion of the \$75 million Letter of Credit related to the Seaport tunnel.
*	In FY 2013 the Port recognizes an approximate \$5.0M legal settlement plus a \$3.0M incentive payment to a cruise line
*	No tariff increases other than those contractually obligated have been assumed.

\$ in 000's					
REVENUE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
General Fund	\$0	\$0	N/A	0.00%	
Federal/State	\$0	\$0	N/A	0.00%	
Proprietary	\$135,593	\$134,100	(\$1,493)	-1.10%	
Interagency	\$0	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$135,593	\$134,100	(\$1,493)	-1.10%	
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
General Fund	\$0	\$0	N/A	0.00%	
Federal/State	\$0	\$0	N/A	0.00%	
Proprietary	\$135,593	\$142,371	\$6,778	5.00%	Increase in cruise operations including new MSC and Disney services as well as changes in cargo.
Interagency	\$0	\$0	N/A	0.00%	
Budget Totals:	\$135,593	\$142,371	\$6,778	5.00%	

EXPENDITURE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
Salary	\$18,234	\$18,919	\$685	3.76%	Increase primarily due to security positions originally budgeted as outside services.
Overtime Salary	\$370	\$980	\$610	164.86%	Increase primarily due to security positions originally budgeted as outside services.
Fringe	\$4,028	\$5,472	\$1,444	35.85%	Primarily due to a change in positions. Original budget included 266 positions and projected amounts are 362.
OT Fringe	\$13	\$0	N/A	0.00%	
Court Cost	\$12	\$6	(\$6)	-50.00%	
Contractual Services	\$18,463	\$14,636	(\$3,827)	-20.73%	Elimination of outside guard services \$2.8 million; lower utility costs based on historical averages \$800,000; other misc decreases \$200,000.
Other Operating	\$11,392	\$18,484	\$7,092	62.25%	Includes \$5.0M legal settlement and \$3.0M for incentive payment to one ship line
Charges for County Services	\$14,946	\$15,788	\$842	5.63%	-
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$1,541	\$1,659	\$118	7.66%	Minor changes in pay as you go capital for maintenance activities at the Port.
Transfer	\$1,374	\$1,763	\$389	28.31%	-
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$40,120	\$41,122	\$1,002	2.50%	Partial draw down of LOC due to tunnel costs
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$25,100	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$135,593	\$118,829	(\$16,764)	-12.36%	

EXPENDITURE OVERVIEW					
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
Salary	\$18,234	\$20,273	\$2,039	11.18%	Increase mostly due to security positions originally budgeted as outside services.
Overtime Salary	\$370	\$945	\$575	155.41%	Increase mostly due to security positions originally budgeted as outside services.
Fringe	\$4,028	\$6,514	\$2,486	61.72%	Changes due to higher than budgeted positions plus higher group health costs and FRS rates.
OT Fringe	\$13	\$138	\$125	961.54%	Follows corresponding increases in overtime costs.
Court Cost	\$12	\$6	(\$6)	-50.00%	
Contractual Services	\$18,463	\$15,761	(\$2,702)	-14.63%	Primarily decrease in Security Services for contract services not utilized in FY 2014.
Other Operating	\$11,392	\$11,113	(\$279)	-2.45%	Primarily \$300,000 for insurance for 4 added cranes, increased Engineering studies (\$400,000)
Charges for County Services	\$14,946	\$15,933	\$987	6.60%	
Grants to Outside Organization	\$0	\$0	N/A	0.00%	
Capital	\$1,541	\$1,816	\$275	17.85%	
Transfer	\$1,374	\$1,693	\$319	23.22%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$40,120	\$39,473	(\$647)	-1.61%	
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$25,100	\$28,706	\$3,606	14.37%	
Other Non-Operating	\$0	\$0	N/A	0.00%	
Budget Totals:	\$135,593	\$142,371	\$6,778	5.00%	

DEPARTMENT ENHANCEMENTS/REDUCTIONS AND/OR EFFICIENCIES		
Discussion of TO Changes	Change from 266 to 359 includes continuation of Port guard services rather than replacing with contracted personnel.	
Enhancements/Reduction Discussions		
POSITION CHANGES		
Activity (FY 2013-14)	Position +/-	Fiscal Impact & Justification
Office of the Deputy Port Director	11	\$520,000 - these positions are required to maintain added facilities and to improve the general quality of the Port.
Capital Development	4	\$280,000 - positions required for added engineering/IT support due to capital project demands.
Business Initiatives	1	\$80,000 - position to generate cargo business.
Finance	2	\$50,000 - positions moved from part-time with no backfill.
Safety and Security	78	\$3,200,000 - positions not eliminated as outside services were not utilized; the Port has taken attrition where possible.
Position Totals:	96	

CAPITAL					
Function	Prior	2013-14	Future	Total	Comment
Cargo Facilities Improvements	\$28,535	\$7,956	\$6,053	\$42,544	Container yard improvements for Port Terminal operators.
Equipment Acquisition	\$35,559	\$4,294	\$2,996	\$42,849	Equipment acquisition to improve efficiency of operations.
Facility Improvements	\$52,107	\$27,615	\$86,000	\$165,722	Various port improvements to include Teminal J upgrades and a curved rail project related to crane movements.
Port Facility Improvements	\$159,188	\$234,719	\$83,009	\$476,916	Various Port improvements to Include Cargo and Cruise bulkhead rehabilitation, Gateway Security Systems, Seaport tunnel, Sewer upgrades, Termnals D and E plus remodeling of Terminals B and C.
Seaport Dredging	\$75,614	\$127,500	\$88,000	\$291,114	Continue dredging of the port to accomodate post panamax vessels.
Capital Totals:	\$351,003	\$402,084	\$266,058	\$1,019,145	
* Capital Outlay Reserve (COR) Request	N/A	N/A	N/A	N/A	
* COR Expenditures are included in the Exp by Function.					

MAJOR CAPITAL PROJECTS HIGHLIGHTS					
Project Num - Project Name	PRIOR	2013-14	FUTURE	Total	Comment
649870 - SEAPORT TUNNEL	129,500	205,000	0	334,500	In FY 2013-14, construction will continue on the Port of Miami Tunnel; the Department, working in conjunction with the Florida Department of Transportation and the concessionaire, projects a completion date in FY 2013-14; total project cost is \$914 million, funded with \$457 million from the State of Florida, \$55 million from the City of Miami, and \$402 million from the County, which is comprised of rights-of-way contributions (\$45 million), Building Better Communities General Obligation Bond (BBC GOB) proceeds (\$100 million), future Seaport Bonds (\$43.4 million), contingency future Seaport Bonds (\$100 million), and Double Barrel Bonds backed by the County and State of Florida State Enhanced Comprehensive Transportation System funds (\$114 million)
649730 - DREDGE III	20,000	115,000	85,000	220,000	In FY 2013-14, the Port will continue working closely with the Army Corps of Engineers, as well as various private and governmental entities, to begin dredging the southern part of Lummus Island channel to a depth of 50 feet from the current depth of 42 feet (\$220 million funded with \$109.6 million from the Florida Department of Transportation and \$110.4 million from Port bonds/loans), which is required to handle larger cargo vessels once the Panama Canal expansion is finalized in 2015; the Port will also continue bulkhead strengthening that is associated with the dredging (\$71.114 million)
644520 - CONTAINER YARD IMPROVEMENTS - SEABOARD	28,535	7,956	6,053	42,544	In FY 2013-14, the Port will oversee improvements to the container yard for terminal operators in accordance with contractual obligations (\$42.544 million total with \$7.956 million programmed in FY 2013-14)
644710 - CRUISE TERMINALS D AND E UPGRADES FOR NEW SERVICE	15,675	0	0	15,675	In FY 2013-14, the Port will complete improvements and retrofits to Terminal J (\$5.259 million) and Terminals F and G (\$13.345 million) that will repair and upgrade terminals to include roofing, stairways, and ventilation improvements
642780 - INTERMODAL AND RAIL RECONSTRUCTION	27,167	400	0	27,567	In FY 2013-14, the Port will finalize construction of the rail line from the Port to a cargo transfer facility (\$27.567 million) to enhance storage capacity and increase cargo container traffic
641770 - REMODEL CRUISE TERMINAL B AND C FOR NEW SERVICE	2,000	9,000	9,000	20,000	In FY 2013-14, the Port will continue remodeling efforts to Terminals B and C (\$20 million) to be able to handle Norwegian Cruise Line EPIC cruise ship and a smaller cruise ship on the same day greatly enhancing revenue opportunities

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Port of Miami									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
		Actual	Actual	Actual	Actual	Actual	Budget	2012-13 Projection	Base
REVENUE									
PROP	Carryover	\$11,300	\$10,701	\$13,800	\$18,000	\$22,737	\$20,300	\$22,230	\$15,271
PROP	Interest Income	\$175	\$40	\$11	\$4	\$8	\$0	\$0	\$0
PROP	Proprietary Fees	\$101,228	\$105,599	\$110,097	\$114,284	\$106,769	\$115,293	\$111,870	\$127,100
PROP	Transfer From Other Funds	\$0	\$0	\$0	\$734	\$0	\$0	\$0	\$0
INTERTRNF	Interdepartmental Transfer	\$1,297	\$1,690	\$0	\$902	\$0	\$0	\$0	\$0
INTRADEPT	Intradepartmental Transfers	\$65,712	\$69,583	\$72,714	\$72,358	\$0	\$68,177	\$0	\$71,463
INTRADEPT	Transfer From Other Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$179,712	\$187,613	\$196,622	\$206,282	\$129,514	\$203,770	\$134,100	\$213,834
EXPENDITURES									
	Salary	\$20,437	\$21,824	\$22,628	\$22,457	\$19,884	\$18,234	\$18,919	\$20,273
	Overtime Salary	\$1,858	\$1,346	\$1,694	\$821	\$942	\$370	\$980	\$945
	Fringe	\$6,471	\$7,276	\$6,969	\$7,047	\$5,267	\$4,028	\$5,472	\$6,514
	Overtime Fringe	\$229	\$0	\$0	\$0	\$0	\$13	\$0	\$138
	Court Cost	\$525	\$557	\$255	\$89	\$7	\$12	\$6	\$6
	Contractual Services	\$12,662	\$14,428	\$11,799	\$14,213	\$11,348	\$18,463	\$14,636	\$15,761
	Other Operating	\$7,089	\$9,935	\$13,176	\$7,882	\$11,808	\$11,392	\$18,484	\$11,113
	Charges for County Services	\$16,310	\$15,957	\$15,884	\$17,204	\$14,961	\$14,946	\$15,788	\$15,933
	Grants to Outside Organization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Capital	\$2,550	\$1,138	\$1,279	\$3,547	\$974	\$1,541	\$1,659	\$1,816
TOTAL OPERATING EXPENDITURES		\$68,131	\$72,461	\$73,684	\$73,260	\$65,191	\$68,999	\$75,944	\$72,499
	Transfers	\$761	\$795	\$831	\$870	\$6,063	\$1,374	\$1,763	\$1,693
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	\$33,110	\$29,284	\$31,393	\$37,057	\$36,030	\$40,120	\$41,122	\$39,473
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$25,100	\$0	\$28,706
	Other Non- Operating	0	0	0	0	0	0	0	0
	Intradepartmental	\$67,009	\$71,273	\$72,714	\$73,261	\$0	\$68,177	\$0	\$71,463
TOTAL NON OPERATING EXPENDITURES		\$100,880	\$101,352	\$104,938	\$111,188	\$42,093	\$134,771	\$42,885	\$141,335
TOTAL EXPENDITURES		\$169,011	\$173,813	\$178,622	\$184,448	\$107,284	\$203,770	\$118,829	\$213,834
REVENUES LESS EXPENDITURES		\$10,701	\$13,800	\$18,000	\$21,834	\$22,230	\$0	\$15,271	\$0



B) POSITIONS								
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	400	410	417	417	377	266	359	362
Full-Time Positions Filled =	370	395	405	410	371	0	349	0
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

# F-5 - Funded Projects Detail Report

2013-14 Proposed Capital Budget and Multi-Year Capital Plan

STRATEGIC AREA: Transportation

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*

DEPARTMENT: Port of Miami

(\$ IN 000'S)

## Cargo Facilities Improvements

### CONTAINER YARD IMPROVEMENTS - SEABOARD

Project #:644520

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Implement container yard improvements in Port terminal area for drainage and bulkhead improvements

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	0	11,198	0	0	0	0	0	0	0	11,198
Non-County Contributions	0	3,000	1,000	1,000	0	0	0	0	0	5,000
Seaport Bonds/Loans	3,511	14,337	6,956	5,053	0	0	0	0	0	26,346
<b>Total Revenue:</b>	<b>3,511</b>	<b>28,535</b>	<b>7,956</b>	<b>6,053</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,544</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	2,100	0	0	0	0	0	0	0	2,100
Construction	3,511	26,435	7,956	6,053	0	0	0	0	0	40,444
<b>Total Projected Cost:</b>	<b>3,511</b>	<b>28,535</b>	<b>7,956</b>	<b>6,053</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,544</b>

Estimated Annual Operating Costs: Less than \$10k

## Equipment Acquisition

### PURCHASE 4 ADDITIONAL GANTRY CONTAINER CRANES

Project #:6433531

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Purchase, erect, and install two Super Post-Panamax Container gantry cranes to meet expected demand by FY 2013-14 plus two additional cranes in FY 2014-15 and FY 2015-16

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	3,844	3,844	0	0	0	0	0	0	0	3,844
Seaport Bonds/Loans	25,529	31,715	4,294	2,552	444	0	0	0	0	39,005
<b>Total Revenue:</b>	<b>29,373</b>	<b>35,559</b>	<b>4,294</b>	<b>2,552</b>	<b>444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,849</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	29,373	35,559	4,294	2,552	444	0	0	0	0	42,849
<b>Total Projected Cost:</b>	<b>29,373</b>	<b>35,559</b>	<b>4,294</b>	<b>2,552</b>	<b>444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,849</b>

Estimated Annual Operating Costs:

625

**Facility Improvements**

**CRUISE TERMINAL J IMPROVEMENTS**

Project #:642930



Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and repair/upgrade various portions of the current terminal

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	1,389	3,459	1,800	0	0	0	0	0	0	5,259
<b>Total Revenue:</b>	<b>1,389</b>	<b>3,459</b>	<b>1,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,259</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,389	3,459	1,800	0	0	0	0	0	0	5,259
<b>Total Projected Cost:</b>	<b>1,389</b>	<b>3,459</b>	<b>1,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,259</b>

Estimated Annual Operating Costs:

10

**INFRASTRUCTURE IMPROVEMENTS**

Project #:645430

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Update and improve various infrastructure portions of the Port

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	661	661	0	0	0	0	0	0	0	661
Seaport Bonds/Loans	11,620	20,820	25,415	5,000	21,000	20,000	20,000	20,000	0	132,235
<b>Total Revenue:</b>	<b>12,281</b>	<b>21,481</b>	<b>25,415</b>	<b>5,000</b>	<b>21,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>132,896</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	12,281	21,481	25,415	5,000	21,000	20,000	20,000	20,000	0	132,896
<b>Total Projected Cost:</b>	<b>12,281</b>	<b>21,481</b>	<b>25,415</b>	<b>5,000</b>	<b>21,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>132,896</b>

Estimated Annual Operating Costs:

Less than \$10k

**INTERMODAL AND RAIL RECONSTRUCTION**

Project #:642780



Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Utilize federal grants to refurbish rail line from the Port to a cargo transfer facility

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Federal Transportation Grant	20,203	22,767	0	0	0	0	0	0	0	22,767
Seaport Bonds/Loans	3,779	4,400	400	0	0	0	0	0	0	4,800
<b>Total Revenue:</b>	<b>23,982</b>	<b>27,167</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,567</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	417	0	0	0	0	0	0	0	417
Construction	23,982	26,750	400	0	0	0	0	0	0	27,150
<b>Total Projected Cost:</b>	<b>23,982</b>	<b>27,167</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,567</b>

Estimated Annual Operating Costs: 300

#### Port Facility Improvements

##### CARGO BULKHEAD REHABILITATION

Project #: 646300

Location: Dante B. Fasco Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Repair and improvements to port cargo area bulkheads

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	8,703	8,703	8,439	2,148	5,482	0	0	0	0	24,772
<b>Total Revenue:</b>	<b>8,703</b>	<b>8,703</b>	<b>8,439</b>	<b>2,148</b>	<b>5,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,772</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	8,703	8,703	8,439	2,148	5,482	0	0	0	0	24,772
<b>Total Projected Cost:</b>	<b>8,703</b>	<b>8,703</b>	<b>8,439</b>	<b>2,148</b>	<b>5,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,772</b>

Estimated Annual Operating Costs: Less than \$10k

##### CARGO GATEWAY SECURITY SYSTEMS

Project #: 644010

Location: Dante B. Fasco Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Purchase and install security systems for new gateway as required

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	989	989	1,276	0	0	0	0	0	0	2,265
Seaport Bonds/Loans	2,011	2,011	724	3,999	3,000	0	0	0	0	9,734

<b>Total Revenue:</b>	<b>3,000</b>	<b>3,000</b>	<b>2,000</b>	<b>3,999</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,999</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction	3,000	3,000	2,000	3,999	3,000	0	0	0	0	11,999
<b>Total Projected Cost:</b>	<b>3,000</b>	<b>3,000</b>	<b>2,000</b>	<b>3,999</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,999</b>

Estimated Annual Operating Costs: 100

**CONSTRUCTION SUPERVISION** Project #:**6430061**

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5  
Comm. District(S) Served: Countywide  
Description:Provide supervision of on-going construction projects at the Port

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Seaport Bonds/Loans	4,900	4,900	5,600	5,600	5,600	5,600	0	0	0	27,300
<b>Total Revenue:</b>	<b>4,900</b>	<b>4,900</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,300</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction Management	4,900	4,900	5,600	5,600	5,600	5,600	0	0	0	27,300
<b>Total Projected Cost:</b>	<b>4,900</b>	<b>4,900</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,300</b>

Estimated Annual Operating Costs: Less than \$10k

**REMODEL CRUISE TERMINAL B AND C FOR NEW SERVICE** Project #:**641770**

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5  
Comm. District(S) Served: Countywide  
Description:Expand and remodel Cruise Terminals B and C to accept more than one ship simultaneously

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Seaport Bonds/Loans	2,000	2,000	9,000	9,000	0	0	0	0	0	20,000
<b>Total Revenue:</b>	<b>2,000</b>	<b>2,000</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction	2,000	2,000	9,000	9,000	0	0	0	0	0	20,000
<b>Total Projected Cost:</b>	<b>2,000</b>	<b>2,000</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>

Estimated Annual Operating Costs: 20000

**SEAPORT TUNNEL** Project #:**649870**

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Provide local matching funds to the Florida Department of Transportation project to construct a tunnel connecting the Dante B. Fascell Port of Miami-Dade to the mainland to ease traffic congestion in Downtown Miami

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2008A	0	100,000	0	0	0	0	0	0	0	100,000
Seaport Bonds/Loans	29,500	29,500	205,000	0	0	0	0	0	0	234,500
<b>Total Revenue:</b>	<b>29,500</b>	<b>129,500</b>	<b>205,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>334,500</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	3,000	0	0	0	0	0	0	0	3,000
Construction	29,500	126,500	205,000	0	0	0	0	0	0	331,500
<b>Total Projected Cost:</b>	<b>29,500</b>	<b>129,500</b>	<b>205,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>334,500</b>

Estimated Annual Operating Costs: Less than \$10k

#### SEWER UPGRADES

Project #:647720



Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Upgrade Miami-Dade sewer and force main

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	210	210	2,210	1,290	1,290	0	0	0	0	5,000
<b>Total Revenue:</b>	<b>210</b>	<b>210</b>	<b>2,210</b>	<b>1,290</b>	<b>1,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	110	110	0	0	0	0	0	0	0	110
Construction	100	100	2,210	1,290	1,290	0	0	0	0	4,890
<b>Total Projected Cost:</b>	<b>210</b>	<b>210</b>	<b>2,210</b>	<b>1,290</b>	<b>1,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

Estimated Annual Operating Costs: 1

#### TERMINAL BULKHEAD FUTURE REPAIRS

Project #:644300

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Program for future bulkhead repairs

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	0	15,000	13,000	12,000	0	0	0	40,000
<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>13,000</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>

<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	0	0	0	3,300	700	0	0	0	0	4,000
Construction	0	0	0	11,700	12,300	12,000	0	0	0	36,000
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>13,000</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>

Estimated Annual Operating Costs: Less than \$10k

#### TERMINAL F AND G UPGRADES

Project #:**645020**

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Repair and upgrade terminals to include roofing, stairways, and ventilation improvements

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Seaport Bonds/Loans	9,038	10,875	2,470	0	0	0	0	0	0	13,345
<b>Total Revenue:</b>	<b>9,038</b>	<b>10,875</b>	<b>2,470</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,345</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	0	163	0	0	0	0	0	0	0	163
Construction	9,038	10,712	2,470	0	0	0	0	0	0	13,182
<b>Total Projected Cost:</b>	<b>9,038</b>	<b>10,875</b>	<b>2,470</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,345</b>

Estimated Annual Operating Costs: Less than \$10k

#### Seaport Dredging

#### DREDGE III

Project #:**649730**

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Dredge southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	15,000	15,000	75,000	19,600	0	0	0	0	0	109,600
Seaport Bonds/Loans	128,500	110,400	0	0	0	0	0	0	0	110,400
<b>Total Revenue:</b>	<b>143,500</b>	<b>125,400</b>	<b>75,000</b>	<b>19,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction	20,000	20,000	115,000	85,000	0	0	0	0	0	220,000
<b>Total Projected Cost:</b>	<b>20,000</b>	<b>20,000</b>	<b>115,000</b>	<b>85,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>

Estimated Annual Operating Costs: Less than \$10k

## DREDGE III BULKHEAD STRENGTHENING

Project #:647710

Location: Dante B. Fascell Port of Miami-Dade  
Port of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description:Strengthen Port bulkhead areas for Dredge III project

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	0	1,687	0	0	0	0	0	0	0	1,687
Seaport Bonds/Loans	28,765	53,927	12,500	3,000	0	0	0	0	0	69,427
<b>Total Revenue:</b>	<b>28,765</b>	<b>55,614</b>	<b>12,500</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>71,114</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	28,765	55,614	12,500	3,000	0	0	0	0	0	71,114
<b>Total Projected Cost:</b>	<b>28,765</b>	<b>55,614</b>	<b>12,500</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>71,114</b>

Estimated Annual Operating Costs: Less than \$10k

	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
<b>Revenue Grand Totals:</b>	<b>300,152</b>	<b>456,403</b>	<b>362,084</b>	<b>73,242</b>	<b>49,816</b>	<b>37,600</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>1,019,145</b>
<b>Expenditures Grand Totals:</b>	<b>176,652</b>	<b>351,003</b>	<b>402,084</b>	<b>138,642</b>	<b>49,816</b>	<b>37,600</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>1,019,145</b>



## **Transit**

## TRANSIT FY 2013-14 DEPARTMENT BUDGET PRESENTATION

FY 2013-14 DEPARTMENTAL ISSUES	
*	For the fiscal year ending September 30, 2012, MDT had a cumulative (multiple year) cash deficit in its operating and non-operating funds that totaled \$26 million: \$4 million in the operating fund and \$22 million in the non-operating funds; It is anticipated that this amount will be reduced by additional \$23 million in FY 2012-13 and the final deficit repayment is programmed at \$3 million in FY13-14.
*	For FY 2013-2014 fuel is budgeted at \$3.54, the amount reflects a 22 cent increase per gallon as opposed to the current year at \$3.32. This equates to a \$5.5 million increase over the current year.
*	STS reflects a fare increase in the amount of \$0.50; there would be savings related to a reduction of approximately 70,000 ambulatory trips, and 23,000 non-ambulatory trips, equating to \$2.4M. Additionally, there is a proposed fare increase of \$.25 cents per trip on bus and rail that will generate an additional \$12 million in farebox revenue.
*	A change in accounting methodology increases budgeted expenditures and associated revenues by \$78.6 million.

\$ in 000's					
REVENUE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
General Fund	\$162,191	\$162,191	\$0	0.00%	
Federal/State	\$32,775	\$95,939	\$63,164	192.72%	Change in accounting methodology reflecting federal funds as a revenue instead of a expenditure reduction.
Proprietary	\$266,791	\$287,457	\$20,666	7.75%	Revenues were budgeted at 95 percent and are coming in above a 100 percent level.
Interagency	\$0	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$461,757	\$545,587	\$83,830	18.15%	
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
General Fund	\$162,191	\$167,869	\$5,678	3.50%	3.5% increase for maintenance of effort as required by Ordinance.
Federal/State	\$32,775	\$105,521	\$72,746	221.96%	Change in accounting methodology reflecting federal funds as a revenue instead of a expenditure reduction.
Proprietary	\$266,791	\$312,223	\$45,432	17.03%	Increase in revenues reflect fare adjustments as well as growth in surtax and farebox revenues.
Interagency	\$0	\$784	N/A	0.00%	
Budget Totals:	\$461,757	\$586,397	\$124,640	26.99%	

EXPENDITURE OVERVIEW					
FY 2012-13 Projections:	12-13 Budget	12-13 Projection	Variance from budget		Explanation of major variance
Salary	\$147,577	\$138,545	(\$9,032)	-6.12%	Salaries lower than budget due to increase in attrition levels.
Overtime Salary	\$23,062	\$30,995	\$7,933	34.40%	Increase due to full & part-time Bus Operator vacancies. Shortage of P/T creates the need to cover the work at overtime. Increase in rail OT is due to additional testing, training, and vacancies in Airport Link positions.
Fringe	\$28,831	\$33,989	\$5,158	17.89%	Fringe higher due to changes in group health; budgeted reserves accounted for these additional adjustments.
OT Fringe	\$0	\$0	N/A	0.00%	
Court Cost	\$14	\$10	(\$4)	-28.57%	Projected cost lower than budget.
Contractual Services	\$41,800	\$46,054	\$4,254	10.18%	STS expense increase due to higher than anticipated trips.
Other Operating	\$144,881	\$214,603	\$69,722	48.12%	Change in accounting methodology reflecting federal funds as a revenue instead of a expenditure reduction.
Charges for County Services	\$0	\$0	N/A	0.00%	
Grants to Outside Organization	\$4,235	\$4,235	\$0	0.00%	
Capital	\$0	\$0	N/A	0.00%	
Transfer	\$0	\$0	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$55,002	\$55,802	\$800	1.45%	Debt service is projected to be higher based on sequester effects.
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$16,355	\$0	N/A	0.00%	
FY 2012-13 Projections Totals:	\$461,757	\$524,233	\$62,476	13.53%	

EXPENDITURE OVERVIEW					
FY 2013-14 Budget:	12-13 Budget	13-14 Base	Variance from budget		Explanation of major variance
Salary	\$147,577	\$146,466	(\$1,111)	-0.75%	
Overtime Salary	\$23,062	\$26,990	\$3,928	17.03%	Increase due to vacancies not being filled in a timely manner. The opening of AirportLink created promotional opportunities for MDT staff as well as additional vacancies that are currently under recruitment.
Fringe	\$28,831	\$44,669	\$15,838	54.93%	Increase due to group health rate change and FRS rates.
OT Fringe	\$0	\$0	N/A	0.00%	
Court Cost	\$14	\$17	\$3	21.43%	
Contractual Services	\$41,800	\$44,900	\$3,100	7.42%	STS expense increase due to higher than anticipated trips.
Other Operating	\$144,881	\$232,934	\$88,053	60.78%	Change in accounting methodology reflecting federal funds as a revenue instead of a expenditure reduction.
Charges for County Services	\$0	\$0	N/A	0.00%	
Grants to Outside Organization	\$4,235	\$4,235	\$0	0.00%	
Capital	\$0	\$0	N/A	0.00%	
Transfer	\$0	\$784	N/A	0.00%	
Distribution of Funds In Trust	\$0	\$0	N/A	0.00%	
Debt Services	\$55,002	\$80,071	\$25,069	45.58%	Change in accounting methodology reflecting federal funds as a revenue instead of a expenditure reduction.
Depreciation, Amortizations and Depletion	\$0	\$0	N/A	0.00%	
Reserves	\$16,355	\$5,331	(\$11,024)	-67.40%	Reserves in previous year higher due to savings applied to reduce deficit.
Other Non-Operating	\$0	\$0	N/A	0.00%	
Budget Totals:	\$461,757	\$586,397	\$124,640	26.99%	

DEPARTMENT ENHANCEMENTS/REDUCTIONS AND/OR EFFICIENCIES		
Discussion of TO Changes	No TO changes proposed at this time.	
Enhancements/Reduction Discussions		
POSITION CHANGES		
Activity (FY 2013-14)	Position +/-	Fiscal Impact & Justification
N/A		
Position Totals:	N/A	

CAPITAL					
Function	Prior	2013-14	Future	Total	Comment
ADA Accessibility Improvements	\$20,763	\$3,068	\$0	\$23,831	
Bus System Projects	\$13,271	\$46,006	\$109	\$59,386	Various bus system projects to include an electric cooling system upgrade, three hybrid buses for replacement, bus stop signage enhancements, bus tracker and vehicle locating system upgrade (CAD/AVL), and replacement of the transit operations system that is used for maintaining bus scheduling.
Departmental Information Technology Projects	\$3,651	\$196	\$0	\$3,847	Various IT projects to increase transportation efficiency.
Equipment Acquisition	\$606	\$39,796	\$100,000	\$140,402	Various equipment acquisitions to meet a FTA standard of maintaining a system in a "State of Good Repair".
Facility Improvements	\$1,500	\$1,979	\$2,470	\$5,949	Various facility improvements to increase efficiency in operations.
Infrastructure Improvements	\$0	\$12,500	\$62,500	\$75,000	On-going Infrastructure Replacement Program to maintain a "State of Good Repair".
Mass Transit Projects	\$44,076	\$14,899	\$47,772	\$106,747	Corridor improvements for the East / West, North, and other major transit arteries.
Metromover Projects	\$36,616	\$2,506	\$1,660	\$40,782	Close out of the metromover car acquisitions.
Metrorail Projects	\$642,335	\$56,752	\$345,249	\$1,044,336	Includes Central Control Overhaul, Lehman Center Test Track, Palmetto Station Traction Power Substation, and Rail Vehicle Replacement.
New Passenger Facilities	\$9,470	\$2,870	\$715	\$13,055	New passenger facilities to improve comfort for passengers.
Park and Ride Improvements and New Facilities	\$9,793	\$2,889	\$1,994	\$14,676	Various park and ride improvements to provide access of public transportation to passengers.
Passenger Facilities Improvements	\$904	\$2,097	\$1,022	\$4,023	Passenger facilities improvements to make public transportation better for passengers.
Pedestrian Paths and Bikeways	\$2,150	\$3,260	\$1,218	\$6,628	Various improvements to provide access of public transportation to passengers.
Security Improvements	\$544	\$571	\$3,213	\$4,328	Various security improvements to improve safety of the public transportation system.
Capital Totals:	\$785,679	\$189,389	\$567,922	\$1,542,990	
* Capital Outlay Reserve (COR) Request	N/A	N/A	N/A	N/A	
* COR Expenditures are included in the Exp by Function.					

MAJOR CAPITAL PROJECTS HIGHLIGHTS					
Project Num - Project Name	PRIOR	2013-14	FUTURE	Total	Comment
6733001 - RAIL VEHICLE REPLACEMENT	59,084	25,822	292,022	376,928	The FY 2013-14 Proposed Budget and Multi-Year Capital Plan includes funding for the replacement of 136 Metrorail vehicles (\$25.822 million programmed in FY 2013-14) for a total project cost of \$376.928 million



GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Transit									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
		Actual	Actual	Actual	Actual	Actual	Budget	2012-13 Projection	Base
REVENUE									
CW	General Fund Countywide	\$136,017	\$145,743	\$148,071	\$153,188	\$156,707	\$162,191	\$162,191	\$167,869
PROP	Airport Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$147
PROP	Contract Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,287
PROP	Local Option Gas Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$16,877	\$17,130
PROP	Other Revenues	\$6,739	\$7,118	\$9,831	\$5,187	\$7,686	\$8,025	\$8,492	\$9,400
PROP	PTP Sales Tax Revenue	\$157,259	\$157,408	\$145,606	\$126,619	\$131,834	\$154,206	\$155,006	\$148,141
PROP	Transit Fares and Fees	\$97,590	\$99,341	\$98,657	\$102,039	\$109,129	\$104,560	\$107,082	\$116,171
PROP	Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,947
STATE	State Grants	\$8,361	\$8,338	\$7,830	\$6,675	\$6,694	\$9,621	\$10,055	\$14,852
STATE	State Operating Assistance	\$13,431	\$18,015	\$17,989	\$19,075	\$18,849	\$20,428	\$20,428	\$19,364
STATE	Other	\$666	\$666	\$666	\$666	\$666	\$666	\$666	\$666
INTERTRNF	Transfer From Other Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$784
FED	Federal Funds	\$0	\$0	\$0	\$4,001	\$6,983	\$2,060	\$2,060	\$6,983
FED	Federal Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$62,730	\$63,656
INTRADEPT	State Grants	\$2,486	\$2,847	\$1,990	\$2,331	\$1,194	\$2,543	\$2,177	\$2,000
TOTAL REVENUE		\$422,549	\$439,476	\$430,640	\$419,781	\$439,742	\$464,300	\$547,764	\$588,397
EXPENDITURES									
	Salary	\$181,646	\$184,070	\$177,954	\$162,681	\$155,739	\$147,577	\$138,545	\$146,466
	Overtime Salary	\$22,936	\$21,922	\$22,796	\$23,934	\$27,531	\$23,062	\$30,995	\$26,990
	Fringe	\$69,198	\$71,616	\$65,489	\$60,384	\$42,316	\$28,831	\$33,989	\$44,669
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	\$0	\$0	\$2	\$0	\$7	\$14	\$10	\$17
	Contractual Services	\$89,336	\$80,421	\$71,419	\$41,983	\$39,264	\$41,800	\$46,054	\$44,900
	Other Operating	\$16,203	\$9,305	\$25,942	\$80,893	\$123,965	\$144,881	\$214,603	\$232,934
	Charges for County Services	\$1,919	\$9,989	\$7,675	\$0	\$0	\$0	\$0	\$0
	Grants to Outside Organization	\$6,393	\$6,805	\$6,078	\$4,235	\$4,235	\$4,235	\$4,235	\$4,235
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$387,631	\$384,128	\$377,355	\$374,110	\$393,057	\$390,400	\$468,431	\$500,211
	Transfers	\$2,539	\$2,808	\$2,834	\$0	\$0	\$0	\$0	\$784
	Distribution of Funds In Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Debt Services	\$29,893	\$29,893	\$34,480	\$34,650	\$39,201	\$55,002	\$55,802	\$80,071
	Depreciation, Amortizations and Depletion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	Reserves	\$0	\$0	\$0	\$0	\$0	\$16,355	\$0	\$5,331
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Intradepartmental	\$2,486	\$2,847	\$1,990	\$2,331	\$1,194	\$2,543	\$2,177	\$2,000
	<b>TOTAL NON OPERATING EXPENDITURES</b>	<b>\$34,918</b>	<b>\$35,548</b>	<b>\$39,304</b>	<b>\$36,981</b>	<b>\$40,395</b>	<b>\$73,900</b>	<b>\$57,979</b>	<b>\$88,186</b>
	<b>TOTAL EXPENDITURES</b>	<b>\$422,549</b>	<b>\$419,676</b>	<b>\$416,659</b>	<b>\$411,091</b>	<b>\$433,452</b>	<b>\$464,300</b>	<b>\$526,410</b>	<b>\$588,397</b>
	<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$19,800</b>	<b>\$13,981</b>	<b>\$8,690</b>	<b>\$6,290</b>	<b>\$0</b>	<b>\$21,354</b>	<b>\$0</b>

B) POSITIONS								
	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2012-13	FY 2013-14
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	3663	3301	3201	3199	3235	3235	3235	3235
Full-Time Positions Filled =	3346	3895	3129	3180	3198		3158	
Part-time FTEs Budgeted =	358	316	314	323	321	347	346	349
Temporary FTEs Budgeted =								

# F-5 - Funded Projects Detail Report

2013-14 Proposed Capital Budget and Multi-Year Capital Plan

STRATEGIC AREA: Transportation

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*

DEPARTMENT: Transit

(\$ IN 000'S)

## ADA Accessibility Improvements

### BUSWAY ADA IMPROVEMENTS

Project #:672310

Location: Various  
Various Sites

Comm. District Physically Located: 8 , 9

Comm. District(S) Served: Countywide

Description: Continuation of pedestrian accessibility improvements along South Miami-Dade Busway

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	1,244	1,540	401	0	0	0	0	0	0	1,941
FDOT Funds	1,245	1,411	401	0	0	0	0	0	0	1,812
FTA Section 5307/5309 Formula Grant	13	13	0	0	0	0	0	0	0	13
Operating Revenue	0	48	0	0	0	0	0	0	0	48
<b>Total Revenue:</b>	<b>2,502</b>	<b>3,012</b>	<b>802</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,814</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	236	569	0	0	0	0	0	0	0	569
Construction	2,266	2,266	686	0	0	0	0	0	0	2,952
Project Administration	0	177	0	0	0	0	0	0	0	177
Project Contingency	0	0	116	0	0	0	0	0	0	116
<b>Total Projected Cost:</b>	<b>2,502</b>	<b>3,012</b>	<b>802</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,814</b>

Estimated Annual Operating Costs: Less than \$10k

### GRAPHICS AND SIGNAGE UPGRADE

Project #:678800

Location: Throughout Miami-Dade County  
Throughout Miami-Dade County

Comm. District Physically Located: 2 , 3 , 5 , 6 , 7 , 12 , 13

Comm. District(S) Served: Countywide

Description: Design-build signage system that will unify the new Earlington Heights Miami Intermodal Center Connector (Airport Link) with the existing Metrorail system

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	3,000	7,434	66	0	0	0	0	0	0	7,500
<b>Total Revenue:</b>	<b>3,000</b>	<b>7,434</b>	<b>66</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	2,800	6,731	32	0	0	0	0	0	0	6,763
Project Administration	200	703	34	0	0	0	0	0	0	737
<b>Total Projected Cost:</b>	<b>3,000</b>	<b>7,434</b>	<b>66</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>

Estimated Annual Operating Costs:

Less than \$10k

#### LEHMAN YARD REHABILITATION AND EXPANSION PHASE 1

Project #:674560

Location: 6601 NW 72 Ave  
Unincorporated Miami-Dade County

Comm. District Physically Located: 12

Comm. District(S) Served: Countywide

Description: Implement five storage tracks at the existing Metrorail Palmetto Yard facility

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	9,970	10,317	2,200	0	0	0	0	0	0	12,517
<b>Total Revenue:</b>	<b>9,970</b>	<b>10,317</b>	<b>2,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,517</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	9,435	9,435	2,000	0	0	0	0	0	0	11,435
Construction Management	190	190	100	0	0	0	0	0	0	290
Project Administration	345	692	100	0	0	0	0	0	0	792
<b>Total Projected Cost:</b>	<b>9,970</b>	<b>10,317</b>	<b>2,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,517</b>

Estimated Annual Operating Costs:

380

#### Bus System Projects

#### BUS AND BUS FACILITIES

Project #:671560

Location: Countywide  
Unincorporated Miami-Dade County

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Provide federal allocation designated for bus and bus facility projects to include the Bus Garages Plumbing, Roofing, Fire Suppression and Dadeland South Intermodal Station Passenger Amenities and Signage

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5309 Discretionary Grant	1,973	2,038	703	109	0	0	0	0	0	2,850
<b>Total Revenue:</b>	<b>1,973</b>	<b>2,038</b>	<b>703</b>	<b>109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,850</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	269	334	76	3	0	0	0	0	0	413
Construction	1,649	1,649	627	106	0	0	0	0	0	2,382
Project Administration	55	55	0	0	0	0	0	0	0	55
<b>Total Projected Cost:</b>	<b>1,973</b>	<b>2,038</b>	<b>703</b>	<b>109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,850</b>

Estimated Annual Operating Costs:

Less than \$10k

#### BUS ENHANCEMENTS

Project #:6730101

Location: Countywide



Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Purchase buses for route expansions/enhancements such as Biscayne, South Miami Dade, Hybrid buses for replacement and the retrofit of the Electric Cooling System of several buses

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	0	0	15,000	0	0	0	0	0	0	15,000
FTA Section 5307/5309 Formula Grant	0	0	5,091	0	0	0	0	0	0	5,091
People's Transportation Plan Bond Program	0	0	15,000	0	0	0	0	0	0	15,000
<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>35,091</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,091</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	0	35,091	0	0	0	0	0	0	35,091
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>35,091</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,091</b>

Estimated Annual Operating Costs: 10

#### BUS TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)

Project #:**672830**

Location: 111 NW 1 St  
City of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Continue to upgrade network infrastructure to support real-time Bus Tracking System and replace existing Computer Aided Dispatch (CAD) / Automatic Vehicle Locator (AVL) System

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	8,126	8,984	8,126	0	0	0	0	0	0	17,110
<b>Total Revenue:</b>	<b>8,126</b>	<b>8,984</b>	<b>8,126</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,110</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Furniture, Fixtures and Equipment	0	523	0	0	0	0	0	0	0	523
Equipment Acquisition	7,348	7,518	7,348	0	0	0	0	0	0	14,866
Construction Management	0	74	0	0	0	0	0	0	0	74
Project Administration	0	91	0	0	0	0	0	0	0	91
Project Contingency	778	778	778	0	0	0	0	0	0	1,556
<b>Total Projected Cost:</b>	<b>8,126</b>	<b>8,984</b>	<b>8,126</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,110</b>

Estimated Annual Operating Costs: 241

#### METROBUS ELECTRONIC REAL-TIME SIGNAGE

Project #:**673190**

Location: Countywide  
Not Applicable

Comm. District Physically Located: 2 , 3 , 5 , 6 , 7 , 12 , 13

Comm. District(S) Served: Countywide

Description: LED signs that will display text-only messages and alerts at bus stops via the same software platform as the Computer Aided Dispatch/Automated Vehicle Locator (CAD/AVL) - Electronic Solar Powered Signs project that provide the public with estimated bus arrival times

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	0	246	0	0	0	0	0	0	246
<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	0	246	0	0	0	0	0	0	246
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246</b>

Estimated Annual Operating Costs: Less than \$10k

#### TRANSIT OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT

Project #:671460

Location: 111 NW 1 St  
City of Miami

Comm. District Physically Located: 5

Comm. District(S) Served: Countywide

Description: Replace obsolete and antiquated hardware needed to dispatch Bus Operators and process Bus Operator payroll

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	2,249	2,249	1,840	0	0	0	0	0	0	4,089
<b>Total Revenue:</b>	<b>2,249</b>	<b>2,249</b>	<b>1,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,089</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	2,249	2,249	1,840	0	0	0	0	0	0	4,089
<b>Total Projected Cost:</b>	<b>2,249</b>	<b>2,249</b>	<b>1,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,089</b>

Estimated Annual Operating Costs: 402

#### Departmental Information Technology Projects

#### ELECTRONIC SIGNAGE INFORMATION SYSTEM (ESIS) AND WIFI IMPLEMENTATION AT METRORAIL STATIONS

Project #:676590

Location: Various  
Various Sites

Comm. District Physically Located: 2 , 3 , 5 , 6 , 7 , 12 , 13

Comm. District(S) Served: Countywide

Description: Implement Electronic Signage Information System (ESIS) and Wi-Fi at Metrorail Stations

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	477	500	0	0	0	0	0	0	0	500
FDOT Funds	477	500	0	0	0	0	0	0	0	500
FTA Section 5307/5309 Formula Grant	2,400	2,400	0	0	0	0	0	0	0	2,400
Operating Revenue	51	251	196	0	0	0	0	0	0	447
<b>Total Revenue:</b>	<b>3,405</b>	<b>3,651</b>	<b>196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,847</b>

<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Equipment Acquisition	3,405	3,651	196	0	0	0	0	0	0	3,847
<b>Total Projected Cost:</b>	<b>3,405</b>	<b>3,651</b>	<b>196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,847</b>
Estimated Annual Operating Costs:	186									

#### Equipment Acquisition

#### **BUS REPLACEMENT**

Project #:**673800**

Location: Countywide  
Throughout Miami-Dade County

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Replace buses to maintain the bus fleet replacement plan

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FTA Section 5307/5309 Formula Grant	0	0	12,555	0	0	0	0	0	0	12,555
Lease Financing - County Bonds/Debt	0	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
People's Transportation Plan Bond Program	0	0	7,000	0	0	0	0	0	0	7,000
<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>39,555</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>139,555</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Equipment Acquisition	0	0	39,555	20,000	20,000	20,000	20,000	20,000	0	139,555
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>39,555</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>139,555</b>

Estimated Annual Operating Costs: Less than \$10k

#### **METRORAIL AND METROMOVER TOOLS AND EQUIPMENT**

Project #:**6736031**

Location: Countywide

Comm. District Physically Located: 5 , 12

Comm. District(S) Served: Countywide

Description: Repair and purchase miscellaneous tools and equipment for Metrorail and Metromover vehicles and facilities

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FTA Section 5307/5309 Formula Grant	240	606	241	0	0	0	0	0	0	847
<b>Total Revenue:</b>	<b>240</b>	<b>606</b>	<b>241</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>847</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Equipment Acquisition	240	606	241	0	0	0	0	0	0	847
<b>Total Projected Cost:</b>	<b>240</b>	<b>606</b>	<b>241</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>847</b>

Estimated Annual Operating Costs: Less than \$10k



## Facility Improvements

### FIRE ALARM INSTALLATION AT RAIL STATIONS

Project #:673050

Location: Various

Comm. District Physically Located: 2 , 3 , 5 , 6 , 7 , 12 , 13

Comm. District(S) Served: Countywide

Description: Upgrade and replace the existing fire alarm panels at all Metrorail Stations with new SIMPLEX panels

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	1,500	1,500	1,500	0	0	0	0	0	0	3,000
<b>Total Revenue:</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,285	1,285	1,285	0	0	0	0	0	0	2,570
Project Administration	34	34	34	0	0	0	0	0	0	69
Project Contingency	181	181	181	0	0	0	0	0	0	361
<b>Total Projected Cost:</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

Estimated Annual Operating Costs:

9

### PASSENGER AMENITIES AND TRANSIT ENHANCEMENTS

Project #:6730531

Location: Various Sites

Various Sites

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Replace signage at Metrorail Stations; install bicycle-related amenities on buses and at locations such as Metrorail and Metromover stations; and provide for other federally qualified passenger amenities or enhancements

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	0	479	484	489	494	499	504	0	2,949
<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>479</b>	<b>484</b>	<b>489</b>	<b>494</b>	<b>499</b>	<b>504</b>	<b>0</b>	<b>2,949</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	0	479	484	489	494	499	504	0	2,949
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>479</b>	<b>484</b>	<b>489</b>	<b>494</b>	<b>499</b>	<b>504</b>	<b>0</b>	<b>2,949</b>

Estimated Annual Operating Costs:

Less than \$10k

## Infrastructure Improvements

### INFRASTRUCTURE RENEWAL PLAN (IRP)

Project #:677200

Location: Various Sites

Various Sites

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Replace and upgrade physical assets according to normal replacement cycles; the IRP focuses on areas such as bus, facilities, systems and equipment overhauls and acquisitions

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	0	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>0</b>	<b>75,000</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>0</b>	<b>75,000</b>

Estimated Annual Operating Costs: Less than \$10k

#### Mass Transit Projects

##### CAPITAL EXPANSION RESERVE

Project #:**675860**

Location: Various Sites

Various Sites

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Acquire buses and equipment needed to provide Enhanced Bus Service along the North and East/West Corridors

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	6,846	36,233	4,847	3,356	1,979	245	530	700	0	47,890
<b>Total Revenue:</b>	<b>6,846</b>	<b>36,233</b>	<b>4,847</b>	<b>3,356</b>	<b>1,979</b>	<b>245</b>	<b>530</b>	<b>700</b>	<b>0</b>	<b>47,890</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	6,846	36,233	4,847	3,356	1,979	245	530	700	0	47,890
<b>Total Projected Cost:</b>	<b>6,846</b>	<b>36,233</b>	<b>4,847</b>	<b>3,356</b>	<b>1,979</b>	<b>245</b>	<b>530</b>	<b>700</b>	<b>0</b>	<b>47,890</b>

Estimated Annual Operating Costs: Less than \$10k

##### EAST/WEST CORRIDOR (SR836 EXPRESS ENHANCED BUS SERVICE)

Project #:**678040**

Location: Countywide

Not Applicable

Comm. District Physically Located: 6 , 10 , 11 , 12

Comm. District(S) Served: 6 , 10 , 11 , 12

Description: Purchase 60 foot buses to extend bus service along SR836 from SW 8 ST and SW 147 Ave to the MIC at MIA, install Wi-Fi, bus real-time signs, transit signal priority and build new robust bus stations

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
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FDOT Funds	0	0	206	5,743	5,982	1,236	0	0	0	13,167
FTA Section 5307/5309 Formula Grant	0	0	286	1,140	2,433	0	0	0	0	3,859
People's Transportation Plan Bond Program	0	0	208	743	5,983	1,236	0	0	0	8,170

<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>7,626</b>	<b>14,398</b>	<b>2,472</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,196</b>
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<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Land/Building Acquisition	0	0	0	6,120	0	0	0	0	0	6,120
Planning and Design	0	0	700	0	0	0	0	0	0	700
Construction	0	0	0	40	5,118	2,472	0	0	0	7,630
Equipment Acquisition	0	0	0	1,466	9,280	0	0	0	0	10,746

<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>7,626</b>	<b>14,398</b>	<b>2,472</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,196</b>
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Estimated Annual Operating Costs: 75

#### KENDALL ENHANCED BUS SERVICE

Project #:675550



Location: Kendall Dr

Comm. District Physically Located: 7 , 8 , 10 , 11

Comm. District(S) Served: Countywide

Description: Purchase the remaining 40 foot buses, bus parts, land (2 acre parcel) and the Design and Construction of the Park and Ride at SW 88 St (Kendall Drive) and 150 Ave

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	1,112	1,112	1,260	471	461	0	0	0	0	3,304
People's Transportation Plan Bond Program	1,113	1,113	1,261	471	461	0	0	0	0	3,306

<b>Total Revenue:</b>	<b>2,225</b>	<b>2,225</b>	<b>2,521</b>	<b>942</b>	<b>922</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,610</b>
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<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Land/Building Acquisition	2,000	2,000	0	0	0	0	0	0	0	2,000
Planning and Design	225	225	183	20	0	0	0	0	0	428
Construction	0	0	28	922	922	0	0	0	0	1,872
Equipment Acquisition	0	0	2,310	0	0	0	0	0	0	2,310

<b>Total Projected Cost:</b>	<b>2,225</b>	<b>2,225</b>	<b>2,521</b>	<b>942</b>	<b>922</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,610</b>
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Estimated Annual Operating Costs: 10

#### METRORAIL BIKE PATH (M-PATH)

Project #:673150

Location: Existing Metrorail Guideway Right-of-Way  
Various Sites

Comm. District Physically Located: 5 , 7

Comm. District(S) Served: Countywide

Description: Renovate and improve design of the existing M-Path from the Brickell Metrorail Station to the South Miami Metrorail Station

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
BBC GOB Financing	218	218	875	0	0	0	0	0	0	1,093

BBC GOB Series 2008B-1	0	307	0	0	0	0	0	0	0	307
<b>Total Revenue:</b>	<b>218</b>	<b>525</b>	<b>875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	89	271	15	0	0	0	0	0	0	286
Construction	117	242	753	0	0	0	0	0	0	995
Project Contingency	12	12	107	0	0	0	0	0	0	119
<b>Total Projected Cost:</b>	<b>218</b>	<b>525</b>	<b>875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>
Estimated Annual Operating Costs:	10									

#### NORTH CORRIDOR ENHANCED BUS SERVICE (NW 27 AVE AND NW 215 ST TO THE MIC)

Project #:**679310**

Location: Countywide  
Not Applicable

Comm. District Physically Located: 1 , 2 , 3 , 6

Comm. District(S) Served: 1 , 2 , 3 , 6

Description: Purchase 60 foot buses to extend bus service along NW 27 Ave from NW 215 St to the MIC, install Wi-Fi, bus real-time signs, transit signal priority and build new robust bus stations

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	0	0	2,800	2,581	10	2,604	0	0	0	7,995
FTA Section 5307/5309 Formula Grant	0	0	256	1,300	20	2,891	0	0	0	4,467
Operating Revenue	0	29	0	0	0	0	0	0	0	29
People's Transportation Plan Bond Program	0	5,064	2,900	2,581	10	2,605	0	0	0	13,160
<b>Total Revenue:</b>	<b>0</b>	<b>5,093</b>	<b>5,956</b>	<b>6,462</b>	<b>40</b>	<b>8,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,651</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Land/Building Acquisition	0	5,064	0	1,300	0	0	0	0	0	6,364
Planning and Design	0	29	256	412	0	0	0	0	0	697
Construction	0	0	0	0	40	8,100	0	0	0	8,140
Equipment Acquisition	0	0	5,700	4,750	0	0	0	0	0	10,450
<b>Total Projected Cost:</b>	<b>0</b>	<b>5,093</b>	<b>5,956</b>	<b>6,462</b>	<b>40</b>	<b>8,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,651</b>
Estimated Annual Operating Costs:	75									

#### Metromover Projects

#### HIGH CYCLE SWITCH LOGIC CONTROL CABINETS

Project #:**673020**

Location: Downtown  
Not Applicable

Comm. District Physically Located: 5

Comm. District(S) Served: 5

Description: Replace the high-cycle Switch Logic Control Cabinets (SLCC) for Metromover

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
People's Transportation Plan Bond										

Program	0	0	1,660	1,660	0	0	0	0	0	3,320
<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>1,660</b>	<b>1,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,320</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	0	0	243	243	0	0	0	0	0	486
Equipment Acquisition	0	0	1,313	1,313	0	0	0	0	0	2,626
Construction Management	0	0	29	29	0	0	0	0	0	58
Project Administration	0	0	5	5	0	0	0	0	0	10
Project Contingency	0	0	70	70	0	0	0	0	0	140
<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>1,660</b>	<b>1,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,320</b>

Estimated Annual Operating Costs: Less than \$10k

#### MOVER VEHICLES REPLACEMENT PHASE II (17 CARS)

Project #:**675590**

Location: Various  
Various Sites

Comm. District Physically Located: 5  
Comm. District(S) Served: Countywide  
Description: Replace 17 Metromover vehicles

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
People's Transportation Plan Bond Program	4,488	36,616	846	0	0	0	0	0	0	37,462
<b>Total Revenue:</b>	<b>4,488</b>	<b>36,616</b>	<b>846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,462</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Equipment Acquisition	4,328	30,895	0	0	0	0	0	0	0	30,895
Project Administration	160	895	32	0	0	0	0	0	0	927
Project Contingency	0	754	814	0	0	0	0	0	0	1,568
Capital Maintenance	0	4,072	0	0	0	0	0	0	0	4,072
<b>Total Projected Cost:</b>	<b>4,488</b>	<b>36,616</b>	<b>846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,462</b>

Estimated Annual Operating Costs: Less than \$10k

#### Metrorail Projects

#### CENTRAL CONTROL OVERHAUL

Project #:**6733181**

Location: 111 NW 1 St  
City of Miami

Comm. District Physically Located: 5  
Comm. District(S) Served: Countywide  
Description: Install new Central Control Room System in the Stephen P. Clark Center and replace the Metromover Input Output System

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	2,202	2,686	0	0	0	0	0	0	0	2,686
People's Transportation Plan Bond	13,914	18,140	8,821	1,443	0	0	0	0	0	28,404

Program

<b>Total Revenue:</b>	<b>16,116</b>	<b>20,826</b>	<b>8,821</b>	<b>1,443</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,090</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction	13,968	14,438	3,814	0	0	0	0	0	0	18,252
Furniture, Fixtures and Equipment	0	784	0	0	0	0	0	0	0	784
Equipment Acquisition	0	484	2,779	1,191	0	0	0	0	0	4,454
Construction Management	1,031	1,260	840	0	0	0	0	0	0	2,100
Project Administration	1,117	3,860	1,052	108	0	0	0	0	0	5,020
Project Contingency	0	0	336	144	0	0	0	0	0	480
<b>Total Projected Cost:</b>	<b>16,116</b>	<b>20,826</b>	<b>8,821</b>	<b>1,443</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,090</b>

Estimated Annual Operating Costs: Less than \$10k

#### EARLINGTON HEIGHTS (EH)/MIAMI INTERMODAL CENTER (MIC) CONNECTOR - AIRPORT LINK

Project #:6733210



Location: Earlington Heights Metrorail Station to the MIC

Comm. District Physically Located: 2 , 6

Comm. District(S) Served: Countywide

Description:Extend Metrorail South 2.4 miles from the Earlington Heights Station to the Miami Intermodal Center (MIC) at Miami International Airport (Airport Link)

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	0	102,147	0	0	0	0	0	0	0	102,147
People's Transportation Plan Bond Program	21,782	401,632	2,750	0	0	0	0	0	0	404,382
<b>Total Revenue:</b>	<b>21,782</b>	<b>503,779</b>	<b>2,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>506,529</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Land/Building Acquisition	2,109	52,805	0	0	0	0	0	0	0	52,805
Planning and Design	121	54,836	0	0	0	0	0	0	0	54,836
Construction	14,185	360,519	1,000	0	0	0	0	0	0	361,519
Furniture, Fixtures and Equipment	0	60	0	0	0	0	0	0	0	60
Equipment Acquisition	304	1,198	0	0	0	0	0	0	0	1,198
Construction Management	1,436	12,330	0	0	0	0	0	0	0	12,330
Project Administration	1,332	19,736	250	0	0	0	0	0	0	19,986
Project Contingency	2,295	2,295	1,500	0	0	0	0	0	0	3,795
<b>Total Projected Cost:</b>	<b>21,782</b>	<b>503,779</b>	<b>2,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>506,529</b>

Estimated Annual Operating Costs: 7381

#### LEHMAN CENTER TEST TRACK FOR METRORAIL

Project #:678220

Location: 6601 NW 72 Ave  
Unincorporated Miami-Dade County

Comm. District Physically Located: 3

Comm. District(S) Served: Countywide

Description:Construct a Test Track at the Lehman Center for Metrorail

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
People's Transportation Plan Bond Program	12,835	13,787	4,500	0	0	0	0	0	0	18,287
<b>Total Revenue:</b>	<b>12,835</b>	<b>13,787</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,287</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction	11,663	11,664	4,000	0	0	0	0	0	0	15,664
Construction Management	423	423	100	0	0	0	0	0	0	523
Project Administration	441	1,392	150	0	0	0	0	0	0	1,542
Project Contingency	308	308	250	0	0	0	0	0	0	558
<b>Total Projected Cost:</b>	<b>12,835</b>	<b>13,787</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,287</b>

Estimated Annual Operating Costs: 685

#### PALMETTO STATION TRACTION POWER SUBSTATION

Project #:678280

Location: 7701 NW 79 Ave  
Hialeah

Comm. District Physically Located: 12

Comm. District(S) Served: Countywide

Description:Construct a new Traction Power Substation at the Palmetto Metrorail Station

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FTA Section 5307/5309 Formula Grant	15,502	15,791	210	0	0	0	0	0	0	16,001
People's Transportation Plan Bond Program	66	802	0	0	0	0	0	0	0	802
<b>Total Revenue:</b>	<b>15,568</b>	<b>16,593</b>	<b>210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,803</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Construction	13,540	13,540	100	0	0	0	0	0	0	13,640
Construction Management	1,037	1,037	50	0	0	0	0	0	0	1,087
Project Administration	142	1,167	10	0	0	0	0	0	0	1,177
Project Contingency	849	849	50	0	0	0	0	0	0	899
<b>Total Projected Cost:</b>	<b>15,568</b>	<b>16,593</b>	<b>210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,803</b>

Estimated Annual Operating Costs: 356

#### RAIL VEHICLE REPLACEMENT

Project #:6733001

Location: Countywide  
Throughout Miami-Dade County

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description:Overhaul and modernize existing fleet and purchase 136 new heavy rail vehicles

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
People's Transportation Plan Bond Program	30,937	59,084	25,822	31,180	75,922	107,209	65,022	12,689	0	376,928

<b>Total Revenue:</b>	<b>30,937</b>	<b>59,084</b>	<b>25,822</b>	<b>31,180</b>	<b>75,922</b>	<b>107,209</b>	<b>65,022</b>	<b>12,689</b>	<b>0</b>	<b>376,928</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Equipment Acquisition	25,904	25,904	20,237	24,098	62,567	97,337	59,777	8,967	0	298,887
Project Administration	2,787	16,361	4,042	5,536	9,950	4,858	2,206	3,273	0	46,226
Project Contingency	1,380	2,063	1,143	1,402	3,405	5,014	3,039	449	0	16,515
Capital Maintenance	866	14,756	400	144	0	0	0	0	0	15,300
<b>Total Projected Cost:</b>	<b>30,937</b>	<b>59,084</b>	<b>25,822</b>	<b>31,180</b>	<b>75,922</b>	<b>107,209</b>	<b>65,022</b>	<b>12,689</b>	<b>0</b>	<b>376,928</b>

Estimated Annual Operating Costs: 50

#### TRACK AND GUIDEWAY REHABILITATION

Project #:6710900

Location: Countywide  
Various Sites

Comm. District Physically Located: 2 , 3 , 5 , 6 , 7 , 12 , 13

Comm. District(S) Served: Countywide

Description: Rehabilitate existing track and guideway equipment and fixtures; replacement of safety items such as coverboard and fasteners on curves that have deteriorated, road crossings and insulated joints, metal acoustical barriers and replace, drains, piers painting, train control systems and communicators

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
People's Transportation Plan Bond Program	7,430	28,266	14,649	13,412	10,372	7,000	7,000	7,000	7,000	94,699
<b>Total Revenue:</b>	<b>7,430</b>	<b>28,266</b>	<b>14,649</b>	<b>13,412</b>	<b>10,372</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>94,699</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	0	1,864	0	0	0	0	0	0	0	1,864
Construction	4,459	12,611	9,124	7,827	6,310	4,200	4,200	4,200	4,200	52,672
Equipment Acquisition	385	666	3,160	3,151	2,950	2,800	2,800	2,800	2,800	21,127
Project Administration	2,586	13,125	2,365	2,434	1,112	0	0	0	0	19,036
<b>Total Projected Cost:</b>	<b>7,430</b>	<b>28,266</b>	<b>14,649</b>	<b>13,412</b>	<b>10,372</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>94,699</b>

Estimated Annual Operating Costs: Less than \$10k

#### New Passenger Facilities

##### NORTHWEST 7 AVENUE AND NORTHWEST 62 STREET PASSENGER ACTIVITY CENTER (TRANSIT VILLAGE)

Project #:6734671

Location: NW 7 Ave and 62 St  
City of Miami

Comm. District Physically Located: 3

Comm. District(S) Served: Countywide

Description:Purchase land and relocate occupants for future Passenger Activity Center to be located at NW 7 Ave and NW 62 St

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FTA Section 5309 Discretionary Grant	2,294	7,901	1,949	300	145	0	0	0	0	10,295
<b>Total Revenue:</b>	<b>2,294</b>	<b>7,901</b>	<b>1,949</b>	<b>300</b>	<b>145</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,295</b>



Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	528	4,887	112	0	0	0	0	0	0	4,999
Planning and Design	0	78	0	0	0	0	0	0	0	78
Construction	1,464	1,464	1,537	0	0	0	0	0	0	3,001
Project Administration	102	1,272	100	100	45	0	0	0	0	1,517
Project Contingency	200	200	200	200	100	0	0	0	0	700
<b>Total Projected Cost:</b>	<b>2,294</b>	<b>7,901</b>	<b>1,949</b>	<b>300</b>	<b>145</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,295</b>

Estimated Annual Operating Costs: Less than \$10k

#### PARK AND RIDE LOT KENDALL DRIVE

Project #:6731191



Location: Kendall Dr and SW 127 Ave  
Unincorporated Miami-Dade County

Comm. District Physically Located: 10  
Comm. District(S) Served: Countywide  
Description:Construct Park and Ride facility at Kendall Dr and SW 127 Ave

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	259	277	166	48	0	0	0	0	0	491
FDOT Funds	733	784	461	135	0	0	0	0	0	1,380
People's Transportation Plan Bond Program	475	508	294	87	0	0	0	0	0	889
<b>Total Revenue:</b>	<b>1,467</b>	<b>1,569</b>	<b>921</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,760</b>
Expenditure Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	1,300	1,300	0	0	0	0	0	0	0	1,300
Planning and Design	122	197	21	2	0	0	0	0	0	220
Construction	45	72	900	268	0	0	0	0	0	1,240
<b>Total Projected Cost:</b>	<b>1,467</b>	<b>1,569</b>	<b>921</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,760</b>

Estimated Annual Operating Costs: 50

#### Park and Ride Improvements and New Facilities

#### PARK AND RIDE FACILITY AT QUAIL ROOST DRIVE

Project #:671620



Location: SW 184 St and Busway  
Palmetto Bay

Comm. District Physically Located: 9  
Comm. District(S) Served: Countywide  
Description:Purchase of land for the use of a Park and Ride facility for Miami-Dade Transit customers

Revenue Schedule:	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Developer Fees/Donations	990	990	0	0	0	0	0	0	0	990
FTA Section 5307/5309 Formula Grant	1,423	1,531	308	1,030	10	0	0	0	0	2,879
<b>Total Revenue:</b>	<b>2,413</b>	<b>2,521</b>	<b>308</b>	<b>1,030</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,869</b>

<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Land/Building Acquisition	2,215	2,215	0	0	0	0	0	0	0	2,215
Planning and Design	161	255	83	10	0	0	0	0	0	348
Construction	0	0	206	1,000	0	0	0	0	0	1,206
Project Administration	37	51	19	20	10	0	0	0	0	100
<b>Total Projected Cost:</b>	<b>2,413</b>	<b>2,521</b>	<b>308</b>	<b>1,030</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,869</b>

Estimated Annual Operating Costs: 100

#### PARK AND RIDE LOT AT SW 344 STREET

Project #:671610



Location: South Miami-Dade Busway and SW 344 St  
Unincorporated Miami-Dade County

Comm. District Physically Located: 9

Comm. District(S) Served: Countywide

Description:Construct a Park and Ride Lot at SW 344 St

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	1,840	3,398	1,230	58	0	0	0	0	0	4,686
FTA Section 5307/5309 Formula Grant	224	1,574	121	809	0	0	0	0	0	2,504
People's Transportation Plan Bond Program	1,713	2,300	1,230	87	0	0	0	0	0	3,617
<b>Total Revenue:</b>	<b>3,777</b>	<b>7,272</b>	<b>2,581</b>	<b>954</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,807</b>

<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Land/Building Acquisition	3,163	5,090	0	0	0	0	0	0	0	5,090
Planning and Design	57	493	10	0	0	0	0	0	0	503
Construction	334	353	2,460	899	0	0	0	0	0	3,712
Project Administration	184	1,297	72	55	0	0	0	0	0	1,424
Project Contingency	39	39	39	0	0	0	0	0	0	78
<b>Total Projected Cost:</b>	<b>3,777</b>	<b>7,272</b>	<b>2,581</b>	<b>954</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,807</b>

Estimated Annual Operating Costs: 60

#### Passenger Facilities Improvements

#### BICYCLE LOCKER REPLACEMENT AT ALL RAIL STATIONS AND OTHER TRANSIT FACILITIES

Project #:679430

Location: Countywide  
Not Applicable

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description:Install bicycle lockers at all Metrorail stations and other transit facilities

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FTA Section 5307/5309 Formula Grant	299	329	100	26	0	0	0	0	0	455

<b>Total Revenue:</b>	<b>299</b>	<b>329</b>	<b>100</b>	<b>26</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Equipment Acquisition	299	329	100	26	0	0	0	0	0	455
<b>Total Projected Cost:</b>	<b>299</b>	<b>329</b>	<b>100</b>	<b>26</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455</b>

Estimated Annual Operating Costs: Less than \$10k

#### NORTHEAST TRANSIT HUB ENHANCEMENTS

Project #:679230

Location: 163rd Street Mall and Aventura Mall

Comm. District Physically Located: 4

Comm. District(S) Served: Countywide

Description:Improvements at existing transit hubs at 163rd Street Mall and at Aventura Mall

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	282	287	855	497	0	0	0	0	0	1,639
People's Transportation Plan Bond Program	283	288	858	499	0	0	0	0	0	1,645
<b>Total Revenue:</b>	<b>565</b>	<b>575</b>	<b>1,713</b>	<b>996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,284</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Land/Building Acquisition	142	142	0	0	0	0	0	0	0	142
Planning and Design	270	280	25	5	0	0	0	0	0	310
Construction	76	76	1,611	991	0	0	0	0	0	2,678
Project Contingency	77	77	77	0	0	0	0	0	0	154
<b>Total Projected Cost:</b>	<b>565</b>	<b>575</b>	<b>1,713</b>	<b>996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,284</b>

Estimated Annual Operating Costs: 25

#### PARK AND RIDE AT SW 97 AVE AND SW 168 ST

Project #:677500

Location: Countywide

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description:Improve land including asphalt resurfacing, concrete, fencing, lighting, landscaping, irrigation and other maintenance

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	0	0	141	0	0	0	0	0	0	141
People's Transportation Plan Bond Program	0	0	143	0	0	0	0	0	0	143
<b>Total Revenue:</b>	<b>0</b>	<b>0</b>	<b>284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>284</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	0	0	75	0	0	0	0	0	0	75
Construction	0	0	180	0	0	0	0	0	0	180
Project Contingency	0	0	29	0	0	0	0	0	0	29

<b>Total Projected Cost:</b>	<b>0</b>	<b>0</b>	<b>284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>284</b>
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Estimated Annual Operating Costs: 75

#### Pedestrian Paths and Bikeways

##### PEDESTRIAN OVERPASS AT UNIVERSITY

Project #:674220

Location: US 1 and Mariposa Ave  
Coral Gables

Comm. District Physically Located: 7

Comm. District(S) Served: 7

Description:Construct a Pedestrian Overpass

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FDOT Funds	0	0	1,000	0	0	0	0	0	0	1,000
FTA Section 5307/5309 Formula Grant	1,169	1,384	1,260	1,218	0	0	0	0	0	3,862
People's Transportation Plan Bond Program	0	766	1,000	0	0	0	0	0	0	1,766
<b>Total Revenue:</b>	<b>1,169</b>	<b>2,150</b>	<b>3,260</b>	<b>1,218</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,628</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Land/Building Acquisition	942	1,037	0	0	0	0	0	0	0	1,037
Planning and Design	111	315	199	0	0	0	0	0	0	514
Construction	0	0	2,793	850	0	0	0	0	0	3,643
Project Administration	116	798	191	368	0	0	0	0	0	1,357
Project Contingency	0	0	77	0	0	0	0	0	0	77
<b>Total Projected Cost:</b>	<b>1,169</b>	<b>2,150</b>	<b>3,260</b>	<b>1,218</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,628</b>

Estimated Annual Operating Costs: 17

#### Security Improvements

##### SECURITY AND SAFETY EQUIPMENT

Project #:6730551

Location: Various Sites  
Various Sites

Comm. District Physically Located: Countywide

Comm. District(S) Served: Countywide

Description: Install security and safety improvements such as security surveillance, safety rails, security locks and lighting improvements throughout Miami-Dade County at all Metrobus, Metromover and Metrorail facilities

<b>Revenue Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
FTA Section 5307/5309 Formula Grant	544	544	571	600	630	661	661	661	0	4,328
<b>Total Revenue:</b>	<b>544</b>	<b>544</b>	<b>571</b>	<b>600</b>	<b>630</b>	<b>661</b>	<b>661</b>	<b>661</b>	<b>0</b>	<b>4,328</b>
<b>Expenditure Schedule:</b>	<b>2012-13</b>	<b>PRIOR</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>FUTURE</b>	<b>TOTAL</b>
Equipment Acquisition	544	544	571	600	630	661	661	661	0	4,328

Total Projected Cost:	544	544	571	600	630	661	661	661	0	4,328
Estimated Annual Operating Costs:			3							

	2012-13	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
<b>Revenue Grand Totals:</b>	<b>163,938</b>	<b>785,679</b>	<b>189,389</b>	<b>104,568</b>	<b>137,407</b>	<b>158,681</b>	<b>106,212</b>	<b>54,054</b>	<b>7,000</b>	<b>1,542,990</b>
<b>Expenditures Grand Totals:</b>	<b>163,938</b>	<b>785,679</b>	<b>189,389</b>	<b>104,568</b>	<b>137,407</b>	<b>158,681</b>	<b>106,212</b>	<b>54,054</b>	<b>7,000</b>	<b>1,542,990</b>