



# Strategic Area TRANSPORTATION

## Mission:

To provide a safe, intermodal, sustainable transportation system that enhances mobility, expedites commerce within and through the county, and supports economic growth

GOALS	OBJECTIVES
EFFICIENT TRANSPORTATION NETWORK	<i>Minimize Traffic Congestion</i>
	<i>Expand and Improve Bikeway, Greenway and Sidewalk System</i>
	<i>Provide Reliable Transit Service</i>
	<i>Expand Public Transportation</i>
	<i>Improve Mobility of Low-Income Individuals, the Elderly and Disabled</i>
	<i>Facilitate Connections Between Transportation Modes</i>
SAFE AND CUSTOMER-FRIENDLY TRANSPORTATION SYSTEM	<i>Reduce Traffic Accidents</i>
	<i>Improve Safety for Bicycles and Pedestrians</i>
	<i>Ensure the safe operation of public transit</i>
	<i>Ensure Security at Airports, Seaport and on Public Transit</i>
	<i>Provide Easy Access to Transportation Information</i>
	<i>Ensure Excellent Customer Service for Passengers</i>
WELL-MAINTAINED TRANSPORTATION SYSTEM AND INFRASTRUCTURE	<i>Maintain Roadway Infrastructure</i>
	<i>Provide Attractive, Well-Maintained Facilities and Vehicles</i>
	<i>Continually Modernize Seaport and Airports</i>
	<i>Enhance Aesthetics of Transportation Infrastructure</i>



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### Aviation

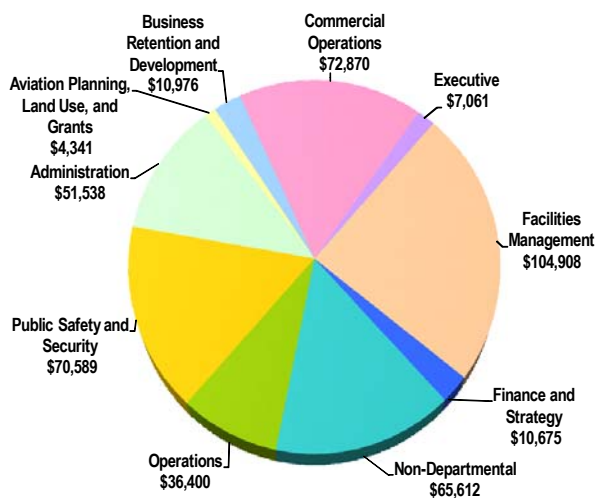
The Miami-Dade Aviation Department (MDAD) operates a system of airports that provides for the safe and efficient movement of people and goods while being responsive to the needs of customers and safeguarding the environment.

As part of the Transportation and Economic Development strategic areas, MDAD operates Miami International Airport (MIA) and four General Aviation Airports (GAA). MDAD operates the airport system as a financially self-sufficient entity without property tax support from the County. MIA is considered a primary economic engine for Miami-Dade County, and is the major trans-shipment point between the Americas, the Caribbean, and Europe. Servicing 88 airlines with routes to nearly 150 cities on four continents, MIA ranks number one in the USA for international freight and second for international passenger traffic. The Department completed \$6.509 billion in capital improvements to make the airport a more desirable and efficient transportation center. The key elements of the capital improvement program included a new North Terminal, expansion of the South Terminal, improvements to the Central Terminal, construction of an elevated automated people mover system known as the "MIA Mover," roadway and facility improvements, major security modifications, and replacement of the airport's business systems. The Department will continue with a capital program that replaces critical infrastructure and provides capital related maintenance at a cost of \$387.6 million over a five year horizon.

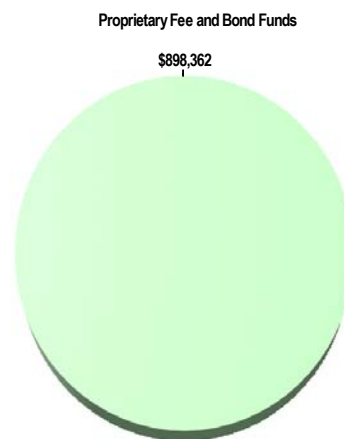
MDAD works closely with a diverse group of constituents, including cargo and passenger airlines and their customers, the support industries that form the air travel base, the Federal Aviation Administration, the Transportation Security Administration, the United States Customs and Border Protection, business leaders, and the media.

### FY 2013-14 Proposed Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### TABLE OF ORGANIZATION

<p style="text-align: center;"><b><u>EXECUTIVE</u></b></p> <ul style="list-style-type: none"> <li>Provides leadership and direction to department staff in accomplishing the stated goals and objectives; provides legal representation; oversees government relations at the local, state, and federal levels</li> </ul> <p style="text-align: center;"> <u>FY 12-13</u>                      <u>FY 13-14</u>  34                                      30 </p>			
<p style="text-align: center;"><b><u>BUSINESS RETENTION AND DEVELOPMENT</u></b></p> <ul style="list-style-type: none"> <li>Manages rental and permit agreements of the airport system properties and facilities; commissions artwork and presentation of exhibits; plans and coordinates air carrier route development and route maintenance</li> </ul> <p style="text-align: center;"> <u>FY 12-13</u>                      <u>FY 13-14</u>  43                                      45 </p>		<p style="text-align: center;"><b><u>FINANCE AND STRATEGY</u></b></p> <ul style="list-style-type: none"> <li>Oversees accounting and financial services; controls scope, cost, schedule, and quality of capital projects</li> </ul> <p style="text-align: center;"> <u>FY 12-13</u>                      <u>FY 13-14</u>  67                                      68 </p>	
<p style="text-align: center;"><b><u>OPERATIONS</u></b></p> <ul style="list-style-type: none"> <li>Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users; manages day-to-day operations within the terminal building; provides traffic control through the airport, monitors ground transportation activity, and enforces parking regulations at MIA</li> </ul> <p style="text-align: center;"> <u>FY 12-13</u>                      <u>FY 13-14</u>  410                                      410 </p>		<p style="text-align: center;"><b><u>AVIATION PLANNING, LAND USE, AND GRANTS</u></b></p> <ul style="list-style-type: none"> <li>Provides planning for the development of Miami-Dade County's public use airports</li> </ul> <p style="text-align: center;"> <u>FY 12-13</u>                      <u>FY 13-14</u>  10                                      10 </p>	
<p style="text-align: center;"><b><u>PUBLIC SAFETY AND SECURITY</u></b></p> <ul style="list-style-type: none"> <li>Oversees the investigative police and uniform services; oversees the fire and rescue services at Miami International Airport (MIA); ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements; coordinates, develops, and directs all media relations activities, special events, and external communications for the Department</li> </ul> <p style="text-align: center;"> <u>FY 12-13</u>                      <u>FY 13-14</u>  95                                      95 </p>		<p style="text-align: center;"><b><u>ADMINISTRATION</u></b></p> <ul style="list-style-type: none"> <li>Oversees personnel and support services functions; develops and reviews Requests for Proposals (RFP) and Requests for Qualifications (RFQ) for the Department; provides information technology and telecommunications services</li> </ul> <p style="text-align: center;"> <u>FY 12-13</u>                      <u>FY 13-14</u>  122                                      121 </p>	
		<p style="text-align: center;"><b><u>FACILITIES MANAGEMENT</u></b></p> <ul style="list-style-type: none"> <li>Maintains airport systems and facilities; manages the planning, design, and construction of facilities</li> </ul> <p style="text-align: center;"> <u>FY 12-13</u>                      <u>FY 13-14</u>  446                                      448 </p>	

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Proposed FY 13-14
<b>Revenue Summary</b>				
Aviation Fees and Charges	316,571	344,242	355,499	368,164
Carryover	40,979	48,363	65,440	68,627
Commercial Operations	227,179	251,566	252,161	258,181
Non-Operating Revenue	69,815	81,224	85,000	64,729
Other Revenues	13,573	13,717	15,592	16,572
Rental Income	109,262	131,605	139,000	122,089
Total Revenues	777,379	870,717	912,692	898,362
<b>Operating Expenditures Summary</b>				
Salary	82,248	78,542	81,159	81,185
Fringe Benefits	23,529	19,091	22,455	27,098
Court Costs	732	291	552	552
Contractual Services	91,883	58,953	114,791	74,100
Other Operating	91,270	134,904	105,910	158,598
Charges for County Services	81,681	75,216	94,132	85,016
Grants to Outside Organizations	0	0	0	0
Capital	2,195	3,291	9,921	8,421
Total Operating Expenditures	373,538	370,288	428,920	434,970
<b>Non-Operating Expenditures Summary</b>				
Transfers	355,478	439,187	415,145	391,622
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	68,627	71,770
Total Non-Operating Expenditures	355,478	439,187	483,772	463,392

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Proposed FY 13-14	Budget FY 12-13	Proposed FY 13-14
<b>Strategic Area: Transportation</b>				
Administration	45,670	51,538	122	121
Aviation Planning, Land Use, and Grants	2,501	4,341	10	10
Business Retention and Development	9,868	10,976	43	45
Commercial Operations	72,018	72,870	0	0
Executive	6,928	7,061	34	30
Facilities Management	104,276	104,908	446	448
Finance and Strategy	9,938	10,675	67	68
Non-Departmental	72,805	65,612	0	0
Operations	34,521	36,400	410	410
Public Safety and Security	70,395	70,589	95	95
Total Operating Expenditures	428,920	434,970	1,227	1,227

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Projection FY 12-13	Proposed FY 13-14
Advertising	507	508	743	650	769
Fuel	2,133	1,773	2,234	2,000	2,009
Overtime	3,319	2,720	3,464	3,400	3,379
Security Services	5,417	5,877	6,915	6,700	6,865
Travel and Registration	121	105	393	250	372
Utilities	47,545	48,252	54,859	54,385	55,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: EXECUTIVE

The Executive Division, which includes the Office of the Director, provides leadership and direction to the Department staff in accomplishing the stated goals and objectives.

- Establishes departmental policy, directs overall management, and provides long-term vision
- Coordinates agenda items for the Board of County Commissioners
- Provides legal services to operational divisions

#### Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Contain operating expenses	Construction workdays lost due to employee accidents	EF	↓	.52	2.8	2.8	0.6	2.8

### DIVISION: FINANCE AND STRATEGY

The Finance and Strategy Division is responsible for management of accounting and financial services; development and monitoring of the operating and capital budgets; and development and monitoring of the Department's business plan.

- Oversees all accounting activities, including cost accounting, accounts payable and receivable, cash management, and generation of financial statements; coordinates with external auditor for year-end financial audit
- Manages capital and operating budget activities
- Develops and monitors the business plan for the Department on an annual basis
- Ensures adherence to federal, state, and County rules through the Professional Compliance section

#### Strategic Objectives - Measures

- ED2-1: Attract more visitors, meetings and conventions

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Contain operating expenses	MIA cost per enplaned passenger	OC	↓	\$18.51	\$19.72	\$20.56	\$20.56	\$20.19
Increase revenue generating activity at MIA	MIA passengers (millions)	OC	↑	37.6	39.6	40.0	40.0	40.2
	Enplaned Passengers (millions)	OC	↑	18.7	19.7	20.0	20.0	20.1

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Increase revenue generating activity at MIA	MIA cargo tonnage (millions)	OC	↑	2.0	2.1	2.1	2.1	2.2
Contain operating expenses	Landing Fee Rate (per 1,000 lbs. in dollars)	OC	↓	\$1.70	\$1.92	\$1.75	\$1.75	\$2.07

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The Department expects to maintain a competitive landing fee in FY 2013-14 at \$2.07 per 1,000 pounds, increasing \$0.32 from the FY 2012-13 level of \$1.75
- The FY 2013-14 Proposed Budget continues the third year of repayment, by the County to MDAD, of a \$14.507 million Federal Aviation Administration (FAA) finding resulting from a FY 2007-08 financial review; repayments will be \$1.45 million for 10 years
- MDAD's revenue and expenditure model is based on a residual program per the bond user agreement that stipulates that any fluctuations in expenditures will be matched with a landing fee model that charges a fee per 1,000 pounds of landed weight; due to the debt service increases of a previous \$6.509 billion capital improvement program and a ten percent enplanement growth, it is anticipated that the landing fee will increase, making the cost per enplaned passenger grow to \$22.72 in 2018 from \$20.19 as forecasted in FY 2013-14

### **DIVISION: OPERATIONS**

The Operations Division provides for a safe and secure airfield; manages the day-to-day operations within the terminal building; oversees the 24 hour traffic operations, which extend from the terminal curb to the airport property line and include the cargo area; addresses the issue of aircraft related noise and land compatibility within the community; and provides protocol services to ensure a smooth passage of dignitaries through the airport.

- Manages the day-to-day operation of the facility and acts as a mediator to resolve complaints/issues for tenants, airlines and passengers in MIA terminals
- Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users
- Provides for the smooth flow of traffic through the airport, monitors ground transportation activity, and enforces parking regulations at MIA

### **Strategic Objectives - Measures**

- TP2-6: Ensure excellent customer service for passengers

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Improve overall customer satisfaction at MIA	Overall customer service ratings for MIA (scale 1-5)	OC	↑	3.9	3.7	4.0	4.0	4.0
	Airport workers trained through "Miami Begins with MIA" program	OP	↔	7,356	6,341	6,000	6,000	6,000

### DIVISION COMMENTS

- In FY 2013-14, the Department will continue to enhance customer service by continuing the Miami Begins at MIA program, which requires that all 35,000 airport workers, regardless of experience, position or title, attend customer service classes through Miami Dade College's Center for Service Excellence

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### **DIVISION: BUSINESS RETENTION AND DEVELOPMENT**

The Business Retention and Development Division oversees air carrier route development and route maintenance; oversees air carrier and concessionaire lease agreements; expands and develops revenue sources for MIA and the General Aviation Airports (GAA); plans future business and economic development for the Department; and enriches the airport environment through the commission of artwork and presentation of exhibits.

- Manages business retention and new business development
- Provides real estate management and development services
- Prepares marketing plans to attract new business
- Manages commercial operations, including management agreements and MIA tenants
- Creates an environment that is visually stimulating for passengers at the airport

### **Strategic Objectives - Measures**

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Increase revenue generating activity at MIA	MIA non-terminal rental revenue (millions)	OC	↑	\$43.2	\$53.8	\$50.8	\$55.4	\$55.4
	GAA revenue (millions)	OC	↑	\$6.7	\$6.7	\$5.7	\$6.8	\$6.9

### **DIVISION COMMENTS**

- In FY 2013-14, the Department will increase the number of international routes to 92 from 91 in FY 2012-13, and cargo carriers to 32 from 31 during the same period; the Department will increase low-fare carriers in FY 2013-14 to five from four
- MDAD's promotional funds total \$221,500 and will be used for activities that promote Miami-Dade County's airport system; major programs include Foundation for Democracy in Air Cargo Americas (\$50,000), Community Outreach Programs (\$60,000), Greater Miami Convention and Visitors Bureau (\$50,000), and various other activities (\$61,500)



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: AVIATION PLANNING, LAND USE, AND GRANTS

The Aviation Planning, Land Use, and Grants Division provides planning for the near, intermediate, and long-term development of Miami-Dade County's public use airports.

- Provides short and long range planning for MIA's infrastructure, concourse, and terminals, and for individual projects and programs
- Manages federal and state grants that provide funding for MIA's Capital Improvement Program
- Acts in a technical advisory capacity to key stakeholders including the Federal Aviation Administration concerning safety standards, regulatory compliance and operating and planning issues
- Conducts land use/zoning analyses

#### Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Enhance customer service	Airspace analysis for airport construction (number of studies completed)	OP	↔	39	39	39	39	39

#### DIVISION COMMENTS

- In FY 2013-14, the Department will pursue federal funding for Runway 12/30 pavement rehabilitation, with an estimated project cost of \$45 million

### DIVISION: FACILITIES MANAGEMENT

The Facilities Management Division maintains all airport systems and facilities in optimum working conditions to include the environmental systems, infrastructure, and fuel systems.

- Ensures that facilities at the airport are kept operationally reliable at all times
- Maintains and repairs the facilities and utility systems at MIA and General Aviation Airports (GAA)
- Ensures readiness of all new facilities including testing, commissioning, and turnover; sets operational standards and develops standard operational procedures; and updates MDAD design guidelines
- Supports the environmental, civil, and aviation fuel needs for the Department
- Monitors the levels and quality of the domestic water, sewage and storm water systems
- Manages, monitors, and maintains Airside Operations area pavement
- Performs audits of tenants for environmental compliance

#### Strategic Objectives - Measures

- GG6-1: Reduce County government's greenhouse gas emissions and resource consumption

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Adhere to a green approach in disposal of waste	Percentage of cardboard recycled	EF	↑	100%	100%	100%	100%	100%

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: ADMINISTRATION

The Administration Division is responsible for managing support functions including procurement, human resources, information technology, and the aviation warehouse.

- Establishes and administers procurement contracts for operational divisions
- Provides human resource services: recruitment, employee counseling, training and staff development, and administration of policy and procedures
- Oversees maintenance of computerized systems to including the Common Use Terminal Equipment (CUTE)
- Manages the aviation warehouse, which stores parts and materials for the Facilities Management Division
- Ensures minority businesses have bidding opportunities on contracts at MIA

### Strategic Objectives - Measures

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Ensure a safe working environment for employees at MDAD	MDAD job related injury/illness incidents (number of incidents per month)	OC	↓	5.4	5.4	5.4	5.4	5.4

### DIVISION: PUBLIC SAFETY AND SECURITY

The Public Safety and Security Division oversees investigative police and uniform services as well as fire and rescue services; ensures enforcement of all local, state and federally mandated security requirements; and coordinates internal and external communication activities.

- Oversees the investigative police and uniform services
- Oversees the fire and rescue services MIA
- Ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements
- Coordinates, develops, and directs all media relations activities, special events, and external communications for the department

### Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Adhere to acceptable certified police officer levels to secure the airport	Average number of overall crimes at MIA	OC	↓	70	48	70	59	70

### ADDITIONAL INFORMATION

- In FY 2013-14, the Department will realign staff between divisions in order to increase the efficiency of delivering operational support within MIA

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
<b>Revenue</b>									
Federal Aviation Administration	7,556	3,305	0	0	0	0	0	0	10,861
Improvement Fund	13,404	58,834	5,923	0	0	0	0	0	78,161
Transportation Security Administration	53,546	11,329	0	0	0	0	0	0	64,875
<b>Funds</b>									
FDOT Funds	8,197	28,281	5,994	0	0	0	0	0	42,472
Aviation Revenue Bonds	113,533	0	0	0	0	0	0	0	113,533
Double-Barreled GO Bonds	42,685	0	0	0	0	0	0	0	42,685
Tenant Financing	27,500	7,500	0	0	0	0	0	0	35,000
<b>Total:</b>	<b>266,421</b>	<b>109,249</b>	<b>11,917</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>387,587</b>
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
Airside Improvements	5,600	22,715	7,572	0	0	0	0	0	35,887
Cargo Facilities Improvements	739	3,041	1,013	0	0	0	0	0	4,793
General Aviation Airports	1,105	493	0	0	0	0	0	0	1,598
Landside Improvements	1,853	98	0	0	0	0	0	0	1,951
Support Facilities	60,190	114,571	20,579	0	0	0	0	0	195,340
Terminal Improvements	87,461	59,235	1,322	0	0	0	0	0	148,018
<b>Total:</b>	<b>156,948</b>	<b>200,153</b>	<b>30,486</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>387,587</b>

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### MIAMI INTERNATIONAL AIRPORT SUPPORT FACILITY IMPROVEMENTS

PROJECT #: 6331290



DESCRIPTION: Remediate pollution, expand chiller plant to air condition additional terminal space, secure the public by installing equipment to control access, screen checked baggage and screen passengers, modernize and expand the telecommunication systems shared with the airlines and other tenants

LOCATION: Miami International Airport  
Unincorporated Miami-Dade County

District Located: 6  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Federal Aviation Administration	6,408	0	0	0	0	0	0	0	6,408
Improvement Fund	13,404	58,834	5,923	0	0	0	0	0	78,161
Transportation Security Administration	4,313	6,162	0	0	0	0	0	0	10,475
<b>Funds</b>									
FDOT Funds	2,130	17,298	5,994	0	0	0	0	0	25,422
Aviation Revenue Bonds	47,774	0	0	0	0	0	0	0	47,774
Double-Barreled GO Bonds	27,100	0	0	0	0	0	0	0	27,100
<b>TOTAL REVENUES:</b>	<b>101,129</b>	<b>82,294</b>	<b>11,917</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>195,340</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	29,241	48,138	7,479	0	0	0	0	0	84,858
Construction	30,949	66,433	13,100	0	0	0	0	0	110,482
<b>TOTAL EXPENDITURES:</b>	<b>60,190</b>	<b>114,571</b>	<b>20,579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>195,340</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### MIAMI INTERNATIONAL AIRPORT ROADWAYS AND PARKING

PROJECT #: 6331810

DESCRIPTION: Construct a new passenger parking garage and a facility to centralize parking fee collections, realign a portion of Perimeter Road, prepare for eventual expansion of Perimeter Road, and extended vehicular drive to serve south terminal

LOCATION: Miami International Airport District Located: 6  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	1,658	0	0	0	0	0	0	0	1,658
Aviation Revenue Bonds	293	0	0	0	0	0	0	0	293
<b>TOTAL REVENUES:</b>	<b>1,951</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,951</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	22	18	0	0	0	0	0	0	40
Construction	1,831	80	0	0	0	0	0	0	1,911
<b>TOTAL EXPENDITURES:</b>	<b>1,853</b>	<b>98</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,951</b>

### MIAMI INTERNATIONAL AIRPORT AIRSIDE IMPROVEMENT PROJECTS

PROJECT #: 6333310

DESCRIPTION: Resurface runway to decrease aircraft delays; upgrade utilities and drainage on the north side of MIA; relocate midfield facilities to the west of the runway; construct a replacement fire rescue facility; strengthen existing runways and re-number runways

LOCATION: Miami International Airport District Located: 6  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Federal Aviation Administration	891	1,659	0	0	0	0	0	0	2,550
FDOT Funds	0	8,624	0	0	0	0	0	0	8,624
Aviation Revenue Bonds	24,713	0	0	0	0	0	0	0	24,713
<b>TOTAL REVENUES:</b>	<b>25,604</b>	<b>10,283</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,887</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	5,600	22,715	7,572	0	0	0	0	0	35,887
<b>TOTAL EXPENDITURES:</b>	<b>5,600</b>	<b>22,715</b>	<b>7,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,887</b>

### GENERAL AVIATION AIRPORTS

PROJECT #: 6336930

DESCRIPTION: Construct airfield improvements to improve safety and operations

LOCATION: Various Sites District Located: 1, 6, 9, 11  
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Federal Aviation Administration	257	493	0	0	0	0	0	0	750
Aviation Revenue Bonds	848	0	0	0	0	0	0	0	848
<b>TOTAL REVENUES:</b>	<b>1,105</b>	<b>493</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,598</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	257	51	0	0	0	0	0	0	308
Construction	848	442	0	0	0	0	0	0	1,290
<b>TOTAL EXPENDITURES:</b>	<b>1,105</b>	<b>493</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,598</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### MIAMI INTERNATIONAL AIRPORT OTHER TERMINAL PROJECTS

PROJECT #: 6337440

DESCRIPTION: Expand and refurbish Concourse D (previously known as Concourse A); make improvements to Central Terminal including life safety and building code upgrades; perform major repairs to terminal roof; complete tenant relocations and procurement of new passenger loading bridges

LOCATION: Miami International Airport  
Unincorporated Miami-Dade County

District Located: 6  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	4,409	719	0	0	0	0	0	0	5,128
Aviation Revenue Bonds	17,005	0	0	0	0	0	0	0	17,005
<b>TOTAL REVENUES:</b>	<b>21,414</b>	<b>719</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,133</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	4,395	1,690	0	0	0	0	0	0	6,085
Construction	8,023	6,703	1,322	0	0	0	0	0	16,048
<b>TOTAL EXPENDITURES:</b>	<b>12,418</b>	<b>8,393</b>	<b>1,322</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,133</b>

### MIAMI INTERNATIONAL AIRPORT NORTH TERMINAL DEVELOPMENT (NTD)

PROJECT #: 6339221

DESCRIPTION: Expand the terminal and concourse facilities from A to D to facilitate passenger connections and transfers; renovate terminal space from curb to ticket counters to provide appropriate passenger circulation; remedy pollution at the NTD site

LOCATION: Miami International Airport  
Unincorporated Miami-Dade County

District Located: 6  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Transportation Security Administration Funds	49,233	5,167	0	0	0	0	0	0	54,400
Aviation Revenue Bonds	17,100	0	0	0	0	0	0	0	17,100
Double-Barreled GO Bonds	15,585	0	0	0	0	0	0	0	15,585
Tenant Financing	27,500	7,500	0	0	0	0	0	0	35,000
<b>TOTAL REVENUES:</b>	<b>109,418</b>	<b>12,667</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,085</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	59	0	0	0	0	0	0	0	59
Construction	72,826	49,200	0	0	0	0	0	0	122,026
<b>TOTAL EXPENDITURES:</b>	<b>72,885</b>	<b>49,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,085</b>

### MIAMI INTERNATIONAL AIRPORT CARGO DEVELOPMENT

PROJECT #: 6339990

DESCRIPTION: Construct cargo buildings with apron and utility work and improve roadway access to existing buildings

LOCATION: Miami International Airport  
Unincorporated Miami-Dade County

District Located: 6  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Federal Aviation Administration	0	1,153	0	0	0	0	0	0	1,153
FDOT Funds	0	1,640	0	0	0	0	0	0	1,640
Aviation Revenue Bonds	2,000	0	0	0	0	0	0	0	2,000
<b>TOTAL REVENUES:</b>	<b>2,000</b>	<b>2,793</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,793</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	739	3,041	1,013	0	0	0	0	0	4,793
<b>TOTAL EXPENDITURES:</b>	<b>739</b>	<b>3,041</b>	<b>1,013</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,793</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### MIAMI INTERNATIONAL AIRPORT SOUTH TERMINAL DEVELOPMENT

PROJECT #: 63310500



DESCRIPTION: Finalize various work orders for newly expanded terminal and concourse facilities from Terminal H to the east by adding the South Terminal building; construct Concourse J; renovate Concourse H; upgrade and add apron and utility capacity

LOCATION: Miami International Airport District Located: 6  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Aviation Revenue Bonds	3,800	0	0	0	0	0	0	0	3,800
<b>TOTAL REVENUES:</b>	<b>3,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,800</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	2,158	1,642	0	0	0	0	0	0	3,800
<b>TOTAL EXPENDITURES:</b>	<b>2,158</b>	<b>1,642</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,800</b>

### UNFUNDED CAPITAL PROJECTS

(dollars in thousands)

PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
MIAMI CONCOURSE F IMPROVEMENTS	MIA Airport	153,000
MIA TERMINAL WIDE RE-ROOFING	MIA Airport	60,000
MIA CONCOURSE H GATE IMPROVEMENTS	MIA Airport	25,000
MIA CONCOURSE E AND F TAXILANE AND APRON REHABILITATION	MIA Airport	15,000
MIA PARKING GARAGE 6	MIA Airport	65,000
<b>UNFUNDED TOTAL</b>		<b>318,000</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

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### Office of the Citizens' Independent Transportation Trust

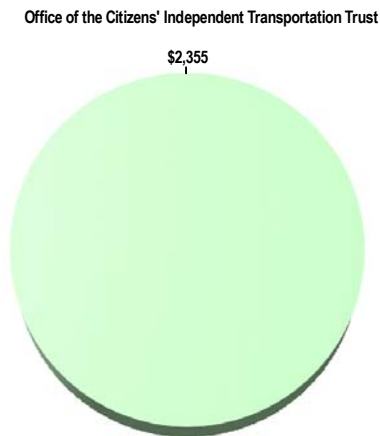
The Office of the Citizens' Independent Transportation Trust (OCITT) provides all necessary resources and support staff to the Citizens' Independent Transportation Trust (CITT or Trust) and CITT Nominating Committee to perform oversight mandated by Ordinance 02-117, including oversight of the Charter County Transit System Surtax (Surtax) and the implementation of the People's Transportation Plan (PTP).

As part of the Transportation strategic area, the OCITT provides staff support to the CITT and its subcommittees, reviews municipal transportation plans, conducts public outreach programs and workshops, and provides financial controls for the allocation and transfer of Surtax revenues to municipalities.

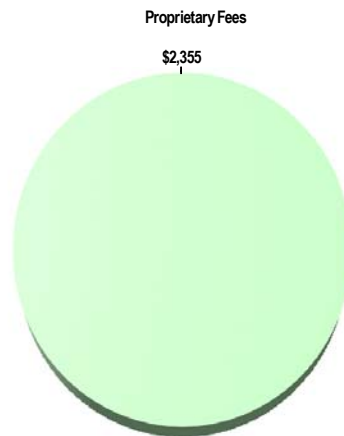
The OCITT works closely with the CITT, Miami-Dade Transit (MDT), the Public Works and Waste Management Department (PWWM), the Metropolitan Planning Organization for the Miami Urbanized Area (MPO), municipalities, and other organizations related to transportation services in Miami-Dade County.

### FY 2013-14 Proposed Budget

#### Expenditures by Activity (dollars in thousands)



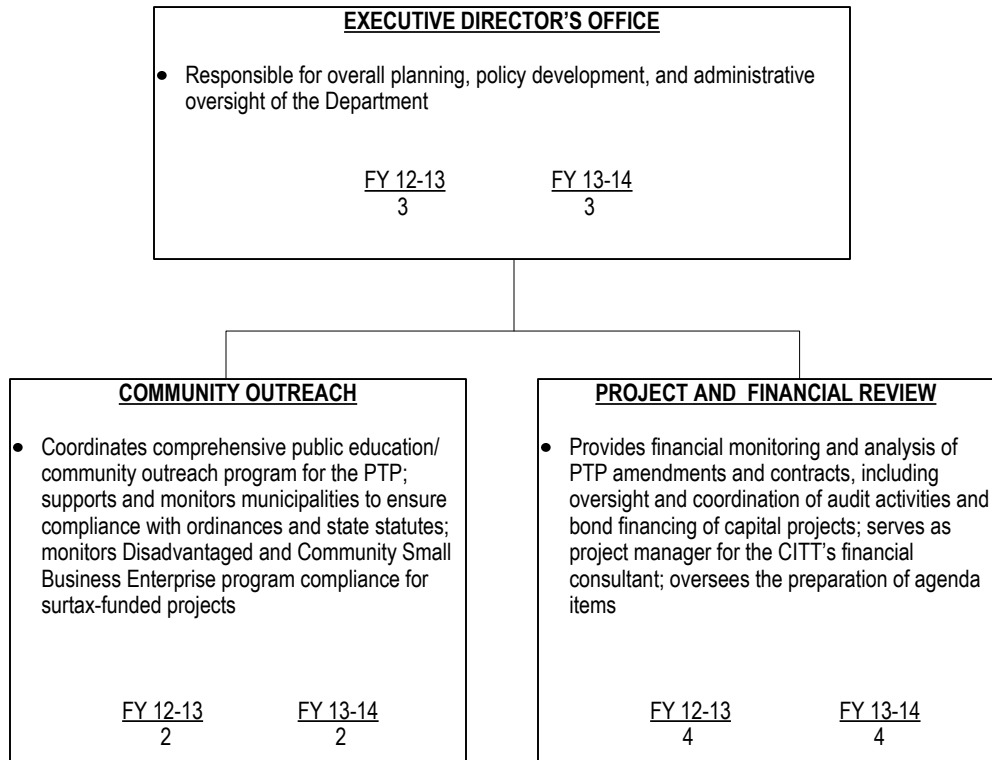
#### Revenues by Source (dollars in thousands)



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION





## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Proposed FY 13-14
<b>Revenue Summary</b>				
PTP Sales Tax Revenue	1,678	1,591	2,360	2,355
Total Revenues	1,678	1,591	2,360	2,355
<b>Operating Expenditures Summary</b>				
Salary	792	837	886	964
Fringe Benefits	187	180	179	243
Court Costs	0	0	1	1
Contractual Services	400	271	739	589
Other Operating	173	179	378	363
Charges for County Services	126	124	177	195
Grants to Outside Organizations	0	0	0	0
Capital	0	0	0	0
Total Operating Expenditures	1,678	1,591	2,360	2,355
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Proposed FY 13-14	Budget FY 12-13	Proposed FY 13-14
<b>Strategic Area: Transportation</b>				
Office of the Citizens' Independent Transportation Trust	2,360	2,355	9	9
Total Operating Expenditures	2,360	2,355	9	9

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Projection FY 12-13	Proposed FY 13-14
Advertising	29	28	170	23	150
Fuel	0	0	0	0	0
Overtime	4	1	5	5	5
Rent	93	95	95	95	100
Security Services	0	0	0	0	0
Temporary Services	0	0	10	10	10
Travel and Registration	2	4	15	10	10
Utilities	0	0	0	0	0

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST**

The Office of the Citizens' Independent Transportation Trust (OCITT) provides the CITT and Nominating Committee with the necessary administrative staff support to monitor, audit, oversee, and investigate the use of the Surtax proceeds and the implementation of the People's Transportation Plan.

- Educates the community regarding transportation issues and opportunities
- Supports oversight of mass transit improvements along major corridors and between major origin and destination locations
- Increases public knowledge and understanding of public transportation alternatives and benefits

### **Strategic Objectives - Measures**

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Ensure support of the CITT	CITT Committee meetings held	OP	↔	30	20	20	20	20
	CITT Trust meetings held	OP	↔	12	13	10	11	11

- TP2-5: Provide easy access to transportation information

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Increase community understanding of progress with the People's Transportation Plan	Community outreach events	OP	↔	116	48	60	60	60

### **ADDITIONAL INFORMATION**

- In FY 2013-14, the OCITT is programming \$450,000 for a financial consultant to conduct financial studies and \$200,000 for Audit and Management Services to conduct PTP related audits
- The FY 2012-13 Charter County Surtax revenue is projected to be \$215.450 million, reflecting a 6.5 percent increase over FY 2011-12 actual of \$202.3 million; FY 2013-14 is programmed at \$211.841 million, reflecting a 3.5 percent increase over the FY 2012-13 projection budgeted at 95 percent

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### Metropolitan Planning Organization

The Metropolitan Planning Organization (MPO) for the Miami Urbanized Area was created, as required by federal law, and in accordance with Florida Statutes, by Interlocal Agreement between Miami-Dade County, the Florida Department of Transportation (FDOT), and the Miami-Dade County Public School Board. MPO is responsible for the transportation planning process in Miami-Dade County. One of its major roles is to ensure conformance with federal and state laws and regulations, which require that highways, mass transit, and other transportation facilities and services be properly deployed and developed in relation to the overall plan of urban development.

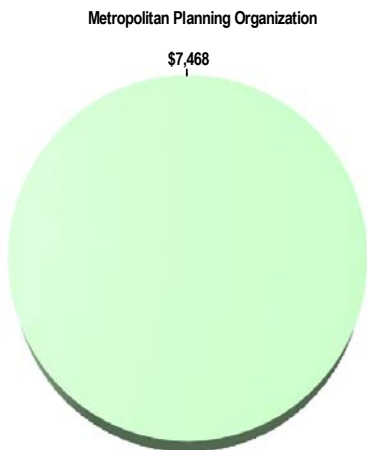
As part of the Transportation strategic area, MPO provides staff support to the MPO Governing Board and other transportation advisory committees and prepares the 20-Year Long Range Transportation Plan, the Five-Year Transportation Improvement Program, and a Unified Planning Work Program for transportation studies. MPO develops and administers the public participation program and the Transportation Disadvantaged Service Plan.

MPO works closely with County and regional agencies that participate in the transportation planning process, the Florida Department of Transportation, the Miami-Dade Expressway Authority, Miami-Dade County Public School Board, and all municipalities in Miami-Dade County.

### FY 2013-14 Proposed Budget

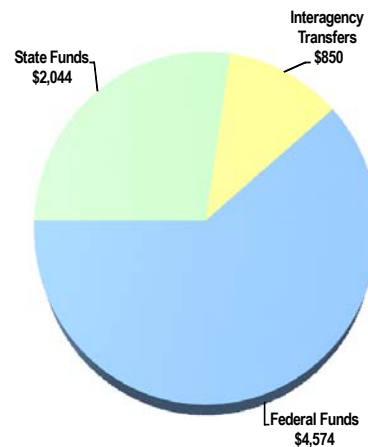
#### Expenditures by Activity

(dollars in thousands)



#### Revenues by Source

(dollars in thousands)



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION

#### METROPOLITAN PLANNING ORGANIZATION

- Provides overall direction to departmental operations; administers and coordinates the MPO program

FY 12-13  
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FY 13-14  
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## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Proposed FY 13-14
<b>Revenue Summary</b>				
State Grants	205	603	1,840	2,044
Federal Funds	4,762	4,388	5,124	4,574
Miscellaneous	0	604	0	0
Secondary Gas Tax	808	842	915	200
Carryover	0	0	100	650
Total Revenues	5,775	6,437	7,979	7,468
<b>Operating Expenditures Summary</b>				
Salary	1,581	1,404	1,683	1,588
Fringe Benefits	338	258	326	375
Court Costs	0	0	0	0
Contractual Services	2,785	3,118	4,947	4,610
Other Operating	542	343	426	365
Charges for County Services	528	525	573	508
Grants to Outside Organizations	0	0	0	0
Capital	1	5	24	22
Total Operating Expenditures	5,775	5,653	7,979	7,468
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Proposed FY 13-14	Budget FY 12-13	Proposed FY 13-14
<b>Strategic Area: Transportation</b>				
Metropolitan Planning Organization	7,979	7,468	16	17
Total Operating Expenditures	7,979	7,468	16	17

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Projection FY 12-13	Proposed FY 13-14
Advertising	100	12	40	12	20
Fuel	2	5	11	7	7
Overtime	1	0	0	0	0
Rent	130	135	131	135	135
Temporary Services	1	0	1	1	1
Travel and Registration	15	8	20	10	20
Utilities	0	0	0	0	0

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### **DIVISION: METROPOLITAN PLANNING ORGANIZATION**

The Metropolitan Planning Organization plans transportation facilities and services that are integrated and efficient while providing opportunities for community participation.

- Provides the technical work needed for the development of transportation proposals, plans, and programs detailing new highway and transit projects
- Performs planning studies and prepares the County's 20-Year Long Range Transportation Plan and the Five-Year Transportation Improvement Program in cooperation with appropriate municipal, county, regional, and state agencies
- Develops monthly agendas for the MPO Governing Board, Transportation Planning Council, and technical and citizen committees
- Administers the bi-annual Unified Planning Work Program for transportation and the management of federal, state, and local program funds
- Ensures public involvement and participation at all levels of the transportation planning process
- Develops and coordinates the Miami-Dade County Congestion Management Process
- Maintains a Comprehensive Bicycle Plan to integrate bicycling as a formal transportation mode
- Coordinates official municipal involvement in the countywide transportation planning process
- Evaluates impacts of legislative proposals on the transportation planning process
- Provides staff support to the Bicycle Pedestrian Advisory Committee, the Citizens Transportation Advisory Committee, the Freight Transportation Advisory Committee, and the Transportation Aesthetics Review Committee

### **Strategic Objectives - Measures**

- TP2-5: Provide easy access to transportation information

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Ensure public involvement in transportation planning	MPO outreach events*	OP	↔	30	38	30	36	36

\*Target for MPO outreach events is a minimum requirement that, depending on the amount of transportation studies, can vary year to year

### **DIVISION COMMENTS**

- In FY 2013-14, the MPO will continue to provide support for regional transportation efforts (\$325,000), administer the vanpool program (\$1.8 million), contract with a general planning consultant (\$1.471 million) to conduct studies adopted by the MPO Governing Board as well as updates to the Long Range Transportation Plan (\$760,000), fund the Municipal Grant program (\$150,000), and Florida International University (\$110,000) for transportation studies
- In FY 2013-14, the MPO will be adding one Transportation Systems Analyst that will be assisting citizen committees and working on transportation projects and studies

### **ADDITIONAL INFORMATION**

- In FY 2013-14, matching funds for MPO federal and state grants will be provided through Secondary Gas Tax Revenues (\$200,000)
- The FY 2013-14 Proposed Budget includes \$107,000 as an indirect cost reimbursement to the General Fund; additional transfers to other departments include \$100,000 to the Office of Management and Budget for Transportation Improvement Program concurrency and vanpool oversight, \$200,000 to the Regulatory and Economic Resources Department transportation planning support, \$120,000 to the Public Works and Waste Management Department for transportation planning support, \$35,000 to the Information Technology Department for technical support, and \$42,000 to the Finance Department for accounting services

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### Port of Miami

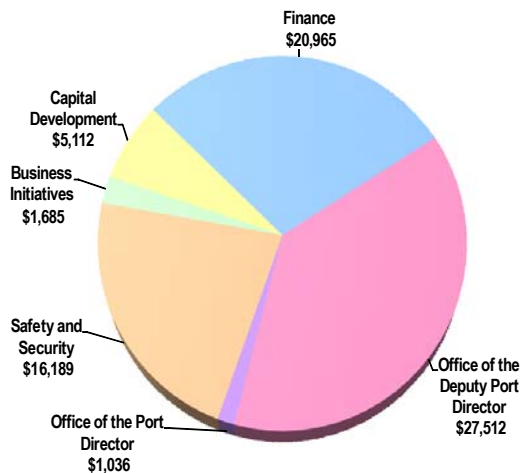
Miami-Dade County manages the Dante B. Faskell Port of Miami (POM). The POM is the busiest passenger cruise port in the world and the 11th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, the POM is responsible for meeting the infrastructure needs of the cruise and cargo industries, ensuring the POM is managed efficiently and effectively, and maintaining, renovating, and expanding the Port's facilities. The POM promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

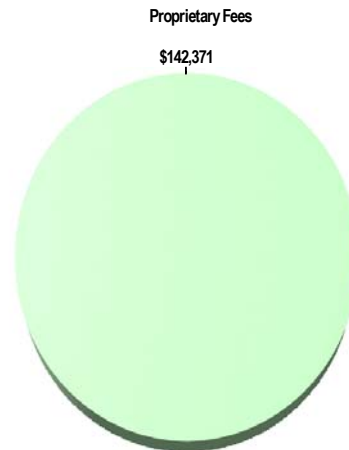
As the second largest economic engine in Miami-Dade County, the POM works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

### FY 2013-14 Proposed Budget

**Expenditures by Activity**  
(dollars in thousands)

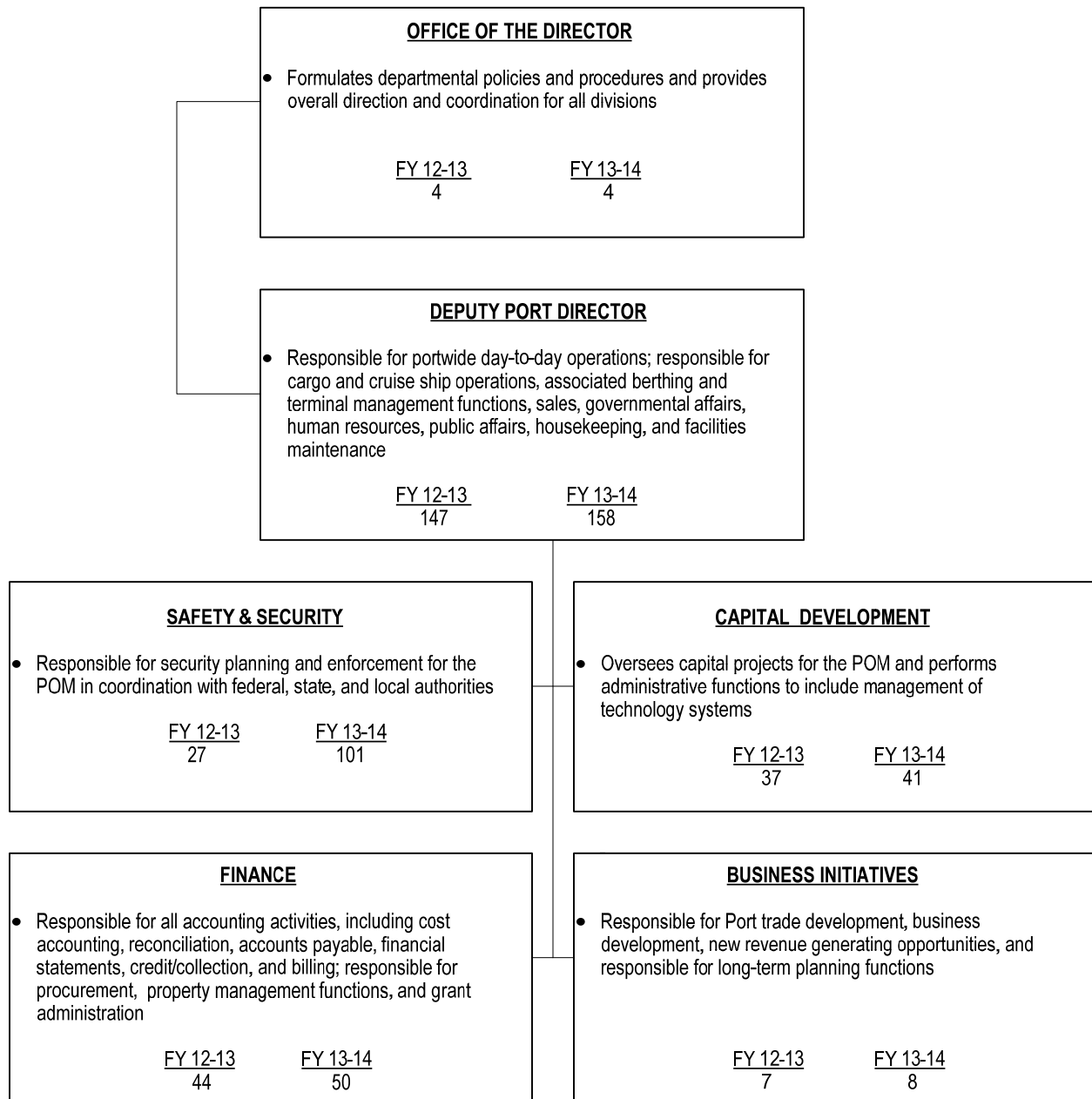


**Revenues by Source**  
(dollars in thousands)



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### TABLE OF ORGANIZATION





## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Proposed FY 13-14
<b>Revenue Summary</b>				
Carryover	18,000	22,737	20,300	15,271
Interest Income	4	8	0	0
Proprietary Fees	114,284	106,769	115,293	127,100
Transfer From Other Funds	734	0	0	0
Interdepartmental Transfer	902	0	0	0
Total Revenues	133,924	129,514	135,593	142,371
<b>Operating Expenditures Summary</b>				
Salary	23,278	20,826	18,604	21,218
Fringe Benefits	7,047	5,267	4,041	6,652
Court Costs	89	7	12	6
Contractual Services	14,213	11,348	18,463	15,761
Other Operating	7,882	11,808	11,392	11,113
Charges for County Services	17,204	14,961	14,946	15,933
Grants to Outside Organizations	0	0	0	0
Capital	3,547	974	1,541	1,816
Total Operating Expenditures	73,260	65,191	68,999	72,499
<b>Non-Operating Expenditures Summary</b>				
Transfers	870	6,063	1,374	1,743
Debt Service	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	25,100	28,656
Total Non-Operating Expenditures	37,927	42,093	66,594	69,872

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Proposed FY 13-14	Budget FY 12-13	Proposed FY 13-14
<b>Strategic Area: Transportation</b>				
Office of the Port Director	822	1,036	4	4
Office of the Deputy Port Director	25,178	27,512	147	158
Business Initiatives	1,374	1,685	7	8
Capital Development	4,596	5,112	37	41
Finance	20,098	20,965	44	50
Safety and Security	16,931	16,189	27	101
Total Operating Expenditures	68,999	72,499	266	362

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Projection FY 12-13	Proposed FY 13-14
Advertising	240	322	307	638	639
Fuel	224	203	214	206	230
Overtime	854	942	370	980	945
Security Services	18,623	15,471	16,930	15,887	16,174
Temporary Employees	108	0	25	0	0
Travel and Registration	95	155	100	161	166
Utilities	4,944	4,438	5,355	5,000	5,250

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 12-13	Proposed Fee FY 13-14	Dollar Impact FY 13-14
<ul style="list-style-type: none"> <li>Cruise Passenger Wharfage-multi-day cruises per passenger embarking and debarking</li> </ul>	\$10.39	\$10.70	\$1,450,000
<ul style="list-style-type: none"> <li>Dockage per gross registry ton</li> </ul>	\$0.32	\$0.33	\$200,000
<ul style="list-style-type: none"> <li>Cargo Vessel Wharfage per short ton</li> </ul>	\$2.77	\$2.85	\$800,000
<ul style="list-style-type: none"> <li>Gantry Crane Rentals per hour</li> </ul>	\$736.16	\$758.24	\$200,000
<ul style="list-style-type: none"> <li>Water use per ton</li> </ul>	\$2.29	\$2.36	\$50,000

### **DIVISION: OFFICE OF THE PORT DIRECTOR**

The Office of the Port Director is responsible for overseeing the implementation of the Port's 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Port and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

### **Strategic Objectives - Measures**

- ED2-1: Attract more visitors, meetings and conventions

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Increase maritime revenue to the Port	Cruise passengers (in thousands)	OC	↑	4,018	3,758	4,026	4,053	4,900

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)	OC	↑	907	909	968	936	965

### **DIVISION COMMENTS**

- In FY 2013-14, the Port will continue high level visits with potential cargo and cruise customers to initiate and finalize long-term contracts and/or retain or attract new customers
- The Port's Promotional Fund is budgeted at \$1.743 million in FY 2013-14 and will be used for activities pursuant to Administrative Order 7-32 as applicable; funding is provided for the following activities: Port promotional/customer appreciation activities (\$40,000), Cruise Shipping Miami Trade Show and Conference (\$80,000), Inter-American Conference of Mayors (\$60,000), Greater Miami Convention and Visitors Bureau (\$285,000), the Latin Chamber of Commerce of the United States (CAMACOL) (\$100,000), World Trade Center Miami (\$300,000), the Florida Chamber of Commerce (\$50,000), Future of Florida Forum (\$7,500), American Association of Port Authorities (AAPA) Latin Ports Delegation (\$20,000), U.S. Chamber of Commerce (\$25,000), National Custom Brokers and Freight Forwarders Annual Meeting (\$25,000), Florida East Coast (FEC)/South Florida Marketing Program (\$150,000), a Cargo and Cruise Marketing Program (\$300,000), Florida Perishables Coalition (\$25,000), Inaugural Cruise Activities (\$100,000), Palm Beach Strategic Forum (\$25,000), and Foreign Trade Zone (\$150,000)

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: OFFICE OF THE DEPUTY PORT DIRECTOR

The Office of the Deputy Port Director is responsible for human resources, risk management, public/government affairs, and day-to-day operations of the Port of Miami.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach
- Coordinates operations and berthing activities and terminal management functions
- Maintains facilities to support cruise and cargo operations
- Coordinates Port of Miami Crane Management, Inc.'s functions

#### Strategic Objectives - Measures

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Improve Port efficiency	Percentage of mandatory employee training completed on time	EF	↑	100%	100%	100%	100%	100%

#### DIVISION COMMENTS

- In FY 2013-14, the Port will add 11 positions (\$750,000), to include a Plumber, AC technician, Auto Equipment Operator, and other technical positions that are required to support maritime operations in order to meet the demand of increased cruise operations

### DIVISION: BUSINESS INITIATIVES

The Business Initiatives Division is responsible for business retention and development as well as long term planning of Port requirements and capital projects.

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of the Port activities

#### Strategic Objectives - Measures

- ED4-1: Encourage creation of new small businesses

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Improve new business initiatives	Advertising revenue generated*	OC	↑	N/A	0	\$100,000	0	\$100,000

\*New measure for FY 2011-12 but will not be implemented until FY 2013-14 due to legislative changes

#### DIVISION COMMENTS

- In FY 2013-14, the Business Initiatives Division will add one Cargo Development Specialist (\$115,000) to assist with increasing demand in cargo shipments

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates Port of Miami design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Provides information technology support for the Department

#### Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Improve internal capacity to oversee capital improvements	Percentage of projects completed on time and within budget	EF	↑	100%	100%	100%	100%	100%

#### DIVISION COMMENTS

- In FY 2013-14, the Port will add four positions (\$500,000) in the Capital Development Division to support a growing infrastructure program

### DIVISION: FINANCE

The Finance Division is responsible for Port accounting and budget activities, procurement and grant coordination.

- Coordinates capital and operational budget activities
- Oversees permitting and collection process for port business activities
- Manages accounting operations for gantry cranes
- Develops and implements financial initiatives to enhance revenues and reduce expenditures
- Oversees Property Management to achieve high customer satisfaction and rental occupancy
- Responsible for procurement and contracting functions of the Department
- Oversees grant activity

#### Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Provide efficient administrative support to the Port	Percent available rental space occupied	OC	↑	98%	94%	95%	95%	95%
	Percentage of purchase requisition completed	OC	↑	91%	90%	90%	90%	95%

#### DIVISION COMMENTS

- In FY 2013-14, the Port will convert two part time positions to full time (\$55,000) to assist with seaport access and badging functions

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement for the Port in coordination with federal, state, and local authorities.

- Manages all public safety and seaport security efforts, including protection of all Port of Miami buildings and property
- Oversees issuance of permits and validation badges for the Port of Miami
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

### Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Ensure public safety and security at the POM	Safety and security budget (in thousands)	IN	↔	\$18,509	\$15,471	\$16,930	\$15,887	\$16,174
	Security staffing level (in Full-Time Equivalent)	IN	↔	118	118	10	108	101

### DIVISION COMMENTS

- The Port has been successful in the deployment of full-time Miami Dade Police Department (MDPD) officers and Seaport Enforcement Specialists, which have considerably reduced overtime costs and largely offset annual labor cost increases; the Port continues to work closely with all its law enforcement partners in analyzing ways to implement efficiencies in its security operations and revise its security plan, which will result in added savings, while enhancing its security program
- In FY 2013-14, the Port will be reinstating 78 positions (\$5 million) related to safety and security that were slated to be filled by outside contractors as part of the FY 2012-13 budget recommendations, but instead will remain in-house

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$850	\$0	0
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$250	\$0	0
<b>Total</b>	<b>\$1,100</b>	<b>\$0</b>	<b>0</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
<b>Revenue</b>									
Federal Transportation Grant	22,767	0	0	0	0	0	0	0	22,767
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	33,379	76,276	19,600	0	0	0	0	0	129,255
BBC GOB Series 2008A	100,000	0	0	0	0	0	0	0	100,000
Seaport Bonds/Loans	297,257	284,808	52,642	49,816	37,600	20,000	20,000	0	762,123
Total:	456,403	362,084	73,242	49,816	37,600	20,000	20,000	0	1,019,145
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
Cargo Facilities Improvements	28,535	7,956	6,053	0	0	0	0	0	42,544
Equipment Acquisition	35,559	4,294	2,552	444	0	0	0	0	42,849
Facility Improvements	52,107	27,615	5,000	21,000	20,000	20,000	20,000	0	165,722
Port Facility Improvements	159,188	234,719	37,037	28,372	17,600	0	0	0	476,916
Seaport Dredging	75,614	127,500	88,000	0	0	0	0	0	291,114
Total:	351,003	402,084	138,642	49,816	37,600	20,000	20,000	0	1,019,145

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2013-14, construction will continue on the Port of Miami Tunnel; the Department, working in conjunction with the Florida Department of Transportation and the concessionaire, projects a completion date in FY 2013-14; total project cost is \$914 million, funded with \$457 million from the State of Florida, \$55 million from the City of Miami, and \$402 million from the County, which is comprised of rights-of-way contributions (\$45 million), Building Better Communities General Obligation Bond (BBC GOB) proceeds (\$100 million), future Seaport Bonds (\$43.4 million), contingency future Seaport Bonds (\$100 million), and bonds backed by the County and State of Florida State Enhanced Comprehensive Transportation System funds (\$114 million)
- In FY 2013-14, the Port will continue working closely with the Army Corps of Engineers, as well as various private and governmental entities, to begin dredging the southern part of Lummus Island channel to a depth of 50 feet from the current depth of 42 feet (\$220 million funded with \$109.6 million from the Florida Department of Transportation and \$110.4 million from Port bonds/loans), which is required to handle larger cargo vessels once the Panama Canal expansion is finalized in 2015; the Port will also continue bulkhead strengthening that is associated with the dredging (\$71.114 million)
- In FY 2013-14, the Port will oversee improvements to the container yard for terminal operators in accordance with contractual obligations (\$42.544 million total with \$7.956 million programmed in FY 2013-14)
- In FY 2013-14, the Port will complete improvements and retrofits to Terminal J (\$5.259 million) and Terminals F and G (\$13.345 million) that will repair and upgrade terminals to include roofing, stairways, and ventilation improvements; finalize construction of the rail line from the Port to a cargo transfer facility (\$27.567 million) to enhance storage capacity and increase cargo container traffic; and continue remodeling efforts to Terminals B and C (\$20 million) to be able to handle Norwegian Cruise Line EPIC cruise ship and a smaller cruise ship on the same day greatly enhancing revenue opportunities

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### REMODEL CRUISE TERMINAL B AND C FOR NEW SERVICE

PROJECT #: 641770



DESCRIPTION: Expand and remodel Cruise Terminals B and C to accept more than one ship simultaneously  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	2,000	9,000	9,000	0	0	0	0	0	20,000
<b>TOTAL REVENUES:</b>	<b>2,000</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	2,000	9,000	9,000	0	0	0	0	0	20,000
<b>TOTAL EXPENDITURES:</b>	<b>2,000</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$20,000

#### INTERMODAL AND RAIL RECONSTRUCTION

PROJECT #: 642780



DESCRIPTION: Utilize federal grants to refurbish rail line from the Port to a cargo transfer facility  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Federal Transportation Grant	22,767	0	0	0	0	0	0	0	22,767
Seaport Bonds/Loans	4,400	400	0	0	0	0	0	0	4,800
<b>TOTAL REVENUES:</b>	<b>27,167</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,567</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	417	0	0	0	0	0	0	0	417
Construction	26,750	400	0	0	0	0	0	0	27,150
<b>TOTAL EXPENDITURES:</b>	<b>27,167</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,567</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$300,000

#### CRUISE TERMINAL J IMPROVEMENTS

PROJECT #: 642930



DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and repair/upgrade various portions of the current terminal  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	3,459	1,800	0	0	0	0	0	0	5,259
<b>TOTAL REVENUES:</b>	<b>3,459</b>	<b>1,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,259</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,459	1,800	0	0	0	0	0	0	5,259
<b>TOTAL EXPENDITURES:</b>	<b>3,459</b>	<b>1,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,259</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### CARGO GATEWAY SECURITY SYSTEMS

PROJECT #: 644010



DESCRIPTION: Purchase and install security systems for new gateway as required  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	989	1,276	0	0	0	0	0	0	2,265
Seaport Bonds/Loans	2,011	724	3,999	3,000	0	0	0	0	9,734
<b>TOTAL REVENUES:</b>	<b>3,000</b>	<b>2,000</b>	<b>3,999</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,999</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,000	2,000	3,999	3,000	0	0	0	0	11,999
<b>TOTAL EXPENDITURES:</b>	<b>3,000</b>	<b>2,000</b>	<b>3,999</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,999</b>

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$100,000

### TERMINAL BULKHEAD FUTURE REPAIRS

PROJECT #: 644300



DESCRIPTION: Program for future bulkhead repairs  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	15,000	13,000	12,000	0	0	0	40,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>13,000</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	3,300	700	0	0	0	0	4,000
Construction	0	0	11,700	12,300	12,000	0	0	0	36,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>13,000</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>

### CONTAINER YARD IMPROVEMENTS - SEABOARD

PROJECT #: 644520



DESCRIPTION: Implement container yard improvements in Port terminal area for drainage and bulkhead improvements  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	11,198	0	0	0	0	0	0	0	11,198
Seaport Bonds/Loans	14,337	6,956	5,053	0	0	0	0	0	26,346
<b>TOTAL REVENUES:</b>	<b>28,535</b>	<b>7,956</b>	<b>6,053</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,544</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,100	0	0	0	0	0	0	0	2,100
Construction	26,435	7,956	6,053	0	0	0	0	0	40,444
<b>TOTAL EXPENDITURES:</b>	<b>28,535</b>	<b>7,956</b>	<b>6,053</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,544</b>



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### TERMINAL F AND G UPGRADES

PROJECT #: 645020



DESCRIPTION: Repair and upgrade terminals to include roofing, stairways, and ventilation improvements  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	10,875	2,470	0	0	0	0	0	0	13,345
<b>TOTAL REVENUES:</b>	<b>10,875</b>	<b>2,470</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,345</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	163	0	0	0	0	0	0	0	163
Construction	10,712	2,470	0	0	0	0	0	0	13,182
<b>TOTAL EXPENDITURES:</b>	<b>10,875</b>	<b>2,470</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,345</b>

### INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 645430



DESCRIPTION: Update and improve various infrastructure portions of the Port  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	661	0	0	0	0	0	0	0	661
Seaport Bonds/Loans	20,820	25,415	5,000	21,000	20,000	20,000	20,000	0	132,235
<b>TOTAL REVENUES:</b>	<b>21,481</b>	<b>25,415</b>	<b>5,000</b>	<b>21,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>132,896</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	21,481	25,415	5,000	21,000	20,000	20,000	20,000	0	132,896
<b>TOTAL EXPENDITURES:</b>	<b>21,481</b>	<b>25,415</b>	<b>5,000</b>	<b>21,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>132,896</b>

### CARGO BULKHEAD REHABILITATION

PROJECT #: 646300



DESCRIPTION: Repair and improvements to port cargo area bulkheads  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	8,703	8,439	2,148	5,482	0	0	0	0	24,772
<b>TOTAL REVENUES:</b>	<b>8,703</b>	<b>8,439</b>	<b>2,148</b>	<b>5,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,772</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	8,703	8,439	2,148	5,482	0	0	0	0	24,772
<b>TOTAL EXPENDITURES:</b>	<b>8,703</b>	<b>8,439</b>	<b>2,148</b>	<b>5,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,772</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DREDGE III BULKHEAD STRENGTHENING

PROJECT #: 647710



DESCRIPTION: Strengthen Port bulkhead areas for Dredge III project  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	1,687	0	0	0	0	0	0	0	1,687
Seaport Bonds/Loans	53,927	12,500	3,000	0	0	0	0	0	69,427
<b>TOTAL REVENUES:</b>	<b>55,614</b>	<b>12,500</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>71,114</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	55,614	12,500	3,000	0	0	0	0	0	71,114
<b>TOTAL EXPENDITURES:</b>	<b>55,614</b>	<b>12,500</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>71,114</b>

### SEWER UPGRADES

PROJECT #: 647720



DESCRIPTION: Upgrade Miami-Dade sewer and force main  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	210	2,210	1,290	1,290	0	0	0	0	5,000
<b>TOTAL REVENUES:</b>	<b>210</b>	<b>2,210</b>	<b>1,290</b>	<b>1,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	110	0	0	0	0	0	0	0	110
Construction	100	2,210	1,290	1,290	0	0	0	0	4,890
<b>TOTAL EXPENDITURES:</b>	<b>210</b>	<b>2,210</b>	<b>1,290</b>	<b>1,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

### DREDGE III

PROJECT #: 649730



DESCRIPTION: Dredge southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	15,000	75,000	19,600	0	0	0	0	0	109,600
Seaport Bonds/Loans	110,400	0	0	0	0	0	0	0	110,400
<b>TOTAL REVENUES:</b>	<b>125,400</b>	<b>75,000</b>	<b>19,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	20,000	115,000	85,000	0	0	0	0	0	220,000
<b>TOTAL EXPENDITURES:</b>	<b>20,000</b>	<b>115,000</b>	<b>85,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### SEAPORT TUNNEL

**PROJECT #: 649870**

**DESCRIPTION:** Provide local matching funds to the Florida Department of Transportation project to construct a tunnel connecting the Dante B. Fascell Port of Miami-Dade to the mainland to ease traffic congestion in Downtown Miami

**LOCATION:** Dante B. Fascell Port of Miami-Dade      District Located: 5  
Port of Miami      District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2008A	100,000	0	0	0	0	0	0	0	100,000
Seaport Bonds/Loans	29,500	205,000	0	0	0	0	0	0	234,500
<b>TOTAL REVENUES:</b>	<b>129,500</b>	<b>205,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>334,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	3,000	0	0	0	0	0	0	0	3,000
Construction	126,500	205,000	0	0	0	0	0	0	331,500
<b>TOTAL EXPENDITURES:</b>	<b>129,500</b>	<b>205,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>334,500</b>

### CONSTRUCTION SUPERVISION

**PROJECT #: 6430061**

**DESCRIPTION:** Provide supervision of on-going construction projects at the Port

**LOCATION:** Dante B. Fascell Port of Miami-Dade      District Located: 5  
Port of Miami      District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	4,900	5,600	5,600	5,600	5,600	0	0	0	27,300
<b>TOTAL REVENUES:</b>	<b>4,900</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,300</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction Management	4,900	5,600	5,600	5,600	5,600	0	0	0	27,300
<b>TOTAL EXPENDITURES:</b>	<b>4,900</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,300</b>

### PURCHASE 4 ADDITIONAL GANTRY CONTAINER CRANES

**PROJECT #: 6433531**

**DESCRIPTION:** Purchase, erect, and install two Super Post-Panamax Container gantry cranes to meet expected demand by FY 2013-14 plus two additional cranes in FY 2014-15 and FY 2015-16

**LOCATION:** Dante B. Fascell Port of Miami-Dade      District Located: 5  
Port of Miami      District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	3,844	0	0	0	0	0	0	0	3,844
Seaport Bonds/Loans	31,715	4,294	2,552	444	0	0	0	0	39,005
<b>TOTAL REVENUES:</b>	<b>35,559</b>	<b>4,294</b>	<b>2,552</b>	<b>444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,849</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	35,559	4,294	2,552	444	0	0	0	0	42,849
<b>TOTAL EXPENDITURES:</b>	<b>35,559</b>	<b>4,294</b>	<b>2,552</b>	<b>444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,849</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$625,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

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### UNFUNDED CAPITAL PROJECTS

			(dollars in thousands)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST	
EXPAND PARKING CAPACITY IN GARAGE 6	Dante B. Fascell Port of Miami-Dade	3,605	
ENHANCED SECURITY	Dante B. Fascell Port of Miami-Dade	15,000	
AIRLINE TICKETING FACILITY	Dante B. Fascell Port of Miami-Dade	4,000	
CRUISE TERMINAL J REMODELING	Dante B. Fascell Port of Miami-Dade	6,200	
WHARF 7 EXTENSION	Dante B. Fascell Port of Miami-Dade	7,500	
RAILROAD TRACK TO SERVE TERMINAL OPERATORS IN CARGO YARDS	Dante B. Fascell Port of Miami-Dade	12,000	
CRANE MAINTENANCE FACILITY	Dante B. Fascell Port of Miami-Dade	1,000	
SOUTHWEST CORNER INFILL	Dante B. Fascell Port of Miami-Dade	97,200	
PASSENGER TERMINAL MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200	
DODGE ISLAND WASTERWATER IMPROVEMENTS	Dante B. Fascell Port of Miami-Dade	2,000	
CRUISE FERRY COMPLEX	Dante B. Fascell Port of Miami-Dade	15,000	
EXPANDED WATER SERVICE CAPACITY	Dante B. Fascell Port of Miami-Dade	5,000	
		<b>UNFUNDED TOTAL</b>	<b>178,705</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### Transit

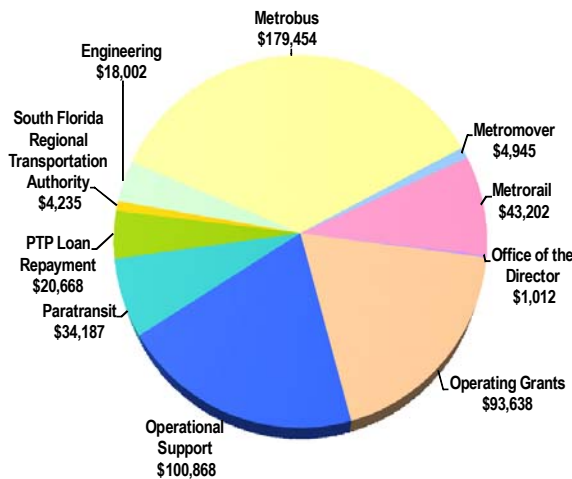
Miami-Dade Transit (MDT), the 15th largest public transit system in the country (based on passenger trips) and the largest transit agency in Florida, plans, markets, and provides regional public transportation services in Miami-Dade County. MDT also implements all of the County's transit-related capital projects in the People's Transportation Plan (PTP), including the expansion of the Metrorail and Metrobus systems.

As part of the Transportation strategic area, MDT provides 29.2 million miles of Metrobus revenue service along 93 routes with a fleet of 722 full-sized buses, 25 articulated buses, and 75 minibuses, 2 contracted routes, a 25 mile dual track elevated Metrorail system, a 20 mile Bus Rapid Transit (BRT) line that is the longest in the United States, and a 4.4 mile dual lane elevated people mover system. MDT also provides Special Transportation Services (STS) to eligible participants.

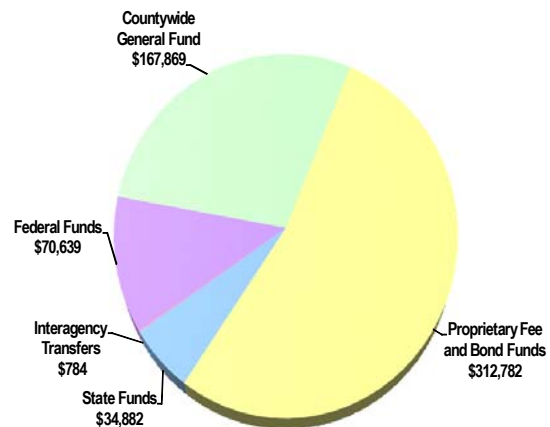
MDT works closely with the Federal Transit Administration (FTA), the Florida Department of Transportation (FDOT), the Metropolitan Planning Organization of the Miami Urbanized Area (MPO), the Citizens' Independent Transportation Trust (CITT), the South Florida Regional Transportation Authority (SFRTA), the Public Works and Waste Management Department (PWWM), citizen advocacy groups, and other transportation stakeholders.

### FY 2013-14 Proposed Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### TABLE OF ORGANIZATION

<div style="border: 1px solid black; padding: 10px; text-align: center;"> <b><u>OFFICE OF THE DIRECTOR</u></b>  <ul style="list-style-type: none"> <li>Implements policy and establishes direction for all aspects of the organization</li> </ul> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 12-13</u> 9                 </div> <div style="text-align: center;"> <u>FY 13-14</u> 9                 </div> </div> </div>					
<div style="border: 1px solid black; padding: 10px;"> <b><u>OPERATIONAL SUPPORT</u></b>  <ul style="list-style-type: none"> <li>Provides administrative and logistical support for department operations; administers customer service functions for citizens that use public transportation services</li> </ul> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 12-13</u> 477                 </div> <div style="text-align: center;"> <u>FY 13-14</u> 458                 </div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <b><u>METROBUS</u></b>  <ul style="list-style-type: none"> <li>Manages operations and maintenance for bus service</li> </ul> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 12-13</u> 2,013                 </div> <div style="text-align: center;"> <u>FY 13-14</u> 2,038                 </div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <b><u>METROMOVER</u></b>  <ul style="list-style-type: none"> <li>Administers Metromover service throughout the Downtown perimeter</li> </ul> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 12-13</u> 72                 </div> <div style="text-align: center;"> <u>FY 13-14</u> 73                 </div> </div> </div>	
<div style="border: 1px solid black; padding: 10px;"> <b><u>METRORAIL</u></b>  <ul style="list-style-type: none"> <li>Manages rail maintenance and operations along 25 mile corridor</li> </ul> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 12-13</u> 468                 </div> <div style="text-align: center;"> <u>FY 13-14</u> 473                 </div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <b><u>PARATRANSIT</u></b>  <ul style="list-style-type: none"> <li>Provides administrative support for Special Transportation Services (STS)</li> </ul> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 12-13</u> 39                 </div> <div style="text-align: center;"> <u>FY 13-14</u> 33                 </div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <b><u>ENGINEERING</u></b>  <ul style="list-style-type: none"> <li>Provides project management for capital improvement program and performs transportation system analysis</li> </ul> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <u>FY 12-13</u> 157                 </div> <div style="text-align: center;"> <u>FY 13-14</u> 151                 </div> </div> </div>	

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Proposed FY 13-14
<b>Revenue Summary</b>				
General Fund Countywide	153,188	156,707	162,191	167,869
Local Option Gas Tax	0	0	0	17,689
Transit Fares and Fees	102,039	109,129	104,560	116,171
Airport Charges	0	0	0	147
Bond Proceeds	0	0	0	19,947
Contract Service	0	0	0	1,287
Other Revenues	5,187	7,686	8,025	9,400
PTP Sales Tax Revenue	126,619	131,834	154,206	148,141
State Grants	6,675	6,694	9,621	14,852
State Operating Assistance	19,075	18,849	20,428	19,364
Other	666	666	666	666
Federal Funds	4,001	6,983	2,060	6,983
Federal Grants	0	0	0	63,656
Transfer From Other Funds	0	0	0	784
<b>Total Revenues</b>	<b>417,450</b>	<b>438,548</b>	<b>461,757</b>	<b>586,956</b>

### Operating Expenditures

#### Summary

Salary	186,615	183,270	170,639	173,456
Fringe Benefits	60,384	42,316	28,831	44,669
Court Costs	0	7	14	17
Contractual Services	41,983	39,264	41,800	44,900
Other Operating	82,003	123,965	144,881	232,934
Charges for County Services	0	0	0	0
Grants to Outside Organizations	4,235	4,235	4,235	4,235
Capital	0	0	0	0
<b>Total Operating Expenditures</b>	<b>375,220</b>	<b>393,057</b>	<b>390,400</b>	<b>500,211</b>

### Non-Operating Expenditures

#### Summary

Transfers	0	0	0	784
Distribution of Funds In Trust	0	0	0	0
Debt Service	34,650	39,201	55,002	80,071
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	16,355	5,890
<b>Total Non-Operating Expenditures</b>	<b>34,650</b>	<b>39,201</b>	<b>71,357</b>	<b>86,745</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Projection FY 12-13	Proposed FY 13-14
Advertising	59	375	444	313	444
Fuel	27,178	34,117	32,656	34,475	38,163
Overtime	23,934	27,536	23,067	29,479	26,990
Rent	2,592	2,956	2,672	2,672	2,680
Security Services	12,764	12,985	15,300	15,073	15,655
Temporary Services	106	93	100	123	100
Travel and Registration	117	46	105	103	105
Utilities	8,158	7,959	10,559	9,376	9,376

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 12-13	Proposed Fee FY 13-14	Dollar Impact FY 13-14
<ul style="list-style-type: none"> <li>Bus/Rail Fare Increase</li> </ul>	2.00	2.25	\$11,400,000
<ul style="list-style-type: none"> <li>STS Fare Increase</li> </ul>	3.00	3.50	\$985,150

### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director is responsible for the overall direction of Metrobus, Metrorail, Metromover, Paratransit, and related support services.

- Implements transportation services for Miami-Dade County residents and visitors
- Coordinates community outreach and provides market analysis
- Represents the Department to stakeholders including the Citizens' Independent Transportation Trust (CITT)
- Implements People's Transportation Plan (PTP) initiatives

### **Strategic Objectives - Measures**

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Meet financial budgetary targets	Repayment of loan for existing services (in thousands)	OP	↔	\$12,698	\$15,223	\$17,879	\$17,879	\$20,668
	Outstanding balance of loan for existing services (in thousands)	OC	↓	\$123,249	\$111,723	\$97,196	\$97,196	\$79,444
	Payment of operating cash deficit (in thousands)*	OP	↔	\$8,690	\$18,049	\$16,355	\$21,355	\$3,000
	Outstanding operating cash deficit balance (in thousands)*	OC	↓	\$42,404	\$24,355	\$8,000	\$3,000	\$0

\*The FY 2012-13 budget, actual, as well as prior year actuals were revised due to corrections of accounting entries performed after year end closeout

### DIVISION COMMENTS

- In FY 2013-14, the Countywide General Fund Maintenance of Effort (MOE) is \$167.869 million, a 3.5 percent increase above the FY 2012-13 MOE of \$162.191 million, as adopted in the People's Transportation Plan and as amended in May 2005
- The FY 2013-14 Proposed Budget funds the South Florida Regional Transportation Authority (SFRTA) at the statutory minimum of \$4.235 million; this amount reflects the required minimum for operating needs of \$1.565 million (Section 343.58(2) Florida Statutes) and for capital needs of \$2.67 million (Section 343.58(1) Florida Statutes)
- It is projected that for the fiscal year ending September 30, 2013, MDT will have a cumulative net cash deficit (after receivables and payables are programmed) in its operating and non-operating funds that totals \$3 million; this reflects a decrease of \$21.355 million from the fiscal year ending September 30, 2012; the Department will make a final payment of \$3 million in FY 2013-14
- In FY 2013-14, the Department will increase fares according to Resolution 924-08, that allows automatic increases every three years according to the consumer price index; fares for bus and rail will increase to \$2.25 from \$2.00 each way, monthly passes will increase to \$112.50 from \$100.00, and paratransit services will increase to \$3.50 from \$3.00 each trip; the proposed increases will generate approximately \$12.4 million in revenue



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: ENGINEERING

The Engineering Division is responsible for transportation system analysis, planning and development of the capital program, and project management activities.

- Manages long-term system planning and station area development
- Manages guideway, systems, station, rehabilitation, and fixed facility construction
- Responsible for project scheduling and cost control, contract administration, and project configuration management
- Responsible for design and engineering of bridges and analysis of inspection results
- Responsible for testing and acceptance of new systems and installations, as well as systems compliance
- Responsible for right-of-way acquisition, utilities relocation, and survey of right-of-way administration; negotiates transit developments
- Produces quality assurance and control criteria for project management and system development
- Responsible for traction power, communications, signals, and fare collection design and installation

### DIVISION: METROBUS

The Metrobus Division is responsible for bus operations and bus maintenance.

- Provides maintenance services for bus fleet
- Manages bus operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

### Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable bus system	Bus on-time performance	OC	↑	81%	79.5%	75%	78%	78%
	Peak hour bus availability	OC	↑	100%	91.63%	100%	100%	100%

- TP1-4: Expand public transportation

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable bus system	Average daily bus boardings (in thousands)	IN	↔	241	249	243	252	254
	Bus service (revenue) miles (in millions)	OP	↔	29.2	29.2	29.2	29.2	29.2

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable bus system	Percentage of preventive maintenance completed on schedule	EF	↑	99%	98%	90%	90%	90%
	Mean distance between mechanical breakdowns (in miles)	OC	↑	4,732	4,459	4,000	4,000	4,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- In FY 2013-14, the Department will continue a preventive maintenance program in Metrobus to ensure reliability of the bus fleet, including process mapping to realize new efficiencies in maintenance control, maintenance, inventory parts and warranty systems; the program includes a 3,000 mile inspection covering oil/filter replacement and safety checks for brakes, tires, wheel lug nuts, and electrical systems, and a 6,000 mile inspection focused on mechanical/safety diagnostic and corrective actions to ensure vehicles meet technical specifications including oil pressure, fluid analysis, alternator performance, and brake and bellows (ride height) performance

### **DIVISION: METROMOVER**

The Metromover Division is responsible for Metromover operations and maintenance.

- Provides maintenance to Metromover cars
- Provides support for Metromover operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

### **Strategic Objectives - Measures**

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metromover system	Metromover service availability	EF	↑	99.6%	99.4%	100%	100%	100%

- TP1-4: Expand public transportation

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metromover system	Average daily Metromover boardings	IN	↔	29,700	29,600	34,000	33,100	33,000

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metromover system	Percentage of preventive maintenance completed on schedule	EF	↑	89%	78.8%	90%	90%	90%
	Metromover mean miles between failures	OC	↑	6,287	5,157	6,000	6,000	6,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: METRORAIL

The Metrorail Division is responsible for Metrorail operations and maintenance.

- Manages train operations
- Provides maintenance for rail cars
- Performs all transit structural inspection and engineering analysis of Metrorail and Metromover guideways and station facilities
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

### Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Rail on-time performance	OC	↑	93%	95%	95%	95%	95%

- TP1-4: Expand public transportation

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Average daily Metrorail boardings (in thousands)*	IN	↔	62,000	64,100	70,000	70,500	71,000

\* As a result of the AirportLink opening in the summer of FY 2011-12, ridership is projected to increase in FY 2012-13

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Metrorail mean miles between failures	OC	↑	3,267	2,885	3,400	3,000	3,000

### DIVISION COMMENTS

- In FY 2013-14, the Department will continue to fund the AirportLink that opened in FY 2011-12; anticipated peak-time headways are projected at five minutes to Earlington Heights Station from Dadeland South and ten minutes from Earlington Heights Station to Palmetto Station

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### DIVISION: OPERATIONAL SUPPORT

The Operational Support Division is responsible for providing administrative and logistical support to the Department.

- Manages accounting, budget, personnel, and procurement functions
- Oversees Information Technology (IT) projects and systems as well as policy and procedures regarding IT use
- Manages joint development
- Provides route scheduling, service planning, and ridership analysis
- Provides marketing services including advertising, promotions, graphic design, media relations, and market analysis
- Directs labor relations and ensures compliance with the Americans with Disabilities Act and other federal, state, and local laws and regulations
- Develops and implements policy for comprehensive, integrated, and coordinated transit safety and security programs

#### Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Provide operational support for core services provided by the Transit Department	Metrorail/Metromover elevator and escalator availability	OC	↑	95%	95%	95%	95%	95%

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Provide operational support for core services provided by the Transit Department	Average monthly security post inspections	OP	↔	750	750	750	750	750

### DIVISION: PARATRANSIT

The Paratransit Division is responsible for administering Special Transportation Services (STS) for the elderly and individuals with disabilities.

- Administers Paratransit operations

#### Strategic Objectives - Measures

- TP1-5: Improve mobility of low income individuals, the elderly and disabled

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Ensure timely Paratransit services	Paratransit on-time performance	OC	↑	90%	93%	80%	93%	90%

#### DIVISION COMMENTS

- In FY 2013-14, the Department will continue to provide Paratransit functions to include Special Transportation Services (STS) programming (1.7 million trips)

#### ADDITIONAL INFORMATION

- In FY 2013-14, the Department will continue to review its staffing and organizational structure to identify opportunities for streamlining operations in the near-term and long-term; although there are position fluctuations within a division, the overall position count has not changed for the department

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
<b>Revenue</b>									
FTA Section 5307/5309 Formula Grant	33,855	23,630	6,607	3,582	4,046	1,160	1,165	0	74,045
FTA Section 5309 Discretionary Grant	9,939	2,652	409	145	0	0	0	0	13,145
FDOT Funds	112,325	23,354	9,485	6,453	3,840	0	0	0	155,457
Developer Fees/Donations	990	0	0	0	0	0	0	0	990
BBC GOB Financing	218	875	0	0	0	0	0	0	1,093
BBC GOB Series 2008B-1	307	0	0	0	0	0	0	0	307
Lease Financing - County Bonds/Debt	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
People's Transportation Plan Bond Program	589,167	113,268	64,663	105,248	130,550	84,522	32,189	7,000	1,126,607
Capital Impr. Local Option Gas Tax	2,317	567	48	0	0	0	0	0	2,932
Operating Revenue	328	196	0	0	0	0	0	0	524
<b>Total:</b>	<b>749,446</b>	<b>184,542</b>	<b>101,212</b>	<b>135,428</b>	<b>158,436</b>	<b>105,682</b>	<b>53,354</b>	<b>7,000</b>	<b>1,495,100</b>
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
ADA Accessibility Improvements	20,763	3,068	0	0	0	0	0	0	23,831
Bus System Projects	13,271	46,006	109	0	0	0	0	0	59,386
Departmental Information Technology Projects	3,651	196	0	0	0	0	0	0	3,847
Equipment Acquisition	606	39,796	20,000	20,000	20,000	20,000	20,000	0	140,402
Facility Improvements	1,500	1,979	484	489	494	499	504	0	5,949
Infrastructure Improvements	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
Mass Transit Projects	7,843	10,052	15,030	15,360	10,572	0	0	0	58,857
Metromover Projects	36,616	2,506	1,660	0	0	0	0	0	40,782
Metrorail Projects	642,335	56,752	46,035	86,294	114,209	72,022	19,689	7,000	1,044,336
New Passenger Facilities	9,470	2,870	570	145	0	0	0	0	13,055
Park and Ride Improvements and New Facilities	9,793	2,889	1,984	10	0	0	0	0	14,676
Passenger Facilities Improvements	904	2,097	1,022	0	0	0	0	0	4,023
Pedestrian Paths and Bikeways	2,150	3,260	1,218	0	0	0	0	0	6,628
Security Improvements	544	571	600	630	661	661	661	0	4,328
<b>Total:</b>	<b>749,446</b>	<b>184,542</b>	<b>101,212</b>	<b>135,428</b>	<b>158,436</b>	<b>105,682</b>	<b>53,354</b>	<b>7,000</b>	<b>1,495,100</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2013-14 Proposed Budget and Multi-Year Capital Plan includes funding for the replacement of 136 Metrorail vehicles (\$25.822 million programmed in FY 2013-14) for a total project cost of \$376.928 million

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### TRANSIT OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT

PROJECT #: 671460



DESCRIPTION: Replace obsolete and antiquated hardware needed to dispatch Bus Operators and process Bus Operator payroll  
 LOCATION: 111 NW 1 St  
 City of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	2,249	1,840	0	0	0	0	0	0	4,089
<b>TOTAL REVENUES:</b>	<b>2,249</b>	<b>1,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,089</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	2,249	1,840	0	0	0	0	0	0	4,089
<b>TOTAL EXPENDITURES:</b>	<b>2,249</b>	<b>1,840</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,089</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$402,000

#### BUS AND BUS FACILITIES

PROJECT #: 671560



DESCRIPTION: Provide federal allocation designated for bus and bus facility projects to include the bus garages plumbing, roofing, fire suppression and  
 Dadeland South Intermodal Station passenger amenities and signage  
 LOCATION: Countywide  
 Various Sites

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5309 Discretionary Grant	2,038	703	109	0	0	0	0	0	2,850
<b>TOTAL REVENUES:</b>	<b>2,038</b>	<b>703</b>	<b>109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,850</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	334	76	3	0	0	0	0	0	413
Construction	1,649	627	106	0	0	0	0	0	2,382
Project Administration	55	0	0	0	0	0	0	0	55
<b>TOTAL EXPENDITURES:</b>	<b>2,038</b>	<b>703</b>	<b>109</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,850</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### PARK AND RIDE LOT AT SW 344 STREET

PROJECT #: 671610



DESCRIPTION: Construct a Park and Ride Lot along South Miami-Dade Busway at SW 344 St  
 LOCATION: South Miami-Dade Busway and SW 344 St District Located: 9  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,574	121	809	0	0	0	0	0	2,504
FDOT Funds	3,398	1,230	58	0	0	0	0	0	4,686
People's Transportation Plan Bond Program	2,300	1,230	87	0	0	0	0	0	3,617
<b>TOTAL REVENUES:</b>	<b>7,272</b>	<b>2,581</b>	<b>954</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,807</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	5,090	0	0	0	0	0	0	0	5,090
Planning and Design	493	10	0	0	0	0	0	0	503
Construction	353	2,460	899	0	0	0	0	0	3,712
Project Administration	1,297	72	55	0	0	0	0	0	1,424
Project Contingency	39	39	0	0	0	0	0	0	78
<b>TOTAL EXPENDITURES:</b>	<b>7,272</b>	<b>2,581</b>	<b>954</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,807</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$60,000

### PARK AND RIDE FACILITY AT QUAIL ROOST DRIVE

PROJECT #: 671620



DESCRIPTION: Purchase of land for the use of a Park and Ride facility for Miami-Dade Transit customers  
 LOCATION: SW 184 St and Busway District Located: 9  
 Palmetto Bay District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,531	308	1,030	10	0	0	0	0	2,879
Developer Fees/Donations	990	0	0	0	0	0	0	0	990
<b>TOTAL REVENUES:</b>	<b>2,521</b>	<b>308</b>	<b>1,030</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,869</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	2,215	0	0	0	0	0	0	0	2,215
Planning and Design	255	83	10	0	0	0	0	0	348
Construction	0	206	1,000	0	0	0	0	0	1,206
Project Administration	51	19	20	10	0	0	0	0	100
<b>TOTAL EXPENDITURES:</b>	<b>2,521</b>	<b>308</b>	<b>1,030</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,869</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$100,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### BUSWAY ADA IMPROVEMENTS

PROJECT #: 672310



DESCRIPTION: Continuation of pedestrian accessibility improvements along South Miami-Dade Busway  
 LOCATION: Various Sites  
 Various Sites

District Located: 8, 9  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	13	0	0	0	0	0	0	0	13
FDOT Funds	1,411	401	0	0	0	0	0	0	1,812
Capital Impr. Local Option Gas Tax	1,540	401	0	0	0	0	0	0	1,941
Operating Revenue	48	0	0	0	0	0	0	0	48
<b>TOTAL REVENUES:</b>	<b>3,012</b>	<b>802</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,814</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	569	0	0	0	0	0	0	0	569
Construction	2,266	686	0	0	0	0	0	0	2,952
Project Administration	177	0	0	0	0	0	0	0	177
Project Contingency	0	116	0	0	0	0	0	0	116
<b>TOTAL EXPENDITURES:</b>	<b>3,012</b>	<b>802</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,814</b>

### BUS TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)

PROJECT #: 672830



DESCRIPTION: Continue to upgrade network infrastructure to support real-time Bus Tracking System and replace existing Computer Aided Dispatch (CAD) / Automatic Vehicle Locator (AVL) System

LOCATION: 111 NW 1 St  
 City of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	8,984	8,126	0	0	0	0	0	0	17,110
<b>TOTAL REVENUES:</b>	<b>8,984</b>	<b>8,126</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,110</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Furniture, Fixtures and Equipment	523	0	0	0	0	0	0	0	523
Equipment Acquisition	7,518	7,348	0	0	0	0	0	0	14,866
Construction Management	74	0	0	0	0	0	0	0	74
Project Administration	91	0	0	0	0	0	0	0	91
Project Contingency	778	778	0	0	0	0	0	0	1,556
<b>TOTAL EXPENDITURES:</b>	<b>8,984</b>	<b>8,126</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,110</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$241,000



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### HIGH CYCLE SWITCH LOGIC CONTROL CABINETS

PROJECT #: 673020

DESCRIPTION: Replace the high-cycle Switch Logic Control Cabinets for Metromover  
 LOCATION: SW 1 St and SW 1 Ave  
 City of Miami

District Located: 5  
 District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	0	1,660	1,660	0	0	0	0	0	3,320
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>1,660</b>	<b>1,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,320</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	243	243	0	0	0	0	0	486
Equipment Acquisition	0	1,313	1,313	0	0	0	0	0	2,626
Construction Management	0	29	29	0	0	0	0	0	58
Project Administration	0	5	5	0	0	0	0	0	10
Project Contingency	0	70	70	0	0	0	0	0	140
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,660</b>	<b>1,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,320</b>

### FIRE ALARM INSTALLATION AT RAIL STATIONS

PROJECT #: 673050

DESCRIPTION: Upgrade and replace the existing fire alarm panels at all Metrorail Stations with new SIMPLEX panels  
 LOCATION: Various Sites  
 Various Sites

District Located: 2, 3, 5, 6, 7, 12, 13  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	1,500	1,500	0	0	0	0	0	0	3,000
<b>TOTAL REVENUES:</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,285	1,285	0	0	0	0	0	0	2,570
Project Administration	34	34	0	0	0	0	0	0	69
Project Contingency	181	181	0	0	0	0	0	0	361
<b>TOTAL EXPENDITURES:</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$9,000

### METRORAIL BIKE PATH (M-PATH)

PROJECT #: 673150

DESCRIPTION: Renovate and improve design of the existing M-Path from the Brickell Metrorail Station to the South Miami Metrorail Station  
 LOCATION: Existing Metrorail Guideway Right-of-Way  
 Various Sites

District Located: 5, 7  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	218	875	0	0	0	0	0	0	1,093
BBC GOB Series 2008B-1	307	0	0	0	0	0	0	0	307
<b>TOTAL REVENUES:</b>	<b>525</b>	<b>875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	271	15	0	0	0	0	0	0	286
Construction	242	753	0	0	0	0	0	0	995
Project Contingency	12	107	0	0	0	0	0	0	119
<b>TOTAL EXPENDITURES:</b>	<b>525</b>	<b>875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### METROBUS ELECTRONIC REAL-TIME SIGNAGE

PROJECT #: 673190

DESCRIPTION: Install LED signs that will display text-only messages and alerts at bus stops via the same software platform as the Computer Aided Dispatch/Automated Vehicle Locator (CAD/AVL) - Electronic Solar Powered Signs project that provide the public with estimated bus arrival times

LOCATION: Countywide  
Various Sites

District Located: 2, 3, 5, 6, 7, 12, 13  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	246	0	0	0	0	0	0	246
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	246	0	0	0	0	0	0	246
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246</b>

### BUS REPLACEMENT

PROJECT #: 673800

DESCRIPTION: Replace buses to maintain the bus fleet replacement plan

LOCATION: Countywide  
Throughout Miami-Dade County

District Located: Countywide  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	12,555	0	0	0	0	0	0	12,555
Lease Financing - County Bonds/Debt	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
People's Transportation Plan Bond Program	0	7,000	0	0	0	0	0	0	7,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>39,555</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>139,555</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	39,555	20,000	20,000	20,000	20,000	20,000	0	139,555
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>39,555</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>139,555</b>

### PEDESTRIAN OVERPASS AT THE UNIVERSITY METRORAIL STATION

PROJECT #: 674220

DESCRIPTION: Construct a Pedestrian Overpass

LOCATION: US 1 and Mariposa Ave  
Coral Gables

District Located: 7  
District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,384	1,260	1,218	0	0	0	0	0	3,862
FDOT Funds	0	1,000	0	0	0	0	0	0	1,000
People's Transportation Plan Bond Program	766	1,000	0	0	0	0	0	0	1,766
<b>TOTAL REVENUES:</b>	<b>2,150</b>	<b>3,260</b>	<b>1,218</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,628</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	1,037	0	0	0	0	0	0	0	1,037
Planning and Design	315	199	0	0	0	0	0	0	514
Construction	0	2,793	850	0	0	0	0	0	3,643
Project Administration	798	191	368	0	0	0	0	0	1,357
Project Contingency	0	77	0	0	0	0	0	0	77
<b>TOTAL EXPENDITURES:</b>	<b>2,150</b>	<b>3,260</b>	<b>1,218</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,628</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$17,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### LEHMAN YARD REHABILITATION AND EXPANSION PHASE 1

PROJECT #: 674560



DESCRIPTION: Install five storage tracks at the existing Metrorail Palmetto Yard facility

LOCATION: 6601 NW 72 Ave

Unincorporated Miami-Dade County

District Located:

12

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	10,317	2,200	0	0	0	0	0	0	12,517
<b>TOTAL REVENUES:</b>	<b>10,317</b>	<b>2,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,517</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	9,435	2,000	0	0	0	0	0	0	11,435
Construction Management	190	100	0	0	0	0	0	0	290
Project Administration	692	100	0	0	0	0	0	0	792
<b>TOTAL EXPENDITURES:</b>	<b>10,317</b>	<b>2,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,517</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$380,000

### KENDALL ENHANCED BUS SERVICE

PROJECT #: 675550



DESCRIPTION: Purchase the remaining 40 foot buses, bus parts, land (2 acre parcel), and the design and construction of the Park and Ride at SW 88 St (Kendall Dr) and SW 150 Ave

LOCATION: SW 88 St and SW 150 Ave

Unincorporated Miami-Dade County

District Located:

7, 8, 10, 11

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	1,112	1,260	471	461	0	0	0	0	3,304
People's Transportation Plan Bond Program	1,113	1,261	471	461	0	0	0	0	3,306
<b>TOTAL REVENUES:</b>	<b>2,225</b>	<b>2,521</b>	<b>942</b>	<b>922</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,610</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	2,000	0	0	0	0	0	0	0	2,000
Planning and Design	225	183	20	0	0	0	0	0	428
Construction	0	28	922	922	0	0	0	0	1,872
Equipment Acquisition	0	2,310	0	0	0	0	0	0	2,310
<b>TOTAL EXPENDITURES:</b>	<b>2,225</b>	<b>2,521</b>	<b>942</b>	<b>922</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,610</b>

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$10,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### MOVER VEHICLES REPLACEMENT PHASE II (17 CARS)

PROJECT #: 675590



DESCRIPTION: Replace 17 Metromover vehicles  
 LOCATION: Various Sites  
 Various Sites

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	36,616	846	0	0	0	0	0	0	37,462
<b>TOTAL REVENUES:</b>	<b>36,616</b>	<b>846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,462</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	30,895	0	0	0	0	0	0	0	30,895
Project Administration	895	32	0	0	0	0	0	0	927
Project Contingency	754	814	0	0	0	0	0	0	1,568
Capital Maintenance	4,072	0	0	0	0	0	0	0	4,072
<b>TOTAL EXPENDITURES:</b>	<b>36,616</b>	<b>846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,462</b>

### ELECTRONIC SIGNAGE INFORMATION SYSTEM (ESIS) AND WIFI IMPLEMENTATION AT METRORAIL STATIONS

PROJECT #: 676590



DESCRIPTION: Implement Electronic Signage Information System (ESIS) and Wi-Fi at Metrorail Stations  
 LOCATION: Various Sites  
 Various Sites

District Located: 2, 3, 5, 6, 7, 12, 13  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	2,400	0	0	0	0	0	0	0	2,400
FDOT Funds	500	0	0	0	0	0	0	0	500
Capital Impr. Local Option Gas Tax	500	0	0	0	0	0	0	0	500
Operating Revenue	251	196	0	0	0	0	0	0	447
<b>TOTAL REVENUES:</b>	<b>3,651</b>	<b>196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,847</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	3,651	196	0	0	0	0	0	0	3,847
<b>TOTAL EXPENDITURES:</b>	<b>3,651</b>	<b>196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,847</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$186,000

### INFRASTRUCTURE RENEWAL PLAN (IRP)

PROJECT #: 677200



DESCRIPTION: Replace and upgrade physical assets according to normal replacement cycles; the IRP focuses on areas such as bus, facilities, systems and equipment overhauls and acquisitions  
 LOCATION: Various Sites  
 Various Sites

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>0</b>	<b>75,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>0</b>	<b>75,000</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### PARK AND RIDE AT SW 97 AVE AND SW 168 ST

PROJECT #: 677500



DESCRIPTION: Improve land including asphalt resurfacing, concrete, fencing, lighting, landscaping, irrigation and other maintenance  
 LOCATION: SW 97 Ave and SW 168 St  
 District Located: 9  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	0	141	0	0	0	0	0	0	141
People's Transportation Plan Bond Program	0	143	0	0	0	0	0	0	143
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>284</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	75	0	0	0	0	0	0	75
Construction	0	180	0	0	0	0	0	0	180
Project Contingency	0	29	0	0	0	0	0	0	29
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>284</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$75,000

### EAST/WEST CORRIDOR (SR836 EXPRESS ENHANCED BUS SERVICE)

PROJECT #: 678040



DESCRIPTION: Purchase 60 foot buses to extend bus service along SR836 from SW 8 St and SW 147 Ave to the MIC at MIA, install Wi-Fi, bus real-time signs, transit signal priority and build new robust bus stations  
 LOCATION: Countywide  
 District Located: 6, 10, 11, 12  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	286	1,140	2,433	0	0	0	0	3,859
FDOT Funds	0	206	5,743	5,982	1,236	0	0	0	13,167
People's Transportation Plan Bond Program	0	208	743	5,983	1,236	0	0	0	8,170
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>700</b>	<b>7,626</b>	<b>14,398</b>	<b>2,472</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,196</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	0	0	6,120	0	0	0	0	0	6,120
Planning and Design	0	700	0	0	0	0	0	0	700
Construction	0	0	40	5,118	2,472	0	0	0	7,630
Equipment Acquisition	0	0	1,466	9,280	0	0	0	0	10,746
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>700</b>	<b>7,626</b>	<b>14,398</b>	<b>2,472</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,196</b>

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$75,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### LEHMAN CENTER TEST TRACK FOR METRORAIL

PROJECT #: 678220

DESCRIPTION: Construct a Test Track at the Lehman Center for Metrorail

LOCATION: 6601 NW 72 Ave

Unincorporated Miami-Dade County

District Located: 12

District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	13,787	4,500	0	0	0	0	0	0	18,287
<b>TOTAL REVENUES:</b>	<b>13,787</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,287</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	11,664	4,000	0	0	0	0	0	0	15,664
Construction Management	423	100	0	0	0	0	0	0	523
Project Administration	1,392	150	0	0	0	0	0	0	1,542
Project Contingency	308	250	0	0	0	0	0	0	558
<b>TOTAL EXPENDITURES:</b>	<b>13,787</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,287</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$685,000

### PALMETTO STATION TRACTION POWER SUBSTATION

PROJECT #: 678280

DESCRIPTION: Construct a new Traction Power Substation at the Palmetto Metrorail Station

LOCATION: 7701 NW 79 Ave

Hialeah

District Located: 12

District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	15,791	210	0	0	0	0	0	0	16,001
People's Transportation Plan Bond Program	802	0	0	0	0	0	0	0	802
<b>TOTAL REVENUES:</b>	<b>16,593</b>	<b>210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,803</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	13,540	100	0	0	0	0	0	0	13,640
Construction Management	1,037	50	0	0	0	0	0	0	1,087
Project Administration	1,167	10	0	0	0	0	0	0	1,177
Project Contingency	849	50	0	0	0	0	0	0	899
<b>TOTAL EXPENDITURES:</b>	<b>16,593</b>	<b>210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,803</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$356,000

### GRAPHICS AND SIGNAGE UPGRADE

PROJECT #: 678800

DESCRIPTION: Design-build signage system that will unify the new Earlington Heights Miami Intermodal Center Connector (Airport Link) with the existing Metrorail system

LOCATION: Countywide  
Various Sites

District Located: 2, 3, 5, 6, 7, 12, 13

District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	7,434	66	0	0	0	0	0	0	7,500
<b>TOTAL REVENUES:</b>	<b>7,434</b>	<b>66</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	6,731	32	0	0	0	0	0	0	6,763
Project Administration	703	34	0	0	0	0	0	0	737
<b>TOTAL EXPENDITURES:</b>	<b>7,434</b>	<b>66</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### NORTHEAST TRANSIT HUB ENHANCEMENTS

PROJECT #: 679230



DESCRIPTION: Improvements at existing transit hubs at 163rd Street Mall and at Aventura Mall  
 LOCATION: 163rd Street Mall and Aventura Mall  
 Various Sites

District Located: 4  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	287	855	497	0	0	0	0	0	1,639
People's Transportation Plan Bond Program	288	858	499	0	0	0	0	0	1,645
<b>TOTAL REVENUES:</b>	<b>575</b>	<b>1,713</b>	<b>996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,284</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	142	0	0	0	0	0	0	0	142
Planning and Design	280	25	5	0	0	0	0	0	310
Construction	76	1,611	991	0	0	0	0	0	2,678
Project Contingency	77	77	0	0	0	0	0	0	154
<b>TOTAL EXPENDITURES:</b>	<b>575</b>	<b>1,713</b>	<b>996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,284</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$25,000

### NORTH CORRIDOR ENHANCED BUS SERVICE (NW 27 AVE AND NW 215 ST TO THE MIC)

PROJECT #: 679310



DESCRIPTION: Purchase 60 foot buses to extend bus service along NW 27 Ave from NW 215 St to the MIC, install Wi-Fi, bus real-time signs, transit signal priority and build new robust bus stations

LOCATION: Countywide  
 Various Sites

District Located: 1, 2, 3, 6  
 District(s) Served: 1, 2, 3, 6

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	256	1,300	20	2,891	0	0	0	4,467
FDOT Funds	0	2,800	2,581	10	2,604	0	0	0	7,995
People's Transportation Plan Bond Program	5,064	2,900	2,581	10	2,605	0	0	0	13,160
Operating Revenue	29	0	0	0	0	0	0	0	29
<b>TOTAL REVENUES:</b>	<b>5,093</b>	<b>5,956</b>	<b>6,462</b>	<b>40</b>	<b>8,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,651</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	5,064	0	1,300	0	0	0	0	0	6,364
Planning and Design	29	256	412	0	0	0	0	0	697
Construction	0	0	0	40	8,100	0	0	0	8,140
Equipment Acquisition	0	5,700	4,750	0	0	0	0	0	10,450
<b>TOTAL EXPENDITURES:</b>	<b>5,093</b>	<b>5,956</b>	<b>6,462</b>	<b>40</b>	<b>8,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,651</b>
DONATION SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	200	115	0	0	0	0	0	315
<b>TOTAL DONATIONS:</b>	<b>0</b>	<b>200</b>	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>315</b>

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$75,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### BICYCLE LOCKER REPLACEMENT AT ALL RAIL STATIONS AND OTHER TRANSIT FACILITIES

PROJECT #: 679430

DESCRIPTION: Install bicycle lockers at all Metrorail stations and other transit facilities

LOCATION: Countywide  
Various Sites

District Located: 2, 3, 5, 6, 7, 12, 13  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	329	100	26	0	0	0	0	0	455
<b>TOTAL REVENUES:</b>	<b>329</b>	<b>100</b>	<b>26</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	329	100	26	0	0	0	0	0	455
<b>TOTAL EXPENDITURES:</b>	<b>329</b>	<b>100</b>	<b>26</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455</b>

### TRACK AND GUIDEWAY REHABILITATION

PROJECT #: 6710900

DESCRIPTION: Rehabilitate existing track and guideway equipment and fixtures; replacement of safety items such as coverboard and fasteners on curves that have deteriorated, road crossings and insulated joints, metal acoustical barriers and replace, drains, piers painting, train control systems and communicators

LOCATION: Countywide  
Various Sites

District Located: 2, 3, 5, 6, 7, 12, 13  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	28,266	14,649	13,412	10,372	7,000	7,000	7,000	7,000	94,699
<b>TOTAL REVENUES:</b>	<b>28,266</b>	<b>14,649</b>	<b>13,412</b>	<b>10,372</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>94,699</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,864	0	0	0	0	0	0	0	1,864
Construction	12,611	9,124	7,827	6,310	4,200	4,200	4,200	4,200	52,672
Equipment Acquisition	666	3,160	3,151	2,950	2,800	2,800	2,800	2,800	21,127
Project Administration	13,125	2,365	2,434	1,112	0	0	0	0	19,036
<b>TOTAL EXPENDITURES:</b>	<b>28,266</b>	<b>14,649</b>	<b>13,412</b>	<b>10,372</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>94,699</b>

### BUS ENHANCEMENTS

PROJECT #: 6730101

DESCRIPTION: Purchase buses for route expansions/enhancements such as Biscayne, South Miami Dade, Hybrid buses for replacement and the retrofit of the Electric Cooling System of several buses

LOCATION: Countywide  
Throughout Miami-Dade County

District Located: Countywide  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	5,091	0	0	0	0	0	0	5,091
FDOT Funds	0	15,000	0	0	0	0	0	0	15,000
People's Transportation Plan Bond Program	0	15,000	0	0	0	0	0	0	15,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>35,091</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,091</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	35,091	0	0	0	0	0	0	35,091
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>35,091</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,091</b>
DONATION SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	857	0	0	0	0	0	0	857
<b>TOTAL DONATIONS:</b>	<b>0</b>	<b>857</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>857</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000



## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### PASSENGER AMENITIES AND TRANSIT ENHANCEMENTS

PROJECT #: 6730531

DESCRIPTION: Replace signage at Metrorail Stations; install bicycle-related amenities on buses and at locations such as Metrorail and Metromover stations; and provide for other federally qualified passenger amenities or enhancements

LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13  
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	479	484	489	494	499	504	0	2,949
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>479</b>	<b>484</b>	<b>489</b>	<b>494</b>	<b>499</b>	<b>504</b>	<b>0</b>	<b>2,949</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	479	484	489	494	499	504	0	2,949
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>479</b>	<b>484</b>	<b>489</b>	<b>494</b>	<b>499</b>	<b>504</b>	<b>0</b>	<b>2,949</b>
DONATION SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	17	17	17	17	17	17	0	102
<b>TOTAL DONATIONS:</b>	<b>0</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>0</b>	<b>102</b>

### SECURITY AND SAFETY EQUIPMENT

PROJECT #: 6730551

DESCRIPTION: Install security and safety improvements such as security surveillance, safety rails, security locks and lighting improvements throughout Miami-Dade County at all Metrobus, Metromover and Metrorail facilities

LOCATION: Various Sites District Located: Countywide  
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	544	571	600	630	661	661	661	0	4,328
<b>TOTAL REVENUES:</b>	<b>544</b>	<b>571</b>	<b>600</b>	<b>630</b>	<b>661</b>	<b>661</b>	<b>661</b>	<b>0</b>	<b>4,328</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	544	571	600	630	661	661	661	0	4,328
<b>TOTAL EXPENDITURES:</b>	<b>544</b>	<b>571</b>	<b>600</b>	<b>630</b>	<b>661</b>	<b>661</b>	<b>661</b>	<b>0</b>	<b>4,328</b>
DONATION SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Toll Revenue Credits	16	17	17	17	17	17	17	0	118
<b>TOTAL DONATIONS:</b>	<b>16</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>0</b>	<b>118</b>

### PARK AND RIDE LOT KENDALL DRIVE

PROJECT #: 6731191

DESCRIPTION: Construct Park and Ride facility at Kendall Dr and SW 127 Ave

LOCATION: Kendall Dr and SW 127 Ave District Located: 10  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	784	461	135	0	0	0	0	0	1,380
People's Transportation Plan Bond Program	508	294	87	0	0	0	0	0	889
Capital Impr. Local Option Gas Tax	277	166	48	0	0	0	0	0	491
<b>TOTAL REVENUES:</b>	<b>1,569</b>	<b>921</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,760</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	1,300	0	0	0	0	0	0	0	1,300
Planning and Design	197	21	2	0	0	0	0	0	220
Construction	72	900	268	0	0	0	0	0	1,240
<b>TOTAL EXPENDITURES:</b>	<b>1,569</b>	<b>921</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,760</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$50,000

## FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

### RAIL VEHICLE REPLACEMENT

PROJECT #: 6733001

DESCRIPTION: Overhaul and modernize existing fleet and purchase 136 new heavy rail vehicles  
 LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	59,084	25,822	31,180	75,922	107,209	65,022	12,689	0	376,928
<b>TOTAL REVENUES:</b>	<b>59,084</b>	<b>25,822</b>	<b>31,180</b>	<b>75,922</b>	<b>107,209</b>	<b>65,022</b>	<b>12,689</b>	<b>0</b>	<b>376,928</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	25,904	20,237	24,098	62,567	97,337	59,777	8,967	0	298,887
Project Administration	16,361	4,042	5,536	9,950	4,858	2,206	3,273	0	46,226
Project Contingency	2,063	1,143	1,402	3,405	5,014	3,039	449	0	16,515
Capital Maintenance	14,756	400	144	0	0	0	0	0	15,300
<b>TOTAL EXPENDITURES:</b>	<b>59,084</b>	<b>25,822</b>	<b>31,180</b>	<b>75,922</b>	<b>107,209</b>	<b>65,022</b>	<b>12,689</b>	<b>0</b>	<b>376,928</b>

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$50,000

### CENTRAL CONTROL OVERHAUL

PROJECT #: 6733181

DESCRIPTION: Install new Central Control Room System in the Stephen P. Clark Center and replace the Metromover Input Output System  
 LOCATION: 111 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	2,686	0	0	0	0	0	0	0	2,686
People's Transportation Plan Bond Program	18,140	8,821	1,443	0	0	0	0	0	28,404
<b>TOTAL REVENUES:</b>	<b>20,826</b>	<b>8,821</b>	<b>1,443</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,090</b>
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	14,438	3,814	0	0	0	0	0	0	18,252
Furniture, Fixtures and Equipment	784	0	0	0	0	0	0	0	784
Equipment Acquisition	484	2,779	1,191	0	0	0	0	0	4,454
Construction Management	1,260	840	0	0	0	0	0	0	2,100

### UNFUNDED CAPITAL PROJECTS

(dollars in thousands)

PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
BAYLINK CORRIDOR	Countywide	510,000
PARKING GARAGE OVERHAUL, METRORAIL STATIONS REFURBISHMENT AND TRANSIT FACILITIES ROOF REPLACEMENT	Countywide	32,000
METRORAIL PIERS GROUNDING	Countywide	5,000
SOUTH MIAMI PEDESTRIAN OVERPASS	Countywide	4,200
METRORAIL REDUNDANT TRACK CIRCUIT AND AC UNIT SUBSTATION	Countywide	28,000
STATE ROAD 94 AND NW 88 ST MULTIMODAL TERMINAL	Countywide	20,000
NEW BUS ROUTE IMPROVEMENTS	Countywide	33,000
EXISTING BUS ROUTE IMPROVEMENTS	Countywide	11,700
METRORAIL AND METROMOVER GUIDEWAY IMPROVEMENTS/MODERNIZATION	Countywide	40,000
ESCALATOR AND ELEVATOR REPLACEMENT	Countywide	31,000
DOUGLAS ROAD EXTENSION TO THE MIC	Countywide	280,000
<b>UNFUNDED TOTAL</b>		<b>994,900</b>