

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

Homeless Trust

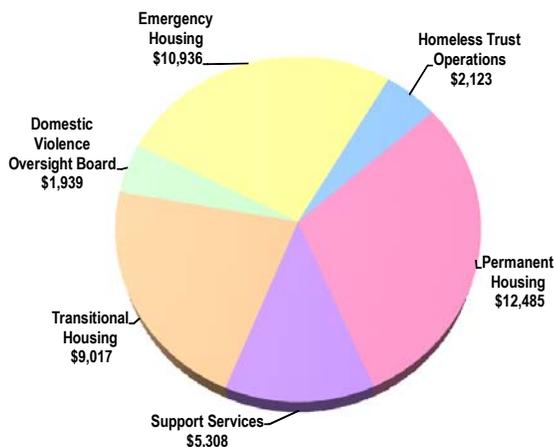
The Miami-Dade County Homeless Trust (Homeless Trust) serves as the coordinating entity for services for homeless individuals and families throughout Miami-Dade County. The Homeless Trust administers a portion of the one percent Food and Beverage Tax proceeds, as well as federal, state, and other resources dedicated to services for the homeless; advises the Board of County Commissioners on issues related to homelessness; serves as the identified "Lead Agency" for the United States Housing and Urban Development (USHUD) funds for our community, and the State's Homeless Coalition for Miami-Dade County; implements the Miami-Dade County Community Homeless Plan; and provides administrative, contractual, and policy formulation assistance related to homeless services.

As part of the Health and Human Services strategic area, the Homeless Trust funds and monitors emergency, transitional, and permanent housing, as well as supportive services for the homeless. Each area is specifically designed to meet the unique needs of homeless individuals and families when they first enter the system, as well as their needs as they develop and evolve over time. This blend of housing and services comprises what is known as the homeless continuum of care. Over 6,000 emergency, transitional, and permanent housing beds have been developed by or through the Homeless Trust since its inception in 1993. The Homeless Trust also supports the Domestic Violence Oversight Board (DVOB) and coordinates and monitors the construction and operations of domestic violence centers in Miami-Dade County.

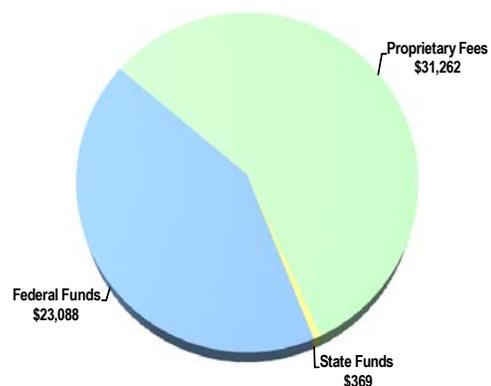
A Board of Trustees, comprised of 27 members, governs the Homeless Trust. Membership consists of appointed leadership, including County and City Commissioners, representatives from the Judiciary, the Superintendent of Schools, the Florida Department of Children and Families District Administrator and the City of Miami Manager. The Board also includes representation from the Miami Coalition for the Homeless; business, civic, and faith-based community groups; homeless service providers; homeless individuals; and formerly homeless individuals. In order for the Homeless Trust to be successful in its mission of assisting homeless individuals and families, it relies on the services offered by provider agencies within the community, including its private sector partner, the Chapman Partnership.

FY 2013-14 Proposed Budget

Expenditures by Activity (dollars in thousands)

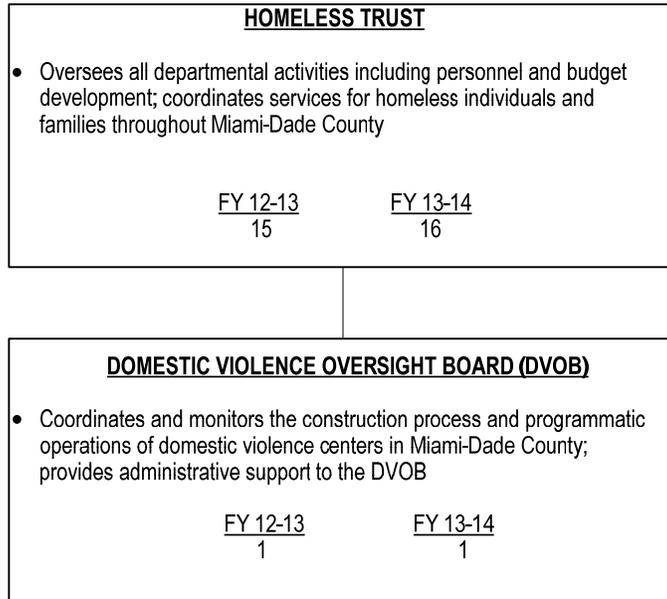


Revenues by Source (dollars in thousands)



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TABLE OF ORGANIZATION



FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 10-11 | Actual FY 11-12 | Budget FY 12-13 | Proposed FY 13-14 |
|------------------------|--------------------|--------------------|--------------------|----------------------|
| Revenue Summary | | | | |
| Interest Earnings | 22 | 16 | 20 | 20 |
| Miscellaneous Revenues | 0 | 0 | 100 | 10 |
| Other Revenues | 233 | 224 | 292 | 17 |
| Carryover | 8,148 | 8,177 | 8,369 | 11,229 |
| Food and Beverage Tax | 14,583 | 15,910 | 18,068 | 19,986 |
| State Grants | 1,430 | 430 | 369 | 369 |
| Federal Grants | 20,572 | 19,307 | 21,996 | 23,088 |
| Total Revenues | 44,988 | 44,064 | 49,214 | 54,719 |

Operating Expenditures

| Summary | | | | |
|-------------------------------------|---------------|---------------|---------------|---------------|
| Salary | 1,109 | 1,064 | 1,249 | 1,295 |
| Fringe Benefits | 284 | 219 | 237 | 345 |
| Court Costs | 0 | 0 | 0 | 0 |
| Contractual Services | 120 | 91 | 171 | 84 |
| Other Operating | 560 | 484 | 462 | 558 |
| Charges for County Services | 105 | 156 | 204 | 251 |
| Grants to Outside Organizations | 34,572 | 32,306 | 39,576 | 39,266 |
| Capital | 61 | 0 | 9 | 9 |
| Total Operating Expenditures | 36,811 | 34,320 | 41,908 | 41,808 |

Non-Operating Expenditures

| Summary | | | | |
|---|----------|------------|--------------|---------------|
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 271 | 7,306 | 12,911 |
| Other Non-Operating Adjustments | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 0 | 271 | 7,306 | 12,911 |

| (dollars in thousands) Expenditure By Program | Total Funding | | Total Positions | |
|--|--------------------|----------------------|--------------------|----------------------|
| | Budget FY 12-13 | Proposed FY 13-14 | Budget FY 12-13 | Proposed FY 13-14 |
| Strategic Area: Health and Human Services | | | | |
| Homeless Trust Operations | 1,949 | 2,123 | 15 | 16 |
| Domestic Violence Oversight Board | 2,710 | 1,939 | 1 | 1 |
| Emergency Housing | 11,372 | 10,936 | 0 | 0 |
| Permanent Housing | 11,955 | 12,485 | 0 | 0 |
| Support Services | 5,250 | 5,308 | 0 | 0 |
| Transitional Housing | 8,672 | 9,017 | 0 | 0 |
| Total Operating Expenditures | 41,908 | 41,808 | 16 | 17 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|------------------------|----------------------|
| | Actual FY 10-11 | Actual FY 11-12 | Budget FY 12-13 | Projection FY 12-13 | Proposed FY 13-14 |
| Advertising | 152 | 136 | 139 | 139 | 174 |
| Fuel | 0 | 0 | 0 | 0 | 0 |
| Overtime | 0 | 0 | 0 | 0 | 0 |
| Rent | 99 | 101 | 101 | 81 | 81 |
| Security Services | 0 | 0 | 0 | 0 | 0 |
| Temporary Services | 0 | 0 | 0 | 0 | 0 |
| Travel and Registration | 2 | 0 | 3 | 1 | 1 |
| Utilities | 17 | 21 | 18 | 15 | 15 |

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DIVISION: HOMELESS TRUST OPERATIONS

The Homeless Trust Division oversees all departmental activities, including personnel and budget development, and coordinates services for homeless individuals and families throughout Miami-Dade County.

- Implements the policies developed by the Board of the Homeless Trust, including the utilization of local, state, and federal funds to assist the homeless
- Serves as staff to the Board of the Homeless Trust and liaison to the Office of the Mayor and the Board of County Commissioners
- Coordinates Homeless Trust activities and recommends; defines, and monitors operating goals, objectives, and procedures for the Homeless Trust
- Administers a portion of the one percent Food and Beverage Tax proceeds
- Provides a continuum of support services for targeted special populations, including services related to sexual assault and domestic violence, immigrant and new entrant, mental health, substance abuse, and recently released inmate issues
- Provides access to culturally sensitive outreach, prevention and intervention services for Miami-Dade County children, youth, and their families
- Administers 107 individual grant-funded programs with 28 organizations to provide essential homeless services in Miami-Dade County
- Conducts two countywide homeless census counts each year to continue to assess the type and number of homeless individuals in Miami-Dade County, as well as surveys and analysis of system utilization and performance
- Manages the local Homeless Management Information System to track system utilization, needs, gaps, and trends

Strategic Objectives - Measures

- HH2-1: End homelessness

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|--|--|----|---|----------|----------|----------|------------|----------|
| | | | | Actual | Actual | Budget | Projection | Target |
| Provide effective services to homeless individuals and families in Miami-Dade County | Unsheltered chronically homeless people in Miami-Dade County | OC | ↓ | 229 | 374 | 200 | 547 | 400 |
| | Beds in homeless continuum of care * | OP | ↔ | 7,240 | 7,515 | 7,100 | 7,727 | 7,860 |
| | Permanent housing units completed ** | OC | ↑ | 660 | 217 | 100 | 100 | 100 |
| | Homeless outreach team contacts with clients | OP | ↔ | 50,384 | 52,819 | 55,000 | 53,000 | 55,000 |
| | Placements into housing units * | OP | ↔ | 16,903 | 15,071 | 14,500 | 14,500 | 14,500 |

* FY 2011-12 Actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan

** FY 2010-11 Actuals reflect the completion of the Carrfour Villa Aurora project

DIVISION COMMENTS

- The FY 2013-14 Proposed Budget includes one additional Special Projects Administrator to oversee USHUD required changes to service delivery and housing development resulting from implementation of the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act (\$92,000)

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DIVISION: DOMESTIC VIOLENCE OVERSIGHT BOARD

The Domestic Violence Oversight Board (DVOB) Division coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County and provides administrative support to the DVOB

- Monitors service provider contracts and evaluates the provision of services to domestic violence victims
- Coordinates services between shelters

Strategic Objectives - Measures

- HH2-5: Improve access to abuse prevention, intervention and support services

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|--|--|----|---|----------|----------|----------|------------|----------|
| | | | | Actual | Actual | Budget | Projection | Target |
| Provide advocacy, outreach, safe shelter, transportation, emergency financial assistance, emergency food and clothing to victims of domestic crimes and their families | Clients provided emergency shelter and/ or services at The Lodge | OP | ↔ | 1,221 | 1,065 | 1,125 | 1,100 | 1,100 |

ADDITIONAL INFORMATION

- In FY 2013-14, Capital Reserves are funded at \$3.219 million for future facility repairs; Tax Equalization Reserves are funded at \$6.302 million and Operational Reserves are funded at \$3.39 million for any emergencies or significant reductions to the Food and Beverage Tax collections

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 13-14 | FY 14-15 | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FUTURE | TOTAL |
|--|-------|----------|----------|----------|----------|----------|----------|--------|-------|
| Revenue | | | | | | | | | |
| Food and Beverage Tax | 50 | 1,000 | 3,500 | 3,450 | 0 | 0 | 0 | 0 | 8,000 |
| Total: | 50 | 1,000 | 3,500 | 3,450 | 0 | 0 | 0 | 0 | 8,000 |
| Expenditures | | | | | | | | | |
| Strategic Area: Health And Human Services | | | | | | | | | |
| Domestic Violence Facilities | 50 | 1,000 | 3,500 | 3,450 | 0 | 0 | 0 | 0 | 8,000 |
| Total: | 50 | 1,000 | 3,500 | 3,450 | 0 | 0 | 0 | 0 | 8,000 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2013-14 Proposed Budget and Multi-Year Capital Plan includes \$1 million to plan and begin construction of the second DVOB center; once completed, the Center will provide a minimum of 60 emergency shelter beds for domestic violence victims and their dependents

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

SECOND DOMESTIC VIOLENCE SHELTER

PROJECT #: 207931



DESCRIPTION: Construct a new domestic violence shelter
 LOCATION: Undisclosed
 N/A

District Located: Countywide
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|----------------------------|-----------|--------------|--------------|--------------|----------|----------|----------|----------|--------------|
| Food and Beverage Tax | 50 | 1,000 | 3,500 | 3,450 | 0 | 0 | 0 | 0 | 8,000 |
| TOTAL REVENUES: | 50 | 1,000 | 3,500 | 3,450 | 0 | 0 | 0 | 0 | 8,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Planning and Design | 50 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 450 |
| Construction | 0 | 600 | 3,500 | 3,450 | 0 | 0 | 0 | 0 | 7,550 |
| TOTAL EXPENDITURES: | 50 | 1,000 | 3,500 | 3,450 | 0 | 0 | 0 | 0 | 8,000 |

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$2,262,000

UNFUNDED CAPITAL PROJECTS

(dollars in thousands)

| PROJECT NAME | LOCATION | ESTIMATED PROJECT COST |
|-----------------------|---------------|------------------------|
| ADVANCED CARE HOUSING | Various Sites | 175,000 |
| UNFUNDED TOTAL | | 175,000 |