

FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

Corrections and Rehabilitation

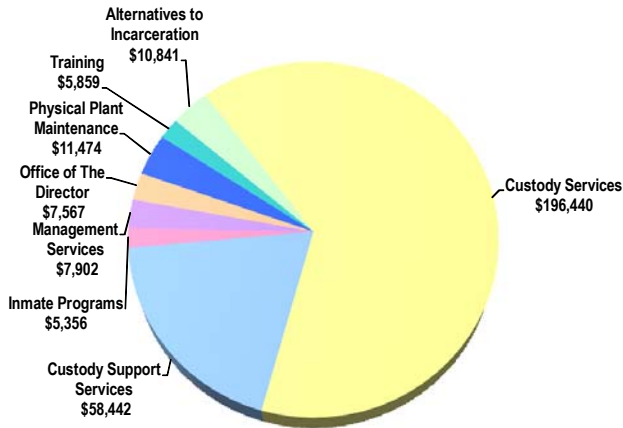
The mission of the Miami-Dade Corrections and Rehabilitation Department (MDCR) is to provide for the care, custody, and control of individuals who are arrested in Miami-Dade County, to support judicial functions for criminal prosecution, and to offer rehabilitative programs for inmates.

As part of the Public Safety strategic area, the Department operates five detention facilities with a system-wide average of approximately 5,000 inmates per day; books and classifies approximately 80,000 inmates annually; and provides court services, alternative to incarceration programs, inmate rehabilitation programs, and transportation to court and state facilities.

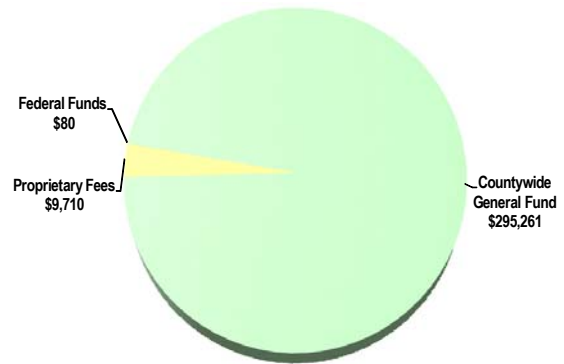
The Department works closely with other law enforcement agencies such as the Miami-Dade Police Department, municipal police departments, judges and judicial staff, and the legal community including the State Attorney's Office, Public Defender's Office, private attorneys, and bail agencies.

FY 2014-15 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION

<u>OFFICE OF THE DIRECTOR</u>				
<ul style="list-style-type: none"> • Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification, and incarceration of individuals arrested in Miami-Dade County; oversees the Security and Internal Affairs Bureau, Medical Services, and the Legal Unit 				
<table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">64</td> <td style="text-align: center;">61</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	64	61
<u>FY 13-14</u>	<u>FY 14-15</u>			
64	61			
<u>CUSTODY SERVICES</u>				
<ul style="list-style-type: none"> • Provides for the care, custody, and control of inmates incarcerated within five detention facilities; responsible for all inmate intake, classification, and release functions 				
<table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">2,059</td> <td style="text-align: center;">2,127</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	2,059	2,127
<u>FY 13-14</u>	<u>FY 14-15</u>			
2,059	2,127			
<u>MANAGEMENT SERVICES AND TRAINING</u>				
<ul style="list-style-type: none"> • Supports all administrative requirements of the Department, including budget and finance, personnel management, training, basic training academy, policy and planning, procurement, legislative coordination, and regulatory compliance 				
<table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">143</td> <td style="text-align: center;">127</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	143	127
<u>FY 13-14</u>	<u>FY 14-15</u>			
143	127			
<u>SUPPORT SERVICES</u>				
<ul style="list-style-type: none"> • Includes the following units: Custody Support Services, Physical Plant Maintenance, Alternatives to Incarceration, and Inmate Programs; provides court services, inmate transportation and hospital services, food services, facilities management, information systems, pretrial release, materials management, monitored release (house arrest), construction management (capital projects) and community affairs services 				
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580	554			

FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
Revenue Summary				
General Fund Countywide	271,524	276,307	291,185	295,261
Carryover	10,924	9,271	6,101	5,187
Other Revenues	4,175	3,905	3,116	4,523
State Grants	248	375	125	0
Carryover	0	41	0	0
Federal Grants	364	207	300	80
Total Revenues	287,235	290,106	300,827	305,051
Operating Expenditures Summary				
Salary	189,189	187,984	189,376	186,235
Fringe Benefits	56,968	59,894	71,249	84,612
Court Costs	3	5	27	29
Contractual Services	7,665	7,422	9,010	7,718
Other Operating	20,625	20,631	24,160	21,080
Charges for County Services	3,779	3,520	3,933	3,080
Grants to Outside Organizations	0	0	0	0
Capital	994	1,288	1,233	1,127
Total Operating Expenditures	279,223	280,744	298,988	303,881
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds in Trust	0	0	0	0
Debt Service	264	12	215	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	1,624	1,170
Total Non-Operating Expenditures	264	12	1,839	1,170

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
Strategic Area: Public Safety				
Office of The Director	7,748	7,567	64	61
Alternatives to Incarceration	9,953	10,841	100	100
Custody Services	195,251	196,440	2,059	2,127
Custody Support Services	57,300	58,442	349	324
Inmate Programs	5,924	5,356	49	49
Management Services	5,996	7,902	98	92
Physical Plant Maintenance	11,091	11,474	82	81
Training	5,725	5,859	45	35
Total Operating Expenditures	298,988	303,881	2,846	2,869

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	4	6	7	2	6
Fuel	467	493	508	520	506
Overtime	9,226	10,773	8,724	27,042	11,752
Rent	1,563	1,556	2,307	1,569	2,178
Security Services	5	5	12	5	11
Temporary Services	135	172	0	116	0
Travel and Registration	80	128	248	177	252
Utilities	6,873	6,143	6,778	6,288	7,287

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DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director formulates all departmental policy and provides overall direction for the operation and administration of the Department; oversees the Professional Compliance Division (internal affairs, accreditation and inspection and security operations), Legal Unit, and public and media relations.

- Provides overall direction and coordination of departmental activities and policies
- Oversees the inspection, medical compliance, and accreditation functions
- Disseminates information to the public and the media

DIVISION COMMENTS

- *The FY 2014-15 Adopted Budget includes the reduction of a Police Psychologist 2 position (\$161,000)*
- *The FY 2014-15 Adopted Budget includes the reduction of two Clerk 3 positions (\$98,000)*

DIVISION: ALTERNATIVES TO INCARCERATION

The Alternatives to Incarceration Division administers programs that alleviate jail overcrowding and reduce the overall cost of incarcerating inmates in County jails, through the use of safe release and community control of inmates pending trial.

- Responsible for the electronic monitoring of inmates under house arrest
- Responsible for releases of pre-trial defendants under the supervision of Pretrial Services

Strategic Objectives - Measures

- PS1-4: Provide safe and secure detention

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Assist in alleviating jail overcrowding	Average monthly pretrial releases	OC	↑	832	840	840	697	800

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DIVISION: CUSTODY SERVICES

The Custody Services Division operates five detention facilities including the Pre-Trial Detention Center (PTDC), Training and Treatment Center (TTC), Turner Guilford Knight Correctional Center (TGK), Metro West Detention Center (MWDC), and the Boot Camp Facility.

- Responsible for inmate intake, classification, and release
- Responsible for inmate property management and storage
- Responsible for custody and control of pretrial and sentenced inmates
- Responsible for security of all detention facilities
- Responsible for drug interdiction and contraband detection in the jails

Strategic Objectives - Measures

- PS1-4: Provide safe and secure detention

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Manage jail population effectively	Monthly bookings	OP	↔	7,058	6,829	7,200	6,175	7,000
	Average length of stay per inmate (in calendar days)	EF	↓	22.6	22.6	21.9	23.2	23.0
	Inmates released via the Pretrial Release Services (PTR) program	EF	↑	9,989	10,080	10,100	8,367	10,080
Provide safe, secure, and humane detention	Random individual canine searches	OP	↔	56,721	61,189	55,000	66,487	65,000
	Average daily inmate population	EF	↓	5,170	4,957	5,200	4,692	5,000
	Major incidents	OC	↓	105	90	84	63	84
	Random individual searches	OP	↔	26,020	20,000	26,400	22,600	25,000
	Inmate disciplinary reports	OP	↔	5,644	4,764	3,800	4,415	3,828

DIVISION COMMENTS

- *The FY 2014-15 Adopted Budget includes the reduction of one Wellness Program Specialist, one Wellness Program Supervisor, one Administrative Officer 2, one Labor Supervisor 3 and two Police Record Specialist 1 positions (\$360,000)*

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DIVISION: CUSTODY SUPPORT SERVICES

The Custody Support Services Division administers support functions throughout the Department.

- Responsible for inmate transportation services
- Responsible for inmate related court services
- Responsible for custody and control of hospitalized inmates
- Responsible for food services
- Responsible for management of institutional supplies and equipment

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Achieve and maintain financial and fiscal soundness while providing safe, secure, and humane detention	Average cost per meal	EF	↓	\$1.53	\$1.50	\$1.50	\$1.55	\$1.52
	Inmate meals served (in thousands)	OP	↔	6,311	6,369	6,500	6,100	6,500
	Average meals per inmate ratio (daily)	EF	↓	3.30	3.49	3.30	3.40	3.30

DIVISION COMMENTS

- *The FY 2014-15 Adopted Budget includes the reduction of one Division Chief, one C&R Rehabilitation Supply Specialist, and one C&R Warehouse Supervisor (\$292,000)*
- *The FY 2014-15 Adopted Budget includes the reduction of one Correctional Aide, one Custodial Worker Supervisor 2, and one Administrative Secretary position (\$136,000)*
- *The FY 2014-15 Adopted Budget includes \$2.75 million from the Inmate Welfare Trust Fund to support 28 Correctional Counselors and four Grievance Clerks in the Rehabilitation and Reentry Bureau*

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DIVISION: MANAGEMENT SERVICES

The Management Services Division supports all administrative requirements of the Department to include budget and finance, personnel management, performance management, planning, procurement and legislative coordination.

- Responsible for recruitment and hiring of civilian and sworn personnel, as well as payroll and benefits
- Responsible for budget, purchasing, fiscal management, inmate accounting, and grants
- Responsible for business planning, policies and procedures, and legislative coordination

Strategic Objectives - Measures

- GG2-1: Attract and hire new talent

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure proper staffing and reduce unscheduled overtime	Average full-time positions filled	IN	↔	82%	93%	90%	94%	94%
	Civilians hired annually*	IN	↔	159	68	35	34	36
	Correctional Officer Trainees hired annually**	IN	↔	23	0	135	72	0
	Certified Correctional Officers hired annually**	IN	↔	3	9 0		15	0

**FY 2013-14 Projected hiring of Correctional Officers is lower than budgeted due to the cancellation of two classes that would be subject to layoff action in FY 2014-15

DIVISION COMMENTS

- *The FY 2014-15 Adopted Budget includes the reduction of one Health and Welfare Counselor, one Human Resource Manager, and one Special Projects Administrator 1 position (\$234,000); duties will be shifted to remaining personnel*

DIVISION: PHYSICAL PLANT MAINTENANCE

The Physical Plant Maintenance Division addresses the maintenance needs of the County's detention facilities and oversees the Department's capital projects including the planning and design of the proposed Krome Detention Center and the Retrofit of Mental Health Units at the Turner Guilford Knight Correctional Center (TGK).

- Responsible for maintaining jail facilities in good repair
- Responsible for planning and designing new facilities

Strategic Objectives - Measures

- PS1-4: Provide safe and secure detention

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure proper maintenance of the Department infrastructure and expansion effort	Facility maintenance service tickets completed per quarter	OP	↔	46,526	41,882	45,000	44,326	47,500
	Percentage of life safety violations repaired within 48 hours of notification	EF	↑	93%	98%	100%	98%	100%

DIVISION COMMENTS

- *The FY 2014-15 Adopted Budget includes the reduction of one Maintenance Repairer (\$56,000); responsibilities will be shifted to remaining personnel*

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DIVISION: TRAINING

The Training Bureau is responsible for meeting all the training requirements of the Department.

- Provides basic academy training to Correctional Officer recruits and Corrections Technicians
- Provides required training for Correctional Officer continued certification
- Provides promotional and supervisory training for all employees
- Provides training required to maintain accreditation standards

Strategic Objectives - Measures

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain proper standards for in-service training and accreditation	Employees completing accreditation training (quarterly)**	OP	↔	56	81	80	64	140
	Employees completing in-service training (quarterly)**	OP	↔	114	234	250	314	400

* In FY 2011-12, some accreditation training was deferred in order to offset overtime costs associated with a higher than anticipated vacancy rate

**Minimum in-service training requirements for sworn personnel were increased as a result of the Settlement Agreement with the Department of Justice, which became effective July 1, 2013

DIVISION COMMENTS

- *The FY 2014-15 Adopted Budget includes the reduction of one Clerk 2 position (\$34,000)*

ADDITIONAL INFORMATION

- On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice to address standards of care established by the Civil Rights of Institutionalized Person's Act (CRIPA); the agreement specifically addresses inmate medical and mental health care, suicide prevention, protection of inmates from harm, and sanitation conditions as well as compliance with the Prison Rape Elimination Act (PREA)
- Pursuant to the settlement agreement with the U.S. Department of Justice, the mandatory in-service training requirements for sworn personnel will increase from 40 hours to 70 hours every four years; the fiscal impact of this provision is \$1.3 million annually, which is included in the FY 2014-15 Adopted Budget
- *The FY 2014-15 Adopted Budget includes approximately \$2 million in savings as a result of reduced lease payments, utility costs, Service Level Agreements, and other operating expenses*
- In FY 2014-15, the Department will civilianize many sanitation functions by reclassifying and filling 57 vacant Labor Supervisor 3 positions to perform the duties currently handled by sworn personnel; this will allow for the redeployment of 57 sworn personnel to mitigate overtime, resulting in a net savings of \$1.722 million
- *The Department has identified sworn posts to be eliminated in FY 2014-15 which will allow for redeployment of 141 sworn personnel to mitigate overtime (\$8.8 million) and to mitigate the impact of not hiring 168 Correctional Officers that would have filled essential posts as they completed the training academy (\$8.3 million)*
- The FY 2014-15 Adopted Budget maintains Boot Camp and "I'm Ready" Programs for an additional year, which have been recognized as successful models for reducing recidivism rates among youthful offenders
- In FY 2014-15, 22 sworn and 21 non-sworn new positions have been added to mitigate overtime

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
Revenue									
BBC GOB Financing	0	11,289	14,295	24,346	78,708	0	00		128,638
BBC GOB Series 2005A	1,068	0	0	0	0	0	00		1,068
BBC GOB Series 2008B	730	0	0	0	0	0	00		730
BBC GOB Series 2008B-1	1,504	0	0	0	0	0	00		1,504
BBC GOB Series 2011A	307	0	0	0	0	0	00		307
BBC GOB Series 2013A	533	0	0	0	0	0	00		533
BBC GOB Series 2014A	4,220	0	0	0	0	0	00		4,220
Capital Asset Series 2007 Bond Proceeds	4,691	0	0	0	0	0	00		4,691
Future Financing	0	0	0	0	103,143	139,357	00		242,500
Capital Outlay Reserve	9,009	3,014	5,146	2,334	614	0	00		20,117
Total:	22,062	14,303	19,441	26,680	182,465	139,357	00		404,308
Expenditures									
Strategic Area: Public Safety									
Equipment Acquisition	787	500	316	0	0	0	00		1,603
Jail Facility Improvements	14,805	17,572	14,527	15,579	10,222	0	00		72,705
New Jail Facilities	1,175	1,002	5,122	11,101	143,780	167,820	00		330,000
Total:	16,767	19,074	19,965	26,680	154,002	167,820	0	0	404,308

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Krome Detention Center project includes the construction of a detention center with 2,000 beds and a system-wide support facility that includes a central kitchen, warehouse, maintenance, and laundry; the project is estimated at \$330 million, current available funding is limited to \$87.5 million from the 2004 Building Better Communities General Obligation Bond program, leaving a \$242.5 million shortfall; alternate strategies continue to be explored to fund this project
- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes \$8.287 million for the continued renovation of the Pre-Trial Detention Center to include crawl space clean-up and various kitchen renovations; Phase II construction begins in FY 2014-15 and includes exterior cladding
- The Department's FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes \$500,000 to continue the refurbishment of 36 inmate housing unit bathrooms, to include installation of energy efficient showers, water closets, and vanities; total multi-year project cost is \$3.85 million
- The Department's FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes the continued replacement of defective detention grade security windows at the Metro West Detention Center housing unit (\$950,000)
- In FY 2014-15, the Department will continue on-going major capital maintenance projects at all correctional facilities to include communications infrastructure expansion, inmate housing improvements, and mental health renovations at the Turner Gilford Knight (TGM) Correctional Center

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

COMMUNICATIONS INFRASTRUCTURE EXPANSION

PROJECT #: 382090

DESCRIPTION: Complete the rollout of the Voice over Internet Protocol (VoIP) project including upgrading switches at ITD, Turner Guilford Knight Correctional Center, Pre-Trial Detention Center, and Metro West Detention Center

LOCATION: Various Sites District Located: 3, 5, 12
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	1,447	465	0	0	0	0	0	0	1,912
TOTAL REVENUES:	1,447	465	0	0	0	0	0	0	1,912
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,112	800	0	0	0	0	0	0	1,912
TOTAL EXPENDITURES:	1,112	800	0	0	0	0	0	0	1,912

TURNER GUILFORD KNIGHT CORRECTIONAL CENTER KITCHEN AIR CONDITIONING INSTALLATION

PROJECT #: 382600

DESCRIPTION: Install centralized air conditioning in the corresponding dry storage area at the Turner Guilford Knight Correctional Center

LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	266	0	0	0	0	0	0	0	266
Capital Outlay Reserve	1,507	0	0	0	0	0	0	0	1,507
TOTAL REVENUES:	1,773	0	0	0	0	0	0	0	1,773
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	266	0	0	0	0	0	0	266
Equipment Acquisition	283	700	524	0	0	0	0	0	1,507
TOTAL EXPENDITURES:	283	966	524	0	0	0	0	0	1,773

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METRO WEST DETENTION CENTER INMATE HOUSING IMPROVEMENT

PROJECT #: 383090

DESCRIPTION: Refurbish 36 inmate housing unit bathrooms at the Metro West Detention Center
 LOCATION: 13850 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	1,000	0	0	0	0	0	0	0	1,000
Capital Outlay Reserve	1,236	0	500	500	614	0	0	0	2,850
TOTAL REVENUES:	2,236	0	500	500	614	0	0	0	3,850
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,736	500	500	500	614	0	0	0	3,850
TOTAL EXPENDITURES:	1,736	500	500	500	614	0	0	0	3,850

WOMEN'S DETENTION CENTER EXTERIOR SEALING

PROJECT #: 383540

DESCRIPTION: Perform study of exterior condition and seal facility as necessary to prevent water intrusion
 LOCATION: 1401 NW 7 Ave District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	375	0	0	0	0	0	0	0	375
Capital Outlay Reserve	517	0	500	0	0	0	0	0	1,017
TOTAL REVENUES:	892	0	500	0	0	0	0	0	1,392
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	23	869	500	0	0	0	0	0	1,392
TOTAL EXPENDITURES:	23	869	500	0	0	0	0	0	1,392

TURNER GUILFORD KNIGHT CORRECTIONAL CENTER MENTAL HEALTH RENOVATIONS

PROJECT #: 383850

DESCRIPTION: Renovate six (6) housing units to accommodate mental health population at the Turner Guilford Knight Correctional Center
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	2,000	0	0	0	0	0	0	2,000
BBC GOB Series 2014A	500	0	0	0	0	0	0	0	500
TOTAL REVENUES:	500	2,000	0	0	0	0	0	0	2,500
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	2,000	0	0	0	0	0	0	2,500
TOTAL EXPENDITURES:	500	2,000	0	0	0	0	0	0	2,500

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$1,500,000

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TURNER GUILFORD KNIGHT CORRECTIONAL CENTER PRESSURE WASH AND SEAL EXTERIOR

PROJECT #: 383910



DESCRIPTION: Pressure wash and seal exterior water panels at Turner Guilford Knight Correctional Center
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	300	300	0	0	0	0	0	600
TOTAL REVENUES:	0	300	300	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	300	300	0	0	0	0	0	600
TOTAL EXPENDITURES:	0	300	300	0	0	0	0	0	600

ELEVATOR REFURBISHMENT

PROJECT #: 385480



DESCRIPTION: Refurbish five (5) elevators at Pre-Trial Detention Center, six (6) at Turner Guilford Knight Correctional Center, two (2) at the Women's Detention Center, and elevators at Metro West Detention Center
 LOCATION: Various Sites District Located: 3, 5, 12
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	1,765	700	1,000	0	0	0	0	0	3,465
TOTAL REVENUES:	1,765	700	1,000	0	0	0	0	0	3,465
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	1,765	700	1,000	0	0	0	0	0	3,465
TOTAL EXPENDITURES:	1,765	700	1,000	0	0	0	0	0	3,465

TURNER GUILFORD KNIGHT CORRECTIONAL CENTER DOMESTIC WATER PUMP

PROJECT #: 386050



DESCRIPTION: Install domestic water pump main control at Turner Guilford Knight Correctional Center and Metro West Detention Center
 LOCATION: 7000 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	200	0	0	0	0	0	0	200
TOTAL REVENUES:	0	200	0	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	200	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	200	0	0	0	0	0	0	200

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FACILITY ROOF REPLACEMENTS

PROJECT #: 386430

DESCRIPTION: Replace various facility roofs at the Turner Guilford Knight Correctional Center, Training and Treatment Center, and Metro West Detention Center

LOCATION: Various Sites
 Various Sites

District Located: 3, 5, 12
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	2,550	0	0	0	0	0	0	0	2,550
Capital Outlay Reserve	0	0	1,500	1,500	0	0	0	0	3,000
TOTAL REVENUES:	2,550	0	1,500	1,500	0	0	0	0	5,550
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,050	1,500	1,500	1,500	0	0	0	0	5,550
TOTAL EXPENDITURES:	1,050	1,500	1,500	1,500	0	0	0	0	5,550

METRO WEST DETENTION CENTER REPLACE HOUSING UNIT SECURITY WINDOWS

PROJECT #: 386570

DESCRIPTION: Replace existing defective detention grade security windows that compromise security and permit moisture intrusion

LOCATION: 13850 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	500	0	0	0	0	0	0	0	500
Capital Outlay Reserve	1,750	349	700	334	0	0	0	0	3,133
TOTAL REVENUES:	2,250	349	700	334	0	0	0	0	3,633
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,649	950	700	334	0	0	0	0	3,633
TOTAL EXPENDITURES:	1,649	950	700	334	0	0	0	0	3,633

WOMEN'S DETENTION CENTER AIR CONDITIONING COILS

PROJECT #: 387210

DESCRIPTION: Replace air conditioning coils at the Women's Detention Center

LOCATION: 1401 NW 7 Avenue
 City of Miami

District Located: 3
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	280	200	0	0	0	0	0	480
TOTAL REVENUES:	0	280	200	0	0	0	0	0	480
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	280	200	0	0	0	0	0	480
TOTAL EXPENDITURES:	0	280	200	0	0	0	0	0	480

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PRE-TRIAL DETENTION CENTER RENOVATION - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 387680



DESCRIPTION: Renovate the Pre-Trial Detention Center
 LOCATION: 1321 NW 13 St
 City of Miami

District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	8,287	9,173	13,245	9,608	0	0	0	40,313
BBC GOB Series 2005A	88	0	0	0	0	0	0	0	88
BBC GOB Series 2008B	568	0	0	0	0	0	0	0	568
BBC GOB Series 2008B-1	1,474	0	0	0	0	0	0	0	1,474
BBC GOB Series 2011A	304	0	0	0	0	0	0	0	304
BBC GOB Series 2013A	533	0	0	0	0	0	0	0	533
BBC GOB Series 2014A	3,720	0	0	0	0	0	0	0	3,720
TOTAL REVENUES:	6,687	8,287	9,173	13,245	9,608	0	0	0	47,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,656	718	93	0	5,652	0	0	0	9,119
Construction	2,698	5,661	8,421	12,195	3,765	0	0	0	32,740
Equipment Acquisition	1	0	0	0	0	0	0	0	1
Technology Hardware/Software	0	1,210	0	0	0	0	0	0	1,210
Construction Management	526	227	203	348	32	0	0	0	1,336
Project Administration	601	317	114	114	115	0	0	0	1,261
Project Contingency	205	154	342	588	44	0	0	0	1,333
TOTAL EXPENDITURES:	6,687	8,287	9,173	13,245	9,608	0	0	0	47,000

KITCHEN EQUIPMENT REPLACEMENT

PROJECT #: 389970



DESCRIPTION: Replace kitchen equipment including slicing machines, rack ovens, ice machines, cook kettles, and a pump station at Turner Guilford Knight Correctional Center and the Training and Treatment Center Food Service Bureau areas
 LOCATION: Various Sites
 Various Sites

District Located: 12
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	787	500	316	0	0	0	0	0	1,603
TOTAL REVENUES:	787	500	316	0	0	0	0	0	1,603
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	787	500	316	0	0	0	0	0	1,603
TOTAL EXPENDITURES:	787	500	316	0	0	0	0	0	1,603

TURNER GUILFORD KNIGHT CORRECTIONAL CENTER ROOF TOP SECURITY MODIFICATION

PROJECT #: 3810230



DESCRIPTION: Modify roof top security with smart fencing system and add cameras
 LOCATION: 7000 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	220	130	0	0	0	0	0	350
TOTAL REVENUES:	0	220	130	0	0	0	0	0	350
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	220	130	0	0	0	0	0	350
TOTAL EXPENDITURES:	0	220	130	0	0	0	0	0	350

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KROME DETENTION CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 3810950



DESCRIPTION: Construct a detention center with at least 2,000 beds with systemwide support facilities including a central kitchen, warehouse, and laundry

LOCATION: 18201 SW 12 St
Unincorporated Miami-Dade County

District Located: 11
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,002	5,122	11,101	69,100	0	0	0	86,325
BBC GOB Series 2005A	980	0	0	0	0	0	0	0	980
BBC GOB Series 2008B	162	0	0	0	0	0	0	0	162
BBC GOB Series 2008B-1	30	0	0	0	0	0	0	0	30
BBC GOB Series 2011A	3	0	0	0	0	0	0	0	3
Future Financing	0	0	0	0	103,143	139,357	0	0	242,500
TOTAL REVENUES:	1,175	1,002	5,122	11,101	172,243	139,357	0	0	330,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	728	902	4,350	10,060	4,650	0	0	0	20,690
Construction	0	0	0	100	132,450	135,950	0	0	268,500
Furniture, Fixtures and Equipment	0	0	0	0	0	5,200	0	0	5,200
Technology Hardware/Software	0	0	0	0	0	20,000	0	0	20,000
Construction Management	0	0	0	0	1,600	1,600	0	0	3,200
Project Administration	447	100	772	941	1,060	1,050	0	0	4,370
Project Contingency	0	0	0	0	4,020	4,020	0	0	8,040
TOTAL EXPENDITURES:	1,175	1,002	5,122	11,101	143,780	167,820	0	0	330,000

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$44,198,000

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
NORTH DADE DETENTION CENTER RENOVATION	15801 North State Rd 9	1,600
RESURFACE ON-SITE ROADWAYS AND PARKING AREAS	Various Sites	800
CONSTRUCT CENTRAL INTAKE COURT HOLDING FACILITY	Various Sites	400,000
PURCHASE MOBILE COMMAND POST	Various Sites	600
REPLACE EQUIPMENT AND FURNITURE AT METRO WEST DETENTION CENTER	13850 NW 41 St	390
NORTH DADE DETENTION CENTER DEMOLITION	15801 North State Road 9	300
LIGHTING AND SECURITY ENHANCEMENTS	13850 NW 41 St	600
UPGRADE EXTERIOR LIGHTING FIXTURES AT METRO WEST DETENTION CENTER	13850 NW 41 St	150
INSTALL SOUND DEADENERS THROUGHOUT TURNER GUILFORD KNIGHT CORRECTIONAL CENTER	7000 NW 41 St	1,440
VIDEO VISITATION PROGRAM	7000 NW 41 St	9,000
WOMEN'S DETENTION CENTER INFRASTRUCTURE RETROFIT	1401 NW 7 Ave	645
REPLACE BATHROOMS IN THE TEMPORARY HOUSING UNITS AT TRAINING AND TREATMENT CENTER	6950 NW 41 St	200
REPAIR DRAINAGE SYSTEM AT THE TRAINING AND TREATMENT CENTER	6950 NW 41 St	1,000
FITNESS CENTER AT TRAINING AND TREATMENT CENTER	6950 NW 41 St	250
REPLACE SECURITY SYSTEM AT WOMEN'S DETENTION CENTER	1401 NW 7 Ave	5,000
RESTROOM EXPANSION AT TRAINING AND TREATMENT CENTER	6950 NW 41 St	100
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER PARKING AND SPACE ENHANCEMENT	7000 NW 41 St	550
UNFUNDED TOTAL		422,625