



# Strategic Area TRANSPORTATION

## Mission:

To provide a safe, intermodal, sustainable transportation system that enhances mobility, expedites commerce within and through the county, and supports economic growth.

GOALS	OBJECTIVES
EFFICIENT TRANSPORTATION NETWORK	Minimize Traffic Congestion
	Expand and Improve Bikeway, Greenway and Sidewalk System
	Provide Reliable Transit Service
	Expand Public Transportation
	Improve Mobility of Low-Income Individuals, the Elderly and Disabled
	Facilitate Connections Between Transportation Modes
SAFE AND CUSTOMER-FRIENDLY TRANSPORTATION SYSTEM	Reduce Traffic Accidents
	Improve Safety for Bicycles and Pedestrians
	Ensure the safe operation of public transit
	Ensure Security at Airports, Seaport and on Public Transit
	Provide Easy Access to Transportation Information
	Ensure Excellent Customer Service for Passengers
WELL-MAINTAINED TRANSPORTATION SYSTEM AND INFRASTRUCTURE	Maintain Roadway Infrastructure
	Provide Attractive, Well-Maintained Facilities and Vehicles
	Continually Modernize Seaport and Airports
	Enhance Aesthetics of Transportation Infrastructure



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## Aviation

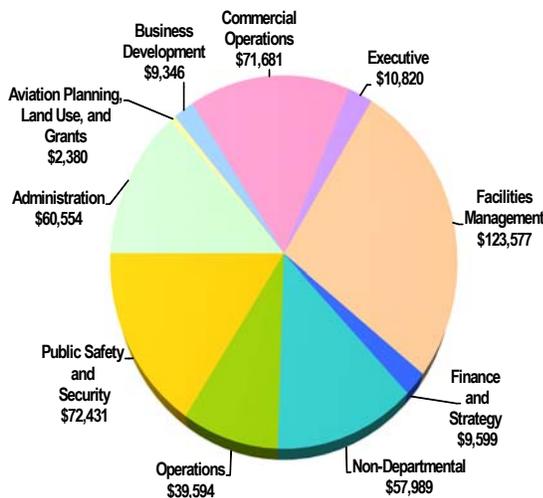
The Miami-Dade Aviation Department (MDAD) operates a system of airports that provides for the safe and efficient movement of people and goods while being responsive to the needs of customers and safeguarding the environment.

As part of the Transportation and Economic Development strategic areas, MDAD operates Miami International Airport (MIA) and four General Aviation Airports (GAA). MDAD operates the airport system as a financially self-sufficient entity without property tax support from the County. MIA is considered a primary economic engine for Miami-Dade County, and is the major trans-shipment point between the Americas, the Caribbean, and Europe. Servicing 95 airlines with routes to nearly 150 cities on four continents, MIA ranks number one in the USA for international freight and second for international passenger traffic. The Department completed \$6.509 billion in capital improvements to make the airport a more desirable and efficient transportation center. The key elements of the capital improvement program included a new North Terminal, expansion of the South Terminal, improvements to the Central Terminal, construction of an elevated automated people mover system known as the "MIA Mover", roadway and facility improvements, major security modifications, and replacement of the airport's business systems. The Department will continue with a capital program that replaces critical infrastructure and provides capital related maintenance at a cost of \$501.262 million over a five year horizon.

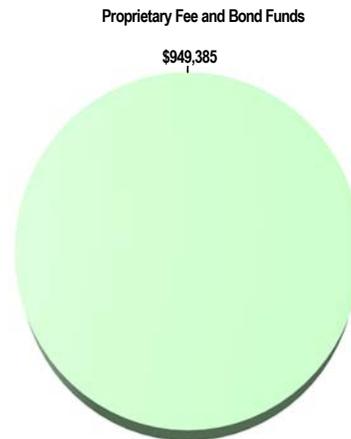
MDAD works closely with a diverse group of constituents, including cargo and passenger airlines and their customers, the support industries that form the air travel base, the Federal Aviation Administration, the Transportation Security Administration, the United States Customs and Border Protection, business leaders, and the media.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<p style="text-align: center;"><b><u>EXECUTIVE</u></b></p> <ul style="list-style-type: none"> <li>• Provides leadership and direction to department staff in accomplishing the stated goals and objectives; provides legal representation to MDAD; protects and advances the strategic interests of the Miami-Dade system of airports through government relations at the local, state, and federal levels; commissions artwork and presentation of exhibits; oversees MIA's image, branding, customer service, and electronic media, including social media; coordinates, develops, and directs all media relations activities, special events, and external communications for the Department; provides protocol services to ensure a smooth passage of dignitaries through the airport; assures compliance with established policies, rules and regulations as well as industry best practices</li> </ul> <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">28</td> <td style="text-align: center;">53</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	28	53	<p style="text-align: center;"><b><u>FACILITIES MANAGEMENT</u></b></p> <ul style="list-style-type: none"> <li>• Maintains airport systems and facilities; manages the planning, design, and construction of facilities; provides support for the environmental, civil, and fuel engineering needs of the Department</li> </ul> <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">447</td> <td style="text-align: center;">456</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	447	456
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<p style="text-align: center;"><b><u>FINANCE AND STRATEGY</u></b></p> <ul style="list-style-type: none"> <li>• Oversees accounting and financial services; develops and monitors the operating and capital budgets; provides controls of scope, cost, schedule, and quality of capital projects</li> </ul> <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">68</td> <td style="text-align: center;">62</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	68	62	<p style="text-align: center;"><b><u>ADMINISTRATION</u></b></p> <ul style="list-style-type: none"> <li>• Oversees personnel and support services functions; develops and reviews Requests for Proposals (RFP) and Requests for Qualifications (RFQ) for the Department; provides information technology and telecommunications services; provides assurance for minority businesses to have bidding opportunities on contracts at MIA; coordinates procurement activities in order to provide quality goods and services</li> </ul> <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">121</td> <td style="text-align: center;">123</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	121	123
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<p style="text-align: center;"><b><u>AVIATION PLANNING, LAND USE, AND GRANTS</u></b></p> <ul style="list-style-type: none"> <li>• Provides planning for the development of Miami-Dade County's public use airports</li> </ul> <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">11</td> <td style="text-align: center;">10</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	11	10	<p style="text-align: center;"><b><u>OPERATIONS</u></b></p> <ul style="list-style-type: none"> <li>• Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users; manages day-to-day operations within the terminal building; provides traffic control through the airport, monitors ground transportation activity, and enforces parking regulations at MIA; addresses the issue of aircraft related noise and land compatibility within the community</li> </ul> <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">411</td> <td style="text-align: center;">407</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	411	407
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<p style="text-align: center;"><b><u>PUBLIC SAFETY AND SECURITY</u></b></p> <ul style="list-style-type: none"> <li>• Oversees the investigative police and uniform services; oversees the fire and rescue services; ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements</li> </ul> <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">95</td> <td style="text-align: center;">101</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	95	101	<p style="text-align: center;"><b><u>BUSINESS AND DEVELOPMENT</u></b></p> <ul style="list-style-type: none"> <li>• Manages rental and permit agreements of the airport system properties and facilities; plans and coordinates air carrier route development and route maintenance; monitors concessionaire lease agreements</li> </ul> <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">46</td> <td style="text-align: center;">44</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	46	44
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95	101								
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46	44								

\*The FY 2014-15 total number of full-time equivalent positions is 1,280

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
Aviation Fees and Charges	344,242	356,698	363,543	373,067
Carryover	48,363	60,381	68,627	72,950
Commercial Operations	251,566	273,137	253,942	283,686
Non-Operating Revenue	81,224	89,185	95,000	75,000
Other Revenues	13,717	16,685	16,116	16,899
Rental Income	131,605	130,734	129,065	127,783
Total Revenues	870,717	926,820	926,293	949,385
<b>Operating Expenditures Summary</b>				
Salary	78,542	78,499	81,231	85,954
Fringe Benefits	19,091	17,871	25,255	28,221
Court Costs	291	226	552	522
Contractual Services	58,953	64,517	77,058	88,713
Other Operating	134,904	135,535	160,444	154,625
Charges for County Services	75,216	81,371	85,986	87,100
Grants to Outside Organizations	0	0	0	0
Capital	3,291	5,984	11,596	12,836
Total Operating Expenditures	370,288	384,003	442,122	457,971
<b>Non-Operating Expenditures Summary</b>				
Transfers	439,187	467,766	411,221	413,559
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	72,950	77,855
Total Non-Operating Expenditures	439,187	467,766	484,171	491,414

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Transportation</b>				
Administration	55,601	60,554	121	123
Aviation Planning, Land Use, and Grants	5,940	2,380	11	10
Business Development	11,216	9,346	46	44
Commercial Operations	71,905	71,681	0	0
Executive	5,681	10,820	28	53
Facilities Management	104,913	123,577	447	456
Finance and Strategy	10,512	9,599	68	62
Non-Departmental Operations	68,003	57,989	0	0
Public Safety and Security	37,177	39,594	411	407
Total Operating Expenditures	71,174	72,431	95	101
Total Operating Expenditures	442,122	457,971	1,227	1,256

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	508	600	769	421	987
Fuel	1,773	1,307	2,009	1,581	2,028
Overtime	2,720	3,307	3,379	3,661	3,463
Security Services	5,877	6,692	8,414	6,443	7,331
Travel and Registration	105	204	372	188	531
Utilities	48,252	47,476	55,000	49,637	54,700

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: EXECUTIVE**

The Executive Division, which includes the Office of the Director, provides leadership and direction to the Department staff in accomplishing the stated goals and objectives.

- Establishes departmental policy, directs overall management, and provides long-term vision
- Coordinates agenda items for the Board of County Commissioners
- Provides legal services to operational divisions
- Creates an environment that is visually stimulating for passengers at the airport
- Oversees MIA's image, branding, customer service, and electronic and social media
- Coordinates, develops, and directs all media relations activities, special events, and external communications for the department
- Ensures adherence to federal, state, and County rules through the Professional Compliance section
- Provides protocol services to ensure a smooth passage of dignitaries through the airport

### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers one position to Facilities Management to manage construction projects, four positions from Finance and Strategy to assure compliance with established policies, rules, and regulations, twelve positions from Operations for the assurance of a smooth transition of dignitaries throughout the airport and the addition of social media services, five positions from Business Development to create collateral communication materials, four positions from Security and Safety, and one position from Aviation Planning, Land-Use, and Grants to coordinate, develop, and direct all media relations activities and external communication for the Department

### **DIVISION: FINANCE AND STRATEGY**

The Finance and Strategy Division is responsible for management of accounting and financial services; development and monitoring of the operating and capital budgets; and development and monitoring of the Department's business plan.

- Oversees all accounting activities, including cost accounting, accounts payable and receivable, cash management, and generation of financial statements; coordinates with external auditor for year-end financial audit
- Manages capital and operating budget activities
- Develops and monitors the business plan for the Department on an annual basis
- Provides sound project management principles to control scope, cost, schedule and quality of capital projects at the Aviation Department

### **Strategic Objectives - Measures**

- ED2-1: Attract more visitors, meetings and conventions

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Contain operating expenses	MIA cost per enplaned passenger	OC	↓	\$19.72	\$20.39	\$20.54	\$20.33	\$20.14
Increase revenue generating activity at MIA	MIA passengers (millions)	OC	↑	39.6	40.1	40.2	40.8	41.5
	Enplaned Passengers (millions)	OC	↑	19.7	19.9	20.1	20.2	20.8

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>ED3-1: Attract and increase foreign direct investments and international trade from targeted countries</li> </ul>								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase revenue generating activity at MIA	MIA cargo tonnage (millions)	OC	↑	2.1	2.1	2.2	2.2	2.2
Contain operating expenses	Landing Fee Rate (per 1,000 lbs. in dollars)	OC	↓	\$1.92	\$1.75	\$1.75	\$1.75	\$1.58

### DIVISION COMMENTS

- The Department has lowered its landing fee in FY 2014-15 to \$1.58 per 1,000 pound unit of landed weight, decreasing \$0.17 from the FY 2013-14 level of \$1.75
- The FY 2014-15 Adopted Budget continues the fourth year of repayment, by the County to MDAD, of a \$14.507 million Federal Aviation Administration (FAA) finding resulting from a FY 2007-08 financial review; repayments will be \$1.45 million for 10 years
- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers four positions to Executive to assure compliance with established policies, rules, and regulations and two positions to Operations to assist with administrative support functions

### **DIVISION: OPERATIONS**

The Operations Division provides for a safe and secure airfield; manages the day-to-day operations within the terminal building; oversees the 24 hour traffic operations, which extend from the terminal curb to the airport property line and include the cargo area; oversees operations at the General Aviation Airports; and addresses the issue of aircraft related noise and land compatibility within the community.

- Manages the day-to-day operation of the facility and acts as a mediator to resolve complaints/issues for tenants, airlines and passengers in MIA terminals
- Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users
- Provides for the smooth flow of traffic through the airport, monitors ground transportation activity, and enforces parking regulations at MIA
- Provide users with a modern, safe, and efficiently operated system of airports from which all services associated with general aviation can be acquired
- Develops and implements measures to reduce the negative impact of aircraft noise in residential areas of Miami-Dade County

### **Strategic Objectives - Measures**

- TP2-6: Ensure excellent customer service for passengers

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve overall customer satisfaction at MIA	Overall customer service ratings for MIA (scale 1-5)*	OC	↑	3.7	3.78	4.0	3.88	4.0
	Airport workers trained through "Miami Begins with MIA" program*	OP	↔	6,341	6,519	6,000	6,684	6,000

\*The FY 2012-13 Actual has been revised to reflect updated figures

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers two positions from Finance & Strategy to assist with administrative support functions, twelve positions to Executive for the assurance of a smooth transition of dignitaries throughout the airport and the addition of social media services, and one position to Business Development to manage and assist with special events in the Department
- The FY 2014-15 Adopted Budget includes the addition of one Airport Operations Senior Agent, five Airport Operations Specialist positions for operational necessities within the Federal Inspection Services (FIS) enclosures, and one Landside Operations Equipment Specialist position as mandated by TSA for removal of unattended vehicles (\$391,000)

### **DIVISION: BUSINESS DEVELOPMENT**

The Business Development Division expands and develops revenue sources for MIA and the General Aviation Airports; plans and coordinates air carrier route development and route maintenance; administers and monitors air carrier and concessionaire lease agreements; and plans future business and economic development for the Department.

- Develops, negotiates, and leases land, building spaces, and storage areas throughout the County's airport system
- Prepares marketing plans to attract new business
- Manages concessionaire lease agreements for the Department
- Monitors lease agreements for the hotel, lounge, restaurant and parking services

### **Strategic Objectives - Measures**

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase revenue generating activity at MIA	MIA non-terminal rental revenue (millions)	OC	↑	\$53.8	\$55.4	\$55.4	\$51.8	\$52.5
	GAA revenue (millions)	OC	↑	\$6.7	\$6.8	\$6.9	\$7.2	\$6.5

### DIVISION COMMENTS

- In FY 2014-15, the Department will increase the number of international routes to 95 from 93 in FY 2013-14, and cargo carriers to 32 from 31 during the same period; the Department will increase low-fare carriers in FY 2014-15 to six from five
- MDAD's promotional funds total \$204,500 and will be used for activities that promote Miami-Dade County's airport system; major programs Community Outreach Programs (\$60,000), Greater Miami Convention and Visitors Bureau (\$50,000), and various other activities (\$94,500)
- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers five positions to Executive and one position from Operations to coordinate air carrier route development and manage and assist with special events in the Department
- The FY 2014-15 Adopted Budget includes the addition of one Aviation Property Manager 2 and one Special Projects Administrator 2 to manage increased leasable square footage as a result of the completion of the new MIA North Terminal (\$177,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: AVIATION PLANNING, LAND USE, AND GRANTS**

The Aviation Planning, Land Use, and Grants Division provides planning for the near, intermediate, and long-term development of Miami-Dade County's public use airports.

- Provides short and long range planning for MIA's infrastructure, concourse, and terminals, and for individual projects and programs
- Manages federal and state grants that provide funding for MIA's Capital Improvement Program
- Acts in a technical advisory capacity to key stakeholders including the Federal Aviation Administration concerning safety standards, regulatory compliance and operating and planning issues
- Conducts land use/zoning analyses

### **Strategic Objectives - Measures**

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures		FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
			Actual	Actual	Budget	Actual	Target
Enhance customer service	Airspace analysis for airport construction (number of studies completed)	OP ↔	39	39	39	39	39

### **DIVISION COMMENTS**

- In FY 2014-15, the Department will pursue federal funding for pavement rehabilitation on Runway 12/30, which runs diagonally northwest to southeast and is the third longest runway, with an estimated project cost of \$45 million
- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers one position to Executive to meet increased demands of media relations activities within the Department

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: FACILITIES MANAGEMENT

The Facilities Management Division maintains all airport systems and facilities in optimum working conditions to include the environmental systems, infrastructure, and fuel systems.

- Ensures that facilities at the airport are kept operationally reliable at all times
- Maintains and repairs the facilities and utility systems at MIA and General Aviation Airports (GAA)
- Ensures readiness of all new facilities including testing, commissioning, and turnover; sets operational standards and develops standard operational procedures; and updates MDAD design guidelines
- Supports the environmental, civil, and aviation fuel needs for the Department
- Monitors the levels and quality of the domestic water, sewage and storm water systems
- Manages, monitors, and maintains Airside Operations area pavement
- Performs audits of tenants for environmental compliance

### Strategic Objectives - Measures

- GG6-1: Reduce County government's greenhouse gas emissions and resource consumption

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Adhere to a green approach in disposal of waste	Percentage of cardboard recycled	EF	↑	100%	100%	100%	100%	100%

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers one position to Administration to meet increased demands of goods and services within the Department and one position from Executive to manage construction projects
- The FY 2014-15 Adopted Budget includes the addition of three Fire Suppression Techs, three Electronic Electrical Equipment Technician 1, one Locksmith, and two Refrigeration Mechanics due to operational necessities

### DIVISION: ADMINISTRATION

The Administration Division is responsible for managing support functions including procurement, human resources, information technology, and the aviation warehouse.

- Provides human resource services: recruitment, employee counseling, training and staff development, and administration of policy and procedures
- Develops and reviews RFP and RFQ for a wide range of services for the Department
- Provides information technology and telecommunication services to MDAD and its diverse user base
- Ensures that minority businesses have bidding opportunities on contracts at MIA
- Coordinates procurement activities in order to provide quality goods and services to the Department

### Strategic Objectives - Measures

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure a safe working environment for employees at MDAD	MDAD job related injury/illness incidents (number of incidents per month)	OC	↓	5.4	5.4	5.4	5.4	5.4

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers one position from Facilities Management to meet increased demands of goods and services within the Department
- The FY 2014-15 Adopted Budget includes the addition of one Aviation Procurement Contract Officer to process increased contractual obligations (\$88,000)

### **DIVISION: PUBLIC SAFETY AND SECURITY**

The Public Safety and Security Division oversees investigative police and uniform services as well as fire and rescue services; ensures enforcement of all local, state and federally mandated security requirements; and coordinates internal and external communication activities.

- Oversees the investigative police and uniform services
- Oversees the fire and rescue services MIA
- Ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements

### **Strategic Objectives - Measures**

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Adhere to acceptable certified police officer levels to secure the airport	Average number of overall crimes at MIA	OC	↓	48	59	70	70	70

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers four positions to Executive to coordinate, develop, and direct all media relations activities and external communication for the Department
- The FY 2014-15 Adopted Budget includes the addition of nine Airport Operations Specialist positions and one Airport Operations Senior Agent position to enhance customer service in the credentialing section and TSA compliance (\$515,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Federal Aviation Administration	10,778	20,956	0	0	0	0	0	0	31,734
Improvement Fund	48,503	85,907	52,243	28,641	0	0	0	0	215,294
Transportation Security Administration	2,600	24,640	24,640	24,640	24,640	0	0	0	101,160
<b>Funds</b>									
FDOT Funds	3,449	6,195	1,953	0	0	0	0	0	11,597
Aviation Passenger Facility Charge	0	14,398	14,398	14,398	14,398	0	0	0	57,592
Aviation Revenue Bonds	39,061	0	0	0	0	0	0	0	39,061
Aviation Revenue Bonds Sold	28,712	0	0	0	0	0	0	0	28,712
Double-Barreled GO Bonds	16,112	0	0	0	0	0	0	0	16,112
<b>Total:</b>	<b>149,215</b>	<b>152,096</b>	<b>93,234</b>	<b>67,679</b>	<b>39,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>501,262</b>
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
Airside Improvements	16,001	34,640	3,990	0	0	0	0	0	54,631
General Aviation Airports	981	639	44	0	0	0	0	0	1,664
Landside Improvements	5,458	7,698	3,351	0	0	0	0	0	16,507
Support Facilities	78,181	144,067	99,495	67,679	39,038	0	0	0	428,460
<b>Total:</b>	<b>100,621</b>	<b>187,044</b>	<b>106,880</b>	<b>67,679</b>	<b>39,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>501,262</b>

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### MIAMI INTERNATIONAL AIRPORT SUPPORT FACILITY IMPROVEMENTS

**PROJECT #: 6331290**



**DESCRIPTION:** Remediate pollution; expand chiller plant to air condition additional terminal space; secure the public by installing equipment to control access; screen checked baggage and screen passengers; and modernize and expand the telecommunication systems shared with the airlines and other tenants

**LOCATION:** Miami International Airport  
 Unincorporated Miami-Dade County

**District Located:** 6  
**District(s) Served:** Countywide

<b>REVENUE SCHEDULE:</b>	<b>PRIOR</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>FUTURE</b>	<b>TOTAL</b>
Improvement Fund	48,503	85,907	52,243	28,641	0	0	0	0	215,294
Transportation Security Administration	2,600	24,640	24,640	24,640	24,640	0	0	0	101,160
<b>Funds</b>									
FDOT Funds	1,653	232	0	0	0	0	0	0	1,885
Aviation Passenger Facility Charge	0	14,398	14,398	14,398	14,398	0	0	0	57,592
Aviation Revenue Bonds	37,397	0	0	0	0	0	0	0	37,397
Double-Barreled GO Bonds	15,132	0	0	0	0	0	0	0	15,132
<b>TOTAL REVENUES:</b>	<b>105,285</b>	<b>125,177</b>	<b>91,281</b>	<b>67,679</b>	<b>39,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>428,460</b>
<b>EXPENDITURE SCHEDULE:</b>	<b>PRIOR</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>FUTURE</b>	<b>TOTAL</b>
Planning and Design	37,397	11,506	5,103	983	0	0	0	0	54,989
Construction	40,784	132,561	94,392	66,696	39,038	0	0	0	373,471
<b>TOTAL EXPENDITURES:</b>	<b>78,181</b>	<b>144,067</b>	<b>99,495</b>	<b>67,679</b>	<b>39,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>428,460</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### UNFUNDED CAPITAL PROJECTS

<b>PROJECT NAME</b>	<b>LOCATION</b>	<b>(dollars in thousands) ESTIMATED PROJECT COST</b>
CONCOURSE E - H LIGHTNING PROTECTION SYSTEM	Miami International Airport	24,000
CONCOURSE F IMPROVEMENTS	Miami International Airport	153,000
TERMINAL WIDE RE-ROOFING	Miami International Airport	60,000
CONCOURSE H GATE IMPROVEMENTS	Miami International Airport	25,000
PASSENGER LOADING BRIDGE UPGRADE, PC/AIR, AND 400HZ	Miami International Airport	20,000
CONCOURSE E AND F TAXILANE AND APRON REHABILITATION	Miami International Airport	15,000
CONSTRUCT PARKING GARAGE 6	Miami International Airport	65,000
WIDENING OF PERIMETER ROAD	Miami International Airport	20,000
	<b>UNFUNDED TOTAL</b>	<b>382,000</b>

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## Office of the Citizens' Independent Transportation Trust

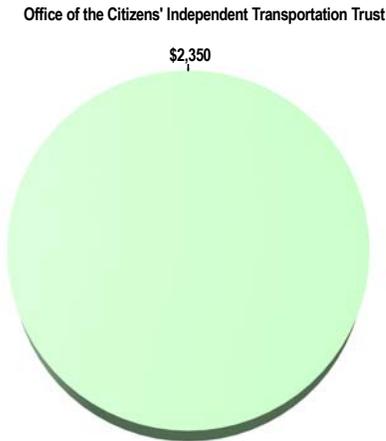
The Office of the Citizens' Independent Transportation Trust (OCITT) provides all necessary resources and support staff to the Citizens' Independent Transportation Trust (CITT or Trust) and CITT Nominating Committee to perform oversight mandated by Ordinance 02-117, including oversight of the Charter County Transit System Surtax (Surtax) and the implementation of the People's Transportation Plan (PTP).

As part of the Transportation strategic area, the OCITT provides staff support to the CITT and its subcommittees, reviews municipal transportation plans, conducts public outreach programs and workshops, and provides financial controls for the allocation and transfer of Surtax revenues to municipalities.

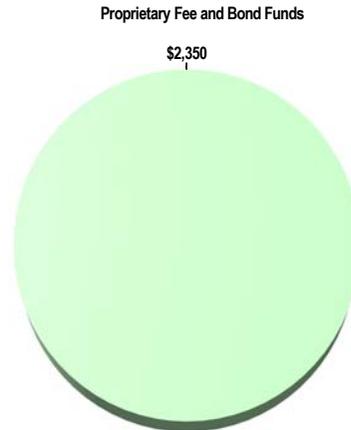
The OCITT works closely with the CITT, Miami-Dade Transit (MDT), the Public Works and Waste Management Department (PWWM), the Metropolitan Planning Organization for the Miami Urbanized Area (MPO), municipalities, and other organizations related to transportation services in Miami-Dade County.

### FY 2014-15 Adopted Budget

#### Expenditures by Activity (dollars in thousands)

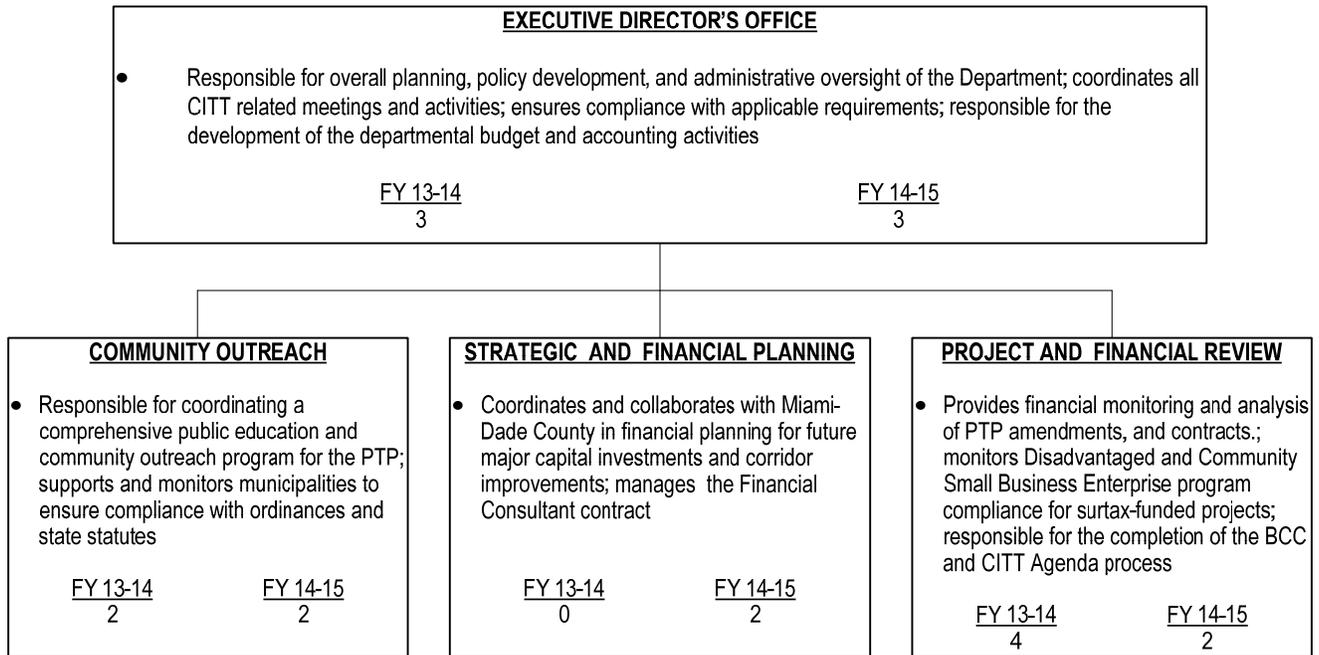


#### Revenues by Source (dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

**TABLE OF ORGANIZATION**



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
PTP Sales Tax Revenue	1,591	1,775	2,355	2,350
Total Revenues	1,591	1,775	2,355	2,350
<b>Operating Expenditures Summary</b>				
Salary	837	851	964	968
Fringe Benefits	180	160	243	284
Court Costs	0	0	1	1
Contractual Services	271	401	589	564
Other Operating	179	225	363	348
Charges for County Services	124	138	195	185
Grants to Outside Organizations	0	0	0	0
Capital	0	0	0	0
Total Operating Expenditures	1,591	1,775	2,355	2,350
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Transportation</b>				
Office of the Citizens' Independent Transportation Trust	2,355	2,350	9	9
Total Operating Expenditures	2,355	2,350	9	9

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	28	65	150	66	115
Fuel	0	0	0	0	0
Overtime	1	5	5	1	5
Rent	95	111	100	100	100
Security Services	0	0	0	0	0
Temporary Services	0	0	10	0	10
Travel and Registration	8	5	25	5	25
Utilities	11	9	6	11	10

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST**

The Office of the Citizens' Independent Transportation Trust (OCITT) provides the CITT and Nominating Committee with the necessary administrative staff support to monitor, audit, oversee, and investigate the use of the Surtax proceeds and the implementation of the People's Transportation Plan.

- Educates the community regarding transportation issues and opportunities
- Supports oversight of mass transit improvements along major corridors and between major origin and destination locations
- Increases public knowledge and understanding of public transportation alternatives and benefits

### **Strategic Objectives - Measures**

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure support of the CITT	CITT Committee meetings held	OP	↔	20	20	20	23	20
	CITT Trust meetings held	OP	↔	13	11	11	12	11

- TP2-5: Provide easy access to transportation information

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase community understanding of progress with the People's Transportation Plan	Community outreach events	OP	↔	48	89	60	73	70

### **ADDITIONAL INFORMATION**

- In FY 2014-15, the OCITT programmed \$225,000 for a financial consultant to conduct financial studies and \$225,000 for Audit and Management Services to conduct PTP related audits
- The FY 2013-14 Charter County Surtax revenue was \$226.561 million prior to end of year adjustments, reflecting a 4.8 percent increase over FY 2012-13 actual of \$216.133 million; FY 2014-15 is programmed at \$223.288 million, reflecting a four percent increase over the FY 2013-14 projection (budgeted at 95 percent)

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## Port of Miami

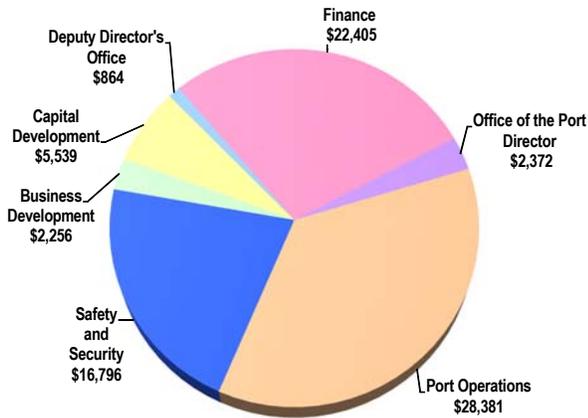
Miami-Dade County manages the Dante B. Fascell Port of Miami (POM) or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 11th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, PortMiami is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing efficiently and effectively, and maintaining, renovating, and expanding the Port's facilities. The POM promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

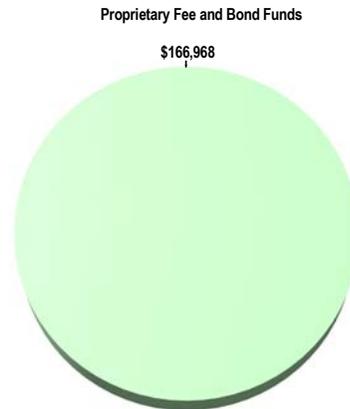
As the second largest economic engine in Miami-Dade County, PortMiami works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)

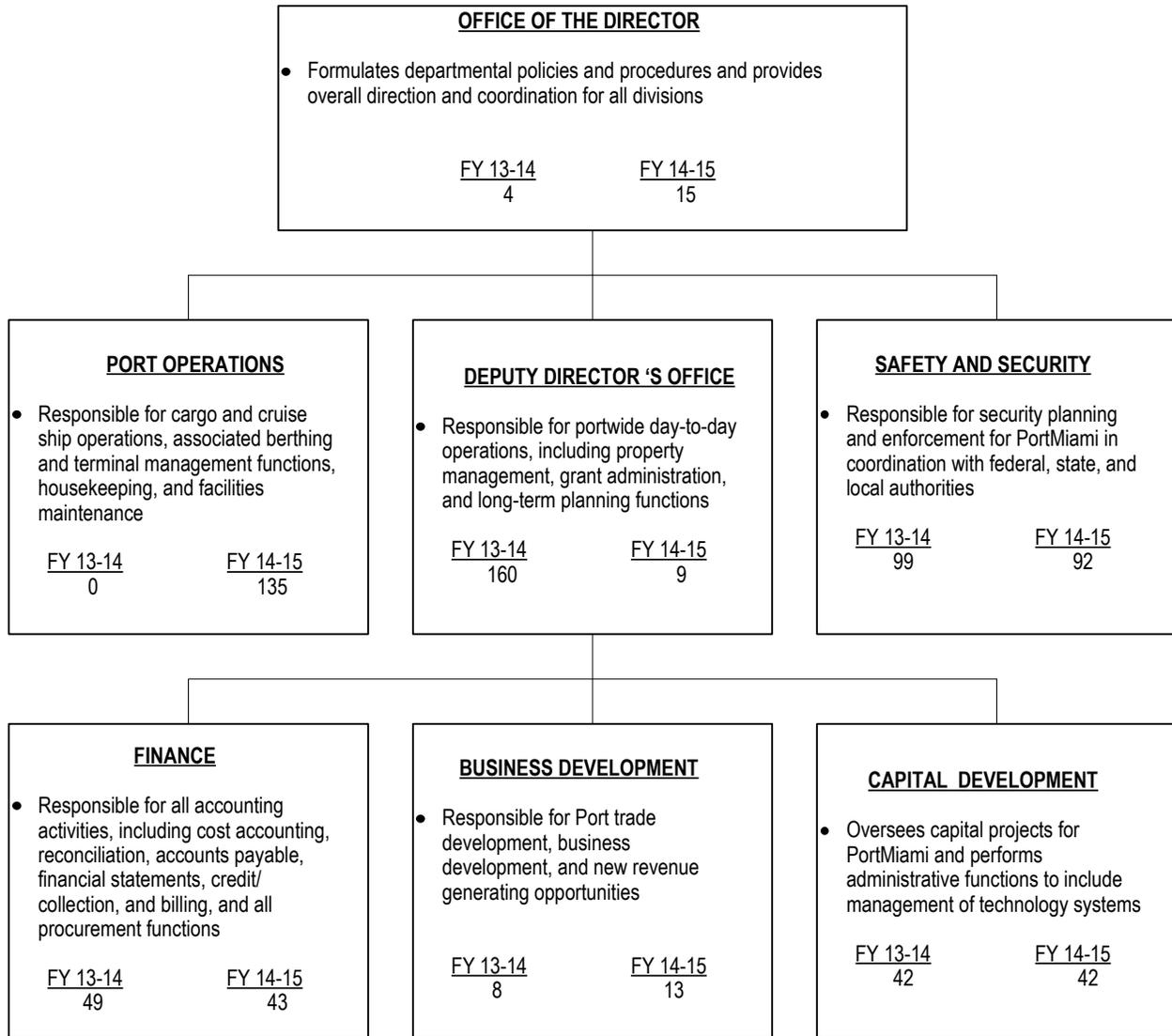


**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

**TABLE OF ORGANIZATION**



The FY 2014-15 total number of full-time equivalent positions is 411

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
Carryover	22,737	22,230	15,271	31,223
Interest Income	8	0	0	0
Proprietary Fees	106,769	115,270	131,100	135,745
<b>Total Revenues</b>	<b>129,514</b>	<b>137,500</b>	<b>146,371</b>	<b>166,968</b>
<b>Operating Expenditures Summary</b>				
Salary	20,826	20,768	21,218	22,401
Fringe Benefits	5,267	5,387	6,651	7,533
Court Costs	7	30	6	4
Contractual Services	11,348	12,947	16,029	16,501
Other Operating	11,808	13,173	11,157	14,306
Charges for County Services	14,961	15,543	15,940	16,248
Grants to Outside Organizations	0	0	0	0
Capital	974	1,077	2,198	1,620
<b>Total Operating Expenditures</b>	<b>65,191</b>	<b>68,925</b>	<b>73,199</b>	<b>78,613</b>
<b>Non-Operating Expenditures Summary</b>				
Transfers	6,063	6,159	2,049	1,055
Distribution of Funds in Trust	0	0	0	0
Debt Service	36,030	37,616	39,392	48,300
Depreciation, Amortization and Depletion	0	0	0	0
Reserve	0	0	31,731	39,000
<b>Total Non-Operating Expenditures</b>	<b>42,093</b>	<b>43,775</b>	<b>73,172</b>	<b>88,355</b>

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Transportation</b>				
Office of the Port Director	1,033	2,372	4	15
Deputy Director's Office	28,612	864	160	9
Port Operations	0	28,381	0	135
Business Development	1,385	2,256	8	13
Capital Development	5,112	5,539	42	42
Finance	20,868	22,405	49	43
Safety and Security	16,189	16,796	99	92
<b>Total Operating Expenditures</b>	<b>73,199</b>	<b>78,613</b>	<b>362</b>	<b>349</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	322	498	339	496	288
Fuel	203	201	230	177	230
Overtime	942	905	945	830	613
Security Services	15,471	14,685	16,188	15,887	16,834
Temporary Employees	0	70	0	31	45
Travel and Registration	155	241	166	211	266
Utilities	4,438	4,191	5,150	4,836	4,750

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee	Adopted Fee	Dollar Impact
	FY 13-14	FY 14-15	FY 14-15
• Cruise Passenger Wharfage-multi-day cruises per passenger embarking and debarking	10.70	11.02	\$1,500,000
• Dockage per gross registry ton	\$.33	\$.34	\$200,000
• Cargo Vessel Wharfage per short ton	2.85	2.94	\$800,000
• Gantry Crane Rentals per hour	758.24	781.00	\$100,000
• Water use per ton	2.47	2.67	\$200,000

### **DIVISION: OFFICE OF THE PORT DIRECTOR**

The Office of the Port Director is responsible for overseeing the implementation of the Port's 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of PortMiami and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

### **Strategic Objectives - Measures**

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)	OC	↑	909	901	940	876	875
Increase maritime revenue to the Port	Cruise passengers (in thousands)	OC	↑	3,758	4,030	4,842	4,772	4,778

### **DIVISION COMMENTS**

- The Port's Promotional Fund is budgeted at \$1.055 million in FY 2014-15 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather allocations for limited programs that promote Port maritime activities; funding is provided for the following activities: Port Promotional and customer appreciation activities (\$35,000), Cruise Shipping Miami Trade Show and Conference (\$60,000), Greater Miami Convention and Visitors Bureau (\$100,000), World Trade Center Miami (\$50,000), the Florida Chamber of Commerce (\$5,000), American Association of Port Authorities (AAPA) Latin Ports Delegation (\$20,000), AAPA 100th Annual Convention (\$250,000), Florida East Coast (FEC)/South Florida Marketing Program (\$75,000), Cargo and Cruise Marketing Program (\$350,000), Foreign Trade Zone (\$25,000), Florida International University (FIU) (\$35,000), and Latin Chamber of Commerce (CAMACOL) (\$50,000)
- During FY 2013-14, PortMiami finalized an agreement with a major cargo terminal operator becoming effective October 1, 2014, following a bridge agreement and runs for a term of 15 years with two five-year renewal options while providing a minimum annual payment increasing each year
- PortMiami finalized an agreement with a major cruise line to home port in Miami another of the world's largest cruise ships with service beginning in the fall of 2015
- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers nine positions performing Human Resources and Intergovernmental Affairs from the Deputy Director's Office
- The FY 2014-15 Adopted Budget includes the addition of one Seaport Business Analyst Manager and one Special Projects Administrator to update and develop business models for the Port through contract negotiations and business outreach (\$200,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: DEPUTY DIRECTOR'S OFFICE**

The Office of the Deputy Port Director is responsible for the day-to-day operations of PortMiami, including property management, grant administration and planning functions.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach

#### **Strategic Objectives - Measures**

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Efficiently manage Port properties	Property leases occupancy rate	EF	↑	95%	95%	95%	95%	96%

#### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers nine positions performing Human Resources and Intergovernmental Affairs functions to the Port Director's Office, four positions performing Public Relations and Communication to Business Development, 139 positions performing cruise, cargo, maintenance, and housekeeping functions to Port Operations, one position to Capital Development, and six positions performing Grants and Real Estate Development from Finance
- *The FY 2014-15 Adopted Budget eliminates three vacant Management Intern positions (\$180,000) and one vacant Seaport Director Designate position (\$350,000) as a part of the Departmental reorganization*

### **DIVISION: PORT OPERATIONS**

The Port Operations Division is responsible for cargo and cruise ship operations, including housekeeping, and facilities maintenance.

- Coordinates operations and berthing activities and terminal management functions
- Maintains facilities to support cruise and cargo operations
- Coordinates PortMiami Crane Management, Inc.'s functions

#### **Strategic Objectives - Measures**

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve Port efficiency	Crane availability	EF	↑	99.2%	99.2%	99.3%	99.3%	99.3%

#### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers 139 positions performing cruise, cargo, maintenance, and housekeeping functions from the Deputy Director's Office
- *The FY 2014-15 Adopted Budget eliminates one vacant Seaport Superintendent, two vacant Seaport Passenger Shuttle Operators, and one vacant Custodial Worker positions as part of the Departmental reorganization (\$150,000)*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and development as well as long term planning of Port requirements communications and outreach

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of the Port activities

#### Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve new business initiatives	Advertising revenue generated*	OC	↑	N/A	N/A	\$100,000	\$0	\$1,500,000

\*Implementation of this program will not start until FY 2014-15

#### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers one position to Capital Development and four positions performing Public Relations and Communication from the Deputy Director's Office
- The FY 2014-15 Adopted Budget includes the addition of one Cargo Intermodal Manager to coordinate the Ports foreign trade zone operations, and the conversion of one part-time Clerk to full-time (\$100,000)

### DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates PortMiami design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Provides information technology support for the Department

#### Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve internal capacity to oversee capital improvements	Percentage of projects completed on time and within budget	EF	↑	100%	100%	100%	100%	100%

#### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers one position from the Deputy Director's Office and one position from the Business Development Division
- *The FY 2014-15 Adopted Budget eliminates one vacant Seaport Construction Specialist position and one vacant System Analyst Programmer position as part of the Departmental reorganization (\$150,000)*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: FINANCE

The Finance Division is responsible for Port accounting and budget activities, procurement, and contracts

- Responsible for all accounting activities including cost accounting, reconciliation, accounts payable, financial statements, credit/collection and billing
- Coordinates capital and operational budget activities
- Oversees permitting and collection process for port business activities
- Manages accounting operations for gantry cranes
- Develops and implements financial initiatives to enhance revenues and reduce expenditures
- Responsible for procurement and contracting functions of the Department

### Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide efficient administrative support to the Port	Percentage of purchase requisition completed*	OC	↑	90%	95%	95%	95%	95%

\*The FY 2012-13 Actual has been revised to reflect updated figures

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes a departmental reorganization that transfers six positions performing Grant and Real Estate Development functions to the Deputy Director's Office
- The FY 2014-15 Adopted Budget includes the conversion of two part-time positions to full-time (\$20,000)
- *The FY 2014-15 Adopted Budget eliminates one vacant Account Clerk position and one vacant Seaport Capital Coordinator position as part of the Departmental reorganization (\$135,000)*

### DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement for the Port in coordination with federal, state, and local authorities.

- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

### Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure public safety and security at the POM	Safety and security budget (in thousands)	IN	↔	\$15,471	\$14,865	\$16,188	\$15,887	\$16,796
	Security staffing level (in Full-Time Equivalent)	IN	↔	118	101	101	96	92

### DIVISION COMMENTS

- *The FY 2014-15 Adopted Budget includes the elimination of six vacant Seaport Security Specialist positions (\$400,000)*
- The FY 2014-15 Adopted Budget includes the addition of nine full-time equivalent (part-time) Seaport Passenger Safety Officers to enhance passenger safety and crossing services
- *The FY 2014-15 Adopted Budget eliminates one vacant Facility Security Officer position as part of the Departmental reorganization (\$105,000)*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ADDITIONAL INFORMATION

- The Department will examine capital requirements and availability with the anticipation of deferring any new debt issuances until FY 2015-16
- In FY 2014-15, PortMiami personnel will continue high level visits with potential cargo and cruise customers to initiate long-term contracts to retain or attract customers
- In FY 2013-14, construction of the PortMiami tunnel was successfully completed with a total capital cost of \$665 million with FDOT committing 50%, approximately \$354 million funded by the County and the remainder from the City of Miami

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$850	\$0	0
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$250	\$0	0
<b>Total</b>	<b>\$1,100</b>	<b>\$0</b>	<b>0</b>

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Non-County Contributions	3,000	1,000	1,000	0	0	0	0 0		5,000
FDOT Funds	103,463	19,600	0	0	0	0	0 0		123,063
Seaport Bonds/Loans	176,542	68,474	72,990	39,100	42,753	25,600	0 0		425,459
Total:	283,005	89,074	73,990	39,100	42,753	25,600	0 0		553,522
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
Cargo Facilities Improvements	48,514	27,699	22,200	0	0	0	0 0		98,413
Port Facility Improvements	34,091	41,775	51,790	39,100	42,753	25,600	0 0		235,109
Seaport Dredging	135,000	85,000	0	0	0	0	0 0		220,000
Total:	217,605	154,474	73,990	39,100	42,753	25,600	0	0	553,522

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2014-15, the Port will continue working closely with the Army Corps of Engineers, as well as various private and governmental entities, to dredge the southern part of Lummus Island channel to a depth of 50 feet from the current depth of 42 feet (\$220 million funded with \$109.6 million from the Florida Department of Transportation and \$110.4 million from Port bonds/loans), which is required to handle larger cargo vessels once the Panama Canal expansion is finalized; PortMiami is projected to complete the dredging in FY 2014-15 (\$85 million)
- In FY 2014-15, the Department will continue to update and improve various port infrastructure (\$110.422 million total with \$18.25 million in FY 2014-15)
- In FY 2014-15, the Port will oversee improvements to the container yard for terminal operators in accordance with contractual obligations (\$42.535 million total with \$6 million programmed in FY 2014-15)
- In FY 2014-15, the Port will continue to repair and rehabilitate the cargo area bulkheads (\$34.603 million total with \$8 million in FY 2014-15)

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## FUNDED CAPITAL PROJECTS

(dollars in thousands)

### FEDERAL INSPECTION FACILITY

PROJECT #: 641540

DESCRIPTION: Build new facility for Immigration and Customs Operations  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	400	1,000	13,000	0	0	0	0	0	14,400
<b>TOTAL REVENUES:</b>	<b>400</b>	<b>1,000</b>	<b>13,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	400	1,000	13,000	0	0	0	0	0	14,400
<b>TOTAL EXPENDITURES:</b>	<b>400</b>	<b>1,000</b>	<b>13,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,400</b>

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$3,000,000

### REMODEL CRUISE TERMINAL B AND C FOR NEW SERVICE

PROJECT #: 641770

DESCRIPTION: Expand and remodel cruise terminals B and C to accept more than one ship simultaneously  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	2,000	9,000	9,000	0	0	0	0	0	20,000
<b>TOTAL REVENUES:</b>	<b>2,000</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,000	9,000	9,000	0	0	0	0	0	20,000
<b>TOTAL EXPENDITURES:</b>	<b>2,000</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$20,000

### CRUISE TERMINAL J IMPROVEMENTS

PROJECT #: 642930

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and repair/upgrade various portions of the current terminal  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	3,459	1,235	0	0	0	0	0	0	4,694
<b>TOTAL REVENUES:</b>	<b>3,459</b>	<b>1,235</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,694</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	3,459	1,235	0	0	0	0	0	0	4,694
<b>TOTAL EXPENDITURES:</b>	<b>3,459</b>	<b>1,235</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,694</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CARGO GATEWAY SECURITY SYSTEMS

PROJECT #: 644010

DESCRIPTION: Purchase and install security systems for new gateway as required  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	2,265	0	0	0	0	0	0	0	2,265
Seaport Bonds/Loans	2,011	3,999	3,000	0	0	0	0	0	9,010
<b>TOTAL REVENUES:</b>	<b>4,276</b>	<b>3,999</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,275</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	4,276	3,999	3,000	0	0	0	0	0	11,275
<b>TOTAL EXPENDITURES:</b>	<b>4,276</b>	<b>3,999</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,275</b>

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$100,000

### TERMINAL BULKHEAD FUTURE REPAIRS

PROJECT #: 644300

DESCRIPTION: Program for future bulkhead repairs  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	9,000	12,000	11,503	0	0	0	32,503
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>9,000</b>	<b>12,000</b>	<b>11,503</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,503</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	3,000	0	0	0	0	0	3,000
Construction	0	0	6,000	12,000	11,503	0	0	0	29,503
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>9,000</b>	<b>12,000</b>	<b>11,503</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,503</b>

### CONTAINER YARD IMPROVEMENTS - SEABOARD

PROJECT #: 644520

DESCRIPTION: Implement container yard improvements in Port terminal area for drainage and bulkhead improvements  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	11,198	0	0	0	0	0	0	0	11,198
Seaport Bonds/Loans	19,137	5,000	2,200	0	0	0	0	0	26,337
<b>TOTAL REVENUES:</b>	<b>33,335</b>	<b>6,000</b>	<b>3,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,535</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,100	0	0	0	0	0	0	0	2,100
Construction	20,037	6,000	3,200	0	0	0	0	0	29,237

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

Furniture, Fixtures and Equipment	11,198	0	0	0	0	0	0	0	11,198
<b>TOTAL EXPENDITURES:</b>	<b>33,335</b>	<b>6,000</b>	<b>3,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,535</b>

### INFRASTRUCTURE IMPROVEMENTS

**PROJECT #: 645430**



DESCRIPTION: Update and improve various infrastructure portions of the Port  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422
<b>TOTAL REVENUES:</b>	<b>16,522</b>	<b>18,250</b>	<b>11,500</b>	<b>21,500</b>	<b>22,650</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>110,422</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422
<b>TOTAL EXPENDITURES:</b>	<b>16,522</b>	<b>18,250</b>	<b>11,500</b>	<b>21,500</b>	<b>22,650</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>110,422</b>

### CARGO BULKHEAD REHABILITATION

**PROJECT #: 646300**



DESCRIPTION: Repair and improvements to Port cargo area bulkheads  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	10,603	8,000	16,000	0	0	0	0	0	34,603
<b>TOTAL REVENUES:</b>	<b>10,603</b>	<b>8,000</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,603</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	10,603	8,000	16,000	0	0	0	0	0	34,603
<b>TOTAL EXPENDITURES:</b>	<b>10,603</b>	<b>8,000</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,603</b>

### SOUTH FLORIDA CONTAINER TERMINAL IMPROVEMENTS

**PROJECT #: 647150**



DESCRIPTION: Improve South Florida Container Terminal drainage and add cargo yard projects  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	300	9,700	0	0	0	0	0	0	10,000
<b>TOTAL REVENUES:</b>	<b>300</b>	<b>9,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	300	9,700	0	0	0	0	0	0	10,000
<b>TOTAL EXPENDITURES:</b>	<b>300</b>	<b>9,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SEWER UPGRADES

PROJECT #: 647720

DESCRIPTION: Upgrade Miami-Dade sewer and force main  
 LOCATION: Dante B. Fascell Port of Miami-Dade Port of Miami  
 District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	210	3,290	1,290	0	0	0	0	0	4,790
<b>TOTAL REVENUES:</b>	<b>210</b>	<b>3,290</b>	<b>1,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,790</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	110	0	0	0	0	0	0	0	110
Construction	100	3,290	1,290	0	0	0	0	0	4,680
<b>TOTAL EXPENDITURES:</b>	<b>210</b>	<b>3,290</b>	<b>1,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,790</b>

### DREDGE III

PROJECT #: 649730

DESCRIPTION: Dredge southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships  
 LOCATION: Dante B. Fascell Port of Miami-Dade Port of Miami  
 District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	90,000	19,600	0	0	0	0	0	0	109,600
Seaport Bonds/Loans	110,400	0	0	0	0	0	0	0	110,400
<b>TOTAL REVENUES:</b>	<b>200,400</b>	<b>19,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	135,000	85,000	0	0	0	0	0	0	220,000
<b>TOTAL EXPENDITURES:</b>	<b>135,000</b>	<b>85,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>

### FACILITY MOVES

PROJECT #: 6410330

DESCRIPTION: The movement of customer warehouses or other facilities as determined  
 LOCATION: Dante B. Fascell Port of Miami-Dade Port of Miami  
 District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	200	1,500	1,500	0	3,000	0	0	0	6,200
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	200	1,500	1,500	0	3,000	0	0	0	6,200
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,200</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TERMINAL H REHABILITATION

PROJECT #: 6410510

DESCRIPTION: Complete basic improvements for Terminal H including fire equipment upgrades and Chiller replacement  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	0	1,000	0	0	0	0	0	0	1,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	1,000	0	0	0	0	0	0	1,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>

### CONSTRUCTION SUPERVISION

PROJECT #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Port  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100
<b>TOTAL REVENUES:</b>	<b>11,300</b>	<b>6,500</b>	<b>6,500</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>0</b>	<b>0</b>	<b>41,100</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction Management	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100
<b>TOTAL EXPENDITURES:</b>	<b>11,300</b>	<b>6,500</b>	<b>6,500</b>	<b>5,600</b>	<b>5,600</b>	<b>5,600</b>	<b>0</b>	<b>0</b>	<b>41,100</b>

### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
EXPAND PARKING CAPACITY IN GARAGE 6	Dante B. Fascell Port of Miami-Dade	3,605
SECURITY ENHANCEMENTS	Dante B. Fascell Port of Miami-Dade	15,000
DESIGN AND CONSTRUCT AIRLINE TICKETING FACILITY	Dante B. Fascell Port of Miami-Dade	4,000
WHARF 7 EXTENSION	Dante B. Fascell Port of Miami-Dade	7,500
CONSTRUCT RAILROAD TRACK TO SERVE TERMINAL OPERATORS IN CARGO YARDS	Dante B. Fascell Port of Miami-Dade	12,000
DESIGN AND CONSTRUCT CRANE MAINTENANCE FACILITY	Dante B. Fascell Port of Miami-Dade	1,000
EXPAND PORT - SOUTHWEST CORNER INFILL	Dante B. Fascell Port of Miami-Dade	97,200
CONSTRUCT PASSENGER TERMINAL MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200
DODGE ISLAND WASTERWATER IMPROVEMENTS	Dante B. Fascell Port of Miami-Dade	2,000
DESIGN AND CONSTRUCT CRUISE FERRY COMPLEX	Dante B. Fascell Port of Miami-Dade	15,000
EXPAND WATER SERVICE CAPACITY	Dante B. Fascell Port of Miami-Dade	5,000
<b>UNFUNDED TOTAL</b>		<b>172,505</b>

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## Transit

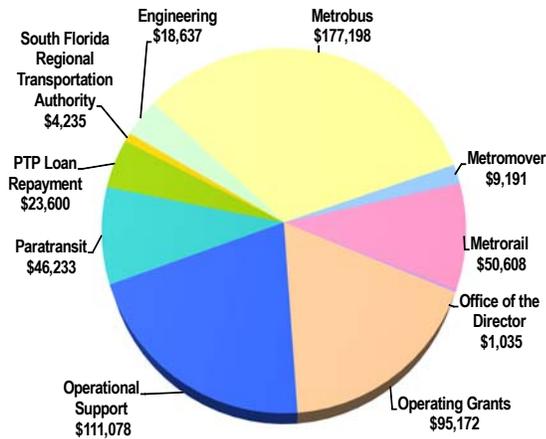
Miami-Dade Transit (MDT), the 15th largest public transit system in the country (based on passenger trips) and the largest transit agency in Florida, plans, markets, and provides regional public transportation services in Miami-Dade County. MDT also implements all of the County's transit-related capital projects in the People's Transportation Plan (PTP), including the expansion of the Metrorail and Metrobus systems.

As part of the Transportation strategic area, MDT provides approximately 29.2 million miles of Metrobus annual revenue service along 93 routes with a fleet of 714 full-sized buses, 25 articulated buses, and 78 minibuses, 2 contracted routes, a 25 mile dual track elevated Metrorail system, a 20 mile Bus Rapid Transit (BRT) line that is the longest in the United States, and a 4.4 mile dual lane elevated people mover system. MDT also provides Special Transportation Services (STS) to eligible participants.

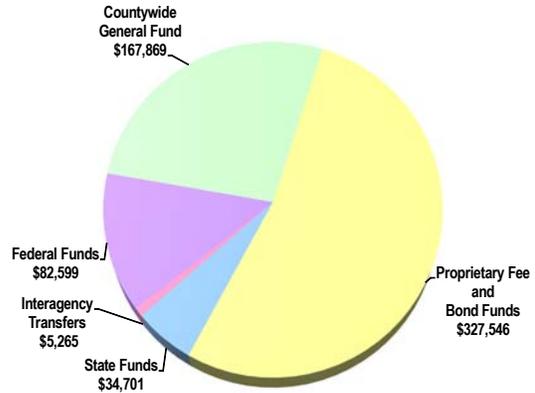
MDT works closely with the Federal Transit Administration (FTA), the Florida Department of Transportation (FDOT), the Metropolitan Planning Organization of the Miami Urbanized Area (MPO), the Citizens' Independent Transportation Trust (CITT), the South Florida Regional Transportation Authority (SFRTA), the Public Works and Waste Management Department (PWWM), citizen advocacy groups, and other transportation stakeholders.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)

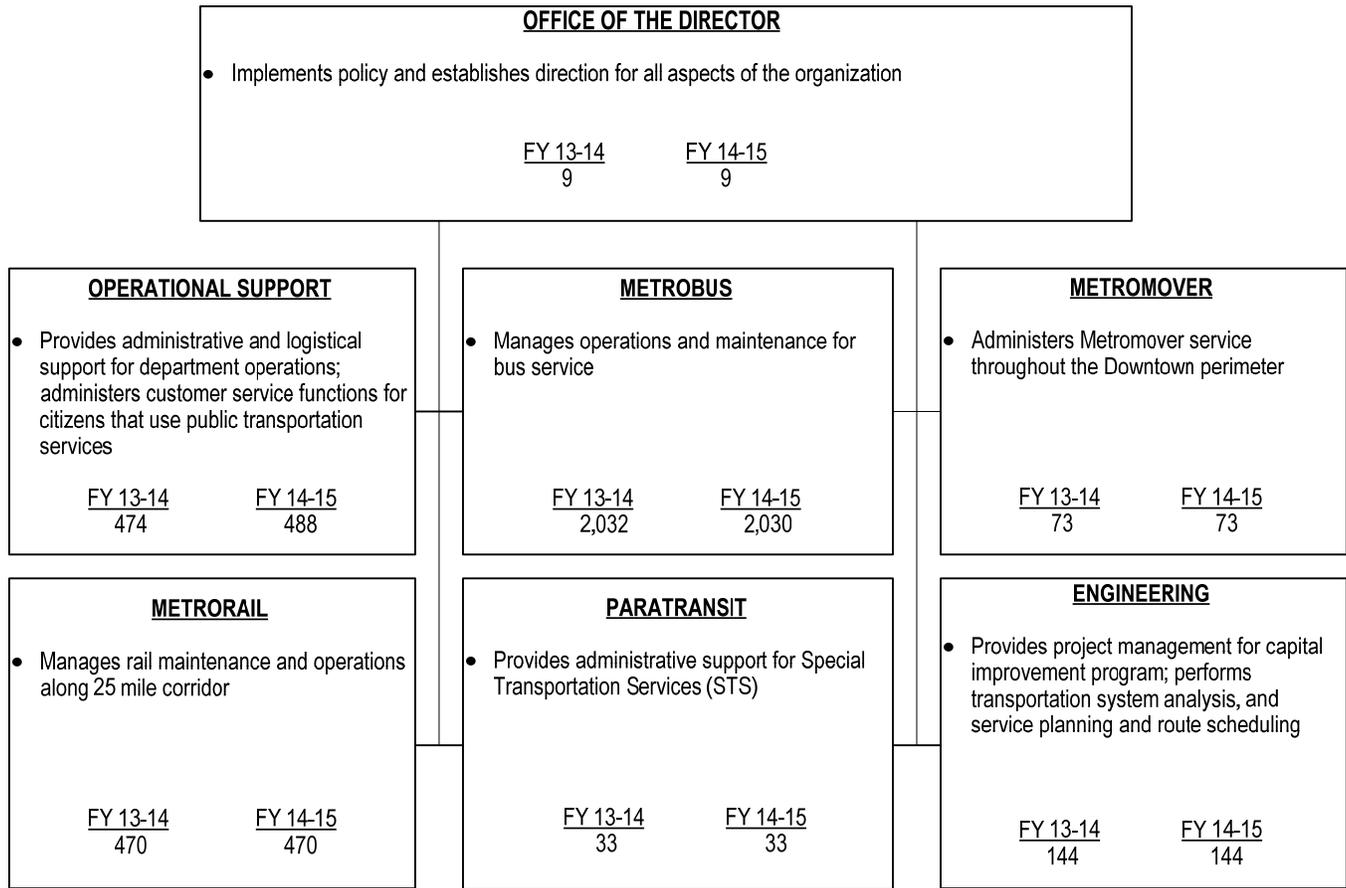


**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



\*The FY 2014-15 total number of full-time equivalent positions is 3,515  
 \*\* The position count has been updated to reflect a departmental reorganization in FY 2013-14

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget Adopted FY 13-14 FY 14-15	
<b>Revenue Summary</b>				
General Fund Countywide	156,707	162,190	167,869	167,869
Local Option Gas Tax	0	0	17,689	17,481
Airport Charges	0	0	147	0
Bond Proceeds	0	0	19,947	0
Carryover	0	0	0	10,920
Contract Service	0	0	1,287	0
Other Revenues	7,686	11,581	9,400	10,183
PTP Sales Tax Revenue	131,834	159,336	148,141	174,181
Transit Fares and Fees	109,129	111,290	116,171	114,781
State Grants	6,694	8,384	14,852	13,520
State Operating Assistance	18,849	18,951	19,364	20,515
Other	666	666	666	666
Federal Funds	6,983	0	6,983	11,560
Federal Grants	0	0	63,656	71,039
Transfer From Other Funds	0	0	784	784
Federal Grants	0	0	0	979
Interagency Transfers	0	0	0	3,502
<b>Total Revenues</b>	<b>438,548</b>	<b>472,398</b>	<b>586,956</b>	<b>617,980</b>

### Operating Expenditures

#### Summary

Salary	183,270	185,155	173,456	185,730
Fringe Benefits	42,316	46,503	44,669	51,328
Court Costs	7	11	17	40
Contractual Services	39,264	61,585	44,900	81,157
Other Operating	123,965	97,665	232,934	201,493
Charges for County Services	0	9,969	0	12,808
Grants to Outside Organizations	4,235	4,235	4,235	4,235
Capital	0	186	0	196
<b>Total Operating Expenditures</b>	<b>393,057</b>	<b>405,309</b>	<b>500,211</b>	<b>536,987</b>

### Non-Operating Expenditures

#### Summary

Transfers	0	10,862	784	976
Distribution of Funds In Trust	0	0	0	0
Debt Service	39,201	55,002	80,071	79,354
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	5,890	663
<b>Total Non-Operating Expenditures</b>	<b>39,201</b>	<b>65,864</b>	<b>86,745</b>	<b>80,993</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Transportation</b>				
Engineering	18,002	18,637	144	144
Metrobus	179,454	177,198	2,032	2,030
Metromover	4,945	9,191	73	73
Metrorail	43,202	50,608	470	470
Office of the Director	1,012	1,035	9	9
Operating Grants	93,638	95,172	0	0
Operational Support	100,868	111,078	474	488
Paratransit	34,187	46,233	33	33
PTP Loan Repayment	20,668	23,600	0	0
South Florida Regional Transportation Authority	4,235	4,235	0	0
<b>Total Operating Expenditures</b>	<b>500,211</b>	<b>536,987</b>	<b>3,235</b>	<b>3,247</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	375	339	444	608	452
Fuel	34,117	34,208	38,163	32,857	37,761
Overtime	27,536	32,473	26,990	36,760	29,676
Rent	2,956	3,354	2,680	3,080	2,814
Security Services	12,985	14,168	15,655	14,656	14,692
Temporary Services	93	187	100	213	150
Travel and Registration	46	154	105	135	130
Utilities	7,959	8,602	9,376	11,220	9,273

### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director is responsible for the overall direction of Metrobus, Metrorail, Metromover, Paratransit, and related support services.

- Implements transportation services for Miami-Dade County residents and visitors
- Coordinates community outreach and provides market analysis
- Represents the Department to stakeholders including the Citizens' Independent Transportation Trust (CITT)
- Implements People's Transportation Plan (PTP) initiatives

### **Strategic Objectives - Measures**

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Meet financial budgetary targets	Payment of operating cash deficit (in thousands)*	OP	↔	\$18,049	\$24,355	\$3,000	\$0	\$0
	Outstanding balance of operating cash deficit (in thousands)*	OC	↓	\$24,355	\$0	\$3,000	\$0	\$0
	Repayment of loan for existing services (in thousands)*	OP	↔	\$15,223	\$17,879	\$20,668	\$20,668	\$23,600
	Outstanding balance of loan for existing services (in thousands)*	OC	↓	\$111,637	\$97,107	\$79,353	\$79,353	\$58,133

\*The FY 2013-14 Budget, Actual, as well as prior year Actuals were revised due to corrections of accounting entries performed after year-end close-out

### **DIVISION COMMENTS**

- In FY 2014-15, the Countywide General Fund will remain flat at \$167.869 million; the Maintenance of Effort (MOE) increase of 3.5 percent, as adopted in the People's Transportation Plan and as amended on May 2005, will be waived for one year
- The FY 2014-15 Adopted Budget funds the South Florida Regional Transportation Authority (SFRTA) at the statutory minimum of \$4.235 million; this amount reflects the required minimum for operating needs of \$1.565 million (Section 343.58(2) Florida Statutes) and for capital needs of \$2.67 million (Section 343.58(1) Florida Statutes)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: ENGINEERING

The Engineering Division is responsible for transportation system analysis, planning and development of the capital program, and project management activities.

- Manages long-term system planning and station area development
- Manages guideway, systems, station, rehabilitation, and fixed facility construction
- Responsible for project scheduling and cost control, contract administration, and project configuration management
- Responsible for design and construction of capital projects
- Responsible for testing and acceptance of new systems and installations, as well as systems compliance
- Responsible for right-of-way acquisition, utilities relocation, and survey of right-of-way administration; negotiates transit developments
- Produces quality assurance and control criteria for project management and system development
- Responsible for traction power, communications, signals, and fare collection design, installation and maintenance
- Provides route scheduling, service planning, and ridership analysis

### DIVISION: METROBUS

The Metrobus Division is responsible for bus operations and bus maintenance.

- Provides maintenance services for bus fleet
- Manages bus operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

#### Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable bus system	Bus on-time performance*	OC	↑	79.5%	79%	78%	78%	78%
	Peak hour bus availability*	OC	↑	91.63%	99.8%	100%	100%	99%

- TP1-4: Expand public transportation

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable bus system	Average weekday bus boardings (in thousands)	IN	↔	249	250	254	255	255
	Bus service (revenue) miles (in millions)	OP	↔	29.2	29.2	29.2	29.2	29.2

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable bus system	Percentage of preventive maintenance completed on schedule*	EF	↑	98%	98.4%	90%	90%	90%
	Mean distance between mechanical breakdowns (in miles)*	OC	↑	4,459	4,391	4,000	3,700	4,000

\*The FY 2012-13 Actual has been revised to reflect updated figures

#### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget streamlines the management of bus service by eliminating two Bus Service Chief positions (\$315,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: METROMOVER

The Metromover Division is responsible for Metromover operations and maintenance.

- Provides maintenance to Metromover cars
- Provides support for Metromover operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

#### Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metromover system	Metromover service availability	EF	↑	99.4%	100%	100%	99.3%	99.5%

- TP1-4: Expand public transportation

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metromover system	Average weekday Metromover boardings	IN	↔	29,600	30,900	33,000	31,500	31,500

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metromover system	Percentage of preventive maintenance completed on schedule	EF	↑	78.8%	90%	90%	89%	95%
	Metromover mean miles between failures*	OC	↑	5,157	7,571	6,000	6,000	6,000

\*The FY 2012-13 Actual has been revised to reflect updated figures

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: METRORAIL

The Metrorail Division is responsible for Metrorail operations and maintenance.

- Manages train operations
- Provides maintenance for rail cars
- Performs all transit structural inspection and engineering analysis of Metrorail and Metromover guideways and station facilities
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

#### Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Rail on-time performance*	OC	↑	95%	96.8%	95%	95%	95%

\*The FY 2012-13 Actual has been revised to reflect updated figures

- TP1-4: Expand public transportation

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Average weekday Metrorail boardings (in thousands)	IN	↔	64,100	70,900	71,000	71,700	72,400

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Metrorail mean miles between failures*	OC	↑	2,885	3,298	3,000	3,000	3,000

### DIVISION: OPERATIONAL SUPPORT

The Operational Support Division is responsible for providing administrative and logistical support to the Department.

- Manages accounting, budget, personnel, and procurement functions
- Oversees Information Technology (IT) projects and systems as well as policy and procedures regarding IT use
- Manages joint development
- Provides marketing services including advertising, promotions, graphic design, media relations, and market analysis
- Directs labor relations and ensures compliance with the Americans with Disabilities Act and other federal, state, and local laws and regulations
- Develops and implements policy for comprehensive, integrated, and coordinated transit safety and security programs

#### Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide operational support for core services provided by the Transit Department	Metrorail/Metromover elevator and escalator availability*	OC	↑	95%	98.5%	95%	96%	96%

\*The FY 2012-13 Actual has been revised to reflect updated figures

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

<ul style="list-style-type: none"> <li>TP2-4: Ensure security at airports, seaport and on public transit</li> </ul>								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide operational support for core services provided by the Transit Department	Average monthly security post inspections*	OP	↔	750	478	750	780	810

\*The FY 2012-13 Actual has been revised to reflect updated figures

### **DIVISION COMMENTS**

- The Department's FY 2014-15 table of organization reflects the transfer of 14 positions from the Human Resources Department; these positions are currently reflected as out-stationed from the organization, but funded by Transit

### **DIVISION: PARATRANSIT**

The Paratransit Division is responsible for administering Special Transportation Services (STS) for the elderly and individuals with disabilities.

- Administers Paratransit operations

### **Strategic Objectives - Measures**

<ul style="list-style-type: none"> <li>TP1-5: Improve mobility of low income individuals, the elderly and disabled</li> </ul>								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure timely Paratransit services	Paratransit on-time performance*	OC	↑	93%	91%	90%	80%	87.05%

\*The FY 2012-13 Actual has been revised to reflect updated figures

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Federal TIGER Grant	0	1,500	0	0	0	0	0	0	1,500
FTA 5308 Discretionary Grant	2,513	0	0	0	0	0	0	0	2,513
FTA 5339 Bus & Bus Facility Formula	2,377	2,377	2,377	2,377	2,377	2,377	2,377	2,377	19,016
FTA Section 5307/5309 Formula Grant	58,407	52,649	19,228	16,096	20,616	16,477	2,170	1,000	186,643
FTA Section 5309 Discretionary Grant	9,785	510	0	0	0	0	0	0	10,295
City of Miami Beach Contribution	0	250	0	0	0	0	0	0	250
City of Miami Contribution	0	250	0	0	0	0	0	0	250
FDOT Funds	117,024	22,746	4,003	4,991	1,348	0	0	0	150,112
Developer Fees/Donations	990	0	0	0	0	0	0	0	990
BBC GOB Financing	0	146	0	0	0	0	0	0	146
BBC GOB Series 2008B-1	307	0	0	0	0	0	0	0	307
BBC GOB Series 2013A	15	0	0	0	0	0	0	0	15
BBC GOB Series 2014A	932	0	0	0	0	0	0	0	932
Lease Financing - County Bonds/Debt	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
People's Transportation Plan Bond Program	639,658	122,752	110,163	152,505	98,613	34,646	25,721	11,873	1,195,931
Capital Impr. Local Option Gas Tax	607	647	724	184	0	0	0	0	2,162
Operating Revenue	77	0	0	0	0	0	0	0	77
<b>Total:</b>	<b>832,692</b>	<b>223,827</b>	<b>156,495</b>	<b>196,153</b>	<b>142,954</b>	<b>73,500</b>	<b>50,268</b>	<b>15,250</b>	<b>1,691,139</b>
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
ADA Accessibility Improvements	6,380	2,441	1,120	275	0	0	0	0	10,216
Bus System Projects	21,600	42,948	2,665	2,377	2,955	2,377	2,377	2,377	79,676
Equipment Acquisition	17,512	35,068	30,000	30,000	30,000	30,000	30,000	0	202,580
Facility Improvements	2,396	3,038	609	1,594	656	504	509	0	9,306
Infrastructure Improvements	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
Mass Transit Projects	21,122	11,159	8,614	11,738	13,752	6,171	2,484	0	75,040
Metromover Projects	53,339	22,300	16,827	16,750	16,750	14,000	0	0	139,966
Metrorail Projects	663,294	68,145	77,855	114,716	61,609	4,158	737	11,873	1,002,387
New Passenger Facilities	11,064	821	914	256	0	0	0	0	13,055
Other	21,375	19,597	4,071	4,071	4,071	3,129	1,000	1,000	58,314
Park and Ride Improvements and New Facilities	11,450	1,920	60	1,246	0	0	0	0	14,676
Passenger Facilities Improvements	598	2,623	660	0	0	0	0	0	3,881
Security Improvements	938	571	600	630	661	661	661	0	4,722
Traffic Control Systems	1,624	696	0	0	0	0	0	0	2,320
<b>Total:</b>	<b>832,692</b>	<b>223,827</b>	<b>156,495</b>	<b>196,153</b>	<b>142,954</b>	<b>73,500</b>	<b>50,268</b>	<b>15,250</b>	<b>1,691,139</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes funding for the replacement of 136 Metrorail vehicles (\$37.358 million programmed in FY 2014-15) for a total project cost of \$376.928 million
- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan continues to replace buses in accordance with its fleet replacement program (\$34.848 million in FY 2014-15, and \$201.733 million in Total), and purchase buses for expanded and enhanced services (\$30 million in FY 2014-15, and \$34.663 million in total)
- The FY 2014-15 Adopted Budget includes improvement to the Metromover system by replacing various system controls (\$16.383 million in FY 2014-15, and \$82.613 million in total)
- In FY 2014-15, the Department will continue to replace and upgrade physical assets according to normal replacement cycles as part of the Infrastructure Renewal Plan (\$12.5 million programmed in FY 2014-15, and total project cost \$75 million)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### TRANSIT OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT

PROJECT #: 671460

DESCRIPTION: Replace obsolete and antiquated hardware needed to dispatch Bus Operators and process Bus Operator payroll  
 LOCATION: 111 NW 1 St  
 City of Miami

District Located: 5  
 District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	2,470	1,635	205	0	0	0	0	0	4,310
<b>TOTAL REVENUES:</b>	<b>2,470</b>	<b>1,635</b>	<b>205</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,310</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	2,470	1,635	205	0	0	0	0	0	4,310
<b>TOTAL EXPENDITURES:</b>	<b>2,470</b>	<b>1,635</b>	<b>205</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,310</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$400,000

#### BUS AND BUS FACILITIES

PROJECT #: 671560

DESCRIPTION: Provide federal allocation designated for bus and bus facility projects to include the bus garages plumbing, roofing, fire suppression and Dadeland South Intermodal Station passenger amenities and signage  
 LOCATION: Countywide  
 Various Sites

District Located: Countywide  
 District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA 5339 Bus & Bus Facility Formula	2,377	2,377	2,377	2,377	2,377	2,377	2,377	2,377	19,016
FTA Section 5307/5309 Formula Grant	2,225	1,162	73	0	0	0	0	0	3,460
People's Transportation Plan Bond Program	45	16	10	0	0	0	0	0	71
<b>TOTAL REVENUES:</b>	<b>4,647</b>	<b>3,555</b>	<b>2,460</b>	<b>2,377</b>	<b>2,377</b>	<b>2,377</b>	<b>2,377</b>	<b>2,377</b>	<b>22,547</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	370	48	10	0	0	0	0	0	428
Construction	1,570	825	73	0	0	0	0	0	2,468
Equipment Acquisition	2,682	2,682	2,377	2,377	2,377	2,377	2,377	2,377	19,626
Project Administration	25	0	0	0	0	0	0	0	25
<b>TOTAL EXPENDITURES:</b>	<b>4,647</b>	<b>3,555</b>	<b>2,460</b>	<b>2,377</b>	<b>2,377</b>	<b>2,377</b>	<b>2,377</b>	<b>2,377</b>	<b>22,547</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	1,150	885	613	594	594	594	594	594	5,618
<b>TOTAL DONATIONS:</b>	<b>1,150</b>	<b>885</b>	<b>613</b>	<b>594</b>	<b>594</b>	<b>594</b>	<b>594</b>	<b>594</b>	<b>5,618</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### PARK AND RIDE LOT AT SW 344 STREET

PROJECT #: 671610

DESCRIPTION: Construct Park and Ride Lot along South Miami-Dade Busway at SW 344 St  
 LOCATION: South Miami-Dade Busway and SW 344 St      District Located: 9  
 Unincorporated Miami-Dade County      District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,572	945	0	0	0	0	0	0	2,517
FDOT Funds	4,290	383	0	0	0	0	0	0	4,673
People's Transportation Plan Bond Program	3,235	382	0	0	0	0	0	0	3,617
<b>TOTAL REVENUES:</b>	<b>9,097</b>	<b>1,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,807</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	4,037	0	0	0	0	0	0	0	4,037
Planning and Design	554	26	0	0	0	0	0	0	580
Construction	2,073	997	0	0	0	0	0	0	3,070
Construction Management	50	50	0	0	0	0	0	0	100
Project Administration	1,307	116	0	0	0	0	0	0	1,423
Project Contingency	1,076	521	0	0	0	0	0	0	1,597
<b>TOTAL EXPENDITURES:</b>	<b>9,097</b>	<b>1,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,807</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	393	236	0	0	0	0	0	0	629
<b>TOTAL DONATIONS:</b>	<b>393</b>	<b>236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>629</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$60,000

### PARK AND RIDE FACILITY AT QUAIL ROOST DRIVE

PROJECT #: 671620

DESCRIPTION: Purchase land for the use of a Park and Ride facility for Miami-Dade Transit customers  
 LOCATION: SW 184 St and Busway      District Located: 9  
 Palmetto Bay      District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,363	210	60	1,246	0	0	0	0	2,879
Developer Fees/Donations	990	0	0	0	0	0	0	0	990
<b>TOTAL REVENUES:</b>	<b>2,353</b>	<b>210</b>	<b>60</b>	<b>1,246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,869</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	2,215	0	0	0	0	0	0	0	2,215
Planning and Design	116	167	32	32	0	0	0	0	347
Construction	0	18	0	1,188	0	0	0	0	1,206
Project Administration	22	25	28	26	0	0	0	0	101
<b>TOTAL EXPENDITURES:</b>	<b>2,353</b>	<b>210</b>	<b>60</b>	<b>1,246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,869</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	341	53	15	312	0	0	0	0	721
<b>TOTAL DONATIONS:</b>	<b>341</b>	<b>53</b>	<b>15</b>	<b>312</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>721</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$36,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ADDITIONAL ELEVATORS AT DADELAND NORTH METRORAIL STATION

PROJECT #: 671780

DESCRIPTION: Construct additional elevators at Dadeland North Metrorail Station  
 LOCATION: 8300 S Dixie Hwy District Located: 7  
 Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	0	975	60	550	78	0	0	0	1,663
People's Transportation Plan Bond Program	0	975	60	550	79	0	0	0	1,664
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>1,950</b>	<b>120</b>	<b>1,100</b>	<b>157</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,327</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	1,950	120	100	0	0	0	0	2,170
Construction	0	0	0	1,000	157	0	0	0	1,157
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,950</b>	<b>120</b>	<b>1,100</b>	<b>157</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,327</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$20,000

### BUSWAY ADA IMPROVEMENTS

PROJECT #: 672310

DESCRIPTION: Continuation of pedestrian accessibility improvements along South Miami-Dade Busway  
 LOCATION: Various Sites District Located: 8, 9  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	252	321	560	137	0	0	0	0	1,270
Capital Impr. Local Option Gas Tax	380	320	560	138	0	0	0	0	1,398
Operating Revenue	48	0	0	0	0	0	0	0	48
<b>TOTAL REVENUES:</b>	<b>680</b>	<b>641</b>	<b>1,120</b>	<b>275</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,716</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	503	146	220	25	0	0	0	0	894
Construction	0	379	900	250	0	0	0	0	1,529
Project Administration	177	0	0	0	0	0	0	0	177
Project Contingency	0	116	0	0	0	0	0	0	116
<b>TOTAL EXPENDITURES:</b>	<b>680</b>	<b>641</b>	<b>1,120</b>	<b>275</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,716</b>

### BAYLINK CORRIDOR PLANNING PHASE

PROJECT #: 672670

DESCRIPTION: Plan for Beach Corridor Project Development which will connect two primary convention centers as well as two major activity centers in Miami-Dade County  
 LOCATION: City of Miami to Miami Beach District Located: 5, 7  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Federal TIGER Grant	0	1,500	0	0	0	0	0	0	1,500
City of Miami Beach Contribution	0	250	0	0	0	0	0	0	250
City of Miami Contribution	0	250	0	0	0	0	0	0	250
FDOT Funds	0	750	0	0	0	0	0	0	750
Capital Impr. Local Option Gas Tax	0	250	0	0	0	0	0	0	250
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	3,000	0	0	0	0	0	0	3,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

**STATE OF GOOD REPAIR PROJECTS - FTA 5307 FL-90-X832**

**PROJECT #: 672680**

DESCRIPTION: Purchase equipment and materials as required for the safe operation of Transit Metrorail, Metromover, and Metrobus  
 LOCATION: Countywide District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	18,205	14,000	1,000	1,000	1,000	1,000	1,000	1,000	38,205
<b>TOTAL REVENUES:</b>	<b>18,205</b>	<b>14,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>38,205</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	18,205	14,000	1,000	1,000	1,000	1,000	1,000	1,000	38,205
<b>TOTAL EXPENDITURES:</b>	<b>18,205</b>	<b>14,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>38,205</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	4,551	3,500	250	250	250	250	250	250	9,551
<b>TOTAL DONATIONS:</b>	<b>4,551</b>	<b>3,500</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>9,551</b>

**BUS TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)**

**PROJECT #: 672830**

DESCRIPTION: Continue network upgrade to infrastructure to support real-time Bus Tracking System and replace existing Computer Aided Dispatch (CAD) / Automatic Vehicle Locator (AVL) System  
 LOCATION: 111 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	9,820	7,512	0	0	578	0	0	0	17,910
<b>TOTAL REVENUES:</b>	<b>9,820</b>	<b>7,512</b>	<b>0</b>	<b>0</b>	<b>578</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,910</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,157	0	0	0	0	0	0	0	1,157
Furniture, Fixtures and Equipment	523	0	0	0	0	0	0	0	523
Equipment Acquisition	7,631	6,712	0	0	578	0	0	0	14,921
Construction Management	74	0	0	0	0	0	0	0	74
Project Administration	435	800	0	0	0	0	0	0	1,235
<b>TOTAL EXPENDITURES:</b>	<b>9,820</b>	<b>7,512</b>	<b>0</b>	<b>0</b>	<b>578</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,910</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$250,000





## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### BUS REPLACEMENT

PROJECT #: 673800

DESCRIPTION: Replace buses to maintain the bus fleet replacement plan  
 LOCATION: Countywide District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	10,000	4,848	0	0	0	0	0	0	14,848
Lease Financing - County Bonds/Debt	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
People's Transportation Plan Bond	6,885	10,000	10,000	10,000	10,000	10,000	10,000	0	66,885
Program									
<b>TOTAL REVENUES:</b>	<b>16,885</b>	<b>34,848</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>201,733</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	16,885	34,848	30,000	30,000	30,000	30,000	30,000	0	201,733
<b>TOTAL EXPENDITURES:</b>	<b>16,885</b>	<b>34,848</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>201,733</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	2,500	618	0	0	0	0	0	0	3,118
<b>TOTAL DONATIONS:</b>	<b>2,500</b>	<b>618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,118</b>

### METROMOVER IMPROVEMENTS

PROJECT #: 673910

DESCRIPTION: Replace various Mover system controls to include the Input Output, Data Transmission (Central Control and Wayside Interface High Speed System), the Platform LCD Sign Control Unit, and the Train Control System  
 LOCATION: Mover District Located: 5  
 City of Miami District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	7,000	7,000	7,000	7,000	7,000	0	0	35,000
People's Transportation Plan Bond	10,230	9,383	7,000	7,000	7,000	7,000	0	0	47,613
Program									
<b>TOTAL REVENUES:</b>	<b>10,230</b>	<b>16,383</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>82,613</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	8,947	2,237	0	0	0	0	0	0	11,184
Project Administration	249	62	0	0	0	0	0	0	311
Project Contingency	1,034	14,084	14,000	14,000	14,000	14,000	0	0	71,118
<b>TOTAL EXPENDITURES:</b>	<b>10,230</b>	<b>16,383</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>82,613</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	1,750	1,750	1,750	1,750	1,750	0	0	8,750
<b>TOTAL DONATIONS:</b>	<b>0</b>	<b>1,750</b>	<b>1,750</b>	<b>1,750</b>	<b>1,750</b>	<b>1,750</b>	<b>0</b>	<b>0</b>	<b>8,750</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$6,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### PEDESTRIAN OVERPASS AT UNIVERSITY METRORAIL STATION

PROJECT #: 674220

DESCRIPTION: Construct a pedestrian overpass  
 LOCATION: US 1 and Mariposa Ave  
 Coral Gables

District Located: 7  
 District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,229	165	2,468	0	0	0	0	0	3,862
FDOT Funds	0	1,000	0	0	0	0	0	0	1,000
People's Transportation Plan Bond Program	766	1,000	0	0	0	0	0	0	1,766
<b>TOTAL REVENUES:</b>	<b>1,995</b>	<b>2,165</b>	<b>2,468</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,628</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	98	0	0	0	0	0	0	0	98
Planning and Design	964	53	0	0	0	0	0	0	1,017
Construction	205	2,024	2,123	0	0	0	0	0	4,352
Project Administration	510	88	345	0	0	0	0	0	943
Project Contingency	218	0	0	0	0	0	0	0	218
<b>TOTAL EXPENDITURES:</b>	<b>1,995</b>	<b>2,165</b>	<b>2,468</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,628</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	307	41	617	0	0	0	0	0	965
<b>TOTAL DONATIONS:</b>	<b>307</b>	<b>41</b>	<b>617</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>965</b>

### METRORAIL MAINTENANCE VEHICLE LIFTS

PROJECT #: 675410

DESCRIPTION: Purchase lift equipment for Metrorail maintenance at the Lehman Center to replace existing deteriorating lift  
 LOCATION: Metrorail  
 Various Sites

District Located: 2, 3, 5, 7, 12, 13  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	0	2,700	2,700	0	0	0	0	0	5,400
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>2,700</b>	<b>2,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	0	2,700	2,700	0	0	0	0	0	5,400
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>2,700</b>	<b>2,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,400</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MOVER FIBER REPLACEMENT

PROJECT #: 676250

DESCRIPTION: Replace degraded fiber on mover system  
 LOCATION: Various  
 City of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	3,123	1,736	77	0	0	0	0	0	4,936
<b>TOTAL REVENUES:</b>	<b>3,123</b>	<b>1,736</b>	<b>77</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,936</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,233	1,236	69	0	0	0	0	0	3,538
Equipment Acquisition	348	165	0	0	0	0	0	0	513
Project Administration	242	165	8	0	0	0	0	0	415
Project Contingency	300	170	0	0	0	0	0	0	470
<b>TOTAL EXPENDITURES:</b>	<b>3,123</b>	<b>1,736</b>	<b>77</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,936</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$200,000

### TRACTION POWER RECTIFIER TRANSFORMER REPLACEMENT FOR RAIL

PROJECT #: 676350

DESCRIPTION: Replace approximately thirty-eight (38) dated transformers on the legacy Metrorail System with new transformers under FTA grant: FL-90-X832  
 LOCATION: Countywide  
 Various Sites

District Located: 2, 3, 5, 7, 12, 13  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	190	2,690	2,500	2,500	2,500	2,500	0	0	12,880
<b>TOTAL REVENUES:</b>	<b>190</b>	<b>2,690</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>12,880</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	190	2,690	2,500	2,500	2,500	2,500	0	0	12,880
<b>TOTAL EXPENDITURES:</b>	<b>190</b>	<b>2,690</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>12,880</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	48	673	625	625	625	625	0	0	3,221
<b>TOTAL DONATIONS:</b>	<b>48</b>	<b>673</b>	<b>625</b>	<b>625</b>	<b>625</b>	<b>625</b>	<b>0</b>	<b>0</b>	<b>3,221</b>

### METRORAIL LED LIGHTING

PROJECT #: 676560

DESCRIPTION: Replace existing and install new Light Emitting Diode (LED) lighting at all Metrorail Stations  
 LOCATION: Countywide  
 Various Sites

District Located: 2, 3, 6, 7  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	942	942	942	942	0	0	0	3,768
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>942</b>	<b>942</b>	<b>942</b>	<b>942</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,768</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Furniture, Fixtures and Equipment	0	942	942	942	942	0	0	0	3,768
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>942</b>	<b>942</b>	<b>942</b>	<b>942</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,768</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	236	236	236	236	0	0	0	944
<b>TOTAL DONATIONS:</b>	<b>0</b>	<b>236</b>	<b>236</b>	<b>236</b>	<b>236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>944</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### INFRASTRUCTURE RENEWAL PLAN (IRP)

**PROJECT #: 677200**

DESCRIPTION: Replace and upgrade physical assets according to normal replacement cycles to include s buses, facilities, systems, and equipment overhauls and acquisitions

LOCATION: Various Sites  
Various Sites

District Located: Countywide  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>0</b>	<b>75,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>0</b>	<b>75,000</b>

### METRORAIL AND METROMOVER TRACTION POWER CABLE AND TRANSFORMER REPLACEMENT

**PROJECT #: 677250**

DESCRIPTION: Replace traction power cable and transformer for Metrorail and Metromover

LOCATION: Countywide  
Various Sites

District Located: Countywide  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	677	2,807	2,129	2,129	2,129	2,129	0	0	12,000
<b>TOTAL REVENUES:</b>	<b>677</b>	<b>2,807</b>	<b>2,129</b>	<b>2,129</b>	<b>2,129</b>	<b>2,129</b>	<b>0</b>	<b>0</b>	<b>12,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	677	2,807	2,129	2,129	2,129	2,129	0	0	12,000
<b>TOTAL EXPENDITURES:</b>	<b>677</b>	<b>2,807</b>	<b>2,129</b>	<b>2,129</b>	<b>2,129</b>	<b>2,129</b>	<b>0</b>	<b>0</b>	<b>12,000</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	169	702	532	532	532	532	0	0	2,999
<b>TOTAL DONATIONS:</b>	<b>169</b>	<b>702</b>	<b>532</b>	<b>532</b>	<b>532</b>	<b>532</b>	<b>0</b>	<b>0</b>	<b>2,999</b>

### PARK AND RIDE AT SW 97 AVENUE AND SW 168 STREET

**PROJECT #: 677500**

DESCRIPTION: Improve land including asphalt resurfacing, concrete, fencing, lighting, landscaping, irrigation, and other maintenance

LOCATION: SW 97 Ave and SW 168 St  
Unincorporated Miami-Dade County

District Located: 9  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	50	92	0	0	0	0	0	0	142
<b>TOTAL REVENUES:</b>	<b>50</b>	<b>92</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>142</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	50	92	0	0	0	0	0	0	142
<b>TOTAL EXPENDITURES:</b>	<b>50</b>	<b>92</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>142</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$75,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

**MOVER VIDEO PROJECT**

**PROJECT #: 677520**



DESCRIPTION: Install Optical Fiber on metromover platform and station areas

LOCATION: Various	District Located:	5	
City of Miami	District(s) Served:	5	

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	677	21	0	0	0	0	0	0	698
<b>TOTAL REVENUES:</b>	<b>677</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>698</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	677	21	0	0	0	0	0	0	698
<b>TOTAL EXPENDITURES:</b>	<b>677</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>698</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$48,000

**UNINTERRUPTED POWER SUPPLY FOR MOVER AND RAIL**

**PROJECT #: 677890**



DESCRIPTION: Replace all of the existing uninterrupted power source with new batteries for the mover and rail systems

LOCATION: Mover and Rail	District Located:	Countywide	
Various Sites	District(s) Served:	Countywide	

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	474	1,700	0	0	0	0	0	0	2,174
<b>TOTAL REVENUES:</b>	<b>474</b>	<b>1,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,174</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	474	1,700	0	0	0	0	0	0	2,174
<b>TOTAL EXPENDITURES:</b>	<b>474</b>	<b>1,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,174</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	119	425	0	0	0	0	0	0	544
<b>TOTAL DONATIONS:</b>	<b>119</b>	<b>425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>544</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$80

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### STATE ROAD 836 (EAST/WEST) EXPRESS ENHANCED BUS SERVICE

**PROJECT #: 678040**

DESCRIPTION: Purchase 60 foot buses to extend bus service along SR836 from SW 8 St and SW 147 Ave to the MIC at MIA, install Wi-Fi, bus real-time signs, transit signal priority and build new robust bus stations, Park and Ride/bus terminal

LOCATION: Countywide District Located: 6, 10, 11, 12  
 Various Sites District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	0	0	155	5,885	2,683	0	0	8,723
FDOT Funds	0	500	500	4,000	1,270	0	0	0	6,270
People's Transportation Plan Bond Program	0	663	1,432	4,746	4,113	1,004	0	0	11,958
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>1,163</b>	<b>1,932</b>	<b>8,901</b>	<b>11,268</b>	<b>3,687</b>	<b>0</b>	<b>0</b>	<b>26,951</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	0	30	30	0	0	0	0	0	60
Planning and Design	0	10	700	205	180	95	0	0	1,190
Construction	0	0	0	71	7,500	2,588	0	0	10,159
Equipment Acquisition	0	1,000	1,000	8,000	2,650	0	0	0	12,650
Construction Management	0	0	0	20	550	382	0	0	952
Project Administration	0	70	150	200	153	84	0	0	657
Project Contingency	0	53	52	405	235	538	0	0	1,283
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,163</b>	<b>1,932</b>	<b>8,901</b>	<b>11,268</b>	<b>3,687</b>	<b>0</b>	<b>0</b>	<b>26,951</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	0	0	31	1,177	537	0	0	1,745
<b>TOTAL DONATIONS:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31</b>	<b>1,177</b>	<b>537</b>	<b>0</b>	<b>0</b>	<b>1,745</b>

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$75,000

### METRORAIL TRAIN WAYSIDE COMMUNICATION EQUIPMENT INSTALLATION AT RAIL STATIONS

**PROJECT #: 678500**

DESCRIPTION: Install train wayside communication equipment at rail stations to interface with station signs to display train route information at the platform

LOCATION: Rail District Located: Countywide  
 Various Sites District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	7,163	1,599	0	0	0	0	0	0	8,762
<b>TOTAL REVENUES:</b>	<b>7,163</b>	<b>1,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,762</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	6,118	1,529	0	0	0	0	0	0	7,647
Project Administration	280	70	0	0	0	0	0	0	350
Project Contingency	765	0	0	0	0	0	0	0	765
<b>TOTAL EXPENDITURES:</b>	<b>7,163</b>	<b>1,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,762</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$50,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### GRAPHICS AND SIGNAGE UPGRADE

**PROJECT #: 678800**

DESCRIPTION: Design-build signage system that will unify the new Earlington Heights Miami Intermodal Center Connector (Airport Link) with the existing Metrorail system

LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	5,700	1,800	0	0	0	0	0	0	7,500
<b>TOTAL REVENUES:</b>	<b>5,700</b>	<b>1,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	4,987	1,780	0	0	0	0	0	0	6,767
Project Administration	713	20	0	0	0	0	0	0	733
<b>TOTAL EXPENDITURES:</b>	<b>5,700</b>	<b>1,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>

### METRO RAIL FIBER OPTIC REPAIR AND CAPACITY AUGMENTATION

**PROJECT #: 678900**

DESCRIPTION: Install new fiber optic cable termination cabinets in all mainline train control rooms and at the Central Control

LOCATION: Metrorail District Located: Countywide  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,700	5,800	0	0	0	0	0	0	7,500
<b>TOTAL REVENUES:</b>	<b>1,700</b>	<b>5,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,667	5,371	0	0	0	0	0	0	7,038
Equipment Acquisition	0	87	0	0	0	0	0	0	87
Project Contingency	33	342	0	0	0	0	0	0	375
<b>TOTAL EXPENDITURES:</b>	<b>1,700</b>	<b>5,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	425	1,450	0	0	0	0	0	0	1,875
<b>TOTAL DONATIONS:</b>	<b>425</b>	<b>1,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,875</b>

### KENDALL DRIVE SIGNALIZATION

**PROJECT #: 679060**

DESCRIPTION: Integration of Intelligent Transportation System (ITS) with Traffic Signal Priority (TSP)

LOCATION: Dadeland North Metrorail Station to SW 167 Ave District Located: 7, 11  
 along SW 88 St  
 South Miami District(s) Served: 7, 11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,624	696	0	0	0	0	0	0	2,320
<b>TOTAL REVENUES:</b>	<b>1,624</b>	<b>696</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,320</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Technology Hardware/Software	1,624	696	0	0	0	0	0	0	2,320
<b>TOTAL EXPENDITURES:</b>	<b>1,624</b>	<b>696</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,320</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NORTHEAST TRANSIT HUB ENHANCEMENTS

PROJECT #: 679230

DESCRIPTION: Improvements at existing transit hubs at 163rd Street Mall and at Aventura Mall  
 LOCATION: 163rd Street Mall and Aventura Mall      District Located: 4  
 Various Sites      District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	159	1,153	330	0	0	0	0	0	1,642
People's Transportation Plan Bond Program	159	1,153	330	0	0	0	0	0	1,642
<b>TOTAL REVENUES:</b>	<b>318</b>	<b>2,306</b>	<b>660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,284</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	35	0	0	0	0	0	0	0	35
Planning and Design	283	40	10	0	0	0	0	0	333
Construction	0	1,967	650	0	0	0	0	0	2,617
Project Contingency	0	299	0	0	0	0	0	0	299
<b>TOTAL EXPENDITURES:</b>	<b>318</b>	<b>2,306</b>	<b>660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,284</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$25,000

### NORTHWEST 27TH AVENUE ENHANCED BUS SERVICE

PROJECT #: 679310

DESCRIPTION: Purchase 60 foot buses to extend bus service along NW 27 Ave from NW 215 St to the MIC; install Wi-Fi, bus real-time signs, transit signal priority; and build new robust bus stations, Park and Ride/bus terminal  
 LOCATION: Countywide      District Located: 1, 2, 3, 6  
 Various Sites      District(s) Served: 1, 2, 3, 6

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	1,772	1,685	0	0	0	0	0	3,457
FDOT Funds	4,431	2,018	1,586	0	0	0	0	0	8,035
People's Transportation Plan Bond Program	10,743	2,489	2,391	2,484	2,484	2,484	2,484	0	25,559
Operating Revenue	29	0	0	0	0	0	0	0	29
<b>TOTAL REVENUES:</b>	<b>15,203</b>	<b>6,279</b>	<b>5,662</b>	<b>2,484</b>	<b>2,484</b>	<b>2,484</b>	<b>2,484</b>	<b>0</b>	<b>37,080</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	5,064	0	207	500	200	0	0	0	5,971
Planning and Design	29	2,450	3,172	37	21	5	5	0	5,719
Construction	0	1,772	1,685	1,697	1,616	2,380	2,380	0	11,530
Equipment Acquisition	10,110	1,586	0	0	0	0	0	0	11,696
Construction Management	0	0	0	25	117	39	39	0	220
Project Administration	0	171	153	125	130	50	50	0	679
Project Contingency	0	300	445	100	400	10	10	0	1,265
<b>TOTAL EXPENDITURES:</b>	<b>15,203</b>	<b>6,279</b>	<b>5,662</b>	<b>2,484</b>	<b>2,484</b>	<b>2,484</b>	<b>2,484</b>	<b>0</b>	<b>37,080</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
<b>TOTAL DONATIONS:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$75,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### BICYCLE LOCKER REPLACEMENT AT ALL RAIL STATIONS AND OTHER TRANSIT FACILITIES

PROJECT #: 679430

DESCRIPTION: Install bicycle lockers at all Metrorail stations and other transit facilities  
 LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	230	202	0	0	0	0	0	0	432
Capital Impr. Local Option Gas Tax	0	23	0	0	0	0	0	0	23
<b>TOTAL REVENUES:</b>	<b>230</b>	<b>225</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	230	225	0	0	0	0	0	0	455
<b>TOTAL EXPENDITURES:</b>	<b>230</b>	<b>225</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	58	51	0	0	0	0	0	0	109
<b>TOTAL DONATIONS:</b>	<b>58</b>	<b>51</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>109</b>

### MUNICIPAL ALLOCATION OF AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA)

PROJECT #: 679870

DESCRIPTION: Provide and improve transit service efficiency and mobility in five (5) municipalities in Miami-Dade County that includes the purchase of trolley buses, installation of bus shelters, and construction of sidewalks as part of the American Recovery and Reinvestment Act  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	2,019	148	0	0	0	0	0	0	2,167
<b>TOTAL REVENUES:</b>	<b>2,019</b>	<b>148</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,167</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	185	0	0	0	0	0	0	0	185
Construction	1,834	62	0	0	0	0	0	0	1,896
Equipment Acquisition	0	86	0	0	0	0	0	0	86
<b>TOTAL EXPENDITURES:</b>	<b>2,019</b>	<b>148</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,167</b>

### TRACK AND GUIDEWAY REHABILITATION

PROJECT #: 6710900

DESCRIPTION: Rehabilitate existing track and guideway equipment and fixtures; replacement of safety items for rail to include coverboard, fasteners, insulated joints, metal acoustical barriers, and drains; and replace 10-15 year rail bound service equipment  
 LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	30,552	9,159	6,922	2,634	0	0	0	0	49,267
<b>TOTAL REVENUES:</b>	<b>30,552</b>	<b>9,159</b>	<b>6,922</b>	<b>2,634</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>49,267</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	83	0	0	0	0	0	0	0	83
Construction	11,738	4,924	3,627	1,500	0	0	0	0	21,789
Equipment Acquisition	2,147	1,860	851	550	0	0	0	0	5,408
Project Administration	16,584	2,375	2,444	584	0	0	0	0	21,987
<b>TOTAL EXPENDITURES:</b>	<b>30,552</b>	<b>9,159</b>	<b>6,922</b>	<b>2,634</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>49,267</b>

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## BUS ENHANCEMENTS

**PROJECT #: 6730101**



DESCRIPTION: Purchase Hybrid buses for route expansions/enhancements for Biscayne and South Miami Dade and retrofit Electric Cooling System on several buses

LOCATION: Countywide  
Throughout Miami-Dade County

District Located: Countywide  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA 5308 Discretionary Grant	2,513	0	0	0	0	0	0	0	2,513
FTA Section 5307/5309 Formula Grant	2,150	0	0	0	0	0	0	0	2,150
FDOT Funds	0	15,000	0	0	0	0	0	0	15,000
People's Transportation Plan Bond Program	0	15,000	0	0	0	0	0	0	15,000
<b>TOTAL REVENUES:</b>	<b>4,663</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,663</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	4,663	30,000	0	0	0	0	0	0	34,663
<b>TOTAL EXPENDITURES:</b>	<b>4,663</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,663</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	538	0	0	0	0	0	0	0	538
<b>TOTAL DONATIONS:</b>	<b>538</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>538</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000,000

## ASSOCIATED TRANSPORTATION IMPROVEMENTS

**PROJECT #: 6730531**



DESCRIPTION: Replace signage at Metrorail Stations; install bicycle-related amenities on buses and at locations such as Metrorail and Metromover stations; and provide for other federally qualified passenger amenities or enhancements

LOCATION: Countywide  
Various Sites

District Located: 2, 3, 5, 6, 7, 12, 13  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	484	489	494	499	504	509	0	2,979
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>484</b>	<b>489</b>	<b>494</b>	<b>499</b>	<b>504</b>	<b>509</b>	<b>0</b>	<b>2,979</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	0	484	489	494	499	504	509	0	2,979
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>484</b>	<b>489</b>	<b>494</b>	<b>499</b>	<b>504</b>	<b>509</b>	<b>0</b>	<b>2,979</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	121	122	124	125	126	127	0	745
<b>TOTAL DONATIONS:</b>	<b>0</b>	<b>121</b>	<b>122</b>	<b>124</b>	<b>125</b>	<b>126</b>	<b>127</b>	<b>0</b>	<b>745</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$42,000

### CENTRAL CONTROL OVERHAUL

**PROJECT #: 6733181**



DESCRIPTION: Install new Central Control Room System in the Stephen P. Clark Center for mover and rail  
 LOCATION: 111 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	2,686	0	0	0	0	0	0	0	2,686
People's Transportation Plan Bond Program	22,919	675	0	0	0	0	0	0	23,594
<b>TOTAL REVENUES:</b>	<b>25,605</b>	<b>675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,280</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	18,211	525	0	0	0	0	0	0	18,736
Furniture, Fixtures and Equipment	784	0	0	0	0	0	0	0	784
Construction Management	2,038	62	0	0	0	0	0	0	2,100
Project Administration	4,572	88	0	0	0	0	0	0	4,660
<b>TOTAL EXPENDITURES:</b>	<b>25,605</b>	<b>675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,280</b>

### EARLINGTON HEIGHTS/MIAMI INTERMODAL CENTER (MIC) CONNECTOR - AIRPORT LINK

**PROJECT #: 6733210**



DESCRIPTION: Extend Metrorail South 2.4 miles from the Earlington Heights Station to the Miami Intermodal Center (MIC) at Miami International Airport (Airport Link)  
 LOCATION: Earlington Heights Metrorail Station to the MIC District Located: 2, 6  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	102,184	113	0	0	0	0	0	0	102,297
People's Transportation Plan Bond Program	399,345	5,037	0	0	0	0	0	0	404,382
<b>TOTAL REVENUES:</b>	<b>501,529</b>	<b>5,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>506,679</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	51,891	0	0	0	0	0	0	0	51,891
Planning and Design	55,702	0	0	0	0	0	0	0	55,702
Construction	360,277	550	0	0	0	0	0	0	360,827
Furniture, Fixtures and Equipment	229	0	0	0	0	0	0	0	229
Equipment Acquisition	894	0	0	0	0	0	0	0	894
Construction Management	11,317	50	0	0	0	0	0	0	11,367
Project Administration	20,410	50	0	0	0	0	0	0	20,460
Project Contingency	809	4,500	0	0	0	0	0	0	5,309
<b>TOTAL EXPENDITURES:</b>	<b>501,529</b>	<b>5,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>506,679</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NORTHWEST 7 AVENUE AND NORTHWEST 62 STREET PASSENGER ACTIVITY CENTER (TRANSIT VILLAGE)

PROJECT #: 6734671



DESCRIPTION: Purchase land, construct, and relocate occupants for future Passenger Activity Center to be located at NW 7 Ave and NW 62 St  
 LOCATION: NW 7 Ave and NW 62 St  
 City of Miami

District Located: 3  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5309 Discretionary Grant	9,785	510	0	0	0	0	0	0	10,295
<b>TOTAL REVENUES:</b>	<b>9,785</b>	<b>510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,295</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	4,999	0	0	0	0	0	0	0	4,999
Planning and Design	78	0	0	0	0	0	0	0	78
Construction	3,001	0	0	0	0	0	0	0	3,001
Project Administration	1,357	160	0	0	0	0	0	0	1,517
Project Contingency	350	350	0	0	0	0	0	0	700
<b>TOTAL EXPENDITURES:</b>	<b>9,785</b>	<b>510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,295</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	2,447	128	0	0	0	0	0	0	2,575
<b>TOTAL DONATIONS:</b>	<b>2,447</b>	<b>128</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,575</b>

### METRORAIL AND METROMOVER TOOLS AND EQUIPMENT

PROJECT #: 6736031



DESCRIPTION: Repair and purchase miscellaneous tools and equipment for Metrorail and Metromover vehicles and facilities  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: 2, 3, 5, 6, 7, 12, 13  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	627	220	0	0	0	0	0	0	847
<b>TOTAL REVENUES:</b>	<b>627</b>	<b>220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>847</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	627	220	0	0	0	0	0	0	847
<b>TOTAL EXPENDITURES:</b>	<b>627</b>	<b>220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>847</b>
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	157	55	0	0	0	0	0	0	212
<b>TOTAL DONATIONS:</b>	<b>157</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>212</b>

### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
BAYLINK CORRIDOR	Countywide	510,000
PARKING GARAGE OVERHAUL, METRORAIL STATIONS REFURBISHMENT AND TRANSIT FACILITIES ROOF REPLACEMENT	Countywide	32,000
METRORAIL PIERS GROUNDING	Countywide	5,000
SOUTH MIAMI PEDESTRIAN OVERPASS	Countywide	4,200
METRORAIL REDUNDANT TRACK CIRCUIT AND AC UNIT SUBSTATION	Countywide	28,000
STATE ROAD 94 (SW 88 ST KENDALL DRIVE) MULTIMODAL TERMINAL	Countywide	20,000
NEW BUS ROUTE IMPROVEMENTS	Countywide	33,000
EXISTING BUS ROUTE IMPROVEMENTS	Countywide	11,700
METRORAIL AND METROMOVER GUIDEWAY IMPROVEMENTS/MODERNIZATION	Countywide	40,000
ESCALATOR AND ELEVATOR REPLACEMENT	Countywide	31,000
DOUGLAS ROAD EXTENSION TO MIAMI INTERMODAL CENTER	Countywide	280,000
<b>UNFUNDED TOTAL</b>		<b>994,900</b>