

2014-15

# Business Plan, Adopted Budget & Five-Year Financial Outlook

## VOLUME 3

### STRATEGIC AREAS:

Neighborhood and Infrastructure

Health and Human Services

Economic Development

General Government and

Supplemental Information

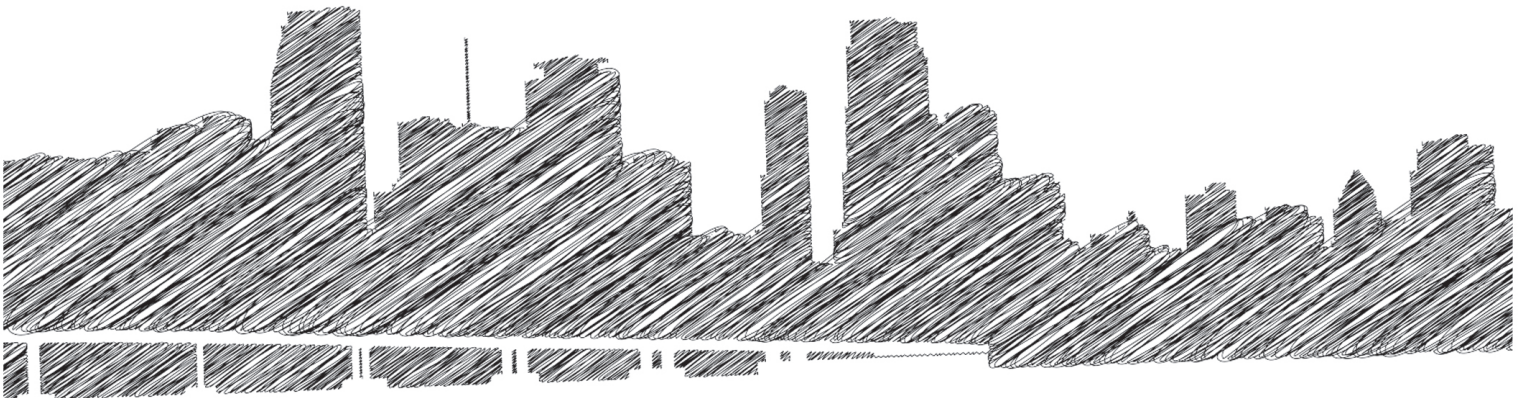


Miami-Dade County • Florida





**FY 2014-15**  
**BUSINESS PLAN, ADOPTED BUDGET &**  
**FIVE-YEAR FINANCIAL OUTLOOK**







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# FY 2014-15 Adopted Budget and Multi-Year Plan

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## How to Read a Department's Budget Narrative

Continuous improvement plays a central role in Miami-Dade County's effort to deliver excellent government services in a fiscally responsible manner. The approach applies equally to the presentation of strategic, financial, and operational information in the Proposed Budget and Multi-Year Capital Plan. These two pages highlight significant changes to department narratives and detail their major sections.

Department narratives in the FY 2013-14 Proposed Budget include a **Capital Funded and Unfunded Project Schedules** immediately following the operating budget information (when applicable).

The **Sustainability** (🌱) symbol is used to highlight County efforts to improve the sustainability of its operations and the natural environment.

### Major Sections of a Department Narrative

The numbered bullets below correspond to the circled numbers on the sample narrative page that follows.

- |   |  |
|---|--|
| <p>1. <b>Introduction</b><br/>A summary of the department's mission, functions, projects, partners, and stakeholders</p> <p>2. <b>Proposed Budget Charts</b><br/>Two pie charts showing the department's proposed expenditures by activity and its proposed revenues by source</p> <p>3. <b>Table of Organization</b><br/>A table that organizes the department by major functions</p> <p>4. <b>Financial Summary</b><br/>Tables detailing the department's proposed operating revenues and expenditures; non-operating expenditures, if applicable; and proposed expenditures by major programs</p> <p>5. <b>Proposed Fee Adjustments</b><br/>Any fee for service that the department proposes to create, increase, decrease, or eliminate; this section will only appear in departments with fee adjustments</p> <p>6. <b>Unit Description</b><br/>Department narratives include sections for major functional units; each section begins with a description of the unit's role in the department and a list of its functions</p> | <p>7. <b>Unit Measures</b><br/>This section, when applicable, includes tables detailing the Strategic Plan Outcomes supported by the unit, the unit's objectives, and the measures necessary to achieve the objectives; each measure includes a target and the actual level attained. For some measures, 'target' represents forecasted demand, not performance level (e.g. "911 call volume")</p> <p>8. <b>Division Highlights and Budget Enhancements or <i>Reductions</i> (not pictured)</b><br/>Notable programs/initiatives that support the achievement of a Strategic Plan Outcome, along with relevant budget and performance impacts; reductions are in italics</p> <p>9. <b>Department-wide Enhancements or <i>Reductions</i> and Additional Comments</b><br/>Bullets detailing resource changes to existing programs and initiatives; detailing newly funded programs and initiatives; commenting on other relevant departmental matters; reductions are in italics</p> <p>10. <b>Unmet Needs</b><br/>A table detailing important department resources unfunded in the Adopted Budget</p> |
|---|--|

# FY 2014-15 Adopted Budget and Multi-Year Plan

## 11. Maps and Charts (not pictured)

Maps or charts relevant to department funding or service delivery, if applicable

## 12. Capital Budget Summary and Highlights

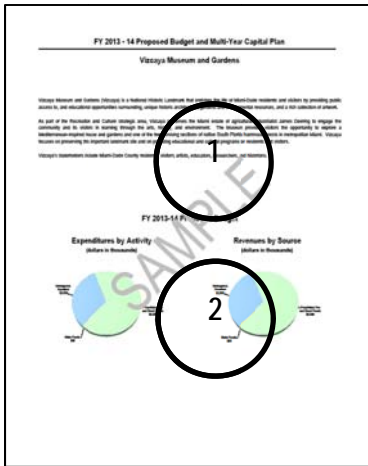
A table detailing the department's proposed capital revenues and expenditures; and a description of notable capital projects and associated impacts on the operating budget

## 13. Funded Capital Project Schedules

Tables detailing all funded project schedules

## 14. Unfunded Capital Project Schedules

Tables detailing all unfunded project schedules; this section will only appear in departments with a capital budget



FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

DEPARTMENTAL SUMMARY

Category	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Operating Expenses	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Expenses	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Operating Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

DEPARTMENTAL SUMMARY

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Capital Expenses	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Operating Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

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Capital Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

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Operating Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

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Capital Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

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Operating Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

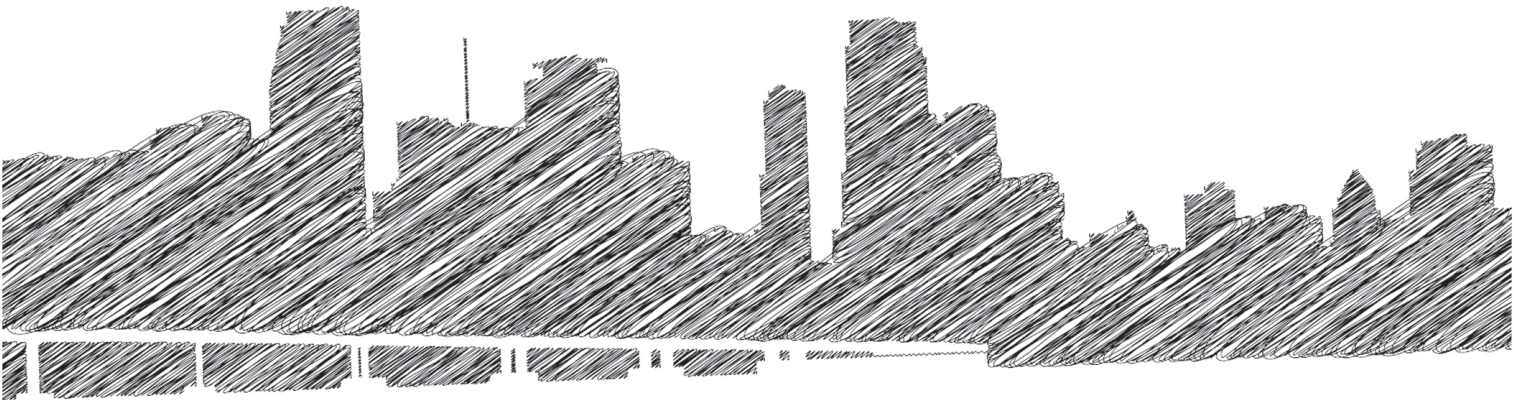
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# DEPARTMENT DETAILS







## Strategic Area

# NEIGHBORHOOD AND INFRASTRUCTURE

### Mission:

To provide efficient, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.

GOALS	OBJECTIVES
RESPONSIBLE GROWTH AND A SUSTAINABLE BUILT ENVIRONMENT	Promote Mixed-Use, Multi-Modal, Well Designed, and Sustainable Communities
	Promote Sustainable Green Buildings
	Enhance the Viability of Agriculture
EFFECTIVE INFRASTRUCTURE SERVICES	Provide Adequate Potable Water Supply and Wastewater Disposal
	Provide Functional and Well Maintained Drainage to Minimize Flooding
	Provide Adequate Solid Waste Disposal Capacity that Meets Adopted Level-of-Service Standard
	Provide Adequate Local Roadway Capacity
PROTECTED AND RESTORED ENVIRONMENTAL RESOURCES	Maintain Air Quality
	Maintain Surface Water Quality
	Protect Groundwater and Drinking Water Wellfield Areas
	Achieve Healthy Tree Canopy
	Maintain and Restore Waterways and Beaches
	Preserve and Enhance Natural Areas
SAFE, HEALTHY AND ATTRACTIVE NEIGHBORHOODS AND COMMUNITIES	Ensure Buildings are Safer
	Promote Livable and Beautiful Neighborhoods
	Preserve and Enhance Well Maintained Public Streets and Rights of Way





## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

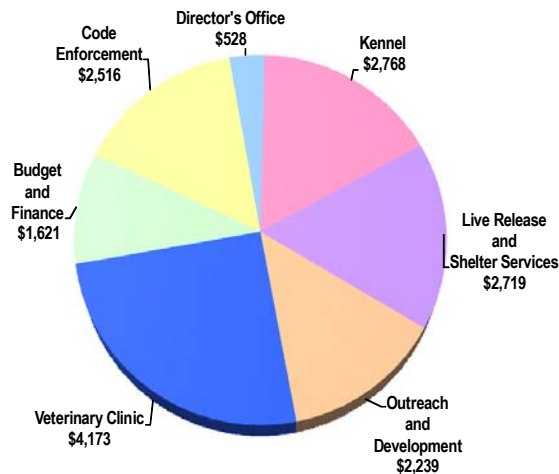
### Animal Services

As part of the Neighborhood and Infrastructure strategic area, Miami-Dade County Animal Services is charged with ensuring public safety and operating the only public shelter in Miami-Dade County. Key responsibilities include promoting animal adoption and pet reunification with their owners, licensing, rabies vaccination requirements for both dogs and cats, protecting the public from dangerous dogs, investigating animal cruelty cases, picking up strays, deceased, and injured animals from the public right of way, enforcing the provisions in Chapter 5 of the Code of Miami-Dade County and Chapter 828 of the Florida Statutes, as well as conducting humane education services. The Animal Services shelter opens to the public seven days a week for adoptions, rescue, lost and found, microchipping, licensing, and vaccinations. Additionally, the Department offers low-cost spay/neuter services to Miami-Dade County residents.

### FY 2014-15 Adopted Budget

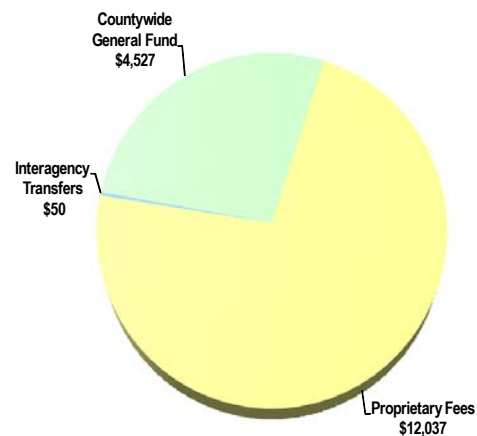
#### Expenditures by Activity

(dollars in thousands)



#### Revenues by Source

(dollars in thousands)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TABLE OF ORGANIZATION

<p style="text-align: center;"><b><u>DIRECTOR'S OFFICE</u></b></p> <ul style="list-style-type: none"> <li>Oversees all departmental activities, including veterinary services, code enforcement, marketing, outreach, and personnel; develops and implements programs and services relating to animal services throughout Miami-Dade County with the goal of achieving a no kill shelter</li> </ul> <p style="text-align: center;"> <u>FY13-14</u>                      <u>FY 14-15</u>  2                                      2 </p>			
<p style="text-align: center;"><b><u>LIVE RELEASE AND SHELTER SERVICES</u></b></p> <ul style="list-style-type: none"> <li>Coordinates customer service functions, such as adoptions, working with rescue groups, lost and found, and processing financial transactions at the service counter</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>                      <u>FY 14-15</u>  25                                      24 </p>		<p style="text-align: center;"><b><u>BUDGET AND FINANCE</u></b></p> <ul style="list-style-type: none"> <li>Oversees budget and finance, accounts payable/receivable, collections, human resources, the issuance of rabies/licensing notices, violations, contract compliance and grants</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>                      <u>FY 14-15</u>  17                                      12 </p>	
<p style="text-align: center;"><b><u>CODE ENFORCEMENT</u></b></p> <ul style="list-style-type: none"> <li>Ensures compliance with Chapter 5 of the County Code and Chapter 828 of the Florida Statutes; coordinates regulatory and enforcement activities; and oversees field operations and dispatching, the issuance of uniform civil citations, and investigations</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>                      <u>FY 14-15</u>  29                                      29 </p>		<p style="text-align: center;"><b><u>VETERINARY CLINIC</u></b></p> <ul style="list-style-type: none"> <li>Oversees all veterinary services, including spay/neuter surgeries, rabies vaccinations, medical treatments, and euthanasia of shelter animals</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>                      <u>FY 14-15</u>  40                                      30 </p>	
<p style="text-align: center;"><b><u>KENNEL</u></b></p> <ul style="list-style-type: none"> <li>Cares for shelter animals, including cleaning and feeding; assists constituents interested in adoption; assess pet behavior; and assists constituents who have lost their pets</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>                      <u>FY 14-15</u>  57                                      42 </p>		<p style="text-align: center;"><b><u>OUTREACH AND DEVELOPMENT</u></b></p> <ul style="list-style-type: none"> <li>Responsible for all media and public relations, procurement activities, building maintenance, janitorial services, security, technology infrastructure and related contract management, oversees outreach, the volunteer program and public and media relations</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>                      <u>FY 14-15</u>  3                                      7 </p>	

The FY 2014-15 total number of full-time equivalent positions is 152.38

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	661	712	4,727	4,527*
Miscellaneous Revenues	162	113	140	116
Surcharge Revenues	117	172	140	170
Animal License Fees from Licensing Stations	4,923	5,285	4,910	5,100
Animal License Fees from Shelter	1,619	1,721	1,610	1,744
Animal Shelter Fees	899	914	806	1,564
Carryover	236	626	569	893
Code Violation Fines	1,927	2,497	2,115	2,450
Transfer From Other Funds	47	40	50	50
<b>Total Revenues</b>	<b>10,591</b>	<b>12,080</b>	<b>15,067</b>	<b>16,614</b>

### Operating Expenditures

<b>Summary</b>				
Salary	5,181	5,642	7,474	7,351
Fringe Benefits	1,484	1,573	2,407	2,570
Court Costs	22	18	22	20
Contractual Services	503	540	653	2,265
Other Operating	2,144	2,592	3,093	2,685
Charges for County Services	632	909	764	875
Grants to Outside Organizations	0	100	538	765
Capital	68	40	66	33
<b>Total Operating Expenditures</b>	<b>10,034</b>	<b>11,414</b>	<b>15,017</b>	<b>16,564</b>

### Non-Operating Expenditures

<b>Summary</b>				
Transfers	16	170	50	50
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>16</b>	<b>170</b>	<b>50</b>	<b>50</b>

\*Including General Fund carryover from FY 2013-14, the General Fund support to Animal Services for FY 2014-15 is \$5.702 million

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Neighborhood and Infrastructure</b>				
Budget and Finance	2,156	1,621	17	12
Code Enforcement	2,194	2,516	29	29
Director's Office	845	528	2	2
Kennel	2,889	2,768	57	42
Live Release and Shelter Services	1,791	2,719	25	24
Outreach and Development	1,016	2,239	3	7
Veterinary Clinic	4,126	4,173	40	30
<b>Total Operating Expenditures</b>	<b>15,017</b>	<b>16,564</b>	<b>173</b>	<b>146</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	0	151	349	429	277
Fuel	140	145	191	156	160
Overtime	131	129	100	200	125
Rent	39	40	65	34	40
Security Service	111	125	102	188	120
Temporary Services	355	712	490	1,193	600
Travel and Registrations	22	32	46	60	30
Utilities	162	157	194	140	200

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 13-14	Adopted Fee FY 14-15	Dollar Impact FY 14-15
• Microchip	10	15	\$10,000
• Transport Fee (Per Animal) Out-of-State	0	45	\$45,000
• Relocation Fee (per animal) Interstate	0	20	\$3,000
• Field Visit/Bite Report	0	15	\$750
• Guard Dog Registration Fee (Per Dog)	0	125	\$6,250
• Regular Rabies	10	15	\$150,000
• Feline Viral Rhinotracheitis, Calicivirus and Panleukopenia vaccine (FRCP) (Cat)	5	15	\$15,000
• Bordetella	0	15	\$3,750
• Distemper, Hepatitis, Parainfluenza, and Parvovirus vaccine (DHPP)	5	15	\$2,500
• Low Cost Vaccine Package	0	25	\$25,000
• Regular Vaccine Package (Canine)	0	35	\$175,000
• Regular Vaccine Package (Feline)	0	20	\$14,000
• Low Cost Full Service Package (Canine)	0	40	\$6,000
• Full Service Package (Canine)	0	50	\$15,000
• Full Service Package (Feline)	0	35	\$1,400
• Special Service Package (Canine)	0	80	\$16,000
• Special Service Package (Feline)	0	50	\$2,500
• Low Cost Rabies	3	3	\$0

### **DIVISION: DIRECTOR'S OFFICE**

The Director's Office oversees all operational, administrative, and policy functions of the Department in order to ensure the health and welfare of cats and dogs, by enforcing the sections of the Miami-Dade County Code and Florida Statutes that address animal care and maximize the animal live release rate.

- Develops departmental strategy and policy
- Manages performance of divisions and develops annual business plan
- Supports the Animal Services Foundation
- Oversees the creation of a new animal shelter
- Seeks alternative funding sources and fosters partnerships with other organizations to maximize resources
- Oversees implementation of No-Kill plan funded by the voter approved initiative

### **DIVISION COMMENTS**

- In FY 2013-14, a review of all processes and programs was undertaken for the FY 2014-15 Budget to identify the most effective and efficient utilization of funds to achieve a No-Kill Shelter; as a result several efficiencies, outsourcing opportunities, and fee adjustments were identified that will allow for increased capacity for spay and neuter surgeries for shelter animals, create a community sterilization program for owned pets, help prevent the spread of disease at the shelter, provide better care to increase adoptions, expand the Dogs and Cats Transport program, Foster program, Trap Neuter and Give Back/Release program, grow the Volunteer program, coordinate education and training programs, promote adoption events, and review and monitor services to place animals at risk with rescue organizations



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: BUDGET AND FINANCE

The Budget and Finance Division oversees administrative functions in the department.

- Develops and monitors budget; tracks financial trends
- Oversees all department financial transactions including collections and accounts payable/receivables
- Manages all computer generated license/rabies renewals and citations; initiates collections, scheduling of hearings and account updates
- Directs human resources activities, such as recruitment, labor relations, training, benefits and payroll

#### Strategic Objectives - Measures

- ED1-1: Reduce income disparity by increasing per capita income

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase number of saved animals	Dogs licensed in Miami-Dade County	OP	↔	196,378	199,099	196,000	199,603	200,000

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Reduce flawed uniform civil citations	Civil citation error rate	EF	↓	2%	2%	1%	3%	1.5%

#### DIVISION COMMENTS

- In FY 2014-15, the Department will continue its Memorandum of Understanding with the Finance Department to pursue collection of unpaid civil citations (payments are based on a percentage of collected revenue)
- *In FY 2014-15, the Department is continuing its effort to streamline its licensing processes through the automation and outsourcing of data entry function; it is estimated that this effort will generate approximately \$80,000 in annualized savings; more importantly, a pet's rabies and licensing information will be updated within a projected seven to ten business days upon receipt of information, from the current four to six weeks of receipt; veterinary clinics will also be given the option to enter their client's information on-line, thus reducing the number of data entries and subsequent erroneous citations from being issued; as a result of this efficiency three positions will be eliminated*

### DIVISION: CODE ENFORCEMENT

The Code Enforcement Division enforces all law enforcement aspects of Chapter 5 of the County Code and Florida Statutes Chapter 828.

- Protects the public from stray and dangerous dogs by removing them from public property
- Investigates cases of animal abuse and neglect
- Coordinates regulatory and enforcement activities
- Oversees field operations and dispatching
- Issues manual civil citations
- Removes dead animals from public rights of way

#### Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Reduce stray animals	Stray animal pickup response time (in calendar days)	EF	↓	3.0	1.0	1.0	2.2	1.6
Improve the quality of service delivery	Dead animal pickup response time (in calendar days)	EF	↓	2.4	2.3	2.0	1.7	1.6

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- In FY 2014-15, the Public Works and Waste Management Department (PWWM) will continue to fund three Disposal Technician positions within the Animal Services Department (\$150,000) to collect and dispose of dead animals countywide

### **DIVISION: VETERINARY CLINIC**

The Veterinary Clinic Division provides all veterinary services to shelter animals.

- Prepares shelter animals for adoption and rescue
- Operates rabies/microchip clinic for the public
- Provides all medical treatments and preventive care to shelter animals
- Provides all necessary surgeries to shelter animals, including spay and neuter procedures
- Euthanizes shelter animals
- Offers low-cost spay/neuter services at the main shelter and community events; and partners with the Humane Society, Cat Network, and other organizations to provide low/cost surgeries throughout the community

### **Strategic Objectives - Measures**

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure humane treatment of sheltered animals	Rabies vaccines delivered by clinic	OP	↔	24,206	23,802	25,000	26,719	27,000
	Save rate	OP	↑	60%	71%	60%	80%	82%

### DIVISION COMMENTS

- Various new "vaccine/well care" packages were introduced to encourage immunization (rabies/booster shots) and sterilization of their pets, thus improving the overall health of the pet community; the new services, as well as an increase to a few fees will generate \$515k in additional revenues
- As a result of the review of all processes and programs, four full-time vacant Veterinarians and six vacant Veterinary Technician positions were eliminated.*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: LIVE RELEASE AND SHELTER SERVICES

The Live Release and Shelter Services Division provides counter and telephone services to customers and coordinates outreach, public relations, and media relations with the goal of increasing the live release rates of shelter animals.

- Facilitates and processes pet adoptions
- Coordinates animal transfers to rescue groups
- Provides lost and found pet services
- Handles data entry and financial transactions for rabies and microchip clinic
- Provides adoption assistance

#### Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase number of saved animals	Adoptions	OC	↑	7,253	8,874	9,000	9,259	9,250
	Rescues	OC	↑	7,805	4,294	5,000	5,515	5,250
	Returns to owner	OC	↑	1,820	1,971	2,000	1,952	2,000

#### DIVISION COMMENTS

- *As a result of the review of all processes and programs, four vacant full-time Customer Clerks positions were eliminated*
- *In FY 2014-15, in an effort to identify more efficient and effective utilization of resources, three vacant full-time Transport Operator positions are being outsourced, the Department is identifying vendors that can transport animals out-of-state to partner organizations in support of its Live Release and No-Kill initiatives*
- In FY 2014-15 the Department will continue its effort to expand the voter approved No-Kill initiatives, such as the foster, transport, adoptions and rescue programs, and to reduce the time needed to process adoptions at the shelter with the goal of achieving a No-Kill shelter
- In FY 2014-15 the Rescue performance measures include shelter pets that were transferred to partner rescue organizations and transport receiving agencies across the country

### DIVISION: KENNEL

The Kennel Division cares for all shelter animals and maintains the kennel area.

- Provides food and water to shelter animals
- Cleans kennel area
- Moves animals between adoption, receiving, clinic, and holding areas of the kennel
- Assists constituents with adoptions and lost and found
- Oversees the foster and transport program
- Supports Trap Neuter and Release (TNR)/Trap Neuter and Give-back (TNG) programs for cats

#### Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase number of saved animals	Shelter intake	OP	↔	31,226	28,748	32,000	30,028	26,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- *As a result of the review of all processes and programs, one full-time vacant Animal Care Assistant Coordinator, one vacant Inventory Clerk, and one vacant Animal Behavior and Training Technician positions were eliminated*
- *In FY 2014-15, the Department will be converting three full-time Shelter Intake Clerks to four part-time positions*
- The Kennel Division is tasked with the care and well-being of all animals housed at the shelter; to include but not limited to the adherence of proper cleaning protocols to prevent the spread of disease, feeding, monitoring, and identification of animals with potential health and behavioral issues with the goal to provide all animals abandoned at the shelter with an opportunity for adoption or rescue

### **DIVISION: OUTREACH AND DEVELOPMENT**

This division is responsible for all procurement activities, building maintenance, janitorial services, security, technology infrastructure and related contract management.

### DIVISION COMMENTS

- *As a result of the review of all processes and programs, one full-time vacant Contracts Officer was eliminated*

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
BBC GOB Financing	0	1,865	0	0	0	0	0 0		1,865
BBC GOB Series 2005A	342	0	0	0	0	0	0 0		342
BBC GOB Series 2008B	346	0	0	0	0	0	0 0		346
BBC GOB Series 2008B-1	2,277	0	0	0	0	0	0 0		2,277
BBC GOB Series 2011A	766	0	0	0	0	0	0 0		766
BBC GOB Series 2013A	862	0	0	0	0	0	0 0		862
BBC GOB Series 2014A	542	0	0	0	0	0	0 0		542
Capital Asset Series 2009B Bonds	4,000	0	0	0	0	0	0 0		4,000
Future Financing	0	14,961	0	0	0	0	0 0		14,961
Sale of Surplus Property	0	3,000	0	0	0	0	0 0		3,000
Total:	9,135	19,826	0	0	0	0	0 0		28,961
<b>Expenditures</b>									
<b>Strategic Area: Neighborhood and Infrastructure</b>									
Animal Services Facilities	9,135	15,960	3,866	0	0	0	0 0		28,961
Total:	9,135	15,960	3,866	0 0		0	0 0		28,961

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes \$28.961 million for the purchase and development of a new animal service facility which includes \$7 million Building Better Communities General Obligation Bond (BBC GOB), \$3 million from the sale of surplus property, \$4 million of previously issued Capital Asset Bond proceeds, and \$14.961 million from future financing; working with the Internal Services Department, the Department is finalizing the design of a Leadership in Energy and Environmental Design (LEED) certified retrofit for the new shelter; the new shelter is anticipated to open in FY 2015-16

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### NEW ANIMAL SHELTER

PROJECT #: 1998460



DESCRIPTION: Purchase and retrofit facility to serve as the new Animal Shelter

LOCATION: 3651 NW 79 Ave

Unincorporated Miami-Dade County

District Located:

12

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,865	0	0	0	0	0	0	1,865
BBC GOB Series 2005A	342	0	0	0	0	0	0	0	342
BBC GOB Series 2008B	346	0	0	0	0	0	0	0	346
BBC GOB Series 2008B-1	2,277	0	0	0	0	0	0	0	2,277
BBC GOB Series 2011A	766	0	0	0	0	0	0	0	766
BBC GOB Series 2013A	862	0	0	0	0	0	0	0	862
BBC GOB Series 2014A	542	0	0	0	0	0	0	0	542
Capital Asset Series 2009B Bonds	4,000	0	0	0	0	0	0	0	4,000
Future Financing	0	14,961	0	0	0	0	0	0	14,961
Sale of Surplus Property	0	3,000	0	0	0	0	0	0	3,000
<b>TOTAL REVENUES:</b>	<b>9,135</b>	<b>19,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,961</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Art Allowance	0	700	0	0	0	0	0	0	700
Land/Building Acquisition	6,704	0	0	0	0	0	0	0	6,704
Planning and Design	1,735	123	0	0	0	0	0	0	1,858
Construction	103	11,010	3,585	0	0	0	0	0	14,698
Furniture, Fixtures and Equipment	0	600	0	0	0	0	0	0	600
Technology Hardware/Software	0	1,048	0	0	0	0	0	0	1,048
Construction Management	5	1,087	92	0	0	0	0	0	1,184
Project Administration	588	392	20	0	0	0	0	0	1,000
Project Contingency	0	1,000	169	0	0	0	0	0	1,169
<b>TOTAL EXPENDITURES:</b>	<b>9,135</b>	<b>15,960</b>	<b>3,866</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,961</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$485,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Public Works and Waste Management

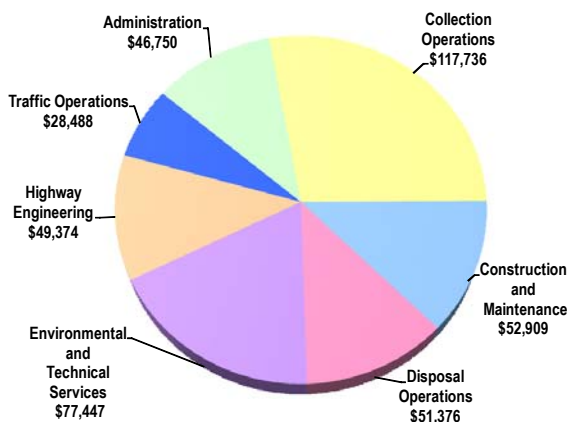
The Public Works and Waste Management Department (PWWM) supports the Neighborhood and Transportation infrastructure demands of Miami-Dade County and enhances the quality of life for residents, businesses, and visitors through the construction, operation, and maintenance of a safe, effective, and aesthetically pleasing physical environment. This includes operation and management of traffic infrastructure, rights of way, roads and bridges, canal maintenance, and providing solid waste management services such as the collection of garbage and trash in the Waste Collection Service Area (WCSA), waste disposal countywide, and related code enforcement.

As part of the Transportation and Neighborhood and Infrastructure strategic areas, PWWM administers the planning, construction, and maintenance of a safe and efficient system of roads, bridges, drainage improvements, pathways, traffic signals, signs, and street lights; administers roadway infrastructure maintenance, inspection, compliance, and improvement programs; implements all highway and neighborhood improvement projects included in the Capital Improvement Plan and Transportation Improvement Program; implements various public works projects in the Building Better Communities General Obligation Bond (BBC GOB) Program; administers toll collection on the Rickenbacker and Venetian Causeways; administers the Storm Water Utility and ensures flood protection through the secondary drainage canal system by providing adequate chemical and mechanical maintenance of these and other drainage facilities; and provides environmentally sensitive mosquito control services. In addition, the Department provides a variety of waste management services for over 350,000 households, including garbage and trash collection and curbside collection of recyclable materials; operates 13 Trash and Recycling Centers (TRCs) in the WCSA; and provides waste transfer and disposal services countywide to municipalities and private haulers. PWWM is also responsible for the operation and management of three regional transfer stations and associated fleet, two operating landfills, and the Resources Recovery facility (one of the largest waste-to-energy facilities in the world), and a co-located ashfill. Other services provided include residential and commercial code enforcement, litter clean-up, transit bus stop waste collection, maintenance of two County-owned closed landfills and various closed cells at active landfills, illegal dumping enforcement and removal, and storm debris removal. Additionally, PWWM has countywide responsibility for the regulation of waste collection, transportation of waste, and recycling activities.

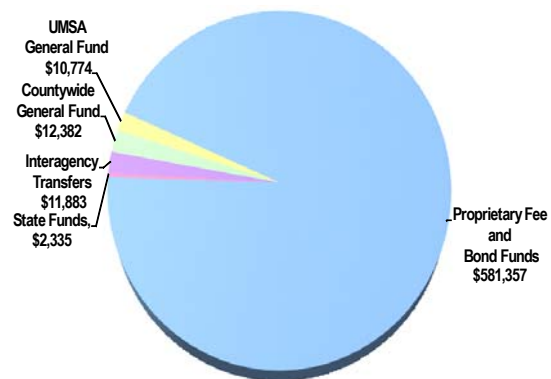
PWWM coordinates its activities with a variety of stakeholders throughout the community, including municipalities, community councils, homeowners' associations, other local neighborhood groups, private haulers, and landscape businesses. In addition, PWWM also partners with State and Federal agencies to ensure regulatory compliance, and cooperation on large scale infrastructure initiatives, as well as the implementation of disposal site mitigation.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<div> <div> <b>OFFICE OF THE DIRECTOR</b> <ul style="list-style-type: none"> <li>Formulates departmental policy and provides overall direction and coordination of departmental operations and management</li> </ul> <div> <div>FY 13-14</div> <div>9</div> </div> <div> <div>FY 14-15</div> <div>9</div> </div> </div> </div>			
<div> <b>COLLECTION OPERATIONS</b> <ul style="list-style-type: none"> <li>Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling centers; and provides bulky waste pick-ups, and illegal dumping removal</li> </ul> <div> <div>FY 13-14</div> <div>553</div> </div> <div> <div>FY 14-15</div> <div>547</div> </div> </div>		<div> <b>TRAFFIC OPERATIONS</b> <ul style="list-style-type: none"> <li>Provides traffic engineering studies, designs traffic control intersection improvement plans, and maintains all traffic signs and signals in Miami-Dade County</li> </ul> <div> <div>FY 13-14</div> <div>168</div> </div> <div> <div>FY 14-15</div> <div>155</div> </div> </div>	
<div> <b>DISPOSAL OPERATIONS</b> <ul style="list-style-type: none"> <li>Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill as well as enforcing solid waste regulations</li> </ul> <div> <div>FY 13-14</div> <div>268</div> </div> <div> <div>FY 14-15</div> <div>268</div> </div> </div>		<div> <b>HIGHWAY ENGINEERING</b> <ul style="list-style-type: none"> <li>Plans and designs major infrastructure improvements; administers storm water utilities; operates and maintains the Causeways infrastructure and rights-of-way; creates and administers special taxing districts</li> </ul> <div> <div>FY 13-14</div> <div>174</div> </div> <div> <div>FY 14-15</div> <div>147</div> </div> </div>	
<div> <b>ENVIRONMENTAL AND TECHNICAL SERVICES</b> <ul style="list-style-type: none"> <li>Maintains capital waste management infrastructure, landfill environmental compliance, and administers fleet maintenance and resource recovery activities</li> </ul> <div> <div>FY 13-14</div> <div>43</div> </div> <div> <div>FY 14-15</div> <div>43</div> </div> </div>		<div> <b>CONSTRUCTION AND MAINTENANCE</b> <ul style="list-style-type: none"> <li>Develops, administers and provides inspection and oversight for infrastructure construction contracts; conducts maintenance and repairs on all county maintained rights-of-way infrastructure including roadway, bridges, guardrails, swales and sidewalks; storm water and canal systems maintenance; performs county-wide mosquito eradication and control activities</li> </ul> <div> <div>FY 13-14</div> <div>379</div> </div> <div> <div>FY 14-15</div> <div>361</div> </div> </div>	
<div> <b>ADMINISTRATION</b> <ul style="list-style-type: none"> <li>Implements departmental policy and provides overall direction on personnel, finance, budget, intergovernmental affairs planning, procurement, information systems, media relations, outreach, and customer service department-wide; administers the curbside recycling program</li> </ul> <div> <div>FY 13-14</div> <div>115</div> </div> <div> <div>FY 14-15</div> <div>98</div> </div> </div>			

The FY 2014-15 total number of full-time equivalent positions is 1640.75



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	14,616	11,952	17,757	12,382
General Fund UMSA	4,623	5,554	4,796	10,774
Carryover	161,707	201,341	192,360	180,291
Interest Earnings	0	0	0	13
Interest/ Rate Stabilization Reserve	575	599	812	558
Intradepartmental Transfers	23,826	21,637	0	25,684
Causeway Toll Revenues	11,121	10,917	10,747	11,126
Collection Fees and Charges	140,970	134,333	139,165	141,132
Construction / Plat Fees	2,302	1,251	597	1,424
Disposal Fees and Charges	110,049	113,265	108,453	113,820
PTP Sales Tax Revenue	2,426	2,236	3,534	3,414
Recyclable Material Sales	1,949	1,918	1,839	1,783
Resource Recovery Energy Sales	30,916	31,453	10,242	11,313
Miscellaneous Revenues	0	0	0	88
Special Taxing Administration Charges	2,789	2,507	2,532	2,741
Special Taxing District Revenue	19,933	21,316	25,586	25,146
Storm Water Utility Fees	15,570	18,260	30,695	29,185
Stormwater Utility Fees (County)	0	0	0	2,336
Transfer Fees	7,085	6,732	6,358	6,324
Utility Service Fee	21,692	22,490	21,153	24,979
State Grants	0	0	641	0
Mosquito State Grant	18	29	18	29
FDOT Payment	4,335	2,258	0	2,300
Carryover	80	61	10	6
Federal Funds	181	0	0	0
Interagency Transfers	4,042	3,064	0	3,885
Secondary Gas Tax	5,943	7,991	0	7,998
<b>Total Revenues</b>	<b>586,748</b>	<b>621,164</b>	<b>577,295</b>	<b>618,731</b>
<b>Operating Expenditures Summary</b>				
Salary	95,268	94,062	77,536	96,240
Fringe Benefits	26,765	25,207	25,365	30,285
Court Costs	9	15	19	13
Contractual Services	151,320	167,002	165,372	164,929
Other Operating	29,410	33,378	33,229	52,519
Charges for County Services	58,799	57,136	62,387	67,876
Grants to Outside Organizations	21	21	21	21
Capital	4,106	18,009	32,636	12,197
<b>Total Operating Expenditures</b>	<b>365,698</b>	<b>394,830</b>	<b>396,565</b>	<b>424,080</b>
<b>Non-Operating Expenditures Summary</b>				
Transfers	6,651	9,548	32,240	26,476
Distribution of Funds In Trust	0	1,432	1,400	1,450
Debt Service	23,228	16,446	32,665	28,909
Depreciation, Amortizations and Depletion	313	5,246	0	0
Reserve	0	0	114,425	137,816
<b>Total Non-Operating Expenditures</b>	<b>30,192</b>	<b>32,672</b>	<b>180,730</b>	<b>194,651</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Transportation</b>				
Construction and Maintenance	4,248	16,157	101	88
Highway Engineering	5,133	12,375	148	122
Traffic Operations	12,461	28,488	168	154
<b>Strategic Area: Neighborhood and Infrastructure</b>				
Administration	42,894	46,750	124	107
Collection Operations	129,239	117,736	553	547
Construction and Maintenance	31,876	36,752	278	273
Disposal Operations	52,145	51,376	268	268
Environmental and Technical Services	82,529	77,447	43	43
Highway Engineering	36,040	36,999	26	26
<b>Total Operating Expenditures</b>	<b>396,565</b>	<b>424,080</b>	<b>1,709</b>	<b>1,628</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	194	375	441	507	549
Fuel	11,887	11,244	12,535	11,114	11,910
Overtime	3,398	2,940	3,558	5,868	4,275
Rent	2,554	3,010	3,178	2,922	3,243
Security Services	11,927	12,920	14,705	12,372	14,880
Temporary Services	1,076	1,135	1,254	1,903	1,242
Travel and Registration	32	40	231	63	223
Utilities	9,774	7,060	10,967	8,375	11,820

### **DIVISION: ADMINISTRATION**

The Administration Division is responsible for formulating departmental policy and providing overall direction and coordination of departmental operations and management; implementing departmental policy and providing overall direction on personnel, finance, budget, intergovernmental affairs, planning, procurement, information systems, media relations, outreach, and customer service department-wide; administers the curbside recycling program.

### DIVISION COMMENTS

- In FY 2014-15, the Department will continue to receive payments from other County departments to include parking revenues from the Internal Services Department (\$725,000), rent from Juvenile Services (\$605,000) and Parks, Recreation and Open Spaces (\$921,000) along with an annual payment for land acquisition of the West-Dade Soccer Park over ten years (\$169,000) that will end in FY 2017-18
- The FY 2014-15 Adopted Budget includes a payment to the Department of Community Information and Outreach to continue replacement of the current Waste Collection System database to enable Countywide integration, and provide website maintenance and updates (\$153,000)
- The FY 2014-15, the Adopted Budget includes payments to the Office of the Inspector General (\$55,000) for expenses associated with audits and reviews
- The FY 2014-15 Adopted Budget includes funding for Residential Curbside Recycling (\$9.123 million), serving 350,000 households with service every other week
- In FY 2013-14, the Department transferred 16 positions to the Information Technology Department (ITD) for IT consolidation (\$2.3 million)
- In FY 2013-14, the Department added one Accountant 3 position in the Accounting Division

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: COLLECTION OPERATIONS

The Collection Operations Division provides residential and commercial garbage and trash collection; operates neighborhood Trash and Recycling Centers; provides bulky waste pick-ups and illegal dumping removal.

#### Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve collection of residential curbside garbage and trash	Trash and Recycling Center tons collected (in thousands)*	IN	↔	115	116	128	121	128
	Bulky waste complaints per 1,000 regular bulky waste orders created	OC	↓	4	7 6		7	6
	Average bulky waste response time (in calendar days)	EF	↓	6	8 9		8	9
	Scheduled illegal dumping piles picked-up within eight calendar days	EF	↑	99%	99%	95%	93%	95%
	Bulky waste trash tons collected (in thousands)	IN	↔	71	71	71	72	71
Improve programs that promote neighborhood and rights-of-way aesthetics	Average illegal dumping pick-up response time (in calendar days)	EF	↓	2	2 4		3	4

\*The increase in FY 2012-13 tonnage is due to the implementation of the TRC Access Program at all Trash and Recycling Centers

#### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget maintains the annual residential waste collection fee at \$439, which allows the Department to maintain the current level of service to include two weekly residential curbside garbage pickups, bi-weekly residential curbside recycling pickup, two 25 cubic yard annual bulky waste pickups per household, and unlimited use of the 13 Trash and Recycling Centers
- In FY 2014-15, the Department will continue to provide trash collection services (\$40.049 million), which includes the UMSA litter program along corridors and at hotspots (\$1.48 million)
- In FY 2014-15, the Department will continue to provide curbside garbage collection services (\$77.395 million) to include commercial garbage collection by contract, as requested (\$1.851 million), and waste collection pick-ups at specific non-shelter bus stops (\$563,000)
- The FY 2014-15 Adopted Budget includes payments to the Greater Miami Service Corps (\$202,000) and the Corrections and Rehabilitation Department (\$330,000) for litter pickup
- The FY 2014-15 Adopted Budget includes funding for three Disposal Technicians within the Animal Services Department (\$150,000)
- In FY 2013-14, the Department implemented a pilot program for garbage collection routes, that has been incorporated into the FY 2014-15 Adopted Budget; using route automation software will allow the department to improve route efficiency and thereby reduce the number of routes, their associated fleet costs and overtime, for an annual savings of \$1.6 million (six Waste Truck Drivers)*
- As a result of route automation, the Department will realign eight of the 14 Waste Truck Driver positions for the Waste Cart Program
- The FY 2014-15 Adopted Budget includes an Additional Cart fee pursuant to resolution R-890-11 which will be a phased in implementation

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: CONSTRUCTION AND MAINTENANCE**

The Construction and Maintenance Division is responsible for developing, administering, and providing inspection and oversight of infrastructure construction contracts; conducting maintenance and repairs on all County maintained rights-of-way infrastructure including roadway, bridges, guardrails, swales, and sidewalks; administering storm water management and maintenance; and performing county-wide mosquito eradication and control activities.

#### **Strategic Objectives - Measures**

- NI2-2: Provide functional and well maintained drainage to minimize flooding

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain drain cleaning requirements	Percentage of mosquito complaints responded to within two business days of receipt during the rainy season*	EF	↑	77%	92%	95%	78%	95%
	Storm drains chemically treated	OP	↔	131,045	95,600	100,000	103,000	100,000
	Secondary Canal Miles cleaned mechanically	OP	↔	234	223	304	207	304
	Citizen requested Drain Cleaning Response	OC	↑	100%	100%	100%	100%	100%
	Proactive Arterial & Local Road Storm Drains Maintenance	OP	↔	18,550	17,093	21,600	18,953	21,600

- NI4-3: Preserve and enhance well maintained public streets and rights of way

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Perform timely road maintenance	Percentage of pothole patching requests responded to within three business days	EF	↑	100%	100%	100%	100%	100%
	Sidewalk Complaints Received For Inspection	IN	↔	N/A	74.6%	100%	99%	100%

\*Due to several rain days and the number of complaints received exceeding the capacity of the resources available to address the complaints, they could not be responded to within the established time frame

#### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes funding for aerial mosquito spraying by contract with a private company and the United States Air Force (\$162,000)
- The FY 2014-15 Adopted Budget includes a reimbursement for graffiti abatement from Community Action and Human Services (\$233,000), mosquito spraying from the Port of Miami (\$30,000), and reimbursements for liability claims for guardrails from the Internal Services Department (\$50,000)
- The FY 2014-15 Adopted Budget includes the elimination of one administrative position from Right-of-Way Division*
- In FY 2014-15, the Department is completing the evaluation of the Community Service Program (CSP) pilot project (designed as a criminal diversion program) in partnership with the State Attorney's Office; the pilot project received 1,162 registered program participants from January 2013 to October 2013, serving 28,300 community services hours at more than 135 different locations, providing various tasks such as collecting litter and trash along County corridors, graffiti cleaning and painting, and collecting illegal trash piles
- The Department continues to evaluate its Construction Program for rightsizing with the elimination of 20 various construction and inspector positions, as well as modifying the processes to maximize efforts*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: DISPOSAL OPERATIONS

The Disposal Operations Division is responsible for disposing of all waste that enters the system and maintaining disposal capacity; and managing three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill as well as enforcing solid waste regulations

#### Strategic Objectives - Measures

NI2-3: Provide adequate solid waste disposal capacity that meets adopted level-of-service standard

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure ongoing availability and capacity that meets demand at transfer and disposal facilities	Disposal tons accepted at full fee (in thousands)	IN	↔	1,512	1,513	1,600	1,620	1,600
	Years of remaining disposal capacity (Level of Service)*	IN	↔	17	17	5	19	5
	Total (Revenue) Tons Transferred in (in thousands)	IN	↔	545	538	510	558	564
	Number of Residential Enforcement actions undertaken (in thousands)	OP	↔	61	54	60	57	60
	Enforcement related complaints responded to within one week	EF	↑	95%	96%	95%	96%	95%

\*State law requires a minimum capacity of five years for the disposal system; Cell 20 at the Resources Recovery Facility and the construction of Cell 5 at the South Dade Landfill increased the years of remaining disposal system capacity by five years

#### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes a 2.3 percent change in the Consumer Price Index (CPI) applied to disposal fees consistent with contracts and interlocal agreements, based on the July 2014 CPI South, All Urban Consumers issued by the United States Bureau of Labor Statistics

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: ENVIRONMENTAL AND TECHNICAL SERVICES**

The Environmental and Technical Services Division is responsible for maintaining capital waste management infrastructure, facilities maintenance and environmental compliance, administering fleet management, and the Resources Recovery contract.

#### **Strategic Objectives - Measures**

NI3-6: Preserve and enhance natural areas

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure compliance with Florida Department of Environmental Protection (FDEP)	Percentage of FDEP reporting deadlines met	EF	↑	100%	100%	100%	100%	100%
	Compliance inspections performed	OP	↔	469	491	450	505	450
	Patrons served by Home Chemical Collection program	OC	↑	3,809	3,633	3,800	4,292	3,800
Present at least 24 public household waste outreach events each year	Average quantity of household chemical waste collected per patron (in pounds)	OC	↑	118	120	110	115	110

#### **DIVISION COMMENTS**

- ☛ In FY 2014-15, the Department will continue environmental and technical service operations that include facilities maintenance (\$2.895 million), fleet management (\$891,000), environmental services (\$5.568 million), and engineering and technical services (\$69.545 million), which includes Resources Recovery Operations
- ☛ In FY 2014-15 the Department will continue operation of two Home Chemical Collection Centers open to all residents countywide (\$707,000)
- ☛ The FY 2014-15 Adopted Budget includes the leasing of 68 vehicles for Waste Collection Operations (\$2.3 million), the leasing of 52 vehicles for Waste Disposal Operations (\$1.2 million), and the purchase of vehicles for Public Works Operations (\$3.1 million); the Department continues to work with the Internal Services Department to establish compressed natural gas (CNG) fueling capability that will allow the transition from diesel to CNG powered heavy fleet vehicles
- ☛ In FY 2014-15, PWWM is continuing to pursue options to replace the expired power purchase agreement associated with the Waste-to-Energy Plant in order to obtain the most favorable long-term firm energy rates, while marketing power in the short-term to electrical utilities paying significantly above the prevailing base rates offered by regulated utilities that are required to purchase energy from qualifying facilities
- ☛ In FY 2014-15, the Department is proposing an increase to the Utility Service Fee (USF) from 3.5% to 4% of the average retail Water and Sewer customer's bill due to an increase in Municipal requests to fund landfill remediation and other USF eligible projects
- The FY 2014-15 Adopted Budget includes the continuation of the contract with Covanta Dade Renewable Energy, LTD to operate and maintain the County's Resources Recovery facility (\$69.545 million) including other supplemental contracts and staffing to support the Resources Recovery operation (\$990,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: HIGHWAY ENGINEERING**

The Highway Engineering Division is responsible for planning and designing major infrastructure improvements; operating and maintaining the Causeways infrastructure and rights-of-way; and creating and administering special taxing districts.

#### **Strategic Objectives - Measures**

- TP3-1: Maintain roadway infrastructure

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain integrity of County infrastructure	Percentage of Department related complaints from special taxing districts resolved within two business days	EF	↑	100%	100%	100%	100%	100%
Maintain service standard for Right-of-Way acquisitions	Street sweepings completed on the Rickenbacker Causeway system	OP	↔	363	364	365	364	365
	Bridges inspected for structural integrity*	OC	↑	104	60	110	30	110

\*All 208 bridges are inspected biannually in conjunction with the State of Florida; this measure reflects additional work performed by the County on the bridges

#### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes transfers (\$2.150 million) from Regulatory and Economic Resources (RER), WASD, and the Port of Miami for rights-of-way survey crews
- The FY 2014-15 Adopted Budget includes several adjustments to the Causeway budget, to include the full implementation of Sunpass on both the Rickenbacker and Venetian Causeways by August 2014 (\$3.7 million), projected savings will be completely realized in the current fiscal year which will include the elimination of 27 full time and six part-time positions with other operational reductions in Causeway maintenance
- The FY 2014-15 Adopted Budget includes the Stormwater Utility Planning Management Section (\$6.285 million) that manages the County Stormwater Utility billing and revenue collection, negotiates and manages interlocal agreements for co-share of stormwater infrastructure maintenance costs, addresses all flood complaints, stormwater modeling and master planning budgeting, and prioritizing operational and capital needs
- The FY 2014-15 Adopted Budget includes an organizational efficiency that eliminates one Duplicating Equipment Operator position (\$55,000)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: TRAFFIC OPERATIONS

The Traffic Operations Division provides traffic engineering studies, designs traffic control and intersection improvement plans and maintains all traffic signs and signals in Miami-Dade County.

#### Strategic Objectives - Measures

- TP1-1: Minimize traffic congestion

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide timely response to citizen requests	Percentage of follow-up responses to citizens complaints within five days	OP	↑	100%	100%	100%	100%	100%
	Percentage of high priority traffic control signs repaired or replaced within 16 hours of notification	EF	↑	100%	100%	95%	100%	95%

- TP3-1: Maintain roadway infrastructure

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maintain traffic and pedestrian signs and signals	Traffic control and street name signs repaired or replaced	OP	↔	28,405	28,804	33,000	21,855	23,500

#### DIVISION COMMENTS

- In FY 2014-15, the Department will continue to provide traffic signs and signal maintenance and installation countywide (\$10.897 million)
- In FY 2014-15, the Department will continue to provide traffic studies and engineering services countywide (\$2.086 million)
- The FY 2014-15 Adopted Budget includes FDOT reimbursements totaling \$4.3 million, comprised of County performed traffic signal maintenance on state roads (\$2.3 million) and funding for the Safe Routes to School Program (\$2 million)
- In FY 2013-14, Phase II-A of the Automated Traffic Management System (ATMS) project was completed, allowing the County's more than 2,850 signals to be controlled and synchronized in one central system; Phase II-B is on-going and includes upgrades to the communication infrastructure
- The FY 2014-15 Adopted Budget includes the elimination of three positions from Traffic Signals and Signs Division and eight positions from the Traffic Engineering Division; this adjustment will result in response time delays for traffic maintenance, traffic studies and other traffic operation functions (\$1.2 million)*
- In FY 2014-15, the Department will receive a reimbursement from the Internal Services Department (ISD) (\$172,000) for the Traffic Liability Crew and from the Metropolitan Planning Organization (MPO) (\$145,000) for the Unified Planning Work Program

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
FDOT Funds	45,936	5,662	5,700	2,700	2,700	2,700	2,700	0	68,098
FDOT-County Incentive Grant Program	7,062	4,688	1,649	562	0	0	0 0		13,961
Florida Department of Community Affairs	1,588	0	0	0	0	0	0 0		1,588
Florida Dept. of Agriculture/Consumer Svcs	500	0	0	0	0	0	0 0		500
Road Impact Fees	33,315	40,400	47,552	49,163	36,604	48,583	18,112	5,472	279,199
Causeway Toll Revenue	3,009	2,498	3,664	4,410	1,600	600	600	0	16,381
WASD Project Fund	1,854	0	0	0	0	0	0 0		1,854
Waste Collection Operating Fund	2,834	622	1,810	2,084	1,090	600	700	2,259	11,999
Waste Disposal Operating Fund	13,220	13,321	17,389	6,842	1,387	364	441	12,500	65,464
2008 Sunshine State Financing	119	0	0	0	0	0	0 0		119
BBC GOB Financing	0	36,536	33,087	25,028	15,893	6,908	0 0		117,452
BBC GOB Series 2005A	15,498	0	0	0	0	0	0 0		15,498
BBC GOB Series 2008B	9,444	0	0	0	0	0	0 0		9,444
BBC GOB Series 2008B-1	12,109	0	0	0	0	0	0 0		12,109
BBC GOB Series 2011A	1,779	0	0	0	0	0	0 0		1,779
BBC GOB Series 2013A	5,939	0	0	0	0	0	0 0		5,939
BBC GOB Series 2014A	15,799	0	0	0	0	0	0 0		15,799
Capital Asset Series 2010 Bonds	1,675	0	0	0	0	0	0 0		1,675
Future Solid Waste Disp. Notes/Bonds	0	0	4,375	17,605	1,000	8,600	6,150	43,300	81,030
People's Transportation Plan Bond Program	154,421	57,865	55,115	16,030	3,000	0	0 0		286,431
Solid Waste System Rev. Bonds Series 2001	2,655	0	0	0	0	0	0 0		2,655
Solid Waste System Rev. Bonds Series 2005	60,694	0	0	0	0	0	0 0		60,694
Charter County Transit System Surtax	47,489	5,184	0	0	0	0	0 0		52,673
Donations	1,000	0	0	0	0	0	0 0		1,000
Interest Earnings	0	0	90	3,701	0	0	0 0		3,791
Secondary Gas Tax	31,063	18,374	16,948	14,248	14,248	13,598	12,748	0	121,227
Stormwater Utility	8,923	8,896	4,661	3,700	3,700	3,700	3,700	0	37,280
Utility Service Fee	2,380	100	0	0	0	0	0 0		2,480
<b>Total:</b>	<b>480,304</b>	<b>194,146</b>	<b>192,040</b>	<b>146,073</b>	<b>81,222</b>	<b>85,653</b>	<b>45,151</b>	<b>63,531</b>	<b>1,288,118</b>
<b>Expenditures</b>									
<b>Strategic Area: Neighborhood and Infrastructure</b>									
Bridges, Infrastructure, Neighborhood Improvements	98	10,569	0	0	0	0	0 0		10,667
Drainage Improvements	19,782	22,337	14,173	16,720	19,484	10,608	3,700	0	106,804
Infrastructure Improvements	26,501	9,792	5,580	3,552	0	0	0 0		45,425
Pedestrian Paths and Bikeways	4,331	1,397	2,176	416	0	0	0 0		8,320
Waste Collection	1,709	492	1,285	1,490	1,090	600	600	2,359	9,625
Waste Collection and Disposal	2,202	260	1,050	1,188	0	0	0 0		4,700
Waste Disposal	13,386	2,005	8,978	10,519	1,282	150	100	12,200	48,620
Waste Disposal Environmental Projects	30,979	21,128	36,385	20,517	8,924	8,924	6,469	44,092	177,418
<b>Strategic Area: Transportation</b>									
ADA Accessibility Improvements	9,640	1,180	500	500	500	500	0 0		12,820
Bridges, Infrastructure, Neighborhood Improvements	0	2,846	5,080	8,617	2,419	8,065	5,690	5,472	38,187
Causeway Improvements	6,815	2,686	4,414	4,972	1,600	600	600	0	21,687
Infrastructure Improvements	103,470	61,091	52,175	27,464	24,681	29,894	2,580	0	301,355
Local Road Improvements	0	194	202	238	254	264	0 0		1,152
Road Improvements - Local Roads	7,558	6,681	1,814	0	5,500	3,300	12,422	0	37,275
Road Improvements - Major Roads	88,352	61,998	64,638	27,053	3,000	0	0 0		245,041
Traffic Control Systems	93,544	25,412	24,036	20,106	20,198	22,858	12,868	0	219,022
<b>Total:</b>	<b>408,367</b>	<b>230,068</b>	<b>222,486</b>	<b>143,352</b>	<b>88,932</b>	<b>85,763</b>	<b>45,029</b>	<b>64,123</b>	<b>1,288,118</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan continues the Venetian Bridge reconstruction project (\$10.002 million in FY 2014-15, \$10.100 million all years), projected to be completed in 2015
- In FY 2014-15, the Department will continue the construction of Cell 5 at the South Dade Landfill (\$200K in FY 2014-15, \$17 million all years)
- The FY 2014-15 Proposed Budget and Multi-Year Capital Plan includes the continuation of various waste disposal environmental capital projects, including the completion of Olinda Park Remediation project and other miscellaneous environmental improvements, landfill gas extraction and odor control projects (\$21.128 million in FY 2014-15)
- The FY 2014-15 Proposed Budget and Multi-Year Capital Plan includes grant funding for the Munisport Landfill Closure (\$5 million in FY 2014-15, \$34.818 million all years) and Virginia Key Closure (\$4.542 million in FY 2014-15, \$45.65 million all years)
- In FY 2014-15, the Department will continue implementation of the Advanced Traffic Management System (ATMS) Phase 3 (\$6.821 million of the Charter County Transit System Surtax funding and \$4.5 million of State funding) with improvements to the communication subsystem and the integration of all signals projected to be completed in FY 2014-15; total programmed funding for ATMS includes \$49.000 million of Charter County Transit System Surtax funding, \$933,000 of Road Impact Fees, and \$13.499 million of state funding (total project cost \$63.432 million)
- In FY 2014-15, the Department continues the replacement of span-wire-mounted and older sub-standard traffic signal supports with mast arms support systems at 20 intersections (\$1.426 million in FY 2014-15, \$7.867 million all years) and continues to pursue federal funds to perform additional replacements
- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan continues bicycle safety improvements on the Rickenbacker Causeway (\$1.162 million in FY 2014-15, \$2.802 million all years); these projects will have a minimal impact to the Causeway's operating budget
- In FY 2014-15, the Department will continue widening NW 74 Street from the Homestead extension of the Florida Turnpike to State Road 826 (\$2.395 million FDOT funding, and \$3.081 million of PTP funding in FY 2014-15, \$45.305 million all years); and begin the design/build project along SW 137 Avenue from US1 to SW 184 Street (\$1.1 million in FY 2014-15, \$16.942 million all years)
- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan continues the implementation of transportation and neighborhood projects funded by the Building Better Communities General Obligation Bond (BBC GOB) program (\$36.536 million in FY 2014-15, \$178.840 million all years); projects include replacements and upgrades for the renovation of the Miami Avenue Bridge over the Miami River (\$2.197 in FY 2014-15, \$6.264 million all years), and design for the Miami River Greenway (\$1.397 million in FY 2014-15, \$7.500 million all years)
- In FY 2014-15, PWWM will continue the widening of Caribbean Boulevard from Coral Sea to SW 87 Avenue (\$11.188 million) both through Joint Participation Agreements with the Town of Cutler Bay backed up with PTP bond funding; continue with the widening of NW 87 Avenue from NW 154 Street to NW 186 Street (\$17.832 million); and complete the construction of SW 27 Avenue from US-1 to Bay shore Drive (\$6.241 million)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### IMPROVEMENTS TO SOUTH MIAMI AVENUE FROM SE 5 STREET TO SE 15 ROAD

PROJECT #: 1640



DESCRIPTION: Road Improvements  
 LOCATION: S Miami Ave from SE 5 St to SE 15 Rd  
 City of Miami

District Located: 5  
 District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	0	900	900	900	900	0	900	0	4,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>0</b>	<b>900</b>	<b>0</b>	<b>4,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	400	0	0	0	0	0	0	400
Construction	0	500	900	900	900	0	900	0	4,100
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>0</b>	<b>900</b>	<b>0</b>	<b>4,500</b>

#### SEABOARD ACRES/LARCHMONT PUMP STATION RETROFIT

PROJECT #: 9920



DESCRIPTION: Construct drainage improvement Pump Station Retrofit  
 LOCATION: Memorial Hwy and NE 131 St; NW 5 Ave and NW 85 St  
 Unincorporated Miami-Dade County

District Located: 2  
 District(s) Served: 2, 3

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Stormwater Utility	715	1,845	720	0	0	0	0	0	3,280
<b>TOTAL REVENUES:</b>	<b>715</b>	<b>1,845</b>	<b>720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,280</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	715	185	0	0	0	0	0	0	900
Construction	0	1,660	720	0	0	0	0	0	2,380
<b>TOTAL EXPENDITURES:</b>	<b>715</b>	<b>1,845</b>	<b>720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,280</b>

#### SOUTH DADE LANDFILL CELL 5 CLOSURE

PROJECT #: 501350



DESCRIPTION: Design and construct closure of South Dade Landfill Cell 5 per Federal Department of Environmental Protection regulations  
 LOCATION: 24000 NW 97 Ave  
 Unincorporated Miami-Dade County

District Located: 8  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	0	18,000	18,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>18,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	0	2,200	2,200
Construction	0	0	0	0	0	0	0	14,800	14,800
Project Contingency	0	0	0	0	0	0	0	1,000	1,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>18,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WEST TRANSFER STATION IMPROVEMENTS

PROJECT #: 501410



DESCRIPTION: Renovate and replace tipping floor and entire drainage system at the West Transfer Station  
 LOCATION: 2900 SW 72 Ave District Located: 6  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	211	300	215	174	0	0	0	0	900
<b>TOTAL REVENUES:</b>	<b>211</b>	<b>300</b>	<b>215</b>	<b>174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	60	0	20	55	0	0	0	0	135
Construction	140	285	165	95	0	0	0	0	685
Construction Management	0	8	20	12	0	0	0	0	40
Project Contingency	11	7	10	12	0	0	0	0	40
<b>TOTAL EXPENDITURES:</b>	<b>211</b>	<b>300</b>	<b>215</b>	<b>174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>

### DISPOSAL FACILITY EXIT SCALES

PROJECT #: 502240



DESCRIPTION: Construct and install two new exit scales at the West and Central Transfer stations  
 LOCATION: Various Sites District Located: 4, 12  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	0	50	0	50	0	0	0	0	100
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	6	0	6	0	0	0	0	12
Construction	0	40	0	40	0	0	0	0	80
Construction Management	0	2	0	2	0	0	0	0	4
Project Contingency	0	2	0	2	0	0	0	0	4
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>

### RESOURCES RECOVERY ASH LANDFILL CELL 20 CLOSURE

PROJECT #: 503220



DESCRIPTION: Design and construct closure of Resources Recovery Cell 20 per Federal Department of Environmental Protection regulations  
 LOCATION: 6990 NW 97 Ave District Located: 12  
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	0	5,250	5,250
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,250</b>	<b>5,250</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	0	600	600
Construction	0	0	0	0	0	0	0	3,750	3,750
Construction Management	0	0	0	0	0	0	0	400	400
Project Contingency	0	0	0	0	0	0	0	500	500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,250</b>	<b>5,250</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SOUTH DADE LANDFILL CELL 4 CLOSURE

PROJECT #: 504370

DESCRIPTION: Design and construct the closure of South Dade Landfill Cell 4 per Federal Department of Environmental Protection regulations  
 LOCATION: 24000 SW 97 Ave District Located: 8  
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	10	240	1,000	8,600	6,150	0	16,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>240</b>	<b>1,000</b>	<b>8,600</b>	<b>6,150</b>	<b>0</b>	<b>16,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	10	240	900	850	0	0	2,000
Construction	0	0	0	0	0	6,300	5,700	0	12,000
Construction Management	0	0	0	0	0	700	300	0	1,000
Project Contingency	0	0	0	0	100	750	150	0	1,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>240</b>	<b>1,000</b>	<b>8,600</b>	<b>6,150</b>	<b>0</b>	<b>16,000</b>

### 58 STREET TRUCKWASH FACILITY

PROJECT #: 504450

DESCRIPTION: Replace truck wash system at the 58 Street Facility  
 LOCATION: 8831 NW 58 St District Located: 12  
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Collection Operating Fund	844	55	0	0	0	0	0	0	899
Waste Disposal Operating Fund	846	55	0	0	0	0	0	0	901
<b>TOTAL REVENUES:</b>	<b>1,690</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	300	25	0	0	0	0	0	0	325
Construction	1,200	70	0	0	0	0	0	0	1,270
Construction Management	95	5	0	0	0	0	0	0	100
Project Contingency	95	10	0	0	0	0	0	0	105
<b>TOTAL EXPENDITURES:</b>	<b>1,690</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SOUTH DADE LANDFILL CELL 5 CONSTRUCTION

**PROJECT #:** 505480



DESCRIPTION: Construct the last 50 acre cell at the South Dade Landfill per Florida Department of Environmental Protection regulations  
 LOCATION: 24000 SW 97 Ave District Located: 8  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	1,137	20	3,620	0	973	0	0	0	5,750
BBC GOB Financing	0	180	272	6,203	109	0	0	0	6,764
BBC GOB Series 2005A	47	0	0	0	0	0	0	0	47
BBC GOB Series 2008B	780	0	0	0	0	0	0	0	780
BBC GOB Series 2008B-1	127	0	0	0	0	0	0	0	127
BBC GOB Series 2011A	917	0	0	0	0	0	0	0	917
BBC GOB Series 2013A	1,771	0	0	0	0	0	0	0	1,771
BBC GOB Series 2014A	844	0	0	0	0	0	0	0	844
<b>TOTAL REVENUES:</b>	<b>5,623</b>	<b>200</b>	<b>3,892</b>	<b>6,203</b>	<b>1,082</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,469	23	22	55	0	0	0	0	1,569
Construction	4,034	157	3,570	5,272	823	0	0	0	13,856
Construction Management	120	20	300	0	150	0	0	0	590
Project Contingency	0	0	0	876	109	0	0	0	985
<b>TOTAL EXPENDITURES:</b>	<b>5,623</b>	<b>200</b>	<b>3,892</b>	<b>6,203</b>	<b>1,082</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>

### SCALEHOUSE EXPANSION PROJECT

**PROJECT #:** 505670



DESCRIPTION: Expand and improve disposal system scalehouses at the North Dade Landfill, South Dade Landfill, and the Central Transfer Station  
 LOCATION: Various Sites District Located: 1, 9, 10  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	995	15	205	1,335	50	0	0	0	2,600
<b>TOTAL REVENUES:</b>	<b>995</b>	<b>15</b>	<b>205</b>	<b>1,335</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,600</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	228	0	195	127	0	0	0	0	550
Construction	682	10	0	1,108	40	0	0	0	1,840
Construction Management	45	2	0	58	5	0	0	0	110
Project Contingency	40	3	10	42	5	0	0	0	100
<b>TOTAL EXPENDITURES:</b>	<b>995</b>	<b>15</b>	<b>205</b>	<b>1,335</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,600</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SHOP 3A NEW FACILITY BUILDING

PROJECT #: 505950

DESCRIPTION: Construct a new 7,500 square foot building at shop 3A to replace an existing temporary trailer, which will house both Disposal and Collection employees and contain storage to archive departmental files and equipment

LOCATION: 18701 NE 6 Ave District Located: 1  
Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Collection Operating Fund	281	75	525	594	0	0	0	0	1,475
Waste Disposal Operating Fund	231	75	525	594	0	0	0	0	1,425
<b>TOTAL REVENUES:</b>	<b>512</b>	<b>150</b>	<b>1,050</b>	<b>1,188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,900</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Art Allowance	0	0	10	40	0	0	0	0	50
Planning and Design	335	35	0	0	0	0	0	0	370
Construction	150	100	950	800	0	0	0	0	2,000
Furniture, Fixtures and Equipment	0	0	30	120	0	0	0	0	150
Construction Management	9	5	50	96	0	0	0	0	160
Project Contingency	18	10	10	132	0	0	0	0	170
<b>TOTAL EXPENDITURES:</b>	<b>512</b>	<b>150</b>	<b>1,050</b>	<b>1,188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,900</b>

### RESOURCES RECOVERY ASH LANDFILL CELL 19 CLOSURE

PROJECT #: 507690

DESCRIPTION: Design and construct closure of Resources Recovery Cell 19 per Federal Department of Environmental Protection regulations

LOCATION: 6990 NW 97 Ave District Located: 12  
Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	855	2,280	0	0	0	0	0	0	3,135
Future Solid Waste Disp. Notes/Bonds	0	0	865	0	0	0	0	0	865
<b>TOTAL REVENUES:</b>	<b>855</b>	<b>2,280</b>	<b>865</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	610	40	0	0	0	0	0	0	650
Construction	115	1,640	645	0	0	0	0	0	2,400
Construction Management	50	350	100	0	0	0	0	0	500
Project Contingency	80	250	120	0	0	0	0	0	450
<b>TOTAL EXPENDITURES:</b>	<b>855</b>	<b>2,280</b>	<b>865</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$578,770

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### 58 STREET HOME CHEMICAL COLLECTION CENTER AND AREA DRAINAGE IMPROVEMENTS

PROJECT #: 507960

DESCRIPTION: Renovate the old 58 Street maintenance shop for use as the new Home Chemical Collection (HC2) Center and construct drainage improvements to address on-going flooding problems

LOCATION: 8831 NW 58 St District Located: 12  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	554	400	1,596	100	0	0	0	0	2,650
<b>TOTAL REVENUES:</b>	<b>554</b>	<b>400</b>	<b>1,596</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,650</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	376	174	0	0	0	0	0	0	550
Construction	150	158	1,500	92	0	0	0	0	1,900
Construction Management	15	31	50	4	0	0	0	0	100
Project Contingency	13	37	46	4	0	0	0	0	100
<b>TOTAL EXPENDITURES:</b>	<b>554</b>	<b>400</b>	<b>1,596</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,650</b>

### RESOURCES RECOVERY - CAPITAL IMPROVEMENT PROJECTS

PROJECT #: 508640

DESCRIPTION: Continue on-going miscellaneous capital projects to include a new transformer, upgraded turbine controls, enhanced boiler protection, improved parking lot lighting, improved storm drainage, installation of fire hoses at the Bio Mass Building, and replace the old trailers with a permanent structure

LOCATION: 6990 NW 97 Ave District Located: 12  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	2,512	7,420	7,150	818	0	0	0	0	17,900
Donations	1,000	0	0	0	0	0	0	0	1,000
<b>TOTAL REVENUES:</b>	<b>3,512</b>	<b>7,420</b>	<b>7,150</b>	<b>818</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,900</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	0	5,000	5,000	0	0	0	0	0	10,000
Planning and Design	480	270	50	0	0	0	0	0	800
Construction	2,830	2,000	2,000	770	0	0	0	0	7,600
Project Contingency	202	150	100	48	0	0	0	0	500
<b>TOTAL EXPENDITURES:</b>	<b>3,512</b>	<b>7,420</b>	<b>7,150</b>	<b>818</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,900</b>

### NORTHEAST TRANSFER STATION IMPROVEMENTS

PROJECT #: 509100

DESCRIPTION: Design tipping floor expansion by using a retaining wall and privacy screening for new development

LOCATION: 18701 NE 6 Ave District Located: 1  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	1,158	200	2,500	1,742	0	0	0	0	5,600
<b>TOTAL REVENUES:</b>	<b>1,158</b>	<b>200</b>	<b>2,500</b>	<b>1,742</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,600</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	401	99	0	0	0	0	0	0	500
Construction	668	82	2,355	1,625	0	0	0	0	4,730
Construction Management	20	10	80	60	0	0	0	0	170
Project Contingency	69	9	65	57	0	0	0	0	200
<b>TOTAL EXPENDITURES:</b>	<b>1,158</b>	<b>200</b>	<b>2,500</b>	<b>1,742</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,600</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NORTH DADE LANDFILL EAST CELL CLOSURE

PROJECT #: 509110

DESCRIPTION: Design and construct closure of the North Dade Landfill East Cell per Florida Department of Environmental Protection regulations  
 LOCATION: 21500 NW 47 Ave District Located: 1  
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	0	20,050	20,050
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,050</b>	<b>20,050</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	0	2,000	2,000
Construction	0	0	0	0	0	0	0	16,950	16,950
Project Contingency	0	0	0	0	0	0	0	1,100	1,100
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,050</b>	<b>20,050</b>

### DISPOSAL SYSTEM FACILITIES BACKUP POWER GENERATORS

PROJECT #: 509270

DESCRIPTION: Install 3 new emergency generators at South Dade Landfill and 58 Street Facility  
 LOCATION: Various Sites District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	350	0	0	570	0	0	0	0	920
<b>TOTAL REVENUES:</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>570</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>920</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	30	0	0	80	0	0	0	0	110
Furniture, Fixtures and Equipment	300	0	0	450	0	0	0	0	750
Construction Management	8	0	0	22	0	0	0	0	30
Project Contingency	12	0	0	18	0	0	0	0	30
<b>TOTAL EXPENDITURES:</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>570</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>920</b>

### SOUTH DADE LANDFILL CELL 4 GAS EXTRACTION AND ODOR CONTROL

PROJECT #: 509280

DESCRIPTION: Design and construct a methane gas collection system from the South Dade Landfill cell, as well as an odor control system to address odor and air emissions issues per Federal Department of Environmental Protection regulations  
 LOCATION: 24000 SW 97 Ave District Located: 8  
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	565	370	315	50	50	50	100	0	1,500
<b>TOTAL REVENUES:</b>	<b>565</b>	<b>370</b>	<b>315</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>100</b>	<b>0</b>	<b>1,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	190	90	40	0	0	0	0	0	320
Construction	310	200	240	30	30	30	30	30	900
Construction Management	40	50	20	10	10	10	10	10	160
Project Contingency	25	30	15	10	10	10	10	10	120
<b>TOTAL EXPENDITURES:</b>	<b>565</b>	<b>370</b>	<b>315</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>1,500</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 01

PROJECT #: 551100



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 1  
Unincorporated Miami-Dade County

District Located: 1  
District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,649	1,113	1,000	1,129	0	0	0	4,891
BBC GOB Series 2014A	245	0	0	0	0	0	0	0	245
<b>TOTAL REVENUES:</b>	<b>245</b>	<b>1,649</b>	<b>1,113</b>	<b>1,000</b>	<b>1,129</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,136</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	245	136	0	1,000	0	0	0	0	1,381
Construction	0	1,513	1,113	0	1,129	0	0	0	3,755
<b>TOTAL EXPENDITURES:</b>	<b>245</b>	<b>1,649</b>	<b>1,113</b>	<b>1,000</b>	<b>1,129</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,136</b>

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 04

PROJECT #: 551430



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 4  
Unincorporated Miami-Dade County

District Located: 4  
District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	100	800	700	0	0	1,600
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>800</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>1,600</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	100	100	0	0	0	200
Construction	0	0	0	0	700	700	0	0	1,400
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>800</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>1,600</b>

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 03

PROJECT #: 551500



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 3  
Unincorporated Miami-Dade County

District Located: 3  
District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	70	0	0	0	0	0	0	70
BBC GOB Series 2014A	65	0	0	0	0	0	0	0	65
<b>TOTAL REVENUES:</b>	<b>65</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	65	0	0	0	0	0	0	0	65
Construction	0	70	0	0	0	0	0	0	70
<b>TOTAL EXPENDITURES:</b>	<b>65</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 10

PROJECT #: 551710



DESCRIPTION: Construct drainage improvements  
 LOCATION: Commission District 10  
 Unincorporated Miami-Dade County

District Located: 10  
 District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	325	1,500	2,038	1,150	0	0	5,013
BBC GOB Series 2005A	542	0	0	0	0	0	0	0	542
<b>TOTAL REVENUES:</b>	<b>542</b>	<b>0</b>	<b>325</b>	<b>1,500</b>	<b>2,038</b>	<b>1,150</b>	<b>0</b>	<b>0</b>	<b>5,555</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	23	0	325	250	150	0	0	0	748
Construction	519	0	0	1,250	1,888	1,150	0	0	4,807
<b>TOTAL EXPENDITURES:</b>	<b>542</b>	<b>0</b>	<b>325</b>	<b>1,500</b>	<b>2,038</b>	<b>1,150</b>	<b>0</b>	<b>0</b>	<b>5,555</b>

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 11

PROJECT #: 551790



DESCRIPTION: Construct drainage improvements  
 LOCATION: Commission District 11  
 Unincorporated Miami-Dade County

District Located: 11  
 District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,481	185	0	0	0	0	0	1,666
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
BBC GOB Series 2008B	260	0	0	0	0	0	0	0	260
BBC GOB Series 2008B-1	197	0	0	0	0	0	0	0	197
BBC GOB Series 2014A	516	0	0	0	0	0	0	0	516
<b>TOTAL REVENUES:</b>	<b>992</b>	<b>1,481</b>	<b>185</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,658</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	355	25	0	0	0	0	0	0	380
Construction	600	1,456	185	0	0	0	0	0	2,241
Construction Management	37	0	0	0	0	0	0	0	37
<b>TOTAL EXPENDITURES:</b>	<b>992</b>	<b>1,481</b>	<b>185</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,658</b>

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 11

PROJECT #: 552540



DESCRIPTION: Construct drainage improvements  
 LOCATION: Commission District 11  
 Unincorporated Miami-Dade County

District Located: 11  
 District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	150	1,100	625	3,000	0	0	4,875
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>1,100</b>	<b>625</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>4,875</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	150	100	325	0	0	0	575
Construction	0	0	0	1,000	300	3,000	0	0	4,300
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>1,100</b>	<b>625</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>4,875</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 12

PROJECT #: 552880



DESCRIPTION: Construct drainage improvements  
 LOCATION: Commission District 12  
 Unincorporated Miami-Dade County

District Located: 12  
 District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	920	1,440	285	100	575	0	0	3,320
BBC GOB Series 2014A	65	0	0	0	0	0	0	0	65
<b>TOTAL REVENUES:</b>	<b>65</b>	<b>920</b>	<b>1,440</b>	<b>285</b>	<b>100</b>	<b>575</b>	<b>0</b>	<b>0</b>	<b>3,385</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	65	125	0	0	100	0	0	0	290
Construction	0	795	1,440	285	0	575	0	0	3,095
<b>TOTAL EXPENDITURES:</b>	<b>65</b>	<b>920</b>	<b>1,440</b>	<b>285</b>	<b>100</b>	<b>575</b>	<b>0</b>	<b>0</b>	<b>3,385</b>

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 10

PROJECT #: 553020



DESCRIPTION: Construct drainage improvements  
 LOCATION: Commission District 10  
 Unincorporated Miami-Dade County

District Located: 10  
 District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	639	0	0	0	0	0	0	639
BBC GOB Series 2008B	484	0	0	0	0	0	0	0	484
BBC GOB Series 2008B-1	60	0	0	0	0	0	0	0	60
BBC GOB Series 2014A	90	0	0	0	0	0	0	0	90
<b>TOTAL REVENUES:</b>	<b>634</b>	<b>639</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,273</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	120	0	0	0	0	0	0	0	120
Construction	514	639	0	0	0	0	0	0	1,153
<b>TOTAL EXPENDITURES:</b>	<b>634</b>	<b>639</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,273</b>

### DRAINAGE IMPROVEMENTS CORAL WAY TO SW 21 STREET FROM SW 67 AVENUE TO SW 72 AVENUE

PROJECT #: 553070



DESCRIPTION: Construct drainage improvements  
 LOCATION: Coral Way to SW 21 St from SW 72 Ave to SW 67 Ave  
 Unincorporated Miami-Dade County

District Located: 6  
 District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	165	585	0	0	0	750
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>165</b>	<b>585</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	165	0	0	0	0	165
Construction	0	0	0	0	585	0	0	0	585
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>165</b>	<b>585</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 01

PROJECT #: 554180



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 1  
Unincorporated Miami-Dade County

District Located: 1  
District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	100	700	700	0	0	0	1,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>700</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	100	100	0	0	0	0	200
Construction	0	0	0	600	700	0	0	0	1,300
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>700</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

### DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 100 STREET FROM NW 34 AVENUE TO NW 36 AVENUE

PROJECT #: 554450



DESCRIPTION: Construct drainage improvements

LOCATION: NW 95 St to NW 100 St from NW 34 Ave to NW 36 Ave  
Unincorporated Miami-Dade County

District Located: 2  
District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	110	390	0	0	0	500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>390</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	110	0	0	0	0	110
Construction	0	0	0	0	390	0	0	0	390
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>390</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

### DRAINAGE IMPROVEMENTS SW 127 AVENUE TO SW 128 AVENUE FROM SW 58 STREET TO SW 65 STREET

PROJECT #: 554720



DESCRIPTION: Construct drainage improvements

LOCATION: SW 127 Ave to SW 128 Ave from SW 58 St to SW 65 St  
Unincorporated Miami-Dade County

District Located: 10  
District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	110	640	0	0	0	0	0	750
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>110</b>	<b>640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	110	0	0	0	0	0	0	110
Construction	0	0	640	0	0	0	0	0	640
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>110</b>	<b>640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 02

PROJECT #: 554910



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 2  
Unincorporated Miami-Dade County

District Located: 2  
District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	850	820	0	0	0	1,670
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>850</b>	<b>820</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,670</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	150	0	0	0	0	150
Construction	0	0	0	700	820	0	0	0	1,520
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>850</b>	<b>820</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,670</b>

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 06

PROJECT #: 555150



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 6  
Unincorporated Miami-Dade County

District Located: 6  
District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,448	1,342	987	1,007	0	0	0	4,784
BBC GOB Series 2014A	121	0	0	0	0	0	0	0	121
<b>TOTAL REVENUES:</b>	<b>121</b>	<b>1,448</b>	<b>1,342</b>	<b>987</b>	<b>1,007</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,905</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	121	150	150	150	0	0	0	0	571
Construction	0	1,298	1,192	837	1,007	0	0	0	4,334
<b>TOTAL EXPENDITURES:</b>	<b>121</b>	<b>1,448</b>	<b>1,342</b>	<b>987</b>	<b>1,007</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,905</b>

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 02

PROJECT #: 555900



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 2  
Unincorporated Miami-Dade County

District Located: 2  
District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,183	0	0	0	0	0	0	1,183
BBC GOB Series 2014A	136	0	0	0	0	0	0	0	136
<b>TOTAL REVENUES:</b>	<b>136</b>	<b>1,183</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,319</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	136	0	0	0	0	0	0	0	136
Construction	0	1,183	0	0	0	0	0	0	1,183
<b>TOTAL EXPENDITURES:</b>	<b>136</b>	<b>1,183</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,319</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 05

PROJECT #: 556130



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 5

Unincorporated Miami-Dade County

District Located: 5

District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	150	850	0	0	0	1,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	0	150	850	0	0	0	1,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 04

PROJECT #: 556540



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 4

Unincorporated Miami-Dade County

District Located: 4

District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	335	100	460	0	0	0	0	895
BBC GOB Series 2014A	65	0	0	0	0	0	0	0	65
<b>TOTAL REVENUES:</b>	<b>65</b>	<b>335</b>	<b>100</b>	<b>460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>960</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	65	0	100	0	0	0	0	0	165
Construction	0	335	0	460	0	0	0	0	795
<b>TOTAL EXPENDITURES:</b>	<b>65</b>	<b>335</b>	<b>100</b>	<b>460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>960</b>

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 13

PROJECT #: 557510



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 13

Unincorporated Miami-Dade County

District Located: 13

District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	300	1,338	0	0	0	1,638
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>1,338</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,638</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	300	0	0	0	0	300
Construction	0	0	0	0	1,338	0	0	0	1,338
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>1,338</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,638</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 07

PROJECT #: 558090



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 7

Unincorporated Miami-Dade County

District Located: 7

District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	640	100	470	0	0	0	0	1,210
BBC GOB Series 2014A	60	0	0	0	0	0	0	0	60
<b>TOTAL REVENUES:</b>	<b>60</b>	<b>640</b>	<b>100</b>	<b>470</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,270</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	60	0	100	0	0	0	0	0	160
Construction	0	640	0	470	0	0	0	0	1,110
<b>TOTAL EXPENDITURES:</b>	<b>60</b>	<b>640</b>	<b>100</b>	<b>470</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,270</b>

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 13

PROJECT #: 558620



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 13

Unincorporated Miami-Dade County

District Located: 13

District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	73	0	300	0	0	0	0	373
BBC GOB Series 2014A	107	0	0	0	0	0	0	0	107
<b>TOTAL REVENUES:</b>	<b>107</b>	<b>73</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>480</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	107	0	0	0	0	0	0	0	107
Construction	0	73	0	300	0	0	0	0	373
<b>TOTAL EXPENDITURES:</b>	<b>107</b>	<b>73</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>480</b>

### DRAINAGE IMPROVEMENTS SW 92 AVENUE FROM WEST FLAGLER STREET TO SW 8 STREET

PROJECT #: 558690



DESCRIPTION: Construct drainage improvements

LOCATION: SW 92 Ave from W Flagler St to SW 8 St

Unincorporated Miami-Dade County

District Located: 6, 10

District(s) Served: 6, 10

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	200	1,050	0	0	0	1,250
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>1,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	200	0	0	0	0	200
Construction	0	0	0	0	1,050	0	0	0	1,050
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>1,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 08

PROJECT #: 558940



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 8

Unincorporated Miami-Dade County

District Located: 8

District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	464	0	0	0	0	0	0	464
BBC GOB Series 2014A	65	0	0	0	0	0	0	0	65
<b>TOTAL REVENUES:</b>	<b>65</b>	<b>464</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>529</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	65	35	0	0	0	0	0	0	100
Construction	0	429	0	0	0	0	0	0	429
<b>TOTAL EXPENDITURES:</b>	<b>65</b>	<b>464</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>529</b>

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 12

PROJECT #: 559150



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 12

Unincorporated Miami-Dade County

District Located: 12

District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	150	1,250	1,750	1,483	0	0	4,633
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>1,250</b>	<b>1,750</b>	<b>1,483</b>	<b>0</b>	<b>0</b>	<b>4,633</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	150	250	250	0	0	0	650
Construction	0	0	0	1,000	1,500	1,483	0	0	3,983
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>1,250</b>	<b>1,750</b>	<b>1,483</b>	<b>0</b>	<b>0</b>	<b>4,633</b>

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 07

PROJECT #: 559270



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 7

Unincorporated Miami-Dade County

District Located: 7

District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	325	1,045	0	0	0	0	1,370
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>325</b>	<b>1,045</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,370</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	325	1,045	0	0	0	0	1,370
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>325</b>	<b>1,045</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,370</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DRAINAGE IMPROVEMENTS SW 157 AVENUE FROM SW 42 STREET TO SW 64 STREET (SW 157 AVENUE CANAL)

PROJECT #: 559780



DESCRIPTION: Construct drainage improvements

LOCATION: SW 157 Ave from SW 42 St to SW 64 St  
Unincorporated Miami-Dade County

District Located: 11  
District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Florida Dept. of Agriculture/Consumer Svcs	500	0	0	0	0	0	0	0	500
BBC GOB Financing	0	471	0	0	0	0	0	0	471
BBC GOB Series 2005A	174	0	0	0	0	0	0	0	174
BBC GOB Series 2008B	14	0	0	0	0	0	0	0	14
BBC GOB Series 2008B-1	11	0	0	0	0	0	0	0	11
BBC GOB Series 2014A	430	0	0	0	0	0	0	0	430
<b>TOTAL REVENUES:</b>	<b>1,129</b>	<b>471</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,600</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	174	0	0	0	0	0	0	0	174
Construction	735	691	0	0	0	0	0	0	1,426
<b>TOTAL EXPENDITURES:</b>	<b>909</b>	<b>691</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,600</b>

### REPLACEMENT OF SW 112 AVENUE S/O SW 50 TERRACE BRIDGE (#874247)

PROJECT #: 601090



DESCRIPTION: Bridge Replacement

LOCATION: Road Impact Fee District 1  
Unincorporated Miami-Dade County

District Located: 10  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	54	265	740	0	0	0	0	1,059
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>54</b>	<b>265</b>	<b>740</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,059</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	54	17	0	0	0	0	0	71
Construction	0	0	248	740	0	0	0	0	988
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>54</b>	<b>265</b>	<b>740</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,059</b>

### IMPROVEMENTS ON NE 2 AVENUE FROM NE 20 STREET TO WEST LITTLE RIVER CANAL

PROJECT #: 601110



DESCRIPTION: Construct street and traffic operational improvements

LOCATION: NE 2 Ave from NE 36 St to W Little River  
City of Miami

District Located: 3  
District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	214	10,000	11,132	0	0	0	0	0	21,346
Charter County Transit System Surtax	27	0	0	0	0	0	0	0	27
<b>TOTAL REVENUES:</b>	<b>241</b>	<b>10,000</b>	<b>11,132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,373</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	241	10,000	11,132	0	0	0	0	0	21,373
<b>TOTAL EXPENDITURES:</b>	<b>241</b>	<b>10,000</b>	<b>11,132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,373</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### IMPROVEMENTS TO SOUTH BAYSHORE DRIVE FROM DARWIN STREET TO MERCY WAY

PROJECT #: 601170



DESCRIPTION: Resurface and construct median improvements for 1.5 miles of roadway  
 LOCATION: S Bayshore Dr from Darwin St to Mercy Way District Located: 7  
 City of Miami District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	3,000	2,000	1,000	0	0	0	0	0	6,000
WASD Project Fund	1,854	0	0	0	0	0	0	0	1,854
People's Transportation Plan Bond Program	500	0	0	0	0	0	0	0	500
Charter County Transit System Surtax	14	0	0	0	0	0	0	0	14
<b>TOTAL REVENUES:</b>	<b>5,368</b>	<b>2,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,368</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	125	389	0	0	0	0	0	0	514
Construction	0	4,854	3,000	0	0	0	0	0	7,854
<b>TOTAL EXPENDITURES:</b>	<b>125</b>	<b>5,243</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,368</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 01

PROJECT #: 601200



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 1  
 LOCATION: Commission District 1 District Located: 1  
 Unincorporated Miami-Dade County District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	750	375	0	0	0	0	0	1,125
BBC GOB Series 2013A	87	0	0	0	0	0	0	0	87
BBC GOB Series 2014A	288	0	0	0	0	0	0	0	288
<b>TOTAL REVENUES:</b>	<b>375</b>	<b>750</b>	<b>375</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	375	750	375	0	0	0	0	0	1,500
<b>TOTAL EXPENDITURES:</b>	<b>375</b>	<b>750</b>	<b>375</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

### WIDEN SW 27 AVENUE FROM US-1 TO BAYSHORE DRIVE

PROJECT #: 601260



DESCRIPTION: Widen road from two lanes to three lanes on one mile of roadway  
 LOCATION: SW 27 Ave from US-1 to Bayshore Dr District Located: 7  
 City of Miami District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	40	0	0	0	0	0	0	0	40
People's Transportation Plan Bond Program	4,822	1,000	347	0	0	0	0	0	6,169
Charter County Transit System Surtax	32	0	0	0	0	0	0	0	32
<b>TOTAL REVENUES:</b>	<b>4,894</b>	<b>1,000</b>	<b>347</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,241</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,150	0	0	0	0	0	0	0	1,150
Construction	4,044	1,000	47	0	0	0	0	0	5,091
<b>TOTAL EXPENDITURES:</b>	<b>5,194</b>	<b>1,000</b>	<b>47</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,241</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 07

PROJECT #: 601470



DESCRIPTION: Install traffic control devices at intersections that are not currently signalized  
 LOCATION: Road Impact Fee District 07 District Located: 6, 7  
 Various Sites District(s) Served: 6, 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	798	382	421	439	453	0	0	2,493
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>798</b>	<b>382</b>	<b>421</b>	<b>439</b>	<b>453</b>	<b>0</b>	<b>0</b>	<b>2,493</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	798	382	421	439	453	0	0	2,493
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>798</b>	<b>382</b>	<b>421</b>	<b>439</b>	<b>453</b>	<b>0</b>	<b>0</b>	<b>2,493</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$14,000

### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 05

PROJECT #: 601530



DESCRIPTION: Install traffic control devices at intersections that are not currently signalized  
 LOCATION: Road Impact Fee District 05 District Located: 7, 8, 9, 10, 11  
 Various Sites District(s) Served: 7, 8, 9, 10, 11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	701	217	530	407	568	930	0	0	3,353
<b>TOTAL REVENUES:</b>	<b>701</b>	<b>217</b>	<b>530</b>	<b>407</b>	<b>568</b>	<b>930</b>	<b>0</b>	<b>0</b>	<b>3,353</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	701	217	530	407	568	930	0	0	3,353
<b>TOTAL EXPENDITURES:</b>	<b>701</b>	<b>217</b>	<b>530</b>	<b>407</b>	<b>568</b>	<b>930</b>	<b>0</b>	<b>0</b>	<b>3,353</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$33,600

### OLD SOUTH DADE LANDFILL STORMWATER PUMP STATION MODIFICATIONS

PROJECT #: 601660



DESCRIPTION: Modify old South Dade Landfill stormwater pump station  
 LOCATION: 23707 SW 97 Ave District Located: 8  
 Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	20	515	15	0	0	0	0	0	550
<b>TOTAL REVENUES:</b>	<b>20</b>	<b>515</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	20	65	0	0	0	0	0	0	85
Construction	0	350	15	0	0	0	0	0	365
Construction Management	0	50	0	0	0	0	0	0	50
Project Contingency	0	50	0	0	0	0	0	0	50
<b>TOTAL EXPENDITURES:</b>	<b>20</b>	<b>515</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WIDEN WEST 76 STREET FROM WEST 20 AVENUE TO WEST 36 AVENUE

PROJECT #: 601790



DESCRIPTION: Widen roadway from two to five lanes on one mile of roadway

LOCATION: Road Impact Fee District 09  
Hialeah

District Located: 12  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	3,514	1,931	0	0	0	0	0	0	5,445
<b>TOTAL REVENUES:</b>	<b>3,514</b>	<b>1,931</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,445</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	3,514	1,931	0	0	0	0	0	0	5,445
<b>TOTAL EXPENDITURES:</b>	<b>3,514</b>	<b>1,931</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,445</b>

### REPLACEMENT OF SW 16 STREET W/O SW 99 AVENUE BRIDGE (#874235)

PROJECT #: 601850



DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1  
Unincorporated Miami-Dade County

District Located: 10  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	45	173	471	0	0	0	0	689
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>45</b>	<b>173</b>	<b>471</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>689</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	45	14	0	0	0	0	0	59
Construction	0	0	159	471	0	0	0	0	630
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>45</b>	<b>173</b>	<b>471</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>689</b>

### WIDEN SW 137 AVENUE FROM HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE (HEFT) TO US-1

PROJECT #: 601910



DESCRIPTION: Widen road from two to four lanes on one mile of roadway

LOCATION: SW 137 Ave from HEFT to US-1  
Unincorporated Miami-Dade County

District Located: 8, 9  
District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	865	1,531	4,000	1,418	0	0	0	0	7,814
Charter County Transit System Surtax	13	0	0	0	0	0	0	0	13
<b>TOTAL REVENUES:</b>	<b>878</b>	<b>1,531</b>	<b>4,000</b>	<b>1,418</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,827</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	773	31	0	0	0	0	0	0	804
Construction	105	1,500	4,000	1,418	0	0	0	0	7,023
<b>TOTAL EXPENDITURES:</b>	<b>878</b>	<b>1,531</b>	<b>4,000</b>	<b>1,418</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,827</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF NORTH MIAMI AVENUE N/O NW 143 STREET BRIDGE (#874035)

PROJECT #: 601990



DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 3  
Unincorporated Miami-Dade County

District Located: 2  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	156	857	2,414	0	0	0	0	3,427
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>156</b>	<b>857</b>	<b>2,414</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,427</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	156	51	0	0	0	0	0	207
Construction	0	0	806	2,414	0	0	0	0	3,220
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>156</b>	<b>857</b>	<b>2,414</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,427</b>

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 06

PROJECT #: 602130



DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety

LOCATION: Road Impact Fee District 06  
Various Sites

District Located: 8, 9  
District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	642	293	326	313	358	0	0	0	1,932
<b>TOTAL REVENUES:</b>	<b>642</b>	<b>293</b>	<b>326</b>	<b>313</b>	<b>358</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,932</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	642	293	326	313	358	0	0	0	1,932
<b>TOTAL EXPENDITURES:</b>	<b>642</b>	<b>293</b>	<b>326</b>	<b>313</b>	<b>358</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,932</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 12

PROJECT #: 602140



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 12

LOCATION: Commission District 12  
Various Sites

District Located: 12  
District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	441	0	0	0	0	0	0	441
BBC GOB Series 2014A	500	0	0	0	0	0	0	0	500
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>441</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>941</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	441	0	0	0	0	0	0	941
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>441</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>941</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF SW 97 AVENUE N/O SW 8 STREET BRIDGE (#874216)

PROJECT #: 602300



DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1  
Sweetwater

District Located: 10

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	0	0	23	68	608	1,823	0	2,520
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23</b>	<b>68</b>	<b>608</b>	<b>1,823</b>	<b>0</b>	<b>2,520</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	23	68	0	0	0	90
Construction	0	0	0	0	0	608	1,823	0	2,430
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23</b>	<b>68</b>	<b>608</b>	<b>1,823</b>	<b>0</b>	<b>2,520</b>

### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 09

PROJECT #: 602330



DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 9  
Various Sites

District Located: 1, 2, 3, 6, 11, 12, 13

District(s) Served: 1, 2, 3, 6, 11, 12, 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	437	318	967	1,266	1,314	1,360	0	0	5,662
<b>TOTAL REVENUES:</b>	<b>437</b>	<b>318</b>	<b>967</b>	<b>1,266</b>	<b>1,314</b>	<b>1,360</b>	<b>0</b>	<b>0</b>	<b>5,662</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	437	318	967	1,266	1,314	1,360	0	0	5,662
<b>TOTAL EXPENDITURES:</b>	<b>437</b>	<b>318</b>	<b>967</b>	<b>1,266</b>	<b>1,314</b>	<b>1,360</b>	<b>0</b>	<b>0</b>	<b>5,662</b>

### DE SOTO FOUNTAIN ROUNDABOUT

PROJECT #: 602440



DESCRIPTION: Construct a roundabout to improve capacity at Granada Blvd and De Soto Blvd

LOCATION: Road Impact Fee District 07  
Coral Gables

District Located: 7

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	200	0	0	0	0	0	0	200
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	200	0	0	0	0	0	0	200
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF NW 32 AVENUE N/O NW 151 STREET BRIDGE (#874032)

PROJECT #: 602450



DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 3  
Opa-locka

District Located: 1

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	750	2,050	0	0	0	0	0	2,800
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>750</b>	<b>2,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	75	25	0	0	0	0	0	100
Construction	0	675	2,025	0	0	0	0	0	2,700
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>750</b>	<b>2,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800</b>

### WIDEN WEST 24 AVENUE FROM WEST 52 STREET TO WEST 76 STREET

PROJECT #: 602680



DESCRIPTION: Widen road from two lanes to five lanes on 1.5 miles of roadway

LOCATION: Road Impact Fee District 09  
Hialeah

District Located: 12

District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	2,200	1,083	0	0	0	0	0	0	3,283
<b>TOTAL REVENUES:</b>	<b>2,200</b>	<b>1,083</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,283</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,200	1,083	0	0	0	0	0	0	3,283
<b>TOTAL EXPENDITURES:</b>	<b>2,200</b>	<b>1,083</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,283</b>

### REPLACEMENT OF SW 136 STREET E/O SW 72 AVENUE BRIDGE (#874420)

PROJECT #: 602690



DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 5  
Unincorporated Miami-Dade County

District Located: 8

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	41	376	1,085	0	0	0	0	1,502
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>41</b>	<b>376</b>	<b>1,085</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,502</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	41	13	0	0	0	0	0	54
Construction	0	0	363	1,085	0	0	0	0	1,448
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>41</b>	<b>376</b>	<b>1,085</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,502</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 08

PROJECT #: 602730



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 8  
 LOCATION: Commission District 8 District Located: 8  
 Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,250	1,250	1,160	0	0	0	0	3,660
BBC GOB Series 2005A	557	0	0	0	0	0	0	0	557
BBC GOB Series 2008B	118	0	0	0	0	0	0	0	118
BBC GOB Series 2008B-1	164	0	0	0	0	0	0	0	164
BBC GOB Series 2011A	5	0	0	0	0	0	0	0	5
BBC GOB Series 2014A	1,000	0	0	0	0	0	0	0	1,000
<b>TOTAL REVENUES:</b>	<b>1,844</b>	<b>1,250</b>	<b>1,250</b>	<b>1,160</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,504</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,844	1,250	1,250	1,160	0	0	0	0	5,504
<b>TOTAL EXPENDITURES:</b>	<b>1,844</b>	<b>1,250</b>	<b>1,250</b>	<b>1,160</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,504</b>

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 05

PROJECT #: 602780



DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 05 District Located: 7, 8, 9, 10, 11  
 Various Sites District(s) Served: 7, 8, 9, 10, 11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	701	217	530	407	568	930	0	0	3,353
<b>TOTAL REVENUES:</b>	<b>701</b>	<b>217</b>	<b>530</b>	<b>407</b>	<b>568</b>	<b>930</b>	<b>0</b>	<b>0</b>	<b>3,353</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	701	217	530	407	568	930	0	0	3,353
<b>TOTAL EXPENDITURES:</b>	<b>701</b>	<b>217</b>	<b>530</b>	<b>407</b>	<b>568</b>	<b>930</b>	<b>0</b>	<b>0</b>	<b>3,353</b>

### WEST DIXIE HIGHWAY FROM NE 163 STREET TO NE 173 STREET

PROJECT #: 602790



DESCRIPTION: Roadway Improvements  
 LOCATION: Road Impact Fee District 03 District Located: 2  
 North Miami Beach District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	200	200	0	0	0	0	0	0	400
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	400	0	0	0	0	0	0	400
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### LOCAL DRAINAGE IMPROVEMENTS

PROJECT #: 602880



DESCRIPTION: Construct stormwater drainage improvements in various locations across the County  
 LOCATION: Various Sites  
 Throughout Miami-Dade County

District Located: Unincorporated Municipal Service Area  
 District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	3,413	1,717	73	0	0	0	0	5,203
BBC GOB Series 2005A	774	0	0	0	0	0	0	0	774
BBC GOB Series 2008B	1,030	0	0	0	0	0	0	0	1,030
BBC GOB Series 2008B-1	1,696	0	0	0	0	0	0	0	1,696
BBC GOB Series 2011A	174	0	0	0	0	0	0	0	174
BBC GOB Series 2013A	1,268	0	0	0	0	0	0	0	1,268
BBC GOB Series 2014A	1,912	0	0	0	0	0	0	0	1,912
<b>TOTAL REVENUES:</b>	<b>6,853</b>	<b>3,413</b>	<b>1,717</b>	<b>73</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,056</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,261	0	0	0	0	0	0	0	1,261
Construction	5,592	3,413	1,717	73	0	0	0	0	10,795
<b>TOTAL EXPENDITURES:</b>	<b>6,853</b>	<b>3,413</b>	<b>1,717</b>	<b>73</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,056</b>

### DRAINAGE IMPROVEMENTS CARIBBEAN BOULEVARD AT THE C-1N CANAL CROSSING

PROJECT #: 602900



DESCRIPTION: Construct drainage improvements  
 LOCATION: Caribbean Blvd between HEFT and Anchor Rd  
 Unincorporated Miami-Dade County

District Located: 8, 9  
 District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Stormwater Utility	649	2,135	241	0	0	0	0	0	3,025
<b>TOTAL REVENUES:</b>	<b>649</b>	<b>2,135</b>	<b>241</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,025</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	649	213	24	0	0	0	0	0	886
Construction	0	1,922	217	0	0	0	0	0	2,139
<b>TOTAL EXPENDITURES:</b>	<b>649</b>	<b>2,135</b>	<b>241</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,025</b>

### IMPROVEMENTS ON OLD CUTLER ROAD FROM SW 87 AVENUE TO SW 97 AVENUE

PROJECT #: 603050



DESCRIPTION: Resurface 1.25 miles of roadway, enhance bikepath, install localized storm drainage, install pavement markings as well as various intersection improvements, and construct two traffic calming circles  
 LOCATION: SW 87 Ave to SW 97 Ave on Old Cutler Rd  
 Cutler Bay

District Located: 8  
 District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	7,486	0	399	0	0	0	0	0	7,885
<b>TOTAL REVENUES:</b>	<b>7,486</b>	<b>0</b>	<b>399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,885</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	450	0	0	0	0	0	0	0	450
Construction	7,036	0	399	0	0	0	0	0	7,435
<b>TOTAL EXPENDITURES:</b>	<b>7,486</b>	<b>0</b>	<b>399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,885</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 03

PROJECT #: 603120



DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 03  
 Various Sites

District Located: 1, 2, 4, 12, 13  
 District(s) Served: 1, 2, 4, 12, 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	538	647	482	591	1,158	1,210	0	0	4,626
<b>TOTAL REVENUES:</b>	<b>538</b>	<b>647</b>	<b>482</b>	<b>591</b>	<b>1,158</b>	<b>1,210</b>	<b>0</b>	<b>0</b>	<b>4,626</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	538	647	482	591	1,158	1,210	0	0	4,626
<b>TOTAL EXPENDITURES:</b>	<b>538</b>	<b>647</b>	<b>482</b>	<b>591</b>	<b>1,158</b>	<b>1,210</b>	<b>0</b>	<b>0</b>	<b>4,626</b>

### WIDEN SW 312 STREET FROM SW 177 AVENUE TO SW 187 AVENUE

PROJECT #: 603130



DESCRIPTION: Widen road from two to five lanes on one mile of roadway  
 LOCATION: SW 312 St from SW 177 Ave to SW 187 Ave  
 Homestead

District Located: 8  
 District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond	0	443	3,280	2,000	0	0	0	0	5,723
Program									
Charter County Transit System Surtax	11	0	0	0	0	0	0	0	11
<b>TOTAL REVENUES:</b>	<b>11</b>	<b>443</b>	<b>3,280</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,734</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	11	443	0	0	0	0	0	0	454
Construction	0	0	3,280	2,000	0	0	0	0	5,280
<b>TOTAL EXPENDITURES:</b>	<b>11</b>	<b>443</b>	<b>3,280</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,734</b>

### VENETIAN BRIDGE RESTORATION

PROJECT #: 603210



DESCRIPTION: Replacement of the westernmost 730 feet of the West Venetian Bascule Bridge on the Venetian Causeway  
 LOCATION: Venetian Causeway  
 City of Miami

District Located: 3  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	10,002	0	0	0	0	0	0	10,002
BBC GOB Series 2014A	98	0	0	0	0	0	0	0	98
<b>TOTAL REVENUES:</b>	<b>98</b>	<b>10,002</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,100</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	50	450	0	0	0	0	0	0	500
Construction	48	9,552	0	0	0	0	0	0	9,600
<b>TOTAL EXPENDITURES:</b>	<b>98</b>	<b>10,002</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,100</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 08

PROJECT #: 603230



DESCRIPTION: Install traffic control devices at intersections that are not currently signalized  
 LOCATION: Road Impact Fee District 08 District Located: 4, 5  
 Various Sites District(s) Served: 4, 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	908	754	359	396	411	426	0	0	3,254
<b>TOTAL REVENUES:</b>	<b>908</b>	<b>754</b>	<b>359</b>	<b>396</b>	<b>411</b>	<b>426</b>	<b>0</b>	<b>0</b>	<b>3,254</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	908	754	359	396	411	426	0	0	3,254
<b>TOTAL EXPENDITURES:</b>	<b>908</b>	<b>754</b>	<b>359</b>	<b>396</b>	<b>411</b>	<b>426</b>	<b>0</b>	<b>0</b>	<b>3,254</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 07

PROJECT #: 603330



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 7  
 LOCATION: Commission District 7 District Located: 7  
 Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,300	1,200	980	0	0	0	0	3,480
BBC GOB Series 2005A	931	0	0	0	0	0	0	0	931
BBC GOB Series 2008B	546	0	0	0	0	0	0	0	546
BBC GOB Series 2008B-1	394	0	0	0	0	0	0	0	394
BBC GOB Series 2014A	500	0	0	0	0	0	0	0	500
<b>TOTAL REVENUES:</b>	<b>2,371</b>	<b>1,300</b>	<b>1,200</b>	<b>980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,851</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,371	1,300	1,200	980	0	0	0	0	5,851
<b>TOTAL EXPENDITURES:</b>	<b>2,371</b>	<b>1,300</b>	<b>1,200</b>	<b>980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,851</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 09

PROJECT #: 603370



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 9  
 LOCATION: Commission District 9 District Located: 9  
 Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	675	382	0	0	0	0	0	1,057
BBC GOB Series 2005A	2,155	0	0	0	0	0	0	0	2,155
BBC GOB Series 2008B	213	0	0	0	0	0	0	0	213
BBC GOB Series 2014A	575	0	0	0	0	0	0	0	575
<b>TOTAL REVENUES:</b>	<b>2,943</b>	<b>675</b>	<b>382</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,943	675	382	0	0	0	0	0	4,000
<b>TOTAL EXPENDITURES:</b>	<b>2,943</b>	<b>675</b>	<b>382</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### OLINDA PARK REMEDIATION

PROJECT #: 603380



DESCRIPTION: Remediation of previous landfill site at Olinda Park  
 LOCATION: 2101 NW 51 St  
 City of Miami

District Located: 3  
 District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Utility Service Fee	2,380	100	0	0	0	0	0	0	2,480
<b>TOTAL REVENUES:</b>	<b>2,380</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,480</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	457	0	0	0	0	0	0	0	457
Construction	1,500	80	0	0	0	0	0	0	1,580
Construction Management	212	10	0	0	0	0	0	0	222
Project Contingency	211	10	0	0	0	0	0	0	221
<b>TOTAL EXPENDITURES:</b>	<b>2,380</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,480</b>

### RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 06

PROJECT #: 603520



DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping  
 LOCATION: Road Impact Fee District 06  
 Various Sites

District Located: 8, 9  
 District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	643	270	343	493	263	452	0	0	2,464
<b>TOTAL REVENUES:</b>	<b>643</b>	<b>270</b>	<b>343</b>	<b>493</b>	<b>263</b>	<b>452</b>	<b>0</b>	<b>0</b>	<b>2,464</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	450	463	343	493	263	452	0	0	2,464
<b>TOTAL EXPENDITURES:</b>	<b>450</b>	<b>463</b>	<b>343</b>	<b>493</b>	<b>263</b>	<b>452</b>	<b>0</b>	<b>0</b>	<b>2,464</b>

### RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 03

PROJECT #: 603610



DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping  
 LOCATION: Road Impact Fee District 03  
 Various Sites

District Located: 1, 2, 4, 12, 13  
 District(s) Served: 1, 2, 4, 12, 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	2,539	647	482	1,691	2,258	2,310	0	0	9,927
<b>TOTAL REVENUES:</b>	<b>2,539</b>	<b>647</b>	<b>482</b>	<b>1,691</b>	<b>2,258</b>	<b>2,310</b>	<b>0</b>	<b>0</b>	<b>9,927</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,540	1,646	482	1,691	2,258	2,310	0	0	9,927
<b>TOTAL EXPENDITURES:</b>	<b>1,540</b>	<b>1,646</b>	<b>482</b>	<b>1,691</b>	<b>2,258</b>	<b>2,310</b>	<b>0</b>	<b>0</b>	<b>9,927</b>



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### SW 136 STREET AND OLD CUTLER ROAD

PROJECT #: 603740



DESCRIPTION: Traffic Roundabout  
LOCATION: SW 136 St and Old Cutler Rd  
Pinecrest

District Located: 8  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	300	0	0	0	0	0	0	300
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	300	0	0	0	0	0	0	300
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>

### REFURBISH SW 296 STREET SONOVOID BRIDGE OVER C-103 CANAL

PROJECT #: 603870



DESCRIPTION: Upgrade the structural integrity of the existing sonovoid deck  
LOCATION: SW 296 St Sonovoid Bridge over the C-103 Canal  
Unincorporated Miami-Dade County

District Located: 8  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	37	0	0	0	0	37
BBC GOB Series 2005A	47	0	0	0	0	0	0	0	47
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2013A	15	0	0	0	0	0	0	0	15
<b>TOTAL REVENUES:</b>	<b>63</b>	<b>0</b>	<b>0</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	48	0	0	0	0	0	0	0	48
Construction	15	0	0	37	0	0	0	0	52
<b>TOTAL EXPENDITURES:</b>	<b>63</b>	<b>0</b>	<b>0</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>

### CAPITAL INFRASTRUCTURE IMPROVEMENTS ON CAUSEWAY SYSTEM

PROJECT #: 603890



DESCRIPTION: Construct various infrastructure improvements, to include bridge structures, roadway and pavement sections, on Venetian and Rickenbacker Cswy  
LOCATION: Rickenbacker Causeway  
City of Miami

District Located: 7  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Causeway Toll Revenue	0	600	600	600	600	600	600	0	3,600
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>0</b>	<b>3,600</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	600	600	600	600	600	600	0	3,600
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>0</b>	<b>3,600</b>

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### BICYCLE SAFETY PROJECTS AND CRANDON LANE CHANGE

PROJECT #: 603900



DESCRIPTION: Construct bicycle safety improvements along Rickenbacker Causeway and lane modifications along Crandon Boulevard  
 LOCATION: Rickenbacker Cswy and Crandon Blvd District Located: 7  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Causeway Toll Revenue	590	1,898	2,050	0	0	0	0	0	4,538
<b>TOTAL REVENUES:</b>	<b>590</b>	<b>1,898</b>	<b>2,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,538</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	590	1,898	2,050	0	0	0	0	0	4,538
<b>TOTAL EXPENDITURES:</b>	<b>590</b>	<b>1,898</b>	<b>2,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,538</b>

### REPLACEMENT OF SW 92 AVENUE N/O SW 16 STREET BRIDGE (#874399)

PROJECT #: 604070



DESCRIPTION: Bridge replacement  
 LOCATION: Road Impact Fee District 1 District Located: 10  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	0	0	9	27	120	355	0	511
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>27</b>	<b>120</b>	<b>355</b>	<b>0</b>	<b>511</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	9	27	0	0	0	36
Construction	0	0	0	0	0	120	355	0	475
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>27</b>	<b>120</b>	<b>355</b>	<b>0</b>	<b>511</b>

### IMPROVEMENTS ON PONCE DE LEON BOULEVARD FROM SALAMANCA AVENUE TO ANTIQUERA AVENUE

PROJECT #: 604320



DESCRIPTION: Reconstruct four lanes on 0.39 miles of roadway with left turn bays  
 LOCATION: Ponce De Leon Blvd District Located: 6  
 Coral Gables District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	750	740	0	0	0	0	0	0	1,490
<b>TOTAL REVENUES:</b>	<b>750</b>	<b>740</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,490</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	750	740	0	0	0	0	0	0	1,490
<b>TOTAL EXPENDITURES:</b>	<b>750</b>	<b>740</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,490</b>

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### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 06

PROJECT #: 604460



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 6  
 LOCATION: Commission District 6 District Located: 6  
 Unincorporated Miami-Dade County District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,500	1,500	1,412	0	0	0	0	4,412
BBC GOB Series 2005A	61	0	0	0	0	0	0	0	61
BBC GOB Series 2014A	750	0	0	0	0	0	0	0	750
<b>TOTAL REVENUES:</b>	<b>811</b>	<b>1,500</b>	<b>1,500</b>	<b>1,412</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,223</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	811	1,500	1,500	1,412	0	0	0	0	5,223
<b>TOTAL EXPENDITURES:</b>	<b>811</b>	<b>1,500</b>	<b>1,500</b>	<b>1,412</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,223</b>

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 02

PROJECT #: 604470



DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 02 District Located: 2, 3, 4, 5, 6, 7  
 Various Sites District(s) Served: 2, 3, 4, 5, 6, 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	310	869	311	782	841	897	0	0	4,010
<b>TOTAL REVENUES:</b>	<b>310</b>	<b>869</b>	<b>311</b>	<b>782</b>	<b>841</b>	<b>897</b>	<b>0</b>	<b>0</b>	<b>4,010</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	310	869	311	782	841	897	0	0	4,010
<b>TOTAL EXPENDITURES:</b>	<b>310</b>	<b>869</b>	<b>311</b>	<b>782</b>	<b>841</b>	<b>897</b>	<b>0</b>	<b>0</b>	<b>4,010</b>

### RESURFACING ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 04

PROJECT #: 604610



DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping  
 LOCATION: Road Impact Fee District 04 District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	97	101	119	127	132	0	0	576
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>97</b>	<b>101</b>	<b>119</b>	<b>127</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>576</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	97	101	119	127	132	0	0	576
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>97</b>	<b>101</b>	<b>119</b>	<b>127</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>576</b>

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### NW 97 AVENUE FROM NW 58 STREET TO NW 70 STREET

PROJECT #: 604770

DESCRIPTION: Widen from two to four lanes  
LOCATION: Road Impact Fee District 01  
Doral

District Located: 12  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	200	200	5,500	0	0	0	0	0	5,900
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>200</b>	<b>5,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,900</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	200	200	0	0	0	0	0	0	400
Construction	0	0	5,500	0	0	0	0	0	5,500
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>200</b>	<b>5,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,900</b>

### RENOVATION OF THE TAMIAMI SWING BRIDGE

PROJECT #: 604790

DESCRIPTION: Replace the existing swing bridge with a single leaf bascule bridge  
LOCATION: 2000 S River Dr  
City of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	16,000	0	0	0	0	0	0	0	16,000
Road Impact Fees	50	0	0	0	0	0	0	0	50
BBC GOB Financing	0	0	15,547	0	0	0	0	0	15,547
BBC GOB Series 2008B	926	0	0	0	0	0	0	0	926
BBC GOB Series 2008B-1	963	0	0	0	0	0	0	0	963
BBC GOB Series 2011A	255	0	0	0	0	0	0	0	255
BBC GOB Series 2013A	453	0	0	0	0	0	0	0	453
BBC GOB Series 2014A	856	0	0	0	0	0	0	0	856
<b>TOTAL REVENUES:</b>	<b>19,503</b>	<b>0</b>	<b>15,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,050</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,408	0	0	0	0	0	0	0	2,408
Construction	790	16,000	15,547	0	0	0	0	0	32,337
Project Administration	305	0	0	0	0	0	0	0	305
<b>TOTAL EXPENDITURES:</b>	<b>3,503</b>	<b>16,000</b>	<b>15,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,050</b>

### RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 08

PROJECT #: 604810

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping  
LOCATION: Road Impact Fee District 08  
Various Sites

District Located: 4, 5  
District(s) Served: 4, 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	2,009	754	359	396	411	426	0	0	4,355
<b>TOTAL REVENUES:</b>	<b>2,009</b>	<b>754</b>	<b>359</b>	<b>396</b>	<b>411</b>	<b>426</b>	<b>0</b>	<b>0</b>	<b>4,355</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,009	754	359	396	411	426	0	0	4,355
<b>TOTAL EXPENDITURES:</b>	<b>2,009</b>	<b>754</b>	<b>359</b>	<b>396</b>	<b>411</b>	<b>426</b>	<b>0</b>	<b>0</b>	<b>4,355</b>

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### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 13

PROJECT #: 604960



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 13  
 LOCATION: Commission District 13 District Located: 13  
 Unincorporated Miami-Dade County District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	500	0	0	0	0	0	500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	500	0	0	0	0	0	500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

### SOUTH MIAMI AVENUE AREA TRAFFIC STUDY

PROJECT #: 604970



DESCRIPTION: Study in South Miami Ave area  
 LOCATION: South Miami Ave District Located: 7  
 City of Miami District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	40	10	0	0	0	0	0	0	50
<b>TOTAL REVENUES:</b>	<b>40</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	40	10	0	0	0	0	0	0	50
<b>TOTAL EXPENDITURES:</b>	<b>40</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>

### WIDEN SW 137 AVENUE FROM US-1 TO SW 184 STREET

PROJECT #: 604990



DESCRIPTION: Widen road from two to four lanes on three miles of roadway  
 LOCATION: SW 137 Ave from US-1 to SW 200 St District Located: 8, 9  
 Unincorporated Miami-Dade County District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	2,994	1,100	8,000	4,834	0	0	0	0	16,928
Charter County Transit System Surtax	14	0	0	0	0	0	0	0	14
<b>TOTAL REVENUES:</b>	<b>3,008</b>	<b>1,100</b>	<b>8,000</b>	<b>4,834</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,942</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	3,008	100	0	0	0	0	0	0	3,108
Construction	0	1,000	8,000	4,834	0	0	0	0	13,834
<b>TOTAL EXPENDITURES:</b>	<b>3,008</b>	<b>1,100</b>	<b>8,000</b>	<b>4,834</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,942</b>

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### IMPROVEMENTS ON SW 142 AVENUE FROM SW 26 STREET AND SW 8 STREET

PROJECT #: 605060



DESCRIPTION: Realign road, improve intersections, resurface, construct sidewalks, and install remedial drainage on one mile roadway  
 LOCATION: SW 142 Ave from SW 26 St and SW 8 St District Located: 11  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	169	0	0	0	0	0	2,573	0	2,742
<b>TOTAL REVENUES:</b>	<b>169</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,573</b>	<b>0</b>	<b>2,742</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	169	0	0	0	0	0	0	0	169
Construction	0	0	0	0	0	0	2,573	0	2,573
<b>TOTAL EXPENDITURES:</b>	<b>169</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,573</b>	<b>0</b>	<b>2,742</b>

### REPLACEMENT OF SW 72 AVENUE N/O SW 40 STREET BRIDGE (#874228)

PROJECT #: 605230



DESCRIPTION: Bridge replacement  
 LOCATION: Road Impact Fee District 1 District Located: 7  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	0	0	0	44	132	1,319	3,956	5,451
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44</b>	<b>132</b>	<b>1,319</b>	<b>3,956</b>	<b>5,451</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	44	132	0	0	176
Construction	0	0	0	0	0	0	1,319	3,956	5,275
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44</b>	<b>132</b>	<b>1,319</b>	<b>3,956</b>	<b>5,451</b>

### CAUSEWAY ENTRYWAY GANTRY

PROJECT #: 605560



DESCRIPTION: Open road toll system will require removal of existing toll booths and will be replaced with an overhead gantry system  
 LOCATION: Rickenbacker Cswy District Located: 7  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Causeway Toll Revenue	0	0	300	1,000	0	0	0	0	1,300
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	50	0	0	0	0	0	50
Construction	0	0	250	1,000	0	0	0	0	1,250
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 09

PROJECT #: 605570



DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping  
 LOCATION: Road Impact Fee District 09  
 Various Sites

District Located: 1, 2, 3, 6, 12, 13  
 District(s) Served: 1, 2, 3, 6, 12, 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	1,138	868	1,517	1,266	1,314	1,360	0	0	7,463
<b>TOTAL REVENUES:</b>	<b>1,138</b>	<b>868</b>	<b>1,517</b>	<b>1,266</b>	<b>1,314</b>	<b>1,360</b>	<b>0</b>	<b>0</b>	<b>7,463</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,138	868	1,517	1,266	1,314	1,360	0	0	7,463
<b>TOTAL EXPENDITURES:</b>	<b>1,138</b>	<b>868</b>	<b>1,517</b>	<b>1,266</b>	<b>1,314</b>	<b>1,360</b>	<b>0</b>	<b>0</b>	<b>7,463</b>

### PAVEMENT MARKINGS CREW

PROJECT #: 605620



DESCRIPTION: Provide funding for striping and replacement of pavement markings via in-house crew  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	600	600	600	600	600	600	600	0	4,200
<b>TOTAL REVENUES:</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>0</b>	<b>4,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	600	600	600	600	600	600	600	0	4,200
<b>TOTAL EXPENDITURES:</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>0</b>	<b>4,200</b>

### TRAFFIC SIGNAL MATERIALS

PROJECT #: 605680



DESCRIPTION: Replace existing traffic signals and signs  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	1,600	1,600	1,600	1,600	1,600	1,600	1,600	0	11,200
<b>TOTAL REVENUES:</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>0</b>	<b>11,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,600	1,600	1,600	1,600	1,600	1,600	1,600	0	11,200
<b>TOTAL EXPENDITURES:</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>0</b>	<b>11,200</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF NE 10 AVENUE N/O NE 79 STREET BRIDGE (#874178)

PROJECT #: 605710



DESCRIPTION: Bridge Replacement  
LOCATION: Road impact Fee District 2  
Miami Shores

District Located: 3  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	60	160	420	0	0	0	0	640
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>60</b>	<b>160</b>	<b>420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>640</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	60	20	0	0	0	0	0	80
Construction	0	0	140	420	0	0	0	0	560
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>60</b>	<b>160</b>	<b>420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>640</b>

### SW 328 STREET FROM US-1 TO SW 187 AVENUE

PROJECT #: 605750



DESCRIPTION: Widen road from two to four lanes on one mile of roadway  
LOCATION: SW 328 St from US-1 to SW 187 Ave  
Homestead

District Located: 9  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	413	0	0	0	0	0	5,763	0	6,176
<b>TOTAL REVENUES:</b>	<b>413</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,763</b>	<b>0</b>	<b>6,176</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	413	0	0	0	0	0	0	0	413
Construction	0	0	0	0	0	0	5,763	0	5,763
<b>TOTAL EXPENDITURES:</b>	<b>413</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,763</b>	<b>0</b>	<b>6,176</b>

### SOUTHCOR BRIDGE RELOCATION

PROJECT #: 605780



DESCRIPTION: Relocate Southcom Pedestrian Bridge located at 3511 NW 91 Ave to Road and Bridge facilities  
LOCATION: 3511 NW 91 Ave  
Doral

District Located: 12  
District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	0	0	0	0	0	250	0	0	250
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>250</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	0	0	0	250	0	0	250
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>250</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### BIKEPATHS CONSTRUCTION IN DISTRICT 10

PROJECT #: 605810



DESCRIPTION: Construct bikepaths in Commission District 10  
 LOCATION: Commission District 10  
 Various Sites

District Located: 10  
 District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	159	296	0	0	0	0	455
BBC GOB Series 2005A	1	0	0	0	0	0	0	0	1
BBC GOB Series 2008B-1	196	0	0	0	0	0	0	0	196
BBC GOB Series 2013A	48	0	0	0	0	0	0	0	48
<b>TOTAL REVENUES:</b>	<b>245</b>	<b>0</b>	<b>159</b>	<b>296</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	4	0	0	0	0	0	0	0	4
Construction	241	0	159	296	0	0	0	0	696
<b>TOTAL EXPENDITURES:</b>	<b>245</b>	<b>0</b>	<b>159</b>	<b>296</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>

### WIDEN NW 87 AVENUE FROM NW 154 STREET TO NW 186 STREET

PROJECT #: 605840



DESCRIPTION: Widen road from two lanes to four lanes on two miles of roadway  
 LOCATION: NW 87 Ave from NW 186 St to NW 154 St  
 Various Sites

District Located: 13  
 District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	11,313	6,000	483	0	0	0	0	0	17,796
Charter County Transit System Surtax	36	0	0	0	0	0	0	0	36
<b>TOTAL REVENUES:</b>	<b>11,349</b>	<b>6,000</b>	<b>483</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,832</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,146	0	0	0	0	0	0	0	1,146
Construction	10,203	6,000	483	0	0	0	0	0	16,686
<b>TOTAL EXPENDITURES:</b>	<b>11,349</b>	<b>6,000</b>	<b>483</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,832</b>

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 07

PROJECT #: 605870



DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 07  
 Various Sites

District Located: 6, 7  
 District(s) Served: 6, 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	798	382	421	439	453	0	0	2,493
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>798</b>	<b>382</b>	<b>421</b>	<b>439</b>	<b>453</b>	<b>0</b>	<b>0</b>	<b>2,493</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	798	382	421	439	453	0	0	2,493
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>798</b>	<b>382</b>	<b>421</b>	<b>439</b>	<b>453</b>	<b>0</b>	<b>0</b>	<b>2,493</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### RENOVATION OF THE MIAMI AVENUE BRIDGE OVER THE MIAMI RIVER

PROJECT #: 605920

DESCRIPTION: Replace entire bridge deck; replace piston trunnion and bearings; upgrade existing electrical system; refurbish bascule leaf  
 LOCATION: Miami Ave over the Miami River  
 City of Miami

District Located: 5  
 District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	1,537	733	0	0	0	0	0	0	2,270
BBC GOB Financing	0	1,464	0	0	0	0	0	0	1,464
BBC GOB Series 2008B	15	0	0	0	0	0	0	0	15
BBC GOB Series 2008B-1	447	0	0	0	0	0	0	0	447
BBC GOB Series 2013A	48	0	0	0	0	0	0	0	48
BBC GOB Series 2014A	1,226	0	0	0	0	0	0	0	1,226
Secondary Gas Tax	794	0	0	0	0	0	0	0	794
<b>TOTAL REVENUES:</b>	<b>4,067</b>	<b>2,197</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,264</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	593	0	0	0	0	0	0	0	593
Construction	3,474	2,197	0	0	0	0	0	0	5,671
<b>TOTAL EXPENDITURES:</b>	<b>4,067</b>	<b>2,197</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,264</b>

### NW 107 AVENUE AND NW 122 STREET FLYOVER RAMP

PROJECT #: 605952

DESCRIPTION: Construct Flyover ramp at NW 107 Ave and NW 122 St  
 LOCATION: NW 107 Ave and NW 122 St  
 Medley

District Located: 12  
 District(s) Served: 12



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	973	10	0	0	0	0	0	0	983
<b>TOTAL REVENUES:</b>	<b>973</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>983</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	200	0	0	0	0	0	0	0	200
Planning and Design	100	0	0	0	0	0	0	0	100
Construction	673	10	0	0	0	0	0	0	683
<b>TOTAL EXPENDITURES:</b>	<b>973</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>983</b>

### WIDEN SW 152 STREET FROM SW 157 AVENUE TO SW 147 AVENUE

PROJECT #: 605990

DESCRIPTION: Widen road from two to four lanes on one mile of roadway  
 LOCATION: SW 152 St from SW 157 Ave to SW 147 Ave  
 Unincorporated Miami-Dade County

District Located: 9  
 District(s) Served: 9



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	445	3,300	3,051	0	0	0	0	0	6,796
<b>TOTAL REVENUES:</b>	<b>445</b>	<b>3,300</b>	<b>3,051</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,796</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	445	0	0	0	0	0	0	0	445
Construction	0	3,300	3,051	0	0	0	0	0	6,351
<b>TOTAL EXPENDITURES:</b>	<b>445</b>	<b>3,300</b>	<b>3,051</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,796</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TRAFFIC CONTROL DEVICES-SIGNALIZATION ROAD IMPACT FEE DISTRICT 04

PROJECT #: 606110



DESCRIPTION: Install traffic control devices at intersections that are not currently signalized  
 LOCATION: Road Impact Fee District 04  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	97	101	119	127	132	0	0	576
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>97</b>	<b>101</b>	<b>119</b>	<b>127</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>576</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	97	101	119	127	132	0	0	576
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>97</b>	<b>101</b>	<b>119</b>	<b>127</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>576</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$44,800

### WIDEN NW 37 AVENUE FROM NORTH RIVER DRIVE TO NW 79 STREET

PROJECT #: 606190



DESCRIPTION: Widen road from two to five lanes on two miles of roadway  
 LOCATION: NW 37 Ave from NW N River Dr to NW 79 St  
 Unincorporated Miami-Dade County

District Located: 2  
 District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	1,288	3,025	5,500	5,995	3,000	0	0	0	18,808
Charter County Transit System Surtax	31	0	0	0	0	0	0	0	31
<b>TOTAL REVENUES:</b>	<b>1,319</b>	<b>3,025</b>	<b>5,500</b>	<b>5,995</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,839</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,231	13	0	0	0	0	0	0	1,244
Construction	100	3,000	5,500	5,995	3,000	0	0	0	17,595
<b>TOTAL EXPENDITURES:</b>	<b>1,331</b>	<b>3,013</b>	<b>5,500</b>	<b>5,995</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,839</b>

### PAVEMENT MARKINGS CONTRACT

PROJECT #: 606270



DESCRIPTION: Provide striping and replacement of pavement markings through outside contractors  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	1,080	540	540	540	540	540	540	0	4,320
<b>TOTAL REVENUES:</b>	<b>1,080</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>0</b>	<b>4,320</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,080	540	540	540	540	540	540	0	4,320
<b>TOTAL EXPENDITURES:</b>	<b>1,080</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>0</b>	<b>4,320</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 06

PROJECT #: 606280



DESCRIPTION: Install traffic control devices at intersections that are not currently signalized  
 LOCATION: Road Impact Fee District 06 District Located: 8, 9  
 Various Sites District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	642	270	343	493	263	452	0	0	2,463
<b>TOTAL REVENUES:</b>	<b>642</b>	<b>270</b>	<b>343</b>	<b>493</b>	<b>263</b>	<b>452</b>	<b>0</b>	<b>0</b>	<b>2,463</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	642	270	343	493	263	452	0	0	2,463
<b>TOTAL EXPENDITURES:</b>	<b>642</b>	<b>270</b>	<b>343</b>	<b>493</b>	<b>263</b>	<b>452</b>	<b>0</b>	<b>0</b>	<b>2,463</b>

### INTERSECTION IMPROVEMENT AT NE 10 AVENUE AND NE 79 STREET

PROJECT #: 606360



DESCRIPTION: Intersection improvement

LOCATION: Road Impact Fee District 02 District Located: 3  
 Miami Shores District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	150	0	0	0	0	0	0	150
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	15	0	0	0	0	0	0	15
Construction	0	135	0	0	0	0	0	0	135
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>

### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 01

PROJECT #: 606460



DESCRIPTION: Install traffic control devices at intersections that are not currently signalized  
 LOCATION: Road Impact Fee District 01 District Located: 6, 7, 10, 12  
 Various Sites District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	1,888	695	2,763	2,209	4,130	0	0	11,685
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>1,888</b>	<b>695</b>	<b>2,763</b>	<b>2,209</b>	<b>4,130</b>	<b>0</b>	<b>0</b>	<b>11,685</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	1,888	695	2,763	2,209	4,130	0	0	11,685
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,888</b>	<b>695</b>	<b>2,763</b>	<b>2,209</b>	<b>4,130</b>	<b>0</b>	<b>0</b>	<b>11,685</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$36,400

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### VIRGINIA KEY LANDFILL CLOSURE

PROJECT #: 606610



DESCRIPTION: Closure of City of Miami Virginia Key Landfill  
 LOCATION: Virginia Key  
 City of Miami

District Located: 7  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	17,365	0	0	0	0	17,365
Solid Waste System Rev. Bonds Series 2005	28,285	0	0	0	0	0	0	0	28,285
<b>TOTAL REVENUES:</b>	<b>28,285</b>	<b>0</b>	<b>0</b>	<b>17,365</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,650</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,206	1,242	139	0	0	0	0	0	2,587
Construction	0	3,000	15,388	12,500	7,000	0	0	0	37,888
Construction Management	0	200	1,038	1,050	300	0	0	0	2,588
Project Contingency	36	100	1,167	984	300	0	0	0	2,587
<b>TOTAL EXPENDITURES:</b>	<b>1,242</b>	<b>4,542</b>	<b>17,732</b>	<b>14,534</b>	<b>7,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,650</b>

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 03

PROJECT #: 606740



DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 03  
 Various Sites

District Located: 1, 2, 4, 12, 13  
 District(s) Served: 1, 2, 4, 12, 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	538	647	482	591	1,158	1,210	0	0	4,626
<b>TOTAL REVENUES:</b>	<b>538</b>	<b>647</b>	<b>482</b>	<b>591</b>	<b>1,158</b>	<b>1,210</b>	<b>0</b>	<b>0</b>	<b>4,626</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	538	647	482	591	1,158	1,210	0	0	4,626
<b>TOTAL EXPENDITURES:</b>	<b>538</b>	<b>647</b>	<b>482</b>	<b>591</b>	<b>1,158</b>	<b>1,210</b>	<b>0</b>	<b>0</b>	<b>4,626</b>

### TAYLOR PARK REMEDIATION

PROJECT #: 606750



DESCRIPTION: Remediation of contaminated areas at Taylor Park  
 LOCATION: 15450 W Dixie Hwy  
 North Miami Beach

District Located: 2  
 District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	3,500	0	0	0	0	0	3,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	3,500	0	0	0	0	0	3,500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### PEOPLE'S TRANSPORTATION PLAN PAVEMENT MARKINGS

PROJECT #: 606910



DESCRIPTION: Provide striping and replacement of pavement markings through outside contractors  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Charter County Transit System Surtax	500	500	0	0	0	0	0	0	1,000
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	500	0	0	0	0	0	0	1,000
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>

### RESURFACING AT NE 16 AVENUE NEAR NE 131 STREET (RAILROAD CROSSING)

PROJECT #: 606980



DESCRIPTION: Resurfacing at NE 16 Ave near NE 131 St (Railroad crossing)  
 LOCATION: NE 16 Ave near NE 131 St  
 North Miami

District Located: 2  
 District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	10	214	0	0	0	0	0	0	224
<b>TOTAL REVENUES:</b>	<b>10</b>	<b>214</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>224</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	10	0	0	0	0	0	0	0	10
Construction	0	214	0	0	0	0	0	0	214
<b>TOTAL EXPENDITURES:</b>	<b>10</b>	<b>214</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>224</b>

### RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 02

PROJECT #: 606990



DESCRIPTION: Acquire rights-of-way for construction projects in Commission District 02  
 LOCATION: Commission District 02  
 Various Sites

District Located: 2  
 District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	1,229	496	0	0	0	0	0	0	1,725
<b>TOTAL REVENUES:</b>	<b>1,229</b>	<b>496</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,725</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	1,229	496	0	0	0	0	0	0	1,725
<b>TOTAL EXPENDITURES:</b>	<b>1,229</b>	<b>496</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,725</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF SW 67 AVENUE S/O US1 BRIDGE (#874527)

PROJECT #: 607010



DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 1  
South Miami

District Located: 7  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	0	32	93	933	2,798	0	0	3,856
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>93</b>	<b>933</b>	<b>2,798</b>	<b>0</b>	<b>0</b>	<b>3,856</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	32	93	0	0	0	0	125
Construction	0	0	0	0	933	2,798	0	0	3,731
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>93</b>	<b>933</b>	<b>2,798</b>	<b>0</b>	<b>0</b>	<b>3,856</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 03

PROJECT #: 607020



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 3

LOCATION: Commission District 3  
Unincorporated Miami-Dade County

District Located: 3  
District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	410	0	0	0	0	0	0	410
BBC GOB Series 2014A	500	0	0	0	0	0	0	0	500
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>410</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>910</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	410	0	0	0	0	0	0	910
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>410</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>910</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 05

PROJECT #: 607160



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 5

LOCATION: Commission District 5  
Unincorporated Miami-Dade County

District Located: 5  
District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	177	0	0	0	0	0	0	177
BBC GOB Series 2014A	400	0	0	0	0	0	0	0	400
<b>TOTAL REVENUES:</b>	<b>400</b>	<b>177</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>577</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	400	177	0	0	0	0	0	0	577
<b>TOTAL EXPENDITURES:</b>	<b>400</b>	<b>177</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>577</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### IMPROVEMENTS TO CORAL WAY AND ANDERSON ROAD

PROJECT #: 607350



DESCRIPTION: Construct intersection improvements  
 LOCATION: Coral Way and Anderson Rd  
 Coral Gables

District Located: 6  
 District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	190	10	0	0	0	0	0	0	200
<b>TOTAL REVENUES:</b>	<b>190</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	200	0	0	0	0	0	0	200
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>

### INTERSECTION IMPROVEMENT AT SW 127 AVENUE AND SW 72 STREET

PROJECT #: 607420



DESCRIPTION: Construct intersection improvements at SW 127 Ave and SW 72 St  
 LOCATION: SW 127 Ave and SW 72 St  
 Unincorporated Miami-Dade County

District Located: 10  
 District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	76	74	0	0	0	0	0	0	150
<b>TOTAL REVENUES:</b>	<b>76</b>	<b>74</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	8	7	0	0	0	0	0	0	15
Construction	68	67	0	0	0	0	0	0	135
<b>TOTAL EXPENDITURES:</b>	<b>76</b>	<b>74</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>

### IMPROVEMENTS ON SW 176 STREET FROM US-1 TO SW 107 AVENUE

PROJECT #: 607460



DESCRIPTION: Construct curbs, gutters, and traffic operation improvements on one mile of roadway  
 LOCATION: SW 176 St from US-1 to SW 107 Ave  
 Unincorporated Miami-Dade County

District Located: 8, 9  
 District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	1,805	2,000	1,507	0	0	0	0	0	5,312
Charter County Transit System Surtax	25	0	0	0	0	0	0	0	25
<b>TOTAL REVENUES:</b>	<b>1,830</b>	<b>2,000</b>	<b>1,507</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,337</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	530	0	0	0	0	0	0	0	530
Construction	750	2,550	1,507	0	0	0	0	0	4,807
<b>TOTAL EXPENDITURES:</b>	<b>1,280</b>	<b>2,550</b>	<b>1,507</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,337</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### IMPROVEMENTS TO NE 16 AVENUE FROM NE 123 STREET TO NE 135 STREET

PROJECT #: 607530



DESCRIPTION: Design and construct roadway improvements

LOCATION: Road Impact Fee District 03

North Miami

District Located: 2

District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	200	121	1,540	1,389	0	0	0	0	3,250
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>121</b>	<b>1,540</b>	<b>1,389</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,250</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	200	121	0	0	0	0	0	0	321
Construction	0	0	1,540	1,389	0	0	0	0	2,929
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>121</b>	<b>1,540</b>	<b>1,389</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,250</b>

### NW 106 STREET AND NW SOUTH RIVER DRIVE CULVERT

PROJECT #: 607600



DESCRIPTION: Install a culvert at NW 106 St and NW S River Dr

LOCATION: Road Impact Fee District 01

Unincorporated Miami-Dade County

District Located: 12

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	833	0	0	0	0	0	0	833
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>833</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>833</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	833	0	0	0	0	0	0	833
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>833</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>833</b>

### VENETIAN BRIDGE PLANNING AND DESIGN

PROJECT #: 607640



DESCRIPTION: Plan and design a new bridge system for the Venetian Cwy

LOCATION: Venetian Cswy

City of Miami

District Located: 3, 4, 5

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT-County Incentive Grant Program	1,962	188	750	562	0	0	0	0	3,462
Road Impact Fees	50	0	0	0	0	0	0	0	50
Causeway Toll Revenue	2,258	0	714	1,266	0	0	0	0	4,238
2008 Sunshine State Financing	119	0	0	0	0	0	0	0	119
Capital Asset Series 2010 Bonds	1,675	0	0	0	0	0	0	0	1,675
<b>TOTAL REVENUES:</b>	<b>6,064</b>	<b>188</b>	<b>1,464</b>	<b>1,828</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,544</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	6,064	188	1,464	1,828	0	0	0	0	9,544
<b>TOTAL EXPENDITURES:</b>	<b>6,064</b>	<b>188</b>	<b>1,464</b>	<b>1,828</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,544</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ROAD AND BRIDGE EMERGENCY BRIDGE REPAIRS/IMPROVEMENTS/PAINTING

PROJECT #: 607680



DESCRIPTION: Provide emergency repairs, improvements, and painting for County-maintained bridges  
 LOCATION: Various Sites  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	200	200	200	200	200	200	200	0	1,400
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>1,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	200	200	200	200	200	200	200	0	1,400
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>1,400</b>

### DRAINAGE RETROFIT OF ARTERIAL ROADWAYS

PROJECT #: 607800



DESCRIPTION: Construct drainage improvements  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Stormwater Utility	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
<b>TOTAL REVENUES:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>7,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	250	250	250	250	250	250	250	0	1,750
Construction	750	750	750	750	750	750	750	0	5,250
<b>TOTAL EXPENDITURES:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>7,000</b>

### RENOVATION OF THE NW 22 AVENUE BASCULE BRIDGE OVER THE MIAMI RIVER

PROJECT #: 607840



DESCRIPTION: Evaluate structural integrity of the bridgetender house; replace or upgrade tender house structurally as needed; and refurbish bascule leaves  
 LOCATION: NW 22 Ave over the Miami River  
 City of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	1,000	0	0	0	0	1,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	130	0	0	0	0	130
Construction	0	0	0	870	0	0	0	0	870
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF WEST DIXIE HIGHWAY N/O NW 163 STREET BRIDGE (#874071)

PROJECT #: 607890



DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 3  
North Miami Beach

District Located: 2

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	0	31	90	902	2,703	0	0	3,726
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>31</b>	<b>90</b>	<b>902</b>	<b>2,703</b>	<b>0</b>	<b>0</b>	<b>3,726</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	31	90	0	0	0	0	121
Construction	0	0	0	0	902	2,703	0	0	3,605
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>31</b>	<b>90</b>	<b>902</b>	<b>2,703</b>	<b>0</b>	<b>0</b>	<b>3,726</b>

### SPECIAL TAXING DISTRICT LANDSCAPING AND MAINTENANCE

PROJECT #: 607910



DESCRIPTION: Perform landscaping and maintenance

LOCATION: Countywide  
Unincorporated Miami-Dade County

District Located: Countywide

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	280	280	280	280	280	280	280	0	1,960
<b>TOTAL REVENUES:</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>0</b>	<b>1,960</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Maintenance	280	280	280	280	280	280	280	0	1,960
<b>TOTAL EXPENDITURES:</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>0</b>	<b>1,960</b>

### RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 08

PROJECT #: 607930



DESCRIPTION: Acquire rights-of-way for construction projects in Commission District 08

LOCATION: Commission District 08  
Various Sites

District Located: 8

District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	2,963	2,461	0	0	0	0	0	0	5,424
Charter County Transit System Surtax	17	0	0	0	0	0	0	0	17
<b>TOTAL REVENUES:</b>	<b>2,980</b>	<b>2,461</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,441</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	2,980	2,461	0	0	0	0	0	0	5,441
<b>TOTAL EXPENDITURES:</b>	<b>2,980</b>	<b>2,461</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,441</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### IMPROVEMENTS ON ARTERIAL ROADS

PROJECT #: 607940



DESCRIPTION: Improve arterial roads including resurfacing, sidewalks, and drainage

LOCATION: Arterial Roads  
Various Sites

District Located:  
District(s) Served:

Countywide  
Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	500	500	500	0	0	0	0	0	1,500
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	500	500	0	0	0	0	0	1,500
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION

PROJECT #: 608000



#### DISTRICT 11

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 11

LOCATION: Commission District 11  
Unincorporated Miami-Dade County

District Located: 11  
District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	911	119	0	0	0	0	0	1,030
BBC GOB Series 2005A	1,917	0	0	0	0	0	0	0	1,917
BBC GOB Series 2008B	822	0	0	0	0	0	0	0	822
BBC GOB Series 2008B-1	231	0	0	0	0	0	0	0	231
BBC GOB Series 2014A	500	0	0	0	0	0	0	0	500
<b>TOTAL REVENUES:</b>	<b>3,470</b>	<b>911</b>	<b>119</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	3,470	911	119	0	0	0	0	0	4,500
<b>TOTAL EXPENDITURES:</b>	<b>3,470</b>	<b>911</b>	<b>119</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500</b>

### STORMWATER PUMP STATION / CONTROL STRUCTURES UPGRADE

PROJECT #: 608020



DESCRIPTION: Upgrade / retrofit existing stormwater pump stations and structures

LOCATION: Various Sites  
Throughout Miami-Dade County

District Located:  
District(s) Served:

Countywide  
Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Stormwater Utility	609	91	0	0	0	0	0	0	700
<b>TOTAL REVENUES:</b>	<b>609</b>	<b>91</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	53	14	0	0	0	0	0	0	67
Construction	556	77	0	0	0	0	0	0	633
<b>TOTAL EXPENDITURES:</b>	<b>609</b>	<b>91</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### IMPROVEMENTS TO SW 264 STREET FROM US-1 TO SW 147 AVENUE

PROJECT #: 608040



DESCRIPTION: Improve two lane road with center turn lane

LOCATION: Road Impact Fee District 06

Unincorporated Miami-Dade County

District Located: 8

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	67	0	1,814	0	0	0	0	0	1,881
<b>TOTAL REVENUES:</b>	<b>67</b>	<b>0</b>	<b>1,814</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,881</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	67	0	0	0	0	0	0	0	67
Construction	0	0	1,814	0	0	0	0	0	1,814
<b>TOTAL EXPENDITURES:</b>	<b>67</b>	<b>0</b>	<b>1,814</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,881</b>

### RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 02

PROJECT #: 608100



DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 02

Various Sites

District Located: 2, 3, 4, 5, 6, 7

District(s) Served: 2, 3, 4, 5, 6, 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	311	3,069	2,511	2,982	3,041	3,097	0	0	15,011
<b>TOTAL REVENUES:</b>	<b>311</b>	<b>3,069</b>	<b>2,511</b>	<b>2,982</b>	<b>3,041</b>	<b>3,097</b>	<b>0</b>	<b>0</b>	<b>15,011</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	311	3,069	2,511	2,982	3,041	3,097	0	0	15,011
<b>TOTAL EXPENDITURES:</b>	<b>311</b>	<b>3,069</b>	<b>2,511</b>	<b>2,982</b>	<b>3,041</b>	<b>3,097</b>	<b>0</b>	<b>0</b>	<b>15,011</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 04

PROJECT #: 608260



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 4

LOCATION: Commission District 4

Unincorporated Miami-Dade County

District Located: 4

District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	275	0	0	0	0	0	0	275
BBC GOB Series 2005A	328	0	0	0	0	0	0	0	328
BBC GOB Series 2008B	32	0	0	0	0	0	0	0	32
BBC GOB Series 2008B-1	106	0	0	0	0	0	0	0	106
BBC GOB Series 2011A	4	0	0	0	0	0	0	0	4
BBC GOB Series 2013A	5	0	0	0	0	0	0	0	5
BBC GOB Series 2014A	500	0	0	0	0	0	0	0	500
<b>TOTAL REVENUES:</b>	<b>975</b>	<b>275</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	975	275	0	0	0	0	0	0	1,250
<b>TOTAL EXPENDITURES:</b>	<b>975</b>	<b>275</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,250</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CONSTRUCTION OF OLD CUTLER ROAD BRIDGE OVER C-100 CANAL

PROJECT #: 608290

DESCRIPTION: Upgrade bridge parapet walls and replace or modify existing structure to safely convey vehicular, pedestrian, and bicycle traffic  
 LOCATION: Old Cutler Rd and SW 173 St  
 Palmetto Bay

District Located: 8  
 District(s) Served: 8, 9



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	800	0	0	0	0	800
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	190	0	0	0	0	190
Construction	0	0	0	610	0	0	0	0	610
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 08

PROJECT #: 608330

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 08  
 Various Sites

District Located: 4, 5  
 District(s) Served: 4, 5



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	908	754	359	396	411	426	0	0	3,254
<b>TOTAL REVENUES:</b>	<b>908</b>	<b>754</b>	<b>359</b>	<b>396</b>	<b>411</b>	<b>426</b>	<b>0</b>	<b>0</b>	<b>3,254</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	908	754	359	396	411	426	0	0	3,254
<b>TOTAL EXPENDITURES:</b>	<b>908</b>	<b>754</b>	<b>359</b>	<b>396</b>	<b>411</b>	<b>426</b>	<b>0</b>	<b>0</b>	<b>3,254</b>

### ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) PHASE 3

PROJECT #: 608400

DESCRIPTION: Implementation of enhancement to the County's Traffic Management System for more efficient operation of the County's 2,850 traffic signals

LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	3,000	0	0	0	0	0	0	0	3,000
FDOT-County Incentive Grant Program	5,100	4,500	899	0	0	0	0	0	10,499
Road Impact Fees	933	0	0	0	0	0	0	0	933
Charter County Transit System Surtax	44,316	4,684	0	0	0	0	0	0	49,000
<b>TOTAL REVENUES:</b>	<b>53,349</b>	<b>9,184</b>	<b>899</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,432</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Technology Hardware/Software	53,349	4,500	5,583	0	0	0	0	0	63,432
<b>TOTAL EXPENDITURES:</b>	<b>53,349</b>	<b>4,500</b>	<b>5,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,432</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SW 268 STREET FROM US-1 TO SW 112 AVENUE

PROJECT #: 608450



DESCRIPTION: Construct turn lanes  
LOCATION: Road Impact Fee District 06  
Homestead

District Located: 10  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	646	216	0	0	5,500	3,300	4,086	0	13,748
<b>TOTAL REVENUES:</b>	<b>646</b>	<b>216</b>	<b>0</b>	<b>0</b>	<b>5,500</b>	<b>3,300</b>	<b>4,086</b>	<b>0</b>	<b>13,748</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	445	417	0	0	0	0	0	0	862
Construction	0	0	0	0	5,500	3,300	4,086	0	12,886
<b>TOTAL EXPENDITURES:</b>	<b>445</b>	<b>417</b>	<b>0</b>	<b>0</b>	<b>5,500</b>	<b>3,300</b>	<b>4,086</b>	<b>0</b>	<b>13,748</b>

### WIDEN CARIBBEAN BLVD FROM CORAL SEA ROAD TO SW 87 AVENUE

PROJECT #: 608480



DESCRIPTION: Widen road from two lanes to four lanes on 1.76 miles of roadway  
LOCATION: Caribbean Blvd from Coral Sea Rd to SW 87 Ave  
Cutler Bay

District Located: 8  
District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	6,721	4,000	467	0	0	0	0	0	11,188
<b>TOTAL REVENUES:</b>	<b>6,721</b>	<b>4,000</b>	<b>467</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,188</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,002	0	0	0	0	0	0	0	1,002
Construction	5,719	4,000	467	0	0	0	0	0	10,186
<b>TOTAL EXPENDITURES:</b>	<b>6,721</b>	<b>4,000</b>	<b>467</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,188</b>

### RESURFACE MIAMI AVENUE FROM N 87 STREET TO N 105 STREET

PROJECT #: 608500



DESCRIPTION: Resurface Miami Ave from N 87 St to N 105 St  
LOCATION: North Miami Ave from N 87 St to N 105 St  
Miami Shores

District Located: 3  
District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	550	0	0	0	0	0	0	0	550
<b>TOTAL REVENUES:</b>	<b>550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	550	0	0	0	0	0	0	550
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MAST ARM UPGRADES

PROJECT #: 608510



DESCRIPTION: Replace 390 span-wire-mounted and older sub-standard traffic signal supports with mast arm support systems  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Florida Department of Community Affairs	1,588	0	0	0	0	0	0	0	1,588
Road Impact Fees	1,427	0	0	0	0	0	0	0	1,427
Secondary Gas Tax	3,426	1,426	0	0	0	0	0	0	4,852
<b>TOTAL REVENUES:</b>	<b>6,441</b>	<b>1,426</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,867</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	150	0	0	0	0	0	0	0	150
Construction	6,291	1,426	0	0	0	0	0	0	7,717
<b>TOTAL EXPENDITURES:</b>	<b>6,441</b>	<b>1,426</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,867</b>

### RICKENBACKER CAUSEWAY HOBIE NORTH SIDE BARRIER

PROJECT #: 608560



DESCRIPTION: Improve causeway shoreline beach, improve road drainage, and provide landscape maintenance  
 LOCATION: Rickenbacker Cswy  
 City of Miami

District Located: 7  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Causeway Toll Revenue	161	0	0	1,544	1,000	0	0	0	2,705
<b>TOTAL REVENUES:</b>	<b>161</b>	<b>0</b>	<b>0</b>	<b>1,544</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,705</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	161	0	0	0	0	0	0	0	161
Construction	0	0	0	1,544	1,000	0	0	0	2,544
<b>TOTAL EXPENDITURES:</b>	<b>161</b>	<b>0</b>	<b>0</b>	<b>1,544</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,705</b>

### RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 07

PROJECT #: 608680



DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping  
 LOCATION: Road Impact Fee District 07  
 Various Sites

District Located: 6, 7  
 District(s) Served: 6, 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	798	382	421	439	453	0	0	2,493
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>798</b>	<b>382</b>	<b>421</b>	<b>439</b>	<b>453</b>	<b>0</b>	<b>0</b>	<b>2,493</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	798	382	421	439	453	0	0	2,493
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>798</b>	<b>382</b>	<b>421</b>	<b>439</b>	<b>453</b>	<b>0</b>	<b>0</b>	<b>2,493</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TRAFFIC SIGNAL IMPROVEMENTS AT NW 117 AVENUE AND NW 25 STREET

PROJECT #: 608700



DESCRIPTION: Install new traffic signals at NW 117 Ave and NW 25 St

LOCATION: Road Impact Fee District 01

Unincorporated Miami-Dade County

District Located:

12

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	130	130	0	0	0	0	0	0	260
<b>TOTAL REVENUES:</b>	<b>130</b>	<b>130</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>260</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	130	130	0	0	0	0	0	0	260
<b>TOTAL EXPENDITURES:</b>	<b>130</b>	<b>130</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>260</b>

### INTERSECTION IMPROVEMENT AT SW 147 AVENUE AND SW 72 STREET

PROJECT #: 608710



DESCRIPTION: Construct intersection improvements at SW 147 Ave and SW 72 St

LOCATION: SW 147 Ave and SW 72 St

Unincorporated Miami-Dade County

District Located:

11

District(s) Served:

11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	150	150	0	0	0	0	0	0	300
<b>TOTAL REVENUES:</b>	<b>150</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	15	15	0	0	0	0	0	0	30
Construction	135	135	0	0	0	0	0	0	270
<b>TOTAL EXPENDITURES:</b>	<b>150</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>

### IMPROVEMENTS TO COCOPLUM CIRCLE

PROJECT #: 608730



DESCRIPTION: Intersection improvements including, but not limited to striping, and new traffic signal installation at Lejeune Rd, Sunset Dr, Granada Blvd, and Old Cutler Rd

LOCATION: Lejeune Rd, Sunset Dr, Granada Blvd and Old

Cutler Rd

Coral Gables

District Located:

7

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	20	175	0	0	0	0	0	0	195
<b>TOTAL REVENUES:</b>	<b>20</b>	<b>175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>195</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	20	175	0	0	0	0	0	0	195
<b>TOTAL EXPENDITURES:</b>	<b>20</b>	<b>175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>195</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### INSTALL SCHOOL SPEEDZONE FLASHING SIGNALS AND FEEDBACK SIGNS

PROJECT #: 608740

DESCRIPTION: Installation of 238 originally programmed school flashing signals completed, proceeding with installation of 35 dynamic speed feedback signs in FY 2011-12, 38 in FY12-13, and a projected 27 in FY 2013-14, from 100 originally programmed sites

LOCATION: School Speed Zones District Located: Countywide  
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	11,175	750	1,415	0	0	0	0	0	13,340
Charter County Transit System Surtax	1,460	0	0	0	0	0	0	0	1,460
<b>TOTAL REVENUES:</b>	<b>12,635</b>	<b>750</b>	<b>1,415</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,800</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	12,635	750	1,415	0	0	0	0	0	14,800
<b>TOTAL EXPENDITURES:</b>	<b>12,635</b>	<b>750</b>	<b>1,415</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,800</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$15,200

### DRAINAGE IMPROVEMENTS SW 72 STREET TO SW 80 STREET FROM SW 52 AVENUE TO SW 57 AVENUE

PROJECT #: 608820

DESCRIPTION: Construct drainage improvement

LOCATION: SW 72 St to SW 80 St from SW 52 Ave to SW 57 Ave District Located: 7  
Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	150	850	0	0	0	1,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	150	0	0	0	0	150
Construction	0	0	0	0	850	0	0	0	850
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>

### TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 02

PROJECT #: 609080

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 02 District Located: 2, 3, 4, 5, 6, 7  
Various Sites District(s) Served: 2, 3, 4, 5, 6, 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	310	869	311	782	841	897	0	0	4,010
<b>TOTAL REVENUES:</b>	<b>310</b>	<b>869</b>	<b>311</b>	<b>782</b>	<b>841</b>	<b>897</b>	<b>0</b>	<b>0</b>	<b>4,010</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	310	869	311	782	841	897	0	0	4,010
<b>TOTAL EXPENDITURES:</b>	<b>310</b>	<b>869</b>	<b>311</b>	<b>782</b>	<b>841</b>	<b>897</b>	<b>0</b>	<b>0</b>	<b>4,010</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SOUTH DADE LANDFILL EXPANSION IMPROVEMENTS

PROJECT #: 609120



DESCRIPTION: Buy 175 acres of land west of SW 97 Ave for future expansion, improvements or as a buffer to the landfill  
 LOCATION: 23707 SW 97 Ave  
 Homestead

District Located: 8  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	5,300	5,300
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300</b>	<b>5,300</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	0	0	0	0	0	0	0	5,000	5,000
Planning and Design	0	0	0	0	0	0	0	300	300
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300</b>	<b>5,300</b>

### REPLACEMENT OF SNAPPER CREEK DRIVE W/O SW 107 AVENUE BRIDGE (#874436)

PROJECT #: 609180



DESCRIPTION: Bridge replacement  
 LOCATION: Road Impact Fee District 1  
 Unincorporated Miami-Dade County

District Located: 10  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	48	174	471	0	0	0	0	693
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>48</b>	<b>174</b>	<b>471</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>693</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	48	15	0	0	0	0	0	63
Construction	0	0	159	471	0	0	0	0	630
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>48</b>	<b>174</b>	<b>471</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>693</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 10

PROJECT #: 609220



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in District 10  
 LOCATION: To Be Determined  
 Unincorporated Miami-Dade County

District Located: 10  
 District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,153	0	0	0	0	0	0	1,153
BBC GOB Series 2005A	6,680	0	0	0	0	0	0	0	6,680
BBC GOB Series 2008B	1,632	0	0	0	0	0	0	0	1,632
BBC GOB Series 2008B-1	1,513	0	0	0	0	0	0	0	1,513
BBC GOB Series 2013A	591	0	0	0	0	0	0	0	591
BBC GOB Series 2014A	600	0	0	0	0	0	0	0	600
<b>TOTAL REVENUES:</b>	<b>11,016</b>	<b>1,153</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,169</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	11,016	1,153	0	0	0	0	0	0	12,169
<b>TOTAL EXPENDITURES:</b>	<b>11,016</b>	<b>1,153</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,169</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 04

PROJECT #: 609310



DESCRIPTION: Install turn bays and other operational intersections improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 04 District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	97	101	119	127	132	0	0	576
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>97</b>	<b>101</b>	<b>119</b>	<b>127</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>576</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	97	101	119	127	132	0	0	576
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>97</b>	<b>101</b>	<b>119</b>	<b>127</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>576</b>

### REPLACEMENT OF SW 168 STREET W/O SW 77 AVENUE BRIDGE (#874424)

PROJECT #: 609320



DESCRIPTION: Bridge Replacement  
 LOCATION: Road Impact Fee District 05 District Located: 8  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	0	0	21	63	563	1,687	0	2,334
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21</b>	<b>63</b>	<b>563</b>	<b>1,687</b>	<b>0</b>	<b>2,334</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	21	63	0	0	0	84
Construction	0	0	0	0	0	563	1,687	0	2,250
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21</b>	<b>63</b>	<b>563</b>	<b>1,687</b>	<b>0</b>	<b>2,334</b>

### NW 58 STREET FROM NW 97 AVENUE TO SR 826

PROJECT #: 609480



DESCRIPTION: Road reconstruction  
 LOCATION: Road Impact Fee District 01 District Located: 12  
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	300	300	5,700	5,700	0	0	0	0	12,000
<b>TOTAL REVENUES:</b>	<b>300</b>	<b>300</b>	<b>5,700</b>	<b>5,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	300	300	0	0	0	0	0	0	600
Construction	0	0	5,700	5,700	0	0	0	0	11,400
<b>TOTAL EXPENDITURES:</b>	<b>300</b>	<b>300</b>	<b>5,700</b>	<b>5,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NW 175 STREET AND NW 42 AVENUE BRIDGE REPLACEMENT

PROJECT #: 609510



DESCRIPTION: Bridge Replacement  
 LOCATION: Road Impact Fee District 03  
 Opa-locka

District Located: 1  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	1,440	0	0	0	0	0	0	1,440
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>1,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,440</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	96	0	0	0	0	0	0	96
Construction	0	1,248	0	0	0	0	0	0	1,248
Construction Management	0	96	0	0	0	0	0	0	96
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,440</b>

### CONSTRUCTION OF SW 157 AVENUE FROM SW 152 STREET TO SW 184 STREET

PROJECT #: 609590



DESCRIPTION: Widen roadway from two to four lanes on three miles of roadway  
 LOCATION: SW 157 Ave from SW 184 St to SW 152 St  
 Unincorporated Miami-Dade County

District Located: 8, 9  
 District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	6,010	4,000	2,662	0	0	0	0	0	12,672
Charter County Transit System Surtax	26	0	0	0	0	0	0	0	26
<b>TOTAL REVENUES:</b>	<b>6,036</b>	<b>4,000</b>	<b>2,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,698</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	877	0	0	0	0	0	0	0	877
Construction	3,659	5,500	2,662	0	0	0	0	0	11,821
<b>TOTAL EXPENDITURES:</b>	<b>4,536</b>	<b>5,500</b>	<b>2,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,698</b>

### AMERICANS WITH DISABILITIES ACT HOTLINE PROJECTS

PROJECT #: 609610



DESCRIPTION: Retrofit sidewalks to comply with the Americans with Disabilities Act (ADA) in response to calls to the County's ADA hotline  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	320	500	500	500	500	500	0	0	2,820
<b>TOTAL REVENUES:</b>	<b>320</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>2,820</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	320	500	500	500	500	500	0	0	2,820
<b>TOTAL EXPENDITURES:</b>	<b>320</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>2,820</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REHABILITATION OF SONOVOID BRIDGE NUMBER 874476

PROJECT #: 609650



DESCRIPTION: Construct improvements to Sonovoid Bridge Number 874476 Located on SW 328 Street over Levee L-31-E  
 LOCATION: SW 328 Street over Levee L-31-E District Located: 9  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	0	567	0	0	0	0	0	0	567
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>567</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>567</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	516	0	0	0	0	0	0	516
Construction Management	0	51	0	0	0	0	0	0	51
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>567</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>567</b>

### AMERICANS WITH DISABILITIES ACT COMPLIANCE PROJECTS

PROJECT #: 609720



DESCRIPTION: Remove barriers or construct new access in County rights-of-way  
 LOCATION: Countywide District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	680	0	0	0	0	0	0	680
BBC GOB Series 2005A	709	0	0	0	0	0	0	0	709
BBC GOB Series 2008B	2,485	0	0	0	0	0	0	0	2,485
BBC GOB Series 2008B-1	5,254	0	0	0	0	0	0	0	5,254
BBC GOB Series 2011A	339	0	0	0	0	0	0	0	339
BBC GOB Series 2013A	288	0	0	0	0	0	0	0	288
BBC GOB Series 2014A	245	0	0	0	0	0	0	0	245
<b>TOTAL REVENUES:</b>	<b>9,320</b>	<b>680</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	9,139	680	0	0	0	0	0	0	9,819
Construction Management	181	0	0	0	0	0	0	0	181
<b>TOTAL EXPENDITURES:</b>	<b>9,320</b>	<b>680</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>

### NORTH DADE LANDFILL EXPANSION/IMPROVEMENTS

PROJECT #: 609860



DESCRIPTION: Buy 215 acres of land west of NW 47 Ave for future expansion improvements or as a buffer to the landfill  
 LOCATION: 21500 NW 47 Ave District Located: 1  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	6,800	6,800
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,800</b>	<b>6,800</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	0	0	0	0	0	0	0	6,500	6,500
Planning and Design	0	0	0	0	0	0	0	300	300
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,800</b>	<b>6,800</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF SW 97 AVENUE S/O SW 128 STREET BRIDGE (#874416)

PROJECT #: 609890

DESCRIPTION: Bridge Replacement

LOCATION: Road impact Fee District 05

Unincorporated Miami-Dade County

District Located: 8

District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	0	14	40	363	1,085	0	0	1,502
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>14</b>	<b>40</b>	<b>363</b>	<b>1,085</b>	<b>0</b>	<b>0</b>	<b>1,502</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	14	40	0	0	0	0	54
Construction	0	0	0	0	363	1,085	0	0	1,448
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>14</b>	<b>40</b>	<b>363</b>	<b>1,085</b>	<b>0</b>	<b>0</b>	<b>1,502</b>

### RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 05

PROJECT #: 609900

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping

LOCATION: Road Impact Fee District 05

Various Sites

District Located: 7, 8, 9, 10, 11

District(s) Served: 7, 8, 9, 10, 11



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	702	1,317	1,630	1,507	1,668	3,130	0	0	9,954
<b>TOTAL REVENUES:</b>	<b>702</b>	<b>1,317</b>	<b>1,630</b>	<b>1,507</b>	<b>1,668</b>	<b>3,130</b>	<b>0</b>	<b>0</b>	<b>9,954</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	702	1,317	1,630	1,507	1,668	3,130	0	0	9,954
<b>TOTAL EXPENDITURES:</b>	<b>702</b>	<b>1,317</b>	<b>1,630</b>	<b>1,507</b>	<b>1,668</b>	<b>3,130</b>	<b>0</b>	<b>0</b>	<b>9,954</b>

### OLD SOUTH DADE LANDFILL RECLAIMED WATER FORCE MAIN

PROJECT #: 609970

DESCRIPTION: Construct Old South Reclaimed Water Force Main to bring the remediated water from the SBR plant to South Dade Landfill

LOCATION: 23707 SW 97 Ave

Unincorporated Miami-Dade County

District Located: 8

District(s) Served: 8



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	35	90	400	0	0	0	0	0	525
<b>TOTAL REVENUES:</b>	<b>35</b>	<b>90</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>525</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	30	0	45	0	0	0	0	0	75
Construction	0	85	275	0	0	0	0	0	360
Construction Management	0	0	40	0	0	0	0	0	40
Project Contingency	5	5	40	0	0	0	0	0	50
<b>TOTAL EXPENDITURES:</b>	<b>35</b>	<b>90</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>525</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MUNISPORT LANDFILL CLOSURE GRANT

PROJECT #: 5010690

DESCRIPTION: Closure of the Munisport Landfill through the Municipal Landfill Closure Grant  
 LOCATION: NE 145 St and Biscayne Blvd  
 North Miami

District Located: 3  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Solid Waste System Rev. Bonds Series 2005	31,027	0	0	0	0	0	0	0	31,027
Interest Earnings	0	0	90	3,701	0	0	0	0	3,791
<b>TOTAL REVENUES:</b>	<b>31,027</b>	<b>0</b>	<b>90</b>	<b>3,701</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,818</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	20,117	5,000	6,000	3,701	0	0	0	0	34,818
<b>TOTAL EXPENDITURES:</b>	<b>20,117</b>	<b>5,000</b>	<b>6,000</b>	<b>3,701</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,818</b>

### REPLACEMENT OF SCALES AT DISPOSAL FACILITIES

PROJECT #: 5010750

DESCRIPTION: Replace four aged scales at Northeast (2), Central (1), and West (1), which are used to weigh waste delivered for disposal  
 LOCATION: Disposal Facilities  
 Various Sites

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	50	50	50	50	0	0	200
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	6	6	6	6	0	0	24
Construction	0	0	40	40	40	40	0	0	160
Construction Management	0	0	2	2	2	2	0	0	8
Project Contingency	0	0	2	2	2	2	0	0	8
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>200</b>

### ENVIRONMENTAL IMPROVEMENTS

PROJECT #: 5050251

DESCRIPTION: Install groundwater monitoring wells and other equipment to perform FDEP/USEPA/RER required test studies  
 LOCATION: To Be Determined  
 Various Sites

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	475	200	100	100	100	100	100	100	1,275
<b>TOTAL REVENUES:</b>	<b>475</b>	<b>200</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>1,275</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	60	40	20	20	20	20	20	20	220
Construction	250	150	75	75	75	75	75	75	850
Project Contingency	165	10	5	5	5	5	5	5	205
<b>TOTAL EXPENDITURES:</b>	<b>475</b>	<b>200</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>1,275</b>



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### SOUTH DADE LANDFILL GROUNDWATER REMEDIATION

PROJECT #: 5051580

DESCRIPTION: Construct a trench along the east side of South Dade Landfill Cells 1 and 2 to prevent clogging and to collect the required quantity of groundwater for treatment, including the installation of a series of wells along the east berm

LOCATION: 24000 SW 97 Ave District Located: 8  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	176	391	78	14	14	14	56	0	743
Solid Waste System Rev. Bonds Series 2001	477	0	0	0	0	0	0	0	477
<b>TOTAL REVENUES:</b>	<b>653</b>	<b>391</b>	<b>78</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>56</b>	<b>0</b>	<b>1,220</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	112	70	18	0	0	0	0	0	200
Construction	489	290	51	10	10	10	10	30	900
Construction Management	26	18	4	2	2	2	2	6	62
Project Contingency	26	13	5	2	2	2	2	6	58
<b>TOTAL EXPENDITURES:</b>	<b>653</b>	<b>391</b>	<b>78</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>42</b>	<b>1,220</b>

### WEST/SOUTHWEST TRASH AND RECYCLING CENTER

PROJECT #: 5054051

DESCRIPTION: Construct a new Trash and Recycling Center in an underserved neighborhood of the waste collection service area

LOCATION: To Be Determined District Located: 11  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Collection Operating Fund	271	0	0	0	0	0	0	1,759	2,030
<b>TOTAL REVENUES:</b>	<b>271</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,759</b>	<b>2,030</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	142	0	0	0	0	0	0	1,759	1,901
Planning and Design	127	0	0	0	0	0	0	0	127
Project Contingency	2	0	0	0	0	0	0	0	2
<b>TOTAL EXPENDITURES:</b>	<b>271</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,759</b>	<b>2,030</b>

### TRASH AND RECYCLING CENTER IMPROVEMENTS

PROJECT #: 5054061

DESCRIPTION: Construct improvements to the 13 Trash and Recycling Centers, including new entrances, gates, stairs, fencing, storm water systems, and walls

LOCATION: Trash and Recycling Centers District Located: Systemwide  
Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Collection Operating Fund	1,172	200	1,085	918	500	500	500	500	5,375
<b>TOTAL REVENUES:</b>	<b>1,172</b>	<b>200</b>	<b>1,085</b>	<b>918</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>5,375</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	165	30	30	15	20	20	15	10	305
Construction	905	155	950	820	450	450	450	450	4,630
Construction Management	60	5	50	45	20	20	20	20	240
Project Contingency	42	10	55	38	10	10	15	20	200
<b>TOTAL EXPENDITURES:</b>	<b>1,172</b>	<b>200</b>	<b>1,085</b>	<b>918</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>5,375</b>

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### DISPOSAL FACILITIES IMPROVEMENTS

PROJECT #: 5055760

DESCRIPTION: Construct improvements to disposal facilities, including connecting tipping floors and enhancing stormwater systems per Federal Environmental Protection Agency regulations

LOCATION: Disposal Facilities District Located: Countywide  
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	250	540	320	140	100	100	100	100	1,650
<b>TOTAL REVENUES:</b>	<b>250</b>	<b>540</b>	<b>320</b>	<b>140</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>1,650</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	45	60	40	32	19	18	17	19	250
Construction	185	400	240	80	73	74	75	73	1,200
Construction Management	10	40	20	18	3	3	3	3	100
Project Contingency	10	40	20	10	5	5	5	5	100
<b>TOTAL EXPENDITURES:</b>	<b>250</b>	<b>540</b>	<b>320</b>	<b>140</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>1,650</b>

### COLLECTION FACILITY IMPROVEMENTS

PROJECT #: 5056840

DESCRIPTION: Construct improvements to collection facilities, including stormwater, water and sewer systems, and drainage improvements when necessary for efficient use and to comply with building code changes

LOCATION: Collection Facilities District Located: Systemwide  
Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Collection Operating Fund	266	292	200	572	590	100	200	0	2,220
<b>TOTAL REVENUES:</b>	<b>266</b>	<b>292</b>	<b>200</b>	<b>572</b>	<b>590</b>	<b>100</b>	<b>200</b>	<b>0</b>	<b>2,220</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	31	42	35	32	20	20	20	20	220
Construction	203	200	125	447	500	75	75	75	1,700
Construction Management	10	25	20	55	40	0	0	0	150
Project Contingency	22	25	20	38	30	5	5	5	150
<b>TOTAL EXPENDITURES:</b>	<b>266</b>	<b>292</b>	<b>200</b>	<b>572</b>	<b>590</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>2,220</b>

### NORTH DADE LANDFILL GROUNDWATER REMEDIATION

PROJECT #: 5057380

DESCRIPTION: Construct a ground water remediation system around North Dade Landfill

LOCATION: 21500 NW 47 Ave District Located: 1  
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	0	100	100	950	50	50	50	200	1,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>950</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>200</b>	<b>1,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	50	35	50	0	0	0	10	145
Construction	0	32	47	798	32	32	32	150	1,123
Construction Management	0	10	10	60	10	10	10	20	130
Project Contingency	0	8	8	42	8	8	8	20	102
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>950</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>200</b>	<b>1,500</b>

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### CENTRAL TRANSFER STATION COMPACTOR REPLACEMENT

PROJECT #: 5058000



DESCRIPTION: Replace two compactors and push pits at the Central Transfer Station

LOCATION: 1150 NW 20 St

City of Miami

District Located:

3

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	2,850	300	200	155	0	0	0	0	3,505
Solid Waste System Rev. Bonds Series 2001	1,395	0	0	0	0	0	0	0	1,395
<b>TOTAL REVENUES:</b>	<b>4,245</b>	<b>300</b>	<b>200</b>	<b>155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,900</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	688	5	30	27	0	0	0	0	750
Construction	1,091	250	150	120	0	0	0	0	1,611
Furniture, Fixtures and Equipment	2,260	0	0	0	0	0	0	0	2,260
Construction Management	22	20	5	2	0	0	0	0	49
Project Contingency	184	25	15	6	0	0	0	0	230
<b>TOTAL EXPENDITURES:</b>	<b>4,245</b>	<b>300</b>	<b>200</b>	<b>155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,900</b>

### DRAINAGE IMPROVEMENTS NORTH MIAMI BEACH BOULEVARD

PROJECT #: 5510070



DESCRIPTION: Construct drainage improvements

LOCATION: North Miami Beach Blvd from NE 17 Ave to US-1

North Miami Beach

District Located:

4

District(s) Served:

4

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	1,500	0	0	0	0	1,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	0	1,500	0	0	0	0	1,500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

### MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 08

PROJECT #: 5510660



DESCRIPTION: Construct drainage improvements

LOCATION: Commission District 8

Unincorporated Miami-Dade County

District Located:

8

District(s) Served:

8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	325	1,825	325	1,752	0	0	0	4,227
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>325</b>	<b>1,825</b>	<b>325</b>	<b>1,752</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,227</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	325	0	325	0	0	0	0	650
Construction	0	0	1,825	0	1,752	0	0	0	3,577
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>325</b>	<b>1,825</b>	<b>325</b>	<b>1,752</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,227</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### RESERVE FOR HIGH PRIORITY DRAINAGE PROJECTS

PROJECT #: 5553041



DESCRIPTION: Reserve funds for additional projects and existing projects requiring an increased allocation  
 LOCATION: Various Sites District Located: Unincorporated Municipal Service Area  
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Stormwater Utility	500	500	500	500	500	500	500	0	3,500
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	125	125	125	125	125	125	125	0	875
Construction	375	375	375	375	375	375	375	0	2,625
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>

### LOCAL DRAINAGE IMPROVEMENTS FOR COMMUNITY RATING SYSTEM PROGRAM

PROJECT #: 5555631



DESCRIPTION: Construct drainage improvements in accordance with the Federal Emergency Management Agency Community Rating System Program  
 LOCATION: Various Sites District Located: Unincorporated Municipal Service Area  
 Throughout Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Stormwater Utility	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
<b>TOTAL REVENUES:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>7,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	150	150	150	150	150	150	150	0	1,050
Construction	850	850	850	850	850	850	850	0	5,950
<b>TOTAL EXPENDITURES:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>7,000</b>

### INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION

PROJECT #: 6010000



#### DISTRICT 02

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in District 2  
 LOCATION: To Be Determined District Located: 2  
 Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	750	254	0	0	0	0	0	1,004
BBC GOB Series 2005A	546	0	0	0	0	0	0	0	546
BBC GOB Series 2013A	10	0	0	0	0	0	0	0	10
BBC GOB Series 2014A	740	0	0	0	0	0	0	0	740
<b>TOTAL REVENUES:</b>	<b>1,296</b>	<b>750</b>	<b>254</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,296	750	254	0	0	0	0	0	2,300
<b>TOTAL EXPENDITURES:</b>	<b>1,296</b>	<b>750</b>	<b>254</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF SW 168 STREET W/O SW 82 AVENUE BRIDGE (#874292)

PROJECT #: 6010090



DESCRIPTION: Bridge Replacement  
 LOCATION: Road Impact Fee District 05  
 Unincorporated Miami-Dade County

District Located: 8  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	0	0	0	19	56	506	1,516	2,097
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19</b>	<b>56</b>	<b>506</b>	<b>1,516</b>	<b>2,097</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	19	56	0	0	75
Construction	0	0	0	0	0	0	506	1,516	2,022
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19</b>	<b>56</b>	<b>506</b>	<b>1,516</b>	<b>2,097</b>

### BIKEPATH CONSTRUCTION ON WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE

PROJECT #: 6010120



DESCRIPTION: Construct and improve bikepath  
 LOCATION: W Dixie Hwy between Ives Dairy Rd and Miami  
 Gardens Dr  
 Aventura

District Located: 4  
 District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	120	0	0	0	0	120
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	20	0	0	0	0	20
Construction	0	0	0	100	0	0	0	0	100
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120</b>

### SW 75 AVENUE S/O SW 24 STREET (#874243)

PROJECT #: 6010230



DESCRIPTION: Bridge replacement  
 LOCATION: Road Impact Fee District 01  
 Unincorporated Miami-Dade County

District Located: 6  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	53	490	1,417	0	0	0	0	1,960
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>53</b>	<b>490</b>	<b>1,417</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,960</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	53	17	0	0	0	0	0	70
Construction	0	0	473	1,417	0	0	0	0	1,890
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>53</b>	<b>490</b>	<b>1,417</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,960</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REPLACEMENT OF SW 77 AVE N/O SW 152 ST BRIDGE (#874422)

PROJECT #: 6010270

DESCRIPTION: Bridge replacement

LOCATION: Road Impact Fee District 05

Unincorporated Miami-Dade County

District Located:

8

District(s) Served:

Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	49	458	1,323	0	0	0	0	1,830
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>49</b>	<b>458</b>	<b>1,323</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,830</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	49	16	0	0	0	0	0	65
Construction	0	0	442	1,323	0	0	0	0	1,765
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>49</b>	<b>458</b>	<b>1,323</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,830</b>

### IMPROVEMENTS ON SW 216 STREET FROM HEFT TO SW 127 AVENUE

PROJECT #: 6010390

DESCRIPTION: Construct curbs, gutters, and traffic operational improvements for one mile of roadway

LOCATION: SW 216 St from HEFT to SW 127 Ave

Unincorporated Miami-Dade County

District Located:

8, 9

District(s) Served:

8, 9



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	80	0	0	0	0	0	0	0	80
People's Transportation Plan Bond Program	1,896	4,100	4,000	1,783	0	0	0	0	11,779
Charter County Transit System Surtax	27	0	0	0	0	0	0	0	27
<b>TOTAL REVENUES:</b>	<b>2,003</b>	<b>4,100</b>	<b>4,000</b>	<b>1,783</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,886</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,542	100	0	0	0	0	0	0	1,642
Construction	461	4,000	4,000	1,783	0	0	0	0	10,244
<b>TOTAL EXPENDITURES:</b>	<b>2,003</b>	<b>4,100</b>	<b>4,000</b>	<b>1,783</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,886</b>

### IMPROVEMENTS ON SW 264 STREET FROM US-1 TO SW 137 AVENUE

PROJECT #: 6010440

DESCRIPTION: Construct curbs, gutters, and traffic operational improvements on one mile of roadway

LOCATION: SW 264 St from US-1 to SW 137 Ave

Unincorporated Miami-Dade County

District Located:

9

District(s) Served:

9



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	2,232	2,600	287	0	0	0	0	0	5,119
Charter County Transit System Surtax	68	0	0	0	0	0	0	0	68
<b>TOTAL REVENUES:</b>	<b>2,300</b>	<b>2,600</b>	<b>287</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,187</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	590	10	0	0	0	0	0	0	600
Construction	100	3,900	587	0	0	0	0	0	4,587
<b>TOTAL EXPENDITURES:</b>	<b>690</b>	<b>3,910</b>	<b>587</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,187</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 09

PROJECT #: 6010490



DESCRIPTION: Acquire rights-of-way for construction projects in Commission District 09  
 LOCATION: Commission District 09 District Located: 9  
 Various Sites District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	5,795	678	0	0	0	0	0	0	6,473
Charter County Transit System Surtax	3	0	0	0	0	0	0	0	3
<b>TOTAL REVENUES:</b>	<b>5,798</b>	<b>678</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,476</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	5,798	678	0	0	0	0	0	0	6,476
<b>TOTAL EXPENDITURES:</b>	<b>5,798</b>	<b>678</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,476</b>

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 09

PROJECT #: 6010670



DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 09 District Located: 1, 2, 3, 6, 12, 13  
 Various Sites District(s) Served: 1, 2, 3, 6, 12, 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	438	318	967	1,266	1,314	1,360	0	0	5,663
<b>TOTAL REVENUES:</b>	<b>438</b>	<b>318</b>	<b>967</b>	<b>1,266</b>	<b>1,314</b>	<b>1,360</b>	<b>0</b>	<b>0</b>	<b>5,663</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	438	318	967	1,266	1,314	1,360	0	0	5,663
<b>TOTAL EXPENDITURES:</b>	<b>438</b>	<b>318</b>	<b>967</b>	<b>1,266</b>	<b>1,314</b>	<b>1,360</b>	<b>0</b>	<b>0</b>	<b>5,663</b>

### NW 97 AVENUE FROM NW 58 STREET TO NW 74 STREET

PROJECT #: 6010770



DESCRIPTION: Construct new four lane road on two miles of roadway  
 LOCATION: Road Impact Fee District 01 District Located: 12  
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	977	0	0	0	0	0	0	977
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>977</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>977</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	977	0	0	0	0	0	0	977
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>977</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>977</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TRAFFIC SIGNAL LOOP REPAIRS

PROJECT #: 6010780



DESCRIPTION: Repair traffic signal and sign loops  
 LOCATION: Various Sites  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>

### MIAMI RIVER GREENWAY

PROJECT #: 6010960



DESCRIPTION: Design of the pedestrian and bicycle shared-used facility along the banks of the Miami River  
 LOCATION: Miami River  
 City of Miami

District Located: 5  
 District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,397	2,017	0	0	0	0	0	3,414
BBC GOB Series 2005A	10	0	0	0	0	0	0	0	10
BBC GOB Series 2008B	87	0	0	0	0	0	0	0	87
BBC GOB Series 2008B-1	749	0	0	0	0	0	0	0	749
BBC GOB Series 2011A	85	0	0	0	0	0	0	0	85
BBC GOB Series 2013A	1,355	0	0	0	0	0	0	0	1,355
BBC GOB Series 2014A	1,800	0	0	0	0	0	0	0	1,800
<b>TOTAL REVENUES:</b>	<b>4,086</b>	<b>1,397</b>	<b>2,017</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	339	50	0	0	0	0	0	0	389
Construction	3,344	1,347	2,017	0	0	0	0	0	6,708
Project Administration	403	0	0	0	0	0	0	0	403
<b>TOTAL EXPENDITURES:</b>	<b>4,086</b>	<b>1,397</b>	<b>2,017</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>

### RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 01

PROJECT #: 6030081



DESCRIPTION: Resurface arterial streets to include: paving, widening, drainage, and striping  
 LOCATION: Road Impact Fee District 01  
 Various Sites

District Located: 6, 7, 10, 12  
 District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	4,088	2,895	4,963	4,409	6,330	0	0	22,685
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>4,088</b>	<b>2,895</b>	<b>4,963</b>	<b>4,409</b>	<b>6,330</b>	<b>0</b>	<b>0</b>	<b>22,685</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	4,088	2,895	4,963	4,409	6,330	0	0	22,685
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>4,088</b>	<b>2,895</b>	<b>4,963</b>	<b>4,409</b>	<b>6,330</b>	<b>0</b>	<b>0</b>	<b>22,685</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### BEAUTIFICATION IMPROVEMENTS

PROJECT #: 6030091



DESCRIPTION: Landscape and maintain medians on various County roadways  
 LOCATION: Countywide District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	11,100	2,700	2,700	0	0	0	0	0	16,500
<b>TOTAL REVENUES:</b>	<b>11,100</b>	<b>2,700</b>	<b>2,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Maintenance	11,100	2,700	2,700	0	0	0	0	0	16,500
<b>TOTAL EXPENDITURES:</b>	<b>11,100</b>	<b>2,700</b>	<b>2,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,500</b>

### GUARDRAIL SAFETY IMPROVEMENTS

PROJECT #: 6030281



DESCRIPTION: Repair guardrails on various County roadways to improve safety  
 LOCATION: Various Sites District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	600	500	500	500	500	500	0	0	3,100
<b>TOTAL REVENUES:</b>	<b>600</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>3,100</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	600	500	500	500	500	500	0	0	3,100
<b>TOTAL EXPENDITURES:</b>	<b>600</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>3,100</b>

### MAINTENANCE OF ROADS AND BRIDGES

PROJECT #: 6031221



DESCRIPTION: Maintain County roads and bridges  
 LOCATION: Various Sites District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### STREET LIGHTING MAINTENANCE

PROJECT #: 6031231



DESCRIPTION: Maintain existing street lighting on an as-needed basis

LOCATION: Various Sites

Unincorporated Miami-Dade County

District Located:

Countywide

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	5,400	2,700	2,700	2,700	2,700	2,700	2,700	0	21,600
Secondary Gas Tax	1,370	685	685	685	685	685	685	0	5,480
<b>TOTAL REVENUES:</b>	<b>6,770</b>	<b>3,385</b>	<b>3,385</b>	<b>3,385</b>	<b>3,385</b>	<b>3,385</b>	<b>3,385</b>	<b>0</b>	<b>27,080</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	6,770	3,385	3,385	3,385	3,385	3,385	3,385	0	27,080
<b>TOTAL EXPENDITURES:</b>	<b>6,770</b>	<b>3,385</b>	<b>3,385</b>	<b>3,385</b>	<b>3,385</b>	<b>3,385</b>	<b>3,385</b>	<b>0</b>	<b>27,080</b>

### ROADWAY DRAINAGE IMPROVEMENTS IN UNINCORPORATED MIAMI-DADE COUNTY

PROJECT #: 6031811



DESCRIPTION: Construct roadway drainage improvements

LOCATION: Unincorporated Miami-Dade County

Various Sites

District Located:

Unincorporated Municipal Service Area

District(s) Served:

Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Stormwater Utility	4,250	2,125	1,000	1,000	1,000	1,000	1,000	0	11,375
<b>TOTAL REVENUES:</b>	<b>4,250</b>	<b>2,125</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>11,375</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	532	319	150	150	150	150	150	0	1,601
Construction	3,718	1,806	850	850	850	850	850	0	9,774
<b>TOTAL EXPENDITURES:</b>	<b>4,250</b>	<b>2,125</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>11,375</b>

### RAILROAD IMPROVEMENTS

PROJECT #: 6031831



DESCRIPTION: Construct improvements at various railroad crossings

LOCATION: Various Sites

Throughout Miami-Dade County

District Located:

Countywide

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SAFETY LIGHTING

PROJECT #: 6032191



DESCRIPTION: Install new safety lighting on arterial roadways  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>3,500</b>

### DRAINAGE IMPROVEMENT MATERIALS

PROJECT #: 6032431



DESCRIPTION: Purchase pipes and inlets for drainage improvements  
 LOCATION: Various Sites  
 Unincorporated Miami-Dade County

District Located: Unincorporated Municipal Service Area  
 District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Stormwater Utility	200	200	200	200	200	200	200	0	1,400
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>1,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	200	200	200	200	200	200	200	0	1,400
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>1,400</b>

### LOCAL GRANT MATCH FOR METROPOLITAN PLANNING ORGANIZATION

PROJECT #: 6032630



DESCRIPTION: Fund the Metropolitan Planning Organization of Miami-Dade County  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	200	200	200	200	200	200	200	0	1,400
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>1,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	200	200	200	200	200	200	200	0	1,400
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0</b>	<b>1,400</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TRAFFIC CONTROL DEVICES - EQUIPMENT AND MATERIALS

PROJECT #: 6033051



DESCRIPTION: Replace existing traffic control devices and provide traffic signals and signs equipment  
 LOCATION: Countywide  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	1,500	750	750	750	750	750	750	0	6,000
<b>TOTAL REVENUES:</b>	<b>1,500</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>0</b>	<b>6,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,500	750	750	750	750	750	750	0	6,000
<b>TOTAL EXPENDITURES:</b>	<b>1,500</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>750</b>	<b>0</b>	<b>6,000</b>

### WIDEN SW 328 STREET FROM US-1 TO SW 162 AVENUE

PROJECT #: 6036140



DESCRIPTION: Widen road from two lanes to four lanes on 1.3 miles of roadway  
 LOCATION: Road Impact Fee District 06  
 Various Sites

District Located: 8, 9  
 District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	540	0	5,323	5,323	0	0	0	0	11,186
<b>TOTAL REVENUES:</b>	<b>540</b>	<b>0</b>	<b>5,323</b>	<b>5,323</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,186</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	540	0	0	0	0	0	0	0	540
Construction	0	0	5,323	5,323	0	0	0	0	10,646
<b>TOTAL EXPENDITURES:</b>	<b>540</b>	<b>0</b>	<b>5,323</b>	<b>5,323</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,186</b>

### WIDEN NW 74 STREET FROM THE HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE (HEFT) TO STATE ROAD 826

PROJECT #: 6036590



DESCRIPTION: Widen road from two lanes to six lanes on four miles of roadway  
 LOCATION: NW 74 St from HEFT to State Road 826  
 Various Sites

District Located: 12  
 District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	21,536	2,395	3,000	0	0	0	0	0	26,931
People's Transportation Plan Bond Program	14,424	3,081	0	0	0	0	0	0	17,505
Charter County Transit System Surtax	869	0	0	0	0	0	0	0	869
<b>TOTAL REVENUES:</b>	<b>36,829</b>	<b>5,476</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,305</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,780	0	0	0	0	0	0	0	2,780
Construction	28,249	11,276	3,000	0	0	0	0	0	42,525
<b>TOTAL EXPENDITURES:</b>	<b>31,029</b>	<b>11,276</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,305</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CAPITALIZATION OF TRAFFIC SIGNALS AND SIGNS CREWS

PROJECT #: 6036701



DESCRIPTION: Provide in-house supervision for traffic signals and signs maintenance projects  
 LOCATION: Countywide  
 Various Sites

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	4,993	4,993	4,993	4,993	4,993	4,993	4,993	0	34,951
<b>TOTAL REVENUES:</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>0</b>	<b>34,951</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	4,993	4,993	4,993	4,993	4,993	4,993	4,993	0	34,951
<b>TOTAL EXPENDITURES:</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>4,993</b>	<b>0</b>	<b>34,951</b>

### PEOPLE'S TRANSPORTATION PLAN NEIGHBORHOOD IMPROVEMENTS

PROJECT #: 6037700



DESCRIPTION: Construct improvements including resurfacing, guardrail, sidewalk, traffic signals, drainage, intersections, neighborhood improvements, light emitting diode street lights, and project administration  
 LOCATION: Various Sites  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	70,189	10,100	11,136	0	0	0	0	0	91,425
<b>TOTAL REVENUES:</b>	<b>70,189</b>	<b>10,100</b>	<b>11,136</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>91,425</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	70,189	10,100	11,136	0	0	0	0	0	91,425
<b>TOTAL EXPENDITURES:</b>	<b>70,189</b>	<b>10,100</b>	<b>11,136</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>91,425</b>

### BRIDGE REPAIR AND PAINTING

PROJECT #: 6050231



DESCRIPTION: Repair and paint County maintained bridges  
 LOCATION: Various Sites  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Secondary Gas Tax	1,000	500	500	500	500	500	0	0	3,500
<b>TOTAL REVENUES:</b>	<b>1,000</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,000	500	500	500	500	500	0	0	3,500
<b>TOTAL EXPENDITURES:</b>	<b>1,000</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>3,500</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 01

PROJECT #: 6050261

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety  
 LOCATION: Road Impact Fee District 01 District Located: 6, 7, 10, 12  
 Various Sites District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Road Impact Fees	0	1,888	696	2,763	2,209	4,130	0	0	11,686
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>1,888</b>	<b>696</b>	<b>2,763</b>	<b>2,209</b>	<b>4,130</b>	<b>0</b>	<b>0</b>	<b>11,686</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	1,888	696	2,763	2,209	4,130	0	0	11,686
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,888</b>	<b>696</b>	<b>2,763</b>	<b>2,209</b>	<b>4,130</b>	<b>0</b>	<b>0</b>	<b>11,686</b>

### NORTH DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II

PROJECT #: 50510091

DESCRIPTION: Design and construct an active gas extraction system to the East Cell of the North Dade Landfill including piping and flare retrofit per Federal Department of Environmental Protection regulations  
 LOCATION: 21500 NW 47 Ave District Located: 1  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	35	0	35
Solid Waste System Rev. Bonds Series 2001	783	0	0	0	0	0	0	0	783
Solid Waste System Rev. Bonds Series 2005	1,382	0	0	0	0	0	0	0	1,382
<b>TOTAL REVENUES:</b>	<b>2,165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35</b>	<b>0</b>	<b>2,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	81	5	5	0	5	5	5	30	136
Construction	856	85	85	85	75	75	70	259	1,590
Construction Management	51	10	10	9	10	10	10	30	140
Project Contingency	137	20	20	16	20	20	20	81	334
<b>TOTAL EXPENDITURES:</b>	<b>1,125</b>	<b>120</b>	<b>120</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>105</b>	<b>400</b>	<b>2,200</b>

### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
ROAD IMPROVEMENTS	Throughout Miami-Dade County	39,555
WASTE COLLECTION AND DISPOSAL	Throughout Miami-Dade County	29,000
DRAINAGE STORMWATER IMPROVEMENTS AND RETROFIT	Throughout Miami-Dade County	149,777
ROAD RESURFACING	Throughout Miami-Dade County	173,905
TRAFFIC CONTROL DEVICES COUNTYWIDE	Throughout Miami-Dade County	157,485
CANAL IMPROVEMENTS	Throughout Miami-Dade County	58,786
AMERICAN WITH DISABILITIES ACT BARRIER REMOVAL	Throughout Miami-Dade County	14,127
INSTALLATION AND REPLACEMENT OF GUARDRAILS SURROUNDING BODIES OF WATER	Throughout Miami-Dade County	1,929
GRADE SEPARATIONS	Throughout Miami-Dade County	111,500
IMPROVEMENTS TO INTERSECTIONS	Throughout Miami-Dade County	4,794
CONSTRUCTION/REPAIR OF SIDEWALKS IN UMSA AND ALONG ARTERIAL ROADS	Throughout Miami-Dade County	45,232
PAVEMENT MARKING REPLACEMENT	Throughout Miami-Dade County	6,000
INSTALL STREET LIGHTS ON ARTERIAL ROADS	Throughout Miami-Dade County	52,101
BRIDGE REPAIR/REPLACEMENTS	Throughout Miami-Dade County	463,630
CONSTRUCT BIKE LANES	Throughout Miami-Dade County	10,000
<b>UNFUNDED TOTAL</b>		<b>1,317,821</b>

# FY 2014-15 Adopted Budget and Multi-Year Capital Plan

## Neighborhood Trash and Recycling Centers

1. North Dade 21500 NW 47 Ave
2. Norwood 19901 NW 7 Ave
3. Palm Springs 7870 NW 178 St
4. Golden Glades 140 NW 160 St
5. West Little River 1830 NW 79 St
6. Snapper Creek 2200 NW 317 Ave
7. Sunset Kendall 8000 SW 107 Ave
8. Chapman Field 13600 SW 60 Ave
9. Richmond Heights 14050 Boggs Dr
10. West Perrine 16651 SW 107 Ave
11. Eureka Drive 9401 SW 184 St
12. South Miami Heights 20800 SW 117 Ct
13. Moody Drive 12970 SW 268 St

## Resources Recovery Facility

14. Resources Recovery 6990 NW 97 Ave

## Landfills

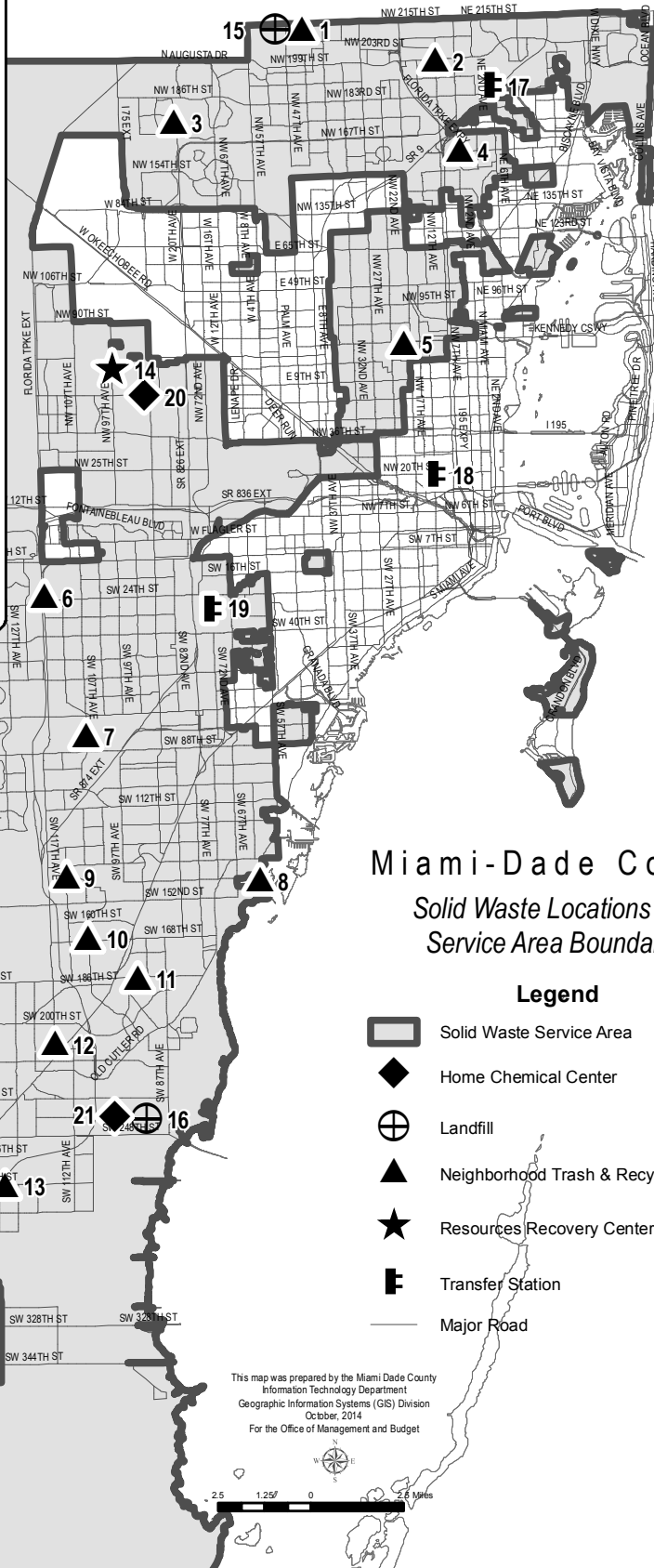
15. North Dade Landfill 21500 NW 47 Ave
16. South Dade Landfill 23707 SW 97 Ave

## Transfer Stations

17. Northeast Regional 18701 NE 6 Ave
18. Central 1150 NW 20 St
19. West 2900 SW 72 Ave

## Home Chemical Centers

20. North 8801 NW 58 St
21. South 23707 SW 97 Ave



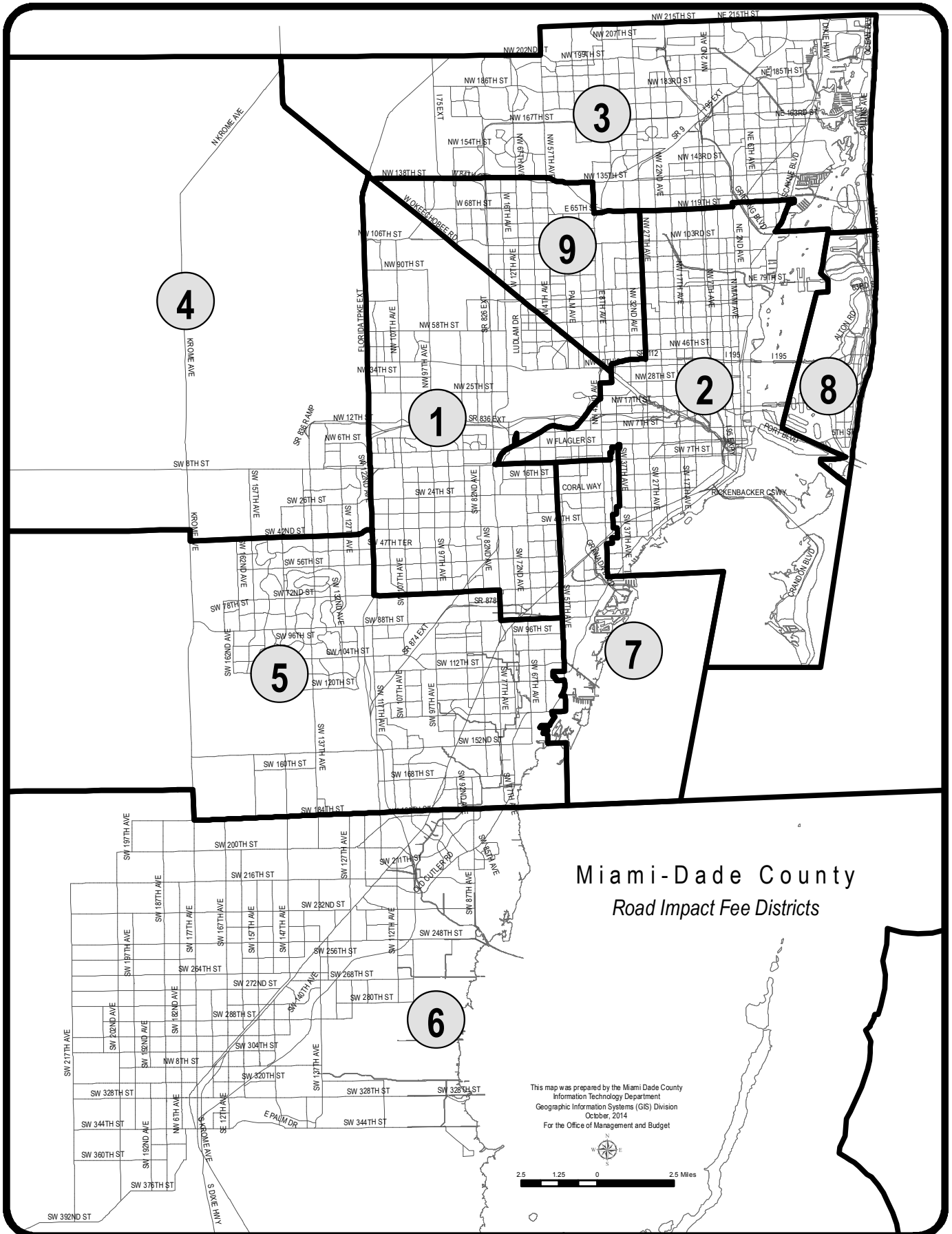
## Miami-Dade County Solid Waste Locations and Service Area Boundaries

### Legend

- Solid Waste Service Area
- Home Chemical Center
- Landfill
- Neighborhood Trash & Recycling Center
- Resources Recovery Center
- Transfer Station
- Major Road

This map was prepared by the Miami Dade County  
Information Technology Department  
Geographic Information Systems (GIS) Division  
October, 2014  
For the Office of Management and Budget

# FY 2014-15 Adopted Budget and Multi-Year Capital Plan





## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Water and Sewer

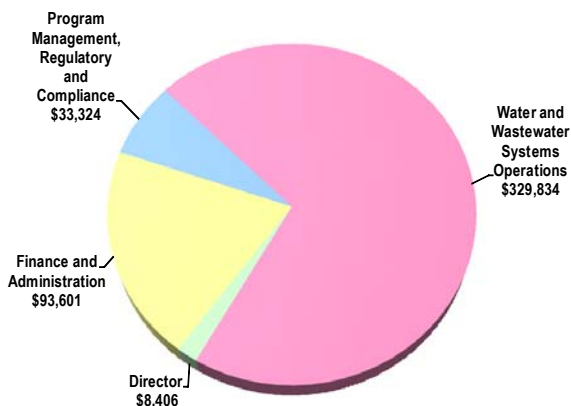
The Miami-Dade Water and Sewer Department (WASD) provides high-quality drinking water and wastewater disposal services, safeguarding public health and the environment, while planning for future growth, implementing water conservation measures, and providing for process improvements and cost efficiencies.

As part of the Neighborhood and Infrastructure strategic area, the Department's main functions are water production and distribution, as well as wastewater collection, treatment, reuse, and disposal. WASD operates three regional and six local water treatment plants, with a total rated capacity of 461 million gallons per day (MGD), and three regional wastewater treatment plants with a total treatment capacity of 375 MGD. Additionally, WASD operates and maintains 95 water supply wells (grouped into 14 wellfields) in the Biscayne Aquifer; five aquifer storage and recovery wells in the Floridian Aquifer; 1,044 sewer pump stations (1,025 County-owned and 19 maintained for other entities); 7,918 miles of water distribution mains; and 6,292 miles of wastewater mains and lateral collection pipes. The Department implements water conservation measures, provides high quality drinking water, and plans and improves infrastructure for future growth.

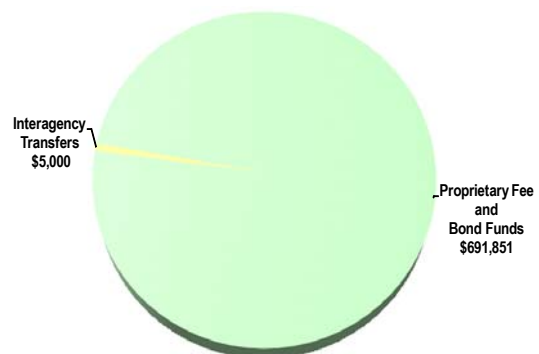
The Department delivers water and sewer services to most residents and businesses within Miami-Dade County, serving approximately 429,000 water and 346,000 wastewater retail customers as of September 30, 2013. Additionally, wholesale water service is provided to 15 municipalities and wholesale sewer service is provided to 13 municipalities within Miami-Dade County. In providing these services, the Department interacts with and is regulated by the United States Environmental Protection Agency, the Florida Department of Environmental Protection, the Miami-Dade County Health Department, the South Florida Water Management District, and the Regulatory and Economic Resources Department (RER).

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



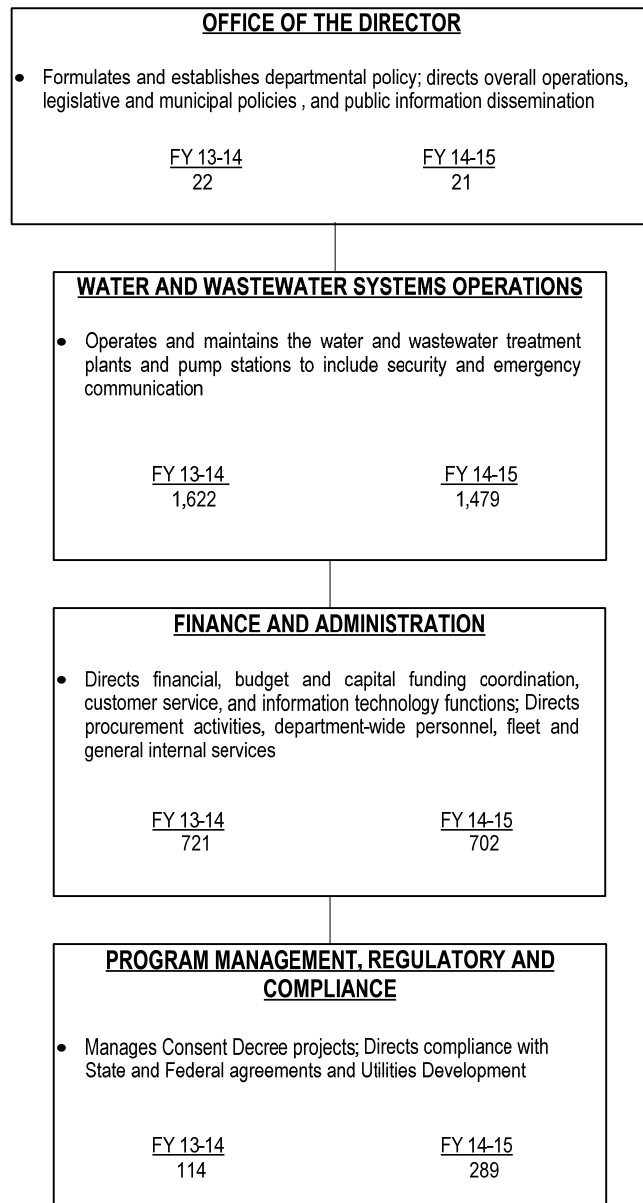
**Revenues by Source**  
(dollars in thousands)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
Miscellaneous Non-Operating	8,136	3,427	3,060	2,027
Other Revenues	24,589	21,876	25,629	26,088
Retail Wastewater	226,370	230,661	241,034	255,004
Retail Water	202,633	207,117	217,030	229,957
Transfer From Other Funds	0	0	7,963	21,790
Wholesale Wastewater	47,380	59,544	53,698	58,601
Wholesale Water	35,330	29,210	32,566	38,954
Carryover	60,652	55,664	57,383	59,430
Loan Repayments	0	0	5,000	5,000
<b>Total Revenues</b>	<b>605,090</b>	<b>607,499</b>	<b>643,363</b>	<b>696,851</b>

### **Operating Expenditures**

#### **Summary**

Salary	138,669	151,567	137,050	151,132
Fringe Benefits	37,376	38,153	43,240	50,044
Contractual Services	63,981	63,533	70,637	86,036
Other Operating	53,774	45,501	64,751	47,562
Charges for County Services	31,277	41,410	40,900	48,231
Capital	54,772	57,117	72,328	82,160
<b>Total Operating Expenditures</b>	<b>379,849</b>	<b>397,281</b>	<b>428,906</b>	<b>465,165</b>

### **Non-Operating Expenditures**

#### **Summary**

Transfers	20,246	5,801	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	149,331	147,034	155,027	167,852
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	59,430	63,834
<b>Total Non-Operating Expenditures</b>	<b>169,577</b>	<b>152,835</b>	<b>214,457</b>	<b>231,686</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Neighborhood and Infrastructure</b>				
Director	24,439	8,406	22	21
Water and Wastewater	302,810	329,834	1,622	1,479
Systems Operations				
Finance and Administration	74,116	93,601	721	702
Program Management,	27,541	33,324	114	289
Regulatory and Compliance				
<b>Total Operating Expenditures</b>	<b>428,906</b>	<b>465,165</b>	<b>2,479</b>	<b>2,491</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	721	722	802	776	836
Fuel	3,547	3,896	3,602	4,004	4,057
Overtime	9,273	11,307	8,463	13,577	10,264
Rent	351	400	470	330	377
Security Services	11,383	11,797	11,722	11,240	12,220
Temporary Services	451	763	253	884	679
Travel and Registration	113	179	289	131	289

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 13-14	Adopted Fee FY 14-15	Dollar Impact FY 14-15
• Copper Tail Piece, 2" Fee	165	180	\$7,500
• Water Meter Installation Fee, 5/8 inch or 3/4 inch meter	135	145	\$20,000
• Water Meter Installation Fee, 1 inch meter	190	195	\$2,500
• Backflow Preventer Test and Certification Fee (for Non-Compliance)	75	250	\$350,000
• Septage Truck Clean-Out Charge	25	50	\$53,725
• Westwood lakes Weed Control Quarterly	6	25	\$12,996
• Payment for Collection of Lead/Copper Water Test at Tap	25	50	\$-2,500
• Plans Review and Inspection Fees; Water Main Extensions Greater than 2,000 feet.; from \$450 to \$350 plus \$0.18 per foot in excess of 2,000 feet.	450	350 plus \$0.18 per ft >2,000 ft	\$7,753

### **DIVISION: DIRECTOR**

Formulates and establishes departmental policy; directs overall operations, legislative and municipal policies, and public information dissemination.

- Defines department policies and strategic goals
- Provides legal support
- Coordinates communications with media and customers
- Coordinates state and federal legislative actions and liaisons with municipalities
- Coordinates items submitted to the Board of County Commissioners

### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes payments to the Audit and Management Services Department for expenses associated with audits and reviews (\$440,000)
- In FY 2014-15, the retail water and wastewater rates increase by six percent; the bill of the average retail water and sewer customer (6,750 gallons per month) will increase from \$45.39 to \$48.11 or by \$2.72 per month; future adjustments will be needed based on debt service obligations and operating requirements
- Effective October 1, 2014, the wholesale water rate per thousand gallons increases from \$1.7142 to \$1.7816 or by \$0.0674 and in addition, the sewer wholesale rate increases from \$2.4523 to \$2.56 or by \$0.1077; wholesale customers' bills include a true-up adjustment to recover actual cost for FY 2012-13
- The FY 2014-15 Adopted Budget includes a Memorandum of Understanding agreement with the Office of the Inspector General to perform specialized audits as required (\$100,000)
- The FY 2014-15 Adopted Budget includes funding to the Miami-Dade Fire Rescue Department (MDFR) for fire hydrant maintenance (\$1 million)
- The FY 2014-15, Adopted Budget includes funding to the Office of Management and Budget (OMB) for consulting services to fund organizational reviews/studies (\$230,000)
- The FY 2014-15 Adopted Budget includes a loan repayment from the General Fund (\$5 million) for the second consecutive year

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: WATER AND WASTEWATER SYSTEMS OPERATIONS

Operates and maintains the water and wastewater treatment plants and pump stations; to include security and emergency communication.

- Directs water and wastewater systems operating goals and procedures
- Directs and oversees operation of water system including installations, repairs and maintenance of water infrastructure
- Directs and oversees operation of wastewater system including treatment and disposal as well as the maintenance of wastewater pumping and collection systems
- Installs, repairs, relocates, maintains and replaces water mains, valves, fire lines and water meters countywide
- Installs, repairs, relocates, maintains and replaces wastewater gravity sewer lines, force mains, valves, sewer laterals, and manholes countywide
- Performs mechanical, electrical, and structural maintenance of water and wastewater plants and wastewater lift stations
- Administers the SCADA system, telemetry and radios
- Provides Water Cross County Control Program
- Provides laboratory analysis to comply with regulatory agencies requirements

### Strategic Objectives - Measures

- NI2-1: Provide adequate potable water supply and wastewater disposal

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure compliance with 20-year Water Use Permit with the South Florida Water Management District	Percentage compliance with wastewater effluent limits	OC	↑	83%	90%	100%	99%	100%
	Estimated gallons of water saved per day (GPD) through the Water Use Efficiency Program (in thousands)	OC	↑	1,936	1,124	1,124	1,181	1,124
	Percentage compliance with drinking water standards	OC	↑	100%	100%	100%	100%	100%
Fully comply with drinking water standards	Wastewater mainline valves exercised	OP	↑	6,229	6,022	6,000	6,135	6,087
Reduce response time to sanitary sewer overflows	Average time to respond to sewage overflows (in minutes)	EF	↓	52	52	55	45	60
	Percentage of non-emergency requests dispatched in less than three business days	OC	↑	98%	99%	98%	99%	98%
Ensure proper maintenance and operation of the sewage system	Percentage of pumps in service	EF	↑	98%	98%	99%	97%	99%

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: FINANCE AND ADMINISTRATION**

Directs financial, budget and capital funding coordination, customer services, and information technology functions; Directs procurement, activities department-wide, human resources, fleet and other internal services.

- Coordinates financial activities including debt administration, investments, grants and cash management
- Administers Controller's functions, general ledger, assets control and accounts payable, prepares retail, wholesale and special billings and collection
- Manages the Department's operating and capital budgets
- Manages Human Capital Planning and procurement
- Manages business process support for Customer, Care and Billing, Enterprise Resource Planning Financial and Enterprise Asset Management software systems
- Manages general maintenance services

### **Strategic Objectives - Measures**

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide information to customers in a timely manner	Average call wait time (in minutes)*	EF	↓	14	4	4	9	3
	Percentage of calls answered within two minutes (monthly)*	OP	↑	16%	80%	80%	29%	80%

\*In FY 2012-13 and 2013-14, performance was not met due to a high part-time employee attrition rate and implementation of a new billing system. In FY 2014-15, performance is expected to increase due to new performance standards, specialized training, and hiring of additional full-time positions

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Workforce skills to support County priorities	Training hours per employee	OP	↑	12	8	9	7	11

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure sound asset management and financial investment strategies	Bond rating evaluation by Fitch	OC	↑	AA-	AA-	A+	A+	A+
	Bond rating evaluation by Standard and Poor's	OC	↑	A+	A+ A+		A+	A+
	Bond rating evaluation by Moody's	OC	↑	A1	A1	Aa3	Aa3	A1

### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes payments to the Finance Department for expenses associated with cash management services (\$50,000)
- The FY 2014-15 Adopted Budget includes payments to the Finance Department for expenses associated with credit and collection services (payments are based on a percentage of collected revenue)
- The FY 2014-15 Adopted Budget includes 12 additional full-time Customer Service Representative positions that were converted from part-time to full-time positions in FY 2013-14 to help meet the demands of customers and improve call-wait time
- The FY 2014-15 Adopted Budget includes payments to the Community Information and Outreach Department for expenses associated with 311 call center services (19 full time equivalent positions)
- The FY 2013-14 year end combined fund balance is projected to be \$65.8 million in rate stabilization and general reserve funds and is

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

projected to be a combined balance of \$59.3 million for FY 2014-15; the Department will have a year-end fund balance of \$63.8 million in the operating budget as required for bond ordinances

### **DIVISION: PROGRAM MANAGEMENT, REGULATORY AND COMPLIANCE**

Manages Consent Decree projects; directs compliance with State and Federal agreements and Utilities Development.

- Directs planning of water and wastewater facilities and infrastructure
- Directs design and construction activities for both the water and wastewater systems
- Oversees environmental regulations and compliance with federal and state agreements
- Directs Water Use Efficiency and Water Loss Reduction Programs
- Processes applications for new water services, mains, pump stations and fire hydrant installations by private contractors
- Oversees contract compliance, provides strategic planning, directs performance improvement and efficiency savings programs

### **Strategic Objectives - Measures**

- NI2-1: Provide adequate potable water supply and wastewater disposal

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure compliance with 20-year Water Use Permit with the South Florida Water Management District	Percentage of Consent Decree Wastewater Projects on Schedule	OP	↑	N/A	N/A	100%	100%	100%
	Percent compliance with 20-Year Water Use Permit (WUP) as scheduled	OC	↑	100%	100%	95%	100%	95%
Ensure compliance with Comprehensive Development of Master Plan	Percentage of Comprehensive Development Master Plan comments submitted timely	EF	↑	100%	100%	90%	100%	95%
	Percentage of Development Impact Committee comments provided timely	EF	↑	100%	100%	90%	100%	95%

### **DIVISION COMMENTS**

- ☛ In FY 2014-15, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan, and of an employee awareness program, which includes an energy conservation website, newsletter, and workshops
- The FY 2014-15 Adopted Budget includes funding for the Regulatory and Economic Resources Department (RER) to fund the Florida Yards and Neighborhoods Program (\$261,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund one position in the Information Technology Division to maintain the approximately 600 mobile devices (EAMS and MWM/CCB deployments) and maintain the NetMotion VPN Clients - Start date July 2015	\$0	\$33	1
Fund five positions in the Priority Capital Projects Section to direct and supervise the design and construction work flow for capital improvements -Start date January 2015	\$0	\$187	5
Fund one position in the Planning Division to maintain and update hydraulic computer modeling inventory of water transmission and distribution system and perform other activities to ensure adequate water supply and compliance - Start date January 2015	\$0	\$49	1
Fund two positions in the Meter Installations and Maintenance Division to support sidewalk restoration and water meter repairs -Start date July 2015	\$0	\$53	2
Fund 12 positions in the Water Transmission and Distribution Division to meet increase permit and restoration requirements-Start date July 2015	\$0	\$271	12
Fund six positions in the Water Production and Maintenance Division to maintain and restore the structures and equipment at the Water Treatment Plants and to support Infrared and Motor circuit evaluators- Start date for January 2015 (two positions) and April 2015 (four positions)	\$0	\$215	6
Fund eight positions in the Pump Station Division to support the wetwell cleaning operations and other related Pump Station activities-Start date for January 2015 (two positions) and July 2015 (six positions)	\$0	\$249	8
Fund nine positions in the Wastewater Collection and Transm Division to support the Pump Station Improvement Program- Start date for January 2015 (one position) and April 2015 (eight positions)	\$0	\$199	9
Fund 31 positions in the Wastewater Treatment and Maintenance Division to provide adequate mechanical staff and perform other related activities- Start date for January 2015 (30 positions) and July 2015 (one positions)	\$0	\$1,562	31
Fund two positions in the Telemetry Section for support of Second and Final Consent Decree Article - Start date for April 2015 (one position)and July 2015 (one position)	\$0	\$46	2
Fund one position in the Regulatory Compliance and Monitoring Division to comply and monitor various projects in the Asbestos Program- Start date July 2015	\$0	\$15	1
Fund one position in the Regulatory Compliance and Planning Division to manage the implementation of the energy efficiency projects- Start date for January 2015	\$0	\$23	1
Fund one position in the Support Services Section to provide full-time production support and coverage to the operation- Start date for July 2015	\$0	\$10	1
Fund two positions in the Human Resources Division to provide oversight and support of the recruitment process and Training Unit- Start date for July 2015	\$0	\$52	2
Fund two positions in the Contract Processing Section to ensure compliance with Consent Decree agreements and construction contracts- Start date for April 2015 (one position) and July 2015 (one position)	\$0	\$56	2
Fund two positions in the Budget, Funding, and Strategic Planning Division to manage reconciliation of personnel and comply with financial reporting needs for the Office of the Mayor and County Commissioners - Start date for July 2015	\$0	\$43	2
Fund one position in the Security Section in monitoring devices to comply with Dept Homeland Security (DHS) guidelines for comprehensive electronic security protection- Start date for July 2015	\$0	\$18	1
<b>Total</b>	<b>\$0</b>	<b>\$3,081</b>	<b>87</b>



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### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
EPA Grant	3,880	0	0	0	0	0	0 0		3,880
Rock Mining Mitigation Fees	14,501	0	0	0	0	0	0 0		14,501
Wastewater Connection Charges	118,544	14,287	0	0	0	0	0 0		132,831
Water Connection Charges	28,898	4,000	4,000	4,000	4,000	4,000	0 0		48,898
Fire Hydrant Fund	29,526	2,000	2,500	2,500	2,500	2,500	3,000	6,130	50,656
HLD Special Construction Fund	34,861	0	0	0	0	0	0 0		34,861
Miami Springs Wastewater Construction Fund	1,326	0	0	0	0	0	0 0		1,326
Miami Springs Water Construction Fund	687	0	0	0	0	0	0 0		687
Wastewater Renewal Fund	323,067	40,000	40,189	40,000	40,000	40,000	40,000	162,500	725,756
Wastewater Special Construction Fund	6,431	300	400	500	500	500	500	0	9,131
Water Construction Fund	2,338	0	0	0	0	0	0 0		2,338
Water Renewal and Replacement Fund	325,409	40,000	40,000	40,000	40,001	40,000	40,000	1,692,500	2,257,910
Water Special Construction Fund	6,610	1,000	1,000	1,000	1,000	2,000	2,000	0	14,610
BBC GOB Financing	0	8,775	12,824	18,294	41,036	43,998	38,107	0	163,034
BBC GOB Series 2005A	5,176	0	0	0	0	0	0 0		5,176
BBC GOB Series 2008B	2,952	0	0	0	0	0	0 0		2,952
BBC GOB Series 2008B-1	7,926	0	0	0	0	0	0 0		7,926
BBC GOB Series 2011A	6,581	0	0	0	0	0	0 0		6,581
BBC GOB Series 2013A	2,168	0	0	0	0	0	0 0		2,168
BBC GOB Series 2014A	4,274	0	0	0	0	0	0 0		4,274
Future WASD Revenue Bonds	0	0	493,741	761,676	864,487	957,473	1,043,125	5,060,529	9,181,031
Hialeah Reverse Osmosis Plant Construction Fund	44,757	0	0	0	0	0	0 0		44,757
WASD Revenue Bonds Sold	341,595	0	0	0	0	0	0 0		341,595
WASD Future Funding	0	0	0	0	0	0	0	489,553	489,553
<b>Total:</b>	<b>1,311,507</b>	<b>110,362</b>	<b>594,654</b>	<b>867,970</b>	<b>993,524</b>	<b>1,090,471</b>	<b>1,166,732</b>	<b>7,411,212</b>	<b>13,546,432</b>
<b>Expenditures</b>									
<b>Strategic Area: Neighborhood and Infrastructure</b>									
GOB Water and Wastewater Projects	32,957	8,775	12,824	18,294	41,036	43,998	38,107	0	195,991
Wastewater Projects	522,597	182,842	408,962	629,136	574,431	674,653	837,411	5,555,728	9,385,760
Water Projects	470,285	113,876	206,049	244,232	397,218	383,103	293,064	1,856,854	3,964,681
<b>Total:</b>	<b>1,025,839</b>	<b>305,493</b>	<b>627,835</b>	<b>891,662</b>	<b>1,012,685</b>	<b>1,101,754</b>	<b>1,168,582</b>	<b>7,412,582</b>	<b>13,546,432</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2012-13, the Department negotiated a consent agreement with the Federal Environmental Protection Agency (EPA) to address regulatory violations resulting from failing wastewater infrastructure for approximately \$1.6 billion; the agreement was adopted by the BCC on May 21, 2013; On April 9, 2014, the U.S. District Court for the Southern District approved the Consent Decree, replacing and superseding the two existing consent decrees issued in the early-mid 1990's; all projects are currently included in the capital plan, but as projects advance, schedules for completion may need to be modified, with the approval of the EPA; increased debt requirements will lead to future rate adjustments
- In FY 2014-15, the Department will continue implementation of water system capital projects (\$113.876 million in FY 2014-15, \$3.9658 billion all years); major water system projects include but are not limited to Central Miami-Dade Water Transmission Mains Improvements, Water Distribution System Extension Enhancements, South Miami Heights Water Treatment Plant and Wellfield, Water Treatment Plant - Floridian Reverse Osmosis, Water System Maintenance and Upgrades, and Safe Drinking Water Act Modifications
- In FY 2014-15, the Department will continue implementation of wastewater system capital projects (\$182.842 million in FY 2014-15, \$9.386 billion all years); major wastewater system projects include but are not limited to Consent Decree Projects for Wastewater Treatment Plants, Wastewater Collection and Transmission Lines, Sewer Pump Station Systems, Outfall Legislation, Pump Station Generators and Miscellaneous Upgrades, South District Wastewater Treatment Plant-High Level Disinfection, Peak Flow Management Facilities, Wastewater System Maintenance and Upgrades, North District Wastewater Treatment Plant, Central Miami-Dade Wastewater Transmission Mains and Pump

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Stations Improvements, and Central District Wastewater Treatment Plant, Pump Station Improvements Program

- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes \$80 million in the Renewal and Replacement fund for an enhanced program to expedite repairs, replacements, and rehabilitation of pipe infrastructure and plant facilities
- In FY 2012-13, legislation modifying the State Ocean Outfall Statute was signed into law by the Governor of Florida that provides additional flexibility for the Department to manage peak flows and to fulfill all wastewater reuse requirements in the statute; these changes save the Department approximately \$1 billion in project costs, which is budgeted at \$3.4 billion through 2025

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### OUTFALL LEGISLATION

PROJECT #: 962670

DESCRIPTION: Elimination of outfall flows to the ocean  
LOCATION: Systemwide  
Various Sites

District Located: Systemwide  
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Connection Charges	20,000	0	0	0	0	0	0	0	20,000
Future WASD Revenue Bonds	0	0	16,911	54,112	79,799	151,324	161,387	2,927,420	3,390,953
WASD Revenue Bonds Sold	1,188	0	0	0	0	0	0	0	1,188
<b>TOTAL REVENUES:</b>	<b>21,188</b>	<b>0</b>	<b>16,911</b>	<b>54,112</b>	<b>79,799</b>	<b>151,324</b>	<b>161,387</b>	<b>2,927,420</b>	<b>3,412,141</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	50	2,069	1,691	5,411	7,980	15,132	16,139	292,742	341,214
Construction	450	18,619	15,220	48,701	71,819	136,192	145,248	2,634,678	3,070,927
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>20,688</b>	<b>16,911</b>	<b>54,112</b>	<b>79,799</b>	<b>151,324</b>	<b>161,387</b>	<b>2,927,420</b>	<b>3,412,141</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$270,000

#### SYSTEM IMPROVEMENTS PROJECT - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 962830

DESCRIPTION: Replace undersized water mains and install new fire hydrants  
LOCATION: Various Sites  
Various Sites

District Located: Systemwide  
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,245	1,920	2,129	0	527	2,223	0	8,044
BBC GOB Series 2005A	709	0	0	0	0	0	0	0	709
BBC GOB Series 2008B	1,018	0	0	0	0	0	0	0	1,018
BBC GOB Series 2008B-1	2,222	0	0	0	0	0	0	0	2,222
BBC GOB Series 2011A	2,598	0	0	0	0	0	0	0	2,598
BBC GOB Series 2013A	221	0	0	0	0	0	0	0	221
BBC GOB Series 2014A	1,842	0	0	0	0	0	0	0	1,842
<b>TOTAL REVENUES:</b>	<b>8,610</b>	<b>1,245</b>	<b>1,920</b>	<b>2,129</b>	<b>0</b>	<b>527</b>	<b>2,223</b>	<b>0</b>	<b>16,654</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,338	46	0	0	0	0	0	0	1,384
Construction	7,222	1,099	1,870	2,079	0	527	2,223	0	15,020
Project Administration	50	100	50	50	0	0	0	0	250
<b>TOTAL EXPENDITURES:</b>	<b>8,610</b>	<b>1,245</b>	<b>1,920</b>	<b>2,129</b>	<b>0</b>	<b>527</b>	<b>2,223</b>	<b>0</b>	<b>16,654</b>

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### AUTOMATION OF WATER TREATMENT PLANTS

PROJECT #: 963110



DESCRIPTION: Construct facilities and install equipment to automate functions at water treatment plants  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Connection Charges	1,227	0	0	0	0	0	0	0	1,227
Future WASD Revenue Bonds	0	0	852	0	0	0	0	0	852
WASD Revenue Bonds Sold	1,500	0	0	0	0	0	0	0	1,500
<b>TOTAL REVENUES:</b>	<b>2,727</b>	<b>0</b>	<b>852</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,579</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,977	750	852	0	0	0	0	0	3,579
<b>TOTAL EXPENDITURES:</b>	<b>1,977</b>	<b>750</b>	<b>852</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,579</b>

### WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS

PROJECT #: 964120



DESCRIPTION: Design, construct, and rehabilitate infrastructure at wastewater treatment plants to comply with EPA Consent Decree

LOCATION: Various Sites  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	58,235	143,028	112,073	131,642	168,945	381,010	994,933
WASD Revenue Bonds Sold	31,834	0	0	0	0	0	0	0	31,834
<b>TOTAL REVENUES:</b>	<b>31,834</b>	<b>0</b>	<b>58,235</b>	<b>143,028</b>	<b>112,073</b>	<b>131,642</b>	<b>168,945</b>	<b>381,010</b>	<b>1,026,767</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,349	834	5,823	14,303	11,207	13,164	16,894	38,102	102,676
Construction	21,139	7,512	52,412	128,725	100,866	118,478	152,051	342,908	924,091
<b>TOTAL EXPENDITURES:</b>	<b>23,488</b>	<b>8,346</b>	<b>58,235</b>	<b>143,028</b>	<b>112,073</b>	<b>131,642</b>	<b>168,945</b>	<b>381,010</b>	<b>1,026,767</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$50,000,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NEEDS ASSESSMENTS PROJECTS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 964350



DESCRIPTION: Construction of water and sewer enhancements including water mains, pipelines and sewer collection systems  
 LOCATION: Various Sites District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	4,064	4,959	5,599	0	0	0	0	14,622
BBC GOB Series 2005A	1,686	0	0	0	0	0	0	0	1,686
BBC GOB Series 2008B	1,504	0	0	0	0	0	0	0	1,504
BBC GOB Series 2008B-1	2,288	0	0	0	0	0	0	0	2,288
BBC GOB Series 2013A	25	0	0	0	0	0	0	0	25
BBC GOB Series 2014A	419	0	0	0	0	0	0	0	419
<b>TOTAL REVENUES:</b>	<b>5,922</b>	<b>4,064</b>	<b>4,959</b>	<b>5,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,544</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	200	64	0	0	0	0	0	0	264
Planning and Design	2,083	260	13	0	0	0	0	0	2,356
Construction	3,639	3,666	4,946	5,599	0	0	0	0	17,850
Project Administration	0	74	0	0	0	0	0	0	74
<b>TOTAL EXPENDITURES:</b>	<b>5,922</b>	<b>4,064</b>	<b>4,959</b>	<b>5,599</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,544</b>

### SEWER PUMP STATION SYSTEMS - CONSENT DECREE PROJECTS

PROJECT #: 964440



DESCRIPTION: Design, construct, and rehabilitate pump stations infrastructure systems to comply with EPA Consent Decree  
 LOCATION: Various Sites District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Connection Charges	1,202	0	0	0	0	0	0	0	1,202
Future WASD Revenue Bonds	0	0	21,481	32,716	31,076	6,057	0	0	91,330
WASD Revenue Bonds Sold	14,236	0	0	0	0	0	0	0	14,236
<b>TOTAL REVENUES:</b>	<b>15,438</b>	<b>0</b>	<b>21,481</b>	<b>32,716</b>	<b>31,076</b>	<b>6,057</b>	<b>0</b>	<b>0</b>	<b>106,768</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	973	571	2,148	3,272	3,108	606	0	0	10,678
Construction	8,757	5,137	19,333	29,444	27,968	5,451	0	0	96,090
<b>TOTAL EXPENDITURES:</b>	<b>9,730</b>	<b>5,708</b>	<b>21,481</b>	<b>32,716</b>	<b>31,076</b>	<b>6,057</b>	<b>0</b>	<b>0</b>	<b>106,768</b>

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$1,200,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MIAMI SPRINGS CONSTRUCTION FUND - WATER

PROJECT #: 965450



DESCRIPTION: Repair and or replacement water transmission pipes in Miami Springs  
 LOCATION: Miami Springs District Located: 6  
 Miami Springs District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Miami Springs Water Construction Fund	687	0	0	0	0	0	0	0	687
<b>TOTAL REVENUES:</b>	<b>687</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>687</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	65	3	0	0	0	0	0	0	68
Construction	588	31	0	0	0	0	0	0	619
<b>TOTAL EXPENDITURES:</b>	<b>653</b>	<b>34</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>687</b>

### NW 37 AVE INDUSTRIAL DEVELOPMENT AREA - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 965520



DESCRIPTION: Replace water and sewer mains in the NW 37 Ave Industrial Development Area  
 LOCATION: NW 37 Ave and NW 36 St District Located: 2  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,000	2,740	4,061	1,696	0	0	0	9,497
BBC GOB Series 2005A	4	0	0	0	0	0	0	0	4
BBC GOB Series 2008B	430	0	0	0	0	0	0	0	430
BBC GOB Series 2008B-1	190	0	0	0	0	0	0	0	190
BBC GOB Series 2014A	100	0	0	0	0	0	0	0	100
<b>TOTAL REVENUES:</b>	<b>724</b>	<b>1,000</b>	<b>2,740</b>	<b>4,061</b>	<b>1,696</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,221</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	620	0	0	0	0	0	0	0	620
Construction	104	1,000	2,740	4,061	1,696	0	0	0	9,601
<b>TOTAL EXPENDITURES:</b>	<b>724</b>	<b>1,000</b>	<b>2,740</b>	<b>4,061</b>	<b>1,696</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,221</b>

### WASTEWATER TREATMENT PLANTS EFFLUENT REUSE

PROJECT #: 965630



DESCRIPTION: Plan and construct facilities for an effluent reuse system at wastewater treatment plants  
 LOCATION: Systemwide District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	0	0	0	0	0	95,000	95,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,000</b>	<b>95,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	0	8,550	8,550
Construction	0	0	0	0	0	0	0	86,450	86,450
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,000</b>	<b>95,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SYSTEM ENHANCEMENTS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 966370



DESCRIPTION: Replace and install new pipelines in areas requiring service improvements  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	400	800	600	0	0	0	0	1,800
BBC GOB Series 2005A	2,639	0	0	0	0	0	0	0	2,639
BBC GOB Series 2008B-1	50	0	0	0	0	0	0	0	50
BBC GOB Series 2011A	1,723	0	0	0	0	0	0	0	1,723
BBC GOB Series 2014A	500	0	0	0	0	0	0	0	500
<b>TOTAL REVENUES:</b>	<b>4,912</b>	<b>400</b>	<b>800</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,712</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	198	0	0	0	0	0	0	0	198
Construction	4,714	400	800	600	0	0	0	0	6,514
<b>TOTAL EXPENDITURES:</b>	<b>4,912</b>	<b>400</b>	<b>800</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,712</b>

### WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS

PROJECT #: 966620



DESCRIPTION: Construct a 10-million gallons per day (MGD) Reverse Osmosis Treatment Plant using Upper Floridian Aquifer to serve the City of Hialeah's service areas; total cost of \$160 million, includes contribution and expenditures of \$80 million from City of Hialeah

LOCATION: 700 W 2 Ave  
 Hialeah

District Located: 6  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Connection Charges	852	0	0	0	0	0	0	0	852
Future WASD Revenue Bonds	0	0	0	0	0	0	0	18,915	18,915
Hialeah Reverse Osmosis Plant	44,757	0	0	0	0	0	0	0	44,757
Construction Fund									
<b>TOTAL REVENUES:</b>	<b>45,609</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,915</b>	<b>64,524</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,369	0	0	0	0	0	0	567	1,936
Construction	44,240	0	0	0	0	0	0	18,348	62,588
<b>TOTAL EXPENDITURES:</b>	<b>45,609</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,915</b>	<b>64,524</b>

### EXTENSION OF SEWER SYSTEM TO COMMERCIAL AND INDUSTRIAL CORRIDORS OF THE COUNTY AS PER BCC RESOLUTION R-537-14 - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 967090



DESCRIPTION: Extend sewer service to developed commercial and industrial corridors in Miami-Dade County  
 LOCATION: Various Sites  
 Throughout Miami-Dade County

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	1,400	5,905	39,340	43,471	35,884	0	126,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>1,400</b>	<b>5,905</b>	<b>39,340</b>	<b>43,471</b>	<b>35,884</b>	<b>0</b>	<b>126,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	1,400	5,905	0	0	0	0	7,305
Construction	0	0	0	0	39,340	43,471	35,884	0	118,695
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>1,400</b>	<b>5,905</b>	<b>39,340</b>	<b>43,471</b>	<b>35,884</b>	<b>0</b>	<b>126,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WATER PIPES AND INFRASTRUCTURE PROJECTS

PROJECT #: 967190



DESCRIPTION: Replace pipe and construct infrastructure repairs  
 LOCATION: Countywide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Renewal and Replacement Fund	45,024	0	6,837	6,202	5,548	4,874	4,180	0	72,665
WASD Revenue Bonds Sold	10,943	0	0	0	0	0	0	0	10,943
<b>TOTAL REVENUES:</b>	<b>55,967</b>	<b>0</b>	<b>6,837</b>	<b>6,202</b>	<b>5,548</b>	<b>4,874</b>	<b>4,180</b>	<b>0</b>	<b>83,608</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,597	320	596	248	222	195	167	0	3,345
Construction	38,301	7,680	14,310	5,954	5,326	4,679	4,013	0	80,263
<b>TOTAL EXPENDITURES:</b>	<b>39,898</b>	<b>8,000</b>	<b>14,906</b>	<b>6,202</b>	<b>5,548</b>	<b>4,874</b>	<b>4,180</b>	<b>0</b>	<b>83,608</b>

### UPGRADE OF MIAMI SPRINGS PUMP STATIONS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 967730



DESCRIPTION: Upgrade electrical control panels, pumps and proprietary SCADA system  
 LOCATION: Various Sites  
 Various Sites

District Located: 6  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	200	71	0	0	0	0	0	271
BBC GOB Series 2008B-1	559	0	0	0	0	0	0	0	559
BBC GOB Series 2011A	8	0	0	0	0	0	0	0	8
<b>TOTAL REVENUES:</b>	<b>567</b>	<b>200</b>	<b>71</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>838</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	567	200	71	0	0	0	0	0	838
<b>TOTAL EXPENDITURES:</b>	<b>567</b>	<b>200</b>	<b>71</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>838</b>

### WASTEWATER COMMERCIAL CORRIDORS ECONOMIC DEVELOPMENT

PROJECT #: 968090



DESCRIPTION: Installing new sewer service to commercial properties which are on septic. Project consists of various line sizes and pump stations.  
 LOCATION: Various Sites  
 Throughout Miami-Dade County

District Located: N/A  
 District(s) Served: N/A

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	14,401	14,796	42,029	68,182	62,956	71,237	273,601
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>14,401</b>	<b>14,796</b>	<b>42,029</b>	<b>68,182</b>	<b>62,956</b>	<b>71,237</b>	<b>273,601</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	1,440	1,480	4,203	6,818	6,296	7,124	27,361
Construction	0	0	12,961	13,316	37,826	61,364	56,660	64,113	246,240
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>14,401</b>	<b>14,796</b>	<b>42,029</b>	<b>68,182</b>	<b>62,956</b>	<b>71,237</b>	<b>273,601</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WASTEWATER COLLECTION AND TRANSMISSION LINES - CONSENT

PROJECT #: 968150

DESCRIPTION: Design, construct, and rehabilitate collection and transmission infrastructure lines to comply with EPA Consent Decree  
 LOCATION: Various Sites District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Connection Charges	13,469	9,329	0	0	0	0	0	0	22,798
Wastewater Renewal Fund	2,621	537	189	0	0	0	0	0	3,347
Future WASD Revenue Bonds	0	0	78,175	104,102	36,557	25,786	10,100	75,074	329,794
WASD Revenue Bonds Sold	35,042	0	0	0	0	0	0	0	35,042
<b>TOTAL REVENUES:</b>	<b>51,132</b>	<b>9,866</b>	<b>78,364</b>	<b>104,102</b>	<b>36,557</b>	<b>25,786</b>	<b>10,100</b>	<b>75,074</b>	<b>390,981</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	3,368	2,016	8,552	10,410	3,656	2,579	1,010	7,507	39,098
Construction	30,312	18,147	76,967	93,692	32,901	23,207	9,090	67,567	351,883
<b>TOTAL EXPENDITURES:</b>	<b>33,680</b>	<b>20,163</b>	<b>85,519</b>	<b>104,102</b>	<b>36,557</b>	<b>25,786</b>	<b>10,100</b>	<b>75,074</b>	<b>390,981</b>

### WASTEWATER PIPES AND INFRASTRUCTURE PROJECTS

PROJECT #: 968750

DESCRIPTION: Replace and install new pipelines in areas requiring service improvements  
 LOCATION: Various Sites District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	24,874	0	6,811	6,326	5,826	5,310	4,780	0	53,927
WASD Revenue Bonds Sold	1,580	0	0	0	0	0	0	0	1,580
<b>TOTAL REVENUES:</b>	<b>26,454</b>	<b>0</b>	<b>6,811</b>	<b>6,326</b>	<b>5,826</b>	<b>5,310</b>	<b>4,780</b>	<b>0</b>	<b>55,507</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	3,753	480	1,090	1,012	932	850	765	0	8,882
Construction	19,701	2,520	5,721	5,314	4,894	4,460	4,015	0	46,625
<b>TOTAL EXPENDITURES:</b>	<b>23,454</b>	<b>3,000</b>	<b>6,811</b>	<b>6,326</b>	<b>5,826</b>	<b>5,310</b>	<b>4,780</b>	<b>0</b>	<b>55,507</b>

### MIAMI SPRINGS CONSTRUCTION FUND - WASTEWATER

PROJECT #: 969110

DESCRIPTION: Construct wastewater collection system improvements in Miami Springs  
 LOCATION: Miami Springs District Located: 6  
 Miami Springs District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Miami Springs Wastewater Construction Fund	1,326	0	0	0	0	0	0	0	1,326
<b>TOTAL REVENUES:</b>	<b>1,326</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,326</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	98	10	20	4	0	0	0	0	132
Construction	884	90	180	40	0	0	0	0	1,194
<b>TOTAL EXPENDITURES:</b>	<b>982</b>	<b>100</b>	<b>200</b>	<b>44</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,326</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### PERRINE / CUTLER IMPROVEMENTS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 969830



DESCRIPTION: Construct water and sewer improvements including gravity sewers, force mains, and pump stations  
 LOCATION: Various Sites District Located: 8, 9  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
EPA Grant	3,880	0	0	0	0	0	0	0	3,880
BBC GOB Financing	0	1,866	934	0	0	0	0	0	2,800
BBC GOB Series 2005A	138	0	0	0	0	0	0	0	138
BBC GOB Series 2008B-1	2,617	0	0	0	0	0	0	0	2,617
BBC GOB Series 2011A	2,252	0	0	0	0	0	0	0	2,252
BBC GOB Series 2013A	1,922	0	0	0	0	0	0	0	1,922
BBC GOB Series 2014A	1,413	0	0	0	0	0	0	0	1,413
<b>TOTAL REVENUES:</b>	<b>12,222</b>	<b>1,866</b>	<b>934</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,022</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	95	0	0	0	0	0	0	0	95
Planning and Design	2,046	0	0	0	0	0	0	0	2,046
Construction	10,081	1,866	934	0	0	0	0	0	12,881
<b>TOTAL EXPENDITURES:</b>	<b>12,222</b>	<b>1,866</b>	<b>934</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,022</b>

### WATER TREATMENT PLANTS MISCELLANEOUS UPGRADES

PROJECT #: 9610960



DESCRIPTION: Upgrade water treatment plants to meet regulatory requirements  
 LOCATION: Water Treatment Plants District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Construction Fund	344	0	0	0	0	0	0	0	344
Water Renewal and Replacement Fund	10	0	0	0	0	0	0	0	10
Future WASD Revenue Bonds	0	0	6,010	5,000	1,510	0	0	0	12,520
WASD Revenue Bonds Sold	14,482	0	0	0	0	0	0	0	14,482
<b>TOTAL REVENUES:</b>	<b>14,836</b>	<b>0</b>	<b>6,010</b>	<b>5,000</b>	<b>1,510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,356</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,380	696	841	700	211	0	0	0	3,828
Construction	6,510	3,282	3,967	3,300	997	0	0	0	18,056
Equipment Acquisition	1,973	995	1,202	1,000	302	0	0	0	5,472
<b>TOTAL EXPENDITURES:</b>	<b>9,863</b>	<b>4,973</b>	<b>6,010</b>	<b>5,000</b>	<b>1,510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,356</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS

PROJECT #: 9650021



DESCRIPTION: Construct various water transmission mains to serve south Miami-Dade County after the new South Miami Heights water treatment plant is in service

LOCATION: South Miami-Dade County  
Various Sites

District Located:  
District(s) Served:

Systemwide  
Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	0	0	465	793	3,409	5,205	9,872
WASD Future Funding	0	0	0	0	0	0	0	2,500	2,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>465</b>	<b>793</b>	<b>3,409</b>	<b>7,705</b>	<b>12,372</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	51	87	375	847	1,360
Construction	0	0	0	0	414	706	3,034	6,858	11,012
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>465</b>	<b>793</b>	<b>3,409</b>	<b>7,705</b>	<b>12,372</b>

### WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION

PROJECT #: 9650031



DESCRIPTION: Construct high service pumps, a 48-inch finished water line, install a new generator, and construct chlorine facilities

LOCATION: 6800 SW 87 Ave  
Unincorporated Miami-Dade County

District Located:  
District(s) Served:

7  
Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Renewal and Replacement Fund	750	0	0	0	0	0	0	0	750
Future WASD Revenue Bonds	0	0	18,651	29,294	13,515	27,088	8,244	0	96,792
WASD Revenue Bonds Sold	15,323	0	0	0	0	0	0	0	15,323
<b>TOTAL REVENUES:</b>	<b>16,073</b>	<b>0</b>	<b>18,651</b>	<b>29,294</b>	<b>13,515</b>	<b>27,088</b>	<b>8,244</b>	<b>0</b>	<b>112,865</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	556	890	1,679	2,636	1,216	2,438	742	0	10,157
Construction	5,385	8,599	16,226	25,486	11,758	23,566	7,173	0	98,193
Equipment Acquisition	248	395	746	1,172	541	1,084	329	0	4,515
<b>TOTAL EXPENDITURES:</b>	<b>6,189</b>	<b>9,884</b>	<b>18,651</b>	<b>29,294</b>	<b>13,515</b>	<b>27,088</b>	<b>8,244</b>	<b>0</b>	<b>112,865</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS

PROJECT #: 9650041

DESCRIPTION: Construct pump station east of the reservoir outside the transmission loop; construct five-mega-gal elevated remote storage, new laboratory, filter backwash water tank; install two emergency generators; construct chlorine facilities; and various upgrades to plant and remote storage

LOCATION: 700 W 2 Ave and 1100 W 2 Ave  
Hialeah

District Located: 6  
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	16,350	14,800	20,525	15,963	8,512	0	76,150
WASD Revenue Bonds Sold	8,260	0	0	0	0	0	0	0	8,260
<b>TOTAL REVENUES:</b>	<b>8,260</b>	<b>0</b>	<b>16,350</b>	<b>14,800</b>	<b>20,525</b>	<b>15,963</b>	<b>8,512</b>	<b>0</b>	<b>84,410</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	796	1,104	3,760	3,404	4,720	3,672	1,958	0	19,414
Construction	1,488	2,064	7,031	6,364	8,826	6,864	3,660	0	36,297
Equipment Acquisition	1,176	1,632	5,559	5,032	6,979	5,427	2,894	0	28,699
<b>TOTAL EXPENDITURES:</b>	<b>3,460</b>	<b>4,800</b>	<b>16,350</b>	<b>14,800</b>	<b>20,525</b>	<b>15,963</b>	<b>8,512</b>	<b>0</b>	<b>84,410</b>

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$15,000,000

### WATER EQUIPMENT AND VEHICLES

PROJECT #: 9650141

DESCRIPTION: Acquire vehicles, equipment, and associated water system capital support materials

LOCATION: Systemwide  
Various Sites

District Located: Systemwide  
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Renewal and Replacement Fund	40,790	13,732	7,000	7,000	7,000	7,000	7,000	55,000	144,522
WASD Revenue Bonds Sold	52	0	0	0	0	0	0	0	52
<b>TOTAL REVENUES:</b>	<b>40,842</b>	<b>13,732</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>55,000</b>	<b>144,574</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	38,866	15,708	7,000	7,000	7,000	7,000	7,000	55,000	144,574
<b>TOTAL EXPENDITURES:</b>	<b>38,866</b>	<b>15,708</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>55,000</b>	<b>144,574</b>

### WATER TREATMENT PLANTS REPLACEMENT AND RENOVATIONS

PROJECT #: 9650161

DESCRIPTION: Renovate and replace water treatment plant facilities and structures within plant sites

LOCATION: Water Treatment Plants  
Various Sites

District Located: Systemwide  
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Renewal and Replacement Fund	28,386	3,363	1,000	1,000	1,000	1,000	1,000	0	36,749
Future WASD Revenue Bonds	0	0	4,000	4,500	3,045	3,045	0	0	14,590
WASD Revenue Bonds Sold	3,560	0	0	0	0	0	0	0	3,560
<b>TOTAL REVENUES:</b>	<b>31,946</b>	<b>3,363</b>	<b>5,000</b>	<b>5,500</b>	<b>4,045</b>	<b>4,045</b>	<b>1,000</b>	<b>0</b>	<b>54,899</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,624	494	300	330	243	243	60	0	3,294
Equipment Acquisition	25,448	7,743	4,700	5,170	3,802	3,802	940	0	51,605
<b>TOTAL EXPENDITURES:</b>	<b>27,072</b>	<b>8,237</b>	<b>5,000</b>	<b>5,500</b>	<b>4,045</b>	<b>4,045</b>	<b>1,000</b>	<b>0</b>	<b>54,899</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WATER SYSTEM MAINTENANCE AND UPGRADES

PROJECT #: 9650181



DESCRIPTION: Maintain and develop existing water system facilities, structures, and equipment  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Renewal and Replacement Fund	107,401	20,547	21,163	21,798	22,453	23,126	23,820	162,500	402,808
WASD Revenue Bonds Sold	6,593	0	0	0	0	0	0	0	6,593
<b>TOTAL REVENUES:</b>	<b>113,994</b>	<b>20,547</b>	<b>21,163</b>	<b>21,798</b>	<b>22,453</b>	<b>23,126</b>	<b>23,820</b>	<b>162,500</b>	<b>409,401</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	5,700	1,027	1,058	1,090	1,123	1,156	1,191	8,125	20,470
Construction	108,294	19,520	20,105	20,708	21,330	21,970	22,629	154,375	388,931
<b>TOTAL EXPENDITURES:</b>	<b>113,994</b>	<b>20,547</b>	<b>21,163</b>	<b>21,798</b>	<b>22,453</b>	<b>23,126</b>	<b>23,820</b>	<b>162,500</b>	<b>409,401</b>

### GRAVITY SEWER RENOVATIONS

PROJECT #: 9650201



DESCRIPTION: Rehabilitate gravity sewers to reduce infiltration and inflow  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	15,073	0	0	0	0	0	0	0	15,073
Future WASD Revenue Bonds	0	0	1,903	2,000	2,458	3,000	0	0	9,361
WASD Revenue Bonds Sold	4,320	0	0	0	0	0	0	0	4,320
<b>TOTAL REVENUES:</b>	<b>19,393</b>	<b>0</b>	<b>1,903</b>	<b>2,000</b>	<b>2,458</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>28,754</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	18,278	1,115	1,903	2,000	2,458	3,000	0	0	28,754
<b>TOTAL EXPENDITURES:</b>	<b>18,278</b>	<b>1,115</b>	<b>1,903</b>	<b>2,000</b>	<b>2,458</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>28,754</b>

### SANITARY SEWER SYSTEM IMPROVEMENTS

PROJECT #: 9650221



DESCRIPTION: Construct sanitary sewer system improvements using funds from the special construction fund including special taxing districts  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Connection Charges	2,689	0	0	0	0	0	0	0	2,689
Wastewater Special Construction Fund	6,431	300	400	500	500	500	500	0	9,131
<b>TOTAL REVENUES:</b>	<b>9,120</b>	<b>300</b>	<b>400</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>11,820</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	365	12	16	20	20	20	20	0	473
Construction	8,755	288	384	480	480	480	480	0	11,347
<b>TOTAL EXPENDITURES:</b>	<b>9,120</b>	<b>300</b>	<b>400</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>11,820</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS

PROJECT #: 9650241



DESCRIPTION: Construct a force main crossing Bear Cut, a force main in Flagler St from SW 37 Ave to SW 10 Ave, and a force main from Miami Beach to the Central District Wastewater Treatment Plant

LOCATION: Wastewater System - Central District Area  
City of Miami

District Located:  
District(s) Served:

Systemwide  
Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Connection Charges	26,933	4,734	0	0	0	0	0	0	31,667
Future WASD Revenue Bonds	0	0	2,443	1,852	11,255	12,964	0	0	28,514
WASD Revenue Bonds Sold	5,302	0	0	0	0	0	0	0	5,302
WASD Future Funding	0	0	0	0	0	0	0	828	828
<b>TOTAL REVENUES:</b>	<b>32,235</b>	<b>4,734</b>	<b>2,443</b>	<b>1,852</b>	<b>11,255</b>	<b>12,964</b>	<b>0</b>	<b>828</b>	<b>66,311</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	166	46	130	343	1,030	830	74	33	2,652
Planning and Design	166	46	130	344	1,030	830	74	33	2,653
Construction	3,652	1,014	2,854	7,559	22,667	18,251	1,628	729	58,354
Equipment Acquisition	166	46	129	344	1,030	830	74	33	2,652
<b>TOTAL EXPENDITURES:</b>	<b>4,150</b>	<b>1,152</b>	<b>3,243</b>	<b>8,590</b>	<b>25,757</b>	<b>20,741</b>	<b>1,850</b>	<b>828</b>	<b>66,311</b>

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$2,253,000

### WATER GENERAL MAINTENANCE AND OFFICE FACILITIES

PROJECT #: 9650271



DESCRIPTION: Construct regional general maintenance centers, office facilities, and storage warehouses

LOCATION: Systemwide  
Various Sites

District Located:  
District(s) Served:

Systemwide  
Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	12,257	10,400	11,527	3,550	4,100	4,729	46,563
WASD Revenue Bonds Sold	4,802	0	0	0	0	0	0	0	4,802
WASD Future Funding	0	0	0	0	0	0	0	8,500	8,500
<b>TOTAL REVENUES:</b>	<b>4,802</b>	<b>0</b>	<b>12,257</b>	<b>10,400</b>	<b>11,527</b>	<b>3,550</b>	<b>4,100</b>	<b>13,229</b>	<b>59,865</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	57	182	613	520	576	177	205	661	2,991
Planning and Design	69	219	736	624	692	213	246	794	3,593
Construction	1,024	3,251	10,908	9,256	10,259	3,160	3,649	11,774	53,281
<b>TOTAL EXPENDITURES:</b>	<b>1,150</b>	<b>3,652</b>	<b>12,257</b>	<b>10,400</b>	<b>11,527</b>	<b>3,550</b>	<b>4,100</b>	<b>13,229</b>	<b>59,865</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WASTEWATER EQUIPMENT AND VEHICLES

PROJECT #: 9650301



DESCRIPTION: Acquire vehicles, equipment, and associated wastewater system capital support materials  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	60,109	17,566	8,000	8,000	8,000	8,000	8,000	0	117,675
<b>TOTAL REVENUES:</b>	<b>60,109</b>	<b>17,566</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>0</b>	<b>117,675</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	53,559	23,075	9,041	8,000	8,000	8,000	8,000	0	117,675
<b>TOTAL EXPENDITURES:</b>	<b>53,559</b>	<b>23,075</b>	<b>9,041</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>0</b>	<b>117,675</b>

### WASTEWATER SYSTEM MAINTENANCE AND UPGRADES

PROJECT #: 9650361



DESCRIPTION: Maintain and develop existing wastewater system facilities, structures, and equipment  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	66,600	9,000	16,189	16,674	17,174	17,690	18,220	162,500	324,047
WASD Revenue Bonds Sold	3,188	0	0	0	0	0	0	0	3,188
<b>TOTAL REVENUES:</b>	<b>69,788</b>	<b>9,000</b>	<b>16,189</b>	<b>16,674</b>	<b>17,174</b>	<b>17,690</b>	<b>18,220</b>	<b>162,500</b>	<b>327,235</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	10,091	2,515	2,590	2,668	2,748	2,831	2,915	26,000	52,358
Construction	52,980	13,202	13,599	14,006	14,426	14,859	15,305	136,500	274,877
<b>TOTAL EXPENDITURES:</b>	<b>63,071</b>	<b>15,717</b>	<b>16,189</b>	<b>16,674</b>	<b>17,174</b>	<b>17,690</b>	<b>18,220</b>	<b>162,500</b>	<b>327,235</b>

### LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS

PROJECT #: 9650371



DESCRIPTION: Repair, replace, and upgrade existing lift stations throughout the wastewater system  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	24,463	3,240	2,000	2,000	2,000	2,000	2,000	0	37,703
Future WASD Revenue Bonds	0	0	3,000	5,500	5,050	3,000	5,000	4,000	25,550
WASD Revenue Bonds Sold	6,284	0	0	0	0	0	0	0	6,284
<b>TOTAL REVENUES:</b>	<b>30,747</b>	<b>3,240</b>	<b>5,000</b>	<b>7,500</b>	<b>7,050</b>	<b>5,000</b>	<b>7,000</b>	<b>4,000</b>	<b>69,537</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,254	535	720	675	634	450	630	360	6,258
Construction	22,789	5,409	7,280	6,825	6,416	4,550	6,370	3,640	63,279
<b>TOTAL EXPENDITURES:</b>	<b>25,043</b>	<b>5,944</b>	<b>8,000</b>	<b>7,500</b>	<b>7,050</b>	<b>5,000</b>	<b>7,000</b>	<b>4,000</b>	<b>69,537</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$5,000,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WATER MAIN EXTENSIONS

PROJECT #: 9651051



DESCRIPTION: Construct water main extensions funded from the special construction fund, including special taxing districts  
 LOCATION: Systemwide District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Special Construction Fund	6,610	1,000	1,000	1,000	1,000	2,000	2,000	0	14,610
<b>TOTAL REVENUES:</b>	<b>6,610</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>14,610</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	6,610	1,000	1,000	1,000	1,000	2,000	2,000	0	14,610
<b>TOTAL EXPENDITURES:</b>	<b>6,610</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>14,610</b>

### SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS

PROJECT #: 9651061



#### IMPROVEMENTS

DESCRIPTION: Construct piping improvements to pump station number 536 and force main upgrade in SW 117 Ave  
 LOCATION: Wastewater System - South District Area District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	1,679	4,687	16,249	63,130	85,378	119,512	290,635
WASD Revenue Bonds Sold	1,970	0	0	0	0	0	0	0	1,970
<b>TOTAL REVENUES:</b>	<b>1,970</b>	<b>0</b>	<b>1,679</b>	<b>4,687</b>	<b>16,249</b>	<b>63,130</b>	<b>85,378</b>	<b>119,512</b>	<b>292,605</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	26	52	67	187	650	2,525	3,415	4,781	11,703
Construction	434	866	1,108	3,094	10,724	41,666	56,349	78,878	193,119
Equipment Acquisition	198	394	504	1,406	4,875	18,939	25,614	35,853	87,783
<b>TOTAL EXPENDITURES:</b>	<b>658</b>	<b>1,312</b>	<b>1,679</b>	<b>4,687</b>	<b>16,249</b>	<b>63,130</b>	<b>85,378</b>	<b>119,512</b>	<b>292,605</b>

### PUMP STATION IMPROVEMENTS PROGRAM

PROJECT #: 9651071



DESCRIPTION: Upgrade pump stations systemwide to meet forecasted demands  
 LOCATION: Systemwide District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Connection Charges	3,419	0	0	0	0	0	0	0	3,419
Future WASD Revenue Bonds	0	0	65,000	60,600	35,000	0	0	0	160,600
WASD Revenue Bonds Sold	32,190	0	0	0	0	0	0	0	32,190
<b>TOTAL REVENUES:</b>	<b>35,609</b>	<b>0</b>	<b>65,000</b>	<b>60,600</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>196,209</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	3,297	2,400	10,400	9,696	5,600	0	0	0	31,393
Construction	17,312	12,600	54,600	50,904	29,400	0	0	0	164,816
<b>TOTAL EXPENDITURES:</b>	<b>20,609</b>	<b>15,000</b>	<b>65,000</b>	<b>60,600</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>196,209</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES

PROJECT #: 9652002



DESCRIPTION: Install emergency generators and construct miscellaneous upgrades at wastewater pump stations  
 LOCATION: Systemwide District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	4,210	9,828	10,166	8,035	950	0	33,189
WASD Revenue Bonds Sold	5,378	0	0	0	0	0	0	0	5,378
<b>TOTAL REVENUES:</b>	<b>5,378</b>	<b>0</b>	<b>4,210</b>	<b>9,828</b>	<b>10,166</b>	<b>8,035</b>	<b>950</b>	<b>0</b>	<b>38,567</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	129	193	252	590	610	482	57	0	2,313
Construction	2,034	3,022	3,958	9,238	9,556	7,553	893	0	36,254
<b>TOTAL EXPENDITURES:</b>	<b>2,163</b>	<b>3,215</b>	<b>4,210</b>	<b>9,828</b>	<b>10,166</b>	<b>8,035</b>	<b>950</b>	<b>0</b>	<b>38,567</b>

### WASTEWATER TREATMENT PLANT AUTOMATION ENHANCEMENTS

PROJECT #: 9652003



DESCRIPTION: Construct facilities and install equipment to automate functions at wastewater treatment plants  
 LOCATION: Systemwide District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
WASD Revenue Bonds Sold	2,000	0	0	0	0	0	0	0	2,000
<b>TOTAL REVENUES:</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	35	105	0	0	0	0	0	0	140
Construction	165	495	0	0	0	0	0	0	660
Equipment Acquisition	300	900	0	0	0	0	0	0	1,200
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>

### WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES

PROJECT #: 9652061



DESCRIPTION: Upgrade wastewater treatment plants to meet regulatory requirements  
 LOCATION: Wastewater Treatment Plants District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	3,137	3,209	0	0	0	0	6,346
WASD Revenue Bonds Sold	2,904	0	0	0	0	0	0	0	2,904
WASD Future Funding	0	0	0	0	0	0	0	7,500	7,500
<b>TOTAL REVENUES:</b>	<b>2,904</b>	<b>0</b>	<b>3,137</b>	<b>3,209</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>16,750</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	42	132	188	193	0	0	0	450	1,005
Construction	630	1,984	2,823	2,888	0	0	0	6,750	15,075
Equipment Acquisition	28	88	126	128	0	0	0	300	670
<b>TOTAL EXPENDITURES:</b>	<b>700</b>	<b>2,204</b>	<b>3,137</b>	<b>3,209</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>16,750</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS

PROJECT #: 9652101



DESCRIPTION: Improve pump stations to increase system flexibility

LOCATION: Wastewater System - North District Area

Various Sites

District Located:

Systemwide

District(s) Served:

Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Connection Charges	11,614	224	0	0	0	0	0	0	11,838
Future WASD Revenue Bonds	0	0	609	1,963	8,496	6,375	25,151	187,584	230,178
WASD Revenue Bonds Sold	446	0	0	0	0	0	0	0	446
WASD Future Funding	0	0	0	0	0	0	0	30,960	30,960
<b>TOTAL REVENUES:</b>	<b>12,060</b>	<b>224</b>	<b>609</b>	<b>1,963</b>	<b>8,496</b>	<b>6,375</b>	<b>25,151</b>	<b>218,544</b>	<b>273,422</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	284	942	1,948	5,757	14,421	6,375	25,151	218,544	273,422
<b>TOTAL EXPENDITURES:</b>	<b>284</b>	<b>942</b>	<b>1,948</b>	<b>5,757</b>	<b>14,421</b>	<b>6,375</b>	<b>25,151</b>	<b>218,544</b>	<b>273,422</b>

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$2,330,000

### WASTEWATER TELEMETERING SYSTEM

PROJECT #: 9652481



DESCRIPTION: Install a computer system to monitor and control wastewater flows and pressures at various pump stations

LOCATION: Systemwide

Various Sites

District Located:

Systemwide

District(s) Served:

Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	6,153	0	0	0	0	0	0	0	6,153
Future WASD Revenue Bonds	0	0	700	579	0	0	0	0	1,279
WASD Revenue Bonds Sold	1,375	0	0	0	0	0	0	0	1,375
<b>TOTAL REVENUES:</b>	<b>7,528</b>	<b>0</b>	<b>700</b>	<b>579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,807</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,936	301	301	249	0	0	0	0	3,787
Construction	3,892	399	399	330	0	0	0	0	5,020
<b>TOTAL EXPENDITURES:</b>	<b>6,828</b>	<b>700</b>	<b>700</b>	<b>579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,807</b>

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$10,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD

PROJECT #: 9652821



DESCRIPTION: Construct water treatment plant, wellfields, and various water transmission mains in south Miami-Dade County  
 LOCATION: 11800 SW 208 St District Located: 9  
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Connection Charges	26,819	4,000	4,000	4,000	4,000	4,000	0	0	46,819
Water Construction Fund	1,994	0	0	0	0	0	0	0	1,994
Future WASD Revenue Bonds	0	0	17,311	19,361	2,993	8,220	0	0	47,885
WASD Revenue Bonds Sold	8,836	0	0	0	0	0	0	0	8,836
WASD Future Funding	0	0	0	0	0	0	0	63,600	63,600
<b>TOTAL REVENUES:</b>	<b>37,649</b>	<b>4,000</b>	<b>21,311</b>	<b>23,361</b>	<b>6,993</b>	<b>12,220</b>	<b>0</b>	<b>63,600</b>	<b>169,134</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	736	294	1,827	2,188	344	943	0	3,816	10,148
Construction	11,529	4,606	28,612	34,289	5,383	14,783	0	59,784	158,986
<b>TOTAL EXPENDITURES:</b>	<b>12,265</b>	<b>4,900</b>	<b>30,439</b>	<b>36,477</b>	<b>5,727</b>	<b>15,726</b>	<b>0</b>	<b>63,600</b>	<b>169,134</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$20,000,000

### WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES

PROJECT #: 9653201



DESCRIPTION: Construct and/or renovate regional general maintenance centers, office facilities, and storage warehouses  
 LOCATION: Systemwide District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	15,226	15,775	17,440	8,500	4,022	2,000	62,963
WASD Revenue Bonds Sold	6,474	0	0	0	0	0	0	0	6,474
WASD Future Funding	0	0	0	0	0	0	0	74,500	74,500
<b>TOTAL REVENUES:</b>	<b>6,474</b>	<b>0</b>	<b>15,226</b>	<b>15,775</b>	<b>17,440</b>	<b>8,500</b>	<b>4,022</b>	<b>76,500</b>	<b>143,937</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	97	226	761	789	872	425	201	3,825	7,196
Planning and Design	234	543	1,827	1,893	2,093	1,020	482	9,180	17,272
Construction	1,619	3,755	12,638	13,093	14,475	7,055	3,339	63,495	119,469
<b>TOTAL EXPENDITURES:</b>	<b>1,950</b>	<b>4,524</b>	<b>15,226</b>	<b>15,775</b>	<b>17,440</b>	<b>8,500</b>	<b>4,022</b>	<b>76,500</b>	<b>143,937</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$325,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION

PROJECT #: 9653261



DESCRIPTION: Renovate and replace wastewater treatment plant facilities and structures within plant sites  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	58,994	9,197	7,000	7,000	7,000	7,000	7,000	0	103,191
Future WASD Revenue Bonds	0	0	608	608	608	3,527	0	0	5,351
WASD Revenue Bonds Sold	771	0	0	0	0	0	0	0	771
WASD Future Funding	0	0	0	0	0	0	0	5,165	5,165
<b>TOTAL REVENUES:</b>	<b>59,765</b>	<b>9,197</b>	<b>7,608</b>	<b>7,608</b>	<b>7,608</b>	<b>10,527</b>	<b>7,000</b>	<b>5,165</b>	<b>114,478</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	9,074	1,959	1,217	1,217	1,217	1,684	1,120	826	18,314
Construction	47,643	10,286	6,391	6,391	6,391	8,843	5,880	4,339	96,164
<b>TOTAL EXPENDITURES:</b>	<b>56,717</b>	<b>12,245</b>	<b>7,608</b>	<b>7,608</b>	<b>7,608</b>	<b>10,527</b>	<b>7,000</b>	<b>5,165</b>	<b>114,478</b>

### SANITARY SEWER SYSTEM EXTENSION

PROJECT #: 9653281



DESCRIPTION: Extend sewer system lines to include the existing sanitary sewer needs assessment  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	57,995	460	0	0	0	0	0	0	58,455
Future WASD Revenue Bonds	0	0	2,113	2,113	2,113	4,113	2,038	390,000	402,490
WASD Revenue Bonds Sold	10,515	0	0	0	0	0	0	0	10,515
<b>TOTAL REVENUES:</b>	<b>68,510</b>	<b>460</b>	<b>2,113</b>	<b>2,113</b>	<b>2,113</b>	<b>4,113</b>	<b>2,038</b>	<b>390,000</b>	<b>471,460</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	7,247	339	232	232	232	452	224	42,900	51,858
Construction	58,643	2,741	1,881	1,881	1,881	3,661	1,814	347,100	419,602
<b>TOTAL EXPENDITURES:</b>	<b>65,890</b>	<b>3,080</b>	<b>2,113</b>	<b>2,113</b>	<b>2,113</b>	<b>4,113</b>	<b>2,038</b>	<b>390,000</b>	<b>471,460</b>

### WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS

PROJECT #: 9653311



DESCRIPTION: Install various water mains throughout the distribution system  
 LOCATION: Systemwide  
 Various Sites

District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Renewal and Replacement Fund	98,898	1,658	2,000	2,000	2,000	2,000	2,000	1,475,000	1,585,556
Future WASD Revenue Bonds	0	0	50,872	60,555	88,997	62,003	54,772	52,499	369,698
WASD Revenue Bonds Sold	44,559	0	0	0	0	0	0	0	44,559
<b>TOTAL REVENUES:</b>	<b>143,457</b>	<b>1,658</b>	<b>52,872</b>	<b>62,555</b>	<b>90,997</b>	<b>64,003</b>	<b>56,772</b>	<b>1,527,499</b>	<b>1,999,813</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	31,855	25,516	7,133	8,132	11,830	8,320	7,380	198,575	298,741
Construction	84,302	1,442	47,739	54,423	79,167	55,683	49,392	1,328,924	1,701,072
<b>TOTAL EXPENDITURES:</b>	<b>116,157</b>	<b>26,958</b>	<b>54,872</b>	<b>62,555</b>	<b>90,997</b>	<b>64,003</b>	<b>56,772</b>	<b>1,527,499</b>	<b>1,999,813</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### PEAK FLOW MANAGEMENT FACILITIES

PROJECT #: 9653371



DESCRIPTION: Evaluate and construct alternatives for peak flow management facilities and associated infrastructure  
 LOCATION: Systemwide  
 Various Sites  
 District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Connection Charges	39,218	0	0	0	0	0	0	0	39,218
Future WASD Revenue Bonds	0	0	22,383	66,405	33,998	42,852	56,614	283,106	505,358
WASD Revenue Bonds Sold	5,804	0	0	0	0	0	0	0	5,804
<b>TOTAL REVENUES:</b>	<b>45,022</b>	<b>0</b>	<b>22,383</b>	<b>66,405</b>	<b>33,998</b>	<b>42,852</b>	<b>56,614</b>	<b>283,106</b>	<b>550,380</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,745	1,713	2,283	6,641	3,400	4,285	5,662	28,310	55,039
Construction	24,697	15,418	20,549	59,764	30,598	38,567	50,952	254,796	495,341
<b>TOTAL EXPENDITURES:</b>	<b>27,442</b>	<b>17,131</b>	<b>22,832</b>	<b>66,405</b>	<b>33,998</b>	<b>42,852</b>	<b>56,614</b>	<b>283,106</b>	<b>550,380</b>

### CORROSION CONTROL FACILITIES IMPROVEMENTS

PROJECT #: 9653381



DESCRIPTION: Construct corrosion control facilities and force mains; renovate structures at wastewater treatment plants and pump stations; and restore sewer mains  
 LOCATION: Systemwide  
 Various Sites  
 District Located: Systemwide  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	115	0	0	0	0	0	0	0	115
Future WASD Revenue Bonds	0	0	1,500	3,000	1,700	500	0	0	6,700
WASD Revenue Bonds Sold	800	0	0	0	0	0	0	0	800
<b>TOTAL REVENUES:</b>	<b>915</b>	<b>0</b>	<b>1,500</b>	<b>3,000</b>	<b>1,700</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>7,615</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	4	5	15	30	17	5	0	0	76
Construction	411	495	1,485	2,970	1,683	495	0	0	7,539
<b>TOTAL EXPENDITURES:</b>	<b>415</b>	<b>500</b>	<b>1,500</b>	<b>3,000</b>	<b>1,700</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>7,615</b>

### SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT

PROJECT #: 9653401



DESCRIPTION: Construct plant process improvements including injection and monitoring wells, installation of emergency generators, acquiring a land buffer, construction of a landfill gas pipeline, installation of co-gen units, and construction of sludge handling facilities  
 LOCATION: 8950 SW 232 St  
 Unincorporated Miami-Dade County  
 District Located: 8  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	3,706	6,848	6,795	13,519	117,884	59,541	208,293
WASD Revenue Bonds Sold	25,661	0	0	0	0	0	0	0	25,661
WASD Future Funding	0	0	0	0	0	0	0	182,500	182,500
<b>TOTAL REVENUES:</b>	<b>25,661</b>	<b>0</b>	<b>3,706</b>	<b>6,848</b>	<b>6,795</b>	<b>13,519</b>	<b>117,884</b>	<b>242,041</b>	<b>416,454</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	17,074	3,198	2,928	5,410	5,368	10,680	93,128	191,212	328,998
Construction	4,539	850	778	1,438	1,427	2,839	24,756	50,829	87,456
<b>TOTAL EXPENDITURES:</b>	<b>21,613</b>	<b>4,048</b>	<b>3,706</b>	<b>6,848</b>	<b>6,795</b>	<b>13,519</b>	<b>117,884</b>	<b>242,041</b>	<b>416,454</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT

PROJECT #: 9653411

DESCRIPTION: Construct a chlorine improvement process, replace sluice gates in the pre-treatment bar screen room, and provide for various upgrades and rehabilitation of the plant

LOCATION: 2575 NE 151 St  
North Miami

District Located: 4  
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	500	2,597	9,752	18,631	8,092	154,155	193,727
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>2,597</b>	<b>9,752</b>	<b>18,631</b>	<b>8,092</b>	<b>154,155</b>	<b>193,727</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	40	208	780	1,490	647	12,332	15,497
Construction	0	0	450	2,337	8,777	16,768	7,283	138,739	174,354
Equipment Acquisition	0	0	10	52	195	373	162	3,084	3,876
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>2,597</b>	<b>9,752</b>	<b>18,631</b>	<b>8,092</b>	<b>154,155</b>	<b>193,727</b>

### CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT

PROJECT #: 9653421

DESCRIPTION: Construct digester improvements, digested sludge holding tanks, miscellaneous electrical improvements, outfall rehabilitation, a new gas pipeline, a new flushing water line, and a sludge handling facility; various upgrades and rehabilitation of plant including pump stations 1 and 2

LOCATION: Virginia Key  
City of Miami

District Located: 7  
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	2,689	0	0	0	0	0	0	0	2,689
Future WASD Revenue Bonds	0	0	34,798	37,154	40,330	24,135	9,706	184,993	331,116
WASD Revenue Bonds Sold	15,688	0	0	0	0	0	0	0	15,688
WASD Future Funding	0	0	0	0	0	0	0	113,500	113,500
<b>TOTAL REVENUES:</b>	<b>18,377</b>	<b>0</b>	<b>34,798</b>	<b>37,154</b>	<b>40,330</b>	<b>24,135</b>	<b>9,706</b>	<b>298,493</b>	<b>462,993</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	742	911	3,132	3,344	3,630	2,172	874	26,864	41,669
Construction	7,510	9,214	31,666	33,810	36,700	21,963	8,832	271,629	421,324
<b>TOTAL EXPENDITURES:</b>	<b>8,252</b>	<b>10,125</b>	<b>34,798</b>	<b>37,154</b>	<b>40,330</b>	<b>24,135</b>	<b>9,706</b>	<b>298,493</b>	<b>462,993</b>

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$200,000

### WATER SYSTEM FIRE HYDRANT INSTALLATION

PROJECT #: 9653461

DESCRIPTION: Install fire hydrants and construct related system improvements

LOCATION: Systemwide  
Various Sites

District Located: Systemwide  
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Fire Hydrant Fund	29,526	2,000	2,500	2,500	2,500	2,500	3,000	6,130	50,656
<b>TOTAL REVENUES:</b>	<b>29,526</b>	<b>2,000</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>3,000</b>	<b>6,130</b>	<b>50,656</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,816	200	250	250	250	250	300	750	5,066
Construction	25,340	1,800	2,250	2,250	2,250	2,250	2,700	6,750	45,590
<b>TOTAL EXPENDITURES:</b>	<b>28,156</b>	<b>2,000</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>3,000</b>	<b>7,500</b>	<b>50,656</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS

PROJECT #: 9654031

DESCRIPTION: Install 36-inch water main along NW 87 Ave to improve transmission capabilities in the north - central area of the county; and a 48-inch water main connection to the Carol City tank

LOCATION: North Miami-Dade County Area  
Miami Gardens

District Located:  
District(s) Served:

Systemwide  
Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	416	3,630	9,601	1,994	68	0	15,709
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>416</b>	<b>3,630</b>	<b>9,601</b>	<b>1,994</b>	<b>68</b>	<b>0</b>	<b>15,709</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	50	435	1,152	239	8	0	1,884
Construction	0	0	366	3,195	8,449	1,755	60	0	13,825
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>416</b>	<b>3,630</b>	<b>9,601</b>	<b>1,994</b>	<b>68</b>	<b>0</b>	<b>15,709</b>

### CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS

PROJECT #: 9654041

DESCRIPTION: Replace various low pressure water mains; install a 20-inch water main at railroad crossings via microtunneling method

LOCATION: Central Miami-Dade County Area  
City of Miami

District Located:  
District(s) Served:

Systemwide  
Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	0	2,343	3,610	13,230	33,279	906	53,368
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,343</b>	<b>3,610</b>	<b>13,230</b>	<b>33,279</b>	<b>906</b>	<b>53,368</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	187	289	1,058	2,662	72	4,268
Construction	0	0	0	2,156	3,321	12,172	30,617	834	49,100
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,343</b>	<b>3,610</b>	<b>13,230</b>	<b>33,279</b>	<b>906</b>	<b>53,368</b>

### SAFE DRINKING WATER ACT MODIFICATIONS-SWT RULE AND D-DBP

PROJECT #: 9654061

DESCRIPTION: Modify water treatment to comply with Surface Water Treatment (SWT) and Disinfectant/Disinfection By Product (D-DBP) Regulations

LOCATION: Systemwide  
Various Sites

District Located:  
District(s) Served:

Systemwide  
Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Rock Mining Mitigation Fees	14,501	0	0	0	0	0	0	0	14,501
Future WASD Revenue Bonds	0	0	12,200	33,300	194,762	195,211	135,680	0	571,153
WASD Revenue Bonds Sold	300	0	0	0	0	0	0	0	300
<b>TOTAL REVENUES:</b>	<b>14,801</b>	<b>0</b>	<b>12,200</b>	<b>33,300</b>	<b>194,762</b>	<b>195,211</b>	<b>135,680</b>	<b>0</b>	<b>585,954</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	270	26	244	666	3,895	3,904	2,713	0	11,718
Construction	13,231	1,274	11,956	32,634	190,867	191,307	132,967	0	574,236
<b>TOTAL EXPENDITURES:</b>	<b>13,501</b>	<b>1,300</b>	<b>12,200</b>	<b>33,300</b>	<b>194,762</b>	<b>195,211</b>	<b>135,680</b>	<b>0</b>	<b>585,954</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$10,000,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III

PROJECT #: 9655481

DESCRIPTION: Expand the South District Wastewater Plant and injection wells and install emergency generators  
 LOCATION: 8950 SW 232 St District Located: 8  
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Wastewater Renewal Fund	1,271	0	0	0	0	0	0	0	1,271
Future WASD Revenue Bonds	0	0	1,671	4,588	10,560	31,104	76,838	43,643	168,404
<b>TOTAL REVENUES:</b>	<b>1,271</b>	<b>0</b>	<b>1,671</b>	<b>4,588</b>	<b>10,560</b>	<b>31,104</b>	<b>76,838</b>	<b>43,643</b>	<b>169,675</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	153	0	201	550	1,267	3,732	9,221	5,237	20,361
Construction	1,118	0	1,470	4,038	9,293	27,372	67,617	38,406	149,314
<b>TOTAL EXPENDITURES:</b>	<b>1,271</b>	<b>0</b>	<b>1,671</b>	<b>4,588</b>	<b>10,560</b>	<b>31,104</b>	<b>76,838</b>	<b>43,643</b>	<b>169,675</b>

### WATER TELEMETERING SYSTEM ENHANCEMENTS

PROJECT #: 9656780

DESCRIPTION: Acquire and install a centralized computer system at water treatment plants and wellfields  
 LOCATION: Systemwide District Located: Systemwide  
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Water Renewal and Replacement Fund	4,150	700	2,000	2,000	2,000	2,000	2,000	0	14,850
Future WASD Revenue Bonds	0	0	433	433	433	0	0	0	1,299
WASD Revenue Bonds Sold	1,148	0	0	0	0	0	0	0	1,148
<b>TOTAL REVENUES:</b>	<b>5,298</b>	<b>700</b>	<b>2,433</b>	<b>2,433</b>	<b>2,433</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>17,297</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	4,865	1,133	2,433	2,433	2,433	2,000	2,000	0	17,297
<b>TOTAL EXPENDITURES:</b>	<b>4,865</b>	<b>1,133</b>	<b>2,433</b>	<b>2,433</b>	<b>2,433</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>17,297</b>

### SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION

PROJECT #: 96510240

DESCRIPTION: Construct treatment facilities for high level disinfection to meet regulatory requirements at the South District Wastewater Treatment Plant  
 LOCATION: 8950 SW 232 St District Located: 8  
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
HLD Special Construction Fund	34,861	0	0	0	0	0	0	0	34,861
Wastewater Renewal Fund	2,110	0	0	0	0	0	0	0	2,110
WASD Revenue Bonds Sold	6,287	0	0	0	0	0	0	0	6,287
<b>TOTAL REVENUES:</b>	<b>43,258</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,258</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	845	20	0	0	0	0	0	0	865
Construction	41,405	988	0	0	0	0	0	0	42,393
<b>TOTAL EXPENDITURES:</b>	<b>42,250</b>	<b>1,008</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,258</b>

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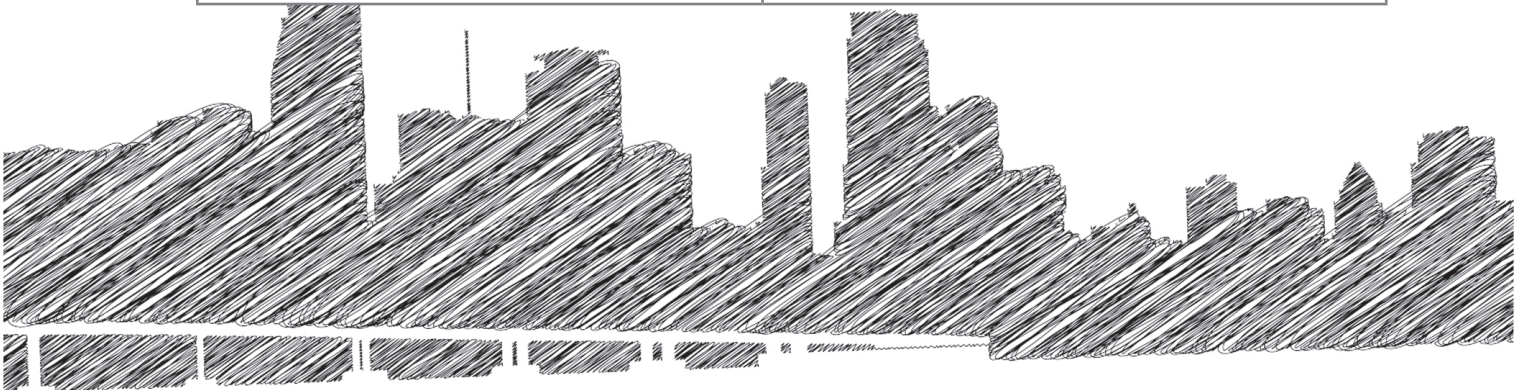
## Strategic Area

# HEALTH AND HUMAN SERVICES

### Mission:

To improve the quality of life and promote independence by providing health care, housing, and social and human services to those in need.

GOALS	OBJECTIVES
HEALTHY COMMUNITIES	Improve Individuals' Health Status
	Increase Access to Health Services and Ensure that MDC Residents Have a Primary Care Medical Home
BASIC NEEDS OF VULNERABLE MIAMI-DADE COUNTY RESIDENTS ARE MET	End Homelessness
	Stabilize Home Occupancy
	Minimize Hunger for Miami-Dade County Residents
	Reduce the Need for Institutionalization for the Elderly
	Improve Access to Abuse Prevention, Intervention and Support Services
SELF-SUFFICIENT POPULATION	Ensure that all Individuals 18 Years and Older (Including Foster Care and Juvenile Justice Youths) Are Work Ready
	Ensure that All Children Are School Ready
	Create, Maintain and Preserve Affordable Housing
	Increase the Self Sufficiency of Vulnerable Residents/Special Populations





## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Community Action and Human Services

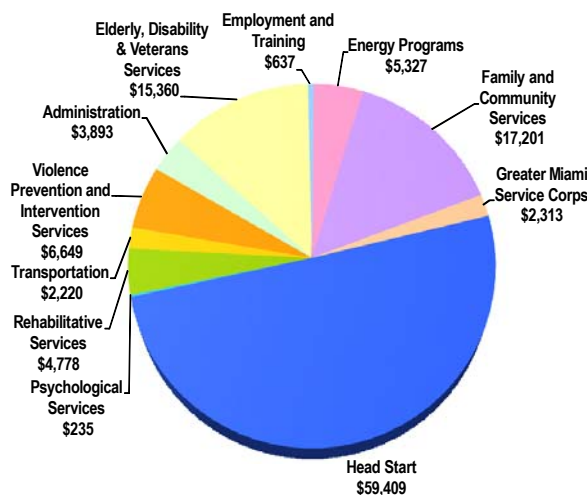
The Community Action and Human Services Department (CAHSD) is the connecting point between Miami-Dade County residents and comprehensive social services to address family and community needs. As part of the Health and Human Services strategic area, CAHSD provides a unique blending of programs and services to the full lifetime spectrum, from children to the elderly.

The service delivery model for the Department places emphasis on a coordinated community response approach involving the active engagement of public and private providers to ensure quality, access, and delivery of well integrated services. As the coordinator of social services for Miami-Dade County, CAHSD's central intake approach allows for an assessment of residents' eligibility for a wide variety of services at a single point of entry. The department has twelve (12) family and community service centers, and outreach programs to reach underserved areas in Miami-Dade County. The comprehensive services include, but are not limited to, Head Start and School Readiness, Elderly Services, Veterans' Services, Family and Child Empowerment programs, Migrant Farmworker programs, Domestic Violence and Violence prevention, Emergency food, shelter, and utility assistance, home repair and weatherizing, and substance abuse rehabilitative services. These family focused services are complemented by broad opportunities for residents to actively engage in community advisory committees, community boards, foundations and volunteer programs.

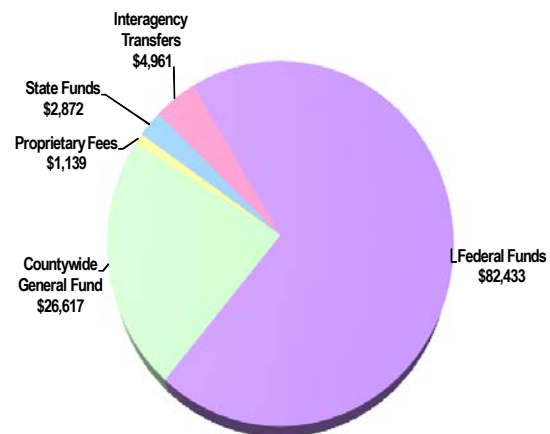
CAHSD stakeholders include the United States Department of Health and Human Services, Department of Veteran's Affairs, and the Department of Justice. Also included are the State of Florida Department of Economic Opportunity, Department of Children and Families, The Alliance for Aging, Miami Dade County Public Schools, the Eleventh Judicial Circuit, various Community-based Organizations and County Departments.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)

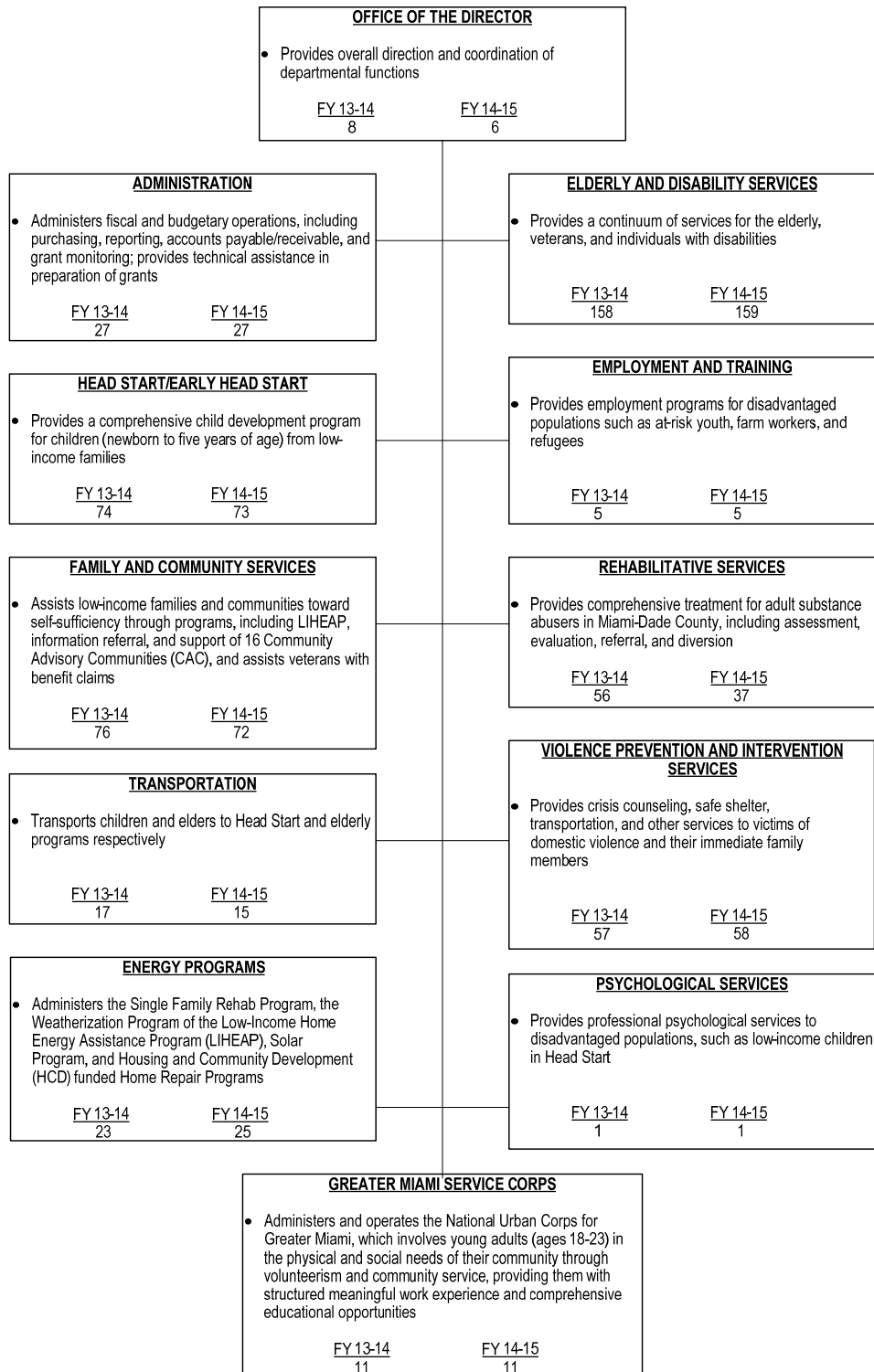


**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2014-15 total number of full-time equivalent positions is 730

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	30,125	29,338	31,586	26,617
Fees for Services	407	358	429	75
Carryover	199	0	453	0
Donations	23	18	0	0
Miami-Dade Public Schools	58	19	58	0
Miscellaneous Revenues	544	452	0	79
Rental Income	640	729	501	651
Other Revenues	1,319	1,338	236	334
State Grant - School Readiness	95,244	122,429	0	0
State Grant - VPK	56,445	0	0	0
State Grants	5,440	2,632	4,694	2,872
Federal Grants	86,680	75,954	77,476	82,433
CDBG	50	1,648	850	0
Interagency Transfers	3,256	1,425	5,300	4,961
Miscellaneous Revenues	0	1,234	0	0
<b>Total Revenues</b>	<b>280,430</b>	<b>237,574</b>	<b>121,583</b>	<b>118,022</b>
<b>Operating Expenditures Summary</b>				
Salary	51,064	38,527	31,988	31,936
Fringe Benefits	13,730	10,693	9,737	9,118
Court Costs	8	2	3	5
Contractual Services	10,356	5,903	8,528	7,375
Other Operating	9,956	7,401	7,647	6,482
Charges for County Services	3,029	3,005	2,909	2,786
Grants to Outside Organizations	192,214	171,945	60,754	60,250
Capital	43	98	17	70
<b>Total Operating Expenditures</b>	<b>280,400</b>	<b>237,574</b>	<b>121,583</b>	<b>118,022</b>
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Health and Human Services</b>				
Administration	5,821	3,893	35	33
Child Development Services	0	0 0		0
Elderly, Disability & Veterans Services	15,954	15,360	158	159
Elderly, Disability Services	0	0 0		0
Employment and Training	713	637	5	5
Energy Programs	5,726	5,327	23	25
Family and Community Services	17,780	17,201	76	72
Greater Miami Service Corps	2,305	2,313	11	11
Head Start	58,227	59,409	74	73
Neighborhood Services	0	0 0		0
Psychological Services	159	235	1	1
Rehabilitative Services	6,321	4,778	56	37
Targeted Services	5,325	0	52	0
Transportation	2,161	2,220	17	15
Violence Prevention and Intervention Services	1,091	6,649	5	58
<b>Total Operating Expenditures</b>	<b>121,583</b>	<b>118,022</b>	<b>513</b>	<b>489</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	21	4	7	0	12
Fuel	290	262	392	263	365
Overtime	362	299	5	200	9
Rent	1,856	1,338	1,422	866	757
Security Services	1,530	1,666	1,272	2,027	1,600
Temporary Services	4,184	2,683	2,089	3,000	2,651
Travel and Registration	181	175	246	220	379
Utilities	2,391	1,626	2,152	1,709	1,644

### DIVISION: ADMINISTRATION

The Administration Division includes the Office of the Director and provides overall direction and coordination of departmental functions.

- Provides overall coordination of all department functions
- Staffs the Community Action Agency Board
- Performs all personnel functions
- Administers and provides fiscal and budgetary support to departmental operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring
- Develops and maintains information systems
- Coordinates BCC agenda items
- Manages leases for Department facilities

### DIVISION COMMENTS

- As part of the FY 2013-14 Departmental savings plan, the FY 2014-15 Adopted Budget includes the elimination of one vacant Assistant Director (\$227,000)
- The FY 2014-15 Adopted Budget includes the reduction of one vacant Division Director (\$133,000), one vacant Driver Messenger (\$61,000) and one Administrative Officer 2 position (\$88,000) in the Transportation Unit

### DIVISION: HEAD START

The Head Start Division provides a comprehensive child development program for children (newborn to five years of age) of low-income families.

### Strategic Objectives - Measures

- HH3-2: Ensure that all children are school ready

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Enhance the quality of life of low-income children and families through the provision of comprehensive child development services	Head Start slots*	OP	↔	6,310	6,738	6,738	6,738	6,818
	Early Head Start slots*	OP	↔	446	496	496	496	512

\*One slot may benefit more than one child in a school year

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes \$57.697 million from the United States of Health and Human Services (HHS) for Head Start and Early Head Start; other revenues include \$1.712 million from the United States Department of Agriculture for the Summer Meals Program
- The Head Start contract with delegates for FY 2014-15 includes 6,818 Head Start slots and 512 Early Head Start slots; per slot payment ranges from \$5,969 to \$6,377 for Head Start slots and from \$11,671 to \$12,244 for Early Head Start slots
- The new Head Start/Early Head Start Center (Lillie M. Williams Center formerly known as Arcola Lakes) opened in August 2014; the new center offers services to an additional 80 Head Start slots and 16 Early Head Start slots
- The FY 2014-15 Adopted Budget includes the transfer of one Special Projects Administrator 1 position to Administration

### **DIVISION: REHABILITATIVE SERVICES**

The Rehabilitative Services Division administers comprehensive treatment services for adult substance abusers in Miami-Dade County.

- Provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, diversion, and in-jail treatment services
- Provides Central Intake, residential and outpatient services to adult substance abusers
- Provides counseling services to individuals in the stockade charged with D.U.I.

### **Strategic Objectives - Measures**

- HH2-5: Improve access to abuse prevention, intervention and support services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Decrease substance abuse	Individuals admitted to community-based residential substance abuse treatment services	OP	↔	572	512	570	542	570
	Substance Abuse assessments completed by Community Services (Central Intake)	OP	↔	2,999	2,954	3,000	2,989	3,000
	Individuals diverted to outpatient substance abuse treatment by Drug Court*	OP	↔	1,043	528	1,050	677	246
	Percentage of users satisfied with accessibility to substance abuse related intervention and prevention services	OC	↑	98%	97%	97%	97%	97%
	Individuals provided with Correctional-Based substance abuse treatment (DUI)	OP	↔	103	98	98	81	92

\*Decrease in 2012-13 Actual and FY 2013-14 Actual due to referral of adult substance abuse clients with behavioral health concerns to more comprehensive treatment services; further decrease in FY 2014-15 Target due to General Fund reduction in the provision of non-residential services

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes \$182,000 from the Jail Based Substance Abuse Trust Fund for the DUI Program, which provides corrections-based substance abuse services to DUI offenders
- *The FY 2014-15 Adopted Budget includes the reduction of non-residential services from the Treatment Alternatives to Street Crimes (TASC) program, resulting in the elimination of sixteen full-time staff (\$956,000) and other operating cost (\$544,000); a total savings of \$1.5 million, which will impact 154 clients who will be referred to alternate organizations to receive services*
- *The FY 2014-15 Adopted Budget includes the elimination of one vacant Acupuncturist position (\$138,000), one vacant Bureau Chief position (\$133,000) and one Accountant 2 position (\$99,000), for a total reduction of \$370,000*
- The FY 2014-15 Adopted Budget includes six part-time positions (\$65,000) to conduct urine testing so that the Rehabilitative Counselors can be reassigned to provide additional individual and group counseling

### **DIVISION: ELDERLY & DISABILITY SERVICES**

The Elderly and Disability Services Division provides services to elders and young adults with disabilities, to help maintain them in their own homes.

- Provides a continuum of services for the elderly, including specialized senior centers, meals for the elderly, recreation, health support, transportation, home care, and care planning (e.g. Meals for the Elderly, Meals on Wheels, Foster Grandparents, and Senior Companions programs)
- Provides a continuum of services and programs including Disability Services and Independent Living (D/SAIL) for individuals with disabilities, including independent living skills and employment placement assistance

### **Strategic Objectives - Measures**

- HH2-4: Reduce the need for institutionalization for the elderly

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the opportunity for the elderly and disabled to live independently	Elders remaining in their own homes through In-Home Support Services	OP	↔	428	356	356	470	514
	Persons with disabilities assisted in gaining independence, autonomy and control over their lives	OP	↔	495	495	495	495	450
	Elders participating as Senior Companions	OP	↔	184	107	130	156	130
	Elders participating as Foster Grandparents	OP	↔	93	80	80	75	80
	At-risk children served by Foster Grandparents	OP	↔	180	180	180	180	180
	Meals served through congregate meals	OP	↔	282,304	241,192	240,000	255,861	243,000
	Meals served through Meals on Wheels	OP	↔	133,306	100,376	100,000	113,744	100,000
	Coordinated volunteer opportunities*	OC	↑	947	500	500	500	500

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the transfer of one driver attendant position to the Transportation Unit (\$53,000)
- The FY 2014-15 Adopted Budget includes the transfer out of Veteran Services (\$252,000 and three positions) to Family and Community Services



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: ENERGY PROGRAMS**

The Energy Programs Division provides a range of services to low- to moderate-income homeowners in Miami-Dade County through Weatherization, Weatherization Assistance Program/Low Income Home Energy Assistance Program (WAP/LIHEAP), Senior Housing Assistance Repair (SHARP), Water Conservation Initiatives, Residential Shuttering, Solar, Single Family Rehab, and other community development programs; these services increase energy and water efficiency and conservation; reduce energy costs; increase the value of homes and communities; reduce greenhouse gas emissions; increase community awareness of the importance of energy and water conservation; and improve the quality of life of homeowners by addressing health and safety issues, while enhancing an individual or family's ability to become self-sufficient.

#### **Strategic Objectives - Measures**

- HH3-4: Increase the self sufficiency of vulnerable residents/special populations

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Assist low-income families and elders by reducing energy consumption and high expenses through weatherization assistance and energy conservation programs	Homes receiving Weatherization Services*	OP	↔	714	80	80	151	76
	Low- to moderate-income households, including elderly and disabled homeowners, receiving house painting services**	OP	↔	60	130	60	57	51

\* Decrease in FY 2012-13 Actual due to completion of ARRA weatherization program

\*\*The FY 2012-13 Actual increased due to additional CDBG funding received from PHCD for painting services

#### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes a total of \$612,000 for the Weatherization Assistance Program, which enables low-income families to permanently reduce their energy bills by making their homes more energy efficient
- The FY 2014-15 Adopted Budget further emphasizes home rehabilitation by adding \$1.4 million in Documentary Surtax funding and \$456,000 in SHIP funding for the Elderly Residential Program; and \$1 million of CDBG funding for CAHSD's facility improvements
- The FY 2014-15 Adopted Budget includes \$117,000 in the non-departmental budget for the CAHS Hurricane Shutter Program
- The FY 2014-15 Adopted Budget includes the transfer in of two vacant Mechanic Repairers from Internal Services Department to maintain CAHSD's facilities (\$200,000 for personnel and operating costs per MOU with ISD)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: GREATER MIAMI SERVICE CORPS**

The Greater Miami Service Corps (GMSC) Division administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing a structured and meaningful work experience and comprehensive educational opportunities.

#### **Strategic Objectives - Measures**

- HH3-1: Ensure that all individuals 18 years & older (including foster care and juvenile justice youths) are work ready

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the employment skills of targeted youth	Youth Adults placed in Unsubsidized employment and/or Education (ROMA Goal 1 Employment Support)	OC	↑	31	38	40	68	40
	Work Experience and Employability Skills Training to Unemployed young Adults (ROMA Goal 1)	OP	↔	98	473	400	462	400
	Cost per youth provided training and career services	EF	↓	\$16,112	\$5,175	\$5,760	\$5,594	\$5,784

#### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes \$165,000 in state funding from the Florida Department of Transportation and \$209,000 in private foundation support to provide work experience opportunities and training programs
- The FY 2014-15 Adopted Budget includes the following contracts and interdepartmental transfers: \$192,000 from Public Works and Waste Management, \$75,000 from the Regulatory and Economic Resources (RER) Department, and \$60,000 from Miami-Dade Fire Rescue (MDFR)
- The FY 2014-15 Adopted Budget includes federal funding of \$663,000 from South Florida Workforce, \$450,000 from Youth Builder, \$85,000 from Volunteer Florida, and \$170,000 in CDBG funding to provide work experience opportunities and training programs

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: FAMILY AND COMMUNITY SERVICES**

The Family and Community Services (formerly known as Self Help Division) provides services through the Community Services Block Grant (CSBG) to assist low-income families and communities toward self-sufficiency, including family and community development, Low-income Home Energy Assistance Program (LIHEAP), information referral, computer training, emergency food and shelter assistance, relocation assistance, youth intervention, job training and placement; provides staff support to 16 Community Advisory Committees (CAC); and administers programs focusing on the development and care of veterans.

#### **Strategic Objectives - Measures**

- HH3-1: Ensure that all individuals 18 years & older (including foster care and juvenile justice youths) are work ready

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Assist low-income families and communities in moving towards self-sufficiency	Residents accessing services at neighborhood based Community Enrichment Centers*	OP	↔	178,000	78,000	78,000	78,354	79,000
	Residents participating in comprehensive self-sufficiency services*	OP	↔	1,930	1,068	1,080	1,099	1,068

\*Decrease in FY 2012-13 Actual due to reduced LIHEAP grant funding

- HH3-4: Increase the self sufficiency of vulnerable residents/special populations

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the opportunity for self-sufficiency for veterans	Veterans assisted with benefit claims*	OP	↔	1,805	900	1,400	1,039	1,400

\*The increase in the number of veterans served in FY 2013-14 Budget is due to increased outreach efforts and a grant received in FY 2012-13 to serve homeless veterans

#### **DIVISION COMMENTS**

- In FY 2014-15, the Department will continue to provide self-sufficiency services to CSBG eligible residents through the Family and Community Services Division by using its network of 12 Neighborhood Services Centers to improve access for low-income residents (\$3.330 million in CSBG and \$2.721 million in Countywide General Fund)
- The FY 2014-15 Adopted Budget includes \$10.822 million in Low-Income Home Energy Assistance Program (LIHEAP) funding, which provides assistance with paying utility bills to low-income households
- The FY 2014-15 Adopted Budget includes the transfer in of Veterans Services from the Elderly and Disability Services Division (\$252,000 and three positions)
- The FY 2014-15 Adopted Budget includes the reclassification of four Neighborhood Center Directors to Team Manager positions (\$105,000) and the reclassification of one Computer Training Specialist 2 to Training Specialist 1 (\$14,000), for a total savings of \$119,000
- The FY 2014-15 Adopted Budget includes the elimination of two Center Directors (\$212,000) by consolidating neighborhood service centers and one Special Projects Administrator 2 (\$136,000)
- The FY 2014-15 Adopted Budget includes the reduction of 23 part-time work schedules from 78 to 58 hours bi-weekly (\$207,000); the client intake process has been revised to ensure there will be no impact on client services

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: VIOLENCE PREVENTION AND INTERVENTION SERVICES**

The Violence Prevention and Intervention Services Division coordinates clinical intervention services to families in distress, including shelter services for victims of domestic violence, and provides employment and training programs for disadvantaged populations.

- Provides crisis counseling, information and referral, safe shelter, transportation, emergency financial assistance, emergency food and clothing, and advocacy and support services to victims of violent and domestic crimes and their immediate family members through the Coordinated Victims Assistance Center (CVAC)
- Provides early intervention services to high-risk children to prevent the development of problematic behaviors; individual treatment and family group counseling services are offered for family violence victims
- Provides crisis intervention services to victims of domestic violence, including the filing of injunctions with the courts, through the Domestic Violence Intake Unit
- Provides employment programs for disadvantaged populations such as at-risk youth, vocational farm worker training, and seasonal farm worker training
- Provides psychological assessments, case management, staff/parent training, and individual, group, and family counseling
- Implements and monitors the Internship Program through the American Psychological Association, providing accredited services to Head Start and Early Head Start children and other program clients within CAHS

#### **Strategic Objectives - Measures**

- HH2-5: Improve access to abuse prevention, intervention and support services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Reduce the incidence and impact of domestic violence	Domestic violence victims provided shelter and advocacy	OP	↔	1,441	1,663	1,441	1,787	1,441
	Percentage of children of domestic violence victims successfully completing educational program*	OC	↑	75%	40%	75%	75%	75%

\*The methodology for the FY 2012-13 Actual was revised to accurately capture the percentage measure

- HH3-4: Increase the self sufficiency of vulnerable residents/special populations

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the employment of refugees and farmworkers	Farmworkers and migrants employed**	OC	↑	77	75	48	75	75
	Farmworkers and migrants retained in employment for ninety days**	OC	↑	51	70	40	70	70

\*\*The FY 2012-13 Actual increased significantly due to additional outreach and funding received from the U.S. Department of Labor

#### **DIVISION COMMENTS**

- In FY 2014-15, the Department will continue to provide a targeted employment program for low-income at-risk youth; vocation and employment services to seasonal farmworkers; psychological assessment; and shelter, transitional housing and advocacy services to victims of domestic violence, and the operation of the Coordinated Victims Assistance Center (CVAC) (\$7.655 million)
- The FY 2014-15 Adopted Budget includes \$118,000 in non-departmental budget for the Redlands Christian Migrant Association for the required six percent local match to provide school readiness services to 625 farmworker children

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire 15 Home Care Aides and two Home Care Aide Supervisors to provide home care to 75 additional elderly individuals	\$0	\$742	17
Hire two team managers to maintain supervision at two Neighborhood Service Centers	\$0	\$212	2
Fund 140,525 meals to an additional 385 high-risk elders receiving in-home services by expanding the existing contract for the Elderly High-Risk Nutritional Meal program	\$0	\$656	0
Hire five Home Care Aides and one Social Worker 1 to provide care for an additional 44 persons with disabilities in support of independent living	\$0	\$274	6
Hire 15 positions to restore domestic violence intervention services to 384 perpetrators and victims	\$0	\$1,901	15
Hire 14 positions to restore the corrections base treatment component of TASC	\$0	\$1,331	14
Hire nine positions to restore the Homeless Assessment Referral and Tracking (HART) Program	\$0	\$857	9
Hire 21 positions in the Rehabilitation Division to restore Assessment and Referral Services and reopen one Diversion and Treatment location for the Treatment Alternative to Street Crimes (TASC) Program	\$0	\$1,969	21
Restore one Low Income Home Energy Assistance Program (LIHEAP) Social Services Administrator	\$0	\$136	1
Restore one Temporary Personnel staff member to an Elderly Services Meal Site	\$0	\$17	0
Restore one Bureau Chief position in the Office of Rehabilitative Services	\$0	\$133	1
Restore 14 positions and re-open the Community Outpatient Rehabilitative Services Offices serving substance abuse clients referred by the Drug Court	\$0	\$1,500	14
Restore one Division Director, one Acupuncturist and one Accountant 2 due to loss of CSBG funding	\$0	\$203	3
Restore one Administrative Officer 2 position in the Transportation Division	\$0	\$88	1
<b>Total</b>	<b>\$0</b>	<b>\$10,019</b>	<b>104</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Comm. Dev. Block Grant	605	0	0	0	0	0	0 0		605
Federal Health & Human Services	1,300	0	0	0	0	0	0 0		1,300
BBC GOB Financing	0	2,687	12,940	12,540	0	0	0 0		28,167
BBC GOB Interest	1,480	0	0	0	0	0	0 0		1,480
BBC GOB Series 2005A	1,697	0	0	0	0	0	0 0		1,697
BBC GOB Series 2008B	292	0	0	0	0	0	0 0		292
BBC GOB Series 2008B-1	1,627	0	0	0	0	0	0 0		1,627
BBC GOB Series 2011A	800	0	0	0	0	0	0 0		800
BBC GOB Series 2013A	1,623	0	0	0	0	0	0 0		1,623
BBC GOB Series 2014A	1,830	0	0	0	0	0	0 0		1,830
Capital Asset Series 2013A Bonds	2,800	0	0	0	0	0	0 0		2,800
Capital Outlay Reserve	200	950	0	0	0	0	0 0		1,150
Total:	14,254	3,637	12,940	12,540	0	0	0 0		43,371
<b>Expenditures</b>									
<b>Strategic Area: Health And Human Services</b>									
Facility Improvements	260	3,690	0	0	0	0	0 0		3,950
Human Services Facilities	60	1,240	0	0	0	0	0 0		1,300
Neighborhood Service Centers	1,975	1,785	9,570	9,170	0	0	0 0		22,500
New Head Start Facilities	7,959	162	0	0	0	0	0 0		8,121
Rehabilitative Services Facilities	10	740	3,375	3,375	0	0	0 0		7,500
Total:	10,264	7,617	12,945	12,545	0	0	0 0		43,371

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Lillie M. Williams Regional Head Start Center (formerly known as the Arcola Lake) construction was completed in the fourth quarter of FY 2013-14; the project was funded with Better Communities General Obligation Bond (BBC GOB) proceeds (\$7.516 million), and Community Development Block Grant (CDBG) funding (\$605,000), for a total of \$8.121 million
- In FY 2014-15, the Internal Service Department (ISD) will continue the planning and design of the Wynwood/Allapattah Regional Neighborhood Service Center (\$15 million in total project cost, \$1.331 million in FY 2014-15) and the Culmer/Overtown Neighborhood Service Center renovations (\$7.5 million in total project cost, \$454,000 in FY 2014-15)
- The FY 2014-15 Adopted Budget and Multi-year Capital Plan includes \$950,000 from the Capital Outlay Reserve for emergency repairs and preventative maintenance on departmental facilities to address life safety issues and extend the life of the asset

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 844020



DESCRIPTION: Renovate the structure of the existing 38,493 square foot Culmer/Overtown Neighborhood Service Center facility  
 LOCATION: 1600 NW 3 Ave  
 City of Miami

District Located: 3  
 District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	454	2,180	4,756	0	0	0	0	7,390
BBC GOB Series 2005A	39	0	0	0	0	0	0	0	39
BBC GOB Series 2008B	2	0	0	0	0	0	0	0	2
BBC GOB Series 2008B-1	5	0	0	0	0	0	0	0	5
BBC GOB Series 2013A	32	0	0	0	0	0	0	0	32
BBC GOB Series 2014A	32	0	0	0	0	0	0	0	32
<b>TOTAL REVENUES:</b>	<b>110</b>	<b>454</b>	<b>2,180</b>	<b>4,756</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	78	402	183	0	0	0	0	0	663
Construction	12	0	1,562	3,042	0	0	0	0	4,616
Furniture, Fixtures and Equipment	0	0	0	586	0	0	0	0	586
Technology Hardware/Software	0	0	0	693	0	0	0	0	693
Construction Management	0	0	177	177	0	0	0	0	354
Project Administration	10	52	263	263	0	0	0	0	588
<b>TOTAL EXPENDITURES:</b>	<b>100</b>	<b>454</b>	<b>2,185</b>	<b>4,761</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>

#### CAHSD FACILITIES PREVENTATIVE MAINTENANCE

PROJECT #: 844080



DESCRIPTION: Provide for emergency repairs and preventative maintenance on departmental facilities to extend asset life and address life safety issues  
 LOCATION: Countywide  
 Various Sites

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	200	950	0	0	0	0	0	0	1,150
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,150</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	200	950	0	0	0	0	0	0	1,150
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>950</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,150</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### KENDALL COMPLEX COTTAGES REFURBISHMENT - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 844680



DESCRIPTION: Refurbish the 11 Kendall Cottages (approximately 4,600 square foot per cottage) for County operated day treatment services for children with special needs

LOCATION: 11024 SW 84 St  
Unincorporated Miami-Dade County

District Located: 10  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	740	3,375	3,375	0	0	0	0	7,490
BBC GOB Series 2014A	10	0	0	0	0	0	0	0	10
<b>TOTAL REVENUES:</b>	<b>10</b>	<b>740</b>	<b>3,375</b>	<b>3,375</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	10	740	0	0	0	0	0	0	750
Construction	0	0	3,375	3,375	0	0	0	0	6,750
<b>TOTAL EXPENDITURES:</b>	<b>10</b>	<b>740</b>	<b>3,375</b>	<b>3,375</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$333,000

### REGIONAL HEAD START CENTER (ARCOLA LAKE) - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 979930



DESCRIPTION: Construct a regional, multi-purpose Head Start educational and training center to accommodate 120 low-income children

LOCATION: NW 81 St and NW 7 Ave  
Unincorporated Miami-Dade County

District Located: 2, 3  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Comm. Dev. Block Grant	605	0	0	0	0	0	0	0	605
BBC GOB Financing	0	162	0	0	0	0	0	0	162
BBC GOB Interest	1,480	0	0	0	0	0	0	0	1,480
BBC GOB Series 2005A	1,540	0	0	0	0	0	0	0	1,540
BBC GOB Series 2008B	196	0	0	0	0	0	0	0	196
BBC GOB Series 2008B-1	805	0	0	0	0	0	0	0	805
BBC GOB Series 2011A	800	0	0	0	0	0	0	0	800
BBC GOB Series 2013A	1,548	0	0	0	0	0	0	0	1,548
BBC GOB Series 2014A	985	0	0	0	0	0	0	0	985
<b>TOTAL REVENUES:</b>	<b>7,959</b>	<b>162</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,121</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Art Allowance	156	0	0	0	0	0	0	0	156
Land/Building Acquisition	1,492	0	0	0	0	0	0	0	1,492
Planning and Design	881	0	0	0	0	0	0	0	881
Construction	4,089	152	0	0	0	0	0	0	4,241
Furniture, Fixtures and Equipment	266	0	0	0	0	0	0	0	266
Equipment Acquisition	252	0	0	0	0	0	0	0	252
Construction Management	379	10	0	0	0	0	0	0	389
Project Administration	408	0	0	0	0	0	0	0	408
Project Contingency	36	0	0	0	0	0	0	0	36
<b>TOTAL EXPENDITURES:</b>	<b>7,959</b>	<b>162</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,121</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$355,000



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS

PROJECT #: 6004100

DESCRIPTION: Purchase and install 17 trailers to be used as portable classrooms to replace aging units for the Head Start/Early Head Start Program  
 LOCATION: Countywide District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Federal Health & Human Services	1,300	0	0	0	0	0	0	0	1,300
Capital Asset Series 2013A Bonds	1,500	0	0	0	0	0	0	0	1,500
<b>TOTAL REVENUES:</b>	<b>2,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	60	2,740	0	0	0	0	0	0	2,800
<b>TOTAL EXPENDITURES:</b>	<b>60</b>	<b>2,740</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800</b>

### NEW DIRECTIONS RESIDENTIAL REHABILITATIVE SERVICES

PROJECT #: 6009530

DESCRIPTION: Replacement of five existing living quarters  
 LOCATION: 3140 NW 76 St District Located: 2  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Asset Series 2013A Bonds	1,300	0	0	0	0	0	0	0	1,300
<b>TOTAL REVENUES:</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	60	1,240	0	0	0	0	0	0	1,300
<b>TOTAL EXPENDITURES:</b>	<b>60</b>	<b>1,240</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300</b>

### NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER - BUILDING

PROJECT #: 8463701

#### BETTER COMMUNITIES BOND PROGRAM

DESCRIPTION: Demolish and/or reconstruct the 25,547 square foot Wynwood Neighborhood Service Center facility including regional services for Allapattah Neighborhood  
 LOCATION: 2902 NW 2 Ave District Located: 3  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,331	7,385	4,409	0	0	0	0	13,125
BBC GOB Series 2005A	118	0	0	0	0	0	0	0	118
BBC GOB Series 2008B	94	0	0	0	0	0	0	0	94
BBC GOB Series 2008B-1	817	0	0	0	0	0	0	0	817
BBC GOB Series 2013A	43	0	0	0	0	0	0	0	43
BBC GOB Series 2014A	803	0	0	0	0	0	0	0	803
<b>TOTAL REVENUES:</b>	<b>1,875</b>	<b>1,331</b>	<b>7,385</b>	<b>4,409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,274	0	0	0	0	0	0	0	1,274
Construction	50	1,089	6,534	3,858	0	0	0	0	11,531
Construction Management	0	121	198	121	0	0	0	0	440
Project Administration	551	0	0	0	0	0	0	0	551
Project Contingency	0	121	653	430	0	0	0	0	1,204
<b>TOTAL EXPENDITURES:</b>	<b>1,875</b>	<b>1,331</b>	<b>7,385</b>	<b>4,409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands)
		ESTIMATED PROJECT COST
FACILITY IMPROVEMENTS	Countywide	10,000
40/50 YEAR BUILDING RECERTIFICATIONS	Various Sites	2,000
FACILITY MAINTENANCE AND REPAIRS	Countywide	1,000
PURCHASE AND REPLACE PLAYGROUND EQUIPMENT	Various Head Start Centers	512
NORTH COUNTY NEIGHBORHOOD SERVICE CENTER DRAINAGE	3201 NW 207 St	120
UNFUNDED TOTAL		<hr/> 13,632

# COMMUNITY ACTION AND HUMAN SERVICES (CAHS) BUDGET BY MAJOR PROGRAM

(dollars in thousands)

PROGRAM BY DIVISION	Current FY	GENERAL FUNDS		FEDERAL / STATE		OTHER FUNDS		TOTAL		SERVICE LEVEL	
	Next FY	Budget	FT	Budget	FT	Budget	FT	Budget	FT	#	Note
ADMINISTRATION											
Administration	FY 2013-14	\$5,678	35	\$0	0	\$143	0	\$5,821	35		N/A
	FY 2014-15	\$3,893	33	\$0	0	\$0	0	\$3,893	33		
EMPLOYMENT AND TRAINING											
At-Risk Youth	FY 2013-14	\$45	0	\$0	0	\$109	2	\$154	2	588	At-risk clients served
	FY 2014-15	\$59	0	\$0	0	\$109	1	\$168	1	600	
South Dade Skills Center	FY 2013-14	\$98	1	\$403	2	\$58	0	\$559	3	82	Farmworkers and migrants employed
	FY 2014-15	\$143	1	\$326	3	\$0	0	\$469	4	75	
Subtotal (Employment)	FY 2013-14	\$143	1	\$403	2	\$167	2	\$713	5		
	FY 2014-15	\$202	1	\$326	3	\$109	1	\$637	5		
PSYCHOLOGICAL SERVICES											
Psychological Services	FY 2013-14	\$159	1	\$0	0	\$0	0	\$159	1	1,288	Emotionally challenged children served
	FY 2014-15	\$235	1	\$0	0	\$0	0	\$235	1	1,000	
Subtotal (Psychological)	FY 2009-10	\$159	1	\$0	0	\$0	0	\$159	1		
	FY 2010-11	\$235	1	\$0	0	\$0	0	\$235	1		
REHABILITATIVE SERVICES											
Division Administration	FY 2013-14	\$253	2	\$0	0	\$0	0	\$253	2		N/A
	FY 2014-15	\$287	0	\$0	0	\$0	0	\$287	0		
Community Resource (Outreach and Prevention)	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	0	Loss of Byrne Grant funding
	FY 2014-15	\$0	0	\$0	0	\$0	0	\$0	0	0	
Community Services (Intake and Treatment)	FY 2013-14	\$1,122	5	\$2,323	25	\$184	1	\$3,629	31	2,989	Assessments completed
	FY 2014-15	\$1,155	10	\$2,314	21	\$184	1	\$3,653	32	3,000	
Treatment Alternatives to Street Crimes (TASC)	FY 2013-14	\$1,862	21	\$350	0	\$227	2	\$2,439	23	677	Drug Court referred individuals served
	FY 2014-15	\$591	3	\$0	0	\$247	2	\$838	5	246	
Subtotal (Rehabilitative)	FY 2013-14	\$3,237	28	\$2,673	25	\$411	3	\$6,321	56		
	FY 2014-15	\$2,033	13	\$2,314	21	\$431	3	\$4,778	37		
VIOLENCE PREVENTION AND INTERVENTION											
Advocates for Victims	FY 2013-14	\$1,898	13	\$2,494	29	\$933	10	\$5,325	52	1,787	Domestic violence victims provided shelter and advocacy
	FY 2014-15	\$2,148	14	\$2,540	29	\$942	10	\$5,630	53	1,441	
Domestic Violence Intake	FY 2013-14	\$591	5	\$500	0	\$0	0	\$1,091	5	4,188	Domestic violence victims received and referred by intake unit
	FY 2014-15	\$726	5	\$0	0	\$293	0	\$1,019	5	4,000	
Subtotal (VPI)	FY 2013-14	\$2,489	18	\$2,994	29	\$933	10	\$6,416	57		
	FY 2014-15	\$2,874	19	\$2,540	29	\$1,235	10	\$6,649	58		
ELDERLY AND DISABILITY SERVICES											
Division Administration	FY 2013-14	\$667	5	\$0	0	\$0	0	\$667	5		N/A
	FY 2014-15	\$608	7	\$0	0	\$0	0	\$608	7		
Adult Day Care	FY 2013-14	\$1,932	19	\$630	3	\$244	3	\$2,806	25	285	Elders provided support services
	FY 2014-15	\$2,236	19	\$440	3	\$79	3	\$2,755	25	325	
High Risk Elderly Meals	FY 2013-14	\$1,000	0	\$711	0	\$0	0	\$1,711	0	423,309	High risk meals served at senior centers
	FY 2014-15	\$1,000	0	\$711	0	\$0	0	\$1,711	0	446,909	
Meals for the Elderly	FY 2013-14	\$643	1	\$1,887	10	\$0	0	\$2,530	11	255,861	Congregate meals served
	FY 2014-15	\$487	1	\$1,470	10	\$0	0	\$1,957	11	243,000	
Meals on Wheels	FY 2013-14	\$518	3	\$0	0	\$0	0	\$518	3	113,744	Meals delivered to isolated seniors
	FY 2014-15	\$518	2	\$0	0	\$0	0	\$518	2	100,000	
Senior Centers	FY 2013-14	\$747	9	\$0	0	\$0	0	\$747	9	65	Elders receiving social services at senior centers
	FY 2014-15	\$712	7	\$0	0	\$0	0	\$712	7	75	
Care Planning	FY 2013-14	\$750	9	\$51	1	\$0	0	\$801	10	257	Elders provided case management and in-home services
	FY 2014-15	\$1,029	10	\$35	1	\$0	0	\$1,064	11	310	
Foster Grandparents	FY 2013-14	\$123	1	\$280	2	\$0	0	\$403	3	75	Elders participating as foster grandparents
	FY 2014-15	\$158	1	\$269	2	\$0	0	\$427	3	80	
Home Care Program	FY 2013-14	\$4,012	75	\$62	0	\$3	1	\$4,077	76	470	Elders remaining in their own homes through in-home services
	FY 2014-15	\$3,916	78	\$195	0	\$0	1	\$4,111	79	514	
Retired Seniors Volunteer Program (RSVP)	FY 2013-14	\$68	0	\$104	1	\$0	0	\$172	1	500	Elders participating as volunteers
	FY 2014-15	\$74	0	\$105	1	\$0	0	\$179	1	500	
Senior Companions	FY 2013-14	\$0	0	\$566	4	\$124	0	\$690	4	156	Elders participating as senior companions to other seniors
	FY 2014-15	\$73	0	\$567	4	\$0	0	\$640	4	130	
Subtotal (Elderly)	FY 2013-14	\$10,460	122	\$4,291	21	\$371	4	\$15,122	147		
	FY 2014-15	\$10,811	125	\$3,792	21	\$79	4	\$14,682	150		
Disability Services and Independent Living (D/SAIL)	FY 2013-14	\$453	10	\$379	1	\$0	0	\$832	11	495	Individuals with disabilities served
	FY 2014-15	\$471	8	\$207	1	\$0	0	\$678	9	450	
Subtotal (Elderly & Disability Services)	FY 2013-14	\$10,913	132	\$4,670	22	\$371	4	\$15,954	158		
	FY 2014-15	\$11,282	133	\$3,999	22	\$79	4	\$15,360	159		

# COMMUNITY ACTION AND HUMAN SERVICES (CAHS) BUDGET BY MAJOR PROGRAM

(dollars in thousands)

PROGRAM BY DIVISION	Current FY	GENERAL FUNDS		FEDERAL / STATE		OTHER FUNDS		TOTAL		SERVICE LEVEL	
	Next FY	Budget	FT	Budget	FT	Budget	FT	Budget	FT	#	Note
<b>ENERGY</b>											
Home Repair and Rehabilitation	FY 2013-14	\$0	0	\$0	0	\$3,233	9	\$3,233	9	57	Number of homes improved
	FY 2014-15	\$0	0	\$0	0	\$2,856	9	\$2,856	9	51	
Home Weatherization / Energy Conservation Program	FY 2013-14	\$195	2	\$976	4	\$26	3	\$1,197	9	151	Number of homes improved
	FY 2014-15	\$195	2	\$612	4	\$25	3	\$832	9	76	
Hurricane Shutters Programs*	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	23	Number of homes improved
	FY 2014-15	\$0	0	\$0	0	\$0	0	\$0	0	0	
Paint Distribution Program	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	0	Number of homes improved
	FY 2014-15	\$0	0	\$0	0	\$0	0	\$0	0	0	
Facility Maintenance	FY 2013-14	\$992	5	\$0	0	\$304	0	\$1,296	5	13	Neighborhood Service Centers maintained
	FY 2014-15	\$1,335	7	\$0	0	\$304	0	\$1,639	7	13	
Subtotal (Energy)	FY 2013-14	\$1,187	7	\$976	4	\$3,563	12	\$5,726	23		
	FY 2014-15	\$1,530	9	\$612	4	\$3,185	12	\$5,327	25		
<b>GREATER MIAMI SERVICE CORPS</b>											
Greater Miami Service Corps	FY 2013-14	\$0	0	\$1,538	5	\$767	6	\$2,305	11	68	Number of youth served
	FY 2014-15	\$0	0	\$1,422	5	\$891	6	\$2,313	11	40	
Subtotal (GMSC)	FY 2013-14	\$0	0	\$1,538	5	\$767	6	\$2,305	11		
	FY 2014-15	\$0	0	\$1,422	5	\$891	6	\$2,313	11		
<b>HEAD START</b>											
Head Start and Early Head Start	FY 2013-14	\$2,520	0	\$55,707	74	\$0	0	\$58,227	74	8,048	Number of funded slots
	FY 2014-15	\$0	0	\$59,409	73	\$0	0	\$59,409	73	7,330	
Subtotal (Head Start)	FY 2013-14	\$2,520	0	\$55,707	74	\$0	0	\$58,227	74		
	FY 2014-15	\$0	0	\$59,409	73	\$0	0	\$59,409	73		
<b>Transportation</b>											
Transportation	FY 2013-14	\$1,825	15	\$237	1	\$99	1	\$2,161	17	34,294	Number of clients served
	FY 2014-15	\$1,813	13	\$307	1	\$100	1	\$2,220	15	35,000	
Subtotal (Transportation)	FY 2013-14	\$1,825	15	\$237	1	\$99	1	\$2,161	17		
	FY 2014-15	\$1,813	13	\$307	1	\$100	1	\$2,220	15		
<b>FAMILY AND COMMUNITY SERVICES</b>											
Neighborhood Centers	FY 2013-14	\$3,144	34	\$3,312	38	\$70	0	\$6,526	72	78,354	Number of clients served
	FY 2014-15	\$2,594	31	\$3,334	38	\$70	0	\$5,998	69	79,000	
Emergency Food & Shelter Program	FY 2013-14	\$0	0	\$141	0	\$0	0	\$141	0	1,099	Number of clients served
	FY 2014-15	\$0	0	\$141	0	\$0	0	\$141	0	1,068	
	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0		Number of clients served
	FY 2014-15	\$0	0	\$0	0	\$0	0	\$0	0		
Low-Income Home Energy Assistance Program (LIHEAP)	FY 2013-14	\$0	0	\$10,822	1	\$0	0	\$10,822	1	33,873	Number of clients served
	FY 2014-15	\$0	0	\$10,822	0	\$0	0	\$10,822	0	34,000	
Family and Child Empowerment Project (FACE)	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	75	Number of clients served
	FY 2014-15	\$0	0	\$0	0	\$0	0	\$0	0	75	
Veterans Services	FY 2013-14	\$291	3	\$0	0	\$0	0	\$291	3	1,039	Veterans and dependants assisted with filing veterans claims
	FY 2014-15	\$161	2	\$79	1	\$0	0	\$240	3	1,400	
Subtotal (Family and Community Services)	FY 2013-14	\$3,435	37	\$14,275	39	\$70	0	\$17,780	76		
	FY 2014-15	\$2,755	33	\$14,376	39	\$70	0	\$17,201	72		
<b>TOTAL</b>	FY 2013-14	\$31,586	274	\$83,473	201	\$6,524	38	\$121,583	513		
	FY 2014-15	\$26,617	255	\$85,305	197	\$6,100	37	\$118,022	489		

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Homeless Trust

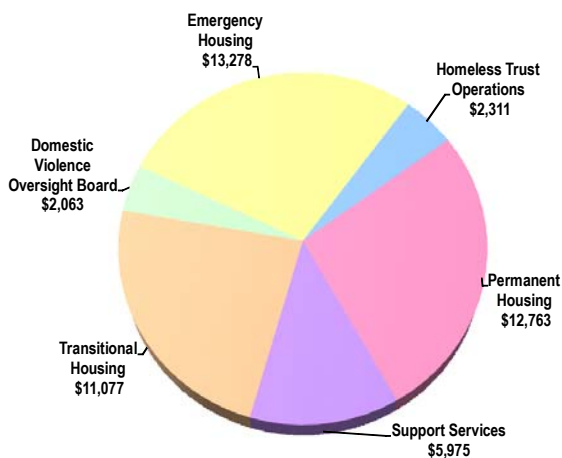
The Miami-Dade County Homeless Trust (Homeless Trust) serves as the coordinating entity for services for homeless individuals and families throughout Miami-Dade County. The Homeless Trust administers a portion of the one percent Food and Beverage Tax proceeds, as well as federal, state, and other resources dedicated to services for the homeless; advises the Board of County Commissioners on issues related to homelessness; serves as the identified "Lead Agency" for the United States Housing and Urban Development (USHUD) funds for our community, and the State's Homeless Coalition for Miami-Dade County; implements the Miami-Dade County Community Homeless Plan; and provides administrative, contractual, and policy formulation assistance related to homeless services.

As part of the Health and Human Services strategic area, the Homeless Trust funds and monitors prevention services, emergency, transitional, and permanent housing, as well as supportive services for the homeless. Each area is specifically designed to meet the unique needs of homeless individuals and families when they first enter the system, as well as their needs as they develop and evolve over time. This blend of housing and services comprises what is known as the homeless continuum of care. Over 6,000 emergency, transitional, and permanent housing beds have been developed by or through the Homeless Trust since its inception in 1993. The Homeless Trust also supports the Domestic Violence Oversight Board (DVOB) and coordinates and monitors the construction and operations of domestic violence centers in Miami-Dade County.

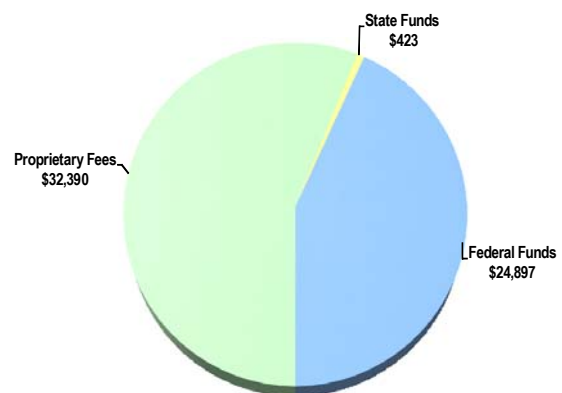
A Board of Trustees, comprised of 27 members, governs the Homeless Trust. Membership consists of appointed leadership, including County and City Commissioners, representatives from the Judiciary, the Superintendent of Schools, the Florida Department of Children and Families Regional Administrator and the City of Miami Manager. The Board also includes representation from the Miami Coalition for the Homeless; business, civic, and faith-based community groups; homeless service providers; homeless individuals; and formerly homeless individuals. In order for the Homeless Trust to be successful in its mission of assisting homeless individuals and families, it relies on the services offered by provider agencies within the community, including its private sector partner, the Chapman Partnership.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



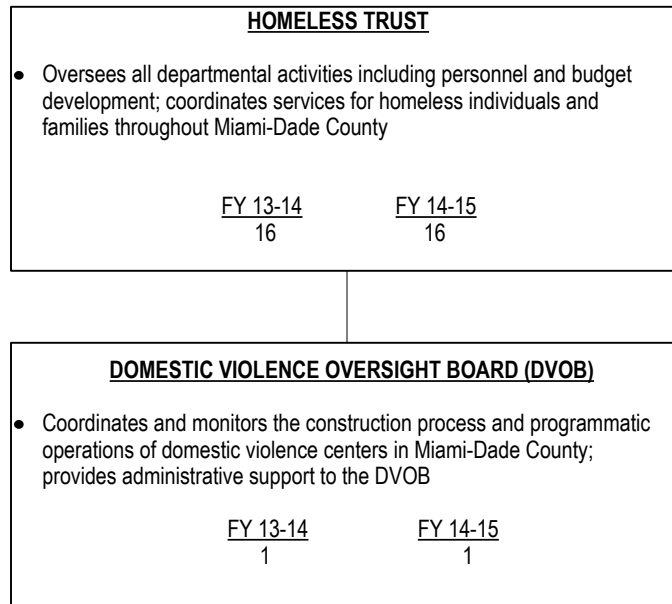
**Revenues by Source**  
(dollars in thousands)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
Interest Earnings	16	48	20	37
Miscellaneous Revenues	0	0	10	10
Other Revenues	224	264	217	200
Reimbursements from Outside Agencies	0	0	240	0
Carryover	8,177	9,473	11,079	11,398
Food and Beverage Tax	15,910	20,719	19,986	20,745
State Grants	430	422	369	423
Federal Grants	19,307	17,943	22,969	24,897
<b>Total Revenues</b>	<b>44,064</b>	<b>48,869</b>	<b>54,890</b>	<b>57,710</b>

### Operating Expenditures Summary

Salary	1,064	1,166	1,295	1,356
Fringe Benefits	219	215	345	423
Court Costs	0	0	0	0
Contractual Services	91	214	170	137
Other Operating	484	538	756	683
Charges for County Services	156	47	254	255
Grants to Outside Organizations	32,306	34,021	42,072	44,604
Capital	0	6	14	9
<b>Total Operating Expenditures</b>	<b>34,320</b>	<b>36,207</b>	<b>44,906</b>	<b>47,467</b>

### Non-Operating Expenditures Summary

Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	271	0	9,984	10,243
<b>Total Non-Operating Expenditures</b>	<b>271</b>	<b>0</b>	<b>9,984</b>	<b>10,243</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Health and Human Services</b>				
Homeless Trust Operations	2,122	2,311	16	16
Domestic Violence Oversight Board	1,939	2,063	1	1
Emergency Housing	13,034	13,278	0	0
Permanent Housing	13,116	12,763	0	0
Support Services	6,551	5,975	0	0
Transitional Housing	8,144	11,077	0	0
<b>Total Operating Expenditures</b>	<b>44,906</b>	<b>47,467</b>	<b>17</b>	<b>17</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	8	26	21	155	21
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	101	81	81	85	90
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	0	0	3	2	3
Utilities	21	22	20	17	20

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: HOMELESS TRUST OPERATIONS

The Homeless Trust Division oversees all departmental activities, including personnel and budget development, and coordinates services for homeless individuals and families throughout Miami-Dade County.

- Implements the policies developed by the Board of the Homeless Trust, including the utilization of local, state, and federal funds to assist the homeless
- Serves as staff to the Board of the Homeless Trust and liaison to the Office of the Mayor and the Board of County Commissioners
- Coordinates Homeless Trust activities and recommends, defines, and monitors operating goals, objectives, and procedures for the Homeless Trust
- Administers a portion of the one percent Food and Beverage Tax proceeds
- Provides a continuum of support services for targeted special populations, including services related to sexual assault and domestic violence, mental health, and substance abuse
- Provides access to culturally sensitive outreach, prevention and intervention services for Miami-Dade County children, youth, and their families
- Administers 112 individual grant-funded programs with 28 organizations to provide essential homeless services in Miami-Dade County
- Conducts two countywide homeless census counts each year to continue to assess the type and number of homeless individuals in Miami-Dade County, as well as surveys and analysis of system utilization and performance
- Manages the local Homeless Management Information System to track system utilization, needs, gaps, and trends

### Strategic Objectives - Measures

- HH2-1: End homelessness

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide effective services to homeless individuals and families in Miami-Dade County	Unsheltered chronically homeless people in Miami-Dade County	OC	↓	374	547	400	445	350
	Beds in homeless continuum of care	OP	↔	7,515	7,727	7,860	8,355	8,225
	Permanent housing units completed	OC	↑	217	105	100	90	121
	Homeless outreach team contacts with clients	OP	↔	52,819	56,937	55,000	67,427	55,000
	Placements into housing units	OP	↔	15,071	12,892	14,500	14,601	14,500



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: DOMESTIC VIOLENCE OVERSIGHT BOARD

The Domestic Violence Oversight Board (DVOB) Division coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County and provides administrative support to the DVOB

- Monitors service provider contracts and evaluates the provision of services to domestic violence victims
- Coordinates services between shelters

### Strategic Objectives - Measures

- HH2-5: Improve access to abuse prevention, intervention and support services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide advocacy, outreach, safe shelter, transportation, emergency financial assistance, emergency food and clothing to victims of domestic crimes and their families	Clients provided emergency shelter and/ or services at The Lodge	OP	↔	1,065	1,058	1,100	1,088	1,075

### ADDITIONAL INFORMATION

- In FY 2014-15, Capital Reserves are funded at \$2.157 million for future facility repairs; Tax Equalization Reserves are funded at \$7.482 million (Includes DVOB Reserve) and Operational Reserves are funded at \$572,000 million for any emergencies or significant reductions to the Food and Beverage Tax collections

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Food and Beverage Tax	391	1,093	3,583	2,933	0	0	0 0		8,000
Total:	391	1,093	3,583	2,933	0	0	0 0		8,000
<b>Expenditures</b>									
<b>Strategic Area: Health And Human Services</b>									
Domestic Violence Facilities	391	1,093	3,583	2,933	0	0	0 0		8,000
Total:	391	1,093	3,583	2,933	0	0	0 0		8,000

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes \$1.093 million to plan and begin construction of the second DVOB shelter; the shelter will provide a minimum of 60 emergency shelter beds for domestic violence victims and their dependents (\$8 million in total project cost)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### **CONSTRUCT SECOND DOMESTIC VIOLENCE SHELTER**

**PROJECT #: 207931**



DESCRIPTION: Construct a new domestic violence shelter

LOCATION: Undisclosed  
Not Applicable

District Located:  
District(s) Served:

Countywide  
Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Food and Beverage Tax	391	1,093	3,583	2,933	0	0	0	0	8,000
<b>TOTAL REVENUES:</b>	<b>391</b>	<b>1,093</b>	<b>3,583</b>	<b>2,933</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Art Allowance	15	105	0	0	0	0	0	0	120
Planning and Design	268	358	326	100	0	0	0	0	1,052
Construction	0	553	3,004	1,881	0	0	0	0	5,438
Furniture, Fixtures and Equipment	15	40	25	482	0	0	0	0	562
Construction Management	56	0	191	151	0	0	0	0	398
Project Administration	37	37	37	37	0	0	0	0	148
Project Contingency	0	0	0	282	0	0	0	0	282
<b>TOTAL EXPENDITURES:</b>	<b>391</b>	<b>1,093</b>	<b>3,583</b>	<b>2,933</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,000</b>

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$2,262,000

### **UNFUNDED CAPITAL PROJECTS**

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
PROVIDE ADVANCED CARE HOUSING	Various Sites	175,000
<b>UNFUNDED TOTAL</b>		<b>175,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Public Housing and Community Development

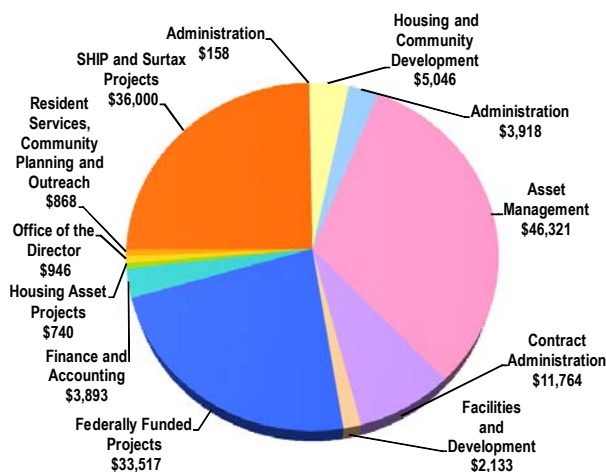
The Department of Public Housing and Community Development (PHCD) administers federal funding for all of the County's housing and community development programs including public housing, rental housing, affordable housing, rehabilitation and revitalization. These programs have been developed to provide decent, safe, sanitary, and affordable housing and to promote viable urban communities and sustainable living environments, principally for extremely low-income to moderate-income families and individuals.

As part of the Health and Human Services and the Economic Development strategic areas, PHCD oversees over 9,000 units of public housing and provides Section 8 subsidized payments for up to 17,000 households. The Department provides supportive services to improve the quality of life and general environment of public housing residents, including assisted living facility (ALF) services for elderly residents and the Family Self-Sufficiency Program for tenants in both the Private Rental (Section 8) and Public Housing programs. PHCD monitors and oversees performance through the Public Housing Assessment System (PHAS) and the Section Eight Management Assessment Program (SEMAP). PHCD provides assistance and programs that expand economic opportunity and community development. Additionally, PHCD is the County department primarily responsible for developing and financing affordable housing, to include the oversight of the Documentary Stamp Surtax (Surtax) and State Housing Initiatives Partnership (SHIP) funds for affordable housing development.

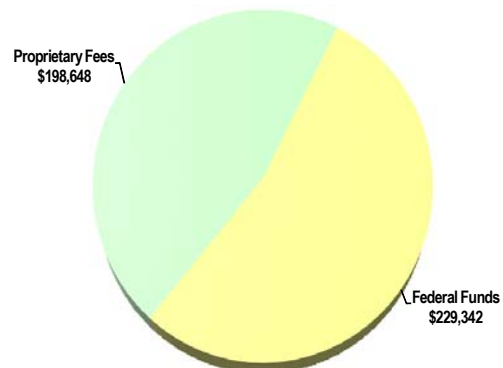
PHCD's stakeholders are the residents of Miami-Dade County, primarily extremely low-income to moderate-income individuals, families, and elderly residents. PHCD works closely with its Resident Boards, private landlords, affordable housing developers, for-profit and non-profit organizations and County departments. A primary partner of PHCD is the United States Department of Housing and Urban Development (U.S. HUD), which provides the Public Housing, Capital Grants, Section 8, HOPE VI, Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG), and Neighborhood Stabilization Program (NSP) funding.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<b>OFFICE OF THE DIRECTOR</b> <ul style="list-style-type: none"> <li>Provides direction, communication, and coordination of federal and local housing and community development programs to assist extremely low-to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public and private stakeholders to ensure attainment of PHCD's goals and objectives</li> </ul> <div> <div>FY 13-14</div> <div>6</div> <div>FY 14-15</div> <div>6</div> </div>			
<b>ASSET MANAGEMENT</b> <ul style="list-style-type: none"> <li>Provides on-going rehabilitation of public housing vacant units for prospective residents, and rehabilitation of vacant units for residents with Reasonable Accommodations needs; provides technical maintenance support services to all regional sites as needed; responsible for the management and maintenance services of over 9,000 units encompassed in 105 Public Housing Developments; manages the capital asset inventory; provides relocation leasing, rent collection, evictions, policy reviews, and future developments; accepts all applications for Public Housing; interviews prospective residents, determines eligibility, assigns units and maintains waiting list of current applicants; maintains waiting list of residents approved for relocation and assigns units</li> </ul> <div> <div>FY 13-14</div> <div>277</div> <div>FY 14-15</div> <div>265</div> </div>		<b>FACILITIES AND DEVELOPMENT</b> <ul style="list-style-type: none"> <li>Manages design and construction of capital improvement projects including rehabilitation of existing development sites (over 9,000 units), new affordable housing developments, including the Scott/ Carver HOPE VI re-development, GOB projects, and the infill housing program; prioritizes capital projects and ensures capital funds are obligated and expended within federal guidelines; administers developer activities such as environmental clearance, financial closing, U.S. HUD and local agency approvals, project schedules, design and plan reviews, construction and completion; develops contract documents for bidding to contractors and administers the design and construction process</li> </ul> <div> <div>FY 13-14</div> <div>11</div> <div>FY 14-15</div> <div>11</div> </div>	
<b>ADMINISTRATION</b> <ul style="list-style-type: none"> <li>Conducts audits for compliance with U.S. HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, Helen M. Sawyer Plaza Assisted Living Facility, Emergency Management Operations, and investigations regarding fair housing complaints; handles reasonable accommodation requests for tenants and applicants</li> </ul> <div> <div>FY 13-14</div> <div>40</div> <div>FY 14-15</div> <div>38</div> </div>		<b>CONTRACT ADMINISTRATION</b> <ul style="list-style-type: none"> <li>Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; monitors private contractors for the Housing Choice Voucher Program; oversees the County-owned Substantial Rehabilitation and Section 8 New Construction programs managed by private firms; accepts all applications for Section 8 New Construction, Section 8 Housing Choice Voucher, and Moderate Rehabilitation programs; interviews prospective residents, determines eligibility, and maintains waiting list of current applicants</li> </ul> <div> <div>FY 13-14</div> <div>26</div> <div>FY 14-15</div> <div>30</div> </div>	
<b>HOUSING AND COMMUNITY DEVELOPMENT</b> <ul style="list-style-type: none"> <li>Administers federal and state funded programs including the Community Development Block Grant (CDBG), the Home Investment Partnerships Program (HOME), the Emergency Solutions Grant (ESG), the Neighborhood Stabilization Program (NSP), Documentary Stamp Surtax (Surtax), and State Housing Initiatives Partnership (SHIP) funds designed to develop viable urban communities by providing decent housing, and a suitable living environment, principally for low-to-moderate income households</li> </ul> <div> <div>FY 13-14</div> <div>33</div> <div>FY 14-15</div> <div>31</div> </div>		<b>RESIDENT SERVICES, COMMUNITY PLANNING AND OUTREACH</b> <ul style="list-style-type: none"> <li>Develops and implements annual competitive award process and subsequent recapture/reallocation of funding for CDBG, HOME, ESG, NSP, Surtax and SHIP programs; administers community planning functions including citizen participation, annual reporting requirements to U.S. HUD for funding programs, as well as submission of the 5-Year Consolidated Plan, Annual Action Plans, and Consolidated Annual Performance Evaluation Report (CAPER); assists public housing residents with attaining self-sufficiency through strategic partnerships with public and private service providers</li> </ul> <div> <div>FY 13-14</div> <div>13</div> <div>FY 14-15</div> <div>12</div> </div>	
<b>FINANCE AND ACCOUNTING</b> <ul style="list-style-type: none"> <li>Provides financial support to the Department and ensures that Federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, Section 8 programs oversight, and revenue management; services loan portfolio of over 6,000 loans for affordable housing developments, rehabilitation and construction</li> </ul> <div> <div>FY 13-14</div> <div>37</div> <div>FY 14-15</div> <div>34</div> </div>			
The FY 2014-15 total number of full-time equivalent positions is 442			

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
Interest Income	303	87	620	49
Loan Repayments	9,097	8,137	7,872	9,142
Loans Servicing Fees	284	1,131	1,005	856
Miscellaneous Revenues	4,616	5,083	4,553	5,119
Carryover - CD	10,434	11,755	10,178	8,940
Carryover - DRI/EZ/EH	18,863	14,593	7,506	4,414
Carryover - EDI/BEDI	2,509	1,496	1,313	1,155
Carryover - Public Housing	10,201	10,362	12,396	11,252
Carryover CDBG	37,864	33,537	22,529	13,250
Carryover HOME	30,356	24,204	16,939	13,048
Carryover NSP	5,987	3,166	1,484	86
Carryover SHIP	3,055	2,928	2,998	4,547
Carryover Surtax	57,738	60,773	62,080	74,345
Documentary Stamp Surtax	19,174	28,075	24,000	30,000
Program Income	242	87	95	75
Rental Income	17,906	18,051	18,651	17,531
SHIP	728	404	2,280	4,839
Section 8 Admin Fee	14,584	13,724	13,953	15,228
Public Housing Subsidy	34,863	31,840	31,863	32,475
Emergency Shelter Grant	1,410	774	774	894
Federal Funds	4,866	10,599	3,896	3,686
CDBG	10,611	11,002	11,002	10,781
CDBG Program Income	302	646	152	200
NSP Program Income	32	0	2	0
HOME	3,513	3,324	3,325	3,462
HOME Program Income	1,186	753	1,000	830
Housing Assistance Payments	167,186	156,159	151,981	161,786
<b>Total Revenues</b>	<b>467,910</b>	<b>452,690</b>	<b>414,447</b>	<b>427,990</b>

### Operating Expenditures

#### Summary

Salary	27,794	25,551	29,842	30,260
Fringe Benefits	6,291	6,594	8,289	8,027
Court Costs	186	187	179	181
Contractual Services	24,612	27,690	25,041	19,741
Other Operating	69,879	74,293	67,818	80,594
Charges for County Services	6,519	7,176	6,147	6,501
Grants to Outside Organizations	0	0	0	0
Capital	0	0	0	0
<b>Total Operating Expenditures</b>	<b>135,281</b>	<b>141,491</b>	<b>137,316</b>	<b>145,304</b>

### Non-Operating Expenditures

#### Summary

Transfers	160,638	154,249	150,929	161,747
Distribution of Funds In Trust	0	0	0	0
Debt Service	4,350	3,862	4,470	4,888
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	121,732	116,051
<b>Total Non-Operating Expenditures</b>	<b>164,988</b>	<b>158,111</b>	<b>277,131</b>	<b>282,686</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Health and Human Services</b>				
Office of the Director	800	838	5	6
Administration	3,586	3,918	37	34
Asset Management	50,981	46,321	277	265
Centralized Maintenance	0	0 0		0
Contract Administration	13,048	11,412	22	24
Facilities and Development	1,929	2,133	11	11
Finance and Accounting	2,341	2,839	24	20
<b>Strategic Area: Economic Development</b>				
Office of the Director	103	108	1	0
Administration	131	158	3	4
Contract Administration	558	352	4	6
Federally Funded Projects	33,746	33,517	0	0
Finance and Accounting	984	1,054	13	14
Housing and Community Development	6,479	5,046	33	31
Housing Asset Projects	740	740	0	0
Resident Services, Community Planning and Outreach	890	868	13	12
SHIP and Surtax Projects	21,000	36,000	0	0
<b>Total Operating Expenditures</b>	<b>137,316</b>	<b>145,304</b>	<b>443</b>	<b>427</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	64	90	70	55	88
Fuel	906	314	836	342	314
Overtime	294	225	218	170	218
Rent	2,036	2,050	1,786	1,594	1,360
Security Services	402	578	274	259	450
Temporary Services	2,206	1,744	2,465	1,509	1,879
Travel and Registration	35	49	23	88	57
Utilities	7,359	9,894	8,947	9,153	7,013

### DIVISION: ADMINISTRATION

The Administration Division audits operations for compliance with U.S. HUD and departmental regulations and provides administrative and technical support to the Agency.

- Monitors U.S. HUD regulations and measures
- Conducts fraud and criminal investigations and responds to appeals to the Director
- Coordinates yearly submission of required Public Housing Agency (PHA) Plan, Public Housing Admissions and Continued Occupancy Plan, and Section 8 Administrative Plan through Residential Advisory Boards (RAB) and Board of County Commissioners (BCC) resolution
- Provides administrative support including human resources, safety operations, emergency management operations, technical services, procurement, fair housing, affirmative action, fleet operations, departmental internal and external program audits, quality assurance reviews, employee development, and reasonable accommodations according to the Americans with Disabilities Act and HUD Voluntary Compliance Agreement for residents with disabilities
- Provides direct oversight to the Helen M. Sawyer Plaza Assisted Living Facility (ALF)
- Monitors contract and subcontract activity; provides a summary of PHA contracts, and monitors federal Section 3 and Davis Bacon requirements
- Provides information technology support
- Provides employee training and development
- Monitors private developers under the Public Housing program for compliance with special needs provisions and Reasonable Accommodation Requests

### Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Minimize instances of fraud and abuse in housing programs	Program abuse and fraud cases investigated	OC	↓	208	159	169	179	172
	Tenant files reviewed as part of compliance quality assurance audits*	OP	↔	115	59	150	65	60
Monitor contract and subcontract activity	Community Development (CD) Program/Project reviews**	OP	↔	N/A	0	5	0	5

\* The FY 2012-13 Actual was the result of staff reassignments and limited resources; FY 2013-14 Actual and FY 2014-15 Target are also based on staff reassignments and limited resources as reflected in Compliance's Audit Plan QAR objectives

\*\*FY 2012-13 Actual and FY 2013-14 Actual are the result of the monitoring for CD programs placed on hold due to HUD's review of the CD process; FY 2014-15 Target is based on Compliance's Audit Plan objective

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the elimination of two full-time vacant positions and the addition of six new part-time positions as part of the on-going reorganization of the Administration activities

### **DIVISION: ASSET MANAGEMENT**

The Asset Management Division provides public housing units and property management services.

- Provides property management and maintenance services for public housing developments, including occupancy, relocation, leasing, rent, eviction, vacancy reduction, and policy review and development
- Provides rehabilitation of public housing units preparing them for occupancy
- Provides maintenance support services to all public housing units
- Oversees the Applicant Leasing Center which manages applications, maintains the waiting lists, and manages the transfer waiting list for Project Based programs

### **Strategic Objectives - Measures**

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maximize the effective use of existing Public Housing	Public Housing Assessment System (PHAS) score*	OC	↑	67%	66%	70%	N/A	70%
	Average monthly number of families renting	OP	↔	8,168	8,180	8,500	8,391	8,500
	Families moved into Public Housing	OP	↔	831	1,025	900	804	900
	Adjusted vacancy rate**	OC	↓	6.3%	5.0%	5.0%	6.5%	5.0%
Maintain units in a decent, safe, and sanitary condition	Number of work orders completed***	OP	↔	119,478	111,583	110,000	64,715	65,000
Maintain an acceptable level of vacant units	Number of vacant units turned within a year	OC	↓	695	1,014	900	774	900

\* The PHAS score represents a computation based on U.S. HUD criteria that measures a Public Housing Agency management's efficiency

\*\* FY 2013-14 Actual is pending USHUD scoring

\*\*\* As a result of the reorganization of the Centralized Maintenance activity into Asset Management, the Department has revised the metrics for the number of work orders completed

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the elimination of twelve full-time positions and reclassification of nine existing vacancies to Asset Management Project Coordinators, as part of the on-going reorganization of the Asset Management activities

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: CONTRACT ADMINISTRATION**

The Contract Administration Division administers the following Special Programs: Moderate Rehabilitation, Shelter Plus Care, Housing Choice Voucher (HCV), Substantial Rehabilitation, Section 8 New Construction, and Moderate Rehabilitation Single Room Occupancy.

- Provides assistance to low-income families and elderly, disabled and homeless participants in obtaining affordable, decent, safe, and sanitary housing
- Oversees the management of five market rate properties (623 units) and nine Section 8 New Construction properties (536 units) owned by Miami-Dade County
- Oversees Housing Choice Voucher contract activities
- Conducts housing quality standards (HQS) inspections at least annually for all administered programs
- Oversees the land inventory designated for low-to moderate-income beneficiaries
- Determines the eligibility and selection of all Section 8 rental assistance programs

### **Strategic Objectives - Measures**

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Maximize the effective use of Housing Choice Voucher resources	Section 8 Management Assessment Program (SEMAP) score*	OC	↑	93%	65%	93%	82%	85%
	Units leased in the Section 8 Housing Choice Voucher Program	OP	↔	13,319	14,034	13,900	14,487	14,500
Maximize the effective use of Special Program resources	Special Programs Occupancy Rate	EF	↑	97%	95%	95%	95%	95%
	Special Programs units inspected at least annually	EF	↑	99%	97%	97%	97%	97%
	Percentage of annual reexaminations completed within two month grace period	EF	↑	99%	95%	95%	95%	95%
Develop and implement compliance and quality assurance policies and procedures	Number of compliance audits performed	OP	↔	148	156	170	184	180
	Number of field monitoring finding letters sent	OP	↔	87	114	76	38	40
	Number of Rental Housing inspections performed	OP	↔	1,745	1,920	1,908	1,931	1,962

\*SEMAP measures the performance of the public housing agencies that administer the Housing Choice Voucher Program in 14 key areas

### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes two full-time positions transferred from Housing and Community Development, one position transferred from the Office of the Director, and one full-time position from Resident Services, Community Planning and Outreach as part of the on-going reorganization of the Division



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: FACILITIES AND DEVELOPMENT

The Facilities and Development Division manages the overall capital improvement and development program for PHCD, which currently includes mixed-finance development projects, public housing facilities maintenance projects, and Building Better Communities General Obligation Bond projects.

- Identifies new housing development projects and initiatives, including mixed use developments
- Manages acquisition and disposition activities for County-owned properties
- Solicits for development services for mixed-finance projects
- Prepares highest and best use analysis of real estate properties
- Administers the overall development of quality housing, including the Scott/Carver HOPE VI redevelopment project
- Manages the County's Infill Housing program
- Manages public housing capital improvements and the corresponding funding grants

#### Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Low-Income Housing Tax Credit Developments	Low-Income Housing Tax Credit Developments - Completed Units*	OP	↔	134	220	N/A	464	346

#### DIVISION COMMENTS

- The FY 2014-2015 Adopted Budget includes the addition of two new part-time positions as part of the on-going reorganization of the Facilities and Development activities

### DIVISION: FINANCE AND ACCOUNTING

The Finance and Accounting Division provides financial support services to the Department and ensures that Federal and County requirements are met.

- Provides support services including budgeting, accounting, financial reporting, accounts payable, and revenue management
- Oversees systems of financial internal controls to ensure sustainability of program compliance and to ensure that the financial statements are presented in accordance with Generally Accepted Accounting Principles (GAAP) and all other federal requirements
- Implements various enhancement and process improvement initiatives to provide accurate and timely financial data
- Administers electronic payment system for tenants and direct debit program
- Provides loan servicing to the loan portfolio of over 6,000 loans for affordable housing development, rehabilitation, construction and homebuyer mortgage assistance

#### Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the rate of standard payments and purchases	Average monthly accounts payable claims paid	OP	↔	3,634	4,165	4,235	3,691	4,000
Provide affordable housing for low-to-moderate income individuals	Number of loans serviced	OP	↔	6,836	7,021	6,500	7,184	7,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the elimination of two full-time positions, and the transfer of one full-time position to the Office of the Director, as part of the on-going reorganization of the Finance and Accounting activities

### **DIVISION: HOUSING AND COMMUNITY DEVELOPMENT**

The Housing and Community Development Division administers and monitors federal and state funded programs to promote affordable housing development, economic development, historical preservation, housing rehabilitation, capital improvements to public facilities, and public services.

- Promotes economic development with the goal of creating and retaining jobs for low-to-moderate income persons
- Identifies and constructs new housing development projects, manages mixed use development acquisition, and manages disposition activities for County owned properties
- Administers CDBG, Surtax, SHIP, and HOME affordable housing programs
- Provides architectural/engineering and construction contract administration, and oversight of construction and rehabilitation field work
- Ensures compliance with all program requirements for grants processed with federal, state, and local requirements to include CDBG, HOME, Surtax, NSP, and SHIP
- Processes construction loan applications, and disburses funds for affordable housing developments
- Provides affordable housing and community development underwriting
- Processes homeownership and rehabilitation loan applications
- Provides underwriting, and closing services of the total loan portfolio

### **Strategic Objectives - Measures**

- ED1-1: Reduce income disparity by increasing per capita income

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve access to economic opportunities for low-to-moderate income individuals	Jobs created or retained	OC	↑	123	121	109	75	92

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the stock of affordable housing	Number of construction draw requests processed	OP	↔	128	129	105	59	105

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the transfer of two full-time positions to the Contract Administration Division as part of the on-going reorganization of the Division

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: RESIDENT SERVICES, COMMUNITY PLANNING AND OUTREACH**

The Resident Services, Community Planning, and Outreach Division is responsible for providing assistance to public housing residents with attaining self-sufficiency through strategic partnerships with public and private service providers to help residents overcome social and economic obstacles.

- Provides oversight of resident council Memoranda of Understanding for resident participation
- Prepares the CDBG Five-Year Consolidated Plan, Consolidated Annual Performance and Evaluation Report, Analysis of Impediments to Fair Housing, and Annual Action Plan
- Issues and facilitates County's competitive process for award of CDBG, HOME, ESG, SHIP and Documentary Stamp Surtax funds
- Provides oversight for planning analysis for determinations of Neighborhood Revitalization Strategy Areas, slum and blight findings and other federally mandated assessments for community redevelopment and substantial amendments to the Consolidated Plan
- Conducts Environmental Reviews and issues clearances for all federally funded projects
- Coordinates citizen participation through Community Advisory Committees
- Advocates and assists residents with attaining self-sufficiency
- Manages service providers' Community Space Lease Agreements for quality of life services at public housing developments
- Provides neighborhood planning support for all programs

### **Strategic Objectives - Measures**

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Foster a suitable living environment for low-to-moderate income residents	RFA Technical Assistance Workshops*	OP	↔	5	36		3	5
	Community meetings attended*	OP	↔	50	35	56	35	35

\* The FY 2012-13 Actual and FY 2013-14 Actual are lower than anticipated due to the restructuring of the Neighborhood Revitalization Strategy Area (NRSA)

### **DIVISION COMMENTS**

- The Calendar Year (CY) 2015 CDBG Entitlement is budgeted at \$10.781 million; the CY 2015 HOME entitlement is budgeted at \$3.462 million; and the CY 2015 Emergency Solutions Grant (ESG) entitlement is budgeted at \$893,756; federal funding for these programs could be significantly impacted by future reductions in the federal budget
- The CY 2015 Community Development Block Grant includes economic development, housing, public service, and capital improvement activities and includes an allocation for Administration of \$2.156 million; a balance of \$3.450 million will be allocated to County Departments that submit an application to PHCD and will be awarded to projects that can be completed in six to twelve months, and meet national and local objectives; the remaining balance of \$5.175 million will be allocated to projects through the same competitive process
- During CY 2015 PHCD will pursue an electronic submission process for the annual Request for Applications, administering the competitive process online will result in better quality submissions from community based organizations and housing development entities applying for County funds, achieve paper reduction goals, and staff processing efficiencies
- The FY 2014-15 Adopted Budget includes the transfer of one full-time position to the Contract Administration Division as part of the on-going reorganization of the Division

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Capital Fund Emergencies – 751	1,482	2,029	0	0	0	0	0 0		3,511
Capital Funds Program (CFP) - 711	3,704	1,318	0	0	0	0	0 0		5,022
Capital Funds Program (CFP) - 712	2,635	2,228	700	0	0	0	0 0		5,563
Capital Funds Program (CFP) - 713	87	1,013	2,924	2,404	0	0	0 0		6,428
Capital Funds Program (CFP) - 714	0	12	981	2,381	2,856	0	0 0		6,230
Hope VI Grant	812	0	2,200	1,400	990	0	0 0		5,402
Replacement Housing Factor (RHF)	100	0	2,471	1,580	0	0	0 0		4,151
BBC GOB Financing	0	0	32,243	0	0	0	0 0		32,243
BBC GOB Series 2005A	57	0	0	0	0	0	0 0		57
<b>Total:</b>	<b>8,877</b>	<b>6,600</b>	<b>41,519</b>	<b>7,765</b>	<b>3,846</b>	<b>0</b>	<b>0 0</b>		<b>68,607</b>
<b>Expenditures</b>									
<b>Strategic Area: Economic Development</b>									
New Affordable Housing Units	57	0	32,243	0	0	0	0 0		32,300
Public Housing Improvements	912	0	4,671	3,600	370	0	0 0		9,553
<b>Strategic Area: Health And Human Services</b>									
Public Housing Improvements	7,908	6,600	4,605	4,785	2,856	0	0 0		26,754
<b>Total:</b>	<b>8,877</b>	<b>6,600</b>	<b>41,519</b>	<b>8,385</b>	<b>3,226</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,607</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2014-15, PHCD is projected to expend \$6.6 million in federal Capital Fund Program dollars and will continue addressing long-term needs including elevators, roofs, windows, fire alarm systems, and Uniform Federal Accessibility Standards (UFAS) compliance
- In FY 2014-15, PHCD will work with HUD to explore alternative sites for development utilizing the remaining HOPE VI Grant funds

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### NEW FAMILY UNITS AT LINCOLN GARDENS

PROJECT #: 802985



DESCRIPTION: Construct 95 new public housing family units

LOCATION: 4750 NW 24 Ct

City of Miami

District Located:

3

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	12,281	0	0	0	0	0	12,281
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
<b>TOTAL REVENUES:</b>	<b>19</b>	<b>0</b>	<b>12,281</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,300</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	19	0	929	0	0	0	0	0	948
Construction	0	0	11,352	0	0	0	0	0	11,352
<b>TOTAL EXPENDITURES:</b>	<b>19</b>	<b>0</b>	<b>12,281</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,300</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NON-DWELLING STRUCTURE CAPITAL FUND PROGRAM (CFP)

PROJECT #: 803240

DESCRIPTION: Provide for miscellaneous repairs and maintenance costs for non-dwelling structures including community building spaces and administration buildings in various public housing developments

LOCATION: Countywide District Located: Countywide  
Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Funds Program (CFP) - 713	34	16	0	0	0	0	0	0	50
Capital Funds Program (CFP) - 714	0	12	13	13	12	0	0	0	50
<b>TOTAL REVENUES:</b>	<b>34</b>	<b>28</b>	<b>13</b>	<b>13</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	34	28	13	13	12	0	0	0	100
<b>TOTAL EXPENDITURES:</b>	<b>34</b>	<b>28</b>	<b>13</b>	<b>13</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>

### SITE IMPROVEMENTS AND DWELLING STRUCTURES CAPITAL FUND PROGRAMS (CFP)

PROJECT #: 803250

DESCRIPTION: Perform comprehensive modernization and repairs to existing county owned public housing units

LOCATION: Countywide District Located: Countywide  
Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Fund Emergencies – 751	1,400	1,959	0	0	0	0	0	0	3,359
Capital Funds Program (CFP) - 711	3,704	1,318	0	0	0	0	0	0	5,022
Capital Funds Program (CFP) - 712	1,943	2,028	700	0	0	0	0	0	4,671
Capital Funds Program (CFP) - 713	50	500	2,424	2,104	0	0	0	0	5,078
Capital Funds Program (CFP) - 714	0	0	668	1,868	2,344	0	0	0	4,880
<b>TOTAL REVENUES:</b>	<b>7,097</b>	<b>5,805</b>	<b>3,792</b>	<b>3,972</b>	<b>2,344</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,010</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	7,097	5,805	3,792	3,972	2,344	0	0	0	23,010
<b>TOTAL EXPENDITURES:</b>	<b>7,097</b>	<b>5,805</b>	<b>3,792</b>	<b>3,972</b>	<b>2,344</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,010</b>

### NEW ELDERLY UNITS AT ELIZABETH VIRRICK II

PROJECT #: 803970

DESCRIPTION: Construct 124 new public housing units for the elderly

LOCATION: 2828 NW 23 Ave District Located: 3  
City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	9,981	0	0	0	0	0	9,981
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
<b>TOTAL REVENUES:</b>	<b>19</b>	<b>0</b>	<b>9,981</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	19	0	700	0	0	0	0	0	719
Construction	0	0	9,001	0	0	0	0	0	9,001
Project Administration	0	0	280	0	0	0	0	0	280
<b>TOTAL EXPENDITURES:</b>	<b>19</b>	<b>0</b>	<b>9,981</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### HOPE VI - SCOTT/CARVER HOMES HOUSING PROJECT - PHASE 3

PROJECT #: 807100

DESCRIPTION: Develop mixed financed housing family units - Phase 3

LOCATION: 7226 NW 22 Ave

Unincorporated Miami-Dade County

District Located: 2

District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Hope VI Grant	812	0	2,200	1,400	990	0	0	0	5,402
Replacement Housing Factor (RHF)	100	0	2,471	1,580	0	0	0	0	4,151
<b>TOTAL REVENUES:</b>	<b>912</b>	<b>0</b>	<b>4,671</b>	<b>2,980</b>	<b>990</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,553</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	10	0	100	50	0	0	0	0	160
Construction	821	0	4,071	3,350	270	0	0	0	8,512
Project Administration	81	0	500	200	100	0	0	0	881
<b>TOTAL EXPENDITURES:</b>	<b>912</b>	<b>0</b>	<b>4,671</b>	<b>3,600</b>	<b>370</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,553</b>

### ARCHITECTURAL AND INSPECTION SERVICES CAPITAL FUND PROGRAMS (CFP)

PROJECT #: 807910

DESCRIPTION: Reimburse planning, architectural design, and inspections costs for public housing developments

LOCATION: Countywide

Various Sites

District Located: Countywide

District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Fund Emergencies – 751	82	70	0	0	0	0	0	0	152
Capital Funds Program (CFP) - 712	692	200	0	0	0	0	0	0	892
Capital Funds Program (CFP) - 713	3	497	500	300	0	0	0	0	1,300
Capital Funds Program (CFP) - 714	0	0	300	500	500	0	0	0	1,300
<b>TOTAL REVENUES:</b>	<b>777</b>	<b>767</b>	<b>800</b>	<b>800</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,644</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	777	767	800	800	500	0	0	0	3,644
<b>TOTAL EXPENDITURES:</b>	<b>777</b>	<b>767</b>	<b>800</b>	<b>800</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,644</b>

### NEW FAMILY UNITS AT VICTORY HOMES

PROJECT #: 808920

DESCRIPTION: Construct 77 new public housing family units

LOCATION: 530 NW 75 St

City of Miami

District Located: 3

District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	9,981	0	0	0	0	0	9,981
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
<b>TOTAL REVENUES:</b>	<b>19</b>	<b>0</b>	<b>9,981</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	19	0	700	0	0	0	0	0	719
Construction	0	0	8,281	0	0	0	0	0	8,281
Project Administration	0	0	1,000	0	0	0	0	0	1,000
<b>TOTAL EXPENDITURES:</b>	<b>19</b>	<b>0</b>	<b>9,981</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands)
		ESTIMATED PROJECT COST
PUBLIC HOUSING - PHYSICAL NEEDS, MODERNIZATION AND NON-DWELLING STRUCTURES AND EQUIPMENT	Countywide	33,068
UNFUNDED TOTAL		<hr/> 33,068

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## Strategic Area

# ECONOMIC DEVELOPMENT

### Mission:

To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of life of all residents.

GOALS	OBJECTIVES
A STABLE AND DIVERSIFIED ECONOMIC BASE THAT MAXIMIZES INCLUSION OF HIGHER PAYING JOBS IN SUSTAINABLE GROWTH INDUSTRIES	Reduce Income Disparity by Increasing per Capita Income
	Attract Industries that have High Wage Jobs and High Growth Potential
	Enhance and Expand Job Training Opportunities and Education Programs to Ensure they are Aligned with the Needs of Emerging and Growth Industries
EXPANDED DOMESTIC AND INTERNATIONAL TRAVEL AND TOURISM	Attract More Visitors, Meetings and Conventions
	Improve Customer Service at Airports, Hotels and Other Service Providers that Support Travel and Tourism
EXPANDED INTERNATIONAL TRADE AND COMMERCE	Attract and Increase Foreign Direct Investments and International Trade from Targeted Countries
	Support International Banking and Other Financial Services
ENTREPRENEURIAL DEVELOPMENT OPPORTUNITIES WITHIN MIAMI-DADE COUNTY	Encourage Creation of New Small Businesses
	Create a Business Friendly Environment
	Expand Opportunities for Small Businesses to Compete for County Contracts
REVITALIZED COMMUNITIES	Provide Adequate Public Infrastructure that is Supportive of New and Existing Businesses
	Develop Urban Corridors (TUAs, CRAs and Enterprise Zones, NRSAs) as Destination Centers



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Miami-Dade Economic Advocacy Trust

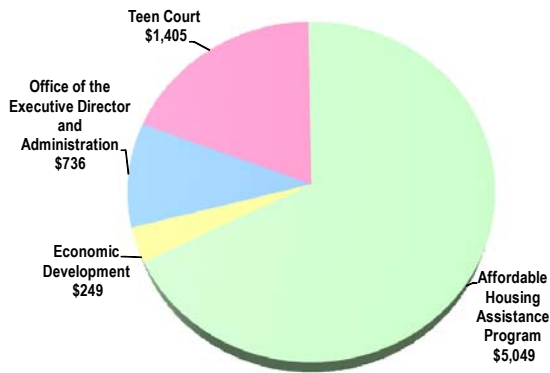
The Miami-Dade Economic Advocacy Trust (MDEAT) addresses and advocates for the equitable participation of, primarily, Miami-Dade County's Black community and Targeted Urban Areas as identified by Miami-Dade County.

As part of the Economic Development and Health and Human Services strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community and strives for the elimination of disparities within the community at large. These programs include affordable housing opportunities for low-to-moderate income families, a teen court diversion program for youths, and various economic development initiatives to better the Black community of Miami-Dade County.

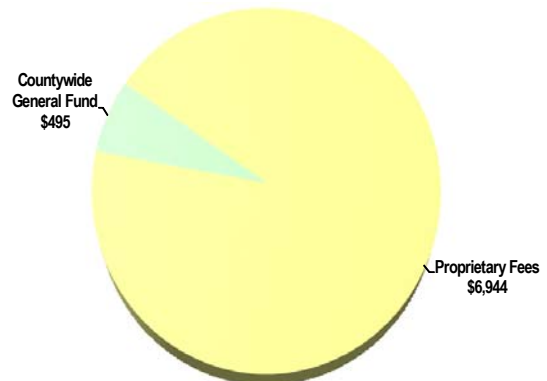
MDEAT is governed by a 15 member Board of Trustees who are selected by the Miami-Dade Economic Advocacy Trust Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor who recommends to the Board of County Commissioners for approval.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### TABLE OF ORGANIZATION

<p style="text-align: center;"><b><u>OFFICE OF THE EXECUTIVE DIRECTOR</u></b></p> <ul style="list-style-type: none"> <li>Oversees programs, special initiatives, and advocacy activities that address disparities that exist for the Black community and Targeted Urban Areas as identified by Miami-Dade County in the areas of housing, economic development, and criminal justice</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 3         </div> <div style="text-align: center;"> <u>FY 14-15</u> 3         </div> </div>			
<p style="text-align: center;"><b><u>ADMINISTRATION</u></b></p> <ul style="list-style-type: none"> <li>Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 3         </div> <div style="text-align: center;"> <u>FY 14-15</u> 3         </div> </div>		<p style="text-align: center;"><b><u>ECONOMIC DEVELOPMENT</u></b></p> <ul style="list-style-type: none"> <li>Promotes economic development in the Black community and Targeted Urban Areas for business expansion and job creation through capacity-building workshops, trainings, and special initiatives based on emerging economic trends</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 1         </div> <div style="text-align: center;"> <u>FY 14-15</u> 1         </div> </div>	
<p style="text-align: center;"><b><u>TEEN COURT</u></b></p> <ul style="list-style-type: none"> <li>Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in the field of law</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 13         </div> <div style="text-align: center;"> <u>FY 14-15</u> 12         </div> </div>		<p style="text-align: center;"><b><u>HOUSING ASSISTANCE PROGRAM</u></b></p> <ul style="list-style-type: none"> <li>Provides technical and financial assistance to provide homeownership opportunities to low-to-moderate income families</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 3         </div> <div style="text-align: center;"> <u>FY 14-15</u> 3         </div> </div>	

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget Adopted FY 13-14FY 14-15	
<b>Revenue Summary</b>				
General Fund Countywide	495	532	567	495
Interest Earnings	2	4	4	4
Carryover	1,413	1,132	1,214	2,295
Documentary Stamp Surtax	1,667	2,441	2,000	3,400
Surtax Loan Payback	1	2	75	0
Teen Court Fees	1,280	1,454	1,330	1,245
Total Revenues	4,858	5,565	5,190	7,439
<b>Operating Expenditures</b>				
<b>Summary</b>				
Salary	1,170	1,299	1,451	1,464
Fringe Benefits	318	303	421	470
Contractual Services	87	76	34	41
Other Operating	1,860	124	2,567	114
Charges for County Services	65	39	28	34
Grants to Outside Organizations	245	2,655	679	5,314
Capital	8	3	10	2
Total Operating Expenditures	3,753	4,499	5,190	7,439
<b>Non-Operating Expenditures</b>				
<b>Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Public Safety</b>				
Teen Court	1,589	1,405	13	12
<b>Strategic Area: Economic Development</b>				
Office of the Executive Director and Administration	710	736	6	6
Affordable Housing Assistance Program	2,649	5,049	3	3
Economic Development	242	249	1	1
Total Operating Expenditures	5,190	7,439	23	22

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	16	58	54	22	55
Fuel	0	0	0	0	0
Overtime	9	11	0	11	0
Rent	118	2	0	4	13
Security Services	17	17	13	20	16
Temporary Services	0	0	0	0	0
Travel and Registration	5	2	3	3	5
Utilities	12	11	8	12	7

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION

The Office of the Executive Director and Administration provides overall leadership and coordination of departmental operations and ensures financial, fiscal, and accounting controls.

- Oversees programs, special initiatives, and advocacy activities that address disparities for Black residents and the community at large in the areas of housing, economic development, and criminal justice
- Develops the operating and capital budgets
- Administers grant funds
- Performs procurement, personnel, and accounting functions

### DIVISION: AFFORDABLE HOUSING ASSISTANCE PROGRAM

The Affordable Housing Assistance Program Division provides technical and financial assistance to provide homeownership opportunities to low-to-moderate income families.

- Provides down payment and closing cost assistance to qualified first time low-to-moderate income homebuyers
- Processes mortgage applications for affordable housing units
- Establishes partnerships with public, private sector, and financial institutions to provide housing opportunities for low-to-moderate income homebuyers

#### Strategic Objectives - Measures

- HH2-2: Stabilize home occupancy

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the number of new homeowners	New homeowners provided closing costs and down payment assistance	OP	↔	256	248	290	348	335
	Affordable housing community forums and special housing events held	OP	↔	12	16	14	17	15

### DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps to address the socio-economic disparity of the Black community and Targeted Urban Areas by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Promotes economic development in the Black community for business expansion and job creation
- Promotes expansion of the small business community through capacity-building workshops, trainings, and special initiatives based on emerging economic trends

#### Strategic Objectives - Measures

- ED4-1: Encourage creation of new small businesses

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the number of successful small businesses in targeted areas	Community Economic Development Forums sponsored	OP	↔	6	5 7		6	10

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: TEEN COURT

The Teen Court Division provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in law.

- Provides ethics, anti-theft, substance abuse, crime prevention, and other workshops for juveniles
- Provides training for youth to work in the capacity of defense attorney, prosecuting attorney, juror, clerk, and bailiff in Teen Court proceedings

### Strategic Objectives - Measures

- PS1-3: Support successful re-entry into the community

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Reduce the recidivism rate of first-time misdemeanor juvenile offenders	Juveniles referred to Teen Court	OP	↔	527	511	565	471	510
	Recidivism rate for juveniles successfully completing Teen Court*	OC	↓	1.3%	3.9%	2.0%	2.1%	1.8%
	Workshops held for Teen Court participants	OP	↔	188	185	230	204	220
	Courtroom sessions held by participating juveniles	OP	↔	470	226	300	268	310

\*Specific reason for increase in FY 2012-13 Actual cannot be identified at this time

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget continues funding support to the Juvenile Services Department's diversion program (\$120,000)
- *The FY 2014-15 Adopted Budget reflects the elimination of two Juvenile Services Specialists and the addition of one Teen/Student Court Specialist implemented in FY 2013-14; the adjustment is budget neutral*

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire one Economic Development Specialist to coordinate and support Economic Development outreach and training	\$0	\$92	1
Provide additional business educational outreach and initiatives that promote economic development in the community	\$0	\$355	0
<b>Total</b>	<b>\$0</b>	<b>\$447</b>	<b>1</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Regulatory and Economic Resources

The Regulatory and Economic Resources (RER) Department enables sustainable economic development through smart regulatory strategies and business expansion initiatives. RER enforces codes and regulations established by the federal government, the State of Florida and Miami-Dade County governing the construction, alteration, and maintenance of buildings and structures within the unincorporated areas of Miami-Dade County; administers the zoning regulations for unincorporated Miami-Dade County and those municipalities that have entered into service agreements with the County; regulates activities that have a potential impact on environmental resources throughout the County; and enhances economic development within the County through land use planning, green initiatives, and a wide range of programs for business, job seekers, and consumers. RER offers the public, in most instances, a "one-stop shop" for a variety of permit requirements and economic related activities.

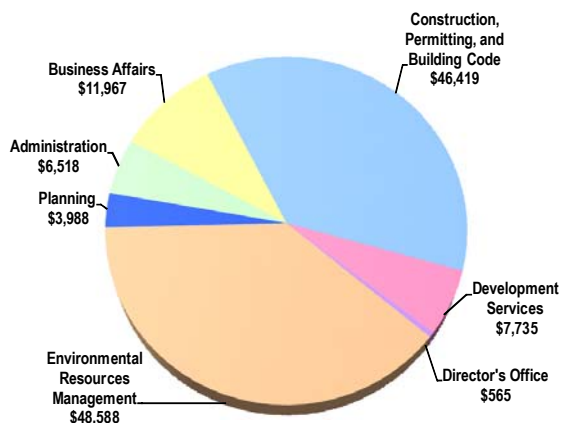
RER crosses two strategic areas, performing activities that are related to Neighborhood and Infrastructure as well as Economic Development. As part of the Neighborhood and Infrastructure Strategic Area, RER provides services related to contractor licensing, construction products evaluation, training, and education and certification of building code enforcement personnel countywide; reviews applications and issues building permits for the construction of new buildings and structures and for the alteration of existing ones; performs inspections as construction progresses to verify compliance with the applicable construction codes and regulations; investigates complaints, enforces the correction of building code violations related to new and existing buildings, enforces local regulations related to unsafe buildings and structures, and provides code compliance services; provides administrative and technical support to boards and panels. In addition, the Department oversees protection of our air, water, and soil resources, including protection of the Biscayne Aquifer our sole source of drinking water, responds to complaints regarding pollution, oversees clean-up of contaminated soil, protects, restores, and enhances natural areas and monitors environmental resources; manages capital programs, including beach renourishment, as well as acquisition and protection of environmentally endangered lands; prepares zoning recommendations, coordinates all concurrency management activities, reviews development plans for compliance with zoning regulations, issues certificates of use, administers impact fee programs, and provides technical support at zoning meetings of the Board of County Commissioners (BCC) and Community Zoning Appeals Board meetings.

As part of its Economic Development Strategic Area, RER oversees the sustainable transformation of the County through green initiatives; administration and enforcement of growth management through the Comprehensive Development Master Plan (CDMP) and Historic Preservation ordinance; promotion of film and television related industries; economic growth through administration of local economic development programs including the Qualified Target Industry (QTI) and the Targeted Jobs Incentive Fund (TJIF) programs; and enforcement of consumer laws and licensing requirements that protect purchasers of goods and services. Other functions include international trade coordination, cooperative extension, passenger transportation regulation, and coordination with the county's agricultural industry. RER's functions are closely related to and require coordination with other County departments, including Fire Rescue, Public Works and Waste Management (PWWM), and Water and Sewer (WASD). The Department works cooperatively with local, state, and federal agencies as well as other community entities.

### FY 2014-15 Adopted Budget

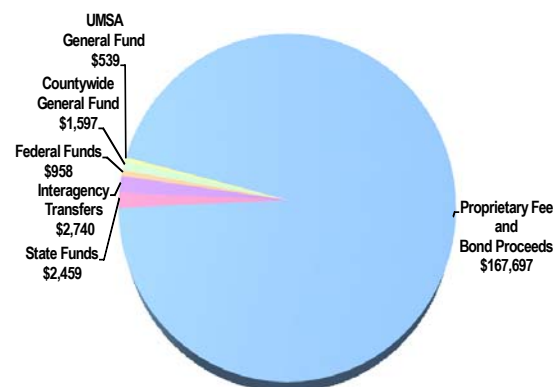
#### Expenditures by Activity

(dollars in thousands)



#### Revenues by Source

(dollars in thousands)





# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<b>OFFICE OF THE DIRECTOR</b> <ul style="list-style-type: none"> <li>Provides overall direction for Department operations and formulates departmental policy</li> </ul> <div> <div>FY 13-14</div> <div>3</div> </div> <div> <div>FY 14-15</div> <div>4</div> </div>	
<b>ADMINISTRATIVE SERVICES AND FISCAL MANAGEMENT</b> <ul style="list-style-type: none"> <li>Provides administrative support for finance and budgeting, billing and collection, human resources, procurement, asset management, information technology shared services, business plan development, performance management reporting and departmental safety coordination</li> </ul> <div> <div>FY 13-14</div> <div>48</div> </div> <div> <div>FY 14-15</div> <div>54</div> </div>	<b>BUSINESS AFFAIRS</b> <ul style="list-style-type: none"> <li>Regulates various industries, including private for-hire transportation; provides education and training services to commercial growers, homeowners, families, and youths; coordinates activities to increase international trade and promotes the County as a global gateway; coordinates film activities and permitting</li> </ul> <div> <div>FY 13-14</div> <div>144</div> </div> <div> <div>FY 14-15</div> <div>107</div> </div>
<b>CONSTRUCTION, PERMITTING AND BUILDING CODE</b> <ul style="list-style-type: none"> <li>Serves as the Building Official for Miami-Dade County; processes Florida Building Code and unsafe structures violations; manages and enforces local contractor licensing as part of Chapter 10 of the County Code; ensures compliance with the Florida Building Code and other applicable regulations through review of plans, inspection of construction, and enforcement activities; administers licensing of local contractors; reviews and recommends construction products and components; manages the preparation, legal review, and certification of documents related to planning, zoning and development; processes construction permit applications, inspection requests and results, and Certificates of Occupancy; directs records management, and public information; provides residential and commercial zoning code enforcement; and assesses impact fees</li> </ul> <div> <div>FY 13-14</div> <div>306</div> </div> <div> <div>FY 14-15</div> <div>309</div> </div>	<b>ENVIRONMENTAL RESOURCE MANAGEMENT</b> <ul style="list-style-type: none"> <li>Conducts environmental resources permitting, monitoring, and restoration; facilitates contaminated site remediation to ensure that environmental laws are followed; regulates sources of pollution and monitors air quality; regulates water supply protection</li> </ul> <div> <div>FY 13-14</div> <div>371</div> </div> <div> <div>FY 14-15</div> <div>375</div> </div>
<b>DEVELOPMENT SERVICES</b> <ul style="list-style-type: none"> <li>Maintains zoning data for properties in unincorporated Miami-Dade County; ensures all commercial, office, residential, industrial, and agricultural developments conform to all land use regulations and codes</li> </ul> <div> <div>FY 13-14</div> <div>53</div> </div> <div> <div>FY 14-15</div> <div>56</div> </div>	<b>PLANNING</b> <ul style="list-style-type: none"> <li>Manages and administers the CDMP; prepares population projections and economic, demographic, and growth alternatives; coordinates Sustainable Initiatives</li> </ul> <div> <div>FY 13-14</div> <div>34</div> </div> <div> <div>FY 14-15</div> <div>33</div> </div>

The FY 2014-15 total number of full-time equivalent positions is 952.25

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	3,134	3,006	2,872	1,597
General Fund UMSA	1,185	1,157	1,263	539
Impact Fee Administration	1,226	1,897	618	1,425
Fees and Charges	9,610	7,858	7,026	7,328
Foreclosure Registry	2,010	2,810	1,900	1,910
Utility Service Fee	25,141	25,284	24,175	24,979
Zoning Revenue	7,319	7,777	6,768	7,173
Auto Tag Fees	1,665	1,711	1,600	1,600
Building Administrative Fees	283	488	308	269
Carryover	22,740	42,182	50,340	64,804
Code Compliance Fees	1,669	2,613	1,567	1,568
Code Fines / Lien Collections	7,908	7,728	7,049	7,422
Construction / Plat Fees	0	1,992	1,597	2,209
Contract Monitoring Fees	128	124	428	0
Contractor's Licensing and Enforcement Fees	1,474	1,369	1,327	1,242
Environmentally Endangered Land Fees	572	593	700	650
Local Business Tax Receipt	471	471	471	471
Miscellaneous Revenues	90	245	200	197
Operating Permit Fee	8,040	7,944	7,339	7,553
Other Revenues	1,451	846	1,051	2,013
Permitting Trades Fees	25,413	25,854	23,991	23,519
Plan Review Fee	8,291	8,753	7,220	7,885
Planning Revenue	1,054	935	640	690
Product Control Certification Fees	3,319	2,985	3,015	2,790
State Grants	4,145	2,891	3,356	2,459
Federal Grants	6,179	2,095	969	958
Airport Project Fees	530	448	585	560
Transfer From Other Funds	9,888	6,863	4,944	1,510
Interagency Transfers	649	1,210	1,234	670
<b>Total Revenues</b>	<b>155,584</b>	<b>170,129</b>	<b>164,553</b>	<b>175,990</b>

### Operating Expenditures

#### Summary

Salary	65,926	60,581	64,282	63,739
Fringe Benefits	15,515	13,851	17,076	18,373
Court Costs	13	5	60	60
Contractual Services	2,246	2,351	2,775	9,777
Other Operating	13,542	8,481	8,671	11,805
Charges for County Services	13,720	20,476	21,405	20,288
Grants to Outside Organizations	177	430	430	430
Capital	1,969	897	1,335	1,308
<b>Total Operating Expenditures</b>	<b>113,108</b>	<b>107,072</b>	<b>116,034</b>	<b>125,780</b>

### Non-Operating Expenditures

#### Summary

Transfers	294	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	48,519	50,210
<b>Total Non-Operating Expenditures</b>	<b>294</b>	<b>0</b>	<b>48,519</b>	<b>50,210</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Neighborhood and Infrastructure</b>				
Administration	6,189	6,518	48	54
Construction, Permitting, and Building Code	38,512	46,419	306	309
Development Services	6,736	7,735	53	56
Director's Office	504	565	3	4
Environmental Resources	44,920	48,588	371	375
Management				
Planning	3,747	3,988	34	33
<b>Strategic Area: Economic Development</b>				
Administration	231	0 0		0
Business Affairs	15,195	11,967	144	107
Director's Office	0	0 0		0
<b>Total Operating Expenditures</b>	<b>116,034</b>	<b>125,780</b>	<b>959</b>	<b>938</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	269	227	304	306	283
Fuel	418	372	418	380	360
Overtime	449	440	520	428	525
Rent	9,338	9,331	9,758	7,939	8,969
Security Services	19	16	29	17	29
Temporary Services	113	84	167	269	177
Travel and Registration	120	145	172	132	175
Utilities	1,134	1,055	1,156	964	1,113

### **DIVISION: DIRECTOR'S OFFICE**

The Office of the Director is responsible for overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and represents the interests of the Department at the local, national and international levels.

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## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: CONSTRUCTION, PERMITTING, AND BUILDING CODE**

The Construction, Permitting, and Building Code Division serves as the Building Official for Miami-Dade County, enforces the Florida Building Code (FBC) and other applicable construction regulations through the review of plans, inspection of construction, and other enforcement activities.

- Processes violations of the Florida Building Code (FBC), Chapters 8 and 10 of the County Code, unsafe structures regulations, and directs all enforcement activities
- Provides residential and commercial code enforcement to enhance the safety and aesthetics of the community through residential education and promotion of voluntary compliance
- Oversees nuisance abatement, zoning violations, and other maintenance regulations
- Provides administrative and clerical support for the Board of Rules and Appeals, the Construction Trades Qualifying Board, and the Unsafe Structures Board
- Provides technical information and assistance to 34 municipal building departments to ensure uniformity in the enforcement and interpretation of the Florida Building Code
- Reviews and makes recommendations on construction products and components to be used throughout Miami-Dade County
- Issues contractor licenses
- Receives and process construction permit applications
- Inspects structures to ensure building compliance with the FBC and issues permits
- Provides support to inspections and plans processing for building construction activities

### **Strategic Objectives - Measures**

- NI4-1: Ensure buildings are safer

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Receive and process construction permit applications and provide support to inspections and plans processing	Permits issued	OP	↔	45,180	49,527	40,000	46,524	45,000
Ensure building compliance with the FBC and other codes through inspections, plans processing, enforcement, and educational outreach	Percentage of field inspections rejected	EF	↓	20%	19%	25%	20%	25%
	Average business days to process residential permit applications*	EF	↓	8	7	24	9	24
	Average business days to process commercial permit applications*	EF	↓	17	16	41	18	41

\*The Budget and Target reflect total days at each permit discipline added together. The Actuals reflect the number of days taken during simultaneous review. The measure will be adjusted next fiscal year to be exhibited properly

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>NI4-1: Ensure buildings are safer</li> </ul>								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve response time for reviewing property maintenance and zoning complaints	Average calendar days from zoning complaint to first inspection*	EF	↓	5	10	5	24	15
	Average calendar days from first zoning (Chapter 33) inspection to compliance with warning letter*	EF	↓	40	41	40	63	60
	Average calendar days from first zoning (Chapter 33) inspection to compliance with Civil Violation Notice (CVN)	EF	↓	43	42	40	42	40
	Average calendar days from receipt of exterior property maintenance (Chapter 19) complaint to first inspection	EF	↓	5	8 5		5	10
	Average calendar days from property (Chapter 19) inspection to compliance with warning letter	EF	↓	43	34	35	51	40

\*FY 2013-14 Actual and FY 2014-15 Target increased due to higher than expected attrition

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes funding from the Community Development Block Grant (CDBG) for code enforcement activities including zoning and exterior property maintenance (\$429,000)
- The FY 2014-15 Adopted Budget includes the addition of seven positions (\$675,000) for the Construction, Permitting and Building Code Division to meet the increased demand of building activities

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: ENVIRONMENTAL RESOURCES MANAGEMENT

The Environmental Resource Management Division protects air, water, soils, and natural systems that are vital to human health and safety and provide habitat for unique plant and animal communities that occur nowhere else in the world.

- Oversees countywide environmental regulatory functions including monitoring air and water quality, endangered lands acquisition, restoration, and remediation of contaminated sites
- Manages, coordinates, and administers environmental education programs
- Enforces and regulates federal, state, and local laws to ensure prevention of costly contamination of water and air pollution, protect vulnerable drinking water supply, water infrastructure, and minimize flooding
- Investigates complaints received from the public
- Supports the Environmental Quality Control Board in review and action upon appeals or requests for variances

#### Strategic Objectives - Measures

- NI3-1: Maintain air quality

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure timely processing of air quality inspections and permits	Percentage of State air quality permits issued on time	EF	↑	98%	100%	100%	100%	100%
	Percentage of County air quality permits issued on time	EF	↑	99%	98%	100%	98%	100%

- NI3-3: Protect groundwater and drinking water wellfield areas

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure, through efficient review of plans, that land use and development within Miami-Dade County is in accordance with the Miami-Dade County Environmental Protection Code (EPC)	Percentage of building permit plans reviewed within four to eight business days*	EF	↑	93%	97%	100%	86%	100%
Facilitate prompt resolution of citizen environmental complaints	Percentage of sanitary nuisance complaints responded to within 24 hours	EF	↑	96%	95%	92%	94%	92%
Minimize the impact of development on environmental resources	Percentage of Resource Protection Permit applications reviewed on time (Class I - VI Permits)	EF	↑	99%	95%	95%	99%	95%
	Percentage of wetland acres reviewed for unauthorized impacts	EF	↑	46%	48%	50%	50%	50%

\*Actual dropped due to higher than expected attrition

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>NI3-1: Maintain air quality</li> </ul>								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Conduct long-term groundwater sampling to document the environmental health and status of the Biscayne Aquifer	Percentage of samples from Biscayne Bay surface water in compliance with County bacterial standard	OC	↑	100%	100%	95%	100%	95%
	Percentage of surface water monitoring samples collected on schedule	EF	↑	99%	99%	95%	99%	95%
Conduct long-term surface and groundwater sampling to document the environmental health and status of Biscayne Bay, its tributaries, and the Biscayne Aquifer	Percentage of contaminated site rehabilitation documents reviewed on-time	EF	↑	98%	96%	90%	97%	90%
	Percentage of wellfield monitoring samples collected on schedule	EF	↑	98%	100%	95%	99%	95%

### DIVISION COMMENTS

- ☛ The FY 2014-15 Adopted Budget includes the addition of five positions (\$329,000) in the Environmental Resources Management Division to assist with increased environmental protection and consent decree related activities
- ☛ The FY 2014-15 Adopted Budget includes budgeted reimbursements of \$560,000 from the Miami-Dade Aviation Department for personnel and operating expenses; activities include the oversight of environmental aspects of construction activities, assessment and oversight of the cleanup of contaminated sites, and inspections of permitted facilities
- ☛ In FY 2014-15, the Parks, Recreation and Open Spaces Department will continue land management for the Environmentally Endangered Lands (EEL) with funding support from the EEL Program (\$3.2 million)
- ☛ In FY 2014-15, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$208,000)
- In FY 2014-15, the Environmental Resources Management Division will provide funding for Environment Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: PLANNING

The Planning Division provides policies for sound growth management, historic preservation, urban planning, sustainability planning, and transportation development through the Comprehensive Development Master Plan (CDMP) and related activities.

- Conducts long and short range planning activities relating to the social, economic, physical development, and growth management of the County
- Administers and implements the County's CDMP and its policies
- Conducts studies promoting smart growth and sustainability principles
- Conducts demographic, economic, and geographic research
- Provides support to County departments, the Board of County Commissioners, and advisory committees and boards, and outside local agencies and governments
- Administers the Concurrency Management Program, Agricultural Practices Board and Historic Preservation Board
- Coordinates countywide historic preservation activities and implements the requirements of Miami-Dade Countys Historic Preservation ordinance
- Conducts economic analysis to assist administration and BCC in evaluating policy options, and administers state and local economic incentives, including QTI (Qualified Target Industry), TJIF (County Targeted Jobs Incentive Fund), and Enterprise Zone programs

### Strategic Objectives - Measures

- GG6-2: Lead community sustainability efforts

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Coordinate internal County sustainability initiatives	Number of activities implemented to decrease county-wide energy consumption	OC	↑	N/A	22	20	29	20
	Number of GreenPrint initiatives in progress and completed	OC	↑	N/A	94	85	110	85

### DIVISION COMMENTS

- ☛ The FY 2014-15 Adopted Budget continues the Save Energy and Money Revolving Loan Fund (SEAM) established with a one-time investment from the General Fund in FY 2010-11 to fund energy and water efficiency projects; the fund will began to repay the general fund with savings generated by the projects and will continue to be set aside in future years to fund additional projects
- In FY 2014-15, as a part of the Department's on-going reorganization efforts, the Planning Division reflects a reduction of one position (\$63,000)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: DEVELOPMENT SERVICES**

The Development Services Division maintains zoning data and implements the zoning code for properties in unincorporated Miami-Dade County including the permitted uses.

- Reviews and evaluates zoning public hearing applications and land platting
- Prepares community-based development plans and implementing ordinances
- Provides technical assistance to developers and the public
- Provides support to various Boards and committees including the Development Impact Committee (DIC) Executive Council, Community Zoning Appeals Board, and the Board of County Commissioners

### **DIVISION COMMENTS**

- The FY 2014-15 Adopted Budget includes the addition of one position (\$63,000) in the Development Services Division to meet the demand of zoning hearing activities

### **DIVISION: ADMINISTRATION**

The Administration and Fiscal Management Division provides coordination of personnel, finance, budget, planning, procurement, information systems, and customer service functions department-wide.

- Prepares and monitors the Departments operating and capital budgets
- Coordinates the departmental business plan and performance management reports
- Oversees all revenue collection, billing, grant management, accounts payable financial reporting, procurement, capital and material inventory control, and fleet management
- Coordinates information technology shared services for all lines of functions for Department
- Manages all personnel functions including payroll, labor management, recruitment, compensation, personnel reporting, employee safety, emergency management, and performance evaluation
- Pursues opportunities for technology improvements to improve customer service, increase efficiency, and provide greater information access and exchange department wide

### **DIVISION COMMENTS**

- *The FY 2014-15 Adopted Budget includes the addition of three positions (\$226,000) in the Administration division to provide adequate fiscal oversight of revenue collections; and the reduction of one clerical position (\$43,000) as part of streamlining operations*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: BUSINESS AFFAIRS

The Business Affairs Division incorporates functions related to the cooperative extension, passenger for hire regulation, agricultural, consumer protection, economic development, international trade and film and entertainment activities.

- Administers the Florida Yards and Neighborhoods, 4-H Development and Purchase Development Rights programs
- Provides education and training in commercial crop agriculture and landscape maintenance including pesticide application, gardening and home lawn care
- Regulates the taxicab and limousine industries, chauffeurs and private/public ambulance providers, investigates consumer/passenger complaints, performs vehicle inspections, and conducts chauffeur training programs
- Licenses and regulates locksmith, towing, motor vehicle, moving, vehicle immobilization, motor vehicle title loan, water re-metering industries, registers telecommunication companies, and issues domestic partnership certificates
- Promotes international trade through various initiatives, including trade missions, local workshops, protocol support, and administration of the Sister City program
- Promotes the film and entertainment industry through various initiatives, including business attraction and industry development, policy formation efforts at the state and local levels, the issuing of film permits, and providing coordinating support between production companies and County Departments

### Strategic Objectives - Measures

- ED1-1: Reduce income disparity by increasing per capita income

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Identify opportunities for film industry growth	Business matchmaking meetings arranged	OP	↔	166	440	200	200	200
	Support provided during inbound missions	OP	↔	9	12	6	6	6
	Film industry jobs created	OC	↑	16,128	13,712	16,000	11,685	11,200

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase opportunities for international trade	Participants attending For-Hire Trainings	OP	↔	3,467	3,756	3,400	3,876	3,800

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
For-hire services that meet the public need	Wait time at the For-Hire Vehicle Inspection Station (in minutes)	EF	↓	19	12	18	17	18

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes support from the Greater Miami Convention and Visitors Bureau (\$175,000) towards economic development and film and entertainment activities
- The FY 2014-15 Adopted Budget includes \$261,000 from the Water and Sewer Department to support the Florida Yards and Neighborhoods Program and the Landscape Irrigation Water Conservation Project
- In FY 2013-14, as a part of the Department's on-going reorganization efforts, the Business Affairs Division reduced 32 positions with the transfer of all Small Business Development activities to the Internal Services Department (ISD)
- In FY 2014-15, as a part of the Department's on-going reorganization efforts, the Business Affairs Division reflects a reduction of three positions (\$386,000) related to Economic Development services

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ADDITIONAL INFORMATION

- In FY 2013-14, the Department will continue to review its staffing and organizational structure to identify opportunities for streamlining operations in the near-term and long-term; although there are position fluctuations within a division, the overall position count has not changed for the department except where noted

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Army Corps of Engineers	13,422	0	10,000	10,000	0	0	0 0		33,422
Comm. Dev. Block Grant	90	90	0	0	0	0	0 0		180
Florida Department of Environmental Protection	12,963	100	100	100	100	100	100	4,000	17,563
Florida Inland Navigational District	500	200	0	0	0	0	0 0		700
State Beach Erosion Control Funds	11,659	400	5,000	5,000	0	0	0 0		22,059
Biscayne Bay Envir. Trust Fund	1,250	1,250	0	0	0	0	0 0		2,500
BBC GOB Financing	0	7,233	6,553	0	0	0	0 0		13,786
BBC GOB Series 2005A	25,111	0	0	0	0	0	0 0		25,111
BBC GOB Series 2008B	9,596	0	0	0	0	0	0 0		9,596
BBC GOB Series 2008B-1	1,981	0	0	0	0	0	0 0		1,981
BBC GOB Series 2011A	4,326	0	0	0	0	0	0 0		4,326
BBC GOB Series 2013A	2,051	0	0	0	0	0	0 0		2,051
BBC GOB Series 2014A	649	0	0	0	0	0	0 0		649
Capital Outlay Reserve	0	1,010	0	0	0	0	0 0		1,010
Departmental Trust Funds	20,202	1,500	0	0	0	0	0	2,000	23,702
Endangered Lands Voted Millage	91,751	0	0	0	0	0	0 0		91,751
Interest Earnings	45,878	200	200	200	200	200	200	6,000	53,078
<b>Total:</b>	<b>241,429</b>	<b>11,983</b>	<b>21,853</b>	<b>15,300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>12,000</b>	<b>303,465</b>
<b>Expenditures</b>									
<b>Strategic Area: Neighborhood and Infrastructure</b>									
Beach Projects	41,901	1,080	15,000	15,000	0	0	0 0		72,981
Environmental Projects	1,750	1,450	0	0	0	0	0 0		3,200
Environmentally Endangered Lands Projects	153,964	11,903	10,203	3,900	3,850	3,350	3,350	35,574	226,094
Nuisance Control	0	1,010	0	0	0	0	0 0		1,010
<b>Strategic Area: Recreation And Culture</b>									
Historic Preservation	90	90	0	0	0	0	0 0		180
<b>Total:</b>	<b>197,705</b>	<b>15,533</b>	<b>25,203</b>	<b>18,900</b>	<b>3,850</b>	<b>3,350</b>	<b>3,350</b>	<b>35,574</b>	<b>303,465</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2014-15 Adopted Budget and Multi-year Capital Plan includes the continuation of unsafe structures inspections and demolitions funded from the Capital Outlay Reserve (COR) (\$800,000)
- In FY 2014-15, unsafe structures board-up will continue with funding from the COR to board-up abandoned buildings that facilitate potential criminal activity (\$200,000); the Department will continue to contract board-up services with Greater Miami Service Corps
- In FY 2014-15, the Department will ensure that environmentally endangered lands are protected and continue to thrive as native habitats through the Environmentally Endangered Lands (EEL) Program by purchasing land (\$8.053 million), planning and designing native habitats (\$650,000), and maintaining land within the EEL Program (\$3.2 million); funding will be provided from Building Better Communities General Obligation proceeds (\$6.553 million), EEL voted millage (\$2.3 million), interest earnings (\$1.45 million), departmental trust funds (\$1.5 million), and state grants (\$100,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

- In FY 2014-15, the Department will maintain and improve beaches, which will enhance quality of life and increase tourism through the Miami-Dade County Beach Erosion and Renourishment Program (\$1.08 million), funded from State Beach Erosion Control Funds (\$400,000) and Building Better Communities General Obligation proceeds (\$680,000)
- In FY 2014-15, the Department will continue restoring and stabilizing the wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries (\$1.45 million), funded from the Biscayne Bay Environmental Trust Fund (\$1.25 million) and Florida Inland Navigational District grant proceeds (\$200,000)

### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### **HISTORIC PRESERVATION FOR CDBG ELIGIBLE PROJECTS**

**PROJECT #: 434340**



DESCRIPTION: Restore local and national designated historic properties including Cauley Square, Minderman House, and the McFarlane Houses

LOCATION: Various Sites

District Located:

Countywide

Throughout Miami-Dade County

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Comm. Dev. Block Grant	90	90	0	0	0	0	0	0	180
<b>TOTAL REVENUES:</b>	<b>90</b>	<b>90</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>180</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	90	90	0	0	0	0	0	0	180
<b>TOTAL EXPENDITURES:</b>	<b>90</b>	<b>90</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>180</b>

#### **MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT**

**PROJECT #: 552590**



DESCRIPTION: Complete beach renourishment projects for eroded portions of Miami-Dade County beaches in cooperation with the U.S. Army Corps of Engineers

LOCATION: Miami-Dade County Beaches

District Located:

4, 5

Various Sites

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Army Corps of Engineers	13,422	0	10,000	10,000	0	0	0	0	33,422
State Beach Erosion Control Funds	11,659	400	5,000	5,000	0	0	0	0	22,059
BBC GOB Financing	0	680	0	0	0	0	0	0	680
BBC GOB Series 2005A	5,982	0	0	0	0	0	0	0	5,982
BBC GOB Series 2008B	1,876	0	0	0	0	0	0	0	1,876
BBC GOB Series 2008B-1	1,936	0	0	0	0	0	0	0	1,936
BBC GOB Series 2011A	4,326	0	0	0	0	0	0	0	4,326
BBC GOB Series 2013A	2,051	0	0	0	0	0	0	0	2,051
BBC GOB Series 2014A	649	0	0	0	0	0	0	0	649
<b>TOTAL REVENUES:</b>	<b>41,901</b>	<b>1,080</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72,981</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	41,901	1,080	15,000	15,000	0	0	0	0	72,981
<b>TOTAL EXPENDITURES:</b>	<b>41,901</b>	<b>1,080</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72,981</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ABANDONED VEHICLE REMOVAL IN THE UNINCORPORATED MUNICIPAL SERVICE AREA

PROJECT #: 1003970



DESCRIPTION: Remove abandoned vehicles from private and public properties

LOCATION: Unincorporated Miami-Dade County  
Unincorporated Miami-Dade County

District Located:  
District(s) Served:

Unincorporated Municipal Service Area  
Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	10	0	0	0	0	0	0	10
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Project Administration	0	10	0	0	0	0	0	0	10
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>

### UNSAFE STRUCTURES BOARD-UP

PROJECT #: 1008920



DESCRIPTION: Brick-up abandoned buildings that facilitate unsafe environments

LOCATION: Unincorporated Miami-Dade County  
Unincorporated Miami-Dade County

District Located:  
District(s) Served:

Unincorporated Municipal Service Area  
Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	200	0	0	0	0	0	0	200
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction Management	0	200	0	0	0	0	0	0	200
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>

### ENVIRONMENTALLY ENDANGERED LANDS PROGRAM

PROJECT #: 5555621



DESCRIPTION: Acquire and manage environmentally sensitive and endangered lands

LOCATION: Various Sites  
Various Sites

District Located:  
District(s) Served:

Countywide  
Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Florida Department of Environmental Protection	12,963	100	100	100	100	100	100	4,000	17,563
BBC GOB Financing	0	6,553	6,553	0	0	0	0	0	13,106
BBC GOB Series 2005A	19,129	0	0	0	0	0	0	0	19,129
BBC GOB Series 2008B	7,720	0	0	0	0	0	0	0	7,720
BBC GOB Series 2008B-1	45	0	0	0	0	0	0	0	45
Departmental Trust Funds	20,202	1,500	0	0	0	0	0	2,000	23,702
Endangered Lands Voted Millage	91,751	0	0	0	0	0	0	0	91,751
Interest Earnings	45,878	200	200	200	200	200	200	6,000	53,078
<b>TOTAL REVENUES:</b>	<b>197,688</b>	<b>8,353</b>	<b>6,853</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>12,000</b>	<b>226,094</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	100,017	8,053	6,553	750	750	750	750	13,000	130,623
Planning and Design	13,854	650	650	650	600	600	600	9,000	26,604
Capital Maintenance	40,093	3,200	3,000	2,500	2,500	2,000	2,000	13,574	68,867
<b>TOTAL EXPENDITURES:</b>	<b>153,964</b>	<b>11,903</b>	<b>10,203</b>	<b>3,900</b>	<b>3,850</b>	<b>3,350</b>	<b>3,350</b>	<b>35,574</b>	<b>226,094</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION

PROJECT #: 5555691



DESCRIPTION: Restore, enhance, and stabilize wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries  
 LOCATION: Biscayne Bay and Tributaries District Located: 4, 5, 7, 8  
 Various Sites District(s) Served: 5, 7, 8

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Florida Inland Navigational District	500	200	0	0	0	0	0	0	700
Biscayne Bay Envir. Trust Fund	1,250	1,250	0	0	0	0	0	0	2,500
<b>TOTAL REVENUES:</b>	<b>1,750</b>	<b>1,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,750	1,450	0	0	0	0	0	0	3,200
<b>TOTAL EXPENDITURES:</b>	<b>1,750</b>	<b>1,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,200</b>

### UNSAFE STRUCTURES DEMOLITION

PROJECT #: 10022210



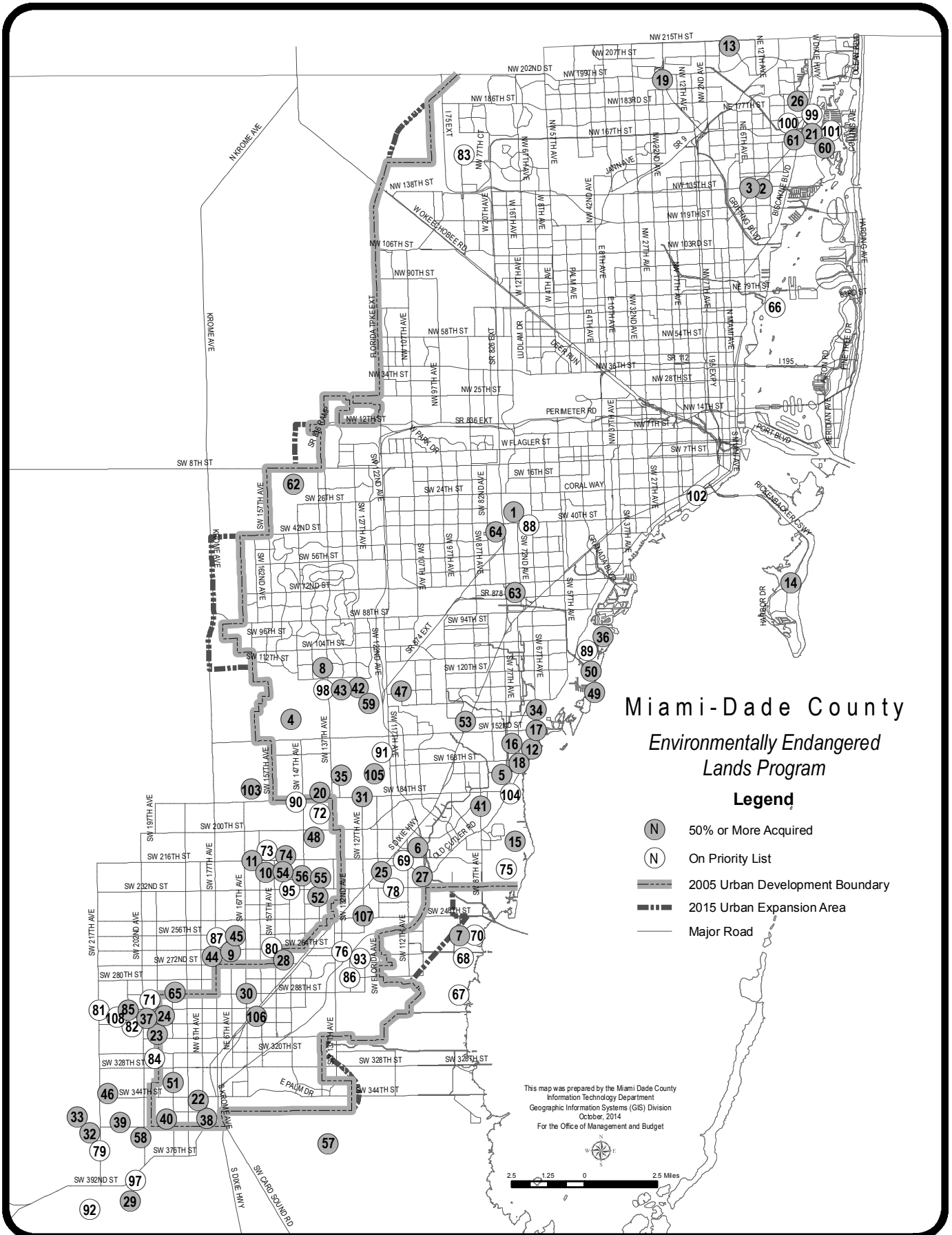
DESCRIPTION: Demolish abandoned buildings that create physical and health threats to the community  
 LOCATION: Unincorporated Miami-Dade County District Located: Unincorporated Municipal Service Area  
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	800	0	0	0	0	0	0	800
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction Management	0	800	0	0	0	0	0	0	800
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>

### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT	Miami-Dade County Beaches	20,000
	<b>UNFUNDED TOTAL</b>	<b>20,000</b>

# FY 2014-15 Adopted Budget and Multi-Year Capital Plan



# FY 2014-15 Adopted Budget and Multi-Year Capital Plan

## Acquisition Projects: Environmentally Endangered Lands Program

Acquired Projects						No	Site Name	Location	Type	Acres	Priority
No	Site Name	Location	Type	Acres	Priority	55	Silver Palm Groves	SW 232 St & SW 142 Ave	Rockridge Pinelands	20.4	♦
1	A. D. Barnes Park	3775 SW 74 Ave	Natural Areas	24	♦	56	Silver Palm Hammock	SW 228 St & SW 149 Ave	Tropical Hammocks	10	♦
2	Arch Creek Addition	NE 135 St & US 1	Buffer	1.2	♦	57	South Dade Wetlands	South Dade County	Wetlands	19,982	♦
3	Arch Creek Park	NE 135 St & US-1	Natural Areas	8.5	♦	58	Sunny Palms (Navy Wells #42)	SW 368 St & SW 202 Ave	Rockridge Pinelands	40.8	♦
4	Big George & Little George	SW 150 St & SW 152 Ave	Tropical Hammocks	20.1	♦	59	Tamiami Complex Addition	SW 134 St & SW 122 Ave	Rockridge Pinelands	25.6	♦
5	Bill Sadowski Park	17555 SW 79 Ave	Natural Areas	23	♦	60	Terama Tract in Oleta Preserve	Oleta Preserve	Coastal Wetlands	29.7	♦
6	Black Creek Forest	SW 214 St & SW 112 Ave	Pineland	7	♦	61	OletaTract C	NE 163 St & US-1	Coastal Wetlands	2.5	♦
7	Black Point Wetlands	SW 248 St & SW 112 Ave	Coastal Wetlands	78.9	♦	62	Tree Island Park	SW 10 St & SW 147 Ave	Wetlands	120	♦
8	(Boystown) Camp Matecumbe	SW 112 St & SW 137 Ave	Rockridge Pinelands	76.7	♦	63	Trinity	SW 76 St & SW 74 Ave	Rockridge Pinelands	10	♦
9	Camp Owaissa Bauer	SW 264 St & SW 170 Ave	Natural Areas	80	♦	64	Tropical Park	7900 Bird Rd	Natural Areas	5	♦
10	Castellow Additions	SW 226 St & SW 157 Ave	Tropical Hammocks	34.9	♦	65	West Biscayne	SW 288 St & SW 190 Ave	Rockridge Pinelands	15.1	♦
11	Castellow Hammock Park	22301 SW 162 Ave	Natural Areas	55	♦	74	Chernoff Hammock	SW 218 St & SW 154 Ave	Tropical Hammocks	4.5	♦
12	Charles Deering Estate	16701 SW 72 Ave	Natural Areas	332	♦	85	Northrop Pineland	SW 296 St & SW 207th Ave	Rockridge Pinelands	12.8	♦
13	County Line Scrub	NE 215 St & NE 4 Ave	Xeric Coastal Scrub	15	♦	103	Wilkins Pierson	SW 184 St & SW 164 Ave	Rockridge Pinelands	10	♦
14	Crandon Park	7200 Crandon Blvd	Natural Areas	444	♦	105	Metrozoo Pinelands	12400 SW 152 St	Rockridge Pinelands	142.4	♦
15	Cutler Wetlands & Addition	SW 210 St & SW 85 Ave	Coastal Wetlands	453.5	♦	106	Seminole Wayside Park Addition	SW 300 St & US-1	Rockridge Pinelands	4.3	♦
16	Deering Glade Parcel	SW 158 St & Old Cutler Rd	Buffer	9.7	♦	107	Andrew Dodge New Pines Preserve	SW 248 St & SW 127 Ave	Rockridge Pinelands	3.5	♦
17	Deering North Addition	SW 152 St & SW 67 Ave	Coastal Wetlands	40.7	♦	Unacquired Projects					
18	Deering South Addition	SW 168 St & SW 72 Ave	Pineland	32	♦	No	Site Name	Location	Type	Acres	Priority
19	Dolphin Center Addition	NW 196 St & NW 17 Ave	Xeric Coastal Scrub	3.9	♦	57	South Dade Wetlands	South Dade County	Wetlands	15,016	A
20	Eachus Pineland	SW 184 St & SW 142 Ave	Rockridge Pinelands	17.2	♦	66	Bird Key	NW 79 St & Biscayne Bay	Mangrove	37.5	A
21	East & East East Greynolds Park	17530 W Dixie Hwy	Natural Areas	33	♦	67	Biscayne Wetlands	SW 280 St & SW 107 Ave	Coastal Wetlands	864.1	A
22	Florida City	SW 344 St & SW 185 Ave	Rockridge Pinelands	23.5	♦	68	Biscayne Wetlands North Addition	SW 270 St & SW 107 Ave	Coastal Wetlands	300	B
23	Fuchs Hammock	SW 304 St & SW 198 Ave	Natural Areas	24	♦	69	Black Creek Forest	SW 216 St & SW 112 Ave	Pineland	45.5	A
24	Fuchs Hammock Addition	SW 304 St & SW 198 Ave	Rockridge Pinelands	14.8	♦	70	Black Point Wetlands	SW 248 St & SW 97 Ave	Coastal Wetlands	191.8	A
25	Goulds	SW 224 St & SW 120 Ave	Rockridge Pinelands	37	♦	71	Bowers Pineland	SW 296 St & SW 197 Ave	Rockridge Pinelands	9.8	A
26	Greynolds Park	17530 W Dixie Hwy	Natural Areas	53	♦	72	Calderon Pineland	SW 192 St & SW 140 Ave	Rockridge Pinelands	15.2	A
27	Harden Hammock	SW 226 St & SW 107 Ave	Tropical Hammocks	12.4	♦	73	Castellow #31	SW 218 St & SW 157 Ave	Tropical Hammocks	14.1	A
28	Hattie Bauer Hammock	SW 267 St & SW 157 Ave	Tropical Hammocks	14	♦	75	Cutler Wetlands	SW 196 St & SW 232 St	Coastal Wetlands	795	A
29	Holiday Hammock	SW 400 St & SW 207 Ave	Tropical Hammocks	29.8	♦	76	Dixie Heights Pineland	SW 268 St & SW 132 Ave	Rockridge Pinelands	29	B
30	Ingram	SW 288 St & SW 167 Ave	Rockridge Pinelands	9.9	♦	78	Goulds Addition	SW 232 St & SW 117 Ave	Rockridge Pinelands	35.8	A
31	Larry & Penny Thompson Park	SW 184 St & SW 127 Ave	Natural Areas	193	♦	79	Hammock Island	SW 360 St & SW 217 Ave	Tropical Hammocks	64.7	B
32	Loveland Hammock	SW 360 St & SW 222 Ave	Tropical Hammocks	15.1	♦	80	Hattie Bauer Pineland	SW 266 St & SW 157 Ave	Rockridge Pinelands	5	A
33	Lucille Hammock	SW 352 St & SW 222 Ave	Tropical Hammocks	20.8	♦	81	Homestead General Airport Hammock	SW 296 St & SW 217 Ave	Tropical Hammocks	4	A
34	Ludlam	SW 143 St & SW 67 Ave	Rockridge Pinelands	10.2	♦	82	Kings Highway	SW 304 St & SW 202 Ave	Rockridge Pinelands	31.1	B
35	Martinez (Richmond Complex)	SW 152 St & SW 130 Ave	Rockridge Pinelands	142	♦	83	Maddens Hammock	NW 164 St & SW 87 Ave	Tropical Hammocks	15.6	B
36	Matheson Hammock Park	SW 96 St & Old Cutler Rd	Natural Areas	381	♦	84	Navy Wells #2	SW 328 St & SW 197 Ave	Rockridge Pinelands	20	A
37	Meissner Hammock	SW 302 St & SW 212 Ave	Tropical Hammocks	10.3	♦	86	Notre Dame Pineland	SW 280 St & SW 132 Ave	Rockridge Pinelands	46.8	B
38	Navy Wells #23	SW 352 St & SW 182 Ave	Rockridge Pinelands	19.9	♦	87	Owaissa Bauer Addition #2	SW 264 St & SW 175 Ave	Rockridge Pinelands	10	A
39	Navy Wells #39	SW 360 St & SW 210 Ave	Rockridge Pinelands	13.1	♦	88	Pino Pineland	SW 39 St & SW 69 Ave	Rockridge Pinelands	3.8	A
40	Navy Wells Preserve	SW 356 St & SW 192 Ave	Natural Areas	239	♦	89	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	21.5	A
41	Ned Glenn Preserve (Whispering Pines)	SW 188 St & SW 87 Ave	Rockridge Pinelands	20	♦	90	Railroad Pineland	SW 184 St & SW 147 Ave	Rockridge Pinelands	18.2	B
42	Nixon Smiley Addition (Tamiami #8)	SW 128 St & SW 127 Ave	Rockridge Pinelands	63	♦	91	Richmond Complex	SW 152 St & SW 130 Ave	Rockridge Pinelands	210.8	A
43	Nixon Smiley Pineland	SW 128 St & SW 133 Ave	Natural Areas	59	♦	92	Round Hammock	SW 408 St & SW 220 Ave	Tropical Hammocks	31.1	A
44	Owaissa Bauer Addition #1	SW 264 St & SW 177 Ave	Rockridge Pinelands	9.4	♦	93	School Board	SW 268 St & SW 129 Ave	Rockridge Pinelands	18.7	A
45	Owaissa Bauer Addition #3	SW 262 St & SW 170 Ave	Tropical Hammocks	1.2	♦	95	Silver Palm Addition	SW 232 St & SW 152 Ave	Rockridge Pinelands	20	A
46	Palm Drive	SW 344 St & SW 212 Ave	Rockridge Pinelands	20	♦	97	SW Island Hammock	SW 392 St & SW 207 Ave	Tropical Hammocks	12.4	A
47	Pineshore Park	SW 128 St & SW 112 Ave	Natural Areas	7.8	♦	98	Tamiami #15	SW 124 St & SW 137 Ave	Rockridge Pinelands	35	B
48	Quail Roost	SW 200 St & SW 144 Ave	Rockridge Pinelands	48.5	♦	99	Oleta Tract A	NE 171 St & US-1	Coastal Wetlands	2.1	A
49	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	19.9	♦	100	Oleta Tract B	NE 165 St & US-1	Coastal Wetlands	3.5	A
50	R. Hardy Matheson Preserve	SW 112 St & Old Cutler Rd	Natural Areas	692	♦	101	Oleta Tract D	NE 191 St & NE 24 Ave	Coastal Wetlands	7.4	A
51	Rock Pit #39	SW 336 St & SW 192 Ave	Rockridge Pinelands	8.7	♦	102	Vizcaya Hammock Addition	3300 South Miami Ave	Tropical Hammocks	2	A
52	Rock Pit #46	SW 232 St & SW 142 Ave	Rockridge Pinelands	5	♦	104	Cutler Wetlands North Addition Hammock	SW 184 St & Old Cutler Rd	Tropical Hammocks	37	B
53	Rockdale & Addition	SW 144 St & US-1	Rockridge Pinelands	37.1	♦	108	Pine Ridge Sanctuary	SW 300 St & SW 211 Ave	Rockridge Pinelands	14	A
54	Ross Hammock	SW 223 St & SW 157 Ave	Tropical Hammocks	19.2	♦						





## Strategic Area **GENERAL GOVERNMENT**

**Mission:**  
To provide good government and support excellent public service delivery.

GOALS	OBJECTIVES
FRIENDLY GOVERNMENT	Provide Easy Access to Information and Services
	Develop a Customer-Oriented Organization
	Foster a Positive Image of County Government
	Improve Relations Between Communities and Governments
EXCELLENT, ENGAGED WORKFORCE	Attract and Hire New Talent
	Develop and Retain Excellent Employees and Leaders
	Ensure an Inclusive Workforce that Reflects Diversity
	Provide Customer-Friendly Human Resources Services
EFFICIENT AND EFFECTIVE SERVICE DELIVERY THROUGH TECHNOLOGY	Ensure Available and Reliable Systems
	Effectively Deploy Technology Solutions
	Improve Information Security
EFFECTIVE MANAGEMENT PRACTICES	Provide Sound Financial and Risk Management
	Effectively Allocate Resources to Meet Current and Future Operating and Capital Needs
GOODS, SERVICES AND ASSETS THAT SUPPORT COUNTY OPERATIONS	Acquire “Best Value” Goods and Services in a Timely Manner
	Provide Well Maintained, Accessible Facilities and Assets
	Utilize Assets Efficiently
GREEN GOVERNMENT	Reduce County Government’s Greenhouse Gas Emissions and Resource Consumption
	Lead Community Sustainability Efforts
FREE, FAIR AND ACCESSIBLE ELECTIONS	Provide Eligible Voters with Convenient Opportunities to Vote
	Maintain the Integrity and Availability of Election Results and Other Public Records
	Qualify Candidates and Petitions in Accordance with the Law



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### Audit and Management Services

Audit and Management Services (AMS) performs audits to validate compliance with applicable rules and regulations, and identifies opportunities to improve performance and foster accountability.

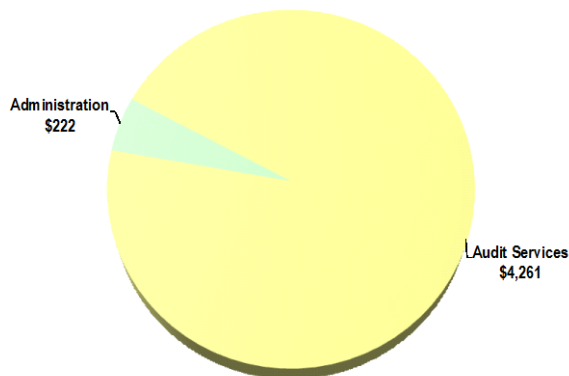
As part of the General Government strategic area, AMS examines the operations of County government and external companies, contractors, and grantees to ensure that public funds are being spent appropriately and efficiently. AMS regularly performs audits of high-risk functions and activities, and responds to special audit requests from the Mayor, the Board of County Commissioners, and the Deputy Mayors. Audits are conducted in accordance with professional internal auditing standards, which require assessing risks; planning and performing work to achieve desired objectives; and communicating results that are accurate, constructive, timely, and adequately supported.

Department stakeholders include County departments and their business partners, as well as the general public.

### FY 2014-15 Adopted Budget

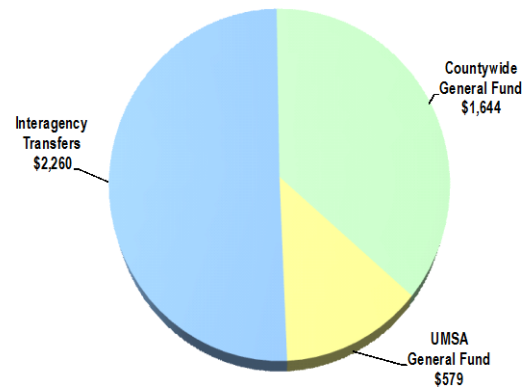
#### Expenditures by Activity

(dollars in thousands)



#### Revenues by Source

(dollars in thousands)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION

<u>AUDIT SERVICES</u>		
<ul style="list-style-type: none"><li>Performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government</li></ul>		
<u>FY 13-14</u>	<u>FY 14-15</u>	
37	34	

<u>ADMINISTRATIVE SUPPORT SERVICES</u>		
<ul style="list-style-type: none"><li>Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, audit report processing, inventory/file management, and information technology assistance</li></ul>		
<u>FY 13-14</u>	<u>FY 14-15</u>	
4	3	

The FY 2014-15 total number of full-time equivalent positions is 37

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	2,144	2,568	2,572	1,644
General Fund UMSA	754	629	950	579
Fees for Services	1,718	1,850	1,080	2,260
<b>Total Revenues</b>	<b>4,616</b>	<b>5,047</b>	<b>4,602</b>	<b>4,483</b>

<b>Operating Expenditures Summary</b>				
Salary	3,496	3,371	3,493	3,198
Fringe Benefits	685	706	867	1,070
Court Costs	0	0	0	0
Contractual Services	0	0	1	0
Other Operating	426	155	202	188
Charges for County Services	2	28	19	11
Grants to Outside Organizations	0	0	0	0
Capital	7	9	20	16
<b>Total Operating Expenditures</b>	<b>4,616</b>	<b>4,269</b>	<b>4,602</b>	<b>4,483</b>

<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Administration	249	222	4	3
Audit Services	4,353	4,261	37	34
<b>Total Operating Expenditures</b>	<b>4,602</b>	<b>4,483</b>	<b>41</b>	<b>37</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	0	0	0	0	0
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	264	0	0	1	1
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	4	4	6	1	6
Utilities	42	38	35	36	27

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: AUDIT SERVICES

The Audit Services Division performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government.

- Issues audit reports aimed at improving efficiency and effectiveness of County operations
- Assists in developing more effective approaches and tools for County departments responsible for monitoring grantees to assure consistency, efficiency, and effectiveness
- Develops in-house training curriculum commensurate with planned audits to ensure continued staff proficiency
- Consults with departments to ensure maximum collection of outstanding audit assessment fees
- Uses automated analytical tools to conduct operational analyses that yield cost savings and/or cost-avoidance, and identify significant and/or unusual variances that, if timely detected, can avert or identify fraud, waste, or abuse
- Conducts follow-up audits to ensure appropriate actions have been taken to address significant audit findings

### Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Conduct audits aimed at operational efficiency and effectiveness	Percentage of audit reports issued within 90 days of fieldwork completion	EF	↑	66%	64%	55%	61%	50%
	Amount collected from assessments (in thousands)*	OC	↑	\$1,322	\$3,361	\$1,500	\$1,958	\$1,500
	Amount assessed from audits (in thousands)	OC	↑	\$4,580	\$2,584	\$3,000	\$8,340	\$3,000
	Audit reports issued	OP	↔	35	28	35	33	30
	Percentage of planned follow-up audits completed	OP	↔	62%	40%	50%	75%	40%

\* Assessments and collections vary due to the types of audits performed and timing of collections

### ADDITIONAL INFORMATION

- The Department continues to complete complex audits that have resulted in revenue recoveries, terminations of contracts with non-performing external agencies, improved processes and controls, and enhanced auditee compliance
- The FY 2014-15 Adopted Budget includes \$2.26 million for direct services that includes fees from County departments such as Aviation, Water and Sewer, Port of Miami, Public Works and Waste Management, Transit, Office of Citizens' Independent Transportation Trust and others
- As a result of the FY 2013-14 savings plan, the Department eliminated two vacant and two filled positions (\$261,000)

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund two Senior Auditors and three Associate Auditors to perform audits	\$10	\$440	5
<b>Total</b>	<b>\$10</b>	<b>\$440</b>	<b>5</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Commission on Ethics and Public Trust

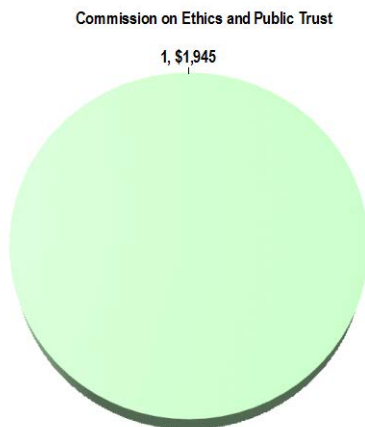
The Commission on Ethics and Public Trust (Ethics Commission) is an independent agency with advisory and quasi-judicial powers. The purpose of the Ethics Commission is to promote and enforce high standards of ethical conduct in government and to build and maintain confidence in public servants.

As part of the General Government strategic area, the Ethics Commission is dedicated to reinforcing public trust in the administration of government by informing the public and private sector about the Conflict of Interest and Code of Ethics laws and by seeking strict compliance with these laws. The Ethics Commission is authorized to investigate complaints and render advisory opinions related to the following County or municipal ordinances: Code of Ethics and Conflict of Interest, Lobbyist Registration and Reporting, Citizens' Bill of Rights, Ethical Campaign Practices, and Whistleblowing. Community outreach and educational programs are also crucial components of the Ethics Commission's mission. The Ethics Commission hosts a wide array of programs to educate the public on issues concerning ethics, good governance, and accountability through town hall meetings, panel discussions, and training workshops, as well as local and national conferences and forums.

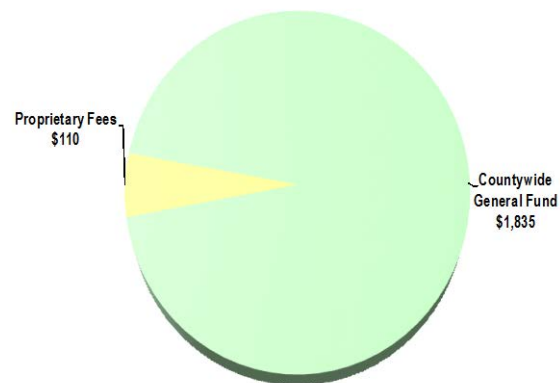
The Ethics Commission, by Board ordinance, has jurisdiction extending to municipalities within Miami-Dade County. Its jurisdiction also extends to certain lobbyists, contractors, and vendors.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION

#### OFFICE OF THE EXECUTIVE DIRECTOR

- Provides administrative support to the Ethics Commission; recommends legislative and policy initiatives that promote ethical government and accountability; reviews ethics opinions recommended by the legal unit; supervises and participates in ethics training programs for public officials, employees, and candidates for elected office
- Provides training for government officials and personnel, candidates for office, students, and the business community regarding ordinances under the purview of the Ethics Commission and ethical practices in government
- Responds to requests for advisory opinions and handles legal matters that may impact the operations of the Ethics Commission
- Conducts investigations of official/employee misconduct in County and municipal governments

FY 13-14  
13

FY 14-15  
14



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	1,813	1,712	1,785	1,835
Lobbyist Trust Fund	0	119	60	70
Transfer From Other Funds	0	4	0	0
Carryover	17	34	20	0
Fees and Charges	71	53	40	40
<b>Total Revenues</b>	<b>1,901</b>	<b>1,922</b>	<b>1,905</b>	<b>1,945</b>

### **Operating Expenditures**

#### **Summary**

Salary	1,444	1,296	1,375	1,365
Fringe Benefits	278	253	326	372
Court Costs	0	0	0	0
Contractual Services	13	39	10	10
Other Operating	143	170	170	172
Charges for County Services	9	20	20	22
Capital	4	4	4	4
<b>Total Operating Expenditures</b>	<b>1,891</b>	<b>1,782</b>	<b>1,905</b>	<b>1,945</b>

### **Non-Operating Expenditures**

#### **Summary**

Transfers	0	4	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Commission on Ethics and Public Trust	1,905	1,945	13	14
<b>Total Operating Expenditures</b>	<b>1,905</b>	<b>1,945</b>	<b>13</b>	<b>14</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	4	0	0	0	2
Fuel	1	1	2	1	1
Overtime	0	0	0	0	0
Rent	89	90	95	92	92
Security Services	1	1	1	0	1
Temporary Services	0	0	0	0	0
Travel and Registration	1	2	5	4	3
Utilities	20	10	17	13	17

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: COMMISSION ON ETHICS AND PUBLIC TRUST**

The Commission on Ethics and Public Trust promotes and enforces high standards of ethical conduct in government and builds and maintains confidence in public servants

- Recommends legislative and policy initiatives that promote ethical government and accountability; liaises with the community through outreach activities, including speeches, media events, reports, and publications
- Tries cases before the Ethics Commission and refers cases for criminal prosecution or other disposition(s) with appropriate agencies
- Responds to requests for advisory opinions by officials, employees, and contractors under the authority of the Ethics Commission
- Conducts investigations of official and/or employee misconduct in County and municipal governments and processes complaints that are filed by the general public to be heard by the Ethics Commission
- Provides training for government officials and personnel, candidates for office, students, and the business community regarding ordinances under the purview of the Ethics Commission and ethical practices in government

### **Strategic Objectives - Measures**

- GG1-3: Foster a positive image of County government

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve the image of County Government	Number of complaints filed	IN	↔	46	40	45	55	45
	Number of requests for opinions and inquiries filed	IN	↔	256	354	250	361	300
	Number of investigations handled*	OP	↔	187	186	150	201	190
	Ethics trainings and workshops	OP	↔	356	342	400	410	480
	Number of Lobbyist Appeals	IN	↔	70	32	50	48	45

\* The number of investigations handled is directly related to number of investigators on staff.

### **ADDITIONAL INFORMATION**

- Each year the Ethics Commission conducts Ethical Governance Day, which involves placing hundreds of volunteer speakers in high school classrooms in the County to address students on citizenship ethics
- During FY 2013-2014, the Ethics Commission completed an Interlocal Agreement with the City of Miami Beach consisting of an intensive ethics "boot camp" comprising 12 hours of training for approximately 225 municipal regulatory employees
- During FY 2013-14, the Ethics Commission adopted an Honor Code Resolution which it is seeking to have the County implement for all of its employees, and which would be incorporated into its training programs
- During FY 2013-14, the Ethics Commission began the implementation of a County ordinance requiring all elected municipal officials to be provided with ethics training by the Commission within 90 days of each municipal election
- The FY 2014-15 Adopted Budget includes a transfer of \$100,000, as required under Ordinance 10-56, from the Office of the Clerk Lobbyist Trust Fund to support ethics training and conference expenditures including but not limited to educational materials, food and non-alcoholic beverages, and personnel expenditures
- In FY 2014-15, the Ethics Commission will continue to hold workshops for both County and municipal board members and executives of non-profit agencies receiving funding, as well as students and candidates for elected office
- The Ethics Commission will continue to pursue legislative changes to strengthen County ordinances and rules to promote greater accountability and transparency
- The FY 2014-15 Adopted Budget includes the conversion of two part-time positions to a full-time position

### **Department Operational Unmet Needs**

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire one part-time attorney position	\$3	\$52	1
Hire an investigator position	\$3	\$49	1
<b>Total</b>	<b>\$6</b>	<b>\$101</b>	<b>2</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Community Information and Outreach

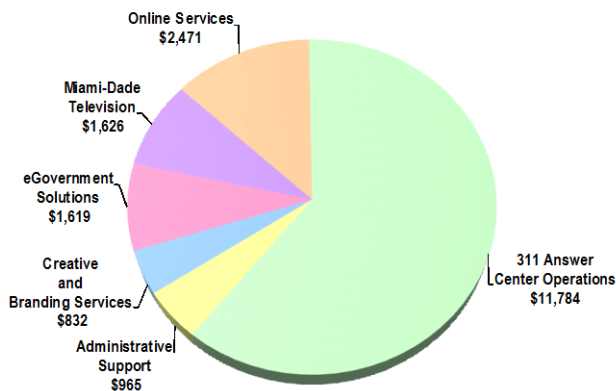
Community Information and Outreach Department (CIAO) links County government to its more than 2.5 million residents and visitors by providing convenient access through the 311 Answer Center and three Service Centers throughout the community, the County web portal ([www.miamidade.gov](http://www.miamidade.gov)), Miami-Dade Television (MDTV), digital media, printed collateral, and multi-lingual radio programming. CIAO uses these service channels to facilitate open access to government services, to assist Departments in spreading the word about County services and programs through educational messaging, advertising, and to support enterprise branding efforts.

As part of the General Government strategic area, CIAO is aligned with four strategic objectives: to provide easy access to information and services; to develop a customer-oriented organization; to foster a positive image of County government; and to improve relations between communities and government.

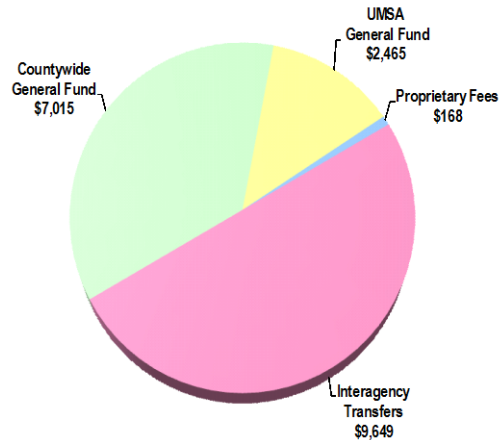
CIAO serves a variety of stakeholders including elected officials, County departments, municipalities, and the public.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<div style="border: 1px solid black; padding: 10px; text-align: center;"> <b>DIRECTOR'S OFFICE</b> </div> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div> <ul style="list-style-type: none"> <li>Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures</li> </ul> </div> <div> <div style="display: flex; justify-content: space-between;"> <div><u>FY 13-14</u></div> <div><u>FY 14-15</u></div> </div> <div style="display: flex; justify-content: space-between;"> <div>2</div> <div>2</div> </div> </div> </div>			
<div style="border: 1px solid black; padding: 10px;"> <p style="text-align: center;"><u><b>311 ANSWER CENTER OPERATIONS</b></u></p> <ul style="list-style-type: none"> <li>Manages the day-to-day operations of the 311 Answer Center, which provides centralized access to government information and service requests</li> <li>Maintains a comprehensive knowledgebase of government information and services through real-time updates</li> <li>Provides training to call center staff, and applies quality assurance measures to improve service delivery</li> <li>Provides training to call center staff, and applies quality assurance measures to improve service delivery</li> </ul> <div style="display: flex; justify-content: space-between; margin-top: 10px;"> <div><u>FY 13-14</u> 120</div> <div><u>FY 14-15</u> 126</div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <p style="text-align: center;"><u><b>ONLINE SERVICES</b></u></p> <ul style="list-style-type: none"> <li>Manages content for miamidade.gov, departmental and external partner websites; designs user interfaces for websites and applications; manages quality assurance and feedback tools</li> <li>Administers countywide web and social media content management and web analytic systems</li> <li>Coordinates, plans and executes public education and marketing projects; coordinates executive projects and programs mandated by resolution or executive order</li> <li>Administers the Sponsorship, Employee Recognition, and Employee Discount programs and all facets associated with them</li> <li>Coordinates and negotiates departmental and countywide media placement</li> </ul> <div style="display: flex; justify-content: space-between; margin-top: 10px;"> <div><u>FY 13-14</u> 20</div> <div><u>FY 14-15</u> 18</div> </div> </div>	
<div style="border: 1px solid black; padding: 10px;"> <p style="text-align: center;"><u><b>eGOVERNMENT SOLUTIONS</b></u></p> <ul style="list-style-type: none"> <li>Manages the Customer Relationship Management (CiRM) and mobile applications to develop open source civic engagement and customer service solutions</li> <li>Manages eNet self-services and internal online communication, collaboration and knowledge tools</li> <li>Coordinates the implementation of Open311 and identifies customer service data and open source for sharing with other governments and to promote civic engagement</li> <li>Provides market research support and data analytics to promote countywide policies for customer service standards</li> </ul> <div style="display: flex; justify-content: space-between; margin-top: 10px;"> <div><u>FY 13-14</u> 11</div> <div><u>FY 14-15</u> 9</div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <p style="text-align: center;"><u><b>MIAMI-DADE TELEVISION</b></u></p> <ul style="list-style-type: none"> <li>Provides gavel-to-gavel television coverage of all BCC meetings including chambers support for non-broadcast meetings; produces video, photographic and audio content for public education efforts</li> <li>Provides audio, video and photographic services for countywide media events including managing the EOC video system during emergency activations</li> </ul> <div style="display: flex; justify-content: space-between; margin-top: 10px;"> <div><u>FY 13-14</u> 11</div> <div><u>FY 14-15</u> 12</div> </div> </div>	
<div style="border: 1px solid black; padding: 10px;"> <p style="text-align: center;"><u><b>ADMINISTRATIVE SUPPORT</b></u></p> <ul style="list-style-type: none"> <li>Directs all personnel, procurement, contract management, and budgeting functions</li> <li>Responsible for fiscal activities, internal controls, and performance reporting</li> </ul> <div style="display: flex; justify-content: space-between; margin-top: 10px;"> <div><u>FY 13-14</u> 5</div> <div><u>FY 14-15</u> 5</div> </div> </div>		<div style="border: 1px solid black; padding: 10px;"> <p style="text-align: center;"><u><b>CREATIVE AND BRANDING SERVICES</b></u></p> <ul style="list-style-type: none"> <li>Provides full service creative and branding services including graphic design and content development for distribution on digital, print, social and traditional media channels</li> <li>Provides Spanish and Creole translation and interpretation services for departments and external partners</li> <li>Develops internal and external messaging</li> <li>Develops and enforces policies for content, style and branding</li> </ul> <div style="display: flex; justify-content: space-between; margin-top: 10px;"> <div><u>FY 13-14</u> 9</div> <div><u>FY 14-15</u> 7</div> </div> </div>	

The FY 2014-15 total number of full-time equivalent positions is 202

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	6,074	6,088	7,212	7,015
General Fund UMSA	2,135	2,139	2,667	2,465
Fees for Services	102	115	75	168
Interagency Transfers	6,771	6,819	7,704	9,649
Total Revenues	15,082	15,161	17,658	19,297
<b>Operating Expenditures Summary</b>				
Salary	10,656	10,211	11,146	12,344
Fringe Benefits	2,532	2,510	3,229	3,810
Court Costs	0	0	0	0
Contractual Services	79	474	177	194
Other Operating	936	1,475	2,261	1,767
Charges for County Services	852	484	785	1,122
Grants to Outside Organizations	0	0	0	0
Capital	27	7	60	60
Total Operating Expenditures	15,082	15,161	17,658	19,297
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
311 Answer Center Operations	9,781	11,784	120	126
Administrative Support	886	965	7	7
Creative and Branding Services	1,284	832	9	7
eGovernment Solutions	1,597	1,619	11	9
Miami-Dade Television	1,651	1,626	11	12
Online Services	2,459	2,471	20	18
Total Operating Expenditures	17,658	19,297	178	179

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	401	1,604	525	741	50
Fuel	1	3	6	2	7
Overtime	39	42	46	29	59
Rent	3	0	0	0	0
Security Services	0	0	0	0	0
Temporary Services	258	440	35	179	50
Travel and Registration	1	14	17	20	18
Utilities	295	239	465	175	460

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 13-14	Adopted Fee FY 14-15	Dollar Impact FY 14-15
<ul style="list-style-type: none"> <li>Baby Stroller Permit (3-year permit)</li> </ul>	\$17	\$35	\$75,000

### **DIVISION: 311 ANSWER CENTER OPERATIONS**

The 311 Answer Center provides the public with centralized telephone access to government information and services.

- Manages the day-to-day operations of the 311 Answer Center
- Develops and maintains a comprehensive knowledgebase of government information and services; provides training to call center staff; and applies quality assurance measures to improve service delivery

### **Strategic Objectives - Measures**

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase access to government information and services	Call volume (in millions)	IN	↔	2.4	2.1	2.4	2.0	1.9
Provide quality service delivery	Average call wait time (in seconds)*	EF	↓	113	171	120	115	150

\*The FY 2012-13 Actual reflects higher level of attrition; the increase for FY 2014-15 Target from FY 2013-14 Budget is anticipated as a result of the new services to support the WASD Customer Service Unit

### DIVISION COMMENTS

- As part of the continued effort to further streamline County operations, CIAO has identified efficiencies at the 311 Call Center which results in a net reduction of ten (10) full-time and the addition of sixteen (16) part-time 311 Call Center Specialist positions while maintaining the same level of service (\$769,000)
- The FY 2014-15 Adopted Budget includes the addition of two Web Publisher positions and one Web Developer position to support the in-house Customer Relationship Management System (311 Hub), expand quality assurance, and establish a 'close loop' function to advise residents when the services they have requested are completed (\$216,000)
- The FY 2014-15 Adopted Budget includes the addition of eighteen (18) 311 Call Center Specialist positions and one 311 Call Center Supervisor position to support a service level agreement for call center services with the Water and Sewer Department (WASD) to facilitate the management of approximately 30% of customer service/non-payment calls from WASD to improve customer service and reduce call wait times (\$1.5 million)
- In FY 2014-15, the Department will transfer the IT Help Desk to the Information Technology Department (ITD); this transfer represents a reduction in Service Level Agreement (SLA) revenue (\$224,000) and the transfer of two 311 Senior Call Specialist positions to ITD (\$131,000)
- During FY 2013-14, the Department reduced four 311 Call Center positions and closed the Answer Center one hour early each weekday (\$180,000); these reductions remain in effect for the FY 2014-15 Adopted Budget

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: ADMINISTRATIVE SUPPORT

The Administrative Support Services Division manages the Department's fiscal accounting functions, processes payroll, prepares and maintains personnel documentation, and provides policy support to the Department Director.

- Functions as liaison with elected officials and County administrative offices
- Responsible for the Department's table of organization, procedures, and policies
- Manages performance of divisions and develops annual business plan
- Provides internal administrative support such as personnel administration, budget control, accounts payable and receivable, and procurement

#### Strategic Objectives - Measures

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Reduce processing time	Invoices processed within 45 calendar days	EF	↑	98%	96%	95%	97%	95%

### DIVISION: MIAMI-DADE TELEVISION

Miami-Dade TV is the County's government-access cable TV station, which provides live television and webcast coverage of public meetings as well as original programming that informs residents about County programs and services.

- Provides gavel-to-gavel television and webcast coverage of all Board of County Commissioners plenary and subcommittee meetings
- Produces original informational and public service programming for broadcast on Miami-Dade TV and Miami-Dade TV On Demand
- Provides photography services to departments, the Mayor's Office, and the Board of County Commissioners
- Provides campaign support services including video production of Hi Definition TV commercials
- Provides chambers support for non-broadcast meetings
- Staffs Emergency Operations Center during activations to provide live television and webcast coverage of emergency press conferences

#### DIVISION COMMENTS

- During FY 2013-14, the Departmental savings plan included the reduction of one full-time Production Coordinator which impacted the number of "Miami-Dade NOW/AHORA" shows and "Get to Know Your County" segments produced (\$71,000)
- The FY 2014-15 Adopted Budget includes the transfer of two Web Designer 1 positions to Miami-Dade Television from Creative and Branding Services



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: ONLINE SERVICES

The Online Services Division manages the miamidade.gov portal; designs, writes online copy for, and assures quality of online content; and develops interactive web and multimedia solutions.

- Handles the day-to-day management of the web portal and department website content
- Designs creative concepts for websites and interactive campaigns
- Develops and enforces policies for content, style and online quality Countywide
- Provides marketing, promotional and other communication services Countywide; manages the enterprise editorial calendar; develops messaging for portal subscribers, website postings, social media, RSS feeds and e-newsletters
- Produces publications targeting County employees
- Coordinates, plans and executes countywide IT and Marketing projects
- Manages executive/departmental projects and programs
- Administers the Sponsorship and Employee Discount Programs as well as the County's Employee Recognition Program

#### Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase access to government information and services	Number of e-newsletter subscriptions	IN	↔	49,000	51,148	52,000	52,670	53,500

#### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the transfer of one Web Developer position to Online Services from eGovernment Solutions
- During FY 2013-14 the reduction of one full-time Web Publisher and one part-time Information Technology Specialist was implemented which impacted service delivery to both internal and external clients by increasing turnaround on deliverables and delaying quality assurance measures (\$166,000)

### DIVISION: EGOVERNMENT SOLUTIONS

The eGov Solutions Division develops and maintains applications that support citizen interaction with government; applications include portal search, ServiceStat, alerts and Reverse 311, smartphone and mobile applications, and the employee eNet portal

- Manages the development of portal technology solutions to deliver one-stop/end-to-end County services
- Oversees the Customer Relationship Management (CRM) System to manage citizen services provided through 311 and other service channels
- Manages the development of employee portal self-services and online internal communication tools
- Manages the County's web usability

#### Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase access to government information and services	Number of portal subscribers	IN	↔	106,000	109,439	115,000	114,797	115,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the transfer of one Web Developer position from eGovernment Solutions to Online Services
- In collaboration with ITD and the Mayor's Office, CIAO continues enhancements to the United Way annual pledge process via eNet, the employee portal, thus creating convenience and time savings for United Way coordinators and County employees, and reducing paperwork substantially
- In FY 2014-15, the Department will continue enhancements and maintenance of an integrated in-house Customer Relationship Management System (311 Hub) to enable the 311 Answer Center to respond to inquiries and create service requests at significantly lower costs for software and hardware maintenance
- During FY 2013-14 the Department reduced one Systems Administrator 2 position which resulted in reduced support to the 311 system application and delays in the ability to develop new mobile applications and online citizen engagement tools (\$92,000)
- The FY 2014-15 Adopted Budget includes the reduction of one Systems Analyst Programmer 2 position which will impact the ability to develop and maintain mobile applications and other online self-service applications (\$97,000)

### **DIVISION: CREATIVE AND BRANDING SERVICES**

The Creative and Branding Services Division develops and executes marketing and public education campaigns, including planning, creative concept development, graphic design, and print and audio-visual production services.

- Provides translation, interpretation, and full service graphic design
- Coordinates placement of TV, radio, and print advertisement for public education campaigns; negotiates ad rates and time slots

### **Strategic Objectives - Measures**

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase access to government information and services	Graphic Designs completed per year	OP	↔	973	837	1,200	901	900
	Number of Translation and Interpretations completed in a year	OP	↔	1,351	1,173	1,300	1,220	1,200

### DIVISION COMMENTS

- During FY 2013-14, the reduction of one full-time Translator 1 position was implemented; this reduction results in increased turnaround time for Spanish translation services (\$62,000)
- During FY 2013-14, the Departmental savings plan included the reduction of one part-time Graphics Designer which resulted in increased turnaround time for graphic design services (\$35,000)
- In FY 2014-15, the Department will continue its Service Level Agreement (SLA) with the Elections Department for translation services (\$50,000)
- In FY 2014-15, the Community Periodical Program (CPP) will be funded through the user departments
- The FY 2014-15 Adopted Budget includes the transfer of two Web Designer 1 positions from Creative and Branding Services to Miami-Dade Television

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund one Production Coordinator to provide timely support to requests for TV programming to include Getting to Know Your Commissioners, public service announcements, special events, etc., and produce original programs such as Inside County Jobs, Green Scene, TV commercials and video segments for departments and elected officials	\$0	\$71	1
Fund two positions (Advertising Specialist and Graphics Designer 2) to support campaign services	\$0	\$119	2
Fund two Knowledge Base Specialists for 311 Call Center	\$0	\$139	2
Fund two positions to restore MDTV programming and special events filming	\$0	\$145	2
Fund two Special Project Administrator 1s to restore the Secret Shopper Program, provide data trend analysis related to 311, identify process improvement opportunities and service gaps, and provide departments with recommendations for improved customer service delivery	\$0	\$507	2
Fund one Systems Analyst Programmer 2 position to be able to develop and maintain mobile applications and other online self-service applications	\$0	\$97	1
Replace outdated computer equipment and software	\$80	\$0	0
Fund two positions in the Online Services Section to increase online support to elected officials and the Office of the Mayor	\$0	\$140	2
<b>Total</b>	<b>\$80</b>	<b>\$1,218</b>	<b>12</b>

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Capital Outlay Reserve	1,119	0	0	0	0	0	0	0	1,119
<b>Total:</b>	<b>1,119</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,119</b>
<b>Expenditures</b>									
Strategic Area: General Government									
Equipment Acquisition	539	430	150	0	0	0	0	0	1,119
<b>Total:</b>	<b>539</b>	<b>430</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,119</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes funding for the replacement and upgrade of audio visual equipment in the BCC Chambers (\$30,000) and replacement of video production equipment for Miami-Dade TV (\$400,000)

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## FUNDED CAPITAL PROJECTS

(dollars in thousands)

### COMMISSION CHAMBERS A/V UPGRADES AND REPLACEMENT

PROJECT #: 105890



DESCRIPTION: Replace five year old components of primary A/V systems

LOCATION: 111 NW 1 St

City of Miami

District Located:

5

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	80	0	0	0	0	0	0	0	80
<b>TOTAL REVENUES:</b>	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	50	30	0	0	0	0	0	0	80
<b>TOTAL EXPENDITURES:</b>	<b>50</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80</b>

### VIDEO PRODUCTION EQUIPMENT FOR MIAMI-DADE TV

PROJECT #: 108170



DESCRIPTION: Purchase video and audio visual equipment for Miami-Dade TV operations

LOCATION: 111 NW 1 St

City of Miami

District Located:

5

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	1,039	0	0	0	0	0	0	0	1,039
<b>TOTAL REVENUES:</b>	<b>1,039</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,039</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	489	400	150	0	0	0	0	0	1,039
<b>TOTAL EXPENDITURES:</b>	<b>489</b>	<b>400</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,039</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Elections

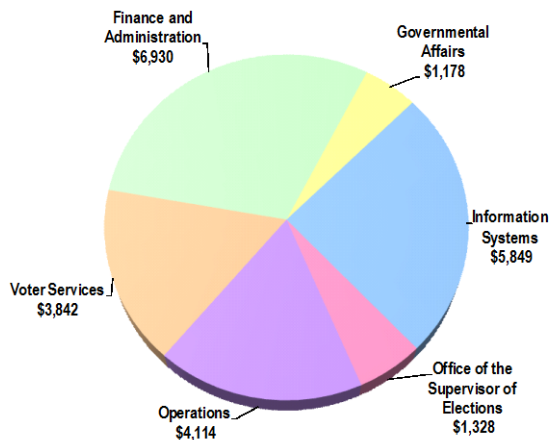
The Elections Department conducts elections that are fair, free, accurate, convenient, and accessible to all eligible voters throughout Miami-Dade County. The Department ensures that all federal, state, county, municipal, school district, and special taxing district elections are conducted and tabulated in a correct, uniform, and impartial manner with adherence to federal, state, and local election laws.

As part of the General Government strategic area, the Department also maintains accurate voter registration records, provides voter education and outreach, and provides voter information to candidates, political committees, and residents. Additionally, the Department serves in the capacity of records custodian for candidate campaign finance reporting and County employee financial disclosure and outside employment reporting.

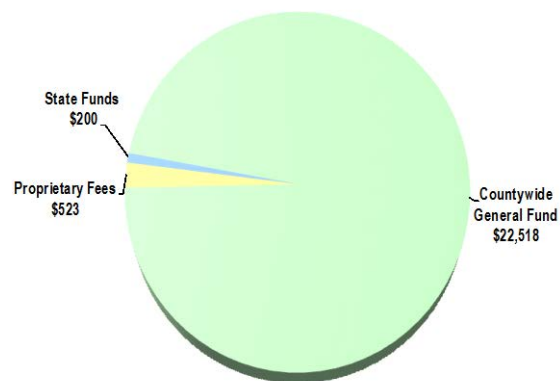
The Department serves an estimated 1.3 million registered voters in Miami-Dade County and serves all citizens and municipalities in election-related matters. The Department follows policy established by the Board of County Commissioners while operating under state and federal laws. Elections staff interacts with federal, state, and municipal officials on a regular basis.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)

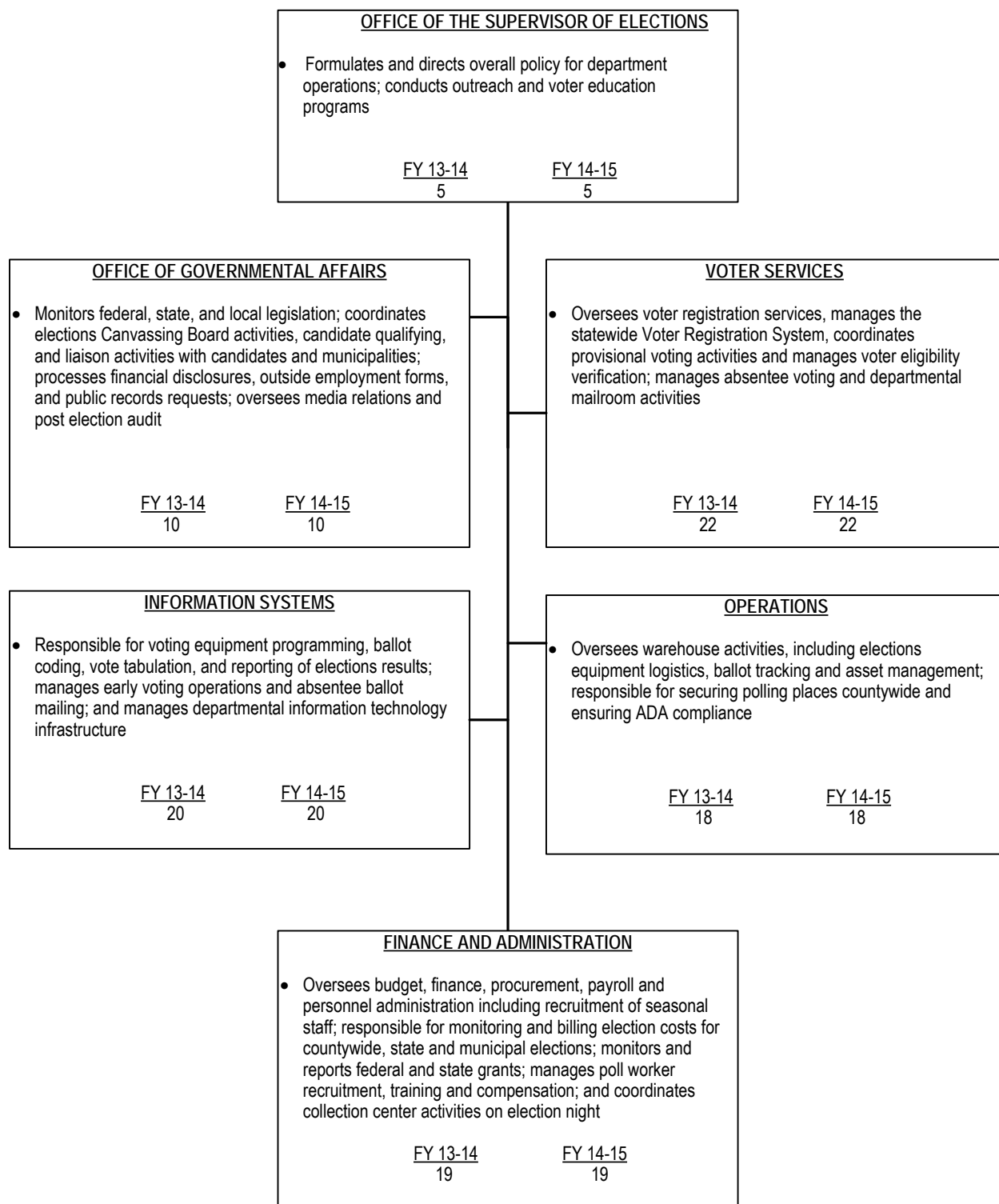


**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2014-15 total number of full-time equivalent positions is 94

## FINANCIAL SUMMARY

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	21,677	22,160	18,822	22,518
Municipal Reimbursement	1,850	2,163	1,817	523
State Grants	215	324	200	200
<b>Total Revenues</b>	<b>23,742</b>	<b>24,647</b>	<b>20,839</b>	<b>23,241</b>
<b>Operating Expenditures Summary</b>				
Salary	11,255	11,334	10,016	10,859
Fringe Benefits	2,334	2,559	2,789	3,188
Court Costs	0	0	0	0
Contractual Services	1,012	1,646	1,316	1,699
Other Operating	4,093	2,518	3,245	3,667
Charges for County Services	4,834	5,813	3,224	3,646
Grants to Outside Organizations	32	49	0	0
Capital	182	728	249	182
<b>Total Operating Expenditures</b>	<b>23,742</b>	<b>24,647</b>	<b>20,839</b>	<b>23,241</b>
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Finance and Administration	6,714	6,930	19	19
Governmental Affairs	1,179	1,178	10	10
Information Systems	4,719	5,849	20	20
Office of the Supervisor of Elections	1,105	1,328	5	5
Operations	3,471	4,114	18	18
Voter Services	3,651	3,842	22	22
<b>Total Operating Expenditures</b>	<b>20,839</b>	<b>23,241</b>	<b>94</b>	<b>94</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	368	219	251	235	573
Fuel	38	32	49	50	39
Overtime	1,433	2,329	1,398	1,660	2,258
Rent	0	0	0	0	0
Security Services	60	60	49	117	50
Temporary Services	0	25	0	322	0
Travel and Registration	38	15	46	14	57
Utilities	609	464	452	578	557

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: OFFICE OF THE SUPERVISOR OF ELECTIONS

The Office of the Supervisor of Elections formulates and directs overall policy for all departmental operations.

- Manages day-to-day operations of the Department
- Maintains compliance with all federal, state, and local policies related to elections
- Coordinates voter outreach and education events
- Supervises voting at assisted living facilities and nursing homes

#### Strategic Objectives - Measures

- GG7-1: Provide eligible voters with convenient opportunities to vote

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Effectively administer countywide and municipal elections	Customer satisfaction with Elections Department overall	OC	↑	100%	100%	95%	100%	95%

#### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the department's ongoing commitment to complete the reprecincting of voting districts which will result in greater efficiencies in voter wait time
- As part of the reprecincting efforts in FY 2014-15, all registered voters will receive new Voter Identification Cards and an accompanying map which will reflect newly assigned polling locations
- The FY 2014-15 Adopted Budget includes funding for the addition of five early voting sites which will enhance the effective administration of scheduled elections
- To the extent additional resources are required to support election-related activities, the Department may be amended at mid-year

### DIVISION: INFORMATION SYSTEMS

The Information Systems Division manages ballot programming and coding, tabulation of election results, Early Voting activities, and departmental information management.

- Prepares all voting equipment and ballot configurations
- Prepares ballot design and layout; creates election definition and programming
- Manages tabulation and reporting of election results
- Manages Early Voting operations, including staffing, training, and facilities
- Manages the ReliaVote ballot mailing and sorting system
- Oversees departmental information technology infrastructure
- Allocates and orders ballots prior to elections

#### Strategic Objectives - Measures

- GG7-1: Provide eligible voters with convenient opportunities to vote

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Effectively administer countywide and municipal elections	Number of days to code ballots for all countywide elections	EF	↓	3	5	5	3	5
	Percentage of voters who voted early (countywide elections)	OC	↑	15%	26%	25%	14%	25%
	Percentage of absentee ballots tabulated by 7 p.m. on Election Night for all countywide elections	OC	↑	100%	82%	90%	99%	95%



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- During FY 2013-14 the Department purchased two ReliaVote Absentee Ballot Sorters to process incoming and outgoing absentee ballots, which provides additional capacity and reduces processing time

### **DIVISION: FINANCE AND ADMINISTRATION**

The Finance and Administration Division is responsible for budget coordination, accounts payable, procurement, election billing, grant monitoring, and human resources; recruits and trains poll workers, and manages the operation of polling places and collection centers on Election Day.

- Responsible for budget and finance including budget coordination, accounts payable, elections billing, and collection
- Responsible for grants administration and procurement activities including purchasing and contracts negotiation and management
- Manages personnel and human resource functions, including hiring of seasonal staff for countywide elections and special projects
- Ensures adequate staffing levels of poll workers (County and Non-County employees) for municipal and countywide elections including recruitment, training, and assignment of poll workers
- Operates polling places and collection centers on Election Day for municipal and countywide elections
- Responsible for reconciliation and processing of poll worker payroll

### **Strategic Objectives - Measures**

- GG7-1: Provide eligible voters with convenient opportunities to vote

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure well trained poll workers	New Poll Workers recruited*	OP	↔	1,923	2,089	525	1,647	500

\* The increase in FY 2013-14 Actual from FY 2013-14 Budget is due to additional polling locations resulting from reprecincting efforts and the implementation of electronic check-in technology; the decrease in FY 2014-15 Target from FY 2013-14 Budget is based on the elections calendar

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes seasonal employees to provide extensive support for early voting, absentee ballot processing, Election Day assistance, and reprecincting
- As part of the department's vision to progress towards technological advancements in the elections process, beginning with the August 2014 Primary Election, the use of Electronic Voter Identification Systems (EVIDS) at all polling locations was implemented

### **DIVISION: VOTER SERVICES**

The Voter Services Division oversees public services, manages the statewide Voter Registration System, manages provisional voting and voter eligibility, and coordinates all absentee ballot distribution.

- Updates all changes in voter registration records and maintains an accurate Voter Registration System
- Manages absentee voting
- Reviews and certifies local, statewide, and federal petitions
- Responds to routine requests for information
- Manages departmental mailroom activities

### **Strategic Objectives - Measures**

- GG7-1: Provide eligible voters with convenient opportunities to vote

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide voter registration services and opportunities for Absentee voting	New voter registrations	OP	↔	84,835	54,736	40,000	46,174	40,000
	Percentage of voters voting absentee	EF	↑	40%	28%	25%	43%	25%

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: OPERATIONS

The Operations Division manages the preparation and deployment of voting equipment; secures polling locations; oversees warehouse activities and asset management; and develops logistical plans for elections.

- Coordinates the maintenance and repair of voting equipment
- Manages warehouse activities, including ballot tracking and asset management
- Delivers and picks up voting equipment at polling places countywide
- Secures polling places countywide, including ensuring compliance with the Americans with Disabilities Act (ADA)

#### Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide quality service delivery	Election Central - Average call wait time (in minutes)*	EF	↓	.46	2.3	1.0	.61	1.0

\* The increase in FY 2012-13 Actual is due to challenges encountered during 2012 General Election

### DIVISION: GOVERNMENTAL AFFAIRS

The Office of Governmental Affairs oversees candidate related activities, coordinates activities with municipal clerks and canvassing boards, monitors legislation, responds to public records requests, is responsible for media relations, and maintains records in accordance with state statutes and local requirements.

- Monitors federal, state, and local legislation
- Manages candidate activities, including qualifying and financial reporting
- Serves as liaison to external entities, including municipal and other governments
- Coordinates media activities
- Acts as custodian of outside employment forms
- Manages public records requests and documentation
- Manages post-election audit activities and Electronic Document Management System (EDMS) scanning of precinct registers

#### Strategic Objectives - Measures

- GG7-2: Maintain the integrity and availability of election results and other public records

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure compliance with regulations regarding candidates for elective office	Percentage of Treasurers' reports audited within 15 calendar days	EF	↑	90%	92%	95%	99%	95%

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund an Elections Outreach Supervisor position to provide increased oversight over the Outreach Program, to include supervised voting programs at Assisted Living Facilities, Nursing Homes, and various activities	\$4	\$59	1
Fund two Elections Community Information Specialists positions to implement a new Outreach Program which will create additional outreach events and trainings at Assisted Living Facilities, Nursing Homes, churches, chambers of commerce, and schools	\$8	\$78	2
Fund a Purchasing Specialist position to assist in centralizing the purchasing activities for the Department	\$4	\$54	1
Upgrade the Ballot Order Tracking system to create and manage the absentee ballot inventory, automate delivery routes, and monitor equipment deployment to polling locations	\$255	\$25	0
Develop an EDMS application to support a Poll Worker Records system that will store poll worker documents, to staff polling locations more efficiently	\$20	\$5	0
Fund the purchase of two used vehicles to be used for assisted voting activities and additional polling locations	\$15	\$5	0
<b>Total</b>	<b>\$306</b>	<b>\$226</b>	<b>4</b>

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Capital Asset Series 2004B Bond Proceeds	1,167	0	0	0	0	0	0	0	1,167
Capital Outlay Reserve	165	0	0	0	0	0	0	0	165
<b>Total:</b>	<b>1,332</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,332</b>
<b>Expenditures</b>									
<b>Strategic Area: General Government</b>									
ADA Accessibility Improvements	1,146	186	0	0	0	0	0	0	1,332
<b>Total:</b>	<b>1,146</b>	<b>186</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,332</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes funding to remove architectural barriers at various County polling places to increase access for individuals with disabilities (\$186,000)
- In FY 2013-14, the Department purchased 1,660 Electronic Voter Identifications Systems (EVIDS) to be used in the upcoming elections; the EVIDS will allow for a more efficient and faster method for voter check-in identification

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL - POLLING LOCATIONS

PROJECT #: 161740



DESCRIPTION: Remove architectural barriers in County polling places to increase access for people with disabilities

LOCATION: Various Sites

District Located:

Countywide

Various Sites

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Asset Series 2004B Bond Proceeds	1,167	0	0	0	0	0	0	0	1,167
Capital Outlay Reserve	165	0	0	0	0	0	0	0	165
<b>TOTAL REVENUES:</b>	<b>1,332</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,332</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,146	186	0	0	0	0	0	0	1,332
<b>TOTAL EXPENDITURES:</b>	<b>1,146</b>	<b>186</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,332</b>

### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
PURCHASE AND IMPLEMENT EQUIPMENT FOR EARLY VOTING SITES	Countywide	197
<b>UNFUNDED TOTAL</b>		<b>197</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Finance

The Finance Department delivers financial services for sound management decision-making and is responsible for centralized accounting, cash management, financial and debt management, tax collection and distribution, and collection on delinquent accounts for various County departments.

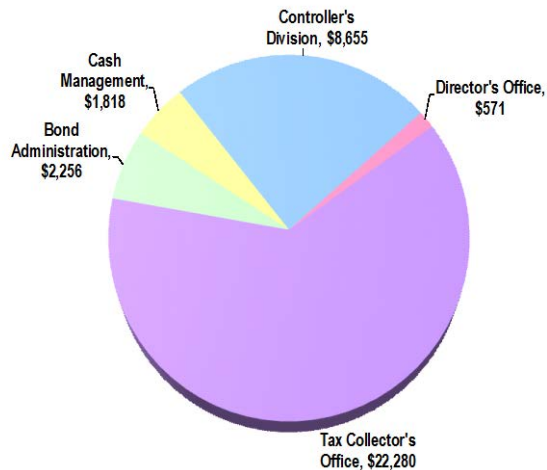
As part of the General Government strategic area, the Finance Department provides fiscal and accounting controls over resources by processing vendor payments and payroll checks, maintaining the County's general ledger system, and providing financial reports. The Department collects and distributes current and delinquent real and personal property taxes, non-ad valorem special assessments for all local taxing authorities within Miami-Dade County, local business tax receipts, and convention and tourist taxes. The Department also acts as an agent on behalf of the State of Florida to issue automobile, vessel, mobile home, and hunting and fishing licenses; invests surplus funds and maintains sufficient cash balances in compliance with Florida Statutes and County ordinances; and manages the County's debt financing and debt issuances.

The Finance Department serves all County departments, as well as those entities conducting financial transactions with Miami-Dade County. The Department works closely with all departments and directly with the Office of the Mayor, the County Attorney's Office, the Office of the Clerk, the Office of Management and Budget, the Office of the Property Appraiser, the Internal Services Department, and outside financial consultants.

### FY 2014-15 Adopted Budget

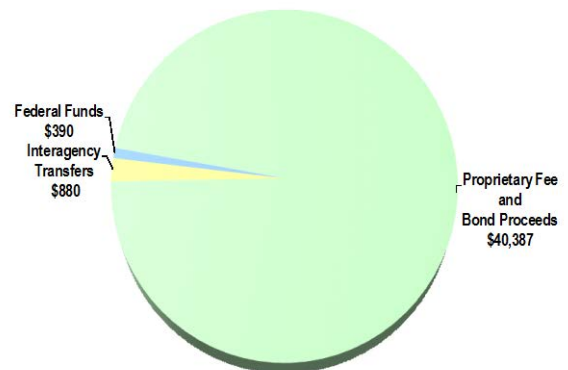
#### Expenditures by Activity

(dollars in thousands)



#### Revenues by Source

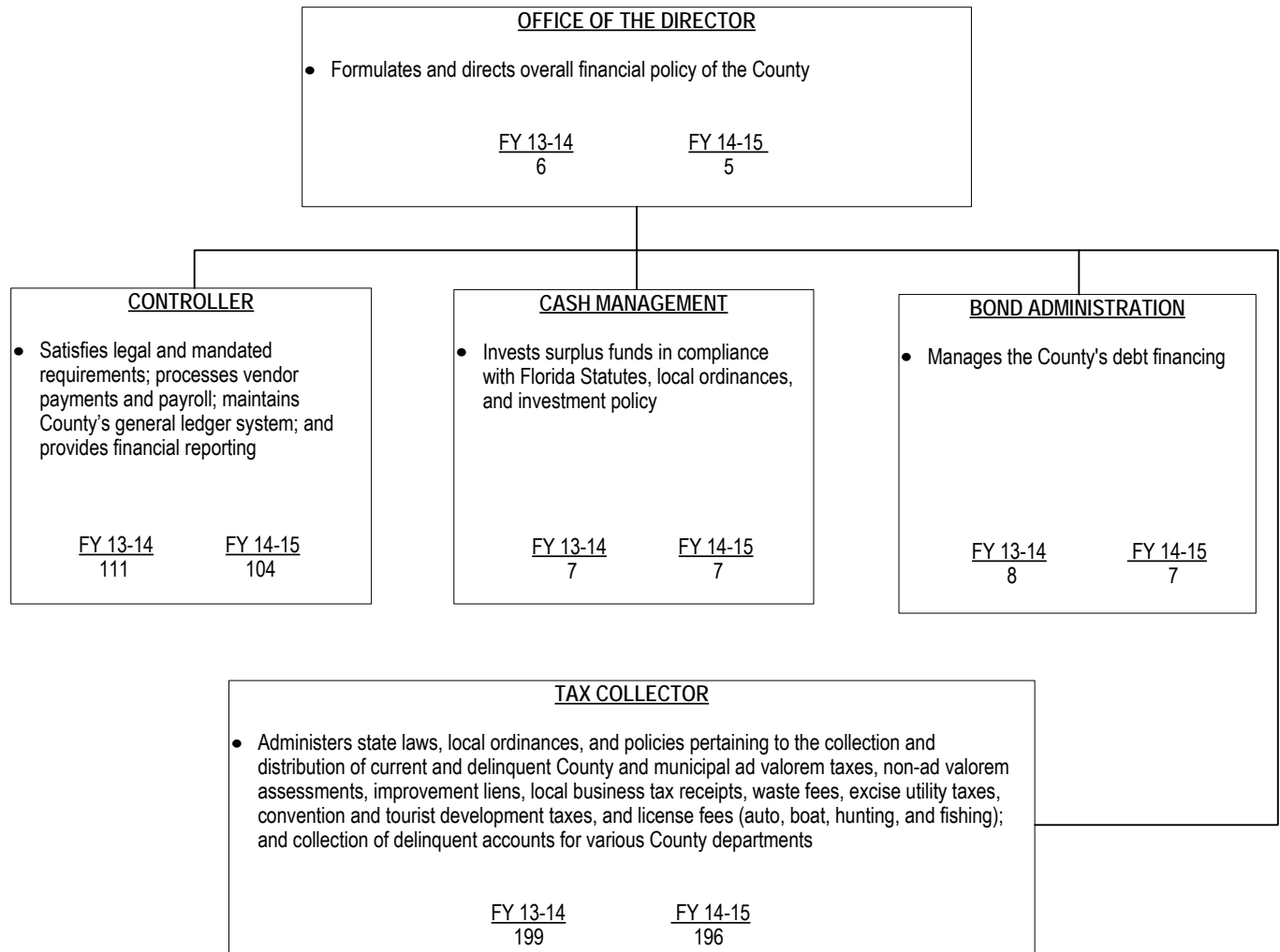
(dollars in thousands)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION



The FY 2014-15 total number of full-time equivalent positions is 328.9 FTEs.

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
Ad Valorem Fees	12,913	12,303	12,750	13,042
Auto Tag Fees	10,780	11,193	11,834	11,604
Bond Transaction Fees	805	1,490	820	976
Carryover	1,933	3,048	1,953	1,393
Credit and Collections	2,153	2,913	3,081	3,576
Local Business Tax Receipt	3,198	3,099	3,157	3,200
Other Revenues	3,751	3,591	2,746	3,166
Tourist Tax Fees	2,866	3,102	3,191	3,430
Federal Funds	421	373	615	390
Interdepartmental Transfer	666	510	1,123	880
<b>Total Revenues</b>	<b>39,486</b>	<b>41,622</b>	<b>41,270</b>	<b>41,657</b>

#### **Operating Expenditures**

<b>Summary</b>				
Salary	17,421	17,853	19,329	19,745
Fringe Benefits	4,073	4,020	5,361	5,891
Court Costs	8	1	6	11
Contractual Services	266	498	704	712
Other Operating	5,163	4,472	5,890	5,824
Charges for County Services	2,617	2,426	2,760	2,651
Grants to Outside Organizations	0	0	0	0
Capital	2,024	1,681	913	746
<b>Total Operating Expenditures</b>	<b>31,572</b>	<b>30,951</b>	<b>34,963</b>	<b>35,580</b>

#### **Non-Operating Expenditures**

<b>Summary</b>				
Transfers	4,866	7,535	6,307	6,077
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>4,866</b>	<b>7,535</b>	<b>6,307</b>	<b>6,077</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Director's Office	640	571	6	5
Controller's Division	8,661	8,655	111	104
Tax Collector's Office	21,737	22,280	199	196
Bond Administration	2,248	2,256	8	7
Cash Management	1,677	1,818	7	7
<b>Total Operating Expenditures</b>	<b>34,963</b>	<b>35,580</b>	<b>331</b>	<b>319</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	87	85	155	69	55
Fuel	0	0	0	0	0
Overtime	55	87	92	101	97
Rent	1,942	1,756	1,910	1,984	2,066
Security Services	171	165	200	195	217
Temporary Services	749	706	331	487	240
Travel and Registration	12	19	46	12	59
Utilities	357	298	398	257	405

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: DIRECTOR'S OFFICE

The Director's Office is responsible for formulating and directing overall financial policy of the County.

- Controls accounting and automated financial systems to provide the fiscal integrity depended upon by the public, private sector, and financial markets
- Provides overall administration of departmental operations

#### DIVISION COMMENTS

- *The FY 2014-15 Adopted Budget includes the elimination of one vacant Assistant Director position (\$148,000)*

### DIVISION: CONTROLLER'S DIVISION

The Controller's Division provides fiscal and accounting controls over resources and related appropriations.

- Satisfies legal and mandated reporting requirements including the Comprehensive Annual Financial Report (CAFR), State Controller's Report, state and federal audit reports, and the indirect cost allocation plan
- Records, reports on, and monitors the County's financial activities
- Maintains County financial accounting systems
- Processes vendor disbursements and County payroll
- Monitors County bank accounts to ensure timely reconciliations

#### Strategic Objectives - Measures

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Continue to improve accounts payable process countywide	Percentage of invoices paid within 45 calendar days	EF	↑	89%	92%	95%	90%	90%
	Percentage of invoices paid within 30 calendar days	EF	↑	69%	72%	70%	67%	70%

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure compliance with financial laws and Generally Accepted Accounting Principles (GAAP)	Compliance with special audits and reports	OC	↑	100%	100%	100%	100%	100%

#### DIVISION COMMENTS

- *In FY 2013-14, the Department's savings plan included the elimination of six vacant positions: one Telephone Console Operator, three Account Clerk, one Finance Shared Services Specialist 1 and one Special Project Administrator (\$276,300); the reductions in the Controller's Division may impact the County's ability to pay vendors in a timely manner, require the increase of the audit thresholds to \$100,000 and affect the compliance with Payment Card Industry (PCI) requirements and the Red Flag Identity Theft Fraud Prevention Program*
- *The FY 2014-15 Adopted Budget includes the conversion of three full-time positions to part-time positions*
- The FY 2014-15 Adopted Budget includes the transfer of one Finance Administrator Coordinator from Tax Collector Division to enhance procurement activities
- The FY 2014-15 Adopted Budget includes the addition of one Accountant 3 position funded by Public Works and Waste Management (PWWM) to provide accounting related services as it relates to capital and construction projects (\$70,000)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: TAX COLLECTOR'S OFFICE

The Tax Collector's primary responsibility is to collect, account for, and distribute current and delinquent real and personal property taxes, and non-ad valorem special assessments, for all local taxing authorities.

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of taxes; distributes all tax revenues and assessment fees to the taxing authorities
- Collects and distributes Tourist and Convention Development taxes and all tourist taxes (including bed, food and beverage taxes), and issues Local Business Tax Receipts for businesses located in the County
- Serves as an agent of the Florida Department of Highway Safety and Motor Vehicles and the Florida Fish and Wildlife Conservation Commission by issuing State motor vehicle, vessel, and mobile home licenses and tag renewals and title applications for automobiles, trucks, and mobile homes, in addition to collecting and remitting sales tax to the State for the above transactions and selling various hunting and fishing licenses and permits
- Collects delinquent accounts receivable
- Oversees 25 private auto tag agencies in the County

### Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Enhance Tax Collector customer service	Online vehicle/vessel registration renewals *	OP	↔	446,625	433,733	455,000	426,523	435,000

\*The FY 2012-13 Actual performance measure has been corrected to reflect a scrivener's error

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Enhance collection efforts	Daily accounts worked per collector*	EF	↑	73	50	75	56	50
	Debt portfolio fees collected (in thousands)*	OC	↑	\$2,154	\$2,913	\$2,389	\$3,027	\$3,271
Enhance Tax Collector customer service	Tax Certificates sold**	OP	↔	43,723	41,430	45,000	35,640	36,000
Effectively collect Convention and Tourist Taxes	Convention Development Tax (CDT) collected (in millions)	OC	↑	\$51.2	\$63.9	\$67.6	\$69.1	\$73.8
	Homeless and Domestic Violence Tax collected (in millions)	OC	↑	\$18.7	\$19.5	\$21.9	\$21.4	\$23.1
	Professional Sports Franchise Facility Tax Revenues (PST) collected (in millions)	OC	↑	\$9.7	\$10.6	\$11.1	\$11.4	\$12.2
	Tourist Development Room Tax Revenues (TDT) collected (in millions)	OC	↑	\$19.3	\$21.2	\$22.2	\$23.0	\$24.5
	Tourist Development Surtax collected (in millions)	OC	↑	\$6.3	\$6.7	\$6.6	\$6.9	\$7.4

\* The FY 2012-13 Actual performance measure has been corrected to reflect a scrivener's error

\*\* Performance beginning in FY 2012-13 reflects a reduction in the number of certificates sold due to changes in State law

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- In FY 2013-14, the Department's savings plan included the elimination of eight vacant positions: two Account Clerk, two Accountant 1, two Accountant 2, one Tax Record Specialist 1 and one Tax Record Specialist 2 (\$428,400); the elimination of these positions will delay the reconciliation and distribution of revenues to the municipalities and taxing authorities between five to six weeks, depending on the peak of the tax season
- In FY 2013-14, the Department's savings plan included the elimination of one Tax Record Specialist 2 and one Assistant Tax Collector (\$216,700)
- In FY 2014-15, the Department is considering outsourcing the collection of all delinquent Tangible Personal Property (TPP); In order to give the current employees an opportunity to compete with the private sector, a Managed Competition process will be conducted to ensure the most efficient and effective delivery of these services is selected
- In FY 2013-14, the Department added four overage positions: three Finance Collection Specialist and one Credit and Collection Supervisor to pursue payment for an increase of number of accounts handled by the Credit and Collection Section (\$279,000)
- The FY 2014-15 Adopted Budget includes the conversion of four part-time positions to full-time positions to expedite the reconciliation and distribution of revenues

### **DIVISION: BOND ADMINISTRATION**

The Bond Administration Division is responsible for managing the County's debt financing and coordinating all debt issuances, including swap transactions.

- Accesses the capital markets in the most effective manner, to provide capital funding as needed by County departments, while providing for stable debt coverage levels
- Analyzes outstanding debt and the needs of the departments to determine the most advantageous financing vehicles
- Prepares and submits the Annual Report to Bondholders encompassing all of the County's outstanding bond issues from inception through the fiscal year end
- Provides administrative support to peripheral debt issuing authorities of the County, including the Educational Facilities Authority and Health Facilities Authority
- Makes payments on bonds/loan debt service

### **Strategic Objectives - Measures**

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure sound asset management and financial investment strategies	Bond ratings evaluation by Fitch*	OC	↑	AA-	AA	AA-	AA	AAA
	Bond ratings evaluation by Moody's*	OC	↑	Aa3	Aa2	Aa3	Aa2	Aaa
	Bond ratings evaluation by Standard and Poor's*	OC	↑	AA-	AA-	AA-	AA	AAA

\*Bond ratings shown are for bonds backed by the general fund; the FY 2012-13 Actual performance measure has been corrected to reflect a scrivener's error

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes payments to the Office of Management and Budget (\$175,000) and the County Attorney's Office (\$450,000) for support related to bond issuances
- The FY 2014-15 Adopted Budget includes the conversion of one full-time position to one part-time position which may affect the timeliness in reporting to bond investors

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: CASH MANAGEMENT

The Cash Management Division is responsible for investing surplus funds in compliance with Florida Statutes, ordinances, and the County's investment policy while maintaining sufficient cash balances to honor the obligations of the County.

- Handles all banking transactions for the County; invests County funds, from \$3 billion to \$4 billion annually
- Monitors the daily diversification of the County's portfolio and distributes earnings on investments

### Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Optimize earnings and portfolio size	General Fund interest earnings (in millions)	IN	↔	\$1.2	\$1.2	\$1.0	\$783k	\$800k
	Total portfolio interest earnings (in millions)	IN	↔	\$14.8	\$13.6	\$10.5	\$12.3	\$9.5
	Average value of total portfolio (in billions)	IN	↔	\$3.039	\$3.369	\$3.500	\$3.500	\$3.200
Ensure sound asset management and financial investment strategies	Compliance with investment policy and guidelines	OC	↑	100%	100%	100%	100%	100%
	Average rate of return earned from County investments	OC	↑	0.48%	0.40%	0.35%	0.35%	0.30%

### ADDITIONAL INFORMATION

- The FY 2014-15 Adopted Budget includes (\$627,000) in reimbursements from other County departments and funding sources including: Water and Sewer Department (\$50,000) and Aviation (\$65,000) for cash management activities; Federal Emergency Management Agency (FEMA) grant revenue for administrative services (\$389,000); Miami-Dade Transit (MDT) (\$60,000), Metropolitan Planning Organization (\$43,000), and Tourist Development Tax (\$20,000) for accounting support

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund two Account Clerk positions in Controller-Accounts Payable Unit to process refunds via Special Service Refund website	\$20	\$78	2
Fund one Account Clerk position in Tax Collector-Accounting Unit to reduce delays in the posting/reporting of daily financial activities	\$10	\$39	1
Purchase Optix Payment Processing Machine	\$500	\$0	0
Fund one Accountant 3 in Controller-Accounting and Reporting Unit to respond to statutorily mandated financial reports	\$2	\$83	1
Fund one Accountant 2 position in Tax Collector-Accounting unit to reduce the delays in posting/reporting of daily Auto Tag and Real Estate financial activities	\$10	\$72	1
Fund three Tax Records Specialist 2 positions in Tax Collector to account for collections on tourist taxes and local business accounts	\$6	\$126	3
Fund one Special Projects Administrator position in Controller-Systems to work in the Red Flag Identity Theft Fraud Prevention Program which is a Federal Trade Commission regulated requirement covering risks associated with the use of Social Security numbers, bank account numbers, system security, bank wire transfers, cash payments, ACH payments, etc.	\$10	\$81	1
Fund two Accountant 2 positions in Tax Collector-Auto Tag Unit to manage Auto Tag accounting for 29 Miami Dade County Auto Tag Agencies	\$10	\$144	2
Fund one Tax Collection Supervisor and one Senior Tax Records Specialist to promptly process tax payments received through mail	\$4	\$110	2
Fund three Account Clerks in Tax Collector-Auto Tag Unit to manage, process, and audit transactions processed at private Auto Tag agencies	\$6	\$117	3
Fund three Tax Collector Supervisor 1s, two Tax Record Specialist 1s, two Tax Record Specialist 2s, and one Finance Chief in Tax Collector to provide call center support for auto tag inquiries	\$16	\$443	8
<b>Total</b>	<b>\$594</b>	<b>\$1,293</b>	<b>24</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Department Operating Revenue	2,340	150	0	0	0	0	0	0	2,490
IT Funding Model	1,078	610	0	0	0	0	0	0	1,688
<b>Total:</b>	<b>3,418</b>	<b>760</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,178</b>
<b>Expenditures</b>									
<b>Strategic Area: General Government</b>									
Computer and Systems Automation	300	50	0	0	0	0	0	0	350
Computer Equipment	600	100	0	0	0	0	0	0	700
Improvements to County Processes	2,518	610	0	0	0	0	0	0	3,128
<b>Total:</b>	<b>3,418</b>	<b>760</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,178</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes funding from the IT Funding model to continue the expansion of the accounts payable invoice imaging and workflow system (\$610,000), which will reduce the time needed to process invoices and create efficiencies Countywide for departments accessing payable documents while reducing storage costs
- The Department's FY 2014-15 Adopted Budget and Multi-Year Capital Plan reflects funding (\$100,000) to replace 25 percent of existing computer hardware that has exceeded its useful life
- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan reflects funding for an Electronic Data Management System (EDMS) (\$50,000) for the Tax Collector Division to capture, process, index, sort, reproduce, distribute, and dispose financial and tax records
- During the fourth quarter of FY 2013-14, the Tax Collector's Office moved to the West Lot facility which will also house ISD's Parking Management Office and a food court area; the facility earned the Leadership in Energy and Environmental Design (LEED) Gold Certification from the U.S. Green Building Council (USGBC); the project was funded with Building Better Communities General Obligation Bond (BBC GOB) proceeds as well as Capital Asset bonds (\$28 million)
- In FY 2013-14, the Department transferred \$6.484 million to the Capital Outlay Reserve (COR) to fund pay-as-you-go capital projects; in FY 2014-15, the Department will transfer \$5.197 million

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### FINANCE TECHNOLOGY IMPROVEMENT FUND

PROJECT #: 65380



DESCRIPTION: Replace 25 percent, on a yearly basis, of existing computer hardware that has exceeded its useful life

LOCATION: 140 W Flagler St  
City of Miami

District Located: 5  
District(s) Served: Countywide

<b>REVENUE SCHEDULE:</b>	<b>PRIOR</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>FUTURE</b>	<b>TOTAL</b>
Department Operating Revenue	600	100	0	0	0	0	0	0	700
<b>TOTAL REVENUES:</b>	<b>600</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>
<b>EXPENDITURE SCHEDULE:</b>	<b>PRIOR</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>FUTURE</b>	<b>TOTAL</b>
Technology Hardware/Software	600	100	0	0	0	0	0	0	700
<b>TOTAL EXPENDITURES:</b>	<b>600</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ELECTRONIC DATA MANAGEMENT SYSTEM (EDMS)

PROJECT #: 67400

DESCRIPTION: Research, design, and implement an electronic data management strategy for the Finance Department in order to capture, process, index, sort, reproduce, distribute, and dispose of financial and tax records

LOCATION: 140 W Flagler St  
City of Miami

District Located: 5  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Department Operating Revenue	300	50	0	0	0	0	0	0	350
<b>TOTAL REVENUES:</b>	<b>300</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>350</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	80	0	0	0	0	0	0	0	80
Technology Hardware/Software	220	50	0	0	0	0	0	0	270
<b>TOTAL EXPENDITURES:</b>	<b>300</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>350</b>

### A/P CONSOLIDATED INVOICE IMAGING AND WORKFLOW

PROJECT #: 69450

DESCRIPTION: Implement a countywide consolidated A/P invoice imaging and workflow process including the acquisition of hardware, software, and personnel required for its successful execution

LOCATION: 111 NW 1 St  
City of Miami

District Located: 5  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Department Operating Revenue	1,440	0	0	0	0	0	0	0	1,440
IT Funding Model	1,078	610	0	0	0	0	0	0	1,688
<b>TOTAL REVENUES:</b>	<b>2,518</b>	<b>610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,128</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Technology Hardware/Software	2,518	610	0	0	0	0	0	0	3,128
<b>TOTAL EXPENDITURES:</b>	<b>2,518</b>	<b>610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,128</b>

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$1,070,000

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Human Resources

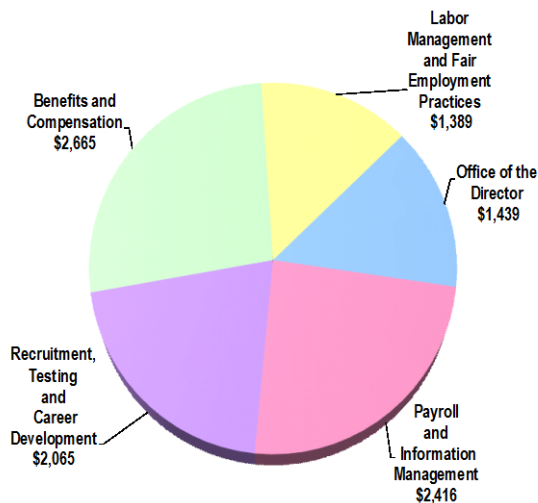
The Department of Human Resources (HR) manages and provides both strategic and tactical human resources services to the County's workforce, and promotes fairness and equal opportunity in employment, housing, public accommodations, credit and financing practices, family leave, and domestic violence leave in accordance with Chapter 11A of the Miami-Dade County Code.

As part of the General Government strategic area, HR provides programs and centralized employee services including labor relations, classification, compensation, benefits, payroll and employee information management, employment recruitment and testing, and career development. HR works with all County departments, union representatives, the County Attorney's Office (CAO), the U.S. Equal Employment Opportunity Commission (EEOC), the Florida Commission on Human Relations, and the Miami-Dade Commission on Human Rights. The Department monitors the County's diversity management and fair employment programs and promotes bias-free work environments in Miami-Dade County. As staff to the Miami-Dade County Commission on Human Rights, HR provides administrative support to the board which receives, initiates, investigates, and conciliates complaints of discrimination under federal, state and local laws.

### FY 2014-15 Adopted Budget

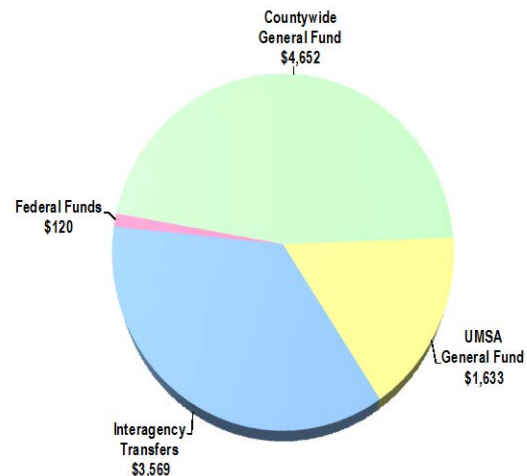
#### Expenditures by Activity

(dollars in thousands)



#### Revenues by Source

(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<p style="text-align: center;"><u>OFFICE OF THE DIRECTOR</u></p> <ul style="list-style-type: none"> <li>Formulates human resources, fair employment, and human rights policy; oversees all departmental activities and provides department-wide administrative support in the areas of procurement, budget, fiscal management, and business planning</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 3         </div> <div style="text-align: center;"> <u>FY 14-15</u> 5         </div> </div>			
<p style="text-align: center;"><u>PAYROLL AND INFORMATION MANAGEMENT</u></p> <ul style="list-style-type: none"> <li>Processes payroll, time and attendance transactions for all County employees; provides reporting and business intelligence functionality for personnel related issues</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13 -14</u> 49         </div> <div style="text-align: center;"> <u>FY 14 -15</u> 32         </div> </div>		<p style="text-align: center;"><u>LABOR MANAGEMENT AND FAIR EMPLOYMENT PRACTICES</u></p> <ul style="list-style-type: none"> <li>Plans, negotiates and administers all County collective bargaining agreements; manages and oversees all policies and practices related to equality and anti-discrimination</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 41         </div> <div style="text-align: center;"> <u>FY 14-15</u> 13         </div> </div>	
<p style="text-align: center;"><u>BENEFITS AND COMPENSATION</u></p> <ul style="list-style-type: none"> <li>Administration of all group health, dental, vision, life and optional life policies; manages retiree and leave of absence accounts. Responsible for administration of the County's Section 125 Cafeteria Plan, FRS and deferred compensation (457) plans; administration of County Pay Plan</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 0         </div> <div style="text-align: center;"> <u>FY 14-15</u> 28         </div> </div>		<p style="text-align: center;"><u>RECRUITMENT, TESTING, AND CAREER DEVELOPMENT</u></p> <ul style="list-style-type: none"> <li>Assists departments in recruitment and selection of qualified job applicants through the development, administration, and validation of competitive recruitment methods, to include examinations; provides centralized employment services and administers the County's internships and training programs</li> </ul> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 32         </div> <div style="text-align: center;"> <u>FY 14-15</u> 24         </div> </div>	



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	0	4,735	5,418	4,652
General Fund UMSA	0	1,781	2,004	1,633
Fees for Services	0	120	120	120
Interagency Transfers	0	1,451	1,398	1,492
Internal Service Charges	0	1,802	1,701	2,077
Total Revenues	0	9,889	10,641	9,974
<b>Operating Expenditures Summary</b>				
Salary	0	7,112	7,744	7,113
Fringe Benefits	0	1,755	2,055	2,032
Court Costs	0	0	0	0
Contractual Services	0	3	5	6
Other Operating	0	672	512	555
Charges for County Services	0	347	323	268
Grants to Outside Organizations	0	0	0	0
Capital	0	0	2	0
Total Operating Expenditures	0	9,889	10,641	9,974
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Office of the Director	1,044	1,439	3	5
Labor Management and Fair Employment Practices	3,253	1,389	34	13
Benefits and Compensation	0	2,665	0	28
Payroll and Information Management	2,912	2,416	49	32
Recruitment, Testing and Career Development	2,672	2,065	32	24
Human Rights and Fair Employment Practices	760	0	7	0
Total Operating Expenditures	10,641	9,974	125	102

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	0	0	0	1	1
Fuel	0	0	0	0	0
Overtime	0	0	0	9	0
Rent	0	0	0	0	0
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	0	0	24	3	12
Utilities	0	0	109	123	149

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director oversees all departmental activities and provides department-wide administrative support in the areas of procurement, budget, fiscal management, and business planning.

- Develops and administers the County's HR systems
- Advises departments on personnel issues and appropriate methods of problem resolution
- Coordinates all recruitment and personnel issues and actions for Miami-Dade County; and provides general administrative and strategic support, including fiscal management, budget preparation, procurement, records management, and management information system
- Leads the development and rollout of new strategic initiatives including HR program development, strategic/business planning, departmental business and performance management, and enhanced staff communications
- Formulates human resources, fair employment, and human rights policies
- Coordinate departmental personnel representative functions

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the addition of one HR Support Services Specialist position and one HR Operations Coordinator position to provide administrative and operational support and coordinate unemployment claims (\$140,000)

### DIVISION: LABOR MANAGEMENT AND FAIR EMPLOYMENT PRACTICES

The Labor Management and Fair Employment Practices Division manages the contracts negotiated with the County's ten labor unions; administers employee appeals and collective bargaining grievances; provides advice related to the provisions of the collective bargaining agreements; enforces and oversees the County's Anti-Discrimination Ordinance, Affirmative Action Program and fair employment guidelines to ensure equal employment opportunity to all without regard to race, sex, color, national origin, religion, age, disability, ancestry, marital status, pregnancy or familial status, sexual orientation and source of income to protected categories, and to prevent unlawful discrimination on such basis.

### Strategic Objectives - Measures

- GG1-4: Improve relations between communities and governments

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Implement the County's anti-discrimination ordinance and provide residents with a means to have discrimination cases heard and resolved through mediation where appropriate	Case investigations completed	OP	↔	369	330	340	278	220
	Cases resolved through Commission on Human Rights Appeal Hearing	OP	↔	21	19	15	8	10
	Cases resolved through successful mediation	OP	↔	52	45	50	28	25
	Cases mediated/conciliated	OP	↔	67	55	60	33	30

- GG2-1: Attract and hire new talent

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Coordinate negotiation of collective bargaining agreements, manage employee appeals, and process physical examinations	Percentage of employee physicals' results processed within five business days*	EF	↑	87%	80%	90%	80%	90%
	Percentage of collective bargaining grievances at step four that are resolved prior to arbitration	EF	↑	N/A	50%	50%	81%	50%

\*The FY 2012-13 Actual performance measure has been corrected to reflect a scrivener's error

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

<ul style="list-style-type: none"> <li>GG2-3: Ensure an inclusive workforce that reflects diversity</li> </ul>								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure timely review of cases	Number of complaints received	IN	↔	445	420	400	386	350
	Percentage of cases reviewed within 30 calendar days	EF	↑	90%	100%	100%	100%	100%

### DIVISION COMMENTS

- In FY 2014-15, the Department is projected to receive \$65,000 in reimbursements from the Internal Services Department for unemployment management support
- In FY 2013-14, the Department's savings plan included the elimination of two vacant positions: one Labor Manager Officer and one System Analyst Programmer 2 (\$177,800)
- In FY 2014-15 Adopted Budget, as part of ongoing organizational consolidation, the Department has identified several efficiencies that includes the transfer of five positions from the Human Rights and Fair Employment Practices Unit and three positions to the Benefit and Compensation Division

### **DIVISION: BENEFITS AND COMPENSATION**

The Benefits Administration Unit manages employee benefits and the Compensation Unit maintains and administers the County's Pay Plan.

- Manages employee benefits for over 26,000 employees and 6,000 retirees and their dependents such as group medical, dental, vision, disability income protection, group legal, IRS Section 125 spending accounts, life insurance plans and retirement plans
- Maintains the employees and retirees' benefits information, researching and recommending new benefit options/programs
- Ensures that all employees benefit programs meet the needs of participants, is cost effective and complies with legal requirements
- Conducts compensation analysis, field audits and occupational studies
- Develops and administers the County's classification and pay plan
- Provides counseling, assessments, and referrals for substance abuse or other employee assistance needs

### **Strategic Objectives - Measures**

<ul style="list-style-type: none"> <li>GG2-2: Develop and retain excellent employees and leaders</li> </ul>								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Educate county Employees on financial resources available to assist them in long-term and retirement planning	Financial planning seminars held	OP	↔	54	42	48	48	48

### DIVISION COMMENTS

- In FY 2013-14, the Department's savings plan included the elimination one Personnel Payroll Technician position (\$53,000)
- The FY 2014-15 Adopted Budget includes the addition of a Personnel Services Specialist 2 position to conduct compensation review studies (\$78,000)
- As part of ongoing organizational consolidation, the FY 2014-15 Adopted Budget includes the transfer of three positions from the Labor Management and Fair Employment Practices Division funded by the self-insurance fund to provide clinical counseling support to County's employees (\$341,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: PAYROLL AND INFORMATION MANAGEMENT**

The Payroll and Information Management Division processes the bi-weekly payroll for Miami Dade County employees.

- Processes payroll including leave management for the current 25,429 full-time and 3,752 part-time Miami-Dade County employees
- Manages employee personnel and medical records, maintains the Employee Master File, and County Table of Organization; provides employment verification
- Processes employee tuition reimbursements, deductions, and various benefits programs including the Departure Incentive Program, Deferred Retirement Option Program, and Florida Retirement System
- Provides reporting and business intelligence functionality for personnel related issues to County departments, employees, and members of the public
- Serves as the records custodian for both personnel and medical records for all active and terminated personnel

### **Strategic Objectives - Measures**

- GG2-4: Provide customer-friendly human resources services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Payroll processing and personnel records management	Accuracy of HR payroll and paycheck processing	OC	↑	99%	99%	98%	99%	99%

### **DIVISION COMMENTS**

- In FY 2014-15, the Department is budgeted to receive \$307,000 from Internal Services Department for services related to workers' compensation wages
- *In FY 2013-14, the Department's savings plan included the elimination of four positions: one Shared Services Technician, one Shared Services Analyst, one Assistant Director and one Administrative Secretary (\$350,200)*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: RECRUITMENT, TESTING AND CAREER DEVELOPMENT

The Recruitment, Testing, and Career Development Division primarily administers the procedures stipulated in Administrative Order 7-21, Centralized Employment Services.

- Assists departments in recruitment and selection of qualified job applicants through the development, administration, and validation of competitive recruitment methods, to include examinations
- Processes newly hired employees, conducts criminal background checks, and issues photo identification cards
- Promotes and coordinates internships and apprenticeship programs
- Provides career counseling and advises on human resources issues
- Administers layoff procedures and coordinates transfers, reinstatements, and interagency internal placement activities

#### Strategic Objectives - Measures

- GG2-1: Attract and hire new talent

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Attract and retain employees	Average recruitment time (in calendar days)	EF	↓	56	66	55	62	60

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide and coordinate employee development initiatives	County employees trained*	OP	↔	5,526	7,200	6,000	28,819	4,800

\* The FY 2013-14 Actual performance measure reflects the Ethics training provided to all employees as per County-wide mandate

#### DIVISION COMMENTS

- In FY 2014-15, the Department is budgeted to receive \$674,100 in reimbursements for Testing and Validation activities: \$213,800 from Transit, \$181,300 from Miami-Dade Police Department, \$153,600 from Fire Rescue, \$41,300 from Corrections and Rehabilitation, \$15,700 from Aviation, \$31,400 from Water and Sewer, and \$37,000 from various other County departments
- In FY 2014-15, the Department is budgeted to receive \$368,000 from various departments for Supervisory Certification and New Employee Orientation training
- In FY 2013-14, the Department's savings plan included the elimination of four positions: one Human Resources Manager Internships and three Human Resources Personnel Services Specialist 2 (\$308,700)

#### ADDITIONAL INFORMATION

- The Department's FY 2014-15 table of organization reflects the reduction of 15 positions; these positions are currently funded and reflected in the table of organization of Miami-Dade Transit (MDT) and the Water and Sewer Department (WASD) to support MDT-related payroll, recruitment and testing activities, in addition to supporting the replacement of the Transit operating system (14 Positions, \$1.097 million) and WASD's compensation activities (one position, \$110,000)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund two part-time HR Records Technicians to provide customer service at HR Reception, scan records, and respond to document requests and subpoenas	\$0	\$50	2
Fund one Administrative Secretary to provide administrative support in the Payroll and Information Management Division	\$0	\$67	1
Fund two HR Personnel Services Specialists 2 to facilitate executive and internship recruitments; participation in university career fairs and handling of layoffs	\$0	\$155	2
Fund one Assistant Division Director to assist the Director of Payroll and Information Management Division and provide timely responses to requests for information	\$0	\$118	1
Fund one HR Section Manager to provide leadership and oversight of internships programs, Big Brothers/Big Sisters and SF Workforce Programs	\$0	\$89	1
Fund three Human Rights and Fair Employment Specialists to allow for prompt handling of investigations; and allow for implementation of Ordinance 13-39	\$0	\$232	3
Fund one Labor Relations Officer to provide assistance with discipline, FMLA requests and administration of collective bargaining agreements	\$0	\$82	1
<b>Total</b>	<b>\$0</b>	<b>\$793</b>	<b>11</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Information Technology

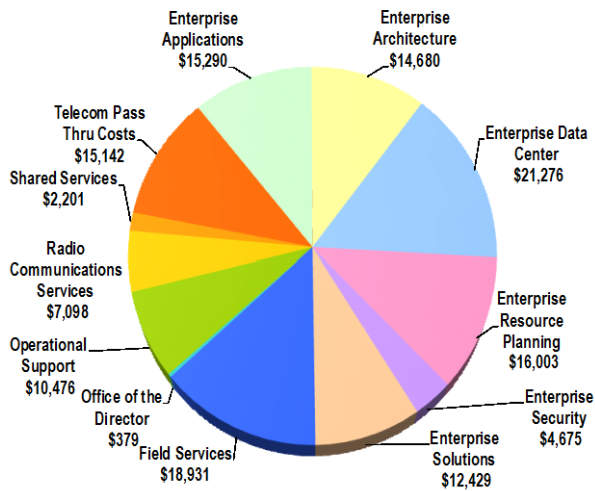
The Information Technology Department (ITD) provides information technology (IT) enterprise and infrastructure services that support the operations of all County departments.

As part of the General Government strategic area, the Department deploys emerging technologies in support of County government operations and services to the public. ITD provides a reliable and secure IT infrastructure, including network and hardware/software platforms, to support departmental applications and enterprise services. ITD partners with other County departments and management to implement and maintain technology solutions that enable efficient operations and delivery of County services, to include telecommunications and radio operations. ITD ensures that its services improve government access, efficiency, and effectiveness through the implementation of appropriate IT standards, methodologies, security, and project management practices.

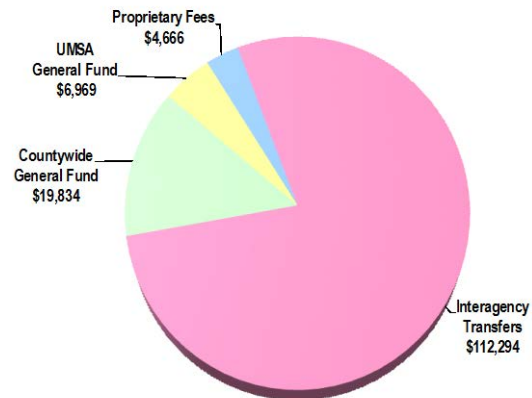
The Department's stakeholders include all County departments, elected officials, Miami-Dade County residents, local businesses, visitors, and anyone who visits the County's website.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<p style="text-align: center;"><b><u>OFFICE OF THE DIRECTOR</u></b></p> <ul style="list-style-type: none"> <li>Oversees the provision of IT resources and services and performs Chief Information Officer (CIO) functions</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  3                      3 </p>			
<p style="text-align: center;"><b><u>OPERATIONAL SUPPORT</u></b></p> <ul style="list-style-type: none"> <li>Provides asset management, financial, budgetary, human resources, project management and administrative support to IT operations</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  35                      39 </p>		<p style="text-align: center;"><b><u>ENTERPRISE SOLUTIONS</u></b></p> <ul style="list-style-type: none"> <li>Delivers enterprise services for Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Content Management (ECM)</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  57                      58 </p>	
<p style="text-align: center;"><b><u>DATA CENTER SERVICES</u></b></p> <ul style="list-style-type: none"> <li>Provides 24 X 7 operation, and support for the hardware and system software that run the County's mainframe and distributed systems environments, provides enterprise storage and backup services, desktop and server virtualization and mainframe printing services</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  82                      81 </p>		<p style="text-align: center;"><b><u>ENTERPRISE APPLICATIONS</u></b></p> <ul style="list-style-type: none"> <li>Provides multi-platform Countywide and departmental automated application systems, including support for public safety applications, tax collection and legislative systems</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  64                      111 </p>	
<p style="text-align: center;"><b><u>ENTERPRISE ARCHITECTURE</u></b></p> <ul style="list-style-type: none"> <li>Delivers enterprise middleware, architecture, and database services, and provides support for 311/911</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  71                      70 </p>		<p style="text-align: center;"><b><u>ENTERPRISE RESOURCE PLANNING</u></b></p> <ul style="list-style-type: none"> <li>Delivers enterprise program services for Enterprise Resource Planning (ERP) and core legacy systems including human resource and financial systems</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  72                      86 </p>	
<p style="text-align: center;"><b><u>FIELD SERVICES</u></b></p> <ul style="list-style-type: none"> <li>Delivers engineering, enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and wide and local area network support</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  120                      119 </p>		<p style="text-align: center;"><b><u>ENTERPRISE SECURITY</u></b></p> <ul style="list-style-type: none"> <li>Develops and implements data security policies, manages enterprise security risk, and manages the County's data security infrastructure, remote access, directory services, and mobile messaging</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  21                      21 </p>	
<p style="text-align: center;"><b><u>RADIO COMMUNICATION SERVICES</u></b></p> <ul style="list-style-type: none"> <li>Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  51                      51 </p>		<p style="text-align: center;"><b><u>SHARED SERVICES</u></b></p> <ul style="list-style-type: none"> <li>Provides customer support for Countywide telephone services and maintains internal work order and billing systems</li> </ul> <p style="text-align: center;"> <u>FY 13-14</u>      <u>FY 14-15</u>  17                      17 </p>	

The FY 2014-15 total number of full-time equivalent is 658.7 FTEs.



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	18,151	19,181	17,907	19,834
General Fund UMSA	6,457	7,094	6,624	6,969
Proprietary Fees	846	829	808	816
Recording Fee for Court Technology	2,521	3,263	3,300	3,300
Traffic Violation Surcharge	767	595	1,000	550
Interagency Transfers	99,901	112,673	97,927	112,294
Total Revenues	128,643	143,635	127,566	143,763
<b>Operating Expenditures Summary</b>				
Salary	53,399	55,827	56,929	66,808
Fringe Benefits	9,399	10,474	12,740	16,710
Court Costs	0	0	0	0
Contractual Services	1,175	2,776	3,321	1,122
Other Operating	42,674	43,828	34,379	37,601
Charges for County Services	5,996	5,273	12,480	11,062
Grants to Outside Organizations	1	0	0	0
Capital	9,539	10,504	3,238	5,277
Total Operating Expenditures	122,183	128,682	123,087	138,580
<b>Non-Operating Expenditures Summary</b>				
Transfers	2,632	6,607	2,051	2,615
Distribution of Funds In Trust	0	0	0	0
Debt Service	3,710	2,462	2,428	2,568
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	6,342	9,069	4,479	5,183

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Office of the Director	399	379	3	3
Operational Support	7,743	10,476	35	39
Enterprise Applications	8,997	15,290	64	111
Enterprise Architecture	14,571	14,680	71	70
Enterprise Data Center	18,004	21,276	82	81
Enterprise IT Capital	0	0	0	0
Investment Fund Pass-through				
Enterprise Resource Planning	12,899	16,003	72	86
Enterprise Security	4,197	4,675	21	21
Enterprise Solutions	11,226	12,429	57	58
Field Services	20,283	18,931	120	119
Radio Communications Services	7,039	7,098	51	51
Shared Services	2,192	2,201	17	17
Telecommunications Network	0	0	0	0
Telecom Pass Thru Costs	15,537	15,142	0	0
Traffic Ticket Surcharge Pass-Thru	0	0	0	0
Total Operating Expenditures	123,087	138,580	593	656

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	3	10	1	13	9
Fuel	150	140	415	144	403
Overtime	935	1,293	840	1,630	769
Rent	2,673	2,166	2,441	2,476	2,725
Security Services	2	1	0	1	0
Temporary Services	3,425	3,202	1,675	1,439	2,236
Travel and Registration	74	116	121	86	143
Utilities	1,835	2,029	1,516	2,065	1,606

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE DIRECTOR AND OPERATIONAL SUPPORT**

The Office of the Director and the Operational Support Division include the CIO and activities that support the IT operational areas of the Department, including procurement, accounting, budget and management, human resources, IT Service Center, and project management functions.

- Oversees the development and use of technologies in order for County departments and their service partners to deliver quality customer service to the public
- Directs strategic enterprise-wide integration of new technologies into the County's IT infrastructure and oversees IT resources and services
- Provides asset management, financial and administrative support; manages human resource activities
- Provides County residents with electronic access to public records and information
- Provides IT project management oversight to better manage funding, improve project outcomes, and increase customer satisfaction

#### **DIVISION COMMENTS**

- In FY 2013-14, ITD continued to work with various County departments including Internal Services (ISD), Miami-Dade Police, Regulatory and Economic Resources (RER), and Public Works Waste Management (PWWM) to streamline County IT functions; as of the end of FY 2013-14, 16 resources from PWWM, one resource from Animal Services, and 46 full-time and two part-time resources from MDPD have transferred to ITD as part of the initial effort to consolidate IT functions and services under a centralized model; this on-going effort will produce operational efficiencies, reduce total County IT spend, provide for expanded capabilities, improve continuity of operations, and allow for better collaboration and information sharing
- As part of the establishment of an IT Service Center under ITD, two 311 Senior Call Center Specialists were transferred from Community Information and Outreach (CIAO) to ITD during FY 2013-14; these resources, in combination with other staff that had been transferred in the first phase of IT consolidations and with ITD staff, form the foundation of an enhanced enterprise IT Service Center that will continue to evolve during FY 2014-15

### **DIVISION: ENTERPRISE APPLICATIONS**

The Enterprise Applications Division provides multi-platform Countywide and departmental automated application systems.

- Supports and maintains citizen service applications including Park and Recreation systems, Real Estate and Property Tax Assessment, and Value Adjustment Board related systems
- Supports and maintains MDPD and criminal justice systems and applications relied upon by County, state, municipal, and other public safety agencies
- Provides support to court-related applications such as Civil, Traffic and Parking, Jury, and Electronic Subpoena systems
- Provides application system support for legislative, capital improvements, occupational licenses, and tax collection systems

#### **Strategic Objectives - Measures**

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Efficiently respond to technology problems	Average calendar days to resolve reported problems	OC	↓	10	12	11	11	11

- GG3-2: Effectively deploy technology solutions

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Efficiently respond to technology problems	Percentage of application batch jobs completed successfully	EF	↑	99%	99%	99%	99%	99%

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- ITD continues to work with the Miami-Dade County Association of Chiefs of Police to automate the Arrest Affidavit (A-Form) for all County law enforcement; implementation of this centralized repository of arrest information, with interfaces to other criminal justice systems, will be completed during FY 2013-14 and will facilitate data sharing between law enforcement agencies involving 34 municipalities, other arresting agencies, and over 8,000 police and correctional staff
- The FY 2014-15 Adopted Budget includes \$478,000 in General Fund to begin the analysis of Miami-Dade County's Criminal Justice Information System (CJIS), the system of record for defendant-associated data from the time of arrest to case disposition, in order to determine the modernization requirements

### **DIVISION: ENTERPRISE ARCHITECTURE**

The Enterprise Architecture Division delivers enterprise middleware, architecture, and database services; provides support for 311.

- Administers the County's web and employee portal systems and their supporting middleware software systems (Websphere, IIS, etc.)
- Supports and maintains Regulatory and Economic Resources systems including Construction Permitting, Environmental Resources, For-Hire Transportation Licensing, Consumer Protection Services, and Film and Entertainment Permitting
- Supports test and production systems using various server database management systems across multiple platforms
- Delivers support services Countywide for the 311 Answer Center
- Delivers program services for ITD internal productivity applications (ePSR, etc.)
- Delivers program services for all Smarter Cities initiatives
- Delivers Countywide enterprise architecture services (software tools standardization, standard technology model, etc.)

### **Strategic Objectives - Measures**

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure availability of critical systems	311 infrastructure availability index	OC	↑	100%	100%	100%	100%	100%
	Portal availability	OC	↑	99%	99%	99%	99%	99%

- GG3-2: Effectively deploy technology solutions

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Optimize use of operational resources	IDMS databases supported per database FTE*	OP	↔	44	28	42	30	28
	Oracle databases supported per database FTE*	OP	↔	74	34	85	40	45
	SQL Server databases supported per database FTE	OP	↔	235	229	260	240	250
	UDB databases supported per database FTE*	OP	↔	32	4	15	4	4
	DB2 database tables supported	OP	↔	1,004	1,004	1,004	1,004	1,004

\* Decrease in FY 2012-13 Actual is due to the elimination of obsolete databases and modified resource management

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide continuing IT education	Percentage of time the Innovations Lab is in use	EF	↑	80%	80%	80%	85%	85%

### DIVISION COMMENTS

- In FY 2014-15, several Smarter Cities initiatives in the areas of water management, intelligent law enforcement, government transparency, health and human services, and intelligent transportation will be enhanced or implemented
- ITD, in partnership with RER, will continue to expand the digital municipal plans review initiative as additional municipalities elect to join the program; as of the end of FY 2013-14, Miami Lakes, Doral, and Cutler Bay had become program participants

### **DIVISION: ENTERPRISE DATA CENTER**

The Enterprise Data Center is responsible for the 24 X 7 operations, maintenance, and support of the hardware and operating system software that run the County's mainframe and distributed systems computer environments. This Division provides enterprise storage and backup services, mainframe printing services, server and application virtualization services (Private Cloud) and desktop virtualization services.

- Manages all enterprise-class operating system software, including performance tuning and capacity planning
- Operates the Command Center which monitors production system operations and high-speed printing and provides after-hours call-center support
- Provides systems administration for all enterprise operating systems (AIX, Solaris, UNIX, WINTEL/Linux, VMWare and Citrix) and hardware in support of distributed systems and applications
- Provides mainframe application report printing, delivery and archive services
- Supports desktop virtualization infrastructure, deployment and support services, and provides server and application virtualization services
- Support the County's "private cloud" infrastructure
- Provides mainframe Disaster Recovery services

### **Strategic Objectives - Measures**

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Optimize use of operational resources	Percentage of effective mainframe capacity utilized	IN	↔	88%	92%	80%	91%	90%
	UNIX/LINUX images supported per full-time equivalent (FTE)	EF	↑	32	34	30	31	33
Ensure availability of critical systems	Production systems availability	OC	↑	99%	99%	99%	99%	99%
	Data Center Network availability	OC	↑	99.9%	99.9%	99.9%	99.8%	99.9%
	Core Network availability	OC	↑	100%	100%	100%	100%	100%

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- ☛ As of the end of FY 2013-14, ITD had provisioned virtual desktop functionality to over 3,300 employees countywide, including deployment of over 2,376 thin client devices which generate an annual power savings of \$71,300; ITD will continue to deploy virtual desktop devices through FY 2014-15
- The implementation of "sub-capacity" licensing metrics, and "soft-capping" technology has enabled the Data Center Division to reduce expenditures for mainframe software licensing, and increase utilization of "effective capacity" on the hardware; sub-capacity licensing makes it possible to control mainframe licensing costs

### **DIVISION: ENTERPRISE RESOURCE PLANNING**

The Enterprise Resource Planning Division delivers enterprise program services for Enterprise Resource Planning (ERP) and core legacy systems including human resource and financial systems.

- Leads the County's Enterprise Resource Planning implementation to support the full HR/recruitment, payroll, financial, budgeting and procurement business processes
- Provides program services for PeopleSoft ERP and Hyperion
- Supports legacy financial and procurement systems (FAMIS & ADPICS)
- Supports legacy human resource and payroll systems
- Supports various County social service and e-Commerce applications

### **Strategic Objectives - Measures**

- GG2-4: Provide customer-friendly human resources services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Effectively track Enterprise Resource Planning (ERP) activity	Employees on electronic payroll and attendance record (ePARs)	OC	↑	19,453	22,685	22,685	22,615	25,251

### DIVISION COMMENTS

- During FY 2013-14 ITD, in partnership with RER, implemented a web-based self-service one-stop-shop portal where citizens will be able to obtain comprehensive guidance on the start-up of a business within Miami-Dade County and municipalities including information on federal state and local licensing requirements
- E-Commerce services, an efficient and secure means to pay for County services via the Internet, continues to grow, with over \$1 billion in collections annually; additional e-Commerce functionalities planned for FY 2014-15 include new Voice Recognition service structure to receive payments over the telephone, an enterprise reconciliation process that will provide County departments an automated solution to reconcile the County's payment gateway and the clearing house daily settlements, and an online payment application that will enable Veterinary Clinics to automatically submit vaccine certificate information to the County
- ☛ In December 2013, ITD and the Office of Management and Budget (OMB) went live with the initial phase of the Budgeting Analysis Tool (BAT); development of new functionality and deployment of Phase II includes capital budgeting and position management
- Phase 1 of the Vendor Consolidation Project, "Online Vendor Registration," was completed in FY 2013-14
- *The FY2014-15 Adopted Budget includes the elimination of one vacant Chief-RER Computer Services position that was originally transferred as part of the consolidation of RER IT resources; the position is being eliminated to help restore the staff-to-manager ratios to target levels (\$123,000)*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: ENTERPRISE SECURITY

The Enterprise Security Division develops and implements data security policies, manages enterprise security risk, and manages the County's data security infrastructure, remote access, directory services, and mobile messaging.

- Reduces risk exposure present in the County's computer infrastructure by establishing mitigation programs, to include cyber security and business continuity planning
- Provides information security services management including firewalls, intrusion detection and prevention, anti-virus, Domain Name Services (DNS), and Internet proxy infrastructure
- Provides electronic mail (e-mail) and e-mail archiving services for communications within the County and with external entities, agencies, and constituents while protecting against virus attacks and unsolicited commercial e-mail (SPAM)

#### Strategic Objectives - Measures

- GG3-3: Improve information security

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure security of credit card information	Purchasing Card Industry (PCI) Quarterly Compliance	OC	↑	100%	100%	100%	100%	100%
Improve e-mail information security	Average number of e-mail messages blocked monthly (spam/virus/filtered content) (in millions)	OP	↔	6.9	8.9	7.0	7.5	7.0

### DIVISION: ENTERPRISE SOLUTIONS

The Enterprise Solutions Division is responsible for delivering consolidated enterprise services.

- Implements and maintains program services Countywide for Geographic Information System (GIS), Enterprise Asset Management System (EAMS), Enterprise Sustainability Technology, Business Intelligence Solutions, Electronic Document Management System (EDMS), and the new Electronic Content Management (ECM) system

#### Strategic Objectives - Measures

- GG3-2: Effectively deploy technology solutions

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Effectively track Enterprise Asset Management System (EAMS) activity	System users - EAMS	IN	↔	4,773	5,115	5,059	5,375	5,400
	Assets tracked - EAMS (in thousands)	IN	↔	182	193	192	220	230
Effectively track Electronic Document Management System (EDMS) activity	Documents managed - EDMS (in millions)	IN	↔	56	58	60	60	62
	System users - EDMS	IN	↔	7,943	6,941	8,125	7,500	8,000
Effectively track Geographic Information System (GIS) activity	Street segments and address ranges maintained quarterly - GIS	OP	↔	104,183	104,300	104,300	104,350	104,400

#### DIVISION COMMENTS

- The implementation of asset management technology to automate preventive and corrective maintenance for the Aviation Department is

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

targeted for completion in FY 2014-15; expansion of automated asset management functions for Miami-Dade Transit bus and rail operations is planned for FY 2014-15

- In FY 2013-14, several GIS initiatives were started in partnership with municipal governments, including the Mayor's Bike305 initiative, developed in collaboration with the Parks, Recreation and Open Spaces Department (PROS) and five municipalities, featuring bike trails, events and points of interest across the County; in collaboration with municipal public safety partners, started development of the Helping First Responders Operate System (HERO); a GIS-based system enabling first responders and command personnel to make more informed and effective decisions
- In FY 2013-14, GIS technology was utilized to complete the balancing and re-precincting of elections precincts based on the 2010 Census data; the "Know Where to Vote" site shows new precinct and polling information
- The ITD FY2014-15 Adopted Budget includes \$415,000 in funding for the acquisition of ortho-photography images which are updated annually as part of the on-going maintenance required to keep the data and images current in the GIS database; additionally, the ortho-photography, in combination with oblique imagery which is funded in the Property Appraiser's budget, is used to facilitate the determination of a property's assessment value in compliance with Section 193.114(2)(n) of the Florida Statutes

### DIVISION: FIELD SERVICES

The Field Services Division is responsible for engineering, services for the integration of voice and data solutions, enterprise management and maintenance services to support the County's data, voice, and wireless point-to-point and broadband, private wired line, telecommunications equipment infrastructure, encompassing personal computing devices and auxiliary peripheral devices.

- Provides telecommunications design and engineering services for new facilities, and updates to existing facilities, including network solutions services for the integration of voice and data solutions
- Provides infrastructure cabling services for data, voice, video and cable TV
- Provides installation and setup of new telecommunication equipment including network, video, telephone systems and devices, personal computing, wireless and print devices, mainframe terminals, and auxiliary peripheral devices; delivers equipment maintenance and support services
- Provides support 24 X 7 for the 911 and 311 call centers
- Manages a carrier class core fiber optic network, as well as the routed and switched network configuration, connecting over 600 sites to MetroNet
- Provides carrier-class wireless point-to-point, point-to-multipoint, fixed outdoor or mobile Broadband, and Wi-Fi/WiMax services

### Strategic Objectives - Measures

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Efficiently respond to equipment repair requests	Percentage of computer equipment repairs completed within 48 hours	EF	↑	91%	94%	92%	92%	92%
	Percentage of telephone equipment repairs completed within 48 hours	EF	↑	94%	91%	92%	92%	92%

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

<ul style="list-style-type: none"> <li>GG6-1: Reduce County government's greenhouse gas emissions and resource consumption</li> </ul>								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure Completion of Energy Efficiency Initiatives	Percentage of participation in County-wide "Power IT Down" initiative	OC	↑	51%	47%	60%	50%	60%
	Percentage of new computer equipment purchased that meets Energy Star Standards	OC	↑	100%	100%	100%	100%	100%

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the elimination of one vacant Telecommunications Manager with the job duties and staff distributed among the remaining IT managers; the position is being eliminated to help restore the staff-to-manager ratios to target levels (\$106,600)

### **DIVISION: RADIO COMMUNICATIONS SERVICES**

The Radio Communications Services Division is responsible for providing local and regional public safety first responders and County departments with efficient, reliable, and secured radio communications services and solutions.

- Develops strategic direction of the County's 700/800 MHz Radio Communication Systems
- Provides 24 X 7 support of the radio infrastructure
- Provides repair and installation of vehicle emergency lighting and mobile communications equipment
- Coordinates interoperability plans in the Southeast Florida region
- Coordinates communications talkgroups
- Provides radio engineering and design services

#### **Strategic Objectives - Measures**

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure availability of critical systems	Cost of portable radio unit repair*	EF	↓	\$154	\$154	\$154	\$198	\$154

\*Targets represent industry provider cost

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Ensure availability of critical systems	Percentage of vehicle installations completed on time	EF	↑	95%	95%	95%	95%	95%

### DIVISION COMMENTS

- In January 2010, the Board of County Commissioners approved the 800 MHz rebanding settlement between the County and Sprint/Nextel; the Radio System Modernization Project is progressing on schedule and within budget; Phase I was completed in December 2012 with the cut-over to the first of the two P25 systems (P25-A); Phase II is underway and, as of the end of FY 2013-14, more than 28,000 radios had been reprogrammed



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: SHARED SERVICES

The Shared Services Division provides customer support for Countywide telephone services, maintains internal work order and billing systems and identifies shared services opportunities.

- Serves as the point of contact for County agencies for ITD services leveraging opportunities for enterprise solutions, and coordinates service delivery, measures performance according to established benchmarks and metrics
- Processes and coordinates requests for changes in telephone services such as connections/disconnections and moves including landlines and wireless devices
- Maintains the inventory of all circuits, lines, telephone sets, wireless devices, and peripherals and reviews usage for all wireless devices and performs periodic checks to ensure contract rate compliance
- Supports and maintains ITD's internal work order and billing systems

### Strategic Objectives - Measures

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Efficiently respond to service requests	Percentage of telephone service requests assigned within one business day from the time received	EF	↑	99%	95%	95%	95%	95%

### DIVISION COMMENTS

- Billing for wireless services being migrated to the new version of the Pinnacle system; migration of landline billing from legacy systems to Pinnacle is expected to be completed in FY 2014-15

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Capital Asset Series 2013A Bonds	46,000	0	0	0	0	0	0	0	46,000
Total:	46,000	0	0	0	0	0	0	0	46,000
<b>Expenditures</b>									
<b>Strategic Area: General Government</b>									
Chief Technology Office Projects	10,167	12,148	14,000	9,685	0	0	0	0	46,000
Total:	10,167	12,148	14,000	9,685	0	0	0	0	46,000

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- ITD's FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes a \$1.005 million pass-through transfer to the Finance Department from the IT Funding Model and a \$2.172 million transfer to the Capital Outlay Reserve (COR); the \$2.172 million transfer to COR will fund debt service for Cyber Security (\$1.562 million) and the A/P Workflow capital project (\$610,000)
- The FY 2014-15 Adopted Budget and Multi-Year Capital Plan includes a transfer from the IT Funding Model to the Capital Outlay Reserve (COR) of \$1 million to fund IT related projects
- The ERP system continues to evolve with Phase I implementation of the "Budgeting Analysis Tool" (BAT); BAT replaced the County's legacy ABDS application and the FY 2014-15 Adopted Budget is being produced utilizing the Hyperion tools for both Operating and Human Capital planning; Phase II of the implementation has begun, and includes capital budgeting and position management; the PeopleSoft Human Capital applications were successfully upgraded to release 9.1 during FY 2013-14, further enhancing readiness for full County-wide ERP implementation
- In FY 2013-14, ITD performed major upgrades to the County's radio communications infrastructure by converting the Palm Springs North radio site from an "Audio Receive Rx" configuration for System B dedicated to law enforcement, to a "Audio Transmit Tx" which will improve radio coverage on the north end of the County

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### **FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION**

**PROJECT #: 1682480**



DESCRIPTION: Implement a state-of-the art, comprehensive, integrated Enterprise Resource Planning (ERP) application to support the full HR/Recruitment, Payroll, Financial (AR, AP, GL, Project Accounting, Fixed Assets, Contracts, Billing, Budgeting, Financial Reporting), and Procurement business processes

LOCATION: Countywide  
Throughout Miami-Dade County

District Located:  
District(s) Served:

Countywide  
Countywide

<b>REVENUE SCHEDULE:</b>	<b>PRIOR</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>FUTURE</b>	<b>TOTAL</b>
Capital Asset Series 2013A Bonds	46,000	0	0	0	0	0	0	0	46,000
<b>TOTAL REVENUES:</b>	<b>46,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>46,000</b>
<b>EXPENDITURE SCHEDULE:</b>	<b>PRIOR</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>FUTURE</b>	<b>TOTAL</b>
Technology Hardware/Software	10,167	12,148	14,000	9,685	0	0	0	0	46,000
<b>TOTAL EXPENDITURES:</b>	<b>10,167</b>	<b>12,148</b>	<b>14,000</b>	<b>9,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>46,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### Inspector General

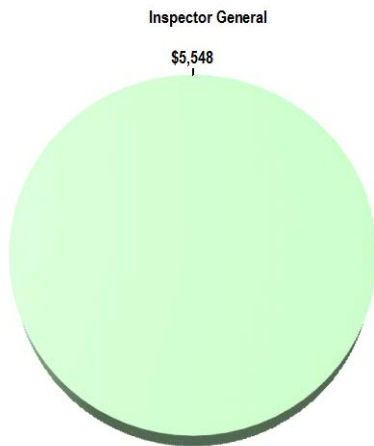
The Office of the Inspector General (OIG) serves the residents of Miami-Dade County by identifying fraud, mismanagement, waste, and abuse of power in County projects, programs, and contracts. The Office was created by the Board of County Commissioners (BCC) in response to the public's demand for more accountable government. The BCC determined that oversight of such a large and diverse government required the OIG to be independent and autonomous, so that it could carry out its goals without political interference.

As part of the General Government strategic area, the OIG routinely reviews and evaluates proposals, contracts, and programs for a range of management criteria. The OIG also investigates a variety of cases, including contractors doing business with and/or receiving funds from the County and cases of employee and official misconduct.

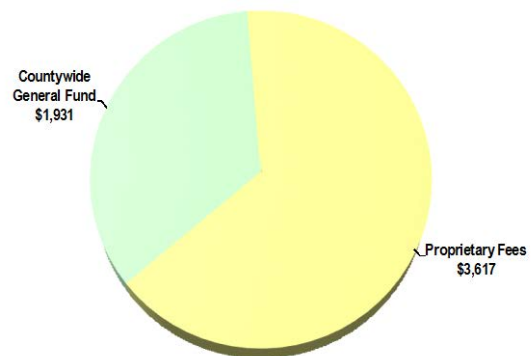
The OIG's jurisdiction encompasses all County departments, agencies, instrumentalities, and the programs thereunder. This jurisdiction extends to all County employees, public officials, elected officials, and vendors and contractors doing business with the County. The OIG has been designated a criminal justice agency by the Federal Bureau of Investigation and is accredited by the Commission for Florida Law Enforcement Accreditation based upon statewide standards for Offices of Inspectors General.

### FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION

<u>INSPECTOR GENERAL</u>		
<ul style="list-style-type: none"><li>Provides oversight to Miami-Dade County operations by investigating, auditing, and reviewing County programs, projects, and contracts to detect and prevent fraud, mismanagement, waste, and abuse; provides all professional support to these functions including publicly reporting findings; initiates civil, administrative, and criminal legal processes or makes referrals where necessary; communicates the Office's accomplishments through report distribution, website communications, and public awareness initiatives</li></ul>		
	<u>FY 13-14</u>	<u>FY 14-15</u>
	38	38

The FY 2014-15 total number of full-time equivalent positions is 38

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	550	1,612	2,167	1,931
Interest Earnings	4	2	0	0
Miscellaneous Revenues	7	11	0	0
Carryover	477	249	0	217
Departmental Oversight (MOUs)	988	721	850	850
Fees and Charges	3,224	2,520	2,350	2,550
<b>Total Revenues</b>	<b>5,250</b>	<b>5,115</b>	<b>5,367</b>	<b>5,548</b>

### **Operating Expenditures**

#### **Summary**

Salary	3,731	3,593	3,912	3,989
Fringe Benefits	823	656	907	1,015
Court Costs	0	1	2	2
Contractual Services	17	18	6	6
Other Operating	409	371	484	482
Charges for County Services	21	23	38	36
Capital	1	0	18	18
<b>Total Operating Expenditures</b>	<b>5,002</b>	<b>4,662</b>	<b>5,367</b>	<b>5,548</b>

### **Non-Operating Expenditures**

#### **Summary**

Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Inspector General	5,367	5,548	38	38
<b>Total Operating Expenditures</b>	<b>5,367</b>	<b>5,548</b>	<b>38</b>	<b>38</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	0	0	0	0	0
Fuel	12	9	12	4	9
Overtime	0	0	0	0	0
Rent	210	209	245	212	265
Security Services	0	0	1	2	1
Temporary Services	0	0	0	0	0
Travel and Registration	10	13	24	7	20
Utilities	50	23	31	9	21

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: INSPECTOR GENERAL

The OIG's principal objective is to promote honesty and efficiency in government and to prevent and detect misconduct, fraud and abuse in County programs and contracts. The OIG strives to ensure that taxpayers get a fair and honest accounting of their money and, where possible, seeks appropriate remedies to recover public funds.

- Investigates, audits and inspects programs, projects, and contracts to detect and prevent fraud, mismanagement, waste and abuse
- Publicly reports findings and initiates or makes civil, administrative, and criminal referrals where necessary
- Communicates the Office's accomplishments through report distribution, website communication, and public awareness initiatives

### Strategic Objectives - Measures

- GG1-3: Foster a positive image of County government

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Continue to provide the public with access to register their concerns via the OIG website and "Fraud Hotline"	Written complaints received	OC	↓	88	103	110	95	110
	Complaints received via the OIG's website	OC	↓	125	160	150	159	150
	Complaints received via the OIG's hotline	OC	↓	89	40	60	96	60
Increase the public's awareness of the OIG's findings by providing easy access to reports and information distributed by the OIG via the Internet	Contracts/programs audited and reviewed	OP	↑	51	39	20	31	20
	Reports issued	OP	↔	13	15	15	15	20
	Advisory memoranda issued	OP	↔	12	18	15	10	15

### ADDITIONAL INFORMATION

- In FY 2013-2014, the OIG has been actively monitoring engineering and professional services solicitations for the Water and Sewer Department's massive capital improvement program; the OIG will continue in this oversight role in FY 2014-2015
- *The Department's FY 2014-15 Adopted Budget includes savings of \$270,000 as a result of various salary reductions and the freezing of two vacant positions*
- In FY 2013-14, the Office of the Inspector General issued 15 reports and 10 advisory memoranda addressing investigative and audit results involving allegations such as grant fraud, over billing by contractors, building permit irregularities
- Pursuant to legislative action charging the OIG to perform criminal history checks on advisory board appointees, in FY 2013-14 the OIG investigative analysts completed 99 criminal history checks; results of these checks are forwarded to the appointing Commissioner to assist in the appointment decision
- The FY 2014-15 Adopted Budget includes charges of one quarter of one percent to certain procurement and construction contracts (\$2.55 million), as well as additional reimbursements of \$850,000 for audits and investigative work that will be performed for Aviation (\$350,000), Water and Sewer (\$150,000), Public Works and Waste Management (\$50,000), Transit (\$100,000), and Miami-Dade County School Board (\$200,000)
- Currently, the OIG is concluding its audits of 30 grants funded by the Building Better Communities General Obligation Bond Program awarded to not-for-profit entities for the construction, renovation, and/or the purchase of a facility

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## Internal Services

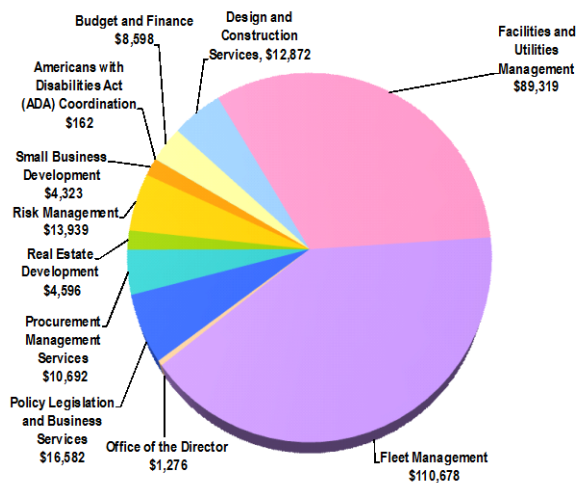
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, facility management, design and construction management, fleet management, risk management, surplus property disposition services, capital inventory management, and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation, and parking services.

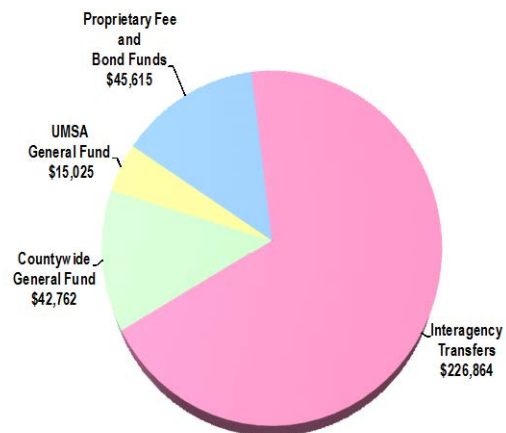
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations, Commission on Disability Issues (CODI), and Miami-Dade County residents and visitors.

## FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)

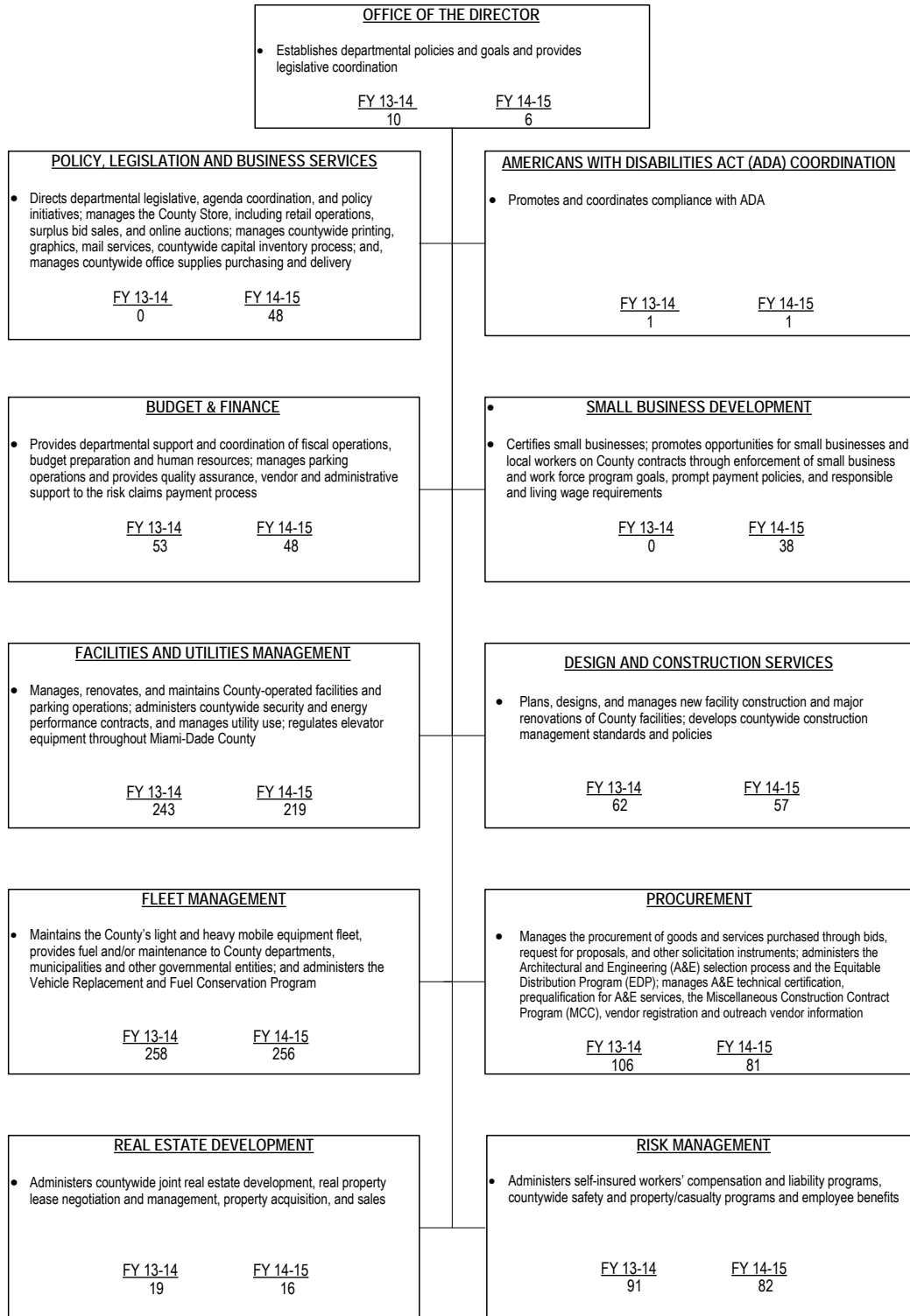


**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2014-15 total number of full-time equivalent positions is 879.4 FTEs



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	44,171	40,288	36,514	42,762
General Fund UMSA	14,813	13,427	13,505	15,025
Interest Income	31	41	22	22
Municipal Fines	243	486	250	250
Carryover	45,297	61,173	54,192	35,383
External Fees	1,359	1,276	1,414	908
Fees and Charges	333	0	300	0
Fees for Services	6,089	0	7,074	0
User Access Program Fees	10,389	11,554	9,000	9,052
Bond Proceeds	0	0	44	0
Capital Working Fund	2,159	0	0	0
Other Revenues	0	904	805	4,969
Internal Service Charges	209,070	191,699	227,818	220,267
Interagency Transfers	0	8,371	619	1,628
Interdepartmental Transfer	1,700	0	0	0
<b>Total Revenues</b>	<b>335,654</b>	<b>329,219</b>	<b>351,557</b>	<b>330,266</b>
<b>Operating Expenditures Summary</b>				
Salary	59,232	58,760	56,065	60,042
Fringe Benefits	15,388	14,994	16,567	17,663
Court Costs	9	7	17	6
Contractual Services	39,862	40,167	47,617	47,448
Other Operating	82,357	87,588	90,599	94,511
Charges for County Services	36,291	19,263	50,963	38,046
Grants to Outside Organizations	0	0	0	0
Capital	1,973	3,481	19,110	15,321
<b>Total Operating Expenditures</b>	<b>235,112</b>	<b>224,260</b>	<b>280,938</b>	<b>273,037</b>
<b>Non-Operating Expenditures Summary</b>				
Transfers	2,288	5,010	3,600	1,214
Distribution of Funds In Trust	573	421	505	681
Debt Service	36,508	36,419	42,912	43,301
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	23,602	12,033
<b>Total Non-Operating Expenditures</b>	<b>39,369</b>	<b>41,850</b>	<b>70,619</b>	<b>57,229</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Office of the Director	1,541	1,276	10	6
Policy Legislation and Business Services	0	16,582	0	48
Americans with Disabilities Act (ADA) Coordination	192	162	1	1
Budget and Finance	11,269	8,598	53	48
Small Business Development	0	4,323	0	38
Design and Construction Services	25,403	12,872	62	57
Facilities and Utilities Management	95,131	89,319	243	219
Fleet Management	110,950	110,678	258	256
Human Resources	0	0	0	0
Procurement Management Services	17,796	10,692	106	81
Real Estate Development	4,917	4,596	19	16
Risk Management	13,739	13,939	91	82
<b>Total Operating Expenditures</b>	<b>280,938</b>	<b>273,037</b>	<b>843</b>	<b>852</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	34	46	39	55	54
Fuel	39,284	38,129	41,778	36,779	40,589
Overtime	946	1,248	1,099	2,004	1,601
Rent	7,888	9,126	10,178	8,824	9,241
Security Services	16,567	15,411	21,550	16,616	21,480
Temporary Services	938	989	1,081	893	975
Travel and Registration	14	38	75	17	88
Utilities	13,652	12,730	16,049	12,371	14,397

### ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 13-14	Adopted Fee FY 14-15	Dollar Impact FY 14-15
<ul style="list-style-type: none"> <li>Daily Rate (Surface Lot)</li> </ul>	\$9	\$10	\$31,000

### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director provides overall strategy, policy, and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the transfer of one position to the Design and Construction Services Division to enhance operational processes
- The FY 2014-15 Adopted Budget includes the transfer of three positions to the Policy, Legislation and Business Services Division as part of the department's ongoing reorganization efforts

### **DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES**

Manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property, oversees the Capital Inventory process and fixed assets, and provides countywide printing, graphics, and mail services.

### **Strategic Objectives - Measures**

- GG5-1: Acquire "best value" goods and services in a timely manner

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide quality business services	Percentage of customers satisfied with business, graphics, and printing services	OC	↑	100%	100%	100%	100%	100%

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the transfer of three positions from the Director's Office, the transfer of 23 Property Control and Business Supplies positions from the Procurement Management Service Division and 23 Print/Graphics/Mail positions from the Budget and Finance Division as part of the department's ongoing reorganization efforts
- In FY 2014-15, the County Store will continue offering online auction services as an alternative means of surplus property disposition
- In FY 2014-15, the County expects to be transitioning to a single vendor to provide a web-based ordering system and desktop delivery of office supplies and related products; this is expected to lower costs associated with current methods for provision of office supplies as well as improve back-office functions associated with ordering, invoicing, and payment
- *The FY 2014-15 Adopted Budget includes the elimination of a vacant Supply Specialist position as part of departmental savings plan (\$55,000)*

### **DIVISION: AMERICANS WITH DISABILITIES ACT (ADA) COORDINATION**

The ADA Coordinator promotes and coordinates compliance with the ADA, a federal civil rights law.

- Ensures that all County services and programs are accessible to people with disabilities
- Shapes policy to assure compliance with federal civil rights requirements and improve service to people with disabilities
- Develops and conducts ADA compliance and disability training and provides staff support for the Commission on Disability Issues (CODI)
- Administers and distributes disabled permit parking fines to municipalities
- Provides oversight of the County's barrier removal capital projects and technical training to capital department staff

### **DIVISION: BUDGET AND FINANCE**

The Budget and Finance Division provides departmental support services and manages fiscal operations, budget preparation, parking operations, and the risk claims payment process

- Performs accounts payable and receivable functions, budget coordination, and financial reporting
- Formulates and manages departmental business plan, performance measures, and budget
- Provides human resources support and coordination
- Manages and operates six parking garages, and six surface lots containing over 5,200 parking spaces in the Miami Downtown - Government Center and Civic Center vicinity
- Provides quality assurance, vendor and administrative support to the risk claims payment process

### **Strategic Objectives - Measures**

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Efficiently manage administrative, budget, and personnel functions	Percentage of invoices paid within 30 calendar days of receipt	EF	↑	81%	83%	85%	76%	85%
	Average number of days to process an invoice	EF	↓	10	11	6	11	8

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the implementation of the automated Pay-by-Foot parking revenue system in parking garages and lots managed by the Department
- In FY 2014-15 the Department will continue to negotiate contractual terms to increase revenue from lots managed by the Miami Parking Authority
- The FY 2014-15 Adopted Budget includes the transfer of 15 Parking Operations positions from the Facilities and Utilities Management Division and four Data Unit positions from the Risk Management Division as part of the department's ongoing reorganization efforts
- *In FY 2013-14, the Department's savings plan included the elimination of one Chief Capital Improvement position (\$192,300)*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: SMALL BUSINESS DEVELOPMENT

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, and other contract services on behalf of the County.

- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE), and Disadvantaged Business Enterprises (DBE)
- Analyzes construction, architecture and engineering, bid/proposal documents and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Coordinates and mediates dispute resolutions for small business program participants
- Provides assistance related to Prompt Payment issues between departments and small businesses/Primes and subcontractors
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurement
- Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs, and the County's debarment process

#### Strategic Objectives - Measures

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase the number of small businesses for optimal participation	Certified Small Businesses	OC	↑	1,410	1,539	1,600	1,551	1,650

- ED4-3: Expand opportunities for small businesses to compete for County contracts

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase participation of small businesses in County contracts	Percentage of County contract expenditures with small business goals	OC	↑	15.2%	7.5%	10%	9.2%	10%
	Percentage of completed projects where small business opportunities were achieved	OP	↑	100%	100%	100%	100%	100%

#### DIVISION COMMENTS

- In FY 2013-14, the Small Business Development function was transferred from the Regulatory and Economic Resources Department to the Internal Services Department as part of the County's ongoing reorganization efforts (32 positions)
- The FY 2014-15 Adopted Budget includes the transfer of one position from the Facilities and Utilities Management Division to support Small Business Development operations
- The FY 2014-15 Adopted Budget includes the addition of three Compliance Officer positions in support of the Consent Decree Program for the Department of Water and Sewer Department (WASD) to monitor of Small Business Program requirements (\$212,000)
- In FY 2013-14, the department added two overage positions: one Contract Certification Specialist and one Contract Compliance Officer to monitor compliance of Small Business goals related to the modernization of Sun Life Stadium (\$123,500)

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: DESIGN AND CONSTRUCTION SERVICES

The Design and Construction Services Division provides design, construction, space-planning and renovation services.

- Plans, designs, and manages new facility construction and major renovations of County facilities
- Designs and reconfigures interior office space, coordinates departmental relocations and manages the County's Stacking Plan, a comprehensive plan of scheduled departmental relocations
- Provides construction management and administration for major construction projects countywide
- Manages daily work orders from County departments requesting architectural, engineering or construction management

### Strategic Objectives - Measures

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide architectural design and construction services to County departments	Average daily work orders and service tickets assigned per project manager	EF	↑	14	18	15	20	25
	Average quarterly on-going capital projects*	OP	↔	3,173	3,493	3,400	3,128	3,000

\* In FY 2013-14, the Department has revised the metrics utilized to measure the average quarterly ongoing capital projects

### DIVISION COMMENTS

- In FY 2013-14, the Department's savings plan included the elimination of four positions: one Engineer 3, one Clerk 4, one Construction Manager 2 and one Professional Engineer (\$417,400)
- The FY 2014-15 Adopted Budget includes the transfer of two positions to the Procurement Management Division to support the Equitable Distribution Program and A&E functions
- The FY 2014-15 Adopted Budget includes the transfer of one position from the Director's Office to enhance operational processes

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: FACILITIES AND UTILITIES MANAGEMENT

The Facilities and Utilities Management Division manages and maintains County operated facilities.

- Manages and maintains 41 facilities totaling more than six million square feet of office, data center, court, warehouse, and other space
- Administers Countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Regulates public and private elevator equipment in Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts Countywide
- Administers the County's Energy Performance Contracting Program; works in close collaboration with other agencies on Countywide sustainability initiatives
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations, and maintenance of County-operated facilities
- Designs, fabricates, and installs facility signage

#### Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide efficient facility maintenance services	Total operating expenses per square foot*	EF	↓	\$7.44	\$7.69	\$8.90	\$7.90	\$8.00

\* Budget and Target numbers are based upon industry standards using the Building Owners and Managers Association (BOMA) expense amounts

- NI4-1: Ensure buildings are safer

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide timely and reliable elevator inspection services	Percentage of regulated elevators with valid current Certificates of Operation	EF	↑	81%	90%	90%	89%	91%

#### DIVISION COMMENTS

- In FY 2013-14, the Department's savings plan included the elimination of 15 vacant positions: one Secretary, one Security Supervisor, one Maintenance Mechanic, one ISD Manager, one Graphic Technician, two ISD Utility Plant Operators, one Maintenance Supervisor, one ISD Renovation Services Manager, one Mason, one Security Alarm Specialist Supervisor, two Security Alarm Specialists, one Clerk 4 and one Parking Lot Attendant (\$1,031,000)
- The FY 2014-15 Adopted Budget includes the addition of the Children's Courthouse, a 375,000 square foot facility and nine positions related to the operations that will start during the first quarter of FY 2014-15
- In FY 2014-15, the Department will continue the County's commitment to provide the Greater Miami Service Corps assorted lawn maintenance and other facilities upkeep projects (\$50,000)
- The FY 2014-15 Adopted Budget includes the transfer of 15 Parking Operations positions to the Budget and Finance Division as part of the department's ongoing reorganization efforts
- The FY 2014-15 Adopted Budget includes the transfer of one position to support the Small Business Development Division operations
- The FY 2014-15 Adopted Budget includes the transfer of two positions to the Community Action and Human Services Department (CAHSD) for managing the maintenance and repair of CAHSD designated sites

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: FLEET MANAGEMENT

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities, and other governmental bodies
- Reviews or develops diverse mobile equipment specifications leading to vehicle purchases
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel, and related vehicle services

### Strategic Objectives - Measures

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide well maintained County vehicles	Percentage of selected heavy equipment repairs that surpass industry standards	EF	↑	82%	80%	80%	87%	85%
	Percentage of selected light equipment repairs that surpass industry standards	EF	↑	68%	70%	70%	71%	72%

### DIVISION COMMENTS

- ☛ In FY 2014-15, the Department will coordinate and assist in the procurement of Compressed Natural Gas (CNG) Program for Public Works and Waste Management (PWMM), Transit (MDT), and the Water and Sewer Department (WASD)
- ISD has developed a solicitation to request proposals for possible implementation of a car-sharing program for Miami-Dade County; this solicitation has been shared with the industry for comment, is being finalized, and is pending approval for advertisement by the Board of County Commissioners
- In FY 2014-15 the Department will continue to seek opportunities to centralize heavy fleet maintenance operations throughout the County
- *In FY 2013-14, the Department's savings plan included the elimination of two vacant positions: one Contracts Officer and one Administrative Officer 2 (\$123,700)*

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: PROCUREMENT MANAGEMENT SERVICES

The Procurement Management Services Division manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments; administers the Architectural & Engineering selection process, the Equitable Distribution Program, and Miscellaneous Construction Contracts Program.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP), and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process, or procedures impede competition
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program
- Provides outreach and customer service to vendors and other County departments

#### Strategic Objectives - Measures

- ED5-1: Provide adequate public infrastructure that is supportive of new and existing businesses

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Increase usage of the Equitable Distribution Program (EDP)	Average calendar days to process EDP Professional Service Agreements	EF	↓	15	25	20	10	8
	Number of EDP requests for consulting services received	IN	↔	87	155	155	173	120

- GG5-1: Acquire "best value" goods and services in a timely manner

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Reduce processing times for bids and RFPs; promote full and open competition	Number of Active Contracts	IN	↔	1,032	1,223	1,000	1,176	1,250
Streamline the A&E selection process	Average calendar days to complete A&E selection process	EF	↓	88	110	95	180	120

#### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes the transfer of 23 Property Control and Business Supplies positions to the Policy, Legislation and Business Services Division as part the department's ongoing reorganization efforts
- In FY 2013-14, the Department's savings plan included the elimination of four positions: one Procurement Contracting Associate, two Procurement Contracting Officers and one Surplus Property Clerk (\$417,400)
- The FY 2014-15 Adopted Budget includes a transfer of \$1.214 million in User Access Program (UAP) revenue to the General Fund to support procurement-related functions in General Fund supported departments



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: REAL ESTATE DEVELOPMENT

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management, and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects

#### Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Manage real estate transactions	Value of surplus property sold (in thousands)*	EF	↑	\$2,921	\$1,042	\$1,000	\$1,491	\$1,000
	Number of GOB affordable housing units placed in service	EF	↑	N/A	203	345	432	354

\* The decrease from FY 2011-12 to FY 2012-13 is due to the property sale of the Neighborhood Stabilization Program

#### DIVISION COMMENTS

- In FY 2013-14, the Department's savings plan included the elimination of three vacant positions: one Secretary, one Chief Real Estate Officer and one Asset Management and Development Officer (\$289,600)

### DIVISION: RISK MANAGEMENT

The Risk Management Division administers Countywide and self-insurance programs and related loss prevention activities.

- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program

#### Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve general liability claims management process	Subrogation collections (in thousands)	OP	↔	\$1,312	\$1,929	\$1,500	\$1,849	\$1,600

#### DIVISION COMMENTS

- In FY 2013-14, the Department's savings plan included the elimination of five positions: one Office Support Specialist, three Claims Representatives and one Loss Prevention Specialist (\$247,200)
- In FY 2014-15 the Risk Management Division will continue to fund two Public Works and Waste Management Department positions to maintain the traffic lights and signage system to minimize the County's risk exposure from system malfunctions
- In FY 2014-15, Risk Management will continue to reimburse the County Attorney's Office for legal support in workers' compensation and tort cases (\$3.8 million)
- The FY 2014-15 Adopted Budget includes the implementation of a new insurance fund allocation system which focuses on exposure data, loss experience and general underwriting principles

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund one Administrative Officer 2 to provide customer service, productivity analyses and administrative support to fleet operation	\$0	\$62	1
Fund one Warehouse Supervisor for technical oversight for management of warehouse operations used to store inventory for trade staff	\$0	\$70	1
Fund one Procurement Contracting Officer 1 to assist with procuring goods and services (Revenue generating)	\$0	\$103	1
Fund one Technical Assistance Coordinator and one Contract Certification Specialist 2 to handle small business compliance issues for the Water and Sewer Department	\$0	\$173	2
Fund one Contract Compliance Officer 2 to support requirements of the pending Residence First Ordinance legislation	\$0	\$75	1
Fund one Administrative Officer 1 and one Administrative Officer 2 to support requirements of the pending Capital Loan Program/Bonding Program legislation	\$0	\$134	2
Fund one Contract Certification Specialist and one Clerk 4 to support requirements of the pending Reinstating Review Committee legislation	\$0	\$120	2
Fund one Construction Manager 2 to oversee, authorize and monitor the work of architectural and engineering consultants and contractors engaged in design and construction of County buildings	\$0	\$115	1
Fund one Project Construction & Scheduling Specialist to provide expertise in estimating, planning and scheduling work for construction projects and major building renovations	\$0	\$115	1
Fund one Engineer 3 (Structural) to assist with projects, review drawings, monitor construction progress and provide structural expertise. (Revenue generating)	\$0	\$121	1
Fund one Professional Engineer (Mechanical) to redistribute workload to reduce backlog of mechanical designs for repairs to aging County infrastructure (Revenue generating)	\$0	\$101	1
Fund one General Liability Supervisor to oversee General Liability claims process	\$0	\$94	1
Fund two Plan Electricians to operate and support the Central Support Facility and North District Chiller Plants	\$0	\$129	2
Fund two Part-time Console Security Specialist 1 positions to replace contract and regular employees assigned to after-hours work	\$0	\$58	2
Fund one Clerk 4 to process and monitor consultant and contractor payments, respond to customer inquiries and monitor project status (Revenue generating)	\$0	\$52	1
Fund one Maintenance Technician to assist with repair, maintenance and installation of equipment in county facilities	\$0	\$55	1
Fund one Personnel Specialist 3 to support departmental personnel administration	\$0	\$79	1
Fund one Procurement Contracting Officer 2, one Procurement Contracting Associate and one A&E Consultant Selection Coordinator for handling high value procurements for the Water and Sewer Department	\$0	\$308	3
Fund the conversion of the current Oracle system used by small business and professional services functions to a Dot net platform	\$0	\$450	0
<b>Total</b>	<b>\$0</b>	<b>\$2,414</b>	<b>25</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
<b>Revenue</b>									
Comm. Dev. Block Grant	2,277	0	0	0	0	0	0	0	2,277
Comm. Dev. Block Grant - 2004	450	0	0	0	0	0	0	0	450
Comm. Dev. Block Grant - 2005	60	0	0	0	0	0	0	0	60
Comm. Dev. Block Grant - 2007	3	0	0	0	0	0	0	0	3
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
FUMD Work Order Fund	147	0	0	0	0	0	0	0	147
BBC GOB Financing	0	25,232	17,637	7,796	4,003	0	45,830	0	100,498
BBC GOB Series 2005A	25,295	0	0	0	0	0	0	0	25,295
BBC GOB Series 2008B	2,087	0	0	0	0	0	0	0	2,087
BBC GOB Series 2008B-1	7,137	0	0	0	0	0	0	0	7,137
BBC GOB Series 2011A	18,903	0	0	0	0	0	0	0	18,903
BBC GOB Series 2013A	10,873	0	0	0	0	0	0	0	10,873
BBC GOB Series 2014A	44,815	0	0	0	0	0	0	0	44,815
Capital Asset Series 2007 Bond Proceeds	42,778	0	0	0	0	0	0	0	42,778
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
Department Operating Revenue	7,969	4,661	900	0	0	0	0	0	13,530
<b>Total:</b>	<b>233,113</b>	<b>29,893</b>	<b>18,537</b>	<b>7,796</b>	<b>4,003</b>	<b>0</b>	<b>45,830</b>	<b>0</b>	<b>339,172</b>
<b>Expenditures</b>									
<b>Strategic Area: Economic Development</b>									
Community Development Projects	59,871	15,876	7,316	1,200	1,505	0	13,752	0	99,520
Historic Preservation	7,527	1,763	0	0	0	0	0	0	9,290
<b>Strategic Area: General Government</b>									
ADA Accessibility Improvements	2,747	250	2,403	2,033	0	0	0	0	7,433
Facility Improvements	7,473	627	0	0	0	0	0	0	8,100
Fleet Improvements	7,625	4,685	900	0	0	0	0	0	13,210
New Facilities	126,597	2,846	6,664	10,402	2,098	0	27,638	0	176,245
Physical Plant Improvements	10,844	6,395	2,334	961	400	0	4,440	0	25,374
<b>Total:</b>	<b>222,684</b>	<b>32,442</b>	<b>19,617</b>	<b>14,596</b>	<b>4,003</b>	<b>0</b>	<b>45,830</b>	<b>0</b>	<b>339,172</b>

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- During the fourth quarter of FY 2013-14, the West Lot facility which will house the Tax Collector's Office, ISD's Parking Management Office, and a food court area open to the public; this facility earned the Leadership in Energy and Environmental Design (LEED) Gold Certification from the U.S. Green Building Council (USGBC); the project was funded with Building Better Communities General Obligation Bond (BBC GOB) proceeds, as well as Capital Asset bonds (\$28 million)
- In FY 2013-14, the Gran Via Apartments, an affordable housing project in District 11, was completed, and the management and operation of the 104 housing unit facility has been contracted out; the facility was designed to achieve a minimum of "Silver" rating under the Leadership in Energy and Environmental Design (LEED) certification; the project was funded with Building Better Communities General Obligation Bond Proceeds (BBC GOB) and Capital Outlay Reserve (COR) funds
- In FY 2014-15, the Judge Seymour Gelber and Judge William E. Gladstone Miami-Dade Children's Courthouse will be open and operational (\$140 million total project cost, \$7.272 million in FY 2014-15)
- In FY 2014-15, the Department will complete the construction of the Historic Hampton House Restoration (\$9.290 million in total project cost, \$1.763 million in FY 2014-15)
- In FY 2014-15, the Department will continue working with Community Action and Human Services on the planning and design of the Wynwood/Allapattah Regional Neighborhood Service Center (\$15 million in total project cost, \$1.331 million in FY 2014-15) and the Culmer/Overtown Neighborhood Service Center renovations (\$7.5 million in total project cost, \$454,000 in FY 2014-15)
- In FY 2014-15, the Department will continue to provide oversight of barrier removal capital projects to ensure access to programs and services in County facilities for people with disabilities (\$250,000 from Building Better Communities General Obligation Bond)
- In FY 2014-15, the Department will continue with the planning and design of additional courtrooms and improvements to the Joseph Caleb Center Office Tower and Atrium and construction of the Joseph Caleb Center Parking Garage will begin to improve accessibility and provide additional parking (\$27.504 million in total project cost, \$10.158 million in FY 2014-15)

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## FUNDED CAPITAL PROJECTS

(dollars in thousands)

### DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 111991



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 13 - Okeechobee Metrorail Station  
 LOCATION: 2659 W Okeechobee Rd  
 Hialeah  
 District Located: 13  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	2,741	0	0	0	0	0	0	2,741
BBC GOB Series 2008B	4	0	0	0	0	0	0	0	4
BBC GOB Series 2008B-1	99	0	0	0	0	0	0	0	99
BBC GOB Series 2011A	6	0	0	0	0	0	0	0	6
BBC GOB Series 2014A	2,742	0	0	0	0	0	0	0	2,742
<b>TOTAL REVENUES:</b>	<b>2,851</b>	<b>2,741</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	354	243	0	0	0	0	0	0	597
Construction	2,447	2,448	0	0	0	0	0	0	4,895
Project Administration	50	50	0	0	0	0	0	0	100
<b>TOTAL EXPENDITURES:</b>	<b>2,851</b>	<b>2,741</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,592</b>

### DISTRICT 03 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 111994



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 3 - Transit Village  
 LOCATION: NW 62 St and NW 7 Ave  
 Unincorporated Miami-Dade County  
 District Located: 3  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	3,207	0	0	0	0	0	0	3,207
BBC GOB Series 2005A	4	0	0	0	0	0	0	0	4
BBC GOB Series 2008B-1	70	0	0	0	0	0	0	0	70
BBC GOB Series 2014A	7,311	0	0	0	0	0	0	0	7,311
<b>TOTAL REVENUES:</b>	<b>7,385</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	404	0	0	0	0	0	0	0	404
Construction	6,550	2,000	0	0	0	0	0	0	8,550
Project Administration	431	1,207	0	0	0	0	0	0	1,638
<b>TOTAL EXPENDITURES:</b>	<b>7,385</b>	<b>3,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS

PROJECT #: 112040

DESCRIPTION: Provide funding for abatement of lead, asbestos, and other hazardous materials in mechanical and common areas in buildings older than 15 years

LOCATION: Various Sites  
Throughout Miami-Dade County

District Located: Countywide  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	665	0	0	0	0	375	0	1,040
BBC GOB Series 2014A	160	0	0	0	0	0	0	0	160
<b>TOTAL REVENUES:</b>	<b>160</b>	<b>665</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>375</b>	<b>0</b>	<b>1,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	80	20	0	0	0	0	35	0	135
Construction	80	630	0	0	0	0	305	0	1,015
Construction Management	0	15	0	0	0	0	35	0	50
<b>TOTAL EXPENDITURES:</b>	<b>160</b>	<b>665</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>375</b>	<b>0</b>	<b>1,200</b>

### STEPHEN P. CLARK CENTER FACILITY REFURBISHMENT - LIFE SAFETY

PROJECT #: 112290

DESCRIPTION: Pressurize the east stairwell and service elevator vestibules at the Stephen P. Clark Center to improve fire safety

LOCATION: 111 NW 1 St  
City of Miami

District Located: 5  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	19	0	0	0	0	0	0	19
BBC GOB Series 2005A	104	0	0	0	0	0	0	0	104
BBC GOB Series 2008B	96	0	0	0	0	0	0	0	96
BBC GOB Series 2008B-1	120	0	0	0	0	0	0	0	120
BBC GOB Series 2011A	1,570	0	0	0	0	0	0	0	1,570
BBC GOB Series 2013A	78	0	0	0	0	0	0	0	78
BBC GOB Series 2014A	13	0	0	0	0	0	0	0	13
<b>TOTAL REVENUES:</b>	<b>1,981</b>	<b>19</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	241	0	0	0	0	0	0	0	241
Construction	1,467	16	0	0	0	0	0	0	1,483
Construction Management	168	3	0	0	0	0	0	0	171
Project Administration	105	0	0	0	0	0	0	0	105
<b>TOTAL EXPENDITURES:</b>	<b>1,981</b>	<b>19</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### REDEVELOP RICHMOND HEIGHTS SHOPPING CENTER

PROJECT #: 112980



DESCRIPTION: Redevelop the Richmond Heights Shopping Center  
 LOCATION: 14518 Lincoln Blvd  
 Richmond Heights

District Located: 9  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	211	184	1,200	1,505	0	0	0	3,100
BBC GOB Series 2008B-1	14	0	0	0	0	0	0	0	14
BBC GOB Series 2011A	13	0	0	0	0	0	0	0	13
BBC GOB Series 2013A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2014A	380	0	0	0	0	0	0	0	380
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>211</b>	<b>184</b>	<b>1,200</b>	<b>1,505</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,600</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	335	0	0	0	0	0	0	0	335
Planning and Design	95	155	73	73	0	0	0	0	396
Construction	7	0	21	1,037	1,037	0	0	0	2,102
Furniture, Fixtures and Equipment	0	0	0	0	100	0	0	0	100
Technology Hardware/Software	0	0	0	0	100	0	0	0	100
Construction Management	0	0	36	36	73	0	0	0	145
Project Administration	63	27	54	54	27	0	0	0	225
Project Contingency	0	29	0	0	168	0	0	0	197
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>211</b>	<b>184</b>	<b>1,200</b>	<b>1,505</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,600</b>

### DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 112985



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 7 - Gibson Center and Unallocated District Funds  
 LOCATION: Various Sites  
 Various Sites

District Located: 7  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	6,559	0	0	0	0	0	0	6,559
BBC GOB Series 2014A	4,033	0	0	0	0	0	0	0	4,033
<b>TOTAL REVENUES:</b>	<b>4,033</b>	<b>6,559</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	325	0	0	0	0	0	0	0	325
Construction	3,508	6,559	0	0	0	0	0	0	10,067
Project Administration	200	0	0	0	0	0	0	0	200
<b>TOTAL EXPENDITURES:</b>	<b>4,033</b>	<b>6,559</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MAIN BRANCH LIBRARY AND CULTURAL CENTER PLAZA

PROJECT #: 112987

DESCRIPTION: Renovate and remodel the Cultural Center Plaza as well as the first floor of the Main Branch Library to include new flooring and children's area

LOCATION: 101 W Flagler St  
City of Miami

District Located: 5  
District(s) Served: Systemwide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	1,765	0	1,765
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,765</b>	<b>0</b>	<b>1,765</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	81	0	81
Construction	0	0	0	0	0	0	1,644	0	1,644
Project Administration	0	0	0	0	0	0	40	0	40
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,765</b>	<b>0</b>	<b>1,765</b>

### BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES

PROJECT #: 113020

DESCRIPTION: Replace obsolete Building Energy Management System and expand it to monitor all buildings managed by Internal Services Department

LOCATION: Various Sites  
Various Sites

District Located: Countywide  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	293	500	561	0	0	0	0	1,354
BBC GOB Series 2005A	110	0	0	0	0	0	0	0	110
BBC GOB Series 2008B	73	0	0	0	0	0	0	0	73
BBC GOB Series 2008B-1	2,086	0	0	0	0	0	0	0	2,086
BBC GOB Series 2011A	3,084	0	0	0	0	0	0	0	3,084
BBC GOB Series 2013A	410	0	0	0	0	0	0	0	410
BBC GOB Series 2014A	1,083	0	0	0	0	0	0	0	1,083
<b>TOTAL REVENUES:</b>	<b>6,846</b>	<b>293</b>	<b>500</b>	<b>561</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	555	0	0	0	0	0	0	0	555
Construction	5,077	243	500	561	0	0	0	0	6,381
Construction Management	776	20	0	0	0	0	0	0	796
Project Administration	238	0	0	0	0	0	0	0	238
Project Contingency	200	30	0	0	0	0	0	0	230
<b>TOTAL EXPENDITURES:</b>	<b>6,846</b>	<b>293</b>	<b>500</b>	<b>561</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,200</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6

PROJECT #: 113900



DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 6

LOCATION: To Be Determined

District Located: 6

To Be Determined

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	4,084	0	0	0	0	0	4,084
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
<b>TOTAL REVENUES:</b>	<b>16</b>	<b>0</b>	<b>4,084</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,100</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	0	0	4,084	0	0	0	0	0	4,084
Planning and Design	16	0	0	0	0	0	0	0	16
<b>TOTAL EXPENDITURES:</b>	<b>16</b>	<b>0</b>	<b>4,084</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,100</b>

### ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES

PROJECT #: 113960



DESCRIPTION: Acquire or construct multi-use governmental facilities

LOCATION: Various Sites

District Located: Countywide

Various Sites

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	21	0	0	0	0	14,648	0	14,669
BBC GOB Series 2005A	23,775	0	0	0	0	0	0	0	23,775
BBC GOB Series 2008B	14	0	0	0	0	0	0	0	14
BBC GOB Series 2008B-1	223	0	0	0	0	0	0	0	223
BBC GOB Series 2011A	75	0	0	0	0	0	0	0	75
BBC GOB Series 2013A	9	0	0	0	0	0	0	0	9
BBC GOB Series 2014A	235	0	0	0	0	0	0	0	235
<b>TOTAL REVENUES:</b>	<b>24,331</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,648</b>	<b>0</b>	<b>39,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	23,775	0	0	0	0	0	9,648	0	33,423
Planning and Design	3	0	0	0	0	0	750	0	753
Construction	532	21	0	0	0	0	4,250	0	4,803
Construction Management	5	0	0	0	0	0	0	0	5
Project Administration	16	0	0	0	0	0	0	0	16
<b>TOTAL EXPENDITURES:</b>	<b>24,331</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,648</b>	<b>0</b>	<b>39,000</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NORTH DADE JUSTICE CENTER FACILITY REFURBISHMENT - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 114640



DESCRIPTION: Repair or replace building equipment, refurbish facility including sealing and painting exterior, limited window replacement, carpet replacement, and roof replacement

LOCATION: 15555 Biscayne Blvd  
North Miami

District Located: 4  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	99	0	0	0	0	0	0	99
BBC GOB Series 2005A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2014A	307	0	0	0	0	0	0	0	307
<b>TOTAL REVENUES:</b>	<b>401</b>	<b>99</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	4	0	0	0	0	0	0	0	4
Construction	395	99	0	0	0	0	0	0	494
Construction	2	0	0	0	0	0	0	0	2
<b>TOTAL EXPENDITURES:</b>	<b>401</b>	<b>99</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

### STEPHEN P. CLARK CENTER FACILITY SYSTEMS REFURBISHMENT

PROJECT #: 114710



DESCRIPTION: Provide facility improvements to include test, balance, cleaning, and repair of the heating, ventilation, and air conditioning system, modernize high-rise elevators controls, replace fire drain lines, repair limestone, and expand emergency communications system

LOCATION: 111 NW 1 St  
City of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	483	0	0	0	0	0	0	483
BBC GOB Series 2005A	1	0	0	0	0	0	0	0	1
BBC GOB Series 2008B	25	0	0	0	0	0	0	0	25
BBC GOB Series 2008B-1	1,195	0	0	0	0	0	0	0	1,195
BBC GOB Series 2011A	1,096	0	0	0	0	0	0	0	1,096
BBC GOB Series 2013A	173	0	0	0	0	0	0	0	173
BBC GOB Series 2014A	427	0	0	0	0	0	0	0	427
<b>TOTAL REVENUES:</b>	<b>2,917</b>	<b>483</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	357	0	0	0	0	0	0	0	357
Construction	2,138	456	0	0	0	0	0	0	2,594
Construction Management	393	27	0	0	0	0	0	0	420
Project Administration	29	0	0	0	0	0	0	0	29
<b>TOTAL EXPENDITURES:</b>	<b>2,917</b>	<b>483</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,400</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 114964



DESCRIPTION: Remove architectural barriers in County parks and County-owned buildings to increase access for people with disabilities  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	250	2,403	2,033	0	0	0	0	4,686
BBC GOB Series 2005A	720	0	0	0	0	0	0	0	720
BBC GOB Series 2008B	900	0	0	0	0	0	0	0	900
BBC GOB Series 2008B-1	586	0	0	0	0	0	0	0	586
BBC GOB Series 2011A	368	0	0	0	0	0	0	0	368
BBC GOB Series 2013A	127	0	0	0	0	0	0	0	127
BBC GOB Series 2014A	46	0	0	0	0	0	0	0	46
<b>TOTAL REVENUES:</b>	<b>2,747</b>	<b>250</b>	<b>2,403</b>	<b>2,033</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,433</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	628	200	315	50	0	0	0	0	1,193
Construction	1,880	0	1,755	1,690	0	0	0	0	5,325
Construction Management	127	0	120	120	0	0	0	0	367
Project Administration	112	50	50	10	0	0	0	0	222
Project Contingency	0	0	163	163	0	0	0	0	326
<b>TOTAL EXPENDITURES:</b>	<b>2,747</b>	<b>250</b>	<b>2,403</b>	<b>2,033</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,433</b>

### ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 5

PROJECT #: 115530



DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 5  
 LOCATION: To Be Determined District Located: 5  
 To Be Determined District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	300	1,500	1,200	0	0	0	0	3,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>300</b>	<b>1,500</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	300	0	0	0	0	0	0	300
Construction	0	0	1,500	1,200	0	0	0	0	2,700
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>300</b>	<b>1,500</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DATA PROCESSING CENTER FACILITY REFURBISHMENT

PROJECT #: 115820



DESCRIPTION: General capital improvements to the Data Processing Center

LOCATION: 5680 SW 87 Ave

Unincorporated Miami-Dade County

District Located: 10

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
FUMD Work Order Fund	147	0	0	0	0	0	0	0	147
BBC GOB Financing	0	1,611	0	0	0	0	0	0	1,611
BBC GOB Series 2005A	112	0	0	0	0	0	0	0	112
BBC GOB Series 2008B	21	0	0	0	0	0	0	0	21
BBC GOB Series 2008B-1	696	0	0	0	0	0	0	0	696
BBC GOB Series 2013A	38	0	0	0	0	0	0	0	38
BBC GOB Series 2014A	422	0	0	0	0	0	0	0	422
Department Operating Revenue	320	0	0	0	0	0	0	0	320
<b>TOTAL REVENUES:</b>	<b>2,198</b>	<b>1,611</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,809</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	210	30	0	0	0	0	0	0	240
Construction	1,255	1,422	0	0	0	0	0	0	2,677
Equipment Acquisition	141	0	0	0	0	0	0	0	141
Construction Management	89	139	0	0	0	0	0	0	228
Project Administration	144	20	0	0	0	0	0	0	164
Project Contingency	18	0	0	0	0	0	0	0	18
Construction	341	0	0	0	0	0	0	0	341
<b>TOTAL EXPENDITURES:</b>	<b>2,198</b>	<b>1,611</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,809</b>

### DOWNTOWN GOVERNMENT FACILITIES FIRE ALARM SYSTEM

PROJECT #: 115930



DESCRIPTION: Replace the fire alarm systems in various Downtown County facilities such as the Cultural Plaza, Main Library, HistoryMiami and the Central Support Facility

LOCATION: Various Sites

City of Miami

District Located: 5

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	26	0	0	0	0	0	0	26
BBC GOB Series 2005A	134	0	0	0	0	0	0	0	134
BBC GOB Series 2008B	77	0	0	0	0	0	0	0	77
BBC GOB Series 2008B-1	1,659	0	0	0	0	0	0	0	1,659
BBC GOB Series 2011A	252	0	0	0	0	0	0	0	252
BBC GOB Series 2013A	25	0	0	0	0	0	0	0	25
BBC GOB Series 2014A	27	0	0	0	0	0	0	0	27
<b>TOTAL REVENUES:</b>	<b>2,174</b>	<b>26</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	269	0	0	0	0	0	0	0	269
Construction	1,569	20	0	0	0	0	0	0	1,589
Construction Management	227	6	0	0	0	0	0	0	233
Project Administration	109	0	0	0	0	0	0	0	109
<b>TOTAL EXPENDITURES:</b>	<b>2,174</b>	<b>26</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115951



DESCRIPTION: Design and construct affordable housing in Commission District 9 - Caribbean Boulevard, Villa Capri, Richmond Place Townhomes, SBC Senior Housing, and Florida City

LOCATION: Various Sites  
Various Sites

District Located: 9  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,900	2,000	0	0	0	1,592	0	5,492
BBC GOB Series 2005A	20	0	0	0	0	0	0	0	20
BBC GOB Series 2008B	3	0	0	0	0	0	0	0	3
BBC GOB Series 2008B-1	6	0	0	0	0	0	0	0	6
BBC GOB Series 2011A	2,000	0	0	0	0	0	0	0	2,000
BBC GOB Series 2014A	3,071	0	0	0	0	0	0	0	3,071
<b>TOTAL REVENUES:</b>	<b>5,100</b>	<b>1,900</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,592</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	4,000	0	0	0	0	0	1,092	0	5,092
Planning and Design	60	0	0	0	0	0	60	0	120
Construction	940	1,900	2,000	0	0	0	415	0	5,255
Project Administration	100	0	0	0	0	0	25	0	125
<b>TOTAL EXPENDITURES:</b>	<b>5,100</b>	<b>1,900</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,592</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115952



DESCRIPTION: Design and construct affordable housing in Commission District 2 - Northside Metrorail Station, Trade Winds Apartments and Unallocated District Funds

LOCATION: Various Sites  
Various Sites

District Located: 2  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	25	0	0	0	0	92	0	117
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B	7	0	0	0	0	0	0	0	7
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2013A	2,270	0	0	0	0	0	0	0	2,270
BBC GOB Series 2014A	8,181	0	0	0	0	0	0	0	8,181
<b>TOTAL REVENUES:</b>	<b>10,475</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	2,103	0	0	0	0	0	0	0	2,103
Planning and Design	169	0	0	0	0	0	0	0	169
Construction	8,171	25	0	0	0	0	92	0	8,288
Project Administration	32	0	0	0	0	0	0	0	32
<b>TOTAL EXPENDITURES:</b>	<b>10,475</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>0</b>	<b>10,592</b>

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### DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115958



DESCRIPTION: Design and construct affordable housing in Commission District 5 - Porto Allegra, Toscana, Meridian and Villa Aurora  
 LOCATION: Various Sites District Located: 5  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	25	0	0	0	0	1,476	0	1,501
BBC GOB Series 2011A	3,156	0	0	0	0	0	0	0	3,156
BBC GOB Series 2013A	291	0	0	0	0	0	0	0	291
BBC GOB Series 2014A	5,644	0	0	0	0	0	0	0	5,644
<b>TOTAL REVENUES:</b>	<b>9,091</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,476</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	1,478	0	0	0	0	0	0	0	1,478
Planning and Design	1,059	0	0	0	0	0	0	0	1,059
Construction	6,363	25	0	0	0	0	1,476	0	7,864
Project Administration	191	0	0	0	0	0	0	0	191
<b>TOTAL EXPENDITURES:</b>	<b>9,091</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,476</b>	<b>0</b>	<b>10,592</b>

### HISTORIC HAMPTON HOUSE RESTORATION

PROJECT #: 115959



DESCRIPTION: Acquire, design, and construct improvements to the Historic Hampton House in Model City  
 LOCATION: 4200 NW 27 Ave District Located: 3  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Comm. Dev. Block Grant	2,277	0	0	0	0	0	0	0	2,277
Comm. Dev. Block Grant - 2004	450	0	0	0	0	0	0	0	450
Comm. Dev. Block Grant - 2005	60	0	0	0	0	0	0	0	60
Comm. Dev. Block Grant - 2007	3	0	0	0	0	0	0	0	3
BBC GOB Financing	0	1,763	0	0	0	0	0	0	1,763
BBC GOB Series 2005A	184	0	0	0	0	0	0	0	184
BBC GOB Series 2008B	769	0	0	0	0	0	0	0	769
BBC GOB Series 2008B-1	381	0	0	0	0	0	0	0	381
BBC GOB Series 2011A	13	0	0	0	0	0	0	0	13
BBC GOB Series 2013A	670	0	0	0	0	0	0	0	670
BBC GOB Series 2014A	2,720	0	0	0	0	0	0	0	2,720
<b>TOTAL REVENUES:</b>	<b>7,527</b>	<b>1,763</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,290</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	450	0	0	0	0	0	0	0	450
Planning and Design	988	48	0	0	0	0	0	0	1,036
Construction	4,870	1,301	0	0	0	0	0	0	6,171
Construction Management	211	145	0	0	0	0	0	0	356
Project Administration	338	72	0	0	0	0	0	0	410
Project Contingency	670	197	0	0	0	0	0	0	867
<b>TOTAL EXPENDITURES:</b>	<b>7,527</b>	<b>1,763</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,290</b>

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### DATA PROCESSING AND COMMUNICATIONS CENTER FIRE SUPPRESSION

PROJECT #: 116460

DESCRIPTION: Install water-based pre-action fire suppression system at the Data Processing Center, the Annex, and the Radio Shop  
 LOCATION: 5680 SW 87 Ave District Located: 10  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	1,000	0	1,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	0	0	0	0	1,000	0	1,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>

### BUILD OUT AND PURCHASE OF OVERTOWN TOWER 2

PROJECT #: 116910

DESCRIPTION: Purchase Overtown Transit Village Tower 2; build out interior, provide equipment, and furnish facility to accommodate County Departments and the Office of the State Attorney  
 LOCATION: 100 NW 6 St District Located: 5  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	42,778	0	0	0	0	0	0	0	42,778
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
<b>TOTAL REVENUES:</b>	<b>112,655</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>112,655</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	69,877	0	0	0	0	0	0	0	69,877
Planning and Design	2,202	400	200	300	0	0	0	0	3,102
Construction	6,694	725	385	3,615	0	0	0	0	11,419
Furniture, Fixtures and Equipment	17,868	500	70	1,860	0	0	0	0	20,298
Equipment Acquisition	2,910	500	175	675	0	0	0	0	4,260
Construction Management	1,333	200	200	200	0	0	0	0	1,933
Project Administration	942	200	50	150	0	0	0	0	1,342
Project Contingency	424	0	0	0	0	0	0	0	424
<b>TOTAL EXPENDITURES:</b>	<b>102,250</b>	<b>2,525</b>	<b>1,080</b>	<b>6,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>112,655</b>

### DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 116949

DESCRIPTION: Design and construct affordable housing in Commission District 10 - Senator Villas, West Dade Library, Vanguardian Village and Unallocated District Funds  
 LOCATION: Various Sites District Located: 10  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	409	5,132	0	0	0	5,000	0	10,541
BBC GOB Series 2014A	51	0	0	0	0	0	0	0	51
<b>TOTAL REVENUES:</b>	<b>51</b>	<b>409</b>	<b>5,132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	50	409	0	0	0	0	0	0	459
Construction	1	0	5,082	0	0	0	5,000	0	10,083
Project Administration	0	0	50	0	0	0	0	0	50
<b>TOTAL EXPENDITURES:</b>	<b>51</b>	<b>409</b>	<b>5,132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>10,592</b>

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### ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA

PROJECT #: 117400



DESCRIPTION: Acquire or construct future multi-purpose facilities in the Unincorporated Municipal Service Area

LOCATION: To Be Determined

District Located:

Unincorporated Municipal Service Area

To Be Determined

District(s) Served:

Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	5,490	0	5,490
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,490</b>	<b>0</b>	<b>5,490</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	0	0	0	0	0	0	60	0	60
Construction	0	0	0	0	0	0	5,430	0	5,430
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,490</b>	<b>0</b>	<b>5,490</b>

### ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 9

PROJECT #: 117450



DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 9

LOCATION: To Be Determined

District Located:

9

To Be Determined

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	2,402	2,098	0	0	0	4,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,402</b>	<b>2,098</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	0	2,402	2,098	0	0	0	4,500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,402</b>	<b>2,098</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500</b>

### CULTURAL PLAZA RENOVATION AND REHABILITATION

PROJECT #: 117480



DESCRIPTION: Perform structural renovations; including replacement of plaza tile and re-grout expansion joints

LOCATION: 101 W Flagler St

District Located:

5

City of Miami

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	700	0	700
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>0</b>	<b>700</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	100	0	100
Construction	0	0	0	0	0	0	530	0	530
Construction Management	0	0	0	0	0	0	70	0	70
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>0</b>	<b>700</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 117934



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 1 - Georgia Ayers and Lake Vue Oasis  
 LOCATION: Various Sites District Located: 1  
 Various Sites District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	774	0	0	0	0	0	0	774
BBC GOB Series 2011A	7,270	0	0	0	0	0	0	0	7,270
BBC GOB Series 2013A	2,030	0	0	0	0	0	0	0	2,030
BBC GOB Series 2014A	518	0	0	0	0	0	0	0	518
<b>TOTAL REVENUES:</b>	<b>9,818</b>	<b>774</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	1,206	1	0	0	0	0	0	0	1,207
Planning and Design	1,160	218	0	0	0	0	0	0	1,378
Construction	7,440	552	0	0	0	0	0	0	7,992
Project Administration	12	3	0	0	0	0	0	0	15
<b>TOTAL EXPENDITURES:</b>	<b>9,818</b>	<b>774</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

### DISTRICT 08 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 117938



#### OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 8 - Marilyn Hope's Place  
 LOCATION: 11150 SW 211 St District Located: 8  
 Cutler Bay District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	25	0	0	0	0	0	0	25
BBC GOB Series 2013A	4,539	0	0	0	0	0	0	0	4,539
BBC GOB Series 2014A	6,028	0	0	0	0	0	0	0	6,028
<b>TOTAL REVENUES:</b>	<b>10,567</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	1,000	0	0	0	0	0	0	0	1,000
Planning and Design	871	0	0	0	0	0	0	0	871
Construction	8,650	25	0	0	0	0	0	0	8,675
Project Administration	46	0	0	0	0	0	0	0	46
<b>TOTAL EXPENDITURES:</b>	<b>10,567</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### NEW NORTH DADE GOVERNMENT CENTER

PROJECT #: 118480



DESCRIPTION: Construct or acquire a new North Miami-Dade Government Center

LOCATION: To be determined

District Located: 1

Unincorporated Miami-Dade County

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	7,500	0	7,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	0	0	0	0	0	0	1,018	0	1,018
Planning and Design	0	0	0	0	0	0	761	0	761
Construction	0	0	0	0	0	0	5,571	0	5,571
Project Administration	0	0	0	0	0	0	150	0	150
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>0</b>	<b>7,500</b>

### DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 118921



DESCRIPTION: Design and construct affordable housing in Commission District 6 - Unallocated District Funds

LOCATION: Various Sites

District Located: 6

Various Sites

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	5,592	0	5,592
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,592</b>	<b>0</b>	<b>5,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	0	0	0	0	5,592	0	5,592
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,592</b>	<b>0</b>	<b>5,592</b>

### CENTRAL SUPPORT FACILITY CHILLER

PROJECT #: 119260



DESCRIPTION: Replace two existing 1,500-ton chillers at the central support facility

LOCATION: 200 NW 1 St

District Located: 5

City of Miami

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	3,120	250	0	0	0	0	0	3,370
BBC GOB Series 2013A	97	0	0	0	0	0	0	0	97
BBC GOB Series 2014A	33	0	0	0	0	0	0	0	33
<b>TOTAL REVENUES:</b>	<b>130</b>	<b>3,120</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	100	0	0	0	0	0	0	0	100
Construction	30	3,120	250	0	0	0	0	0	3,400
<b>TOTAL EXPENDITURES:</b>	<b>130</b>	<b>3,120</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### MEDICAL EXAMINER BUILDING EQUIPMENT REFURBISHMENT

PROJECT #: 119420

DESCRIPTION: Refurbish or replace deteriorating building equipment throughout the medical examiner facility  
 LOCATION: 1851 NW 10 Ave  
 City of Miami

District Located: 3  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	506	1,184	0	0	0	0	0	1,690
BBC GOB Series 2005A	6	0	0	0	0	0	0	0	6
BBC GOB Series 2008B	98	0	0	0	0	0	0	0	98
BBC GOB Series 2013A	23	0	0	0	0	0	0	0	23
BBC GOB Series 2014A	1,383	0	0	0	0	0	0	0	1,383
<b>TOTAL REVENUES:</b>	<b>1,510</b>	<b>506</b>	<b>1,184</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	357	95	0	0	0	0	0	0	452
Construction	1,004	309	948	0	0	0	0	0	2,261
Construction Management	62	62	118	0	0	0	0	0	242
Project Administration	77	30	0	0	0	0	0	0	107
Project Contingency	10	10	118	0	0	0	0	0	138
<b>TOTAL EXPENDITURES:</b>	<b>1,510</b>	<b>506</b>	<b>1,184</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,200</b>

### BUILD OUT SECURITY OPERATIONS AT INTEGRATED COMMAND FACILITY

PROJECT #: 119670

DESCRIPTION: Replace security infrastructure in the Security Operations Center to include recorders, alarm monitoring and reporting equipment, cameras, fiber connections, and software necessary to monitor alarms and dispatch security forces  
 LOCATION: 11500 NW 25 St  
 Doral

District Located: 12  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	600	0	600
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0</b>	<b>600</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	50	0	50
Construction	0	0	0	0	0	0	550	0	550
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0</b>	<b>600</b>

### FIRE CODE COMPLIANCE

PROJECT #: 1110060

DESCRIPTION: Remove all non-plenum rated cables where required in buildings maintained by the Internal Services Department, on an as-needed basis and as required by the National Fire Protection Association (NFPA) codes and standards  
 LOCATION: Various Sites  
 Various Sites

District Located: Countywide  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	200	400	400	400	0	0	0	1,400
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>200</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	80	0	0	0	0	0	0	80
Construction	0	120	400	400	400	0	0	0	1,320
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>200</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FLEET FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS

PROJECT #: 1110840



DESCRIPTION: Perform repairs and improvements to existing fleet facilities as needed  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Department Operating Revenue	2,676	1,334	900	0	0	0	0	0	4,910
<b>TOTAL REVENUES:</b>	<b>2,676</b>	<b>1,334</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,910</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	111	27	20	0	0	0	0	0	158
Construction	2,322	1,250	820	0	0	0	0	0	4,392
Construction Management	44	0	30	0	0	0	0	0	74
Project Administration	48	35	0	0	0	0	0	0	83
Project Contingency	127	46	30	0	0	0	0	0	203
<b>TOTAL EXPENDITURES:</b>	<b>2,652</b>	<b>1,358</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,910</b>

### EQUIPMENT MANAGEMENT SYSTEM CONVERSION (EMS)

PROJECT #: 6046130



DESCRIPTION: Replacement of EMS system software, system hardware, network and database  
 LOCATION: Countywide District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Department Operating Revenue	1,580	900	0	0	0	0	0	0	2,480
<b>TOTAL REVENUES:</b>	<b>1,580</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,480</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Technology Hardware/Software	1,580	900	0	0	0	0	0	0	2,480
<b>TOTAL EXPENDITURES:</b>	<b>1,580</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,480</b>

### FLEET SHOP 3C - ADDITIONAL SERVICE BAYS

PROJECT #: 11910720



DESCRIPTION: Construct overflow parking, drainage and remediate soils maintenance of heavy fleet  
 LOCATION: 8801 NW 58 St District Located: 12  
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Department Operating Revenue	3,393	2,427	0	0	0	0	0	0	5,820
<b>TOTAL REVENUES:</b>	<b>3,393</b>	<b>2,427</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,820</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Art Allowance	40	0	0	0	0	0	0	0	40
Planning and Design	730	0	0	0	0	0	0	0	730
Construction	1,874	1,927	0	0	0	0	0	0	3,801
Furniture, Fixtures and Equipment	30	0	0	0	0	0	0	0	30
Equipment Acquisition	75	0	0	0	0	0	0	0	75
Construction Management	248	0	0	0	0	0	0	0	248
Project Administration	396	0	0	0	0	0	0	0	396
Project Contingency	0	500	0	0	0	0	0	0	500
<b>TOTAL EXPENDITURES:</b>	<b>3,393</b>	<b>2,427</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,820</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands)
		ESTIMATED PROJECT COST
MIAMI-DADE COUNTY COURTHOUSE - 40-YEAR RE-CERTIFICATION CONSULTANT	73 W Flagler St	500
MIAMI-DADE COUNTY COURTHOUSE - STRUCTURAL REPAIRS	73 W Flagler St	25,000
HOMESTEAD AIR RESERVE BASE (HARB) - DEMOLITION OF FOUR BUILDINGS	12699 SW 285 St	350
MIAMI-DADE COUNTY COURTHOUSE - ELECTRICAL UPGRADES	73 W Flagler St	5,000
STEPHEN P. CLARK CENTER - REPLACE SYSTEMS FURNITURE	111 NW 1 St	17,900
FUMD ON-GOING FACILITIES REPAIR AND MAINTENANCE/COUNTYWIDE	Countywide	55,000
VENDOR PORTAL - ONLINE REGISTRATION	111 NW 1 St	665
911/311 ANSWERPOINT, TECHNOLOGY AND TRAFFIC CENTER (LIGHTSPEED) FUTURE PHASES	11500 NW 25 St	43,700
140 WEST FLAGLER BUILDING - VARIOUS BUILDING IMPROVEMENTS	140 W Flagler St	2,510
UNFUNDED TOTAL		<hr/> 150,625

# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## Management and Budget

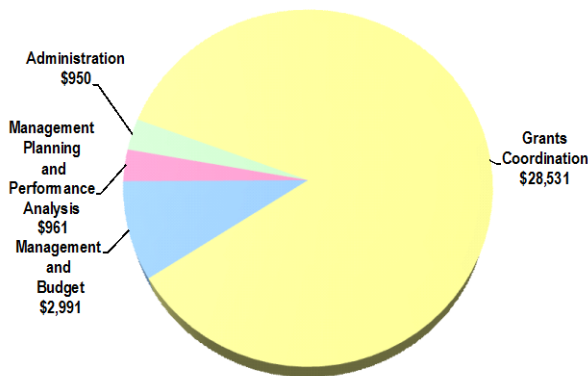
The Office of Management and Budget (OMB) supports and facilitates the County's results-oriented governing to maximize the use of the County's resources; administers and monitors grants to community-based organizations (CBOs); manages grant programs, identifies funding and partnership opportunities and assists County departments with grant writing to maximize financial resources; and oversees the Building Better Communities (BBC) General Obligation Bond Program.

As part of the General Government strategic areas, OMB supports the County's strategic planning and business planning processes; develops the County's annual budget; facilitates performance reporting mechanisms; conducts organizational, management, and business process reviews; promotes efforts to revitalize distressed areas or areas with impediments to private and public development; administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; supports the County's bond-funded capital programs; provides policy analysis regarding incorporation and annexation; manages the County's centralized Capital Improvements Information System (CIIS); provides direct administrative support to 15 advisory and community boards; and administers grants including but not limited to the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009.

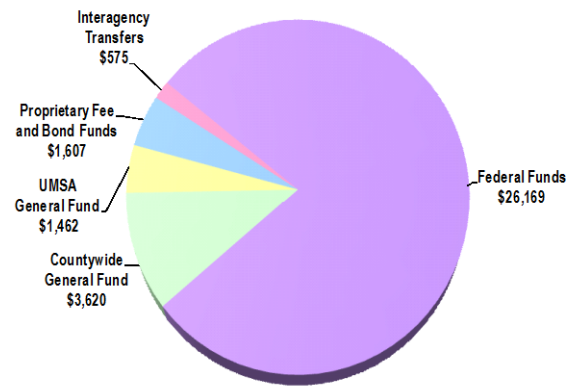
Stakeholders include the Mayor, the Board of County Commissioners (BCC), all County departments, other governmental entities, not-for-profit organizations, district property owners, private developers, municipalities, advisory boards, and consumers.

## FY 2014-15 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<u>ADMINISTRATION</u>			
<ul style="list-style-type: none"><li>Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and implements policy enacted by the Board of County Commissioners (BCC) and the Mayor</li></ul>			
<u>FY 13-14</u>		<u>FY 14-15</u>	
6		5	
<u>MANAGEMENT AND BUDGET</u>		<u>MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS</u>	
<ul style="list-style-type: none"><li>Ensures the financial viability of the County through sound financial management policies</li><li>Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/incorporation efforts</li><li>Manages bond programs</li></ul>		<ul style="list-style-type: none"><li>Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance management</li></ul>	
<u>FY 13-14</u>		<u>FY 14-15</u>	
20		6	
<u>FY 14-15</u>		<u>FY 14-15</u>	
18		6	
<u>GRANTS COORDINATION</u>			
<ul style="list-style-type: none"><li>Administers and monitors community-based organization (CBO) contracts and the Mom and Pop Small Business Grant Program</li><li>Administers grants including the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009 and the Edward Byrne Memorial Justice Assistance grant (JAG)</li><li>Identifies funding and partnership opportunities, and assists County departments with grant writing to maximize revenue support</li></ul>			
<u>FY 13-14</u>		<u>FY 14-15</u>	
42		35	

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	4,217	3,910	4,374	3,620
General Fund UMSA	1,189	1,484	1,767	1,462
CRA Administrative Reimbursement	455	379	508	565
QNIP Bond Proceeds	32	82	0	94
Building Better Communities Bond Interest	1,560	819	1,283	948
Ryan White Grant	24,323	24,129	24,134	26,169
Federal Grants	1,600	0	4,485	0
Interagency Transfers	770	458	275	575
<b>Total Revenues</b>	<b>34,146</b>	<b>31,261</b>	<b>36,826</b>	<b>33,433</b>

### **Operating Expenditures**

<b>Summary</b>				
Salary	7,322	6,101	6,944	5,700
Fringe Benefits	1,467	1,258	1,660	1,598
Court Costs	0	0	0	1
Contractual Services	860	0	3,542	15
Other Operating	23,646	23,209	23,463	25,015
Charges for County Services	837	674	842	1,063
Grants to Outside Organizations	0	0	0	0
Capital	14	19	375	41
<b>Total Operating Expenditures</b>	<b>34,146</b>	<b>31,261</b>	<b>36,826</b>	<b>33,433</b>

### **Non-Operating Expenditures**

<b>Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: Health and Human Services</b>				
Countywide Healthcare Planning	0	0	0	0
<b>Strategic Area: General Government</b>				
Administration	1,092	950	6	5
Grants Coordination	31,471	28,531	42	35
Management and Budget	3,356	2,991	20	18
Management Planning and Performance Analysis	907	961	6	6
<b>Total Operating Expenditures</b>	<b>36,826</b>	<b>33,433</b>	<b>74</b>	<b>64</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	13	22	58	30	46
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	53	53	53	56	61
Security Services	0	0	2	0	0
Temporary Services	0	0	15	0	0
Travel and Registration	6	11	34	9	24
Utilities	52	64	53	66	50

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: ADMINISTRATION

The Administration Division is responsible for establishing and implementing Department policy.

- Reviews and coordinates agenda submissions and departmental personnel activities
- Maintains the County's Administrative and Implementing Orders, manages the County's Procedures Manual and its annual update, and coordinates the annual sunset review of County boards process
- Reviews, coordinates, and implements County policy
- Coordinates and monitors payment to community-based organizations (CBOs) funded from discretionary allocations
- Coordinates Advisory Board facilitation and support

### Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Efficiently process payment requests	Percentage of check requests from CBOs processed within five business days	EF	↑	100%	100%	100%	100%	100%

### DIVISION COMMENTS

- *A Program Coordinator has been eliminated in the FY 2014-15 Adopted Budget; duties will be absorbed by existing staff*



## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION: MANAGEMENT AND BUDGET

The Management and Budget Division ensures the financial viability of the County through sound financial management policies, is responsible for administering and coordinating the Miami-Dade County Tax Increment Financing (TIF) Program, oversees the activities of all Community Redevelopment Areas (CRAs), coordinates all annexation and incorporation requests, and manages the bond programs.

- Prepares and monitors the County's operating and capital budgets; performs capital planning; reviews work orders; and monitors the Building Better Communities General Obligation Bond (BBC) Program and the Quality Neighborhood Improvement Program (QNIP) projects
- Provides financial and management analyses and reviews
- Prepares the Five-Year Financial Outlook
- Evaluates the feasibility of new CRAs or alternative approaches to promote redevelopment
- Prepares redevelopment plans for all UMSA CRAs
- Coordinates all municipal and UMSA CRA requests to the County for approval of CRA creation, CRA boundaries, financing, land acquisition, and annual budgets
- Negotiates conceptual agreements with Municipal Advisory Committees in areas considering incorporation; negotiates annexation agreements with municipalities; negotiates interlocal agreements; coordinates the transition of services to newly incorporated municipalities; and pursues potential interlocal service agreement opportunities
- Provides legislative and staff support for the BBC Citizens Advisory Committee
- Coordinates with the BCC offices, municipalities, not-for-profit organizations and County departments for allocation of general obligation bond dollars

#### Strategic Objectives - Measures

- ED5-2: Develop urban corridors (TUAs, CRAs & Enterprise Zones, NRSAs) as destination centers

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Develop urban corridors (TUAs, CRAs & Enterprise Zones, NRSAs) as destination centers	County TIF Revenue Payments (in millions)	OC	↑	\$36.5	\$24.8	\$26.2	\$28.5	\$29
	Number of Community Redevelopment Agencies (CRAs)	IN	↔	13	13	14	14	14
	Percent of total County Urban Development Boundary area within CRA districts	IN	↔	3.6%	3.6%	3.7%	3.7%	3.7%

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Prepare and monitor the County's Resource Allocation Plan	Countywide Emergency Contingency Reserve balance (in millions)	OC	↑	\$51.8	\$43	\$52.2	\$43	\$43
	Carryover as a percentage of the General Fund Budget	OC	↑	7.6%	7.1%	6.0%	4.7%	2.1%

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Provide coordination for the Building Better Communities (BBC) General Obligation Bond	Value of BBC-GOB funds Expended (in millions)	OP	↔	\$137.5	\$187.8	\$365.8	\$129	\$330.8
	Number of Business Days to process BBC-GOB reimbursement requests	EF	↓	8	10	10	9	10

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2014-15 Adopted Budget includes funding in the non-departmental management consulting budget for management consulting services related to CRA start-up activities (\$200,000); these costs will be reimbursed upon the creation of the CRA and the collection of the TIF revenues generated from the respective CRA
- As part of the FY 2014-15 budget development process, the Department implemented phase 1 of a new budget development application called "Budgeting Analysis Tool" or BAT; this system, when fully implemented, will provide greater transparency and improved tools for the development and monitoring of annual budgets; the FY 2014-15 Adopted Budget includes continued support for implementation to be reimbursed from the capital project (\$120,000)
- At the end of FY 2013-14, total BBC program all years expenditures are estimated to total \$1.29 billion; during FY 2014-15, the Department will continue to coordinate BBC project planning and scheduling along with the monitoring of capital projects to ensure adherence to budgets and schedules
- *The FY 2014-15 Adopted Budget reduces a Business Analyst Manager and an Assistant Budget Analyst; assignments will be redistributed to existing staff*
- The FY 2014-15 Adopted Budget includes funding from Building Better Communities Bond Program interest and Quality Neighborhoods Improvement Bond interest to support bond program administration (\$1.02 million) and support from the Metropolitan Planning Organization (\$50,000) and Finance Department Bond Administration (\$175,000) for capital budgeting support

### **DIVISION: MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS**

The Management Planning and Performance Analysis Division is responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance management.

- Coordinates and supports the County's strategic planning and business planning process
- Coordinates implementation of a Countywide performance management process, which focuses on monitoring and reporting activities; coordinates departmental performance reporting
- Conducts management, organizational, and process reviews with operating department personnel, utilizing best practice research
- Conducts and monitors management efficiency projects, including gainsharing programs
- Administers the Management Advisory Consulting Services pool

### **Strategic Objectives - Measures**

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Improve alignment and performance of strategic priorities throughout the County	Percentage of Strategic Plan Objectives supported by department business plans*	EF	↑	98%	100%	100%	100%	100%
	Average number of active users of the County performance management system**	IN	↔	906	902	900	784	850
Identify opportunities to improve County operations	Performance analysis projects completed*	OC	↑	8	19	18	14	15

\* Tracked in the County performance management system

\*\* Reflects a decrease in active users likely due to fewer overall employees, priority, impact of reorganizations, and reliance on power users to enter performance data

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The Department will continue to promote training opportunities in Lean Six Sigma (LSS) performance improvement techniques; trainings offer increasing levels of certification: Yellow Belt certification provides participants an introduction to LSS problem-solving tools; Green Belt certification gives participants additional exposure to LSS problem-solving tools, and hands-on participation in a real case study; participants in Green Belt Team Leader and Black Belt training will learn more sophisticated and complex LSS problem-solving methodologies; by the end of FY 2014-15, more than 650 employees will have earned LSS Yellow Belt certification and 120 employees will have earned LSS Green Belt certification; of these, 24 will have earned Green Belt Team Leader certification; and six have earned Black Belt certification; more than \$2 million of savings opportunities have already been identified

### **DIVISION: GRANTS COORDINATION**

The Grants Coordination Division administers and processes reimbursement requests for CBO contracts; additionally, the Division monitors funding for the Mom and Pop Small Business Grant Program; manages and administers grants under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); identifies and promotes grant and revenue generating opportunities for County initiatives; and provides direct support to the CBO Advisory Board, Addiction Services Board (ASB), and the Miami-Dade HIV/AIDS Partnership (planning council).

- Develops and maintains a grant website to identify and promote grant opportunities; prepares grant applications; and provides grant-related training and technical assistance to County departments and CBOs
- Manages local, state, and/or federal grants assigned to the Department to ensure implementation, performance, and compliance

### **Strategic Objectives - Measures**

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Develop and implement revenue maximization opportunities	Grant, sponsorship and advertising funding received (in millions) by County and CBOs associated with OMB revenue enhancement activities	OC	↑	\$28.4	\$29.5	\$25.0	\$29.5	\$25.0

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Efficiently monitor and provide technical assistance on CBO allocations and contracts	Percentage of reimbursement requests processed within 21 calendar days	EF	↑	93%	94%	85%	98%	85%
	Site visits - CBOs	OP	↔	253	243	150	150	160

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

• HH3-4: Increase the self sufficiency of vulnerable residents/special populations								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Actual	Target
Promote independent living through early intervention and support services	HIV+ clients served by Ryan White Program (includes Part A and Minority AIDS Initiative [MAI])	OP	↔	9,612	9,527	9,600	9,600	9,200
	Percentage of Ryan White Program payments processed within 21 calendar days	EF	↑	92%	85%	85%	69%	85%
	Comprehensive Ryan White Program site visits (per County's fiscal year)	OP	↔	2	7	15	7	15

### DIVISION COMMENTS

- Federal guidelines require the Ryan White Program, as a condition of award, to conduct comprehensive site visits to every contracted provider of Ryan White Program services each grant fiscal year
- The Department continues to make weekly updates to the grant resources web page on the County's web portal to identify grant opportunities for County departments and CBOs
- The FY 2014-15 Adopted Budget includes reimbursements for administrative support from the Ryan White Program (up to \$163,000)
- ☛ The FY 2014-15 Adopted Budget allocates \$16.513 million for community-based organizations and \$1.044 million to fund the Mom and Pop Small Business Grant Program, representing a 10 percent reduction to currently funded programs except for programs providing meals to senior citizens, and \$430,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department
- As part of the FY 2013-14 departmental savings plan, an Assistant Director for Grants Coordination, an Assistant Grants Analyst, a Special Projects Administrator 2, two Special Projects Administrator 1s, two Contracts Officers were eliminated; administrative support is now being shared with other divisions; monitoring assignments were redistributed to existing staff*

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire two Sr. Business Analysts and one Assistant Business Analyst to handle the increased workload due to the incorporation efforts being considered	\$0	\$294	3
Add one Senior Business Analyst and one Business Analyst to allow for more comprehensive budget and performance monitoring	\$0	\$140	0
Hire two Special Projects Administrator 2 to increase the Department's ability to research and secure sponsorship and other funding opportunities for County initiatives	\$0	\$184	2
Hire three Contracts Officers to handle CBO monitoring	\$0	\$225	1
<b>Total</b>	<b>\$0</b>	<b>\$843</b>	<b>6</b>

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### Property Appraiser

The elected Property Appraiser of Miami-Dade has the primary responsibility to identify and appraise all real and tangible personal property within the County and certify the annual tax roll with the Florida Department of Revenue (DOR) in accordance with the Florida Constitution and State law. Additional responsibilities include the maintenance of all associated property records, the administration of all exemptions, and the annual notification to all property owners in Miami-Dade County of the assessed value of their property.

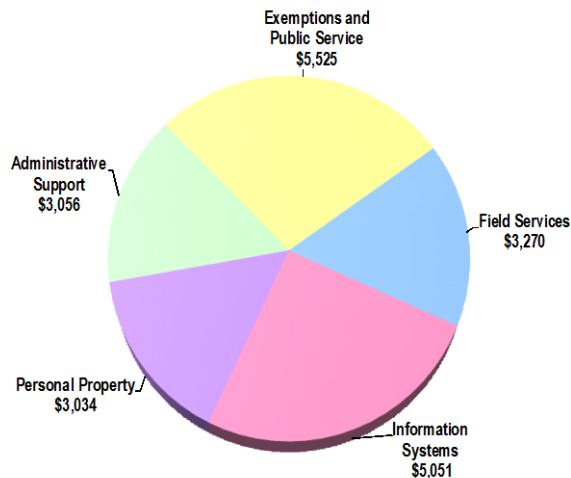
The office performs statutory functions related to the assessment of property for the purpose of determining fair market and taxable values. The taxable values are then used by public schools, Miami-Dade County, municipalities and other taxing jurisdictions to set millage rates and arrive at desired revenue levels.

To fulfill its responsibilities, the Property Appraiser communicates on a routine basis with Miami-Dade County property owners, the Tax Collector, County agencies, the DOR, and numerous taxing authorities. The office's responsibilities are established by the Florida Constitution and regulated by Florida Statutes and DOR rules and regulations. The budget for the Property Appraiser is subject to provisions outlined in Section 195.087 of the Florida Statutes, which includes review and approval by DOR.

### FY 2014-15 Adopted Budget

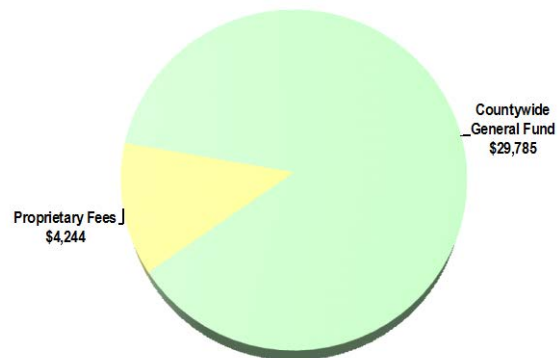
#### Expenditures by Activity

(dollars in thousands)



#### Revenues by Source

(dollars in thousands)



# FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION

<b><u>PROPERTY APPRAISER OF MIAMI-DADE COUNTY*</u></b> <ul style="list-style-type: none"> <li>Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR) parameters; and acts as liaison with taxing authorities, municipalities, and DOR</li> </ul> <div> <div>FY 13-14</div> <div>15</div> <div>FY 14-15</div> <div>13</div> </div>		
<b><u>EXEMPTIONS AND PUBLIC SERVICE</u></b> <ul style="list-style-type: none"> <li>Disseminates property assessment information relating to real and tangible property using the Office's website, office customer service assistance, e-mail, public presentations through various media, the 311 Answer Center; and receives, verifies, and qualifies and disqualifies all applications for statutory exemptions on potentially illegal exemptions</li> </ul> <div> <div>FY 13-14</div> <div>48</div> <div>FY 14-15</div> <div>84</div> </div>	<b><u>INFORMATION SERVICES</u></b> <ul style="list-style-type: none"> <li>Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office; and other information technology needs as required by the Property Appraiser</li> </ul> <div> <div>FY 13-14</div> <div>22</div> <div>FY 14-15</div> <div>23</div> </div>	<b><u>REAL ESTATE RESIDENTIAL</u></b> <ul style="list-style-type: none"> <li>Gathers and evaluates data regarding all residential property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process</li> </ul> <div> <div>FY 13-14</div> <div>140</div> <div>FY 14-15</div> <div>63</div> </div>
<b><u>PERSONAL PROPERTY</u></b> <ul style="list-style-type: none"> <li>Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process</li> </ul> <div> <div>FY 13-14</div> <div>38</div> <div>FY 14-15</div> <div>38</div> </div>	<b><u>VALUE ADJUSTMENT BOARD APPEALS AND LEGAL</u></b> <ul style="list-style-type: none"> <li>Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court</li> </ul> <div> <div>FY 13-14</div> <div>75</div> <div>FY 14-15</div> <div>68</div> </div>	<b><u>REAL ESTATE COMMERCIAL</u></b> <ul style="list-style-type: none"> <li>Gathers and evaluates data regarding all commercial property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process</li> </ul> <div> <div>FY 13-14</div> <div>30</div> <div>FY 14-15</div> <div>26</div> </div>
<b><u>FIELD SERVICES</u></b> <ul style="list-style-type: none"> <li>Performs inspections on all real property in the County</li> </ul> <div> <div>FY 13-14</div> <div>0</div> <div>FY 14-15</div> <div>46</div> </div>		

\* Table of Organization is subject to mid-year organization

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Adopted FY 14-15
<b>Revenue Summary</b>				
General Fund Countywide	29,298	28,642	30,500	29,785
Reimbursements from Taxing Jurisdictions	1,533	3,502	2,600	4,244
Ad Valorem Liens and Penalties	0	0	100	0
<b>Total Revenues</b>	<b>30,831</b>	<b>32,144</b>	<b>33,200</b>	<b>34,029</b>
<b>Operating Expenditures Summary</b>				
Salary	21,875	22,193	21,605	22,305
Fringe Benefits	4,832	5,019	5,999	6,478
Court Costs	4	1	10	17
Contractual Services	1,479	545	1,238	1,228
Other Operating	1,038	1,755	1,983	1,855
Charges for County Services	1,535	2,555	2,282	2,080
Grants to Outside Organizations	0	0	0	0
Capital	68	76	83	66
<b>Total Operating Expenditures</b>	<b>30,831</b>	<b>32,144</b>	<b>33,200</b>	<b>34,029</b>
<b>Non-Operating Expenditures Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
<b>Total Non-Operating Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Adopted FY 14-15	Budget FY 13-14	Adopted FY 14-15
<b>Strategic Area: General Government</b>				
Property Appraiser	954	896	9	7
Administrative Support	3,059	3,056	6	6
Exemptions and Public Service	3,762	5,525	48	84
Field Services	0	3,270	0	46
Information Systems	4,848	5,051	22	23
Personal Property	2,923	3,034	38	38
Real Estate Commercial	2,475	2,406	30	26
Real Estate Residential	9,439	5,408	140	63
Value Adjustment Board	5,740	5,383	75	68
Appeals and Legal				
<b>Total Operating Expenditures</b>	<b>33,200</b>	<b>34,029</b>	<b>368</b>	<b>361</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Actual FY 13-14	Budget FY 14-15
Advertising	3	5	15	2	11
Fuel	19	21	20	20	21
Overtime	92	298	95	134	96
Rent	0	0	0	0	0
Security Services	0	5	0	2	0
Temporary Services	158	-16	0	0	0
Travel and Registration	10	4	12	10	7
Utilities	129	146	111	121	165

## FY 2014 - 15 Adopted Budget and Multi-Year Capital Plan

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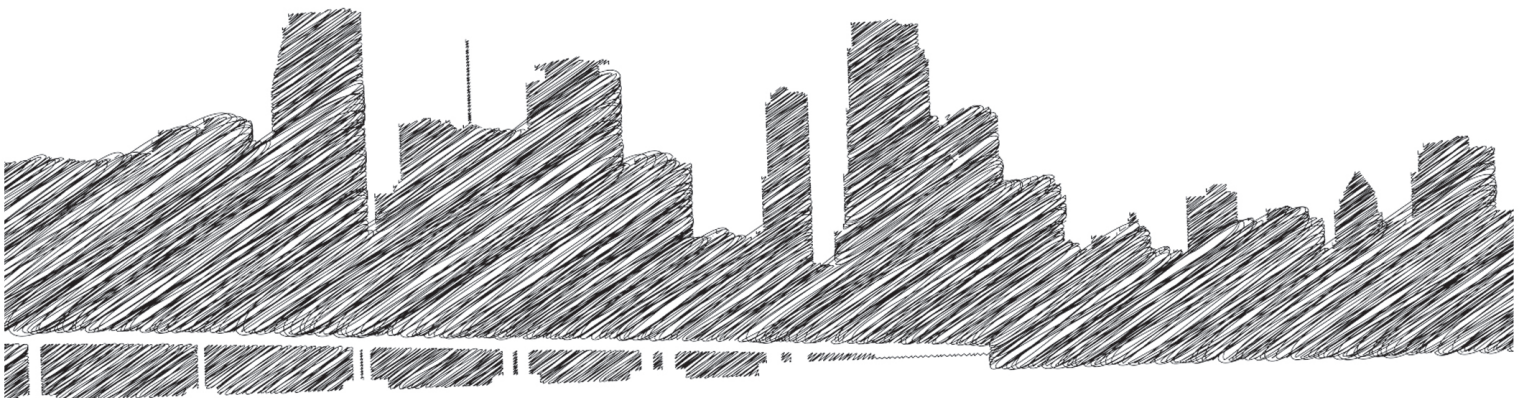
### ADDITIONAL INFORMATION

- Pursuant to State Statutes, the Tax Collector's Office will continue to charge a collection fee for the collection of all special district and non-ad valorem assessment revenues collected on the tax bill and noticed on the Notice of Proposed Property Taxes (commonly referred to as TRIM); the collection fee is one percent of actual collection and covers notification and collection expenses incurred by the Tax Collector and the Property Appraiser; the following jurisdictions and/or special districts are charged an administrative collection fee: City of Miami, City of Opa-Locka, Village of Miami Shores, City of Miami Springs, City of North Miami, and Miami-Dade County (Public Works and Waste Management); City of Miami and City of Coral Gables (Fire Rescue); City of Miami Coconut Grove Business Improvement District; community development districts; Children's Trust; Florida Inland Navigation District; South Florida Water Management District; and Miami-Dade County Public School Board; administrative collection fee charges may be applied at the request of additional jurisdictions and/or special districts and agreed upon by the Tax Collector and the Property Appraiser
- In FY 2014-15, the Office will continue its Citizen Education and Public Outreach Program to educate the residents of Miami-Dade County regarding important property tax issues and exemption opportunities
- As part of the on-going re-organization process to better align services provided by the Office of the Property Appraiser, the FY 2014-15 Adopted Budget includes a new division, Field Services Division which is responsible for field inspections resulting from construction permits, requests by property owners, internal audits, and quality control of real estate parcel data; positions for this division were transferred from the Real Estate Residential and Commercial Divisions
- In the FY 2014-15 Adopted Budget, the Information Technology Department will fund ortho-photography services to help properly determine a property's assessment value in compliance with Section 193.114(2)(n) of the Florida Statutes
- *The FY 2014-15 Adopted Budget includes the elimination of seven vacant positions (\$687,000)*





# SUPPLEMENTAL INFORMATION





# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Public Safety  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2013B)

**PROJECT # 988020**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for repairs to the Miami-Dade County Courthouse façade

LOCATION: 73 W Flagler St

City of Miami

DISTRICT LOCATED: 5

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	1,000	0	0	0	0	0	0	1,000
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	1,000	0	0	0	0	0	0	1,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>

## COUNTYWIDE RADIO REBANDING

**PROJECT # 987370**

DESCRIPTION: Implement multi-year 800 MHz radio rebanding project including hand-held, multi-mode radio replacement program

LOCATION: Countywide

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Department Operating Revenue	4,103	2,479	0	0	0	0	0	0	6,582
Capital Outlay Reserve	11,147	7,271	0	0	0	0	0	0	18,418
<b>TOTAL REVENUE:</b>	<b>15,250</b>	<b>9,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	15,250	9,750	0	0	0	0	0	0	25,000
<b>TOTAL EXPENDITURES:</b>	<b>15,250</b>	<b>9,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Public Safety  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE

**PROJECT # 984330**

DESCRIPTION: Provide funding for the Hialeah Courthouse annual capital maintenance

LOCATION: 11 E 6 St  
Hialeah

DISTRICT LOCATED: 6

DISTRICT(s) SERVED: 6 , 12 , 13

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	500	0	0	0	0	0	0	500
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Maintenance	0	500	0	0	0	0	0	0	500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

## DEBT SERVICE - AIR RESCUE HELICOPTER (SUNSHINE STATE SERIES 2011A)

**PROJECT # 982200**

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to acquire air rescue helicopter

LOCATION: Countywide  
Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	1,174	0	0	0	0	0	0	1,174
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>1,174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,174</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	1,174	0	0	0	0	0	0	1,174
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,174</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

<b>STRATEGIC AREA:</b>	Public Safety	***** FUNDED PROJECTS *****
<b>DEPARTMENT:</b>	Non-Departmental	(dollars in thousands)

<b>DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 2 (CAPITAL ASSET SERIES 2013B)</b>	<b>PROJECT # 984970</b>
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DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to make repairs to the fire systems at various correctional facilities

LOCATION: Various Sites

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	101	0	0	0	0	0	0	101
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>101</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>101</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	101	0	0	0	0	0	0	101
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>101</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>101</b>

<b>DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 3 (SUNSHINE STATE SERIES 2011A)</b>	<b>PROJECT # 983980</b>
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DESCRIPTION: Provide funding for annual debt service; financing proceeds were used to make repairs to the fire systems at various correctional facilities

LOCATION: Various Sites

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	904	0	0	0	0	0	0	904
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>904</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>904</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	904	0	0	0	0	0	0	904
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>904</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>904</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Public Safety  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET SERIES 2007)**

**PROJECT # 9810840**

DESCRIPTION: Provide funding for annual debt service; financing proceeds are being used to close out Fire Systems Phase 4 and complete capital maintenance projects at various correctional facilities

LOCATION: Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	819	0	0	0	0	0	0	819
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>819</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	819	0	0	0	0	0	0	819
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>819</b>

**DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2004B)**

**PROJECT # 9896300**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for ongoing restoration of the Miami-Dade County Courthouse facade

LOCATION: 73 W Flagler St

City of Miami

DISTRICT LOCATED: 5

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	131	0	0	0	0	0	0	131
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>131</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>131</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	131	0	0	0	0	0	0	131
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>131</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>131</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

<b>STRATEGIC AREA:</b>	Public Safety	***** FUNDED PROJECTS *****
<b>DEPARTMENT:</b>	Non-Departmental	(dollars in thousands)

<b>DEBT SERVICE - FIRE BOAT (SUNSHINE STATE 2006)</b>	<b>PROJECT # 982120</b>
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DESCRIPTION: Provide funding for annual debt service payment

LOCATION: Dante B. Fascell Port of Miami-Dade  
Port of Miami

DISTRICT LOCATED: 5

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	115	0	0	0	0	0	0	115
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	115	0	0	0	0	0	0	115
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115</b>

**MUNICIPAL PROJECT - PUBLIC SAFETY FACILITIES**

**PROJECT # 988150**

DESCRIPTION: Provide GOB funds to municipalities supporting projects that construct and improve public safety facilities

LOCATION: Various Sites  
Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2005A	2,999	0	0	0	0	0	0	0	2,999
BBC GOB Series 2008B	651	0	0	0	0	0	0	0	651
BBC GOB Series 2008B-1	36	0	0	0	0	0	0	0	36
BBC GOB Series 2014A	92	0	0	0	0	0	0	0	92
BBC GOB Series 2013A	500	0	0	0	0	0	0	0	500
BBC GOB Financing	0	1,370	0	0	152	0	0	0	1,522
<b>TOTAL REVENUE:</b>	<b>4,278</b>	<b>1,370</b>	<b>0</b>	<b>0</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,800</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	65	0	0	0	0	0	0	0	65
Construction	4,213	1,370	0	0	152	0	0	0	5,735
<b>TOTAL EXPENDITURES:</b>	<b>4,278</b>	<b>1,370</b>	<b>0</b>	<b>0</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,800</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Public Safety  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## DEBT SERVICE-FIRE UHF RADIO SYSTEM (CAPITAL ASSET SERIES 2013B)

**PROJECT # 9810010**

DESCRIPTION: Provide funding for annual debt service payment

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

### REVENUE SCHEDULE:

	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	1,337	0	0	0	0	0	0	1,337

### TOTAL REVENUE:

<b>0</b>	<b>1,337</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,337</b>
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### EXPENDITURE SCHEDULE:

	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	1,337	0	0	0	0	0	0	1,337

### TOTAL EXPENDITURES:

<b>0</b>	<b>1,337</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,337</b>
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# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Transportation  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## MUNICIPAL PROJECT - BRIDGE, PUBLIC INFRASTRUCTURE, AND NEIGHBORHOOD IMPROVEMENTS

**PROJECT # 989060**

DESCRIPTION: Provide GOB funds to municipalities supporting projects that construct and improve bridges, public infrastructure, and neighborhood improvements

LOCATION: Various

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
GOB FUNDING	1	0	0	0	0	0	0	0	1
BBC GOB Series 2005A	2,827	0	0	0	0	0	0	0	2,827
BBC GOB Series 2008B	6,921	0	0	0	0	0	0	0	6,921
BBC GOB Series 2008B-1	2,755	0	0	0	0	0	0	0	2,755
BBC GOB Series 2014A	336	0	0	0	0	0	0	0	336
BBC GOB Series 2013A	257	0	0	0	0	0	0	0	257
BBC GOB Series 2011A	140	0	0	0	0	0	0	0	140
BBC GOB Financing	0	864	0	0	0	0	0	0	864
<b>TOTAL REVENUE:</b>	<b>13,237</b>	<b>864</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,101</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	398	0	0	0	0	0	0	0	398
Construction	12,814	864	0	0	0	0	0	0	13,678
Project Administration	25	0	0	0	0	0	0	0	25
<b>TOTAL EXPENDITURES:</b>	<b>13,237</b>	<b>864</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,101</b>

## DEBT SERVICE - LIGHT EMITTING DIODES (SUNSHINE STATE SERIES 2011A)

**PROJECT # 983430**

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds will be used to retrofit traffic signalization with LED-type lighting

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	961	0	0	0	0	0	0	961
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>961</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>961</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	961	0	0	0	0	0	0	961
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>961</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>961</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Recreation and Culture  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## MUNICIPAL PROJECT - CULTURAL, LIBRARY, AND MULTICULTURAL EDUCATIONAL FACILITIES

**PROJECT # 982610**

DESCRIPTION: Provide GOB funding to municipalities supporting projects that improve cultural, library, and multicultural educational facilities

LOCATION: Various

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Interest	300	0	0	0	0	0	0	0	300
BBC GOB Series 2005A	2,278	0	0	0	0	0	0	0	2,278
BBC GOB Series 2008B	741	0	0	0	0	0	0	0	741
BBC GOB Series 2008B-1	7,424	0	0	0	0	0	0	0	7,424
BBC GOB Series 2014A	2,263	0	0	0	0	0	0	0	2,263
BBC GOB Series 2013A	4,361	0	0	0	0	0	0	0	4,361
BBC GOB Series 2011A	4,341	0	0	0	0	0	0	0	4,341
BBC GOB Financing	0	3,140	19,789	9	0	0	0	0	22,938

<b>TOTAL REVENUE:</b>	<b>21,708</b>	<b>3,140</b>	<b>19,789</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,646</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	953	0	0	0	0	0	0	0	953
Construction	20,721	3,140	19,789	9	0	0	0	0	43,659
Project Administration	34	0	0	0	0	0	0	0	34

<b>TOTAL EXPENDITURES:</b>	<b>21,708</b>	<b>3,140</b>	<b>19,789</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,646</b>
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## FLORIDA MEMORIAL UNIVERSITY MULTI-PURPOSE ARENA

**PROJECT # 984963**

DESCRIPTION: Construct a state of the art athletic and recreational gymnasium including basketball courts and related seating, track, weight and training rooms, locker rooms, dance/exercise room, meeting and lecture rooms and related offices to be open to the public

LOCATION: 15800 NW 42 Ave

Opa-locka

DISTRICT LOCATED: 1

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	5,000	0	0	0	0	0	0	5,000

<b>TOTAL REVENUE:</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	850	0	0	0	0	0	0	850
Construction	0	4,150	0	0	0	0	0	0	4,150

<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>
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## CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Recreation and Culture  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

### DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2004B)

**PROJECT # 988970**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and improve the Golf Club of Miami

LOCATION: 6801 NW 186 St

Unincorporated Miami-Dade County

DISTRICT LOCATED: 1

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	42	0	0	0	0	0	0	42
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>42</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	42	0	0	0	0	0	0	42
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>42</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42</b>

### DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2009A)

**PROJECT # 986230**

DESCRIPTION: Provide funding for annual debt service payment; financing will be used to close out completion of a variety of projects including Animal Services facility, technology equipment, and Park's marinas or parking projects

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	262	0	0	0	0	0	0	262
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>262</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	262	0	0	0	0	0	0	262
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>262</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Recreation and Culture  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## DEBT SERVICE - TAMiami PARK (SUNSHINE STATE SERIES 2011A)

**PROJECT # 982570**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Tamiami Park improvements and repairs

LOCATION: 11201 SW 24 St

Unincorporated Miami-Dade County

DISTRICT LOCATED: 11

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	110	0	0	0	0	0	0	110
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	110	0	0	0	0	0	0	110
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>

## DEBT SERVICE - TENNIS CENTER RETRACTABLE BLEACHERS (SUNSHINE STATE SERIES 2011A)

**PROJECT # 982800**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and install retractable bleachers for Crandon Park Tennis Center

LOCATION: 7300 Crandon Blvd

Key Biscayne

DISTRICT LOCATED: 7

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	191	0	0	0	0	0	0	191
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>191</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	191	0	0	0	0	0	0	191
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>191</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Recreation and Culture  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE- BALLPARK STADIUM PROJECT**

**PROJECT # 984180**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to provide County share of ballpark stadium public private partnership project(Capital Outlay Reserve (COR) funding provided by annual rent payment from Marlins)

LOCATION: 501 NW 16 Ave  
City of Miami

DISTRICT LOCATED: 5  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	2,285	0	0	0	0	0	0	2,285
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>2,285</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,285</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	2,285	0	0	0	0	0	0	2,285
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>2,285</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,285</b>

**DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2013B)**

**PROJECT # 984120**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and improve the Golf Club of Miami

LOCATION: 6801 NW 186 St  
Unincorporated Miami-Dade County

DISTRICT LOCATED: 1  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	309	0	0	0	0	0	0	309
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>309</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>309</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	309	0	0	0	0	0	0	309
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>309</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>309</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Recreation and Culture  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**MUNICIPAL PROJECT - PARK AND RECREATION FACILITIES**

**PROJECT # 981890**

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve park and recreation facilities

LOCATION: Various Sites

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2005A	37,522	0	0	0	0	0	0	0	37,522
BBC GOB Series 2008B	16,719	0	0	0	0	0	0	0	16,719
BBC GOB Series 2008B-1	22,098	0	0	0	0	0	0	0	22,098
BBC GOB Series 2014A	5,002	0	0	0	0	0	0	0	5,002
BBC GOB Series 2013A	5,702	0	0	0	0	0	0	0	5,702
BBC GOB Series 2011A	15,093	0	0	0	0	0	0	0	15,093
BBC GOB Financing	0	5,776	3,750	2,750	0	0	0	0	12,276

<b>TOTAL REVENUE:</b>	<b>102,136</b>	<b>5,776</b>	<b>3,750</b>	<b>2,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>114,412</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	4,247	0	0	0	0	0	0	0	4,247
Planning and Design	13,993	500	0	0	0	0	0	0	14,493
Construction	82,871	5,276	3,750	2,750	0	0	0	0	94,647
Project Administration	1,025	0	0	0	0	0	0	0	1,025

<b>TOTAL EXPENDITURES:</b>	<b>102,136</b>	<b>5,776</b>	<b>3,750</b>	<b>2,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>114,412</b>
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# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Neighborhood and Infrastructure  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## DEBT SERVICE - PUBLIC SERVICE TAX BONDS (SERIES 2011)

**PROJECT # 988490**

DESCRIPTION: Debt service to support Quality Neighborhood Improvement Program (QNIP)

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	1,150	0	0	0	0	0	0	1,150
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>1,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,150</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	1,150	0	0	0	0	0	0	1,150
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,150</b>

## QNIP INFRASTRUCTURE AND PARKS IMPROVEMENTS - UNALLOCATED BALANCE

**PROJECT # 983970**

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, drainage and parks in UMSA

LOCATION: Unincorporated Miami-Dade County

Unincorporated Miami-Dade County

DISTRICT LOCATED: Unincorporated Municipal Service Area

DISTRICT(s) SERVED: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
QNIP V UMSA Bond Proceeds	1,119	0	0	0	0	0	0	0	1,119
QNIP IV UMSA Bond Proceeds	918	0	0	0	0	0	0	0	918
QNIP II UMSA Bond Proceeds	445	0	0	0	0	0	0	0	445
QNIP III Pay As You Go	101	0	0	0	0	0	0	0	101
<b>TOTAL REVENUE:</b>	<b>2,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,583</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	2,583	0	0	0	0	0	0	2,583
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>2,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,583</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Neighborhood and Infrastructure  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## PURCHASE DEVELOPMENT RIGHTS FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

**PROJECT # 986940**

DESCRIPTION: Provide funding for a program to purchase development rights of appropriate properties  
LOCATION: Countywide

DISTRICT LOCATED: Countywide  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
US Department of Agriculture	2,190	0	0	0	0	0	0	0	2,190
BBC GOB Series 2005A	9	0	0	0	0	0	0	0	9
BBC GOB Series 2008B	20	0	0	0	0	0	0	0	20
BBC GOB Series 2008B-1	2,043	0	0	0	0	0	0	0	2,043
BBC GOB Series 2014A	2,969	0	0	0	0	0	0	0	2,969
BBC GOB Series 2013A	70	0	0	0	0	0	0	0	70
BBC GOB Financing	0	3,000	3,000	3,000	3,000	3,000	9,889	0	24,889
<b>TOTAL REVENUE:</b>	<b>7,301</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>9,889</b>	<b>0</b>	<b>32,190</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	7,301	3,000	3,000	3,000	3,000	3,000	9,889	0	32,190
<b>TOTAL EXPENDITURES:</b>	<b>7,301</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>9,889</b>	<b>0</b>	<b>32,190</b>

## MUNICIPAL PROJECT - WATER, SEWER, AND FLOOD CONTROL SYSTEMS

**PROJECT # 9810960**

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve water, sewer, and flood control systems  
LOCATION: Various Sites  
Throughout Miami-Dade County

DISTRICT LOCATED: Countywide  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2005A	4,915	0	0	0	0	0	0	0	4,915
BBC GOB Series 2008B	9,278	0	0	0	0	0	0	0	9,278
BBC GOB Series 2008B-1	6,378	0	0	0	0	0	0	0	6,378
BBC GOB Series 2014A	3,590	0	0	0	0	0	0	0	3,590
BBC GOB Series 2013A	1,813	0	0	0	0	0	0	0	1,813
BBC GOB Series 2011A	779	0	0	0	0	0	0	0	779
BBC GOB Financing	0	13,884	3,210	400	427	0	0	0	17,921
<b>TOTAL REVENUE:</b>	<b>26,753</b>	<b>13,884</b>	<b>3,210</b>	<b>400</b>	<b>427</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,674</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	4,601	0	0	0	0	0	0	0	4,601
Construction	22,117	13,884	3,210	400	427	0	0	0	40,038
Project Administration	35	0	0	0	0	0	0	0	35
<b>TOTAL EXPENDITURES:</b>	<b>26,753</b>	<b>13,884</b>	<b>3,210</b>	<b>400</b>	<b>427</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,674</b>



## CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Jackson Health System

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

### MEDICAL EQUIPMENT

**PROJECT # 684680**

DESCRIPTION: Procure diagnostic or treatment equipment for Jackson Health System facilities

LOCATION: Various

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
JMH Depreciation Reserve Account	0	8,799	9,000	9,000	9,000	9,000	45,000	0	89,799
JMH General Obligation Bonds	4,001	20,004	41,689	15,701	13,148	4,637	69,948	0	169,127
<b>TOTAL REVENUE:</b>	<b>4,001</b>	<b>28,803</b>	<b>50,689</b>	<b>24,701</b>	<b>22,148</b>	<b>13,637</b>	<b>114,948</b>	<b>0</b>	<b>258,927</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	4,001	28,803	50,689	24,701	22,148	13,637	114,948	0	258,927
<b>TOTAL EXPENDITURES:</b>	<b>4,001</b>	<b>28,803</b>	<b>50,689</b>	<b>24,701</b>	<b>22,148</b>	<b>13,637</b>	<b>114,948</b>	<b>0</b>	<b>258,927</b>

### CRITICAL INFRASTRUCTURE PROJECTS

**PROJECT # 688880**

DESCRIPTION: Perform major capital repairs or replacements to heating and air conditioning systems, utility lines, plumbing and electrical systems, and roofs; perform code upgrades and modernize elevators; and address ADA requirements and other critical infrastructure needs systemwide

LOCATION: Various

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
JMH Revenue Bond Interest 2009	10,350	3,220	0	0	0	0	0	0	13,571
JMH Revenue Bond 2005	1,310	920	0	0	0	0	0	0	2,230
JMH General Obligation Bonds	2,167	10,833	119,000	12,000	12,000	4,000	0	0	160,000
<b>TOTAL REVENUE:</b>	<b>13,827</b>	<b>14,974</b>	<b>119,000</b>	<b>12,000</b>	<b>12,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>175,801</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	13,827	14,974	119,000	12,000	12,000	4,000	0	0	175,801
<b>TOTAL EXPENDITURES:</b>	<b>13,827</b>	<b>14,974</b>	<b>119,000</b>	<b>12,000</b>	<b>12,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>175,801</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Jackson Health System

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## FACILITY IMPROVEMENTS AND RELATED EQUIPMENT

**PROJECT # 682350**

DESCRIPTION: Improve existing facilities including related equipment at various Jackson Heath System facilities; includes new facilities funded by general obligation bonds

LOCATION: Various  
Various Sites

DISTRICT LOCATED: Countywide  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FEMA Reimbursements	4,319	2,123	0	0	0	0	0	0	6,442
JMH Foundation	0	2,350	2,300	0	0	0	0	0	4,650
JMH Depreciation Reserve Account	1,479	12,401	12,000	12,000	12,000	12,000	60,000	0	121,880
JMH Revenue Bond 2005	2,279	10,804	0	0	0	0	0	0	13,083
JMH General Obligation Bonds	6,254	31,270	148,331	47,754	16,099	14,510	52,708	0	316,927

<b>TOTAL REVENUE:</b>	<b>14,331</b>	<b>58,947</b>	<b>162,631</b>	<b>59,754</b>	<b>28,099</b>	<b>26,510</b>	<b>112,708</b>	<b>0</b>	<b>462,982</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	10,500	40,000	150,000	50,000	20,000	15,000	60,000	0	345,500
Equipment Acquisition	3,831	18,947	12,631	9,754	8,099	11,510	52,708	0	117,482

<b>TOTAL EXPENDITURES:</b>	<b>14,331</b>	<b>58,947</b>	<b>162,631</b>	<b>59,754</b>	<b>28,099</b>	<b>26,510</b>	<b>112,708</b>	<b>0</b>	<b>462,982</b>
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## INFORMATION TECHNOLOGY PROJECTS

**PROJECT # 682290**

DESCRIPTION: Procure and upgrade information technology requirements including network systems, enterprise software and telecommunications throughout the Jackson Health System

LOCATION: Various  
Various Sites

DISTRICT LOCATED: Countywide  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
JMH Depreciation Reserve Account	0	8,799	9,000	9,000	9,000	9,000	45,000	0	89,799
JMH General Obligation Bonds	5,569	27,846	30,485	24,904	12,650	16,400	66,092	0	183,946

<b>TOTAL REVENUE:</b>	<b>5,569</b>	<b>36,645</b>	<b>39,485</b>	<b>33,904</b>	<b>21,650</b>	<b>25,400</b>	<b>111,092</b>	<b>0</b>	<b>273,745</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	5,569	36,645	39,485	33,904	21,650	25,400	111,092	0	273,745

<b>TOTAL EXPENDITURES:</b>	<b>5,569</b>	<b>36,645</b>	<b>39,485</b>	<b>33,904</b>	<b>21,650</b>	<b>25,400</b>	<b>111,092</b>	<b>0</b>	<b>273,745</b>
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# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## DEBT SERVICE - BUSES FOR COMMUNITY ACTION AND HUMAN SERVICES (CAPITAL ASSET SERIES 2013A)

**PROJECT # 982040**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to replace aging fleet and acquire 16 new buses to transport the variety of clients served by the Community Action and Human Services Department

LOCATION: Various Sites  
Various Sites

DISTRICT LOCATED: Countywide  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	338	0	0	0	0	0	0	338
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>338</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>338</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	338	0	0	0	0	0	0	338
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>338</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>338</b>

## MIAMI BEACH COMMUNITY HEALTH CENTER

**PROJECT # 985710**

DESCRIPTION: Acquire and renovate existing facility to provide increased delivery of primary health care in the community

LOCATION: 720 Alton Rd  
Miami Beach

DISTRICT LOCATED: 5  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2005A	7,109	0	0	0	0	0	0	0	7,109
BBC GOB Series 2008B	94	0	0	0	0	0	0	0	94
BBC GOB Series 2008B-1	184	0	0	0	0	0	0	0	184
BBC GOB Financing	0	0	0	0	0	0	613	0	613
<b>TOTAL REVENUE:</b>	<b>7,387</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>613</b>	<b>0</b>	<b>8,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	7,109	0	0	0	0	0	0	0	7,109
Planning and Design	30	0	0	0	0	0	0	0	30
Construction	139	0	0	0	0	0	0	0	139
Construction Management	46	0	0	0	0	0	0	0	46
Project Administration	63	0	0	0	0	0	0	0	63
Construction	0	0	0	0	0	0	613	0	613
<b>TOTAL EXPENDITURES:</b>	<b>7,387</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>613</b>	<b>0</b>	<b>8,000</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## MUNICIPAL PROJECT - EMERGENCY AND HEALTH CARE FACILITIES

**PROJECT # 981940**

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve emergency health care facilities

LOCATION: To Be Determined  
Hialeah

DISTRICT LOCATED:  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	7,500	0	0	7,500
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	0	0	0	0	7,500	0	0	7,500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>0</b>	<b>0</b>	<b>7,500</b>

## UNIVERSITY OF MIAMI (UM)/JACKSON MEMORIAL HOSPITAL (JMH) CENTER OF EXCELLENCE FOR HEARING AND COMMUNICATION DISORDERS

**PROJECT # 984070**

DESCRIPTION: Provide 20 percent funding match to acquire, construct, equip, rehabilitate, and enhance the University of Miami (UM)/Jackson Memorial Hospital (JMH) Center of Excellence for the Diagnosis of Communication Disorders

LOCATION: 120 NW 14 St  
City of Miami

DISTRICT LOCATED: 3  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2011A	3,500	0	0	0	0	0	0	0	3,500
BBC GOB Financing	0	1,500	0	0	0	0	0	0	1,500
<b>TOTAL REVENUE:</b>	<b>3,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	35	0	0	0	0	0	0	0	35
Construction	3,465	1,500	0	0	0	0	0	0	4,965
<b>TOTAL EXPENDITURES:</b>	<b>3,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET SERIES 2013A) PROJECT # 983090**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to purchase 17 new portable classrooms to replace older existing units

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	256	0	0	0	0	0	0	256
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>256</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	256	0	0	0	0	0	0	256
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>256</b>

**FLORIDA INTERNATIONAL UNIVERSITY COLLEGE OF MEDICINE AMBULATORY CARE CENTER**

**PROJECT # 989990**

DESCRIPTION: Provide funding to construct new facility to increase delivery of primary health care in the community

LOCATION: Florida International University Campus

Unincorporated Miami-Dade County

DISTRICT LOCATED: 11

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Interest	25	0	0	0	0	0	0	0	25
BBC GOB Series 2014A	1,440	0	0	0	0	0	0	0	1,440
BBC GOB Series 2013A	1,379	0	0	0	0	0	0	0	1,379
BBC GOB Series 2011A	163	0	0	0	0	0	0	0	163
BBC GOB Financing	0	2,993	4,000	0	0	0	0	0	6,993
<b>TOTAL REVENUE:</b>	<b>3,007</b>	<b>2,993</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	418	353	0	0	0	0	0	0	771
Construction	2,379	2,640	4,000	0	0	0	0	0	9,019
Project Administration	210	0	0	0	0	0	0	0	210
<b>TOTAL EXPENDITURES:</b>	<b>3,007</b>	<b>2,993</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - CAROL CITY COMMUNITY CENTER (SUNSHINE STATE SERIES 2011A)**

**PROJECT # 988760**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for the Betty T. Ferguson Recreational Complex

LOCATION: 3000 NW 199 St

Miami Gardens

DISTRICT LOCATED: 1

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	460	0	0	0	0	0	0	460
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>460</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	460	0	0	0	0	0	0	460
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>460</b>

**DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET SERIES 2008B)**

**PROJECT # 985070**

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to purchase the Coast Guard property

LOCATION: 12300 SW 152 St

Unincorporated Miami-Dade County

DISTRICT LOCATED: 9

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	785	0	0	0	0	0	0	785
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>785</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>785</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	785	0	0	0	0	0	0	785
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>785</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>785</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - PUBLIC HEALTH TRUST (CAPITAL ASSET SERIES 2009A)**

**PROJECT # 985800**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Public Health Trust equipment and facility improvements

LOCATION: 1611 NW 12 Ave

City of Miami

DISTRICT LOCATED: 3

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	3,841	0	0	0	0	0	0	3,841
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>3,841</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,841</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	3,841	0	0	0	0	0	0	3,841
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>3,841</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,841</b>

**DEBT SERVICE - PUBLIC HEALTH TRUST (SUNSHINE STATES SERIES 2011A)**

**PROJECT # 984100**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for the Public Health Trust equipment and infrastructure

LOCATION: 1611 NW 12 Ave

City of Miami

DISTRICT LOCATED: 3

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	1,256	0	0	0	0	0	0	1,256
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>1,256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,256</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	1,256	0	0	0	0	0	0	1,256
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,256</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - PUBLIC HEALTH TRUST EQUIPMENT (SUNSHINE STATE SERIES 2011A)**

**PROJECT # 984750**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Public Health Trust equipment

LOCATION: 1611 NW 12 Ave

City of Miami

DISTRICT LOCATED: 3

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	6,000	0	0	0	0	0	0	6,000
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	6,000	0	0	0	0	0	0	6,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,000</b>

**DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 2007)**

**PROJECT # 986760**

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds will be used to complete Hope IV, Phase One and Phase Two Projects and Scott Carver

LOCATION: 701 NW 1 Ct

City of Miami

DISTRICT LOCATED: 3

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	1,013	0	0	0	0	0	0	1,013
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>1,013</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,013</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	1,013	0	0	0	0	0	0	1,013
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,013</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,013</b>



# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## DEBT SERVICE - PUBLIC HOUSING PROJECTS (SUNSHINE STATE SERIES 2011A)

**PROJECT # 985810**

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to fund equipment and fixed improvements for security-related projects at public housing sites and for Ward Towers close-out costs

LOCATION: Countywide

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	664	0	0	0	0	0	0	664
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>664</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>664</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	664	0	0	0	0	0	0	664
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>664</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>664</b>

## HEALTH CARE FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

**PROJECT # 988710**

DESCRIPTION: Provide resources for a health care capital fund to construct and improve emergency and health care facilities countywide

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2008B	1,999	0	0	0	0	0	0	0	1,999
BBC GOB Series 2008B-1	1,619	0	0	0	0	0	0	0	1,619
BBC GOB Series 2014A	2,051	0	0	0	0	0	0	0	2,051
BBC GOB Series 2013A	1,514	0	0	0	0	0	0	0	1,514
BBC GOB Series 2011A	1,707	0	0	0	0	0	0	0	1,707
BBC GOB Financing	0	4,078	1,032	0	0	3,000	0	0	8,110
<b>TOTAL REVENUE:</b>	<b>8,890</b>	<b>4,078</b>	<b>1,032</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>17,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	2,000	0	0	0	0	0	0	0	2,000
Planning and Design	459	0	0	0	0	0	0	0	459
Construction	5,131	5,378	1,032	0	0	3,000	0	0	14,541
<b>TOTAL EXPENDITURES:</b>	<b>7,590</b>	<b>5,378</b>	<b>1,032</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>17,000</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Health and Human Services  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## NOT-FOR-PROFIT CAPITAL FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

**PROJECT # 981030**

DESCRIPTION: Provide funding for not-for-profit community-based organizations capital fund to construct and improve public service outreach facilities

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2005A	5,287	0	0	0	0	0	0	0	5,287
BBC GOB Series 2008B	6,164	0	0	0	0	0	0	0	6,164
BBC GOB Series 2008B-1	6,270	0	0	0	0	0	0	0	6,270
BBC GOB Series 2014A	2,488	0	0	0	0	0	0	0	2,488
BBC GOB Series 2013A	820	0	0	0	0	0	0	0	820
BBC GOB Series 2011A	5,196	0	0	0	0	0	0	0	5,196
BBC GOB Financing	0	1,985	1,000	0	0	790	0	0	3,775

<b>TOTAL REVENUE:</b>	<b>26,225</b>	<b>1,985</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>790</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	4,539	0	0	0	0	0	0	0	4,539
Planning and Design	1,537	0	0	0	0	0	0	0	1,537
Construction	20,059	1,985	1,000	0	0	790	0	0	23,834
Project Administration	90	0	0	0	0	0	0	0	90

<b>TOTAL EXPENDITURES:</b>	<b>26,225</b>	<b>1,985</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>790</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
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## DEBT SERVICE- SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2013A)

**PROJECT # 988880**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to fund development of mixed finance housing units

LOCATION: 7226 NW 22 Ave

Unincorporated Miami-Dade County

DISTRICT LOCATED: 2

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	975	0	0	0	0	0	0	975

<b>TOTAL REVENUE:</b>	<b>0</b>	<b>975</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>975</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	975	0	0	0	0	0	0	975

<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>975</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>975</b>
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## CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Economic Development  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

### ECONOMIC DEVELOPMENT FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

**PROJECT # 988925**

DESCRIPTION: Provide funding for a Countywide economic development fund

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	1,127	13,873	15,000	15,000	22,500	7,500	0	75,000
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>1,127</b>	<b>13,873</b>	<b>15,000</b>	<b>15,000</b>	<b>22,500</b>	<b>7,500</b>	<b>0</b>	<b>75,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	1,127	13,873	15,000	15,000	22,500	7,500	0	75,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,127</b>	<b>13,873</b>	<b>15,000</b>	<b>15,000</b>	<b>22,500</b>	<b>7,500</b>	<b>0</b>	<b>75,000</b>

### ECONOMIC DEVELOPMENT IN TARGETED URBAN AREAS (TUA) - BUILDING BETTER COMMUNITIES BOND PROGRAM

**PROJECT # 981999**

DESCRIPTION: Provide funding for economic development in TUAs

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	3,000	3,000	4,000	5,000	0	0	0	15,000
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>3,000</b>	<b>3,000</b>	<b>4,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	3,000	3,000	4,000	5,000	0	0	0	15,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>3,000</b>	<b>3,000</b>	<b>4,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** Economic Development  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## MARTIN LUTHER KING BUSINESS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM

**PROJECT # 111210**

DESCRIPTION: Construct the Martin Luther King Business Center

LOCATION: 6100 NW 7 Ave

Unincorporated Miami-Dade County

DISTRICT LOCATED: 3

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2008B	976	0	0	0	0	0	0	0	976
BBC GOB Financing	0	412	1,500	2,112	0	0	0	0	4,024
<b>TOTAL REVENUE:</b>	<b>976</b>	<b>412</b>	<b>1,500</b>	<b>2,112</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	768	0	0	0	0	0	0	0	768
Planning and Design	208	412	0	0	0	0	0	0	620
Construction	0	0	1,500	2,112	0	0	0	0	3,612
<b>TOTAL EXPENDITURES:</b>	<b>976</b>	<b>412</b>	<b>1,500</b>	<b>2,112</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2013B)**

**PROJECT # 987570**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used for computer hardware and software acquisition and development

LOCATION: 2700 NW 87 Ave

Doral

DISTRICT LOCATED: 12

DISTRICT(s) SERVED: Countywide

**REVENUE SCHEDULE:**

	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	235	0	0	0	0	0	0	235

**TOTAL REVENUE:**

0	235	0	0	0	0	0	0	0	235
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**EXPENDITURE SCHEDULE:**

	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	235	0	0	0	0	0	0	235

**TOTAL EXPENDITURES:**

0	235	0	0	0	0	0	0	0	235
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**AMERICAN WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS**

**PROJECT # 981320**

DESCRIPTION: Reserve to provide reasonable accommodations for individuals with disabilities

LOCATION: Various Sites

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

**REVENUE SCHEDULE:**

	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	15	0	0	0	0	0	0	15

**TOTAL REVENUE:**

0	15	0	0	0	0	0	0	0	15
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**EXPENDITURE SCHEDULE:**

	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Furniture, Fixtures and Equipment	0	15	0	0	0	0	0	0	15

**TOTAL EXPENDITURES:**

0	15	0	0	0	0	0	0	0	15
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# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - AMERICAN WITH DISABILITIES ACT (CAPITAL ASSET SERIES 2013B)**

**PROJECT # 986030**

DESCRIPTION: Provide funding for annual debt service payment; proceeds were used to modify County-owned facilities and rights-of-way to provide access to people with disabilities in accordance with the Americans with Disabilities Act

LOCATION: Countywide  
Throughout Miami-Dade County

DISTRICT LOCATED: Countywide  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	316	0	0	0	0	0	0	316
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>316</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>316</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	316	0	0	0	0	0	0	316
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>316</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>316</b>

**DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2013A)**

**PROJECT # 982250**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire one Reliavote Absentee Ballots Sorter and one Server to process outgoing and incoming absentee ballots and 1,400 Electronic Visual Identification Display Systems (EVIDS)

LOCATION: 2700 NW 87 Ave  
Doral

DISTRICT LOCATED: 12  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	593	0	0	0	0	0	0	593
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>593</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>593</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	593	0	0	0	0	0	0	593
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>593</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>593</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## DEBT SERVICE - ELECTION FACILITIES ( CAPITAL ASSET SERIES 2013B)

**PROJECT # 981590**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and build-out facility; acquire furniture, fixtures, and equipment; and provide the necessary technology for the Elections Department

LOCATION: 2700 NW 87 Ave  
Doral

DISTRICT LOCATED: 12  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	743	0	0	0	0	0	0	743
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>743</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>743</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	743	0	0	0	0	0	0	743
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>743</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>743</b>

## DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2009B)

**PROJECT # 988720**

DESCRIPTION: Provide funding for annual debt service payment; financing will be used to close out completion of a variety of projects including Animal Services facility, technology equipment, and Park's marinas or parking projects

LOCATION: Countywide  
Various Sites

DISTRICT LOCATED: Countywide  
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	289	0	0	0	0	0	0	289
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>289</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>289</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	289	0	0	0	0	0	0	289
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>289</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>289</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## MUNICIPAL PROJECT - PUBLIC SERVICE OUTREACH FACILITIES

**PROJECT # 985560**

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve public service outreach facilities

LOCATION: Various Sites

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Series 2005A	1,131	0	0	0	0	0	0	0	1,131
BBC GOB Series 2008B	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B-1	4,862	0	0	0	0	0	0	0	4,862
BBC GOB Series 2014A	4,141	0	0	0	0	0	0	0	4,141
BBC GOB Series 2013A	2,150	0	0	0	0	0	0	0	2,150
BBC GOB Series 2011A	1,510	0	0	0	0	0	0	0	1,510
BBC GOB Financing	0	12,164	42,989	0	0	0	0	0	55,153

<b>TOTAL REVENUE:</b>	<b>13,810</b>	<b>12,164</b>	<b>42,989</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,963</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	4,524	3,250	0	0	0	0	0	0	7,774
Construction	9,284	8,914	42,989	0	0	0	0	0	61,187
Project Administration	2	0	0	0	0	0	0	0	2

<b>TOTAL EXPENDITURES:</b>	<b>13,810</b>	<b>12,164</b>	<b>42,989</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,963</b>
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## PUERTO RICAN COMMUNITY CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM

**PROJECT # 111760**

DESCRIPTION: Construct or acquire a Puerto Rican Community Center

LOCATION: TBD

To Be Determined

DISTRICT LOCATED:

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	500	2,000	0	0	0	0	0	2,500

<b>TOTAL REVENUE:</b>	<b>0</b>	<b>500</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>
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EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	500	2,000	0	0	0	0	0	2,500

<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>500</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>
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# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2004B)**

**PROJECT # 9899840**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used for computer hardware and software acquisition and development

LOCATION: 2700 NW 87 Ave

Doral

DISTRICT LOCATED: 12

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	37	0	0	0	0	0	0	37
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	37	0	0	0	0	0	0	37
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37</b>

**DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET SERIES 2004B)**

**PROJECT # 9892380**

DESCRIPTION: Provide funding for annual debt service payment; proceeds were used to modify County-owned facilities and rights-of-way to provide access to people with disabilities in accordance with the Americans with Disabilities Act

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	45	0	0	0	0	0	0	45
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	45	0	0	0	0	0	0	45
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## DEBT SERVICE - CYBER SECURITY PHASE 2 (CAPITAL ASSET SERIES 2009A)

**PROJECT # 988740**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to implement technology infrastructure system security

LOCATION: 5680 SW 87 Ave

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	862	0	0	0	0	0	0	862
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>862</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>862</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	862	0	0	0	0	0	0	862
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>862</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>862</b>

## DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2004B)

**PROJECT # 9898550**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and build-out facility; acquire furniture, fixtures, and equipment; and provide the necessary technology for the Elections Department

LOCATION: 2700 NW 87 Ave

Doral

DISTRICT LOCATED: 12

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	111	0	0	0	0	0	0	111
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>111</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	111	0	0	0	0	0	0	111
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>111</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

**DEBT SERVICE - ELECTIONS OPTICAL SCAN VOTING EQUIPMENT (SUNSHINE STATE SERIES 2011A)**

**PROJECT # 988440**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire elections voting equipment

LOCATION: 2700 NW 87 Ave

Doral

DISTRICT LOCATED: 12

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	847	0	0	0	0	0	0	847
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>847</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>847</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	847	0	0	0	0	0	0	847
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>847</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>847</b>

**DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET 2013A)**

**PROJECT # 986330**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire hardware, software, and to implement system

LOCATION: 111 NW 1 Street

City of Miami

DISTRICT LOCATED: 5

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	3,537	0	0	0	0	0	0	3,537
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>3,537</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,537</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	3,537	0	0	0	0	0	0	3,537
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>3,537</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,537</b>

## CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

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**DEBT SERVICE - ENTERPRISE RESOURCE PLANNING IMPLEMENTATION AND HARDWARE (SUNSHINE STATE SERIES 2011A) PROJECT # 989440**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire hardware, software, and to implement system

LOCATION: 5680 SW 87 Ave

Unincorporated Miami-Dade County

DISTRICT LOCATED: 10

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	422	0	0	0	0	0	0	422
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>422</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>422</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	422	0	0	0	0	0	0	422
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>422</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>422</b>

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**DEBT SERVICE - RETROFIT TELECOMMUNICATION TOWERS PHASE 1 (SUNSHINE STATE SERIES 2011A)**

**PROJECT # 982340**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to retrofit several telecommunication towers

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	472	0	0	0	0	0	0	472
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>472</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	472	0	0	0	0	0	0	472
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>472</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472</b>

# CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

**STRATEGIC AREA:** General Government  
**DEPARTMENT:** Non-Departmental

\*\*\*\*\* FUNDED PROJECTS \*\*\*\*\*  
(dollars in thousands)

## RESERVE - REPAIRS AND RENOVATION

**PROJECT # 9810050**

DESCRIPTION: Reserve for unexpected repairs, renovations, minor capital projects, and one-time relocation expenditures for general fund supported departments

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	3,440	0	0	0	0	0	0	3,440
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>3,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,440</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	3,440	0	0	0	0	0	0	3,440
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>3,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,440</b>

## DEBT SERVICE - CYBER SECURITY PHASE 1 (SUNSHINE STATE SERIES 2011A)

**PROJECT # 985730**

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds were used to implement technology infrastructure system security

LOCATION: 5680 SW 87 Ave

Unincorporated Miami-Dade County

DISTRICT LOCATED: Countywide

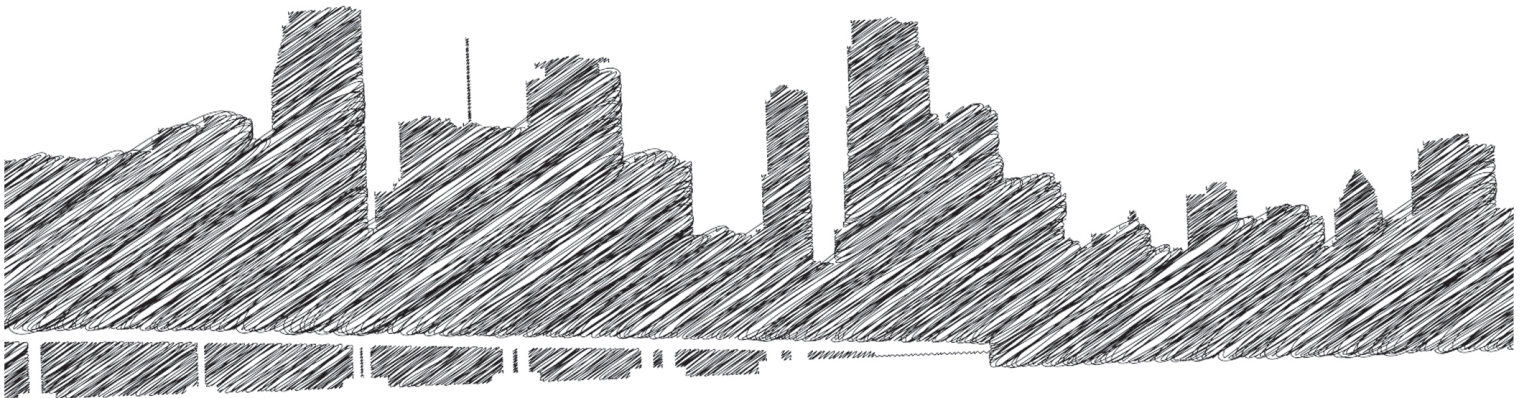
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Capital Outlay Reserve	0	700	0	0	0	0	0	0	700
<b>TOTAL REVENUE:</b>	<b>0</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Debt Service	0	700	0	0	0	0	0	0	700
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>

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