

2014-15

# Proposed Budget & Multi-Year Capital Plan

VOLUME 1

Summaries and Five-Year Plan



Miami-Dade County • Florida





Carlos A. Gimenez, *Mayor*

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Boston/New England  
24 September 2013

A handwritten signature in black ink, appearing to read "Robert J. O'Neill Jr.".

ROBERT J. O'NEILL JR.  
ICMA EXECUTIVE DIRECTOR

A handwritten signature in black ink, appearing to read "Bonnie Svrcek".

BONNIE SVRCEK  
ICMA PRESIDENT

A handwritten signature in black ink, appearing to read "Wayne Sommer".

WAYNE SOMMER  
ACTING DIRECTOR  
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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
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PRESENTED TO

**Miami-Dade County  
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For the Fiscal Year Beginning

**October 1, 2013**

A handwritten signature in black ink, reading 'Jeffrey R. Egan'. The signature is written in a cursive style with a prominent 'J' and 'E'.

Executive Director



## Our Mission

Delivering excellent public services that address our community's needs and enhance our quality of life

## Our Guiding Principles

In Miami-Dade County government we are committed to being:

- Customer-focused and Customer-driven
- Honest, Ethical, and Fair to All
- Accountable and Responsive to the Public
- Diverse and Sensitive
- Efficient and Effective
- Committed to Development of Leadership in Public Service
- Innovative
- Valuing and Respectful of Each Other
- Action-Oriented



*Delivering Excellence Every Day*

# MESSAGE FROM THE MAYOR



July 8, 2014

Dear Fellow Residents of Miami-Dade County,

I am pleased to submit to you the FY 2014-15 Proposed Budget and Multi-Year Capital Plan. We continue to make progress, both as a community and as a government, toward a future that promises economic potential, fiscal sustainability, and wide-ranging opportunities for development. This is the first Proposed Budget in a decade that does not utilize one-time revenues to support operations and is the basis for a balanced five-year forecast.

When I was elected Mayor, you tasked me with transforming the way our government serves the public. This Proposed Budget is one more step along that path, focusing on our core missions of public safety, services for our youth and the elderly, and street level services that touch and improve people's lives. I have heard residents call for us to stretch every public dollar. In response, this Budget continues to hold the line on maintaining the current total regional property tax rate, with marginal adjustments to individual rates in order to support a reduced Library budget, but keeping the overall rate flat.

While the economy has improved, I am cognizant that recovery is still tenuous, as reflected in the weak performance of the Gross Domestic Product (GDP) for the United States for the first quarter of 2014. The Bureau of Economic Analysis released a final estimate which showed output in the U.S. declining at an annual rate of 2.9 percent. This is relative to fourth quarter 2013, when real GDP grew just 2.6 percent. Although economists and investors are largely viewing this downward trend as temporary, we must make decisions that will protect our community during this period of recovery and ensure that Miami-Dade County government operates with sustainable budgets going forward.

Since the beginning of my administration, the budgets I have proposed have closed nearly \$800 million in gaps created because the costs of doing business have exceeded the resources available. Over the past three years, we have cut \$260 million in cost - \$190 million of which is recurring, maximized the use of available one-time revenues, eliminated more than 2,800 positions, and saved more than \$400 million in personnel costs through retirement rate adjustments, health care cost controls, and concessions negotiated with our labor organizations.

This budget closes a gap of over \$200 million more in the property-tax supported general fund alone. Even though the economy continues to recover - property values have increased and spending has driven growth in other revenues - we faced a shortfall this year as the budget development process began in January. The shortfall was largely caused by increases in personnel costs driven by rising health insurance and pension costs, as well as the snapback of many of the concessions negotiated as part of the current labor agreements. In the general fund, snapbacks alone accounted for more than \$40 million of additional payroll cost and health care cost increases added another \$25 million. The total increase in personnel cost is over \$100 million, when merit increases, pension cost increases, and the elimination of the 5 percent group health contribution made by employees are included.

To close this year's budget gap, I accelerated our organizational transformation and pulled all of my Department Directors and Senior Staff together to develop ideas to truly change the way we deliver service. Through this effort, more than \$56 million in additional cost savings was identified throughout the organization, which included nearly \$12 million in the general fund. Beyond these savings, another \$80 million was identified through continued deferral of maintenance and replacement costs, continuation of concessions for non-bargaining employees under my purview, and reductions to back office and support functions, operating reserves, and other general government support costs. The July 1 property tax roll estimates which were slightly higher than our original estimates, resulted in an additional \$28 million in revenue. After targeted adjustments to certain rates and fees and improved projections were calculated, a gap of \$64 million remained in the general fund.

Again, I brought my Department Directors and Senior Staff together to identify reductions that, while impacting service, would focus on maintaining to the extent possible street level services and those functions that are part of our core mission in supporting this community. This has been a very difficult task and reductions identified include:

- Moving toward a service model that utilizes non-traditional work schedules to maximize the availability of personnel throughout the organization
- Reducing mowing and maintenance cycles in our green spaces, including rights-of-ways, medians and parks and targeted operating hour adjustments
- Increased response time to pothole, flooding, sign, guardrail and signal repairs, illegal dumping, and graffiti removal

- Redirecting non-residential drug rehabilitation services to private providers
- Postponing Correctional Officer and Police Officer training classes planned for the upcoming fiscal year and eliminating civilian positions in both the Corrections and Rehabilitation and Police departments
- Reducing overtime costs due to training and other requirements as part of the federal agreement by redeploying Correctional Officers from Boot Camp, back office and support activities
- In order to maintain as many police district personnel on street patrol as possible, redeploying Police Officers and Supervisors from administrative and support positions, specialized units, and proactive enforcement initiatives

Details regarding these adjustments and the resulting service impacts are included as part of the Executive Summary, as well as described within each departmental narrative in the Proposed Budget documents.

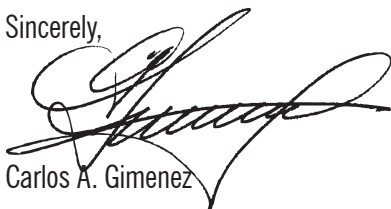
While we have been putting this budget together, my administration has also been actively pursuing negotiations with our labor organizations in order to mitigate some or all of these proposed cutbacks. The revenue improvements and indirect service reductions that have been identified before the \$64 million of direct service cuts, are enough to cover all of the non-personnel service cost increases, as well as a portion of the increased costs for employees' salaries and benefits.

Because I will not support increasing the tax rates, there are four options before us.

- My Proposed Budget strategically shifts a portion of the millage rates from the Fire Rescue District (0.0289 mills – the amount that was transferred from Library to Fire Rescue in FY 2011-12) and Countywide (0.0366 mills) to the Library District (an increase of 0.0655 mills). This provides \$11.975 million to offset the nearly \$20 million loss of carryover in the Library District and reduces revenues by \$3.33 million in the Fire District budget and \$7.320 million in the Countywide budget. This option allows us to keep all libraries open. It assumes no concessions from the labor organizations and incorporates service reductions noted earlier, resulting in the elimination of 898 budgeted positions, 228 of which are sworn positions in the Police Department, and a net reduction of 663 positions.
- However, with this millage strategy and successful negotiations, we could largely avoid the service reductions and significantly decrease the number of positions eliminated. We could restore all of the budgeted sworn positions in the Police Department and potentially limit the number of budgeted positions eliminated from the Library Department to less than 60. Any concessions successfully negotiated with our labor organizations -- be they continuation of the concessions due to snap back, adjustments to the application of supplemental pay, health plan redesign, or other concessions-- will allow for the buyback of direct service cuts – and could reduce the total budgeted position eliminations by more than 75 percent.
- One alternate is to keep the millage rates the same for each taxing district. Assuming no concessions, while we could potentially restore 80 budgeted positions to the Police Department, we would still be eliminating nearly 150 Police Officer positions and we would be faced with significantly reduced hours of operations and the potential elimination of almost 200 budgeted positions in the Library Department.
- If we were to keep the same millage rates, and were successful in our negotiations, we could potentially restore all budgeted sworn positions in the Police Department. However, we would still be faced with significantly reduced hours of operation in our libraries throughout the community and the potential elimination of more than 150 budgeted positions in the Library.

This year, through the efforts of Chairwoman Rebeca Sosa and Finance Committee Chairman Esteban Bovo, the Board of County Commissioners has been engaged in the budget development process since the beginning. Moreover the submission of the Proposed Budget is not the end of this process. Over the coming months, my staff and I will be meeting with individual Commissioners to discuss priorities for funding, as well as holding a series of Town Hall meetings so that we may hear input from our residents. I look forward to meeting with you to communicate how this proposed budget addresses my vision of Miami-Dade County as a leading global metropolis with a robust and sustainable economy, vibrant neighborhoods, and a diverse and engaged community, and how we can continue to work together to make this a reality for all of us.

Sincerely,



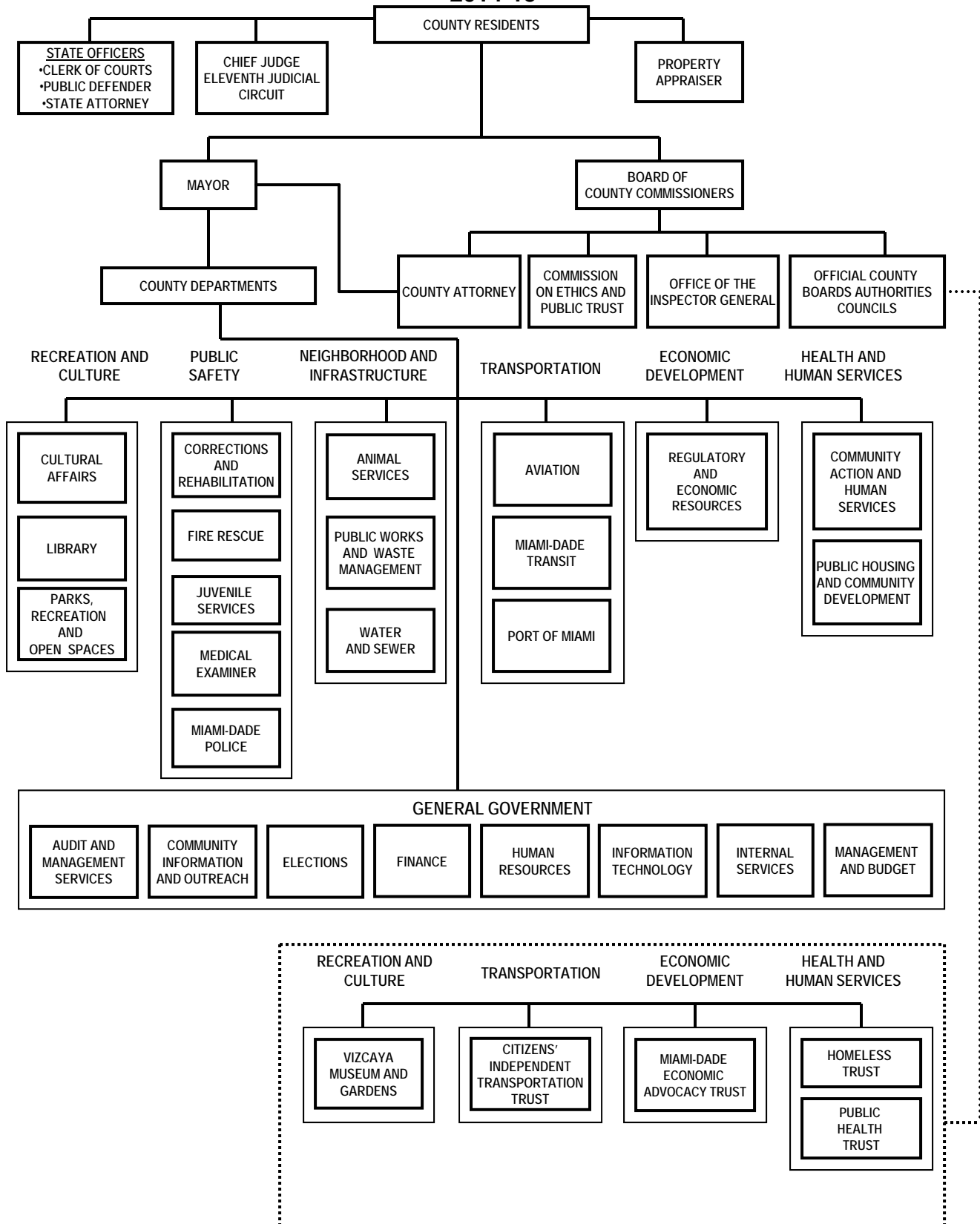
Carlos A. Gimenez

Mayor

# MIAMI-DADE COUNTY

## TABLE OF ORGANIZATION

by STRATEGIC AREA  
2014-15





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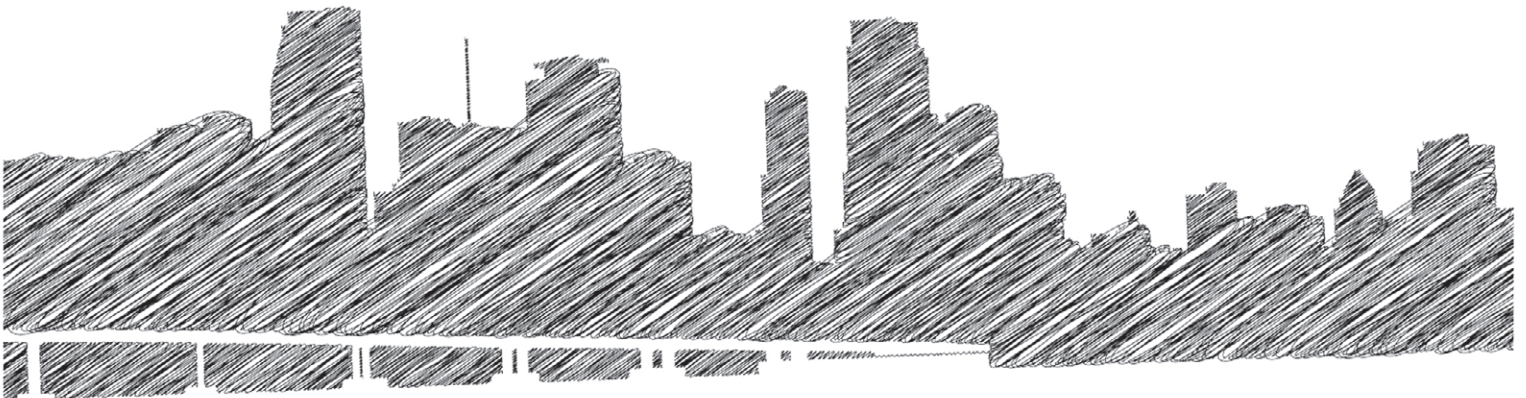
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# BUDGET-IN-BRIEF





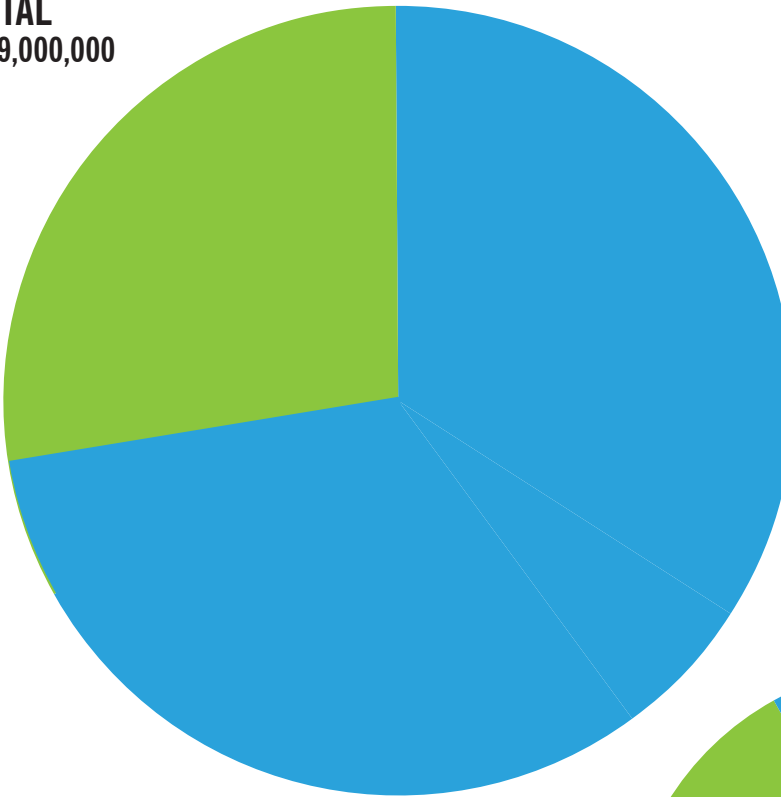


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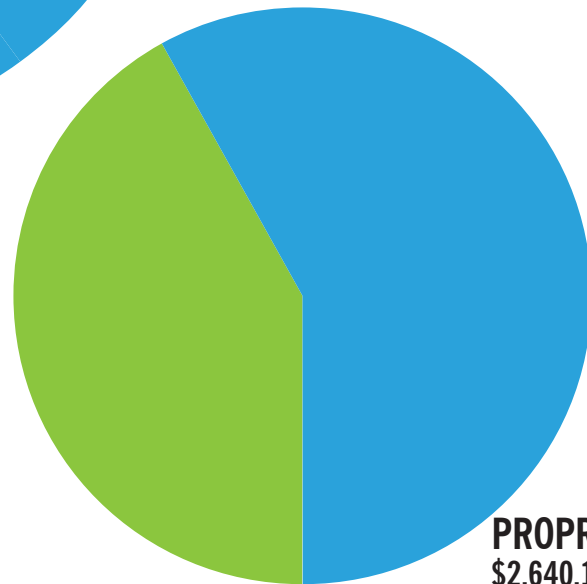
## TOTAL BUDGET: \$6,194,140,000

**CAPITAL**  
\$1,649,000,000  
27%



**OPERATING**  
\$4,545,140,000  
73%

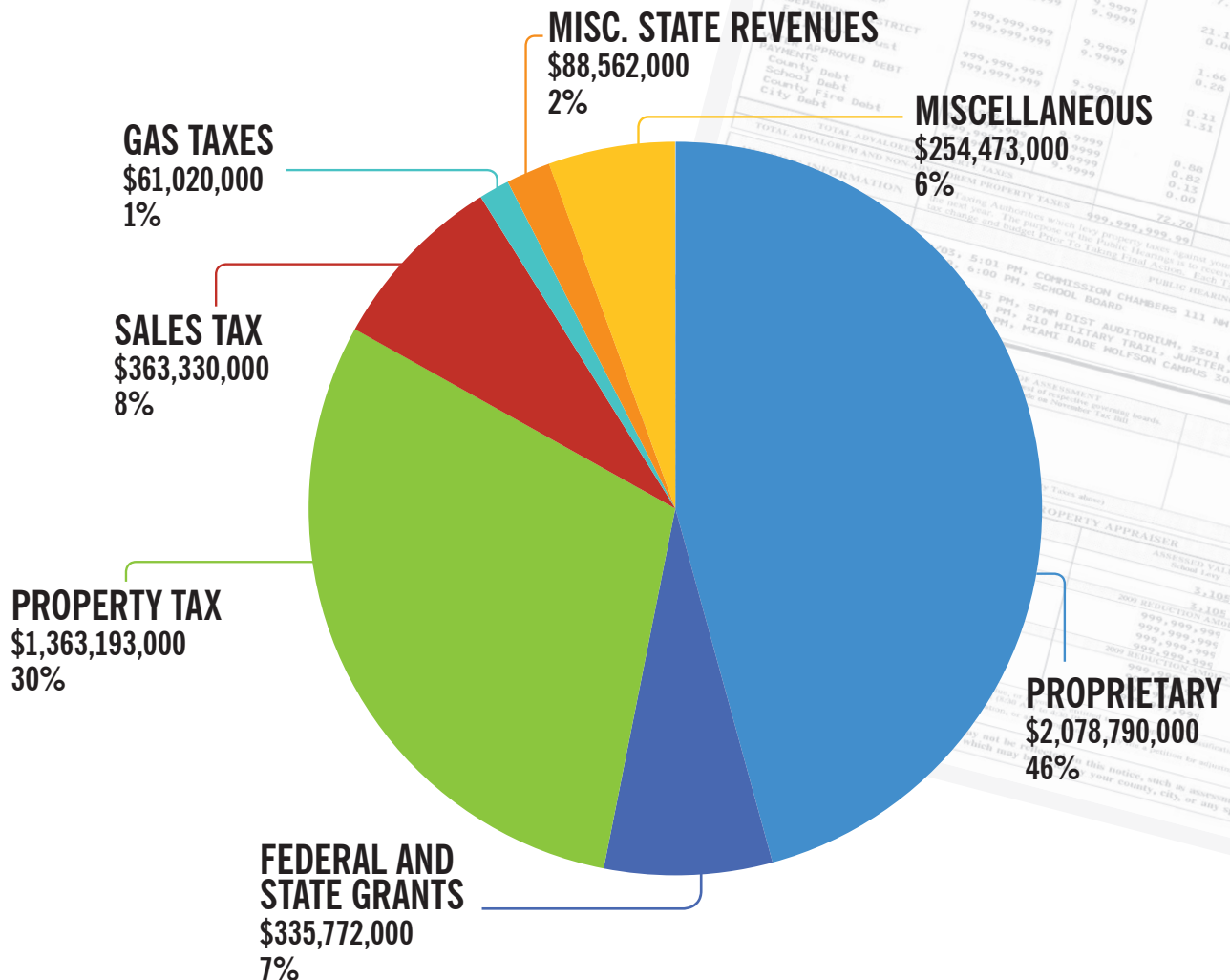
**TAX SUPPORTED**  
\$1,905,000,000  
42%



**PROPRIETARY**  
\$2,640,140,000  
58%



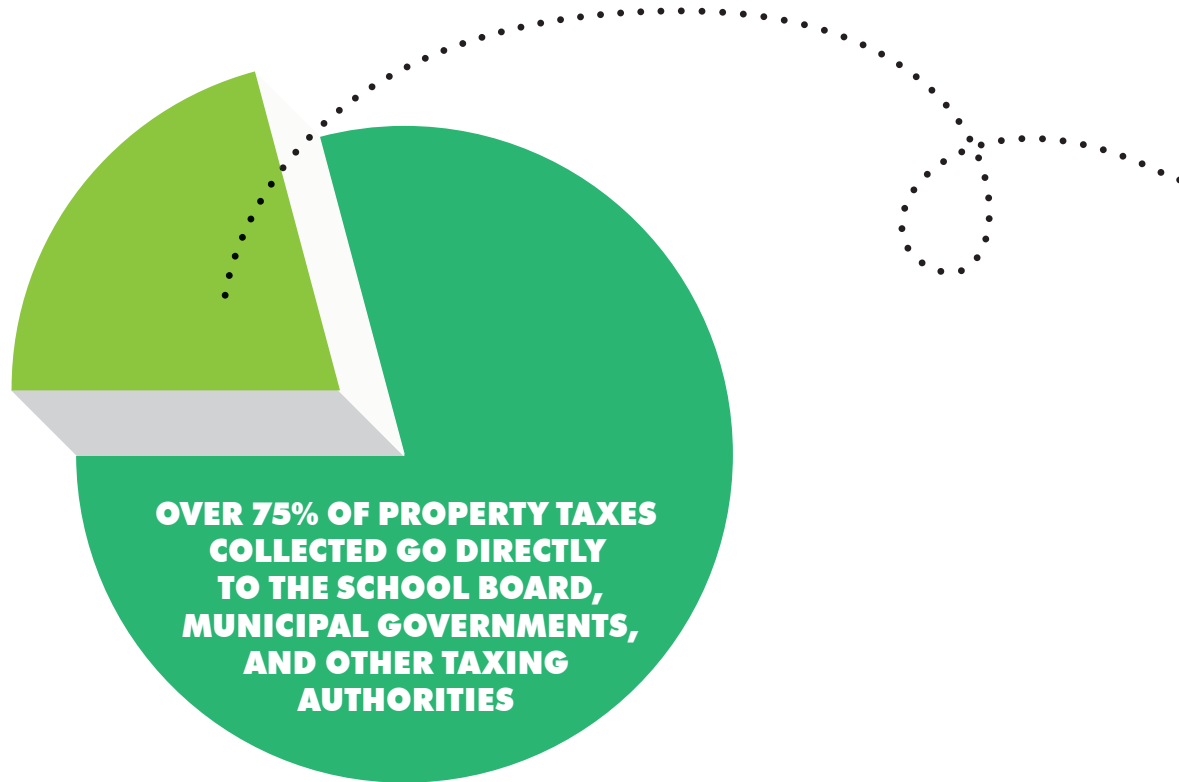
## OPERATING BUDGET BY SOURCE: \$4,545,140,000



### MILLAGE RATES AND REVENUES COMPARISON

TAXING JURISDICTION	FY 2013-14	FY 2014-15	PERCENT CHANGE
	MILLAGE	MILLAGE	
COUNTYWIDE	4.7035	4.6669	-0.78%
FIRE	2.4496	2.4207	-1.18%
LIBRARY	0.1725	0.2380	37.97%
UMSA	1.9283	1.9283	0.00%
<b>TOTAL OPERATING MILLAGES</b>	<b>9.2539</b>	<b>9.2539</b>	<b>0.00%</b>
<b>REVENUES</b>	<b>\$1,278,032,000</b>	<b>\$1,363,193,000</b>	<b>6.66%</b>

# FUNDING COUNTY SERVICES



## LESS THAN 25% OF PROPERTY TAXES COLLECTED IN MIAMI-DADE FUND COUNTY SERVICES

Not all Miami-Dade County services are paid for with your property-tax dollars.  
Here's a sampling of a few services and how they are funded:

### FUNDED BY PROPERTY TAXES:



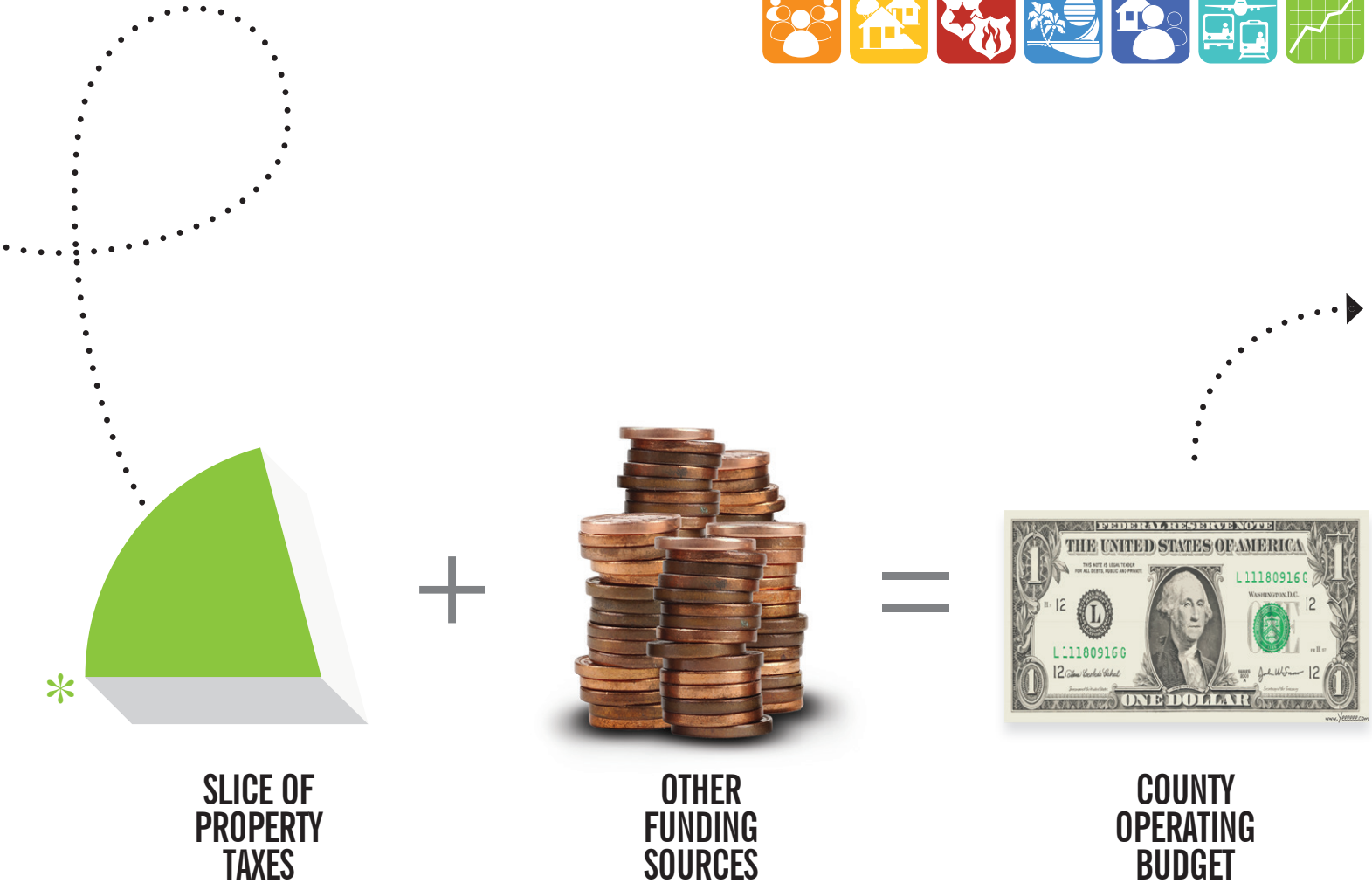
- ✓ Large regional parks
- ✓ Some smaller local parks\*
- ✓ Specialized police and fire services
- ✓ Local police in some areas\*
- ✓ Fire-rescue in most areas\*\*
- ✓ Libraries in most areas\*\*
- ✓ Jails for the entire county
- ✓ Animal shelter for the entire county
- ✓ Upkeep of major roads and all traffic signals
- ✓ Metromover, Metrorail and 93 bus routes\*\*\*
- ✓ Grants to community groups that provide social services and cultural programs
- ✓ Jackson Hospitals \*\*\*
- ✓ Some construction projects, especially those approved by voters

Note: Some property-tax funded services also receive support from other sources such as state and federal grants.

### NOT FUNDED BY PROPERTY TAXES:



- ✗ Airports and seaports, which entirely use their own business revenues
- ✗ Head Start child care, which is funded by the U.S. Department of Health and Human Services
- ✗ Public housing, which is funded by the U.S. Department of Housing and Urban Development
- ✗ Pick up and disposal of waste and recycling, which is funded by customer fees
- ✗ Water and sewer, which is funded by customer fees
- ✗ Some construction projects, such as County cultural facilities, are partially funded by tourist taxes



## COUNTY OPERATING REVENUES EXCLUDING INTER-AGENCY TRANSFERS

	ACTUALS				BUDGET			
FUNDING SOURCE	FY 2011-12	%	FY 2012-13	%	FY 2013-14	%	FY 2014-15	%
PROPRIETARY	\$ 3,189,118,000	45	\$ 2,908,499,000	45	\$ 1,988,820,000	45	\$ 2,078,790,000	46
FEDERAL & STATE GRANTS	\$ 443,413,000	10	\$ 433,567,000	10	\$ 331,526,000	8	\$ 335,772,000	7
* PROPERTY TAX	\$ 1,242,485,000	28	\$ 1,214,951,000	28	\$ 1,278,034,000	29	\$ 1,363,193,000	30
SALES TAX	\$ 294,219,000	6	\$ 345,997,000	6	\$ 352,236,000	8	\$ 363,330,000	8
GAS TAXES	\$ 64,378,000	1	\$ 65,775,000	1	\$ 61,114,000	1	\$ 61,020,000	1
MISC. STATE REVENUES	\$ 85,908,000	2	\$ 89,266,000	2	\$ 85,587,000	2	\$ 88,562,000	2
MISCELLANEOUS	\$ 359,474,000	8	\$ 338,831,000	8	\$ 313,128,000	7	\$ 254,473,000	6
<b>TOTAL OPERATING BUDGET</b>	<b>\$ 5,678,995,000</b>		<b>\$ 5,396,886,000</b>		<b>\$ 4,410,445,000</b>		<b>\$ 4,545,140,000</b>	
<b>TOTAL EMPLOYEES</b>	<b>26,706</b>		<b>25,008</b>		<b>25,637</b>		<b>24,963</b>	



# YOUR DOLLAR AT WORK



## PUBLIC SAFETY 29¢

- Funding for the County Court System
- Emergency response times under 7 minutes for Fire-Rescue and 8 minutes for Police
- Medical Examiner investigates 14,000 cases annually
- 105,000 emergency shelter spaces available
- Specialized response capabilities for every type of Fire Rescue emergency, including Air Rescue, Technical Rescue, Urban Search and Rescue, Anti-Venom, and Hazardous Materials
- Specialized units for every type of Police emergency, including Aviation and Marine Patrol, Motors Unit, Canine Unit, Bomb Disposal Unit, Special Response Team, and targeted crime units, such as, Narcotics, Robbery, Gangs, and Organized Crime
- Care and custody of over 4,700 inmates daily
- Referral of more than 3,200 juveniles to diversion and prevention programs



## NEIGHBORHOOD AND INFRASTRUCTURE 22¢

- 9,300 animals adopted from the animal shelter each year
- Maintenance of causeways, bridges, roads, traffic signals, canals and storm drains
- Curbside pickup of garbage, recycling, and bulky waste
- Perform inspection and permitting functions, as well as certification of new construction industry products
- Enforce Miami-Dade County's Code
- Monitor air quality and surface and ground water contamination levels
- Preserve environmentally endangered lands as well as enforcement action concerning uplands and wetlands violations
- Proactively maintain right-of-ways, sidewalks, and street signs





## RECREATION AND CULTURE 5¢

- 260 parks, including golf courses, marinas, beaches, and sports fields
- World class attractions like ZooMiami, and Deering Estate visited by more than 994,000 visitors a year
- Renowned cultural facilities such as Miami Art Museum, HistoryMiami, Vizcaya Museum and Gardens, Fairchild Tropical Botanical Gardens, Miami Science Museum, Adrienne Arsht Center for the Performing Arts, and Miami Children's Museum
- Grants to 550 community culture groups that offer dance, theater, music, art and festivals generating an annual economic impact of almost \$1.1 billion
- 48 Library branch locations and two bookmobiles, serving more than six million visitors each year, access to a collection of more than 1.6 million books and materials, 1,735 public computers, Wi-Fi at every location, and a wide range of digital resources, including downloadable e-books, audio books, music and video



## TRANSPORTATION 24¢

- 29.2 million miles of Metrobus and 4.4 miles of Metromover and 25 miles Metrorail
- Miami International Airport services 95 airlines that see 41.9 million passengers and 2.2 million tons of cargo annually
- Port of Miami, the busiest cruise port in the world, serves 4.8 million passengers and 8 million tons of cargo



## HEALTH AND HUMAN SERVICES 9¢

- More than 764,000 meals served to the elderly
- 180 at-risk youth are served by Foster Grandparents
- Provide assistance with filing benefit claims to 900 Veterans
- More than 1,400 victims of domestic violence are provided with shelter and advocacy services
- Head Start and Early Headstart child care for more than 7,200 needy children under 6 years old
- Provide funding to Public Health Trust facilities
- Funds over 200 community-based organizations dedicated to provide services to the most needed in the community
- Creates and retains 109 jobs for low-to-moderate income individuals



## GENERAL GOVERNMENT 7¢

- Reliable and convenient elections for more than one million voters
- Answer to more than 1.6 million calls a year and provide access to information and services through the 311 Answer Center
- Broadcast on Miami-Dade TV and Miami-Dade TV On Demand, original informational and public service programming
- Provide customer and employee portal self-services and on-line internal communication tools
- Manage the County's strategic planning process and reorganizational analysis
- Manage a \$3.2 billion financial portfolio
- Promote fairness and equal opportunity in employment, housing, public accommodations, credit and financing practices, family leave and domestic violence leave
- Promote a transparent government investigating and preventing fraud, waste, mismanagement, and abuse of power in county projects, programs or contracts



## ECONOMIC DEVELOPMENT 3¢

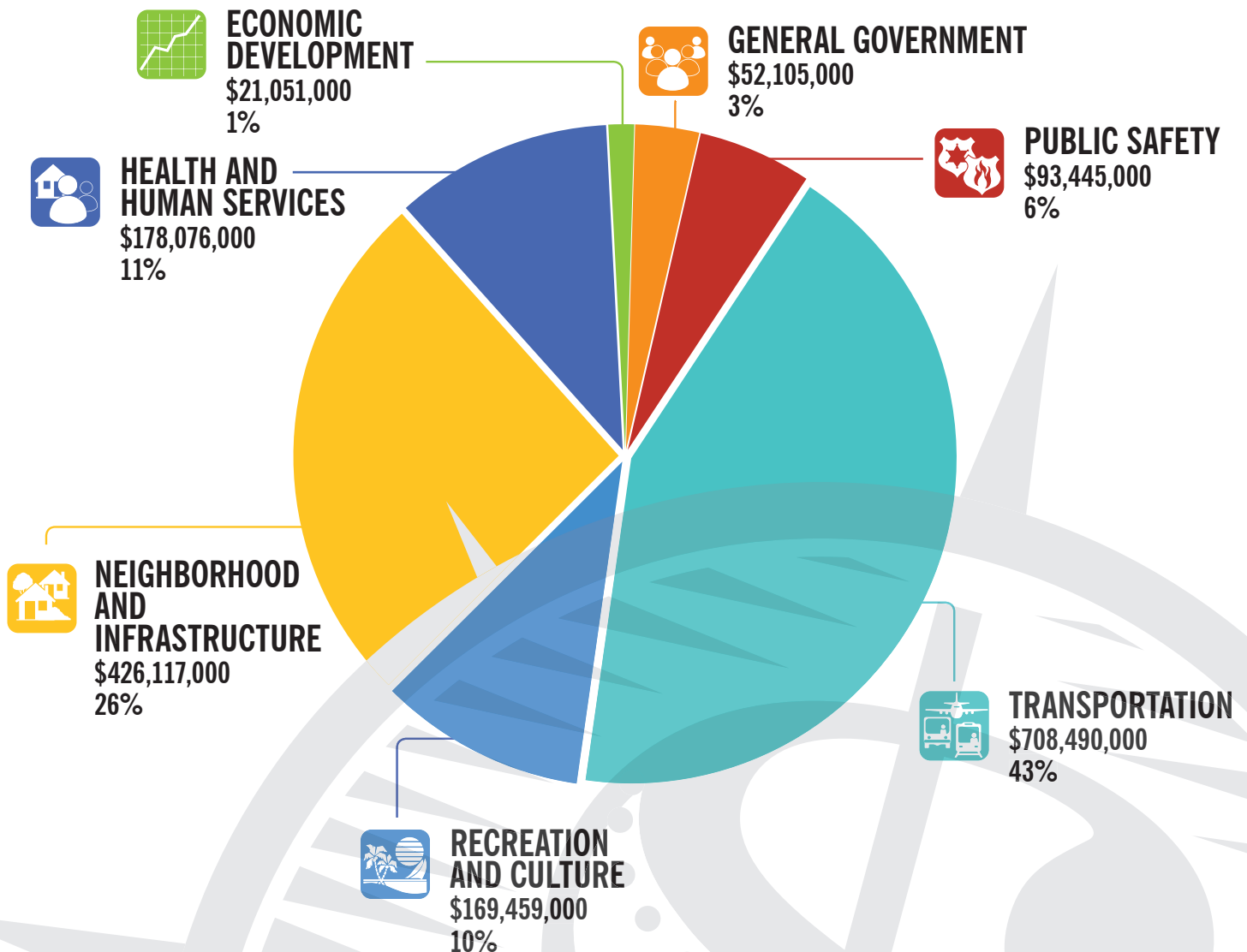
- Promoting Miami-Dade County as a global gateway and enhancing access to the economic development opportunities
- Helping small and local businesses thrive with mentorship programs and other opportunities
- Provide assistance to 335 homeowners for down payment and closing costs
- More than 9,000 units of public housing and rent vouchers for 17,000 low-income families



## POLICY/ADMINISTRATION 1¢

- Office of the Mayor, Board of County Commissioners, and the County Attorney's Office

FY 2014-15 Proposed Budget and Multi-Year Capital Plan totals \$21.733 billion and includes 608 capital projects across all strategic areas. The Proposed Budget and Multi-Year Capital Plan is budgeted at \$1.649 billion. Below is the breakdown of the Capital budget by strategic area.



**TOTAL CAPITAL BUDGET:**  
**\$1,648,742,000**

# CAPITAL PROJECTS



## PUBLIC SAFETY

- Continue on-going major capital maintenance projects at all correctional facilities to include communications infrastructure expansion, inmate housing improvements, mental health renovations, and major rehabilitation of the Pre-Trial Detention Center
- Continue the planning and design of a court facility at the Joseph Caleb Center and begin construction of the parking garage
- Complete the Children's Courthouse, planned to open in the Winter of 2015
- Continue on-going major capital maintenance projects at police facilities to include roof replacements and training facility improvements
- Complete Firearms Training Simulator
- Begin construction of Coconut Palm and continue construction of North Miami Beach, North Bay Village, Miami Lakes West, and Palmetto Bay fire rescue stations



## TRANSPORTATION

- Continue drainage and roadways improvements
- Continue cruise terminal improvements
- Continue Miami International Airside and support facility improvements
- Continue busway ADA improvements
- Continue bus tracker and automatic vehicle locating system upgrades and fleet replacement plan
- Continue dredging the southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships



## RECREATION AND CULTURE

- Complete the Northeast Regional Library, scheduled to open in the Fall of 2014
- Complete the Patricia and Phillip Frost Museum of Science, scheduled to open in 2015
- Continue construction of Zoo Miami's new Florida Exhibit
- Complete construction of two greenway bridges providing improved connectivity for the Black Creek and Biscayne Trails
- Completion of the Amelia Earhart Park Soccer Facility Expansion, West Perrine Aquatic Center, and the Marva Y. Bannerman Pool Renovation project
- Continue planning and design work for the History Miami and Coconut Grove Playhouse
- Complete construction of the Historic Hampton House
- Begin construction of the new Haitian Community Center



## NEIGHBORHOOD AND INFRASTRUCTURE

- Begin construction of new Animal Services Shelter facility
- Continue with neighborhood and drainage improvements
- Continue beach erosion control and renourishment of the beaches
- Commence substantial overhaul of all the water and wastewater plants, installation of redundant water supply mains, and storage tanks, to address regulatory violations resulting from failing wastewater infrastructure per the Water and Sewer Department negotiated consent agreement with the Federal Environmental Protection Agency (EPA)



## HEALTH AND HUMAN SERVICES

- Continue the planning and design for the renovations at both the Culmer/Overtown and Wynood/Allapattah Neighborhood Service Centers
- Continue the planning and design of a new Domestic Violence Shelter
- Completion of the Gran Via Affordable Housing project and continue construction of various affordable housing projects throughout the County
- Completed the Lillie M. Williams Center, formally known as the Arcola Lakes Headstart Center



## ECONOMIC DEVELOPMENT

- Complete construction of 100 rental apartments at the Northside Transit Village I
- Continue funding various projects with the Building Better Communities Economic Development Fund to spur economic development and attract new businesses to the community



## GENERAL GOVERNMENT

- Continue making critical technological investments in the County's to include Enterprise Resource Planning (ERP), Electronic Content Management System (ECM), and A/P Workflow processes
- Continue with the Americans with Disabilities Act barrier removal projects throughout the County
- Completion of the West Lot facility, planned to open in the Summer of 2014
- Complete the Vendor Portal online registration system
- Purchase new software system to upgrade the automated legislative process

For complete detail of adopted capital budget,  
please go to [www.miamidade.gov/budget](http://www.miamidade.gov/budget)



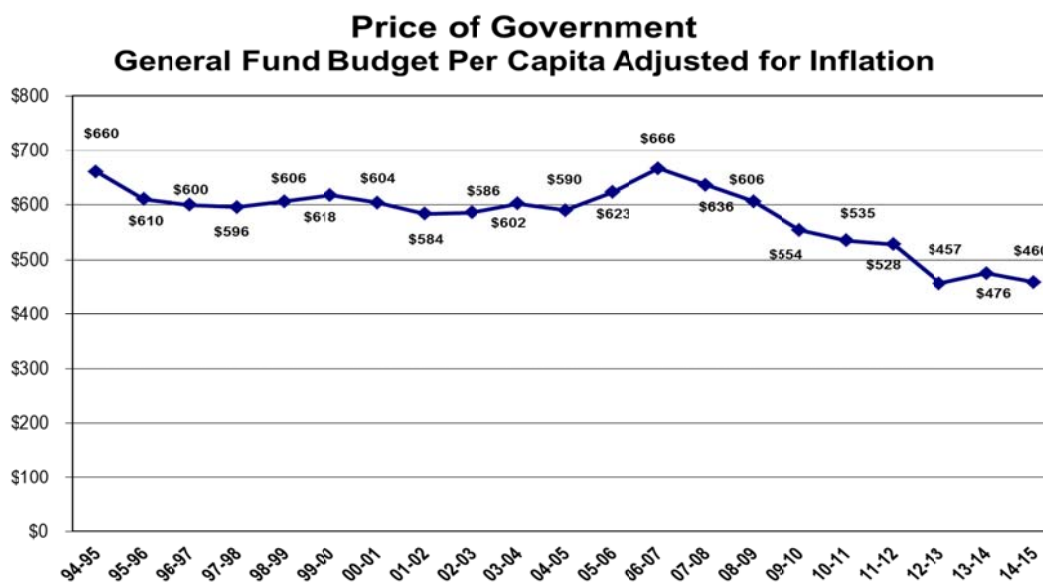
## EXECUTIVE SUMMARY

This is the FY 2014-15 Proposed Budget and Multi-Year Capital Plan. This budget was developed in order to establish a sustainable operating plan that ends our reliance on one-time revenues. Despite improved revenues, service and position reductions are necessary because this budget assumes that all concessions achieved in prior collective bargaining agreements are returned to unionized employees. The total operating tax rates are the same as last year, adjusted to allow for a higher millage rate in the Library District. The debt service millage rate is increased to fund the voter approved general obligation bond program for the Public Health Trust.

These volumes provide context for the relationship between the annual budget, Strategic Plan, and departmental Business Plans. The FY 2014-15 Proposed Budget sets forth specific objectives for the upcoming fiscal year and anticipated one-year results, as well as a five-year financial forecast. For the first time in several years, when taking into account reserve levels, the future financial forecast does not future deficits.

Our priorities did not waiver in developing the FY 2014-15 Proposed Budget. Essential services such as public safety, services for the elderly and children, support of economic development, and public safety continue to be prioritized, as these functions are essential for a thriving community. We made sure that our ability to provide vital services, such as water, sewer, and waste collection, is maintained. A focus on sustainable initiatives is woven through all of our services and activities. We also endeavored to ensure resources are available to address critical capital needs, particularly for our water and sewer system. However, reductions are necessary and our focus is to preserve services on the street. Services that do not impact life safety as well as ancillary support services are impacted, in some cases greatly. While everything we do provides for vital needs in our community, based increases in personnel costs and revenue constraints, certain adjustments were necessary. As an attachment to this Executive Summary, a listing of all reductions and anticipated impacts has been compiled. More information may also be found within each department's narrative in Volumes 2 and 3 of the Proposed Budget.

The following chart illustrates the per capita cost of government for the last 20 years. In FY 2014-15, the proposed per capita cost is more than \$200 less than at its highest in FY 2006-07.



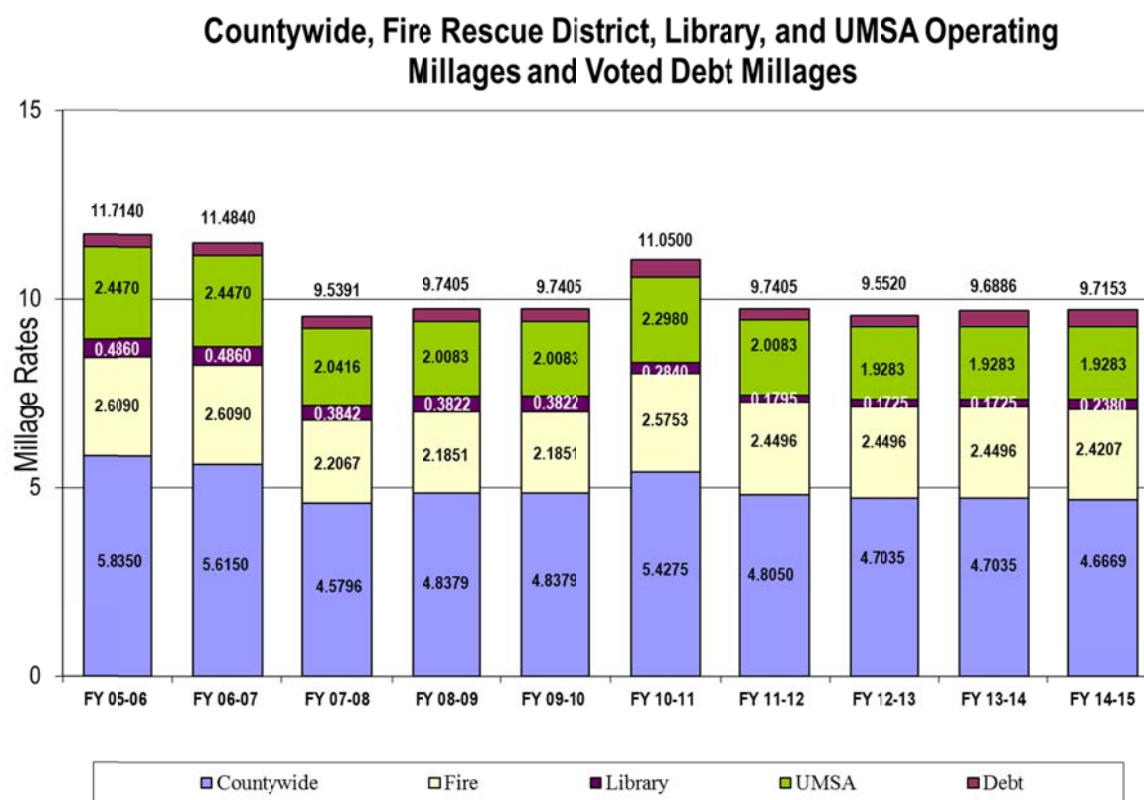


## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

The FY 2014-15 Proposed Budget is balanced at \$6.194 billion, \$4.545 billion of which comprises the operating budget and \$1.649 billion of which comprises funding for capital projects. The operating budget is three percent higher than the FY 2013-14 Adopted Budget of \$4.41 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Services Area (UMSA) General Fund, Library System, and Fire Rescue District budgets, total \$1.905 billion, or 42 percent of the total operating budget. Unfunded operating requests from the departments total \$182 million and \$4.967 billion of unfunded capital projects.

The FY 2014-15 Proposed Capital Budget is \$1.649 billion, a 15 percent decrease from the FY 2013-14 Adopted Capital Budget of \$1.944 billion. The decrease is due to various major capital projects either completed in FY 2013-14 or projected to be completed in the upcoming fiscal year to include the Children's Courthouse, Perez Art Museum Miami (PAMM), Patricia and Phillip Frost Museum of Science, Arcola Police District Station, Gran Via Affordable Housing Complex, the Northeast Library, the Port Tunnel, the Port's bulkhead dredging, and the Lillie M. Williams Center (formerly known as the Arcola Lakes Head Start Center). The FY 2014-15 Proposed Multi-Year Capital Plan totals \$21.733 billion. The Proposed Capital Budget includes funding for the County general obligation bond programs at a millage rate of 0.422 and funding for the Public Health Trust general obligation bond program at a millage rate of 0.0280. The proposed millage rate for the Fire District is reduced to 0.0114 mills.

The chart on the below illustrates the combined millage rates for the last 10 years.



The Proposed Budget is balanced utilizing millage rates that total 9.7153 including millage requirements for debt service obligations. This is 0.0267 mills higher than the FY 2013-14 adopted total millage rate of 9.6886, due to adjustments in the voter-approved debt millage rates. The aggregate millage rate is 4.5 percent higher than the FY 2013-14 adopted aggregate millage rate and 8.71 percent higher than the state-defined rollback rate.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

The FY 2014-15 Proposed Budget eliminates 898 positions, with a net change of 657 less positions than the FY 2013-14 Adopted Budget. Positions eliminated since the FY 2010-11 Adopted Budget totals 3,731 with a net change of 2,649 fewer positions. The table on the next two pages summarizes budget and positions changes by department.

FY 2014-15 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN									
TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
Department	Total Funding			Total Positions			Position Changes		
	FY 2012-13	FY 2013-14	FY 2014-15	FY 2012-13	FY 2013-14	FY 2014-15	Enhancements	Reductions	Transfers
<b>Policy Formulation</b>									
Board of County Commissioners	\$ 16,526	\$ 18,528	\$ 19,234	168	163	168	7	(2)	-
County Attorney's Office	\$ 21,295	\$ 22,583	\$ 22,693	119	121	121	-	-	-
Office of the Mayor	\$ 5,237	\$ 5,534	\$ 4,711	43	43	41	-	(2)	-
	<b>\$ 43,058</b>	<b>\$46,645</b>	<b>\$46,638</b>	<b>330</b>	<b>327</b>	<b>330</b>	<b>7</b>	<b>(4)</b>	<b>0</b>
<b>Public Safety</b>									
Corrections and Rehabilitation	\$ 280,744	\$ 298,988	\$ 301,205	2,846	2,846	2,820	-	(26)	-
Fire Rescue	\$ 357,860	\$ 368,010	\$ 373,603	2,237	2,359	2,365	13	(7)	-
Judicial Administration	\$ 28,252	\$ 31,407	\$ 33,737	267	279	279	-	-	-
Juvenile Services	\$ 9,746	\$ 10,797	\$ 11,603	100	99	99	-	-	-
Law Library	\$ 682	\$ 765	\$ 885	6	6	6	-	-	-
Legal Aid	\$ 3,164	\$ 3,337	\$ 3,388	37	37	37	-	-	-
Medical Examiner	\$ 9,090	\$ 11,009	\$ 11,777	79	83	83	-	-	-
Miami-Dade Economic Advocacy Trust	\$ 1,052	\$ 1,589	\$ 1,405	14	13	12	1	(2)	-
Office of the Clerk	\$ 14,586	\$ 16,284	\$ 17,868	174	175	174	-	(1)	-
Police	\$ 522,513	\$ 548,134	\$ 542,808	4,065	4,064	3,749	21	(290)	(46)
Capital Outlay Reserve	\$ 18,656	\$ 21,710	\$ 26,214	-	-	-	-	-	-
Non-Departmental	\$ 8,233	\$ 7,833	\$ 7,676	-	-	-	-	-	-
	<b>\$1,254,578</b>	<b>\$1,319,863</b>	<b>\$1,332,169</b>	<b>9,825</b>	<b>9,961</b>	<b>9,624</b>	<b>35</b>	<b>(326)</b>	<b>(46)</b>
<b>Transportation</b>									
Aviation	\$ 384,003	\$ 442,122	\$ 454,166	1,173	1,227	1,244	17	-	-
Metropolitan Planning Organization*	\$ 5,472	\$ 7,468	\$ -	17	17	-	-	(17)	-
Office of the Citizens' Independent Transportation Trust	\$ 1,775	\$ 2,355	\$ 2,350	9	9	9	-	-	-
Port of Miami	\$ 68,925	\$ 73,199	\$ 78,698	266	362	349	6	(19)	-
Public Works and Waste Management	\$ 49,262	\$ 21,842	\$ 56,506	421	417	379	-	(38)	-
Transit	\$ 405,309	\$ 500,211	\$ 535,143	3,235	3,235	3,247	-	(2)	14
Capital Outlay Reserve	\$ 904	\$ 821	\$ 961	-	-	-	-	-	-
Non-Departmental	\$ -	\$ -	\$ -	-	-	-	-	-	-
	<b>\$ 915,650</b>	<b>\$1,048,018</b>	<b>\$1,127,824</b>	<b>5,121</b>	<b>5,267</b>	<b>5,228</b>	<b>23</b>	<b>(76)</b>	<b>14</b>
<b>Recreation and Culture</b>									
Adrienne Arsht Center for the Performing Arts Trust	\$ 9,786	\$ 8,650	\$ 9,150	-	-	-	-	-	-
Cultural Affairs	\$ 22,968	\$ 30,594	\$ 31,803	45	55	55	-	-	-
HistoryMiami	\$ 1,469	\$ 3,642	\$ 3,854	-	-	-	-	-	-
Library	\$ 51,013	\$ 48,796	\$ 43,932	461	445	351	-	(94)	-
Parks, Recreation and Open Spaces	\$ 104,101	\$ 102,022	\$ 108,617	717	737	661	125	(201)	-
Patricia and Phillip Frost Museum of Science	\$ 1,234	\$ 2,500	\$ 2,500	-	-	-	-	-	-
Perez Art Museum Miami	\$ 1,992	\$ 2,664	\$ 4,000	-	-	-	-	-	-
Tourist Development Taxes	\$ 27,915	\$ 28,104	\$ 29,728	-	-	-	-	-	-
Vizcaya Museum and Gardens	\$ 5,082	\$ 7,073	\$ 7,582	47	64	70	6	-	-
Capital Outlay Reserve	\$ 4,567	\$ 2,713	\$ 1,874	-	-	-	-	-	-
Non-Departmental	\$ 800	\$ 300	\$ 150	-	-	-	-	-	-
	<b>\$ 230,927</b>	<b>\$ 237,058</b>	<b>\$ 243,190</b>	<b>1,270</b>	<b>1,301</b>	<b>1,137</b>	<b>131</b>	<b>(295)</b>	<b>-</b>
<b>Neighborhood and Infrastructure</b>									
Animal Services	\$ 11,414	\$ 15,017	\$ 16,777	116	173	146	1	(27)	(1)
Parks, Recreation and Open Spaces	\$ 23,784	\$ 25,236	\$ 21,732	209	197	192	-	(5)	-
Public Works and Waste Management	\$ 345,568	\$ 374,723	\$ 366,015	1,186	1,292	1,257	-	(19)	(16)
Regulatory and Economic Resources	\$ 93,456	\$ 100,608	\$ 115,270	807	815	829	14	-	-
Water and Sewer	\$ 397,281	\$ 428,906	\$ 464,286	2,539	2,479	2,491	11	-	1
Capital Outlay Reserve	\$ 2,071	\$ 5,283	\$ 3,340	-	-	-	-	-	-
Non-Departmental	\$ 437	\$ 5,534	\$ 5,537	-	-	-	-	-	-
	<b>\$ 874,011</b>	<b>\$ 955,307</b>	<b>\$ 992,957</b>	<b>4,857</b>	<b>4,956</b>	<b>4,915</b>	<b>26</b>	<b>(51)</b>	<b>(16)</b>

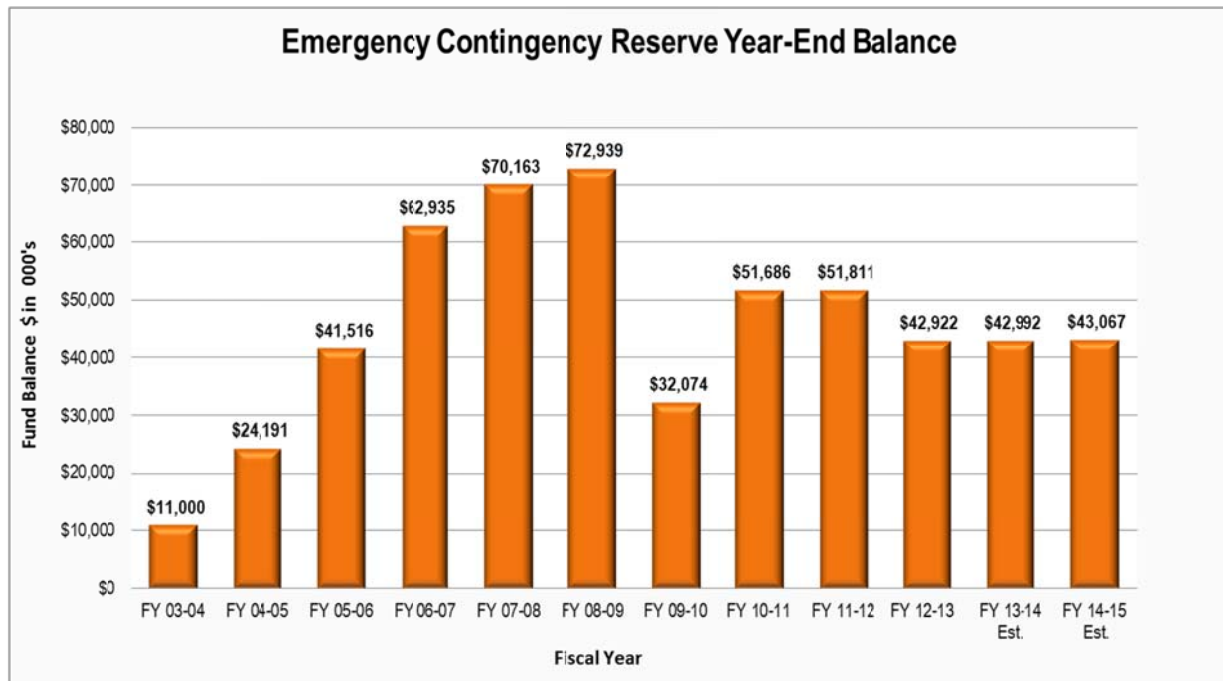
## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

FY 2014-15 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN									
TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
<b>Health and Human Services</b>									
Community Action and Human Services	\$ 237,205	\$ 121,583	\$ 119,468	675	513	489	-	(26)	2
Homeless Trust	\$ 36,207	\$ 44,906	\$ 47,276	15	17	17	-	-	-
Jackson Health System	\$ 133,127	\$ 137,901	\$ 147,220	-	-	-	-	-	-
Public Housing and Community Development	\$ 71,503	\$ 72,685	\$ 68,993	299	376	375	-	(1)	-
Capital Outlay Reserve	\$ 17,339	\$ 11,903	\$ 16,078	-	-	-	-	-	-
Non-Departmental	\$ 40,695	\$ 27,976	\$ 29,442	-	-	-	-	-	-
	<b>\$ 536,076</b>	<b>\$ 416,954</b>	<b>\$ 428,477</b>	<b>989</b>	<b>906</b>	<b>881</b>	<b>-</b>	<b>(27)</b>	<b>2</b>
<b>Economic Development</b>									
Miami-Dade Economic Advocacy Trust	\$ 3,447	\$ 3,601	\$ 6,048	10	10	10	-	-	-
Public Housing and Community Development	\$ 69,988	\$ 64,631	\$ 77,843	57	67	67	-	-	-
Regulatory and Economic Resources	\$ 13,616	\$ 15,426	\$ 12,176	144	144	107	-	(5)	(32)
Capital Outlay Reserve	\$ 18	\$ 26	\$ -	-	-	-	-	-	-
Non-Departmental	\$ 40,551	\$ 47,460	\$ 30,016	-	-	-	-	-	-
	<b>\$ 127,620</b>	<b>\$ 131,144</b>	<b>\$ 126,083</b>	<b>211</b>	<b>221</b>	<b>184</b>	<b>-</b>	<b>(5)</b>	<b>(32)</b>
<b>General Government</b>									
Audit and Management Services	\$ 4,269	\$ 4,602	\$ 4,395	47	41	37	-	(4)	-
Commission on Ethics and Public Trust	\$ 1,782	\$ 1,905	\$ 1,970	13	13	14	1	-	-
Community Information and Outreach	\$ 15,161	\$ 17,658	\$ 16,845	180	178	148	-	(28)	(2)
Elections	\$ 24,647	\$ 20,839	\$ 23,337	91	94	94	-	-	-
Finance	\$ 30,951	\$ 34,963	\$ 34,935	311	331	303	4	(32)	-
Human Resources	\$ 9,889	\$ 10,641	\$ 9,609	132	125	97	-	(13)	(15)
Information Technology	\$ 128,682	\$ 123,087	\$ 138,828	541	593	656	-	(2)	65
Inspector General	\$ 4,662	\$ 5,367	\$ 5,618	38	38	38	-	-	-
Internal Services	\$ 224,260	\$ 280,938	\$ 272,804	711	843	852	14	(35)	30
Management and Budget	\$ 31,261	\$ 36,826	\$ 33,316	26	74	64	-	(10)	-
Property Appraiser	\$ 32,144	\$ 33,200	\$ 34,744	315	368	361	-	(7)	-
Capital Outlay Reserve	\$ 14,999	\$ 11,085	\$ 13,627	-	-	-	-	-	-
Non-Departmental	\$ 46,340	\$ 75,192	\$ 61,878	-	-	-	-	-	-
	<b>\$ 569,047</b>	<b>\$ 656,303</b>	<b>\$ 651,906</b>	<b>2,405</b>	<b>2,698</b>	<b>2,664</b>	<b>19</b>	<b>(131)</b>	<b>78</b>
	<b>\$ 4,550,967</b>	<b>\$ 4,811,292</b>	<b>\$ 4,949,244</b>	<b>25,008</b>	<b>25,637</b>	<b>24,963</b>	<b>241</b>	<b>(915)</b>	<b>0</b>
Less Interagency Transfers	\$ 450,508	\$ 400,847	\$ 404,104						
<b>Grand Total</b>	<b>\$ 4,100,459</b>	<b>\$ 4,410,445</b>	<b>\$ 4,545,140</b>						

Note: Total position elimination includes the reduction of 17 positions to reflect removal of the Metropolitan Planning Organization from the County's Table of Organization. Total net position reduction is 898.

The FY 2014-15 Proposed Budget was balanced assuming concessions negotiated with employees are returned to unionized employees the end of the current contracts. Non-bargaining employees under the Mayor's purview will not receive snapbacks and will continue to forgo merit increases and longevity bonus awards, as well as continue the five percent contribution to group health costs. General Fund reserves are funded at 4.18 percent of the general fund operations. By the end of FY 2014-15, the Emergency Contingency Reserve is anticipated to have a balance of \$43.067 million, as shown in the chart on the following page.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



This year, we followed a more informative process throughout the budget development process. A new webpage which provides information as distributed throughout the development process, may be found at <http://www.miamidade.gov/budget/fy14-15-budget-presentations.asp>. As always, more information concerning the FY 2014-15 Proposed Budget, including prior year's budgets, may be found at our website: [www.miamidade.gov/budget](http://www.miamidade.gov/budget). We hope that this document communicates the information about our budget effectively and welcome any comments or suggestions you might have.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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The following briefly describes the reductions included in the FY 2014-15 Proposed Budget and Multi-Year Capital Plan by strategic area and department. More detailed information can be found in the departmental narrative information located in Volumes 2 and 3.

### Public Safety

#### Corrections and Rehabilitation

- In total, the Department has identified 177 sworn posts to be eliminated in FY 2014-15; affected personnel will be redeployed to mitigate overtime and the planned hiring of 190 Correctional Officers from June 2013 through September 2014; in addition, the department will civilianize many sanitation functions to perform the duties currently handled by sworn personnel; this will allow for the redeployment of 57 sworn personnel to mitigate overtime
- The Proposed Budget includes the elimination of the Boot Camp and "I'm Ready" Programs, which will allow for the redeployment of sworn personnel to mitigate overtime (six civilian positions); elimination of these programs, which have been recognized as successful models for reducing recidivism rates among youthful offenders, will require notification to the judiciary and resentencing of current program participants
- As part of Departmental efficiencies, the Proposed Budget includes the reduction of twenty civilian positions

#### Fire Rescue

- The Proposed Budget will eliminate seven positions, reduce part-time lifeguard hours, and will further delay capital purchases

#### Police

- As part of the Department's reorganization plan, no reductions will be made to district functions, including street patrol and general investigative units however, the Proposed Budget includes the elimination of 217 sworn positions and 20 civilian positions from the various units in the following bureaus: Homeland Security Bureau, Organized Crime Bureau (formally Economic Crimes Bureau and Narcotics Bureau), Central Records Bureau, Personnel Management Bureau, Special Patrol Bureau, Narcotics Bureau, Special Victims Bureau, Public Information and Education Bureau, Crime Scene Investigations Bureau, Professional Compliance Bureau, and the Miami-Dade Public Safety Training Institute
- The Proposed Budget also includes the closure of the Midwest District Station that will result in the elimination of five civilian positions and 11 sworn staff serving in administrative positions; street patrol officers and general investigative units will be redeployed to other districts and continue to patrol in the same areas
- The Proposed Budget includes the reduction of 12 Police Crime Analysis Specialist 1 positions in Investigative Services; 16 Police Crime Analysis Specialist 1 positions in Police Services; 50 Police Officers who are currently in the Basic Law Enforcement (BLE) Academy

### Transportation

#### Port of Miami

- As part of a Departmental reorganization that will increase efficiencies, PortMiami will eliminate 13 positions in the Deputy Director's Office, and the Finance, Safety and Security, Capital Development, and Port Operations Divisions

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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### Transit

- The FY 2014-15 Proposed Budget will eliminate two Bus Service Chief positions and streamline the management of bus service

### Recreation and Culture

#### Parks, Recreation and Open Spaces

- All parks facilities will remain open; however, the Department will convert full-time to part-time positions for a net position elimination of 81, reduce the number of cycles for landscape maintenance to roadways, medians, parks and roadsides; will transition the West Course at Country Club of Miami into a passive park; and reduce operating hours at ZooMiami

### Library

- All libraries will remain open and total operating hours remain the same, however the department will reduce the workforce by 94 full-time positions and various operating expenditures

### Cultural Affairs

- The general fund subsidy for cultural grants is reduced by ten percent; partially offset by growth in the tourist tax supported allocations

### Neighborhood and Infrastructure

#### Animal Services

- To achieve the goal of a No Kill Shelter in a more efficient and effective way, 27 positions in Animal Services will be reduced and certain functions will be outsourced, working with local clinics to provide services

#### Public Works and Waste Management

- The Proposed Budget includes organizational efficiencies such as the transferring of positions related to the County's IT consolidation and centralization efforts (16 positions), as well as elimination of the five administrative positions; in addition, with the full implementation of Sunpass on both the Rickenbacker and Venetian Causeways by August 2014, the Department will eliminate 27 full-time and six part-time positions; further, through the implementation of a pilot program for garbage collection routes, the department is able to improve route efficiency and thereby reduce the number of routes, associated fleet costs and overtime
- The Proposed Budget also includes the elimination of ten positions (five NEAT teams) from the Road, Bridge, Canal and Maintenance Division that will impact the response time for repairs of street signs, sidewalks, guardrails and other complaints such as graffiti removal and six positions from Traffic Signals and Signs Division and eight positions from the Traffic Engineering Division that will result in response time delays for traffic maintenance, traffic studies, and other traffic operation functions

### Health and Human Services

#### Community Action and Human Services

- Approximately 150 clients of the non-residential services from the Treatment Alternatives to Street Crimes (TASC) program will be redirected to private providers, and Community Action and Human Services Department (CAHSD) will eliminate 14 positions; and the department's budget also includes the elimination of 12 other positions

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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### Public Housing and Community Development

- The Proposed Budget includes the elimination of one full-time vacant position and the addition of three new part-time positions as part of the on-going reorganization of the Administration activities

Funding to community-based organizations will be reduced by ten percent; new funding for the In-Kind Services Reserve will be suspended and carryover funding will remain available for allocation

### Economic Development

#### Regulatory and Economic Resources

- In FY 2014-15, as a part of the Department's on-going reorganization efforts to streamline operations, the proposed budget includes a net reduction of 23 positions which include reductions in the Business Affairs, Planning and Administrative Divisions, and the transfer of 32 positions to the Internal Services Department (ISD) related to the consolidation of Small Business Development activities

Funding to the Mom and Pop program will be reduced by ten percent

### General Government

#### Audit and Management

- As a result of the FY2013-14 savings plan, the Department eliminated two vacant and two filled positions

#### Community Information and Outreach

- The Proposed Budget includes the reduction of hours of operation for the 311 Answer Center to a Monday through Friday, 8am to 5pm schedule, which results in the elimination of 30 positions; in addition, three in-person Service Centers will be closed; and the IT Help Desk will transfer to the Information Technology Department

#### Finance

- In Proposed Budget includes the elimination of 16 positions in the Tax Collector and Controller Divisions, which will delay the reconciliation and distribution of revenues to the municipalities and taxing authorities also included, is the outsourcing of the County's collection of delinquent tangible personal property taxes which will allow the County to save approximately \$1 million (11 positions) as well as the conversion of four full-time positions to part-time positions in the Controller's and Bond Administration Divisions may affect the timeliness in reporting to bond investors

#### Human Resources

- The Proposed Budget includes elimination of 11 vacant positions in various divisions and the elimination of two positions in the Labor Management and Fair Employment Practices Division and Recruitment, Testing and Career Development Division

#### Information Technology

- As part of the Department's on-going consolidation of IT functions and to help restore the proper staff-to-manager ratios, the Proposed Budget includes the elimination of two vacant positions

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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### Internal Services

- The Proposed Budget includes the elimination of 34 positions in various divisions as a result of outsourcing security alarm services, as well as distributing workload associated with the purchasing of parts for fleet management, facility work order requests, and facility maintenance requests amongst existing staff; in addition to eliminating one vacant position in Policy Legislation and Business Services

### Management and Budget

- The Proposed Budget includes in the elimination of ten positions through redistribution of assignments to existing staff and the sharing of administrative functions throughout the remaining divisions

### Property Appraisal

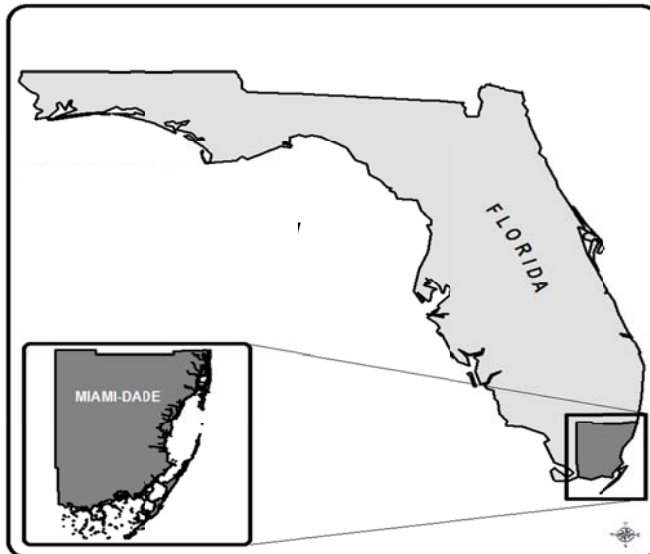
- As part of the Department's on-going organization, the Proposed Budget includes the elimination of seven positions



### WHERE ARE WE? WHO ARE WE?

Miami-Dade County, formerly known as Dade County, was created on January 18, 1836 under the Territorial Act of the United States. Some believe the city was named Miami, which comes from “Mayaimi” and means very large lake, refers to Lake Okeechobee. The Miami River marked the beginning of a canoe trail through the Everglades to the big lake. Other interpretations include the Native American words for “sweet waters” and “friends.” The County was originally named for Major Francis L. Dade, a soldier killed in 1835 in the Second Seminole War. The name was combined to Miami-Dade County in 1997. Subsequent to the creation of Miami-Dade County, Florida became the twenty-seventh state of the United States of America on March 3, 1845.

Miami-Dade County, Florida is the most populous county in the southeastern United States and the seventh largest in the nation by population. Miami-Dade County is often referred to as the “Gateway to Latin America and the Caribbean.” The County’s population as of April 2014 is 2,617,176. Miami-Dade County is part of the seven-county South Florida Region, which includes Monroe, Broward, Palm Beach, Martin, St. Lucie and Indian River counties. Palm Beach, Broward and Miami-Dade counties comprise the Miami-Fort Lauderdale-Pompano Beach Metropolitan Statistical Area (MSA), the nation’s eighth largest MSA and fourth largest urbanized area, with a population of almost 5.828 million.



The population density within the urban area is approximately 1,027 people per square mile. Based on the most recent census data, nearly 77 percent of the total population is White, 19 percent is Black or African American, and four percent is of some other race or combination of races. The largest ethnic group in the County is Hispanic or Latino, representing 65 percent of the population. Approximately 51 percent of the people living in Miami-Dade County in 2011 were foreign-born. Among people at least five years old living in Miami-Dade County in 2010, 72 percent spoke a language other than English at home. Of those speaking a language other than English at home, 88 percent spoke Spanish and 12 percent spoke some other language. The 2014 Area Median Income (AMI) for a four-person household as determined by the United States Department of Housing and Urban Development is \$48,400. As reported by the U.S. Department of Commerce, in 2012 over 19.1 percent of the families in Miami-Dade lived below the poverty line.

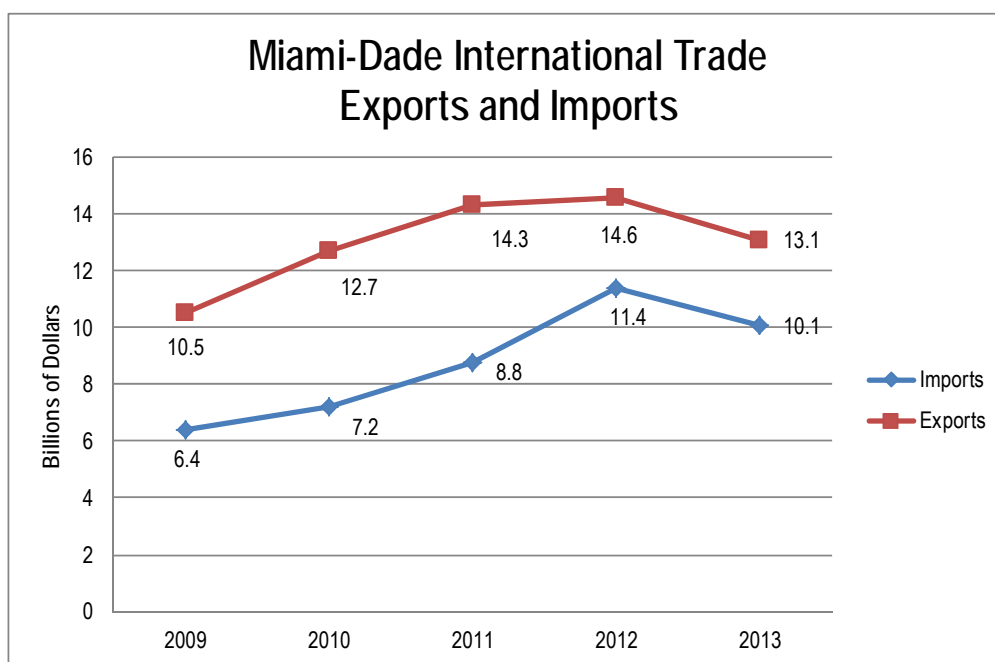
Approximately 424 square miles (excludes bay and coastal water) of the County are within the urbanized area, while the total county land area currently covers a total of 2,420 square miles (1,921 square miles of land and 499 square miles of water) and is bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south, and Broward County to the north. Miami-Dade County is the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

The Greater Miami area is the center for international commerce in the southeastern United States and its proximity to the Caribbean, Mexico, and Central and South America makes it a natural center of trade to and from North America and beyond to Europe and Asia. In addition, the international background of many of its residents is an essential labor force characteristic for multi-national companies which must operate across language and cultural differences.

For most of Miami-Dade County's history, the local economy has been based on tourism. In 2013, more than 14.2 million overnight visitors came to Greater Miami, infusing the local economy with \$22.8 billion in direct spending, such as hotel rooms, restaurants, shopping, transportation, and attractions. The hospitality industry employs more than 100,000 residents and generated nearly \$123 million in tourist-related.

During 2012, Miami-Dade County had a total value of \$124 billion in goods and services (Gross Domestic Product), representing 17 percent of the State of Florida's output and almost one percent of the nation's GDP in 2012. While tourism continues to be the principal industry, the region's other five largest private sectors are Health Care and Social Assistance, Retail Trade, Administrative Support and Waste Management Services, Food Services, Professional and Technical Services, and Other Services (including personal care services, religious activities and repair services). In addition, multiple sectors of the Miami-Dade economy are driven by international trade by local companies. Export and import volume through the Miami Customs District continues to expand, and a variety of our target industries has benefited from this growth. Our close proximity to Latin America and the Caribbean make us the center of international trade with those areas.



Source: USA TradeOnline; Regulatory and Economic Resources Department

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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In September 2012, the South Florida Regional Planning Council released the South Florida Comprehensive Economic Development Strategy (CEDS) for 2012-2017. The CEDS reports that the regional population has begun to grow again, with a significant number of immigrants enhancing our diversity, which is an asset for the region's global competitiveness. While this growth and diversity will provide for the development of new businesses, it will also require the regional governments to make major investments in the region's infrastructure, including water and wastewater, transportation, and solid waste. Lower incomes, higher poverty rates, and relatively lower educational attainment levels mean that improved educational opportunities will be critical to the region's success. The CEDS is intended to align state, regional and local economic development initiatives, utilizing the Florida Chamber Foundation's Six-Pillars of Florida's Future Economy™ as its organizing foundation:

- Talent Supply & Education
- Innovation & Economic Development
- Infrastructure & Growth Leadership
- Business Climate & Competitiveness
- Civic & Governance Systems
- Quality of Life & Quality Places

Miami-Dade County endeavors to support economic development in our region by providing resources to support infrastructure and to make our community livable and sustainable.

### OUR STRUCTURE

This chapter discusses our governmental structure, our organizational structure, and our financial structure. Each plays a role in long-term planning and the annual allocation of resources.

#### GOVERNMENTAL STRUCTURE

##### *Two-Tier Federation*

The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a home rule charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter from time to time by countywide vote. The most recent amendment was in November 2012. The Miami-Dade County Charter may be viewed at:

<http://www.miamidade.gov/charter/library/charter.pdf>

The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. The County has, in effect, a regional government with certain powers effective throughout the entire county, including 34 municipalities located within the county, and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers," or levels, of government: city and county. The County can take over particular activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city. The County can also dissolve a city with fewer than 20 electors.

Of the county's total population, approximately 1,130,543 or 44 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Service Area (UMSA), the County fills the role of both tiers of government. All residents pay a property tax to support regional services, such as transportation, jails, and regional parks. Residents within UMSA pay a property tax for municipal-type services provided by the County such as local police patrol, local parks, and local roads. Residents of municipalities do not pay UMSA tax, but rather pay a property tax to the municipality in which they reside.

##### *Governance*

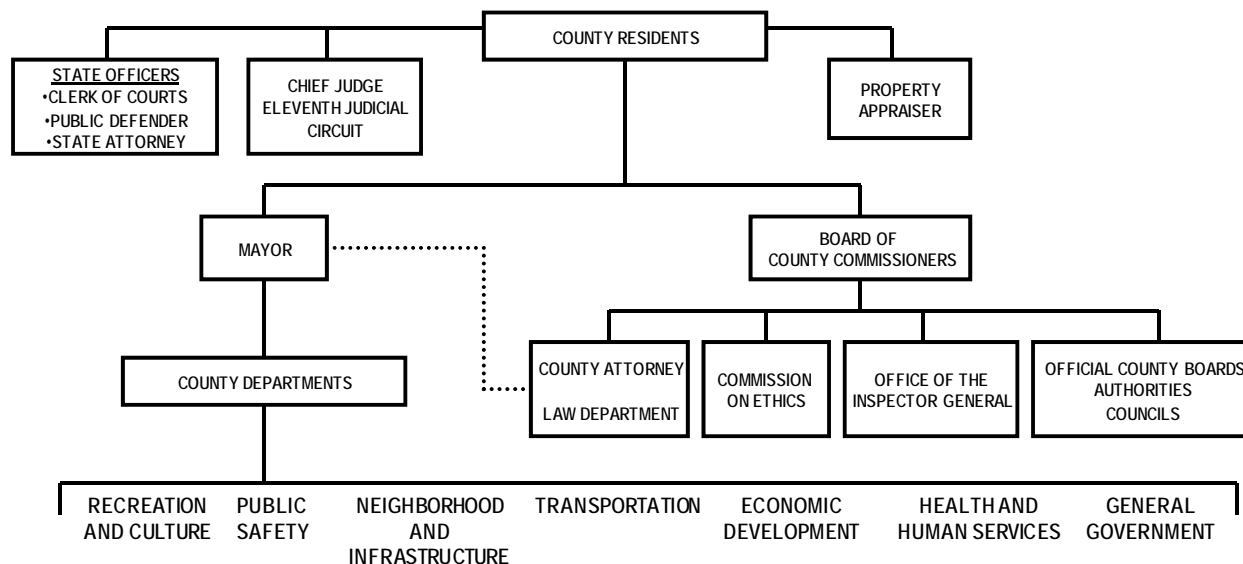
On January 23, 2007, the Miami-Dade County Charter was amended to create a Strong Mayor form of government, with further charter amendments approved on November 2, 2010. The Mayor is elected countywide to serve a four-year term and is limited to two terms in office. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the BCC, veto authority over any legislative, quasi-judicial, zoning, and master plan or land use decision of the BCC, including the budget or any particular component, and the right to appoint all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled meeting.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members are elected to serve two consecutive four-year terms and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC, as well as appoints the members of its legislative committees.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

The BCC has a wide array of powers to enact legislation, establish service standards, and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser, and Clerk. Through the Home Rule Charter, the first three of these offices were reorganized and became subordinate County Departments. The most visible distinction between Miami-Dade and other Florida counties is the title of its law enforcement agency. It is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department. The Property Appraiser is elected to a four-year term, with no term limits. The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds, and custodian of all records filed with the Court.



### ORGANIZATIONAL STRUCTURE

On page X of this book, a more detailed Table of Organization is displayed illustrating the reporting relationships for the various entities of the County, including all of the various departments and entities included in the County's Proposed Budget.

Miami-Dade County departments and entities are divided into policy formation, six strategic service delivery areas, and general government functions.

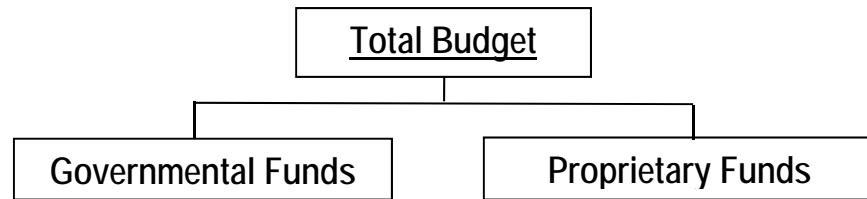
- *Policy Formulation:* provides the leadership for the County as whole; the Office of the Mayor, the Board of County Commissioners, and the County Attorney
- *Public Safety:* provides comprehensive and humane programs for crime prevention, treatment and rehabilitation and improves public safety through the use of community planning and enforcement of quality of life issues; Corrections and Rehabilitation, Fire Rescue, Juvenile Services, Medical Examiner, and Police; funding for the County obligations and local requirements for the Eleventh Judicial Circuit (State Attorney,

Public Defender, and Administrative Office of the Courts) and the Office of the Clerk is included in this strategic area

- *Transportation:* promotes innovative solutions to transportation challenges by maximizing the use of transportation systems on a neighborhood, county and regional basis; Aviation, Office of the Citizens' Transportation Trust, Port of Miami, and Transit
- *Recreation and Culture:* develops, promotes and preserves cultural, recreational, library and natural experiences and opportunities for residents and visitors; Cultural Affairs, Library, Parks, Recreation and Open Spaces, and Vizcaya Museum and Gardens
- *Neighborhood and Infrastructure:* provides efficient, consistent, and appropriate growth management and urban planning services and also promotes responsible stewardship of natural resources and provides timely and reliable public infrastructure services including road maintenance, animal care and control, stormwater, solid waste and wastewater management and a safe and clean water delivery system; Animal Services, Public Works and Waste Management, and Water and Sewer
- *Health and Human Services:* improves the quality of life and promotes maximum independence through the provision of health care, housing, and social and human services to those in need; Community Action and Human Services, Homeless Trust, and Public Housing and Community Development; the maintenance of effort funding for Jackson Health System is also included in this strategic area
- *Economic Development:* supports activities that increase and diversify jobs and incomes while eliminating socio-economic disparities in underserved areas and lead the coordination of economic development activities, expand entrepreneurial opportunities and create a more business friendly environment in Miami-Dade County; Regulatory and Economic Resources and funding for the Miami-Dade Economic Advocacy Trust are included in this strategic area
- *General Government:* provides the internal support functions that ensure the successful implementation of the six other strategic areas; Audit and Management Services, Elections, Information Technology, Human Resources, Finance, Internal Services, Community Information and Outreach, and Office of Management and Budget along with funding to support the Commission on Ethics and Public Trust, the Office of the Inspector General, and the Property Appraiser are included in this strategic area

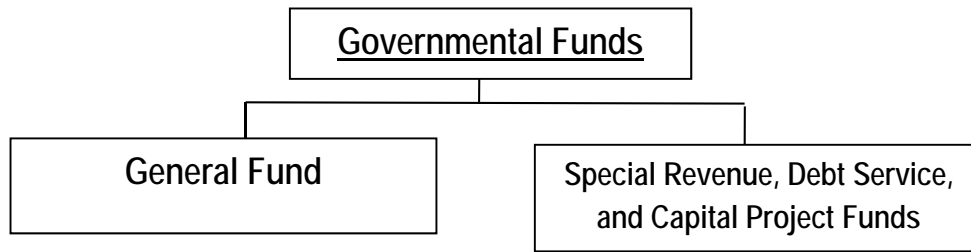
### FINANCIAL STRUCTURE

The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations, or spending authority, within those funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows this fund structure.



### *Governmental Funds*

Governmental funds account for most of the County's basic services. Taxes, intergovernmental revenues, charges for services, and proceeds from bond sales principally support the activities reported in these funds. There are nine enterprise funds reported in the County's annual financial report that are considered proprietary funds.



The General Fund is the County's primary operating fund. It is used to account for the financial resources of the general government, except those required to be accounted for in another fund. Within the general fund, the operating budget separates Countywide expenditures (for regional services) from UMSA expenditures (for municipal services). That separation ensures that residents pay only for the services they receive. Some services are easy to differentiate: health care, mass transit, correctional facilities operations and support, and elections, for example are all countywide services. Many departments, including Miami-Dade Police, Parks, Recreation and Open Spaces, Public Works and Waste Management, and Regulatory and Economic Resources, however, provide both regional and municipal services and their general fund subsidies are allocated between the Countywide revenues and UMSA revenues as appropriate. Each department's allocation is reviewed annually.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services, and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the Countywide and UMSA budgets based on relative workloads during the previous fiscal year. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations, and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus, and information technology services are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance are also considered countywide functions. The allocation of the police budget is 31 percent to the Countywide budget and 69 percent to the UMSA budget for FY 2014-15.

The Parks, Recreation and Open Spaces Department expenditures are divided similarly. Community and neighborhood parks, and community pools provide local services to the residents of the surrounding neighborhoods, and roadside maintenance and landscaping are supported by the UMSA budget. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami, and Tropical parks, metropolitan parks, Zoo Miami, cultural facilities, natural areas, and beaches. Administrative support and construction (planning, design, development, and maintenance) costs are allocated between the Countywide and UMSA budgets on the basis of the relative costs of direct services. Some countywide park facilities such as marinas and tennis centers generate revenues to support their operations and require little if any property tax support. As a result of this year's review of the cost allocation method and service reductions, countywide support (including all funding sources) in this fiscal year is 62 percent.

General Fund support to planning and administration functions within the Regulatory and Economic Resources Department is allocated based on proportions of workload that relate to the unincorporated area as compared to the overall county. Because most planning activities such as charrettes, development reviews, preparation of special planning studies, and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the countywide budget because of their countywide significance. In FY 2014-15, UMSA General Fund support of the planning function in the Regulatory and Economic Resources Department is 19 percent.

The Public Works and Waste Management Department's unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing, and sidewalk repair, as well as other work done in the UMSA area. Countywide public works responsibilities such as traffic signalization and signage, traffic engineering design, and arterial road maintenance in municipalities, and mosquito control and bridge operations throughout the county are funded from Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying and land acquisition, and highway engineering. As in the case of the Parks, Recreation and Open Spaces Department, some public works services, such as causeways and special taxing districts, are self-supporting and require no property tax support. Administrative costs are allocated on the basis of the relative costs of direct services. Of the total recommended General Fund support, countywide support in FY 2014-15 is 51 percent and UMSA support funds 49 percent of activities.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of countywide versus unincorporated area operating costs across the entire general fund. This allocation for FY 2014-15 is 74 percent to the Countywide budget and 26 percent to the UMSA budget, as compared to 73 percent and 27 percent respectively in FY 2013-14. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently. For example, the Information Technology Department has administrative functions funded by Countywide and UMSA general fund however other services provided are funded through internal service charges such as telephone and radio services.



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Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with state law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County. More detail on revenue allocations is provided.

There are three other governmental funds included in the budget:

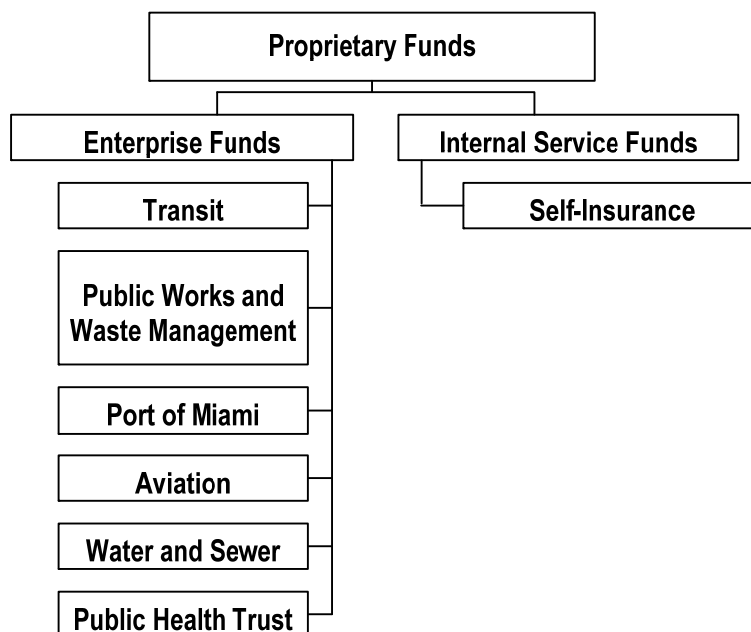
**Special Revenue Funds:** Special revenue funds are used to account for revenues from specific sources that are restricted by law or policy to finance specific activities.

**Debt Service Funds:** Debt service funds are used to account for the accumulation of resources for and the payment of principal and interest on long-term obligations.

**Capital Project Funds:** Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and infrastructure.

### *Proprietary Funds*

Proprietary funds are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds include enterprise funds and an internal service fund.



Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

**Miami-Dade Transit Agency:** Operates the County's mass transit rail system, bus system, metro-mover system, and paratransit services.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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Miami-Dade Public Works and Waste Management Department: Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also, provides solid waste disposal services to 18 municipalities and operates a variety of facilities, including landfills, transfer stations, and neighborhood trash and recycling centers.

Port of Miami: Operates the Dante B. Fascell Port of Miami-Dade County.

Miami-Dade Aviation Department: Operates and develops the activities of the Miami International Airport, three other general aviation airports, and one training airport.

Miami-Dade Water and Sewer Department: Maintains and operates the County's water distribution system and wastewater collection and treatment system.

Public Health Trust/Jackson Health System (PHT): The PHT was created by a County ordinance in 1973 to provide for an independent governing body responsible for the operation, governance, and maintenance of certain designated health facilities. These facilities include Jackson Memorial Hospital, a teaching hospital operating in association with the University of Miami School of Medicine, Jackson North Medical Center, Jackson South Community Hospital, and several primary care centers and clinics throughout Miami-Dade County.

There are four additional enterprise funds: the Rickenbacker Causeway (within the Public Works and Waste Management Department), the Vizcaya Museum and Gardens, the Perez Art Museum Miami, and the Section 8 Allocation and Mixed Income Properties funds.

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a reimbursement basis. The County has one internal service fund, the Self-Insurance Fund, which accounts for the County's insurance programs covering property, automobile, general liability and workers' compensation. It is also used for medical, dental, life, and disability insurance accounts for County employees. A large portion of the group medical insurance program is self-insured.

### *Fiduciary Funds*

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity by the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not required to be appropriated as part of the annual budget.

Clerk of Circuit and County Courts Agency Fund: Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.

Tax Collector Agency Fund: Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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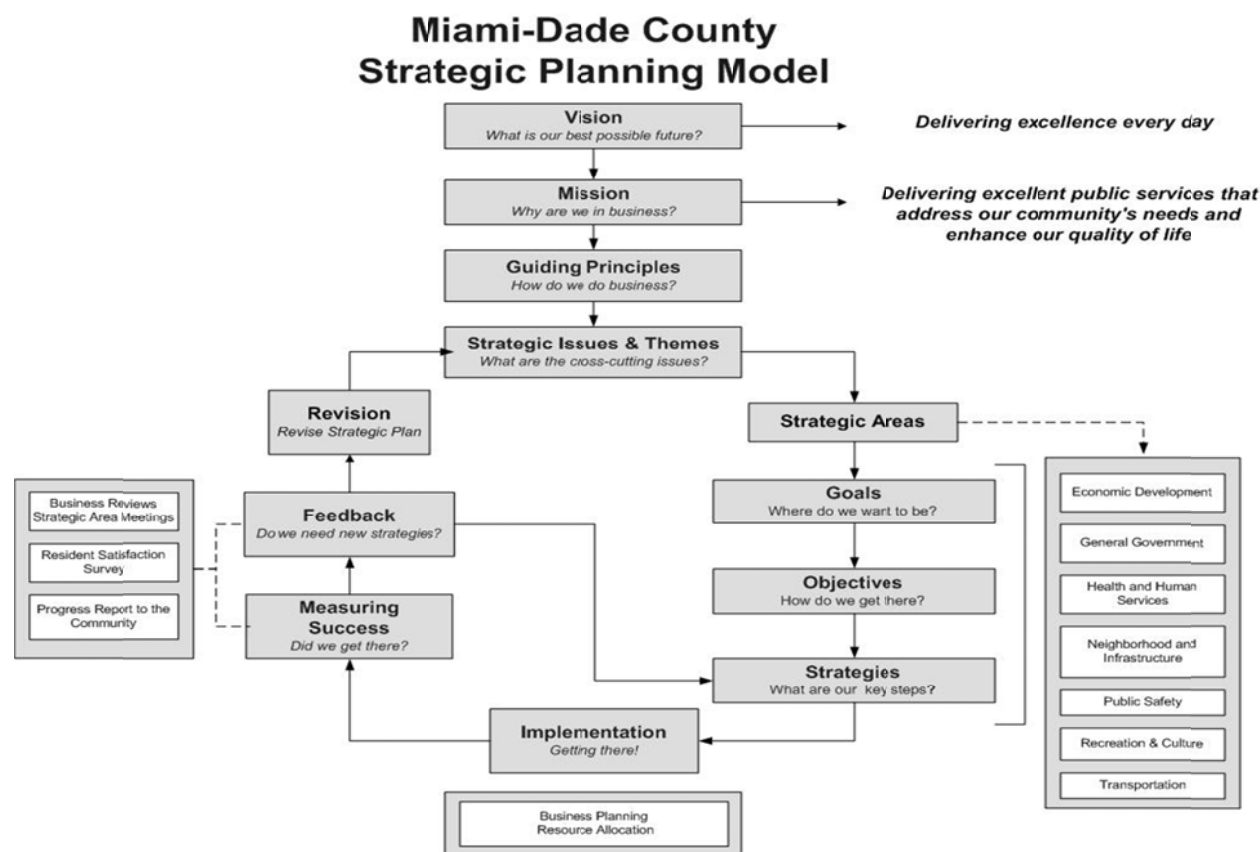
Pension Trust Fund: Accounts for assets held by Northern Trust Bank for the benefit of employees of the Public Health Trust who participate in the Public Health Trust Defined Benefit Retirement Plan.

Other Agency Funds: Accounts for various funds placed in escrow pending timed distributions.

## WHAT DO WE DO? HOW ARE WE DOING?

Miami-Dade County is internationally recognized for its achievements in implementing a results-oriented government culture. With the backbone of our Strategic Plan developed with significant input from the community in setting priorities, annual business plans are developed for all departments outlining the activities and results anticipated for the fiscal year to align with the Strategic Plan, and an annual budget is adopted to provide funding to support the annual business plans. A balanced scorecard approach is used to monitor our achievement of the results for which we plan and an annual report card for the community is produced so that we may report to our customers on how we are doing in addressing their priorities.

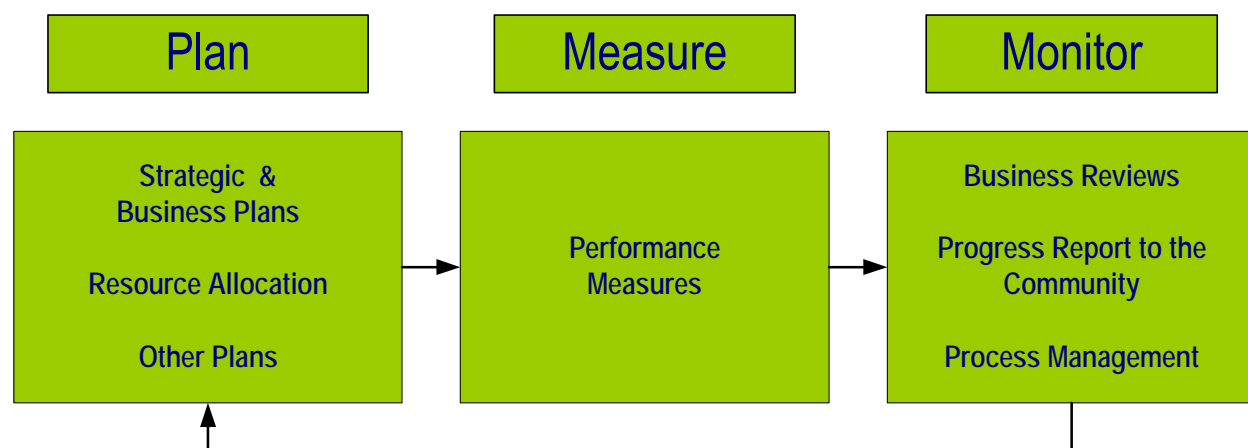
The Strategic Plan defines the County vision, mission, guiding principles, goals, objectives, strategies, and key performance indicators. It is a strategic roadmap – one that articulates where we want to be, how we will get there, and how we know when we have arrived. The graphic below details our strategic planning model.



Through the adoption of the “Governing for Results” Ordinance (05-136), the Board of County Commissioners (BCC) committed the County to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring, and review. Implementing this strategic framework requires continuous policy, administrative, technological, and cultural innovations.

### *Plan, Measure, Monitor*

To communicate this management approach and to enhance its understanding among all our employees, the Governing for Results framework is often expressed in terms of “Plan, Measure, Monitor.” To summarize, strategic planning, business planning, and resource allocation all fall under “Plan.” The measurement of activities and performance falls under “Measure.” Managerial accountability, monitoring, and review all fall under “Monitor.” This framework helps our Board of County Commissioners, Mayor and our senior management team lead the implementation of a results-oriented government culture. It allows employees throughout our organization to better understand our mission, embrace our guiding principles, and appreciate their individual role in achieving the goals of the county, as defined in the strategic plan.



### **PLAN**

#### *Strategic Plan*

As part of the FY 2011-12 Adopted Budget, the refreshed strategic plan was approved. Since the original strategic plan's adoption, Miami-Dade County has experienced many economic, demographic, and environmental changes. Ensuring that the goals of the plan remain aligned with community needs is vital to guiding the policy decisions, resource allocation, and efforts of the County. These refreshed goals and objectives have been used to describe the results intended for this Adopted Budget. The Strategic Plan may be viewed at <http://www.miamidade.gov/performance/strategic-plan.asp>

#### *Business Plans*

On an annual basis, departments refine their operational initiatives and align them to objectives in the strategic plan through the preparation of their business plans. The first part of these two-year plans is a document that outlines in narrative format the department's objectives, how these support objectives in the strategic plan, which programs and initiatives will be used to accomplish the objectives, what environmental factors might impact the success of these programs and initiatives, and what resources or assistance the departments might need from support departments (i.e. technology, human resources, finance, facilities, fleet, etc.). The second part of the business plan is generated from the County's enterprise-wide performance management system. While the narrative emphasizes the desired objectives and needs of the department, the report identifies the measures used to determine performance of both

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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programs and initiatives, and displays both targets to be achieved and actual historical results. These business plans help launch the resource allocation process by presenting the department's expectations for service delivery in the next fiscal year. You may view these business plans at

<http://www.miamidade.gov/performance/business-plans.asp>

### *Annual Budget*

The budget represents the annual appropriations necessary to achieve the results anticipated through the departmental business plans in support of the Strategic Plan. This document is approved by the Board of County Commissioners and serves as the annual implementation plan for the County. To see this year's budget, along with those of the previous years, please go to <http://www.miamidade.gov/budget>.

### MEASURE

The County has adopted several standard tools including balanced scorecards, performance measures, an enterprise-wide automated performance management software system, and regular business reviews and strategic area management meetings. These tools help departments accomplish the goals in the strategic plan, measure success, and manage their operations.

Miami-Dade's balanced scorecard approach to management organizes department objectives into four categories: Customer, Financial, Internal, and Learning and Growth. These perspectives, as they are often called, are then organized vertically, with the Customer perspective at the top and the Learning and Growth of employees forming the foundation.

- Customer: What are we trying to achieve for our customers (i.e. residents, elected officials, internal and external stakeholders)?
- Financial: How well are we meeting our fiscal responsibilities, attracting new revenues, and efficiently using our existing monetary resources?
- Internal: How well are we managing our internal business processes? Are they completed in a timely and accurate manner?
- Learning and Growth: What is the state of our workforce's technical skills, management skills, and morale?

Objectives and related measures organized in this fashion help diagnose issues with a department's approach to meeting customer needs. For example, if Learning and Growth, Internal, and Financial objectives are being met, but Customer objectives are not, there may be a flaw in the department's strategy. In other circumstances, Customer objectives might be achieved, but a critical internal objective is failing. Over the long run this could impact the achievement of key customer-oriented goals, or other County outcomes and objectives. The balanced scorecard methodology provides departments with a useful tool to manage, and the County with a common language and format to monitor success and improvement efforts.

Measuring progress toward achieving these department objectives and tracking resources requires a structured approach. The County encourages an understanding and use of the following four types of measures:

- Input: these measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services (e.g. 911 emergency calls, part 1 crimes, applications for public housing, etc)

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- Output: these measures (also referred to as workload measures) indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected, and potholes filled).
- Efficiency: these measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew, or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.), and are often the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc).
- Outcome: these measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities. (e.g. incidents of fire-related deaths although another measure such as response time could also be considered an outcome measure, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless).

This suite of measures shows how measures can relate to each other and taken together can outline the success of an individual program. For example, by allocating new grant funding (Input) to a department receiving applications for mortgage assistance (Input), having the department process those applications (Output) within 30 calendar days (Efficiency), the department hopes to increase the number of low-income home owners (Outcome), by at least 2.5 homeowners per \$100,000 investment (Efficiency).

The department's balanced scorecards, which include objectives, their respective measures, and initiatives, all reside on the County's enterprise-wide performance management software system. This comprehensive tool is critical to the success of Results-Oriented Governing, given the size and complexity of the County. It allows County employees to work with the system from any County computer and plays a central role in reporting performance and holding regular strategic management meetings.

### MONITOR

What would be the use of having a strategic plan, business plans, balanced scorecards, or performance measures, if no one is using the information to make good management decisions? For this reason, the County instituted a schedule of meetings designed to review performance against strategic goals and department objectives, encourage continuous improvement, and support managerial accountability. County departments review their scorecards, highlight successes, address shortcomings, and decide how and when to correct shortcomings and improve performance. These reviews form the backbone of the County's monitoring of strategic performance. Information discussed and contained in departmental scorecards is used by the Office of the Mayor to provide executive leadership.

The monitoring process also includes public reporting of performance. After each fiscal quarter, the County publishes every department's scorecard on the Internet, as well as a quarterly budget report. The County also compiles performance information in its "Progress Report to the Community." These reports can be viewed at <http://www.miamidade.gov/performance/progress-report.asp>.

The sum total of these efforts, strategic planning, business planning, measurement, and monitoring, feeds our budget. With a firm understanding of available resources, ongoing performance, and the community's goals, it is much easier to implement a performance-based budget. The information gathered throughout the County's strategic framework is used to inform the recommendations of the Mayor to the Board of County Commissioners, giving the BCC the best available data to make policy decisions about which strategies should be funded, and at what level.

### THE BUDGET PROCESS AND PROPERTY TAXES

The Budget is the annual appropriations necessary to achieve the results anticipated through the departmental business plans in support of the Strategic Plan. This section is especially useful for readers who aren't familiar with how a budget is developed, the rules that govern the process, and the kind of information that is contained in a budget. There is also information regarding how property taxes are determined and assessed.

#### WHAT IS A BUDGET?

An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community, to be used by both our customers and us. Miami-Dade County's budget document is a tool that serves five purposes:

- **Prioritization:** County resources that address needs identified by the Mayor, the Board of County Commissioners (BCC), and the County's strategic plan are prioritized through this process.
- **Information:** The budget document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the budget document, the public can see how and where the tax dollars and other revenues raised by the County will be spent.
- **Planning:** The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- **Evaluation:** The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- **Accountability:** The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction's reporting period. The State of Florida and certain federal programs have different fiscal years than the County. The County's fiscal year starts on October 1 and ends September 30 of the following year. This Proposed Budget is for the period October 1, 2014 to September 30, 2015 and is shown as either "FY 2014-15" or "FY 14-15."

#### PROPERTY TAXES

##### Taxing Jurisdictions

The County budgets for four separate taxing jurisdictions: Countywide, the Unincorporated Municipal Service Area (UMSA), the Fire Rescue District, and the Library System. Each taxing jurisdiction is responsible for different types of services. The Countywide jurisdiction provides regional services such as public health and social services, transportation, regional parks and county roads, support for the court system, and the regional sheriff services and jails. The UMSA jurisdiction provides the municipal services for the residents of the county who don't live in municipalities. These services include local police patrol, local parks and roads, planning, and code enforcement. The Fire Rescue District provides fire rescue service for the entire county except for the cities of Hialeah, Miami, Miami Beach, Key Biscayne, and Coral



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Gables. The Library System jurisdiction includes all municipalities and UMSA except for Bal Harbour, Bay Harbor Islands, Hialeah, Miami Shores, North Miami, North Miami Beach, and Surfside.

The table below shows the value of the property tax roll for each of the County's four taxing jurisdictions.

ESTIMATED TAX ROLLS				
Taxing Unit	Value per Mill of Taxable Property in 2014	Net Change in Value Due to Reassessment	Current Year Net New Construction Taxable Value	Value per Mill of Taxable Property in 2015
Countywide	\$189,521,763	\$19,334,508	\$1,688,487	\$210,544,758
Miami-Dade Fire Rescue Service District	110,170,272	9,621,960	1,603,088	121,395,320
Miami-Dade Public Library System	173,260,796	18,090,362	1,194,463	192,545,621
Unincorporated Municipal Service Area	53,418,813	4,414,530	592,897	58,426,240

**Notes:**

1. Tax roll figures are current Certified Preliminary roll values as of July 1, 2014.
2. The Current Year Net New Taxable Value column represents the value per mill of:  
 new construction + additions + improvements increasing value by at least 100% + annexations from the tax rolls  
 + total tangible personal property taxable value in excess of 115% of the previous year's total taxable value - deletions

Each municipality also levies taxes against its property tax roll. The municipalities develop and approve their own budgets, which are not part of the County's budget. The following table shows the population and roll value for each municipal taxing jurisdiction.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

MIAMI-DADE COUNTY POPULATION AND ASSESSMENT ROLLS				
Jurisdiction	2014 Population *	Percent of Total Population	2014 Assessment	
			Roll Value (in \$1,000)**	Percent of Tax Roll
Aventura	36,725	1.43	\$8,394,311	3.99
Bal Harbour	2,915	0.11	3,954,448	1.88
Bay Harbor Islands	5,808	0.23	698,927	0.33
Biscayne Park	3,133	0.12	144,488	0.07
Coral Gables	48,524	1.89	12,855,417	6.11
Cutler Bay	42,035	1.63	1,912,559	0.91
Doral	49,253	1.91	9,505,954	4.51
El Portal	2,343	0.09	98,983	0.05
Florida City	12,222	0.48	410,254	0.19
Golden Beach	906	0.04	760,202	0.36
Hialeah	229,766	8.93	7,307,032	3.47
Hialeah Gardens	22,000	0.86	948,254	0.45
Homestead	64,426	2.50	1,948,801	0.93
Indian Creek Village	89	0.00	448,192	0.21
Key Biscayne	12,523	0.49	6,697,657	3.18
Medley	865	0.03	1,762,783	0.84
Miami	417,549	16.23	35,284,842	16.76
Miami Beach	90,848	3.53	27,103,871	12.87
Miami Gardens	107,399	4.17	3,444,897	1.64
Miami Lakes	29,966	1.16	2,574,960	1.22
Miami Shores	10,776	0.42	829,793	0.39
Miami Springs	14,067	0.55	946,505	0.45
North Bay Village	7,667	0.30	747,944	0.36
North Miami	60,263	2.34	2,202,009	1.05
North Miami Beach	42,442	1.65	1,869,066	0.89
Opa-Locka	16,073	0.62	661,065	0.31
Palmetto Bay	23,784	0.92	2,462,237	1.17
Pinecrest	18,496	0.72	3,913,545	1.86
South Miami	13,778	0.54	1,480,600	0.70
Sunny Isles Beach	21,331	0.83	7,679,259	3.65
Surfside	5,794	0.23	1,336,876	0.63
Sweetwater	20,069	0.78	1,316,221	0.63
Virginia Gardens	2,413	0.09	235,812	0.11
West Miami	6,030	0.23	302,065	0.14
Subtotal - cities	1,442,278	56.05	\$152,239,832	72.31
Adjustment for Senior Citizen Exemption, Eastern Shores, and Opa-Locka Airport			(121,314)	(0.06)
Unincorporated Area	1,130,543	43.95	58,426,240	27.75
TOTAL - Miami-Dade County	2,572,821	100.00	\$210,544,758	100.00

\* Official April 1, 2013 Florida Population Estimates by County and Municipality for Revenue Sharing; Posted November 2013

\*\* Assessment roll values are based on the Estimate of Taxable Value published by the Office of the Property Appraiser on July 1, 2014

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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### Millage Rates

The millage rate is the tax rate that is applied to property values to generate the revenue needed to pay for services proposed in the budget. A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes.

The County has four separate operating millage rates for each of the taxing jurisdictions governed by the BCC. Three of the jurisdictions that provide regional services (countywide, fire rescue, and library) are subject to the state-imposed County (area-wide) 10 mill cap. The fourth is the UMSA millage, which is subject to its own state-imposed 10 mill cap.

In the Proposed Budget, the total millage rate is 7.3256 mills for the three taxing jurisdictions under the ten mill cap; therefore, we have 2.6744 mills in capacity, which could generate approximately more than \$450 million of additional revenue to fund regional services. We also have the potential of 8.0717 mills in capacity for the Unincorporated Municipal Service Area (UMSA) services, which could generate approximately \$448 million of additional revenue.

FY 2014-15 will be the 20th consecutive year that the area-wide total millage is below the state defined 10-mill cap. In addition, the County has millage rates for voter-approved debt service, which are not subject to the 10 mill cap. Debt service millage rates are not included in the calculation of total millages for operating purposes. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds, such as the Building Better Communities General Obligation Bond Program and the recently voter-approved General Obligation Bond Program for Jackson Health System. The County has debt service millages for voter approved countywide debt and for Fire Rescue District debt.

The total of all Proposed operating and voted debt millage rates for FY 2014-15 is 9.7153. The following table shows the millage rates for FY 2013-14 and FY 2014-15.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

MILLAGE TABLE					
Taxing Unit	FY 2013-14 Actual Millage	FY 2014-15 Estimated Rolled-Back Millage (1)	FY 2014-15 Proposed Millage Rates	Percent Change From Estimated FY 2014-15 Rolled Back Millage	Percent Change From FY 2013-14 Actual Millage
Countywide Operating	4.7035	4.2754	4.6669	9.16%	-0.78%
Miami-Dade Fire Rescue Service District	2.4496	2.2528	2.4207	7.45%	-1.18%
Miami-Dade Public Library System	0.1725	0.1562	0.2380	52.37%	37.97%
Total Millage Subject to 10 Mill Cap	7.3256	6.6844	7.3256	9.59%	0.00%
Unincorporated Municipal Service Area (UMSA)	1.9283	1.7820	1.9283	8.21%	0.00%
Sum of Operating Millages	9.2539	8.4664	9.2539	9.30%	0.00%
Aggregate Millage (2)		6.2692	6.8154	8.71%	
Voted Millages (3) – Debt Service					
Countywide	0.4220	N/A	0.4500	N/A	6.64%
Fire Rescue District Special Obligation Bond	0.0127	N/A	0.0114	N/A	-10.24%
Sum of Operating and Debt Millages	9.6886	N/A	9.7153	N/A	0.28%
<p>(1) "Rolled-back millage" is the State defined rate which allows no increase in property tax revenue except for that from new construction. Starting in FY 2008-09 the proportionate roll value of dedicated increment districts and the associated prior year payments are subtracted prior to computing the "rolled-back millage." This rate ignores the impact of inflation on government and market valuation changes on taxable real and personal property.</p> <p>(2) "Aggregate millage" is the State defined weighted sum of the non-voted millages. Each millage is weighted by the proportion of its respective certified tax roll to the certified countywide roll (the Fire District millage is weighted by 57.7 percent, the Library District millage by 91.5 percent, and the UMSA millage by 27.8 percent).</p> <p>(3) Rolled-back millage and aggregate millage calculations do not apply to voted debt millages.</p> <p>(4) Countywide debt includes 0.0280 mills for Jackson Health System bonds and 0.4220 mills for County general obligation bonds</p>					

Overall, the sum of the proposed operating millage rates are the same as the FY 2013-14 combined millage rate, 8.71 percent above the state defined aggregate rolled-back rate, and each individual millage rate is below the state-defined maximum millage rate, as described in the next section.

### Setting the Millage Rates

Each year, the Proposed Budget is developed with millage rates necessary to fund the property tax-supported portion of the budget. At its second meeting in July, the BCC considers the millage rates that will be used for the tax notices that will be mailed to all property owners in August. The tax notices are also referred to as TRIM notices; TRIM stands for Truth In Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the BCC at the September budget hearings, unless additional notices are sent to all property taxpayers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.

Several years ago, the State Legislature approved legislation intended to provide tax relief to the citizens of Florida. In addition to requirements to lower the tax rates themselves for one fiscal year, it instituted new definition and voting requirements that apply to governing boards when setting millage rates. Already

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

established was the state defined *rolled-back millage rate* which is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated tax increment values, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Over the past few years, current year tax projections have been below even the budgeted levy due to Value Adjustment Board changes.

Section 200.065 of State Statutes outlines the *rolled-back millage rate*, known as the “no tax increase” rate because it allows the entity to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Because it does not take into account value adjustments for properties already on the property tax roll, the *rolled-back rate* does not take into account growth in the County. Another state-defined measure, the *aggregate rolled-back millage rate*, is the sum of the rolled-back millage rates for each of the taxing jurisdictions, in the case of Miami-Dade County we have four, weighted by the proportion of its respective roll to the countywide tax roll. The table below shows the calculation of the *rolled-back rates* for FY 2014-15.

ROLLED-BACK MILLAGE AND AGGREGATE MILLAGE CALCULATION									
(Dollars in Thousands)									
Taxing Unit	2013-14 Est. Value of One Mill	2013-14 Adopted Millage	2013-14 Levy, net of TIF payment	2014-15 Roll without CRA and New Construction	Rolled Back Millage	2014-15 Value of One Mill	2014-15 Proposed Millages	2014-15 Levy	Millage Percent Change
Countywide	\$197,133.836	4.7035	\$863,029	201,858,889	4.2754	\$210,544.758	4.6669	\$982,591	9.16%
Fire District	114,370.582	2.4496	269,873	119,792,232	2.2528	121,395.320	2.4207	293,862	7.45%
Library District	180,215.465	0.1725	29,887	191,351,159	0.1562	192,545.621	0.2380	45,826	52.37%
Millage Total		7.3256			6.6844		7.3256		9.59%
Unincorporated Area	55,401.085	1.9283	\$102,708	57,636,704	1.7820	58,426.240	1.9283	112,663	8.21%
Total Levy			\$1,265,497					\$1,434,942	
Aggregate Millage					6.2692		6.8154		8.71%

**Notes:**

1. In accordance with State law, property tax revenue is budgeted at 95 percent of the levy.
2. All tax roll values are current estimates as of tax rolls of July 1, 2014.
3. Tax Increment Financing (TIF) payments are contributions made by the County to Community Redevelopment Areas; these payments apply to the Countywide and Unincorporated portions of the levy.
4. A Community Redevelopment Area (CRA) is a geographic area created by Board action to revitalize areas designated as slum and blight through a finding of necessity that require the creation of a trust fund and redevelopment plan. Funds are used to implement the redevelopment plan of these areas.
5. At individual rolled-back millage rates, the tax supported budget would be reduced by \$120.751 million

The State has defined the highest millage rate that may be levied with a simple majority vote of the governing body known as the *maximum millage rate*. This rate is the *rolled-back rate*, adjusted for the growth in per capita personal income in Florida. Beginning in FY 2009-10, the *maximum millage rate* is based on the *rolled-back rate* (the rate that generates the same property tax revenue) assuming the *maximum millage rate* had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the *maximum millage rate* had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated *maximum millage rate*, that rate is the cap. If a millage rate below the *maximum millage rate* is adopted, an adjustment is made to credit the revenue that was lost because a rate below the *maximum millage rate* was adopted. The formulas used to calculate the various millage rates are defined by the Florida Department of Revenue.

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The BCC may adopt a rate that is higher than the state defined *maximum millage rate*. State law provides that a millage rate of up to 110 percent of the calculated *maximum millage rate* may be adopted if approved by a two-thirds vote of the governing body of the county, municipality, or independent district. A millage rate higher than 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

The millage rates utilized for the Proposed Budget are below the *maximum millage rate* and above the *rolled-back rate*.

### Additional Property Tax Legislation

The State Constitution allows an exemption of up to \$50,000 for homesteaded properties and \$25,000 tangible personal property (TPP) for business equipment. In addition, in November 2012, State of Florida voters approved a referendum that amended the State Constitution (Amendment 11), which provides a local option to allow an additional exemption for senior citizens, who meet income and ownership criteria, equal to the assessed value of the property with a just value less than \$250,000.

### Calculation of Property Taxes

There are four factors for calculating the amount of property tax levied on property:

1. The market value of the property (determined by the Property Appraiser's Office)
2. Adjustments for Amendment 10 (homesteaded properties) and Amendment 1 (non-homesteaded properties) of the Florida Constitution, which limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2013-14 such growth was the 1.5 percent) and ten percent for non-homesteaded properties, respectively; and
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption, the additional homestead exemptions for senior citizens who meet income and ownership criteria as described above, the \$25,000 exemption for personal property); and
4. The millage rate, established according to state law restrictions.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Amendment 1 and Amendment 10 adjustments are applied to calculate the assessed value. Finally, appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the bill (also called the tax notice) is mailed in November by the Tax Collector.

While Miami-Dade is responsible under state law to collect all taxes imposed within geographic Miami-Dade County, the County government itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes that a residential property located in unincorporated Miami-Dade with an assessed value of \$200,000 with a \$50,000 homestead exemption (HEX) and a taxable value after the HEX of \$150,000 would pay in FY 2014-15. These rates include debt service as well as operating millage rates.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

TABLE 1.1 FY 2014-15 Operating and Debt Service Tax Rates and Calculated Taxes for  
a Property with a Taxable Value  
of \$150,000 in Unincorporated Miami-Dade County  
(Taxes are rounded to the nearest dollar)

Authority	Millage Rate	Tax	Percent of Total
UMSA Operating	1.9283	\$289	10.3%
Countywide Operating	4.6669	\$700	25.0%
Fire Rescue Operating	2.4207	\$363	13.0%
Library System	0.2380	\$36	1.3%
Countywide Debt Service	0.4500	\$68	2.4%
Fire Rescue Debt Service	0.0114	\$2	0.1%
<b>Total to County</b>	<b>9.7153</b>	<b>\$1,458</b>	<b>52.1%</b>
School Board with Debt Service	7.9770	\$1,197	42.7%
Children's Trust	0.5000	\$75	2.7%
Everglades	0.0587	\$9	0.3%
Water Management	0.3523	\$53	1.9%
Inland Navigation	0.0345	\$5	0.2%
<b>Total</b>	<b>18.6378</b>	<b>\$2,797</b>	<b>100%</b>

Using the example of Table 1.1, of the \$2,797 of tax collected, \$700 or 25 percent is used for countywide services, \$688 for UMSA, Fire Rescue, and Library services (city-type services), and \$70 for Countywide and Fire Rescue Debt Service. Overall, the County levies 52.1 percent of the property taxes, for a property in UMSA.

For residents of municipalities, all of the rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Also, some municipalities are not in the Fire Rescue District or Library System and their residents pay for those services through the municipal millage rates. The County levies less than half of the property taxes for the majority of properties in municipalities.

### BUDGET AND FINANCIAL POLICIES

Miami-Dade County follows the financial policies required by the Miami-Dade County Home Rule Amendment and Charter, Florida Statutes Chapters 129 (County Annual Budget) and 200 (Determination of Millage), and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB). Both the Adopted Budget (found at <http://www.miamidade.gov/budget/>) and the Comprehensive Annual Financial Report (CAFR) (found at <http://www.miamidade.gov/finance/financial-reports.asp>) provide our County's financial plans and statements following these policies.

#### *GAAP and GASB*

The General Fund, Fire Rescue District, Library District, and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances (transactions that reserve funding for expected purchases) lapse at year-end and are

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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re-appropriated as part of the subsequent year's budget in a reserve for encumbrances. The notes section of the CAFR (<http://www.miamidade.gov/finance/library/CAFR/2013/CAFR2013-complete.pdf>) describes the County's policies for assets, liabilities, and net assets or fund balances (CAFR, page seven).

The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Port of Miami, Water and Sewer, Public Health Trust, Transit, Public Works and Waste Management, Vizcaya Museum and Gardens, Mixed Income Properties, Section 8 Allocation Properties and the Self-Insurance Fund. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include budgeting the full amount of capital expenditures rather than depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources. The fund balance is defined as the excess of assets over the liabilities in any given fund.

### *Home Rule Amendment and Charter*

<http://www.miamidade.gov/charterreview/charter.asp>

The Charter is the constitution for Miami-Dade County and governs all activity, including financial and budgetary policies.

Article 5, Section 5.03 (A) of the Charter states that the Finance Department shall be headed by a Finance Director appointed by the Mayor and the Clerk of the Circuit and County Courts. The Finance Director has charge of the financial affairs of the County. While not delineated in the Charter, currently the Budget Director, who serves as the Director of the Office of Management and Budget, is the designated Budget Officer. At the end of each fiscal year an audit is performed by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

State and County policy dictates that contracts for public improvements and purchases of supplies, materials, and services (other than professional) be issued based on a competitive solicitation process. This process includes formal sealed bids when the transaction involves more than the minimum amount established by the BCC by ordinance. The resulting contract must be approved by the BCC. The BCC may, with a written recommendation of the Mayor, and a two-thirds vote of the members present, waive competitive bidding if it is in the best interest of the county. If a conflict of interest exists with the Mayor, the recommendations for award are promulgated by the Chairperson of the BCC.

Any County official or employee of the County who has a special financial interest, direct or indirect, in any action by the BCC is obligated to disclose the interest and cannot vote upon or otherwise participate in the transaction. Willful violation of this Section constitutes malfeasance in office, will lead to forfeiture of office or position, and renders the transaction voidable by the BCC.

The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the Mayor prepares a budget showing the cost of each program for each budget year. Prior to the County Commission's first public hearing on the Proposed Budget required by state law, the Mayor makes public a budget summary setting forth the proposed cost of each individual program and reflecting all major proposed increases and decreases in funds and personnel



## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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for each program, the purposes for those adjustments, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.

Article 2, Section 2.02 (G) states that the Mayor prepares and delivers a budgetary address annually to the people of the county in March to set forth the Mayor's funding priorities for the County. Between June 1 and July 15, the Mayor releases a Proposed Budget containing a complete financial plan, including capital and operating budgets, for the next fiscal year. The budget is presented to the Commission before the BCC adopts tentative millage rates for the next fiscal year. The BCC must hold a public hearing prior to the setting of the tentative millage rates pursuant to a recent Code amendment and two public budget hearings scheduled within the constraints outlined in state law.

The annual budget establishes the appropriations, or the approved expenditure levels, for the fiscal year and expenditures above the adopted levels cannot be incurred. There are some kinds of funds – working capital, revolving, pension, or trust funds – that may be accessed without approved expenditure authority. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund, or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance in any fund, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. The adopted budget may be amended at any time during the year, by BCC action. Re-appropriations within a fund without increasing the total fund may be approved by motion or resolution. Increasing the total appropriations for a fund requires an ordinance, with two readings and a public hearing.

### *State Law*

<http://www.leg.state.fl.us/statutes/>

Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter. Chapter 129.01(2) (a), Florida Statutes establishes that the budget will be prepared, summarized, and approved by the BCC of each county, (b) and that it will be balanced. That is, the estimated revenues, including balances brought forward, equals the total of the appropriations and reserves. The budget must conform to the uniform classification of accounts prescribed by the appropriate state agency. Revenues must be budgeted at 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied. Chapter 129.01(2) (c) (1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.

Chapter 129.06(1), Florida Statutes requires that adopted budgets regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures are fixed appropriations and cannot be amended, altered, or exceeded except by action of the governing body. Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the BCC for its authorization. Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount appropriated in each fund's budget.

Chapter 200.011, Florida Statutes states that the BCC determines the amount to be raised for all county purposes, except for county school purposes, and the millage rates to be levied for each fund respectively.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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The BCC also determines the rates for use by the county, including special taxing district, board, agency, or other taxing unit within the county for which the BCC is required by law to levy taxes.

Chapter 200.065, Florida Statutes establishes a rolled-back millage rate, a maximum millage rate, and voting requirements for taxing jurisdictions, requiring an extraordinary vote of the local governing body to exceed the maximum millage rate for taxing purposes (as described previously).

Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of 10 mills, except for voted levies. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millage rates otherwise provided in this section, an ad valorem tax millage not in excess of 10 mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.

### *Miami-Dade County Legislation and Code*

Miami-Dade County Resolution R-31-09 established the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.

(<http://www.miamidade.gov/govaction/legistarfiles/MinMatters/Y2008/083625min.pdf>)

Article CXVIII.5 of the Miami-Dade County Code is entitled "Governing for Results" and codifies our results-oriented governing management concepts. Section 2-1795 lays out policies for the allocation of resources and requires the Mayor or his/her designee to include them in his annual Budget Address which takes place during the month of March of each year. It also requires the submission of a five-year financial forecast (<http://www.miamidade.gov/search/home.asp#gsc.tab=0&gsc.q=governing%20for%20results&gsc.sort>).

Section 2-1795 of the Code outlines the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Adopted Budget. In addition, the Section places restrictions on the re-appropriation of line items within funds.

Section 2-1795 of the Code also establishes procedures to be followed by the Commission Auditor in the preparation and adoption of the County's Annual Budget. The Commission Auditor is to perform in-depth review of the proposed budget of the Board of County Commissioners and all departments and divisions that report directly to the Board, including the County Attorney's Office, the Office of the Inspector General, the Commission on Ethics and Public Trust, the Office of Commission Auditor, and the Intergovernmental Affairs Division under the Board of County Commissioners' fund. The analysis should include a review of any changes to the budget proposed by the Mayor made as a result of the budget prepared and recommended by the Mayor, and the Mayor's written response thereto, presented to the Commission in accordance with the second sentence of Section 5.03(B) of the Home Rule Charter. In addition, the Commission Auditor shall review and analyze any mid-year and year-end budget amendments proposed by the Mayor or his/her designee giving; and issue any final recommended written changes to the Mayor's Proposed Budget and present to the County Commission prior to its consideration of such proposed budget amendments.

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In January 2014, the Code was amended to require separate votes of the Board for each millage rate, including debt service. A separate vote is required to set the tentative millage rates in July, as well as at each public budget hearing in September.

<http://www.miamidade.gov/govaction/legistarfiles/MinMatters/Y2013/132252min.pdf>

### THE BUDGET DEVELOPMENT PROCESS

Pursuant to Article 5 of the Miami-Dade County Charter, the Mayor is required to prepare a Proposed Budget between June 1 and July 15. The Mayor or his/her designee is then required to present the budget to the BCC before the BCC adopts the Adopted millage rates, which usually occurs at the last BCC meeting in July.

Although submission of the Proposed Budget occurred on July 7 this year, budget development actually is a year-round process. As the fiscal year begins, departmental staff updates their business plans. In December and January, staff completes initial projections and estimates of revenues for the current and ensuing fiscal years. In February, County departments submit their budget submission requests to the Office of Management and Budget (OMB). Those requests are linked to the priorities in the departmental business plans. Departmental Budget Presentations are held with the departments and OMB to discuss service priorities and to begin the process to match them with available resources. These meetings are publicly noticed, to encourage residents and elected officials and their staffs to participate. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding. In March, the Mayor delivers a budget address putting forth his funding priorities. Throughout the budget development process, administrative staff interacts with Commission staff and the staff of the Commission Auditor to share revenue and expenditure information. Pursuant to the County Charter and Code, the Proposed Budget must be submitted to the BCC by July 15.

It is important to note that there are certain budget-related deadlines established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC considers the recommended millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" (also referred to as "Truth in Millage" or "TRIM" notices) sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates included on the TRIM notices represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was advertised, all taxpayers must be re-noticed.

In accordance with Section 1800A of the Code, public meetings are required to be held throughout the County in August to discuss proposed new or increased rates for fees and taxes. As required by state law, two public budget hearings are held in September prior to the adoption of the budget. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the ensuing fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during mid-year and at year-end.

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## FY 2014-15 Budget Development Process

December – January



Budget forecasting for coming year

July 15



Maximum tax rates adopted by County Commission

January – April



Departmental budget preparation and meetings

August



Notices of Proposed Property Taxes mailed in August; Commission workshops held

March



Mayor's budget address

September 4 and 18



Two public budget hearings

July 1



Tax Roll Released

October 1



New budget becomes effective

July 8



Proposed Budget presented

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### THE FY 2014-15 PROPOSED BUDGET

Miami-Dade County's operating budget is a compilation of a number of budgets relating to distinct services, including regional area-wide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade County Public Library System (Library System), and fire rescue services provided within the Miami-Dade Fire Rescue Service District, as well as numerous proprietary operations and special assessment district functions. Each is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel, and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues are restricted in their use, which complicates the process of balancing the budget. Summary information describing major revenue sources and operating expenditure by strategic area as well as information for each department showing the activities by supporting revenue source and the categories of expenditures are included as Appendix A and B in this volume. Capital program revenue and expenditure summaries are included as Appendix C and D.

The Capital Budget and Multi-Year Plan (also known as the Capital Improvement Plan) is prepared pursuant to state growth management legislation and the Miami-Dade County Code and is prepared along with the operating budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan, and the other major County capital planning documents. The operating budget and capital budget details are combined in each departmental narrative so that the entire story of each department is contained within a single section of the document. Emphasis has been placed on the operating impact of our capital improvement plans.

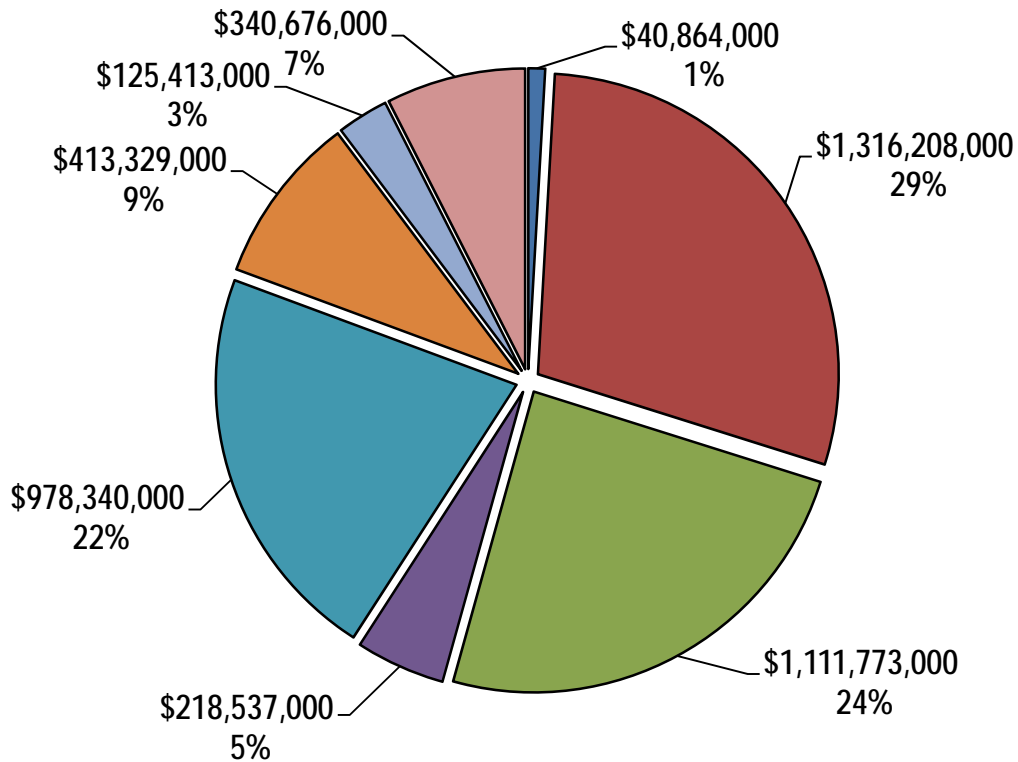
The FY 2014-15 Proposed Budget is balanced at \$6.194 billion, of which \$4.545 billion represents the direct operating budget and \$1.649 billion is funding for capital projects. The operating budget is three percent higher than the FY 2013-14 Adopted Budget of \$4.410 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Services Area (UMSA) General Fund, Library System, and Fire Rescue Service District budgets, total \$1.905 billion, which is 1.6 percent higher than the FY 2013-14 Adopted Budget and represents 42 percent of the total operating budget. Unfunded needs in the operating budget total \$182 million.

#### OPERATING EXPENDITURES (EXCLUDING INTERAGENCY TRANSFER)

Funding Use	Actuals		Actuals		Actuals		Budget			
	FY 2010-11	%	FY 2011-12	%	FY 2012-13	%	FY 2013-14	%	FY 2014-15	%
Policy Formulation	\$ 44,023,000	1	\$ 37,335,000	1	\$ 37,225,000	1	\$ 40,871,000	1	\$ 40,864,000	1
Public Safety	\$ 1,314,587,000	30	\$ 1,249,312,000	31	\$ 1,242,545,000	30	\$ 1,300,553,000	29	\$ 1,316,208,000	29
Transportation	\$ 879,215,000	20	\$ 880,004,000	20	\$ 903,307,000	22	\$ 1,046,707,000	24	\$ 1,111,773,000	24
Recreation/Culture	\$ 221,559,000	5	\$ 206,023,000	6	\$ 182,707,000	4	\$ 185,703,000	4	\$ 218,537,000	5
Neighborhood/Infrastructure	\$ 828,480,000	19	\$ 806,801,000	19	\$ 851,803,000	21	\$ 936,427,000	21	\$ 978,340,000	22
Health and Human Services	\$ 575,135,000	14	\$ 520,906,000	13	\$ 520,338,000	13	\$ 409,286,000	9	\$ 413,329,000	9
Economic Development	\$ 138,109,000	4	\$ 116,847,000	3	\$ 123,958,000	3	\$ 127,143,000	3	\$ 125,413,000	3
General Government	\$ 291,469,000	7	\$ 248,506,000	7	\$ 238,576,000	6	\$ 363,755,000	8	\$ 340,676,000	7
<b>Total</b>	<b>\$ 4,292,577,000</b>		<b>\$ 4,065,734,000</b>		<b>\$ 4,100,459,000</b>		<b>\$ 4,410,445,000</b>		<b>\$ 4,545,140,000</b>	

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

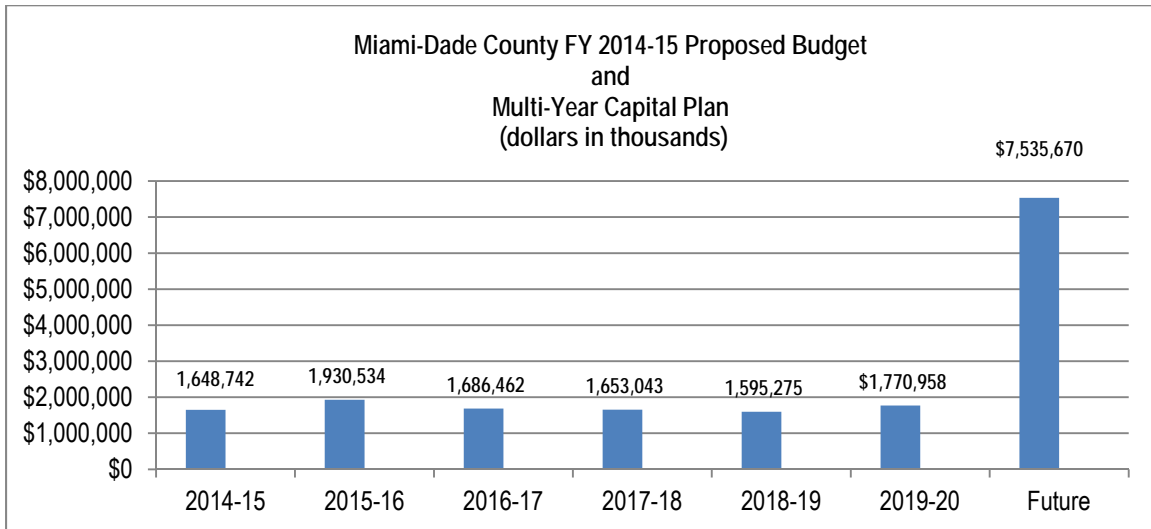
### OPERATING EXPENDITURES (cont'd) (EXCLUDING INTERAGENCY TRANSFER)



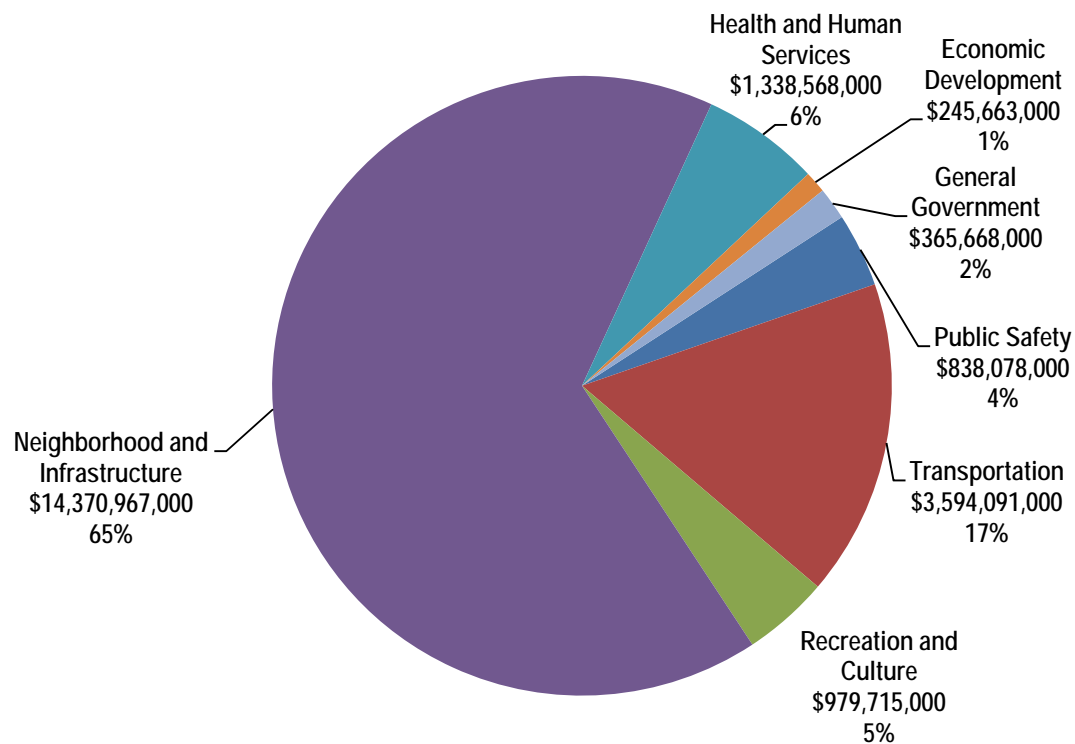
The Capital Budget and Multi-Year Plan outlines revenues and expenditures for current and new capital projects necessary to maintain, improve, and expand public facilities and infrastructure to support County operations and meet the service demands of residents and visitors to Miami-Dade County. The Capital Budget has projects in each of the County's Strategic Areas: Public Safety, Transportation, Recreation and Culture, Neighborhood and Infrastructure, Health and Human Services, Economic Development, and General Government.

The County's Proposed Multi-Year Capital Improvement Plan totals \$ 21.733 billion and includes 608 active capital projects across all strategic areas. The graph on the next page details the annual programmed expenditures. The funding sources for the Proposed Capital Improvement Plan include 61.03 percent from revenue bonds or special obligation bonds, 16.37 percent from County proprietary operations, 4.82 percent from other County sources and other non-County sources, 10.16 percent from general obligation bonds, 2.08 percent from the state grants, 2.51 percent from impact fees, and 3.03 percent from federal grants.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



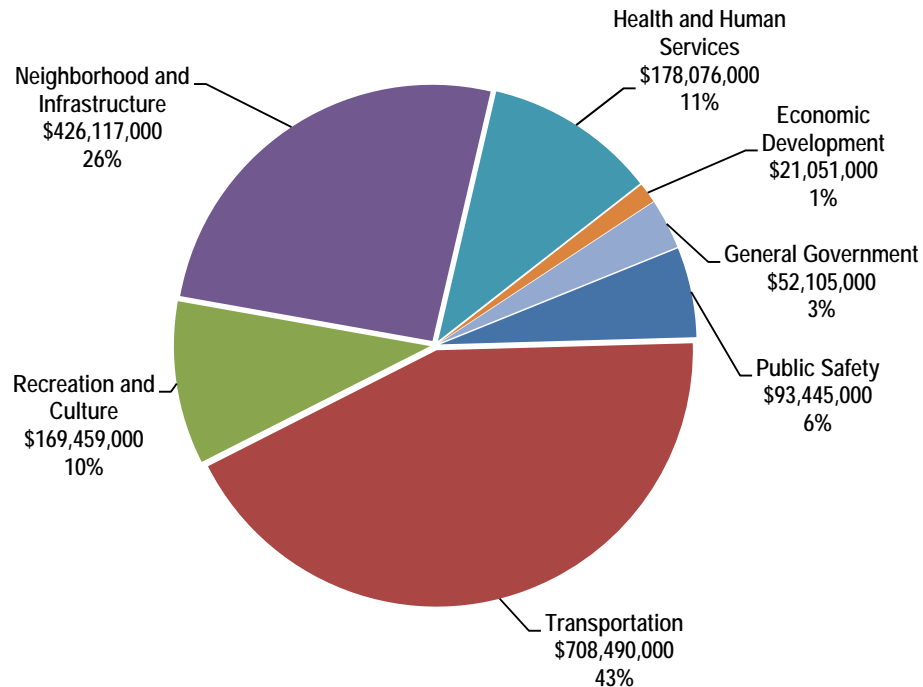
**Miami-Dade County FY 2014-15 Proposed Budget and Multi-Year Capital Plan  
All Years Expenditure by Strategic Area  
\$21,732,749,000**



## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

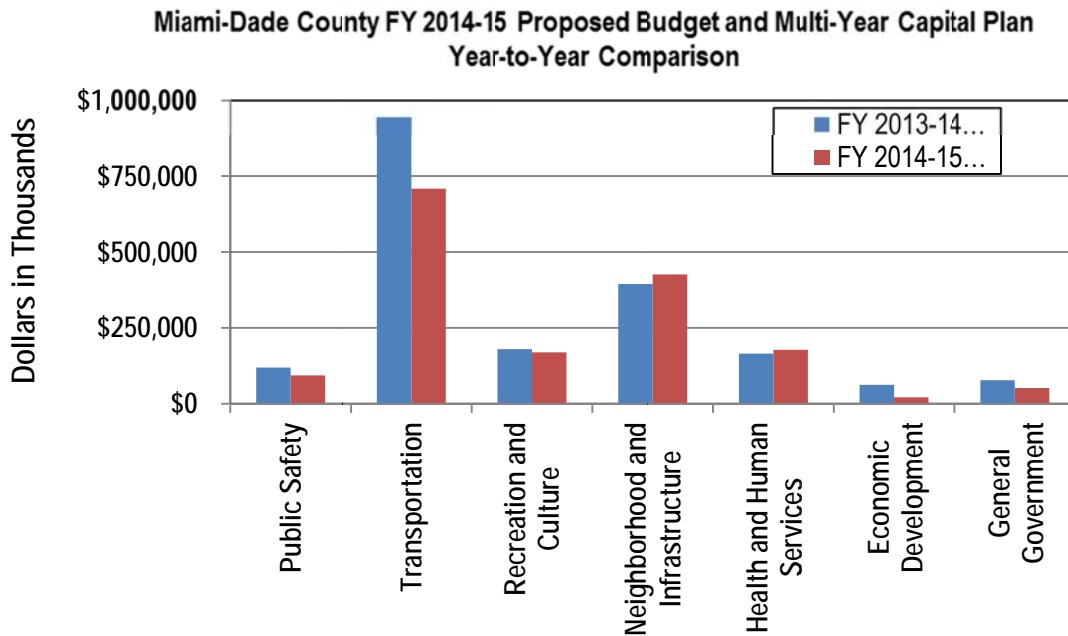
The FY 2014-15 Proposed Capital Budget, the first programmed year of the Proposed Multi-Year Plan, totals \$1.649 billion, which is approximately 15 percent lower than the FY 2013-14 Adopted Budget of \$1.944 billion, due to various major capital projects either completed or projected to be completed in the upcoming fiscal year to include the Children's Courthouse, Perez Art Museum Miami (PAMM), Patricia and Phillip Frost Museum of Science, Arcola Police District Station, Gran Via Affordable Housing Complex, the Northeast Library, the Port Tunnel, the Port's bulkhead dredging, and the Lillie M. Williams Center (formerly known as the Arcola Lakes Head Start Center). The Proposed Capital Budget was developed with the intent to fund projects that support economic development, livability and sustainability of our community. For presentation purposes in the FY 2014-15 Proposed Budget and Multi-Year Capital Plan, for ongoing or recurring yearly projects, prior year revenues that were expended are not shown in most cases to avoid artificially inflating the overall capital plan by showing cumulative expenditures that have already occurred.

Miami-Dade County FY 2014-15 Proposed Budget and Multi-Year Capital Plan Expenditures  
by Strategic Area  
\$1,648,742,000





## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



### Revenues

Although not the largest source of revenue in the operating budget, the most significant source of *discretionary* operating revenue to local governments in Florida is property tax revenue. The estimated countywide tax roll change (from the 2013 preliminary roll) for FY 2014-15 is an increase of 6.8 percent. In accordance with Amendment 10 to the State Constitution, the increase in property assessments for 2013 homestead residential properties was set at 1.5 percent. Due to the increases in property values, ad valorem revenue is budgeted at \$85.159 million more than the FY 2013-14 Adopted Budget. Non-ad valorem revenues are projected to increase for FY 2013-14 as the economy rebounds. The use of one-time revenues to support on-going operations is eliminated for FY 2014-15.

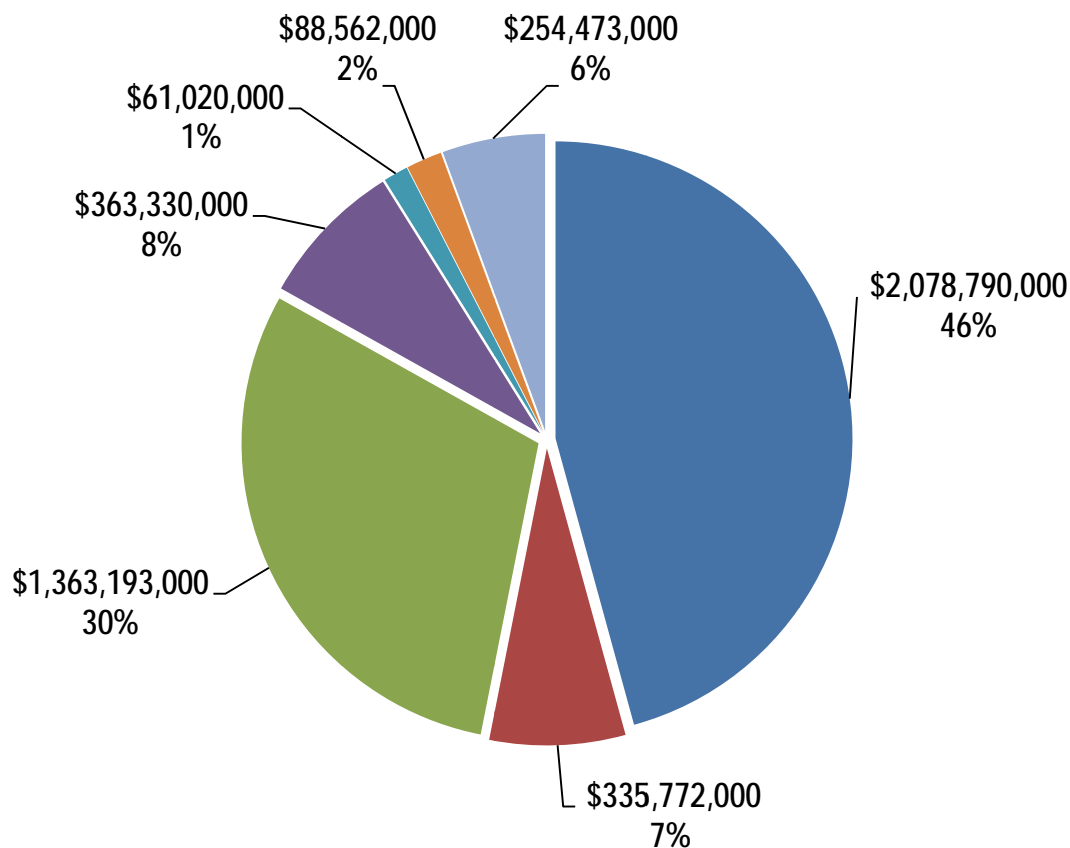
Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (i.e. Miami-Dade Fire Rescue Service District and Library System); a special assessment (e.g. solid waste collection services in Public Works and Waste Management); or by proprietary revenue, including grants, which augment a General Fund subsidy (e.g. Parks, Recreation and Open Spaces). Certain proprietary revenues also support functions in multiple departments, such as storm water utility revenues, tourist tax revenues, and local option gas taxes (as described in Appendix L and M). Proprietary operations, such as the Port of Miami and the Water and Sewer Department, will grow to the extent that their activity and operating revenues permit. The residential solid waste collection fee is held flat at \$439 per year and solid waste disposal fees are adjusted by the consumer price index which is 1.5 percent for FY 2014-15. Water and wastewater retail fees for operations and debt service requirements are proposed to increase by six percent. The bill of the average retail water and sewer customer (6,750 gallons per month) will increase to approximately \$48.11, or by \$2.72 per month. The preliminary estimate for the increase in landing fees for Miami International Airport is 25 cents to \$2.00 in FY 2014-15. Miami-Dade Transit fares increased from \$2.25 to \$2.50. A small number of rate and miscellaneous adjustments are included in the budget, such as terminal, concourse and rental, parking, wet slips at marinas, Vizcaya Museum and Gardens, Zoo Miami, and various animal services fees.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

The proprietary departments pay an administrative reimbursement payment to the general fund. The administrative reimbursement payment is calculated by determining the percentage of the entire general fund represented by the internal support functions that serve the whole County and all departments. This percentage is then applied to the budget of the proprietary functions. This rate has been adjusted to 3.45 percent from 3.3 percent last year. The payment from the Aviation Department is calculated utilizing a unique basis determined in concert with the Federal Aviation Administration. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 74 percent Countywide and 26 percent UMSA.

### OPERATING REVENUES (EXCLUDING INTERAGENCY TRANSFER)

Funding Source	Actuals		Actuals		Actuals		Budget			
	FY 2010-11	%	FY 2011-12	%	FY 2012-13	%	FY 2013-14	%	FY 2014-15	%
Proprietary	\$2,756,751,000	49	\$3,189,118,000	51	\$2,908,499,000	45	\$1,988,820,000	45	\$2,078,790,000	46
Federal and State Grants	\$ 497,339,000	9	\$ 443,413,000	9	\$ 433,567,000	10	\$ 331,526,000	8	\$ 335,772,000	7
Property Tax	\$1,423,698,000	28	\$1,242,485,000	26	\$1,214,951,000	28	\$1,278,034,000	29	\$1,363,193,000	30
Sales Tax	\$ 249,882,000	5	\$ 294,219,000	5	\$ 345,997,000	6	\$ 352,236,000	8	\$ 363,330,000	8
Gas Taxes	\$ 66,485,000	1	\$ 64,378,000	1	\$ 65,775,000	1	\$ 61,114,000	1	\$ 61,020,000	1
Misc. State Revenues	\$ 82,974,000	2	\$ 85,908,000	2	\$ 89,266,000	2	\$ 85,587,000	2	\$ 88,562,000	2
Miscellaneous	\$ 332,707,000	6	\$ 359,474,000	6	\$ 338,831,000	8	\$ 313,128,000	7	\$ 254,473,000	6
<b>Total</b>	<b>\$5,409,836,000</b>		<b>\$5,678,995,000</b>		<b>\$5,396,886,000</b>		<b>\$4,410,445,000</b>		<b>\$4,545,140,000</b>	



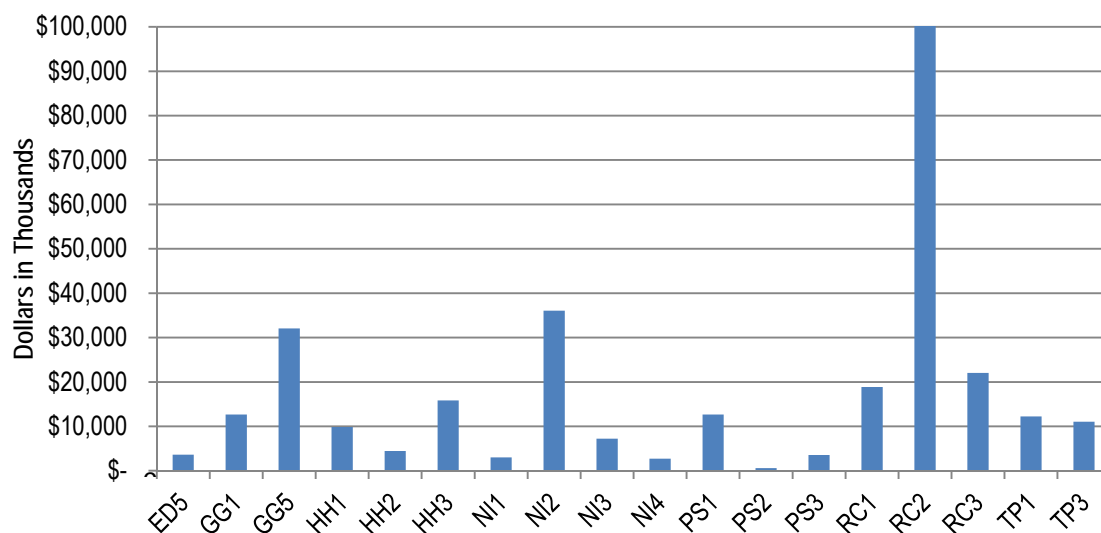
## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### General Obligation Bond (GOB) Programs

General obligation bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the County (excluding exempt property as required by Florida law). The full faith, credit, and taxing power of the County is irrevocably pledged to the prompt payment of both principal and interest on the bonds as they become due and payable. Pursuant to the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds. Although titled as a Special Obligation Bond Program, this same rule of law applies to the voted debt for the Fire Rescue District Bonds, but only for taxable real and tangible personal property within the Fire Rescue District.

The FY 2014-15 proposed countywide voted debt millage for general obligation bonds is 0.4500 mills. This rate includes the recent voter-approved General Obligation Bond Program to improve the Jackson Health System infrastructure (0.0280 mills). The millage rate for the County's general obligation bond programs remains at 0.4220 mills. The FY 2014-15 Proposed Fire Rescue District voted debt service millage, which funds principal and interest payments for the 2002 Fire District Special Obligation Bond Program is 0.0114 mills. The chart below shows expenditures in the BBC-GOB program for FY 2014-15 by strategic goal.

FY 2014-15 GOB Proposed Expenditures By Strategic Goal



#### Strategic Goals

ED5: Revitalized communities

GG1: Friendly government

GG5: Goods, services and assets that support County operations

HH1: Healthy Communities

HH2: Basic needs of vulnerable Miami-Dade County residents are met

HH3: Self-sufficient population

NI1: Responsible growth and a sustainable built environment

NI2: Effective infrastructure services

NI3: Protected and restored environmental resources

NI4: Safe, healthy and attractive neighborhoods and communities

PS1: Reduced crime

PS2: Reductions in preventable death, injury and property loss

PS3: Effective emergency and disaster management

RC1: Recreation and cultural locations and facilities that are sufficiently distributed throughout Miami-Dade County

RC2: Attractive and inviting venues that provide world-class recreational and cultural enrichment opportunities

RC3: Wide array of outstanding programs and services for residents and visitors

TP1: Efficient transportation network

TP3: Well-maintained transportation system and infrastructure

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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### *Planned Financings*

The Proposed Capital Budget includes capital financings that are planned for FY 2014-15. The financial markets are very unpredictable so final amounts for these proposed transactions will be determined when the authorizing legislation is presented to the Board of County Commissioners for approval and at the time the transactions are priced in the market:

- Aviation Revenue Refunding Bonds (Winter 2014 and Spring/Summer 2015)
- Capital Asset Bonds (Summer 2015)
- General Obligation Bonds Public Health Trust (Fall 2014)
- Conversion of the Building Better Communities Flexible Drawdown Bonds from Variable to Fixed – (Winter 2015)
- General Obligation Bonds Building Better Communities Program Flexible Drawdown Variable Bond – (Winter 2015)
- General Obligation Refunding Bonds – (Fall 2014)
- Seaport Revenue Bonds (Summer 2015)
- Transit System Surtax Revenue Bonds (Winter 2015)
- Water and Sewer Revenue Bonds (Spring 2015)

### *Expenditures*

The FY 2014-15 Proposed Budget was developed to create a sustainable spending plan, without increasing the total tax rate. In order to accomplish this, assuming that all concessions negotiated in previous bargaining agreements are returned to unionized employees, service reductions are necessary. Our goal in identifying these reductions was to preserve the service on the street to the greatest extent possible. Back office and support functions have been significantly reduced which will impact our ability to procure, execute contracts, submit payments to vendors and other entities, monitor compliance, and provide reports. Services that are outside of the core responsibilities of local government are also reduced. Response times to non-emergency requests will be impacted as well as the hours of availability for the 311 Answer Center. Details of all reductions are included as an attachment to the Executive Summary, as well as in each departmental narrative in Volumes 2 and 3.

### *Public Safety*

Public safety functions are the core service for every local government. The FY 2014-15 Proposed Budget preserves the positions that provide direct service on the street. Reductions are made to administrative and specialized units in the Police Department, but patrol units, General Investigative Units, and other district services are not reduced. In the Corrections & Rehabilitation Department, Boot Camp and the I'm Ready program are discontinued and all available revenue from the inmate welfare fund is utilized in order to maintain a minimal level of rehabilitative programming and fully staff the correctional facilities in accordance with the federal standards imposed through recent agreements with the Department of Justice. Several projects called for by the Federal Settlement Agreement were initiated in FY 2013-14. The millage rate for the Fire Rescue District is reduced, but projections allow for a continuation of the same level of service, as well as hiring 55 new fire fighters. At this millage rate, service will be sustainable even as the SAFER grant sunsets in FY 2015-16. The general fund subsidy to the Juvenile Services Department is reduced, but offsetting revenue has kept services whole. The Medical Examiner will fill all positions needed to address issues that would impact accreditation. We will continue to work through the fiscal year with the State

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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Attorney, Public Defender, Clerk of Courts, and Chief Judge to make sure that our court system's responsibilities are addressed within the limited revenues we have available.

Capital projects in the Public Safety strategic area accounts for six percent of the County's overall FY 2014-15 Proposed Capital Budget (\$93.445 million). Major projects include the completion of the Children's Courthouse, continued renovations of the Miami-Dade Courthouse Façade, improvements to the Miami-Dade Public Safety Training Institute, the purchase of Smart Trailers for Police District stations, renovations of the Pre-Trial Detention Center, construction and renovations of various Fire Rescue stations, construction of the Joseph Caleb parking garage and courtrooms and various tower improvements.

### *Economic Development*

The structure of the Department of Regulatory and Economic Resources continues to be tweaked to ensure the combination of the key functions involved with economic development and business and environmental regulation develop seamlessly. The department is focused on making Miami-Dade County a place where people want to do business and can be successful, from the small Mom and Pop business to the international conglomerate. Allocations from the Building Better Communities Economic Development Fund will be brought to the Board for consideration in the coming months. In FY 2014-15, the Internal Services Department will continue to manage the various affordable housing projects throughout the county. The Economic Development strategic area represents one percent of the County's overall FY 2014-15 Proposed Capital Budget (\$21.051 million).

### *Neighborhoods and Infrastructure*

The additional funding allocated in FY 2013-14 to support a No-Kill shelter in the Animal Services Department is continued. The Water and Sewer Department continues to address the issues raised in the Federal Consent Decree and other projects needed to stabilize and expand our water and sewer infrastructure. Efforts to reduce overhead cost will be explored in upcoming months and savings identified will be used to expedite these projects. Traffic and street sign replacement and NEAT team efforts are proposed to be reduced and focus will be placed on services within the unincorporated area. Residential fees for garbage and trash collection are not increased, but fees for water and sewer services will be increased by six percent for residential customers and four percent for wholesale customers to support the additional cost of debt service. The Neighborhood and Infrastructure strategic area represents 26 percent of the County's overall FY 2014-15 Proposed Capital Budget (\$426.117 million).

### *Recreation and Culture*

The proposed budget for Library services represents a compromise offsetting the loss of carryover revenue which supported the department through FY 2013-14 with savings accomplished through service delivery changes and a millage rate increase to generate additional ad valorem revenue. No libraries will be closed, except for California Club due to the expiring lease. The Northeast Library will open and total operating hours will remain the same system wide. Daily hours will be adjusted in order to open Regional libraries (West Dade, West Kendall, South Dade, North Dade, and Miami Beach), Coral Gables, Northeast, and Homestead Branch libraries on Sundays. Funding for County majors grants and cultural grants has been reduced by ten percent. The operating subsidies for the Patricia and Phillip Frost Museum of Science and Vizcaya Museum and Gardens remain the same; the subsidy for HistoryMiami and the Perez Art Museum Miami are increased to support the cost of the expanded facilities. Parks, Recreation and Open Spaces Department will convert full-time positions to part-time hours, benefiting from the work hour flexibility. The West Course of the Golf Club of Miami will be converted to a passive park. Other service adjustments will

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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be made and it is expected that the security and aesthetics at all parks will be negatively impacted by staffing changes. Zoo Miami hours will be reduced to 10:00 am to 5:00 pm on weekdays. Capital projects for the Recreation and Culture strategic area accounts for ten percent of the County's overall FY 2014-15 Proposed Capital Budget (\$169.459 million) - major projects include the completion of the new Patricia and Phillip Frost Museum of Science, the Northeast Library, and the Zoo Miami Florida Exhibit.

### *Health and Human Services*

The FY 2014-15 Proposed Budget includes a reduction to non-residential services provided as part of the Treatment Alternatives to Street Crimes (TASC) program. Referrals to this program will be redirected to private providers of counseling services. Residential treatment will continue as currently provided. Overhead will be reduced and service delivery will be adjusted to be as efficient as possible. The FY 2014-15 Proposed Capital Budget in the Health and Human Services strategic area includes projects such as the design and construction a second Domestic Violence Shelter, and general obligation bond-funded projects at Jackson Health System. The Health and Human Services strategic area represents 11 percent of the County's over FY 2014-15 Proposed Capital Budget for a total of \$178.076 million.

Funding for community-based organizations (CBOs) and the Mom and Pop program has been reduced by ten percent for FY 2014-15 with continuation funding provided to currently contracted CBOs. In order to maintain this level of funding, allocations to 24 organizations which either declined funding, were unable to execute contracts, or were rescinded for performance or financial oversight issues were recaptured. An additional five organizations are still pending contract execution and 14 organizations are currently suspended for performance or financial oversight issues. To the extent these allocations are recaptured, funding may be allocated to additional organizations in good standing. Policy direction concerning the allocation of funding to community-based organizations in the future is still under consideration by the Board. Funding for the In-kind Services Reserve has been discontinued. Starting in FY 2014-15, the Health Department contract with the County will be administratively renewed on an annual basis.

The maintenance of effort payment to the Public Health Trust will be \$147.220 million for FY 2014-15, \$133.352 million from the millage equivalent calculation and \$13.868 million as a percentage of the non-ad valorem revenue in the general fund. This amount exceeds the minimum guaranteed to the Public Health Trust for FY 2014-15 in order to provide funding for the expanded Mental Health services to be provided at the Turner Guilford Knight Correctional Facility.

### *Transportation*

In FY 2014-15, the Port of Miami will continue to complete the Port Tunnel and the Deep-Dredge projects to be ready for the Post Panamax market. Miami International Airport will focus on joint development occurring on Airport property throughout the system. The Transit Department will continue with its track and guideway rehabilitation and its bus enhancement and replacement program. Transit services are funded by federal grants, passenger revenues, the People's Transportation Plan surtax and the general fund Maintenance of Effort of \$167.869 million. The annual increase to the Maintenance of Effort is recommended to be suspended for one fiscal year. Capital projects in the Transportation strategic area account for \$708.490 million and represent 43 percent of the County's overall FY 2014-15 Proposed Capital Budget.

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### *General Government and Policy Formulation*

General Government and Policy Formulation funding is reduced in the Proposed Budget. The funding for the Board of County Commissioners and the County Attorney's Office has been adjusted for personnel costs, but does not support the current level of service. The general fund support in the Proposed Budget for the Office of the Mayor is 15 percent lower than FY 2013-14 and includes a reduction of two positions. The Office of the Inspector General will continue to hold two positions vacant. The Commission on Ethics and Public Trust will utilize carryover to partially support increased personnel costs.

The Elections Department budget is funded to address issues identified and recommendations made by the Mayor's Elections Task Force in FY 2013-14 which include re-precincting, the use of electronic voter check-in technology at all polling places, and the addition of five early voting sites to effectively administer scheduled general elections. To the extent increased resources are necessary to ensure successful elections, a mid-year budget amendment may be proffered. Funding is allocated to support facility and asset needs in Internal Services and information technology resources in the Information Technology Department, although required maintenance and renovation projects have been deferred. Efforts to improve efficiency through centralization of functions – including human resources, procurement, information technology, and financial activities will continue. The 311 Answer Center hours will be reduced to Monday to Friday 8 am to 5 pm. Approximately 400,000 calls are received in the hours slated to be eliminated. We are unsure as to whether those calls will be placed during the revised hours or if callers will no longer utilize the service, perhaps in favor of the County's web portal. Reductions in the general government areas, both those that were implemented in FY 2013-14 in response to our current year savings plans, as well as those proposed for FY 2014-15 will likely result in extended response times for requests, delays in procurement, reductions in our ability to execute, audit and monitor processes and contracts, delays in payments to vendors and other entities receiving funds, such as municipalities and other jurisdictions which receive distributions of ad valorem revenue. Capital projects in the General Government strategic area represent three percent of the County's overall FY 2014-15 Proposed Capital Budget for a total of \$52.105 million and include information technology implementations designed to improve efficiency and reduce future costs, as well as building projects necessary for life safety.

As part of this year's budget development process, conceptual terms have been negotiated with the City of Miami Beach administration to amend the schedule of payments made to the City from the County for development in the former South Pointe Community Redevelopment Area. By reducing annual payments in FY 2014-15 and FY 2015-16 by extending the payment, we will be able to establish a sustainable cash flow and maximize the use of resources available for core County functions. In exchange for this amendment, we have agreed in concept to amend the allowable use of this particular stream of revenue to the City, as well as terms for a recommended extension of the City Center Community Redevelopment Area to support the renovation and expansion of the Miami Beach Convention Center and increased support for convention center operations and maintenance, as well as to address other issues including the provision of beach maintenance and transit services. A number of agenda items to achieve the goals of this conceptual agreement will be brought to the Board of County Commissioners for consideration in the fall.

The Budget maintains our reserves, particularly the Countywide Emergency Contingency Reserves as noted before. Operating reserves as a portion of the General Fund are budgeted at 4.18 percent. The second payment of \$5 million for the FY 2011-12 loan from the Water and Sewer Department is included in the FY 2014-15 Proposed Budget.

### FIVE-YEAR FINANCIAL OUTLOOK

Our goal in the development of the FY 2014-15 proposed budget was to create a sustainable spending plan. Decisions regarding service expansion or reduction not only need to align with the Strategic Plan, but also with what can be reasonably expected in terms of future resources. We have developed financial forecasts for all four County taxing jurisdictions, as well as for certain proprietary operations such as Aviation, Seaport, Waste Management operations, Water and Sewer, and Transit which support the economy of our community. When adjusted for extraordinary contributions to reserves planned to begin in FY 2015-16, the four County taxing jurisdictions are balanced throughout the five-year period for the first time in a decade.

In developing the forecast, we utilize a set of assumptions which allow us to make reasonable projections and conclusions. However, these assumptions can be affected at any given time by external forces such as legislative actions, changes in the economy, and to the greatest extent, by local policy decisions. We use this document as one of our planning tools and revise it twice each year.

For tax-supported functions we develop our financial outlook utilizing incremental/inflationary methodology using current year service levels as the baseline for projections, making adjustments for defined and scheduled service expansions or reductions if any are planned.

Currently, the County is negotiating with our various labor organizations representing our employees. Since the outcome of these negotiations will not be totally understood by the time this document is published, a fundamental assumption has been made in this forecast that all prior concessions from the unions are eliminated and/or “snap back” as of October 1, 2014.

#### *Property Tax-Supported Budgets*

After several years of tax roll losses the tax roll began to recover in 2012, growing by 1.98 percent, then 3.39 percent in 2013, and 6.80 percent in 2014. We are assuming a five and half percent growth rate during this five-year period for Countywide and Library System, and five percent for the UMSA and Fire Rescue District.

The fiscal outlooks for the four property tax-supported budgets under the purview of the BCC have been significantly challenged in the last few years. However, due to the normalization of the tax roll performance, and recurring expenditure adjustments recommended as part of the FY 2014-15 Proposed Budget, this outlook is significantly improved. The Fire Rescue District is challenged in FY 2015-16 due to the elimination of the SAFER grant, however, the district will have accumulated sufficient operating reserves to cover this gap. The millage rates used to develop the revenue forecast for the property tax-supported budgets assume that the proposed millage rates for FY 2014-15 are held flat thereafter.

The preliminary unaudited General Fund carryover balance for year-end FY 2013-14 is estimated at \$28.3 million. The Countywide General Fund Emergency Contingency Reserve balance for FY 2013-14 is \$42.9 million. In FY 2012-13, a \$9 million transfer from this reserve was made to the Fire Rescue District to compensate for the unexpected losses in ad valorem revenues as a result of Value Adjustment Board refunds. Although further losses of ad valorem revenues may be expected by the end of FY 2013-14, it is difficult to estimate the final impact. As part of this financial outlook, appropriate expenditure allocations have been made to replenish the Countywide Emergency Contingency Reserve to the FY 2008-09 levels starting in FY 2015-16.

As previously stated, in addition to trying to address service needs for the community, economic trends and federal and state legislation may have a significant impact on the overall County budget. Legislation such as potential



## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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increases in Medicaid costs, continuing increases in the County's contribution to the State's retirement fund, and policies that increase inmate jail population, can affect the budget significantly. It is our assumption that beyond FY 2014-15, as a result of actuarial updates and unless further plan modifications and/or employee contributions are adopted, it is our expectation that the FRS rates may continue to climb. Increase costs of health care coverage and other unanticipated events may also have an impact. Future incorporations and annexations by existing municipalities could also impact the County's budget. The Fire Rescue District and the Library System have curtailed any future service expansions due to revenue limitations. The UMSA budget is less dependent on property tax revenue and as such benefits from the growth in other revenues such as sales tax, utility taxes, communication tax, etc., which have shown robust performance in the last year. However, UMSA is constantly being impacted by increasing law enforcement costs which represent approximately 75 percent of its operating budget and as a result is forecasted to generate deficits in the last three years of this forecast.

The Library District, Fire Rescue District, and general fund (Countywide and UMSA combined) show balanced budgets, when adjusted for extraordinary contributions to reserves, in the five year forecast for the first time in recent years. This plan will not systematically address all unmet needs identified by our departments, which total \$182 million and are detailed in each department's narrative in Volumes 2 and 3.

### *Assumptions*

#### Millage Rates

Operating millage rates for all four taxing jurisdictions are kept at the FY 2014-15 millage levels.

#### Tax Roll Growth

For planning purposes, the Countywide and Library System property tax rolls are assumed to increase 5.5 percent in FY 2014-15 and thereafter. The UMSA and Fire Rescue District property tax roll are expected to grow 5.0 percent in the same span of time.

#### Inflation\*

<u>Fiscal Year</u>	<u>Inflation Adjustment</u>
2016	2.10%
2017	2.20%
2018	2.40%
2019	2.40%

\*Source: Congressional Budget Office

#### Incorporations and Annexations

No new incorporations or significant annexations are assumed for the next five years for purposes of forecasting revenues and expenditures.

#### Service Levels

It is assumed that proposed levels of service for FY 2014-15 are maintained for the next five years.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

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### Transit Growth

General Fund support to the Miami-Dade Transit Department in FY 2015-16 is increased by 3.5 percent pursuant to local ordinance. In FY 2016-17 and FY 2017-18 extraordinary contributions from the General Fund are programed to deal with increasing debt service obligations.

### New Facilities

This year the Fire Rescue District will continue construction of the North Bay Village, Miami Lakes West, North Miami Beach, and Palmetto Bay stations and begin construction of the Coconut Palm station. All units to be assigned to these new stations are currently in service at other stations or at temporary locations. This year the Library system is expected to open the Northeast Library. Due to funding limitations, the Library System has pushed the Doral, Killian, and Hialeah Gardens branch projects to future years.

### One-Time Revenues

FY 2014-15 Proposed Budget does not include one-time revenues.

### Salary Expense

Salary expenses have been adjusted to reflect the impact of eliminating all union concessions. No cola adjustments are included throughout the scope of this plan.

### Health Insurance Costs

Health Insurance costs are increased approximately eight percent each year after FY 2014-15.

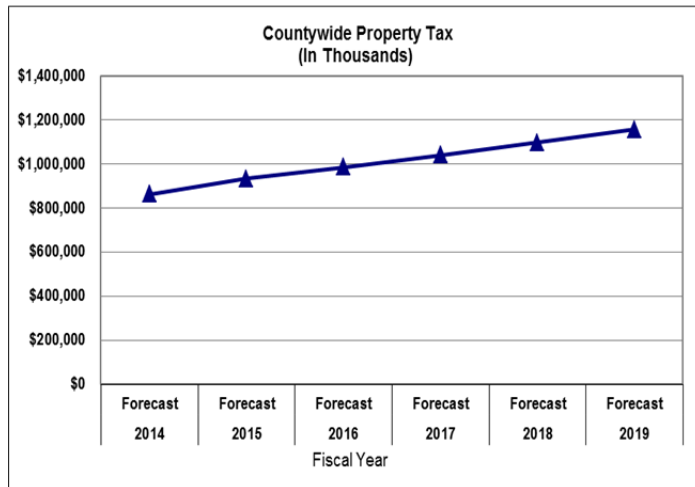
### Emergency Contingency Reserve

This five year plan includes the appropriate allocations to bring the Countywide Emergency Contingency Reserve back to the FY 2008-09 levels by FY 2016-17.

## REVENUE FORECAST

### COUNTYWIDE REVENUE FORECAST

#### Property Tax

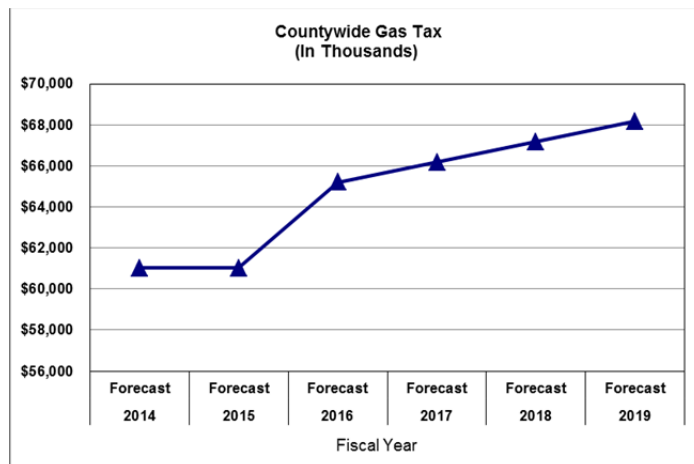


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	5.50%
2016-17	5.50%
2017-18	5.50%
2018-19	5.50%

Comments: Growth based on expected tax roll performance.

#### Gas Tax



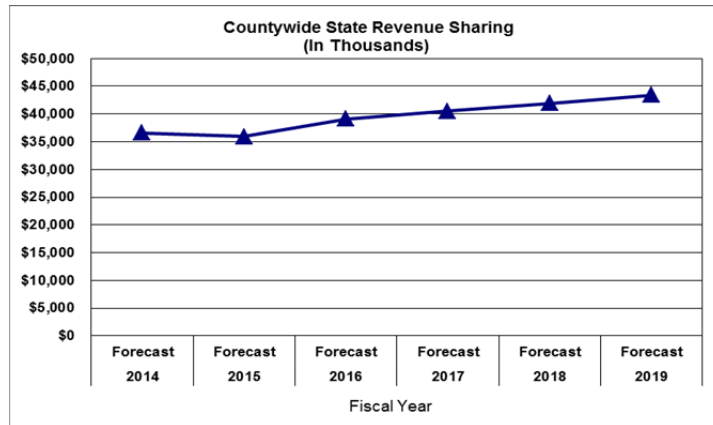
Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	1.50%
2016-17	1.50%
2017-18	1.50%
2018-19	1.50%

Comments: Revenues include only Miami-Dade County's allocation and do not include revenues which accrue to municipalities. Projections based on population growth.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### State Revenue Sharing

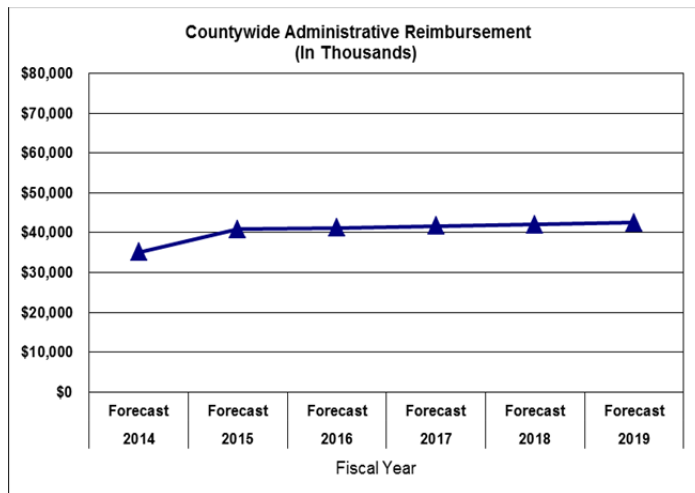


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.044 percent of State sales tax collections.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	3.50%
2016-17	3.50%
2017-18	3.50%
2018-19	3.50%

Comments: Net of debt service requirements. Projections based on historical trends.

### Administrative Reimbursement

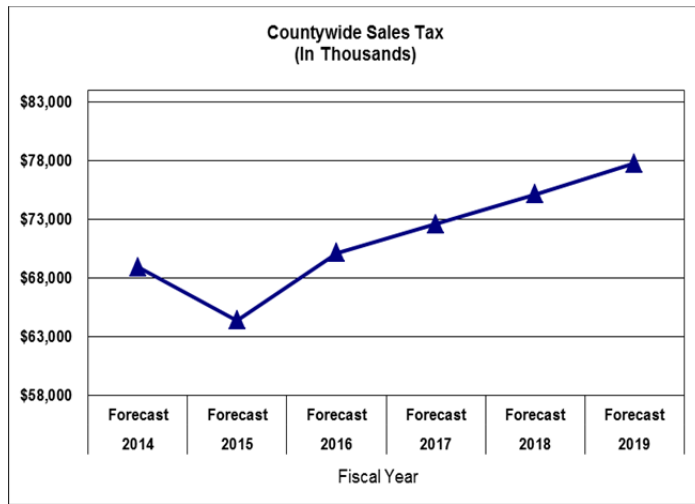


Description: Comprised of payments from proprietary operations towards County overhead.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	1.00%
2016-17	1.00%
2017-18	1.00%
2018-19	1.00%

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Sales Tax



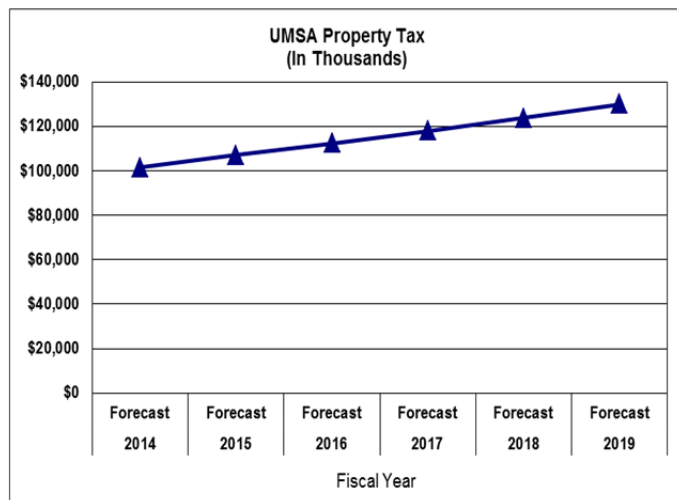
Description: The program consists of an ordinary distribution based on 8.8 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMMA jurisdictions is based on formula established by State law.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	3.50%
2016-17	3.50%
2017-18	3.50%
2018-19	3.50%

Comments: Projections based on historical trends.

### UMMA REVENUE FORECAST

### Property Tax



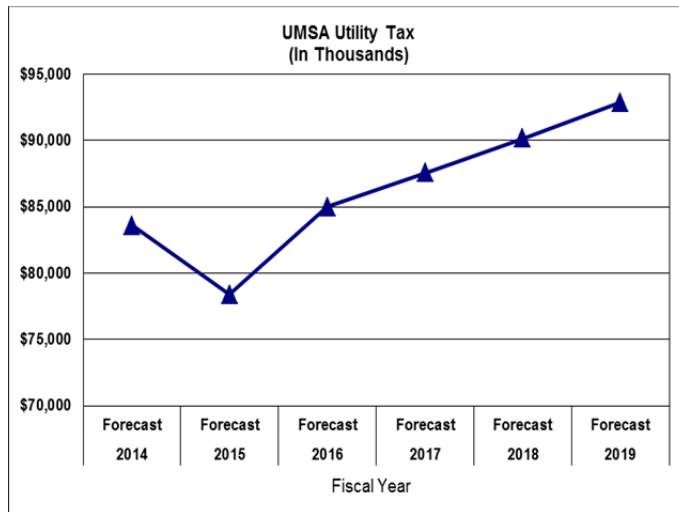
Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	5.00%
2016-17	5.00%
2017-18	5.00%
2018-19	5.00%

Comments: Growth based on expected tax roll performance.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Utility Tax

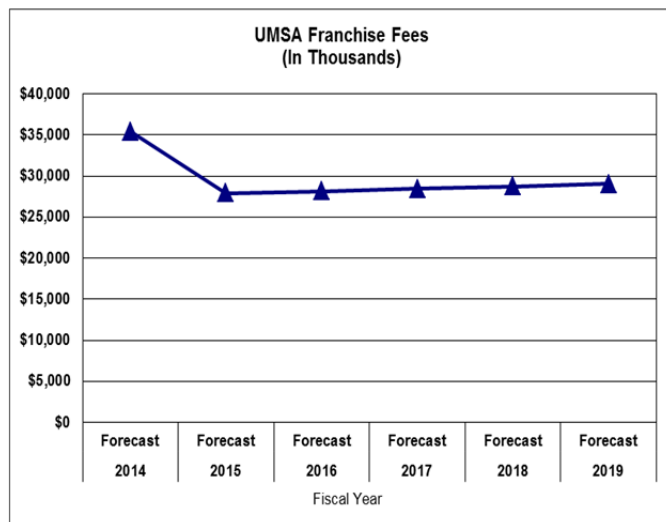


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	3.00%
2016-17	3.00%
2017-18	3.00%
2018-19	3.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on area population growth.

### Franchise Fees



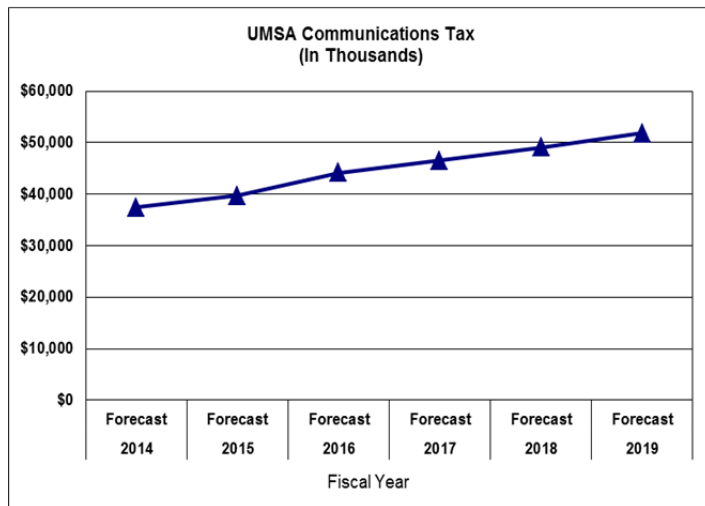
Description: Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	1.00%
2016-17	1.00%
2017-18	1.00%
2018-19	1.00%

Comments: Forecast based on population growth. Revenues are net of taxes paid and the portion that accrues to municipalities pursuant to inter-local agreements.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Communications Tax

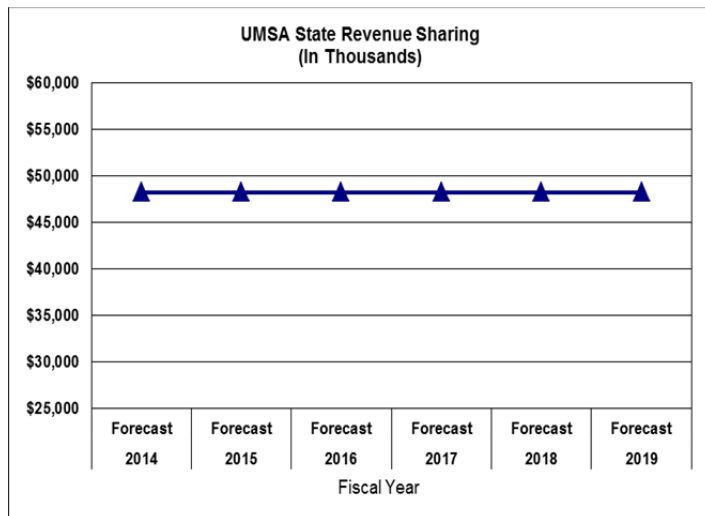


Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee, and communications permit fee.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	5.50%
2016-17	5.50%
2017-18	5.50%
2018-19	5.50%

Comments: Revenues are considered 100 percent UMSA. Projections based on population growth.

### State Revenue Sharing

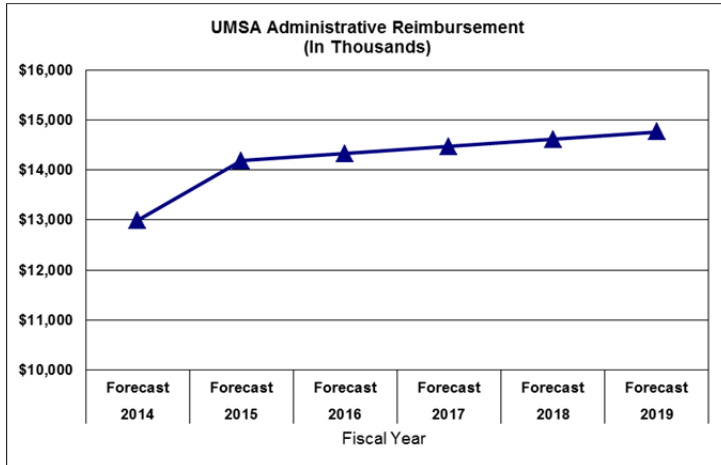


Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections, and municipality's relative ability to raise revenue. For UMSA, distributions have been fixed per State Statute.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	0.00%
2016-17	0.00%
2017-18	0.00%
2018-19	0.00%

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

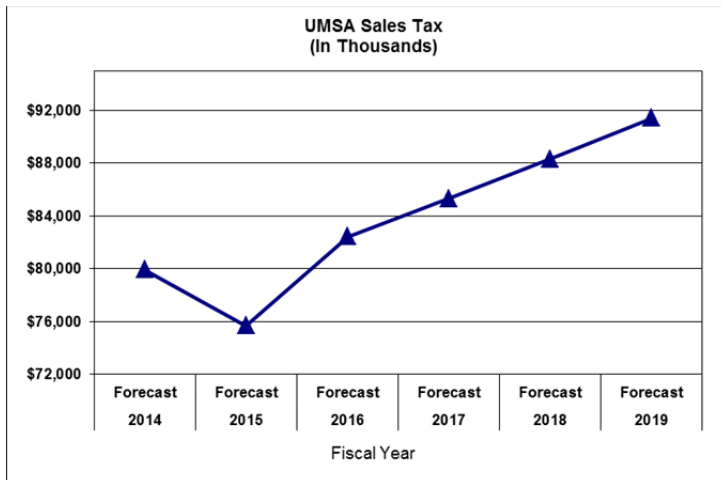
### Administrative Reimbursement



Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2015-16	1.00%
2016-17	1.00%
2017-18	1.00%
2018-19	1.00%

### Sales Tax



Description: The program consists of an ordinary distribution based on 8.8 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2015-16	3.50%
2016-17	3.50%
2017-18	3.50%
2018-19	3.50%

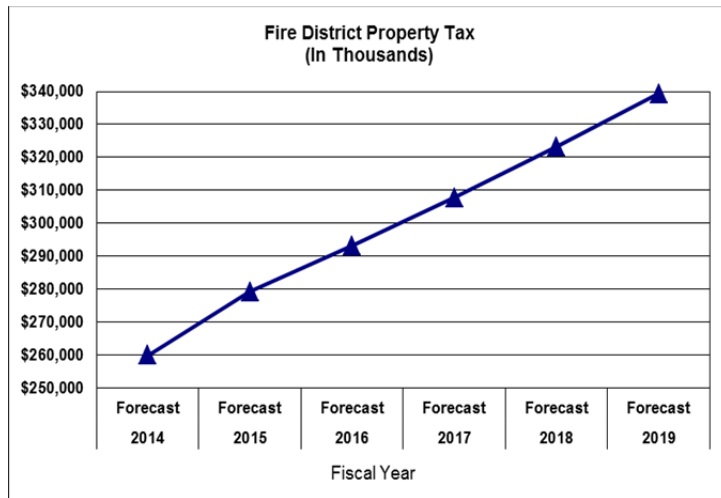
Comments: Projections based on historical trends.



# FY 2014-15 Proposed Budget and Multi-Year Capital Plan

## FIRE DISTRICT REVENUE FORECAST

### Property Taxes

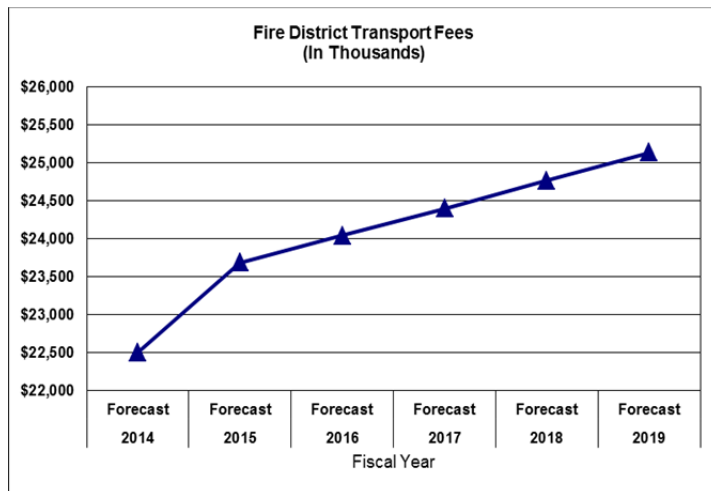


Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	5.00%
2016-17	5.00%
2017-18	5.00%
2018-19	5.00%

Comments: Growth based on expected tax roll performance.

### Transport Fee



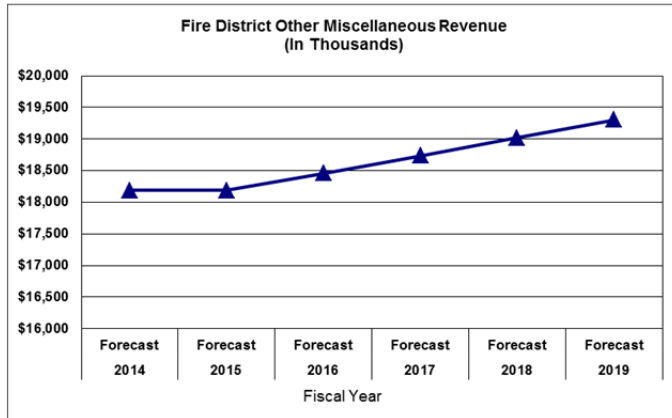
Description: Fees charged to individuals transported by Fire Rescue units.

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	1.50%
2016-17	1.50%
2017-18	1.50%
2018-19	1.50%

Comments: Projections based on population growth.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Other Miscellaneous



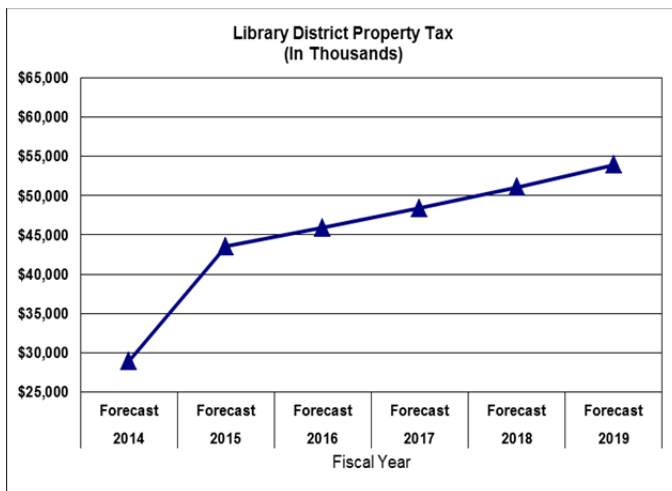
Description: Includes grants, plans review fees, and inspection service charges.

Fiscal Year	Growth
2015-16	1.50%
2016-17	1.50%
2017-18	1.50%
2018-19	1.50%

Comments: FY 2013-14 reflects reduction in federal grants.

### LIBRARY DISTRICT REVENUE FORECAST

#### Property Taxes



Description: Tax is levied on all non-exempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2015-16	5.50%
2016-17	5.50%
2017-18	5.50%
2018-19	5.50%

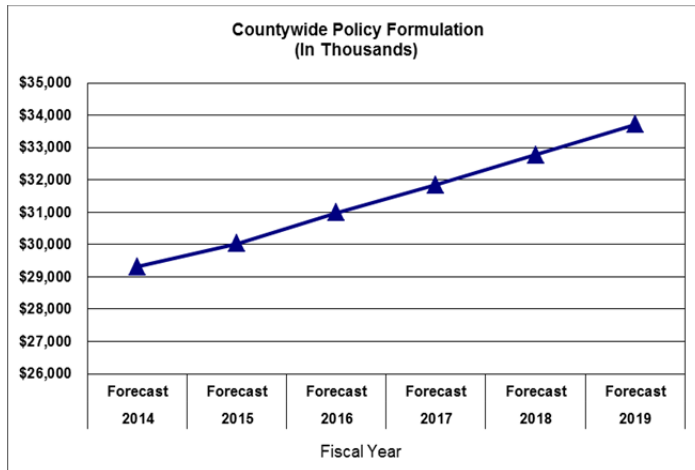
Comments: Growth based on expected tax roll performance. Reflects millage adjustment to compensate for the loss of carryover revenue.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### EXPENDITURE FORECAST

#### COUNTYWIDE EXPENSE FORECAST

##### Policy Formulation

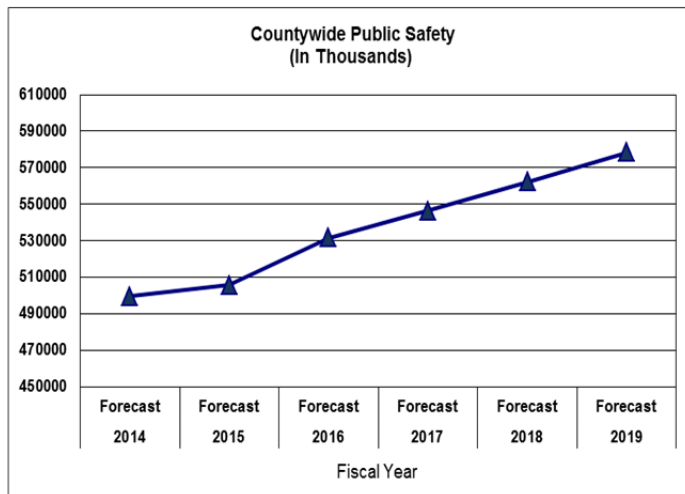


Description: Consists of the Office of the Mayor, Board of County Commissioners, and County Attorney.

Fiscal Year	Growth
2015-16	3.20%
2016-17	2.80%
2017-18	2.90%
2018-19	2.90%

Comments: Growth based on the county's inflationary rate.

##### Public Safety



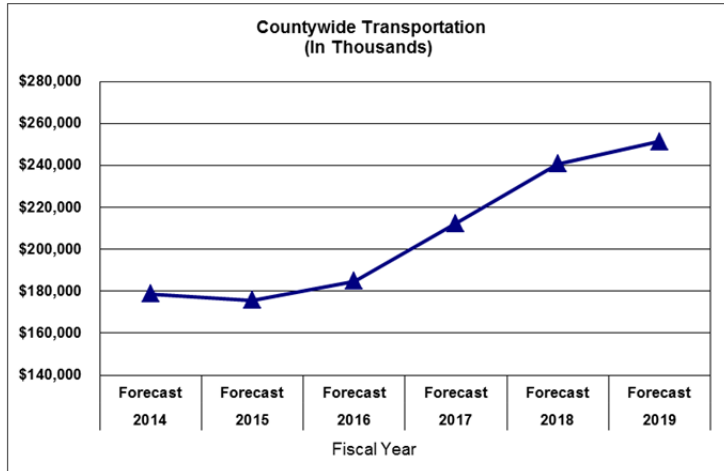
Description: Consists of Police, Juvenile Services, Judicial Administration, Office of the Clerk, Corrections and Rehabilitation, Fire Rescue, and Medical Examiner.

Fiscal Year	Growth
2015-16	5.10%
2016-17	2.80%
2017-18	2.90%
2018-19	2.90%

Comments: Growth based on county's inflationary rate.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Transportation

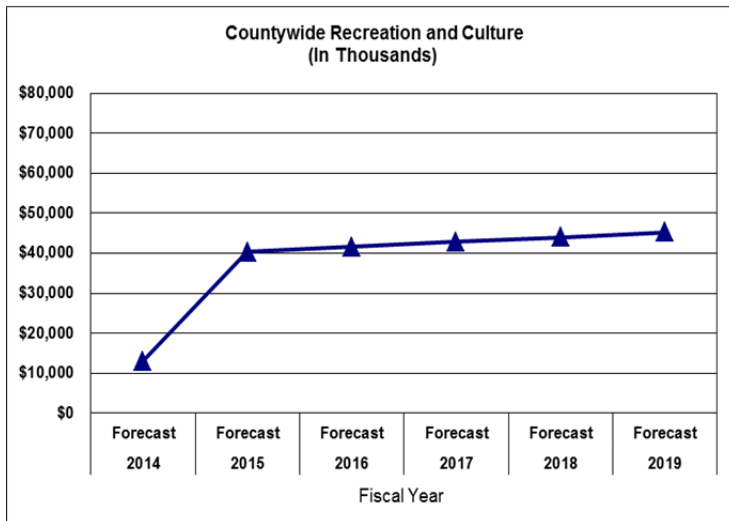


Description: Consists of transportation activities in Public Works and Waste Management and Miami-Dade Transit.

Fiscal Year	Growth
2015-16	5.10%
2016-17	14.90%
2017-18	13.40%
2018-19	4.40%

Comments: Growth affected by Transit maintenance of effort and the county's inflationary rate. Also includes additional support to transit to help offset future debt service requirements.

### Recreation and Culture



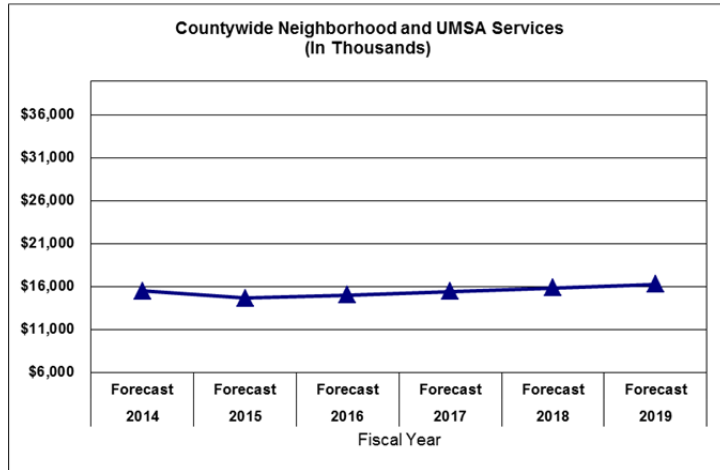
Description: Consists of Park, Recreation and Open Spaces and Cultural Affairs.

Fiscal Year	Growth
2015-16	3.20%
2016-17	2.80%
2017-18	2.90%
2018-19	2.90%

Comments: Growth based on the county's inflationary rate and the elimination of one time tourist tax proceeds to fund Park and Recreation eligible expenses.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Neighborhood and Infrastructure

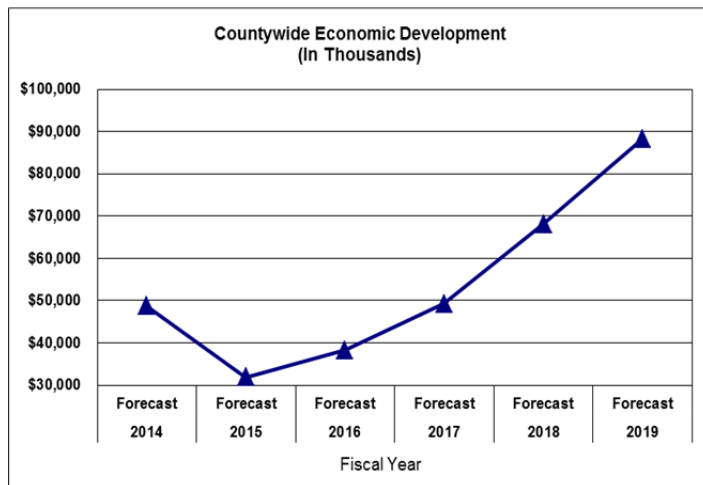


Description: Public Works and Waste Management and Animal Services.

Fiscal Year	Growth
2015-16	2.80%
2016-17	2.60%
2017-18	2.70%
2018-19	2.70%

Comments: Growth based on the county's inflationary rates and the impact of additional dedicated funding for Animal Services.

### Economic Development



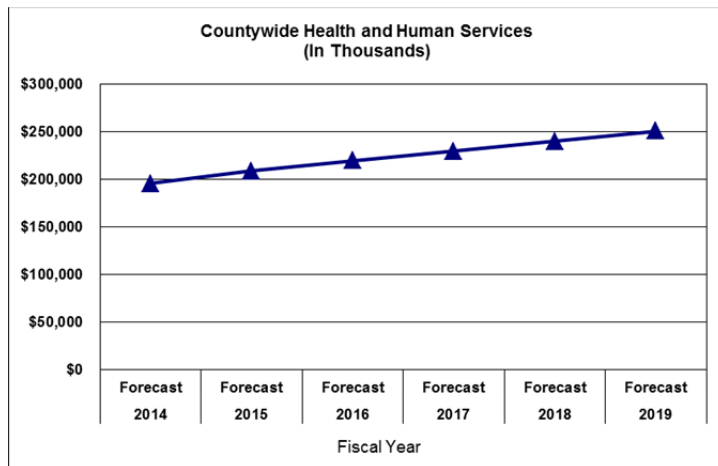
Description: Consists of Regulatory and Economic Resources, Miami-Dade Economic Advocacy Trust, and Tax Increment Financing payments associated with all Community Redevelopment Areas.

Fiscal Year	Growth
2015-16	5.30%
2016-17	5.30%
2017-18	5.30%
2018-19	5.30%

Comments: Growth based on the county's tax roll and inflationary rate.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Health and Human Services

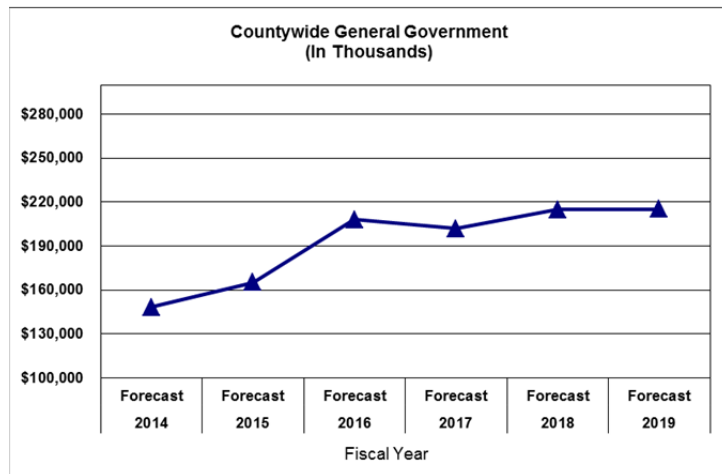


Description: Consists of the Public Health Trust (PHT) maintenance of effort payment and Community Action and Human Services.

Fiscal Year	Growth
2015-16	5.10%
2016-17	4.50%
2017-18	4.50%
2018-19	4.50%

Comments: Growth affected by PHT Maintenance of Effort and the county's inflationary rate. Includes Medicaid adjustment per State legislation provision.

### General Government



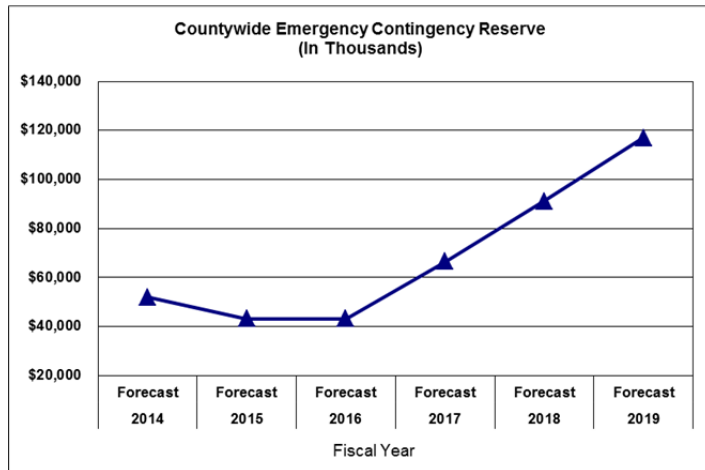
Description: Consists of Audit and Management Services, Human Resources, Internal Services, Management and Budget, Community Information and Outreach, Information Technology, Elections, Commission on Ethics and Public Trust, Inspector General, and the Property Appraiser.

Fiscal Year	Growth
2015-16	26.00%
2016-17	-3.10%
2017-18	6.40%
2018-19	0.20%

Comments: Growth based on the county's inflationary rate, variation of election expenses, and planned transfers to the Countywide Emergency Contingency Reserve.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

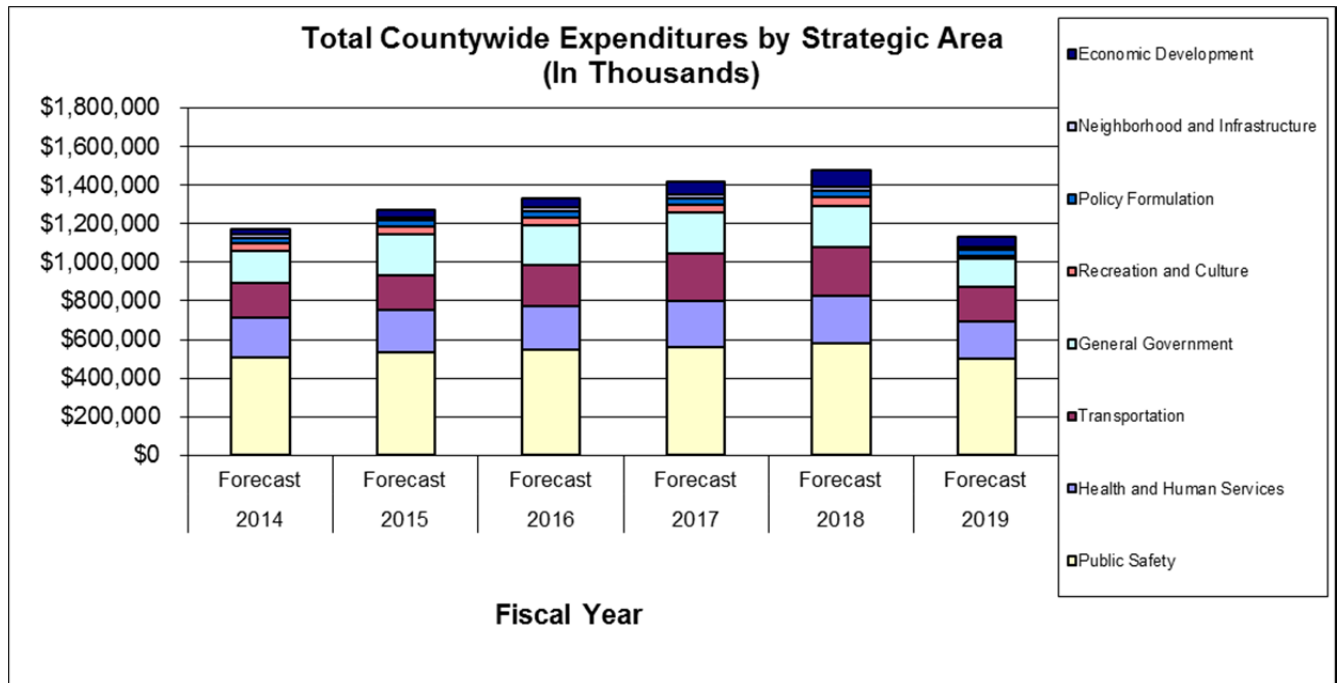
### Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2015-16	54.20%
2016-17	37.10%
2017-18	28.50%
2018-19	23.40%

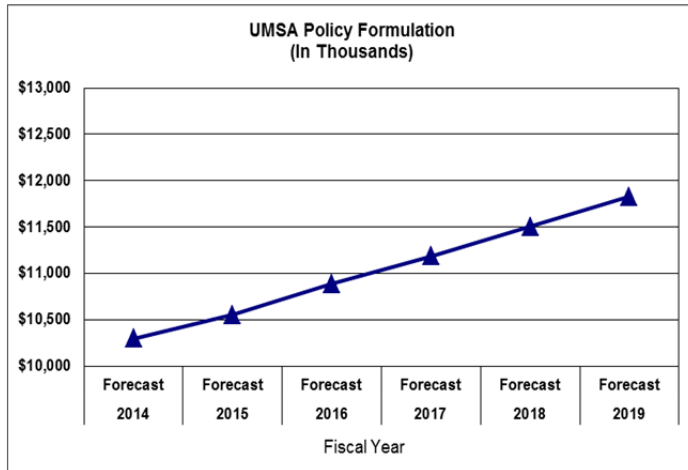
Comments: Plan assumes that transfers to the Countywide Emergency Contingency Reserve resume in FY 2015-16.



## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### UMSA EXPENSE FORECAST

#### Policy Formulation

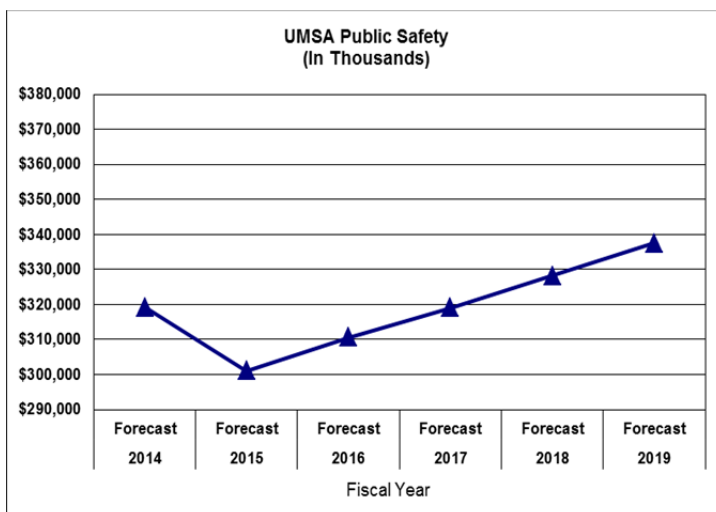


Description: Consists of the Office of the Mayor, Board of County Commissioners, and County Attorney.

Fiscal Year	Growth
2015-16	3.20%
2016-17	2.70%
2017-18	2.80%
2018-19	2.80%

Comments: Growth based on the county's inflationary rate.

#### Public Safety



Description: Consists of Police Department.

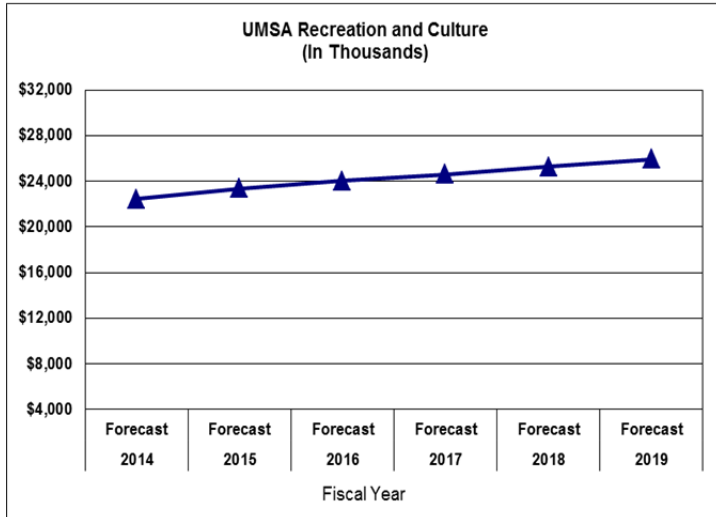
Fiscal Year	Growth
2015-16	3.20%
2016-17	2.70%
2017-18	2.80%
2018-19	2.80%

Comments: Growth based on the county's inflationary.



## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Recreation and Culture

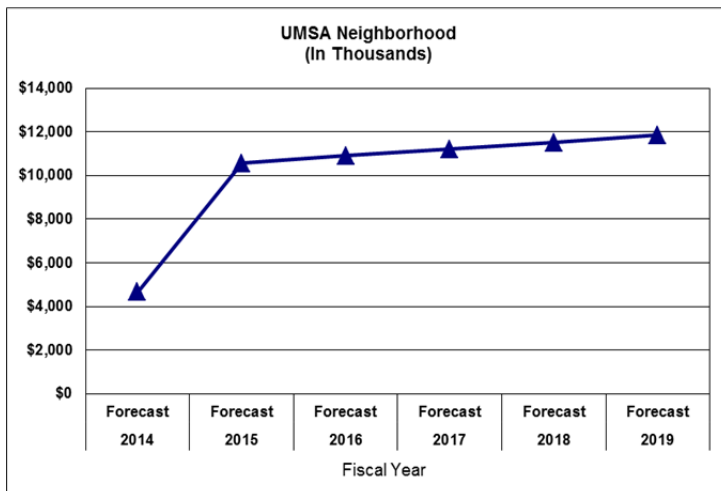


Description: Consists of Park, Recreation and Open Spaces and reflects cost allocation adjustment.

Fiscal Year	Growth
2015-16	2.80%
2016-17	2.50%
2017-18	2.60%
2018-19	2.70%

Comments: Growth based on the county's inflationary rate.

### Neighborhood and Infrastructure



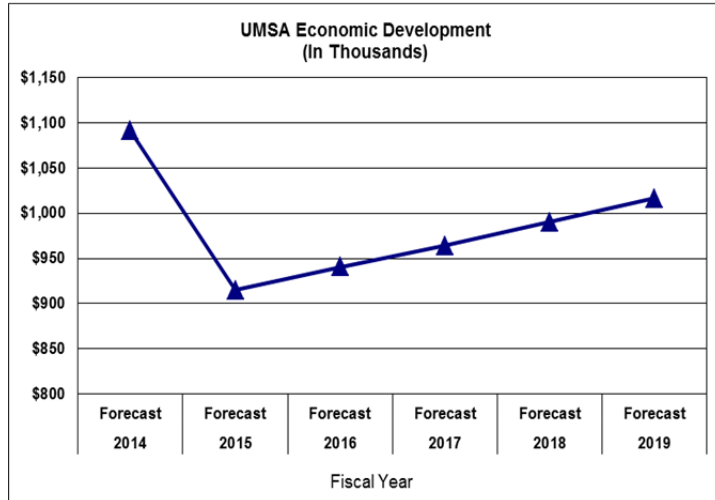
Description: Consists of Public Works and Waste Management.

Fiscal Year	Growth
2015-16	3.10%
2016-17	2.70%
2017-18	2.80%
2018-19	2.80%

Comments: Growth based on the county's inflationary rate.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### Economic Development

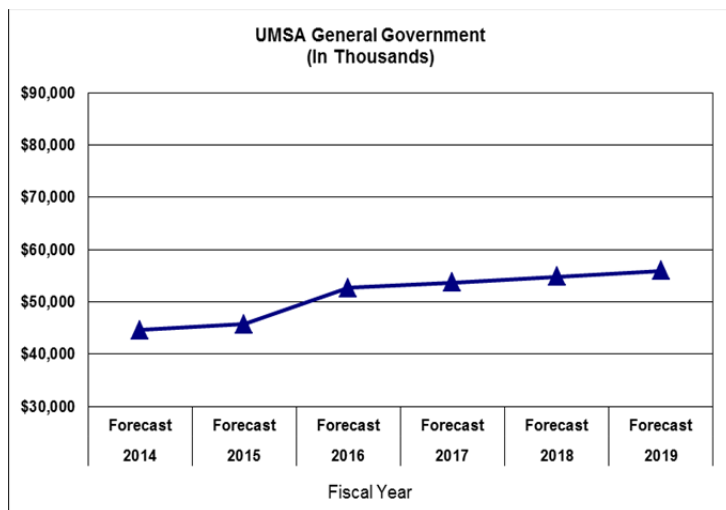


Description: Consists of Regulatory and Economic Resources and Tax Increment Financing payments associated with UMSA Community Redevelopment Areas.

Fiscal Year	Growth
2015-16	2.60%
2016-17	2.30%
2017-18	2.40%
2018-19	2.40%

Comments: Growth based on the county's inflationary rate.

### General Government

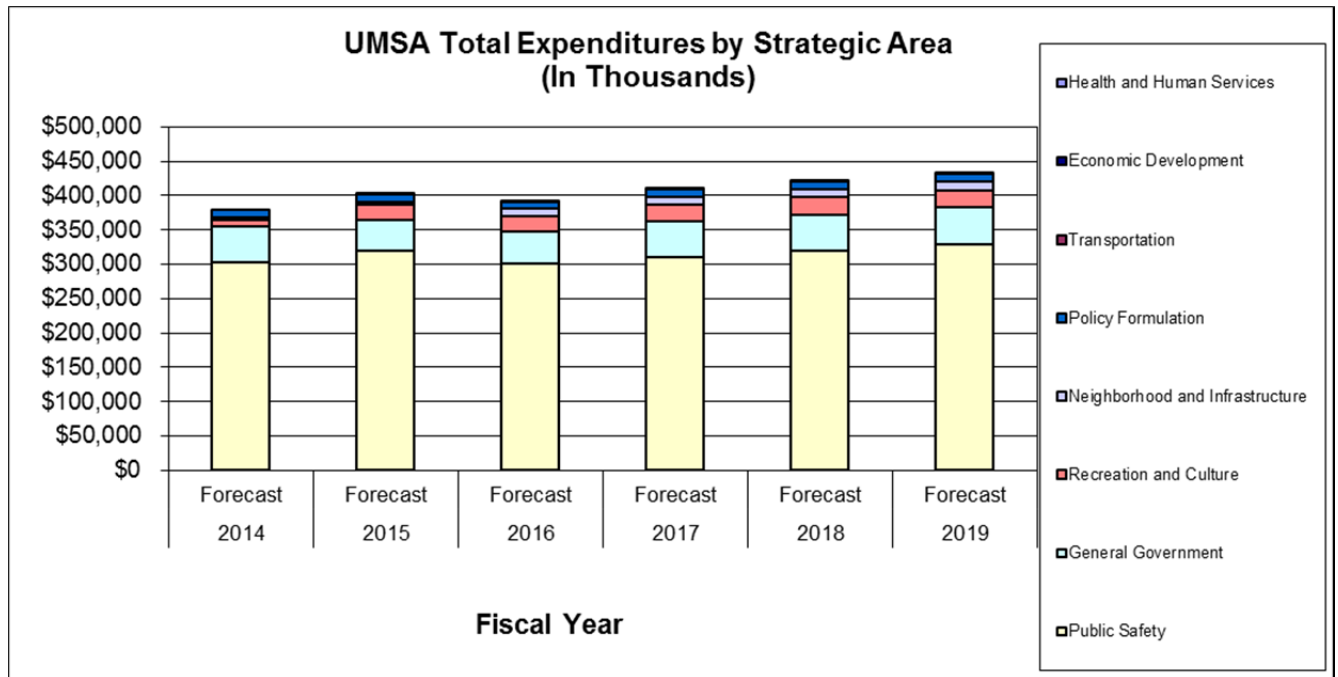


Description: Consists of Audit and Management Services, Human Resources, Management and Budget, Internal Services, Community Information and Outreach, and Information Technology.

Fiscal Year	Growth
2015-16	4.50%
2016-17	2.60%
2017-18	2.70%
2018-19	2.70%

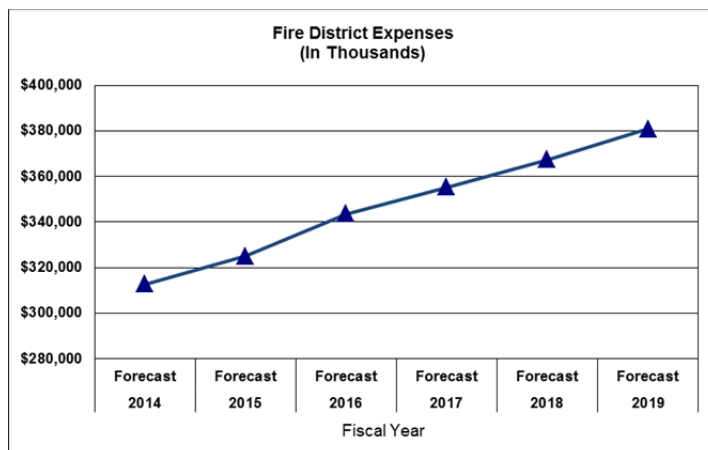
Comments: Growth based on the county's inflationary rate.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



### FIRE DISTRICT EXPENSE FORECAST

#### Expenses



#### Description:

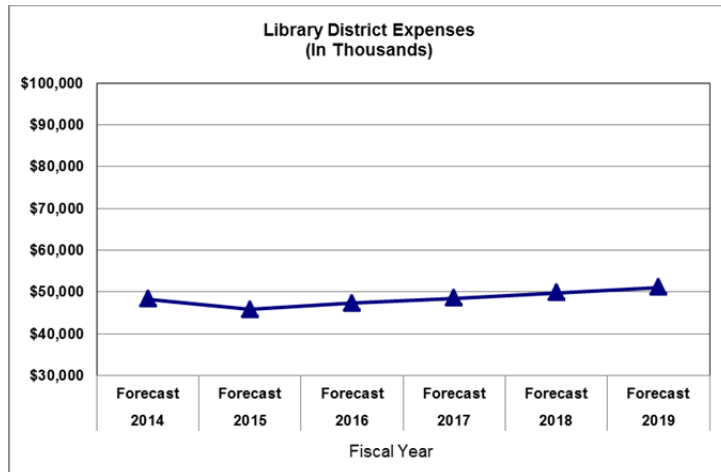
<u>Fiscal Year</u>	<u>Growth</u>
2015-16	5.70%
2016-17	3.40%
2017-18	3.40%
2018-19	3.70%

Comments: Growth based on the county's inflationary rate.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

### LIBRARY DISTRICT EXPENSE FORECAST

#### Expenses



#### Description:

<u>Fiscal Year</u>	<u>Growth</u>
2015-16	3.20%
2016-17	2.50%
2017-18	2.60%
2018-19	2.60%

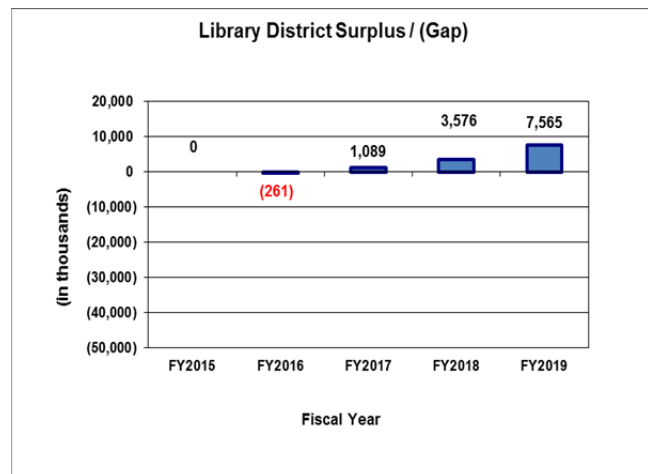
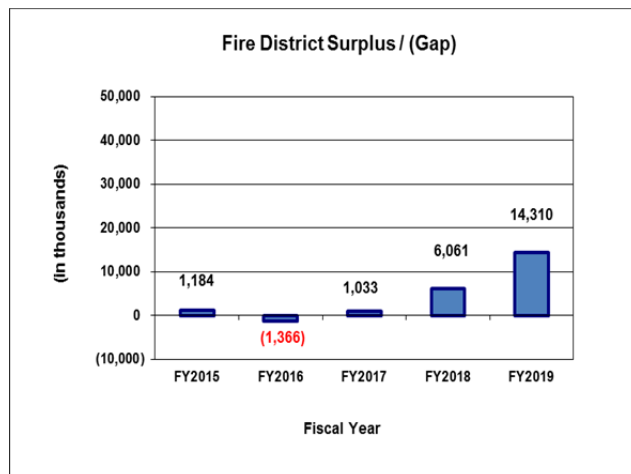
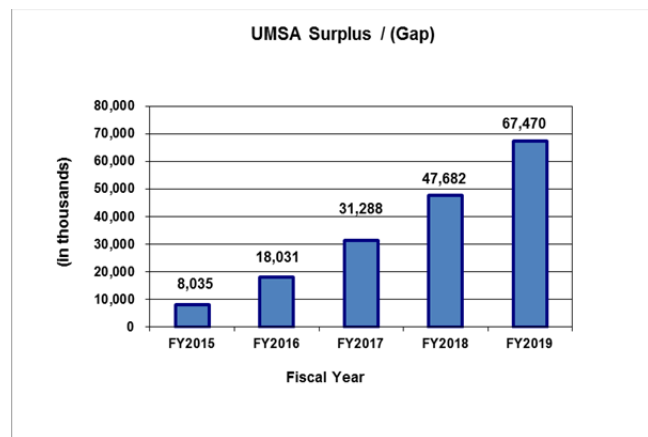
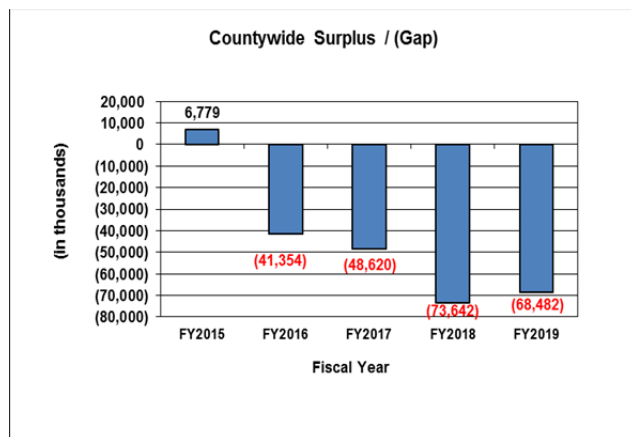
Comments: Growth based on County's inflationary rate and start-up and operational costs for one new library.

# FY 2014-15 Proposed Budget and Multi-Year Capital Plan

## REVENUE/EXPENDITURE RECONCILIATION

Based on the revenue and expenditure projections previously discussed in this document, a summary of the resulting net operating balances for each taxing jurisdiction is presented below. As funding gaps are addressed each year to balance the budget, as required by state law, there will be a significant positive effect on the following year's budgetary position.

As shown in the graphs below, the Countywide budget will develop shortfalls throughout the scope of this five-year financial outlook. The Fire Rescue District will remain sustainable after FY 2016-17. The Library system and UMSA are expected to experience operational surpluses starting in FY 2016-17 and FY 2015-16 respectively. These fiscal challenges do not include the numerous operational unfunded needs which have been identified as part of the FY 2014-15 budget process.



FINANCIAL OUTLOOK SUMMARY CHARTS

	2014	2015	2016	2017	2018	2019
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>COUNTYWIDE</b>						
<b>Revenues</b>						
Property Tax	\$860,859	\$933,461	\$984,798	\$1,038,947	\$ 1,096,123	\$ 1,156,378
Gas Tax	\$61,016	\$61,020	\$65,195	\$66,173	\$ 67,166	\$ 68,173
Carryover	\$72,765	\$24,438	\$6,779	\$0	\$0	\$0
Interest	\$843	\$922	\$973	\$1,026	\$ 1,083	\$ 1,142
State Revenue Sharing	\$36,577	\$35,913	\$39,126	\$40,496	\$ 41,913	\$ 43,380
Administrative Reimb.	\$35,136	\$40,817	\$41,225	\$ 41,637	\$ 42,054	\$ 42,474
Sales Tax	\$68,915	\$64,364	\$70,123	\$ 72,577	\$ 75,117	\$ 77,746
Other	\$16,899	\$20,557	\$20,865	\$ 21,178	\$ 21,496	\$ 21,818
<b>Total Revenues</b>	<b>\$1,153,010</b>	<b>\$1,181,492</b>	<b>\$1,229,084</b>	<b>\$1,282,035</b>	<b>\$1,344,952</b>	<b>\$1,411,112</b>
<b>Expenses</b>						
Public Safety	\$499,567	\$504,936	\$530,880	\$ 545,581	\$ 561,266	\$ 577,463
Policy Formulation	\$29,305	\$30,032	\$30,986	\$ 31,847	\$ 32,766	\$ 33,714
Transportation	\$178,648	\$176,462	\$185,514	\$ 213,090	\$ 241,496	\$ 252,071
Recreation and Culture	\$13,067	\$40,715	\$42,003	\$ 43,167	\$ 44,408	\$ 45,691
Neighborhood and Infrastructure	\$15,507	\$16,302	\$16,744	\$ 17,167	\$ 17,626	\$ 18,099
Economic Development	\$48,735	\$31,906	\$38,234	\$ 49,273	\$ 68,073	\$ 88,326
Health & Human Services	\$195,289	\$209,037	\$219,244	\$ 229,036	\$ 239,418	\$ 250,305
General Government	\$148,454	\$165,323	\$206,834	\$201,495	\$213,540	\$213,925
<b>Total Expenses</b>	<b>\$1,128,572</b>	<b>\$1,174,713</b>	<b>\$1,270,438</b>	<b>\$1,330,655</b>	<b>\$1,418,594</b>	<b>\$1,479,594</b>
<b>Surplus/Funding Gaps</b>	<b>\$24,438</b>	<b>\$6,779</b>	<b>-\$41,354</b>	<b>-\$48,620</b>	<b>-\$73,642</b>	<b>-\$68,482</b>

When adjusted for extraordinary contributions to the Emergency Contingency Reserve beginning in FY 2015-16, funding gaps are eliminated.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

	2014	2015	2016	2017	2018	2019
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>UMSA</b>						
<b>Revenues</b>						
Property Tax	\$101,488	\$107,030	\$112,380	\$118,001	\$123,903	\$130,101
Utility Tax	\$83,581	\$78,384	\$84,985	\$87,534	\$90,160	\$92,865
Franchise Fees	\$35,455	\$27,900	\$28,179	\$28,461	\$28,745	\$29,033
Communications Tax	\$37,425	\$39,730	\$44,121	\$46,548	\$49,108	\$51,809
Carryover	\$1,611	\$3,922	\$8,035	\$18,031	\$31,288	\$47,682
Interest	\$312	\$324	\$340	\$357	\$375	\$394
State Revenue Sharing	\$48,221	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210
Administrative Reimb.	\$12,996	\$14,187	\$14,329	\$14,472	\$14,617	\$14,763
Sales Tax	\$79,943	\$75,678	\$82,449	\$85,335	\$88,322	\$91,413
Occupational License	\$1,950	\$1,664	\$1,689	\$1,714	\$1,740	\$1,766
Transfer from Reserve	\$0	\$0	\$0	\$3,717	\$3,773	\$3,829
Other	\$3,333	\$3,608	\$3,662	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$406,315</b>	<b>\$400,638</b>	<b>\$428,379</b>	<b>\$452,381</b>	<b>\$480,241</b>	<b>\$511,866</b>
<b>Expenses</b>						
Policy Formulation	\$10,297	\$10,552	\$10,887	\$11,184	\$11,502	\$11,829
Public Safety	\$319,241	\$301,414	\$310,922	\$319,413	\$328,471	\$337,823
Transportation	\$0	\$0	\$0	\$0	\$0	\$0
Recreation and Culture	\$22,425	\$23,361	\$24,007	\$24,618	\$25,271	\$25,944
Neighborhood and Infrastructure	\$4,662	\$10,561	\$10,893	\$11,190	\$11,507	\$11,834
Health and Human Services	\$70	\$42	\$42	\$42	\$42	\$42
Economic Development	\$1,091	\$925	\$950	\$975	\$1,001	\$1,027
General Government	\$44,607	\$45,748	\$52,646	\$53,671	\$54,766	\$55,896
<b>Total Expenses</b>	<b>\$402,393</b>	<b>\$392,603</b>	<b>\$410,348</b>	<b>\$421,093</b>	<b>\$432,559</b>	<b>\$444,396</b>
<b>Surplus/Funding Gaps</b>	<b>\$3,922</b>	<b>\$8,035</b>	<b>\$18,031</b>	<b>\$31,288</b>	<b>\$47,682</b>	<b>\$67,470</b>

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

	2014	2015	2016	2017	2018	2019
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>FIRE DISTRICT</b>						
<b>Revenues</b>						
Property Tax	\$260,000	\$279,168	\$293,126	\$307,784	\$323,178	\$339,344
Transport Fees	\$22,500	\$23,684	\$24,039	\$24,400	\$24,766	\$25,138
Interest	\$65	\$65	\$68	\$72	\$75	\$79
Interfund Transfer	\$4,928	\$5,068	\$5,270	\$5,270	\$5,270	\$5,270
Other Miscellaneous	\$18,187	\$18,187	\$18,460	\$18,737	\$19,018	\$19,303
Carryover	-\$41	\$0	\$1,184	\$0	\$1,033	\$6,061
<b>Total Revenues</b>	<b>\$305,639</b>	<b>\$326,172</b>	<b>\$342,147</b>	<b>\$356,262</b>	<b>\$373,339</b>	<b>\$395,194</b>
<b>Total Expenses</b>	<b>\$312,588</b>	<b>\$324,988</b>	<b>\$343,513</b>	<b>\$355,229</b>	<b>\$367,279</b>	<b>\$380,884</b>
<b>Surplus/Funding Gaps</b>	<b>-\$6,949</b>	<b>\$1,184</b>	<b>-\$1,366</b>	<b>\$1,033</b>	<b>\$6,061</b>	<b>\$14,310</b>

When adjusted for extraordinary contributions reserves, funding gaps are eliminated.

	2014	2015	2016	2017	2018	2019
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>LIBRARY DISTRICT</b>						
<b>Revenues</b>						
Property Tax	\$28,941	\$43,535	\$45,927	\$48,452	\$51,117	\$53,925
State Aid	\$1,962	\$1,500	\$500	\$500	\$500	\$500
Carryover	\$16,469	\$197	\$0	\$0	\$1,089	\$3,576
Other	\$1,185	\$647	\$657	\$667	\$677	\$687
<b>Total Revenues</b>	<b>\$48,557</b>	<b>\$45,879</b>	<b>\$47,084</b>	<b>\$49,619</b>	<b>\$53,383</b>	<b>\$58,688</b>
<b>Total Expenses</b>	<b>\$48,360</b>	<b>\$45,879</b>	<b>\$47,344</b>	<b>\$48,530</b>	<b>\$49,807</b>	<b>\$51,123</b>
<b>Surplus/Funding Gaps</b>	<b>\$197</b>	<b>\$0</b>	<b>-\$261</b>	<b>\$1,089</b>	<b>\$3,576</b>	<b>\$7,565</b>



### FIVE-YEAR FORECAST FOR MAJOR PROPRIETARY FUNCTIONS

In addition to forecasting the revenues and expenditures for the tax-supported portion of the County's operations, our five year outlook also focuses on the major proprietary functions that support Miami-Dade County's economy. Not only do these functions provide thousands of jobs in our community, they also support the infrastructure that makes our community livable and attracts and retains business. These functions are all supported by fees and charges to the users of the services provided – the airlines, cruise lines and cargo lines that use the Port of Miami, Miami International Airport and the general aviation airports; the people who ride our public transit system; and the residents and businesses that utilize our solid waste, water and wastewater facilities and services. The setting of our rates and fees must balance ensuring resources are available to support continued growth, while not standing in the way of economic development in our community.

#### Miami-Dade Aviation Department

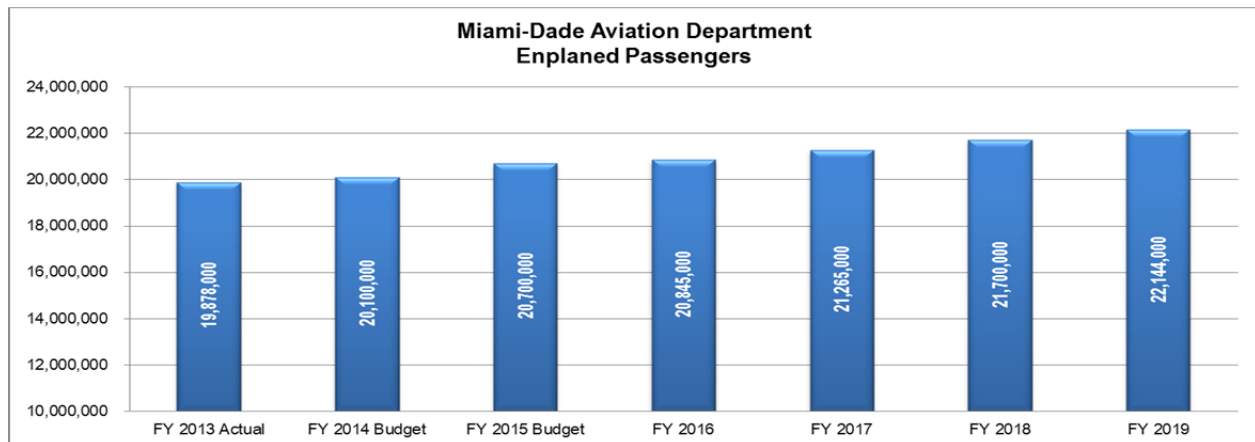
The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 35,000 people are employed in the Miami-Dade County System of Airports, 1,133 of whom are County employees. An economic impact study released in 2009 reported that MIA and the General Aviation Airports had an annual impact of \$26.7 billion in the region's economy. MIA and related aviation industries contribute approximately 272,395 jobs directly and indirectly to the South Florida economy, responsible for one out of every 4.1 jobs. Additionally, the airport system contributed \$923.3 million in state and local taxes, and \$644.1 million of federal aviation tax revenue.

#### Enplaned Passengers

In FY 2014-15, a diverse group of airlines will provide scheduled passenger service at the Airport including 9 U.S. airlines and 37 foreign-flag carriers. It is projected that during FY 2014-15, 20.7 million enplaned passengers will transit through MIA, representing a 3.0 percent increase over FY 2013-14 when 20.1 million enplaned passengers are projected to move through MIA. Similarly domestic enplaned passenger traffic is projected to increase 0.75 percent in FY 2014-15 to 10.448 million from the figure of 10.370 million passengers in FY 2013-14. Domestic traffic represents 52 percent of MIA total passengers while international traffic is projected at 48 percent or 9.936 million enplaned passengers.

In international air travel, MIA's geographical location, close proximity to cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 49 percent of the South American market, 26 percent of Central America and 27 percent of the Caribbean market. With 48 percent of total passenger traffic being international, MIA ranks second in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



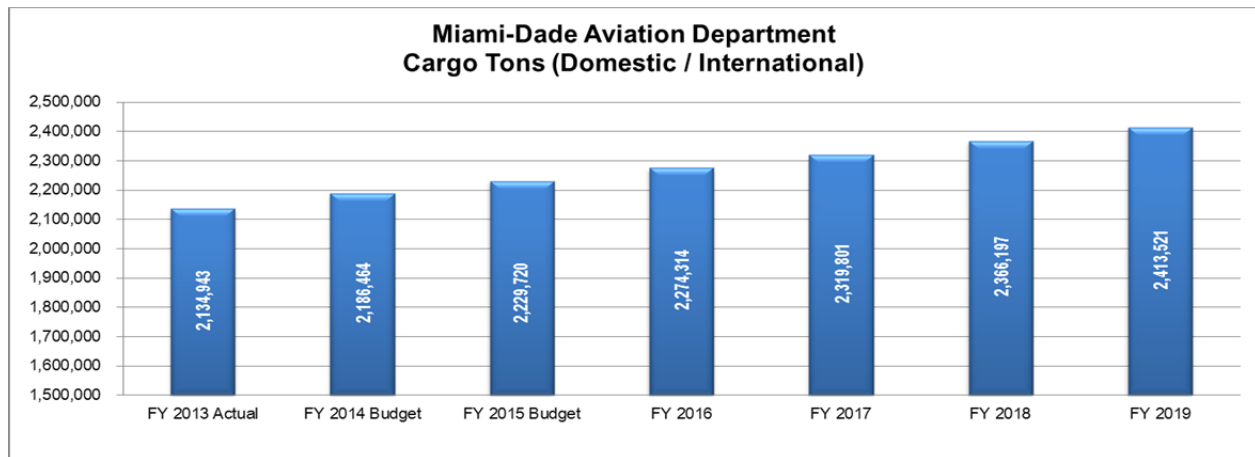
### Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. Actual cargo (freight plus mail) tonnage is projected at 2.186 million in FY 2013-14, resulting in an increase of 2.4 percent above the prior's year's tonnage of 2.135 million. Cargo tonnage is projected to increase by two percent in FY 2014-15 to 2.230 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 87 percent of total tonnage is projected to be 1.94 million tons in FY 2014-15 and domestic tonnage is projected at 297,000 tons. It is projected that these amounts will grow proportionally at a two percent growth factor.

MIA's total air trade is valued at \$68.5 billion annually, or 96 percent of the dollar value of Florida's total air imports and exports, and 44 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 85 percent of all air imports and 80 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 72 percent of all perishable products, 91 percent of all cut-flower imports, 55 percent of all fish imports, and 77 percent of all fruit and vegetable imports.

MIA's cargo facility development program that began in 1992 has been completed, providing the Airport with over 2.7 million square feet of space in 17 new cargo buildings. Apron space has grown to over 3.8 million square feet, capable of handling 17 B747s or 38 DC-10Fs. Additionally, the AeroTerm / Centurion Cargo Facility was completed which can accommodate 8 B747 wide-body freighters.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



### MIA Operating Strategy

MIA's strategy to enhance the Airport System's competitive position with other airports and to attract more airlines as well as increase existing volume includes:

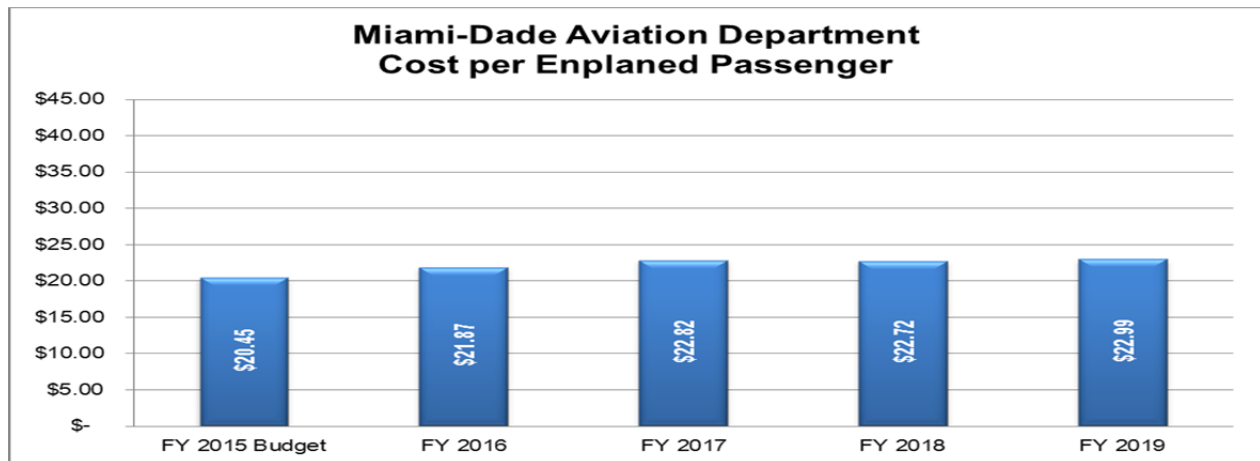
- Re-evaluating and restructuring needed business arrangements with existing and new airlines to attract additional activity
- Implementing procedures to enhance passenger experience and satisfaction
- Establishing procedures to increase commercial revenues and market rentals in the near and long-term
- Developing and beginning implementation of a plan to reduce the operating costs in the near and long-term in an effort to bring MIA's airport charges to a more affordable level
- Managing the construction of the capital program including the repair of facilities so that the airport system has the infrastructure required by its tenants

### CIP Financial Update

The overall purpose of the CIP is to accommodate future MIA growth and to make the Airport more efficient from an airline operational perspective (e.g., North Terminal). The CIP is funded primarily by long-term debt, to be paid from charges to the airlines, supplemented by grants and limited pay-as-you-go revenues. MDAD completed \$6.509 billion in capital improvements that included a new North Terminal, expansion of the South Terminal, improvements to the Central Terminal, construction of the automated people mover (MIA Mover), roadway and facilities improvements and replacement of airport business systems.

The Department plans to mitigate inflationary cost increase by implementing cost saving efficiencies throughout its operations. The Department's ultimate goal is to remain under a \$30 airline cost per enplaned passenger target by FY 2014-15, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



### Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. With the current threat against civil aviation, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives from the federal government. MDAD has reacted promptly to meet the deadlines imposed by the federal government and has adjusted staff assignments and used uniform police officers when possible to minimize overtime costs in an effort to respond to these increased requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

Following the tragic events of September 11, 2001, the Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. MDAD has worked with TSA on a viable long-term solution to efficiently screen passenger checked baggage by installing Explosive Detection System (EDS) in-line with MIA's baggage conveyor system. The TSA has committed \$74.4 million to offset the cost of an inline EDS.

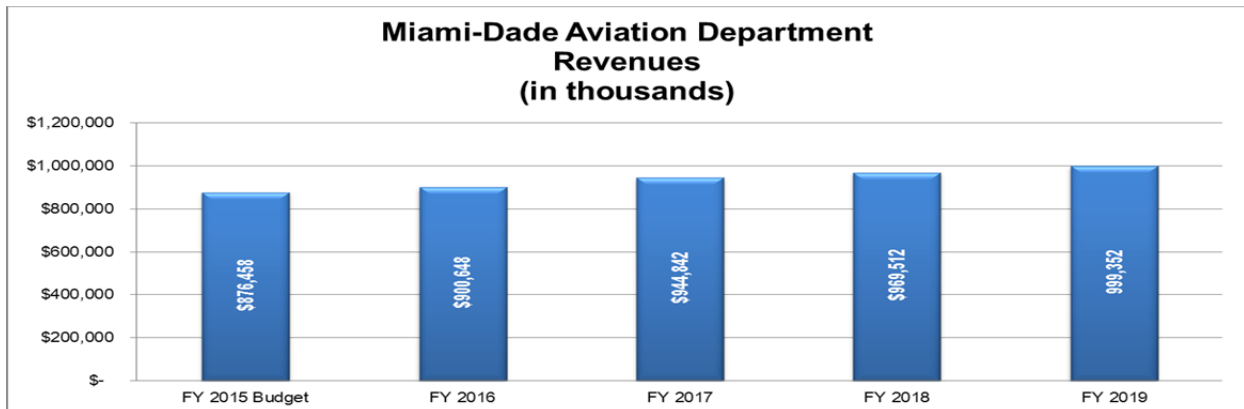
### Economic Outlook

MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated A2 by Moody's, A by Standard & Poor's, and A by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength.

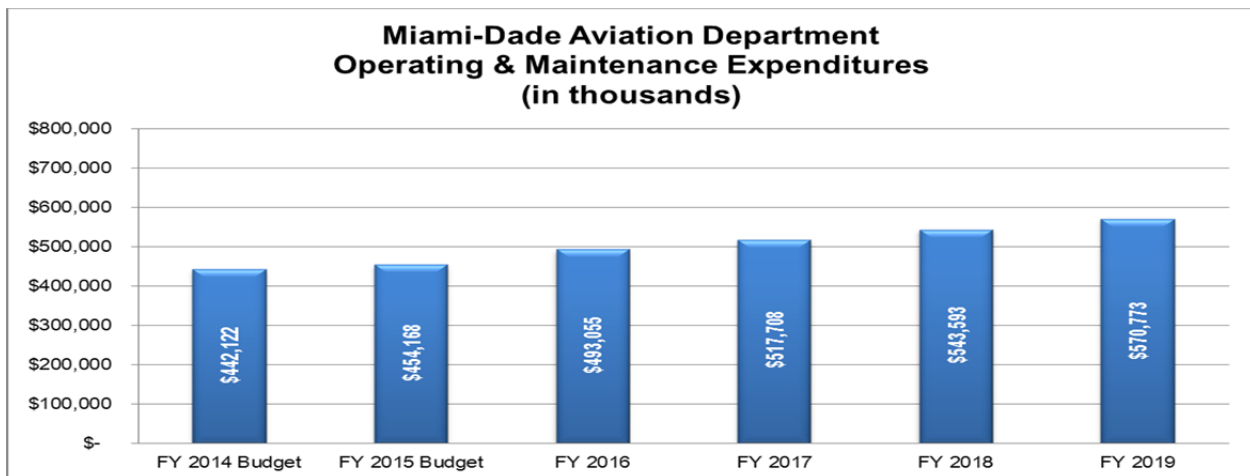
After a sustained growth period from FY 2001-02 through FY 2007-08, in FY 2008-09, MDAD experienced a leveling of traffic consistent with the consolidation of the airline industry due to economic conditions worldwide. The upward trend in total passengers resumed in FY 2009-10 and is expected to continue through FY 2013-14. The Department is projecting a 3 percent growth rate in the FY 2014-15 Budget over FY 2013-14 projected enplaned passengers. Passenger Facility Charges (PFC), imposed per passenger to provide revenues to pay debt service for approved projects within the CIP, have generated \$986.7 million since its inception in October 2001. MDAD is authorized to collect \$2.757 billion including interest, before the authorization expires on October 1, 2037.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

The airline rates and charges at MIA have continued to increase due to the issuance of additional debt required for the department's ongoing Capital Improvement Program. The department is making efforts to increase its ranking as a major airport system as exemplified in its "WE MEAN BUSINESS" Campaign, a five-year plan to refine and improve the department's goals and measures, consistent with its management strategy to increase efficiency, streamline operations, and reduce operating expenses, ensuring MDAD a greater share of the aviation market.

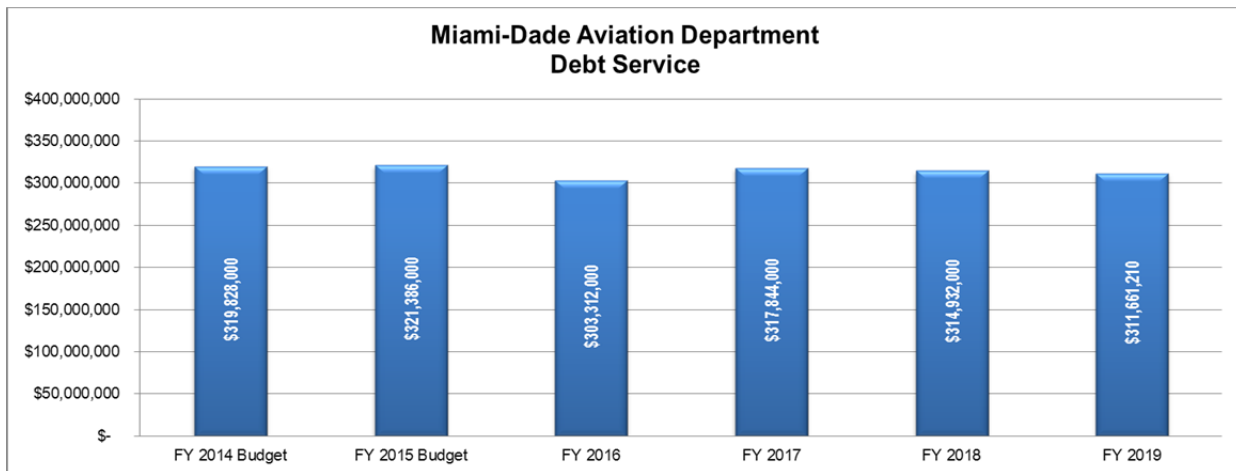


MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fee for services provided. The revenue forecast incorporates additional debt service related expenditures that will be incurred in FY 2014-15, which may require an increase in landing fee rates.



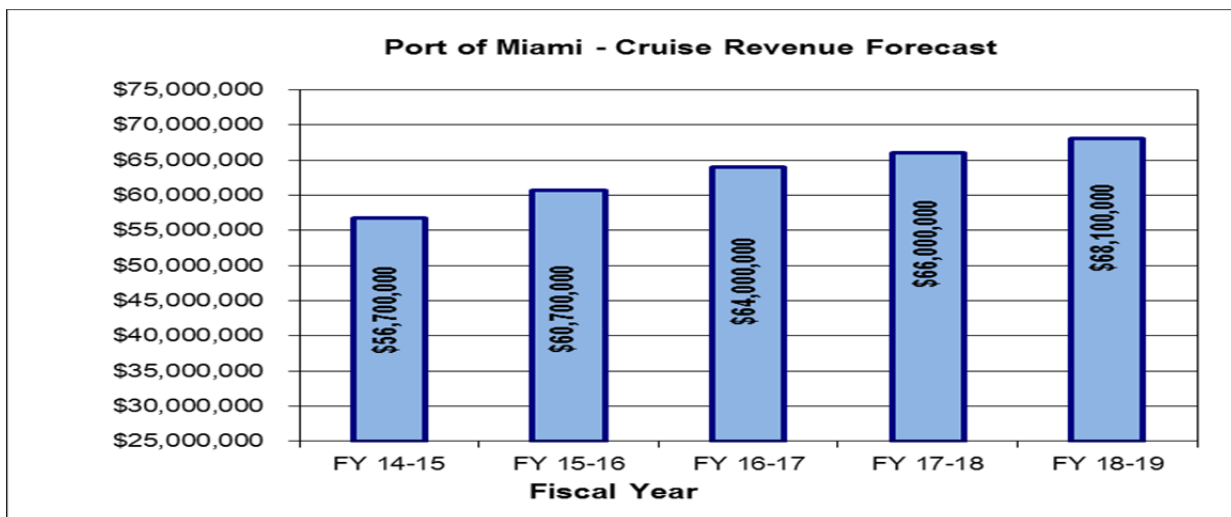
MDAD's operating and maintenance expenditures include expenditures associated with running Miami International Airport as well as four general aviation airports. This amount excludes depreciation, transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve. The North Terminal is now open and the related incremental expenses for maintaining the new facility have been reflected in the adopted operating budget of the Aviation Department. The last component of the North Terminal, Federal Inspection Services area was opened July 31, 2012.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

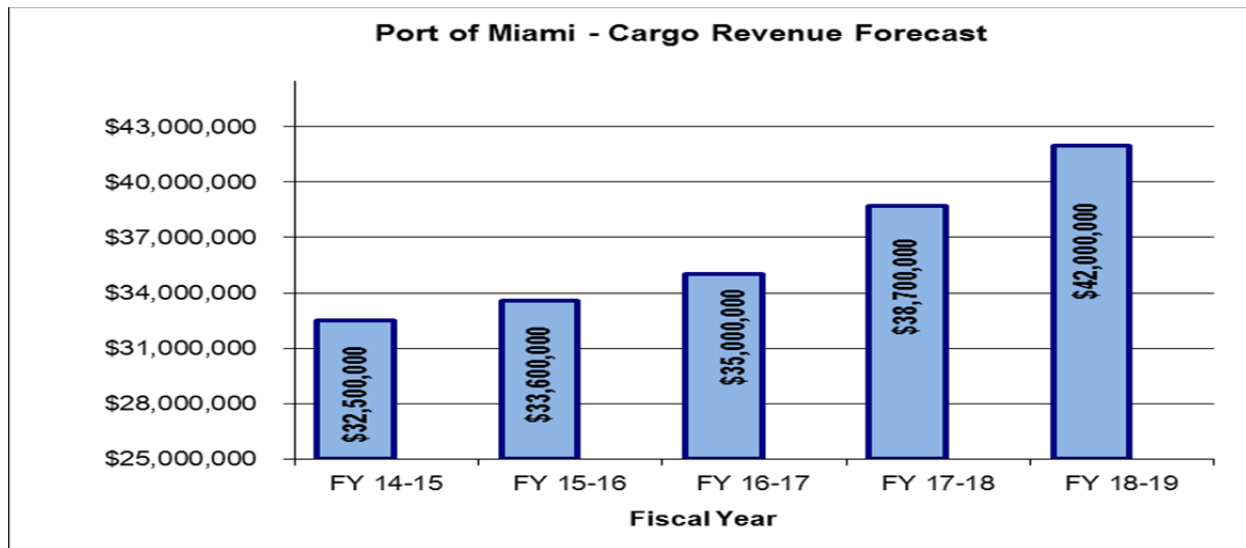


### Port of Miami

The Dante B. Fascell Port of Miami, (Port of Miami or Seaport), is projected to process approximately 4.8 million passengers in FY 2013-14, and approximately 4.8 million in FY 2014-15. The amount of cargo throughput in FY 2014-15 is projected to total 875,000 TEUs, an amount equal to anticipated FY 2013-14 levels. Multi-year agreements with both cruise and shipping lines will support operations and facility expansion and improvements over the next five years. The following charts illustrate cruise and cargo revenues for the period of this forecast:



## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



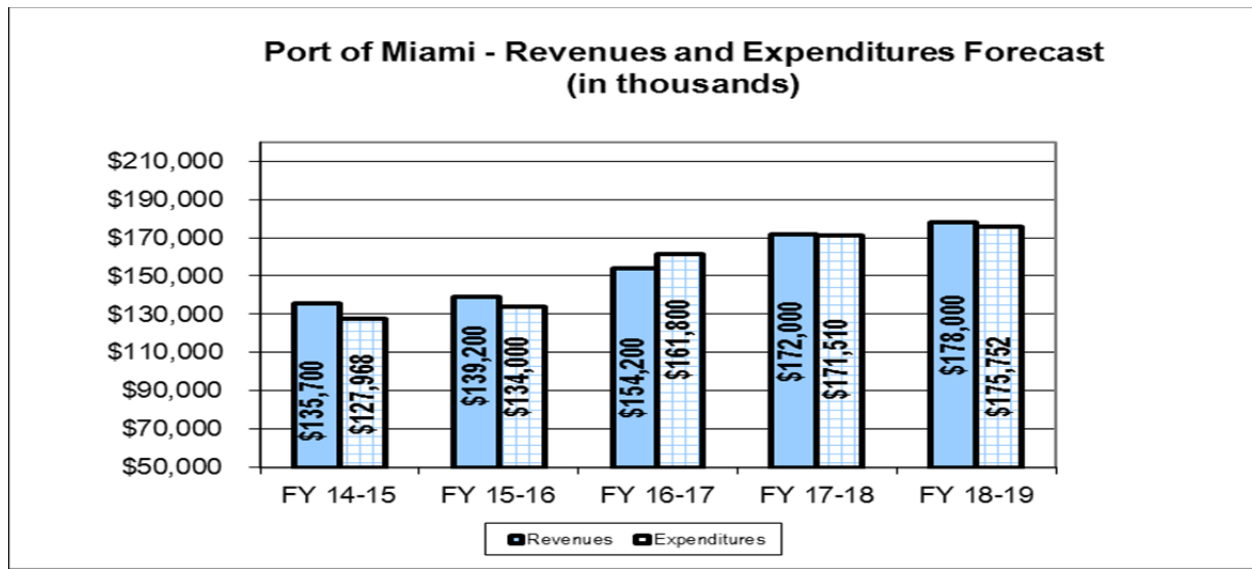
Two significant projects are the largest part of Port of Miami's capital improvement plan: the Port Tunnel and the Deep Dredge. The Port Tunnel will improve traffic flow into and out of the Port. The Deep Dredge project will bring the south channel to a depth of 50 feet and will enable Port of Miami to handle post-Panamax vessels, and is expected to be completed during FY 2015. Other projects include enhancements to the container yards, improvements to rail connections, upgrades to cruise terminals and other Port-wide infrastructure improvements.

In FY 2012-13 the Port successfully issued Seaport Revenue bonds to fund its CIP. This issuance will pay for the Port improvements completed and underway before and during FY 2012-13. The Port also completed a variable revenue bond issue during FY 2013-14 which among other items included final payment for the Seaport Tunnel. Future capital requirements are currently being evaluated and prioritized.

Revenues include cruise, cargo, rentals, parking, ferry operations, and other miscellaneous items like harbor fees and ground transportation plus SCETS revenue beginning in FY 2016-17. Expenditures include salary, fringes, other operating, and debt service. Carryover amounts are not included in this exercise.

For the purposes of this Five Year Financial Outlook, cruise line revenues forecast is based on anticipated cruise lines' itineraries through FY 2014-15. Future estimates include a 3.5 percent passenger increase in FY2015-16 with passenger levels remaining stable through FY 2018-19. A 3 percent tariff increase is budgeted annually. Cargo revenue is expected to increase an average of 4 percent annually, except in FY 2017-18, where a 15 percent increase is anticipated as terminal operator incentives are expected to expire. Rental revenues are projected to increase by 32 percent in FY 2014-15 as a result of a new contractual agreement with a terminal operator and will grow at 3 percent per year through FY 2018-19.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



Associated expenditures, excluding mandated two months operating and maintenance cash reserves, assume a growth rate of 4 percent for salary and fringes per year thru FY 2017-18. Other operating expenses increases are assumed at 3 percent year over year plus various increases in debt service payments as the Port continues to fund its CIP. Sunshine State loans effective interest rate is assumed at 1.5 percent for FY 2014-15 and growing to 4.5 percent by FY 2018-19. During FY 2013-14, the Port converted approximately \$180 million of the outstanding variable debt, to fixed rate.

The Port of Miami is actively examining alternative revenue options, refinancing opportunities and expenditure adjustments that may significantly affect the data used to develop this five year plan. Currently under consideration are concessions, management agreements, and advertising opportunities.

### Water and Sewer

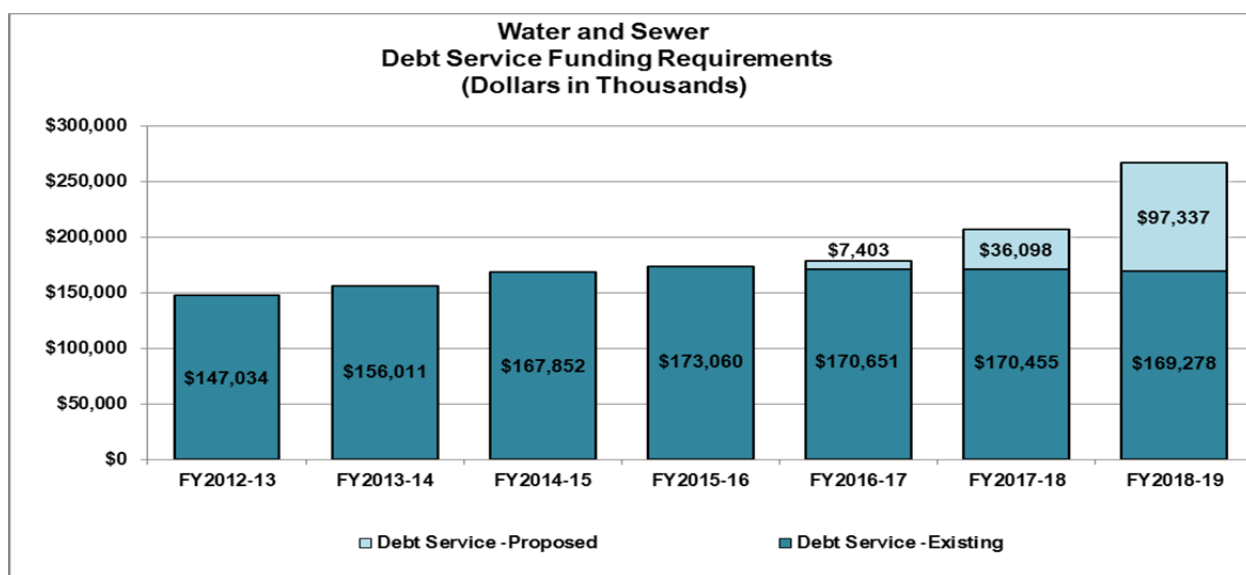
Water and Sewer services are provided throughout the County to more than 429,000 water and 346,000 wastewater retail customers. Additionally, wholesale water services are provided in 15 municipalities and wholesale sewer services in 13 municipalities. FY 2014-15 retail water and sewer rate is proposed to increase by six percent to support increased costs of operations and maintenance, but also to fund required capital projects for regulatory compliance, aging infrastructure, plant rehabilitation and day-to-day rehabilitation activities.

A consent agreement was negotiated with the Federal Environmental Protection Agency (EPA) that addresses regulatory violations resulting from failing infrastructure at an estimated cost of \$1.6 Billion dollars; the agreement was presented and adopted by the Board of County Commissioners on May 21, 2013. On April 9, 2014, the U.S. District Court for the Southern District approved the Consent Decree, replacing and superseding the two existing consent decrees issued in the early-mid 1990's; all projects are currently included in the multi-year capital plan; increased debt requirements will lead to future rate adjustments.

In FY 2012-13, Senate Bill 444 modifying the State of Florida Ocean Outfall Statute was signed into law by the Governor, providing additional flexibility for the affected utilities to manage peak flows and to fulfill the wastewater reuse requirements in the statute. The changes enable the Miami-Dade Water and Sewer Department to avoid about \$1 billion in capital costs for the project, which is now budgeted at \$3.4 Billion through 2025 when the project must be operational.



## FY 2014-15 Proposed Budget and Multi-Year Capital Plan



The Water and Sewer Department's Multi-Year Capital Plan includes the testing and replacement as needed of all large diameter concrete water and sewer pipes, the substantial overhaul of all the water and wastewater plants and the installation of redundant water supply mains and storage tanks to ensure continuous delivery of water even when pipe failures occur, and completion of water supply projects required in the State Water Use Permit to meet service demands in the future. The following table shows the cash flows for both the water and wastewater systems.

(Dollars In Thousands)			Retail Rate Increase 6%	Retail Rate Increase 6%	Retail Rate Increase 5%	Retail Rate Increase 5%	Retail Rate Increase 15%
	Revenues at 100%	Revenues at 100%	Revenues at 98%/95%	Revenues at 98%/95%	Revenues at 98%/95%	Revenues at 98%/95%	Revenues at 98%/95%
	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19
Water and Wastewater Operations	Actual	Projected	Proposed	Future	Future	Future	Future
<b>Revenues</b>							
Retail Water	\$ 207,117	\$ 223,161	\$ 229,957	\$ 243,755	\$ 255,942	\$ 268,739	\$ 309,050
Wholesale Water	29,210	29,609	38,954	39,733	40,527	41,338	42,165
Retail Wastewater	230,661	247,333	255,004	270,304	283,820	298,011	342,712
Wholesale Wastewater	59,544	57,683	58,601	64,873	66,171	67,495	68,845
Other Operating Revenue	21,876	26,088	26,088	26,350	26,610	26,872	27,137
<b>Total Operating Revenues</b>	<b>\$ 548,408</b>	<b>\$ 583,874</b>	<b>\$ 608,604</b>	<b>\$ 645,015</b>	<b>\$ 673,070</b>	<b>\$ 702,455</b>	<b>\$ 789,909</b>
<b>Expenses</b>							
Water Operating and Maintenance	\$ 149,960	\$ 159,975	\$ 176,620	\$ 183,856	\$ 190,437	\$ 197,256	\$ 205,157
Wastewater Operating and Maintenance	190,204	195,739	205,506	212,309	219,798	227,556	236,607
<b>Total Operating Expenses</b>	<b>\$340,164</b>	<b>\$355,714</b>	<b>\$382,126</b>	<b>\$396,165</b>	<b>\$ 410,235</b>	<b>\$ 424,811</b>	<b>\$ 441,763</b>
<b>Non-Operating</b>							
Other Non-Operating Transfers	\$ 5,748	\$ 2,101	\$ (21,507)	\$ (4,066)	\$ 5,267	\$ (8,162)	\$ 2,720
Interest Income	(1,655)	(2,090)	(2,027)	(2,326)	(2,689)	(2,972)	(3,437)
Debt Service - Existing (net of SWAP receipt)	147,034	156,011	167,852	173,060	170,651	170,455	169,278
Debt Service - Future	-	-	-	-	7,403	36,098	97,337
Capital Transfers	57,117	72,138	82,160	82,182	82,203	82,225	82,248
<b>Total Non-Operating Expenses</b>	<b>\$ 208,244</b>	<b>\$ 228,160</b>	<b>\$226,478</b>	<b>\$248,850</b>	<b>\$ 262,835</b>	<b>\$ 277,644</b>	<b>\$ 348,146</b>

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

Rate increases will be necessary over the period of this analysis to support the operating and maintenance expenses, as well as the debt service requirements to support the system, while maintaining adequate reserves and coverage ratios. The following table illustrates the coverage requirements.

WATER AND SEWER DEBT RATIOS

(Dollars In Thousands)	Actual FY 2012-13	Projected FY 2013-14	Proposed FY 2014-15	Future FY 2015-16	Future FY 2016-17	Future FY 2017-18	Future FY 2018-19
PERCENT OF PROPOSED, FUTURE RATE INCREASES			6%	6%	5%	5%	15%
REQUIRED PRIMARY DEBT SERVICE COVERAGE RATIO	1.25	1.25	1.25	1.25	1.25	1.25	1.25
ACTUAL/PROJECTED PRIMARY DEBT SERVICE COVERAGE RATIO	1.51	1.60	1.53	1.54	1.55	1.40	1.34
REQUIRED STATE REVOLVING LOAN DEBT SERVICE COVERAGE RATIO	1.15	1.15	1.15	1.15	1.15	1.15	1.15
ACTUAL/PROJECTED STATE REVOLVING LOAN DEBT SERVICE COVERAGE RATIO	3.21	3.27	2.33	2.78	3.35	2.19	1.87
RATE STABILIZATION FUND	\$30,534	\$30,534	\$30,534	\$30,534	\$30,534	\$30,534	\$30,534
GENERAL RESERVE FUND	\$34,060	\$39,114	\$18,350	\$32,240	\$40,162	\$34,570	\$34,464
<b>TOTAL FLEXIBLE CASH RESERVES</b>	<b>\$64,594</b>	<b>\$69,648</b>	<b>\$48,884</b>	<b>\$62,774</b>	<b>\$70,696</b>	<b>\$65,104</b>	<b>\$64,998</b>
RESERVES REQUIRED BY ORDINANCE	\$57,383	\$59,430	\$63,687	\$66,027	\$68,372	\$70,802	\$73,627

### Collection and Disposal Operations

PWWM collects garbage and trash from approximately 328,800 residential customers in the Waste Collection Service Area (WCSA), which includes UMSA and nine municipalities. Twice-per-week automated garbage collection, twice-per-year trash and bulky waste collection, and access to 13 Transfer and Recycling Centers is provided in the WCSA. The residential recycling collection program serves more than 350,000 households in WCSA and an additional 12 municipalities. PWWM is responsible for disposal of garbage and trash countywide and operates three regional transfer stations and four active disposal facilities, along with contracting to utilize private landfills as necessary to maintain landfill capacity.

Projections for collections and disposal activity assume minimal household growth and tons, which are slowly rebounding from a decline due to the economy downturn. Collections from the WCSA represent 44 percent of the total tons disposed, which is projected to be 1.6 million tons in FY 2014-15. This is a 7.8 percent increase from the FY 2013-14 Adopted Budget. In addition to collection and disposal operations, revenues generated by fees and charges are used to support the landfills, remediation and closure, ongoing monitoring, and equipment through both pay-as-you-go projects and issuance of debt.

The following table shows the cash flows for both the collections and disposal funds. For purposes of this analysis, it is assumed that the residential household collection fee will remain at \$439 annually and that disposal charges will be adjusted annually by the Consumer Price Index (CPI) South All Urban Consumers. For FY 2014-15, that index is projected at 1.5 percent. Based on these assumptions, PWWM will be able to support system operations, meet its bond covenant of a 60-day operating reserve, and satisfy bond coverage requirements through the period of this forecast.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

Collection and Disposal Operations	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19
	Projected	Proposed	Future	Future	Future	Future
<b>Revenues</b>						
Collection Fees and Charges	\$149,935	\$150,423	\$153,502	\$155,830	\$158,960	\$162,153
Disposal Fees and Charges	\$155,547	\$160,535	\$163,745	\$167,020	\$170,367	\$173,774
<b>Total Operating Revenues</b>	<b>305,482</b>	<b>310,958</b>	<b>317,247</b>	<b>322,850</b>	<b>329,327</b>	<b>335,927</b>
<b>Collection Operating and Maintenance</b>	<b>142,483</b>	<b>143,517</b>	<b>146,650</b>	<b>150,330</b>	<b>154,109</b>	<b>157,988</b>
<b>Disposal Operating and Maintenance</b>	<b>140,548</b>	<b>137,595</b>	<b>140,709</b>	<b>144,660</b>	<b>148,225</b>	<b>151,225</b>
<b>Total Operating Expenses</b>	<b>283,031</b>	<b>281,112</b>	<b>287,359</b>	<b>294,990</b>	<b>302,334</b>	<b>309,213</b>
<b>Debt Service</b>	<b>24,699</b>	<b>24,200</b>	<b>22,840</b>	<b>24,923</b>	<b>22,770</b>	<b>20,726</b>
<b>Capital</b>	<b>12,440</b>	<b>13,953</b>	<b>16,964</b>	<b>11,115</b>	<b>1,104</b>	<b>564</b>
<b>Total Non-Operating Expenses</b>	<b>37,139</b>	<b>38,153</b>	<b>39,804</b>	<b>36,038</b>	<b>23,874</b>	<b>21,290</b>

### Regional Transportation

Since the authorization of the People's Transportation Plan (PTP) half-cent surtax in November of 2002, progress has been made to improve Miami-Dade County's regional transportation system. In FY 2014-15, planned PTP capital projects will be \$108.177 million in transit projects (total \$1.118 Billion) and \$65.186 million in roadway projects (total \$339.104 million). Additionally, the PTP will provide \$272.24 million of funding to Miami-Dade Transit (MDT) for transportation services and operations (\$92.838 million), to Citizens' Independent Transportation Trust (CITT) for CITT board support and oversight of PTP funds (\$2.35 million), to municipalities to operate and create local roadway and transportation services (\$ 51.357 million), to Public Works and Waste Management for project management of PTP roadway projects (\$3.396 million), to fund PTP Capital Expansion Reserve fund (\$8.18 million), and to pay debt service requirements (\$96.831 million), leaving an end of year fund balance (\$17.288 million).

The combined PTP and MDT Five Year plan is updated annually, adjusted for actual revenue performance, debt issuances, changes in employee salaries and benefits due to collective bargaining, and other operating expenditures variations. The table below summarizes the revenue and expenditure projects for the next five years. It assumes a one-time deferral of the General Fund Maintenance of Effort increase, PTP Surtax revenue growth of four percent from the estimated FY 2013-14 revenue at 95 percent, and a proposed Transit Fare increase of \$0.25 (to \$2.50) and Paratransit STS Fare increase of \$1.50 (to \$5.00). The expenditures have been estimated to maintain Metrobus annual revenue services at 29.2 million miles. In addition, the expenditures for salaries and fringes anticipate the return of employee benefits and wage concessions. Of note, in FY 2015-16, an extraordinary adjustment in general fund support will be required due to increased debt service requirements.

## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

Revenue (Dollar in Thousands)	2015	2016	2017	2018	2019
<u>Operating Revenue</u>					
PTP Carryover in PTP Fund (SP 402, 402)	\$ 25,252	\$ 17,288	\$ -	\$ -	\$ -
MDT Carryover in Fund (ET 411, 411)	8,966	-	-	-	-
Bus, Rail, STS, & Farebox	123,792	125,030	126,280	135,543	136,898
Other Revenues	10,183	10,285	10,388	10,492	10,597
<u>Grant Funds &amp; Subsidies</u>					
<u>Federal</u>					
Federal Capital Grant Funds	979	979	979	979	979
Formula Grant for STS	3,045	3,045	3,045	3,045	3,045
Formula Grant, State of Good Repair, and Bridge Inspection programs	67,994	68,674	69,361	70,055	70,756
Bus and Bus Facility Grant Program	4,577	-	-	-	-
<u>State</u>					
State Operating Assistance (Block Grant)	20,515	20,720	20,927	21,136	21,347
Florida Transportation Disadvantage Trust Fund Program	8,400	8,400	8,400	8,400	8,400
State Grant for Trip Reimbursement	5,120	5,171	5,223	5,275	5,328
<u>Local</u>					
PTP Surtax	223,288	231,103	239,192	247,564	256,229
Miami Dade MOE (3.5 Percent)	167,869	173,744	179,825	186,119	192,633
Capital Improvement Local Option Gas Tax (3 cents)	17,481	17,743	18,009	18,279	18,553
Transfer for Loan Repayment	23,600	26,678	34,195	-	-
Interest Earnings	100	100	100	100	100
SFRTAPMT	666	666	666	666	666
Capital Reimbursements	3,502	3,502	3,502	3,502	3,502
Additional Local Revenue or Service Cut	-	3,103	24,169	46,024	49,819
<b>Total Operating Revenues</b>	<b>715,329</b>	<b>716,231</b>	<b>744,261</b>	<b>757,179</b>	<b>778,852</b>

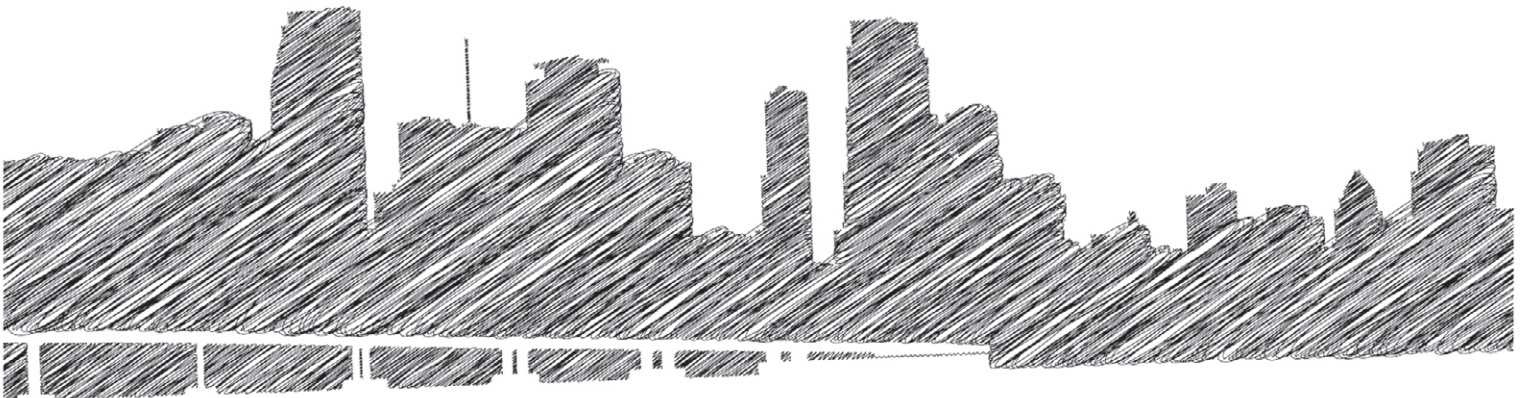
## FY 2014-15 Proposed Budget and Multi-Year Capital Plan

Expenses (Dollar in Thousands)					
<u>Direct Operating Expenses</u>					
MDT Operating Expenses	412,136	424,118	436,646	449,745	463,251
MDT Grant Funded Expenses	95,172	91,588	92,593	93,609	94,637
<b>Total MDT Direct Operating Expenses</b>	<b>507,308</b>	<b>515,706</b>	<b>529,239</b>	<b>543,354</b>	<b>557,888</b>
<u>Other Operating Expenses</u>					
Municipal Contribution	44,658	45,998	47,378	48,799	50,263
New Municipal Contribution	6,699	6,900	7,107	7,320	7,540
CITT Staff	2,350	2,426	2,507	2,592	2,680
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235
PWD Project Management (Pay Go)	3,396	3,498	3,603	3,711	3,822
CITT Reserve	8,180	8,609	9,041	6,615	7,096
<u>Debt Service</u>					
Pre Existing Debt Service	23,600	26,678	34,195	-	-
Current PTP Debt Service Program	96,831	99,012	101,401	101,301	103,690
Future PTP New Project Bond Program	-	-	-	31,312	31,312
Lease Financing - Bus Replacement	-	2,385	4,771	7,156	9,542
Rezoning Bonds	784	784	784	784	784
<b>Total Expenses</b>	<b>698,041</b>	<b>716,231</b>	<b>744,261</b>	<b>757,179</b>	<b>778,852</b>
<b>Year-End Difference</b>	<b>17,288</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>





# **PROPOSED BUDGET ORDINANCE APPROPRIATION SCHEDULES**







**COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND  
(Fund GF 010, Subfund 020)**

**Revenues:**

**2014-15**

Carryover	<u>\$43,067,000</u>
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**Expenditures:**

Countywide Emergency Contingency Reserve*	<u>\$43,067,000</u>
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\*Note: \$710,224 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency preparedness in the event a disaster is declared.

**MIAMI-DADE FIRE RESCUE  
Fire Rescue District  
(Fund SF 011, Subfund 111)**

**Revenues:**

**2014-15**

Property Taxes (Tax Roll: \$121,395,319,000)	\$278,818,000
Transfer from Countywide General Fund (Police Rental Space)	\$200,000
Ground Transport Fees	22,500,000
Plans Review and Permit Fees	4,730,000
Inspection Fees	6,380,000
Other Fire Prevention Fees	3,580,000
Special Services Revenue	2,200,000
Reimbursement from Miami-Dade Aviation Department	1,228,000
Reimbursement from Miami-Dade Port of Miami Department	2,700,000
Reimbursement from Miami-Dade Water and Sewer Department	1,000,000
Reimbursement from Miami-Dade Library Department	140,000
Interest	65,000
Rental Office Space	747,000
Miscellaneous	<u>350,000</u>
 Total	 <u>\$324,638,000</u>

**Expenditures:**

Fire Protection and Emergency Medical Rescue Operations	\$306,070,000
Administrative Reimbursement	9,770,000
Transfer to Debt Service (Fund 213, Projects 213625, 214103, and 298502)	1,937,000
Operating Reserves	5,861,000
Reserve for Tax Equalization	<u>1,000,000</u>
 Total	 <u>\$324,638,000</u>

**Air Rescue  
(Fund SF 011, Subfund 112)**

**Revenues:**

**2014-15**

Carryover	\$110,000
Transfer from Countywide General Fund	7,406,000
Miscellaneous Revenue	<u>3,000,000</u>
 Total	 <u>\$10,516,000</u>

**Expenditures:**

Operating Expenditures	<u>\$10,516,000</u>
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**Hazardous Materials Trust Fund  
(Fund SF 011, Subfund 116)**

**Revenues:**

**2014-15**

Carryover	\$910,000
Interest Earnings	<u>1,000</u>
 Total	 <u>\$911,000</u>

**Expenditures:**

Trust Fund Activities and Reserves	<u>\$911,000</u>
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**Anti-Venom Program  
(Fund SF 011, Subfund 118)**

**Revenues:**

**2014-15**

Fire Ad Valorem	\$350,000
Miscellaneous Fees	<u>300,000</u>
 Total	 <u>\$650,000</u>

**Expenditures:**

Anti-Venom Program Expenditures	<u>\$650,000</u>
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**Lifeguarding, Ocean Rescue Services, Communications, and Fire Boat  
(Fund SF 011, Subfund 118)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$111,000
Transfer from Countywide General Fund	<u>14,672,000</u>
Total	<b><u>\$14,783,000</u></b>

<b><u>Expenditures:</u></b>	
Communications Expenditures	\$10,537,000
Lifeguarding and Ocean Rescue Expenditures	<u>4,246,000</u>
Total	<b><u>\$14,783,000</u></b>

**Miami-Dade Aviation Fire Rescue Services  
(Fund SF 011, Subfund 121)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Miami International Airport	<u>\$21,173,000</u>

<b><u>Expenditures:</u></b>	
Miami-Dade Aviation Fire Rescue Services	<u>\$21,173,000</u>

**MIAMI-DADE FIRE RESCUE  
Emergency Management  
(Fund SF 011, Subfund 122)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Countywide General Fund	\$1,547,000
Carryover	45,000
Transfer from Other Departments	60,000
Emergency Plan Review Fees	<u>102,000</u>
Total	<b><u>\$1,754,000</u></b>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,754,000</u>

**INTERNAL SERVICES  
Vehicle Replacement Trust Fund  
(Fund GF 030, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$15,015,000
Vehicle Charges	5,894,000
Interest Income	<u>22,000</u>
Total	<b><u>\$20,931,000</u></b>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$1,217,000
Replacement Vehicle Purchases	14,168,000
Reserve for Future Vehicle Replacements	<u>5,546,000</u>
Total	<b><u>\$20,931,000</u></b>

**INTERNAL SERVICES  
Parking and Retail Operations  
(Fund GF 030, Subfunds 002, 003 and 008)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Parking Revenue	\$3,278,000
Carryover	2,957,000
Retail Revenue	240,000
Interagency Transfer	871,000
Other Revenues	<u>3,605,000</u>
Total	<b><u>\$10,951,000</u></b>

<b><u>Expenditures:</u></b>	
Parking Operations Cost	\$3,444,000
Intradepartmental Transfer to Administration (Fund 050, Subfund 001)	100,000
Intradepartmental Transfer to Real Estate Management Section (Fund 050, Subfund 017)	72,000
Transfer to Debt Service (Fund 213: Projects 213823, 213830)	923,000
Transfer to Capital Outlay Reserve (Fund 310)	641,000
Retail Operations Costs	179,000
Retail Reserves	445,000
Parking Reserves	671,000
Small Business Development Operational Cost	<u>4,476,000</u>
Total	<b><u>\$10,951,000</u></b>

**INTERNAL SERVICES**  
**Fleet Capital Projects**  
**(Fund GF 030, Subfunds 004 and 005)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$5,017,000
Environmental Resources Management Environmental Surcharge	1,740,000
Labor Surcharge for Capital Projects	<u>500,000</u>
Total	<u><b>\$7,257,000</b></u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	\$1,706,000
transfer to Capital Outlay Reserve (Fund 310)	\$684,000
Fleet Facility Construction Projects	3,681,000
Fleet Capital Projects Reserves	<u>1,186,000</u>
Total	<u><b>\$7,257,000</b></u>

**MIAMI-DADE ECONOMIC ADVOCACY TRUST**  
**Economic Development Program**  
**(Fund GF 030, Subfund 020)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Transfer from Countywide General Fund	\$509,000
Transfer from Teen Court Program	150,000
Transfer from Affordable Housing Program	<u>340,000</u>
Total	<u><b>\$999,000</b></u>

<u><b>Expenditures:</b></u>	
Office of the Executive Director and Administration	\$748,000
Economic Development Activities	<u>251,000</u>
Total	<u><b>\$999,000</b></u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund GF 030, Subfund 021)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
City of Doral Optional Service Payment	<u><b>\$223,000</b></u>

<u><b>Expenditures:</b></u>	
MDPD Optional Service Expenditures for the City of Doral	<u><b>\$223,000</b></u>

**ANIMAL SERVICES DEPARTMENT**  
**Animal Care and Control**  
**(Fund GF 030, Subfund 022, Project 022111 )**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Transfer from Countywide General Fund	\$4,727,000
Animal License Fees from Licensing Stations	5,100,000
Animal License Fees from Shelter	1,744,000
Code Violation Fines	2,450,000
Animal Shelter Fees	1,564,000
Miscellaneous Revenues	129,000
Surcharge Revenues	170,000
Carryover	<u>893,000</u>
Total	<u><b>\$16,777,000</b></u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	<u><b>\$16,777,000</b></u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**911 Emergency Fee**  
**(Fund GF 030, Subfunds 025 and 035)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$5,172,000
911 Landline Emergency Fee	4,421,000
911 Wireless Fee	10,000,000
Interest	<u>13,000</u>
Total	<u><b>\$19,606,000</b></u>

<u><b>Expenditures:</b></u>	
Miami-Dade Police Department Expenditures	\$10,356,000
Disbursements to Municipalities	4,108,000
Reserve for Future Capital Equipment Acquisition	<u>5,142,000</u>
Total	<u><b>\$19,606,000</b></u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund GF 030, Subfund 026)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Town of Miami Lakes Local Police Patrol Services Contractual Payment	<u>\$7,217,000</u>
<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	<u>\$7,217,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund GF 030, Subfund 027)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	\$7,228,000
Village of Palmetto Bay Optional Service Payment	<u>85,000</u>
Total	<u>\$7,313,000</u>
<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	\$7,228,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	<u>85,000</u>
Total	<u>\$7,313,000</u>

**FINANCE**  
**(Fund GF 030, Subfund 031)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$1,198,000
Bond Administration Fees and Charges	976,000
Tax Collector Ad Valorem Fees	12,467,000
Tax Collector Auto Tag Fees	11,604,000
Tourist Tax Collection Fees	3,430,000
Other Revenues	1,277,000
Local Business Tax Receipt Fees	3,200,000
Federal Revenues	390,000
Transfer from Fund 050 to Tax Collector	<u>396,000</u>
Total	<u>\$34,938,000</u>
<b><u>Expenditures:</u></b>	
Bond Administration Expenditures	\$2,256,000
Tax Collector Expenditures	18,880,000
Director and Controller Expenditures	8,647,000
Transfer to FAMIS/ADPICS (Fund 050, Project 053006 and 056113)	484,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>4,671,000</u>
Total	<u>\$34,938,000</u>

**REGULATORY AND ECONOMIC RESOURCES**  
**Consumer Protection Operations**  
**(Fund GF 030, Subfund 032)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Countywide General Fund	\$1,145,000
Carryover	7,711,000
Code Fines and Lien Collections	761,000
Fees and Charges	7,328,000
Local Business Tax Receipt	471,000
Other Revenues	90,000
Miscellaneous Revenues	175,000
Interagency Transfers	<u>670,000</u>
Total	<u>\$18,351,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$11,847,000
Administrative Reimbursement	329,000
Operating Reserve	<u>6,175,000</u>
Total	<u>\$18,351,000</u>

**CULTURAL PROGRAMS**  
**Museum Operating Grants**  
**(Fund GF 030, Subfund 033)**

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Convention Development Tax (Fund 160, Subfund 162)	<u>\$10,354,000</u>
 <u>Expenditures:</u>	
Miami Art Museum (MAM) Operating Grant	\$4,000,000
Miami Science Museum Operating Grant	2,500,000
HistoryMiami Operating Grant	2,169,000
Payment of County Rent to Internal Services Department (HistoryMiami)	<u>1,685,000</u>
Total	<u>\$10,354,000</u>

**CLERK OF COURTS**  
**Non-Court Related Clerk Fees**  
**(Fund GF 030, Subfund 036)**

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Countywide General Fund	\$858,000
Carryover	\$1,600,000
Value Adjustment Board	544,000
Code Enforcement Revenue	1,630,000
Marriage License Fees	1,122,000
County Recorder	9,455,000
Clerk of the Board (Transfer from Lobbyist Trust Fund)	300,000
Miscellaneous Revenues	266,000
Intradepartmental Transfers	<u>4,346,000</u>
Total	<u>\$20,121,000</u>
 <u>Expenditures:</u>	
Non-Court Operations	<u>\$20,121,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT**  
**Special Operations**  
**(Fund GF 030, Subfund 037, Various Projects)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$1,734,000
Construction/Plat Fees	1,424,000
Transfer from Special Taxing	<u>2,741,000</u>
Total	<u>\$5,899,000</u>
 <u>Expenditures:</u>	
Construction and Subdivision Control	\$1,881,000
Special Taxing Districts Administration	3,187,000
Operating Reserve	<u>831,000</u>
Total	<u>\$5,899,000</u>

**REGULATORY AND ECONOMIC RESOURCES**  
**Operations**  
**(Fund GF 030, Subfund 039)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$21,332,000
Transfer from Environmentally Endangered Lands (Fund 080, Subfunds 081 and 082)	650,000
Operating Permit Fees	7,553,000
Other Revenues	730,000
Plan review Fees	7,885,000
Utility Service Fees	24,979,000
Tag Fees	1,600,000
Transfer from Miami-Dade Aviation Department	<u>560,000</u>
Total	<u>\$65,289,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$48,992,000
Administrative Reimbursement	1,746,000
Operating Reserve	<u>14,551,000</u>
Total	<u>\$65,289,000</u>

**OFFICE OF MANAGEMENT AND BUDGET**  
**Mom and Pop Small Business Grants Program**  
**(Fund GF 030, Subfund 041)**

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Countywide General Fund	\$695,000
Transfer from UMSA General Fund	<u>244,000</u>
Total	<u>\$939,000</u>
 <u>Expenditures:</u>	
Board of County Commissioners Mom and Pop Expenditures (13 Commission Districts)	<u>\$939,000</u>

**ADMINISTRATIVE OFFICE OF THE COURTS (AOC)**  
(Fund GF 030, Subfund 042)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Countywide General Fund	\$11,675,000
Grant Funds	\$349,000
Criminal Court Costs (25% of \$65 surcharge)	370,000
Criminal Court Costs (\$85 surcharge)	1,995,000
Criminal and Civil Court Costs (\$15 surcharge)	<u>6,364,000</u>
Total	<u>\$20,753,000</u>

<b><u>Expenditures:</u></b>	
Debt Service	\$574,000
Operating Expenditures	<u>20,179,000</u>
Total	<u>\$20,753,000</u>

**COMMUNITY INFORMATION AND OUTREACH**  
(Fund GF 030, Subfund 043)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Countywide General Fund	\$6,545,000
Transfer from Unincorporated Municipal Services Area General Fund	2,421,000
Interagency Transfers	7,711,000
Miscellaneous Charges	<u>168,000</u>
Total	<u>\$16,845,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$16,845,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
External Police Services Account  
(Fund GF 030, Subfund 045)

<b><u>Revenue:</u></b>	<b><u>2014-15</u></b>
Carryover	\$670,000
Revenues from Off Duty Police Service	10,093,000
Revenues from Miami-Dade Aviation Department	31,522,000
Revenues from Port of Miami	8,766,000
Revenues from Miami-Dade Jackson Memorial Hospital	1,166,000
Revenues from MDPD eCrash Program	175,000
Revenues from Diversion Program	<u>171,000</u>
Total	<u>\$52,563,000</u>

<b><u>Expenditures:</u></b>	
Off Duty Police Services Expenses	\$10,093,000
Miami-Dade Aviation Department Police Services	31,522,000
Port of Miami Police Services	8,766,000
MDPD eCrash Program	353,000
Diversion Program	364,000
Diversion Program Reserves	299,000
Miami-Dade Jackson Memorial Hospital Police Services	<u>1,166,000</u>
Total	<u>\$52,563,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
Municipal Police Services Account  
(Fund GF 030, Subfund 046)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Town of Cutler Bay Local Police Patrol Services Contractual Payment	\$8,657,000
Town of Cutler Bay Optional Service Payment	<u>260,000</u>
Total	<u>\$8,917,000</u>

<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	\$8,657,000
MDPD Optional Service Expenditures for the Town of Cutler Bay	<u>260,000</u>
Total	<u>\$8,917,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
Municipal Police Services Account  
(Fund GF 030, Subfund 047)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
City of South Miami Optional Service Payment	<u>\$70,000</u>

<b><u>Expenditures:</u></b>	
MDPD Optional Service Expenditures for the City of South Miami (School Crossing Guards)	<u>\$70,000</u>

**HUMAN RESOURCES**  
(Fund GF 030, Subfund 049)

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Countywide General Fund	\$280,000
Transfer from UMSA General Fund	104,000
Federal Grants/Contracts and Interagency Transfer	<u>120,000</u>
Total	<u>\$504,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$504,000</u>

**AUDIT AND MANAGEMENT SERVICES**  
Internal Operations  
(Fund GF 030, Subfund 052, Project 052015)

<u>Revenues:</u>	<u>2014-15</u>
Charges for Audits or Special Studies	<u>\$2,300,000</u>
<u>Expenditures:</u>	
Special Audit Services	<u>\$2,300,000</u>

**OFFICE OF MANAGEMENT AND BUDGET**  
Bond Program Administration  
(Fund GF 030, Subfund 054)

<u>Revenues:</u>	<u>2014-15</u>
Building Better Communities Bond Interest	\$728,000
Quality Neighborhood Improvements Bond Interest	94,000
Transfer from Countywide General Fund	88,000
Transfer from UMSA General Fund	<u>34,000</u>
Total	<u>\$944,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$944,000</u>

**OFFICE OF MANAGEMENT AND BUDGET**  
Grants Coordination  
(Fund GF 030, Subfund 054)

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Countywide General Fund	\$1,775,000
Transfer from UMSA General Fund	656,000
Transfer from SO 720, Subfund 720	<u>100,000</u>
Total	<u>\$2,531,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,531,000</u>

**MEDICAL EXAMINER**  
(Fund GF 030, Subfund 055)

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Countywide General Fund	\$10,995,000
Service Fees	<u>630,000</u>
Total	<u>\$11,625,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$11,625,000</u>

**PROPERTY APPRAISER**  
(Fund GF 030, Subfund 056)

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Countywide General Fund	\$30,500,000
Reimbursements from Taxing Jurisdictions	<u>4,244,000</u>
Total	<u>\$34,744,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$34,744,000</u>

**REGULATORY AND ECONOMIC RESOURCES**  
**Construction, Permitting, and Building Code**  
**(Fund GF 030, Subfund 065, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Countywide General Fund	\$586,000
Transfer from Unincorporated Municipal Service Area	574,000
Building Administrative Fees	269,000
Carryover	31,567,000
Code Compliance Fees	1,568,000
Code Fines/Lien Collections	6,661,000
Foreclosure Registry	1,910,000
Contractor's Licensing and Enforcement Fees	1,242,000
Miscellaneous Revenues	22,000
Permitting Trade Fees	23,519,000
Product Control Certification Fees	2,790,000
Construction/Plat Fees	2,209,000
Zoning Revenue	7,173,000
Planning Revenue	626,000
Other Revenue	<u>1,193,000</u>
Total	<b><u>\$81,909,000</u></b>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$56,454,000
Administrative Reimbursement	1,842,000
Operating Reserve	<u>23,613,000</u>
Total	<b><u>\$81,909,000</u></b>

**PARKS, RECREATION AND OPEN SPACES**  
**General Operations and Zoo Miami**  
**(Fund GF 040, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Countywide General Fund	35,000,000
Transfer from UMSA General Fund	21,698,000
Fees and Charges	50,929,000
Transfer from Convention Development Tax (Fund 160, Subfund 162)	1,000,000
Transfer of Secondary Gas Tax for Right-of-Way maintenance	4,203,000
Interdepartmental/Interagency Transfers (RAAM Division)	3,397,000
Intradepartmental Transfers	<u>3,309,000</u>
Total	<b><u>\$119,536,000</u></b>

<b><u>Expenditures:</u></b>	
Total Operating Expenditures	\$113,481,000
Distribution of Funds in Trust	\$315,000
Debt Service Payments	2,431,000
Intradepartmental Transfers	<u>3,309,000</u>
Total	<b><u>\$119,536,000</u></b>

**INTERNAL SERVICES**  
**Internal Service Operations**  
**(Fund GF 050, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Countywide General Fund	\$42,926,000
Transfer from Unincorporated Municipal Service Area General Fund	15,082,000
Carryover	12,394,000
Internal Service Fees and Charges	192,350,000
Interagency Transfer	757,000
Other Revenues	1,364,000
Fees and Charges for Service	908,000
Municipal Fines	250,000
User Access Fees	9,052,000
Transfer from Insurance Trust Fund	15,761,000
Intradepartmental Transfer from Parking (Fund 030, Subfund 002)	100,000
Intradepartmental Transfer from Retail (Fund 030, Subfund 003)	72,000
Intradepartmental Transfers	<u>9,742,000</u>
Total	<b><u>\$300,758,000</u></b>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$240,133,000
Reimbursement to County Attorney's Office for Legal Services	3,800,000
Distribution of Municipal ADA Fines	426,000
Distribution of Funds in Trust to the Beacon Tradeport	255,000
Transfer to Capital Outlay Reserve (Fund 310)	21,270,000
Transfer to Debt Service (Fund 213, Projects 213428, 213720, 213722, 213723, and 213727)	19,783,000
Transfers to Operating Reserves	4,135,000
Transfer to General Fund for Countywide Procurement Activities (Fund 010)	1,214,000
Intradepartmental Transfers	<u>9,742,000</u>
Total	<b><u>\$300,758,000</u></b>



**HUMAN RESOURCES**  
(Fund GF 050, Subfund 051)

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Self Insurance Trust Fund	<u>\$2,138,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,138,000</u>

**FINANCE**  
Internal Service Fund  
(Fund GF 050, Subfund 053)

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$195,000
Cash Management Fees and Other Revenues	1,819,000
Credit and Collections Charges	3,576,000
Transfer from Fund 030 for FAMIS/ADPICS	<u>484,000</u>
Total	<u>\$6,074,000</u>
<u>Expenditures:</u>	
Cash Management Operating Expenditures	\$1,818,000
Credit and Collections Expenditures	2,825,000
FAMIS/ADPICS Expenditures	509,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	526,000
Transfer to Tax Collector (Fund 30, Project 031005)	<u>396,000</u>
Total	<u>\$6,074,000</u>

**CLERK OF COURTS**  
Records Management  
(Fund GF 050, Subfund 057)

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$448,000
Fees and Charges	<u>1,645,000</u>
Total	<u>\$2,093,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,093,000</u>

**INFORMATION TECHNOLOGY**  
(Fund GF 060, Various Subfunds)

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Countywide General Fund	\$20,009,000
Transfer from Unincorporated Municipal Service Area General Fund	7,030,000
Transfer From SOF Recording Fee	3,300,000
Charges to Departments for Telephone Services	15,766,000
Transfer From Fund 100, Subfund 104, Project 104141	550,000
Proprietary Fees	816,000
Intradepartmental Transfers	11,120,000
Charges to Departments for Services	<u>96,540,000</u>
Total	<u>\$155,131,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$134,806,000
Charges for Telephone Services	15,142,000
Charges to Debt Service (Project 298500)	624,000
Charges to Debt Service (Project 213724)	382,000
Transfer to COR for Cyber Security Debt Service	1,562,000
Transfer to Finance for AP Workflow	1,005,000
Transfer to COR for AP Workflow	610,000
Transfer to COR for Enterprise IT Capital Investment Fund	<u>1,000,000</u>
Total	<u>\$155,131,000</u>

**REGULATORY AND ECONOMIC RESOURCES**  
**Environmentally Endangered Lands Program (EEL)**  
**(Fund GF 080, Subfunds 081 and 082)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$28,324,000
Carryover of Restricted Reserves for Land Management	15,400,000
Reimbursement from Building Better Communities GOB Program	6,553,000
Miscellaneous Reimbursements	1,500,000
Florida Department of Environmental Protection	100,000
Interest Earnings	<u>200,000</u>
Total	<u><b>\$52,077,000</b></u>

<u><b>Expenditures:</b></u>	
Transfer to Environmental Resources Management (Fund 030, Subfund 039)	\$650,000
Land Acquisition	8,053,000
Land Management	3,200,000
Reserves	<u>40,174,000</u>
Total	<u><b>\$52,077,000</b></u>

**MIAMI-DADE LIBRARY**  
**Operations**  
**(Fund SL 090, Subfunds 091, 092, 093, 095, 099)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Ad Valorem Revenue (Tax Roll: \$192,545,620,000)	\$43,534,000
Carryover	197,000
State Aid to Public Libraries	1,500,000
Library Fines and Fees	600,000
Interest Earnings	40,000
Miscellaneous Revenue	<u>7,000</u>
Total	<u><b>\$45,878,000</b></u>

<u><b>Expenditures:</b></u>	
Library Operations	\$42,408,000
Administrative Reimbursement	1,524,000
Transfer to pay debt service	1,816,000
Debt Service Payment	<u>130,000</u>
Total	<u><b>\$45,878,000</b></u>

**LAW LIBRARY**  
**(Fund SO 100, Subfund 102, Project 102001)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$195,000
Criminal Court Costs Fees	370,000
Service Charges	240,000
Occupational Licenses	<u>80,000</u>
Total	<u><b>\$885,000</b></u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	<u><b>\$885,000</b></u>

**LAW LIBRARY B**  
**(Fund SO 100, Subfund 102, Project 102004)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$807,000
Interest	<u>3,000</u>
Total	<u><b>\$810,000</b></u>

<u><b>Expenditures</b></u>	
Operating Reserves	<u><b>\$810,000</b></u>

**LEGAL AID SOCIETY**  
**(Fund SO 100, Subfund 103)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Transfer from Countywide General Fund	\$2,115,000
Miscellaneous Revenue	397,000
Civil Pro Bono Program Revenue	297,000
Criminal Court Costs Fees	370,000
Victims of Crime Act Grant	81,000
State and Federal Grants	<u>255,000</u>
Total	<u><b>\$3,515,000</b></u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	<u><b>\$3,515,000</b></u>

INFORMATION TECHNOLOGY  
800 Megahertz Radio System Maintenance  
(Fund SO 100, Subfund 104, Project 104141)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Traffic Fines	\$550,000

<b><u>Expenditures:</u></b>	
Transfer to Fund 060, Subfund 004	\$550,000

JUDICIAL ADMINISTRATION  
Driving While License Suspended Traffic School (AOC)  
(Fund SO 100, Subfund 106, Project 106003)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$1,323,000
Program Income	632,000
Interest	3,000
Total	<u>\$1,958,000</u>

<b><u>Expenditures:</u></b>	
Operating Reserves	\$1,343,000
Operating Expenditures	615,000
Total	<u>\$1,958,000</u>

Court Standby Program (SAO)  
(Fund SO 100, Subfund 106, Project 106005)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$208,000
Transfer from the Miami-Dade Police Department	175,000
Contribution from Municipal Police Departments	263,000
Total	<u>\$646,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$497,000
Operating Reserves	149,000
Total	<u>\$646,000</u>

Self Help Unit (AOC)  
(Fund SO 100, Subfund 106, Project 106006)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$968,000
Program Income	800,000
Interest	4,000
Total	<u>\$1,772,000</u>

<b><u>Expenditures:</u></b>	
Operating Reserves	\$511,000
Operating Expenditures	1,261,000
Total	<u>\$1,772,000</u>

Miami-Dade County Adult Drug Court (AOC)  
(Fund SO 100, Subfund 106, Project 106007)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$130,000
Process Income	15,000
Total	<u>\$145,000</u>

<b><u>Expenditures:</u></b>	
Operating Reserves	<u>\$145,000</u>

**Process Servers**  
**(Fund SO 100, Subfund 106, Project 106009)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$177,000
Process Server Fees	155,000
Interest	<u>1,000</u>
Total	<u><b>\$333,000</b></u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	\$146,000
Operating Reserves	<u>187,000</u>
Total	<u><b>\$333,000</b></u>

**MIAMI-DADE ECONOMIC ADVOCACY TRUST**  
**Teen Court Program**  
**(Fund SO 100, Subfund 106, Project 106129)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Traffic Court Fees	\$1,245,000
Interest Earnings	1,000
Carryover	<u>309,000</u>
Total	<u><b>\$1,555,000</b></u>

<u><b>Expenditures:</b></u>	
Teen Court Juvenile Diversion and Intervention Program	\$1,285,000
Transfer to the Office of the Executive Director and Administration	150,000
Transfer to Juvenile Services Department for Prevention and Diversion Program (Fund 010)	<u>120,000</u>
Total	<u><b>\$1,555,000</b></u>

**INTERNAL SERVICES**  
**Caleb Center Special Revenue Fund**  
**(Fund SO 100, Subfund 107, Project 107032)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$21,000
Fees and Charges for Service	<u>30,000</u>
Total	<u><b>\$51,000</b></u>

<u><b>Expenditures:</b></u>	
Facility Improvements (Current and Future)	<u><b>\$51,000</b></u>

**OFFICE OF INSPECTOR GENERAL**  
**(Fund SO 100, Subfund 108, Project 108000)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Fees for Audits of County Contracts	\$2,550,000
Carryover	217,000
Miami International Airport Oversight	350,000
Miami-Dade Water and Sewer Department Oversight	150,000
Miami-Dade Public Works and Waste Management Oversight	50,000
Miami-Dade Transit Oversight	100,000
Miami-Dade County School Board Oversight	<u>200,000</u>
Total	<u><b>\$3,617,000</b></u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	<u><b>\$3,617,000</b></u>

**COMMISSION ON ETHICS AND PUBLIC TRUST**  
**(Fund SO 100, Subfund 108, Project 108001)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Transfer from Lobbyist Trust Fund	\$70,000
Fees and Charges	<u>40,000</u>
Total	<u><b>\$110,000</b></u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	<u><b>\$110,000</b></u>

**LEASE SUBLEASE AGREEMENT**  
**Special Revenue Fund**  
**(Fund SO 100, Subfund 109)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Rental Income	\$5,016,000
Interest Earnings	2,793,000
Carryover	<u>2,387,000</u>
Total	<u>\$10,196,000</u>

**Expenditures:**

Rental Expense	<u>\$10,196,000</u>
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**MIAMI-DADE FIRE RESCUE**  
**Emergency Management**  
**(Fund SO 100, Subfund 111)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Radiological Emergency Preparedness Agreement with Florida Power and Light	<u>\$346,000</u>

**Expenditures:**

Operating Expenditures	<u>\$346,000</u>
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**CORRECTIONS AND REHABILITATION**  
**Special Revenue Operations**  
**(Fund SO 110, Subfund 111)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$4,080,000
Social Security Administration (SSA)	\$150,000
Subsistence and Uniform Fees	2,080,000
Jail Commissary Commission	1,904,000
Law Enforcement Education Fund (Second Dollar Fines)	151,000
Pretrial Volunteer Receipts	25,000
Food Catering Service Receipts	<u>74,000</u>
Total	<u>\$8,464,000</u>

**Expenditures:**

Jail Commissary	\$790,000
Law Enforcement Education	543,000
Other Operating Expenses	259,000
Transfer to General Fund	2,600,000
Transfer to Inmate Welfare Trust Fund (Fund 600, Subfund 601)	3,823,000
Reserves	<u>449,000</u>
Total	<u>\$8,464,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Special Revenue Operations**  
**(Fund SO 110, Subfund 112)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$5,692,000
Transfer from Unincorporated Municipal Service Area General Fund	4,786,000
Transfer from Countywide General Fund	34,000
First Dollar Fines	100,000
Second Dollar Fines	269,000
Law Enforcement Training Traffic Violation Fines	914,000
School Crossing Guard Parking Ticket Surcharge (Transfer from Fund 110, Subfund 115)	<u>1,651,000</u>
Total	<u>\$13,446,000</u>

**Expenditures:**

Education and Training	\$6,975,000
School Crossing Guard Program	6,363,000
Debt Service	<u>108,000</u>
Total	<u>\$13,446,000</u>

**JUVENILE SERVICES**  
**(Fund SO 110, Subfund 112, Project 112200)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$626,000
Traffic Ticket Surcharge	<u>370,000</u>
Total	<u>\$996,000</u>

**Expenditures:**

Juvenile Assessment Center Expenditures	<u>\$996,000</u>
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**SCHOOL CROSSING GUARD TRUST FUND**  
(Fund SO 110, Subfund 115)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Parking Ticket Surcharge for School Crossing Guard Programs	\$2,649,000
<b><u>Expenditures:</u></b>	
Transfer to Miami-Dade Police Department (Fund 110, Subfund 112)	\$1,651,000
Disbursements to Municipalities	998,000
Total	<u>\$2,649,000</u>

**ECONOMIC DEVELOPMENT**  
(Fund SO 120, Subfund 122)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Local Business Tax Receipts	<u>\$3,522,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Beacon Council	<u>\$3,522,000</u>

**CULTURAL AFFAIRS**  
(Fund SO 125, Subfund 127 and 130)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$3,860,000
Transfer from Countywide General Fund	5,144,000
Transfer from Unincorporated Municipal Service Area General Fund	1,624,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	4,600,000
Transfer from Tourist Development Tax Surtax (Fund 150, Subfund 152)	90,000
Convention Development Tax Proceeds (Fund 160, Subfund 162)	8,004,000
Donations	10,000
Children's Trust Grant	996,000
Other Revenues	1,744,000
Miscellaneous Revenues	30,000
Fees and Charges	<u>380,000</u>
Total	<u>\$26,482,000</u>
<b><u>Expenditures:</u></b>	
Administrative Expenditures	\$2,769,000
Grants to/Programs for Artists and Non-Profit Cultural Organizations	14,017,000
South Miami-Dade Cultural Arts Center Operations	4,595,000
Administrative Reimbursement	233,000
Miami-Dade County Auditorium, Joseph Caleb Auditorium, and African Heritage Cultural Arts Center Operations	<u>4,868,000</u>
Total	<u>\$26,482,000</u>

**CULTURAL AFFAIRS**  
**Art in Public Places Program**  
(Fund SO 125, Subfund 128)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$2,813,000
Miscellaneous Revenues from Proprietary Capital Projects	<u>3,457,000</u>
Total	<u>\$6,270,000</u>
<b><u>Expenditures:</u></b>	
Operational Expenditures	\$6,236,000
Administrative Reimbursement	<u>34,000</u>
Total	<u>\$6,270,000</u>

**PARKS, RECREATION AND OPEN SPACES**  
**Grants**  
(Fund SO 130)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Prior Year Revenue	\$2,218,000
Florida Boating Improvement Fund	1,444,000
Florida Inland Navigational District	<u>1,397,000</u>
Total	<u>\$5,059,000</u>
<b><u>Expenditures:</u></b>	
River of Grass Greenway	\$250,000
Greenway Bridges Project	175,000
Greenways and Trails District 9	1,945,000
Community Development Block Grants	250,000
Marinas Capital	<u>2,439,000</u>
Total	<u>\$5,059,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT  
STORMWATER UTILITY FUND  
(Fund SU 140, Subfund 141)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$18,503,000
Stormwater Utility Fees	<u>31,521,000</u>
Total	<u>\$50,024,000</u>
<b><u>Expenditures:</u></b>	
Transfers:	
Stormwater Utility Capital Improvement Program (Fund 310, Subfund 316)	\$8,896,000
Debt Service Revenue Fund (Project 211101, 1999 and 2004 Series)	7,623,000
Environmental Resources Management Operations (Fund 140, Subfund 142)	1,510,000
Public Works and Waste Management Operations (Fund 140, Subfund 143)	27,697,000
Cash Reserve for Future Projects	<u>4,298,000</u>
Total	<u>\$50,024,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT  
Stormwater Utility Program  
(Fund SU 140, Subfund 142)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Stormwater Utility Fund (Fund SU 140, Subfund 141)	<u>\$1,510,000</u>
<b><u>Expenditures:</u></b>	
Environmental Resources Management Operations	<u>\$1,510,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT  
Stormwater Utility Program  
(Fund SU 140, Subfund 143)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from Stormwater Utility Fund (Fund SU 140, Subfund 141)	<u>\$27,697,000</u>
<b><u>Expenditures:</u></b>	
Public Works and Waste Management Operations	<u>\$27,697,000</u>

**TOURIST DEVELOPMENT TAX  
(Fund ST 150, Subfund 151)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Tourist Development Tax	<u>\$22,935,000</u>
<b><u>Expenditures:</u></b>	
Advertising and Promotion (Convention and Visitors Bureau)	\$12,186,000
Transfer to Debt Service (Project 205800)	4,429,000
Transfer to Cultural Affairs Council (CAC) (Fund 125, Subfund 127)	4,304,000
Transfer to CAC (Fund 720, Subfund 721)	125,000
Tourist Development Council (TDC) Grants	1,100,000
Transfer to General Fund for Administrative Reimbursement	475,000
Transfer to TDC for Administrative Support (Fund 125, Subfund 127)	296,000
Transfer to Finance for TDC Administrative Support (Fund 030 Subfund 031)	<u>20,000</u>
Total	<u>\$22,935,000</u>

**TOURIST DEVELOPMENT SURTAX  
(Fund ST 150, Subfund 152)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Tourist Development Tax	<u>\$6,793,000</u>
<b><u>Expenditures:</u></b>	
Advertising and Promotion (Convention and Visitors Bureau)	\$6,468,000
Transfer to General Fund for Administrative Reimbursement	135,000
Transfer to TDC for Administrative Support (Fund 125, Subfund 127)	90,000
Tourist Development Council (TDC) Grants	<u>100,000</u>
Total	<u>\$6,793,000</u>

**PROFESSIONAL SPORTS FRANCHISE FACILITY TAX**  
(Fund ST 150, Subfund 154)

<u>Revenues:</u>	<u>2014-15</u>
Professional Sports Franchise Facility Tax	<u>\$11,467,000</u>
<u>Expenditures:</u>	
Transfer to Debt Service Fund (Project 205800)	<u>\$11,467,000</u>

**HOMELESS TRUST**  
**Operations, Capital, and Reserves**  
(Fund ST 150, Subfund 150 and 155)

<u>Revenues:</u>	<u>2014-15</u>
Food and Beverage Tax (1%) Proceeds	\$17,634,000
Carryover	8,880,000
Interest Income	37,000
Private Sector Contribution	<u>210,000</u>
Total	<u>\$26,761,000</u>

<u>Expenditures:</u>	
Homeless Trust Operations	\$19,833,000
Administrative Reimbursement	60,000
Capital Reserve	2,157,000
Tax Equalization Reserve	4,139,000
Operational Reserve	<u>572,000</u>
Total	<u>\$26,761,000</u>

**HOMELESS TRUST**  
**Domestic Violence Oversight Board Trust Fund**  
(Fund ST 150, Subfund 156)

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$3,387,000
Food and Beverage Tax (1%) Proceeds	<u>3,111,000</u>
Total	<u>\$6,498,000</u>

<u>Expenditures:</u>	
Domestic Violence Shelter Operations	\$2,063,000
2nd Domestic Violence Shelter Construction	1,093,000
Tax Equalization Reserve	<u>3,342,000</u>
Total	<u>\$6,498,000</u>

**CONVENTION DEVELOPMENT TAX**  
(Fund ST 160, Subfunds 162 and 164)

<u>Revenues:</u>	<u>2014-15</u>
Convention Development Tax Proceeds	\$69,378,000
Transfer from Shortfall Reserve (Fund 160 Subfund 163)	17,110,000
Performing Arts Center Repayment	1,350,000
Basketball Properties- Development Agreement Fees	<u>125,000</u>
Total	<u>\$87,963,000</u>

<u>Expenditures:</u>	
Transfer to Debt Service Fund (Projects 206100, 206300, 206602)	\$41,505,000
Payment to the City of Miami Beach	4,500,000
Transfer to Cultural Affairs for Grants (Fund 125, Subfund 127)	1,000,000
Performing Arts Center Trust Subsidy	7,650,000
Transfer to Cultural Affairs (South Miami-Dade Cultural Arts Center (Fund 125, Subfund 127))	3,000,000
American Airlines Arena-related Costs	6,400,000
Payment to the City of Miami	3,000,000
Transfer to PROS - Tennis Center (Fund 040, Subfund 001)	1,000,000
Transfer to Vizcaya Operating Subsidy (Fund 450, Subfund 001)	2,500,000
Transfer to Cultural Programs (Museum Operating Grants) (Fund 030, Subfund 033)	10,354,000
Performing Arts Center Trust Operating Subsidy	1,500,000
New World Symphony	800,000
Transfer to Cultural Affairs for Community-based Cultural Facilities (Fund 125, Subfund 127)	1,304,000
Transfer to Capital Reserve Fund	750,000
Transfer to Cultural Affairs for Miami-Dade County Auditorium, Joseph Caleb Auditorium, and African Heritage Cultural Arts Center (Fund 125, Subfund 127)	<u>2,700,000</u>
Total	<u>\$87,963,000</u>



**Quality Neighborhood Improvement Program  
Phase III Pay As You Go  
(Fund CO 310, Subfund 312)**

<u>Revenues</u>	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future Years</u>	<u>Total</u>
Transfer from General Fund	<u>\$3,608,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,608,000</u>
<b><u>Expenditures</u></b>				
Parks, Recreation and Open Spaces	\$1,427,000	\$0	\$0	\$1,427,000
Public Works and Waste Management Projects	2,080,000	0	0	2,080,000
Other Legally Eligible Project Costs	0	101,000	0	101,000
Total	<u>\$3,507,000</u>	<u>\$101,000</u>	<u>\$0</u>	<u>\$3,608,000</u>

**CAPITAL OUTLAY RESERVE  
Proposed New Appropriations for FY 2014-15  
(Fund CO 310, Projects 313100, 314006, 314007)**

	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future</u>	<u>Total</u>
Future Years' COR Allocation	\$0	\$0	\$15,354,000	\$15,354,000
Prior Years' COR Committed Allocation	28,388,000	0	0	28,388,000
COR Committed Carryover	7,541,000	0	0	7,541,000
ITLC Carryover	3,570,000	0	0	3,570,000
Transfer from Countywide General Fund	0	10,287,000	0	10,287,000
Handicapped Parking Fines and Miscellaneous ADA Revenue	0	100,000	0	100,000
Payments in Lieu of Taxes	0	800,000	0	800,000
Interest Earnings	0	10,000	0	10,000
Telephone Commission	0	3,500,000	0	3,500,000
Seaquarium Lease Payment	0	400,000	0	400,000
Transfer from Finance Department	0	5,197,000	0	5,197,000
Transfer from Public Housing and Community Development	0	975,000	0	975,000
Transfer from Internal Services Department	0	23,995,000	0	23,995,000
Transfer from Park Recreation and Open Spaces for Debt Service	0	262,000	0	262,000
Transfer from Information Technology Department	0	2,172,000	0	2,172,000
Transfer from ITLC	0	1,000,000	0	1,000,000
Marlins Annual Payment	0	2,285,000	0	2,285,000
Total	<u>\$39,499,000</u>	<u>\$50,983,000</u>	<u>\$15,354,000</u>	<u>\$105,836,000</u>

<u>Expenditures</u>	<u>Prior</u>	<u>FY 2014-15</u>	<u>Future</u>	<u>Total</u>
<b>Public Safety</b>				
Communications Infrastructure Expansion	\$1,112,000	\$800,000	\$0	\$1,912,000
Kitchen Equipment Replacement	787,000	500,000	316,000	1,603,000
Turner Guilford Knight Correctional Center Kitchen Air Conditioning Installation	283,000	700,000	524,000	1,507,000
Metro West Detention Center Inmate Housing Improvement	736,000	500,000	1,614,000	2,850,000
Women's Detention Center Exterior Sealing	0	517,000	500,000	1,017,000
Elevator Refurbishment	1,765,000	700,000	1,000,000	3,465,000
Metro West Detention Center Replace Housing Unit Security Windows	1,149,000	950,000	1,034,000	3,133,000
Turner Guilford Knight Correctional Center Pressure Wash and Seal Exterior	0	300,000	300,000	600,000
Turner Guilford Knight Correctional Center Domestic Water Pump	0	200,000	0	200,000
MDCR - Facility Roof Replacements	0	0	3,000,000	3,000,000
Women's Detention Center Air Conditioning Coils	0	280,000	200,000	480,000
Turner Guilford Knight Correctional Center Roof Top Security Modification	0	220,000	130,000	350,000
Public Defender Rewiring	553,000	70,000	0	623,000
Court Facilities Repairs and Renovations	0	500,000	0	500,000
Joseph Caleb Parking Garage/Tower Courtroom Renovations	2,269,000	137,000	31,000	2,437,000
Odyssey Technology Project	1,651,000	748,000		2,399,000
Code Brown Compliance	115,000	190,000	85,000	390,000
Upgrade Interview Rooms at Extrenal Police Facilities	0	40,000	320,000	360,000
SMART Trailers for District Stations	0	100,000		100,000
Electrical Panel Upgrades At Various MDPD Facilities	0	100,000	300,000	400,000
Elevator Upgrades at Police District Stations	0	110,000	220,000	330,000
MDPD HAZMAT/Ammunition and Storage Building	0	0	500,000	500,000
Fire Alarm Upgrades	0	125,000	150,000	275,000
Upgrade Interview Rooms at Extrenal Police Facilities	0	25,000	144,000	169,000
Firearms Training Simulator	0	300,000	0	300,000
MDPD Facility Roof Replacements	363,000	237,000	0	600,000
Miami-Dade Public Safety Training Institute Improvements	1,788,000	1,248,000	0	3,036,000
Laboratory Information Management System and Related Subsystems	0	882,000	3,189,000	4,071,000
MDPD Civil Process Automation	0	1,242,000	448,000	1,690,000
Two-Factor Advanced Authentication	384,000	329,000	99,000	812,000
Narrowbanding	254,000	0	0	254,000
Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
Countywide Radio Rebanding	<u>11,197,000</u>	<u>7,271,000</u>	<u>0</u>	<u>18,468,000</u>
Subtotal	<u>\$24,406,000</u>	<u>\$19,821,000</u>	<u>\$14,104,000</u>	<u>\$58,331,000</u>
<b>Recreation and Culture</b>				
Matheson Settlement - Crandon Park	<u>\$2,000,000</u>	<u>\$500,000</u>	<u>\$1,000,000</u>	<u>\$3,500,000</u>
Subtotal	<u>\$2,000,000</u>	<u>\$500,000</u>	<u>\$1,000,000</u>	<u>\$3,500,000</u>
<b>Neighborhood and Infrastructure</b>				
Abandoned Vehicle Removal in the Unincorporated Municipal Service Area	\$0	\$10,000	\$0	\$10,000
Unsafe Structures Demolition	0	800,000	0	800,000
Right-of-Way Assets and Aesthetics Management Projects	0	350,000	0	350,000
Lot Clearing	0	830,000	0	830,000
Unsafe Structures Board-up	0	<u>200,000</u>	<u>0</u>	<u>200,000</u>
Subtotal	<u>\$0</u>	<u>\$2,190,000</u>	<u>\$0</u>	<u>\$2,190,000</u>

<b>Health and Human Services</b>				
Community Action and Human Services Facilities Preventative Maintenance	\$200,000	\$950,000	\$0	\$1,150,000
Subtotal	\$200,000	\$950,000	\$0	\$1,150,000
<b>General Government</b>				
Automated Agenda Management Software	\$0	\$50,000	\$100,000	\$150,000
A/P Consolidated Invoice Imaging and Workflow	1,078,000	610,000	0	1,688,000
Replace Fiber Transmission from EOC to Communicate with SPCC (MDTV) with Ethernet Circuit	0	0	0	0
Commission Chambers A/V Upgrades and Replacement	50,000	30,000	0	80,000
American with Disabilities- Barrier Removal	165,000	0	0	165,000
Video Production Equipment for Miami-Dade TV	489,000	400,000	150,000	1,039,000
ADA Reasonable Accommodations	0	15,000	0	15,000
Reserve - Repairs and Renovation	0	1,840,000	0	1,840,000
Subtotal	\$1,782,000	\$2,945,000	\$250,000	\$4,977,000
<b>Debt Service</b>				
Light Emitting Diodes (Sunshine State Series 2011A)	\$0	\$961,000	\$0	\$961,000
Air Rescue Helicopter (Sunshine State Series 2011A)	0	1,174,000	0	1,174,000
Retrofit Telecommunication Towers Phase 1 (Sunshine State Series 2011A)	0	472,000	0	472,000
Tamiami Park (Sunshine State Series 2011A)	0	110,000	0	110,000
311 Answer Center (Capital Asset Series 2004B)	0	37,000	0	37,000
311 Answer Center (Capital Asset Series 2013B)	0	235,000	0	235,000
Americans with Disabilities Act (Capital Asset Series 2004 B)	0	45,000	0	45,000
Americans with Disabilities Act (Capital Asset Series 2013B)	0	316,000	0	316,000
Carol City Community Center (Sunshine State Series 2011A)	0	460,000	0	460,000
Coast Guard Property (Capital Asset Series 2008B)	0	785,000	0	785,000
Corrections Fire Systems Phase 3 (Sunshine State Series 2011A)	0	904,000	0	904,000
Corrections Fire Systems Phase 4 (Capital Asset Series 2007)	0	819,000	0	819,000
Corrections Fire Systems Phase 2 (Capital Asset Series 2013B)	0	101,000	0	101,000
Cyber Security Phases 2 (Capital Asset Series 2009A)	0	862,000	0	862,000
Cyber Security Phases 1 (Sunshine State Series 2011A)	0	700,000	0	700,000
Dade County Courthouse Façade Repair (Capital Asset Series 2004B)	0	131,000	0	131,000
Dade County Courthouse Façade Repair (Capital Asset Series 2013B)	0	1,000,000	0	1,000,000
Elections Facility (Capital Asset Series 2004B)	0	111,000	0	111,000
Elections Facility (Capital Asset Series 2013B)	0	743,000	0	743,000
Elections Optical Scan Voting Equipment (Sunshine State Series 2011A)	0	847,000	0	847,000
Enterprise Resource Planning Implementation and Hardware (Sunshine State Series 2011A)	0	422,000	0	422,000
Golf Club of Miami (Capital Asset Series 2004B)	0	42,000	0	42,000
Golf Club of Miami (Capital Asset Series 2013B)	0	309,000	0	309,000
Project Closeout Costs (Capital Asset Series 2009A)	0	262,000	0	262,000
Project Closeout Costs (Capital Asset Series 2009B)	0	289,000	0	289,000
Public Health Trust - Equipment (Capital Asset Series 2009A)	0	3,841,000	0	3,841,000
Public Health Trust (Sunshine State Series 2011A)	0	1,256,000	0	1,256,000
Public Health Trust Equipment (Sunshine State Series 2011A)	0	6,000,000	0	6,000,000
Hope IV and Scott Carver (Capital Asset Acquisition Series 2007)	0	1,013,000	0	1,013,000
Housint/Ward Towers (Sunshine Series 2011A)	0	664,000	0	664,000
Public Service Tax Bonds (Series 2011)	0	1,150,000	0	1,150,000
Fire IHF Radio System (Capital Asset Series 2013B)	0	1,337,000	0	1,337,000
Fire Boat (Sunshine State Series 2001A)	0	115,000	0	115,000
Hope IV and Scott Carver (Capital Asset Series 2013A)	0	975,000	0	975,000
Ballpark Stadium Project	0	2,285,000	0	2,285,000
Tennis Center Retractable Bleachers (Sunshine State Series 2011A)	0	191,000	0	191,000
Enterprise Resource Planning (Capital Asset Series 2013A)	0	3,537,000	0	3,537,000
Elections Equipment (Capital Asset Series 2013A)	0	593,000	0	593,000
Buses for Community Action and Human Services (Capital Asset 2013A)	0	338,000	0	338,000
Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset 2013A)	0	256,000	0	256,000
Subtotal	\$0	\$35,688,000	\$0	\$35,688,000
Total	\$28,388,000	\$62,094,000	\$15,354,000	\$105,836,000

**PUBLIC WORKS AND WASTE MANAGEMENT**  
**(Fund CO 310, Subfund 316, Various Projects)**  
**Stormwater Utility Capital Program**

<b>Revenues:</b>	<b>2014-15</b>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$8,896,000</u>
<b>Expenditures:</b>	
Drainage Improvements	<u>\$8,896,000</u>

**Building Better Communities General Obligation Bond Program  
(Fund CB 320, Various Subfunds)**

<b>Revenues:</b>	<b>Prior Years</b>	<b>FY 2014-15</b>	<b>Future Years</b>	<b>Total</b>
Programmed Proceeds	\$1,353,067,000	\$337,273,000	\$1,235,410,000	\$2,925,750,000
Interest Earnings	<u>34,130,000</u>	<u>0</u>	<u>0</u>	<u>34,130,000</u>
Total	<u>\$1,387,197,000</u>	<u>\$337,273,000</u>	<u>\$1,235,410,000</u>	<u>\$2,959,880,000</u>

**Expenditures:**

Question 1: Water, Sewer and Flood Control	\$112,943,000	\$36,196,000	\$209,655,000	\$358,794,000
Question 2: Park and Recreation Facilities	351,647,000	83,190,000	211,944,000	646,781,000
Question 3: Bridges and Public Infrastructure	174,711,000	28,893,000	130,522,000	334,126,000
Question 4: Public Safety Facilities	43,380,000	36,407,000	244,833,000	324,620,000
Question 5: Emergency and Healthcare Facilities	134,796,000	21,996,000	15,708,000	172,500,000
Question 6: Public Service and Outreach Facilities	88,506,000	33,597,000	119,890,000	241,993,000
Question 7: Housing for Elderly and Families	116,515,000	15,790,000	52,695,000	185,000,000
Question 8: Cultural, Libraries, and Educational Facilities	329,347,000	75,450,000	120,762,000	525,559,000
Office of the County Attorney	2,968,000	424,000	0	3,392,000
Office of Management and Budget	15,203,000	926,000	0	16,129,000
Other Legally Eligible Project Costs	0	0	986,000	986,000
Issuance Cost, Discount and Transfers to Debt Service	<u>16,166,000</u>	<u>4,404,000</u>	<u>129,430,000</u>	<u>150,000,000</u>
Total	<u>\$1,386,182,000</u>	<u>\$337,273,000</u>	<u>\$1,236,425,000</u>	<u>\$2,959,880,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT  
People's Transportation Plan  
(Fund CO 325)**

<b>Revenues:</b>	<b><u>2014-15</u></b>
Transfer from People's Transportation Plan (Fund 402)	<u>\$3,396,000</u>

<b>Expenditures:</b>	<b><u>2014-15</u></b>
People's Transportation Plan Operating Expenditures	<u>\$3,396,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT  
Secondary Gas Tax Program  
(Funds CO 330 and 331, Subfunds 332, 333, and 334)**

<b>Revenues:</b>	<b><u>2014-15</u></b>
Gas Tax Proceeds	\$14,615,000
Secondary Carryover	3,759,000
FDOT Reimbursement	<u>2,300,000</u>
Total	<u>\$20,674,000</u>

<b>Expenditures:</b>	<b><u>2014-15</u></b>
2014-15 Secondary Gas Tax Program (Capital)	\$7,476,000
2014-15 Secondary Gas Tax Program (Operating)	10,298,000
Transfer to Metropolitan Planning Organization (Fund 730)	200,000
Transfer to Parks, Recreation and Open Spaces for Roadside Maintenance and Landscaping	<u>2,700,000</u>
Total	<u>\$20,674,000</u>

**CAPITAL IMPROVEMENTS LOCAL OPTION  
GAS TAX PROGRAM (THREE CENTS)  
(Fund CO 337, Subfund 337)**

<b>Revenues:</b>	<b><u>2014-15</u></b>
Transfer from Transportation Trust Fund	<u>\$18,128,000</u>

<b>Expenditures:</b>	<b><u>2014-15</u></b>
Transfer to Miami-Dade Transit (Fund 412)	<u>18,128,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT  
IMPACT FEE PROGRAM  
Roadway Construction  
(Fund CI 340, Various Subfunds)**

<b>Revenues:</b>	<b><u>2014-15</u></b>
Carryover	\$64,078,000
Impact Fees	<u>35,213,000</u>
Total	<u>\$99,291,000</u>

<b>Expenditures:</b>	<b><u>2014-15</u></b>
Roadway Construction Projects	\$40,400,000
Reserve for Future Road Impact Fee Projects	<u>58,891,000</u>
Total	<u>\$99,291,000</u>

**MIAMI-DADE FIRE RESCUE**  
**Fire Rescue Impact Fees**  
**(Fund CI 341)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$1,931,000
Impact Fees	<u>3,000,000</u>
Total	<u><b>\$4,931,000</b></u>
<u><b>Expenditures:</b></u>	
Coconut Palm Fire Rescue Station (Station 70)	\$1,074,000
Miami Lakes Fire Rescue Station (Station 64)	1,247,000
Palmetto Bay Fire Rescue Station (Station 62)	420,000
NarrowBanding	300,000
Miscellaneous Fire Rescue Capital Projects	<u>1,890,000</u>
Total	<u><b>\$4,931,000</b></u>

**MIAMI-DADE POLICE DEPARTMENT**  
**Police Impact Fees**  
**(Fund CI 342)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$5,542,000
Impact Fees	1,993,000
Interest Earnings	<u>16,000</u>
Total	<u><b>\$7,551,000</b></u>
<u><b>Expenditures:</b></u>	
Miami-Dade Public Safety Training Institute Improvements	\$2,350,000
Firearms Training Simulator	100,000
Body Cameras	1,000,000
Equipment Purchases	750,000
Reserve for Future Expenditures	<u>3,351,000</u>
Total	<u><b>\$7,551,000</b></u>

**PARKS, RECREATION AND OPEN SPACES**  
**Impact Fees**  
**(Fund CI 343)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$15,108,000
Interest	50,000
Impact Fees	<u>3,983,000</u>
Total	<u><b>\$19,141,000</b></u>
<u><b>Expenditures:</b></u>	
Land Acquisition and Development (PBD 1)	\$1,566,000
Land Acquisition and Development (PBD 2)	2,809,000
Land Acquisition and Development (PBD 3)	1,125,000
Reserve for future expenses	<u>13,641,000</u>
Total	<u><b>\$19,141,000</b></u>

**REGULATORY AND ECONOMIC RESOURCES**  
**Impact Fee Administration**  
**(Fund CI 349, Subfund 999)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$4,194,000
Impact Fees	<u>1,425,000</u>
Total	<u><b>\$5,619,000</b></u>
<u><b>Expenditures:</b></u>	
Operating Expenditures	\$1,265,000
Administrative Reimbursements	44,000
Reserves	<u>4,310,000</u>
Total	<u><b>\$5,619,000</b></u>

**PERFORMING ARTS CENTER SPECIAL OBLIGATION BONDS**  
(Fund CB 360 Subfund 013, Project 368037)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2014-15</u>	<u>Future Years</u>	<u>Total</u>
Convention Development Tax Financing	<u>\$5,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,000,000</u>
<u>Expenditures:</u>				
Coconut Grove Playhouse	<u>\$200,000</u>	<u>\$1,550,000</u>	<u>\$3,250,000</u>	<u>\$5,000,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
Series 2007A  
(Fund CB 360, Subfund 015, Project 368045)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	<u>\$45,969,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$45,969,000</u>
<u>Expenditures:</u>				
Buildout and Purchase of Overtown Tower 2	\$32,373,000	\$2,525,000	\$7,880,000	\$42,778,000
Correctional Facility Projects:				
Roof Replacements, Systemwide	1,050,000	1,500,000	0	2,550,000
TGK Kitchen Air Conditioning Installation	0	266,000	0	266,000
Women's Detention Center Exterior Sealing	<u>23,000</u>	<u>352,000</u>	<u>0</u>	<u>375,000</u>
Total	<u>\$33,446,000</u>	<u>\$4,643,000</u>	<u>\$7,880,000</u>	<u>\$45,969,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
Series 2007A Library Projects  
(Fund CB 360, Subfund 015, Project 368043)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds and Premium	<u>\$8,050,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$8,050,000</u>
<u>Expenditures:</u>				
Northeast Regional Library	<u>\$7,975,000</u>	<u>\$75,000</u>	<u>\$0</u>	<u>\$8,050,000</u>

**2006 SUNSHINE STATE LOAN**  
(Fund CB 360, Subfund 103)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$9,019,000	\$0	\$0	\$9,019,000
Interest Earnings	<u>175,000</u>	<u>0</u>	<u>0</u>	<u>175,000</u>
Total	<u>\$9,194,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$9,194,000</u>
<u>Expenditures:</u>				
North Bay Village Fire Rescue Station 27	\$333,000	\$4,000,000	\$0	\$4,333,000
New/Replacement of Fire Rescue Stations	0	330,000	2,670,000	3,000,000
North Miami Beach Fire Rescue Station 31	1,100,000	300,000	0	1,400,000
Fire Rescue Station Renovations	<u>0</u>	<u>461,000</u>	<u>0</u>	<u>461,000</u>
Total	<u>\$1,433,000</u>	<u>\$5,091,000</u>	<u>\$2,670,000</u>	<u>\$9,194,000</u>

**Quality Neighborhood Improvement Program Phase II**  
Series 2002 Public Service Tax Revenue Bonds  
(Fund CB 361, Subfund 003)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$55,957,000	\$0	\$0	\$55,957,000
Interest	<u>6,900,000</u>	<u>0</u>	<u>0</u>	<u>6,900,000</u>
Total	<u>\$62,857,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$62,857,000</u>
<u>Expenditures:</u>				
Parks, Recreation and Open Spaces	\$20,875,000	\$0	\$0	\$20,875,000
Public Works and Waste Management Projects	33,793,000	0	0	33,793,000
Other Legally Eligible Project Costs	0	445,000	0	445,000
Cost of Issuance and Reserve for Arbitrage Liability	874,000	0	0	874,000
Transfer to Fund CB 361, Subfund 001 for Closeout Costs	952,000	0	0	952,000
Transfer to Fund CB 361, Subfund 004 for Closeout Costs	1,634,000	0	0	1,634,000
Transfer to QNIP Debt Service Fund (Project 208511)	2,194,000	0	0	2,194,000
Transfer to Fund CB 361, Subfund 006 for Project Costs	1,980,000	0	0	1,980,000
Transfer for Administration	<u>95,000</u>	<u>15,000</u>	<u>0</u>	<u>110,000</u>
Total	<u>\$62,397,000</u>	<u>\$460,000</u>	<u>\$0</u>	<u>\$62,857,000</u>

**Quality Neighborhood Improvement Program Phase IV  
Series 2006 Public Service Tax Revenue Bonds  
(Fund CB 361, Subfund 004)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2014-15</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$28,945,000	\$0	\$0	\$28,945,000
Interest Earnings	1,268,000	0	0	1,268,000
Transfer from Fund CB 361, Subfund 003	1,634,000	0	0	1,634,000
Transfer from Fund CB 361, Subfund 005	<u>275,000</u>	<u>0</u>	<u>0</u>	<u>275,000</u>
Total	<u>\$32,122,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$32,122,000</u>
<b><u>Expenditures:</u></b>				
Parks, Recreation and Open Spaces	\$11,404,000	\$0	\$0	\$11,404,000
Public Works and Waste Management Projects	18,750,000	0	0	18,750,000
Other Legally Eligible Project Costs	0	918,000	0	918,000
Cost of Issuance and Reserve for Arbitrage Liability	470,000	0	0	470,000
Transfer for Debt Service	103,000	0	0	103,000
Transfer for Administration	<u>465,000</u>	<u>12,000</u>	<u>0</u>	<u>477,000</u>
Total	<u>\$31,192,000</u>	<u>\$930,000</u>	<u>\$0</u>	<u>\$32,122,000</u>

**Quality Neighborhood Improvement Program Phase V  
Series 2007A Public Service Tax Revenue Bonds  
(Fund CB 361, Subfund 005)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2014-15</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$30,470,000	\$0	\$0	\$30,470,000
Interest Earnings	<u>1,397,000</u>	<u>0</u>	<u>0</u>	<u>1,397,000</u>
Total	<u>\$31,867,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$31,867,000</u>
<b><u>Expenditures:</u></b>				
Parks, Recreation and Open Spaces	\$8,572,000	\$484,000	\$0	\$9,056,000
Public Works and Waste Management Projects	19,824,000	0	0	19,824,000
Other Legally Eligible Project Costs	0	1,181,000	0	1,181,000
Cost of Issuance and Reserve for Arbitrage Liability	417,000	0	0	417,000
Transfer to Fund CB 361, Subfund 004 for Closeout Costs	275,000	0	0	275,000
Transfer for Debt Service	147,000	0	0	147,000
Transfer for Administration	<u>900,000</u>	<u>67,000</u>	<u>0</u>	<u>967,000</u>
Total	<u>\$30,135,000</u>	<u>\$1,732,000</u>	<u>\$0</u>	<u>\$31,867,000</u>

**Quality Neighborhood Improvement Program  
Interest  
(Fund CB 361, Subfund 006)**

<b><u>Revenues</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2014-15</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Fund CB 361, Subfund 002	\$4,497,000	\$0	\$0	\$4,497,000
Transfer from Fund CB 361, Subfund 003	<u>1,980,000</u>	<u>0</u>	<u>0</u>	<u>1,980,000</u>
Total	<u>\$6,477,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$6,477,000</u>
<b><u>Expenditures</u></b>				
Parks, Recreation and Open Spaces	\$2,774,000	\$395,000	\$0	\$3,169,000
Public Works and Waste Management Projects	3,168,000	0	0	3,168,000
Other Legally Eligible Project Costs	<u>140,000</u>	<u>0</u>	<u>0</u>	<u>140,000</u>
Total	<u>\$6,082,000</u>	<u>\$395,000</u>	<u>\$0</u>	<u>\$6,477,000</u>

**CAPITAL ASSET ACQUISITION BOND  
Series 2004B Projects  
(Fund CB 362, Subfund 003, Project 362208 and 362209)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2014-15</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	<u>\$16,167,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$16,167,000</u>
<b><u>Expenditures:</u></b>				
Dade County Courthouse Façade Repair	\$12,842,000	\$2,158,000	\$0	\$15,000,000
American with Disabilities Act - Barrier Removal - Polling Locations	<u>981,000</u>	<u>186,000</u>	<u>0</u>	<u>1,167,000</u>
Total	<u>\$13,823,000</u>	<u>\$2,344,000</u>	<u>\$0</u>	<u>\$16,167,000</u>

**CAPITAL ASSET ACQUISITION BOND  
Series 2013A Projects  
(Fund CB 362, Subfund 009, Project 362653)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2014-15</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	<u>\$46,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$46,000,000</u>
<b><u>Expenditures:</u></b>				
Full Enterprise Resource Planning Implementation	<u>\$10,167,000</u>	<u>\$12,148,000</u>	<u>\$23,685,000</u>	<u>\$46,000,000</u>

**SPECIAL OBLIGATION BOND JUVENILE COURTHOUSE 2003 SERIES**  
(Fund CB 363, Subfund 001, Project 363002)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$85,397,000	\$0	\$0	\$85,397,000
Interest	<u>12,399,000</u>	<u>0</u>	<u>0</u>	<u>12,399,000</u>
Total	<u>\$97,796,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$97,796,000</u>
<u>Expenditures:</u>				
Children's Courthouse	<u>\$93,444,000</u>	<u>\$4,352,000</u>	<u>\$0</u>	<u>\$97,796,000</u>

**SPECIAL OBLIGATION COURT FACILITIES BONDS 2014 SERIES**  
(Fund CB 363, Subfund 002, Project 363005)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	<u>\$30,344,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$30,344,000</u>
<u>Expenditures:</u>				
Children's Courthouse	<u>\$28,594,000</u>	<u>\$1,750,000</u>	<u>\$0</u>	<u>\$30,344,000</u>

**Safe Neighborhood Parks Bond Program**  
(Fund CB 380, All Subfunds)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2014-15</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	<u>\$1,429,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,429,000</u>
<u>Expenditures:</u>				
Parks, Recreation and Open Spaces	\$496,000	\$933,000	\$0	\$1,429,000
Total	<u>\$496,000</u>	<u>\$933,000</u>	<u>\$0</u>	<u>\$1,429,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT**  
**People's Transportation Plan**  
(Fund CB 390)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2014-15</u>	<u>Future Years</u>	<u>Total</u>
People's Transportation Plan Bond Proceeds	\$154,421,000	\$57,865,000	\$74,145,000	\$286,431,000
Charter County Transit Surtax	40,352,000	7,321,000	5,000,000	\$52,673,000
Florida Department of Transportation	47,195,000	5,095,000	16,500,000	\$68,790,000
FDOT - County Incentive Grant Program	<u>7,062,000</u>	<u>4,688,000</u>	<u>2,211,000</u>	<u>\$13,961,000</u>
Total	<u>\$249,030,000</u>	<u>\$74,969,000</u>	<u>\$97,856,000</u>	<u>\$421,855,000</u>
Advanced Traffic Management System (Atms) Phase 3	\$45,279,000	\$11,321,000	\$5,899,000	\$62,499,000
Construction of SW 157 Avenue From SW 152 Street to SW 184 Street	6,036,000	4,000,000	2,662,000	\$12,698,000
Improvements on Arterial Roads	500,000	500,000	500,000	\$1,500,000
Improvements on NE 2 Avenue From NE 20 Street to West Little River Canal	241,000	10,000,000	11,132,000	\$21,373,000
Improvements on Old Cutler Road from SW 87 Avenue to SW 97 Avenue	7,486,000	0	399,000	\$7,885,000
Improvements on Sw 176 Street from US-1 to SW 107 Avenue	1,830,000	2,000,000	1,507,000	\$5,337,000
Improvements on SW 216 Street from Heft to SW 127 Avenue	1,923,000	4,100,000	5,783,000	\$11,806,000
Improvements on SW 264 Street from US-1 to SW 137 Avenue	2,300,000	2,600,000	287,000	\$5,187,000
Improvements to South Bayshore Drive from Darwin Street to Mercy Way	514,000	0	0	\$514,000
Install School Speedzone Flashing Signals and Feedback Signs	12,635,000	750,000	1,415,000	\$14,800,000
People'S Transportation Plan Neighborhood Improvements	70,189,000	10,100,000	11,136,000	\$91,425,000
People'S Transportation Plan Pavement Markings	500,000	500,000	0	\$1,000,000
Renovation of the Tamiami Swing Bridge	16,000,000	0	0	\$16,000,000
Rights-of-Way Acquisition for Construction Projects in Commission District 02	1,229,000	496,000	0	\$1,725,000
Rights-of-Way Acquisition for Construction Projects in Commission District 08	2,980,000	2,461,000	0	\$5,441,000
Rights-of-Way Acquisition for Construction Projects in Commission District 09	5,798,000	678,000	0	\$6,476,000
Street Lighting Maintenance	5,400,000	2,700,000	13,500,000	\$21,600,000
Venetian Bridge Planning and Design	1,962,000	188,000	1,312,000	\$3,462,000
West Avenue Bridge over the Collins Canal	1,259,000	0	0	\$1,259,000
Widen Caribbean Blvd from Coral Sea Road to SW 87 Avenue	6,721,000	4,000,000	467,000	\$11,188,000
Widen NW 37 Avenue from North River Drive to NW 79 Street	1,319,000	3,025,000	14,495,000	\$18,839,000
Widen NW 74 Street from the Homestead Extension of the Florida Turnpike (Heft) to State Road 826	36,829,000	5,476,000	3,000,000	\$45,305,000
Widen NW 87 Avenue from NW 154 Street to NW 186 Street	11,349,000	6,000,000	483,000	\$17,832,000
Widen SW 137 Avenue from Homestead Extension of the Florida Turnpike (Heft) to US-1	878,000	1,531,000	5,418,000	\$7,827,000
Widen SW 137 Avenue from US-1 to SW 184 Street	3,008,000	1,100,000	12,834,000	\$16,942,000
Widen SW 27 Avenue from US-1 to Bayshore Drive	4,854,000	1,000,000	347,000	\$6,201,000
Widen SW 312 Street From SW 177 Avenue to SW 187 Avenue	<u>11,000</u>	<u>443,000</u>	<u>5,280,000</u>	<u>\$5,734,000</u>
Total	<u>\$249,030,000</u>	<u>\$74,969,000</u>	<u>\$97,856,000</u>	<u>\$421,855,000</u>

**PEOPLE'S TRANSPORTATION PLAN FUND**  
**(Fund SP 402, Subfunds 402 and 403)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$25,252,000
Transfer for Loan Repayment (Fund 411, Subfund 411)	23,600,000
Interest	100,000
Sales Tax Revenue	<u>223,288,000</u>
Total	<u>\$272,240,000</u>

<u>Expenditures:</u>	
Transfer to Miami-Dade Transit Operations (Fund 411, Subfund 411)	\$92,838,000
Transfer to Fund 416 / 417 for Miami-Dade Transit Debt Service (Fund 416 and 417)	71,779,000
Transfer to Fund 209, Project 209402 for 2006 Surtax Bond Debt Service	3,381,000
Transfer to Fund 209, Project 209403 for 2008 Surtax Bond Debt Service	3,215,000
Transfer to Fund 209, Project 209404 for 2009 Surtax Bond Debt Service	8,111,000
Transfer to Fund 209, Project 209405 for 2010 Surtax Bond Debt Service	2,877,000
Transfer to Fund 209, Project 209406 for 2012 Surtax Bond Debt Service	7,468,000
Transfer to Public Works (Fund 325)	3,396,000
Transfer to the Citizen's Independent Transportation Trust (Fund 420)	2,350,000
Transfer to Eligible Municipalities	44,658,000
Transfer to New Municipalities	6,699,000
Payment to Restricted Reserve for Capital Expansion	8,180,000
Ending Cash Balance	<u>17,288,000</u>
Total	<u>\$272,240,000</u>

**MIAMI-DADE TRANSIT**  
**Lease, Sublease and Loan Agreements**  
**(Fund ET 411, Subfund 400)**

<u>Revenues:</u>	<u>2014-15</u>
Rental and Interest Income	<u>\$17,107,000</u>

<u>Expenditures:</u>	
Capital Lease Leaseback Obligation	<u>\$17,107,000</u>

**MIAMI-DADE TRANSIT**  
**Operations**  
**(Fund ET 411, Subfund 411)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$8,966,000
Transfer from Fund 402 for MDT Operations	92,838,000
Transfer from Countywide General Fund for Maintenance of Effort	167,869,000
Transit Fares and Fees	123,792,000
Transfer from Transportation Disadvantaged Program (Fund 413, Subfund 413)	8,400,000
Bus Feeder Support from Tri-Rail	666,000
State Operating Assistance	20,515,000
Federal Formula Grant for STS	3,045,000
Capitalized Federal Revenue	979,000
Capitalized Transit Revenue	3,502,000
Other Revenues	<u>10,183,000</u>
Total	<u>\$440,755,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$412,136,000
Transfer to Fund 416/417 for MDT Debt Service	784,000
Existing Services Loan Payment to Fund 402	23,600,000
South Florida Regional Transportation Authority Operating and Capital Subsidy	<u>4,235,000</u>
Total	<u>\$440,755,000</u>

**Non-Capital Grants**  
**(Fund ET 413, Subfund 413)**

<u>Revenues:</u>	<u>2014-15</u>
State Grants	\$5,120,000
Federal FTA 5307/5309 Formula Grants	72,751,000
Capital Improvement Local Option Gas Tax	17,481,000
Intrafund Transfer Revenue	<u>8,400,000</u>
Total	<u>\$103,752,000</u>

<u>Expenditures:</u>	
Transit Grant Program Expenditure	\$95,172,000
Intrafund Transfer Expenditure	<u>8,400,000</u>
Total	<u>\$103,572,000</u>



**Capital Funds**  
**(Fund ET 412 and Fund 414 Subfund Various)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Capital Improvement Local Option Gas Tax	\$647,000
Federal TIGER Grant	\$1,500,000
FTA 5339 Bus and Bus Facility Formula Grant	\$2,377,000
City of Miami Beach Contribution	\$250,000
City of Miami Contribution	\$250,000
FDOT Funds	21,533,000
FTA 5307/5309 Formula Grant	48,389,000
FTA 5309 Discretionary Grant	510,000
Lease Financing Proceeds	20,000,000
Operating Revenue	16,000
PTP Bond Program	<u>108,177,000</u>
Total	<u>\$203,649,000</u>
<b><u>Expenditures:</u></b>	
Construction Projects	<u>\$203,649,000</u>

**Miami-Dade Transit Debt Service**  
**(Funds 416 and 417)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Federal Subsidy Receipts (Series 2009B Bonds)	\$3,622,000
Federal Subsidy Receipts (Series 2010B Bonds)	2,720,000
Federal Subsidy Receipts (Series 2010D Rezoning Bonds)	641,000
Transfer from Fund 402 For PTP Debt Service	71,779,000
Transfer from Fund 411 for Non-PTP Debt Service	<u>784,000</u>
Total	<u>\$79,546,000</u>
<b><u>Expenditures:</u></b>	
General Electric Loan Payment	\$2,494,000
Series 2006 Transit System Sales Surtax Payments	8,670,000
Series 2008 Transit System Sales Surtax Payments	14,244,000
Series 2009 Transit System Sales Surtax Payments	15,663,000
Series 2010 A & B Transit System Sales Surtax Payments	11,081,000
Series 2010 D Rezoning Bonds	1,425,000
Series 2012 Transit System Sales Surtax Payments	25,777,000
Transfer to Bond Administration (Fund 030, SubFund 031)	<u>192,000</u>
Total	<u>\$79,546,000</u>

**OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST**  
**(Fund ET 420, Subfund 420)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Transfer from People's Transportation Plan Fund (Fund 402)	<u>\$2,350,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,350,000</u>

**PORT OF MIAMI**  
**(Fund ES 420, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$31,223,000
Fee and Charges	<u>135,745,000</u>
Total	<u>\$166,968,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$59,264,000
Security Costs	16,834,000
Administrative Reimbursement	2,500,000
Transfer to Consumer Services - Passenger Transportation Regulation (Fund 030, Subfund 032)	<u>100,000</u>
Subtotal Operating Expenditures	<u>\$78,698,000</u>
Transfer to Port of Miami Bond Service Account (Fund 423, Subfund 234)	9,743,000
Transfer to Port of Miami General Fund (Fund ES 424)	39,527,000
Ending Cash Balance	<u>39,000,000</u>
Total	<u>\$166,968,000</u>

**PORT OF MIAMI  
Construction Fund  
(Fund ES 421)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$50,000,000
Federal/State Funding	85,000,000
Tenant Financing	1,000,000
Financing Proceeds	<u>18,474,000</u>
Total	<u>\$154,474,000</u>

<u>Expenditures:</u>	
Construction Projects	<u>\$154,474,000</u>

**PORT OF MIAMI  
Bond Service Account (G.O. Bonds)  
(Fund ES 423, Subfund 234)**

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Port of Miami Revenue Fund (Fund ES 420)	<u>\$9,743,000</u>

<u>Expenditures:</u>	
Principal and Interest Payments	<u>\$9,743,000</u>

**Port of Miami General Fund  
(Fund ES 424, Subfund 241)**

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Port of Miami Revenue Fund (Fund ES 420)	<u>\$39,527,000</u>

<u>Expenditures:</u>	
Principal and Interest Payments	\$38,557,000
Non-operating Expenditures	<u>970,000</u>
Total	<u>\$39,527,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT  
Causeways Operating Fund  
(Fund ER 430, Various Subfunds)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$7,015,000
Miscellaneous Revenue	88,000
Rickenbacker and Venetian Tolls, Transponders and Other Revenues	<u>11,126,000</u>
Total	<u>\$18,229,000</u>

<u>Expenditures:</u>	
Causeway Toll Operations and Maintenance	\$4,652,000
Transfer to Causeway Capital Fund (Fund ER 431)	1,762,000
Transfer to Causeway Debt Service Fund (Fund ER 432)	1,208,000
Transfer to Village of Key Biscayne	365,000
Operating Reserve	<u>10,242,000</u>
Total	<u>\$18,229,000</u>

**PUBLIC WORKS AND WASTE MANAGEMENT**  
**Causeway Capital Fund**  
**(Fund ER 431, Various Subfunds)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
FDOT County Incentive Grant Program	\$4,688,000
Transfer from Causeway Operating Fund (Fund ER 430)	<u>1,762,000</u>
Total	<u><b>\$6,450,000</b></u>

<u><b>Expenditures:</b></u>	
Causeway Capital Projects	<u><b>\$6,450,000</b></u>

**PUBLIC WORKS AND WASTE MANAGEMENT**  
**Causeway Debt Service Fund**  
**(Fund ER 432, Various Subfunds)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Transfer from Causeway Operating Fund (Fund ER 430)	<u><b>\$1,208,000</b></u>

<u><b>Expenditures:</b></u>	
Debt Service Payment for FY 2007-08 Sunshine Loan	\$512,000
Debt Service Payment for Capital Asset Series 2010 Bonds	<u>696,000</u>
Total	<u><b>\$1,208,000</b></u>

**VIZCAYA MUSEUM AND GARDENS**  
**Operations**  
**(Fund EV 450, Subfunds 001)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Transfer from Convention Development Tax (Fund ST 160, Subfund 162)	\$2,500,000
Carryover	859,000
Earned Revenue	4,355,000
Interest Income	3,000
State Grant Revenues	35,000
Miscellaneous Revenues	40,000
Donations	<u>149,000</u>
Total	<u><b>\$7,941,000</b></u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	\$7,582,000
Reserves	<u>359,000</u>
Total	<u><b>\$7,941,000</b></u>

**VIZCAYA MUSEUM AND GARDENS**  
**Capital**  
**(Fund EV 450, Subfunds 002)**

<u><b>Revenues:</b></u>	<u><b>2013-14</b></u>
Departmental Operating Revenue	<u><b>\$175,000</b></u>

<u><b>Expenditures:</b></u>	
Ticket Booth Project	<u><b>\$175,000</b></u>

**PUBLIC WORKS AND WASTE MANAGEMENT**  
**Waste Collection Operations**  
**(Fund EF 470, Subfunds 470, 471, and 475)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Carryover	\$31,544,000
Collection Fees and Charges	141,119,000
Sale of Recyclable Materials	1,783,000
Interest	<u>97,000</u>
Total	<u><b>\$174,543,000</b></u>

<u><b>Expenditures:</b></u>	
Administration	\$26,583,000
Garbage & Trash Collection Operations	114,847,000
Fleet Management & Facilities Maintenance	735,000
Solid Waste Service Area Code Enforcement	4,298,000
Transfer to Note Payable (Debt Service Fund 470)	1,295,000
Administrative Reimbursement	3,309,000
Reserves	22,854,000
Transfer to Capital Projects (Fund 470, Subfund C10)	<u>622,000</u>
Total	<u><b>\$174,543,000</b></u>

**Waste Collection Capital Projects  
(Fund EF 470, Subfund C10)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2014-15</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Operating Subfund 470	<u>\$2,834,000</u>	<u>\$622,000</u>	<u>\$8,543,000</u>	<u>\$11,999,000</u>
<u>Expenditures:</u>				
Trash and Recycling Center Improvements	\$1,172,000	\$200,000	\$4,003,000	\$5,375,000
58th Street Truck Wash Facility	844,000	55,000	0	899,000
Waste Collection Facility Improvements	266,000	292,000	1,662,000	2,220,000
3A New Facility Building	281,000	75,000	1,119,000	1,475,000
West/Southwest Trash and Recycling Center	<u>271,000</u>	<u>0</u>	<u>1,759,000</u>	<u>2,030,000</u>
Total	<u>\$2,834,000</u>	<u>\$622,000</u>	<u>\$8,543,000</u>	<u>\$11,999,000</u>

**Debt Service  
(Fund EW 470)**

<u>Revenues:</u>	<u>2014-15</u>
Intradepartmental Transfer from Waste Collection Operations	<u>\$1,295,000</u>

<u>Expenditures:</u>	
Principal Payments on the Sunshine Series I Loan	\$788,000
Principal Payments on the Sunshine Series 2006 Loan	181,000
Principal Payments on the Capital Asset Acquisition Series 2013B	186,000
Interest Payments on the Capital Asset Acquisition Series 2004 Bond	20,000
Interest Payments on the Sunshine Series I Loan	36,000
Interest Payments on the Sunshine Series 2006 Loan	21,000
Interest Payments on the Capital Asset Acquisition Series 2013B	<u>63,000</u>
Total	<u>\$1,295,000</u>

**Waste Disposal Operations  
(Fund EW 490, Subfunds 491, 492, 495, and 499)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$112,882,000
Disposal Fees	112,954,000
Transfer Fees	6,275,000
Resources Recovery Energy Sales	11,313,000
Interest/Rate Stabilization Reserves	461,000
Utility Service Fee	24,979,000
Intradepartmental Transfer from Collections	<u>3,946,000</u>
Total	<u>\$272,810,000</u>

<u>Expenditures:</u>	
Administration	\$12,388,000
Disposal Operations	22,758,000
Transfer System Operations	23,145,000
Solid Waste Service Area Code Enforcement	1,698,000
Technical Services & Environmental Affairs	73,662,000
Fleet Management & Facilities Maintenance	3,050,000
Transfer to Subfund DS0, Bond Debt Service	18,783,000
Administrative Reimbursement	5,488,000
Transfer to Capital Projects (Subfunds C10 and RR0)	13,321,000
Reserve	<u>98,517,000</u>
Total	<u>\$272,810,000</u>

**Waste Disposal Capital Projects  
(Fund EW 490 Subfund, C10)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2013-14</u>	<u>Future Years</u>	<u>Total</u>
Solid Waste System Revenue Bonds, Series 2001	\$2,655,000	\$0	\$0	\$2,655,000
Solid Waste System Revenue Bonds, Series 2005	60,694,000	0	0	60,694,000
Interest Earnings	0	0	3,791,000	3,791,000
BBC GOB Series 2005A	47,000	0	0	47,000
BBC GOB Series 2008B	907,000	0	0	907,000
BBC GOB Series 2011A	917,000	0	0	917,000
BBC GOB Future Financing	2,615,000	180,000	6,584,000	9,379,000
Future Wast Debt	0	0	81,030,000	81,030,000
Transfer from Operating Subfund 490	13,220,000	13,321,000	38,923,000	65,464,000
Utility Service Fee	2,380,000	100,000	0	2,480,000
Donations	<u>1,000,000</u>	<u>0</u>	<u>0</u>	<u>1,000,000</u>
Total	<u>\$84,435,000</u>	<u>\$13,601,000</u>	<u>\$130,328,000</u>	<u>\$228,364,000</u>

**Expenditures:**

Virginia Key Landfill Study and Closure Grant	1,242,000	4,542,000	39,866,000	\$45,650,000
South Dade Landfill Cell 5 Construction	5,623,000	200,000	11,177,000	17,000,000
Resource Recovery Capital Improvements	3,512,000	7,420,000	7,968,000	18,900,000
Munisoport Landfill Closure Grant	20,117,000	5,000,000	9,701,000	34,818,000
South Dade Landfill Groundwater Remediation	653,000	391,000	176,000	1,220,000
Central Transfer Station Compactor Replacement	4,245,000	300,000	355,000	4,900,000
North Dade Landfill Gas Extraction System-Phase II	1,125,000	120,000	955,000	2,200,000
3A Building	231,000	75,000	1,119,000	1,425,000
58th Street Truck Wash	846,000	55,000	0	901,000
Disposal Facility Exit Scales	0	50,000	50,000	100,000
58th Street Home Chemical H2/Access	554,000	400,000	1,696,000	2,650,000
Disposal Facilities Back Up Generators	350,000	0	570,000	920,000
Disposal Facilities Improvements	250,000	540,000	860,000	1,650,000
North Dade Landfill Expansion Improvement	0	0	6,800,000	6,800,000
Northeast Transfer Station Surge Pit Tipping Floor Roof	1,158,000	200,000	4,242,000	5,600,000
Scalehouse Expansion	995,000	15,000	1,590,000	2,600,000
South Dade Landfill Expansion Improvement	0	0	5,300,000	5,300,000
West Transfer Station Improvement	211,000	300,000	389,000	900,000
Environmental Improvement	475,000	200,000	600,000	1,275,000
North Dade East Cell Closure	0	0	20,050,000	20,050,000
North Dade Ground Water Remediation	0	100,000	1,400,000	1,500,000
Old South Dade Recl. Water Force Main	35,000	90,000	400,000	525,000
Old South Dade Pump Station	20,000	515,000	15,000	550,000
Olinda Park	2,380,000	100,000	0	2,480,000
Resource Recovery Ash Cell 19 Closure	855,000	2,280,000	865,000	4,000,000
Resource Recovery Ash Cell 20 Closure	0	0	5,250,000	5,250,000
Replacement of Scales at Disposal Facilities	0	0	200,000	200,000
South Dade Cell 4 Closure	0	0	16,000,000	16,000,000
South Dade Cell 4 Gas/Odor	565,000	370,000	565,000	1,500,000
South Dade Cell 5 Closure	0	0	18,000,000	18,000,000
Taylor Park	0	3,500,000	0	3,500,000
Total	<u>\$45,442,000</u>	<u>\$26,763,000</u>	<u>\$156,159,000</u>	<u>\$228,364,000</u>

**Rate Stabilization Reserve  
(Fund EF 490, Subfund GR0)**

**Revenues:****2014-15**

Restricted Carryover	\$20,686,000
Proceed Earnings	<u>97,000</u>
Total	<u>\$20,783,000</u>

**Expenditures:**

Transfer to Waste Disposal Operating Fund (Fund 490)	\$97,000
Rate Stabilization Reserve	<u>20,686,000</u>
Total	<u>\$20,783,000</u>

**Debt Service  
(Fund EF 490, various Subfunds)**

**Revenues:****2014-15**

Transfer from Subfunds 491 and 499	<u>\$18,783,000</u>
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**Expenditures:**

Principal Payments on the Series 1998 Revenue Bonds	\$3,915,000
Principal Payments on the Series 2001 Revenue Bonds	2,945,000
Principal Payments on the Series 2005 Revenue Bonds	4,715,000
Interest Payments on the Series 1998 Revenue Bonds	798,000
Interest Payments on the Series 2001 Revenue Bonds	1,541,000
Interest Payments on the Series 2005 Revenue Bonds	<u>4,869,000</u>
Total	<u>\$18,783,000</u>

**JACKSON HEALTH SYSTEMS  
COUNTY PUBLIC HOSPITAL SALES TAX  
(Fund SD 510, Subfund 510)**

**Revenues:****2014-15**

Sales Surtax	<u>\$226,000,000</u>
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**Expenditures:**

Transfer to Jackson Health Systems	<u>\$226,000,000</u>
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**STATE REVENUE SHARING**  
(Fund 510, Subfund 512)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Entitlement as a County	\$49,542,000
Entitlement as a Municipality	<u>48,210,000</u>
Total	<u>\$97,752,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Guaranteed Entitlement Revenue Fund (Project 204101)	\$13,629,000
Transfer to Countywide General Fund	35,913,000
Transfer to UMSA General Fund	<u>48,210,000</u>
Total	<u>\$97,752,000</u>

**LOCAL GOVERNMENT HALF-CENT SALES TAX**  
(Fund 510, Subfund 513)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Countywide Sales Tax Receipts	\$64,364,000
Unincorporated Municipal Service Area Sales Tax Receipts	<u>75,678,000</u>
Total	<u>\$140,042,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Countywide General Fund	\$64,364,000
Transfer to UMSA General Fund	<u>75,678,000</u>
Total	<u>\$140,042,000</u>

**MIAMI-DADE COUNTY SELF INSURANCE FUND (HEALTH)**  
(Fund IS 541, Subfund 001 thru 005)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$79,239,000
Employer Contribution	318,784,000
Dependent Premium/Non-Bargaining Employee Contribution	<u>141,096,000</u>
Total	<u>\$539,119,000</u>
<b><u>Expenditures:</u></b>	
Medical	\$509,533,000
Dental/Vision	17,586,000
Life	<u>12,000,000</u>
Total	<u>\$539,119,000</u>

**FLORIDA POWER AND LIGHT ELECTRICAL FRANCHISE FEE**  
(Fund 010, Subfund 010)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Franchise Fee	<u>\$36,937,000</u>
<b><u>Expenditures:</u></b>	
Transfer to UMSA General Fund	\$27,900,000
Disbursements to Municipalities	<u>9,037,000</u>
Total	<u>\$36,937,000</u>

**ANIMAL SERVICES DEPARTMENT**  
Trust Fund  
(Fund TF 600, Subfund 022, Project 022111)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Donations, Grants, and Other Revenue	<u>\$50,000</u>
<b><u>Expenditures:</u></b>	
Animal Shelter Expenditures	<u>\$50,000</u>

**CORRECTIONS AND REHABILITATION**  
Inmate Welfare Trust Fund  
(Fund TF 600, Subfund 601)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$1,242,000
Other Revenues	4,000
Transfer from Special Revenue Operations (Fund 110, Subfund 111)	<u>3,823,000</u>
Total	<u>\$5,069,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$4,078,000
Community Mental Health Partnership	270,000
Reserves	<u>721,000</u>
Total	<u>\$5,069,000</u>

**MEDICAL EXAMINER**  
**Trust Fund**  
(Fund TF 600, Subfund 601, Project 630TME, Detail 630348)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	<u>\$271,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$152,000
Distribution in Trust Reserve	<u>119,000</u>
Total	<u>\$271,000</u>

**PARKS, RECREATION AND OPEN SPACES**  
**Miscellaneous Trust Funds**  
(Fund TF 600, Subfund 601, Project 608TPR)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$5,325,000
Interest Earnings	13,000
Miscellaneous Revenues and Donations	<u>1,832,000</u>
Total	<u>\$7,170,000</u>
<b><u>Expenditures:</u></b>	
Zoo Miami Construction of Phase V - Florida Exhibit	\$824,000
Marina Capital Plan	\$831,000
Trust Reserves	<u>5,515,000</u>
Total	<u>\$7,170,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Miscellaneous Trust Fund**  
(Fund TF 600, Subfund 601)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$2,337,000
Interest Income	\$7,000
Miscellaneous	<u>408,000</u>
Total	<u>\$2,752,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$758,000
Reserve for Future Expenditures	<u>1,994,000</u>
Total	<u>\$2,752,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Law Enforcement Trust Fund**  
(Fund TF 600, Subfunds 602, 603, 604)

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$5,860,000
Interest Income	\$31,000
Fines and Forfeitures	<u>3,053,000</u>
Total	<u>\$8,944,000</u>
<b><u>Expenditures:</u></b>	
Miami-Dade Police Department -- Investigative and Special Enforcement	\$5,499,000
Reserve for Future Expenditures	<u>3,445,000</u>
Total	<u>\$8,944,000</u>

**COUNTY TRANSPORTATION TRUST FUND**

<u>Revenues:</u>	<u>2014-15</u>
Local Option Six-Cent Gas Tax	\$39,461,000
Capital Improvement Local Option Three-Cent Gas Tax	18,128,000
State Gas Tax	7,850,000
Constitutional Gas Tax (20%)	3,638,000
Constitutional Gas Tax (80%)	14,553,000
"Ninth-Cent" Gas Tax	<u>10,071,000</u>
Total	<u>\$93,701,000</u>
<u>Expenditures:</u>	
Transfer to General Fund for Transportation Expenditures	\$61,020,000
Transfer to Capital Improvements Local Option Gas Tax Fund 337, Subfund 337	18,128,000
Transfer to Secondary Road Program Fund 330 and 331, Subfunds 332, 333, and 334	<u>14,553,000</u>
Total	<u>\$93,701,000</u>

**COMMUNITY ACTION AND HUMAN SERVICES  
Operations**

<u>Revenues:</u>	<u>Fund SC 610</u>	<u>Fund SD 611</u>	<u>2014-15</u>
Transfer from Countywide General Fund	14,989,000	2,101,000	17,090,000
Federal Grants	4,643,000	1,908,000	6,551,000
State Grants	2,301,000	406,000	2,707,000
Other Revenues	133,000	75,000	208,000
Interdepartmental Transfers	<u>997,000</u>	<u>356,000</u>	<u>1,353,000</u>
Total	<u>\$23,063,000</u>	<u>\$4,846,000</u>	<u>\$27,909,000</u>
<u>Expenditures:</u>			
Operating Expenditures	<u>\$23,063,000</u>	<u>\$4,846,000</u>	<u>\$27,909,000</u>

**COMMUNITY ACTION AND HUMAN SERVICES  
(Fund SC 630)**

<u>Revenues:</u>	<u>2014-15</u>
Federal Grants	\$75,882,000
State Grants (FDOT)	165,000
Transfer from Countywide General Fund	10,273,000
Other Revenues	781,000
Interagency Transfers	<u>3,608,000</u>
Total	<u>\$90,709,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$90,709,000</u>

**MIAMI-DADE ECONOMIC ADVOCACY TRUST  
Affordable Housing Program  
(Fund SC 700, Subfund 700, Project 700003)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	\$1,986,000
Interest Earnings	3,000
Documentary Stamp Surtax	<u>3,400,000</u>
Total	<u>\$5,389,000</u>
<u>Expenditures:</u>	
Affordable Housing Operating Expenditures	\$5,049,000
Transfer to the Office of the Executive Director and Administration	<u>340,000</u>
Total	<u>\$5,389,000</u>

**CORRECTIONS AND REHABILITATION  
Grants  
(Fund SO 720)**

<u>Revenues:</u>	<u>2014-15</u>
Criminal Alien Assistance (Department of Justice)	<u>\$80,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$80,000</u>



**PUBLIC WORKS AND WASTE MANAGEMENT**  
**Grant Fund**  
**(Fund SO 720)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$6,000
State Department of Agriculture Mosquito Grant	<u>29,000</u>
Total	<u>\$35,000</u>

<b><u>Expenditures:</u></b>	
Mosquito Grant related expenditures	<u>\$35,000</u>

**ELECTIONS**  
**(Fund SO 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Florida Department of State - Division of Elections	
Voter Education - Poll Worker Recruitment/Training	<u>\$200,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$200,000</u>

**REGULATORY AND ECONOMIC RESOURCES**  
**Grant Fund**  
**(Fund SO 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
State and Federal Environmental Grants	<u>\$3,417,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$3,417,000</u>

**MIAMI-DADE FIRE RESCUE**  
**State Grant Awards**  
**(Fund SO 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
State EMS Grant	<u>\$502,000</u>

<b><u>Expenditures:</u></b>	
Carryover	\$138,000
Miami-Dade Objectives	313,000
City of Miami Fire Rescue Department	30,000
City of Miami Beach Fire Rescue Department	6,000
City of Hialeah Fire Rescue Department	12,000
City of Coral Gables Fire Rescue Department	2,000
Village of Key Biscayne Fire Rescue Department	<u>1,000</u>
Total	<u>\$502,000</u>

**Federal Grant**  
**(Fund SO 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
SAFER Grant	\$5,848,000
Federal Safety Grant	<u>192,000</u>
Total	<u>\$6,040,000</u>

<b><u>Expenditures:</u></b>	
Grant Objectives	<u>\$6,040,000</u>

**Urban Search and Rescue**  
**(Fund SO 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Federal Emergency Management Grant	<u>\$600,000</u>

<b><u>Expenditures:</u></b>	
Grant Objectives	<u>\$600,000</u>

**Emergency Management  
(Fund SO 720, Subfund 720)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
State Grants	\$116,000
Federal Grants	<u>1,283,000</u>
Total	<u><b>\$1,399,000</b></u>
<u><b>Expenditures:</b></u>	
Operating Expenditures	<u><b>\$1,399,000</b></u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Operating Grant Fund  
(Fund SO 720, Subfund 720)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
COPS Hiring Program Grant	\$716,000
Justice Assistance Grant (JAG) Program	940,000
Miscellaneous Grants	9,000
State Grants	684,000
Federal Grants	3,961,000
Intradepartmental Transfer	<u>530,000</u>
Total	<u><b>\$6,840,000</b></u>
<u><b>Expenditures:</b></u>	
COPS Hiring Program Grant	\$1,246,000
Justice Assistance Grant (JAG) Program	940,000
Operating Expenditures	<u>4,654,000</u>
Total	<u><b>\$6,840,000</b></u>

**JUVENILE SERVICES  
Grant Fund  
(Fund SO 720, Subfund 720)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Department of Juvenile Justice Grant	\$865,000
Juvenile Justice Diversion Alternative Program	783,000
Juvenile Treatment Alternatives for Safe Communities	353,000
Byrne Grant	<u>167,000</u>
Total	<u><b>\$2,168,000</b></u>
<u><b>Expenditures:</b></u>	
Operating Expenditures	<u><b>\$2,168,000</b></u>

**OFFICE OF MANAGEMENT AND BUDGET  
Ryan White Grant Program  
(Fund SO 720, Subfund 720)**

<u><b>Revenues:</b></u>	<u><b>2014-15</b></u>
Ryan White Title I	<u><b>\$26,169,000</b></u>
<u><b>Expenditures:</b></u>	
Administrative Expenditures	\$1,099,000
Intradepartmental Transfer to Administration	63,000
Intradepartmental Transfer to Grants Coordination	100,000
Allocation to Contractual Services	<u>24,907,000</u>
Total	<u><b>\$26,169,000</b></u>

**CULTURAL AFFAIRS**  
**State and Federal Grants**  
**(Fund SO 720, Subfund 720 and 721)**

<u>Revenues:</u>	<u>2014-15</u>
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	\$125,000
State of Florida Artistic Automobile License Tag Revenue	25,000
Carryover	12,000
Other Revenues	<u>103,000</u>
Total	<u>\$265,000</u>

<u>Expenditures:</u>	
South Florida Cultural Consortium Projects	<u>\$265,000</u>

**HOMELESS TRUST**  
**Grants**  
**(Fund SO 720, Subfund 723)**

<u>Revenues:</u>	<u>2014-15</u>
U.S. Department of Housing and Urban Development Grants	\$24,897,000
Florida Department of Children and Family Grants	423,000
Total	<u>\$25,320,000</u>

<u>Expenditures:</u>	
Homeless Trust Operations	<u>\$25,320,000</u>

**HURRICANE KATRINA FUND**  
**(FUND SR 984, Subfund 001)**

<u>Revenues:</u>	<u>2014-15</u>
Federal FEMA and State Revenue	<u>\$5,000,000</u>

<u>Expenditures:</u>	
Hurricane Katrina Expenditures	<u>\$5,000,000</u>

**HURRICANE WILMA FUND**  
**(FUND SR 985, Subfund 001)**

<u>Revenues:</u>	<u>2014-15</u>
Carryover	<u>\$4,000,000</u>

<u>Expenditures:</u>	
Hurricane Wilma Expenditures	<u>\$4,000,000</u>

**Future Debt Obligations**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2014-15</u>	<u>Future Years</u>	<u>Total</u>
Financing Proceeds	\$0	\$14,961,000	\$245,200,000	\$260,161,000
<u>Expenditures:</u>				
Zoo Miami - Construction of Phase V - Florida Exhibit	\$0	\$0	\$2,700,000	\$2,700,000
Animal Services Shelter	0	11,340,000	3,621,000	14,961,000
Krome Detention Center	0	0	242,500,000	242,500,000
Total	\$0	\$11,340,000	\$248,821,000	\$260,161,000

**MIAMI-DADE AVIATION DEPARTMENT**  
**Revenue Fund**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$72,950,000
Miami International Airport	784,477,000
Tamiami Airport	2,451,000
Opa-locka Airport	4,072,000
Homestead Airport	407,000
Training and Transition Airport	52,000
Transfer from Improvement Fund	<u>85,000,000</u>
Total	<u>\$949,409,000</u>
<b><u>Expenditures:</u></b>	
Miami International Airport	\$442,186,000
Tamiami Airport	1,111,000
Opa-Locka Airport	1,004,000
Homestead Airport	492,000
T & T Airport	373,000
Contingency	<u>9,000,000</u>
Subtotal Operating Expenditures	<u>\$454,166,000</u>
Transfer to Other Funds:	
Sinking Fund	\$318,386,000
Reserve Maintenance	20,000,000
Improvement Fund	<u>79,646,000</u>
Subtotal Transfers to Other Funds	<u>\$418,032,000</u>
Operating Reserve/Ending Cash Balance	<u>\$77,211,000</u>
Total	<u>\$949,409,000</u>

**Improvement Fund**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$155,000,000
Transfer from Revenue Fund	79,646,000
Transfer from Interest and Sinking Fund	2,000,000
Interest Earnings	<u>200,000</u>
Total	<u>\$236,846,000</u>
<b><u>Expenditures:</u></b>	
On-Going Improvement Fund Projects	\$12,000,000
Projects in Capital Improvement Program	11,400,000
Unplanned Capital Projects	20,000,000
Payment of Viaduct Loan	5,000,000
Payment of DB Bonds Debt Service	15,369,000
Transfer to Revenue Fund	85,000,000
Ending Cash Balance	<u>88,077,000</u>
Total	<u>\$236,846,000</u>

**Reserve Maintenance Fund**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$35,000,000
Transfer from Revenue Fund	20,000,000
Grants Contribution	40,000,000
Interest Earnings	<u>600,000</u>
Total	<u>\$95,600,000</u>
<b><u>Expenditures:</u></b>	
Projects Committed	\$74,507,000
Unplanned Capital Projects	\$16,000,000
Ending Cash Balance (Reserved for Emergencies)	<u>5,093,000</u>
Total	<u>\$95,600,000</u>

**Construction Fund (Trust Agreement Bonds)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$32,825,000
Transfer from Double Barrel Bonds (Carryover)	\$16,112,000
Transfer from Construction Fund (Carryover)	0
Transfer from Claim Fund (Carryover)	0
Reserve Maintenance Fund	74,507,000
Improvement Fund	11,400,000
Passenger Facility Charge Revenue	14,398,000
Grant Funds	<u>51,791,000</u>
Total	<u>\$201,033,000</u>
<b><u>Expenditures:</u></b>	
Projects in Capital Improvement Program	\$187,044,000
Ending Cash Balance (Reserved for Emergencies)	<u>13,989,000</u>
Total	<u>\$201,033,000</u>

**Construction Fund (Double Barrel Bonds)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	<u>\$16,112,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Construction Fund	<u>\$16,112,000</u>

**Interest & Sinking Fund**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$172,000,000
Transfer from Revenue Fund	318,386,000
PFC Revenues	55,000,000
Interest Earnings	<u>5,000,000</u>
Total	<u>\$550,386,000</u>
<b><u>Expenditures:</u></b>	
Debt Service - Principal	\$89,000,000
Debt Service - Interest	287,386,000
Transfer to Improvement Fund	2,000,000
Ending Cash Balance	<u>172,000,000</u>
Total	<u>\$550,386,000</u>

**Double Barrel Bonds**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$37,000,000
Transfer from Improvement Fund	15,369,000
Interest Earnings	<u>300,000</u>
Total	<u>\$52,669,000</u>
<b><u>Expenditures:</u></b>	
Payment of DB Bonds Debt Service	\$15,369,000
Ending Cash Balance (Reserve for Claims)	<u>37,300,000</u>
Total	<u>\$52,669,000</u>

**Environmental Fund**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$51,000,000
Interest Earnings	<u>300,000</u>
Total	<u>\$51,300,000</u>
<b><u>Expenditures:</u></b>	
Projects Committed	\$30,000,000
Ending Cash Balance (Reserve for Emergencies)	<u>21,300,000</u>
Total	<u>\$51,300,000</u>

**Public Housing and Community Development  
(Public Housing Operations Fund)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$9,606,000
Rental Income	17,531,000
Interest Income	20,000
Miscellaneous Operating Revenues	2,117,000
Public Housing Subsidy	32,475,000
Federal Grants	<u>3,686,000</u>
Total	<b><u>\$65,435,000</u></b>

<b><u>Expenditures:</u></b>	
Operating Expenditures	\$45,970,000
Transfer to Central Office Cost Center Fund	11,655,000
Reserves	<u>7,810,000</u>
Total	<b><u>\$65,435,000</u></b>

**Public Housing and Community Development  
(Central Office Cost Center (COCC) Fund)**

<b><u>Revenues:</u></b>	<b><u>20014-15</u></b>
Transfer from Public Housing Operations Fund	<u>\$11,760,000</u>
<b><u>Expenditures:</u></b>	
Central Office Operations	\$11,611,000
Reserves	<u>149,000</u>
Total	<b><u>\$11,760,000</u></b>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT  
(Contract Administration Fund)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$1,646,000
Housing Assistance Payments	160,101,000
Section 8 Administrative Fee	15,228,000
Miscellaneous Revenues	<u>66,000</u>
Total	<b><u>\$177,041,000</u></b>

<b><u>Expenditures:</u></b>	
Section 8 Program Administration	\$11,412,000
Section 8 Housing Assistance Payments	161,747,000
Reserves	<u>3,882,000</u>
Total	<b><u>\$177,041,000</u></b>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT  
(Housing and Community Development Funds)**

<b><u>Revenues:</u></b>	<b><u>2014-15</u></b>
Carryover	\$119,631,000
Community Development Block Grant (CDBG) FY 2015 Entitlement	10,781,000
CDBG Program Income	200,000
Documentary Stamp Surtax	30,000,000
Emergency Shelter Grant	894,000
Program Income	75,000
HOME Investment Partnerships Program Entitlement FY 2014	3,462,000
HOME Program Income	830,000
SHIP FY 2015 Entitlement	4,839,000
Loan Repayments	7,000,000
Interest on Investments	29,000
Loan Servicing Fees	856,000
Rental Assistance Payment	1,685,000
Miscellaneous Revenue	<u>740,000</u>
Total	<b><u>\$181,022,000</u></b>

<b><u>Expenditures:</u></b>	
Administration CDBG and HOME	\$2,502,000
Operating and Programmatic Expenditures	75,341,000
Transfer to Capital Outlay Reserve (Fund 310) for Debt Service	501,000
Reserves	<u>102,678,000</u>
Total	<b><u>\$181,022,000</u></b>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT  
PARROT JUNGLE  
U.S. HUD Section 108 Loan**

<u>Revenues:</u>	<u>2014-15</u>
Loan Repayment from the City of Miami (80%)	\$1,673,000
Transfer from Countywide General Fund (20%)	418,000
Total	<u>\$2,091,000</u>
<u>Expenditures:</u>	
Transfer to Debt Service (Project 292700)	<u>\$2,091,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT  
TARGETED URBAN AREAS  
U.S. HUD Economic Development Initiatives Section 108 Loan**

<u>Revenues:</u>	<u>2014-15</u>
Loan Repayments	<u>\$2,142,000</u>
<u>Expenditures:</u>	
Transfer to Debt Service	<u>\$2,142,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT  
BROWNSFIELDS ECONOMIC DEVELOPMENT INITIATIVE  
U.S. HUD Section 108 Loan**

<u>Revenues:</u>	<u>2014-15</u>
BEDI Carryover	<u>\$154,000</u>
<u>Expenditures:</u>	
Payment to Debt Service (Project 292900)	<u>\$154,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT  
Capital Program Fund**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2014-15</u>	<u>Future Years</u>	<u>All Yrs. Budget</u>
Building Better Communities GOB	\$57,000	\$0	\$32,243,000	\$32,300,000
Capital Fund Emergencies - 751	1,400,000	1,959,000	0	3,359,000
Capital Fund Program (CFP) - 711	3,704,000	1,318,000	0	5,022,000
Capital Fund Program (CFP) - 712	2,635,000	2,228,000	700,000	5,563,000
Capital Fund Program (CFP) - 713	87,000	1,025,000	5,366,000	6,478,000
Capital Fund Program (CFP) - 714	0	0	6,180,000	6,180,000
Capital Fund Program (CFP) - 719	82,000	70,000	0	152,000
Hope VI Grant	<u>912,000</u>	<u>0</u>	<u>8,641,000</u>	<u>9,553,000</u>
Total	<u>\$8,877,000</u>	<u>\$6,600,000</u>	<u>\$53,130,000</u>	<u>\$68,607,000</u>
<u>Expenditures:</u>				
Public Housing and Community Development Improvement	<u>\$8,877,000</u>	<u>\$6,600,000</u>	<u>\$53,130,000</u>	<u>\$68,607,000</u>

**MIAMI-DADE WATER AND SEWER  
Revenue Fund**

<u>Revenues:</u>	<u>2014-15</u>
Operating:	
Water Production	\$268,911,000
Wastewater Disposal	313,605,000
Other Revenues	<u>26,088,000</u>
Subtotal Operating Revenues	<u>\$608,604,000</u>
Non-operating:	
Interest Income (Net of Changes in Non-Cash Items)	\$2,027,000
FY 2013-14 Cash Requirement per Bond Ordinance	59,430,000
Receipt from County General Fund - Partial Payment 2012 Loan	5,000,000
Subtotal Non-Operating Revenues	<u>\$66,457,000</u>
Transfer From Other Funds:	
Transfer from W&S General Reserve Fund	\$20,764,000
Total	<u>\$695,825,000</u>

**Expenditures:**

Operating:	
Water Production	\$167,171,000
Wastewater Disposal	193,958,000
Administrative Reimbursement	20,997,000
Capital Funding:	
Renewal and Replacement	80,000,000
Fire Hydrant Fund (Net of \$500,000 Transfer to Fire Department)	<u>2,160,000</u>
Subtotal Operating Expenditures	<u>\$464,286,000</u>
Non-operating:	
FY 2013-14 Cash Requirement per Bond Ordinance	<u>\$63,687,000</u>
Total Debt Service Requirements (Including interest earnings)	<u>\$167,852,000</u>
Total	<u>\$695,825,000</u>

**RESTRICTED ASSETS FUNDS****WATER AND SEWER RENEWAL AND REPLACEMENT FUND****Revenues:****2014-15**

Carryover	\$95,711,000
Transfers from Revenue Fund	<u>80,000,000</u>
Total	<u>\$175,711,000</u>

**Expenditures:**

Water Expenditures	\$53,100,000
Wastewater Expenditures	58,974,000
Ending Cash Balance Available for Future Project Costs	<u>63,637,000</u>
Total	<u>\$175,711,000</u>

**WATER PLANT EXPANSION FUND****Revenues:****2014-15**

Carryover	\$22,478,000
Connection Fees	<u>4,000,000</u>
Total	<u>\$26,478,000</u>

**Expenditures:**

Construction Expenditures	\$1,500,000
Ending Cash Balance Available for Future Project Costs	<u>24,978,000</u>
Total	<u>\$26,478,000</u>

**WATER AND SEWER CAPITAL IMPROVEMENT FUND****Revenues:****2014-15**

Carryover	\$203,494,000
Revenue from Special Construction	<u>1,300,000</u>
Total	<u>\$204,794,000</u>

**Expenditures:**

Water Construction Expenditures	\$57,277,000
Wastewater Construction Expenditures	84,934,000
Ending Cash Balance	<u>62,583,000</u>
Total	<u>\$204,794,000</u>

**WATER AND SEWER DEBT SERVICE FUND****Revenues:****2014-15**

FY 2013-14 Debt Service Fund Requirement	\$117,617,000
Transfers from Revenue Fund	159,352,000
Interest Earnings	<u>8,500,000</u>
Total	<u>\$285,469,000</u>

**Expenditures:**

Debt Service Payments	\$167,852,000
FY 2013-14 Debt Service Fund Requirement	<u>117,617,000</u>
Total	<u>\$285,469,000</u>



**GENERAL RESERVE FUND****Revenues:****2014-15**

Carryover	<u>\$39,114,000</u>
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**Expenditures:**

Transfer to Revenue Fund	\$20,764,000
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Ending Cash Balance	<u>18,350,000</u>
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Total	<u>\$39,114,000</u>
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**RATE STABILIZATION FUND****Revenues:****2014-15**

Carryover	<u>\$30,534,000</u>
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**Expenditures:**

Ending Cash Balance	<u>\$30,534,000</u>
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**FIRE HYDRANT FUND****Revenues:****2014-15**

Carryover	\$1,749,000
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Transfers from Revenue Fund	<u>2,160,000</u>
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Total	<u>\$3,909,000</u>
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**Expenditures:**

Construction Expenditures	\$2,000,000
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Ending Cash Balance Available for Future Project Costs	<u>1,909,000</u>
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Total	<u>\$3,909,000</u>
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**WASTEWATER PLANT EXPANSION FUND****Revenues:****2014-15**

Carryover	\$74,974,000
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Connection Fees	<u>14,286,000</u>
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Total	<u>\$89,260,000</u>
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**Expenditures:**

Construction Expenditures	\$38,933,000
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Ending Cash Balance Available for Future Project Costs	<u>50,327,000</u>
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Total	<u>\$89,260,000</u>
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**WATER AND WASTEWATER STATE REVOLVING LOAN FUND****Revenues:****2014-15**

Carryover	<u>\$723,000</u>
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Total	<u>\$723,000</u>
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**Expenditures:**

Ending Cash Balance	<u>\$723,000</u>
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Total	<u>\$723,000</u>
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**JACKSON HEALTH SYSTEMS**  
**Operating Budget**  
**Including Funded Depreciation**

**Revenues:**

**2014-15**

Transfer from Countywide General Fund-Maintenance of Effort	\$147,220,000
County Health Care Sales Surtax	223,288,000
Net Patient Service Revenue	1,040,207,000
Other Operating Revenues excluding JMH Health Plan Revenue	103,338,000
Other Non-Operating Revenue	17,629,000
Cash Carryover Available for Operations	<u>96,959,000</u>
Total*	<b><u>\$1,628,641,000</u></b>
Operating Expenses excluding JMH Health Plan Purchase of Services	\$1,462,015,000
Depreciation/Transfer to Capital	30,000,000
Principal Payments	6,588,000
Reserve for Restricted Cash	552,000
Reduction in Accounts Payable	10,253,000
Cash for Unanticipated Expenses/Carryover in FY 2015-16	<u>119,233,000</u>
Total	<b><u>\$1,628,641,000</u></b>

\*Total Revenues include adjustments for uncollectible accounts, contractual allowances, and the 95% adjustment required by State law.

Notes: Jackson Health System (JHS) provides for inmate medical services in compliance with all applicable laws and requirements. The above budget includes \$33.8 million reimbursement to the County for the JHS' share of the County's Medicaid liability; \$300,000 for the County Attorney's Office for time spent on Workman's Compensation claims; \$6.8 million for Community Health of South Florida, Inc.; \$250,000 for various community based organizations; and \$1.133 million for the Miami Dade Health Department.

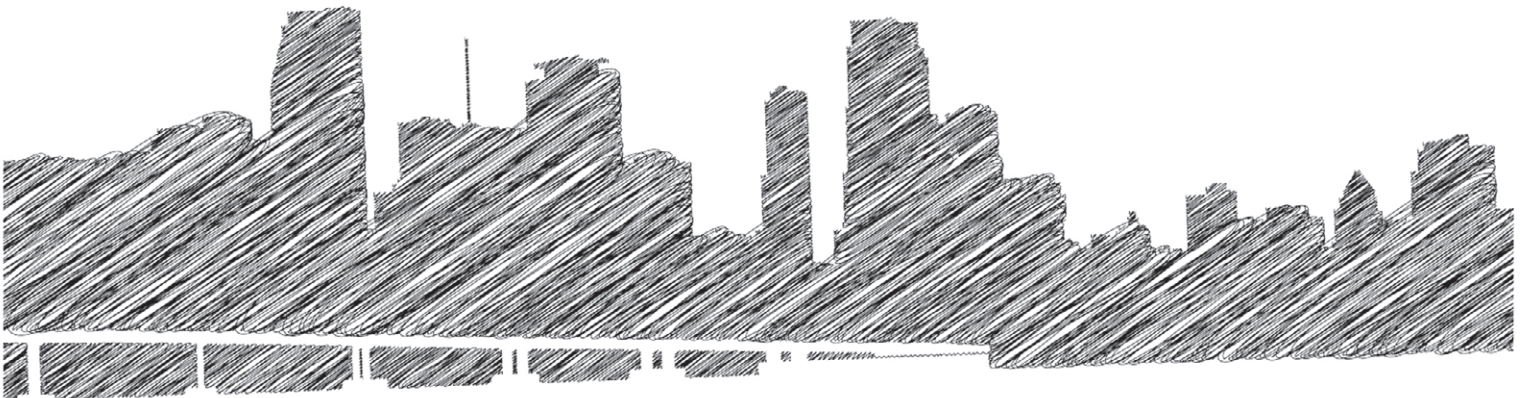
**Capital Budget**

<b><u>Revenues:</u></b>	<b>Prior Years</b>	<b>FY 2014-15</b>	<b>Future Years</b>	<b>Total</b>
Funded Depreciation	\$738,000	\$30,000,000	\$320,374,000	\$351,112,000
Series 2005 Revenue Bond Interest	30,383,000	0	0	30,383,000
Series 2009 Revenue Bond Proceeds	25,058,000	0	0	25,058,000
Series 2009 Revenue Bond Interest	1,484,000	0	0	1,484,000
Foundation	0	2,350,000	2,300,000	4,650,000
Federal Grants	<u>545,000</u>	<u>5,897,000</u>	<u>0</u>	<u>6,442,000</u>
	<b><u>\$58,208,000</u></b>	<b><u>\$38,247,000</u></b>	<b><u>\$322,674,000</u></b>	<b><u>\$419,129,000</u></b>
<b><u>Expenditures:</u></b>				
Facility Improvements	\$5,759,000	\$39,686,000	\$85,179,000	\$130,624,000
Information Technology	0	0	0	0
Infrastructure Improvements	21,772,000	27,748,000	238,985,000	288,505,000
Medical Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	<b><u>\$27,531,000</u></b>	<b><u>\$67,434,000</u></b>	<b><u>\$324,164,000</u></b>	<b><u>\$419,129,000</u></b>

Note: This schedule is net of County Building Better Communities General Obligation Bond projects for Jackson Health System



# APPENDICES





**APPENDIX A**  
**Operating Budget Expenditures by Revenue Source with Total Positions**  
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15
<b>Strategic Area: Policy Formulation</b>																
Office of the Mayor																
Office of the Mayor	4,039	3,486	1,495	1,225	0	0	0	0	0	0	0	0	5,534	4,711	43	41
Department Total	4,039	3,486	1,495	1,225	0	0	0	0	0	0	0	0	5,534	4,711	43	41
Board of County Commissioners																
Agenda Coordination and Processing	391	373	145	131	0	0	0	0	0	0	0	0	536	504	4	4
Board of County Commissioners	8,237	9,014	3,047	3,167	0	0	0	0	0	0	0	0	11,284	12,181	101	107
Intergovernmental Affairs	603	553	223	194	0	0	0	0	0	0	0	0	826	747	7	6
Office of Commission Auditor	1,683	1,671	622	587	0	0	0	0	0	0	0	0	2,305	2,258	20	19
Office of the Chair	1,431	1,443	527	507	0	0	0	0	0	0	0	0	1,958	1,950	18	19
Support Staff	853	846	316	298	0	0	0	0	0	0	450	450	1,619	1,594	13	13
Department Total	13,198	13,900	4,880	4,884	0	0	0	0	0	0	450	450	18,528	19,234	163	168
County Attorney's Office																
Advising Departments	3,463	3,528	1,281	1,239	0	0	0	0	0	0	0	0	4,744	4,767	26	26
County Commission Support	2,567	2,615	949	919	280	280	0	0	0	0	0	0	3,796	3,814	21	21
Executive Office Support	693	706	256	248	0	0	0	0	0	0	0	0	949	954	5	5
Litigation	5,672	5,797	2,098	2,037	0	0	0	0	0	0	5,324	5,324	13,094	13,158	69	69
Department Total	12,395	12,646	4,584	4,443	280	280	0	0	0	0	5,324	5,324	22,583	22,693	121	121
Policy Formulation Total	29,632	30,032	10,959	10,552	280	280	0	0	0	0	5,774	5,774	46,645	46,638	327	330
<b>Strategic Area: Public Safety</b>																
Corrections and Rehabilitation																
Alternatives to Incarceration	9,163	10,827	0	0	790	25	0	0	0	0	0	0	9,953	10,852	100	100
Custody Services	191,426	191,421	0	0	3,525	2,540	0	0	300	80	0	0	195,251	194,041	2,059	1,950
Custody Support Services	56,420	57,452	0	0	880	790	0	0	0	0	0	0	57,300	58,242	349	443
Inmate Programs	4,159	719	0	0	1,640	4,642	125	0	0	0	0	0	5,924	5,361	49	45
Management Services	5,996	8,003	0	0	0	0	0	0	0	0	0	0	5,996	8,003	98	95
Office of The Director	7,748	7,310	0	0	0	0	0	0	0	0	0	0	7,748	7,310	64	61
Physical Plant Maintenance	11,091	11,532	0	0	0	0	0	0	0	0	0	0	11,091	11,532	82	82
Training	5,182	5,321	0	0	543	543	0	0	0	0	0	0	5,725	5,864	45	44
Department Total	291,185	292,585	0	0	7,378	8,540	125	0	300	80	0	0	298,988	301,205	2,846	2,820
Fire Rescue																
Administration	0	0	0	0	14,976	18,242	0	0	0	0	0	0	14,976	18,242	60	58
Emergency Management	1,425	1,547	0	0	437	553	106	116	2,536	1,283	0	0	4,504	3,499	17	17
Support Services	200	200	0	0	41,572	44,758	0	0	0	0	0	0	41,772	44,958	143	144
Suppression and Rescue	25,528	22,078	0	0	248,814	250,228	321	502	6,407	6,640	4,928	5,068	285,998	284,516	1,988	1,992
Technical/Support Services	0	0	0	0	17,942	19,684	0	0	0	0	0	0	17,942	19,684	134	139
Training	0	0	0	0	2,818	2,704	0	0	0	0	0	0	2,818	2,704	17	15
Department Total	27,153	23,825	0	0	326,559	336,169	427	618	8,943	7,923	4,928	5,068	368,010	373,603	2,359	2,365
Judicial Administration																
Administrative Office of the Courts	11,263	11,675	0	0	10,124	10,526	0	0	0	0	0	0	21,387	22,201	267	267
Public Defender	3,275	4,575	0	0	0	0	0	0	0	0	0	0	3,275	4,575	0	0
State Attorney	6,301	6,464	0	0	269	322	0	0	0	0	175	175	6,745	6,961	12	12
Department Total	20,839	22,714	0	0	10,393	10,848	0	0	0	0	175	175	31,407	33,737	279	279
Juvenile Services																
Guardian Ad Litem	667	707	0	0	0	0	0	0	0	0	0	0	667	707	6	6
Office of the Director	267	295	0	0	0	0	0	0	0	0	0	0	267	295	2	2
Operational Support	2,695	2,520	0	0	548	996	683	684	0	0	0	0	3,926	4,200	10	10
Operations	4,238	4,797	0	0	0	0	1,316	1,317	174	167	209	120	5,937	6,401	81	81
Department Total	7,867	8,319	0	0	548	996	1,999	2,001	174	167	209	120	10,797	11,603	99	99
Law Library																
Law Library	0	0	0	0	765	885	0	0	0	0	0	0	765	885	6	6
Department Total	0	0	0	0	765	885	0	0	0	0	0	0	765	885	6	6
Legal Aid																
Legal Aid	2,012	2,115	0	0	1,325	1,273	0	0	0	0	0	0	3,337	3,388	37	37
Department Total	2,012	2,115	0	0	1,325	1,273	0	0	0	0	0	0	3,337	3,388	37	37
Medical Examiner																
Administration	1,883	2,012	0	0	0	0	0	0	0	0	0	0	1,883	2,012	10	10
Death Investigation and Education	8,039	8,665	0	0	575	575	0	0	0	0	0	0	8,614	9,240	71	71
Public Internment Program	302	318	0	0	55	55	0	0	0	0	0	0	357	373	2	2
Special Services	0	0	0	0	155	152	0	0	0	0	0	0	155	152	0	0
Department Total	10,224	10,995	0	0	785	782	0	0	0	0	0	0	11,009	11,777	83	83

# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15
Miami-Dade Economic Advocacy Trust																
Teen Court	0	0	0	0	1,589	1,405	0	0	0	0	0	0	1,589	1,405	13	12
Department Total	0	0	0	0	1,589	1,405	0	0	0	0	0	0	1,589	1,405	13	12
Office of the Clerk																
Clerk of the Board	1,584	858	0	0	598	1,720	0	0	0	0	0	0	2,182	2,578	23	23
County Clerk	0	0	0	0	4,678	5,139	0	0	0	0	0	0	4,678	5,139	54	53
County Recorder	0	0	0	0	4,516	5,109	0	0	0	0	0	0	4,516	5,109	57	58
Operational Support	0	0	0	0	2,731	2,949	0	0	0	0	0	0	2,731	2,949	14	14
Records Center	0	0	0	0	2,177	2,093	0	0	0	0	0	0	2,177	2,093	27	26
Department Total	1,584	858	0	0	14,700	17,010	0	0	0	0	0	0	16,284	17,868	175	174
Police																
Administration	1,528	1,431	3,617	3,250	1,194	1,339	0	0	0	0	0	0	6,339	6,020	45	45
Investigative Services	53,391	50,047	68,995	65,781	5,457	4,799	604	684	4,601	3,379	0	0	133,048	124,690	968	812
Police Services	14,771	16,980	180,883	183,949	70,130	75,306	0	0	3,099	1,216	0	530	268,883	277,981	2,112	2,037
Support Services	63,151	65,780	59,434	47,903	16,419	19,640	0	0	860	794	0	0	139,864	134,117	939	855
Department Total	132,841	134,238	312,929	300,883	93,200	101,084	604	684	8,560	5,389	0	530	548,134	542,808	4,064	3,749
Capital Outlay Reserve	1,153	2,142	0	0	7,949	14,004	0	0	199	0	12,409	10,068	21,710	26,214	0	0
Non-Departmental																
Public Safety	7,046	7,145	787	531	0	0	0	0	0	0	0	0	7,833	7,676	0	0
Department Total	7,046	7,145	787	531	0	0	0	0	0	0	0	0	7,833	7,676	0	0
Public Safety Total	501,904	504,936	313,716	301,414	465,191	492,996	3,155	3,303	18,176	13,559	17,721	15,961	1,319,863	1,332,169	9,961	9,624
Strategic Area: Transportation																
Aviation																
Administration	0	0	0	0	55,601	57,811	0	0	0	0	0	0	55,601	57,811	121	123
Aviation Planning, Land Use, and Grants	0	0	0	0	5,940	2,409	0	0	0	0	0	0	5,940	2,409	11	10
Business Development	0	0	0	0	11,216	11,051	0	0	0	0	0	0	11,216	11,051	46	45
Commercial Operations	0	0	0	0	71,905	70,836	0	0	0	0	0	0	71,905	70,836	0	0
Executive	0	0	0	0	5,681	10,333	0	0	0	0	0	0	5,681	10,333	28	51
Facilities Management	0	0	0	0	104,913	118,100	0	0	0	0	0	0	104,913	118,100	447	447
Finance and Strategy	0	0	0	0	10,512	9,547	0	0	0	0	0	0	10,512	9,547	68	64
Non-Departmental	0	0	0	0	68,003	67,976	0	0	0	0	0	0	68,003	67,976	0	0
Operations	0	0	0	0	37,177	36,755	0	0	0	0	0	0	37,177	36,755	411	407
Public Safety and Security	0	0	0	0	71,174	69,348	0	0	0	0	0	0	71,174	69,348	95	97
Department Total	0	0	0	0	442,122	454,166	0	0	0	0	0	0	442,122	454,166	1,227	1,244
Office of the Citizens' Independent Transportation Trust																
Office of the Citizens' Independent Transportation Trust	0	0	0	0	2,355	2,350	0	0	0	0	0	0	2,355	2,350	9	9
Department Total	0	0	0	0	2,355	2,350	0	0	0	0	0	0	2,355	2,350	9	9
Metropolitan Planning Organization																
Metropolitan Planning Organization	0	0	0	0	0	0	2,044	0	4,574	0	850	0	7,468	0	17	0
Department Total	0	0	0	0	0	0	2,044	0	4,574	0	850	0	7,468	0	17	0
Port of Miami																
Business Development	0	0	0	0	1,385	2,277	0	0	0	0	0	0	1,385	2,277	8	13
Capital Development	0	0	0	0	5,112	5,539	0	0	0	0	0	0	5,112	5,539	42	42
Deputy Director's Office	0	0	0	0	28,612	864	0	0	0	0	0	0	28,612	864	160	9
Finance	0	0	0	0	20,868	22,429	0	0	0	0	0	0	20,868	22,429	49	43
Office of the Port Director	0	0	0	0	1,033	2,405	0	0	0	0	0	0	1,033	2,405	4	15
Port Operations	0	0	0	0	0	28,388	0	0	0	0	0	0	0	28,388	0	135
Safety and Security	0	0	0	0	16,189	16,796	0	0	0	0	0	0	16,189	16,796	99	92
Department Total	0	0	0	0	73,199	78,698	0	0	0	0	0	0	73,199	78,698	362	349
Public Works and Waste Management																
Construction and Maintenance	0	0	0	0	4,248	15,464	0	0	0	0	0	205	4,248	15,669	101	106
Highway Engineering	37	83	90	392	5,006	9,629	0	0	0	0	0	2,245	5,133	12,349	148	121
Traffic Operations	12,461	7,434	0	5,607	0	4,027	0	2,300	0	0	0	9,120	12,461	28,488	168	152
Department Total	12,498	7,517	90	5,999	9,254	29,120	0	2,300	0	0	0	11,570	21,842	56,506	417	379

# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15
<b>Transit</b>																
Engineering	18,002	17,658	0	0	0	0	0	0	0	0	0	979	18,002	18,637	144	144
Metrobus	20,001	0	0	0	137,423	154,586	22,030	23,181	0	0	0	0	179,454	177,767	2,032	2,030
Metromover	0	9,191	0	0	4,945	0	0	0	0	0	0	0	4,945	9,191	73	73
Metrorail	18,202	0	0	0	25,000	48,044	0	0	0	0	0	2,564	43,202	50,608	470	470
Office of the Director	1,012	1,035	0	0	0	0	0	0	0	0	0	0	1,012	1,035	9	9
Operating Grants	0	0	0	0	17,130	17,481	12,852	5,120	63,656	72,571	0	0	93,638	95,172	0	0
Operational Support	59,847	90,452	0	0	41,021	22,173	0	0	0	0	0	938	100,868	113,563	474	488
Paratransit	30,137	25,933	0	0	4,050	5,957	0	6,400	0	3,045	0	0	34,187	41,335	33	33
PTP Loan Repayment	20,668	23,600	0	0	0	0	0	0	0	0	0	0	20,668	23,600	0	0
South Florida Regional Transportation Authority	0	0	0	0	4,235	4,235	0	0	0	0	0	0	4,235	4,235	0	0
Department Total	167,869	167,869	0	0	233,804	252,476	34,882	34,701	63,656	75,616	0	4,481	500,211	535,143	3,235	3,247
<b>Capital Outlay Reserve</b>	190	961	0	0	160	0	0	0	10	0	461	0	821	961	0	0
<b>Transportation Total</b>	<b>180,557</b>	<b>176,347</b>	<b>90</b>	<b>5,999</b>	<b>760,894</b>	<b>816,810</b>	<b>36,926</b>	<b>37,001</b>	<b>68,240</b>	<b>75,616</b>	<b>1,311</b>	<b>16,051</b>	<b>1,048,018</b>	<b>1,127,824</b>	<b>5,267</b>	<b>5,228</b>
<b>Strategic Area: Recreation and Culture</b>																
<b>Adrienne Arsht Center for the Performing Arts Trust</b>																
Performing Arts Center Trust	0	0	0	0	8,650	9,150	0	0	0	0	0	0	8,650	9,150	0	0
Department Total	0	0	0	0	8,650	9,150	0	0	0	0	0	0	8,650	9,150	0	0
<b>Cultural Affairs</b>																
Administration	0	0	0	0	135	157	0	0	0	0	2,742	2,845	2,877	3,002	24	24
Art in Public Places	0	0	0	0	4,180	5,058	0	0	0	0	0	0	4,180	5,058	3	3
Cultural Facilities	0	0	0	0	1,201	2,166	0	0	0	0	3,200	2,700	4,401	4,866	17	17
Grants and Programs	4,388	5,144	3,050	1,624	2,037	3,215	0	25	0	0	4,974	4,274	14,449	14,282	0	0
South Miami-Dade Cultural Arts Center	0	0	0	0	1,409	1,595	0	0	0	0	3,278	3,000	4,687	4,595	11	11
Department Total	4,388	5,144	3,050	1,624	8,962	12,191	0	25	0	0	14,194	12,819	30,594	31,803	55	55
<b>HistoryMiami</b>																
Historical Museum	0	0	0	0	3,642	3,854	0	0	0	0	0	0	3,642	3,854	0	0
Department Total	0	0	0	0	3,642	3,854	0	0	0	0	0	0	3,642	3,854	0	0
<b>Library</b>																
Administration	0	0	0	0	1,435	1,121	0	0	0	0	0	0	1,435	1,121	12	8
Office of the Director	0	0	0	0	551	387	0	0	0	0	0	0	551	387	3	2
Outreach Services	0	0	0	0	1,960	2,817	0	0	0	0	0	0	1,960	2,817	20	24
Public Service	0	0	0	0	36,132	32,224	1,500	1,500	0	0	0	0	37,632	33,724	359	278
Support Services	0	0	0	0	7,218	5,883	0	0	0	0	0	0	7,218	5,883	51	39
Department Total	0	0	0	0	47,296	42,432	1,500	1,500	0	0	0	0	48,796	43,932	445	351
<b>Perez Art Museum Miami</b>																
Miami Art Museum	0	0	0	0	2,664	4,000	0	0	0	0	0	0	2,664	4,000	0	0
Department Total	0	0	0	0	2,664	4,000	0	0	0	0	0	0	2,664	4,000	0	0
<b>Patricia and Phillip Frost Museum of Science</b>																
Miami Science Museum	0	0	0	0	2,500	2,500	0	0	0	0	0	0	2,500	2,500	0	0
Department Total	0	0	0	0	2,500	2,500	0	0	0	0	0	0	2,500	2,500	0	0
<b>Parks, Recreation and Open Spaces</b>																
Business Support	5,394	7,192	3,731	4,143	1,665	45	0	0	0	0	65	16	10,855	11,396	62	61
Coastal Park and Marina Enterprise (CPME)	0	0	0	0	12,547	14,962	0	0	0	0	4,490	2,213	17,037	17,175	93	73
Deering Estate and Destinations	154	3,108	0	0	813	1,814	0	0	0	0	3,389	0	4,356	4,922	29	26
Golf Enterprise	0	1,189	0	0	7,620	6,279	0	0	0	0	0	0	7,620	7,468	23	18
Office of the Director	471	416	253	232	0	0	0	0	0	0	0	0	724	648	5	5
Park Operations	0	8,208	14,272	15,915	19,697	13,386	0	0	0	0	788	0	34,757	37,509	276	239
Planning and Development	1,543	1,450	831	905	30	30	0	0	0	0	5,941	6,049	8,345	8,434	61	57
Zoo Miami	0	9,426	0	0	-65	11,597	0	0	0	0	18,393	42	18,328	21,065	188	182
Department Total	7,562	30,989	19,087	21,195	42,307	48,113	0	0	0	0	33,066	8,320	102,022	108,617	737	661
<b>Tourist Development Taxes</b>																
Administrative Support	0	0	0	0	927	1,016	0	0	0	0	0	0	927	1,016	0	0
Advertising and Promotions	0	0	0	0	17,743	18,654	0	0	0	0	0	0	17,743	18,654	0	0
Cultural and Special Events	0	0	0	0	4,142	4,429	0	0	0	0	0	0	4,142	4,429	0	0
Facilities within the City of Miami	0	0	0	0	4,142	4,429	0	0	0	0	0	0	4,142	4,429	0	0
Tourism Development Grants	0	0	0	0	1,150	1,200	0	0	0	0	0	0	1,150	1,200	0	0
Department Total	0	0	0	0	28,104	29,728	0	0	0	0	0	0	28,104	29,728	0	0

# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15
Vizcaya Museum and Gardens																
Vizcaya Museum and Gardens	0	0	0	0	4,538	5,047	35	35	0	0	2,500	2,500	7,073	7,582	64	70
Department Total	0	0	0	0	4,538	5,047	35	35	0	0	2,500	2,500	7,073	7,582	64	70
Capital Outlay Reserve	85	460	0	0	1,023	400	0	0	10	0	1,595	1,014	2,713	1,874	0	0
Non-Departmental																
Recreation and Culture	198	111	102	39	0	0	0	0	0	0	0	0	300	150	0	0
Department Total	198	111	102	39	0	0	0	0	0	0	0	0	300	150	0	0
Recreation and Culture Total	12,233	36,704	22,239	22,858	149,686	157,415	1,535	1,560	10	0	51,355	24,653	237,058	243,190	1,301	1,137
Strategic Area: Neighborhood and Infrastructure																
Animal Services																
Budget and Finance	706	200	0	0	1,450	1,428	0	0	0	0	0	0	2,156	1,628	17	12
Code Enforcement	76	900	0	0	2,118	1,685	0	0	0	0	0	0	2,194	2,585	29	29
Director's Office	211	60	0	0	634	458	0	0	0	0	0	0	845	518	2	2
Kennel	1,032	1,100	0	0	1,857	1,737	0	0	0	0	0	0	2,889	2,837	57	42
Live Release and Shelter Services	622	800	0	0	1,169	1,954	0	0	0	0	0	0	1,791	2,754	25	24
Outreach and Development	40	450	0	0	976	1,788	0	0	0	0	0	0	1,016	2,238	3	7
Veterinary Clinic	2,040	1,217	0	0	2,086	3,000	0	0	0	0	0	0	4,126	4,217	40	30
Department Total	4,727	4,727	0	0	10,290	12,050	0	0	0	0	0	0	15,017	16,777	173	146
Parks, Recreation and Open Spaces																
Beach Maintenance	0	3,834	0	0	3,366	0	0	0	0	0	0	0	3,366	3,834	46	44
Landscape Maintenance - Open Spaces	793	117	1,190	503	2,684	2,452	0	0	0	0	9,142	6,687	13,809	9,759	53	48
Landscape Maintenance - Special Taxing District	0	0	0	0	4,142	4,132	0	0	0	0	106	106	4,248	4,238	45	47
Natural Areas Management	60	60	0	0	69	70	0	0	0	0	3,684	3,771	3,813	3,901	53	53
Department Total	853	4,011	1,190	503	10,261	6,654	0	0	0	0	12,932	10,564	25,236	21,732	197	192
Public Works and Waste Management																
Administration	1,744	1,448	521	362	40,629	45,230	0	0	0	0	0	0	42,894	47,040	124	104
Collection Operations	0	0	0	0	129,239	117,270	0	0	0	0	0	0	129,239	117,270	553	553
Construction and Maintenance	3,515	3,149	4,185	4,086	23,507	29,169	669	35	0	0	0	313	31,876	36,752	278	263
Disposal Operations	0	0	0	0	52,145	51,159	0	0	0	0	0	0	52,145	51,159	268	268
Environmental and Technical Services	0	0	0	0	82,529	77,447	0	0	0	0	0	0	82,529	77,447	43	43
Highway Engineering	0	0	0	0	36,040	36,347	0	0	0	0	0	0	36,040	36,347	26	26
Department Total	5,259	4,597	4,706	4,448	364,089	356,622	669	35	0	0	0	313	374,723	366,015	1,292	1,257
Regulatory and Economic Resources																
Administration	0	0	0	0	6,189	6,623	0	0	0	0	0	0	6,189	6,623	48	54
Construction, Permitting, and Building Code	0	0	0	0	38,512	46,861	0	0	0	0	0	0	38,512	46,861	306	307
Development Services	74	0	88	0	6,574	7,844	0	0	0	0	0	0	6,736	7,844	53	56
Director's Office	0	0	0	0	504	573	0	0	0	0	0	0	504	573	3	4
Environmental Resources Management	0	0	0	0	38,500	43,830	3,356	2,459	969	958	2,095	2,070	44,920	49,317	371	375
Planning	1,200	586	1,175	574	690	2,892	0	0	0	0	682	0	3,747	4,052	34	33
Department Total	1,274	586	1,263	574	90,969	108,623	3,356	2,459	969	958	2,777	2,070	100,608	115,270	815	829
Water and Sewer																
Director	0	0	0	0	24,439	9,191	0	0	0	0	0	0	24,439	9,191	22	21
Finance and Administration	0	0	0	0	74,116	91,937	0	0	0	0	0	0	74,116	91,937	721	708
Program Management, Regulatory and Compliance	0	0	0	0	27,541	33,324	0	0	0	0	0	0	27,541	33,324	114	289
Water and Wastewater Systems Operations	0	0	0	0	302,810	329,834	0	0	0	0	0	0	302,810	329,834	1,622	1,473
Department Total	0	0	0	0	428,906	464,286	0	0	0	0	0	0	428,906	464,286	2,479	2,491
Capital Outlay Reserve	0	1,670	0	0	2,112	0	0	0	0	0	3,171	1,670	5,283	3,340	0	0
Non-Departmental																
Neighborhood and Infrastructure	5,417	5,423	117	114	0	0	0	0	0	0	0	0	5,534	5,537	0	0
Department Total	5,417	5,423	117	114	0	0	0	0	0	0	0	0	5,534	5,537	0	0
Neighborhood and Infrastructure Total	17,530	21,014	7,276	5,639	906,627	948,235	4,025	2,494	969	958	18,880	14,617	955,307	992,957	4,956	4,915



# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15
<b>Strategic Area: Health and Human Services</b>																
<b>Community Action and Human Services</b>																
Administration	5,678	4,136	0	0	143	143	0	0	0	0	0	0	5,821	4,279	35	30
Elderly, Disability & Veterans Services	10,913	11,578	0	0	371	79	1,510	1,264	3,160	2,735	0	0	15,954	15,656	158	159
Employment and Training	143	211	0	0	58	0	0	0	403	326	109	109	713	646	5	5
Energy Programs	1,187	1,576	0	0	329	329	0	0	976	612	3,234	2,856	5,726	5,373	23	25
Family and Community Services	3,435	2,894	0	0	523	0	0	0	13,822	14,376	0	70	17,780	17,340	76	72
Greater Miami Service Corps	0	0	0	0	25	209	165	165	1,373	1,257	742	682	2,305	2,313	11	11
Head Start	2,520	0	0	0	0	0	0	0	55,707	59,409	0	0	58,227	59,409	74	73
Psychological Services	159	237	0	0	0	0	0	0	0	0	0	0	159	237	1	1
Rehabilitative Services	3,237	2,101	0	0	75	75	2,099	406	574	2,258	336	356	6,321	5,196	56	39
Targeted Services	1,898	0	0	0	54	0	920	0	1,574	0	879	0	5,325	0	52	0
Transportation	1,825	1,840	0	0	99	100	0	0	237	307	0	0	2,161	2,247	17	18
Violence Prevention and Intervention Services	591	2,790	0	0	0	54	0	1,037	500	2,003	0	888	1,091	6,772	5	56
Department Total	31,586	27,363	0	0	1,677	989	4,694	2,872	78,326	83,283	5,300	4,961	121,583	119,468	513	489
<b>Homeless Trust</b>																
Domestic Violence Oversight Board	0	0	0	0	1,939	2,063	0	0	0	0	0	0	1,939	2,063	1	1
Emergency Housing	0	0	0	0	13,034	13,112	0	0	0	0	0	0	13,034	13,112	0	0
Homeless Trust Operations	0	0	0	0	1,316	1,402	13	67	793	842	0	0	2,122	2,311	16	16
Permanent Housing	0	0	0	0	2,127	2,494	0	0	10,989	10,244	0	0	13,116	12,738	0	0
Support Services	0	0	0	0	2,700	2,533	0	0	3,851	3,442	0	0	6,551	5,975	0	0
Transitional Housing	0	0	0	0	452	352	356	356	7,336	10,369	0	0	8,144	11,077	0	0
Department Total	0	0	0	0	21,568	21,956	369	423	22,969	24,897	0	0	44,906	47,276	17	17
<b>Jackson Health System</b>																
Jackson Health System	137,901	147,220	0	0	0	0	0	0	0	0	0	0	137,901	147,220	0	0
Department Total	137,901	147,220	0	0	0	0	0	0	0	0	0	0	137,901	147,220	0	0
<b>Public Housing and Community Development</b>																
Administration	0	0	0	0	0	83	0	0	3,586	3,620	0	0	3,586	3,703	37	35
Asset Management	0	0	0	0	23,283	20,922	0	0	27,698	27,202	0	0	50,981	48,124	277	277
Contract Administration	0	0	0	0	93	66	0	0	12,955	11,346	0	0	13,048	11,412	22	24
Facilities and Development	0	0	0	0	170	355	0	0	1,759	1,603	0	0	1,929	1,958	11	11
Finance and Accounting	0	0	0	0	696	196	0	0	1,645	2,762	0	0	2,341	2,958	24	23
Office of the Director	0	0	0	0	0	13	0	0	800	825	0	0	800	838	5	5
Department Total	0	0	0	0	24,242	21,635	0	0	48,443	47,358	0	0	72,685	68,993	376	375
<b>Capital Outlay Reserve</b>																
Capital Outlay Reserve	4,908	5,054	0	0	2,893	37	0	0	145	800	3,957	10,187	11,903	16,078	0	0
<b>Non-Departmental</b>																
Health and Human Services	27,906	29,400	70	42	0	0	0	0	0	0	0	0	27,976	29,442	0	0
Department Total	27,906	29,400	70	42	0	0	0	0	0	0	0	0	27,976	29,442	0	0
<b>Health and Human Services Total</b>	<b>202,301</b>	<b>209,037</b>	<b>70</b>	<b>42</b>	<b>50,380</b>	<b>44,617</b>	<b>5,063</b>	<b>3,295</b>	<b>149,883</b>	<b>156,338</b>	<b>9,257</b>	<b>15,148</b>	<b>416,954</b>	<b>428,477</b>	<b>906</b>	<b>881</b>
<b>Strategic Area: Economic Development</b>																
<b>Miami-Dade Economic Advocacy Trust</b>																
Affordable Housing Assistance Program	0	0	0	0	2,649	5,049	0	0	0	0	0	0	2,649	5,049	3	3
Economic Development	242	251	0	0	0	0	0	0	0	0	0	0	242	251	1	1
Office of the Executive Director and Administration	325	258	0	0	385	490	0	0	0	0	0	0	710	748	6	6
Department Total	567	509	0	0	3,034	5,539	0	0	0	0	0	0	3,601	6,048	10	10
<b>Public Housing and Community Development</b>																
Administration	0	0	0	0	76	22	0	0	55	136	0	0	131	158	3	4
Housing and Community Development	0	0	0	0	3,391	2,037	0	0	3,088	3,009	0	0	6,479	5,046	33	31
Contract Administration	0	0	0	0	221	135	0	0	337	217	0	0	558	352	4	5
Federally Funded Projects	0	0	0	0	21,890	21,675	0	0	11,856	11,842	0	0	33,746	33,517	0	0
Finance and Accounting	0	0	0	0	623	675	0	0	361	379	0	0	984	1,054	13	14
Housing Asset Projects	0	0	0	0	0	0	0	0	740	740	0	0	740	740	0	0
Office of the Director	0	0	0	0	64	41	0	0	39	67	0	0	103	108	1	1
Resident Services, Community Planning and Outreach	0	0	0	0	156	30	0	0	734	838	0	0	890	868	13	12
SHIP and Surtax Projects	0	0	0	0	21,000	36,000	0	0	0	0	0	0	21,000	36,000	0	0
Department Total	0	0	0	0	47,421	60,615	0	0	17,210	17,228	0	0	64,631	77,843	67	67
<b>Regulatory and Economic Resources</b>																
Administration	0	0	0	0	231	0	0	0	0	0	0	0	231	0	0	0
Business Affairs	1,598	1,145	0	0	9,611	10,361	0	0	0	0	3,986	670	15,195	12,176	144	107
Department Total	1,598	1,145	0	0	9,842	10,361	0	0	0	0	3,986	670	15,426	12,176	144	107

# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15
Capital Outlay Reserve	7	0	0	0	3	0	0	0	1	0	15	0	26	0	0	0
Non-Departmental																
Economic Development	47,160	29,666	300	350	0	0	0	0	0	0	0	0	47,460	30,016	0	0
Department Total	47,160	29,666	300	350	0	0	0	0	0	0	0	0	47,460	30,016	0	0
Economic Development Total	49,332	31,320	300	350	60,300	76,515	0	0	17,211	17,228	4,001	670	131,144	126,083	221	184
Strategic Area: General Government																
Audit and Management Services																
Administration	183	157	66	55	0	0	0	0	0	0	0	0	249	212	4	3
Audit Services	2,389	1,393	884	490	0	0	0	0	0	0	1,080	2,300	4,353	4,183	37	34
Department Total	2,572	1,550	950	545	0	0	0	0	0	0	1,080	2,300	4,602	4,395	41	37
Commission on Ethics and Public Trust																
Commission on Ethics and Public Trust	1,785	1,860	0	0	120	110	0	0	0	0	0	0	1,905	1,970	13	14
Department Total	1,785	1,860	0	0	120	110	0	0	0	0	0	0	1,905	1,970	13	14
Community Information and Outreach																
311 Answer Center Operations	3,854	3,770	1,426	1,324	0	0	0	0	0	0	4,501	4,167	9,781	9,261	120	95
Administrative Support	596	592	220	208	70	145	0	0	0	0	0	0	886	945	7	7
Creative and Branding Services	927	497	343	174	0	0	0	0	0	0	14	148	1,284	819	9	7
eGovernment Solutions	644	702	238	247	0	0	0	0	0	0	715	777	1,597	1,726	11	9
Miami-Dade Television	1,191	1,074	440	378	5	23	0	0	0	0	15	148	1,651	1,623	11	12
Online Services	0	0	0	0	0	0	0	0	0	0	2,459	2,471	2,459	2,471	20	18
Department Total	7,212	6,635	2,667	2,331	75	168	0	0	0	0	7,704	7,711	17,658	16,845	178	148
Elections																
Finance and Administration	5,988	6,730	0	0	526	32	200	200	0	0	0	0	6,714	6,962	19	19
Governmental Affairs	1,168	1,184	0	0	11	6	0	0	0	0	0	0	1,179	1,190	10	10
Information Systems	4,171	5,508	0	0	548	351	0	0	0	0	0	0	4,719	5,859	20	20
Office of the Supervisor of Elections	1,091	1,342	0	0	14	0	0	0	0	0	0	0	1,105	1,342	5	5
Operations	3,058	4,008	0	0	413	117	0	0	0	0	0	0	3,471	4,125	18	18
Voter Services	3,346	3,842	0	0	305	17	0	0	0	0	0	0	3,651	3,859	22	22
Department Total	18,822	22,614	0	0	1,817	523	200	200	0	0	0	0	20,839	23,337	94	94
Finance																
Bond Administration	0	0	0	0	2,248	2,256	0	0	0	0	0	0	2,248	2,256	8	7
Cash Management	0	0	0	0	1,677	1,818	0	0	0	0	0	0	1,677	1,818	7	7
Controller's Division	0	0	0	0	7,344	7,711	0	0	615	390	702	484	8,661	8,585	111	103
Director's Office	0	0	0	0	640	571	0	0	0	0	0	0	640	571	6	5
Tax Collector's Office	0	0	0	0	21,737	21,705	0	0	0	0	0	0	21,737	21,705	199	181
Department Total	0	0	0	0	33,646	34,061	0	0	615	390	702	484	34,963	34,935	331	303
Human Resources																
Benefits and Compensation	0	362	0	127	0	0	0	0	0	0	0	2,138	0	2,627	0	27
Human Rights and Fair Employment Practices	467	0	173	0	0	0	0	0	120	0	0	0	760	0	7	0
Labor Management and Fair Employment Practices	1,133	834	419	293	0	0	0	0	0	120	1,701	0	3,253	1,247	34	12
Office of the Director	762	950	282	335	0	0	0	0	0	0	0	0	1,044	1,285	3	3
Payroll and Information Management	1,862	1,512	688	531	0	0	0	0	0	0	362	372	2,912	2,415	49	31
Recruitment Testing and Career Development	1,194	735	442	258	0	0	0	0	0	0	1,036	1,042	2,672	2,035	32	24
Department Total	5,418	4,393	2,004	1,544	0	0	0	0	120	120	3,099	3,552	10,641	9,609	125	97
Information Technology																
Enterprise Applications	3,574	2,779	1,323	976	0	0	0	0	0	0	4,100	11,535	8,997	15,290	64	111
Enterprise Architecture	3,701	4,318	1,369	1,517	0	0	0	0	0	0	9,501	8,845	14,571	14,680	71	70
Enterprise Data Center	3,189	2,813	1,180	989	3,300	3,300	0	0	0	0	10,335	14,174	18,004	21,276	82	81
Enterprise Resource Planning	2,528	3,203	935	1,126	0	0	0	0	0	0	9,436	11,674	12,899	16,003	72	86
Enterprise Security	2,159	2,289	798	804	0	0	0	0	0	0	1,240	1,582	4,197	4,675	21	21
Enterprise Solutions	3,024	3,951	1,118	1,388	0	0	0	0	0	0	7,084	7,090	11,226	12,429	57	58
Field Services	-585	-20	-216	-7	650	658	0	0	0	0	20,434	18,300	20,283	18,931	120	119
Office of the Director	-14	-3	-5	-1	0	0	0	0	0	0	418	383	399	379	3	3
Operational Support	715	1,036	264	364	158	158	0	0	0	0	6,606	9,166	7,743	10,724	35	39
Radio Communications Services	-282	-342	-104	-120	1,000	550	0	0	0	0	6,425	7,010	7,039	7,098	51	51
Shared Services	-102	-15	-38	-6	0	0	0	0	0	0	2,332	2,222	2,192	2,201	17	17
Telecom Pass Thru Costs	0	0	0	0	0	0	0	0	0	0	15,537	15,142	15,537	15,142	0	0
Department Total	17,907	20,009	6,624	7,030	5,108	4,666	0	0	0	0	93,448	107,123	123,087	138,828	593	656

# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15	13-14	14-15
<b>Internal Services</b>																
Americans with Disabilities Act (ADA) Coordination	140	120	52	42	0	0	0	0	0	0	0	0	192	162	1	1
Budget and Finance	0	0	0	0	2,084	5,323	0	0	0	0	9,185	3,278	11,269	8,601	53	48
Design and Construction Services	0	0	0	0	581	2,782	0	0	0	0	24,822	10,087	25,403	12,869	62	57
Facilities and Utilities Management	33,868	40,186	12,526	14,119	16,921	2,177	0	0	0	0	31,816	32,547	95,131	89,029	243	219
Fleet Management	0	0	0	0	24,052	16,857	0	0	0	0	86,898	93,879	110,950	110,736	258	256
Office of the Director	0	0	0	0	0	1,276	0	0	0	0	1,541	0	1,541	1,276	10	6
Policy Legislation and Business Services	0	0	0	0	0	601	0	0	0	0	0	15,979	0	16,580	0	48
Procurement Management Services	0	0	0	0	6,928	8,570	0	0	0	0	10,868	2,121	17,796	10,691	106	81
Real Estate Development	2,506	2,620	927	921	344	115	0	0	0	0	1,140	942	4,917	4,598	19	16
Risk Management	0	0	0	0	0	-1,574	0	0	0	0	13,739	15,514	13,739	13,940	91	82
Small Business Development	0	0	0	0	0	-154	0	0	0	0	0	4,476	0	4,322	0	38
Department Total	36,514	42,926	13,505	15,082	50,910	35,973	0	0	0	0	180,009	178,823	280,938	272,804	843	852
<b>Inspector General</b>																
Inspector General	2,167	2,001	0	0	3,200	3,617	0	0	0	0	0	0	5,367	5,618	38	38
Department Total	2,167	2,001	0	0	3,200	3,617	0	0	0	0	0	0	5,367	5,618	38	38
<b>Management and Budget</b>																
Administration	735	432	291	160	66	206	0	0	0	0	0	125	1,092	923	6	5
Grants Coordination	2,082	1,775	770	656	0	-63	0	0	28,619	26,169	0	0	31,471	28,537	42	35
Management and Budget	895	829	461	432	1,725	1,442	0	0	0	0	275	220	3,356	2,923	20	18
Management Planning and Performance Analysis	662	513	245	190	0	0	0	0	0	0	0	230	907	933	6	6
Department Total	4,374	3,549	1,767	1,438	1,791	1,585	0	0	28,619	26,169	275	575	36,826	33,316	74	64
<b>Property Appraiser</b>																
Administrative Support	459	268	0	0	2,600	2,800	0	0	0	0	0	0	3,059	3,068	6	6
Exemptions and Public Service	3,662	5,688	0	0	100	0	0	0	0	0	0	0	3,762	5,688	48	84
Field Services	0	3,359	0	0	0	0	0	0	0	0	0	0	0	3,359	0	46
Information Systems	4,848	5,096	0	0	0	0	0	0	0	0	0	0	4,848	5,096	22	23
Personal Property	2,923	3,108	0	0	0	0	0	0	0	0	0	0	2,923	3,108	38	38
Property Appraiser	954	910	0	0	0	0	0	0	0	0	0	0	954	910	9	7
Real Estate Commercial	2,475	2,457	0	0	0	0	0	0	0	0	0	0	2,475	2,457	30	26
Real Estate Residential	9,439	5,530	0	0	0	0	0	0	0	0	0	0	9,439	5,530	140	63
Value Adjustment Board Appeals and Legal	5,740	4,084	0	0	0	1,444	0	0	0	0	0	0	5,740	5,528	75	68
Department Total	30,500	30,500	0	0	2,700	4,244	0	0	0	0	0	0	33,200	34,744	368	361
<b>Capital Outlay Reserve</b>																
Capital Outlay Reserve	1,096	0	0	0	3,623	2,965	0	0	135	0	6,231	10,662	11,085	13,627	0	0
<b>Non-Departmental</b>																
General Government	39,849	36,065	35,343	25,813	0	0	0	0	0	0	0	0	75,192	61,878	0	0
Department Total	39,849	36,065	35,343	25,813	0	0	0	0	0	0	0	0	75,192	61,878	0	0
<b>General Government Total</b>	<b>168,216</b>	<b>172,102</b>	<b>62,860</b>	<b>53,783</b>	<b>102,990</b>	<b>87,912</b>	<b>200</b>	<b>200</b>	<b>29,489</b>	<b>26,679</b>	<b>292,548</b>	<b>311,230</b>	<b>656,303</b>	<b>651,906</b>	<b>2,698</b>	<b>2,664</b>
<b>Interagency Transfers</b>											<b>400,847</b>	<b>404,104</b>				
<b>Grand Total</b>	<b>1,161,705</b>	<b>1,181,492</b>	<b>417,510</b>	<b>400,637</b>	<b>2,496,348</b>	<b>2,624,780</b>	<b>50,904</b>	<b>47,853</b>	<b>283,978</b>	<b>290,378</b>			<b>4,410,445</b>	<b>4,545,140</b>	<b>25,637</b>	<b>24,963</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Office of the Mayor</b>						
Salary	4,680	3,965	3,916	3,986	3,223	-19%
Fringe Benefits	1,297	794	836	1,089	998	-8%
Contractual Services	2	0	56	1	0	-100%
Other Operating	275	198	281	295	280	-5%
Charges for County Services	60	35	139	138	185	34%
Capital	20	13	9	25	25	0%
Department Total:	6,334	5,005	5,237	5,534	4,711	-15%
Department Position Total:	55	44	43	43	41	-5%
<b>Board of County Commissioners</b>						
Salary	12,760	11,103	10,954	11,358	11,805	4%
Fringe Benefits	3,849	2,958	2,859	4,209	4,618	10%
Contractual Services	147	89	70	59	56	-5%
Other Operating	1,827	1,771	1,863	2,340	2,182	-7%
Charges for County Services	456	264	333	481	500	4%
Grants to Outside Organizations	1,993	290	424	0	5	0%
Capital	170	40	23	81	68	-16%
Department Total:	21,202	16,515	16,526	18,528	19,234	4%
Department Position Total:	181	177	168	163	168	3%
<b>County Attorney's Office</b>						
Salary	17,953	17,847	17,540	17,645	17,507	-1%
Fringe Benefits	3,596	2,890	2,842	3,829	4,355	14%
Court Costs	54	94	55	93	97	4%
Contractual Services	0	0	0	0	11	0%
Other Operating	634	766	703	834	584	-30%
Charges for County Services	110	72	104	100	88	-12%
Capital	45	51	51	82	51	-38%
Department Total:	22,392	21,720	21,295	22,583	22,693	0%
Department Position Total:	125	119	119	121	121	0%
<b><i>Policy Formulation Total</i></b>	<b>49,928</b>	<b>43,240</b>	<b>43,058</b>	<b>46,645</b>	<b>46,638</b>	<b>0%</b>
<b>Corrections and Rehabilitation</b>						
Salary	191,555	189,189	187,984	189,376	183,406	-3%
Fringe Benefits	72,543	56,968	59,894	71,249	84,801	19%
Court Costs	2	3	5	27	29	7%
Contractual Services	8,141	7,665	7,422	9,010	7,817	-13%
Other Operating	21,173	20,625	20,631	24,160	20,946	-13%
Charges for County Services	3,320	3,779	3,520	3,933	3,080	-22%
Capital	386	994	1,288	1,233	1,126	-9%
Department Total:	297,120	279,223	280,744	298,988	301,205	1%
Department Position Total:	2,890	2,995	2,846	2,846	2,820	-1%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Fire Rescue</b>						
Salary	234,799	226,952	226,834	223,916	229,221	2%
Fringe Benefits	93,833	80,519	82,573	89,779	86,090	-4%
Court Costs	2	132	1	5	7	40%
Contractual Services	7,200	7,011	7,355	8,176	8,280	1%
Other Operating	27,660	22,241	21,470	25,275	26,802	6%
Charges for County Services	16,519	19,392	14,011	17,539	19,203	9%
Grants to Outside Organizations	853	2,323	1,434	264	386	46%
Capital	5,390	6,527	4,182	3,056	3,614	18%
Department Total:	386,256	365,097	357,860	368,010	373,603	2%
Department Position Total:	2,600	2,429	2,237	2,359	2,365	0%
<b>Judicial Administration</b>						
Salary	12,016	12,274	12,164	13,161	13,191	0%
Fringe Benefits	4,533	4,551	4,294	4,746	5,223	10%
Court Costs	256	244	218	210	214	2%
Contractual Services	2,400	2,330	2,640	3,193	3,203	0%
Other Operating	7,426	7,345	7,348	8,115	8,716	7%
Charges for County Services	840	711	661	654	768	17%
Capital	783	1,054	927	1,328	2,422	82%
Department Total:	28,254	28,509	28,252	31,407	33,737	7%
Department Position Total:	264	275	267	279	279	0%
<b>Juvenile Services</b>						
Salary	5,991	5,329	5,293	5,580	6,167	11%
Fringe Benefits	1,781	1,329	1,320	1,721	2,335	36%
Contractual Services	1,263	1,300	1,327	1,567	1,502	-4%
Other Operating	1,137	1,014	1,026	1,273	902	-29%
Charges for County Services	296	302	762	614	655	7%
Capital	10	1	18	42	42	0%
Department Total:	10,478	9,275	9,746	10,797	11,603	7%
Department Position Total:	107	103	100	99	99	0%
<b>Law Library</b>						
Salary	336	279	309	303	275	-9%
Fringe Benefits	125	79	82	100	89	-11%
Contractual Services	1	1	1	0	3	0%
Other Operating	271	251	272	362	508	40%
Charges for County Services	11	13	7	0	7	0%
Capital	0	0	11	0	3	0%
Department Total:	744	623	682	765	885	16%
Department Position Total:	6	6	6	6	6	0%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Legal Aid</b>						
Salary	2,745	2,608	2,394	2,442	2,367	-3%
Fringe Benefits	726	514	526	595	709	19%
Court Costs	11	14	14	15	15	0%
Contractual Services	27	2	1	2	2	0%
Other Operating	276	343	207	257	261	2%
Charges for County Services	23	22	22	21	14	-33%
Grants to Outside Organizations	-78	-27	0	0	0	0%
Capital	7	1	0	5	20	300%
Department Total:	3,737	3,477	3,164	3,337	3,388	2%
Department Position Total:	42	43	37	37	37	0%
<b>Medical Examiner</b>						
Salary	5,650	5,487	5,724	6,619	6,881	4%
Fringe Benefits	1,912	1,418	1,689	2,217	2,558	15%
Contractual Services	306	273	303	372	373	0%
Other Operating	1,021	1,012	1,184	1,381	1,515	10%
Charges for County Services	133	119	145	245	220	-10%
Capital	27	98	45	175	230	31%
Department Total:	9,049	8,407	9,090	11,009	11,777	7%
Department Position Total:	69	71	79	83	83	0%
<b>Miami-Dade Economic Advocacy Trust</b>						
Salary	930	892	615	768	751	-2%
Fringe Benefits	208	147	142	225	235	4%
Contractual Services	31	74	59	14	21	50%
Other Operating	38	31	19	34	29	-15%
Charges for County Services	34	25	26	12	19	58%
Grants to Outside Organizations	342	203	191	536	350	-35%
Capital	4	8	0	0	0	0%
Department Total:	1,587	1,380	1,052	1,589	1,405	-12%
Department Position Total:	14	14	14	13	12	-8%
<b>Office of the Clerk</b>						
Salary	9,362	9,304	9,184	9,357	10,383	11%
Fringe Benefits	2,676	2,004	2,128	2,664	3,336	25%
Court Costs	305	3	3	8	8	0%
Contractual Services	1,481	1,376	1,689	1,784	2,332	31%
Other Operating	62	-684	337	-236	-872	269%
Charges for County Services	737	2,440	1,117	2,613	2,623	0%
Capital	0	122	128	94	58	-38%
Department Total:	14,623	14,565	14,586	16,284	17,868	10%
Department Position Total:	172	173	174	175	174	-1%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Police</b>						
Salary	351,106	357,478	348,537	348,808	332,686	-5%
Fringe Benefits	126,479	97,589	101,466	121,107	127,735	5%
Court Costs	235	247	375	617	465	-25%
Contractual Services	6,288	7,356	6,635	7,834	7,463	-5%
Other Operating	31,887	27,812	31,510	34,866	38,009	9%
Charges for County Services	28,555	28,989	26,718	28,923	33,590	16%
Grants to Outside Organizations	308	5	0	0	0	0%
Capital	1,587	4,541	7,272	5,979	2,860	-52%
Department Total:	546,445	524,017	522,513	548,134	542,808	-1%
Department Position Total:	4,373	4,121	4,065	4,064	3,749	-8%
<b>Capital Outlay Reserve</b>						
Capital	22,446	17,647	18,656	21,710	26,214	21%
Department Total:	22,446	17,647	18,656	21,710	26,214	21%
Department Position Total:	0	0	0	0	0	0%
<b>Non-Departmental</b>						
Other Operating	8,422	9,484	8,233	7,833	7,676	-2%
Department Total:	8,422	9,484	8,233	7,833	7,676	-2%
Department Position Total:	0	0	0	0	0	0%
<b>Public Safety Total</b>	<b>1,329,161</b>	<b>1,261,704</b>	<b>1,254,578</b>	<b>1,319,863</b>	<b>1,332,169</b>	<b>1%</b>
<b>Aviation</b>						
Salary	82,248	78,542	78,499	81,231	82,247	1%
Fringe Benefits	23,529	19,091	17,871	25,255	31,567	25%
Court Costs	732	291	226	552	522	-5%
Contractual Services	91,883	58,953	64,517	77,058	84,461	10%
Other Operating	91,270	134,904	135,535	160,444	163,335	2%
Charges for County Services	81,681	75,216	81,371	85,986	82,268	-4%
Capital	2,195	3,291	5,984	11,596	9,766	-16%
Department Total:	373,538	370,288	384,003	442,122	454,166	3%
Department Position Total:	1,255	1,133	1,173	1,227	1,244	1%
<b>Office of the Citizens' Independent Transportation Trust</b>						
Salary	792	837	851	964	968	0%
Fringe Benefits	187	180	160	243	284	17%
Court Costs	0	0	0	1	1	0%
Contractual Services	400	271	401	589	564	-4%
Other Operating	173	179	225	363	348	-4%
Charges for County Services	126	124	138	195	185	-5%
Department Total:	1,678	1,591	1,775	2,355	2,350	0%
Department Position Total:	9	9	9	9	9	0%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Metropolitan Planning Organization</b>						
Salary	1,581	1,404	1,654	1,588	0	-100%
Fringe Benefits	338	258	0	375	0	-100%
Contractual Services	2,785	3,118	3,475	4,610	0	-100%
Other Operating	542	343	191	365	0	-100%
Charges for County Services	528	525	142	508	0	-100%
Capital	1	5	10	22	0	-100%
Department Total:	5,775	5,653	5,472	7,468	0	-100%
Department Position Total:	17	16	17	17	0	-100%
<b>Port of Miami</b>						
Salary	23,278	20,826	20,768	21,218	22,400	6%
Fringe Benefits	7,047	5,267	5,387	6,651	7,534	13%
Court Costs	89	7	30	6	4	-33%
Contractual Services	14,213	11,348	12,947	16,029	16,586	3%
Other Operating	7,882	11,808	13,173	11,157	14,306	28%
Charges for County Services	17,204	14,961	15,543	15,940	16,248	2%
Capital	3,547	974	1,077	2,198	1,620	-26%
Department Total:	73,260	65,191	68,925	73,199	78,698	8%
Department Position Total:	417	377	266	362	349	-4%
<b>Public Works and Waste Management</b>						
Salary	29,451	27,747	26,074	11,892	25,733	116%
Fringe Benefits	9,288	7,600	6,253	3,297	8,359	154%
Court Costs	20	1	10	4	4	0%
Contractual Services	3,607	3,504	995	4,648	5,241	13%
Other Operating	10,020	9,259	10,981	-5,344	9,703	-282%
Charges for County Services	2,925	3,541	3,341	2,740	2,753	0%
Capital	2,028	2,557	1,608	4,605	4,713	2%
Department Total:	57,339	54,209	49,262	21,842	56,506	159%
Department Position Total:	500	462	421	417	379	-9%
<b>Transit</b>						
Salary	186,615	183,270	185,155	173,456	185,730	7%
Fringe Benefits	60,384	42,316	46,503	44,669	52,702	18%
Court Costs	0	7	11	17	40	135%
Contractual Services	41,983	39,264	61,585	44,900	76,259	70%
Other Operating	82,003	123,965	97,665	232,934	203,173	-13%
Charges for County Services	0	0	9,969	0	12,808	0%
Grants to Outside Organizations	4,235	4,235	4,235	4,235	4,235	0%
Capital	0	0	186	0	196	0%
Department Total:	375,220	393,057	405,309	500,211	535,143	7%
Department Position Total:	3,199	3,235	3,235	3,235	3,247	0%



**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Capital Outlay Reserve</b>						
Capital	926	789	904	821	961	17%
Department Total:	926	789	904	821	961	17%
Department Position Total:	0	0	0	0	0	0%
<b><i>Transportation Total</i></b>	<b>887,736</b>	<b>890,778</b>	<b>915,650</b>	<b>1,048,018</b>	<b>1,127,824</b>	<b>8%</b>
<b>Adrienne Arsht Center for the Performing Arts Trust</b>						
Other Operating	8,566	7,894	9,786	8,650	9,150	6%
Department Total:	8,566	7,894	9,786	8,650	9,150	6%
Department Position Total:	0	0	0	0	0	0%
<b>Cultural Affairs</b>						
Salary	2,549	3,382	3,762	5,457	5,497	1%
Fringe Benefits	693	664	806	1,404	1,741	24%
Court Costs	1	1	3	5	12	140%
Contractual Services	1,162	2,565	2,438	3,936	3,795	-4%
Other Operating	2,265	1,912	2,196	3,572	2,824	-21%
Charges for County Services	171	210	175	485	553	14%
Grants to Outside Organizations	12,601	13,768	11,982	13,723	13,507	-2%
Capital	4,716	5,004	1,606	2,012	3,874	93%
Department Total:	24,158	27,506	22,968	30,594	31,803	4%
Department Position Total:	34	45	45	55	55	0%
<b>HistoryMiami</b>						
Contractual Services	7	12	9	7	0	-100%
Other Operating	232	231	239	1,473	1,473	0%
Charges for County Services	8	4	6	8	227	2738%
Grants to Outside Organizations	670	739	1,215	2,154	2,154	0%
Department Total:	917	986	1,469	3,642	3,854	6%
<b>Library</b>						
Salary	30,986	24,388	23,063	22,906	19,880	-13%
Fringe Benefits	9,656	6,554	6,132	7,350	7,464	2%
Court Costs	0	0	0	1	1	0%
Contractual Services	3,747	3,410	3,373	3,393	3,179	-6%
Other Operating	15,010	11,579	11,770	10,701	9,278	-13%
Charges for County Services	2,643	2,572	5,798	3,517	3,504	0%
Capital	1,297	685	877	928	626	-33%
Department Total:	63,339	49,188	51,013	48,796	43,932	-10%
Department Position Total:	621	461	461	445	351	-21%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Perez Art Museum Miami</b>						
Contractual Services	11	27	24	0	0	0%
Other Operating	256	265	261	0	0	0%
Charges for County Services	19	19	23	0	0	0%
Grants to Outside Organizations	1,030	1,251	1,684	2,664	4,000	50%
Department Total:	1,316	1,562	1,992	2,664	4,000	50%
<b>Patricia and Phillip Frost Museum of Science</b>						
Grants to Outside Organizations	707	1,009	1,234	2,500	2,500	0%
Department Total:	707	1,009	1,234	2,500	2,500	0%
<b>Parks, Recreation and Open Spaces</b>						
Salary	48,923	46,460	46,393	45,606	48,891	7%
Fringe Benefits	16,044	12,696	11,879	13,796	15,936	16%
Court Costs	9	23	95	16	41	156%
Contractual Services	14,660	13,003	13,908	13,548	14,085	4%
Other Operating	11,110	14,523	16,486	16,004	15,767	-1%
Charges for County Services	8,015	12,715	13,739	12,227	12,766	4%
Grants to Outside Organizations	-71	-22	-122	0	0	0%
Capital	467	1,583	1,723	825	1,131	37%
Department Total:	99,157	100,981	104,101	102,022	108,617	6%
Department Position Total:	923	788	717	737	661	-10%
<b>Tourist Development Taxes</b>						
Other Operating	22,674	23,548	27,915	28,104	29,728	6%
Department Total:	22,674	23,548	27,915	28,104	29,728	6%
Department Position Total:	0	0	0	0	0	0%
<b>Vizcaya Museum and Gardens</b>						
Salary	2,643	2,650	2,540	3,215	3,598	12%
Fringe Benefits	895	847	907	1,259	1,395	11%
Court Costs	0	0	0	4	4	0%
Contractual Services	337	513	442	792	923	17%
Other Operating	645	676	769	1,175	1,178	0%
Charges for County Services	159	224	355	328	384	17%
Capital	16	6	69	300	100	-67%
Department Total:	4,695	4,916	5,082	7,073	7,582	7%
Department Position Total:	47	47	47	64	70	9%
<b>Capital Outlay Reserve</b>						
Capital	4,734	8,272	4,567	2,713	1,874	-31%
Department Total:	4,734	8,272	4,567	2,713	1,874	-31%
Department Position Total:	0	0	0	0	0	0%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Non-Departmental</b>						
Other Operating	963	746	800	300	150	-50%
Department Total:	963	746	800	300	150	-50%
Department Position Total:	0	0	0	0	0	0%
<b><i>Recreation and Culture Total</i></b>	<b>231,226</b>	<b>226,608</b>	<b>230,927</b>	<b>237,058</b>	<b>243,190</b>	<b>3%</b>
<b>Animal Services</b>						
Salary	5,237	5,181	5,642	7,474	7,512	1%
Fringe Benefits	1,845	1,484	1,573	2,407	2,565	7%
Court Costs	33	22	18	22	20	-9%
Contractual Services	607	503	540	653	2,265	247%
Other Operating	1,711	2,144	2,592	3,093	2,742	-11%
Charges for County Services	630	632	909	764	875	15%
Grants to Outside Organizations	0	0	100	538	765	42%
Capital	0	68	40	66	33	-50%
Department Total:	10,063	10,034	11,414	15,017	16,777	12%
Department Position Total:	116	110	116	173	146	-16%
<b>Parks, Recreation and Open Spaces</b>						
Salary	2,260	8,350	7,952	8,840	7,472	-15%
Fringe Benefits	737	2,987	2,636	3,167	2,864	-10%
Contractual Services	459	610	632	473	432	-9%
Other Operating	1,209	5,349	6,660	6,451	8,785	36%
Charges for County Services	4,252	5,450	5,392	6,252	2,009	-68%
Capital	38	202	512	53	170	221%
Department Total:	8,955	22,948	23,784	25,236	21,732	-14%
Department Position Total:	117	235	209	197	192	-3%
<b>Public Works and Waste Management</b>						
Salary	69,000	67,521	67,988	65,644	69,749	6%
Fringe Benefits	22,990	19,165	18,954	22,068	24,132	9%
Court Costs	13	8	5	15	9	-40%
Contractual Services	143,300	147,816	166,007	160,724	160,450	0%
Other Operating	30,828	20,151	22,397	38,573	40,764	6%
Charges for County Services	50,556	55,258	53,795	59,647	63,406	6%
Grants to Outside Organizations	-6	21	21	21	21	0%
Capital	2,994	1,549	16,401	28,031	7,484	-73%
Department Total:	319,675	311,489	345,568	374,723	366,015	-2%
Department Position Total:	1,346	1,328	1,186	1,292	1,257	-3%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Regulatory and Economic Resources</b>						
Salary	60,292	56,536	51,951	55,068	57,157	4%
Fringe Benefits	16,524	13,388	11,863	14,647	17,955	23%
Court Costs	34	10	4	51	51	0%
Contractual Services	2,087	2,014	2,203	2,598	9,193	254%
Other Operating	8,339	12,342	7,271	6,937	10,498	51%
Charges for County Services	14,155	12,784	18,841	19,563	18,696	-4%
Grants to Outside Organizations	423	177	430	430	430	0%
Capital	1,307	1,956	893	1,314	1,290	-2%
Department Total:	103,161	99,207	93,456	100,608	115,270	15%
Department Position Total:	903	903	807	815	829	2%
<b>Water and Sewer</b>						
Salary	136,427	138,669	151,567	137,050	151,132	10%
Fringe Benefits	41,250	37,376	38,153	43,240	50,229	16%
Contractual Services	69,150	63,981	63,533	70,637	86,036	22%
Other Operating	52,763	53,774	45,501	64,751	47,562	-27%
Charges for County Services	33,221	31,277	41,410	40,900	47,167	15%
Capital	66,685	54,772	57,117	72,328	82,160	14%
Department Total:	399,496	379,849	397,281	428,906	464,286	8%
Department Position Total:	2,624	2,624	2,539	2,479	2,491	0%
<b>Capital Outlay Reserve</b>						
Capital	3,360	1,352	2,071	5,283	3,340	-37%
Department Total:	3,360	1,352	2,071	5,283	3,340	-37%
Department Position Total:	0	0	0	0	0	0%
<b>Non-Departmental</b>						
Other Operating	451	437	437	5,534	5,537	0%
Department Total:	451	437	437	5,534	5,537	0%
Department Position Total:	0	0	0	0	0	0%
<b><i>Neighborhood and Infrastructure</i></b>	<b>845,161</b>	<b>825,316</b>	<b>874,011</b>	<b>955,307</b>	<b>992,957</b>	<b>4%</b>
<b>Community Action and Human Services</b>						
Salary	59,214	51,064	38,456	31,988	31,825	-1%
Fringe Benefits	19,274	13,730	10,675	9,737	10,373	7%
Court Costs	6	8	2	3	5	67%
Contractual Services	9,078	10,356	5,878	8,528	7,408	-13%
Other Operating	11,403	9,956	7,395	7,647	6,767	-12%
Charges for County Services	3,869	3,029	3,005	2,909	2,770	-5%
Grants to Outside Organizations	207,172	192,214	171,696	60,754	60,250	-1%
Capital	212	43	98	17	70	312%
Department Total:	310,228	280,400	237,205	121,583	119,468	-2%
Department Position Total:	1,197	1,040	675	513	489	-5%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Homeless Trust</b>						
Salary	1,109	1,064	1,166	1,295	1,356	5%
Fringe Benefits	284	219	215	345	423	23%
Contractual Services	120	91	214	170	137	-19%
Other Operating	560	484	538	756	683	-10%
Charges for County Services	105	156	47	254	255	0%
Grants to Outside Organizations	34,572	32,306	34,021	42,072	44,413	6%
Capital	61	0	6	14	9	-36%
Department Total:	36,811	34,320	36,207	44,906	47,276	5%
Department Position Total:	15	15	15	17	17	0%
<b>Jackson Health System</b>						
Other Operating	137,952	133,362	133,127	137,901	147,220	7%
Department Total:	137,952	133,362	133,127	137,901	147,220	7%
Department Position Total:	0	0	0	0	0	0%
<b>Management and Budget</b>						
Salary	455	485	0	0	0	0%
Fringe Benefits	117	87	0	0	0	0%
Other Operating	11	12	0	0	0	0%
Charges for County Services	1	3	0	0	0	0%
Capital	2	0	0	0	0	0%
Department Total:	586	587	0	0	0	0%
Department Position Total:	5	5	0	0	0	0%
<b>Public Housing and Community Development</b>						
Salary	28,014	22,009	20,963	24,430	25,729	5%
Fringe Benefits	7,178	4,981	5,672	6,896	7,750	12%
Court Costs	311	161	185	170	179	5%
Contractual Services	27,107	24,555	27,364	24,883	19,538	-21%
Other Operating	10,058	11,670	11,056	10,863	9,837	-9%
Charges for County Services	5,829	6,092	6,263	5,443	5,960	9%
Department Total:	78,497	69,468	71,503	72,685	68,993	-5%
Department Position Total:	401	387	299	376	375	0%
<b>Capital Outlay Reserve</b>						
Capital	15,134	13,131	17,339	11,903	16,078	35%
Department Total:	15,134	13,131	17,339	11,903	16,078	35%
Department Position Total:	0	0	0	0	0	0%
<b>Non-Departmental</b>						
Other Operating	3,554	405	40,695	27,976	29,442	5%
Department Total:	3,554	405	40,695	27,976	29,442	5%
Department Position Total:	0	0	0	0	0	0%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b><i>Health and Human Services Total</i></b>	<b>582,762</b>	<b>531,673</b>	<b>536,076</b>	<b>416,954</b>	<b>428,477</b>	<b>3%</b>
<b>Miami-Dade Economic Advocacy Trust</b>						
Salary	588	278	684	683	713	4%
Fringe Benefits	237	171	161	196	249	27%
Contractual Services	42	13	17	20	20	0%
Other Operating	1,635	1,829	105	2,533	85	-97%
Charges for County Services	17	40	13	16	15	-6%
Grants to Outside Organizations	-17	42	2,464	143	4,964	3371%
Capital	0	0	3	10	2	-80%
Department Total:	2,502	2,373	3,447	3,601	6,048	68%
Department Position Total:	10	10	10	10	10	0%
<b>Public Housing and Community Development</b>						
Salary	5,638	5,785	4,588	5,412	5,060	-7%
Fringe Benefits	1,547	1,310	922	1,393	1,281	-8%
Court Costs	0	25	2	9	2	-78%
Contractual Services	270	57	326	158	202	28%
Other Operating	65,039	58,209	63,237	56,955	70,757	24%
Charges for County Services	257	427	913	704	541	-23%
Grants to Outside Organizations	559	0	0	0	0	0%
Department Total:	73,310	65,813	69,988	64,631	77,843	20%
Department Position Total:	72	66	57	67	67	0%
<b>Regulatory and Economic Resources</b>						
Salary	12,759	9,390	8,630	9,214	6,467	-30%
Fringe Benefits	3,591	2,127	1,988	2,429	2,198	-10%
Court Costs	0	3	1	9	9	0%
Contractual Services	-64	232	148	177	584	230%
Other Operating	2,179	1,200	1,210	1,734	1,308	-25%
Charges for County Services	1,162	936	1,635	1,842	1,592	-14%
Grants to Outside Organizations	1,211	0	0	0	0	0%
Capital	1,105	13	4	21	18	-14%
Department Total:	21,943	13,901	13,616	15,426	12,176	-21%
Department Position Total:	178	152	144	144	107	-26%
<b>Capital Outlay Reserve</b>						
Capital	0	1,003	18	26	0	-100%
Department Total:	0	1,003	18	26	0	-100%
Department Position Total:	0	0	0	0	0	0%
<b>Non-Departmental</b>						
Other Operating	47,068	37,468	40,551	47,460	30,016	-37%
Department Total:	47,068	37,468	40,551	47,460	30,016	-37%
Department Position Total:	0	0	0	0	0	0%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b><i>Economic Development Total</i></b>	144,823	120,558	127,620	131,144	126,083	-4%
<b>Audit and Management Services</b>						
Salary	3,912	3,496	3,371	3,493	3,198	-8%
Fringe Benefits	954	685	706	867	982	13%
Contractual Services	0	0	0	1	0	-100%
Other Operating	439	426	155	202	188	-7%
Charges for County Services	3	2	28	19	11	-42%
Capital	5	7	9	20	16	-20%
Department Total:	5,313	4,616	4,269	4,602	4,395	-4%
Department Position Total:	49	43	47	41	37	-10%
<b>Commission on Ethics and Public Trust</b>						
Salary	1,529	1,444	1,296	1,375	1,365	-1%
Fringe Benefits	376	278	253	326	397	22%
Contractual Services	10	13	39	10	10	0%
Other Operating	91	143	170	170	172	1%
Charges for County Services	29	9	20	20	22	10%
Capital	4	4	4	4	4	0%
Department Total:	2,039	1,891	1,782	1,905	1,970	3%
Department Position Total:	15	13	13	13	14	8%
<b>Community Information and Outreach</b>						
Salary	11,785	10,656	10,211	11,146	10,269	-8%
Fringe Benefits	3,411	2,532	2,510	3,229	3,435	6%
Contractual Services	63	79	474	177	194	10%
Other Operating	1,431	936	1,475	2,261	2,065	-9%
Charges for County Services	271	852	484	785	822	5%
Capital	9	27	7	60	60	0%
Department Total:	16,970	15,082	15,161	17,658	16,845	-5%
Department Position Total:	198	182	180	178	148	-17%
<b>Elections</b>						
Salary	11,931	11,255	11,334	10,016	10,859	8%
Fringe Benefits	2,536	2,334	2,559	2,789	3,284	18%
Contractual Services	1,075	1,012	1,646	1,316	1,699	29%
Other Operating	5,972	4,093	2,518	3,245	3,667	13%
Charges for County Services	6,039	4,834	5,813	3,224	3,646	13%
Grants to Outside Organizations	33	32	49	0	0	0%
Capital	353	182	728	249	182	-27%
Department Total:	27,939	23,742	24,647	20,839	23,337	12%
Department Position Total:	91	91	91	94	94	0%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Finance</b>						
Salary	18,234	17,421	17,853	19,329	19,245	0%
Fringe Benefits	5,092	4,073	4,020	5,361	6,036	13%
Court Costs	0	8	1	6	11	83%
Contractual Services	308	266	498	704	712	1%
Other Operating	4,627	5,163	4,472	5,890	5,534	-6%
Charges for County Services	1,919	2,617	2,426	2,760	2,651	-4%
Capital	3,095	2,024	1,681	913	746	-18%
Department Total:	33,275	31,572	30,951	34,963	34,935	0%
Department Position Total:	285	297	311	331	303	-8%
<b>Human Resources</b>						
Salary	0	0	7,112	7,744	6,692	-14%
Fringe Benefits	0	0	1,755	2,055	2,089	2%
Contractual Services	0	0	3	5	5	0%
Other Operating	0	0	672	512	553	8%
Charges for County Services	0	0	347	323	268	-17%
Capital	0	0	0	2	2	0%
Department Total:	0	0	9,889	10,641	9,609	-10%
Department Position Total:	0	0	132	125	97	-22%
<b>Human Rights and Fair Employment Practices</b>						
Salary	807	531	0	0	0	0%
Fringe Benefits	230	118	0	0	0	0%
Other Operating	33	34	0	0	0	0%
Charges for County Services	6	10	0	0	0	0%
Department Total:	1,076	693	0	0	0	0%
Department Position Total:	11	9	0	0	0	0%
<b>Information Technology</b>						
Salary	53,014	53,399	55,827	56,929	66,808	17%
Fringe Benefits	12,376	9,399	10,474	12,740	17,582	38%
Contractual Services	2,632	1,175	2,776	3,321	1,122	-66%
Other Operating	44,688	42,674	43,828	34,379	36,977	8%
Charges for County Services	3,891	5,996	5,273	12,480	11,062	-11%
Grants to Outside Organizations	0	1	0	0	0	0%
Capital	9,364	9,539	10,504	3,238	5,277	63%
Department Total:	125,965	122,183	128,682	123,087	138,828	13%
Department Position Total:	547	552	541	593	656	11%



**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Internal Services</b>						
Salary	64,987	59,232	58,760	56,065	59,224	6%
Fringe Benefits	18,888	15,388	14,994	16,567	19,319	17%
Court Costs	4	9	7	17	0	-100%
Contractual Services	38,927	39,862	40,167	47,617	47,486	0%
Other Operating	81,171	82,357	87,588	90,599	93,907	4%
Charges for County Services	41,263	36,291	19,263	50,963	37,545	-26%
Capital	-239	1,973	3,481	19,110	15,323	-20%
Department Total:	245,001	235,112	224,260	280,938	272,804	-3%
Department Position Total:	1,023	1,018	711	843	852	1%
<b>Inspector General</b>						
Salary	3,733	3,731	3,593	3,912	3,989	2%
Fringe Benefits	865	823	656	907	1,085	20%
Court Costs	1	0	1	2	2	0%
Contractual Services	26	17	18	6	6	0%
Other Operating	394	409	371	484	482	0%
Charges for County Services	22	21	23	38	36	-5%
Capital	21	1	0	18	18	0%
Department Total:	5,062	5,002	4,662	5,367	5,618	5%
Department Position Total:	38	38	38	38	38	0%
<b>Management and Budget</b>						
Salary	6,759	6,837	6,101	6,944	5,700	-18%
Fringe Benefits	1,576	1,380	1,258	1,660	1,504	-9%
Court Costs	0	0	0	0	1	0%
Contractual Services	905	860	0	3,542	15	-100%
Other Operating	25,585	23,634	23,209	23,463	25,115	7%
Charges for County Services	522	834	674	842	940	12%
Capital	23	14	19	375	41	-89%
Department Total:	35,370	33,559	31,261	36,826	33,316	-10%
Department Position Total:	80	74	26	74	64	-14%
<b>Property Appraiser</b>						
Salary	21,838	21,875	22,193	21,605	22,305	3%
Fringe Benefits	6,206	4,832	5,019	5,999	7,193	20%
Court Costs	38	4	1	10	17	70%
Contractual Services	935	1,479	545	1,238	1,228	-1%
Other Operating	686	1,038	1,755	1,983	1,855	-6%
Charges for County Services	2,106	1,535	2,555	2,282	2,080	-9%
Capital	270	68	76	83	66	-20%
Department Total:	32,079	30,831	32,144	33,200	34,744	5%
Department Position Total:	371	371	315	368	361	-2%

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 10-11	Actual 11-12	Actual 12-13	Budget 13-14	Proposed 14-15	% Change to Budget
<b>Capital Outlay Reserve</b>						
Capital	15,975	14,053	14,999	11,085	13,627	23%
Department Total:	15,975	14,053	14,999	11,085	13,627	23%
Department Position Total:	0	0	0	0	0	0%
<b>Non-Departmental</b>						
Other Operating	66,884	55,686	46,340	75,192	61,878	-18%
Department Total:	66,884	55,686	46,340	75,192	61,878	-18%
Department Position Total:	0	0	0	0	0	0%
<b><i>General Government Total</i></b>	<b>612,948</b>	<b>574,022</b>	<b>569,047</b>	<b>656,303</b>	<b>651,906</b>	<b>-1%</b>
<b>All Strategic Areas</b>						
Salary	1,838,471	1,788,422	1,777,445	1,746,508	1,786,633	2%
Fringe Benefits	609,703	486,100	493,565	566,854	632,989	12%
Court Costs	2,156	1,325	1,273	1,895	1,770	-7%
Contractual Services	499,119	458,456	504,700	528,480	574,898	9%
Other Operating	962,481	999,426	1,018,401	1,234,231	1,212,347	-2%
Charges for County Services	334,698	335,359	347,294	389,237	395,017	1%
Grants to Outside Organizations	266,537	248,567	231,058	130,034	137,980	6%
Capital	170,580	156,244	177,231	214,053	207,610	-3%
Minus Adjustments for Interagency Transfers	391,166	408,167	450,508	400,847	404,104	1%
Grand Total:	4,292,579	4,065,732	4,100,459	4,410,445	4,545,140	3.05%
Department Total:	27,612	26,706	25,008	25,637	24,963	-2.63%

## APPENDIX C: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Total
<b>Federal Government</b>									
Army Corps of Engineers	13,422	0	10,000	10,000	0	0	0	0	33,422
Assistance to Firefighters Grant	1,016	0	0	0	0	0	0	0	1,016
Capital Fund Emergencies – 751	1,482	2,029	0	0	0	0	0	0	3,511
Capital Funds Program (CFP) - 711	3,704	1,318	0	0	0	0	0	0	5,022
Capital Funds Program (CFP) - 712	2,635	2,228	700	0	0	0	0	0	5,563
Capital Funds Program (CFP) - 713	87	1,013	2,924	2,404	0	0	0	0	6,428
Capital Funds Program (CFP) - 714	0	12	981	2,381	2,856	0	0	0	6,230
Comm. Dev. Block Grant	5,557	90	0	0	0	0	0	0	5,647
Comm. Dev. Block Grant - 2004	450	0	0	0	0	0	0	0	450
Comm. Dev. Block Grant - 2005	60	0	0	0	0	0	0	0	60
Comm. Dev. Block Grant - 2007	3	0	0	0	0	0	0	0	3
EPA Grant	3,880	0	0	0	0	0	0	0	3,880
Federal TIGER Grant	0	1,500	0	0	0	0	0	0	1,500
Federal Aviation Administration	10,778	20,956	0	0	0	0	0	0	31,734
FEMA Hazard Mitigation Grant	1,842	0	0	0	0	0	0	0	1,842
FEMA Reimbursements	4,319	2,123	0	0	0	0	0	0	6,442
FTA 5308 Discretionary Grant	2,513	0	0	0	0	0	0	0	2,513
FTA 5339 Bus & Bus Facility Formula	2,377	2,377	2,377	2,377	2,377	2,377	2,377	2,377	19,016
FTA Section 5307/5309 Formula Grant	55,210	48,389	20,216	18,846	23,366	16,477	2,170	1,000	185,674
FTA Section 5309 Discretionary Grant	9,785	510	0	0	0	0	0	0	10,295
Hope VI Grant	812	0	2,200	1,400	990	0	0	0	5,402
Improvement Fund	48,503	85,907	52,243	28,641	0	0	0	0	215,294
Replacement Housing Factor (RHF)	100	0	2,471	1,580	0	0	0	0	4,151
Transit in Parks	1,000	0	0	0	0	0	0	0	1,000
Transportation Security Administration Funds	2,600	24,640	24,640	24,640	24,640	0	0	0	101,160
US Department of Agriculture	2,190	0	0	0	0	0	0	0	2,190
<b>Total</b>	<b>174,325</b>	<b>193,092</b>	<b>118,752</b>	<b>92,269</b>	<b>54,229</b>	<b>18,854</b>	<b>4,547</b>	<b>3,377</b>	<b>659,445</b>
<b>Non-County Sources</b>									
City of Miami Beach Contribution	0	250	0	0	0	0	0	0	250
City of Miami Contribution	0	250	0	0	0	0	0	0	250
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
Other - Non County Sources	60	500	0	0	0	0	0	0	560
<b>Total</b>	<b>3,060</b>	<b>2,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,060</b>
<b>State of Florida</b>									
FDOT Funds	284,099	52,423	11,076	10,379	8,688	3,744	2,700	0	373,109
FDOT-County Incentive Grant Program	7,062	4,688	1,649	562	0	0	0	0	13,961
Florida Boating Improvement Fund	0	1,444	822	905	0	0	0	0	3,171
Florida Department of Community Affairs	1,588	0	0	0	0	0	0	0	1,588
Florida Department of Environmental Protection	13,018	100	100	100	100	100	100	4,000	17,618
Florida Dept. of Agriculture/Consumer Svcs	500	0	0	0	0	0	0	0	500
Florida Inland Navigational District	644	1,597	1,872	905	0	0	0	0	5,018
Recreational Trails Program (RTP) Grant	200	0	0	0	0	0	0	0	200
Rock Mining Mitigation Fees	14,501	0	0	0	0	0	0	0	14,501
Save America's Treasures Grant	300	0	0	0	0	0	0	0	300
State Beach Erosion Control Funds	11,659	400	5,000	5,000	0	0	0	0	22,059
<b>Total</b>	<b>333,571</b>	<b>60,652</b>	<b>20,519</b>	<b>17,851</b>	<b>8,788</b>	<b>3,844</b>	<b>2,800</b>	<b>4,000</b>	<b>452,025</b>
<b>Impact Fees/Exactions</b>									
Developer Fees/Donations	990	0	0	0	0	0	0	0	990
Fire Impact Fees	15,139	2,170	2,600	2,600	2,600	2,600	2,600	0	30,309
Park Impact Fees	44,253	4,033	0	0	0	0	0	0	48,286

## APPENDIX C: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Total
Police Impact Fees	2,800	1,100	0	0	0	0	0	0	3,900
Road Impact Fees	33,450	40,400	47,552	49,163	36,604	48,583	12,349	11,235	279,334
Wastewater Connection Charges	118,544	14,287	0	0	0	0	0	0	132,831
Water Connection Charges	28,898	4,000	4,000	4,000	4,000	4,000	0	0	48,898
<b>Total</b>	<b>244,074</b>	<b>65,990</b>	<b>54,152</b>	<b>55,763</b>	<b>43,204</b>	<b>55,183</b>	<b>14,949</b>	<b>11,235</b>	<b>544,548</b>
<b>County Proprietary Operations</b>									
Aviation Passenger Facility Charge	0	14,398	14,398	14,398	14,398	0	0	0	57,592
Biscayne Bay Envir. Trust Fund	1,250	1,250	0	0	0	0	0	0	2,500
Causeway Toll Revenue	3,009	1,762	2,664	4,410	1,600	600	600	0	14,645
Fire Hydrant Fund	29,526	2,000	2,500	2,500	2,500	2,500	3,000	6,130	50,656
FUMD Work Order Fund	147	0	0	0	0	0	0	0	147
HLD Special Construction Fund	34,861	0	0	0	0	0	0	0	34,861
JMH Depreciation Reserve Account	1,479	30,000	30,000	30,000	30,000	30,000	150,000	0	301,479
JMH Foundation	0	2,350	2,300	0	0	0	0	0	4,650
Miami Springs Wastewater Construction Fund	1,326	0	0	0	0	0	0	0	1,326
Miami Springs Water Construction Fund	687	0	0	0	0	0	0	0	687
WASD Project Fund	1,854	0	0	0	0	0	0	0	1,854
Waste Collection Operating Fund	2,834	622	1,810	2,084	1,090	600	700	2,259	11,999
Waste Disposal Operating Fund	13,220	13,321	17,389	6,842	1,387	364	441	12,500	65,464
Wastewater Renewal Fund	323,067	40,000	40,189	40,000	40,000	40,000	40,000	162,500	725,756
Wastewater Special Construction Fund	6,431	300	400	500	500	500	500	0	9,131
Water Construction Fund	2,338	0	0	0	0	0	0	0	2,338
Water Renewal and Replacement Fund	325,409	40,000	40,000	40,000	40,001	40,000	40,000	1,692,500	2,257,910
Water Special Construction Fund	6,610	1,000	1,000	1,000	1,000	2,000	2,000	0	14,610
<b>Total</b>	<b>754,048</b>	<b>147,003</b>	<b>152,650</b>	<b>141,734</b>	<b>132,476</b>	<b>116,564</b>	<b>237,241</b>	<b>1,875,889</b>	<b>3,557,605</b>
<b>County Bonds/Debt</b>									
1994 Fire Rescue District Bonds	752	0	0	0	0	0	0	0	752
2002 Fire Rescue District Bonds	45	0	0	0	0	0	0	0	45
2003 Juvenile Courthouse Bond	87,811	0	0	0	0	0	0	0	87,811
2003 Juvenile Courthouse Bond Interest	14,337	0	0	0	0	0	0	0	14,337
2006 Sunshine State Financing	9,019	0	0	0	0	0	0	0	9,019
2008 Sunshine State Financing	119	0	0	0	0	0	0	0	119
Aviation Revenue Bonds	39,061	0	0	0	0	0	0	0	39,061
Aviation Revenue Bonds Sold	28,712	0	0	0	0	0	0	0	28,712
BBC GOB Financing	0	317,219	344,049	204,274	213,742	126,158	212,752	8,141	1,426,335
BBC GOB Interest	3,205	0	0	0	0	0	0	0	3,205
BBC GOB Series 2005A	158,828	0	0	0	0	0	0	0	158,828
BBC GOB Series 2008B	90,462	0	0	0	0	0	0	0	90,462
BBC GOB Series 2008B-1	139,716	0	0	0	0	0	0	0	139,716
BBC GOB Series 2011A	108,367	0	0	0	0	0	0	0	108,367
BBC GOB Series 2013A	113,169	0	0	0	0	0	0	0	113,169
BBC GOB Series 2014A	165,887	0	0	0	0	0	0	0	165,887
Capital Asset Series 2002 Bond Proceeds	91	0	0	0	0	0	0	0	91
Capital Asset Series 2004A Bond Proceeds	285	0	0	0	0	0	0	0	285
Capital Asset Series 2004B Bond Proceeds	16,167	0	0	0	0	0	0	0	16,167
Capital Asset Series 2007 Bond Proceeds	57,356	0	0	0	0	0	0	0	57,356
Capital Asset Series 2009B Bonds	4,000	0	0	0	0	0	0	0	4,000
Capital Asset Series 2010 Bonds	71,552	0	0	0	0	0	0	0	71,552
Capital Asset Series 2013A Bonds	46,000	0	0	0	0	0	0	0	46,000
Convention Development Tax- Series 2005B	5,000	0	0	0	0	0	0	0	5,000
Court Facilities Bond Series 2014	30,344	0	0	0	0	0	0	0	30,344
Criminal Justice Bond Proceeds	4,000	0	0	0	0	0	0	0	4,000

## APPENDIX C: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Total
Double-Barreled GO Bonds	16,112	0	0	0	0	0	0	0	16,112
Future Financing	29,628	14,961	0	0	103,143	139,357	0	0	287,089
Future Solid Waste Disp. Notes/Bonds	0	0	4,375	17,605	1,000	8,600	6,150	43,300	81,030
Future WASD Revenue Bonds	0	0	493,741	761,676	864,487	957,473	1,043,125	5,060,529	9,181,031
GOB FUNDING	1	0	0	0	0	0	0	0	1
Hialeah Reverse Osmosis Plant Construction Fund	44,757	0	0	0	0	0	0	0	44,757
JMH General Obligation Bonds	17,991	89,953	339,506	100,359	53,898	39,547	188,748	0	830,000
JMH Revenue Bond 2005	3,589	11,724	0	0	0	0	0	0	15,313
JMH Revenue Bond Interest 2009	10,350	3,220	0	0	0	0	0	0	13,571
Lease Financing - County Bonds/Debt	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
Miscellaneous Proceeds	4,100	0	0	0	0	0	0	0	4,100
Other - County Bonds/Debt	0	0	2,000	0	0	0	0	0	2,000
People's Transportation Plan Bond Program	790,736	166,042	151,731	156,213	91,549	23,266	13,237	11,873	1,404,647
QNIP II UMSA Bond Proceeds	445	0	0	0	0	0	0	0	445
QNIP Interest	995	0	0	0	0	0	0	0	995
QNIP IV UMSA Bond Proceeds	918	0	0	0	0	0	0	0	918
QNIP V UMSA Bond Proceeds	1,814	0	0	0	0	0	0	0	1,814
Safe Neigh. Parks (SNP) Proceeds	1,429	0	0	0	0	0	0	0	1,429
Seaport Bonds/Loans	176,542	68,474	72,990	39,100	42,753	25,600	0	0	425,459
Solid Waste System Rev. Bonds Series 2001	2,655	0	0	0	0	0	0	0	2,655
Solid Waste System Rev. Bonds Series 2005	60,694	0	0	0	0	0	0	0	60,694
Sunshine State Financing	0	0	2,700	0	0	0	0	0	2,700
Sunshine State Series 2006 Interest	175	0	0	0	0	0	0	0	175
Vendor Financing	11,760	0	0	0	0	0	0	0	11,760
WASD Revenue Bonds Sold	341,595	0	0	0	0	0	0	0	341,595
<b>Total</b>	<b>2,710,570</b>	<b>691,593</b>	<b>1,431,092</b>	<b>1,299,227</b>	<b>1,390,572</b>	<b>1,340,001</b>	<b>1,484,012</b>	<b>5,123,843</b>	<b>15,470,908</b>
<b>Other County Sources</b>									
Capital Impr. Local Option Gas Tax	607	647	724	184	0	0	0	0	2,162
Capital Outlay Reserve	31,720	53,193	6,893	3,246	694	80	0	0	95,826
Charter County Transit System Surtax	40,352	7,321	5,000	0	0	0	0	0	52,673
Department Operating Revenue	14,437	7,465	900	1,697	0	0	0	0	24,499
Departmental Trust Funds	20,702	3,345	1,903	291	0	0	0	2,000	28,241
Donations	1,400	0	0	0	0	0	0	0	1,400
Endangered Lands Voted Millage	91,751	0	0	0	0	0	0	0	91,751
Food and Beverage Tax	391	1,093	3,583	2,933	0	0	0	0	8,000
Interest Earnings	45,878	200	290	3,901	200	200	200	6,000	56,869
IT Funding Model	5,158	1,066	2,363	1,211	162	0	0	0	9,960
Miami-Dade Library Taxing District	12,349	0	0	0	0	0	0	0	12,349
Operating Revenue	4,125	652	10	0	0	0	0	0	4,787
QNIP III Pay As You Go	101	0	0	0	0	0	0	0	101
Sale of Surplus Property	0	3,000	0	0	0	0	0	0	3,000
Secondary Gas Tax	31,063	18,374	16,948	14,248	14,248	13,598	12,748	0	121,227
Stormwater Utility	8,923	8,896	4,661	3,700	3,700	3,700	3,700	0	37,280
Utility Service Fee	2,380	100	0	0	0	0	0	0	2,480
WASD Future Funding	0	0	0	0	0	0	0	489,553	489,553
<b>Total</b>	<b>311,337</b>	<b>105,352</b>	<b>43,275</b>	<b>31,411</b>	<b>19,004</b>	<b>17,578</b>	<b>16,648</b>	<b>497,553</b>	<b>1,042,158</b>
<b>Grand Total</b>	<b>4,530,985</b>	<b>1,265,681</b>	<b>1,821,440</b>	<b>1,638,255</b>	<b>1,648,272</b>	<b>1,552,023</b>	<b>1,760,196</b>	<b>7,515,897</b>	<b>21,732,749</b>

## APPENDIX D: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Projected Total Cost
<b>Public Safety</b>									
Corrections and Rehabilitation	16,767	19,074	19,965	26,680	154,002	167,820	0	0	404,308
Fire Rescue	24,888	10,522	7,660	3,430	4,006	2,600	2,600	0	55,706
Judicial Administration	158,963	34,751	25,302	18,002	596	0	80,916	0	318,530
Non-Departmental	19,528	17,201	0	0	152	0	0	0	36,881
Police	5,386	11,897	3,425	1,623	242	80	0	0	22,653
Strategic Area Total	225,532	93,445	56,352	49,735	158,998	170,500	83,516	0	838,078
<b>Transportation</b>									
Aviation	100,621	187,044	106,880	67,679	39,038	0	0	0	501,262
Non-Departmental	13,237	1,825	0	0	0	0	0	0	15,062
Port of Miami	217,605	154,474	73,990	39,100	42,753	25,600	0	0	553,522
Public Works and Waste Management	339,142	161,352	151,859	88,950	58,152	65,481	34,160	5,472	904,566
Transit	826,771	203,795	143,366	189,269	140,280	63,164	37,784	15,250	1,619,679
Strategic Area Total	1,497,376	708,490	476,095	384,998	280,223	154,245	71,944	20,722	3,594,091
<b>Recreation and Culture</b>									
Cultural Affairs	38,869	12,902	31,261	18,607	3,000	0	0	0	104,639
Library	24,016	604	0	5,124	19,626	696	1,759	8,141	59,966
Miami Science Museum	111,808	53,192	0	0	0	0	0	0	165,000
Non-Departmental	122,916	18,043	23,539	2,759	0	0	0	0	167,257
Parks, Recreation and Open Spaces	157,096	79,558	64,689	54,530	29,668	37,583	28,254	0	451,378
Regulatory and Economic Resources	90	90	0	0	0	0	0	0	180
Vizcaya Museum and Gardens	10,636	5,070	11,550	4,039	0	0	0	0	31,295
Strategic Area Total	465,431	169,459	131,039	85,059	52,294	38,279	30,013	8,141	979,715
<b>Neighborhood and Infrastructure</b>									
Animal Services	9,135	15,960	3,866	0	0	0	0	0	28,961
Non-Departmental	34,054	20,617	6,210	3,400	3,427	3,000	9,889	0	80,597
Parks, Recreation and Open Spaces	0	1,180	0	0	0	0	0	0	1,180
Public Works and Waste Management	98,988	67,413	69,127	54,402	30,780	20,282	10,869	58,651	410,512
Regulatory and Economic Resources	197,615	15,443	25,203	18,900	3,850	3,350	3,350	35,574	303,285
Water and Sewer	1,025,839	305,504	627,435	891,757	1,012,345	1,102,283	1,168,687	7,412,582	13,546,432
Strategic Area Total	1,365,631	426,117	731,841	968,459	1,050,402	1,128,915	1,192,795	7,506,807	14,370,967
<b>Health and Human Services</b>									
Community Action and Human Services	10,650	3,569	13,911	11,141	0	0	0	0	39,271
Homeless Trust	391	1,093	3,583	2,933	0	0	0	0	8,000
Jackson Health System	37,728	139,370	371,806	130,359	83,898	69,547	338,748	0	1,171,455
Non-Departmental	47,709	27,444	6,032	0	0	11,290	613	0	93,088
Public Housing and Community Development	7,908	6,600	4,605	4,785	2,856	0	0	0	26,754
Strategic Area Total	104,386	178,076	399,937	149,218	86,754	80,837	339,361	0	1,338,568
<b>Economic Development</b>									
Internal Services	67,398	17,639	7,316	1,200	1,505	0	13,752	0	108,810
Non-Departmental	976	3,412	19,500	21,112	20,000	22,500	7,500	0	95,000
Public Housing and Community Development	969	0	36,914	3,600	370	0	0	0	41,853
Strategic Area Total	69,343	21,051	63,730	25,912	21,875	22,500	21,252	0	245,663

## APPENDIX D: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Projected Total Cost
<b>General Government</b>									
Community Information and Outreach	539	430	150	0	0	0	0	0	1,119
County Commission	0	50	100	0	0	0	0	0	150
Elections	1,146	186	0	0	0	0	0	0	1,332
Finance	3,418	760	0	0	0	0	0	0	4,178
Information Technology	10,167	12,148	14,000	9,685	0	0	0	0	46,000
Internal Services	155,286	14,803	12,301	13,396	2,498	0	32,078	0	230,362
Non-Departmental	13,810	23,728	44,989	0	0	0	0	0	82,527
Strategic Area Total	184,366	52,105	71,540	23,081	2,498	0	32,078	0	365,668
<hr/>									
Grand Total	3,912,065	1,648,742	1,930,534	1,686,462	1,653,043	1,595,275	1,770,958	7,535,670	21,732,749
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**APPENDIX E: COUNTYWIDE GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE	Net 2014-15 Proposed
<b>TAXES</b>	
General Property Tax	\$ 933,461
Local Option Gas Tax	39,461
Ninth Cent Gas Tax	10,071
Subtotal	<u>982,993</u>
 <b>BUSINESS TAXES</b>	
Business Taxes	4,736
Subtotal	<u>4,736</u>
 <b>INTERGOVERNMENTAL REVENUES</b>	
State Sales Tax	64,364
State Revenue Sharing	35,913
Gasoline and Motor Fuels Tax	11,488
Alcoholic Beverage License	752
Secondary Roads	500
Race Track Revenue	500
State Insurance Agent License Fees	464
Subtotal	<u>113,981</u>
 <b>CHARGES FOR SERVICES</b>	
Sheriff and Police Fees	6,837
Other	500
Subtotal	<u>7,337</u>
 <b>INTEREST INCOME</b>	
Interest	922
Subtotal	<u>922</u>



**APPENDIX E: COUNTYWIDE GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE	Net 2014-15 Proposed
OTHER	
Administrative Reimbursements	40,817
Miscellaneous	5,054
	Subtotal <u>45,871</u>
TRANSFERS	
Transfers	1,214
	Subtotal <u>1,214</u>
CASH CARRYOVER	
Cash Carryover	24,438
	Subtotal <u>24,438</u>
TOTAL	<u><u>\$1,181,492</u></u>

**APPENDIX F: UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE	Net 2014-15 Proposed
<b>TAXES</b>	
General Property Tax	\$ 107,030
Utility Tax	78,384
Communications Tax	39,730
Franchise Tax	27,900
Subtotal	<u>253,044</u>
<b>BUSINESS TAXES</b>	
Business Taxes	1,664
Subtotal	<u>1,664</u>
<b>INTERGOVERNMENTAL REVENUES</b>	
State Sales Tax	75,678
State Revenue Sharing	48,210
Alcoholic Beverage License	264
Subtotal	<u>124,152</u>
<b>CHARGES FOR SERVICES</b>	
Sheriff and Police Fees	2,402
Subtotal	<u>2,402</u>
<b>INTEREST INCOME</b>	
Interest	324
Subtotal	<u>324</u>
<b>OTHER</b>	
Administrative Reimbursements	14,187
Miscellaneous	942
Subtotal	<u>15,129</u>

**APPENDIX F: UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE		Net 2014-15 Proposed
CASH CARRYOVER		
Cash Carryover		3,922
	Subtotal	<u>3,922</u>
	TOTAL	<u><u>\$400,637</u></u>

**APPENDIX G: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES**  
**By Strategic Area**  
(in thousands of dollars)

		2014-15 Proposed Budget
STRATEGIC AREA		
PUBLIC SAFETY		
Transfer to State Department of Juvenile Justice	\$	4,405
Court Care Program - YWCA		185
Public Safety Reserve		691
Public Safety Community-based Organizations		914
DUI Toxicology Contract		950
Subtotal		7,145
RECREATION AND CULTURE		
Orange Bowl Committee	\$	111
Subtotal		111
NEIGHBORHOOD AND INFRASTRUCTURE		
South Florida Regional Planning Council	\$	323
Comprehensive Planning Assessment		100
WASD Loan Repayment		5,000
Subtotal		5,423
HEALTH AND HUMAN SERVICES		
Medicaid	\$	59,350
Medicaid Reimbursement from Public Health Trust		(33,841)
Public Guardianship		2,428
Inmate Medical		1,300
Child Protection Team (University of Miami)		133
Child Care Center Trust		30
Subtotal		29,400
ECONOMIC DEVELOPMENT		
Tax Increment Financing	\$	29,516
Jungle Island Debt Service		150
Subtotal		29,666

**APPENDIX G: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES**  
**By Strategic Area**  
(in thousands of dollars)

		2014-15 Proposed Budget
STRATEGIC AREA		
GENERAL GOVERNMENT		
Accidental Death Insurance	\$	185
Activation Reserve		150
Community-based Organizations		11,515
Community Redevelopment Agency and Other Studies		468
Contingency Reserve		2,336
Employee Advertisements		148
Employee Awards		200
Employee Background Checks		37
Employee Physicals		444
Employee Training and Development		74
External Audits		1,300
General Publicity		74
Grant Match Reserve		685
Interpreter Services		15
Long Term Disability Insurance		1,036
Management Consulting		222
Memberships in Local, State, and National Organizations		311
Miscellaneous Operating		222
Mom and Pop Business Grants		695
Outside Legal Services		781
Outside Printing		74
Prior Year Encumbrances		1,554
Promotional Items		44
Property Damage Insurance		3,848
Public Campaign Financing		74
Quality Neighborhood Improvement Bond Program Debt		311
Radio Public Information Program		110
Save Our Seniors Homeowners Relief Fund		1,587
Tax Equalization Reserve		3,543
Wage Adjustment, FRS, Separation, and Energy Reserve		4,021
	Subtotal	36,064
TOTAL	\$	107,809

**APPENDIX H: UNINCORPORATED MUNICIPAL SERVICE AREA  
NON-DEPARTMENTAL EXPENDITURES  
By Strategic Area  
(in thousands of dollars)**

STRATEGIC AREA		2014-15 Proposed Budget
<b>PUBLIC SAFETY</b>		
Public Safety Reserve	\$	243
Public Safety Community-based Organizations		288
Subtotal		531
<b>RECREATION AND CULTURE</b>		
Orange Bowl Committee	\$	39
Subtotal		39
<b>NEIGHBORHOOD AND INFRASTRUCTURE</b>		
South Florida Regional Planning Council	\$	114
Subtotal		114
<b>HEALTH AND HUMAN SERVICES</b>		
Child Protection Team (University of Miami)	\$	42
Subtotal		42
<b>ECONOMIC DEVELOPMENT</b>		
Tax Increment Financing	\$	350
Subtotal		350
<b>GENERAL GOVERNMENT</b>		
Accidental Death Insurance	\$	65
Community-based Organizations		3,636
Contingency Reserve		2,664
Employee Awards		70
Employee Background Checks		13
Employee Physicals		156
Employee Training and Development		26
Employment Advertisements		52
General Publicity		26
Interpreter Services		5

**APPENDIX H: UNINCORPORATED MUNICIPAL SERVICE AREA  
NON-DEPARTMENTAL EXPENDITURES  
By Strategic Area  
(in thousands of dollars)**

		2014-15 Proposed Budget
STRATEGIC AREA		
GENERAL GOVERNMENT continued		
Long Term Disability Insurance		364
Management Consulting		78
Memberships in Local, State, and National Organizations		109
Miscellaneous Operating/Refunds		78
Mom and Pop Business Grants		244
Outside Legal Services		382
Outside Printing		26
Prior Year Encumbrances		546
Promotional Items		16
Property Damage Insurance		1,352
Public Campaign Financing		26
Quality Neighborhood Improvement Bond Program Debt		11,025
Radio Public Information Program		39
Save Our Seniors Homeowners Relief Fund		618
Tax Equalization Reserve		1,378
Wage Adjustment, FRS, Separation, and Energy Reserve		2,819
	Subtotal	25,813
TOTAL		\$ 26,889

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
Public Safety									
<u>Corrections and Rehabilitation</u>									
COMMUNICATIONS INFRASTRUCTURE EXPANSION	1,112	0	0	0	0	800	800	0	1,912
ELEVATOR REFURBISHMENT	1,765	0	0	0	0	700	700	1,000	3,465
FACILITY ROOF REPLACEMENTS	1,050	1,500	0	0	0	0	1,500	3,000	5,550
KITCHEN EQUIPMENT REPLACEMENT	787	0	0	0	0	500	500	316	1,603
KROME DETENTION CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,175	1,002	0	0	0	0	1,002	327,823	330,000
METRO WEST DETENTION CENTER INMATE HOUSING IMPROVEMENT	1,736	0	0	0	0	500	500	1,614	3,850
METRO WEST DETENTION CENTER REPLACE HOUSING UNIT SECURITY WINDOWS	1,649	0	0	0	0	950	950	1,034	3,633
PRE-TRIAL DETENTION CENTER RENOVATION - BUILDING BETTER COMMUNITIES BOND PROGRAM	6,687	8,287	0	0	0	0	8,287	32,026	47,000
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER DOMESTIC WATER PUMP	0	0	0	0	0	200	200	0	200
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER KITCHEN AIR CONDITIONING INSTALLATION	283	266	0	0	0	700	966	524	1,773
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER MENTAL HEALTH RENOVATIONS	500	2,000	0	0	0	0	2,000	0	2,500
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER PRESSURE WASH AND SEAL EXTERIOR	0	0	0	0	0	300	300	300	600
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER ROOF TOP SECURITY MODIFICATION	0	0	0	0	0	220	220	130	350
WOMEN'S DETENTION CENTER AIR CONDITIONING COILS	0	0	0	0	0	280	280	200	480
WOMEN'S DETENTION CENTER EXTERIOR SEALING	23	352	0	0	0	517	869	500	1,392
Department Total	16,767	13,407	0	0	0	5,667	19,074	368,467	404,308
<u>Fire Rescue</u>									
COCONUT PALM FIRE RESCUE (STATION 70)	2,566	0	0	0	0	1,074	1,074	0	3,640
FIRE RESCUE HEADQUARTER & TRAINING CENTER	1,173	0	0	0	0	500	500	0	1,673
FIRE RESCUE STATION RENOVATIONS	0	461	0	0	0	0	461	0	461
MIAMI LAKES WEST FIRE RESCUE STATION (STATION 64)	3,432	0	0	0	0	1,247	1,247	0	4,679
MISCELLANEOUS FIRE RESCUE CAPITAL PROJECTS	1,219	0	0	0	0	1,890	1,890	13,000	16,109
NARROWBANDING	14,235	0	0	0	0	300	300	0	14,535
NEW/REPLACEMENT OF FIRE RESCUE STATIONS	0	330	0	0	0	0	330	2,670	3,000
NORTH BAY VILLAGE FIRE STATION (STATION 27)	333	4,000	0	0	0	0	4,000	0	4,333
NORTH MIAMI BEACH STATION (STATION 31)	1,100	300	0	0	0	0	300	0	1,400
OCEAN RESCUE FACILITY IMPROVEMENTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	94	0	0	0	0	0	0	1,406	1,500
PALMETTO BAY FIRE RESCUE STATION (STATION 62/74)	736	0	0	0	0	420	420	3,220	4,376
Department Total	24,888	5,091	0	0	0	5,431	10,522	20,296	55,706



# **APPENDIX I: 2014-15 CAPITAL BUDGET** (dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<u>Judicial Administration</u>									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES - BUILDING BETTER COMMUNITIES BOND PROGRAM	309	0	0	0	0	0	0	77,916	78,225
BENNETT H. BRUMMER PUBLIC DEFENDER BUILDING REWIRING	553	0	0	0	0	70	70	0	623
BENNETT H. BRUMMER PUBLIC DEFENDER FACILITY REFURBISHMENT	4	500	0	0	0	0	500	596	1,100
CHILDREN'S COURTHOUSE	134,490	4,352	0	0	0	1,750	6,102	0	140,592
CODE BROWN COMPLIANCE	115	0	0	0	0	190	190	85	390
COURT FACILITIES REPAIRS AND RENOVATIONS	0	0	0	0	0	500	500	0	500
JOSEPH CALEB PARKING GARAGE/TOWER COURTROOM RENOVATIONS	7,279	10,021	0	0	0	137	10,158	10,067	27,504
MENTAL HEALTH DIVERSION FACILITY - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,136	850	0	0	0	0	850	20,114	22,100
MIAMI-DADE COUNTY COURTHOUSE FACADE RESTORATION PROJECT	12,842	12,338	0	0	0	0	12,338	9,617	34,797
MIAMI-DADE COUNTY COURTHOUSE FACILITY REFURBISHMENT	0	400	0	0	0	0	400	400	800
MIAMI-DADE COUNTY COURTHOUSE REFURBISH EMERGENCY SYSTEMS	100	700	0	0	0	0	700	0	800
ODYSSEY TECHNOLOGY PROJECT	1,651	0	0	0	0	748	748	0	2,399
RICHARD E. GERSTEIN JUSTICE BUILDING ELEVATOR ADDITION	0	0	0	0	0	0	0	3,000	3,000
RICHARD E. GERSTEIN JUSTICE BUILDING HEATING, VENTILATION, AND AIR CONDITIONING (HVAC) REPAIRS	254	1,625	0	0	0	0	1,625	2,021	3,900
RICHARD E. GERSTEIN JUSTICE BUILDING MODERNIZE SECURITY AND ELEVATOR SYSTEMS	230	570	0	0	0	0	570	1,000	1,800
Department Total	158,963	31,356	0	0	0	3,395	34,751	124,816	318,530
<u>Non-Departmental</u>									
COUNTYWIDE RADIO REBANDING	15,250	0	0	0	0	9,750	9,750	0	25,000
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	1,000	1,000	0	1,000
DEBT SERVICE - AIR RESCUE HELICOPTER (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	1,174	1,174	0	1,174
DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 2 (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	101	101	0	101
DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 3 (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	904	904	0	904
DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET SERIES 2007)	0	0	0	0	0	819	819	0	819
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2004B)	0	0	0	0	0	131	131	0	131
DEBT SERVICE - FIRE BOAT (SUNSHINE STATE 2006)	0	0	0	0	0	115	115	0	115
DEBT SERVICE-FIRE UHF RADIO SYSTEM (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	1,337	1,337	0	1,337
HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE	0	0	0	0	0	500	500	0	500
MUNICIPAL PROJECT - PUBLIC SAFETY FACILITIES	4,278	1,370	0	0	0	0	1,370	152	5,800
Department Total	19,528	1,370	0	0	0	15,831	17,201	152	36,881

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<u>Police</u>									
BODY CAMERAS FOR POLICE OFFICERS	0	0	0	0	0	1,000	1,000	0	1,000
DRIVING RANGE - BUILDING BETTER COMMUNITIES BOND PROGRAM	320	2,000	0	0	0	0	2,000	0	2,320
ELECTRICAL PANEL UPGRADES AT VARIOUS MDPD FACILITIES	0	0	0	0	0	100	100	300	400
ELEVATOR UPGRADES AT POLICE DISTRICT STATIONS	0	0	0	0	0	110	110	220	330
FACILITY ROOF REPLACEMENTS	363	0	0	0	0	237	237	0	600
FIRE ALARM UPGRADES AT POLICE DISTRICT STATIONS	0	0	0	0	0	125	125	150	275
FIREARMS TRAINING SIMULATOR	450	0	0	0	0	400	400	0	850
HOMELAND SECURITY BUILDING ENHANCEMENTS	574	286	0	0	0	0	286	0	860
HOMELAND SECURITY TACTICAL EQUIPMENT - BUILDING BETTER COMMUNITIES BOND PROGRAM	466	399	0	0	0	0	399	0	865
LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) AND RELATED SUBSYSTEMS	0	0	0	0	0	882	882	3,189	4,071
LIGHT POLES FOR MDPD DISTRICT STATION	776	424	0	0	0	0	424	0	1,200
MDPD CIVIL PROCESS AUTOMATION	0	0	0	0	0	1,242	1,242	448	1,690
MDPD HAZMAT/AMMUNITION & STORAGE BUILDING	265	600	0	0	0	0	600	500	1,365
MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE IMPROVEMENTS	1,788	0	0	0	0	3,598	3,598	0	5,386
SMART TRAILERS FOR DISTRICT STATIONS	0	0	0	0	0	100	100	0	100
TWO-FACTOR ADVANCED AUTHENTICATION	384	0	0	0	0	329	329	99	812
UPGRADE INTERVIEW ROOMS AT EXTERNAL POLICE FACILITIES	0	0	0	0	0	40	40	320	360
UPGRADES TO CONFERENCE/TRAINING ROOMS AT VARIOUS POLICE FACILITIES	0	0	0	0	0	25	25	144	169
Department Total	5,386	3,709	0	0	0	8,188	11,897	5,370	22,653
Strategic Area Total	225,532	54,933	0	0	0	38,512	93,445	519,101	838,078

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
Transportation									
Aviation									
GENERAL AVIATION AIRPORTS	981	639	0	0	0	0	639	44	1,664
MIAMI INTERNATIONAL AIRPORT AIRSIDE IMPROVEMENT PROJECTS	16,001	0	5,722	28,918	0	0	34,640	3,990	54,631
MIAMI INTERNATIONAL AIRPORT MOVER	5,458	7,698	0	0	0	0	7,698	3,351	16,507
MIAMI INTERNATIONAL AIRPORT SUPPORT FACILITY IMPROVEMENTS	78,181	15,132	117,429	0	0	11,506	144,067	206,212	428,460
Department Total	100,621	23,469	123,151	28,918	0	11,506	187,044	213,597	501,262
Non-Departmental									
DEBT SERVICE - LIGHT EMITTING DIODES (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	961	961	0	961
MUNICIPAL PROJECT - BRIDGE, PUBLIC INFRASTRUCTURE, AND NEIGHBORHOOD IMPROVEMENTS	13,237	864	0	0	0	0	864	0	14,101
Department Total	13,237	864	0	0	0	961	1,825	0	15,062
Port of Miami									
CARGO BULKHEAD REHABILITATION	10,603	8,000	0	0	0	0	8,000	16,000	34,603
CARGO GATEWAY SECURITY SYSTEMS	4,276	3,999	0	0	0	0	3,999	3,000	11,275
CONSTRUCTION SUPERVISION	11,300	6,500	0	0	0	0	6,500	23,300	41,100
CONTAINER YARD IMPROVEMENTS - SEABOARD	33,335	5,000	0	0	0	1,000	6,000	3,200	42,535
CRUISE TERMINAL J IMPROVEMENTS	3,459	1,235	0	0	0	0	1,235	0	4,694
DREDGE III	135,000	65,400	19,600	0	0	0	85,000	0	220,000
FACILITY MOVES	200	1,500	0	0	0	0	1,500	4,500	6,200
FEDERAL INSPECTION FACILITY	400	1,000	0	0	0	0	1,000	13,000	14,400
INFRASTRUCTURE IMPROVEMENTS	16,522	18,250	0	0	0	0	18,250	75,650	110,422
REMODEL CRUISE TERMINAL B AND C FOR NEW SERVICE	2,000	9,000	0	0	0	0	9,000	9,000	20,000
SEWER UPGRADES	210	3,290	0	0	0	0	3,290	1,290	4,790
SOUTH FLORIDA CONTAINER TERMINAL IMPROVEMENTS	300	9,700	0	0	0	0	9,700	0	10,000
TERMINAL BULKHEAD FUTURE REPAIRS	0	0	0	0	0	0	0	32,503	32,503
TERMINAL H REHABILITATION	0	1,000	0	0	0	0	1,000	0	1,000
Department Total	217,605	133,874	19,600	0	0	1,000	154,474	181,443	553,522

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	-----2014-15-----					14-15 Total	Future	Projected Total Cost
		Bonds	State	Federal	Gas Tax	Other			
<u>Public Works and Waste Management</u>									
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) PHASE 3	53,349	0	4,500	0	0	0	4,500	5,583	63,432
AMERICANS WITH DISABILITIES ACT COMPLIANCE PROJECTS	9,320	680	0	0	0	0	680	0	10,000
AMERICANS WITH DISABILITIES ACT HOTLINE PROJECTS	320	0	0	0	500	0	500	2,000	2,820
BEAUTIFICATION IMPROVEMENTS	11,100	0	0	0	2,700	0	2,700	2,700	16,500
BRIDGE REPAIR AND PAINTING	1,000	0	0	0	500	0	500	2,000	3,500
CAPITAL INFRASTRUCTURE IMPROVEMENTS ON CAUSEWAY SYSTEM	0	0	0	0	0	600	600	3,000	3,600
CAPITALIZATION OF TRAFFIC SIGNALS AND SIGNS CREWS	4,993	0	0	0	4,993	0	4,993	24,965	34,951
CAUSEWAY BICYCLE SAFETY PROJECTS	590	0	0	0	0	1,162	1,162	1,050	2,802
CAUSEWAY ENTRYWAY GANTRY	0	0	0	0	0	0	0	1,300	1,300
CONSTRUCTION OF OLD CUTLER ROAD BRIDGE OVER C-100 CANAL	0	0	0	0	0	0	0	800	800
CONSTRUCTION OF SW 157 AVENUE FROM SW 152 STREET TO SW 184 STREET	4,536	5,500	0	0	0	0	5,500	2,662	12,698
GUARDRAIL SAFETY IMPROVEMENTS	600	0	0	0	500	0	500	2,000	3,100
IMPROVEMENTS ON ARTERIAL ROADS	500	500	0	0	0	0	500	500	1,500
IMPROVEMENTS ON NE 2 AVENUE FROM NE 20 STREET TO WEST LITTLE RIVER CANAL	241	10,000	0	0	0	0	10,000	11,132	21,373
IMPROVEMENTS ON OLD CUTLER ROAD FROM SW 87 AVENUE TO SW 97 AVENUE	7,486	0	0	0	0	0	0	399	7,885
IMPROVEMENTS ON PONCE DE LEON BOULEVARD FROM SALAMANCA AVENUE TO ANTIQUERA AVENUE	750	0	0	0	0	740	740	0	1,490
IMPROVEMENTS ON SW 142 AVENUE FROM SW 26 STREET AND SW 8 STREET	169	0	0	0	0	0	0	2,573	2,742
IMPROVEMENTS ON SW 176 STREET FROM US-1 TO SW 107 AVENUE	1,280	2,550	0	0	0	0	2,550	1,507	5,337
IMPROVEMENTS ON SW 216 STREET FROM HEFT TO SW 127 AVENUE	2,003	4,100	0	0	0	0	4,100	5,783	11,886
IMPROVEMENTS ON SW 264 STREET FROM US-1 TO SW 137 AVENUE	690	3,910	0	0	0	0	3,910	587	5,187
IMPROVEMENTS TO COCOPLUM CIRCLE	20	0	0	0	0	175	175	0	195
IMPROVEMENTS TO CORAL WAY AND ANDERSON ROAD	0	0	0	0	0	200	200	0	200
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 01	0	0	0	0	0	1,888	1,888	9,798	11,686
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 02	310	0	0	0	0	869	869	2,831	4,010
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 03	538	0	0	0	0	647	647	3,441	4,626
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 04	0	0	0	0	0	97	97	479	576
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 05	701	0	0	0	0	217	217	2,435	3,353
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 06	642	0	0	0	0	293	293	997	1,932
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 07	0	0	0	0	0	798	798	1,695	2,493
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 08	908	0	0	0	0	754	754	1,592	3,254

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 09	438	0	0	0	0	318	318	4,907	5,663
IMPROVEMENTS TO NE 16 AVENUE FROM NE 123 STREET TO NE 135 STREET	200	0	0	0	121	0	121	2,929	3,250
IMPROVEMENTS TO SOUTH BAYSHORE DRIVE FROM DARWIN STREET TO MERCY WAY	125	389	0	0	0	4,854	5,243	3,000	8,368
IMPROVEMENTS TO SOUTH MIAMI AVENUE FROM SE 5 STREET TO SE 15 ROAD	0	0	0	0	900	0	900	3,600	4,500
IMPROVEMENTS TO SW 264 STREET FROM US-1 TO SW 147 AVENUE	67	0	0	0	0	0	0	1,814	1,881
INSTALL SCHOOL SPEEDZONE FLASHING SIGNALS AND FEEDBACK SIGNS	12,635	750	0	0	0	0	750	1,415	14,800
INTERSECTION IMPROVEMENT AT NE 10 AVENUE AND NE 79 STREET	0	0	0	0	0	150	150	0	150
INTERSECTION IMPROVEMENT AT SW 127 AVENUE AND SW 72 STREET	76	0	0	0	0	74	74	0	150
INTERSECTION IMPROVEMENT AT SW 147 AVENUE AND SW 72 STREET	150	0	0	0	0	150	150	0	300
LOCAL GRANT MATCH FOR METROPOLITAN PLANNING ORGANIZATION	200	0	0	0	200	0	200	1,000	1,400
MAINTENANCE OF ROADS AND BRIDGES	500	0	0	0	500	0	500	2,500	3,500
MAST ARM UPGRADES	6,441	0	0	0	1,426	0	1,426	0	7,867
NW 106 STREET AND NW SOUTH RIVER DRIVE CULVERT	0	0	0	0	0	833	833	0	833
NW 107 AVENUE AND NW 122 STREET FLYOVER RAMP	973	0	0	0	0	10	10	0	983
NW 175 STREET AND NW 42 AVENUE BRIDGE REPLACEMENT	0	0	0	0	0	1,440	1,440	0	1,440
NW 58 STREET FROM NW 97 AVENUE TO SR 826	300	0	0	0	0	300	300	11,400	12,000
NW 97 AVENUE FROM NW 58 STREET TO NW 70 STREET	200	0	0	0	0	200	200	5,500	5,900
NW 97 AVENUE FROM NW 58 STREET TO NW 74 STREET	0	0	0	0	0	977	977	0	977
PAVEMENT MARKINGS CONTRACT	1,080	0	0	0	540	0	540	2,700	4,320
PAVEMENT MARKINGS CREW	600	0	0	0	600	0	600	3,000	4,200
PEOPLE'S TRANSPORTATION PLAN NEIGHBORHOOD IMPROVEMENTS	70,189	10,100	0	0	0	0	10,100	11,136	91,425
PEOPLE'S TRANSPORTATION PLAN PAVEMENT MARKINGS	500	0	0	0	0	500	500	0	1,000
RAILROAD IMPROVEMENTS	500	0	0	0	500	0	500	2,500	3,500
REFURBISH SW 296 STREET SONOVOID BRIDGE OVER C-103 CANAL	63	0	0	0	0	0	0	37	100
RENOVATION OF THE MIAMI AVENUE BRIDGE OVER THE MIAMI RIVER	4,067	1,464	0	0	0	733	2,197	0	6,264
RENOVATION OF THE NW 22 AVENUE BASCULE BRIDGE OVER THE MIAMI RIVER	0	0	0	0	0	0	0	1,000	1,000
RENOVATION OF THE TAMiami SWING BRIDGE	3,503	0	16,000	0	0	0	16,000	15,547	35,050
REPLACEMENT OF NE 10 AVENUE N/O NE 79 STREET BRIDGE (#874178)	0	0	0	0	0	60	60	580	640
REPLACEMENT OF NORTH MIAMI AVENUE N/O NW 143 STREET BRIDGE (#874035)	0	0	0	0	0	156	156	3,271	3,427
REPLACEMENT OF NW 32 AVENUE N/O NW 151 STREET BRIDGE (#874032)	0	0	0	0	0	750	750	2,050	2,800
REPLACEMENT OF SNAPPER CREEK DRIVE W/O SW 107 AVENUE BRIDGE (#874436)	0	0	0	0	0	48	48	645	693
REPLACEMENT OF SW 112 AVENUE S/O SW 50 TERRACE BRIDGE (#874247)	0	0	0	0	0	54	54	1,005	1,059

# **APPENDIX I: 2014-15 CAPITAL BUDGET** (dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
REPLACEMENT OF SW 136 STREET E/O SW 72 AVENUE BRIDGE (#874420)	0	0	0	0	0	41	41	1,461	1,502
REPLACEMENT OF SW 16 STREET W/O SW 99 AVENUE BRIDGE (#874235)	0	0	0	0	0	45	45	644	689
REPLACEMENT OF SW 168 STREET W/O SW 77 AVENUE BRIDGE (#874424)	0	0	0	0	0	0	0	2,334	2,334
REPLACEMENT OF SW 168 STREET W/O SW 82 AVENUE BRIDGE (#874292)	0	0	0	0	0	0	0	2,097	2,097
REPLACEMENT OF SW 67 AVENUE S/O US1 BRIDGE (#874527)	0	0	0	0	0	0	0	3,856	3,856
REPLACEMENT OF SW 72 AVENUE N/O SW 40 STREET BRIDGE (#874228)	0	0	0	0	0	0	0	5,451	5,451
REPLACEMENT OF SW 77 AVE N/O SW 152 ST BRIDGE (#874422)	0	0	0	0	0	49	49	1,781	1,830
REPLACEMENT OF SW 92 AVENUE N/O SW 16 STREET BRIDGE (#874399)	0	0	0	0	0	0	0	511	511
REPLACEMENT OF SW 97 AVENUE N/O SW 8 STREET BRIDGE (#874216)	0	0	0	0	0	0	0	2,520	2,520
REPLACEMENT OF SW 97 AVENUE S/O SW 128 STREET BRIDGE (#874416)	0	0	0	0	0	0	0	1,502	1,502
REPLACEMENT OF WEST DIXIE HIGHWAY N/O NW 163 STREET BRIDGE (#874071)	0	0	0	0	0	0	0	3,726	3,726
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 01	0	0	0	0	0	4,088	4,088	18,597	22,685
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 02	311	0	0	0	0	3,069	3,069	11,631	15,011
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 03	1,540	0	0	0	0	1,646	1,646	6,741	9,927
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 05	702	0	0	0	0	1,317	1,317	7,935	9,954
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 06	450	0	0	0	0	463	463	1,551	2,464
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 07	0	0	0	0	0	798	798	1,695	2,493
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 08	2,009	0	0	0	0	754	754	1,592	4,355
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 09	1,138	0	0	0	0	868	868	5,457	7,463
RESURFACE MIAMI AVENUE FROM N 87 STREET TO N 105 STREET	0	0	0	0	0	550	550	0	550
RESURFACING ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 04	0	0	0	0	0	97	97	479	576
RESURFACING AT NE 12 AVENUE FROM NE 125 STREET AND NE 135 STREET	135	0	0	0	0	0	0	0	135
RESURFACING AT NE 16 AVENUE NEAR NE 131 STREET (RAILROAD CROSSING)	10	0	0	0	0	214	214	0	224
RICKENBACKER CAUSEWAY HOBIE NORTH SIDE BARRIER	161	0	0	0	0	0	0	2,544	2,705
RICKENBACKER WEST BRIDGE/BEAR CUT REHABILITATION	29,628	0	0	0	0	0	0	0	29,628
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 02	1,229	496	0	0	0	0	496	0	1,725
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 08	2,980	2,461	0	0	0	0	2,461	0	5,441
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 09	5,798	678	0	0	0	0	678	0	6,476
ROAD AND BRIDGE EMERGENCY BRIDGE REPAIRS/IMPROVEMENTS/PAINTING	200	0	0	0	200	0	200	1,000	1,400
SAFETY LIGHTING	500	0	0	0	500	0	500	2,500	3,500
SOUTH MIAMI AVENUE AREA TRAFFIC STUDY	40	0	0	0	0	10	10	0	50

**APPENDIX I: 2014-15 CAPITAL BUDGET**  
(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
SOUTHCOR BRIDGE RELOCATION	0	0	0	0	0	0	0	250	250
SPECIAL TAXING DISTRICT LANDSCAPING AND MAINTENANCE	280	0	0	0	280	0	280	1,400	1,960
STREET LIGHTING MAINTENANCE	6,770	0	2,700	0	685	0	3,385	16,925	27,080
SW 136 STREET AND OLD CUTLER ROAD	0	0	0	0	0	300	300	0	300
SW 268 STREET FROM US-1 TO SW 112 AVENUE	445	0	0	0	0	417	417	12,886	13,748
SW 328 STREET FROM US-1 TO SW 187 AVENUE	413	0	0	0	0	0	0	5,763	6,176
SW 75 AVENUE S/O SW 24 STREET (#874243)	0	0	0	0	0	53	53	1,907	1,960
TRAFFIC CONTROL DEVICES - EQUIPMENT AND MATERIALS	1,500	0	0	0	750	0	750	3,750	6,000
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 01	0	0	0	0	0	1,888	1,888	9,797	11,685
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 02	310	0	0	0	0	869	869	2,831	4,010
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 03	538	0	0	0	0	647	647	3,441	4,626
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 05	701	0	0	0	0	217	217	2,435	3,353
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 06	642	0	0	0	0	270	270	1,551	2,463
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 07	0	0	0	0	0	798	798	1,695	2,493
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 08	908	0	0	0	0	754	754	1,592	3,254
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 09	437	0	0	0	0	318	318	4,907	5,662
TRAFFIC CONTROL DEVICES-SIGNALIZATION ROAD IMPACT FEE DISTRICT 04	0	0	0	0	0	97	97	479	576
TRAFFIC SIGNAL IMPROVEMENTS AT NW 117 AVENUE AND NW 25 STREET	130	0	0	0	0	130	130	0	260
TRAFFIC SIGNAL LOOP REPAIRS	500	0	0	0	500	0	500	2,500	3,500
TRAFFIC SIGNAL MATERIALS	1,600	0	0	0	1,600	0	1,600	8,000	11,200
VENETIAN BRIDGE PLANNING AND DESIGN	6,064	0	188	0	0	0	188	3,292	9,544
WEST DIXIE HIGHWAY FROM NE 163 STREET TO NE 173 STREET	0	0	0	0	0	400	400	0	400
WIDEN CARIBBEAN BLVD FROM CORAL SEA ROAD TO SW 87 AVENUE	6,721	4,000	0	0	0	0	4,000	467	11,188
WIDEN NW 37 AVENUE FROM NORTH RIVER DRIVE TO NW 79 STREET	1,331	3,013	0	0	0	0	3,013	14,495	18,839
WIDEN NW 74 STREET FROM THE HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE (HEFT) TO STATE ROAD 826	31,029	3,481	7,795	0	0	0	11,276	3,000	45,305
WIDEN NW 87 AVENUE FROM NW 154 STREET TO NW 186 STREET	11,349	6,000	0	0	0	0	6,000	483	17,832
WIDEN SW 137 AVENUE FROM HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE (HEFT) TO US-1	878	1,531	0	0	0	0	1,531	5,418	7,827
WIDEN SW 137 AVENUE FROM US-1 TO SW 184 STREET	3,008	1,100	0	0	0	0	1,100	12,834	16,942
WIDEN SW 152 STREET FROM SW 157 AVENUE TO SW 147 AVENUE	445	0	0	0	0	3,300	3,300	3,051	6,796
WIDEN SW 27 AVENUE FROM US-1 TO BAYSHORE DRIVE	5,194	1,000	0	0	0	0	1,000	47	6,241
WIDEN SW 312 STREET FROM SW 177 AVENUE TO SW 187 AVENUE	11	443	0	0	0	0	443	5,280	5,734
WIDEN SW 328 STREET FROM US-1 TO SW 162 AVENUE	540	0	0	0	0	0	0	10,646	11,186

# **APPENDIX I: 2014-15 CAPITAL BUDGET** (dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
WIDEN WEST 24 AVENUE FROM WEST 52 STREET TO WEST 76 STREET	2,200	0	0	0	0	1,083	1,083	0	3,283
WIDEN WEST 76 STREET FROM WEST 20 AVENUE TO WEST 36 AVENUE	3,514	0	0	0	1,931	0	1,931	0	5,445
Department Total	339,142	64,146	31,183	0	20,426	45,597	161,352	404,072	904,566



# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<u>Transit</u>									
ADDITIONAL ELEVATORS AT DADELAND NORTH METRORAIL STATION	0	185	185	0	0	0	370	3,329	3,699
ASSOCIATED TRANSPORTATION IMPROVEMENTS	0	0	0	484	0	0	484	2,495	2,979
BAYLINK CORRIDOR PLANNING PHASE	0	0	750	1,500	250	500	3,000	0	3,000
BICYCLE LOCKER REPLACEMENT AT ALL RAIL STATIONS AND OTHER TRANSIT FACILITIES	230	0	0	202	23	0	225	0	455
BUS AND BUS FACILITIES	4,647	0	0	3,539	0	16	3,555	14,345	22,547
BUS ENHANCEMENTS	4,663	15,000	15,000	0	0	0	30,000	0	34,663
BUS REPLACEMENT	16,885	20,000	0	2,473	0	0	22,473	100,000	139,358
BUS TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)	9,820	7,512	0	0	0	0	7,512	578	17,910
BUSWAY ADA IMPROVEMENTS	680	0	321	0	320	0	641	1,395	2,716
CENTRAL CONTROL OVERHAUL	25,605	675	0	0	0	0	675	0	26,280
EARLINGTON HEIGHTS/MIAMI INTERMODAL CENTER (MIC) CONNECTOR - AIRPORT LINK	501,529	5,037	113	0	0	0	5,150	0	506,679
FIRE ALARM INSTALLATION AT RAIL STATIONS	2,396	604	0	0	0	0	604	0	3,000
HIGH CYCLE SWITCH LOGIC CONTROL CABINETS	2,724	0	0	3,346	0	0	3,346	8,250	14,320
INFRASTRUCTURE RENEWAL PLAN (IRP)	0	12,500	0	0	0	0	12,500	62,500	75,000
KENDALL DRIVE SIGNALIZATION	1,624	0	0	696	0	0	696	0	2,320
KENDALL ENHANCED BUS SERVICE	4,665	285	286	0	0	0	571	1,373	6,609
MAIN LINE VIDEO UPGRADE AT ALL RAIL STATIONS	1,214	0	0	849	0	0	849	0	2,063
METROBUS ELECTRONIC REAL-TIME SIGNAGE	0	0	0	246	0	0	246	0	246
METROMOVER IMPROVEMENTS	10,230	9,383	0	7,000	0	0	16,383	56,000	82,613
METRORAIL AND METROMOVER TOOLS AND EQUIPMENT	627	0	0	220	0	0	220	0	847
METRORAIL AND METROMOVER TRACTION POWER CABLE AND TRANSFORMER REPLACEMENT	677	0	0	2,807	0	0	2,807	8,516	12,000
METRORAIL BIKE PATH (M-PATH)	1,254	146	0	0	0	0	146	0	1,400
METRORAIL FIBER OPTIC REPAIR AND CAPACITY AUGMENTATION	1,700	0	0	5,800	0	0	5,800	0	7,500
METRORAIL LED LIGHTING	0	0	0	942	0	0	942	2,826	3,768
METRORAIL MAINTENANCE VEHICLE LIFTS	0	2,700	0	0	0	0	2,700	2,700	5,400
METRORAIL TRAIN WAYSIDE COMMUNICATION EQUIPMENT INSTALLATION AT RAIL STATIONS	7,163	1,599	0	0	0	0	1,599	0	8,762
MOVER FIBER REPLACEMENT	3,123	0	0	77	0	0	77	0	3,200
MOVER VEHICLES REPLACEMENT PHASE II (17 CARS)	36,585	814	0	0	0	0	814	0	37,399
MOVER VIDEO PROJECT	677	0	0	21	0	0	21	0	698
MUNICIPAL ALLOCATION OF AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA)	2,019	0	0	148	0	0	148	0	2,167
NORTHEAST TRANSIT HUB ENHANCEMENTS	318	1,154	1,152	0	0	0	2,306	660	3,284
NORTHWEST 27TH AVENUE ENHANCED BUS SERVICE	15,203	2,066	1,595	0	0	0	3,661	18,216	37,080
NORTHWEST 7 AVENUE AND NORTHWEST 62 STREET PASSENGER ACTIVITY CENTER (TRANSIT VILLAGE)	9,785	0	0	510	0	0	510	0	10,295

**APPENDIX I: 2014-15 CAPITAL BUDGET**  
(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
PARK AND RIDE AT SW 97 AVENUE AND SW 168 STREET	50	0	92	0	0	0	92	0	142
PARK AND RIDE FACILITY AT QUAIL ROOST DRIVE	2,353	0	0	210	0	0	210	1,306	3,869
PARK AND RIDE LOT AT SW 344 STREET	9,097	382	383	945	0	0	1,710	0	10,807
PARK AND RIDE LOT KENDALL DRIVE	1,279	102	155	0	54	0	311	1,170	2,760
PEDESTRIAN OVERPASS AT UNIVERSITY METRORAIL STATION	1,995	1,000	1,000	165	0	0	2,165	2,468	6,628
RAIL VEHICLE REPLACEMENT	93,346	37,358	0	0	0	0	37,358	246,224	376,928
STATE OF GOOD REPAIR PROJECTS - FTA 5307 FL-90-X832	18,205	0	0	14,000	0	0	14,000	6,000	38,205
STATE ROAD 836 (EAST/WEST) EXPRESS ENHANCED BUS SERVICE	0	663	500	0	0	0	1,163	25,788	26,951
TRACK AND GUIDEWAY REHABILITATION	30,552	9,159	0	0	0	0	9,159	9,556	49,267
TRACTION POWER RECTIFIER TRANSFORMER REPLACEMENT FOR RAIL	190	0	0	2,690	0	0	2,690	10,000	12,880
TRANSIT OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT	2,249	0	0	1,635	0	0	1,635	205	4,089
TRANSPORTATION SECURITY PROJECTS	938	0	0	571	0	0	571	3,213	4,722
UNINTERRUPTED POWER SUPPLY FOR MOVER AND RAIL	474	0	0	1,700	0	0	1,700	0	2,174
Department Total	826,771	128,324	21,532	52,776	647	516	203,795	589,113	1,619,679
Strategic Area Total	1,497,376	350,677	195,466	81,694	21,073	59,580	708,490	1,388,225	3,594,091

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
Recreation and Culture									
<u>Cultural Affairs</u>									
AFRICAN HERITAGE CULTURAL ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	33	393	0	0	0	0	393	574	1,000
ART IN PUBLIC PLACES CONSERVATION AND MAINTENANCE WORK	4,003	0	0	0	0	636	636	0	4,639
COCONUT GROVE PLAYHOUSE	200	1,550	0	0	0	0	1,550	18,250	20,000
CULTURAL AFFAIRS PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	33,567	5,780	0	0	0	0	5,780	15,653	55,000
DADE COUNTY AUDITORIUM - BUILDING BETTER COMMUNITIES BOND PROGRAM	93	963	0	0	0	0	963	2,944	4,000
HISTORY MIAMI	120	1,660	0	0	0	0	1,660	8,220	10,000
JOSEPH CALEB CENTER AUDITORIUM - BUILDING BETTER COMMUNITIES BOND PROGRAM	610	620	0	0	0	0	620	770	2,000
WESTCHESTER ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	243	1,300	0	0	0	0	1,300	6,457	8,000
Department Total	38,869	12,266	0	0	0	636	12,902	52,868	104,639
<u>Library</u>									
ALLAPATTAH BRANCH LIBRARY	0	0	0	0	0	0	0	420	420
COCONUT GROVE BRANCH LIBRARY	418	0	0	0	0	0	0	325	743
CORAL REEF BRANCH LIBRARY	0	0	0	0	0	0	0	570	570
CULMER/OVERTOWN BRANCH LIBRARY PHASE I	105	0	0	0	0	0	0	235	340
DORAL BRANCH LIBRARY	27	0	0	0	0	0	0	9,000	9,027
EDISON BRANCH LIBRARY	0	0	0	0	0	0	0	835	835
GRAPELAND HEIGHTS BRANCH LIBRARY	0	0	0	0	0	0	0	550	550
HIALEAH GARDENS BRANCH LIBRARY	1,329	0	0	0	0	0	0	9,221	10,550
KENDALL BRANCH LIBRARY	421	0	0	0	0	0	0	515	936
KILLIAN BRANCH LIBRARY	2,014	0	0	0	0	0	0	8,986	11,000
LEMON CITY BRANCH LIBRARY	0	0	0	0	0	0	0	305	305
LITTLE RIVER BRANCH LIBRARY	1,824	0	0	0	0	0	0	645	2,469
MIAMI LAKES BRANCH LIBRARY	434	0	0	0	0	0	0	288	722
NORTH CENTRAL BRANCH LIBRARY	0	0	0	0	0	0	0	620	620
NORTH DADE REGIONAL LIBRARY	13	0	0	0	0	0	0	2,287	2,300
NORTH SHORE BRANCH LIBRARY	0	0	0	0	0	0	0	355	355
NORTHEAST REGIONAL LIBRARY	17,415	604	0	0	0	0	604	0	18,019
SOUTH DADE BRANCH LIBRARY	16	0	0	0	0	0	0	189	205
Department Total	24,016	604	0	0	0	0	604	35,346	59,966
<u>Miami Science Museum</u>									
MIAMI SCIENCE MUSEUM - NEW FACILITY IN MUSEUM PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	111,808	53,192	0	0	0	0	53,192	0	165,000
Department Total	111,808	53,192	0	0	0	0	53,192	0	165,000

# **APPENDIX I: 2014-15 CAPITAL BUDGET** (dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<b><u>Non-Departmental</u></b>									
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2004B)	0	0	0	0	0	42	42	0	42
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	309	309	0	309
DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2009A)	0	0	0	0	0	262	262	0	262
DEBT SERVICE - TAMiami PARK (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	110	110	0	110
DEBT SERVICE - TENNIS CENTER RETRACTABLE BLEACHERS (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	191	191	0	191
DEBT SERVICE- BALLPARK STADIUM PROJECT	0	0	0	0	0	2,285	2,285	0	2,285
FLORIDA MEMORIAL UNIVERSITY MULTI-PURPOSE ARENA	0	5,000	0	0	0	0	5,000	0	5,000
MUNICIPAL PROJECT - CULTURAL, LIBRARY, AND MULTICULTURAL EDUCATIONAL FACILITIES	20,780	4,068	0	0	0	0	4,068	19,798	44,646
MUNICIPAL PROJECT - PARK AND RECREATION FACILITIES	102,136	5,776	0	0	0	0	5,776	6,500	114,412
Department Total	122,916	14,844	0	0	0	3,199	18,043	26,298	167,257

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<b><u>Parks, Recreation and Open Spaces</u></b>									
A.D. BARNES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,124	213	0	0	0	0	213	2,663	4,000
AMELIA EARHART PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,198	1,858	0	0	0	0	1,858	18,144	23,200
AMELIA EARHART PARK ADA ACCESSIBILITY IMPROVEMENTS	114	105	0	0	0	0	105	0	219
ARCOLA LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	5,533	100	0	0	0	0	100	667	6,300
BEACH MAINTENANCE FACILITY - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	0	500	500
BIKEPATH IMPROVEMENTS ALONG CANALS - BUILDING BETTER COMMUNITIES BOND PROGRAM	46	0	0	0	0	0	0	954	1,000
BIKEPATH IMPROVEMENTS ON SNAPPER CREEK TRAIL - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	0	500	500
BIKEPATH ON SNAKE CREEK BRIDGE - BUILDING BETTER COMMUNITIES BOND PROGRAM	140	0	0	0	0	0	0	860	1,000
BISCAYNE SHORES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	50	200	0	0	0	0	200	1,250	1,500
BLACK POINT PARK ADA ACCESSIBILITY IMPROVEMENTS	158	38	0	0	0	0	38	0	196
BRIAR BAY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	197	0	0	0	0	0	0	53	250
CAMP MATECUMBE (BOYSTOWN) - BUILDING BETTER COMMUNITIES BOND PROGRAM	526	331	0	0	0	0	331	5,143	6,000
CAMP OWAISSA BAUER - BUILDING BETTER COMMUNITIES BOND PROGRAM	797	0	0	0	0	0	0	203	1,000
CHAPMAN FIELD PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,787	350	0	0	0	0	350	2,863	5,000
CHAPMAN FIELD PARK ADA ACCESSIBILITY IMPROVEMENTS	23	15	0	0	0	0	15	0	38
CHARLES DEERING ESTATE - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,067	658	0	0	0	0	658	3,275	5,000
CHUCK PEZOLDT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	50	554	0	0	0	0	554	3,746	4,350
COLONIAL DRIVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	706	0	0	0	0	0	0	619	1,325
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	2,335	0	0	250	0	0	250	0	2,585
COUNTRY LAKE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	0	2,500	2,500
COUNTRY VILLAGE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,403	0	0	0	0	0	0	175	1,578
CRANDON PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	10,153	1,373	0	0	0	0	1,373	11,474	23,000
CRANDON PARK ADA ACCESSIBILITY IMPROVEMENTS	136	153	0	0	0	0	153	0	289
EDEN LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,013	150	0	0	0	0	150	337	1,500
GLORIA FLOYD AREA - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	0	250	250
GREENWAY BRIDGES PROJECT	763	0	175	0	0	0	175	0	938
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ #51)	4,443	138	0	0	0	0	138	2,582	7,163

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ #51)	5,400	181	0	0	0	0	181	0	5,581
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ #51)	1,950	817	1,945	0	0	0	2,762	1,279	5,991
GREYNOLDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,151	979	0	0	0	0	979	4,870	7,000
HAMMOCKS COMMUNITY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	601	1,649	0	0	0	0	1,649	0	2,250
HAUOVER PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	9,812	1,681	0	0	0	0	1,681	11,506	22,999
HAUOVER PARK ADA ACCESSIBILITY IMPROVEMENTS	135	155	0	0	0	0	155	0	290
HOMESTEAD AIR RESERVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	291	980	0	0	0	0	980	13,786	15,057
HOMESTEAD BAYFRONT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,798	41	0	0	0	0	41	161	4,000
IVES ESTATES DISTRICT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	894	1,646	0	0	0	0	1,646	12,460	15,000
JEFFERSON REAVES SR. PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	94	0	0	0	0	0	0	106	200
KENDALL INDIAN HAMMOCKS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	108	452	0	0	0	0	452	5,440	6,000
KENDALL SOCCER PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,078	142	0	0	0	0	142	780	4,000
LAGO MAR PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	305	0	0	0	0	0	0	694	999
LARRY AND PENNY THOMPSON PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,187	694	0	0	0	0	694	4,719	6,600
LARRY AND PENNY THOMPSON PARK ADA ACCESSIBILITY IMPROVEMENTS	172	116	0	0	0	0	116	0	288
LEISURE LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	87	600	0	0	0	0	600	588	1,275
LOCAL PARKS - COMMISSION DISTRICT 02 - BUILDING BETTER COMMUNITIES BOND PROGRAM	707	335	0	0	0	0	335	703	1,745
LOCAL PARKS - COMMISSION DISTRICT 04 - BUILDING BETTER COMMUNITIES BOND PROGRAM	104	50	0	0	0	0	50	173	327
LOCAL PARKS - COMMISSION DISTRICT 10 - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,185	689	0	0	0	0	689	2,126	4,000
LOCAL PARKS - COMMISSION DISTRICT 11 - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,062	991	0	0	0	0	991	1,447	3,500
LOCAL PARKS - COMMISSION DISTRICT 13 - BUILDING BETTER COMMUNITIES BOND PROGRAM	600	258	0	0	0	0	258	425	1,283
LUDLAM BIKEPATH - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,040	0	0	0	0	0	0	1,735	2,775
MARINA CAPITAL PLAN	542	0	2,439	0	0	831	3,270	7,171	10,983
MARVA BANNERMAN PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	150	0	0	0	0	150	0	150
MATHESON HAMMOCK PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,112	650	0	0	0	0	650	3,238	6,000
MATHESON HAMMOCK PARK ADA ACCESSIBILITY IMPROVEMENTS	116	96	0	0	0	0	96	0	212
MATHESON SETTLEMENT - CRANDON PARK	2,000	0	0	0	0	500	500	1,000	3,500
MEDSOUTH PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	0	700	700

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
NARANJA PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,778	0	0	0	0	0	0	222	2,000
NEW HAITIAN COMMUNITY CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,135	2,226	0	0	0	0	2,226	6,639	10,000
NORTH GLADE PARK (MEADOW WOOD PARK) - BUILDING BETTER COMMUNITIES BOND PROGRAM	196	404	0	0	0	0	404	800	1,400
NORTH SHORECREST AND MILITARY TRAIL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	25	0	0	0	0	0	0	475	500
NORTH TRAIL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,257	164	0	0	0	0	164	338	1,759
OAK GROVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	442	0	0	0	0	0	0	176	618
PARK BENEFIT DISTRICT (PBD) NO. 1 LOCAL PARK DEVELOPMENT	8,695	0	0	0	0	1,566	1,566	4,456	14,717
PARK BENEFIT DISTRICT (PBD) NO. 2 LOCAL PARK DEVELOPMENT	13,375	0	0	0	0	2,809	2,809	7,675	23,859
PARK BENEFIT DISTRICT (PBD) NO. 3 LOCAL PARK DEVELOPMENT	7,075	0	0	0	0	1,125	1,125	1,510	9,710
POOL CAPITAL IMPROVEMENTS - SAFE NEIGHBORHOOD PARKS (SNP)	496	460	0	0	0	0	460	0	956
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM - LOCAL PARK IMPROVEMENTS	600	395	0	0	0	0	395	0	995
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM V - LOCAL PARK IMPROVEMENTS	211	484	0	0	0	0	484	0	695
REDLAND FRUIT AND SPICE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,644	50	0	0	0	0	50	1,306	4,000
RIVER OF GRASS GREENWAY	750	0	250	0	0	0	250	0	1,000
ROYAL COLONIAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	28	0	0	0	0	0	0	1,372	1,400
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - MISCELLANEOUS CAPITAL IMPROVEMENTS	0	473	0	0	0	0	473	0	473
SERGEANT JOSEPH DELANCY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,239	0	0	0	0	0	0	1,261	2,500
SHARMAN PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	200	400	0	0	0	0	400	0	600
SOUTH DADE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	534	1,666	0	0	0	0	1,666	2,800	5,000
SOUTHRIDGE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,622	0	0	0	0	0	0	4,978	7,600
TAMIAMI PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,189	0	0	0	0	0	0	6,811	8,000
TRAIL GLADES RANGE - BUILDING BETTER COMMUNITIES BOND PROGRAM	7,339	1,761	0	0	0	0	1,761	2,000	11,100
TREE ISLANDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	697	570	0	0	0	0	570	3,733	5,000
TROPICAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	9,936	2,964	0	0	0	0	2,964	2,100	15,000
TROPICAL PARK ADA ACCESSIBILITY IMPROVEMENTS	236	72	0	0	0	0	72	0	308
WEST KENDALL DISTRICT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	325	1,675	0	0	0	0	1,675	21,000	23,000
WEST PERRINE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	227	4,090	0	0	0	0	4,090	683	5,000
WEST PERRINE SENIOR CITIZEN CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	10	0	0	0	0	0	0	490	500
WILD LIME PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	75	125	0	0	0	0	125	521	721

**APPENDIX I: 2014-15 CAPITAL BUDGET**  
(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
ZOO MIAMI - CONSTRUCTION OF PHASE III ZOOWIDE IMPROVEMENTS AND ENTRY - BUILDING BETTER COMMUNITIES BOND PROGRAM	8,320	2,375	0	0	0	0	2,375	1,305	12,000
ZOO MIAMI - CONSTRUCTION OF PHASE V - FLORIDA EXHIBIT - BUILDING BETTER COMMUNITIES BOND PROGRAM	11,147	26,902	0	0	0	824	27,726	8,208	47,081
Department Total	157,096	66,844	4,809	250	0	7,655	79,558	214,724	451,378
<b><u>Regulatory and Economic Resources</u></b>									
HISTORIC PRESERVATION FOR CDBG ELIGIBLE PROJECTS	90	0	0	90	0	0	90	0	180
Department Total	90	0	0	90	0	0	90	0	180
<b><u>Vizcaya Museum and Gardens</u></b>									
RESTORATION AND ENHANCEMENT TO VIZCAYA MUSEUM AND GARDENS - MISCELLANEOUS PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	5,378	62	0	0	0	0	62	0	5,440
RESTORATION AND ENHANCEMENT TO VIZCAYA MUSEUM AND GARDENS - PHASE II, III AND IV (SCHEMATIC) PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	5,233	4,833	0	0	0	0	4,833	15,589	25,655
TICKET BOOTH	25	0	0	0	0	175	175	0	200
Department Total	10,636	4,895	0	0	0	175	5,070	15,589	31,295
Strategic Area Total	465,431	152,645	4,809	340	0	11,665	169,459	344,825	979,715



# **APPENDIX I: 2014-15 CAPITAL BUDGET** (dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
Neighborhood and Infrastructure									
<u>Animal Services</u>									
NEW ANIMAL SHELTER	9,135	13,205	0	0	0	2,755	15,960	3,866	28,961
Department Total	9,135	13,205	0	0	0	2,755	15,960	3,866	28,961
<u>Non-Departmental</u>									
DEBT SERVICE - PUBLIC SERVICE TAX BONDS (SERIES 2011)	0	0	0	0	0	1,150	1,150	0	1,150
MUNICIPAL PROJECT - WATER, SEWER, AND FLOOD CONTROL SYSTEMS	26,753	13,884	0	0	0	0	13,884	4,037	44,674
PURCHASE DEVELOPMENT RIGHTS FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM	7,301	3,000	0	0	0	0	3,000	21,889	32,190
QNIP INFRASTRUCTURE AND PARKS IMPROVEMENTS - UNALLOCATED BALANCE	0	2,482	0	0	0	101	2,583	0	2,583
Department Total	34,054	19,366	0	0	0	1,251	20,617	25,926	80,597
<u>Parks, Recreation and Open Spaces</u>									
LOT CLEARING	0	0	0	0	0	830	830	0	830
RIGHT-OF-WAY ASSETS AND AESTHETICS MANAGEMENT PROJECTS	0	0	0	0	0	350	350	0	350
Department Total	0	0	0	0	0	1,180	1,180	0	1,180

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<b><u>Public Works and Waste Management</u></b>									
58 STREET HOME CHEMICAL COLLECTION CENTER AND AREA DRAINAGE IMPROVEMENTS	554	0	0	0	0	400	400	1,696	2,650
58 STREET TRUCKWASH FACILITY	1,690	0	0	0	0	110	110	0	1,800
BIKEPATH CONSTRUCTION ON WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	0	0	0	0	0	120	120
BIKEPATHS CONSTRUCTION IN DISTRICT 10	245	0	0	0	0	0	0	455	700
CENTRAL TRANSFER STATION COMPACTOR REPLACEMENT	4,245	0	0	0	0	300	300	355	4,900
COLLECTION FACILITY IMPROVEMENTS	266	0	0	0	0	292	292	1,662	2,220
DE SOTO FOUNTAIN ROUNDABOUT	0	0	0	0	0	200	200	0	200
DISPOSAL FACILITIES IMPROVEMENTS	250	0	0	0	0	540	540	860	1,650
DISPOSAL FACILITY EXIT SCALES	0	0	0	0	0	50	50	50	100
DISPOSAL SYSTEM FACILITIES BACKUP POWER GENERATORS	350	0	0	0	0	0	0	570	920
DRAINAGE IMPROVEMENT MATERIALS	200	0	0	0	0	200	200	1,000	1,400
DRAINAGE IMPROVEMENTS CARIBBEAN BOULEVARD AT THE C-1N CANAL CROSSING	649	0	0	0	0	2,135	2,135	241	3,025
DRAINAGE IMPROVEMENTS CORAL WAY TO SW 21 STREET FROM SW 67 AVENUE TO SW 72 AVENUE	0	0	0	0	0	0	0	750	750
DRAINAGE IMPROVEMENTS NORTH MIAMI BEACH BOULEVARD	0	0	0	0	0	0	0	1,500	1,500
DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 100 STREET FROM NW 34 AVENUE TO NW 36 AVENUE	0	0	0	0	0	0	0	500	500
DRAINAGE IMPROVEMENTS SW 127 AVENUE TO SW 128 AVENUE FROM SW 58 STREET TO SW 65 STREET	0	110	0	0	0	0	110	640	750
DRAINAGE IMPROVEMENTS SW 157 AVENUE FROM SW 42 STREET TO SW 64 STREET (SW 157 AVENUE CANAL)	909	471	220	0	0	0	691	0	1,600
DRAINAGE IMPROVEMENTS SW 72 STREET TO SW 80 STREET FROM SW 52 AVENUE TO SW 57 AVENUE	0	0	0	0	0	0	0	1,000	1,000
DRAINAGE IMPROVEMENTS SW 92 AVENUE FROM WEST FLAGLER STREET TO SW 8 STREET	0	0	0	0	0	0	0	1,250	1,250
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 01	245	1,649	0	0	0	0	1,649	3,242	5,136
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 02	136	1,183	0	0	0	0	1,183	0	1,319
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 03	65	70	0	0	0	0	70	0	135
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 04	65	335	0	0	0	0	335	560	960
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 05	0	0	0	0	0	0	0	1,000	1,000
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 06	121	1,448	0	0	0	0	1,448	3,336	4,905
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 07	60	640	0	0	0	0	640	570	1,270
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 08	65	464	0	0	0	0	464	0	529
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 10	634	639	0	0	0	0	639	0	1,273
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 11	992	1,481	0	0	0	0	1,481	185	2,658
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 12	65	920	0	0	0	0	920	2,400	3,385
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 13	107	73	0	0	0	0	73	300	480
DRAINAGE RETROFIT OF ARTERIAL ROADWAYS	1,000	0	0	0	0	1,000	1,000	5,000	7,000

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
ENVIRONMENTAL IMPROVEMENTS	475	0	0	0	0	200	200	600	1,275
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 01	375	750	0	0	0	0	750	375	1,500
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 02	1,296	750	0	0	0	0	750	254	2,300
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 03	500	410	0	0	0	0	410	0	910
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 04	975	275	0	0	0	0	275	0	1,250
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 05	400	177	0	0	0	0	177	0	577
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 06	811	1,500	0	0	0	0	1,500	2,912	5,223
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 07	2,371	1,300	0	0	0	0	1,300	2,180	5,851
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 08	1,844	1,250	0	0	0	0	1,250	2,410	5,504
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 09	2,943	675	0	0	0	0	675	382	4,000
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 10	11,016	1,153	0	0	0	0	1,153	0	12,169
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 11	3,470	911	0	0	0	0	911	119	4,500
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 12	500	441	0	0	0	0	441	0	941
LOCAL DRAINAGE IMPROVEMENTS	6,853	3,413	0	0	0	0	3,413	1,790	12,056
LOCAL DRAINAGE IMPROVEMENTS FOR COMMUNITY RATING SYSTEM PROGRAM	1,000	0	0	0	0	1,000	1,000	5,000	7,000
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 01	0	0	0	0	0	0	0	1,500	1,500
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 02	0	0	0	0	0	0	0	1,670	1,670
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 04	0	0	0	0	0	0	0	1,600	1,600
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 07	0	0	0	0	0	0	0	1,370	1,370
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 08	0	325	0	0	0	0	325	3,902	4,227
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 10	542	0	0	0	0	0	0	5,013	5,555
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 11	0	0	0	0	0	0	0	4,875	4,875
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 12	0	0	0	0	0	0	0	4,633	4,633
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 13	0	0	0	0	0	0	0	1,638	1,638
MIAMI RIVER GREENWAY	4,086	1,397	0	0	0	0	1,397	2,017	7,500
MUNISPORT LANDFILL CLOSURE GRANT	20,117	4,000	0	0	0	1,000	5,000	9,701	34,818
NORTH DADE LANDFILL EAST CELL CLOSURE	0	0	0	0	0	0	0	20,050	20,050
NORTH DADE LANDFILL EXPANSION/IMPROVEMENTS	0	0	0	0	0	0	0	6,800	6,800

**APPENDIX I: 2014-15 CAPITAL BUDGET**  
(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
NORTH DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II	1,125	120	0	0	0	0	120	955	2,200
NORTH DADE LANDFILL GROUNDWATER REMEDIATION	0	0	0	0	0	100	100	1,400	1,500
NORTHEAST TRANSFER STATION IMPROVEMENTS	1,158	0	0	0	0	200	200	4,242	5,600
OLD SOUTH DADE LANDFILL RECLAIMED WATER FORCE MAIN	35	0	0	0	0	90	90	400	525
OLD SOUTH DADE LANDFILL STORMWATER PUMP STATION MODIFICATIONS	20	0	0	0	0	515	515	15	550
OLINDA PARK REMEDIATION	2,380	0	0	0	0	100	100	0	2,480
REPLACEMENT OF SCALES AT DISPOSAL FACILITIES	0	0	0	0	0	0	0	200	200
RESERVE FOR HIGH PRIORITY DRAINAGE PROJECTS	500	0	0	0	0	500	500	2,500	3,500
RESOURCES RECOVERY - CAPITAL IMPROVEMENT PROJECTS	3,512	0	0	0	0	7,420	7,420	7,968	18,900
RESOURCES RECOVERY ASH LANDFILL CELL 19 CLOSURE	855	2,280	0	0	0	0	2,280	865	4,000
RESOURCES RECOVERY ASH LANDFILL CELL 20 CLOSURE	0	0	0	0	0	0	0	5,250	5,250
ROADWAY DRAINAGE IMPROVEMENTS IN UNINCORPORATED MIAMI-DADE COUNTY	4,250	0	0	0	0	2,125	2,125	5,000	11,375
SCALEHOUSE EXPANSION PROJECT	995	0	0	0	0	15	15	1,590	2,600
SEABOARD ACRES/LARCHMONT PUMP STATION RETROFIT	715	0	0	0	0	1,845	1,845	720	3,280
SHOP 3A NEW FACILITY BUILDING	512	0	0	0	0	150	150	2,238	2,900
SOUTH DADE LANDFILL CELL 4 CLOSURE	0	0	0	0	0	0	0	16,000	16,000
SOUTH DADE LANDFILL CELL 4 GAS EXTRACTION AND ODOR CONTROL	565	0	0	0	0	370	370	565	1,500
SOUTH DADE LANDFILL CELL 5 CLOSURE	0	0	0	0	0	0	0	18,000	18,000
SOUTH DADE LANDFILL CELL 5 CONSTRUCTION	5,623	180	0	0	0	20	200	11,177	17,000
SOUTH DADE LANDFILL EXPANSION IMPROVEMENTS	0	0	0	0	0	0	0	5,300	5,300
SOUTH DADE LANDFILL GROUNDWATER REMEDIATION	653	378	0	0	0	13	391	176	1,220
STORMWATER PUMP STATION / CONTROL STRUCTURES UPGRADE	609	0	0	0	0	91	91	0	700
TAYLOR PARK REMEDIATION	0	0	0	0	0	0	0	3,500	3,500
TRASH AND RECYCLING CENTER IMPROVEMENTS	1,172	0	0	0	0	200	200	4,003	5,375
VENETIAN BRIDGE RESTORATION	98	10,002	0	0	0	0	10,002	0	10,100
VIRGINIA KEY LANDFILL CLOSURE	1,242	4,542	0	0	0	0	4,542	39,866	45,650
WEST TRANSFER STATION IMPROVEMENTS	211	0	0	0	0	300	300	389	900
WEST/SOUTHWEST TRASH AND RECYCLING CENTER	271	0	0	0	0	0	0	1,759	2,030
Department Total	98,988	45,712	220	0	0	21,481	67,413	244,111	410,512

# **APPENDIX I: 2014-15 CAPITAL BUDGET** (dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<u>Regulatory and Economic Resources</u>									
ABANDONED VEHICLE REMOVAL IN THE UNINCORPORATED MUNICIPAL SERVICE AREA	0	0	0	0	0	10	10	0	10
BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION	1,750	0	200	0	0	1,250	1,450	0	3,200
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	153,964	6,553	100	0	0	5,250	11,903	60,227	226,094
MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT	41,901	680	400	0	0	0	1,080	30,000	72,981
UNSAFE STRUCTURES BOARD-UP	0	0	0	0	0	200	200	0	200
UNSAFE STRUCTURES DEMOLITION	0	0	0	0	0	800	800	0	800
Department Total	197,615	7,233	700	0	0	7,510	15,443	90,227	303,285

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<u>Water and Sewer</u>									
AUTOMATION OF WATER TREATMENT PLANTS	1,977	750	0	0	0	0	750	852	3,579
CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	8,252	10,125	0	0	0	0	10,125	444,616	462,993
CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	4,150	1,152	0	0	0	0	1,152	61,009	66,311
CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	0	0	0	0	0	0	0	53,368	53,368
CORROSION CONTROL FACILITIES IMPROVEMENTS	415	500	0	0	0	0	500	6,700	7,615
EXTENSION OF SEWER SYSTEM TO COMMERCIAL AND INDUSTRIAL CORRIDORS OF THE COUNTY AS PER BCC RESOLUTION R-537-14 - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	0	126,000	126,000
GRAVITY SEWER RENOVATIONS	18,278	1,115	0	0	0	0	1,115	9,361	28,754
LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS	25,043	2,704	0	0	0	3,240	5,944	38,550	69,537
MIAMI SPRINGS CONSTRUCTION FUND - WASTEWATER	982	0	0	0	0	100	100	244	1,326
MIAMI SPRINGS CONSTRUCTION FUND - WATER	653	0	0	0	0	34	34	0	687
NEEDS ASSESSMENTS PROJECTS - GENERAL OBLIGATION BONDS (GOB)	5,922	4,064	0	0	0	0	4,064	10,558	20,544
NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	0	0	0	0	0	0	0	193,727	193,727
NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	284	162	0	0	0	780	942	272,196	273,422
NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS	0	0	0	0	0	0	0	15,709	15,709
NW 37 AVE INDUSTRIAL DEVELOPMENT AREA - GENERAL OBLIGATION BONDS (GOB)	724	1,000	0	0	0	0	1,000	8,497	10,221
OUTFALL LEGISLATION	500	1,188	0	0	0	19,500	20,688	3,390,953	3,412,141
PEAK FLOW MANAGEMENT FACILITIES	27,442	5,632	0	0	0	11,499	17,131	505,807	550,380
PERRINE / CUTLER IMPROVEMENTS - GENERAL OBLIGATION BONDS (GOB)	12,222	1,866	0	0	0	0	1,866	934	15,022
PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES	2,163	3,215	0	0	0	0	3,215	33,189	38,567
PUMP STATION IMPROVEMENTS PROGRAM	20,609	15,000	0	0	0	0	15,000	160,600	196,209
SAFE DRINKING WATER ACT MODIFICATIONS-SWT RULE AND D-DBP	13,501	300	1,000	0	0	0	1,300	571,153	585,954
SANITARY SEWER SYSTEM EXTENSION	65,890	2,619	0	0	0	461	3,080	402,490	471,460
SANITARY SEWER SYSTEM IMPROVEMENTS	9,120	0	0	0	0	300	300	2,400	11,820
SEWER PUMP STATION SYSTEMS - CONSENT DECREE PROJECTS	9,730	5,708	0	0	0	0	5,708	91,330	106,768
SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	21,613	4,048	0	0	0	0	4,048	390,793	416,454
SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	658	1,312	0	0	0	0	1,312	290,635	292,605
SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION	42,250	1,008	0	0	0	0	1,008	0	43,258
SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III	1,271	0	0	0	0	0	0	168,404	169,675
SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD	12,265	3,400	0	0	0	1,500	4,900	151,969	169,134
SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	0	0	0	0	0	0	0	12,372	12,372
SYSTEM ENHANCEMENTS - GENERAL OBLIGATION BONDS (GOB)	4,912	400	0	0	0	0	400	1,400	6,712

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
SYSTEM IMPROVEMENTS PROJECT - GENERAL OBLIGATION BONDS (GOB)	8,610	1,256	0	0	0	0	1,256	6,788	16,654
UPGRADE OF MIAMI SPRINGS PUMP STATIONS - GENERAL OBLIGATION BONDS (GOB)	567	200	0	0	0	0	200	71	838
WASTEWATER COLLECTION AND TRANSMISSION LINES - CONSENT	33,680	12,471	0	0	0	7,692	20,163	337,138	390,981
WASTEWATER COMMERCIAL CORRIDORS ECONOMIC DEVELOPMENT	0	0	0	0	0	0	0	273,601	273,601
WASTEWATER EQUIPMENT AND VEHICLES	53,559	0	0	0	0	23,075	23,075	41,041	117,675
WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES	1,950	4,524	0	0	0	0	4,524	137,463	143,937
WASTEWATER PIPES AND INFRASTRUCTURE PROJECTS	23,454	0	0	0	0	3,000	3,000	29,053	55,507
WASTEWATER SYSTEM MAINTENANCE AND UPGRADES	63,071	0	0	0	0	15,717	15,717	248,447	327,235
WASTEWATER TELEMETERING SYSTEM	6,828	0	0	0	0	700	700	1,279	8,807
WASTEWATER TREATMENT PLANT AUTOMATION ENHANCEMENTS	500	1,500	0	0	0	0	1,500	0	2,000
WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS	23,488	8,346	0	0	0	0	8,346	994,933	1,026,767
WASTEWATER TREATMENT PLANTS EFFLUENT REUSE	0	0	0	0	0	0	0	95,000	95,000
WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES	700	2,204	0	0	0	0	2,204	13,846	16,750
WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION	56,717	0	0	0	0	12,245	12,245	45,516	114,478
WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	116,157	25,300	0	0	0	1,658	26,958	1,856,698	1,999,813
WATER EQUIPMENT AND VEHICLES	38,866	0	0	0	0	15,708	15,708	90,000	144,574
WATER GENERAL MAINTENANCE AND OFFICE FACILITIES	1,150	3,652	0	0	0	0	3,652	55,063	59,865
WATER MAIN EXTENSIONS	6,610	0	0	0	0	1,000	1,000	7,000	14,610
WATER PIPES AND INFRASTRUCTURE PROJECTS	39,898	0	0	0	0	8,000	8,000	35,710	83,608
WATER SYSTEM FIRE HYDRANT INSTALLATION	28,156	0	0	0	0	2,000	2,000	20,500	50,656
WATER SYSTEM MAINTENANCE AND UPGRADES	113,994	0	0	0	0	20,547	20,547	274,860	409,401
WATER TELEMETERING SYSTEM ENHANCEMENTS	4,865	433	0	0	0	700	1,133	11,299	17,297
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	6,189	9,884	0	0	0	0	9,884	96,792	112,865
WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS	45,609	0	0	0	0	0	0	18,915	64,524
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	3,460	4,800	0	0	0	0	4,800	76,150	84,410
WATER TREATMENT PLANTS MISCELLANEOUS UPGRADES	9,863	4,973	0	0	0	0	4,973	12,520	27,356
WATER TREATMENT PLANTS REPLACEMENT AND RENOVATIONS	27,072	1,750	0	0	0	6,487	8,237	19,590	54,899
Department Total	1,025,839	148,561	1,000	0	0	155,943	305,504	12,215,089	13,546,432
Strategic Area Total	1,365,631	234,077	1,920	0	0	190,120	426,117	12,579,219	14,370,967

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
Health and Human Services									
<u>Community Action and Human Services</u>									
CAHSD FACILITIES PREVENTATIVE MAINTENANCE	200	0	0	0	0	950	950	0	1,150
CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS - BUILDING BETTER COMMUNITIES BOND PROGRAM	606	386	0	0	0	0	386	6,508	7,500
KENDALL COMPLEX COTTAGES REFURBISHMENT - BUILDING BETTER COMMUNITIES BOND PROGRAM	10	740	0	0	0	0	740	6,750	7,500
NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,875	1,331	0	0	0	0	1,331	11,794	15,000
REGIONAL HEAD START CENTER (ARCOLA LAKE) - BUILDING BETTER COMMUNITIES BOND PROGRAM	7,959	162	0	0	0	0	162	0	8,121
Department Total	10,650	2,619	0	0	0	950	3,569	25,052	39,271
<u>Homeless Trust</u>									
CONSTRUCT SECOND DOMESTIC VIOLENCE SHELTER	391	0	0	0	0	1,093	1,093	6,516	8,000
Department Total	391	0	0	0	0	1,093	1,093	6,516	8,000
<u>Jackson Health System</u>									
CRITICAL INFRASTRUCTURE PROJECTS	13,827	14,974	0	0	0	0	14,974	147,000	175,801
FACILITY IMPROVEMENTS AND RELATED EQUIPMENT	14,331	42,073	0	2,123	0	14,751	58,947	389,703	462,982
INFORMATION TECHNOLOGY PROJECTS	5,569	27,846	0	0	0	8,799	36,645	231,531	273,745
MEDICAL EQUIPMENT	4,001	20,004	0	0	0	8,799	28,803	226,123	258,927
Department Total	37,728	104,897	0	2,123	0	32,350	139,370	994,357	1,171,455



# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<b><u>Non-Departmental</u></b>									
DEBT SERVICE - BUSES FOR COMMUNITY ACTION AND HUMAN SERVICES (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	338	338	0	338
DEBT SERVICE - CAROL CITY COMMUNITY CENTER (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	460	460	0	460
DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET SERIES 2008B)	0	0	0	0	0	785	785	0	785
DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	256	256	0	256
DEBT SERVICE - PUBLIC HEALTH TRUST (CAPITAL ASSET SERIES 2009A)	0	0	0	0	0	3,841	3,841	0	3,841
DEBT SERVICE - PUBLIC HEALTH TRUST (SUNSHINE STATES SERIES 2011A)	0	0	0	0	0	1,256	1,256	0	1,256
DEBT SERVICE - PUBLIC HEALTH TRUST EQUIPMENT (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	6,000	6,000	0	6,000
DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 2007)	0	0	0	0	0	1,013	1,013	0	1,013
DEBT SERVICE - PUBLIC HOUSING PROJECTS (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	664	664	0	664
DEBT SERVICE- SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	975	975	0	975
FLORIDA INTERNATIONAL UNIVERSITY COLLEGE OF MEDICINE AMBULATORY CARE CENTER	3,007	2,993	0	0	0	0	2,993	4,000	10,000
HEALTH CARE FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM	7,590	5,378	0	0	0	0	5,378	4,032	17,000
MIAMI BEACH COMMUNITY HEALTH CENTER	7,387	0	0	0	0	0	0	613	8,000
MUNICIPAL PROJECT - EMERGENCY AND HEALTH CARE FACILITIES	0	0	0	0	0	0	0	7,500	7,500
NOT-FOR-PROFIT CAPITAL FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM	26,225	1,985	0	0	0	0	1,985	1,790	30,000
UNIVERSITY OF MIAMI (UM)/JACKSON MEMORIAL HOSPITAL (JMH) CENTER OF EXCELLENCE FOR HEARING AND COMMUNICATION DISORDERS	3,500	1,500	0	0	0	0	1,500	0	5,000
Department Total	47,709	11,856	0	0	0	15,588	27,444	17,935	93,088
<b><u>Public Housing and Community Development</u></b>									
ARCHITECTURAL AND INSPECTION SERVICES CAPITAL FUND PROGRAMS (CFP)	777	0	0	767	0	0	767	2,100	3,644
NON-DWELLING STRUCTURE CAPITAL FUND PROGRAM (CFP)	34	0	0	28	0	0	28	38	100
SITE IMPROVEMENTS AND DWELLING STRUCTURES CAPITAL FUND PROGRAMS (CFP)	7,097	0	0	5,805	0	0	5,805	10,108	23,010
Department Total	7,908	0	0	6,600	0	0	6,600	12,246	26,754
Strategic Area Total	104,386	119,372	0	8,723	0	49,981	178,076	1,056,106	1,338,568

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	-----2014-15-----					14-15 Total	Future	Projected Total Cost
		Bonds	State	Federal	Gas Tax	Other			
Economic Development									
<u>Internal Services</u>									
DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,818	774	0	0	0	0	774	0	10,592
DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,475	25	0	0	0	0	25	92	10,592
DISTRICT 03 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	7,385	3,207	0	0	0	0	3,207	0	10,592
DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,091	25	0	0	0	0	25	1,476	10,592
DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	0	0	0	0	0	0	0	5,592	5,592
DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	4,033	6,559	0	0	0	0	6,559	0	10,592
DISTRICT 08 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,567	25	0	0	0	0	25	0	10,592
DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,100	1,900	0	0	0	0	1,900	3,592	10,592
DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	51	409	0	0	0	0	409	10,132	10,592
DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	2,851	2,741	0	0	0	0	2,741	0	5,592
HISTORIC HAMPTON HOUSE RESTORATION	7,527	1,763	0	0	0	0	1,763	0	9,290
REDEVELOP RICHMOND HEIGHTS SHOPPING CENTER	500	211	0	0	0	0	211	2,889	3,600
Department Total	67,398	17,639	0	0	0	0	17,639	23,773	108,810
<u>Non-Departmental</u>									
ECONOMIC DEVELOPMENT FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	0	75,000	75,000
ECONOMIC DEVELOPMENT IN TARGETED URBAN AREAS (TUA) - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	3,000	0	0	0	0	3,000	12,000	15,000
MARTIN LUTHER KING BUSINESS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	976	412	0	0	0	0	412	3,612	5,000
Department Total	976	3,412	0	0	0	0	3,412	90,612	95,000
<u>Public Housing and Community Development</u>									
HOPE VI - SCOTT/CARVER HOMES HOUSING PROJECT - PHASE 3	912	0	0	0	0	0	0	8,641	9,553
NEW ELDERLY UNITS AT ELIZABETH VIRRRICK II	19	0	0	0	0	0	0	9,981	10,000
NEW FAMILY UNITS AT LINCOLN GARDENS	19	0	0	0	0	0	0	12,281	12,300
NEW FAMILY UNITS AT VICTORY HOMES	19	0	0	0	0	0	0	9,981	10,000
Department Total	969	0	0	0	0	0	0	40,884	41,853
Strategic Area Total	69,343	21,051	0	0	0	0	21,051	155,269	245,663

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
General Government									
<u>Community Information and Outreach</u>									
COMMISSION CHAMBERS A/V UPGRADES AND REPLACEMENT	50	0	0	0	0	30	30	0	80
VIDEO PRODUCTION EQUIPMENT FOR MIAMI-DADE TV	489	0	0	0	0	400	400	150	1,039
Department Total	539	0	0	0	0	430	430	150	1,119
<u>County Commission</u>									
AUTOMATED AGENDA MANAGEMENT SOFTWARE	0	0	0	0	0	50	50	100	150
Department Total	0	0	0	0	0	50	50	100	150
<u>Elections</u>									
AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL - POLLING LOCATIONS	1,146	186	0	0	0	0	186	0	1,332
Department Total	1,146	186	0	0	0	0	186	0	1,332
<u>Finance</u>									
A/P CONSOLIDATED INVOICE IMAGING AND WORKFLOW	2,518	0	0	0	0	610	610	0	3,128
ELECTRONIC DATA MANAGEMENT SYSTEM (EDMS)	300	0	0	0	0	50	50	0	350
FINANCE TECHNOLOGY IMPROVEMENT FUND	600	0	0	0	0	100	100	0	700
Department Total	3,418	0	0	0	0	760	760	0	4,178
<u>Information Technology</u>									
FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION	10,167	12,148	0	0	0	0	12,148	23,685	46,000
Department Total	10,167	12,148	0	0	0	0	12,148	23,685	46,000

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	Prior Years	-----2014-15-----					14-15 Total	Future	Projected Total Cost
		Bonds	State	Federal	Gas Tax	Other			
<u>Internal Services</u>									
ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS	160	665	0	0	0	0	665	375	1,200
ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA	0	0	0	0	0	0	0	5,490	5,490
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES	24,331	21	0	0	0	0	21	14,648	39,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 5	0	300	0	0	0	0	300	2,700	3,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6	16	0	0	0	0	0	0	4,084	4,100
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 9	0	0	0	0	0	0	0	4,500	4,500
AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,747	250	0	0	0	0	250	4,436	7,433
BUILD OUT AND PURCHASE OF OVERTOWN TOWER 2	102,250	2,525	0	0	0	0	2,525	7,880	112,655
BUILD OUT SECURITY OPERATIONS AT INTEGRATED COMMAND FACILITY	0	0	0	0	0	0	0	600	600
BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES	6,846	293	0	0	0	0	293	1,061	8,200
CENTRAL SUPPORT FACILITY CHILLER	130	3,120	0	0	0	0	3,120	250	3,500
CULTURAL PLAZA RENOVATION AND REHABILITATION	0	0	0	0	0	0	0	700	700
DATA PROCESSING AND COMMUNICATIONS CENTER FIRE SUPPRESSION	0	0	0	0	0	0	0	1,000	1,000
DATA PROCESSING CENTER FACILITY REFURBISHMENT	2,198	1,611	0	0	0	0	1,611	0	3,809
DOWNTOWN GOVERNMENT FACILITIES FIRE ALARM SYSTEM	2,174	26	0	0	0	0	26	0	2,200
EQUIPMENT MANAGEMENT SYSTEM CONVERSION (EMS)	1,580	0	0	0	0	900	900	0	2,480
FIRE CODE COMPLIANCE	0	200	0	0	0	0	200	1,200	1,400
FLEET FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS	2,652	0	0	0	0	1,358	1,358	900	4,910
FLEET SHOP 3C - ADDITIONAL SERVICE BAYS	3,393	0	0	0	0	2,427	2,427	0	5,820
MAIN BRANCH LIBRARY AND CULTURAL CENTER PLAZA	0	0	0	0	0	0	0	1,765	1,765
MEDICAL EXAMINER BUILDING EQUIPMENT REFURBISHMENT	1,510	506	0	0	0	0	506	1,184	3,200
NEW NORTH DADE GOVERNMENT CENTER	0	0	0	0	0	0	0	7,500	7,500
NORTH DADE JUSTICE CENTER FACILITY REFURBISHMENT - BUILDING BETTER COMMUNITIES BOND PROGRAM	401	99	0	0	0	0	99	0	500
STEPHEN P. CLARK CENTER FACILITY REFURBISHMENT - LIFE SAFETY	1,981	19	0	0	0	0	19	0	2,000
STEPHEN P. CLARK CENTER FACILITY SYSTEMS REFURBISHMENT	2,917	483	0	0	0	0	483	0	3,400
Department Total	155,286	10,118	0	0	0	4,685	14,803	60,273	230,362

# APPENDIX I: 2014-15 CAPITAL BUDGET

(dollars in thousands)

Strategic Area / Department	-----2014-15-----						14-15 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<b><u>Non-Departmental</u></b>									
AMERICAN WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	0	0	0	0	15	15	0	15
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2004B)	0	0	0	0	0	37	37	0	37
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	235	235	0	235
DEBT SERVICE - AMERICAN WITH DISABILITES ACT (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	316	316	0	316
DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET SERIES 2004B)	0	0	0	0	0	45	45	0	45
DEBT SERVICE - CYBER SECURITY PHASE 1 (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	700	700	0	700
DEBT SERVICE - CYBER SECURITY PHASE 2 (CAPITAL ASSET SERIES 2009A)	0	0	0	0	0	862	862	0	862
DEBT SERVICE - ELECTION FACILITIES ( CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	743	743	0	743
DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2013A)	0	0	0	0	0	593	593	0	593
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2004B)	0	0	0	0	0	111	111	0	111
DEBT SERVICE - ELECTIONS OPTICAL SCAN VOTING EQUIPMENT (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	847	847	0	847
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET 2013A)	0	0	0	0	0	3,537	3,537	0	3,537
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING IMPLEMENTATION AND HARDWARE (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	422	422	0	422
DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2009B)	0	0	0	0	0	289	289	0	289
DEBT SERVICE - RETROFIT TELECOMMUNICATION TOWERS PHASE 1 (SUNSHINE STATE SERIES 2011A)	0	0	0	0	0	472	472	0	472
MUNICIPAL PROJECT - PUBLIC SERVICE OUTREACH FACILITIES	13,810	12,164	0	0	0	0	12,164	42,989	68,963
PUERTO RICAN COMMUNITY CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	500	0	0	0	0	500	2,000	2,500
RESERVE - REPAIRS AND RENOVATION	0	0	0	0	0	1,840	1,840	0	1,840
Department Total	13,810	12,664	0	0	0	11,064	23,728	44,989	82,527
Strategic Area Total	184,366	35,116	0	0	0	16,989	52,105	129,197	365,668
Grand Total	3,912,065	967,871	202,195	90,757	21,073	366,847	1,648,742	16,171,942	21,732,749

**APPENDIX J: Capital Unfunded Project Summary by Strategic Area and Department**  
(dollars in thousands)

Strategic Area / Department	# of Projects	Estimated Total Cost
<b>Public Safety</b>		
Corrections and Rehabilitation	17	\$422,625
Fire Rescue	24	\$125,653
Information Technology	1	\$43,700
Judicial Administration	1	\$3,200
Medical Examiner	4	\$375
Police	44	\$226,667
<b>Strategic Area Total</b>	<b>91</b>	<b>\$822,220</b>
<b>Transportation</b>		
Aviation	8	\$382,000
Port of Miami	11	\$172,505
Public Works and Waste Management	12	\$965,139
Transit	11	\$994,900
<b>Strategic Area Total</b>	<b>42</b>	<b>\$2,514,544</b>
<b>Recreation and Culture</b>		
Cultural Affairs	5	\$28,458
Parks, Recreation and Open Spaces	67	\$849,514
Vizcaya Museum and Gardens	7	\$48,169
<b>Strategic Area Total</b>	<b>79</b>	<b>\$926,141</b>
<b>Neighborhood and Infrastructure</b>		
Internal Services	1	\$350
Parks, Recreation and Open Spaces	1	\$5,290
Public Works and Waste Management	3	\$352,682
Regulatory and Economic Resources	1	\$20,000
<b>Strategic Area Total</b>	<b>6</b>	<b>\$378,322</b>
<b>Health and Human Services</b>		
Community Action and Human Services	5	\$13,632
Homeless Trust	1	\$175,000
Public Housing and Community Development	1	\$33,068
<b>Strategic Area Total</b>	<b>7</b>	<b>\$221,700</b>
<b>General Government</b>		
Elections	1	\$197
Information Technology	1	\$702
Internal Services	7	\$103,575
<b>Strategic Area Total</b>	<b>9</b>	<b>\$104,474</b>
<b>Grand Total</b>	<b>234</b>	<b>\$4,967,401</b>

# APPENDIX K - FY 2014-15 PROPOSED FUNDING AVAILABLE FOR COMMUNITY-BASED ORGANIZATIONS

<u>Program Category</u>	<u>General Revenue Funding</u>	<u>Other Funding</u>	<u>TOTAL FUNDING</u>
Basic Needs	\$1,439,000		\$1,439,000
Children & Adults with Disabilities	\$753,000		\$753,000
Children, Youth, & Families	\$4,903,000		\$4,903,000
Criminal Justice	\$2,228,000		\$2,228,000
Elder Needs	\$3,878,000		\$3,878,000
Health	\$346,000		\$346,000
Immigrants/New Entrants	\$393,000		\$393,000
Special Needs	\$451,000		\$451,000
Workforce Development	\$422,000		\$422,000
Cultural Activities	\$6,768,000	\$6,998,000 <i>a</i>	\$13,766,000
Airport/Seaport Promotions		\$1,135,000 <i>b</i>	\$1,135,000
Environmental Protection and Education		\$430,000 <i>c</i>	\$430,000
Miscellaneous	\$2,999,000 <i>d</i>		\$2,999,000
<b>Total</b>	<b>\$24,580,000</b>	<b>\$8,563,000</b>	<b>\$33,143,000</b>

## NOTES:

- a* Tourist tax proceeds for Tourist Development Council Grants (\$1.200 million), and tourist tax proceeds, other grants, and interest for cultural grants (\$5.798 million)
- b* Seaport promotional funding (\$970,000) and Aviation promotional funding (\$162,000) allocated to CBOs
- c* Proprietary funding from the Regulatory and Economic Resources Department for environmental grants
- d* Includes general fund allocations to be monitored by the Office of Management and Budget and Police Department

**APPENDIX K - FY 2014-15 PROPOSED FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

ORGANIZATION NAME	PROGRAM NAME	CATEGORY	FY 2014-15 Proposed Funding
Abstinence Between Strong Teens International, Inc.	Closing the Gap	Children, Youth, & Families	\$ 21,956
Adgam, Inc.	HIV/AIDS Prevention	Health	\$ 6,694
Adgam, Inc.	Substance Abuse Prevention & Intervention	Children, Youth, & Families	\$ 10,710
Adgam, Inc.	HIV/AIDS Risk Reduction	Health	\$ 12,049
Adgam, Inc.	Family Empowerment Program	Criminal Justice	\$ 50,873
Adults Mankind Organization, Inc.	RET Resource Room	Immigrants/New Entrants	\$ 4,016
Adults Mankind Organization, Inc.	Employment and Training Program	Workforce Development	\$ 40,163
Adults Mankind Organization, Inc.	Youth and Employment Training Program	Children, Youth, & Families	\$ 147,263
Alhambra Heights Residential Force Inc.	The Challenger After School Program	Children, Youth, & Families	\$ 13,388
Allapattah Community Action, Inc.	Homebound Meals	Elder Needs	\$ 38,250
Allapattah Community Action, Inc.	Congregate Meals	Elder Needs	\$ 45,900
Alliance for Aging, Inc.	Local Funding Match	Elder Needs	\$ 150,609
Alliance for Musical Arts Productions, Inc.	Musical Arts, Theater & Tutoring-MATT Afterschool Program	Children, Youth, & Families	\$ 5,355
Alternative Programs, Inc.	Alternatives to Incarceration	Police Grants	\$ 53,550
Alternative Programs, Inc.	Youth Crime Task Force	Police Grants	\$ 157,500
Alternative Programs, Inc.	Social Services for Alternatives to Incarceration	Police Grants	\$ 374,850
American Fraternity Inc.	Social Services for the Immigration Services	Immigrants/New Entrants	\$ 14,175
American Fraternity Inc.	Immigration Services	Immigrants/New Entrants	\$ 21,814
American International Relief, Inc.	Jason and Elisha Merrill Youth Academy (Tutoring) Program	Children, Youth, & Families	\$ 8,033
American Red Cross Greater Miami & The Keys	Emergency Services	Basic Needs	\$ 133,875
Americans for Immigrant Justice	Legal Assistance for Immigrants	Immigrants/New Entrants	\$ 34,307
Amigos Together For Kids, Inc. DBA Amigos For Kids	Amigos For Kids Out of School Program	Children, Youth, & Families	\$ 47,250
Aspira of Florida, Inc.	Youth Sanctuary Program	Criminal Justice	\$ 21,956
Aspira of Florida, Inc.	Parent Child Literacy Intervention Program (PCLIP)	Children, Youth, & Families	\$ 34,808
Aspira of Florida, Inc.	Crime Prevention Program	Criminal Justice	\$ 40,163
Aspira of Florida, Inc.	Stay in School Program	Children, Youth, & Families	\$ 41,502
Aspira of Florida, Inc.	Academic Support	Children, Youth, & Families	\$ 42,840
Aspira of Florida, Inc.	Neighborhood Empowerment Program	Criminal Justice	\$ 45,518
Ayuda, Inc.	Parents Now -- Parenting Support Group	Children, Youth, & Families	\$ 21,956
Ayuda, Inc.	Elderly Advocacy and Support	Elder Needs	\$ 38,250
Ayuda, Inc.	Family Empowerment Program	Criminal Justice	\$ 50,873
Barry University, Inc.	Neighborhood Technical Assistance Program	Other	\$ 26,775
Belafonte Tacolcy Center, Inc.	FAST (Families Against Suspension Termination) and Freedom School	Children, Youth, & Families	\$ 37,769
Best Buddies International, Inc.	Friendship Program for Adults and Youth with Dev. Disabilities	Children & Adults with Disabilities	\$ 90,090
Beta Tau Zeta Royal Association, Inc.	ROYAL After School Tutoring	Children, Youth, & Families	\$ 41,265
Better Way of Miami	Workforce Development	Workforce Development	\$ 21,072
Big Brothers Big Sisters of Greater Miami	Big Expressions Group Mentoring Program	Children, Youth, & Families	\$ 34,808
Black Door Dance Ensemble, Inc.	African Dance Workshop	Children, Youth, & Families	\$ 2,190
Borinquen Health Care Center, Inc.	The Health Connection	Health	\$ 37,013
Boys & Girls Clubs of Miami Dade, Inc.	Out-of-School Programs	Children, Youth, & Families	\$ 125,685
CAMACOL Loan Fund, Inc.	Micro Loan Technical Assistance	Other	\$ 12,600
Camillus House, Inc.	Homeless Prevention Case Management	Special Needs	\$ 24,098
Camillus House, Inc.	Case Management Program for Women	Special Needs	\$ 46,267
Carrfour Supporting Housing, Inc.	Rivemont House	Other	\$ 10,710
Catholic Charities of the Archdiocese of Miami, Inc.	Positive Youth Development Program	Other	\$ 12,049
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Guardian Services	Immigrants/New Entrants	\$ 16,065
Catholic Charities of the Archdiocese of Miami, Inc.	Home Visiting Program	Health	\$ 20,081
Catholic Charities of the Archdiocese of Miami, Inc.	Transitional Shelter Program for Homeless Families	Children, Youth, & Families	\$ 21,420
Catholic Charities of the Archdiocese of Miami, Inc.	Children's Access to Health Care	Children, Youth, & Families	\$ 23,241
Catholic Charities of the Archdiocese of Miami, Inc.	Infants and Toddlers Enhancement Program	Children, Youth, & Families	\$ 26,775
Catholic Charities of the Archdiocese of Miami, Inc.	South Dade Child Care Center Preschool Inclusion Enhancement Program	Children, Youth, & Families	\$ 32,130
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Family Services	Children, Youth, & Families	\$ 37,485
Catholic Charities of the Archdiocese of Miami, Inc.	Services to the Elderly	Elder Needs	\$ 149,175
Center For Haitian Studies	CHS Outpatient Immigrant Healthcare Services	Immigrants/New Entrants	\$ 45,000
Center For Independent Living of South Florida, Inc.	TREAD-Therapeutic Recreation & Exercise for Adults w/Disabilities	Children & Adults with Disabilities	\$ 4,725
Center For Independent Living of South Florida, Inc.	On a Roll	Children & Adults with Disabilities	\$ 13,388
Center For Independent Living of South Florida, Inc.	Living Skills Training	Children & Adults with Disabilities	\$ 26,159
Center For Independent Living of South Florida, Inc.	Community Awareness	Children & Adults with Disabilities	\$ 26,775
Center For Independent Living of South Florida, Inc.	ASL Interpreter Services	Children & Adults with Disabilities	\$ 47,250
Center For Independent Living of South Florida, Inc.	Workforce Development Program	Workforce Development	\$ 172,967
Center of Information and Orientation, Inc.	Domestic Violence Prevention Program	Special Needs	\$ 5,796
Centro Mater Child Care Services, Inc.	Learn and Grow Literacy Program Centro Mater After School Tutoring Program	Children, Youth, & Families	\$ 61,583
CHARLEE of Dade County, Inc.	Court Services for Foster Children	Children, Youth, & Families	\$ 67,599
Children's Home Society of Florida	Special Needs Childcare	Children, Youth, & Families	\$ 37,485
Citizen's Crime Watch of Miami-Dade County, Inc.	Crime Prevention/Neighborhood Watch II	Police Grants	\$ 48,195
Citizen's Crime Watch of Miami-Dade County, Inc.	Crime Prevention/Neighborhood Watch I	Police Grants	\$ 191,250
Citrus Health Network, Inc.	Kiva Safe Haven	Special Needs	\$ 10,710
Citrus Health Network, Inc.	Shaman Housing	Special Needs	\$ 10,710
City of Miami	City of Miami Homeless Assistance Program	Special Needs	\$ 10,710



**APPENDIX K - FY 2014-15 PROPOSED FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

ORGANIZATION NAME	PROGRAM NAME	CATEGORY	FY 2014-15 Proposed Funding
City of North Miami Beach	Parks and Recreation Department Sports Program	Children, Youth, & Families	\$ 10,080
City of South Miami	Elderly Services - South Miami Senior Meals	Elder Needs	\$ 16,560
City of South Miami	The Afterschool House (Tutoring)	Children, Youth, & Families	\$ 24,098
City of Sweetwater	Sweetwater Meeting Needs Program II	Children, Youth, & Families	\$ 13,388
City of Sweetwater	Sweetwater Meeting Needs Program I	Children, Youth, & Families	\$ 20,160
City of Sweetwater	Elderly Services - Sweetwater Elderly Services Program	Elder Needs	\$ 47,250
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Food Recovery and Distribution	Basic Needs	\$ 26,775
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Immigration Services	Immigrants/New Entrants	\$ 26,775
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Keeping Children Smart and Safe After School Program	Children, Youth, & Families	\$ 101,745
Coconut Grove Cares Inc.	After School and Summer Camp Program	Children, Youth, & Families	\$ 13,388
Colombian American Service Association, Inc.	Domestic Violence Immigrant, Counseling, Assistance, Referral, and Education (DV ICARE)	Immigrants/New Entrants	\$ 16,065
Colombian American Service Association, Inc.	ICARE	Immigrants/New Entrants	\$ 17,719
Colombian American Service Association, Inc.	Immigrants & New Entrants	Immigrants/New Entrants	\$ 32,130
Communities In Schools of Miami, Inc.	Arts Enrichment Program	Children, Youth, & Families	\$ 3,780
Communities In Schools of Miami, Inc.	NFL Youth Education Town Center	Children, Youth, & Families	\$ 25,437
Communities United, Inc.	Seniors First Disaster Hurricane Preparedness Program	Elder Needs	\$ 76,500
Community Coalition, Inc.	Senior Link II & Adult Employment & Training Program	Workforce Development	\$ 66,938
Community Coalition, Inc.	Senior Link	Elder Needs	\$ 78,750
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Therapies for Children and Adults w/ Developmental Disabilities	Children & Adults with Disabilities	\$ 41,502
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	In-home Support	Children & Adults with Disabilities	\$ 84,984
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Support and Educational Services	Children & Adults with Disabilities	\$ 99,068
Concerned African Women, Inc.	Public Awareness	Children, Youth, & Families	\$ 15,120
Concerned African Women, Inc.	New Dimensions in Community Education	Children, Youth, & Families	\$ 40,163
Concerned African Women, Inc.	Family Empowerment Program	Criminal Justice	\$ 50,873
Concerned African Women, Inc.	Improving Community Control	Criminal Justice	\$ 110,250
Coral Estates Soccer Club, Inc.	Athletic Field Preparation Program	Children, Youth, & Families	\$ 3,780
Curley's House of Style Inc.	Hope Relief Food Bank	Basic Needs	\$ 22,757
Dade County Bar Association Legal Aid Society	South Dade Domestic Violence Legal Assistance Project	Basic Needs	\$ 34,808
De Hostos Senior Center, Inc.	Elderly Services - Congregate Meals	Elder Needs	\$ 49,725
De Hostos Senior Center, Inc.	Elderly Services - Homebound Meals	Elder Needs	\$ 57,375
De Hostos Senior Center, Inc.	Elderly Services - Activity Program	Elder Needs	\$ 67,500
Deering Estate Foundation, Inc.	Nature Trail Interpretive Signage Program	Children, Youth, & Families	\$ 2,520
Dominican American National Foundation, CDC	Neighborhood Information and Referral Services Project	Basic Needs	\$ 9,372
Dominican American National Foundation, CDC	Academic and Vocational Program	Children, Youth, & Families	\$ 9,372
Dominican American National Foundation, CDC	Martial Arts/After School Program	Children, Youth, & Families	\$ 17,640
Dominican American National Foundation, CDC	Computer Training	Children, Youth, & Families	\$ 21,420
Dominican American National Foundation, CDC	Child/Parent Literacy Program	Children, Youth, & Families	\$ 21,956
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Aftercare Case Management	Special Needs	\$ 14,392
Easter Seals South Florida	Extended Day and Saturday Adult Day Care	Elder Needs	\$ 65,025
Eleventh Judicial Circuit of Florida Administrative Office of the Courts	Juvenile Drug Court	Children, Youth, & Families	\$ 78,750
Embrace Girls Foundation, Inc., The, d/b/a Embrace Foundation	Embrace Girl Power! After School Programs and Camps.	Children, Youth, & Families	\$ 5,355
Empower U, Inc.	HIV/AIDS Risk Reduction - Children, Youth, and Families	Health	\$ 13,388
Epilepsy Foundation of Florida	Epilepsy Services	Children & Adults with Disabilities	\$ 37,485
Fairchild Tropical Botanic Garden, Inc.	Horticulture and Facilities Maintenance Support	Other	\$ 88,558
Family Counseling Services of Greater Miami, Inc.	Early Intervention/Prevention Program	Special Needs	\$ 24,098
Family Counseling Services of Greater Miami, Inc.	Neighborhood Empowerment Program	Criminal Justice	\$ 40,163
Family Resource Center of South Florida, Inc.	Parent Education Program	Children, Youth, & Families	\$ 37,485
Fanm Ayisysen Nan Miyami, Inc.	Family Empowerment	Children, Youth, & Families	\$ 25,065
Fanm Ayisysen Nan Miyami, Inc.	Legal Clinic	Basic Needs	\$ 26,775
Fanm Ayisysen Nan Miyami, Inc.	Case Management for Families with Disabilities	Children & Adults with Disabilities	\$ 32,130
Fanm Ayisysen Nan Miyami, Inc.	Case Management & Special Projects/Economic Development Programs	Children, Youth, & Families	\$ 88,200
Farah's Angels Day Care Center, Inc.	Early Childhood Education & Child Care	Children, Youth, & Families	\$ 20,160
Farm Share, Inc.	Countywide Food Distribution	Basic Needs	\$ 540,000
Feeding South Florida (F.K.A. Daily Bread Food Bank, Inc.)	Food = Strength	Basic Needs	\$ 16,065
Fifty Five Years and Up, Inc.	Home-Based Enhanced Nutrition Services/Elderly Meals	Elder Needs	\$ 128,025
Florida International University	Inter-American Conference of Mayors	Other	\$ 15,357
Florida Venture Foundation	Business Resource Center Program	Children, Youth, & Families	\$ 37,800
Florida Venture Foundation	Youth Build	Children, Youth, & Families	\$ 77,648
Foster Care Review, Inc.	Citizens Review Program	Children, Youth, & Families	\$ 25,200

**APPENDIX K - FY 2014-15 PROPOSED FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

ORGANIZATION NAME	PROGRAM NAME	CATEGORY	FY 2014-15 Proposed Funding
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park FCAT Tutoring Program	Children, Youth, & Families	\$ 10,710
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park After School Program	Children, Youth, & Families	\$ 35,438
Friends of the Drug Court, Inc.	Miami-Dade Adult Drug Court	Children, Youth, & Families	\$ 25,200
Girl Scout Council of Tropical Florida, Inc.	Decisions for Your Life	Children, Youth, & Families	\$ 32,130
Girl Scout Council of Tropical Florida, Inc.	Girls Scout Academic Afterschool Program	Children, Youth, & Families	\$ 37,485
Glory Temple Ministries	Food Distribution Program for Seniors	Children, Youth, & Families	\$ 22,500
Good Hope Equestrian Training Center, Inc.	Cultural Enhancement & Rec. Activities for Children with Disabilities	Children & Adults with Disabilities	\$ 21,420
Guardianship Program of Dade County, Inc.	Legal Guardianship Services	Elder Needs	\$ 24,098
Haitian American Alliance Youth Foundation, Inc.	Community Center Program	Children, Youth, & Families	\$ 97,200
Haitian Neighborhood Center Sant La, Inc.	Financial Literacy and Tax Preparation Services	Children, Youth, & Families	\$ 10,710
Haitian Neighborhood Center Sant La, Inc.	Information and Referral Services	Basic Needs	\$ 26,775
Haitian Neighborhood Center Sant La, Inc.	Neighborhood Resource Center	Children, Youth, & Families	\$ 74,363
Haitian-American Chamber of Commerce of Florida	Women in Production 2013	Other	\$ 9,000
Harvest Fire International Outreach Ministries, Inc.	Harvest Fire Family Enrichment Center	Children, Youth, & Families	\$ 16,065
Health Council of South Florida, Inc.	Operational Support	Other	\$ 29,285
Hearing and Speech Center of Florida, Inc.	Development Training for Childcare Workers and Parents	Children, Youth, & Families	\$ 32,130
Hearing and Speech Center of Florida, Inc.	Therapy for All	Children & Adults with Disabilities	\$ 36,468
Helping Hands Youth Center, Inc.(HHYC)	HHYC Olinda/Partners Park Recreational Activities	Children, Youth, & Families	\$ 5,355
Helping Hands Youth Center, Inc.(HHYC)	Helping Hands Youth Center Recreational Activities	Children, Youth, & Families	\$ 13,388
Helping Hands Youth Center, Inc.(HHYC)	HHYC Liberty Square Recreational Activities	Children, Youth, & Families	\$ 55,125
Helping Hands Youth Center, Inc.(HHYC)	Olinda/Partners Parks Programmatic Support	Children, Youth, & Families	\$ 55,125
Here's Help	Substance Abuse Treatment Outpatient Expansion Program	Special Needs	\$ 43,911
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program - Flagler Office	Children, Youth, & Families	\$ 13,388
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program - Flagler Office	Children, Youth, & Families	\$ 32,130
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program Kendall Office	Children, Youth, & Families	\$ 47,250
Holy Temple Human Services, Inc.	Early Intervention/Prevention Program	Elder Needs	\$ 56,610
Hosanna Community	Positive Action Program	Children, Youth, & Families	\$ 18,000
Human Services Coalition of Dade, Inc.	Basic Needs-Prosperity Campaign	Basic Needs	\$ 99,068
Institute for Child and Family Health, Inc.	Child Abuse and Neglect Prevention Services	Children, Youth, & Families	\$ 37,485
Institute for Child and Family Health, Inc.	Infant Mental Health Training	Children, Youth, & Families	\$ 42,840
Institute for Child and Family Health, Inc.	Family Empowerment Program	Criminal Justice	\$ 50,873
Institute for Child and Family Health, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	\$ 67,607
Institute for Child and Family Health, Inc.	Youth Gang Resource Center	Criminal Justice	\$ 78,544
Institute for Child and Family Health, Inc.	SNAP-Stop Now and Plan	Criminal Justice	\$ 94,500
Institute for Child and Family Health, Inc.	Emancipation Program	Children, Youth, & Families	\$ 101,746
Institute for Child and Family Health, Inc.	Gang Unit Exit Strategy Services Program	Criminal Justice	\$ 109,886
Institute for Child and Family Health, Inc.	Serious Habitual Offender Sibling Program (SHOSib)	Criminal Justice	\$ 138,600
Institute for Child and Family Health, Inc.	Family Intervention Services-Functional Family Therapy	Criminal Justice	\$ 426,762
Institute of Black Family Life, Inc.	Family Empowerment Program	Criminal Justice	\$ 26,508
Jewish Community Services of South Florida, Inc.	Homeless Outreach for Prevention and Employment	Special Needs	\$ 11,942
Jewish Community Services of South Florida, Inc.	Homeless Outreach Program for Employment (HOPE - Match Funds)	Special Needs	\$ 14,726
Jewish Community Services of South Florida, Inc.	Information, Access and Referral Services	Basic Needs	\$ 16,065
Jewish Community Services of South Florida, Inc.	Positive Youth Development	Other	\$ 17,404
Jewish Community Services of South Florida, Inc.	Elderly Services - Home Shopping Program/Hurricane Preparedness	Elder Needs	\$ 19,125
Jewish Community Services of South Florida, Inc.	Elderly Services - Sunny Isles Senior Services Program	Elder Needs	\$ 19,125
Jewish Community Services of South Florida, Inc.	Youth Academic and Support Services	Children, Youth, & Families	\$ 37,485
Jewish Community Services of South Florida, Inc.	Elderly Services - North Miami Beach Services / Senior Crime Prevention	Elder Needs	\$ 38,250
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Repair	Elder Needs	\$ 53,474
Jewish Community Services of South Florida, Inc.	Elderly Services - In-Home Services for the Frail Elderly	Elder Needs	\$ 61,200
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Delivered Meals Program	Elder Needs	\$ 68,850
Jewish Community Services of South Florida, Inc.	Miami Beach Senior Center - Adult Day Care Program and Center Based Enhanced Programming	Elder Needs	\$ 130,050
Josefa Perez de Castano Kidney Foundation Inc.	Nutrition for Elderly Disabled Persons (Dialysis Patients) Program	Elder Needs	\$ 55,125
Junta Patriotica Cubana, Inc.	Community Outreach Conferences	Immigrants/New Entrants	\$ 12,600
KIDCO Child Care, Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	\$ 32,130
Kristi House, Inc.	Services to Adolescent Victims of Sexual Assault & their Families	Children, Youth, & Families	\$ 78,750
Latinos United in Action Center, Inc.	Computer and Online Resources for Empowerment (CORE)	Children, Youth, & Families	\$ 10,710

**APPENDIX K - FY 2014-15 PROPOSED FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

ORGANIZATION NAME	PROGRAM NAME	CATEGORY	FY 2014-15 Proposed Funding
Latinos United in Action Center, Inc.	Citizenship, Internet & Intergenerational Empowerment Services for Seniors (CITIES)	Elder Needs	\$ 19,125
Legal Services of Greater Miami, Inc.	Self-Sufficiency Legal Project	Other	\$ 30,870
Legal Services of Greater Miami, Inc.	Basic Legal Needs Project	Basic Needs	\$ 34,808
Leisure City/ Modelo Optimist Club of FL, Inc.	Youth Services Program	Children, Youth, & Families	\$ 24,098
Liga Contra el Cancer, Inc. (League Against Cancer)	Liga Contra el Cancer - patients cancer care services	Health	\$ 110,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	District 6 Home Delivered Meals	Elder Needs	\$ 19,125
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Congregate Meals District 5 for Seniors	Elder Needs	\$ 19,125
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Exercise, Arts and Crafts (District 5) for Seniors	Elder Needs	\$ 19,125
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Center Based Care Congregate Meals for Seniors	Elder Needs	\$ 34,425
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Home Delivered Meals (District 11) for Seniors	Elder Needs	\$ 57,375
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Center Based Care and Recreational Service for Seniors	Elder Needs	\$ 68,850
Little Havana Activities & Nutrition Centers of Dade County, Inc.	In-Home Services Home Delivered Meals for Seniors	Elder Needs	\$ 114,750
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elder Meals (Countywide) for Seniors	Elder Needs	\$ 121,444
LiirafO, Inc. (d/b/a O'Farrill Learning Center)	FCAT Tutoring	Children, Youth, & Families	\$ 30,713
LiirafO, Inc. (d/b/a O'Farrill Learning Center)	Pre-Reading & Pre-Writing	Children, Youth, & Families	\$ 61,583
Lutheran Services Florida, Inc.	Partners For Homes	Special Needs	\$ 6,694
Lutheran Services Florida, Inc.	New Beginnings	Basic Needs	\$ 20,617
Mahogany Youth Corporation	Teach a Child To Fish	Children, Youth, & Families	\$ 2,190
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental Education Awareness Partnership	Children, Youth, & Families	\$ 2,520
Masada Home Care, Inc.	Emergency Home Based Services for Frail Elderly	Elder Needs	\$ 53,550
Miami Behavioral Health Center, Inc.	Community-based Adaptation and Socialization	Immigrants/New Entrants	\$ 14,726
Miami Behavioral Health Center, Inc.	Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	Special Needs	\$ 22,008
Miami Behavioral Health Center, Inc.	Early Intervention/Prevention Services for Children	Special Needs	\$ 48,195
Miami Children's Initiative	Operational Support	Children, Youth, & Families	\$ 9,000
Miami Northside Optimist Club, Inc.	Purchase of Supplies and Equipment	Children, Youth, & Families	\$ 12,600
Miami Police Athletic League, Inc.	After School Matters Program	Children, Youth, & Families	\$ 8,568
Miami-Dade Community Action, Inc.	Family and Child Empowerment Family Program (FACE)	Criminal Justice	\$ 63,000
Michael Ann Russell Jewish Community Center Inc.	The Quality of Life-Senior Wellness Program 1	Elder Needs	\$ 70,245
Mujeres Unidas en Justicia, Educacion Y Reform, Inc.	Network Service for Battered and Abused Spouses	Children, Youth, & Families	\$ 134,679
Multi-Ethnic Youth Group Association, Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	\$ 64,890
National Council of Jewish Woman, Inc. Greater Miami Section (NCJW)	NCJW Domestic Abuse Education, Prevention, and Services Program	Special Needs	\$ 6,300
Neighbors and Neighbors Association, Inc.	Technical Support to Small Businesses	Other	\$ 44,100
New Hope Development Center	Project 33147 (Youth Development, Health Education, Life Skills Training)	Children, Youth, & Families	\$ 25,200
New Hope Development Center	Youth After School Program/ Summer Camp	Children, Youth, & Families	\$ 40,163
Non-Violence Project USA, Inc.(NVP)	Girls Voice/Boys Voice/ NVP Club	Children, Youth, & Families	\$ 92,374
North Miami Beach Little League, Inc.	Little League Baseball Program	Children, Youth, & Families	\$ 2,678
North Miami Beach Medical Center	Opa-Locka Medical Outreach	Health	\$ 10,710
North Miami Foundation for Senior Citizens' Services, Inc.	Home Delivered Meals for Seniors	Elder Needs	\$ 11,475
North Miami Foundation for Senior Citizens' Services, Inc.	Early Intervention Services for Seniors	Elder Needs	\$ 13,388
North Miami Foundation for Senior Citizens' Services, Inc.	Emergency Meals	Elder Needs	\$ 14,400
North Miami Foundation for Senior Citizens' Services, Inc.	Health & Wellness	Elder Needs	\$ 19,125
North Miami Foundation for Senior Citizens' Services, Inc.	Transportation	Elder Needs	\$ 19,125
North Miami Foundation for Senior Citizens' Services, Inc.	In-Home Services	Elder Needs	\$ 58,905
Omega Activity Center Foundation, Inc.	Lamplighters Program	Children, Youth, & Families	\$ 25,200
Optimist Club of Ives Estates, North Miami Beach, Inc.	Children's Sports Programs	Children, Youth, & Families	\$ 2,520
Optimist Club of Suniland, Inc.	Pop Warner Football and Cheerleading Program	Children, Youth, & Families	\$ 4,055
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	\$ 3,645
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	\$ 5,355
Piag Museum, Inc.	Piag Museum on Wheels- District 11	Children, Youth, & Families	\$ 13,388
Police Benevolent Association	Police Reserve Program	Police Grants	\$ 5,355
Psycho-Social Rehabilitation Center, Inc. (dba Fellowship House)	Mentors Career Development Program	Special Needs	\$ 22,008
Rafael Hernandez Housing and Economic Development Corp.	Commercial Facade Program	Other	\$ 5,040
Read2Succeed	The Family Literacy Program	Children, Youth, & Families	\$ 35,438
ReCapturing Vision International Inc.	ReCapturing the Vision - Youth Life Skills Training Program	Children, Youth, & Families	\$ 42,840
Regis House Inc.	Healthy Outreach Program	Health	\$ 18,900
Regis House Inc.	Melrose Community Mobilization and Outreach Program	Children, Youth, & Families	\$ 40,163
Regis House Inc.	Family Empowerment Program	Criminal Justice	\$ 50,873
Regis House Inc.	Adolescent Outpatient Program	Children, Youth, & Families	\$ 110,250

**APPENDIX K - FY 2014-15 PROPOSED FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

ORGANIZATION NAME	PROGRAM NAME	CATEGORY	FY 2014-15 Proposed Funding
Richmond Heights Homeowners Association, Inc.	Diminishing Hunger and Poverty for Seniors	Elder Needs	\$ 13,388
Richmond Heights Homeowners Association, Inc.	Diminishing Hunger and Poverty	Basic Needs	\$ 25,200
Richmond Perrine Optimist Club, Inc.	Youth Programs	Children, Youth, & Families	\$ 2,520
Richmond Perrine Optimist Club, Inc.	Modello South Dade Neighborhood E.P.	Children, Youth, & Families	\$ 56,460
Richmond Perrine Optimist Club, Inc.	Community Suspension Program	Children, Youth, & Families	\$ 187,728
Riviera Presbyterian Church/Serices formerly provided by South Miami/Coral Gables Elk Lodge #1677	GATE Program	Children, Youth, & Families	\$ 126,000
S.T.E.P.S. in the Right Direction, Inc.	Legal Services for Immigrants and New Entrants Project	Immigrants/New Entrants	\$ 6,694
S.T.E.P.S. in the Right Direction, Inc.	Elderly Caregiver Support Project	Elder Needs	\$ 19,125
S.T.E.P.S. in the Right Direction, Inc.	Elderly Emergency Minor Home Repairs Project	Elder Needs	\$ 26,775
Sembrando Flores	HIV/AIDS Prevention and Education	Health	\$ 5,355
Senior L.I.F.T. Center, Inc.	Senior Social Services	Elder Needs	\$ 126,000
SER-Jobs for Progress, Inc.	SAMS/ Stay-In-School Counseling Program	Criminal Justice	\$ 40,163
Shed Group, Inc., The	Give & Gain	Children, Youth, & Families	\$ 8,033
Sisters and Brothers Forever, Inc.	V. Elder Needs	Elder Needs	\$ 453,600
South Florida Youth Symphony, Inc.	Summer Music Camp for South Dade County	Children, Youth, & Families	\$ 8,033
Southwest Social Services Program, Inc.	Elderly Meals & Supportive Services Program	Elder Needs	\$ 218,025
Special Olympics Florida, Inc.	Competition Events Program	Children, Youth, & Families	\$ 4,725
Spinal Cord Living-Assistance Dev., Inc.	SCLAD Resource Center for Persons with Disabilities	Children & Adults with Disabilities	\$ 60,053
St Thomas University, Inc.	Immigration Legal Assistance	Immigrants/New Entrants	\$ 42,840
St. Agnes Community Development Corporation	After School Tutorial and Summer Camp Program	Children, Youth, & Families	\$ 47,250
St. Alban's Day Nursery, Inc.	Early Literacy (Project Literacy)	Children, Youth, & Families	\$ 18,743
St. Alban's Day Nursery, Inc.	Infants and Toddlers (Early Start)	Children, Youth, & Families	\$ 25,200
Sunrise Community, Inc.	Senior Day Services	Children & Adults with Disabilities	\$ 4,719
Sunrise Community, Inc.	Senior Day Services	Elder Needs	\$ 216,900
Sweet Vine, Inc.	Outreach and Prevention Services Program for First Time Offenders	Children, Youth, & Families	\$ 5,355
Sweet Vine, Inc.	Sweet Vine Youth Center	Children, Youth, & Families	\$ 34,808
Switchboard of Miami, Inc.	Sweetwater Neighborhood Resource Network	Special Needs	\$ 20,081
Switchboard of Miami, Inc.	Gang Hotline	Criminal Justice	\$ 21,420
Switchboard of Miami, Inc.	Project Success	Special Needs	\$ 23,294
Switchboard of Miami, Inc.	The Teen Outreach Program	Children, Youth, & Families	\$ 34,808
Switchboard of Miami, Inc.	Family Empowerment Program	Criminal Justice	\$ 50,873
Switchboard of Miami, Inc.	HELPLINE and 2-1-1	Children, Youth, & Families	\$ 53,550
Switchboard of Miami, Inc.	Seniors Never Alone	Elder Needs	\$ 252,450
Tacoloy Economic Development Corporation, Inc.	Resident Support Services for Seniors	Elder Needs	\$ 22,950
Teen Upward Bound, Inc. (TUB)	Learning and Fitness Program	Children, Youth, & Families	\$ 25,704
The Abriendo Puertas Governing Board of East Little Havana	One Stop Community Care and Resource Center	Children, Youth, & Families	\$ 35,438
The Abriendo Puertas Governing Board of East Little Havana	Safe Space, Safe Haven	Children, Youth, & Families	\$ 40,163
The Abriendo Puertas Governing Board of East Little Havana	"Reach to Teach" After School and Summer Program	Children, Youth, & Families	\$ 48,510
The Advocate Program, Inc./ Advocate Program, Inc.	Paid Internship	Criminal Justice	\$ 10,080
The Advocate Program, Inc./ Advocate Program, Inc.	Professional Training Institute	Workforce Development	\$ 12,451
The Advocate Program, Inc./ Advocate Program, Inc.	Juvenile Justice Program	Criminal Justice	\$ 33,201
The Association for Development Of the Exceptional, Inc.	Academic/Vocational Program for Adults with Disabilities.	Children & Adults with Disabilities	\$ 62,685
The Association for Retarded Citizens, South Florida, Inc.	Project Find	Children & Adults with Disabilities	\$ 21,420
The Dialysis Food Foundation of South Florida	Food Recovery and Distribution Program for Kidney Dialysis Patients 3	Basic Needs	\$ 13,388
The Dialysis Food Foundation of South Florida	Food Recovery and Distribution Program for Kidney Dialysis Patients 2	Basic Needs	\$ 17,404
The Dialysis Food Foundation of South Florida	Food Recovery and Distribution Program for Kidney Dialysis Patients 1	Basic Needs	\$ 24,098
The Family Christian Association of America Inc.	Positive Youth Development - Walking Tall Program	Children, Youth, & Families	\$ 72,450
The Foundation for Democracy in Africa, Inc. (Africando)	Africando-U.S. Africa Trade and Investment Symposium	Other	\$ 23,428
The Greater Gouds Optimist Club	Neighborhood Empower Program	Children, Youth, & Families	\$ 26,775
The Greater Gouds Optimist Club	Reading, Resistance, and Recreation	Children, Youth, & Families	\$ 32,130
The Historic Hampton House Community Trust, Inc.	Historic Hampton House Cultural Education, Restoration, & Renovation Assistance	Other	\$ 12,600
The JPM Centre at Miami Gardens Drive Inc.	The JPM Centre Youth After School Enrichment Tutorial Programs Training	Children, Youth, & Families	\$ 10,710
The Liberty City Optimist Club of Florida, Inc.	Liberty City Optimist Youth Programs A	Children, Youth, & Families	\$ 44,730
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Services	Elder Needs	\$ 65,025
The New Jerusalem Community Development Corporation	Amari & Amina Rites of Passage Program	Children, Youth, & Families	\$ 31,275
The Salvation Army- A Georgia Corporation	Men's Lodge Ex-Offenders Program-Detainee Program	Basic Needs	\$ 47,250
The Village South, Inc.		Children, Youth, & Families	\$ 2,520
The Village South, Inc.	HIV/AIDS Risk Reduction - Boys Program	Health	\$ 17,404
The Village South, Inc.	Substance Abuse Prevention and Treatment Program	Health	\$ 23,043
The Village South, Inc.	Mental Health and Substance Abuse Treatment	Health	\$ 25,838

**APPENDIX K - FY 2014-15 PROPOSED FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

ORGANIZATION NAME	PROGRAM NAME	CATEGORY	FY 2014-15 Proposed Funding
Thelma Gibson Health Initiative, Inc	HIV/AIDS Substance Abuse and Hepatitis C Program	Health	\$ 10,710
Thelma Gibson Health Initiative, Inc.	HIV/AIDS Outreach	Health	\$ 4,552
Thelma Gibson Health Initiative, Inc.	Health Promotion and Disease Risk Reduction	Health	\$ 6,694
Thelma Gibson Health Initiative, Inc./Service formerly provided by Troy Foundation Inc.(DBA Troy Community Academy)	Positive Action Through Collaboration Family Literacy Program	Criminal Justice	\$ 21,956
Thelma Gibson Health Initiative, Inc./Service formerly provided by Troy Foundation Inc.(DBA Troy Community Academy)	Positive Transition Program	Children, Youth, & Families	\$ 50,873
Thurston Group, Inc.	DMCJ Criminal Justice Program Evaluation	Criminal Justice	\$ 15,362
Thurston Group, Inc.	DMCJ Criminal Justice Program Evaluation	Criminal Justice	\$ 107,236
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	\$ 160,650
Transition, Inc.	Workforce Development for Ex-offenders	Workforce Development	\$ 59,253
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Trauma Resolution Program - District 5	Police Grants	\$ 5,355
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Trauma Resolution Program -District 11	Police Grants	\$ 8,033
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Trauma Resolution Program	Police Grants	\$ 13,388
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Programmatic Support	Police Grants	\$ 344,250
Trinity Church, Inc.	North Miami Neighborhood Network / Before and After School Program and Daycare Program	Basic Needs	\$ 92,374
Tropical Everglades Visitor Association, Inc.	Tropical Everglades Visitor Center	Children, Youth, & Families	\$ 10,080
UNIDAD of Miami Beach Inc.	Manual Skills Elderly Socialization & Recreation	Elder Needs	\$ 11,475
Union Positiva, Inc.	HIV/AIDS Prevention Services	Health	\$ 23,625
United Home Care Services, Inc.	Developmentally Disabled In-Home Support Services	Children & Adults with Disabilities	\$ 42,840
United Home Care Services, Inc.	Frail Elderly In-Home Support Services	Elder Needs	\$ 114,750
University of Miami	Preventing Abuse Through Responsive Parenting (PARP)	Children, Youth, & Families	\$ 32,130
University of Miami	Home Based Parenting Services: Strengthening At-risk families	Children, Youth, & Families	\$ 37,485
University of Miami	Multidimensional Family Therapy for Juvenile Offenders	Criminal Justice	\$ 126,000
Urgent, Inc.	Rites of Passage Intergenerational Project	Children, Youth, & Families	\$ 5,355
Urgent, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	Children, Youth, & Families	\$ 21,956
Victim Response, Inc./Service formerly provided by The Advocate Program, Inc	Elder Services - Domestic Violence Awareness	Elder Needs	\$ 68,850
Voices for Children Foundation, Inc.	Child Victim/Witness Advocacy -- Guardian Ad Litem Program	Special Needs	\$ 17,404
Voices for Children Foundation, Inc.	Direct Financial Services	Children, Youth, & Families	\$ 25,200
Voices for Children Foundation, Inc.	Young Adults Transitioning from Foster Care/Juvenile Justice	Basic Needs	\$ 33,469
We Care of South Dade, Inc.	Neighborhood Resource Network	Children, Youth, & Families	\$ 68,063
WeCount! Inc.	Community Immigrant Worker Center	Immigrants/New Entrants	\$ 44,100
West Dade Community Services, Inc.	Food Program	Basic Needs	\$ 9,506
West Dade Community Services, Inc.	Senior, Youth, and Low Income Assistance	Basic Needs	\$ 18,743
West Dade Community Services, Inc.	Basic Needs	Basic Needs	\$ 26,888
West Dade Community Services, Inc.	Low Income Assistance	Basic Needs	\$ 77,175
World Literacy Crusade of Florida	Children, Youth and Families- After School and Summer Camp Program	Criminal Justice	\$ 33,390
World Literacy Crusade of Florida	Girl Power Post Arrest Diversion	Children, Youth, & Families	\$ 94,500
Young Men's Christian Association of Greater Miami, Inc.	Early childhood program	Children, Youth, & Families	\$ 10,710
Young Men's Christian Association of Greater Miami, Inc.	Out of school program	Children, Youth, & Families	\$ 40,163
Youth Co-Op, Inc.	Academic Support Services, Stay-in-School	Criminal Justice	\$ 26,775
Youth Co-Op, Inc.	SAMS / Criminal Justice - Stay-in-School	Criminal Justice	\$ 39,681
Youth Co-Op, Inc.	Match Grant Program	Immigrants/New Entrants	\$ 44,100
Youth Co-Op, Inc.	Employment Training	Workforce Development	\$ 49,613
Youth Co-Op, Inc.	Family Empowerment Program	Criminal Justice	\$ 50,873
YWCA of Greater Miami	Enhanced After School Programs	Children, Youth, & Families	\$ 29,453
YWCA of Greater Miami	SAMS / Stay In School Program	Criminal Justice	\$ 39,807
YWCA of Greater Miami	Teen Pregnancy Youth Development	Children, Youth, & Families	\$ 40,163
YWCA of Greater Miami	Neighborhood Empowerment Program (NEP)	Basic Needs	\$ 45,518
YWCA of Greater Miami	Miami-Dade County Court Care Centers	Other	\$ 185,000

**APPENDIX K - FY 2014-15 PROPOSED FUNDING FOR  
COMMUNITY-BASED ORGANIZATIONS**

ORGANIZATION NAME	PROGRAM NAME	CATEGORY	FY 2014-15 Proposed Funding
Young Men's Christian Association of Greater Miami, Inc.	Early childhood program	Children, Youth, & Families	\$ 10,710
Young Men's Christian Association of Greater Miami, Inc.	Out of school program	Children, Youth, & Families	\$ 40,163
Youth Co-Op, Inc.	Academic Support Services, Stay-in-School	Criminal Justice	\$ 26,775
Youth Co-Op, Inc.	SAMS / Criminal Justice - Stay-in-School	Criminal Justice	\$ 39,681
Youth Co-Op, Inc.	Match Grant Program	Immigrants/New Entrants	\$ 44,100
Youth Co-Op, Inc.	Employment Training	Workforce Development	\$ 49,613
Youth Co-Op, Inc.	Family Empowerment Program	Criminal Justice	\$ 50,873
YWCA of Greater Miami	Enhanced After School Programs	Children, Youth, & Families	\$ 29,453
YWCA of Greater Miami	SAMS / Stay In School Program	Criminal Justice	\$ 39,807
YWCA of Greater Miami	Teen Pregnancy Youth Development	Children, Youth, & Families	\$ 40,163
YWCA of Greater Miami	Neighborhood Empowerment Program (NEP)	Basic Needs	\$ 45,518
YWCA of Greater Miami	Miami-Dade County Court Care Centers	Other	\$ 185,000

**APPENDIX L: MIAMI-DADE COUNTY FY 2014-15 PROJECTED GAS TAX REVENUES**  
**STATE MOTOR FUEL TAXES DISTRIBUTED TO LOCAL GOVERNMENTS**

Title of Gas Tax	Amount Imposed Per Gallon	Type of Fuel Imposed on	Computation Formula	Allowable Usages	Amount Received per cent FY 2014-15 Budget	County's share for FY 2014-15 Budget	Allocation within the fund
<b>A)</b> Constitutional Gas Tax Section 9(c), Article XII Revised 1968 Florida Constitution; Sections 206.41 and 206.47, F.S. Also known as the Secondary Gas Tax	2.0 cents	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	Acquisition, construction and maintenance of roads; bondable for the same purposes	\$9,095,500	\$18,191,000	20% - used in County wide General Fund (\$3.638 million); 80% - used in PWWM's Construction Funds (\$14.553 million)
<b>B)</b> County Gas Tax Sections 206.41(1)(b) and 206.60, F.S.	1.0 cent	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	All legitimate County transportation purposes; can be used for both PWD and MDT needs	\$7,850,000	\$7,850,000	The State is allowed to impose a 7.3% administrative fee
<b>C)</b> Municipal Gas Tax Sections 206.605(1), 206.879(1), and 210.20(2)(a), and Part II of Chapter 218, F.S.	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to Florida's Revenue Sharing Trust Fund for Municipalities on the basis of 1/3 population, 1/3 sales tax collection, and 1/3 local government revenue raising ability	All legitimate municipal transportation purposes, including public safety related purposes; can only be used for UMSA transportation related purposes	N/A	Included in the \$48.210 million of UMSA state revenue sharing	The State is allowed to impose a 7.3% administrative fee on gas tax portion
<b>D)</b> Local Option Gas Tax Section 336.025, F.S.	6.0 cents	Gas / Gasohol and Diesel	Pursuant to Interlocal Agreement, proceeds allocated 70.40% to the County and 29.60% to the Cities (based upon a weighted formula: 75% population and 25% center line miles); proceeds based upon gas tax collected within the County	All legitimate transportation purposes; can be used both for PWWM and MDT needs	\$9,342,000  County's share is \$6,577,000	\$39,461,000	The State is allowed to impose a 7.3% administrative fee
<b>E)</b> Capital Improvement Local Option Gas Tax. Can impose up to 5.0 cents. Section 336.025(1)(B), F.S. as created by Section 40 Chapter 93-206-effective 1/1/94 (originally on 1/1/94 - 5 cents were imposed, was amended in 6/96 and reduced to 3 cents on 9/1/96)	3.0 cents	Gas / Gasohol	Pursuant to Interlocal Agreement, proceeds allocated 74.00% to the County and 26.00% to the cities (based on a weighted formula: 75% population, 25% center line miles); proceeds based upon the gas tax collected within the County	All County capital transportation purposes; can only be used by either PWWM or MDT for capital improvement needs	\$8,166,000  County's share is \$6,043,000	\$18,128,000	The State is allowed to impose a 7.3% administrative fee
<b>F)</b> Ninth Cent Gas Tax Section 336.021, F.S. as amended by Section 47, Chapter 93-206-effective 1/1/94	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to the County were the tax is collected	All County transportation purposes	\$10,071,000	\$10,071,000	Countywide General Fund transportation related expenses

F.S.: Florida Statutes

PWWM: Public Works and Waste Management Department

UMSA: Unincorporated Municipal Service Area

# APPENDIX M: TRANSIENT LODGING AND FOOD AND BEVERAGE TAXES

FOR TOURIST DEVELOPMENT, CONVENTION DEVELOPMENT, AND HOMELESS AND DOMESTIC VIOLENCE PROGRAMS AND FACILITIES

Tax	Imposed	Permissible Use	Distributed To	Collections*
2% Tourist Development** - Transient Lodging	1978	Convention centers, arenas, auditoriums; promote and advertise tourism; convention/tourist bureaus; beach maintenance/improvements	60% less \$1,050,000 to Greater Miami Convention and Visitors Bureau; 20% to Dept. of Cultural Affairs; 20% to facilities within the City of Miami; \$1,100,000 to the Tourist Development Council grants	FY 2012-13 Actual: \$ 21,323,765 FY 2013-14 Projection: \$ 22,881,000 FY 2014-15 Estimate: \$ 22,935,000

Florida Statutes Section 125.0104; County Code section 29-51

2% Tourist Development Surtax** - Food and Beverages (sold in hotels and motels)	1990	Countywide convention/visitors bureau for promotional activity	100% less \$100,000 to Greater Miami Convention and Visitors Bureau \$100,000 to Tourist Development Council	FY 2012-13 Actual: \$ 6,679,852 FY 2013-14 Projection: \$ 6,921,000 FY 2014-15 Estimate: \$ 6,793,000
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Florida Statutes Section 212.0306; County Code section 29-51

3% Convention Development*** - Transient Lodging	1983	2/3 to largest public convention center then excess to County for constructing/operating stadiums, arenas, auditoriums, exhibition halls, light rail systems; 1/3 to be spent in most populous city for eligible projects such as constructing/operating stadiums, arenas, auditoriums, and exhibition halls	Miami-Dade County for bond payments for the Performing Arts Center and neighborhood cultural facilities, Performing Arts Center operations, American Airline Arena operations/maintenance, Interlocal payments to City of Miami Beach and City of Miami; residuals to Miami-Dade County for eligible projects	FY 2012-13 Actual: \$ 63,919,047 FY 2013-14 Projection: \$ 68,747,000 FY 2014-15 Estimate: \$ 69,378,000
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Florida Statute 212.0305 (4)(b); County Code section 29-60

1% Professional Sports Franchise** - Transient Lodging	1990	To pay debt service on bonds issued to finance construction, reconstruction or renovation of a professional sports franchise facility	Miami-Dade County to pay debt service on bonds	FY 2012-13 Actual: \$ 10,661,781 FY 2013-14 Projection: \$ 11,440,000 FY 2014-15 Estimate: \$ 11,467,000
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Florida Statute 125.0104 (3)(l); County Code section 29-51

1% Food and Beverage Tax for Homeless and Domestic Violence** (premises of consumption excluding hotels and motels)	1993	85% for homeless programs and 15% for the construction and operation of domestic violence centers	Approximately 85% to Homeless Trust and approximately 15% to Miami-Dade County for domestic violence centers	FY 2012-13 Actual: \$ 19,544,150 FY 2013-14 Projection: \$ 21,079,000 FY 2014-15 Estimate: \$ 20,745,000
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Florida Statute 212.0306; County Code section 29-51

NOTE: Pursuant to state statute, FY 2014-15 estimates are budgeted at 95% of estimated revenues

\* Excluding collection fees

\*\* Geographic area includes Miami-Dade County except Miami Beach, Bal Harbour and Surfside

\*\*\* Geographic area includes Miami-Dade County except Bal Harbour and Surfside



## APPENDIX N -SUSTAINABLE INITIATIVES

The following is a sample of the sustainable initiatives we have highlighted in the Adopted Budget. Throughout the document, programs, projects and functions which support a more ecologically, economically, and socially sensitive approach toward resource use, are delineated with a tree symbol (🌳)

- In FY 2014-15, Cultural Affairs will continue to publish and distribute the Golden Ticket Arts Guides, available in English and Spanish, promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; use of the online publication is being encouraged
- In FY 2014-15, Public Works and Waste Management (PWWM) will continue operation of two Home Chemical Collection Centers open to all residents countywide (\$707,000)
- In FY 2014-15, PWWM is completing the evaluation of the Community Service Program (CSP) pilot project (designed as a criminal diversion program) at the request of the State Attorney's Office; the pilot project received 1,162 registered program participants from January 2013 to October 2013, that provided 28,300 community services hours at more than 135 different locations, collecting litter and trash along County corridors, graffiti cleaning and painting, and collecting illegal trash piles
- In FY 2014-15, PWWM is continuing to pursue options to replace the expired power purchase agreement associated with the Waste-to-Energy Plant in order to obtain the most favorable long-term firm energy rates, while marketing power in the short-term to electrical utilities paying significantly above the prevailing base rates offered by regulated utilities that are required to purchase energy from qualifying facilities
- In FY 2014-15, PWWM will continue environmental and technical service operations that include facilities maintenance (\$2.894 million), fleet management (\$891,000), environmental services (\$5.568 million), and engineering and technical services (\$68.094 million), which includes Resources Recovery Operations
- PWWM's FY 2014-15 Proposed Budget includes funding for Residential Curbside Recycling (\$9.069 million), serving 350,000 households with service every other week
- PWWM's FY 2014-15 Proposed Budget includes the continuation of the contract with Covanta Dade Renewable Energy, LTD to operate and maintain the County's Resources Recovery facility (\$68.094 million) including other supplemental contracts and staffing to support the Resources Recovery operation (\$1 million)
- PWWM's FY 2014-15 Proposed Budget includes the leasing of 68 vehicles for Waste Collection Operations (\$2.3 million), the leasing of 52 vehicles for Waste Disposal Operations (\$1.2 million) and the purchase of vehicles for Public Works Operations (\$3.1 million); the Department will continue to work with the Internal Services Department to establish compressed natural gas (CNG) fueling capability that will allow the transition from diesel to CNG powered heavy fleet vehicles
- In FY 2014-15, the Water and Sewer (WASD) Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan, and of an employee awareness program, which includes an energy conservation website, newsletter, and workshops
- In FY 2014-15, the Environmental Resources Management Division of the Regulatory and Economic Resources Department (RER) will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$208,000)
- In FY 2014-15, the Parks, Recreation and Open Spaces Department (PROS) will continue land management for the Environmentally Endangered Lands (EEL) with funding support from the EEL Program (\$3.2 million)
- RER's FY 2014-15 Proposed Budget continues the Save Energy and Money Revolving Loan Fund (SEAM) established with a one-time investment from the General Fund in FY 2010-11 to fund energy and water efficiency projects; the fund will begin to repay the general fund with savings generated by the projects and will continue to be set aside in future years to fund additional projects

## **APPENDIX N -SUSTAINABLE INITIATIVES**

- RER's FY 2014-15 Proposed Budget includes \$261,000 from WASD to support the Florida Yards and Neighborhoods Program and the Landscape Irrigation Water Conservation Project
- RER's FY 2014-15 Proposed Budget includes budgeted reimbursements of \$560,000 from the Miami-Dade Aviation Department for personnel and operating expenses; activities include the oversight of environmental aspects of construction activities, assessment and oversight of the cleanup of contaminated sites, and inspections of permitted facilities
- RER's FY 2014-15 Proposed Budget includes the addition of five positions (\$329,000) in the Environmental Resources Management Division to assist with increased environmental protection and consent decree related activities
- As of April 2014, the Information Technology Department (ITD) had provisioned virtual desktop functionality to over 3,300 employees countywide, including deployment of over 2,376 thin client devices which generate an annual power savings of \$71,300; ITD will continue to deploy virtual desktop devices through FY 2014-15
- In FY 2014-15, the Internal Services Department (ISD) will coordinate and assist in the procurement of Compressed Natural Gas (CNG) Program for Public Works and Waste Management (PWMM), Transit (MDT), and the Water and Sewer Department (WASD)

## APPENDIX O: SUSTAINABLE PROJECTS

(dollars in thousands)

	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Projected Total Cost
<b>Climate Change Adaptation</b>									
<u><b>Water and Sewer</b></u>									
OUTFALL LEGISLATION	500	20,688	16,911	54,112	79,799	151,324	161,387	2,927,420	3,412,141
<b>Climate Change Adaptation Total</b>	<b>500</b>	<b>20,688</b>	<b>16,911</b>	<b>54,112</b>	<b>79,799</b>	<b>151,324</b>	<b>161,387</b>	<b>2,927,420</b>	<b>3,412,141</b>
<b>Energy Efficiency</b>									
<u><b>Aviation</b></u>									
MIAMI INTERNATIONAL AIRPORT AIRSIDE IMPROVEMENT PROJECTS	16,001	34,640	3,990	0	0	0	0	0	54,631
MIAMI INTERNATIONAL AIRPORT MOVER	5,458	7,698	3,351	0	0	0	0	0	16,507
<u><b>Fire Rescue</b></u>									
MISCELLANEOUS FIRE RESCUE CAPITAL PROJECTS	1,219	1,890	2,600	2,600	2,600	2,600	2,600	0	16,109
MIAMI LAKES WEST FIRE RESCUE STATION (STATION 64)	3,432	1,247	0	0	0	0	0	0	4,679
COCONUT PALM FIRE RESCUE (STATION 70)	2,566	1,074	0	0	0	0	0	0	3,640
NORTH BAY VILLAGE FIRE STATION (STATION 27)	333	4,000	0	0	0	0	0	0	4,333
OCEAN RESCUE FACILITY IMPROVEMENTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	94	0	0	0	1,406	0	0	0	1,500
PALMETTO BAY FIRE RESCUE STATION (STATION 62/74)	736	420	3,220	0	0	0	0	0	4,376
<u><b>Homeless Trust</b></u>									
CONSTRUCT SECOND DOMESTIC VIOLENCE SHELTER	391	1,093	3,583	2,933	0	0	0	0	8,000

## APPENDIX O: SUSTAINABLE PROJECTS

(dollars in thousands)

	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Projected Total Cost
<u>Internal Services</u>									
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 5	0	300	1,500	1,200	0	0	0	0	3,000
DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,100	1,900	2,000	0	0	0	1,592	0	10,592
DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,475	25	0	0	0	0	92	0	10,592
BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES	6,846	293	500	561	0	0	0	0	8,200
BUILD OUT AND PURCHASE OF OVERTOWN TOWER 2	102,250	2,525	1,080	6,800	0	0	0	0	112,655
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6	16	0	4,084	0	0	0	0	0	4,100
DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	51	409	5,132	0	0	0	5,000	0	10,592
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 9	0	0	0	2,402	2,098	0	0	0	4,500
DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,818	774	0	0	0	0	0	0	10,592
DISTRICT 08 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,567	25	0	0	0	0	0	0	10,592
NEW NORTH DADE GOVERNMENT CENTER	0	0	0	0	0	0	7,500	0	7,500
DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	0	0	0	0	0	0	5,592	0	5,592
CENTRAL SUPPORT FACILITY CHILLER	130	3,120	250	0	0	0	0	0	3,500
DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,091	25	0	0	0	0	1,476	0	10,592
DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	4,033	6,559	0	0	0	0	0	0	10,592
DISTRICT 03 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	7,385	3,207	0	0	0	0	0	0	10,592
DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	2,851	2,741	0	0	0	0	0	0	5,592

## APPENDIX O: SUSTAINABLE PROJECTS

(dollars in thousands)

	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Projected Total Cost
<b><u>Judicial Administration</u></b>									
BENNETT H. BRUMMER PUBLIC DEFENDER FACILITY REFURBISHMENT	4	500	0	0	596	0	0	0	1,100
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES - BUILDING BETTER COMMUNITIES BOND PROGRAM	309	0	0	0	0	0	77,916	0	78,225
<b><u>Library</u></b>									
NORTH DADE REGIONAL LIBRARY	13	0	0	215	985	408	679	0	2,300
NORTH SHORE BRANCH LIBRARY	0	0	0	355	0	0	0	0	355
NORTH CENTRAL BRANCH LIBRARY	0	0	0	620	0	0	0	0	620
SOUTH DADE BRANCH LIBRARY	16	0	0	189	0	0	0	0	205
GRAPELAND HEIGHTS BRANCH LIBRARY	0	0	0	550	0	0	0	0	550
LEMON CITY BRANCH LIBRARY	0	0	0	305	0	0	0	0	305
KENDALL BRANCH LIBRARY	421	0	0	515	0	0	0	0	936
<b><u>Non-Departmental</u></b>									
MARTIN LUTHER KING BUSINESS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	976	412	1,500	2,112	0	0	0	0	5,000
<b><u>Parks, Recreation and Open Spaces</u></b>									
COUNTRY LAKE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	425	1,075	1,000	0	2,500
BISCAYNE SHORES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	50	200	1,250	0	0	0	0	0	1,500
HOMESTEAD BAYFRONT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,798	41	161	0	0	0	0	0	4,000
ARCOLA LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	5,533	100	0	667	0	0	0	0	6,300
CHUCK PEZOLDT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	50	554	2,346	1,400	0	0	0	0	4,350
<b><u>Police</u></b>									
HOMELAND SECURITY BUILDING ENHANCEMENTS	574	286	0	0	0	0	0	0	860
<b><u>Public Housing and Community Development</u></b>									
NEW FAMILY UNITS AT LINCOLN GARDENS	19	0	12,281	0	0	0	0	0	12,300
NEW ELDERLY UNITS AT ELIZABETH VIRRIC II	19	0	9,981	0	0	0	0	0	10,000
NEW FAMILY UNITS AT VICTORY HOMES	19	0	9,981	0	0	0	0	0	10,000
<b><u>Transit</u></b>									
BUS ENHANCEMENTS	4,663	30,000	0	0	0	0	0	0	34,663
METRORAIL LED LIGHTING	0	942	942	942	942	0	0	0	3,768
<b>Energy Efficiency Total</b>	<b>215,307</b>	<b>107,000</b>	<b>69,732</b>	<b>24,366</b>	<b>9,052</b>	<b>4,083</b>	<b>103,447</b>	<b>0</b>	<b>532,987</b>

## APPENDIX O: SUSTAINABLE PROJECTS

(dollars in thousands)

	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Projected Total Cost
<b>Innovative Water/Wastewater Feature</b>									
<u><b>Water and Sewer</b></u>									
SANITARY SEWER SYSTEM EXTENSION	65,890	3,080	2,113	2,113	2,113	4,113	2,038	390,000	471,460
SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	21,613	4,048	3,706	6,848	6,795	13,519	117,884	242,041	416,454
SAFE DRINKING WATER ACT MODIFICATIONS-SWT RULE AND D-DBP	13,501	1,300	12,200	33,300	194,762	195,211	135,680	0	585,954
WASTEWATER TREATMENT PLANTS EFFLUENT REUSE	0	0	0	0	0	0	0	95,000	95,000
<b>Innovative Water/Wastewater Feature Total</b>	<b>101,004</b>	<b>8,428</b>	<b>18,019</b>	<b>42,261</b>	<b>203,670</b>	<b>212,843</b>	<b>255,602</b>	<b>727,041</b>	<b>1,568,868</b>
<b>LEED or Other "Green" Building Certification</b>									
<u><b>Animal Services</b></u>									
NEW ANIMAL SHELTER	9,135	15,960	3,866	0	0	0	0	0	28,961
<u><b>Cultural Affairs</b></u>									
COCONUT GROVE PLAYHOUSE	200	1,550	6,100	9,150	3,000	0	0	0	20,000
WESTCHESTER ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	243	1,300	3,000	3,457	0	0	0	0	8,000
DADE COUNTY AUDITORIUM - BUILDING BETTER COMMUNITIES BOND PROGRAM	93	963	2,944	0	0	0	0	0	4,000
<u><b>Internal Services</b></u>									
REDEVELOP RICHMOND HEIGHTS SHOPPING CENTER	500	211	184	1,200	1,505	0	0	0	3,600
<u><b>Judicial Administration</b></u>									
CHILDREN'S COURTHOUSE	134,490	6,102	0	0	0	0	0	0	140,592
JOSEPH CALEB PARKING GARAGE/TOWER COURTROOM RENOVATIONS	7,279	10,158	7,024	3,043	0	0	0	0	27,504
<u><b>Library</b></u>									
NORTHEAST REGIONAL LIBRARY	17,415	604	0	0	0	0	0	0	18,019
HIALEAH GARDENS BRANCH LIBRARY	1,329	0	0	0	0	0	1,080	8,141	10,550
LITTLE RIVER BRANCH LIBRARY	1,824	0	0	645	0	0	0	0	2,469
KILLIAN BRANCH LIBRARY	2,014	0	0	0	8,986	0	0	0	11,000
DORAL BRANCH LIBRARY	27	0	0	0	9,000	0	0	0	9,027
ALLAPATTAH BRANCH LIBRARY	0	0	0	0	420	0	0	0	420
<u><b>Miami Science Museum</b></u>									
MIAMI SCIENCE MUSEUM - NEW FACILITY IN MUSEUM PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	111,808	53,192	0	0	0	0	0	0	165,000
<u><b>Transit</b></u>									
EARLINGTON HEIGHTS/MIAMI INTERMODAL CENTER (MIC) CONNECTOR - AIRPORT LINK	501,529	5,150	0	0	0	0	0	0	506,679
<b>LEED or Other "Green" Building Certification Total</b>	<b>787,886</b>	<b>95,190</b>	<b>23,118</b>	<b>17,495</b>	<b>22,911</b>	<b>0</b>	<b>1,080</b>	<b>8,141</b>	<b>955,821</b>

## APPENDIX O: SUSTAINABLE PROJECTS

(dollars in thousands)

	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Projected Total Cost
<b>Other Sustainability</b>									
<u><b>Aviation</b></u>									
MIAMI INTERNATIONAL AIRPORT SUPPORT FACILITY IMPROVEMENTS	78,181	144,067	99,495	67,679	39,038	0	0	0	428,460
<u><b>Corrections and Rehabilitation</b></u>									
KROME DETENTION CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,175	1,002	5,122	11,101	143,780	167,820	0	0	330,000
<u><b>Cultural Affairs</b></u>									
CULTURAL AFFAIRS PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	33,567	5,780	11,653	4,000	0	0	0	0	55,000
HISTORY MIAMI	120	1,660	6,220	2,000	0	0	0	0	10,000
<u><b>Finance</b></u>									
A/P CONSOLIDATED INVOICE IMAGING AND WORKFLOW	2,518	610	0	0	0	0	0	0	3,128
<u><b>Internal Services</b></u>									
ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA	0	0	0	0	0	0	5,490	0	5,490
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES	24,331	21	0	0	0	0	14,648	0	39,000
<u><b>Judicial Administration</b></u>									
ODYSSEY TECHNOLOGY PROJECT	1,651	748	0	0	0	0	0	0	2,399
<u><b>Library</b></u>									
COCONUT GROVE BRANCH LIBRARY	418	0	0	325	0	0	0	0	743
EDISON BRANCH LIBRARY	0	0	0	835	0	0	0	0	835
MIAMI LAKES BRANCH LIBRARY	434	0	0	0	0	288	0	0	722
CORAL REEF BRANCH LIBRARY	0	0	0	570	0	0	0	0	570
<u><b>Non-Departmental</b></u>									
PURCHASE DEVELOPMENT RIGHTS FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM	7,301	3,000	3,000	3,000	3,000	3,000	9,889	0	32,190
FLORIDA MEMORIAL UNIVERSITY MULTI-PURPOSE ARENA	0	5,000	0	0	0	0	0	0	5,000
<u><b>Parks, Recreation and Open Spaces</b></u>									
RIVER OF GRASS GREENWAY	750	250	0	0	0	0	0	0	1,000
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ #51)	1,950	2,762	1,279	0	0	0	0	0	5,991
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ #51)	5,400	181	0	0	0	0	0	0	5,581
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ #51)	4,443	138	302	1,560	720	0	0	0	7,163

## APPENDIX O: SUSTAINABLE PROJECTS

(dollars in thousands)

	Prior Years	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	Future	Projected Total Cost
<u>Port of Miami</u>									
CRUISE TERMINAL J IMPROVEMENTS	3,459	1,235	0	0	0	0	0	0	4,694
SEWER UPGRADES	210	3,290	1,290	0	0	0	0	0	4,790
<u>Public Works and Waste Management</u>									
PEOPLE'S TRANSPORTATION PLAN NEIGHBORHOOD IMPROVEMENTS	70,189	10,100	11,136	0	0	0	0	0	91,425
ENVIRONMENTAL IMPROVEMENTS	475	200	100	100	100	100	100	100	1,275
WEST/SOUTHWEST TRASH AND RECYCLING CENTER	271	0	0	0	0	0	0	1,759	2,030
TRASH AND RECYCLING CENTER IMPROVEMENTS	1,172	200	1,085	918	500	500	500	500	5,375
<u>Regulatory and Economic Resources</u>									
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	153,964	11,903	10,203	3,900	3,850	3,350	3,350	35,574	226,094
BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION	1,750	1,450	0	0	0	0	0	0	3,200
MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT	41,901	1,080	15,000	15,000	0	0	0	0	72,981
<u>Transit</u>									
KENDALL DRIVE SIGNALIZATION	1,624	696	0	0	0	0	0	0	2,320
KENDALL ENHANCED BUS SERVICE	4,665	571	1,020	353	0	0	0	0	6,609
PARK AND RIDE FACILITY AT QUAIL ROOST DRIVE	2,353	210	60	1,246	0	0	0	0	3,869
PARK AND RIDE LOT AT SW 344 STREET	9,097	1,710	0	0	0	0	0	0	10,807
PARK AND RIDE LOT KENDALL DRIVE	1,279	311	914	256	0	0	0	0	2,760
<u>Water and Sewer</u>									
PEAK FLOW MANAGEMENT FACILITIES	27,442	17,131	22,832	66,405	33,998	42,852	56,614	283,106	550,380
CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	8,252	10,125	34,798	37,154	40,330	24,135	9,706	298,493	462,993
SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION	42,250	1,008	0	0	0	0	0	0	43,258
Other Sustainability Total	532,592	226,439	225,509	216,402	265,316	242,045	100,297	619,532	2,428,132
<u>Renewable Energy Feature</u>									
<u>Public Works and Waste Management</u>									
NORTH DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II	1,125	120	120	110	110	110	105	400	2,200
SOUTH DADE LANDFILL CELL 4 GAS EXTRACTION AND ODOR CONTROL	565	370	315	50	50	50	50	50	1,500
Renewable Energy Feature Total	1,690	490	435	160	160	160	155	450	3,700
Total Sustainability Projects	1,638,979	458,235	353,724	354,796	580,908	610,455	621,968	4,282,584	8,901,649



# APPENDIX P: QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP) ALLOCATIONS

(dollars in thousands)  
as of June 30, 2014

Commission District	QNIP Funding	Drainage	Resurfacing	Parks	Sidewalks	Other	Un-allocated	District Total
District 01	QNIP I	\$ 6,674	\$ 1,474	\$ 2,091	\$ 4,368	\$ 1,000	\$ -	\$ 15,607
	QNIP II	712	2,219	2,209	2,439	0	0	7,579
	QNIP III	0	469	0	0	0	0	469
	QNIP IV	0	652	575	593	0	0	1,820
	QNIP V	0	0	508	930	5	0	1,443
	QNIP Interest	0	60	200	99	0	0	359
	Total	\$ 7,386	\$ 4,874	\$ 5,583	\$ 8,429	\$ 1,005	\$ -	\$ 27,277
District 02	QNIP I	7,043	944	1,652	10,557	3,750	0	23,946
	QNIP II	1,813	987	1,420	1,399	7	0	5,626
	QNIP III	74	0	100	0	150	0	324
	QNIP IV	1,723	818	223	0	93	0	2,857
	QNIP V	311	486	425	1,527	93	104	2,946
	QNIP Interest	154	0	300	109	0	0	563
	Total	\$ 11,118	\$ 3,235	\$ 4,120	\$ 13,592	\$ 4,093	\$ 104	\$ 36,262
District 03	QNIP I	886	33	785	2,736	566	0	5,006
	QNIP II	721	224	250	237	0	0	1,432
	QNIP III	0	0	82	0	1	0	83
	QNIP IV	991	184	479	0	0	0	1,654
	QNIP V	198	0	0	320	15	0	533
	QNIP Interest	0	0	0	142	0	0	142
	Total	\$ 2,796	\$ 441	\$ 1,596	\$ 3,435	\$ 582	\$ -	\$ 8,850
District 04	QNIP I	2,580	132	700	882	0	0	4,294
	QNIP II	24	451	533	617	0	0	1,625
	QNIP III	0	0	0	98	0	0	98
	QNIP IV	0	505	234	799	0	0	1,538
	QNIP V	160	44	127	473	19	55	878
	QNIP Interest	0	9	0	184	0	0	193
	Total	\$ 2,764	\$ 1,141	\$ 1,594	\$ 3,053	\$ 19	\$ 55	\$ 8,626
District 05	QNIP I	0	0	0	0	0	0	0
	QNIP II	0	0	0	0	0	0	0
	QNIP III	0	0	0	2	0	0	2
	QNIP IV	180	3	0	173	0	748	1,104
	QNIP V	0	0	0	1	0	52	53
	QNIP Interest	0	0	0	0	0	0	0
	Total	\$ 180	\$ 3	\$ -	\$ 176	\$ -	\$ 800	\$ 1,159
District 06	QNIP I	769	762	0	1,045	0	0	2,576
	QNIP II	404	732	463	1,653	44	0	3,296
	QNIP III	0	0	0	95	58	0	153
	QNIP IV	543	0	449	723	146	0	1,861
	QNIP V	721	123	3	733	0	0	1,580
	QNIP Interest	189	0	150	9	0	0	348
	Total	\$ 2,626	\$ 1,617	\$ 1,065	\$ 4,258	\$ 248	\$ -	\$ 9,814
District 07	QNIP I	308	15	0	306	0	0	629
	QNIP II	628	1,075	98	797	46	0	2,644
	QNIP III	0	81	0	73	0	0	154
	QNIP IV	0	733	465	654	0	0	1,852
	QNIP V	335	514	76	744	24	54	1,747
	QNIP Interest	0	0	189	192	74	0	455
	Total	\$ 1,271	\$ 2,418	\$ 828	\$ 2,766	\$ 144	\$ 54	\$ 7,481
District 08	QNIP I	3,980	2,328	1,406	2,088	0	0	9,802
	QNIP II	766	2,344	2,299	1,004	647	0	7,060
	QNIP III	0	0	239	228	0	0	467
	QNIP IV	239	0	2,388	235	0	0	2,862
	QNIP V	0	1,312	1,268	1,422	0	2	4,004
	QNIP Interest	0	227	532	180	0	0	939
	Total	\$ 4,985	\$ 6,211	\$ 8,132	\$ 5,157	\$ 647	\$ 2	\$ 25,134

# APPENDIX P: QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP) ALLOCATIONS

(dollars in thousands)  
as of June 30, 2014

Commission District	QNIP Funding	Drainage	Resurfacing	Parks	Sidewalks	Other	Un-allocated	District Total
District 09	QNIP I	2,552	1,219	4,166	2,210	350	0	10,497
	QNIP II	1,243	1,728	3,326	1,988	34	0	8,319
	QNIP III	0	0	453	0	0	0	453
	QNIP IV	696	362	645	1,434	0	0	3,137
	QNIP V	338	791	2,068	1,074	230	235	4,736
	QNIP Interest	0	0	623	144	420	0	1,187
	Total	\$ 4,829	\$ 4,100	\$ 11,281	\$ 6,850	\$ 1,034	\$ 235	\$ 28,329
District 10	QNIP I	7,293	1,019	3,976	1,633	0	0	13,921
	QNIP II	322	2,453	3,212	2,197	79	0	8,263
	QNIP III	0	0	106	440	0	0	546
	QNIP IV	0	859	2,200	845	0	0	3,904
	QNIP V	0	340	1,433	2,512	146	0	4,431
	QNIP Interest	0	79	422	470	54	0	1,025
	Total	\$ 7,615	\$ 4,750	\$ 11,349	\$ 8,097	\$ 279	\$ -	\$ 32,090
District 11	QNIP I	1,292	1,054	8,021	1,241	0	0	11,608
	QNIP II	2,339	1,631	2,769	1,753	41	116	8,649
	QNIP III	79	0	447	0	0	17	543
	QNIP IV	415	2,015	935	174	0	0	3,539
	QNIP V	515	1,207	1,826	1,082	0	4	4,634
	QNIP Interest	0	368	454	143	0	0	965
	Total	\$ 4,640	\$ 6,275	\$ 14,452	\$ 4,393	\$ 41	\$ 137	\$ 29,938
District 12	QNIP I	5,401	731	2,768	497	0	0	9,397
	QNIP II	174	312	1,451	1,150	0	329	3,416
	QNIP III	0	0	0	102	0	84	186
	QNIP IV	0	302	1,129	44	0	170	1,645
	QNIP V	0	0	1,258	13	0	613	1,884
	QNIP Interest	0	0	0	0	0	0	0
	Total	\$ 5,575	\$ 1,345	\$ 6,606	\$ 1,806	\$ -	\$ 1,196	\$ 16,528
District 13	QNIP I	1,722	526	3,333	3,069	0	0	8,650
	QNIP II	0	11	2,738	6	0	0	2,755
	QNIP III	24	0	0	106	0	0	130
	QNIP IV	0	0	1,682	0	0	0	1,682
	QNIP V	297	297	65	472	0	0	1,131
	QNIP Interest	0	2	299	0	0	0	301
	Total	\$ 2,043	\$ 836	\$ 8,117	\$ 3,653	\$ -	\$ -	\$ 14,649
Multi-District / Contingency / Training Program	QNIP I	0	0	1,253	0	2,058	0	3,311
	QNIP II	0	0	0	0	0	0	0
	QNIP III	0	0	0	0	0	0	0
	QNIP IV	0	0	0	0	1,617	0	1,617
	QNIP V	0	0	0	0	0	0	0
	QNIP Interest	0	0	0	0	0	0	0
	Total	\$ -	\$ -	\$ 1,253	\$ -	\$ 3,675	\$ -	\$ 4,928
Program Total	QNIP I	40,500	10,237	30,151	30,632	7,724	0	119,244
	QNIP II	9,146	14,167	20,768	15,240	898	445	60,664
	QNIP III	177	550	1,427	1,144	209	101	3,608
	QNIP IV	4,787	6,433	11,404	5,674	1,856	918	31,072
	QNIP V	2,875	5,114	9,057	11,303	532	1,119	30,000
	QNIP Interest	343	745	3,169	1,672	548	0	6,477
	Total	\$ 57,828	\$ 37,246	\$ 75,976	\$ 65,665	\$ 11,767	\$ 2,583	\$ 251,065

## APPENDIX Q: REVENUE CAPACITY

### ACTUAL VALUE AND ASSESSED VALUE OF TAXABLE PROPERTY (Unaudited) LAST TEN FISCAL YEARS (in thousands)

Fiscal Year	Real Property					Total Actual and Assessed	Exemptions <sup>a</sup>			Total
Ended September 30,	Residential Property	Commercial / Industrial Property	Government / Institutional	Personal Property	Value of Taxable Property	Real Property - Amendment 10 Excluded Value <sup>b</sup>	Real Property - Other Exemptions	Personal Property	Taxable Assessed Value	Total Direct Tax Rate
2004	\$ 116,239,333	\$ 33,758,008	\$ 13,853,198	\$ 14,130,977	\$ 177,981,516	\$ 18,795,770	\$ 27,463,005	\$ 4,526,608	\$ 127,196,133	9.329
2005	139,613,985	38,815,238	15,207,320	14,189,142	207,825,685	28,070,316	30,189,372	4,575,028	144,990,969	9.120
2006	169,866,793	47,406,357	17,847,477	14,623,349	249,743,976	38,586,357	34,190,689	4,624,481	172,342,449	9.009
2007	215,572,532	57,763,162	20,904,964	14,957,659	309,198,317	57,656,531	39,258,084	4,650,725	207,632,977	8.732
2008	258,170,144	64,690,401	23,385,545	15,318,056	361,564,146	74,022,146	43,736,755	4,718,343	239,086,902	7.233
2009	256,121,227	68,075,357	24,094,571	15,983,145	364,274,300	65,907,690	54,811,315	5,719,250	237,836,045	7.461
2010	204,558,802	63,836,984	23,228,078	15,570,290	307,194,154	36,876,680	53,394,520	5,474,737	211,448,217	7.424
2011	160,866,687	57,774,400	23,438,756	15,472,772	257,552,615	15,861,969	52,348,084	5,436,067	183,906,495	8.367
2012 <sup>c</sup>	157,542,515	55,104,068	23,721,709	15,328,770	251,697,062	14,229,202	51,971,081	5,453,966	180,042,813	7.295
2013 <sup>d</sup>	162,113,516	61,467,136	23,653,712	15,926,658	263,161,022	13,547,111	53,781,374	5,334,921	190,497,616	7.131

Source: Miami-Dade County Property Appraiser

Note: Property in the County is reassessed each year. Property is assessed at actual market value. Tax rates are per \$1,000 of assessed value.

<sup>a</sup> Exemptions for real property include: \$25,000 homestead exemption; an additional \$25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

<sup>b</sup> Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

<sup>c</sup> Total actual and assessed values for FY2012 were updated to reflect the Final 2011 Tax Roll certified on May 29, 2013.

<sup>d</sup> Total actual and assessed values are estimates based on the First Certified 2012 Tax Roll made on October 18, 2012, prior to any adjustments processed by the Value Adjustment Board. The Final Certified Tax Roll for 2012 has not been released as of the date of this report.

## APPENDIX R: DEBT CAPACITY

### RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING (Unaudited)

LAST TEN FISCAL YEARS

*(dollars in thousands, except per capita)*

#### General Bonded Debt Outstanding

Fiscal Year Ended September 30,	General Obligation Bonds in Governmental Activities	General Obligation Bonds in Business-Type Activities (a)	Total General Obligation Bonded Debt	Less: Amounts Restricted to Repayment of Principal	Total	Percentage of Actual Value of Taxable Property	Per Capita
2004	225,581	149,010	374,591	4,027	370,564	0.29%	158
2005	519,126	145,710	664,836	18,764	646,072	0.45%	274
2006	507,316	142,215	649,531	28,845	620,686	0.36%	261
2007	472,236	138,510	610,746	25,500	585,246	0.28%	244
2008	523,596	134,570	658,166	19,225	638,941	0.27%	268
2009	843,961	130,370	974,331	21,734	952,597	0.40%	397
2010	881,276	365,655	1,246,931	42,180	1,204,751	0.57%	470
2011	1,062,146	351,130	1,413,276	62,014	1,351,262	0.00%	537
2012	1,043,496	341,500	1,384,996	39,098	1,345,898	0.75%	528
2013	1,179,986	332,360	1,512,346	30,025	1,482,321	0.78%	578

**Note:**

As per Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for payment of general obligation bonds.

- a General Obligation Bonds in the Business-Type Activities for FY 2013 includes \$100.6 million of Seaport General Obligation Refunding Bonds, Series 1996 and \$231.8 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from Seaport and Aviation are insufficient to pay debt service.

## APPENDIX S: RATIOS OF OUTSTANDING DEBT BY TYPE (UNAUDITED)

### LAST TEN FISCAL YEARS *(dollars in thousands, except per capita)*

Governmental Activities									
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds	Housing Agency Bonds and Notes Payable	Loans and Notes Payable	Capital Leases				
2004	\$ 225,581	\$ 1,205,914	\$ 69,084	\$ 61,378	\$ 11,888				
2005	519,126	1,456,938	65,400	178,660	11,669				
2006	507,316	1,520,549	-	272,097	11,420				
2007	472,236	1,761,161	-	253,591	11,149				
2008	523,596	1,793,217	-	277,930	10,858				
2009	843,961	2,321,551	-	255,697	10,548				
2010	881,276	2,461,903	-	232,112	10,223				
2011	1,062,146	2,472,276	-	202,112	46,367				
2012	1,043,496	2,583,023	34,525	143,361	50,455				
2013	1,179,986	2,620,722	31,361	119,174	63,927				

Business-Type Activities									
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds	Revenue Bonds	Loans and Notes Payable	Total Primary Government	Percentage of Personal Income	Per Capita		
2004	\$ 149,010	\$ 58,060	\$ 5,174,690	\$ 579,516	\$ 7,535,121	11%	3.22		
2005	145,710	52,940	5,279,006	650,174	8,359,623	11%	3.55		
2006 Restated	142,215	49,591	5,667,904	622,353	8,793,445	11%	3.70		
2007	138,510	45,410	6,146,050	647,889	9,475,996	11%	3.94		
2008	134,570	41,105	6,860,647	549,732	10,191,655	11%	4.27		
2009	130,370	105,249	7,618,479	549,000	11,834,855	13%	4.93		
2010	365,655	111,567	9,349,617	532,959	13,945,312	15%	5.44		
2011	351,130	184,571	9,209,189	615,837	14,143,628	14%	5.62		
2012	341,500	177,204	9,481,748	519,624	14,374,936	14%	5.63		
2013	332,360	163,137	9,919,133	518,727	14,948,527	(1)	5.83		

**Note:**

- a General Obligation Bonds in the Business-Type Activities for FY 2013 includes \$100.6 million of Seaport General Obligation Refunding Bonds, Series 1996 and \$231.8 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from Seaport and Aviation are insufficient to pay debt service.

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
<b>GENERAL OBLIGATION BONDS</b>									
\$33,876,000 Public Improvement Bonds, Series CC General Obligation of Dade County	11/20/1986	2016	The Series CC Bonds were issued as the third Series of the Criminal Justice Facilities Bond Program approved by the voters of Miami-Dade County on November 2, 1982 to provide financing for criminal justice facilities in the aggregate principal amount of \$200,000,000. The Series CC Bonds were issued pursuant to Resolution Nos. R-1487-82 and R-1483-86.	The Series CC Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series CC Bonds.	7.125%	\$2,225,000	\$430,599	\$2,655,599	\$7,156,000
\$51,124,000 Public Improvement Bonds, Series DD General Obligation of Dade County	10/4/1988	2018	The Series DD Bonds were issued as the fourth Series of the Criminal Justice Facilities Bond Program approved by the voters of Miami-Dade County on November 2, 1982 to provide financing for criminal justice facilities in the aggregate principal amount of \$200,000,000. The Series DD Bonds were issued pursuant to Resolution Nos. R-1487-82, R-808-88 and R-1045-88.	The Series DD Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series DD Bonds.	7.700% to 7.750%	\$3,060,000	\$1,265,187	\$4,325,187	\$17,855,000
\$55,700,000 General Obligation Bonds, (Parks Program) Series 2005	6/9/2005	2030	The Series 2005 Bonds were issued as the sixth and final Series of the Parks Bond Program approved by the voters of the County on November 5, 1996 to pay part of the cost of a capital improvement program to improve and acquire, neighborhood and regional parks, beaches, natural areas and recreation and heritage facilities in the aggregate principal amount of \$200,000,000. The Series 2005 Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-479-05.	The Series 2005 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2005 Bonds.	4.250% to 5.000%	\$0	\$2,517,278	\$2,517,278	\$55,700,000
\$37,945,000 General Obligation Refunding Bonds, (Parks Program) Series 2011B	5/26/2011	2026	The Series 2011B Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 1999 and 2001. The Series 2011B Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-134-11.	The Series 2011B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011B Bonds.	3.000% to 5.000%	\$2,220,000	\$1,241,888	\$3,461,888	\$32,680,000
\$250,000,000 General Obligation Bonds, (Building Better Communities) Series 2005	7/21/2005	2035	The Series 2005 Bonds were issued as the initial Series of the Building Better Communities Bond Program approved by the voters on November 2, 2004 to pay a portion of the cost to construct and improve water, sewer and flood control systems, park and recreational facilities, bridges, public infrastructure and neighborhood improvements, public safety facilities, emergency and healthcare facilities, public service and outreach facilities, housing for the elderly and families, and cultural, library and multi-cultural educational facilities located within the County and the cost of issuance. The Series 2005 Bonds were issued pursuant to Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05, and R-577-05 and Ordinance No. 05-47.	The Series 2005 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2005 Bonds.	4.000% to 5.000%	\$0	\$12,291,563	\$12,291,563	\$250,000,000
\$99,600,000 General Obligation Bonds, (Building Better Communities) Series 2008A	4/30/2008	2038	The Series 2008A Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2008A Bonds are being issued to pay a portion of the cost to construct tunnels and related improvements designed to increase access to the Port of Miami (the "Port Tunnel Project"), then to pay a portion of the cost of other bridges, public infrastructure and neighborhood improvements approved in the Infrastructure Authorizing Resolution. The Series 2008A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-914-04, R-576-05 and R-395-08.	The Series 2008A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of, and interest on, the Series 2008A Bonds.	4.000% to 5.000%	\$2,120,000	\$4,217,250	\$6,337,250	\$88,475,000
\$146,200,000 General Obligation Bonds, (Building Better Communities) Series 2008B	12/12/2008	2028	The Series 2008B Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2008B Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2008B Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05, R-853-08 and R-1154-08.	The Series 2008B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of, and interest on, the Series 2008B Bonds.	5.000% to 6.375%	\$5,870,000	\$6,868,593	\$12,738,593	\$118,400,000
\$203,800,000 General Obligation Bonds, (Building Better Communities) Series 2008B-1	3/13/2009	2038	The Series 2008B-1 Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2008B-1 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2008B-1 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05, R-853-08 and R-1154-08.	The Series 2008B-1 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of, and interest on, the Series 2008B-1 Bonds.	3.000% to 6.000%	\$810,000	\$11,338,856	\$12,148,856	\$200,035,000
\$50,980,000 General Obligation Bonds, (Building Better Communities) Series 2010A	2/4/2010	2039	The Series 2010A Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2010A Bonds are being issued to pay a portion of the costs of the Baseball Stadium. The Series 2010A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-913-04, R-576-05, R-1371-07 and R-337-09.	The Series 2010A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of, and interest on, the Series 2010A Bonds.	2.250% to 4.750%	\$1,110,000	\$2,028,581	\$3,138,581	\$46,420,000
\$196,705,000 General Obligation Bonds, (Building Better Communities) Series 2011A	5/26/2011	2041	The Series 2011A Bonds were issued pursuant to a voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2011A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2011A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-134-11.	The Series 2011A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011A Bonds.	3.000% to 5.000%	\$3,940,000	\$8,555,100	\$12,495,100	\$186,395,000

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
\$200,000,000 General Obligation Bonds (Building Better Communities) Series 2013A	1/9/2013	2043	The Series 2013A Bonds were issued pursuant to voted authorization of the \$2,925,750,000 in the County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2013A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2013A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2013A Bonds.	Variable	\$0	\$10,000,000	\$10,000,000	\$200,000,000
\$200,000,000 General Obligation Bonds (Building Better Communities) Series 2014A	2/3/2014	2044	The Series 2014A Bonds were issued pursuant to voted authorization of the \$2,925,750,000 in the County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	Variable	\$0	\$6,500,000	\$6,500,000	\$200,000,000
<b>Special Obligation Bonds</b>									
\$72,725,000 Capital Asset Acquisition Special Obligation Bonds, Series 2004B	4/29/2004	4/1/2035	The Series 2004B Bonds were issued pursuant to Ordinance No. 04-43 and Resolution No. R-844-04 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, including buildings occupied or to be occupied by the County and its various departments and pay the costs of a Reserve Fund	The Series 2004B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.750% to 5.000%	\$0	\$343,425	\$343,425	\$7,230,000
\$210,270,000 Capital Asset Acquisition Special Obligation Bonds, Series 2007A	5/24/2007	2037	The Series 2007A Bonds were issued pursuant to Ordinance No. 07-51 and Resolution No. R-342-07 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, including buildings occupied or to be occupied by the County and its various departments and pay the costs of a Bond Insurance Policy and a Reserve Fund Facility.	The Series 2007A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$5,235,000	\$8,725,925	\$13,960,925	\$180,340,000
\$136,320,000 Capital Asset Acquisition Special Obligation Bonds, Series 2009A	8/26/2009	2039	The Series 2009A Bonds were issued pursuant to Ordinance Nos. 07-51, 09-48 and Resolution No. R-907-09 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, including buildings occupied or to be occupied by the County and its various departments and pay the costs of a Bond Insurance Policy and a Reserve Fund Facility.	The Series 2009A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000 to 5.125%	\$6,435,000	\$5,417,348	\$11,852,348	\$115,130,000
\$45,160,000 Capital Asset Acquisition Special Obligation Bonds, (Taxable-BABs) Series 2009B (35% of Interest Cost is reimbursable through Federal Subsidy)	8/26/2009	2039	The Series 2009B Bonds were issued pursuant to Ordinance Nos. 07-51, 09-48 and Resolution No. R-907-09 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, including buildings occupied or to be occupied by the County and its various departments and pay the costs of a Bond Insurance Policy and a Reserve Fund Facility.	The Series 2009B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	6.050% to 6.970%	\$0	\$3,060,234	\$3,060,234	\$45,160,000
\$15,925,000 Capital Asset Acquisition Special Obligation Bonds, Series 2010A	8/31/2010	2019	The Series 2010A Bonds were issued pursuant to Ordinance Nos. 07-51, 09-48 and Resolution No. R-698-10 (collectively, the "Bond Ordinance") to provide funds, together with other legally available funds of the County, to partially pay the costs of acquisition, construction, improvement or renovation of certain causeway related capital assets, including buildings (Overtown Tower II Project) occupied or to be occupied by the County and its various departments; make a deposit to the Reserve Account with respect to the Series 2010A Bonds and pay the costs of issuance for the Series 2010A Bonds, including the payment of the premium for a Bond Insurance Policy for certain of the Series 2010A Bonds .	The Series 2010A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 4.000%	\$1,825,000	\$395,600	\$2,220,600	\$9,890,000
\$71,115,000 Capital Asset Acquisition Special Obligation Bonds, (Taxable-BABs) Series 2010B (35% of Interest Cost is reimbursable through Federal Subsidy)	8/31/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 07-51, 09-48 and Resolution No. R-698-10 (collectively, the "Bond Ordinance") to provide funds, together with other legally available funds of the County, to pay partially the costs of acquisition, construction, improvement or renovation of certain causeway related capital assets, including buildings (Overtown Tower II Project) occupied or to be occupied by the County and its various departments; make a deposit to the Reserve Account with the respect to the Series 2010B Bonds and pay the costs of issuance for the Series 2010B Bonds.	The Series 2010B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.069% to 6.743%	\$0	\$4,608,072	\$4,608,072	\$71,115,000
\$40,280,000 Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010D (Recovery Zone Economic Development Bonds - Direct Payment to Issuer) 45% of interest cost is reimbursable through Federal Subsidy	12/15/2010	2040	The Series 2010D Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, fund the Reserve Account for the Series 2010D Bonds and pay the cost of issuance, including the cost of Bond Insurance Policy of The County .	The Series 2010D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	7.500%	\$0	\$3,021,000	\$3,021,000	\$40,280,000
\$38,050,000 Capital Asset Acquisition Special Obligation Bonds, Series 2010E	12/2/2010	2030	The Series 2010E Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County, fund the Reserve Account for the Series 2010E Bonds and pay the cost of issuance.	The Series 2010E Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.500% to 5.250%	\$1,515,000	\$1,677,300	\$3,192,300	\$33,850,000

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
\$26,830,000 Capital Asset Acquisition Special Obligation Bonds, Series 2011A	8/18/2011	2032	The Series 2011A Bonds were issued pursuant to Ordinance No. 11-37, and Resolution No. R-522-11 (collectively, the "Bond Ordinance") for the purpose of funding the final installment of the County's contribution of \$35 million to the construction of the professional baseball stadium to be owned by the County and used by the Florida Marlins and paying a portion of COI related to the Series 2011A Bonds. There is no reserve fund or account for the Series 2011A Bonds.	The Series 2011A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 4.500%	\$0	\$1,126,363	\$1,126,363	\$26,830,000
\$9,000,000 Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2011B	8/18/2011	2020	The Series 2011B Bonds were issued pursuant to Ordinance No. 11-37, and Resolution No. R-522-11 (collectively, the "Bond Ordinance") for the purpose of funding the final installment of the County's contribution of \$35 million to the construction of the professional baseball stadium to be owned by the County and used by the Florida Marlins and paying a portion of COI related to the Series 2011B Bonds. There is no reserve fund or account for the Series 2011B Bonds.	The Series 2011B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	1.100% to 4.500%	\$970,000	\$192,128	\$1,162,128	\$5,885,000
\$76,320,000 Capital Asset Acquisition Special Obligation Bonds, Series 2013A	9/12/2013	2038	The Series 2013A Bonds were issued pursuant to Ordinance No. 13-62, and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) pay at maturity all of the County's Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010C; (iii) prepay a loan obtained from the Sunshine State Governmental Financing Commission, including the reimbursement to the County for payments made on the Naranja CRA Sunshine State Loan; (iv) pay a portion of the cost of issuance.	The Series 2013A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$2,895,000	\$3,440,013	\$6,335,013	\$74,865,000
\$24,330,000 Capital Asset Acquisition Special Obligation Bonds, Series 2013B	9/12/2013	2024	The Series 2013B Bonds were issued pursuant to Ordinance No. 13-62, and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund Capital Asset Acquisition Special Obligation Bonds, Series 2004B maturing April 1, 2019 and April 1, 2024 and (ii) pay a portion of the costs of issuance.	The Series 2013B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$3,215,000	\$1,085,600	\$4,300,600	\$23,755,000
\$175,278,288.35 Special Obligation and Refunding Bonds, Series 1996B	7/2/1996 (Current Interest Bonds) 7/2/1996 (Capital Appreciation Bonds)	2035	The Series 1996B Bonds were issued pursuant to Ordinance No. 96-85 and Resolution No. R-623-96 to: (i) refund all of the outstanding Dade County, Florida Special Obligation Bonds (Miami Beach Convention Center Project), Series 1987A; (ii) provide a grant to the City of Miami Beach, Florida to refund the outstanding City of Miami Beach, Florida Subordinate Special Obligation Bonds, Series 1989; (iii) provide a grant to the City of Homestead, Florida to repay the outstanding Homestead Convention Development Tax Revenue Certificates, Series 1989; and (iv) provide for a portion of the Reserve Fund. <i>Since the issuance of the Series 1996B Bonds, the County has purchased a Debt Service Reserve Account surety policy to meet the Series 1996B Bonds' reserve requirement.</i>	The Series 1996B Bonds are special and limited obligations of the County and are payable from and secured equally by a pledge of and lien on two-thirds of the receipts, net of administrative costs, of the Convention Development Tax to be received by the County pursuant to Section 212.0305(4)(b) 2a and c, <u>Florida Statutes</u> ; all funds held in trust by the County for the Bondholders and any interest earned on those funds; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Series 1996. The final payment of the Sales Tax Bonds was made on October 1, 2002.	5.000% to 6.100%	\$0	\$3,095,500	\$3,095,500	\$61,910,000
\$138,608,939.55 Subordinate Special Obligation Bonds, Series 2005A	6/16/2005 (Capital Appreciation) and (Capital Appreciation Bonds and Income Bonds)	2040	The Series 2005A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and 05-100 and Resolution No. R-575-05 to provide funds, including by providing grants, for	The Series 2005A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. <b>The final payment on the Senior Sales Bonds was made on October 1, 2002.</b>	4.350% to 5.680%	\$0	\$5,419,500	\$5,419,500	\$187,685,572
\$45,703,308.00 Subordinate Special Obligation Bonds, Series 2005B	6/16/2005 (Current Interest Bonds) and (Capital Appreciation Bonds)	2035	The Series 2005B Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and 05-100 and Resolution No. R-575-05 to provide funds, including by providing grants, for the costs of all or a portion of the Series 2005 Projects and pay the costs for a Bond Insurance Policy and a Reserve Fund Facility.	The Series 2005B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	5.000%	\$0	\$2,651,250	\$2,651,250	\$53,025,000
\$91,207,213.90 Subordinate Special Obligation Bonds, Series 2009	7/14/2009	2047	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, 09-22, Resolution Nos. R-336-09 and R-903-09 to provide funds to pay the costs of the Project with respect to the baseball stadium and to make a deposit to the Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	7.240% to 8.270%	\$0	\$0	\$0	\$138,114,990
\$181,165,000 Subordinate Special Obligation Bonds, Series 2012A	11/08/2012	2030	The Series 2012A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, and Resolution Nos. R-757-12 were issued to refund all of The County's outstanding subordinate special obligation refunding bonds, Series 1997A.	The Series 2012A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	3.000% to 5.000%	\$6,440,000	\$8,699,438	\$15,139,438	\$181,165,000
\$308,825,000 Subordinate Special Obligation Bonds, Series 2012B	11/08/2012	2037	The Series 2012A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, and Resolution Nos. R-757-12 were issued to refund all of The County's outstanding subordinate special obligation refunding bonds, Series 1997B, 1997C and a portion of Series 2005A.	The Series 2012B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	3.375% to 5.000%	\$0	\$14,825,944	\$14,825,944	\$308,825,000
\$44,605,000 Fixed Rate Special Obligation Bonds (Juvenile Courthouse Project) Series 2003A	3/27/2003	2035	The Series 2003A Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003A Bonds.	The Series 2003A Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenues, all moneys and investments, including earnings on such moneys and investments held in pledged funds and accounts, and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenues are insufficient to pay debt service on the Bonds.	4.625% to 5.000%	\$0	\$2,206,100	\$2,206,100	\$44,605,000



**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
\$45,850,000 Special Obligation Variable Rate Demand Bonds (Juvenile Courthouse Project) Series 2003B	9/5/2008	2043	The Series 2003B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03 (collectively the "Bond Ordinance"), to provide funds, together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003B Bonds. On September 5, 2008 the Series 2003B Bonds were converted from auction rate to variable rate pursuant to the Original Bond Ordinance and Resolution No. R-837-08, adopted by the Board on July 17, 2008.	The Series 2003B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all moneys and investments, including earnings on such moneys and investments held in pledged funds and accounts, and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds. In addition, the Series 2003B Bonds are secured by an irrevocable direct-pay letter of credit issued by TD Bank, N.A.	Variable	\$0	\$1,517,910	\$1,517,910	\$45,850,000
\$18,195,000 Special Obligation Court Facilities Refunding Bonds (Juvenile Courthouse Project) Series 2014A	1/9/2014	2020	The Series 2014A Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-511-13 to provide funds to refund the outstanding Special Obligation (Courthouse Center Project) Series 1998A and Special Obligation Refunding Bonds (Courthouse Center) Series 1998B, fund a reserve account and pay cost of issuance.	The Series 2014A Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all moneys and investments, including earnings on such moneys and investments held in pledged funds and accounts, and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.000% to 4.000%	\$2,775,000	\$671,450	\$3,446,450	\$15,420,000
\$23,065,000 Special Obligation Court Facilities Bonds (Juvenile Courthouse Project) Series 2014B	1/9/2014	2043	The Series 2014B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-511-13, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the costs of completing the Juvenile Courthouse Project and to pay for cost of issuance.	The Series 2014B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all moneys and investments, including earnings on such moneys and investments held in pledged funds and accounts, and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.000% to 5.000%	\$450,000	\$988,275	\$1,438,275	\$22,615,000
\$7,770,000 Special Obligation Refunding Bonds (Miami-Dade Fire and Rescue Service District) Series 2014	4/24/2014	2022	The Series 2014 Bonds were issued pursuant to Resolution No. R-323-14 to refund the outstanding Series 2002 Bonds. The Series 2002 Bonds were issued pursuant to a vote of qualified voters in a special election on September 8, 1994, Ordinance No. 95-130 and Resolution R-484-02 to provide the funds to finance various improvements for the Miami-Dade Fire and Rescue Service District constituting a portion of the Project.	The Series 2014 Bonds are payable from unlimited ad valorem taxes levied on all taxable property in the Miami-Dade Fire and Rescue Service District (the District was defined in a validation by final judgment of the Circuit Court of the Eleventh Judicial Circuit in and for Miami-Dade County, Florida dated October 30, 1995) without limitation as to rate or amount.	1.900%	\$920,000	\$138,198	\$1,058,198	\$6,850,000
\$108,705,000 Guaranteed Entitlement Refunding Revenue Bonds, Series 2007	7/11/2007	2018	The Series 2007 Bonds were issued pursuant to Ordinance No. 77-80, as amended and supplemented, and Resolution No. R-663-07 to provide funds to refund all of the County's outstanding Guaranteed Entitlement Revenue Bonds, Series 1995A issued in the aggregate original principal amount of \$64,185,414.80.	The Series 2007 Bonds will be secured by a pledge of the Guaranteed Entitlement which must be shared with the County by the State pursuant to the provisions of Chapter 218, Part II, <u>Florida Statutes</u> .	4.000% to 5.250%	\$11,200,000	\$2,429,250	\$13,629,250	\$48,260,000
\$85,701,273.35 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 2009A	7/14/2009	2049	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	3.250% - 7.500%	\$3,182,674	\$837,326	\$4,020,000	\$116,464,855
\$5,220,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 2009B	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	7.083%	\$0	\$369,733	\$369,733	\$5,220,000
\$123,421,712.25 Professional Sports Franchise Facilities Tax Revenue Bonds, Series 2009C	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	3.590- 7.500%	\$0	\$3,985,888	\$3,985,888	\$140,912,636
\$5,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds, Series 2009D	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	7.083%	\$0	\$354,150	\$354,150	\$5,000,000
\$100,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds, Series 2009E	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50, and Resolution No. R-335-09 (collectively, the "Bond Ordinance"), and Chapter 125 and 166, Part II, <u>Florida Statutes</u> to: (i) provide funds to pay the costs of the baseball stadium.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	Variable	\$0	\$4,780,530	\$4,780,530	\$100,000,000
\$28,000,000 Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2006	2/8/2006	2030	The Series 2006 Bonds were issued pursuant to Ordinance Nos. 96-108, 02-82, 05-208 and Resolution No. R-1330-05 (collectively, the "Bond Ordinance") to pay or reimburse the County for the Costs of the Series 2006 Project for the unincorporated service area of the County ("UMSA") and pay the cost of issuance of the Series 2006 Bonds, including the premium for a Reserve Fund Facility.	The Series 2006 Bonds are secured by (i) a first lien on the Public Service Tax, authorized by Section 166.231, <u>Florida Statutes</u> , as amended, to be levied on the purchase of any electricity, telegraph service, coal and fuel oil, as well as any services competitive with any of the previously mentioned, (ii) the Local Communications Services Tax, authorized by Section 202.19, <u>Florida Statutes</u> , as amended, to be levied on communication services, and (iii) the moneys held in funds and accounts established by the Ordinance.	4.125% to 5.500%	\$925,000	\$983,244	\$1,908,244	\$21,940,000
\$30,785,000 Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2007A	8/30/2007	2032	The Series 2007A Bonds were issued pursuant to Ordinance Nos. 96-108, 02-82, 05-208, 07-72 and Resolution No. R-662-07 (collectively, the "Bond Ordinance") to pay or reimburse the County for the Costs of the Series 2007 Project for the unincorporated service area of the County ("UMSA") and pay the cost of issuance of the Series 2007A Bonds, including the premium for a Reserve Fund Facility.	The Series 2007A Bonds are secured by (i) a first lien on the Public Service Tax, authorized by Section 166.231, <u>Florida Statutes</u> , as amended, to be levied on the purchase of any electricity, telegraph service, coal and fuel oil, as well as any services competitive with any of the previously mentioned, (ii) the Local Communications Services Tax, authorized by Section 202.19, <u>Florida Statutes</u> , as amended, to be levied on communication services, and (iii) the moneys held in funds and accounts established by the Ordinance.	4.000% to 4.900%	\$925,000	\$1,132,470	\$2,057,470	\$24,690,000
\$86,890,000 Public Service Tax Revenue Refunding Bonds (UMSA Public Improvements) Series 2011	9/21/2011	2027	The Series 2011 Bonds were issued pursuant to Ordinance Nos. 96-108, 02-82, 05-208, 07-72 and Resolution No. R-662-07 (collectively, the "Bond Ordinance") to refund and defease all of the Series 1999 Bonds and advance refund and defease all of the Series 2002 Bonds, pay the cost of issuance of the Series 2011 Bonds including the premium for the Bond Insurance Policy.	The Series 2011 Bonds are secured by (i) a first lien on the Public Service Tax, authorized by Section 166.231, <u>Florida Statutes</u> , as amended, to be levied on the purchase of any electricity, telegraph service, coal and fuel oil, as well as any services competitive with any of the previously mentioned, (ii) the Local Communications Services Tax, authorized by Section 202.19, <u>Florida Statutes</u> , as amended, to be levied on communication services, and (iii) the moneys held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$5,425,000	\$3,085,350	\$8,510,350	\$75,035,000

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
\$75,000,000 Stormwater Utility Revenue Bonds, Series 2004	11/23/2004	2015	The Series 2004 Bonds were issued pursuant to Ordinance Nos. 98-187 and 04-180 and Resolution No. R-1227-04 to provide funds to: (i) pay the cost of certain additions, extensions, renovations and improvements to the County's stormwater management system; and (ii) pay the cost of issuance of the Series 2004 Bonds, including the insurance policy and a Reserve Account Credit Facility.	The Series 2004 Bonds are payable solely from and secured by a prior lien upon and a pledge of the Pledged Revenues as defined in Ordinance No. 98-187, enacted by the Board on December 15, 1998 (the "Ordinance"). "Pledged Revenues" is defined in the Ordinance as the Stormwater Utility Revenues and all moneys and investments (and interest earnings) on deposit to the credit of the funds and accounts created in the Ordinance, except for moneys and investments on deposit to the credit of any rebate funds. "Stormwater Utility Revenues" is defined in the Ordinance as all moneys received by the County from the collection of the Stormwater Utility Fees less the amount retained by the County as an administrative charge in accordance with law. "Stormwater Utility Fees" is defined in the Ordinance as fees collectable on all residential developed property and all nonresidential developed property and all nonresidential developed property in the County permitted under the provisions of Section 403.0893, <u>Florida Statutes</u> , and imposed by the Board pursuant to Section 24-61.4 of the County Code.	4.559% to 5.000%	\$1,900,000	\$91,750	\$1,991,750	\$1,900,000
\$85,445,000 Stormwater Utility Revenue Refunding Bonds, Series 2013	9/16/2013	2029	The Series 2013 Bonds were issued pursuant to Ordinance Nos. 98-187 and 04-180 and Resolution No. R-681-13 to provide funds to: (i) refund all of the County's Stormwater Utility Revenue Bonds, Series 1999, and all the County's Stormwater Utility Revenue Bonds, Series 2004 except those maturing on April 1 in the years of 2014 and 2015, and (ii) to pay the cost of issuance of the Series 2013 Bonds, including the Escrow Deposit Trust Fund and the Reserve Account.	The Series 2013 Bonds are payable on a parity basis with the \$3,725,000 outstanding Stormwater Utility Revenue Bonds, Series 2004, (the "Series 2004 Bonds"), secured by a prior lien upon and a pledge of the Pledged Revenues as defined in Ordinance No. 04-180, enacted by the Board on October 19, 2004 (the "Ordinance"). "Pledged Revenues" is defined in the Ordinance as the Stormwater Utility Revenues and all moneys and investments (and interest earnings) on deposit to the credit of the funds and accounts created in the Ordinance, except for moneys and investments on deposit to the credit of any rebate fund. "Stormwater Utility Revenues" is defined in the Ordinance as all moneys received by the County from the collection of the Stormwater Utility Fees less the amount retained by the County as an administrative charge in accordance with law. "Stormwater Utility Fees" is defined in the Ordinance as fees collectable on all residential, developed property and all nonresidential, developed property in the County permitted under the provisions of Section 403.0893, <u>Florida Statutes</u> , and imposed by the Board pursuant to Section 24-61.4 of the County Code.	3.460%	\$2,418,000	\$2,824,294	\$5,242,294	\$81,627,000
<b>SPECIAL OBLIGATION NOTES</b>									
\$11,275,000 Capital Asset Acquisition Refunding Special Obligation Note, Series 2008A	4/10/2008	2023	The Series 2008A Notes were issued pursuant to Resolution No. R-216-08 to refinance the \$11,275,000 aggregate principal amount of Miami-Dade County, Florida Capital Asset Acquisition Auction Rate Special Obligation Bonds, Series 2002B which were issued to purchase or improve certain capital assets within the County.	The Series 2008A Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.010%	\$1,375,000	\$398,995	\$1,773,995	\$9,950,000
\$17,450,000 Capital Asset Acquisition Refunding Special Obligation Note, Series 2008B	4/10/2008	2027	The Series 2008B Notes were issued pursuant to Resolution No. R-216-08 to refinance the \$17,450,000 aggregate principal amount of Miami-Dade County, Florida Capital Asset Acquisition Auction Rate Special Obligation Bonds, Series 2007B (the "2007 Refunded Bonds") and together with the 2002 Refunded Bonds) which were issued to purchase or improve certain capital assets within the County.	The Series 2008B Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.470%	\$0	\$780,015	\$780,015	\$17,450,000
<b>AVIATION BONDS</b>									
\$600,000,000 Aviation Revenue Bonds, Series 2002A (AMT)	12/19/2002	2036	The Series 2002A Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-1261-02 to provide funds, together with other monies of the Aviation Department, for paying the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2002A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000% to 5.125%	\$0	\$21,292,126	\$21,292,126	\$420,780,000
\$291,400,000 Aviation Revenue Bonds, Series 2003A (AMT)	5/28/2003	2035	The Series 2003A Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-417-03 to provide funds, together with other monies of the Aviation Department, for paying the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2003A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.750% to 5.000%	\$0	\$14,313,413	\$14,313,413	\$291,400,000
\$61,160,000 Aviation Revenue Refunding Bonds, Series 2003B (AMT)	5/28/2003	2024	The Series 2003B Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-417-03 to provide funds, together with other monies of the Aviation Department, to accomplish the current refunding of the Dade County, Florida Aviation Revenue Bonds, Series W in the aggregate amount of \$60,795,000.	The Series 2003B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	3.600% to 5.250%	\$1,780,000	\$1,204,944	\$2,984,944	\$25,140,000
\$85,640,000 Aviation Revenue Refunding Bonds, Series 2003D (AMT)	5/28/2003	2022	The Series 2003D Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-417-03 to provide funds, together with other monies of the Aviation Department, to accomplish the current refunding of the Dade County, Florida Aviation Facilities Revenue Bonds, 1992 Series B outstanding in the aggregate amount of \$90,495,000.	The Series 2003D Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.250% to 5.250%	\$5,215,000	\$2,864,913	\$8,079,913	\$57,895,000
\$139,705,000 Aviation Revenue Refunding Bonds, Series 2003E (AMT-Fixed Rate)	5/28/2003	2024	The Series 2003E Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-417-03 to provide funds, together with other monies of the Aviation Department, to accomplish the advance refunding of the Dade County, Florida Aviation Facilities Revenue Bonds, 1994 Series C outstanding in the aggregate amount of \$130,410,000. On March 17, 2008, the Series 2003E Bonds were converted from auction rate securities to fixed rate bonds.	The Series 2003E Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.125% to 5.375%	\$7,725,000	\$5,850,469	\$13,575,469	\$112,650,000
\$211,850,000 Aviation Revenue Bonds, Series 2004A (AMT)	4/14/2004	2036	The Series 2004A bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-280-04 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2004A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.750% to 5.000%	\$0	\$10,369,663	\$10,369,663	\$211,850,000
\$156,365,000 Aviation Revenue Bonds, Series 2004B (NON-AMT)	4/14/2004	2037	The Series 2004B Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-280-04 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2004B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.625% to 5.000%	\$0	\$7,808,238	\$7,808,238	\$156,365,000
\$357,900,000 Aviation Revenue Bonds, Series 2005A (AMT)	11/2/2005	2038	The Series 2005A Bonds were issued pursuant to Resolution No. R-608-05 as part of a continuing program under which the County provides long-term financing for projects comprising portions of the Aviation Department's capital improvement program.	The Series 2005A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.875% to 5.000%	\$0	\$17,872,500	\$17,872,500	\$357,900,000
\$180,345,000 Aviation Revenue Refunding Bonds, Series 2005B (AMT)	11/2/2005	2021	The Series 2005B Bonds were issued pursuant to Resolution No. 608-05 for the purpose of refunding all of the County's Aviation Revenue Bonds, Series 1995B and the Aviation Revenue Refunding Bonds, Series 1995D.	The Series 2005B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.000% to 5.000%	\$13,735,000	\$5,815,000	\$19,550,000	\$116,300,000

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
\$61,755,000 Aviation Revenue Refunding Bonds, Series 2005C (NON-AMT)	11/2/2005	2025	The Series 2005C Bonds were issued pursuant to Resolution No. 608-05 for the purpose of paying or refunding all or a portion of the County's Aviation Revenue Refunding Bonds, Series 1995A, Aviation Revenue Bonds, Series 1995C and Aviation Revenue Refunding Bonds, Series 1995E.	The Series 2005C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.600%	\$160,000	\$1,221,070	\$1,381,070	\$26,545,000
\$551,080,000 Aviation Revenue Bonds, Series 2007A (AMT)	5/31/2007	2040	The Series 2007A Bonds were issued pursuant to Resolution No. R-796-06 as part of a continuing program under which the County provides long-term financing for projects comprising portions of the Aviation Department's capital improvement program.	The Series 2007A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000%	\$0	\$27,554,000	\$27,554,000	\$551,080,000
\$48,920,000 Aviation Revenue Bonds, Series 2007B (NON-AMT)	5/31/2007	2031	The Series 2007B Bonds were issued pursuant to Resolution No. R-796-06 as part of a continuing program under which the County provides long-term financing for projects comprising portions of the Aviation Department's capital improvement program.	The Series 2007B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	4.500% to 5.000%	\$0	\$2,293,650	\$2,293,650	\$48,920,000
\$367,700,000 Aviation Revenue Refunding Bonds, Series 2007C (AMT)	12/20/2007	2026	The Series 2007C Bonds were issued pursuant to Resolution No. R-1074-07 approving the issuance of the Series 2007 Refunding Bonds to refund certain aviation revenue bonds specified in "REFUNDING PLAN" previously issued as part of a continuing program under which the County provides long-term financing for projects comprising the first phase of the Aviation Department's Capital Improvement Program ("CIP").	The Series 2007C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.000% to 5.250	\$19,300,000	\$15,512,488	\$34,812,488	\$296,395,000
\$43,650,000 Aviation Revenue Refunding Bonds, Series 2007D (NON-AMT)	12/20/2007	2026	The Series 2007D Bonds were issued pursuant to Resolution No. R-1074-07 approving the issuance of the Series 2007 Refunding Bonds to refund certain aviation revenue bonds specified in "REFUNDING PLAN" previously issued as part of a continuing program under which the County provides long-term financing for projects comprising the first phase of the Aviation Department's Capital Improvement Program ("CIP").	The Series 2007B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.250%	\$0	\$1,433,250	\$1,433,250	\$27,300,000
\$433,565,000 Aviation Revenue Bonds, Series 2008A (AMT)	6/26/2008	2041	The Series 2008A Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2008A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.250% to 5.500%	\$0	\$23,044,403	\$23,044,403	\$433,565,000
\$166,435,000 Aviation Revenue Bonds, Series 2008B (NON-AMT)	6/26/2008	2041	The Series 2008B Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2008B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$8,232,065	\$8,232,065	\$166,435,000
\$388,440,000 Aviation Revenue Bonds, Series 2009A	4/24/2009	2041	The Series 2009A Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207, and 08-121 and Resolution No. R-07-09 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2009A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 6.000%	\$500,000	\$21,326,613	\$21,826,613	\$386,940,000
\$211,560,000 Aviation Revenue Bonds, Series 2009B	4/24/2009	2041	The Series 2009B Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207, and 08-121 and Resolution No. R-07-09 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2009B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.750%	\$500,000	\$11,042,763	\$11,542,763	\$210,060,000
\$600,000,000 Aviation Revenue Bonds, Series 2010A	1/28/2010	2041	The Series 2010A Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207, and 08-121 and Resolution No. R-1347-09 to provide funds, together with other monies of the Aviation Department, to: (i) pay the cost of certain projects included in the Airport's Capital Improvement Plan, (ii) pay capitalized interest through April 1, 2011, (iii) make a deposit to the Reserve Account, and (iv) pay costs of issuance.	The Series 2010A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.500%	\$1,000,000	\$31,439,129	\$32,439,129	\$598,000,000
\$503,020,000 Aviation Revenue Bonds, Series 2010B	8/5/2010	2041	The Series 2010B Bonds were issued pursuant to Ordinance No. 95-38, 96-31, 97-207, and 08-121 and Resolution No. R-584-10 to provide funds, together with other monies of the Aviation Department, to: (i) pay the cost of certain projects included in the Airport's Capital Improvement Plan, (ii) pay capitalized interest through October 1, 2011, (iii) make a deposit to the Reserve Account, and (iv) pay costs of issuance.	The Series 2010B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.250% to 5.000%	\$4,055,000	\$24,775,563	\$28,830,563	\$500,955,000
\$669,670,000 Aviation Revenue Refunding Bonds, Series 2012A (AMT)	12/11/2012	2032	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) refunding and redeeming all of the Series 1998A, 1998C, 2000A, 2002, and bonds maturing on October 1, 2029 and October 1, 2033 for the Series 2002A, and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	\$25,080,000	\$31,356,600	\$56,436,600	\$643,810,000
\$106,845,000 Aviation Revenue Refunding Bonds, Series 2012B (NON-AMT)	12/11/2012	2032	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) currently refunding and redeeming all the Series 1997C and 2000B series, and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012B (NON-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.000% to 5.000%	\$4,105,000	\$4,550,250	\$8,655,250	\$102,645,000
\$328,130,000 Aviation Revenue Refunding Bonds, Series 2014 (AMT)	3/28/2014	2041	The Series 2014 Bonds were issued pursuant to Resolution No. R-412-13 for the purposes of: (i) currently refunding and redeeming all or a portion of the Series 2002A, 2003A, 2003B and 2003D and (ii) paying certain costs of issuance relating to the Series 2014 Bonds.	The Series 2014 (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$7,055,000	\$16,195,050	\$23,250,050	\$321,075,000
\$239,755,000 Double-Barreled Aviation (General Obligation) Bonds, Series 2010	3/4/2010	2041	The Series 2010 Bonds were issued pursuant to Ordinance No. 86-75 and Resolutions No. R-1122-86 and R-1346-09 to provide funds, together with other monies of the Aviation Department, to: (i) pay the cost of certain projects included in the Airport's Capital Improvement Plan – specifically the MIA Mover Program and a portion of the North Terminal Program, (ii) pay capitalized interest through July 1, 2011, (iii) make a deposit to the Reserve Account, and (iv) pay costs of issuance, including the premium for bond insurance for portion of the Series 2010 Bonds.	The Series 2010 Bonds are payable first from the Net Revenues derived from the Port Authority Properties and, to the extent Net Available Airport Revenues are not sufficient, are additionally secured by the full faith, credit, and taxing power of the County.	2.000% to 5.000%	\$4,395,000	\$11,036,278	\$15,431,278	\$227,600,000

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
<b>PUBLIC HEALTH TRUST</b>									
\$148,535,000 Public Facilities Revenue Bonds (Jackson Memorial Hospital) Series 2005A	9/27/2005	2037	The Series 2005A Bonds were issued pursuant to Ordinance No. 05-49 and Resolution Nos. R-210-05 and R-238-05 to pay the cost of certain additions to PHT's healthcare facilities and fund a deposit to the Debt Service Reserve Fund.	The Series 2005A Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	4.375% to 5.000%	\$0	\$7,107,688	\$7,107,688	\$148,535,000
\$151,465,000 Public Facilities Revenue Refunding Bonds, (Jackson Memorial Hospital) Series 2005B	9/27/2005	2028	The Series 2005B Bonds were issued pursuant to Ordinance No. 05-49 and Resolutions Nos. R-210-05 and R-238-05 to refund all of the County's outstanding Public Facilities Revenue Bonds (Jackson Memorial Hospital), 1993, Public Facilities Revenue Refunding Bonds (Jackson Memorial Hospital), Series 1993A and Public Facilities Revenue Bonds (Jackson Memorial Hospital), Series 1998; and fund a deposit to the Debt Service Reserve Fund.	The Series 2005B Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.500% to 5.000%	\$6,390,000	\$5,599,400	\$11,989,400	\$113,830,000
\$83,315,000 Public Facilities Revenue (Jackson Memorial Hospital) Series 2009	9/2/2009	2039	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 05-49, 09-49 and Resolutions No. R-759-09. The bonds were issued to provide funds to pay or reimburse PHT for the cost of certain additions to PHT's health care facilities and fund a deposit to the Debt Service Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	4.000% to 5.750%	\$1,615,000	\$4,188,706	\$5,803,706	\$77,360,000
<b>SEAPORT BONDS</b>									
\$244,140,000 Seaport Revenue Bonds, Series 2013A	9/11/2013	2042	The Series 2013A Bonds were issued pursuant to Ordinance Nos. 88-66 and No. 13-74 and Resolution No. R-610-13 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department, (ii) fund a deposit to the reserve account, (iii) pay certain capitalized interest on the Series A Bonds, and (iv) pay costs of issuance.	The Series 2013A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	4.000% to 6.000%	\$0	\$13,489,269	\$13,489,269	\$244,140,000
\$109,220,000 Seaport Revenue Bonds, Series 2013B (AMT)	9/11/2013	2042	The Series 2013B Bonds were issued pursuant to Ordinance Nos. 88-66 and No. 13-74 and Resolution No. R-610-13 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department, (ii) fund a deposit to the reserve account, (iii) pay certain capitalized interest on the Series A Bonds, and (iv) pay costs of issuance.	The Series 2013B Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	5.000% to 6.000%	\$0	\$6,463,838	\$6,463,838	\$109,220,000
\$11,825,000 Seaport Revenue Refunding Bonds, Series 2013C	9/11/2013	2015	The Series 2013C Bonds were issued pursuant to Resolution No. R-610-13 to: (i) refund substantially all of the County's Seaport Revenue Refunding Bonds, Series 1995 and 1996 Bonds, and (ii) pay costs of issuance.	The Series 2013C Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	2.000% to 3.000%	\$5,850,000	\$237,750	\$6,087,750	\$11,825,000
\$17,465,000 Seaport Revenue Refunding Bonds, Series 2013D (AMT)	9/11/2013	2026	The Series 2013D Bonds were issued pursuant to Resolution No. R-610-13 to: (i) refund substantially all of the County's Seaport Revenue Refunding Bonds, Series 1995 and 1996 Bonds, and (ii) pay costs of issuance.	The Series 2013D Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	2.000% to 6.000%	\$1,025,000	\$828,200	\$1,853,200	\$17,465,000
\$181,320,000 Seaport Variable Rate Demand Revenue Bonds, Series 2014A	5/8/2014	2051	The Series 2014A Bonds were issued pursuant to Ordinance Nos. 88-66, 13-74 and 14-34 and Resolution No. R-372-14 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department, (ii) fund a deposit to the reserve account, and (iii) pay costs of issuance.	The Series 2014A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	Variable	\$0	\$145,056	\$145,056	\$181,320,000
\$20,150,000 Seaport Variable Rate Demand Revenue Bonds, Series 2014B (AMT)	5/8/2014	2051	The Series 2014A Bonds were issued pursuant to Ordinance Nos. 88-66, 13-74 and 14-34 and Resolution No. R-372-14 to provide funds to: (i) pay costs of certain improvements and capital expenditures for the Seaport facilities owned by the County and operated by the Seaport Department, (ii) fund a deposit to the reserve account, and (iii) pay costs of issuance.	The Series 2014B Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	Variable	\$0	\$18,135	\$18,135	\$20,150,000
\$111,375,000 Seaport General Obligation Refunding Bonds, Series 2011C	5/26/2011	2026	The Series 2011C Seaport G.O. Refunding Bonds were issued pursuant to Ordinance Nos. 86-77, and 88-66 and Resolution No. R-134-11 to refund, defease and redeem, with other available funds, all or a portion of the outstanding Seaport General Obligation Refunding Bonds, Series 1996. The Refunded Bonds were called for redemption on June 27, 2011.	The Series 2011C Seaport G.O. Refunding Bonds are payable from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department. The Series 1996 G.O. Refunding Bonds are additionally a general obligation of the County, secured by the full faith and credit of the County, and to the extent that the Net Revenues of the Seaport Department are insufficient to pay debt service on the Series 2011C G.O. Refunding Bonds, are payable from ad valorem taxes levied on all taxable property in the County without limit as to rate or amount.	2.000% to 5.000%	\$5,610,000	\$4,132,869	\$9,742,869	\$95,205,000
<b>SOLID WASTE BONDS</b>									
\$60,000,000 Solid Waste System Revenue Bonds, Series 1998	8/27/1998	2018	The Series 1998 Bonds were issued pursuant to Ordinance Nos. 96-168, 97-137 and 97-138 and Resolution No. R-877-98 to: (i) pay the principal of the \$50,000,000 Dade County, Florida Solid Waste System Bond Anticipation Notes, Series 1997; (ii) pay a portion of the 1997 Project; and (iii) to provide for the Reserve Account Requirement by deposit of a Reserve Account Surety Bond.	The Series 1998 Bonds are special limited obligations of the County, payable solely from the Net Operating Revenues of the Solid Waste System and all moneys and investments on deposit to the credit of the Funds and Accounts of the Ordinance.	4.750% to 4.875%	\$3,735,000	\$887,181	\$4,622,181	\$20,545,000
\$40,395,000 Solid Waste System Revenue Bonds, Series 2001	2/28/2001	2020	The Series 2001 Bonds were issued pursuant to Ordinance Nos. 96-168 and 97-137 and Resolution No. R-1378-00 to: (i) pay a portion of the costs of the 1997 Project; (ii) pay the costs of issuance of the Series 2001 Bonds, including the premium for a Reserve Account Requirement by deposit of a Reserve Account Surety Bond.	The Series 2001 Bonds are special limited obligations of the County, payable solely from and secured by a prior lien and pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	4.375% to 5.500%	\$2,805,000	\$1,611,000	\$4,416,000	\$32,690,000
\$73,506,582.60 Solid Waste System Revenue Bonds, Series 2005	4/21/2005	2030	The Series 2005 Bonds were issued pursuant to Ordinance Nos. 96-168 and 05-27 and Resolution No. R-149-05 to: (1) pay or reimburse the County for a portion of the costs of the 2005 Project; (2) provide for the funding of the Reserve Account and (3) pay the costs of issuance of the Series 2005 Bonds, including the premium for a financial guaranty insurance policy.	The Series 2005 Bonds are special and limited obligations of the County, payable solely from and secured by a prior lien upon and a pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	4.040% to 5.250%	\$4,982,839	\$4,591,349	\$9,574,188	\$72,221,648

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
<b>PEOPLE'S TRANSPORTATION BONDS</b>									
\$186,435,000 Transit System Sales Surtax Revenue Bonds, Series 2006	4/27/2006	2036	The Series 2006 Bonds were issued pursuant to Ordinance Nos. 02-116, and 05-48 and Resolution No. R-252-06 to pay all or a portion of the cost of certain transportation and transit projects, fund the Reserve Account in an amount equal to the Reserve Account Requirement, and pay the costs of issuance of the Series 2006 Bonds.	The Series 2006 Bonds are special and limited obligations of the County and are payable solely from and secured equally and ratably by a prior lien upon and pledge of the Revenues from the Transit System Sales Surtax.	4.000% to 5.000%	\$4,185,000	\$7,856,388	\$12,041,388	\$159,370,000
\$274,565,000 Transit System Sales Surtax Revenue Bonds, Series 2008	6/24/2008	2038	The Series 2008 Bonds were issued pursuant to Ordinance No. 02-116 and 05-48 and Resolution No. R-319-08 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, current refund the outstanding Sunshine State Loan and pay the costs of issuance of the Series 2008 Bonds, including the premiums for a Reserve Fund Facility and a bond insurance policy.	The Series 2008 Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	4.750% to 5.000%	\$5,065,000	\$12,384,500	\$17,449,500	\$249,120,000
\$69,765,000 Transit System Sales Surtax Revenue Bonds, Series 2009A	9/17/2009	2021	The Series 2009A Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1041-09 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds through July 1, 2011 and pay the costs of issuance of the Series 2009A Bonds, including the premium for a bond insurance policy.	The Series 2009A Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	4.000% to 5.000%	\$6,420,000	\$2,441,800	\$8,861,800	\$51,955,000
\$251,975,000 Transit System Sales Surtax Revenue Bonds, Series 2009B (Taxable BABs) (35% of Interest Cost is reimbursable through Federal Subsidy)	9/17/2009	2039	The Series 2009B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1041-09 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds through July 1, 2011 and pay the costs of issuance of the Series 2009B Bonds. Interest payment is offset by 35% subsidy from Federal government under the Build America Bonds program.	The Series 2009B Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	6.710% to 6.910%	\$0	\$17,246,063	\$17,246,063	\$251,975,000
\$29,670,000 Transit System Sales Surtax Revenue Bonds, Series 2010A	9/14/2010	2020	The Series 2010A Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds through July 1, 2012 and pay the costs of issuance of the Series 2010A Bonds.	The Series 2010A Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$3,455,000	\$958,500	\$4,413,500	\$23,120,000
\$187,590,000 Transit System Sales Surtax Revenue Bonds, Series 2010B (Taxable BABs) (35% of Interest Cost is reimbursable through Federal Subsidy)	9/14/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds through July 1, 2012 and pay the cost of issuance of the Series 2010B Bonds.	The Series 2010A Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	4.593% to 5.624%	\$0	\$10,361,301	\$10,361,301	\$187,590,000
\$537,210,000 Transit System Sales Surtax Revenue Bonds, Series 2012	8/1/2012	2042	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-453-12 to provide funds to pay all or a portion of the cost of certain transportation and transit projects, make a deposit to the Reserve Account, pay capitalized interest on the Bonds and pay the cost of issuance of the Series 2012 Bonds.	The Series 2012 Bonds are secured by a prior lien upon and a pledge of (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County, and (ii) the moneys held in funds and accounts established by the Ordinance.	4.593% to 5.624%	\$7,515,000	\$25,709,288	\$33,224,288	\$537,210,000
<b>WATER &amp; SEWER BONDS</b>									
\$344,690,000 Water and Sewer System Revenue Refunding Bonds, Series 2007	9/27/2007	2026	The Series 2007 Bonds were issued pursuant Ordinance No. 93-134 and Resolution No. R-911-07 to refund the County's Water and Sewer System Revenue Bonds, Series 1997 maturing after October 1, 2009, in the aggregate principal amount of \$353,330,000, and to pay the costs of issuance of the Series 2007 Bonds, including the payment for a premium for a municipal bond insurance policy.	The Series 2007 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	4.000% to 5.000%	\$12,690,000	\$14,158,769	\$26,848,769	\$298,350,000
\$68,300,000 Water and Sewer System Revenue Bonds, Series 2008A	7/15/2008	2022	The Series 2008A Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) pay the termination payment due in connection with the termination of the Interest Swap Agreement associated with the Series 1994 Bonds and; (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008A Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	4.000% to 5.000%	\$4,775,000	\$2,157,213	\$6,932,213	\$51,575,000
\$374,555,000 Water and Sewer System Revenue Refunding Bonds, Series 2008B	7/15/2008	2022	The Series 2008B Bonds were issued pursuant to Ordinance No. 93-134 and Resolution No. R-411-08 and R-717-08 to: (i) refund all of the County's Water and Sewer System Revenue Bonds, Series 1994 and; (ii) pay the cost of allocable share of premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008B Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000% to 5.250%	\$32,970,000	\$18,392,775	\$51,362,775	\$369,260,000
\$306,845,000 Water and Sewer System Revenue Refunding Bonds, Series 2008C	12/19/2008	2025	The Series 2008C Bonds, together with other available funds of the County, were used to (i) refund all of the outstanding Water & Sewer System Revenue refunding Bonds, Series 2005 and (ii) pay the costs of issuance related to the Series 2008C Bonds, including premiums for a municipal bond insurance policy and a Reserve Account Credit Facility.	The Series 2008C Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	4.000% to 6.000%	\$6,555,000	\$15,478,600	\$22,033,600	\$292,165,000
\$594,330,000 Water and Sewer System Revenue Bonds, Series 2010	3/11/2010	2039	The Series 2010 Bonds were issued pursuant to Ordinance No. 93-134 and No. 09-67 and Resolution No. R-22-10 to: (i) pay costs of constructing and acquiring certain improvements under the Dept.'s Multi-Year Capital Plan, (ii) repay a \$100M Line of Credit, (iii) pay capitalized interest through June 2011, (iv) make a deposit to the Reserve Account, and (v) pay costs of issuance (including a bond insurance premium for a portion of the Series 2010 Bonds).	The Series 2010 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	2.000% to 5.000%	\$2,755,000	\$28,766,088	\$31,521,088	\$588,905,000
\$340,265,000 Water and Sewer System Revenue Bonds, Series 2013A	7/19/2013	2042	The Series 2013 Bonds were issued pursuant to Ordinance Nos. 93-134, No. 09-67 and No. 13-67 and Resolution No. R-417-13 to: (i) pay costs of constructing or acquiring certain improvements under the Department's Multi-Year Capital Plan, (ii) pay capitalized interest on the Series 2013A Bonds, (iii) make deposit to the reserve account and (iv) pay the costs of issuance of the Series 2013A Bonds.	The Series 2013 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000%	\$0	\$17,013,250	\$17,013,250	\$340,265,000
\$152,400,000 Water and Sewer System Revenue Refunding Bonds, Series 2013B	7/19/2013	2042	The Series 2013B Bonds were issued pursuant to Resolution No. R-417-13 were used to: (i) refund all of the outstanding Water & Sewer System Revenue Bonds, Series 1999A, and (ii) pay the costs of issuance related to the Series 2013B Bonds, including premiums for a municipal bond insurance policy.	The Series 2013 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000%	\$0	\$7,397,756	\$7,397,756	\$152,400,000

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
<b>LOANS</b>									
\$25,000,000 US Housing and Urban Development Loan Guarantee Assistance Section 108 Parrot Jungle, Series 2000-A	6/14/2000	2019	To provide financial assistance for the development of the Parrot Jungle Facility at Watson Island, in the City of Miami.	The Loan is from Section 108 Debt Service Reserve Fund. Parrot Jungle's Leasehold Improvements, Parrot Jungle's other corporate guarantees, and personal guarantees of owners. Other security as may be required by US Housing and Urban Development's Community Development Block Grant (CDBG) Program Income Future CDBG Entitlements.	7.620%	\$1,945,000	\$146,070	\$2,091,070	\$9,725,000
\$2,500,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Brownsfield Economic Development Initiative (BEDI) Series 2001-A	8/9/2001	2021	The Board of County Commissioners of Miami-Dade County, by Ordinance 99-95 authorized the County Manager to apply to the U.S. HUD for a Section 108 loan in the amount of \$5 million for the purpose of creating a revolving loan fund for remediation and economic redevelopment of Brownsfield areas of Miami-Dade County. Also, the County applied for and was awarded a \$1.750 million grant to capitalize the debt service reserve account.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account, and other security as may be required by US Housing and Urban Development's (U.S. HUD) Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	5.800% to 6.670%	\$138,000	\$15,921	\$153,921	\$913,000
\$10,000,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI) Series 2001-A	8/9/2001	2021	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account, and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	5.800% to 6.670%	\$556,000	\$62,290	\$618,290	\$3,606,000
\$6,300,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-2) Series 2004-A	6/30/2004	2024	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account, and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	8.000%	\$300,000	\$283,480	\$583,480	\$4,900,000
\$10,303,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-3) Series 2006-A	9/30/2005	2025	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account, and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	Variable	\$400,000	\$490,067	\$890,067	\$8,878,000
\$46,205,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2010A (Miami-Dade County Program)	12/30/2010	2035	The Series 2010A Bonds were issued pursuant to Resolution No. R-1226-10 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. These new bonds restructured a portion of the \$225,900,000 (Seaport) Sunshine State Governmental Financing Commission Loan #15.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	Variable	\$0	\$2,310,250	\$2,310,250	\$46,205,000
\$65,330,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2010A-1 (Miami-Dade County Program)	12/19/2013	2028	The Series 2010A-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate of a portion of the Series 2010A (Seaport) Sunshine State Government Financing Commission.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	1.000% to 5.000%	\$0	\$2,751,769	\$2,751,769	\$65,330,000
\$112,950,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2010B (Miami-Dade County Program)	12/30/2010	2035	The Series 2010A Bonds were issued pursuant to Resolution No. R-1226-10 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. These new bonds restructured a portion of the \$225,900,000 (Seaport) Sunshine State Governmental Financing Commission Loan #15.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	Variable	\$0	\$2,310,250	\$2,310,250	\$112,950,000
\$60,670,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2010B-1 (Miami-Dade County Program)	12/19/2013	2028	The Series 2010B-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate of a portion of the Series 2010B (Seaport) Sunshine State Government Financing Commission.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	4.000% to 5.000%	\$0	\$2,987,300	\$2,987,300	\$60,670,000
\$247,600,000 Sunshine State Governmental Financing Commission Revenue Bonds, Series 2011A (Miami-Dade County Program)	4/14/2011	2027	The Series 2011A Loan was issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing various variable rate County loans. This new bonds refunded a portion of the prior Sunshine State Loans Series 1986 (\$27.745 million Seaport & \$697,489 Parks) & L (part \$81.16 million Seaport #16, \$203.171 million #17 & #18 Various).	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	2.000% to 3.750%	\$23,530,000	\$7,067,750	\$30,597,750	\$141,490,000

**APPENDIX T: Miami-Dade County Outstanding Debt**  
as of September 30, 2013

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2014-15 Principal Payment	FY 2014-15 Interest Payment	FY 2014-15 Total Debt Service Payment	FYE 2013-14 Outstanding Balance
\$28,500,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2011B-1 (Miami-Dade County Program)	2/27/2014	2032	The Series 2011B-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate. The Series 2011B Bonds were issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing the remaining balance of the Series L commercial paper revenue notes (Seaport) #16.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	3.750% to 5.500%	\$0	\$1,425,000	\$1,425,000	\$28,500,000
\$28,500,000 Sunshine State Governmental Financing Commission Multimodal Revenue Bonds, Series 2011C-1 (Miami-Dade County Program)	2/27/2014	2032	The Series 2011C-1 Bonds reflects a conversion from a weekly variable interest rate period to a long-term fixed rate. The Series 2011C Bonds were issued pursuant to Resolution No. R-135-11 to assist the Sunshine State Governmental Financing Commission in refinancing the remaining balance of the Series L commercial paper revenue notes (Seaport) #16.	The County's covenant to budget and appropriate in its annual budget legally available non-ad valorem revenues and will be paid from available revenues of the benefiting entities.	4.000% to 5.500%	\$0	\$1,437,738	\$1,437,738	\$28,500,000
\$4,979,127 Water and Sewer Department State Revolving Loan CS120377870	8/29/2001	2023	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$248,417	\$73,322	\$321,739	\$2,381,928
\$2,617,688 Water and Sewer Department State Revolving Loan CS120377650	3/17/1998	2020	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$39,956	\$8,707	\$48,664	\$283,727
\$4,253,121 Water and Sewer Department State Revolving Loan CS120377860	12/28/2000	2023	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$189,800	\$59,436	\$249,237	\$1,831,923
\$3,251,818 Water and Sewer Department State Revolving Loan CS12037788P	9/10/2001	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$176,818	\$63,216	\$240,034	\$2,044,371
\$3,604,009 Water and Sewer Department State Revolving Loan CS120377670	12/23/1998	2021	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$151,699	\$37,297	\$188,996	\$1,173,376
\$45,905,994 Water and Sewer Department State Revolving Loan CS120375310 PART1	6/15/1989	2012	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$0	\$0	\$0	\$0
\$35,241,636 Water and Sewer Department State Revolving Loan DW1300010	12/23/1998	2022	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$2,229,810	\$586,049	\$2,815,859	\$19,867,614
\$4,691,165 Water and Sewer Department State Revolving Loan DW1300080	8/29/2001	2021	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$263,676	\$66,054	\$329,731	\$2,043,048
\$36,401,960 Water and Sewer Department State Revolving Loan CS120377400	6/15/1989	2014	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$1,240,324	\$20,950	\$1,261,273	\$1,240,324
\$25,874,146 Water and Sewer Department State Revolving Loan CS120377500	3/13/1997	2018	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$1,443,941	\$179,733	\$1,623,674	\$6,823,526
\$27,831,256 Water and Sewer Department State Revolving Loan CS120377450	6/30/1994	2016	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$1,742,679	\$115,087	\$1,857,766	\$4,451,376
\$11,958,833 Water and Sewer Department State Revolving Loan CS120377470	9/25/1995	2016	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$740,961	\$49,919	\$790,880	\$1,893,465
\$3,098,000 Water and Sewer Department State Revolving Loan CS120377490	12/11/1995	2016	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$187,451	\$12,851	\$200,301	\$479,195
\$844,648 Water and Sewer Department State Revolving Loan CS12037789A	10/27/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$43,854	\$12,941	\$56,795	\$495,574
\$2,891,049 Water and Sewer Department State Revolving Loan CS12037789L	10/29/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$85,953	\$25,364	\$111,317	\$971,300
\$188,265 Water and Sewer Department State Revolving Loan DW130200 (1)	8/7/2009	2029	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.820%	\$9,820	\$4,366	\$14,186	\$168,674
\$136,644 Water and Sewer Department State Revolving Loan DW130201 (2)	10/1/2010	2030	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.610%	\$9,022	\$5,174	\$14,196	\$113,529
\$126,000,000 Water and Sewer Department State Revolving Loan WW377900 (3)	3/13/2009	2034	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	1.610% to 2.320%	\$5,514,545	\$2,451,643	\$7,966,188	\$129,730,346

## APPENDIX U: COUNTY'S CREDIT RATING

The County continues to have very strong credit quality. Ratings for general obligation and general fund-related debt issuances are as follows at the time of publication.

Category	Moody's	Standard and Poor's	Fitch
General Obligation Bonds	Aa2	AA	AA
Fire Rescue	Aa3	A-	N/R
Public Service Tax	Aa3	N/R	AA
Convention Development Tax	A2	A+	A+
Professional Sports Tax	A1	AA-	A+
Budget to Appropriate	Aa3	AA-	N/R
Courthouse Bonds	Aa3	AA-	AA-
Stormwater Utility Bonds	Aa2	N/R	AA-



**APPENDIX V: Outstanding Long-term Liabilities as of September 30, 2012 and 2013**  
(dollars in thousands)

	Governmental activities		Business-type activities		Total Primary Government		Total % Change
	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012-2013</u>
General obligation bonds	\$ 1,043,496	\$ 1,179,986	\$ 341,500	\$ 332,360	\$ 1,384,996	\$ 1,512,346	9.2%
Special obligation bonds	2,583,023	2,585,852	164,040	152,166	2,747,063	2,738,018	-0.3%
Current year accretion of interest		34,870	13,164	10,971	13,164	45,841	248.2%
Revenue bonds			9,481,748	9,919,133	9,481,748	9,919,133	4.6%
Housing Agency loans payable	34,525	31,361			34,525	31,361	-9.2%
Loans and notes payable	143,361	119,174	519,624	518,727	662,985	637,901	-3.8%
Other - unamortized premiums, discounts	59,398	94,865	59,868	183,678	119,266	278,543	133.5%
Sub-total Bonds, Notes and Loans	3,863,803	4,046,108	10,579,944	11,117,035	14,443,747	15,163,143	5.0%
Compensated absences	402,338	406,739	199,812	199,247	602,150	605,986	0.6%
Estimated insurance claims payable	273,843	274,608	49,219	45,129	323,062	319,737	-1.0%
Other postemployment benefits	30,513	37,291	21,695	25,572	52,208	62,863	20.4%
Environmental remediation			77,141	74,882	77,141	74,882	-2.9%
Landfill closure/postclosure care costs			94,251	88,759	94,251	88,759	-5.8%
Lease agreements	50,455	63,928	163,035	134,996	213,490	198,924	-6.8%
Other liabilities	86,769	79,888	86,752	55,653	173,521	135,541	-21.9%
Totals	\$ 4,707,721	\$ 4,908,562	\$ 11,271,849	\$ 11,741,273	\$ 15,979,570	\$ 16,649,835	4.2%

### Bond Ratings

Miami-Dade County continues to meet its financial needs through prudent use of its revenues and effective debt financing programs. The County's financial strength and sound financial management practices are reflected in its general obligation bond (uninsured) investment ratings, which are among the highest levels attained by Florida counties. The County's credit ratings can be found in Appendix V.

At September 30, 2013, the County had \$15.2 billion in bonds and loan agreements outstanding. This is a net increase (new debt issued less principal reductions and bond refundings) of \$719.4 million or 5.0 percent from the previous year. During FY 2013, the County issued approximately \$2.5 billion of debt, of which \$1.6 billion was for refunding bonds.

## APPENDIX W: Note 8 - Long-Term Debt

### LONG-TERM LIABILITY ACTIVITY

Changes in long-term liabilities for the year ended September 30, 2013 are as follows (amounts in thousands):

	Beginning Balance September 30, 2012	Additions	Reductions	Ending Balance September 30, 2013	Due Within One Year
<b>Governmental Activities</b>					
Bonds, loans and notes payable:					
General obligation bonds	\$ 1,043,496	\$ 156,400	\$ (19,910)	\$ 1,179,986	\$ 20,470
Special obligation bonds	2,583,023	675,679	(672,850)	2,585,852	93,004
Current year accretions of interest		34,870		34,870	
Housing Agency loans payable	34,525		(3,164)	31,361	3,339
Loans and notes payable	143,361		(24,187)	119,174	16,364
Add/subtract deferred amounts:					
For bond premiums/discounts/deferred on refundi	59,398	43,572	(8,105)	94,865	
Total bonds, loans and notes payable	3,863,803	910,521	(728,216)	4,046,108	133,177
Other liabilities:					
Compensated absences	402,338	139,519	(135,118)	406,739	108,290
Estimated insurance claims payable	273,843	548,094	(547,329)	274,608	83,963
Other postemployment benefits	30,513	20,302	(13,524)	37,291	
Departure Incentive Plan	1,341		(344)	997	253
Lease Agreements	50,455	13,836	(363)	63,928	1,001
Other	85,428	11,279	(17,816)	78,891	13,579
Total governmental activity long-term liabilities	\$ 4,707,721	\$ 1,643,551	\$ (1,442,710)	\$ 4,908,562	\$ 340,263
<b>Business-type Activities</b>					
Bonds, loans, and notes payable:					
Revenue bonds	\$ 9,481,748	\$ 1,651,830	\$ (1,214,445)	\$ 9,919,133	\$ 175,476
General obligation bonds	341,500		(9,140)	332,360	9,555
Special obligation bonds	164,040	406	(12,280)	152,166	4,490
Current year accretions of interest	13,164		(2,193)	10,971	1,265
Loans and notes payable	519,624	20,505	(21,402)	518,727	25,352
Add/subtract deferred amounts:					
For bond premiums/discounts/deferred on refundi	59,868	167,218	(43,408)	183,678	
Total bonds, loans and notes payable	10,579,944	1,839,959	(1,302,868)	11,117,035	216,138
Other liabilities:					
Estimated insurance claims payable	49,219	15,249	(19,339)	45,129	6,042
Compensated absences	199,812	38,461	(39,026)	199,247	111,387
Other postemployment benefits	21,695	7,297	(3,420)	25,572	
Environmental remediation liability	77,141		(2,259)	74,882	12,922
Liability for landfill closure/post closure care costs	94,251		(5,492)	88,759	2,166
Lease agreements	163,035		(28,039)	134,996	53,475
Other	86,752	1,518	(32,617)	55,653	22,330
Total business-type activities long-term liabilities	\$ 11,271,849	\$ 1,902,484	\$ (1,433,060)	\$ 11,741,273	\$ 424,460

## APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN OBJECTIVES

Miami-Dade County organizes its strategic plan into seven strategic areas: Public Safety (PS), Transportation (TP), Recreation and Culture (RC), Neighborhood and Infrastructure (NI), Health and Human Services (HH), Economic Development (ED), and General Government (GG). Each strategic area consists of a number of goals, each of which consists of a number of objectives. In all, the strategic plan includes nearly 100 objectives. For ease of reference, each objective can be referred to by its reference number (e.g. PS2-1, TP3-2, and ED5-1).

These objectives play an important role in our Results-Oriented Governing approach by providing the linkage between department objectives and the goals of the strategic plan. Department narratives contain performance tables that begin with both the reference number and full text of the strategic plan objective the department is seeking to support. This provides strategic context to the efforts of the department and ensures that County activities support achievement of strategic plan goals. The list below details all objectives in the strategic plan, organized by strategic area.

### Strategic Area: Public Safety (PS)

- PS1-1: Reduce crimes of public concern (Juvenile Services; Police)
- PS1-2: Solve crimes quickly and accurately (Medical Examiner; Police)
- PS1-3: Support successful re-entry into the community (Corrections and Rehabilitation; Juvenile Services)
- PS1-4: Provide safe and secure detention (Corrections and Rehabilitation; Juvenile Services)
- PS2-1: Reduce response time (Fire Rescue; Medical Examiner; Police)
- PS2-2: Improve effectiveness of outreach and response (Fire Rescue; Police)
- PS3-1: Facilitate short and long-term recovery (Fire Rescue)
- PS3-2: Increase countywide preparedness (Fire Rescue; Police)

### Strategic Area: Transportation (TP)

- TP1-1: Minimize traffic congestion (Citizen's Independent Transportation Trust; Metropolitan Planning Organization; Public Works and Waste Management; Transit)
- TP1-2: Expand and improve bikeway, greenway and sidewalk system (Parks, Recreation and Open Spaces; Public Works and Waste Management)
- TP1-3: Provide reliable transit service (Transit)
- TP1-4: Expand public transportation (Citizen's Independent Transportation Trust; Transit)
- TP1-5: Improve mobility of low income individuals, the elderly and disabled (Public Works and Waste Management; Transit)
- TP1-6: Facilitate connections between transportation modes (Aviation; Port of Miami; Transit)
- TP2-1: Reduce traffic accidents (Public Works and Waste Management; Police)
- TP2-2: Improve safety for bicycles and pedestrians (Public Works and Waste Management; Police)

- TP2-3: Ensure the safe operation of public transit (Transit)
- TP2-4: Ensure security at airports, seaport and on public transit (Aviation, Port of Miami, and Transit)
- TP2-5: Provide easy access to transportation information (Aviation; Port of Miami; Public Works and Waste Management; Transit)
- TP2-6: Ensure excellent customer service for passengers (Aviation; Port of Miami; Transit)
- TP3-1: Maintain roadway infrastructure (Public Works and Waste Management)
- TP3-2: Provide attractive, well-maintained facilities and vehicles (Aviation; Port of Miami; Transit)
- TP3-3: Continually modernize Port of Miami and airports (Aviation; Port of Miami)
- TP3-4: Enhance aesthetics of transportation infrastructure (Parks, Recreation and Open Spaces)

#### Strategic Area: Recreation and Culture (RC)

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible to residents and visitors (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces; Vizcaya)
- RC1-2: Acquire new and conserve existing open lands and natural areas (Parks, Recreation and Open Spaces)
- RC2-1: Increase attendance at recreational and cultural venues (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces; Vizcaya)
- RC2-2: Ensure facilities are safe, clean and well-run (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces; Vizcaya)
- RC2-3: Keep parks and green spaces beautiful (Parks, Recreation and Open Spaces)
- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces; Vizcaya)
- RC3-2: Strengthen and conserve local historic and cultural resources and collections (Cultural Affairs; Parks, Recreation and Open Spaces; Vizcaya)

#### Strategic Area: Neighborhood and Infrastructure (NI)

- NI1-1: Promote mixed-use, multi-modal, well designed, and sustainable communities (Regulatory and Economic Resources)
- NI1-2: Promote sustainable green buildings (Regulatory and Economic Resources)
- NI1-3: Enhance the viability of agriculture (Regulatory and Economic Resources)
- NI2-1: Provide adequate potable water supply and wastewater disposal (Water and Sewer)
- NI2-2: Provide functional and well maintained drainage to minimize flooding (Regulatory and Economic Resources; Public Works and Waste Management)

- NI2-3: Provide adequate solid waste disposal capacity that meets adopted level-of-service standard (Public Works and Waste Management)
- NI2-4: Provide adequate local roadway capacity (Public Works and Waste Management)
- NI3-1: Maintain air quality (Regulatory and Economic Resources)
- NI3-2: Maintain surface water quality (Regulatory and Economic Resources)
- NI3-3: Protect groundwater and drinking water wellfield areas (Regulatory and Economic Resources)
- NI3-4: Achieve healthy tree canopy (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)
- NI3-5: Maintain and restore waterways and beaches (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)
- NI3-6: Preserve and enhance natural areas (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)
- NI4-1: Ensure buildings are safer (Regulatory and Economic Resources; Internal Services)
- NI4-2: Promote livable and beautiful neighborhoods (Animal Services; Regulatory and Economic Resources; Public Works and Waste Management)
- NI4-3: Preserve and enhance well maintained public streets and rights of way (Parks, Recreation and Open Spaces; Public Works and Waste Management)

#### Strategic Area: Health and Human Services (HH)

- HH1-1: Improve individuals' health status (Public Health Trust)
- HH1-2: Increase access to health services and ensure that MDC residents have a primary care medical home (Public Health Trust)
- HH2-1: End homelessness (Homeless Trust)
- HH2-2: Stabilize home occupancy (Community Action and Human Services; Economic Advocacy Trust; Public Housing and Community Development)
- HH2-3: Minimize hunger for Miami-Dade County residents (Community Action and Human Services)
- HH2-4: Reduce the need for institutionalization for the elderly (Community Action and Human Services)
- HH2-5: Improve access to abuse prevention, intervention and support services (Community Action and Human Services)
- HH3-1: Ensure that all individuals 18 years and older (including foster care and juvenile justice youths) are work ready (Community Action and Human Services)
- HH3-2: Ensure that all children are school ready (Community Action and Human Services)
- HH3-3: Create, maintain and preserve affordable housing (Public Housing and Community Development)

- HH3-4: Increase the self sufficiency of vulnerable residents/special populations (Community Action and Human Services; Management and Budget; Public Housing and Community Development)

#### Strategic Area: Economic Development (ED)

- ED1-1: Reduce income disparity by increasing per capita income (Economic Advocacy Trust; Regulatory and Economic Resources)
- ED1-2: Attract industries that have high wage jobs and high growth potential (Regulatory and Economic Resources)
- ED1-3: Enhance and expand job training opportunities and education programs to ensure they are aligned with the needs of emerging and growth industries (Economic Advocacy Trust; Regulatory and Economic Resources)
- ED2-1: Attract more visitors, meetings and conventions (Aviation; Greater Miami Convention and Visitors Bureau; Parks, Recreation and Open Spaces; Port of Miami; Regulatory and Economic Resources)
- ED2-2: Improve customer service at airports, hotels and other service providers that support travel and tourism (Aviation; Community Information and Outreach; Port of Miami; Transit)
- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries (Aviation; Port of Miami; Regulatory and Economic Resources)
- ED3-2: Support international banking and other financial services (Regulatory and Economic Resources)
- ED4-1: Encourage creation of new small businesses (Regulatory and Economic Resources)
- ED4-2: Create a business friendly environment (Regulatory and Economic Resources)
- ED4-3: Expand opportunities for small businesses to compete for County contracts (Regulatory and Economic Resources)
- ED5-1: Provide adequate public infrastructure that is supportive of new and existing businesses (Aviation, Management and Budget; Regulatory and Economic Resources)
- ED5-2: Develop urban corridors (TUAs, CRAs and Enterprise Zones, NRSAs) as destination centers (Management and Budget; Public Housing and Community Development)

#### Strategic Area: General Government (GG)

- GG1-1: Provide easy access to information and services (Community Information and Outreach; all departments)
- GG1-2: Develop a customer-oriented organization (Community Information and Outreach; Internal Services; all departments)
- GG1-3: Foster a positive image of County government (Commission on Ethics; Community Information and Outreach; Inspector General; all departments)
- GG1-4: Improve relations between communities and governments (Internal Services; all departments)
- GG2-1: Attract and hire new talent (Human Resources; all departments)
- GG2-2: Develop and retain excellent employees and leaders (Human Resources; all departments)

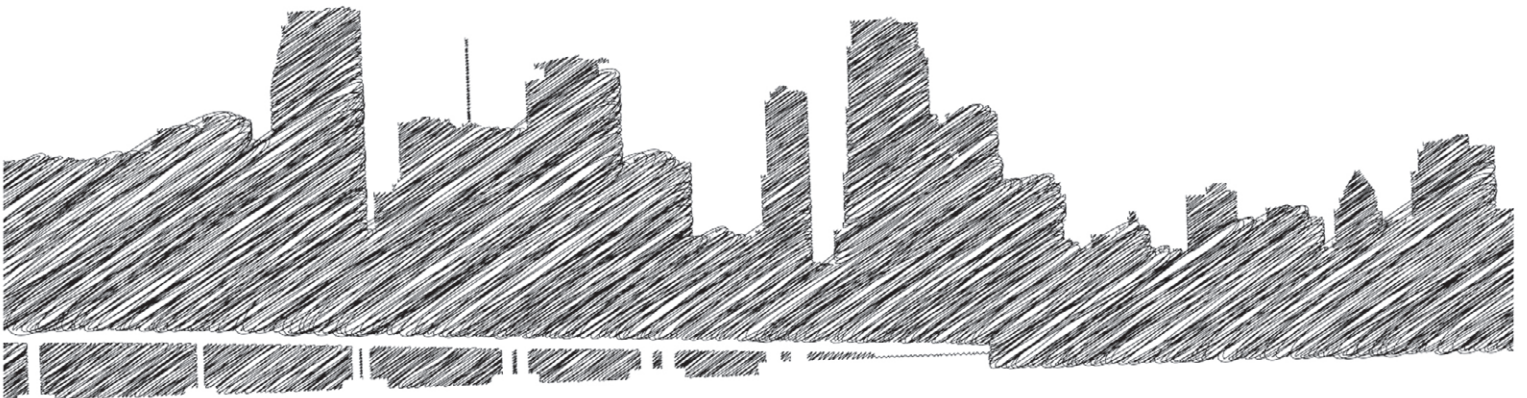
- GG2-3: Ensure an inclusive workforce that reflects diversity (Community Action and Human Services; Human Resources; all departments)
- GG2-4: Provide customer-friendly human resources services (Human Resources; Information Technology)
- GG3-1: Ensure available and reliable systems (Information Technology)
- GG3-2: Effectively deploy technology solutions (Information Technology)
- GG3-3: Improve information security (Finance; Information Technology)
- GG4-1: Provide sound financial and risk management (Audit and Management; Finance; Internal Services; Management and Budget; Property Appraiser)
- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs (Management and Budget; all departments)
- GG5-1: Acquire “best value” goods and services in a timely manner (Internal Services)
- GG5-2: Provide well maintained, accessible facilities and assets (Internal Services)
- GG5-3: Utilize assets efficiently (Internal Services; Information Technology)
- GG6-1: Reduce County government’s greenhouse gas emissions and resource consumption (Regulatory and Economic Resources; all departments)
- GG6-2: Lead community sustainability efforts (Regulatory and Economic Resources)
- GG7-1: Provide eligible voters with convenient opportunities to vote (Elections)
- GG7-2: Maintain the integrity and availability of election results and other public records (Elections)
- GG7-3: Qualify candidates and petitions in accordance with the law (Elections)







# ACRONYMS, GLOSSARY AND INDEX





## ACRONYMS

A&E – Architectural and Engineering  
ADA – Americans with Disabilities Act  
ADPICS – Advanced Purchasing and Inventory Control System  
ALF – Assisted Living Facility  
AMS – Audit and Management Services  
AOC – Administrative Office of the Courts  
APP – Art in Public Places  
ASD – Animal Services Department  
ASE – Active Strategy Enterprise  
ATMS – Advanced Traffic Management System  
BAT – Budget Analysis Tool  
BBC GOB – Building Better Communities General Obligation Bond Program  
BCC – Board of County Commissioners  
BFSTS – Budgeting Fundamental Service and Technology Savings  
BLE – Basic Law Enforcement  
CAD – Computer Aided Dispatch  
CAFR – Comprehensive Annual Financial Report  
CAHSD – Community Action and Human Services Department  
CAO – County Attorney's Office  
CBO – Community-based Organization  
CDBG – Community Development Block Grant  
CDMP – Comprehensive Development Master Plan  
CDT – Convention Development Tax  
CERT – Community Emergency Response Team  
CFA – Commission for Florida Law Enforcement Accreditation  
CFAI – Commission on Fire Accreditation International  
CFP – Capital Funds Program  
CIAB – Community Image Advisory Board  
CIAO – Community Information and Outreach  
CIIS – Capital Improvements Information System  
CIO – Chief Information Officer  
CIP – Capital Improvements Program  
CIS – Customer Information System  
CITT – Citizens' Independent Transportation Trust

## ACRONYMS

CJIS – Criminal Justice Information System  
COC – Clerk of Courts  
CODI – Commission On Disability Issues  
COE – Commission on Ethics and Public Trust  
COOP – Continuity Of Operations Plan  
COR – Capital Outlay Reserve  
CPE – Continuing Professional Education  
CPI – Consumer Price Index  
CPME – Coastal Park and Marina Enterprise  
CPP – Community Periodical Program  
CRA – Community Redevelopment Agency  
CRCT – Comprehensive Relational Criteria Tool  
CSBE – Community Small Business Enterprise  
CSBG – Community Service Block Grant  
CST – Communication Services Tax  
CUP – Consumptive Use Permit  
CVAC – Coordinated Victims Assistance Center  
CWP – Community Workforce Program  
CZAB – Community Zoning Appeals Board  
DAE – Disaster Assistance Employee  
DARE – Drug Abuse Resistance Education  
DCA – Department of Community Affairs  
DDA – Downtown Development Authority  
DJJ – Department of Juvenile Justice  
DoCA – Department of Cultural Affairs  
DOR – Department of Revenue  
DUI – Driving Under the Influence  
DVOB – Domestic Violence Oversight Board  
EAMS – Enterprise Asset Management System  
ECM – Enterprise Content Management  
EDF – Economic Development Fund  
EDMS – Electronic Document Management System  
EDP – Equitable Distribution Program  
EEL – Environmentally Endangered Land  
EEOC – Equal Employment Opportunity Commission

## ACRONYMS

EF – Efficiency Measure  
EOB – Equal Opportunity Board  
EOC – Emergency Operations Center  
EPA – Environmental Protection Agency  
ePAR – Electronic Payroll and Attendance Records  
ERP – Enterprise Resource Planning System  
ESG – Emergency Shelter Grant  
EVIDS – Electronic Voter Identification System  
EZ – Enterprise Zone  
FAA – Federal Aviation Administration  
FAMIS – Financial Accounting Management Information System  
FBI – Federal Bureau of Investigation  
FDEP – Florida Department of Environmental Protection  
FDLE – Florida Department of Law Enforcement  
FDOT – Florida Department of Transportation  
FEMA – Federal Emergency Management Agency  
FERT – Forensic Evidence Recovery Team  
FIU – Florida International University  
FPL – Florida Power and Light  
FRS – Florida Retirement System  
FTA – Federal Transit Administration  
FTE – Full-time Equivalent  
FY – Fiscal Year  
GAA – General Aviation Airports  
GAAP – Generally Accepted Accounting Principles  
GAL – Guardian Ad Litem Program  
GASB – Government Accounting Standards Board  
GDP – Gross Domestic Product  
GFOA – Government Finance Officers Association  
GIS – Geographic Information System  
GMCVB – Greater Miami Convention and Visitors Bureau  
GMSC – Greater Miami Service Corps  
GOB – General Obligation Bond  
HEX – Homestead Exemption  
HLD – High Level Disinfection

## ACRONYMS

HOME – Home Investment Partnership Program  
HQS – Housing Quality Standard  
HRD – Human Resources Department  
HT – Homeless Trust  
HVAC – Heating, Ventilation, and Air-Conditioning  
ICC – International Code Council  
ICE – Immigration and Customs Enforcement  
ICMA – International City/County Management Association  
IN – Input Measure  
ISD – Internal Services Department  
ITD – Information Technology Department  
IWA – Imaging Workflow Application  
JAC – Juvenile Assessment Center  
JAG – Edward Byrne Memorial Justice Assistance Grant  
JSD – Juvenile Services Department  
LETf – Law Enforcement Trust Fund  
LIHEAP – Low-Income Home Energy Assistance Program  
LMS – Local Mitigation Strategy  
LOGT – Local Option Gas Tax  
LRTP – Long Range Transportation Plan  
LSS – Lean Six Sigma  
MAAC – Miami Airline Affairs Committee  
MCC – Miscellaneous Construction Contracts  
MDAD – Miami-Dade Aviation Department  
MDCR – Miami-Dade Corrections and Rehabilitation  
MDEAT – Miami-Dade Economic Advisory Trust (formerly MMAP- Metro-Miami Action Plan)  
MDFR – Miami-Dade Fire Rescue  
MDPD – Miami-Dade Police Department  
MDT – Miami-Dade Transit  
MDTV – Miami-Dade Television  
MDX – Miami-Dade Expressway Authority  
ME – Medical Examiner  
MHz – Megahertz  
MIA – Miami International Airport  
MIC – Miami Intermodal Center

## ACRONYMS

MOE – Maintenance of Effort  
MOU – Memorandum of Understanding  
MOVES – Mobile Operations Victim Emergency Services  
MPO – Metropolitan Planning Organization  
MSM – Miami Science Museum  
MWDC – Metro-West Detention Center  
NACo – National Association of Counties  
NAM – Natural Areas Management  
NAME – National Association of Medical Examiners  
NEAT – Neighborhood Enhancement Action Team  
NSP – Neighborhood Stabilization Program  
NTD – North Terminal Development  
NTSB – National Transportation Safety Board  
OC – Outcome Measure  
OEM – Office of Emergency Management  
OIG – Office of Inspector General  
OMB – Office of Management and Budget  
OP – Output Measure  
OSHA – Occupational Safety and Health Administration  
OSMP – Open Space Master Plan  
PAC – Performing Arts Center  
PAMM – Perez Art Museum Miami  
PCI – Personal Credit Card Information  
PDO – Public Defender's Office  
PHAS – Public Housing Assessment System  
PHCD – Public Housing and Community Development  
PHT – Public Health Trust  
PIC – Permitting Inspection Center  
PIO – Public Information Officer  
PROS – Parks, Recreation and Open Spaces  
PSA – Public Service Announcement  
PSFFT – Professional Sports Franchise Facility Tax  
PTDC – Pre-trial Detention Center  
PTP – People's Transportation Plan  
PWWM – Public Works and Waste Management

## ACRONYMS

QC – Quality Control  
QNIP – Quality Neighborhood Improvement Program  
QTI – Qualified Target Industry Program  
RAAM – Right-of-way Assets and Aesthetics Management  
RAB – Residential Advisory Boards  
RER – Regulatory and Economic Resources  
RIF – Road Impact Fee  
RMS – Recreation Management System  
ROW – Right-of-Way  
SAO – State Attorney’s Office  
SCADA – Supervisory Control and Data Acquisition  
SEMAP – Section Eight Management Assessment Program  
SFCC – South Florida Cultural Consortium  
SFRTA – South Florida Regional Transportation Authority  
SHARP – Senior Housing Assistance Repair Program  
SHIP – State Housing Initiatives Partnership Program  
SLA – Service Level Agreement  
SNAP – Stop Now and Plan Program  
SOB – Special Obligation Bond  
SPCC – Stephen P. Clark Center  
STD – Special Taxing District  
STS – Special Transportation Services  
T&R – Trash and Recycling Center  
TASC – Treatment Alternatives to Street Crime  
TDS – Tourist Development Surtax  
TDT – Tourist Development Tax  
TGK – Turner Guilford Knight Detention Center  
TIF – Tax Increment Financing  
TIP – Transportation Improvement Program  
TJIF – Targeted Jobs Incentive Funds  
TO – Table of Organization  
TRIM – Truth in Millage  
TRT – Technical Rescue Training  
TSA – Transportation Security Administration  
TTC – Training and Treatment Center



## ACRONYMS

TUA – Targeted Urban Area  
UAP – User Access Program  
UASI – Urban Areas Security Initiative  
UDB – Urban Development Boundary  
UFAS – Uniform Federal Accessibility Standards  
UMSA – Unincorporated Municipal Service Area  
USDA – United States Department of Agriculture  
USHHS – United States Department of Health and Human Services  
USHUD – United States Housing and Urban Development  
VAB – Value Adjustment Board  
VIP – Violence Intervention Project  
VOIP – Voice Over Internet Protocol  
VPK – Voluntary Pre-Kindergarten  
WASD – Water and Sewer Department  
WCSA – Waste Collection Service Area  
WDC – Women’s Detention Center  
WUP – Water Use Permit

## GLOSSARY

311 - An abbreviated telephone number (3-1-1) set aside by the Federal Communications Commission for quick access to non-emergency police and other governmental services

Accrual Basis - A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged

Ad Valorem Taxes - Taxes paid on the fair market value of land, buildings, business inventory, and equipment excluding allowable tax exemptions

Administrative Reimbursement - A payment made by proprietary departments to the General Fund to cover a department's share of the County's overhead support

Advanced Purchasing and Inventory Control System (ADPICS) - An automated central procurement system for entering and monitoring the purchase of goods and services; ADPICS is integrated with the County's Financial Accounting Management Information System (FAMIS), improves controls, allows for more timely order processing, vendor management and support, and reduces paper storage requirements

Americans with Disabilities Act (ADA) - A Federal act, signed into law on July 26, 1990, which addresses the problem of discrimination against individuals with disabilities in critical areas such as employment, housing, public accommodations, education, transportation, communication, recreation, institutionalization, health services, voting, and access to public services and places

Annexation - The process by which an existing municipality incorporates additional territory into its jurisdictional boundary

Appropriation - A specific amount of funds authorized for expenditure by the Board of County Commissioners (BCC) against which financial obligations and expenditures may be made

Aquifer - A permeable geological formation that carries and stores groundwater

Art in Public Places - Promotes collaboration and creative arts projects that improve the visual quality of public spaces

Arterial Roads - The main traffic corridors that are within the County; arterial roads are fed by collector roads which pick up the traffic from local roads that provide localized service within specific neighborhoods (also referred to as collector roads)

Ashfill - A specially constructed landfill to be used only for disposal of ash from waste-to-energy plants

Attrition - Savings attributed to the time it takes to hire positions vacated through resignation, reassignment, transfer, retirement, or any other means other than layoffs

Balanced Budget - A budget in which revenues equal expenditures; in the public sector this is achieved when total receipts equal total outlays for a fiscal year

Bascule Bridge - A bridge spanning short distances that opens to let waterway traffic pass underneath

Base Budget - Cost of continuing the current level of service

Bed Tax - See Convention Development Tax (CDT), Professional Sports Franchise Facilities Tax (PSFFT), and Tourist Development Tax (TDT)

## GLOSSARY

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate; the County sells bonds as a means of borrowing revenue for costly projects and repays the debt to the lender over an extended period of time, similar to the manner in which a homeowner repays a mortgage; a bond differs from a note in two ways: a bond is issued for a longer period of time than a note and requires greater legal formality; bonds are primarily used to finance capital projects

Bond Funds or Proceeds - Money obtained from the sale of bonds, which may be used for the construction or renovation of capital facilities, acquisition of related equipment, and other allowable uses

Bondholder - The person or entity having a true and legal ownership interest in a municipal bond; in the case of book-entry only bonds, the beneficial owner will often be treated as the bondholder under the bond contract, although for certain purposes the entity holding the global certificates representing the entire issue will retain the rights of the bondholder under the bond contract

Budget - A fiscal plan of programs, services, and construction projects expected to be carried out, funded within available revenues, and designated within a specific period, usually 12 months

Budget Amendment - A method by which an adopted expenditure authorization or limit is increased and could be authorized with a publication, a hearing or a re-certification of the budget which may increase or decrease appropriations within a fund but does not increase the fund's total budget; the BCC must approve the change by resolution

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget; budgetary basis takes one of three forms: generally accepted accounting principles (GAAP), cash, or modified accrual

Building Better Communities General Obligation Bond Program (BBC GOB) - A general obligation bond program approved by Miami-Dade County voted in November of 2004 totaling \$2.925 billion of which is expected to leverage an additional \$1 billion of funding for capital improvements in the areas of sewers, flood control, healthcare, service outreach, housing, roads and bridges, and library and multicultural facilities (see definition of General Obligation Bond)

Building Envelope - The exterior surface of a building's construction which includes the walls, windows, floors, roof, and floor

Bulky Waste - Construction debris, large discarded items, appliances, furniture, and trash; bulky waste does not include tires or solid waste

Business Tax - A tax imposed for the privilege of doing business in Miami-Dade County; any individual or home-based business providing merchandise, entertainment, or service directly or indirectly to the public, must obtain a license to operate

Capital Budget - A balanced fiscal plan for a specific period for governmental non-operating projects or purchases, such as construction projects, major equipment purchases, infrastructure improvements, or debt service payments for these types of projects or purchases

Capital Costs - Capital costs are non-recurring expenditures that have a useful life of more than five (5) years and have a total cost that exceeds \$50,000 in total funding; capital costs includes all manpower, implementation costs, and capital outlay required to fully implement each project

Capital Funds Program (CFP) - A United States Department of Housing and Urban Development (US HUD) formula grant program for public housing improvements and administrative expenditures; formerly known as the Comprehensive Grant Program (CGP)

## GLOSSARY

Capital Improvement Local Option Gas Tax (CILOGT) - A tax levy of up to five cents on each gallon of motor fuel sold, which may be imposed by counties in accordance with Florida state law, in one-cent increments and which is shared with eligible cities in the County; CILOGT may be used only for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan; the tax in Miami-Dade County is three cents per gallon

Capital Outlay Reserve (COR) - A fund comprised of appropriations provided for same-year selected or emergency construction projects, major equipment purchases, and debt service payments for General Fund supported departments

Carryover - Appropriated funds that remain unspent at the end of a fiscal year and are allowed to be retained in the appropriating budget and expended in subsequent fiscal years for the purpose designated

Cell - A defined portion of a landfill footprint, which is developed and filled with waste to capacity and subsequently closed according to Federal, State and local regulations

Charter County Transit System Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, and other transactions (up to \$5,000 on sales of tangible property) for transit and neighborhood transportation improvements (See People's Transportation Plan (PTP))

Children's Trust - An organization committed to funding programs that offer the highest possible quality services, with goals of implementing best practices and improving the lives of children and families in our community

Communications Tax - This tax also known as the unified or simplified tax became effective October 1, 2001, and is meant to create a "simplified" tax structure for communications services, replacing the utility tax on telephone and other telecommunication services, the cable television franchise fee, the telecommunications franchise fee, and communications permit fees

Community-based Organizations (CBOs) - Not-for-profit organizations that provide services to targeted populations

Community Development Block Grant (CDBG) - A United States Housing and Urban Development (USHUD) funding program established in 1974 to assist local governments in improving the quality of life in low- to moderate-income areas and other areas of metropolitan significance

Community Periodical Program (CPP) - A mandated program to place public information in various local community periodicals throughout the County to inform targeted communities of the activities of their local government

Community Redevelopment Agency (CRA) - A public entity created by a city or county to implement the community redevelopment activities outlined under the Community Redevelopment Act, which was enacted in 1969 (Chapter 163, Part III, Florida Statutes)

Community Service Block Grant (CSBG) - A program that provides annual grants on a formula basis to various types of grantees through the United States Department of Housing and Urban Development (USHUD)

Community Service Center - Direct service centers managed by the Community Action and Human Services Department (CAHS) and located in various areas throughout Miami-Dade County; centers provide services to economically disadvantaged families interested in achieving self-sufficiency

Community Small Business Enterprise Program (CSBE) - A comprehensive program that affords opportunities to small businesses to participate in the County's construction of public improvements and fosters growth in the economy of Miami-Dade County, by allowing small businesses a chance to gain the experience, knowledge, and resources necessary to compete and survive, both in government and private construction contracting arenas; the CSBE program was derived as a

## GLOSSARY

result of a Federal District Court ruling that eliminated Miami-Dade County's Women, Hispanic, and Black business enterprise programs that relate to construction, resulting in the immediate cancellation of the construction component of these programs; major components of the program are, Mentor-Protégé Program, Management and Technical Assistance Program, and Bonding and Financial Assistance Program

Community Workforce Program (CWP) - A program in which all capital construction contracts equal to or greater than \$1 million and work orders over a specified amount for projects located in Designated Target Areas (DTA) have a required minimum of ten percent of the of the persons performing the construction trades work be residents of DTAs

Comprehensive Annual Financial Report (CAFR) - A detailed report containing financial statements and other required information, by which market analysts, investors, potential investors, creditors and others may assess the attractions of a government's securities compared to other governments or other investments

Comprehensive Development Master Plan (CDMP) - A plan that expresses the County's general objectives and policies addressing where and how development and conservation of land and natural resources will occur in the next 10 to 20 years, and the integration of County services to accomplish these objectives

Concurrency - Growth management requirement that public infrastructure improvements necessitated by public or private development are in place at the same time as development

Constitutional Gas Tax - A tax levy (originating in the Florida Constitution) of two cents on most motor fuel sold in the state, which is returned to counties pursuant to a formula for the construction, reconstruction, and maintenance of roadways (also known as Secondary Gas Tax)

Consumer Price Index (CPI) - An index that measures the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of the same goods and services in some base period (also referred to as cost-of-living)

Contingency - A budgetary reserve amount established for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted

Convention Development Tax (CDT) - A three percent tax levied on transient lodging accommodations countywide (except in the Village of Bal Harbour and the Town of Surfside) dedicated to the development and operation of local, major exhibition halls, auditoriums, stadiums, and convention-related facilities

Debt Service - The amount of money necessary to pay interest on outstanding bonds and the principal of maturing bonds according to a predetermined payment schedule

Deficit - An excess of current-year expenditures over current-year resources

Depreciation - A decrease in value due to wear and tear, decay, or decline in price; a lowering in estimation

Designated Fund Balance - A fund balance amount that is required to be identified as a reserve fund balance

Direct Costs - Costs that can be identified specifically with a particular sponsored project or institutional activity and which can be directly assigned to such activities, relatively easily and with a high degree of accuracy

## GLOSSARY

Dredging - The removal of soil which may include rock, clay, peat, sand, marl, sediment, or other naturally occurring soil material from the surface of submerged or unsubmerged coastal or freshwater wetlands, tidal waters, or submerged bay-bottom lands; dredging includes, but is not limited to, the removal of soils by use of clamshells, suction lines, draglines, dredger, or backhoes

Duplicity - deceitfulness in speech or conduct; a twofold or double state or quality

Early Head Start - A national program, founded in 1995, which provides comprehensive developmental services to children of low-income families, from birth to the age of three

Efficiency - Efficiency measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew, or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.), and are often the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc.)

e-Government - A government's use of technology as an enabling strategy to improve services to its citizens and businesses; access to government information and services can be provided when and where citizens choose and can include access via the Internet, voice response systems, interactive kiosks, and other emerging technologies

Enterprise Funds - Funds used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers (such as the Port of Miami and the Water and Sewer Department)

Enterprise Resource Planning (ERP) - A single integrated financial system with general ledger, accounts receivable, accounts payable, purchasing, project billing, grants management, fixed assets, budget preparation, recruiting, and time reporting modules; the ERP system utilizes a single database so information will be easily shared

Environmentally Endangered Lands Trust Fund (EEL) - Funds derived from an extraordinary property tax levy of three-fourths of one mill above the County's ten-mill cap for two years approved by the voters in 1990 for the purchase and preservation of environmentally sensitive lands

Equal Employment Opportunity Commission (EEOC) - A federal agency that enforces the federal employment discrimination laws

Equitable Distribution Program (EDP) - The process to streamline solicitations for continuing contracts by distributing architectural, engineering, and landscape architecture professional services for construction projects up to \$2 million or studies up to \$200,000 in fees to eligible firms on a rotational basis

Expenditure - A decrease in financial resources for procurement of assets or the cost of good and/or services received

Federal Emergency Management Agency (FEMA) - A Federal agency responsible for providing disaster relief assistance

Federal Transit Administration (FTA) - An operating administration under the United States Department of Transportation (USDOT) that assists in developing and improving mass transportation systems for cities and communities countywide

Final Maturity Date - A date on which the principal amount of a note, draft, bond, or other debt instrument becomes due and payable

Financial Accounting and Management Information System (FAMIS) - A financial accounting general ledger system used by Miami-Dade County

## GLOSSARY

Fiscal Year (FY) - A yearly accounting period, without regard to its relationship to a calendar year; the fiscal year for Miami-Dade County begins on October 1 and ends on September 30

Fixed Rate - An interest rate on a security that does not change for the remaining life of the security

Food and Beverage Tax for Homeless and Domestic Violence - A one percent tax levied Countywide on food and beverages sold by establishments with gross annual revenues exceeding \$400,000 except in the City of Miami Beach, the Village of Bal Harbour and the Town of Surfside, excluding those in hotels and motels; eighty-five percent of the tax proceeds is dedicated for homeless programs and facility construction and fifteen percent is dedicated for domestic violence programs and facility construction

Fringe (or Employee) Benefits - Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for Social Security, pension, and medical and life insurance plans

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent based on the annual number of hours in the work schedule in relation to 2,080 hours per year

Fund - A set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations

Fund Balance - The excess of assets and revenue over liabilities and expenditures of a fund

Funding Model - A method of allocating and distributing costs of an enterprise level function across the organization

Gainsharing - A system of rewarding groups of employees who work together to improve performance through use of labor, capital, materials and energy; in return for meeting established target performance levels, the employees receive shares of the resultant savings from performance gains, usually in the form of a cash bonus

Garbage - Any accumulation of animal, fruit/vegetable matter, or any other matter, of any nature whatsoever, which is subject to decay, putrefaction, and the generation of noxious or offensive gases/odors

General Fund - The government accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide Countywide and Unincorporated area operating services; also referred to as the Operating Fund

General Obligation Bond (GOB) - A voter-approved debt pledging the unlimited taxing power of a governmental jurisdiction

Geographic Information System (GIS) - A computerized system capable of assembling, storing, manipulating, analyzing, and displaying geographical referenced information; GIS allows the user to associate information with features on a map to create relationships

Government Finance Officers Association (GFOA) - The professional association of state/provincial and local finance officers in the United States and Canada since 1906

Governmental Accounting Standards Board (GASB) - Organized in 1984 by the Financial Accounting Foundation to establish standards of financial accounting and reporting for state and local governmental entities

Governmental Funds - A category of funds, which include general, special revenue, capital project, and debt service; these funds account for short-term activities and are often compared to the budget

## GLOSSARY

Gross Domestic Product (GDP) - A measure of the amount of the economic production of a particular territory in financial capital terms during a specific time period; GDP is one of the measures of national income and output

Home Investment Partnership Program (HOME) - A United States Housing and Urban Development (HUD) formula grant program, established in 1990, for state and local governments to provide affordable housing through acquisition, rehabilitation, and new construction

Homeownership Opportunities for People Everywhere (HOPE VI) - A United States Housing and Urban Development (USHUD) competition grant program to establish homeownership of single-family properties through public, private, and non-profit partnerships

Homestead Exemption (HEX) - A \$50,000 property tax exemption applied to the assessed value of a home and granted to every United States citizen or legal resident that has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it their permanent home as of January 1 of each year

Housing Assistance Payment (HAP) - Federal Subsidy for rental assistance provided by U.S. HUD for the Section 8 Housing Choice Voucher Program

Housing Quality Standard (HQS) - A set of acceptable conditions for interior living space, building exterior, heating and plumbing systems, and general health and safety; before any rental assistance may be provided, the grantee, or another qualified entity acting on the grantee's behalf (but not the entity providing the housing), must physically inspect each Shelter Plus Care unit to ensure that it meets HQS

Impact Fee - A fee charged on new growth related development to finance infrastructure capital improvements such as roads, parks, schools, fire and police facilities, or capital purchases; to serve the residents or users of such developments

Incorporation - The process by which a new city is formed as a legal entity

Indirect Cost - The allocation of overhead costs to grants through an approved cost allocation plan in compliance with federal guidelines

Infrastructure - Public support facilities such as roads, buildings, and water and sewer lines

Input - Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services

Interagency Transfer - A transfer of funds from one department to another

Interest Rate - A rate of interest charged for the use of money, usually expressed at an annual rate

Internal Service Funds - Funds that finance and account for the operations of County agencies which provide services to other County agencies, organizations, or other governmental units on a cost-reimbursed basis such as the self-insurance trust fund

Landing Fee - A charge paid by an airline to an airport company for the right to land at a particular airport used to pay for the maintenance or expansion of the airport's buildings, runways, aprons and taxiways

Law Enforcement Trust Fund (LETF) - Funds derived from law enforcement-related seizures of money and property with allowable uses determined by state and federal laws and regulations



## GLOSSARY

Leachate - Stormwater that has percolated through solid waste

Leadership in Energy and Environmental Design (LEED) - A third party green building certification program, and the nationally accepted benchmark for the design and operation of high performance green buildings and neighborhoods. LEED measures and enhances the design and sustainability of buildings based on a "triple bottom line" approach; Economic Prosperity, Social Responsibility, and Environmental Stewardship

Lean Six Sigma – a method that seeks to improve the quality of manufacturing and business process by identifying and removing the causes of errors, variations and waste by focusing on outputs that are critical to the customers

Light Emitting Diodes (LED) - A semiconductor device that emits visible light when an electric current passes through it; LED lights have a lower power requirement, higher intensity, and longer life than incandescent and fluorescent illuminating devices

Line Item - The smallest expenditure detail in departmental budgets; the line item also is referred to as an "object," with numerical "object codes" used to identify expenditures in the accounting system; "objects" are further divided into "sub-objects"

Litter - Misplaced solid waste that is tossed or dumped or that is blown by wind and traffic or carried by water

Local Option Gas Tax (LOGT) - A tax levy of up to six cents on each gallon of motor and special fuels sold, which has been imposed by Miami-Dade County in accordance with state law and shared with the municipalities in the County; the LOGT may be utilized only for transportation expenditures including public transportation, roadway and traffic operations, and maintenance; the tax for Miami-Dade County is six cents per gallon

Lot Clearing - The removal of solid waste by means of tractor mowing, chipping, trimming, weed eating, loading, hauling, and light/heavy disposal

Medicolegal Investigators - Individuals trained and certified in the standards and practice of death scene investigation

Miami-Dade Expressway Authority - A state agency, formed January 20, 1995, consisting of 13 members appointed by the Board of County Commissioners and the Governor of the State of Florida, with defined powers including the right to acquire, construct, maintain, operate, own, and lease an expressway system including transportation facilities; the agency has the power to establish, change, and collect tolls, rates, fees, and other charges as well as to finance or refinance acquisitions or construction from surplus revenues as detailed in Chapter 348 of the Florida Statutes

Millage Rate - The rate used in calculating taxes based upon the value of property, expressed in mills; one mill equals \$1.00 of tax for each \$1,000 of property value; the millage rate is the total number of mills of tax assessed

Miscellaneous Construction Contracts (MCC) - A type of contract established to procure competitive, cost effective, quality construction services for miscellaneous and emergency construction projects up to \$5 million through the creation of a pre-qualified pool of contractors as approved by the Board of County Commissioners

Modified Accrual Basis Accounting - A mixture of the cash and accrual basis; the modified accrual basis should be used for governmental funds; to be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current expendable resources; revenues must be both measurable and available to pay for the current period's liabilities; revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities; expenditures are recognized when a transaction or event is expected to draw upon current expendable resources rather than future resources

## GLOSSARY

Mom and Pop Small Business Grant Program - A grant program created to provide financial and technical assistance to qualified for-profit small businesses that are approved for funding

Multi-Year Capital Improvement Plan - A balanced fiscal plan for governmental capital projects that spans six fiscal years

Net Operating Revenue - Revenue from any regular source; revenue from sales is adjusted for discounts and returns when calculating operating revenue

Net Revenues (through bond transactions) - An amount of money available after subtracting from gross revenues such costs and expenses as may be provided for in the bond contract; costs and expenses most often deducted are operations and maintenance expenses

Ninth-Cent Gas Tax - A locally imposed one cent per gallon tax on motor and special fuel for expenses related to establishing, operating, and maintaining a transportation system

Operating Budget - A balanced fiscal plan for providing governmental programs and services for a single year

Outcome - Outcome measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities (e.g. incidents of fire-related deaths although another measure such as response time could also be considered an outcome measure, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless)

Output - Output or workload measures, indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected, and potholes filled)

Parity Basis - Equivalence of a commodity price expressed in one currency to its price expressed in another; equality of purchasing power established by law between different kinds of money at a given ratio

Passenger Facility Charges (PFC) - A charge of up to \$4.50 per enplaned passenger charged locally with Federal Aviation Administration (FAA) authorization for aviation-related capital improvement projects

People's Transportation Plan (PTP) - A plan of improvements to the Miami-Dade County transportation system which includes building rapid transit lines, expanding bus service, adding buses, improving traffic signalization, improving major and neighborhood roads and highways, and funding to municipalities for road and transportation projects; the PTP is funded with proceeds of the one-half percent sales charter county transit system surtax which is overseen by the Citizen's Independent Transportation Trust (CITT) (See Charter County Transit System Sales Surtax)

Performance Measurement - A means, usually quantitative, of assessing the efficiency and effectiveness of departmental work programs; these measures can be found within the various department pages in Volume 2

Plat - A map showing planned or actual features of an area (streets, buildings, lots, etc.)

Professional Sports Franchise Facilities Tax (PSFFT) - A one percent tax on transient lodging accommodations levied countywide, except in the City of Miami Beach, the Town of Surfside, and the Village of Bal Harbour, dedicated to the development of sports facilities utilized by professional sports franchises

Program Area - A broad function or area of responsibility of government, relating to basic community needs; program areas usually entail a number of organized sets of activities directed towards a general common purpose and may encompass the activities of a number of departments

## GLOSSARY

Projection - An estimation of anticipated revenues, expenditures, or other quantitative data for specific time periods, usually fiscal years

Property Taxes - See Ad Valorem Taxes

Proprietary Department - A department who pays for all or most of their cost of operations from user fees and generally receives little or no property tax support; commonly called "self-supporting" or "enterprise" departments

Public Hospital Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, admissions, and other transactions (up to \$5,000 on sales of tangible personal property) for the operation, maintenance, and administration of Jackson Memorial Hospital (JMH); the surtax was approved by a special election held on September 3, 1991 and imposed by Ordinance 91-64 effective January 1, 1992; Chapter 212.055 Florida Statutes, which authorizes the surtax, requires a maintenance of effort contribution representing a fixed percentage (11.873 percent) of Countywide General Fund revenue and a millage equivalent; (also referred to as the JMH surtax or the health care sales surtax)

Qualified Target Industry Program (QTI) - A State-created program that encourages additional high value jobs through tax refunds; businesses, which expand existing operations or relocate to the State, are entitled to a tax refund of up to \$3,000 per job or \$6,000 per job if the business is located in an enterprise zone; the County's contribution is 20 percent of the refund

Quality Neighborhoods Improvement Program (QNIP) - A program that addresses infrastructure needs in older, urban neighborhoods, and high growth areas; primarily includes the construction of new sidewalks and repairs to existing sidewalks, including safe route to schools, local and major drainage improvements, road resurfacing, and local park facility improvements

Recidivism - Habitual or chronic relapse of criminal or antisocial offenses

Recreation Management System - This is an enterprise software solution that automates operations in the Parks, Recreation and Open Spaces (PROS) department, designed to promote unparalleled customer service for programs, classes, facility rentals, league/tournament plays, et al

Recyclable - Products or materials that can be collected, separated, and processed to be used as raw materials in the manufacturing of new products

Refunding Bond - A bond issued to refund outstanding bonds, which are bonds that have been issued but have not yet matured or been otherwise redeemed

Resource Recovery - A process in which waste is recovered through recycling, waste-to-energy, and composting

Retherm Unit - A rethermalization system that offers dual-temperature trays that separate hot and cold sides with a fixed, insulated divider wall; the system can be used for cook-serve or cook-chill meal delivery systems

Revenue - Funds received from external sources such as taxes, fees, charges for services, special assessments, grants, and other funds collected and received by the County in order to support services provided to the public

Revenue Maximization - Processes, policies, and procedures designed to identify, analyze, develop, implement, and support initiatives that expand and enhance revenue sources, reduce operational and development costs, and improve compliance with federal and state requirements

Revenue Mile - A mile in which a transit vehicle travels while in revenue service

## GLOSSARY

Road Impact Fees (RIF) - Fees collected from new developments or builders of homes and business to offset the demands of new development makes on County infrastructure, in this case specifically County roads

Rolled Back Millage Rate - Is the mil lage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year

Ryan White HIV/AIDS Treatment Extension Act of 2009 - Federal legislation created to address the health care and support service needs of people living with HIV disease or AIDS, and their families, in the United States; this legislation was originally enacted in 1990 as the Ryan White Comprehensive AIDS Resources and Emergency (CARE) Act, as reauthorized in 1996, amended in 2000, and reauthorized in 2006 and later in 2009

Secondary Gas Tax - See Constitutional Gas Tax

Security - A specific revenue source or asset of an issuer that are pledged for payment of debt service on a series of bonds, as well as the covenants or other legal provisions protecting the bondholders; credit enhancement is considered additional security for bonds

Service Level - Services or products, which compromise actual or expected output of a given project or program; focus is on results, not measures of workload

Sonovoid Bridge - A fixed bridge with a partially hollow concrete deck

South Florida Regional Transportation Authority - Establi shed in June 2003 and tasked with the respons ibilities to plan, maintain, and operate a transit system and represents a re-designation of the Tri-County Rail Authority

Special Assessment Bonds - A bond issued to finance improvements in special taxing districts with debt service paid by assessments to district residents

Special Obligation Bond - A bond issued to finance improvements with debt service paid by designated revenues; the full faith and credit of a governmental jurisdiction are not pledged to repay the debt

Special Taxing District - A geographic area, designated by petition or vote of the residents of that area, in which a particular service is provided exclusively to residents of the area; a special property tax or a special assessment fees pays for these services

Special Transportation Service (STS) - A service that provides transportation for persons with disabilities that do not have access to Metrobus, Metrorail, or Metromover

State Housing Initiatives Partnership Program (SHIP) - A State of Florida housing incentive program providing local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance, and homebuyers counseling and technical assistance

State Revolving Loan Program - A low interest loan program administered by the State to fund wastewater system improvement projects

Stormwater - Surface water generated by a storm

Stormwater Utility Fee - A fee assessed on real property established and imposed to finance design, installation, and maintenance of stormwater management systems

## GLOSSARY

Subordinate Special Obligation Bond - A junior bond, secured by a limited revenue source or promise to pay, that is, repayable only after the other debt (senior bond) with a higher claim has been satisfied

Surety Bond - An instrument that provides security against a default in payment; surety bonds are sometimes used in lieu of a cash deposit in a debt service reserve fund

Surplus - An excess of assets over the sum of all liabilities

Sustainable Initiatives - Programs for a more ecologically, economically, and socially sensitive approach to local government and the global environment as a whole

Targeted Jobs Incentive Fund (TJIF) - An initiative of the Beacon Council and Miami-Dade County that encourages additional job creation and investment through tax refunds; businesses, which expand existing operations or relocate to Miami-Dade County, are entitled to a tax refund of \$3,000 per job, or \$4,500 per job if the business is located in a designated priority area; an alternative capital investment based TJIF award is awarded if the investment, excluding land value, exceeds \$3 million and a minimum number of jobs are created

Targeted Urban Areas (TUA) - Areas which are traditionally the most under-served and underdeveloped neighborhoods in Miami-Dade County; TUA represent portions of Opa-Locka, Florida City, Homestead, Coconut Grove, South Miami, Richmond Heights, Perrine, Princeton, Goulds, Leisure City, Naranja, Little Haiti, Overtown, Model Cities, Brownsville, Liberty City, Carol City, North Miami, West Little River, 27<sup>th</sup> Avenue Corridor, and 183<sup>rd</sup> Street Corridor

Tax Increment Financing (TIF) - A method used to publicly finance needed public improvements and enhanced infrastructure in a defined area; the purpose is to promote the viability of existing businesses and attract new commercial enterprises

Teen Court Program - A State of Florida Department of Juvenile Justice (DJJ) program created in 1996 and administered by the Miami-Dade Economic Advisory Trust (MDEAT) since 1999; the program provides for teenage student volunteers to decide sentences of juveniles who have admitted breaking the law and offers an opportunity for the juvenile offender to avoid having a delinquency record if all sanctions are honored

Tipping Fee - A fee charged to customers for the right of disposing waste by the operators of waste management facilities

Toll Revenue Credits - A revenue from the Florida Department of Transportation (FDOT), primarily used for the operation and maintenance of state highways, which effective FY 1995-96, may be used as an in-kind local match for federal grant dollars; these credits, while able to leverage federal funds, have no real purchasing power

Tourist Development Surtax (TDS) - A two per cent Food and Beverage Tax collected on the sale of food and beverages (alcoholic and non-alcoholic) by restaurants, coffee shops, snack bars, wet bars, night clubs, banquet halls, catering or room services, and any other food and beverage facilities in or on the property of a hotel or motel; the Surtax is collected throughout Miami-Dade County, with the exception of facilities located in the cities of Surfside, Bal Harbour, and Miami Beach and is distributed 100 percent to the Greater Miami Convention and Visitors Bureau less the \$100,000 to the Tourist Development Council

Tourist Development Tax (TDT) - A two percent tax collected on the rental amount from any person who rents, leases or lets for consideration any living quarter accommodations in a hotel, apartment hotel, motel, resort motel, apartment motel, rooming house, mobile home park, recreational vehicle park, single family dwelling, beach house, cottage, condominium, or any other sleeping accommodations rented for a period of six months or less; the TDT is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour, and Miami Beach and is distributed to the Greater Miami Convention and Visitors Bureau (60 percent), the Department of Cultural Affairs (20 percent), and to the City of Miami for eligible uses (20 percent)

## GLOSSARY

Transient Lodging (Tourist Tax or Bed Tax) - charges levied on transient lodging accommodations these include CDT, PSFFT, TDT, and TDS

Transit Corridor - A broad geographic band that follows a general directional flow of travel connecting major origins and destinations of trips and which may contain a number of streets, highways, and transit routes

Trash - Any accumulation of paper, packing material, rags or wooden or paper boxes or containers, sweepings and all other accumulations of a nature other than garbage, which are usual to housekeeping and to the operation of commercial establishments

True-up - The methodology used to calculate an adjustment, either increase or decrease, made to a wholesale water or wastewater customer invoice from the previous fiscal year and carried forward in the upcoming fiscal year due to a difference between the actual audited cost and budgeted cost for the previous period

Trust Funds - Accounts designated such by law or County which record receipts for spending on specified purposes; expenditures from trust funds do not require annual appropriations

Undesignated Fund Balance - Funds which are remaining from the prior fiscal year, which are available for appropriation and expenditure in the current fiscal year

Unincorporated Municipal Service Area (UMSA) - The area of Miami-Dade County which is not incorporated or within the boundaries of any municipality; the County has a full range of municipal powers and responsibilities with respect to the unincorporated area of the County, including the power to tax for such traditional municipal services as local police patrol and neighborhood parks; services are provided and taxes applied exclusively in the unincorporated area of the County; residents of cities receive similar services directly from their respective city governments

Urban Development Boundary (UDB) - A service line drawn by the County that separates urban service delivery areas from the rural areas; inside the UDB is the urban side and outside the UDB is the rural side; the area outside the UDB in South Miami-Dade County is designated agriculture on the land use map; by County code, once the UDB is moved, no new agriculture can be established on the new properties that are now inside the UDB

User Access Program (UAP) - A revenue source for supporting the procurement related activities of goods and services by deducting two percent from each vendor's invoice for goods and services utilized by County departments; the program also applies to other non-County agencies that have an agreement in place to access County established contracts; jurisdictions forward 1.5 percent of the proceeds collected from the 2 percent deduction and keep 0.5 percent

Utility Service Fee - A service fee imposed on water and sewer customers, pursuant to the Code of Miami-Dade County, to cover the cost of environmental services and regulations related to water and sewer services and groundwater quality

Waste disposal - Disposal of solid waste through landfill, incineration, composting, or resource recovery

Waste transfer - Transfer of solid waste after collection or drop-off to a disposal or resource recovery facility or landfill

Wastewater - Used water and/or storm runoff that must be cleaned before being released back into the environment

Water reuse - Involves subjecting domestic wastewater, giving it a high degree of treatment, and using the resulting high-quality reclaimed water for a new, beneficial purpose

Weatherize - An action of preparing a structure to withstand the natural elements

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