

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

Port of Miami

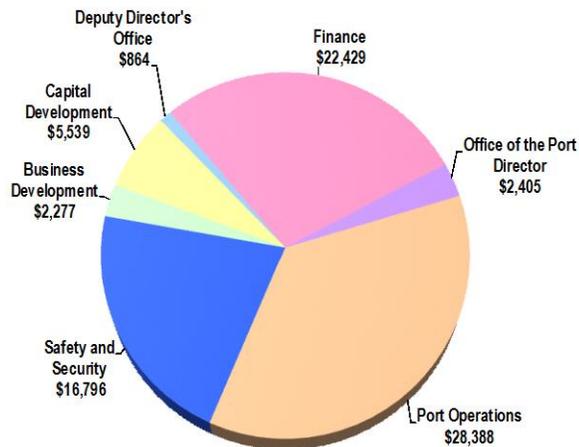
Miami-Dade County manages the Dante B. Fascell Port of Miami (POM) or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 11th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, PortMiami is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing efficiently and effectively, and maintaining, renovating, and expanding the Port's facilities. The POM promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

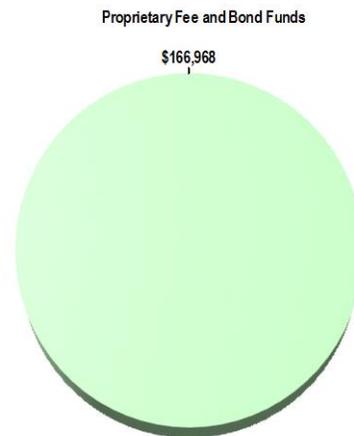
As the second largest economic engine in Miami-Dade County, PortMiami works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

FY 2014-15 Proposed Budget

Expenditures by Activity
(dollars in thousands)

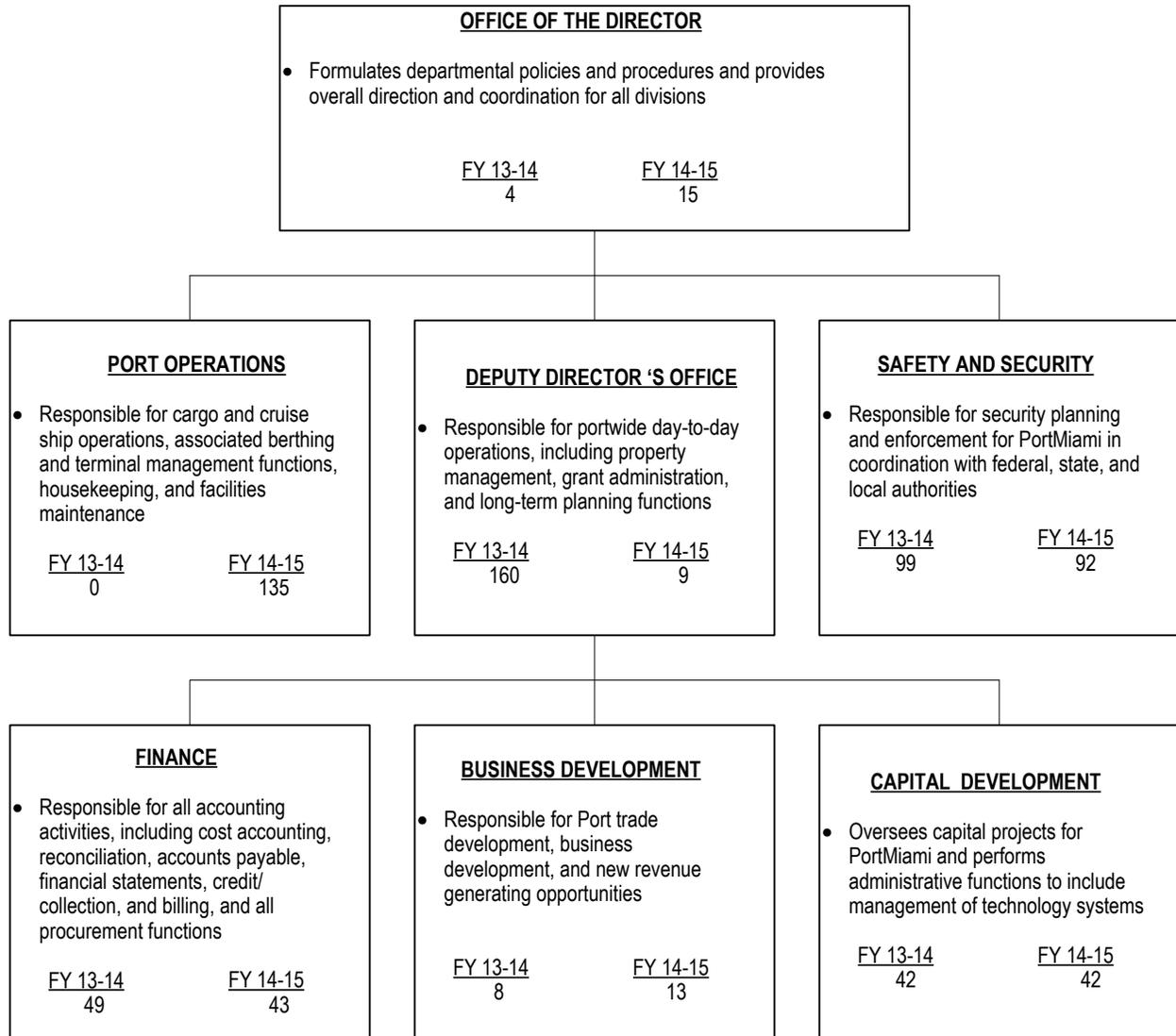


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



The FY 2014-15 total number of full-time equivalent positions is 411

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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Proposed FY 14-15
Revenue Summary				
Carryover	22,737	22,230	15,271	31,223
Interest Income	8	0	0	0
Proprietary Fees	106,769	115,270	131,100	135,745
Total Revenues	129,514	137,500	146,371	166,968
Operating Expenditures Summary				
Salary	20,826	20,768	21,218	22,400
Fringe Benefits	5,267	5,387	6,651	7,534
Court Costs	7	30	6	4
Contractual Services	11,348	12,947	16,029	16,586
Other Operating	11,808	13,173	11,157	14,306
Charges for County Services	14,961	15,543	15,940	16,248
Grants to Outside Organizations	0	0	0	0
Capital	974	1,077	2,198	1,620
Total Operating Expenditures	65,191	68,925	73,199	78,698
Non-Operating Expenditures Summary				
Transfers	6,063	6,159	2,049	970
Distribution of Funds in Trust	0	0	0	0
Debt Service	36,030	37,616	39,392	48,300
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	31,731	39,000
Total Non-Operating Expenditures	42,093	43,775	73,172	88,270

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 13-14	Proposed FY 14-15	Budget FY 13-14	Proposed FY 14-15
Strategic Area: Transportation				
Office of the Port Director	1,033	2,405	4	15
Deputy Director's Office	28,612	864	160	9
Port Operations	0	28,388	0	135
Business Development	1,385	2,277	8	13
Capital Development	5,112	5,539	42	42
Finance	20,868	22,429	49	43
Safety and Security	16,189	16,796	99	92
Total Operating Expenditures	73,199	78,698	362	349

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Projection FY 13-14	Proposed FY 14-15
Advertising	322	498	339	498	288
Fuel	203	201	230	205	230
Overtime	942	905	945	927	613
Rent	0	0	0	0	0
Security Services	15,471	14,685	16,188	15,887	16,834
Temporary Services	0	70	0	74	45
Travel and Registration	155	241	166	199	266
Utilities	4,438	4,191	5,150	4,950	4,750

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PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 13-14	Proposed Fee FY 14-15	Dollar Impact FY 14-15
• Cruise Passenger Wharfage-multi-day cruises per passenger embarking and debarking	10.70	11.02	\$1,500,000
• Dockage per gross registry ton	\$.33	\$.34	\$200,000
• Cargo Vessel Wharfage per short ton	2.85	2.94	\$800,000
• Gantry Crane Rentals per hour	758.24	781.00	\$100,000
• Water use per ton	2.47	2.67	\$200,000

DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Port's 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of PortMiami and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)*	OC	↑	909	901	940	875	875
Increase maritime revenue to the Port	Cruise passengers (in thousands)	OC	↑	3,758	4,030	4,842	4,842	4,770

*The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The Port's Promotional Fund is budgeted at \$970,000 in FY 2014-15 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather allocations for limited programs that promote Port maritime activities; funding is provided for the following activities: Port Promotional and customer appreciation activities (\$35,000), Cruise Shipping Miami Trade Show and Conference (\$60,000), Greater Miami Convention and Visitors Bureau (\$100,000), World Trade Center Miami (\$50,000), the Florida Chamber of Commerce (\$5,000), American Association of Port Authorities (AAPA) Latin Ports Delegation (\$20,000), AAPA 100th Annual Convention (\$250,000), Florida East Coast (FEC)/South Florida Marketing Program (\$75,000), Cargo and Cruise Marketing Program (\$350,000), and Foreign Trade Zone (\$25,000)
- During FY 2013-14, PortMiami finalized an agreement with a major cargo terminal operator becoming effective October 1, 2014 following a bridge agreement and runs for a term of 15 years with two five-year renewal options while providing a minimum annual payment increasing each year
- PortMiami finalized an agreement with a major cruise line to home port in Miami another of the world's largest cruise ships with service beginning in the fall of 2015
- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers nine positions performing Human Resources and Intergovernmental Affairs from the Deputy Director's Office
- The FY 2014-15 Proposed Budget includes the addition of one Seaport Business Analyst Manager and one Special Projects Administrator to update and develop business models for the Port through contract negotiations and business outreach (\$200,000)

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DIVISION: DEPUTY DIRECTOR'S OFFICE

The Office of the Deputy Port Director is responsible for the day-to-day operations of PortMiami, including property management, grant administration and planning functions.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Efficiently manage Port properties	Property leases occupancy rate	EF	↑	95%	95%	95%	95%	96%

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers nine positions performing Human Resources and Intergovernmental Affairs functions to the Port Director's Office, four positions performing Public Relations and Communication to Business Development, 139 positions performing cruise, cargo, maintenance, and housekeeping functions to Port Operations, one position to Capital Development, and six positions performing Grants and Real Estate Development from Finance
- *The FY 2014-15 Proposed Budget eliminates three vacant Management Interns (\$180,000) and one vacant Seaport Director Designate (\$350,000) as a part of the Departmental reorganization*

DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for cargo and cruise ship operations, including housekeeping, and facilities maintenance.

- Coordinates operations and berthing activities and terminal management functions
- Maintains facilities to support cruise and cargo operations
- Coordinates PortMiami Crane Management, Inc.'s functions

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Improve Port efficiency	Crane availability	EF	↑	99.2%	99.2%	99.3%	99.3%	99.3%

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers 139 positions performing cruise, cargo, maintenance, and housekeeping functions from the Deputy Director's Office
- *The FY 2014-15 Proposed Budget eliminates one vacant Seaport Superintendent, two vacant Seaport Passenger Shuttle Operators, and one vacant Custodial Worker as part of the Departmental reorganization (\$150,000)*

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DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and development as well as long term planning of Port requirements communications and outreach

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of the Port activities

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Improve new business initiatives	Advertising revenue generated*	OC	↑	N/A	N/A	\$100,000	0	\$1,500,000

*Implementation of this program will not start until FY 2014-15

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position to Capital Development, and four positions performing Public Relations and Communication from the Deputy Director's Office
- The FY 2014-15 Proposed Budget includes the addition of one Cargo Intermodal Manager to coordinate the Ports foreign trade zone operations, and the conversion of one part-time Clerk to full-time (\$100,000)

DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates PortMiami design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Provides information technology support for the Department

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Improve internal capacity to oversee capital improvements	Percentage of projects completed on time and within budget	EF	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position from the Deputy Director's Office and one position from the Business Development Division
- The FY 2014-15 Proposed Budget eliminates one vacant Seaport Construction Specialist and one vacant System Analyst Programmer as part of the Departmental reorganization (\$150,000)

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DIVISION: FINANCE

The Finance Division is responsible for Port accounting and budget activities, procurement, and contracts

- Responsible for all accounting activities including cost accounting, reconciliation, accounts payable, financial statements, credit/collection and billing
- Coordinates capital and operational budget activities
- Oversees permitting and collection process for port business activities
- Manages accounting operations for gantry cranes
- Develops and implements financial initiatives to enhance revenues and reduce expenditures
- Responsible for procurement and contracting functions of the Department

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Provide efficient administrative support to the Port	Percentage of purchase requisition completed*	OC	↑	90%	95%	95%	95%	95%

*The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers six positions performing Grant and Real Estate Development functions to the Deputy Director's Office
- The FY 2014-15 Proposed Budget includes the conversion of two part-time positions to full-time (\$20,000)
- *The FY 2014-15 Proposed Budget eliminates one vacant Account Clerk and one vacant Seaport Capital Coordinator as part of the Departmental reorganization (\$135,000)*

DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement for the Port in coordination with federal, state, and local authorities.

- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Ensure public safety and security at the POM	Safety and security budget (in thousands)*	IN	↔	\$15,471	\$14,865	\$16,188	\$15,887	\$16,834
	Security staffing level (in Full-Time Equivalent)*	IN	↔	118	101	101	96	92

*The FY 2012-13 Actual has been revised to reflect updated figures

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DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes the elimination of six vacant Seaport Security Specialists (\$400,000)
- The FY 2014-15 Proposed Budget includes the addition of nine full-time equivalent (part-time) Seaport Passenger Safety Officers to enhance passenger safety and crossing services
- The FY 2014-15 Proposed Budget eliminates one vacant Facility Security Officer as part of the Departmental reorganization (\$105,000)

ADDITIONAL INFORMATION

- The Department will examine capital requirements and availability with the anticipation of deferring any new debt issuances until FY 2015-16
- In FY 2014-15, PortMiami personnel will continue high level visits with potential cargo and cruise customers to initiate long-term contracts to retain or attract customers
- In FY 2013-14, construction of the PortMiami tunnel was successfully completed with a total capital cost of \$665 million with FDOT committing 50%, approximately \$354 million funded by the County and the remainder from the City of Miami

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$850	\$0	0
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$250	\$0	0
Total	\$1,100	\$0	0

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
Revenue									
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	103,463	19,600	0	0	0	0	0	0	123,063
Seaport Bonds/Loans	176,542	68,474	72,990	39,100	42,753	25,600	0	0	425,459
Total:	283,005	89,074	73,990	39,100	42,753	25,600	0	0	553,522
Expenditures									
Strategic Area: Transportation									
Cargo Facilities Improvements	48,514	27,699	22,200	0	0	0	0	0	98,413
Port Facility Improvements	34,091	41,775	51,790	39,100	42,753	25,600	0	0	235,109
Seaport Dredging	135,000	85,000	0	0	0	0	0	0	220,000
Total:	217,605	154,474	73,990	39,100	42,753	25,600	0	0	553,522

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CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2014-15, the Port will continue working closely with the Army Corps of Engineers, as well as various private and governmental entities, to begin dredging the southern part of Lummus Island channel to a depth of 50 feet from the current depth of 42 feet (\$220 million funded with \$109.6 million from the Florida Department of Transportation and \$110.4 million from Port bonds/loans), which is required to handle larger cargo vessels once the Panama Canal expansion is finalized; PortMiami is projected to complete the dredging in FY 2014-15 (\$85.0 million)
- In FY 2014-15, the Department will continue to update and improve various port infrastructure (\$110.422 million total with \$18.25 million in FY 2014-15)
- In FY 2014-15, the Port will oversee improvements to the container yard for terminal operators in accordance with contractual obligations (\$42.535 million total with \$6 million programmed in FY 2014-15)
- In FY 2014-15, the Port will continue to repair and rehabilitate the cargo area bulkheads (\$34.603 million Total with \$8 million in FY 2014-15)

FUNDED CAPITAL PROJECTS

(dollars in thousands)

FEDERAL INSPECTION FACILITY

PROJECT #: 641540



DESCRIPTION: Build new facility for Immigration and Customs Operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	400	1,000	13,000	0	0	0	0	0	14,400
TOTAL REVENUES:	400	1,000	13,000	0	0	0	0	0	14,400
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	400	1,000	13,000	0	0	0	0	0	14,400
TOTAL EXPENDITURES:	400	1,000	13,000	0	0	0	0	0	14,400

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$3,000,000

REMODEL CRUISE TERMINAL B AND C FOR NEW SERVICE

PROJECT #: 641770



DESCRIPTION: Expand and remodel cruise terminals B and C to accept more than one ship simultaneously
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	2,000	9,000	9,000	0	0	0	0	0	20,000
TOTAL REVENUES:	2,000	9,000	9,000	0	0	0	0	0	20,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,000	9,000	9,000	0	0	0	0	0	20,000
TOTAL EXPENDITURES:	2,000	9,000	9,000	0	0	0	0	0	20,000

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$20,000

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CRUISE TERMINAL J IMPROVEMENTS

PROJECT #: 642930

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and repair/upgrade various portions of the current terminal

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	3,459	1,235	0	0	0	0	0	0	4,694
TOTAL REVENUES:	3,459	1,235	0	0	0	0	0	0	4,694
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	3,459	1,235	0	0	0	0	0	0	4,694
TOTAL EXPENDITURES:	3,459	1,235	0	0	0	0	0	0	4,694

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000

CARGO GATEWAY SECURITY SYSTEMS

PROJECT #: 644010

DESCRIPTION: Purchase and install security systems for new gateway as required

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	2,265	0	0	0	0	0	0	0	2,265
Seaport Bonds/Loans	2,011	3,999	3,000	0	0	0	0	0	9,010
TOTAL REVENUES:	4,276	3,999	3,000	0	0	0	0	0	11,275
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	4,276	3,999	3,000	0	0	0	0	0	11,275
TOTAL EXPENDITURES:	4,276	3,999	3,000	0	0	0	0	0	11,275

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$100,000

TERMINAL BULKHEAD FUTURE REPAIRS

PROJECT #: 644300

DESCRIPTION: Program for future bulkhead repairs

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	9,000	12,000	11,503	0	0	0	32,503
TOTAL REVENUES:	0	0	9,000	12,000	11,503	0	0	0	32,503
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	3,000	0	0	0	0	0	3,000
Construction	0	0	6,000	12,000	11,503	0	0	0	29,503
TOTAL EXPENDITURES:	0	0	9,000	12,000	11,503	0	0	0	32,503

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CONTAINER YARD IMPROVEMENTS - SEABOARD

PROJECT #: 644520

DESCRIPTION: Implement container yard improvements in Port terminal area for drainage and bulkhead improvements
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	11,198	0	0	0	0	0	0	0	11,198
Seaport Bonds/Loans	19,137	5,000	2,200	0	0	0	0	0	26,337
TOTAL REVENUES:	33,335	6,000	3,200	0	0	0	0	0	42,535
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,100	0	0	0	0	0	0	0	2,100
Construction	20,037	6,000	3,200	0	0	0	0	0	29,237
Furniture, Fixtures and Equipment	11,198	0	0	0	0	0	0	0	11,198
TOTAL EXPENDITURES:	33,335	6,000	3,200	0	0	0	0	0	42,535

INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 645430

DESCRIPTION: Update and improve various infrastructure portions of the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422
TOTAL REVENUES:	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422
TOTAL EXPENDITURES:	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422

CARGO BULKHEAD REHABILITATION

PROJECT #: 646300

DESCRIPTION: Repair and improvements to Port cargo area bulkheads
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	10,603	8,000	16,000	0	0	0	0	0	34,603
TOTAL REVENUES:	10,603	8,000	16,000	0	0	0	0	0	34,603
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	10,603	8,000	16,000	0	0	0	0	0	34,603
TOTAL EXPENDITURES:	10,603	8,000	16,000	0	0	0	0	0	34,603

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SOUTH FLORIDA CONTAINER TERMINAL IMPROVEMENTS

PROJECT #: 647150

DESCRIPTION: Improve South Florida Container Terminal drainage and add cargo yard projects
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	300	9,700	0	0	0	0	0	0	10,000
TOTAL REVENUES:	300	9,700	0	0	0	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	300	9,700	0	0	0	0	0	0	10,000
TOTAL EXPENDITURES:	300	9,700	0	0	0	0	0	0	10,000

SEWER UPGRADES

PROJECT #: 647720

DESCRIPTION: Upgrade Miami-Dade sewer and force main
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	210	3,290	1,290	0	0	0	0	0	4,790
TOTAL REVENUES:	210	3,290	1,290	0	0	0	0	0	4,790
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	110	0	0	0	0	0	0	0	110
Construction	100	3,290	1,290	0	0	0	0	0	4,680
TOTAL EXPENDITURES:	210	3,290	1,290	0	0	0	0	0	4,790

DREDGE III

PROJECT #: 649730

DESCRIPTION: Dredge southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	90,000	19,600	0	0	0	0	0	0	109,600
Seaport Bonds/Loans	110,400	0	0	0	0	0	0	0	110,400
TOTAL REVENUES:	200,400	19,600	0	0	0	0	0	0	220,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	135,000	85,000	0	0	0	0	0	0	220,000
TOTAL EXPENDITURES:	135,000	85,000	0	0	0	0	0	0	220,000

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FACILITY MOVES

PROJECT #: 6410330

DESCRIPTION: The movement of customer warehouses or other facilities as determined
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	200	1,500	1,500	0	3,000	0	0	0	6,200
TOTAL REVENUES:	200	1,500	1,500	0	3,000	0	0	0	6,200
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	200	1,500	1,500	0	3,000	0	0	0	6,200
TOTAL EXPENDITURES:	200	1,500	1,500	0	3,000	0	0	0	6,200

TERMINAL H REHABILITATION

PROJECT #: 6410510

DESCRIPTION: Complete basic improvements for Terminal H including fire equipment upgrades and Chiller replacement
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	0	1,000	0	0	0	0	0	0	1,000
TOTAL REVENUES:	0	1,000	0	0	0	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	1,000	0	0	0	0	0	0	1,000
TOTAL EXPENDITURES:	0	1,000	0	0	0	0	0	0	1,000

CONSTRUCTION SUPERVISION

PROJECT #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100
TOTAL REVENUES:	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction Management	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100
TOTAL EXPENDITURES:	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100

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UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
EXPAND PARKING CAPACITY IN GARAGE 6	Dante B. Fascell Port of Miami-Dade	3,605
SECURITY ENHANCEMENTS	Dante B. Fascell Port of Miami-Dade	15,000
DESIGN AND CONSTRUCT AIRLINE TICKETING FACILITY	Dante B. Fascell Port of Miami-Dade	4,000
WHARF 7 EXTENSION	Dante B. Fascell Port of Miami-Dade	7,500
CONSTRUCT RAILROAD TRACK TO SERVE TERMINAL OPERATORS IN CARGO YARDS	Dante B. Fascell Port of Miami-Dade	12,000
DESIGN AND CONSTRUCT CRANE MAINTENANCE FACILITY	Dante B. Fascell Port of Miami-Dade	1,000
EXPAND PORT - SOUTHWEST CORNER INFILL	Dante B. Fascell Port of Miami-Dade	97,200
CONSTRUCT PASSENGER TERMINAL MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200
DODGE ISLAND WASTERWATER IMPROVEMENTS	Dante B. Fascell Port of Miami-Dade	2,000
DESIGN AND CONSTRUCT CRUISE FERRY COMPLEX	Dante B. Fascell Port of Miami-Dade	15,000
EXPAND WATER SERVICE CAPACITY	Dante B. Fascell Port of Miami-Dade	5,000
	UNFUNDED TOTAL	172,505