



Strategic Area TRANSPORTATION

Mission:

To provide a safe, intermodal, sustainable transportation system that enhances mobility, expedites commerce within and through the county, and supports economic growth.

GOALS	OBJECTIVES
EFFICIENT TRANSPORTATION NETWORK	Minimize Traffic Congestion
	Expand and Improve Bikeway, Greenway and Sidewalk System
	Provide Reliable Transit Service
	Expand Public Transportation
	Improve Mobility of Low-Income Individuals, the Elderly and Disabled
	Facilitate Connections Between Transportation Modes
SAFE AND CUSTOMER-FRIENDLY TRANSPORTATION SYSTEM	Reduce Traffic Accidents
	Improve Safety for Bicycles and Pedestrians
	Ensure the safe operation of public transit
	Ensure Security at Airports, Seaport and on Public Transit
	Provide Easy Access to Transportation Information
	Ensure Excellent Customer Service for Passengers
WELL-MAINTAINED TRANSPORTATION SYSTEM AND INFRASTRUCTURE	Maintain Roadway Infrastructure
	Provide Attractive, Well-Maintained Facilities and Vehicles
	Continually Modernize Seaport and Airports
	Enhance Aesthetics of Transportation Infrastructure

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

Aviation

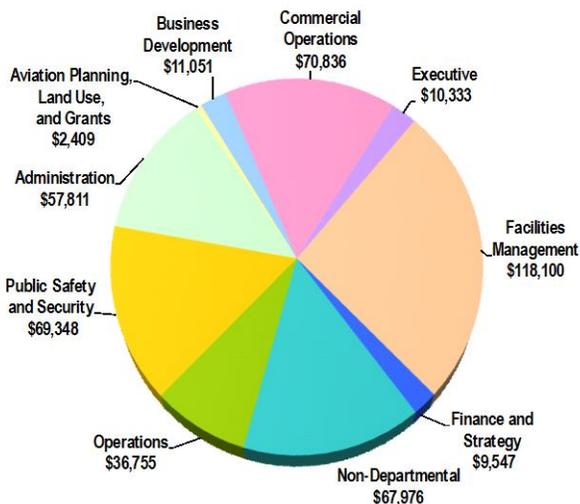
The Miami-Dade Aviation Department (MDAD) operates a system of airports that provides for the safe and efficient movement of people and goods while being responsive to the needs of customers and safeguarding the environment.

As part of the Transportation and Economic Development strategic areas, MDAD operates Miami International Airport (MIA) and four General Aviation Airports (GAA). MDAD operates the airport system as a financially self-sufficient entity without property tax support from the County. MIA is considered a primary economic engine for Miami-Dade County, and is the major trans-shipment point between the Americas, the Caribbean, and Europe. Servicing 95 airlines with routes to nearly 150 cities on four continents, MIA ranks number one in the USA for international freight and second for international passenger traffic. The Department completed \$6.509 billion in capital improvements to make the airport a more desirable and efficient transportation center. The key elements of the capital improvement program included a new North Terminal, expansion of the South Terminal, improvements to the Central Terminal, construction of an elevated automated people mover system known as the "MIA Mover", roadway and facility improvements, major security modifications, and replacement of the airport's business systems. The Department will continue with a capital program that replaces critical infrastructure and provides capital related maintenance at a cost of \$387.6 million over a five year horizon.

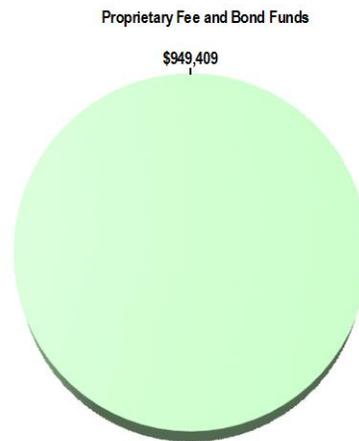
MDAD works closely with a diverse group of constituents, including cargo and passenger airlines and their customers, the support industries that form the air travel base, the Federal Aviation Administration, the Transportation Security Administration, the United States Customs and Border Protection, business leaders, and the media.

FY 2014-15 Proposed Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<p style="text-align: center;"><u>EXECUTIVE</u></p> <ul style="list-style-type: none"> • Provides leadership and direction to department staff in accomplishing the stated goals and objectives; provides legal representation to MDAD; protects and advances the strategic interests of the Miami-Dade system of airports through government relations at the local, state, and federal levels; commissions artwork and presentation of exhibits; oversees MIA's image, branding, customer service, and electronic media, including social media; coordinates, develops, and directs all media relations activities, special events, and external communications for the Department; provides protocol services to ensure a smooth passage of dignitaries through the airport; assures compliance with established policies, rules and regulations as well as industry best practices <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">28</td> <td style="text-align: center;">51</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	28	51	<p style="text-align: center;"><u>FACILITIES MANAGEMENT</u></p> <ul style="list-style-type: none"> • Maintains airport systems and facilities; manages the planning, design, and construction of facilities; provides support for the environmental, civil, and fuel engineering needs of the Department <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">447</td> <td style="text-align: center;">447</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	447	447
<u>FY 13-14</u>	<u>FY 14-15</u>								
28	51								
<u>FY 13-14</u>	<u>FY 14-15</u>								
447	447								
<p style="text-align: center;"><u>FINANCE AND STRATEGY</u></p> <ul style="list-style-type: none"> • Oversees accounting and financial services; develops and monitors the operating and capital budgets; provides controls of scope, cost, schedule, and quality of capital projects <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">68</td> <td style="text-align: center;">64</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	68	64	<p style="text-align: center;"><u>ADMINISTRATION</u></p> <ul style="list-style-type: none"> • Oversees personnel and support services functions; develops and reviews Requests for Proposals (RFP) and Requests for Qualifications (RFQ) for the Department; provides information technology and telecommunications services; provides assurance for minority businesses to have bidding opportunities on contracts at MIA; coordinates procurement activities in order to provide quality goods and services <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">121</td> <td style="text-align: center;">123</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	121	123
<u>FY 13-14</u>	<u>FY 14-15</u>								
68	64								
<u>FY 13-14</u>	<u>FY 14-15</u>								
121	123								
<p style="text-align: center;"><u>AVIATION PLANNING, LAND USE, AND GRANTS</u></p> <ul style="list-style-type: none"> • Provides planning for the development of Miami-Dade County's public use airports <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">11</td> <td style="text-align: center;">10</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	11	10	<p style="text-align: center;"><u>OPERATIONS</u></p> <ul style="list-style-type: none"> • Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users; manages day-to-day operations within the terminal building; provides traffic control through the airport, monitors ground transportation activity, and enforces parking regulations at MIA; addresses the issue of aircraft related noise and land compatibility within the community <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">411</td> <td style="text-align: center;">407</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	411	407
<u>FY 13-14</u>	<u>FY 14-15</u>								
11	10								
<u>FY 13-14</u>	<u>FY 14-15</u>								
411	407								
<p style="text-align: center;"><u>PUBLIC SAFETY AND SECURITY</u></p> <ul style="list-style-type: none"> • Oversees the investigative police and uniform services; oversees the fire and rescue services; ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">95</td> <td style="text-align: center;">97</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	95	97	<p style="text-align: center;"><u>BUSINESS AND DEVELOPMENT</u></p> <ul style="list-style-type: none"> • Manages rental and permit agreements of the airport system properties and facilities; plans and coordinates air carrier route development and route maintenance; monitors concessionaire lease agreements <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center;"><u>FY 13-14</u></td> <td style="text-align: center;"><u>FY 14-15</u></td> </tr> <tr> <td style="text-align: center;">46</td> <td style="text-align: center;">45</td> </tr> </table>	<u>FY 13-14</u>	<u>FY 14-15</u>	46	45
<u>FY 13-14</u>	<u>FY 14-15</u>								
95	97								
<u>FY 13-14</u>	<u>FY 14-15</u>								
46	45								

*The FY 2014-15 total number of full-time equivalent positions is 1,247.50

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Proposed FY 14-15
Revenue Summary				
Aviation Fees and Charges	344,242	356,698	363,543	381,531
Carryover	48,363	60,381	68,627	72,950
Commercial Operations	251,566	273,137	253,942	273,982
Non-Operating Revenue	81,224	89,185	95,000	85,000
Other Revenues	13,717	16,685	16,116	15,530
Rental Income	131,605	130,734	129,065	120,416
Total Revenues	870,717	926,820	926,293	949,409
Operating Expenditures Summary				
Salary	78,542	78,499	81,231	82,247
Fringe Benefits	19,091	17,871	25,255	31,567
Court Costs	291	226	552	522
Contractual Services	58,953	64,517	77,058	84,461
Other Operating	134,904	135,535	160,444	163,335
Charges for County Services	75,216	81,371	85,986	82,268
Grants to Outside Organizations	0	0	0	0
Capital	3,291	5,984	11,596	9,766
Total Operating Expenditures	370,288	384,003	442,122	454,166
Non-Operating Expenditures Summary				
Transfers	439,187	467,766	411,221	418,032
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	72,950	77,208
Total Non-Operating Expenditures	439,187	467,766	484,171	495,240

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 13-14	Proposed FY 14-15	Budget FY 13-14	Proposed FY 14-15
Strategic Area: Transportation				
Administration	55,601	57,811	121	123
Aviation Planning, Land Use, and Grants	5,940	2,409	11	10
Business Development	11,216	11,051	46	45
Commercial Operations	71,905	70,836	0	0
Executive	5,681	10,333	28	51
Facilities Management	104,913	118,100	447	447
Finance and Strategy	10,512	9,547	68	64
Non-Departmental Operations	68,003	67,976	0	0
Public Safety and Security	37,177	36,755	411	407
Total Operating Expenditures	71,174	69,348	95	97
Total Operating Expenditures	442,122	454,166	1,227	1,244

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Projection FY 13-14	Proposed FY 14-15
Advertising	508	600	769	635	847
Fuel	1,773	1,307	2,009	2,000	2,006
Overtime	2,720	3,307	3,379	3,270	3,625
Rent	0	0	0	0	0
Security Services	5,877	6,692	8,414	7,650	8,831
Temporary Services	0	0	0	0	0
Travel and Registration	105	204	372	350	451
Utilities	48,252	47,476	55,000	56,310	54,699

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION: EXECUTIVE

The Executive Division, which includes the Office of the Director, provides leadership and direction to the Department staff in accomplishing the stated goals and objectives.

- Establishes departmental policy, directs overall management, and provides long-term vision
- Coordinates agenda items for the Board of County Commissioners
- Provides legal services to operational divisions
- Creates an environment that is visually stimulating for passengers at the airport
- Oversees MIA's image, branding, customer service, and electronic and social media
- Coordinates, develops, and directs all media relations activities, special events, and external communications for the department
- Ensures adherence to federal, state, and County rules through the Professional Compliance section
- Provides protocol services to ensure a smooth passage of dignitaries through the airport

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position to Facilities Management, three positions from Finance and Strategy, twelve positions from Operations, three positions from Business Development, four positions from Security and Safety, and one position from Aviation Planning, Land-Use, and Grants to ensure that MIA continues to be a world-class international airport
- The FY 2014-15 Proposed Budget includes the addition of one Airport Operations Supervisor and 0.50 Full-Time Equivalent part-time Airport Operations Supervisor to develop and monitor the Department's social and electronic media programs (\$166,000)

DIVISION: FINANCE AND STRATEGY

The Finance and Strategy Division is responsible for management of accounting and financial services; development and monitoring of the operating and capital budgets; and development and monitoring of the Department's business plan.

- Oversees all accounting activities, including cost accounting, accounts payable and receivable, cash management, and generation of financial statements; coordinates with external auditor for year-end financial audit
- Manages capital and operating budget activities
- Develops and monitors the business plan for the Department on an annual basis
- Provides sound project management principles to control scope, cost, schedule and quality of capital projects at the Aviation Department

Strategic Objectives - Measures

- ED2-1: Attract more visitors, meetings and conventions

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Contain operating expenses	MIA cost per enplaned passenger	OC	↓	\$19.72	\$20.39	\$20.33	\$20.33	\$20.45
Increase revenue generating activity at MIA	MIA passengers (millions)	OC	↑	39.6	40.1	40.2	41.1	41.9
	Enplaned Passengers (millions)	OC	↑	19.7	19.9	20.1	20.1	20.7

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Increase revenue generating activity at MIA	MIA cargo tonnage (millions)	OC	↑	2.1	2.1	2.2	2.2	2.2
Contain operating expenses	Landing Fee Rate (per 1,000 lbs. in dollars)	OC	↓	\$1.92	\$1.75	\$1.75	\$1.75	\$2.00

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The Department expects to maintain a competitive landing fee in FY 2014-15 at \$2.00 per 1,000 pound unit of landed weight, increasing \$0.25 from the FY 2013-14 level of \$1.75; these rates are preliminary, and the final calculation will be made in August after review by the Miami Airport Affairs Committee (MAAC)
- MDAD's revenue and expenditure model is based on a residual program per the bond user agreement that stipulates that any fluctuations in expenditures will be matched with a landing fee model that charges a fee per 1,000 pounds of landed weight; due to the debt service increases of a previous \$6.509 billion capital improvement program and a ten percent enplanement growth, it is anticipated that the landing fee will increase, making the cost per enplaned passenger grow to \$22.72 in 2018 from \$20.45 as forecasted in FY 2014-15
- The FY 2014-15 Proposed Budget continues the fourth year of repayment, by the County to MDAD, of a \$14.507 million Federal Aviation Administration (FAA) finding resulting from a FY 2007-08 financial review; repayments will be \$1.45 million for 10 years
- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers three positions to Executive and one position to Operations to ensure that MIA continues to be a world-class international airport

DIVISION: OPERATIONS

The Operations Division provides for a safe and secure airfield; manages the day-to-day operations within the terminal building; oversees the 24 hour traffic operations, which extend from the terminal curb to the airport property line and include the cargo area; oversees operations at the General Aviation Airports; and addresses the issue of aircraft related noise and land compatibility within the community.

- Manages the day-to-day operation of the facility and acts as a mediator to resolve complaints/issues for tenants, airlines and passengers in MIA terminals
- Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users
- Provides for the smooth flow of traffic through the airport, monitors ground transportation activity, and enforces parking regulations at MIA
- Provide users with a modern, safe, and efficiently operated system of airports from which all services associated with general aviation can be acquired
- Develops and implements measures to reduce the negative impact of aircraft noise in residential areas of Miami-Dade County

Strategic Objectives - Measures

- TP2-6: Ensure excellent customer service for passengers

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Improve overall customer satisfaction at MIA	Overall customer service ratings for MIA (scale 1-5)*	OC	↑	3.7	3.78	4.0	4.0	4.0
	Airport workers trained through "Miami Begins with MIA" program*	OP	↔	6,341	6,519	6,000	6,000	6,000

*The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position from Finance & Strategy, twelve positions to Executive, and one position to Business Development to ensure that MIA continues to be a world-class international airport
- The FY 2014-15 Proposed Budget includes the addition of one Division Director, one Airport Operations Senior Agent, five Airport Operations Specialist positions for operational necessities within the Federal Inspection Services (FIS) enclosures and one Landside Operations Equipment Specialist position as mandated by TSA for removal of unattended vehicles (\$493,000)

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION: BUSINESS DEVELOPMENT

The Business Development Division expands and develops revenue sources for MIA and the General Aviation Airports; plans and coordinates air carrier route development and route maintenance; administers and monitors air carrier and concessionaire lease agreements; and plans future business and economic development for the Department.

- Develops, negotiates, and leases land, building spaces, and storage areas throughout the County's airport system
- Prepares marketing plans to attract new business
- Manages concessionaire lease agreements for the Department
- Monitors lease agreements for the hotel, lounge, restaurant and parking services

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Increase revenue generating activity at MIA	MIA non-terminal rental revenue (millions)	OC	↑	\$53.8	\$55.4	\$55.4	\$52.5	\$52.5
	GAA revenue (millions)	OC	↑	\$6.7	\$6.8	\$6.9	\$6.5	\$6.5

DIVISION COMMENTS

- In FY 2014-15, the Department will increase the number of international routes to 93 from 88 in FY 2013-14, and cargo carriers to 31 from 30 during the same period; the Department will increase low-fare carriers in FY 2014-15 to five from four
- MDAD's promotional funds total \$164,500 and will be used for activities that promote Miami-Dade County's airport system; major programs Community Outreach Programs (\$60,000), Greater Miami Convention and Visitors Bureau (\$50,000), and various other activities (\$54,500)
- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers three positions to Executive, and one position from Operations to ensure that MIA continues to be a world-class international airport
- The FY 2014-15 Proposed Budget includes the addition of one Aviation Property Manager 2 to manage increased leasable square footage as a result of the completion of the new MIA North Terminal(\$78,000)

DIVISION: AVIATION PLANNING, LAND USE, AND GRANTS

The Aviation Planning, Land Use, and Grants Division provides planning for the near, intermediate, and long-term development of Miami-Dade County's public use airports.

- Provides short and long range planning for MIA's infrastructure, concourse, and terminals, and for individual projects and programs
- Manages federal and state grants that provide funding for MIA's Capital Improvement Program
- Acts in a technical advisory capacity to key stakeholders including the Federal Aviation Administration concerning safety standards, regulatory compliance and operating and planning issues
- Conducts land use/zoning analyses

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Enhance customer service	Airspace analysis for airport construction (number of studies completed)	OP	↔	39	39	39	39	39

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- In FY 2014-15, the Department will pursue federal funding for Runway 12/30, which runs diagonally northwest to southeast and is the third longest runway, for pavement rehabilitation, with an estimated project cost of \$45 million
- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position to Executive to ensure that MIA continues to be a world-class international airport

DIVISION: FACILITIES MANAGEMENT

The Facilities Management Division maintains all airport systems and facilities in optimum working conditions to include the environmental systems, infrastructure, and fuel systems.

- Ensures that facilities at the airport are kept operationally reliable at all times
- Maintains and repairs the facilities and utility systems at MIA and General Aviation Airports (GAA)
- Ensures readiness of all new facilities including testing, commissioning, and turnover; sets operational standards and develops standard operational procedures; and updates MDAD design guidelines
- Supports the environmental, civil, and aviation fuel needs for the Department
- Monitors the levels and quality of the domestic water, sewage and storm water systems
- Manages, monitors, and maintains Airside Operations area pavement
- Performs audits of tenants for environmental compliance

Strategic Objectives - Measures

- GG6-1: Reduce County government's greenhouse gas emissions and resource consumption

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Adhere to a green approach in disposal of waste	Percentage of cardboard recycled	EF	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position to Administration and one position from Executive to ensure that MIA continues to be a world-class international airport

DIVISION: ADMINISTRATION

The Administration Division is responsible for managing support functions including procurement, human resources, information technology, and the aviation warehouse.

- Provides human resource services: recruitment, employee counseling, training and staff development, and administration of policy and procedures
- Develops and reviews RFP and RFQ for a wide range of services for the Department
- Provides information technology and telecommunication services to MDAD and its diverse user base
- Ensures that minority businesses have bidding opportunities on contracts at MIA
- Coordinates procurement activities in order to provide quality goods and services to the Department

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> GG2-2: Develop and retain excellent employees and leaders 								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Ensure a safe working environment for employees at MDAD	MDAD job related injury/illness incidents (number of incidents per month)	OC	↓	5.4	5.4	5.4	5.4	5.4

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position from Facilities Management to ensure that MIA continues to be a world-class international airport
- The FY 2014-15 Proposed Budget includes the addition of one Aviation Procurement Contract Officer to process increased contractual obligations (\$88,000)

DIVISION: PUBLIC SAFETY AND SECURITY

The Public Safety and Security Division oversees investigative police and uniform services as well as fire and rescue services; ensures enforcement of all local, state and federally mandated security requirements; and coordinates internal and external communication activities.

- Oversees the investigative police and uniform services
- Oversees the fire and rescue services MIA
- Ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements

Strategic Objectives - Measures								
<ul style="list-style-type: none"> TP2-4: Ensure security at airports, seaport and on public transit 								
Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Adhere to acceptable certified police officer levels to secure the airport	Average number of overall crimes at MIA	OC	↓	48	59	70	70	70

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers four positions to Executive to ensure that MIA continues to be a world-class international airport
- The FY 2014-15 Proposed Budget includes the addition of five Airport Operations Specialists, two Full-Time Equivalent part-time Airport Operations Specialist, and one Airport Senior Agent to enhance customer service in the credentialing section and TSA compliance (\$415,000)

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
Revenue									
Federal Aviation Administration	10,778	20,956	0	0	0	0	0	0	31,734
Improvement Fund	48,503	85,907	52,243	28,641	0	0	0	0	215,294
Transportation Security Administration	2,600	24,640	24,640	24,640	24,640	0	0	0	101,160
Funds									
FDOT Funds	3,449	6,195	1,953	0	0	0	0	0	11,597
Aviation Passenger Facility Charge	0	14,398	14,398	14,398	14,398	0	0	0	57,592
Aviation Revenue Bonds	39,061	0	0	0	0	0	0	0	39,061
Aviation Revenue Bonds Sold	28,712	0	0	0	0	0	0	0	28,712
Double-Barreled GO Bonds	16,112	0	0	0	0	0	0	0	16,112
Total:	149,215	152,096	93,234	67,679	39,038	0	0	0	501,262
Expenditures									
Strategic Area: Transportation									
Airside Improvements	16,001	34,640	3,990	0	0	0	0	0	54,631
General Aviation Airports	981	639	44	0	0	0	0	0	1,664
Landside Improvements	5,458	7,698	3,351	0	0	0	0	0	16,507
Support Facilities	78,181	144,067	99,495	67,679	39,038	0	0	0	428,460
Total:	100,621	187,044	106,880	67,679	39,038	0	0	0	501,262

FUNDED CAPITAL PROJECTS

(dollars in thousands)

MIAMI INTERNATIONAL AIRPORT SUPPORT FACILITY IMPROVEMENTS

PROJECT #: 6331290



DESCRIPTION: Remediate pollution; expand chiller plant to air condition additional terminal space; secure the public by installing equipment to control access; screen checked baggage and screen passengers; and modernize and expand the telecommunication systems shared with the airlines and other tenants

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Improvement Fund	48,503	85,907	52,243	28,641	0	0	0	0	215,294
Transportation Security Administration	2,600	24,640	24,640	24,640	24,640	0	0	0	101,160
Funds									
FDOT Funds	1,653	232	0	0	0	0	0	0	1,885
Aviation Passenger Facility Charge	0	14,398	14,398	14,398	14,398	0	0	0	57,592
Aviation Revenue Bonds	37,397	0	0	0	0	0	0	0	37,397
Double-Barreled GO Bonds	15,132	0	0	0	0	0	0	0	15,132
TOTAL REVENUES:	105,285	125,177	91,281	67,679	39,038	0	0	0	428,460
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	37,397	11,506	5,103	983	0	0	0	0	54,989
Construction	40,784	132,561	94,392	66,696	39,038	0	0	0	373,471
TOTAL EXPENDITURES:	78,181	144,067	99,495	67,679	39,038	0	0	0	428,460

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands)
		ESTIMATED PROJECT COST
CONCOURSE E - H LIGHTNING PROTECTION SYSTEM	Miami International Airport	24,000
CONCOURSE F IMPROVEMENTS	Miami International Airport	153,000
TERMINAL WIDE RE-ROOFING	Miami International Airport	60,000
CONCOURSE H GATE IMPROVEMENTS	Miami International Airport	25,000
PASSENGER LOADING BRIDGE UPGRADE, PC/AIR, AND 400HZ	Miami International Airport	20,000
CONCOURSE E AND F TAXILANE AND APRON REHABILITATION	Miami International Airport	15,000
CONSTRUCT PARKING GARAGE 6	Miami International Airport	65,000
WIDENING OF PERIMETER ROAD	Miami International Airport	20,000
	UNFUNDED TOTAL	382,000

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

Office of the Citizens' Independent Transportation Trust

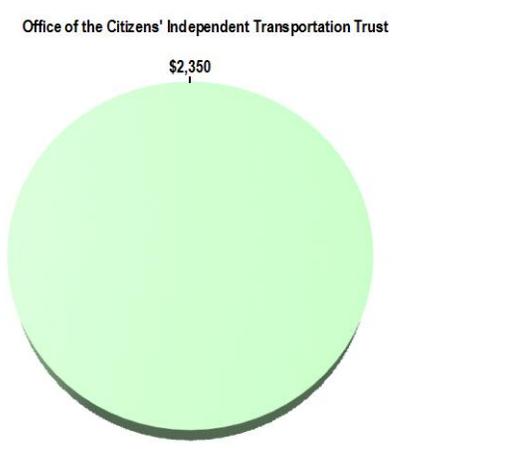
The Office of the Citizens' Independent Transportation Trust (OCITT) provides all necessary resources and support staff to the Citizens' Independent Transportation Trust (CITT or Trust) and CITT Nominating Committee to perform oversight mandated by Ordinance 02-117, including oversight of the Charter County Transit System Surtax (Surtax) and the implementation of the People's Transportation Plan (PTP).

As part of the Transportation strategic area, the OCITT provides staff support to the CITT and its subcommittees, reviews municipal transportation plans, conducts public outreach programs and workshops, and provides financial controls for the allocation and transfer of Surtax revenues to municipalities.

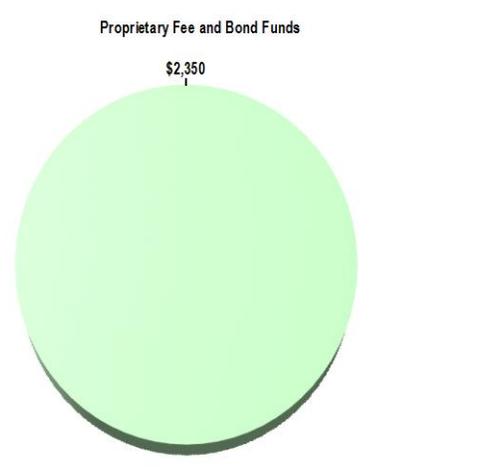
The OCITT works closely with the CITT, Miami-Dade Transit (MDT), the Public Works and Waste Management Department (PWWM), the Metropolitan Planning Organization for the Miami Urbanized Area (MPO), municipalities, and other organizations related to transportation services in Miami-Dade County.

FY 2014-15 Proposed Budget

Expenditures by Activity (dollars in thousands)

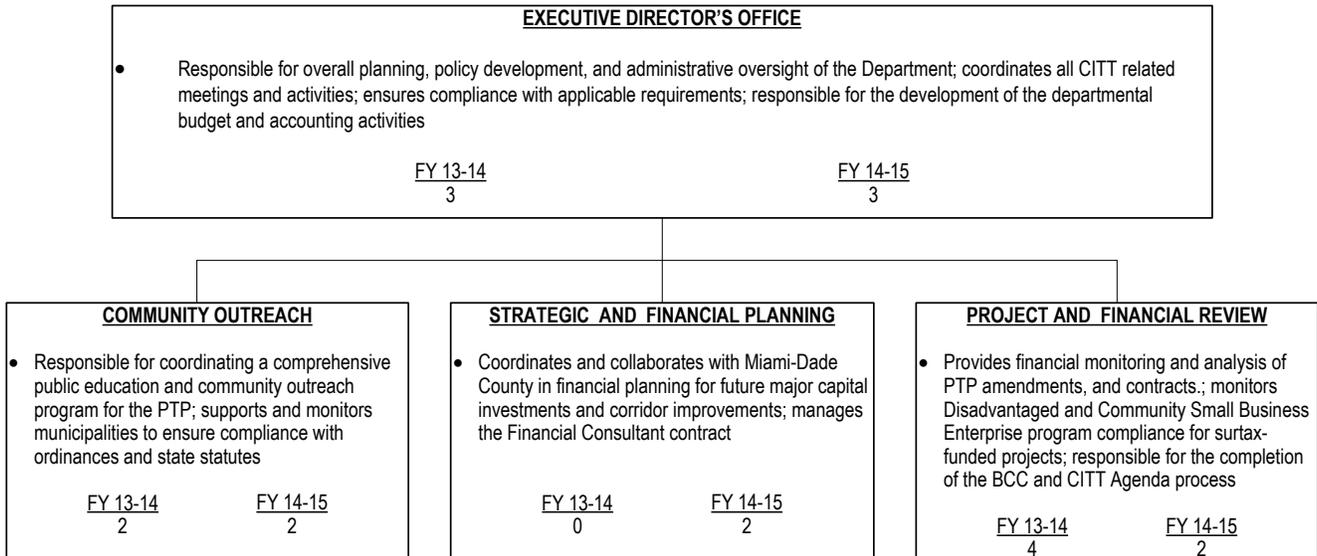


Revenues by Source (dollars in thousands)



FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Proposed FY 14-15
Revenue Summary				
PTP Sales Tax Revenue	1,591	1,775	2,355	2,350
Total Revenues	1,591	1,775	2,355	2,350
Operating Expenditures Summary				
Salary	837	851	964	968
Fringe Benefits	180	160	243	284
Court Costs	0	0	1	1
Contractual Services	271	401	589	564
Other Operating	179	225	363	348
Charges for County Services	124	138	195	185
Grants to Outside Organizations	0	0	0	0
Capital	0	0	0	0
Total Operating Expenditures	1,591	1,775	2,355	2,350
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Proposed FY 14-15	Budget FY 13-14	Proposed FY 14-15
Strategic Area: Transportation				
Office of the Citizens' Independent Transportation Trust	2,355	2,350	9	9
Total Operating Expenditures	2,355	2,350	9	9

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Projection FY 13-14	Proposed FY 14-15
Advertising	28	65	150	140	115
Fuel	0	0	0	0	0
Overtime	1	5	5	5	5
Rent	95	111	100	100	100
Security Services	0	0	0	0	0
Temporary Services	0	0	10	10	10
Travel and Registration	8	5	25	25	25
Utilities	11	9	6	9	10

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST

The Office of the Citizens' Independent Transportation Trust (OCITT) provides the CITT and Nominating Committee with the necessary administrative staff support to monitor, audit, oversee, and investigate the use of the Surtax proceeds and the implementation of the People's Transportation Plan.

- Educates the community regarding transportation issues and opportunities
- Supports oversight of mass transit improvements along major corridors and between major origin and destination locations
- Increases public knowledge and understanding of public transportation alternatives and benefits

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Ensure support of the CITT	CITT Committee meetings held*	OP	↔	20	20	20	20	20
	CITT Trust meetings held	OP	↔	13	11	11	11	11

*The FY 2012-13 Actual has been revised to reflect updated figures

- TP2-5: Provide easy access to transportation information

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Increase community understanding of progress with the People's Transportation Plan	Community outreach events	OP	↔	48	89	60	60	70

ADDITIONAL INFORMATION

- In FY 2014-15, the OCITT programmed \$225,000 for a financial consultant to conduct financial studies and \$225,000 for Audit and Management Services to conduct PTP related audits
- The FY 2013-14 Charter County Surtax revenue is projected to be \$226.000 million, reflecting a 4.57 percent increase over FY 2012-13 actual of \$216.1 million; FY 2014-15 is programmed at \$223.288 million, reflecting a four percent increase over the FY 2013-14 projection budgeted at 95 percent

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

Port of Miami

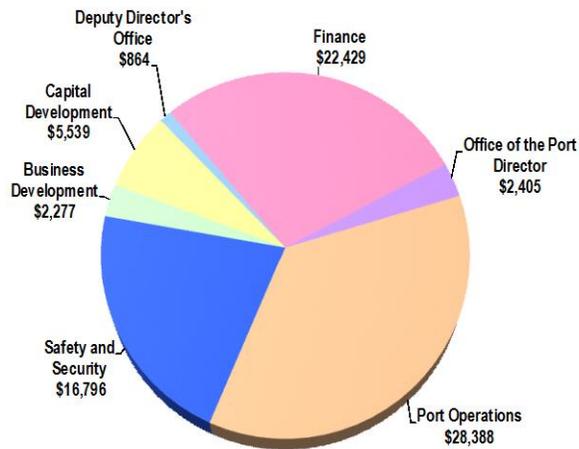
Miami-Dade County manages the Dante B. Fascell Port of Miami (POM) or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 11th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, PortMiami is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing efficiently and effectively, and maintaining, renovating, and expanding the Port's facilities. The POM promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

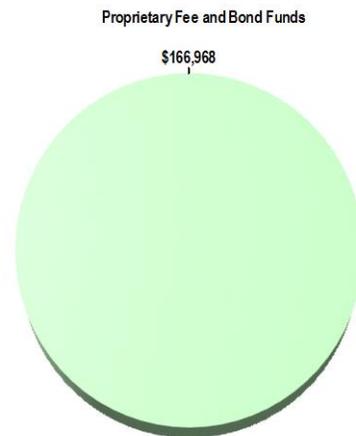
As the second largest economic engine in Miami-Dade County, PortMiami works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

FY 2014-15 Proposed Budget

Expenditures by Activity
(dollars in thousands)

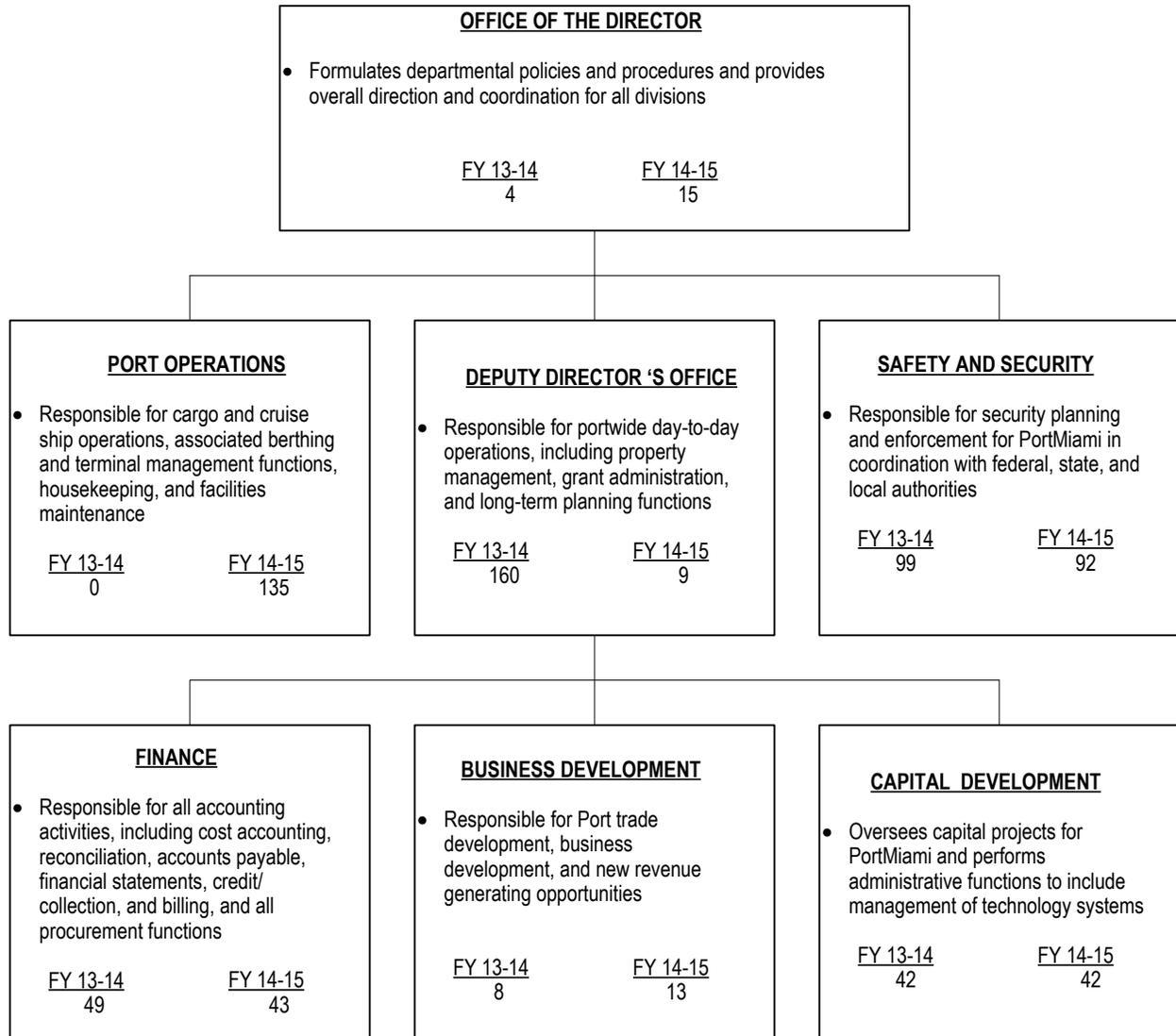


Revenues by Source
(dollars in thousands)



FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2014-15 total number of full-time equivalent positions is 411

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Proposed FY 14-15
Revenue Summary				
Carryover	22,737	22,230	15,271	31,223
Interest Income	8	0	0	0
Proprietary Fees	106,769	115,270	131,100	135,745
Total Revenues	129,514	137,500	146,371	166,968
Operating Expenditures Summary				
Salary	20,826	20,768	21,218	22,400
Fringe Benefits	5,267	5,387	6,651	7,534
Court Costs	7	30	6	4
Contractual Services	11,348	12,947	16,029	16,586
Other Operating	11,808	13,173	11,157	14,306
Charges for County Services	14,961	15,543	15,940	16,248
Grants to Outside Organizations	0	0	0	0
Capital	974	1,077	2,198	1,620
Total Operating Expenditures	65,191	68,925	73,199	78,698
Non-Operating Expenditures Summary				
Transfers	6,063	6,159	2,049	970
Distribution of Funds in Trust	0	0	0	0
Debt Service	36,030	37,616	39,392	48,300
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	31,731	39,000
Total Non-Operating Expenditures	42,093	43,775	73,172	88,270

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Proposed FY 14-15	Budget FY 13-14	Proposed FY 14-15
Strategic Area: Transportation				
Office of the Port Director	1,033	2,405	4	15
Deputy Director's Office	28,612	864	160	9
Port Operations	0	28,388	0	135
Business Development	1,385	2,277	8	13
Capital Development	5,112	5,539	42	42
Finance	20,868	22,429	49	43
Safety and Security	16,189	16,796	99	92
Total Operating Expenditures	73,199	78,698	362	349

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Projection FY 13-14	Proposed FY 14-15
Advertising	322	498	339	498	288
Fuel	203	201	230	205	230
Overtime	942	905	945	927	613
Rent	0	0	0	0	0
Security Services	15,471	14,685	16,188	15,887	16,834
Temporary Services	0	70	0	74	45
Travel and Registration	155	241	166	199	266
Utilities	4,438	4,191	5,150	4,950	4,750

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 13-14	Proposed Fee FY 14-15	Dollar Impact FY 14-15
<ul style="list-style-type: none"> • Cruise Passenger Wharfage-multi-day cruises per passenger embarking and debarking 	10.70	11.02	\$1,500,000
<ul style="list-style-type: none"> • Dockage per gross registry ton 	\$.33	\$.34	\$200,000
<ul style="list-style-type: none"> • Cargo Vessel Wharfage per short ton 	2.85	2.94	\$800,000
<ul style="list-style-type: none"> • Gantry Crane Rentals per hour 	758.24	781.00	\$100,000
<ul style="list-style-type: none"> • Water use per ton 	2.47	2.67	\$200,000

DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Port's 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of PortMiami and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)*	OC	↑	909	901	940	875	875
Increase maritime revenue to the Port	Cruise passengers (in thousands)	OC	↑	3,758	4,030	4,842	4,842	4,770

*The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The Port's Promotional Fund is budgeted at \$970,000 in FY 2014-15 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather allocations for limited programs that promote Port maritime activities; funding is provided for the following activities: Port Promotional and customer appreciation activities (\$35,000), Cruise Shipping Miami Trade Show and Conference (\$60,000), Greater Miami Convention and Visitors Bureau (\$100,000), World Trade Center Miami (\$50,000), the Florida Chamber of Commerce (\$5,000), American Association of Port Authorities (AAPA) Latin Ports Delegation (\$20,000), AAPA 100th Annual Convention (\$250,000), Florida East Coast (FEC)/South Florida Marketing Program (\$75,000), Cargo and Cruise Marketing Program (\$350,000), and Foreign Trade Zone (\$25,000)
- During FY 2013-14, PortMiami finalized an agreement with a major cargo terminal operator becoming effective October 1, 2014 following a bridge agreement and runs for a term of 15 years with two five-year renewal options while providing a minimum annual payment increasing each year
- PortMiami finalized an agreement with a major cruise line to home port in Miami another of the world's largest cruise ships with service beginning in the fall of 2015
- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers nine positions performing Human Resources and Intergovernmental Affairs from the Deputy Director's Office
- The FY 2014-15 Proposed Budget includes the addition of one Seaport Business Analyst Manager and one Special Projects Administrator to update and develop business models for the Port through contract negotiations and business outreach (\$200,000)

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION: DEPUTY DIRECTOR'S OFFICE

The Office of the Deputy Port Director is responsible for the day-to-day operations of PortMiami, including property management, grant administration and planning functions.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Efficiently manage Port properties	Property leases occupancy rate	EF	↑	95%	95%	95%	95%	96%

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers nine positions performing Human Resources and Intergovernmental Affairs functions to the Port Director's Office, four positions performing Public Relations and Communication to Business Development, 139 positions performing cruise, cargo, maintenance, and housekeeping functions to Port Operations, one position to Capital Development, and six positions performing Grants and Real Estate Development from Finance
- *The FY 2014-15 Proposed Budget eliminates three vacant Management Interns (\$180,000) and one vacant Seaport Director Designate (\$350,000) as a part of the Departmental reorganization*

DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for cargo and cruise ship operations, including housekeeping, and facilities maintenance.

- Coordinates operations and berthing activities and terminal management functions
- Maintains facilities to support cruise and cargo operations
- Coordinates PortMiami Crane Management, Inc.'s functions

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Improve Port efficiency	Crane availability	EF	↑	99.2%	99.2%	99.3%	99.3%	99.3%

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers 139 positions performing cruise, cargo, maintenance, and housekeeping functions from the Deputy Director's Office
- *The FY 2014-15 Proposed Budget eliminates one vacant Seaport Superintendent, two vacant Seaport Passenger Shuttle Operators, and one vacant Custodial Worker as part of the Departmental reorganization (\$150,000)*

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and development as well as long term planning of Port requirements communications and outreach

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of the Port activities

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Improve new business initiatives	Advertising revenue generated*	OC	↑	N/A	N/A	\$100,000	0	\$1,500,000

*Implementation of this program will not start until FY 2014-15

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position to Capital Development, and four positions performing Public Relations and Communication from the Deputy Director's Office
- The FY 2014-15 Proposed Budget includes the addition of one Cargo Intermodal Manager to coordinate the Ports foreign trade zone operations, and the conversion of one part-time Clerk to full-time (\$100,000)

DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates PortMiami design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Provides information technology support for the Department

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Improve internal capacity to oversee capital improvements	Percentage of projects completed on time and within budget	EF	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers one position from the Deputy Director's Office and one position from the Business Development Division
- The FY 2014-15 Proposed Budget eliminates one vacant Seaport Construction Specialist and one vacant System Analyst Programmer as part of the Departmental reorganization (\$150,000)

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION: FINANCE

The Finance Division is responsible for Port accounting and budget activities, procurement, and contracts

- Responsible for all accounting activities including cost accounting, reconciliation, accounts payable, financial statements, credit/collection and billing
- Coordinates capital and operational budget activities
- Oversees permitting and collection process for port business activities
- Manages accounting operations for gantry cranes
- Develops and implements financial initiatives to enhance revenues and reduce expenditures
- Responsible for procurement and contracting functions of the Department

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Provide efficient administrative support to the Port	Percentage of purchase requisition completed*	OC	↑	90%	95%	95%	95%	95%

*The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes a departmental reorganization that transfers six positions performing Grant and Real Estate Development functions to the Deputy Director's Office
- The FY 2014-15 Proposed Budget includes the conversion of two part-time positions to full-time (\$20,000)
- *The FY 2014-15 Proposed Budget eliminates one vacant Account Clerk and one vacant Seaport Capital Coordinator as part of the Departmental reorganization (\$135,000)*

DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement for the Port in coordination with federal, state, and local authorities.

- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Ensure public safety and security at the POM	Safety and security budget (in thousands)*	IN	↔	\$15,471	\$14,865	\$16,188	\$15,887	\$16,834
	Security staffing level (in Full-Time Equivalent)*	IN	↔	118	101	101	96	92

*The FY 2012-13 Actual has been revised to reflect updated figures

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget includes the elimination of six vacant Seaport Security Specialists (\$400,000)
- The FY 2014-15 Proposed Budget includes the addition of nine full-time equivalent (part-time) Seaport Passenger Safety Officers to enhance passenger safety and crossing services
- The FY 2014-15 Proposed Budget eliminates one vacant Facility Security Officer as part of the Departmental reorganization (\$105,000)

ADDITIONAL INFORMATION

- The Department will examine capital requirements and availability with the anticipation of deferring any new debt issuances until FY 2015-16
- In FY 2014-15, PortMiami personnel will continue high level visits with potential cargo and cruise customers to initiate long-term contracts to retain or attract customers
- In FY 2013-14, construction of the PortMiami tunnel was successfully completed with a total capital cost of \$665 million with FDOT committing 50%, approximately \$354 million funded by the County and the remainder from the City of Miami

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$850	\$0	0
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$250	\$0	0
Total	\$1,100	\$0	0

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
Revenue									
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	103,463	19,600	0	0	0	0	0	0	123,063
Seaport Bonds/Loans	176,542	68,474	72,990	39,100	42,753	25,600	0	0	425,459
Total:	283,005	89,074	73,990	39,100	42,753	25,600	0	0	553,522
Expenditures									
Strategic Area: Transportation									
Cargo Facilities Improvements	48,514	27,699	22,200	0	0	0	0	0	98,413
Port Facility Improvements	34,091	41,775	51,790	39,100	42,753	25,600	0	0	235,109
Seaport Dredging	135,000	85,000	0	0	0	0	0	0	220,000
Total:	217,605	154,474	73,990	39,100	42,753	25,600	0	0	553,522

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2014-15, the Port will continue working closely with the Army Corps of Engineers, as well as various private and governmental entities, to begin dredging the southern part of Lummus Island channel to a depth of 50 feet from the current depth of 42 feet (\$220 million funded with \$109.6 million from the Florida Department of Transportation and \$110.4 million from Port bonds/loans), which is required to handle larger cargo vessels once the Panama Canal expansion is finalized; PortMiami is projected to complete the dredging in FY 2014-15 (\$85.0 million)
- In FY 2014-15, the Department will continue to update and improve various port infrastructure (\$110.422 million total with \$18.25 million in FY 2014-15)
- In FY 2014-15, the Port will oversee improvements to the container yard for terminal operators in accordance with contractual obligations (\$42.535 million total with \$6 million programmed in FY 2014-15)
- In FY 2014-15, the Port will continue to repair and rehabilitate the cargo area bulkheads (\$34.603 million Total with \$8 million in FY 2014-15)

FUNDED CAPITAL PROJECTS

(dollars in thousands)

FEDERAL INSPECTION FACILITY

PROJECT #: 641540



DESCRIPTION: Build new facility for Immigration and Customs Operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	400	1,000	13,000	0	0	0	0	0	14,400
TOTAL REVENUES:	400	1,000	13,000	0	0	0	0	0	14,400
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	400	1,000	13,000	0	0	0	0	0	14,400
TOTAL EXPENDITURES:	400	1,000	13,000	0	0	0	0	0	14,400

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$3,000,000

REMODEL CRUISE TERMINAL B AND C FOR NEW SERVICE

PROJECT #: 641770



DESCRIPTION: Expand and remodel cruise terminals B and C to accept more than one ship simultaneously
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	2,000	9,000	9,000	0	0	0	0	0	20,000
TOTAL REVENUES:	2,000	9,000	9,000	0	0	0	0	0	20,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,000	9,000	9,000	0	0	0	0	0	20,000
TOTAL EXPENDITURES:	2,000	9,000	9,000	0	0	0	0	0	20,000

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$20,000

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

CRUISE TERMINAL J IMPROVEMENTS

PROJECT #: 642930

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and repair/upgrade various portions of the current terminal

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	3,459	1,235	0	0	0	0	0	0	4,694
TOTAL REVENUES:	3,459	1,235	0	0	0	0	0	0	4,694
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	3,459	1,235	0	0	0	0	0	0	4,694
TOTAL EXPENDITURES:	3,459	1,235	0	0	0	0	0	0	4,694

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000

CARGO GATEWAY SECURITY SYSTEMS

PROJECT #: 644010

DESCRIPTION: Purchase and install security systems for new gateway as required

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	2,265	0	0	0	0	0	0	0	2,265
Seaport Bonds/Loans	2,011	3,999	3,000	0	0	0	0	0	9,010
TOTAL REVENUES:	4,276	3,999	3,000	0	0	0	0	0	11,275
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	4,276	3,999	3,000	0	0	0	0	0	11,275
TOTAL EXPENDITURES:	4,276	3,999	3,000	0	0	0	0	0	11,275

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$100,000

TERMINAL BULKHEAD FUTURE REPAIRS

PROJECT #: 644300

DESCRIPTION: Program for future bulkhead repairs

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	9,000	12,000	11,503	0	0	0	32,503
TOTAL REVENUES:	0	0	9,000	12,000	11,503	0	0	0	32,503
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	0	3,000	0	0	0	0	0	3,000
Construction	0	0	6,000	12,000	11,503	0	0	0	29,503
TOTAL EXPENDITURES:	0	0	9,000	12,000	11,503	0	0	0	32,503

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

CONTAINER YARD IMPROVEMENTS - SEABOARD

PROJECT #: 644520

DESCRIPTION: Implement container yard improvements in Port terminal area for drainage and bulkhead improvements
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	11,198	0	0	0	0	0	0	0	11,198
Seaport Bonds/Loans	19,137	5,000	2,200	0	0	0	0	0	26,337
TOTAL REVENUES:	33,335	6,000	3,200	0	0	0	0	0	42,535
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	2,100	0	0	0	0	0	0	0	2,100
Construction	20,037	6,000	3,200	0	0	0	0	0	29,237
Furniture, Fixtures and Equipment	11,198	0	0	0	0	0	0	0	11,198
TOTAL EXPENDITURES:	33,335	6,000	3,200	0	0	0	0	0	42,535

INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 645430

DESCRIPTION: Update and improve various infrastructure portions of the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422
TOTAL REVENUES:	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422
TOTAL EXPENDITURES:	16,522	18,250	11,500	21,500	22,650	20,000	0	0	110,422

CARGO BULKHEAD REHABILITATION

PROJECT #: 646300

DESCRIPTION: Repair and improvements to Port cargo area bulkheads
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	10,603	8,000	16,000	0	0	0	0	0	34,603
TOTAL REVENUES:	10,603	8,000	16,000	0	0	0	0	0	34,603
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	10,603	8,000	16,000	0	0	0	0	0	34,603
TOTAL EXPENDITURES:	10,603	8,000	16,000	0	0	0	0	0	34,603

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

SOUTH FLORIDA CONTAINER TERMINAL IMPROVEMENTS

PROJECT #: 647150

DESCRIPTION: Improve South Florida Container Terminal drainage and add cargo yard projects
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	300	9,700	0	0	0	0	0	0	10,000
TOTAL REVENUES:	300	9,700	0	0	0	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	300	9,700	0	0	0	0	0	0	10,000
TOTAL EXPENDITURES:	300	9,700	0	0	0	0	0	0	10,000

SEWER UPGRADES

PROJECT #: 647720

DESCRIPTION: Upgrade Miami-Dade sewer and force main
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	210	3,290	1,290	0	0	0	0	0	4,790
TOTAL REVENUES:	210	3,290	1,290	0	0	0	0	0	4,790
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	110	0	0	0	0	0	0	0	110
Construction	100	3,290	1,290	0	0	0	0	0	4,680
TOTAL EXPENDITURES:	210	3,290	1,290	0	0	0	0	0	4,790

DREDGE III

PROJECT #: 649730

DESCRIPTION: Dredge southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	90,000	19,600	0	0	0	0	0	0	109,600
Seaport Bonds/Loans	110,400	0	0	0	0	0	0	0	110,400
TOTAL REVENUES:	200,400	19,600	0	0	0	0	0	0	220,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	135,000	85,000	0	0	0	0	0	0	220,000
TOTAL EXPENDITURES:	135,000	85,000	0	0	0	0	0	0	220,000

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

FACILITY MOVES

PROJECT #: 6410330

DESCRIPTION: The movement of customer warehouses or other facilities as determined
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	200	1,500	1,500	0	3,000	0	0	0	6,200
TOTAL REVENUES:	200	1,500	1,500	0	3,000	0	0	0	6,200
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	200	1,500	1,500	0	3,000	0	0	0	6,200
TOTAL EXPENDITURES:	200	1,500	1,500	0	3,000	0	0	0	6,200

TERMINAL H REHABILITATION

PROJECT #: 6410510

DESCRIPTION: Complete basic improvements for Terminal H including fire equipment upgrades and Chiller replacement
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	0	1,000	0	0	0	0	0	0	1,000
TOTAL REVENUES:	0	1,000	0	0	0	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	0	1,000	0	0	0	0	0	0	1,000
TOTAL EXPENDITURES:	0	1,000	0	0	0	0	0	0	1,000

CONSTRUCTION SUPERVISION

PROJECT #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Seaport Bonds/Loans	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100
TOTAL REVENUES:	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction Management	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100
TOTAL EXPENDITURES:	11,300	6,500	6,500	5,600	5,600	5,600	0	0	41,100

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
EXPAND PARKING CAPACITY IN GARAGE 6	Dante B. Fascell Port of Miami-Dade	3,605
SECURITY ENHANCEMENTS	Dante B. Fascell Port of Miami-Dade	15,000
DESIGN AND CONSTRUCT AIRLINE TICKETING FACILITY	Dante B. Fascell Port of Miami-Dade	4,000
WHARF 7 EXTENSION	Dante B. Fascell Port of Miami-Dade	7,500
CONSTRUCT RAILROAD TRACK TO SERVE TERMINAL OPERATORS IN CARGO YARDS	Dante B. Fascell Port of Miami-Dade	12,000
DESIGN AND CONSTRUCT CRANE MAINTENANCE FACILITY	Dante B. Fascell Port of Miami-Dade	1,000
EXPAND PORT - SOUTHWEST CORNER INFILL	Dante B. Fascell Port of Miami-Dade	97,200
CONSTRUCT PASSENGER TERMINAL MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200
DODGE ISLAND WASTERWATER IMPROVEMENTS	Dante B. Fascell Port of Miami-Dade	2,000
DESIGN AND CONSTRUCT CRUISE FERRY COMPLEX	Dante B. Fascell Port of Miami-Dade	15,000
EXPAND WATER SERVICE CAPACITY	Dante B. Fascell Port of Miami-Dade	5,000
	UNFUNDED TOTAL	172,505

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

Transit

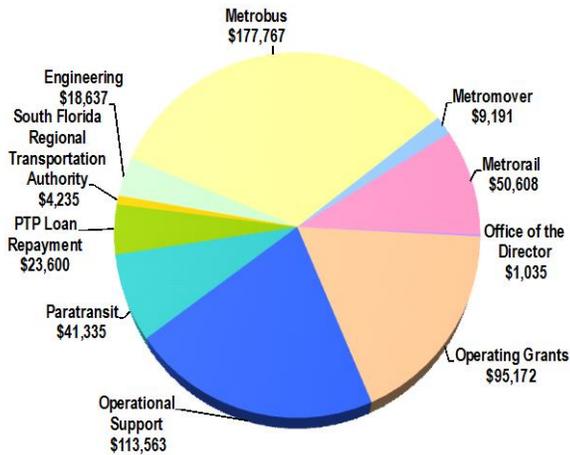
Miami-Dade Transit (MDT), the 15th largest public transit system in the country (based on passenger trips) and the largest transit agency in Florida, plans, markets, and provides regional public transportation services in Miami-Dade County. MDT also implements all of the County's transit-related capital projects in the People's Transportation Plan (PTP), including the expansion of the Metrorail and Metrobus systems.

As part of the Transportation strategic area, MDT provides approximately 29.2 million miles of Metrobus annual revenue service along 93 routes with a fleet of 714 full-sized buses, 25 articulated buses, and 78 minibuses, 2 contracted routes, a 25 mile dual track elevated Metrorail system, a 20 mile Bus Rapid Transit (BRT) line that is the longest in the United States, and a 4.4 mile dual lane elevated people mover system. MDT also provides Special Transportation Services (STS) to eligible participants.

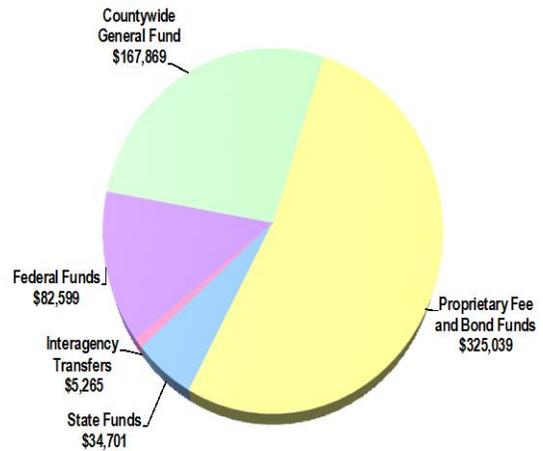
MDT works closely with the Federal Transit Administration (FTA), the Florida Department of Transportation (FDOT), the Metropolitan Planning Organization of the Miami Urbanized Area (MPO), the Citizens' Independent Transportation Trust (CITT), the South Florida Regional Transportation Authority (SFRTA), the Public Works and Waste Management Department (PWWM), citizen advocacy groups, and other transportation stakeholders.

FY 2014-15 Proposed Budget

Expenditures by Activity
(dollars in thousands)

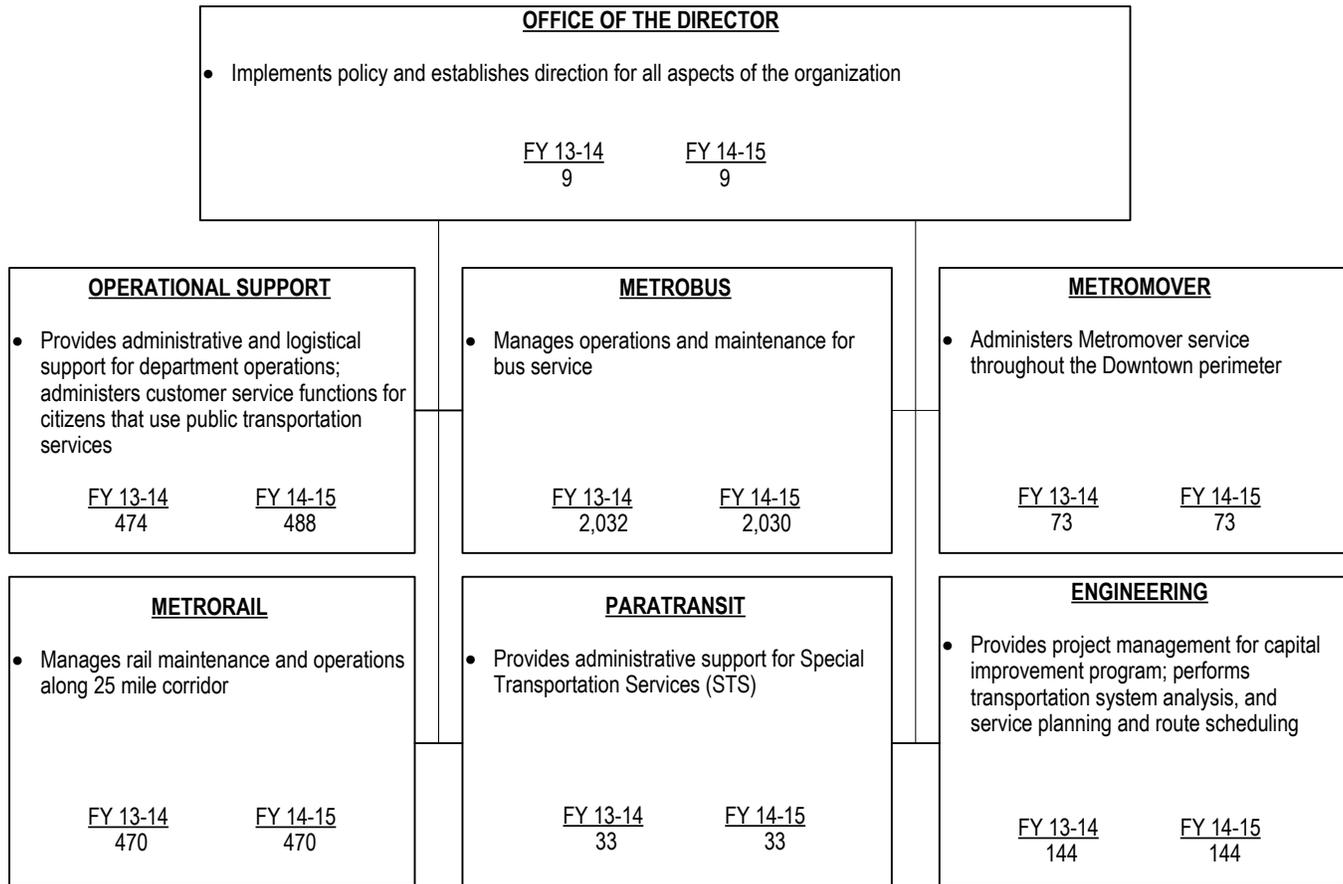


Revenues by Source
(dollars in thousands)



FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



<p>*The FY 2014-15 total number of full-time equivalent positions is 3,515 ** The position count has been update to reflect a departmental reorganization in FY 2013-14</p>
--

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Proposed FY 14-15
Revenue Summary				
General Fund Countywide	156,707	162,190	167,869	167,869
Local Option Gas Tax	0	0	17,689	17,481
Airport Charges	0	0	147	0
Bond Proceeds	0	0	19,947	0
Carryover	0	0	0	8,966
Contract Service	0	0	1,287	0
Other Revenues	7,686	11,581	9,400	10,183
PTP Sales Tax Revenue	131,834	159,336	148,141	164,617
Transit Fares and Fees	109,129	111,290	116,171	123,792
State Grants	6,694	8,384	14,852	13,520
State Operating Assistance	18,849	18,951	19,364	20,515
Other	666	666	666	666
Federal Funds	6,983	0	6,983	11,560
Federal Grants	0	0	63,656	71,039
Transfer From Other Funds	0	0	784	784
Federal Grants	0	0	0	979
Interagency Transfers	0	0	0	3,502
Total Revenues	438,548	472,398	586,956	615,473

Operating Expenditures

Summary

Salary	183,270	185,155	173,456	185,730
Fringe Benefits	42,316	46,503	44,669	52,702
Court Costs	7	11	17	40
Contractual Services	39,264	61,585	44,900	76,259
Other Operating	123,965	97,665	232,934	203,173
Charges for County Services	0	9,969	0	12,808
Grants to Outside Organizations	4,235	4,235	4,235	4,235
Capital	0	186	0	196
Total Operating Expenditures	393,057	405,309	500,211	535,143

Non-Operating Expenditures

Summary

Transfers	0	10,862	784	976
Distribution of Funds In Trust	0	0	0	0
Debt Service	39,201	55,002	80,071	79,354
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	5,890	0
Total Non-Operating Expenditures	39,201	65,864	86,745	80,330

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 13-14	Proposed FY 14-15	Budget FY 13-14	Proposed FY 14-15
Strategic Area: Transportation				
Engineering	18,002	18,637	144	144
Metrobus	179,454	177,767	2,032	2,030
Metromover	4,945	9,191	73	73
Metrorail	43,202	50,608	470	470
Office of the Director	1,012	1,035	9	9
Operating Grants	93,638	95,172	0	0
Operational Support	100,868	113,563	474	488
Paratransit	34,187	41,335	33	33
PTP Loan Repayment	20,668	23,600	0	0
South Florida Regional Transportation Authority	4,235	4,235	0	0
Total Operating Expenditures	500,211	535,143	3,235	3,247

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Projection FY 13-14	Proposed FY 14-15
Advertising	375	338	444	405	452
Fuel	34,117	33,564	38,163	34,663	37,761
Overtime	27,536	32,526	26,990	34,632	29,676
Rent	2,956	2,955	2,680	2,678	2,814
Security Services	12,985	12,294	15,655	14,751	14,692
Temporary Services	93	187	100	168	150
Travel and Registration	46	105	105	125	130
Utilities	7,959	6,002	9,376	9,495	9,273

PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 13-14	Proposed Fee FY 14-15	Dollar Impact FY 14-15
<ul style="list-style-type: none"> • Bus/Rail Fare Increase • STS Fare Increase 	2.25 3.50	2.50 5.00	\$8,093,000 \$1,000,000

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director is responsible for the overall direction of Metrobus, Metrorail, Metromover, Paratransit, and related support services.

- Implements transportation services for Miami-Dade County residents and visitors
- Coordinates community outreach and provides market analysis
- Represents the Department to stakeholders including the Citizens' Independent Transportation Trust (CITT)
- Implements People's Transportation Plan (PTP) initiatives

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Meet financial budgetary targets	Payment of operating cash deficit (in thousands)*	OP	↔	\$18,049	\$24,355	\$3,000	\$0	\$0
	Outstanding balance of operating cash deficit (in thousands)*	OC	↓	\$24,355	\$0	\$3,000	\$0	\$0
	Repayment of loan for existing services (in thousands)*	OP	↔	\$15,223	\$17,879	\$20,668	\$20,668	\$23,600
	Outstanding balance of loan for existing services (in thousands)*	OC	↓	\$111,637	\$97,107	\$79,353	\$79,353	\$58,133

*The FY 2013-14 budget, actual, as well as prior year actuals were revised due to corrections of accounting entries performed after year-end close-out

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- In FY 2014-15, the Countywide General Fund will remain flat at \$167.869 million; the Maintenance of Effort (MOE) increase of 3.5 percent, as adopted in the People's Transportation Plan and as amended on May 2005, will be waived for one-year
- The FY 2014-15 Proposed Budget funds the South Florida Regional Transportation Authority (SFRTA) at the statutory minimum of \$4.235 million; this amount reflects the required minimum for operating needs of \$1.565 million (Section 343.58(2) Florida Statutes) and for capital needs of \$2.67 million (Section 343.58(1) Florida Statutes)
- In the fiscal year ending September 30, 2013, as a result of the Department's efforts to generate additional savings, MDT ended a cumulative cash deficit a year ahead of scheduled and ended the year with a cumulative cash carryover (after receivables and payables are programmed) in its operating and non-operating funds that totals \$1.225 million
- In FY 2014-15, the Department will increase fares to provide the same level of transit services; fares for bus and rail will increase to \$2.50 from \$2.25 each way and paratransit services will increase to \$5.00 from \$3.50 each trip; the proposed increases will generate approximately \$9 million in revenue and is budgeted at 95 percent

DIVISION: ENGINEERING

The Engineering Division is responsible for transportation system analysis, planning and development of the capital program, and project management activities.

- Manages long-term system planning and station area development
- Manages guideway, systems, station, rehabilitation, and fixed facility construction
- Responsible for project scheduling and cost control, contract administration, and project configuration management
- Responsible for design and construction of capital projects
- Responsible for testing and acceptance of new systems and installations, as well as systems compliance
- Responsible for right-of-way acquisition, utilities relocation, and survey of right-of-way administration; negotiates transit developments
- Produces quality assurance and control criteria for project management and system development
- Responsible for traction power, communications, signals, and fare collection design, installation and maintenance
- Provides route scheduling, service planning, and ridership analysis

DIVISION: METROBUS

The Metrobus Division is responsible for bus operations and bus maintenance.

- Provides maintenance services for bus fleet
- Manages bus operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable bus system	Bus on-time performance*	OC	↑	79.5%	79%	78%	78%	78%
	Peak hour bus availability*	OC	↑	91.63%	99.8%	100%	100%	99%

*The FY 2012-13 Actual has been revised to reflect updated figures

- TP1-4: Expand public transportation

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable bus system	Average weekday bus boardings (in thousands)	IN	↔	249	250	254	255	255
	Bus service (revenue) miles (in millions)	OP	↔	29.2	29.2	29.2	29.2	29.2

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable bus system	Percentage of preventive maintenance completed on schedule*	EF	↑	98%	98.4%	90%	90%	90%
	Mean distance between mechanical breakdowns (in miles)*	OC	↑	4,459	4,391	4,000	3,700	3,700

*The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget streamlines the management of bus service by eliminating two Bus Service chief positions (\$315,000)

DIVISION: METROMOVER

The Metromover Division is responsible for Metromover operations and maintenance.

- Provides maintenance to Metromover cars
- Provides support for Metromover operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metromover system	Metromover service availability	EF	↑	99.4%	100%	100%	100%	99.5%

- TP1-4: Expand public transportation

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metromover system	Average weekday Metromover boardings	IN	↔	29,600	30,900	33,000	31,500	31,500

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metromover system	Percentage of preventive maintenance completed on schedule	EF	↑	78.8%	90%	90%	89%	95%
	Metromover mean miles between failures*	OC	↑	5,157	7,571	6,000	6,000	6,000

*The FY 2012-13 Actual has been revised to reflect updated figures

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

DIVISION: METRORAIL

The Metrorail Division is responsible for Metrorail operations and maintenance.

- Manages train operations
- Provides maintenance for rail cars
- Performs all transit structural inspection and engineering analysis of Metrorail and Metromover guideways and station facilities
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Rail on-time performance*	OC	↑	95%	96.8%	95%	95%	95%

*The FY 2012-13 Actual has been revised to reflect updated figures

- TP1-4: Expand public transportation

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Average weekday Metrorail boardings (in thousands)	IN	↔	64,100	70,900	71,000	71,700	72,400

- TP3-2: Provide attractive, well-maintained facilities and vehicles

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Metrorail mean miles between failures*	OC	↑	2,885	3,298	3,000	3,000	3,000

DIVISION: OPERATIONAL SUPPORT

The Operational Support Division is responsible for providing administrative and logistical support to the Department.

- Manages accounting, budget, personnel, and procurement functions
- Oversees Information Technology (IT) projects and systems as well as policy and procedures regarding IT use
- Manages joint development
- Provides marketing services including advertising, promotions, graphic design, media relations, and market analysis
- Directs labor relations and ensures compliance with the Americans with Disabilities Act and other federal, state, and local laws and regulations
- Develops and implements policy for comprehensive, integrated, and coordinated transit safety and security programs

Strategic Objectives - Measures

- TP1-3: Provide reliable transit service

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Provide operational support for core services provided by the Transit Department	Metrorail/Metromover elevator and escalator availability*	OC	↑	95%	98.5%	95%	96%	96%

*The FY 2012-13 Actual has been revised to reflect updated figures

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Provide operational support for core services provided by the Transit Department	Average monthly security post inspections*	OP	↔	750	478	750	780	810

*The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The Department's FY 2014-15 table of organization reflects the transfer of 14 positions from the Human Resources Department; these positions are currently reflected as out-stationed from the organization, but funded by Transit

DIVISION: PARATRANSIT

The Paratransit Division is responsible for administering Special Transportation Services (STS) for the elderly and individuals with disabilities.

- Administers Paratransit operations

Strategic Objectives - Measures

- TP1-5: Improve mobility of low income individuals, the elderly and disabled

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Ensure timely Paratransit services	Paratransit on-time performance*	OC	↑	93%	91%	90%	80%	87.05%

*The FY 2012-13 Actual has been revised to reflect updated figures

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
Revenue									
Federal TIGER Grant	0	1,500	0	0	0	0	0	0	1,500
FTA 5308 Discretionary Grant	2,513	0	0	0	0	0	0	0	2,513
FTA 5339 Bus & Bus Facility Formula	2,377	2,377	2,377	2,377	2,377	2,377	2,377	2,377	19,016
FTA Section 5307/5309 Formula Grant	55,210	48,389	20,216	18,846	23,366	16,477	2,170	1,000	185,674
FTA Section 5309 Discretionary Grant	9,785	510	0	0	0	0	0	0	10,295
City of Miami Beach Contribution	0	250	0	0	0	0	0	0	250
City of Miami Contribution	0	250	0	0	0	0	0	0	250
FDOT Funds	117,598	21,533	3,423	7,679	5,988	1,044	0	0	157,265
Developer Fees/Donations	990	0	0	0	0	0	0	0	990
BBC GOB Financing	0	146	0	0	0	0	0	0	146
BBC GOB Series 2008B-1	307	0	0	0	0	0	0	0	307
BBC GOB Series 2013A	15	0	0	0	0	0	0	0	15
BBC GOB Series 2014A	932	0	0	0	0	0	0	0	932
Lease Financing - County Bonds/Debt	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
People's Transportation Plan Bond Program	636,315	108,177	96,616	140,183	88,549	23,266	13,237	11,873	1,118,216
Capital Impr. Local Option Gas Tax	607	647	724	184	0	0	0	0	2,162
Operating Revenue	122	16	10	0	0	0	0	0	148
Total:	826,771	203,795	143,366	189,269	140,280	63,164	37,784	15,250	1,619,679
Expenditures									
Strategic Area: Transportation									
ADA Accessibility Improvements	680	641	1,120	275	0	0	0	0	2,716
Bus System Projects	21,379	42,948	2,665	2,377	2,955	2,377	2,377	2,377	79,455
Equipment Acquisition	17,512	22,693	20,000	20,000	20,000	20,000	20,000	0	140,205
Facility Improvements	2,396	1,458	609	1,594	2,608	504	509	0	9,678
Infrastructure Improvements	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
Mass Transit Projects	21,122	8,541	5,562	14,854	19,126	5,835	0	0	75,040
Metromover Projects	53,339	20,641	16,750	16,750	16,750	14,000	0	0	138,230
Metrorail Projects	663,294	68,145	77,855	114,716	61,609	4,158	737	11,873	1,002,387
New Passenger Facilities	11,064	821	914	256	0	0	0	0	13,055
Other	21,375	19,597	4,071	4,071	4,071	3,129	1,000	1,000	58,314
Park and Ride Improvements and New Facilities	11,450	1,920	60	1,246	0	0	0	0	14,676
Passenger Facilities Improvements	598	2,623	660	0	0	0	0	0	3,881
Security Improvements	938	571	600	630	661	661	661	0	4,722
Traffic Control Systems	1,624	696	0	0	0	0	0	0	2,320
Total:	826,771	203,795	143,366	189,269	140,280	63,164	37,784	15,250	1,619,679

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Proposed Budget and Multi-Year Capital Plan includes funding for the replacement of 136 Metrorail vehicles (\$37.358 million programmed in FY 2014-15) for a total project cost of \$376.928 million
- The FY 2014-15 Proposed Budget and Multi-Year Capital Plan continues to replace buses in accordance with its fleet replacement program (\$22.473 million in FY 2014-15, and \$139.358 million in Total), and purchase buses for expanded and enhanced services (\$30 million in FY 2014-15, and \$34.663 million in total)
- The FY 2014-15 Proposed Budget includes improvement to the Metromover system by replacing various system controls (\$16.383 million in FY 2014-15, and \$82.613 million in total)
- In FY 2014-15, the Department will continue to replace and upgrade physical assets according to normal replacement cycles as part of the Infrastructure Renewal Plan (\$12.5 million programmed in FY 2014-15, and total project cost \$75 million)

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

TRANSIT OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT

PROJECT #: 671460

DESCRIPTION: Replace obsolete and antiquated hardware needed to dispatch Bus Operators and process Bus Operator payroll
 LOCATION: 111 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	2,249	1,635	205	0	0	0	0	0	4,089
TOTAL REVENUES:	2,249	1,635	205	0	0	0	0	0	4,089
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	2,249	1,635	205	0	0	0	0	0	4,089
TOTAL EXPENDITURES:	2,249	1,635	205	0	0	0	0	0	4,089

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$400,000

BUS AND BUS FACILITIES

PROJECT #: 671560

DESCRIPTION: Provide federal allocation designated for bus and bus facility projects to include the bus garages plumbing, roofing, fire suppression and Dadeland South Intermodal Station passenger amenities and signage
 LOCATION: Countywide District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA 5339 Bus & Bus Facility Formula	2,377	2,377	2,377	2,377	2,377	2,377	2,377	2,377	19,016
FTA Section 5307/5309 Formula Grant	2,225	1,162	73	0	0	0	0	0	3,460
Operating Revenue	45	16	10	0	0	0	0	0	71
TOTAL REVENUES:	4,647	3,555	2,460	2,377	2,377	2,377	2,377	2,377	22,547
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	370	48	10	0	0	0	0	0	428
Construction	1,570	825	73	0	0	0	0	0	2,468
Equipment Acquisition	2,682	2,682	2,377	2,377	2,377	2,377	2,377	2,377	19,626
Project Administration	25	0	0	0	0	0	0	0	25
TOTAL EXPENDITURES:	4,647	3,555	2,460	2,377	2,377	2,377	2,377	2,377	22,547
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	1,150	885	613	594	594	594	594	594	5,618
TOTAL DONATIONS:	1,150	885	613	594	594	594	594	594	5,618

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

PARK AND RIDE LOT AT SW 344 STREET

PROJECT #: 671610

DESCRIPTION: Construct Park and Ride Lot along South Miami-Dade Busway at SW 344 St
 LOCATION: South Miami-Dade Busway and SW 344 St District Located: 9
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,572	945	0	0	0	0	0	0	2,517
FDOT Funds	4,290	383	0	0	0	0	0	0	4,673
People's Transportation Plan Bond Program	3,235	382	0	0	0	0	0	0	3,617
TOTAL REVENUES:	9,097	1,710	0	0	0	0	0	0	10,807
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	4,037	0	0	0	0	0	0	0	4,037
Planning and Design	554	26	0	0	0	0	0	0	580
Construction	2,073	997	0	0	0	0	0	0	3,070
Construction Management	50	50	0	0	0	0	0	0	100
Project Administration	1,307	116	0	0	0	0	0	0	1,423
Project Contingency	1,076	521	0	0	0	0	0	0	1,597
TOTAL EXPENDITURES:	9,097	1,710	0	0	0	0	0	0	10,807
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	393	236	0	0	0	0	0	0	629
TOTAL DONATIONS:	393	236	0	0	0	0	0	0	629

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$60,000

PARK AND RIDE FACILITY AT QUAIL ROOST DRIVE

PROJECT #: 671620

DESCRIPTION: Purchase land for the use of a Park and Ride facility for Miami-Dade Transit customers
 LOCATION: SW 184 St and Busway District Located: 9
 Palmetto Bay District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,363	210	60	1,246	0	0	0	0	2,879
Developer Fees/Donations	990	0	0	0	0	0	0	0	990
TOTAL REVENUES:	2,353	210	60	1,246	0	0	0	0	3,869
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	2,215	0	0	0	0	0	0	0	2,215
Planning and Design	116	167	32	32	0	0	0	0	347
Construction	0	18	0	1,188	0	0	0	0	1,206
Project Administration	22	25	28	26	0	0	0	0	101
TOTAL EXPENDITURES:	2,353	210	60	1,246	0	0	0	0	3,869
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	341	53	15	312	0	0	0	0	721
TOTAL DONATIONS:	341	53	15	312	0	0	0	0	721

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$36,000

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

ADDITIONAL ELEVATORS AT DADELAND NORTH METRORAIL STATION

PROJECT #: 671780

DESCRIPTION: Construct additional elevators at Dadeland North Metrorail Station
 LOCATION: 8300 S. Dixie Hwy District Located: 7
 Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	0	185	60	550	1,054	0	0	0	1,849
People's Transportation Plan Bond Program	0	185	60	550	1,055	0	0	0	1,850
TOTAL REVENUES:	0	370	120	1,100	2,109	0	0	0	3,699
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	370	120	100	100	0	0	0	690
Construction	0	0	0	1,000	2,009	0	0	0	3,009
TOTAL EXPENDITURES:	0	370	120	1,100	2,109	0	0	0	3,699

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$20,000

BUSWAY ADA IMPROVEMENTS

PROJECT #: 672310

DESCRIPTION: Continuation of pedestrian accessibility improvements along South Miami-Dade Busway
 LOCATION: Various Sites District Located: 8, 9
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	252	321	560	137	0	0	0	0	1,270
Capital Impr. Local Option Gas Tax	380	320	560	138	0	0	0	0	1,398
Operating Revenue	48	0	0	0	0	0	0	0	48
TOTAL REVENUES:	680	641	1,120	275	0	0	0	0	2,716
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	503	146	220	25	0	0	0	0	894
Construction	0	379	900	250	0	0	0	0	1,529
Project Administration	177	0	0	0	0	0	0	0	177
Project Contingency	0	116	0	0	0	0	0	0	116
TOTAL EXPENDITURES:	680	641	1,120	275	0	0	0	0	2,716

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

BAYLINK CORRIDOR PLANNING PHASE

PROJECT #: 672670

DESCRIPTION: Plan for Beach Corridor Project Development which will connect two primary convention centers as well as two major activity centers in Miami-Dade County

LOCATION: City of Miami to Miami Beach
Various Sites

District Located: 5, 7
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Federal TIGER Grant	0	1,500	0	0	0	0	0	0	1,500
City of Miami Beach Contribution	0	250	0	0	0	0	0	0	250
City of Miami Contribution	0	250	0	0	0	0	0	0	250
FDOT Funds	0	750	0	0	0	0	0	0	750
Capital Impr. Local Option Gas Tax	0	250	0	0	0	0	0	0	250
TOTAL REVENUES:	0	3,000	0	0	0	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	0	3,000	0	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	0	3,000	0	0	0	0	0	0	3,000

STATE OF GOOD REPAIR PROJECTS - FTA 5307 FL-90-X832

PROJECT #: 672680

DESCRIPTION: Purchase equipment and materials as required for the safe operation of Transit Metrorail, Metromover, and Metrobus

LOCATION: Countywide
Not Applicable

District Located: Countywide
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	18,205	14,000	1,000	1,000	1,000	1,000	1,000	1,000	38,205
TOTAL REVENUES:	18,205	14,000	1,000	1,000	1,000	1,000	1,000	1,000	38,205
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	18,205	14,000	1,000	1,000	1,000	1,000	1,000	1,000	38,205
TOTAL EXPENDITURES:	18,205	14,000	1,000	1,000	1,000	1,000	1,000	1,000	38,205
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	4,551	3,500	250	250	250	250	250	250	9,551
TOTAL DONATIONS:	4,551	3,500	250	250	250	250	250	250	9,551

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

BUS TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL)

PROJECT #: 672830

DESCRIPTION: Continue network upgrade to infrastructure to support real-time Bus Tracking System and replace existing Computer Aided Dispatch (CAD) / Automatic Vehicle Locator (AVL) System

LOCATION: 111 NW 1 St
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	9,820	7,512	0	0	578	0	0	0	17,910
TOTAL REVENUES:	9,820	7,512	0	0	578	0	0	0	17,910
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	1,157	0	0	0	0	0	0	0	1,157
Furniture, Fixtures and Equipment	523	0	0	0	0	0	0	0	523
Equipment Acquisition	7,631	6,712	0	0	578	0	0	0	14,921
Construction Management	74	0	0	0	0	0	0	0	74
Project Administration	435	800	0	0	0	0	0	0	1,235
TOTAL EXPENDITURES:	9,820	7,512	0	0	578	0	0	0	17,910

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$250,000

HIGH CYCLE SWITCH LOGIC CONTROL CABINETS

PROJECT #: 673020

DESCRIPTION: Replace the high-cycle Switch Logic Control Cabinets for Metromover

LOCATION: SW 1 St and SW 1 Ave
City of Miami

District Located: 5
District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	2,724	3,346	2,750	2,750	2,750	0	0	0	14,320
TOTAL REVENUES:	2,724	3,346	2,750	2,750	2,750	0	0	0	14,320
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,277	3,319	2,750	2,750	2,750	0	0	0	13,846
Construction Management	56	0	0	0	0	0	0	0	56
Project Administration	106	27	0	0	0	0	0	0	133
Project Contingency	285	0	0	0	0	0	0	0	285
TOTAL EXPENDITURES:	2,724	3,346	2,750	2,750	2,750	0	0	0	14,320
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	681	837	688	688	688	0	0	0	3,582
TOTAL DONATIONS:	681	837	688	688	688	0	0	0	3,582

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

FIRE ALARM INSTALLATION AT RAIL STATIONS

PROJECT #: 673050

DESCRIPTION: Upgrade and replace existing fire alarm panels at all Metrorail Stations with new SIMPLEX panels
 LOCATION: Various Sites District Located: 2, 3, 5, 6, 7, 12, 13
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	2,396	604	0	0	0	0	0	0	3,000
TOTAL REVENUES:	2,396	604	0	0	0	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	2,396	604	0	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	2,396	604	0	0	0	0	0	0	3,000

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$300,000

METRO RAIL BIKE PATH (M-PATH)

PROJECT #: 673150

DESCRIPTION: Renovate and improve design of the existing M-Path from the Brickell Metrorail Station to the South Miami Metrorail Station
 LOCATION: Existing Metrorail Guideway Right-of-Way District Located: 5, 7
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
BBC GOB Financing	0	146	0	0	0	0	0	0	146
BBC GOB Series 2008B-1	307	0	0	0	0	0	0	0	307
BBC GOB Series 2013A	15	0	0	0	0	0	0	0	15
BBC GOB Series 2014A	932	0	0	0	0	0	0	0	932
TOTAL REVENUES:	1,254	146	0	0	0	0	0	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Planning and Design	160	6	0	0	0	0	0	0	166
Construction	1,065	120	0	0	0	0	0	0	1,185
Project Contingency	29	20	0	0	0	0	0	0	49
TOTAL EXPENDITURES:	1,254	146	0	0	0	0	0	0	1,400

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

METROBUS ELECTRONIC REAL-TIME SIGNAGE

PROJECT #: 673190

DESCRIPTION: Install LED signs that will display text-only messages and alerts at bus stops via the same software platform as the Computer Aided Dispatch/Automated Vehicle Locator (CAD/AVL) - Electronic Solar Powered Signs project that provide the public with estimated bus arrival times

LOCATION: Countywide	District Located: 2, 3, 5, 6, 7, 12, 13	
Various Sites	District(s) Served: Countywide	



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	246	0	0	0	0	0	0	246
TOTAL REVENUES:	0	246	0	0	0	0	0	0	246
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	0	246	0	0	0	0	0	0	246
TOTAL EXPENDITURES:	0	246	0	0	0	0	0	0	246
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	62	0	0	0	0	0	0	62
TOTAL DONATIONS:	0	62	0	0	0	0	0	0	62

MAIN LINE VIDEO UPGRADE AT ALL RAIL STATIONS

PROJECT #: 673640

DESCRIPTION: Replace outdated video cameras at all rail stations with new high definition video camera systems; upgrade the network; and install a security monitoring station

LOCATION: Countywide	District Located: Countywide	
Various Sites	District(s) Served: Countywide	



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,214	849	0	0	0	0	0	0	2,063
TOTAL REVENUES:	1,214	849	0	0	0	0	0	0	2,063
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	125	0	0	0	0	0	0	0	125
Furniture, Fixtures and Equipment	1	0	0	0	0	0	0	0	1
Equipment Acquisition	1,088	849	0	0	0	0	0	0	1,937
TOTAL EXPENDITURES:	1,214	849	0	0	0	0	0	0	2,063
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	304	212	0	0	0	0	0	0	516
TOTAL DONATIONS:	304	212	0	0	0	0	0	0	516

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

BUS REPLACEMENT

PROJECT #: 673800

DESCRIPTION: Replace buses to maintain the bus fleet replacement plan
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	10,000	2,473	0	0	0	0	0	0	12,473
Lease Financing - County Bonds/Debt	0	20,000	20,000	20,000	20,000	20,000	20,000	0	120,000
People's Transportation Plan Bond	6,885	0	0	0	0	0	0	0	6,885
Program									
TOTAL REVENUES:	16,885	22,473	20,000	20,000	20,000	20,000	20,000	0	139,358
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	16,885	22,473	20,000	20,000	20,000	20,000	20,000	0	139,358
TOTAL EXPENDITURES:	16,885	22,473	20,000	20,000	20,000	20,000	20,000	0	139,358
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	2,500	618	0	0	0	0	0	0	3,118
TOTAL DONATIONS:	2,500	618	0	0	0	0	0	0	3,118

METROMOVER IMPROVEMENTS

PROJECT #: 673910

DESCRIPTION: Replace various Mover system controls to include the Input Output, Data Transmission (Central Control and Wayside Interface High Speed System), the Platform LCD Sign Control Unit, and the Train Control System
 LOCATION: Mover District Located: 5
 City of Miami District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	7,000	7,000	7,000	7,000	7,000	0	0	35,000
People's Transportation Plan Bond	10,230	9,383	7,000	7,000	7,000	7,000	0	0	47,613
Program									
TOTAL REVENUES:	10,230	16,383	14,000	14,000	14,000	14,000	0	0	82,613
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	8,947	2,237	0	0	0	0	0	0	11,184
Project Administration	249	62	0	0	0	0	0	0	311
Project Contingency	1,034	14,084	14,000	14,000	14,000	14,000	0	0	71,118
TOTAL EXPENDITURES:	10,230	16,383	14,000	14,000	14,000	14,000	0	0	82,613
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	1,750	1,750	1,750	1,750	1,750	0	0	8,750
TOTAL DONATIONS:	0	1,750	1,750	1,750	1,750	1,750	0	0	8,750

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$6,000

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

PEDESTRIAN OVERPASS AT UNIVERSITY METRORAIL STATION

PROJECT #: 674220

DESCRIPTION: Construct a pedestrian overpass
 LOCATION: US 1 and Mariposa Ave
 Coral Gables

District Located: 7
 District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,229	165	2,468	0	0	0	0	0	3,862
FDOT Funds	0	1,000	0	0	0	0	0	0	1,000
People's Transportation Plan Bond Program	766	1,000	0	0	0	0	0	0	1,766
TOTAL REVENUES:	1,995	2,165	2,468	0	0	0	0	0	6,628
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	98	0	0	0	0	0	0	0	98
Planning and Design	964	53	0	0	0	0	0	0	1,017
Construction	205	2,024	2,123	0	0	0	0	0	4,352
Project Administration	510	88	345	0	0	0	0	0	943
Project Contingency	218	0	0	0	0	0	0	0	218
TOTAL EXPENDITURES:	1,995	2,165	2,468	0	0	0	0	0	6,628
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	307	41	617	0	0	0	0	0	965
TOTAL DONATIONS:	307	41	617	0	0	0	0	0	965

METRORAIL MAINTENANCE VEHICLE LIFTS

PROJECT #: 675410

DESCRIPTION: Purchase lift equipment for Metrorail maintenance at the Lehman Center to replace existing deteriorating lift
 LOCATION: Metrorail
 Various Sites

District Located: 2, 3, 5, 7, 12, 13
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	0	2,700	2,700	0	0	0	0	0	5,400
TOTAL REVENUES:	0	2,700	2,700	0	0	0	0	0	5,400
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	0	2,700	2,700	0	0	0	0	0	5,400
TOTAL EXPENDITURES:	0	2,700	2,700	0	0	0	0	0	5,400

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

MOVER FIBER REPLACEMENT

PROJECT #: 676250

DESCRIPTION: Replace degraded fiber on mover system
 LOCATION: Various
 City of Miami

District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	3,123	77	0	0	0	0	0	0	3,200
TOTAL REVENUES:	3,123	77	0	0	0	0	0	0	3,200
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	2,233	69	0	0	0	0	0	0	2,302
Equipment Acquisition	348	0	0	0	0	0	0	0	348
Project Administration	242	8	0	0	0	0	0	0	250
Project Contingency	300	0	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	3,123	77	0	0	0	0	0	0	3,200

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$200,000

TRACTION POWER RECTIFIER TRANSFORMER REPLACEMENT FOR RAIL

PROJECT #: 676350

DESCRIPTION: Replace approximately thirty-eight (38) dated transformers on the legacy Metrorail System with new transformers under FTA grant: FL-90-X832
 LOCATION: Countywide
 Various Sites

District Located: 2, 3, 5, 7, 12, 13
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	190	2,690	2,500	2,500	2,500	2,500	0	0	12,880
TOTAL REVENUES:	190	2,690	2,500	2,500	2,500	2,500	0	0	12,880
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	190	2,690	2,500	2,500	2,500	2,500	0	0	12,880
TOTAL EXPENDITURES:	190	2,690	2,500	2,500	2,500	2,500	0	0	12,880
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	48	673	625	625	625	625	0	0	3,221
TOTAL DONATIONS:	48	673	625	625	625	625	0	0	3,221

METRORAIL LED LIGHTING

PROJECT #: 676560

DESCRIPTION: Replace existing and install new Light Emitting Diode (LED) lighting at all Metrorail Stations
 LOCATION: Countywide
 Various Sites

District Located: 2, 3, 6, 7
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	942	942	942	942	0	0	0	3,768
TOTAL REVENUES:	0	942	942	942	942	0	0	0	3,768
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Furniture, Fixtures and Equipment	0	942	942	942	942	0	0	0	3,768
TOTAL EXPENDITURES:	0	942	942	942	942	0	0	0	3,768
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	236	236	236	236	0	0	0	944
TOTAL DONATIONS:	0	236	236	236	236	0	0	0	944

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE RENEWAL PLAN (IRP)

PROJECT #: 677200

DESCRIPTION: Replace and upgrade physical assets according to normal replacement cycles to include s buses, facilities, systems, and equipment overhauls and acquisitions

LOCATION: Various Sites
Various Sites

District Located: Countywide
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
TOTAL REVENUES:	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000
TOTAL EXPENDITURES:	0	12,500	12,500	12,500	12,500	12,500	12,500	0	75,000

METRORAIL AND METROMOVER TRACTION POWER CABLE AND TRANSFORMER REPLACEMENT

PROJECT #: 677250

DESCRIPTION: Replace traction power cable and transformer for Metrorail and Metromover

LOCATION: Countywide
Various Sites

District Located: Countywide
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	677	2,807	2,129	2,129	2,129	2,129	0	0	12,000
TOTAL REVENUES:	677	2,807	2,129	2,129	2,129	2,129	0	0	12,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	677	2,807	2,129	2,129	2,129	2,129	0	0	12,000
TOTAL EXPENDITURES:	677	2,807	2,129	2,129	2,129	2,129	0	0	12,000
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	169	702	532	532	532	532	0	0	2,999
TOTAL DONATIONS:	169	702	532	532	532	532	0	0	2,999

PARK AND RIDE AT SW 97 AVENUE AND SW 168 STREET

PROJECT #: 677500

DESCRIPTION: Improve land including asphalt resurfacing, concrete, fencing, lighting, landscaping, irrigation, and other maintenance

LOCATION: SW 97 Ave and SW 168 St
Unincorporated Miami-Dade County

District Located: 9
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	50	92	0	0	0	0	0	0	142
TOTAL REVENUES:	50	92	0	0	0	0	0	0	142
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	50	92	0	0	0	0	0	0	142
TOTAL EXPENDITURES:	50	92	0	0	0	0	0	0	142

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$75,000

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

MOVER VIDEO PROJECT

PROJECT #: 677520

DESCRIPTION: Install Optical Fiber on metromover platform and station areas

LOCATION:	Various	District Located:	5
	City of Miami	District(s) Served:	5

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	677	21	0	0	0	0	0	0	698
TOTAL REVENUES:	677	21	0	0	0	0	0	0	698
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	677	21	0	0	0	0	0	0	698
TOTAL EXPENDITURES:	677	21	0	0	0	0	0	0	698

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$48,000

UNINTERRUPTED POWER SUPPLY FOR MOVER AND RAIL

PROJECT #: 677890

DESCRIPTION: Replace all of the existing uninterrupted power source with new batteries for the mover and rail systems

LOCATION:	Mover and Rail	District Located:	Countywide
	Various Sites	District(s) Served:	Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	474	1,700	0	0	0	0	0	0	2,174
TOTAL REVENUES:	474	1,700	0	0	0	0	0	0	2,174
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	474	1,700	0	0	0	0	0	0	2,174
TOTAL EXPENDITURES:	474	1,700	0	0	0	0	0	0	2,174
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	119	425	0	0	0	0	0	0	544
TOTAL DONATIONS:	119	425	0	0	0	0	0	0	544

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$80

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

STATE ROAD 836 (EAST/WEST) EXPRESS ENHANCED BUS SERVICE

PROJECT #: 678040

DESCRIPTION: Purchase 60 foot buses to extend bus service along SR836 from SW 8 St and SW 147 Ave to the MIC at MIA, install Wi-Fi, bus real-time signs, transit signal priority and build new robust bus stations

LOCATION: Countywide District Located: 6, 10, 11, 12
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	0	0	155	5,885	2,683	0	0	8,723
FDOT Funds	0	500	500	4,000	1,270	0	0	0	6,270
People's Transportation Plan Bond Program	0	663	1,432	4,746	4,113	1,004	0	0	11,958
TOTAL REVENUES:	0	1,163	1,932	8,901	11,268	3,687	0	0	26,951
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	0	30	30	0	0	0	0	0	60
Planning and Design	0	10	700	205	180	95	0	0	1,190
Construction	0	0	0	71	7,500	2,588	0	0	10,159
Equipment Acquisition	0	1,000	1,000	8,000	2,650	0	0	0	12,650
Construction Management	0	0	0	20	550	382	0	0	952
Project Administration	0	70	150	200	153	84	0	0	657
Project Contingency	0	53	52	405	235	538	0	0	1,283
TOTAL EXPENDITURES:	0	1,163	1,932	8,901	11,268	3,687	0	0	26,951
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	0	0	31	1,177	537	0	0	1,745
TOTAL DONATIONS:	0	0	0	31	1,177	537	0	0	1,745

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$75,000

METRORAIL TRAIN WAYSIDE COMMUNICATION EQUIPMENT INSTALLATION AT RAIL STATIONS

PROJECT #: 678500

DESCRIPTION: Install train wayside communication equipment at rail stations to interface with station signs to display train route information at the platform

LOCATION: Rail District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	7,163	1,599	0	0	0	0	0	0	8,762
TOTAL REVENUES:	7,163	1,599	0	0	0	0	0	0	8,762
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	6,118	1,529	0	0	0	0	0	0	7,647
Project Administration	280	70	0	0	0	0	0	0	350
Project Contingency	765	0	0	0	0	0	0	0	765
TOTAL EXPENDITURES:	7,163	1,599	0	0	0	0	0	0	8,762

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$50,000

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

METRO RAIL FIBER OPTIC REPAIR AND CAPACITY AUGMENTATION

PROJECT #: 678900

DESCRIPTION: Install new fiber optic cable termination cabinets in all mainline train control rooms and at the Central Control
 LOCATION: Metrorail District Located: Countywide
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,700	5,800	0	0	0	0	0	0	7,500
TOTAL REVENUES:	1,700	5,800	0	0	0	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	1,667	5,371	0	0	0	0	0	0	7,038
Equipment Acquisition	0	87	0	0	0	0	0	0	87
Project Contingency	33	342	0	0	0	0	0	0	375
TOTAL EXPENDITURES:	1,700	5,800	0	0	0	0	0	0	7,500
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	425	1,450	0	0	0	0	0	0	1,875
TOTAL DONATIONS:	425	1,450	0	0	0	0	0	0	1,875

KENDALL DRIVE SIGNALIZATION

PROJECT #: 679060

DESCRIPTION: Integration of Intelligent Transportation System (ITS) with Traffic Signal Priority (TSP)
 LOCATION: Dadeland North Metrorail Station to SW 167 Ave District Located: 7, 11
 along SW 88 St South Miami District(s) Served: 7, 11

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,624	696	0	0	0	0	0	0	2,320
TOTAL REVENUES:	1,624	696	0	0	0	0	0	0	2,320
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Technology Hardware/Software	1,624	696	0	0	0	0	0	0	2,320
TOTAL EXPENDITURES:	1,624	696	0	0	0	0	0	0	2,320

NORTHEAST TRANSIT HUB ENHANCEMENTS

PROJECT #: 679230

DESCRIPTION: Improvements at existing transit hubs at 163rd Street Mall and at Aventura Mall
 LOCATION: 163rd Street Mall and Aventura Mall District Located: 4
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	159	1,153	330	0	0	0	0	0	1,642
People's Transportation Plan Bond Program	159	1,153	330	0	0	0	0	0	1,642
TOTAL REVENUES:	318	2,306	660	0	0	0	0	0	3,284
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	35	0	0	0	0	0	0	0	35
Planning and Design	283	40	10	0	0	0	0	0	333
Construction	0	1,967	650	0	0	0	0	0	2,617
Project Contingency	0	299	0	0	0	0	0	0	299
TOTAL EXPENDITURES:	318	2,306	660	0	0	0	0	0	3,284

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$25,000

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

NORTHWEST 27TH AVENUE ENHANCED BUS SERVICE

PROJECT #: 679310

DESCRIPTION: Purchase 60 foot buses to extend bus service along NW 27 Ave from NW 215 St to the MIC; install Wi-Fi, bus real-time signs, transit signal priority; and build new robust bus stations

LOCATION:	Countywide	District Located:	1, 2, 3, 6
	Various Sites	District(s) Served:	1, 2, 3, 6



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	5,005	1,595	1,006	2,688	3,664	1,044	0	0	15,002
People's Transportation Plan Bond Program	10,169	2,066	1,604	2,912	4,194	1,104	0	0	22,049
Operating Revenue	29	0	0	0	0	0	0	0	29
TOTAL REVENUES:	15,203	3,661	2,610	5,600	7,858	2,148	0	0	37,080
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	5,064	40	415	1,000	400	0	0	0	6,919
Planning and Design	39	500	541	75	42	10	0	0	1,207
Construction	0	0	1,056	4,250	6,651	2,000	0	0	13,957
Equipment Acquisition	10,000	2,650	0	0	0	0	0	0	12,650
Construction Management	0	0	0	50	235	78	0	0	363
Project Administration	100	171	153	125	130	50	0	0	729
Project Contingency	0	300	445	100	400	10	0	0	1,255
TOTAL EXPENDITURES:	15,203	3,661	2,610	5,600	7,858	2,148	0	0	37,080
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
TOTAL DONATIONS:	0	0	0	0	0	0	0	0	0

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$75,000

BICYCLE LOCKER REPLACEMENT AT ALL RAIL STATIONS AND OTHER TRANSIT FACILITIES

PROJECT #: 679430

DESCRIPTION: Install bicycle lockers at all Metrorail stations and other transit facilities

LOCATION:	Countywide	District Located:	2, 3, 5, 6, 7, 12, 13
	Various Sites	District(s) Served:	Countywide



REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	230	202	0	0	0	0	0	0	432
Capital Impr. Local Option Gas Tax	0	23	0	0	0	0	0	0	23
TOTAL REVENUES:	230	225	0	0	0	0	0	0	455
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	230	225	0	0	0	0	0	0	455
TOTAL EXPENDITURES:	230	225	0	0	0	0	0	0	455
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	58	51	0	0	0	0	0	0	109
TOTAL DONATIONS:	58	51	0	0	0	0	0	0	109

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

BUS ENHANCEMENTS

PROJECT #: 6730101

DESCRIPTION: Purchase Hybrid buses for route expansions/enhancements for Biscayne and South Miami Dade and retrofit Electric Cooling System on several buses

LOCATION: Countywide
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA 5308 Discretionary Grant	2,513	0	0	0	0	0	0	0	2,513
FTA Section 5307/5309 Formula Grant	2,150	0	0	0	0	0	0	0	2,150
FDOT Funds	0	15,000	0	0	0	0	0	0	15,000
People's Transportation Plan Bond Program	0	15,000	0	0	0	0	0	0	15,000
TOTAL REVENUES:	4,663	30,000	0	0	0	0	0	0	34,663
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	4,663	30,000	0	0	0	0	0	0	34,663
TOTAL EXPENDITURES:	4,663	30,000	0	0	0	0	0	0	34,663
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	538	0	0	0	0	0	0	0	538
TOTAL DONATIONS:	538	0	0	0	0	0	0	0	538

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000,000

ASSOCIATED TRANSPORTATION IMPROVEMENTS

PROJECT #: 6730531

DESCRIPTION: Replace signage at Metrorail Stations; install bicycle-related amenities on buses and at locations such as Metrorail and Metromover stations; and provide for other federally qualified passenger amenities or enhancements

LOCATION: Countywide
Various Sites

District Located: 2, 3, 5, 6, 7, 12, 13
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	0	484	489	494	499	504	509	0	2,979
TOTAL REVENUES:	0	484	489	494	499	504	509	0	2,979
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	0	484	489	494	499	504	509	0	2,979
TOTAL EXPENDITURES:	0	484	489	494	499	504	509	0	2,979
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	121	122	124	125	126	127	0	745
TOTAL DONATIONS:	0	121	122	124	125	126	127	0	745

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

RAIL VEHICLE REPLACEMENT

PROJECT #: 6733001

DESCRIPTION: Overhaul and modernize existing fleet and purchase 136 new heavy rail vehicles
 LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
People's Transportation Plan Bond Program	93,346	37,358	63,265	109,582	59,109	1,658	737	11,873	376,928
TOTAL REVENUES:	93,346	37,358	63,265	109,582	59,109	1,658	737	11,873	376,928
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	56,690	28,385	50,680	98,891	54,268	997	100	8,877	298,888
Project Administration	18,994	6,807	9,782	5,566	2,085	611	632	1,769	46,246
Project Contingency	2,843	1,685	2,803	5,125	2,756	50	5	1,227	16,494
Capital Maintenance	14,819	481	0	0	0	0	0	0	15,300
TOTAL EXPENDITURES:	93,346	37,358	63,265	109,582	59,109	1,658	737	11,873	376,928

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$42,000

CENTRAL CONTROL OVERHAUL

PROJECT #: 6733181

DESCRIPTION: Install new Central Control Room System in the Stephen P. Clark Center for mover and rail
 LOCATION: 111 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	2,686	0	0	0	0	0	0	0	2,686
People's Transportation Plan Bond Program	22,919	675	0	0	0	0	0	0	23,594
TOTAL REVENUES:	25,605	675	0	0	0	0	0	0	26,280
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Construction	18,211	525	0	0	0	0	0	0	18,736
Furniture, Fixtures and Equipment	784	0	0	0	0	0	0	0	784
Construction Management	2,038	62	0	0	0	0	0	0	2,100
Project Administration	4,572	88	0	0	0	0	0	0	4,660
TOTAL EXPENDITURES:	25,605	675	0	0	0	0	0	0	26,280

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

EARLINGTON HEIGHTS/MIAMI INTERMODAL CENTER (MIC) CONNECTOR - AIRPORT LINK

PROJECT #: 6733210

DESCRIPTION: Extend Metrorail South 2.4 miles from the Earlington Heights Station to the Miami Intermodal Center (MIC) at Miami International Airport (Airport Link)

LOCATION: Earlington Heights Metrorail Station to the MIC District Located: 2, 6
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Funds	102,184	113	0	0	0	0	0	0	102,297
People's Transportation Plan Bond Program	399,345	5,037	0	0	0	0	0	0	404,382
TOTAL REVENUES:	501,529	5,150	0	0	0	0	0	0	506,679
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	51,891	0	0	0	0	0	0	0	51,891
Planning and Design	55,702	0	0	0	0	0	0	0	55,702
Construction	360,277	550	0	0	0	0	0	0	360,827
Furniture, Fixtures and Equipment	229	0	0	0	0	0	0	0	229
Equipment Acquisition	894	0	0	0	0	0	0	0	894
Construction Management	11,317	50	0	0	0	0	0	0	11,367
Project Administration	20,410	50	0	0	0	0	0	0	20,460
Project Contingency	809	4,500	0	0	0	0	0	0	5,309
TOTAL EXPENDITURES:	501,529	5,150	0	0	0	0	0	0	506,679

NORTHWEST 7 AVENUE AND NORTHWEST 62 STREET PASSENGER ACTIVITY CENTER (TRANSIT VILLAGE)

PROJECT #: 6734671

DESCRIPTION: Purchase land, construct, and relocate occupants for future Passenger Activity Center to be located at NW 7 Ave and NW 62 St

LOCATION: NW 7 Ave and NW 62 St District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5309 Discretionary Grant	9,785	510	0	0	0	0	0	0	10,295
TOTAL REVENUES:	9,785	510	0	0	0	0	0	0	10,295
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Land/Building Acquisition	4,999	0	0	0	0	0	0	0	4,999
Planning and Design	78	0	0	0	0	0	0	0	78
Construction	3,001	0	0	0	0	0	0	0	3,001
Project Administration	1,357	160	0	0	0	0	0	0	1,517
Project Contingency	350	350	0	0	0	0	0	0	700
TOTAL EXPENDITURES:	9,785	510	0	0	0	0	0	0	10,295
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	2,447	128	0	0	0	0	0	0	2,575
TOTAL DONATIONS:	2,447	128	0	0	0	0	0	0	2,575

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

METRORAIL AND METROMOVER TOOLS AND EQUIPMENT
PROJECT #: 6736031


DESCRIPTION: Repair and purchase miscellaneous tools and equipment for Metrorail and Metromover vehicles and facilities
 LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	627	220	0	0	0	0	0	0	847
TOTAL REVENUES:	627	220	0	0	0	0	0	0	847
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Equipment Acquisition	627	220	0	0	0	0	0	0	847
TOTAL EXPENDITURES:	627	220	0	0	0	0	0	0	847
DONATION SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
FDOT Toll Revenue Credits	157	55	0	0	0	0	0	0	212
TOTAL DONATIONS:	157	55	0	0	0	0	0	0	212

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
BAYLINK CORRIDOR	Countywide	510,000
PARKING GARAGE OVERHAUL, METRORAIL STATIONS REFURBISHMENT AND TRANSIT FACILITIES ROOF REPLACEMENT	Countywide	32,000
METRORAIL PIERS GROUNDING	Countywide	5,000
SOUTH MIAMI PEDESTRIAN OVERPASS	Countywide	4,200
METRORAIL REDUNDANT TRACK CIRCUIT AND AC UNIT SUBSTATION	Countywide	28,000
STATE ROAD 94 (SW 88 ST KENDALL DRIVE) MULTIMODAL TERMINAL	Countywide	20,000
NEW BUS ROUTE IMPROVEMENTS	Countywide	33,000
EXISTING BUS ROUTE IMPROVEMENTS	Countywide	11,700
METRORAIL AND METROMOVER GUIDEWAY IMPROVEMENTS/MODERNIZATION	Countywide	40,000
ESCALATOR AND ELEVATOR REPLACEMENT	Countywide	31,000
DOUGLAS ROAD EXTENSION TO MIAMI INTERMODAL CENTER	Countywide	280,000
UNFUNDED TOTAL		994,900