

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

Library

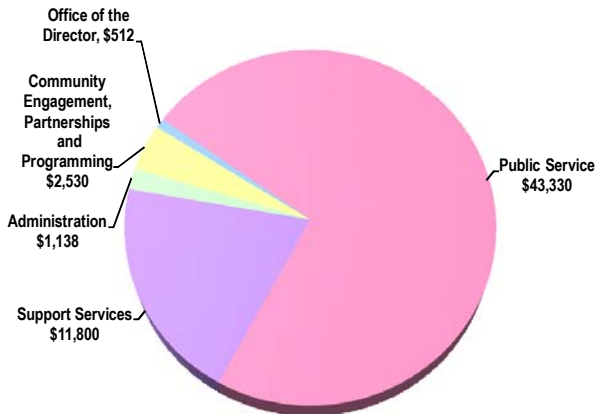
The Miami-Dade County Public Library System (Library or Library System) provides public library services reflecting the informational, educational, and recreational needs of our community.

As part of the Recreation and Culture strategic area, the Library System provides library services to one of the largest and most diverse populations in the United States. More than 2,000,000 residents of the Miami-Dade County Library District enjoy access to a collection of nearly 4,000,000 items in a wide variety of formats and languages and a state-of-the-art computer system and public computer workstations, including laptops, with full Internet access for public use. The Library System operates a Main Library, 48 regional libraries and neighborhood branches, and two bookmobiles.

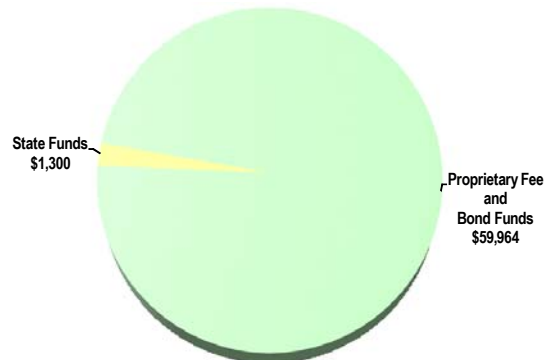
The Library System coordinates its many activities and functions with a variety of stakeholders, including schools, homeowners' associations, community councils, municipalities, various groups involved in fundraising and development activities for the benefit of the Library System, community-based organizations, and other local and neighborhood groups. In addition, the Department works in conjunction with other County departments such as Internal Services, Information Technology, and Parks, Recreation, and Open Spaces to continue programs and implement the Library System's capital plan.

FY 2015-16 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION

<p><u>OFFICE OF THE DIRECTOR</u></p> <ul style="list-style-type: none"> • Provides overall direction and coordination of departmental operations and management <table style="margin-left: auto; margin-right: auto; border: none;"> <tr> <td style="text-align: center; padding: 0 10px;"><u>FY 14-15</u></td> <td style="text-align: center; padding: 0 10px;"><u>FY 15-16</u></td> </tr> <tr> <td style="text-align: center; padding: 0 10px;">3</td> <td style="text-align: center; padding: 0 10px;">3</td> </tr> </table>	<u>FY 14-15</u>	<u>FY 15-16</u>	3	3
<u>FY 14-15</u>	<u>FY 15-16</u>			
3	3			
<p><u>ADMINISTRATION</u></p> <ul style="list-style-type: none"> • Manages the implementation of departmental operations and policy <table style="margin-left: auto; margin-right: auto; border: none;"> <tr> <td style="text-align: center; padding: 0 10px;"><u>FY 14-15</u></td> <td style="text-align: center; padding: 0 10px;"><u>FY 15-16</u></td> </tr> <tr> <td style="text-align: center; padding: 0 10px;">7</td> <td style="text-align: center; padding: 0 10px;">6</td> </tr> </table>	<u>FY 14-15</u>	<u>FY 15-16</u>	7	6
<u>FY 14-15</u>	<u>FY 15-16</u>			
7	6			
<p><u>SUPPORT SERVICES</u></p> <ul style="list-style-type: none"> • Manages departmental fiscal operations; provides department-wide services such as information technology, human resources, procurement, real estate, fleet, capital projects, facility maintenance; and manages bookmobile operations <table style="margin-left: auto; margin-right: auto; border: none;"> <tr> <td style="text-align: center; padding: 0 10px;"><u>FY 14-15</u></td> <td style="text-align: center; padding: 0 10px;"><u>FY 15-16</u></td> </tr> <tr> <td style="text-align: center; padding: 0 10px;">64</td> <td style="text-align: center; padding: 0 10px;">62</td> </tr> </table>	<u>FY 14-15</u>	<u>FY 15-16</u>	64	62
<u>FY 14-15</u>	<u>FY 15-16</u>			
64	62			
<p><u>COMMUNITY ENGAGEMENT, PARTNERSHIP AND PROGRAMMING</u></p> <ul style="list-style-type: none"> • Develops and implements workshops and partnerships to encourage literacy, library usage and life-long learning; conducts outreach to community organizations, municipalities and local, state, and federal government agencies <table style="margin-left: auto; margin-right: auto; border: none;"> <tr> <td style="text-align: center; padding: 0 10px;"><u>FY 14-15</u></td> <td style="text-align: center; padding: 0 10px;"><u>FY 15-16</u></td> </tr> <tr> <td style="text-align: center; padding: 0 10px;">29</td> <td style="text-align: center; padding: 0 10px;">28</td> </tr> </table>	<u>FY 14-15</u>	<u>FY 15-16</u>	29	28
<u>FY 14-15</u>	<u>FY 15-16</u>			
29	28			
<p><u>PUBLIC SERVICE</u></p> <ul style="list-style-type: none"> • Provides informational and lending services to users of all library facilities; formulates and administers the collection development policy and materials budget for the Library system; coordinates all marketing and printing activities for the Library System <table style="margin-left: auto; margin-right: auto; border: none;"> <tr> <td style="text-align: center; padding: 0 10px;"><u>FY 14-15</u></td> <td style="text-align: center; padding: 0 10px;"><u>FY 15-16</u></td> </tr> <tr> <td style="text-align: center; padding: 0 10px;">309</td> <td style="text-align: center; padding: 0 10px;">341</td> </tr> </table>	<u>FY 14-15</u>	<u>FY 15-16</u>	309	341
<u>FY 14-15</u>	<u>FY 15-16</u>			
309	341			

The FY 2015-16 total number of full-time equivalent positions is 486.08

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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Adopted FY 15-16
Revenue Summary				
Ad Valorem Fees	27,817	29,402	51,924	56,888
Carryover	36,851	16,469	197	2,429
Miscellaneous Revenues	1,388	1,067	647	647
State Grants	1,807	1,962	1,500	1,300
Interdepartmental Transfer	1,566	0	0	0
Total Revenues	69,429	48,900	54,268	61,264
Operating Expenditures Summary				
Salary	23,063	21,539	22,844	25,247
Fringe Benefits	6,132	6,753	7,514	8,367
Court Costs	0	0	1	1
Contractual Services	3,372	2,700	3,271	4,259
Other Operating	11,770	9,264	14,065	15,835
Charges for County Services	5,798	3,792	3,801	4,305
Grants to Outside Organizations	0	0	0	0
Capital	878	375	826	1,296
Total Operating Expenditures	51,013	44,423	52,322	59,310
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	1,947	1,950	1,946	1,954
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	1,947	1,950	1,946	1,954

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 14-15	Adopted FY 15-16	Budget FY 14-15	Adopted FY 15-16
Strategic Area: Recreation and Culture				
Office of the Director	552	512	3	3
Administration	1,012	1,138	7	6
Community Engagement, Partnerships and Programming	2,973	2,530	29	28
Public Service	38,188	43,330	309	341
Support Services	9,597	11,800	64	62
Total Operating Expenditures	52,322	59,310	412	440

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Actual FY 14-15	Budget FY 15-16
Advertising	5	0	62	36	112
Fuel	103	97	130	74	130
Overtime	76	43	110	31	110
Rent	6,856	4,449	5,143	4,721	5,359
Security Services	809	165	445	444	500
Temporary Services	47	58	315	103	275
Travel and Registration	15	4	10	10	25
Utilities	1,953	2,134	2,275	1,967	2,510

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DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides leadership, direction, administration, and coordination of operations for the Library System.

- Directs and coordinates all departmental operations
- Provides strategic direction through policy development and planning
- Guides organizational development and performance excellence initiatives
- Formulates policy with input from the Library Advisory Board
- Solicits private sector sponsorship for library events through comprehensive short- and long-term fundraising efforts

DIVISION COMMENTS

- In FY 2014-15, the Library Director's Office continued to execute and implement the recommendations of the Mayor's Blue Ribbon Task Force, including numerous initiatives related to responding to neighborhood needs, deploying updated technology, expanding partnerships, assessing and addressing capital needs, and aligning objectives and measures to track progress in these areas

DIVISION: ADMINISTRATION

The Administration Division manages the implementation of departmental operations and policy throughout the Library System.

- Provides management oversight of all branches, including main, regional, and branch libraries
- Provides management oversight of community engagement, marketing, partnerships and programmatic services
- Provides management oversight of fiscal operations and departmental support services

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Increase awareness of Library services and events and work collaboratively with other County departments	Online tutoring sessions*	OC	↑	N/A	N/A	10,000	10,230	15,000
	Online video training sessions on software topics*	OC	↑	N/A	N/A	7,000	10,621	10,000
	Code writing and website badges earned online*	OC	↑	N/A	N/A	500	1,037	2,000

* The measure above will be tracked beginning in FY 2014-15

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes the transfer of one Library Support Services Administrator position to the Support Services Division as part of the Department's ongoing reorganization efforts

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DIVISION: COMMUNITY ENGAGEMENT, PARTNERSHIPS AND PROGRAMMING

The Community Engagement, Partnerships and Programming Division oversees the development and implementation of special events and workshops for targeted populations, such as children or patrons with difficulty accessing services at branches.

- Develops new partnerships with private and public sector entities to broaden community interest in Library services
- Stages educational workshops and exhibitions on a system-wide basis
- Provides informational and lending services to users with special needs
- Conducts outreach to community organizations, municipalities and local, state, and federal governmental agencies
- Publishes informational materials promoting library services and programs

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Maintain and improve services reflecting the educational, informational, and recreational needs of the community	Childcare facilities served by Jump Start Program	OP	↔	640	478	495	519	495
	Adult learners served by Project L.E.A.D. (Literacy for Every Adult in Dade)	OP	↔	393	232	265	290	265
	Partnerships with the private and public sector*	OP	↔	N/A	N/A	24	11	30
	Annual attendance at library workshops and events	OP	↔	278,830	248,738	350,000	252,314	360,000
	Users served by Connections-Homebound Program	OP	↔	5,490	4,866	5,250	4,481	5,250

* The measure above will be tracked beginning in FY 2014-15

DIVISION COMMENTS

- In FY 2014-15, Library received grants, donations, and sponsorships from several of its partners, including the Friends of the Library, the Knight Foundation, the Miami Foundation, and the Miami Dolphins Foundation, among others; these partnerships have helped provide valuable improvements to the Library system ranging from computer equipment to space build-out; the FY 2015-16 Adopted Budget will pursue the continuation of funding of important campaigns such as the Summer Reading program, the Children's Bookmark Contest, the Black History Month Photo Contest, Life Time Arts Creative Aging for seniors; classes and workshops in coding and robotics that stimulate and facilitate learning and bring community events to our public for cultural consumption
- In FY 2014-15, the Department added an Administrative Officer 2 to assist with the development of the system-wide programming plan and coordination of the Library's signature event Storytelling Miami
- The FY 2015-16 Adopted Budget includes the transfer of one Social Media Specialist position to the Public Service Division and one Library Capital Development Coordinator position to the Support Services Division as part of the Department's ongoing reorganization efforts
- In FY 2014-15, more than 240,000 participants attended educational, cultural and recreational programs delivered by the Library and designed to meet the needs and interests of the entire community, ranging from early literacy events and technology workshops to activities for seniors and those with special needs; the FY 2015-16 Adopted Budget expects an attendance of 360,000 participants

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DIVISION: PUBLIC SERVICE

The Public Service Division provides informational and lending services to users of branch and regional facilities, as well as related programs and events to encourage literacy, library usage, and life-long learning.

- Provides informational and lending services to users of all library branches and the Main Library, which serves as a regional resource center and U.S. Federal and State government documents and patents depository
- Formulates and administers the collection development policy and budget plan for the library system
- Provides technical support to library operations in the areas of acquisition, material processing, bibliographic management, and cataloging
- Manages security services throughout the system
- Provides printing and marketing services for informational materials promoting library services and programs

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Maintain and enhance the collection	Digital books purchased	OC	↑	6,100	4,595	9,000	10,221	10,000
	Popular children's titles purchased	OC	↑	11,700	4,573	18,000	19,089	22,000
	Best sellers purchased	OC	↑	12,807	6,279	16,047	15,990	25,000
	Number of training courses for staff	OP	↔	4	7	9	16	15

DIVISION COMMENTS

- In May 2015, Library launched a re-branding campaign designed to promote its existing and expanded services to the public
- In FY 2014-15, Library, in conjunction with the Information Technology Department (ITD), completed the Online Payment Module, which will allow customers to pay for fines and fees online through their existing Library account
- In FY 2014-15, Library conducted a pilot project with the United States Customs and Border Protection to provide passport application processing services at the South Dade Regional library facility
- The FY 2015-16 Adopted Budget includes an additional day of service and requisite staffing at the following branch libraries that are currently on a 5-day schedule: California Club, Coral Reef, Country Walk, Golden Glades, Hispanic, Homestead, International Mall, Kendall, Little River, and Pinecrest; this includes 22 full-time positions, eight part-time positions, and associated operating costs (\$1.394 million); in addition, eight service hours weekly were included to accommodate the service schedule of the newly opened Northeast Dade – Aventura Branch Library; the FY 2015-16 Adopted Budget maintains the same level of service hours to include opening on Sundays at regionals (West Dade, West Kendall, South Dade, North Dade, and Miami Beach), Coral Gables, West Flagler, and Lemon City branch libraries
- The FY 2015-16 Adopted Budget includes \$269,000 for Library information technology initiatives and pilot projects to continue efforts to modernize its service delivery
- The FY 2015-16 Adopted Budget includes the addition of four Librarian positions and one part-time position to replenish staffing of service levels at various branches due to the opening of the Northeast Dade – Aventura Branch and the reopening of the California Club Branch at an improved location in the California Club Mall (\$277,000)
- The FY 2015-16 Adopted Budget assumes an increase in the materials budget to \$4 million from \$3 million to meet patrons' demands for electronic resources, books, and other materials; additionally, a Librarian 2 position is being added to assist with Collection Development, Cataloging, and selection and purchasing of materials (\$79,000)
- The FY 2015-16 Adopted Budget includes the transfer of four positions: one Library Public Affairs Officer, one Graphics Manager, one Graphics Designer, and one Offset Lithographer 2 from the Support Services Division
- The FY 2015-16 Adopted Budget includes the transfer of one Social Media Specialist position from the Community Engagement, Partnerships and Programming Division
- In FY 2014-15, Library has enhanced its mobile services offering with the roll-out of the TechnoBus, a computer classroom on wheels, with a focus on bringing computer training, workforce development skills, and digital literacy to high-need areas

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- In FY 2014-15, the Library opened the YouMedia digital learning space program at the South Dade Regional Library and the MakerSpace "DIY" create, invent, and learning space at the Miami Beach Regional Library
- In FY 2014-15, Library began exploring design concepts for the build-out of a MakerSpace at the West End Regional Library; the MakerSpace is currently in the design phase, with build-out anticipated to begin in early 2016
- In FY 2014-15, the Library completed a major renovation of the second floor, Children's and Early Literacy areas, at the West Dade Regional Library; the renovation included new flooring, reduced-height shelving, new furniture, interior and exterior sealing, and a gaming area
- In FY 2014-15, the Library completed a major renovation at the Miami Lakes Branch Library, including a renovated Children's and Early Literacy areas, painting of the interior and exterior of the building, replacement of the fascia, and cleaning and sealing of the roof

DIVISION: SUPPORT SERVICES

The Support Services Division provides a range of administrative services to support department operations.

- Manages departmental fiscal operations, including development and oversight of the Library operating and capital budget and accounting and financial activities
- Provides department-wide services such as Library information technology, human resources/personnel, procurement, inventory management, real estate management, and fleet/transportation services
- Conducts capital project planning and oversight, including coordination of Building Better Communities General Obligation Bond projects, and ongoing facility renovation, maintenance, and repair projects
- Manages bookmobile services to the residents of Miami-Dade County who are underserved by the Library District
- Manages development and implementation of the YouMedia, MakerSpace, and Technobus initiatives
- Manages departmental legislative and policy initiatives

Strategic Objectives - Measures

- RC3-1: Provide vibrant and diverse programming opportunities and services that reflect the community's interests

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Improve the patron experience with updated technological resources and increased access to Library services through increased Bookmobile and mobile services usage	Laptop replacement	OC	↔	0	0	520	520	130
	Bookmobile stops per month	OP	↔	112	112	120	122	168

DIVISION COMMENTS

- ☛ In FY 2014-15, Library deployed 520 Microsoft Surface Pro tablets throughout the Library system, resulting in the replacement of 80 percent of the Library's outdated public laptops; the remaining 20 percent are proposed for replacement as part of the FY 2015-16 Adopted Budget
- In FY 2014-15, Library implemented wireless printing capability at all branches throughout the Library system
- The FY 2015-16 Adopted Budget includes the transfer of four positions: one Library Public Affairs Officer, one Graphics Manager, one Graphics Designer, and one Offset Lithographer 2 to the Public Service Division
- The FY 2015-16 Adopted Budget includes the transfer of one Library Support Services Administrator position from Administration and one Library Capital Development Coordinator position from the Community Engagement, Partnerships and Programming Division

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Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund additional staff to provide an additional eight evening service hours per week at regional and sub-regional libraries	\$0	\$2,060	28
Increase the materials budget to meet patrons' demands, and fund one additional Librarian 1 position and one Library Assistant 3 position to assist with collection development and cataloging	\$0	\$3,126	2
Fund the replacement of approximately 25 percent of all public computers that are outdated throughout the branches	\$0	\$400	0
Fund three Children's Services Specialist positions to develop and implement diverse programs at the regionals	\$0	\$249	3
Fund one Bookmobile Operator position, one Librarian 1 position, and one Library Assistant 3 position for additional bookmobile service	\$0	\$226	3
Fund additional janitorial services at regional branches only	\$0	\$155	0
Fund 15 Part-Time Page positions to facilitate the circulation of books, including the processing of returned books and providing an increased level of patron assistance	\$0	\$210	8
Fund one Personnel Specialist 2 position to expedite the recruiting and hiring process	\$0	\$66	1
Fund one Maintenance Mechanic position to assist with in-house maintenance and renovation projects	\$0	\$51	1
Fund one Accountant 1 position to review and audit the revenue reconciliations performed by the three Account Clerks for all 49 branches, review expenditures, process department journal entries, and approve all departmental payments	\$0	\$62	1
Fund one Buyer position to facilitate purchasing of goods	\$0	\$56	1
Total	\$0	\$6,661	48

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
Capital Asset Series 2007 Bond Proceeds	2,352	0	0	0	0	0	0	0	2,352
Miami-Dade Library Taxing District	3,338	112	0	0	0	0	0	0	3,450
BBC GOB Series 2013A	13	0	0	0	0	0	0	0	13
BBC GOB Series 2014A	20	0	0	0	0	0	0	0	20
BBC GOB Financing	319	5,068	1,542	9,221	1,300	9,859	8,141	1,500	36,950
BBC GOB Series 2005A	36	0	0	0	0	0	0	0	36
BBC GOB Series 2008B	58	0	0	0	0	0	0	0	58
BBC GOB Series 2008B-1	8	0	0	0	0	0	0	0	8
Total:	6,144	5,180	1,542	9,221	1,300	9,859	8,141	1,500	42,887
Expenditures									
Strategic Area: RC									
Library Facilities - New	2,741	0	0	8,986	0	9,859	8,141	550	30,277
Library Facilities - Repairs and Renovations	3,403	5,180	1,542	235	1,300	0	0	950	12,610
Total:	6,144	5,180	1,542	9,221	1,300	9,859	8,141	1,500	42,887

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2015-16 Adopted Budget includes a new roof for the North Dade Regional Library and a new HVAC system for the Miami Lakes Branch
- In FY 2014-15, the Department completed construction of the Northeast Branch Library; the branch opened its doors to the public on August 2015

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

CORAL GABLES BRANCH LIBRARY

PROJECT #: 901060

DESCRIPTION: Purchase and replace HVAC chiller
 LOCATION: 3443 Segovia St
 Coral Gables

District Located: 7
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	580	0	0	0	0	0	0	580
TOTAL REVENUES:	0	580	0	0	0	0	0	0	580
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	580	0	0	0	0	0	0	580
TOTAL EXPENDITURES:	0	580	0	0	0	0	0	0	580

LEMON CITY BRANCH LIBRARY

PROJECT #: 901240

DESCRIPTION: Renovate and rehabilitate the Lemon City Branch Library
 LOCATION: 430 NE 61 St
 City of Miami

District Located: 3
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	305	305
TOTAL REVENUES:	0	0	0	0	0	0	0	305	305
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	262	262
Permitting	0	0	0	0	0	0	0	5	5
Planning and Design	0	0	0	0	0	0	0	25	25
Project Administration	0	0	0	0	0	0	0	13	13
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	305	305

SOUTH DADE REGIONAL LIBRARY

PROJECT #: 902220

DESCRIPTION: Renovate and rehabilitate the South Dade Regional Library
 LOCATION: 10750 SW 211th Street, Cutler Bay, FL 33189
 Cutler Bay

District Located: 8
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	79	0	0	0	110	0	0	0	189
BBC GOB Series 2008B	8	0	0	0	0	0	0	0	8
BBC GOB Series 2008B-1	8	0	0	0	0	0	0	0	8
TOTAL REVENUES:	95	0	0	0	110	0	0	0	205
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	75	0	0	0	98	0	0	0	173
Permitting	1	0	0	0	2	0	0	0	3
Planning and Design	19	0	0	0	7	0	0	0	26
Project Administration	0	0	0	0	3	0	0	0	3
TOTAL EXPENDITURES:	95	0	0	0	110	0	0	0	205

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GRAPELAND HEIGHTS BRANCH LIBRARY

PROJECT #: 903150



DESCRIPTION: Design a new library in Commission District 6 for the replacement of the Grapeland Heights Branch Library
 LOCATION: To Be Determined District Located: 6
 To Be Determined District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	550	550
TOTAL REVENUES:	0	0	0	0	0	0	0	550	550
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	490	490
Permitting	0	0	0	0	0	0	0	10	10
Planning and Design	0	0	0	0	0	0	0	40	40
Project Administration	0	0	0	0	0	0	0	10	10
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	550	550

HIALEAH GARDENS BRANCH LIBRARY

PROJECT #: 903240



DESCRIPTION: Construct a 15,000 square foot branch library in the Hialeah Gardens area
 LOCATION: 13501 NW 107 Ave District Located: 12
 Hialeah Gardens District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	859	8,141	0	9,000
Miami-Dade Library Taxing District	1,334	0	0	0	0	0	0	0	1,334
TOTAL REVENUES:	1,334	0	0	0	0	859	8,141	0	10,334
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Art Allowance	0	0	0	0	0	101	0	0	101
Construction	0	0	0	0	0	184	8,000	0	8,184
Land Acquisition/Improvements	1,313	0	0	0	0	0	0	0	1,313
Planning and Design	0	0	0	0	0	494	0	0	494
Project Administration	21	0	0	0	0	80	141	0	242
TOTAL EXPENDITURES:	1,334	0	0	0	0	859	8,141	0	10,334

NORTH DADE REGIONAL LIBRARY

PROJECT #: 903670



DESCRIPTION: Renovate and rehabilitate the North Dade Regional Library to include roof replacement, chiller, new flooring, and expansion of young adult area
 LOCATION: 2455 NW 183 St District Located: 1
 Miami Gardens District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	1,900	387	0	0	0	0	0	2,287
BBC GOB Series 2013A	13	0	0	0	0	0	0	0	13
TOTAL REVENUES:	13	1,900	387	0	0	0	0	0	2,300
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	1,483	305	0	0	0	0	0	1,788
Permitting	0	46	0	0	0	0	0	0	46
Planning and Design	0	306	32	0	0	0	0	0	338
Project Administration	13	65	50	0	0	0	0	0	128
TOTAL EXPENDITURES:	13	1,900	387	0	0	0	0	0	2,300

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

CORAL REEF BRANCH LIBRARY

PROJECT #: 904340



DESCRIPTION: Renovate and rehabilitate Coral Reef Branch Library
 LOCATION: 9211 Coral Reef Dr
 Unincorporated Miami-Dade County

District Located: 8
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	570	0	0	0	570
TOTAL REVENUES:	0	0	0	0	570	0	0	0	570
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	485	0	0	0	485
Permitting	0	0	0	0	10	0	0	0	10
Planning and Design	0	0	0	0	47	0	0	0	47
Project Administration	0	0	0	0	28	0	0	0	28
TOTAL EXPENDITURES:	0	0	0	0	570	0	0	0	570

EDISON BRANCH LIBRARY

PROJECT #: 904360

DESCRIPTION: Renovate and rehabilitate the Edison Branch Library to include HVAC replacement, new flooring, and new windows
 LOCATION: 531 NW 62 St
 City of Miami

District Located: 3
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	835	0	0	0	0	0	0	835
TOTAL REVENUES:	0	835	0	0	0	0	0	0	835
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	741	0	0	0	0	0	0	741
Planning and Design	0	84	0	0	0	0	0	0	84
Project Administration	0	10	0	0	0	0	0	0	10
TOTAL EXPENDITURES:	0	835	0	0	0	0	0	0	835

CULMER/OVERTOWN BRANCH LIBRARY

PROJECT #: 904520

DESCRIPTION: Upgrade bathrooms to meet ADA compliance requirements
 LOCATION: 350 NW 13 St
 City of Miami

District Located: 3
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	235	0	0	0	0	235
Capital Asset Series 2007 Bond Proceeds	91	0	0	0	0	0	0	0	91
TOTAL REVENUES:	91	0	0	235	0	0	0	0	326
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	90	0	0	235	0	0	0	0	325
Technology Hardware/Software	1	0	0	0	0	0	0	0	1
TOTAL EXPENDITURES:	91	0	0	235	0	0	0	0	326

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

WEST DADE REGIONAL LIBRARY

PROJECT #: 906200

DESCRIPTION: Renovate and rehabilitate the West Dade Branch Library to include HVAC replacement, upgrades to terraces, and develop a young adult area
 LOCATION: 9445 Coral Way District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	240	720	0	0	0	0	0	0	960
BBC GOB Series 2014A	20	0	0	0	0	0	0	0	20
TOTAL REVENUES:	260	720	0	0	0	0	0	0	980
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	249	648	0	0	0	0	0	0	897
Planning and Design	7	50	0	0	0	0	0	0	57
Project Administration	4	22	0	0	0	0	0	0	26
TOTAL EXPENDITURES:	260	720	0	0	0	0	0	0	980

NORTH CENTRAL BRANCH LIBRARY

PROJECT #: 906620

DESCRIPTION: Renovate and rehabilitate the North Central Branch Library
 LOCATION: 9590 NW 27 Ave District Located: 2
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	620	0	0	0	620
TOTAL REVENUES:	0	0	0	0	620	0	0	0	620
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	485	0	0	0	485
Planning and Design	0	0	0	0	120	0	0	0	120
Project Administration	0	0	0	0	15	0	0	0	15
TOTAL EXPENDITURES:	0	0	0	0	620	0	0	0	620

DORAL BRANCH LIBRARY

PROJECT #: 906640

DESCRIPTION: Construct a 15,000 square foot branch library in the Doral area
 LOCATION: To Be Determined District Located: 12
 Doral District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	9,000	0	0	9,000
Miami-Dade Library Taxing District	27	0	0	0	0	0	0	0	27
TOTAL REVENUES:	27	0	0	0	0	9,000	0	0	9,027
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Art Allowance	0	0	0	0	0	11	0	0	11
Construction	0	0	0	0	0	5,901	0	0	5,901
Land Acquisition/Improvements	0	0	0	0	0	2,000	0	0	2,000
Permitting	27	0	0	0	0	0	0	0	27
Planning and Design	0	0	0	0	0	1,088	0	0	1,088
TOTAL EXPENDITURES:	27	0	0	0	0	9,000	0	0	9,027

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$1,600,000

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

NORTH SHORE BRANCH LIBRARY

PROJECT #: 906880

DESCRIPTION: Renovate and rehabilitate the North Shore Branch Library
 LOCATION: 7501 Collins Ave District Located: 4
 Miami Beach District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	355	0	0	0	0	0	355
TOTAL REVENUES:	0	0	355	0	0	0	0	0	355
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	301	0	0	0	0	0	301
Permitting	0	0	6	0	0	0	0	0	6
Planning and Design	0	0	48	0	0	0	0	0	48
TOTAL EXPENDITURES:	0	0	355	0	0	0	0	0	355

COCONUT GROVE BRANCH LIBRARY

PROJECT #: 907690

DESCRIPTION: Renovate and rehabilitate the Coconut Grove Branch Library to include HVAC replacement, upgrades to lighting and veranda, and refurbishment of the reading room and children's area
 LOCATION: 2875 McFarlane Rd District Located: 7
 City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	325	0	0	0	0	0	0	325
Capital Asset Series 2007 Bond Proceeds	278	0	0	0	0	0	0	0	278
TOTAL REVENUES:	278	325	0	0	0	0	0	0	603
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	24	325	0	0	0	0	0	0	349
Planning and Design	254	0	0	0	0	0	0	0	254
TOTAL EXPENDITURES:	278	325	0	0	0	0	0	0	603

KILLIAN BRANCH LIBRARY

PROJECT #: 908050

DESCRIPTION: Construct a 15,000 square foot branch library in the Killian area
 LOCATION: 11162 SW 87 Ct District Located: 7
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	8,986	0	0	0	0	8,986
BBC GOB Series 2005A	12	0	0	0	0	0	0	0	12
BBC GOB Series 2008B	2	0	0	0	0	0	0	0	2
Miami-Dade Library Taxing District	1,366	0	0	0	0	0	0	0	1,366
TOTAL REVENUES:	1,380	0	0	8,986	0	0	0	0	10,366
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Art Allowance	0	0	0	91	0	0	0	0	91
Construction	0	0	0	7,957	0	0	0	0	7,957
Land Acquisition/Improvements	1,366	0	0	0	0	0	0	0	1,366
Planning and Design	0	0	0	938	0	0	0	0	938
Project Administration	14	0	0	0	0	0	0	0	14
TOTAL EXPENDITURES:	1,380	0	0	8,986	0	0	0	0	10,366

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$1,600,000

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

KENDALL BRANCH LIBRARY

PROJECT #: 908160

DESCRIPTION: Renovate and rehabilitate the Kendall Branch Library to include HVAC and controls replacement, and roof replacement
 LOCATION: 9101 SW 97 Ave District Located: 7
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	515	0	0	0	0	0	515
Miami-Dade Library Taxing District	358	0	0	0	0	0	0	0	358
TOTAL REVENUES:	358	0	515	0	0	0	0	0	873
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	515	0	0	0	0	0	515
Planning and Design	358	0	0	0	0	0	0	0	358
TOTAL EXPENDITURES:	358	0	515	0	0	0	0	0	873

LITTLE RIVER BRANCH LIBRARY

PROJECT #: 9010560

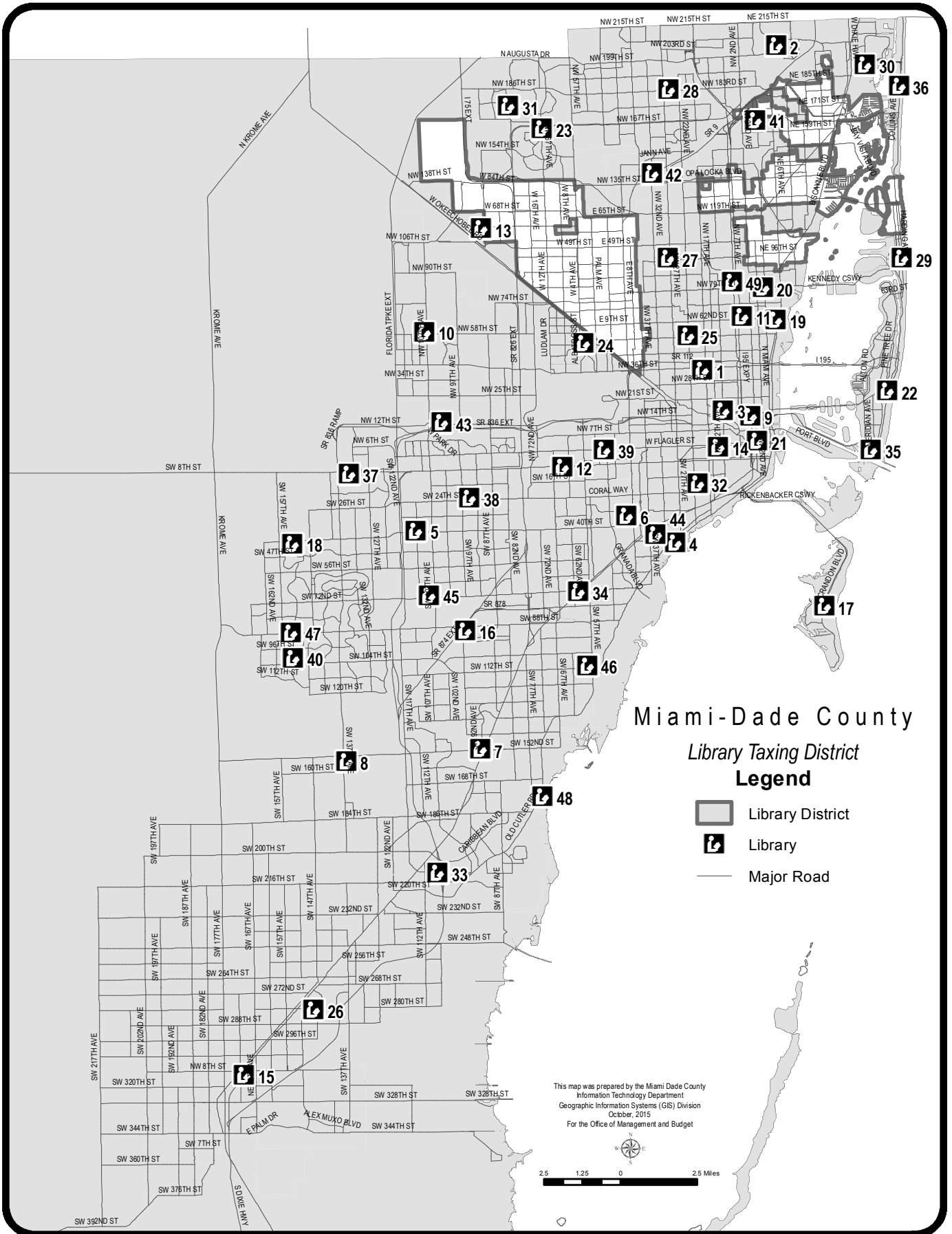
DESCRIPTION: Purchase land, demolish existing building, and site stabilization of future site for the new 13,000 square foot Little River Library
 LOCATION: 110 NE 79 St District Located: 3
 City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	645	645
Capital Asset Series 2007 Bond Proceeds	1,697	0	0	0	0	0	0	0	1,697
Miami-Dade Library Taxing District	202	0	0	0	0	0	0	0	202
TOTAL REVENUES:	1,899	0	0	0	0	0	0	645	2,544
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	252	0	0	0	0	0	0	645	897
Land Acquisition/Improvements	1,584	0	0	0	0	0	0	0	1,584
Permitting	2	0	0	0	0	0	0	0	2
Project Administration	61	0	0	0	0	0	0	0	61
TOTAL EXPENDITURES:	1,899	0	0	0	0	0	0	645	2,544

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
SOUTH DADE REGIONAL - REPLACE HVAC SYSTEM	10750 SW 211 St	950
COCONUT GROVE - VARIOUS IMPROVEMENTS	2875 McFarlane Rd	325
CORAL GABLES - VARIOUS IMPROVEMENTS	3443 Segovia St	400
ALLAPATTAH - VARIOUS IMPROVEMENTS	1799 NW 35 St	450
LEMON CITY - REPLACE HVAC SYSTEM	430 NE 61 St	450
CULMER/OVERTOWN - REPLACE HVAC SYSTEM	350 NW 13 St	200
SOUTH MIAMI - REPLACE HVAC	6000 Sunset Dr	200
KEY BISCAYNE - VARIOUS IMPROVEMENTS	299 Crandon Blvd	120
KENDALL - VARIOUS IMPROVEMENTS	9101 SW 97 Ave	450
HOMESTEAD - REPLACE AC UNITS	700 N Homestead Blvd	200
SOUTH DADE REGIONAL - REFURBISH CHILDREN'S ROOM	10750 SW 211 St	225
NORTH CENTRAL - VARIOUS IMPROVEMENTS	9590 NW 27 Ave	350
UNFUNDED TOTAL		4,320

FY 2015-16 Adopted Budget and Multi-Year Capital Plan



FY 2015-16 Adopted Budget and Multi-Year Capital Plan

Miami-Dade Public Library System

- | | | | |
|----|---|----|--|
| 1 | Allapattah Branch
1799 NW 35 St, Miami 33142 | 26 | Naranja Branch
14850 SW 280 St, Miami 33032 |
| 2 | California Club Branch
700 Ives Dairy Rd, Miami 33179 | 27 | North Central Branch
9590 NW 27 Ave, Miami 33147 |
| 3 | Civic Center Branch
1501 NW 12 Ave, Miami 33136 | 28 | North Dade Regional
2455 NW 183 St, Miami 33056 |
| 4 | Coconut Grove Branch
2875 McFarlane Rd, Miami 33133 | 29 | North Shore Branch
7501 Collins Ave, Miami Beach 33141 |
| 5 | Concord Branch
3882 SW 112 Ave, Miami 33165 | 30 | Northeast Dade – Aventura Branch
2930 Aventura Blvd, Aventura 33180 |
| 6 | Coral Gables Branch
3443 Segovia St, Coral Gables 33134 | 31 | Palm Springs North Branch
17601 NW 78 Ave, Miami 33015 |
| 7 | Coral Reef Branch
9211 Coral Reef Dr, Miami 33157 | 32 | Shenandoah Branch
2111 SW 19 St, Miami 33145 |
| 8 | Country Walk Branch
15433 SW 137 Ave, Miami 33177 | 33 | South Dade Regional
10750 SW 211 St, Miami 33189 |
| 9 | Culmer/Overtown Branch
350 NW 13 St, Miami 33136 | 34 | South Miami Branch
6000 Sunset Dr, South Miami 33143 |
| 10 | Doral Branch
10785 NW 58 St, Doral 33178 | 35 | South Shore Branch
131 Alton Rd, Miami Beach 33139 |
| 11 | Edison Center Branch
531 NW 62 St, Miami 33150 | 36 | Sunny Isles Beach Branch
18070 Collins Ave, Sunny Isles Beach 33160 |
| 12 | Fairlawn Branch
6376 SW 8 St, West Miami 33144 | 37 | Tamiami Branch
13250 SW 8 St, Miami 33184 |
| 13 | Hialeah Gardens Branch
11300 NW 87 Ct, Hialeah Gardens 33018 | 38 | West Dade Regional
9445 Coral Way, Miami 33165 |
| 14 | Hispanic Branch
1398 SW 1 St, Miami 33135 | 39 | West Flagler Branch
5050 W Flagler St, Miami 33134 |
| 15 | Homestead Branch
700 N Homestead Blvd, Homestead 33030 | 40 | West Kendall Regional
10201 Hammocks Blvd, Miami 33196 |
| 16 | Kendall Branch
9101 SW 97 Ave, Miami 33176 | 41 | Golden Glades Branch
100 NE 166 St, Miami 33162 |
| 17 | Key Biscayne Branch
299 Crandon Blvd, Key Biscayne 33149 | 42 | Opa-locka Branch
780 Fisherman St, Opa-Locka 33054 |
| 18 | Lakes of the Meadow Branch
4284 SW 152 Ave, Miami 33185 | 43 | International Mall Branch
10315 NW 12 St, Miami 33172 |
| 19 | Lemon City Branch
430 NE 61 St, Miami 33137 | 44 | Virrick Park Branch
3255 Plaza St, Miami 33133 |
| 20 | Little River Branch
160 NE 79 St, Miami 33138 | 45 | Sunset Branch
10855 SW 72 St, Miami 33173 |
| 21 | Main Library
101 W Flagler St, Miami 33130 | 46 | Pinecrest Branch
5835 SW 111 St, Pinecrest 33156 |
| 22 | Miami Beach Regional
227 22 St, Miami Beach 33139 | 47 | Kendale Lakes Branch
15205 SW 88 St, Miami 33196 |
| 23 | Miami Lakes Branch
6699 Windmill Gate Rd, Miami Lakes 33014 | 48 | Palmetto Bay Branch
17641 Old Cutler Rd, Miami 33157 |
| 24 | Miami Springs Branch
401 Westward Dr, Miami Springs 33166 | 49 | Arcola Lakes Branch
8240 NW 7 Ave, Miami 33150 |
| 25 | Model City Branch
2211 NW 54 St, Miami 33142 | | |