

# FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

## Internal Services

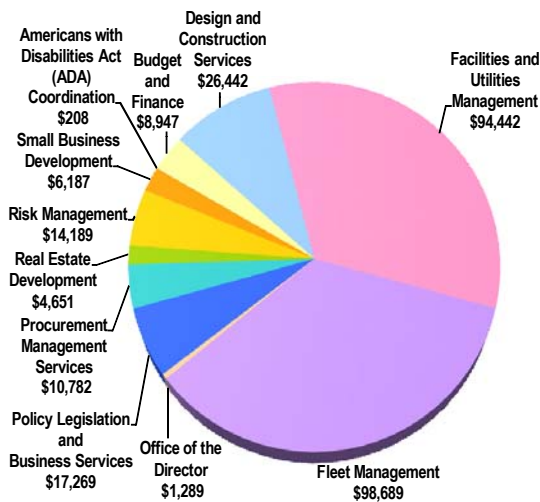
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, Countywide vendor services, facility management, design and construction management, fleet management, risk management, surplus property disposition services, capital inventory management, and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation, and parking services.

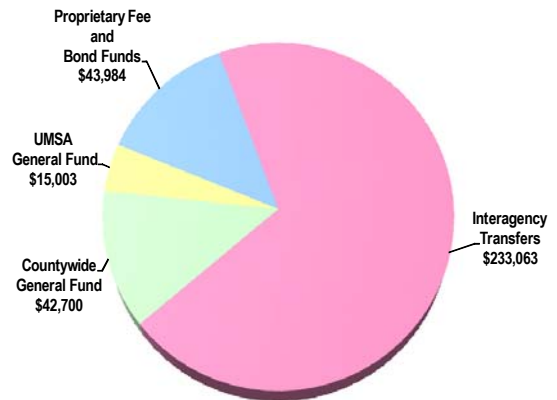
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations, the Commission on Disability Issues (CODI), and Miami-Dade County residents and visitors.

## FY 2015-16 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)

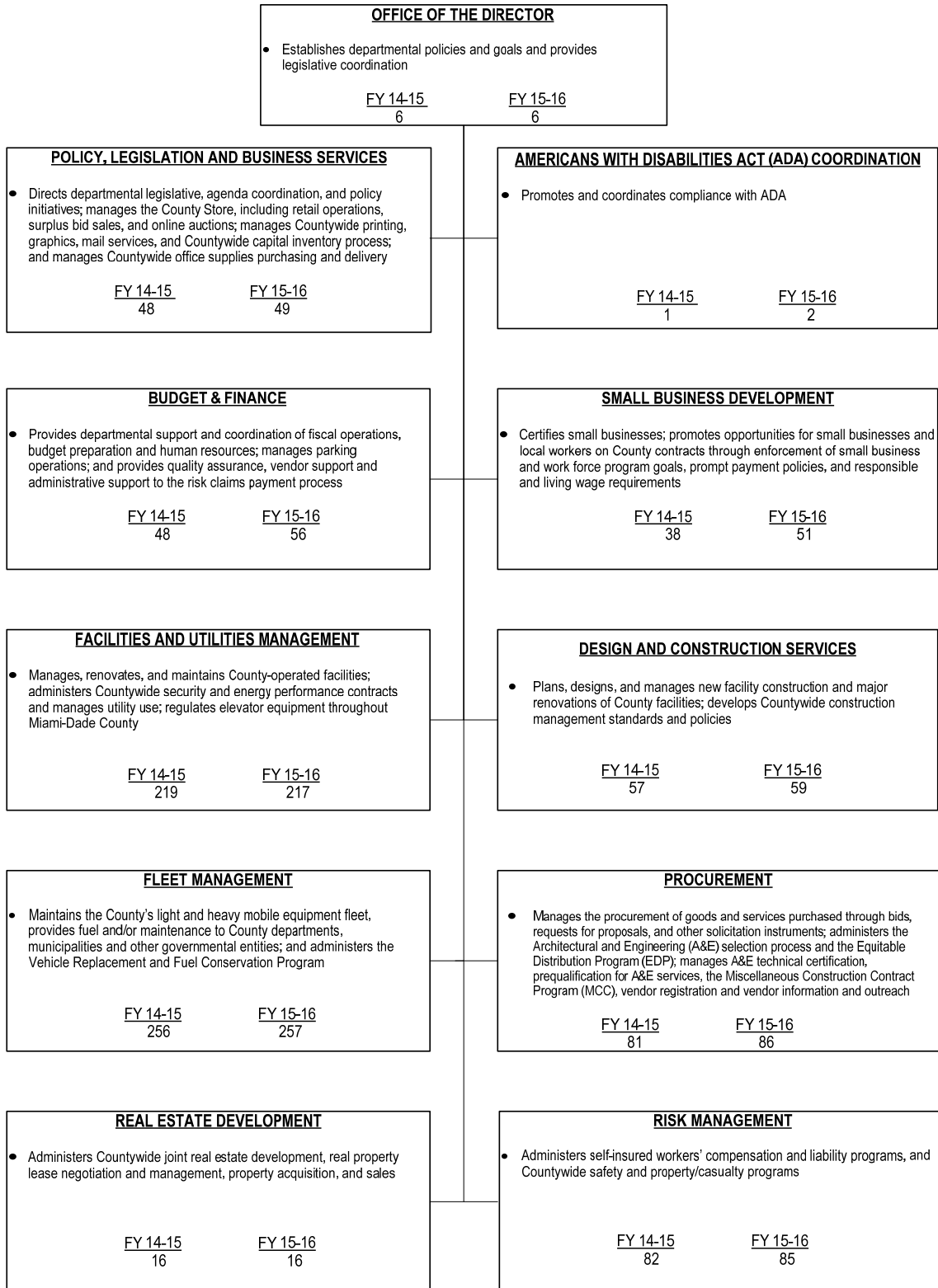


**Revenues by Source**  
(dollars in thousands)



# FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2015-16 total number of full-time equivalent positions is 916 FTEs

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Adopted FY 15-16
<b>Revenue Summary</b>				
General Fund Countywide	40,288	36,821	42,762	42,700
General Fund UMSA	13,427	12,852	15,025	15,003
Fees for Services	0	8	0	0
Interest Income	41	29	22	22
Carryover	61,173	66,356	35,383	32,838
External Fees	1,276	1,245	908	908
Municipal Fines	486	214	250	216
User Access Program Fees	11,554	13,026	9,052	10,000
Other Revenues	904	3,598	4,969	4,826
Internal Service Charges	191,699	205,169	220,267	225,996
Interagency Transfers	8,371	1,117	1,628	2,241
<b>Total Revenues</b>	<b>329,219</b>	<b>340,435</b>	<b>330,266</b>	<b>334,750</b>
<b>Operating Expenditures Summary</b>				
Salary	58,760	54,277	60,042	63,551
Fringe Benefits	14,994	15,810	17,663	19,980
Court Costs	7	3	6	7
Contractual Services	40,167	39,516	47,448	48,865
Other Operating	87,588	87,923	94,511	82,428
Charges for County Services	19,263	32,838	38,046	52,572
Grants to Outside Organizations	0	0	0	0
Capital	3,481	9,152	15,321	15,692
<b>Total Operating Expenditures</b>	<b>224,260</b>	<b>239,519</b>	<b>273,037</b>	<b>283,095</b>
<b>Non-Operating Expenditures Summary</b>				
Transfers	5,010	1,877	1,214	373
Distribution of Funds In Trust	421	24	681	922
Debt Service	36,419	46,902	43,301	40,632
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	12,033	9,728
<b>Total Non-Operating Expenditures</b>	<b>41,850</b>	<b>48,803</b>	<b>57,229</b>	<b>51,655</b>

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 14-15	Adopted FY 15-16	Budget FY 14-15	Adopted FY 15-16
<b>Strategic Area: General Government</b>				
Office of the Director	1,276	1,289	6	6
Policy Legislation and Business Services	16,582	17,269	48	49
Americans with Disabilities Act (ADA) Coordination	162	208	1	2
Budget and Finance	8,598	8,947	48	56
Small Business Development	4,323	6,187	38	51
Design and Construction Services	12,872	26,442	57	59
Facilities and Utilities Management	89,319	94,442	219	217
Fleet Management	110,678	98,689	256	257
Procurement Management Services	10,692	10,782	81	86
Real Estate Development	4,596	4,651	16	16
Risk Management	13,939	14,189	82	85
<b>Total Operating Expenditures</b>	<b>273,037</b>	<b>283,095</b>	<b>852</b>	<b>884</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Actual FY 14-15	Budget FY 15-16
Advertising	46	55	54	57	66
Fuel	38,129	36,779	40,589	24,601	28,813
Overtime	1,248	2,004	1,601	2,283	2,173
Rent	9,126	8,824	9,241	8,524	9,275
Security Services	15,484	16,616	21,480	16,825	21,670
Temporary Services	989	893	975	1,289	1,303
Travel and Registration	38	17	88	36	111
Utilities	12,730	12,372	14,397	14,240	15,011

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director provides overall strategy, policy, and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities

### **DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES**

Manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing, graphics, and mail services.

#### **Strategic Objectives - Measures**

- GG5-1: Acquire "best value" goods and services in a timely manner

Objectives	Measures		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
			Actual	Actual	Budget	Actual	Target
Provide quality business services	Percentage of customers satisfied with business, graphics, and printing services	OC    ↑	100%	100%	100%	100%	100%

#### **DIVISION COMMENTS**

- During FY 2015-16, the Department expects to be transitioning to a single vendor to provide a web-based ordering system and desktop delivery of office supplies and related products; this is expected to lower costs associated with current methods for provision of office supplies
- In FY 2014-15, the Department added one Accountant 2 position to assist with the controls and reconciliation associated with the sale of obsolete capital assets (\$77,000)

### **DIVISION: AMERICANS WITH DISABILITIES ACT (ADA) COORDINATION**

The ADA Coordinator promotes and coordinates compliance with the ADA, a federal civil rights law.

- Ensures that all County services and programs are accessible to people with disabilities
- Shapes policy to assure compliance with federal civil rights requirements and improve service to people with disabilities
- Develops and conducts ADA compliance and disability training and provides staff support for the Commission on Disability Issues (CODI)
- Administers disabled permit parking fines and distributes to municipalities
- Provides oversight of the County's barrier removal capital projects and technical training to capital department staff

#### **DIVISION COMMENTS**

- The FY 2015-16 Adopted Budget includes the addition of one Office Support Specialist 2 position to assist with CODI meetings, ADA compliance plan development, municipal parking reimbursements, and various other functions (\$40,000)

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: BUDGET AND FINANCE**

The Budget and Finance Division provides departmental support services and manages fiscal operations, budget preparation, parking operations, and the risk claims payment process

- Performs accounts payable and receivable, budget coordination, and financial reporting functions
- Formulates and manages departmental business plan, performance measures, and budget
- Provides human resources support and coordination
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Miami Downtown - Government Center and Civic Center vicinity
- Provides quality assurance, vendor and administrative support to the risk claims payment process

### **Strategic Objectives - Measures**

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Efficiently manage administrative, budget, and personnel functions	Percentage of invoices paid within 30 calendar days of receipt	EF	↑	83%	76%	85%	84%	85%
	Average number of days to process an invoice	EF	↓	11	11	8	10	8

### **DIVISION COMMENTS**

- The FY 2014-15 position count has been corrected to reflect an additional position due to scrivener's error
- In FY 2014-15, the Department added one Accountant 2 position to reconcile different operational units' financial activities and one Personnel Specialist 3 position to support the Personnel unit of the Department (\$153,000)
- In FY 2014-15, the Department added five positions: one Parking Accounting Supervisor, one Administrative Officer 3, one Accountant 1, one Clerk 3 and one Compliance Officer to enhance controls and patron services, and to improve overall parking operations as a result of a comprehensive operations and management review (\$373,000)
- The FY 2015-16 Adopted Budget includes the transfer of one Senior Procurement Contracting Officer position and one Procurement System Specialist position to the Procurement Management Division to streamline the Bid Tracking System management process
- The FY 2015-16 Adopted Budget includes the transfer of one Accountant 2 position from the Facilities and Utilities Management Division to consolidate accounts receivables and enhance supervision over the accounts receivables unit
- The FY 2015-16 Adopted Budget includes the addition of one Business Analyst position to gather data, conduct reviews and analysis, and provide required reports to maximize operational efficiencies (\$91,000)

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: SMALL BUSINESS DEVELOPMENT**

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, Miscellaneous Construction Contracts Program and other contract services on behalf of the County.

- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE), and Disadvantaged Business Enterprises (DBE)
- Analyzes construction, architecture and engineering, and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Coordinates and mediates dispute resolutions for small business program participants
- Provides assistance related to prompt payment issues between departments and small businesses primes and subcontractors
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurement
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program
- Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs, and the County's debarment process

#### **Strategic Objectives - Measures**

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Increase the number of small businesses for optimal participation	Certified Small Businesses	OC	↑	1,539	1,551	1,650	1,580	1,750

- ED4-3: Expand opportunities for small businesses to compete for County contracts

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Increase participation of small businesses in County contracts	Percentage of County contract expenditures with small business goals*	OC	↑	7.5%	9.2%	10%	13.7%	10%
	Percentage of completed projects where small business opportunities were achieved	OP	↑	100%	100%	100%	100%	100%

\*The FY 2014-15 Actual performance measure reflects an increase in the number of projects eligible for placement of small business goals

#### **DIVISION COMMENTS**

- The FY 2015-16 Adopted Budget includes the transfer of two positions from the Procurement Management Division as part of the Department's ongoing reorganization efforts
- In FY 2014-15, the Department added six overage positions: two Technical Assistance Coordinators, one ISD Operations Coordinators and two Senior Professional Service Specialists to support the Division's outreach program and one Contract Certification Specialist 1 to monitor project specifications to ensure compliance with small business requirements prior to award (\$463,000)
- In FY 2014-15, the Department added one SBD Contract Compliance Officer 2 position to monitor the Residents First Training and Employment Program (\$70,000)
- In FY 2014-15, the Department added three positions: one Capital Improvements Project Analyst, one SBD Contract Compliance Officer 1, and one SBD Contract Compliance Officer 2 to support and monitor the American Dream Mall Development project (\$224,000)
- In FY 2014-15, the Department added one Capital Improvements Projects Analyst position to support and monitor the development, improvement, operation, and management agreement of the America Airlines Arena (\$93,000)

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### DIVISION: DESIGN AND CONSTRUCTION SERVICES

The Design and Construction Services Division provides design, construction, space-planning and renovation services.

- Plans, designs, and manages new facility construction and major renovations of County facilities
- Designs and reconfigures interior office space, coordinates departmental relocations and manages the County's Stacking Plan, a comprehensive plan of scheduled departmental relocations
- Provides construction management and administration for major construction projects countywide
- Manages daily work orders from County departments requesting architectural, engineering or construction management
- Designs, fabricates, and installs facility signage

#### Strategic Objectives - Measures

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Provide architectural design and construction services to County departments	Average daily work orders and service tickets assigned per project manager	EF	↑	18	20	25	25	25
	Average quarterly on-going capital projects*	OP	↔	3,493	3,128	3,000	4,600	4,100

\* For FY 2013-14, the Department revised the metrics utilized to measure the average quarterly ongoing capital projects. The FY 2014-15 Actual and the FY 2015-16 Target performance measure increased due to the addition of the Graphic Unit's activity to the section

#### DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes the transfer of two positions from the Facilities and Utilities Management Division as part of the Department's ongoing reorganization efforts

### DIVISION: FACILITIES AND UTILITIES MANAGEMENT

The Facilities and Utilities Management Division manages and maintains County operated facilities.

- Manages and maintains facilities totaling more than six million square feet of office, data center, court, warehouse, and other space
- Administers Countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Regulates public and private elevator equipment in Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts Countywide
- Administers the County's Energy Performance Contracting Program; works in close collaboration with other agencies on Countywide sustainability initiatives
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations, and maintenance of County-operated facilities

#### Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Provide efficient facility maintenance services	Total operating expenses per square foot*	EF	↓	\$7.69	\$7.25	\$8.00	\$8.81	\$8.81

\*FY 2013-14 Actual adjusted after Building Owners and Managers Association (BOMA) final report; Budget and Target numbers are based upon industry standards using the BOMA expense amounts

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

<ul style="list-style-type: none"> <li>NI4-1: Ensure buildings are safer</li> </ul>								
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Provide timely and reliable elevator inspection services	Percentage of regulated elevators with valid current Certificates of Operation	EF	↑	90%	89%	91%	86%	91%

### DIVISION COMMENTS

- In FY 2014-15, the Department transferred one Accountant 2 position to the Budget and Finance Division to consolidate accounts receivables and enhance supervision over the Accounts Receivables unit
- In FY 2015-16, the Department will continue the County's commitment to provide the Greater Miami Service Corps assorted lawn maintenance and other facilities upkeep projects (\$50,000)
- The FY 2015-16 Adopted Budget includes the transfer of two positions to the Design and Construction Services Division as part of the Department's ongoing reorganization efforts
- The FY 2015-16 Adopted Budget includes the addition of one full-time ISD Manager position, three part-time Maintenance Mechanic positions, and one part-time Building Maintenance Supervisor position to resolve contractual disputes, supervise the Elevator Contract Specialists and perform required preventative building maintenance (\$274,000)

### **DIVISION: FLEET MANAGEMENT**

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities, and other governmental bodies
- Reviews or develops diverse mobile equipment specifications leading to vehicle purchases
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel, and related vehicle services

### **Strategic Objectives - Measures**

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Provide well maintained County vehicles	Percentage of selected heavy equipment repairs that surpass industry standards*	EF	↑	80%	84%	85%	91%	85%
	Percentage of selected light equipment repairs that surpass industry standards*	EF	↑	64%	68%	72%	66%	72%

\*FY 2012-13 and FY 2013-14 Actuals were adjusted as a result of a change in the data compilation; information is based on comparing in-house repair times vs. industry standards

### DIVISION COMMENTS

- In FY 2015-16 the Department will continue to seek opportunities to centralize heavy fleet maintenance operations throughout the County
- The FY 2015-16 Adopted Budget includes the addition of one Fleet Management Clerk to perform data verification and clerical support resulting from the implementation of a new fleet management software system (\$52,000)



## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: PROCUREMENT MANAGEMENT SERVICES**

The Procurement Management Services Division manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments; administers the Architectural & Engineering selection process, and the Equitable Distribution Program.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP), and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process, or procedures impede competition
- Provides outreach and customer service to vendors and other County departments

### **Strategic Objectives - Measures**

- ED5-1: Provide adequate public infrastructure that is supportive of new and existing businesses

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Increase usage of the Equitable Distribution Program (EDP)	Average calendar days to process EDP Professional Service Agreements	EF	↓	6	17	8	8	8
	Number of EDP requests for consulting services received	IN	↔	245	173	120	205	160

- GG5-1: Acquire "best value" goods and services in a timely manner

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Reduce processing times for bids and RFPs; promote full and open competition	Number of Active Contracts*	IN	↔	1,223	1,176	1,250	913	1,050
Streamline the A&E selection process	Average calendar days to complete A&E selection process	EF	↓	110	191	120	203	180

\* The FY 2014-15 Actual performance measure has been reduced as a result of the Department's efforts to eliminate non-competitive contracts and consolidating contracts

### **DIVISION COMMENTS**

- The FY 2015-16 Adopted Budget includes a transfer of \$1 million in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division
- The FY 2015-16 Adopted Budget includes the transfer of one Senior Procurement Contracting Officer and one Procurement System Specialist from the Budget and Finance Division to streamline the Bid Tracking System management process
- The FY 2015-16 Adopted Budget includes the transfer of two positions to the Small Business Development Division as part of the Department's ongoing reorganization efforts
- In FY 2014-15, the Department added one Architect and Engineer Consultant Selection Coordinator position to support the Water And Sewer Department Multi-Year Capital Improvements Program (\$97,000)
- The FY 2015-16 Adopted Budget includes the addition of four positions: one ISD Service Clerk, one Administrative Secretary, one Procurement Contracting Officer 1, and one Administrative Officer 1 to assist with the Division's clerical duties, support administrative duties of the Purchasing Section, and to support procurement activities within the Professional Service Section, which will eliminate the need to use contract employees (\$218,000)

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### DIVISION: REAL ESTATE DEVELOPMENT

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management, and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects

#### Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Manage real estate transactions	Value of surplus property sold (in thousands)*	EF	↑	\$1,042	\$1,491	\$1,000	\$1,758	\$5,400
	Number of GOB affordable housing units placed in service	EF	↑	203	432	354	346	305

\* The FY 2015-16 Target performance measure includes an anticipated one time land sale of \$4.4 million which was delayed from FY 2014-15

### DIVISION: RISK MANAGEMENT

The Risk Management Division administers Countywide and self-insurance programs and related loss prevention activities.

- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program

#### Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Improve general liability claims management process	Subrogation collections (in thousands)*	OP	↔	\$1,929	\$1,849	\$1,600	\$2,922	\$1,900

\* The FY 2014-15 Actual performance measure increased due to an unanticipated one time recovery

#### DIVISION COMMENTS

- In FY 2015-16, the Risk Management Division will continue to fund two positions in the Public Works and Waste Management Department (PWWW) and also fund two additional positions that are being transferred: one Senior Professional Engineer and one Traffic Analyst 2; these four positions will help maintain the traffic lights and signage system to minimize the County's risk exposure from system malfunctions
- In FY 2015-16, Risk Management will continue to reimburse the County Attorney's Office for legal support in workers' compensation and tort cases (\$3.8 million)
- The FY 2015-16 Adopted Budget includes five additional positions: one Liability Claims Coordinator, three Workers Compensation Claims Adjusters and one Risk Management Safety Officer to monitor liability claims, comply with new state statutes and auditing standards related to workman's compensation, to address construction worksite safety and to significantly mitigate cases and costs related to liability issues (\$408,000)
- In FY 2015-16, it is anticipated that the County will enter into a contract for a turn-key Comprehensive Claims Management System with one vendor to realize efficiencies

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
<b>Revenue</b>									
BBC GOB Series 2011A	22,423	0	0	0	0	0	0	0	22,423
User Access Program	0	363	0	0	0	0	0	0	363
FUMD Work Order Fund	147	443	0	0	0	0	0	0	590
BBC GOB Financing	22,381	24,896	9,350	5,769	2,300	401	0	30,863	95,960
BBC GOB Series 2008B	1,062	0	0	0	0	0	0	0	1,062
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
Department Operating Revenue	3,276	4,005	0	0	0	0	0	0	7,281
BBC GOB Series 2008B-1	3,711	0	0	0	0	0	0	0	3,711
BBC GOB Series 2013A	8,865	0	0	0	0	0	0	0	8,865
BBC GOB Series 2005A	24,759	0	0	0	0	0	0	0	24,759
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
BBC GOB Series 2014A	17,937	0	0	0	0	0	0	0	17,937
Capital Asset Series 2007 Bond Proceeds	42,778	0	0	0	0	0	0	0	42,778
Total:	217,658	29,707	9,350	5,769	2,300	401	0	30,863	296,048
<b>Expenditures</b>									
<b>Strategic Area: PS</b>									
Computer and Systems Automation	0	0	0	0	0	0	0	600	600
<b>Strategic Area: RC</b>									
Facility Improvements	0	0	0	0	0	0	0	2,465	2,465
<b>Strategic Area: HH</b>									
Community Development Projects	58,771	19,257	4,540	0	0	0	0	2,760	85,328
<b>Strategic Area: ED</b>									
Community Development Projects	711	501	2,794	4,094	0	0	0	0	8,100
<b>Strategic Area: GG</b>									
ADA Accessibility Improvements	2,908	250	300	1,275	2,300	401	0	0	7,434
Computer and Systems Automation	0	1,955	0	0	0	0	0	0	1,955
Departmental Information Technology Projects	0	363	0	0	0	0	0	0	363
Facility Improvements	13,468	3,668	1,716	400	0	0	0	0	19,252
Fleet Improvements	2,956	2,050	0	0	0	0	0	0	5,006
New Facilities	127,814	3,102	6,091	0	0	0	0	25,038	162,045
Physical Plant Improvements	1,837	1,663	0	0	0	0	0	0	3,500
Total:	208,465	32,809	15,441	5,769	2,300	401	0	30,863	296,048

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2014-15, the Judge Seymour Gelber and Judge William E. Gladstone Miami-Dade Children's Courthouse opened and is operational
- In FY 2014-15, the Department completed the construction of the Historic Hampton House Restoration
- In FY 2015-16, the Department will continue working with the Community Action and Human Services Department on the planning and design of the Wynwood/Allapattah Regional Neighborhood Service Center (\$15 million in total project cost, \$5.959 million in FY 2015-16) and the Culmer/Overtown Neighborhood Service Center renovations (\$7.5 million in total project cost, \$2.5 million in FY 2015-16)
- In FY 2015-16, the Department will continue to provide oversight of barrier removal capital projects to ensure access to programs and services in County facilities for people with disabilities (\$250,000 from Building Better Communities General Obligation Bond)
- In FY 2015-16, the Department will continue with the planning and design of additional courtrooms and improvements to the Joseph Caleb Tower and courtroom renovations and continue construction of the Joseph Caleb parking garage to improve accessibility and provide additional parking (\$28.104 million in total project cost, \$8.968 million in FY 2015-16)
- In FY 2015-16, the Department will continue working with Judicial Administration to manage the façade restoration project at the Dade County Courthouse and to administer any emergency capital repairs as necessary
- In FY 2014-15, the Lillie Williams Arcola Head Start Center achieved a "Gold" LEED Rating

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- In FY 2015-16, the Department will continue to work with the Animal Services Department to complete construction of the new Animal Shelter; the facility was designed to achieve a Gold rating under the Leadership in Energy and Environmental Design (LEED) certification; the facility is projected to be open and operational during the second quarter of FY 2015-16

### **FUNDED CAPITAL PROJECTS**

(dollars in thousands)

#### **DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 111991**



DESCRIPTION: Design and construct affordable housing in Commission District 13 - Okeechobee Metrorail Station

LOCATION: 2659 W Okeechobee Rd  
Hialeah

District Located: 13

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	3,038	2,448	0	0	0	0	0	0	5,486
BBC GOB Series 2008B	4	0	0	0	0	0	0	0	4
BBC GOB Series 2008B-1	99	0	0	0	0	0	0	0	99
BBC GOB Series 2011A	3	0	0	0	0	0	0	0	3
<b>TOTAL REVENUES:</b>	<b>3,144</b>	<b>2,448</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,448	2,448	0	0	0	0	0	0	4,896
Planning and Design	596	0	0	0	0	0	0	0	596
Project Administration	100	0	0	0	0	0	0	0	100
<b>TOTAL EXPENDITURES:</b>	<b>3,144</b>	<b>2,448</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,592</b>

#### **DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 111993**



DESCRIPTION: Design and construct affordable housing in Commission District 12 - Lil' Abner Trailer Park

LOCATION: 11239 NW 4 Terr  
Sweetwater

District Located: 12

District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	618	0	0	0	0	0	0	618
BBC GOB Series 2011A	6,454	0	0	0	0	0	0	0	6,454
BBC GOB Series 2013A	3,520	0	0	0	0	0	0	0	3,520
<b>TOTAL REVENUES:</b>	<b>9,974</b>	<b>618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	8,408	528	0	0	0	0	0	0	8,936
Planning and Design	587	0	0	0	0	0	0	0	587
Project Administration	979	90	0	0	0	0	0	0	1,069
<b>TOTAL EXPENDITURES:</b>	<b>9,974</b>	<b>618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS

**PROJECT #: 112040**

DESCRIPTION: Provide funding for abatement of lead, asbestos, and other hazardous materials in mechanical and common areas in buildings older than 15 years

LOCATION: Various Sites	District Located: Countywide
Throughout Miami-Dade County	District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	208	491	355	0	0	0	0	0	1,054
BBC GOB Series 2014A	146	0	0	0	0	0	0	0	146
<b>TOTAL REVENUES:</b>	<b>354</b>	<b>491</b>	<b>355</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	232	464	320	0	0	0	0	0	1,016
Planning and Design	118	20	35	0	0	0	0	0	173
Project Administration	4	7	0	0	0	0	0	0	11
<b>TOTAL EXPENDITURES:</b>	<b>354</b>	<b>491</b>	<b>355</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>

### REDEVELOP RICHMOND HEIGHTS SHOPPING CENTER

**PROJECT #: 112980**

DESCRIPTION: Redevelop the Richmond Heights Shopping Center

LOCATION: 14518 Lincoln Blvd	District Located: 9
Richmond Heights	District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	211	501	2,794	4,094	0	0	0	0	7,600
BBC GOB Series 2008B-1	14	0	0	0	0	0	0	0	14
BBC GOB Series 2011A	13	0	0	0	0	0	0	0	13
BBC GOB Series 2013A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2014A	380	0	0	0	0	0	0	0	380
<b>TOTAL REVENUES:</b>	<b>711</b>	<b>501</b>	<b>2,794</b>	<b>4,094</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,100</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	7	0	2,704	3,540	0	0	0	0	6,251
Furniture Fixtures and Equipment	0	0	0	100	0	0	0	0	100
Land Acquisition/Improvements	335	0	0	0	0	0	0	0	335
Permitting	40	0	0	0	0	0	0	0	40
Planning and Design	210	406	0	0	0	0	0	0	616
Project Administration	90	54	90	354	0	0	0	0	588
Project Contingency	29	41	0	0	0	0	0	0	70
Technology Hardware/Software	0	0	0	100	0	0	0	0	100
<b>TOTAL EXPENDITURES:</b>	<b>711</b>	<b>501</b>	<b>2,794</b>	<b>4,094</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,100</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

**DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 112985**



DESCRIPTION: Design and construct affordable housing in Commission District 7 - Gibson Center  
 LOCATION: Various Sites  
 Various Sites

District Located: 7  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	6,618	474	0	0	0	0	0	0	7,092
BBC GOB Series 2014A	3,500	0	0	0	0	0	0	0	3,500
<b>TOTAL REVENUES:</b>	<b>10,118</b>	<b>474</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	9,593	474	0	0	0	0	0	0	10,067
Planning and Design	325	0	0	0	0	0	0	0	325
Project Administration	200	0	0	0	0	0	0	0	200
<b>TOTAL EXPENDITURES:</b>	<b>10,118</b>	<b>474</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

**MAIN BRANCH LIBRARY AND CULTURAL CENTER PLAZA**

**PROJECT #: 112987**

DESCRIPTION: Renovate and remodel the Cultural Center Plaza as well as the first floor of the Main Branch Library to include new flooring and children's area  
 LOCATION: 101 W Flagler St  
 City of Miami

District Located: 5  
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	1,765	1,765
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,765</b>	<b>1,765</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	1,462	1,462
Planning and Design	0	0	0	0	0	0	0	180	180
Project Administration	0	0	0	0	0	0	0	123	123
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,765</b>	<b>1,765</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES

**PROJECT #:** 113020



**DESCRIPTION:** Replace obsolete Building Energy Management System and expand it to monitor all buildings managed by Internal Services Department

**LOCATION:** Various Sites  
Various Sites

**District Located:**  
**District(s) Served:**

Countywide  
Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,249	300	561	0	0	0	0	0	2,110
BBC GOB Series 2005A	110	0	0	0	0	0	0	0	110
BBC GOB Series 2008B	73	0	0	0	0	0	0	0	73
BBC GOB Series 2008B-1	2,086	0	0	0	0	0	0	0	2,086
BBC GOB Series 2011A	3,084	0	0	0	0	0	0	0	3,084
BBC GOB Series 2013A	410	0	0	0	0	0	0	0	410
BBC GOB Series 2014A	327	0	0	0	0	0	0	0	327
<b>TOTAL REVENUES:</b>	<b>7,339</b>	<b>300</b>	<b>561</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	5,788	300	561	0	0	0	0	0	6,649
Permitting	90	0	0	0	0	0	0	0	90
Planning and Design	516	0	0	0	0	0	0	0	516
Project Administration	535	0	0	0	0	0	0	0	535
Project Contingency	410	0	0	0	0	0	0	0	410
<b>TOTAL EXPENDITURES:</b>	<b>7,339</b>	<b>300</b>	<b>561</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,200</b>

### ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES

**PROJECT #:** 113960



**DESCRIPTION:** Acquire or construct multi-use governmental facilities

**LOCATION:** Various Sites  
Various Sites

**District Located:**  
**District(s) Served:**

Countywide  
Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	85	0	0	0	0	0	0	14,648	14,733
BBC GOB Series 2005A	23,775	0	0	0	0	0	0	0	23,775
BBC GOB Series 2008B	14	0	0	0	0	0	0	0	14
BBC GOB Series 2008B-1	223	0	0	0	0	0	0	0	223
BBC GOB Series 2011A	75	0	0	0	0	0	0	0	75
BBC GOB Series 2013A	9	0	0	0	0	0	0	0	9
BBC GOB Series 2014A	171	0	0	0	0	0	0	0	171
<b>TOTAL REVENUES:</b>	<b>24,352</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,648</b>	<b>39,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	558	0	0	0	0	0	0	4,150	4,708
Land Acquisition/Improvements	23,775	0	0	0	0	0	0	9,648	33,423
Planning and Design	3	0	0	0	0	0	0	500	503
Project Administration	16	0	0	0	0	0	0	350	366
<b>TOTAL EXPENDITURES:</b>	<b>24,352</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,648</b>	<b>39,000</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

**AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM**

**PROJECT #: 114964**

DESCRIPTION: Remove architectural barriers in County parks and County-owned buildings to increase access for people with disabilities  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	191	250	300	1,275	2,300	401	0	0	4,717
BBC GOB Series 2005A	720	0	0	0	0	0	0	0	720
BBC GOB Series 2008B	900	0	0	0	0	0	0	0	900
BBC GOB Series 2008B-1	586	0	0	0	0	0	0	0	586
BBC GOB Series 2011A	368	0	0	0	0	0	0	0	368
BBC GOB Series 2013A	84	0	0	0	0	0	0	0	84
BBC GOB Series 2014A	59	0	0	0	0	0	0	0	59
<b>TOTAL REVENUES:</b>	<b>2,908</b>	<b>250</b>	<b>300</b>	<b>1,275</b>	<b>2,300</b>	<b>401</b>	<b>0</b>	<b>0</b>	<b>7,434</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,007	0	50	1,160	2,100	361	0	0	5,678
Permitting	41	0	0	0	0	0	0	0	41
Planning and Design	704	175	150	0	0	0	0	0	1,029
Project Administration	156	75	100	115	200	40	0	0	686
<b>TOTAL EXPENDITURES:</b>	<b>2,908</b>	<b>250</b>	<b>300</b>	<b>1,275</b>	<b>2,300</b>	<b>401</b>	<b>0</b>	<b>0</b>	<b>7,434</b>

**DATA PROCESSING CENTER FACILITY REFURBISHMENT**

**PROJECT #: 115820**

DESCRIPTION: General capital improvements to the Data Processing Center  
 LOCATION: 5680 SW 87 Ave District Located: 10  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,745	250	0	0	0	0	0	0	1,995
BBC GOB Series 2005A	112	0	0	0	0	0	0	0	112
BBC GOB Series 2008B	21	0	0	0	0	0	0	0	21
BBC GOB Series 2008B-1	696	0	0	0	0	0	0	0	696
BBC GOB Series 2013A	38	0	0	0	0	0	0	0	38
BBC GOB Series 2014A	38	0	0	0	0	0	0	0	38
Department Operating Revenue	320	0	0	0	0	0	0	0	320
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
FUMD Work Order Fund	147	0	0	0	0	0	0	0	147
<b>TOTAL REVENUES:</b>	<b>3,559</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,809</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,205	186	0	0	0	0	0	0	3,391
Furniture Fixtures and Equipment	33	0	0	0	0	0	0	0	33
Permitting	13	0	0	0	0	0	0	0	13
Planning and Design	81	0	0	0	0	0	0	0	81
Project Administration	227	64	0	0	0	0	0	0	291
<b>TOTAL EXPENDITURES:</b>	<b>3,559</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,809</b>



## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

**DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 115951**



DESCRIPTION: Design and construct affordable housing in Commission District 9 - Caribbean Boulevard, Villa Capri, Richmond Place Townhomes, SBC Senior Housing, and Florida City

LOCATION: Various Sites District Located: 9  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,980	4,991	0	0	0	0	0	1,592	8,563
BBC GOB Series 2005A	20	0	0	0	0	0	0	0	20
BBC GOB Series 2008B	3	0	0	0	0	0	0	0	3
BBC GOB Series 2008B-1	6	0	0	0	0	0	0	0	6
BBC GOB Series 2011A	2,000	0	0	0	0	0	0	0	2,000
<b>TOTAL REVENUES:</b>	<b>4,009</b>	<b>4,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,592</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	912	4,840	0	0	0	0	0	415	6,167
Land Acquisition/Improvements	3,000	0	0	0	0	0	0	1,092	4,092
Planning and Design	0	60	0	0	0	0	0	60	120
Project Administration	97	91	0	0	0	0	0	25	213
<b>TOTAL EXPENDITURES:</b>	<b>4,009</b>	<b>4,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,592</b>	<b>10,592</b>

**DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 115952**



DESCRIPTION: Design and construct affordable housing in Commission District 2 - Northside Metrorail Station, Trade Winds Apartments, and Unallocated District Funds

LOCATION: Various Sites District Located: 2  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	95	0	0	0	0	0	0	92	187
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B	7	0	0	0	0	0	0	0	7
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2013A	2,270	0	0	0	0	0	0	0	2,270
BBC GOB Series 2014A	8,111	0	0	0	0	0	0	0	8,111
<b>TOTAL REVENUES:</b>	<b>10,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,062	0	0	0	0	0	0	92	4,154
Land Acquisition/Improvements	4,139	0	0	0	0	0	0	0	4,139
Planning and Design	2,270	0	0	0	0	0	0	0	2,270
Project Administration	29	0	0	0	0	0	0	0	29
<b>TOTAL EXPENDITURES:</b>	<b>10,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>10,592</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

**DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 115958**



DESCRIPTION: Design and construct affordable housing in Commission District 5 - Porto Allegra, Toscana, Meridian, and Villa Aurora  
 LOCATION: Various Sites District Located: 5  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	2,917	100	0	0	0	0	0	1,076	4,093
BBC GOB Series 2011A	3,156	0	0	0	0	0	0	0	3,156
BBC GOB Series 2013A	291	0	0	0	0	0	0	0	291
BBC GOB Series 2014A	3,052	0	0	0	0	0	0	0	3,052
<b>TOTAL REVENUES:</b>	<b>9,416</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,076</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	6,216	90	0	0	0	0	0	830	7,136
Land Acquisition/Improvements	1,478	0	0	0	0	0	0	0	1,478
Planning and Design	1,321	0	0	0	0	0	0	160	1,481
Project Administration	401	10	0	0	0	0	0	86	497
<b>TOTAL EXPENDITURES:</b>	<b>9,416</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,076</b>	<b>10,592</b>

**DATA PROCESSING AND COMMUNICATIONS CENTER FIRE SUPPRESSION**

**PROJECT #: 116460**

DESCRIPTION: Install water-based pre-action fire suppression system at the Data Processing Center, the Annex, and the Radio Shop  
 LOCATION: 5680 SW 87 Ave District Located: 10  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	600	400	0	0	0	0	0	1,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>600</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	600	400	0	0	0	0	0	1,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>600</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### BUILD OUT AND PURCHASE OF OVERTOWN TOWER 2

**PROJECT #: 116910**



DESCRIPTION: Purchase Overtown Transit Village Tower 2; build out interior, provide equipment, and furnish facility to accommodate County Departments and the State Attorney's office

LOCATION: 100 NW 6 St  
City of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	42,778	0	0	0	0	0	0	0	42,778
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
<b>TOTAL REVENUES:</b>	<b>112,655</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>112,655</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	8,478	2,000	2,920	0	0	0	0	0	13,398
Furniture Fixtures and Equipment	21,227	770	2,692	0	0	0	0	0	24,689
Land Acquisition/Improvements	69,877	0	0	0	0	0	0	0	69,877
Permitting	128	0	0	0	0	0	0	0	128
Planning and Design	2,074	0	320	0	0	0	0	0	2,394
Project Administration	1,254	332	159	0	0	0	0	0	1,745
Project Contingency	424	0	0	0	0	0	0	0	424
<b>TOTAL EXPENDITURES:</b>	<b>103,462</b>	<b>3,102</b>	<b>6,091</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>112,655</b>

### DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

**PROJECT #: 116949**



DESCRIPTION: Design and construct affordable housing in Commission District 10 - Senator Villas, West Dade Library, Vanguardian Village, and Unallocated District Funds

LOCATION: Various Sites  
Various Sites

District Located: 10  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	6,014	4,540	0	0	0	0	0	10,554
BBC GOB Series 2014A	38	0	0	0	0	0	0	0	38
<b>TOTAL REVENUES:</b>	<b>38</b>	<b>6,014</b>	<b>4,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1	5,501	4,490	0	0	0	0	0	9,992
Planning and Design	37	513	0	0	0	0	0	0	550
Project Administration	0	0	50	0	0	0	0	0	50
<b>TOTAL EXPENDITURES:</b>	<b>38</b>	<b>6,014</b>	<b>4,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA

**PROJECT #: 117400**



DESCRIPTION: Acquire or construct future multi-purpose facilities in the Unincorporated Municipal Service Area  
 LOCATION: To Be Determined District Located: Unincorporated Municipal Service Area  
 To Be Determined District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	2,890	2,890
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,890</b>	<b>2,890</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	2,830	2,830
Land Acquisition/Improvements	0	0	0	0	0	0	0	60	60
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,890</b>	<b>2,890</b>

### CULTURAL PLAZA RENOVATION AND REHABILITATION

**PROJECT #: 117480**

DESCRIPTION: Perform structural renovations to include the replacement of plaza tile and re-grout expansion joints  
 LOCATION: 101 W Flagler St District Located: 5  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	700	700
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>700</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	530	530
Planning and Design	0	0	0	0	0	0	0	100	100
Project Contingency	0	0	0	0	0	0	0	70	70
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>700</b>

### DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

**PROJECT #: 117934**



DESCRIPTION: Design and construct affordable housing in Commission District 1 - Georgia Ayers and Lake Vue Oasis  
 LOCATION: Various Sites District Located: 1  
 Various Sites District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	754	20	0	0	0	0	0	0	774
BBC GOB Series 2011A	7,270	0	0	0	0	0	0	0	7,270
BBC GOB Series 2013A	2,030	0	0	0	0	0	0	0	2,030
BBC GOB Series 2014A	518	0	0	0	0	0	0	0	518
<b>TOTAL REVENUES:</b>	<b>10,572</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	7,667	0	0	0	0	0	0	0	7,667
Land Acquisition/Improvements	1,443	0	0	0	0	0	0	0	1,443
Planning and Design	1,378	0	0	0	0	0	0	0	1,378
Project Administration	84	20	0	0	0	0	0	0	104
<b>TOTAL EXPENDITURES:</b>	<b>10,572</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### NEW NORTH DADE GOVERNMENT CENTER

**PROJECT #: 118480**



DESCRIPTION: Construct or acquire a new North Miami-Dade Government Center  
 LOCATION: To Be Determined District Located: 1  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	7,500	7,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	5,571	5,571
Land Acquisition/Improvements	0	0	0	0	0	0	0	1,018	1,018
Planning and Design	0	0	0	0	0	0	0	761	761
Project Administration	0	0	0	0	0	0	0	150	150
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>7,500</b>

### DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

**PROJECT #: 118921**



DESCRIPTION: Design and construct affordable housing in Commission District 6 - Unallocated District Funds  
 LOCATION: Various Sites District Located: 6  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,000	4,592	0	0	0	0	0	0	5,592
<b>TOTAL REVENUES:</b>	<b>1,000</b>	<b>4,592</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	1,000	4,592	0	0	0	0	0	0	5,592
<b>TOTAL EXPENDITURES:</b>	<b>1,000</b>	<b>4,592</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,592</b>

### CENTRAL SUPPORT FACILITY CHILLER

**PROJECT #: 119260**



DESCRIPTION: Replace two existing 1,500-ton chillers at the central support facility  
 LOCATION: 200 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	1,584	1,663	0	0	0	0	0	0	3,247
BBC GOB Series 2013A	97	0	0	0	0	0	0	0	97
BBC GOB Series 2014A	156	0	0	0	0	0	0	0	156
<b>TOTAL REVENUES:</b>	<b>1,837</b>	<b>1,663</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,519	1,513	0	0	0	0	0	0	3,032
Planning and Design	160	0	0	0	0	0	0	0	160
Project Administration	158	150	0	0	0	0	0	0	308
<b>TOTAL EXPENDITURES:</b>	<b>1,837</b>	<b>1,663</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>

## FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

### MEDICAL EXAMINER BUILDING EQUIPMENT REFURBISHMENT

**PROJECT #: 119420**

DESCRIPTION: Refurbish or replace deteriorating building equipment throughout the medical examiner facility  
 LOCATION: 1851 Bob Hope Rd District Located: 3  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	506	1,184	0	0	0	0	0	0	1,690
BBC GOB Series 2005A	6	0	0	0	0	0	0	0	6
BBC GOB Series 2008B	40	0	0	0	0	0	0	0	40
BBC GOB Series 2013A	23	0	0	0	0	0	0	0	23
BBC GOB Series 2014A	1,441	0	0	0	0	0	0	0	1,441
FUMD Work Order Fund	0	443	0	0	0	0	0	0	443
<b>TOTAL REVENUES:</b>	<b>2,016</b>	<b>1,627</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,643</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,440	1,519	0	0	0	0	0	0	2,959
Permitting	46	0	0	0	0	0	0	0	46
Planning and Design	435	0	0	0	0	0	0	0	435
Project Administration	95	108	0	0	0	0	0	0	203
<b>TOTAL EXPENDITURES:</b>	<b>2,016</b>	<b>1,627</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,643</b>

### BUILD OUT SECURITY OPERATIONS AT INTEGRATED COMMAND FACILITY

**PROJECT #: 119670**

DESCRIPTION: Replace security infrastructure in the Security Operations Center to include recorders, alarm monitoring and reporting equipment, cameras, fiber connections, and software necessary to monitor alarms and dispatch security forces  
 LOCATION: 11500 NW 25 St District Located: 12  
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	600	600
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>600</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	480	480
Planning and Design	0	0	0	0	0	0	0	65	65
Project Administration	0	0	0	0	0	0	0	55	55
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>600</b>

### FIRE CODE COMPLIANCE

**PROJECT #: 1110060**

DESCRIPTION: Remove all non-plenum rated cables where required in buildings maintained by the Internal Services Department, on an as-needed basis and as required by the National Fire Protection Association (NFPA) codes and standards  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	200	400	400	400	0	0	0	0	1,400
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	120	400	400	400	0	0	0	0	1,320
Planning and Design	80	0	0	0	0	0	0	0	80
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>

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### FLEET FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS

**PROJECT #:** 1110840

DESCRIPTION: Perform repairs and improvements to existing fleet facilities as needed  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Department Operating Revenue	1,302	1,378	0	0	0	0	0	0	2,680
<b>TOTAL REVENUES:</b>	<b>1,302</b>	<b>1,378</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,680</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,054	1,184	0	0	0	0	0	0	2,238
Planning and Design	127	68	0	0	0	0	0	0	195
Project Administration	121	126	0	0	0	0	0	0	247
<b>TOTAL EXPENDITURES:</b>	<b>1,302</b>	<b>1,378</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,680</b>


### EQUIPMENT MANAGEMENT SYSTEM CONVERSION (EMS)

**PROJECT #:** 6046130

DESCRIPTION: Replacement of EMS system software, system hardware, network, and database  
 LOCATION: Countywide District Located: Countywide  
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Department Operating Revenue	1,654	672	0	0	0	0	0	0	2,326
<b>TOTAL REVENUES:</b>	<b>1,654</b>	<b>672</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,326</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	1,654	672	0	0	0	0	0	0	2,326
<b>TOTAL EXPENDITURES:</b>	<b>1,654</b>	<b>672</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,326</b>

### AUTOMATED FUELING SYSTEM UPGRADE

**PROJECT #:** 200000002 

DESCRIPTION: Upgrade the County's automated fueling system to a windows database and network telecommunications  
 LOCATION: 111 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Department Operating Revenue	0	1,955	0	0	0	0	0	0	1,955
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>1,955</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,955</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	0	1,955	0	0	0	0	0	0	1,955
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>1,955</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,955</b>

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**B2G NOW DIVERSITY MANAGEMENT PROGRAM**

**PROJECT #: 200000077**

DESCRIPTION: Acquire information technology software capable of providing the County with a comprehensive labor compliance, workforce tracking and payroll monitoring solution

LOCATION: 111 NW 1 St  
City of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
User Access Program	0	363	0	0	0	0	0	0	363
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>363</b>
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Project Administration	0	30	0	0	0	0	0	0	30
Technology Hardware/Software	0	333	0	0	0	0	0	0	333
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>363</b>

**UNFUNDED CAPITAL PROJECTS**

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
STEPHEN P. CLARK CENTER - REPLACE SYSTEMS FURNITURE	111 NW 1 St	15,200
ON-GOING FACILITIES REPAIR AND MAINTENANCE	Various Sites	82,000
VARIOUS PARKING IMPROVEMENTS	200 NW 2 Ave	336
911/311 ANSWERPOINT, TECHNOLOGY AND TRAFFIC CENTER (LIGHTSPEED) FUTURE PHASES	11500 NW 25 St	43,700
140 WEST FLAGLER BUILDING - VARIOUS BUILDING IMPROVEMENTS	140 W Flagler St	2,510
HOMESTEAD AIR RESERVE BASE (HARB) - DEMOLITION OF FOUR BUILDINGS	12699 SW 285 St	375
<b>UNFUNDED TOTAL</b>		<b>144,121</b>