



2011-2012

Business Plan, Adopted Budget, and Five-Year Financial Outlook

Volume 1



Miami-Dade County • Florida





MIAMI-DADE COUNTY

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Mayor

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Delivering Excellence Every Day

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION



*Distinguished
Budget Presentation
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PRESENTED TO

**Miami-Dade County
Florida**

For the Fiscal Year Beginning

October 1, 2010



President

Executive Director



Leaders at the Core of Better Communities

This
CERTIFICATE OF EXCELLENCE

is presented to

Miami-Dade County, FL

for exceeding the standards established by the ICMA Center for Performance Measurement™ in the identification and public reporting of key outcome measures, surveying of both residents and employees, and the pervasiveness of performance measurement in the organization's culture.

Presented at the 96th ICMA Annual Conference
San José, California
17 October 2010

A handwritten signature in black ink, appearing to read "Robert J. O'Neill Jr.".

ROBERT J. O'NEILL JR.
ICMA EXECUTIVE DIRECTOR

A handwritten signature in black ink, appearing to read "Darnell Earley".

DARNELL EARLEY
ICMA PRESIDENT

A handwritten signature in black ink, appearing to read "Michael Lawson".

MICHAEL LAWSON
DIRECTOR
ICMA CENTER FOR PERFORMANCE MEASUREMENT



Our Mission

Delivering excellent public services that address our community's needs and enhance our quality of life

Our Guiding Principles

In Miami-Dade County government we are committed to being:

- Customer-focused and Customer-driven
- Honest, Ethical, and Fair to All
- Accountable and Responsive to the Public
- Diverse and Sensitive
- Efficient and Effective
- Committed to Development of Leadership in Public Service
- Innovative
- Valuing and Respectful of Each Other
- Action-Oriented



Delivering Excellence Every Day

MESSAGE FROM THE MAYOR

January 27, 2012



Fellow Residents of Miami-Dade County:

We have accomplished much since I took office in July 2011. In six short months, we proposed and adopted a budget that returned property tax rates to FY 2009-10 levels; reduced nearly 1,500 County positions; began the process of reorganizing County government, going from 42 departments to 26 departments, including the Office of Human Rights and Fair Employment Practices created by the Board; and established a budget that will help meet the financial targets included in the FY 2011-12 Adopted Budget and lead to further savings in future years.

I would like to thank the Board of County Commissioners for the input and support they provided during this process. We took these significant steps in order to lighten the burden that taxpayers have been carrying, while keeping essential services in place.

As Mayor, I set out to lower taxes, maintain critical services for our most needy residents, and shrink government. This budget reduces taxes by more than \$200 million, protects services for seniors and children, maintains public safety, and reduces both the number of County departments and the number of County employees. This was a challenging process that required many difficult decisions about the services we provide – from meals for the elderly to providing drinking water and sewer services, from sheltering homeless animals to supporting sports and recreational programming for our kids, from enforcing code provisions in our neighborhoods to running an airport and seaport with millions of passengers and millions of tons of cargo passing through every year.

The budget assumed concessions in salaries and benefits for all employees – including concessions that I mandated for the non-bargaining employees under my purview shortly after taking office in July. I also made clear to County labor unions that I would consider their cost-saving proposals in lieu of concessions, as long as the savings they identified were both quantifiable and recurring. We have now ratified contracts and resolved items at impasse with all unions. Holding budgeted positions vacant, postponing purchases, reducing contract expenditures, and increased revenues have offset costs associated with delays in the bargaining process.

With the steps that my administration has already taken, and provided that our assumptions for property tax roll growth and other revenues hold true, this budget and these millage rates will be sustainable for two years without further reductions to employee pay and benefits, significant layoffs, or drastic service adjustments.

These volumes include charts and information showing how your tax dollars and other County revenues are spent. We have also provided you with information about the budgets for each department, as well as the related performance information including selected results anticipated for each different activity provided by the County. This budget reflects the priorities that you established for us. Refreshed goals and objectives from our revised Strategic Plan, which many residents of Miami-Dade County helped shape, are also reflected in this spending plan.

This budget is a beginning. There is still much to be done and I look forward to working with the Board of County Commissioners in the months ahead as we implement the changes to our organization, identify further savings through consolidations and process improvements, and focus on delivering priority services for our community.

Even as the economy recovers, we must be cognizant of establishing a level of spending that is sustainable for the future, and we must also continue to look for ways government can be a help – not a hindrance – to economic development and job-creation efforts. As I lead our County in these continuing efforts, I will keep you informed every step of the way. As I stated in the budget message that accompanied the Proposed Budget, I am fully committed to delivering a county government that lives within its means, shares the sacrifices that you, our residents, are making and delivers quality public service.

Sincerely,



Carlos A. Gimenez
Miami-Dade County Mayor

MIAMI-DADE COUNTY

TABLE OF ORGANIZATION

by STRATEGIC AREA
2011-12

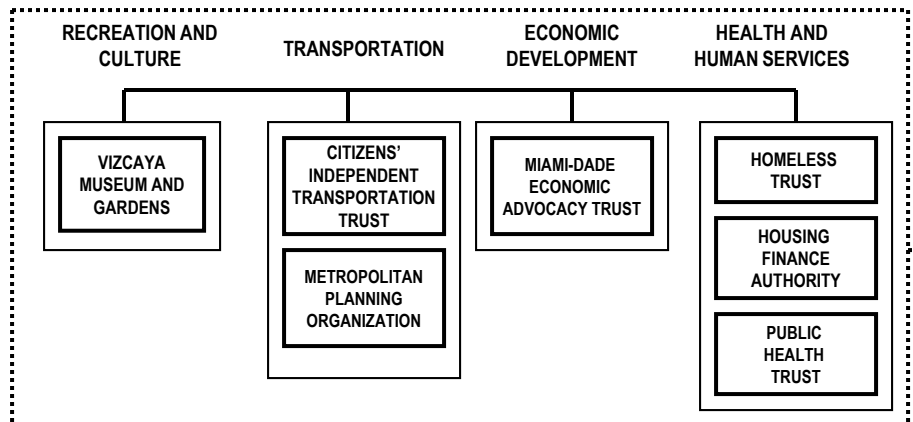
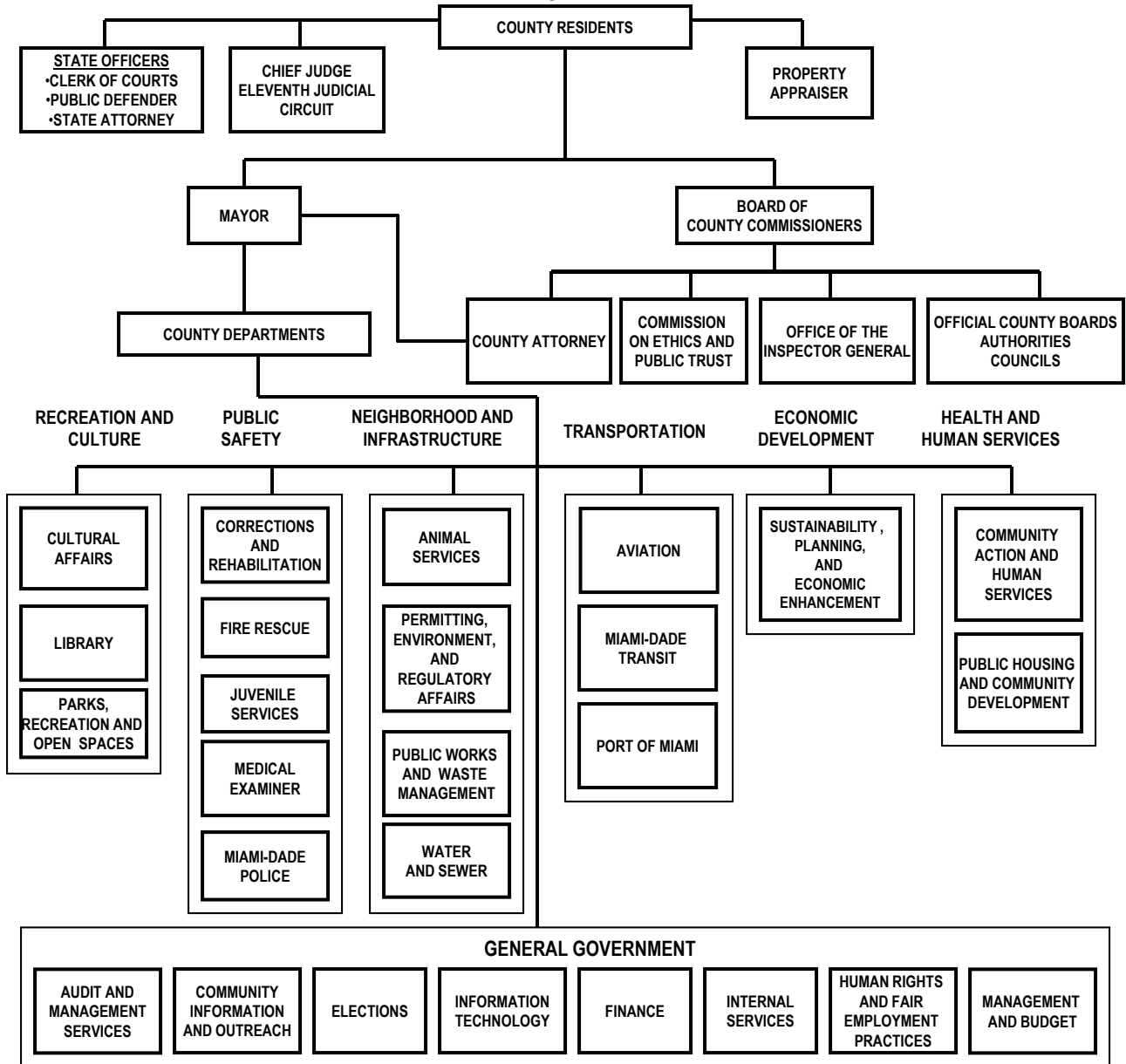


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BUDGET-IN-BRIEF



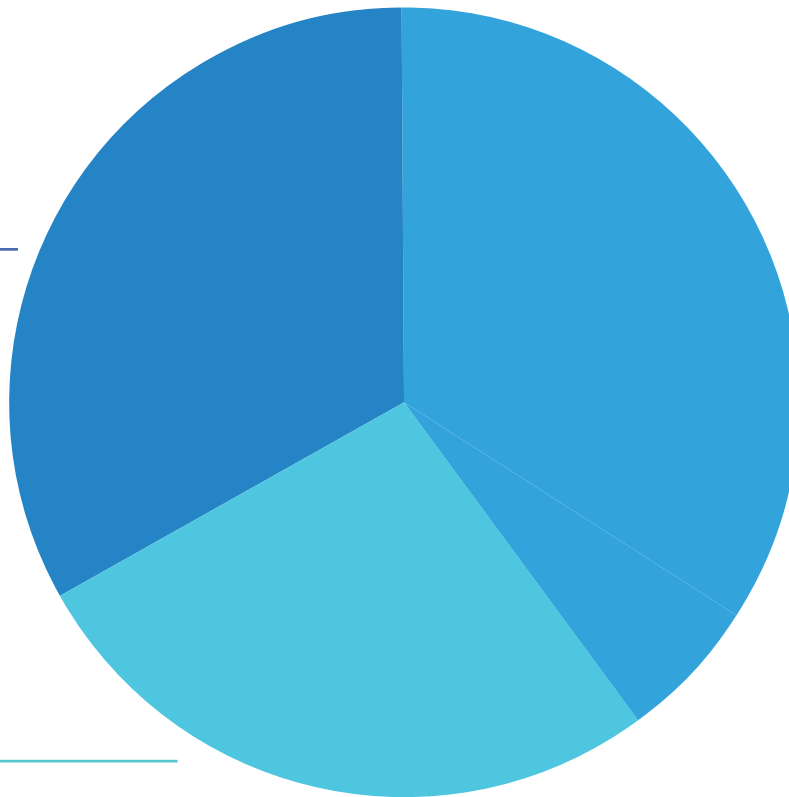
TOTAL GENERAL FUND BUDGET GAP:

\$409,000,000

**EMPLOYEE
CONCESSIONS**
\$135,000,000
33%

**SERVICE
AND REVENUE
ADJUSTMENTS**
\$163,000,000
40%

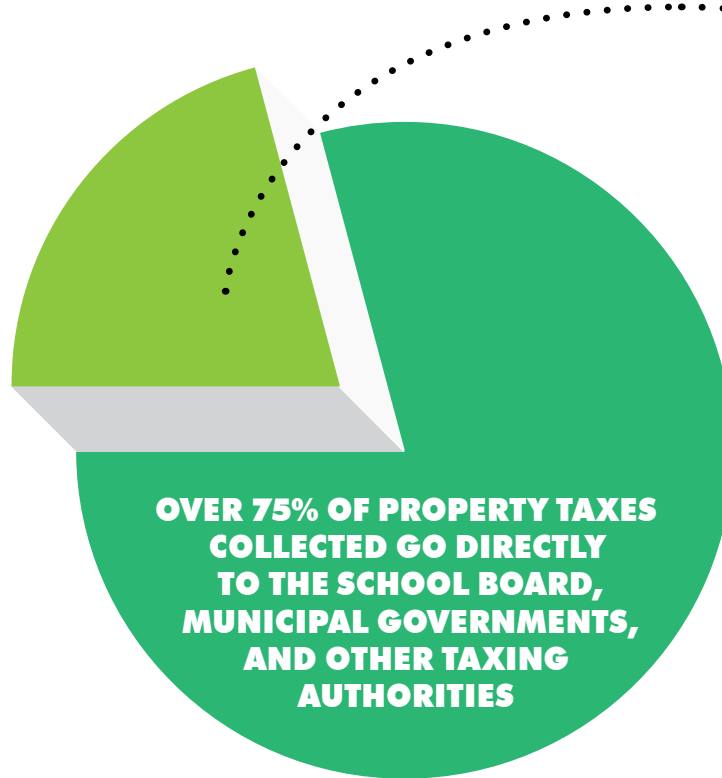
**FRS RATE
ADJUSTMENTS**
\$111,000,000
27%



TAXES CUT:
\$203,000,000

POSITIONS ELIMINATED:
NEARLY 1,139

FUNDING COUNTY SERVICES



LESS THAN 25% OF PROPERTY TAXES COLLECTED IN MIAMI-DADE FUND COUNTY SERVICES

Not all Miami-Dade County services are paid for with your property-tax dollars. Here's a sampling of a few services and how they are funded:

FUNDED BY PROPERTY TAXES:

- ✓ Large regional parks
- ✓ Some smaller local parks*
- ✓ Specialized police and fire services
- ✓ Local police in some areas*
- ✓ Fire-rescue in most areas**
- ✓ Libraries in most areas**
- ✓ Jails for the entire county
- ✓ Animal shelter for the entire county
- ✓ Upkeep of major roads and all traffic signals
- ✓ Metromover, Metrorail and 93 bus routes***
- ✓ Grants to community groups that provide social services and cultural programs
- ✓ Jackson Memorial Hospital ***
- ✓ Some construction projects, especially those approved by voters

Note: Some property-tax funded services also receive support from other sources such as state and federal grants.

NOT FUNDED BY PROPERTY TAXES:

- ✗ Airports and seaports, which entirely use their own business revenues
- ✗ Head Start child care, which is funded by the U.S. Department of Health and Human Services
- ✗ Public housing, which is funded by the U.S. Department of Housing and Urban Development
- ✗ Pick up and disposal of waste and recycling, which is funded by customer fees
- ✗ Water and sewer, which is funded by customer fees
- ✗ Some construction projects, such as County cultural facilities, are partially funded by tourist taxes



* Only in unincorporated areas ** A few municipalities have their own fire and library systems – those residents pay less in County taxes to compensate *** Property taxes contribute to Transit and Jackson, which also use their own revenues



**SLICE OF
PROPERTY
TAXES**



**OTHER
FUNDING
SOURCES**



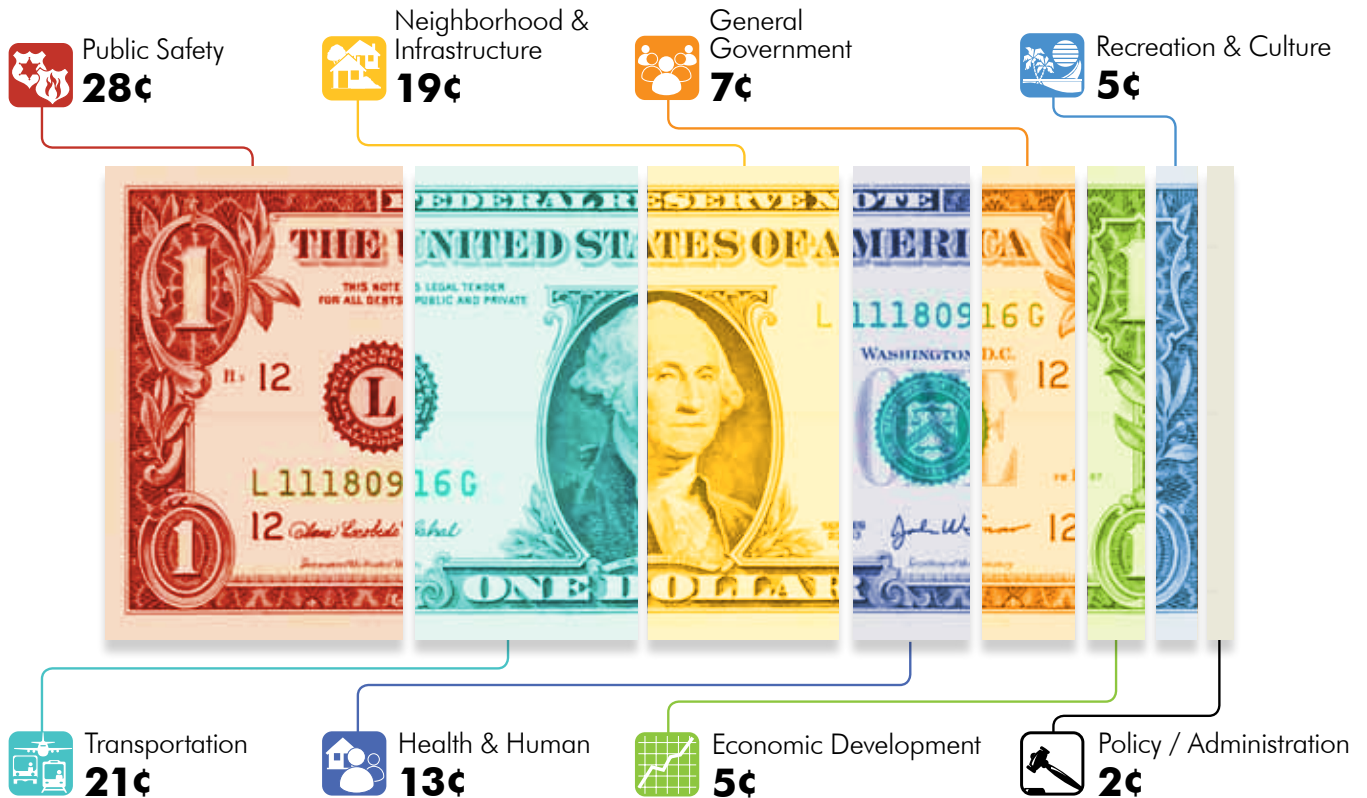
**COUNTY
OPERATING
BUDGET**

COUNTY OPERATING REVENUES

EXCLUDING INTER-AGENCY TRANSFERS

	ACTUALS				BUDGETED		PROPOSED	
FUNDING SOURCE	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%	FY 2011-12	%
PROPRIETARY	\$ 2,029,962,000	41	\$ 2,198,114,000	45	\$ 2,187,211,000	45	\$ 2,008,010,000	45
FEDERAL & STATE GRANTS	\$ 509,030,000	10	\$ 470,562,000	10	\$ 496,636,000	10	\$ 443,225,000	10
PROPERTY TAX	\$ 1,651,983,000	33	\$ 1,477,230,000	30	\$ 1,443,403,000	30	\$ 1,243,002,000	28
SALES TAX	\$ 287,542,000	6	\$ 262,730,000	5	\$ 228,867,000	5	\$ 282,703,000	6
GAS TAXES	\$ 65,407,000	1	\$ 64,157,000	1	\$ 61,868,000	1	\$ 62,120,000	1
MISC. STATE REVENUES	\$ 84,691,000	2	\$ 82,065,000	2	\$ 77,670,000	2	\$ 83,480,000	2
MISCELLANEOUS	\$ 328,968,000	7	\$ 342,082,000	7	\$ 333,735,000	7	\$ 347,497,000	8
TOTAL OPERATING BUDGET	\$ 4,957,583,000		\$ 4,896,940,000		\$ 4,829,390,000		\$ 4,470,037,000	
TOTAL EMPLOYEES	28,438		28,350		27,644		26,504	

YOUR DOLLAR AT WORK



28¢ **PUBLIC SAFETY**

- Emergency response times under 6 minutes for police and under 7 minutes for fire-rescue
- Lowest violent crime rates in the last 5 years
- Animal shelter that accepts 36,000 stray and unwanted animals, finding new homes for more every year



19¢ **NEIGHBORHOOD AND INFRASTRUCTURE**

- Maintenance of causeways, bridges, roads, traffic signals, canals and storm drains
- The nation's highest-rated tap water
- Curbside pickup of garbage, recycling and bulky waste





5¢

RECREATION AND CULTURE

- 263 parks, including golf courses, marinas, beaches and sports fields
- Zoo Miami, Vizcaya Museum & Gardens, Miami Art Museum and Miami Science Museum
- Grants to 550 community culture groups that support dance, theater, music and art



21¢

TRANSPORTATION

- 29.2 million miles of Metrobus and 22.2 miles of Metromover and Metrorail
- Miami International Airport services 93 airlines that see 38 million passengers and 2.1 million tons of cargo
- Port of Miami, the busiest cruise port in the world, sees 4 million passengers and 8 million tons of cargo



13¢

HEALTH AND HUMAN SERVICES

- Funding for services like those provided by the Community Action Agency & Human Services and the Public Housing & Community Development
- Head Start and Early Head Start child care for more than 6,700 needy children under 6 years old
- More than 9,200 units of public housing and rent vouchers for 17,000 low-income families



7¢

GENERAL GOVERNMENT

- Countywide GreenPrint sustainability plan for energy efficiency, water conservation, and healthy urban environments – inside and outside government
- Reliable and convenient elections for more than one million voters
- Streamlined operations in departments such as Internal Support and Finance



5¢

ECONOMIC DEVELOPMENT

- Promoting Miami-Dade County as a global gateway and enhancing access to economic development opportunities
- Helping small and local businesses thrive with mentorship programs and other opportunities



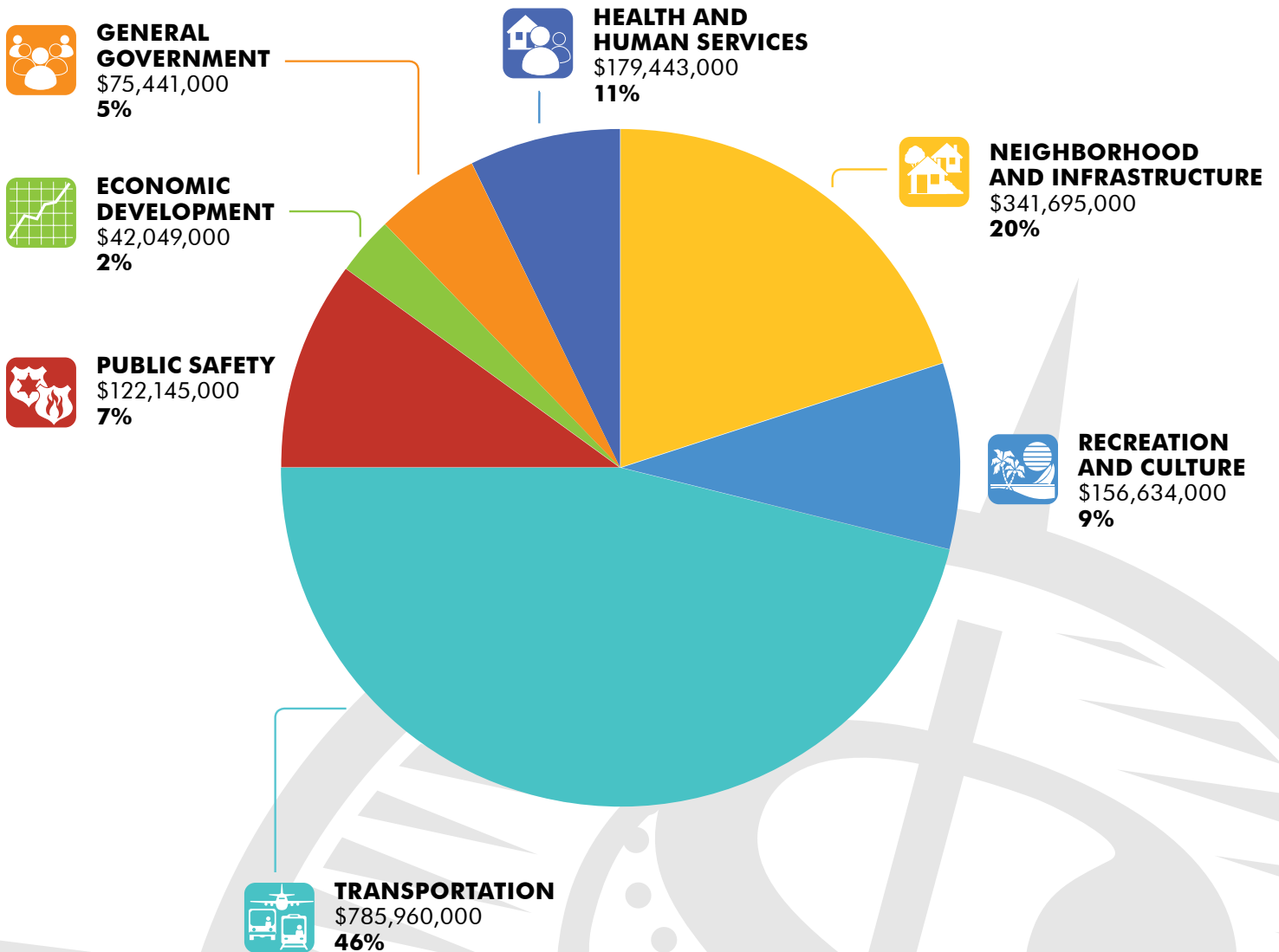
2¢

POLICY/ ADMINISTRATION

- Smaller administration, with fewer employees in areas such as the Office of the Mayor, Board of County Commissioners, and County Attorney's Office



FY 2011-12 Adopted Capital Budget and Multi-Year Plan totals **\$20.361 billion** and includes **648** capital projects across all strategic areas. The first year of the Adopted Multi-Year Plan is budgeted at **\$1.703 billion**. Below is the breakdown of the Capital budget by strategic area.



TOTAL CAPITAL BUDGET:
\$1,703,367,000

CAPITAL PROJECTS



- Ongoing major capital maintenance projects at all correctional facilities including major rehabilitation of the Pre-Trial Detention Center
- Continued construction of the Children's Courthouse
- Interior renovations of a new mental health facility
- Commencement of construction of a new replacement court facility at the Joseph Caleb Center
- Purchase of the fourth and final replacement helicopter for Miami-Dade Police



- Improvements to the airports including the close-out of the North Terminal and substantial completion the Miami Intermodal Center - Miami International Airport Mover
- Dredging of the Lummus Island Channel to a depth of 50 feet from 42 feet at the Port of Miami
- Ongoing construction of the Miami Intermodal Center-Earlington Heights Metrorail Connector (Phase 1) in the Transit System
- Bicycle safety improvements on the Rickenbacker Causeway



- Commencement of construction on the Miami Art Museum
- Beginning construction of the state of the art Northeast Regional Library
- Completion design plans and the start of construction for Miami Science Museum



- Relocation of a 20-inch water main and a 54-inch sewer force main to facilitate the dredging of the Government Cut Channel that will accommodate the passage of larger vessels
- Neighborhood and drainage improvements
- Beach erosion control and nourishment for the beaches
- Unsafe structures demolition



- Continued funding for affordable housing projects
- Ongoing construction of phase two of the Hope VI Scott/Carver Homes
- Construction of the Second Domestic Violence Shelter



- Community Development Block Grant and Building Better Community funded projects in low to moderate-income neighborhoods



- Façade repairs to the Dade County Courthouse
- Construction of a new parking garage at the Joseph Caleb Center
- Construction of the West Lot Multi-Use Facility to provide replacement parking and new parking capacity supporting Government Center and the new Children's Courthouse upon completion
- Critical technology investments including funding for the 800 MHz infrastructure settlement
- Americans with Disabilities Act barrier removal projects funded through the Building Better Community Program

*For complete detail of adopted capital budget,
please go to www.miamidade.gov/budget*

BUDGET REDUCTIONS

The FY 2011-12 Adopted Budget includes the reductions listed below by strategic area and department. These reductions represent **\$182.156 million** (\$71.478 County-wide General Fund, \$30.585 million UMSA General Fund, \$8.212 million Fire District, \$13.785 million Library District, and \$58.096 million Proprietary) and nearly **1,139** positions (more than 800 filled).



**NEIGHBORHOOD
AND INFRASTRUCTURE**
\$12,692,000
7%



**PUBLIC
SAFETY**
\$52,871,000
29%



**GENERAL
GOVERNMENT**
\$36,914,000
20%



**HEALTH AND
HUMAN SERVICES**
\$20,183,000
11%



**ECONOMIC
DEVELOPMENT**
\$10,234,000
6%



**RECREATION
AND CULTURE**
\$19,409,000
11%



**POLICY/
ADMINISTRATION**
\$4,511,000
2%



TRANSPORTATION
\$25,342,000
14%

TOTAL REDUCTIONS:
\$182,156,000

REDUCTIONS



- The budget for the Office of the Mayor is reduced by 20 percent.
- The subsidy to the Board of County Commissioners is reduced by 10 percent.



- The Boot Camp Program has been modified to allow for cost savings, while maintaining the same level of service.
- Reductions to Fire Rescue include 89 sworn positions, 77 civilian positions, and 5 communications positions.
- Two Fire Boats will be tendered, rather than being manned by a full-time dedicated crew.
- All vacant positions in the Police Department are eliminated. Overtime for targeted enforcement activities are reduced.



- Some code inspectors are eliminated, reducing enforcement of neighborhood complaints, such as graffiti, abandoned vehicles, and overgrown lawns.
- Some neighborhood maintenance activities, such as mosquito control, traffic sign replacement and trimming of overgrown vegetation, are reduced.
- Resources supporting neighborhood beautification are reduced.



- Elections will reduce costs by advertising sample ballots in the newspaper.
- Technology expenses are reduced through restructuring and renegotiating contracts.
- Maintenance and repairs of County buildings is reduced.

*For complete detail of adopted budget reductions,
please go to www.miamidade.gov/budget*



HIGHLIGHTS



- Emergency response times remain at current levels.
- At-risk- juveniles and their families continue to have access to diversion programs.



- Bus routes remain at current service levels.



- We continue to fund grants to cultural organizations so that children can enjoy summer camps.



- Substance abuse programs continue to receive referrals from drug court, helping to avoid the costs of incarceration and reducing the likelihood of recidivism.
- We continue to fund over 6,700 classroom seats for children through Head Start and Early Head Start.
- Elderly programs are maintained.
- \$100 rebate for seniors on limited income continues.



- NEAT teams (roving crews responsible for the maintenance of our sidewalks, rights-of-way and neighborhood aesthetics) continue to deliver the same level of service as in the previous year.





EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

The document herein presents to the Board of County Commissioners the FY 2011-12 Adopted Budget and Multi-Year Capital Plan. This information is consistent with our organizational aim to make the shared sacrifices needed to keep Miami-Dade County government viable, serve its residents more efficiently and ensure long-term solvency. The forthcoming document also provides context for relationship between annual budget, the Strategic Plan and departmental Business Plans. Perhaps most importantly, the FY 2011-12 Adopted Budget sets forth specific objectives for the upcoming fiscal year and anticipated one-year results, as well as a five-year financial forecast.

As part of consolidating functions to streamline County operations and provide more efficient and effective government services, the FY 2011-12 Adopted Budget reflects the reorganization of County functions which reduces the number of County departments under the Mayor's purview from 42 to 26. Although the consolidation is proceeding as planned, the complexity and size of this project requires the careful analysis of budgetary, logistical, and staffing impacts to guarantee that the integrity and service level of all functions affected remain unchanged. Due to timing constraints and the amount of budgetary and financial information that needs to be realigned, you will notice as you read through the departmental narratives that the functional TOs do not match the division detail in the financial summaries. However, fine tuning of these discrepancies will occur as part of the FY 2012-13 Proposed Budget at which time a better presentation will be available to our readers.

FY 2011-12 Adopted Budget

In developing the FY 2011-12 Adopted Budget, essential services such as childcare, services for the elderly, and public safety were prioritized. Emphasis was also placed on continuing capital development efforts at major county transportation facilities, as well as infrastructure maintenance and expansion. We made sure that our ability to provide important services, such as water, sewer, waste collection and road maintenance is maintained and that opportunities for economic expansion are available. A focus on sustainable initiatives was woven through all of our services and activities.

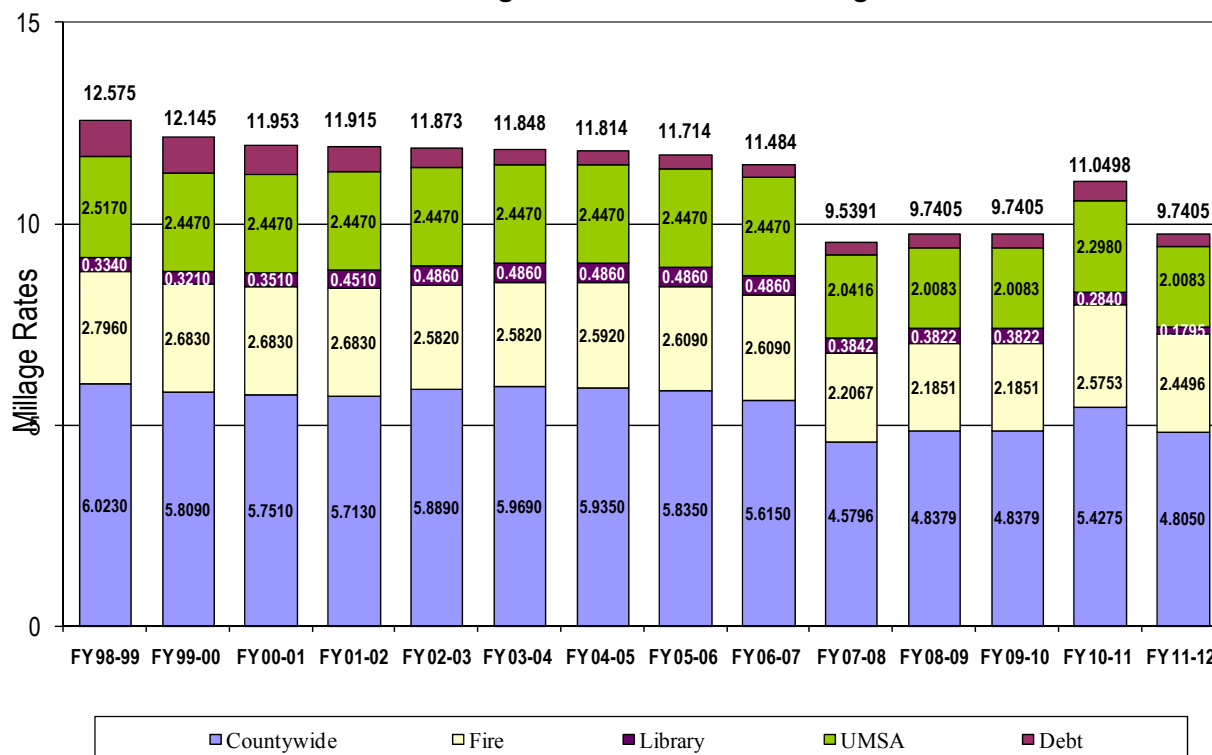
The FY 2011-12 Adopted Budget is balanced at \$6.173 billion, \$4.470 billion of which comprises the operating budget and \$1.703 billion of which comprises funding for capital projects. The operating budget is 7.4 percent lower than the FY 2010-11 Adopted Budget of \$4.829 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Services Area (UMSA) General Fund, Library System, and Fire Rescue District budgets, total \$1.851 billion, or 41.4 percent of the total operating budget. Unfunded operating requests from the departments total \$130 million. Unmet needs have been reassessed as a result of the comprehensive reorganization of County departments which also required the realignment of budget priorities as it pertains to these needs that current funding cannot provide. Summary data both in charts and tables detailing revenue and expenditures for the tax supported and proprietary budgets, the capital budget, and the overall Adopted Budget, broken down by strategic area are provided on the following pages.

The FY 2011-12 Adopted Capital Budget is \$1.703 billion, a significant reduction from the FY 2010-11 Adopted Capital Budget. The reduction is due in large part to the completion of major projects in the current fiscal year such as the Miami International Airport North Terminal project and the realignment of projected bonding capacity. The FY 2011-12 Adopted Multi-Year Capital Plan totals \$20.362 billion. The Adopted Capital Budget includes funding for the Building Better Communities Bond Program at a millage rate of 0.285.

The chart on the next page illustrates the combined millage rates for the past 14 years.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Countywide, Fire Rescue District, Library, and UMSA Operating Millages and Voted Debt Millages



The Adopted Budget does not increase taxes and is balanced utilizing millage rates that total the same value as the FY 2009-10 millage rates, which is eight percent lower than the total value for FY 2011-12. Reductions to the debt service millage rates, the library operating millage rate and the countywide rate are necessary to provide additional resources to support the fire district and keep the integrity of its core services. At these millage rates, every property owner will see their County taxes go down, unless their property has seen an extraordinary increase in value of more than 12 percent.

To balance this budget, we closed a gap of nearly \$409 million in our tax-supported functions only. This gap was closed through a variety of service adjustments, cost reductions, and employee pay and benefit concessions. The table below lists those adjustments. The details of the service adjustments and cost reductions that will be implemented are included in this document.

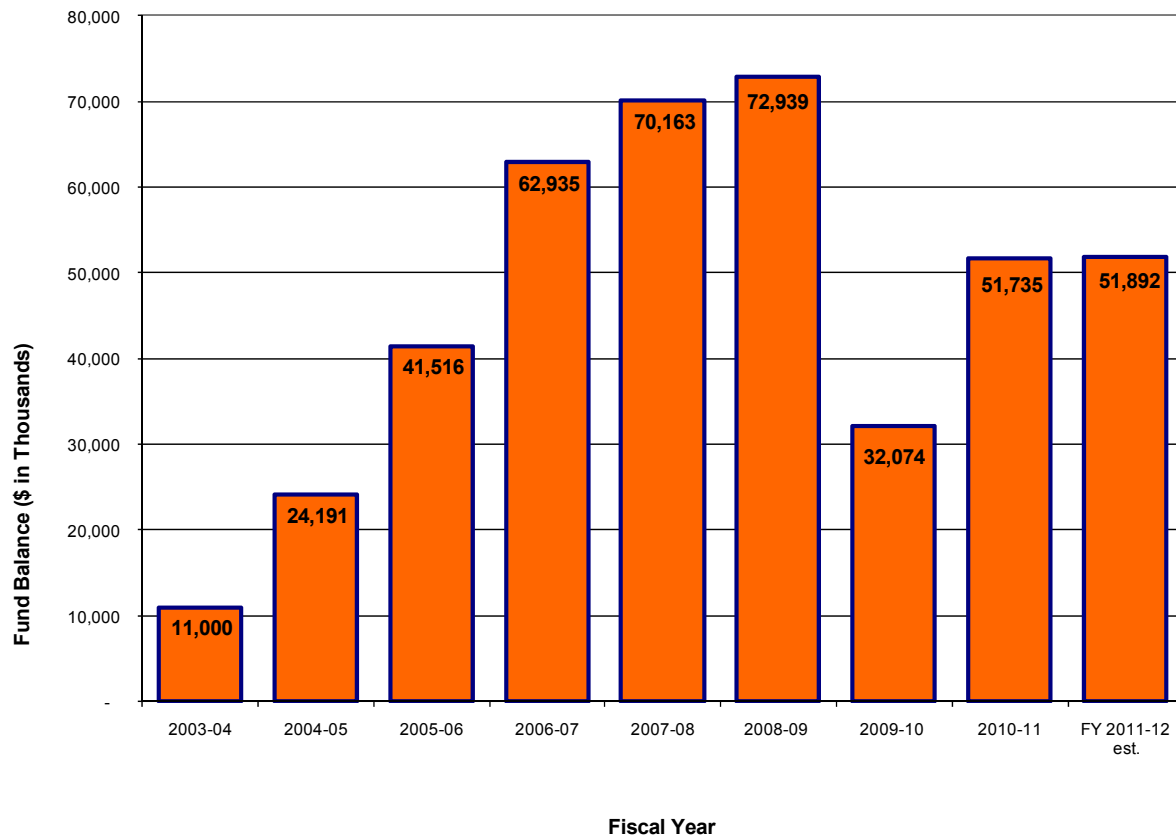
Closing the Gap

Adjustments	\$ in millions
FRS Rate Adjustments	(111)
Water and Sewer Loan	(25)
Employee Concessions	(135)
Service Adjustments	(138)
Balance	\$ (409)

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Although we worked hard to balance this budget and maintain adequate levels of funding for priority services, we also made sure we protected our reserve levels and fund balance. As a percent of the general fund operating expenditures, budgeted reserves represent 5.8 percent of the budget. The Countywide Emergency Contingency Reserve, which had been accessed to support operations in the FY 2009-10 Adopted Budget, will no longer be utilized for such purposes. By the end of FY 2011-12, the reserve is anticipated to have a balance of \$52 million, as shown in the chart below.

Emergency Contingency Reserve Year-End Fund Balance



As always, more information concerning the FY 2011-12 Adopted Budget, including prior year's budgets, may be found at our website: www.miamidade.gov/budget. We hope that this document communicates the information about our budget effectively and welcome any comments or suggestions you might have.

Policy Formulation

Board of County Commissioners

- The subsidy to the Board of County Commissioners is reduced by 10 percent (\$1.818 million)

Office of the Mayor

- Eleven positions are eliminated, reducing the budget by 20 percent (\$1.498 million)

County Attorney Office

- Six positions are eliminated, reducing the budget by eight percent (\$1.337 million)

Public Safety

Corrections and Rehabilitation

- Counseling services for inmates are reduced; some constitutionally mandated services will be performed by Correctional Officers (\$385,400, four civilian positions)
- One hundred-eleven posts are converted to civilian positions allowing for overtime savings for posts that must be staffed by Correctional Officers (\$6.062 million)
- Other personnel savings associated with conversion of positions to fill vacant supervisor posts and reduced operating and capital expenditures including the impacts of lower facility populations saves an additional 10.807 million

Fire Rescue

- Fire Boat 1 (Port of Miami) and Fire Boat 2 (Haulover) are tendered (\$5.366 million and 36 positions)
- Communications staff is reduced by five positions and other operating savings are applied (\$612,000)
- Operating expense reductions in Air Rescue and Ocean Rescue and a ten percent reduction in Ocean Rescue coverage during non-peak months saves \$840,000 (two positions)
- Fifty-three vacant unfunded sworn positions, nine vacant unfunded civilian positions and 63 funded civilian positions are eliminated, and other operating expenditures are reduced (\$5.682 million)
- Three positions are eliminated in the Office of Emergency Management (\$290,000)

Juvenile Services

- Savings associated with reduced rent and staff salaries in Guardian Ad Litem are included applied; there is no reduction to the number of employees or to services provided (\$123,000)
- The Deputy Director position and six other positions are eliminated, along with various operating expenditures (\$874,000)

Police

- All currently vacant positions and all positions that become vacant during the fiscal year are eliminated (\$8.258 million; 214 sworn and 58 civilian positions)
- Overtime for targeted enforcement activities is reduced by \$2.349 million
- Operating expenses are reduced and equipment purchases, including replacement vehicles, defibrillators and computers, are deferred and one position in the Training Bureau is eliminated (\$16.152 million)
- Staff performing the internal affairs function for the Fire Rescue Department are redeployed to the Public Corruption Bureau

Transportation

Aviation

- Eliminate 50 positions (\$4.163 million); to date the Department has eliminated a total of 299 positions as part of the five year position reduction plan that concludes this year

Metropolitan Planning Organization

- Eliminate one Bike Pedestrian Officer position (\$72,000) with Miami-Dade Transit absorbing the function

Port of Miami

- Eliminate 40 positions (\$2.885 million) and \$1.902 million in various line items in an effort to streamline operations; operational impacts will be mitigated by merging functions within the various operating divisions

Transit

- Declining capital activities lead to the elimination of 12 positions in the Engineering Division; 27 positions in administration and operational support are reduced, along with other expense (\$13.863 million)
- Based on the latest Federal Census Bureau population counts for the tri-county Urbanized Area (UZA) that feed into the 5307 and 5309 Formula Grant allocations to transit properties, a population shift away from Miami-Dade County to Broward and Palm Beach County results in a \$2.7 million decrease in Formula Grant reimbursements toward preventive maintenance activities

Recreation and Culture

Cultural Affairs

- Funding for cultural organizations and County majors facilities is reduced by \$1.496 million)

Library

- One hundred and fifty-five full-time and 148 part-time positions were eliminated (\$9.274 million) resulting in the elimination of all Sunday hours at all regional branches and Thursday night at the Main Library and the reduction of bookmobiles in service from four to two
- Delay maintenance repairs and reduce contracted guard hours, police, and landscape services (\$350,800)
- Eliminate the S.M.A.R.T program at all branches (\$446,000)
- Delay repair and replacement of both public and staff computers (\$210,000), reduces other miscellaneous operating expenses (\$73,300), and the book budget, databases, movies, and other materials (\$600,000)

Park, Recreation and Open Spaces

- As a result of the Countywide departmental consolidation and reorganization plan, 11 positions are transferred to Cultural Affairs for the day to day operations of three cultural facilities: Dade County Auditorium, African Heritage Cultural Arts Center, and the Joseph Caleb Auditorium (\$1.598 million)
- Funding received from the Children's Trust is reduced by \$190,000 impacting the number of children served in programs supported by this revenue
- One position is frozen which supports the EcoAdventures program (\$54,000)
- The Arts and Culture Division office is eliminated and remaining positions and programming managed by park operations (\$320,000; 2 positions)
- Positions funded by capital revenues are eliminated and several budget neutral position adjustments were implemented improving operations at Fruit and Spice Park and Deering Estate (\$738,000 and 12 positions); renovations at Marva Bannerman pool and Southridge pool have been delayed (\$430,000); along with operating expense reductions (\$100,000)

- Resources supporting the Community Image Advisory Board are eliminated, along with funding for tree canopy replacement (\$1.339 million; 7 positions)
- Contracted roadside safety tractor mowing cycles are reduced leaving seven cycles per year on large swale areas and twelve cycles per year on the County's arterial roadways (\$433,000; 2 positions)
- Trimming of overgrown vegetation will be contracted out and only done as needed to address line of sight and other safety issues (\$211,000; 2 positions)

Neighborhood and Infrastructure

Animal Services

- Nine positions are eliminated impacting public service and response time (\$467,000)

Permitting, Environment, and Regulatory Affairs

- Four positions are eliminated (\$316,000)
- Two positions related to the construction of the Miami International Airport North Terminal were deleted due to the near completion of the construction (\$226,000)

Public Works and Waste Management

- Forty two positions are eliminated due to a decrease in development-related activities and capital revenues (\$3.163 million)
- One position will be eliminated due to the downturn in land development activities (\$51,000)
- The annual number of traffic signs replaced or repaired are decrease to 35,000 from 45,000 (\$210,000, three positions)
- Eliminated eight positions in various divisions and implemented administrative efficiencies for a total of \$792,000 in savings

Sustainability, Planning, and Economic Enhancement

- The Planning and Historic Preservation Division will receive zoning revenues to partially fund staff working for Community Zoning Appeals Boards (CZAB) and staff in Community Planning working on zoning agenda items; these revenues will offset the General Fund subsidy required by \$92,000
- Eliminate one Office Support Specialist, delaying the input of information into the Department's enforcement database (\$62,000)
- Eliminate one full-time position and uses the savings to partially fund one State Cooperative Extension Agent to provide public outreach and training for the commercial agriculture and ornamentals industries
- Eliminates one Secretary, two Office Support Specialist positions, Manager of Personnel and Administrative Services, and four administrative positions, reducing back office support to the Department (\$839,000) that will be absorbed by remaining staff
- Reduction of \$98,000 in General Fund support, resulting in the elimination of a planned study of the economy and socio-economic conditions in Miami-Dade County as well as a reduction of the department's sponsorship of and participation in economic development and trade related events
- Converts one full-time Energy Management Specialist to two part-time positions and adds one temporary employee to more efficiently administrate EECBG grant related activities
- Eliminate a Technical Assistance Coordinator (\$78,000), resulting in fewer resources available for outreach and technical services to small businesses

Health and Human Services

Community Action and Human Services

- Eleven administrative positions providing back office support to the former Housing and Community Development department are transferred to the Public Housing and Community Development department

- Thirty positions are reduced impacting clerical and managerial workloads, but without impacting direct services to the community (\$3.258 million)
- Due to contractual obligations, in the Employment and Training Division a net of six positions were eliminated affecting employment services to approximately 120 targeted individuals (\$399,000)
- Community Development Block Grant funding for the TASC program reduces the number of clients treated for substance abuse from 168 to 144, a reduction of 24 (\$150,000)
- During FY 2010-11, due to changes in federal grants, Elderly Services added one Foster Grandparent Supervisor position and eliminated four Home Care Aide positions for a net elimination of three positions (\$121,000)
- Byrne Grant funding reductions eliminates counseling to 168 perpetrators of domestic violence (\$76,000)
- All Head Start program slots will be transferred to delegate agencies allowing for no reduction to the number of slots or days of service; such a recommendation requires approval by the Head Start Policy Council and ultimately by US Health and Human Services (\$3.579 million; 395 positions)
- Funding is reduced for the Water Conservation Program to \$300,000 from \$400,000 (\$100,000 from WASD)
- Eight vacant positions are eliminated (\$626,000)
- Greater Miami Service Corps contracts will be reduced by \$576,000 resulting in the elimination of three full-time filled positions and work experience to 18 youth
- Reduced child development services grant funding eliminated 32 positions and creates four positions for a net reduction of 28 positions (\$11.157 million)

Housing Finance Authority

- As part of an efficiency effort, three positions were eliminated (\$352,000)

Economic Development

Miami-Dade Economic Advocacy Trust

- Reduce the subsidy to the Miami-Dade Economic Advocacy Trust is reduced by \$30,000

Public Housing Agency and Community Development

- Reduced grant funding required the elimination of two positions (\$195,000)

General Government

Audit and Management Services

- Reduce six positions impacting the number of audits that will be performed (\$578,000)

Commission on Ethics and Public Trust

- The subsidy for the Commission on Ethics and Public Trust is reduced by \$140,000 which includes the elimination of one vacant position

Community Information and Outreach

- Thirteen positions were eliminated (\$1.178 million)

Elections

- Reduce ITD support, security and other election-related costs including the number of ballots printed for Election Day (\$1.490 million)
- Reduce advertising, printing and postage costs (\$1.504 million)
- Seasonal, overtime, and other election-related costs reduced including seasonal employees, poll works, and vehicle costs (\$1.279 million)

Human Rights and Fair Employment Practices

- Two positions are eliminated (\$221,000)

Information Technology

- Contract modifications impacting the timing of contractual payments and expirations, along with negotiated vendor savings, operating cost reductions, capitalization of expenses, and reduction of pass-through costs saves \$10.126 million

Inspector General

- Freeze two vacant positions (\$203,000)

Internal Services

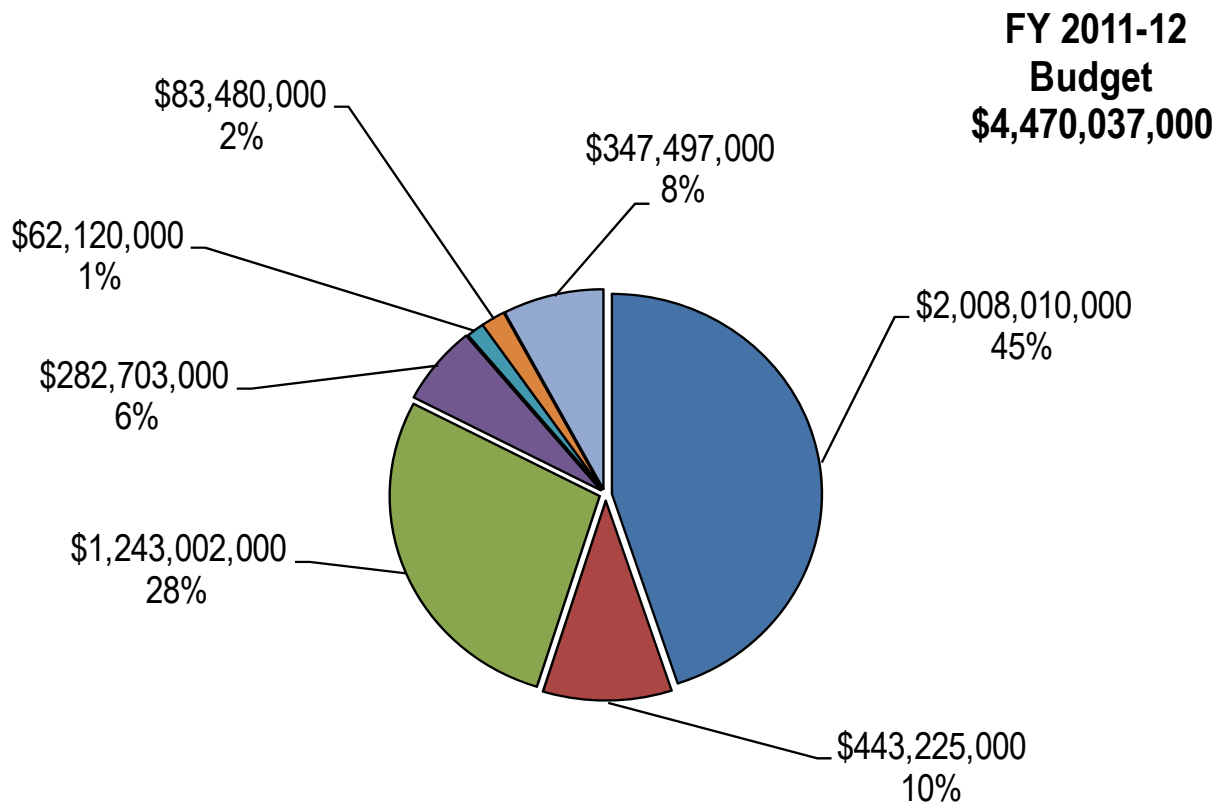
- Eliminate all funding for the mid-manager training courses (\$500,000)
- Reduce work order funding for major renovation projects and emergency repairs \$1.6 million
- The Department will avoid operating expenses (\$201,000) due to construction delays and by reducing electrical expenditures (\$410,000) in ISD-managed buildings by closing them earlier and rescheduling janitorial work
- One Real Estate Officer position is transferred to the PHCD to support the infill housing program
- One position supporting the Employee Suggestion Program is transferred to the Community Information and Outreach department (\$135,000)
- The Office of ADA Coordination is merged into ISD and two positions are eliminated (\$283,000)
- Five positions and operating costs associated with bond management are transferred to OMB and another five related positions are eliminated (\$1.213 million)

Office of Management and Budget

- Eliminate seven positions (\$636,000)
- Eliminate one position due to the completion of the Grants to Green Nonprofits (G2GN) program, a program of the EECBG Re-granting Project for Community and Faith-Based Organizations
- Reduce various operating line items saving \$184,000

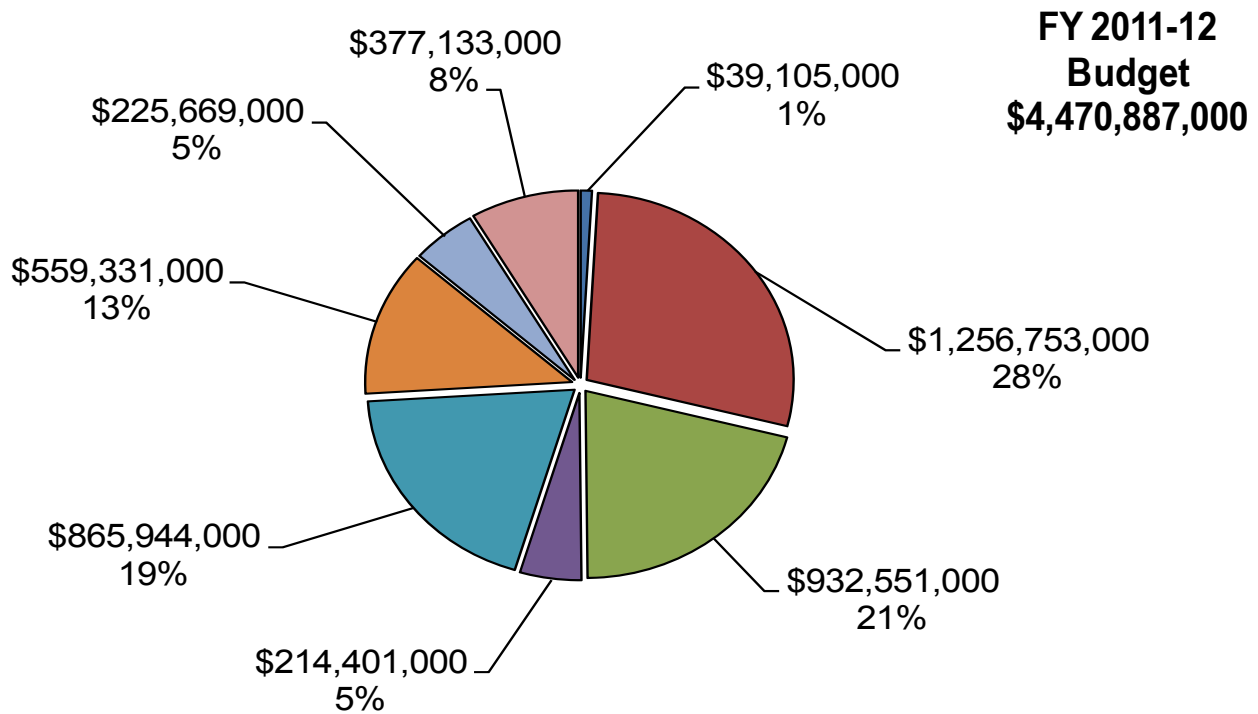
MIAMI-DADE OPERATING REVENUES
(EXCLUDING INTERAGENCY TRANSFERS)

Funding Source	Actuals		Actuals		Budget			
	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%	FY 2011-12	%
Proprietary	\$2,029,962,000	41	\$2,198,114,000	45	\$2,187,211,000	45	\$2,008,010,000	45
Federal and State Grants	\$ 509,030,000	10	\$ 470,562,000	10	\$ 496,636,000	10	\$ 443,225,000	10
Property Tax	\$1,651,983,000	33	\$1,477,230,000	30	\$1,443,403,000	30	\$1,243,002,000	28
Sales Tax	\$ 287,542,000	6	\$ 262,730,000	5	\$ 228,867,000	5	\$ 282,703,000	6
Gas Taxes	\$ 65,407,000	1	\$ 64,157,000	1	\$ 61,868,000	1	\$ 62,120,000	1
Misc. State Revenues	\$ 84,691,000	2	\$ 82,065,000	2	\$ 77,670,000	2	\$ 83,480,000	2
Miscellaneous	\$ 328,968,000	7	\$ 342,082,000	7	\$ 333,735,000	7	\$ 347,497,000	8
Total	\$4,957,583,000		\$4,896,940,000		\$4,829,390,000		\$4,470,037,000	



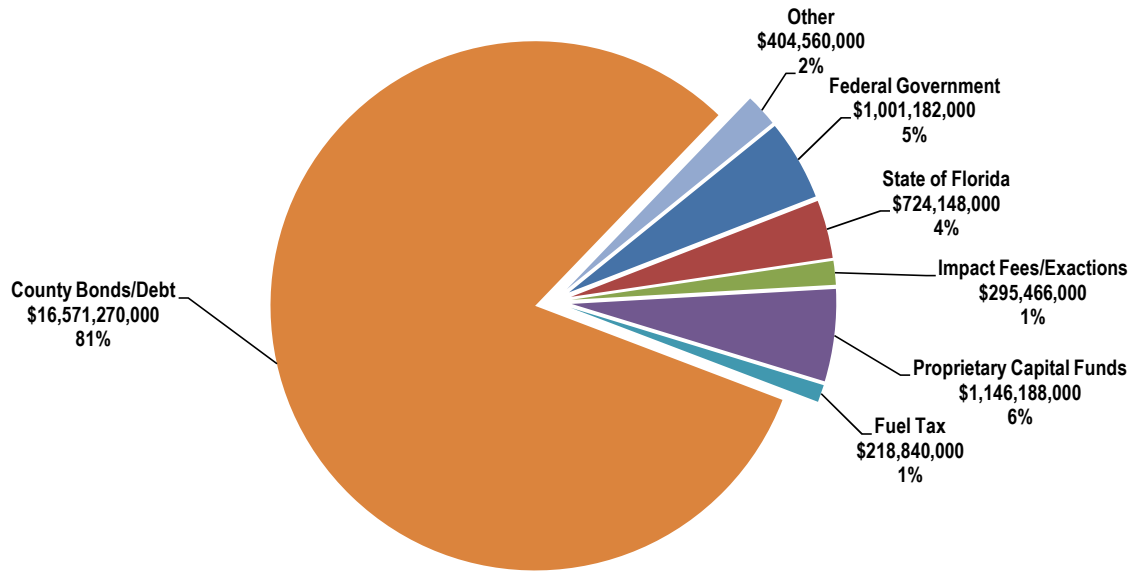
MIAMI-DADE OPERATING EXPENDITURES (EXCLUDING INTERAGENCY TRANSFERS)

Funding Use	Actuals		Actuals		Budget			
	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%	FY 2011-12	%
Policy	\$ 49,855,000	1	\$ 45,042,000	1	\$ 48,260,000	1	\$ 39,105,000	1
Public Safety	\$ 1,331,624,000	29	\$ 1,306,343,000	30	\$ 1,391,696,000	29	\$ 1,256,753,000	28
Transportation	\$ 886,338,000	20	\$ 870,680,000	20	\$ 920,061,000	19	\$ 932,551,000	21
Recreation/Culture	\$ 251,269,000	6	\$ 213,117,000	5	\$ 236,958,000	5	\$ 214,401,000	5
Neighborhood/Infrastructure	\$ 847,698,000	19	\$ 829,619,000	19	\$ 931,229,000	19	\$ 865,944,000	19
Health and Human Services	\$ 623,698,000	15	\$ 598,635,000	14	\$ 603,643,000	12	\$ 559,331,000	13
Economic Development	\$ 155,990,000	3	\$ 159,067,000	4	\$ 295,887,000	6	\$ 225,669,000	5
General Government	\$ 325,758,000	7	\$ 284,150,000	7	\$ 401,656,000	8	\$ 377,133,000	8
Total	\$4,472,230,000		\$4,306,653,000		\$4,829,390,000		\$4,470,887,000	

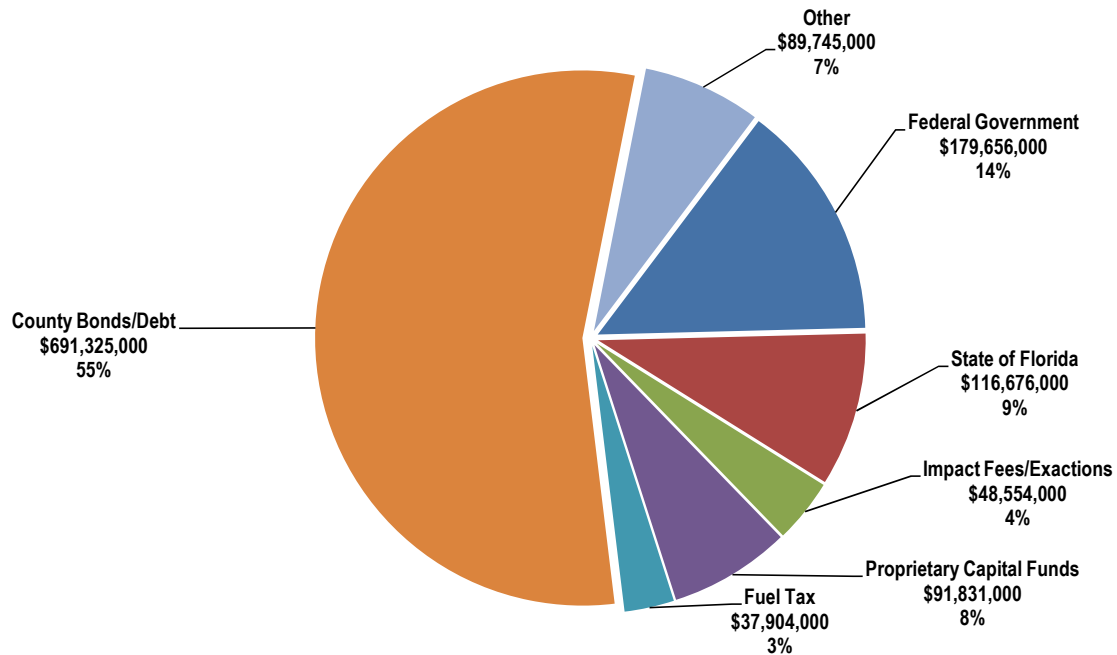


MULTI-YEAR CAPITAL PLAN

FY 2011-12- FY 2016-17
REVENUE SOURCES
\$20,361,654,000

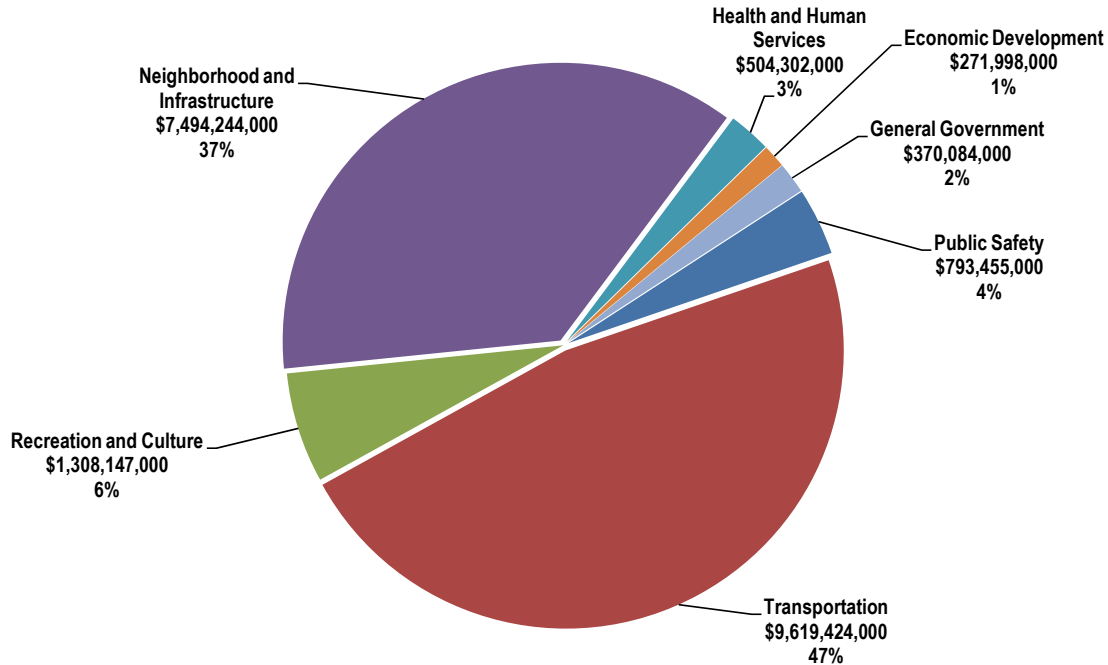


FY 2011-12
REVENUE SOURCES
\$1,255,691,000

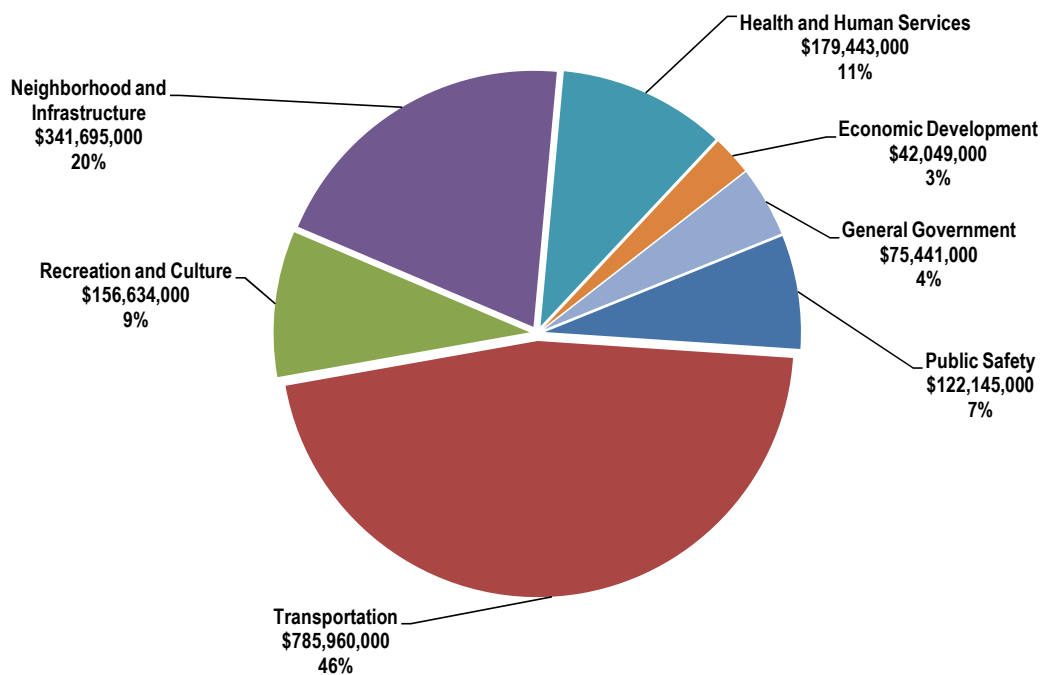


MULTI-YEAR CAPITAL PLAN

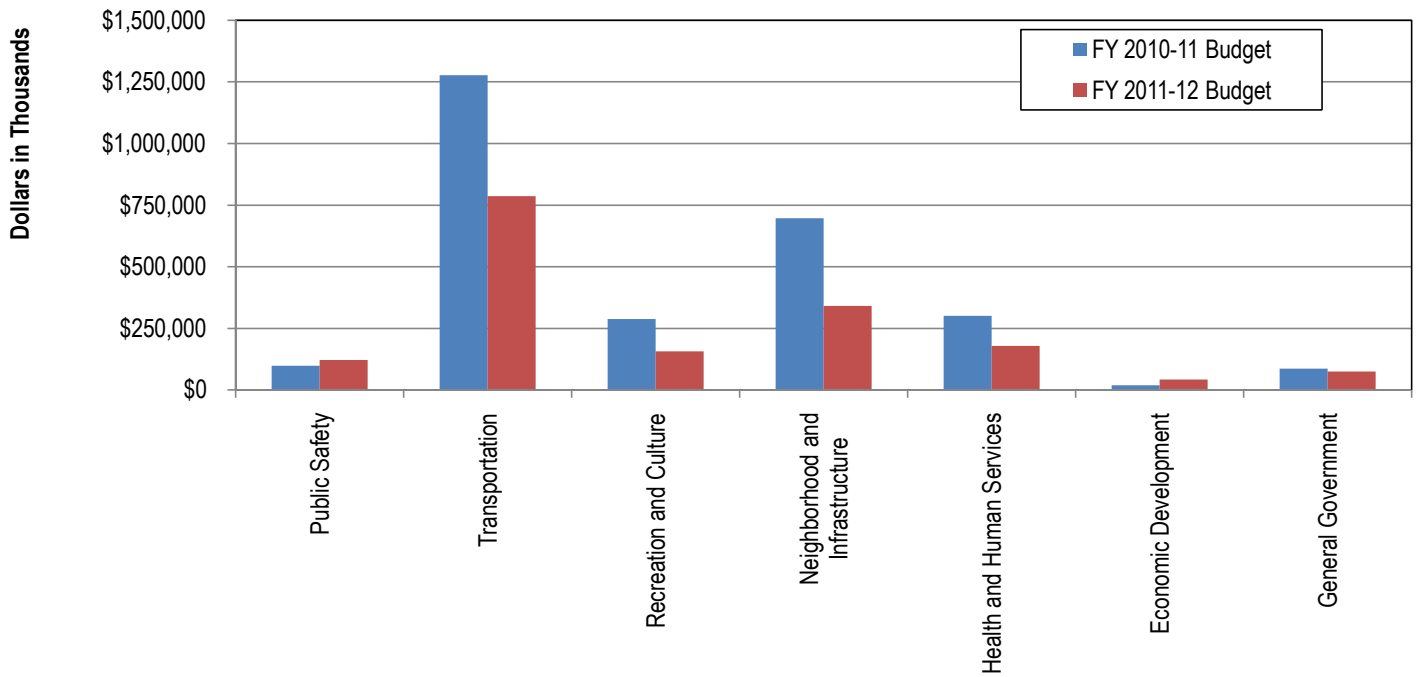
FY 2011-12 - FY 2016-17
EXPENDITURES BY STRATEGIC AREA
\$20,361,654,000



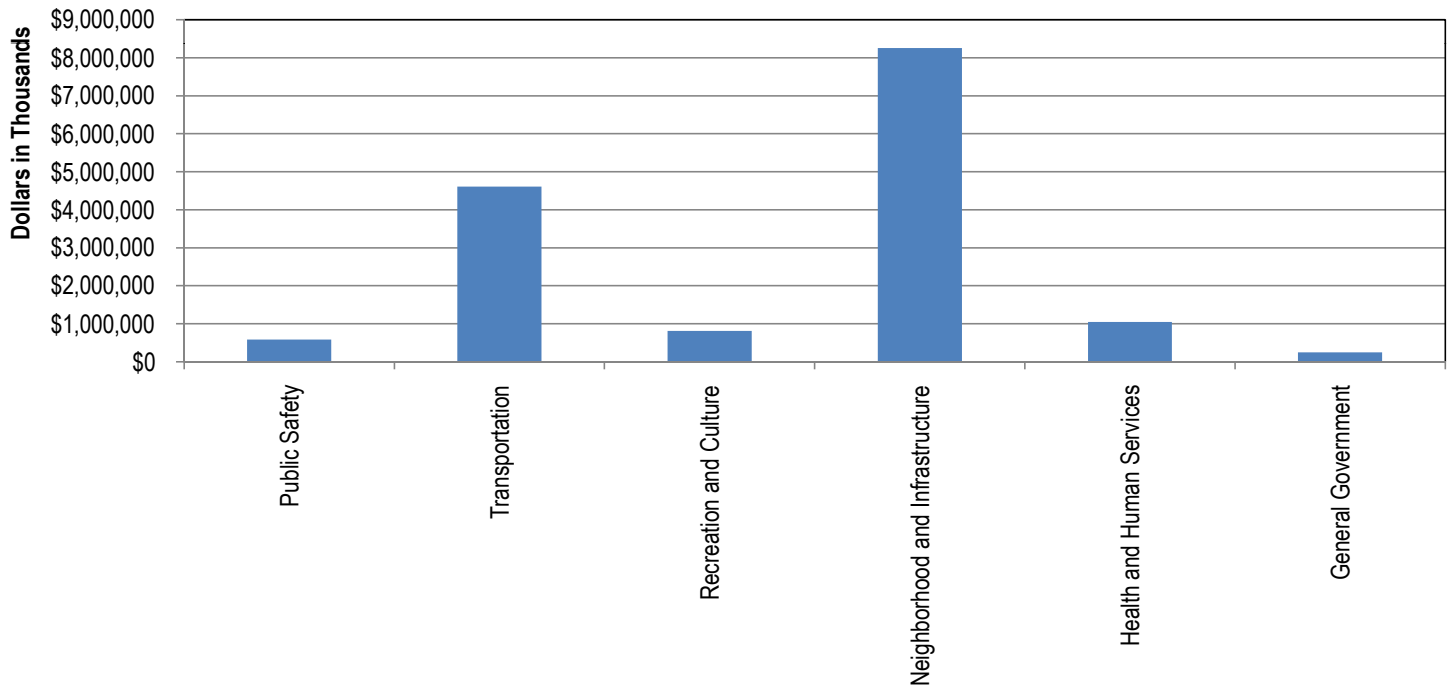
FY 2011-12
EXPENDITURES BY STRATEGIC AREA
\$1,703,367,000



CAPITAL EXPENDITURES YEAR - TO - YEAR COMPARISONS



MULTI-YEAR UNFUNDED CAPITAL PROJECTS



**FY 2011-12 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN
TOTAL FUNDING AND POSITIONS BY DEPARTMENT**

Department	Total Funding			Total Positions			Position Changes		
	FY 2009-10	FY 2010-11	FY 2011-12	FY 2009-10	FY 2010-11	FY 2011-12	Enhancements	Reductions	Transfers
Policy Formulation									
Office of the Mayor	7,520	7,344	5,846	55	55	44	-	(8)	(3)
Board of County Commissioners	20,123	23,303	17,422	44	204	181	-	(23)	-
County Attorney Office	23,178	23,518	21,742	134	125	119	-	(6)	-
Subtotals	50,821	54,165	45,010	233	384	344	-	(37)	(3)
Public Safety									
Corrections and Rehabilitation	290,136	323,121	280,550	2,906	2,890	2,995	112	(7)	-
Fire Rescue	393,900	406,600	356,009	2,579	2,600	2,432	4	(170)	(2)
Judicial Administration	28,925	31,176	30,888	264	264	268	4	-	-
Juvenile Services	10,992	11,325	10,121	117	107	103	3	(7)	-
Law Library	639	884	853	6	6	6	-	-	-
Legal Aid	3,601	4,006	3,637	44	42	43	1	-	-
Medical Examiner	9,034	9,893	9,413	70	69	71	2	-	-
Office of the Clerk	14,739	16,536	15,652	189	172	173	1	-	-
Police	535,475	566,404	531,959	4,357	4,373	4,121	22	(274)	-
Capital Outlay Reserve	16,021	22,446	22,233	-	-	-	-	-	-
Non-Departmental	29,326	14,431	11,408	-	-	-	-	-	-
Subtotals	1,332,788	1,406,822	1,272,723	10,532	10,523	10,212	149	(458)	(2)
Transportation									
Aviation	361,632	399,449	422,199	1,435	1,255	1,206	1	(50)	-
Metropolitan Planning Organization	6,187	6,660	6,702	17	17	16	-	(1)	-
Office of the Citizens' Independent Transportation Trust	1,391	2,514	2,415	9	9	9	-	-	-
Port of Miami	73,684	78,111	71,919	417	417	377	-	(40)	-
Public Works and Waste Management	57,731	64,580	58,617	530	520	477	-	(43)	-
Transit	378,255	378,096	379,970	3,201	3,199	3,235	75	(39)	-
Capital Outlay Reserve	969	925	920	-	-	-	-	-	-
Non-Departmental	-	-	-	-	-	-	-	-	-
Subtotals	879,849	930,335	942,742	5,609	5,417	5,320	76	(173)	-
Recreation and Culture									
Adrienne Arsht Center for the Performing Arts Trust	10,151	8,566	7,994	-	-	-	-	-	-
Cultural Affairs	18,826	30,825	28,663	30	34	45	-	-	11
HistoryMiami	917	917	986	-	-	-	-	-	-
Library	78,155	72,379	53,944	636	621	466	-	(155)	-
Miami Art Museum	1,351	1,351	1,527	-	-	-	-	-	-
Miami Science Museum	707	707	1,009	-	-	-	-	-	-
Park, Recreation and Open Spaces	102,369	100,605	96,474	1,105	923	911	13	(14)	(11)
Tourist Development Taxes	-	18,905	22,231	-	-	-	-	-	-
Vizcaya Museum and Gardens	4,714	5,265	5,140	47	47	47	-	-	-
Capital Outlay Reserve	6,170	4,734	4,932	-	-	-	-	-	-
Non-Departmental	2,270	650	800	-	-	-	-	-	-
Subtotals	225,630	244,904	223,700	1,818	1,625	1,469	13	(169)	-
Neighborhood and Infrastructure									
Animal Services	9,731	9,770	9,361	102	116	111	3	(8)	-
Park, Recreation and Open Spaces	11,879	13,389	6,173	118	117	112	4	(9)	-
Permitting, Environment and Regulatory Affairs	92,262	103,829	91,545	769	849	843	-	(6)	-
Public Works and Waste Management	320,293	376,265	367,250	1,349	1,326	1,313	-	(13)	-
Sustainability, Planning and Economic Enhancement	9,459	7,263	9,177	76	47	44	-	(3)	-
Water and Sewer	391,465	430,489	388,584	2,817	2,624	2,624	-	-	-
Capital Outlay Reserve	3,487	3,360	2,280	-	-	-	-	-	-
Non-Departmental	434	434	534	-	-	-	-	-	-
Subtotals	839,010	944,799	874,904	5,231	5,079	5,047	7	(39)	-
Health and Human Services									
Community Action and Human Services	306,605	315,335	293,292	1,254	1,197	714	2	(474)	(11)
Homeless Trust	34,968	39,034	38,214	16	15	15	-	-	-
Housing Finance Authority	3,244	2,151	1,766	9	9	6	-	(3)	-
Public Health Trust	158,478	137,952	133,362	-	-	-	-	-	-
Public Housing Agency and Community Development	70,486	84,137	68,488	377	401	401	-	-	-
Miami-Dade Economic Advocacy Trust	1,298	1,740	1,498	14	14	14	-	-	-
Management and Budget	619	665	684	-	5	5	-	-	-
Capital Outlay Reserve	19,323	15,135	16,856	-	-	-	-	-	-
Non-Departmental	18,446	20,983	19,017	-	-	-	-	-	-
Subtotals	613,467	617,132	573,177	1,670	1,641	1,155	2	(477)	(11)

**FY 2011-12 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN
TOTAL FUNDING AND POSITIONS BY DEPARTMENT**

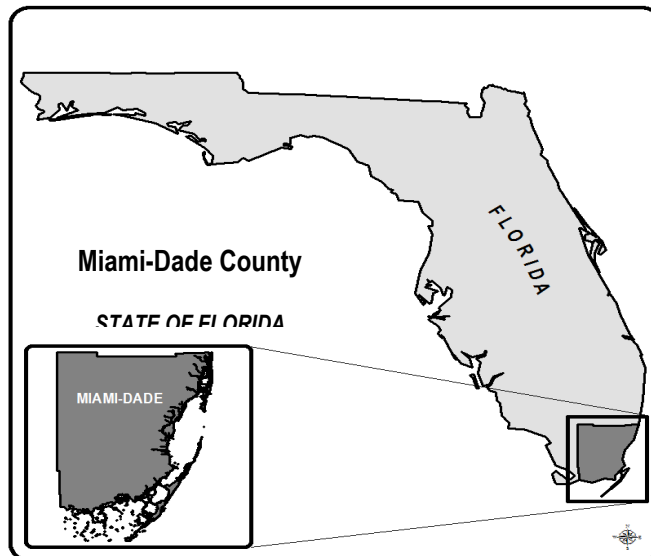
Department	Total Funding			Total Positions			Position Changes		
	FY 2009-10	FY 2010-11	FY 2011-12	FY 2009-10	FY 2010-11	FY 2011-12	Enhancements	Reductions	Transfers
Economic Development									
Miami-Dade Economic Advocacy Trust	1,980	2,277	3,002	9	10	10	-	-	-
Public Housing Agency and Community Development	94,772	231,315	170,841	92	72	82	-	(2)	12
Sustainability, Planning and Economic Enhancement	18,657	19,894	17,597	170	179	168	-	(11)	-
Capital Outlay Reserve	13	-	-	-	-	-	-	-	-
Non-Departmental	48,863	47,338	38,482	-	-	-	-	-	-
Subtotals	164,285	300,824	229,922	271	261	260	-	(13)	12
General Government									
Audit and Management Services	5,677	5,980	4,950	60	49	43	-	(6)	-
Commission on Ethics and Public Trust	2,114	2,112	1,775	15	15	14	-	(1)	-
Community Information and Outreach	17,129	18,307	16,411	212	198	183	-	(19)	4
Elections	16,925	17,994	26,377	109	91	91	-	-	-
Finance	32,986	38,098	37,204	303	285	296	-	11	-
Human Rights and Fair Employment Practices	929	1,225	900	13	11	9	-	(2)	-
Information Technology	123,844	122,041	117,713	589	547	552	3	-	2
Inspector General	5,055	5,621	5,384	38	38	38	-	-	-
Internal Services	244,773	298,871	270,942	1,126	1,023	1,018	9	(7)	(7)
Management and Budget	34,561	39,818	38,701	70	80	78	-	(7)	5
Office of the Property Appraiser	25,498	34,225	33,992	371	371	371	-	-	-
Sustainability, Planning and Economic Enhancement	4,607	7,536	1,526	7	6	5	-	(1)	-
Capital Outlay Reserve	13,207	15,975	15,276	-	-	-	-	-	-
Non-Departmental	54,911	110,386	84,353	-	-	-	-	-	-
Subtotals	582,216	718,189	655,504	2,913	2,714	2,698	12	(32)	4
TOTAL	4,688,066	5,217,170	4,817,682	28,277	27,644	26,505	259	(1,398)	-
Less Interagency Transfers	381,413	386,780	346,795						
GRAND TOTAL	4,306,653	4,830,390	4,470,887						

WHERE ARE WE? WHO ARE WE?

Miami-Dade County, formerly known as Dade County, was created on January 18, 1836 under the Territorial Act of the United States. It was named for Major Francis L. Dade, a soldier killed in 1835 in the Second Seminole War. Subsequent to the creation of Miami-Dade County, Florida became the twenty-seventh state of the United States of America on March 3, 1845.

Miami-Dade County, Florida is the most populous county in the southeastern United States and the eighth largest in the nation by population. Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean." The County's population in 2011 is 2,516,515. The population density within the urban area is 5,942 people per square mile. Nearly 74 percent of the total population is White, 19 percent is Black or African American, and 7 percent is of some other race or combination of races. The largest ethnic group in the County is Hispanic or Latino, with 65 percent. Non-Hispanic Whites comprise 17.1 percent of the population, while 15.4 were Black. Approximately

52 percent of the people living in Miami-Dade County in 2011 were foreign born. Among people at least five years old living in Miami-Dade County in 2011, 72 percent spoke a language other than English at home. Of those speaking a language other than English at home, 89 percent spoke Spanish and 11 percent spoke some other language. The per capita income in the County was \$20,970 and the median household income was \$40,219. During that year, over 16.4 percent of the families in Miami-Dade lived below the poverty line.



Approximately 420 square miles (excludes bay and coastal water) of the County are within the urbanized area, while the total county land area currently covers a total of 2,420 square miles (1,921 square miles of land and 499 square miles of water) and is bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south, and Broward County to the north. Miami-Dade County is the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

The Greater Miami area is the center for international commerce in the southeastern United States and its proximity to the Caribbean, Mexico, and Central and South America makes it a natural center of trade to and from North America. In addition, the international background of many of its residents is an essential labor force characteristic for multi-national companies which must operate across language and cultural differences.

The County had the highest concentration of international bank agencies on the east coast south of New York City, with a total of 22 foreign chartered banks and over \$10.1 billion on deposit as of September 30, 2011. In 2011, there were 12 Edge Act banks throughout the United States; three of those institutions were located in the County. Edge Act Banks are federally chartered organizations offering a wide range of banking services, but limited to international transactions only. The favorable geographic location of the County, a well-trained labor force and the favorable transportation infrastructure have allowed the economic base of the County to expand by attracting many national and international firms doing business in Latin America, the Caribbean, the United States and the rest of the world. Among these corporations with world and /or national headquarters in the County are: Burger King Corporation,

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Royal Caribbean Cruises. Ltd., and Lennar Corporation. Those corporations with Latin American regional headquarters include: FedEx Corporation, Kraft Foods International, AIG Latin America, and HBO Latin America Media Services.

The Greater Miami area is also a leading center for tourism in the State. Miami ranks second behind Orlando as a destination for non-residential air travelers. It is also the principal port of entry in the State for international air travelers. During 2011, over 68.5 percent of international air travelers entering the State arrived through Miami International Airport..

The County's economy has transitioned from mixed service and industrial in the 1970s to a more knowledge-based economy. The shift to knowledge-based sectors, such as life sciences, aviation, financial services and IT/Telecom has diversified the local economy. Traditionally important sectors include international trade, health services and the tourism industry remains-the largest sectors in the local economy. Wholesale and retail trades are strong economic forces in the local economy as well, and are projected to continue, which is reflective of the County's position as a wholesale center in Southeast Florida, serving a large international market. The diversification of the economy creates a more stable economic base.

OUR STRUCTURE

This chapter discusses our governmental structure, our organizational structure, and our financial structure. Each plays a role in long-term planning and the annual allocation of resources.

GOVERNMENTAL STRUCTURE

Two-Tier Federation

The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a home rule charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter from time to time by countywide vote. The most recent amendment was in November 2010. The Miami-Dade County Charter may be viewed at:

<http://www.miamidade.gov/CharterReview/library/10-11-02-charter.pdf>

The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. The County has, in effect, a County government with certain powers effective throughout the entire county, including 35 municipalities located within the county, and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers," or levels, of government: city and county. The County can take over particular activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city. The County can also dissolve a city with fewer than 20 electors.

Of the county's total population, approximately 1,102,142 million or 43.95 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Service Area (UMSA), the County fills the role of both tiers of government. Residents within UMSA pay a property tax for municipal-type services provided by the County such as police, parks, public works, and zoning. Residents of municipalities do not pay UMSA tax, but rather pay a property tax to the municipality in which they reside.

Governance

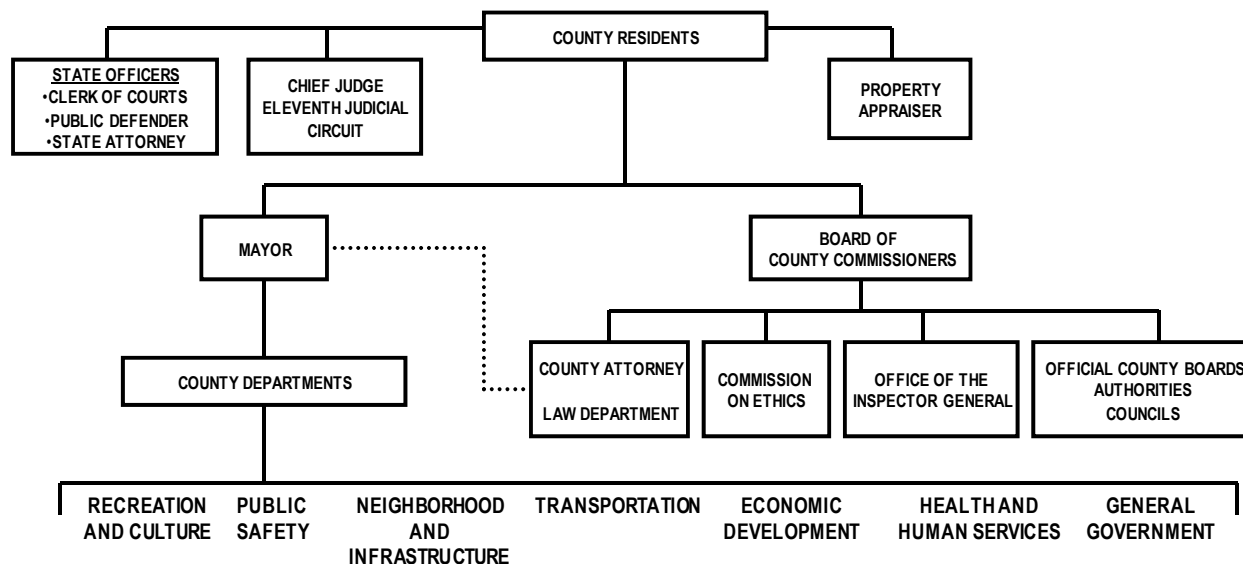
On January 23, 2007, the Miami-Dade County Charter was amended to create a Strong Mayor form of government, with further charter amendments approved on November 2, 2010. The Mayor is elected countywide to serve a four-year term and is limited to two terms in office. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the Board of County Commissioners (BCC), veto authority over any legislative, quasi-judicial, zoning, and master plan or land use decision of the BCC, including the budget or any particular component, and the right to appoint all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled meeting.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members are elected to serve four-year terms (with no term limits) and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC, as well as appoints the members of its legislative committees.

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The BCC has a wide array of powers to enact legislation, create departments, and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser, and Clerk. Through the Home Rule Charter, the first three of these offices were reorganized and became subordinate County Departments. The most visible distinction between Miami-Dade and other Florida counties is the title of its law enforcement agency. It is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department. The Property Appraiser is elected to a four-year term, with no term limits. The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds, and custodian of all records filed with the Court.



ORGANIZATIONAL STRUCTURE

On page two of this book, a more detailed Table of Organization is displayed illustrating the reporting relationships for the various entities of the County, including all of the various departments and entities included in the County's Adopted Budget.

Miami-Dade County departments and entities are divided into policy formation, six strategic service delivery areas, and general government functions.

- *Policy Formulation:* provides the leadership for the County as whole; the Office of the Mayor, the Board of County Commissioners, and the County Attorney
- *Public Safety:* provides comprehensive and humane programs for crime prevention, treatment and rehabilitation and improve public safety through the use community planning and the enforcement of quality life issues; Corrections and Rehabilitation, Fire Rescue, Juvenile Services, Medical Examiner, and Police; funding for the County obligations and local requirements for the Eleventh Judicial Circuit (State Attorney,

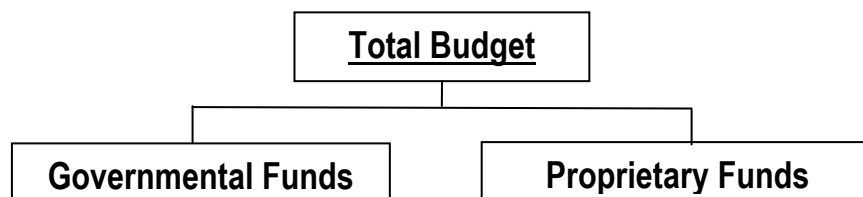
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Public Defender, and Administrative Office of the Courts) and the Office of the Clerk is included in this strategic area

- *Transportation:* promotes innovative solutions to transportation challenges by maximizing the use of transportation systems on a neighborhood, county and regional basis; Aviation, Office of the Citizens' Transportation Trust, Metropolitan Planning Organization, Port of Miami, and Transit
- *Recreation and Culture:* develops, promotes and preserves cultural, recreational, library and natural experiences and opportunities for residents and visitors; Cultural Affairs, Library, Parks, Recreation and Open Spaces, and Vizcaya Museum and Gardens
- *Neighborhood and Infrastructure:* provides efficient, consistent, and appropriate growth management and urban planning services and also promotes responsible stewardship of natural resources and provides timely and reliable public infrastructure services including road maintenance, animal care and control, stormwater, solid waste and wastewater management and a safe and clean water delivery system; Animal Services, Permitting, Environment and Regulatory Affairs, Public Works and Waste Management, and Water and Sewer
- *Health and Human Services:* improves the quality of life and promote maximum independence through the provision of health care, housing, and social and human services to those in need; Community Action and Human Services, Homeless Trust, Housing Finance Authority, and Public Housing and Community Development; the maintenance of effort funding for the Public Health Trust is also included in this strategic area
- *Economic Development:* supports activities that increase and diversify jobs and incomes while eliminating socio-economic disparities in underserved areas and lead the coordination of economic development activities, expand entrepreneurial opportunities and create a more business friendly environment in Miami-Dade County; the Sustainability, Planning and Economic Enhancement Department and funding for the Miami-Dade Economic Advocacy Trust are included in this strategic area
- *General Government:* provides the internal support functions that ensure the successful implementation of the six other strategic areas; Audit and Management Services, Elections, Information Technology, Human Rights and Fair Employment Practices, Finance, Internal Services, Community Information and Outreach, and Office of Management and Budget along with funding to support the Commission on Ethics and Public Trust, the Inspector General, and Property Appraisal are included in this strategic area

FINANCIAL STRUCTURE

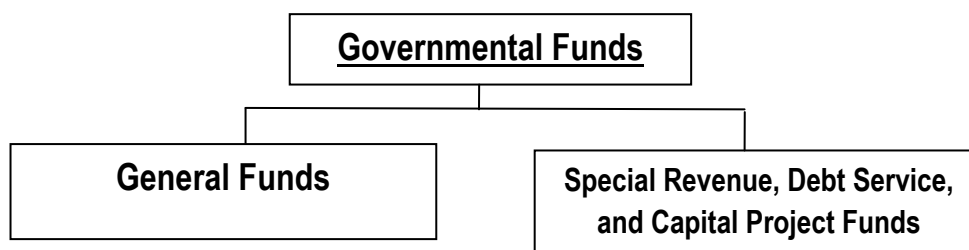
The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations, or spending authority, within those funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows this fund structure.



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Governmental Funds

Governmental funds account for most of the County's basic services. Taxes, intergovernmental revenues, charges for services, and proceeds from bond sales principally support the activities reported in these funds.



The General Fund is the County's primary operating fund. It is used to account for the financial resources of the general government, except those required to be accounted for in another fund. Within the general fund, the operating budget separates Countywide expenditures (for regional services) from UMSA expenditures (for municipal services). That separation ensures that residents pay only for the services they receive. Some services are easy to differentiate: health care, mass transit, correctional facilities operations and support, and elections, for example are all countywide services. Many departments, including Miami-Dade Police, Parks, Recreation and Open Spaces, Public Works and Waste Management, and Sustainability, Planning and Economic Enhancement, however, provide both regional and municipal services and their general fund subsidies are allocated between the countywide revenues and UMSA revenues as appropriate. Each department's allocation is reviewed annually.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services, and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the Countywide and UMSA budgets based on relative workloads during the previous fiscal year. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations, and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus, and information technology are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance are also considered countywide functions. The allocation of the police budget is 31 percent to the Countywide budget and 69 percent to the UMSA budget for FY 2011-12.

The Parks, Recreation and Open Spaces Department expenditures are divided similarly. Community and neighborhood parks and community pools provide local services to the residents of the surrounding neighborhoods and are supported by the UMSA budget. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami, and Tropical parks, metropolitan parks, Miami-Dade Zoological Park and Gardens (Zoo Miami), cultural facilities, natural areas, and beaches. Administrative support and construction (planning, design, development, and maintenance) costs are allocated between the Countywide and UMSA budgets on the basis of the relative costs of direct services.

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Some countywide park facilities such as marinas, and tennis centers, generate revenues to support their operations and require little if any property tax support. As a result of this year's review of the cost allocation method and service reductions, countywide support in this fiscal year is 71 percent compared to 85 percent in FY 2010-11.

General Fund support to planning and administration functions within the Sustainability, Planning and Economic Enhancement Department is allocated based on proportions of workload that relates to the unincorporated area as compared to the overall county. Because most planning activities such as charrettes, development reviews, preparation of special planning studies, and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the countywide budget because of their countywide significance. In FY 2011-12, UMSA General Fund support of the planning function in the Sustainability, Planning and Economic Enhancement Department will be 46 percent compared to 50 percent in the previous year.

The Public Works and Waste Management Department's unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing, sidewalk repair, and landscape maintenance. Countywide public works responsibilities such as traffic signalization and signage, traffic engineering design, mosquito control, arterial road maintenance, and bridge operations are funded from Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying and land acquisition, and highway engineering. As in the case of the Parks, Recreation and Open Spaces Department, some public works services, such as causeways and special taxing districts, are self-supporting and require no property tax support. Administrative costs are allocated on the basis of the relative costs of direct services. Of the total recommended General Fund support, countywide support next fiscal year will be 76 percent compared to 75 percent in the previous year.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of countywide versus unincorporated area operating costs across the entire general fund. This allocation for FY 2011-12 is 73 percent to the Countywide budget and 27 percent to the UMSA budget, as compared to 75 percent and 25 percent respectively in FY 2010-11. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently. For example, the Information Technology Department has administrative functions funded by Countywide and UMSA general fund however other services provided are funded through internal service charges such as telephone and radio services.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with state law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County. More detail on revenue allocations is provided.

There are three other governmental funds included in the budget:

Special Revenue Funds: Special revenue funds are used to account for revenues from specific sources that are restricted by law or policy to finance specific activities.

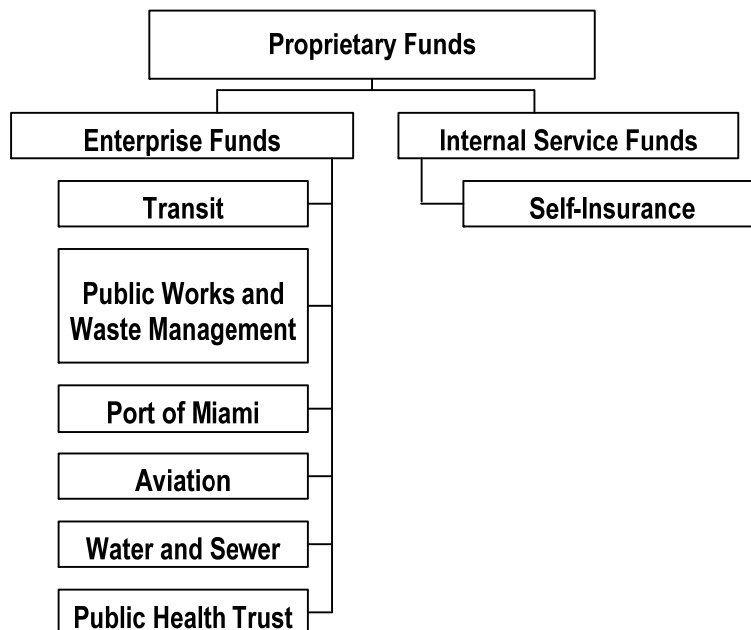
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Debt Service Funds: Debt service funds are used to account for the accumulation of resources for and the payment of principal and interest on long-term obligations.

Capital Project Funds: Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and infrastructure.

Proprietary Funds

Proprietary funds are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds include enterprise funds and an internal service funds.



Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

Miami-Dade Transit Agency: Operates the County's mass transit rail system, bus system, metro-mover system, and paratransit services.

Miami-Dade Public Works and Waste Management Department: Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also, provides solid waste disposal services to 18 municipalities and operates a variety of facilities, including landfills, transfer stations, and neighborhood trash and recycling centers.

The Port of Miami: Operates the Dante B. Fascell Port of Miami-Dade County.

Miami-Dade Aviation Department: Operates and develops the activities of the Miami International Airport, three other general aviation airports, and one training airport.

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Miami-Dade Water and Sewer Department: Maintains and operates the County's water distribution system and wastewater collection and treatment system.

Public Health Trust (PHT): The PHT was created by a County ordinance in 1973 to provide for an independent governing body responsible for the operation, governance, and maintenance of certain designated health facilities. These facilities include Jackson Memorial Hospital, a teaching hospital operating in association with the University of Miami School of Medicine, Jackson North Medical Center, Jackson South Community Hospital, and several primary care centers and clinics throughout Miami-Dade County.

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a reimbursement basis. The County has one internal service fund, the Self-Insurance Fund, which accounts for the County's insurance programs covering property, automobile, general liability and workers' compensation. It is also used for medical, dental, life, and disability insurance accounts for County employees. A large portion of the group medical insurance program is self-insured and is managed by a third-party administrator.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity by the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not required to be appropriated as part of the annual budget.

Clerk of Circuit and County Courts Agency Fund: Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.

Tax Collector Agency Fund: Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.

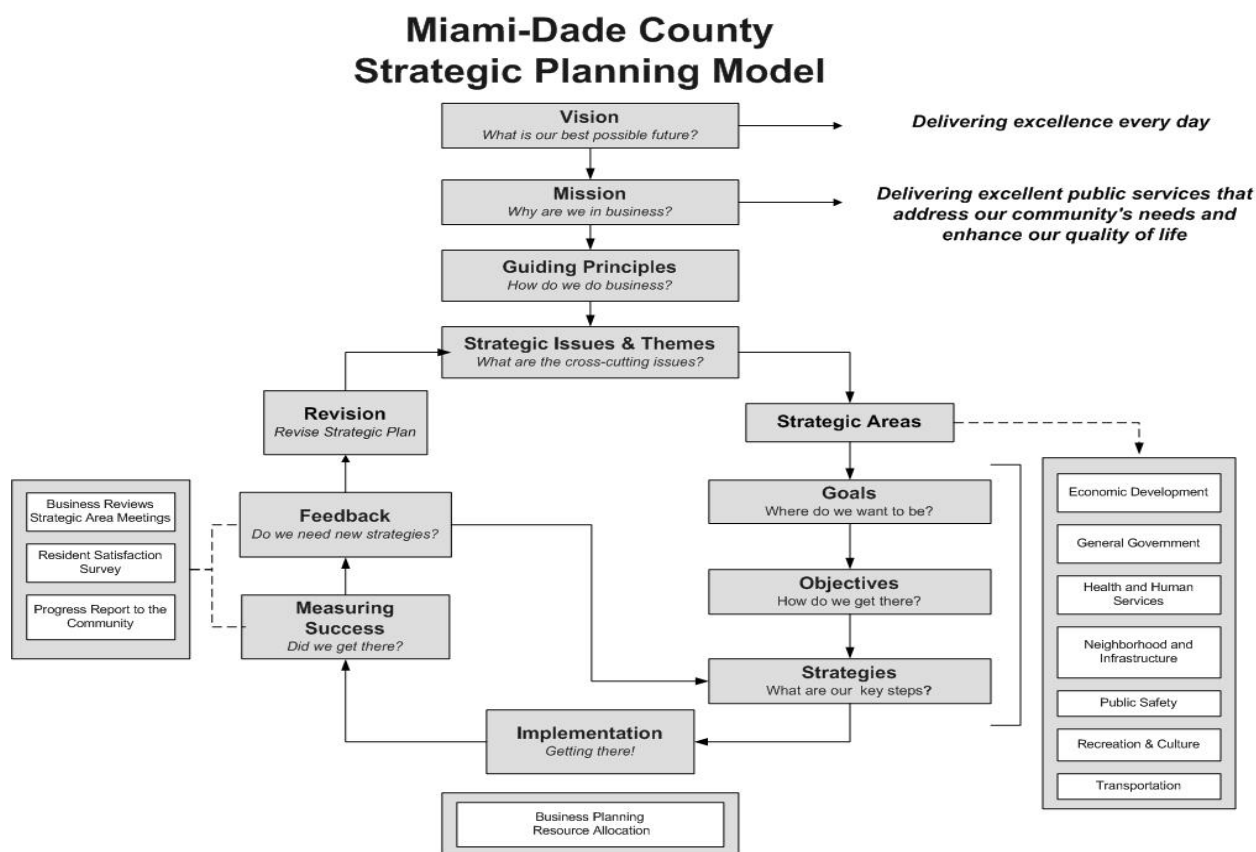
Pension Trust Fund: Accounts for assets held by Northern Trust Bank for the benefit of employees of the Public Health Trust who participate in the Public Health Trust Defined Benefit Retirement Plan.

Other Agency Funds: Accounts for various funds placed in escrow pending timed distributions.

WHAT DO WE DO? HOW ARE WE DOING?

Miami-Dade County is internationally recognized for its achievements in implementing a results-oriented government culture. With the backbone of our Strategic Plan developed with significant input from the community in setting priorities, annual business plans are developed for all departments outlining the activities and results anticipated for the fiscal year to align with the Strategic Plan, and an annual resource allocation plan is proposed to provide funding to support the annual business plans. A balanced scorecard approach is used to monitor our achievement of the results for which we plan and an annual report card for the community is produced so that we may report to our customers on how we are doing in addressing their priorities.

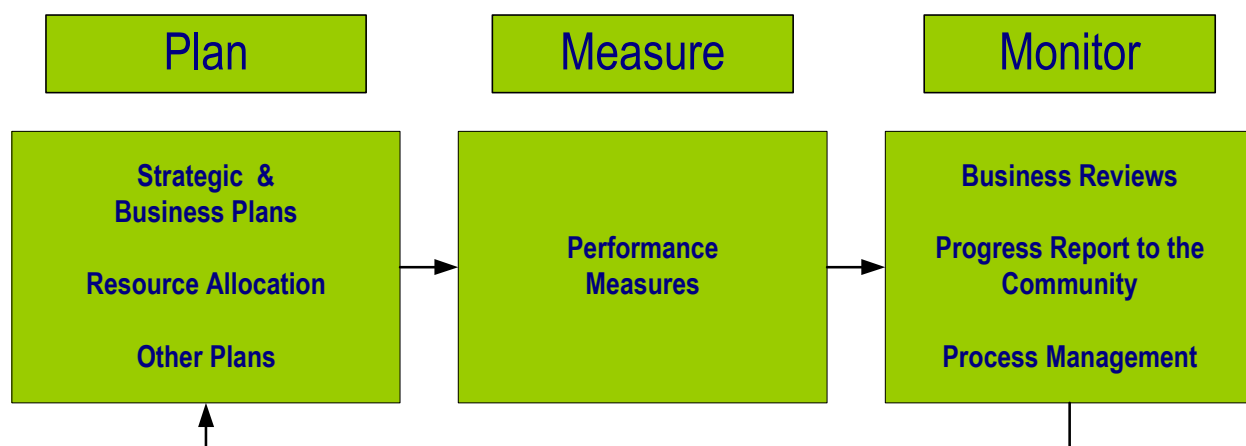
The Strategic Plan defines the County vision, mission, guiding principles, goals, objectives, strategies, and key performance indicators. It is a strategic roadmap – one that articulates where we want to be, how we will get there, and how we know when we have arrived. The graphic below details our strategic planning model.



Through the adoption of the "Governing for Results" Ordinance (05-136), the Board of County Commissioners (BCC) committed the County to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring, and review. Implementing this strategic framework requires continuous policy, administrative, technological, and cultural innovations.

Plan, Measure, Monitor

To communicate this management approach and to enhance its understanding among all our employees, the Governing for Results framework is often expressed in terms of “Plan, Measure, Monitor.” To summarize, strategic planning, business planning, and resource allocation all fall under “Plan.” The measurement of activities and performance falls under “Measure.” Managerial accountability, monitoring, and review all fall under “Monitor.” This framework helps our elected officials, the County Manager, and our senior management team lead the implementation of a results-oriented government culture. It allows employees throughout our organization to better understand our mission, embrace our guiding principles, and appreciate their individual role in achieving the goals of the county, as defined in the strategic plan.



PLAN

Strategic Plan

During FY 2008-09, we began to refresh the strategic plan for the first time. Since the original strategic plan's adoption, Miami-Dade County has experienced many economic, demographic, and environmental changes. Ensuring that the goals of the plan remain aligned with community needs is vital to guiding the policy decisions, resource allocation, and efforts of the County. Refreshed goals and objectives have been used to describe the results intended for this Adopted Budget. This update also improves the plan as a communication tool, by simplifying its structure, clarifying language, and setting clearer performance indicators. The Strategic Plan may be viewed at <http://www.miamidade.gov/stratplan/home.asp>.

Business Plans

On an annual basis, departments refine their operational initiatives and align them to objectives in the strategic plan through the preparation of their business plans. The first part of these two-year plans is a document that outlines in narrative format the department's objectives, how these support objectives in the strategic plan, which programs and initiatives will be used to accomplish the objectives, what environmental factors might impact the success of these programs and initiatives, and what resources or assistance the departments might need from support departments (i.e. technology, human resources, finance, facilities, fleet, etc.). The second part of the business plan is generated from the County's enterprise-wide performance management system. While the narrative emphasizes the desired objectives and needs of the department, the report identifies the measures used to determine performance of both

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programs and initiatives, and displays both targets to be achieved and actual historical results. These business plans help launch the resource allocation process by presenting the department's expectations for service delivery in the next fiscal year. You may view these business plans at http://www.miamidade.gov/mppa/businessplans_main.asp.

Annual Budget

The budget represents the annual appropriations necessary to achieve the results anticipated through the departmental business plans in support of the Strategic Plan. This document is approved by the Board of County Commissioners and serves as the annual implementation plan for the County. To see this year's budget, along with those of the previous years, please go to <http://www.miamidade.gov/budget>.

MEASURE

The County has adopted several standard tools including balanced scorecards, performance measures, an enterprise-wide automated performance management software system, and regular business reviews and strategic area management meetings. These tools help departments accomplish the goals in the strategic plan, measure success, and manage their operations.

Miami-Dade's balanced scorecard approach to management organizes department objectives into four categories: Customer, Financial, Internal, and Learning and Growth. These perspectives, as they are often called, are then organized vertically, with the Customer perspective at the top and the Learning and Growth of employees forming the foundation.

- Customer: What are we trying to achieve for our customers (i.e. residents, elected officials, internal and external stakeholders)?
- Financial: How well are we meeting our fiscal responsibilities, attracting new revenues, and efficiently using our existing monetary resources?
- Internal: How well are we managing our internal business processes? Are they completed in a timely and accurate manner?
- Learning and Growth: What is the state of our workforce's technical skills, management skills, and morale?

Objectives and related measures organized in this fashion help diagnose issues with a department's approach to meeting customer needs. For example, if Learning and Growth, Internal, and Financial objectives are being met, but Customer objectives are not, there may be a flaw in the department's strategy. In other circumstances, Customer objectives might be achieved, but a critical internal objective is failing. Over the long run this could impact the achievement of key customer-oriented goals, or other county outcomes and objectives. The balanced scorecard methodology provides departments with a useful tool to manage, and the County with a common language and format to monitor success and improvement efforts.

Measuring progress toward achieving these department objectives and tracking resources requires a structured approach. The County encourages an understanding and use of the following four types of measures:

- Input: these measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services (e.g. 911 emergency calls, part 1 crimes, applications for public housing, etc)

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- **Output:** these measures (also referred to as workload measures) indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected, and potholes filled).
- **Efficiency:** these measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew, or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.), and are often the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc).
- **Outcome:** these measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities. (e.g. incidents of fire-related deaths although another measure such as response time could also be considered an outcome measure, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless).

This suite of measures shows how measures can relate to each other and taken together can outline the success of an individual program. For example, by allocating new grant funding (Input) to a department receiving applications for mortgage assistance (Input), having the department process those applications (Output) within 30 calendar days (Efficiency), the department hopes to increase the number of low-income home owners (Outcome), by at least 2.5 homeowners per \$100,000 investment (Efficiency).

The department's balanced scorecards, which include objectives, their respective measures, and initiatives, all reside on the County's enterprise-wide performance management software system. This comprehensive tool is critical to the success of Results-Oriented Government, given the size and complexity of the County. It allows County employees to work with the system from any County computer and plays a central role in reporting performance and holding regular strategic management meetings.

MONITOR

What would be the use of having a strategic plan, business plans, balanced scorecards, or performance measures, if no one is using the information to make good management decisions? For this reason, the County instituted a schedule of meetings designed to review performance against strategic goals and department objectives, encourage continuous improvement, and support managerial accountability. County departments meet at least once per month to review their scorecards, highlight successes, address shortcomings, and decide how and when to correct shortcomings and improve performance. These meetings form the backbone of the County's monitoring of strategic performance. Information discussed at these meetings and contained in departmental scorecards is used by the Office of the Mayor to provide executive leadership.

The monitoring process also includes public reporting of performance. After each fiscal quarter, the County publishes every department's scorecard on the Internet, as well as a quarterly budget report. At the completion of every fiscal year, the County also compiles performance information in its "Progress Report to the Community." These reports can be viewed at <http://www.miamidade.gov/mppa/monitoring.asp>.

The sum total of these efforts, strategic planning, business planning, measurement, and monitoring, feeds our budget. With a firm understanding of available resources, ongoing performance, and the community's goals, it is much easier to implement a performance-based budget. The information gathered throughout the County's strategic framework is used to inform the recommendations of the Mayor to the Board of County Commissioners, giving the BCC the best available data to make policy decisions about which strategies should be funded, and at what level.

THE BUDGET PROCESS AND PROPERTY TAXES

The Budget is the annual appropriations necessary to achieve the results anticipated through the departmental business plans in support of the Strategic Plan. This section is especially useful for readers who aren't familiar with how a budget is developed, the rules that govern the process, and the kind of information that is contained in a budget. There is also information regarding how property taxes are determined and assessed.

WHAT IS A BUDGET?

An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community, to be used by both our customers and us. Miami-Dade County's resource allocation plan is a tool that serves five purposes:

- **Planning:** The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- **Prioritization:** County resources that address needs identified by the Mayor, the Board of County Commissioners (BCC), and the County's strategic plan are prioritized through this process.
- **Information:** The resource allocation document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the resource allocation document, the public can see how and where tax dollars and other revenues raised by the County will be spent.
- **Evaluation:** The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- **Accountability:** The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction's reporting period. The State of Florida and certain federal programs have different fiscal years than the County. The County's fiscal year starts on October 1 and ends September 30 of the following year. This Adopted Budget is for the period October 1, 2011 to September 30, 2012 and is shown as either 'FY 2011-12' or 'FY 11-12.'

PROPERTY TAXES

Taxing Jurisdictions

The County budgets for four separate taxing jurisdictions: Countywide, the Unincorporated Municipal Service Area (UMSA), the Fire Rescue District, and the Library System. Each taxing jurisdiction is responsible for different types of services. The Countywide jurisdiction provides regional services such as public health and social services, transportation, regional parks and county roads, support for the court system, and the regional sheriff services and jails. The UMSA jurisdiction provides the municipal services for the residents of the county who don't live in municipalities. These services include local police patrol, local parks and roads, planning, and code enforcement. The Fire Rescue District provides fire rescue service for the entire county except for the cities of Hialeah, Miami, Miami Beach, Key Biscayne, and Coral

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Gables. The Library System jurisdiction includes all municipalities and UMSA except for Bal Harbour, Bay Harbor Islands, Hialeah, Miami Shores, North Miami, North Miami Beach, and Surfside.

The table below shows the value of the property tax roll for each of the County's four taxing jurisdictions.

CERTIFIED TAX ROLLS				
Taxing Unit	Value per Mill of Taxable Property in 2010	Net Change in Value Due to Reassessment	Current Year Net New Taxable Value	Value per Mill of Taxable Property in 2011
Countywide	\$183,044,795	\$2,373,977	\$1,543,251	\$186,962,023
Miami-Dade Fire Rescue Service District	108,685,919	511,109	763,913	109,960,941
Miami-Dade Public Library System	167,257,900	2,464,675	1,497,548	171,220,123
Unincorporated Municipal Service Area	55,626,389	(216,519)	(648,007)	54,761,863

Notes:

1. Tax roll figures are current Certified Preliminary roll values as of July 1, 2011.
2. The Current Year Net New Taxable Value column represents:
 new construction + additions + improvements increasing value by at least 100% + annexations
 + total tangible personal property taxable value in excess of 115% of the previous year's total taxable value - deletions

Each municipality also levies taxes against its property tax roll. The municipalities develop and approve their own budgets, which are not part of the County's budget. The following table shows the population and roll value for each municipal taxing jurisdiction.

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MIAMI-DADE COUNTY POPULATION AND ASSESSMENT ROLLS				
Jurisdiction	2011 Population *	Percent of Total Population	2011 Assessment Roll Value (in \$1,000)**	Percent of Tax Roll
Aventura	35,723	1.42	\$7,291,000	3.90
Bal Harbour	2,502	0.10	2,343,000	1.25
Bay Harbor Islands	5,634	0.22	577,000	0.31
Biscayne Park	3,072	0.12	128,000	0.07
Coral Gables	47,031	1.88	11,871,000	6.35
Cutler Bay	40,644	1.62	1,735,000	0.93
Doral	46,516	1.86	8,493,000	4.54
El Portal	2,341	0.09	89,000	0.05
Florida City	11,704	0.47	469,000	0.25
Golden Beach	922	0.04	631,000	0.34
Hialeah	226,545	9.04	7,286,000	3.90
Hialeah Gardens	21,794	0.87	927,000	0.50
Homestead	61,485	2.45	1,875,000	1.00
Indian Creek Village	89	0.00	323,000	0.17
Islandia	18	0.00	303	0.00
Key Biscayne	12,363	0.49	5,523,000	2.95
Medley	834	0.03	1,760,000	0.94
Miami	404,142	16.12	30,352,000	16.23
Miami Beach	88,349	3.52	21,978,000	11.76
Miami Gardens	107,091	4.27	3,467,000	1.85
Miami Lakes	29,357	1.17	2,476,000	1.32
Miami Shores	10,608	0.42	720,000	0.39
Miami Springs	13,844	0.55	905,000	0.48
North Bay Village	7,349	0.29	645,000	0.34
North Miami	58,806	2.35	2,079,000	1.11
North Miami Beach	41,680	1.66	1,742,000	0.93
Opa-Locka	15,403	0.61	715,000	0.38
Palmetto Bay	18,255	0.73	2,359,000	1.26
Pinecrest	23,477	0.94	3,551,000	1.90
South Miami	12,363	0.49	1,414,000	0.76
Sunny Isles Beach	21,007	0.84	5,848,000	3.13
Surfside	5,749	0.23	1,018,000	0.54
Sweetwater	19,963	0.80	1,203,000	0.64
Virginia Gardens	2,390	0.10	186,000	0.10
West Miami	5,988	0.24	296,000	0.16
Subtotal - cities	1,405,038	56.05	\$132,275,303	70.73
Adjustment for Senior Citizen Exemption, Eastern Shores, and Opa-Locka Airport			(75,303)	0.00
Unincorporated Area	1,102,142	43.95	54,762,000	29.27
TOTAL - Miami-Dade County	2,507,180	100.00	\$186,962,000	100.00

* Official April 1, 2011 Florida Population Estimates by County and Municipality for Revenue Sharing; Posted November 2011

** Assessment roll values are based on the Estimate of Taxable Value published by the Office of the Property Appraiser on July 1, 2011

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Millage Rates

The millage rate is the tax rate that is applied to property values to generate the revenue needed to pay for services adopted and adopted in the budget. A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes.

The County has four separate operating millage rates for each of the taxing jurisdictions governed by the BCC. Three of the jurisdictions that provide regional services (countywide, fire rescue, and library) are subject to the County (area-wide) 10 mill cap. The fourth is the UMSA millage, which is subject to its own 10 mill cap. In addition, the County has millage rates for voter-approved debt service, which are not subject to the 10 mill cap. FY 2011-12 will be the 18th consecutive year that the sum is below the state defined 10-mill cap. Debt service millage rates are not included in the calculation of total millages for operating purposes. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds, such as the Building Better Communities General Obligation Bond Program. The County has debt service millages for voter approved countywide debt and for Fire Rescue District debt. The State Constitution places a 10 mill cap each on County (area-wide) and municipal property tax rates. In the Adopted Budget, the County is at 7.4341 mills for the three taxing jurisdictions considered countywide; therefore, we have 2.5659 mills in capacity, which could generate approximately \$456 million of additional revenue to fund Countywide services. We also have the potential of 7.992 mills in capacity, which could generate approximately \$416 million of additional revenue for the Unincorporated Municipal Service Area (UMSA) services.

Overall, the adopted millage rates are 11.78 percent below the state defined aggregate rolled-back rate. The total of all adopted operating and voted debt millage rates for FY 2011-12 is 9.7405. The following table shows the millage rates for FY 2010-11 and FY 2011-12.

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MILLAGE TABLE					
Taxing Unit	FY 2010-11 Actual Millage	FY 2011-12 Estimated Rolled-Back Millage (1)	FY 2011-12 Adopted Millage Rates	Percent Change From Estimated FY 2011-12 Rolled Back Millage	Percent Change From FY 2010-11 Actual Millage
Countywide Operating	5.4275	5.3600	4.8050	-10.35%	-11.47%
Miami-Dade Fire Rescue Service District	2.5753	2.5632	2.4496	-4.43%	-4.88%
Miami-Dade Public Library System	0.2840	0.2799	0.1795	-35.87%	-36.80%
Total Millage Subject to 10 Mill Cap	8.2868	8.2031	7.4341	-9.37%	-10.29%
Unincorporated Municipal Service Area (UMSA)	2.2980	2.3070	2.0083	-12.95%	-12.61%
Aggregate Millage (2)	7.8723	7.9324	6.9983	-11.78%	-11.10%
Sum of Operating Millages	10.5848	10.5101	9.4424	-10.16%	-10.79%
Voted Millages (3) -- Debt Service					
Countywide	0.4450	N/A	0.2850	N/A	-35.96%
Fire Rescue District Special Obligation Bond	0.0200	N/A	0.0131	N/A	-34.50%
Sum of Operating and Debt Millages	11.0498	N/A	9.7405	N/A	-11.85%
<p>(1) "Rolled-back millage" is the State defined rate which allows no increase in property tax revenue except for that from new construction. Starting in FY 2008-09 the proportionate roll value of dedicated increment districts and the associated prior year payments are subtracted prior to computing the "rolled-back millage." This rate ignores the impact of inflation on government and market valuation changes on taxable real and personal property.</p> <p>(2) "Aggregate millage" is the State defined weighted sum of the non-voted millages. Each millage is weighted by the proportion of its respective certified tax roll to the certified countywide roll (the Fire District millage is weighted by 59.1 percent, the Library District millage by 91.4 percent, and the UMSA millage by 30.1 percent).</p> <p>(3) Rolled-back millage and aggregate millage calculations do not apply to voted debt millages.</p>					

Setting the Millage Rates

Each year, the Adopted Budget is developed with millage rates necessary to fund the property tax-supported portion of the budget. At its last meeting in July, the BCC must determine the millage rates that will be used for the tax notices that will be mailed to all property owners in August. The tax notices also referred to as TRIM notices; TRIM stands for Truth In Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the BCC at the September budget hearings, unless additional notices are sent to all property tax payers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.

Several years ago, the State Legislature approved legislation intended to provide tax relief to the citizens of Florida. In addition to requirements to lower the tax rates themselves for one fiscal year, it instituted new definition and voting requirements that apply to governing boards when setting millage rates. Already established was the state defined *rolled-back millage rate* which is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Section 200.065 of State Statutes outlines this rate, known as the

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“no tax increase” rate because it allows the entity to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Because it does not take into account value adjustments for properties already on the property tax roll, the *rolled-back rate* does not take into account inflationary growth in the County. The *aggregate rolled-back millage rate* is the sum of the rolled-back millage rates for each of the taxing jurisdictions, in the case of Miami-Dade County we have four, weighted by the proportion of its respective roll to the countywide tax roll. The table below shows the calculation of the *rolled-back rates* for FY 2011-12.

ROLLED-BACK MILLAGE AND AGGREGATE MILLAGE CALCULATION									
(Dollars in Thousands)									
Taxing Unit	2010-11 Est. Value of One Mill	2010-11 2010-11 Millage	2010-11 Levy, net of TIF payment	2011-12 Roll without CRA and New Construction	Rolled Back Millage	2011-12 Value of One Mill	2011-12 Adopted Millages	2011-12 Levy	Millage Percent Change
Countywide	\$183,044.795	5.4275	\$947,451	\$176,763,904	5.3600	\$186,962.023	4.8050	\$898,353	-10.35
Fire District	108,685.919	2.5753	279,899	109,197,028	2.5632	109,960.941	2.4496	269,360	-4.43
Library District	167,257.900	0.2840	47,501	169,722,575	0.2799	171,220.123	0.1795	30,734	-35.87
Millage Total		8.2868			8.2031		7.4341		-9.37
Unincorporated Area	55,626.389	2.2980	\$127,328	55,192,633	2.3070	54,761.863	2.0083	109,978	-12.95
Total Levy			\$1,402,179					\$1,308,425	-15.90
Aggregate Millage					7.9324		6.9983		-11.78

Notes:

1. In accordance with State law, property tax revenue is budgeted at 95 percent of the levy.
2. All tax roll values are current estimates as of tax rolls of July 1, 2011.
3. Tax Increment Financing (TIF) payments are contributions made by the County to Community Redevelopment Areas; these payments apply to the Countywide and Unincorporated portions of the levy.
4. A Community Redevelopment Area (CRA) is a geographic area created by Board action to revitalize areas designated as slum and blight through a finding of necessity that require the creation of a trust fund and redevelopment plan. Funds are used to implement the redevelopment plan of these areas.

The State has defined the highest millage rate that may be levied with a simple majority vote of the governing body known as the *maximum millage rate*. This rate is the *rolled-back rate*, adjusted for the growth in per capital personal income in Florida. Beginning in FY 2009-10, the *maximum millage rate* is based on the *rolled-back rate* (the rate that generates the same property tax revenue) assuming the *maximum millage rate* had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the *maximum millage rate* had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated *maximum millage rate*, that rate is the cap. If a millage rate below the *maximum millage rate* is adopted, an adjustment is made to credit the revenue that was lost because a rate below the *maximum millage rate* was adopted. The formulas used to calculate the various millage rates are defined by the Florida Department of Revenue.

The BCC may adopt a rate that is higher than the state defined *maximum millage rate*. State law provides that a millage rate of up to 110 percent of the calculated *maximum millage rate* may be adopted if approved by a two-thirds vote of the governing body of the county, municipality, or independent district. A millage rate higher than 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

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Additional Property Tax Legislation

The State Constitution allows an exemption of up to \$50,000 for homesteaded properties and caps the assessment value increase for non-homestead properties at ten percent. There is also an exemption of \$25,000 for tangible personal property (TPP), which is usually the equipment and other assets of a business.

Calculation of Property Taxes

There are four factors for calculating the amount of property tax assessed on property:

1. The assessed value of the property;
2. Adjustments for Amendment 10 of the Florida Constitution, if applicable this amendment limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2010-11 such growth is limited to CPI growth of three percent);
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption and the additional homestead exemption for senior citizens who meet income criteria, the \$25,000 exemption for personal property); and
4. The millage rate, established according to state law restrictions.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Amendment 10 adjustments are applied to find the assessed value. Finally, appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the bill (also called the tax notice) is mailed in November.

While Miami-Dade is responsible under state law to collect all taxes imposed within geographic Miami-Dade County, the County government itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes that will be paid in FY 2011-12 by a residential property located in unincorporated Miami-Dade with an assessed value of \$200,000 with a \$50,000 homestead exemption (HEX) and a taxable value after the HEX of \$150,000. These rates include debt service as well as operating millages.

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TABLE 1.1 FY 2011-12 Operating and Debt Service Tax Rates and Calculated Taxes for
a Property with a Taxable Value
of \$100,000 in Unincorporated Miami-Dade County
(Taxes are rounded to the nearest dollar)

Authority	Millage Rate	Tax	Percent of Total
UMSA Operating	2.0083	\$201	10.7%
Countywide Operating	4.8050	\$481	25.6%
Fire Rescue Operating	2.4496	\$245	13.0%
Library System	0.1795	\$18	1.0%
Countywide Debt Service	0.2850	\$29	1.5%
Fire Rescue Debt Service	0.0131	\$1	0.1%
Total to County	9.7405	\$975	51.8%
School Board with Debt Service	8.0050	\$801	42.5%
Children's Trust	0.5000	\$50	2.7%
Everglades	0.0894	\$9	0.5%
Water Management	0.4363	\$44	2.3%
Inland Navigation	0.0345	\$3	0.2%
Total	18.8057	\$1,882	100%

Using the example of Table 1-1, of the \$1,882 of tax collected, \$481 or 25.6 percent is used for countywide services, \$464 for UMSA, Fire Rescue, and Library services (city-type services), and \$30 for Countywide and Fire Rescue Debt Service. Overall, the County levies 51.8 percent of the property taxes. In Miami-Dade County for FY 2011-12 the average taxable value of a home in UMSA with the Amendment 10 (Save Our Homes) growth cap, after taking into account the homestead exemption, is approximately \$150,000.

For residents of municipalities, all of the rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Also, some municipalities are not in the Fire Rescue District or Library System and their resident pay for those services through the municipal millage rates.

BUDGET AND FINANCIAL POLICIES

Miami-Dade County follows the financial policies required by the Miami-Dade County Home Rule Amendment and Charter, Florida Statutes Chapters 129 (County Annual Budget) and 200 (Determination of Millage), and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB). Both the Adopted Budget (found at <http://www.miamidade.gov/budget/>) and the Comprehensive Annual Financial Report (CAFR) (found at http://www.miamidade.gov/Finance/annual_reports.asp) provide our County's financial plans following these policies.

GAAP and GASB

The General Fund, Fire Rescue District, Library District, and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances (transactions that reserve funding for expected purchases) lapse at year-end and are

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re-appropriated as part of the subsequent year's budget in a reserve for encumbrances. The notes section of the CAFR (<http://www.miamidade.gov/Finance/library/CAFR/2010/Financial%20Section/CAFR2010-complete.pdf>) describes the County's policies for assets, liabilities, and net assets or fund balances (CAFR, page seven).

The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Port of Miami, Water and Sewer, Public Health Trust, Transit, Public Works and Waste Management, Vizcaya Museum and Gardens, Rickenbacker Causeway, Mixed Income Properties, Section 8 Allocation Properties and the Self-Insurance Fund. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include budgeting the full amount of capital expenditures rather than the depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources. The fund balance is defined as the excess of assets over the liabilities in any given fund.

Home Rule Amendment and Charter

<http://www.miamidade.gov/CharterReview/library/10-11-02-charter.pdf>

The Charter is the constitution for Miami-Dade County and governs all activity, including financial and budgetary policies.

Article 5, Section 5.03 (A) of the Charter states that the department of finance shall be headed by a Finance Director appointed by the Mayor and the Clerk of the Circuit and County Courts. The Finance Director has charge of the financial affairs of the County. While not delineated in the Charter, currently the Budget Director, who serves as the Director of the Office of Management and Budget, is the designated Budget Officer. At the end of each fiscal year an audit is performed by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

State and County policy dictates that contracts for public improvements and purchases of supplies, materials, and services (other than professional) be issued based on a competitive solicitation process. This process includes formal sealed bids when the transaction involves more than the minimum amount established by the BCC by ordinance. The resulting contract must be approved by the BCC. The BCC may, with a written recommendation of the Mayor, and a two-thirds vote of the members present, waive competitive bidding if it is in the best interest of the county.

Any County official or employee of the County who has a special financial interest, direct or indirect, in any action by the BCC are obligated to disclose the interest and cannot vote upon or otherwise participate in the transaction. Willful violation of this Section constitutes malfeasance in office, will lead to forfeiture of office or position, and renders the transaction voidable by the BCC.

The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the Mayor prepares a budget showing the cost of each program for each budget year. Prior to the County Commission's first public hearing on the Adopted Budget required by state law, the Mayor makes public a budget summary setting forth the adopted cost of each

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individual program and reflecting all major adopted increases and decreases in funds and personnel for each program, the purposes for those adjustments, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.

Article 2, Section 2.02 (G) states that the Mayor prepares and delivers a budgetary address annually to the people of the county in March to set forth the Mayor's funding priorities for the County. Between June 1 and July 15, the Mayor releases a Adopted Budget containing a complete financial plan, including capital and operating budgets, for the next fiscal year. The budget is presented to the Commission before the BCC adopts tentative millage rates for the next fiscal year. The BCC must hold two public budget hearings scheduled within the constraints outlined in state law.

The annual budget establishes the appropriations, or the approved expenditure levels, for the fiscal year and expenditures above the adopted levels cannot be incurred. There are some kinds of funds – working capital, revolving, pension, or trust funds – that may be accessed without approved expenditure authority. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund, or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance in any fund, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. The adopted budget may be amended at any time during the year, by BCC action. Reappropriations within a fund without increasing the total fund may be approved by motion or resolution. Increasing the total appropriations for a fund requires an ordinance, with two readings and a public hearing.

State Law

<http://www.leg.state.fl.us/statutes/>

Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter. Chapter 129.01(2) (a), Florida Statutes establishes that the budget will be prepared, summarized, and approved by the BCC of each county, (b) and that it will be balanced. That is, the estimated revenues, including balances brought forward, equals the total of the appropriations and reserves. The budget must conform to the uniform classification of accounts prescribed by the appropriate state agency. Revenues must be budgeted at 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied. Chapter 129.01(2) (c) (1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.

Chapter 129.06(1), Florida Statutes requires that adopted budgets regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures are fixed appropriations and cannot be amended, altered, or exceeded except by action of the governing body. Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the BCC for its authorization. Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount appropriated in each fund's budget.

Chapter 200.011, Florida Statutes states that the BCC determines the amount to be raised for all county purposes, except for county school purposes, and the millage rates to be levied for each fund respectively,

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together with the rates certified to be levied by the BCC for use of the county, special taxing district, board, agency, or other taxing unit within the county for which the BCC is required by law to levy taxes.

Chapter 200.065, Florida Statutes establishes a rolled-back millage rate, a maximum millage rate, and voting requirements for taxing jurisdictions, requiring an extraordinary vote of the local governing body to exceed the maximum millage rate for taxing purposes (as described previously).

Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of 10 mills, except for voted levies. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millage rates otherwise provided in this section, an ad valorem tax millage not in excess of 10 mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.

Miami-Dade County Legislation and Code

Miami-Dade County Resolution R-31-09 established the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.

(<http://www.miamidade.gov/govaction/legistarfiles/MinMatters/Y2008/083625min.pdf>)

Article CXVIII.5 of the Miami-Dade County Code is entitled "Governing for Results" and codifies our results-oriented governing management concepts. Section 2-1795 lays out policies for the allocation of resources and requires the Mayor or his/her designee present up to 20 recommended priorities no later than January 31 of each year. It also requires the submission of a five-year financial forecast (http://www.miamidade.gov/csd/county_code.asp). Miami-Dade County Ordinance 07-45 amending Section 2-1795 of the Code revised the standardization of the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Adopted Budget. In addition, the ordinance places restrictions on the reappropriation of line items within funds. (<http://www.miamidade.gov/govaction/legistarfiles/MinMatters/Y2007/070515min.pdf>)

Miami-Dade County Ordinance 10-36 amending Section 2-1795 of the Code establishes procedures to be followed by the Commission Auditor in the preparation and adoption of the County's Annual Budget. The Commission Auditor is to perform in-depth review of the proposed budget of the Board of County Commissioners and all departments and divisions that report directly to the Board, including the County Attorney's Office, the Office of the Inspector General, the Commission on Ethics and Public Trust, the Office of Commission Auditor, and the Legislative Analysis Division under the Board of County Commissioners' fund. The analysis should include a review of any changes to the budget adopted by the Mayor made as a result of the budget prepared and recommended by the Mayor, and the Mayor's written response thereto, presented to the Commission in accordance with the second sentence of Section 5.03(B) of the Home Rule Charter. In addition, the Commission Auditor shall review and analyze any mid-year and year-end budget amendments adopted by the Mayor or his/her designee giving full consideration to the County Commission's adopted priorities and policy directives; and issue any final recommended written changes to the Mayor's and present to the County Commission prior to its consideration of such Adopted Budget amendments. (<http://www.miamidade.gov/govaction/legistarfiles/MinMatters/Y2010/101254min.pdf>)

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THE BUDGET DEVELOPMENT PROCESS

Pursuant to Article 5 of the Miami-Dade County Charter, the Mayor is required to prepare a Adopted Budget between June 1 and July 15. The Mayor or his/her designee is then required to present the budget to the BCC before the BCC adopts the proposed millage rates, which usually occurs at the last BCC meeting in July.

Although submission of the Proposed Budget occurred on July 13 this year, budget development actually is a year-round process. As the fiscal year begins, departmental staff updates their business plans.

- In December and January, staff completes initial projections and estimates of revenues for the current and ensuing fiscal years.
- In January, the Mayor submits a list of recommended budget priorities to the BCC.
- In February, County departments submit their resource allocation requests to the Office of Management and Budget (OMB). Those requests are linked to the priorities in the departmental business plans. Departmental Budget Meetings are held with the departments, and OMB to discuss service priorities and to begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding.
- In March, the Mayor delivers a budget address putting forth his funding priorities.
- In April, the BCC defines its budget policies to guide budget preparation.
- Throughout the process, staff interacts with commission committees to review departmental budget submissions and obtain guidance regarding development of the Proposed Budget.

It is important to note that there are certain budget-related deadlines established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC usually determines the proposed millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates set by the BCC in July effectively represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was approved in July, all taxpayers must be re-noticed.

In accordance with Resolution R-1018-94, public meetings are held throughout the County in August to discuss proposed new or increased fees and taxes. These meetings also serve as a forum to describe the budget to the public. As required by state law, two public budget hearings are held in September prior to the adoption of the budget. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the ensuing fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during the mid-year and at year-end.

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FY 2011-12 Budget Development Process

December – January



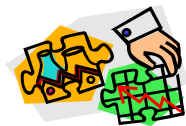
Budget forecasting for coming year

July 1



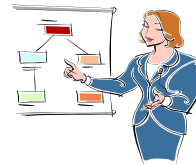
Tax Roll Released

January



Recommended budget priorities released

July 13



Proposed Budget presented

January – March



Departmental budget preparation and meetings

July 20



Proposed maximum tax rates adopted by County Commission; notices of proposed tax mailed in August

March



Mayor's budget address

August



Commission Workshops

March –May



Budget workshops with County Commission and Commission Committees

September 8 and 22



Two public budget hearings

April



County Commission considers budget policies

October 1



New budget becomes effective

THE FY 2011-12 ADOPTED BUDGET

Miami-Dade County's operating budget is actually a combination of budgets relating to distinct services, including regional area-wide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade County Public Library System (Library System), and fire rescue services provided within the Miami-Dade Fire Rescue Service District, as well as numerous proprietary operations and special assessment district functions. Each is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel, and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues are restricted in their use, which complicates the process of balancing the budget.

The FY 2011-12 Adopted Budget is balanced at \$6.173 billion, of which \$4.470 billion represents the direct operating budget and \$1.703 billion is funding for capital projects. The operating budget is 7.4 percent lower than the FY 2010-11 Final Adopted Budget of \$4.830 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Services Area (UMSA) General Fund, Library System, and Fire Rescue Service District budgets, total \$1.851 billion, or 41.4 percent of the total operating budget. Unfunded needs in the operating budget total \$130 million.

Revenues

The most significant source of discretionary revenue to local governments in Florida is property tax revenue. The estimated tax roll change (from the 2010 preliminary roll) for FY 2011-12 is a reduction of 2.76 percent. The decline in taxable roll is 2.76 percent less than losses suffered last year. In accordance with Amendment 10 to the State Constitution, the increase in property assessments for 2010 homestead residential properties was set at 1.5 percent, based on the growth in the Consumer Price Index. Non-ad valorem revenues also went down for FY 2011-12 as a result of the weak economy.

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (i.e. Miami-Dade Fire Rescue Service District and Library System); a special assessment (e.g. Solid Waste Collection); or by proprietary revenue, including grants, which augment a General Fund subsidy (e.g. Parks Recreation and Open Spaces). Certain proprietary revenues also support functions in multiple departments, such as storm water utility revenues, tourist tax revenues, and local option gas taxes (as described in Appendix D and E). Proprietary operations, such as the Aviation department and the Port of Miami, will grow to the extent that their activity and operating revenues permit. The residential solid waste collection fee is held flat at \$439 per year and solid waste disposal fees are adjusted by the consumer price index. Water and wastewater fees for operations are also held flat. While a number of other miscellaneous rate adjustments are included in the budget, including fees in Animal Services, Permitting, Environment and Regulatory Affairs, and Vizcaya Museum and Gardens, the majority of fees for residents, including those in the Parks, Recreation and Open Spaces Department, have not been increased.

The proprietary departments pay an administrative reimbursement payment to the general fund. The administrative reimbursement payment is calculated by determining the percentage of the entire general fund represented by the internal support functions that serve the whole County and all departments. This percentage is then applied to the budget of the proprietary functions. This rate is 35 percent lower than last

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

year, going down to 2.35 percent from 3.61 percent last year. The payment from the Aviation Department is calculated utilizing a unique basis determined in concert with the Federal Aviation Administration. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 73 percent Countywide and 27 percent UMSA.

Expenditures

In order to close the budget gap for this year, more than \$182 million was reduced from the budget by way of service reductions including property tax and proprietary supported functions. Critical services were kept in place to the extent possible, such as services for the elderly and children, public safety, , funding to community-based organizations and cultural programs, park and recreation programs, and other social services, by focusing reductions on overhead and internal support functions and funding activities only at mission critical levels. Essential to balancing this budget, however, are \$349 million in personnel cost reductions attributable to changes in the pension contributions to the Florida Retirement System and concessions adopted by the various labor units. These concessions include freezing the pay and benefits that were brought back during the last year of the current labor contract and increasing the contribution made some employees to group health insurance to ten percent from five percent of salary.

Public Safety

Public safety functions are the core service for every local government. In the Police department, certain specialized functions have been reduced or eliminated and all currently vacant positions or positions that will be vacated due to retirements or other separation events are eliminated in this budget. The number of patrol officers on the street will not be reduced. Purchases of replacement vehicles will be financed with a loan from the Fleet Replacement Trust Fund and computer equipment purchases are deferred. The Boot Camp program was modified to allow the same level of service, but at a reduced cost. Expenses are adjusted in Corrections and Rehabilitation to reflect the current lowered facility population. Services provided by both fire boats were tendered and more than 70 civilian positions will be eliminated in the Fire Rescue Department, but no suppression or rescue units will be eliminated. No further reductions are possible to the Medical Examiner and, short of closing the Juvenile Assessment Center, all possible savings have been identified for the Juvenile Services Department. We will continue to work through the fiscal year with the State Attorney, Public Defender, Clerk of Courts, and Chief Judge to make sure that our court system responsibilities are addressed within the limited revenues we have available. If the proposed labor concessions are not accepted, it will be necessary to eliminate r hundreds of public safety positions.

Economic Development

The department of Sustainability, Planning and Economic Enhancement was created by combining key elements of departments that were previously involved with economic development (Office of Economic Development and International Trade (OEDIT), Office of Film and Entertainment, and Small Business Development). The merger will provide a coordinated and streamlined approach with key partners in order to expand and improve our economic future.

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Neighborhoods and Infrastructure

When revenues are less limited, investing in our neighborhoods and our community infrastructure is important. When revenues are constrained, as they are now, spending in this area must be scaled back but still ensure mission critical services are provided and safety is not compromised. Mowing and landscape cycles are reduced by 21 percent, fewer traffic and street signs will be replaced and planning positions are reduced. Residential fees for garbage and trash collection and water and sewer services did not increase, but certain infrastructure projects will be delayed.

Recreation and Culture

In balancing Library's budget, tough decisions had to be made. The Science, Math, and Reading Tutoring (SMART) program was eliminated that aided students from K- 12 with their school work. In addition, the Library reduced the number of Bookmobiles in service from four to two, therefore reducing the number of stops it makes throughout the community from 48 to 28. However, Regional libraries will still remain open six days a week, but none will be open on Sunday and Branch libraries will remain open five days a week. As we move forward, in order for the District to be sustainable, the delivery of library services must change.

Funding for County majors and cultural grants is reduced by ten percent. Parks, Recreation and Open Spaces Department resources are trimmed to adjust to reduced capital development spending and delays in facility openings. Direct service will not be impacted.

Social and Human Services

Aside from Public Safety, in the development of this budget, there were no reductions to County support for services provided to the elderly. Again, adjustments to administration and overhead in the social services area allowed for expenditure reductions without impacts to direct service for County funded programs. Services for children are also a priority and maintaining the current levels of Head Start services by delegating all slots allows for considerable cost savings without reducing either the number of children serviced or the days of service children are provided. This recommendation must be approved through a process governed by the US Department of Health and Human Services.

Funding for community-based organizations (CBOs) that provide services to the elderly or children is funded at FY 2010-11 levels. All other CBO funding, along allocations to the Chambers of Commerce have been reduced by 50 percent. Mom and Pop program allocations were reduced by ten percent. The development of a successful solicitation process is a priority for the Administration.

The maintenance of effort payment to the Public Health Trust will be \$133.362 million for FY 2011-12, \$118.415 million from the millage calculation and \$14.948 million as a percentage of the non-ad valorem revenue in the general fund. The FY 2011-12 Adopted Budget for PHT is \$1.813 billion. During the summer, work will continue to minimize service impacts, increasing cash flow, and increasing cash carryover into the next fiscal year. A full report will be made to the Board before the first budget hearing in September. To the extent that savings from efficiencies, operational changes, and labor negotiations and increased net revenues are not realized, service adjustments may be necessary.

Transportation

Implementation of efficiencies make it possible to reduce positions at both the Port of Miami and in the Aviation Department. There were position reductions in Transit however, those were offset by additional positions required for the opening of the Airport Link, scheduled to begin revenue service during the second

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quarter of the fiscal year. As capital projects are completed and capital funding is reduced, certain positions will be phased out. Other administrative and overhead positions will also be cut in order to preserve service miles. Although many of the outstanding issues with the Federal Transit Administration (FTA) were resolved, there are still a number of pending items that will be settled by the second quarter of FY 2011-12 to ensure that provision of regional transportation services can continue to meet both economic development and sustainability goals.

General Government and Policy Formulation

This organization is smaller than it has been in years. Further analysis will be done to reorganize our functions and bring about not only direct savings but improved delivery of service. Resources must be allocated to support our direct services and monitor our activities. The table on page 20 of this volume details the position changes by department included in the Adopted Budget.

The Elections Department will reduce expenditures related to printing of ballots and mailing of sample ballots. Resources for security and information technology (IT) support for early voting and on voting days will be cut. Audit and Management Services will have fewer auditors available to address issues of concern that may be identified. The Office of Human Rights and Fair Employment Practices will also have fewer employees available to address employee and constituent issues and the Office of Management and Budget will have fewer resources. The implementation of the account payable workflow project will be delayed.

Funding for facility maintenance and projects has been significantly reduced. Similar to investments in our neighborhoods and infrastructure, in these constrained times we must reduce spending to only the most critical life safety repairs. We are proud of our facilities, which are nice places to work for our employees and pleasant places to transact business for our customers. When the economy rebounds and more resources are available, it will be important to reinvest in these assets to gain the ground we will lose through this budget.

Production of MDTV original programming is unfunded. The hours of the 311 Answer Center will be maintained. Reductions in Information Technology Department include savings from renegotiated contracts and delays in equipment replacement. As in other areas, resources will be focused on maintaining the most critical services.

The Budget maintains our reserves, particularly the Countywide Emergency Contingency Reserves as noted before. Reserves as a portion of the General Fund budget are increased from 5.33 percent to 5.8 percent. A loan will be provided by the Water and Sewer funds to the General Fund, to be paid back through reduced administrative reimbursement payments over five years.

Subsidies for Policy Formulation and other functions outside of Mayoral purview have been adjusted by up to 20 percent. A 20 percent reduction from a flat subsidy has been included for the Office of the Mayor. The budget for the Board of County Commissioners has been reduced by 10 percent. The method by which the allocations are reduced is at the discretion of the Board. A portion of the carryover projected for the end of FY 2010-11 is recaptured to support the provision of general fund subsidized services. The Office of the Inspector General will freeze two vacant positions and the Commission on Ethics reduced one position as well as operating expenses.

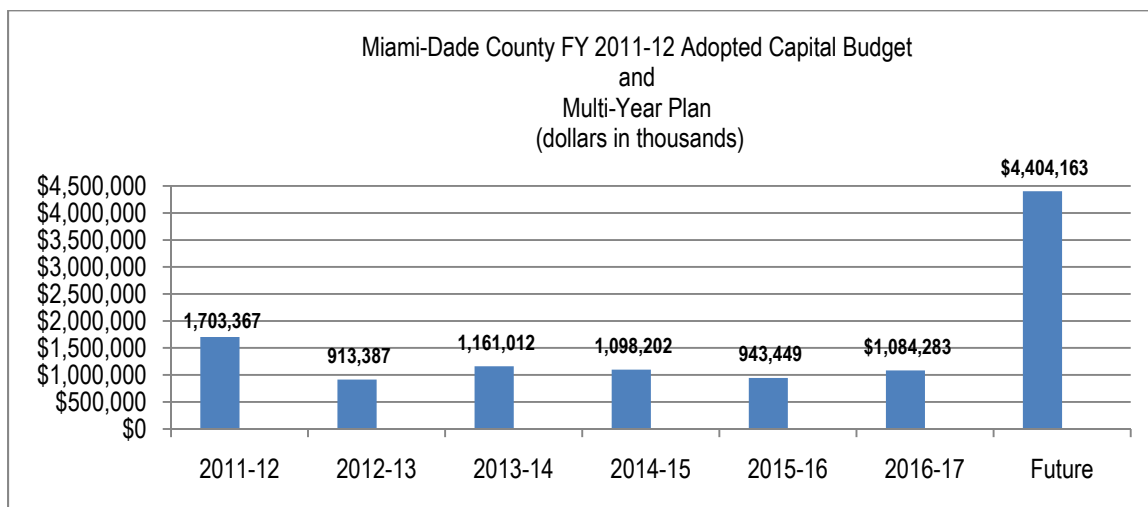
FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Summary information describing major revenue sources and expenditure by strategic area as well as information for each department showing the activities by supporting revenue source and the categories of expenditures are included as Appendix A through F in this volume. Details regarding the reductions of positions and programs are included as an attachment to the Executive Summary.

FY 2011-12 ADOPTED CAPITAL BUDGET AND MULTI-YEAR CAPITAL PLAN

The Capital Budget and Multi-Year Plan (also known as the Capital Improvement Plan) is prepared pursuant to state growth management legislation and the Miami-Dade County Code and is prepared along with the operating budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan, and the County's other major capital planning documents.

The Capital Budget and Multi-Year Plan outlines revenues and expenditures for current and new capital projects necessary to maintain, improve, and expand public facilities and infrastructure to support County operations and meet the service demands of residents and visitors to Miami-Dade County. The Capital Budget has projects in each of the County's Strategic Areas: Public Safety, Transportation, Recreation and Culture, Neighborhoods and Infrastructure, Health and Human Services, Economic Development, and General Government.



The County's Adopted Capital Improvement Plan is a total of \$20.362 billion and includes 648 capital projects across all Strategic Areas. The graph above details the annual programmed expenditure. The funding sources for the Adopted Capital Improvement Plan include 4.92 percent from the Federal Government, 3.56 percent from the State of Florida, 61.24 percent from Revenue or Special Obligation Bonds, 20.14 percent from General Obligation Bonds, 5.63 percent from County Proprietary Operations, 1.45 percent from Impact Fees, 3 percent from other County Sources and less than one percent from other non-County Sources.

The FY 2011-12 Adopted Capital Budget, the first programmed year of the Adopted Multi-Year Plan totals \$1.703 billion, which is approximately 38.47 percent lower than the FY 2010-11 Adopted Budget of \$2.768 billion, primarily because certain major capital projects were completed this past year or are nearing completion this year.

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For the FY 2011-12 Adopted Capital Budget, the Public Safety Strategic Area is programmed at \$122.145 million and includes ongoing major capital maintenance projects at all correctional facilities including major rehabilitation of the Pre-Trial Detention Center, continued construction of the Children's Courthouse, ongoing interior renovations of a new mental health facility, commencement of construction of a new replacement court facility at the Joseph Caleb Center, and the purchase of the fourth and final replacement helicopter for Miami-Dade Police.

The Transportation Strategic Area is programmed at \$785.96 million with improvements to the airports including the close-out of the North Terminal and substantial completion the Miami Intermodal Center - Miami International Airport Mover and Port of Miami improvements including dredging of the Lummus Island Channel to a depth of 50 feet from 42 feet and strengthening the wharves to include bulkheads. Ongoing construction of the Miami Intermodal Center-Earlinton Heights Metrorail Connector (Phase 1) in the Transit System, and numerous Public Works projects including completion of traffic signal integration as a part of the Automated Traffic Management System (ATMS), bicycle safety improvements on the Rickenbacker Causeway, mast arm upgrades, replacements and additions on rights-of-way, and continued installation of school speed zone flashing signals throughout the county are also planned.

The Recreation and Culture Strategic Area is programmed at \$156.634 million and includes local and area-wide park improvements with several Building Better Communities General Obligation Bond (BBC GOB) Program projects, commencement of construction of the Miami Art Museum and the Northeast Regional Library and the completion of design plans and the start of construction for Miami Science Museum.

The Neighborhoods and Infrastructure Strategic Area is programmed at \$341.695 million and includes Water and Sewer projects such as the Government Cut line improvements and High Level Disinfection plant, Public Works and Waste Management drainage improvements projects, as well as Permitting, Environment and Regulatory Affairs beach erosion control and nourishment for the beaches, and unsafe structures demolition projects.

The Health and Human Services Strategic Area is programmed at \$179.443 million and includes continued funding for affordable housing projects, ongoing construction of phase two of the Hope VI Scott/Carver Homes Project in Public Housing and Community Development, the second domestic violence shelter and a variety of improvements to the physical infrastructure of the Public Health Trust.

The Economic Development Strategic Area is programmed at \$42.049 million with targeted Community Development Block Grant (CDBG) and BBC GOB funded projects in low-to-moderate-income neighborhoods.

The General Government Strategic Area is programmed at \$75.441 million and includes build-out or repairs of government facilities including continuing façade repairs to the Dade County Courthouse, construction of a new parking garage at the Joseph Caleb Center, and construction of the West Lot Multi-Use Facility to provide replacement parking and new parking capacity supporting Government Center and the new Children's Courthouse upon completion. The FY 2011-12 Adopted Capital Budget also includes critical technology investments including funding for the 800 MHz infrastructure settlement. Americans with Disabilities Act barrier removal projects funded through the BBC GOB Program and ongoing improvements to facilities maintained by Internal Services are also planned. The FY 2011-12 Adopted Capital Outlay Reserve (COR) fund consists of \$62.497 million of programmed projects. Revenue appropriations to fund the COR include a transfer from the Countywide General Fund of \$18.878 million, with the balance of the COR funded from \$35.293 million of various proprietary fund transfers and miscellaneous payments from

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other governments or leases and \$8.326 million of carryover from FY 2010-11. Of the recommended COR appropriation, \$42.620 million is programmed to fund principal and interest payments non-ad valorem general fund backed debt for capital projects across all strategic areas.

For presentation purposes in the FY 2011-12 Adopted Capital Budget and Multi-Year Plan, for ongoing or recurring yearly projects, prior year revenues that were expended are not shown in most cases to avoid artificially inflating the overall capital plan by showing cumulative expenditures that have already occurred.

There are 303 projects in the unfunded section, estimated to cost a total of \$15.551 billion as compared to \$15.235 billion in FY 2010-11, a 2.1 percent increase. Adjustments were made because of reduced service provision across all departments but include \$3.5 billion of transit-related corridor projects in the Transportation Strategic Area and \$7.5 billion for a future Water and Sewer projects in the Neighborhoods and Infrastructure Services Strategic Area.

General Obligation Bond (GOB) Programs

General obligation bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the County (excluding exempt property as required by Florida law). The full faith, credit, and taxing power of the County is irrevocably pledged to the prompt payment of both principal of and interest on the Bonds as the same become due and payable. Pursuant to the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds. Although titled as a Special Obligation Bond Program, this same rule of law applies to the voted debt for the Fire District Bonds, but only for taxable real and tangible personal property within the Fire Rescue District.

The FY 2011-12 adopted countywide voted debt millage for general obligation bonds is decreased from 0.445 to 0.285 mills. We continue to evaluate responsible financing options within the current constrained tax roll conditions to deliver as many projects as possible in the near term that are ready to go while minimizing both capital interest expense and future operating impacts. Therefore, in order to more efficiently manage project cash flow requirements and to optimize the County's capacity to do more projects, a commercial paper program has been approved by the Board for implementation this fiscal year. The FY 2011-12 Adopted Fire Rescue District voted debt service millage, which funds principal and interest payments for the 2002 Fire District Special Obligation Bond Program is 0.0131 mills, a decrease of 0.0069 mills.

Planning Financings

The Adopted Capital Budget includes capital financings that are planned during FY 2011-12. The financial markets are very unpredictable so final amounts for these will be determined when the authorizing legislation is presented to the Board of County Commissioners for approval:

- General Obligation Bonds Building Better Communities Program Commercial Paper Program (Summer 2012)
- People's Transportation Plan Bonds in a projected amount of \$600 million to fund capital improvements for the continuation of transit projects in Miami-Dade Transit and roadway improvement projects in the Public Works and Waste Management Department (Summer 2012)

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- Capital Asset Acquisition bonds for the Port of Miami and Other Miscellaneous Projects in a programmed amount of approximately \$80 million to fund certain departmental capital projects (Spring 2012)
- Capital Asset Acquisition bonds for the Public Health Trust in a adopted amount of \$80 million to complete infrastructure and facility improvement projects (Summer 2012)

County's Credit Rating

The County continues to have very strong credit quality. Ratings for general obligation and general fund-related debt issuances are as follows at the time of publication.

Category	Moody's	Fitch	Standard and Poor's
General Obligation Bonds	Aa2	AA	AA-
Fire Rescue	Aa2	N/R	AA-
Public Service Tax	Aa3	AA	N/R
Convention Development Tax	A2	A+	A+
Professional Sports Tax	A1	A+	A+
Budget to Appropriate	Aa3	A+	A+
Courthouse Bonds	Aa3	AA-	A+
Stormwater Utility Bonds	Aa2	AA-	N/R

Five-Year Financial Outlook

When developing the annual budget, it is important to be aware of the revenue and expenditure trends for the future. Decisions regarding service expansion or reduction should align with both the Strategic Plan, but also with what can be reasonably expected in terms of future resources. We have developed financial forecasts for all four County taxing jurisdictions, as well as for certain proprietary operations such as Aviation, Seaport, Public Works and Waste Management, Water and Sewer, Transit, and Permitting, Environmental and Regulatory Affairs which are at the forefront of County services. The Public Housing and Community Development Department will no longer be a part of this discussion. This function is funded almost in its entirety by federal grants, which are ultimately appropriated by Congress. As a local government having very limited control over appropriations, any assumptions pertaining to future revenue estimates in this area may be a completely irrelevant exercise.

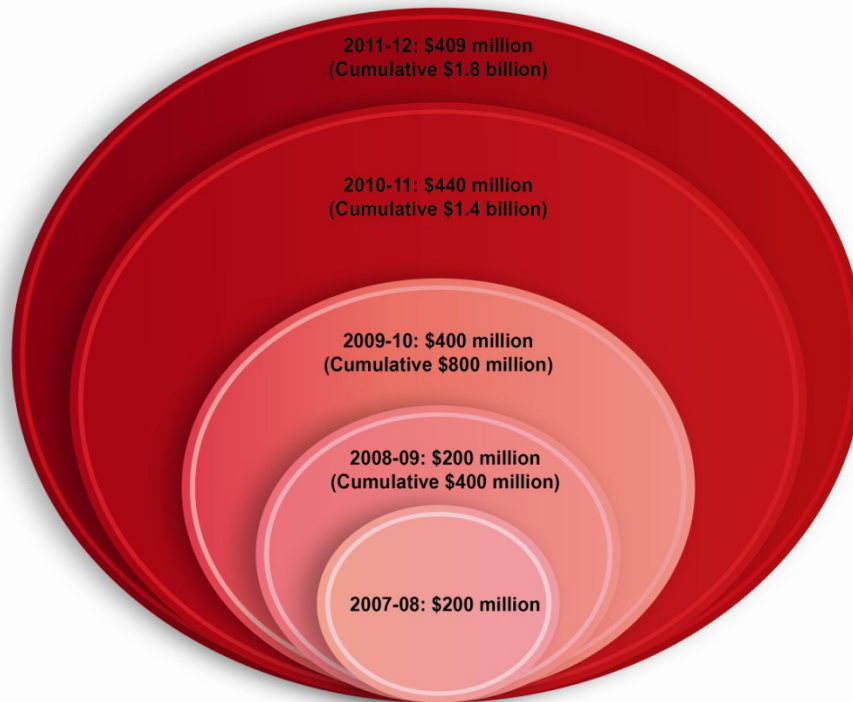
In developing the forecast, we utilize a set of assumptions which allow us to make reasonable projections and conclusions. However, these assumptions can be affected at any given time by external forces such as state legislative actions, changes in the economy, and to a great extent, by local policy decisions. We use this document as one of our planning tools and revise it annually.

For our tax-supported functions we develop our financial outlook utilizing incremental/inflationary methodology using current year service levels as the baseline for projections, making adjustments for defined service expansions or reductions. We use the Strategic Plan to help us plan for County services beyond those currently provided.

Property Tax-Supported Budgets

Tax relief initiatives approved by the State Legislature in 2007 and constitutional amendments approved by the voters on January 29, 2008, compounded with the unprecedented 2009 and 2010 losses in taxable value across the county have led to budget gaps of nearly \$2 billion over the last five years. The property tax roll is again forecasted to remain flat in FY 2012-13 and so the fiscal outlooks for the four property tax-supported budgets under the purview of the BCC have been and will continue to be significantly challenged. FY 2007-08 was the first year under new State imposed revenue limitations which obligated the local governing bodies to restrict ad valorem revenue growth to “rolled back” millage rates plus additional percent reductions depending on the relative historical growth in revenue for the taxing jurisdiction. These revenue restrictions when combined with typical expenditure growth created a funding gap of approximately \$200 million from the overall County operating budget in FY 2007-08. The constitutional amendments approved on January 29, 2008 reduced County revenues for FY 2008-09 by approximately \$100 million. The FY 2008-09 Adopted Budget originally presented a funding gap of more than \$200 million plus and the FY 2009-10 Adopted Budget originally confronted a \$400 million gap which was addressed through the FY 2009-10 Resource Allocation Process, including the reduction of 474 positions. The initial FY 2010-11 operating budget gap was approximately \$440 million including the Fire District. The FY 2011-12 Adopted Budget started with an initial funding gap of approximately \$404 million which was closed with a combination of labor concessions, pension cost reductions due to changes in the Florida Retirement Pension rates, and service adjustments. For FY 2011-12, the sum of the operating millages was rolled-back to the FY 2009-10 level of 9.7405 including debt service millages. This policy decision created enormous challenges in the preparation of the FY 2011-12 budget.

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The millage rates used to develop the revenue forecast for the property tax supported budgets assume the FY 2011-12 adopted millage rates are held flat for FY 2012-13, and thereafter. Expenditure levels in all four taxing jurisdictions have been adjusted to reflect the level of resources available, including the reduction in FY 2011-12 of 1,139 positions.

Final property tax roll growth for calendar years 2004, 2005, 2006, and 2007 showed extraordinary increases of 13.4 percent, 18.7 percent, 21.4 percent and 15.4 percent respectively. The final property tax roll for 2008 was 0.09 percent higher, and final tax roll losses for 2009 and 2010 were minus 9.5 and 13.4 percent respectively. For 2011, the final property tax roll experienced a loss 2.76 percent of its value. These are unprecedented losses when compared to the historical performance of the County Property Tax Roll in the past 30 years. For FY 2012-13, the property tax roll is assumed to remain flat and experience three percent growth thereafter. This conservative tax roll forecast is the result of current real estate market conditions.

The General Fund carryover balance for year-end FY 2010-11 is approximately \$110 million. The Countywide General Fund Emergency Contingency Reserve balance for FY 2010-11 was \$51.7 million, and is expected to experience a small growth to \$52 million by the end of FY 2011-12. The Fire District Emergency Contingency Reserve was fully appropriated to support operations in FY 2010-11. As part of this financial outlook, appropriate expenditure allocations have been made to replenish the Countywide Emergency Contingency Reserve to the FY 2008-09 levels in the next several years. The Library System sets aside an operating reserve every year equivalent to five percent of its operating expenditures.

In addition to trying to address service needs for the community, unexpected events and federal and state legislation may have a significant impact on the overall County budget. Legislation such as, but not limited to, potential increases in Medicaid costs, continuing increases in the County's contribution to the State's retirement fund, ever increasing costs of providing the appropriate health coverage to our employees, and policies that increase inmate jail population. It is expected that the legislature may increase Florida Retirement System rate contributions in the next

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few years, as a result of actuarial updates and the losses experienced by its investments in the market, unless plan modifications and/or employee contributions are adopted. Future incorporations and annexations by existing municipalities could also impact the UMSA budget.

Our practice is to be extraordinarily conservative with our revenue and expenditure projections that, coupled with the conditions described above, create substantial fiscal challenges within the scope of this financial outlook for our tax-supported budgets. Countywide operations are forecasted to generate operational funding gaps throughout this five-year outlook. Such is the case for the Fire Rescue District. The Library system will experience funding gaps in the last three years of this Financial Outlook. The UMSA budget is less dependent on property tax revenue and as such benefits from the growth in other revenues such as sales tax, utility taxes, communication tax, etc., which have shown robust performance in the last year. However, UMSA is constantly being impacted by increasing law enforcement costs which represent approximately 76 percent of its operating budget and as a result is forecasted to generate marginal surpluses throughout the five year forecast. The Fire Rescue District and the Library System have curtailed any future service expansions due to revenue limitations. It is likely that revenues will perform better than anticipated and expenditures will be less than budgeted, allaying some of our concerns

Strategies to address the funding gaps include new service provision opportunities and the implementation of new recurring revenues and/or the aggressive implementation of operational adjustments and efficiencies, within the goals and objectives dictated by the County's Strategic Plan. All County's jurisdictions are already benefiting from the long-term labor concessions that include employees' contributions of five percent of their salary toward health insurance costs. These strategies, however, will not systematically address all unmet needs identified by our departments which total \$130 million and are detailed in each department's narrative in Volume 2.

Assumptions

Millage Rates

Operating millage rates for all four taxing jurisdictions are kept at the FY 2011-12 millage levels.

Tax Roll Growth

For planning purposes, the property tax roll is assumed to experience no grains in FY 2012-13 and three percent positive growth thereafter.

Inflation*

<u>Fiscal Year</u>	<u>Inflation Adjustment</u>
2013	1.30%
2014	1.70%
2015	1.80%
2016	2.20%

*Source: Congressional Budget Office

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Incorporation

No new incorporations are assumed for the next five years.

Service Levels

As part of the forecast exercise, it is assumed that proposed levels of service for FY 2010-11 are maintained for the next four years except for additional facilities programmed to come online.

Transit Growth

General Fund support to the Miami-Dade Transit Department is set at 3.5 percent more per year according to Ordinance 05-148, until FY 2013-14 when additional support will be required.

New Facilities

This year the Fire Rescue District will complete the construction of the Doral North, Homestead, and Model Cities stations. For next year it will proceed with the construction of the following stations: Palmetto Bay, Miami Lakes West, Coconut Palm, and all the units to be assigned to these new stations are currently in service at other stations or at temporary locations. Due to funding limitations, the Library System will not proceed with the Country Walk Branch project and has pushed out the Doral, Killian, and Hialeah Gardens branch projects to future years.

One-Time Revenues

FY 2010-11 adopted revenues reflect a one-time transfer of approximately \$25 million from the Water and Sewer Department. This transfer does not repeat in the remaining years of this forecast.

Salary Expense

Based in the assumptions included in the Adopted Budget, through FY 2013-14, the following concessions have been incorporated into this document: elimination of the three percent cost of living adjustments which became effective July 2011, the freeze of merit increases, longevity bonuses, and premium and flex benefits, and an additional five percent employee contribution toward the cost of health care.

Health Insurance Costs

Health Insurance costs are expected to remain flat into FY 2012-13 and then increase by ten percent per year through FY 2015-16. The employee contribution for group health insurance is assumed to increase to ten percent.

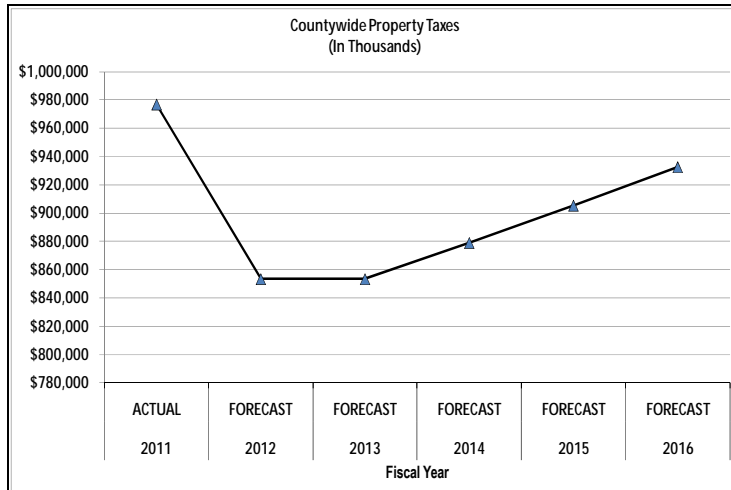
Contingency Reserve

This five year plan includes the appropriate allocations to bring the Countywide Emergency Contingency Reserve back to the FY 2008-09 levels by FY 2014-15. In FY 2010-11 the Fire Rescue District used the balance of its Emergency Contingency Reserve to help maintain the necessary level of service throughout the Fire Rescue District (\$17 million). The Library System continues to carry an operating reserve of approximately \$2.529 million.

Revenue Forecast

COUNTYWIDE REVENUE FORECAST

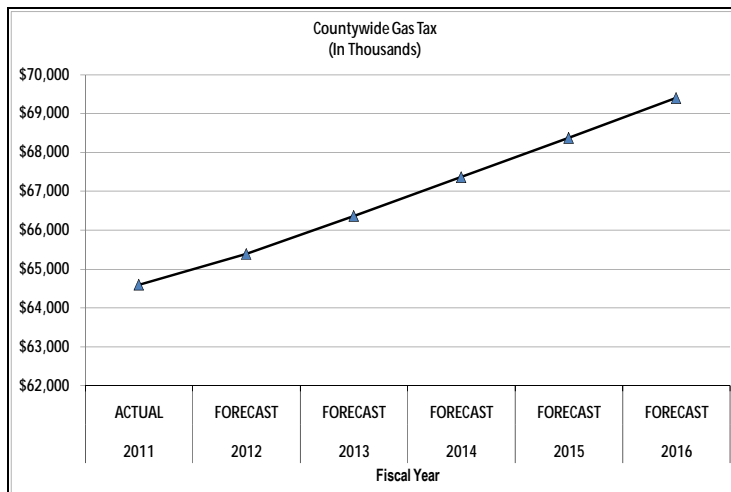
Property Tax



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Gas Tax



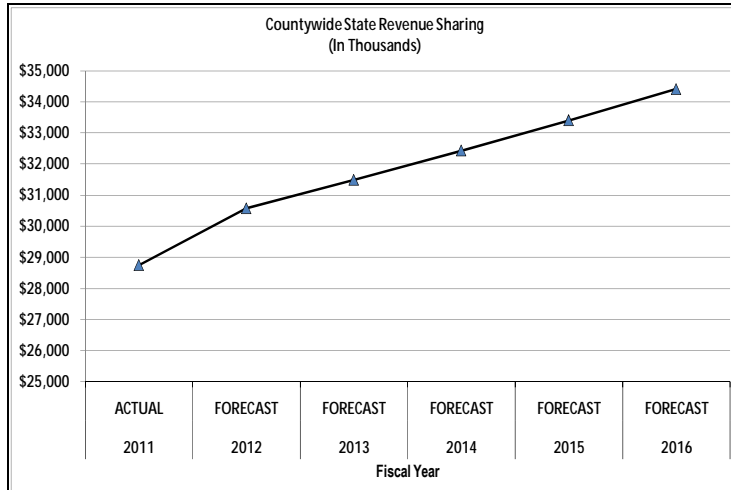
Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues include only Miami-Dade County's allocation. Projections based on population growth.

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State Revenue Sharing

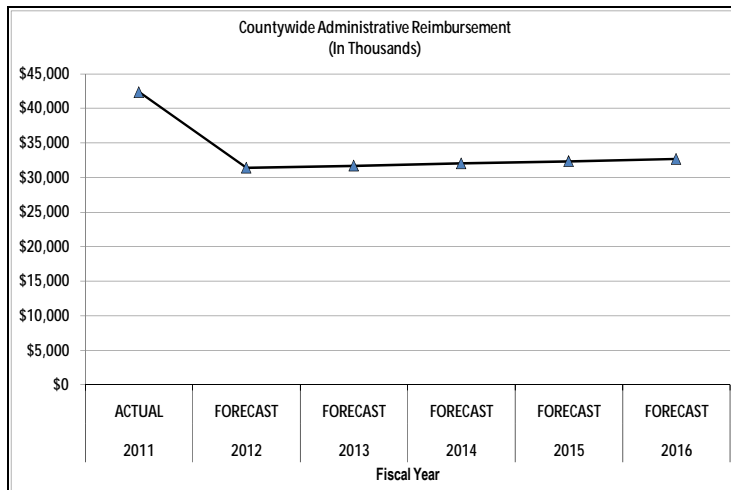


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.044 percent of State sales tax collections.

Fiscal Year	Growth
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Net of debt service adjustments. Projections based on historical trends.

Administrative Reimbursement

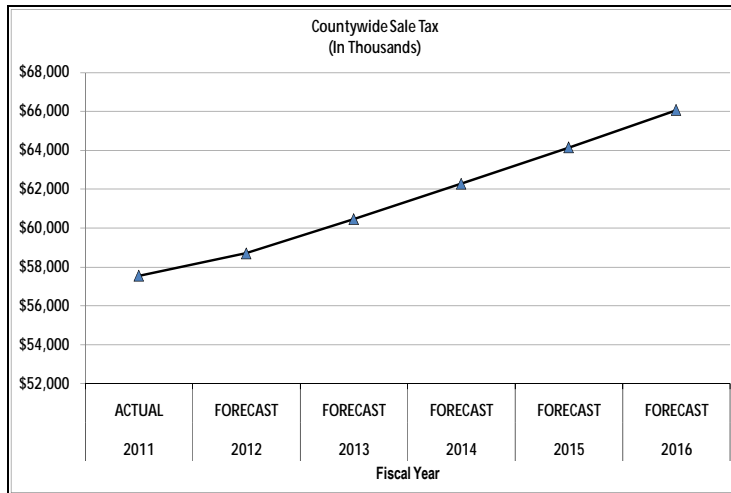


Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2012-13	1.00%
2013-14	1.00%
2014-15	1.00%
2015-16	1.00%

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Sales Tax



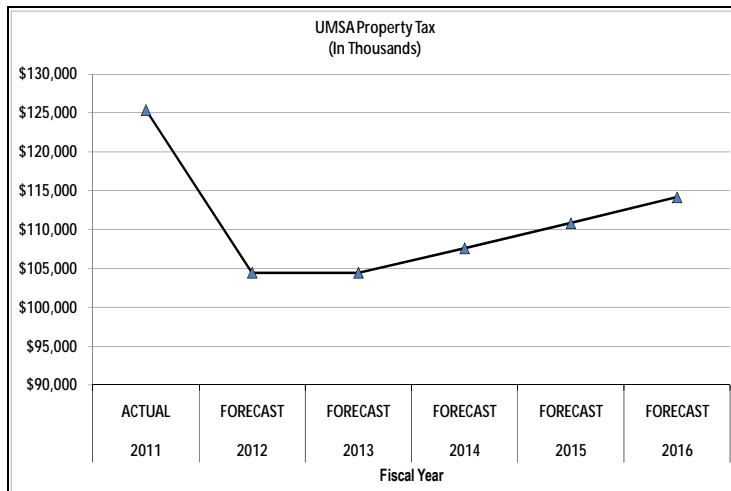
Description: The program consists of an ordinary distribution based on 8.814 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Projections based on historical trends.

UMSA REVENUE FORECAST

Property Tax

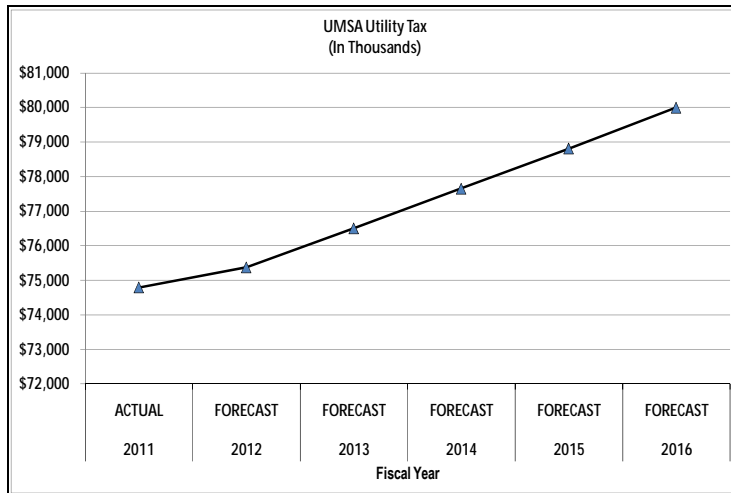


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Utility Tax

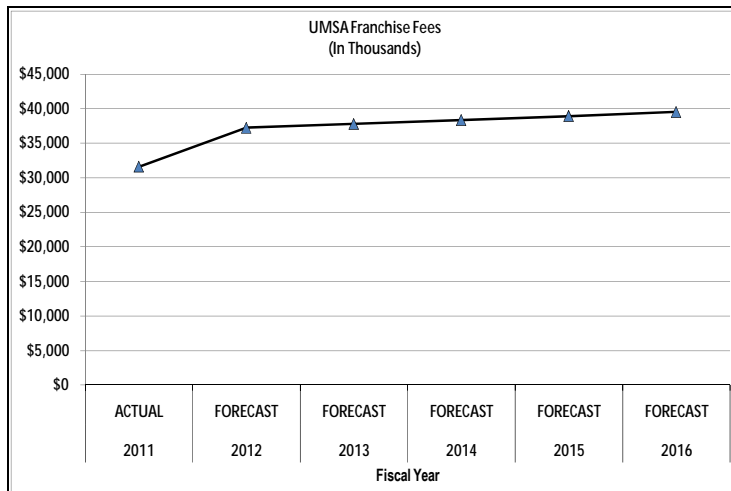


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues are considered 100 percent UMSA. Projections based on area population growth.

Franchise Fees



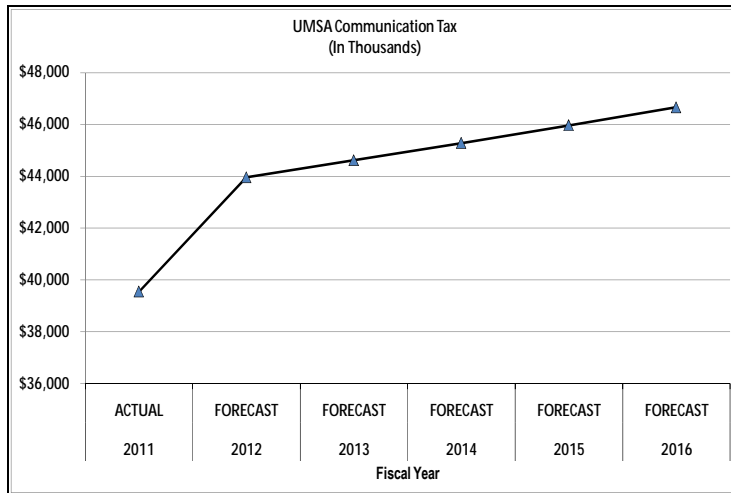
Description: Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: FY 2011-12 reflects one time revenue adjustment from FY 2010-11.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Communications Tax

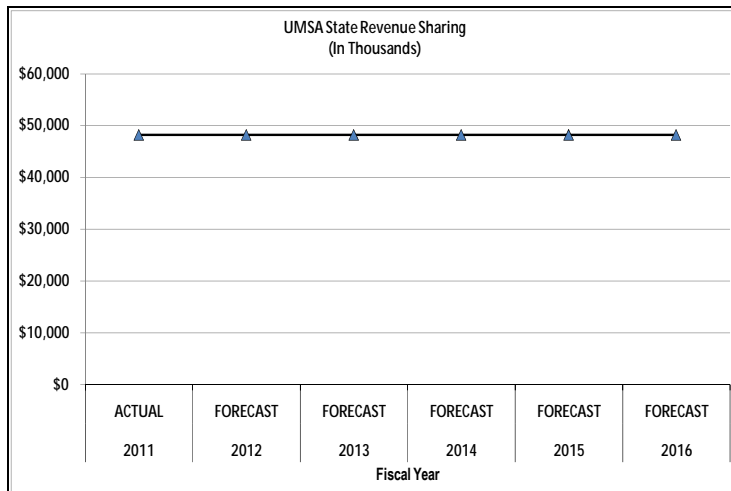


Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues are considered 100 percent UMSA.

State Revenue Sharing

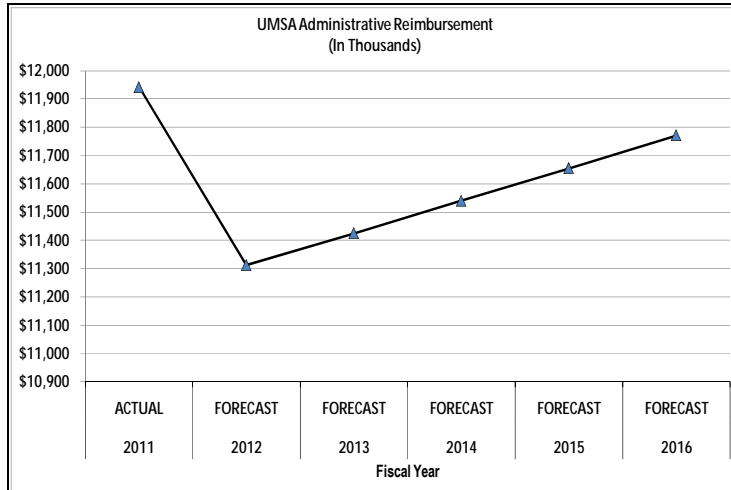


Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections, and municipality's relative ability to raise revenue. For the Unincorporated Municipal Service Area, distributions has been fixed per State Statute.

Fiscal Year	Growth
2012-13	0.00%
2013-14	0.00%
2014-15	0.00%
2015-16	0.00%

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

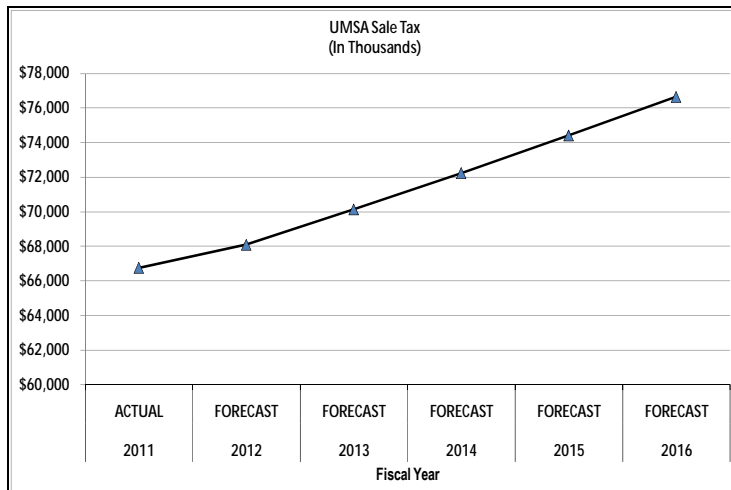
Administrative Reimbursement



Description:

Fiscal Year	Growth
2012-13	1.00%
2013-14	1.00%
2014-15	1.00%
2015-16	1.00%

Sales Tax



Description: The program consists of an ordinary distribution based on 8.814 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

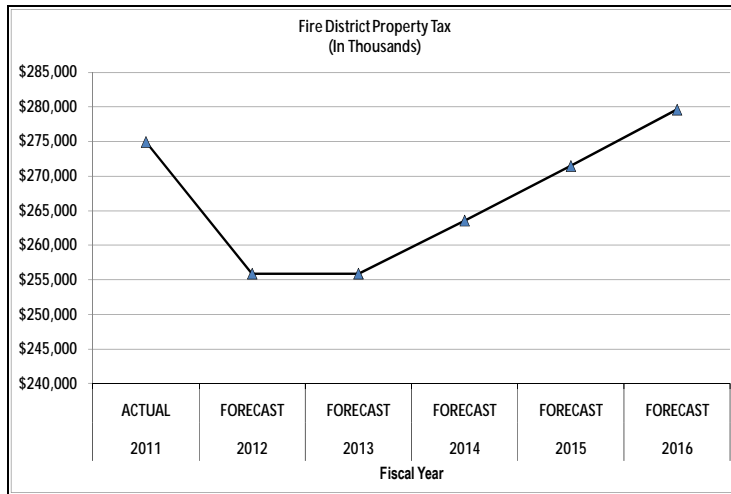
Fiscal Year	Growth
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Projections based on historical trends.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

FIRE DISTRICT REVENUE FORECAST

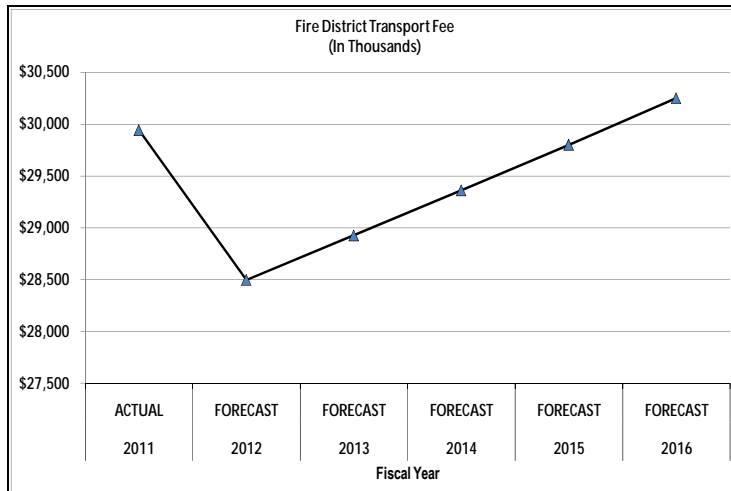
Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Transport Fee

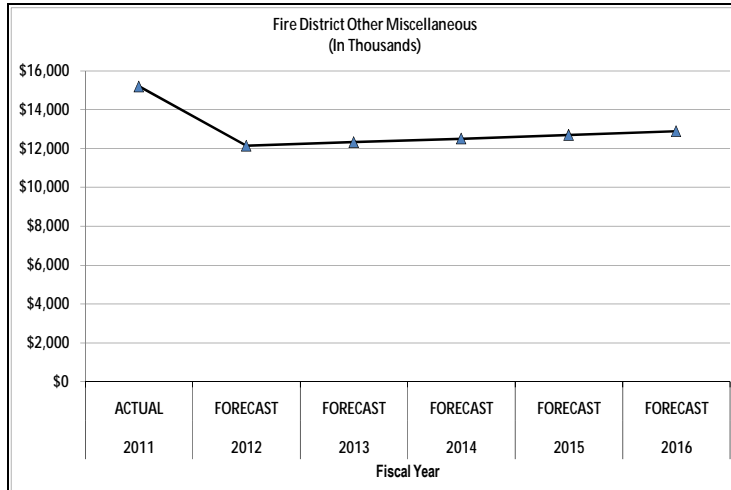


Description: Fees charged to individuals transported by Fire Rescue units.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Other Miscellaneous

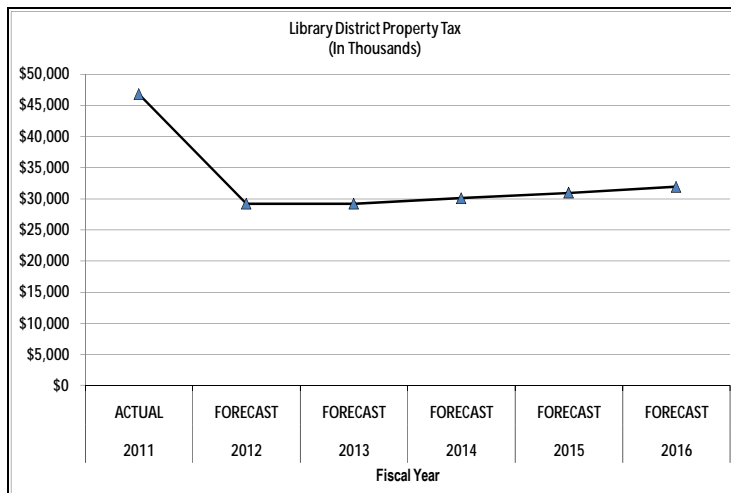


Description: Includes plans reviews and inspection service charges.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

LIBRARY DISTRICT REVENUE FORECAST

Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

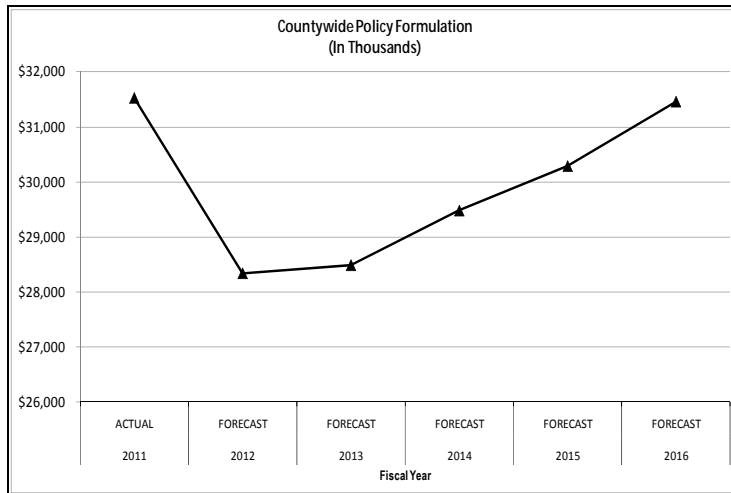
Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Expenditure Forecast

COUNTYWIDE EXPENSE FORECAST

Policy Formulation

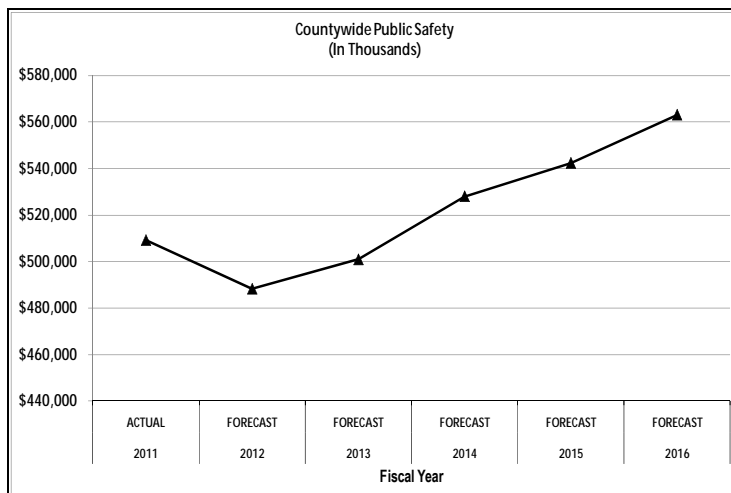


Description: Consists of the Office of the Mayor, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.52%
2013-14	3.49%
2014-15	2.74%
2015-16	3.87%

Comments: Growth based on the county's inflationary rate.

Public Safety



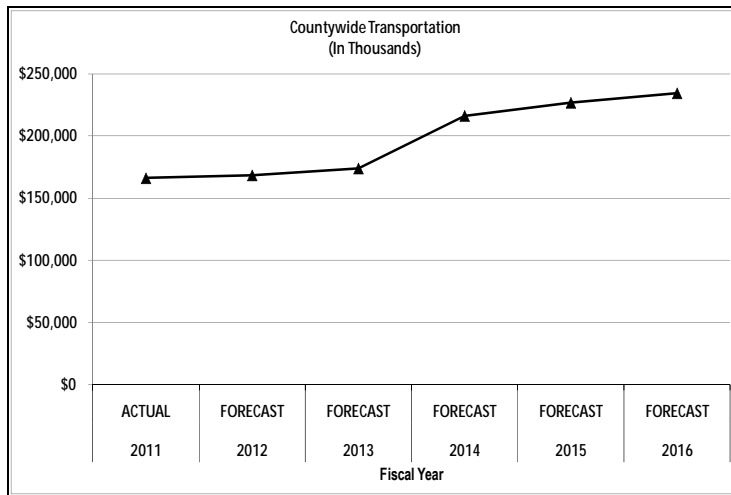
Description: Consists of Police, Juvenile Services, Judicial Administration, Corrections and Rehabilitation, Fire Rescue, and Medical Examiner.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	2.58%
2013-14	5.41%
2014-15	2.71%
2015-16	3.81%

Comments: Growth based on county's inflationary rate and the operational cost of the Corrections and Rehabilitation new mental health facility

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Transportation

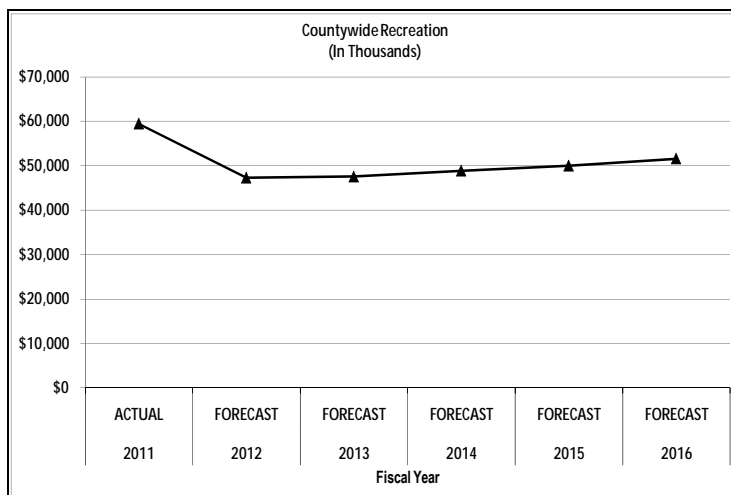


Description: Consists of Public Works and Waste Management and Miami-Dade Transit.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	3.29%
2013-14	24.27%
2014-15	4.88%
2015-16	3.34%

Comments: Growth affected by Transit maintenance of effort, and the county's inflationary rate. Also includes additional support to transit to help offset new debt service requirements.

Recreation and Culture



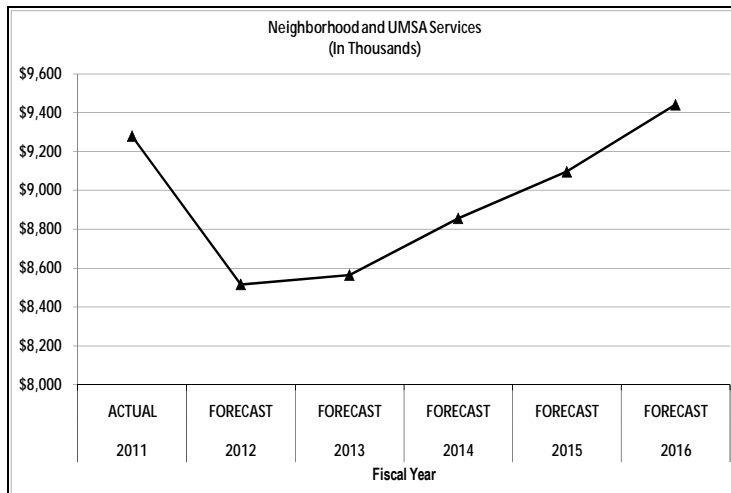
Description: Consists of Park, Recreation and Open Spaces and Cultural Affairs.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.48%
2013-14	2.84%
2014-15	2.27%
2015-16	3.19%

Comments: Growth based on the county's inflationary rate.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Neighborhood and Infrastructure

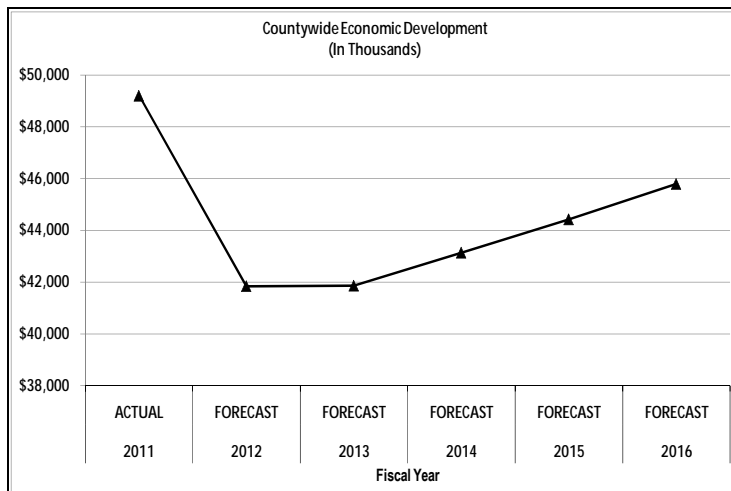


Description: Public Works and Waste Management and Animal Services.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.56%
2013-14	3.40%
2014-15	2.70%
2015-16	3.79%

Comments: Growth based on the county's inflationary rates.

Economic Development



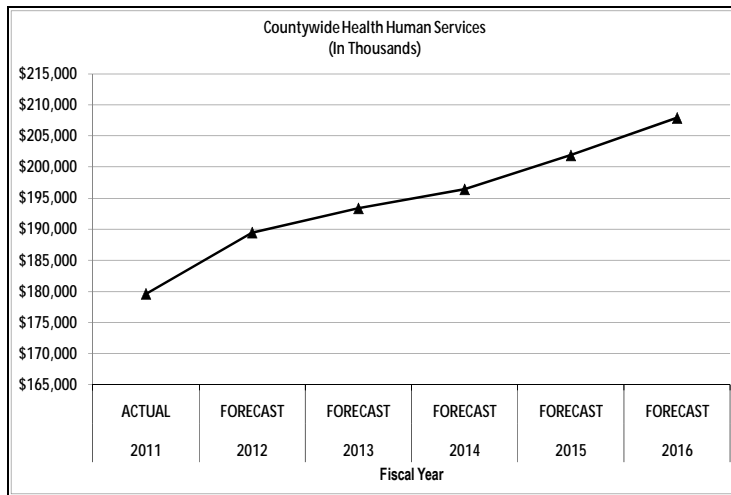
Description: Consists of Sustainability, Planning, and Economic Enhancement, Miami-Dade Economic Advocacy Trust, Public Housing and Community Development, and Tax Increment Financing payments associated with Countywide Community Redevelopment Areas.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.04%
2013-14	3.04%
2014-15	2.97%
2015-16	3.08%

Comments: Growth based on the county's tax roll and inflationary rate.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Health and Human Services

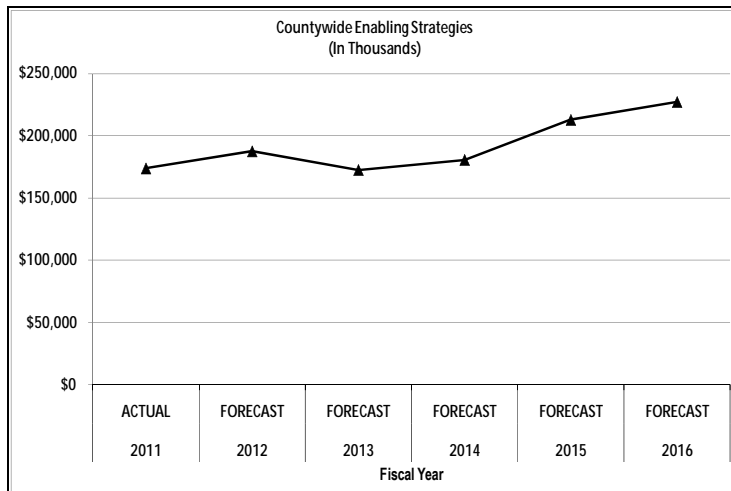


Description: Consists of the Public Health Trust (PHT) and Community Action and Human Services.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	2.06%
2013-14	1.58%
2014-15	2.78%
2015-16	3.00%

Comments: Growth affected by PHT Maintenance of Effort and the county's inflationary rate.

General Government



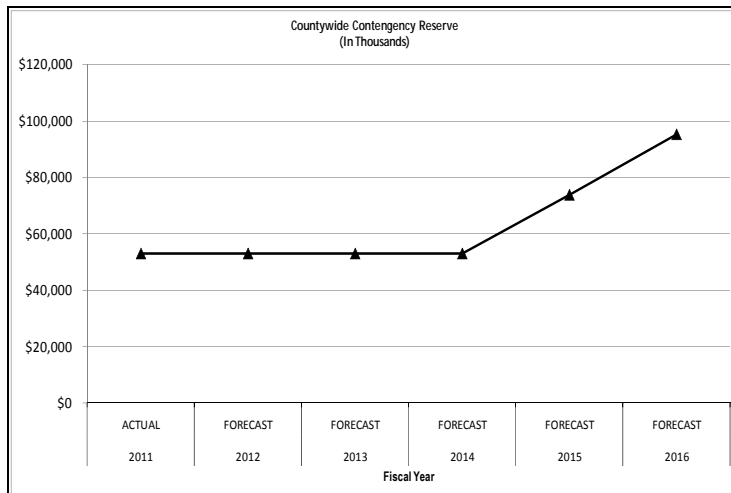
Description: Consists of Audit and Management Services, Human Rights and Fair Employment Practices, Internal Services, Management and Budget, Community Information and Outreach, Information Technology, Elections, Ethics Commission, Inspector General, and Property Appraisal.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	-8.00%
2013-14	4.70%
2014-15	17.83%
2015-16	6.76%

Comments: Growth based on the county's inflationary rate, variation of election expenses, and the planned transfers to the Countywide Emergency Contingency Reserve.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

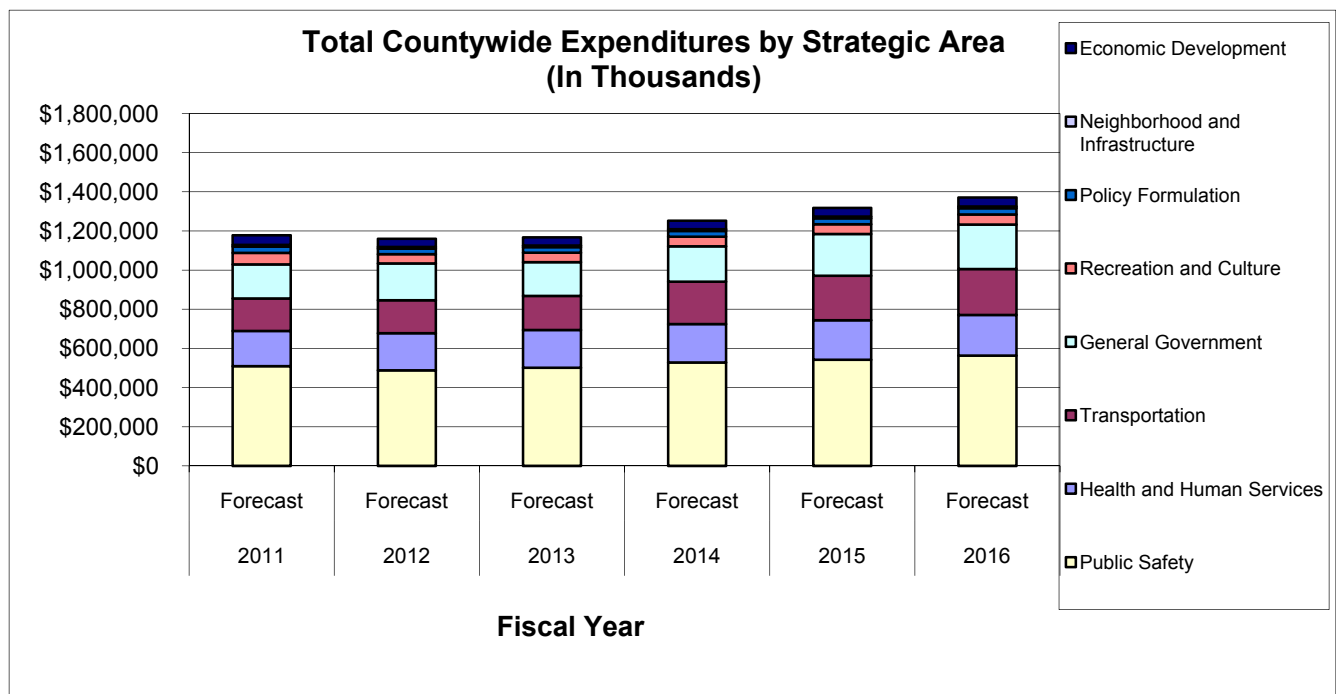
Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.00%
2013-14	0.00%
2014-15	39.23%
2015-16	29.02%

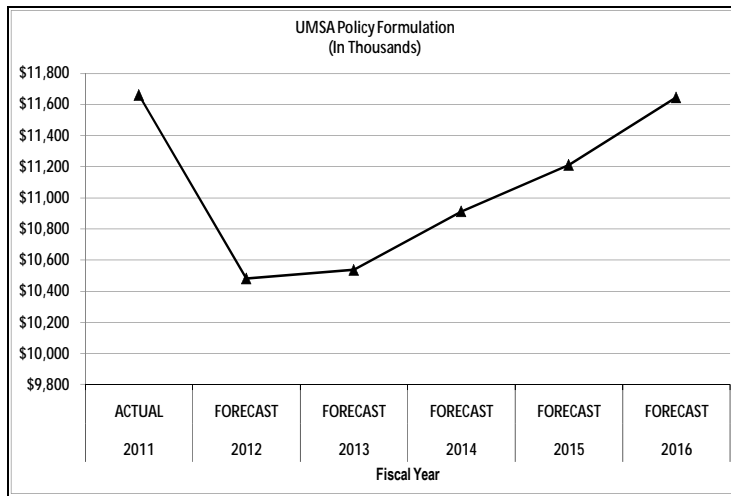
Comments: Plan assumes that transfers to the CW Emergency Contingency Reserve resumes in FY 2013-14



FY 2011-12 Adopted Budget and Multi-Year Capital Plan

UMSA EXPENSE FORECAST

Policy Formulation



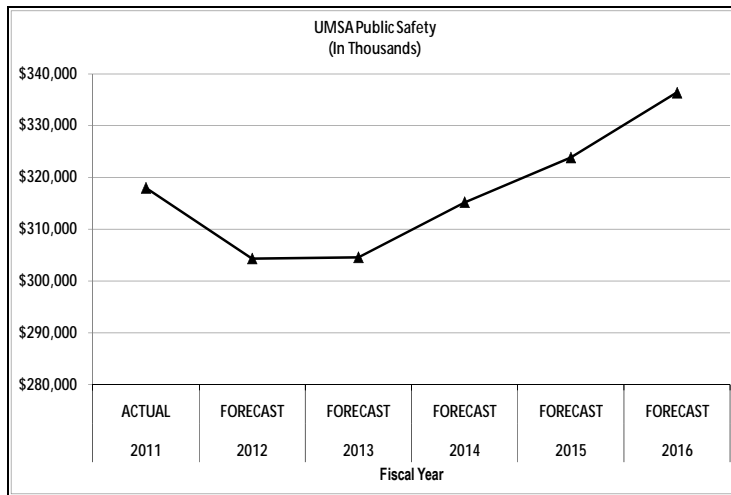
Description: Consists of the Office of the Mayor, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.53%
2013-14	3.56%
2014-15	2.73%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Public Safety

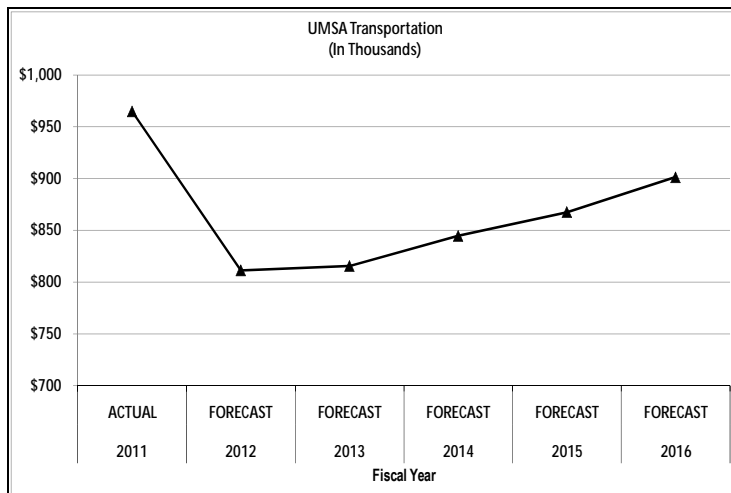


Description: Consists of Police.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.08%
2013-14	3.49%
2014-15	2.74%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Transportation



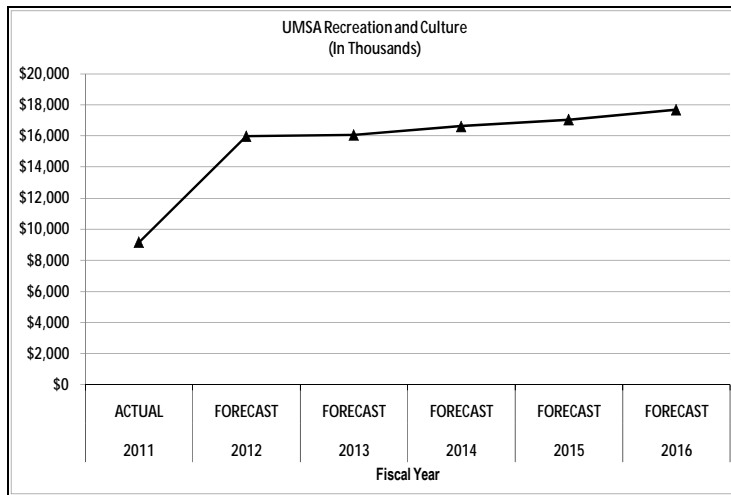
Description: Consists of Public Works and Waste Management.

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	0.52%
2013-14	3.56%
2014-15	2.73%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Recreation and Culture

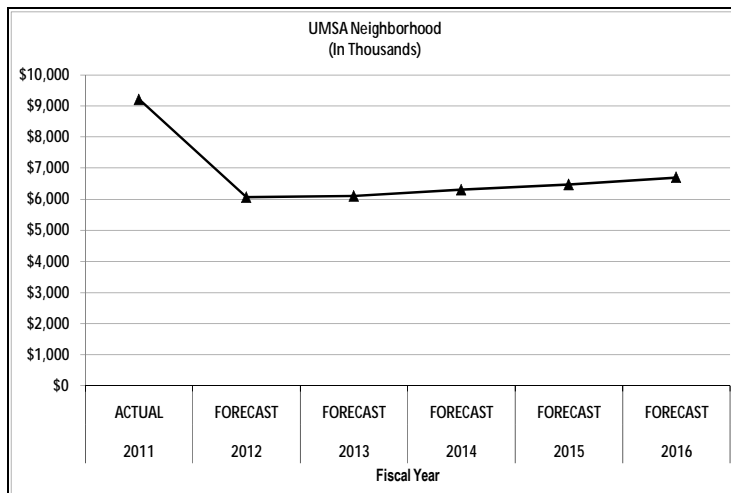


Description: Consists of Park, Recreation, and Open Spaces and Cultural Affairs.

Fiscal Year	Growth
2012-13	0.51%
2013-14	3.44%
2014-15	2.64%
2015-16	3.73%

Comments: Growth based on the county's inflationary rate.

Neighborhood and Infrastructure



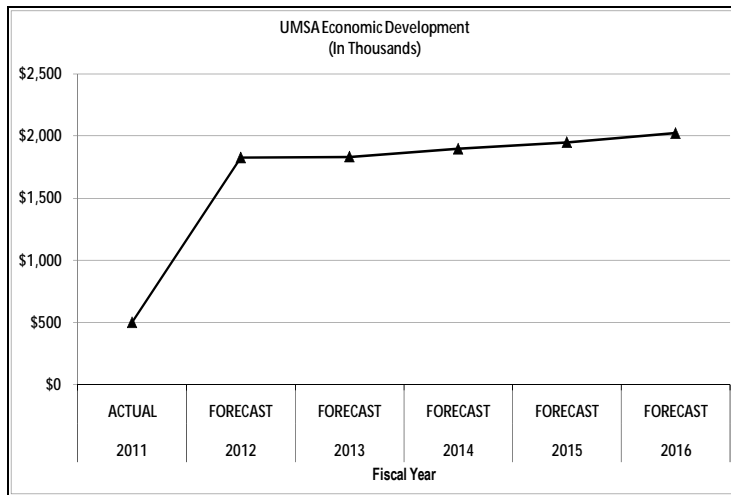
Description: Consists of Permitting, Environment and Regulatory Affairs and Public Works and Waste Management.

Fiscal Year	Growth
2012-13	0.65%
2013-14	3.33%
2014-15	2.63%
2015-16	3.64%

Comments: Growth based on the county's inflationary rate.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Economic Development

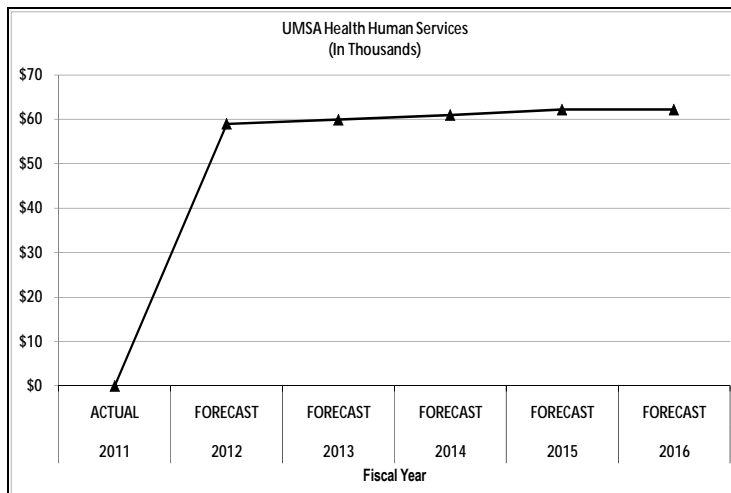


Description: Consists of Sustainability, Planning, and Economic Enhancement and Tax Increment Financing payments associated with UMSA Community Redevelopment Areas.

Fiscal Year	Growth
2012-13	0.43%
2013-14	3.47%
2014-15	2.77%
2015-16	3.71%

Comments: Growth based on the county's inflationary rate.

Health and Human Services



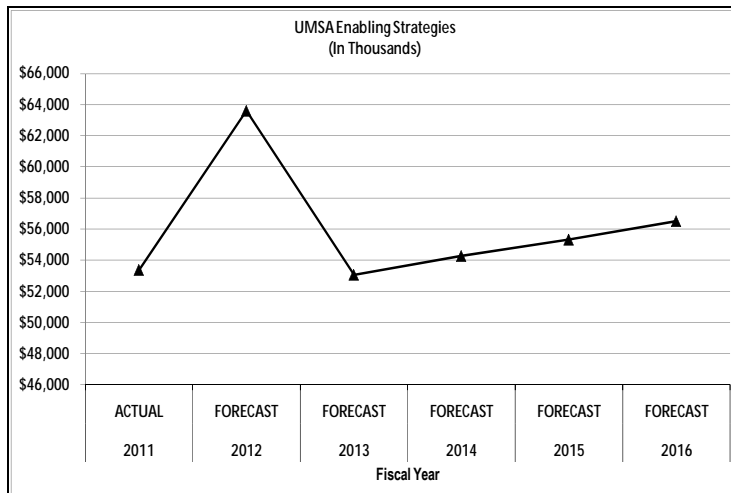
Description: Consists of Non-departmental Health and Human Services appropriations.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.80%
2014-15	2.00%
2015-16	0.00%

Comments: Growth based on the county's inflationary rate.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

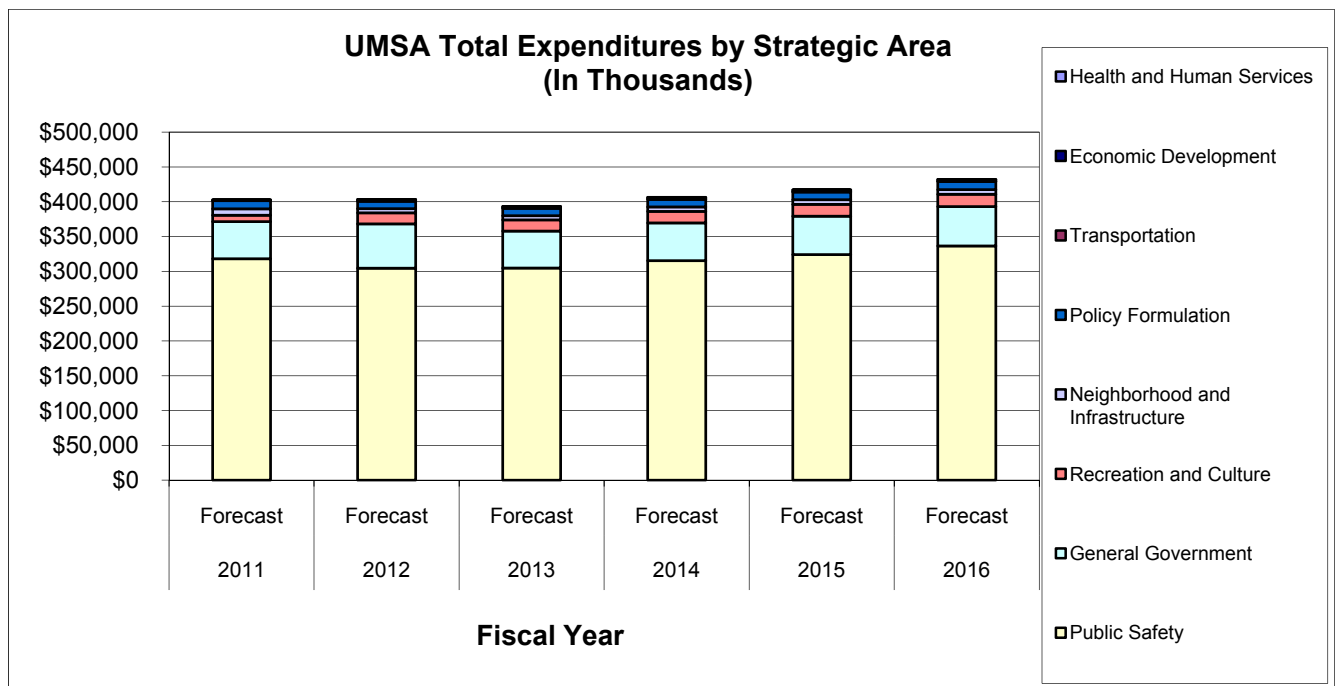
General Government



Description: Consists of Audit and Management Services, Human Rights and Fair Employment Practices, Management and Budget, Internal Services, Community Information and Outreach, and Information Technology.

Fiscal Year	Growth
2012-13	-16.56%
2013-14	2.27%
2014-15	1.93%
2015-16	2.15%

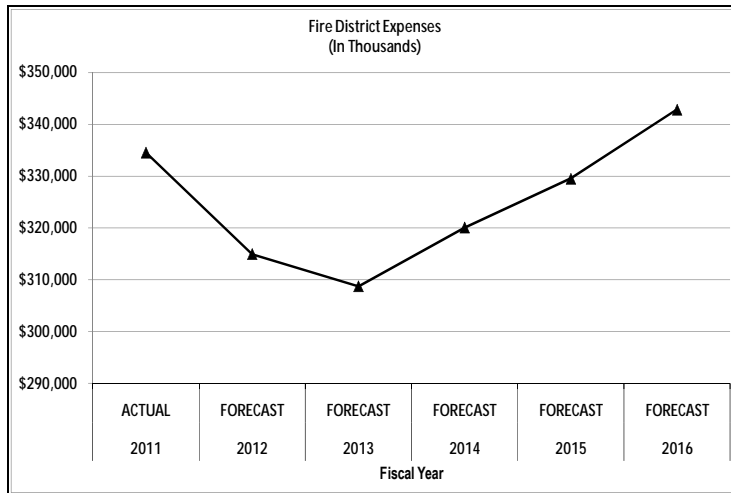
Comments: Growth based on the county's inflationary rate.



FY 2011-12 Adopted Budget and Multi-Year Capital Plan

FIRE DISTRICT EXPENSE FORECAST

Expenses



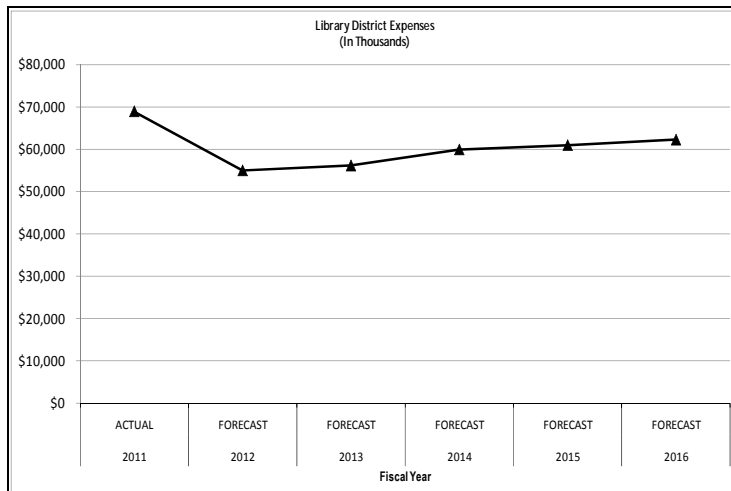
Description:

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	-1.97%
2013-14	3.67%
2014-15	2.93%
2015-16	4.04%

Comments: Growth based on the county's inflationary rate.

LIBRARY DISTRICT EXPENSE FORECAST

Expenses



Description:

<u>Fiscal Year</u>	<u>Growth</u>
2012-13	2.08%
2013-14	6.73%
2014-15	1.68%
2015-16	2.15%

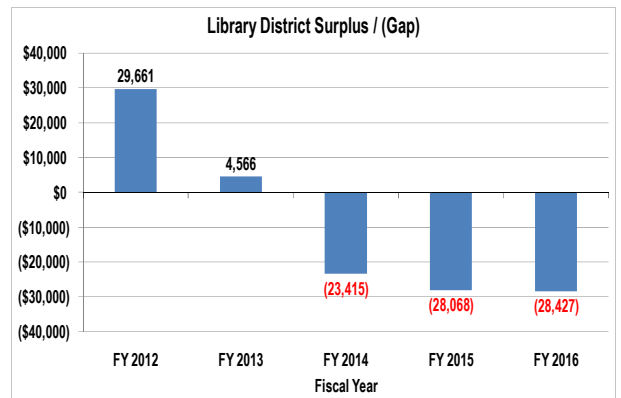
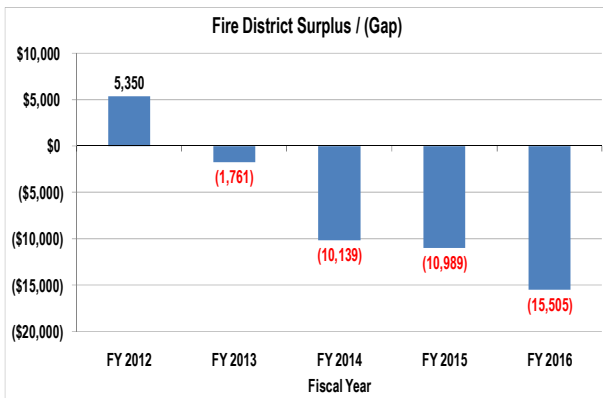
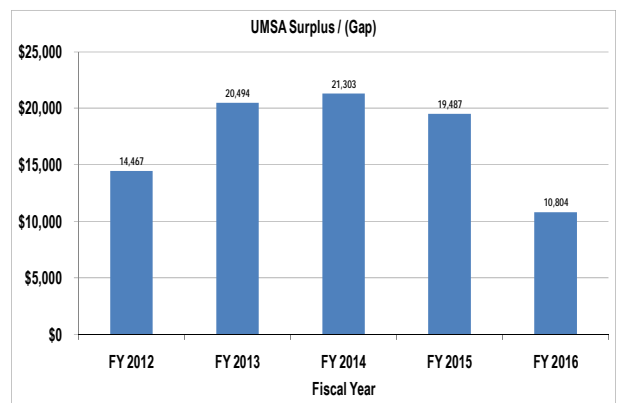
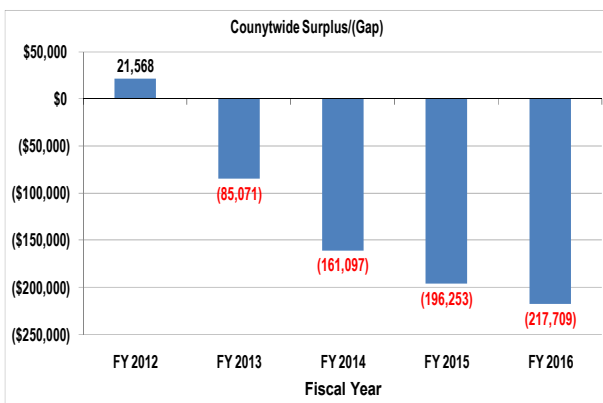
Comments: Growth based on County's inflationary rate and start-up and operational costs for one new library.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Revenue/Expenditure Reconciliation

Based on the revenue and expenditure assumptions previously discussed in this document, a summary of the resulting net operating performances for each taxing jurisdiction is presented below. As funding gaps are addressed each year to balance the budget, as required by state law, there will be a significant positive effect on the following year's budgetary position.

Based on the conservative assumptions used in this exercise, as shown in the graphs below, Countywide and the Fire Rescue District will develop shortfalls during this five year financial outlook. The Library System District is expected to experience operational shortfalls for the last three years of the five-year financial outlook benefiting from the availability of operational reserves. The UMSA General Fund shows positive fund balances throughout the scope of this plan. These fiscal challenges do not include the numerous operational unfunded needs.



FY 2011-12 Adopted Budget and Multi-Year Capital Plan

	2011	2012	2013	2014	2015	2016
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
COUNTYWIDE						
Revenues						
Property Tax	\$976,737	\$853,434	\$853,424	\$879,008	\$905,361	\$ 932,504
Gas Tax	\$64,600	\$65,389	\$66,370	\$67,366	\$68,376	\$ 69,402
Carryover	\$61,121	\$99,915	\$21,568	\$0	\$0	\$0
Interest	\$1,263	\$2,470	\$2,470	\$2,544	\$2,620	\$ 2,699
State Revenue Sharing	\$28,747	\$30,572	\$31,489	\$32,433	\$33,406	\$ 34,409
Limited Term Revenues	\$25,133	\$25,000	\$0	\$0	\$0	\$0
Administrative Reimb.	\$42,343	\$31,401	\$31,715	\$32,032	\$32,352	\$ 32,676
Sales Tax	\$57,559	\$58,702	\$60,463	\$62,277	\$64,145	\$ 66,070
Other	\$20,571	\$14,562	\$14,780	\$15,002	\$15,227	\$ 15,456
Total Revenues	\$1,278,074	\$1,181,445	\$1,082,279	\$1,090,663	\$1,121,489	\$1,153,215
Expenses						
Public Safety	\$509,204	\$488,336	\$500,915	\$528,004	\$542,329	\$ 563,019
Policy Formulation	\$31,527	\$28,343	\$28,489	\$29,483	\$30,289	\$ 31,461
Transportation	\$166,165	\$168,497	\$174,046	\$216,290	\$226,847	\$ 234,421
Recreation and Culture	\$59,421	\$47,315	\$47,541	\$48,892	\$50,003	\$ 51,600
Neighborhood and Infrastructure	\$9,279	\$8,517	\$8,565	\$8,857	\$9,096	\$ 9,440
Economic Development	\$49,198	\$41,854	\$41,873	\$43,146	\$44,429	\$ 45,796
Health & Human Services	\$179,596	\$189,463	\$193,368	\$196,429	\$201,885	\$ 207,934
General Government	\$173,768	\$187,552	\$172,553	\$180,659	\$212,864	\$227,253
Total Expenses	\$1,178,158	\$1,159,877	\$1,167,350	\$1,251,760	\$1,317,742	\$1,370,924
Surplus/Funding Gaps	\$99,916	\$21,568	-\$85,071	-\$161,097	-\$196,253	-\$217,709

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

	2011	2012	2013	2014	2015	2016
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
UMSA						
Revenues						
Property Tax	\$125,365	\$104,479	\$104,474	\$107,607	\$110,832	\$114,155
Utility Tax	\$74,794	\$75,374	\$76,504	\$77,652	\$78,817	\$79,999
Franchise Fees	\$31,608	\$37,213	\$37,771	\$38,337	\$38,912	\$39,496
Communications Tax	\$39,557	\$43,958	\$44,617	\$45,287	\$45,966	\$46,655
Carryover	\$22,606	\$23,126	\$14,467	\$20,494	\$21,303	\$19,487
Interest	\$467	\$618	\$618	\$637	\$656	\$675
State Revenue Sharing	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210
Administrative Reimb.	\$11,941	\$11,312	\$11,425	\$11,539	\$11,655	\$11,771
Sales Tax	\$66,770	\$68,096	\$70,139	\$72,243	\$74,410	\$76,642
Occupational License	\$1,713	\$2,053	\$2,083	\$2,115	\$2,146	\$2,179
Other	\$2,948	\$3,193	\$3,241	\$3,289	\$3,338	\$3,389
Total Revenues	\$425,979	\$417,630	\$413,549	\$427,409	\$436,245	\$442,659
Expenses						
Policy Formulation	\$11,660	\$10,483	\$10,538	\$10,913	\$11,211	\$11,644
Public Safety	\$317,968	\$304,336	\$304,576	\$315,196	\$323,821	\$336,315
Transportation	\$965	\$811	\$816	\$845	\$868	\$901
Recreation and Culture	\$9,170	\$15,982	\$16,063	\$16,615	\$17,053	\$17,690
Neighborhood and Infrastructure	\$9,204	\$6,060	\$6,099	\$6,302	\$6,468	\$6,703
Health and Human Services	\$0	\$59	\$60	\$61	\$62	\$62
Economic Development	\$501	\$1,825	\$1,833	\$1,896	\$1,949	\$2,021
General Government	\$53,385	\$63,607	\$53,072	\$54,279	\$55,327	\$56,518
Total Expenses	\$402,853	\$403,163	\$393,056	\$406,106	\$416,758	\$431,854
Surplus/Funding Gaps	\$23,126	\$14,467	\$20,494	\$21,303	\$19,487	\$10,804

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

	2011	2012	2013	2014	2015	2016
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
FIRE DISTRICT						
Revenues						
Property Tax	\$274,942	\$255,892	\$255,895	\$263,566	\$271,468	\$279,607
Transport Fees	\$29,942	\$28,500	\$28,928	\$29,361	\$29,802	\$30,249
Interest	\$217	\$200	\$200	\$206	\$212	\$219
Interfund Transfer	\$21,287	\$4,328	\$4,328	\$4,328	\$4,328	\$4,328
Other Miscellaneous	\$15,188	\$12,144	\$12,326	\$12,511	\$12,699	\$12,889
Carryover	\$12,235	\$19,280	\$5,350	\$0	\$0	\$0
Total Revenues	\$353,811	\$320,344	\$307,026	\$309,972	\$318,509	\$327,292
Total Expenses	\$334,531	\$314,994	\$308,787	\$320,112	\$329,498	\$342,796
Surplus/Funding Gaps	\$19,280	\$5,350	-\$1,761	-\$10,139	-\$10,989	-\$15,505

	2011	2012	2013	2014	2015	2016
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
LIBRARY DISTRICT						
Revenues						
Property Tax	\$46,804	\$29,197	\$29,198	\$30,073	\$30,975	\$31,903
State Aid	\$1,655	\$500	\$500	\$500	\$500	\$500
Carryover	\$72,189	\$53,630	\$29,661	\$4,567	\$0	\$0
Other	\$1,969	\$1,403	\$1,424	\$1,445	\$1,466	\$1,489
Total Revenues	\$122,617	\$84,730	\$60,783	\$36,586	\$32,941	\$33,893
Total Expenses	\$68,987	\$55,069	\$56,216	\$60,000	\$61,010	\$62,321
Surplus/Funding Gaps	\$53,630	\$29,661	\$4,567	-\$23,415	-\$28,069	-\$28,427

Major Proprietary Departments

This section of the Five-Year Financial Outlook focuses on our major proprietary departments. Economic drivers impact the cost of providing these services, as well as the utilization of these services. Future capital needs for these functions also impact the five-year outlook significantly. As a result of the departmental reorganization implemented in FY 2011-12, some of the forecast may only reflect the proprietary functions that were historically presented in this section. Such is the case with the Public Works and Waste Management department, where the multiyear analysis only addresses the Solid Waste Management functions of the department. The same can be said of the Permitting, Environment and Regulatory Affairs (PERA) department, where the environmental function of the department is highlighted. For FY 2012-13, this analysis will be expanded to the other functions of the new proprietary departments.

Department of Public Works and Waste Management

Collection Fund

The Collections Fund is comprised of garbage and trash collection operations. The Department of Public Works and Waste Management (PWWM) collects garbage and trash in the Waste Collection Service Area (WCSA), which includes the Unincorporated Municipal Service Area (UMSA) and nine municipalities (City of Aventura, the City of Doral, the City of Miami Gardens, the City of Sunny Isles Beach, the City of Sweetwater, the Town of Cutler Bay, the Town of Miami Lakes, the Village of Palmetto Bay and the Village of Pinecrest), serving approximately 322,000 residential customers in FY 2011-12. The programmed level of residential service is one of the broadest in the Southeastern Region, providing curbside collection of garbage twice-per-week, unlimited access to any of 13 Trash and Recycling Centers located throughout UMSA and twice-per-year, on-demand collection of bulky waste up to 25 cubic yards per pick-up. The Collection Operations represent approximately 45 percent of the total tonnage projected to be received at DSWM disposal facilities in FY 2011-12.

The residential recycling collection program serves more than 343,000 households which include the unincorporated area, the nine cities in the WCSA and 12 other municipalities serviced through interlocal agreements in FY 2011-12. The programmed level of service maintains bi-weekly recycling collection utilizing three recycling contracts through which two provide collection services and one processing and marketing of the materials.

Collection Fund Outlook

The ongoing challenge in Collection Operations is to continue delivering service at the current level that has consistently produced one of the highest customer satisfaction ratings for County services, and to accommodate growth in the community with a fixed rate structure. Within the five-year projection, personnel costs are estimated including labor concessions. Operating expenditures, such as disposal charges, fuel and fleet costs and all other operating costs are assumed to increase at a rate of two or three percent each year, while many other line items are either reduced or maintained at a flat level. This projection also incorporates \$36.12 million for prior debt service requirements, \$4.48 million of pay-as-you-go capital projects, and \$61.94 million of fleet purchases to maintain and expand the system over the next five years.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

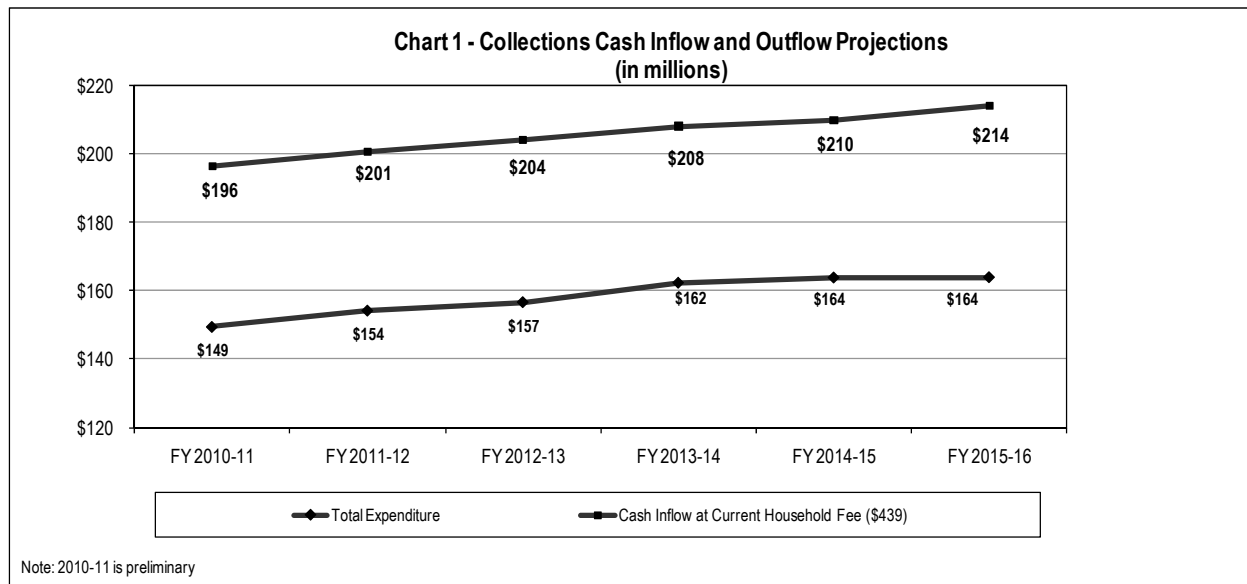


Chart 1 provides a preliminary cash inflow and outflow forecast for the Collection Fund for FY 2010-11 year-end through FY 2015-16. The outlook for future years of cash inflow assumes minimum household growth as reflected in the recent slowed economic growth, with no fee increase proposed. Based on these assumptions, the Collections Fund revenues are expected to sustain operations through FY 2015-16. The Department is exploring changes to the fee structure associated with additional cart service at residences and other collection operations.

Disposal Fund

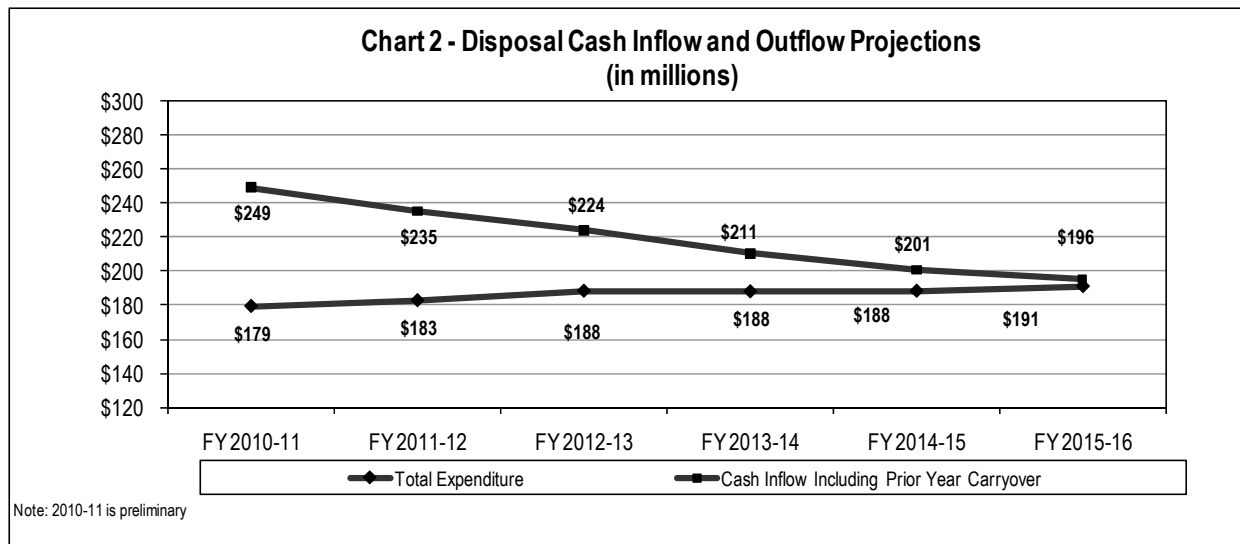
The main components of the Disposal system are Transfer Operations (three regional transfer stations - Northeast, Central, and West, and Disposal Operations, which has four active facilities: the Resources Recovery Facility, the adjacent Ashfill, the South Miami-Dade Landfill, and the North Miami-Dade Landfill.

The PWWM also administers a contract with a private firm to utilize either the Medley Landfill or the Pompano Landfill to maintain landfill capacity. Transfer Operations is projected to handle approximately 515,000 tons of waste in FY 2011-12, which is a seven percent reduction from FY 2010-11. Disposal Operations is projected to handle approximately 1.448 million tons of waste in FY 2011-12, an eight percent decrease from FY 2010-11. The total tonnage handled by Disposal Operations comes from the County's Collection Operations, contract and non-contract private haulers, partnering municipalities, and permitted landscapers. The decline in tonnage is primarily attributable to the downturn in the economy and is assumed to continue in FY 2011-12.

Disposal Fund Outlook

The Disposal Fund projection incorporates the same assumptions used in the Collections Fund projection for personnel and operating costs. Disposal Fund projections, shown in Chart 2, indicate that the current revenue structure can support expenditures through FY 2015-16. Beyond this fiscal horizon, the department will look for further efficiencies and may utilize the rate stabilization fund to maintain the Disposal fund balanced. The revenue streams are supported by an indexed inflation, adjusted annually by the Consumer Price Index (CPI) South All Urban Consumers. FY 2011-12, revenue is anticipated at two percent, projected to increase one percent to three percent each year thereafter. This projection incorporates \$93.80 million of debt service requirements, \$26,090 million of pay-as-you-go capital projects and \$20,741 million of heavy equipment purchases to maintain and expand the system over the next five years. In addition, \$19,115 million of new bonds are anticipated to fund various capital projects to be issued in future years.

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The challenge within the next five years for the Disposal fund will be to reduce expenditures, while increasing revenue initiatives to mitigate anticipated shortfalls, and to offset the loss of annual disposal capacity as a result of the anticipated closure of the North Miami-Dade Landfill in FY 2012-13, while maintaining the disposal level of service capacity required under state growth management rule of law. The Resources Recovery Facility will absorb a portion of this waste, however, without any other alternatives the DSWM will have to increase the usage of contracted capacity at external facilities, thus having an undetermined, but likely detrimental fiscal impact to Disposal operations. To mitigate these challenges, the Department is exploring options that include the strategic closing of Transfer Stations, the reduction of operating hours, targeted fee increases, and less reliance on private contracted disposal facilities. These changes would likely maintain the fiscal integrity of disposal operations through the time period of the Five Year Financial Outlook but may slightly impact the service provided to the users of the system.

Combined Results

Table 1 summarizes the resulting net cash inflow/outflow outcomes by fund, on a combined basis, including carryover and assuming that the Collections fee remains flat at \$439. However, additional rate and operational adjustments may be required in future years to maintain a strong, long-term fiscal outlook.

Table 1 (\$ in thousands): Projected Fund Balances at Fiscal Year End

The projected fund balances in Table 1 indicate that the PWWM will be able to meet its bond covenant of a 60 day operating reserve through FY 2015-16.

Fund Balance	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
Collections Fund FYE Balance	\$46,851	\$46,387	\$47,331	\$45,793	\$45,962	\$50,125
Disposal Fund FYE Balance	\$69,814	\$52,737	\$35,861	\$22,612	\$12,426	\$4,782
Combined Fund Balances	\$116,665	\$99,124	\$83,192	\$68,405	\$58,388	\$54,907
Combined Net Operating Expenditures (net of intra-fund payments)	\$242,538	\$238,593	\$244,279	\$248,705	\$255,380	\$261,252
Required 60-Day Restricted Operating Reserve	\$40,423	\$39,766	\$40,713	\$41,451	\$42,563	\$43,542
Unrestricted Reserves	\$76,242	\$59,358	\$42,479	\$26,954	\$15,825	\$11,365

Table 2: Projected Debt Service Coverage through Fiscal Year 2014-15

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Debt Service Coverage	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
Without Use of Rate Stabilization Fund	123%	178%	194%	200%	195%	208%
With Use of Rate Stabilization Fund	186%	202%	229%	238%	234%	247%

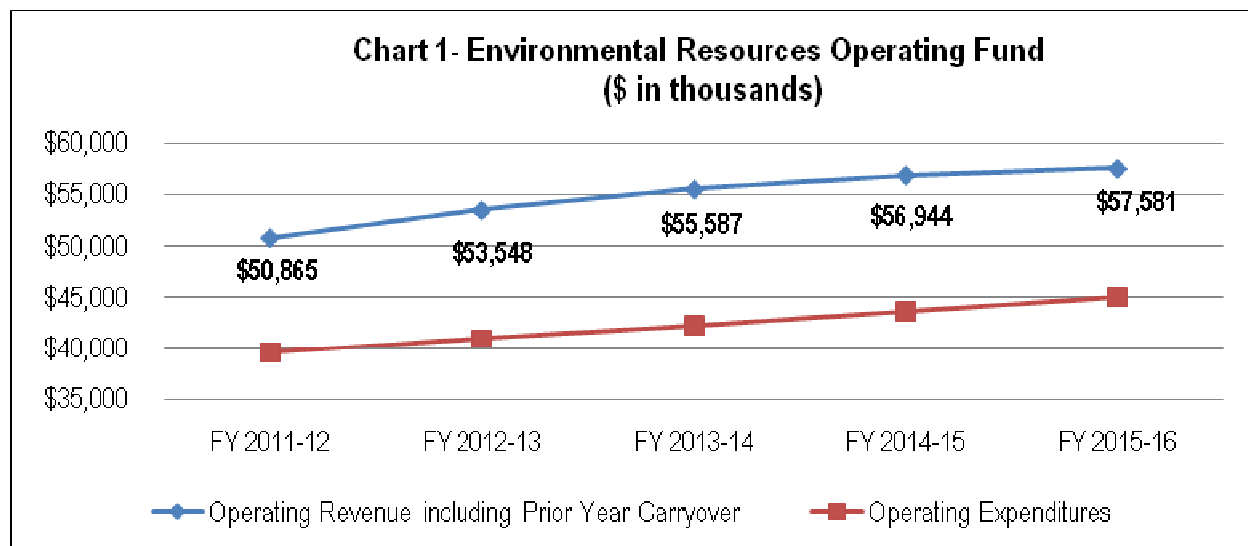
Note: In accordance with financial covenants, net operating revenue must cover one hundred and twenty percent (120%) of the principal and interest requirements on the senior lien debt for such fiscal year.

Table 2 provides projected debt service coverage, utilizing operating expenditures only, with and without the use of the rate stabilization fund over the same period. PWWM satisfies its 120 percent coverage on its senior lien debt through the term of this analysis with the use of the rate stabilization fund. The Department will continue to monitor expenses throughout the next fiscal year.

Permitting, Environment and Regulatory Affairs (PERA) (Environmental Resources Operating Fund)

With the fee increase implemented in FY 2009-10, the Department is expected to cover required operational costs over the next five years within the environmental services. A fee increase of five percent is scheduled in FY 2016-17. In the last few years, the Department experienced a downward trend in the amount of building permits and other environmental plan reviews service requests submitted. Operating permit renewals have remained constant from prior years.

The Five-Year Outlook continues the current level of service and assumes that operating permit and plan review revenues will grow at 2.5 percent for the entire outlook. The Utility Service Fee is expected to grow at one percent per year. The Five-Year Outlook takes into account staffing reductions resulting from the Department's efforts to realign and consolidate operating functions. The Environmental Resources Operating Fund projections shown in Chart 1 indicate that operating revenue, including prior carryover will be sufficient to meet the operational needs thought the scope of this plan.



Stormwater Utility Fund

DERM collects the Stormwater Utility fees from all residential developed property and all non-residential property in Miami-Dade County. Under Chapter 24 of the Code of Miami-Dade County, these fees shall be used exclusively to

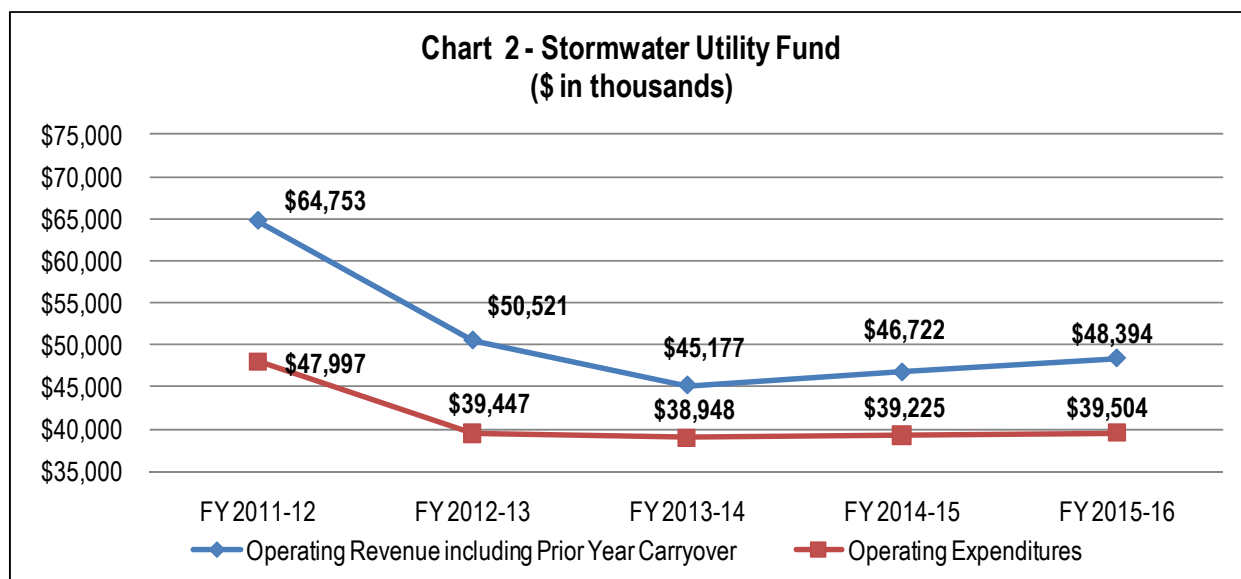
FY 2011-12 Adopted Budget and Multi-Year Capital Plan

pay for the costs of planning, constructing, operating and maintaining stormwater management systems set forth by Florida Statutes.

In FY 2011-12, the Stormwater Utility Fee will remain at the same rate of \$4.00 monthly per one equivalent residential unit (ERU) and will be able to maintain the current level of environmental services.

Stormwater Utility Fee Outlook

The Five-Year outlook continues the current level of services with no planned fee increase until FY 2014-15. The planned increase of \$0.75 monthly per ERU in FY 2014-15 will be required to cover anticipated inflationary costs. Revenues are assumed to grow at one percent for the entire outlook. The Five-Year Outlook assumes that operating expenditures for planning and design, billing and collections, construction management, and maintenance will grow also at one percent, and expects debt service payments to remain constant for the entire planning horizon. Additionally, it is projected that the completion of high priority infrastructure capital improvements in the next years will lead to the decrease of total available funding.



Miami-Dade Water and Sewer Department

The Adopted FY 2011-12 Budget and Multi-Year Capital Plan includes no retail rate adjustments for Miami-Dade Water and Sewer Department (WASD) in FY 2011-12 and FY 2012-13. The Maintenance Index, which is based on the United States Department of Labor Statistics annual Consumer Price Index (CPI), All Urban Consumers, Water and Sewer Maintenance index will be evaluated annually and used as a benchmark in the process of establishing the proposed retail rate adjustment for FY 2013-14 through FY 2015-16. Rate increases are not applied to the retail lifeline (low volume users) customer. Rate increases assumed in future years will be required to fund the Multi-Year Capital Improvement Plan estimated at \$ 6.8 billion in capital projects for regulatory compliance, aging infrastructure, plant rehabilitation and day to day rehabilitation activities to continue treating wastewater and pumping water to meet the needs of Miami-Dade County residents.

For FY 2011-12, water wholesale rate per thousand gallons will remain at \$1.7142. The City of Hialeah's water wholesale rate per thousand gallons will increase to \$1.6888 from \$1.6332, to include the fourth year of the five year phase out of the City of Hialeah transmission credit. Sewer wholesale rate per thousand gallons will be adjusted to a revenue neutral average rate of \$2.1528 from \$2.0436. Future water and sewer wholesale revenues are projected to increase by five percent leaving customer growth and consumption unchanged. Wholesale rate adjustments are

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based on the budgeted requirements and include an annual true-up methodology of the ending audited fiscal year to recover cost.

As mentioned above, assumed rate increases are critical to fund plant and infrastructure (pipe) rehabilitation, replacements and upgrading of undersized water mains throughout the water distribution system to meet utility standards. The water system infrastructure averages 45 years with the oldest pipes in the system dating back to the mid 1920s. In FY 2010, WASD experienced 1,899 breaks resulting in 15.8 billion gallons of water loss. Similarly, the wastewater infrastructure averages 55 years with the oldest pipes in the system dating back to 1934. In FY 2010, the department experienced an average of 127 breaks and 24.9 million gallons of raw sewage spilled.

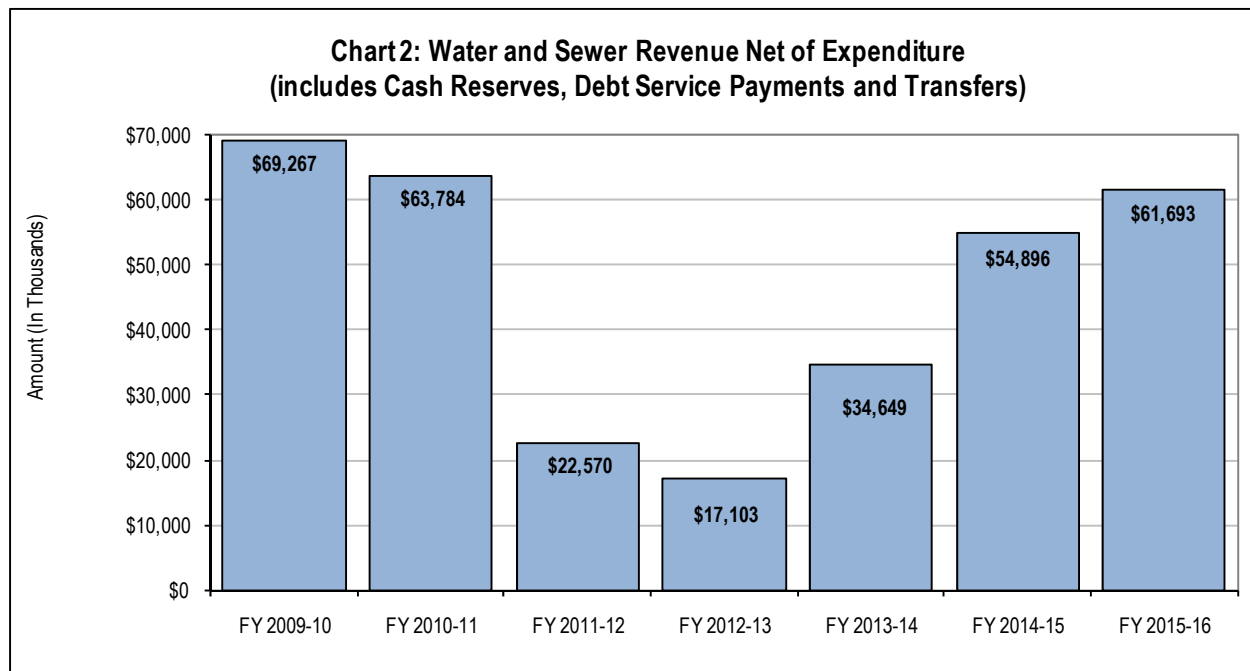
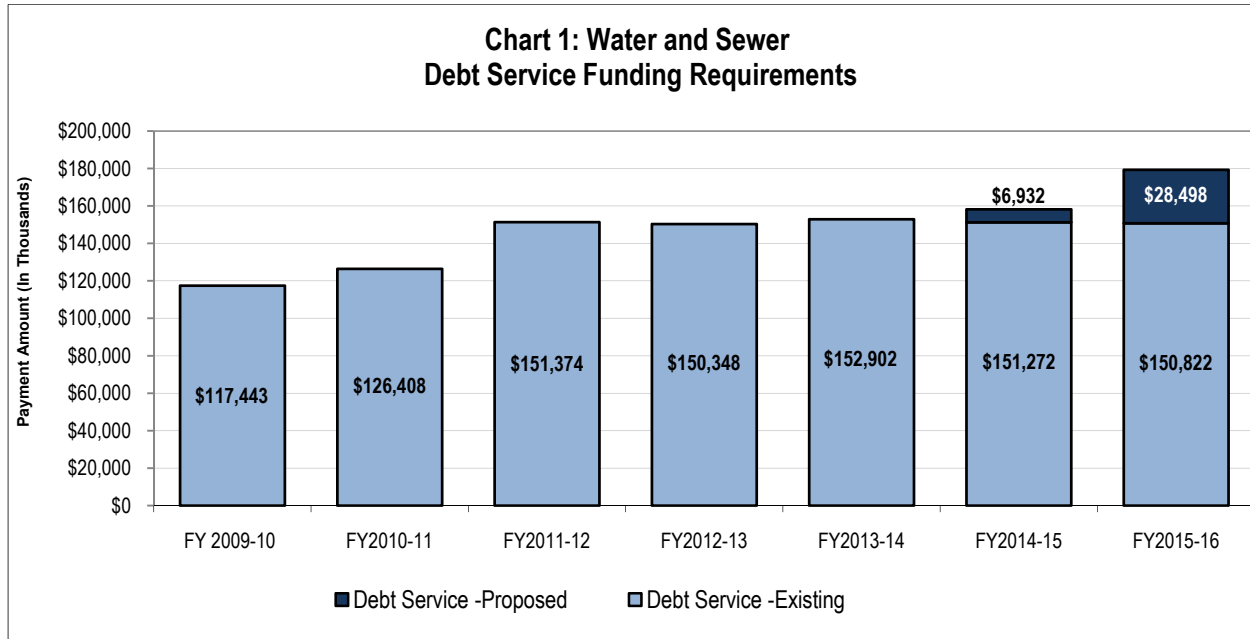
WASD has identified the need to replace or rehabilitate 2,594 miles of water mains, of the total 5,758 miles of pipe. This is 45 percent of the infrastructure, at an estimated cost of \$6 billion dollars. Similarly, the department has identified 160 miles of sewage pipeline that needs to be replaced or rehabilitated at an estimated cost of \$1 billion dollars. The Central District Wastewater Treatment Plant, built in the 1950s processes the largest volume of sewer flows for the Department on a daily basis; the plant's age and approximation to the Atlantic Ocean continues to require extensive equipment and structural repairs to meet operational demands and regulatory requirements

Additional resources will be required to operate the High Level Disinfection (HLD) process at South District Wastewater Treatment Plant and the Reverse Osmosis Water Plant. Initial operational costs for both projects, including the hiring of operational staff are included in FY 2011-12.

The Five-Year Financial Outlook takes into consideration the conservation programs that the County has agreed to implement pursuant to the 20-Year Water Use Permit issued in 2007 by the South Florida Management District. The cumulative impact of the conservation programs to the per capita usage is estimated to be a 4.5 percent usage reduction over the five year planning horizon.

The Five-Year Financial Outlook assumes a weighted average annual percentage growth of 3.5 percent for operating expenditures through FY 2015-16. Additionally, the Departments Multi-Year Capital Plan is proposing to issue \$198 million of new bonds in FY 2013-14 (April 2014), \$419 million in FY 2014-15 and \$399 million in FY 2015-16. In coordination with the Office of Management and Budget and the Finance Department, the Department will develop a payment schedule that will smooth out the effect of this financing through the life of the bonds. WASD is estimating that the payment schedule for these new bonds will require an additional \$6.9 million in related debt service in FY 2014-15 and \$28.5 million in FY 2015-16 (See Chart 1: Water and Sewer Debt Service Funding Requirements). This Financial Outlook does not include resources to fund the department's currently unfunded projects totaling \$7.5 billion, which includes \$2.4 billion for Ocean Outfall mandated projects, \$1.7 billion for 20-Year Water Use Permit projects, and \$3.4 billion for delayed and deferred infrastructure projects.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

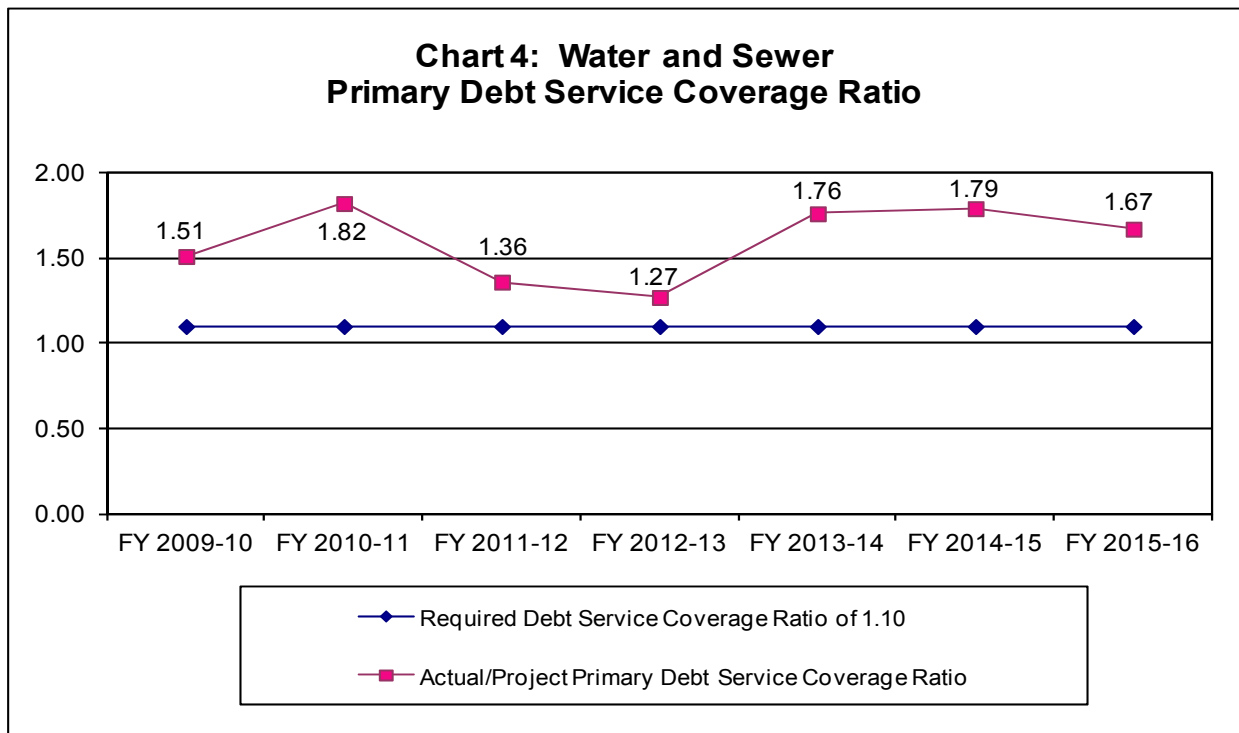


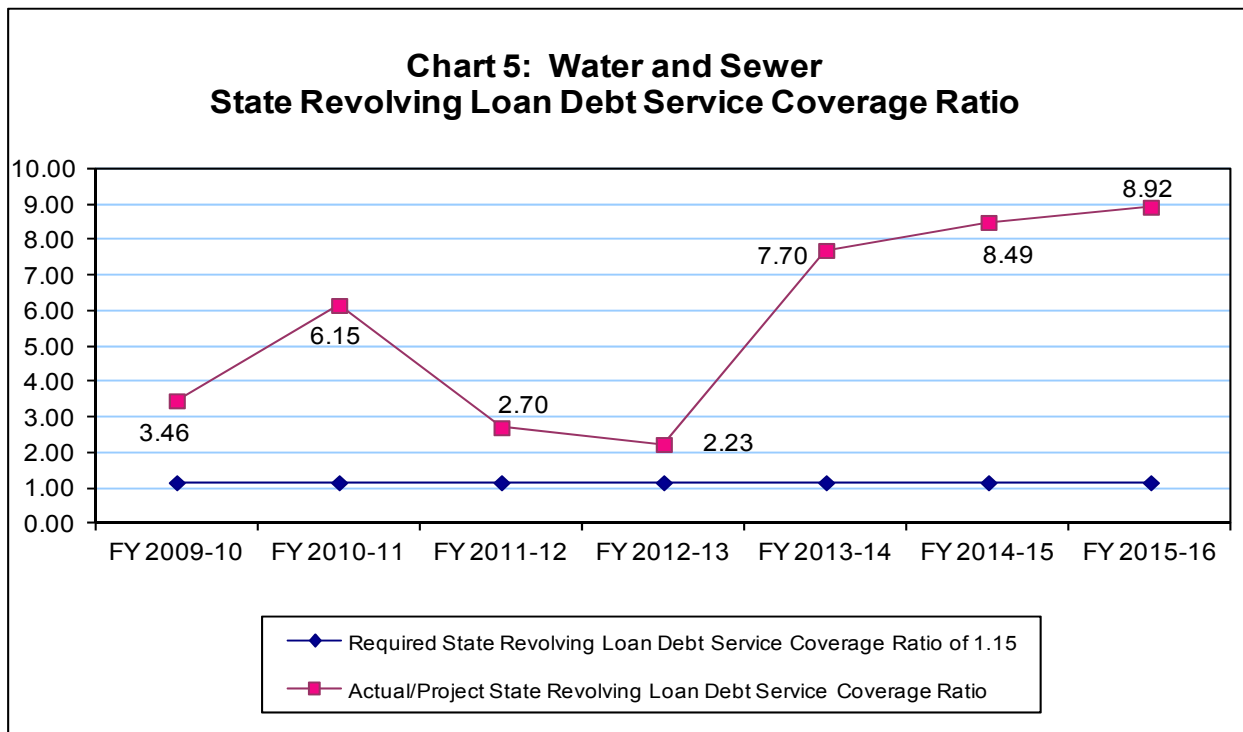
WATER AND SEWER
CHART 3: OPERATING CASH RESERVES
(in thousands)

	Actual FY 2009-10	Projected FY 2010-11	Proposed FY 2011-12	Projected FY 2012-13	Projected FY 2013-14	Projected FY 2014-15	Projected FY 2015-16
RATE STABILIZATION FUND	\$30,735	\$30,735	\$22,570	\$17,103	\$17,103	\$17,103	\$17,103
GENERAL RESERVE FUND	\$38,532	\$33,049	\$0	\$0	\$17,546	\$37,793	\$44,590
RESERVES REQUIRED BY ORDINANCE	\$63,226	\$60,652	\$55,664	\$58,277	\$60,387	\$62,963	\$65,644
TOTAL FLEXIBLE CASH RESERVES	\$132,493	\$124,436	\$78,234	\$75,380	\$95,036	\$117,859	\$127,337
BALANCE DUE FROM COUNTY GENERAL FUND (WASD LOAN)	\$0	\$0	\$25,000	\$25,000	\$20,000	\$15,000	\$10,000

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In this budgetary forecast both primary and subordinate debt service coverage and the State Revolving Loan debt service coverage will meet the coverage requirements (See Chart 4: Primary Debt Service Coverage Ratio and Chart 5: State Revolving Loan Debt Service Coverage Ratio). As stated in the March 30, 2011 Evaluation of MD-WASD Bond Capacity Report, without proposed future revenue increases, the Department may fail to meet its cash flow requirements, fall short of meeting its debt service requirements and experience major cash flow shortages. WASD will assess water and wastewater rate adjustments annually to accommodate increasing operating and maintenance expenditures and to fund unfunded capital projects. In addition, future revenue adjustments may be necessary to maintain adequate cash reserves as prescribed by the bond rating agencies and financial institutions (See Chart 2 and Chart 3). In FY 2011-12 MD-WASD provided a one-time loan of approximately \$25 million to Miami Dade County's General Fund, which will be paid back to MD-WASD in the next seven year (See Chart 3)





In response to the many fiscal challenges the department will be confronting in the future, the administration will continue to review both its organizational structure and related business process to reduce costs and/or increase revenue collection.

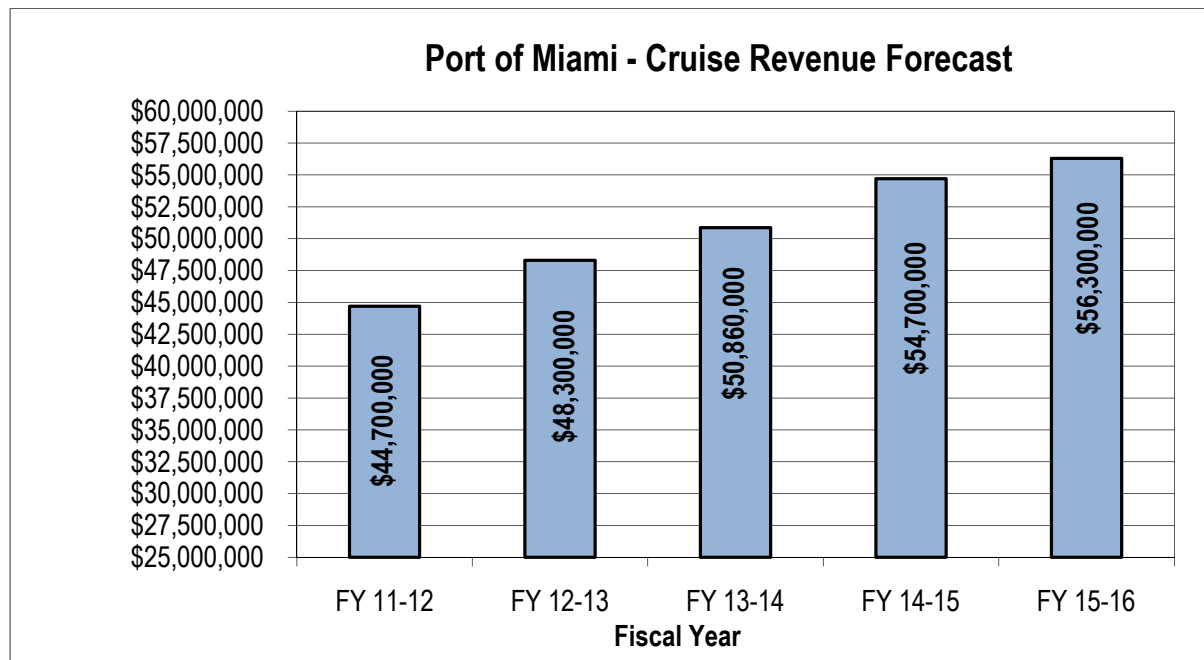
Port of Miami

The Cruise Industry

The Dante B. Fascell Port of Miami-Dade County (POM) is a major economic engine generating approximately \$18 billion in economic activity in the South Florida region annually. A diverse group of cruise lines provides an array of cruise destinations and choices, from the larger vessels Carnival/Costa Cruises Lines, Royal Caribbean/Celebrity, Cruise/Azamara Line and Norwegian Cruise Line to the mid-size upscale Oceania and Crystal lines. In FY 2010-11, the POM embarked and disembarked 4.02 million passengers and is projected to slightly decrease bookings by 150,000 to 3.85 million in FY 2011-12 due to competition from nearby ports. It is anticipated that the Port will regain bookings in FY 2012-13 and beyond due to infrastructure upgrades that will give the Port a competitive advantage.

A new amendment to the Carnival Corporation Cruise Terminal Agreement was executed in May 2011, providing Carnival with incentives to Home Port the new Carnival Breeze in Miami, beginning in the fall of 2012. This vessel will bring an anticipated net increase of 250,000 new passengers beginning in FY 2012-13. This amendment will increase estimated revenues to the County by a range of \$1.2 million to \$2.1 million annually.

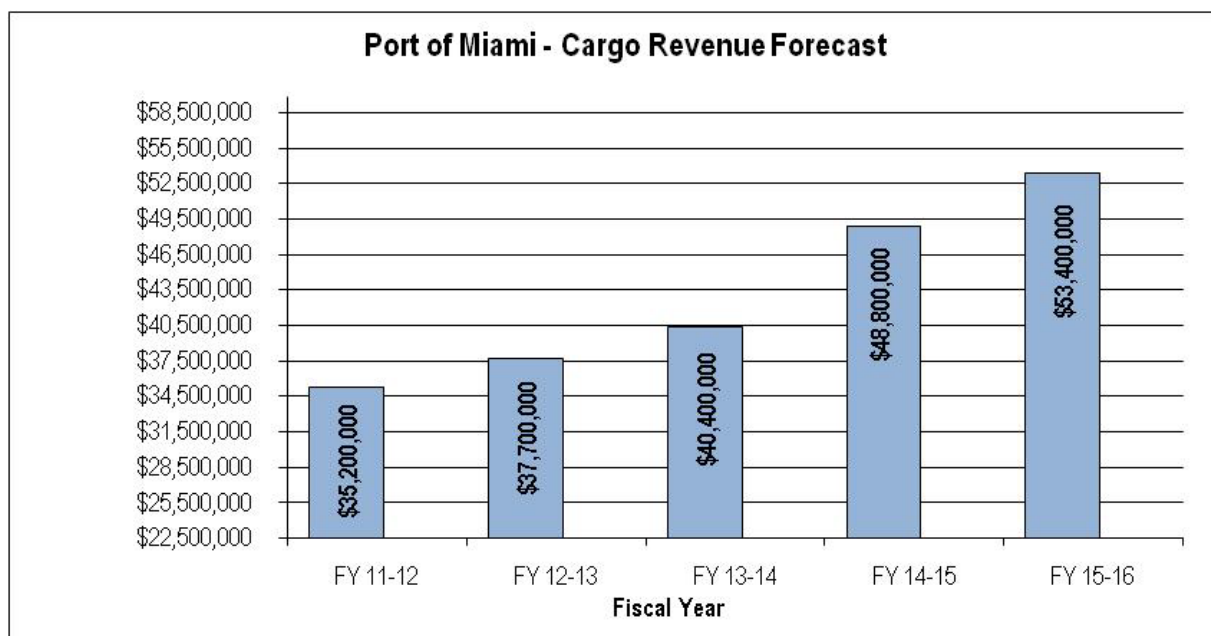
FY 2011-12 Adopted Budget and Multi-Year Capital Plan



The Cargo Industry

During FY 2010-11 the Port handled 907,000 TEUs or six percent over the previous year. Future cargo revenue is based on anticipated cargo tariffs per agreements with a 20 percent growth expected in FY 2014-15 coinciding with the widening of the Panama Canal and completion of the Port's deep dredging project.

The Department provides incentive discounts that will assist the Port of Miami in improving its competitive outlook and strategically position the Port for additional cargo sector growth by encouraging shipping lines to initiate new services or relocate their existing services from other ports. Additional shipping lines that were added or retained include the Grand Alliance (GAX) Service South Florida that generated in excess of \$1.2 million of annual revenue to the Port and the Orient Overseas Container Line (OOCL) introduced its new Atlantic Gulf Mexico (AGM) containerized service that links the North Europe to Mexico trade routes.



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Port Safety and Security

Security enhancements continue to be among the most significant programs underway at the Port of Miami. Ninety-five percent of US international cargo traffic is waterborne, making port safety a priority. The Maritime Transportation Security Act (MTSA) of 2002 established security requirements to protect the nation's ports and waterways against terrorist attacks, as well as a series of measures that vessels, Port of Miami and other shore facilities must implement. Among the regulations included in MTSA are: passenger, baggage and vehicle screening procedures; security patrols; establishing restricted areas; personnel identification procedures; access control measures; and/or installation of surveillance equipment. The Port is MTSA compliant and is recognized as one of the State of Florida's most secure ports.

As a result of amendments to Florida Statute 311.12, that addresses the duplicative security requirements mandated by both state and federal government, the Port is now revising the security requirements to be consistent with federal requirements. As a result, the Port's expenses for security related operations is being reduced to \$18.5 million in FY 2011-12 from a high of over \$20 million that occurred during previous fiscal years. Further savings are being evaluated as revisions to the Port's facility security plan are made that will provide for efficiencies in future years.

Capital Improvement Plan Financial Update

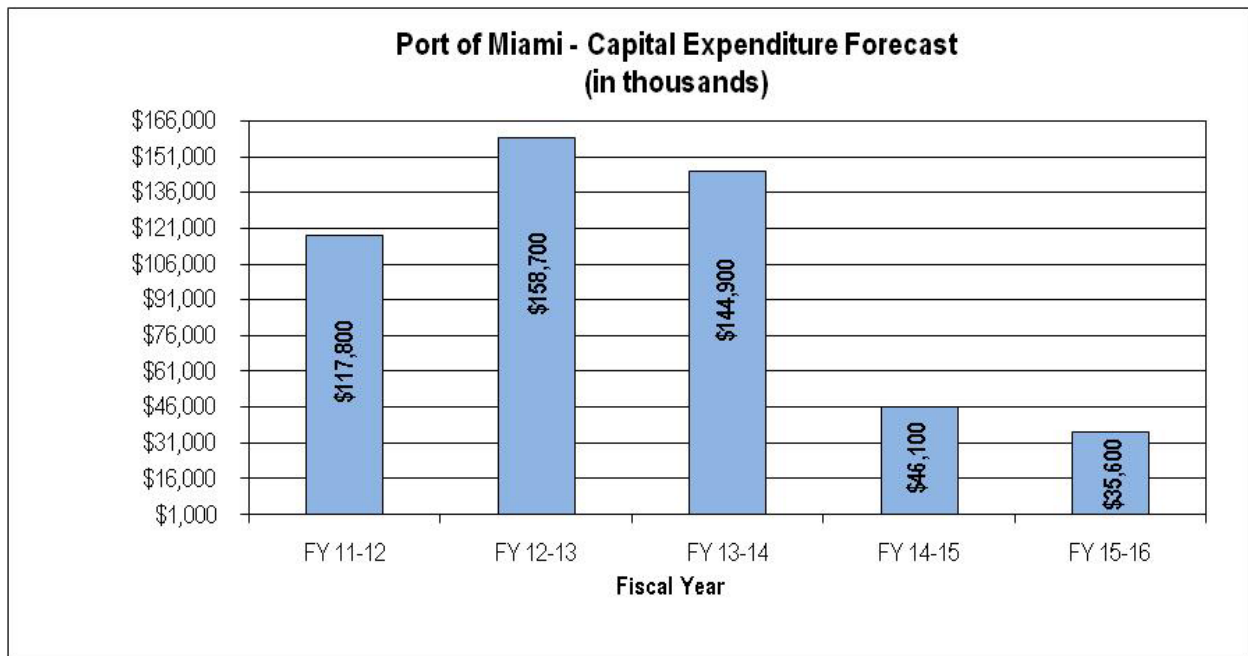
With some 23,000 vehicles presently entering and exiting the Port daily, by the year 2020 the daily number of vehicles traveling on Port Boulevard is projected to be 35,000 to 40,000. To address future traffic demands, the Florida Department of Transportation, Miami-Dade County and the City of Miami, have reached an agreement for a tri-party financial participation in the Port of Miami Tunnel project. The agreement calls for the State of Florida to fund 50 percent of the capital costs associated with the tunnel's construction (which equates to \$457 million of \$914 million), and 100 percent of the tunnel's operating and maintenance costs over its life-time (including the term of the concessionaire operating agreement). The local governments are required to pay a 50 percent match for capital expenses. The County has agreed to fund up to \$402.5 million through cash and right-of-way contributions as well as a pre-determined contingency. As part of the County's contribution, the Port will provide \$45 million in necessary right of way and a cash contribution of \$257.5 million. In addition, the Port would be responsible for a potential contingency charge of up to \$100 million. The tunnel is expected to be operational by FY 2013-14.

Passenger growth has challenged the Port to enhance its cruise infrastructure. In anticipation of the needs and expectation of continued growth, the Port of Miami strives to offer its customers modern, safe and efficient passenger facilities. During FY 2009-10 the Port completed major upgrades to Terminals B and C (\$17.9 million) to handle increased Norwegian Cruise Lines (NCL) berthings including the EPIC, a new class of cruise ships. The Port has completed plans to upgrade Terminals D and E (\$15 million) to berth the new Carnival Breeze that will begin service in November 2012. Additional improvements totaling \$9 million to Terminal J will include restroom upgrades, a new elevator, replacing flooring and ticket counters.

To meet the anticipated increase in operations, the Port's capital projects to enhance cargo operations include container yard improvements (\$41 million); purchase of additional gantry cranes (\$42 million); the Port of Miami tunnel (\$55 million); new rail intermodal construction (\$27.5 million); and Phase III dredging (\$165.6 million) which will deepen the south channel from 44 feet to a depth of 50 feet.

Major security related capital projects recently completed include a new Communications, Command and Control Center, for \$6.9 million, consolidating various law enforcement agencies, the United States Coast Guard (USCG), Customs and Border Protection (CBP), Miami Dade Police Department and Port of Miami Security offices; a waterside surveillance system, CCTV cameras and access control updates, primarily funded by Department of Homeland Security (DHS) grants. Future security improvements include a port wide Mass Notification System and Disaster Relief Program (\$3 million).

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

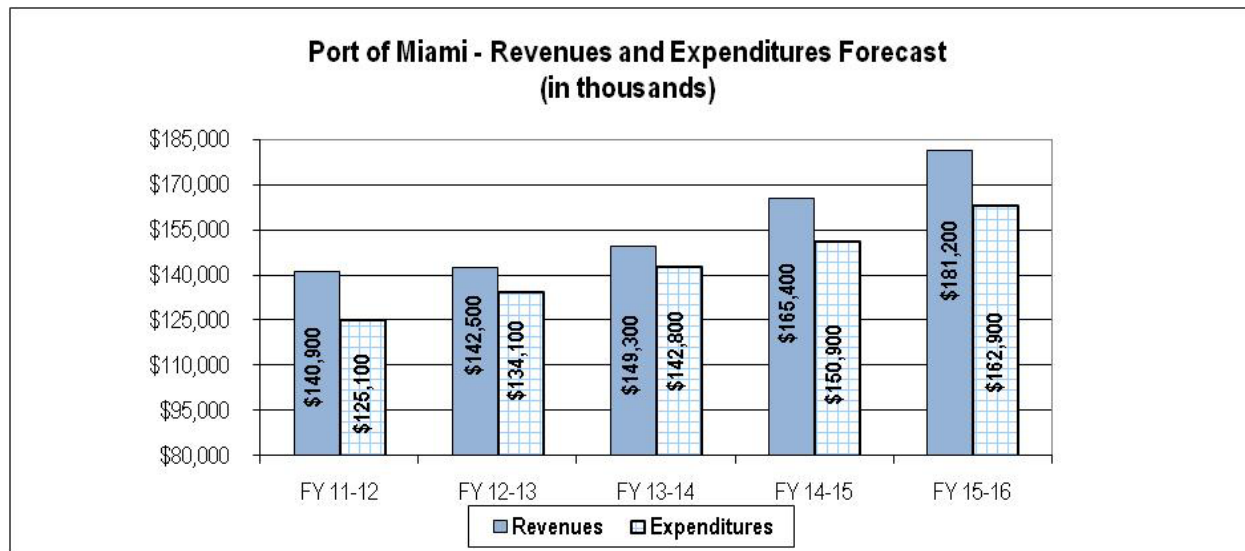


Financial Outlook

The Department recognizes sound management and financial investment strategies as priority outcomes. Currently, Port of Miami Revenues bonds are rated A2, with stable outlook by Moody's. The Department has embarked in converting approximately \$330 million of variable interest rate Sunshine State Loans to fixed interest rate. In February 2011, \$85.8 million was refinanced, with the remainder targeted for refinancing within the next three years as market conditions improve. This will allow the Department to better prepare long range forecasts as well as reduce exposure from market fluctuations that may negatively impact the Department's ability to meet debt requirements.

For the past six years, the POM has been successful in attracting new cruise and cargo business, in spite of the competitive pressures from neighboring ports, federal and state security mandates and a downturn in the local and national economy. As part of its obligations to bondholders, the Department is required to maintain a two months operations and maintenance reserve, which is built into its operating budget. In the past three years, the Department has managed to increase tariff rates for dockage, wharfage and cranes as stipulated contractually while at the same time building a Reserve Maintenance fund to address deferred maintenance and improvements to its aging facilities.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan



Revenues include cruise, cargo, rentals, parking, carryover and other miscellaneous items like harbor fees and ground transportation. Expenditures include salary, fringe, other operating, and debt service but exclude required cash reserves for presentation purposes. The cash reserve (that is excluded from the graph above for presentation purposes) is equal to the two months operating and maintenance amounts that is required per bond convenient.

For the purposes of this Five Year Financial Outlook, cruise line revenue forecast is based on anticipated cruise lines itineraries coupled with existing agreements through FY 2012-13. The outlook includes an annual three percent increase in passengers anticipated with a three percent tariff increase. Cargo throughput is projected to increase annually by four percent, and tariff rates are projected to increase by three percent through 2013-14. TEUs are projected to increase twenty percent in FY 2014-15 as a result of the widening of the Panama Canal and the completion of the dredging of the channel to -50 feet (Deep Dredge); other revenues generally assume a three percent annual growth and rate increases. Associated expenditures, excluding mandated two months operating and maintenance cash reserves, assume a growth rate of five percent for salary and fringes, three percent for other operating expenditures, and increases in debt service payments as the Port continues to fund its capital program. Current year and future year borrowings assume amortization of principal and annual interest payments at five percent; existing Sunshine State loans effective interest rate is assumed at 2.5 percent for FY 11-12 and at five percent thereafter, with the intent to refinance the remaining variable rate portion to fixed rate by 2013, contingent upon favorable market conditions. The financial forecast includes an operating reserve at least equal to the required two months operating and maintenance.

The Port of Miami is actively examining alternative revenue options, refinancing opportunities and expenditure adjustments that may significantly affect the data used to develop this five year plan. Currently under consideration are concessionaires, management agreements, and advertising opportunities

Miami-Dade Aviation Department

The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training and Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 36,000 people are employed in the Miami-Dade County System of Airports, 1,206 of whom are County employees. An economic impact study released in 2009 reported that MIA and the General Aviation Airports had an annual impact of \$26.7 billion in the region's economy. MIA and related aviation industries contribute approximately 282,043 jobs directly and indirectly to the South Florida economy, responsible for one out of every 4.1 jobs.

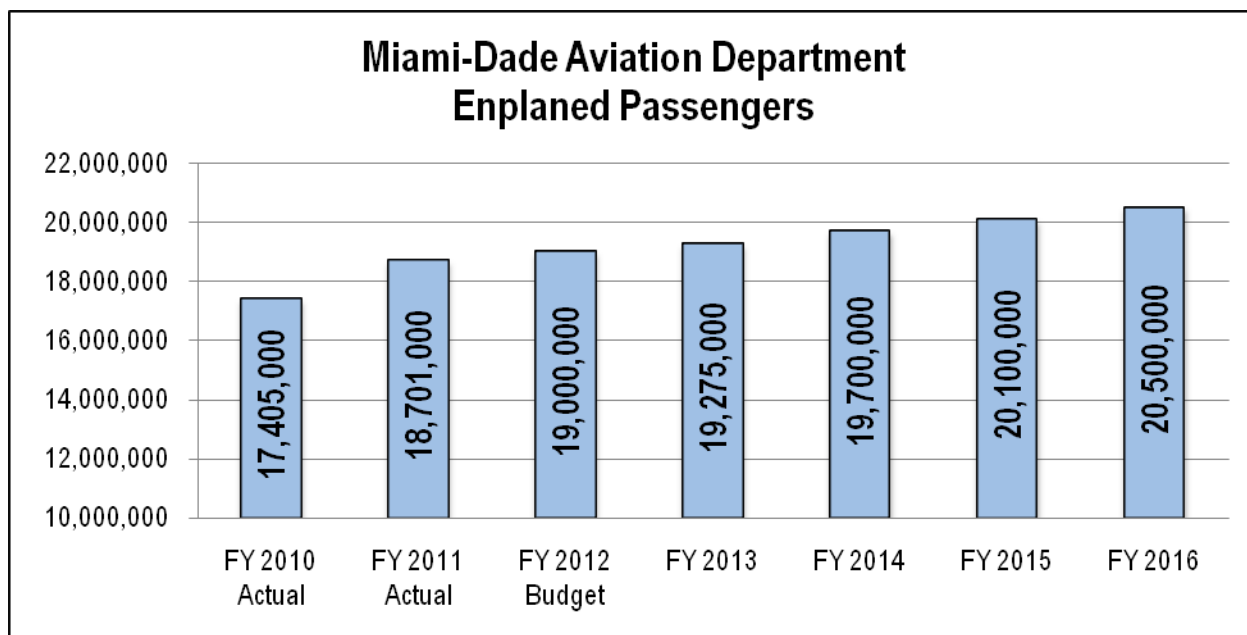
FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Additionally, the airport system contributed \$1.016 billion in state and local taxes, and \$654.9 million of federal aviation tax revenue.

Enplaned Passengers

In FY 2011-12, a diverse group of airlines will provide scheduled passenger service at the Airport including 12 U.S. airlines and 36 foreign-flag carriers. It is projected that during FY 2011-12, 19 million enplaned passengers will transit through MIA, representing a 1.6 percent increase over FY 2010-11 when 18.701 million enplaned passengers moved through MIA. Similarly domestic enplaned passenger traffic is projected to increase 2.3 percent in FY 2011-12 to 10.020 million from the figure of 9.796 million passengers in FY 2010-11. Domestic traffic represents 52 percent of MIA total passengers while international traffic is projected at 48 percent or 8.980 million enplaned passengers, up less than one percent from the previous year.

In international air travel, MIA's geographical location, close proximity to cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 47 percent of the South American market, 30 percent of Central America and 29 percent of the Caribbean market. With 47 percent of total passenger traffic being international, MIA ranks second in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.



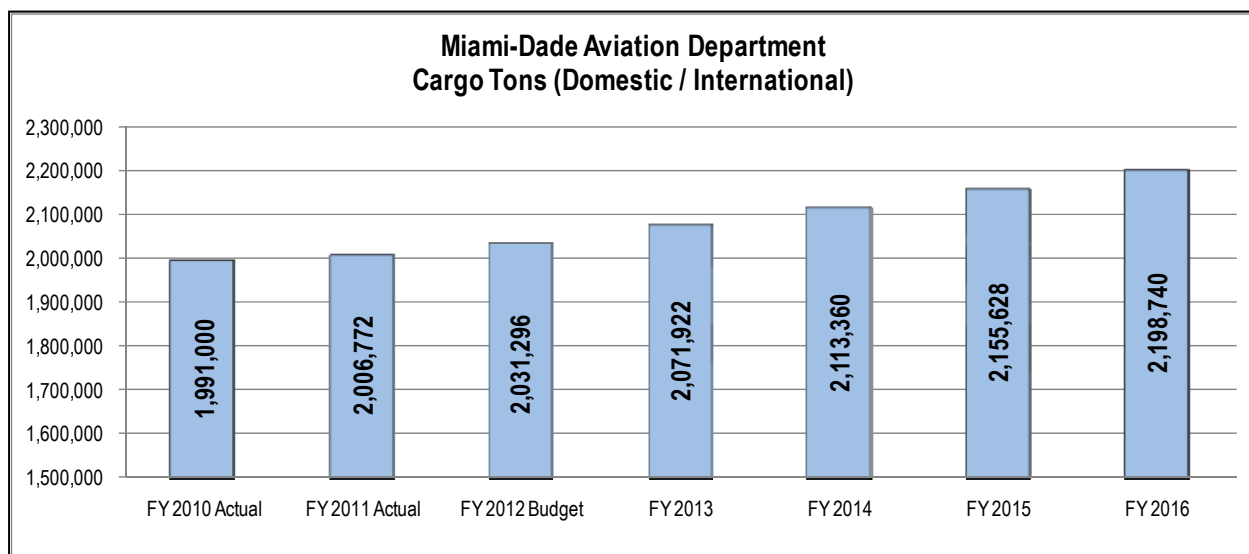
Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. Freight tonnage totaled 2.007 million in FY 2010-11, resulting in an increase of one percent above the prior's year's tonnage of 1.991 million. The cargo tonnage is projected to increase by one percent in FY 2011-12 to 2.031 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 88 percent of total tonnage is projected to be 1.795 million tons in FY 2011-12 and domestic tonnage is projected at 236,000 tons. It is projected that these amounts will grow proportionally at a two percent growth factor.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

MIA's total air trade is valued at nearly \$50.7 billion annually, or 96 percent of the dollar value of Florida's total air imports and exports, and 41 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 83 percent of all air imports and 81 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 69 percent of all perishable products, 89 percent of all cut-flower imports, 51 percent of all fish imports, and 73 percent of all fruit and vegetable imports.

MIA's cargo facility development program that began in 1992 has been completed, providing the Airport with over 2.7 million square feet of space in 17 new cargo buildings. Apron space has grown to over 3.8 million square feet, capable of handling 17 B747s or 38 DC-10Fs.



MIA Operating Strategy

MIA's strategy to enhance the Airport System's competitive position with other airports and to attract more airlines as well as increase existing volume includes:

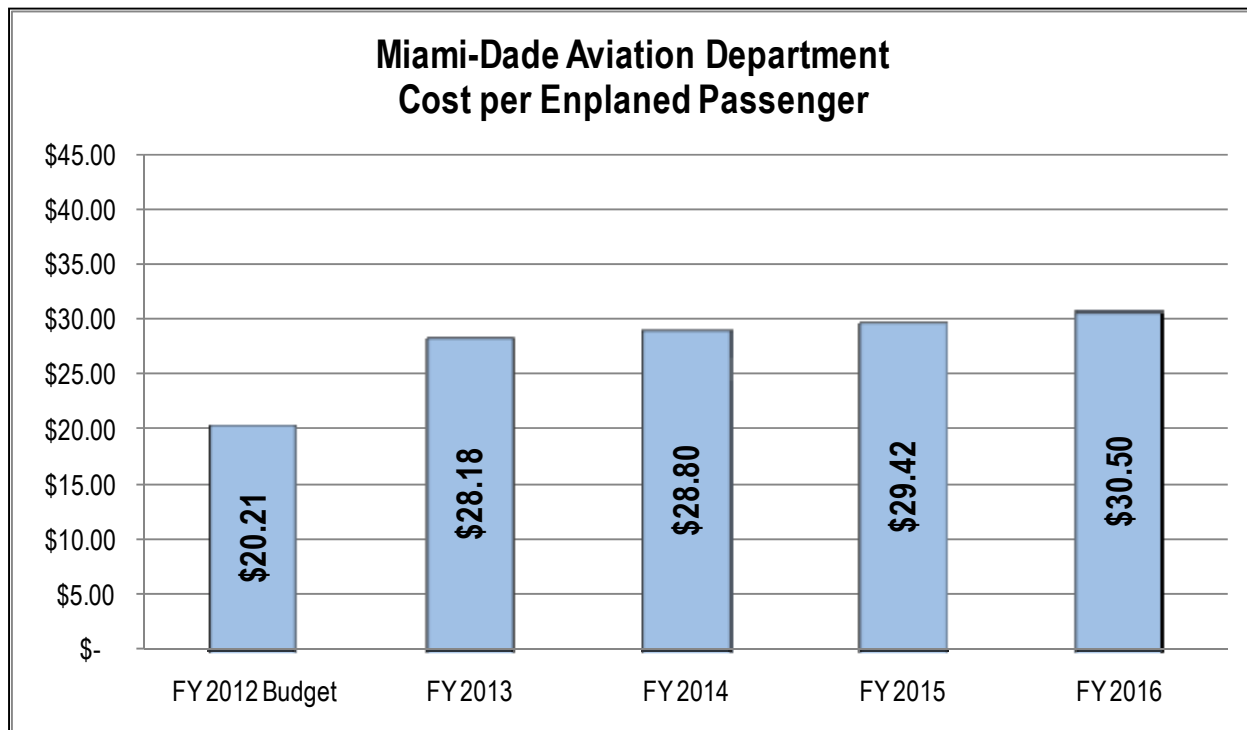
- Re-evaluating and restructuring needed business arrangements with existing and new airlines to attract additional activity
- Implementing procedures to enhance passenger experience and satisfaction
- Establishing procedures to increase commercial revenues and market rentals in the near and long-term
- Developing and beginning implementation of a plan to reduce the operating costs in the near and long-term in an effort to bring MIA's airport charges to a more affordable level
- Managing the construction of the capital program including the repair of facilities so that the airport system has the infrastructure required by its tenants

CIP Financial Update

The overall purpose of the CIP is to accommodate future MIA growth (e.g., MIA Mover) and to make the Airport more efficient from an airline operational perspective (e.g., North Terminal). The CIP is funded primarily by long-term debt, to be paid from charges to the airlines, supplemented by grants and limited pay-as-you-go revenues. MDAD will be winding down its \$6.021 billion dollar expansion program with most core projects nearing completion or completed in FY 2011-12.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

In order to improve efficiency of operations, the Department plans to mitigate inflationary cost increases in the future with reductions in operating expenses. A goal was established to reduce these operating expenses by 20 percent over five years. The Department's ultimate goal is to meet a \$35 airline cost per enplaned passenger target by FY 2014-15, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.



Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. With the current threat against civil aviation, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives from the federal. MDAD has reacted promptly to meet the deadlines imposed by the federal government and has adjusted staff assignments and used uniform police officers when possible to minimize overtime costs in an effort to respond to these increased requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

Following the tragic events of September 11, 2001, the Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. MDAD has worked with TSA on a viable long-term solution to efficiently screen passenger checked baggage by installing Explosive Detection System (EDS) in-line with MIA's baggage conveyor system. The TSA has committed \$77 million to offset the cost of an inline EDS.

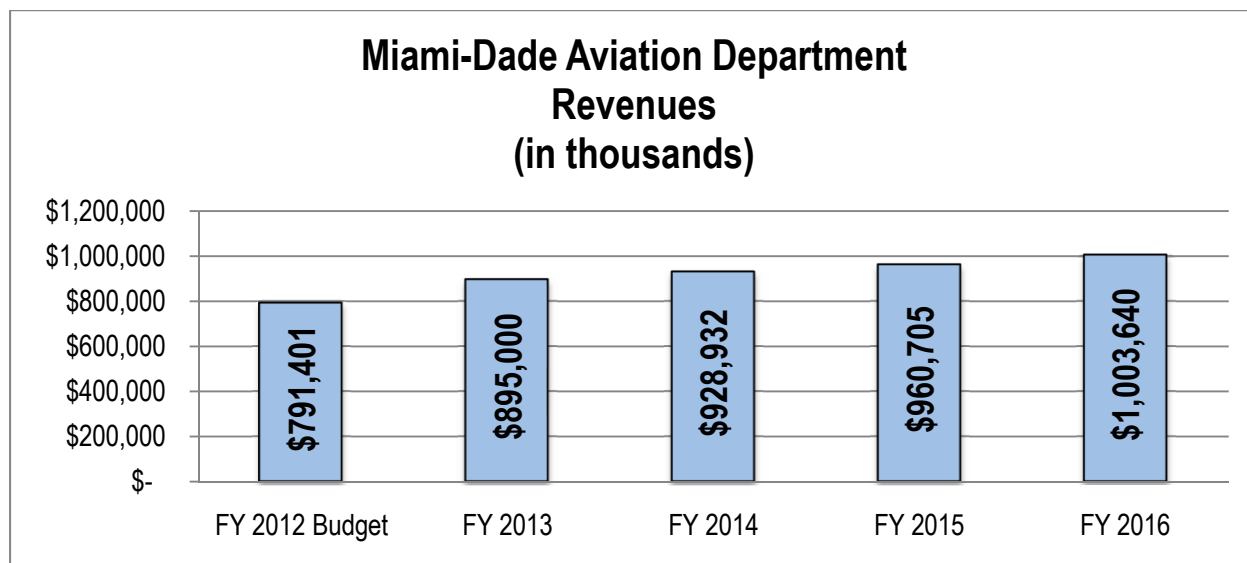
FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Economic Outlook

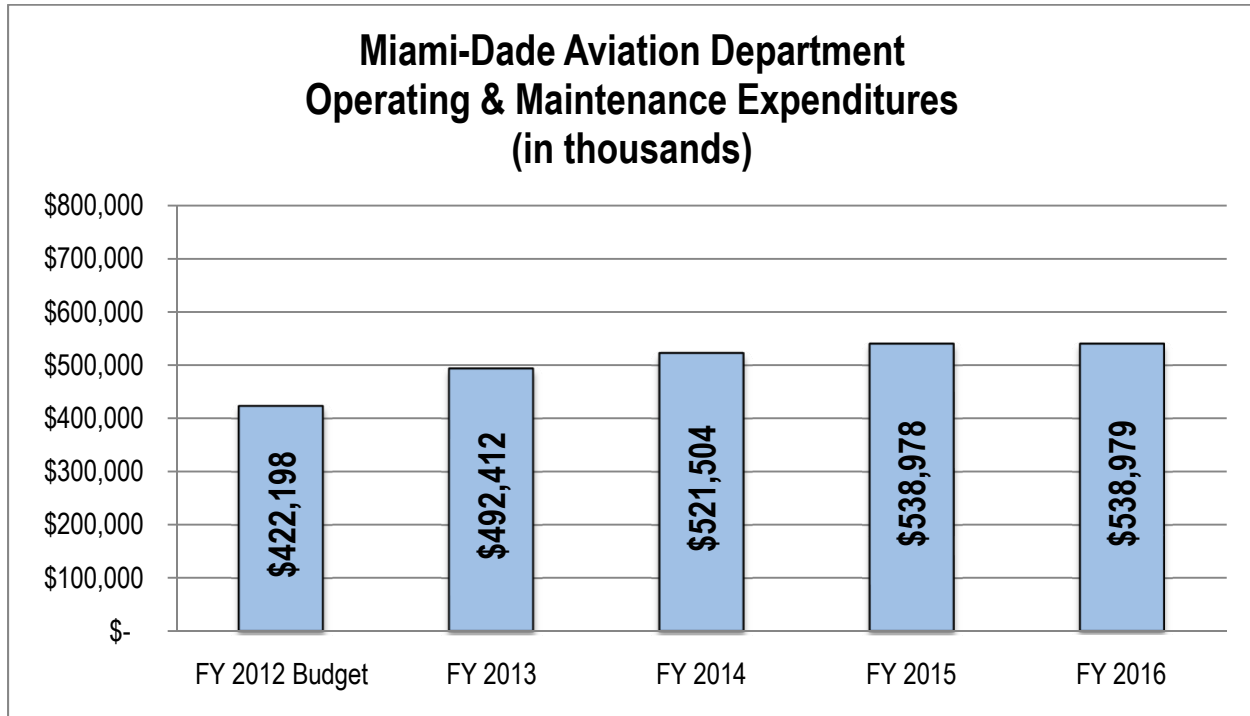
MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated A2 by Moody's, A- by Standard & Poor's, and A by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength.

After a sustained growth period from FY 2001-02 through FY 2007-08, in FY 2008-09 and FY 2009-10, MDAD experienced a leveling of traffic consistent with the consolidation of the airline industry due to economic conditions worldwide. However, in FY 2010-11 MDAD experienced a 6 percent improvement in domestic traffic and an 8 percent improvement in international traffic. The Department assumed an 8.5 percent growth rate in the FY 2011-12 Budget over the FY 2010-11 projected enplaned passengers. Passenger Facility Charges (PFC), imposed per passenger to provide revenues to pay debt service for approved projects within the CIP, have generated \$878.7 million since its inception in October 2001. MDAD is authorized to collect \$2.757 billion including interest, before the authorization expires on October 1, 2037.

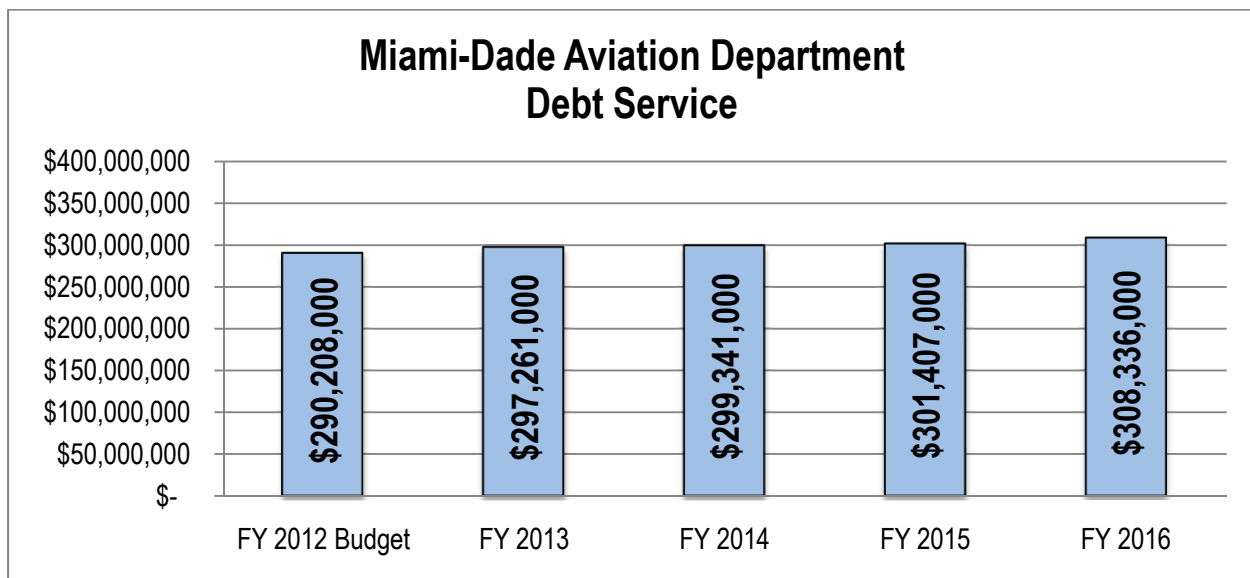
The airline rates and charges at MIA have continued to increase due to the issuance of additional debt required for the department's ongoing Capital Improvement Program. The department is making efforts to increase its ranking as a major airport system as exemplified in its "WE MEAN BUSINESS" Campaign, a five-year plan to refine and improve the department's goals and measures, consistent with its management strategy to increase efficiency, streamline operations, and reduce operating expenses, ensuring MDAD a greater share of the aviation market.



MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fee for services provided. The revenue forecast incorporates additional debt service related expenditures that will be incurred in FY 2011-12, which will require an increase in landing fee rates.



MDAD's operating and maintenance expenditures include expenditures associated with running Miami International Airport as well as four general aviation airports. This amount excludes depreciation, transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve. The majority of North Terminal is now open and the related incremental expenses for maintaining the new facility have been reflected in the adopted operating budget of the Aviation Department for FY 2011-12. The last component of the North Terminal, Federal Inspection Services area will be completed in late 2012. For FY 2011-12, the North Terminal is expected to contribute an increase of 5 percent in operational expenditures.



FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Miami-Dade Transit (MDT)

MDT has made great progress in improving public transportation for Miami-Dade County residents and commuters since county voters approved the People's Transportation Plan half-cent surtax in November 2002, which provides a dedicated funding source for transportation improvements. The first, second, and third series of surtax-backed bonds used to finance PTP projects were issued in 2006, 2008, and 2009 and carry an investment-grade credit rating by all three major credit rating agencies. The Department is currently planning to issue in FY 2011-12 Surtax Revenue Bonds to fund Transit projects \$398 million and Public Works projects \$86 million.

Bus Improvements

MDT continues the constant monitoring and analysis of bus service in order to improve efficiency, by optimizing and restructuring routes. In FY 2010-11, the Department continued its preventive maintenance program in Metrobus to ensure reliability of the bus fleet. MDT will continue its Process Improvement Initiatives to realize efficiencies within Metrobus.

Metrorail Improvements

MDT broke ground on May 1, 2009, on the "AirportLink" (Earlington Heights Connector), a 2.4 mile extension of elevated heavy rail from the existing Earlington Heights station to the future Miami International Airport station at the Miami Intermodal Center (MIC). This new Metrorail line is scheduled to open for service the summer of 2012.

The department is currently determining the best rapid transit expansion alternative to support the desired outcomes of the People's Transportation Plan while meeting budgetary constraints. Any future extension of the Metrorail line, however, will be dependent upon the resolution of the County's financial outlook.

Miami-Dade Transit FY 2011-12 Proforma Five-Year Outlook

The FY 2010-11 MDT Proforma programs moderate revenue and expense projections based on current budgetary constraints. Farebox revenues are projected to increase based on a one percent a year ridership increase as well as a consumer price index factor of 3 percent applied every three years for a fare increase. State operating assistance is projected to increase by two percent a year and Federal preventative maintenance grants are projected to increase by five percent a year. The PTP Surtax revenue reflects an increase of three percent in FY 2011-12, three percent in FY 2012-13 and three percent thereafter. The General Fund and Capital Improvement Local Option Gas Tax (CI-LOGT) both are forecasted based on Maintenance of Effort (MOE) that stipulates a growth factor of 3.5 percent and 1.5 percent respectively.

The expenditures for salaries and fringes assumes concessions taken in FY 2011-12 to include an additional 5 percent employee contribution towards health care, three percent contribution towards pension, no cost of living or merit increases, and a one year freeze on premium pay, flex pay, and longevity. Cost of living (COLA) adjustments are programmed at three percent in FY 2014-15 and FY 2015-16. Increases in merit are programmed to commence in FY 2012-13. Other operating expenses incorporate a growth factor of 2.5 percent. The Department's capital plan does not include the North or East West Corridors.

The debt service expenditures assumes capitalized interest for two years for the 2010 issuance and capitalization of interest and deferral of principal of each issuance thereafter until FY 2015-16, which marks the finalization of MDT's capital improvement program as programmed in the FY 2011-12 Adopted Budget.

MDT's Five-Year Proforma (below) summarizes revenue and expenditure projections for the next five years.

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Revenue (000)	2012	2013	2014	2015	2016
<u>Operating Revenue</u>					
Bus, Rail, STS, & Farebox	105,582	109,938	123,529	124,764	126,012
Other Revenues	5,605	5,661	5,718	5,775	5,833
PTP Carryover in PTP Fund prior years	36,610	0	0	0	0
Additional PTP Surtax revenues at 100%	0	7,708	7,939	8,177	8,422
<u>Grant Funds & Subsidies</u>					
Federal					
Formula Grant Preventative Maintenance	56,100	61,740	64,827	68,068	71,472
JARC	2,055	2,055	2,055	2,055	2,055
State					
Block Grant	19,448	19,837	20,234	20,638	21,051
TD Program	5,439	5,548	5,659	5,772	5,887
Urban Corridor	1,524	1,524	1,524	1,524	1,524
TD Tokens	2,548	2,548	2,548	2,548	2,548
<u>Local</u>					
PTP Surtax (95 percent)	184,652	190,191	195,897	201,774	207,827
Miami Dade MOE (3.5 Percent)	156,707	162,192	167,868	173,744	179,825
Additional Local Revenue or Service Cut*	0	0	19,301	19,395	20,074
CI-LOGT (3 Cents)	15,553	16,877	18,500	18,529	18,807
CI-LOGT (2 Cents)	0	0	10,103	13,538	13,606
SFRTA GF Support	0	0	0	0	0
SFRTA PMT	666	666	666	666	666
PTP Interest	1,847	1,902	1,959	2,018	2,078
Capital Reimbursements	7,385	7,754	8,142	8,549	8,977
Total Operating Revenues	601,720	596,140	656,469	677,534	696,664

FY 2011-12 Adopted Budget and Multi-Year Capital Plan

Expenses (000)	2012	2013	2014	2015	2016
<u>Direct Operating Expenses</u>					
MDT Operating Expenses	442,098	457,313	469,074	488,231	502,973
Total MDT Operating Expenses	442,098	457,313	469,074	488,231	502,973
<u>Other Operating Expenses</u>					
Municipal Contribution	36,930	38,038	39,179	40,355	41,565
New Municipal Contribution	11,079	5,706	5,877	6,053	6,235
CITT Staff	2,415	2,514	2,514	2,514	2,514
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235
Deficit Repayment	27,564	0	0	0	0
PWD Project Management (Pay Go)	3,042	3,133	3,227	3,324	3,424
<u>Debt Service</u>					
Pre Existing Debt Service	11,845	7,439	7,439	2,494	2,494
Rezoning Bonds	1,425	1,425	1,425	1,425	1,425
Bridge Loan	1,500	0	0	0	0
Bus Leasing Payment (\$100 million lease for 10yr)	0	2,717	5,435	8,152	10,869
PTP Debt Service	53,817	60,760	82,330	103,895	119,513
Total Expenses	595,950	583,281	620,735	660,679	695,248
Year-End Difference	5,769	12,859	35,733	16,855	1,416
Accumulated Difference	5,769	18,628	54,361	71,217	72,633

* Additional local revenue represents either a service reduction or infusion of additional local dollars through a combination of gas and property taxes.

** The Additional two cents of CI-LOGT will have to be levied by July 2013 in order to be considered a viable revenue source in FY 2013-14

*** It is anticipated that a fare increase will be programmed in FY 2013-14 of \$.25



APPENDICES

APPENDIX A: FUNDING SUMMARY

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2011-12 General Fund	FY 2011-12 Proprietary and Other Funds	Total FY 2011-12
<u>Revenues:</u>					
Property Taxes	\$1,652,370	\$1,498,989	\$1,117,833	\$325,570	\$1,443,403
Sales Taxes	\$287,542	263,817	97,870	130,997	228,867
Misc. State Revenues	\$84,691	79,906	77,670	-	\$77,670
Gas Taxes	\$65,407	63,236	61,868	-	\$61,868
Utility and Communications Taxes	\$111,178	110,594	101,537	-	\$101,537
Fees and Charges	\$2,035,729	2,590,135	10,414	2,732,022	2,742,436
Miscellaneous Revenues	\$217,790	219,889	137,706	58,478	196,184
State and Federal Grants	\$403,836	434,735	-	446,185	\$446,185
Interagency Transfers	\$361,701	396,136	-	386,705	\$386,705
Fund Balance/Carryover	\$842,544	647,567	47,713	613,005	660,718
Total Revenues	\$6,062,788	\$6,305,004	\$1,652,611	\$4,692,962	\$6,345,573
<u>Expenditures:</u>					
Policy Formulation	\$55,632	\$54,760	\$43,437	\$6,185	\$49,622
Public Safety	\$1,355,068	1,385,195	864,461	544,077	1,408,538
Transportation	\$895,318	925,666	167,833	767,347	935,180
Recreation and Culture	\$259,943	266,396	68,266	178,473	246,739
Neighborhood and Infrastructure	\$856,536	923,075	18,882	915,852	934,734
Health and Human Services	\$636,581	650,569	197,371	445,459	642,830
Economic Development	\$161,098	268,136	51,035	243,822	294,857
Enabling Strategies	\$613,755	692,826	241,326	423,265	664,591
Non-Operating Expenditures	\$743,504	1,138,381	0	1,168,482	1,168,482
Total Expenditures	\$5,577,435	\$6,305,004	\$1,652,611	\$4,692,962	\$6,345,573

APPENDIX B **Operating Budget Expenditures by Revenue Source with Total Positions** (Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Strategic Area: Policy Formulation																
Office of the Mayor																
Administrative Support	629	677	209	251	0	0	0	0	0	0	0	0	838	928	3	3
Executive Office	4,385	3,387	1,463	1,252	0	0	0	0	0	0	0	0	5,848	4,639	45	38
Media Relations	494	204	164	75	0	0	0	0	0	0	0	0	658	279	7	3
Department Total	5,508	4,268	1,836	1,578	0	0	0	0	0	0	0	0	7,344	5,846	55	44
Board of County Commissioners																
Agenda Coordination and Processing	426	351	141	129	0	0	0	0	0	0	0	0	567	480	4	4
Board of County Commissioners	10,724	7,724	3,332	2,858	0	0	0	0	0	0	0	0	14,056	10,582	120	120
Intergovernmental Affairs	880	582	293	215	0	0	0	0	0	0	0	0	1,173	797	8	7
Office of Commission Auditor	2,484	1,753	828	648	0	0	0	0	0	0	0	0	3,312	2,401	31	23
Office of the Chair	1,832	1,305	611	482	0	0	0	0	0	0	131	0	2,574	1,918	25	17
Support Staff	878	580	293	214	0	0	0	0	0	0	450	0	1,621	1,244	16	10
Department Total	17,224	12,295	5,498	4,546	0	0	0	0	0	0	581	0	23,303	17,422	204	181
County Attorney Office																
Advising Departments	3,555	2,401	1,185	1,984	0	0	0	0	0	0	0	0	4,740	4,385	25	25
County Commission Support	2,661	2,329	887	862	280	280	0	0	0	0	0	0	3,828	3,471	20	20
Executive Office Support	684	667	228	247	0	0	0	0	0	0	0	0	912	914	5	5
Litigation	6,535	6,383	2,179	1,265	0	0	0	0	0	0	5,324	0	14,038	12,972	75	69
Department Total	13,435	11,780	4,479	4,358	280	280	0	0	0	0	5,324	0	23,518	21,742	125	119
Policy Formulation Total	36,167	28,343	11,813	10,482	280	280	0	0	0	0	5,905	0	54,165	45,010	384	344
Strategic Area: Public Safety																
Corrections and Rehabilitation																
Alternatives to Incarceration	8,282	7,686	0	0	1,311	648	0	0	0	0	0	0	9,593	8,334	90	94
Custody Services	180,599	176,043	0	0	1,584	2,036	0	0	240	240	0	0	182,423	178,319	1,765	2,146
Custody Support Services	82,050	51,923	0	0	1,133	2,407	0	0	0	0	0	0	83,183	54,230	721	437
Inmate Programs	1,332	1,121	0	0	6,572	2,891	0	250	0	0	0	0	7,904	4,262	8	11
Management Services	10,726	9,471	0	0	0	0	0	0	0	0	0	0	10,726	9,471	100	101
Office of The Director	10,730	9,816	0	0	0	0	0	0	0	0	0	0	10,730	9,816	79	79
Physical Plant Maintenance	12,585	10,536	0	0	0	0	0	0	0	0	0	0	12,585	10,536	82	82
Training	5,614	5,041	0	0	363	541	0	0	0	0	0	0	5,977	5,582	45	45
Department Total	311,918	271,537	0	0	10,963	8,523	0	250	240	240	0	0	323,121	280,550	2,880	2,995
Fire Rescue																
Administration	0	0	0	0	21,716	18,180	0	0	0	0	0	0	21,716	18,180	94	57
Emergency Management	1,869	873	0	0	620	453	175	71	5,082	6,866	0	0	7,746	8,263	20	17
Support Services	0	0	0	0	45,456	44,556	0	0	0	0	0	0	45,456	44,556	157	142
Suppression and Rescue	29,236	23,912	0	0	273,119	233,611	1,199	700	639	570	5,828	4,328	310,021	263,121	2,164	2,053
Technical/Support Services	0	0	0	0	19,037	18,650	0	0	0	0	0	0	19,037	18,650	149	146
Training	0	0	0	0	2,624	3,239	0	0	0	0	0	0	2,624	3,239	16	17
Department Total	31,105	24,785	0	0	362,572	318,689	1,374	771	5,721	7,436	5,828	4,328	406,600	356,009	2,600	2,432
Judicial Administration																
Administrative Office of the Courts	11,606	11,151	0	0	10,321	10,161	0	0	0	0	0	0	21,927	21,312	252	266
Public Defender	2,866	3,025	0	0	0	0	0	0	0	0	0	0	2,866	3,025	0	0
State Attorney	5,985	6,117	0	0	234	270	0	0	0	0	164	0	6,383	6,551	12	12
Department Total	20,457	20,293	0	0	10,555	10,431	0	0	0	0	164	0	31,176	30,888	264	268

APPENDIX B **Operating Budget Expenditures by Revenue Source with Total Positions** (Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Juvenile Services																
Care and Custody	2,550	2,100	0	0	0	0	354	354	0	0	0	0	2,904	2,454	41	36
Clinical Assessment & Diversion Services	1,325	1,691	0	0	228	62	782	782	302	281	1,136	470	3,773	3,286	47	45
Community Services	0	353	0	0	0	126	0	0	0	0	0	0	0	479	0	6
Guardian Ad Litem	771	570	0	0	0	0	0	0	0	0	0	0	771	570	7	7
Office of the Director	1,139	247	0	0	0	0	0	0	0	0	0	0	1,139	247	11	2
Operational Support	1,753	1,728	0	0	301	673	684	684	0	0	0	0	2,738	3,085	1	7
Department Total	7,538	6,689	0	0	529	861	1,820	1,820	302	281	1,136	470	11,325	10,121	107	103
Law Library																
Law Library	0	0	0	0	884	853	0	0	0	0	0	0	884	853	6	6
Department Total	0	0	0	0	884	853	0	0	0	0	0	0	884	853	6	6
Legal Aid																
Legal Aid	1,417	1,588	0	0	2,589	2,049	0	0	0	0	0	0	4,006	3,637	42	43
Department Total	1,417	1,588	0	0	2,589	2,049	0	0	0	0	0	0	4,006	3,637	42	43
Medical Examiner																
Administration	1,523	1,556	0	0	0	0	0	0	0	0	0	0	1,523	1,556	9	9
Death Investigation and Education	7,316	6,803	0	0	531	579	0	0	0	0	0	0	7,847	7,382	59	61
Public Internment Program	318	266	0	0	98	98	0	0	0	0	0	0	416	364	1	1
Special Services	0	0	0	0	107	111	0	0	0	0	0	0	107	111	0	0
Department Total	9,157	8,625	0	0	736	788	0	0	0	0	0	0	9,893	9,413	69	71
Office of the Clerk																
Clerk of the Board	2,088	1,278	0	0	758	607	0	0	0	0	0	0	2,846	1,885	23	23
County Clerk	0	0	0	0	4,358	4,718	0	0	0	0	0	0	4,358	4,718	49	52
County Recorder	0	0	0	0	4,651	4,767	0	0	0	0	0	0	4,651	4,767	61	58
Operational Support	1,485	1,424	0	0	1,273	687	0	0	0	0	0	0	2,758	2,091	13	14
Records Center	0	0	0	0	1,923	2,191	0	0	0	0	0	0	1,923	2,191	26	26
Department Total	3,573	2,702	0	0	12,963	12,950	0	0	0	0	0	0	16,536	15,652	172	173
Police																
Administration	1,326	1,145	3,094	2,673	1,087	903	0	0	0	0	0	0	5,507	4,721	41	37
Investigative Services	62,984	57,394	71,187	64,055	4,840	5,452	0	0	4,500	5,015	0	0	143,511	131,916	1,067	1,052
Police Services	15,365	14,135	181,453	175,787	77,453	63,297	0	0	0	4,189	0	0	274,271	257,408	2,210	2,135
Support Services	65,901	63,255	61,206	59,885	16,008	14,774	0	0	0	0	0	0	143,115	137,914	1,055	897
Department Total	145,576	135,929	316,940	302,400	99,388	84,426	0	0	4,500	9,204	0	0	566,404	531,959	4,373	4,121
Capital Outlay Reserve	1,074	5,392	0	1,324	13,189	4,347	0	0	185	162	7,998	11,008	22,446	22,233	0	0
Non-Departmental																
Public Safety	13,826	10,796	605	612	0	0	0	0	0	0	0	0	14,431	11,408	0	0
Department Total	13,826	10,796	605	612	0	0	0	0	0	0	0	0	14,431	11,408	0	0
Public Safety Total	545,641	488,336	317,545	304,336	514,368	443,917	3,194	2,841	10,948	17,323	15,126	15,970	1,406,822	1,272,723	10,523	10,212

APPENDIX B Operating Budget Expenditures by Revenue Source with Total Positions (Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Strategic Area: Transportation																
Aviation																
Administration	0	0	0	0	0	45,936	0	0	0	0	0	0	42,832	45,936	127	122
Aviation Planning, Land Use, and Grants	0	0	0	0	0	3,883	0	0	0	0	0	0	3,883	3,258	18	10
Business Retention and Development	0	0	0	0	0	6,906	0	0	0	0	0	0	6,970	6,906	51	42
Commercial Operations	0	0	0	0	0	66,982	0	0	0	0	0	0	66,982	69,384	0	0
Executive	0	0	0	0	0	7,883	0	0	0	0	0	0	7,378	7,883	35	37
Facilities Management	0	0	0	0	0	103,026	0	0	0	0	0	0	103,026	98,891	495	445
Finance and Strategy	0	0	0	0	0	9,802	0	0	0	0	0	0	9,802	10,725	68	65
Non-Departmental	0	0	0	0	0	71,402	0	0	0	0	0	0	71,402	76,930	0	0
Operations	0	0	0	0	0	34,417	0	0	0	0	0	0	34,417	34,417	461	366
Public Safety and Security	0	0	0	0	0	67,869	0	0	0	0	0	0	67,869	0	0	119
Department Total	0	0	0	0	0	422,199	0	0	0	0	0	0	399,449	422,199	1,255	1,206
Office of the Citizens' Independent Transportation Trust																
Office of the Citizens' Independent Transportation Trust	0	0	0	0	0	2,415	0	0	0	0	0	0	2,514	2,415	9	9
Department Total	0	0	0	0	0	2,415	0	0	0	0	0	0	2,514	2,415	9	9
Metropolitan Planning Organization																
Metropolitan Planning Organization	0	0	0	0	0	0	219	718	5,458	5,142	983	842	6,660	6,702	17	16
Department Total	0	0	0	0	0	0	219	718	5,458	5,142	983	842	6,660	6,702	17	16
Port of Miami																
Business Initiatives	0	0	0	0	0	1,172	0	0	0	0	0	0	1,092	1,172	7	8
Capital Development	0	0	0	0	0	4,653	0	0	0	0	0	0	5,203	4,653	52	37
Finance	0	0	0	0	0	20,816	0	0	0	0	0	0	20,735	20,816	28	43
Maritime Services	0	0	0	0	0	0	0	0	0	0	0	0	27,228	0	167	0
Office of the Deputy Port Director	0	0	0	0	0	25,965	0	0	0	0	0	0	2,166	25,965	17	155
Office of the Port Director	0	0	0	0	0	757	0	0	0	0	0	0	827	757	4	4
Safety and Security	0	0	0	0	0	18,556	0	0	0	0	0	0	20,860	18,556	142	130
Department Total	0	0	0	0	0	71,919	0	0	0	0	0	0	78,111	71,919	417	377
Public Works and Waste Management																
BBC GOB Program	0	0	0	0	0	294	0	0	0	0	0	0	430	294	4	3
Causeways	0	0	0	0	0	6,506	0	0	0	0	0	0	6,148	6,506	65	64
Construction	0	0	0	0	0	9,618	0	0	0	0	0	36	12,467	9,654	131	106
Highway Engineering	0	0	0	0	0	2,267	0	0	0	0	0	0	2,043	2,267	21	24
Office of the Director Transportation	1,140	1,057	331	316	0	769	0	0	0	0	0	0	2,432	2,142	21	20
People's Transportation Plan	0	0	0	0	0	5,859	2,200	1,850	0	0	0	0	8,669	7,709	56	52
Right-of-Way	0	0	51	62	0	3,583	0	0	0	0	1,295	1,360	5,626	5,005	69	66
Traffic Engineering	1,466	1,652	91	105	0	1,739	0	0	0	0	0	0	3,296	3,150	38	35
Traffic Signals and Signs	11,517	11,655	0	0	0	496	2,200	2,200	857	0	7,719	7,539	23,469	21,890	115	107
Department Total	14,123	14,364	473	483	35,713	30,785	4,400	4,050	857	0	9,014	8,935	64,580	58,617	520	477

APPENDIX B

Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Transit																
Engineering	14,469	13,745			0	0	0	0	0	0	0	0	14,469	13,745	150	137
Metrolbus	23,399	20,000	0	0	112,089	117,200	21,157	22,662	0	0	0	0	156,645	159,862	2,019	2,017
Metromover	0	0	0	0	8,805	4,764	0	0	0	0	0	0	8,805	4,764	69	69
Metrorail	6,507	23,253	0	0	28,498	19,791	0	0	0	0	0	0	35,005	43,044	426	472
Office of the Director	1,319	1,308	0	0	0	0	0	0	0	0	0	0	1,319	1,308	10	9
Operating Grants	0	0	0	0	0	0	6,510	6,963	2,673	2,055	0	0	9,183	9,018	0	0
Operational Support	57,156	49,274	0	0	41,234	41,793	0	0	0	0	0	0	98,390	91,067	495	497
Paratransit	33,405	33,904	0	0	3,942	3,800	0	0	0	0	0	0	37,347	37,704	30	34
PTP Loan Repayment	12,698	15,223	0	0	0	0	0	0	0	0	0	0	12,698	15,223	0	0
South Florida Regional Transportation Authority	4,235	0	0	0	0	0	0	0	0	0	0	0	4,235	4,235	0	0
Department Total	153,188	156,707	0	0	194,568	191,383	27,667	29,625	2,673	2,055	0	0	378,096	379,970	3,199	3,235
Capital Outlay Reserve	48	278	0	0	592	220	0	0	8	8	277	414	925	920	0	0
Transportation Total	167,359	171,349	473	483	710,947	719,121	32,286	34,393	8,996	7,205	10,274	10,191	930,335	942,742	5,417	5,320
Strategic Area: Recreation and Culture																
Adrienne Arsht Center for the Performing Arts Trust																
Performing Arts Center Trust	0	0	0	0	8,566	7,994	0	0	0	0	0	0	8,566	7,994	0	0
Department Total	0	0	0	0	8,566	7,994	0	0	0	0	0	0	8,566	7,994	0	0
Cultural Affairs																
Administration	0	0	0	0	0	415	0	0	0	0	2,532	2,476	2,532	2,891	22	22
Art in Public Places	0	0	0	0	10,797	8,843	0	0	0	0	0	0	10,797	8,843	4	4
Cultural Facilities	0	194	0	513	0	891	0	0	0	0	0	0	0	1,598	0	11
Grants and Programs	9,957	7,518	622	0	2,662	2,497	0	0	50	25	484	2,344	13,775	12,384	0	0
South Miami-Dade Cultural Arts Center	0	0	0	0	3,721	2,947	0	0	0	0	0	0	3,721	2,947	8	8
Department Total	9,957	7,712	622	513	17,180	15,893	0	0	50	25	3,016	4,820	30,825	28,663	34	45
History/Miami																
Historical Museum	0	0	0	0	917	986	0	0	0	0	0	0	917	986	0	0
Department Total	0	0	0	0	917	986	0	0	0	0	0	0	917	986	0	0
Library																
Administration	0	0	0	0	2,126	2,015	0	0	0	0	0	0	2,126	2,015	14	15
Office of the Director	0	0	0	0	3,851	2,298	0	0	0	0	0	0	3,851	2,298	3	3
Outreach Services	0	0	0	0	2,829	2,000	0	0	0	0	0	0	2,829	2,000	30	25
Public Service	0	0	0	0	49,503	37,858	1,000	500	0	0	0	0	50,503	38,358	506	374
Support Services	0	0	0	0	13,070	9,273	0	0	0	0	0	0	13,070	9,273	68	49
Department Total	0	0	0	0	71,379	53,444	1,000	500	0	0	0	0	72,379	53,944	621	466
Miami Art Museum																
Miami Art Museum	0	0	0	0	1,351	1,527	0	0	0	0	0	0	1,351	1,527	0	0
Department Total	0	0	0	0	1,351	1,527	0	0	0	0	0	0	1,351	1,527	0	0
Miami Science Museum																
Miami Science Museum	0	0	0	0	707	1,009	0	0	0	0	0	0	707	1,009	0	0
Department Total	0	0	0	0	707	1,009	0	0	0	0	0	0	707	1,009	0	0

APPENDIX B Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Park, Recreation and Open Spaces																
Administration	3,348	5,684	181	1,297	3,189	45	0	0	0	0	0	0	6,718	7,026	52	53
Arts and Culture	1,403	974	105	-513	346	62	0	0	0	0	0	0	1,854	523	13	4
Deering Estate and Attractions	2,490	2,270	0	0	1,543	0	0	0	0	0	0	0	4,033	3,813	31	27
Facility Maintenance	4,878	4,003	403	249	0	0	0	0	0	0	0	0	5,281	4,252	82	82
Golf	1,282	742	0	0	7,082	6,999	0	0	0	0	0	0	8,364	7,741	38	38
Grounds Maintenance	4,360	4,170	3,620	3,829	615	876	0	0	0	0	50	0	8,645	8,925	201	201
Marinas	0	0	0	0	3,942	4,119	203	185	0	0	0	0	4,145	4,304	20	20
Office of the Director	1,648	1,218	52	279	60	0	0	0	0	0	0	0	1,760	1,557	10	9
Park Operations	15,445	5,972	412	6,716	13,070	17,885	0	0	0	0	1,000	1,000	29,927	31,373	190	190
Park Programming	2,264	1,035	2,322	1,324	1,871	1,366	0	0	0	0	732	0	7,189	3,725	19	19
Planning and Development	396	1,636	79	409	45	63	0	0	0	0	0	0	520	2,108	84	77
Pools	1,144	841	1,374	1,043	392	0	0	0	0	0	0	0	2,910	2,276	6	5
Zoo Miami	9,795	8,045	0	0	9,464	10,806	0	0	0	0	0	0	19,259	18,851	177	186
Department Total	48,453	36,590	8,548	14,633	41,619	44,016	203	185	0	0	1,782	1,050	100,605	96,474	923	911
Tourist Development Taxes																
Administrative Support	0	0	0	0	772	523	0	0	0	0	0	0	772	523	0	0
Advertising and Promotions	0	0	0	0	11,564	13,956	0	0	0	0	0	0	11,564	13,956	0	0
Cultural and Special Events	0	0	0	0	2,747	3,326	0	0	0	0	0	0	2,747	3,326	0	0
Facilities within the City of Miami	0	0	0	0	2,747	3,326	0	0	0	0	0	0	2,747	3,326	0	0
Tourism Development Grants	0	0	0	0	1,075	1,100	0	0	0	0	0	0	1,075	1,100	0	0
Department Total	0	0	0	0	18,905	22,231	0	0	0	0	0	0	18,905	22,231	0	0
Vizcaya Museum and Gardens																
Vizcaya Museum and Gardens	0	0	0	0	3,987	4,002	15	17	0	0	1,263	1,121	5,265	5,140	47	47
Department Total	0	0	0	0	3,987	4,002	15	17	0	0	1,263	1,121	5,265	5,140	47	47
Capital Outlay Reserve	211	1,371	0	119	2,602	1,093	0	0	36	41	1,885	2,308	4,734	4,932	0	0
Non-Departmental																
Recreation and Culture	650	800	0	0	0	0	0	0	0	0	0	0	650	800	0	0
Department Total	650	800	0	0	0	0	0	0	0	0	0	0	650	800	0	0
Recreation and Culture Total	59,271	46,473	9,170	15,265	167,213	151,895	1,218	702	86	66	7,946	9,299	244,904	223,700	1,625	1,469
Strategic Area: Neighborhood and Infrastructure																
Animal Services																
Budget and Finance	130	192	0	0	1,425	1,078	0	0	0	0	0	0	1,555	1,270	16	16
Code Enforcement	320	273	0	0	2,310	2,034	0	0	0	0	0	0	2,630	2,307	35	28
Customer Service	125	139	0	0	781	780	0	0	0	0	0	0	906	919	12	14
Director's Office	163	205	0	0	981	1,154	0	0	0	0	0	0	1,144	1,359	2	2
Kennel	275	267	0	0	1,510	1,497	0	0	0	0	0	0	1,785	1,764	34	33
Veterinary Clinic	262	263	0	0	1,488	1,479	0	0	0	0	0	0	1,750	1,742	17	18
Department Total	1,275	1,339	0	0	8,495	8,022	0	0	0	0	0	0	9,770	9,361	116	111

APPENDIX B Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Park, Recreation and Open Spaces	218	0	80	0	720	0	0	0	0	0	0	0	1,018	0	9	0
	1,314	989	1,116	927	1,500	0	0	0	0	0	4,184	0	8,114	1,916	28	32
	0	0	0	0	4,257	4,257	0	0	0	0	0	0	4,257	4,257	80	80
	1,532	989	1,196	927	6,477	4,257	0	0	0	0	4,184	0	13,389	6,173	117	112
Permitting, Environment and Regulatory Affairs	0	0	0	0	5,266	4,478	0	0	0	0	0	0	5,266	4,478	34	34
	0	0	0	0	25,851	20,835	0	0	0	0	1,150	1,150	27,001	21,985	213	211
	0	0	0	0	51,823	47,671	4,730	4,317	1,020	1,019	750	650	58,323	53,657	485	482
	0	0	0	0	318	497	0	0	0	0	0	0	318	497	2	2
Department Total	0	0	2,925	656	4,112	5,518	0	0	0	0	210	210	7,247	6,384	66	66
	150	0	66	0	5,458	4,544	0	0	0	0	0	0	5,674	4,544	49	48
	150	0	2,991	656	92,828	83,543	4,730	4,317	1,020	1,019	2,110	2,010	103,829	91,545	849	843
Public Works and Waste Management	0	0	0	0	40,072	38,800	0	0	0	0	0	0	40,072	38,800	105	104
	0	0	0	0	333	401	0	0	0	0	0	0	333	401	5	5
	0	0	0	0	122,713	120,194	0	0	0	0	0	0	122,713	120,194	575	577
	0	0	0	0	50,418	44,720	0	0	0	0	0	0	50,418	44,720	273	272
	0	0	0	0	96,420	99,243	0	0	0	0	0	0	96,420	99,243	44	44
	0	0	0	0	1,079	678	0	0	0	0	0	0	1,079	678	9	5
	847	745	267	235	1,101	1,113	0	0	0	0	0	0	2,215	2,093	22	22
	3,786	3,017	4,880	4,481	898	858	35	98	0	0	263	491	9,862	8,945	115	110
	0	0	0	0	29,120	30,226	0	0	0	0	0	0	29,120	30,226	0	0
	0	0	0	0	2,412	2,954	0	0	0	0	0	0	2,412	2,954	26	26
	0	0	0	0	21,621	18,992	0	0	0	0	0	4	21,621	18,996	152	148
	0	0	0	0	366,187	358,179	35	98	0	0	263	495	376,265	367,250	1,326	1,313
	4,633	3,762	5,147	4,716	366,187	358,179	35	98	0	0	263	495	376,265	367,250	1,326	1,313
Sustainability, Planning and Economic Enhancement	0	0	0	0	0	0	0	72	1,000	2,342	999	2,342	1,999	4,756	0	0
	0	0	0	0	0	0	0	0	0	0	1,574	1,554	1,574	1,554	16	13
	222	334	627	469	719	1,057	0	0	0	0	2,122	1,007	3,690	2,867	31	31
	222	334	627	469	719	1,057	0	72	1,000	2,342	4,695	4,903	7,263	9,177	47	44
Water and Sewer	0	0	0	0	17,111	13,108	0	0	0	0	0	0	17,111	13,108	232	224
	0	0	0	0	36,961	32,218	0	0	0	0	0	0	36,961	32,218	415	417
	0	0	0	0	29,711	21,401	0	0	0	0	0	0	29,711	21,401	39	40
	0	0	0	0	11,734	9,553	0	0	0	0	0	0	11,734	9,553	46	44
	0	0	0	0	50,335	51,091	0	0	0	0	0	0	50,335	51,091	321	334
	0	0	0	0	154,395	138,110	0	0	0	0	0	0	154,395	138,110	884	890
	0	0	0	0	130,242	123,103	0	0	0	0	0	0	130,242	123,103	677	675
	0	0	0	0	430,469	388,584	0	0	0	0	0	0	430,469	388,584	2,624	2,624
Capital Outlay Reserve	72	0	0	689	957	39	0	0	13	0	2,318	1,552	3,360	2,280	0	0
Non-Departmental	350	417	84	117	0	0	0	0	0	0	0	0	434	534	0	0
	350	417	84	117	0	0	0	0	0	0	0	0	434	534	0	0

APPENDIX B Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Neighborhood and Infrastructure Total	8,234	6,841	10,045	7,574	906,152	843,681	4,765	4,487	2,033	3,361	13,570	8,960	944,799	874,904	5,079	5,047
Strategic Area: Health and Human Services																
Community Action and Human Services																
Administration	7,737	5,292	0	0	0	48	0	0	100	80	0	0	7,885	5,420	62	40
Child Development Services	3,700	3,700	0	0	0	1,108	163,372	153,369	2,694	2,695	0	0	170,874	160,872	178	150
Elderly, Disability & Veterans Services	12,035	9,992	0	0	0	1,156	1,015	995	2,874	2,941	81	45	17,161	15,149	174	164
Employment and Training	257	212	0	0	0	61	1,250	1,000	365	365	109	109	2,042	1,744	22	16
Energy Programs	195	195	0	0	0	12	25	0	4,066	1,968	1,924	3,661	6,197	5,849	28	28
Greater Miami Service Corps	0	0	0	0	0	20	72	98	484	510	1,490	1,045	2,092	1,725	16	11
Head Start	848	663	0	0	0	0	1,642	1,525	63,847	58,757	0	0	66,337	60,945	478	78
Neighborhood Services	148	677	0	0	0	1,135	395	0	0	0	0	0	1,283	1,072	6	6
Psychological Services	0	0	0	0	0	150	0	0	0	0	0	0	150	150	1	1
Rehabilitative Services	3,956	3,527	0	0	0	75	2,113	2,090	952	636	341	367	7,437	6,695	63	59
Self-Help Programs	3,708	3,468	0	0	0	50	319	0	21,229	21,748	482	0	25,469	25,535	78	78
Targeted Services	2,407	2,534	0	0	0	54	541	855	1,889	1,581	1,043	879	5,934	5,902	61	57
Transportation	1,360	1,207	0	0	0	170	218	0	177	224	0	0	1,707	1,649	23	21
Violence Intervention and Prevention	767	585	0	0	0	0	0	0	0	0	0	0	767	585	7	5
Department Total	37,118	32,052	0	0	0	4,039	170,031	159,932	98,677	91,505	5,470	6,106	315,335	293,292	1,197	714
Homeless Trust																
Domestic Violence Oversight Board	0	0	0	0	0	1,853	0	0	0	0	0	0	2,074	1,853	1	1
Emergency Housing	0	0	0	0	0	9,365	0	0	0	0	0	0	8,481	9,365	0	0
Homeless Trust	0	0	0	0	0	1,444	13	13	505	491	0	0	1,962	1,982	14	14
Permanent Housing	0	0	0	0	0	1,619	0	0	7,847	9,150	0	0	9,466	11,243	0	0
Support Services	0	0	0	0	0	1,573	0	0	7,019	4,216	0	0	8,592	5,789	0	0
Transitional Housing	0	0	0	0	0	352	356	356	7,751	7,374	0	0	8,459	8,082	0	0
Department Total	0	0	0	0	0	15,543	369	369	23,122	21,231	0	0	39,034	38,214	15	15
Housing Finance Authority																
Housing Finance Authority	0	0	0	0	0	2,151	1,766	0	0	0	0	0	2,151	1,766	9	6
Department Total	0	0	0	0	0	2,151	1,766	0	0	0	0	0	2,151	1,766	9	6
Miami-Dade Economic Advocacy Trust																
Teen Court	0	0	0	0	0	1,740	1,498	0	0	0	0	0	1,740	1,498	14	14
Department Total	0	0	0	0	0	1,740	1,498	0	0	0	0	0	1,740	1,498	14	14
Public Health Trust																
Jackson Health System	137,952	133,362	0	0	0	0	0	0	0	0	0	0	137,952	133,362	0	0
Department Total	137,952	133,362	0	0	0	0	0	0	0	0	0	0	137,952	133,362	0	0
Public Housing and Community Development																
Administration	0	0	0	0	0	3,045	1,886	0	0	1,471	0	0	3,045	3,357	33	32
Asset Management	0	0	0	0	0	11,198	14,674	0	46,715	30,595	2,319	0	60,232	45,269	275	275
Contract Administration	0	0	0	0	0	25	86	0	15,668	14,387	0	0	15,693	14,473	17	18
Facilities and Development	0	0	0	0	0	1,323	1,729	0	0	0	0	0	1,323	1,729	10	13
Finance and Accounting	0	0	0	0	0	2,573	0	0	0	2,637	0	0	2,573	2,637	34	30
Office of the Director	0	0	0	0	0	1,271	1,023	0	0	0	0	0	1,271	1,023	32	33
Department Total	0	0	0	0	0	19,435	19,398	0	62,383	49,090	2,319	0	84,137	68,488	401	401

APPENDIX B **Operating Budget Expenditures by Revenue Source with Total Positions** (Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Management and Budget																
Countywide Healthcare Planning	536	568	0	0	0	79	0	0	0	0	50	116	665	684	5	5
Department Total	536	568	0	0	0	79	0	0	0	0	50	116	665	684	5	5
Capital Outlay Reserve	783	5,032	0	59	9,567	3,990	0	0	135	151	4,650	7,524	15,135	16,556	0	0
Non-Departmental																
Health and Human Services	20,983	19,017	0	0	0	0	0	0	0	0	0	0	20,983	19,017	0	0
Department Total	20,983	19,017	0	0	0	0	0	0	0	0	0	0	20,983	19,017	0	0
Health and Human Services Total	197,372	190,031	0	59	52,554	46,963	170,400	160,301	184,317	161,977	12,489	13,846	617,132	573,177	1,641	1,155
Strategic Area: Economic Development																
Miami-Dade Economic Advocacy Trust																
Affordable Housing Assistance	0	0	0	0	1,448	2,387	0	0	0	0	0	0	1,448	2,387	3	3
Economic Development	300	259	0	0	0	27	0	0	0	0	0	0	300	266	1	1
Office of the Executive Director and Administration	529	329	0	0	0	0	0	0	0	0	0	0	529	329	6	6
Department Total	829	588	0	0	1,448	2,414	0	0	0	0	0	0	2,277	3,002	10	10
Public Housing and Community Development																
Housing and Community Development	0	100	0	0	5,338	7,027	0	0	4,385	3,452	0	0	9,723	10,579	72	82
Federally Funded Projects	0	0	0	0	116,334	101,662	0	0	40,753	20,319	0	0	157,087	121,981	0	0
Housing Asset Projects	0	0	0	0	3,410	6,490	0	0	0	0	0	0	3,410	6,490	0	0
SHIP and Surfax Projects	0	0	0	0	61,095	31,791	0	0	0	0	0	0	61,095	31,791	0	0
Department Total	0	100	0	0	186,177	146,970	0	0	45,138	23,771	0	0	231,315	170,841	72	82
Sustainability, Planning and Economic Enhancement																
Administration and Fiscal Management	647	639	819	813	380	380	0	0	0	0	548	548	2,394	2,380	17	17
Business Affairs and Consumer Protection	986	626	0	0	9,441	8,622	0	0	0	0	493	542	10,920	9,790	110	102
Cable TV Access Programming	0	0	0	0	0	49	0	0	0	0	0	0	0	49	0	0
Director's Office	183	178	229	226	0	0	0	0	0	0	0	0	412	404	2	2
Economic Development and International Trade	1,710	1,107	0	0	260	387	0	0	0	0	295	0	2,265	1,494	17	16
Small Business Development	107	117	0	0	195	200	0	0	0	0	3,601	3,163	3,903	3,480	33	31
Department Total	3,633	2,667	1,048	1,039	10,276	9,638	0	0	0	0	4,937	4,253	19,894	17,597	179	168
Non-Departmental																
Economic Development	46,837	38,165	501	317	0	0	0	0	0	0	0	0	47,338	38,482	0	0
Department Total	46,837	38,165	501	317	0	0	0	0	0	0	0	0	47,338	38,482	0	0
Economic Development Total	51,299	41,520	1,549	1,356	197,901	159,022	0	0	45,138	23,771	4,937	4,253	300,824	229,922	261	260
Strategic Area: General Government																
Audit and Management Services																
Administration	283	208	94	76	0	0	0	0	0	0	0	0	377	284	6	5
Audit Services	2,369	2,108	790	780	0	0	0	0	0	0	2,444	1,778	5,603	4,666	43	38
Department Total	2,652	2,316	884	856	0	0	0	0	0	0	2,444	1,778	5,980	4,950	49	43

APPENDIX B **Operating Budget Expenditures by Revenue Source with Total Positions** (Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Commission on Ethics and Public Trust																
Commission on Ethics and Public Trust	2,074	1,707	0	0	38	68	0	0	0	0	0	0	2,112	1,775	15	14
Department Total	2,074	1,707	0	0	38	68	0	0	0	0	0	0	2,112	1,775	15	14
Community Information and Outreach																
311 Answer Center Operations & Outreach	3,808	3,521	1,521	1,300	0	0	0	0	0	0	4,736	4,316	10,065	9,137	132	127
Administrative Support Services	967	644	320	238	30	40	0	0	0	0	0	0	1,317	922	11	7
Design, Advertising and Translations	1,579	1,142	276	283	0	0	0	0	0	0	0	0	1,855	1,425	13	12
eGov Solutions	524	482	175	179	0	0	0	100	0	595	540	0	1,294	1,301	10	9
Miami-Dade TV	1,455	1,076	485	399	0	10	0	0	0	0	0	0	1,940	1,485	15	11
Online Services/Digital Solutions	299	178	100	66	0	0	0	0	0	1,437	1,897	0	1,836	2,141	17	17
Department Total	8,632	7,043	2,877	2,465	30	50	0	100	0	6,768	6,753	18,307	16,411	198	183	183
Elections																
Community Outreach and Training	1,510	3,965	0	0	530	900	200	200	0	0	0	0	2,240	5,065	13	13
Governmental Affairs	1,349	1,086	0	0	0	10	0	0	0	0	0	0	1,349	1,086	10	10
Information Systems	6,738	8,050	0	0	0	545	0	0	0	0	0	0	6,738	8,595	19	19
Office of the Supervisor of Elections	554	477	0	0	0	0	0	0	0	0	0	0	554	477	3	3
Operations	5,161	5,788	0	0	0	650	0	0	0	0	0	0	5,161	6,438	26	26
Voter Services	1,952	4,411	0	0	0	295	0	200	0	0	0	0	1,952	4,706	20	20
Department Total	17,264	23,777	0	0	530	2,400	200	200	0	0	0	0	17,994	26,377	91	91
Finance																
Bond Administration	0	0	0	0	2,224	2,245	0	0	0	0	0	0	2,224	2,245	8	8
Cash Management	0	0	0	0	1,557	1,744	0	0	0	0	0	0	1,557	1,744	7	7
Controller's Division	0	0	0	0	6,183	6,179	0	0	657	650	759	666	7,599	7,495	89	90
Director's Office	0	0	0	0	619	672	0	0	0	0	0	0	619	672	5	5
Tax Collector's Office	0	0	0	0	26,099	25,043	0	0	0	0	0	0	26,099	25,043	176	186
Department Total	0	0	0	0	36,682	35,888	0	0	657	650	759	666	38,098	37,204	285	296
Information Technology																
Data Center Services	7,256	5,539	2,418	2,048	2,500	2,200	0	0	0	0	4,777	4,529	16,951	14,316	84	86
Enterprise Applications	7,420	7,017	2,473	2,596	0	0	0	0	0	0	12,537	11,949	22,430	21,562	145	147
Enterprise Solutions	4,435	3,958	1,478	1,464	0	0	0	0	0	0	9,517	9,474	15,430	14,896	62	66
Field Services	0	137	0	50	0	0	0	0	0	0	13,031	13,536	13,031	13,723	94	92
Office of the Director	1,242	1,154	414	427	0	0	0	0	0	0	365	51	2,021	1,632	11	11
Operational Support	104	1,239	35	459	204	150	0	0	0	0	6,847	5,865	7,190	7,713	28	31
Radio and Wireless Services	0	0	0	0	1,100	1,200	0	0	0	0	8,245	8,157	9,345	9,357	57	57
Telecom Pass Thru Costs	0	0	0	0	0	0	0	0	0	0	16,400	16,836	16,400	16,836	0	0
Telecommunications Network	2,836	1,689	945	625	600	650	0	0	0	0	14,714	14,714	19,243	17,678	66	62
Department Total	23,293	20,733	7,763	7,669	4,404	4,200	0	0	0	0	86,581	85,111	122,041	117,713	547	552

APPENDIX B **Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Internal Services																
ADA Coordination	373	139	124	51	0	0	0	0	0	0	0	0	497	190	3	1
Administration and Business Services	0	0	0	0	5,075	3,342	0	0	0	0	20,984	20,097	26,059	23,439	125	103
Bond Programs and Construction	0	0	0	0	2,503	1,387	0	0	0	0	0	0	2,503	1,387	15	0
Design and Construction Services	0	0	0	0	625	-501	0	0	0	0	40,585	37,927	41,210	37,426	116	123
Facilities and Utilities Management	34,842	38,677	11,615	14,306	8,959	13,556	0	0	0	0	36,977	14,998	91,393	81,537	164	173
Fleet Management	0	0	0	0	6,844	9,344	0	0	0	0	90,688	82,146	97,532	91,490	271	270
Labor Management and Compensation	1,034	942	345	348	0	0	0	0	0	0	65	65	1,444	1,355	15	28
Office of the Director	1,492	1,228	497	456	986	772	0	0	0	0	0	0	2,975	2,456	14	11
Payroll and Information Management	2,193	2,004	731	741	0	0	0	0	0	0	250	250	3,174	2,995	50	63
Professional Services	0	0	0	0	810	750	0	0	0	0	0	0	810	750	6	0
Purchasing	0	0	0	0	6,008	6,483	0	0	0	0	83	83	6,091	6,566	67	75
Real Estate Development	0	0	0	0	10,300	974	0	0	0	0	1,644	1,023	2,674	1,997	22	21
Recruitment, Testing, and Career Development	1,738	942	579	348	0	0	0	0	0	0	1,110	1,168	3,427	2,458	32	45
Risk Management	0	0	0	0	337	1	0	0	0	0	17,819	15,993	18,156	15,994	113	93
Vendor Services	0	0	0	0	926	902	0	0	0	0	0	0	926	902	10	12
Department Total	41,672	43,932	13,891	16,250	34,103	37,010	0	0	0	0	209,205	173,750	298,871	270,942	1,023	1,018
Inspector General																
Inspector General	922	568	0	0	4,699	4,816	0	0	0	0	0	0	5,621	5,384	38	38
Department Total	922	568	0	0	4,699	4,816	0	0	0	0	0	0	5,621	5,384	38	38
Human Rights and Fair Employment Practices																
Human Rights and Fair Employment Practices	745	558	248	207	0	0	0	0	232	135	0	0	1,225	900	11	9
Department Total	745	558	248	207	0	0	0	0	232	135	0	0	1,225	900	11	9
Management and Budget																
Administration	930	839	310	169	0	0	0	0	0	0	0	0	1,240	1,008	7	6
Grants Coordination	2,968	2,539	555	759	0	0	0	0	30,779	29,605	0	0	34,302	32,903	46	45
Management and Budget	590	601	424	177	690	2,383	0	0	0	0	1,388	701	3,092	3,862	19	21
Management Planning and Performance Analysis	876	804	308	124	0	0	0	0	0	0	0	0	1,184	928	8	6
Department Total	5,364	4,783	1,597	1,229	690	2,383	0	0	30,779	29,605	1,388	701	39,818	38,701	80	78
Office of the Property Appraiser																
Administrative Support	675	661	0	0	0	0	0	0	0	0	2,516	2,354	3,191	3,015	6	6
Exemptions and Public Service	2,870	2,704	0	0	0	0	0	0	0	0	0	0	2,870	2,704	39	39
Information Systems	4,042	4,451	0	0	0	0	0	0	0	0	0	0	4,042	4,451	18	20
Office of the Property Appraiser	982	1,115	0	0	0	0	0	0	0	0	0	0	982	1,115	7	8
Personal Property	3,471	3,265	0	0	0	0	0	0	0	0	0	0	3,471	3,265	43	40
Real Estate	13,328	13,047	0	0	0	0	0	0	0	0	0	0	13,328	13,047	177	175
Value Adjustment Board Appeals and Legal	6,341	6,395	0	0	0	0	0	0	0	0	0	0	6,341	6,395	81	83
Department Total	31,709	31,638	0	0	0	0	0	0	0	0	2,516	2,354	34,225	33,992	371	371
Sustainability, Planning and Economic Enhancement																
Sustainability	0	0	0	0	0	0	0	0	6,994	1,137	542	389	7,536	1,526	6	5
Department Total	0	0	0	0	0	0	0	0	6,994	1,137	542	389	7,536	1,526	6	5
Capital Outlay Reserve																
Capital Outlay Reserve	714	4,614	0	0	8,808	3,655	0	0	123	138	6,330	6,869	15,975	15,276	0	0

APPENDIX B **Operating Budget Expenditures by Revenue Source with Total Positions**

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12	10-11	11-12
Non-Departmental General Government	75,436	55,331	34,950	29,022	0	0	0	0	0	0	0	0	110,386	84,353	0	0
	75,436	55,331	34,950	29,022	0	0	0	0	0	0	0	0	110,386	84,353	0	0
General Government Total	210,477	197,000	62,210	57,698	89,984	90,470	200	200	38,785	31,765	316,533	278,371	718,189	655,504	2,714	2,698
Interagency Transfers																
Grand Total	1,275,820	1,169,893	412,805	397,253	2,639,399	2,455,349	212,063	202,924	290,303	245,468	386,780	346,795	4,830,390	4,470,887	27,644	26,505

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Office of the Mayor						
Salary	6,615	6,668	5,730	5,310	4,232	-20%
Fringe Benefits	1,633	1,720	1,329	1,419	976	-31%
Contractual Services	5	5	4	5	6	20%
Other Operating	547	490	349	492	498	1%
Charges for County Services	116	111	79	88	103	17%
Capital	35	35	29	30	31	3%
Department Total:	8,951	9,029	7,520	7,344	5,846	-20%
Department Position Total:	65	62	55	55	44	-20%
Board of County Commissioners						
Salary	12,084	13,298	12,441	12,149	10,926	-10%
Fringe Benefits	3,830	4,188	3,926	3,830	3,379	-12%
Contractual Services	355	229	127	68	175	157%
Other Operating	2,209	2,182	1,657	6,688	2,463	-63%
Charges for County Services	745	715	402	491	408	-17%
Grants to Outside Organizations	359	191	1,518	0	0	0%
Capital	102	127	52	77	71	-8%
Department Total:	19,684	20,930	20,123	23,303	17,422	-25%
Department Position Total:	204	193	44	204	181	-11%
County Attorney Office						
Salary	18,204	20,207	18,674	18,688	17,699	-5%
Fringe Benefits	4,072	4,297	3,561	3,990	3,033	-24%
Court Costs	154	156	89	83	95	14%
Other Operating	563	755	632	501	728	45%
Charges for County Services	224	207	106	224	136	-39%
Capital	153	51	116	32	51	59%
Department Total:	23,370	25,673	23,178	23,518	21,742	-8%
Department Position Total:	136	138	134	125	119	-5%
Policy Formulation Total	52,005	55,632	50,821	54,165	45,010	-17%
Corrections and Rehabilitation						
Salary	186,932	190,179	184,630	192,525	180,340	-6%
Fringe Benefits	75,595	78,262	71,218	79,150	55,137	-30%
Court Costs	0	0	7	22	32	45%
Contractual Services	0	0	8,673	10,916	10,375	-5%
Other Operating	38,873	37,466	21,730	34,404	29,314	-15%
Charges for County Services	0	0	3,399	3,742	3,528	-6%
Capital	1,550	1,018	479	2,362	1,824	-23%
Department Total:	302,950	306,925	290,136	323,121	280,550	-13%
Department Position Total:	2,803	2,767	2,906	2,890	2,995	4%

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Fire Rescue						
Salary	224,524	236,879	232,569	236,320	211,809	-10%
Fringe Benefits	84,784	91,002	90,603	100,418	82,452	-18%
Court Costs	8	11	0	11	12	9%
Contractual Services	8,137	10,210	7,446	12,831	11,967	-7%
Other Operating	27,444	25,790	25,318	31,900	22,204	-30%
Charges for County Services	20,554	13,726	23,170	19,623	20,658	5%
Grants to Outside Organizations	827	1,631	2,525	1,233	1,666	35%
Capital	21,128	6,049	12,269	4,264	5,241	23%
Department Total:	387,406	385,298	393,900	406,600	356,009	-12%
Department Position Total:	2,485	2,610	2,579	2,600	2,432	-6%
Judicial Administration						
Salary	12,590	12,708	12,340	12,914	12,969	0%
Fringe Benefits	4,594	4,396	4,164	4,885	4,994	2%
Court Costs	865	197	244	230	230	0%
Contractual Services	7,285	8,177	2,426	3,313	3,219	-3%
Other Operating	6,814	7,285	7,142	7,270	8,142	12%
Charges for County Services	709	982	1,566	1,776	675	-62%
Capital	1,076	993	1,043	788	659	-16%
Department Total:	33,933	34,738	28,925	31,176	30,888	-1%
Department Position Total:	270	264	264	264	268	2%
Juvenile Services						
Salary	6,163	6,396	6,331	6,208	5,687	-8%
Fringe Benefits	2,012	2,065	1,930	1,957	1,514	-23%
Contractual Services	1,833	1,639	1,385	1,519	1,455	-4%
Other Operating	1,036	1,181	1,134	1,272	1,144	-10%
Charges for County Services	354	445	214	315	289	-8%
Capital	60	2	-2	54	32	-41%
Department Total:	11,458	11,728	10,992	11,325	10,121	-11%
Department Position Total:	119	119	117	107	103	-4%
Law Library						
Salary	475	444	388	428	372	-13%
Fringe Benefits	138	132	116	124	135	9%
Contractual Services	0	0	0	1	3	200%
Other Operating	284	251	126	325	330	2%
Charges for County Services	0	0	9	6	10	67%
Capital	0	0	0	0	3	0%
Department Total:	897	827	639	884	853	-4%
Department Position Total:	7	7	6	6	6	0%

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(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Legal Aid						
Salary	2,571	2,612	2,558	2,568	2,623	2%
Fringe Benefits	765	790	737	793	677	-15%
Court Costs	0	12	12	11	13	18%
Contractual Services	0	46	29	21	27	29%
Other Operating	253	322	224	580	264	-54%
Charges for County Services	0	30	21	23	23	0%
Capital	11	8	20	10	10	0%
Department Total:	3,600	3,820	3,601	4,006	3,637	-9%
Department Position Total:	45	42	44	42	43	2%
Medical Examiner						
Salary	4,935	6,188	5,759	5,851	5,790	-1%
Fringe Benefits	2,102	2,494	1,887	2,229	1,723	-23%
Contractual Services	2	279	263	350	358	2%
Other Operating	1,458	1,285	989	1,236	1,298	5%
Charges for County Services	31	136	133	205	217	6%
Capital	66	58	3	22	27	23%
Department Total:	8,594	10,440	9,034	9,893	9,413	-5%
Department Position Total:	65	78	70	69	71	3%
Office of the Clerk						
Salary	10,635	10,018	9,142	9,631	8,950	-7%
Fringe Benefits	3,627	3,491	2,629	2,863	2,567	-10%
Court Costs	0	0	0	2	5	150%
Contractual Services	0	0	1,629	1,597	1,582	-1%
Other Operating	4,226	3,170	211	1,295	1,233	-5%
Charges for County Services	0	0	1,127	1,136	1,303	15%
Capital	32	35	1	12	12	0%
Department Total:	18,520	16,714	14,739	16,536	15,652	-5%
Department Position Total:	250	252	189	172	173	1%
Police						
Salary	360,818	346,986	338,395	349,720	343,591	-2%
Fringe Benefits	133,601	135,836	113,033	137,406	104,731	-24%
Court Costs	889	373	246	485	447	-8%
Contractual Services	7,801	7,648	7,697	9,177	7,203	-22%
Other Operating	40,377	34,814	25,493	40,159	41,487	3%
Charges for County Services	28,230	27,861	38,623	26,023	30,359	17%
Capital	9,444	8,284	11,988	3,434	4,141	21%
Department Total:	581,160	561,802	535,475	566,404	531,959	-6%
Department Position Total:	4,593	4,333	4,357	4,373	4,121	-6%

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Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Capital Outlay Reserve						
Capital	15,187	13,291	16,021	22,446	22,233	-1%
Department Total:	15,187	13,291	16,021	22,446	22,233	-1%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	8,752	9,485	29,326	14,431	11,408	-21%
Department Total:	8,752	9,485	29,326	14,431	11,408	-21%
Department Position Total:	0	0	0	0	0	0%
Public Safety Total	1,372,457	1,355,068	1,332,788	1,406,822	1,272,723	-10%
Aviation						
Salary	72,089	107,371	102,284	83,304	81,000	-3%
Fringe Benefits	21,738	32,359	30,289	26,992	19,066	-29%
Court Costs	811	1,118	415	552	552	0%
Contractual Services	95,317	86,342	88,124	110,868	109,534	-1%
Other Operating	85,083	84,444	84,759	94,098	111,515	19%
Charges for County Services	53,931	54,024	54,725	82,115	94,846	16%
Capital	1,972	1,855	1,036	1,520	5,686	274%
Department Total:	330,941	367,513	361,632	399,449	422,199	6%
Department Position Total:	1,142	1,122	1,435	1,255	1,206	-4%
Office of the Citizens' Independent Transportation Trust						
Salary	799	651	667	922	899	-2%
Fringe Benefits	194	163	162	255	185	-27%
Court Costs	0	0	0	0	1	0%
Contractual Services	248	299	215	714	699	-2%
Other Operating	247	189	252	405	435	7%
Charges for County Services	78	73	95	218	196	-10%
Department Total:	1,566	1,375	1,391	2,514	2,415	-4%
Department Position Total:	8	7	9	9	9	0%
Metropolitan Planning Organization						
Salary	1,600	1,640	1,599	1,766	1,645	-7%
Fringe Benefits	387	396	369	438	403	-8%
Contractual Services	3,032	2,984	2,901	3,146	3,614	15%
Other Operating	640	656	763	688	470	-32%
Charges for County Services	561	564	550	586	543	-7%
Capital	15	15	5	36	27	-25%
Department Total:	6,235	6,255	6,187	6,660	6,702	1%
Department Position Total:	17	17	17	17	16	-6%

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Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Port of Miami						
Salary	22,295	23,170	24,322	24,529	22,280	-9%
Fringe Benefits	6,700	7,276	6,969	7,828	5,412	-31%
Court Costs	525	557	255	410	312	-24%
Contractual Services	12,662	14,428	11,799	13,676	16,444	20%
Other Operating	7,089	9,935	13,176	12,219	9,253	-24%
Charges for County Services	16,310	15,957	15,884	17,146	15,436	-10%
Capital	2,550	1,138	1,279	2,303	2,782	21%
Department Total:	68,131	72,461	73,684	78,111	71,919	-8%
Department Position Total:	400	410	417	417	377	-10%
Public Works and Waste Management						
Salary	31,633	32,219	30,410	31,013	28,304	-9%
Fringe Benefits	9,726	9,087	9,122	9,967	7,226	-28%
Court Costs	2	1	1	0	2	0%
Contractual Services	3,147	4,892	3,703	0	3,714	0%
Other Operating	11,734	8,984	9,140	19,078	10,646	-44%
Charges for County Services	3,900	3,705	3,737	0	4,536	0%
Capital	1,997	1,933	1,618	4,522	4,189	-7%
Department Total:	62,139	60,821	57,731	64,580	58,617	-9%
Department Position Total:	528	535	530	520	477	-8%
Transit						
Salary	204,582	205,992	200,750	206,299	208,109	1%
Fringe Benefits	69,198	71,616	65,489	72,117	56,933	-21%
Court Costs	0	0	2	9	19	111%
Contractual Services	89,336	80,421	71,419	73,444	78,950	7%
Other Operating	17,778	10,781	26,842	17,992	27,724	54%
Charges for County Services	1,919	9,989	7,675	4,000	4,000	0%
Grants to Outside Organizations	6,393	6,805	6,078	4,235	4,235	0%
Department Total:	389,206	385,604	378,255	378,096	379,970	0%
Department Position Total:	3,663	3,301	3,201	3,199	3,235	1%
Capital Outlay Reserve						
Capital	2,376	1,289	969	925	920	-1%
Department Total:	2,376	1,289	969	925	920	-1%
Department Position Total:	0	0	0	0	0	0%
Transportation Total	860,594	895,318	879,849	930,335	942,742	1%
Adrienne Arsht Center for the Performing Arts Trust						
Other Operating	8,246	7,166	10,151	8,566	7,994	-7%
Department Total:	8,246	7,166	10,151	8,566	7,994	-7%
Department Position Total:	0	0	0	0	0	0%

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Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Cultural Affairs						
Salary	1,908	2,002	1,944	2,401	3,533	47%
Fringe Benefits	505	549	467	632	1,015	61%
Court Costs	0	0	0	2	2	0%
Contractual Services	214	234	451	857	1,234	44%
Other Operating	959	244	426	6,342	7,202	14%
Charges for County Services	168	91	109	122	220	80%
Grants to Outside Organizations	14,288	15,382	14,129	13,070	11,687	-11%
Capital	1,046	1,955	1,300	7,399	3,770	-49%
Department Total:	19,088	20,457	18,826	30,825	28,663	-7%
Department Position Total:	28	35	30	34	45	32%
HistoryMiami						
Contractual Services	3	2	8	0	0	0%
Other Operating	220	217	227	917	986	8%
Charges for County Services	2	2	9	0	0	0%
Grants to Outside Organizations	1,002	1,028	673	0	0	0%
Department Total:	1,227	1,249	917	917	986	8%
Department Position Total:	0	0	0	0	0	0%
Library						
Salary	30,055	33,238	31,648	31,151	22,948	-26%
Fringe Benefits	9,572	10,879	9,748	10,271	6,741	-34%
Court Costs	0	0	0	0	1	0%
Contractual Services	3,772	4,696	4,831	3,561	3,716	4%
Other Operating	19,091	18,788	14,574	16,267	14,473	-11%
Charges for County Services	6,253	6,529	7,051	6,816	4,470	-34%
Grants to Outside Organizations	0	0	7,476	0	0	0%
Capital	3,998	2,368	2,827	4,313	1,595	-63%
Department Total:	72,741	76,498	78,155	72,379	53,944	-25%
Department Position Total:	639	650	636	621	466	-25%
Miami Art Museum						
Contractual Services	76	9	12	12	12	0%
Other Operating	231	360	313	313	313	0%
Charges for County Services	25	19	26	26	26	0%
Grants to Outside Organizations	1,351	1,305	1,000	1,000	1,176	18%
Department Total:	1,683	1,693	1,351	1,351	1,527	13%
Department Position Total:	0	0	0	0	0	0%
Miami Science Museum						
Other Operating	1,049	1,049	707	707	1,009	43%
Department Total:	1,049	1,049	707	707	1,009	43%
Department Position Total:	0	0	0	0	0	0%

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Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Park, Recreation and Open Spaces						
Salary	56,625	57,831	51,626	46,617	46,890	1%
Fringe Benefits	17,091	18,887	15,996	15,789	13,096	-17%
Court Costs	-30	30	10	38	14	-63%
Contractual Services	15,821	14,384	13,730	15,378	14,032	-9%
Other Operating	730	0	0	0	0	0%
Other Operating	12,241	10,299	9,741	10,687	12,419	16%
Charges for County Services	13,097	9,762	10,695	11,505	9,436	-18%
Grants to Outside Organizations	702	398	64	200	220	10%
Capital	1,352	823	507	391	367	-6%
Department Total:	117,629	112,414	102,369	100,605	96,474	-4%
Department Position Total:	1,274	1,289	1,105	923	911	-1%
Tourist Development Taxes						
Other Operating	23,386	23,581	0	18,905	22,231	18%
Department Total:	23,386	23,581	0	18,905	22,231	18%
Department Position Total:	0	0	0	0	0	0%
Vizcaya Museum and Gardens						
Salary	2,471	2,702	2,522	2,673	2,697	1%
Fringe Benefits	847	914	802	930	834	-10%
Court Costs	0	0	0	0	4	0%
Contractual Services	499	555	570	488	476	-2%
Other Operating	797	705	645	910	825	-9%
Charges for County Services	213	213	175	247	304	23%
Capital	0	15	0	17	0	-100%
Department Total:	4,827	5,104	4,714	5,265	5,140	-2%
Department Position Total:	47	47	47	47	47	0%
Capital Outlay Reserve						
Capital	5,697	8,987	6,170	4,734	4,932	4%
Department Total:	5,697	8,987	6,170	4,734	4,932	4%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	550	1,745	2,270	650	800	23%
Department Total:	550	1,745	2,270	650	800	23%
Department Position Total:	0	0	0	0	0	0%
Recreation and Culture Total	256,123	259,943	225,630	244,904	223,700	-9%

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Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Animal Services						
Salary	3,662	5,435	5,080	5,366	5,134	-4%
Fringe Benefits	1,140	1,954	1,761	2,109	1,633	-23%
Court Costs	0	0	25	23	33	43%
Contractual Services	377	529	517	515	366	-29%
Other Operating	1,071	1,483	1,667	1,217	1,490	22%
Charges for County Services	640	542	657	535	565	6%
Grants to Outside Organizations	0	0	0	0	100	0%
Capital	6	7	24	5	40	700%
Department Total:	6,896	9,950	9,731	9,770	9,361	-4%
Department Position Total:	102	101	102	116	111	-4%
Park, Recreation and Open Spaces						
Salary	2,195	2,105	2,365	2,835	1,729	-39%
Fringe Benefits	707	777	743	890	565	-37%
Contractual Services	540	573	551	418	418	0%
Other Operating	4,095	3,928	3,780	6,076	316	-95%
Charges for County Services	4,137	4,789	4,428	3,028	3,028	0%
Grants to Outside Organizations	72	-106	0	56	56	0%
Capital	20	11	12	86	61	-29%
Department Total:	11,766	12,077	11,879	13,389	6,173	-54%
Department Position Total:	49	56	118	117	112	-4%
Permitting, Environment and Regulatory Affairs						
Salary	50,056	55,443	53,949	55,998	52,289	-7%
Fringe Benefits	14,958	17,200	14,909	16,677	11,874	-29%
Court Costs	27	18	25	58	49	-16%
Contractual Services	2,688	1,888	2,127	3,273	2,464	-25%
Other Operating	7,528	7,934	5,763	9,388	7,876	-16%
Charges for County Services	12,848	12,246	13,795	15,386	14,330	-7%
Grants to Outside Organizations	144	338	173	430	430	0%
Capital	2,602	1,887	1,521	2,619	2,233	-15%
Department Total:	90,851	96,954	92,262	103,829	91,545	-12%
Department Position Total:	760	800	769	849	843	-1%

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Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Public Works and Waste Management						
Salary	70,095	70,873	67,592	71,923	65,587	-9%
Fringe Benefits	25,628	27,355	24,393	25,722	18,926	-26%
Court Costs	16	21	16	23	23	0%
Contractual Services	146,625	131,282	132,227	152,062	159,949	5%
Other Operating	58,546	80,607	43,743	62,912	46,078	-27%
Charges for County Services	53,996	46,939	49,577	47,169	53,912	14%
Grants to Outside Organizations	0	0	177	21	21	0%
Capital	6,653	11,009	2,568	16,433	22,754	38%
Department Total:	361,559	368,086	320,293	376,265	367,250	-2%
Department Position Total:	1,377	1,373	1,349	1,326	1,313	-1%
Sustainability, Planning and Economic Enhancement						
Salary	6,021	5,749	4,154	3,376	3,184	-6%
Fringe Benefits	1,678	1,638	1,185	1,072	666	-38%
Court Costs	0	0	2	0	0	0%
Contractual Services	-39	29	14	25	25	0%
Other Operating	457	401	165	685	508	-26%
Charges for County Services	94	104	68	83	87	5%
Grants to Outside Organizations	0	0	1,489	0	0	0%
Capital	1	2	2,382	2,022	4,707	133%
Department Total:	8,212	7,923	9,459	7,263	9,177	26%
Department Position Total:	108	100	76	47	44	-6%
Water and Sewer						
Salary	137,152	143,769	148,060	141,283	133,153	-6%
Fringe Benefits	43,892	39,600	45,829	43,592	32,092	-26%
Contractual Services	61,908	73,697	64,924	83,861	78,289	-7%
Other Operating	54,126	48,159	51,921	55,439	59,022	6%
Charges for County Services	24,886	23,703	38,898	39,738	31,426	-21%
Capital	2,568	30,023	41,833	66,576	54,602	-18%
Department Total:	324,532	358,951	391,465	430,489	388,584	-10%
Department Position Total:	2,702	2,672	2,817	2,624	2,624	0%
Capital Outlay Reserve						
Capital	3,611	2,058	3,487	3,360	2,280	-32%
Department Total:	3,611	2,058	3,487	3,360	2,280	-32%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	0	537	434	434	534	23%
Department Total:	0	537	434	434	534	23%
Department Position Total:	0	0	0	0	0	0%
Neighborhood and Infrastructure	807,427	856,536	839,010	944,799	874,904	-7%

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Community Action and Human Services						
Salary	68,959	67,489	61,446	61,452	45,778	-26%
Fringe Benefits	23,216	23,602	19,854	22,539	16,644	-26%
Court Costs	17	9	4	8	2	-75%
Contractual Services	8,688	9,076	9,013	10,529	9,168	-13%
Other Operating	15,565	11,283	9,979	11,109	10,709	-4%
Charges for County Services	4,047	3,789	3,644	3,516	3,439	-2%
Grants to Outside Organizations	181,502	189,581	202,300	206,160	207,536	1%
Capital	120	101	365	22	16	-27%
Department Total:	302,114	304,930	306,605	315,335	293,292	-7%
Department Position Total:	1,356	1,299	1,254	1,197	714	-40%
Homeless Trust						
Salary	994	1,063	1,173	1,195	1,196	0%
Fringe Benefits	283	298	296	320	253	-21%
Contractual Services	0	182	200	121	121	0%
Other Operating	30,881	121	291	347	336	-3%
Charges for County Services	0	205	189	223	223	0%
Grants to Outside Organizations	0	30,074	32,819	36,822	36,076	-2%
Capital	45	1	0	6	9	50%
Department Total:	32,203	31,944	34,968	39,034	38,214	-2%
Department Position Total:	14	14	16	15	15	0%
Housing Finance Authority						
Salary	1,006	1,021	953	1,003	707	-30%
Fringe Benefits	252	243	216	236	129	-45%
Contractual Services	0	157	197	233	247	6%
Other Operating	901	704	1,725	405	498	23%
Charges for County Services	0	50	41	129	91	-29%
Grants to Outside Organizations	0	60	110	135	85	-37%
Capital	0	0	2	10	9	-10%
Department Total:	2,159	2,235	3,244	2,151	1,766	-18%
Department Position Total:	11	9	9	9	6	-33%
Miami-Dade Economic Advocacy Trust						
Salary	492	900	949	1,125	1,046	-7%
Fringe Benefits	149	202	203	242	187	-23%
Contractual Services	0	63	29	15	16	7%
Other Operating	408	42	38	40	137	243%
Charges for County Services	0	35	26	27	19	-30%
Grants to Outside Organizations	0	0	45	291	93	-68%
Capital	0	2	8	0	0	0%
Department Total:	1,049	1,244	1,298	1,740	1,498	-14%
Department Position Total:	14	146	14	14	14	0%

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Public Health Trust						
Other Operating	178,060	177,870	158,478	137,952	133,362	-3%
Department Total:	178,060	177,870	158,478	137,952	133,362	-3%
Department Position Total:	0	0	0	0	0	0%
Public Housing and Community Development						
Salary	25,799	22,405	22,606	22,571	21,721	-4%
Fringe Benefits	10,201	8,308	5,851	8,079	7,535	-7%
Court Costs	219	279	394	335	350	4%
Contractual Services	13,538	32,954	28,209	38,251	28,068	-27%
Other Operating	18,592	12,196	8,937	8,639	6,689	-23%
Charges for County Services	991	5,664	4,489	6,262	4,125	-34%
Capital	217	0	0	0	0	0%
Department Total:	69,557	81,806	70,486	84,137	68,488	-19%
Department Position Total:	563	528	377	401	401	0%
Management and Budget						
Salary	0	461	496	516	526	2%
Salary	839	0	0	0	0	0%
Fringe Benefits	235	0	0	0	0	0%
Fringe Benefits	0	111	93	111	94	-15%
Contractual Services	0	0	0	0	25	0%
Other Operating	22,714	0	0	0	0	0%
Other Operating	0	23	21	30	28	-7%
Charges for County Services	0	0	5	4	8	100%
Capital	0	1	4	4	3	-25%
Capital	5	0	0	0	0	0%
Department Total:	23,793	596	619	665	684	3%
Department Position Total:	0	0	0	5	5	0%
Capital Outlay Reserve						
Capital	9,937	12,805	19,323	15,135	16,856	11%
Department Total:	9,937	12,805	19,323	15,135	16,856	11%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	22,876	23,151	18,446	20,983	19,017	-9%
Department Total:	22,876	23,151	18,446	20,983	19,017	-9%
Department Position Total:	0	0	0	0	0	0%
Health and Human Services Total	641,748	636,581	613,467	617,132	573,177	-7%

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Miami-Dade Economic Advocacy Trust						
Salary	812	546	524	403	407	1%
Fringe Benefits	261	237	212	207	157	-24%
Contractual Services	0	28	0	31	1	-97%
Other Operating	729	1,708	1,069	225	89	-60%
Charges for County Services	0	22	10	27	19	-30%
Grants to Outside Organizations	0	0	165	1,384	2,324	68%
Capital	0	0	0	0	5	0%
Department Total:	1,802	2,541	1,980	2,277	3,002	32%
Department Position Total:	11	11	9	10	10	0%
Public Housing and Community Development						
Salary	7,889	8,234	6,720	6,357	6,251	-2%
Fringe Benefits	2,094	2,476	1,685	1,436	1,657	15%
Contractual Services	0	0	339	0	241	0%
Other Operating	79,245	77,581	85,814	223,441	162,288	-27%
Charges for County Services	0	0	174	0	402	0%
Grants to Outside Organizations	0	0	39	0	0	0%
Capital	24	2	1	81	2	-98%
Department Total:	89,252	88,293	94,772	231,315	170,841	-26%
Department Position Total:	114	98	92	72	82	14%
Sustainability, Planning and Economic Enhancement						
Salary	12,569	12,071	12,411	12,606	11,502	-9%
Fringe Benefits	3,859	3,836	3,463	3,767	2,660	-29%
Court Costs	1	1	2	4	4	0%
Contractual Services	318	256	128	194	124	-36%
Other Operating	909	978	1,389	1,901	1,929	1%
Charges for County Services	953	837	1,241	1,365	1,331	-2%
Grants to Outside Organizations	0	113	3	0	0	0%
Capital	83	10	20	57	47	-18%
Department Total:	18,692	18,102	18,657	19,894	17,597	-12%
Department Position Total:	213	187	170	179	168	-6%
Capital Outlay Reserve						
Capital	0	101	13	0	0	0%
Department Total:	0	101	13	0	0	0%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	44,940	52,061	48,863	47,338	38,482	-19%
Department Total:	44,940	52,061	48,863	47,338	38,482	-19%
Department Position Total:	0	0	0	0	0	0%
Economic Development Total	154,686	161,098	164,285	300,824	229,922	-24%

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Audit and Management Services						
Salary	4,293	4,776	4,208	4,199	3,595	-14%
Fringe Benefits	1,166	1,304	1,016	1,131	742	-34%
Court Costs	0	0	0	2	0	-100%
Contractual Services	2	2	0	0	1	0%
Other Operating	485	501	443	601	582	-3%
Charges for County Services	8	2	3	25	8	-68%
Capital	26	10	7	22	22	0%
Department Total:	5,980	6,595	5,677	5,980	4,950	-17%
Department Position Total:	61	61	60	49	43	-12%
Commission on Ethics and Public Trust						
Salary	1,428	1,568	1,564	1,531	1,359	-11%
Fringe Benefits	360	393	390	396	250	-37%
Contractual Services	2	12	11	11	10	-9%
Other Operating	157	167	141	163	145	-11%
Charges for County Services	13	2	3	4	4	0%
Capital	5	1	5	7	7	0%
Department Total:	1,965	2,143	2,114	2,112	1,775	-16%
Department Position Total:	16	16	15	15	14	-7%
Community Information and Outreach						
Salary	11,949	12,796	11,704	12,189	11,634	-5%
Salary	0	531	240	0	0	0%
Fringe Benefits	0	156	68	0	0	0%
Fringe Benefits	3,630	4,028	3,387	3,668	2,725	-26%
Contractual Services	159	72	124	211	192	-9%
Contractual Services	0	61	13	0	0	0%
Other Operating	811	1,475	1,198	2,035	1,650	-19%
Other Operating	0	27	3	0	0	0%
Charges for County Services	512	673	356	179	185	3%
Capital	0	5	1	0	0	0%
Capital	160	127	35	25	25	0%
Department Total:	17,221	19,951	17,129	18,307	16,411	-10%
Department Position Total:	215	229	206	198	183	-8%

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Elections						
Salary	8,347	6,758	8,117	7,676	13,132	71%
Fringe Benefits	1,553	1,719	2,619	2,670	3,044	14%
Contractual Services	704	1,812	480	1,004	1,150	15%
Other Operating	4,253	3,073	3,471	3,005	4,825	61%
Charges for County Services	2,049	2,699	1,369	2,671	3,406	28%
Grants to Outside Organizations	31	49	33	0	0	0%
Capital	280	581	836	968	820	-15%
Department Total:	17,217	16,691	16,925	17,994	26,377	47%
Department Position Total:	65	65	109	91	91	0%
Finance						
Salary	19,056	20,039	18,547	17,259	18,358	6%
Fringe Benefits	5,861	6,238	5,444	6,365	4,306	-32%
Court Costs	0	0	0	15	15	0%
Contractual Services	518	1,067	1,042	799	721	-10%
Other Operating	4,856	5,121	5,028	5,231	6,486	24%
Charges for County Services	2,476	2,308	2,360	2,721	3,134	15%
Capital	876	210	565	5,708	4,184	-27%
Department Total:	33,643	34,983	32,986	38,098	37,204	-2%
Department Position Total:	336	322	303	285	296	4%
Information Technology						
Salary	55,634	56,361	53,679	53,255	52,413	-2%
Fringe Benefits	14,278	13,977	12,399	13,748	10,044	-27%
Court Costs	0	0	1	0	0	0%
Contractual Services	959	1,882	1,371	2,013	2,257	12%
Other Operating	40,683	47,408	45,853	42,897	39,137	-9%
Charges for County Services	3,308	2,676	2,746	5,445	8,596	58%
Capital	2,769	5,567	7,795	4,683	5,266	12%
Department Total:	117,631	127,871	123,844	122,041	117,713	-4%
Department Position Total:	615	605	589	547	552	1%

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Internal Services						
Salary	1,278	0	0	0	0	0%
Salary	64,058	66,613	68,702	68,678	65,534	-5%
Fringe Benefits	355	0	0	0	0	0%
Fringe Benefits	17,745	20,073	19,142	21,386	15,869	-26%
Court Costs	22	4	6	10	9	-10%
Contractual Services	336	0	0	0	0	0%
Contractual Services	49,656	45,538	42,553	58,779	49,246	-16%
Other Operating	36	0	0	0	0	0%
Other Operating	78,593	71,062	75,523	86,075	84,083	-2%
Charges for County Services	28,388	30,992	33,268	51,152	49,649	-3%
Charges for County Services	57	0	0	0	0	0%
Grants to Outside Organizations	0	0	8	0	0	0%
Capital	14,068	7,440	5,571	12,791	6,552	-49%
Capital	7	0	0	0	0	0%
Department Total:	254,599	241,722	244,773	298,871	270,942	-9%
Department Position Total:	1,024	1,039	1,126	1,023	1,018	0%
Inspector General						
Salary	3,308	3,749	3,726	4,043	4,050	0%
Fringe Benefits	890	995	913	1,024	780	-24%
Court Costs	3	1	0	2	2	0%
Contractual Services	126	32	1	10	6	-40%
Other Operating	428	430	394	493	497	1%
Charges for County Services	18	20	16	26	26	0%
Capital	4	14	5	23	23	0%
Department Total:	4,777	5,241	5,055	5,621	5,384	-4%
Department Position Total:	38	38	38	38	38	0%
Human Rights and Fair Employment Practices						
Salary	608	705	751	929	677	-27%
Fringe Benefits	162	198	154	242	174	-28%
Other Operating	47	29	-1	38	39	3%
Charges for County Services	0	10	21	14	8	-43%
Capital	0	1	4	2	2	0%
Department Total:	817	943	929	1,225	900	-27%
Department Position Total:	8	11	13	11	9	-18%

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
Management and Budget						
Salary	4,403	7,384	7,089	7,455	8,027	8%
Fringe Benefits	1,124	1,897	1,715	2,043	1,646	-19%
Contractual Services	0	25	0	4,409	3,064	-31%
Other Operating	257	25,980	24,485	24,913	24,521	-2%
Charges for County Services	464	967	1,239	878	1,216	38%
Grants to Outside Organizations	0	93	0	0	0	0%
Capital	40	137	33	120	227	89%
Department Total:	6,288	36,483	34,561	39,818	38,701	-3%
Department Position Total:	39	78	70	80	78	-3%
Office of the Property Appraiser						
Salary	17,514	18,698	20,093	23,414	22,944	-2%
Fringe Benefits	5,185	5,712	5,522	6,858	5,845	-15%
Court Costs	0	0	8	11	12	9%
Contractual Services	0	0	1,464	1,185	1,224	3%
Other Operating	1,915	678	-3,502	-206	1,917	-1031%
Charges for County Services	817	782	1,715	2,618	1,936	-26%
Capital	106	118	198	345	114	-67%
Department Total:	25,537	25,988	25,498	34,225	33,992	-1%
Department Position Total:	309	332	371	371	371	0%
Sustainability, Planning and Economic Enhancement						
Salary	159	297	724	984	657	-33%
Fringe Benefits	40	75	167	231	116	-50%
Contractual Services	0	0	1	17	2	-88%
Other Operating	151	143	3,664	6,204	675	-89%
Charges for County Services	0	0	50	97	75	-23%
Capital	5	0	1	3	1	-67%
Department Total:	355	515	4,607	7,536	1,526	-80%
Department Position Total:	2	2	7	6	5	-17%
Capital Outlay Reserve						
Capital	11,767	21,415	13,207	15,975	15,276	-4%
Department Total:	11,767	21,415	13,207	15,975	15,276	-4%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	80,154	73,214	54,911	110,386	84,353	-24%
Department Total:	80,154	73,214	54,911	110,386	84,353	-24%
Department Position Total:	0	0	0	0	0	0%
General Government Total	577,951	613,755	582,216	718,189	655,504	-9%

APPENDIX C
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 07-08	Actual 08-09	Actual 09-10	Budget 10-11	Adopted 11-12	% Change to Base
All Strategic Areas						
Salary	1,851,178	1,917,238	1,864,351	1,872,608	1,775,883	-5%
Fringe Benefits	633,613	665,401	608,175	671,044	512,842	-24%
Court Costs	3,529	2,788	1,764	2,346	2,240	-5%
Contractual Services	536,650	538,696	512,977	619,908	606,190	-2%
Other Operating	1,077,376	1,033,694	942,451	1,219,693	1,087,106	-11%
Charges for County Services	288,122	285,197	329,968	359,755	372,970	4%
Grants to Outside Organizations	206,671	246,942	270,824	265,037	265,705	0%
Capital	125,852	143,975	157,556	206,779	194,746	-6%
Minus Adjustments for Interagency Transfers	344,398	361,701	381,413	386,780	346,795	-10%
Grand Total:	4,378,593	4,472,230	4,306,653	4,830,390	4,470,887	-8%
Department Total:	28,910	28,338	28,271	27,644	26,505	-4%

APPENDIX D: MIAMI-DADE COUNTY FY 2011-12 PROJECTED GAS TAX REVENUES
STATE MOTOR FUEL TAXES DISTRIBUTED TO LOCAL GOVERNMENTS

	Title of Gas Tax	Amount Imposed Per Gallon	Type of Fuel Imposed on	Computation Formula	Allowable Usages	Amount Received per cent FY 2011-12 Budget	County's share for FY 2011-12 Budget	Allocation within the fund
A)	Constitutional Gas Tax Section 9(c), Article XII Revised 1968 Florida Constitution; Sections 206.41 and 206.47, F.S. Also known as the Secondary Gas Tax	2.0 cents	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	Acquisition, construction and maintenance of roads; bondable for the same purposes	\$9,329,500	\$18,659,000	20% - used in County wide General Fund (\$3.756 million); 80% - used in PWWM's Construction Funds (\$14.903 million)
B)	County Gas Tax Sections 206.41(1)(b) and 206.60, F.S.	1.0 cent	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	All legitimate County transportation purposes; can be used for both PWWM and MDT needs	\$8,190,000	\$8,190,000	The State is allowed to impose a 7.3% administrative fee
C)	Municipal Gas Tax Sections 206.605(1), 206.879(1), and 210.20(2)(a), and Part II of Chapter 218, F.S.	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to Florida's Revenue Sharing Trust Fund for Municipalities on the basis of 1/3 population, 1/3 sales tax collection, and 1/3 local government revenue raising ability	All legitimate municipal transportation purposes, including public safety related purposes; can only be used for UMSA transportation related purposes	N/A	Included in the \$48.21 million of UMSA state revenue sharing	The State is allowed to impose a 7.3% administrative fee on gas tax portion
D)	Local Option Gas Tax Section 336.025, F.S.	6.0 cents	Gas / Gasohol and Diesel	Pursuant to Interlocal Agreement, proceeds allocated 70.40% to the County and 29.60% to the Cities (based upon a weighted formula: 75% population and 25% center line miles); proceeds based upon gas tax collected within the County	All legitimate transportation purposes; can be used both for PWWM and MDT needs	\$9,456,000 County's share is \$6,657,000	\$39,943,000	The State is allowed to impose a 7.3% administrative fee
E)	Capital Improvement Local Option Gas Tax. Can impose up to 5.0 cents. Section 336.025(1)(B), F.S. as created by Section 40 Chapter 93-206-effective 1/1/94 (originally on 1/1/94 - 5 cents were imposed, was amended in 6/96 and reduced to 3 cents on 9/1/96)	3.0 cents	Gas / Gasohol	Pursuant to Interlocal Agreement, proceeds allocated 74.00% to the County and 26.00% to the cities (based on a weighted formula: 75% population, 25% center line miles); proceeds based upon the gas tax collected within the County	All County capital transportation purposes; can only be used by either PWWM or MDT for capital improvement needs	\$8,357,000 County's share is \$6,184,000	\$18,553,000	The State is allowed to impose a 7.3% administrative fee
F)	Ninth Cent Gas Tax Section 336.021, F.S. as amended by Section 47, Chapter 93-206-effective 1/1/94	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to the County were the tax is collected	All County transportation purposes	\$10,230,000	\$10,230,000	Countywide General Fund transportation related expenses

F.S.: Florida Statutes
PWWM Public Works Waste Management Department
MDT: Miami-Dade Transit
UMSA: Unincorporated Municipal Service Area

APPENDIX E: TRANSIENT LODGING AND FOOD AND BEVERAGE TAXES
FOR TOURIST DEVELOPMENT, CONVENTION DEVELOPMENT, AND HOMELESS AND DOMESTIC VIOLENCE PROGRAMS AND FACILITIES

Tax	Geographic Area	Imposed	Collected By	Permissible Use	Distributed To	2009-10 Actual*	2010-11 Actual*	2011-12 Budget*
2% Tourist Development - Transient Lodging	Miami-Dade County except Miami Beach, Bal Harbour and Surfside	1978	Miami-Dade County	Convention centers, arenas, auditoriums; promote and advertise tourism; convention/tourist bureaus; beach maintenance/improvements	60% less \$950,000 to Greater Miami Convention and Visitors Bureau; 20% to Dept. of Cultural Affairs; 20% to facilities within the City of Miami; \$950,000 to the Tourist Development Council	\$15,377,020	\$18,017,526	\$17,032,000
<i>Florida Statutes Section 125.0104</i>								
2% Tourist Development Surtax - Food and Beverages (sold in hotels and motels)	Miami-Dade County except Miami Beach, Bal Harbour and Surfside	1990	Miami-Dade County	Countywide convention/visitors bureau for promotional activity	100% less \$100,000 to Greater Miami Convention and Visitors Bureau \$100,000 to Tourist Development Council	\$4,894,648	\$5,599,020	\$5,199,000
<i>Florida Statutes Section 212.0306</i>								
2% Tourist Development Surtax - Transient Lodging - Food and Beverages (premises of consumption)	Miami Beach	1968	Miami Beach	Convention and publicity bureaus, cultural and art centers, publicity and advertising, enhancement of tourism, auditoriums and convention halls	\$5 million plus growth factor to Greater Miami Convention and Visitors Bureau 50% tourism related purposes 5% to Visitors and Convention Authority Residual to Miami Beach	\$34,615,397	\$40,249,580	\$36,582,955
<i>Florida Statutes Section 125.0104</i>								
1% Tourist Development Transient Lodging	Miami Beach	1997	Miami Beach	Convention and publicity bureaus, cultural and art centers, enhancement of tourism, publicity and advertising, auditoriums and convention halls	50% for City Center Bonds; 50% used for South Beach, Mid Beach, and North Beach Services	\$7,370,708	\$8,761,801	\$8,167,105
<i>Florida Statutes Section 125.0104</i>								
Tourist Development - Transient Lodging - 4% - Food and Beverages - 2% (premises of consumption)	Bal Harbour	1968**	Bal Harbour	Convention and publicity bureaus, cultural and art centers, publicity and advertising, enhancement of tourism, auditoriums and convention halls	Tourist Department operations and restoration and maintenance of beaches less \$100,000 to Greater Miami Convention and Visitors Bureau	\$842,505	\$1,129,738	\$2,113,588
<i>Florida Statutes Section 125.0104</i>								
2% Tourist - Food and Beverages (premises of consumption)	Surfside	1968	Surfside	Convention and publicity bureaus, cultural and art centers, publicity and advertising, enhancement of tourism, auditoriums and convention halls	45% to Tourist Bureau, 50% for operation of Community center facility used by tourist, 5% Administration	\$243,634	\$249,895	\$212,121
<i>Florida Statutes Section 125.0104</i>								
4% Tourist Development - Transient Lodging	Surfside	1992	Surfside	Convention and publicity bureaus, cultural and art centers, enhancement of tourism, publicity and advertising, auditoriums and convention halls	Operation of Community Center facility used by tourist	\$141,824	\$184,383	\$166,666
<i>Florida Statutes Section 125.0104</i>								
3% Convention Development - Transient Lodging	Miami-Dade County except Bal Harbour and Surfside	1983	Miami-Dade County	2/3 to largest public convention center then excess to County for constructing/operating stadiums, arenas, auditoriums, exhibition halls, light rail systems; 1/3 to be spent in most populous city for eligible projects such as constructing/operating stadiums, arenas, auditoriums, and exhibition halls	Miami-Dade County for bond payments for the Performing Arts Center and neighborhood cultural facilities, Performing Arts Center operations, American Airline Arena operations/maintenance, Interlocal payments to City of Miami Beach and City of Miami; residuals to Miami-Dade County for eligible projects	\$44,788,450	\$51,646,056	\$48,865,000
<i>Florida Statute 212.0305 (4)(b)</i>								
1% Professional Sports Franchise - Transient Lodging	Miami-Dade County except Miami Beach, Bal Harbour and Surfside	1990	Miami-Dade County	To pay debt service on bonds issued to finance construction, reconstruction or renovation of a professional sports franchise facility	Miami-Dade County to pay debt service on bonds	\$7,688,509	\$9,008,763	\$8,515,000
<i>Florida Statute 125.0104 (3)(l)</i>								
1% Food and Beverage Tax for Homeless and Domestic Violence (premises of consumption excluding hotels and motels)	Miami-Dade County except Miami Beach, Bal Harbour and Surfside	1993	Miami-Dade County	85% for homeless programs and 15% for the construction and operation of domestic violence centers	Approximately 85% to Homeless Trust and approximately 15% to Miami-Dade County for domestic violence centers	\$15,314,341	\$17,155,885	\$16,609,000
<i>Florida Statute 212.0306</i>								


NOTE: Pursuant to state statute, FY 2011-12 estimates are budgeted at 95% of estimated revenues

* Excluding collection fees

** Originally imposed in 1968; rates were changed in 1996

*** Figures were not available at the time of the printing

APPENDIX F: SUSTAINABLE INITIATIVES

The following is a sample of the sustainable initiatives we have highlighted in the Adopted Budget. Throughout the document, programs, projects and functions which support a more ecologically, economically, and socially sensitive approach toward resource use, are delineated with a leaf symbol ().

- In FY 2011-12, Cultural Affairs will continue to publish and distribute the Golden Ticket Arts Guides, available in English and Spanish, promoting free admission for adults over the age of 62 to hundreds of cultural events and activities; use of the online publication is being encouraged
- In FY 2011-12, the Permitting, Environment and Regulatory Affairs (PERA) Department will continue to support a sustainable environment by managing the annual “Baynanza” beach and park clean up event and by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$208,000)
- The FY 2011-12 Adopted Budget includes the continuation of the contract with Covanta Power Corporation to operate and maintain the County's Resources Recovery facility (\$88.577 million) and other supplemental contracts and staffing to support the Resources Recovery operation (\$932,100), administered by Public Works and Waste Management (PWWM)
- In FY 2011-12, PWWM will continue Phase 2 of the development of a long-term Solid Waste Master Plan (\$1.5 million total cost) and will continue operation of two Home Chemical Collection Centers open to all residents countywide (\$1.11 million)
- In FY 2011-12, the Water and Sewer Department (WASD) will continue a program to reduce energy consumption encompassing facilities lighting and controls and operational equipment, the implementation of the Energy Star Power Plan and of an employee awareness program, which includes an energy conservation website, newsletter, and workshops
- As part of the County's sustainability initiatives, the Housing Finance Authority (HFA) will continue to introduce home buyers, developers, and lenders to affordable green building initiatives and new building techniques to help reduce housing and maintenance costs and improve environmental health
- Public Housing Agency and Community Development was one of 36 housing authorities that received a competitive grant from US HUD for green materials and technology to create public housing that conserves energy and encourages more healthy lifestyles
- The FY 2011-12 Adopted Budget for the Sustainability, Planning and Economic Enhancement Department (SPEED) continues the Save Energy and Money Revolving Loan Fund (SEAM) established with a one-time investment from the General Fund in FY 2010-11 to fund energy and water efficiency projects; the fund will be repaid with savings generated by the projects and will continue to be set aside in future years to fund additional projects (\$500,000); four energy and money saving projects are currently underway
- The FY 2011-12 Adopted Budget for SPEED includes continued funding from the Energy Efficiency and Conservation Block Grant (EECBG) to coordinate and monitor energy efficiency projects countywide such as the methane sequestration from South Dade Landfill combined with digester gases to power operations at the South District Wastewater Treatment Facility; energy management systems upgrades at Stephen P. Clark Government Center and Gerstein Courthouse; grants to local non-profit organizations to perform energy retrofits at their facilities; installation of energy efficient street lighting on County roadways; and outreach and educational training that promotes energy efficiency (\$1.137 million in FY 2011-12, \$12.524 million all years)
- During FY 2010-11, ITD and the Human Resources Division of the Internal Services Department continued to roll-out ePARs, a web-based application that eliminates the hard copy Payroll and Attendance Record (PAR) and reduces printing expenses and costs associated with PAR distribution, collection, data entry, and storage; as of September 2011, approximately 63 percent of full-time employees were on ePAR; in FY 2011-12, the Electronic Personnel Change Document tool will be rolled out
- Electronic paystubs were made available online in June 2009; as of the end of September 2011, over 27,800 employees (92 percent) have opted out of receiving paper paystubs
- During FY 2010-11, ITD continued to replace stand-alone computer servers with lower cost, higher energy-efficiency virtual servers; as of the end of October 2011, ITD had deployed 262 Intel virtual servers for an average monthly power savings of \$19,000; systematic review of the entire server infrastructure will continue into FY 2011-12
- In February 2011, with the approval of the Florida Supreme Court, Miami-Dade County officially ceased to print subpoenas for Traffic, Parking and Criminal Justice Court Cases for law enforcement and other public safety personnel; eNotify, a web-based application subpoena creation/notification system implemented in January 2010 has enabled this transition; significant savings in paper and transportation costs have been realized by the County through the elimination of printing and distribution of 730,000 subpoenas annually

APPENDIX F: SUSTAINABLE INITIATIVES

- In FY 2009-10, ITD received \$1.279 million from Miami-Dade County's allocation of Energy Efficiency and Conservation Block Grant (EECBG) funds for the Pilot Desktop Virtualization Project, which replaces traditional desktop personal computers with 'thin clients' that consume 90 percent less electricity; the Department has purchased the necessary servers, licenses, storage, and virtual desktop devices; 850 virtual desktops have been deployed Countywide as of the end of September 2011, with deployment of additional devices ongoing through FY 2011-12
- ITD is working with SPEED and the Internal Services Department (ISD) to integrate enterprise asset sustainability, improving the ability to monitor and reduce energy and greenhouse gas emissions in County facilities; in partnership with the University of Miami, an independent assessment is underway to monitor and make recommendations for energy reduction in two County facilities; a solicitation has been completed for the procurement of an Enterprise Utility Billing Management Solution and Phase 1 of the Asset Sustainability project is expected to be completed in FY 2011-12
- In FY 2010-11, the Administration and Business Services Division of ISD began offering remanufactured toner in its Business Supplies Section as an alternative to original equipment manufactured products; in addition to supporting a green environment through recycling, purchasers can achieve substantial costs savings with these products; the Department will continue monitoring toner cartridge usage, cost and product quality in order to validate anticipated savings and efficiency
- In FY 2010-11, the ISD Design and Construction Services (DCS) Division was awarded a Leadership in Energy and Environmental Design (LEED) Silver Certification for the DCS Trade Shops facility located at 3501 NW 46 Street, which is the first Miami-Dade County government facility to receive this recognition; ISD will continue to promote and provide professional staff training in LEED certification
- In FY 2011-12, Fleet Management Division of ISD will continue to implement strategies to reduce fuel consumption by continuing the purchase of hybrid vehicles, implementing anti-idling technologies, and pursuing grant opportunities related to fuel reduction technologies and equipment; the County has reduced its unleaded/E10 fuel consumption by 7.2 percent, from 6.9 million gallons in FY 2003-04 to 6.4 million gallons in FY 2009-10
- In FY 2011-12, ISD will complete the implementation of a Sustainable Technologies Demonstration Program, which received EECBG funding to evaluate and deploy new sustainable technologies, including light-emitting diodes (LED) lighting, occupancy controls for lighting and HVAC, fan wall arrays, and wireless Building Management Systems (BMS) integration
- In FY 2011-12, it is anticipated that the Facilities and Utilities Management Division of ISD, through a collaborative effort with ITD, a demonstration project funded by the American Recovery and Reinvestment Act (ARRA) Energy Efficiency and Conservation Block Grant (EECBG) Program will be completed; this project will provide real-time data on energy consumption in selected ITD buildings and will enable staff to institute a sophisticated program of preventive maintenance and continuous commissioning for key facility equipment; it is anticipated that this process will lead to reductions of five to ten percent in energy consumption in the pilot buildings
- In FY 2011-12, the Facilities and Utilities Management Division of ISD will complete construction of a \$20.3 million energy performance contracting project; this energy saving project will enable the County to add three buildings to its chilled water system in downtown Miami (Overtown, Children's Courthouse, and the West Lot Multi-Use Facility), yet reduce overall electrical energy usage by 585,000 kilowatts per year; this project avoids financing debt, as it will be funded, in part, by the savings in electricity and maintenance created by the project (and guaranteed by the contractor), and in part by the added revenues generated from the increased sales of chilled water to existing private customers
- In FY 2011-12, the ISD Print Shop maintains its "Green" certifications by the Forest Stewardship Council (FSC), the Program for the Endorsement of Forest Certification (PEFC), and the Sustainable Forestry Initiative (SFI); this was achieved by eliminating chemicals from the production process, changing to vegetable-based press inks and citrus-based cleaners, and achieving a Chain-of-Custody certification, verifying that paper products are procured from forests that are managed to insure sustainability



ADOPTED BUDGET ORDINANCE APPROPRIATION SCHEDULES

Approved _____ Mayor
Veto _____
Override _____

Agenda Item A

ORDINANCE NO. 11-69

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE
COUNTYWIDE GENERAL FUND MILLAGE FOR THE FISCAL
YEAR COMMENCING OCTOBER 1, 2011 AND ENDING
SEPTEMBER 30, 2012; LEVYING ALL TAXES SO PROVIDED;
PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE
DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE
COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the millage fixed and determined by the Board of County Commissioners as necessary to be levied in order to raise the amounts required by the Countywide General Fund budget are hereby ratified, confirmed and approved in every particular, and the total millage for all County operating purposes is fixed at 4.8050 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, for the 2011-12 fiscal year. This millage is 10.35 percent below the state-defined rolled-back rate computed pursuant to Section 200.065(1), Florida Statutes.


Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED:

Approved by County Attorney 
to form and legal sufficiency.

ORD/ITEM A Adopted

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance No. 11-69 which was adopted by the Miami-Dade County Board of County Commissioners at its Second Public Budget Hearing held on September 22, 2011, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 4th day of October, A.D., 2011.

HARVEY RUVIN, Clerk
Board of County Commissioners
Miami-Dade County, Florida



By: *Jana C. King*
Deputy Clerk

Board of County Commissioners
Miami-Dade County, Florida

Approved _____ Mayor
Veto _____
Override _____

Amended
Agenda Item B

ORDINANCE NO. 11-70

ORDINANCE APPROVING AND ADOPTING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2011-12 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; AUTHORIZING THE COUNTY MAYOR OR HIS DESIGNEE TO EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING PROVISIONS OF SECTION 2-1799(e) OF THE CODE OF MIAMI-DADE COUNTY RELATED TO THE DISPOSITION OF UNEXPENDED COMMISSION DISTRICT AND MAYORAL OFFICE BUDGETS; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS CHAPTERS OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, AND CREATING SECTION 1-4.3 OF THE CODE OF MIAMI-DADE COUNTY FLORIDA TO CONFORM THE CODE, APPLICABLE IMPLEMENTING ORDERS AND OTHER LEGISLATIVE ENACTMENTS TO THE COUNTY'S FISCAL YEAR 2011-12 ADOPTED BUDGET AS IT RELATES TO VARIOUS ADMINISTRATIVE DEPARTMENTS AND DELEGATIONS OF COMMISSION AUTHORITY, POWER, AND RESPONSIBILITY ASSOCIATED THEREWITH; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; AND PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2011-12 Miami-Dade County Countywide Budget Ordinance."

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2011. Said proposed budget document as submitted to the Board of

County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this Ordinance; (b) the changes contained in the September 8, 2011 memorandum entitled "Information for First Budget Hearing – FY 2011-12 Proposed Budget," except those provisions relating to the reorganization of the County's administrative departments; and (c) the changes contained in the September 22, 2011 memorandum entitled "Information for the Second Hearing – FY 2011-12 Proposed Budget" including, but not limited to, the Mayor's proposed adjusted reorganization plan as set forth in Attachment A to such memorandum, with the exception of (i) the funding, related appropriation and nine positions of the Office of Human Rights and Fair Employment Practice, which shall remain funded as a separate department under the Mayor, (ii) the transfer of \$620,000, which was identified as additional FY 2010-11 carryover from the Mayor's office, to an unrestricted reserve with funding from such reserve to be allocated by the Board; and (iii) the transfer of \$556,000 from the Wage Adjustment, FRS, Separation and Energy Reserve to the divisions under the Board of County Commissioners fund which are administered by the Office of the Chair.

Section 3. The Countywide General Fund budget, including the five-year financial plan contained therein, is hereby approved and adopted, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes, and Ordinance No. 07-45, as amended. The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the

departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. The provisions of Section 2-1799(e) of the Code of Miami-Dade County, Florida, requiring that unexpended funds in Commission district and Mayoral office budgets be designated as reserves at the end of the fiscal year in which the funds were unexpended and added to the respective Commission district and Mayoral office budget in the following fiscal year, are waived to permit the use of funds unexpended as of September 30, 2011 from each of the

Commission District and Mayoral office budgets as Fiscal Year 2010-11 General Fund carryover revenue for appropriation to the Fiscal Year 2011-12 Adopted Budget as approved by the Board.

Section 8. The provisions of Section 2-1799(a)5 of the Code of Miami-Dade County, Florida, shall be tolled for FY 2011-12 to extend the time period by when the size of emergency contingency reserve is equivalent to seven percent of the total countywide general fund budget for one year.

Section 9. All Implementing Orders, as amended hereby, and other actions of the Board setting fees and charges, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 10. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 11. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 12. Section 1-4.3 of the Code of Miami-Dade County, Florida, is hereby created to read as follows: ¹

>>Section 1-4.3. Reorganization of County Administrative Departments

(a) The powers, functions and responsibilities of the Enterprise Technology Services Department provided in all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County ("Legislative Enactments") are hereby transferred to the Information Technology Department. All references in Legislative Enactments relating to

¹ Words stricken through and/or [[double bracketed]] shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. The remaining provisions are now in effect and remain unchanged.

the Enterprise Technology Services Department shall be deemed to be references to the Information Technology Department. All delegations of Commission authority, power and responsibility to the Director of the Enterprise Technology Services Department shall be deemed to be a delegation to the Director of the Information Technology Department or, at the County Mayor's discretion, to the County Mayor's designee.

(b) The powers, functions and responsibilities of the Government Information Center provided in Legislative Enactments are hereby transferred to the Department of Community Information and Outreach. All references in Legislative Enactments relating to the Government Information Center shall be deemed to be references to the Department of Community Information and Outreach. All delegations of Commission authority, power and responsibility to the Director of the Government Information Center shall be deemed to be a delegation to the Director of the Department of Community Information and Outreach or, at the County Mayor's discretion, to the County Mayor's designee.

(c) The powers, functions and responsibilities of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions) and Environmental Resources Management provided in Legislative Enactments are hereby transferred to the Department of Permitting, Environment and Regulatory Affairs. All references in Legislative Enactments relating to the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those references that set forth, define or otherwise affect the zoning functions) and Environmental Resources Management shall be deemed to be references to the Department of Permitting, Environment and Regulatory Affairs. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those delegations that set forth, define or otherwise affect zoning functions) and Environmental Resources Management shall be deemed to be a delegation to the Director of the Department of Permitting, Environment

and Regulatory Affairs or, at the County Mayor's discretion, to the County Mayor's designee.

(d) The powers, functions and responsibilities of the Community Action Agency and the Department of Human Services provided in Legislative Enactments are hereby transferred to the Department of Community Action and Human Services. All references in Legislative Enactments relating to the Community Action Agency and the Department of Human Services shall be deemed to be references to the Department of Community Action and Human Services. All delegations of Commission authority, power and responsibility to the Directors of the Community Action Agency and Department of Human Services shall be deemed to be a delegation to the Director of the Department of Community Action and Human Services or, at the County Mayor's discretion, to the County Mayor's designee.

(e) The powers, functions and responsibilities of the Departments of Planning and Zoning (except for those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services provided in Legislative Enactments are hereby transferred to the Department of Sustainability, Planning and Economic Enhancement. All references in Legislative Enactments relating to the Departments of Planning and Zoning (except for those references that set forth, define or otherwise affect the zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be deemed to be references to the Department of Sustainability, Planning and Economic Enhancement. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Planning and Zoning (except for those delegations that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and

Entertainment, Sustainability and Consumer Services shall be deemed to be a delegation to the Director of the Department of Sustainability, Planning and Economic Enhancement or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Sustainability, Planning and Economic Enhancement shall hold the powers and responsibilities and possess the qualifications of the planning director as set forth in Section 5.07 of the Miami-Dade County Home Rule Charter.

(f) The powers, functions and responsibilities of the Department of Emergency Management provided in Legislative Enactments are hereby transferred to the Department of Fire Rescue. All references in Legislative Enactments relating to the Department of Emergency Management shall be deemed to be references to the Department of Fire Rescue. All delegations of Commission authority, power and responsibility to the Director of the Department of Emergency Management shall be deemed to be a delegation to the Director of the Department of Fire Rescue or, at the County Mayor's discretion, to the County Mayor's designee.

(g) The powers, functions and responsibilities of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those powers, functions and responsibilities that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those powers, functions and responsibilities that set forth, define or otherwise affect bond programs), and Human Resources provided in Legislative Enactments are hereby transferred to the Department of Internal Services. All references in Legislative Enactments relating to the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those references that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those references which set forth, define or otherwise affect bond programs), and Human Resources shall be deemed to be references to the Department of Internal Services. All delegations of Commission authority, power and responsibility to the

Directors of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those delegations which set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those delegations which set forth, define or otherwise relate to bond programs), and Human Resources shall be deemed to be a delegation to the Director of the Department of Internal Services or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Internal Services shall hold the powers and responsibilities of the personnel director as set forth in Section 5.05 of the Miami-Dade County Home Rule Charter.

(h) The powers, functions and responsibilities of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions), and Capital Improvements (only insofar those powers, functions and responsibilities set forth, define or otherwise affect bond programs) provided in Legislative Enactments are hereby transferred to the Department of Management and Budget. All references in Legislative Enactments relating to the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those references that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those references that set forth, define or otherwise affect bond programs) shall be deemed to be references to the Department of Management and Budget. All delegations of Commission authority, power and responsibility to the Director of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those delegations that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those delegations that set forth, define or otherwise affect bond programs) shall be deemed to be a delegation to the Director of the Department of Management and Budget, or at the County Mayor's discretion, to the County Mayor's designee.

(i) The powers, functions and responsibilities of the Miami-Dade Public Housing Agency, General Services Administration (only those powers, functions and responsibilities that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development provided in Legislative Enactments are hereby transferred to the Department of Miami-Dade Public Housing and Community Development. All references in Legislative Enactments relating to the Miami-Dade Public Housing Agency, General Services Administration (only those references that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be references to the Department of Miami-Dade Public Housing and Community Development. All delegations of Commission authority, power and responsibility to the Directors of the Miami-Dade Public Housing Agency, General Services Administration (only those delegations that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be a delegation to the Director of the Department of Miami-Dade Public Housing and Community Development or, at the County Mayor's discretion, to the County Mayor's designee.

(j) The powers, functions and responsibilities of the Departments of Park and Recreation and Public Works (only those powers, functions and responsibilities that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) provided in Legislative Enactments are hereby transferred to the Department of Park, Recreation and Open Spaces. All references in Legislative Enactments relating to the Departments of Park and Recreation and Public Works (only those references that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be references to the Department of Park, Recreation and Open Spaces. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Park and Recreation and Public Works (only those delegations that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be a delegation to the Director of the

Department of Park, Recreation and Open Spaces or, at the County Mayor's discretion, to the County Mayor's designee.

(k) The powers, functions and responsibilities of the Departments of Public Works and Solid Waste Management provided in Legislative Enactments are hereby transferred to the Department of Public Works and Waste Management. All references in Legislative Enactments relating to the Departments of Public Works and Solid Waste Management shall be deemed to be references to the Department of Public Works and Waste Management. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Public Works and Solid Waste Management shall be deemed to be a delegation to the Director of the Department of Public Works and Waste Management, or, at the County Mayor's discretion, to the County Mayor's designee.

(l) Any delegation made by the County Mayor pursuant to this Section shall be made in writing and shall become effective upon the filing of the delegation, or any amendment or modification thereto, with the Clerk of the Board, with a copy to the County Attorney and each Commissioner. The Clerk of the Board shall list such delegations on the agenda of the next available Commission meeting and such delegations shall be subject to disapproval by majority vote of those Commissioners present upon a motion made at such meeting.

(m) Notwithstanding any provision of a Legislative Enactment to the contrary, the qualification and requirements of any Department Director set forth in any Legislative Enactment may be satisfied by a designee of the County Mayor who shall (a) report directly to the Department Director and (b) have primary responsibility for overseeing the functions of the Department related to such qualifications. The County Mayor shall report to the Board of County Commissioners in writing which qualifications of a Department Director, if any, will be satisfied by a designee of the Mayor at the time the Mayor presents the appointment of the Department Director to the Board pursuant to Section 2.02(D) of the Miami-Dade County Home Rule Charter and Part 8.1 of the Rules of Procedure of the County Commission.<<

Section 13. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Ordinance 07-45, as amended.


Section 14. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 15. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 16. This ordinance does not contain a sunset provision.

Section 17. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Section 12 of this ordinance shall become and be made part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: ~~September~~ 23, 2011

Approved by County Attorney as
to form and legal sufficiency. 

ORD/ITEM B Adopted

COUNTYWIDE GENERAL FUND REVENUE

	Net* 2011-12 <u>Budget</u>
<u>TAXES</u>	
General Property Tax (Tax Roll: \$186,962,023,067)	\$853,434,000
Local Option Gas Tax	39,944,000
Ninth Cent Gas Tax	<u>10,230,000</u>
Subtotal	<u>\$903,608,000</u>
<u>OCCUPATIONAL LICENSES</u>	
Business Taxes	<u>\$4,550,000</u>
Subtotal	<u>\$4,550,000</u>
<u>INTERGOVERNMENTAL REVENUES</u>	
State Sales Tax	\$55,767,000
State Revenue Sharing	29,043,000
Gasoline and Motor Fuels Tax	11,946,000
Alcoholic Beverage Licenses	691,000
Secondary Roads	500,000
Race Track Revenue	500,000
State Insurance Agent License Fee	<u>464,000</u>
Subtotal	<u>\$98,911,000</u>
<u>CHARGES FOR SERVICES</u>	
Sheriff and Police Fees	\$3,167,000
Other	<u>500,000</u>
Subtotal	<u>\$3,667,000</u>
<u>INTEREST INCOME</u>	
Interest	<u>\$2,470,000</u>
Subtotal	<u>\$2,470,000</u>

COUNTYWIDE GENERAL FUND REVENUE (cont'd)

	Net* 2011-12 <u>Budget</u>
<u>OTHER</u>	
Administrative Reimbursements	\$31,401,000
Water Utility Loan	\$25,000,000
Miscellaneous	<u>4,191,000</u>
Subtotal	<u>\$60,592,000</u>
<u>CASH CARRYOVER</u>	
Cash Carryover	<u>\$96,100,000</u>
Subtotal	<u>\$96,100,000</u>
Total	<u>\$1,169,898,000</u>

* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

COUNTYWIDE GENERAL FUND EXPENDITURES *

	2011-12 Budget
Office of the Mayor	\$ 4,268,000
Board of County Commissioners (BCC)	12,295,000
County Attorney	11,780,000
Animal Services	1,339,000
Clerk of Court	2,702,000
Corrections and Rehabilitation	271,537,000
Miami-Dade Fire Rescue	24,785,000
Judicial Administration	20,293,000
Juvenile Services	6,689,000
Legal Aid	1,588,000
Medical Examiner	8,625,000
Miami-Dade Police	135,929,000
Non-departmental - Public Safety	16,188,000
Transit	156,707,000
Non-departmental - Transportation	278,000
Cultural Affairs	7,712,000
Park and Recreation	37,432,000
Non-departmental - Recreation and Culture	2,171,000
Public Works and Waste Management	18,273,000
Non-departmental - Neighborhood and Infrastructure	417,000
Community Action and Human Services	32,052,000
Public Health Trust	133,362,000
Non-departmental - Health and Human Services	24,049,000
Sustainability, Planning, and Economic Enhancement	3,003,000
Public Housing and Community Development	100,000
Miami-Dade Economic Advocacy Trust	588,000
Non-departmental - Economic Development	38,165,000
Audit and Management Services	2,316,000
Commission on Ethics and Public Trust	1,707,000
Elections	23,777,000
Information Technology Department	20,733,000
Human Rights and Fair Employment Practices	558,000
Internal Services Department	43,932,000
Community Information and Outreach	7,043,000
Inspector General	568,000
Property Appraisal	31,638,000
Management and Budget	5,351,000
Non-departmental - General Government	59,943,000
Total	\$ <u>1,169,893,000</u>

**Schedule incorporates first and second change memo recommendations, including but not limited to, the elimination of the car allowance and technical adjustments.*

Approved _____ Mayor
Veto _____
Override _____

Agenda Item C

ORDINANCE NO. 11-71

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE UNINCORPORATED MUNICIPAL SERVICE AREA MILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the millage fixed and determined by the Board of County Commissioners as necessary to be levied in order to raise the amounts required by the Unincorporated Municipal Service Area (UMSA) budget is hereby ratified, confirmed and approved in every particular, and the total millage for UMSA purposes is fixed at 2.0083 mills on the dollar of taxable value of all property within the Unincorporated Municipal Service Area in Miami-Dade County, Florida, for the 2011-12 fiscal year. This millage is 12.95 percent below the state-defined rolled-back rate computed pursuant to Section 200.065(1), Florida Statutes.


Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED:

Approved by County Attorney  as
to form and legal sufficiency.

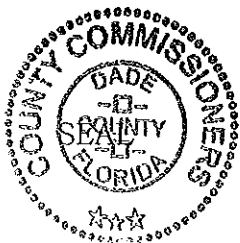
ORD/ITEM C Adopted

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance No. 11-71 which was adopted by the Miami-Dade County Board of County Commissioners at its Second Public Budget Hearing held on September 22, 2011, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 4th day of October, A.D., 2011.

HARVEY RUVIN, Clerk
Board of County Commissioners
Miami-Dade County, Florida



By: *Tara C. Keef*
Deputy Clerk

Board of County Commissioners
Miami-Dade County, Florida

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

Approved _____ Mayor
Veto _____
Override _____

Amended
Agenda Item D

ORDINANCE NO. 11-72

ORDINANCE APPROVING AND ADOPTING THE UNINCORPORATED MUNICIPAL SERVICE AREA FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011, AND ENDING SEPTEMBER 30, 2012; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2011-12 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE COUNTY MAYOR OR HIS DESIGNEE TO EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING PROVISIONS OF SECTION 2-1799(e) OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA RELATED TO THE DISPOSITION OF UNEXPENDED COMMISSION DISTRICT AND MAYORAL OFFICE BUDGETS; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS CHAPTERS OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, AND CREATING SECTION 1-4.3 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, TO CONFORM THE CODE, APPLICABLE IMPLEMENTING ORDERS AND OTHER LEGISLATIVE ENACTMENTS TO THE COUNTY'S FISCAL YEAR 2011-12 ADOPTED BUDGET AS IT RELATES TO VARIOUS ADMINISTRATIVE DEPARTMENTS AND DELEGATIONS OF COMMISSION AUTHORITY, POWER, AND RESPONSIBILITY ASSOCIATED THEREWITH; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2011-12 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2011. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this Ordinance; (b) the changes contained in the September 8, 2011 memorandum entitled "Information for First Budget Hearing – FY 2011-12 Proposed Budget," except those provisions relating to the reorganization of the County's administrative departments; and (c) the changes contained in the September 22, 2011 memorandum entitled "Information for the Second Hearing – FY 2011-12 Proposed Budget" including, but not limited to the Mayor's proposed adjusted reorganization plan as set forth in Attachment A to such memorandum, with the exception of (i) the funding, related appropriation and nine positions of the Office of Human Rights and Fair Employment Practice, which shall remain funded as a separate department under the Mayor; (ii) the transfer of \$230,000, which was identified as additional FY 2010-11 carryover from the Mayor's office, to an unrestricted reserve with funding from such reserve to be allocated by the Board; and (iii) the transfer of \$205,000 from the Wage Adjustment, FRS, Separation and Energy Reserve to the divisions under the Board of County Commissioners fund, which are administered by the Office of the Chair.

Section 3. The Unincorporated Municipal Service Area budget, including the five-year financial plan contained therein, is hereby approved and adopted, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of

vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes and Ordinance No. 07-45, as amended. The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. The provisions of Section 2-1799(e) of the Code of Miami-Dade County, Florida, requiring that unexpended funds in Commission district and Mayoral office budgets be designated as reserves at the end of the fiscal year in which the funds were unexpended and added to the respective Commission district and Mayoral office budget in the following fiscal year, are waived to permit the use of funds unexpended as of September 30, 2011 from each of the Commission District and Mayoral office budgets as Fiscal Year 2010-11 General Fund carryover revenue for appropriation to the Fiscal Year 2011-12 Adopted Budget as approved by the Board.

Section 8. All Implementing Orders, as amended hereby, and other actions of the Board setting fees and charges as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 9. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 10. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 11.Section 1-4.3 of the Code of Miami-Dade County, Florida, is hereby created to read as follows: ¹

>>Section 1-4.3. Reorganization of County Administrative Departments

(a) The powers, functions and responsibilities of the Enterprise Technology Services Department provided in all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County ("Legislative Enactments") are hereby transferred to the Information Technology Department. All references in Legislative Enactments relating to the Enterprise Technology Services Department shall be deemed to be references to the Information Technology Department. All delegations of Commission authority, power and responsibility to the Director of the Enterprise Technology Services Department shall be deemed to be a delegation to the Director of the Information Technology Department or, at the County Mayor's discretion, to the County Mayor's designee.

(b) The powers, functions and responsibilities of the Government Information Center provided in Legislative Enactments are hereby transferred to the Department of Community Information and Outreach. All references in Legislative Enactments relating to the Government Information Center shall be deemed to be references to the Department of Community Information and Outreach. All delegations of Commission authority, power and responsibility to the Director of the Government Information Center shall be deemed to be a delegation to the Director of the Department of Community Information and Outreach or, at the County Mayor's discretion, to the County Mayor's designee.

(c) The powers, functions and responsibilities of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those powers, functions and

¹ Words stricken through and/or [[double bracketed]] shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. The remaining provisions are now in effect and remain unchanged.

responsibilities that set forth, define or otherwise affect zoning functions) and Environmental Resources Management provided in Legislative Enactments are hereby transferred to the Department of Permitting, Environment and Regulatory Affairs. All references in Legislative Enactments relating to the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those references that set forth, define or otherwise affect the zoning functions) and Environmental Resources Management shall be deemed to be references to the Department of Permitting, Environment and Regulatory Affairs. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those delegations that set forth, define or otherwise affect zoning functions) and Environmental Resources Management shall be deemed to be a delegation to the Director of the Department of Permitting, Environment and Regulatory Affairs or, at the County Mayor's discretion, to the County Mayor's designee.

(d) The powers, functions and responsibilities of the Community Action Agency and the Department of Human Services provided in Legislative Enactments are hereby transferred to the Department of Community Action and Human Services. All references in Legislative Enactments relating to the Community Action Agency and the Department of Human Services shall be deemed to be references to the Department of Community Action and Human Services. All delegations of Commission authority, power and responsibility to the Directors of the Community Action Agency and Department of Human Services shall be deemed to be a delegation to the Director of the Department of Community Action and Human Services or, at the County Mayor's discretion, to the County Mayor's designee.

(e) The powers, functions and responsibilities of the Departments of Planning and Zoning (except for those powers, functions and responsibilities that set forth, define or

otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services provided in Legislative Enactments are hereby transferred to the Department of Sustainability, Planning and Economic Enhancement. All references in Legislative Enactments relating to the Departments of Planning and Zoning (except for those references that set forth, define or otherwise affect the zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be deemed to be references to the Department of Sustainability, Planning and Economic Enhancement. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Planning and Zoning (except for those delegations that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be deemed to be a delegation to the Director of the Department of Sustainability, Planning and Economic Enhancement or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Sustainability, Planning and Economic Enhancement shall hold the powers and responsibilities and possess the qualifications of the planning director as set forth in Section 5.07 of the Miami-Dade County Home Rule Charter.

(f) The powers, functions and responsibilities of the Department of Emergency Management provided in Legislative Enactments are hereby transferred to the Department of Fire Rescue. All references in Legislative Enactments relating to the Department of Emergency Management shall be deemed to be references to the Department of Fire Rescue. All delegations of Commission authority, power and

responsibility to the Director of the Department of Emergency Management shall be deemed to be a delegation to the Director of the Department of Fire Rescue or, at the County Mayor's discretion, to the County Mayor's designee.

(g) The powers, functions and responsibilities of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those powers, functions and responsibilities that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those powers, functions and responsibilities that set forth, define or otherwise affect bond programs), and Human Resources provided in Legislative Enactments are hereby transferred to the Department of Internal Services. All references in Legislative Enactments relating to the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those references that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those references which set forth, define or otherwise affect bond programs), and Human Resources shall be deemed to be references to the Department of Internal Services. All delegations of Commission authority, power and responsibility to the Directors of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those delegations which set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those delegations which set forth, define or otherwise relate to bond programs), and Human Resources shall be deemed to be a delegation to the Director of the Department of Internal Services or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Internal Services shall hold the powers and responsibilities of the personnel director as set forth in Section 5.05 of the Miami-Dade County Home Rule Charter.

(h) The powers, functions and responsibilities of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions), and Capital Improvements (only insofar those powers, functions and responsibilities set forth, define or otherwise affect bond programs) provided in Legislative Enactments are hereby transferred to the Department of Management and Budget. All references in Legislative Enactments relating to the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those references that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those references that set forth, define or otherwise affect bond programs) shall be deemed to be references to the Department of Management and Budget. All delegations of Commission authority, power and responsibility to the Director of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those delegations that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those delegations that set forth, define or otherwise affect bond programs) shall be deemed to be a delegation to the Director of the Department of Management and Budget, or at the County Mayor's discretion, to the County Mayor's designee.

(i) The powers, functions and responsibilities of the Miami-Dade Public Housing Agency, General Services Administration (only those powers, functions and responsibilities that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development provided in Legislative Enactments are hereby transferred to the Department of Miami-Dade Public Housing and Community Development. All references in Legislative Enactments relating to the Miami-Dade Public Housing Agency, General Services Administration (only those references that set

forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be references to the Department of Miami-Dade Public Housing and Community Development. All delegations of Commission authority, power and responsibility to the Directors of the Miami-Dade Public Housing Agency, General Services Administration (only those delegations that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be a delegation to the Director of the Department of Miami-Dade Public Housing and Community Development or, at the County Mayor's discretion, to the County Mayor's designee.

(j) The powers, functions and responsibilities of the Departments of Park and Recreation and Public Works (only those powers, functions and responsibilities that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) provided in Legislative Enactments are hereby transferred to the Department of Park, Recreation and Open Spaces. All references in Legislative Enactments relating to the Departments of Park and Recreation and Public Works (only those references that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be references to the Department of Park, Recreation and Open Spaces. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Park and Recreation and Public Works (only those delegations that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be a delegation to the Director of the Department of Park, Recreation and Open Spaces or, at the County Mayor's discretion, to the County Mayor's designee.

(k) The powers, functions and responsibilities of the Departments of Public Works and Solid Waste Management provided in Legislative Enactments are hereby transferred to the Department of Public Works and Waste Management. All references

in Legislative Enactments relating to the Departments of Public Works and Solid Waste Management shall be deemed to be references to the Department of Public Works and Waste Management. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Public Works and Solid Waste Management shall be deemed to be a delegation to the Director of the Department of Public Works and Waste Management, or, at the County Mayor's discretion, to the County Mayor's designee.

(l) Any delegation made by the County Mayor pursuant to this Section shall be made in writing and shall become effective upon the filing of the delegation, or any amendment or modification thereto, with the Clerk of the Board, with a copy to the County Attorney and each Commissioner. The Clerk of the Board shall list such delegations on the agenda of the next available Commission meeting and such delegations shall be subject to disapproval by majority vote of those Commissioners present upon a motion made at such meeting.

(m) Notwithstanding any provision of a Legislative Enactment to the contrary, the qualification and requirements of any Department Director set forth in any Legislative Enactment may be satisfied by a designee of the County Mayor who shall (a) report directly to the Department Director and (b) have primary responsibility for overseeing the functions of the Department related to such qualifications. The County Mayor shall report to the Board of County Commissioners in writing which qualifications of a Department Director, if any, will be satisfied by a designee of the Mayor at the time the Mayor presents the appointment of the Department Director to the Board pursuant to Section 2.02(D) of the Miami-Dade County Home Rule Charter and Part 8.1 of the Rules of Procedure of the County Commission.<<

Section 12. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from

the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 13. Unless otherwise prohibited by law, this ordinance shall supersede all provisions of prior ordinances and resolutions in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Ordinance 07-45, as amended.


Section 14. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 15. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 16. This ordinance does not contain a sunset provision.

Section 17. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Section 11 of this Ordinance shall become and be made part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: September 23, 2011

Approved by County Attorney as
to form and legal sufficiency. 

ORD/ITEM D Adopted

**UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE**

	<u>NET*</u> <u>2011-12</u> <u>BUDGET</u>
<u>TAXES</u>	
General Property Tax (Tax Roll: \$54,761,862,599)	\$104,479,000
Utility Tax	71,605,000
Communications Services Tax	41,760,000
Franchise Tax	<u>35,352,000</u>
Subtotal	<u>\$253,196,000</u>
 <u>OCCUPATIONAL LICENSES</u>	
Business Taxes	<u>\$1,950,000</u>
Subtotal	<u>\$1,950,000</u>
 <u>INTERGOVERNMENTAL REVENUES</u>	
State Sales Tax	\$64,691,000
State Revenue Sharing	48,210,000
Alcoholic Beverage Licenses	<u>255,000</u>
Subtotal	<u>\$113,156,000</u>
 <u>CHARGES FOR SERVICES</u>	
Sheriff and Police Fees	<u>\$1,172,000</u>
Subtotal	<u>\$1,172,000</u>
 <u>INTEREST INCOME</u>	
Interest	<u>\$618,000</u>
Subtotal	<u>\$618,000</u>

**UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE (cont'd)**

	NET* 2011-12 <u>BUDGET</u>
<u>OTHER</u>	
Administrative Reimbursements	\$11,312,000
Miscellaneous	<u>1,707,000</u>
Subtotal	<u>\$13,019,000</u>
 <u>CASH CARRYOVER</u>	
Cash Carryover	<u>\$14,142,000</u>
Subtotal	<u>\$14,142,000</u>
Total	<u>\$397,253,000</u>

*All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

**UNINCORPORATED MUNICIPAL SERVICE AREA*
EXPENDITURES**

	2011-12 <u>Budget</u>
Office of the Mayor	\$1,578,000
Board of County Commissioners (BCC)	4,546,000
County Attorney	4,358,000
Miami-Dade Police	302,400,000
Non-departmental – Public Safety	1,936,000
Cultural Affairs	513,000
Park and Recreation	15,349,000
Non-departmental - Recreation and Culture	119,000
Permitting, Environment, and Regulatory Affairs	656,000
Public Works and Waste Management	5,409,000
Non-departmental – Neighborhood and Infrastructure	806,000
Non-departmental - Health and Human Services	59,000
Sustainability, Planning, and Economic Enhancement	1,508,000
Non-departmental - Economic Development	317,000
Audit and Management Services	856,000
Information Technology Services	7,669,000
Human Rights and Fair Employment Practices	207,000
Internal Services Department	16,250,000
Community Information and Outreach	2,465,000
Management and Budget	1,229,000
Non-departmental - General Government	29,023,000
Total	<u>397,253,000</u>

* *Schedule incorporates first and second change memo recommendations, including but not limited to, the elimination of the car allowance and technical adjustments.*

Approved _____ Mayor
Veto _____
Override _____

Agenda Item E

ORDINANCE NO. 11-73

ORDINANCE APPROVING, ADOPTING AND RATIFYING FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 ENDING SEPTEMBER 30, 2012 MILLAGE FOR COUNTYWIDE BONDED DEBT SERVICE, MILLAGE FOR MIAMI-DADE FIRE AND RESCUE SERVICE DISTRICT BONDED DEBT SERVICE, MILLAGE FOR MIAMI-DADE LIBRARY SYSTEM OPERATING PURPOSES AND MILLAGE FOR MIAMI-DADE FIRE RESCUE SERVICE DISTRICT OPERATING PURPOSES; LEVYING ALL TAXES SO PROVIDED; RECOGNIZING AND CONTINUING THE MIAMI-DADE LIBRARY SYSTEM; PROVIDING SEVERABILITY; AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the millages fixed and determined by the Board of County Commissioners as necessary to be levied in order to raise the amounts required by Countywide bonded debt service and the Miami-Dade Fire and Rescue Service District bonded debt service are hereby ratified, confirmed and approved in every particular. The total millage for all Countywide bonded debt service purposes for the 2011-12 fiscal year is fixed at 0.285 mills on the dollar of taxable value of all property in Miami-Dade County, Florida. The total millage for all Miami-Dade Fire and Rescue Service District bonded debt service purposes for the 2011-12 fiscal year is fixed at 0.0131 mills on the dollar of taxable value for all property in the Miami-Dade Fire and Rescue Service District of Miami-Dade County, Florida.

Section 2. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the millage fixed and determined by the Board of County Commissioners as necessary to be levied in order to raise the amounts required by the Miami-

Dade Library System is hereby ratified, confirmed and approved in every particular. The total millage for the Miami-Dade Library System for operating purposes for the 2011-12 fiscal year is fixed at 0.1795 mills on the dollar of taxable value of all property in the Miami-Dade Library System district. This millage is 35.87 percent below the state-defined rolled-back rate computed pursuant to Section 200.065(1), Florida Statutes. The Library System consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura	Indian Creek Village	Opa-Locka
Biscayne Park	Islandia	Palmetto Bay
Coral Gables	Key Biscayne	Pinecrest
Cutler Bay	Medley	South Miami
Doral	Miami	Sunny Isles Beach
El Portal	Miami Beach	Sweetwater
Florida City	Miami Gardens	Virginia Gardens
Golden Beach	Miami Lakes	West Miami
Hialeah Gardens	North Bay Village	
Homestead	Miami Springs	

Section 3. In compliance with the provisions of the Home Rule Charter and Chapter 200, Florida Statutes, as amended, the millage fixed and determined by the Board of County Commissioners as necessary to be levied in order to raise the amounts required by the Miami-Dade Fire and Rescue Service District is hereby ratified, confirmed and approved in every particular. The total millage for the Miami-Dade Fire and Rescue Service District for operating purposes for the 2011-12 fiscal year is fixed at 2.4496 mills on the dollar of taxable value of all property within said district. This millage is 4.43 percent below the state-defined rolled-back rate computed pursuant to Section 200.065(1), Florida Statutes. The Miami-Dade Fire and Rescue District consists of the unincorporated area of Miami-Dade County and all municipalities except Miami, Miami Beach, Coral Gables, Hialeah and Key Biscayne.

Section 4. All taxes hereinabove described are hereby levied.


Section 5. The Miami-Dade Library System is hereby recognized and continued. All county funds for this district are provided by general taxes and other revenues levied and collected only within the district as provided in Section 1.01A(11) of the Home Rule Charter.

Section 6. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 7. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board.

Section 8. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED:

Approved by County Attorney  to form and legal sufficiency.

ORD/ITEM E Adopted

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said County, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance No. 11-73 which was adopted by the Miami-Dade County Board of County Commissioners at its Second Public Budget Hearing held on September 22, 2011, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 4th day of October, A.D., 2011.

HARVEY RUVIN, Clerk
Board of County Commissioners
Miami-Dade County, Florida



By: *Tara C. Kiaz*
Deputy Clerk

Board of County Commissioners
Miami-Dade County, Florida

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

Approved _____ Mayor
Veto _____
Override _____

Amended
Agenda Item F

ORDINANCE NO. 11-74

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT RATES AND BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011, AND ENDING SEPTEMBER 30, 2012; PROVIDING A SHORT TITLE; INCORPORATING THE FY FISCAL YEAR 2011-12 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND IMPLEMENTING ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES; APPROVING THE FY 2011-12 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING THE COUNTY MAYOR OR DESIGNEE TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING THE YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF LOCAL BUSINESS TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING THE COUNTY MAYOR OR HIS DESIGNEE TO EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING THE MUNICIPAL SERVICES TRUST FUND; AMENDING VARIOUS CHAPTERS OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, AND CREATING SECTION 1-4.3 OF THE CODE OF MIAMI-DADE COUNTY FLORIDA TO CONFORM THE CODE, APPLICABLE IMPLEMENTING ORDERS AND OTHER LEGISLATIVE ENACTMENTS TO THE COUNTY'S FISCAL YEAR 2011-12 ADOPTED BUDGET AS IT RELATES TO VARIOUS ADMINISTRATIVE DEPARTMENTS AND DELEGATIONS OF COMMISSION AUTHORITY, POWER, AND RESPONSIBILITY ASSOCIATED THEREWITH; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE
COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2011-12 Miami-Dade County Self-Supporting Budget Ordinance."

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2011. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this Ordinance; (b) the changes contained in the September 8, 2011 memorandum entitled "Information for First Budget Hearing – FY 2011-12 Proposed Budget," except those provisions relating to the reorganization of the County's administrative departments; and (c) the changes contained in the September 22, 2011 memorandum entitled "Information for the Second Hearing – FY 2011-12 Proposed Budget" including, but not limited to, the Mayor's proposed adjusted reorganization plan as set forth in Attachment A to such memorandum, with the exception of the funding, related appropriation and nine positions of the Office of Human Rights and Fair Employment Practice, which shall remain funded as a separate department under the Mayor.

Section 3. The budget proposed, including the five-year financial plan contained therein, is hereby approved and adopted, including the budgets for Special Assessment Districts, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to

time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes, and Ordinance No. 07-45, as amended. The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. Section 1-4.3 of the Code of Miami-Dade County, Florida, is hereby created to read as follows: ¹

>>Section 1-4.3. Reorganization of County Administrative Departments

(a) The powers, functions and responsibilities of the Enterprise Technology Services Department provided in all enactments of this Board including, but not limited to,

¹ Words stricken through and/or [[double bracketed]] shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. The remaining provisions are now in effect and remain unchanged.

ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County ("Legislative Enactments") are hereby transferred to the Information Technology Department. All references in Legislative Enactments relating to the Enterprise Technology Services Department shall be deemed to be references to the Information Technology Department. All delegations of Commission authority, power and responsibility to the Director of the Enterprise Technology Services Department shall be deemed to be a delegation to the Director of the Information Technology Department or, at the County Mayor's discretion, to the County Mayor's designee.

(b) The powers, functions and responsibilities of the Government Information Center provided in Legislative Enactments are hereby transferred to the Department of Community Information and Outreach. All references in Legislative Enactments relating to the Government Information Center shall be deemed to be references to the Department of Community Information and Outreach. All delegations of Commission authority, power and responsibility to the Director of the Government Information Center shall be deemed to be a delegation to the Director of the Department of Community Information and Outreach or, at the County Mayor's discretion, to the County Mayor's designee.

(c) The powers, functions and responsibilities of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions) and Environmental Resources Management provided in Legislative Enactments are hereby transferred to the Department of Permitting, Environment and Regulatory Affairs. All references in Legislative Enactments relating to the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those references that set forth, define or otherwise affect the zoning functions) and Environmental Resources Management shall be deemed to be references to the Department of Permitting, Environment and Regulatory Affairs. All delegations of Commission authority, power

and responsibility to the Directors of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those delegations that set forth, define or otherwise affect zoning functions) and Environmental Resources Management shall be deemed to be a delegation to the Director of the Department of Permitting, Environment and Regulatory Affairs or, at the County Mayor's discretion, to the County Mayor's designee.

(d) The powers, functions and responsibilities of the Community Action Agency and the Department of Human Services provided in Legislative Enactments are hereby transferred to the Department of Community Action and Human Services. All references in Legislative Enactments relating to the Community Action Agency and the Department of Human Services shall be deemed to be references to the Department of Community Action and Human Services. All delegations of Commission authority, power and responsibility to the Directors of the Community Action Agency and Department of Human Services shall be deemed to be a delegation to the Director of the Department of Community Action and Human Services or, at the County Mayor's discretion, to the County Mayor's designee.

(e) The powers, functions and responsibilities of the Departments of Planning and Zoning (except for those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services provided in Legislative Enactments are hereby transferred to the Department of Sustainability, Planning and Economic Enhancement. All references in Legislative Enactments relating to the Departments of Planning and Zoning (except for those references that set forth, define or otherwise affect the zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be

deemed to be references to the Department of Sustainability, Planning and Economic Enhancement. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Planning and Zoning (except for those delegations that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be deemed to be a delegation to the Director of the Department of Sustainability, Planning and Economic Enhancement or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Sustainability, Planning and Economic Enhancement shall hold the powers and responsibilities and possess the qualifications of the planning director as set forth in Section 5.07 of the Miami-Dade County Home Rule Charter.

(f) The powers, functions and responsibilities of the Department of Emergency Management provided in Legislative Enactments are hereby transferred to the Department of Fire Rescue. All references in Legislative Enactments relating to the Department of Emergency Management shall be deemed to be references to the Department of Fire Rescue. All delegations of Commission authority, power and responsibility to the Director of the Department of Emergency Management shall be deemed to be a delegation to the Director of the Department of Fire Rescue or, at the County Mayor's discretion, to the County Mayor's designee.

(g) The powers, functions and responsibilities of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those powers, functions and responsibilities that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those powers, functions and responsibilities that set forth, define or otherwise affect bond programs), and Human Resources provided in Legislative Enactments are hereby transferred to the Department of Internal Services. All references in Legislative

Enactments relating to the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those references that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those references which set forth, define or otherwise affect bond programs), and Human Resources shall be deemed to be references to the Department of Internal Services. All delegations of Commission authority, power and responsibility to the Directors of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those delegations which set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those delegations which set forth, define or otherwise relate to bond programs), and Human Resources shall be deemed to be a delegation to the Director of the Department of Internal Services or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Internal Services shall hold the powers and responsibilities of the personnel director as set forth in Section 5.05 of the Miami-Dade County Home Rule Charter.

(h) The powers, functions and responsibilities of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions), and Capital Improvements (only insofar those powers, functions and responsibilities set forth, define or otherwise affect bond programs) provided in Legislative Enactments are hereby transferred to the Department of Management and Budget. All references in Legislative Enactments relating to the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those references that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those references that set forth, define or otherwise affect bond programs) shall be deemed to

be references to the Department of Management and Budget. All delegations of Commission authority, power and responsibility to the Director of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those delegations that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those delegations that set forth, define or otherwise affect bond programs) shall be deemed to be a delegation to the Director of the Department of Management and Budget, or at the County Mayor's discretion, to the County Mayor's designee.

(i) The powers, functions and responsibilities of the Miami-Dade Public Housing Agency, General Services Administration (only those powers, functions and responsibilities that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development provided in Legislative Enactments are hereby transferred to the Department of Miami-Dade Public Housing and Community Development. All references in Legislative Enactments relating to the Miami-Dade Public Housing Agency, General Services Administration (only those references that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be references to the Department of Miami-Dade Public Housing and Community Development. All delegations of Commission authority, power and responsibility to the Directors of the Miami-Dade Public Housing Agency, General Services Administration (only those delegations that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be a delegation to the Director of the Department of Miami-Dade Public Housing and Community Development or, at the County Mayor's discretion, to the County Mayor's designee.

(j) The powers, functions and responsibilities of the Departments of Park and Recreation and Public Works (only those powers, functions and responsibilities that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management

functions) provided in Legislative Enactments are hereby transferred to the Department of Park, Recreation and Open Spaces. All references in Legislative Enactments relating to the Departments of Park and Recreation and Public Works (only those references that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be references to the Department of Park, Recreation and Open Spaces. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Park and Recreation and Public Works (only those delegations that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be a delegation to the Director of the Department of Park, Recreation and Open Spaces or, at the County Mayor's discretion, to the County Mayor's designee.

(k) The powers, functions and responsibilities of the Departments of Public Works and Solid Waste Management provided in Legislative Enactments are hereby transferred to the Department of Public Works and Waste Management. All references in Legislative Enactments relating to the Departments of Public Works and Solid Waste Management shall be deemed to be references to the Department of Public Works and Waste Management. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Public Works and Solid Waste Management shall be deemed to be a delegation to the Director of the Department of Public Works and Waste Management, or, at the County Mayor's discretion, to the County Mayor's designee.

(l) Any delegation made by the County Mayor pursuant to this Section shall be made in writing and shall become effective upon the filing of the delegation, or any amendment or modification thereto, with the Clerk of the Board, with a copy to the County Attorney and each Commissioner. The Clerk of the Board shall list such delegations on the agenda of the next available Commission meeting and such

delegations shall be subject to disapproval by majority vote of those Commissioners present upon a motion made at such meeting.

(m) Notwithstanding any provision of a Legislative Enactment to the contrary, the qualification and requirements of any Department Director set forth in any Legislative Enactment may be satisfied by a designee of the County Mayor who shall (a) report directly to the Department Director and (b) have primary responsibility for overseeing the functions of the Department related to such qualifications. The County Mayor shall report to the Board of County Commissioners in writing which qualifications of a Department Director, if any, will be satisfied by a designee of the Mayor at the time the Mayor presents the appointment of the Department Director to the Board pursuant to Section 2.02(D) of the Miami-Dade County Home Rule Charter and Part 8.1 of the Rules of Procedure of the County Commission.<<

Section 7. All Implementing Orders, as amended hereby, and other actions of the Board setting fees and charges, as well as all fees consistent with appropriations adopted herein, are hereby ratified, confirmed and approved; and may be subsequently amended by Board action during the fiscal year.

Section 8. The revised Implementing Order setting the Miami-Dade Port of Miami rates, fees and charges as reflected in attachment A is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 9. The revised Implementing Order setting Animal Services Department fees as reflected in attachment B is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 10. The revised Implementing Order setting Waste Management rates, fees, and charges as reflected in attachment C is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 11. The revised Implementing Order setting Water and Sewer Department rates, fees, and charges as reflected in attachment D is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 12. The revised Implementing Order setting planning services fees and zoning services fees, including fees associated with Historic Preservation, as reflected in attachment E is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 13. The revised Implementing Order setting Vizcaya Museum and Gardens fees and charges as reflected in attachment F is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 14. The revised summary setting the Aviation Department rates, fees and charges as reflected in attachment G is made part hereof and these rates, fees and charges may be subsequently amended by Board action during the fiscal year.

Section 15. The revised schedule of Miami-Dade Fire Rescue Emergency Medical Services rates as reflected in attachment H is approved and is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 16. The revised Implementing Order setting Office of Management and Budget fees and charges for services related to annexation and incorporation as reflected in attachment I is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 17. The revised Implementing Order setting Community Action Agency and Human Services Department fees and charges as reflected in attachment J is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 18. The revised annual Special Taxing District rates as reflected in attachment K are approved and made a part hereof. These rates for the referenced Special Taxing Districts are hereby levied.

Section 19. The pay rates set forth in the FY 2011-12 Pay Plan are hereby approved.

Section 20. All allocations and reallocations of bond proceeds and interest earnings included in the 2011-12 Proposed Capital Budget and Multi-Year Capital Plan, as may be amended, are hereby authorized.

Section 21. The County Mayor, or whomever he shall so designate, is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 22. The Finance Director is hereby authorized to establish and to receive and expend funds up to amounts received without specific appropriation pursuant to Section 5.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board of County Commissioners during the 2011-12 fiscal year.

Section 23. The Finance Director is hereby authorized to make payment of local business tax surcharge revenues for FY 2011-12 to the Miami-Dade County Beacon Council, Inc., in accordance with state law and Resolution No. 1066-88 which authorizes the agreement between Miami-Dade County and the Beacon Council.

Section 24. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 25. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 26. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the District Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 27. Payment by a municipality to the Municipal Services Trust Fund shall be used for services which provide benefits to the municipality or the residents thereof.

Section 28. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Ordinance 07-45, as amended.

Section 29. The County Mayor or his/her designee is hereby authorized to execute an amendment to the Operating Management Agreement with the Performing Arts Center Trust, Inc. to effectuate the amended payment plan attached to the September 8, 2011 memorandum entitled "Information for First Budget Hearing – FY 2011-12 Proposed Budget" in the form approved by the County Attorney.

Section 30. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 31. Section 2 of Resolution No. R-954-10, Section 5 of Resolution No. R-1144-10, Section 4 of Resolution No. R-1145-10, Section 2 of Resolution No. R-28-11, Section 3 of Resolution No. R-54-11 and Section 3 of Resolution No. R-55-11, each as amended by Resolution No. R-134-11, are hereby amended to provide that the Building Better Communities General Obligation Bond Program projects referenced therein will be fully funded within the next 45 months in the amounts and fiscal years set forth in Attachment E to the September 22, 2011 memorandum entitled "Information for Second Budget Hearing – FY 2011-12 Proposed Budget." Section 2 of Resolution No. R-1133-10, as amended by Resolution No. R-134-11, is


hereby amended to provide that the Building Better Communities General Obligation Bond Program project referenced therein will be fully funded by FY 15-16 in the amounts and fiscal years set forth in Attachment E to the September 22, 2011 memorandum entitled "Information for Second Budget Hearing – FY 2011-12 Proposed Budget."

Section 32. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 33. This ordinance does not contain a sunset provision.

Section 34. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Section 6 of this Ordinance shall become and be made part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: September 23, 2011

Approved by County Attorney as
to form and legal sufficiency. 

ORD/ITEM F Adopted

COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND
(Fund GF 010, Subfund 020)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$51,392,000
Interest Earnings	<u>500,000</u>
Total	<u>\$51,892,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Countywide Emergency Contingency Reserve*	<u>\$51,892,000</u>
Total	<u>\$51,892,000</u>

*Note: \$500,000 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency preparedness in the event a disaster is declared.

FIRE RESCUE
Fire Rescue District
(Fund SF 011, Subfund 111)

<u>Revenues:</u>	<u>2011-12</u>
Property Taxes (Tax Roll: 109,960,941,000)	\$255,892,000
Carryover	8,451,000
Ground Transport Fees	28,500,000
Plans Review and Permit Fees	3,700,000
Inspection Fees	5,200,000
Other Fire Prevention Fees	1,125,000
Special Services Revenue	1,700,000
Reimbursement from Miami-Dade Aviation Department	1,228,000
Reimbursement from Miami-Dade Seaport Department	2,600,000
Reimbursement from Miami-Dade Water and Sewer Department	500,000
Interest	200,000
Rental Office Space	33,000
Miscellaneous	<u>386,000</u>
Total	<u>\$309,515,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Fire Protection and Emergency Medical Rescue Operations	\$293,829,000
Administrative Reimbursement	10,000,000
Transfer to Debt Service (Fund 213, Projects 213425, 213528, 213530, 214103, and 298502)	4,421,000
Transfer to Anti-Venom Program (Fund 011, Subfund 118)	349,000
Reserves	806,000
Reserve for Tax Equalization	<u>110,000</u>
Total	<u>\$309,515,000</u>

Air Rescue
(Fund SF 011, Subfund 112)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	<u>\$10,264,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$10,264,000</u>

Developer Donations
(Fund SF 011, Subfund 114)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$133,000
Interest Earnings	<u>1,000</u>
Total	<u>\$134,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Construction and Future Year Expenditures	<u>\$134,000</u>

**Hazardous Materials Trust Fund
(Fund SF 011, Subfund 116)**

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$1,093,000
Interest Earnings	<u>4,000</u>
Total	<u>\$1,097,000</u>

<u>Expenditures:</u>	
Trust Fund Activities and Reserves	<u>\$1,097,000</u>

**Anti-Venom Program
(Fund SF 011, Subfund 118)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer Fire Rescue District (Fund 011, Subfund 111)	\$349,000
Miscellaneous Fees	<u>300,000</u>
Total	<u>\$649,000</u>

<u>Expenditures:</u>	
Anti-Venom Program Expenditures	<u>\$649,000</u>

**Lifeguarding, Ocean Rescue Services, Communications, and Fire Boat
(Fund SF 011, Subfund 118)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	<u>\$13,648,000</u>

<u>Expenditures:</u>	
Communications Expenditures	9,959,000
Lifeguarding and Ocean Rescue Expenditures	3,189,000
Fire Boat and Marine Operations Bureau Related Expenditures	<u>500</u>
Total	<u>\$13,148,500</u>

**Miami-Dade Aviation Fire Rescue Services
(Fund SF 011, Subfund 121)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Miami International Airport	<u>\$18,217,000</u>

<u>Expenditures:</u>	
Miami-Dade Aviation Fire Rescue Services	<u>\$18,217,000</u>

**FIRE RESCUE
(Fund SF 011, Subfund 122)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$873,000
Carryover	36,000
Emergency Plan Review Fees	<u>102,000</u>
Total	<u>\$1,011,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,011,000</u>

**INTERNAL SERVICES
Vehicle Replacement Trust Fund
(Fund GF 030, Subfund 001)**

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$6,617,000
Vehicle Charges	6,562,000
Interest Income	<u>14,000</u>
Total	<u>\$13,193,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$1,596,000
Replacement Vehicle Purchases	5,688,000
Transfers to Operating Reserves	41,000
Reserve for Future Vehicle Replacements	<u>5,868,000</u>
Total	<u>\$13,193,000</u>

INTERNAL SERVICES
Parking and Retail Operations
(Fund GF 030, Subfunds 002 and 003)

<u>Revenues:</u>	<u>2011-12</u>
Parking Revenue	\$2,728,000
Carryover	1,677,000
Retail Revenue	<u>432,000</u>
Total	<u>\$4,837,000</u>

<u>Expenditures:</u>	
Parking Operations Cost	\$3,124,000
Transfer to Administration (Fund 050, Subfund 001)	200,000
Transfer to Real Estate Management Section (Fund 050, Subfund 017)	271,000
Retail Operations Costs	171,000
Transfer to Debt Service (Fund 213: Projects 213823, 213830)	707,000
Parking Reserves	<u>364,000</u>
Total	<u>\$4,837,000</u>

INTERNAL SERVICES
Fleet Capital Projects
(Fund GF 030, Subfunds 004 and 005)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$2,713,000
Environmental Resources Management Environmental Surcharge	1,662,000
Transfer from Physical Plant Operations (Fund 050, Subfund 010)	400,000
Labor Surcharge for Capital Projects	<u>500,000</u>
Total	<u>\$5,275,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$830,000
Fleet Facility Construction Projects	3,887,000
Transfer to Operating Reserve	28,000
Transfer to Construction Reserve	400,000
Environmental Resources Management Fuel Tank Replacements	<u>130,000</u>
Total	<u>\$5,275,000</u>

SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund 007)

<u>Revenues:</u>	<u>2011-12</u>
Interagency Transfers	<u>\$389,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$389,000</u>

MUNICIPAL SERVICES TRUST FUND
Mitigation Payments
(Fund GF 030, Subfund 011)

<u>Revenues:</u>	<u>2011-12</u>
Florida City Mitigation Revenue	<u>\$20,000</u>

<u>Expenditures:</u>	
MDPD Expenditures in the vicinity of the Florida City and other Florida City related expenditures	<u>\$20,000</u>

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Economic Development Program
(Fund GF 030, Subfund 020)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$588,000
Carryover	27,000
Total	<u>\$615,000</u>

<u>Expenditures:</u>	
Economic Development Activities	<u>\$615,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 021)

<u>Revenues:</u>	<u>2011-12</u>
City of Doral Optional Service Payment	<u>\$196,000</u>
<u>Expenditures:</u>	
MDPD Optional Service Expenditures for the City of Doral	<u>\$196,000</u>

ANIMAL SERVICES DEPARTMENT
Animal Care and Control
(Fund GF 030, Subfund 022, Project 022111)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$1,339,000
Animal License Fees from Licensing Stations	4,300,000
Animal License Fees from Shelter	1,395,000
Code Violation Fines	1,378,000
Animal Shelter Fees	750,000
Miscellaneous Revenues	123,000
Surcharge Revenues	<u>76,000</u>
Total	<u>\$9,361,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$9,361,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
911 Emergency Fee
(Fund GF 030, Subfunds 025 and 035)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$6,024,000
911 Landline Emergency Fee	5,139,000
911 Wireless Fee	8,110,000
Interest	<u>20,000</u>
Total	<u>\$19,293,000</u>
<u>Expenditures:</u>	
Miami-Dade Police Department Expenditures	\$8,024,000
Enterprise Technology Services	1,140,000
Municipal Expenditures	4,999,000
Reserve for Future Capital Equipment Acquisition	<u>5,130,000</u>
Total	<u>\$19,293,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 026)

<u>Revenues:</u>	<u>2011-12</u>
Town of Miami Lakes Local Police Patrol Services Contractual Payment	\$5,896,000
Town of Miami Lakes Optional Service Payment	<u>122,000</u>
Total	<u>\$6,018,000</u>
<u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	\$5,896,000
MDPD Optional Service Expenditures for Town of Miami Lakes	<u>122,000</u>
Total	<u>\$6,018,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 027)

<u>Revenues:</u>	<u>2011-12</u>
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	\$5,631,000
Village of Palmetto Bay Optional Service Payment	<u>92,000</u>
Total	<u>\$5,723,000</u>
<u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	\$5,631,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	<u>92,000</u>
Total	<u>\$5,723,000</u>

FINANCE
(Fund GF 030, Subfund 031)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$1,534,000
Bond Administration Fees and Charges	960,000
Tax Collector Ad Valorem Fees	18,857,000
Tax Collector Auto Tag Fees	11,234,000
Tourist Tax Collection Fees	2,805,000
Other Revenues	1,152,000
Local Business Tax Receipt Fees	2,917,000
Federal Revenues	<u>650,000</u>
Total	<u>\$40,109,000</u>
<u>Expenditures:</u>	
Bond Administration Expenditures	\$2,245,000
Tax Collector Expenditures	22,420,000
Director and Controller Expenditures	7,501,000
Transfer to FAMIS/ADPICs (Fund 050, Project 053006 and 056113)	666,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>7,277,000</u>
Total	<u>\$40,109,000</u>

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund 032, Various Projects)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$626,000
Transfer from CSD-CATV systems (Fund SO110, Subfund 114)	\$49,000
Carryover	2,483,000
Code Fines and Lien Collections	774,000
Fees and Charges	7,004,000
Local Business Tax Receipt	471,000
Interagency Transfers	493,000
Intradepartmental Transfers	<u>1,155,000</u>
Total	<u>\$13,055,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$9,962,000
Administrative Reimbursement	208,000
Operating Reserve	1,730,000
Intradepartmental Transfers	<u>1,155,000</u>
Total	<u>\$13,055,000</u>

CULTURAL PROGRAMS
Museum Operating Grants
(Fund GF 030, Subfund 033)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Convention Development Tax (Fund 160, Subfund 162)	<u>\$3,522,000</u>
<u>Expenditures:</u>	
Miami Art Museum (MAM) Operating Grant	\$1,335,000
Miami Science Museum Operating Grant	1,009,000
HistoryMiami Operating Grant	799,000
Payment of County Rent to General Services Administration (MAM)	192,000
Payment of County Rent to General Services Administration (HistoryMiami)	<u>187,000</u>
Total	<u>\$3,522,000</u>

CLERK OF COURTS
Non-Court Related Clerk Fees
(Fund GF 030, Subfund 036)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$2,702,000
Value Adjustment Board	981,000
Code Enforcement Revenue	1,279,000
Marriage License Fees	1,098,000
County Recorder	6,526,000
Clerk of the Board (Transfer from Lobbyist Trust Fund)	307,000
Miscellaneous Revenues	<u>588,000</u>
Total	<u>\$13,461,000</u>

Expenditures:

Non-Court Operations	<u>\$13,461,000</u>
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PUBLIC WORKS AND WASTE MANAGEMENT
Special Operations
(Fund GF 030, Subfund 037, Various Projects)

<u>Revenues:</u>	<u>2011-12</u>
Construction and Land Development Carryover	\$1,463,000
Special Taxing Administration Carryover	703,000
Construction Permit Fees	1,700,000
Land Development Plat Fees	561,000
Special Taxing Districts -- Interfund Transfer	2,527,000
Construction Telecommunications	1,000,000
Interagency Transfer	36,000
Intradepartmental Transfers	<u>279,000</u>
Total	<u>\$8,269,000</u>

Expenditures:

Construction and Subdivision Control	\$1,625,000
Land Development Operation	678,000
Special Taxing Districts Administration	2,879,000
Administrative Reimbursement	348,000
Operating Reserve	2,348,000
Intradepartmental Transfers	<u>391,000</u>
Total	<u>\$8,269,000</u>

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
Operations
(Fund GF 030, Subfund 039)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$9,132,000
Transfer from Environmentally Endangered Lands (Fund 080, Subfunds 081 and 082)	800,000
Utility Service Fees	23,779,000
Operating Permit Fees	7,125,000
Plan Review Fees	6,950,000
Tag Fees	1,729,000
Ticketing Ordinance Revenue	25,000
Environmental Litigation Revenues	100,000
Transfer from Miami-Dade Aviation Department	650,000
Contamination Cleanup	75,000
Interest	40,000
Miscellaneous	450,000
Transfer from Artificial Reef Trust Fund	10,000
Total	<u>\$50,865,000</u>

Expenditures:

Operating Expenditures	\$38,403,000
Administrative Reimbursement	1,086,000
Consumer Services Department Environmental Projects	71,000
Artificial Reef Program Expenditures	10,000
Environmental Litigation Expenditures	100,000
Cash Reserve	11,195,000
Total	<u>\$50,865,000</u>

OFFICE OF MANAGEMENT AND BUDGET
Mom and Pop Small Business Grants Program
(Fund GF 030, Subfund 041)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$762,000
Transfer from UMSA General Fund	<u>282,000</u>
Total	<u>\$1,044,000</u>

<u>Expenditures:</u>	
Board of County Commissioners Mom and Pop Expenditures (13 Commission Districts)	<u>\$1,044,000</u>

ADMINISTRATIVE OFFICE OF THE COURTS (AOC)
(Fund GF 030, Subfund 042)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$11,151,000
Criminal Court Costs (25% of \$65 surcharge)	500,000
Criminal Court Costs (\$85 surcharge)	2,290,000
Criminal and Civil Court Costs (\$15 surcharge)	<u>6,000,000</u>
Total	<u>\$19,941,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$19,941,000</u>

COMMUNITY INFORMATION AND OUTREACH
(Fund GF 030, Subfund 043)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$7,043,000
Transfer from Unincorporated Municipal Services Area General Fund	2,485,000
Interagency Transfers	6,753,000
Miscellaneous Charges	<u>50,000</u>
Total	<u>\$16,311,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$16,311,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
External Service Account
(Fund GF 030, Subfund 045)

<u>Revenue:</u>	<u>2011-12</u>
Revenues from Off Duty Police Service	\$8,473,000
Revenues from Miami-Dade Aviation Department	25,187,000
Revenues from Miami-Dade Seaport Department	9,056,000
Revenues from Miami-Dade Jackson Memorial Hospital	<u>1,078,000</u>
Total	<u>\$43,794,000</u>

<u>Expenditures:</u>	
Off Duty Police Services Expenses	\$8,473,000
Miami-Dade Aviation Department Police Services	25,187,000
Miami-Dade Seaport Department Police Services	9,056,000
Miami-Dade Jackson Memorial Hospital Police Services	<u>1,078,000</u>
Total	<u>\$43,794,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 046)

<u>Revenues:</u>	<u>2011-12</u>
Town of Cutler Bay Local Police Patrol Services Contractual Payment	\$7,268,000
Town of Cutler Bay Optional Service Payment	<u>199,000</u>
Total	<u>\$7,467,000</u>

<u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	\$7,268,000
MDPD Optional Service Expenditures for the Town of Cutler Bay	<u>199,000</u>
Total	<u>\$7,467,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 047)

<u>Revenues:</u>	<u>2011-12</u>
City of South Miami Optional Service Payment	<u>\$64,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
MDPD Optional Service Expenditures for the City of South Miami	<u>\$64,000</u>

OFFICE OF HUMAN RIGHTS AND FAIR EMPLOYMENT
(Fund GF 030, Subfund 049)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	<u>\$558,000</u>
Transfer from UMSA General Fund	<u>207,000</u>
Federal Grants/Contracts and Interagency Transfer	<u>135,000</u>
Total	<u>\$900,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$900,000</u>

AUDIT AND MANAGEMENT SERVICES
Internal Operations
(Fund GF 030, Subfund 052, Project 052015)

<u>Revenues:</u>	<u>2011-12</u>
Charges for Audits or Special Studies	<u>\$1,778,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Special Audit Services	<u>\$1,778,000</u>

OFFICE OF MANAGEMENT AND BUDGET
Grants Coordination
(Fund GF 030, Subfund 054)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	<u>\$2,595,000</u>
Transfer from UMSA General Fund	<u>520,000</u>
Total	<u>\$3,115,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$3,115,000</u>

OFFICE OF MANAGEMENT AND BUDGET
(Fund GF 030, Subfund 054)

<u>Revenues:</u>	<u>2011-12</u>
Building Better Communities Bond Interest	<u>\$1,201,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$1,201,000</u>

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
(Fund GF 030, Subfund 055)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Unincorporated Municipal Service Area General Fund	<u>\$656,000</u>
Board Fees and Book Sales	<u>64,000</u>
Building Administrative Fees	<u>275,000</u>
Carryover	<u>4,956,000</u>
Code Compliance Fees	<u>1,476,000</u>
Code Fines/Lien Collections	<u>5,873,000</u>
Contractor's Licensing and Enforcement Fees	<u>1,150,000</u>
Fees and Charges	<u>286,000</u>
Interagency Transfers	<u>429,000</u>
Permitting Trade Fees	<u>17,808,000</u>
Product Control Certification Fees	<u>2,193,000</u>
Unsafe Structures Collections	<u>1,638,000</u>
Foreclosure Registry Fee	<u>641,000</u>
Intradepartmental Transfers	<u>4,963,000</u>
Total	<u>\$42,408,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$30,560,000</u>
Administrative Reimbursement	<u>900,000</u>
Intradepartmental Transfer	<u>4,963,000</u>
Operating Reserve	<u>5,985,000</u>
Total	<u>\$42,408,000</u>

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
(Fund GF 030, Subfund 070, Various Projects)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$1,004,000
Zoning Fees	8,455,000
Other Revenues	15,000
Intradepartmental Transfers	<u>504,000</u>
Total	<u>\$9,978,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$6,870,000
Administrative Reimbursement	199,000
Reserves	2,405,000
Intradepartmental Transfers	<u>504,000</u>
Total	<u>\$9,978,000</u>

OFFICE OF MANAGEMENT AND BUDGET
OFFICE OF COUNTYWIDE HEALTHCARE PLANNING
(Fund GF 030, Subfund 072)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$568,000
Other Revenue	<u>116,000</u>
Total	<u>\$684,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$684,000</u>

SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund TBD, Various Projects)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$75,000
Planning Fees	783,000
Transfer from Countywide General Fund	1,188,000
Transfer from Unincorporated Municipal Services Area General Fund	1,508,000
Other Revenues	199,000
Interagency Transfers	<u>2,525,000</u>
Total	<u>\$6,278,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$6,278,000</u>

PARKS, RECREATION AND OPEN SPACES
General Operations
(Fund GF 040, Subfunds 001 and 002)

<u>Revenues:</u>	<u>2011-12</u>
Carryover for General Operations	\$772,000
Transfer from Countywide General Fund	29,744,000
Transfer from UMSA General Fund	15,349,000
Fees and Charges	26,216,000
Transfer from Two-Thirds Convention Development Tax for the Tennis Center at Crandon Park (Fund 150, Subfunds 157, 158 and 160)	1,000,000
Intradepartmental transfer from Marinas to Park Operations (MOU Adjusted Minimum Guarantee)	2,500,000
Intradepartmental transfer from Marinas to Park Operations (Non-MOU Net Revenue)	<u>160,000</u>
Total	\$75,741,000

<u>Expenditures:</u>	
Total Operating Expenditures	\$74,841,000
Debt Service Payment (First) - Capital Asset Acquisition 2009A	277,000
Debt Service Payment - Country Club of Miami	573,000
Payment to COR - Palmetto Mini-Golf	<u>50,000</u>
Total	\$75,741,000

PARKS, RECREATION AND OPEN SPACES
Marina MOU
(Fund GF 040, Subfund 003)

<u>Revenues:</u>	<u>2011-12</u>
Marinas Fees and Charges	\$7,796,000
Interfund transfer from SO 130 of State Grant (FBIP)	<u>185,000</u>
Total	\$7,981,000

<u>Expenditures</u>	
Total Operating Expenditures	\$4,304,000
Debt Service Payments	784,000
Marina MOU Gainsharing Payment (FY 2010-11 Close-Out)	60,000
Intradepartmental/Intrafund Transfer to GF 010 001 (MOU Adjusted Minimum Guarantee)	2,500,000
Intradepartmental/Intrafund Transfer to GF 010 001 (Non-MOU Adjusted Minimum Guarantee)	160,000
Reserve for future expense	<u>173,000</u>
Total	\$7,981,000

PARKS, RECREATION AND OPEN SPACES
Marina MOU Capital
(Fund SO 040, Subfund 004)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$144,000
Total	\$144,000

<u>Expenditures:</u>	
Capital Improvements	\$144,000
Total	\$144,000

PARKS, RECREATION AND OPEN SPACES
Landscape Special Taxing Districts
(Fund GF 040, Subfund 005)

<u>Revenues</u>	<u>2011-12</u>
Carryover	\$90,000
Administrative Cost Recovery	<u>300,000</u>
Total	\$390,000

<u>Expenditures</u>	
Total Operating Expenditures	\$300,000
Reserve for future expenditures	<u>90,000</u>
Total	\$390,000

INTERNAL SERVICES
Internal Service Operations
(Fund GF 050, Various Subfunds)

<u>Revenues:</u>	<u>2011-12</u>
Internal Service Fees and Charges	\$206,477,000
Internal Service Fees and Charges (Capital Working Fund)	2,137,000
Carryover	5,763,000
Transfer from Health Insurance Trust Fund	16,653,000
Transfer from Parking (Fund 030, Subfund 002)	200,000
Transfer from Retail (Fund 030, Subfund 003)	271,000
Municipal Fines	275,000
Documentary Stamp Surtax	150,000
Intradepartmental Transfers	10,472,000
Transfer from Countywide General Fund	38,816,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>14,357,000</u>
Total	<u>\$295,561,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$232,677,000
Capital Projects Expenditures	\$3,915,000
Reimbursement to County Attorney's Office for Legal Services	3,800,000
Transfer to Capital Outlay Reserve (Fund 310)	16,227,000
Transfer to Debt Service	
(Fund 213, Projects 213423, 213428, 213523, 213720, 213721, 213723, 213727, 213821 213823, 213830, 213831, 213920, and 213923)	20,421,000
Transfers to Operating Reserves	7,619,000
Distribution of Funds in Trust	901,000
Intradepartmental Transfers	<u>10,001,000</u>
Total	<u>\$295,561,000</u>

INTERNAL SERVICES
Internal Services Operations
(Fund GF 050, Subfund 050)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$521,000
User Access Fees	10,800,000
Bond Proceeds	83,000
Miscellaneous Revenues	<u>6,000</u>
Total	<u>\$11,410,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$9,679,000
Administrative Reimbursement	400,000
Transfer to General Fund for Countywide Procurement Activities (Fund 010)	677,000
Transfer to Sustainability, Planning, and Economic Enhancement (Fund 120, Subfund 121)	<u>654,000</u>
Total	<u>\$11,410,000</u>

FINANCE
Internal Service Fund
(Fund GF 050, Subfund 053)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$834,000
Cash Management Fees and Other Revenues	1,776,000
Credit and Collections Charges	2,972,000
Transfer from Fund 030 for FAMIS/ADPICS	<u>666,000</u>
Total	<u>\$6,248,000</u>
<u>Expenditures:</u>	
Cash Management Operating Expenditures	\$1,744,000
Credit and Collections Expenditures	2,628,000
FAMIS/ADPICS Expenditures	666,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,210,000</u>
Total	<u>\$6,248,000</u>

CLERK OF COURTS
Records Management
(Fund GF 050, Subfund 057)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$548,000
Fees and Charges	<u>1,645,000</u>
Total	<u>\$2,191,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,191,000</u>

INFORMATION TECHNOLOGY
(Fund GF 060, Various Subfunds)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$20,733,000
Transfer from Unincorporated Municipal Service Area General Fund	7,669,000
Transfer From SOF Recording Fee	2,200,000
Charges to Departments for Telephone Services	18,633,000
Transfer From Fund 100, Subfund 104, Project 104141	1,200,000
Proprietary Fees	800,000
Intra Departmental Transfers	8,704,000
Charges to Departments for Services	<u>72,838,000</u>
Total	<u>\$132,777,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$109,580,000
Charges for Telephone Services	16,837,000
Charges to Debt Service (Project 298500 & 298300)	1,797,000
Charges to Debt Service (Project 213724)	393,000
Transfer to COR for Cyber Security Debt Service	1,548,000
Transfer to COR for Enterprise IT Capital Investment Fund	<u>2,632,000</u>
Total	<u>\$132,777,000</u>

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
Environmentally Endangered Lands Program (EEL)
(Fund GF 080, Subfunds 081 and 082)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$33,665,000
Carryover of Restricted Reserves for Land Management	20,000,000
Miscellaneous Reimbursements	1,500,000
Interest Earnings	<u>500,000</u>
Total	<u>\$55,665,000</u>
<u>Expenditures:</u>	
Transfer to Environmental Resources Management for EEL Administration, Planning and Design (Fund 030, Subfund 039)	\$800,000
Land Acquisition	850,000
Land Management	3,500,000
Reimbursement to Public Works for Land Acquisition Costs	150,000
Cash Reserve	<u>50,365,000</u>
Total	<u>\$55,665,000</u>

MIAMI-DADE LIBRARY
Operations
(Fund SL 090, Subfunds 091, 092, 093, 095, 099)

<u>Revenues:</u>	<u>2011-12</u>
Ad Valorem Revenue	\$29,197,000
Carryover	51,109,000
State Aid to Public Libraries	500,000
Library Fines and Fees	869,000
Interest Earnings	500,000
Miscellaneous Revenue	<u>34,000</u>
Total	<u>\$82,209,000</u>
 <u>Expenditures:</u>	
Library Operations	\$52,191,000
Administrative Reimbursement	1,753,000
Transfer to pay debt service (Fund D5 213 2 E7 213722)	1,824,000
Debt Service Payment (TECHO)	135,000
Operating Reserves	<u>26,306,000</u>
Total	<u>\$82,209,000</u>

LAW LIBRARIES
(Fund SO 100, Subfund 102, Project 102001)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$60,000
Criminal Court Costs Fees	432,000
Service Charges	190,000
Occupational Licenses	85,000
Miscellaneous Revenue	85,000
Interest Earnings	<u>1,000</u>
Total	<u>\$853,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$853,000</u>

LAW LIBRARY B
(Fund SO 100, Subfund 102, Project 102004)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$801,000
Interest	3,000
Total	<u>\$804,000</u>
 <u>Expenditures</u>	
Operating Expenditures	<u>\$804,000</u>

LEGAL AID SOCIETY
(Fund SO 100, Subfund 103)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$1,588,000
Miscellaneous Revenue	367,000
Civil Pro Bono Program Revenue	400,000
Criminal Court Costs Fees	432,000
Carryover	279,000
Victims of Crime Act Grant	77,000
State and Federal Grants	<u>489,000</u>
Total	<u>\$3,632,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$3,632,000</u>

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
(Fund SO 100, Subfund 104, Project 104123)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$64,000
Miscellaneous Revenue	77,000
Film Permitting Fees	90,000
Carryover	<u>60,000</u>
Total	<u>\$291,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$291,000</u>

Protocol Fund
(Fund SO 100, Subfund 104, Project 104126)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	<u>\$15,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$15,000</u>

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
(Fund SO 100, Subfund 104, Project 104140)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$1,043,000
Contribution from Greater Miami Convention & Visitors Bureau	100,000
Carryover	<u>60,000</u>
Total	<u>\$1,203,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$1,203,000</u>

INFORMATION TECHNOLOGY
800 Megahertz Radio System Maintenance
(Fund SO 100, Subfund 104, Project 104141)

<u>Revenues:</u>	<u>2011-12</u>
Traffic Fines	<u>\$1,200,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Transfer to Fund 060, Subfund 004	<u>\$1,200,000</u>

JUDICIAL ADMINISTRATION
Driving While License Suspended Traffic School (AOC)
(Fund SO 100, Subfund 106, Project 106003)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$420,000
Program Fees	450,000
Interest	<u>15,000</u>
Total	<u>\$885,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Reserves	\$388,000
Operating Expenditures	<u>497,000</u>
	<u>\$885,000</u>

Court Standby Program (SAO)
(Fund SO 100, Subfund 106, Project 106005)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$283,000
Transfer from the Miami-Dade Police Department	164,000
Interest Earnings	2,000
Contribution from Municipal Police Departments	<u>268,000</u>
Total	<u>\$717,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$717,000</u>

Self Help Unit (AOC)
(Fund SO 100, Subfund 106, Project 106006)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$596,000
Interest	4,000
Program Income	<u>790,000</u>
Total	<u>\$1,390,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Reserves	\$224,000
Operating Expenditures	<u>1,166,000</u>
Total	<u>\$1,390,000</u>

Miami-Dade County Adult Drug Court (AOC)
(Fund SO 100, Subfund 106, Project 106007)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$90,000
Process Server Fees	<u>15,000</u>
Total	<u>\$105,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	\$15,000
Operating Reserves	<u>90,000</u>
Total	<u>\$105,000</u>

Process Servers
(Fund SO 100, Subfund 106, Project 106009)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$110,000
Interest	\$1,000
Process Server Fees	<u>158,000</u>
Total	<u>\$269,000</u>

<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	\$152,000
Operating Reserves	<u>117,000</u>
Total	<u>\$269,000</u>

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Teen Court Program
(Fund SO 100, Subfund 106, Project 106129)

<u>Revenues:</u>	<u>2011-12</u>
Traffic Court Fees	\$1,200,000
Interest Earnings	5,000
Carryover	293,000
Total	<u>\$1,498,000</u>
 <u>Expenditures:</u>	
Teen Court Juvenile Diversion and Intervention Program	\$1,378,000
Reimbursement to expense for Juvenile Services Department	120,000
Total	<u>\$1,498,000</u>

INTERNAL SERVICES
Caleb Center Special Revenue Fund
(Fund SO 100, Subfund 107, Project 107032)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$30,000
Facility Rental Fees	30,000
Interest Earnings	1,000
Total	<u>\$61,000</u>
 <u>Expenditures:</u>	
Facility Improvements (Current and Future)	<u>\$61,000</u>

OFFICE OF INSPECTOR GENERAL
(Fund SO 100, Subfund 108, Project 108000)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$571,000
Fees for Audits of County Contracts	3,080,000
Miami International Airport Oversight	400,000
Miami-Dade Water and Sewer Department Oversight	200,000
Miami-Dade Solid Waste Management Oversight	50,000
Miami-Dade Transit Oversight	50,000
Miami-Dade County School Board Oversight	250,000
Marlins Stadium Oversight	200,000
Interest Earnings	15,000
Total	<u>\$4,816,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$4,816,000</u>

COMMISSION ON ETHICS AND PUBLIC TRUST
(Fund SO 100, Subfund 108, Project 108001)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Lobbyist Trust Fund	\$38,000
Fees and Charges	30,000
Total	<u>\$68,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$68,000</u>

LEASE SUBLEASE AGREEMENT
Special Revenue Fund
(Fund SO 100, Subfund 109)

<u>Revenues:</u>	<u>2011-12</u>
Interest Earnings	<u>\$2,343,000</u>
Total	<u>\$2,343,000</u>
 <u>Expenditures:</u>	
Rental Expense	<u>\$2,343,000</u>

FIRE RESCUE
(Fund SO 100, Subfund 111)

<u>Revenues:</u>	<u>2011-12</u>
Radiological Emergency Preparedness Agreement with Florida Power and Light	<u>\$315,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$315,000</u>

CORRECTIONS AND REHABILITATION
Special Revenue Operations
(Fund SO 110, Subfund 111)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$4,885,000
Subsistence and Uniform Fees	1,000,000
Jail Commissary Commission	1,344,000
Boot Camp Industries Fees	320,000
Monitored Release Fees	305,000
Law Enforcement Education Fund (Second Dollar Fines)	162,000
Pretrial Volunteer Receipts	27,000
Food Catering Service Receipts	<u>95,000</u>
Total	<u>\$8,138,000</u>
<u>Expenditures:</u>	
Jail Commissary	\$2,112,000
Monitored Release	541,000
Rehabilitation Work Crew Expenses (Boot Camp)	166,000
Law Enforcement Education	541,000
Inmate Industry Operations	623,000
Fee Supported Boot Camp Expenditures	1,700,000
Other Operating Expenses	1,932,000
Transfer to Inmate Welfare Trust Fund (Fund 600, Subfund 601)	<u>523,000</u>
Total	<u>\$8,138,000</u>

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Special Revenue Operations
(Fund SO 110, Subfund 112)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$4,830,000
Carryover	2,187,000
First Dollar Fines	74,000
Second Dollar Fines	325,000
Law Enforcement Training Traffic Violation Fines	1,000,000
School Crossing Guard Parking Ticket Surcharge (Transfer from Fund 110, Subfund 115)	<u>1,977,000</u>
Total	<u>\$10,393,000</u>
<u>Expenditures:</u>	
Education and Training	\$3,586,000
School Crossing Guard Program	<u>6,807,000</u>
Total	<u>\$10,393,000</u>

JUVENILE SERVICES
(Fund SO 110, Subfund 112, Project 112200)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$367,000
Traffic Ticket Surcharge	<u>432,000</u>
Total	<u>\$799,000</u>
<u>Expenditures:</u>	
Juvenile Assessment Center Expenditures	<u>\$799,000</u>

**MEDICAL EXAMINER
Special Services Fund
(Fund SO 110, Subfund 113, Project 113030)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$8,625,000
Service Fees	<u>677,000</u>
Total	<u>\$9,302,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$9,302,000</u>

**SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
Community Antenna Television (CATV) Systems
Capital Contribution Fund
(Fund SO 110, Subfund 114)**

<u>Revenues:</u>	<u>2011-12</u>
Capital Contribution	\$300,000
Carryover	<u>58,000</u>
Total	<u>\$358,000</u>

<u>Expenditures:</u>	
Transfer to Capital Outlay Reserve (Fund 310)	\$309,000
Operating Expenditures	<u>49,000</u>
Total	<u>\$358,000</u>

**SCHOOL CROSSING GUARD TRUST FUND
(Fund SO 110, Subfund 116)**

<u>Revenues:</u>	<u>2011-12</u>
Parking Ticket Surcharge for School Crossing Guard Programs	<u>\$3,190,000</u>

<u>Expenditures:</u>	
Transfer to Miami-Dade Police Department (Fund 110, Subfund 112)	\$1,977,000
Disbursements to Municipalities	<u>1,213,000</u>
Total	<u>\$3,190,000</u>

**SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
(Fund SO 120, Subfund 121)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from User Access Fee (Fund 50, Subfund 50)	\$654,000
Transfer from Capital Working Fund	2,901,000
Contract Monitoring Fees	195,000
Miscellaneous Revenue	<u>5,000</u>
Total	<u>\$3,755,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$3,755,000</u>

**ECONOMIC DEVELOPMENT
(Fund SO 120, Subfund 122)**

<u>Revenues:</u>	<u>2011-12</u>
Local Business Tax Receipts	<u>\$3,749,000</u>

<u>Expenditures:</u>	
Transfer to Beacon Council	<u>\$3,749,000</u>

PARKS, RECREATION AND OPEN SPACES
Zoo Miami
(Fund SO 125, Subfund 126)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$8,045,000
Admission, Concession, and Other Fees	9,521,000
Carryover	<u>1,350,000</u>
Total	<u>\$18,916,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$18,916,000</u>

CULTURAL AFFAIRS
(Fund SO 125, Subfund 127)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$2,914,000
Transfer from Countywide General Fund	7,712,000
Transfer from UMSA General Fund	513,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	3,372,000
Transfer from Tourist Development Tax Surtax (Fund 150, Subfund 152)	49,000
Convention Development Tax Proceeds (Fund 160, Subfund 162)	3,074,000
State of Florida Artistic Automobile License Tag Revenue	35,000
Children's Trust Grant	996,000
Fees and Charges for Miami-Dade County Auditorium, Joseph Caleb Auditorium, and African Heritage Cultural Arts Center	<u>891,000</u>
Total	<u>\$19,556,000</u>

<u>Expenditures:</u>	
Administrative Expenditures	\$2,883,000
Grants to/Programs for Artists and Non-Profit Cultural Organizations	12,128,000
South Miami-Dade Cultural Arts Center Operations	2,947,000
Miami-Dade County Auditorium, Joseph Caleb Auditorium, and African Heritage Cultural Arts Center Operations	<u>1,598,000</u>
Total	<u>\$19,556,000</u>

CULTURAL AFFAIRS
Art in Public Places Program
(Fund SO 125, Subfund 128)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$3,921,000
Revenues from Proprietary Capital Projects	<u>4,922,000</u>
Total	<u>\$8,843,000</u>

<u>Expenditures:</u>	
Administrative Expenditures	\$1,151,000
Administrative Reimbursement	23,000
Artwork and Program Expenditures	3,748,000
Conservation and Maintenance of Collections	627,000
Reserve for Artwork and Program Expenditures	<u>3,294,000</u>
Total	<u>\$8,843,000</u>

PARKS, RECREATION AND OPEN SPACES
Grants
(Fund SO 130)

<u>Revenues:</u>	<u>2011-12</u>
Grant Revenue	<u>\$6,104,000</u>

<u>Expenditures:</u>	
Boating related improvements	\$943,000
Greenway and Trails Network	3,892,000
Zoo Miami Amphitheatre	1,084,000
Transfer of FBIP revenue to GF 040 for Marinas Debt Service	<u>185,000</u>
Total	<u>\$6,104,000</u>

STORMWATER UTILITY FUND
(Fund SU 140, Subfund 141)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$31,322,000
Stormwater Utility Fees	31,310,000
Municipal Reimbursements	1,871,000
Interest Earnings	250,000
Total	\$64,753,000

Expenditures:

Transfers:	
Stormwater Utility Capital Improvement Program (Fund 310, Subfund 316)	\$13,293,000
Debt Service Revenue Fund (Project 211101, 1999 Series)	2,902,000
Debt Service Revenue Fund (Project 211101, 2004 Series)	4,717,000
Environmental Resources Management Operations (Fund 140, Subfund 142)	8,651,000
Public Works Operations (Fund 140, Subfund 143)	18,434,000
Cash Reserve for Future Projects	<u>16,756,000</u>
Total	<u>\$64,753,000</u>

STORMWATER UTILITY PROGRAM
Permitting, Environment, and Regulatory Affairs
(Fund SU 140, Subfund 142)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Stormwater Utility Fund (Fund SU 140, Subfund 141)	<u>\$8,651,000</u>

Expenditures:

Administrative Reimbursement	\$215,000
Consumer Services Department National Pollution Discharge Elimination	40,000
Stormwater Utility Billing and Collections	2,243,000
Stormwater Planning	4,863,000
Stormwater National Pollutant Discharge Elimination System and Flood Control	1,072,000
Stormwater Special Projects	<u>218,000</u>
Total	<u>\$8,651,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
Drainage Operations
(Fund SU 140, Subfund 143)

<u>Revenues:</u>	<u>2011-12</u>
Interagency Transfer	\$4,000
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>18,434,000</u>
Total	<u>\$18,438,000</u>

Expenditures:

Municipal and Unincorporated Municipal Service Area Canal Maintenance and Drain Cleaning	\$16,084,000
Administrative Reimbursement	481,000
Intradepartmental Transfers	<u>1,873,000</u>
Total	<u>\$18,438,000</u>

HOMELESS TRUST
Reserves
(Fund ST 150, Subfund 150)

<u>Revenues:</u>	<u>2011-12</u>
Carryover -Capital Reserve	\$2,501,000
Interest Income	25,000
Carryover -Tax Equalization Reserve	3,276,000
Transfer from Homeless Trust Operations and Capital (Fund 150, Subfund 155)	<u>1,442,000</u>
Total	<u>\$7,244,000</u>

Expenditures:

Capital Reserve	\$2,501,000
Tax Equalization Reserve	<u>4,743,000</u>

Total	\$7,244,000
TOURIST DEVELOPMENT TAX (Fund ST 160, Subfund 161)	
Revenues:	2011-12
Tourist Development Tax	\$17,032,000
Expenditures:	
Advertising and Promotion (Convention and Visitors Bureau)	\$8,979,000
Transfer to Debt Service (Project 205800)	3,326,000
Transfer to Cultural Affairs Council (CAC) (Fund 125, Subfund 127)	3,231,000
Transfer to CAC (Fund 720, Subfund 721)	95,000
Tourist Development Council (TDC) Grants	1,000,000
Transfer to General Fund for Administrative Reimbursement	240,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	141,000
Transfer to Fund 030 Subfund 031 for TDC Administrative Support (Finance)	20,000
Total	\$17,032,000
TOURIST DEVELOPMENT SURTAX (Fund ST 160, Subfund 162)	
Revenues:	2011-12
Tourist Development Tax	\$5,199,000
Expenditures:	
Advertising and Promotion (Convention and Visitors Bureau)	\$4,977,000
Transfer to General Fund for Administrative Reimbursement	73,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	49,000
Tourist Development Council (TDC) Grants	100,000
Total	\$5,199,000
PROFESSIONAL SPORTS FRANCHISE FACILITY TAX (Fund ST 160, Subfund 164)	
Revenues:	2011-12
Professional Sports Franchise Facility Tax	\$8,515,000
Expenditures:	
Transfer to Debt Service Fund (Project 205800)	\$8,515,000
HOMELESS TRUST Operations and Capital (Fund ST 160, Subfund 166)	
Revenues:	2011-12
Food and Beverage Tax (1%) Proceeds	\$14,118,000
Private Sector Contribution	300,000
Food and Beverage Tax Interest	16,000
Carryover	1,769,000
Transfer from Domestic Violence Oversight Board Trust Fund (Fund 150, SubFund 166)	1,853,000
Total	\$18,056,000
Expenditures:	
Homeless Trust Operations	\$14,615,000
Domestic Violence Shelter Operations	1,853,000
Payment of County Rent to General Services Administration	101,000
Administrative Reimbursement	45,000
Transfer to Homeless Trust Reserves (Fund 150, Subfund 160)	1,442,000
Total	\$18,056,000

HOMELESS TRUST
Domestic Violence Oversight Board Trust Fund
(Fund ST 160, Subfund 166)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$10,760,000
Food and Beverage Tax (1%) Proceeds	2,491,000
Food and Beverage Tax Interest	<u>49,000</u>
Total	<u>\$13,300,000</u>

<u>Expenditures:</u>	
Transfer to Homeless Trust Operations and Capital (Fund 150, Subfund 155)	\$1,853,000
Reserve for Future Year Domestic Violence Center Debt Service	2,500,000
Reserve for Future Year Domestic Violence Center Operations	<u>8,947,000</u>
Total	<u>\$13,300,000</u>

CONVENTION DEVELOPMENT TAX
(Fund ST 160, Subfunds 162 and 164)

<u>Revenues:</u>	<u>2011-12</u>
Convention Development Tax Proceeds	\$48,865,000
Transfer from Shortfall Reserve (Fund 160 Subfund 163)	6,921,000
Performing Arts Center Repayment	1,300,000
Basketball Properties- Development Agreement Fees	111,000
Total	<u>\$57,197,000</u>

<u>Expenditures:</u>	
Debt Service Fund (Projects 206100, 206300, 206602)	\$25,086,000
Payment to the City of Miami Beach	4,500,000
Transfer to Cultural Affairs for Grants (Fund 125 Subfund 127)	1,000,000
Performing Arts Center Trust Subsidy	7,650,000
Transfer to Cultural Affairs (South Miami-Dade Cultural Arts Center (Fund 125 Subfund 127))	770,000
American Airlines Arena-related Costs	6,400,000
Payment to the City of Miami	3,000,000
Arena Management	500,000
Transfer to Park and Recreation (Fund 040 Subfund 01)	1,000,000
Transfer to Vizcaya Operating Subsidy (Fund 450, Subfund 001)	1,121,000
Transfer to Cultural Programs (Museum Operating Grants) (Fund 030, Subfund 033)	3,522,000
Performing Arts Center Trust Operating Subsidy	344,000
New World Symphony	1,000,000
Transfer to Cultural Affairs for Community-based Cultural Facilities (Fund 125 Subfund 127)	1,304,000
Total	<u>\$57,197,000</u>

CONVENTION DEVELOPMENT TAX
Shortfall Reserve
(Fund ST 160, Subfund 163)

<u>Revenues:</u>	<u>2011-12</u>
Shortfall reserve	<u>\$26,071,000</u>

<u>Expenditures:</u>	
Transfer to Convention and Development Tax (Fund ST 160 Subfund 162)	\$6,921,000
Convention Development Tax Shortfall Reserve	19,150,000
Total	<u>\$26,071,000</u>

HOUSING FINANCE AUTHORITY
(Fund OE 170, Subfund 040)

<u>Revenues:</u>	<u>2011-12</u>
Housing Fees and Charges	\$1,020,000
Carryover	4,827,000
Interest Income	700,000
Miscellaneous Revenues	50,000
Total	<u>\$6,597,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$1,714,000
Administrative Reimbursement	52,000
Reserves	<u>4,831,000</u>

Total	\$5,408,000
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DEBT SERVICE FUND

General Obligation Bonds

General Obligation Bonds – Fund 201

Fund Type: D1 – Subfund: 2A1

Interest and Sinking Fund

Project: 201100

Revenues:

2011-12

Ad Valorem – Countywide (Tax Roll: \$186,962,023,337)	\$6,516,000
Interest Earned on Good Faith Deposit	2,000
Interest on Deposits and Investments	15,000
Programmed Cash Reserve	1,500,000

Total	\$8,033,000
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Expenditures:

Principal Payments on Bonds	\$4,260,000
Interest Payments on Bonds	2,760,000
Reserve for Bond Service	1,000,000
Trustee and Paying Agent Fees	7,000
Other General and Administrative Expenses	2,000
Arbitrage Rebate Computation Services	4,000

Total	\$8,033,000
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Safe Neighborhood Park Program Bonds

General Obligation Bonds – Fund 201

Fund Type: D1 – Subfund: 2A1

Interest and Sinking Fund

Project: 201117

Revenues:

2011-12

Ad Valorem – Countywide (Tax Roll: \$186,962,023,337)	\$6,395,000
Programmed Cash Reserve	1,900,000
Interest on Deposits and Investments	6,000

Total	\$8,301,000
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Expenditures:

Principal Payments of Bonds	\$2,890,000
Interest Payments on Bonds	3,978,000
Reserve for Bond Service	1,400,000
Transfer to Bond Administration (Fund 030, Subfund 031)	18,000
Other General and Administrative Expenses	6,000
Arbitrage Rebate Computation Services	9,000

Total	\$8,301,000
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Building Better Communities Program Bonds

General Obligation Bonds – Fund 201

Fund Type: D1 – Subfund: 2A1

Interest and Sinking Fund

Project: 201119

Revenues:

2011-12

Ad Valorem – Countywide (Tax Roll: \$188,962,023,337)
Programmed Cash Reserve
Interest on Deposits and Investments

\$37,709,000
33,200,000
100,000

Total

\$71,009,000

Expenditures:

Principal Payments on Bonds
Interest Payments on Bonds
Reserve for Bond Service
Transfer to Bond Administration (Fund 030, Subfund 031)
Other General and Administrative Expenses
Arbitrage Rebate Computation Services

\$11,500,000
47,657,000
11,718,000
119,000
5,000
10,000

Total

\$71,009,000

Fire Rescue District Bonds

Special Obligation Bonds – Fire Rescue District – Fund 203

Fund Type: D3 – Subfund: 2F1

Fire Rescue District Series “1996 and 2002” – Debt Service Fund

Project: 203101

Revenues:

2011-12

Ad Valorem – Fire Rescue District (Tax Roll: \$109,960,941,000)
Programmed Cash Reserve
Interest on Deposits and Investments

\$1,368,000
1,578,000
15,000

Total

\$2,961,000

Expenditures:

Principal Payments on Bonds
Interest Payments on Bonds
Reserve for Future Debt Service
Transfer to Bond Administration (Fund 030, Subfund 031)
Other General and Administrative Expenses
Arbitrage Rebate Computation Service

\$810,000
540,000
1,599,000
3,000
6,000
3,000

Total

\$2,961,000

Guaranteed Entitlement

Special Obligation Bonds – Guaranteed Entitlement – Fund 204

Fund Type: D4 – Subfund: 2G1

Guaranteed Entitlement Revenue Fund

Project: 204101

Revenues:

2011-12

Total Guaranteed Entitlement Receipts (Transfer from State Revenue Sharing -
Fund 510, Subfund 512)

\$13,642,000

Expenditures:

Transfers to Bond Service Account
Series 2007 Bonds (Project 204614)

\$13,642,000

Special Obligation Bonds – Guaranteed Entitlement – Fund 204
Fund Type : D4 – Subfund: 2G7
Guaranteed Entitlement Refg. Series "2007" – Bond Service Account

Project: 204614

Revenues:

2011-12

Interest Earnings	\$15,000
Programmed Cash Reserve	2,285,000
Transfer from Revenue Account (Project 204101)	<u>13,642,000</u>
Total	<u>\$15,942,000</u>

Expenditures:

Principal Payment on Bonds – Series 2007	\$9,705,000
Interest Payments on Bonds – Series 2007	3,926,000
Reserve for Future Debt Service	2,272,000
Transfer to Bond Administration (Fund 030, Subfund 031)	34,000
General Administration Services	3,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$15,942,000</u>

Professional Sports Franchise Tax Bonds

Special Obligation Bonds – Prof. Sports Franchise Tax - Fund 205
Fund Type: D5 - Subfund: 2S8
Prof. Sports Franchise Tax – Revenue Fund

Project: 205800

Revenues:

2011-12

Transfer from Tourist Development Tax (Fund 150; Subfund 151)	\$3,326,000
Transfer from Professional Sports Franchise Tax Revenue (Fund 150, Subfund 154)	8,515,000
Total	<u>\$11,841,000</u>

Expenditures:

Transfer to Debt Service Fund - Series 2009A (Project 205901)	\$205,000
Transfer to Debt Service Fund – Series 2009 B (Project 205911)	373,000
Transfer to Debt Service Fund – Series 2009 C (Project 205921)	5,878,000
Transfer to Debt Service Fund – Series 2009 D (Project 205931)	357,000
Transfer to Debt Service Fund - Series 2009E (Project 205941)	4,763,000
Transfer to Surplus Fund (Project 205804)	265,000
Total	<u>\$11,841,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S8
Prof. Sports Franchise Tax Refunding – Surplus Fund/Shortfall Reserve

Project: 205804

Revenues:

2011-12

Interest Earnings	\$30,000
Transfer from Revenue Fund (Project 205800)	265,000
Programmed Cash Reserve	7,239,000
Total	<u>\$7,534,000</u>

Expenditures:

Transfer to Project 213426 (Cap. Asst Acq. Bds 02A- Crandon Clubhouse)	\$350,000
Transfer to Project 214104 (SO Notes 08A- Crandon Clubhouse)	169,000
Reserve for Future Debt Service	<u>7,015,000</u>
Total	<u>\$7,534,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Refunding – Series "2009A" Debt Service Fund

Project: 205901

	<u>2011-12</u>
<u>Revenues:</u>	
Transfer from Revenue Fund (Project 205800)	\$205,000
Cash Carryover	1,380,000
Total	<u>\$1,585,000</u>
<u>Expenditures:</u>	
Principal Payment on Bonds	\$1,285,000
Interest Payment on Bonds	95,000
Reserve for Future Debt Service	200,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$1,585,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Refunding – Taxable Series "2009B" Debt Service Fund

Project: 205911

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Cash Carryover	\$185,000
Transfer from Revenue Fund (Project 205800)	373,000
Total	<u>\$558,000</u>
<u>Expenditures:</u>	
Interest Payment on Bonds	370,000
Reserve for Future Debt Service	185,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	2,000
Total	<u>\$558,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Series "2009C" Debt Service Fund

Project: 205921

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Cash Reserve	\$1,995,000
Transfer from Revenue Fund (Project 205800)	5,878,000
Total	<u>\$7,873,000</u>
<u>Expenditures:</u>	
Interest Payment on Bonds	\$3,986,000
Reserve for Future Debt Service	3,873,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses	<u>2,000</u>
Total	<u>\$7,873,000</u>

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Taxable Series "2009D" Debt Service Fund

Project: 205931

Revenues:

Programmed Cash Reserve
Transfer from Revenue Fund (Project 205800)
Interest Earnings

Total

2011-12

\$177,000
357,000

\$534,000

Expenditures:

Interest Payment on Bonds
Reserve for Future Debt Service
Transfer to Bond Administration (Fund 030, Subfund 031)
Arbitrage Rebate Computation Services

Total

\$354,000
177,000
1,000
2,000

\$534,000

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Variable Rate Series "2009E" Debt Service Fund

Project: 205941

Revenues:

Programmed Cash Reserve
Transfer from Revenue Fund (Project 205800)

Total

2011-12

\$1,554,000
4,763,000

\$6,317,000

Expenditures:

Interest Payment on Bonds
Reserve for Future Debt Service
Transfer to Bond Administration (Fund 030, Subfund 031)
Arbitrage Rebate Computation Services
Other General and Administrative Expenses (LOC and Remarketing)

Total

\$3,232,000
1,675,000
8,000
2,000
1,400,000

\$6,317,000

Convention Development Tax Bonds

Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P1
Spec. Oblig. & Refg. Bonds (CDT) – Series "1996A & B" – Revenue Fund

Project: 206100

Revenues:

Interfund Transfer – Convention Development Tax Trust (Fund 160, Subfund 162)

Total

2011-12

\$10,857,000

\$11,857,000

Expenditures:

Transfers to Debt Service Fund: Series 1996B Bonds (Project 206201)

\$11,857,000

Special Obligation and Refunding Bonds -- (CDT) -- Fund 206

Fund Type: D5 -- Subfund 2P2

Spec. Oblig. & Refg. Bonds (CDT) -- Series "1996B" -- Debt Service Fund

Project: 206201

Revenues:

Programmed Cash Reserve -- Series 1996B
Transfer from Revenue Fund -- CDT SWAP Receipts
Transfer from Revenue Fund -- CDT Receipts (Project 206100)

Total

2011-12
\$9,943,000
1,000,000
10,857,000
\$21,800,000

Expenditures:

Principal Payments on Bonds
Interest Payments on Bonds
Reserve for Future Debt Service-Series 1996B
Transfer to Bond Administration (Fund 030, Subfund 031)
Trustee/Paying Agent Services & Fees
Arbitrage Rebate Computation Services

Total

\$3,669,000
7,821,000
10,268,000
29,000
3,000
10,000
\$21,800,000

Special Obligation and Refunding Bonds -- (CDT) -- Fund 206

Fund Type: D5 -- Subfund 2P2

Spec. Oblig. & Refg. Bonds (CDT) -- Series "1996B" -- Reserve Fund

Project: 206202

Revenues:

Programmed Surety Bond Reserve (Non-Cash)

Expenditures:

Reserve for Future Debt Service

2011-12
\$16,579,000
\$16,579,000

Special Obligation and Refunding Bonds -- Fund 206

Fund Type: D5 -- Subfund: 2P3

Special Obligation & Refg. Bonds -- (CDT) -- Series "1997A, B and C" -- Revenue Fund

Project: 206300

Revenues:

Tax Receipts - Omni Tax Increment Account
Interfund Transfer - Convention Development Tax Trust (Fund 160, Subfund 162)
CDT SWAP Receipts

Total

2011-12
\$2,774,000
11,569,000
3,000,000
\$17,343,000

Expenditures:

Transfers to Debt Service Fund:
Series 1997A Bonds (Project 206301)
Series 1997B Bonds (Project 206401)
Series 1997B SWAP (Project 206401)
Series 1997C Bonds (Project 206501)
Series 2005B Bonds (Project 206602)
Sunshine State Loan Project 298500 - for PAC
Sunshine State Loan Project 298502 - for PAC
Sunshine State Loan Project 298502 - for PAC
Sunshine State Loan Project 298503 - for PAC

Total

\$1,430,000
2,824,000
3,000,000
2,522,000
2,650,000
1,152,000
2,000,000
765,000
990,000
\$17,343,000

Special Obligation and Refunding Bonds -- Fund 206

Fund Type: D5 -- Subfund: 2P3

Special Obligation & Refunding Bonds -- (CDT) -- Series "1997A" Debt Service Fund

Project: 206301

Revenues:

Programmed Cash Reserve -- Series 1997A -- Omni
Interest Earnings
Transfer from Revenue Fund (Project 206300)

Total

2011-12
\$20,337,000
60,000
1,430,000
\$21,827,000

Expenditures:

Reserve for Future Debt Service -- Series 1997A
Arbitrage Rebate Computation Services
Other General and Administrative Expenses

Total

\$21,823,000
2,000
2,000
\$21,827,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P3
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "1997A, B, C" - Reserve Fund

Project: 206302

Revenues:

2011-12

Programmed Surety Bond Reserve (Non-Cash)	\$29,288,000
Programmed Cash Reserve	5,348,000
Interest Earnings	20,000
Total	\$34,656,000

Expenditures:

Reserve for Future Debt Service - Cash	\$5,368,000
Reserve for Future Debt Service - Non Cash	29,288,000
Total	\$34,656,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P4
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "1997B" - Debt Service Fund

Project: 206401

Revenues:

2011-12

Programmed Cash Reserve – Series 1997B	\$2,941,000
Transfer from Revenue Fund – (Project 206300)	2,824,000
Transfer from Revenue Fund – CDT SWAP (Project 206300)	3,000,000
Interest Earnings	20,000
Total	\$8,785,000

Expenditures:

Interest Payments on Series 1997B Bonds	\$5,843,000
Reserve for Future Debt Service – Series 1997B	2,922,000
Other General and Administrative Expenses	2,000
Arbitrage Rebate Computation Services	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	15,000
Total	\$8,785,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P4
Subordinate Spec. Oblig. & Refg. Bonds (CDT) – Series "1997C" - Debt Service Fund

Project: 206501

Revenues:

2011-12

Programmed Cash Reserve – Series 1997C	\$1,985,000
Transfer from Revenue Fund -- (Project 206300)	2,522,000
Total	\$4,507,000

Expenditures:

Principal Payments on Series 1997C Bonds	\$965,000
Interest Payments on 1997C Bonds	1,020,000
Reserve for Future Debt Service – Series 1997C	2,515,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Total	\$4,507,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "2005B" - Debt Service Fund

Project: 206602

Revenues:

Programmed Cash Carryover
Transfer from Revenue Fund - (Project 206300)

Total

Expenditures:

Interest Payments on Series 2005B Bonds
Reserve for Future Debt Service – Series 2005B
Arbitrage Rebate Computation Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

2011-12
\$1,326,000
2,660,000
\$3,986,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "2005A & B" - Reserve Fund

Project: 206603

Revenues:

Programmed Surety Bond Reserve (Non-Cash)

Expenditures:

Reserve for Future Debt Service - Non Cash

2011-12
\$16,753,000
\$16,753,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "2009" - Reserve Fund

Project: 206702

Revenues:

Programmed Cash Reserve

Expenditures:

Reserve for Future Debt Service

2011-12
\$9,121,000
\$9,121,000

Public Service Tax UMSA Bonds

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series "1999" –

Project: 208409

Revenues:

Transfer from Unincorporated Municipal Service Area General Fund
Transfer from Countywide General Fund
Interest Earnings
Programmed Cash Reserve

Total

Expenditures:

Principal Payments on Bonds
Interest Payments on Bonds
Reserve for Future Debt Service
Arbitrage Rebate Computation Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

2011-12
\$4,053,000
207,000
1,100,000
10,000
4,127,000
\$9,547,000
\$2,850,000
2,472,000
4,200,000
2,000
13,000
\$9,547,000

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “1999” – Reserve Fund

Project: 208410

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Surety Bond Reserve (Non-Cash)	<u>\$5,405,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$5,405,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “2002” – Debt Service Fund

Project: 208511

	<u>2011-12</u>
<u>Revenues:</u>	
Transfer from Unincorporated Municipal Service Area General Fund	\$3,822,000
Transfer from Countywide General Fund	138,000
Interest Earnings	4,000
Programmed Cash Reserve	1,090,000
Total	<u>\$5,054,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$1,800,000
Interest Payments on Bonds	2,180,000
Reserve for Future Debt Service	1,054,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	10,000
Total	<u>\$5,054,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “2002” – Reserve Fund

Project: 208512

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Surety Bond Reserve (Non-Cash)	<u>\$4,032,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$4,032,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4 \$28 Million

Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2006” – Debt Service Fund

Project: 208613

	<u>2011-12</u>
<u>Revenues:</u>	
Transfer from Unincorporated Municipal Service Area General Fund	\$1,904,000
Programmed Cash Reserve	558,000
Total	<u>\$2,462,000</u>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$800,000
Interest Payments on Bonds	1,117,000
Reserve for Future Debt Service	536,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	4,000
Total	<u>\$2,462,000</u>

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2006” Reserve Fund

Project: 208614

Revenues:

Programmed Surety Bond Reserve (Non-Cash)

Expenditures:

Reserve for Future Debt Service

2011-12

\$1,805,000

\$1,805,000

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4 \$30 Million

Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2007” – Debt Service Fund

Project: 208716

Revenues:

Transfer from Unincorporated Municipal Service Area General Fund
Programmed Cash Reserve

Total

Expenditures:

Principal Payments on Bonds
Interest Payments on Bonds
Reserve for Future Debt Service
Transfer to Bond Administration (Fund 030, Subfund 031)
Arbitrage Rebate Computation Services

Total

2011-12

\$2,045,000

618,000

\$2,663,000

\$820,000

1,235,000

601,000

5,000

2,000

\$2,663,000

Special Obligation Bonds – Public Service Tax – Fund 208

Fund Type: D5 – Subfund: 2R4

Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2007” Reserve Fund

Project: 208716

Revenues:

Programmed Surety Bond Reserve (Non-Cash)

Expenditures:

Reserve for Future Debt Service

2011-12

\$2,267,000

\$2,267,000

Transit System Sales Surtax Revenue Bonds

Transit System Sales Surtax Revenue Bonds General Segment

Fund Type: D5 – Subfund: 2T9 General Segment

Transit System Sales Surtax Revenue Fund

Project: 209400

Revenues:

Transfer from Transit System Sales Surtax Revenue Fund (Fund Subfund)
Deposit interest from GIC

Total

Expenditures:

Transfer to Debt Service Fund – Series 06 (209402)
Transfer to Debt Service Fund – Series 08 (209403)
Transfer to Debt Service Fund – Series 09 (209404)
Transfer to Debt Service Fund – Series 09 (209405)

Total

2011-12

\$16,577,000

92,000

\$16,669,000

\$3,379,000

3,205,000

9,380,000

705,000

\$16,669,000

Transit System Sales Surtax Revenue Bonds General Segment
Fund Type: D5 - Subfund: 2T9 General Segment
Transit System Sales Surtax Reserve Fund

Project: 209401

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Cash Reserve (GIC)	\$3,372,000
Programmed Surety Reserve (Non-Cash) - 2008	4,589,000
Programmed Cash Reserve	11,465,000
Total	\$19,426,000

<u>Expenditures:</u>	
Reserve for Future Debt Service - Non-Cash	\$4,589,000
Reserve for Future Debt Service	14,837,000
Total	\$19,426,000

Transit System Sales Surtax Revenue Bonds, Series 06
Fund Type: D5 - Subfund: 2T9
Transit System Sales Surtax Debt Service Fund

Project: 209402

	<u>2011-12</u>
<u>Revenues:</u>	
Transfer from Revenue Fund (Project 209400)	\$3,379,000
Interest	4,000
Programmed Cash Reserve	843,000
Total	\$4,226,000

<u>Expenditures:</u>	
Principal Payments on Bonds	\$1,012,000
Interest Payments on Bonds	2,360,000
Reserve for Future Debt Service	843,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	3,000
Total	\$4,226,000

Transit System Sales Surtax Revenue Bonds, Series 08
Fund Type: D5 - Subfund: 2T9
Transit System Sales Surtax Debt Service Fund

Project: 209403

	<u>2011-12</u>
<u>Revenues:</u>	
Transfer from Revenue Fund (Project 209400)	\$3,205,000
Interest	3,000
Programmed Cash Reserve	809,000
Total	\$4,017,000

<u>Expenditures:</u>	
Principal Payments on Bonds	\$803,000
Interest Payments on Bonds	2,402,000
Reserve for Future Debt Service	802,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	2,000
Total	\$4,017,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 09A**Fund Type: D5 - Subfund: 2T9****Transit System Sales Surtax Debt Service Fund - Public Works Portion****Project: 209404****Revenues:**

	<u>2011-12</u>
Transfer from Revenue Fund (Project 209400)	9,380,000
Federal Subsidy Receipts - BABs Series 2009B	2,415,000
Programmed Federal Subsidy Reserve - BABs Series 2009B	604,000
Programmed Cash Reserve	681,000
Total	\$13,080,000

Expenditures:

Interest Payments on Tax-Exempt Series 2009A Bonds	\$2,280,000
Interest Payments on Taxable (BABs) Series 2009B Bonds	1,262,000
Reserve for Future Debt Service - Series 2009A	6,899,000
Reserve for Future Debt Service - Series 2009B	886,000
Reserve For Future Debt Payments	1,725,000
Transfer to Bond Administration (Fund 030, Subfund 031)	26,000
Arbitrage Rebate Computation Services	2,000
Total	\$13,080,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2010 A**Fund Type: D5- Subfund: 2T9****Transit System Sales Surtax Debt Service Fund - Public Works Portion****Project: 209405****Revenues:**

	<u>2011-12</u>
Transfer from Project Fund - Capitalized Interest	\$1,486,000
Transfer from Revenue Fund (Project 209400)	705,000
Federal Subsidy Receipts - BABs Series 2010B	907,000
Programmed Cash Reserve - Capitalized Interest	495,000
Total	\$3,593,000

Expenditures:

Interest Payments on Tax-Exempt Series 2010A Bonds	\$297,000
Interest Payments on Taxable (BABs) Series 2010B Bonds	2,590,000
Reserve for Future Debt Service - Series 2010A	276,000
Reserve for Future debt Service - Series 2010B	421,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Arbitrage Rebate Computation Services	2,000
Total	\$3,593,000

Courthouse Center Bonds**Special Obligation Bonds - Courthouse Revenue Fund, - Fund 210****Fund Type: D5 - Subfund: 2C1****Spec. Oblig. Bonds - Revenue Fund****Project: 210100****Revenues:**

	<u>2011-12</u>
\$15 Criminal and Civil Traffic Fines	\$10,500,000

Expenditures:

Transfer to Debt Service, Series 1998A (Project 210311)	\$324,000
Transfer to Debt Service, Series 1998B (Project 210412)	3,405,000
Transfer to Debt Service, Series 2003 (Project 210513)	4,515,000
Transfer to Reserve Fund, (Project 210108)	2,256,000
Total	\$10,500,000

Special Obligation Bonds – Courthouse Center Proj. – Fund 210

Fund Type: D5 – Subfund: 2C1

Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1994, 1995 & 1998”

Project: 210108

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Surety Bond Reserve (Non-Cash)	\$3,716,000
Programmed Cash Reserve	3,500,000
Transfer from Revenue Fund (Project 210100)	2,256,000
Total	<u>\$9,472,000</u>

<u>Expenditures:</u>	
Reserve for Future Debt Service -Non-Cash	\$3,716,000
Reserve for Future Debt Service - Cash (Proposed New Bonds)	<u>5,756,000</u>
Total	<u>\$9,472,000</u>

Special Obligation Bonds – Courthouse Center Project – Fund 210

Fund Type: D5 – Subfund: 2C3

Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998A” – Debt Service Fund

Project: 210311

	<u>2011-12</u>
<u>Revenues:</u>	
Transfer from Revenue Fund (Project 210100)	\$324,000
Programmed Cash Reserve	159,000
Total	<u>\$483,000</u>

<u>Expenditures:</u>	
Principal Payment on Series 1998A Bonds	\$145,000
Interest Payments on Series 1998A Bonds	173,000
Reserve for Future Debt Service	158,000
Other General and Administrative Expenses	4,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	<u>\$483,000</u>

Special Obligation Bonds – Courthouse Center Project – Fund 210

Fund Type: D5 – Subfund: 2C4

Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998B” – Debt Service Fund

Project: 210412

	<u>2011-12</u>
<u>Revenues:</u>	
Transfer from Revenue Fund (Project 210100)	\$3,405,000
Programmed Cash Reserve	1,698,000
Carryover	2,000
Interest Earnings	
Total	<u>\$5,105,000</u>

<u>Expenditures:</u>	
Principal Payment on Series 1998B Bonds	\$2,315,000
Interest Payments on Series 1998B Bonds	1,081,000
Reserve for Future Debt Service - Series 1998B	1,697,000
Other General and Administrative Expenses	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	2,000
Total	<u>\$5,105,000</u>

Special Obligation Bonds – Courthouse Center Project – Fund 210
Fund Type: D5 – Subfund: 2C5
Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. – Series “2003” – Debt Service Fund

Project: 210513

Revenues:

2011-12

Transfer from Revenue Fund (Project 210100)	\$4,515,000
Interest Earnings	2,000
Programmed Cash Reserve -Series A	1,103,000
Programmed Cash Reserve -Series B	191,000
Total	\$5,811,000

Expenditures:

Interest Payments on Series 2003A Bonds	\$2,206,000
Interest Payments on Series 2003B Bonds	2,293,000
Reserve for Future Debt Service - Series A	1,103,000
Reserve for Future Debt Service - Series B	191,000
Other General and Administrative Expenses	5,000
Transfer to Bond Administration (Fund 030, Subfund 031)	9,000
Arbitrage Rebate Computation Services	4,000
Total	\$5,811,000

Special Obligation Bonds – Courthouse Center Project – Fund 210
Fund Type: D5 – Subfund: 2C5
Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. Series “2003” – Reserve Fund

Project: 210514

Revenues:

2011-12

Programmed Surety Bond Reserve (Non-Cash)	\$7,496,000
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Expenditures:

Reserve for Future Debt Service	\$7,496,000
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Stormwater Utility Revenue Bonds

Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211
Fund Type: D5 – Subfund: 2U1
Stormwater Utility Revenue Bond Program - Revenue Fund

Project: 211101

Revenues:

2011-12

Transfer from Stormwater Revenue Fund (Fund 140, Subfund 141)	\$7,637,000
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Expenditures:

Transfer to Debt Service Fund – Series 1999 (Project 211102)	\$2,909,000
Transfer to Debt Service Fund – Series 2004 (Project 211104)	4,728,000
Total	\$7,637,000

Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211
Fund Type: D5 – Subfund: 2U1
Stormwater Utility Revenue Bond Program Series “1999” Bonds, Debt Service Fund

Project: 211102

Revenues:

2011-12

Transfer from Revenue Fund (Project 211101)	\$2,909,000
Interest Earnings	2,000
Programmed Cash Reserve	1,451,000
Total	\$4,362,000

Expenditures:

Principal Payment on Bonds	\$1,560,000
Interest Payments on Bonds	1,342,000
Reserve for Future Debt Service	1,451,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Arbitrage Rebate Computation Services	2,000
Total	\$4,362,000

Special Obligation Bonds -- Stormwater Utility Revenue Bond Program - Fund 211

Fund Type: D5 -- Subfund: 2U1

Special Obligation Bonds - Reserve Fund

Project: 211103

Revenues:

Programmed Surety Bond Reserve (Non-Cash)

2011-12

\$7,626,000

Expenditures:

Reserve for Future Debt Service

\$7,626,000

Special Obligation Bonds -- Stormwater Utility Revenue Bond Program -- Fund 211

Fund Type: D5 -- Subfund: 2U1 \$60 Million

Stormwater Utility Revenue Bond Program Series "2004" Bonds, Debt Service Fund

Project: 211104

Revenues:

Transfer from Revenue Fund (Project 211101)

Interest Earnings

Programmed Cash Reserve

\$4,728,000

5,000

2,360,000

\$7,093,000

Total

Expenditures:

Principal Payments on Bonds

Interest Payments on Bonds

Reserve for Future Debt Service

Transfer to Bond Administration (Fund 030, Subfund 031)

Arbitrage Rebate Computation Services

\$1,705,000

3,014,000

2,360,000

12,000

2,000

\$7,093,000

Total

Special Oblig. Bonds -- Floating/Fixed Rate Equip. Bonds -- Series "1990" -- Fund 213

Fund Type: D5 -- Subfund: 2E3

Floating/Fixed Rate Equip. Bonds -- Series "1990" (Golf Club of Miami) -- Debt Service Fund

Project: 213314

Revenues:

Programmed Cash Reserve

2011-12

\$2,000

Expenditures:

Arbitrage Rebate Computation Services

\$2,000

Special Oblig. Bonds -- Fixed/Auction Rate Cap. Asset Acquisition Bds -- Series 2002 - Fund 213

Fund Type: D5 -- Subfund: 2E4

Fixed/Auction Rate Capital Asset Acquisition Bonds -- Series "2002"

Election Voting Equipment - \$24,600,000

Project: 213420

Revenues:

Transfer from Capital Outlay Reserve

Programmed Cash Reserve, Series A

\$2,907,000

118,000

Total

\$3,025,000

Expenditures:

Principal Payment on Bonds, Series A

Interest Payments on Bonds, Series A

Reserve for Future Debt Service, Series A

General and Administrative Expenses

Arbitrage Rebate Services

Transfer to Bond Administration (Fund 030, Subfund 031)

\$2,720,000

236,000

59,000

1,000

2,000

7,000

\$3,025,000

Total

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series “2002” – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”
Coral Gables Courthouse - \$6,300,000

Project: 213421

Revenues:

Transfer from the Administrative Office of the Courts
Programmed Cash Reserve, Series A

Total

Expenditures:

Principal Payment on Bonds, Series A
Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

2011-12

\$326,000
15,000

\$341,000

\$290,000

30,000

8,000

10,000

2,000

1,000

\$341,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”
MLK Furniture, Fixtures & Equipment - \$11,000,000

Project: 213423

Revenues:

Transfer from Outlay Reserve (Fund 310 Subfund 313)
Programmed Cash Reserve, Series A

Total

Expenditures:

Principal Payment on Bonds, Series A
Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

2011-12

\$1,294,000
61,000

\$1,355,000

\$1,195,000

123,000

31,000

1,000

2,000

3,000

\$1,355,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”
Golf Club of Miami - Renovations - \$6,400,000

Project: 213424

Revenues:

Programmed Cash Reserve, Series A
Transfer from Parks Golf Operations

Total

Expenditures:

Principal Payment on Bonds, Series A
Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

2011-12

\$22,000
466,000

\$488,000

\$425,000

44,000

11,000

5,000

2,000

1,000

\$488,000

Special Oblg. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”
Fire Department - Fleet Replacement - \$12,860,000

Project: 213425

Revenues:

Transfer from Fire Department (Fund 011, Subfund 111)
Programmed Cash Reserve, Series A

Total

2011-12

\$1,398,000
66,000
\$1,464,000

Expenditures:

Principal Payment on Bonds, Series A
Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$1,290,000
133,000
34,000
1,000
2,000
4,000
\$1,464,000

Special Oblg. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”
Park & Recreation - Construction of Crandon Clubhouse \$7 Million
and Metro Zoo Aviary \$2 Million

Project: 213426

Revenues:

Programmed Cash Reserve, Series A (Aviary)
Programmed Cash Reserve, Series A (Club)
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)
Transfer from Sports Tax Revenues - Surplus Fund (Project 205804)

Total

2011-12

\$11,000
16,000
238,000
350,000
\$615,000

Expenditures:

Principal Payment on Bonds, Series A (Aviary)
Principal Payment on Bonds, Series A (Crandon Club)
Interest Payments on Bonds, Series A (Aviary)
Interest Payments on Bonds, Series A (Crandon Club)
Reserve for Future Debt Service, Series A (Aviary)
Reserve for Future Debt Service, Series A (Crandon Club)
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$215,000
320,000
22,000
33,000
6,000
8,000
8,000
2,000
1,000
\$615,000

Special Oblg. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series “2002” – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”
Building Dept. - Renovation Miami-Dade Permitting & Inspection Ctr. Bldg - \$3.9Million

Project: 213428

Revenues:

Programmed Cash Reserve, Series A
Transfer from General Services Administration (Fund 050)

Total

2011-12

\$22,000
456,000
\$478,000

Expenditures:

Principal Payment on Bonds, Series A
Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$420,000
43,000
11,000
1,000
2,000
1,000
\$478,000

Special Obliga. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”
Reserve Account for Series A Bonds

Project: 213429

Revenues:

Programmed Surety Bond Reserve (Non-Cash)

2011-12
\$11,985,000

Expenditures:

Reserve for Future Debt Service

\$11,985,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
ITD Mainframe \$3.7 million

Project: 213520

Revenues:

Programmed Carryover

2011-12
\$2,000

Expenditures:

Arbitrage Rebate Services

\$2,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
ITD Regatta \$5.2 Million

Project: 213521

Revenues:

Programmed Carryover

2011-12
\$2,000

Expenditures:

Arbitrage Rebate Services

\$2,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Public Work-97th Ave Flyover \$9 Million

Project: 213522

Revenues:

Programmed Carryover
Transfer Revenue /SWAP (Project 213528)

2011-12
\$153,000
310,000
\$463,000

Total

Expenditures:

Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

306,000
153,000
1,000
2,000
1,000

Total

\$463,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)

Fund Type: D5 -- Subfund: 2E6

MLK Building \$4 Million

Project: 213523

Revenues:

Programmed Carryover
Transfer Revenue /SWAP Project 213528

Total

2011-12

\$68,000

141,000

\$209,000

Expenditures:

Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

136,000

68,000

2,000

2,000

1,000

\$209,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)

Fund Type: D5 -- Subfund: 2E6

Correction Department - Fire System Improvement \$8 Million

Project: 213524

Revenues:

Programmed Carryover
Transfer Revenue /SWAP (Project 213528)

Total

2011-12

\$136,000

276,000

\$412,000

Expenditures:

Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$272,000

136,000

1,000

2,000

1,000

\$412,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)

Fund Type: D5 -- Subfund: 2E6

Fire Department Air Rescue Helicopter \$8 Million

Project: 213525

Revenues:

Programmed Carryover
Transfer Revenue /SWAP (Project 213528)

Total

2011-12

\$132,000

268,000

\$400,000

Expenditures:

Interest Payments on Bonds, Series A
Reserve for Future Debt Service, Series A
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

264,000

132,000

1,000

2,000

1,000

\$400,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Fire Department Fleet Replacement \$8 Million

Project: 213526

Programmed Carryover	\$136,000
Transfer from Redemption Account (Project 213530)	0
Transfer Revenue /SWAP (Project 213528)	276,000
Total	\$412,000

Expenditures:

Interest Payments on Bonds, Series A	272,000
Reserve for Future Debt Service, Series A	136,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	\$412,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Answer Center Tech \$3 Million

Project: 213527

Revenues:

Transfer Revenue /SWAP (Project 213528)	2011-12 \$3,000
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Expenditures:

General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Total	\$3,000

\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
REVENUE-SWAP ACCOUNT

Project: 213528

Revenues:

Transfer from Fire	2011-12 \$276,000
Transfer from Public Works Road Impact Fees	310,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) -Air Rescue	268,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) -Corrections	276,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) -Answer Center	3,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) - MLK	141,000
Total	\$1,274,000

Expenditures:

Transfer to Debt Service Projects, Series 04A	\$1,274,000
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\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Reserve Account

Project: 213529

Revenues:

Programmed Surety Reserve (Non-Cash)	2011-12 \$5,000,000
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Expenditures:

Reserve for Future Debt Service Non-Cash	\$5,000,000
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\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Redemption Account

Project: 213530

Revenues:

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)
Transfer from Public Works
Transfer from Fire
Programmed Cash Carryover

Total

2011-12

\$2,611,000
986,000
876,000
13,700,000
\$18,173,000

Expenditures:

Reserve for Future Principal payments

\$18,173,000

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213
Fund Type: D5 – Subfund: 2E6
Elections Building \$11.7 Million

Project: 213620

Revenues:

Programmed Cash Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$242,000
698,000
\$1,140,000

Expenditures:

Principal Payments on Bonds, Series B
Interest Payments on Bonds, Series B
Reserve for Future Debt Service, Series B
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$420,000
483,000
232,000
1,000
2,000
2,000
\$1,140,000

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213
Fund Type: D5 – Subfund: 2E6
Courthouse Facade Proj. \$16 Million

Project: 213621

Revenues:

Programmed Cash Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$249,000
1,222,000
\$1,471,000

Expenditures:

Principal Payments on Bonds, Series B
Interest Payments on Bonds, Series B
Reserve for Future Debt Service, Series B
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$735,000
498,000
232,000
1,000
2,000
3,000
\$1,471,000

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Answer Center: \$3.9 Million

Project: 213622

Revenues:

Programmed Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$75,000
276,000
\$351,000

Expenditures:

Principal Payments on Bonds, Series B
Interest Payments on Bonds, Series B
Reserve for Future Debt Service, Series B
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$125,000
150,000
72,000
1,000
2,000
1,000
\$351,000

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Answer Center - Technology: \$10.806 Million

Project: 213623

Revenues:

Programmed Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$34,000
1,550,000
\$1,584,000

Expenditures:

Principal Payments on Bonds, Series B
Interest Payments on Bonds, Series B
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$1,510,000
67,000
1,000
2,000
4,000
\$1,584,000

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Golf Club of Miami: \$4.6 Million

Project: 213624

Revenues:

Programmed Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$77,000
381,000
\$458,000

Expenditures:

Principal Payments on Bonds, Series B
Interest Payments on Bonds, Series B
Reserve for Future Debt Service, Series B
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$230,000
153,000
71,000
1,000
2,000
1,000
\$458,000

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
UHF Radio Fire \$15 Million

Project: 213625

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Cash Carryover	\$253,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	1,664,000
Total	<u>\$1,917,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$1,175,000
Interest Payments on Bonds, Series B	506,000
Reserve for Future Debt Service, Series B	227,000
General and Administrative Expenses	3,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	4,000
Total	<u>\$1,917,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Correction Fire System \$1.180 Million

Project: 213626

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Carryover	\$13,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	147,000
Total	<u>\$160,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$120,000
Interest Payments on Bonds, Series B	26,000
Reserve for Future Debt Service, Series B	10,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	<u>\$160,000</u>

\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
ADA Projects \$4.7 Million

Project: 213627

	<u>2011-12</u>
<u>Revenues:</u>	
Programmed Carryover	\$78,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	390,000
Total	<u>\$468,000</u>

<u>Expenditures:</u>	
Principal Payments on Bonds, Series B	\$235,000
Interest Payments on Bonds, Series B	156,000
Reserve for Future Debt Service, Series B	73,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	<u>\$468,000</u>

\$76 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213
Fund Type: D5 – Subfund: 2E6 Reserve Account

Project: 213629

Revenues:

Programmed Carryover Reserve

2011-12
\$4,375,000

Expenditures:

Reserve for Future Debt Service, Series 2004B

\$4,375,000

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213
Fund Type: D5 – Subfund: 2E7
\$87.690 mil Overtown I

Project: 213720

Revenues:

Programmed Cash Carryover
Transfer from Internal Service Department (Rent)

2011-12
\$1,957,000
5,584,000
\$7,521,000

Total

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
Reserve for Future Debt Service, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

\$1,665,000
3,915,000
1,924,000
1,000
2,000
14,000
\$7,521,000

Total

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213
Fund Type: D5 – Subfund: 2E7
\$26.750 mil Overtown II

Project: 213721

Revenues:

Programmed Cash Carryover
Transfer from Internal Service Department (Rent)

2011-12
\$628,000
1,788,000
\$2,416,000

Total

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
Reserve for Future Debt Service, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

\$535,000
1,258,000
617,000
2,000
2,000
4,000
\$2,416,000

Total

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213
Fund Type: D5 – Subfund: 2E7
\$26.110 mil Libraries

Project: 213722

Revenues:

Programmed Cash Carryover
Transfer from Library

2011-12
\$572,000
1,823,000
\$2,395,000

Total

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
Reserve for Future Debt Service, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

\$685,000
1,144,000
558,000
1,000
2,000
5,000
\$2,395,000

Total

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213

Fund Type: D5 – Subfund: 2E7

\$18,600 mill Purchase & Build Up TECO

Project: 213723

Revenues:

Programmed Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$415,000
1,185,000

\$1,600,000

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
Reserve for Future Debt Service, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$355,000
831,000
408,000
1,000
2,000
3,000

\$1,600,000

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213

Fund Type: D5 – Subfund: 2E7

\$4,786 mill ETSF Radio Towers Project

Project: 213724

Revenues:

Programmed Cash Carryover
Transfer from Information Technology Department

Total

2011-12

\$102,000
383,000

\$485,000

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
Reserve for Future Debt Service, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$180,000
203,000
98,000
1,000
2,000
1,000

\$485,000

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213

Fund Type: D5 – Subfund: 2E7

\$10,336 mill Correction Fire System

Project: 213726

Revenues:

Programmed Cash Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$220,000
827,000

\$1,047,000

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
Reserve for Future Debt Service, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$390,000
440,000
212,000
1,000
2,000
2,000

\$1,047,000

\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
\$ 16.910 mil Hope VI

Project: 213726

Revenues:

Programmed Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)
Total

2011-12

\$355,000
1,010,000
\$1,365,000

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
Reserve for Future Debt Service, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)
Total

\$300,000
710,000
349,000
1,000
2,000
3,000
\$1,365,000

\$240 Million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
\$19,346 Million New GSA Shop

Project: 213727

Revenues:

Programmed Carryover
Transfer from Internal Services Department (Rent)
Total

2011-12

\$424,000
1,349,000
\$1,773,000

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
Reserve for Future Debt Service, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)
Total

\$505,000
848,000
414,000
1,000
2,000
3,000
\$1,773,000

\$240 Million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
100 S Biscayne Fix-Up

Project: 213728

Revenues:

Programmed Cash Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)
Total

2011-12

\$3,000
173,000
\$176,000

Expenditures:

Principal Payments on Bonds, Series 07
Interest Payments on Bonds, Series 07
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)
Total

\$165,000
7,000
1,000
2,000
1,000
\$176,000

\$240 Million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7 Reserve Account Surety Bond

Project: 213730

Revenues:

Programmed Carryover Reserve

2011-12

\$16,214,000

Expenditures:

Reserve for Future Debt Service, Series 07

\$16,214,000

\$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213

Fund Type: D5 – Subfund: 2E7

\$45 Million – JMH Tax Exempt

Project: 213820

Revenues:

Programmed Cash Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$1,065,000
3,851,000

\$4,916,000

Expenditures:

Principal Payments on Bonds, Series 09A
Interest Payments on Bonds, Series 09A
Reserve for Future Debt Service, Series 09A
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$1,745,000
2,130,000
1,029,000
2,000
10,000
\$4,916,000

\$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213

Fund Type: D5 – Subfund: 2E7

\$4,265 Million – Light Speed Project (Tax Exempt)

Project: 213821

Revenues:

Programmed Cash Carryover
Transfer from GSA

Total

2011-12

\$85,000
476,000

\$561,000

Expenditures:

Principal Payments on Bonds, Series 09A
Interest Payments on Bonds, Series 09A
Reserve for Future Debt Service, Series 09A
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$310,000
170,000
78,000
2,000
1,000
\$561,000

\$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213

Fund Type: D5 – Subfund: 2E7

\$6,795 Million – Cyber Protect (Tax Exempt)

Project: 213822

Revenues:

Programmed Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$126,000
868,000

\$994,000

Expenditures:

Principal Payments on Bonds, Series 09A
Interest Payments on Bonds, Series 09A
Reserve for Future Debt Service, Series 09A
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$625,000
252,000
113,000
2,000
2,000
\$994,000

\$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
\$5.065 Million - West Lot Project (Tax Exempt)

Project: 213823

Revenues:

Programmed Carryover
Transfer from GSA

Total

2011-12

\$109,000
752,000
\$861,000

Expenditures:

Principal Payments on Bonds, Series 09A
Interest Payments on Bonds, Series 09A
Reserve for Future Debt Service, Series 09A
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$540,000
219,000
98,000
2,000
2,000
\$861,000

\$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
\$2.725 Million - Project Close-Out Costs Project (Tax Exempt)

Project: 213824

Revenues:

Programmed Carryover
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)
Transfer from GSA

Total

2011-12

\$50,000
277,000
72,000
\$399,000

Expenditures:

Principal Payments on Bonds, Series 09A
Interest Payments on Bonds, Series 09A
Reserve for Future Debt Service, Series 09A
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$250,000
101,000
45,000
2,000
1,000
\$399,000

\$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
Debt Service Reserve Fund - Series 2009A (Tax Exempt) Bonds

Project: 213825

Revenues:

Programmed Cash Reserve - Tax Exempt - Series 2009A Bonds

Expenditures:

Reserve for Future Debt Service, Tax Exempt Series 09A Bonds

2011-12
\$4,699,000

\$4,699,000

\$44.595 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series "2009B" – Fund 213
Fund Type: D5 – Subfund: 2E7
\$22.850 Million - West Lot Project (BABs Taxable)

Project: 213830

Revenues:

Federal Subsidy Receipts
Programmed Federal Subsidy Reserve
Transfer from Project Fund - Capitalized Interest
Transfer from GSA

Total

2011-12

\$548,000
274,000
865,000
668,000
\$2,355,000

Expenditures:

Interest Payments on Bonds, Series 09B
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$1,566,000
783,000
2,000
4,000
\$2,355,000

\$44,595 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series "2009B" – Fund 213

Fund Type: D5 – Subfund: 2E7

\$13.345 Million - Light Speed Project (BABs Taxable)

Project: 213831

Revenues:

	<u>2011-12</u>
Federal Subsidy Receipts	\$322,000
Programmed Cash Carryover	300,000
Programmed Federal Subsidy Reserve	160,000
Transfer from GSA	603,000

Total	\$1,385,000
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Expenditures:

Interest Payments on Bonds, Series 09B	\$921,000
Reserve for Future Debt Service, Series 09B	460,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000

Total	\$1,385,000
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\$44,595 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series "2009B" – Fund 213

Fund Type: D5 – Subfund: 2E7

\$8.4Million - Project Close-Out Project (BABs Taxable)

Project: 213832

Revenues:

	<u>2011-12</u>
Federal Subsidy Receipts	\$201,000
Programmed Federal Subsidy Reserve	101,000
Programmed Cash Reserve	287,000
Transfer from GSA	89,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	185,000

Total	\$863,000
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Expenditures:

Interest Payments on Bonds, Series 09B	\$573,000
Reserve for Future Debt Service, Series 09B	287,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000

Total	\$863,000
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\$44,595 Million Cap. Asset Acquisition Fixed Special Obligation Bonds –Series 2009B - Fund 213

Fund Type: D5 – Subfund: 2E7

Debt Service Reserve Fund - Taxable BABs

Project: 213835

Revenues:

	<u>2011-12</u>
Programmed Cash Reserve - BABs - Series 2009B Bonds	\$4,500,000

Expenditures:

Reserve for Future Debt Service, BABs - Series 2009B Bonds	\$4,500,000
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Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series “2010A” – Fund 213

Fund Type: D5 – Subfund: 2F1

Debt Service Fund - Series 2010A (Tax Exempt Bonds) Overtown II

Project: 213920

2011-12

Revenues

Cash Carryover - Accrued Interest Proceeds	\$968,000
Transfer from GSA (Overtown II Project) (87%)	1,942,000
Total	\$2,910,000

Expenditures

Principal Payments Bonds - Overtown II Project (87%)	\$1,414,000
Interest Payments on Bonds - Overtown II Project (87%)	521,000
Reserve For Debt Service - Tax Exempt Series 2010A Bonds	968,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Total	\$2,910,000

Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series “2010A” – Fund 213

Fund Type: D5 – Subfund: 2F1

Debt Service Fund - Series 2010A (Tax Exempt Bonds) - Causeway

Project: 213921

2011-12

Revenues

Programmed Cash Reserve	\$144,000
Transfer From Public Works (13%)	291,000
Total	\$435,000

Expenditures

Principal Payments Bonds - Causeways Project (13%)	\$211,000
Interest Payments on Bonds - Causeway Project (13%)	78,000
Reserve For Debt Service - Tax Exempt Series 2010A Bonds	144,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	\$435,000

Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series “2010A” – Fund 213

Fund Type: D5 – Subfund: 2F1

Debt Service Reserve Fund - Series 2010A (Tax Exempt) Bonds

Project: 213922

2011-12

Revenues:

Programmed Cash Reserve - Tax Exempt - Series 2010A Bonds	\$1,250,000
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Expenditures:

Reserve for Future Debt Service, Tax Exempt Series 2010A Bonds	\$1,250,000
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Capital Asset Acquisition Special Obligation Taxable (BABs) – Series “2010B” – Fund 213

Fund Type: D5 – Subfund: 2F1

Debt Service Fund - Series 2010B BABs Bonds- Overtown II

Project: 213923

2011-12

Revenues

Programmed Cash Carryover	\$1,304,000
Transfer from GSA - Overtown II Project (87%)	2,614,000
Programmed Federal Subsidy Reserve	702,000
Federal Subsidy Receipts	1,404,000
Total	\$6,024,000

Expenditures

Interest Payments on Bonds - Overtown II Project (87%)	\$4,011,000
Reserve For Debt Service - BABs Series 2010B Bonds (Overtown II Project)	2,006,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Total	\$6,024,000

Capital Asset Acquisition Special Obligation Taxable (BABs) – Series “2010B” – Fund 213

Fund Type: D5 – Subfund: 2F1

Debt Service Fund - Series 2010B BABs Bonds- Causeway

Project: 213924

2011-12

Revenues

Cash Carryover - Accrued Interest (Proceeds)	\$193,000
Transfer from Public Works (13%)	391,000
Programmed Federal Subsidy Reserve	105,000
Federal Subsidy Receipts	209,000

Total	\$898,000
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Expenditures

Interest Payments on Bonds - Causeways Project (13%)	\$597,000
Reserve For Debt Service - BABs Series 2010B Bonds - Causeways Project	298,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000

Total	\$898,000
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Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series “2010B” – Fund 213

Fund Type: D5 – Subfund: 2F1

Debt Service Reserve Fund - Series 2010B Taxable BABs

Project: 213926

2011-12

Revenues:

Programmed Cash Reserve - BABs - Series 2010B Bonds	\$5,583,000
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Expenditures:

Reserve for Future Debt Service, BABs - Series 2010B Bonds	\$5,583,000
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Capital Asset Acquisition Special Obligation Taxable – Series “2010C” – Fund 213

Fund Type: D5 – Subfund: 2F1

Debt Service Fund - Series 2010C (Taxable) Bonds - Scott Carver/Hope VI Project

Project: 213926

2011-12

Revenues

Cash Carryover - Accrued Interest Proceeds	\$201,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	405,000

Total	\$606,000
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Expenditures

Interest Payments on Series 2010 C Bonds	\$401,000
Reserve For Future Debts Service	201,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000

Total	\$606,000
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Capital Asset Acquisition Special Obligation Bonds, Series 2011A and
Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2011B (Baseball Project) – Fund 213

Fund Type: D5 – Subfund: 2F2

Debt Service Fund - Series 2011 A&B Bonds- Baseball Project

Project: 213930

2011-12

Revenues

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$2,838,000
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Expenditures

Principal Payment on Series 2011B Bonds	1,355,000
Interest Payments on Series 2011 A Bonds	660,000
Interest Payments on Series 2011 B Bonds	140,000
Reserve For Future Debt Service	675,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	6,000

Total	\$2,838,000
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Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 – Subfund: 2N1
Coral Gables Courthouse- \$3,675,000

Project: 214101

Revenues:

Transfer from Administrative Office of the Courts
 Programmed Cash Reserve

Total

Expenditures:

Interest Payments on Notes
 Reserve for Future Debt Service
 General and Administrative Expenses
 Arbitrage Rebate Services
 Transfer to Bond Administration (Fund 030, Subfund 031)

Total

2011-12

\$150,000
 75,000

\$225,000

\$147,000

74,000

1,000

2,000

1,000

\$225,000

Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 – Subfund: 2N1
Golf Club of Miami-Renovations-\$2,500,000

Project: 214102

Revenues:

Programmed Cash Reserve
 Transfer from Parks Golf Operations (Fund 310, Subfund 313)

Total

Expenditures:

Interest Payments on Notes
 Reserve for Future Debt Service
 General and Administrative Expenses
 Arbitrage Rebate Services
 Transfer to Bond Administration (Fund 030, Subfund 031)

Total

2011-12

\$50,000
 104,000

\$154,000

\$100,000

50,000

1,000

2,000

1,000

\$154,000

Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 – Subfund: 2N1
Fire Department- Fleet Replacement- \$975,000

Project: 214103

Revenues:

Programmed Cash Reserve
 Transfer from Fire Department (Fund 011, Subfund 111)

Total

Expenditures:

Interest Payments on Notes
 Reserve for Future Debt Service
 General and Administrative Expenses
 Arbitrage Rebate Services
 Transfer to Bond Administration (Fund 030, Subfund 031)

Total

2011-12

\$20,000
 43,000

\$63,000

\$39,000

20,000

1,000

2,000

1,000

\$63,000

Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 - Subfund: 2N1
Parks & Recreation- Construction of Crandon Clubhouse- \$4,125,000

Project: 214104

Revenues:

Programmed Cash Reserve
Transfer from Sports Tax Revenues-Surplus (Project 205804)

Total

2011-12

\$83,000
169,000
\$252,000

Expenditures:

Interest Payments on Notes
Reserve for Future Debt Service
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$165,000
83,000
1,000
2,000
1,000
\$252,000

Special Oblig. Notes-Series "2008 B"- Fund 214
Fund Type: D6 - Subfund: 2N1
Coast Guard- \$17,450,000

Project: 214105

Revenues:

Programmed Cash Reserve
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

Total

2011-12

\$390,000
785,000
\$1,175,000

Expenditures:

Interest Payments on Notes
Reserve for Future Debt Service
General and Administrative Expenses
Arbitrage Rebate Services
Transfer to Bond Administration (Fund 030, Subfund 031)

Total

\$780,000
390,000
1,000
2,000
2,000
\$1,175,000

\$2 Million Sunshine State Governmental Financing Commission Loan
Miami-Dade County, Florida Crandon Tennis Center Retractable Bleachers
Fund 292 - Loan Agreements
Fund Type: D9 - Subfund: 2L6

Project: 292600

Revenues:

Transfer from Project 367030 (Fund 360, Subfund 367)

Expenditures:

Principal Payment on Loan
Interest Payments on Loan
Reserve for Future Debt Service

Total

2011-12

\$197,000

\$162,000
34,000
1,000
\$197,000

\$25 Million U.S. HUD Loan
Parrot Jungle and Gardens of Watson Island Loan Agreement
Fund 292 - Loan Agreements
Fund Type: D9 - Subfund: 2L7 QSE108

Project: 292700

Revenues:

Transfer in (Fund 750, Subfund 759, Project QSE108)

Expenditures:

Principal Payments on Loan
Interest Payments on Loan

Total

2011-12

\$3,162,000

\$1,945,000
1,217,000
\$3,162,000

\$5 Million U.S. HUD Loan
BEI Loan Agreement
Fund 292 - Loan Agreements
Fund Type: D9 - Subfund: 219

Project: 292900

Revenues:

Transfer from Fund 750, Subfund 759, Project Q0BED

2011-12

\$222,000

Expenditures:

Principal Payment on Loan
Interest Payments on Loan

\$138,000
84,000

Total

\$222,000

\$40 Million U.S. HUD Loan
EDI Loan Agreement
Fund 292 - Loan Agreements
Fund Type: D9 - Subfund: 219

Project: 292901

Revenues:

Revenue from EDI Trust Account

2011-12

\$2,199,000

Expenditures:

Principal Payment on Loan, Series 01
Interest Payments on Loan, Series 01
Principal Payment on Loan, Series 04
Interest Payments on Loan, Series 04
Interest Payments on Loan, Series 06
Principal Payments on Loan, Series 06

\$556,000
335,000
200,000
319,000
539,000
250,000

Total

\$2,199,000

\$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida - Series 2011A (\$49 Million) Various Projects
Fund 292 - Loan Agreements
Fund Type: D9 Subfund 218
\$6 Million Bell Helicopter Loan

Project: 298100

Revenues:

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

2011-12

\$762,000

Expenditures:

Principal Payment on Loan
Interest Payments on Loan
General and Administrative Expenses

\$721,000
40,000
\$1,000

Total

\$762,000

\$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida - Series 2011A (\$49 Million) Various Projects
Fund 292 - Loan Agreements
Fund Type: D9 Subfund 218
\$9 Million Network Expansion Program

Project: 298300

Revenues:

Transfer from Internal Service Fund (Fund 060, Subfund 025)

2011-12

\$1,141,000

Expenditures:

Principal Payment on Loan
Interest Payments on Loan
General and Administrative Expenses

\$1,082,000
58,000
1,000

Total

\$1,141,000

\$10 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida – Series 2011D Naranja Lakes
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298400

Revenues:

2011-12

Transfer from Fund Type TF Fund 600 Subfund 607 Project 640TNL

\$1,511,000

Expenditures:

Principal Payment on Loan
Interest Payments on Loan
General and Administrative Expenses

\$1,095,000
326,000
90,000

Total

\$1,511,000

\$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A Various Projects (\$71 million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298500

Revenues:

2011-12

Transfer from Park and Recreation (Fund 040, Subfund 003)
Transfer from Convention Development Tax Revenue Fund (206300)
Transfer from Enterprise Technology Services Department (Fund 060, Subfund 005)
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

\$426,000
1,152,000
658,000
3,197,000

Total

\$5,433,000

Expenditures:

Principal Payment on Loan
Interest Payments on Loan
General and Administrative Expenses

\$4,179,000
\$1,246,000
8,000

Total

\$5,433,000

\$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A – JMH Equipment (\$56.2 Million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298501

Revenues:

2011-12

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

\$6,436,000

Expenditures:

Principal Payment on Loan 1
Interest Payments on Loan 1
General and Administrative Expenses

\$4,971,000
1,456,000
9,000

Total

\$6,436,000

\$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A (\$100 Million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298502

Revenues:

2011-12

Transfer from Convention Development Tax Revenue Fund (Project 206300)
Transfer from Fire Rescue Department (Fire Station Demolition and Construction)
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Fire Boat
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Helicopter
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) JMH Equip
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) JMH Infras

\$2,765,000
1,712,000
111,000
1,115,000
2,609,000
1,209,000

Total

\$9,521,000

Expenditures:

Principal Payment on Loan
Interest Payments on Loan
General and Administrative Expenses

\$6,206,000
\$3,294,000
21,000

Total

\$9,521,000

\$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A (\$52 Million)
Fund 292 - Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298503

Revenues:

Transfer from CDT Revenue Fund (Project 206300)
 Transfer from Project 360121
 Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Elections/Optical Scanning
 Diodes
 Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Cyber Security
 Transfer from Parks - Marina

2011-12

\$990,000
 711,000
 853,000
 920,000
 682,000
359,000

Total

\$4,515,000

Expenditures:

Principal Payment on Loan
 Interest Payments on Loan
 General and Administrative Expenses

\$2,843,000
 1,662,000
 10,000

Total

\$4,515,000

**MIAMI-DADE LIBRARY
 Capital Projects (New Facilities)
 (Fund CO 310, Subfund 311)**

Revenues:

Library Taxing District (Transfer from Fund SL 090 091)

<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
<u>\$7,929,000</u>	<u>\$0</u>	<u>\$4,445,000</u>	<u>\$12,374,000</u>

Expenditures:

Little River

\$47,000 0	\$383,000 0	\$20,000 4,445,000	\$450,000 4,445,000
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Miami Lakes

Northeast

<u>2,193,000</u>	<u>1,686,000</u>	<u>3,600,000</u>	<u>7,479,000</u>
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Total

<u>\$2,240,000</u>	<u>\$2,069,000</u>	<u>\$8,065,000</u>	<u>\$12,374,000</u>
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Quality Neighborhood Improvement Program

**Phase III Pay As You Go
 (Fund CO 310, Subfund 312)**

Revenues

Transfer from General Fund

<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
<u>\$3,608,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,608,000</u>

Expenditures

Parks, Recreation and Open Spaces Projects
 Public Works Projects

\$1,427,000	\$0	\$0	\$1,427,000
2,073,000	106,000	0	2,179,000

Other Legally Eligible Project Costs

0	2,000	0	2,000
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Total

<u>\$3,500,000</u>	<u>\$108,000</u>	<u>\$0</u>	<u>\$3,608,000</u>
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CAPITAL OUTLAY RESERVE
Recommended New Appropriations for FY 2011-12
(CB Fund 310, Projects 313100, 314006, 314007)

	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Revenues:				
Future Year's COR Allocation	\$0	\$0	\$20,013,000	\$20,013,000
Prior Year's COR Committed Allocation	17,635,000	0	0	17,635,000
Unrestricted Fund Balance	0	8,326,000	0	8,326,000
Transfer from Countywide General Fund	0	16,687,000	0	16,687,000
Transfer from UMSA General Fund	0	2,191,000	0	2,191,000
Transfer from Cable Television Revenue Fund	0	300,000	0	300,000
Handicapped Parking Fines and Miscellaneous ADA Revenue	0	100,000	0	100,000
Payments in Lieu of Taxes	0	500,000	0	500,000
Interest Earnings	0	100,000	0	100,000
Telephone Commission	0	1,818,000	0	1,818,000
Seaquarium Lease Payment	0	400,000	0	400,000
Transfer from Finance Department	0	8,487,000	0	8,487,000
Transfer from Internal Services Department	0	16,227,000	0	16,227,000
Transfer from Parks, Recreation, and Open Spaces for Debt Service	0	277,000	0	277,000
Transfer from Information Technology Department	0	4,180,000	0	4,180,000
Transfer from Criminal Justice Bonds Interest	0	604,000	0	604,000
Miscellaneous Revenues	0	2,300,000	0	2,300,000
Total	\$17,635,000	\$62,497,000	\$20,013,000	\$100,145,000
Expenditures:				
Public Safety				
Communications Infrastructure Expansion	\$1,600,000	\$0	\$700,000	\$2,300,000
Remove and Replace Retherm Units	3,750,000	500,000	0	4,250,000
Turner Guilford Knight Correctional Center Kitchen Air Conditioning Installation	0	600,000	250,000	850,000
Metro West Detention Center Inmate Housing Improvement	800,000	0	600,000	1,400,000
Women's Detention Center Exterior Sealing	0	265,000	250,000	515,000
Elevator Refurbishment	250,000	550,000	700,000	1,500,000
Metro West Detention Center Replace Housing Unit Security Windows	340,000	0	2,060,000	2,400,000
Training and Treatment Center - Plumbing Infrastructure	0	100,000	0	100,000
Kitchen Equipment Replacement	1,200,000	0	900,000	2,100,000
Turner Guilford Knight Correctional Center Security Enhancements	0	600,000	500,000	1,100,000
Pre-Trial Detention Center Fire Alarm Replacement	500,000	100,000	0	600,000
Odyssey Technology Project	700,000	264,000	895,000	1,859,000
Three-Year Judges Rotation	0	175,000	0	175,000
Court Facilities Repairs and Renovations	0	500,000	0	500,000
Fred Taylor Headquarters Communications Replacement Project	30,000	1,070,000	0	1,100,000
Miami-Dade Public Safety Training Institute Improvements	1,136,000	700,000	1,200,000	3,036,000
Helicopter Replacement	0	3,210,000	0	3,210,000
Fire Alarm System for Fred Taylor Headquarters and Kendall District Station	1,224,000	120,000	0	1,344,000
Laboratory Information Management System and Related Subsystems	0	0	882,000	882,000
MDPD Civil Process Automation	0	1,050,000	640,000	1,690,000
Forensic Services Bureau Essential Equipment	0	200,000	0	200,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
Non-Departmental - Countywide Radio Rebanding	2,160,000	2,163,000	13,699,000	18,022,000
Recreation and Culture				
Haulover Beach Ocean Rescue Facility	0	210,000	0	210,000
Enterprise Asset Management (EAM) System	0	79,000	0	79,000
Computer-Aided Architectural Design (CAAD) Software Implementation and Training	0	96,000	34,000	130,000
Areawide and Local Parks - Park Improvements	0	600,000	0	600,000
Miami Science Museum Air Handler and Fire Alarm System Replacement	0	100,000	0	100,000
Right-of-Way Assets and Aesthetics Management Projects	0	350,000	0	350,000
Neighborhood and Infrastructure				
Abandoned Vehicle Removal in the Unincorporated Municipal Service Area	0	10,000	0	10,000
Unsafe Structures Board-Up and Demolition	0	200,000	0	200,000
Unsafe Structures Demolition	0	1,150,000	0	1,150,000
Lot Clearing	0	631,000	0	631,000
Tree Canopy Additions	0	290,000	0	290,000
Health and Human Services				
Community Action and Human Services Facility Maintenance and Repairs	0	300,000	0	300,000
Community Action and Human Services Small Life-Safety Work Orders and Service Tickets	0	250,000	0	250,000
General Government				
Americans With Disabilities Act Barrier Removal	0	100,000	0	100,000
Acquisition of On-Line Printer and Fail-Over Server	574,000	66,000	74,000	714,000
Video Production Equipment for Miami-Dade TV	0	300,000	0	300,000
Non-Departmental - Countywide Microwave Backbone	0	1,920,000	0	1,920,000
Non-Departmental - Reserve - Repairs and Renovation	0	558,000	0	558,000

Debt Service					
Non-Departmental - Debt Service - Retrofit Telecommunication Towers Phase 1 (Sunshine State 2005)	0	535,000	0	535,000	
Non-Departmental - Debt Service - Project Closeout Costs (Capital Asset 2009 A and 2009 B)	0	462,000	0	462,000	
Non-Departmental - Debt Service - Martin Luther King Facility Furniture (Capital Asset 2004 A)	0	579,000	0	579,000	
Non-Departmental - Debt Service - Elections Optical Scan Voting Equipment (Sunshine State 2008)	0	853,000	0	853,000	
Non-Departmental - Debt Service - Cyber Security Phases 1 and 2 (Sunshine State 2008 and Capital Asset 2009)	0	1,550,000	0	1,550,000	
Non-Departmental - Debt Service - Enterprise Resource Planning Implementation and Hardware (Sunshine State 2005)	0	590,000	0	590,000	
Non-Departmental - Debt Service - Americans With Disabilities Act (Capital Asset 2004 B)	0	390,000	0	390,000	
Non-Departmental - Debt Service - Elections Voting Equipment (Capital Asset 2002 A)	0	2,907,000	0	2,907,000	
Non-Departmental - Debt Service - Elections Facility (Capital Asset 2004 B)	0	898,000	0	898,000	
Non-Departmental - Debt Service - 311 Answer Center (Capital Asset 2004 A and 2004 B)	0	2,274,000	0	2,274,000	
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2006)	0	3,818,000	0	3,818,000	
Non-Departmental - Debt Service - Public Health Trust Equipment (Sunshine State 2005)	0	6,436,000	0	6,436,000	
Non-Departmental - Debt Service - Coast Guard Property (Capital Asset 2007)	0	785,000	0	785,000	
Non-Departmental - Debt Service - Public Health Trust (Capital Asset 2009)	0	3,851,000	0	3,851,000	
Non-Departmental - Debt Service - Public Housing Improvements (Capital Asset 2007)	0	1,010,000	0	1,010,000	
Non-Departmental - Debt Service - Scott Carver/Hope VI (Capital Asset 2010 C)	0	405,000	0	405,000	
Non-Departmental - Debt Service - Air Rescue Helicopter (Capital Asset 2004 A)	0	1,119,000	0	1,119,000	
Non-Departmental - Debt Service - Fire Boat (Sunshine State 2006)	0	111,000	0	111,000	
Non-Departmental - Debt Service - Air Rescue Helicopter (Sunshine State 2006)	0	1,114,000	0	1,114,000	
Non-Departmental - Debt Service - Corrections Fire Systems Phase 3 (Sunshine State 2005)	0	1,274,000	0	1,274,000	
Non-Departmental - Debt Service - Corrections Fire Systems Phase 2 (Capital Asset 2004 B)	0	147,000	0	147,000	
Non-Departmental - Debt Service - Corrections Fire Systems Phase 1 (Capital Asset 2004 A)	0	1,153,000	0	1,153,000	
Non-Departmental - Debt Service - 100 South Biscayne Fit Up (Capital Asset 2007)	0	173,000	0	173,000	
Non-Departmental - Debt Service - Fire UHF Radio System (Capital Asset 2004B)	0	1,664,000	0	1,664,000	
Non-Departmental - Debt Service - Corrections Fire Systems Phase 4 (Capital Asset 2007)	0	827,000	0	827,000	
Non-Departmental - Debt Service - Air Rescue Helicopter (Sunshine State 2001)	0	762,000	0	762,000	
Non-Departmental - Debt Service - Dade County Courthouse Facade Repair (Capital Asset 2004 B)	0	1,222,000	0	1,222,000	
Non-Departmental - Debt Service - Tamiami Park (Sunshine State 2005)	0	153,000	0	153,000	
Non-Departmental - Debt Service - Betty T. Ferguson Recreational Complex (Sunshine State 2005)	0	645,000	0	645,000	
Non-Departmental - Debt Service - Golf Club Of Miami (Capital Asset 2004 B)	0	381,000	0	381,000	
Non-Departmental - Debt Service - Zoo Miami Aviary (Capital Asset 2002 A)	0	238,000	0	238,000	
Non-Departmental - Debt Service - Light Emitting Diodes (Sunshine State 2008)	0	920,000	0	920,000	
Non-Departmental - Debt Service - Ballpark Project (Capital Asset 2011A and 2011 B)	0	2,080,000	0	2,080,000	
Total		<u>\$14,264,000</u>	<u>\$62,497,000</u>	<u>\$23,384,000</u>	<u>\$100,145,000</u>

(Fund CO 310, Subfund 316, Projects 316001, 316002, and 316100)

Revenues:				2011-12
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)				\$13,293,000

Expenditures:				\$13,293,000
Drainage Improvements				

**Building Better Communities General Obligation Bond Program
(Fund CB 320, Various Subfunds)**

Revenues	Prior Years:	FY 2011-12	Future Years:	Total:
Programmed Proceeds:	\$967,671,000	\$78,390,924	\$1,879,688,076	\$2,925,750,000
Interest Earnings:	33,052,000	225,000	4,000,000	37,277,000
Total	\$1,000,723,000	\$78,615,924	\$1,883,688,076	\$2,963,027,000
Expenditures				
Question 1: Water, Sewer and Flood Control	\$63,947,356	\$11,808,000	\$276,416,000	\$352,169,356
Question 2: Park and Recreation Facilities	190,935,751	21,180,000	351,935,076	564,050,827
Question 3: Bridges and Public Infrastructure	144,238,852	13,813,000	156,893,000	314,944,852
Question 4: Public Safety Facilities	14,489,164	28,277,000	261,164,000	303,930,164
Question 5: Emergency and Healthcare Facilities	77,457,814	22,228,000	50,296,000	149,981,814
Question 6: Public Service and Outreach Facilities	49,794,607	21,014,000	94,389,000	165,197,607
Question 7: Housing for Elderly and Families	14,978,566	28,014,000	123,017,000	166,009,566
Question 8: Cultural, Libraries, and Educational Facilities	101,871,814	79,557,000	283,508,000	464,936,814
Transfer for Municipal Projects	131,542,000	38,378,000	140,809,000	308,729,000
Office of Capital Improvements	10,402,000	1,213,000	0	11,615,000
Office of the County Attorney	1,696,000	424,000	0	2,120,000
Office of Countywide Healthcare Planning	75,000	50,000	0	125,000
Office of Management and Budget	787,000	593,000	0	1,380,000
Reserve for Arbitrage Liability	918,000	103,000	1,000,000	2,021,000
Other Legally Eligible Project Costs	0	0	5,816,000	5,816,000
Issuance Cost and Discount	10,914,000	416,000	138,670,000	150,000,000
Total	\$814,047,924	\$265,066,000	\$1,883,913,076	\$2,963,027,000

PUBLIC WORKS AND WASTE MANAGEMENT
Secondary Road Program
(Funds CO 330 and 331, Subfunds 332, 333, and 334)

<u>Revenues:</u>	<u>2011-12</u>
Gas Tax Proceeds	\$14,903,000
FDOT Grant for Street Light Maintenance	2,315,000
American Recovery and Reinvestment Act (ARRA) Funds through FDOT	6,178,000
Secondary Carryover	<u>4,131,000</u>
Total	<u>\$27,527,000</u>
 <u>Expenditures:</u>	
FY 2009-10 Secondary Road Program	\$26,927,000
Transfer to Metropolitan Planning Organization (Fund 730)	<u>600,000</u>
Total	<u>\$27,527,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
People's Transportation Plan
(Fund CO 326)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from People's Transportation Plan (Fund 402)	\$2,971,000
FDOT Payment	<u>1,850,000</u>
Total	<u>\$4,821,000</u>
 <u>Expenditures:</u>	
People's Transportation Plan Operating Expenditures	\$2,448,000
Safe Routes to School Program (FDOT Funded)	1,850,000
Intradepartmental Transfer	<u>523,000</u>
Total	<u>\$4,821,000</u>

CAPITAL IMPROVEMENTS LOCAL OPTION
GAS TAX PROGRAM (THREE CENTS)
(Fund CO 337, Subfund 337)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Transportation Trust Fund	\$18,552,000
Carryover	<u>318,000</u>
Total	<u>\$18,870,000</u>
 <u>Expenditures:</u>	
Transfer to Debt Service (Project 208409, 208511, 208613, 208715)	\$1,150,000
Transfer to MDT (Fund 412)	<u>17,720,000</u>
Total	<u>\$18,870,000</u>

IMPACT FEE PROGRAM
Roadway Construction
(Fund CI 340, Various Subfunds)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$4,507,000
Municipal Contribution	122,000
Impact Fees	<u>12,766,000</u>
Total	<u>\$17,395,000</u>
 <u>Expenditures:</u>	
Roadway Construction Projects	\$16,099,000
Transfer to Debt Service for 97 Avenue Bridge	<u>1,296,000</u>
Total	<u>\$17,395,000</u>

MIAMI-DADE FIRE AND RESCUE
Fire Rescue Impact Fees
(Fund CI 341)

	<u>Prior Year</u>	<u>2011-12</u>	<u>Future Years</u>	<u>Total</u>
Revenues:				
Impact Fees	\$9,127,000	\$1,729,000	\$8,400,000	\$19,256,000
Expenditures:				
Miscellaneous Fire Rescue Capital Projects	\$2,000,000	\$0	\$6,840,000	\$8,840,000
West Miami Fire Rescue Station (Station 40)	1,174,000	63,000	\$0	\$1,237,000
Model Cities Fire Rescue Station (Station 2)	567,000	411,000	\$43,000	\$1,021,000
Coconut Palm Fire Rescue Station (Station 70)	0	68,000	\$0	\$68,000
Doral North Fire Rescue Station (Station 69)	0	0	\$0	\$0
Miami Lakes West Fire Rescue Station (Station 64)	2,102,000	780,000	\$947,000	\$3,829,000
Palmetto Bay Fire Rescue Station (Station 62)	532,000	1,550,000	\$1,997,000	\$4,079,000
Ultra High Frequency (UHF) System Replacement I and II	184,000	0	\$0	\$184,000
Total	\$6,559,000	\$2,870,000	\$9,827,000	\$19,256,000

MIAMI-DADE POLICE DEPARTMENT
Police Impact Fees
(Fund CI 342)

	<u>2011-12</u>
Revenues:	
Carryover	\$3,949,000
Impact Fees	750,000
Interest Earnings	100,000
Total	\$4,799,000
Expenditures:	
Crime Scene Investigation Bureau Expansion	\$280,000
Miami-Dade Public Safety Training Institute Improvements	1,750,000
Capital Projects and Equipment Purchase	700,000
Reserve for Future Expenditures	2,069,000
Total	\$4,799,000

PARKS, RECREATION AND OPEN SPACES
Impact Fees
(Fund CI 343)

	<u>2011-12</u>
Revenues:	
Carryover	\$16,931,000
Interest	70,000
Impact Fees	1,600,000
Total	\$18,601,000
Expenditures:	
Land Acquisition and Development (PBD 1)	\$1,355,000
Land Acquisition and Development (PBD 2)	2,467,000
Land Acquisition and Development (PBD 3)	870,000
Reserve for future expenses	13,909,000
Total	\$18,601,000

PERMITTING, ENVIRONMENT, AND REGULATORY AFFAIRS
Impact Fee Administration
(Fund CI 349, Subfund 999)

	<u>2011-12</u>
Revenues:	
Fees	\$631,000
Carryover	289,000
Total	\$920,000
Expenditures:	
Operating Expenditures	\$497,000
Reserves	423,000
Total	\$920,000

PERFORMING ARTS CENTER SPECIAL OBLIGATION BONDS
(Fund CB 360)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$0	\$0	\$0	\$0
Interest Earnings	0	0	0	0
State of Florida	0	0	0	0
Division of Cultural Affairs - for South Miami-Dade Cultural Arts Center	0	0	0	0
Convention Development Tax Financing	\$5,000,000	0	0	\$5,000,000
Total	\$5,000,000	\$0	\$0	\$5,000,000

<u>Expenditures:</u>	<u>Prior Years</u>	<u>2011-12</u>	<u>Future Years</u>	<u>Total</u>
Neighborhood Cultural Facilities	\$1,000,000	\$4,000,000	\$0	\$5,000,000

Sports Facilities 1995 Special Obligation Bond
(Fund CB 360, Subfund 007)

<u>Revenues</u>	<u>Prior Years</u>	<u>2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$291,000	\$0	\$0	\$291,000
Interest	300,000	0	0	\$300,000
Total	\$591,000	\$0	\$0	\$591,000
<u>Expenditures</u>	<u>Prior Years</u>	<u>2011-12</u>	<u>Future Years</u>	<u>Total</u>
Park Improvements at Crandon Park	\$65,000	\$351,000	\$0	\$416,000
Park Improvements at Country Club of Miami	25,000	150,000	0	175,000
Total	\$90,000	\$501,000	\$0	\$591,000

CAPITAL ASSET ACQUISITION BOND
Series 2007A
(Fund CB 360, Subfund 015)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$80,195,000	\$0	\$0	\$80,195,000
Interest Earnings	3,250,000	50,000	0	3,300,000
Total	\$83,445,000	\$50,000	\$0	\$83,495,000
<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Overtown 2 Fit-Up/Chilled Water Connection	\$20,980,000	\$21,798,000	\$0	\$42,778,000
Hope Vi Housing Development	1,752,000	0	0	1,752,000
Radio Improvements - Microwave Backbone	1,069,000	1,231,000	0	2,300,000
Electronic Document Management System Replacement	335,000	150,000	0	485,000
Correctional Facility Projects:				
Roof Replacements, Systemwide	500,000	1,550,000	0	2,050,000
Metro West AC Upgrade	1,900,000	1,000,000	0	2,900,000
Metro West Detention Inmate Housing Improvements	400,000	600,000	0	1,000,000
TTC Plumbing Infrastructure	525,000	225,000	0	750,000
TGK Housing Unit Shower Renovations	500,000	1,500,000	0	2,000,000
TGK Security Enhancements	1,225,000	0	0	1,225,000
Women's Detention Center Exterior Sealing	165,000	210,000	0	375,000
Life-Safety and Closeout Costs, Correctional Projects	500,000	0	0	500,000
Coast Guard Property Acquisition/Improvements	16,055,000	0	0	16,055,000
Transfer to Capital Outlay Reserve for Coast Guard Property Debt Service	1,145,000	0	0	1,145,000
Transfer to Debt Service Project 213721 (Overtown 2)	4,298,000	0	0	4,298,000
Police Helicopter (Number Three of Four Units)	3,250,000	0	0	3,250,000
Transfer to Capital Outlay Reserve or Legally Eligible Project Close Out Costs	632,000	0	0	632,000
Total	\$55,231,000	\$28,264,000	\$0	\$83,495,000

CAPITAL ASSET ACQUISITION BOND
Series 2007A Library Projects
(Fund CB 360, Subfund 015, Project 368043)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds and Premium	\$27,300,000	\$0	\$0	\$27,300,000
Interest Earnings	<u>850,000</u>	<u>50,000</u>	<u>0</u>	<u>\$900,000</u>
Total	<u>\$28,150,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$28,200,000</u>

Expenditures:

Library District Projects:				
Arcola Lakes	4,471,000	54,000	0	4,525,000
Carrfour Hispanic	1,925,000	0	0	1,925,000
Culmer/Overtown ADA Upgrades	105,000	0	0	105,000
Kendale Lakes	2,400,000	0	0	2,400,000
Little River	1,482,000	0	0	1,482,000
Miami Springs	503,000	0	0	503,000
Naranja	2,669,000	0	0	2,669,000
Northeast Regional Library	621,000	6,683,000	746,000	8,050,000
Pinecrest	4,000,000	0	0	4,000,000
Coral Gables (Phase II)	171,000	20,000	0	191,000
Shenandoah Site Enhancements	90,000	60,000	0	150,000
Golden Glades Site Enhancement II	120,000	380,000	100,000	600,000
Coconut Grove Branch Library	250,000	0	0	250,000
Miscellaneous Library District Improvements	0	0	1,050,000	1,050,000
Issuance Cost	<u>300,000</u>	<u>0</u>	<u>0</u>	<u>300,000</u>
Total	<u>\$19,107,000</u>	<u>\$7,197,000</u>	<u>\$1,896,000</u>	<u>\$28,200,000</u>

2006 SUNSHINE STATE LOAN
(Fund CB 360, Subfund 101)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$11,000,000	\$0	\$0	\$11,000,000
Interest Earnings	<u>3,653,000</u>	<u>0</u>	<u>0</u>	<u>3,653,000</u>
Total	<u>\$14,653,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$14,653,000</u>

Expenditures:

911/311 Answerpoint, Technology and Traffic Center (Lightspeed) Fiber	\$1,150,000	\$0	\$0	\$1,150,000
Betty T. Ferguson Recreational Complex	6,000,000	0	0	6,000,000
ETSD Radio Tower Retrofits	3,952,000	348,000	0	4,300,000
Microwave Backbone	700,000	0	0	700,000
MDPD Helicopter (2 of 4) and/or Other Legally Eligible Project Closeout Costs	2,503,000	0	0	2,503,000
Total	<u>\$14,305,000</u>	<u>\$348,000</u>	<u>\$0</u>	<u>\$14,653,000</u>

2006 SUNSHINE STATE LOAN
(Fund CB 360, Subfund 103)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$13,725,000	\$0	\$0	\$13,725,000
Interest Earnings	<u>1,423,000</u>	<u>0</u>	<u>0</u>	<u>1,423,000</u>
Total	<u>\$15,148,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$15,148,000</u>

Expenditures:

MDPD Helicopter (2 of 4)	\$1,240,000	\$0	\$0	\$1,240,000
Coconut Palm Fire Rescue Station 70	1,108,000	1,451,000	0	2,559,000
Fire Rescue Station Renovations	2,094,000	1,464,000	0	3,558,000
Homestead Fire Rescue Station 16	2,336,000	287,000	0	2,623,000
Model Cities Fire Rescue Station 2	2,716,000	0	0	2,716,000
Village of Sunny Isles Beach Station 10	<u>2,452,000</u>	<u>0</u>	<u>0</u>	<u>2,452,000</u>
Total	<u>\$11,946,000</u>	<u>\$3,202,000</u>	<u>\$0</u>	<u>\$15,148,000</u>

**2008 SUNSHINE STATE LOAN
(Fund CB 360, Subfund 104)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$9,494,000		\$0	\$9,494,000
Interest Earnings	<u>571,000</u>	<u>50,000</u>	<u>0</u>	<u>621,000</u>
Total	<u>\$10,065,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$10,115,000</u>
<u>Expenditures:</u>				
Marina Capital Projects	\$4,021,000	\$584,000	\$0	\$4,605,000
Public Housing Safety and Security Projects	3,214,000	1,588,000	0	4,800,000
Transfer to Debt Service Project 298503 for Housing Projects	<u>0</u>	<u>710,000</u>	<u>0</u>	<u>710,000</u>
Total	<u>\$7,235,000</u>	<u>\$2,880,000</u>	<u>\$0</u>	<u>\$10,115,000</u>

**Quality Neighborhood Improvement Program Phase I
Stormwater
(Fund CB 361, Subfund 002)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$40,906,000	\$0	\$0	\$40,906,000
Interest	<u>6,433,000</u>	<u>0</u>	<u>0</u>	<u>6,433,000</u>
Total	<u>\$47,339,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$47,339,000</u>
<u>Expenditures:</u>				
Public Works Drainage Projects	\$40,500,000	\$0	\$0	\$40,500,000
Other Legally Eligible Project Costs	106,000	29,000	0	135,000
Cost of Issuance and Reserve for Arbitrage Liability	401,000	0	0	401,000
Administration	1,806,000	0	0	1,806,000
Transfer to Fund CB 361, Subfund 006 for Project Costs	<u>4,497,000</u>	<u>0</u>	<u>0</u>	<u>4,497,000</u>
Total	<u>\$47,310,000</u>	<u>\$29,000</u>	<u>\$0</u>	<u>\$47,339,000</u>

**Quality Neighborhood Improvement Program Phase II
Series 2002 Public Service Tax Revenue Bonds
(Fund CB 361, Subfund 003)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$55,957,000	\$0	\$0	\$55,957,000
Interest	<u>6,820,000</u>	<u>0</u>	<u>0</u>	<u>6,820,000</u>
Total	<u>\$62,777,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$62,777,000</u>
<u>Expenditures:</u>				
Park and Recreation Projects	\$18,673,000	\$1,923,000	\$0	\$20,596,000
Public Works Projects	33,090,000	1,356,000	0	34,446,000
Other Legally Eligible Project Costs	0	126,000	0	126,000
Cost of Issuance and Reserve for Arbitrage Liability	874,000	0	0	874,000
Transfer to Fund CB 361, Subfund 001 for Closeout Costs	952,000	0	0	952,000
Transfer to Fund CB 361, Subfund 004 for Closeout Costs	1,634,000	0	0	1,634,000
Transfer to QNIP Debt Service Fund	646,000	0	0	646,000
Transfer to Fund CB 361, Subfund 006 for Project Costs	<u>3,503,000</u>	<u>0</u>	<u>0</u>	<u>3,503,000</u>
Total	<u>\$59,372,000</u>	<u>\$3,405,000</u>	<u>\$0</u>	<u>\$62,777,000</u>

**Quality Neighborhood Improvement Program Phase IV
Series 2006 Public Service Tax Revenue Bonds
(Fund CB 361, Subfund 004)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$28,945,000	\$0	\$0	\$28,945,000
Interest Earnings	1,250,000	0	0	1,250,000
Transfer from Fund CB 361, Subfund 003	1,634,000	0	0	1,634,000
Transfer from Fund CB 361, Subfund 005	<u>275,000</u>	<u>0</u>	<u>0</u>	<u>275,000</u>
Total	<u>\$32,104,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$32,104,000</u>
<u>Expenditures:</u>				
Park and Recreation Projects	\$11,283,000	\$60,000	\$0	\$11,343,000
Public Works Projects	18,545,000	628,000	0	19,173,000
Other Legally Eligible Project Costs	0	567,000	0	567,000
Cost of Issuance and Reserve for Arbitrage Liability	470,000	86,000	0	556,000
Administration	<u>465,000</u>	<u>0</u>	<u>0</u>	<u>465,000</u>
Total	<u>\$30,763,000</u>	<u>\$1,341,000</u>	<u>\$0</u>	<u>\$32,104,000</u>

**Quality Neighborhood Improvement Program Phase V
Series 2007A Public Service Tax Revenue Bonds
(Fund CB 361, Subfund 005)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$30,470,000	\$0	\$0	\$30,470,000
Interest Earnings	<u>1,343,000</u>	<u>20,000</u>	<u>0</u>	<u>1,363,000</u>
Total	<u>\$31,813,000</u>	<u>\$20,000</u>	<u>\$0</u>	<u>\$31,833,000</u>
<u>Expenditures:</u>				
Park and Recreation Projects	\$7,358,000	\$1,097,000	\$0	\$8,455,000
Public Works Projects	17,841,000	2,471,000	0	20,312,000
Other Legally Eligible Project Costs	0	1,420,000	0	1,420,000
Cost of Issuance and Reserve for Arbitrage Liability	417,000	54,000	0	471,000
Transfer to Fund CB 361, Subfund 004 for Closeout Costs	275,000	0	0	275,000
Administration	<u>900,000</u>	<u>0</u>	<u>0</u>	<u>900,000</u>
Total	<u>\$26,791,000</u>	<u>\$5,042,000</u>	<u>\$0</u>	<u>\$31,833,000</u>

**Quality Neighborhood Improvement Program
Interest
(Fund CB 361, Subfund 006)**

<u>Revenues</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Fund CB 361, Subfund 002	\$4,497,000	\$0	\$0	\$4,497,000
Transfer from Fund CB 361, Subfund 003	<u>3,503,000</u>	<u>0</u>	<u>0</u>	<u>3,503,000</u>
Total	<u>\$8,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$8,000,000</u>
<u>Expenditures</u>				
Park and Recreation Projects	\$1,607,000	\$738,000	\$0	\$2,345,000
Public Works Projects	1,828,000	1,055,000	0	2,883,000
Other Legally Eligible Project Costs	<u>140,000</u>	<u>2,632,000</u>	<u>0</u>	<u>2,772,000</u>
Total	<u>\$3,575,000</u>	<u>\$4,425,000</u>	<u>\$0</u>	<u>\$8,000,000</u>

**CAPITAL ASSET ACQUISITION BOND
Series 2002 Fire Rescue Projects
(Fund CB 362, Subfund 001)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$426,000	\$358,000	\$0	\$784,000
Interest Earnings	<u>89,000</u>	<u>0</u>	<u>0</u>	<u>89,000</u>
Total	<u>\$515,000</u>	<u>\$358,000</u>	<u>\$0</u>	<u>\$873,000</u>
<u>Expenditures:</u>				
Doral North Fire Rescue Station 69	\$406,000	\$258,000	\$0	\$664,000
Homestead Fire Rescue Station 16	42,000	0	0	42,000
West Miami Fire Rescue Station 40	<u>67,000</u>	<u>100,000</u>	<u>0</u>	<u>167,000</u>
Total	<u>\$515,000</u>	<u>\$358,000</u>	<u>\$0</u>	<u>\$873,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2004A
(Fund CB 362, Subfund 002)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$2,300,000	\$0	\$0	\$2,300,000
Interest Earnings	<u>1,057,000</u>	<u>280,000</u>	<u>0</u>	<u>1,337,000</u>
Total	<u>\$3,357,000</u>	<u>\$280,000</u>	<u>\$0</u>	<u>\$3,637,000</u>

<u>Expenditures:</u>				
Doral North Fire Rescue Station 69	\$1,300,000	\$1,000,000	\$0	\$2,300,000
Homestead Fire Rescue Station 16	57,000	67,000	0	124,000
Cyber Technology Project	1,000,000	0	0	1,000,000
Legally Eligible Closeout Costs	<u>108,000</u>	<u>105,000</u>	<u>0</u>	<u>213,000</u>
Total	<u>\$2,465,000</u>	<u>\$1,172,000</u>	<u>\$0</u>	<u>\$3,637,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2004B Fire Rescue Projects
(Fund CB 362, Subfund 003)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$18,000,000	\$0	\$0	\$18,000,000
Interest Earnings	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	<u>\$18,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$18,000,000</u>

<u>Expenditures:</u>				
UHF Radio Replacement Phase II	<u>\$17,500,000</u>	<u>\$500,000</u>	<u>\$0</u>	<u>\$18,000,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2004B Projects
(Fund CB 362, Subfund 003)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$15,000,000	\$0	\$0	\$15,000,000
Interest Earnings	<u>2,534,000</u>	<u>100,000</u>	<u>0</u>	<u>2,634,000</u>
Total	<u>\$17,534,000</u>	<u>\$100,000</u>	<u>\$0</u>	<u>\$17,634,000</u>
<u>Expenditures:</u>				
Dade County Courthouse Façade Repair	3,426,000	5,847,000	5,727,000	15,000,000
Miami Dade Police Helicopter Replacement (1 of 4)	1,923,000	11,000	0	1,934,000
Haulover Beach Ocean Rescue	600,000	0	0	600,000
Legally Eligible Closeout Costs	<u>100,000</u>	<u>0</u>	<u>0</u>	<u>100,000</u>
Total	<u>\$6,049,000</u>	<u>\$5,858,000</u>	<u>\$5,727,000</u>	<u>\$17,634,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2009 A and 2009 B Projects
(Fund CB 362 Subfunds 004 and 005)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds, Series 2009 A and 2009 B	\$54,191,000	\$0	\$0	\$54,191,000
Interest Earnings	165,000	100,000	0	265,000
Total	<u>\$54,356,000</u>	<u>\$100,000</u>	<u>\$0</u>	<u>\$54,456,000</u>
<u>Expenditures:</u>				
Animal Services Facility	\$4,000,000	\$0	\$0	\$4,000,000
Cyber Security Phase II	3,790,000	2,601,000	0	6,391,000
911/311 Answerpoint, Technology and Traffic Center	18,800,000	0	0	18,800,000
Microwave Backbone	885,000	155,000	0	1,040,000
West Lot -Multi-Purpose Facility	12,310,000	5,083,000	4,607,000	22,000,000
Park and Recreation Marina Capital Plan	658,000	312,000	90,000	1,060,000
Park and Recreation Parking Technology	900,000	0	0	900,000
Legally Eligible Closeout Costs	<u>165,000</u>	<u>100,000</u>	<u>0</u>	<u>265,000</u>
Total	<u>\$41,508,000</u>	<u>\$8,251,000</u>	<u>\$4,697,000</u>	<u>\$54,456,000</u>

CAPITAL ASSET ACQUISITION BOND
Series 2010
(Fund CB 362, Subfunds 006, 007 and 008)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds, Series 2010	\$93,917,000	\$0	\$0	\$93,917,000
Interest Earnings	<u>100,000</u>	<u>75,000</u>	<u>0</u>	<u>175,000</u>
Total	<u>\$94,017,000</u>	<u>\$75,000</u>	<u>\$0</u>	<u>\$94,092,000</u>

<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Buildout and Purchase of Overtown II	\$69,877,000	\$0	\$0	\$69,877,000
Legally Eligible Closeout Costs for Overtown II and/or other projects	100,000	75,000	0	175,000
Hope VI Scott/Carver Phase II	13,069,000	571,000	0	13,640,000
Causeway Capital Projects	946,000	0	0	946,000
Causeway Toll System Upgrade	4,253,000	0	0	4,253,000
Rickenbacker Causeway Shoreline and Roadway Protection	150,000	550,000	0	700,000
Rickenbacker/William Powell Bridge Structural Repairs	880,000	0	770,000	1,650,000
Venetian Bridge Design	<u>2,851,000</u>	<u>0</u>	<u>0</u>	<u>2,851,000</u>
Venetian Bridge Rehabilitation				
Total	<u>\$92,126,000</u>	<u>\$1,196,000</u>	<u>\$770,000</u>	<u>\$94,092,000</u>

Special Obligation Bond Juvenile Courthouse Series 2003 and Future Series
(Fund CB 363, Subfund 001)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds and Premium	\$90,833,000	\$0	\$0	\$90,833,000
Future Series Juvenile Courthouse Financing	0	0	0	0
Interest Earnings	12,280,000	500,000	0	12,780,000
Total	<u>\$103,113,000</u>	<u>\$500,000</u>	<u>\$0</u>	<u>\$103,613,000</u>
<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Children's Courthouse	\$42,961,000	\$54,630,000	\$2,363,000	\$99,954,000
Legally Eligible Closeout Costs including Debt Service	0	500,000	500,000	1,000,000
Issuance Cost	<u>2,659,000</u>	<u>0</u>	<u>0</u>	<u>2,659,000</u>
Total	<u>\$45,620,000</u>	<u>\$55,130,000</u>	<u>\$2,863,000</u>	<u>\$103,613,000</u>

Ballpark Project
Convention Development Tax and Professional Sports Tax
(Fund CB 365, Subfunds 001, 002, 003 and 004)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Series 2009 Convention Development Tax Bond Proceeds	\$81,248,000	\$0	\$0	\$81,248,000
Series 2009 Professional Sports Tax Bond Proceeds	221,238,000	0	0	221,238,000
Transfer from Convention Development Tax	1,630,000	0	0	1,630,000
Interest Earnings	<u>3,716,000</u>	<u>150,000</u>	<u>0</u>	<u>3,866,000</u>
Total	<u>\$307,832,000</u>	<u>\$150,000</u>	<u>\$0</u>	<u>\$307,982,000</u>
<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Ballpark and Public Infrastructure	\$284,352,000	\$22,084,000		\$306,436,000
Cost of Issuance	<u>237,185</u>	<u>0</u>	<u>0</u>	<u>\$237,185</u>
Total	<u>\$35,237,185</u>	<u>\$0</u>	<u>\$0</u>	<u>\$35,237,185</u>

**Criminal Justice Facilities General Obligation Bond Program
Public Improvement Bonds, Series BB, CC and EE
(Fund CB 370, Subfunds 37B, 37C and 37E)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Series BB Proceeds	\$7,140,000	\$0	\$0	\$7,140,000
Series BB Interest	3,599,000	0	0	3,599,000
Series CC Proceeds	1,265,000			1,265,000
Series CC Interest	384,000	0	0	384,000
Series EE Proceeds	1,853,000	0	0	1,853,000
Series EE Interest	3,563,000	0	0	3,563,000
Criminal Justice Bonds Interest	<u>605,000</u>	<u>0</u>	<u>0</u>	<u>605,000</u>
Total	<u>\$18,409,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$18,409,000</u>
<u>Expenditures:</u>				
Children's Courthouse	\$0	\$4,000,000	\$0	\$4,000,000
Transfer to Capital Outlay Reserve for Criminal Justice Projects	13,647,000	604,000	0	14,251,000
Future Criminal Justice Related Projects and/or Closeout Costs	<u>0</u>	<u>158,000</u>	<u>0</u>	<u>158,000</u>
Total	<u>\$13,647,000</u>	<u>\$4,762,000</u>	<u>\$0</u>	<u>\$18,409,000</u>

**OFFICE OF MANAGEMENT AND BUDGET
Safe Neighborhood Parks Bond Program
(Fund CB 380, All Subfunds)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$200,000,000	\$0	\$0	\$200,000,000
Interest	<u>25,715,000</u>	<u>0</u>	<u>0</u>	<u>25,715,000</u>
Total	<u>\$225,715,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$225,715,000</u>
<u>Expenditures:</u>				
Issuance and Administration	\$6,573,000	\$0	\$0	\$6,573,000
Transfer to Park and Recreation	131,763,000	0	0	131,763,000
Beach Renourishment	2,970,000	0	0	2,970,000
DERM Land Acquisition	1,972,000	0	0	1,972,000
Transfer to Fund 360, Subfund 008 Gateway Park	800,000	0	0	800,000
Transfer to Fund 360, Subfund 008 Cultural Center	247,000	0	0	247,000
Fairchild Tropical Gardens	3,960,000	0	0	3,960,000
Miami Circle	3,000,000	0	0	3,000,000
Municipalities and Non Profits	67,290,000	0	0	67,290,000
Municipal Transfers and Reserves	<u>4,332,000</u>	<u>2,808,000</u>	<u>0</u>	<u>7,140,000</u>
Total	<u>\$222,907,000</u>	<u>\$2,808,000</u>	<u>\$0</u>	<u>\$225,715,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
People's Transportation Plan
(Fund CB 390)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2011-12</u>	<u>Future Years</u>	<u>Total</u>
People's Transportation Plan Bond Proceeds	\$113,641,000	\$82,023,000	\$110,976,000	\$306,640,000
Transfer for pay as you go projects (Fund SP 402)	3,360,000	0	0	3,360,000
Florida Department of Transportation	25,805,000	14,000	10,995,000	36,814,000
FDOT - County Incentive Grant Program	6,800,000	3,699,000	0	10,499,000
Total	\$149,606,000	\$85,736,000	\$121,971,000	\$357,313,000

Expenditures:

Advanced Traffic Management System	\$38,429,000	\$12,699,000	\$6,687,000	57,815,000
Construction of NW 138 Street Bridge At Miami River Canal	2,817,000	1,823,000	0	4,640,000
Construction of SW 157 Avenue from SW 152 Street to SW 184 Street	1,459,000	2,000,000	8,040,000	11,499,000
Improvements of Arterial Road	262,000	500,000	500,000	1,262,000
NE 2 Avenue Improvements - NE 20 Street to NE 36 Street	5,000	3,945,000	0	3,950,000
NE 2 Avenue Improvements - NE 36 Street to NE 43 Street	5,000	3,385,000	0	3,390,000
NE 2 Avenue Improvements - NE 43 Street to NE 62 Street	21,000	4,600,000	4,509,000	9,130,000
NE 2 Avenue Improvements - NE 62 Street to West Little River Canal	17,000	3,913,000	1,000,000	4,930,000
Improvements on Old Cutler Road from SW 97 Avenue to SW 87 Avenue	4,650,000	3,000,000	250,000	7,900,000
SW 176 Street Improvements - US 1 to SW 107 Avenue	502,000	152,000	4,425,000	5,079,000
SW 216 Street Improvements - HEFT to SW 127 Avenue	1,326,000	500,000	8,277,000	10,103,000
SW 264 Street Improvements - US 1 to SW 137 Avenue	419,000	656,000	3,736,000	4,811,000
SW 62 Avenue -SW 24 Street to NW 7 Street	9,879,000	100,000	0	9,979,000
Improvements to South Bayshore Drive, Darwin to Mercy	420,000	94,000	0	514,000
Neighborhood Improvements	10,840,000	11,450,000	25,377,000	47,667,000
Reconstruct SW 62 Avenue - SW 70 Street to SW 64 Street	2,118,000	92,000	0	2,210,000
District 8 Rights-Of-Way Acquisition	464,000	3,945,000	150,000	4,559,000
District 9 Rights-Of-Way Acquisition	954,000	3,371,000	0	4,325,000
District 12 Rights-Of-Way Acquisition	9,488,000	900,000	0	10,388,000
District 13 Rights-Of-Way Acquisition	8,216,000	100,000	0	8,316,000
School Flashing Signals	9,959,000	2,250,000	2,591,000	14,800,000
Widen Caribbean Blvd From Coral Sea Road to SW 87 Avenue	6,000,000	5,186,000	0	11,186,000
Widen NW 37 Avenue - N. River Drive to NW 79 Street	1,194,000	1,050,000	13,604,000	15,848,000
Widen NW 74 Street - HEFT to SR 826	33,959,000	100,000	11,146,000	45,205,000
Widen NW 87 Avenue from NW 186 Street to NW 154 Street	1,913,000	7,125,000	5,527,000	14,565,000
Widen SW 137 Avenue from HEFT to US 1	517,000	700,000	8,467,000	9,684,000
Widen SW 137 Avenue from US 1 to SW 184 Street	613,000	7,400,000	13,732,000	21,745,000
Widen SW 27 Ave from US 1 to Bayshore	2,706,000	1,700,000	1,673,000	6,079,000
Widen SW 312 Street from SW 187 Avenue to SW 177 Avenue	454,000	3,000,000	2,280,000	5,734,000
Total	\$149,606,000	\$85,736,000	\$121,971,000	\$357,313,000

PEOPLE'S TRANSPORTATION PLAN FUND
(Fund SP 402, Subfunds 402 and 403)

Revenues:

Carryover		2011-12
Transfer for Loan Repayment (Fund 411, Subfund 411)		\$37,139,200
Transfer from MDT Capital Fund		15,223,000
Sales Tax Revenue		30,808,000
Interest		184,652,000
Total		\$269,642,200

Expenditures:

Transfer to Miami-Dade Transit Operations (Fund 411, Subfund 411)	\$109,960,000
Transfer to Fund 416 / 417 for Miami-Dade Transit Debt Service (Fund 416 and 417)	40,440,000
Transfer to Fund 416 / 417 for Miami-Dade Pre-Existing Transit Debt Service (Fund 416 and 417)	11,845,000
Transfer to Fund 209, Project 209402 for 2006 Surtax Bond Debt Service	3,379,000
Transfer to Fund 209, Project 209403 for 2008 Surtax Bond Debt Service	3,205,000
Transfer to Fund 209, Project 209404 for 2009 Surtax Bond Debt Service	9,380,000
Transfer to Fund 209, Project 209405 for 2010 Surtax Bond Debt Service	705,000
Transfer to Public Works (Fund 325)	3,042,000
Transfer to the Citizen's Independent Transportation Trust (Fund 420)	2,415,000
Transfer to Eligible Municipalities	36,930,200
Reserve	10,920,000
Current Year Reserve for Capital Expansion	10,086,000
Accumulated Reserve for Capital Expansion	20,722,000
Ending Cash Balance	6,613,000
Total	\$269,642,200

MIAMI-DADE TRANSIT
Lease, Sublease and Loan Agreements
(Fund ET 411, Subfund 400)

Revenues:

Rental and Interest Income	2011-12
	\$17,821,000

Expenditures:

Rental Expenses	\$17,821,000
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**MIAMI-DADE TRANSIT
Operations
(Fund ET 411, Subfund 411)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Fund 402 for MDT Operations	\$109,960,000
Transfer from Countywide General Fund for Maintenance of Effort	156,707,000
Transit Fares and Fees	103,582,000
Transfer from Transportation Disadvantaged Program (Fund 413, Subfund 413)	2,548,000
Bus Feeder Support from Tri-Rail	666,000
State Operating Assistance	19,448,000
Non-Operating Revenues	<u>5,605,000</u>
Total	<u>\$398,516,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$351,494,000
Existing Services Loan Payment to Fund 402	15,223,000
South Florida Regional Transportation Authority Operating and Capital Subsidy	4,235,000
Repayment Reserve for Prior Years' Operating Deficit	<u>27,564,000</u>
Total	<u>\$398,516,000</u>

**Non-Capital Grants
(Fund ET 413, Subfund 413)**

<u>Revenues:</u>	<u>2011-12</u>
Florida Transportation Disadvantaged Trust Fund	\$9,511,000
State Urban Corridor Program	<u>2,055,000</u>
Total	<u>\$11,566,000</u>

<u>Expenditures:</u>	
Transportation Disadvantage Program	\$6,963,000
Transfer to MDTA Operations from Transportation Disadvantage Program (Fund 411, Subfund 411)	2,548,000
State Urban Corridor Program	<u>2,055,000</u>
Total	<u>\$11,566,000</u>

Capital Funds
(Fund 412 and Fund 414 Subfund Various)

<u>Revenues:</u>	<u>Prior Years</u>	<u>2011-12</u>	<u>Future Years</u>	<u>Total</u>
Capital Improvement Local Option Gas Tax	\$972,000	\$17,720,000	\$92,874,000	\$111,566,000
Developer Fees	68,000	0	922,000	\$990,000
FDOT Funds	88,342,000	51,894,000	17,005,000	\$157,241,000
FTA 5307/5309 Formula Grant	21,199,000	99,857,000	364,821,000	\$485,877,000
FTA 5309 Discretionary Grant	11,918,000	4,620,000	3,565,000	\$20,103,000
Lease Financing Proceeds	0	0	269,280,000	\$269,280,000
PTP Bond Program	612,610,000	132,607,000	428,955,000	\$1,174,172,000
Total	\$735,109,000	\$306,698,000	\$1,177,422,000	\$2,219,229,000
 <u>Expenditures:</u>				
American with Disabilities Act Improvements	\$0	\$252,000	\$1,449,000	\$1,701,000
Busway ADA Improvements	550,000	2,726,000	530,000	3,806,000
Bus Enhancements	0	22,140,000	29,214,000	51,354,000
Bus Replacement	0	0	269,280,000	269,280,000
Bus Facilities	0	2,420,000	0	2,420,000
Bus Tracker and Vehicle Location	5,564,000	13,380,000	486,000	19,430,000
Bus Tools and Equipment	0	252,000	1,449,000	1,701,000
Capitalization of Preventive Maintenance	0	74,333,000	432,766,000	507,099,000
Capital Expansion Reserve	0	29,387,000	28,737,000	58,124,000
Central Control Overhaul	18,914,000	11,166,000	1,700,000	31,780,000
Earlington Heights/MIC Connector	459,273,000	47,256,000	0	506,529,000
Earlington Heights / MIC Bus Plaza	26,760,000	1,515,000	0	28,275,000
Fare Collection Equipment	61,971,000	1,676,000	0	63,647,000
Facility and Equipment Rehabilitation	0	252,000	1,449,000	1,701,000
Graphics and Signage Upgrade	5,704,000	1,796,000	0	7,500,000
Infrastructure Renewal Plan (IRP)	0	7,500,000	57,500,000	65,000,000
Kandall Enhanced Bus Service	8,721,000	2,500,000	4,214,000	15,435,000
Lehman Yard Upgrade	3,692,000	4,182,000	839,000	8,713,000
Metrorail Mainline Turnout Replacement	767,000	380,000	0	1,147,000
Metrorail and Metromover Tools and Equipment	441,000	463,000	2,658,000	3,562,000
Metromover Bicentennial park Station Refurbishment	117,000	1,696,000	487,000	2,300,000
Metromover Fiber Replacement	1,115,000	1,049,000	1,036,000	3,200,000
Metromover Station Canopies and Escalator Replacement	1,410,000	5,780,000	100,000	7,290,000
Metromover Vehicle Rehabilitation Phase II	35,312,000	2,150,000	0	37,462,000
Municipal Allocation of ARRA Funds	3,186,000	7,391,000	2,288,000	12,865,000
Northeast Passenger Activity Centers	0	885,000	2,245,000	3,130,000
Palmetto Station Traction Power Substation	724,000	13,701,000	2,378,000	16,803,000
Park and Ride Lot - 344th Street	7,718,000	2,734,000	356,000	10,808,000
Park and Ride Lot - Quail Roost Drive	68,000	2,582,000	1,219,000	3,869,000
Park and Ride Lot - Kandall Drive	135,000	162,000	2,463,000	2,760,000
Pedestrian Overpass University	1,473,000	1,349,000	3,806,000	6,628,000
Passenger Activity Center at NW 7 Avenue and NW 62 Street	6,231,000	2,200,000	1,864,000	10,295,000
Passenger Amenities and Transit Enhancements	0	545,000	3,128,000	3,673,000
Rail Vehicle Replacement	55,089,000	23,055,000	297,632,000	375,776,000
Security and Safety Equipment	0	1,544,000	4,123,000	5,667,000
Test Track for Metrorail	7,403,000	7,655,000	1,532,000	16,590,000
Transit Operations Systems Replacement	1,170,000	1,663,000	3,367,000	6,200,000
Track and Guideway Rehabilitation	21,601,000	6,971,000	17,127,000	45,699,000
Total	\$735,109,000	\$306,698,000	\$1,177,422,000	\$2,219,229,000

Miami-Dade Transit Debt Service
(Funds 416 and 417)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Project Fund - Capitalized Interest Series 2010	5,942,000
Federal Subsidy Receipts (Series 2009B Bonds)	3,622,000
Federal Subsidy Receipts (Series 2010B Bonds)	2,720,000
Transfer from Fund 402	40,440,000
Transfer from Fund 402 for Pre-Existing Services Debt	11,845,000
Total	\$64,569,000
 <u>Expenditures:</u>	
2001 Series F Sunshine State Loan	4,289,000
Series 2002A Capital Asset Acquisition (Equipment)	1,792,000
Series 2002A Capital Asset Acquisition (Buses)	3,153,000
General Electric Loan Payment	2,611,000
Series 2006 Transit System Sales Surtax Payments	8,672,000
Series 2008 Transit System Sales Surtax Payments	14,105,000
Series 2009 Transit System Sales Surtax Payments	13,893,000
Series 2010 Transit System Sales Surtax Payments	8,662,000
Series 2010 Rezoning Bonds	1,425,000
Short Term Financing	1,500,000
Reserve for Future Debt Service Series 2009 A	1,095,000
Reserve for Future Debt Service Series 2009 B	1,238,000
Reserve for Future Debt Service Series 2010 A and B	2,109,000
Transfer to Bond Administration (Fund 030, SubFund 031)	25,000
Total	\$64,569,000

OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST
(Fund SP 420, Subfund 401)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from People's Transportation Plan Fund (Fund 402)	<u>\$2,415,000</u>
<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$2,415,000</u>

PORT OF MIAMI
(Fund ES 420, Subfund 001)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	<u>\$23,248,000</u>
Fees and Charges	<u>117,635,000</u>
Total	<u>\$140,883,000</u>
<u>Expenditures:</u>	<u>2011-12</u>
Operating Expenditures	<u>\$48,989,000</u>
Security Costs	<u>20,330,000</u>
Administrative Reimbursement	<u>2,500,000</u>
Transfer to Consumer Services - Passenger Transportation Regulation (Fund 030, Subfund 032)	<u>100,000</u>
Total Operating Expenditures	<u>\$71,919,000</u>
Transfer to Reserve Maintenance Fund (Fund 422, Subfund 221)	<u>\$16,259,000</u>
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 231)	<u>8,034,000</u>
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 234)	<u>11,149,000</u>
Transfer to Seaport General Fund (Fund ES 424)	<u>21,822,000</u>
Ending Cash Balance	<u>11,700,000</u>
Total	<u>\$140,883,000</u>

PORT OF MIAMI
Construction Fund
(Fund ES 421)

<u>Revenues:</u>	<u>2011-12</u>
Federal/State Funding	<u>\$39,995,000</u>
Tenant Financing	<u>2,387,000</u>
Financing Proceeds	<u>75,449,000</u>
Total	<u>\$117,831,000</u>
<u>Expenditures:</u>	<u>2011-12</u>
Construction Projects	<u>\$117,831,000</u>

PORT OF MIAMI
Reserve Maintenance Fund
(Fund 422, Subfund 221)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Seaport Operating Fund (Fund 420, Subfund 001)	<u>\$13,894,000</u>
<u>Expenditures:</u>	<u>2011-12</u>
Reserve for future projects	<u>\$13,894,000</u>

Interest and Sinking Fund
(Fund ES 423)
Bond Service Account (Revenue Bonds)
(Subfunds 231)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Port of Miami Revenue fund (Fund ES 420)	<u>\$8,034,000</u>
<u>Expenditures:</u>	<u>2011-12</u>
Principal and Interest Payments	<u>\$6,925,000</u>
Promotional Activities	<u>1,109,000</u>
Total	<u>\$8,034,000</u>

Bond Reserve Account (Revenue Bonds)
(Fund ES 423, Subfund 233)

<u>Revenues:</u>	2011-12
Carryover	<u>\$2,292,000</u>
<u>Expenditures:</u>	
Ending Cash Balance	<u>\$2,292,000</u>

PORT OF MIAMI
Bond Service Account (G.O. Bonds)
(Fund ES 423, Subfund 234)

<u>Revenues:</u>	2011-12
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>\$11,149,000</u>
<u>Expenditures:</u>	
Principal and Interest Payments	<u>\$11,149,000</u>

Seaport General Fund
(Fund ES 424, Subfund 241)

<u>Revenues:</u>	2011-12
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>\$21,822,000</u>
<u>Expenditures:</u>	
Principal and Interest Payments	<u>\$21,822,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
Causeways Operating Fund
(Fund ER 430, Various Subfunds)

<u>Revenues:</u>	2011-12
Carryover	<u>\$6,562,000</u>
Rickenbacker and Venetian Tolls, Transponders and Other Revenues	<u>8,579,000</u>
Total	<u>\$15,141,000</u>
<u>Expenditures:</u>	
Causeway Toll Operations and Maintenance	<u>\$5,988,000</u>
Transfer to Causeway Capital Fund (Fund ER 431)	<u>4,938,000</u>
Transfer to Causeway Debt Service Fund (Fund ER 432)	<u>1,223,000</u>
Transfer to Village of Key Biscayne	<u>365,000</u>
Administrative Reimbursement	<u>153,000</u>
Intradepartmental Transfer	<u>541,000</u>
Reserve into FY 2011-12	<u>1,933,000</u>
Total	<u>\$15,141,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
Causeway Capital Fund
(Fund ER 431, Various Subfunds)

<u>Revenues:</u>	2011-12
FDOT Funds	<u>2,585,000</u>
Municipal Contributions	<u>3,734,000</u>
Transfer from Causeway Operating Fund (Fund ER 430)	<u>4,938,000</u>
Total	<u>\$11,257,000</u>
<u>Expenditures:</u>	
Causeway Capital Projects	<u>\$11,257,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
Causeway Debt Service Fund
(Fund ER 432, Various Subfunds)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Causeway Operating Fund (Fund ER 430)	<u>\$1,223,000</u>
<u>Expenditures:</u>	
Debt Service Payment for FY 2007-08 Sunshine Loan	\$484,000
Debt Service Payment for Capital Asset Series 2010 Bonds	<u>739,000</u>
Total	<u>\$1,223,000</u>

VIZCAYA MUSEUM AND GARDENS
Operations
(Fund EV 450, Subfunds 001, 002, and 003)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Convention Development Tax (Fund 160)	\$1,121,000
Carryover	577,000
Earned Revenue	3,303,000
Interest Income	2,000
State Grant Revenues	17,000
Miscellaneous Revenues	43,000
Donations	77,000
FEMA Hazard Mitigation Grant	<u>1,403,000</u>
Total	<u>\$6,543,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$6,543,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
Waste Collection Operations
(Fund EF 470, Subfunds 470, 471, and 475)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$46,851,000
Collection Fees and Charges	144,019,000
Sale of Recyclable Materials	1,893,000
Interest	<u>149,000</u>
Total	<u>\$192,912,000</u>
<u>Expenditures:</u>	
Administration, Garbage and Trash Operating Expenditures	\$85,327,000
UMSA Litter Program and Illegal Dumping Cleanup Operating Expenditures	2,297,000
Garbage and Trash Waste Disposal Charges	45,149,000
Recycling Program	8,515,000
Solid Waste Service Area Code Enforcement	3,374,000
Administrative Reimbursement	1,352,000
Transfer to Note Payable (Fund 470)	8,398,000
Reserves	37,490,000
Transfer to Capital Projects (Fund 470, Subfund C10)	<u>1,010,000</u>
Total	<u>\$192,912,000</u>

Waste Collection Capital Projects
(Fund EF 470, Subfund C10)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Operating Subfund 470	<u>\$1,749,000</u>	<u>\$1,010,000</u>	<u>\$3,871,000</u>	<u>\$6,630,000</u>
<u>Expenditures:</u>				
Trash and Recycling Center Improvements	\$0	\$100,000	\$600,000	\$700,000
58th Street Truck Wash Facility	105,000	445,000	0	550,000
Waste Collection Facility Improvements	0	100,000	600,000	700,000
3A New Facility Building	158,000	171,000	1,023,000	1,350,000
58th Street Building Renovation	1,206,000	94,000	0	1,300,000
West/Southwest Trash and Recycling Center	<u>282,000</u>	<u>100,000</u>	<u>1,648,000</u>	<u>2,030,000</u>
Total	<u>\$1,749,000</u>	<u>\$1,010,000</u>	<u>\$3,871,000</u>	<u>\$6,630,000</u>

**Debt Service
(Fund 470)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Waste Collection Operations	<u>\$8,398,000</u>
<u>Expenditures:</u>	
Principal Payments on the Capital Asset Acquisition Series 2002 Bond	\$2,470,000
Principal Payments on the Capital Asset Acquisition Series 2004 Bond	300,000
Principal Payments on the Sunshine Series I Loan	1,029,000
Principal Payments on the Sunshine Series 2006 Loan	200,000
Principal Payments on the Disposal Equipment 2007 Loan	2,170,000
Principal Payments on the Disposal Cart 2008 Loan	1,776,000
Interest Payments on the Capital Asset Acquisition Series 2002 Bond	163,000
Interest Payments on the Capital Asset Acquisition Series 2004 Bond	97,000
Interest Payments on the Sunshine Series I Loan	163,000
Interest Payments on the Sunshine Series 2006 Loan	<u>40,000</u>
Total	<u>\$8,398,000</u>

**Waste Disposal Operations
(Fund EW 490, Subfunds 491, 492, 495, and 499)**

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$69,814,000
Disposal Fees	87,116,000
Transfer Fees	6,028,000
Resources Recovery Energy Sales	28,000,000
Private Landfill Surcharge	524,000
Permits and Fines	398,000
Disposal Facility Fees	10,552,000
Utility Service Fee	20,456,000
Building Rental Parking Fee Revenue	2,031,000
Interest	538,000
Transfer from Rate Stabilization-Interest Only (Subfund GR0)	92,000
Intradepartmental Transfer from Collections	3,946,000
Miscellaneous Revenue	<u>766,000</u>
Total	<u>\$230,261,000</u>
<u>Expenditures:</u>	
Administration, Transfer and Disposal Operating Expenditure	\$59,539,000
Resources Recovery	89,540,000
Environmental Compliance and Recycling Development	5,060,000
Transfer to Subfund DS0, Bond Debt Service	18,749,000
Administrative Reimbursement	2,805,000
Transfer to Capital Projects (Subfunds C10 and RR0)	7,222,000
Reserve	<u>47,346,000</u>
Total	<u>\$230,261,000</u>

**Waste Disposal Capital Projects
(Fund EF 490, Subfund C10)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Disposal Operating Subfund 490	\$6,952,000	\$7,222,000	\$14,745,000	\$28,919,000
Solid Waste System Revenue Bonds, Series 2001	2,655,000	0	0	2,655,000
Solid Waste System Revenue Bonds, Series 2005	60,694,000	0	0	60,694,000
Building Better Communities GOB Program	2,611,000	5,056,000	3,583,000	11,250,000
Future Solid Waste System Revenue Notes/Bonds	0	0	75,065,000	75,065,000
Private Donations	<u>1,000,000</u>	<u>0</u>	<u>0</u>	<u>1,000,000</u>
Total	\$73,912,000	\$12,278,000	\$93,393,000	\$179,583,000
<u>Expenditures:</u>				
Environmental Improvements	0	100,000	600,000	700,000
Munisport Landfill Closure Grant	10,225,000	12,500,000	12,093,000	34,818,000
North Miami-Dade Landfill:				
East Cell Closure	0	0	19,950,000	19,950,000
Gas Extraction System-Phase 2	1,094,000	105,000	1,056,000	2,165,000
Groundwater Remediation	0	0	1,500,000	1,500,000
Resources Recovery Facility Additional Retrofit	3,956,000	544,000	500,000	5,000,000
Resources Recovery Ashfill Cells:				
Cell 20 Construction	404,000	3,016,000	580,000	4,000,000
Cell 19 Closure	0	0	3,000,000	3,000,000
Cell 20 Closure	0	0	5,000,000	5,000,000
South Miami-Dade Landfill:				
Cell 4 Closure	0	0	15,000,000	15,000,000
Cell 4 Gas Extraction	480,000	420,000	600,000	1,500,000
Cell 5 Closure	0	0	16,000,000	16,000,000
Cell 5 Construction	2,272,000	5,395,000	7,248,000	14,915,000
Groundwater Remediation/Trench	663,000	100,000	142,000	905,000
Virginia Key Municipal Landfill Closure Grant	779,000	4,500,000	40,371,000	45,650,000
Access Road to HC2 Center & Parks Soccer Fields	405,000	515,000	30,000	950,000
3A New Facility Building	104,000	114,000	682,000	900,000
Central Transfer Station Compactor Replacement	2,937,000	1,263,000	0	4,200,000
Disposal Facility Improvements	0	100,000	600,000	700,000
Disposal Facility Exit Scales	0	0	100,000	100,000
Replacement of 9 Scales at Disposal Facilities	0	0	200,000	200,000
Scalehouse Expansion Project	425,000	50,000	475,000	950,000
Truck Washing Facilities	105,000	445,000	0	550,000
Northeast Surge Pit Crane	25,000	255,000	0	280,000
West Transfer Station Tipping Floor Renovation	<u>320,000</u>	<u>300,000</u>	<u>30,000</u>	<u>650,000</u>
Total	\$24,104,000	\$29,722,000	\$125,757,000	\$179,583,000

**Debt Service
(Fund EF 490, Subfund D50)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Subfunds 491 and 499	<u>\$18,749,000</u>
<u>Expenditures:</u>	
Principal Payments on the Series 1998 Bonds	\$3,395,000
Interest Payments on the 1998 Series Revenue Bond	1,315,000
Interest Payments on the 2001 Series Revenue Bond	2,575,000
Interest Payments on the 2005 Series Revenue Bond	5,633,000
Principal Payments on the 2001 Series Revenue Bond	1,914,000
Principal Payments on the 2005 Series Revenue Bond	<u>4,017,000</u>
Total	\$18,749,000

**Rate Stabilization Reserve
(Fund EF 490, Subfund GR0)**

<u>Revenues:</u>	<u>2011-12</u>
Restricted Carryover	\$20,686,000
Interest Earnings	<u>92,000</u>
Total	\$20,778,000
<u>Expenditures:</u>	
Transfer to Waste Disposal Operating Fund (Fund 490)	\$92,000
Rate Stabilization Reserve	<u>20,686,000</u>
Total	\$20,778,000

JACKSON HEALTH SYSTEMS
COUNTY PUBLIC HOSPITAL SALES TAX
(Fund 510, Subfund 510)

<u>Revenues:</u>	<u>2011-12</u>
Sales Surtax	<u>\$185,000,000</u>
<u>Expenditures:</u>	
Transfer to JACKSON HEALTH SYSTEMS	<u>\$185,000,000</u>

STATE REVENUE SHARING
(Fund 510, Subfund 512)

<u>Revenues:</u>	<u>2011-12</u>
Entitlement as a County	<u>\$42,704,000</u>
Entitlement as a Municipality	<u>48,210,000</u>
Total	<u>\$90,914,000</u>
<u>Expenditures:</u>	
Transfer to Guaranteed Entitlement Revenue Fund (Project 204101)	<u>\$13,661,000</u>
Transfer to Countywide General Fund	<u>29,043,000</u>
Transfer to UMSA General Fund	<u>48,210,000</u>
Total	<u>\$90,914,000</u>

LOCAL GOVERNMENT HALF-CENT SALES TAX
(Fund 510, Subfund 513)

<u>Revenues:</u>	<u>2011-12</u>
Countywide Sales Tax Receipts	<u>\$55,767,000</u>
Unincorporated Municipal Service Area Sales Tax Receipts	<u>64,691,000</u>
Total	<u>\$120,458,000</u>
<u>Expenditures:</u>	
Transfer to Countywide General Fund	<u>\$55,767,000</u>
Transfer to UMSA General Fund	<u>64,691,000</u>
Total	<u>\$120,458,000</u>

FLORIDA POWER AND LIGHT ELECTRICAL FRANCHISE FEE

<u>Revenues:</u>	<u>2011-12</u>
Franchise Fee	<u>\$54,388,000</u>
<u>Expenditures:</u>	
Transfer to UMSA General Fund	<u>\$35,352,000</u>
Disbursements to Municipalities	<u>19,036,000</u>
Total	<u>\$54,388,000</u>

ANIMAL SERVICES DEPARTMENT
Trust Fund
(Fund TF 600, Subfund 022, Project 022111)

<u>Revenues:</u>	<u>2011-12</u>
Donations, Grants, and Other Revenue	<u>54,000</u>
Total	<u>\$54,000</u>
<u>Expenditures:</u>	
Animal Shelter Expenditures	<u>\$54,000</u>

CORRECTIONS AND REHABILITATION
Inmate Welfare Trust Fund
(Fund TF 600, Subfund 601)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$632,000
Other Revenues	10,000
Transfer from Fund 110, Subfund 111	<u>523,000</u>
Total	\$1,165,000

<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,165,000</u>

INTERNAL SERVICES
Landbank Revolving Trust Fund
(Fund TF 600, Subfund 601, Project 626TGS)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	<u>\$200,000</u>
<u>Expenditures:</u>	
Transfer to Capital Outlay Reserve (Fund 310)	<u>\$200,000</u>

MEDICAL EXAMINER
Trust Fund
(Fund TF 600, Subfund 601, Project 630TME, Detail 630348)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	<u>\$299,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$111,000
Distribution in Trust Reserve	<u>188,000</u>
Total	\$299,000

PARKS, RECREATION AND OPEN SPACES
Miscellaneous Trust Funds
(Fund TF 600, Subfund 601, Project 608TPR)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$1,093,000
Interest Earnings	16,000
Miscellaneous Revenues and Donations	<u>500,000</u>
Total	\$1,609,000
<u>Expenditures:</u>	
Capital Expenditures	\$809,000
Trust Reserves	<u>800,000</u>
Total	\$1,609,000

MIAMI-DADE POLICE DEPARTMENT (MOPD)
Miscellaneous Trust Fund
(Fund TF 600, Subfund 601)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$1,022,000
Miscellaneous	<u>680,000</u>
Total	\$1,702,000
<u>Expenditures:</u>	
Operating Expenditures	\$742,000
Reserve for Future Expenditures	<u>960,000</u>
Total	\$1,702,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Law Enforcement Trust Fund
(Fund TF 600, Subfunds 602, 603, 604)

	<u>2011-12</u>
Revenues:	
Carryover	\$6,505,000
Fines and Forfeitures	<u>3,428,000</u>
Total	<u>\$9,933,000</u>
Expenditures:	
Miami-Dade Police Department -- Investigative and Special Enforcement	\$8,066,000
Reserve for Future Expenditures	<u>3,867,000</u>
Total	<u>\$9,933,000</u>

COUNTY TRANSPORTATION TRUST FUND

	<u>2011-12</u>
Revenues:	
Local Option Six-Cent Gas Tax	\$39,943,000
Capital Improvement Local Option Three-Cent Gas Tax	18,553,000
State Gas Tax	8,190,000
Constitutional Gas Tax (20%)	3,756,000
Constitutional Gas Tax (80%)	14,903,000
"Ninth-Cent" Gas Tax	<u>10,230,000</u>
Total	<u>\$95,575,000</u>
Expenditures:	
Transfer to General Fund for Transportation Expenditures	\$62,120,000
Transfer to Capital Improvements Local Option Gas Tax Fund 337, Subfund 337	18,552,000
Transfer to Secondary Road Program Fund 330 and 331, Subfunds 332, 333, and 334	<u>14,903,000</u>
Total	<u>\$95,575,000</u>

COMMUNITY ACTION AND HUMAN SERVICES
Operations

	<u>Fund SC 610</u>	<u>Fund SD 611</u>	<u>2011-12</u>
Revenues:			
Transfer from Countywide General Fund	21,191,000	3,527,000	24,718,000
Federal Grants	7,082,000	286,000	7,368,000
State Grants	156,219,000	2,090,000	158,309,000
Other Revenues	2,988,000	75,000	3,063,000
Interdepartmental Transfers	<u>683,000</u>	<u>717,000</u>	<u>1,400,000</u>
Total	<u>\$188,163,000</u>	<u>\$6,695,000</u>	<u>\$194,858,000</u>
Expenditures:			
Operating Expenditures	<u>\$188,163,000</u>	<u>\$6,695,000</u>	<u>\$194,858,000</u>

COMMUNITY ACTION AND HUMAN SERVICES
(Fund SC 630)

	<u>2011-12</u>
Revenues:	
Federal Grants	\$83,287,000
State Grants (FDOT)	98,000
State Grants (VPK)	1,525,000
Carryover - Life Support Initiatives	319,000
Transfer from Countywide General Fund	7,334,000
Other Revenues	315,000
Interagency Transfers	<u>919,000</u>
Total	<u>\$93,797,000</u>
Expenditures:	
Operating Expenditures	<u>\$93,797,000</u>

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Empowerment Zone
(Fund SC 640)

<u>Revenue:</u>	<u>2011-12</u>
Program Income	\$114,000
Carryover	<u>716,000</u>
Total	<u>\$830,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$830,000</u>

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Affordable Housing Program
(Fund SC 700, Subfund 700, Project 700003)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$891,000
Interest Earnings	1,000
Documentary Stamp Surtax	1,478,000
Surtax Loan Payback	<u>17,000</u>
Total	<u>\$2,387,000</u>
<u>Expenditures:</u>	
Affordable Housing Operating Expenditures	<u>\$2,387,000</u>

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Loan Programs
(Fund SC 700)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$6,781,000
Documentary Stamp Surtax	17,000,000
Loan Repayments	6,500,000
Interest on Investments	400,000
Loan Servicing Fees	450,000
Miscellaneous Revenues	<u>450,000</u>
Total	<u>\$31,581,000</u>
<u>Expenditures:</u>	
Affordable Housing Activities	<u>\$31,581,000</u>

CORRECTIONS AND REHABILITATION
Grants
(Fund SO 720)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$323,000
CJMHSA Expansion Grant	\$250,000
Social Security Administration (SSA)	<u>240,000</u>
Total	<u>\$813,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$813,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
Grant Fund
(Fund SO 720)

<u>Revenues:</u>	<u>2010-11</u>
Carryover	\$80,000
State Department of Agriculture Mosquito Grant	<u>18,000</u>
Total	<u>\$98,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$98,000</u>

COMMUNITY INFORMATION AND OUTREACH
(Fund SO 720, Subfund 720)

<u>Revenues:</u>	<u>2011-12</u>
Federal grants	<u>\$100,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$100,000</u>

ELECTIONS
(Fund SO 720, Subfund 720)

<u>Revenues:</u>	<u>2011-12</u>
Florida Department of State - Division of Elections Voter Education - Poll Worker Recruitment/Training	<u>\$200,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$200,000</u>

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
Grant Fund
(Fund SO 720)

<u>Revenues:</u>	<u>2011-12</u>
State Grant	<u>\$72,000</u>
Federal Grants for Development Rights Purchases	<u>2,342,000</u>
Transfer from Building Better Communities Bond Program	<u>2,342,000</u>
Total	<u>\$4,756,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,756,000</u>

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
Grant Fund
(Fund SO 720, Subfund 720)

<u>Revenues:</u>	<u>2011-12</u>
State and Federal Grants	<u>\$5,336,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$5,336,000</u>

FIRE RESCUE
(Fund SO 720, Subfund 720)

<u>Revenues:</u>	<u>2011-12</u>
State Grants	<u>\$71,000</u>
Federal Grants	<u>6,667,000</u>
Total	<u>\$6,738,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$6,738,000</u>

FIRE RESCUE
State Grant Awards
(Fund SO 720, Subfund 720)

<u>Revenues:</u>	<u>2011-12</u>
State EMS Grant	<u>\$700,000</u>
<u>Expenditures:</u>	
Miami-Dade Objectives	<u>\$332,000</u>
City of Miami Fire Rescue Department	<u>271,000</u>
City of Miami Beach Fire Rescue Department	<u>45,000</u>
City of Hialeah Fire Rescue Department	<u>45,000</u>
City of Coral Gables Fire Rescue Department	<u>5,000</u>
Village of Key Biscayne Fire Rescue Department	<u>2,000</u>
Total	<u>\$700,000</u>

Urban Search and Rescue
(Fund SO 720, Subfund 720)

Revenues:	2011-12
Federal Emergency Management Grant	\$570,000
Expenditures:	
Grant Objectives	\$570,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Miscellaneous Operating Grants
(Fund SO 720, Subfund 720)

Revenues:	2011-12
Grant Revenue	\$3,317,000
Expenditures:	
Operating Expenditures	\$3,317,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
JAG Recovery Grant
(Fund SO 720, Subfund 720)

Revenues:	2011-12
JAG Recovery Grant Program	\$1,698,000
Expenditures:	
Miami-Dade Police Department Expenses	\$675,000
Miami-Dade Corrections and Rehabilitation Department Expenses	1,023,000
Total	\$1,698,000

SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund SO 720, Subfund 720)

Revenues:	2011-12
Energy Efficiency Conservation Block Grant	\$1,137,000
Expenditures:	
Operating Expenditures	\$1,137,000

JUVENILE SERVICES
Grant Fund
(Fund SO 720, Subfund 720)

Revenues:	2011-12
Department of Juvenile Justice Grant	\$684,000
Juvenile Alternative Services Program	602,000
Intensive delinquency Diversion Services	180,000
Juvenile TASC	354,000
Byrne Grant	281,000
Other Revenue (Consequence Foundation)	62,000
Total	\$2,163,000
Expenditures:	
Operating Expenditures	\$2,163,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
COPS HIRING PROGRAM 2010 EXP
(Fund SO 720, Subfund 720)

Revenues:	2011-12
Cops Hiring Program 2011 Federal Rev.	\$4,189,000
Expenditures:	
Cops Hiring Program 2011 Expenditures	\$4,189,000

OFFICE OF MANAGEMENT AND BUDGET
 Byrne Grant
 (Fund SO 720, Subfund 720)

Revenues:	2011-12
State and Federal Grants (Byrne Grant)	\$978,000
State and Federal Grants (ARRA)	<u>\$3,428,000</u>
Total	<u>\$4,406,000</u>
Expenditures:	
Operating Expenditures	<u>\$4,406,000</u>

OFFICE OF MANAGEMENT AND BUDGET
 Ryan White Grant Program
 (Fund SO 720, Subfund 720)

Revenues:	2011-12
Ryan White Title - Year 20	<u>\$25,199,000</u>
Expenditures:	
Administrative Expenditures	\$1,152,000
Allocation to Contractual Services	<u>\$24,047,000</u>
Total	<u>\$25,199,000</u>

CULTURAL AFFAIRS
 State and Federal Grants
 (Fund SO 720, Subfund 721)

Revenues:	2011-12
State and Federal Grants	\$25,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	95,000
Carryover	58,000
South Florida Cultural Consortium Projects	<u>86,000</u>
Total	<u>\$264,000</u>
Expenditures:	
South Florida Cultural Consortium Projects	239,000
National Endowment for the Arts Grant- Theater Open Access Project	<u>25,000</u>
Total	<u>\$264,000</u>

HOMELESS TRUST
 Grants
 (Fund SO 720, Subfund 723)

Revenues:	2011-12
U.S. Department of Housing and Urban Development Grants	\$20,431,000
U.S. Department of Housing and Urban Development Grants - Homeless Prevention and Rapid Re-housing	800,000
Florida Department of Children and Family Grants	<u>369,000</u>
Total	<u>\$21,600,000</u>
Expenditures:	
Homeless Trust Operations	<u>\$21,600,000</u>

METROPOLITAN PLANNING ORGANIZATION
 (Fund SO 730, Various Subfunds)

Revenues:	2011-12
Federal and State Revenues	5,860,000
Transfer from Secondary Gas Tax (Funds 330 and 331) -- Grant Match	<u>842,000</u>
Total	<u>\$6,702,000</u>
Expenditures:	
Operating Expenditures	\$2,499,000
Reimbursement to the Department of Planning and Zoning	200,000
Reimbursement to the Public Works Department	120,000
Reimbursement to Miami-Dade Transit	85,000
Reimbursement to Government Information Center	5,000
Reimbursement to the Office of Management and Budget	100,000
Reimbursement to the Enterprise Technology Services Department	43,000
Reimbursement to the Finance Department	40,000
Indirect Payment	110,000
Payment of County Rent to GSA	130,000
Van Pool Program	1,500,000
Planning Activities	<u>1,870,000</u>
Total	<u>\$6,702,000</u>

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
(Fund SC 750)

	<u>2011-12</u>
Revenues:	
Community Development Block Grant (CDBG) FY 2012 Entitlement	\$15,471,000
HOME FY 2012 Entitlement	5,921,000
Emergency Shelter Grant	754,000
CDBG Program Income	285,000
HOME Program Income	570,000
CDBG Carryover	17,372,000
HOME Carryover	30,546,000
ESG Carryover	1,289,000
Rental Rehabilitation Carryover	1,299,000
HODAG Carryover	7,456,000
HATF Carryover	81,000
CDBG-R Carryover	1,855,000
General Fund	<u>100,000</u>
Total	\$82,999,000

Expenditures:	\$3,687,000
Administration CDBG and HOME	
FY 2012 CDBG County Programs:	\$429,000
PERA - Code Enforcement	2,543,000
CAHS - Facility Improvements	\$170,000
CAHS GMSC - Graffiti Abatement Program	1,050,000
Parks, Recreation and Open Spaces - Site Improvements	\$500,000
CAHS - Advocates for Victims	350,000
CAHS - Treatment Alternative To Street Crime	347,000
Juvenile Services Department - Diversion Programs	\$233,000
Public Works Department - Graffiti Removal	492,000
Public Works Department - Infrastructure Improvements Floral Park	74,000
State Department of Health - Immunization Services	<u>73,124,000</u>
Operating and Programmatic Expenditures	
Total	\$82,999,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
PARROT JUNGLE
U.S. HUD Section 108 Loan
(Fund SC 760, Subfund 769, Project QSE108)

Revenues:	<u>2011-12</u>
Loan Repayment from the City of Miami (80%)	\$2,530,000
Transfer from Countywide General Fund (20%)	<u>632,000</u>
Total	\$3,162,000

Expenditures:	<u>2011-12</u>
Transfer to Debt Service (Project 292700)	<u>\$3,162,000</u>

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
TARGETED URBAN AREAS
U.S. HUD Economic Development Initiatives Section 108 Loan
(Fund SC 760, Subfund 770, Project Q00ED)

Revenues:	<u>2011-12</u>
Transfer from Countywide General Fund (Parrot Jungle)	\$150,000
Loan Repayments	508,000
EDi Carryover	<u>2,207,000</u>
Total	\$2,865,000

Expenditures:	<u>2011-12</u>
Payment to Debt Service	<u>\$2,865,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
BROWNSFIELDS ECONOMIC DEVELOPMENT INITIATIVE
U.S. HUD Section 108 Loan
(Fund SC 760, Subfund 770, Project Q0BED)**

<u>Revenues:</u>	<u>2011-12</u>
BEDI Carryover	<u>\$1,662,000</u>
<u>Expenditures:</u>	
Brownsfields Programs	<u>\$1,440,000</u>
Payment to Debt Service (Project 292900)	<u>222,000</u>
Total	<u>\$1,662,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Community Development Block Grant - Neighborhood Stabilization Program (NSP)
(Fund SC 760, Subfund 772, Grant CDBNSP)**

<u>Revenues:</u>	<u>2011-12</u>
Program Income	<u>\$770,000</u>
NSP Round III	<u>\$20,036,000</u>
Carryover (NSP)	<u>13,780,000</u>
Total	<u>\$34,586,000</u>
<u>Expenditures:</u>	
Foreclosure-related Projects	<u>\$34,586,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Special Housing
(Fund EH 761)**

<u>Revenues:</u>	<u>2011-12</u>
Carryover	<u>\$2,176,000</u>
Management Fees	<u>4,774,000</u>
Total	<u>\$6,950,000</u>
<u>Expenditures:</u>	
Housing Asset Management Activities	<u>\$6,950,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
State Housing Initiatives Partnership Program
(Fund SC 760, Subfund 760, Project 760002)**

<u>Revenues:</u>	<u>2011-12</u>
State Housing Initiatives Partnership Program (SHIP) 2012 Entitlement	<u>\$728,000</u>
SHIP Carryover	<u>1,502,000</u>
SHIP Loan Repayments	<u>950,000</u>
Total	<u>\$3,180,000</u>
<u>Expenditures:</u>	
SHIP Activities	<u>\$3,180,000</u>

**PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Community Development Block Disaster Initiative Grant
(Fund SR 780, Subfund 783)**

<u>Revenues:</u>	<u>2011-12</u>
Carryover (Disaster Round I, II, III, IV)	<u>\$10,715,000</u>
<u>Expenditures:</u>	
Hurricane-related Projects	<u>\$10,715,000</u>

SPECIAL ASSESSMENT FUNDS
Special Taxing Districts-Lighting
(Fund SO 900, Subfund 901)

<u>Revenues:</u>	<u>2011-12</u>
Carryover -- Lighting Districts	\$2,923,895
Special Taxing Districts FY 2011-2012 Assessments -- Lighting Districts	<u>8,036,657</u>
Total	<u>\$10,960,552</u>
 <u>Expenditures:</u>	
Scott Lake Manor	\$69,947
Bunche Park	69,753
Sunswept Isle	8,897
Town Park Estates	30,902
Richmond Heights	102,818
West Perrine	65,528
Naranja Park	17,939
Southwest Section	369,502
Twin Lakes	60,032
Crestview	61,881
Westchester	209,067
Brownsville	176,363
Carol City	400,082
Ives Estates	59,523
Scott Lake Manor East	172,057
Enchanted Lake	3,630
Colonial Drive	206,637
Biscayne	51,816
Sunset Park	53,348
Palm Springs North	76,683
Village Green	80,030
Oakland Park	15,736
Star Lakes	6,532
Sky Lake	46,467
Southwest Section 2	30,133
Westbrooke	5,539
Andover	29,155
Lake Arcola	10,530
Southwest Section 2 Addition 1	3,835
Stephens Manor	18,269
Park Shores	31,167
Town Park Addition 1	5,836
Kendallwood	12,319
Mashta Island	3,645
Westbrooke Gardens	15,890
Stoneybrook	10,561
Liberty City	112,017
Westwood Manor	6,712
Highland/Sparling	51,078
Central Canal	37,450
Rose Glen	4,895
Northwest Shores	46,623
Sebal Palm	63,972
Key Biscayne #1	19,268
Snapper Creek Park	15,529
Howard Drive	43,991
Key Biscayne #2	9,638
Miami Gardens	35,361
Coral Pines	32,005
Flamingo Village	15,074
Peachtree Lane	8,942
Mitchell Lake	5,101
Bel Aire	25,187
Laurel Hill Park	14,513
Goulds	101,654
Pinewood Park	28,709
Cutler Ridge	45,718
Sierra	50,492
Village Green Underground	19,388
Palm Springs No Underground	19,245
Biscayne Pines	17,569
Rena Park	8,080
Anderson Heights	37,456
University Manor	16,744
South Miami Heights	434,712
Highland Gardens	12,020
Cutler Ridge 1st Addition	127,013
Darlington Manor	29,480
Little River Acres	11,964
Central Miami	22,048
Biscayne Manning	17,405
Lake Lucerne	23,297
Biscayne Manning 1st Addition	6,767
Andover 1st Addition	14,031
Tallamoody	19,905
Liberty Plaza	6,825
Liberty Homes	23,902
Central Miami 1st Addition	11,814
Naranja Lakes	20,587
Schenley Park	10,643
Richmond Heights 1st Addition	31,047
West Little River	19,694
Lee Manor	18,688
Golf Park-Minton M.-Fairmont	34,365

Biscayne Gardens 2nd Addition	19,874
Wittman	248,996
Cantelope	6,961
Cape Florida	10,606
Sunshine State Industrial Park	56,982
Riverdale	16,745
Westbrooke 3rd Addition	6,225
North County	305,349
Little Gables	30,852
International Gardens	65,420
Bird Road Highlands	21,453
Biscayne Gardens 3rd Addition	27,762
Sky Lakes 1st Addition	6,715
Allapattah	40,833
Princetonian	53,830
Hardwood Village	11,362
Lee Manor 1st Addition	19,657
Carol City 1st Addition	1,966
Costall Doral East	6,784
Sevilla Heights	2,521
Lake Park	6,781
Loyola-Westbrooke	5,442
Central Heights	15,898
Bird South	1,689
Expressway Industrial Park	11,863
Villages Of Homestead	23,603
East Golf Park	30,218
Lazarus On Richmond	10,476
Coral Way Estates	10,125
The Hammocks	117,254
Happy Farms Acres	20,179
West Flagler Estates	4,128
Monique	2,285
Sky Lake Homes	7,874
Golden Glades	14,709
Country Club of Miami Estate	43,037
Tamiami Lakes	47,657
Rolling Oaks	11,883
Coral Highlands	15,302
Twin Home Estates	2,715
Sunset Homes	6,912
Winston Park	128,090
Coral Terrace Section 1	3,211
Westbrooke 5th Addition	3,263
Bent Tree Section 3	3,862
Torremolinos	1,475
Pinewood Manor	6,025
Little Plantations of Miami	22,459
Intag Manor 1st Addition	1,723
Beverly Estates	12,357
West Cherry Grove	5,987
Bilbao Estates	6,844
Las Palmas	12,430
Highland Lakes Estates	1,259
Westgate Gardens	18,680
The Falls	14,533
Westwind Lakes	59,353
Royale Green Townhouse	46,180
Gem Homes	23,414
Doral Park	42,092
Lakes Of Avalon	15,910
Meadow Wood Manor	28,180
North Dade Country Club	54,189
Margarita's Estates	4,781
Rustic Lakes	3,021
Sunset West	36,752
Coral West Heights	17,144
The Lakes	13,971
Royale Green Section One	33,999
Air Park Industrial	7,245
Venetian Acres	11,955
R J Katz	9,586
Country Lake Manors	41,508
Ben Granoff Park	4,171
Strawberry Fields Homes	12,130
Garson Subdivision Section1	3,528
Meadow Wood Manors Section 8 North	3,626
Meadow Wood Manors Section 8 South	6,178
Westchester Park	2,335
South Springs Homes	3,749
Oak Park	31,436
California Hills	8,473
Riviera South	2,230
Pleasure Village	3,077
Marbella Park	4,501
Cutler Country Groves	8,564
Dadeland Park	7,350
Bird Lakes South Section 1	6,694
Bird Lakes South Section 3	11,224

My First Home	5,440
Sunset Harbour Section 6	2,443
Kristina Estates	16,419
Bird Lakes South 3rd Addition	2,097
Meadow Wood Manor Section 9	12,072
Bird Estates	2,637
Andrade Subdivision	3,151
Mediterrania	10,026
Americas at Miller	4,465
Limewood Grove	26,168
Weitzer Killian Place	3,406
Vista Subdivision	14,831
Roger Homes	7,537
Munne Estates	4,315
American Homes	15,954
Biscayne Gardens	10,384
Monasterio Subdivision	2,647
Beacon Centre	27,925
Flamingo Farms Estates	7,308
Dadeland Forest Estates	1,047
Lakeview	38,607
Villa Sevilla	6,690
Roel Subdivision	3,409
Sky Lake Homes 2nd Addition	2,592
Blue Heavenlandng	921
River Bend	25,313
Redland's Edge	626
Meadow Wood Manor Section 10	6,672
Forest View	13,343
P. I. Estates	6,046
Royal Cutler Estates	3,904
Allison Estates	3,153
Barima Estates	10,595
Mirelda Estates	8,940
Naroca Estates	11,853
Bird Lakes South Section 4	6,589
Cutler Country Groves 1st Addition	17,311
Shomar Subdivision	1,965
Venezia Home Estates	11,423
Coventry	5,943
Michelle Woods	3,890
Monaco Estates	3,997
American Homes 1st Addition	12,594
Jacarandas at Sunset	2,175
Munne Royal Homes	7,032
Weitzer Hammocks	17,058
Canton Subdivision	3,511
Adventure Homes	23,222
Oaks And Pines	1,742
Pine Needles East	83
Hartford Place	15,988
Fernal Subdivision	3,389
Bunche Park South	19,057
Rustic Lakes Addition 1	6,703
Amerihomes	6,826
Fantasy Homes	5,074
Forest Lakes	49,344
Brandon Parks	22,438
Le Mirage	5,591
Sharon Estates	3,565
Nelmar Subdivision	1,322
Canton Subdivision 1st Addition	1,402
Biscayne Villas	5,795
Lago Del Mar	40,436
RAAS Subdivision	2,571
PVC Subdivision	1,554
Monaco Estates 1st Addition	7,513
Shoma/Kendall	9,005
San Diego Subdivision 1st Addition	1,392
Datore	2,566
Daxal Subdivision	12,509
Cenal Estates	1,847
G.B. Estates	14,676
Oak Ridge	1,960
Hammock Shores	6,673
Richmond Homes	3,740
Carmichael Estates	440
Magnolia Manors	857
Oak Creek	10,918
Greendale	7,307

Cordoba Estates 1st Addition	2,933
West Kendall Best	22,241
Neifer	3,101
Lejeune Terminals	51,462
Peral	6,712
Habitat Homes South	4,058
Rosmont Subdivision 3	268
Krizia Subdivision 3rd Addition	1,531
Coral Bird Homes Subdivision Phase 1	5,522
Gold Dream Estates	1,178
Arien Subdivision 1 and 2	2,590
Eagles Point	1,637
Vanessa Ranch	11,348
Mandy Subdivision	12,914
Pena Subdivision	2,747
Paul Marks	9,384
Southwind Point	4,196
Amigo's Subdivision	257
Riviera West	2,306
Majestic Homes	9,180
Krizia Subdivision 4th Addition	3,232
Highland at Kendall	6,705
Fantasy One	8,747
Gordon Estates	1,902
VTL Subdivision	1,413
Truval West Subdivision	655
Truval Gardens	779
Le Chelle Estates	5,926
Hammock Shores 2nd Addition	4,834
Abbro Subdivision	963
Lago Mar South	5,736
Thousand Pines	8,330
Oak Park Est Section 1	10,645
Monasterio Estates Section 1	4,919
Natalie Homes	4,315
Costa Verde	4,253
Centro Villas North	3,294
Arien Subdivision Section 3	1,566
Superior Homes Estates	9,641
Miller Glenn	5,189
ZAC Subdivision	1,333
Anta Subdivision 1st Addition	853
Cordoba Estates Section 2	4,000
Shoma Homes at Tamiami II	19,328
Nunez Estates	467
West Dade Subdivision	954
Renegade Point Subdivision	4,241
Oak Creek South	10,333
Esquerro Estates	2,705
Doral Equestrian Center	527
Highland at Kendall 1st Addition	8,280
Richmond Home 1st Addition	2,343
Emerald Point	1,406
Eagles Point 1st Addition	1,252
Maralex Homes	13,962
Dimara Subdivision	976
Old Cutler Homes	1,516
Ashley Subdivision	521
Weitzer Serena Lakes	9,751
Punta Gorda Estates	1,836
Aristotle Subdivision	39,431
Kessler Grove Section 1	9,692
Gasser Subdivision	549
Migdalta Subdivision	1,774
Moody Drive Estates	9,406
Mimi Subdivision	2,107
Mansion at Sunset 2nd Addition	3,964
Mayte Subdivision	6,913
PA at West Sunset	1,461
PA at Coral Reef	5,251
Sunnyview Subdivision	6,114
Jar Subdivision	571
Kessler Grove 2	7,920
Kenellen Subdivision	1,315
Tabor Subdivision	387
Stuart Int	1,308
PVC Subdivision 1st Addition	792
Star High	810
Hammock Shores 3rd Addition	5,380
Galloway Estates	2,150

Richland Estates	10,508
Ali Subdivision	991
Eureka Creek	2,585
Kendall Family Estates	13,141
Benson Lakes	2,211
Transal Corporate Park	6,292
Westpoint	15,379
Spanish Lakes	12,628
Galloway Glen	52,209
Marien Subdivision	4,379
Quirch Subdivision	4,005
Corsica	11,476
Melton Plaza	1,382
Coral Bird Homes Subdivision Phase 2	1,950
Monacos Miller Homes	1,094
PVC Estates	2,026
A and R Subdivision	550
Brighton Meadow	6,849
Country Mall Plaza	18
Cres Subdivision	2,071
Weitzer Serena Lakes West Section 2	3,556
Hardin Hammocks	2,488
Ferel Subdivision	489
Fedy Estates	608
Marfer Subdivision	2,064
Mangus Subdivision Sections 1 and 2	16,495
Peacock's Point	1,192
Amore Subdivision	1,733
Pedro Alberto Subdivision	1,669
Oak Ridge Fall	1,809
Shoma Estates Multipurpose	35,680
Bristol at Kendall	234
Bristol Park 2	1,877
Majestic Estates	28,270
Interian Homes	917
Pelican's Point	3,850
Kendall Village West	2,422
Gran Central	94,481
Zenteno Subdivision	874
Barcelona Estates	3,142
Nelia Subdivision	736
Country Lakes Manors	61,558
Monasterio Section 2	1,065
Cordoba Estates Section 4	993
Cadiz Estates	881
Christienne Estates	800
Palmas/Bosque 1st Addition	916
Med South	20,013
Kessler Grove Sections 3 and 4	21,551
Laguna Ponds Sections 1 and 2	39,007
WDL Subdivision	2,692
Vecin Homes 1st Addition	1,246
Llauro Subdivision	487
Southview	1,747
Hammocks Estates	12,823
Savannah Landing	1,448
Doral Landing	12,805
Hughes West Subdivision	5,899
Caribe Lakes Phase 1	1,559
Bristol Point	1,077
Castilian Subdivision	660
Maria Gardens	8,859
Micheline Subdivision	336
Doral Isles Antilles	45,435
Caribe Subdivision	2,132
Laffite Subdivision	2,749
Palapala	3,250
Viscaya Villas	1,308
Anabah Gardens	889
Autonation Perrine	1,744
Michelle Manor	5,245
Llanos at Bird Road	1,136
RAAS Subdivision 2	1,542
Doral Meadows	2,268
Goldvue	1,393
PVC Estates 1 Addition	268
Nyurka Estates	910
Saminik Subdivision	2,985
Weitzer Serena Lake	3,638
Hawknest	1,906

Mystic Place	795
Garden Hills Subdivision	36,536
Heavenly Estates	1,918
Central Park Estates	445
Riviera Trace	10,830
Palm Spring Estates	12,086
Salma Lakes	7,933
Sinos Estates	519
Kendall Country Estates	11,949
Cosar Subdivision	6,019
Bridgeport	439
Red Garden	4,223
Bent Tree Corn	2,386
West Dade Land	1,513
Karanero Falls	708
Wonderly Estates	17,505
Reserve at Doral	2,769
Beacon at 97 Ave	578
Miami International Business Park	15,409
MICC	18,883
International Corporate Park	44,341
Biscayne Point South	1,847
Poinciana Lakes	552
San Marino	2,837
Old Cutler Forest	3,315
Five Stars	313
Big Five	475
Park Lakes	9,767
Ibis Villas	1,161
Enclave at Doral	1,961
Mito	3,278
Zoe Miller	1,972
Bonita Golfview	1,951
Mastrapa Estates	525
Palmetto Lakes	98,398
Dimauro Subdivision	266
Bird Garden Subdivision	3,685
Braman	591
Corsica Place	30,063
Deering Point	2,779
Summerwind Subdivision	2,288
Sarco Subdivision	1,140
Doral International	496
Hawksnest 1st Addition	952
Garden Hills West	38,151
Cres Estates	2,375
Sylvia Subdivision	608
Koki EST	763
Abaco Estates	262
Royal Landing	9,307
Royal Landing Estates	1,946
Community Partnership	12,691
Juan David Subdivision	826
Signature Gardens	642
Presidential Estates	3,087
Sunset Lakes Estates	1,636
Palace 1st Addition	907
Nicoi	1,296
Daily First Addition	821
Doral Commerce Park	5,250
Shirtee 1 and 2	2,054
Nomar Estates	1,923
Cantal West Industrial Park	493
Sunset Apartments	14,151
Hawksnest 2nd Addition	629
Doral Savannah	4,991
Costa Dorada	1,099
Cartal Subdivision.	718
Mayte South	4,147
Acapulco	4,037
Emerald Oaks	1,732
Jefferson at Doral	3,774
Villas of Barcelona	339
San Denis San Pedro	12,638
Dadesky Subdivision	3,542
Miami International Parkway	9,061
Villa Esperanza	2,162
Country Park Estates	116
Daily Subdivision	1,323
Villa Real	483

Don Elias	7,976
CLC Subdivision	1,002
Les Jardins/Secret Gardens	513
Carlisle at Doral	433
Mansions at Pine Glen	1,473
Luz Estela	7,067
Mayito Estates	761
Coral Reef Nurseries	22,783
Prince of Peace	1,689
Puerto Bello at Doral	897
Valencia Grove	7,130
Shoreway Subdivision	35,530
Doral Terrace	5,184
Deer Creek Estates	(99)
Redland East Residential Subdivision	290
Preserve at Doral	1,092
Marpi Homes	5,730
Luis Angel Subdivision	817
Oak Ridge Falls 1st Addition	1,740
Crestview Lakes	16,363
Pine Needles East Section 5	2,057
Bonita Golf View Part Two	2,861
Ponce Estates	9,593
Hamptons	794
Transal Service Park	1,746
Park Lake by the Meadows	4,664
Castcana Estates	1,803
FC Subdivision	15,789
Kenwood Estates	1,092
The Mansions at Sunset	9,805
Dimensions at Doral	689
Venetian Lake	5,823
Superior Trace	2,234
Biarritz	476
Bonita	7,600
Bird Road Properties	1,762
Digna Gas Station	1,252
Twin Lake Shores	6,856
Migdalía Subdivision	480
Casa Lago	5,295
Krizia 5th Addition	2,278
Marquessa Subdivision	478
Chana Rose Estate	1,436
Llанда Subdivision	2,108
Oaks South	10,716
Costa Bonita	344
Lago Mar 1st Addition	5,616
Larose Subdivision	886
Dolphin View	633
Balani Subdivision	5,011
La Espada	3,181
Genstar	3,740
Bismark Homes	3,070
Sab Subdivision	311
Tiffany at Sunset	336
A.V. Subdivision	215
Kayla's Place	14,920
Park View Town Homes Phase I	873
Park Lakes Sections 1-4	11,237
Mako Subdivision	879
Kaiser Subdivision	854
Precious Homes at Lakes by the Bay	1,930
DGP Subdivision 1st Addition	(124)
T and F Subdivision	4,973
Yasamin Subdivision	204
Marta Subdivision	3,515
Hidden Grove	6,596
West Lakes Estates	7,099
Ponce Estates Section II	7,346
Mystic Forest	637
Valencia Grove Estates	13,669
Millenium Subdivision	930
Gefen Equity Commercial	864
Miracle West	2,606
Sunset Lakes Estates 1st and 2nd Addition	(421)
Breckinridge Estates	1,664
Park Lake by the Meadows 4 and 5	5,158
Watersedge	2,163
GC Corp. I.A.D.	2,169

Park Lake by the Meadows Phase 6	4,614
Kendall Home Depot	425
Aladdin Subdivision	1,145
Krizia Subdivision 1st Addition	4,479
Estates Homes	5,710
Gabriella Subdivision	1,416
Century Park/Villas	1,818
Biamitz Phase 2	696
Redlands Forest	3,807
Miller South Subdivision	1,533
Sunset Pointe	1,678
Nito Subdivision	1,722
Erica Gardens	6,867
Crestview 1st and 2nd Addition	16,612
Stephanie's Subdivision	1,114
Canero's Oak	392
Laroc Estates	7,808
Royalton Subdivision	6,503
Miller Cove 1st Addition	3,685
Marbella Estates	1,401
Sunset Farms	2,260
Oak Ridge Falls 2nd Addition	1,817
Nunez Homes	795
RAM Commercial Tract	113
Lakes Bay Section 14	12,729
Kendalland	28,680
Mindi Subdivision	3,613
Chiu Subdivision	791
Capri Homes	1,067
Sella Subdivision	7,382
Nelsay Subdivision	363
Esplanadas Dream	2,026
Miller Cove	5,558
EFM Estates	47,942
Emerald Lakes Estates	5,245
Kendall Breeze	5,821
Tamiami Gefen Industrial Park	(303)
AB at Tamiami Trail	188,370
Lakes of Tuscany	14,683
Old Cutler Apartments	2,267
Alco Estates and Addition 1-5	9,485
Children's Plaza	1,653
Adrian Builders at Tamiami	584
Milon Venture	47,169
Redlands Estates	6,172
Renaissance Estates	16,125
Kendalland center	678
Lauren's Pond	3,804
Mirana	1,882
Ed-Mar Estates	1,534
Grand Lakes	58,688
Plaza del Paraiso	1,985
Redlands Cove	9,432
A.S.A Subdivision	2,793
Milya Subdivision	4,441
BMS-Kendale Lakes	491
Shoma Villas at Country Club Of Miami	187
Cedar West Homes 3	14,253
Heiti Subdivision	484
Vega Coral Way Subdivision	161
Alturas De Buena Vista	368
CVS at Coral Way	702
Nilo Subdivision	8,152
Hainin Mill Estates Section 4	296
North Lake Park	2,474
Precious Executive Homes	5,050
Rosewood Homes	3,782
Miracle West 1st Addition	201
Camino Real Estates and 1st Addition	5,190
Eve Estates	7,444
Woodlands	4,364
Doral Pointe	548
Hermilio Subdivision	1,304
Cauley Palisades	1,855
Mardel Estates	3,724
Nicole Subdivision	2,897
Helena Homes	13,069
DVH Estates	11,700
Coral West Homes	1,694
Oaks South Estates	11,404
Mother of Christ Subdivision	2,633

Ajina Estates	2,077
Emerald Isles	3,922
Lakes by the Bay South Commons	93,846
Miller's Landing	755
Costa Linda	(700)
Kendall Town Center	1,204
Kold Estates 1st Addition	704
Spanish Gardens Villas	2,356
Jesslyn Subdivision	20,888
North Palm Estates	10,705
Hainan Reef North	1,557
North Lake Commerce	1,989
Granada Homes Estates	1,076
Casa Lago 1st Addition	2,449
Tuscany Place	5,590
Walmart / Hialeah	23,731
Salcines	(58)
Isabella Estates	607
Estates Homes 3rd Addition	521
Cudimar at Black Point Marina	25,348
San Valentin	858
V and Q Holdings	899
Florencia Estates	7,199
Miller Grove	404
Gefen-Maisel	504
Tamiami Industrial Park	626
Biscayne Drive Estates	10,831
Tuscan Lake Villas	2,117
Deer Creek Estates 1st Addition	3,065
Sussyan Subdivision	309
Eden Lakes	4,284
Danielle Patrick	3,888
Countryside and 1st Addition	17,213
Melquiades Subdivision	593
Kingdom Dreams	7,121
Villas Del Campo	35,862
Century Estates and 1st Addition	21,552
South Gate Subdivision	3,987
Sabrina Twinhomes Subdivision	2,825
Courts at Tuscany Phase 2	2,312
Fava Estates	2,164
Cutler Lakes Homes Phase 1	1,443
La Costa at Old Cutler Section 1	4,158
Mica Subdivision 2nd Addition	(57)
Mica Subdivision and 1st Addition	1,913
Precious Forest Homes	5,161
Tamiami Marketplace	716
November Heights	1,451
King's Homes	2,148
Estate Homes 2nd Addition	1,578
Doral Isles North Sections 1 and 2	24,286
Miller Lake	3,620
Anaco Estates	1,469
Stephanie Subdivision	1,259
Chateaubateau Mansions	3,332
Spring West Estates	1,691
Keystone	(441)
Aileen Subdivision	428
Pelican Bay at Old Cutler	24,808
Cedar West Homes Two	3,955
Mystic Forest Two	677
Bent Tree Briardcliff	(174)
Ibis Villas at Doral	4,485
Flamingo Homes	8,992
Riverside Subdivision	265
Bluewaters Subdivision	36,414
Pete's Place	4,087
Anaco Estates 1st Addition	1,053
South Point Cove	620
Homestar Landings	4,186
Park View Estates	(88)
King's Estates	2,250
Ethereal Subdivision	2,650
Cosmopolitan Roadway	6,527
Pine Manor	3,656
Spicewood Subdivision	117,041
Mustang Ranch	6,708
Keystone West (deleted after budget came out)	0
Leti Subdivision	2,179
CMGD Subdivision	994

Belen Estates	2,315
Silver Palm Lake	13,440
Century Gardens	30,151
Islands at Doral	14,299
Virginia Estates	2,985
Costa Azul Homes	511
Oakland Estates	6,174
Silver Palm Plantation	1,287
Heinlin Mills Park View	1,001
Colonnade	13,594
J.C. Kern	9,268
Elise Estates	8,486
Santa Monica	459
Sunset Cove	1,419
Helena Homes First Addition	(195)
Soto Mansions	5,685
Christopher Gardens	8,331
Moody Drive Estates 1st Addition	3,144
Christy's Estates	5,406
South Point	677
Hada's Estates Subdivision	3,247
Silver Palm Homes	22,898
Beacon Lakes Phase One	6,206
Islands at Doral N.W.	11,403
Old Country Road Estates	2,294
West Doral Lakes	465
Chadustry Estates	3,507
Vista Trace Subdivision	204
Islands at Doral 1st Addition	11,341
Leti Subdivision 1st Addition	994
Century Prestige	4,057
Olivia's Subdivision	7,332
Breeze at Galloway	4,796
Courts at Tuscany	6,649
Granada Ranch Estates	1,768
Century Breeze East	150
Rivendell	7,471
Shrader's Haven	96
Cutler Breeze	2,375
Chateau Royal Estates	5,829
Culter Bay Palms	12,293
Sable Palm Estates	8,182
Pinewood Park Extension	31,541
Naranja Gardens	13,294
Vitran Homes at Morningside	5,918
Niño Estates	2,279
Matah Subdivision	188
Doral Isles North Section 3	680
Melgor Estates	3,314
Leyva Subdivision	1,296
Silver Group Subdivision	(145)
Zamora's Groove	876
California Club Estates	1,319
South Indian Subdivision	1,639
Rieumont Estates	4,696
Jeannie Forest	5,367
Silver Palm East and West	65,123
Vitran at Naranja Estates	4,786
Black Creek Homes	2,169
Abel Homes at Naranja Villas	3,025
Mandarin Lakes	8,250
Ozambela Subdivision	186
Redland East 1st Addition	(136)
Zamora's Grove 1st Addition	38
Bismark Estates	31
Buddy's Paradise	2,486
B.M.S. Kendall	2,160
Peterson	4,591
Redlands Colonial Estates	57
Vany Subdivision	649
Alexandria Estates	3,602
B.B.E. Subdivision	4,212
Terry Enterprises	692
Courts at Tuscany North	1,705
Silver Palms Park	1,996
Evergreen Garden Estates	3,858
Isla Margarita at Doral	684
South Point 1st Addition	104
Beacon at Doral	1,972
Rivendell East	4,168

Parkview Condominiums	4,095
Forest Lake Paradise	1,531
A.S.A. Subdivision 1st Addition	(137)
Century Garden Village	2,750
BHM East Campus Expansion	1,052
Riviera Grand Estates	5,612
Garden Cove Estates	160
Castellanos at Coral Way	56
London Square	7,617
Tuscany Villas West	177
Sion Estates	1,140
BDG Kendall 162	(73)
Denis Subdivision	113
Century Gardens	4,410
Shops at 107	80
Cedar West Estates	(90)
Reserve at Doral West	341
Sunrise Commons	1,240
Total	<u>\$10,960,552</u>

**Special Taxing Districts -- Security Guards
(Fund SO 900, Subfund 905)**

Revenues:	2011-12
Carryover -- Security Guard Districts	\$501,411
Special Taxing Districts FY 2011-2012 Assessments -- Security Guard Districts	<u>11,539,469</u>
Total	<u>\$12,040,880</u>

Expenditures:	
Palm and Hibiscus Island	\$436,259
Hammocks Lake	268,628
Star Island	407,732
Miami Lakes Loch	201,426
Hammock Oaks Harbor	198,477
Belle Meade Island	368,039
N Dade C.C./Andover	603,223
Keystone Point	199,271
Highland Gardens	210,258
Belle Meade	331,958
Highland Ranch Estate	200,234
Sans Souci	208,217
Allison Island	198,192
Biscayne Beach	203,701
Biscayne Point	502,015
Coventry Security	204,504
Old Cutler Bay	184,380
North Bay Island Security	172,230
Devonwood	152,285
Pine Bay Estates	203,704
Eastern Shores 1st Addition	388,598
Miami Lakes Section 1	420,926
Oak Forest Stationary	390,395
Oak Forest Roving	397,857
Highland Lakes	171,351
Enchanted Lake	408,331
Hammock/Lake Banyon Dr.	394,716
Gables By The Sea	369,797
Royal Oaks Section 1	250,090
Eastern Shores Security Guard	240,282
Snapper Creek Lakes	202,143
Cocoplum Phase 1	188,412
Sunrise Harbor Security Guard	282,008
Four Way Lodge Estate Security Guard	204,688
Bay Heights Security Guard	175,430
Kings Bay Security Guard	396,919
Brickell Flagler Plaza Security Guard	176,547
Morningside Security Guard	195,658
Davis Ponce Rov Patrol	98,814
Entrada Security Guard	48,501
Fairhaven Rov Patrol	380,511
Natoma Rov Patrol	286,847
Royal Oaks East	376,696
Sabel Palm ROV Patrol	<u>140,730</u>
Total	<u>\$12,040,880</u>

**Special Tax Districts -- Landscape Maintenance
(Fund SO 900, Subfund 906)**

	<u>2011-12</u>
Revenues:	
Carryover -- Landscape Maintenance Districts	\$2,426,300
Special Taxing Districts FY 2011-2012 Assessments -- Landscape Maintenance Districts	4,780,019
Special Taxing Districts FY 2011-2012 Assessments -- Road Maintenance Districts	<u>18,026</u>
	<u>\$7,224,345</u>
Total	
Expenditures:	
Air Park	\$20,400
Alco Estates and Additions 1-5	26,000
Alexandria Estates	9,900
Allison Estates	11,800
Anaco South Estates	0
Aristotle Subdivision	242,100
Balani	17,000
Biscayne Drive Estates	19,200
Bonita Golf View 2nd Addition	14,000
Camino Real Estates 1st Addition	7,800
Candlewood Lake	16,700
Capri Homes	40,500
Casa Lago 1st Addition	26,700
Casa Lago Multipurpose	24,000
Cedar West Homes Two	95,000
Cedar West Homes Three	4,000
Century Estates and 1st Addition	20,400
Chadusky Estates	25,300
Chateau Royal Estates	14,900
Christopher Gardens	54,500
Coral West Homes	58,500
Corsica	31,200
Corsica Place	177,000
Cosmopolitan Roadway Multipurpose	42,500
Countryside and 1st Addition	16,900
Crestview Lake 1 and 2	0
Cutter Bay Palms	16,100
Cutter Breeze	18,300
CVS-167 Multipurpose	8,000
D.V.H. Estates Multipurpose	4,000
Danielle Patrick Subdivision	570,200
Deer Creek Estates 1st. Addition	210,000
Dolphin Center	308,300
Doral Isles	14,300
Doral Park	52,200
East Oakmont Dr	44,400
Eden Lakes Multipurpose	64,200
Emerald Lakes Estates	0
Erica Gardens	6,700
Evergreen Garden Estates	22,000
Fava Estates	15,900
Flamingo Homes	200,000
Florenca Estates	18,500
Forest Lakes	19,600
Forest View	215,400
Free Zone Industrial	96,500
Garden Hills Subdivision	26,400
Garden Hills West	20,000
Genstar Multipurpose	0
Goulds Hammocks Estates	245,200
Grenada Ranch Estates	7,500
Grand Lakes	20,900
Hallin Reef North	24,400
Helena Homes	1,897
Highland Lakes	12,700
Hilda's Estates Multipurpose	3,200
Homestar Landing	51,500
Interian Homes	15,700
J.C. Kern	604,400
Jordan's Landing	120,000
Kendale Lakes	15,900
Kendalland Multipurpose	253,600
Keystone Multipurpose	15,100
Kingdom Dreams	26,500
Kings Estates	31,900
Laroc Estates	8,500
Lauren's Pond	
Ledrew Estates	

Limewood Grove	142,600
Mangus Sub Multipurpose	200,600
Marpi Homes Multipurpose	43,200
Mediterrania	18,700
Miller Cove 1st Addition	8,400
Miller Cove Multipurpose	49,000
Miller Lake	27,700
Milon Venture Multipurpose	541,600
Moody Drive	25,300
Moody Drive Estates 1st Addition	12,000
Naranja Gardens	17,300
North Palm Estates	11,800
Oak South Estates	85,600
Oakland Estates	16,822
Old Cutler Homes	13,200
Olivia's Subdivision	9,800
Park Lakes by the Meadows 3	4,900
Park Lakes by the Meadows 4	25,600
Park Lakes by the Meadows 6	9,800
Park Lakes Multipurpose	35,400
Pete's Place	27,900
Ponce Estates Multipurpose	52,600
Ponce Estates Section 2	73,600
Precious Executive Homes	13,100
Precious Forest Homes	23,800
Renaissance Estates	48,300
Renaissance Ranches	21,400
Rieumont Estates	5,200
Royal Harbor	30,200
Royal Landings Estate	13,200
Royal Landings Multipurpose	31,200
Sable Palm Estates	55,200
San Denis-San Pedro Multipurpose	45,000
Santa Barbara Multipurpose	40,000
Sella Subdivision	19,700
Shoma/Tamiami II	83,900
Shoreway Subdivision	163,200
Sinos Estates	5,600
Skylake Golf Club	31,200
South Kendale Estate	11,800
Sunset Cove Multipurpose	6,700
Superior Subdivision	3,500
Valencia Grove Estates	40,800
Venetian Lake Multipurpose	28,500
Walersedge Multipurpose	33,100
West Kendali Best	118,000
Westwind Lakes	322,600
Wonderly Estates	65,700
Woodlands Multipurpose	34,500
Zamora Estates	0
Zamora's Grove	8,400
Les Chalets	18,026
Total	<u>\$7,224,345</u>

**FAY STORM FUND
(FUND 980012)**

FY 2011-12

Revenues:

\$20,000

Carryover

Expenditures:

\$20,000

Fay Storm Expenditures

**HURRICANE IRENE FUND
(FUND 981001)**

FY 2011-12

Revenues:

\$200,000

Carryover

Expenditures:

\$200,000

Total Hurricane Irene Expenditures

**NO-NAME STORM FUND
(FUND 982001)**

	<u>FY 2011-12</u>
<u>Revenues:</u>	<u>\$1,500,000</u>
Carryover	
<u>Expenditures:</u>	<u>\$1,500,000</u>
Total No-Name Storm Expenditures	

**HURRICANE KATRINA FUND
(FUND 984001)**

	<u>FY 2011-12</u>
<u>Revenues:</u>	<u>\$9,900,000</u>
Federal FEMA and State Revenue	
<u>Expenditures:</u>	<u>\$9,900,000</u>
Hurricane Katrina Expenditures	

**HURRICANE WILMA FUND
(FUND 985001)**

	<u>FY 2011-12</u>
<u>Revenues:</u>	<u>\$20,000,000</u>
Carryover	
<u>Expenditures:</u>	<u>\$20,000,000</u>
Hurricane Wilma Expenditures	

**MIAMI-DADE AVIATION DEPARTMENT
Revenue Fund**

	<u>2011-12</u>
<u>Revenues:</u>	<u>\$59,917,000</u>
Carryover	707,668,000
Miami International Airport	2,367,000
Tamiami Airport	3,927,000
Opa-locka Airport	426,000
Homestead Airport	13,000
Training and Transition Airport	<u>80,000,000</u>
Transfer from Improvement Fund	<u>\$854,318,000</u>
Total	
<u>Expenditures:</u>	<u>\$409,799,000</u>
Miami International Airport	909,000
Tamiami Airport	968,000
Opa-locka Airport	542,000
Homestead Airport	300,000
T & T Airport	4,000,000
Contingency	<u>5,681,000</u>
Transfer to General Fund Administrative Reimbursement	<u>\$422,199,000</u>
Subtotal Operating Expenditures	
Transfer to Other Funds:	<u>\$282,208,000</u>
Sinking Fund	12,000,000
Reserve Maintenance	<u>72,472,000</u>
Improvement Fund	<u>\$366,680,000</u>
Subtotal Transfers to Other Funds	<u>\$65,439,000</u>
Operating Reserve/Ending Cash Balance	<u>\$854,318,000</u>
Total	

Improvement Fund

	<u>2011-12</u>
Revenues:	\$112,000,000
Carryover	72,472,000
Transfer from Revenue Fund	1,500,000
Transfer from Interest and Sinking Fund	<u>500,000</u>
Interest Earnings	<u>\$186,472,000</u>
Total	
Expenditures:	\$9,913,000
Construction In Progress (Capital Improvement Program)	5,000,000
Payment of Viaduct Loan	15,430,000
Payment of DB Bonds Debt Service	80,000,000
Transfer to Revenue Fund	<u>76,129,000</u>
Ending Cash Balance	<u>\$186,472,000</u>
Total	

Reserve Maintenance Fund

	<u>2011-12</u>
Revenues:	\$42,000,000
Carryover	12,000,000
Transfer from Revenue Fund	150,000
Interest Earnings	<u>\$54,150,000</u>
Total	
Expenditures:	\$49,150,000
Projects Committed	5,000,000
Ending Cash Balance (Reserved for Emergencies)	<u>\$54,150,000</u>
Total	

Construction Fund

	<u>2011-12</u>
Revenues:	\$110,000,000
Carryover	29,200,000
Grant Funds	1,000,000
Interest Earnings	<u>\$140,200,000</u>
Total	
Expenditures:	\$133,700,000
Construction in Progress	6,500,000
Ending Cash Balance	<u>\$140,200,000</u>
Total	

Construction Fund (Double Barrel Bonds)

	<u>2011-12</u>
Revenues:	\$51,000,000
Carryover	5,400,000
Grant Funds	500,000
Interest Earnings	<u>\$56,900,000</u>
Total	
Expenditures:	\$54,400,000
Construction in Progress	2,500,000
Ending Cash Balance	<u>\$56,900,000</u>
Total	

Interest & Sinking Fund

Revenues:

	2011-12
Carryover	\$1,500,000
Transfer from Revenue Fund	282,208,000
PFC Revenues	85,000,000
Interest Earnings	<u>4,500,000</u>
Total	\$373,208,000

Expenditures:

Debt Service - Principal	\$63,000,000
Debt Service - Interest	307,210,000
Transfer to Improvement Fund	1,500,000
Ending Cash Balance	<u>1,498,000</u>
Total	\$373,208,000

Double Barrel Bonds Debt Service

Revenues:

	2011-12
Transfer from Revenue Fund	\$15,430,000

Expenditures:

Debt Service Double Barrel	\$15,430,000
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Environmental Fund

Revenues:

	2011-12
Carryover	\$39,400,000
Grants	1,500,000
Interest Earnings	<u>375,000</u>
Total	\$41,275,000

Expenditures:

Projects Committed	\$20,000,000
Ending Cash Balance (Reserve for Emergencies)	<u>21,275,000</u>
Total	\$41,275,000

Claim Fund

Revenues:

	2011-12
Carryover	\$4,050,000
Annual Contribution	10,000,000
Interest Earnings	<u>100,000</u>
Total	\$14,150,000

Expenditures:

Projects Committed	\$10,000,000
Ending Cash Balance (Reserve for Claims)	<u>4,150,000</u>
Total	\$14,150,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Contract Administration Fund

Revenues:

	2011-12
Carryover	\$6,707,000
Housing Assistance Payments	150,466,000
Section 8 Administration Fee	15,936,000
Miscellaneous Revenues	<u>86,000</u>
Total	\$173,195,000

Expenditures:

Section 8 Program Administration	\$14,772,000
Section 8 Housing Assistance Payments	150,466,000
Reserves	<u>7,957,000</u>
Total	\$173,195,000

Public Housing Operations Fund

Revenues:

	2011-12
Carryover	\$2,794,000
Dwelling Rent	17,807,000
Miscellaneous Operating Revenues	1,505,000
Public Housing Subsidy	26,472,000
Federal Grants	<u>4,549,000</u>
Total	\$53,127,000

Expenditures:

Operating Expenditures	\$42,943,000
Transfer to Central Office Cost Center Fund	7,363,000
Reserves	<u>2,821,000</u>
Total	\$53,127,000

Central Office Cost Center (COCC) Fund

Revenues:

	2011-12
Carryover	\$9,535,000
Transfer from Public Housing Operations Fund	<u>7,363,000</u>
Total	\$16,898,000

Expenditures:

Reserve	\$8,125,000
Central Office Operations	<u>10,773,000</u>
Total	\$16,898,000

Capital Program Fund

Revenues:

	<u>Prior Years</u>	<u>FY 2011-12</u>	<u>Future Years</u>	<u>All Yrs. Budget</u>
Capital Fund Program (CFP) - 718	4,772,000	0	0	4,772,000
Capital Fund Recovery Grant (CFRG) - 759	9,986,000	6,658,000	0	16,644,000
Capital Fund Program (CFP) - 710	2,420,000	3,693,000	1,614,000	7,717,000
Capital Fund Program (CFP) - 711	0	2,321,000	5,396,000	7,717,000
Hope VI Grant	5,705,000	8,100,000	5,575,000	19,380,000
Replacement Housing Factor (RHF)	<u>2,184,000</u>	<u>2,862,000</u>	<u>5,047,000</u>	<u>10,093,000</u>
Total	\$25,067,000	\$23,624,000	\$17,632,000	\$66,323,000

Expenditures:

Public Housing Improvement	<u>\$25,067,000</u>	<u>\$23,624,000</u>	<u>\$17,632,000</u>	<u>\$66,323,000</u>
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**MIAMI-DADE WATER AND SEWER
Revenue Fund**

<u>Revenues:</u>	<u>2011-12</u>
Operating:	
Water Production	\$243,013,000
Wastewater Disposal	<u>271,934,000</u>
Subtotal, Operating Revenues	<u>\$514,947,000</u>
Non-operating:	
Interest Income (Net of Changes in Non-Cash Items)	\$4,059,000
2010-11 Cash Requirement per Bond Ordinance	60,652,000
Subtotal, Non-Operating Revenues	<u>\$64,711,000</u>
Transfer From Other Funds:	
Transfer from W&S General Reserve Fund	\$13,399,000
Transfer from Rate Stabilization	<u>2,815,000</u>
Total	<u>\$595,872,000</u>
<u>Expenditures:</u>	
Operating:	
Water Production	\$150,874,000
Wastewater Disposal	170,762,000
Administrative Reimbursement	12,346,000
Capital Funding:	
Renewal and Replacement	52,000,000
Fire Hydrant Fund (Net of \$500,000 Transfer to Fire Department)	<u>2,602,000</u>
Subtotal, Operating Expenditures	<u>\$388,584,000</u>
Non-operating:	
2011-12 Cash Requirement per Bond Ordinance	\$55,664,000
Change in Non-Cash Items	250,000
Subtotal, Non-Operating Expenditures	<u>\$55,914,000</u>
Total Debt Service Requirements (Including interest earnings)	<u>\$151,374,000</u>
Subtotal, Transfers	<u>\$151,374,000</u>
Total	<u>\$595,872,000</u>

RESTRICTED ASSETS FUNDS

WATER AND SEWER RENEWAL AND REPLACEMENT FUND

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$42,784,000
Transfers from Revenue Fund	<u>52,000,000</u>
Total	<u>\$94,784,000</u>
<u>Expenditures:</u>	
Water Expenditures	\$40,248,000
Wastewater Expenditures	47,405,000
Ending Cash Balance Available for Future Project Costs	<u>7,131,000</u>
Total	<u>\$94,784,000</u>

WATER PLANT EXPANSION FUND

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$16,956,000
Connection Fees	<u>6,049,000</u>
Total	<u>\$22,005,000</u>
<u>Expenditures:</u>	
Construction Expenditures	\$10,905,000
Ending Cash Balance Available for Future Project Costs	<u>11,100,000</u>
Total	<u>\$22,005,000</u>

WATER AND SEWER CAPITAL IMPROVEMENT FUND**Revenues:****2011-12**

Carryover	\$460,080,000
Revenue from Special Construction	536,000
Revenue from Rock Mining Mitigation	3,800,000
Revenue from Miami Springs Fee	150,000
Bond Construction Contributions	2,979,000
Transfer from the State Revolving Loan Proceeds	<u>10,375,000</u>
Total	<u>\$477,920,000</u>

Expenditures:

Water Construction Expenditures	\$27,957,000
Wastewater Construction Expenditures	94,410,000
Ending Cash Balance Available for Future Projects	<u>355,553,000</u>
Total	<u>\$477,920,000</u>

WATER AND SEWER DEBT SERVICE FUND**Revenues:****2011-12**

2010-11 Debt Service Fund Requirement	\$115,813,000
Transfers from Revenue Fund	143,875,000
Interest Earnings	<u>7,500,000</u>
Total	<u>\$267,188,000</u>

Expenditures:

Debt Service Payments	\$151,375,000
2011-12 Debt Service Fund Requirement	<u>115,813,000</u>
Total	<u>\$267,188,000</u>

GENERAL RESERVE FUND**Revenues:****2011-12**

Carryover	<u>\$13,399,000</u>
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Expenditures:

Transfer to Revenue Fund	<u>\$13,399,000</u>
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RATE STABILIZATION FUND**Revenues:****2011-12**

Carryover	<u>\$30,735,000</u>
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Expenditures:

Transfer to Revenue Fund	\$2,848,000
Ending Cash Balance	<u>27,887,000</u>
Total	<u>\$30,735,000</u>

FIRE HYDRANT FUND**Revenues:****2011-12**

Carryover	\$456,000
Transfers from Revenue Fund	\$2,602,000
Transfers from Restricted Fund	<u>442,000</u>
Total	<u>\$3,500,000</u>

Expenditures:

Construction Expenditures	<u>\$3,500,000</u>
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WASTEWATER PLANT EXPANSION FUND**Revenues:****2011-12**

Carryover	\$40,568,000
Connection Fees	<u>26,363,000</u>
Total	<u>\$66,931,000</u>

Expenditures:

Construction Expenditures	\$28,062,000
Ending Cash Balance Available for Future Project Costs	<u>38,869,000</u>
Total	<u>\$66,931,000</u>

WATER AND WASTEWATER STATE REVOLVING LOAN FUND**Revenues:****2011-12**

Carryover	\$722,000
Wastewater State Revolving Loan Proceeds	<u>10,375,000</u>
Total	<u>\$11,097,000</u>

Expenditures:

Transfer to Water and Sewer Capital Improvement Fund	\$10,375,000
Ending Cash Balance Available for Future Projects	<u>722,000</u>
Total	<u>\$11,097,000</u>

JACKSON HEALTH SYSTEMS
Operating Budget
Including Funded Depreciation

Revenues:**2011-12**

Transfer from Countywide General Fund-Maintenance of Effort	\$133,018,000
County Health Care Sales Surtax	185,000,000
Net patient Service Revenue	1,049,070,000
JMH Health Plan Revenue	277,913,000
Other Operating Revenues excluding JMH Health Plan Revenue	89,445,000
Other Non-operating Revenue	19,739,000
Cash Carryover Available for Operations	<u>58,927,000</u>
Total*	<u>\$1,813,112,000</u>

Expenditures:

Operating Expenses excluding JMH Health Plan Purchase of Services	1,419,472,000
JMH Health Plan Purchase of Services	262,463,000
Funded Depreciation/Transfer to Capital	20,000,000
Principal Payments	7,020,000
Reserve for Restricted Cash	984,000
Reduction in Accounts Payable	34,968,000
Cash for Unanticipated Expenses/Carryover in FY 2012-13	<u>68,205,000</u>
Total	<u>\$1,813,112,000</u>

*Total Revenues include adjustments for uncollectable accounts, contractual allowances, and the 95% adjustment required by State law.

Notes: The JACKSON HEALTH SYSTEMS provides for inmate medical services in compliance with all applicable laws and requirements. The above budget

Capital Budget

<u>Revenues:</u>	Prior Years	FY 2011-12	Future Years	Total
Funded Depreciation	\$3,505,000	\$20,000,000	\$1,047,000	\$24,552,000
Series 2005 Revenue Bond Interest	12,185,000	115,000	0	12,300,000
Series 2009 Revenue Bonds Proceeds	56,424,000	0	0	56,424,000
Series 2009 Revenue Bond Interest	<u>1,070,000</u>	<u>95,000</u>	<u>0</u>	<u>1,165,000</u>
Future Financing	0	75,000,000	0	75,000,000
Foundation	262,000	485,000	22,000	769,000
Federal Grants	<u>6,442,000</u>	<u>0</u>	<u>0</u>	<u>6,442,000</u>
Total	<u>\$79,888,000</u>	<u>\$95,695,000</u>	<u>\$1,069,000</u>	<u>\$176,652,000</u>
<u>Expenditures:</u>				
Infrastructure Improvements	\$14,795,000	\$41,615,000	\$26,488,000	\$82,898,000
Information Technology	7,272,000	16,348,000	0	23,620,000
Facility Improvements and Equipment	9,186,000	27,230,000	23,320,000	59,736,000
Medical Equipment	<u>0</u>	<u>10,378,000</u>	<u>22,000</u>	<u>10,398,000</u>
Total	<u>\$31,253,000</u>	<u>\$95,569,000</u>	<u>\$49,830,000</u>	<u>\$176,652,000</u>



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