



*Delivering Excellence Every Day*

**MIAMI-DADE COUNTY, FLORIDA**

*Carlos Alvarez, Mayor*

**BOARD OF COUNTY COMMISSIONERS**

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*Barbara J. Jordan, Vice Chairwoman*

*Barbara J. Jordan, District 1*

*Katy Sorenson, District 8*

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*Jose "Pepe" Diaz, District 12*

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*Natacha Seijas, District 13*

*Carlos A. Gimenez, District 7*

*Harvey Ruvin, Clerk of the Circuit and County Courts*

*George M. Burgess, County Manager*

*Robert A. Cuevas Jr., County Attorney*

*Jennifer Glazer-Moon, Director  
Office of Strategic Business Management*

**miamidade.gov or call 3-1-1**



*Delivering Excellence Every Day*

## Our Mission

Delivering excellent public services that address our community's needs and enhance our quality of life

## Our Guiding Principles

In Miami-Dade County government we are committed to being:

- Customer-focused and Customer-driven
- Honest, Ethical, and Fair to All
- Accountable and Responsive to the Public
- Diverse and Sensitive
- Efficient and Effective
- Committed to Development of Leadership in Public Service
- Innovative
- Valuing and Respectful of Each Other
- Action-Oriented



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2007. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Miami-Dade County  
Florida**

For the Fiscal Year Beginning

**October 1, 2007**

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President

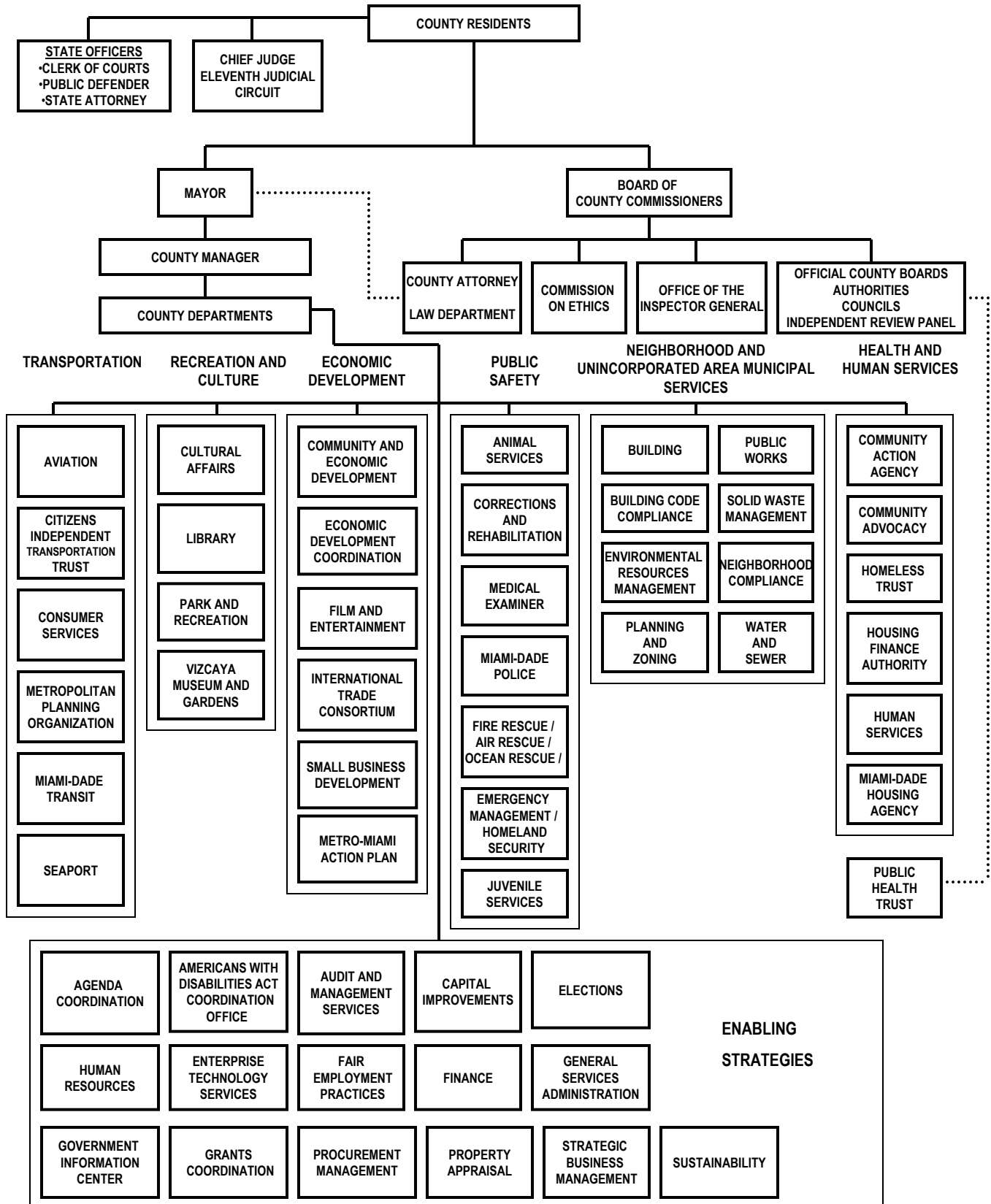
A handwritten signature in black ink, appearing to read 'Jeffrey R. ...', is written over a horizontal line.

Executive Director

# MIAMI-DADE COUNTY

## TABLE OF ORGANIZATION

2008-2009



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# MANAGER'S BUDGET MESSAGE




December 12, 2008

Honorable Carlos Alvarez, Mayor  
Honorable Chairman Bruno A. Barreiro and Members, Board of County Commissioners

Dear Mayor Alvarez, Chairman Barreiro, and County Commissioners:

It is my pleasure to submit the FY 2008-09 Final Business Plan, Adopted Budget and Multi-Year Capital Plan, and Five-Year Financial Outlook. This is the fourth year that we have produced this final reference document which incorporates the actions taken at the final budget hearing on September 18, 2008. We employ a results-oriented governing process to allocate resources, developing our annual business plans and departmental budgets based on the Strategic Plan adopted in 2003. This document includes the final adopted budget, the business plan detailing the annual implementation of the Strategic Plan as adjusted by the final actions taken by the Board, as well as our revised projections for our financial position for the next five years.

This document includes three volumes.

- The first volume contains an introductory chapter that provides historical, structural, and financial information regarding Miami-Dade County government, as well as a description of our strategic planning and resource allocation processes. This volume also contains the Five-Year Financial Outlook for our tax-supported budgets and proprietary activities. The section titled "Property Tax Supported and Proprietary Unfunded Service Improvements" provides a sample of some of the unmet operational needs for departments to address the long-term goals and objectives identified in the County's Strategic Plan. A facsimile of the final budget ordinances adopted by the Board and a listing of the community-based organizations funded as part of the final budget are also included in the first volume.
- The second volume includes the Business Plan, organized by Strategic Area. Within each strategic area, the mission, key priority outcomes, and departmental narratives, including the budget, performance measures, and anticipated results are detailed. To make the information easier to interpret, visual representations of the sources of revenue and types of expenditures for each department have been added to the narratives. Funding schedules have been co-located within each narrative. The information in the narratives has been reorganized to further the linkages between resource allocations and the results we measure. We hope that these changes will make the budget documents a more useful communication device to our readers.
- The third volume contains detailed schedules for the capital projects approved as part of the final adopted budget, unfunded capital projects, and capital budget summaries.

Again this year, the County is submitting an application to the Government Finance Officers Association (GFOA) for the Distinguished Budget Presentation Award. The award is based on the presentation of the budget document as a policy document, communications device, financial plan, and operations guide. We are proud to have received this designation for the last five years.

#### FY 2008-09 Adopted Budget

The FY 2008-09 Adopted Budget is balanced at \$7.541 billion, of which \$4.962 billion represents the direct operating budget and \$2.578 billion is funding for capital projects. The operating budget is 0.7 percent (\$34.46 million) higher than the FY 2007-08 Final Adopted Budget of \$4.928 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Services Area (UMSA) General Fund, Library System, and Fire Rescue District budgets, total \$2.332 billion or 47 percent of the total operating budget. Attachment I to this message contains charts detailing revenues and expenditures for the tax supported and proprietary budgets, the capital budget, and the overall Adopted Budget, broken down by strategic area.

Because of the property tax relief initiatives that have been adopted in the past two years, the development of the FY 2008-09 Budget was a tremendous challenge. The revenue losses due to the absolute ad valorem revenue reductions implemented by the State Legislature in 2007 and the rules that required extraordinary votes to exceed the state defined millage levels, as well as the voter approved increase of the homestead exemption from \$25,000 to \$50,000 have been staggering. The table below details the \$396.769 million of lost revenue that could have been used to fund property tax supported services if millage rates remained flat for the past two years and the property tax roll was not reduced because of the increased homestead exemption.

Taxing Authority	FY 2006-07 Adopted Millage	Revenue in FY 2008-09*	FY 2008-09 Adopted Millage	Adopted Revenue for FY 2008-09	Hypothetical Loss
COUNTYWIDE	5.6150	\$1,370,204,000	4.8379	\$1,128,607,000	(\$241,597,000)
CW Debt	0.2850	\$69,547,000	0.2850	\$66,486,000	(\$3,061,000)
UMSA	2.4470	\$191,302,000	2.0083	\$146,680,000	(\$44,622,000)
FIRE	2.6090	\$388,967,000	2.1851	\$308,387,000	(\$80,580,000)
FIRE Debt	0.0420	\$6,262,000	0.0420	\$5,928,000	(\$334,000)
LIBRARY	0.4860	\$107,586,000	0.3822	\$81,011,000	(\$26,575,000)
Total	11.4840	\$ 2,133,868,000	9.7405	\$ 1,737,099,000	\$ (396,769,000)
* FY 2006-07 millage rate applied against FY 2008-09 Preliminary Roll without the impact of statutorily required FY 2007-08 millage reductions and the January 2008 constitutional amendment					

It is evident that because of our focus on results-oriented management practices, we were able to make these adjustments reasonably and rationally. During the budget development process, we focused on departmental business plans and utilized the Strategic Plan to determine to which objectives revenues should be focused. The goals and priority key outcomes for each strategic area are highlighted at the beginning of each chapter in Volume 2. We also instituted the "Idea Machine" which allowed County employees from all levels of the organization to provide input regarding operational processes and ways to save money. We focused on maintaining our public safety resources, improving our public transportation services and infrastructure, implementing

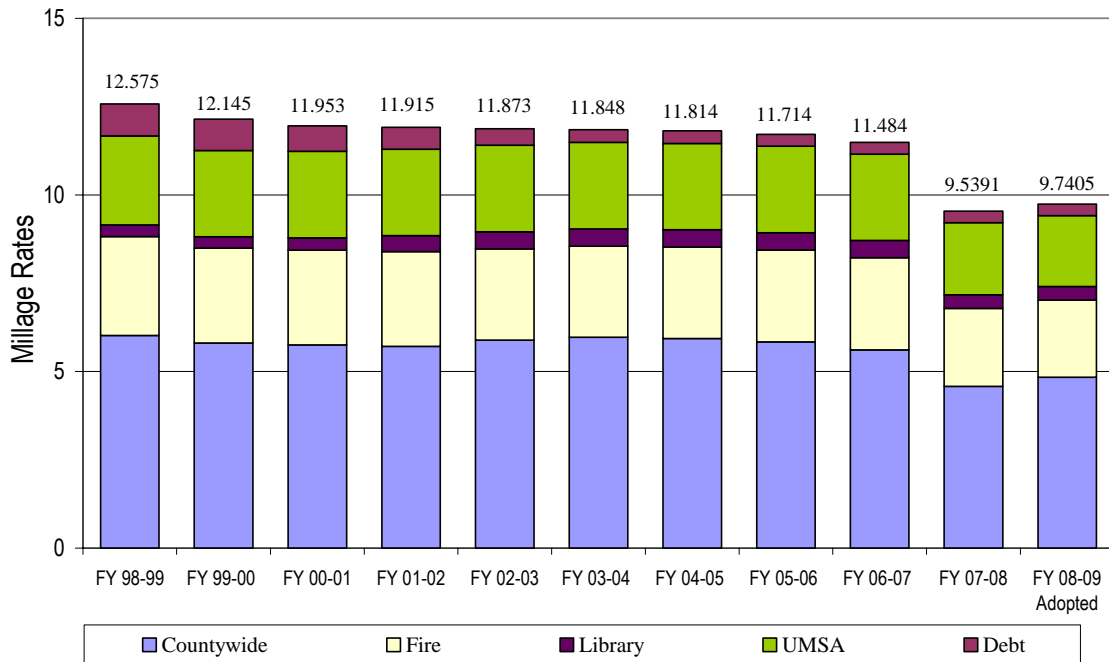


environmental initiatives, ensuring that essential social services and funding to community-based organizations was preserved, and addressing the little things that mean so much to our community. Budget discussions were held in each of the Commission Committees and in May the Board adopted 24 budget policies and priorities to provide guidance in developing the Proposed Budget, as noted in the table below. This process resulted in a Proposed Budget that, to a great extent, addressed the key service priorities for the community. In September, the Board considered adjustments totaling 1.2 percent of the Proposed Budget.

<b><u>Board of County Commissioners Budget Priorities for FY 2008-09</u></b>	
1	Complete the North Terminal to enhance American Airlines' ability to grow its Latin American hub at Miami International Airport
2	Support beach maintenance and renourishment
3	Crime fighting initiatives; continue funding for enhanced enforcement initiatives (EEI) and basic law enforcement (BLE) classes
4	Accelerate capital projects that do not require additional operation and maintenance costs
5	Focus on the County's core functions and direct services to citizens, i.e. more police on patrol in neighborhoods, Public Works repair of sidewalks, potholes, streetlights; staff to keep libraries open; staff to maintain and provide security in our parks, etc.
6	Protect our environment through the acceleration of acquisition of EEL parcels and reducing the light vehicle fleet
7	Maintain the current level of service/funding for community-based organizations
8	Continue to operate the Documentary Stamp Surtax and State Housing Initiatives Partnership Programs
9	Continue to support the Mom and Pop grant program by funding this program in FY 2007-08 levels
10	Continue to fund the Head Start program at FY 2007-08 levels
11	Maintain the current level of service in the Department of Human Services
12	Address the outstanding issues identified in the settlement with United States Housing Urban Development (USHUD)
13	Maintain general fund support to elderly programs, such as Meals on Wheels, etc.
14	Continue expansion of 311 services
15	Balance the budget and prioritize the services that are provided by the Police, Fire Rescue, Corrections and Rehabilitation, and Juvenile Service departments
16	Sustain the viability of our public hospital through finding ways to assist the hospital, creative funding
17	Continue full implementation of the Advanced Traffic Management System (ATMS)
18	Advance work related to the Port of Miami Tunnel to enhance mobility to and from the Port
19	Continue to advance the Port of Miami Tunnel project
20	Discuss ways to add/replace lost revenues for the Fire Department through other funding sources
21	Take sworn officers from behind the desk and from administrative services, along with public service aides, and place them in marked police cars, bicycles, and on foot patrolling the neighborhoods in Unincorporated Miami-Dade County
22	Capital improvements for facilities (Corrections and Rehabilitation)
23	Ensure the cost of medical services provided to inmates be charged at the Medicaid rate
24	Move forward with the Park and Recreation Department's capital projects programs, prioritizing the construction of facilities in the General Obligation Bond program that require little operational or maintenance costs

In formulating this budget, we identified more than \$206 million in potential reductions to the property tax supported departments and activities. More than \$81.8 million of those reductions were identified through administrative reviews, including analyses of spans of control, levels of management and overhead within each department, and by adjusting reserves. Another \$14.2 million of targeted service reductions were implemented. All of these reductions are detailed in Attachment II-A of this message. The remaining funding gap was addressed through the generation of additional revenues, including new and increased service fees and a countywide millage rate slightly in excess of the maximum millage as defined in state law, which was approved by more than two-thirds of the Board members, as required by State law. Unmet needs that remain are detailed in Attachment II-B of this message, and are summarized in both the Five-Year Outlook section and each departmental narrative.

## Countywide, Fire Rescue District, Library, and UMSA Operating Millages and Voted Debt Millages



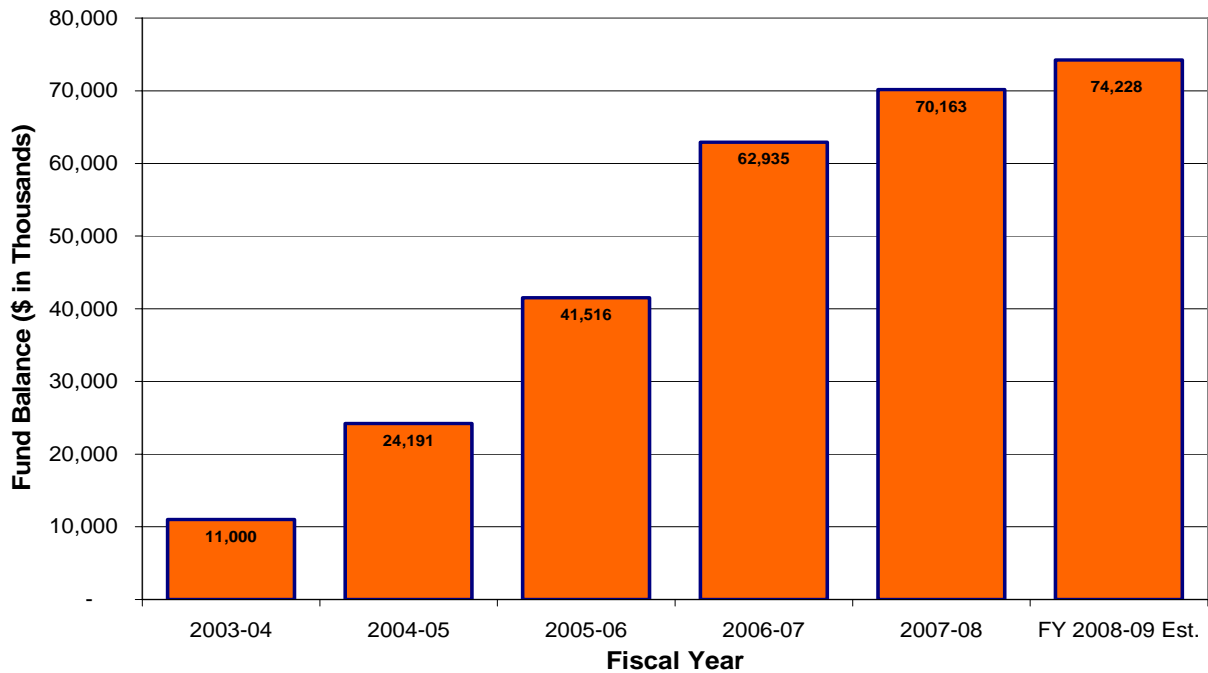
The FY 2008-09 Final Adopted Budget included tax rates that provide \$172.29 in savings for the owner of a home of average value (\$159,129) in the Unincorporated Municipal Services Area. As the table below details, a homesteaded property owner with a home valued at \$250,000 in 2007 will pay less in County-levied property taxes when compared to the prior year.

Impact to Property Owner From BCC Action	2007	2008	Save Our Homes Value
Home with Assessed Value of:	\$250,000	\$257,500	Growth Capped at 3 Percent
Homestead Exemption	(\$25,000)	(\$50,000)	for 2008
Taxable Value	\$225,000	\$207,500	\$7,500
Miami-Dade County Tax Levy for Resident of:	Tax Relief		
Hialeah (Countywide)	\$1,094.54	\$1,063.00	(\$31.54)
North Miami Beach (Countywide and Fire)	\$1,600.49	\$1,525.13	(\$75.36)
Miami (Countywide and Library)	\$1,180.98	\$1,142.31	(\$38.67)
Homestead (Countywide, Fire, and Library)	\$1,686.94	\$1,604.43	(\$82.51)
Unincorporated Area (Countywide, Fire, and Library)	\$2,146.30	\$2,021.15	(\$125.15)

Note: Estimated tax payments for municipalities listed above exclude the municipal and school board millage rates

Despite the challenges we encountered in balancing the needs for County services against the desire of property owners for lower taxes, we continued to contribute to the Countywide Emergency Contingency Reserve. At the end of FY 2008-09, the Countywide Emergency Contingency Reserve will have an estimated balance of \$74.228 million (\$71.083 million in Countywide and \$3.145 million in UMSA) as shown in the chart below. The Fire Rescue Emergency Contingency Reserve will have a balance of \$17.2 million.

## Emergency Contingency Reserve Year-End Fund Balance



### Looking Forward

This document contains our five-year financial outlook. Given the current economy, especially the declining real estate market, we will continue to face funding shortfalls as we develop the budgets for upcoming years. We will continue to face significant challenges in addressing priority service requirements, including but not limited to public safety, public transportation, indigent health care demands, and the need to support critical infrastructure projects not fully funded in the Building Better Communities General Obligation Bond Program such as correctional facility expansions and infrastructure needs at Jackson Memorial Hospital-our public hospital. Even our proprietary departments, which have been largely held harmless from the impacts of recent local government budget-related tax reduction legislation, will have gaps to address in the coming years due to current economic conditions.

For FY 2008-09, I have already announced the implementation of a comprehensive savings plan, challenging all departments to save at least five percent of their authorized appropriation. This will allow us to address revenue shortfalls that may occur as the impacts of the weak economy continues to be evidenced, as well as preserve our reserve levels into next fiscal year. As always, we will be challenged to continue to provide the levels of services our community is accustomed to, with ever more limited resources available to us.

## Conclusion

We are grateful for your continued contributions to the budget development process. The confidence you hold in staff make it possible for us to provide the platform for our organization to achieve the results our community expects. By working together – you and your staffs, the Commission Auditor and his staff, our Department Directors, the staff of the County Executive Office, the Office of Strategic Business Management, and, in fact, all County employees – we have once again been able to develop a budget that addresses the priorities outlined by our community.

Sincerely,

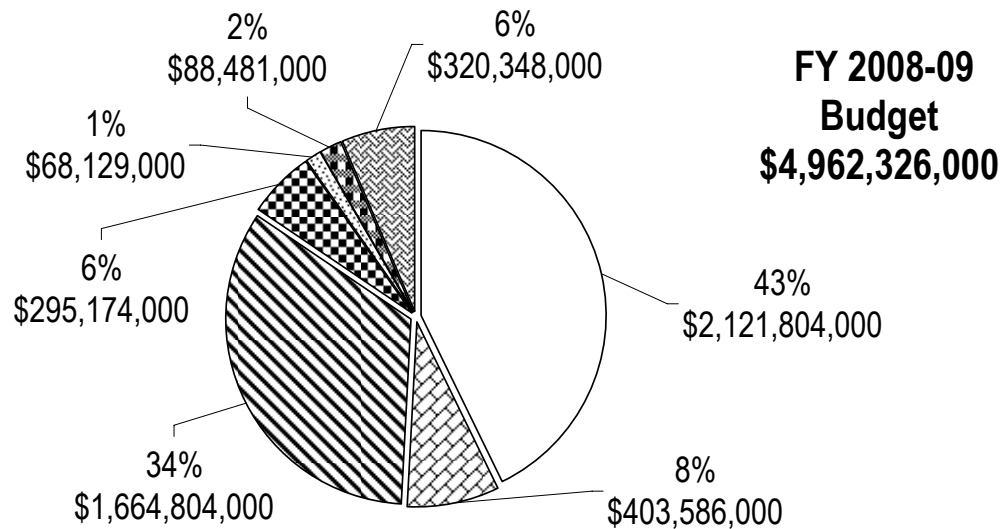
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George M. Burgess  
County Manager

2008 – 2009 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN  
ATTACHMENT I  
BUDGET COMPARISON GRAPHS

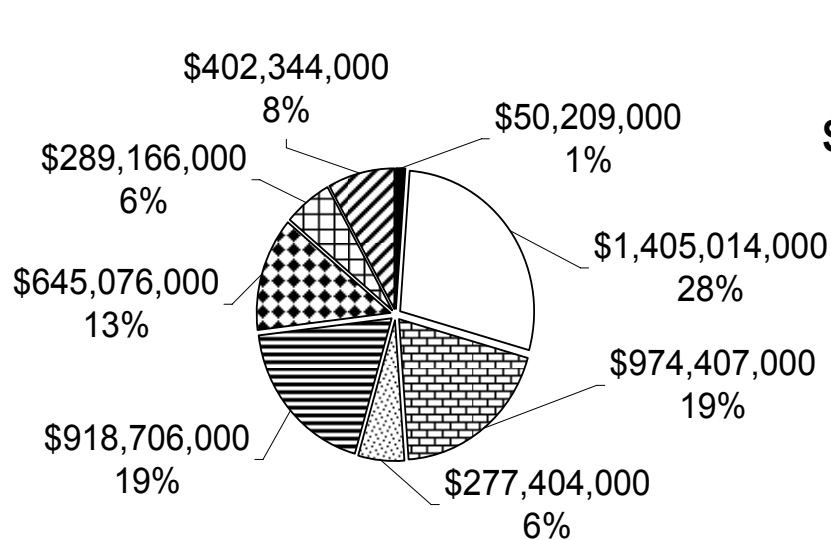
**MIAMI-DADE OPERATING REVENUES**  
(EXCLUDING INTERAGENCY TRANSFERS)

Funding Source	Actuals		Budget			
	FY 2006-07	%	FY 2007-08	%	FY 2008-09	%
Proprietary	\$ 2,046,952,000	42	\$2,095,337,000	42	\$ 2,121,804,000	43
Federal and State Grants	\$ 381,020,000	8	\$ 441,213,000	9	\$ 403,586,000	8
Property Tax	\$ 1,693,004,000	34	\$1,611,837,000	33	\$ 1,664,804,000	34
Sales Tax	\$ 282,834,000	6	\$ 292,525,000	6	\$ 295,174,000	6
Gas Taxes	\$ 71,602,000	1	\$ 69,717,000	1	\$ 68,129,000	1
Misc. State Revenues	\$ 87,590,000	7	\$ 89,862,000	7	\$ 88,481,000	2
Miscellaneous	\$ 339,852,000	2	\$ 327,373,000	2	\$ 320,348,000	6
<b>Total</b>	<b>\$ 4,902,854,000</b>		<b>\$4,927,864,000</b>		<b>\$ 4,962,326,000</b>	

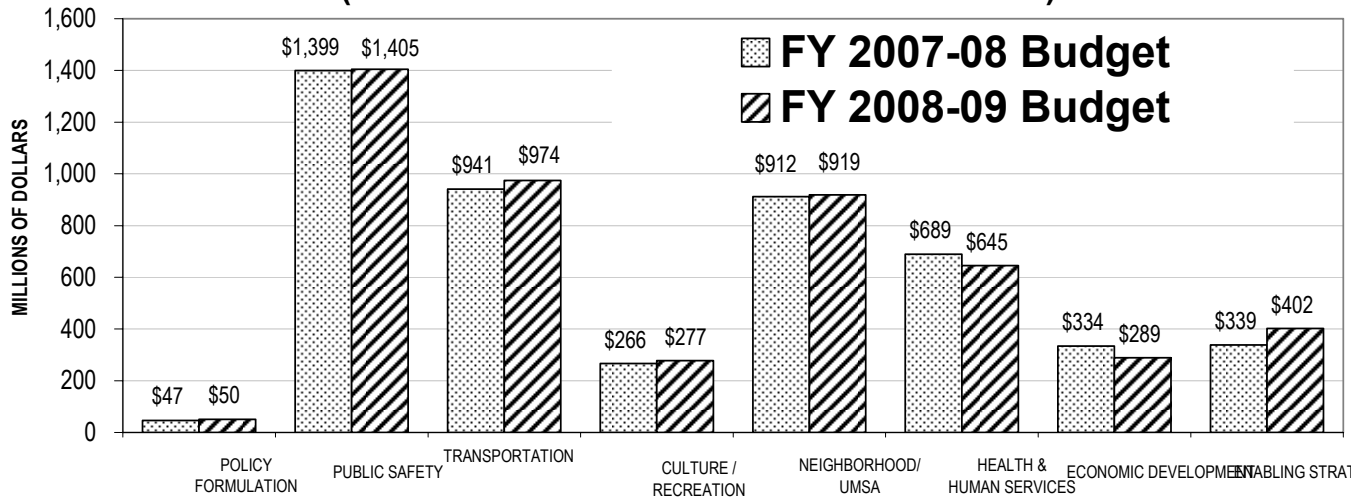


# MIAMI-DADE OPERATING EXPENDITURES (EXCLUDING INTERAGENCY TRANSFERS)

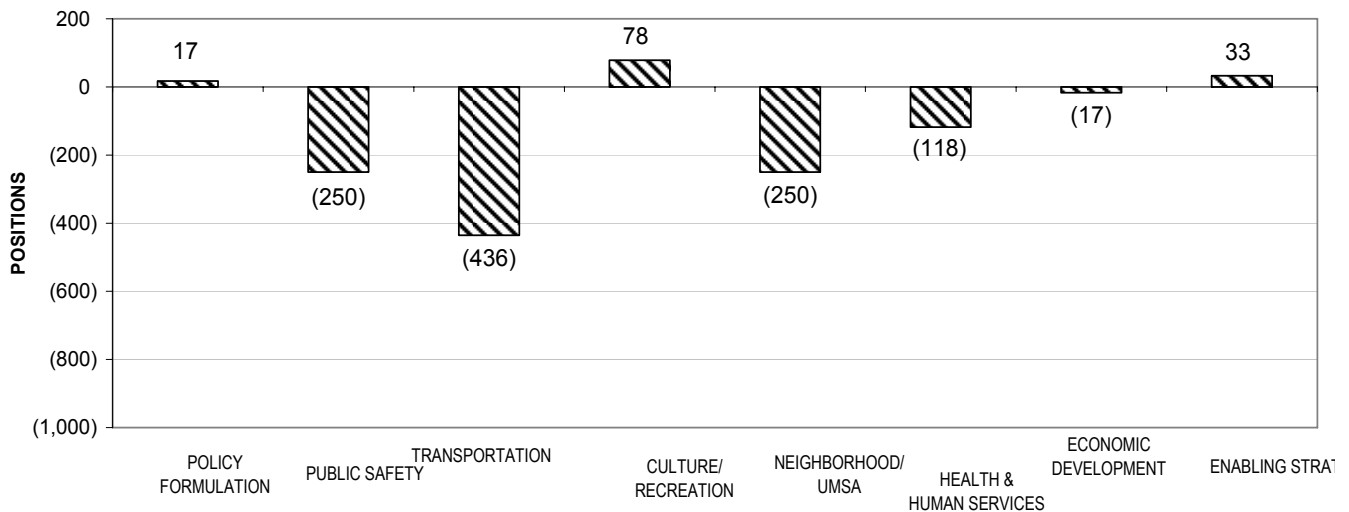
Funding Source	Actuals		Budget			
	FY 2006-07	%	FY 2007-08	%	FY 2008-09	%
Policy	\$ 47,313,000	1	\$ 46,658,000	1	\$ 50,209,000	1
Public Safety	\$ 1,327,940,000	30	\$ 1,399,441,000	28	\$ 1,405,014,000	28
Transportation	\$ 881,553,000	20	\$ 941,325,000	19	\$ 974,407,000	19
Culture/Recreation	\$ 239,088,000	5	\$ 266,476,000	5	\$ 277,404,000	6
Neighborhood/UMSA	\$ 834,068,000	19	\$ 911,861,000	19	\$ 918,706,000	19
Health and Human Services	\$ 652,660,000	15	\$ 688,961,000	14	\$ 645,076,000	13
Economic Development	\$ 114,763,000	3	\$ 334,262,000	7	\$ 289,166,000	6
Enabling Strategies	\$ 325,766,000	7	\$ 338,880,000	7	\$ 402,344,000	8
<b>Total</b>	<b>\$ 4,423,151,000</b>		<b>\$4,927,864,000</b>		<b>\$ 4,962,326,000</b>	



## STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)

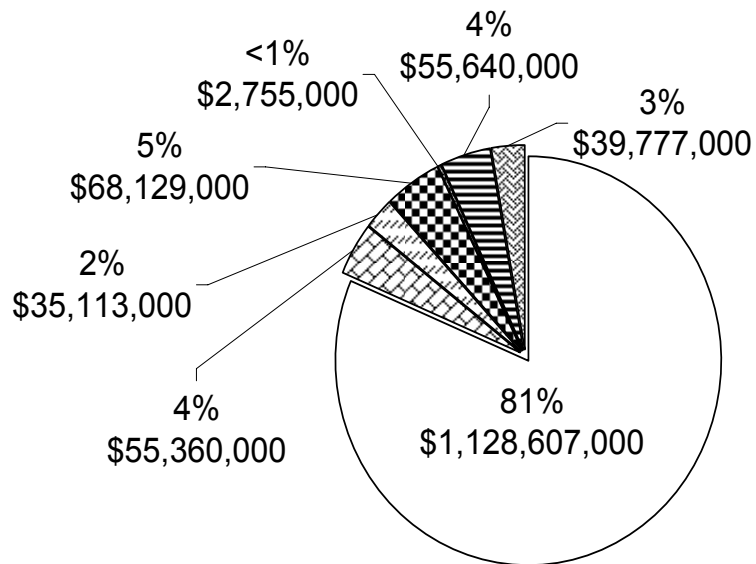


## CHANGE IN POSITIONS BY STRATEGIC AREA, FY 2007-08 to FY 2008-09



## COUNTYWIDE GENERAL FUND REVENUES

Funding Source	Actuals		Budget			
	FY 2006-07	%	FY 2007-08	%	FY 2008-09	%
Property Tax	\$ 1,128,076,000	80	\$1,067,370,000	80	\$ 1,128,607,000	81
Sales Tax	\$ 57,504,000	4	\$ 56,697,000	4	\$ 55,360,000	4
Misc. State Revenues	\$ 32,658,000	2	\$ 36,747,000	3	\$ 35,113,000	2
Gas Taxes	\$ 71,602,000	5	\$ 69,717,000	5	\$ 68,129,000	5
Fees	\$ 2,971,000	1	\$ 2,851,000	1	\$ 2,755,000	1
Carryover and Interest	\$ 61,540,000	5	\$ 61,861,000	4	\$ 55,640,000	4
Other	\$ 36,315,000	3	\$ 35,970,000	3	\$ 39,777,000	3
<b>Total</b>	<b>\$ 1,390,666,000</b>		<b>\$1,331,213,000</b>		<b>\$ 1,385,381,000</b>	

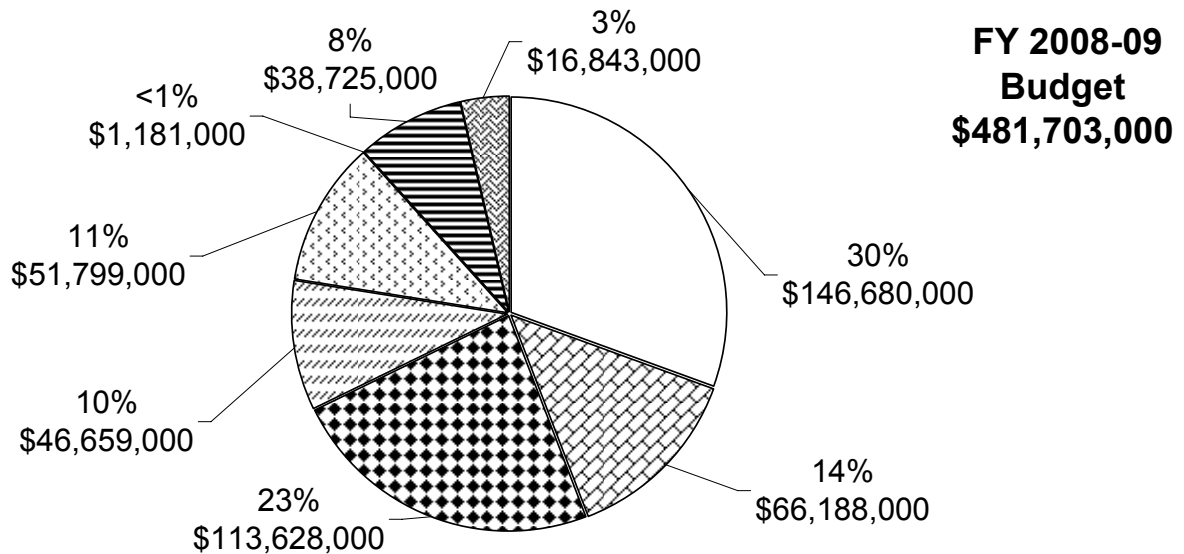


**FY 2008-09  
Budget  
\$1,385,381,000**

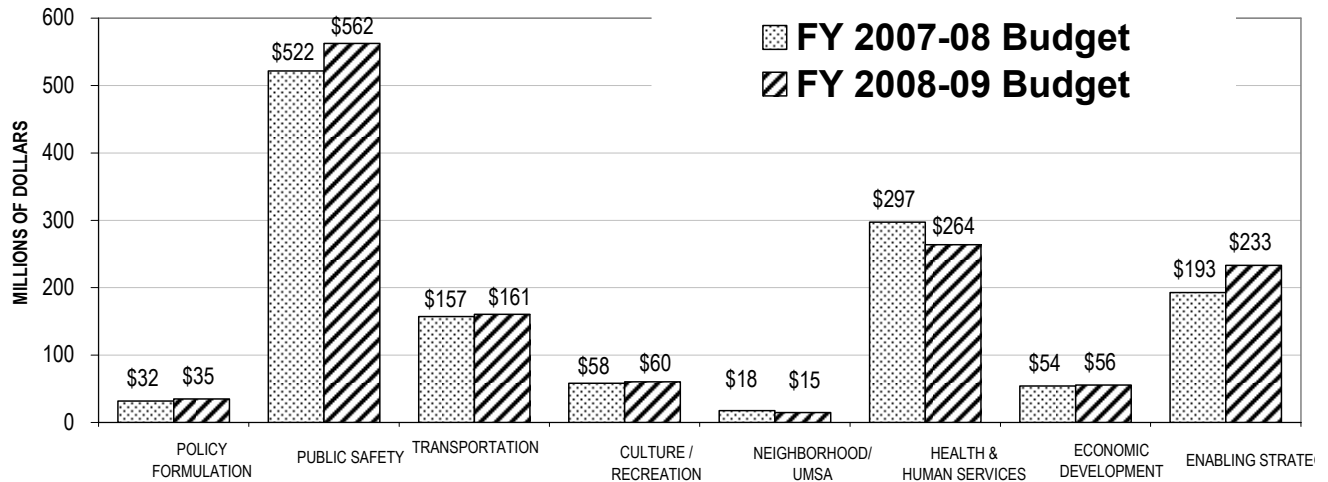


# UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUES

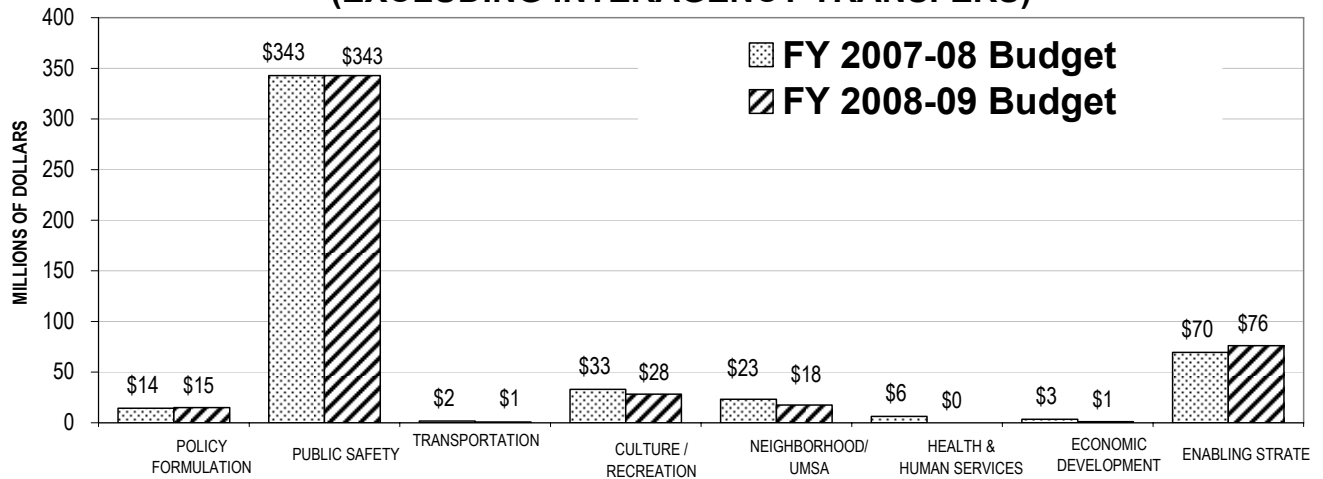
Funding Source	Actuals		Budget			
	FY 2006-07	%	FY 2007-08	%	FY 2008-09	%
Property Tax	\$ 158,567,000	30	\$ 151,254,000	31	\$ 146,680,000	30
Sales Tax	\$ 73,604,000	14	\$ 69,844,000	14	\$ 66,188,000	14
Utility Tax and Comm. Tax	\$ 122,456,000	24	\$ 116,188,000	23	\$ 113,628,000	23
Misc. State Revenues	\$ 48,500,000	9	\$ 46,647,000	9	\$ 46,659,000	10
Franchise Fee	\$ 51,813,000	10	\$ 49,148,000	10	\$ 51,799,000	11
Fees	\$ 1,273,000	1	\$ 1,548,000	1	\$ 1,181,000	1
Carryover and Interest	\$ 46,887,000	9	\$ 43,647,000	9	\$ 38,725,000	8
Other	\$ 16,597,000	3	\$ 16,160,000	3	\$ 16,843,000	3
<b>Total</b>	<b>\$ 519,697,000</b>		<b>\$ 494,436,000</b>		<b>\$ 481,703,000</b>	



# **COUNTYWIDE GENERAL FUND STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)**



## **UMSA STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)**

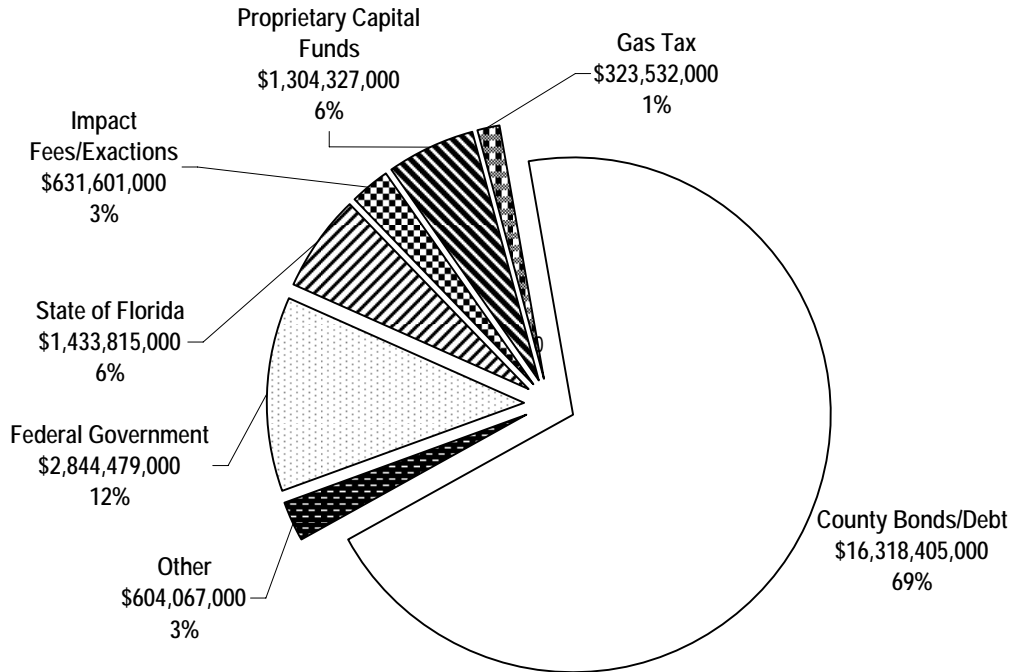


# MULTI-YEAR CAPITAL PLAN

FY 2008-09 - FY 2013-14

REVENUE SOURCES

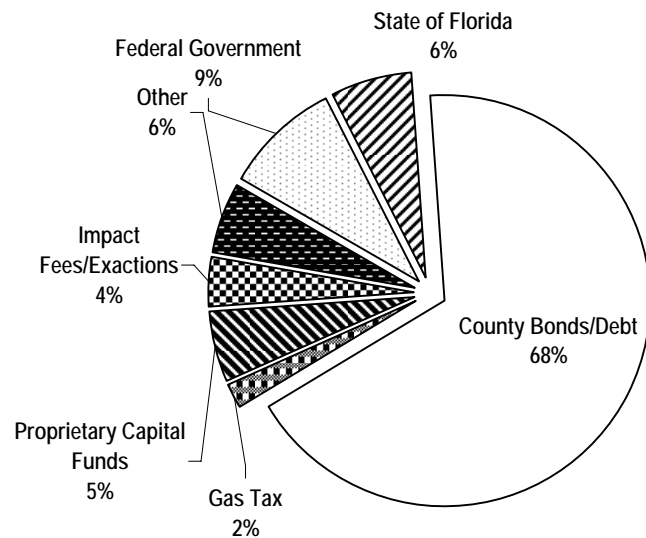
\$23,460,226,000



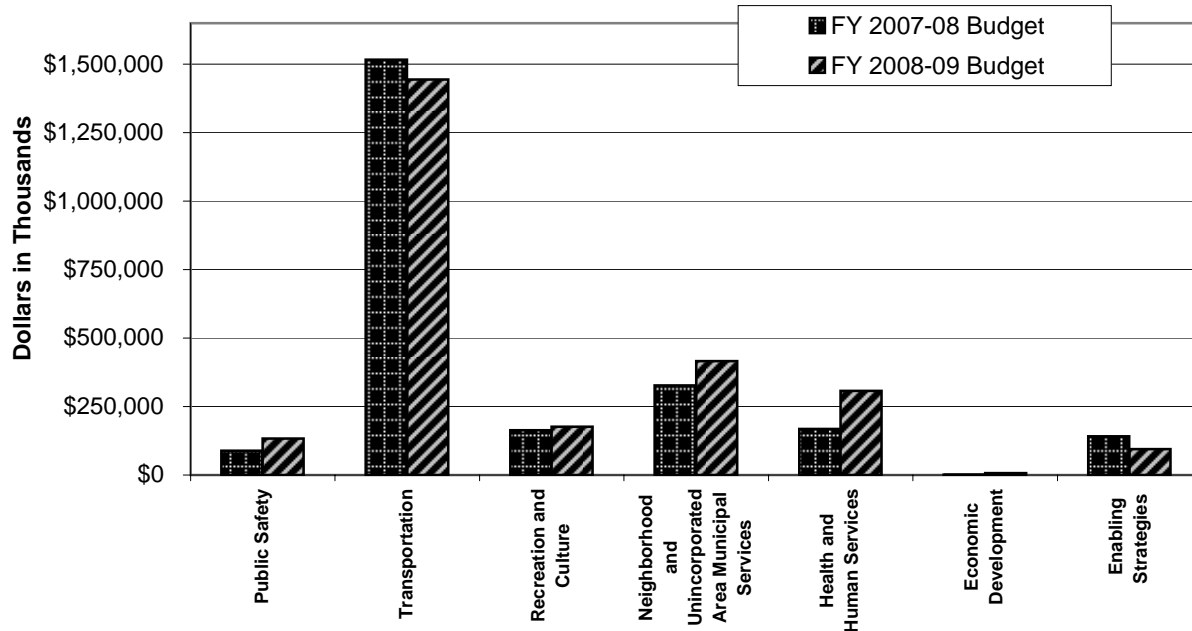
FY 2008-09

REVENUE SOURCES

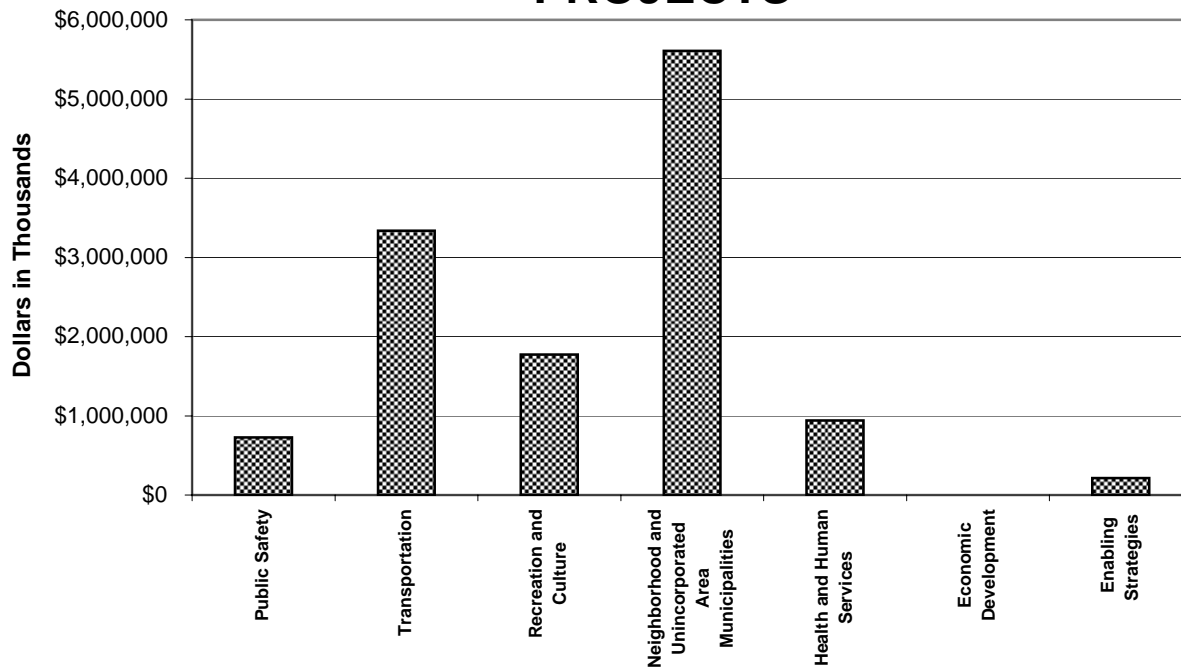
\$2,045,398,000



## CAPITAL EXPENDITURES YEAR-TO-YEAR COMPARISONS

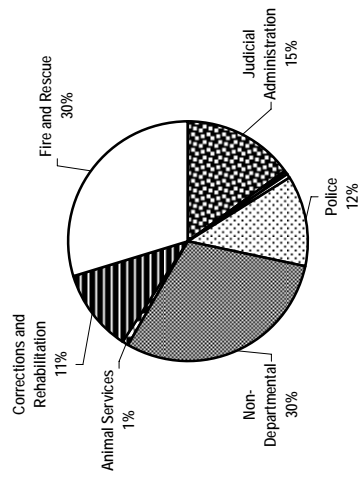


## MULTI-YEAR UNFUNDED CAPITAL PROJECTS

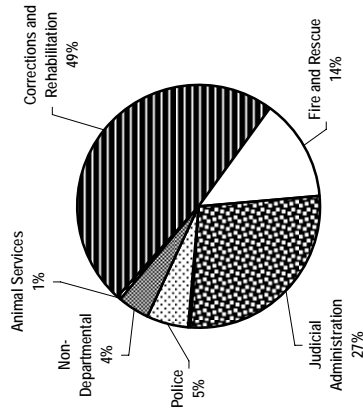


## PUBLIC SAFETY

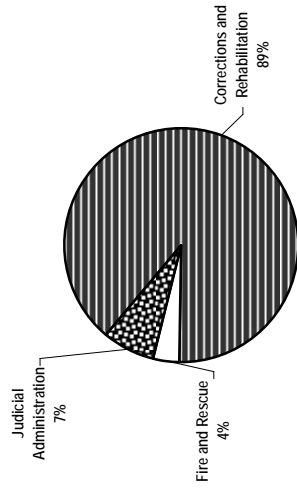
FY 2008-09 CAPITAL BUDGET  
\$133,139,000



MULTI-YEAR CAPITAL PLAN  
\$1,083,470,000

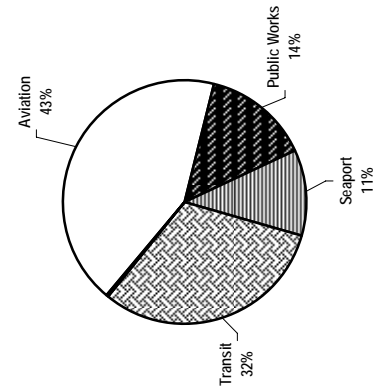


UNFUNDED CAPITAL PROJECTS  
\$728,267,000

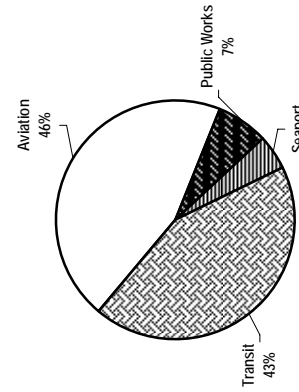


## TRANSPORTATION

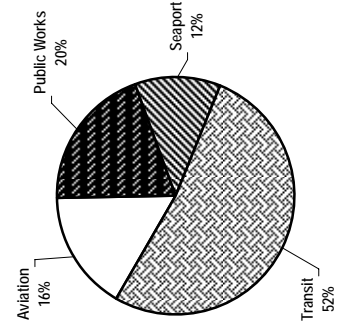
FY 2008-09 CAPITAL BUDGET  
\$1,433,872,000



MULTI-YEAR CAPITAL PLAN  
\$13,969,859,000

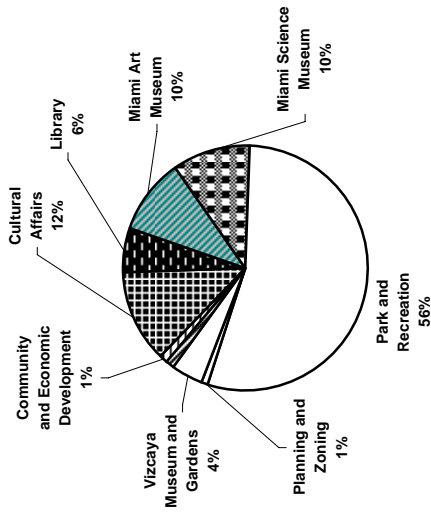


UNFUNDED CAPITAL PROJECTS  
\$3,337,213,000

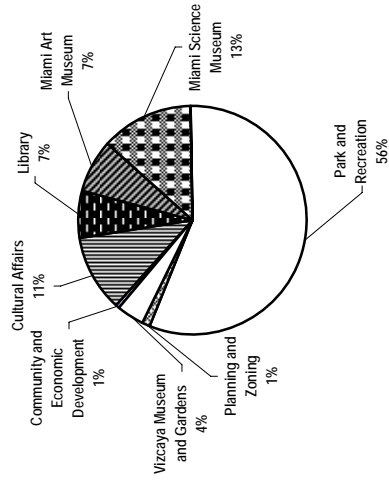


## RECREATION AND CULTURE

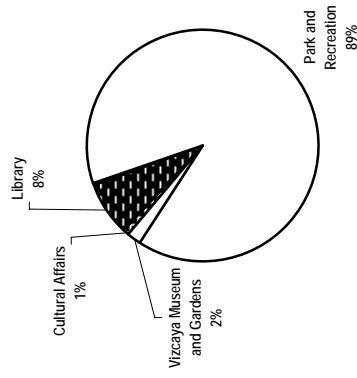
FY 2008-09 CAPITAL BUDGET  
\$176,782,000



MULTI-YEAR CAPITAL PLAN  
\$1,348,871,000

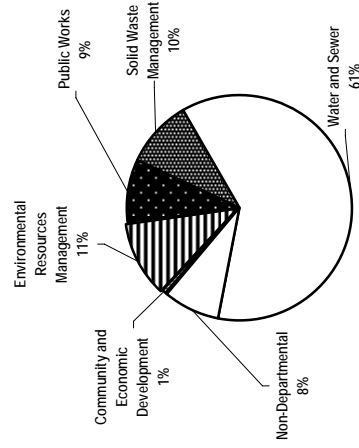


UNFUNDED CAPITAL PROJECTS  
\$1,771,974,000

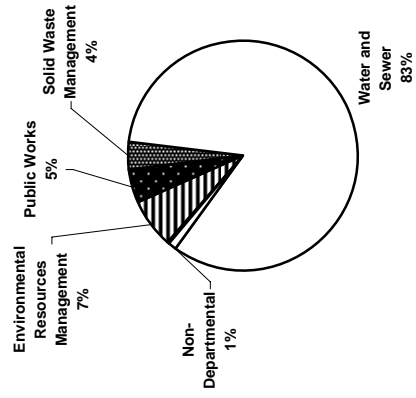


## NEIGHBORHOOD AND UNINCORPORATED AREA MUNICIPAL SERVICES

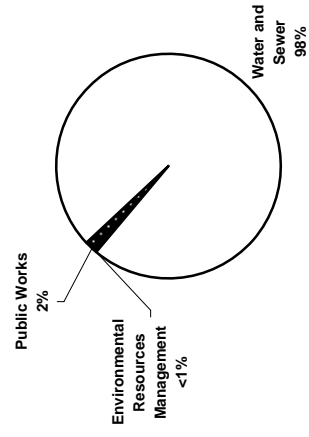
FY 2008-09 CAPITAL BUDGET  
\$415,818,000



MULTI-YEAR CAPITAL PLAN  
\$5,572,243,000

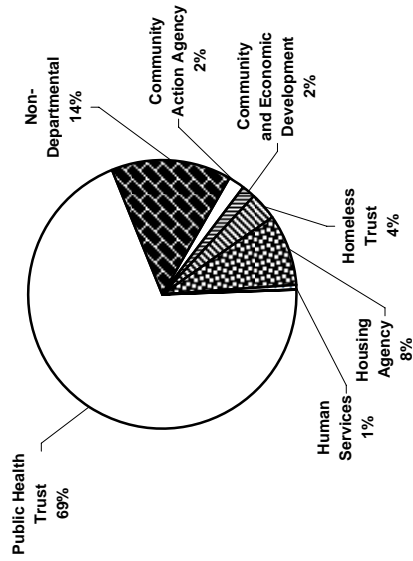


UNFUNDED CAPITAL PROJECTS  
\$5,607,443,000

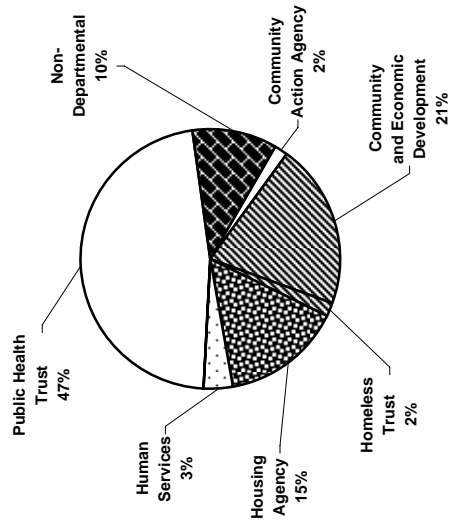


# HEALTH AND HUMAN SERVICES

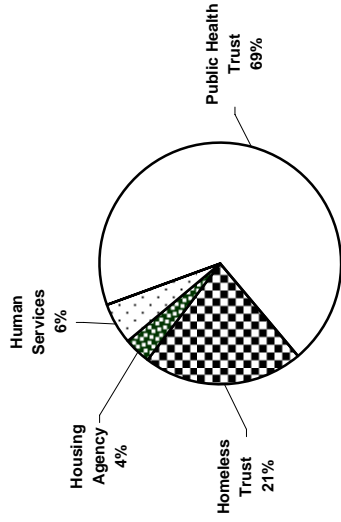
FY 2008-09 CAPITAL BUDGET  
\$307,586,000



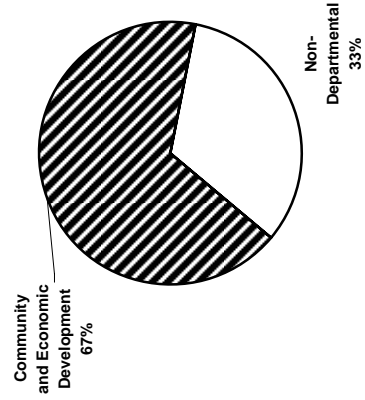
MULTI-YEAR CAPITAL PLAN  
\$902,675,000



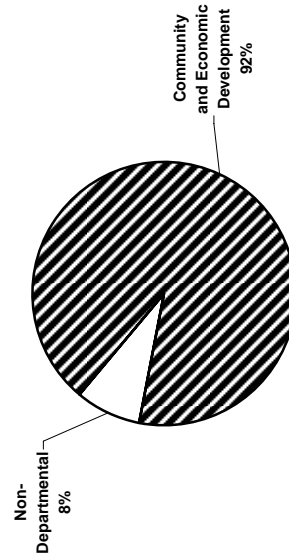
UNFUNDED CAPITAL PROJECTS  
\$941,353,000



FY 2008-09 CAPITAL BUDGET  
\$6,450,000



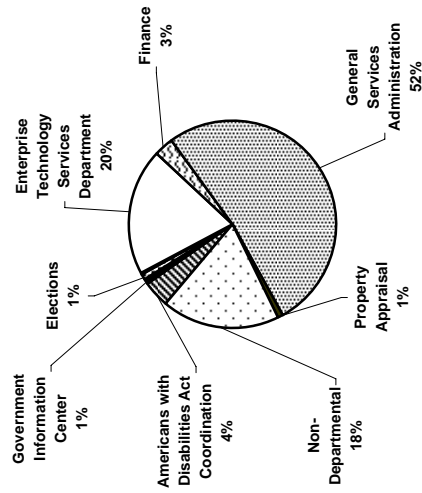
MULTI-YEAR CAPITAL PLAN  
\$105,005,000



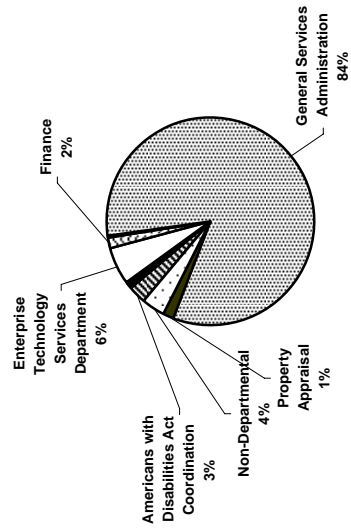
UNFUNDED CAPITAL PROJECTS  
\$0

# ENABLING STRATEGIES

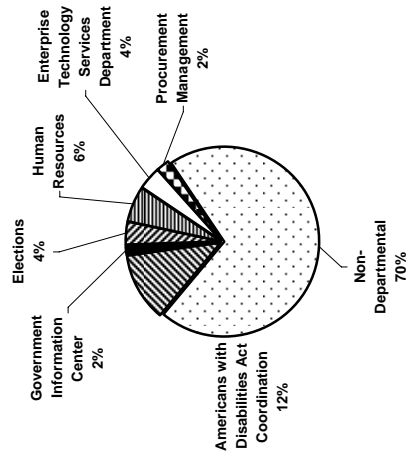
FY 2008-09 CAPITAL BUDGET  
\$94,533,000



MULTI-YEAR CAPITAL PLAN  
\$478,103,000



UNFUNDED CAPITAL PROJECTS  
\$212,910,000





**ATTACHMENT II-A**  
**FY 2008-09 REDUCTIONS TO PROPERTY TAX SUPPORTED ACTIVITIES**

The following reductions total \$96.143 million and have been included in the Adopted Budget.

**Policy Formulation**

**County Executive Offices**

- The elimination of three positions, an Assistant County Manager, an Assistant to the County Manager, and an Executive Secretary (\$585,000)

**Public Safety**

**Animal Services**

- A reduction of two full-time and one part-time Veterinarian, one Customer Service Manager, one Animal Control Officer, and one Disposal Technician (\$495,000) and a reduction in fleet expenditures (\$24,000) for a total reduction of \$519,000; impacts include an increase in turnaround time for cruelty/dangerous dog investigations; and pick-up of stray, injured, and dead animals from public rights-of-way

**Corrections and Rehabilitation**

- The elimination of seven administrative positions (\$867,000)
- A reduction in administrative and operational positions and functions including deferring purchases, and delaying the implementation of the Failure to Appear Unit (\$2.861 million, 33 positions)

**Emergency Management and Homeland Security**

- The elimination of one Emergency Management Manager (\$97,000) and one Electronic Electrical Equipment Technician II (\$72,000) for a total reduction of \$169,000

**Fire Rescue**

- A reduction in Ocean Rescue (lifeguards) operations schedule during off-peak hours on weekdays (\$447,000); reductions in operation expenses in Air Rescue and Ocean Rescue for training, insurance, parts, travel, registrations, and capital expenses (\$421,000)

**Judicial Administration**

- A reduction in the operating and facility maintenance budget of the Administrative Office of the Courts by \$1.515 million including the reduction of funds for work order and service tickets (\$335,000), elimination of funding for various not constitutionally required items (\$480,000), one position for technology support (\$103,000), increased attrition (\$64,000), various other operating expenses (\$205,000), and the elimination of a \$50 bi-weekly pay supplement for AOC employees (\$328,000); the State Attorney's Office (SAO) reduced its operating budget \$159,000 by eliminating the Misdemeanor Domestic Violence Early Intervention program, five positions are eliminated; and the General Fund support to Legal Aid is reduced by \$53,000 in FY 2007-08 and \$93,000 in FY 2008-09; three vacant positions are eliminated in Legal Aid

**Medical Examiner**

- A reduction of one Director of Administrative Services (\$177,000), one Forensic Technician (\$65,000), part-time employee expenditures (\$88,000), other personnel expense reductions (\$44,000), and miscellaneous operating expenditures (\$10,000) for a total reduction of \$384,000

**Police**

- A reduction in funding for overtime of non-sworn personnel (\$791,000); the three highest reductions are in the Communications Bureau (\$530,000), Central Records Bureau (\$75,000) and Court Services Bureau (\$41,000)
- A reduction of approximately 14.6 percent (\$9.2 million) in FY 2008-09 including fleet expenses (\$2.9 million), lease payments (\$700,000), investigative expenses (\$600,000), and GSA printing (\$170,000); these

## ATTACHMENT II-A

### FY 2008-09 REDUCTIONS TO PROPERTY TAX SUPPORTED ACTIVITIES

reductions are based on historical expenditure trends and will require some adjustments to customary expenditures but service impacts will not be significant

- The consolidation of all technology functions under the Systems Development and Technology Bureau (\$250,000, 2 positions) and the consolidation of strategic planning and municipal contracts administration under the Fiscal Administration Bureau (\$217,000, 1 position)
- Funding for the purchase of equipment, computers, and other capital items were reduced by \$3.2 million, resulting in the deferral of expansion of the e-police program, and replacement of marine vessels
- A reduction in overtime funding for Enhanced Enforcement Initiatives by 23 percent (\$3.7 million) from the amount requested to continue FY 2007-08 efforts

#### Recreation and Culture

##### Park and Recreation

- A reduction in funding in the Facility Maintenance Division for follow-up maintenance and repairs (\$697,000); a reduction in temporary technical personnel, administrative staff, part-time trade staff, and outside contractual services in support of facility maintenance (\$194,000, 1 position); and reduces playground inspections from twice a year to once a year (\$63,000)
- A reduction of \$1.093 million and 10 positions in Administration: centralizes the procurement function with the Department of Procurement Management; eliminates one position in the Communications and Marketing Division; automates the Department's public information call line; decentralizes the annual capital inventory; eliminates the daily Report of Collection audits with the implementation of the Recreation Management System (RMS); reduces a position in Human Resources; transfers the duties of the Kendall Warehouse printing section to the Hickman Building; transfers the coordination of the Active Strategy (ASE) scorecard input and troubleshooting, coordination of the Director's monthly and quarterly reports, preparation and maintenance of the Department's Fee Schedule, and responding to annual surveys to other staff members in the Strategic Business Planning and Performance Review Division; reorganizes administration and merges two divisions and eliminates one Division Chief
- A reduction of \$169,000 in the Development and Construction area and the elimination of two positions and reduces the division's ability to further develop the Property Management System and address deficiencies in property files and monitoring of contractual deadlines in the Property Management Section
- The reduction of management staff at community and neighborhood parks to minimum service levels (\$1.265 million, 24 positions); eliminates one of five region offices overseeing the operation, grounds maintenance and programming of parks within the region and transferring the responsibility to the remaining four regions (\$280,000; 3 positions); eliminates custodial services at Demos Boxing Center and reduces custodial services at Goulds and North Trail Parks (\$86,000, 2 positions); and eliminates the adaptive aquatic program (\$137,000; 2 positions); the seniors program at Norman and Jean Reach and West Perrine Parks impacting 38 registrants (\$97,000; 2 positions); and includes the reorganization of recreation staff at A.D. Barnes and Tamiami Pools (\$61,000; 1 position)
- A reduction of \$828,000 in the Arts and Culture Division including the elimination of one administrative position in the Arts Division Office (\$42,000; 1 position); eliminating the Arts in the Parks Program (\$296,000; 2 positions); eliminating the Music Program (\$217,000; 2 positions); reducing part-time staff and operating expenses at Joseph Caleb Auditorium (\$49,000); and eliminating the music appreciation and visual arts instruction for Senior Citizens and relocates the local Hispanic arts salon at The Women's Park (\$224,000; 2 positions)
- A reduction of \$278,000 in funding for the Deering Estate to include freezing of vacant custodial and grounds maintenance positions (\$77,000); the transferring of the Deering Natural Areas Manager (\$115,000) to the Department's Natural Areas Management Division; and the elimination of the Deering Estate Learning Program Manager (\$86,000, 1 position)

**ATTACHMENT II-A**  
**FY 2008-09 REDUCTIONS TO PROPERTY TAX SUPPORTED ACTIVITIES**

- The freezing of vacant positions at Country Club of Miami and Greynolds Golf Courses (\$205,000); and eliminating 17 general labor positions at the Country Club of Miami Golf Course (\$255,000) which the Department will replace with contracted services
- A reduction of \$258,000 for Miami Metrozoo to include reducing the educational program support at Dr. Wilde's World exhibit (\$31,000, 1 position); freezing vacant custodial and horticultural positions resulting in a decrease of custodial cleaning for non-public areas and reduced frequency of grounds and landscape maintenance (\$123,000); freezing one vacant part-time Park Attendant position which will impact the maintenance of walkways and concession areas (\$29,000); and reducing funding for the management and maintenance of the natural preserved pineland area (\$75,000)
- A reduction in lifecycle maintenance programs implemented to provide a planned approach to facility maintenance and to extend the life of valuable assets such as building painting, ball field maintenance, court resurfacing, playground and pool equipment maintenance, irrigation system maintenance, roof replacements, and park furniture replacements (\$4 million)
- A reduction of natural areas maintenance within parks (\$169,000)

**Vizcaya Museum and Gardens**

- A reduction in overtime (\$10,000), plants (\$12,000), printing (\$13,000) and other general operating adjustments (\$65,000); this reduces the Department's ability for staffing during evening rentals and special events; this reduction may also result in the museum's ability to produce marketing brochures, maps, and adequately maintaining the gardens and hammocks areas

**Neighborhood and Unincorporated Area Municipal Services**

**Public Works**

- A reduction of three administrative positions (\$215,000) to include two secretaries and a Division Chief
- A reduction in mosquito aerial spraying missions by 15 (\$300,000) leaving 15 per year and will reduce seasonal part-time inspectors (\$60,000)
- The elimination of two contracted roadside tractor mowing cycles (\$140,000) leaving 12 cycles per year on large swale areas; one contracted landscape and 13 contracted litter cycles will be eliminated (\$330,000) leaving 20 landscape and litter cycles

**Health and Human Services**

**Community Action Agency**

- The consolidation of elderly programs, disabled and veterans services in the Department of Human Services (DHS) (\$325,000 four positions); the consolidation of transportation services in Community Action Agency (\$153,000, three positions); nine administrative, supervisory, clerical, accounting, and quality assurance positions will be reduced (\$1.001 million), which may impact the agency's ability and capacity to oversee its external grants and perform other administrative duties; increase the number of cases per social worker for the coordination and delivery of self help programs and services (\$250,000, five positions)
- A reduction of 21 positions in the Head Start/Early Head Start Division, to align the program's administrative cost with the federal requirements

**Community Advocacy**

- A reduction of Federal funds to support the drug addition intervention program (Byrne Grant) (\$515,000, one position and other operating expenses)

**Human Services**

- The transferring of the outreach education and referral presentations to students in public schools function

## ATTACHMENT II-A

### FY 2008-09 REDUCTIONS TO PROPERTY TAX SUPPORTED ACTIVITIES

to the Miami-Dade Police Department Drug Abuse Resistance Education (DARE) program, saving \$199,000 and allowing the reduction of 2 positions in DHS

- A reduction due to funding limitations for the School Board Contract for psychological services (\$400,000, three position), Advocates for Victims Program (\$150,000, two positions), Transitional Housing Phase I Grant through the Homeless Trust (\$12,000), Refugee Youth and Family (\$64,000, one position), and Refugee Employment and Training (\$63,000, one position)
- The consolidation of CAA self help programs, DHS neighborhood services, and DHS emergency assistance (\$301,000 four positions); the consolidation of DHS and CAA transportation (\$83,000, two positions); the closing and consolidation of neighborhood service centers (\$698,000, 8 positions) forcing approximately 17,000 residents to seek services at other centers; eliminate clinical treatment to 297 of 960 offenders and victims of domestic violence, and intra-family child abuse victims (\$400,000, four positions); eliminate support for community based substance abuse care impacting 204 individuals diagnosed with substance abuse problems, services to be eliminated include portions of community based residential facilities and involuntary commitments through the courts (\$2 million, 17 positions); discontinue the parenting skills training to 100 low and moderate income residents (\$171,000, two positions)

### Economic Development

#### Community Economic Development

- The elimination of two Business Development Specialist, and one Special Project Administrator positions (\$250,000)

#### Consumer Services

- The elimination of the following administrative positions: one Special Projects Administrator, one Cable/Telecommunications Licensing Administrator, and one Administrative Secretary (\$308,000); operating expenditures (\$40,000) and seven Consumer Protection Field Enforcement Officers (\$555,000) that enforced various consumer code provisions including alcohol warning notices, weights and measures, rental car agency requirements, gas station price signage, and price screen obstruction; four of the seven positions will be transferred to another unit in the department to support other non-general fund regulatory activities; in addition two Extension Agent positions were eliminated which supported the expanded Food and Nutrition Program (\$67,000); currently the two Extension Agent positions are funded 40 percent by the General Funded and 60 percent by the State; it is anticipated that the State will fully fund this activity

#### International Trade Consortium

- The elimination of one part-time Grant Writer position (\$44,000)

#### Metro-Miami Action Plan

- The elimination of one Executive Secretary and the reclassification of a Deputy Director position to Assistant to the Director (\$139,000)
- The elimination of the Martin Luther King, Jr. Academy (two positions) as a result of reduced revenues from the School Board to appropriately support operating expenditures; additionally, the Trust is estimating a deficit in Academy of approximately \$120,000 in FY 2007-08; also, as a result of the reduced Documentary Stamp Surtax revenues, the FY 2008-09 Adopted Budget includes the elimination of one position in the Affordable Housing Unit (\$97,000)

#### Small Business Development

- Funding for Small Business Development to come from User Access Fees and Capital Working Fund (\$4.288 million)

**ATTACHMENT II-A**  
**FY 2008-09 REDUCTIONS TO PROPERTY TAX SUPPORTED ACTIVITIES**

**Enabling Strategies**

**Agenda Coordination**

- The reduction of one Agenda Specialist position and printing costs associated with agenda kit production by reducing the number of agenda items printed by distributing fewer kits and not reprinting items that have not changed from committee meetings to Board meetings (\$209,000)

**Americans with Disabilities Act Coordination**

- The suspension of the County Manager's Outreach Intern Program administered by the Department of Human Resources that provided internship opportunities for individuals with disabilities (\$145,000)

**Elections**

- The elimination of one Elections Logistic Technician and one Elections support Specialist position (\$108,000)
- A reduction in line items to include overtime (\$35,000), computer equipment (\$37,000), advertising (\$40,000), other professional services (\$58,000), training (\$13,000), and printing, postage and elections supply expenditures by \$293,000

**Enterprise Technology Services**

- The elimination of 30 positions from various divisions (\$3.689 million), elimination of the Business Planning, Standards and Methodologies section, including 3 positions, the transfer of one position to the Miami-Dade Aviation Department, and miscellaneous operating expenses (\$620,000), and the elimination of all contractors in the Customer Services Division (\$1.311 million)
- The elimination of one Division Director, downgrading the Deputy Director to an Assistant Director of Infrastructure, and consolidating the customer services, procurement, human resources, and budget and accounting functions under one Administration Division (\$259,000)

**General Government**

- Reduced the planned transfer to the Emergency Contingency Reserve (\$8.072 million) and the transfer to Capital Outlay Reserve (\$14 million)
- Reduced the allocation for Medicaid payments (\$9 million)

**General Services Administration**

- A reduction in the Facilities and Utilities Management Division (FUMD) will reduce security at the Richmond Heights Property (\$100,000), Lightspeed (\$200,000), Caleb Center (\$50,000), Data Processing and Communication Center (\$300,000) and Hialeah Courthouse (\$50,000)
- A reduction of \$400,000 in security expenditures at the Stephen P. Clark Center (SPCC); savings will be achieved by providing security screening for anyone wishing to enter the Board of County Commissioners offices and chamber
- Reduced funding for work order operating expenditures (\$2.443 million) and janitorial services (\$500,000), which will result in repair and renovation delays and decrease the frequency of cleaning services to all GSA maintained facilities
- The reclassification of one Assistant Director to an Architect position (\$84,000)

**Government Information Center**

- The elimination of two full-time positions, one part-time position, and miscellaneous operating expenses from Miami-Dade TV (\$168,000); the Department will also eliminate 3 positions and reduce miscellaneous operating expenses from the Customer Services Development Division (\$318,000)
- The FY 2008-09 Adopted Budget includes the consolidation of the outreach function from the Team Metro Department with the Government Information Center; the consolidation includes 24 positions to support countywide outreach functions at five regional locations as well as the operation of two Government on the

**ATTACHMENT II-A**  
**FY 2008-09 REDUCTIONS TO PROPERTY TAX SUPPORTED ACTIVITIES**

Go Bus; the regional offices will no longer process requests for passports and will direct citizens to alternate locations; the consolidation includes the elimination of 37 positions from Team Metro outreach for a net savings of \$3.214 million

**Human Resources**

- One Transit in-stationed position will be eliminated from the Department's table of organization; the position was a temporary overage to be eliminated at the end of FY 2007-08
- A reduction of two positions in the Director's Office: one Deputy Director (\$153,000) and one Assistant to the Director (\$83,000)
- A reduction of four positions in the Recruitment and Compensation Division (\$206,000); a reduction of one position in the Payroll and Records Management Division (\$46,000); a reduction of two positions in the Career Development Division (\$160,000) as a result of the property tax relief initiatives
- A reduction of four positions (\$145,000) for the County Manager's Outreach Intern Program administered by the Department that provided internship opportunities for individuals with disabilities

**Strategic Business Management**

- The elimination of four positions: three in the Management and Budget division, a Business Analyst, an OSBM Coordinator, and a Business Analyst Manager (\$403,000); and one in the Community Redevelopment and Municipal Services division

## **ATTACHMENT II-B FY 2008-09 ENHANCEMENTS**

The following summarizes service enhancements funded in the Adopted Budget.

### **Public Safety**

#### **Animal Services**

- Animal Services is working with the Clerk of the Court to implement an integrated cash management system in an effort to streamline the monetary reconciliation process; funding is being requested through the Clerk's Technology Fund
- In FY 2007-08, the Board of County Commissioners (BCC) approved a joint partnership between Animal Services and the Humane Society of Greater Miami to provide low-cost sterilization services at the South-Dade facility and the MAC
- One Animal Services Investigator (\$55,000) assigned to large animal cruelty cases plus funding for the care, maintenance, and housing for impounded large animals (\$100,000) through an agreement with the Society for the Prevention of Cruelty to Animals

#### **Corrections and Rehabilitation**

- Beginning in September 2008, Correctional Officer Training (COT) classes will be conducted at the Metropolitan Police Institute, which is under the direction of the Miami-Dade Police Department; additional staff from Miami-Dade Corrections (one Lieutenant, four Correctional Officers) will be assigned to the Institute to perform duties previously provided by Miami-Dade College, for a net cost increase of \$145,000

#### **Fire Rescue**

- The FY 2008-09 Adopted Budget includes \$6.74 million in expenditures for various renovation and construction projects funded with Sunshine State Financing carryover including the following: renovation of Miami Lakes, Carol City, Virginia Gardens, North Miami West, North Miami East, Interma, Opa Locka, Sweetwater, North Miami Beach, Miami Springs, West Bird, and Golden Gardens Stations (\$1.9 million); construction or improvements at Homestead Station (\$1.185 million), Model City Station (\$2.21 million), and Village of Sunny Isles Beach Station (\$1.06 million), and South Division office (\$385,000)
- Total capital expenditures funded with Fire Impact fees in the FY 2008-09 Adopted Budget are \$4.620 million including the following projects: construction of Doral North Station (\$1.53 million), Eureka Station (\$340,000), Florida City Station (\$450,000), and Miami Lakes West Station (\$1 million); and miscellaneous capital projects (\$1.3 million)
- The FY 2008-09 Adopted Budget includes a new capital development plan to address needs throughout the district (\$50 million) for the construction of five fire stations to house existing units, Highland Oaks (\$5 million), North Bay Village (reconstruction) (\$5 million), Coconut Palm (\$3.5 million), Palmetto Bay (\$3.5 million), and West Miami (land acquisition) (\$1.5 million); the construction of four new fire stations Arcola Lakes (\$3.5 million), North Miami (\$3.5 million), Dolphin Mall (\$3.5 million), and Bay Harbor (\$1 million); and the construction of a new maintenance garage (\$20 million); this plan will be supported by financing proceeds supported by district revenues (\$3 million per year for debt service payments)
- The FY 2008-09 Adopted Budget includes General Fund support for Ocean Rescue (\$4.120 million); and includes twelve part-time to full-time conversions of Ocean Lifeguards to facilitate beach coverage
- The FY 2008-09 Adopted Budget includes an additional position to support the Anti-venom program (\$69,000)

## **ATTACHMENT II-B FY 2008-09 ENHANCEMENTS**

### **Judicial Administration**

- The FY 2008-09 Adopted Budget includes funding for six foreign language interpreters (\$299,000) and funding for traffic hearing sessions (\$710,000) to ensure that traffic cases are heard and disposed in a timely manner
- The FY 2008-09 Adopted Budget includes Capital Outlay Reserve funding for the installation of security, furnishings, and communications infrastructure to support court operations at the newly renovated Eleventh Judicial Circuit court branch operated in the City of Miami Beach (Administrative Office of the Courts \$126,000 and Clerk of the Court \$269,000) and also includes \$137,000 in Countywide General Fund support for operating expenses associated with the new facility for the Administrative Office of the Courts

### **Medical Examiner**

- In FY 2007-08, the Department implemented the new Forensic Evidence Recovery Team responsible for collecting, preserving and transporting evidence, including deceased remains, from death scenes (15 FT and 2 PT, \$1.305 million)

### **Office of the Clerk**

- In FY 2008-09 the Clerk will be launching an internet-based Lobbyist Registration and Payment system and two additional Value Adjustment Board web modules: a) Appeal to Late Homestead Exemption Denials and b) petition for Review of Market/Classified Use Value
- The FY 2008-09 Adopted Budget includes the following new positions for the Office of the Clerk to provide increased customer service and operational support: one Commission Reporter and one County Commission Clerk 2 for the Clerk of the Board, one Micrographic Technician 1 and one Micrographic Technician 2 for the Records Center, two County Commission Clerk 2 positions for the County Clerk's Office Code Enforcement unit, and two County Commission Clerk 2's for the Value Adjustment Board; additionally, two full-time equivalent positions are added due to the overhead allocation of court-related functions of the Clerk's Office

### **Transportation**

#### **Consumer Services**

- The FY 2008-09 Adopted Budget includes the addition of three positions including one Collection Clerk position to increase revenue collections, one Agricultural Agent and One Urban Horticultural Assistant to support the Water and Sewer Department (WASD) Landscape Irrigation Water Conservation Project

### **Recreation and Culture**

#### **Cultural Affairs**

- The FY 2008-09 Adopted Budget includes three additional positions, including a Cultural Affairs Projects Administrator (\$83,000) for grant and department support, a Public Arts Project Manager (\$85,000) to assist with APP projects and administration, and an Administrative Officer 2 (\$59,000) for the South Miami-Dade Cultural Arts Center; the positions will be funded by Tourist Tax revenues allocated to the department and revenues from capital projects for administration of Art in Public Places



## **ATTACHMENT II-B FY 2008-09 ENHANCEMENTS**

### **Library**

- The Department's FY 2008-09 Adopted Budget includes the addition of one Construction Manager (\$103,000), two Automotive Equipment Operator (\$82,000), and two new vans (\$70,000); the Construction Manager will provide the Department with the much needed oversight and management of the growing repairs and renovation projects due to aging facilities and the Automotive Equipment Operators will provide the additional staff to support the growth of new libraries coming online
- The FY 2008-09 Adopted Budget includes the addition of 24 new positions required to staff two new libraries opening in FY 2008-09 - Naranja and Palmetto Bay (\$1.564 million); in addition, the FY 2008-09 Adopted Budget also includes 32 overage positions to staff two new libraries opening in FY 2007-08, Kendale Lakes and Pinecrest (\$1.814 million); the Library continues to focus on the development and placement of new neighborhood library facilities

### **Park and Recreation**

- Included are 20 positions added as overages in FY 2007-08 and 34 new full-time and 24 part-time positions added in FY 2008-09 to support the new Amazon and Beyond exhibit (\$2.834 million); overall, the FY 2008-09 Adopted Budget includes \$3.255 million in additional General Fund support to cover only basic personnel costs and those known operating and capital expenditures; since it is difficult to determine the exact costs associated with opening an exhibit of such magnitude, the Department was funded for those known costs only and may require an end-of-year amendment to cover all other costs associated with personnel, operating, and capital expenditures
- In December 2008, Miami Metrozoo's Amazon and Beyond exhibit will open to the public; the exhibit will feature 120 new species, 750 vertebrates and 200 invertebrates, expanding over 27 acres hosting 80 new exhibits including a 40,000 gallon fish tank; the FY 2008-09 Adopted Budget includes an estimated attendance of 715,000 at Metrozoo, a 19 percent increase over the FY 2007-08 projected attendance
- The Department's FY 2008-09 Adopted Budget includes an enhancement request for the maintenance and operation of 19 new and/or expanded facilities including Country Village Park (two lighted baseball fields, walkways, and landscaping); Norman and Jean Reach Pool (parking lot lights); North Trail Park (soccer field, irrigation, landscaping, and skate court); Westwind Lakes Park (lighted soccer fields, walkways, and picnic shelters); Gwen Cherry Pool (family aquatic center); Ives Estates Park (playground, soccer/baseball fields, field house, maintenance building and testing and monitoring of methane and ground water); Crandon Park (park office building); Crandon Tennis Center (additional court lighting); Greynolds Park (renovation of boat house and new concession stand); Haulover Park (new restroom building); Deerwood Bonita Lakes Park (lighted baseball field, perimeter lights for soccer fields, lighted walkways, lights for basketball courts, irrigation, new recreation center and lighted parking lot); Kendall Soccer Park (three artificial turf lighted soccer fields, pathways, parking, and access control fencing); Kendall Indian Hammocks (new concession stand); Tropical Estates Park (skate court); Chapman Field Park (testing and monitoring of methane and ground water); South Dade Park (skate court); Chuck Pezoldt Park (field center, lighted soccer fields, lighted parking lot, pathways, landscaping, and right-of-way improvements); Southridge Park (recreation building, lighted parking lot, stadium completion, courts, playground, landscaping); and Haulover Marina (expansion of the marina to include 95 new additional wet slips) (\$2.145 million, 21 full-time positions and 14 part-time FTEs)
- The Department's FY 2008-09 Adopted Budget includes two new positions, operating expenses, and equipment in the Natural Areas Management Division – one Biologist 2 and one position to organize and direct prescribed burns; these positions will be funded by the Environmentally Endangered Lands (EEL) fund and will aide in maintaining and restoring the County's native eco-system and wildlife (\$155,000)

## **ATTACHMENT II-B FY 2008-09 ENHANCEMENTS**

- The Department's FY 2008-09 Adopted Budget includes \$543,000 in Countywide General Fund support and six additional full-time positions and one part-time position added as enhancements for increased beach maintenance support; the additional funding will fund one beach maintenance crew and one litter crew (\$293,000), the purchase of an additional sand sifter and tractor (\$180,000), and miscellaneous operating costs (\$70,000)
- The Department's FY 2008-09 Adopted Budget includes an enhancement of \$200,000 in UMSA general fund support for Park program scholarships and \$300,000 in non-departmental Countywide General Fund support for the 2009 Miami International Agriculture & Cattle Show

### **Neighborhood and Unincorporated Area Municipal Services**

#### **Building**

- In FY 2007-08, the Building Department introduced a new Employee Recognition Program called the Director's Excellence "On the Spot" Recognition Award, with a \$500 cap per recognition instance and \$1,000 cap per employee per year; the first recipient of this award was a Mechanical Inspector who saved a number of lives at a local business from carbon monoxide poisoning by his quick and diligent action
- In FY 2008-09, the Department will continue the Concurrent Plan Processing (CPP) project launched in February 2008, for A-Team projects, which comprises one story residential additions less than 1,000 square feet, alterations, repairs to fences, pools, and shutters as well as commercial alterations of less than \$100,000 in value; the CPP allows multiple departments to review plans simultaneously and eliminates the need for paper distribution among the reviewing agencies
- In FY 2008-09, the Building Department will continue to accept municipal plans for the Miami-Dade Fire Rescue Department (MDFR) and the Department of Environmental Resources Management (DERM), which allows municipal customers to track the progress of their plans online

#### **Building Code Compliance**

- In FY 2006-07, BCCO established the Illegally Licensed Contractor Recovery Trust Fund to assist those homeowners affected by the illegally licensed contractor activity; residents had until January 1, 2008 to apply for restitution; 16 homeowners have applied for relief; the Construction Trades Qualifying Board adjudicated all 271 cases and have levied fines of over \$4 million
- The Department will continue to actively participate in the state legislative process to prevent the weakening of the Florida Building Code; BCCO will continue monitoring legislative changes and building code regulations proposed by the Florida Building Commission to ensure protection of High Velocity Hurricane Zone provisions that safeguard the construction process; the 2007 edition of the Florida Building Code became effective in October 2008
- In FY 2008-09, BCCO will develop and enhance its information technology capability to allow municipalities to access current licensing information maintained by the Department
- In FY 2008-09, the Department will initiate scanning procedures necessary to establish a secure electronic method of maintaining and accessing contractor license information and to conduct record management review and reorganization of files and documents for all Boards; electronic filing of archived hard files will allow greater efficiency in processing of information requests and conducting staff research
- In FY 2008-09, BCCO will explore the expansion of product evaluation services and the use of the Notice of Acceptance in areas covered by the proposed Code Plus provisions; Code Plus provisions will require coastal buildings be constructed to withstand winds 5 to 25 mph stronger than the code currently requires, depending on where the building is located along the coast; the proposed requirements would apply to structures built within a half-mile of Florida's coasts beginning January 1, 2009; in FY 2008-09, BCCO will develop a quality assurance program for product approval certified laboratories

## **ATTACHMENT II-B FY 2008-09 ENHANCEMENTS**

### **Planning and Zoning**

- The FY 2008-09 Adopted Budget includes the addition of eight positions to the Planning Division to support economic development and to initiate short to midterm planning efforts

### **Public Works**

- The FY 2008-09 Adopted Budget incorporates the replacement of two aging lift bucket trucks (\$500,000) for the Traffic Signals and Signs Division that will reduce downtime due to reduced maintenance requirements
- The FY 2008-09 Adopted Budget recommends adding three storm drain cleaning crews and an additional maintenance crew for pump stations; storm drain cleaning cycles will be reduced from the current eight year cycle to a five year cycle as recommended by the National Pollution Discharge Environmental Services (NPDES); enhancements to the Stormwater Utility Canals and Drain Division will add nine positions, seven for drain cleaning and two for pump station maintenance
- The FY 2008-09 Adopted Budget incorporates increased funding (\$500,000 funded by Capital Outlay Reserve) for loop detectors, bringing the total allocation to \$1 million

### **Solid Waste Management**

- The FY 2008-09 Adopted Budget includes the procurement of 17 heavy fleet vehicles in the Collections Fund (\$3.109 million) and 21 vehicles in the Disposal Fund (\$3.507 million)
- The Department's FY 2008-09 Adopted Budget includes the addition of six positions: two Auto Equipment Operator 1, two semi-skilled laborers and one Waste Supervisor in Garbage Collection to provide cart repair and delivery services, and one Waste Equipment Operator 1 in Disposal Operations to reduce overtime and generate savings
- The FY 2008-09 Adopted Budget includes the procurement of a Global Positioning System/Automatic Vehicle Locator (GPS/AVL) for installation on the following vehicles: 250 garbage trucks, 85 trash trucks, 30 trash cranes, 130 tractors, 75 roll-offs trucks, and approximately 150 cars, pickups, and vans

### **Health and Human Services**

#### **Community Action Agency**

- The FY 2008-09 Adopted Budget provides Miami-Dade Water and Sewer funds for the Life Support Initiative Program (LSIP) to provide relief to low-income families (\$500,000); CAA will continue to provide water to eligible residents of North Miami, Florida City, Opa-Locka, Hialeah Gardens, Hialeah, Miami Beach, and Homestead whose water service is in jeopardy of being terminated or has been terminated for non-payment and whose water and sewer utility rates have increased 30 percent or more

#### **Housing Agency**

- The FY 2008-09 Adopted Budget includes the transfer of CDBG Disaster Recovery funds (\$3.5 million) to cover public housing-related expenditures

#### **Human Services**

- The Adopted Budget includes funding to support the administrative and operating functions of the recently opened Victims Assistance Center (\$160,000, one position)

## **ATTACHMENT II-B FY 2008-09 ENHANCEMENTS**

### **Public Health Trust**

- In FY 2008-09, the PHT plans to spend \$24.776 million for inmate health services, representing an increase of \$3.286 million from the FY 2007-08 budget; the increase in funding will cover inflation and improve the level of care to inmates; improvements include increasing the number of registered nurses assigned to the Corrections Health Services; enhancing dental care and chronic disease management; the budget for Ward D at JMH is \$3.2 million which does not include pharmaceuticals or ancillary services such as radiology or laboratory work; those costs, as well as care in areas outside of Ward D are absorbed in other operational units of the PHT; additionally, the County has \$1.3 million budgeted in FY 2008-09 for inmate medical care service outside of JMH

### **Economic Development**

#### **Economic Development Coordination**

- The FY 2008-09 Adopted Budget includes creation of the Office of Economic Development Coordination (OEDC) which will be comprised of one Director and one Executive Secretary; the transfer of one Agricultural Manager and one Agricultural Manager Assistant from Planning and Zoning to support agricultural initiatives, one Senior Economic Analyst and the Chief Economist from the Office of Strategic Business Management (\$869,000); and includes \$50,000 budgeted for a study relating to the economic impact of a change of government in Cuba

#### **International Trade Consortium**

- The FY 2008-09 Adopted Budget includes \$100,000 budgeted in the International Trade Consortium for Gateway Florida, Inc. (\$50,000) and Florida International University to provide trade promotion, workforce education, and training (\$50,000)

#### **Metro-Miami Action Plan**

- The FY 2008-09 Adopted Budget includes additional General Fund support to replace the Local Business Tax Receipt revenues for economic development initiatives in the African American community (\$330,000, one position)

### **Enabling Strategies**

#### **Enterprise Technology Services**

- In FY 2008-09, the Department will implement the core optical network upgrade and replace aging fiber optic infrastructure to ensure continued reliability and performance of enterprise systems and the supporting core network (\$623,000 Capital Outlay Reserve)
- In FY 2008-09, ETSD will replace 20 aging servers, acquire 6 production and warehouse servers, and acquire additional growth disk storage for both Oracle and Microsoft Sequel to ensure and maintain daily operations of over 600 databases for multiple departments (\$738,000 Capital Outlay Reserve)
- In FY 2008-09, the Department will upgrade the file and print servers at the Stephen P. Clark Center to replace aged infrastructure and provide better performance (\$215,000 Capital Outlay Reserve)
- The Department's FY 2008-09 Adopted Budget includes funding for 7 additional positions in the Radio Services Division to support radio communications, radio improvements and technical support for the 800 Mhz radio infrastructure; all positions will be funded entirely by revenue from customer departments
- In FY 2008-09 the Department will procure a new mainframe and upgrade the tape infrastructure for the Data Center (\$4.557 million Capital Outlay Reserve)

## **ATTACHMENT II-B FY 2008-09 ENHANCEMENTS**

### **Fair Employment Practices**

- The Department's FY 2008-09 Adopted Budget includes the transfer of one Fair Employment Practices Coordinator position from the Water and Sewer Department (\$98,000), one Personnel Specialist 2 position from Miami-Dade Transit (\$90,000), and one Affirmative Action Administrator, which will be re-classed to an Administrative Officer 3, from the Corrections Department (\$101,000); these positions are being transferred in order to consolidate fair employment functions Countywide into one central office

### **General Services Administration**

- The FY 2008-09 Adopted Budget includes the maintenance of the newly acquired South Florida Evaluation Center (\$768,000) for individuals involved in the criminal justice system with severe and persistent mental health disorders, and the Coordinated Victims Assistance Center (\$196,000) for victims of domestic violence
- GSA continues to work with the Park and Recreation Department regarding obsolete heavy equipment replacement; GSA will provide \$1 million to the Park and Recreation Department in FY 2008-09 to replace their obsolete heavy equipment using the Fleet Replacement Trust Fund; the replacement cost of the equipment will be paid over ten years to GSA with a new General Fund allocation of \$200,000 annually; the Park and Recreation Department will transfer one maintenance mechanic position to GSA in FY 2008-09
- The FY 2008-09 Adopted Budget includes an additional position for the Office of Elevator Safety to maintain and organize elevator operation certificates

### **Government Information Center**

- The FY 2008-09 Adopted Budget includes funding for two web publisher positions (\$191,000) that were approved as overages during FY 2007-08 as a result of an increase in service level agreements with various departments for online services
- In FY 2008-09, the Department will procure a new webcasting solution to replace the aging infrastructure and continue the webcasting of Board of County Commissioners (BCC) meetings (\$160,000 Capital Outlay Reserve)

### **Human Resources**

- The FY 2008-09 Adopted Budget includes the addition of two overage positions added in FY 2007-08: one Labor Management Division Director Designee and one Senior Labor Management Specialist in the Labor Management Division; the positions were added as part of the Department's succession planning efforts (\$218,000)
- The Department's FY 2008-09 Adopted Budget includes the addition of two positions (\$87,000) - one Program Developer and one HR Projects Administrator which are partially funded for six months; these positions will assist the Department with the preliminary rollout of the Employee Development Program to build up the County's workforce in the face of new employment realities and the need to attract a skilled and qualified workforce; also included is \$100,000 for website development

### **Office of Grants Coordination**

- The FY 2008-09 Adopted Budget includes the creation of the Office of Grants Coordination and the transfer of the following positions and supporting funding for operational support: 18 positions from Office of Strategic Business Management (\$677,000 General Fund; \$25.289 million Ryan White Title Grant Program), 19 positions from the Department of Human Services (DHS) (\$1.775 million), one position from Park and Recreation (\$510,000), and one position from the Office of Community and Economic Development (\$77,000); additional funding for ten new positions and supporting funding (\$1.497 million General Fund) is also included to provide operational support and management of current workflow

## **ATTACHMENT II-B FY 2008-09 ENHANCEMENTS**

### **Procurement Management**

- The FY 2008-09 Adopted Budget includes the addition of one Accountant 1 position to improve the monitoring of Small Purchase Orders and Direct Purchases to ensure compliance with County policies and expand the User Access Program revenue opportunities (\$44,000)

### **Property Appraisal**

- The FY 2008-09 Adopted Budget includes additional General Fund of \$719,000 (seven positions) to support the voter-approved January 29, 2008 tax reform initiatives; as a result of the initiatives, the Department will process an additional 420,000 applications including Personal Property Exemption, Portable Cap, and ten percent cap on non-Homestead properties; the FY 2008-09 Adopted Budget also includes additional General Fund of \$1.037 million (15 positions) to support the increase in Value Adjustment Board petitions generated by the real estate market and the legislative changes and \$59,000 for a Bankruptcy Evaluation Specialist position to represent the County's interest at bankruptcy hearings as required by the Federal Bankruptcy Court for a total of \$1.815 million in additional General Fund support and 23 additional positions

**ATTACHMENT III**  
**FY 2008-09 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN**  
**TOTAL FUNDING AND POSITIONS BY DEPARTMENT**

DEPARTMENT	Total Funding			Total Positions			Position Changes		
	Actual	Budget	Adopted	Actual	Budget	Adopted	Enhancements	Reductions	Transfers
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2006-07	FY 2007-08	FY 2008-09			
<b>Policy Formulation</b>									
County Executive Offices	10,532	9,211	9,118	75	65	62	0	-3	0
Board of County Commissioners	18,047	18,283	20,623	172	184	203	19	0	0
County Attorney's Office	25,270	24,719	26,247	147	137	138	1	0	0
<b>SUBTOTAL</b>	<b>53,849</b>	<b>52,213</b>	<b>55,988</b>	<b>394</b>	<b>386</b>	<b>403</b>	<b>20</b>	<b>-3</b>	<b>0</b>
<b>Public Safety</b>									
Animal Services	8,904	10,427	10,075	121	118	116	3	-5	0
Corrections and Rehabilitation	288,496	312,577	326,072	2695	2803	2767	5	-40	-1
Emergency Management and Homeland Security	2,710	3,446	4,388	25	26	24	0	-2	0
Fire Rescue	358,755	378,566	400,002	2568	2555	2586	31	0	0
Independent Review Panel	550	630	599	5	5	5	0	0	0
Judicial Administration	32,484	36,341	39,481	247	270	264	5	-11	0
Juvenile Services	11,095	11,995	12,343	122	119	119	0	0	0
Law Library	964	908	873	7	3	7	4	0	0
Legal Aid	3,520	3,758	3,938	0	45	42	0	-3	0
Medical Examiner	8,540	8,974	10,948	70	65	78	15	-2	0
Office of the Clerk	20,782	22,084	23,755	232	249	260	11	0	0
Police	575,835	581,179	567,716	4541	4593	4333	14	-274	0
Capital Outlay Reserve	14,739	24,369	14,580	0	0	0	0	0	0
Non-Departmental	10,680	23,488	10,160	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>1,338,054</b>	<b>1,418,742</b>	<b>1,424,930</b>	<b>10633</b>	<b>10851</b>	<b>10601</b>	<b>88</b>	<b>-337</b>	<b>-1</b>
<b>Transportation</b>									
Aviation	346,206	404,746	412,915	1593	1537	1514	0	-24	1
Office of the Citizens' Independent Transportation Trust	1,660	2,167	2,077	10	8	7	0	-1	0
Consumer Services	5,254	6,384	6,631	59	59	58	0	-1	0
Metropolitan Planning Organization	5,965	6,866	6,881	16	17	17	0	0	0
Seaport	64,481	71,544	73,172	361	400	410	10	0	0
Transit	388,945	398,515	420,014	3876	3720	3301	0	-414	-5
Public Works	70,366	58,432	60,491	491	528	526	0	-2	0
Capital Outlay Reserve	3,397	3,291	2,705	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>886,274</b>	<b>951,945</b>	<b>984,886</b>	<b>6406</b>	<b>6269</b>	<b>5833</b>	<b>10</b>	<b>-442</b>	<b>-4</b>
<b>Recreation and Culture</b>									
Cultural Affairs	18,144	19,599	24,521	28	32	35	3	0	0
Historical Museum of Southern Florida	1,469	1,249	1,249	0	0	0	0	0	0
Library	65,295	87,830	90,925	571	591	650	59	0	0
Miami Art Museum	1,992	1,693	1,693	0	0	0	0	0	0
Miami Science Museum	1,234	1,049	1,049	0	0	0	0	0	0
Park and Recreation	108,581	114,270	119,670	1265	1274	1289	103	-86	-2
Adrienne Arsht Center for the Performing Arts Trust	7,799	8,852	7,650	0	0	0	0	0	0
Tourist Development Taxes	23,006	23,609	23,581	0	0	0	0	0	0
Vizcaya Museum and Gardens	4,611	5,219	5,874	49	47	47	0	0	0
Grants Coordination	0	0	188	0	0	1	0	0	1
Capital Outlay Reserve	15,472	8,665	11,165	0	0	0	0	0	0
Non-Departmental	250	2,836	2,100	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>247,853</b>	<b>274,871</b>	<b>289,665</b>	<b>1913</b>	<b>1944</b>	<b>2022</b>	<b>165</b>	<b>-86</b>	<b>-1</b>
<b>Neighborhood and Unincorporated Area Municipal Services</b>									
Park and Recreation	3,130	6,173	5,240	7	7	7	0	0	0
Building	36,352	38,985	28,604	356	344	234	0	-110	0
Building Code Compliance	10,716	12,558	13,510	88	93	93	0	0	0
Environmental Resources Management	59,131	61,267	61,749	519	519	519	0	0	0
Office of Neighborhood Compliance	0	0	12,031	0	0	138	0	0	138
Planning and Zoning	18,435	19,706	17,920	183	186	160	10	-40	4
Public Works	72,832	84,143	88,836	401	408	417	9	0	0
Solid Waste Management	283,870	301,545	305,620	989	1011	1012	6	-5	0
Team Metro	19,376	19,660	0	247	232	0	0	-87	-145
Water and Sewer	332,425	368,889	390,691	2702	2702	2672	0	-29	-1
Capital Outlay Reserve	5,669	6,092	2,661	0	0	0	0	0	0
Non-Departmental	0	781	769	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>841,936</b>	<b>919,799</b>	<b>927,631</b>	<b>5492</b>	<b>5502</b>	<b>5252</b>	<b>25</b>	<b>-271</b>	<b>-4</b>

**ATTACHMENT III**  
**FY 2008-09 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN**  
**TOTAL FUNDING AND POSITIONS BY DEPARTMENT**

DEPARTMENT	Total Funding			Total Positions			Position Changes		
	Actual	Budget	Adopted	Actual	Budget	Adopted	Enhancements	Reductions	Transfers
	FY 2006-07	FY 2007-08	FY 2008-09	FY 2006-07	FY 2007-08	FY 2008-09			
<b>Health and Human Services</b>									
Countywide Healthcare Planning	836	600	0	8	5	0	0	-3	-2
Community Action Agency	83,347	87,576	86,617	623	642	645	0	-33	36
Community Advocacy	1,893	4,874	5,043	16	21	21	0	0	0
Homeless Trust	24,895	35,443	34,499	14	14	14	0	0	0
Housing Agency	82,191	74,386	73,834	637	563	533	0	-30	0
Housing Finance Authority	1,738	2,521	2,245	22	11	11	0	0	0
Human Services	234,655	225,548	219,801	987	811	709	1	-49	-54
Public Health Trust	160,878	178,060	177,870	0	0	0	0	0	0
Metro-Miami Action Plan	1,467	2,824	2,334	15	16	14	0	-2	0
Grants Coordination	0	0	26,974	0	0	31	3	0	28
Strategic Business Management	24,141	25,493	0	13	13	0	0	-1	-12
Capital Outlay Reserve	14,755	17,476	20,265	0	0	0	0	0	0
Non-Departmental	28,149	53,863	18,653	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>658,945</b>	<b>708,664</b>	<b>668,135</b>	<b>2335</b>	<b>2096</b>	<b>1978</b>	<b>4</b>	<b>-118</b>	<b>-4</b>
<b>Economic Development</b>									
Consumer Services	5,443	5,920	6,281	66	70	66	7	-11	0
Community and Economic Development	38,450	265,724	222,793	73	135	128	0	-4	-3
Economic Development Coordination	0	0	979	0	0	6	4	0	2
Film and Entertainment	692	806	664	6	5	4	0	-1	0
International Trade Consortium	1,390	1,551	1,597	11	11	11	0	0	0
Metro-Miami Action Plan	11,154	6,129	3,682	16	13	12	0	-2	1
Small Business Development	8,379	6,632	6,096	101	71	60	0	-8	-3
Grants Coordination	0	0	144	0	0	2	1	0	1
Strategic Business Management	347	596	675	4	4	3	0	0	-1
Non-Departmental	49,313	47,336	51,229	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>115,168</b>	<b>334,694</b>	<b>294,140</b>	<b>277</b>	<b>309</b>	<b>292</b>	<b>12</b>	<b>-26</b>	<b>-3</b>
<b>Enabling Strategies</b>									
Agenda Coordination	1,255	1,312	1,145	10	10	9	0	-1	0
Americans with Disabilities Act Coordination	892	962	1,047	10	9	4	0	0	-5
Audit and Management Services	5,279	6,901	7,212	58	61	61	0	0	0
Capital Improvements	4,739	4,779	5,082	32	32	34	1	-2	3
Commission on Ethics and Public Trust	1,990	2,247	2,343	16	16	16	0	0	0
Elections	18,746	22,816	22,159	120	120	118	0	-2	0
Enterprise Technology Services	131,623	127,841	137,537	636	622	597	10	-34	-1
Fair Employment Practices	783	884	1,257	8	8	11	0	0	3
Finance	31,879	36,567	40,280	348	334	341	7	0	0
General Services Administration	253,143	291,680	303,412	834	871	883	5	0	7
Government Information Center	9,961	17,821	21,077	192	215	236	2	-2	21
Grants Coordination	0	0	2,459	0	0	15	6	0	9
Human Resources	13,227	13,262	12,907	158	152	142	4	-14	0
Inspector General	4,597	5,209	5,553	38	38	38	0	0	0
Procurement Management	8,933	10,478	11,824	114	114	116	2	-2	2
Property Appraisal	23,372	27,159	30,350	309	309	331	23	-1	0
Strategic Business Management	6,875	6,524	5,924	51	45	37	0	-3	-5
Sustainability	0	590	543		2	2	0	0	0
Capital Outlay Reserve	27,839	19,818	25,668	0	0	0	0	0	0
Non-Departmental	100,939	73,274	109,311	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>646,072</b>	<b>670,124</b>	<b>747,090</b>	<b>2934</b>	<b>2958</b>	<b>2991</b>	<b>60</b>	<b>-61</b>	<b>34</b>
<b>TOTAL</b>	<b>4,788,151</b>	<b>5,331,052</b>	<b>5,392,465</b>	<b>30,384</b>	<b>30,315</b>	<b>29,372</b>	<b>384</b>	<b>-1,344</b>	<b>17</b>
<b>Less Adjustments for Interagency Transfers</b>	<b>364,990</b>	<b>403,188</b>	<b>430,139</b>						
<b>GRAND TOTAL</b>	<b>4,423,161</b>	<b>4,927,864</b>	<b>4,962,326</b>						
<b>Note: Positions represented are full-time equivalent</b>									



# INTRODUCTION




## Introduction

### County History, Geography, Demographics, and Economic Outlook

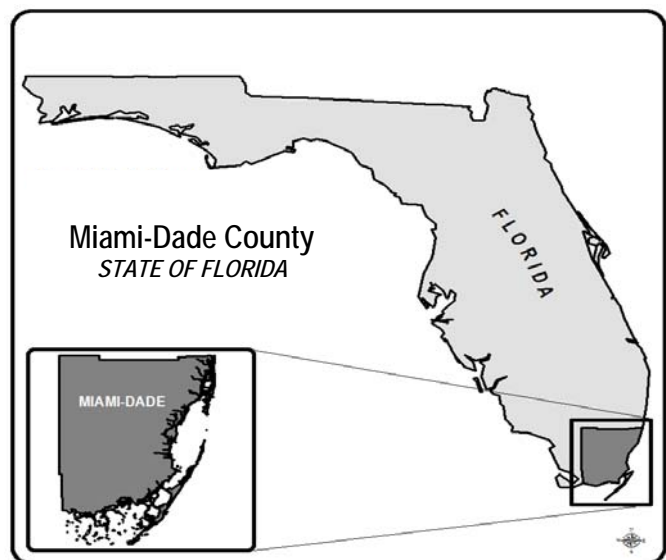
Miami-Dade County was created on January 18, 1836 under the Territorial Act of the United States. It was named for Major Francis L. Dade, a soldier killed in 1835 in the Second Seminole War. Subsequent to the creation of Miami-Dade County, Florida became the twenty-seventh state of the United States of America on March 3, 1845.

Miami-Dade County, Florida is the largest county in the southeastern United States and the eighth largest in the nation by population. Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean." The County's population is estimated to be 2,451,850. Population figures used are from the Florida Estimates of Population (April 1, 2007) prepared by the Bureau of Economic and Business Research, College of Business Administration at the University of Florida and are certified by the Governor of Florida. The population density is 5,830 people per square mile within the urban area. The racial makeup of the County is 57.4 percent hispanic, 20.6 percent white, 21.7 percent black, 0.3 percent other races. Approximately one half of the people living in Miami-Dade County in 2004 were foreign born. Among County residents, 32.1 percent speak English, 59.2 percent speak Spanish, 5.1 percent speak Creole, and 3.6 percent speak other languages. The per capita income in the County is \$18,497 and the median family income is \$34,682. Of the County's total population, 17.1 percent of the families live below the poverty line.

Approximately 418 square miles (excludes Bay and Coastal Water) of the County are within the urban development boundary while the total county land area currently covers a total of 2,431 square miles (1,946 square miles of land and 485 square miles of water) and is bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south, and Broward County to the north. Miami-Dade County is the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

The Greater Miami area is the center for international commerce in the southeastern United States and its proximity to the Caribbean, Mexico, and Central and South America makes it a natural center of trade to and from North America. In addition, the international background of many of its residents is an essential labor force characteristic for multi-national companies which must operate across language and cultural differences.

The County had the highest concentration of international bank agencies on the east coast south of New York City, with a total of 38 foreign chartered banks and over \$12.5 billion on deposit as of September 30, 2007, according to the Florida Department of Financial Services, Office of Financial Regulations. According to the Federal Reserve Bank of Atlanta, as of September 30, 2007, there were 13 Edge Act Banks throughout the United States; five of those institutions were located in the County with over \$7 billion on deposit. Edge Act Banks are federally chartered organizations offering a wide range of banking services, but limited to international transactions only. The favorable geographic location of the County, a well-trained labor force and the favorable transportation infrastructure have allowed the economic base of the County to expand by



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attracting many national and international firms doing business in Latin America. Among these corporations are: Carnival Cruise Lines, Elizabeth Arden, Federal Express Corporation, Kraft Foods International, Parfums Christian Dior, Porsche Altin America, Telfonica, AIG, and Caterpillar. Other national firms with established international operations located in the County include: ASTAR Air Cargo, Burger King, Ryder Systems, Lennar, Oracle Corporation, The Gap, Starboard Cruise Services, and the William Morris Agency.

The Greater Miami area is also the leading center for tourism in the State. Miami ranks second behind Orlando as a destination for non-residential air travelers according to the Florida Division of Tourism of the Department of Commerce. It is also the principal port of entry in the State for international air travelers. During 2007, 78 percent of international air travelers entering the State arrived through Miami International Airport, according to statistics compiled by the U.S. Department of Transportation.

The County's economy has been transitioning from mixed service and industrial in the 1970s to one dominated by services in the late 1990s primarily due to the expansion in international trade, the tourism industry, and health services. Wholesale trade and retail trade have and are projected to become stronger economic forces in the local economy. This reflects the County's position as a wholesale center in Southeast Florida, which is serving a large international market. The tourism industry remains one of the largest sectors in the local economy.

### Government Structure

The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a home rule charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter from time to time by countywide vote. The most recent amendment was in January 2008. The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. The County has, in effect, a County government with certain powers effective throughout the entire county, including 35 municipalities located within the county, and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers," or levels, of government: city and county. The County can take over particular activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city.

Of the county's total population, approximately 1.095 million or 44 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Service Area (UMSA), the County fills the role of both tiers of government. Residents within UMSA pay a property tax for municipal-type services provided by the County such as police, parks, public works, and zoning. Residents of municipalities do not pay UMSA tax. There are currently 35 municipalities in the county, the City of Miami being the largest and the Town of Cutler Bay being the most recently incorporated.

A recent amendment to the Miami-Dade County Charter, approved on January 23, 2007, created a Strong Mayor form of government. The Mayor is elected countywide to serve a four-year term. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the Board of County Commissioners (BCC), veto authority over any legislative, quasi-judicial, zoning, and master plan or land use decision of the BCC, including the budget or any particular component, and the right to appoint the County Manager and all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled meeting. The Mayor is limited to two four-year terms in office.

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The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members are elected to serve four-year terms (with no term limits) and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC, as well as appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, create departments, and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser, and Clerk. Through the Home Rule Charter, the first three of these offices were reorganized and became subordinate County Departments. The most visible distinction between Miami-Dade and other Florida counties is the title of its law enforcement agency. It is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department.

On January 29, 2008, a charter amendment was approved to make the Property Appraiser an elected position. November 4, 2008 was the first election for a Property Appraiser in Miami Dade County. The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds, and custodian of all records filed with the Court.

### Reader's Guide and Format of Documents

The development of the Miami-Dade County FY 2008-09 Business Plan, Adopted Budget, and Five-Year Financial Outlook and its presentation to the Mayor, BCC, and citizens of the County represents the culmination of many hours of analysis and deliberation by County staff. Due in large part to the early participation and active involvement of the elected officials, this plan reflects the priorities of our community. The task of matching strategic priorities for services with available resources, while minimizing the burden of taxes and fees, is challenging and requires extensive consideration. In accordance with growth management guidelines, the Adopted Budget is also presented at this time as part of the budget documents. These documents illustrate the annual business and Adopted Budget for the County, which is the annual implementation mechanism for the County's Strategic Plan.

County departments are grouped into eight areas: policy formulation, six strategic service delivery areas (public safety, transportation, recreation and culture, neighborhood and unincorporated area municipal services, health and human services, and economic development), and enabling strategies. This grouping organizes the departmental narratives by the strategic area that they primarily support with service. Each strategic area grouping of departments is separated in this book with a divider page that states the corresponding mission, goals, and priority key outcomes for that strategic area. This approach highlights the strong relationship between departments' operational plans (business plan and proposed expenditure allocations) and the strategic plan.

Volume 1 presents a detailed discussion of the financial condition of the County's property-tax-supported jurisdictions and certain proprietary operations. It also contains the Adopted Budget ordinance schedules for FY 2008-09 and community-based organization (CBO) funding.

The format of Volume 2 clearly reflects the relationship between the strategic plan, business plans, and the adopted allocations. The format also addresses requests from BCC members for specific information about positions and line item expenditures. Individual department descriptions are divided into as many as 12 sections. First, a brief summary describes the department's mission, functions, projects, partners, and stakeholders. Next are pie charts depicting the department's expenditures by activity and its revenues by source. The third section is the department's table of organization. The financial summary follows the table of organization. The financial summary has been

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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expanded from past years to include a three-year comparison of detailed revenue sources, an operating expenditure summary, and non-operating expenditures, if any. Also included are current year and adopted allocations by strategic area and program along with a comparison of approved positions. The next section is the capital budget summary, which includes revenues and expenditures for all prior years, FY 2008-09, and the next five years. The following section highlights selected budget line item details, comparing the prior two fiscal year's actual expenditures with FY 2007-08 budget and the FY 2008-09 adopted amounts. The next section is table listing any fee for service increases or decreases, when applicable. The following section is new this year; it provides the major functional units with each section containing a description of the unit's role in the department and a list of functions. The next section, when applicable, includes tables detailing the strategic planning outcomes supported by the unit, with tables further specifying the unit's objectives and measures followed by budget highlights for both operating and capital highlights, including the desired outcome from the strategic plan, service priorities, and performance impacts. The second to last section provides a narrative summary in "bullet" form of additional comments, budget enhancements, and reductions. The final section is the unmet need section detailing, in a table format, the department resources that remain unfunded in the adopted budget.

Other important budget information, such as descriptions of the recommended millage rates and estimated property tax rolls, the County's population, social service program funding, tourist tax revenues, gas tax revenues, also can be found in the appendices. A glossary of terms used in the adopted budget, a listing of the strategic plan desired outcomes, and an index can be found in the back of the book.

Figures relating to budgeted and recommended staffing levels on the departmental pages and in the appendices are limited to full-time positions. Part-time, temporary, and seasonal positions are not included in the staffing figures but their costs are included in the expenditures.

Volume 3 to this document contains detailed information regarding funded and unfunded multi-year capital projects, as well as information regarding County debt.

Operating costs are recurring personal service or consumable asset expenditures, the costs of which are usually consistent and annual. Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds \$50,000 in total funding. The capital cost includes all manpower, implementation costs, and capital outlay required to fully implement each project.

### Results-Oriented Government

Through the adoption of the "Governing for Results" Ordinance (05-136), the Board of County Commissioners committed the County to revitalizing and strengthening its public services through a series of management processes: strategic planning, business planning, aligned resource allocation, accountability, measurement, monitoring, and review. Implementing this strategic framework required a number of policy, administrative, technological, and cultural innovations.

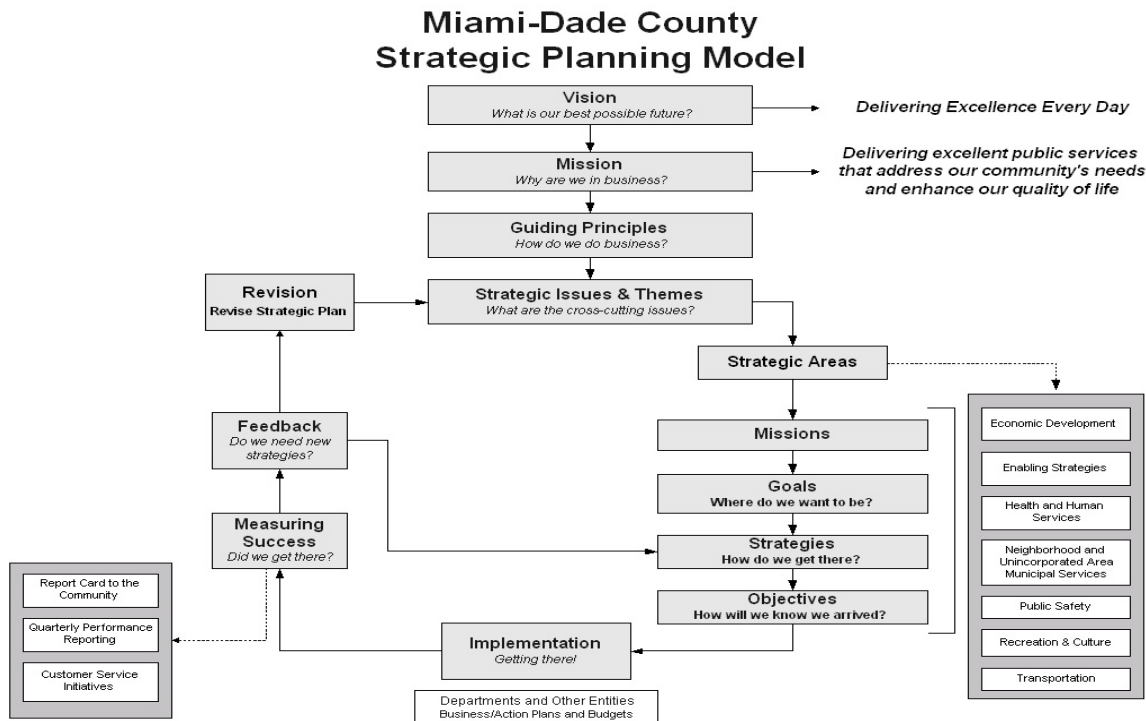
#### *Plan, Measure, Monitor*

In order to improve understanding of the framework and communicate it to County employees at all levels of the organization, it is often described to as "Plan, Measure, Monitor." This simplified structure encompasses all aspects of Governing for Results. Strategic planning, business planning, and resource allocation all fall under "Plan." The measurement of activities and performance falls under "Measure." Managerial accountability, monitoring, and review all fall under "Monitor." This framework helps our elected officials, the County Manager, and our senior management team lead the implementation of a results-oriented government culture. It allows our entire organization to understand our mission, embrace our guiding principles, and appreciate their role in achieving the goals of our strategic plan.

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

*Strategic Plan* (<http://www.miamidade.gov/stratplan/home.asp>)

On June 3, 2003, the BCC adopted Resolution R-664-03, which included Miami-Dade County's Strategic Plan with its community's goals and key strategic outcomes. On April 13, 2004, the BCC adopted the County's vision statement – "Delivering Excellence Every Day." In its totality, the plan defines the County vision, mission, guiding principles, goals, outcomes, strategies, and preliminary key performance indicators. It is a strategic roadmap – one that articulates where we want to be, how we will get there, and how we know when we have arrived. The graphic below details our strategic planning model.



During FY 2008-09, the County will refresh its strategic plan for the first time. Over the five years since the strategic plan's adoption, Miami-Dade County has experienced many economic, demographic, and environmental changes. Ensuring that the goals of the plan remain aligned with community needs is vital to guiding the policy decisions, resource allocation, and efforts of the County. This update also offers the opportunity to improve the plan as a communication tool, by simplifying its structure, clarifying language, and setting clearer performance indicators. The result should be improved overall performance and alignment of department objectives to strategic goals in the FY 2009-10 Adopted Resource Allocation and Multi-Year Capital Plan.

*Business Plans* ([http://www.miamidade.gov/mppa/businessplans\\_main.asp](http://www.miamidade.gov/mppa/businessplans_main.asp))

In the interim, Departments will continue to refine their operational initiatives and align them to outcomes in the current strategic plan through the preparation of their annual business plans. The first part of these two-year plans is a document that outlines the department's objectives, how these objectives support outcomes in the strategic plan, which programs and initiatives will be used to accomplish the objectives, what environmental factors might impact the success of these programs and initiatives, and what resources or assistance the departments might need from support departments (i.e. technology, human resources, finance, facilities, fleet, etc.). The second part of the business plan is generated from the County's enterprise-wide performance management system. While the narrative

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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emphasizes the desired outcomes and needs of the department, the report quantifies the measures used to determine performance of both programs and initiatives, showing both targets to be achieved and actual results. These business plans help launch the resource allocation process by presenting the department's expectations for service delivery in the next fiscal year.

### *Measure*

The County has adopted a suite of standardized tools that includes balanced scorecards, performance measurement, enterprise-wide automatic performance software, and regular strategic management meetings. The suite assists departments to accomplish the goals in the strategic plan, measure success, and manage their operations.

Miami-Dade's balanced scorecard approach to management organizes department objectives into four categories: Customer, Financial, Internal, and Learning & Growth. These perspectives, as they are often called, are then organized vertically, with the Customer perspective at the top and the Learning & Growth of employees forming the foundation.

<u>Customer</u>	What are we trying to achieve for our customers (i.e. residents, elected officials, internal and external stakeholders)?
<u>Financial</u>	How well are we meeting our fiscal responsibilities, attracting new revenues, and efficiently using our existing monetary resources?
<u>Internal</u>	How well are we managing our internal business processes? Are they completed in a timely and accurate manner?
<u>Learning &amp; Growth</u>	What is the state of our workforce's technical skills, management skills, and morale?

In reading a department's balanced scorecard, one looks to see if the Learning & Growth objectives are being met, suggesting that employees are gaining the skills, experience, and motivation to succeed with the objectives above, in the Internal perspective. Success with Internal objectives then should support appropriate use and receipt of funding tracked in the Financial perspective. Finally, success in the Financial perspective should help the department achieve its objectives for its customers.

This approach helps diagnose issues with a department's approach to meeting customer needs. If Learning & Growth, Internal, and Financial objective are being met, but Customer objectives are not, there is clearly a flaw in strategy. Are resources sufficient? Are we using the right programs and initiatives? In other circumstances, Customer objectives might be achieved, but a critical Internal objective is failing. This should raise a red flag. Unless the performance of the Internal objective is corrected, it is only a matter of time before it impacts the Customer objective. The Balanced scorecard methodology provides departments with a useful tool to manage and the County with a common language and format monitor success and improvement efforts.

Measuring progress toward achieving these department objectives and tracking resources requires a structured approach. The County encourages an understanding and use of the following five types of measures:

1. Input: Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services (e.g. 911 Emergency Calls, Part 1 Crimes, Applications for Public Housing, etc.)
2. Output: Output or 'workload' measures, indicate the amount of work performed on the part of the department (e.g. Applications Processed, Contracts Reviewed, Tons of Garbage Collected, and Pot Holes filled).



## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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3. Efficiency Efficiency measures show cost effectiveness by comparing Outputs per Inputs (e.g. Houses built per \$100,000)
4. Quality Quality measures express accuracy, timeliness, or satisfaction (e.g. Errors per Agenda, Average Days to Review a Complaint, Customer Satisfaction)
5. Outcome Outcome measures quantify the degree to which department performance achieves the intended objective

The suite of measures above shows how measures relate to each other and logically outlines the success of an individual program. For example, by allocating new grant funding (Input) to a department receiving applications for mortgage assistance (Input), having the department process those applications (Output) within 30 calendar days (Quality), award funding only to eligible families (Quality), the department hopes to increase the number of low-income home owners (Outcome), by at least 2.5 homeowners per \$100,000 investment (Efficiency).

The department's balanced scorecards, which include objectives, their respective measures, and initiatives, all reside on the County's enterprise-wide performance management software system. This comprehensive tool is critical to the success of Results-Oriented Government, given the size and complexity of the County. It allows County employees to work with the system from any County computer and plays a central role in reporting performance and holding regular strategic management meetings.

*Monitor (<http://www.miamidade.gov/mppa/monitoring.asp>)*

What use is having a strategic plan, business plans, balanced scorecards, or performance measures, if no one is using the information to make good management decisions? For this reason, the County instituted a schedule of meetings designed to review performance against strategic goals and department objectives, encourage continuous improvement, and support managerial accountability. County departments meet at least once per month to review their scorecards, highlight successes, address shortcomings, and decide how to improve performance. These meetings form the backbone of the County's monitoring of strategic performance. Every other month, department directors gather by strategic area to discuss performance with their Assistant County Manager. At this level, the discussion is focused on how well the group is progressing toward achieving the goals and outcomes of the County's strategic plan. Finally, the County Manager attends one of these meetings every month to encourage interdepartmental cooperation in the achievement of County goals.

The monitoring process also includes public reporting of performance. After each fiscal quarter, the County publishes every department's scorecard on the Internet, as well as a quarterly budget report. At the completion of every fiscal year, the County also compiles performance information and delivers a Progress Report to the Community.

The sum total of these efforts, strategic planning, business planning, measurement, and monitoring, feeds our resource allocation process.

*Resource Allocation (<http://www.miamidade.gov/budget>)*

With a firm understanding of available resources, ongoing performance, and the community's goals, it is much easier to implement a performance-based budget. The information gathered throughout the County's strategic framework is used to inform the recommendations of the Mayor to the Board of County Commissioners, giving the BCC the best available data to make policy decisions about which strategies should be funded, and at what level. Each department's budget narrative in Volume 2 is organized to provide a clear understanding of alignment between the operating unit, the strategic plan outcome it supports, the department objective, and how it measures success. For a complete list of Miami-Dade County's strategic plan outcomes, readers can refer to Attachment S in Volume 2.

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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### Basic Budgeting Concepts

This section will help the reader better understand some of the terms and issues associated with government budgets in general and Miami-Dade County's budget, in particular. An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community. To emphasize the linkages among the annual budget development process, the strategic plan, and the departmental business plans, the budget document has been titled the FY 2008-09 Business Plan, Adopted Budget, and Five-Year Financial Outlook.

Miami-Dade County's resource allocation plan is a tool that serves five purposes:

- Planning: The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- Prioritization: County resources to address needs identified by the Mayor, the BCC, and the County's strategic plan, are prioritized through this process.
- Information: The resource allocation document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the resource allocation document, the public can see how and where tax dollars and other revenues raised by the County will be spent.
- Evaluation: The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- Accountability: The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

### Fiscal Year

A fiscal year is a twelve-month cycle that comprises a budget and reporting period. The County's fiscal year starts October 1, 2008, and ends September 30, 2009 (shown as either 'FY 2008-09' or 'FY 08-09' throughout this document).

### Millage Rates

The millage rate is a rate of taxation that is applied to property values to generate necessary revenue to pay for services proposed and adopted in the budget. The State Constitution places a 10 mill cap each on County (area-wide) and municipal property tax rates.

The County actually has four operating millage rates; three (countywide, fire rescue, and library) are subject to the County (area-wide) 10 mill cap. The fourth is the unincorporated area millage, which is subject to its own 10 mill cap. In addition, the County has millage rates for voter-approved debt service, which are not subject to the 10 mill cap. Debt service millage rates are not included in the calculation of total millages for operating purposes. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds. The County has debt service millages for voter approved countywide debt and for Fire Rescue District debt.

### A Mill of Tax

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes. In Miami-Dade County for FY 2008-09 the average taxable value of a home with the Amendment 10 (Save Our Homes) growth cap, after taking into account the homestead exemption, is approximately \$183,090.

### Calculation of Property Taxes

There are four factors for calculating the amount of property tax assessed on property:

1. The assessed value of the property;

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2. Adjustments for Amendment 10 of the Florida Constitution, if applicable (Amendment 10 to the State Constitution – Also known as Save Our Homes) limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2008-09 such growth is limited to CPI growth of 3 percent);
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption and the additional homestead exemption for senior citizens who meet income criteria); and
4. The millage rate, established according to state law restrictions.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Amendment 10 adjustments are applied to find the assessed value. Finally, appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the bill (also called the tax notice) is mailed in November.

For example, if a property's assessed value is \$150,000 and the owner is entitled to a homestead exemption (valued at \$50,000), then the taxable value of the property is \$100,000. If a millage rate of 25 were applied to the taxable value, the taxes would be \$2,500 per year. The calculation is performed by taking the taxable value (\$100,000), dividing by 1,000, and multiplying by the millage rate (25).

### Taxable Value and Millage Rates

The State defined rolled-back millage rate is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Therefore, by excluding reassessments in its calculation, the rolled-back rate does not take into account inflationary growth in the County. The aggregate rolled-back millage rate is the sum of each individual rolled-back millage rates weighted by the proportion of its respective roll to the countywide tax roll. Additionally, the State has defined the maximum millage rate that may be levied with a simple majority vote of the governing body as Maximum Millage. This rate is the rolled-back rate calculated pursuant to s. 200.065 and adjusted for growth in per capita Florida personal income, except that:

1. Ad valorem tax revenue levied in the 2007-2008 fiscal year, as used in the calculation of the rolled-back rate, shall be reduced by any tax revenue resulting from a millage rate approved by a super majority vote of the governing board of the taxing authority in excess of the maximum rate that could have been levied by a majority vote as provided in s. 200.185; and
2. The taxable value within the jurisdiction of each taxing authority, as used in the calculation of the rolled-back rate, shall be increased by the amount necessary to offset any reduction in taxable value occurring as a result of the amendments to the State Constitution approved by the voters in January 2008; and
3. The Maximum Millage rate applicable to a county authorized to levy a county public hospital surtax under s. 212.055 shall exclude the revenues required to be contributed to the county public general hospital for the purposes of making the maximum millage rate calculation, but shall be added back to the maximum millage rate allowed after the roll back has been applied.

While Miami-Dade is responsible under state law to collect all taxes imposed within the county, the County itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes paid in FY 2008-09 by a residential property located in unincorporated Miami-Dade with an assessed value of \$125,000 and a taxable value after homestead exemption of \$100,000. These rates include debt service as well as operating millages. The rates in italics are the ones levied by the Miami-Dade BCC.

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Using the example of Table 1-1, of the \$1,862 of tax collected, \$484 or 26 percent is used for countywide services, \$458 for UMSA, Fire Rescue, and Library services (city-type services), and \$33 for Countywide and Fire Rescue Debt Service. Overall, the County levies 52.4 percent of the property taxes.

For residents of municipalities, all of the rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Some municipalities are not in the Fire Rescue District or Library System and, thus, those rates would also not apply to those property owners.

TABLE 1.1 FY 2008-09 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of \$100,000 in Unincorporated Miami-Dade County (Taxes are rounded to the nearest dollar)			
Authority	Millage Rate	Tax	Percent of Total
UMSA Operating	2.0083	\$201	10.8%
Countywide Operating	4.8379	\$484	26.0%
Fire-Rescue Operating	2.1851	\$219	11.8%
Library System	0.3822	\$38	2.0%
Countywide Debt Service	0.2850	\$29	1.6%
Fire-Rescue Debt Service	0.0420	\$4	0.2%
<b>Total to County</b>	<b>9.7405</b>	<b>\$975</b>	<b>52.4%</b>
School Board with Debt Service	7.7970	\$780	41.8%
Children's Trust	0.4212	\$42	2.3%
Everglades	0.0894	\$9	0.5%
Water Management	0.5346	\$53	2.8%
Inland Navigation	0.0345	\$3	0.2%
<b>Total</b>	<b>18.6172</b>	<b>\$1,862</b>	<b>100%</b>

### Recent Property Tax Relief Legislation

On January 29, 2008, voters approved constitutional changes to the homestead exemption, established a limited portability of the Save Our Homes differential, capped the growth of non-homesteaded property assessments, and established a minimum exemption for tangible personal property. The new homestead exemption allows an additional exemption of up to \$25,000 applied to the value of a property for the portion of value between \$50,000 and \$75,000, while the assessment value increase for non-homestead properties is capped at ten percent. The constitutional changes also authorized the Legislature to provide an exemption of not less than \$25,000 for tangible personal property (TPP).

Beginning in FY 2008-09 a rate of not more than 110 percent of the rolled-back rate based on the previous year's maximum millage rate, adjusted for growth in per capita Florida personal income, may be adopted if approved by a two-thirds vote of the governing body of the county, municipality, or independent district; a rate in excess of 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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### The Budget Development Process

Pursuant to Article 5 of the Miami-Dade County Charter, the County Manager is required to recommend a proposed budget to the Mayor and BCC between June 1 and July 15. The Mayor is then required to prepare a written response to the County Manager's proposed budget and present it to the BCC before the BCC adopts the proposed millage rates, which usually occurs at the last BCC meeting in July.

Although submission of the proposed budget occurred on June 24 this year, budget development actually is a year-round process. As the fiscal year begins, departmental staffs update their business plans.

- In December and January, staff completes initial projections and estimates of revenues for the current and ensuing fiscal years.
- In January, the County Manager submits a list of recommended budget priorities to the BCC.
- In February, County departments submit their resource allocation requests to the Office of Strategic Business Management (OSBM). Those requests are linked to the priorities in the departmental business plans. Resource Allocation meetings are held with the departments, the County Manager, and OSBM to discuss service priorities and to begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding.
- In March, the Mayor delivers a budget address putting forth his funding priorities.
- In April, the BCC defines its budget policies to guide budget preparation.
- Throughout the process, staff interacts with commission committees to review departmental budget submissions and obtain guidance regarding development of the proposed budget.

It is important to note that there are certain budget-related deadlines established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC usually determines the proposed millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates set by the BCC in July effectively represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was approved in July, all taxpayers must be re-noticed.

In accordance with Resolution No. R-1018-94, public meetings are held throughout the County in August to discuss proposed new or increased fees and taxes. These meetings also serve as a forum to describe the budget to the public. As required by state law, two public budget hearings are held in September prior to the adoption of the budget. At the conclusion of the second public hearing, which must be at least ten days before the end of the fiscal year, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the ensuing fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during the mid-year and year-end.

# FY 2008-09 Adopted Budget and Multi-Year Capital Plan

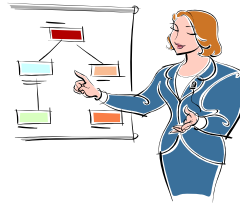
## FY 2008-09 Resource Allocation Plan Process

December – January



Resource Allocation forecasting for coming year

June 24



Proposed Resource Allocation Plan presented

January



County Manager's Resource Allocation priorities released

July 1



Tax Roll Released

January – March



Departmental resource Allocation preparation and meetings

June 24 – July 17



Mayor's response to proposed budget; Commission Workshop

March



Mayor's budget address

July 17



Proposed maximum tax rates adopted by Count Commission; notices of proposed tax mailed in August

March –May



Resource Allocation workshops with County Commission and Commission Committees

September



Two public budget hearings

April



County Commission approves Resource Allocation policies

October 1



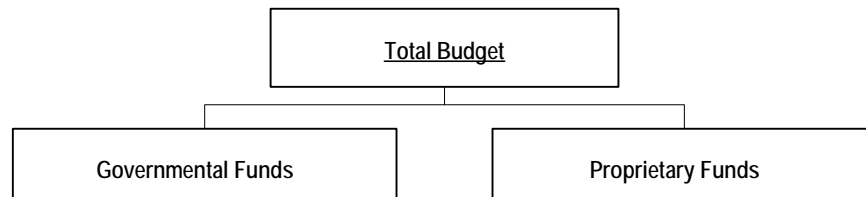
New Budget becomes effective

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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### Fund Structure

The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows such a fund structure.



### Governmental Funds:

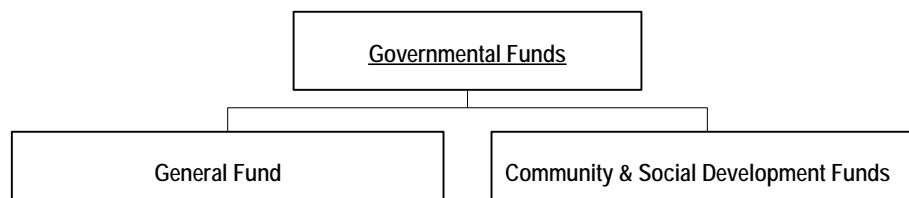
Governmental funds account for most of the County's basic services. General revenues, grants, or contributions principally support the activities reported in these funds. The following major governmental funds are included in the County's financial statements:

#### General Fund:

The County's primary operating fund; also accounts for the financial resources of the general government, except those required to be accounted for in another fund.

#### Community and Social Development Funds:

These funds account for revenues received from Federal and State grants for the operation of the Community Development Block Grants and low-income housing assistance and acquisition program, health and human services programs, and economic revitalization in empowerment zone areas.



### Proprietary Funds:

Proprietary funds are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds are enterprise funds and internal service funds.

Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

Miami-Dade Transit: Operates the County's mass transit rail system, bus system, metro-mover system, and paratransit services.

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Miami-Dade Solid Waste Management Department: Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also, provides solid waste disposal services to 18 municipalities and operates a variety of facilities, including landfills, transfer stations, and neighborhood trash and recycling centers.

Miami-Dade Seaport Department: Operates the Dante B. Fascell Port of Miami-Dade, which acts as home port at various times during the year for nearly 25 cruise vessels and serves numerous other cruise vessels. The Port also has a large container facility from which over 35 cargo shipping lines operate.

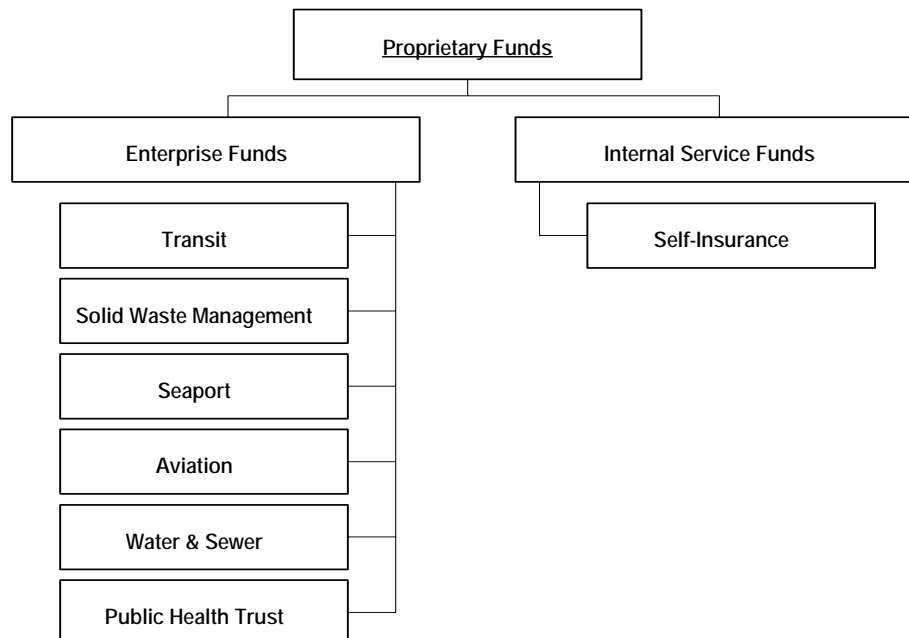
Miami-Dade Aviation Department: Operates and develops the activities of the Miami International Airport, four other general aviation airports, and one training airport.

Miami-Dade Water and Sewer Department: Maintains and operates the County's water distribution system and wastewater collection and treatment system.

Public Health Trust (PHT): The PHT was created by a County ordinance in 1973 that provided for an independent governing body responsible for the operation, governance, and maintenance of certain designated health facilities. The PHT operates Jackson Memorial Hospital, Jackson North Medical Center and Medical Towers, the North Dade Primary Health Care Facility, the Corrections Health Services Facility, the Liberty City Medical Facility, and other health facilities.

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a reimbursement basis. The following internal service fund is included in the County's financial statements:

Self-Insurance Fund: Accounts for premium payments received from participating municipalities and County departments for payment of claims under the Workers' Compensation, General Auto Liability, and Property Damage Insurance Plan administered by the County. Also, accounts for medical, life, and disability insurance for County employees and their families.





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### Fiduciary Funds:

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity for the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not reflected in the government-wide financial statements and are not required to be appropriated as part of the annual budget.

Clerk of Circuit and County Court Funds: Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.

Tax Collector Fund: Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.

Other Agency Funds: Accounts for various funds placed in escrow pending timed distributions.

### Budget and Financial Policies

Miami-Dade County follows the financial policies required by the Miami-Dade County Home Rule Amendment and Charter, Florida Statutes Chapters 129 (County Annual Budget) and 200 (Determination of Millage), and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB).

The general fund, fire district, library district, and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period or soon thereafter to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances lapse at year-end and are re-appropriated as part of the subsequent year's budget.

The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Seaport, Water and Sewer Transit, Solid Waste and the Self-Insurance Trust Funds. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include: budgeting the full amount of capital expenditures rather than the depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources.

The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the County Manager shall prepare a budget showing the cost of each program for each budget year. Prior to the County Commission's first public hearing on the proposed budget required by state law, the County Manager shall make public a budget summary setting forth the proposed cost of each individual program and reflecting all major proposed increases and decreases in funds and personnel for each program, the purposes therefore, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.

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Article 2, Section 2.02 (G) states that the Mayor shall prepare and deliver a budgetary address annually to the people of the county in March. Such address shall be prepared after consulting with the Manager and budget director and shall set forth the Mayor's funding priorities for the County.

Article 5, Section 5.03 (A) states that the department of finance shall be headed by a finance director appointed by the Mayor and the Clerk of the Circuit and County Courts. The finance director shall have charge of the financial affairs of the county. Between June 1 and July 15, the County Manager should present a proposed budget to the Mayor and Board of County Commissioners containing a complete financial plan, including capital and operating budgets, for the ensuing fiscal year. The budget prepared and recommended by the County Manager and the Mayor's written response thereto shall be presented to the Commission on or before the BCC adopts tentative millage rates for the ensuing fiscal year. A summary of the budget shall be published and the BCC shall hold hearings on and adopt a budget on or before the dates required by law. No money shall be drawn from the county treasury nor shall any obligation for the expenditure of money be incurred except pursuant to appropriation and except that the BCC may establish working capital, revolving, pension, or trust funds and may provide that expenditures from such funds can be made without specific appropriation. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund, or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. Contracts for public improvements and purchases of supplies, materials, and services other than professional shall be made whenever practicable on the basis of specifications and competitive bids. Formal sealed bids shall be secured for all such contracts and purchases when the transaction involves more than the minimum amount established by the BCC by ordinance. The transaction shall be evidenced by written contract submitted and approved by the BCC. The BCC, upon written recommendation of the County Manager, may by resolution adopted by two-thirds vote of the members present waive competitive bidding when it finds this to be in the best interest of the county. Any County official or employee of the County who has a special financial interest, direct or indirect, in any action by the BCC shall make known that interest and shall refrain from voting upon or otherwise participating in such transaction. Willful violation of this Section shall constitute malfeasance in office, shall effect forfeiture of office or position, and render the transaction voidable by the BCC. Such officers and employees of the county as the BCC may designate shall give bond in the amount and with the surety prescribed by the BCC. The bond premiums shall be paid by the County. At the end of each fiscal year the BCC shall provide for an audit by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

Chapter 129.01(2)(a), Florida Statutes establishes that the budget will be prepared, summarized, and approved by the BCC of each county and that it will be balanced. That is, the estimated revenues including balances brought forward will equal the total of the appropriations and reserves. It shall conform to the uniform classification of accounts prescribed by the appropriate state agency. The receipts division of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.

The fund balance is defined as the excess of assets and revenues over the liabilities and expenditures in any given fund.

Chapter 129.01(2)(b)(1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.

Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.

Chapter 129.06(1), Florida Statutes requires that adopted budgets shall regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures shall have the effect of fixed appropriations and shall not be amended, altered, or exceeded except as amended.

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Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the Board of County Commissioners for its authorizations.

Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount budgeted in each fund's budget.

Chapter 200.011, Florida Statutes states that the BCC shall determine the amount to be raised for all county purposes, except for county school purposes, and shall enter upon their minutes the rates to be levied for each fund respectively, together with the rates certified to be levied by the BCC for use of the county, special taxing district, board, agency, or other taxing unit within the county for which the BCC is required by law to levy taxes.

Chapter 200.065, Florida Statutes was recently amended to establish a maximum millage rate for taxing jurisdictions beginning in FY 2008-09 and requiring an extraordinary vote of the local governing body to exceed this millage rate for taxing purposes.

Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of 10 mills, except for voted levies. The BCC shall, in the event the sum of the proposed millage for the county and dependent districts therein is more than the maximum allowed hereunder, reduce the millage to be levied for county officers, departments, divisions, commissions, authorities, and dependent special districts. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millages otherwise provided in this section, an ad valorem tax millage not in excess of 10 mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.

Chapter 200.185, Florida Statutes was recently amended to establish a maximum millage rate for the 2007-08 fiscal year and the 2008-09 fiscal year and requiring an extraordinary vote to exceed this rate for taxation purposes.

Chapter 200.186, Florida Statutes was recently created to establish a methodology for calculating the rollback millage rate for the 2008-09 fiscal year.

Miami-Dade County Resolution R-1074-04 established the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.

Miami-Dade County Ordinance O-07-45 revised the standardization of the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Adopted Budget. In addition, the ordinance places restriction on the budget re-appropriation line items within funds.

### Countywide/Unincorporated Area Allocation

Consistent with its two-tier governmental structure, the County provides two basic levels of service: countywide metropolitan governmental services for all Miami-Dade County residents and municipal services for residents of the

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unincorporated area of the county (approximately half of Miami-Dade County's total population). The unincorporated area is known as the unincorporated municipal service area or UMSA.

The Miami-Dade operating budget separates Countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into Countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade County Police Department, Park and Recreation Department, Planning and Zoning Department, Public Works Department, and Office of Neighborhood Compliance, however, provide both countywide and municipal services. The costs requiring property tax support in those departments are allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services, and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the countywide and unincorporated area budgets based on relative workloads during 2008. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations, and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus, and information technology are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance as approved by the BCC should also be treated as countywide functions. The allocation of the police budget is 30 percent to the Countywide budget and 70 percent to the UMSA budget for FY 2008-09 with no change from FY 2007-08.

The Park and Recreation Department's expenditures are divided similarly. UMSA park facilities and recreational programs are local in scope and, therefore, are funded from the UMSA budget. Included in this group are community and neighborhood parks, community pools, and non-specialized recreational programming. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami, and Tropical parks, metropolitan parks, Miami Metrozoo, cultural facilities, natural areas, and beaches. Administrative support and construction (planning, design, development, and maintenance) costs are allocated between the Countywide and UMSA budgets on the basis of the relative costs of direct services. Some countywide park facilities such as golf courses, marina and tennis centers, in general generate sufficient revenues to support their operations and do not require property tax support. As a result of this year's review of the cost allocation method, countywide support in this fiscal year is 53.5 percent compared to 59.9 percent in FY 2007-08.

General Fund support to planning functions within the Planning and Zoning Department is allocated based on proportions of workload that relates to the unincorporated area as compared to the overall county. Because most planning activities such as charrettes, development reviews, preparation of special planning studies, and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the countywide budget because of their countywide significance. In FY 2008-09, UMSA General Fund support of Planning will be 48 percent compared to 73 percent in the previous year, reflecting the increase of planning activities and staff with a countywide focus.

The Public Works Department's unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing, sidewalk repair, and landscape maintenance. Countywide Public Works Department responsibilities such as traffic signalization and signage, traffic engineering design, mosquito control, arterial road maintenance, and bridge operations are funded from countywide

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funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying and land acquisition, highway engineering, and right-of-way aesthetics and assets management. As in the case of the Park and Recreation Department, some Public Works services, such as causeways and special taxing districts, are fully self-supporting and require no property tax support. Administrative costs are allocated on the basis of the relative costs of direct services. Of the total recommended General Fund support, countywide support next fiscal year will be 73 percent compared to 74 percent in the current fiscal year. The final allocation reflects the reduction of countywide services as a result of property tax relief efforts.

The FY 2008-09 Adopted Budget for Office of Neighborhood Compliance includes Countywide and UMSA funding for code enforcement activities. The allocation 2.2 percent to the Countywide budget and 97.8 percent to the UMSA adopted budget for FY 2008-09.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of departmental countywide versus unincorporated area operating costs. This allocation for FY 2008-09 is 70 percent to the Countywide budget and 30 percent to the UMSA budget, as compared to 69 percent and 31 percent respectively in FY 2007-08.

In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with State law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County. More detail on revenue allocations is provided.

### Revenues

Miami-Dade County's operating budget is actually a combination of budgets relating to distinct services, including regional areawide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade Library System, and fire rescue services provided within the Miami-Dade Fire Rescue District, as well as numerous proprietary operations and special assessment district functions. Each is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel, and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues carry restrictions on their use, which provide constraints during the budget development process.

The most significant source of discretionary revenue to local governments in Florida is the property tax. The estimated tax roll change (from the 2007 preliminary roll) for FY 2008-09 is -0.09 percent, the only decline in taxable roll value since the Hurricane Andrew affected roll of 1992. This decline in taxable roll is attributable to the constitutional changes approved by voters on January 2008 and weakness in the real estate market. This decline follows five years of double digit increases. In accordance with Amendment 10 to the State Constitution, the increase in property assessments for 2008 homestead residential properties was set at 3 percent, based on the growth in the Consumer Price Index.

The total of all adopted operating and voted debt millage rates is 9.7405, 0.2014 mills higher than in FY 2007-08. Pursuant to State law, the sum of the Countywide, Fire Rescue, and Library millage rates is subject to a 10-mill cap; at 7.4052 mills, FY 2008-09 will be the 14<sup>th</sup> consecutive year that the sum is below that cap. Overall, the adopted millage rates are 0.22 percent below the state defined aggregate rolled-back rate.

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In general, discretionary revenue, other than property taxes and sales taxes, is expected to grow at a rate reflecting economic and population growth. Proprietary operations, such as the Aviation and Seaport departments, will grow to the extent that their activity and operating revenues permit. Pursuant to state law, revenues are budgeted at 95 percent of projected receipts. Certain revenues, such as cash carryover, are exempted from this requirement.

### Countywide General Fund

The Countywide General Fund is increasing 6.4 percent in FY 2008-09. Property tax (\$1.129 billion) is still the largest revenue source for the Countywide General Fund accounting for 81.5 percent of the total. This tax is levied on all non-exempt real and personal property in the County. The countywide adopted millage is 4.8379 mills, which is 0.2583 mills higher than in FY 2007-08. The debt service millage is adopted at 0.285 mills, the same as in FY 2007-08.

State revenues routinely shared with Miami-Dade County consist largely of gasoline taxes, Local Government Half-Cent Sales Tax Program distributions, and County Revenue Sharing Programs. In addition, the state has authorized and the County has imposed the Six-Cent Local Option Gasoline Tax (LOGT), which is shared with municipalities, and a one-cent (also called ninth cent) local option gas tax. The budget for the six-cent LOGT is \$43.5 million; \$1.438 million less than the previous year budget. This estimate is based on FY 2007-08 collections, FY 2008-09 projections, and State of Florida Department of Revenue's statewide projections. State gas tax revenue is budgeted at \$13.629 million. The Ninth Cent LOGT is budgeted slightly below the FY 2007-08 levels at \$11 million in FY 2008-09.

Sales taxes continue to be the largest revenue component of the County and Municipal Revenue Sharing Trust Funds, replacing allocations from intangibles and cigarette taxes. County revenue sharing distributions are used to fund guaranteed entitlement debt service payments first and the remaining amount is budgeted as general revenue. In FY 2008-09, net County revenue sharing receipts to the General Fund are budgeted at \$32.165 million.

Miami-Dade County receives Half-Cent Sales Tax Program distributions using a state defined formula, which divides the revenue among the municipalities and the County based on population. Sales tax revenues are then allocated between the countywide and UMSA budgets based on the same formula. In FY 2008-09, the distribution proportions are 45.55 percent Countywide and 54.45 percent UMSA, a slight change from the 44.8 percent Countywide and 55.2 percent UMSA distribution proportions of FY 2007-08. The FY 2008-09 Half-Cent Sales Tax distribution to the Countywide General Fund is \$55.360 million.

Countywide business license tax revenue to the Countywide General Fund is budgeted at \$4.55 million. As in the previous year, \$471,000 in occupational license revenue is budgeted in FY 2008-09 to fund consumer protection activities in the Consumer Services Department, which regulates businesses throughout the county.

The FY 2008-09 budget for carryover is \$43.4 million, a \$4.061 million decrease from the \$47.461 million budgeted in the previous fiscal year, a \$402,000 decrease from the FY 2006-07 carryover of \$42.998 million.

Interest earnings are expected to yield \$12.24 million; \$2.16 million less than budgeted in FY 2007-08. This estimate is based on year-to-date actual and projections, as well as the return on County investments. Interest revenue to the General Fund is derived not only from revenue in the General Fund, but also from certain trust funds, reserve accounts, internal service funds, and revenues whose earnings may be legally transferred to the General Fund.

Administrative reimbursement payments from proprietary funds will total \$48.045 million in FY 2008-09, \$3.494 million more than budgeted in FY 2007-08. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the

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administrative expenses they support: 70 percent Countywide and 30 percent UMSA. Changes in total payments from proprietary agencies are largely a reflection of changes in proprietary operating revenue.

### **Unincorporated Municipal Service Area General Fund**

UMSA relies heavily on utility-based taxes and franchise fees. Unlike the Countywide General Fund, only 30.5 percent of unincorporated area revenue is derived from property taxes. The utility tax, communications tax, and electrical utility franchise fee revenue comprise 34.9 percent of the FY 2008-09 revenue budget and are charged only to unincorporated area residents. Utility tax revenues are budgeted at \$65.273 million based on historical growth, and year-to-date collection information. Communications tax revenue is budgeted at \$48.355 million, net of the amount dedicated to Public Works (\$1 million). The electrical utility franchise revenue is budgeted at \$51.799 million.

The UMSA millage rate is adopted at the level of 2.0083 mills, which is 0.033 mills less than the FY 2007-08 rate. This rate generates \$146.680 million of budgeted revenue to the UMSA General Fund.

Miami-Dade's municipal revenue sharing is budgeted at \$46.395 million in FY 2008-09. The allocation of local government sales tax to the unincorporated area continues to reflect all of the sales tax revenue derived on behalf of the unincorporated area population in accordance with the State defined formula and County policy. This allocation represents 54.45 percent of total County and Municipal revenue sharing distributions. The UMSA Half-Cent Sales Tax Program revenue is budgeted at \$66.188 million in FY 2008-09.

Countywide business license tax proceeds to the UMSA general fund are budgeted at \$1.95 million in FY 2008-09. Cash carryover for FY 2008-09 is budgeted at \$35.665 million. Interest earnings are budgeted at \$3.06 million. Sheriff fees, including a \$25 annual registration fee for all registered alarm systems in the County, are budgeted at \$1.181 million.

### **Proprietary Funds**

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (the Miami-Dade Fire Rescue District and Library System); a special assessment (Solid Waste Collection); or by proprietary revenue, including grants, which augment a General Fund subsidy (Park and Recreation).

Property taxes comprise 89 percent of Miami-Dade Fire Rescue District revenues. The Fire Rescue District tax roll is currently estimated at \$148.559 billion with approximately \$4.203 billion in new construction. The adopted millage rate is 2.1851 and generates \$308.386 million in property tax revenues for the district. The second largest source of funding for the District is ground transport fees which are estimated at \$20 million in FY 2008-09.

Funding in FY 2008-09 for the Air Rescue Division is \$12.282 million including \$9.940 million from countywide property taxes, \$900,000 from the Public Health Trust, and \$1.442 million in carryover. Funding for Ocean Rescue (lifeguards), Marine Operations Bureau, and the Communication Division will also be provided from Countywide General Fund (\$16.195 million). Total funding for the Anti-Venom Unit in for FY 2008-09 is \$928,000, including \$628,000 from Fire Rescue District funds and \$300,000 from fees collected by the unit.

The Adopted Budget continues to treat the Finance Department as a proprietary department operating within the revenue it collects. The Department will retain control over certain tax collector fees and revenues, including auto tag (\$11.950 million), real estate (\$17.197 million), and local business tax receipt (\$3.350 million).

Property taxes comprise 95 percent of Miami-Dade Library System budgeted revenues for FY 2008-09. The Miami-Dade Library System 2008 tax roll is \$223.114 billion. The adopted millage of 0.3822 mills yields \$81.011 million in

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property tax revenue for the system. This amount provides the Library System with funds to buy new books and materials (\$7.0 million), and funding for capital renovations (\$7.061 million). State aid to libraries is estimated at \$1.5 million. In addition, the Library System is expected to spend \$3.472 million under the expansion plan approved in March 2002.

Aviation revenues projected in the FY 2008-09 Adopted Budget are \$2.615 million more than budgeted in FY 2007-08, a 0.40 percent overall increase. Aviation Fees and Charges are expected to generate \$19.848 million less in revenues than in FY 2007-08 due to a substantial decrease in the landing fee rate. Landing Fees, which represent 15.35 percent of Aviation Fees and 5.67 percent of total revenues for FY 2008-09, will decrease approximately 38 percent over last year's budget, and will result in a Landing Fee rate of \$1.18 per 1,000 pounds of nominal gross landing weight. The Cost per Enplaned Passenger will decrease from \$17.39 in FY 2007-08 to \$16.48 in FY 2008-09. Rental revenues will decrease by 0.60 percent as a result of closing the North Terminal during construction.

Seaport revenues in Revenue Fund 420 are budgeted at \$112.959 million in FY 2008-09, an increase of \$6.895 million from the FY 2007-08 Adopted Budget of \$106.064 million. The budget includes several increases to tariffs; dockage (\$0.28 per ton from \$0.26 per ton), crane rental (\$617 per hour from \$588 per hour), cruise passenger wharfage (\$8.98 per passenger from \$8.61 per passenger), cargo vessel wharfage (\$2.32 per ton from \$2.21 per ton), water in 250 gallons units (\$1.68 per ton from \$1.60 per ton), reefer fee for electrical plug ins (\$52.50 per day from \$50.00 per day) and an increase of various property rental rates.

The FY 2008-09 Adopted Budget for the Water and Sewer Department includes a retail water and wastewater rate adjustment utilizing a Maintenance Index of 5.2 percent based on the United States Department of Labor, Bureau of Labor Statistics, 2007 Consumer Price Index (CPI), All Urban Consumers, Water and Sewerage Maintenance, U.S. City Average. The bill to the average retail water and sewer customer (6,750 gallons per month) will increase by 5.2 percent and will generate additional \$18.8 million revenue. The Adopted Budget includes an adopted South Florida Water Management Restriction Surcharge and an adjustment to the retail rate structure as recommended by the rate consultant, except for the adjustment to the lifeline customer. Additionally, the Adopted Budget eliminates the smoothing mechanism and implements an annual true-up methodology to determine the cost recovery allocation for wholesale customers. In FY 2008-09, the Department estimates that total revenue from wholesale water customers, excluding the City of Hialeah, will increase by \$5.7 million and the total revenue from the City of Hialeah, which includes a phase out over a five-year period of the transmission credit, will increase by \$738,495. The total revenue from wholesale sewer customers will decrease by \$1.2 million in FY 2008-09. In the short term, these adjustments will allow for the phased-in implementation of previously approved improvements. However, in the long term, these rate adjustments still fall short of providing revenue to fund approximately \$5.494 billion of unfunded planned capital projects including \$355 million in renewal and replacement (R&R) needs over ten years.

In FY 2008-09 Adopted Budget, the Department of Environmental Resource Management (DERM) will collect a new fee for request of variance or extension of time to maintain existing well or septic tank for single family residence or duplex with an abutting water or sewer main and restructure the fees for industrial waste permits, solid waste permits, and grease trap permits. The Department is estimating an additional \$325,000 of revenue.

The FY 2008-09 Adopted Budget maintains waste collection fees at \$439. Consistent with the contractual agreement with municipalities and private haulers, an adjustment to the disposal tipping fees is recommended based on the Consumer Price Index (CPI) South, All Urban Consumers. Based on an estimated CPI of 5.0 percent for July 2006 through June 2007, the contracted disposal tipping fee would increase to \$60.43 from \$57.56, the non-contracted tipping fee would increase to \$79.68 from \$75.59, and the transfer fee to \$11.90 from \$11.34, and the permitted landscaper disposal fee to \$7.30 per cubic yard from \$6.96.

In the Public Works Department, the FY 2008-09 Adopted Budget does not include any proprietary rate adjustments.



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The Building Department's total revenue of \$28.714 million includes \$1.15 million received from the Capital Outlay Reserve. In response to a slowdown in the building industry, which is currently impacting the department's ability to generate enough revenue to fund its operations, staffing levels have been scaled down. In addition, the Building Department will increase fees by 25 percent and will recommend a change to the fee structure in FY 2008-09.

The FY 2008-09 Adopted Budget includes a 25 percent fee increase, the continuation of the eight percent surcharge on all zoning fees, and a revision of the current fee structure. The Planning and Zoning Department's total revenue of \$18.146 million includes \$3.326 million from the Countywide General Fund and \$3.128 million from the UMMA General Fund, \$951,000 from Impact Fee Administration and \$10.741 million from other Planning and Zoning revenue.

The Vizcaya Museum and Gardens total revenue of \$5.874 million includes \$237,000 raised through selected fee adjustments. Some of the modified fees include admissions, commercial still photography, commercial filming fees, and garden rental fees. The FY 2008-09 Adopted Budget provides Vizcaya Museum and Gardens with \$981,000 from the Convention Development Tax and \$282,000 from the Countywide General Fund for operations.

Proposed fee adjustments in the Park and Recreation Department include increases for Marina operations such as wet-slips and mooring fees, and Pelican Skipper and Pelican Skipper transportation fees for both adults and children; various campground rentals; increases in picnic shelters and building rentals; increases in weekly after school, sports development, and summer camp programs; stadium and track and field rentals; commuter parking fees at Haulover; increases in various Eco-Adventure tours to include Matheson Hammock Moonlight Canoe and the Sunset Boat Cruise on Biscayne Bay tours, and the canoe rentals at Greynolds; various fee increase at Deering Estate to include Special Naturalist Lead tours and canoe and kayak rentals, and Miami Metrozoo for adult/child regular admissions, stingray feeding, commercial still photo shoots, and commercial film/TV/ video shoots. The proposed fees are anticipated to generate an additional \$6.050 million.

State transit operating assistance for FY 2008-09 is programmed at \$18.015 million consistent with the FY 2008-09 Florida Department of Transportation Five Year Work Program. Other programmed state support includes \$9.136 million of Transportation Disadvantaged and Urban Corridor funding. The FY 2008-09 Adopted Budget includes the use of \$59.343 million from the federal formula and fixed guideway modernization grants and \$13.483 million of the Capital Improvements Local Option Gas Tax for capitalized, major preventive maintenance expense reimbursements to operations. Proprietary operating revenues for Miami-Dade Transit are estimated at \$110.627 million (95 percent budgeted) and include a \$0.50 fare increase. The PTP one half-cent sales surtax is programmed to provide \$102.963 million for expanded transit operations. In addition, through an internal loan, \$40.654 million of surtax provides support to pre-existing system operations and debt service, and \$25.407 million of the surtax funds principal and interest payments for PTP-related Transit capital projects. The total FY 2008-09 PTP one half-cent sales surtax is forecast and budgeted at the 95 percent level at \$178.1 million, and provides funding for not only Transit, but also Public Works capital projects, and the distribution to municipalities. The Countywide General Fund is programmed at \$145.743 million and includes \$141.342 million for the state maintenance-of-effort (MOE) requirement, including a 3.5 percent increase over the FY 2007-08 level of \$136.562 million, and \$4.402 million of support for the South Florida Regional Transportation Authority (SFRTA). SFRTA provides feeder service support to Transit in the amount of \$666,000. Transit non-operating revenues derived from all forms of advertising, joint development, permits, leasing fees, and miscellaneous revenues are programmed at \$10.551 million.

The Department of Human Services (DHS) and the Community Action Agency (CAA) rely heavily on state and federal funding in the proposed budget. The FY 2008-09 Adopted Budget includes \$63 million, and \$172 million, respectively in federal and state grants, which are 77 percent, and 73 percent, respectively of the total budget. Expenses generally increase due to normal inflationary trends while grant revenues remain the same or do not increase sufficiently to fully fund the same level of staffing. As a general policy, unless specifically approved by the

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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BCC, County funding is not substituted to continue state or federally funded programs for which funding has been reduced or eliminated.

The existing business license tax earmarked for economic activity is budgeted to generate \$4.065 million (at 95 percent) and will continue to be allocated to the Beacon Council. The Office of Economic Development Coordination will receive \$125,000 from this revenue source to address the newly create economic development activities.

The E-911 telephone fee remains at the rate of \$1.00 per telephone line per month and will continue to fund E-911 operations and system maintenance.

Additional non-appropriated funds (such as trust funds) are included in the audited financial statements. These funds are not included in the budget presentation because they are not appropriated by the BCC.

### Transient Lodging and Food and Beverage Taxes

Miami-Dade County collects and manages distribution of Convention Development Tax (CDT), Tourist Development Surtax (TDS), Tourist Development Tax (TDT), Professional Sports Franchise Facility Tax (PSFFT), and Food and Beverage Tax for Homeless and Domestic Violence (FBTHDV). These taxes are levied on a combination of food and beverage sales and transient lodgings in Miami-Dade County. A more detailed description of resort taxes in effect throughout Miami-Dade County is contained in Appendix N of Volume 2.

In the past few years, transient lodging and food and beverage taxes have been showing positive growing trends. These collection trends are expected to continue for all of the taxes mentioned above through FY 2008-09 but could be affected by economic conditions. In accordance with state law, FY 2008-09 budgeted revenues are at 95 percent of the estimated collections.

The CDT, budgeted at \$47.986 million in FY 2008-09, is a three percent transient lodging levied throughout the County, excluding Surfside and Bal Harbour. CDT collections in FY 2007-08 grew by 5.71 percent when compared to FY 2006-07. The tax proceeds are allocated (but not limited) to the payment of bonds issued for the Performing Arts Center and land for the American Airlines Arena, to the operating subsidy for the American Airlines Arena, to the City of Miami Beach for operation of the Miami Beach Convention Center Complex, to the Performing Arts Center Trust for the operations of the Performing Arts Center, payments associated with the Miami Arena, and cultural programs, as allowable by state statutes. The County retains residual revenues for other CDT eligible uses.

Revenue generated from the two percent Tourist Development Surtax (TDS) on food and beverage sales in hotels and motels is budgeted at \$5.733 million in FY 2008-09 and is used for tourist and convention-related promotions and advertising by the Greater Miami Convention and Visitors Bureau. TDS collections in FY 2007-08 grew less than one percent from the prior year.

The 1993 state legislature expanded the Tourist Development Surtax and enabled Miami-Dade County to impose an additional one percent tax on the sale of food and beverages by establishments with consumption-on-premises alcoholic beverage licenses and gross annual revenue exceeding \$400,000. Revenues are dedicated for programs assisting the homeless and victims of domestic violence. Establishments subject to the Tourist Development Surtax are excluded from the new tax. The FY 2008-09 budgeted revenue is \$13.760 million and will be allocated to homeless assistance programs (85 percent) and for the construction and operation of facilities providing domestic violence shelter and services (15 percent). FY 2007-08 collections grew 2.65 percent when compared to FY 2006-07.

The TDT, a two percent transient lodging tax collected throughout the County except in Miami Beach, Bal Harbour, and Surfside, is budgeted at \$17.848 million in FY 2008-09. TDT collections grew by two percent from FY 2006-07 to

## **FY 2008-09 Adopted Budget and Multi-Year Capital Plan**

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FY 2007-08. These funds are allocated to various cultural and tourism activities funded through Miami-Dade County Cultural Affairs Council and Tourist Development Council grant programs, and the Greater Miami Convention and Visitors Bureau, for advertising and promotion efforts, and to support facilities within the City of Miami.

The PSFFT is budgeted at \$8.924 million in FY 2008-09 and will continue to be used to pay debt service associated with various sports facilities. Among the facilities financed through the PSFFT are the stadium at the Tennis Center at Crandon Park, the Homestead Motorsports Complex, and the American Airlines Arena. These taxes have the same performance patterns as that of TDT.

### **FY 2008-09 Adopted Capital Budget and Multi-Year Capital Plan**

The FY 2008-09 Adopted Capital Budget, the first programmed year of the Adopted Multi-Year Capital Plan totals \$2.578 billion, which is approximately 16.9 percent greater than the FY 2007-08 Adopted Budget of \$2.206 billion. This increase is primarily due to a higher level of programmed projects in the Public Safety Strategic Area. The FY 2008-09 Adopted Multi-Year Capital Plan, which includes the Adopted Capital Budget, totals \$23.46 billion and includes a total of 1,190 capital projects across all Strategic Areas.

Projects in the unfunded section are high level estimates and total \$12.6 billion as compared to \$8.1 billion in FY 2007-08, a 55.6 percent increase, reflected by 417 projects identified across all departments. The increase is primarily driven by approximately \$1.4 billion of previously unstated transit-related infrastructure replacement needs in the Transportation Strategic Area and \$2.5 billion for a future alternative wastewater disposal project in the Neighborhood and Unincorporated Area Services Strategic Area.

For the Adopted FY 2008-09 Capital Budget, the Public Safety Strategic Area is programmed at \$133.139 million and includes major capital maintenance projects at all correctional facilities including commencement of the rehabilitation of the Pre-Trial Detention Center, completion of design and permitting for the new Children's Courthouse, interior renovations and fit-up of a new mental health facility, completion of design of new court facilities at the Joseph Caleb Center, commencement of construction for an expanded, replacement of Northside District Police Station (Arcola), purchase of the first of four replacement helicopters for Miami-Dade Police, and fit-up for a new combined emergency operations center to house 911, Police and Fire Dispatch, a computer back-up site and future 311 and traffic management functions. The Transportation Strategic Area is programmed at \$1.444 billion with improvements to the airports including continued construction of the North Terminal, Seaport improvements including a new parking facility at Cruise Terminal D, commencement of construction of the Miami Intermodal Center Earlington Heights Metrorail Connector (Phase 1 of the Orange Line) in the Transit System, and numerous Public Works projects including continued installation of illuminated street signs at 200 intersections and repair of traffic signal loop detectors at intersections throughout the unincorporated service area. The Recreation and Culture Strategic Area is programmed at \$176.782 million and includes local and area-wide park improvements with several Building Better Communities (BBC) Bond projects, new library land acquisition, construction and renovations, and minor improvements to Vizcaya. The Neighborhood and Unincorporated Area Municipal Services Strategic Area is programmed at \$415.818 million and includes Water and Sewer improvements, Public Works neighborhood and drainage improvements, continued dredging and widening of the Miami River, capital maintenance for the beaches, and unsafe structures demolition. The Health and Human Services Strategic Area is programmed at \$307.586 million and includes continued funding for affordable housing projects, opening of the Miami Gardens Neighborhood Service Center and Head Start Facility, completion of design for a new regional Head Start facility at the Arcola Complex, and a variety of improvements to the Public Health Trust physical plant including healthcare equipment upgrades. The Economic Development Strategic Area is programmed at \$6.45 million with targeted Community Development Block Grant funded projects in low to moderate income neighborhoods. The Enabling Strategies Strategic Area is programmed at \$94.533 million and includes build-out or repairs of government facilities including continuing façade repairs to the Dade County Courthouse, and commencement of construction of a new parking garage at the Joseph Caleb Center. The adopted capital budget also includes critical technology investments

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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including replacement of the existing mainframe computers that support the County's legacy applications, completion of the Computer Aided Mass Appraisal System, Americans with Disabilities Act barrier removal projects funded through the BBC Program, and ongoing improvements to facilities maintained by the General Services Administration. In addition \$5.99 million within the FY 2008-09 appropriations for all capital projects funds, the Capital Working Fund to support the Office of Capital Improvements and Small Business Development.

The Adopted FY 2008-09 Capital Outlay Reserve (COR) fund consists of 77.044 million of programmed projects. Revenue appropriations to fund the COR include a transfer from the Countywide General Fund of \$35.78 million and \$560,000 of Unincorporated Municipal Service Area General Fund with the balance of the COR funded from \$34.246 million of various proprietary fund transfers and miscellaneous payments from other governments or leases, and \$6.458 million of uncommitted carryover from FY 2007-08. \$42.15 million of the COR is programmed to fund principal and interest payments on covenant to budget and appropriate type debt for capital projects across all strategic areas whose scope exceeded or exceeds the ability of the County to fund the projects on a pay-as-you-go basis.

The Adopted FY 2008-09 countywide voted debt millage for general obligation bonds remains at 0.285 mills. This millage rate provides sufficient funding to pay the principal and interest payments for the remainder of the \$200 million 1982 Criminal Justice Facilities Bond Program (FY 2007-08 \$49.841 million outstanding), the \$200 million 1996 Safe Neighborhood Parks (SNP) Bond Program (FY 2007-08 \$124.155 million outstanding), and the \$2.926 billion 2004 Building Better Communities (BBC) Bond Program (FY 2007-08 \$349.6 million outstanding). In addition, the Adopted FY 2008-09 millage also provides sufficient funding to redeem \$19.685 million of outstanding Series 1998 SNP Bonds, which provides for additional bonding capacity for the BBC Program. The Adopted FY 2008-09 Fire District voted debt service millage, which funds principal and interest payments for the \$59 million 1994 Fire District Special Obligation Bond Program (FY 2007-08 \$24.52 million outstanding) is 0.042 mills, which will fund debt service requirements and a partial redemption of the Series 1996 Fire Rescue Service District bonds.

General obligation bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the County (excluding exempt property as required by Florida law). The full faith, credit, and taxing power of the County is irrevocably pledged to the prompt payment of both principal of and interest on the Bonds as the same become due and payable. Pursuant to the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds. Although titled as a Special Obligation Bond Program, this same rule of law applies to the voted debt for the Fire District Bonds, but only for taxable real and tangible personal property within the Fire Rescue District.

The Adopted Capital Budget includes capital financings that are planned during FY 2008-09. Particularly with uncertainties in both the domestic and world credit markets as well as potential changes local financial conditions, final amounts for these financings programmed to occur in the new fiscal year will be determined by the Finance Director and recommended by the County Manager at the time a proposed financing is presented to the Board of County Commissioners for approval:

- Sunshine State Governmental Financing Commission Public Health Trust Series 2009 – an amount up to \$45 million to fund capital improvement and equipment needs for the Public Health Trust (Winter 2009)
- Sunshine State Governmental Financing Commission Seaport Department Series 2008 – \$25 million to fund Port of Miami infrastructure improvements (Fall 2008)
- General Obligation Bonds (Building Better Communities Program), Series 2009A Bonds – an amount not to exceed \$55 million to fund a portion of the costs of the Baseball Stadium (Spring 2009)

## FY 2008-09 Adopted Budget and Multi-Year Capital Plan

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- Professional Sports Franchise Facilities Tax Revenue Bonds (New Money Bonds) – an amount not to exceed \$200 million to fund a portion of the costs of the Baseball Stadium and other infrastructure projects (–Winter 2009)
- Professional Sports Franchise Facilities Revenue Refunding Bonds – an amount not to exceed \$100 million to refund the currently outstanding Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998 (Winter 2009)
- Subordinate Special Obligation Bonds (Various Series)(CDT backed bonds) – an amount not to exceed \$110 million to fund (i) a portion of the costs of the Baseball Stadium and other infrastructure projects; and (ii) the New World Symphony ( Winter 2009)
- Tourist Development Tax Revenue Bonds - \$125 million to fund a portion of the costs of the Baseball Stadium and other infrastructure projects ( Winter 2009)
- Aviation Revenue Bonds Series 2009 - \$600 million for new capital projects in the Aviation Department's capital improvement plan (Spring 2009)
- General Obligation Bonds (Building Better Communities Program Series) 2008B Bonds – an amount up to \$350 million to fund projects authorized under the BBC Program (Fall 2008)
- Capital Asset Acquisition Special Obligation Bonds Series 2009 – all or a portion of an amount not to exceed \$197.28 million to finance a variety of capital improvements for County departments and general government uses (Spring-Summer 2009)
- Sunshine State Governmental Financing Commission Series 2009 – (amount to be determined) to fund certain departmental capital projects (Summer 2009)

For presentation purposes in the Adopted Capital Budget and Multi-Year Capital Plan, for ongoing or recurring yearly projects, prior year revenues that were expended are not shown in most cases to avoid artificially inflating the overall capital budget by showing cumulative expenditures that have already occurred.



Five-Year  
Financial Outlook






## Five-Year Financial Outlook

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### Our Fiscal Outlook Framework

The Five-Year Financial Outlook provides the reader with a tool to assess future financial conditions and to identify areas of concern that may require special attention. Under the umbrella of our County's Strategic Plan, we are able to target areas that necessitate near- or long-term focus and/or areas of strength that would allow for strategic decisions as to the way we allocate our resources. This report provides financial forecasts for all four County taxing jurisdictions, which rely on property tax support and are under the purview of the Board of County Commissioners: the Countywide, the Unincorporated Municipal Service Area (UMSA), the Fire and Rescue Service District, and the Library System. In addition, the plan includes information related to certain proprietary operations such as Aviation, Seaport, Solid Waste Management, Water and Sewer, Housing, and Transit which are at the forefront of County services. As is the case with any type of forecast, this document includes a set of assumptions which allow us to make reasonable projections and conclusions. However, these assumptions can be affected at any given time by external forces and, to a great extent, by local policy decisions not foreseen at the time this document is developed. As such, this document should be used more as a planning tool than a strict budgetary instrument. This document has been updated from the document submitted to you as part of the FY 2008-09 Proposed Allocation and Multi-Year Plan to reflect actual FY 2007-08 results. In addition, to better reflect the impact of the nationwide economic slowdown, a more conservative approach has been taken in the forecast of property tax roll and consumer-spending sensitive revenues.

To the extent possible, this document presents to the reader a snapshot of the resource allocation issues affecting County services, and to the extent possible, remedial actions that may be required in the short and/or medium term. In addition, this report takes a close look at the historical revenue and expenditure trends, future planned service expansions if feasible, and other operational assumptions that need to be taken into consideration as we look into the future. As it pertains to general fund supported departments, financial outlooks are generated through an incremental/inflationary methodology using current year service levels as the baseline for projections. However, with the availability of the County's Strategic Plan we continue to have a planning tool that is helping us develop a rational approach when forecasting County services beyond those currently provided to our community. Therefore, although an incremental/inflationary approach is still used in this report to quantify current fiscal trends and baselines, under the section "Property Tax Supported and Proprietary Unfunded Service Improvements" we advance and quantify unmet service needs that may be funded in the future should resources be available. These unmet needs however, have been identified using the objectives and goals of the County's Strategic Plan. As planned, we have also initiated the revision and update of the County's Strategic Plan. This revised document will be drafted with the intent to improve its usefulness as it relates to the resource allocation planning process in particular its use as a tool for future service level forecasts. Of the proprietary departments addressed on this document, the Housing Agency continues to be a challenge. The ongoing federal overview and the lack of a comprehensive Housing Master Plan, makes any mid- or long term forecast a premature undertaking at this point.

### Executive Summary

As a result of the tax relief initiatives approved by the State Legislature in 2007, and constitutional amendments approved by the voters on January 29, 2008, fiscal outlooks for the four property tax supported budgets under the purview of the BCC have been and will be significantly impacted. FY 2007-08 was the first year under new revenue limitations which obligated the local governing bodies to restrict ad valorem revenue growth to "roll back" millage rates plus additional percent reductions depending on the relative historical growth in revenue for the taxing jurisdiction. These revenue restrictions when combined with typical expenditure growth created a funding gap of approximately \$200 million from the overall County operating budget in FY 2007-08. Furthermore, the constitutional amendments approved on January 29, 2008 reduced County revenues for FY 2008-09 by approximately \$100 million. In addition, when normal expenditure growth for FY 2008-09 were considered, the FY 2008-09 Adopted Budget originally presented a funding gap of more than \$200 plus million which was addressed through the FY 2008-09 resource allocation process.

This five year financial outlook document incorporates these amendments and gives the reader what we consider a conservative fiscal outlook. With the exception of FY 2008-09, which includes an adopted countywide millage rate

## Five-Year Financial Outlook

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higher than the State prescribed maximum millage rate, ad valorem revenues in these forecasts are the results of roll back millage rates adjusted by the growth in personal income as dictated by current state legislation. Expenditure levels in all four taxing jurisdictions have been adjusted to reflect the level of resources available, including the reduction in FY 2008-09 of 943 positions. State legislation allows local governments to override state-defined millage restrictions by a two-thirds vote of the governing body (for millage levels no higher than 110 percent of the roll back millage level adjusted for growth in per capita Florida personal income) or by a three fourths vote if the governing body for millages in excess of this latter provision. Maximum millage rates as defined by State legislation can be approved by simple majority of the governing body. This provision provides a safety valve for those jurisdictions that may be fiscally challenged under the new state budgetary restrictions.

Assuming reasonable future financial and operational policy decisions, we feel that the County's current fiscal position can be maintained. The County's restricted emergency contingency reserves (including countywide and UMSA) had a balance over \$70 million at the end of FY 2007-08 and will reach approximately \$105 million by the end of FY 2010-11. Tourist taxes revenues continue to hold steady, as well as electrical franchise revenues. However, current market conditions are expected to impact consumer spending, and therefore a more conservative forecast for sales tax and revenue sharing proceeds has been incorporated. In addition, interest earnings have been estimated downward to reflect Federal Reserve policies.

Final property tax roll growth for calendar years 2004, 2005, 2006 and 2007 showed extraordinary increases of 13.4 percent, 18.7 percent, 21.4 percent and 15.4 percent respectively. For 2008, preliminary tax roll estimates for the Countywide is 4.7%, and a net minus 0.09% when adjusted by the impact of the January 29 constitutional amendments. For FY 2009-10 and FY 2010-11, the property tax roll growth is assumed to remain flat and to grow three percent thereafter. This conservative tax roll forecast is the result of current real estate market conditions.

The FY 2005-06 year-end General Fund balance increased to \$85 million from \$45 million in FY 2004-05 and to \$105 million in FY 2006-07. Year end fund balance in FY 2007-08 reached \$78 million. This is still a remarkable accomplishment when compared to the \$4 million General Fund balance generated at the end of FY 2003-04. The Fire Rescue District, which also benefited from strong tax roll performance, established an emergency contingency reserve worth \$11 million as of the end of FY 2006-07, and will be approximately \$17 million by the end of FY 2008-09. The Library System was able to set aside an operating reserve of \$4.698 million at the end of FY 2007-08. In addition, the Library System will benefit from healthy carryovers as a result of a capital financing transaction which reduced its dependency in operating revenues for the construction of new libraries. In general, unallocated reserves of this magnitude contribute enormously to the strengthening of our financial ratings and therefore reduces our debt service costs and increases debt capacity. Finally, with the help of our elected officials, we were able to obtain a held harmless provision from the State Legislature for the Public Health Trust (PHT), which helped mitigate most if not all the adverse impacts of the state tax relief initiatives as applied to the PHT.

Fiscal and operational issues will continue to challenge our ability to provide the services our community deserves. Such is the case with incorporation, and its impact on the remaining Unincorporated Municipal Service Area, and the extensive list of operating service needs (see pages 130 through 157) not currently being met by our present levels of service. The County will continue to be affected by unexpected events and Federal and State legislation which may have, when combined, a significant impact on the overall County budget. Legislation such as, but not limited to, potential increases in Medicaid costs, continuing increases in the County's contribution to the State's retirement fund, ever increasing costs of providing the appropriate health coverage to our employees, and policies that increase inmate jail population. However, in the Countywide General Fund, and the Fire Rescue District, emergency contingency reserves will continue to give us the ability to partially mitigate unexpected losses in revenues and/or increases in expenditures not foreseen as part of our resource allocation process.

The Solid Waste Management and Water and Sewer departments continue to face enormous financial challenges as a result of increasing fuel and maintenance costs, cost of living adjustments, debt service requirements, and major capital renewal and replacement needs. Cash reserves which have been used in the past to keep up with budgetary requirements, continue to be negatively impacted. As a result, we believe that future fee and/or operational adjustments will be required to guarantee a strong fiscal outlook for both departments. The Aviation and Seaport departments are confronted with massive capital infrastructure plans required to better the delivery of services to

## Five-Year Financial Outlook

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their customers and to keep their competitive edge, and at the same time continue being challenged in their day-to-day operations by issues brought by new legislative mandates regarding security activities.

The successful implementation of the Building Better Communities (BBC) bond program continues to be one of the highest priorities of the current County administration, requiring additional resources and sound management oversight. Each BBC project continues to be analyzed for ongoing operating budget impacts prior to commencement. Given budget restrictions, particularly in our property tax supported functions, adjustments to the program will be necessary. One section of this document starting in page 101, is dedicated to our major proprietary departments, and provides the reader with more detailed departmental financial and operational issues.

In general, and as a result of the constitutional amendments approved by the voters in January 2008, over the next five years, all of our four taxing jurisdictions show substantial fiscal challenges. Countywide operations are forecasted to generate operational funding gaps throughout this five-year outlook. Such is also the case with UMSA and the Fire Rescue District. Although less dependent on property tax revenue, UMSA is constantly being impacted by increasing law enforcement costs which represent approximately 70% percent of its operating budget and as a result is forecasted to generate funding gaps throughout the five year forecast. Projections for the Fire Rescue District include additional resources required for the operation of four new fire rescue stations paid by a one-time capital financing transaction, and the full funding of an additional fire boat to be stationed at the north end of the County. However, these new services within the Fire Rescue District are only a small subset of their overall unmet needs. The Library System has also curtailed any future service expansions due to revenue limitations. At this point, however, it will experience operational surpluses throughout the scope of this five-year plan, mostly as result of recent financing initiatives that allows the Library System to better manage its day-to-day cash flow. It is expected that beyond FY 2013, these operating surpluses will be quickly depleted as the new libraries (currently under permitting or construction) are incorporated into the Library System. Strategies to manage unfunded operational challenges (where applicable) can be comprised of new operational and recurring revenues and/or the aggressive implementation of operational adjustments and efficiencies, within the goals and objectives dictated by the County's Strategic Plan. These strategies, however, will not systematically address all unmet needs identified by our departments. Under the section "Property Tax Supported and Proprietary Unfunded Service Improvements" the reader is given the chance to appreciate the magnitude and nature of the operational unmet needs identified by the departments and the estimated resources required to satisfy them.

Since the inception of the Five Year Financial Outlook to today, we have been able to appreciate the complexities and the difficulties in forecasting financial behavior at any level. For example, when we take a look at the expected Countywide Tax Roll performance as disclosed in the FY 2005-06 Financial Outlook, it was expected that the tax roll would grow 12 percent in 2006, 10 percent in 2007, and 8 percent in 2008. Actual performance turned out to be 23 percent, 15 percent and 4.3 percent respectively. Although we were expecting a gradual decrease to historical growth, actual performance continued extraordinary increases, but with a severe correction in 2008. When one looks at total revenue projection versus actual revenue collected, the FY 2005-06 Financial Outlook was off by 1.8 percent in the final FY 2005-06 figures and 5 percent in FY 2006-07. On the expenditure side, actual expenditures in FY 2005-06 were within 3 percent of the forecast, and 4.5 percent in FY 2006-07. We have restrained from comparing forecasted figures thereafter, as these estimated were vastly impacted by the actions of the State legislature in 2007 and the voter approved constitutional amendments of January 29, 2008.

## Five-Year Financial Outlook

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### Assumptions

#### Millage Rates

With the exception of FY 2008-09, which includes an adopted countywide millage rate higher than the State prescribed maximum millage rate, the Five-Year Financial Outlook assumes that operating millages for all four taxing jurisdictions follow the restrictions presented and implemented by the State legislature in 2007, including: millage rates set at roll back rates adjusted by the growth in personal income. State legislation allows local governments to override state-defined millage restrictions by a two-thirds vote of the governing body (for millage levels no higher than ten percent of the roll back millage level adjusted for growth in per capita Florida personal income) or by a unanimous vote of the governing body or by a three fourths vote if the governing body has nine or more members or by a referendum of the voters, for millages in excess of this latter provision, but it is not assured that rates are increased by an extraordinary vote.

#### Tax Roll Growth

The property tax roll is expected to remain flat in FY 2009-10 and FY 2010-11 and experience growth of three percent in FY 2011-12 and FY 2012-13, further adjusted for losses associated with the passage of the January 29, 2008 ballot question.

#### Inflation

Inflation is expected to stay below three percent over the next five years.

<u>Fiscal Year</u>	<u>Inflation Adjustment</u>
2010	1.90%
2011	2.10%
2012	2.10%
2013	2.10%

#### Incorporation

The Five-Year Financial Outlook includes the impact to UMSA of the most recent incorporation no other incorporations are assumed for the next five years.

#### Service Levels

As part of the forecast exercise, it is assumed that current levels of service are maintained for the next five years except for additional facilities programmed to come online.

#### Transit Growth

General Fund support to the Miami-Dade Transit Department is set according to Ordinance 05-148.

## Five-Year Financial Outlook

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### New Facilities

In the next five years, with the help of a one time capital financing transaction, the Fire Rescue District will be able to proceed with the construction of four new fire rescue stations: Arcola Lakes, Bay Harbor, North Miami and Dolphin Mall; the Library System five-year plan includes the following library branches currently under permitting or construction: Arcola Lakes, Naranja Lakes, Palmetto Bay, and Carrfour. Due to the funding limitations imposed by recent state mandated legislation, the Library System will not proceed with the construction of four previously planned libraries: Doral, Country Walk, Killian, and Hialeah Gardens; however land will be purchased in anticipation of future development for the Killian and Hialeah Gardens facilities.

### One-Time Revenues

The Library system benefited in FY 2007-08 from a one-time capital financing that will make operational resources available to mitigate revenue limitations within the scope of this five-year financial outlook.

### Salary Expense

A cost of living adjustment (COLA) of three percent is assumed for FY 2009-10 and three percent thereafter. This contributes to the annual revenue-expenditure gap. Average merit increases are expected at 2.4 percent through FY 2012-13. The Financial Outlook also includes an escalating retirement rate increase of approximately one percent point per year from FY 2009-10 through FY 2012-13.

### Health Insurance Costs

Health Insurance costs are expected to increase by ten percent per year through FY 2012-13.

### Unmet Needs

The “Strategically Targeted UMSA and Countywide Service Improvement” section of this document provides a list of potential departmental improvements to better the service delivery to the community. The additional resources required to implement these initiatives are not part of the baseline expenditures shown in the expenditure forecast section of this document.

### Contingency Reserve

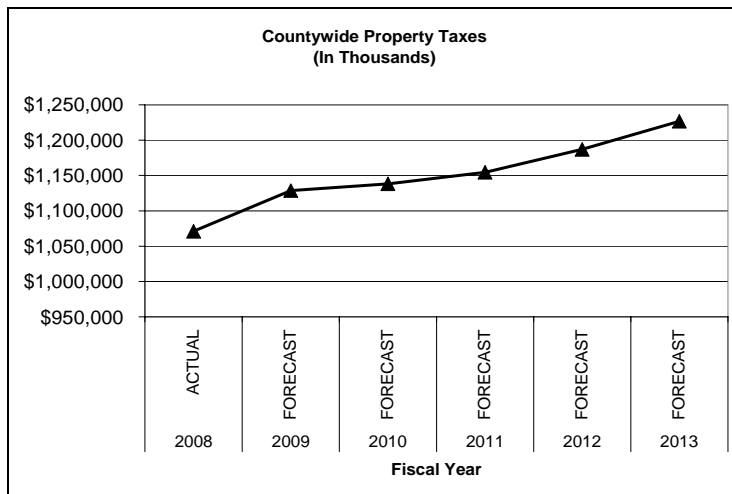
Through FY 2009-10, it is assumed that transfers to the Countywide Emergency Contingency Reserve will continue. This reserve gives the County the ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews. This reserve is expected to reach \$100 million by the end of FY 2010-11 based on the expected growth in property assessment rolls. The Board of County Commissioners (BCC) approved a similar reserve in the UMSA General Fund, which is expected to have a fund balance of \$7 million by the end of FY 2012-13. In addition the Fire Rescue District, also established an Emergency Contingency Reserve, which is expected to have a fund balance of \$17 million by the end of FY 2008-09; within the scope of this five-year plan, the Library System has established an operating reserve of \$4.698 million.

## Five-Year Financial Outlook

### Revenue Forecast

#### COUNTYWIDE REVENUE FORECAST

##### Property Tax

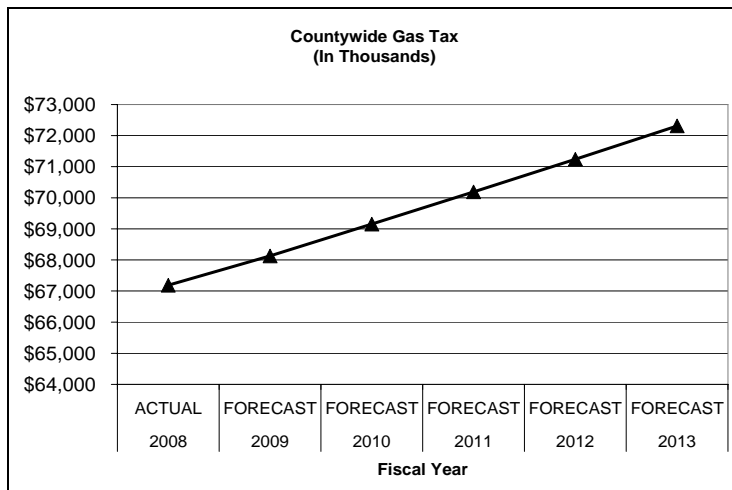


**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2009-10	0.85%
2010-11	1.43%
2011-12	2.81%
2012-13	3.34%

**Comments:** Includes impact of State's 2007 tax relief initiatives, and 2008 Constitutional amendments.

##### Gas Tax



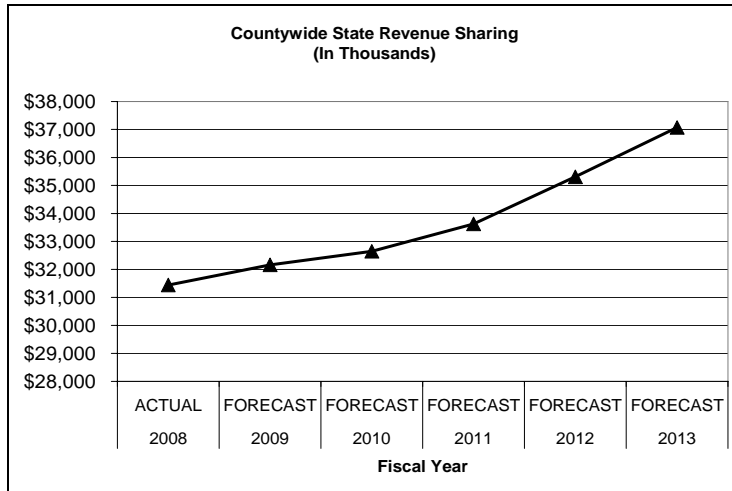
**Description:** Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

Fiscal Year	Growth
2009-10	1.50%
2010-11	1.50%
2011-12	1.50%
2012-13	1.50%

**Comments:** Revenues include only Miami-Dade County's portion. Projections based on population growth.

## Five-Year Financial Outlook

### State Revenue Sharing

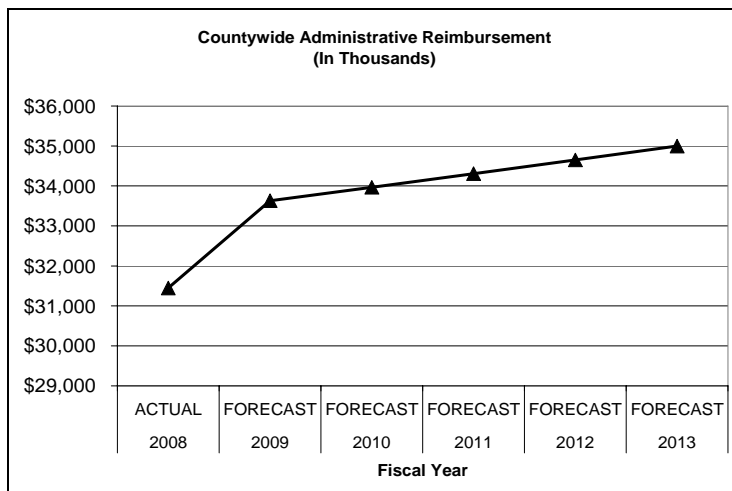


**Description:** At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.25 percent of State sales tax collections. Effective July 2004, sales tax percentage was reduced to 2.044 based on new State legislation.

Fiscal Year	Growth
2009-10	1.50%
2010-11	3.00%
2011-12	5.00%
2012-13	5.00%

**Comments:** Net of debt service adjustments. Projections based on historical trends.

### Administrative Reimbursement



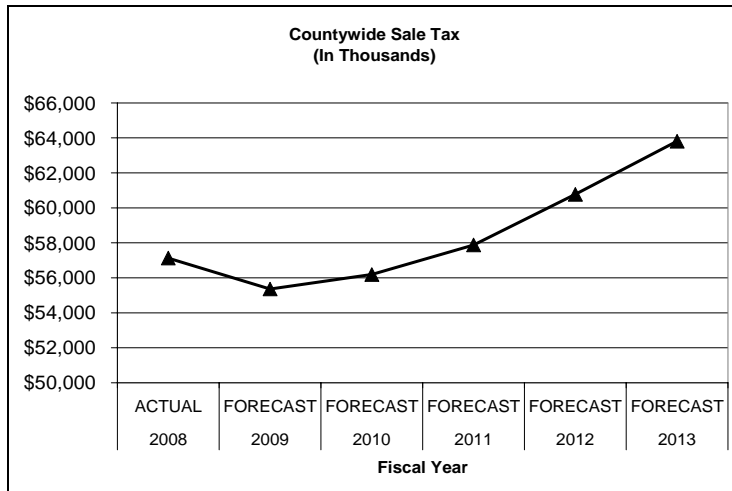
**Description:** Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2009-10	1.00%
2010-11	1.00%
2011-12	1.00%
2012-13	1.00%

**Comments:** The Water and Sewer equity contribution has been eliminated as of the third quarter of FY 2005-06

## Five-Year Financial Outlook

### Sales Tax



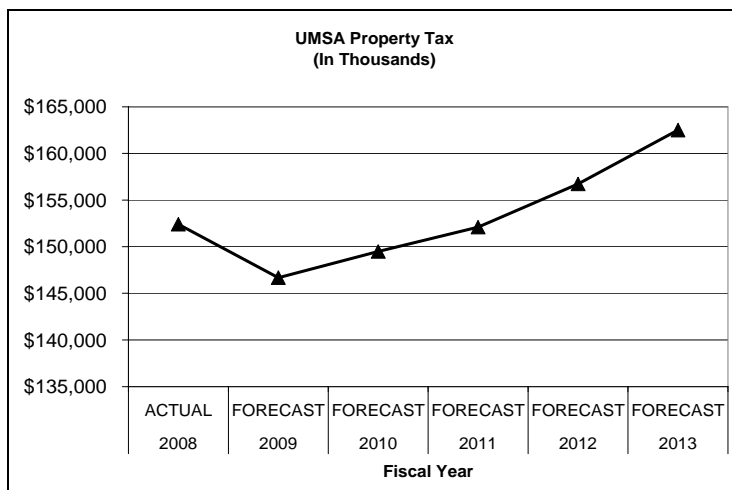
**Description:** The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2009-10	1.50%
2010-11	3.00%
2011-12	5.00%
2012-13	5.00%

**Comments:** Projections based on area population growth and historical trends.

### UMSA REVENUE FORECAST

#### Property Tax



**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, asset by the BCC.

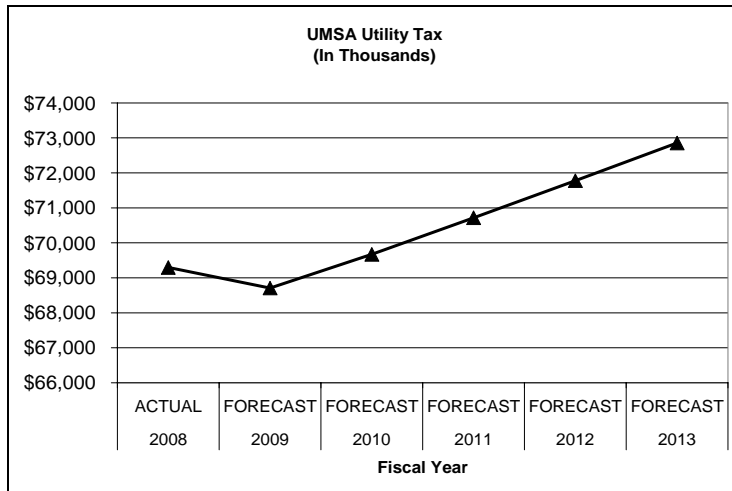
Fiscal Year	Growth
2009-10	1.91%
2010-11	1.75%
2011-12	3.04%
2012-13	3.68%

**Comments:** Includes impact of State's 2007 tax relief initiative and 2008 Constitutional amendments.



## Five-Year Financial Outlook

### Utility Tax

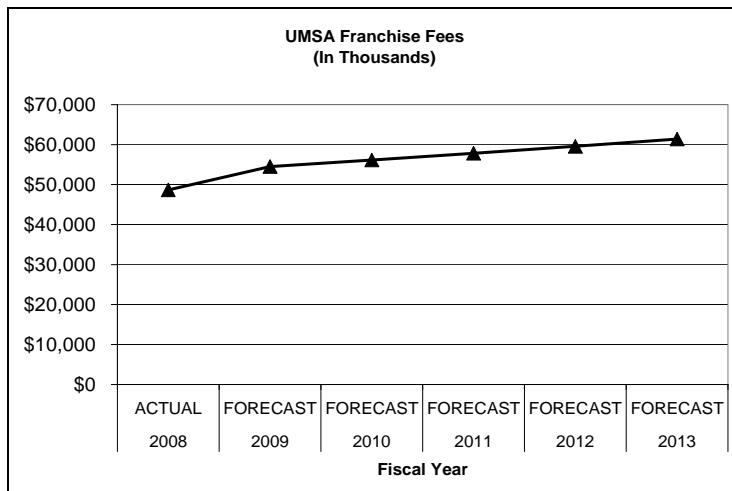


**Description:** Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

Fiscal Year	Growth
2009-10	1.40%
2010-11	1.50%
2011-12	1.50%
2012-13	1.50%

**Comments:** Revenues are considered 100 percent UMSA. Includes impact of recent incorporations. Projections based on area population growth.

### Franchise Fees



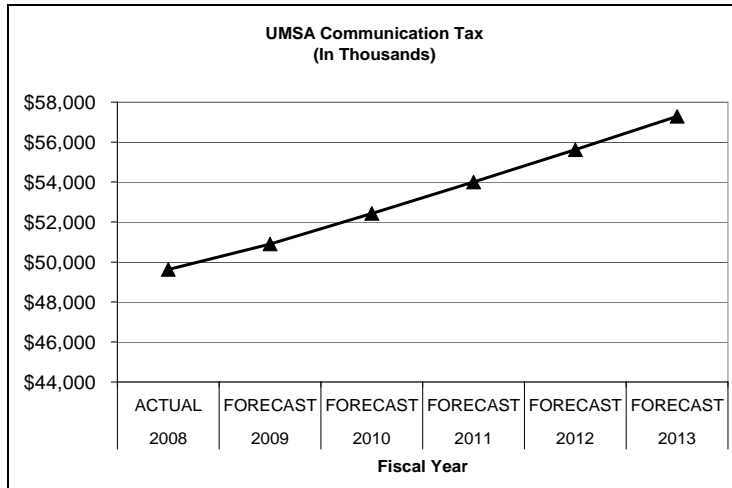
**Description:** Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

Fiscal Year	Growth
2009-10	3.00%
2010-11	3.00%
2011-12	3.00%
2012-13	3.00%

**Comments:** Includes impact of incorporation.

## Five-Year Financial Outlook

### Communications Tax

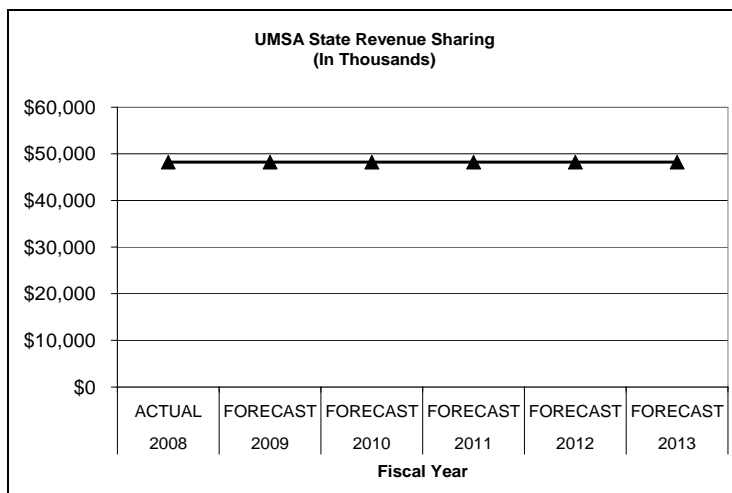


**Description:** Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2009-10	3.00%
2010-11	3.00%
2011-12	3.00%
2012-13	3.00%

**Comments:** Revenues are considered 100 percent UMSA. Includes impact of recent incorporations.

### State Revenue Sharing



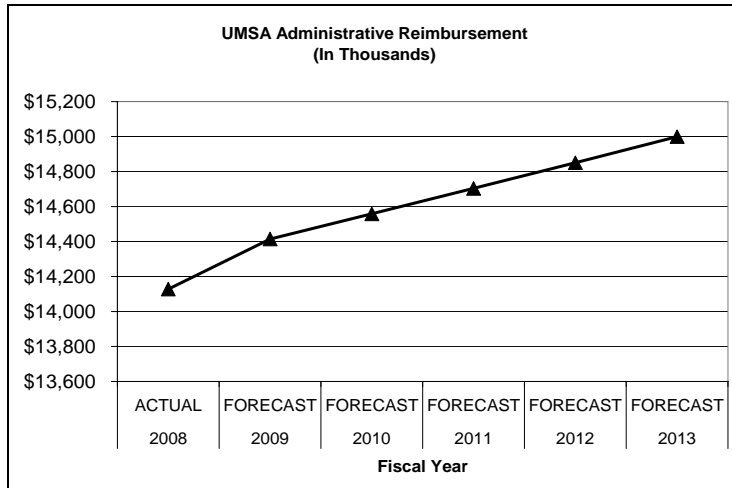
**Description:** State level legislature adjusts revenue sharing growth starting in FY 2009-10

Fiscal Year	Growth
2009-10	0.00%
2010-11	0.00%
2011-12	0.00%
2012-13	0.00%

**Comments:** Includes impact of recent incorporations.

## Five-Year Financial Outlook

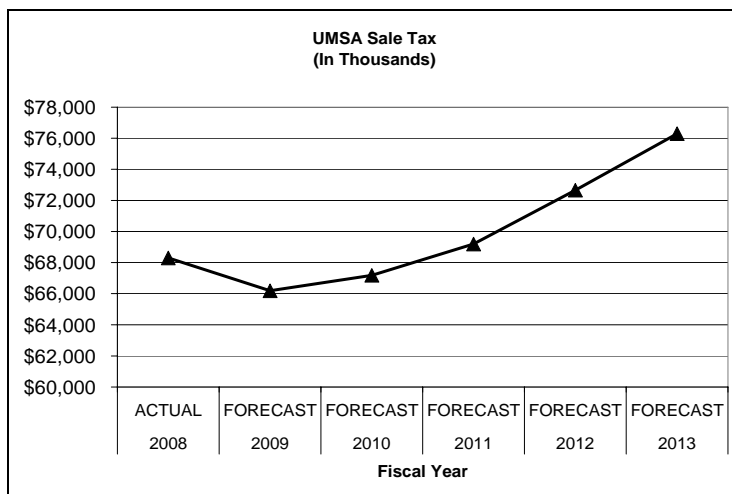
### Administrative Reimbursement



**Description:** Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2009-10	1.00%
2010-11	1.00%
2011-12	1.00%
2012-13	1.00%

### Sales Tax



**Description:** The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

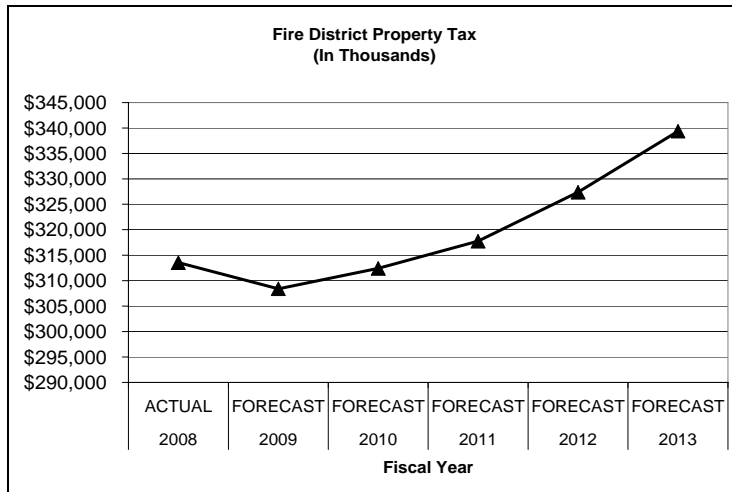
Fiscal Year	Growth
2009-10	1.50%
2010-11	3.00%
2011-12	5.00%
2012-13	5.00%

**Comments:** Projections based on area population growth and historical trends.

## Five-Year Financial Outlook

### FIRE DISTRICT REVENUE FORECAST

#### Property Taxes

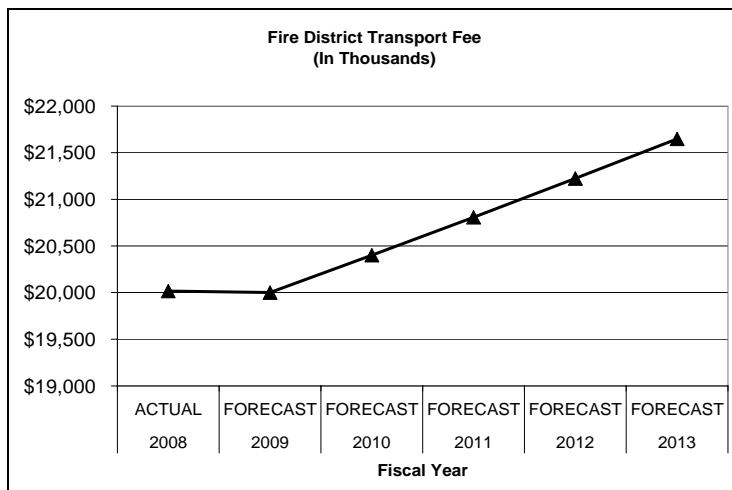


**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, asset by the BCC.

Fiscal Year	Growth
2009-10	1.30%
2010-11	1.71%
2011-12	3.03%
2012-13	3.66%

**Comments:** Component of the State defined ten mill County operating cap. Includes impact of State's 2007 tax relief initiatives and 2008 Constitutional amendments.

#### Transport Fee

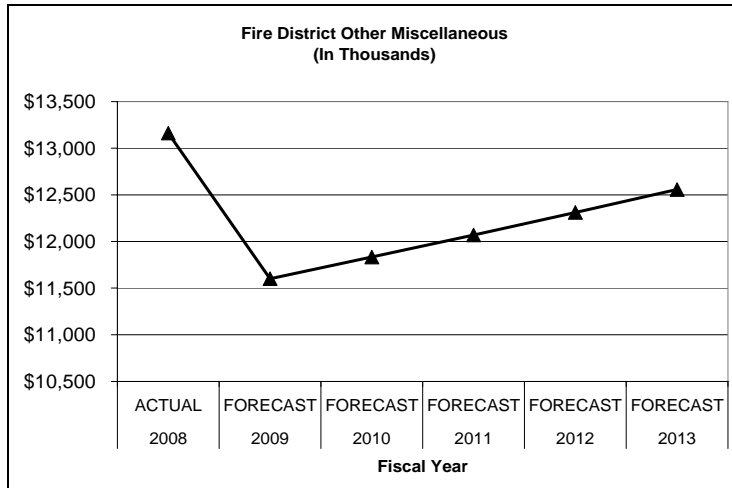


**Description:** Fees charged to individuals transported by Fire Rescue units.

Fiscal Year	Growth
2009-10	2.00%
2010-11	2.00%
2011-12	2.00%
2012-13	2.00%

## Five-Year Financial Outlook

### Other Miscellaneous



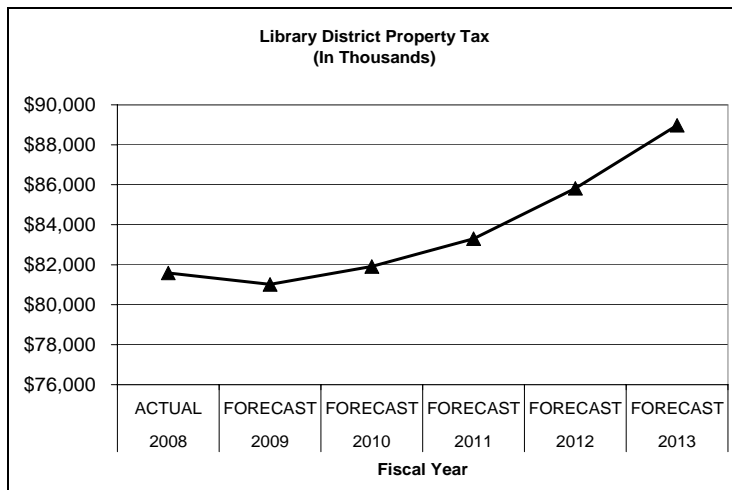
**Description:** Includes plans reviews and inspection service charges.

Fiscal Year	Growth
2009-10	2.00%
2010-11	2.00%
2011-12	2.00%
2012-13	2.00%

**Comments:** Includes impact of construction industry slowdown

## LIBRARY DISTRICT REVENUE FORECAST

### Property Taxes



**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, asset by the BCC.

Fiscal Year	Growth
2009-10	1.11%
2010-11	1.70%
2011-12	3.02%
2012-13	3.68%

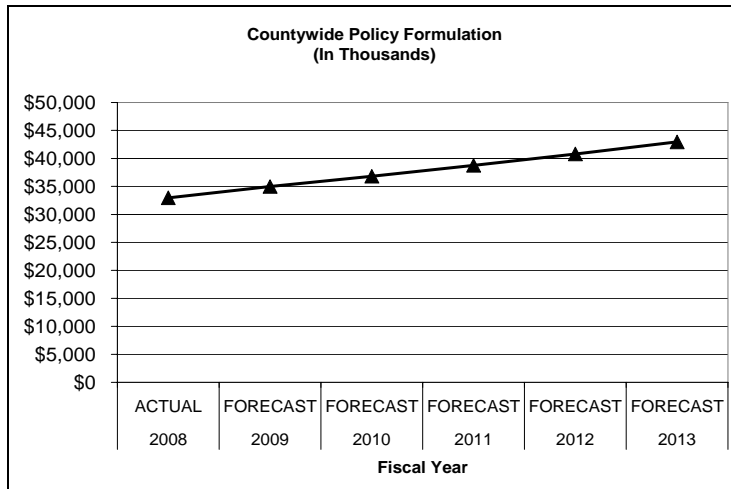
**Comments:** Through FY 2006-07 a portion of the Library millage (0.135) was dedicated to fund new service improvements and the construction of new facilities. Starting in FY 2007-08 no additional transfers for new services and new construction will occur.

## Five-Year Financial Outlook

### Expenditure Forecast

#### COUNTYWIDE EXPENSE FORECAST

##### Policy Formulation

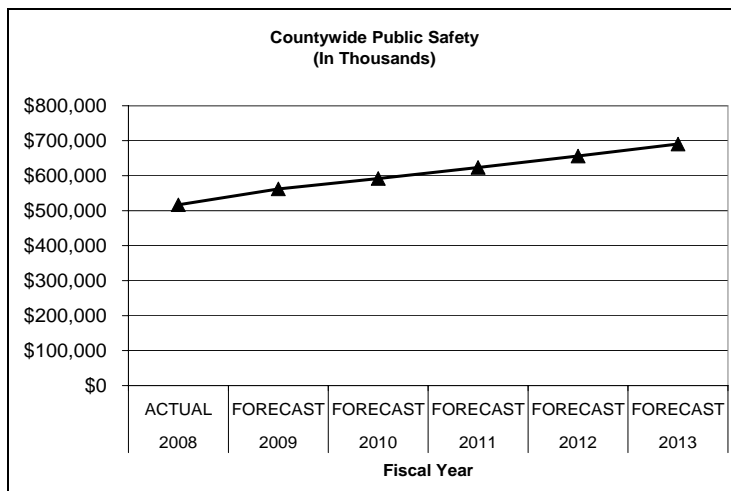


**Description:** Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2009-10	5.30%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on the county's inflationary rate.

##### Public Safety



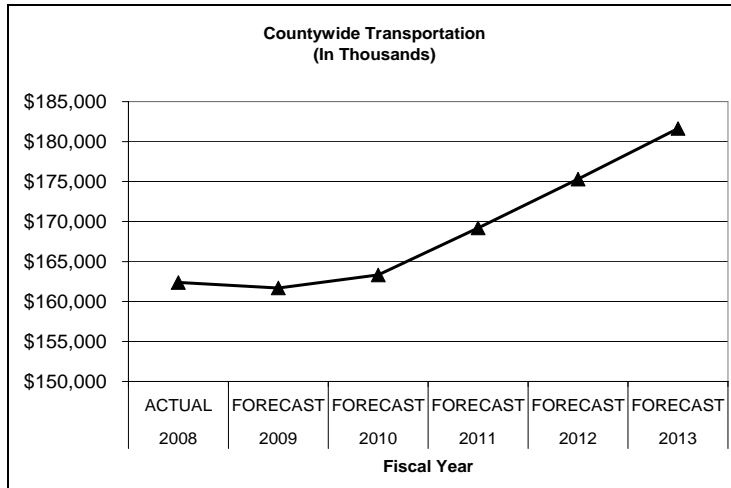
**Description:** Consists of Police, Animal Services, Juvenile Services, Judicial Administration, Independent Review Panel, Corrections, Fire Rescue, Office of Emergency Management and Homeland Security, and Medical Examiner.

Fiscal Year	Growth
2009-10	5.30%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on county's inflationary rate and adjustments.

## Five-Year Financial Outlook

### Transportation

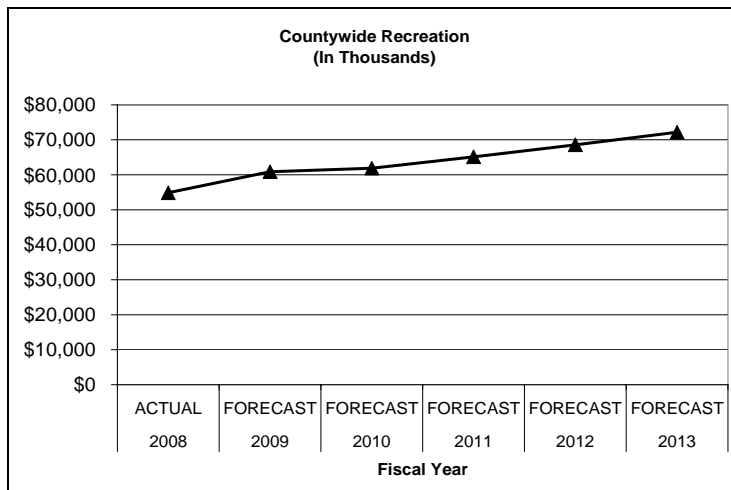


**Description:** Consists of Public Works, Miami-Dade Transit, and Consumer Services.

Fiscal Year	Growth
2009-10	3.60%
2010-11	3.60%
2011-12	3.61%
2012-13	3.61%

**Comments:** Growth affected by Transit maintenance of effort including support to the South Florida Regional Transportation Authority, and the county's inflationary rate.

### Recreation and Culture



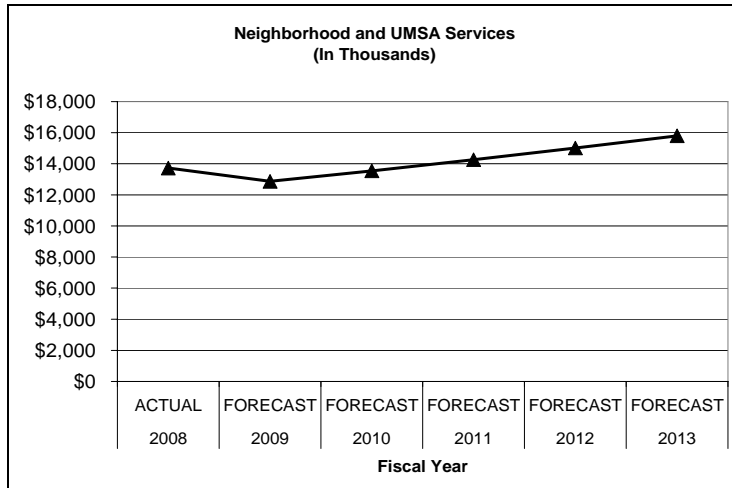
**Description:** Consists of Park and Recreation, the Department of Cultural Affairs, and Vizcaya.

Fiscal Year	Growth
2009-10	1.65%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Neighborhood and Unincorporated Area Municipal (UAM) Services

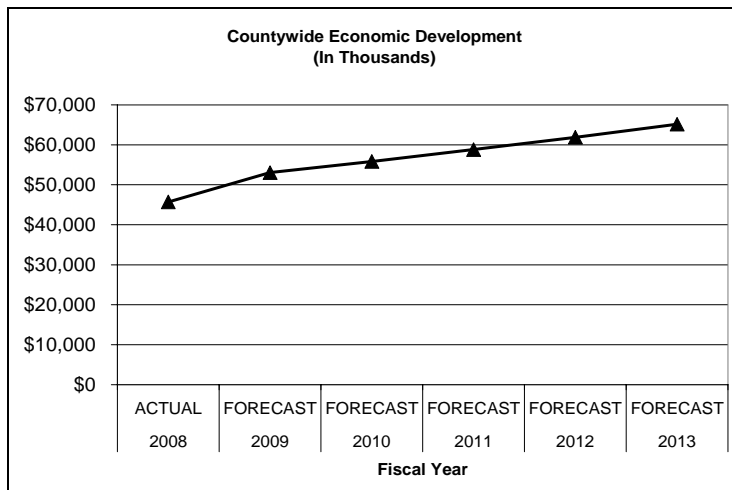


**Description:** Consists of Planning and Zoning, Public Works, and Team Metro.

Fiscal Year	Growth
2009-10	5.30%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on the county's inflationary rates.

### Economic Development



**Description:** Consists of the Office of Community and Economic Development, International Trade Consortium, and the Metro-Miami Action Plan.

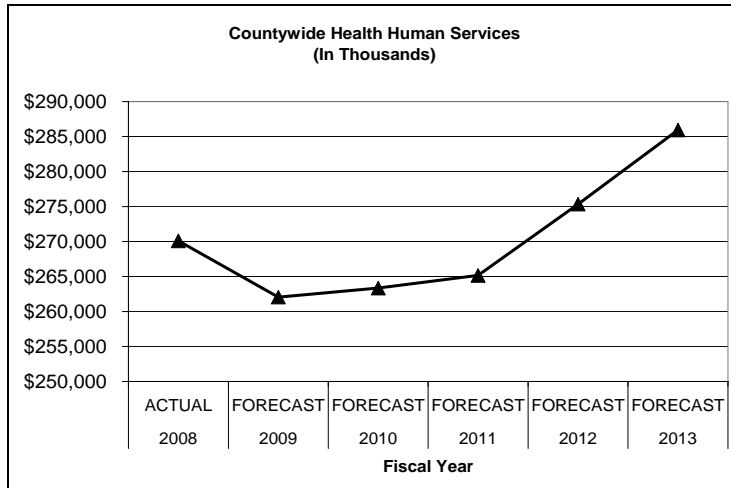
Fiscal Year	Growth
2009-10	5.30%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on the county's inflationary rate.



## Five-Year Financial Outlook

### Health and Human Services

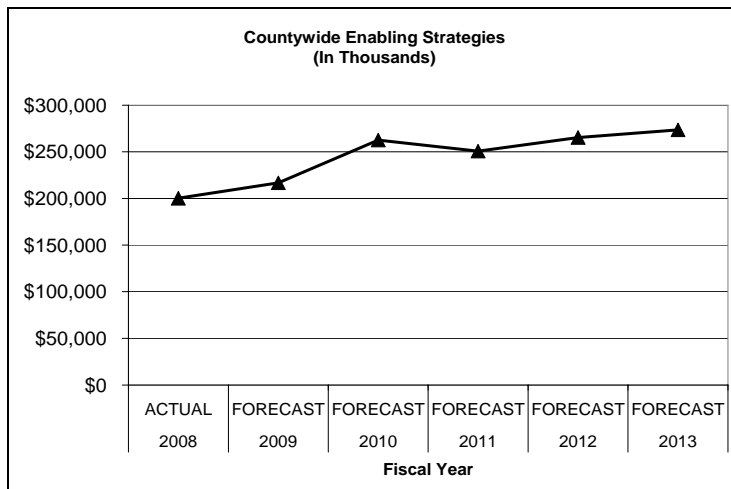


**Description:** Consists of the Public Health Trust (PHT), Human Services, Housing Agency, Community Action Agency, and Community Advocacy.

Fiscal Year	Growth
2009-10	0.49%
2010-11	0.69%
2011-12	3.84%
2012-13	3.85%

**Comments:** Growth affected by PHT Maintenance of Effort and the county's inflationary rate.

### Enabling Strategies



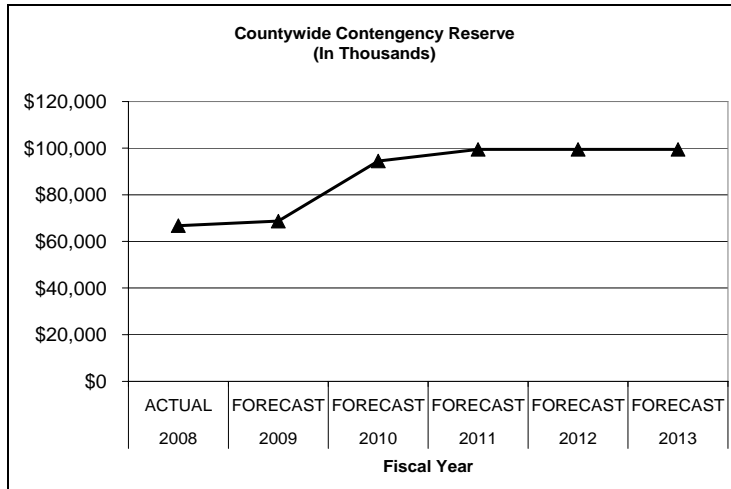
**Description:** Consists of Audit and Management Services, Agenda Coordination, Human Resources, Fair Employment Practices, Office of Strategic Business Management, Government Information Center, Enterprise Technology Services Department, Elections, Ethics Commission, Inspector General, General Services Administration, OCI and Property Appraisal.

Fiscal Year	Growth
2009-10	21.10%
2010-11	-4.53%
2011-12	5.87%
2012-13	3.08%

**Comments:** Growth based on the county's inflationary rate and the planned transfers to the Countywide Emergency Contingency Reserve.

## Five-Year Financial Outlook

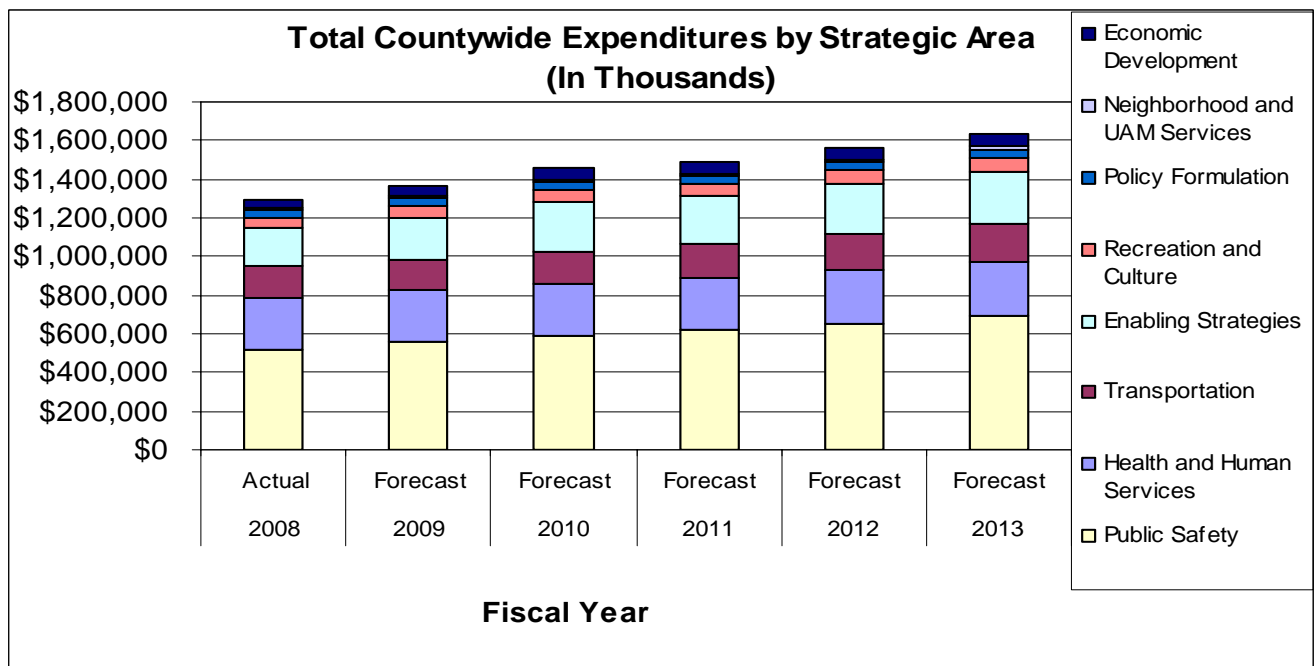
### Emergency Contingency Reserve



**Description:** Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2009-10	37.53%
2010-11	5.29%
2011-12	0.00%
2012-13	0.00%

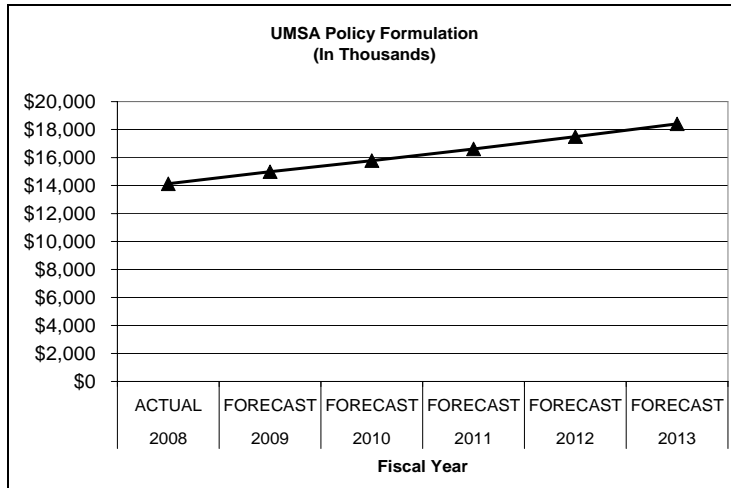
**Comments:** Plan assumes that transfers to the Emergency Contingency Reserve continue through FY 2009-10, when the reserve is expected to reach over \$100 million.



## Five-Year Financial Outlook

### UMSA EXPENSE FORECAST

#### Policy Formulation

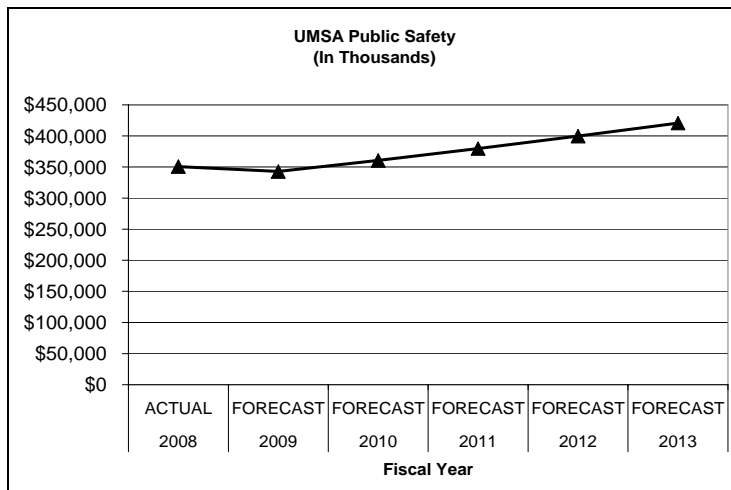


**Description:** Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2009-10	5.30%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on the county's inflationary rate.

#### Public Safety



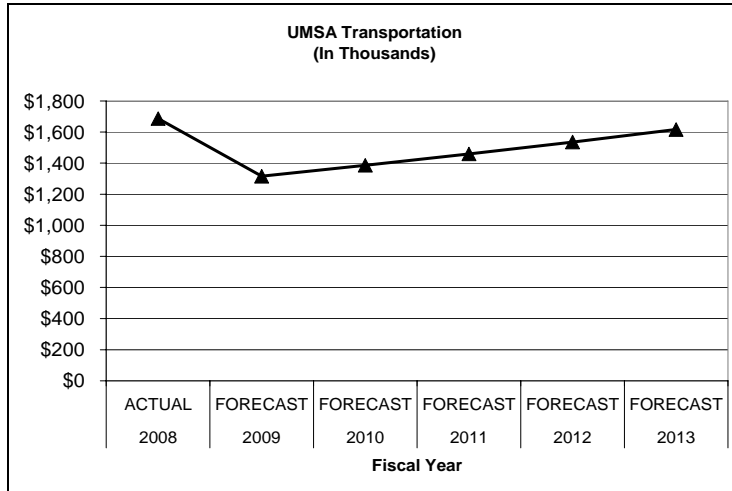
**Description:** Consists of Police Department.

Fiscal Year	Growth
2009-10	5.18%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Transportation

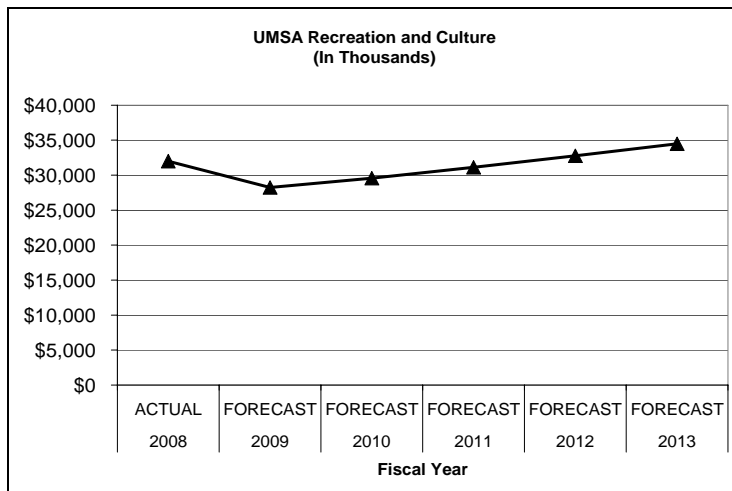


#### Description: Public Works

Fiscal Year	Growth
2009-10	5.30%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on the county's inflationary rate.

### Recreation and Culture



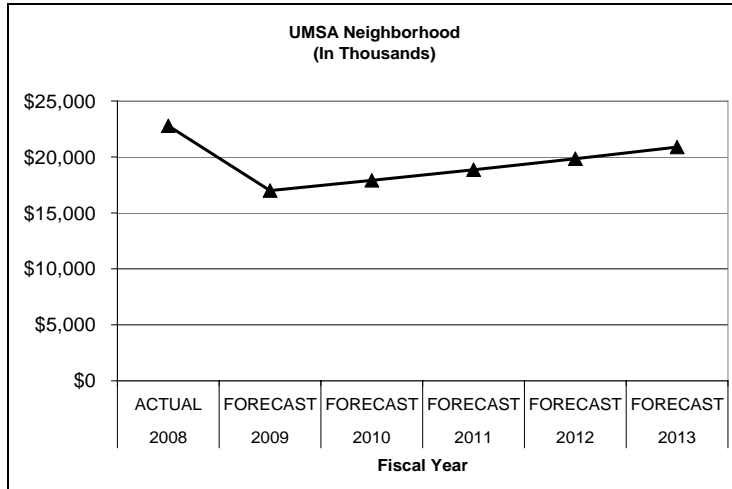
#### Description: Park and Recreation

Fiscal Year	Growth
2009-10	4.71%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

**Comments:** Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Neighborhood and UAM Services

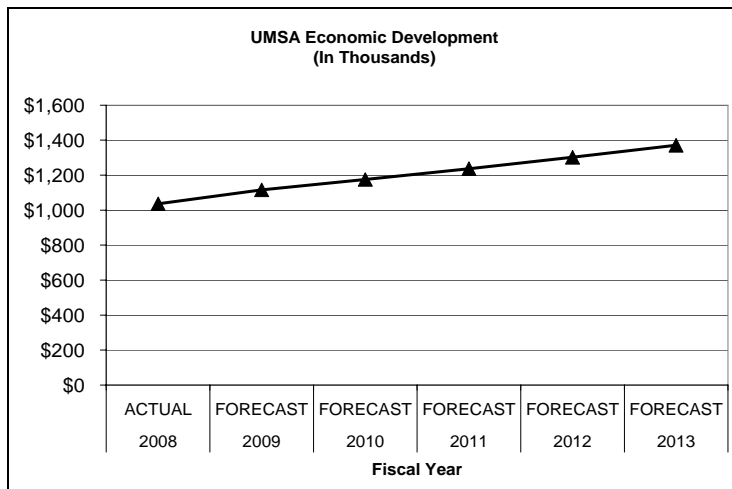


Description: Consists of Planning and Zoning, Public Works, and Office of Neighborhood Services.

Fiscal Year	Growth
2009-10	5.30%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

Comments: Growth based on the county's inflationary rate.

### Economic Development



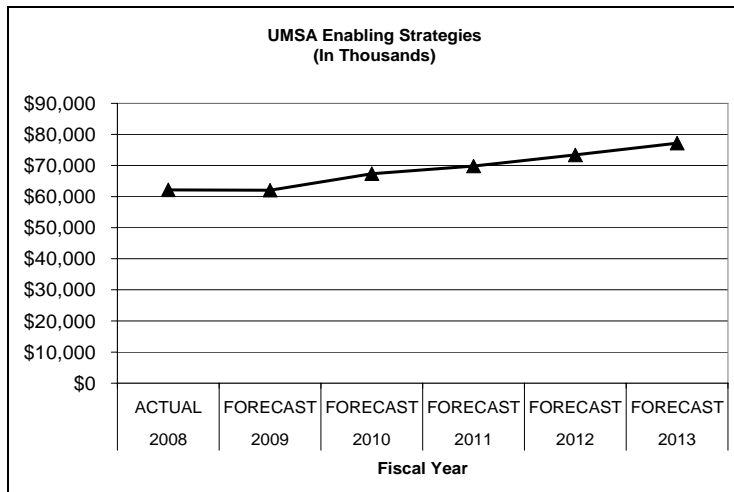
Description: Office of Community and Economic Development

Fiscal Year	Growth
2009-10	5.30%
2010-11	5.28%
2011-12	5.26%
2012-13	5.24%

Comments: Growth based on the county's inflationary rate.

## Five-Year Financial Outlook

### Enabling Strategies

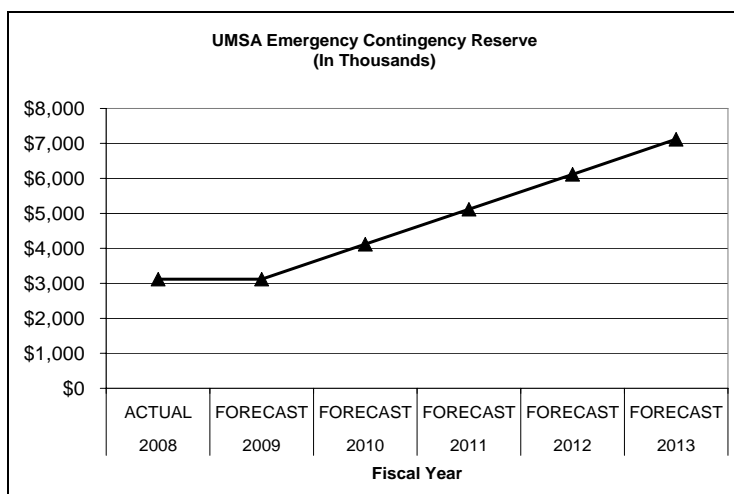


**Description:** Consists of Audit and Management Services, Agenda Coordination, Human Resources, Fair Employment Practices, Office of Strategic Business Management, Government Information Center, Enterprise Technology Services Department, General Services Administration, Office of Grants Coordination, and Office of Economic Development Coordination

Fiscal Year	Growth
2009-10	8.53%
2010-11	3.64%
2011-12	5.18%
2012-13	5.17%

**Comments:** Growth based on the county's inflationary rate.

### Emergency Contingency Reserve

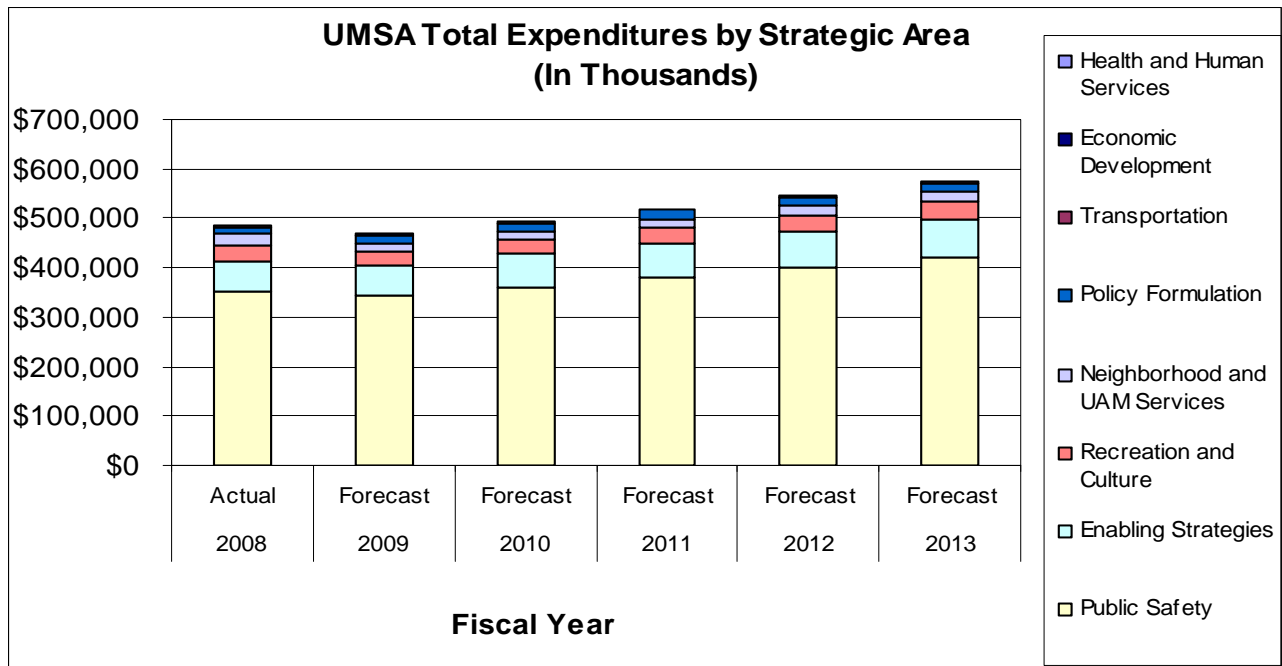


**Description:** Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2009-10	32.07%
2010-11	24.28%
2011-12	19.54%
2012-13	16.35%

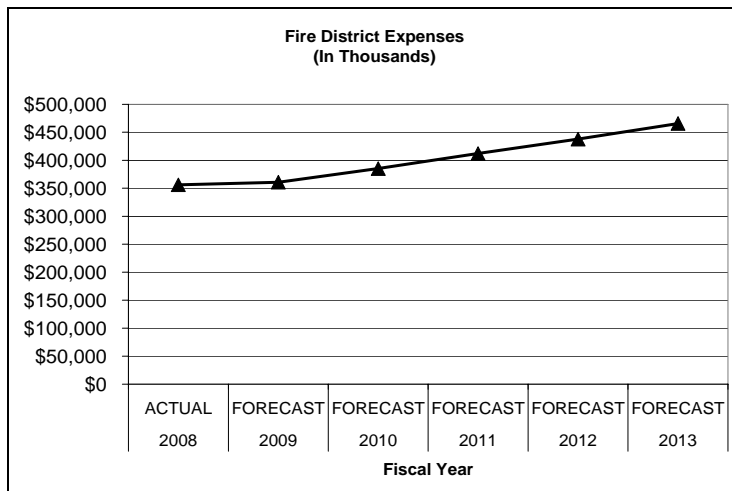
**Comments:** Plan assumes that transfers to the UMSA Emergency Contingency Reserve continue.

## Five-Year Financial Outlook



### FIRE DISTRICT EXPENSE FORECAST

#### Expenses



#### Description:

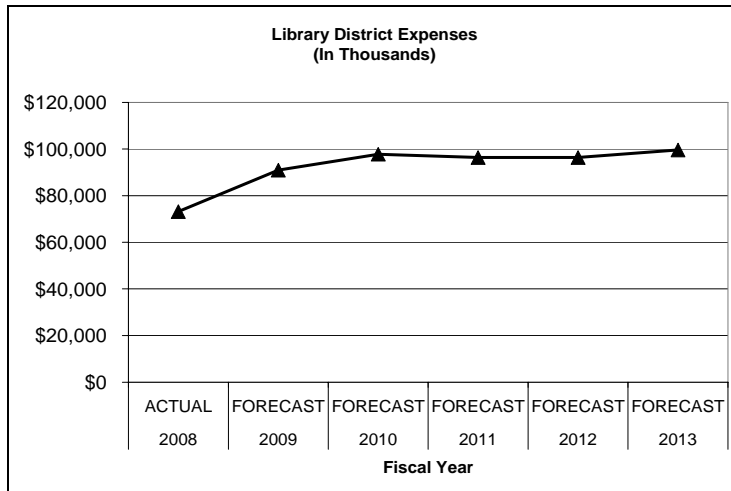
<u>Fiscal Year</u>	<u>Growth</u>
2009-10	6.74%
2010-11	6.98%
2011-12	6.25%
2012-13	6.37%

Comments: Growth based on the county's inflationary rate and the addition of four new stations.

## Five-Year Financial Outlook

### LIBRARY DISTRICT EXPENSE FORECAST

#### Expenses



#### Description:

Fiscal Year	Growth
2009-10	7.50%
2010-11	-1.42%
2011-12	-0.01%
2012-13	3.39%

Comments: Growth based on County's inflationary rate and start-up and operational costs for new libraries.

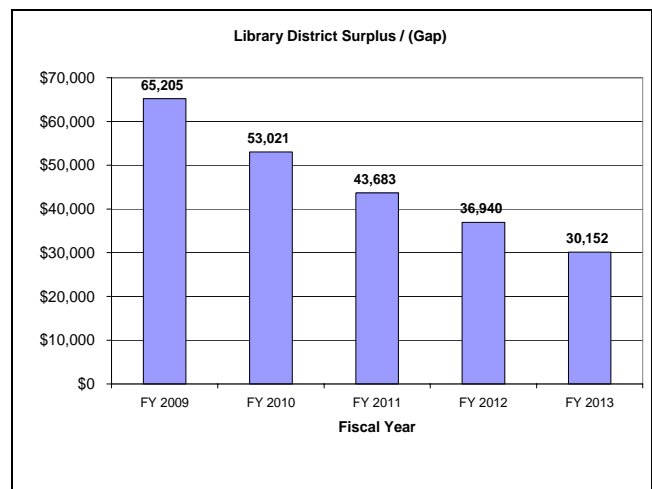
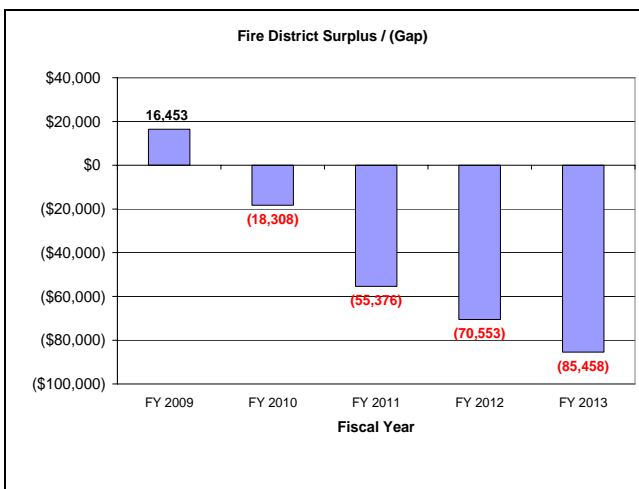
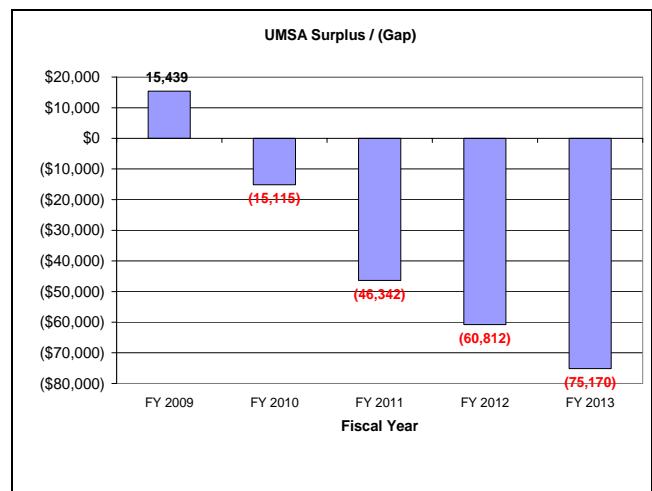
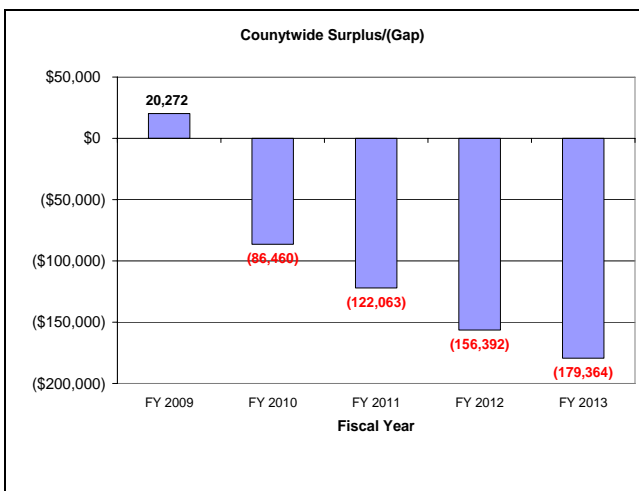


## Five-Year Financial Outlook

### Revenue/Expenditure Reconciliation

Based on the revenue and expenditure assumptions previously discussed in this document, a summary of the resulting net operating performances for each taxing jurisdiction is presented to the reader in this section. Funding surpluses and gaps as identified in this section represent challenges to be overcome in future years. In all four taxing jurisdictions, the year-end fund balance target excludes any Emergency or operational Contingency Reserve established by the BCC through the budget process, that will further strengthen the County's financial position in years to come. As funding gaps are addressed each year to balance the budget, as required by state law, there will be a significant positive effect on the following year's budgetary position.

As shown in the graphs below, Countywide, UMSA, and the Fire Rescue District will develop shortfalls throughout the scope of this five year financial outlook. The Library System District is expected to experience operational surpluses throughout the scope of the five-year financial outlook benefiting from a one time capital financing transaction which occurred in FY 2007-08, that has freed up cash reserves and consequently alleviating operational activities. The implementation of the State's tax relief initiatives and the collapse of the real estate market have created a complete new fiscal environment, and as a result, the County is expected to face serious fiscal challenges in the years to come. These fiscal challenges do not include the numerous unfunded needs identified in pages 130 through 157 of this document.



## Five-Year Financial Outlook

### Financial Outlook Summary Charts

	2008	2009	2010	2011	2012	2013
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>COUNTYWIDE</b>						
<b>Revenues</b>						
Property Tax	\$1,070,967	\$1,128,607	\$1,138,185	\$1,154,512	\$1,186,949	\$1,226,595
Gas Tax	\$67,186	\$68,129	\$69,151	\$70,188	\$71,241	\$72,310
Carryover	\$62,700	\$50,571	\$20,272	\$0	\$0	\$0
Interest	\$11,409	\$6,120	\$6,172	\$6,260	\$6,436	\$6,651
State Revenue Sharing	\$31,444	\$32,165	\$32,647	\$33,627	\$35,308	\$37,074
Administrative Reimb.	\$31,446	\$33,631	\$33,967	\$34,307	\$34,650	\$34,997
Sales Tax	\$57,125	\$55,360	\$56,190	\$57,876	\$60,770	\$63,808
Other	\$14,336	\$11,849	\$12,204	\$12,571	\$12,948	\$13,336
<b>Total Revenues</b>	<b>\$1,346,613</b>	<b>\$1,386,432</b>	<b>\$1,368,789</b>	<b>\$1,369,341</b>	<b>\$1,408,302</b>	<b>\$1,454,771</b>
<b>Expenses</b>						
Public Safety	\$516,809	\$562,250	\$592,066	\$623,322	\$656,091	\$690,451
Policy Formulation	\$32,971	\$34,972	\$36,827	\$38,771	\$40,809	\$42,946
Transportation	\$161,683	\$163,317	\$169,199	\$175,298	\$181,624	\$188,186
Recreation and Culture	\$54,868	\$60,871	\$61,873	\$65,139	\$68,563	\$72,155
Neighborhood and UAM Services	\$13,718	\$12,864	\$13,546	\$14,261	\$15,011	\$15,797
Economic Development	\$45,726	\$53,040	\$55,853	\$58,801	\$61,893	\$65,134
Health & Human Services	\$270,088	\$262,046	\$263,333	\$265,156	\$275,342	\$285,937
Enabling Strategies	\$200,179	\$216,800	\$262,553	\$250,656	\$265,362	\$273,529
<b>Total Expenses</b>	<b>\$1,296,042</b>	<b>\$1,366,160</b>	<b>\$1,455,249</b>	<b>\$1,491,404</b>	<b>\$1,564,695</b>	<b>\$1,634,135</b>
<b>Surplus/Funding Gaps</b>			<b>-\$86,460</b>	<b>-\$122,063</b>	<b>-\$156,392</b>	<b>-\$179,364</b>

## Five-Year Financial Outlook

	2008	2009	2010	2011	2012	2013
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>UMSA</b>						
<b>Revenues</b>						
Property Tax	\$152,405	\$146,680	\$149,487	\$152,101	\$156,729	\$162,497
Utility Tax	\$69,296	\$68,708	\$69,670	\$70,715	\$71,776	\$72,853
Franchise Fees	\$48,668	\$54,525	\$56,161	\$57,846	\$59,581	\$61,369
Communications Tax	\$49,625	\$50,900	\$52,427	\$54,000	\$55,620	\$57,288
Carryover	\$52,751	\$27,950	\$15,439	\$0	\$0	\$0
Interest	\$2,852	\$1,530	\$1,545	\$1,561	\$1,576	\$1,592
State Revenue Sharing	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210
Administrative Reimb.	\$14,128	\$14,414	\$14,558	\$14,704	\$14,851	\$14,999
Sales Tax	\$68,298	\$66,188	\$67,181	\$69,196	\$72,656	\$76,289
Occupational License	\$3,295	\$1,950	\$1,970	\$1,989	\$2,009	\$2,029
Other	\$2,988	\$1,924	\$1,982	\$2,041	\$2,102	\$2,165
<b>Total Revenues</b>	<b>\$512,516</b>	<b>\$482,980</b>	<b>\$478,630</b>	<b>\$472,363</b>	<b>\$485,110</b>	<b>\$499,291</b>
<b>Expenses</b>						
Policy Formulation	\$14,130	\$14,987	\$15,782	\$16,615	\$17,489	\$18,406
Public Safety	\$350,791	\$342,827	\$360,586	\$379,622	\$399,579	\$420,505
Transportation	\$1,687	\$1,316	\$1,386	\$1,459	\$1,536	\$1,616
Recreation and Culture	\$31,989	\$28,235	\$29,564	\$31,125	\$32,761	\$34,476
Neighborhood and UAM Services	\$22,781	\$17,004	\$17,906	\$18,851	\$19,842	\$20,881
Economic Development	\$1,036	\$1,116	\$1,175	\$1,237	\$1,302	\$1,370
Enabling Strategies	\$62,152	\$62,056	\$67,347	\$69,797	\$73,413	\$77,206
<b>Total Expenses</b>	<b>\$484,566</b>	<b>\$467,541</b>	<b>\$493,745</b>	<b>\$518,705</b>	<b>\$545,922</b>	<b>\$574,461</b>
<b>Surplus/Funding Gaps</b>			<b>-\$15,115</b>	<b>-\$46,342</b>	<b>-\$60,812</b>	<b>-\$75,170</b>

## Five-Year Financial Outlook

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	2008	2009	2010	2011	2012	2013
	<i>Actual</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>
<b>FIRE DISTRICT</b>						
<b>Revenues</b>						
Property Tax	\$313,524	\$308,386	\$312,395	\$317,741	\$327,368	\$339,357
Transport Fees	\$20,016	\$20,000	\$20,400	\$20,808	\$21,224	\$21,649
Interest	\$2,815	\$1,290	\$1,306	\$1,329	\$1,369	\$1,419
Interfund Transfer	\$4,128	\$4,228	\$4,472	\$4,729	\$5,000	\$5,285
Other Miscellaneous	\$13,162	\$11,601	\$11,833	\$12,070	\$12,311	\$12,557
Carryover	\$34,132	\$31,792	\$16,453	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$387,777</b>	<b>\$377,297</b>	<b>\$366,859</b>	<b>\$356,676</b>	<b>\$367,272</b>	<b>\$380,267</b>
<b>Total Expenses</b>	<b>\$355,985</b>	<b>\$360,844</b>	<b>\$385,167</b>	<b>\$412,052</b>	<b>\$437,825</b>	<b>\$465,724</b>
<b>Surplus/Funding Gaps</b>			<b>-\$18,308</b>	<b>-\$55,376</b>	<b>-\$70,553</b>	<b>-\$85,458</b>

## Five-Year Financial Outlook

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	<i>2008</i>	<i>2009</i>	<i>2010</i>	<i>2011</i>	<i>2012</i>	<i>2013</i>
	<i>Actual</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>
<b>LIBRARY DISTRICT</b>						
<b>Revenues</b>						
<b>Property Tax</b>	\$81,583	\$81,011	\$81,910	\$83,300	\$85,820	\$88,974
<b>State Aid</b>	\$2,057	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
<b>Carryover</b>	\$57,533	\$71,531	\$65,205	\$53,021	\$43,683	\$36,940
<b>Other</b>	\$3,520	\$2,088	\$2,151	\$2,215	\$2,282	\$2,350
<b>Total Revenues</b>	\$144,693	\$156,130	\$150,765	\$140,037	\$133,284	\$129,764
<b>Total Expenses</b>	\$73,162	\$90,925	\$97,744	\$96,354	\$96,344	\$99,612
<b>Surplus/Funding Gaps</b>			\$53,021	\$43,683	\$36,940	\$30,152

## Five-Year Financial Outlook

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### Capital Plan

Just as we outline our five-year operating needs, we similarly plan for our capital infrastructure requirements necessary to compliment and support the services demanded by our taxpayers, ratepayers of services provided such as water delivery and wastewater collection, and the community in general. This summarizes the County's current funded capital plan, describes the County's unmet capital infrastructure needs, and presents to the reader our current long-term capital plan funding strategies.

#### **Capital Budget and Multi-Year Capital Plan**

The Capital Budget and Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared pursuant to state growth management legislation and the Miami-Dade County Code. Preparation of this document occurs simultaneously with the annual Operating Budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan, and the County's other major capital planning documents.

The Capital Budget and Multi-Year Capital Plan outlines revenues and expenditures for current and new capital projects necessary to maintain, improve, and expand public facilities and infrastructure to meet the service demands of residents and visitors to Miami-Dade County. The Capital Budget has projects in each of the County's Strategic Areas: Public Safety, Transportation, Recreation and Culture, Neighborhood and Unincorporated Area Municipal Services, Health and Human Services, Economic Development, and Enabling Strategies.

The Proposed FY 2008-09 Capital Budget is \$2.496 billion, which is an approximately 3.7 percent increase from the Adopted FY 2007-08 Capital Budget of \$2.406 billion. The Proposed FY 2008-09 Multi-Year Capital Plan totals \$23.394 billion. Unfunded capital project needs are estimated at \$12.6 billion, which represents a 55.6 percent increase from the FY 2007-08 amount of \$8.1 billion, due primarily to capital needs identified in the Transportation and in the Neighborhood and Unincorporated Area Municipal Services Strategic Areas, and driven specifically with the need for \$1.4 billion of future transit-related infrastructure rehabilitation needs and \$2.5 billion for a future alternative wastewater disposal method. The remainder of the increase (\$600,000) is reflected across all other strategic program areas.

The Public Safety Strategic Area is recommended at \$150.823 million and includes major capital maintenance projects at all correctional facilities including commencement of the rehabilitation of the Pre-Trial Detention Center, completion of design and permitting for the new Children's Courthouse, interior renovations and fit-up of a new mental health facility, completion of design of new court facilities at the Joseph Caleb Center, completion of design and commencement of construction for an expanded new Northside District Police Station (Arcola), and the purchase of the first of four replacement helicopters for Miami-Dade Police. The Transportation Strategic Area is recommended at \$1.433 billion and includes improvements to the airports, the Seaport, commencement of construction of the Miami-Intermodal Center Earlington Heights Metrorail Connector (Phase 1 of the Orange Line) in the Transit system, and numerous Public Works projects including illuminated street signs at 200 intersections and repair of traffic signal loop detectors at intersections throughout the unincorporated municipal service area. The Recreation and Culture strategic area is recommended at \$154.547 million and includes park improvements, including many Building Better Communities (BBC) projects, new library land acquisition, construction and renovations, and minor improvements to Vizcaya. The Neighborhood and Unincorporated Area Municipal Services Strategic Area is recommended at \$369.215 million and includes Water and Sewer improvements, Public Works neighborhood and drainage improvements, continued dredging and widening of the Miami River, capital maintenance for the beaches, and unsafe structures demolition. The Health and Human Services Strategic Area is proposed at \$293.955 million and includes continued funding for affordable housing projects, opening of the new Miami Gardens Neighborhood Service Center and Head Start Facility, completion of design for a new regional Head Start facility at the Arcola Complex, and a variety of improvements to the Public Health Trust physical plant including healthcare equipment upgrades. The Economic Development Strategic Area is recommended at \$5.321 million of Community

## Five-Year Financial Outlook

Development Block Grant – funded projects in low to moderate income neighborhoods. The Enabling Strategies Strategic Area is recommended at \$89.71 million and includes build-out or repairs of government facilities including continuing façade repairs to the Dade County Courthouse, commencement of construction of a new parking garage at the Joseph E. Caleb Center, a Phase I fit-up of the recently acquired category five hurricane-hardened facility (Lightspeed) to include failover 911 service countywide, Police and Fire Dispatch, and future functions including 311 and Public Works Traffic Management; the proposed capital budget also includes critical technology investments including replacement of the existing mainframe computers that support the County's legacy applications, completion of the Computer Aided Mass Appraisal System, Americans with Disabilities Act improvements through the BBC Program, and improvements to buildings maintained by General Services Administration.

### **County's Credit Rating**

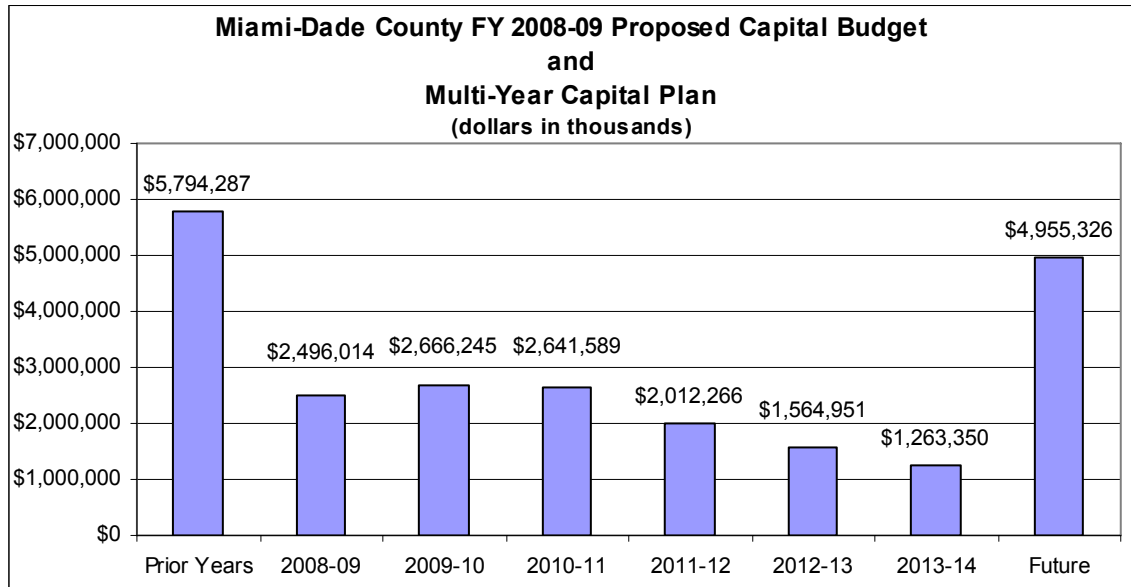
Issuing debt commits a government's revenues several years into the future and may limit the government's flexibility to respond to changing service priorities, revenue changes, or cost increases. Adherence to a debt policy helps ensure that debt is issued and managed prudently in order to maintain a sound fiscal position and protect credit quality. Financings programmed to be completed during FY 2008-09 include issuance of a third 2008 series of bonds in the Building Better Communities General Obligation Bond Program, a 2008 series of Capital Asset Acquisition bonds to continue funding facility requirements, and a 2009 Aviation Revenue Bond to fund continuing and new projects in the Aviation Department's capital improvement plan.

The County continues to have very strong credit quality. Ratings for general obligation and general fund-related debt issuances are as follows at the time of publication:

Category	Moody's	Fitch's	Standard and Poors'
General Obligation Bonds	Aa3	AA-	AA-
Fire Rescue	Aa3	N/R	AA-
Public Service Tax	A1	AA-	N/R
Convention Development Tax (Senior)	N/R	A	A+
Convention Development Tax (Junior)	A3	A	A+
Budget to Appropriate	A1	N/R	A+

The County's Proposed Multi-Year Capital Plan is a total of \$23.394 billion. The graph below details the yearly programmed expenditure. The funding sources for the Multi-Year Capital Plan include 12.15 percent from the Federal Government, 6 percent from the State of Florida, 69.61 percent from County Bonds/Debt, 5.58 percent from County Proprietary Operations, 2.7 percent from Impact Fees, 3.9 percent from other County Sources and less than one percent from other non-County Sources.

## Five-Year Financial Outlook





## Five-Year Financial Outlook

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### Major Proprietary Departments, Transit and Housing Outlook

County operations include the services provided by proprietary departments, such as Solid Waste Management, Water and Sewer, Seaport, Aviation, and others. These departments operate with revenues other than the general fund. In order to assess the impact of future fees and charges, well-established strategic and financial plans have become the rule rather than the exception within their industry. As this Five-Year Financial Outlook matures, other departmental plans will be added and discussed within this chapter.

### Housing

#### Affordable Housing General Information and Overview

Miami-Dade County has undergone a tremendous housing development boom since 2002. Although this boom has resulted in unprecedented growth in property tax valuation over the years, it has resulted in an imbalance in our community which has created a housing affordability crisis. While new housing is being produced, these new developments are not meeting the current affordable housing market demand in the County. The majority of new developments are not targeting low and moderate-income households or the working middle-income households. Furthermore, with the increase in the price of single-family housing, the rental multi-family market has also been greatly impacted as well due to low inventory, high demand, and monthly rent increases. As a result, an inflated housing market has been established, thus creating gaps and impacting affordability. In addition, the condominium conversion boom has created a market with too much supply that is not affordable to the low- to-moderate families. These factors combined with income not keeping pace with soaring housing prices continue to have a tremendous impact on our labor force and the community.

The U.S. HUD mandated FY 2008-12 Consolidated Plan for Miami-Dade County as approved by the Board of County Commissioners on November 6, 2007, summarizes the housing needs of the community over the next five years. The quantitative analysis identifies both the current housing need (2008) and projects future housing need (2012) for the Metro Area (Miami-Dade County less the HUD Entitlement Cities, Hialeah, Miami, Miami Beach, Miami Gardens, and North Miami and State of Florida Small City recipients, Florida City and Homestead). Throughout the plan the Housing and Homeless Needs Analysis identifies the following critical needs:

1. Approximately 72 percent of households earning less than 80 percent of the area median income are experiencing some type of housing problem. Between 2008 and 2012 the total number of low-income households with problems is expected to grow from 119,439 to 124,923.
2. In general, low-income families face more housing problems than the elderly households or those living together but not related. Large families are primarily affected: in the Metro Area, almost all (88%) of low-income families with five or more persons either live in substandard, overcrowded conditions or are cost burdened. In all, housing problems will affect 20,360 large related households in 2008; five years later, the number of large related households in need will increase to 21,295.
3. Renters are more likely to experience housing problems than homeowners. In the Metro Area, 77 percent of low-income (earning 0-80% AMI), renter-occupied households experience housing problems in comparison to 68 percent of owners for the same income group.
4. As of August 2007, approximately 4,400 homeless persons are residing in Miami-Dade County; twenty percent are under the age of 18.
5. Extremely low-income households that are either cost burdened or are living in substandard conditions are on the verge of homelessness. Between 2008 and 2012, it is estimated that this at-risk population will grow from 37,376 to 39,093 households for the Metro Area.

## Five-Year Financial Outlook

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6. The number of low-income elderly households with housing needs in the Metro Area is expected to grow from 29,000 to 30,332 between 2008 and 2012.
7. In 2005, 60,065 households in Miami-Dade County have a person with a disability. Among those households, 17,142 are residing in substandard housing and 41,762 are living below the poverty line.
8. In 2007, 8,500 individuals living with HIV/AIDS in the County were in need of housing assistance, yet only 1,200 received subsidies.
9. Approximately 287,364 units in the Metro Area are at high risk for lead-paint hazards.

In order to encourage the retention and provision of affordable housing in Miami-Dade County while complying with applicable Florida property assessment laws, the Office of Community and Economic Development (OCED) and the Property Appraisal Department finalized a program that may provide adjusted property assessment valuations for certain affordable and workforce rental housing properties that are not qualified for other specific statutory assessment relief. The owner of such a property would be required to enter into a legally sufficient land use restriction in favor of the County, limiting all or a portion of the property to rental rates established according to the U.S. Housing and Urban Development and Florida Housing Finance Corporation guidelines for affordable housing rents and re-sale price restrictions for a period of years. To date, five first-time homebuyers have benefited from this initiative and an additional eight will also benefit by the end of the current fiscal year.

Over the next fiscal year, OCED will be evaluating all options toward expanding the production and preservation of affordable housing units. Also, Miami-Dade County is preparing a Workforce Housing Plan that it will submit to the State of Florida's Department of Community Affairs to incorporate strategies that will address workforce housing needs. The department will continue to look at Board-sponsored recommendations such as the Workforce Housing Program and other initiatives developed by the Community Affordable Housing Strategies Alliance. In addition, the department will continue to work with the Property Appraiser's Office on what can be done at the local and state level to provide tax relief to seniors, first-time homebuyers, and multi-family development owners that provide affordable housing to renters, and those members of our community most in need of affordable housing.

As part of the Building Better Communities General Obligation Bond Program, OCED is administering approximately \$165 million of funding for affordable housing initiatives. To date, OCED has identified 21 County-owned sites of which five are on a fast track for development of affordable housing. Requests for Proposals (RFP) have been issued on two sites for a total of 300 units. Additionally, OCED is reviewing alternatives for six former public housing sites, for development of affordable housing. It is anticipated that the department will issue an RFP for at least one site by the first quarter of the next fiscal year.

The department will continue to work with internal County departments, developers, and the banking community to develop strategies to facilitate the construction of new rental or homeownership units, and land and building acquisitions for low- to moderate-income individuals.

### Federal Oversight of Miami-Dade Housing Agency

On October 26, 2007, Miami-Dade County and the United States Department of Housing and Urban Development (U.S. HUD) entered into a Settlement Agreement detailing the terms of the temporary federal possession of the Miami-Dade Housing Agency (MDHA). In August 2007, U.S. HUD issued Declarations of Default in both the Public Housing and Housing Choice Voucher (Section 8) Programs. As a result of the federal court-ordered mediation between the County and U.S. HUD, both parties agreed to the temporary possession of the agency by U.S. HUD for an initial nine-month period, but may be extended pursuant to the terms of the agreement. The Oversight Administrator, designated by U.S. HUD, is MDHA's policy maker and day-to-day decision maker while the Agency is

## Five-Year Financial Outlook

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in receivership. The County can petition U.S. HUD for the Agency's return once certain items outlined in the work plan, as articulated through the settlement agreement, are completed.

### Public Housing

MDHA is the largest provider of housing in the County and maintains a stock of 9,248 public housing units. The agency's FY 2008-09 Adopted Budget is composed of 89 percent from federal funding (\$208.444 million), eight percent proprietary funding including rental revenue and other fees (\$18.728 million) and three percent from federal Community Development Block Grants (CDBG) (\$6.6 million). Additionally, the agency has applied for state-funded Disaster Mitigation Grants totaling \$5.2 million for building hardening at several public housing developments improving wind resistance of the building envelope. Preliminary approval has been received and MDHA is awaiting contracts for the grants prior to commencing work.

The FY 2008-09 Adopted Budget includes \$30.4 million for the Public Housing subsidy which equates to approximately 84 percent of the Public Housing subsidy as determined by Congress and U.S. HUD. MDHA is implementing U.S. HUD-mandated asset-based management which is based on the operating costs of each project/site. Based on the current methodology, it is in the discretion of MDHA on how it will fund programs and operations. Under asset management, all public housing authorities are required to organize their sites into Asset Management Projects (AMPs) for financial reporting purposes.

Beginning in calendar year (CY) 2008, MDHA is submitting the operating subsidy calculations, including the Capital Fund Program (CFP) at the required Asset Management Project (AMP) level. MDHA will prepare operating budgets, track financials and operational performance based on this new structure. Each AMP will be restricted to the amount of administrative overhead or "management" overhead it can supply for the support of central or administrative operations. MDHA is currently revising the structure of the AMPs and realigning the staff to better operate within the respective AMPs. As of June 2008, there were approximately 15,814 persons on MDHA's waiting list for public housing assistance.

MDHA has filled more than 2,000 housing vacancies between August 27, 2006 and April 30, 2008. A total of 1,109 vacancies were targeted in prior year for comprehensive modernization. To further accelerate vacant units for occupancy, MDHA has implemented a new contract using fixed prices and predetermined rates for the repairs of contract vacant units.

### Section 8 and Homeless Programs

The Section 8 programs, the largest program being the tenant-based Housing Choice Voucher Program has remained adequately funded thus allowing MDHA to offer housing opportunities to families on the waiting list. As of June 2008, there were approximately 33,400 persons on MDHA's waiting list for the tenant-based Housing Choice Voucher Program. MDHA also administers two McKinney Act programs for the homeless, Shelter Plus Care and Section 8 Moderate Rehabilitation Single Room Occupancy. The FY 2008-09 Adopted Budget assumes the Section 8 programs, including the homeless programs will be adequately funded at \$175.07 million. Currently, the various Section 8 and homeless programs provide housing to over 16,000 Miami-Dade County residents.

The Multi-Year Capital Budget includes \$4.8 million allocated from the CFP in prior years to expedite the repair and rehabilitation of Public Housing units in need of comprehensive modernization. Additionally, \$4.8 million in financing proceeds were allocated to the Housing Safety and Security Improvements Program for Public Housing, of which \$4 million remain and are budgeted for 2009 and 2010 to continue improvements throughout the County. The program has provided safety improvements such as perimeter street lighting, exterior development lighting to illuminate public areas, closed circuit video monitors intercom systems, and security gates. New lights have been installed and existing lights have been repaired, with bullet proof covers, at the Liberty Square public housing development; perimeter fencing has been completed at Model Cities; security cameras installed and existing systems expanded at

## **Five-Year Financial Outlook**

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various sites. Safety surveys have been completed and cost estimates have been completed for all Public Housing properties. MDHA will continue to coordinate with Miami Dade Police Department (MDPD), City of Miami Police Department and other municipal police departments to combat crime in and around Public Housing developments and provide a safer environment for residents and MDHA staff.

The 2008-09 Adopted Capital Budget includes \$16.3 million in prior year funding of Capital Asset Acquisition Bond Series 2007 for the HOPE VI Scott/Carver Homes project. Phase I of the Scott/Carver project has been completed with 57 single family homeownership units. Phase II is underway utilizing federal funding. Phase III will utilize the Capital Asset Acquisition Bonds Series 2007 and any other local funding available for additional affordable dwellings.

### **Documentary Stamp Surtax and State Housing Initiatives Partnership (SHIP) Programs**

Documentary Stamp Surtax funds are generated by a fee assessed on all transfers of commercial property (\$0.45 for every \$100.00 of commercial real estate sold). Surtax funds are used to provide low interest loans in the form of second mortgages, single family rehabilitation loans including window shutters, construction financing to developers to build multi-family and single-family units and homebuyer counseling. The FY 2008-09 Adopted Budget includes \$22 million in new Surtax funds, a reduction of \$14.854 million from the FY 2007-08 Adopted Budget, and \$8.828 million in new SHIP funds, a reduction of \$60,000 from the FY 2007-08 Adopted Budget. These reductions reflect the declining real estate market. Available resources in the SHIP and Surtax programs will be utilized to fund rental and homeownership activities in the community.

Due to the progressive downturn in the real estate market, staff will continue to revise the Surtax assumptions for FY 2008-09. As a result, it is difficult to provide a five year analysis of this revenue source at this time. However, staff will continue to monitor the market conditions and provide realistic assumptions during the budget development process. It is important to note that the Surtax ordinance will sunset in October 2011.

## **Department of Solid Waste Management**

### **Collection Fund**

The Department of Solid Waste Management (DSWM) collects garbage and trash in the Waste Collection Service Area (WCSA). As of April 2008, the DSWM served approximately 319,000 residential customers. The programmed level of residential service, one of the broadest in the Southeast, provides curbside collection of garbage twice-per-week, unlimited access to any of 13 Trash and Recycling Centers located throughout UMSA (open seven days per week), and twice-per-year, on-demand collection of bulky waste up to 25 cubic yards per pick-up. Collection Operations represents approximately 42 percent of the total tonnage received at DSWM disposal facilities.

Conversion of the County's residential curbside recycling program from once-a-week dual stream collection of materials to once-every-other week single stream collection of materials will be complete during the first quarter of FY 2008-09. These services have been and will be provided to approximately 344,000 residential customers, including the 319,000 customers in the WCSA, 23,000 customers in municipalities, and 2,000 additional recycling only customers inside and outside of the WCSA that contract with the County for this service.

### **Collection Fund Outlook**

The ongoing challenge in Collection Operations is to continue delivering service at the current level, which has consistently produced one of the highest customer satisfaction ratings for County services, and to accommodate growth in the community within a fixed rate structure. Within the 5-year projection, disposal fees, increase annually by the Consumer Price Index (CPI) South All Urban Consumers, assumed at five percent in FY 2008-09, and three percent each year thereafter. Labor rates are assumed to rise annually at six percent, which results from combined

## Five-Year Financial Outlook

merit increases and cost of living adjustments in accordance with the collective bargaining agreements. Fuel and fleet costs are also assumed to rise at a rate of seven and one half percent. All other costs are assumed to increase at a more modest inflation rate of three percent per year. This projection incorporates \$3.292 million of pay-as-you-go capital projects and \$43.984 million of heavy equipment purchases from FY 2008-09 through FY 2012-13 to maintain and expand the system.

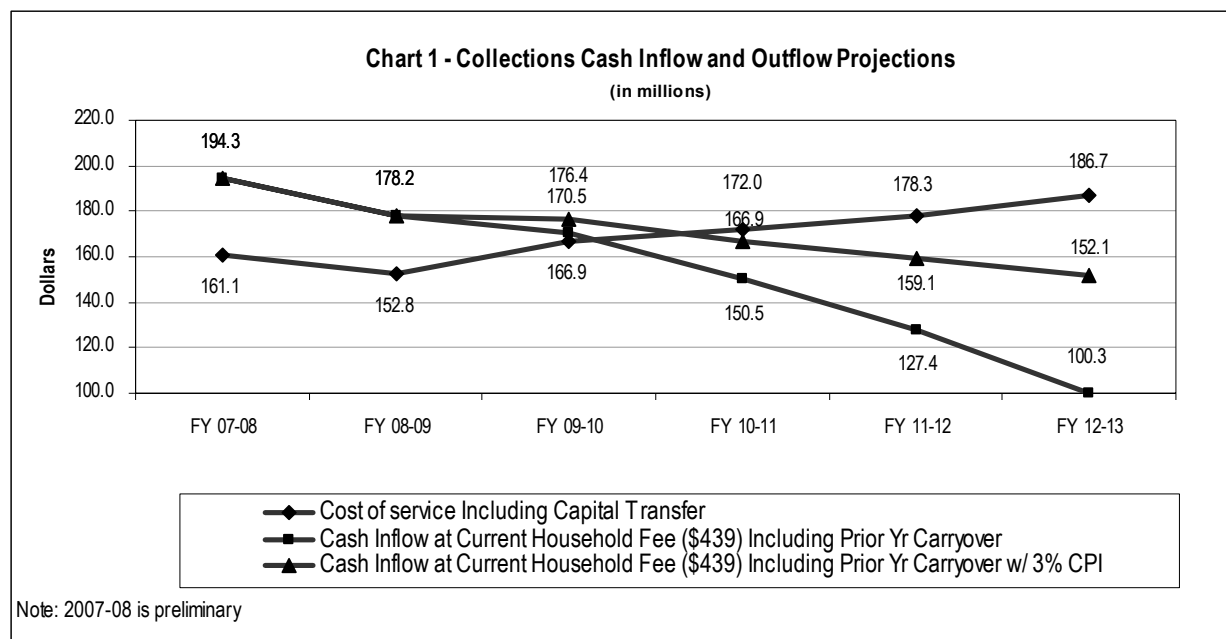


Chart 1 provides a preliminary forecast for the Collection Fund cash inflows and outflows for FY 2007-08 year-end as of September 30, 2008, the FY 2008-09 projections at 100 percent revenues, and the outlook for future years through 2013 based on simple trend analysis assuming no additional collection fee increases. Customer growth is assumed to increase at approximately 2,300 households in FY 08-09 increasing up to 5,000 by the fifth year based on growth trends.

Based on these assumptions, which also include cash and debt service requirements from prior fiscal years, Collections Fund expenditures exceed revenues beginning in FY 2010-11 with a widening revenue-expenditure gap through FY 2012-13. However, if the household fee is adjusted by a CPI mechanism (as we do in Disposal), this funding strategy, would partially assist in offsetting annual cost increases, though expenditures would still exceed revenues in the same FY 2010-11. Chart 1 includes a cash inflow based on this option (assumed a CPI at three percent starting in FY 2009-10) relative to projected costs.

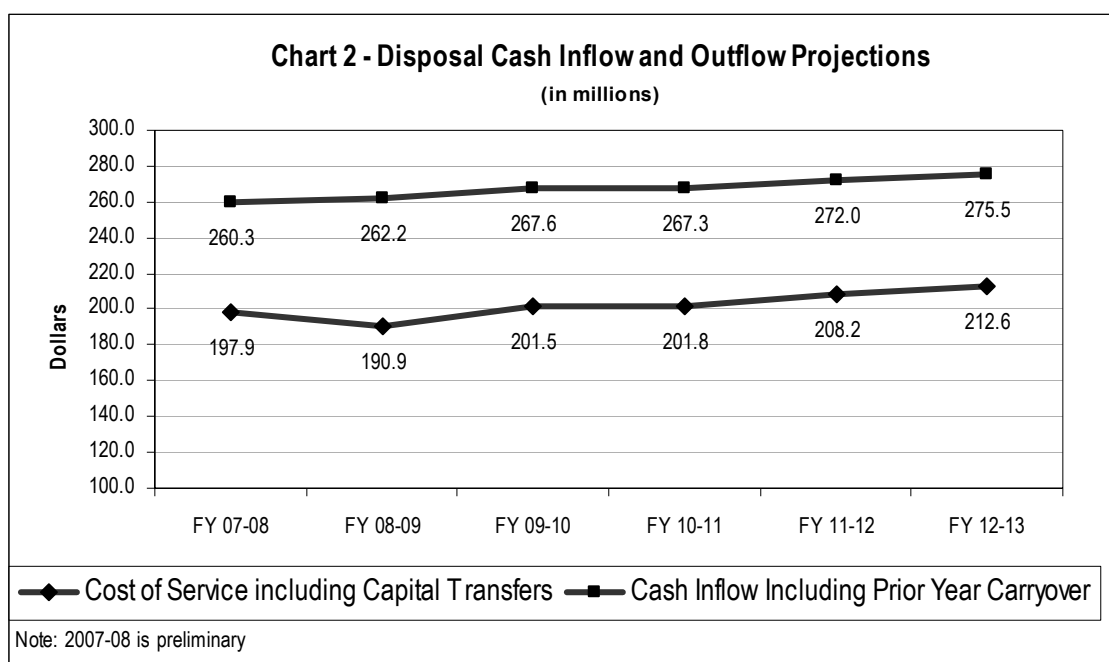
### Disposal Fund

The main components of the Disposal system are Transfer Operations, including three regional transfer stations, waste hauling activities from the Trash and Recycling Centers, and Disposal Operations, which has four active facilities: the Resources Recovery Facility, the adjacent Ash Landfill, the South Miami-Dade Landfill, and the North Miami-Dade Landfill. DSWM also has a contract with a private firm to utilize the Medley Landfill or the Pompano Landfill. Transfer Operations handles approximately 700,000 revenue tons per year. Disposal Operations currently handles approximately 1.86 million waste revenue tons per year comprised of the County's Collection Operations, contract and non-contract private haulers, partner municipalities, and permitted landscapers.

## Five-Year Financial Outlook

### Disposal Fund Outlook

The Disposal Fund projection incorporates the same assumptions with regard to inflationary impacts on operating costs as used in the Collections Fund projection. However, unlike the Collections Fund, the Disposal Fund is considerably more stable due to a cost structure in operations that is less sensitive to rising personnel and fleet costs. It is also supported by a revenue stream that is indexed to inflation. Disposal Fund projections shown in Chart 2 indicate that cash inflows will be sufficient to meet cash outflows over the 5-year period. This projection incorporates \$20.669 million of pay-as-you-go capital projects and \$23.988 million of heavy equipment purchases from FY 2008-09 through FY 2012-13. In addition, the funds will also be used to maintain and expand the system as well as fund additional debt service requirements to support \$17.565 million of new bonds. The bonds are anticipated to be issued in FY 2009-10 and used primarily to fund remaining closure requirements at Virginia Key.



The challenge within the next five years in Disposal will be to offset the loss of annual disposal capacity due to the anticipated closure of the North Miami-Dade Landfill in 2013 and still maintain the disposal level of service capacity required under state growth management rule of law. While the Resources Recovery Facility may be able to absorb a portion of this waste, without any other alternative the DSWM will have to increase the usage of contracted capacity at external facilities, which will have an indeterminate, but likely detrimental impact on future operating costs in Disposal. The DSWM will complete a long-range master plan by December 2009 that will provide guidance in these areas.

## Five-Year Financial Outlook

### Combined Results

Table 1 summarizes the resulting net cash inflow/outflow outcomes by fund, on a combined basis, including carryover from year to year and assuming the current fee structure in Collections.

**Table 1 (\$ in thousands): Projected Fund Balances at Fiscal Year End**

<b>Fund Balance</b>	<b>FY 07-08</b>	<b>FY 08-09</b>	<b>FY 09-10</b>	<b>FY 10-11</b>	<b>FY 11-12</b>	<b>FY 12-13</b>
Collections Fund FYE Balance	\$33,241	\$25,471	\$3,576	(\$21,525)	(\$50,845)	(\$86,338)
Disposal Fund FYE Balance	\$62,406	\$71,284	\$66,052	\$65,583	\$63,764	\$62,834
Combined Fund Balances	\$95,646	\$96,754	\$69,628	\$44,058	\$12,918	(\$23,504)
Combined Net Operating Expenditures (net of intra-fund payments)	\$246,907	\$244,347	\$255,888	\$267,305	\$279,293	\$291,169
Required 60-Day Restricted Operating Reserve	\$41,151	\$40,725	\$42,648	\$44,551	\$46,549	\$48,528
Unrestricted Reserves	\$54,495	\$56,030	\$26,980	(\$493)	(\$33,631)	(\$72,033)

Note: FY 2007-08 is preliminary and subject to final accruals

Based on the above assumptions, the projections conveyed in Table 1 indicate that the DSWM will be able to meet its bond covenant of a 60 day operating reserve through FY 2010-11. However, combined unrestricted reserves, which are relied upon to finance any contingency in either Collections or Disposal, will not be available by the end of the projection period. This is an area of concern that will have to be addressed.

**Table 2: Projected Debt Service Coverage through Fiscal Year 2013**

<b>Debt Service Coverage</b>	<b>FY 07-08</b>	<b>FY 08-09</b>	<b>FY 09-10</b>	<b>FY 10-11</b>	<b>FY 11-12</b>	<b>FY 12-13</b>
Without Use of Rate Stabilization Fund	251%	220%	156%	117%	87%	62%
With Use of Rate Stabilization Fund	316%	270%	200%	146%	110%	81%

Note: In accordance with financial covenants, net operating revenues must cover one hundred and twenty percent (120%) of the principal and interest requirements on the bonds for such fiscal year

Table 2 provides projected debt service coverage with and without the use of the rate stabilization fund over the same period. The DSWM is projected to meet its bond covenant of at least 120 percent coverage on its senior lien debt through FY 2010-11; however, beginning in FY 2011-12, the DSWM will not meet minimum coverage without changes to the financial condition.

### Miami-Dade Water and Sewer Department

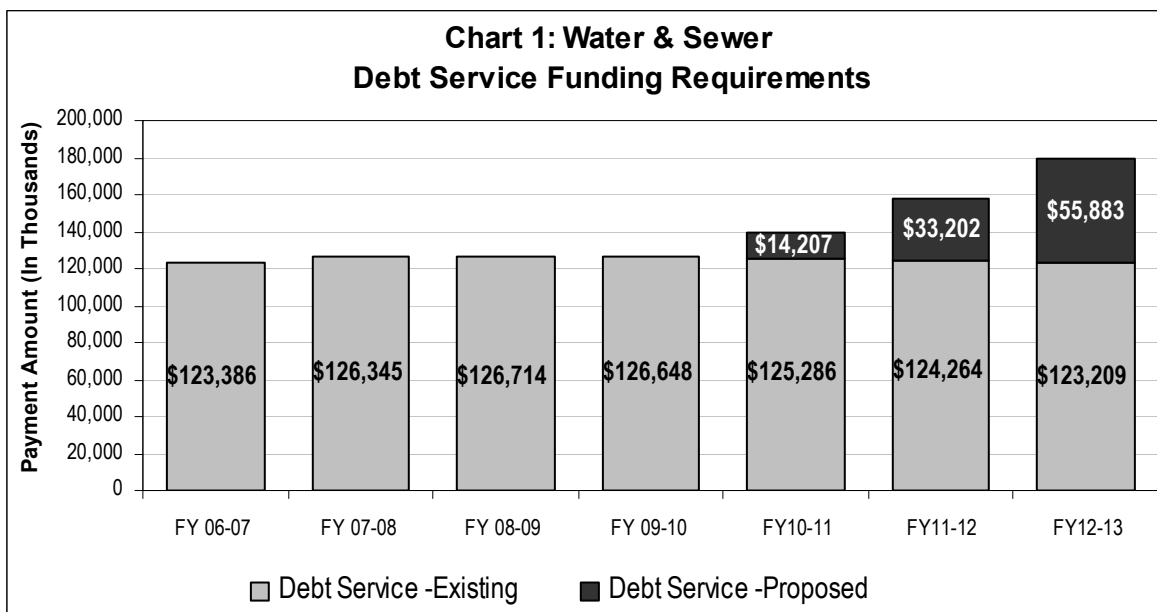
At the September 18, 2008 final public hearing regarding the County's FY 2008-09 Budget, the Board of County Commissioner (BCC) adopted various rate adjustments for the Water and Sewer Department (WASD), effective October 1, 2008. The water and sewer rate adjustment includes a 5.2 percent Maintenance Index increase to the average retail customer for FY 2008-09. This Maintenance Index will be evaluated annually and applied in the proposed retail rate adjustment for FY 2009-10 through FY 2012-13. The Five-Year Outlook assumes a Maintenance Index rate increase of four percent in future fiscal years. In addition, the Five-Year Outlook includes an adopted South Florida Water Management Restriction Surcharge for water retail customers who fall within the fourth tier of the water consumption rate structure to encourage conservation and changes to the retail rate structure as recommend by the rate consultant, except for the adjustment to the lifeline customer.

## Five-Year Financial Outlook

In FY 2008-09, the Department will eliminate the “smoothing mechanism” and implement an annual true-up methodology to determine the cost recovery allocation for wholesale customers. For FY 2008-09, wholesale water rates are calculated to increase from \$1.100 to \$1.4649 and sewer wholesale rates are calculated to decrease from \$1.735 to \$1.6869. Also included in this financial outlook, is the phase out over a five year period of the City of Hialeah transmission credit and includes the acquisition of the City of Miami Springs Water and Sewer System. Future water and sewer wholesale revenues are projected to increase by 4.2 percent leaving customer growth and consumption unchanged.

The Five-Year Financial Outlook takes into consideration the implementation of the conservation programs that the County has agreed to implement pursuant to the 20-Year Water Use Permit that was recently issued by the South Florida Management District. The cumulative impact to the per capita usage of the conservation programs is estimated to be a 4.5 percent usage reduction over the five year planning horizon.

The Five-Year Financial Outlook assumes a weighted average percentage growth of four percent in operating expenditures annually through FY 2012-13. In FY 2011-12, an additional \$833,000 is included for six months of operating expenditures for the newly constructed South Miami Heights Water Treatment Plant, \$6.6 million for the operation of the Hialeah Reverse Osmosis Water Treatment Plant, and \$1.5 million for High Level Disinfection Process in FY 2011-12. Beginning in FY 2009-10, the Department will transfer an additional \$10 million incrementally per year to fund delayed capital renewal and replacement expenditures as forecasted by the Bond Engineers. Additionally, the Department is proposing to issue new bonds of \$184.1 million in FY 2009-2010, \$484.9 million in FY 2010-11, \$453.6 million in FY 2011-12, \$388 million in FY 2012-13, and \$232.2 million in FY 2013-14 to provide funding for planned capital projects. The Department, the Office of Strategic Business Management, and the Finance Department will develop a payment schedule that will smooth out the effect of this financing through the life of the bonds. WASD is estimating that the payment schedule for these new bonds will generate additional debt payment obligations of \$14.2 million in FY 2010-11, \$33.2 million in FY 2011-12, \$55.9 million in FY 2011-12 and \$77.3 in FY 2013-14. (See Chart 1: Water and Sewer Debt Service Funding Requirements). This Financial Outlook does not include the possible effects of the Ocean Outfall unfunded mandates, which is estimated to cost between \$2 billion and \$4 billion over 10 to 15 years.



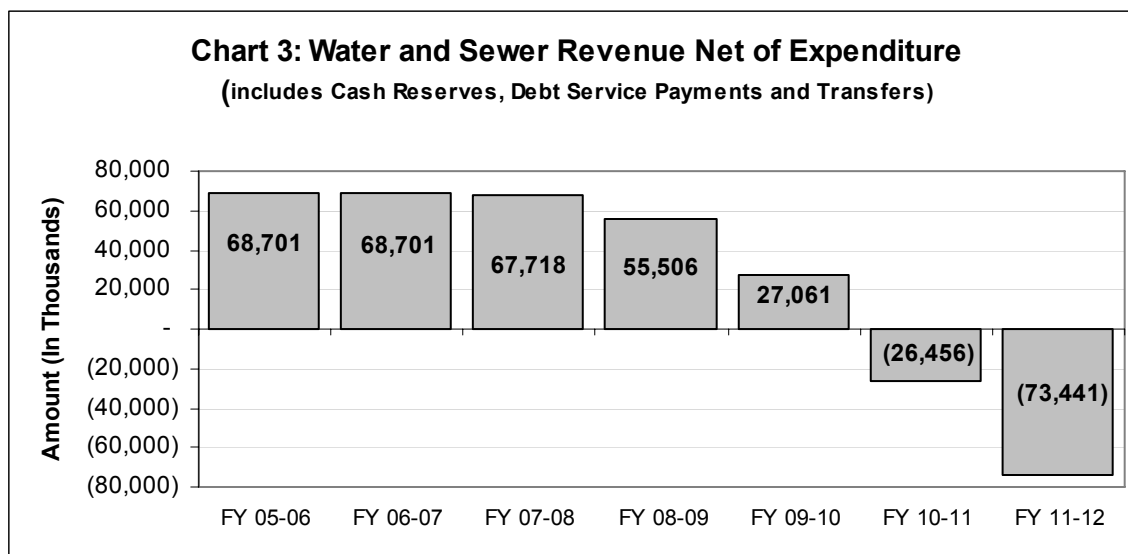


## Five-Year Financial Outlook

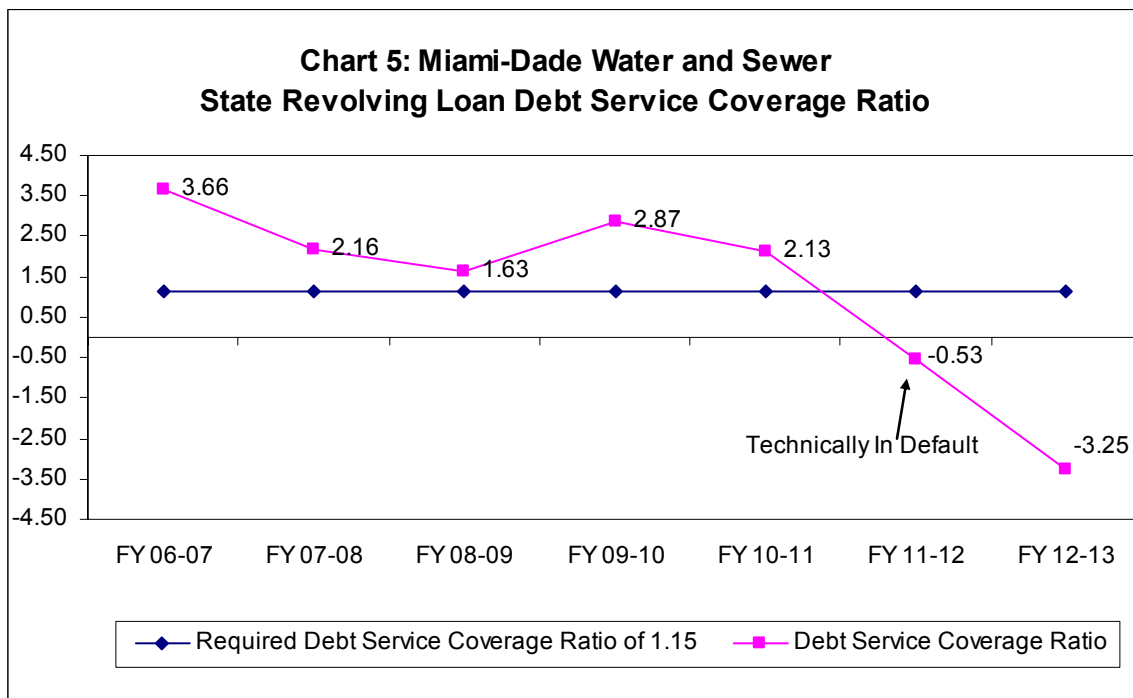
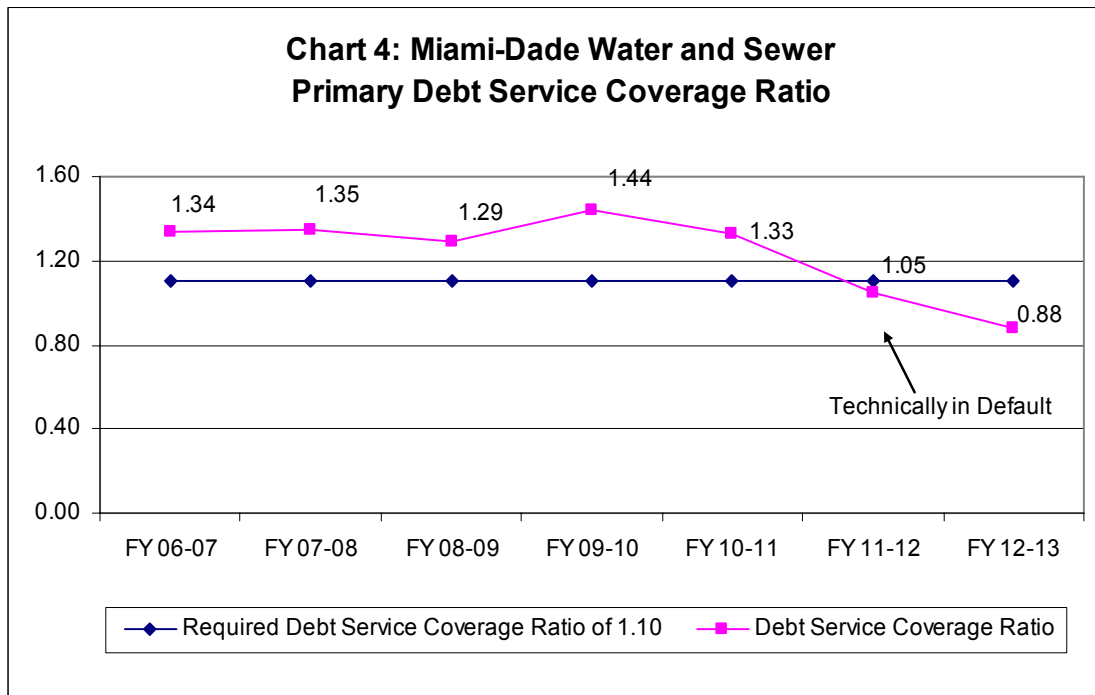
Although the proposed retail rate adjustments utilizing CPI and the wholesale rate adjustments utilizing an annual true-up methodology are projected to provide additional revenues, the cash reserves continue to decline. The General Reserve Fund is projected to be depleted by the end of FY 2009-10 followed by the Rate Stabilization Fund in FY 2010-11 (See Chart 2: End of Year Cash Reserves). It is projected that a funding shortfall will occur in FY 2010-11 (See Chart 3: Revenue Net of Expenditure). In this budgetary forecast both the subordinate debt service coverage and the State Revolving Loan debt service coverage will not meet the coverage requirement starting in FY 2011-12 (See Chart 4: Primary Debt Service Coverage Ratio and Chart 5: State Revolving Loan Debt Service Coverage Ratio). Although an operating shortfall occurs in FY 2010-11, the Department is still able to satisfy Debt Service Coverage requirements unit FY 20011-12. WASD will assess water and wastewater rate adjustments annually to accommodate increasing operating and maintenance expenditures, and to fund a portion of the delayed capital renewal and replacement costs.

**CHART 2: REDUCTION OF OPERATING CASH RESERVES**  
(\$ in thousands)

	Actual FY 2006-07	Projected FY 2007-08	Projected FY 2008-09	Projected FY 2009-10	Projected FY 2010-11	Projected FY 2011-12	Projected FY 2012-13
RATE STABILIZATION FUND	\$30,735	\$30,735	\$30,735	\$16,382	\$0	\$0	\$0
GENERAL RESERVE FUND	\$37,966	\$38,283	\$14,195	\$0	\$0	\$0	\$0
RESERVES REQUIRED BY ORDINANCE	\$53,242	\$55,046	\$58,666	\$61,044	\$63,518	\$67,325	\$71,731
<b>TOTAL FLEXIBLE CASH RESERVES</b>	<b>\$121,943</b>	<b>\$124,064</b>	<b>\$103,596</b>	<b>\$77,426</b>	<b>\$63,518</b>	<b>\$67,325</b>	<b>\$71,731</b>



## Five-Year Financial Outlook



The Financial Outlook is a forecasting mechanism that helps the Department assess future fiscal conditions that will necessitate mitigating strategies. As shown in these charts, which include annual Maintenance Index rate increases, the current cash position of the department is strong and should remain as such for the next two years. In later years, the Outlook reflects the need to plan for annual rate increases above the projected Maintenance Index to fulfill its financial obligations. The Department is continually reviewing both its organizational structure and related business process; in order to reduce costs and/or increase revenue collection.

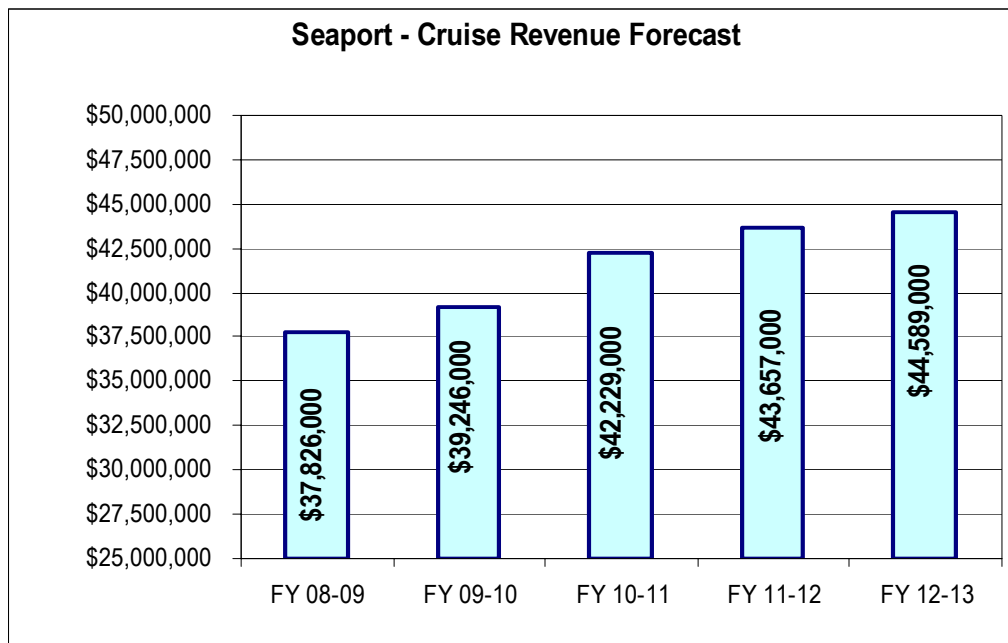
## Five-Year Financial Outlook

### Seaport

#### The Cruise Industry

The Dante B. Fascell Port of Miami-Dade County (POM) is a major economic engine generating approximately \$17 billion in economic activity in the South Florida region annually. During FY 2007-08, the POM embarked/disembarked 4.1 million passengers and generated revenues of approximately \$39.5 million, an increase of 19 percent from FY 2006-07.

In anticipation of the needs and expectation of continued growth, the Seaport strives to offer its customers modern, safe and efficient passenger facilities. The Port completed two new state of the art facilities, terminals D and E in December 2007. A new parking facility (\$15 million) is scheduled for completion in the fall of 2009, and upgrades to Terminals B and C (\$14 million) in conjunction with negotiations for a 10 year commitment by a major cruise line. The Seaport is actively pursuing other major cruise lines for long-term commitments to the Port of Miami, to provide passengers with diversified cruising experiences, while maintaining the Port's historical passenger growth.



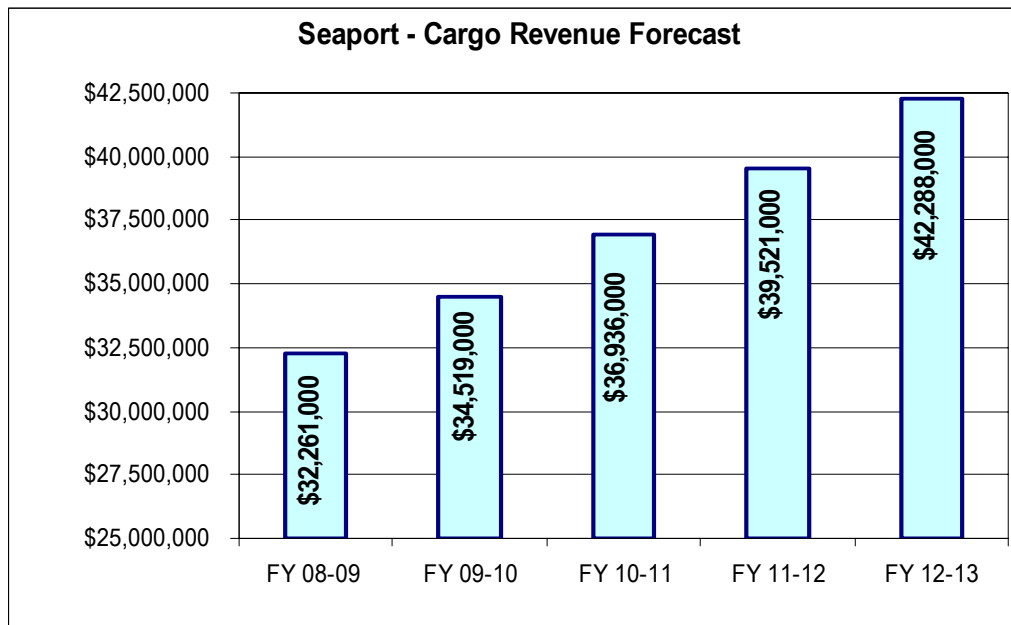
#### The Cargo Industry

Regional and industry wide competition has had a significant effect on POM's cargo operations. In FY 2007-08 cargo revenues were approximately \$28.9 million. The Seaport's new cargo business model emphasizes cargo movements instead of weight, thus the twenty-foot equivalent unit (TEU) will be more representative of cargo activity. We are confident that, with continued aggressive marketing, new incentive based terminal operating agreements, future activity and revenues will be positively impacted.

The Port opened 16 new cargo gates in December 2007. These gates provide faster ingress and egress as well as enhanced security features. Further, major capital items planned or underway include container yard improvements (\$48 million); gantry crane refurbishment (\$2 million); and Phase III dredging which will deepen the South channel to 50 feet. Cargo revenue includes a \$2.2 million infrastructure improvement from the extension of two cargo deals.

## Five-Year Financial Outlook

Every fiscal year thereafter, the forecast includes an estimated 7 percent growth from tariff and projected volume increases.



### Port Security

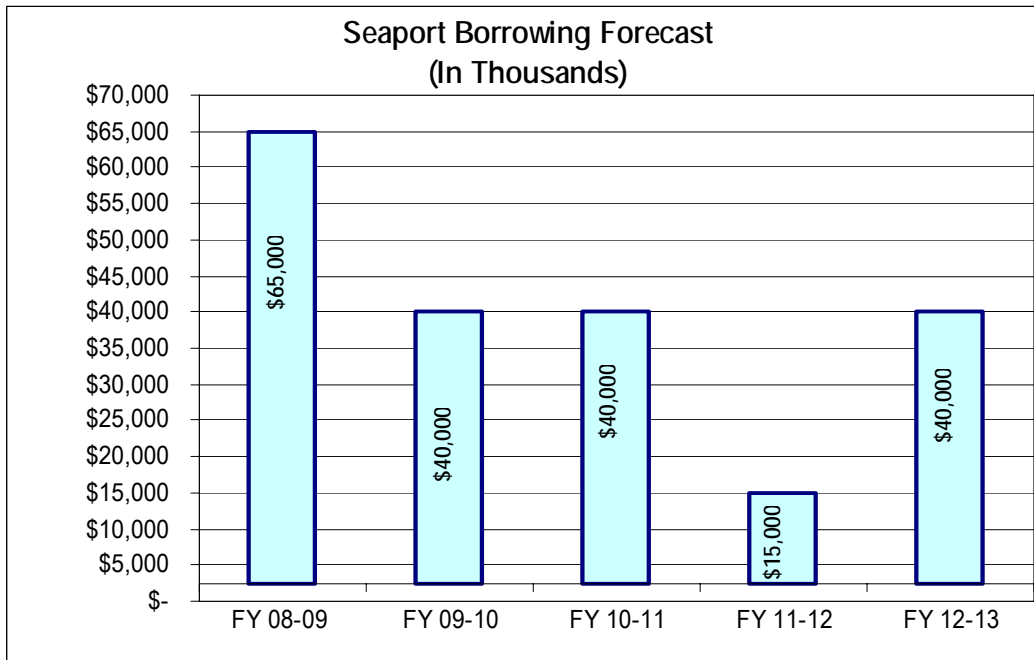
Security enhancements continue to be among the most significant programs underway at the Port of Miami. Ninety-five percent of US international cargo traffic is waterborne, making port safety a priority. The Maritime Transportation Security Act (MTSA) of 2002, established security requirements to protect the nation's ports and waterways against terrorist attacks as well as a series of measures that vessels, seaports and other shore facilities must implement. Among the regulations included in MTSA are: passenger, baggage and vehicle screening procedures; security patrols; establishing restricted areas; personnel identification procedures; access control measures; and/or installation of surveillance equipment. The Port's expenses for security related operating expenditures, including the identification and badging section, were \$21.1 million in FY 2007-08. The Port anticipates a cost reduction of \$2.0 million for fiscal year 2008-09 over the actual costs in FY 2007-08. The Port is working closely with all its law enforcement partners in analyzing ways to implement efficiencies in its security operations and revisions to its security plan which will result in added savings, while enhancing its security program.

Major security related capital projects planned or underway include improvements to terminal H to house the Communications, Command and Control Center (\$4.4 million); Cruise Provisioning Inspection Facility (\$1.7 million); Waterside Surveillance (\$3.0 million); and a host of access control improvements (\$6.7 million).

With some 23,000 vehicles entering and exiting the Port daily, by the year 2020, the daily number of vehicles traveling on Port Boulevard is projected to be 35,000 to 40,000. To address future traffic demands, the Florida Department of Transportation, Miami-Dade County and the City of Miami, have reached agreement for financial participation in a Port of Miami Tunnel project. The agreement calls for the state to fund 50 percent of the capital costs associated with the tunnel's construction (which equates to \$457 million of \$914 million), and 100 percent of the tunnel's operating and maintenance costs over its life-time (including the term of the concessionaire operating agreement). The local governments are required to pay a 50 percent match for capital expenses. The County has agreed to fund up to \$402 million through cash and right of way contributions. Of the County's contribution, the Seaport will provide \$45 million in necessary right of way and a cash contribution of between \$43.5 million and \$143

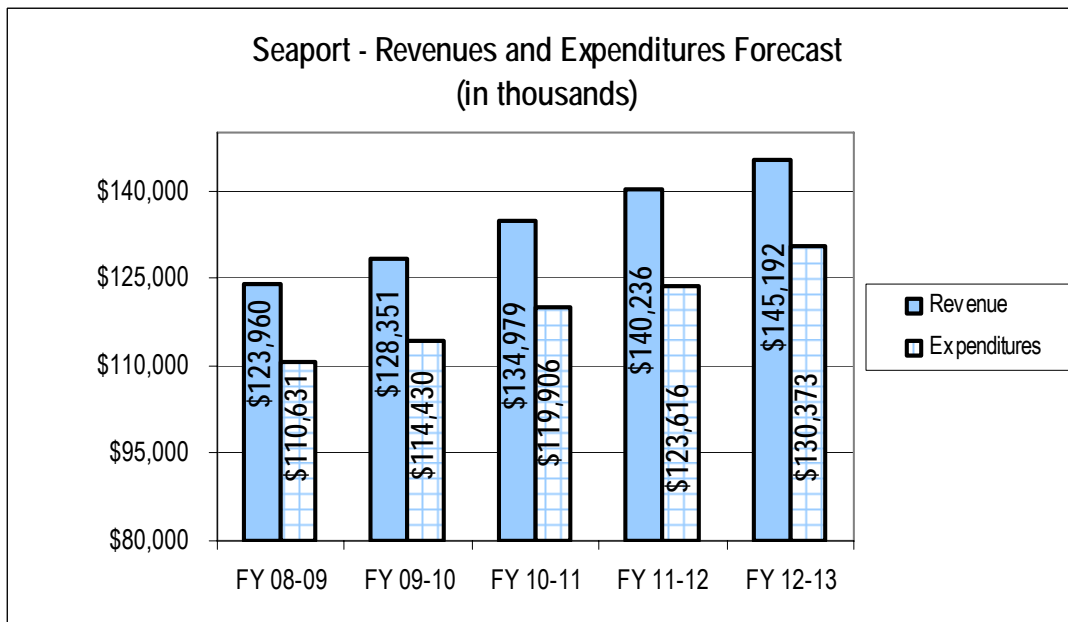
## Five-Year Financial Outlook

million. The final amount will be determined based on the use of the project's contingency reserve funds. The tunnel is expected to be operational by FY 2014.



### Operating Financial Outlook

Increasing competition from neighboring ports, federal and state security mandates that have resulted in significant security cost increases, operational needs related to the two new cruise terminals, and a reduction in cargo activity starting in mid 2005, have required cash infusions from a one-time settlement to correct year-end negative results.



## Five-Year Financial Outlook

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For the purpose of this Five Year Financial Outlook, Operating revenues forecasts are based on a small increase in passenger activity over contractual minimums (per cruise lines confirmed itineraries for the next 18 months) plus a three percent increase in tariff rates each year; cargo throughput growth of three percent each year and tariff rates' increases of four percent, as stipulated in the cargo terminal agreements; and other operating revenues to increase by four percent. Operating expenditures forecast reflect an increase of six percent for salary and fringes, and a three percent increase in other operating expenditures. Bond covenants require a reserve amount equal to two months of budgeted operating expenses; this is reflected in the surplus between the revenue and expenditure forecast as shown in the graph above. Beyond this bond covenant required surplus the Department does not have reserves to mitigate against any unforeseen impacts to their operations. This operational financial outlook requires the Department to have strategic foresight when establishing tariff and charges, a balancing act that needs to fulfill commitments to bondholders and remain competitive, while at the same time building the department's Reserve Maintenance Fund.

The Seaport is examining various revenue and refinancing opportunities and expense changes that may affect current data used to develop the five year plan. The department is also pursuing other sources of operating revenues, including retail and advertising. The department is implementing automated billing and revenue collection systems, including enhanced parking controls and a ground transportation system to fully capture non-maritime revenue generating activities at the Port.

### **Miami-Dade Aviation Department**

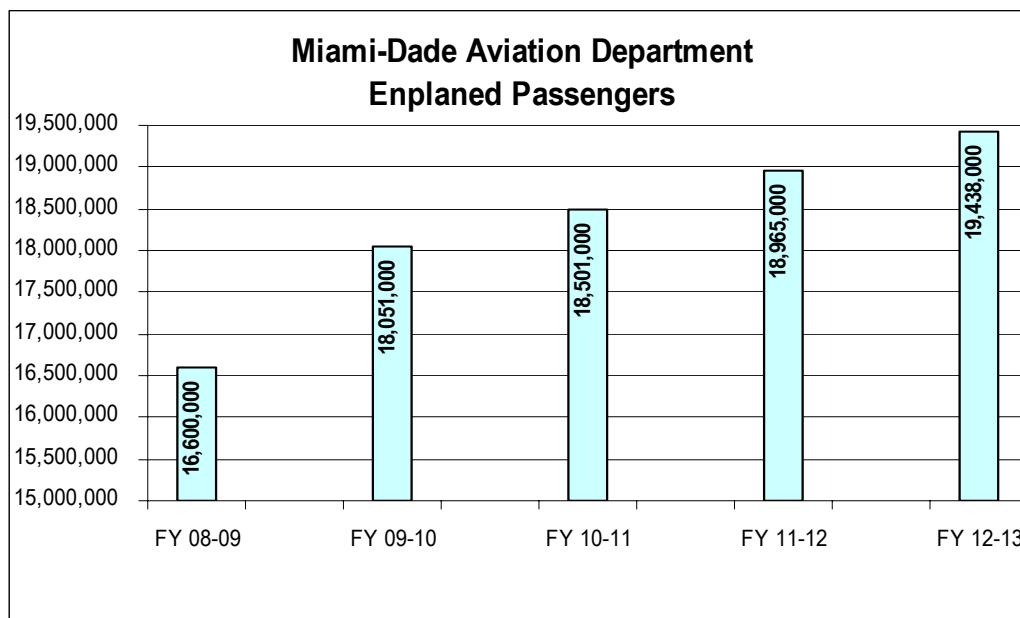
The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County including Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 36,000 people are employed in the Miami-Dade County System of Airports, 1,537 of whom are County employees. An economic impact study released in 2007 reported that MIA and the General Aviation Airports had an annual impact of \$25.6 billion on the South Florida economy. MIA and related aviation industries contribute approximately 272,400 jobs directly and indirectly in South Florida, responsible for one out of every 4.1 jobs. Additionally, the airport system contributed \$980 million in state and local taxes and \$638.4 million of federal aviation tax revenue.

### **Passengers**

A diverse group of airlines provides passenger service at the Airport including 15 U.S. airlines and 31 foreign-flag carriers in FY 2007-08. During FY 2007-08, 34.066 million passengers transited through MIA, a 2.37 percent increase over FY 2006-07 when 33.278 million passengers moved through MIA, also up 3.68 percent when compared to FY 2005-06. Domestic traffic totaled 17.99 million in FY 2007-08, down 0.36 percent from 18.055 million passengers in FY 2006-07. Domestic passengers represent 53 percent of the MIA total passengers while international traffic accounted for 47 percent or 16.076 million passengers, up 5.6 percent from the previous year.

In international air travel, MIA's geographical location, close proximity to cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 51 percent of the South American market, 31 percent of Central America and 23 percent of the Caribbean market. With 47 percent of total passenger traffic being international, MIA ranks third in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

## Five-Year Financial Outlook



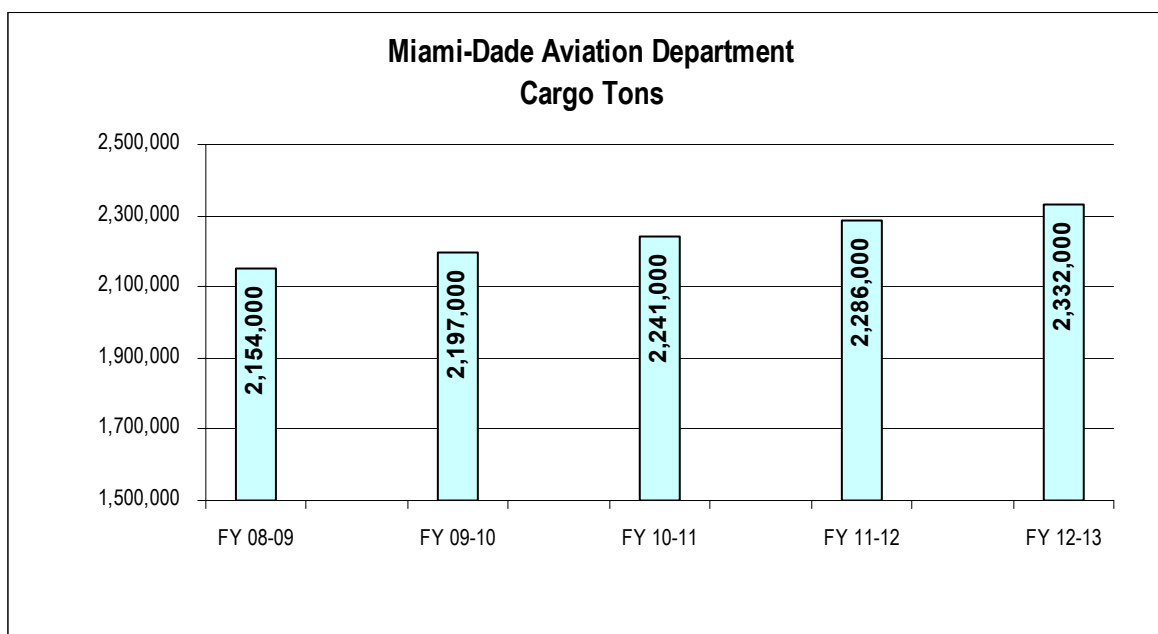
### Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. Cargo tonnage totaled 2.08 million tons in FY 2007-08, resulting in a decrease of 0.92 percent below the prior's year's total of 2.099 million tons. MIA leads the Americas in international air cargo with 86 percent of total tonnage, or more than 1.79 million annual tons of international cargo. International freight was up 1.26 percent in FY 2007-08 with 1.774 million tons. Domestic freight totaled 259,000 tons; down 14.88 percent from last year's 304,000 tons.

MIA's total air trade is valued at nearly \$34.9 billion annually, or 96.2 percent of the dollar value of Florida's total air imports and exports, and 31.8 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 81 percent of all air imports and 77 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 70.4 percent of all perishable products, 86.2 percent of all cut-flower imports, 63.1 percent of all fish imports, and 68.3 percent of all fruit and vegetable imports.

MIA's cargo facility development program that began in 1992 has been completed, providing the Airport with over 2.7 million square feet of space in 17 new cargo buildings. Apron space has grown to over 3.8 million square feet, capable of handling 17 B747s or 38 DC-10Fs.

## Five-Year Financial Outlook



### Winning Strategy

MIA's strategy to enhance the Airport System's competitive position with other airports to attract more airlines as well as increase existing volume includes:

- Re-evaluating and restructuring as needed business arrangements with existing and new airlines to attract additional activity
- Implementing procedures to enhance passenger experience and satisfaction
- Establishing procedures to increase commercial revenues and market rentals in the near-term and long-term
- Developing and beginning implementation of a plan to reduce the operating costs in the near-term and long-term in an effort to bring MIA's airport charges to airlines at a more affordable level
- Managing the construction of the Airport System's capital program and repair of facilities so that the Airport System has the facilities required by its tenants, but also controlling costs.

### Capital Improvement Program (CIP) Financial Update

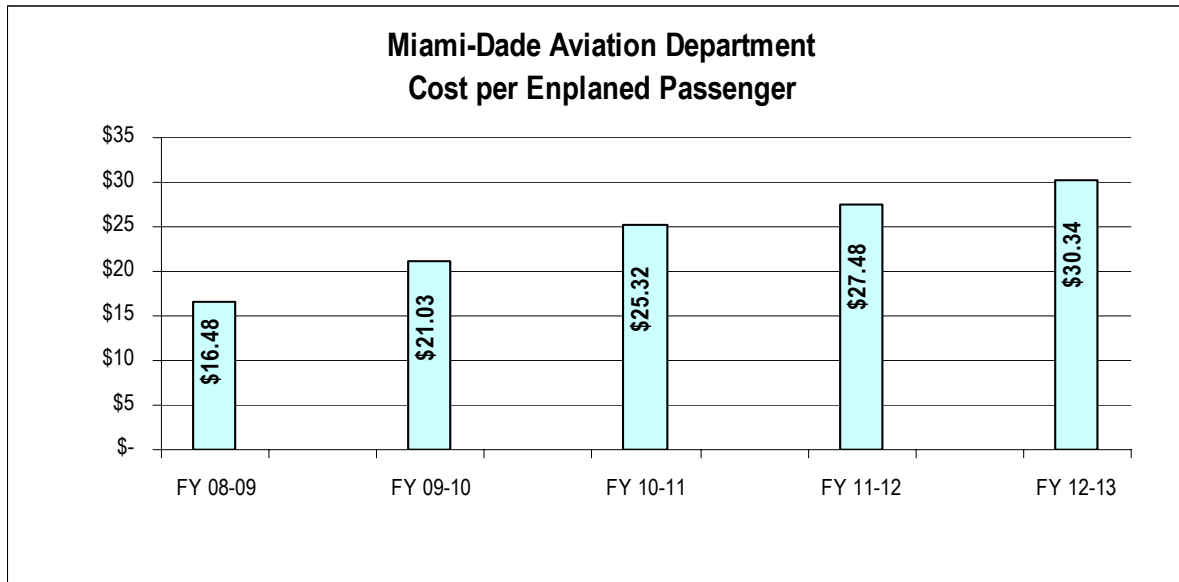
The overall purpose of the CIP is to accommodate future MIA growth (e.g., MIA Mover and Perimeter Road improvements) and to make the Airport more efficient from an airline operational perspective (e.g., North Terminal). The CIP is funded primarily by long term debt, to be paid from charges to the airlines, supplemented by grants and limited other pay-as-you-go revenues.

The Aviation Department's CIP as shown in the Adopted Capital Budget is \$6.286 billion. The core CIP was previously \$5.237 billion. Most of this increase is due to construction schedule delays; materials, supplies and labor cost increases; and changes in project scope. Some of the increase is mitigated by enplaned passengers being above the forecast.



## Five-Year Financial Outlook

Besides increased passenger traffic, the Department also plans to mitigate the cost increases in the future with reductions in operating expenses. A goal has been established to reduce these expenses by 20 percent over the next couple of years to meet the Department's goal of a \$35 airline cost per enplaned passenger target by FY 2014-15, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.



### Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. With the current threat against civil aviation, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives and restraints on passenger activities. MDAD has reacted promptly to meet the deadlines imposed and has adjusted staff assignments and used outside MDPD resources when possible to minimize overtime costs in an effort to respond to these requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

Following the tragic events of September 11, 2001, the Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. MDAD has worked with TSA on a viable long-term solution to efficiently screen passenger checked baggage by installing Explosive Detection System (EDS) inline with MIA's baggage conveyor system. Approximately \$200 million has been added to the CIP budget for the EDS installation cost of which the TSA has only committed \$20 million to offset this cost. MDAD staff continues its lobbying efforts to secure at least 75 percent of the total cost associated with inline EDS baggage screening.

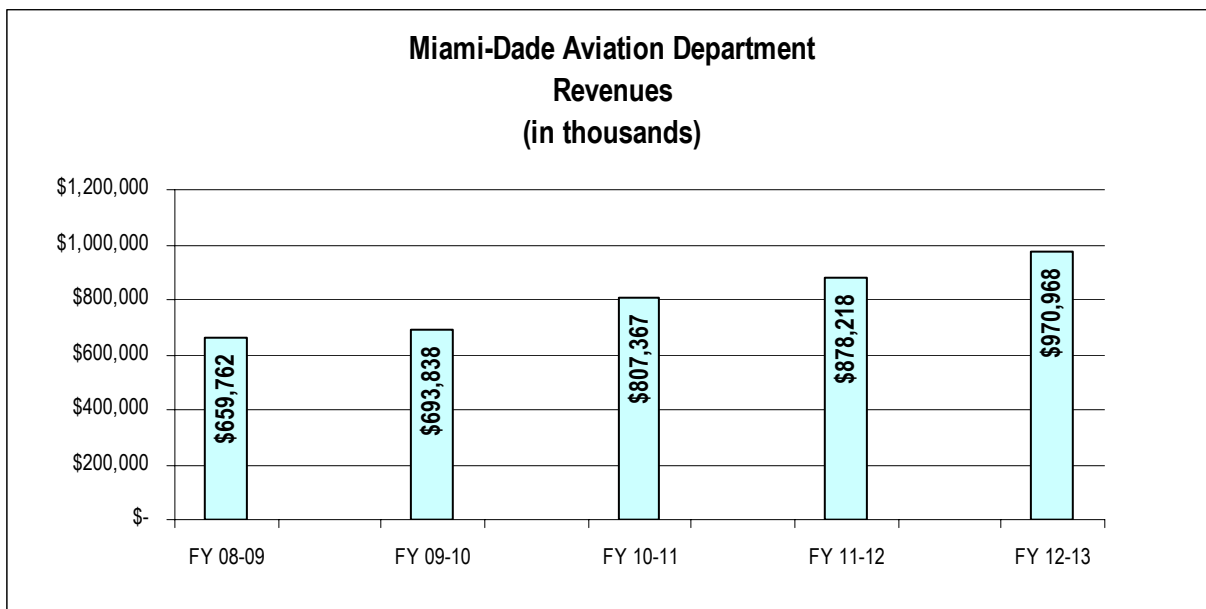
## Five-Year Financial Outlook

### Economic Outlook

MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated at A2 with stable outlook by Moody's, A- with stable outlook by Standard & Poor's, and A with stable outlook by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength.

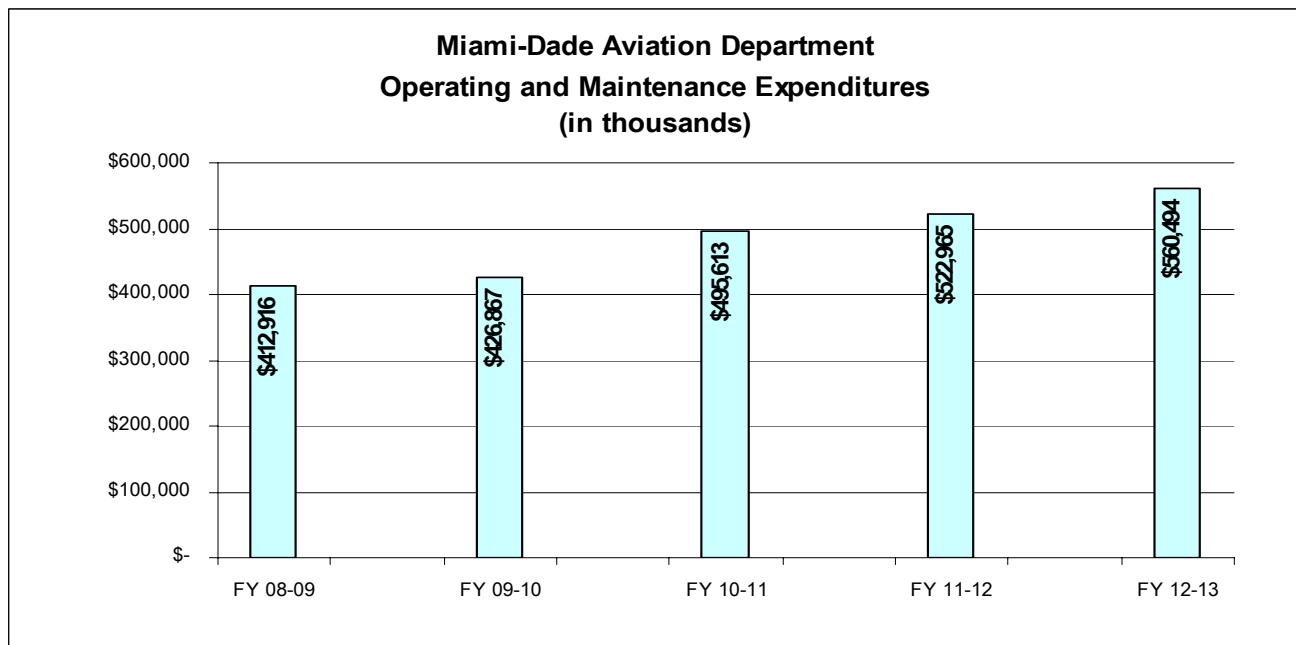
Passenger traffic and seats continued to increase through 2008, after being flat in the years following the significant decline in 2002 due to the effects of the September 11<sup>th</sup> terrorist attack. MDAD's confidence in a full recovery of the aviation industry and its own expanded capabilities is reflected in its Adopted Budget for FY 2008-09 at \$659 million. Passenger Facility Charges (PFC), imposed per passenger to provide revenues to pay debt service for approved projects within the CIP, have generated \$620.1 million since its inception in October 2001. MDAD is authorized to collect \$2.757 billion including interest, before the authorization expires on October 1, 2037.

The airline rates and charges at MIA have continued to increase due to the issuance of additional debt required for the department's ongoing Capital Improvement Program. The department is making herculean efforts to increase its ranking as a major airport system as exemplified in its "WE MEAN BUSINESS" Campaign, a five-year plan to refine and improve the department's goals and measures, consistent with its management strategy to increase efficiency, streamline operation, and reduce operating expenses, ensuring MDAD a greater share of the aviation market.

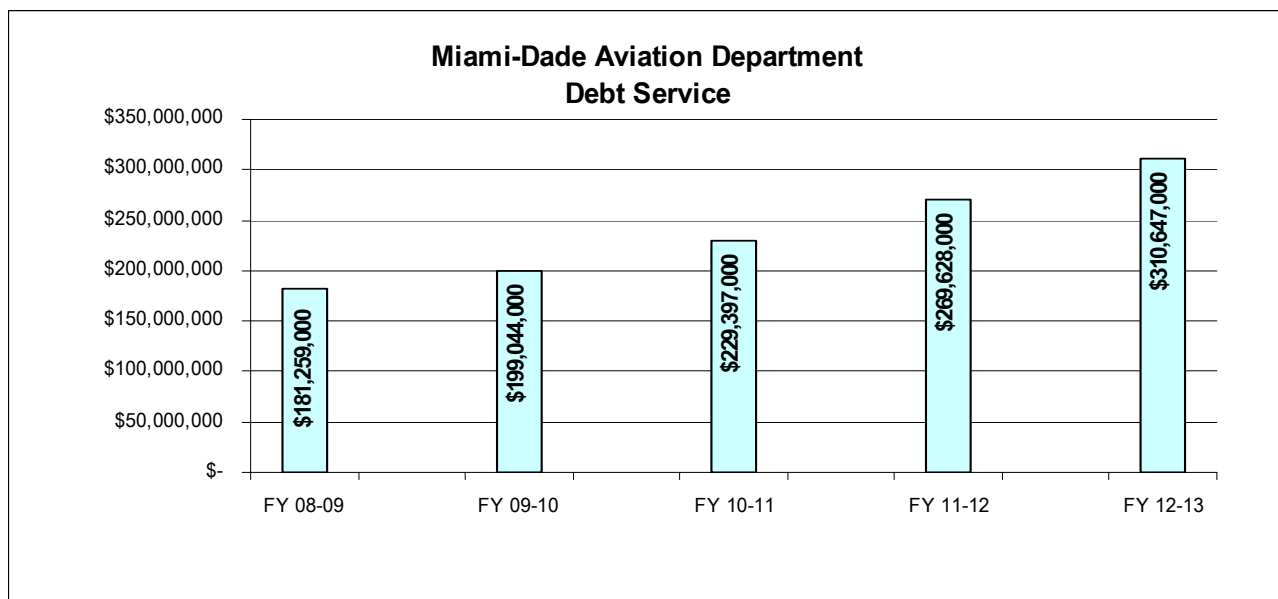


MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates landing fee rates based on expenses that are not covered by direct fee for services provided. The revenue forecast incorporates additional debt service related expenditures that will be realized in FY 2010-11 that will require an increase in landing fee rates. The increase in landing fee rates as well as normal three percent increase in direct fee for services provided contribute to the increase in revenue over the next five years.

## Five-Year Financial Outlook



MDAD's operating and maintenance expenditures include expenditures associated with running Miami International Airport as well as four general aviation airports. This amount excludes transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve. For FY 2008-09 and FY 2009-10, an inflationary figure of five percent is applied to operating expenditures. Beginning in FY 2010-11, the North Terminal construction is projected to be finalized and operations of the terminal are assumed to commence. The North Terminal operations are expected to contribute an increase in operational expenditures of nine percent as reflected.



MDAD's debt service obligations reflect an increase as a result of a \$6.286 billion capital improvement program being finalized in the next five years.

## Five-Year Financial Outlook

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### **People's Transportation Plan**

November 5, 2008 marked the sixth anniversary of Miami-Dade voters' approval of a half-penny sales surtax to fund the People's Transportation Plan (PTP), a comprehensive plan of significant transit and roadway improvements targeted to improve mobility in Miami-Dade County. The one-half cent sales surtax, which is budgeted at \$178.1 million in FY 2008-09, provides a dedicated funding source for transportation improvements. When combined with federal, state and other local funding, it will enable the largest expansion of transit services and transportation-related infrastructure in the County's history. The PTP calls for doubling the Metrorail line over the next decade, expanding bus service where needed, replacing and overhauling the Metromover and Metrorail fleets, pursuing transportation-related technological improvements and significant roadway improvement projects including at least two new major arterial flyovers. The PTP also supports operations for expanded transit services. The first series of surtax-backed bonds used to finance PTP projects were issued in April 2006 and carry an investment-grade credit rating by all three major credit rating agencies. However, due to the nationwide economic slowdown and the impact consumer spending is having on surtax proceeds compounded with an 40 percent increase in construction costs, the Department is reassessing the financial feasibility of expanding rail corridors and performing feasibility analysis on alternative transportation modes based on unforeseen changes in assumptions made in the FY 2008-09 Adopted Budget concerning federal, state and local funding.

### **Miami-Dade Transit**

Over the last few years, Miami-Dade Transit has transitioned to a highly proactive organizational culture that focuses on identifying gaps in existing processes and finding cost-effective solutions, with a consistent emphasis on results-oriented government, professionalism, efficiency improvements, customer service and integrity. The Department has been continuously measuring and tracking progress through performance indicators and taking steps to enhance the riding experience for passengers. Understanding that an organization's most valuable resource is its employees, MDT has also been enhancing employee recognition, communication and training opportunities and encouraging employees to share their ideas and suggestions for improving the organization. At the same time, the relocation and consolidation of MDT administrative offices at the new Overtown Transit Village building, which began in July 2007, has facilitated communication and cooperation throughout the various transit divisions by bringing personnel who had been spread over several locations throughout Miami-Dade County into one central location.

### **Bus-Related Improvements**

Miami-Dade Transit (MDT) has continued the constant monitoring and analysis of bus service through the Comprehensive Bus Operations Analysis in order to optimize resources, eliminate routes that are not meeting established minimum ridership levels, and shift resources to boost service on routes that have experienced overcrowding. MDT recently implemented a successful preventive maintenance program to quickly identify and address mechanical problems in both bus and rail services before they result in costly breakdowns, including more frequent oil/filter changes, a mini-rehab at three years of age replacing 50 selected components combined with an aggressive technician training program. The FY 2008-09 target for number of service miles between breakdowns is set at 4,000 and the on-time performance is targeted at 75 percent in FY 2008-09.

MDT opened the final 6.5-mile segment of Phase II of the South Dade Busway in December 2007. At 20 miles in length, it is now the longest Bus Rapid Transit (BRT) line in the United States, stretching from the Dadeland South Metrorail station to its southern terminus at SW 344th Street in Florida City. By using the BRT, South Miami-Dade residents avoid congestion on US-1 and get to work faster. Additionally, a Park and Ride facility opened at SW 296th Street and another Park & Ride facility is being planned at SW 344th Street to be opened in FY 2010-11 and SW 112th Avenue (Target Store Site) to be opened in FY 2008-09. Future Park and Ride facilities in the planning stage include NW 186 Street and 73rd Avenue, Kendall and SW 127th Avenue, and an extension of the existing surface parking lot at the Dadeland South Metrorail Station. MDT is also working with Miami-Dade General Services

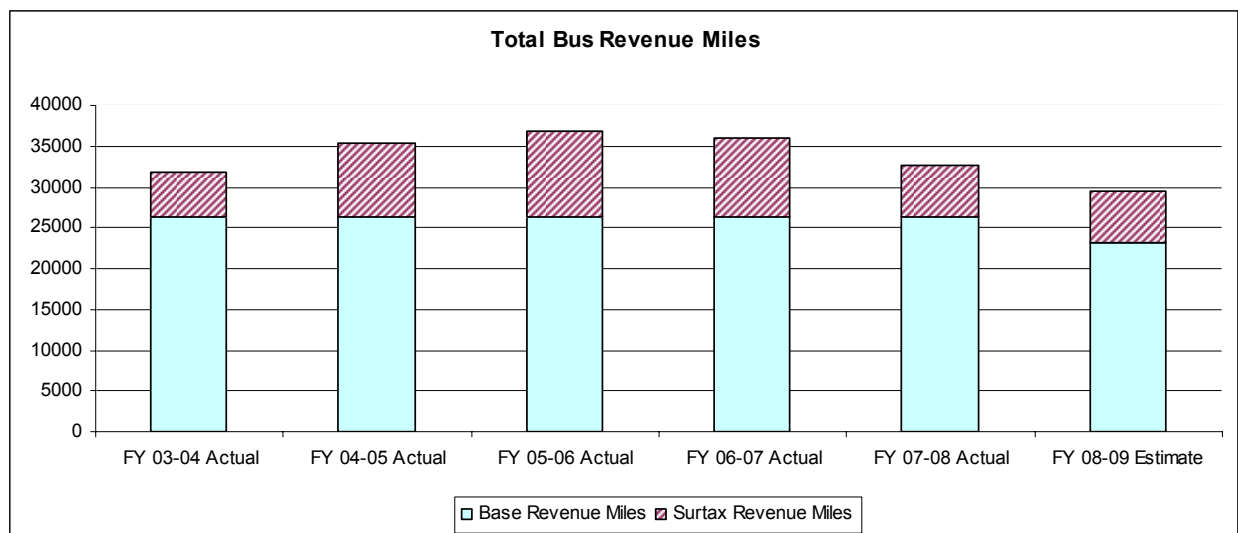
## Five-Year Financial Outlook

Administration (GSA) Department to build park and rides at SW 200 Street and other locations as part of joint development project efforts.

As of November 2008, bus service adjustments of approximately 6.3 million revenue miles of new service will have been added since the November 2002 base of 26.3 million revenue miles. Miami-Dade Transit will continue to focus on meeting service standards throughout bus operations that will increase operational efficiency. These standards stipulate that passenger boardings per hour for each bus route must equal at least one half the bus system average and the fiscal subsidy per passenger must be not more than twice the average of the entire bus system; lower cost alternatives to unproductive routes include alternative service from route realignments and in certain cases, a "lifeline" service will be established to be provided on a weekly basis. Additionally, as a result of funding gaps revenue miles will have to be reduced 2.1 million revenue miles to 30.5 million during the June 2009 line up. The recently implemented Preventive Maintenance Program will further improve efficiency and the quality of service, while the adoption of the Easy Card automated fare collection system will increase passenger payment convenience and fare recovery.

Eight Metrobus routes now provide overnight service and six of these routes operate 24-hours a day. A total of 12 new routes have been added since November 2002 and over 300 improvements have been made to more than 100 routes. The overall bus fleet has grown from 705 buses in 2002 to 911 buses as of November 2008 comprised of 773 full size buses and 138 minibuses. The Federal Transit Administration (FTA) will provide 100 percent funding for 16 additional 60-foot hybrid buses to run express service on the new I-95 managed Lanes between downtown Miami and Fort Lauderdale, to be implemented in phases beginning in 2009 and to be completed in 2011. In addition, FDOT will provide 50 percent state funding for nine clean-burning, fuel-efficient hybrid electric Rapid Transit Buses for the Kendall Bus Rapid Transit (BRT) Corridor to be implemented beginning in 2011.

As part of Miami-Dade County's efforts to fight global warming, MDT, in conjunction with West Virginia University, is testing the use of different types of biodiesel fuels in its buses. In the near term, MDT plans to begin using a blend of biodiesel and petroleum-based diesel in its buses. In order to ensure no negative impact on service, MDT will begin with a 5 percent biodiesel blend and gradually increase the percentage of biodiesel to 20 percent sometime in 2009. Switching to a 20 percent biodiesel blend will reduce MDT's use of fossil fuels by about 2.4 million gallons per year.



## Five-Year Financial Outlook

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### Metrorail Service Improvements

Metrorail on-time performance is targeted at 98 percent in FY 2008-09, an increase of five percent over FY 2007-08 actuals and reflect a more aggressive schedule of inspections, cleanings and repairs which has greatly improved the environment for passengers. The centerpiece of the People's Transportation Plan (PTP) is the Orange Line, which calls for adding between 22 and 25 miles of rail to the existing Metrorail system. The most recent schedule for the development of three phases of the project – which will extend Metrorail to the Broward County line as well as to the Miami Intermodal Center (MIC) and Florida International University's University Park Campus – is as follows:

**Phase 1: MIC-Earlington Heights-Connector** -- The project is a 2.4-mile segment of elevated heavy rail scheduled to open in the 1<sup>st</sup> Quarter of 2012, which is sooner than originally anticipated in the PTP, at an estimated project cost of \$526 million in year-of-expenditure dollars (\$100 million from state commitment), linking the existing Earlington Heights Metrorail Station to the Miami Intermodal Center (MIC). The final design has been completed and the project was advertised for construction in March 2008. The construction bids were opened on August 4<sup>th</sup>, 2008, and MDT anticipates awarding the contract and beginning construction in the 1<sup>st</sup> Quarter of 2009.

**Phase 2: North Corridor** – The project is a 9.5-mile elevated heavy-rail corridor linking the existing MLK Metrorail Station with Broward County along NW 27<sup>th</sup> Avenue. Plans include seven stations at locations such as, but not limited to, MDC North Campus, City of Opa-Locka, and Dolphin Stadium. The corridor's estimated total project cost is \$1.4 billion in year-of-expenditure dollars. The FTA issued a "Medium-low" Annual New Starts rating for the project in February 2008. This follows two previous years of "Medium" ratings. The reduced rating results from issues associated with the financial component of the rating process. Miami-Dade County is reviewing various financial plan alternatives that will help restore the project's "Medium" overall rating. The current projected completion date for this project is FY 2016-17. This date represents a working timeline that will likely be affected by the resolution of the financial plan issues and policy/administrative decisions made by FTA.

**Phase 3: East-West Corridor** -- The project is a 10- to 13-mile segment from the MIC at the Miami International Airport (MIA) to Florida International University and possibly further as far west as SW 137<sup>th</sup> Avenue. Projected to open in FY 2023-24, the current estimated project cost is \$2.4 billion in year-of-expenditure dollars. Design on the project is expected to be completed in FY 2008-09. In future years, once these corridors become operational, MDT will commence the planning and design of additional rail corridors as federal funding may become available.

**Replacement of Existing Rail Cars** – The Department plans to replace the existing 136 Metrorail vehicles with estimated delivery of the first 4 pilot vehicles in FY 2013 and completion of delivery of all vehicles in FY 2015 at an average rate of 6 cars per month. Total Board approved project cost is a "not to exceed" amount of \$401 million. This would provide new vehicles that have a 30 year life cycle. The project is currently at the end of the specifications development phase with the RFP expected to be released by January 2009.

**Central Control Modernization** – The Rail Central Control facility will be modernized and expanded to feature state-of-the-art computers and projection screens to replace outdated mimic boards and obsolete electromechanical controls that currently do not have the capacity to support expansion of the Metrorail. Project completion is projected in 2013 at an estimated cost of \$35 million.

**Test Track for Metrorail** – A 4,000-foot test track with the ability to accelerate Metrorail vehicles to 46 mph is planned for the William Lehman Center Maintenance Facility to allow for the testing of up to 6 vehicles per month. Most importantly, the test track will render it possible to perform the majority of acceptance test procedures for systems and equipment at Lehman center without severely affecting the normal revenue operation of rail services. MDT must acquire land owned by the Department of Environmental Resource Management (DERM) and the Public Works Department (PWD) for the project. The estimated project cost is \$8 million and completion is projected in 2010.

## Five-Year Financial Outlook

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### **Metromover Service Improvements**

Miami-Dade Transit is purchasing 29 new Metromover cars for a contract cost of \$61.125 million to replace the existing Mover fleet. The initial 12 Phase I cars went into service when the system opened in April 1986 and have completed their 20-year life cycle. All of the initial 12 replacement vehicles have been delivered and are in various stages of acceptance testing and/or warranty. Six have been placed in revenue service. The new cars feature a sleek look with sloped front ends; a sturdier build to withstand Miami's subtropical environment; a state-of-the-art under car mounted packaged unit air conditioning system designed to prevent water condensation and reduce breakdowns; and a self-diagnostic system to troubleshoot systems failures. Notice to Proceed for the remaining 17 cars was issued on July 17, 2008 with delivery scheduled to begin in 2010. The existing 17 Phase II cars are undergoing some refurbishment with new air conditioning systems, windows and new vinyl floors to replace carpeting. The final elements of the facelift – overhauling doors and replacing climate control systems – are expected to be completed in summer 2009. The Phase II facelift's total cost is estimated at \$4.065 million and will enhance the reliability of these vehicles until the new ones are delivered. Phase II Metromover cars have been subject to very heavy use and significant wear and tear, particularly since the system became free for public use in 2002.

### **Bus Stop Signage and Shelters**

As of May 2008, more than 9,000 bus stops feature new bus stop signs, which primarily replaced previous signs containing limited route information. The new signs have information panels that offer maps and up-to-date information on each route serving a particular bus stop. In addition, as of November 2008, 981 (on target) bus shelters have been installed. All the shelters, which utilize solar energy, include large, sandblasted-glass panels that shield passengers from outside elements such as rain. Each shelter contains a large transit map that outlines all MDT bus routes and the Metrorail alignment, and provides transit riders with customer-service telephone numbers as well as the department's website address to obtain trip-planning and other transit-related information. The department has met its objective of installing 1,100 litterbins at bus stops without bus benches or shelters.

### **Easy Card Program (Fare Collection Equipment)**

MDT has procured a contact-less smart card based Automated Fare Collection System (AFCS) marketed as the EASY Card program. Notice to Proceed on the AFCS project was issued on June 16, 2008. The AFCS project includes the installation of new fare gates and Ticket Vending machines (TVM) at all Metrorail stations, Automatic Passenger Counters (APC), fare boxes and driver control units on Metrobuses, APC's at all Metromover stations and a centralized computer system. As of November 3, 2008, Metrobus fleet has 73 percent of the APC's and 49 percent of the fare boxes installed. Metrorail equipment installation is scheduled to be completed by June 2009. The new fare media, the EASY card, will be offered in an extended use and limited use format. The extended use EASY Card will be used by daily riders as it is more durable and can be used for up to three years. The limited use EASY Ticket will be offered to visitors or infrequent riders as it is paper based and can only be used for sixty days. Additional resources offered by the AFCS are compact point of sale units, used by retail outlets to offer fare media in the communities of our riders, an EASY Card Call Center and the EASY Card Web Site. The AFCS will offer significant advantages that will greatly improve financial management, revenue generation, fare collection control, operational efficiency and customer convenience. Increased customer conveniences will attract new riders while providing flexible and more accurate scheduling. The overall goals are to reduce fare evasion, increase use of public transit and reduce traffic congestion.

### **Pedestrian Overpasses**

In order to improve passenger safety and convenience, MDT will construct pedestrian overpasses at the University Metrorail Station and at the South Miami Metrorail Station. Each overpass will be designed with community participation with individualized design elements that reflect the surrounding community.

## Five-Year Financial Outlook

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### Other Service Improvements

Since approval, the following PTP programs and services have been implemented:

**Golden Passport Program:** Upon approval of the half-penny surtax by the voters, the Golden Passport program was expanded to allow all Miami-Dade County residents who are 65 years of age and older, as well as Social Security beneficiaries, to ride free on transit, regardless of their income. To date, there are 194,147 seniors and Social Security beneficiaries that participate in this Program.

**Patriot Passport Program:** In June 2004, Patriot Passport program was created to allow all honorably discharged veterans who are permanent Miami-Dade County residents and whose annual income is less than \$22,000, to ride transit free with the Patriot Passport. The Patriot Passport expires annually; currently over 5,700 Patriot Passports have been issued.

**Transit Pass Discount Programs:** Discounts are being offered for group and corporate pass purchases. The Corporate Pass program allows employees to take advantage of group discounts while saving on income tax by purchasing Metropasses through a pre-tax payroll deduction from their employer. MDT is currently offering half-price Metropasses to college, technical and adult education students. A \$19 7-Day Visitor Pass, including a map, was introduced in May 2007.

**Train Tracker** – In November 2007, MDT launched Train Tracker, which allows passengers to track real-time next train arrival times on their computers and web-enabled mobile devices. A similar system utilizing satellite technology will be developed for Metrobus service in 2008.

**Rail/Mover Naming Rights** – MDT is exploring the option of selling Metromover station naming rights to subsidize the cost of beautifying and maintaining Mover stations.

**Ridership** – Since the passage of the PTP, system boardings increased by more than 34 percent for the period from FY 2001-02 to the end of FY 2006-07 and is projected to be 113.9 million in FY 2007-08. With route efficiencies making access to the system more reliable coupled with ever increasing fuel and energy costs, the Department expects to see continued strong growth in the number of boardings on Miami-Dade Transit.

**Customer Appreciation Days** – In September 2007, MDT began hosting a series of outreach events throughout the system to show passengers how much it appreciates their patronage, as well as to better identify customer concerns. These “Customer Appreciation Days” have been taking place during morning rush hours about twice a month at rotating rail stations and major bus depots. Passengers get the opportunity to learn more about MDT’s services and provide feedback on how MDT can do a better job of serving them.

**Transit Ambassadors** – In March 2008, MDT added another dimension to its customer service by training dozens of Miami-Dade County employees, all from departments other than Transit, to provide assistance to passengers during their daily commutes in exchange for receiving free monthly transit passes and Metrorail parking permits. These “Transit Ambassadors” – who wear identification badges asking riders “How Can I Help You?” – have been offering route and schedule information, answering passenger questions and taking comments and concerns.

**Art and Music at Stations** – MDT has partnered with local art and music colleges to enhance customers’ riding experience by beautifying stations with young artists’ work and providing free musical performances at various stations throughout the year.

**New electronic signage at the Metrorail stations** – MDT is further enhancing the passenger experience with this project to display next train arrival information at the 22 Metrorail stations. It is one among a group of 8 initiatives to expand access to passenger information through wireless, internet, kiosks, etc.



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**Replaced vehicle wash systems** - Completed replacement of facilities at Northeast, Central, Coral Way and Metromover that were more than 20 years old, not in compliance with the latest DERM environmental regulations and overdue for replacement.

**Bus maintenance lift replacements** - The existing in-ground hydraulic lifts were approximately twenty (20) years old, exceeded their useful life and prone to structural deterioration of the concrete and corrosion of the piping system. One phase of the Hydraulic Lift project was to purchase portable above ground lifts in the bus maintenance shops to accommodate all the various sizes and types of new buses being purchased by MDT. The other phase is installing new specialty lifts at each bus location, that are more reliable, safer to operate, and environmentally friendly.

### Miami-Dade Transit System Boardings (in millions)

System Mode	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY (Actual) 2007-08	FY (Est) 2008-09
Metrobus	63.4	64.5	72.1	76.8	82.4	83.4	84.9	77.1
Metromover	4.8	6.8	8.1	8.7	8.2	8.7	9.3	9.5
Metrorail	13.8	14.3	16.0	17.0	17.2	17.5	18.0	18.4
Special Transportation Service	1.1	1.2	1.3	1.4	1.6	1.7	1.7	1.8
Total Boardings	83.1	86.8	97.5	103.9	109.4	111.3	113.9	106.8
Percentage Growth From FY 2001-02	N/A	4%	17%	25%	32%	34%	37%	29%

### Better Inventory Control

Over the last few years, MDT has taken a number of steps which have greatly enhanced the way it controls and distributes parts.

In September 2005, MDT began implementing its Enterprise Asset Management System (EAMS), the computer system it uses to control materials management and warranty issues. The system has led to more efficient inventory usage tracking and vendor performance monitoring.

A number of other improvements have been developed and implemented in the last several months which are in line with the Department's goals for better accountability. These initiatives mirror concerns expressed by employees during last summer's Organizational Development Workshop. Employees in the Materials Management procurement unit have now been charged with identifying and developing alternative sources of procurement to augment the pool of approved vendors, thereby realizing more competitive pricing while maintaining quality service. At the same time, divisional goals have been established to track requisitions processed and new methods are being used to maintain current all critical contracts affecting MDT. Departmental actions now avoid contract lapses by triggering funding/time-remaining formulas, and a new individually monitored matrix is continuously updated with all relevant contract status changes as they occur. This matrix is being used as part of the Department's performance indicators to measure and monitor efficiency and as a reporting tool for senior staff.

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### PTP Pro Forma Outlook

Since the presentation of the December 2006 PTP pro forma, several items in the plan continue to be adjusted to reflect more accurate construction and future operating cost estimates as well as any amendments to the PTP approved by the Citizens' Independent Transportation Trust (CITT) and the BCC. These updates will be incorporated into the 2008 Pro Forma. Among the items that will change from the previous pro forma are:

**Surtax Growth:** The rate of growth in sales surtax is slowing relative to forecasts made in FY 2005-06 and FY 2006-07. As previously noted, the budgeted yield on Miami-Dade's PTP one half cent surtax for FY 2008-09 is \$178.1 million, which represents 95 percent of projected yield or approximately \$187.5 million. Actual surtax receipts for FY 2007-08 was \$186 million. On a go forward basis, the 2008 pro forma will be adjusted to anticipate slower growth in the surtax in the near term.

**Corridor Costs:** Total project costs for each of the three rail corridor projects in the Orange Line are projected to continue to increase for the 2008 PTP pro forma. This is to be expected, not only as a function of annually rising material and labor costs in the construction market, but more importantly as each project moves from planning closer to final design. Once land acquisition, utility relocation, and construction is underway for each project, costs should begin to stabilize.

**MDT Existing Services:** Ordinance 05-148, which was approved by the CITT prior to its passage by the BCC, amends the PTP to include a line of credit up to \$150 million from the PTP surtax fund to cover funding gaps in existing services through FY 2010-11 only. The schedule of borrowing was revised (as part of the information presented during the development of FY 2007-08 Adopted Budget) as follows: MDT borrowed through FY 2006-07 a total of \$40.5 million for prior year funding gaps (FY 2002-03 and FY 2003-04) and will have borrowed for FY 2004-05 through FY 2008-09, approximately \$109.5 million for existing services/debt support. The repayment schedule to the PTP fund for the loan was incorporated as part of the approved PTP amendment from the MDT Maintenance of Effort (MOE) and is modified as the borrowing schedule is adjusted each year; full repayment is currently programmed for 2017-18.

For the fiscal year ending September 30, 2008, MDT retained a cumulative (multiple year) cash deficit in its operating and non-operating funds that totaled \$115.4 million - \$73.1 million in the operating fund and \$42.3 million in the non-operating funds; this reflects an increase of \$27.3 million from the fiscal year ending September 30, 2007 that had a cumulative cash deficit of \$88.1 million (not including capital bond fund); the \$27.3 million includes liquidations of uncollectible receivables (\$25 million), revenue-expenditure gap increase (\$13 million), a decrease of \$5.8 million due to a budgeted payment towards the operating cash deficit, and an decrease in non-operating due to adjustments that amounted to \$4.9 million; in FY 2008-09, it is planned that the \$73.1 million operating deficit will be offset by a budgeted payment of \$6.29 million reducing it to \$66.81 million; the Department will continue with annual installments of \$6.29 million for the next 15 years (including interest) until the operating deficit is paid in full; additionally, the non-operating cash deficit of \$42.3 million will be eliminated with the sale of certain surplus real property assets during the new fiscal year.

**MDT Maintenance of Effort (MOE):** In accordance with Ordinance 05-148, the MOE was amended by \$5.129 million in FY 2004-05, which is the same amount of general fund subsidy approved as part of the FY 2001-02 MDT MOE prior to the passage of the half-penny surtax. The PTP amendment also codifies the MOE general fund annual growth to 3.5 percent over the previous year's level and requires that the transfer of Capital Improvement Local Option Gas Tax (CI-LOGT) to MDT increase by at least 1.5 percent or the growth in new revenues, whichever is greater. For FY 2008-09, the MOE is \$141.342 million.

**Public Works Neighborhood Mobility Improvement Program:** The December 2007 pro forma will continue to assume both PTP surtax and bond proceed revenues as the funding source for all PWD PTP projects; staff continues to examine the cost effectiveness of using bond proceeds to pay for several of the projects included in the PTP capital

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plan and has determined that due to the expected lifespan of certain improvements and available cash reserves, it continues to be financially prudent to use surtax cash reserves to pay for certain projects on a pay-as-you-go basis.

Aside from the Countywide General Fund and UMSA subsidies received by the Department, which fund activities such as traffic signals and signs, mosquito control, road and bridge maintenance, as well as beatification along arterial roadways, the Department is engaged in significant capital activities. These activities are primarily funded through Road Impact Fee's, Stormwater proceeds, PTP Bond proceeds, as well as gas taxes and state grants. Below, please find a summary of the major undertakings planned for the next few years.

### **Public Works Department**

#### **Major Roadway and Neighborhood Improvements**

The PTP will fund \$397 million in Major Roadway Improvements and Neighborhood Improvements, over the next five years as illustrated in the FY 2008-09 Adopted Budget and Multi-Year Capital Plan, which is administered by the Public Works Department (PWD).

The Neighborhood Improvement Program includes intersection modifications, local and arterial road resurfacing, installation and repair of guardrails, installation of new school flashing signals, traffic signals and street lights, enhancement of greenways and bikeways, sidewalk repairs, roadway signage, pavement markings, installation of traffic calming devices, and the installation and repair of drains through FY 2012-13.

The PWD has spent \$110.899 million constructing or erecting such improvements through September 2008. Some of the projects include minor neighborhood improvements like traffic signal repairs and installations, resurfacing, drainage, guardrail, pavement striping, ADA sidewalk improvements, and minor intersections improvements. Some of the larger roadway projects include NW 22 Avenue from State Road 9 to NW 62 Street, funding for the NW 62 Avenue project in Hialeah, funding for the Grand Avenue project in Miami, American with Disabilities Act (ADA) compliant sidewalk improvements, a feasibility study for a tunnel under the Miami River, and the installation of traffic signs across the entire County.

Projects of major significance for completion in the future by PWD include:

- **Street Light Retrofit:** The project will retrofit approximately 2,000 existing street lights along arterial roads during FY 2008–09 to ensure the safety of pedestrians and the life-span of the street light infrastructure; retrofit work is expected for completion by FY 2009-10 at a cost of \$3.5 million.
- **Automated Traffic Management System (ATMS):** The current 29-year old traffic control system will be replaced with the new ATMS, which will provide the County with capacity to monitor all traffic signals; PWD is currently working with a consultant to implement a schedule for the \$55.672 million project of which the PTP will fund approximately \$41.316 million; 1,263 of the total 2,602 intersections have been integrated as of September 2008; funding from state and federal agencies is assisting in completing the project which is scheduled for completion in December 2009.
- **Traffic Signs and Signals:** PWD will continue to replace an average of 37,000 traffic street name signs per year in FY 2008-09 through the General Fund and 10,000 through PTP funding. The Department have completed installation of illuminated street-name signs at 888 intersections as of September 2008 with 1,112 remaining and is continuing its efforts to retrofit all major intersections with Light Emitting Diode (LED) technology street name signs. The Department continues traffic signal retiming for better traffic synchronization, repair of traffic signals, and vehicle loop detectors; at an estimated cost of \$20.075 million, these projects will be funded through FY 2012-13.

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- **ADA Sidewalk Improvements:** In an effort to ensure compliance with ADA legislation and reduce the risk of liability to the County; the PWD anticipates the use of \$5.586 million of Building Better Community (BBC) General Obligation Bond funding through FY 2013-14 as well as an annual \$414,000 of Local Option Gas Tax funding for Hotline Projects.
- **School Flashing Signals:** Through funding in the PTP, the County is able to complete the installation of all school flashing signals at the 66 locations remaining by FY 2010-11; upon completion of the \$11.2 million project, the Miami-Dade Public School System is responsible for the installation of school flashing signals at all new locations.
- **Neighborhood Improvements:** The Department anticipates to spend \$47.491 million in PTP funding in minor neighborhood improvement projects that include, but are not limited to pavement markings, road widening projects, installation of traffic calming devices, resurfacing, guardrails, sidewalks, drainage, and street lights; the available funding is not tied to any major roadway projects and is intended for neighborhood projects throughout the County.
- **Major Roadway Projects:** The Major Highway and Road Improvements Program component of the PTP includes the construction of additional lanes to several existing roadways, construction of the NW 138 Street bridge over the Miami River Canal, installation of traffic calming devices, sidewalks and curbs along South Miami Avenue, resurfacing and median improvements to South Bayshore Drive, construction of the new SW 160 Street from SW 137 Avenue to SW 147 Avenue, installation of curb and gutters along several roads, and widening to 6-lanes along NW 74 Street, from the Florida Turnpike to State Road 826.
- **Public Works Neighborhood Improvement Program:** The 2008 pro forma continues to assume both PTP surtax and bond proceed revenues as the funding source for all PWD PTP projects; staff continues to examine the cost effectiveness of using bond proceeds to pay for several of the projects included in the PTP capital plan and has determined that due to the expected lifespan of certain improvements and available cash reserves, it continues to be financially prudent to use surtax cash reserves to pay for certain projects on a pay-as-you-go basis.
- **The Causeway Division Capital Improvement Program (CIP)** totals \$27.335 million and includes Shoreline Roadway Protection (\$7.6 million), Venetian Bridge Design and Rehabilitation of existing interlocking bridges (\$7 million), Causeway Toll System Upgrade to SunPass (\$2.05 million), Erosion Control for Rickenbacker bridge (\$4.5 million), and various other projects (\$6.185 million).

### **Citizens' Independent Transportation Trust**

#### **Municipal Improvements**

With the passage of the PTP, municipalities share 20 percent of revenue proceeds based on a formula that is calculated by annual population estimates. In addition to the countywide transit system improvements implemented by Miami-Dade Transit, several municipalities have had success in putting their PTP funds to work. The following provides a summary of municipal highlights as it pertains to funded PTP related projects:

- Since passing in January 2003, municipalities have received approximately \$200 million in Surtax funds as of September 2008 for transportation and transit initiatives such as circulator buses, bus shelters, road resurfacing and drainage projects.

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- The City of Coral Gables is providing a successful trolley service to the community. Average daily boardings currently exceed 5,100. It is estimated that 34.8% of the boardings are generated by the Douglas Road Metrorail Station and another 18% of the boardings are generated by the bus stop/shelter on Southwest Eighth Street.
- The City of Hialeah reported ridership of approximately 680,000 on their Flamingo and Marlin. In addition, the City partners with the City of Hialeah Gardens to provide service to that municipality.
- The City of North Miami operates a free “NoMi Express” community bus service, which operates four routes that crisscross the City. The service is funded by the PTP, as well as a grant from FDOT. In addition, the City partnered with the Village of Biscayne Park to provide circulator service to that municipality.
- Various municipalities including the City of Aventura, the Village of Bal Harbour, the Town of Bay Harbor Islands, the City of Sunny Isles Beach, the City of North Bay Village, the Village of Palmetto Bay, Miami Shores Village, the City of Sweetwater and the City of West Miami are currently operating successful circulator services. The municipality of Miami Springs is in the process of initiating circulator service to their city and the municipalities of Medley and Virginia Gardens.

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### Property Tax Supported and Proprietary Unfunded Service Improvements

In the following pages, we summarize by strategic service area those unfunded operational improvements that are necessary to meet the goals set by the County's Strategic Plan. The information is basically divided in two parts: part one provides a description and the nature of the service improvements; part two quantifies and projects for the next five years all unfunded needs. In addition, these two sections are also separated to carefully distinguish the property tax supported, and proprietary activities. As part of the cost analysis, careful consideration was given to realistic implementation schedules. As a result, the annual cost figures provided at the end of each of these sections have been adjusted to reflect a phased approach to service implementations. Furthermore, unmet needs highlighted in this section are only a subset of the universe of needs submitted by the departments, but are those that we feel have the most significant service impact to our community. Capital unfunded needs are disclosed in Volume 3 of the FY 2008-09 Business Plan, Adopted Budget, and Five-Year Financial Outlook and total \$12.6 billion.

#### Background

As shown in the next few pages, this section has been separated into two distinctive areas: property tax supported and proprietary services. However, to better understand the intent of this chapter, one must be familiar with the nature and extent of services provided by the County within the Unincorporated Municipal Services Area (UMSA), and at the countywide level (property tax supported services), and services provided by proprietary departments. Although this issue is thoroughly explained in the Introduction section of this document, the paragraph below tries to bring to the attention of the reader some of the most important concepts and aspects of this budgetary and operational structure.

Consistent with its two-tier governmental structure, the County provides two basic levels of service: regional metropolitan governmental services for all Miami-Dade County residents, and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The Miami-Dade operating budget separates countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade Police Department, Park and Recreation Department, Planning and Zoning Department, and Public Works Department, however, provide both countywide and municipal services. The costs requiring property tax support in those departments are allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually. Targeted improvements for the Countywide and UMSA are grouped under the subsection of this document titled "Property Tax Supported".

In addition, the County has a number of agencies which are supported entirely from fees and charges generated by their operations. These agencies are called proprietary agencies. Such is the case with Aviation (funded through fees and charges), Seaport (fees and charges), Solid Waste (funded through a special assessment), Fire Rescue District (funded through property taxes), and the Water and Sewer Department (fees and charges). In some cases, these proprietary agencies are mostly funded through grants but supplemented with general fund subsidies, such is the case with the Community Action Agency.

#### Property Tax Supported, and Proprietary Unfunded Service Improvement Packages

Prior to 2003, when projecting future service demands in the UMSA, countywide areas, and proprietary agencies, we had taken an incremental approach, accounting for prior years' service characteristics and expected future inflationary trends. This approach, although true to what we had done in the past, does not take into account future

## Five-Year Financial Outlook

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and new service demands dictated by the nature of a very dynamic and growing community. With the approval by the Board of the Miami-Dade County Strategic Plan, we have a planning document that allows staff to make a more rational forecast in regards to future service recommendations. As a result of the implementation of the tax relief initiatives approved by the state legislature in June 2007, and by the voters in January 2008, Miami-Dade County Operating Budget has been reduced significantly. Accordingly, these negative service adjustments have increased unfunded departmental needs to new levels.

## Five-Year Financial Outlook

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### ***Unfunded Service Improvements- Proprietary Departments***

#### **Strategic Area- Transportation**

*Mission: To provide a seamless, efficient, intermodal transportation system that enhances, mobility throughout our neighborhoods and region, and expedites domestic and international commerce*

#### ***Desired Outcome and Improvement***

##### **Effective management and oversight of dedicated transit funds (priority outcome)**

- Enhance customer service at all 22 Metrorail stations by retaining 22 transit personnel to assist transit patrons (Transit)

##### **Meet existing and future demand levels for passengers and cargo at the ports**

- Improve the Port's infrastructure to meet growing service demands of port tenants by purchasing components required to upgrade sewer pumps, alarm systems, and air conditioning units (Seaport)
- Improve equipment reliability throughout the Port and decrease maintenance costs by replacing deteriorating equipment such as lawnmowers, tractors, hi-lifters, and various vehicles (Seaport)

#### **Strategic Area- Recreation and Culture**

*Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations*

#### ***Desired Outcome and Improvement***

##### **Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork (priority outcome)**

- Assure customer satisfaction, increase services, extend operational hours, and provide seven days per week coverage at all county-owned Marinas as required by the Memorandum of Understanding by hiring three full-time staff and six part-time positions and a Dock Master to oversee the Haulover Marina (Park and Recreation)
- Enhance the public's awareness of Vizcaya's 8,000 item historic collections by providing quarterly temporary exhibitions throughout the facility and gardens (Vizcaya Museum and Gardens)
- Improve facilities maintenance and security at Vizcaya Museum and Gardens through the hiring 13 additional maintenance and security positions over a five-year period to provide the proper support needed for the Museum after the construction and restoration has been completed (Vizcaya Museum and Gardens)
- Enhance care and preservation of Vizcaya's 8,000 item archive by hiring one Conservation Specialist and one Curator of Decorative Arts (Vizcaya Museum and Gardens)



## Five-Year Financial Outlook

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### **Quality customer service at all recreational, cultural and library facilities (priority outcome)**

- Improve the playing condition of the tees, fairways, and greens, increase the expediting of repairs at golf courses, and improve customer satisfaction, accountability, and administrative oversight at the Country Club of Miami and Greynolds golf courses by restoring 17 maintenance positions and by hiring one Account Clerk and one Maintenance Technician (Park and Recreation)
- Enhance the cultural lives of visitors and increase educational programming support at Vizcaya by hiring four additional Visitor Learning and Access Program Educators and adding 38 annual public educational programming opportunities over a five-year period for families and schools (Vizcaya Museum and Gardens)
- Increase Vizcaya's major gift donations from \$100,000 to \$300,000 annually and corporate commitments from \$50,000 to \$200,000 annually by hiring one Major Gifts Officer, one Corporate & Foundation Relations Officer, one Advancement Assistant, and one Office Assistant/Receptionist to strengthen Vizcaya's financial performance (Vizcaya Museum and Gardens)

### **Strategic Area-Neighborhood and Unincorporated Area Municipal Services**

*Mission: To provide effective, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community*

#### ***Desired Outcome and Improvement***

##### ***Improved community access to information and services (priority outcome)***

- Enhance the Department's ability to respond to public record requests and document research by hiring one Administrative Secretary to improve administrative support (Building Code Compliance)

##### ***Neighborhood and rights-of-way aesthetics that foster and enhance quality of life (priority outcome)***

- Develop a consensus on organization priorities regarding garbage, bulky waste, and recycling services provided by Department by developing and implementing a customer service survey (Solid Waste Management)
- Improve the Department's ability to respond to customer service requests not resolved by the 311 Call Center by adding five Waste Service Clerk 1 positions and one Administrative Secretary (Solid Waste Management)
- Improve the Department's response time to bulky waste pick-up requests by adding one Waste Service Clerk 1 and one Office Support Specialist 1 (Solid Waste Management)
- Enhance the County's recycling enforcement program to meet the State's recycling goal of 30 percent by hiring seven Waste Enforcement Officers (Solid Waste Management)
- Enhance the appearance of the Department's fleet in Transfer Operations by painting all vehicles (Solid Waste Management)
- Meet current information service demands by replacing the Department's aging Waste Collection System (Solid Waste Management)

## Five-Year Financial Outlook

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### **Timely identification and remediation of nuisances, including unsafe structures (priority outcome)**

- Improve the Department's ability to monitor and closeout customer service requests from the 311 Call Center by adding one Clerk 2 (Solid Waste Management)

### **Increase number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)**

- Create job opportunities for 38 taxi cab drivers by providing funding opportunities to purchase the taxi cab medallions (Consumer Services)

## **Strategic Area- Health and Human Services**

*Mission: To improve the quality of life and promote maximum independence through the provision of health care, housing, and social and human services to those in need*

### ***Desired Outcome and Improvement***

#### **Increased availability of affordable and special needs housing (priority outcome)**

- Improve the safety and living conditions for over 9,800 low-income housing units for Miami-Dade County residents by providing hurricane shutters, emergency generators, roof repairs, elevator replacement, interior/exterior paint, central air conditioning, landscaping, parking lots, and playgrounds (Housing Agency)

## **Strategic Area- Economic Development**

*Mission: To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of all residents*

### ***Desired Outcome and Improvement***

#### **Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)**

- Decrease processing time for new certifications and for re-certification, enhance oversight, and improve responsiveness to firms inquiring on certification related issues by hiring one Clerk 4, one Administrative Secretary, and one Business Development Specialist 2 (Small Business Development)
- Enhance the Department's online application, day-to-day IT operational oversight, and reporting efforts by restoring five positions in the Administrative and Financial Management unit (Small Business Development)

## Five-Year Financial Outlook

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### **Strategic Area- Enabling Strategies**

*Mission: To provide expertise and resources to support and facilitate excellent public service delivery*

### ***Desired Outcome and Improvement***

#### **Clearly-defined performance expectations and standards (priority outcome)**

- Enhance the Department's ability to respond to work orders and service ticket requests in a timely process by converting ten temporary positions to ten full-time positions (General Services Administration)
- Enhance the Department's ability in identifying appropriate benchmarks and establish additional tracking mechanisms for performance improvement and ASE scorecard development by hiring one Administrative Officer 3 (Building Code Compliance)
- Ensure the timely completion of capital design projects by adding one Architect 4 for the oversight of GSA's capital projects (General Services Administration)

#### **Satisfied customers**

- Enhance shop support functions in fleet operations to meet increasing workload by hiring eight Auto Parts Specialists positions (General Services Administration)

#### **Easily accessible information regarding County services and programs**

- Enhance public access to the County's Office of Elevator Safety and improve customer service by purchasing a web-based software program (General Services Administration)

#### **Streamlined and responsive procurement process**

- Enhance the Vendor Assistance Unit and provide support in maintaining an accurate vendor database, an up-to-date vendor and insurance records file, updating of ADPICS and the Bid Tracking System by converting one temporary Clerk 4 position to a full-time permanent position (Procurement Management)
- Enhance the Department's administrative support to improve the maintenance of personnel files and assist in preparing training materials by hiring one Clerk 3 (Procurement Management)
- Enhance the Department's oversight and ability to manage IT projects and avoid delays in the completion of critical IT initiatives supporting procurement operations by hiring one Technical Manager (Procurement Management)

#### **User friendly e-government sharing information and providing expanded hours and services**

- Reduce overtime and outside contracting costs in the Department's Fleet Division by hiring five Heavy Equipment Technicians and one Heavy Truck Tire Repairer (General Services Administration)

#### **Smart, Coordinated IT Investments**

- Enhance the Department's ability to recover and manage technology operations in the event of a disaster by purchasing network and data infrastructure to implement back-up and restoration capabilities (Aviation)

## Five-Year Financial Outlook

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### **County processes improved through information technology**

- Enhance the Department's ability to maintain document integrity and to access documents electronically by hiring one Clerk 3 to provide administrative support (Building Code Compliance)

### **Expediently provide Departments with qualified personnel**

- Enhance the Department's ability to monitor the payment of vendor invoices by hiring one Account Clerk and two Clerks (General Services Administration)
- Improve the accuracy of construction estimates by hiring one Construction Manager (General Services Administration)
- Improve the Department's oversight of inventory control by hiring one Storekeeper and one Store Clerk (General Services Administration)

### **Motivated, dedicated workforce team aligned with organizational priorities**

- Implement Phase 2 of the Employee Fitness Program by providing additional funding to expand space (General Services Administration)

### **Workforce that reflects the diversity of Miami-Dade County**

- Increase professional development opportunities to those individuals who are challenged by restoring four ADA internship positions eliminated as a result of the property tax relief initiatives (Human Resources)

### **Safe, convenient and accessible facilities planned and built ready to meet needs**

- Enhance the security of the County's downtown facilities by hiring a security consultant to develop a plan (General Services Administration)
- Enhance security at various County facilities by contracting for additional security services (General Services Administration)

### **Well-maintained facilities**

- Improve public safety by providing additional funding for the demolition of unsafe structures and lot clearing services at Homestead Air Reserve Base (General Services Administration)
- Improve maintenance and appearance of County facilities by providing additional funding for work order and janitorial services (General Services Administration)
- Improve the Department's ability to operate and maintain their truck wash facility by adding two Maintenance Repair positions (Solid Waste Management)

### **Worker-friendly and functional vehicles**

- Enhance the Department's ability to more efficiently manage County facilities by purchasing space management software (General Services Administration)

## Five-Year Financial Outlook

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### **Compliance with financial laws and generally accepted accounting principles, etc.**

- Increase in-house support to the Department's Enterprise Resource Planning financial systems by contracting with outside consultants to augment staff for the implementation of new modules, upgrades to new releases, and on-going maintenance of the system (Aviation)
- Improve compliance with financial laws and generally accepted accounting principles by hiring three Accountant 3 positions to meeting increasing departmental demands (Solid Waste Management)

### **Continuously improving government (priority outcome)**

- Ensure the timely completion of the EAMS system by hiring one Accountant 3, two Business Process Senior Specialist, and two Business Process which are critical for the 9.0 conversion of the ERP financial system (Water and Sewer)

## Five-Year Financial Outlook

Proprietary Unfunded Service Improvements				
	2009	2010	2011	2012
Aviation	4,450	1,486	1,517	1,549
Building Code Compliance	140	175	185	195
Community and Economic Development	0	0	0	0
Consumer Services	1,330	1,330	1,330	0
General Services Administration	9,717	4,985	5,156	5,333
Housing Agency	5,500	5,665	5,835	6,010
Human Resources	145	145	145	145
Park and Recreation	309	432	454	478
Procurement Management	213	275	286	300
Seaport	750	825	375	125
Small Business Development	531	702	736	773
Solid Waste Management	1,312	1,829	1,916	1,320
Transit	310	1,643	1,741	1,846
Vizcaya Museum and Gardens	652	848	1,327	1,470
Water and Sewer	321	449	472	495
Total	25,680	20,789	21,475	20,039

## Five-Year Financial Outlook

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### *Unfunded Service Improvements- Property Tax Supported*

#### Strategic Area - Public Safety

*Mission: To Provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services*

#### *Desired Outcome and Improvement*

Public safety facilities and resources built and maintained to meet needs (priority outcome)

- Increase supervision to offenders released into the custody of the Pretrial Services Bureau by hiring 12 additional civilian Pretrial Services Officers (Corrections and Rehabilitation)
- Establish a permanent Security Operations Teams at all the jails to reduce the risk of jail contraband and breakouts by hiring 24 additional Correctional Officers to perform scheduled and random cell searches on a daily basis (Corrections and Rehabilitation)
- Reduce security risks and minimize the introduction of contraband in the jails by increasing the overtime amount for the second year of the three-year plan and by hiring 64 sworn personnel in the following year to establish additional security operations teams (Corrections and Rehabilitation)
- Expedite the response time for jail repair requests and reduce pending maintenance service tickets from 2,500 to 300 per month by hiring 11 non-sworn multi-skilled mechanics (Corrections and Rehabilitation)
- Enhance administrative support in the jails to process inmate medical and subsistence fees, inmate financial transactions, and inmate payroll, and to perform day-to-day clerical functions at the jails by hiring 15 additional civilian support staff (Corrections and Rehabilitation)
- Increase security at the Training and Treatment Center and enhance security equipment at all county jails by hiring 21 additional sworn personnel positions and through the replacement of security fencing, locks, and other security-related equipment (Corrections and Rehabilitation)
- Increase efficiency of support services in correctional facilities, payroll, budgeting, training, and inmate rehabilitation by hiring 50 civilian positions (Corrections and Rehabilitation)
- Improve the efficiency of the hiring, tracking, retention, and disciplinary processes by hiring eight non-sworn personnel in the Personnel Bureau and Labor Management Unit and by automating the personnel reporting system to ensure compliance with statutory requirements, and to maintain a qualified work force (Corrections and Rehabilitation)
- Increase warehouse efficiency and expedite the delivery of necessary supplies to the jails and by hiring five non-sworn personnel to meet increasing facility demands (Corrections and Rehabilitation)
- Reduce offender recidivism through the implementation of an Inmate Industries Textile Division to teach making and repairing mattresses and provide inmates with a skill that can be used upon release from jail by hiring one Labor Supervisor 3 and one Correctional Officer (Corrections and Rehabilitation)

## Five-Year Financial Outlook

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- Increase security around the supervision of inmates responsible for the cleanliness of the facility and increase administrative support by hiring one Lieutenant and eight Correctional Officers at the Pretrial Detention Center (Corrections and Rehabilitation)
- Reduce the risk of security breaches in potentially vulnerable areas of the jail facility by hiring seven Correctional Corporals and thirteen Correctional Officers for the Pretrial Detention Center (Corrections and Rehabilitation)
- Enhance the laundry, sanitation and property room functions by hiring three Correctional Sergeants as Sanitation Supervisors to ensure controlled distribution and inventory of linen, mattresses, and inmate uniforms, one Labor Supervisor 3 to increase laundry productivity in daily operations, three Property Room Supervisors for effective supervision of the Department's property room operations, and three Property Custodians to handle the processing of persons entering Departmental custody (Corrections and Rehabilitation)
- Increase the efficiency of scheduling and transferring departmental records to the County's record center and streamline the jail inspection and medical compliance processes by hiring ten non-sworn positions to establish a Records Custodian Bureau and by reorganizing the Professional Compliance Bureau to include the jail inspection and medical compliance functions (Corrections and Rehabilitation)
- Reduce inmate property and contraband in the County Jails by hiring three Correctional Property Custodians and purchasing one cargo van (Corrections and Rehabilitation)
- Improve the communications network within the jail facilities by replacing 2,200 aging 800 MHz radios over the next four years (Corrections and Rehabilitation)
- Increase the frequency of firearm requalifications and the availability of on-line training by purchasing an E-Learning Program that is accessible to all personnel thereby doubling the number of training classes offered (Corrections and Rehabilitation)
- Reduce the incidence of drugs or other contraband introduced in the jails by purchasing equipment and supplies needed to ensure the effectiveness of the Jail Operations Security Teams, including computers, software tracking and reporting programs, and one canine to assist in drug interdiction efforts (Corrections and Rehabilitation)
- Reduce escape risks and increase response time by purchasing two golf carts to transport staff around the Jackson Hospital (Ward D), a storage trailer for the Training and Treatment Center to store records and equipment, and two caged vans for inmate and equipment transportation (Corrections and Rehabilitation)
- Maintain compliance with Health Department requirements in jail kitchens by replacing aging kitchen equipment and through the establishment of a kitchen equipment replacement program at the Pre-Trial Detention Center, Turner Guilford Knight, Metro West, and the Training and Treatment Center (Corrections and Rehabilitation)
- Increase the oversight and monitoring of day-to-day administrative functions and construction by hiring one full-time Office Support Specialist II, one Buyer, one Clerk IV, one Chief Construction Manager and by converting two temporary positions to part-time (Fire Rescue)
- Convert a temporary Food Services Manager for the cafeteria at Headquarters to a part-time employee (Fire Rescue)



## Five-Year Financial Outlook

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- Meet stations 60 and 47 operational needs by expanding the stations' parking lots to add 8-10 parking spaces (Fire Rescue)
- Meet the requirements of the State of Florida's Pharmacy Laws by hiring one Administrative Officer II position (Fire Rescue)
- Meet the Department's increased workload on repairs and preventive maintenance by hiring one Automotive Equipment Operator (Fire Rescue)
- Increase Computer Aided Design support by hiring one Computer Aided Design Administrator I position to assist in implementation and the updating of information (Fire Rescue)
- Improve the oversight and management of the Tactical Communications Equipment by hiring one Electronic Equipment Supervisor to maintain inventory and optimum response preparedness (Fire Rescue)
- Improve the Department's relief factor by creating a 15th Battalion to improve the span of control and reinstitute the Central Division/District by hiring one Lieutenant, three Division Chiefs, and five Battalion Chiefs to sustain proper oversight over field operations (Fire Rescue)
- Provide increased operational support to the Construction Unit by hiring two Office Support Specialist II (Fire Rescue)
- Decrease the number of break-ins at various stations by installing automatic gates and fences to deter theft (Fire Rescue)
- Overhaul aging 28" Whitewater boat to bring it to Marine industry safety standards (Fire Rescue)
- Ensure life saving equipment is available when thermal imaging cameras are down for repair by purchasing 14 additional cameras to serve as back-up (Fire Rescue)
- Maintain certification required for accreditation, by training on new instrumentation in order to keep up with new changes essential in toxicology and new methods in forensic imaging areas (Medical Examiner)
- Enhance police services to the FY 2006-07 levels by restoring funding to support police operations to include radio equipment, educational travel, data processing services and equipment, safety equipment and supplies, vehicle leases and fleet costs, contractual services, and miscellaneous investigative expenses (Police)

### Reduced response time (priority outcome)

- Improve the span of control ratio of supervisors to staff at Haulover by hiring one Beach Safety Manager (Fire Rescue)
- Improve the ratio between supervisors and staff by hiring one Lifeguard II to bring ratio down to one supervisor to three staff members at all beaches (Fire Rescue)
- Increase Ocean Rescue training by hiring one Ocean Rescue Captain/Training Officer to meet increasing training requirements (Fire Rescue)

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- Improve response time for beach patrols and increased accessibility to areas by purchasing two 6x6 mules and two 4x4 (Fire Rescue)
- Enhance the Department's communication technology by expanding the current UHF radio system to provide microwave backbone for transmission of voice and data (Fire Rescue)
- Meet the increasing demand in the Marine Operations Bureau fleet maintenance by hiring one Marine Diesel Mechanic to provide fleet support as a result of three new fire boats coming online (Fire Rescue)
- Enhance rescue and fire prevention service in FY 2010-11 thereby reducing response time to medical calls and fires as well as complete the complement of suppression units necessary to provide timely response in accordance with National Fire Prevention Association by adding Aerial 8 at Aventura, Rescue 13 at East Kendall (new), Rescue 17 at Virginia Gardens, Rescue 36 at Hammocks, Rescue 45 at Doral, Rescue 55 at Saga Bay, Engine 57 at West Kendall, Rescue 60 at Redlands, Rescue 61 at Trail, Engine 65 at East Homestead, Rescue 66 Village of Homestead, Rescue 67 at Arcola, Aerial 68 at Dolphin (Fire Rescue)
- Provide maintenance and operational support for the proposed new Palmetto Bay Fire Rescue Station 62, Coconut Palm Fire Rescue Station 70, the proposed three-bay Fire Rescue Station 77, the proposed North and South training towers, the proposed 10,000 sq. foot warehouse and improve response time to incidents in the Everglades and tactical training and the Marine Operators response capabilities by providing funding to sustain day-to-day operations of the facilities, and with the purchase of three vehicles and two cargo trailers to transport equipment (Fire Rescue)
- Enhance the Department's fire boat fleet and related equipment by purchasing an additional fire boat and related equipment and by replacing two aging fire boats (Fire Rescue)
- Renovate aging facility to accommodate needs by remodeling Terminal H to house fire boat crew and Marine Operations Bureau (Fire Rescue)
- Standardize marine electronics used by the Department to prevent additional training for various types off electronic equipment by purchasing an upgrade electronics package on the 24' Boston Whaler boat (Fire Rescue)

### Reduction in property loss and destruction (priority outcome)

- Enhance the Department's ability to meet increasing demand in providing support for special events, transporting equipment, search and rescue, area flooding, and communications by purchasing seven trucks, a fuel service truck, a towing trailer, radio equipment, an air filter system, and fire rescue equipment used in the event of a flood (Fire Rescue)
- Enhance customer service in the Fire Prevention Unit, provide additional assistance in code research and interpretation, and create an in-house proprietary inspection software application by hiring one Lieutenant, two Fire Prevention Specialists, eleven Fire Safety Specialists I, six Fire Safety Specialist II positions, and one Senior Systems Analyst/Programmer and by converting two temporary Processing Specialist I positions to part-time permanent (Fire Rescue)

### Expanded ability to shelter the public in response to large scale public emergency events

- Provide increased oversight over the movement of specialized hazmat equipment and supplies by hiring one Safety Specialist I (Fire Rescue)

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- Increase the Department's training in Hazardous Materials, Marine Operations, and Tactical Response by hiring one Training Specialist II to develop lesson plans, training materials, and performance objectives (Fire Rescue)

### Reduced substance-abuse related incidents

- Meet expanding training and administrative needs in the Special Operations Division by hiring one SCUBA instructor and one Clerk position (Fire Rescue)

### Improved Homeland Security Preparedness (priority outcome)

- Increase support to the public safety readiness and infrastructure and recovery Bureaus by hiring one Electronic Electrical and Equipment Technician to maintain and manage electrical and computer systems to better prepare the Department for the activation of the Emergency Operations Center in response to disasters (Emergency Management and Homeland Security)
- Increase support to the Department by hiring one Emergency Management Manager position to manage emergency and homeland security functions during the activation of the EOC (Emergency Management and Homeland Security)

### Easy and coordinated access to information by Departments and service delivery partners to promote more effective programs and results

- Enhance administrative support in the Special Patrol Bureau to provide fiscal support and manage all expenditures and administrative function including providing police services for major events, special response teams, K-9 units, marine and air patrol, and other tactical missions by hiring one Accountant 2 (Police)
- Increase administrative support at the Facilities Maintenance Section of the Intergovernmental Bureau to provide fiscal support and manage all expenditures and administrative functions by hiring one Accountant 2 (Police)
- Increase administrative support for sworn personnel and provide clerical and administrative duties currently being done with the assistance of sworn personnel by hiring 37 civilian positions (Police)
- Increase fiscal support in the Budget Division by hiring one Special Projects Administrator 1, one Accountant 1, and two Accountant 3 positions (Police)
- Increase the Department's technological support and program development by hiring one Systems Analyst Programmer 1, three Systems Analyst Programmer 2, and one Senior Analyst Programmer positions (Police)
- Enhance the Department's contact with the public and respond to customers in a timely manner by hiring one Animal Service Representative (Animal Services)

### Professional and ethical public safety staff: minimal occurrence of public safety corruption incidents

- Increase Enhanced Enforcement Initiatives (EEI) to continue proactive investigations and patrol above existing service levels in order to combat rising crime trends (Police)

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### Increased community awareness of information resources and involvement opportunities (priority outcome)

- Enhance Department's ability to provide immediate assistance to families dealing with the violent death of a loved one at the Medical Examiner by hiring one Victim Services Coordinator (Medical Examiner)

### Safer communities through planning, design, maintenance and enforcement

- Meet increasing demand for court interpreters to assist those individuals appearing in the Eleventh Judicial Court as parties or witnesses who are not comfortable in conducting the Court's business in English by hiring five Civil Court Interpreters (Judicial Administration)
- Meet increasing public demand for quicker dispositions and reduce the workload of judges by hiring four Paralegals to assist the judiciary in tracking litigants' compliance with Florida Supreme Court guidelines, state statutes and Rules of Procedure which would allow judges to focus on their legal responsibilities (Judicial Administration)
- Improve the oversight of capital inventory and records management by hiring one Capital Inventory Clerk (Judicial Administration)
- Increase technical support to the judiciary by hiring one Electronics Records Specialist (Judicial Administration)
- Increase safety and security for judicial officers and all participants during juvenile dependency and Marchman Act proceedings by hiring one Judicial Administration Court Security Specialist (Judicial Administration)
- Reduce contracted security staff used to support the General Magistrates by hiring one Judicial Administration Court Security Specialist (Judicial Administration)
- Increases assistance in resolving child related conflicts by hiring one Judicial Support Administrator 2 as a Parenting Facilitator (Judicial Administration)
- Reduce workload in preparation of cases which are subject to review by the Child Death Review Committee by hiring one Statistical Analyst (Judicial Administration)
- Reduce inmate population and overcrowding in the County Detention facilities by providing additional funding to support the Early Representation Unit in the Public Defender's Office (Judicial Administration)
- Reduce mortgage fraud and prevent victimization of individuals and businesses by hiring seven sworn positions in the Economic Crimes Bureau and Mortgage Fraud Task Force unit (Police)

### Strategic Area - Recreation and Culture

*Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations*

### *Desired Outcome and Improvement*

Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork (priority outcome)

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- Decrease equipment repair costs at Miami Metrozoo by establishing a recurring annual replacement fund for the purchase of strollers, safari cycles, lawn equipment, trams, and maintenance equipment (Park and Recreation)
- Decrease repair costs and enhance the appearance of parks by providing funding needed for the timely replacement of equipment used for the maintenance and daily operations of park facilities and for maintaining the beaches (Park and Recreation)
- Decrease facility repair costs, enhance park appearance, and improve customer satisfaction by providing funds needed to perform ongoing renovations and repairs such as replacement of signage, gutters, wood railings and roofs and renovations to walkways, shelters, and exhibits at Miami Metrozoo (Park and Recreation)
- Enhance tree canopies at parks, greenways, and trails, manage more trees annually, and increase productivity by hiring four Semi-Skilled Laborers and by establishing a recurring fund for the replacement of trees that have been lost throughout the years (Park and Recreation)
- Provide management of wildlife at various parks by hiring one Biologist to coordinate both native and non-native wildlife (Park and Recreation)
- Improve facility appearance, enhance customer service, decrease repair costs of equipment, enhance preventive maintenance practices, and increase revenues by hiring Historical Maintenance Technician, one Park Facilities Manager 3, restoring custodial and grounds maintenance positions, and establishing a recurring annual fund for the replacement and acquisition of equipment and facility repairs/renovations at the Deering Estate (Park and Recreation)
- Improve the appearance and enhance the life of park assets by providing additional funding for lifecycle maintenance and programmed maintenance (Park and Recreation)
- Increase the hours of operation at the Larry & Penny Thompson Lake, the Homestead Bayfront Park Atoll Pool, and the Crandon and Haulover beach toll booths by funding the part-time staff needed to operate these services (Park and Recreation)
- Comply with the Department of Environmental Resource Management (DERM) regulations at various park facilities by constructing wash-down stations at golf courses, fertilizer storage areas at 14 park sites, and industrial waste collection areas at five sites (Park and Recreation)
- Enhance the maintenance of the Department's natural areas at Camp Matecumbe and Camp Owaissa Bauer parks, dune restoration at Haulover Beach park, and treatment of exotics at Highland Oaks park by restoring 14 positions (Park and Recreation)
- Provide the Leisure Access adaptive aquatic program by restoring two positions eliminated as a result of the property tax relief initiative (Park and Recreation)

### More cultural, recreational and library programs and services available to address varied community interests (priority outcome)

- Increase oversight of scheduled library activities and events throughout the County by hiring one Library System Administrator position (Library)
- Enhance administrative oversight of the Centralized Reservation System and increase customer service at the nature centers for the Eco Adventures Program by converting five part-time positions to

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three full-time permanent positions (Park and Recreation)

- Increase oversight of park properties and assets and enhance property management records by restoring one Property Management Section Supervisor and one Park Planner in the Development and Construction area (Park and Recreation)
- Increase facility and administrative support in the Arts and Culture Division by restoring seven positions in the Division Office, Joseph Caleb Auditorium, and The Women's Park; expose After School and Summer Camp registrants to the arts by funding art instruction including the Music Program (Park and Recreation)

### Quality customer service at all recreational, cultural and library facilities (priority outcome)

- Increase branch operations at 22 library facilities from five to six day a week operations by hiring 52 additional full-time positions and 30 part-time (Library)
- Enhance the Department's personnel and fiscal management unit by hiring one Personnel Specialist II, one Accountant II, and one Buyer (Library)
- Improve information technology support by adding two Computer Technician II positions, one Systems Analyst/Programmer II, and one Computer Technician (Library)
- Improve the Gold Coast Railroad Museum and develop a plan for maximizing development, operation, and management of the facility by hiring a consultant (Park and Recreation)
- Develop park design standards to institutionalize the Open Space Master Plan's green goals and principles into the design of park and landscape architecture to enhance curb appeal of all parks and improve greater efficiency and effectiveness in the coordination of project goals by hiring a consultant (Park and Recreation)
- Increase park security coverage by adding two additional rotations/patrols consisting of 4 Security Supervisors and 12 Security Officers (Park and Recreation)
- Improve the processing of financial transactions, monitoring of expenses, budget development and provide increased oversight, and accountability by hiring five additional administrative positions (Park and Recreation)
- Improve customer service and prevent delays at the front gate at Miami Metrozoo by purchasing two point-of-sales registers (Park and Recreation)
- Improve the span of control of region managers, improve custodial and ball field maintenance, and enhance support to programming partners by restoring 30 park management staff positions (Park and Recreation)
- Enhance Dr. Wilde's World exhibit; increase custodial cleaning from daily to three times a day, grounds maintenance from every 13-17 days to 10-14 days, and increase removal of tree debris from two times per week to daily by restoring one position and providing additional funding for increased maintenance at Miami Metrozoo (Park and Recreation)
- Comply with light intensity ordinance by funding the replacement of parking lot lights with higher intensity lights (Park and Recreation)

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### Recreational, cultural and library facilities located where needed throughout the County (priority outcome)

- Enable cultural organizations to acquire and develop property for cultural facilities to house existing cultural programs by providing additional grant funding support to increase Miami-Dade County's cultural community (Cultural Affairs)
- Improve cultural facilities throughout Miami-Dade County for neighborhood cultural organizations to ensure adequate operating, programming, and marketing initiatives by providing additional funding support to improve access to affordable cultural experiences (Cultural Affairs)
- Improve the coordination of the Department's capital projects by hiring one Accountant 3 (Park and Recreation)
- Enhance administrative support in the day-to-day operations of procurement, communications, and finance by restoring ten positions eliminated as a result of the property tax relief initiative (Park and Recreation)

### Reduction in unmet needs (priority outcomes)

- Enhance the cultural quality of life for residents and visitors of Miami-Dade County by providing additional funding support for non-profit cultural organizations and artists over the next five years to sustain the County's cultural assets (Cultural Affairs)
- Enhance and continue maintaining existing operating systems, handle requests on backlog, provide operational reports, and maintain the Department's current computer operating systems efficiently by hiring two full-time computer programmers (Park and Recreation)
- Increase the number of park volunteers, coordinate and centralize the Department's volunteer efforts in support of programs and events by hiring one Volunteer Coordinator (Park and Recreation)

### Expanded awareness of and access to cultural, recreational and library programs and services (priority outcome)

- Increase opportunities for public participation in cultural activities for children, young adults, and seniors to experience the live arts by providing additional funding support to aid in building educational development through Culture Shock Miami, Golden Ticket, and Arts Education programs (Cultural Affairs)
- Comply with the Americans with Disabilities Act requirements by renovating various parks sites to make them more accessible to individuals with disabilities (Park and Recreation)
- Increase the production of marketing and promotional materials for the Department by hiring one Graphics Designer to meet the increasing demands of the new and expanding library facilities (Library)

## Five-Year Financial Outlook

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### **Strategic Area - Neighborhood and Unincorporated Area Municipal Services**

*Mission: To provide effective, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community*

#### ***Desired Outcome and Improvement***

**Neighborhood and rights-of-way aesthetics that foster and enhance quality of life (priority outcome)**

- Protect the County's Ficus trees and shrubs from the white fly infestation until natural predators reduce the white fly threat by purchasing special insecticide (Public Works)

**Improved neighborhood roadways, sidewalks, drainage, and reduced flooding (priority outcome)**

- Enhance the maintenance of countywide fixed bridges and extend the assets' life by hiring of two Hydraulic Mechanics and by purchasing two vehicles to perform proactive maintenance cycles in lieu of emergency repairs (Public Works)

**Improved community design (priority outcome)**

- Enhance the County's ability to perform metropolitan planning needs by hiring four Senior Planners, and one Junior Planner (Planning and Zoning)
- Enhance the County's ability to meet Community Planning needs and provide improved coordination with Community Councils by hiring one Principal Planner, four Senior Planners and three Junior Planners (Planning and Zoning)

**Strengthen bond between the community and Miami-Dade government (priority outcome)**

- Enhance the County's community outreach efforts and liaison with the proposed Planning Districts by adding one Community Outreach Coordinator and three Community Outreach Specialists (Planning and Zoning)
- Enhance the County's demographic planning and research efforts to facilitate forecasting by hiring one Principal Planner and one Senior Planner (Planning and Zoning)

### **Strategic Area - Health and Human Services**

*Mission: To improve the quality of life and promote maximum independence through the provision of health care, housing, and social and human services to those in need*

#### ***Desired Outcome and Improvement***

**Increased utilization of available health and human services across all neighborhood facilities**

- Improve the quality of life for 1,200 clients by increasing the average monthly grant for general assistance to eligible medically disabled clients pending Social Security Income from \$220 to \$464 per month (Human Services)
- Retain and attract providers able to deliver room/board and supervision to mentally ill and disabled adults by increasing the rate paid to contracted boarding homes from the current rate of \$14.56 per day/per client to \$19.73 per day (Human Services)



## Five-Year Financial Outlook

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- Enhance the Department's ability to respond to administrative requirements associated with grant reimbursements, purchase of goods and services, timely payments to vendors, processing of personnel, budget projections, general accounting support and management information system by restoring fifty-five positions eliminated as a result of the property tax relief initiatives (Human Services)
- Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate (Human Services)
- Increase homecare and personal care services from 71 to 115 individuals with disabilities in support of independent living by adding five Home Care Aides and one Social Worker I to assist with homecare, case management, and/or respite care (Human Services)

### Greater number of elders able to live on their own

- Improve the quality of life for an additional 100 elderly individuals currently on the waiting list for homemaking and personal care services and lessen the impact of institutionalization by hiring fifteen Home Care Aides and two Home Care Aid Supervisors (Human Services)
- Provide meals to an additional 385 eligible homebound elderly individuals receiving in-home services by expanding the existing contract for Elderly High-Risk Nutritional Meals Program (Human Services)

### Increased availability of affordable and special needs housing (priority outcome)

- Improve the continuity and uniformity within the Department by converting one temporary Office Support Specialist 2 to permanent full-time (Community Action Agency)
- Increase the timeliness of projects by hiring one dedicated Drafter (Community Action Agency)
- Increase turnaround time to make vacant units ready for occupants and improve the overall condition of public housing assets by hiring 35 Structural Maintenance Technicians (Housing Agency)

### Improved community relations in Miami-Dade County

- Enhance the Department's monitoring and accounts payable functions and improve reporting and fiscal controls by hiring one Administrative Officer 1 position (Community Advocacy)
- Enhance the responsiveness to community issues, tensions, and aid in the creation of regional and municipal community relations boards by hiring one Assistant Director position (Community Advocacy)
- Enhance the effectiveness of advisory boards established to research and recommend policy actions concerning Hispanic, Black, Asian, and Women populations in Miami-Dade County by hiring two Community Relations Assistant positions (Community Advocacy)

## Five-Year Financial Outlook

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### Strategic Area - Economic Development

*Mission: To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of all residents*

### *Desired Outcome and Improvement*

Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)

- Enhance administrative support to the Assist Deputy Director by hiring one Administrative Secretary (Consumer Services)
- Enhance Administrative support in the Department by hiring one Special Projects Administrator 1 to assist the Division Director in reviewing, monitoring, and writing of legislative items, in addition to monitoring the departmental budget and performing various special projects (Consumer Services)
- Increase department-wide budgeting and performance management coordination to include budget development, ABDS and RFRO support, departmental budget liaison responsibilities and other special projects by hiring on Special Projects Administrator 1 position (Consumer Services)
- Ensure businesses are complying with code provisions such as alcohol warning notices, rental car agency requirements, and price screen obstruction by hiring seven Consumer Protection Enforcement Officers to conduct 12,000 annual business inspections a year (Consumer Services)
- Improve the coordination of the film and entertainment functions by hiring one Executive Secretary (Film and Entertainment)
- Enhance customer service and efficiency of public housing operations by upgrading essential communications tools such as data circuits and phone lines (Housing Agency)

Increased number of low to moderate income homeowners (priority outcome)

- Increase the affordable housing stock and homeownership opportunities for low- to moderate-income individuals over the next five years by constructing 4,436 affordable housing units (Community and Economic Development)
- Increase the affordable housing stock and provide additional rental units for low- to moderate-income individuals over the next five years by constructing 11,136 affordable housing units (Community and Economic Development)
- Increase homeownership opportunities by providing mortgage assistance to 3,069 low- to moderate-income individuals over the next five years (Community and Economic Development)
- Increase homeownership opportunities by providing down payment and closing cost assistance to 625 low- to moderate-income individuals (Metro-Miami Action Plan)

## Five-Year Financial Outlook

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### Increased international commerce

- Enhance ITC's ability to provide 10 business matchmaking sessions to local economic development organizations in order to increase trade opportunities to local businesses by converting a part-time to a full-time position (International Trade Consortium)
- Enhance ITC's ability to increase advertisements in trade journals and magazines to promote Miami-Dade County as a global gateway (International Trade Consortium)
- Enhance ITC's ability to apply for grant funding to support international trade promotions in Miami-Dade County by restoring a part-time Grant writer position (International Trade Consortium)

### Resource maximization based on leveraging federal, state and other funds

- Increase the Department's ability to research and apply for grant funding opportunities by hiring one Special Projects Administrator (Office of Grants Coordination)

### Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County (priority outcome)

- Enhance the Cooperative Extension Division's administrative support in procurement, accounts payable, and personnel by hiring one Administrative Officer 3 to assist with the day-to-day operations (Consumer Services)

## Strategic Area - Enabling Strategies

*Mission: To provide expertise and resources to support and facilitate excellent public service delivery*

### *Desired Outcome and Improvement*

#### Clearly-defined performance expectations and standards (priority outcome)

- Enhance the customer service by hiring two Animal Service Representatives to respond to increasing call volume (Animal Services)
- Issue ten additional audit reports annually and enhance administrative support by hiring six Auditors and one Administrative Secretary position (Audit and Management Services)
- Increase IT oversight within the Department as a result of implementing a new enterprise database by hiring one Network Manager position (Consumer Services)
- Increase audit insurance certification and continuing education certifications resulting in additional Assurance of Voluntary Compliances, citations, and registration fees by hiring an Office Support Specialist II (Consumer Services)
- Improve the processing, validating, indexing and scanning of reports generated by the transporting squads by hiring one Imaging Records Technician (Fire Rescue)

## Five-Year Financial Outlook

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### Satisfied customers

- Ensure the continuity of public information distributed by hiring one Assistant Media and Public Relations Bureau Manager (Fire Rescue)
- Provide administrative support to the Animal Services Foundation by hiring one Special Project Administrator position (Animal Services)

### Conveniently accessed and easy-to-use services

- Ensure continued 311 Answer Center services during a disaster by hiring a consultant to assist in developing a business continuity plan which outlines an operating disaster recovery plan for the 311 Answer Center (Government Information Center)
- Expand the Answer Center's ability to handle increasing call volume as a result of the integration of Animal Services phone lines by hiring six call specialist positions (Government Information Center)
- Provide additional support in the forensic imaging unit to respond timely to the Sylvester Cancer Center, local and federal law enforcement agencies by hiring one Forensic Photographer (Medical Examiner)
- Maintain the 311 Answer Center's performance levels due to increasing call volumes and expand service hours to 24 hours 7 days a week by hiring 14 call specialist positions to process incoming calls at an average speed of 60 seconds (Government Information Center)
- Provide additional support to the records bureau and respond timely to law enforcement agencies and public requests by restoring one Forensic Records Technician (Medical Examiner)
- Increase support to the new in-house evidence collection and body transportation team by restoring one Forensic Technician to assist in the collection, preservation and transportation of evidence, and deceased remains at death scenes (Medical Examiner)

### Easily accessible information regarding County services and programs

- Enhance administrative support and provide additional oversight over ADA issues including personnel and fiscal support and to assist with the County's disbursement of municipal fines by hiring one ADA Coordination Specialist (Americans with Disabilities Act Coordination)
- Increase accessibility of government access television programming to the hearing impaired by expanding the captioning of Miami-Dade County programs to include Miami-Dade NOW/AHORA and Promotional Spots Programs (Government Information Center)
- Enhance the department's maintenance of effort and reduce the down time for repairs of equipment and consumables with the A/V systems in the County Commission Chambers by providing the department with additional funding to maintain stock inventory (Government Information Center)

### Responsive communications services (advertising, marketing, public relations, publications, etc.) for other County departments

- Enhance the Department's ability to respond to online services requests by hiring one Senior Web Publisher in the Customer Services Development Division (Government Information Center)

## Five-Year Financial Outlook

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### Positive image of County government

- Reduce the processing time of an advertisement from 12 days to 9 by purchasing a new advertising tracking database (Government Information Center)

### User friendly e-government sharing information and providing expanded hours and services

- Ensure the implementation of the Financial Document Management System by hiring two temporary Data Entry Specialist positions (Fire Rescue)
- Improve the Department's ability to interface with U.S. Housing and Urban Development software by upgrading all computer programming systems over a five-year period (Housing Agency)
- Enable informed business decisions through knowledgebase data management by modernizing the IT system within the Agency (Housing Agency)

### Available, reliable systems

- Enhance the County's Information Technology (IT) infrastructure and maximize server performance through the purchase of software management tools and by hiring one position (Enterprise Technology Services)

### Responsive service deployment and resolution of technology problems

- Improve management of workflow and proactively address Information Technology (IT) issues by purchasing knowledge management software for the County's IT Help Desk (Enterprise Technology Services)

### County processes improved through information technology

- Enhance the Department's back-up booking process at the Pre-Trial Detention Center and Turner Guilford Knight Correctional Center by contracting with ETSD to upgrade and maintain the network, mainframe, and associated subsystems to ensure the continuity of the booking process (Corrections and Rehabilitation)
- Improve the management and distribution of uniforms, equipment and linen by purchasing an Asset Management System to track items (Corrections and Rehabilitation)
- Increase the Department's uninterrupted access to data and reduce maintenance costs by purchasing the necessary software licensing requirements to upgrade the on-site data center (Corrections and Rehabilitation)
- Increase the inmates' ability to conduct legal research and to access the Florida Statutes as required by law and reduce inmate grievances by purchasing 18 computers for the inmate Law Library (Corrections and Rehabilitation)
- Increase accountability for overtime hiring and efficiency in employee scheduling by purchasing Telestaff, an integrated system capable of accurately recording and reporting employee work hours, leave usage, and overtime performed and location (Corrections and Rehabilitation)
- Enhance the development of the Coroner Medical Examiner and Laboratory Information Management System software programs by hiring one System Analyst to provide 24-hour web-enable access to

## Five-Year Financial Outlook

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Medical Examiner staff, law enforcement, criminal justice, and other forensic agencies (Medical Examiner)

### Motivated, dedicated workforce team aligned with organizational priorities

- Promote the most qualified uniformed personnel by contracting with an outside agency to provide an Assessment Center phase within the promotional process that includes job related exercises and behavioral evaluations (Corrections and Rehabilitation)
- Enhance the Department's ability to attract and recruit qualified staff by providing additional funding to compete on a nationwide level (Medical Examiner)

### Workforce skills to support County priorities (e.g. leadership, customer service, fiscal problem-solving technology, etc.)

- Enhance the County's succession planning efforts and apprenticeships by restoring one Clerk 2 and one Clerk 4 (Human Resources)
- Enhance the employee disciplinary corrective plans by restoring one HR Counselor position to provide additional oversight of growing caseloads (Human Resources)
- Enhance the public's experience when applying for a position at the County and assist them in the job application process by restoring two Employee Service Intake positions (Human Resources)

### Workforce that reflects the diversity of Miami-Dade County

- Increase recruitment activities to attract a diverse workforce, and meet or exceed hiring goals by employing two Correctional Officers for a dedicated recruitment team and by implementing a marketing/recruitment strategy which includes community outreach, and media and billboard advertisements (Corrections and Rehabilitation)

### Safe and reliable vehicles ready to meet needs

- Provide safe and reliable vehicles for the transportation of inmates by replacing six aging buses and restoring fleet funding to adequately maintain fleet (Corrections and Rehabilitation)

### Planned necessary resources to meet current and future operating and capital needs

- Enhance customer service to the general public and meet increasing demands to purchase supplies due to expanding facilities by converting three part-time positions to full-time and by converting two temporary positions to full-time in the Budget and Media and Public Relations bureaus (Fire Rescue)
- Increase the oversight and monitoring of day-to-day administrative functions and construction by hiring one full-time Office Support Specialist II, one Office Support Specialist II, one Buyer, one Clerk IV, one Chief Construction Manager and by converting two temporary positions to part-time (Fire Rescue)

### Compliance with financial laws and generally accepted accounting principles, etc.

- Improve countywide financial internal controls and customer service by hiring nine Accountant 3 positions (Finance)

## Five-Year Financial Outlook

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- Improve the County's financial standing and accounts payable operational processes by hiring nine additional staff (Finance)

### Alignment of services provided with community's needs and desires (priority outcome)

- Improve the Finance Bureau's ability to meet increasing workload in Accounts Receivable by hiring one Account Clerk (Fire Rescue)

### Continuously improving government (priority outcome)

- Enhance the Department's administrative support by hiring one Administrative Secretary to perform a variety of complex secretarial and clerical duties for the division managers and staff (Fire Rescue)
- Create and implement a workflow process for the accounts payable IT process countywide that will assist all user departments to manage documents, perform the electronic conversion of invoices, generate reports, and retain records by hiring one Special Projects Administrator 2, one Special Projects Administrator 1, two Clerks, and one Accountant 3 positions (Finance)
- Enhance the County's information technology infrastructures within the Tax Collector's Office by hiring one Tax Collector Information Systems Administrator to assist with the re-engineering of services and business processes by developing performance standards resulting in a more streamlined process for the County external and internal users (Finance)
- Improve the financial stability of the County by hiring one Tax Collector Supervisor 2 to supervise and oversee the collection of delinquent Local Business Taxes and Tangible Personal Property Taxes (Finance)
- Restore the Department's customer service levels at the Tax Collector's South Dade Office to levels prior to FY 2007-08 by hiring nine additional staff necessary to serve the residents of the area (Finance)
- Improve the County's financial standing by hiring two Compliance Specialists to assist with the maintenance of internal controls for all payable processes, updating policies and procedures to reduce audit findings, and perform validity reviews of documents forwarded for payment on an on-going basis (Finance)

### Alignment of priorities throughout the organization

- Continue to plan necessary resources to meet current and future operating and capital needs through the addition of two Business Analyst positions to assist with the management and budget process (Strategic Business Management)
- Continue to plan necessary resources to adequately track, analyze and improve the performance management system, initiatives, and results through the addition of four Business Analyst positions to assist with planning and performance efforts (Strategic Business Management)

### Achievement of performance targets (priority outcome)

- Ensure that the Board of County Commission, Committees, and Subcommittee agenda packages are prepared and distributed in a timely manner by hiring one Agenda Specialist (Agenda Coordination)
- Enhance the County's research and policy capabilities by hiring one Environmental Analyst to develop sustainable policies (Sustainability)

## Five-Year Financial Outlook

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### Accountability to the public at every level of the organization (priority outcome)

- Improve the Department's responsiveness to legal matters by hiring one legal secretary to assist in drafting legislation, legal matters, and other miscellaneous issues (Commission on Ethics and Public Trust)

### Continuously improving government (priority outcome)

- Enhance the level of service and decrease the workload by adding one Executive Management Team comprised of one Assistant County Manager, one Assistant to the County Manager, and one Secretary to effectively manage growing countywide issues (County Executive Offices)
- Promote public service by re-instating the County's Management Trainee Program which consists of four Management Trainee positions (County Executive Office)

### Integrity of candidate and public officials' public records maintained

- Enhance the voter registration process and Election Day preparation by hiring one Elections Logistic Technician and one Election Support Specialist (Elections)

### Streamlined and responsive procurement process (priority outcome)

- Increase oversight in the purchasing division by hiring one Judicial Support Administrator 1 to approve invoices for payment and maintain adequate inventories of supplies for various court divisions (Judicial Administration)



## Five-Year Financial Outlook

Property Tax Supported Unfunded Service Improvements				
	2009	2010	2011	2012
Agenda Coordination	81	108	113	119
Americans with Disabilities Act Coordination	56	66	69	72
Animal Services	66	90	95	99
Audit and Management Services	983	871	908	948
Commission on Ethics and Public Trust	40	50	53	55
Community Action Agency	68	94	98	103
Community Advocacy	232	322	339	358
Community and Economic Development	173,920	182,425	191,330	200,635
Consumer Services	1,018	1,166	1,225	1,285
Corrections and Rehabilitation	24,910	24,968	26,547	28,297
County Executive Offices	380	418	435	462
Cultural Affairs	19,990	19,990	19,990	19,990
Elections	81	113	119	125
Emergency Management and Homeland Security	127	178	186	195
Enterprise Technology Services	530	105	111	118
Film and Entertainment	31	40	42	88
Finance	2,227	3,116	3,271	3,434
Fire Rescue	20,981	24,393	32,530	34,155
Government Information Center	1,158	1,124	1,165	1,225
Grants Coordination	65	83	87	91
Housing Agency	2,145	2,779	2,906	3,040
Human Resources	196	274	288	301
Human Services	6,525	9,716	10,093	10,492
International Trade Consortium	47	60	64	69
Judicial Administration	1,129	1,361	1,420	1,481
Library	2,647	3,344	3,502	3,666
Medical Examiner	385	466	489	514
Park and Recreation	17,919	21,486	22,419	23,068
Planning and Zoning	1,303	1,701	1,785	1,877
Police	30,003	31,201	32,613	34,039
Public Works	329	321	328	136
Strategic Business Management	304	414	422	443
Sustainability	63	83	87	91
<b>Total</b>	<b>309,939</b>	<b>332,926</b>	<b>355,129</b>	<b>371,071</b>



# Adopted Budget Ordinance Appropriation Schedules




Approved \_\_\_\_\_ Mayor

Veto \_\_\_\_\_

Override \_\_\_\_\_

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA**

Agenda Item A  
Amended

ORDINANCE NO. 08-104

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE COUNTYWIDE GENERAL FUND MILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2008, AND ENDING SEPTEMBER 30, 2009; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200 of Florida Statutes as amended by Chs. 2007-321 and 2008-173, Laws of Florida, the millages fixed and determined by the Countywide General Fund budget as necessary to be levied in order to raise the amounts required are hereby ratified, confirmed and approved in every particular, and the total millage for all County operating purposes is fixed at 4.8379 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, for the 2008-09 fiscal year. This millage represents a 4.60 percent increase from the state-defined rolled-back rate and is 5.64 percent higher than the 2007-08 fiscal year countywide millage rate.

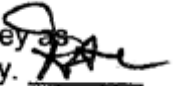
Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2008

Approved by County Attorney as  
to form and legal sufficiency. 

STATE OF FLORIDA                    )  
  ) SS:  
COUNTY OF MIAMI-DADE            )

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 08-105 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2008 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this  
30th day of September, A.D., 2008.



HARVEY RUVIN, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida

By: *Deputy Clerk*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved\_\_\_\_\_ Mayor

Veto \_\_\_\_\_

Override\_\_\_\_\_

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA**

Agenda Item B  
As Amended 9-18-08

ORDINANCE NO. 08-105

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2008, AND ENDING SEPTEMBER 30, 2009; PROVIDING A SHORT TITLE; INCORPORATING THE 2008-09 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; AMENDING ARTICLE LXXIA OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, CHANGING THE DEPARTMENT NAME FROM "TEAM METRO" TO THE "OFFICE OF NEIGHBORHOOD COMPLIANCE"; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2008-09 Miami-Dade County Countywide Budget Ordinance".

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2008. Said budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include all of the applicable changes contained in the September 4, 2008, memorandum from the County Manager, entitled Information for First Budget Hearing- 2008-09 Proposed Budget and scrivener's errors orally read into the aforementioned memorandum, and is further amended to



include all of the applicable changes contained in the September 18, 2008, memorandum from the County Manager, entitled Information for Second Budget Hearing – FY 2008-09 Proposed Budget, except that: any unspent balance, after all Presidential Election expenses are realized, of the \$1 million Election Reserve, specified in typewritten page 8, be transferred to the Miami-Dade Transit Department. The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachment hereto.

Section 3. The Countywide General Fund proposed budget, including the five-year financial plan contained therein, is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2), Florida Statutes, and Ordinance No. 07-45. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments herein are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal

government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 8. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board.

Section 9. All references to "Team Metro" in the Code of Miami-Dade County, including Article LXXIA of the Code of Miami-Dade County, are hereby amended to change the department's name referenced therein from "Team Metro" to the "Office of Neighborhood Compliance".

Section 10. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.


Section 11. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 12. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 13. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 14. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2008

Approved by County Attorney as  
to form and legal sufficiency. 

**COUNTYWIDE GENERAL FUND REVENUE****Net\*  
2008-09  
Budget****TAXES**

General Property Tax (Tax Roll: \$245,562,406,227)	\$1,128,607,000
Local Option Gas Tax	43,500,000
Ninth Cent Gas Tax	<u>11,000,000</u>
Subtotal	<u>\$1,183,107,000</u>

**OCCUPATIONAL LICENSES**

Business Taxes	<u>\$4,550,000</u>
Subtotal	<u>\$4,550,000</u>

**INTERGOVERNMENTAL REVENUES**

State Sales Tax	\$55,360,000
State Revenue Sharing	32,165,000
Gasoline and Motor Fuels Tax	13,629,000
State Crime Lab Reimbursement	950,000
Alcoholic Beverage Licenses	587,000
Secondary Roads	500,000
Race Track Revenue	447,000
State Insurance Agent License Fee	<u>464,000</u>
Subtotal	<u>\$104,102,000</u>

**CHARGES FOR SERVICES**

Sheriff and Police Fees	\$2,755,000
Other	<u>500,000</u>
Subtotal	<u>\$3,255,000</u>

**INTEREST INCOME**

Interest	<u>\$12,240,000</u>
Subtotal	<u>\$12,240,000</u>

**COUNTYWIDE GENERAL FUND REVENUE (cont'd)**

		<b>Net* 2008-09 <u>Budget</u></b>
<b><u>OTHER</u></b>		
Administrative Reimbursements		\$33,631,000
Miscellaneous		<u>1,096,000</u>
	Subtotal	<u>\$34,727,000</u>
<b><u>CASH CARRYOVER</u></b>		
Cash Carryover		<u>\$43,400,000</u>
	Subtotal	<u>\$43,400,000</u>
	Total	<u>\$1,385,381,000</u>

\* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

**COUNTYWIDE GENERAL FUND EXPENDITURES**

	<b><u>2008-09 Budget</u></b>
County Executive Office	\$6,383,000
Board of County Commissioners (BCC)	14,030,000
County Attorney	14,559,000
Animal Services	3,195,000
Corrections and Rehabilitation	315,632,000
Emergency Management	2,773,000
Miami-Dade Fire Rescue	26,265,000
Independent Review Panel	599,000
Judicial Administration	27,663,000
Juvenile Services	8,911,000
Legal Aid	1,675,000
Medical Examiner	10,179,000
Miami-Dade Police	148,027,000
Non-departmental - Public Safety	17,331,000
Transit	145,743,000
Non-departmental - Transportation	1,627,000
Cultural Affairs	7,764,000
Historical Museum of South Florida	332,000
Miami Art Museum	342,000
Museum of Science and Planetarium	342,000
Park and Recreation	45,481,000
Vizcaya	282,000
Non-departmental - Recreation and Culture	5,764,000
Office of Neighborhood Compliance	131,000
Planning and Zoning	3,326,000
Public Works	23,670,000
Non-departmental - Neighborhood and Unincorporated Area Municipal Services	649,000
Community Action Agency	12,784,000
Community Advocacy	2,171,000
Human Services	39,234,000
Public Health Trust	177,870,000
Non-departmental - Health and Human Services	29,987,000
Economic Development Coordination	779,000
Community and Economic Development	786,000
Consumer Services	1,035,000
Film and Entertainment	564,000
International Trade Consortium	1,144,000
Metro-Miami Action Plan	997,000
Non-departmental - Economic Development	50,113,000

**COUNTYWIDE GENERAL FUND EXPENDITURES (cont'd)**

	<b><u>2008-09 Budget</u></b>
Agenda Coordination	802,000
Americans with Disabilities Act Coordination	344,000
Audit and Management Services	3,958,000
Commission on Ethics and Public Trust	2,318,000
Elections	21,684,000
Enterprise Technology Services	28,293,000
Fair Employment Practices	880,000
General Services Administration	34,878,000
Government Information Center	11,845,000
Grants Coordination	4,291,000
Human Resources	8,021,000
Inspector General	363,000
Property Appraisal	28,269,000
Strategic Business Management	4,041,000
Sustainability	543,000
Transfer to Emergency Contingency Reserve	1,928,000
Non-departmental - Enabling Strategies	<u>82,784,000</u>
Total	<u><u>\$1,385,381,000</u></u>

STATE OF FLORIDA                     )  
  ) SS:  
COUNTY OF MIAMI-DADE            )

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 08-105 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2008 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this  
30th day of September, A.D., 2008.



HARVEY RUVIN, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida

By:   
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida



Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA**

Agenda Item C  
As Amended 9-18-08

ORDINANCE NO. 08-106

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE  
UNINCORPORATED MUNICIPAL SERVICE AREA MILLAGE  
FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2008  
AND ENDING SEPTEMBER 30, 2009; LEVYING ALL TAXES SO  
PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN  
EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE  
COUNTY, FLORIDA:

Section 1. In accordance with Section 1.01(D) of the Home Rule Charter and Chapter 200 of the Florida Statutes as amended by Chs. 2007-321 and 2008-173, Laws of Florida, the County Property Appraiser is hereby directed to assess the millage for the Unincorporated Municipal Service Area (UMSA) for the FY 2008-09 at 2.0083 mills on the dollar of taxable value of all property in the unincorporated area of Miami-Dade County, Florida. This millage is a 2.86 percent decrease from the state-defined rolled-back rate and is 1.63 percent lower than the 2007-08 fiscal year UMSA millage rate.

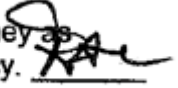
Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2008

Approved by County Attorney as  
to form and legal sufficiency. 

STATE OF FLORIDA                     )  
  ) SS:  
COUNTY OF MIAMI-DADE            )

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 08-105 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2008 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this  
30th day of September, A.D., 2008.



HARVEY RUVIN, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida

By: *[Signature]* *[Signature]*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA**

Agenda Item D  
As Amended 9-18-08

ORDINANCE NO. \_\_\_\_\_ 08-107 \_\_\_\_\_

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE UNINCORPORATED MUNICIPAL SERVICE AREA BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2008, AND ENDING SEPTEMBER 30, 2009; PROVIDING A SHORT TITLE; INCORPORATING THE 2008-09 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES; AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; AMENDING ARTICLE LXXIA OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, CHANGING THE DEPARTMENT NAME FROM "TEAM METRO" TO THE "OFFICE OF NEIGHBORHOOD COMPLIANCE"; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2008-09 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2008. Said budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include all of the applicable changes contained in the September 18, 2008, memorandum from the County

Manager, entitled Information for Second Budget Hearing – FY 2008-09 Proposed Budget. The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachment hereto.

Section 3. The Unincorporated Municipal Service Area proposed budget, including the five-year financial plan contained therein, is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2), Florida Statutes and Ordinance No. 07-45. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments herein are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board

hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 8. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 9. All references to "Team Metro" in the Code of Miami-Dade County, including Article LXXIA of the Code of Miami-Dade County, are hereby amended to change the department's name referenced therein from "Team Metro" to the "Office of Neighborhood Compliance".

Section 10. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations for Community-based Organizations approved in

this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board.

Section 11. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

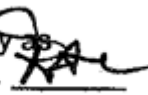
Section 12. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 13. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 14. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 15. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2008

Approved by County Attorney as  
to form and legal sufficiency. 

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**

**NET\***  
**2008-09**  
**BUDGET**

**TAXES**

General Property Tax (Tax Roll: \$76,880,588,023)	\$146,680,000
Utility Tax	65,273,000
Communications Services Tax	48,355,000
Franchise Tax	<u>51,799,000</u>
Subtotal	<u>\$312,107,000</u>

**OCCUPATIONAL LICENSES**

Business Taxes	<u>\$1,950,000</u>
Subtotal	<u>\$1,950,000</u>

**INTERGOVERNMENTAL REVENUES**

State Sales Tax	\$66,188,000
State Revenue Sharing	46,395,000
Alcoholic Beverage Licenses	<u>264,000</u>
Subtotal	<u>\$112,847,000</u>

**CHARGES FOR SERVICES**

Sheriff and Police Fees	<u>\$1,181,000</u>
Subtotal	<u>\$1,181,000</u>



**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE (cont'd)**

	<b>NET* 2008-09 BUDGET</b>
<b><u>INTEREST INCOME</u></b>	
Interest	<u>\$3,060,000</u>
Subtotal	<u>\$3,060,000</u>
<b><u>OTHER</u></b>	
Administrative Reimbursements	\$14,414,000
Miscellaneous	<u>479,000</u>
Subtotal	<u>\$14,893,000</u>
<b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$35,665,000</u>
Subtotal	<u>\$35,665,000</u>
Total	<u>\$481,703,000</u>

\* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

**UNINCORPORATED MUNICIPAL SERVICE AREA  
EXPENDITURES**

	<b><u>2008-09 Budget</u></b>
County Executive Office	\$2,735,000
Board of County Commissioners (BCC)	6,012,000
County Attorney	6,240,000
Miami-Dade Police	342,427,000
Non-departmental – Public Safety	400,000
Cultural Affairs	2,104,000
Park and Recreation	25,971,000
Non-departmental - Recreation and Culture	160,000
Office of Neighborhood Compliance	5,878,000
Planning and Zoning	3,128,000
Public Works	8,773,000
Non-departmental – Neighborhood and Unincorporated Area Municipal Services	541,000
Non-departmental - Economic Development	1,116,000
Agenda Coordination	343,000
Americans with Disabilities Act Coordination	147,000
Audit and Management Services	1,696,000
Enterprise Technology Services	12,114,000
Fair Employment Practices	377,000
General Services Administration	14,948,000
Government Information Center	5,076,000
Grants Coordination	185,000
Human Resources	3,438,000
Strategic Business Management	1,732,000
Non-departmental - Enabling Strategies	<u>36,162,000</u>
Total	<u><u>\$481,703,000</u></u>

STATE OF FLORIDA                     )  
  ) SS:  
COUNTY OF MIAMI-DADE            )

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 08-105 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2008 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this  
30th day of September, A.D., 2008.



HARVEY RUVIN, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida

By: *[Signature]* Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA**

Agenda Item E  
As Amended 9-18-08

Override \_\_\_\_\_

ORDINANCE NO.      08-108

ORDINANCE APPROVING, ADOPTING AND RATIFYING  
MILLAGES FOR THE FISCAL YEAR COMMENCING OCTOBER  
1, 2008 ENDING SEPTEMBER 30, 2009; FOR COUNTY  
BONDED DEBT SERVICE PURPOSES, THE MIAMI-DADE  
LIBRARY SYSTEM, AND THE MIAMI-DADE FIRE AND RESCUE  
SERVICE DISTRICT; LEVYING ALL TAXES SO PROVIDED;  
DIRECTING THE ASSESSMENT OF MILLAGES ESTABLISHED;  
RECOGNIZING AND CONTINUING THE MIAMI-DADE LIBRARY  
SYSTEM; PROVIDING SEVERABILITY; AND AN EFFECTIVE  
DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE  
COUNTY, FLORIDA:

Section 1.      In compliance with the provisions of the Home Rule Charter and Chapter  
200 of the Florida Statutes as amended by Chs. 2007-321 and 2008-173, Laws of Florida, the  
millages fixed and determined by the County bonded debt service, the Miami-Dade Library  
System and the Miami-Dade Fire and Rescue Service District budgets as necessary to be  
levied in order to raise the amounts required are hereby ratified, confirmed and approved in  
every particular. The total millage for all Countywide bonded debt service purposes is fixed at  
0.285 mills on the dollar of taxable value of all property in Miami-Dade County, Florida for the  
2008-09 fiscal year; this rate is equal to the 2007-08 fiscal year countywide bonded debt service  
millage rate. The total millage for all Miami-Dade Fire and Rescue Service District bonded debt  
service purposes is fixed at 0.042 mills on the dollar of taxable value for all property in the  
Miami-Dade Fire and Rescue Service District of Miami-Dade County, Florida for the 2008-09  
fiscal year, this rate is equal to the 2007-08 fiscal year Miami-Dade Fire and Rescue Service  
District bonded debt service millage rate.

Section 2. In accordance with Chapter 200 of the Florida Statutes as amended by Chs. 2007-321 and 2008-173, Laws of Florida, the County Property Appraiser is hereby directed to assess the millage for the Miami-Dade Library System for the 2008-09 fiscal year at 0.3822 mills on the dollar of taxable value of all property in the district. This millage is a 0.39 percent decrease from the state-defined rolled-back rate and is 0.52 percent lower than the 2007-08 fiscal year Miami-Dade Library System millage rate. The Library System consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura	Indian Creek Village	Opa-Locka
Biscayne Park	Islandia	Palmetto Bay
Coral Gables	Key Biscayne	Pinecrest
Cutler Bay	Medley	South Miami
Doral	Miami	Sunny Isles Beach
El Portal	Miami Beach	Sweetwater
Florida City	Miami Gardens	Virginia Gardens
Golden Beach	Miami Lakes	West Miami
Hialeah Gardens	North Bay Village	
Homestead	Miami Springs	

Section 3. In accordance with the provision of Article II, Chapter 18 of the Miami-Dade County Code, the County Property Appraiser is hereby directed to assess the millage for the Miami-Dade Fire and Rescue Service District for the FY 2008-09 at 2.1851 mills on the dollar of taxable value of all property within said district. This millage is a 1.56 percent decrease from the state-defined rolled-back rate and is 0.98 percent lower than the FY 2007-08 Miami-Dade Fire and Rescue Service District millage rate.

The Miami-Dade Fire and Rescue District consists of the unincorporated area of Miami-Dade County and all municipalities except Miami, Miami Beach, Coral Gables, Hialeah and Key Biscayne.

Section 4. All taxes hereinabove described are hereby levied.

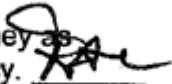
Section 5. The Miami-Dade Library System is hereby recognized and continued. All county funds for this district are provided by general taxes and other revenues only within the district as provided in Section 1.01(11) of the Home Rule Charter.

Section 6. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 7. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 8. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2008

Approved by County Attorney as  
to form and legal sufficiency. 

STATE OF FLORIDA                    )  
  ) SS:  
COUNTY OF MIAMI-DADE            )

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 08-105 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2008 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this  
30th day of September, A.D., 2008.



HARVEY RUVIN, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida

By: *[Signature]* Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

**OFFICIAL FILE COPY  
CLERK OF THE BOARD  
OF COUNTY COMMISSIONERS  
MIAMI-DADE COUNTY, FLORIDA**

Agenda Item F  
As Amended on 9-18-08

ORDINANCE NO. 08-109

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT RATES AND BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2008, AND ENDING SEPTEMBER 30, 2009; PROVIDING A SHORT TITLE; INCORPORATING THE FY 2008-09 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AMENDING SECTION 18-26 OF THE CODE OF MIAMI-DADE COUNTY DELINEATING DISTRICT AND COUNTY-WIDE SERVICES PROVIDED BY THE MIAMI-DADE COUNTY FIRE AND RESCUE DEPARTMENT; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND IMPLEMENTING ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES; ADOPTING THE FY 2008-09 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING THE COUNTY MANAGER TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING THE YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF OCCUPATIONAL LICENSE TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING THE MUNICIPAL SERVICES TRUST FUND; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2008-09 Miami-Dade County Self-Supporting Budget Ordinance."



Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2008. Said budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include all of the applicable changes contained in the September 4, 2008, memorandum from the County Manager, entitled Information for First Budget Hearing- 2008-09 Proposed Budget and scrivener's errors orally read into the aforementioned memorandum, and is further amended to include all of the applicable changes contained in the September 18, 2008, memorandum from the County Manager, entitled Information for Second Budget Hearing – FY 2008-09 Proposed Budget, except that: any unspent balance, after all Presidential Election expenses are realized, of the \$1 million Election Reserve, specified in typewritten page 8, be transferred to the Miami-Dade Transit Department. The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachment hereto.

Section 3. The budget proposed, including the five-year financial plan contained therein, is hereby approved, adopted and ratified, including the budgets for Special Assessment Districts, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2), Florida Statutes, and Ordinance No. 07-45. The Director of the Office of Strategic Business

Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. Section 18-26 of the Code of Miami-Dade County is amended to read as follows: Sec. 18-26. Service Provided. The service provided by the District shall include a uniform level of fire and rescue service throughout the District and to those governmental entities which may from time to time contract with the District. The District shall begin the provision of such service within its boundaries on the date this article becomes effective, and shall from that date forth be ready, willing and able to provide a uniform level of fire and rescue service therein. The service provided by the District does not include the provision of the communication and air rescue services which are furnished countywide by the Miami-Dade Fire

and Rescue Department and are funded by countywide revenues and not ad valorem taxes levied by the District.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges, as well as all fees consistent with appropriations adopted herein, are hereby ratified, confirmed and approved; and may be subsequently amended by Board action during the fiscal year.

Section 8. The revised Implementing Order setting the Miami-Dade Seaport Department rates and charges as reflected in attachment A is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 9. The revised Implementing Order setting rates for the Department of Environmental Resources Management as reflected in attachment B are made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 10. The revised Implementing Order setting Animal Services Department fees as reflected in attachment C is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 11. The revised Implementing Order setting Department of Solid Waste Management fees as reflected in attachment D is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 12. The revised Implementing Order setting the Building Department fees as reflected in attachment E is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 13. The revised Implementing Order setting Consumer Services Department fees as reflected in attachment F is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 14. The revised Implementing Order setting the Department of Planning and Zoning fees as reflected in attachment G is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 15. The revised Implementing Order setting Park and Recreation Department fees as reflected in attachment H is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 16. The revised Implementing Order setting Office of Neighborhood Compliance fees as reflected in attachment J is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 17. The revised summary of Aviation fees as reflected in attachment K are made part hereof and these rates and charges may be amended by motion of the Board at a later date.

Section 18. The revised summary of Vizcaya fees and charges as reflected in Attachment L are made part hereof and these rates and charges may be amended by motion of the Board at a later date.

Section 19. The revised annual Special Taxing District rates as reflected in attachment M are approved and made a part hereof. These rates for the referenced Special Taxing Districts are hereby levied.

Section 20. The FY 2008-09 Pay Plan as attached is hereby adopted. The Pay Plan may be amended by motion of the Board. The County Manager is directed to amend all personnel rules and administrative orders to be consistent with the Pay Plan.

Section 21. All allocations and reallocations of bond proceeds and interest earnings included in the 2008-09 Proposed Capital Budget and Multi-Year Capital Plan are hereby authorized.

Section 22. The County Manager, or whomever he shall so designate, is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 23. The Finance Director is hereby authorized to establish and to receive and expend funds up to amounts received without specific appropriation pursuant to Section 5.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board of County Commissioners during the 2008-09 fiscal year.

Section 24. The Finance Director is hereby authorized to make payment of occupational license tax surcharge revenues for FY 2008-09 to the Miami-Dade County Beacon Council, Inc., in accordance with state law and Resolution No. 1066-88 which authorizes the agreement between Miami-Dade County and the Beacon Council.

Section 25. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 26. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board.

Section 27. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the District Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 28. Payment by a municipality to the Municipal Services Trust Fund shall be used for services which provide benefits to the municipality or the residents thereof.

Section 29. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

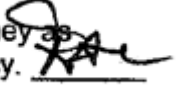
Section 30. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 31. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Section 6 this ordinance shall become and be made a part of the Code of Miami-Dade County, Florida.

Section 32. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 33. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 18, 2008

Approved by County Attorney as  
to form and legal sufficiency. 

STATE OF FLORIDA                     )  
  ) SS:  
COUNTY OF MIAMI-DADE            )

I, HARVEY RUVIN, Clerk of the Circuit and County Courts, in and for Miami-Dade County, Florida, and Ex-Officio Clerk of the Board of County Commissioners of said county, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of Ordinance 08-105 , adopted by the said Board of County Commissioners at its meeting held on September 18, 2008 , as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this  
30th day of September, A.D., 2008.



HARVEY RUVIN, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida

By: *[Signature]* Deputy Clerk

**COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND**  
(Fund 010, Subfund 020)

	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$1,928,000
Carryover	67,640,000
Interest Earnings	<u>1,515,000</u>
Total	<u>\$71,083,000</u>

**Expenditures:**

Countywide Emergency Contingency Reserve*	<u>\$71,083,000</u>
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\*Note: \$500,000 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency preparedness in the event a disaster is declared.

**UMSA EMERGENCY CONTINGENCY RESERVE FUND**  
(Fund 010, Subfund 021)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$3,076,000
Interest Earnings	<u>69,000</u>
Total	<u>\$3,145,000</u>

**Expenditures:**

UMSA Emergency Contingency Reserve	<u>\$3,145,000</u>
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**FIRE RESCUE**  
**Fire Rescue Department**  
(Fund 011, Subfund 111) TYPE = SF

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Property Taxes (Tax Roll: \$148,559,436,879)	\$308,386,000
Transfer from Countywide General Fund	130,000
Carryover	36,054,000
Ground Transport Fees	20,000,000
Plans Review and Permit Fees	4,800,000
Inspection Fees	4,200,000
Other Fire Prevention Fees	225,000
Special Services Revenue	1,600,000
Reimbursement from Miami-Dade Aviation Department	1,228,000
Reimbursement from Miami-Dade Seaport Department	2,500,000
Reimbursement from Miami-Dade Water and Sewer Department	500,000
Interest	2,579,000
Rental Office Space	260,000
Miscellaneous	<u>386,000</u>
Total	<u>\$382,848,000</u>

**Expenditures:**

Fire Protection and Emergency Medical Rescue Operations	\$340,476,000
Dial-A-Life	130,000
Administrative Reimbursement	11,188,000
Transfer to Debt Service (Fund 213, Projects 213425, 213528, 213530, 214103, and 298502)	8,422,000
Transfer to Anti-Venom Program (Fund 011, Subfund 118)	628,000
Reserve for Contingency	1,650,000
Reserve for Enhanced & Future Services	19,354,000
Reserve for Tax Equalization	<u>1,000,000</u>
Total	<u>\$382,848,000</u>



**Air Rescue  
(Fund 011, Subfund 112)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$1,442,000
Transfer from Countywide General Fund	9,940,000
Transfer from Public Health Trust	<u>900,000</u>
Total	<u>\$12,282,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$12,282,000</u>

**Developer Donations  
(Fund 011, Subfund 114)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$245,000
Interest Earnings	<u>7,000</u>
Total	<u>\$252,000</u>
<b><u>Expenditures:</u></b>	
Construction and Future Year Expenditures	<u>\$252,000</u>

**Hazardous Materials Trust Fund  
(Fund 011, Subfund 116)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$973,000
Interest Earnings	<u>30,000</u>
Total	<u>\$1,003,000</u>
<b><u>Expenditures:</u></b>	
Trust Fund Activities and Reserves	<u>\$1,003,000</u>

**Anti-Venom Program  
(Fund 011, Subfund 118)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer Fire Rescue District (Fund 011, Subfund 111)	\$628,000
Miscellaneous Fees	<u>300,000</u>
Total	<u>\$928,000</u>
<b><u>Expenditures:</u></b>	
Anti-Venom Program Expenditures	<u>\$928,000</u>

**Lifeguarding, Ocean Rescue Services, and Communications  
(Fund 011, Subfund 118)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	<u>\$16,195,000</u>
<b><u>Expenditures:</u></b>	
Communications Expenditures	\$10,752,000
Lifeguarding and Ocean Rescue Expenditures	3,609,000
Other Operating Expenditures including Transfer to Debt Service (Fund 213 project 213625)	<u>1,834,000</u>
Total	<u>\$16,195,000</u>

**Fire Rescue District Emergency Contingency Reserve Fund  
(Fund 011, Subfund 120)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$16,800,000
Interest Earnings	420,000
Transfer from Fire Rescue District (Fund 011, Subfund 111)	<u>0</u>
Total	<u>\$17,220,000</u>
<b><u>Expenditures:</u></b>	
Emergency Contingency Reserve	<u>\$17,220,000</u>

**Miami-Dade Aviation Fire Rescue Services  
(Fund 011, Subfund 121)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Miami International Airport	<u>\$18,701,000</u>
<b><u>Expenditures:</u></b>	
Miami-Dade Aviation Fire Rescue Services	<u>\$18,701,000</u>

**OFFICE OF GRANTS COORDINATION  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$4,291,000
Transfer from UMSA General Fund	<u>185,000</u>
Total	<u>\$4,476,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$4,154,700
Fairchild Tropical Gardens	<u>321,300</u>
Total	<u>\$4,476,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Vehicle Replacement Trust Fund**  
**(Fund 030, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Vehicle Charges	\$23,954,000
Interest Income	<u>300,000</u>
Total	<u>\$24,254,000</u>
<b><u>Expenditures:</u></b>	
New Replacement Vehicle Purchases	\$20,298,000
Transfer to Fleet Capital Projects (Fund 030, Subfund 004)	2,100,000
Operating Expenditures	<u>1,856,000</u>
Total	<u>\$24,254,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Parking and Retail Operations**  
**(Fund 030, Subfunds 002 and 003)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Parking Revenue	\$3,490,000
Carryover	1,563,000
Retail Revenue	<u>365,000</u>
Total	<u>\$5,418,000</u>
<b><u>Expenditures:</u></b>	
Parking Operations Cost	\$3,356,000
Equipment Acquisition	216,000
Transfer to Administration (Fund 050, Subfund 017)	95,000
Transfer to Real Estate Management Section (Fund 050, Subfund 017)	516,000
Operating Reserves	1,065,000
Retail Operations Costs	<u>170,000</u>
Total	<u>\$5,418,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Fleet Capital Projects**  
**(Fund 030, Subfunds 004 and 005)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$8,084,000
Environmental Resources Management Environmental Surcharge	1,192,000
Transfer from Vehicle Replacement Fund (Fund 030, Subfund 001)	2,100,000
Labor Surcharge for Capital Projects	<u>400,000</u>
Total	<u>\$11,776,000</u>
<b><u>Expenditures:</u></b>	
Environmental Resources Management Fuel Tank Replacements	\$1,050,000
Fleet Facility Construction Projects	7,880,000
Reserves for Replacement of the Equipment Management System	2,000,000
Operating Expenditures	<u>846,000</u>
Total	<u>\$11,776,000</u>

**GENERAL SERVICES ADMINISTRATION  
Facilities and Utilities Management Building Reserve Fund  
(Fund 030, Subfund 006)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$1,733,000
Transfer from Internal Service Operations (Fund 050)	<u>1,450,000</u>
Total	<u>\$3,183,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Building Construction Reserve	<u>\$3,183,000</u>

**MUNICIPAL SERVICES TRUST FUND  
Mitigation Payments  
(Fund 030, Subfund 011)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
City of Hialeah Gardens Mitigation Payment	\$26,000
Town of Medley Mitigation Payment	486,000
City of North Miami Mitigation Payment	30,000
Florida City Mitigation Payment	<u>21,000</u>
Total	<u>\$563,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the City of Hialeah Gardens	\$26,000
MDPD Expenditures in the vicinity of the Town of Medley and other Town of Medley related expenditures	486,000
MDPD Expenditures in the vicinity of the City of North Miami and other City of North Miami related expenditures	30,000
MDPD Expenditures in the vicinity of the Florida City and other Florida City related expenditures	<u>21,000</u>
Total	<u>\$563,000</u>

**OFFICE OF ECONOMIC DEVELOPMENT COORDINATION  
Economic Development Program  
(Fund 030)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$779,000
Transfer from Greater Miami Convention and Visitors Bureau	75,000
Transfer from Beacon Council	<u>125,000</u>
Total	<u>\$979,000</u>
<b><u>Expenditures:</u></b>	
Economic Development Activities	<u>\$979,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Municipal Police Services Account  
(Fund 030, Subfund 021)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
City of Doral Mitigation Payment	\$10,130,000
City of Doral Optional Service Payment	<u>131,000</u>
Total	<u>\$10,261,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the City of Doral	\$10,130,000
MDPD Optional Service Expenditures for the City of Doral	<u>131,000</u>
Total	<u>\$10,261,000</u>

**ANIMAL SERVICES**  
**Animal Care and Control**  
**(Fund 030, Subfund 022, Project 022111)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Animal Care and Control License Fees, Fines and Other Fees	\$6,810,000
Carryover	70,000
Transfer from Countywide General Fund	<u>3,195,000</u>
Total	<u>\$10,075,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$10,075,000</u>

**OFFICE OF CAPITAL IMPROVEMENTS**  
**(Fund 030, Subfund 023)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Capital Funds (Capital Working Fund)	\$2,942,000
Building Better Communities Bond Interest	1,909,000
Safe Neighborhood Parks Bond Interest	<u>231,000</u>
Total	<u>\$5,082,000</u>
<b><u>Expenditures:</u></b>	
Administrative Reimbursement	\$158,000
Operating Expenditures	<u>4,924,000</u>
Total	<u>\$5,082,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**911 Emergency Fee**  
**(Fund 030, Subfunds 025 and 035)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$7,331,000
911 Landline Emergency Fee	6,593,000
911 Wireless Fee	7,408,000
Interest	<u>215,000</u>
Total	<u>\$21,547,000</u>
<b><u>Expenditures:</u></b>	
Miami-Dade Police Department Expenditures	\$10,350,000
Enterprise Technology Services Department Expenditures	1,330,000
Municipal Expenditures	4,683,000
Capital Furniture and Equipment	2,978,000
Reserve for Future Capital Equipment Acquisition	<u>2,206,000</u>
Total	<u>\$21,547,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 026)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Town of Miami Lakes Mitigation Payment	\$1,806,000
Town of Miami Lakes Local Police Patrol Services Contractual Payment	6,979,000
Town of Miami Lakes Optional Service Payment	<u>117,000</u>
Total	<u>\$8,902,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the Town of Miami Lakes	\$1,806,000
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	6,979,000
MDPD Optional Service Expenditures for Town of Miami Lakes	<u>117,000</u>
Total	<u>\$8,902,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 027)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Village of Palmetto Bay Mitigation Payment	\$1,669,000
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	6,212,000
Village of Palmetto Bay Optional Service Payment	<u>92,000</u>
Total	<u>\$7,973,000</u>
<b><u>Expenditures:</u></b>	
MDPD Expenditures in the vicinity of the Village of Palmetto Bay	\$1,669,000
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	6,212,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	<u>92,000</u>
Total	<u>\$7,973,000</u>

**OFFICE OF NEIGHBORHOOD COMPLIANCE**  
**(Fund 030, Subfund 029)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Unincorporated Municipal Service Area General Fund	\$5,878,000
Transfer from Countywide General Fund	131,000
Code Enforcement Fines/Liens	5,360,000
Transfer from the Office of Community and Economic Development (CDBG)	<u>662,000</u>
Total	<u>\$12,031,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$12,031,000</u>

**FINANCE**  
**(Fund 030, Subfund 031)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Carryover	\$11,443,000
Bond Administration Fees and Charges	1,751,000
Tax Collector Ad Valorem Fees	17,197,000
Tax Collector Auto Tag Fees	11,950,000
Tourist Tax Collection Fees	2,726,000
Local Business Tax receipt Fees	<u>3,350,000</u>
Total	<u>\$48,417,000</u>
 <u><b>Expenditures:</b></u>	
Bond Administration Operating Expenditures	\$2,311,000
Tax Collector Operating Expenditures	27,474,000
Director and Controller Operating Expenditures	7,410,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>11,222,000</u>
Total	<u>\$48,417,000</u>

**CONSUMER SERVICES**  
**(Fund 030, Subfund 032, Various Projects)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from Countywide General Fund	\$1,035,000
Fees and Charges	7,876,000
Local Business Tax Receipt	471,000
Code Fines and Lien Collections	856,000
Interagency Transfers	441,000
Transfer from Consumer Services (Fund 110)	115,000
Carryover	<u>2,118,000</u>
Total	<u>\$12,912,000</u>
 <u><b>Expenditures:</b></u>	
Operating Expenditures	\$12,432,000
Administrative Reimbursement	239,000
Payment of County Rent to General Services Administration	<u>241,000</u>
Total	<u>\$12,912,000</u>

**CULTURAL PROGRAMS**  
**Museum Operating Grants**  
**(Fund 030, Subfund 033)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from Two-Thirds Convention Development Tax (Fund 160)	\$2,975,000
Transfer from Countywide General Fund	<u>1,016,000</u>
Total	<u>\$3,991,000</u>
 <u><b>Expenditures:</b></u>	
Miami Art Museum (MAM) Operating Grant	\$1,501,000
Miami Science Museum Operating Grant	1,049,000
Historical Association of Southern Florida (HASF) Operating Grant	1,062,000
Payment of County Rent to General Services Administration (MAM)	192,000
Payment of County Rent to General Services Administration (HASF)	<u>187,000</u>
Total	<u>\$3,991,000</u>

**BUILDING CODE COMPLIANCE**  
**(Fund 030, Subfund 034, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Board Fees and Book Sales	\$230,000
Carryover	7,297,000
Code Compliance Fees	2,500,000
Code Fines / Lien Collections	151,000
Contractor's Licensing and Enforcement Fees	1,891,000
Fees and Charges	415,000
Interest Earnings	396,000
Product Control Certification Fees	<u>2,500,000</u>
Total	<u>\$15,380,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$14,268,000
Administrative Reimbursement	406,000
Payment of County Rent to General Services Administration	<u>706,000</u>
Total	<u>\$15,380,000</u>

**CLERK OF COURTS**  
**Non-Court Related Clerk Fees**  
**(Fund 030, Subfund 036)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$76,000
Value Adjustment Board	375,000
Code Enforcement Revenue	1,243,000
Marriage License Fees	1,201,000
County Recorder	17,870,000
Clerk of the Board	8,000
Miscellaneous Revenues	<u>580,000</u>
Total	<u>\$21,353,000</u>
<b><u>Expenditures:</u></b>	
Non-Court Operations	<u>\$21,353,000</u>

**PUBLIC WORKS**  
**Special Operations**  
**(Fund 030, Subfund 037, Various Projects)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Construction and Land Development Carryover	\$1,742,000
Special Taxing Administration Carryover	290,000
Construction Permit Fees	3,372,000
Construction Telecommunications	1,000,000
Land Development Plat Fees	1,160,000
FDOT Payment	2,077,000
Special Taxing Districts -- Interfund Transfer	<u>2,555,000</u>
Total	<u>\$12,196,000</u>
<b><u>Expenditures:</u></b>	
Construction and Subdivision Control	\$5,160,000
Land Development Operation	1,250,000
Special Taxing Districts Administration	2,655,000
Reimburse General Fund Expenditures in Traffic Signals and Signs	2,077,000
Intradepartmental Transfers	<u>1,054,000</u>
Total	<u>\$12,196,000</u>



**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Operations**  
**(Fund 030, Subfund 039)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$5,139,000
Transfer from Environmentally Endangered Lands (Fund 080, Subfunds 081 and 082)	896,000
Utility Service Fees	20,774,000
Operating Permit Fees	6,170,000
Plan Review Fees	7,750,000
Tag Fees	1,750,000
Ticketing Ordinance Revenue	60,000
Environmental Litigation Revenues	120,000
Transfer from Miami-Dade Aviation Department	788,000
Contamination Cleanup	100,000
Interest	250,000
Miscellaneous	1,000,000
Transfer from Artificial Reef Trust Fund	<u>20,000</u>
Total	<u>\$44,817,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$42,489,000
Administrative Reimbursement	1,335,000
Consumer Services Department Environmental Projects	59,000
Artificial Reef Program Expenditures	20,000
Environmental Litigation Expenditures	120,000
Cash Reserve	<u>794,000</u>
Total	<u>\$44,817,000</u>

**OFFICE OF GRANTS COORDINATION**  
**MOM AND POP BUSINESS GRANTS PROGRAM**  
**(Fund 030, Subfund 041)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$1,310,000
Transfer from UMSA General Fund	<u>348,000</u>
Total	<u>\$1,658,000</u>
<b><u>Expenditures:</u></b>	
Board of County Commissioners Mom and Pop Expenditures (13 Commission Districts)	<u>\$1,658,000</u>

**ADMINISTRATIVE OFFICE OF THE COURTS (AOC)**  
**(Fund 030, Subfund 042)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$17,685,000
Recording Fees	190,000
Criminal Court Costs (25% of \$65 surcharge)	450,000
Criminal Court Costs (\$85 surcharge)	2,203,000
Criminal Court Costs (\$15 surcharge)	5,649,000
Process Service Fees	<u>73,000</u>
Total	<u>\$26,250,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$26,250,000</u>

**GOVERNMENT INFORMATION CENTER  
(Fund 030, Subfund 043)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$11,845,000
Transfer from Unincorporated Municipal Services Area General Fund	5,076,000
Interagency Transfers	4,141,000
Miscellaneous Charges	<u>15,000</u>
Total	<u>\$21,077,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$21,077,000</u>

**CORRECTIONS AND REHABILITATION  
Food Services Special Purpose Account  
(Fund 030, Subfund 044)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$205,000</u>
<b><u>Expenditures:</u></b>	
Training, Capital, Technology, and Future Unmet Budget Objectives	<u>\$205,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Municipal Police Services Account  
(Fund 030, Subfund 046)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Town of Cutler Bay Local Police Patrol Services Contractual Payment	\$7,330,000
Town of Cutler Bay Optional Service Payment	<u>189,000</u>
Total	<u>\$7,519,000</u>
<b><u>Expenditures:</u></b>	
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	\$7,330,000
MDPD Optional Service Expenditures for the Town of Cutler Bay	<u>189,000</u>
Total	<u>\$7,519,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Municipal Police Services Account  
(Fund 030, Subfund 047)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
City of South Miami Optional Service Payment	<u>\$64,000</u>
<b><u>Expenditures:</u></b>	
MDPD Optional Service Expenditures for the City of South Miami	<u>\$64,000</u>

**OFFICE OF COMMUNITY ADVOCACY**  
**(Fund 030, Subfund 048)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$108,000
Transfer from Countywide General Fund	2,171,000
Transfer from Domestic Violence Center (Fund 150, Subfund 156)	1,819,000
Fees and Charges	108,000
State and Federal Grants/Contracts	<u>837,000</u>
Total	<u>\$5,043,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$2,272,000
Addiction Services (Byrne Grant)	399,000
Domestic Violence Shelter Operations	1,674,000
Equal Opportunity Board	<u>698,000</u>
Total	<u>\$5,043,000</u>

**AUDIT AND MANAGEMENT SERVICES**  
**Internal Operations**  
**(Fund 030, Subfund 052, Project 052015)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Charges for Audits or Special Studies	<u>\$1,558,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,558,000</u>

**BUILDING**  
**(Fund 030, Subfund 060)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Building Administrative Fees	\$309,000
Carryover	10,000
Permitting Trade Fees	24,692,000
Unsafe Structures Collections	<u>2,553,000</u>
Total	<u>\$27,564,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$24,707,000
Administrative Reimbursement	803,000
Payment of County Rent to General Services Administration	<u>2,054,000</u>
Total	<u>\$27,564,000</u>

**PLANNING AND ZONING**  
(Fund 030, Subfund 070, Various Projects)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Zoning Fees	\$8,321,000
Planning Fees	1,326,000
Transfer from Countywide General Fund	3,326,000
Transfer from Unincorporated Municipal Services Area General Fund	3,128,000
Public Health Trust	<u>300,000</u>
Total	<u>\$16,401,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$15,370,000
Administrative Reimbursement	325,000
Payment of County Rent to General Services Administration	<u>706,000</u>
Total	<u>\$16,401,000</u>

**EMERGENCY MANAGEMENT AND HOMELAND SECURITY**  
(Fund 030, Subfund 071)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$2,773,000
Emergency Plan Review Fees	30,000
Carryover	<u>300,000</u>
Total	<u>\$3,103,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$3,103,000</u>

**PARK AND RECREATION**  
General Operations  
(Fund 040, Subfunds 001, 002, and 003)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$4,468,000
Transfer from Countywide General Fund	33,971,000
Transfer from UMSA General Fund	25,971,000
Fees and Charges	38,846,000
Marinas Minimum Guarantee to Subfund 001 from Subfund 003	2,088,000
Transfers from Solid Waste Management (Fund 490)	50,000
Transfer from Two-Thirds Convention Development Tax for the Tennis Center at Crandon Park (Fund 160)	<u>1,000,000</u>
Total	<u>\$106,394,000</u>
<b><u>Expenditures:</u></b>	
Total Operating Expenditures	\$101,511,000
Debt Service Reserve (Project 213314)	407,000
Debt Payment - Palmetto Golf	50,000
Debt Payment - Country Club of Miami	523,000
Transfer to Capital Outlay Reserve (Fund 310)	3,000,000
Transfer to Marina Memorandum of Understanding (MOU) Reserve (Fund 040, Subfund 004)	<u>903,000</u>
Total	<u>\$106,394,000</u>

**PARK AND RECREATION  
Marina MOU Reserve  
(Fund 040, Subfund 004)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$500,000
Interest Earnings	50,000
Transfer from Marina Operating Funds (Fund 040, Subfund 003)	<u>903,000</u>
Total	<u>\$1,453,000</u>
<b><u>Expenditures:</u></b>	
Capital Improvements	\$605,000
Debt Service (Sunshine Loan Payment)	640,000
Contingency	<u>208,000</u>
Total	<u>\$1,453,000</u>

**GENERAL SERVICES ADMINISTRATION  
Internal Service Operations  
(Fund 050, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Internal Service Fees and Charges	\$225,130,000
Carryover	7,305,000
Transfer from Health Insurance Trust Fund	18,715,000
Intradepartmental Transfer	12,368,000
Transfer from Countywide General Fund	34,878,000
Transfer from UMSA General Fund	<u>14,948,000</u>
Total	<u>\$313,344,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$267,025,000
Reimbursement to County Attorney's Office for Legal Services	3,800,000
Transfer to Facilities and Utilities Management Building Reserve Fund (Fund 030, Subfund 006)	1,450,000
Transfer to Capital Outlay Reserve (Fund 310)	14,934,000
Transfer to Debt Service (Fund 213, Projects 213428, 213720, 213722, 213723, and 213727)	9,204,000
Transfers to Operating Reserve	3,629,000
DCSD New Facility Build out Project	<u>13,302,000</u>
Total	<u>\$313,344,000</u>

**AMERICANS WITH DISABILITIES ACT COORDINATION  
(Fund 050, Subfund 040)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$344,000
Transfer from UMSA General Fund	<u>147,000</u>
Total	<u>\$491,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$491,000</u>

**MUNICIPAL HANDICAPPED PARKING FINES**  
(Fund 050, Subfund 041)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$267,000
Municipal Parking Fines	<u>289,000</u>
Total	<u>\$556,000</u>
<b><u>Expenditures:</u></b>	
Disbursements to Municipalities for Americans with Disabilities Awareness Projects	<u>\$556,000</u>

**PROCUREMENT MANAGEMENT**  
Internal Services Operations  
(Fund 050, Subfund 050)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$5,859,000
User Access Fees	11,981,000
Interest Earnings	80,000
Miscellaneous Revenues	<u>6,000</u>
Total	<u>\$17,926,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$11,478,000
Operating Reserve	4,862,000
Administrative Reimbursement	346,000
Transfer to Small Business Development (Fund 120, Subfund 121)	<u>1,240,000</u>
Total	<u>\$17,926,000</u>

**FINANCE**  
Internal Service Fund  
(Fund 050, Subfund 053)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$1,352,000
Cash Management Fees and Other Revenues	1,836,000
Credit and Collections Charges	<u>4,133,000</u>
Total	<u>\$7,321,000</u>
<b><u>Expenditures:</u></b>	
Cash Management Operating Expenditures	\$1,836,000
Credit and Collections Operating Expenditures	4,011,000
FAMIS/ADPICS Expenditures	924,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>550,000</u>
Total	<u>\$7,321,000</u>

**CLERK OF COURTS**  
Records Management  
(Fund 050, Subfund 057)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$652,000
Fees and Charges	<u>1,750,000</u>
Total	<u>\$2,402,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,402,000</u>

**ENTERPRISE TECHNOLOGY SERVICES**  
**(Fund 060, Various Subfunds)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from Countywide General Fund	\$28,293,000
Transfer from USMA General Fund	12,114,000
Recording Fee Revenues	5,000,000
Charges to Departments for Telephone Services	20,063,000
Charges to Departments for Service and Equipment	14,940,000
Transfer from Fund 100, Subfund 104, Project 104141	1,000,000
Proprietary Fees	1,056,000
Intra Departmental Transfers	8,354,000
Charges to Departments for Services	<u>58,739,000</u>
Total	<u>\$149,559,000</u>
 <u><b>Expenditures:</b></u>	
Operating Expenditures	\$128,303,000
Charges for Telephone Services	\$17,588,000
Charges to Debt Service (Project 298500 & 298300)	1,975,000
Charges to Debt Service (Project 213521)	1,303,000
Charges to Debt Service (Project 213724)	<u>390,000</u>
Total	<u>\$149,559,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Environmentally Endangered Lands Program (EEL)**  
**(Fund 080, Subfunds 081 and 082)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Carryover	\$45,100,000
Carryover of Restricted Reserve	20,000,000
Interest Earnings	<u>2,400,000</u>
Total	<u>\$67,500,000</u>
 <u><b>Expenditures:</b></u>	
Transfer to Environmental Resources Management Operations for EEL Administration (Fund 030, Subfund 039)	\$896,000
Planning and Design	604,000
Land Acquisition	750,000
Land Management	3,250,000
Reimbursement to Public Works for Land Acquisition Costs	250,000
Cash Reserve into FY 2009-10	<u>61,750,000</u>
Total	<u>\$67,500,000</u>

**MIAMI-DADE LIBRARY SYSTEM**  
**Operations**  
**(Fund 090, Subfund 091)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Property Taxes (Tax Roll:\$223,114,853,199)	\$81,011,000
Carryover (Operating)	46,171,000
State Aid to Public Libraries	1,500,000
Library Fines and Fees	1,054,000
Interest Earnings	162,000
Wolfson Contribution	100,000
Miscellaneous Revenue	<u>1,603,000</u>
Total	<u>\$131,601,000</u>
<u><b>Expenditures:</b></u>	
Library Operations	\$65,869,000
Books and Materials Purchases	7,000,000
Administrative Reimbursement	2,861,000
Transfer to Capital Plan projects (Fund 310, Subfund 311)	1,969,000
Transfer to Capital Plan projects (Fund 090, Subfund 095)	3,563,000
Library Start-up Costs	3,790,000
Payment of County Rent to General Services Administration	4,045,000
Debt Service	1,828,000
Administration Operating Reserves	<u>40,676,000</u>
Total	<u>\$131,601,000</u>

**MIAMI-DADE LIBRARY SYSTEM**  
**Capital Plan Projects**  
**(Fund 090, Subfund 095)**

<u><b>Revenues:</b></u>	<u><b>Prior Years</b></u>	<u><b>FY 2008-09</b></u>	<u><b>Future Years</b></u>	<u><b>Total</b></u>
Transfer from Fund 090, Subfund 091	<u>\$885,000</u>	<u>\$3,563,000</u>	<u>\$15,268,000</u>	<u>\$19,716,000</u>
<u><b>Expenditures:</b></u>	<u><b>Prior Years</b></u>	<u><b>FY 2008-09</b></u>	<u><b>Future Years</b></u>	<u><b>Total</b></u>
Coconut Grove	\$32,000	\$0	\$1,695,000	\$1,727,000
Coral Gables	0	0	3,260,000	3,260,000
Kendall	85,000	1,218,000	1,593,000	2,896,000
Little River	0	0	438,000	438,000
Miami Lakes	203,000	0	4,297,000	4,500,000
Northeast	<u>0</u>	<u>2,835,000</u>	<u>4,060,000</u>	<u>6,895,000</u>
Total	<u>\$320,000</u>	<u>\$4,053,000</u>	<u>\$15,343,000</u>	<u>\$19,716,000</u>

**LAW LIBRARIES**  
**(Fund 100, Subfund 102, Project 102001)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Carryover	\$85,000
Criminal Court Costs Fees	450,000
Service Charges	243,000
Occupational Licenses	85,000
Interest Earnings	<u>10,000</u>
Total	<u>\$873,000</u>
<u><b>Expenditures:</b></u>	
Operating Expenditures	<u>\$873,000</u>



**LAW LIBRARIES B (AOC)**  
**(Fund 100, Subfund 102, Project 102004)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$693,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$693,000</u>

**LEGAL AID SOCIETY**  
**(Fund 100, Subfund 103)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$1,675,000
Criminal Court Costs Fees	450,000
Civil Pro Bono Program Revenue	603,000
Victims of Crime Act Grant	90,000
Miscellaneous Revenue	867,000
Carryover	188,000
Community-based Organization	<u>65,000</u>
Total	<u>\$3,938,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$3,938,000</u>

**OFFICE OF FILM AND ENTERTAINMENT**  
**(Fund 100, Subfund 104, Project 104123)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$564,000
Film Application Fees	<u>100,000</u>
Total	<u>\$664,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$664,000</u>

**Protocol Fund**  
**(Fund 100, Subfund 104, Project 104126)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$15,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$15,000</u>

**THE JAY MALINA INTERNATIONAL TRADE CONSORTIUM**  
**(Fund 100, Subfund 104, Project 104140)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$58,000
Contribution from Miami-Dade Seaport Department	295,000
Contribution from Greater Miami Convention & Visitors Bureau	100,000
Transfer from Countywide General Fund	<u>1,144,000</u>
Total	<u>\$1,597,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,597,000</u>

**ENTERPRISE TECHNOLOGY SERVICES DEPARTMENT**  
**800 Megahertz Radio System Maintenance**  
**(Fund 100, Subfund 104, Project 104141)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Traffic Fines	<u>\$1,000,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Fund 060, Subfund 004	<u>\$1,000,000</u>

**Driving While License Suspended Traffic School (AOC)**  
**(Fund 100, Subfund 106, Project 106003)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$482,000
Interest Earnings	15,000
Program Fees	<u>498,000</u>
Total	<u>\$995,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$995,000</u>

**Court Standby Program (SAO)**  
**(Fund 100, Subfund 106, Project 106005)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$108,000
Transfer from the Miami-Dade Police Department	175,000
Interest Earnings	2,000
Contribution from Municipal Police Departments	<u>250,000</u>
Total	<u>\$535,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$535,000</u>

**Self Help Unit (AOC)**  
**(Fund 100, Subfund 106, Project 106006)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$426,000
Interest Earnings	15,000
Program Income	<u>1,049,000</u>
Total	<u>\$1,490,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,490,000</u>

**Miami-Dade County Adult Drug Court (AOC)**  
**(Fund 100, Subfund 106, Project 106007)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$29,000
Process Server Fees	<u>15,000</u>
Total	<u>\$44,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$44,000</u>

**METRO-MIAMI ACTION PLAN TRUST**  
**Teen Court Program**  
**(Fund 100, Subfund 106, Project 106129)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Traffic Court Fees	\$1,200,000
Interest Earnings	30,000
Carryover	<u>1,104,000</u>
Total	<u>\$2,334,000</u>
<b><u>Expenditures:</u></b>	
Teen Court Juvenile Diversion and Intervention Program	<u>\$2,334,000</u>

**GENERAL SERVICES ADMINISTRATION**  
**Caleb Center Special Revenue Fund**  
**(Fund 100, Subfund 107, Project 107032)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$260,000
Facility Rental Fees	70,000
Interest Earnings	<u>10,000</u>
Total	<u>\$340,000</u>
<b><u>Expenditures:</u></b>	
Facility Improvements (Current and Future)	<u>\$340,000</u>

**OFFICE OF INSPECTOR GENERAL**  
**(Fund 100, Subfund 108, Project 108000)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$1,710,000
Transfer from Countywide General Fund	363,000
Costs for Audits on County Contracts	2,210,000
Miami International Airport Oversight	400,000
Miami-Dade Water and Sewer Department Oversight	200,000
Solid Waste Management Oversight	100,000
Miami-Dade County School Board	400,000
Miami-Dade Transit	150,000
Interest Earnings	<u>20,000</u>
Total	<u>\$5,553,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$5,553,000</u>

**COMMISSION ON ETHICS AND PUBLIC TRUST**  
(Fund 100, Subfund 108, Project 108001)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Clerk of the Board (Lobbyist Trust Fund)	<u>\$25,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$25,000</u>

**LEASE SUBLEASE AGREEMENT**  
Special Revenue Fund  
(Fund 100, Subfund 109)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Rental Income	\$4,300,000
Interest Income	2,846,000
Capital Reserve	<u>1,593,000</u>
Total	<u>\$8,739,000</u>

<b><u>Expenditures:</u></b>	
Rental Expense	<u>\$8,739,000</u>

**EMERGENCY MANAGEMENT AND HOMELAND SECURITY**  
(Fund 100, Subfund 111)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Radiological Emergency Preparedness Agreement	<u>\$309,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$309,000</u>

**CORRECTIONS AND REHABILITATION**  
Special Revenue Operations  
(Fund 110, Subfund 111)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$5,721,000
Subsistence Fees	1,340,000
Jail Commissary Commission	864,000
Monitored Release Fees	625,000
Medical Fees	24,000
Rehabilitation Program Receipts	186,000
Law Enforcement Education Fund (Second Dollar Fines)	150,000
Food Catering Service Receipts	25,000
Pretrial Volunteer Receipts	10,000
Inmate Industries	<u>450,000</u>
Total	<u>\$9,395,000</u>

<b><u>Expenditures:</u></b>	
Jail Commissary	\$226,000
Monitored Release	625,000
Rehabilitation Work Crew Expenses (Boot Camp)	186,000
Law Enforcement Education	150,000
Inmate Industry Operations	450,000
Fee Supported Boot Camp Expenditures	1,340,000
Other Operating Expenses	5,756,000
Transfer to Inmate Welfare Trust Fund (Fund 600, Subfund 601)	<u>662,000</u>
Total	<u>\$9,395,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Special Revenue Operations**  
**(Fund 110, Subfund 112)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from UMSA General Fund	\$3,603,000
Carryover	1,995,000
First Dollar Fines	160,000
Second Dollar Fines	325,000
Law Enforcement Training Traffic Violation Fines	800,000
Parking Ticket Surcharge for School Crossing Guard (Transfer from Fund 110, Subfund 115)	<u>1,800,000</u>
Total	<u>\$8,683,000</u>
<b><u>Expenditures:</u></b>	
Education and Training	\$2,110,000
School Crossing Guard Program	<u>6,573,000</u>
Total	<u>\$8,683,000</u>

**JUVENILE SERVICES**  
**(Fund 110, Subfund 112, Project 112100)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$121,000
Criminal Court Fees	<u>450,000</u>
Total	<u>\$571,000</u>
<b><u>Expenditures:</u></b>	
Juvenile Assessment Center Expenditures	<u>\$571,000</u>

**MEDICAL EXAMINER**  
**Special Services Fund**  
**(Fund 110, Subfund 113, Project 113030)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$10,179,000
Service Fees	<u>535,000</u>
Total	<u>\$10,714,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$10,714,000</u>

**CONSUMER SERVICES**  
**Community Antenna Television (CATV) Systems**  
**Capital Contribution Fund**  
**(Fund 110, Subfund 114)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Capital Contribution	\$405,000
Carryover	<u>115,000</u>
Total	<u>\$520,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Capital Outlay Reserve (Fund 310)	\$405,000
Transfer to Consumer Services (Fund 030)	<u>115,000</u>
Total	<u>\$520,000</u>

**SCHOOL CROSSING GUARD TRUST FUND**  
(Fund 110, Subfund 115)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Parking Ticket Surcharge for School Crossing Guard (Transfer from Fund 110, Subfund 112)	\$3,150,000
Interest Earnings	<u>45,000</u>
Total	<u>\$3,195,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Miami-Dade Police Department (Fund 110, Subfund 112)	\$1,800,000
Disbursements to Municipalities	<u>1,395,000</u>
Total	<u>\$3,195,000</u>

**SMALL BUSINESS DEVELOPMENT**  
(Fund 120, Subfund 121)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Procurement Management (User Access Fee) (Fund 050, Subfund 050)	\$1,240,000
Transfer from Capital Working Fund	3,048,000
Contract Monitoring Fees	1,100,000
Carryover	<u>708,000</u>
Total	<u>\$6,096,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$6,096,000</u>

**ECONOMIC DEVELOPMENT**  
**BEACON COUNCIL**  
(Fund 120, Subfund 122)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Local Business tax Receipts	<u>\$4,065,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Beacon Council	<u>\$4,065,000</u>

**PARK AND RECREATION**  
**Miami Metrozoo**  
(Fund 125, Subfund 126)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund	\$11,510,000
Admission and Concession Fees	<u>7,591,000</u>
Total	<u>\$19,101,000</u>
<b><u>Expenditures:</u></b>	<b><u>2008-09</u></b>
Debt Payment for the Carousel	\$80,000
Operating Expenditures	<u>19,021,000</u>
Total	<u>\$19,101,000</u>

**DEPARTMENT OF CULTURAL AFFAIRS**  
**Cultural Affairs**  
**(Fund 125, Subfund 127)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$5,266,000
Transfer from Countywide General Fund	7,764,000
Transfer from UMSA General Fund	2,104,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151 and 152)	3,655,000
Transfer from Convention Development Tax (CDT) Proceeds (Fund 160)	1,770,000
State of Florida Artistic Automobile License Tag Revenue	50,000
John S. & James L. Knight Foundation Grant	80,000
Children's Trust Grant	<u>1,152,000</u>
Total	<u>\$21,841,000</u>
<b><u>Expenditures:</u></b>	
Administrative Expenditures	\$3,583,000
Artistic License/Arts Education Programs	592,000
Capital Development Grants	275,000
Community Grants	655,000
Cultural Advancement Grants	2,101,000
Culture Shock Miami	340,000
Dance Miami (Choreographers) Fellowships	35,000
Developing Arts in Neighborhoods Grants	275,000
Festivals and Special Events Grants	1,175,000
Hannibal Cox Jr. Cultural Grants	620,000
International Cultural Exchange Grants	243,000
Major Cultural Institutions Grants	5,900,000
Service Organization Grants	427,000
South Miami-Dade Cultural Arts Center operational funding	3,658,000
Summer Arts & Science Camps for Kids Grants	350,000
Targeted Initiatives Grants	357,000
Youth Arts Enrichment Grants	350,000
Youth Arts Miami	<u>905,000</u>
Total	<u>\$21,841,000</u>

**Art in Public Places**  
**(Fund 125, Subfund 128)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$2,244,000
Transfers from Capital Projects	<u>858,000</u>
Total	<u>\$3,102,000</u>
<b><u>Expenditures:</u></b>	
Administrative Expenditures	\$838,000
Artwork and Program Expenditures	1,603,000
Administrative Reimbursement	20,000
Reserve for Artwork and Program Expenditures	<u>641,000</u>
Total	<u>\$3,102,000</u>

**PARK AND RECREATION  
Capital Grants  
(Fund 130)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Grant Revenue	<u>\$5,800,000</u>
<b><u>Expenditures:</u></b>	
Boating-related improvements	\$1,000,000
Greenway and Trails Network	700,000
Children's Trust Program	2,000,000
Land Acquisitions	1,000,000
Auditorium Improvements	500,000
Other Park Improvements	<u>600,000</u>
Total	<u>\$5,800,000</u>

**STORMWATER UTILITY FUND  
(Fund 140, Subfund 141)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$58,093,000
Stormwater Utility Fees	32,157,000
Municipal Reimbursements	1,776,000
Grants from Fund 720	850,000
Interest Earnings	<u>1,800,000</u>
Total	<u>\$94,676,000</u>
<b><u>Expenditures:</u></b>	
Transfers:	
Stormwater Utility Capital Improvement Program (Fund 310, Subfund 316)	\$9,322,000
Debt Service Revenue Fund (Project 211101, 1999 Series)	2,900,000
Debt Service Revenue Fund (Project 211101, 2004 Series)	4,717,000
Environmental Resources Management Operations (Fund 140, Subfund 142)	9,965,000
Public Works Operations (Fund 140, Subfund 143)	24,438,000
Secondary Canal Maintenance Dredging	500,000
Cash Reserve	<u>42,834,000</u>
Total	<u>\$94,676,000</u>

**STORMWATER UTILITY PROGRAM  
Environmental Resources Management- Operations  
(Fund 140, Subfund 142)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$9,965,000</u>
<b><u>Expenditures:</u></b>	
Administrative Reimbursement	\$333,000
Consumer Services Department National Pollution Discharge Elimination System	44,000
Stormwater Utility Billing and Collections	3,308,000
Stormwater Planning	3,618,000
Stormwater National Pollutant Discharge Elimination System and Flood Control	1,786,000
Stormwater Special Projects	<u>876,000</u>
Total	<u>\$9,965,000</u>



**PUBLIC WORKS  
Drainage Operations  
(Fund 140, Subfund 143)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$24,437,000</u>
<b><u>Expenditures:</u></b>	
Municipal and Unincorporated Municipal Service Area Canal Maintenance and Drain Cleaning	\$23,123,000
Intradepartmental Transfers	<u>1,314,000</u>
Total	<u>\$24,437,000</u>

**HOMELESS TRUST  
Reserves  
(Fund 150, Subfund 150)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover - Capital Reserve	\$2,000,000
Interest Expense	120,000
Carryover - Tax Equalization Reserve	<u>2,359,000</u>
Total	<u>\$4,479,000</u>
<b><u>Expenditures:</u></b>	
Capital Reserve	\$2,000,000
Tax Equalization Reserve	<u>2,479,000</u>
Total	<u>\$4,479,000</u>

**TOURIST DEVELOPMENT TAX  
(Fund 150, Subfund 151)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Tourist Development Tax	<u>\$17,848,000</u>
<b><u>Expenditures:</u></b>	
Advertising and Promotion (Convention and Visitors Bureau)	\$9,430,000
Tourism-related Promotion (projects in City of Miami)	3,452,000
Transfer to Cultural Affairs Council (CAC) (Fund 125, Subfund 127)	3,346,000
Transfer to CAC (Fund 720, Subfund 721)	106,000
Tourist Development Council (TDC) Grants	925,000
Administrative Reimbursement	353,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	<u>236,000</u>
Total	<u>\$17,848,000</u>

**TOURIST DEVELOPMENT SURTAX  
(Fund 150, Subfund 152)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Tourist Development Tax	<u>\$5,733,000</u>
<b><u>Expenditures:</u></b>	
Advertising and Promotion (Convention and Visitors Bureau)	\$5,450,000
Administrative Reimbursement	110,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	73,000
TDC Grants	<u>100,000</u>
Total	<u>\$5,733,000</u>

**PROFESSIONAL SPORTS FRANCHISE FACILITY TAX**  
(Fund 150, Subfund 154)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Interest Earnings	\$20,000
Professional Sports Franchise Facility Tax	<u>8,924,000</u>
Total	<u>\$8,944,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund (Project 205800)	<u>\$8,944,000</u>

**HOMELESS TRUST**  
Operations and Capital  
(Fund 150, Subfund 155)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Food and Beverage Tax (1%) Proceeds	\$11,696,000
Private Sector Contribution	200,000
Food and Beverage Interest	75,000
Carryover	<u>3,241,000</u>
Total	<u>\$15,212,000</u>
<b><u>Expenditures:</u></b>	
Trust Operations	\$15,085,000
Payment of County Rent to General Services Administration	71,000
Administrative Reimbursement	<u>56,000</u>
Total	<u>\$15,212,000</u>

**OFFICE OF COMMUNITY ADVOCACY**  
DOMESTIC VIOLENCE CENTER  
(Fund 150, Subfund 156)

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$2,381,000
Food and Beverage Tax (1%) Proceeds	2,064,000
Food and Beverage Interest	<u>114,000</u>
Total	<u>\$4,559,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Office of Community Advocacy (Fund 030, Subfund 048)	\$1,819,000
Reserve for Future Year Expenses Domestic Violence Centers	<u>2,740,000</u>
Total	<u>\$4,559,000</u>

**OFFICE OF COMMUNITY ADVOCACY**  
DOMESTIC VIOLENCE CENTER  
(Fund 150, Subfund 156)  
Capital

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$7,144,000
Food and Beverage Interest	<u>299,000</u>
Total	<u>\$7,443,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Year Expenses Domestic Violence Center	<u>\$7,443,000</u>

**CONVENTION DEVELOPMENT TAX  
(Fund 160)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Convention Development Tax Proceeds	\$47,986,000
Shortfall Reserve	10,000,000
Carryover	7,800,000
Interest Earnings	600,000
Performing Arts Center Repayment	1,500,000
Basketball Properties-Development Agreement Fees	<u>111,000</u>
Total	<u>\$67,997,000</u>

<u><b>Expenditures:</b></u>	
Debt Service Fund (Project 206100, 206300, 298500, 298502, 298503)	\$14,885,000
Payment to the City of Miami Beach	4,500,000
Payment to Miami Beach per Interlocal Revenue Sharing	735,000
Transfer to Cultural Programs (Museum Operating Grants) (Fund 030, Subfund 033)	2,975,000
Park and Recreation (Fund 040, Subfund 001, 002, 003)	1,000,000
Arena Management	500,000
Cultural Affairs Grants (Fund 125, Subfund 127)	1,000,000
Performing Arts Center Trust Subsidy	7,650,000
Payment to the City of Miami	2,000,000
American Airlines Arena-related Costs	6,400,000
South Dade Operating Subsidy (Fund 125, Subfund 127)	770,000
Transfer to Vizcaya Operating Subsidy (Fund 450, Subfund 001)	981,000
Reserve for Debt Service and Shortfall Reserve	<u>24,601,000</u>
Total	<u>\$67,997,000</u>

**HOUSING FINANCE AUTHORITY  
(Fund 170, Subfund 040)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Housing Fees and Charges	\$1,075,000
Carryover	2,140,000
Interest Income	900,000
Miscellaneous Revenues	<u>155,000</u>
Total	<u>\$4,270,000</u>

<u><b>Expenditures:</b></u>	
Operating Expenditures	\$2,245,000
Reserves	1,875,000
Bond Issuance Costs	<u>150,000</u>
Total	<u>\$4,270,000</u>

**CAPITAL WORKING FUND**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from Capital funds	<u>\$5,990,000</u>

<u><b>Expenditures:</b></u>	
Transfer to Small Business Development (Fund 120, Subfund 121)	\$3,048,000
Transfer to Office of Capital Improvements (Fund 030, Subfund 023)	<u>2,942,000</u>
Total	<u>\$5,990,000</u>

**DEBT SERVICE FUND**

**General Obligation Bonds**

**General Obligation Bonds – Fund 201**

**Fund Type: D1 – Subfund: 2A1**

**Interest and Sinking Fund**

Project: 201100

**Revenues:**

**2008-09**

Ad Valorem – Countywide (Tax Roll: \$245,562,406,227)	\$9,325,000
Interest Earned on Good Faith Deposit	15,000
Interest on Deposits and Investments	150,000
Programmed Cash Reserve	<u>201,000</u>
Total	<u>\$9,691,000</u>

**Expenditures:**

Principal Payments on Bonds	\$3,430,000
Interest Payments on Bonds	3,617,000
Reserve for Bond Service	2,616,000
Trustee and Paying Agent Fees	15,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>8,000</u>
Total	<u>\$9,691,000</u>

**Safe Neighborhood Park Program Bonds**

**General Obligation Bonds – Fund 201**

**Fund Type: D1 – Subfund: 2A1**

**Interest and Sinking Fund**

Project: 201117

**Revenues:**

**2008-09**

Ad Valorem – Countywide (Tax Roll: \$245,562,406,227)	\$28,062,000
Programmed Cash Reserve	2,794,000
Interest on Deposits and Investments	<u>34,000</u>
Total	<u>\$30,890,000</u>

**Expenditures:**

Principal Payments of Bonds	\$3,290,000
Interest Payments on Bonds	5,398,000
Reserve for Bond Service	3,094,000
Reserve for Optional Redemption, Series 1998 Bonds	19,024,000
Transfer to Bond Administration (Fund 030, Subfund 031)	69,000
Other General and Administrative Expenses	6,000
Arbitrage Rebate Computation Services	<u>9,000</u>
Total	<u>\$30,890,000</u>

**Building Better Communities Program Bonds**

**General Obligation Bonds – Fund 201**

**Fund Type: D1 – Subfund: 2A1**

**Interest and Sinking Fund**

**Project: 201119**

**Revenues:**

**2008-09**

Ad Valorem – Countywide (Tax Roll: \$245,562,406,227)	\$29,099,000
Programmed Cash Reserve	13,956,000
Interest on Deposits and Investments	<u>150,000</u>
Total	<u>\$43,205,000</u>

**Expenditures:**

Principal Payments on BBC Series 2008A	\$1,680,000
Interest Payments on Bonds on BBC Series 2005	12,292,000
Interest Payment on BBC Series 2008A	4,663,000
Reserve for Bond Service	24,508,000
Transfer to Bond Administration (Fund 030, Subfund 031)	47,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>10,000</u>
Total	<u>\$43,205,000</u>

**Fire Rescue District Bonds**

**Special Obligation Bonds – Fire Rescue District – Fund 203**

**Fund Type: D3 – Subfund: 2F1**

**Fire Rescue District Series “1996 and 2002” – Debt Service Fund**

**Project: 203101**

**Revenues:**

**2008-09**

Ad Valorem – Fire Rescue District (Tax Roll: \$148,559,437,879)	\$5,928,000
Programmed Cash Reserve	2,394,000
Reserve for Partial Redemption Series 1996 Bonds	1,200,000
Interest on Deposits and Investments	<u>90,000</u>
Total	<u>\$9,612,000</u>

**Expenditures:**

Principal Payments on Bonds	\$4,105,000
Interest Payments on Bonds	1,161,000
Reserve for Future Debt Service	2,381,000
Partial Optional Redemption- Series 1996	1,940,000
Transfer to Bond Administration (Fund 030, Subfund 031)	13,000
Other General and Administrative Expenses	6,000
Arbitrage Rebate Computation Service	<u>6,000</u>
Total	<u>\$9,612,000</u>

**Guaranteed Entitlement**

**Special Obligation Bonds – Guaranteed Entitlement – Fund 204**

**Fund Type: D4 – Subfund: 2G1**

**Guaranteed Entitlement Revenue Fund**

**Project: 204101**

**Revenues:**

**2008-09**

Total Guaranteed Entitlement Receipts (Transfer from State Revenue Sharing - Fund 510, Subfund 512)

\$12,957,000

**Expenditures:**

Transfers to Bond Service Account:  
Series 2007 Bonds (Project 204614)

\$12,957,000

**Special Obligation Bonds – Guaranteed Entitlement – Fund 204**

**Fund Type: D4 – Subfund: 2G3**

**Guaranteed Entitlement Refg. Series “1988” – Bond Service Account**

**Project: 204311**

**Revenues:**

**2008-09**

Programmed Cash Reserve

\$7,000

**Expenditures:**

Arbitrage Rebate Computation Services

\$7,000

**Special Obligation Bonds – Guaranteed Entitlement – Fund 204**

**Fund Type : D4 – Subfund: 2G5**

**Guaranteed Entitlement Refg. Series “1995” – Bond Service Account**

**Project: 204513**

**Revenues:**

**2008-09**

Programmed Cash Reserve

\$6,000

**Expenditures:**

Arbitrage Rebate Computation Services

\$6,000

**Special Obligation Bonds – Guaranteed Entitlement – Fund 204**  
**Fund Type : D4 – Subfund: 2G7**  
**Guaranteed Entitlement Refg. Series “2007” – Bond Service Account**

**Project: 204614**

**Revenues:**

**2008-09**

Interest Earnings	\$30,000
Programmed Cash Reserve	2,963,000
Transfer from Revenue Account (Project 204101)	<u>12,957,000</u>
Total	<u>\$15,950,000</u>

**Expenditures:**

Principal Payment on Bonds – Series 2007	\$8,390,000
Interest Payments on Bonds – Series 2007	5,248,000
Reserve for Future Debt Service	2,273,000
Transfer to Bond Administration (Fund 030, Subfund 031)	34,000
General Administration Services	3,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$15,950,000</u>

**Professional Sports Franchise Tax Bonds**

**Special Obligation Bonds – Prof. Sports Franchise Tax - Fund 205**  
**Fund Type: D5 - Subfund: 2S8**  
**Prof. Sports Franchise Tax – Revenue Fund**

**Project: 205800**

**Revenues:**

**2008-09**

Transfer from Professional Sports Franchise Tax Revenue Fund 150, Subfund 154	<u>\$8,944,000</u>
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**Expenditures:**

Transfer to Debt Service Fund – Series 1998 (Project 205801)	\$5,285,000
Transfer to Surplus Fund (Project 205804)	<u>3,659,000</u>
Total	<u>\$8,944,000</u>

**Special Obligation Bonds – Prof. Sports Franchise Tax - Fund 205**  
**Fund Type: D5 – Subfund: 2S8**  
**Prof. Sports Franchise Tax – Series “1998” – Debt Service Fund**

**Project: 205801**

**Revenues:**

**2008-09**

Transfer from Revenue Fund (Project 205800)	\$5,285,000
Programmed Cash Reserve	3,164,000
Interest Earnings	<u>31,000</u>
Total	<u>\$8,480,000</u>

**Expenditures:**

Principal Payment on Bonds	\$1,185,000
Interest Payments on Bonds	3,932,000
Reserve for Future Debt Service	3,343,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses	<u>6,000</u>
Total	<u>\$8,480,000</u>

**Special Obligation Bonds – Prof. Sports Franchise Tax - Fund 205**  
**Fund Type: D5 – Subfund: 2S8**  
**Prof. Sports Franchise Tax Refunding – Series “1998” Debt Service Reserve Fund**

**Project: 205803**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$8,135,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$8,135,000</u>

**Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205**  
**Fund Type: D5 – Subfund: 2S8**  
**Prof. Sports Franchise Tax Refunding – Series “1998” Surplus Fund**

**Project: 205804**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Revenue Fund (Project 205800)	\$3,659,000
Interest Earnings	40,000
Programmed Cash Reserve	<u>10,997,000</u>
Total	<u>\$14,696,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Project 213426 (Cap. Asst Acq. Bds 02A- Crandon Clubhouse)	\$437,000
Transfer to Project 214104 (SO Notes 08A- Crandon Clubhouse)	235,000
Reserve for Future Debt Service	<u>14,024,000</u>
Total	<u>\$14,696,000</u>

**Convention Development Tax Bonds**

**Special Obligation and Refunding Bonds – (CDT) – Fund 206**  
**Fund Type: D5 – Subfund: 2P1**  
**Spec. Oblig. & Refg. Bonds (CDT) – Series “1996A & B” – Revenue Fund**

**Project: 206100**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Interfund Transfer – Convention Development Tax Trust (Fund 160)	\$6,195,000
CDT SWAP Receipts	<u>1,000,000</u>
Total	<u>\$7,195,000</u>
<b><u>Expenditures:</u></b>	
Transfers to Debt Service Fund- Series 1996B Bonds (Project 206201)	<u>\$7,195,000</u>

**Special Obligation and Refunding Bonds – (CDT) – Fund 206**  
**Fund Type: D5 – Subfund 2P2**  
**Spec. Oblig. & Refg. Bonds (CDT) – Series “1996B” – Debt Service Fund**

**Project: 206201**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Programmed Cash Reserve – Series 1996B	\$6,004,000
Interest Earnings	30,000
Transfer from Revenue Fund – CDT SWAP Receipts	1,000,000
Transfer from Revenue Fund – CDT Receipts (Project 206100)	<u>6,195,000</u>
Total	<u>\$13,229,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$2,064,000
Interest Payments on Bonds	4,862,000
Reserve for Future Debt Service-Series 1996B	5,400,000
Reserve for Future Debt Service	873,000
Transfer to Bond Administration (Fund 030, Subfund 031)	17,000
Trustee/Paying Agent Services & Fees	3,000
Arbitrage Rebate Computation Services	<u>10,000</u>
Total	<u>\$13,229,000</u>



**Special Obligation and Refunding Bonds – (CDT) – Fund 206**  
**Fund Type: D5 – Subfund 2P2**  
**Spec. Oblig. & Refg. Bonds (CDT) – Series “1996B” – Reserve Fund**

**Project: 206202**

**Revenues:**

**2008-09**

Programmed Surety Bond Reserve (Non-Cash)

\$16,579,000

**Expenditures:**

Reserve for Future Debt Service

\$16,579,000

**Special Obligation and Refunding Bonds – Fund 206**  
**Fund Type: D5 – Subfund: 2P3**  
**Special Obligation & Refg. Bonds – (CDT) – Series “1997A, B and C” – Revenue Fund**

**Project: 206300**

**Revenues:**

**2008-09**

Tax Receipts - Omni Tax Increment Account

\$5,342,000

Interfund Transfer - Convention Development Tax Trust (Fund 160)

292,000

CDT SWAP Receipts

2,866,000

Total

\$8,500,000

**Expenditures:**

Transfers to Debt Service Fund:

Series 1997A Bonds (Project 206301)

\$1,430,000

Series 1997B SWAP (Project 206401)

2,866,000

Series 1997C Bonds (Project 206501)

292,000

Sunshine State Loan (Project 298500)- for PAC

1,000,000

Sunshine State Loan (Project 298502)- for PAC

2,000,000

Sunshine State Loan (Project 298503)- for PAC

912,000

Total

\$8,500,000

**Special Obligation and Refunding Bonds – Fund 206****Fund Type: D5 – Subfund: 2P3****Special Obligation & Refunding Bonds – (CDT) – Series “1997A” - Debt Service Fund****Project: 206301****Revenues:****2008-09**

Programmed Cash Reserve – Series 1997A – Omni	\$14,601,000
Interest Earnings	300,000
Transfer from Revenue Fund (Project 206300)	<u>1,430,000</u>
Total	<u>\$16,331,000</u>

**Expenditures:**

Reserve for Future Debt Service – Series 1997A	\$16,328,000
Arbitrage Rebate Computation Services	1,000
Other General and Administrative Expenses	<u>2,000</u>
Total	<u>\$16,331,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206****Fund Type: D5 – Subfund: 2P3****Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “1997A, B, C” - Reserve Fund****Project: 206302****Revenues:****2008-09**

Programmed Surety Bond Reserve (Non-Cash)	\$29,288,000
Programmed Cash Reserve	5,232,000
Interest Earnings	<u>120,000</u>
Total	<u>\$34,640,000</u>

**Expenditures:**

Reserve for Future Debt Service - Cash	\$5,352,000
Reserve for Future Debt Service - Non Cash	<u>29,288,000</u>
Total	<u>\$34,640,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206****Fund Type: D5 – Subfund: 2P4****Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “1997B” - Debt Service Fund****Project: 206401****Revenues:****2008-09**

Programmed Cash Reserve – Series 1997B	\$5,899,000
Transfer from Revenue Fund – CDT SWAP (Project 206300)	2,866,000
Interest Earnings	<u>20,000</u>
Total	<u>\$8,785,000</u>

**Expenditures:**

Interest Payments on Series 1997B Bonds	\$5,843,000
Reserve for Future Debt Service – Series 1997B	2,922,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>15,000</u>
Total	<u>\$8,785,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206**  
**Fund Type: D5 – Subfund: 2P4**  
**Subordinate Spec. Oblig. & Refg. Bonds (CDT) – Series “1997C”- Debt Service Fund**

**Project: 206501**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Programmed Cash Reserve – Series 1997C	\$385,000
Transfer from Revenue Fund (Project 206300)	<u>292,000</u>
Total	<u>\$677,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Series 1997C Bonds	\$222,000
Interest Payments on 1997C Bonds	158,000
Reserve for Future Debt Service – Series 1997C	295,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$677,000</u>

**Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206**  
**Fund Type: D5 – Subfund: 2P6**  
**Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series “2005A & B” - Reserve Fund**

**Project: 206603**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$16,753,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service - Non Cash	<u>\$16,753,000</u>

**Public Service Tax UMSA Bonds**

**Special Obligation Bonds – Public Service Tax – Fund 208**  
**Fund Type: D5 – Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “1999” - Debt Service Fund**

**Project: 208409**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Unincorporated Municipal Service Area General Fund	\$3,940,000
Transfer from Countywide General Fund	223,000
Transfer from Capital Improvements Local Option Gas Tax	1,180,000
Interest Earnings	30,000
Programmed Cash Reserve	<u>3,941,000</u>
Total	<u>\$9,314,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$2,505,000
Interest Payments on Bonds	2,810,000
Reserve for Future Debt Service	3,984,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>13,000</u>
Total	<u>\$9,314,000</u>

**Special Obligation Bonds – Public Service Tax – Fund 208****Fund Type: D5 – Subfund: 2R4****Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “1999” – Reserve Fund****Project: 208410****Revenues:****2008-09**

Programmed Surety Bond Reserve (Non-Cash)

\$5,405,000**Expenditures:**

Reserve for Future Debt Service

\$5,405,000**Special Obligation Bonds – Public Service Tax – Fund 208****Fund Type: D5 – Subfund: 2R4****Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “2002” - Debt Service Fund****Project: 208511****Revenues:****2008-09**

Transfer from Unincorporated Municipal Service Area General Fund

\$2,956,000

Transfer from Countywide General Fund

182,000

Transfer from Capital Improvements Local Option Gas Tax

820,000

Interest Earnings

23,000

Programmed Cash Reserve

1,986,000

Total

\$5,967,000**Expenditures:**

Principal Payments on Bonds

\$1,595,000

Interest Payments on Bonds

2,367,000

Reserve for Future Debt Service

1,989,000

Transfer to Bond Administration (Fund 030, Subfund 031)

10,000

Arbitrage Rebate Computation Services

6,000

Total

\$5,967,000**Special Obligation Bonds – Public Service Tax – Fund 208****Fund Type: D5 – Subfund: 2R4****Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series “2002” – Reserve Fund****Project: 208512****Revenues:****2008-09**

Programmed Surety Bond Reserve (Non-Cash)

\$4,032,000**Expenditures:**

Reserve for Future Debt Service

\$4,032,000**Special Obligation Bonds – Public Service Tax – Fund 208****Fund Type: D5 – Subfund: 2R4 \$28 Million****Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2006” - Debt Service Fund****Project: 208613****Revenues:****2008-09**

Transfer from Unincorporated Municipal Service Area General Fund

\$1,956,000

Programmed Cash Reserve

977,000

Total

\$2,933,000**Expenditures:**

Principal Payments on Bonds

\$705,000

Interest Payments on Bonds

1,249,000

Reserve for Future Debt Service

970,000

Transfer to Bond Administration (Fund 030, Subfund 031)

5,000

Arbitrage Rebate Computation Services

4,000

Total

\$2,933,000

**Special Obligation Bonds – Public Service Tax – Fund 208**  
**Fund Type: D5 – Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2006” - Reserve Fund**

**Project: 208614**

**Revenues:**

**2008-09**

Programmed Surety Bond Reserve (Non-Cash)

\$1,805,000

**Expenditures:**

Reserve for Future Debt Service

\$1,805,000

**Special Obligation Bonds – Public Service Tax – Fund 208**  
**Fund Type: D5 – Subfund: 2R4 \$30 Million**  
**Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2007” - Debt Service Fund**

**Project: 208715**

**Revenues:**

**2008-09**

Transfer from Unincorporated Municipal Service Area General Fund  
Programmed Cash Reserve

\$2,064,000  
1,028,000

Total

\$3,092,000

**Expenditures:**

Principal Payments on Bonds  
Interest Payments on Bonds  
Reserve for Future Debt Service  
Transfer to Bond Administration (Fund 030, Subfund 031)  
Arbitrage Rebate Computation Services

\$730,000  
1,326,000  
1,029,000  
5,000  
2,000

Total

\$3,092,000

**Special Obligation Bonds – Public Service Tax – Fund 208**  
**Fund Type: D5 – Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series “2007” - Reserve Fund**

**Project: 208716**

**Revenues:**

**2008-09**

Programmed Surety Bond Reserve (Non-Cash)

\$2,267,000

**Expenditures:**

Reserve for Future Debt Service

\$2,267,000

**Transit System Sales Surtax Revenue Bonds**

**Transit System Sales Surtax Revenue Bonds General Segment**  
**Fund Type: D5 – Subfund: 2T9 General Segment**  
**Transit System Sales Surtax Revenue Fund**

**Project: 209400**

**Revenues:**

**2008-09**

Transfer from Transit System Sales Surtax Revenue Fund (Fund 402)  
Interest Deposit from GIC - 2006

\$6,479,000  
92,000

Total

\$6,571,000

**Expenditures:**

Transfer to Debt Service Fund – Series 2006 (209402)  
Transfer to Debt Service Fund – Series 2008 (209403)

\$3,372,000  
3,199,000

Total

\$6,571,000

**Transit System Sales Surtax Revenue Bonds General Segment****Fund Type: D5 – Subfund: 2T9 General Segment****Transit System Sales Surtax Reserve Fund****Project: 209401****Revenues:****2008-09**

Programmed Cash Reserve (GIC) - 2006	\$3,372,000
Programmed Surety Bond Reserve (Non-Cash) - 2008	<u>4,589,000</u>
Total	<u>\$7,961,000</u>

**Expenditures:**

Reserve for Future Debt Service	<u>\$7,961,000</u>
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**Transit System Sales Surtax Revenue Bonds, Series 2006****Fund Type: D5 – Subfund: 2T9 General Segment****Transit System Sales Surtax Debt Service Fund****Project: 209402****Revenues:****2008-09**

Transfer from Revenue Fund (Project 209400)	\$3,372,000
Interest Earnings	50,000
Programmed Cash Reserve	<u>927,000</u>
Total	<u>\$4,349,000</u>

**Expenditures:**

Principal Payments on Bonds	\$875,000
Interest Payments on Bonds	2,500,000
Reserve for Future Debt Service	963,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	<u>3,000</u>
Total	<u>\$4,349,000</u>

**Transit System Sales Surtax Revenue Bonds, Series 2008****Fund Type: D5 – Subfund: 2T9 General Segment****Transit System Sales Surtax Debt Service Fund****Project: 209403****Revenues:****2008-09**

Transfer from Revenue Fund (Project 209400)	\$3,199,000
Interest Earnings	5,000
Programmed Cash Reserve	<u>814,000</u>
Total	<u>\$4,018,000</u>

**Expenditures:**

Principal Payments on Bonds	\$647,000
Interest Payments on Bonds	2,557,000
Reserve for Future Debt Service	801,000
Arbitrage Rebate Computation Services	5,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>8,000</u>
Total	<u>\$4,018,000</u>

**Courthouse Center Bonds**

**Special Obligation Bonds – Courthouse Revenue Fund. – Fund 210**

**Fund Type: D5 – Subfund: 2C1**

**Spec. Oblig. Bonds – Revenue Fund**

**Project: 210100**

**Revenues:**

**2008-09**

\$15 Criminal and Civil Traffic Fines

\$7,601,000

**Expenditures:**

Transfer to Debt Service, Series 1998A (Project 210311)

\$320,000

Transfer to Debt Service, Series 1998B (Project 210412)

3,366,000

Transfer to Debt Service, Series 2003 (Project 210513)

3,915,000

Total

\$7,601,000

**Special Obligation Bonds – Courthouse Center Proj. – Fund 210**

**Fund Type: D5 – Subfund: 2C1**

**Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1994, 1995 & 1998” - Debt Reserve Fund**

**Project: 210108**

**Revenues:**

**2008-09**

Programmed Surety Bond Reserve (Non-Cash)

\$3,716,000

Programmed Cash Reserve

115,000

Interest Earnings

3,000

Total

\$3,834,000

**Expenditures:**

Reserve for Future Debt Service -Non-Cash

\$3,716,000

Reserve for Future Debt Service - Cash

118,000

Total

\$3,834,000

**Special Obligation Bonds – Courthouse Center Project – Fund 210**

**Fund Type: D5 – Subfund: 2C3**

**Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998A” - Debt Service Fund**

**Project: 210311**

**Revenues:**

**2008-09**

Transfer from Revenue Fund (Project 210100)

320,000

Programmed Cash Reserve

160,000

Carryover

Interest Earnings

4,000

Total

\$484,000

**Expenditures:**

Principal Payment on Series 1998A Bonds

\$130,000

Interest Payments on Series 1998A Bonds

190,000

Reserve for Future Debt Service

157,000

Other General and Administrative Expenses

4,000

Arbitrage Rebate Computation Services

2,000

Transfer to Bond Administration (Fund 030, Subfund 031)

1,000

Total

\$484,000

**Special Obligation Bonds – Courthouse Center Project – Fund 210****Fund Type: D5 – Subfund: 2C4****Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998B” - Debt Service Fund****Project: 210412****Revenues:****2008-09**

Transfer from Revenue Fund (Project 210100)	\$3,366,000
Programmed Cash Reserve	1,698,000
Interest Earnings	<u>40,000</u>
Total	<u>\$5,104,000</u>

**Expenditures:**

Principal Payment on Series 1998B Bonds	\$2,040,000
Interest Payments on Series 1998B Bonds	1,352,000
Reserve for Future Debt Service	1,699,000
Other General and Administrative Expenses	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	9,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$5,104,000</u>

**Special Obligation Bonds – Courthouse Center Project – Fund 210****Fund Type: D5 – Subfund: 2C5****Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. – Series “2003” - Debt Service Fund****Project: 210513****Revenues:****2008-09**

Transfer from Revenue Fund (Project 210100)	\$3,915,000
Interest Earnings	21,000
Programmed Cash Reserve -Series A	1,103,000
Programmed Cash Reserve -Series B	<u>174,000</u>
Total	<u>\$5,213,000</u>

**Expenditures:**

Interest Payments on Series 2003A Bonds	\$2,206,000
Interest Payments on Series 2003B Bonds	1,716,000
Reserve for Future Debt Service - Series A	1,103,000
Reserve for Future Debt Service - Series B	164,000
Other General and Administrative Expenses	10,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	<u>4,000</u>
Total	<u>\$5,213,000</u>



**Special Obligation Bonds – Courthouse Center Project – Fund 210****Fund Type: D5 – Subfund: 2C5****Spec. Obliq. Bonds – Juvenile Courthouse Ctr. Proj. Series “2003”-Reserve Fund****Project: 210514****Revenues:****2008-09**

Programmed Surety Bond Reserve (Non-Cash)

\$7,496,000**Expenditures:**

Reserve for Future Debt Service

\$7,496,000**Stormwater Utility Revenue Bonds****Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211****Fund Type: D5 – Subfund: 2U1****Stormwater Utility Revenue Bond Program - Revenue Fund****Project: 211101****Revenues:****2008-09**

Transfer from Stormwater Revenue Fund (Fund 140, Subfund 141)

\$7,577,000**Expenditures:**

Transfer to Debt Service Fund – Series 1999 (Project 211102)

\$2,874,000

Transfer to Debt Service Fund – Series 2004 (Project 211104)

4,703,000

Total

\$7,577,000**Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211****Fund Type: D5 – Subfund: 2U1****Stormwater Utility Revenue Bond Program Series “1999” Bonds - Debt Service Fund****Project: 211102****Revenues:****2008-09**

Transfer from Revenue Fund (Project 211101)

\$2,874,000

Interest Earnings

10,000

Programmed Cash Reserve

1,474,000

Total

\$4,358,000**Expenditures:**

Principal Payment on Bonds

\$1,375,000

Interest Payments on Bonds

1,526,000

Reserve for Future Debt Service

1,449,000

Transfer to Bond Administration (Fund 030, Subfund 031)

7,000

Arbitrage Rebate Computation Services

1,000

Total

\$4,358,000**Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211****Fund Type: D5 – Subfund: 2U1****Special Obligation Bonds - Reserve Fund****Project: 211103****Revenues:****2008-09**

Programmed Surety Bond Reserve (Non-Cash)

\$7,626,000**Expenditures:**

Reserve for Future Debt Service

\$7,626,000

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211**  
**Fund Type: D5 – Subfund: 2U1 \$60 Million**  
**Stormwater Utility Revenue Bond Program Series “2004” Bonds - Debt Service Fund**

**Project: 211104**

**Revenues:**

**2008-09**

Transfer from Revenue Fund (Project 211101)	\$4,703,000
Interest Earnings	30,000
Programmed Cash Reserve	<u>2,358,000</u>
Total	<u>\$7,091,000</u>

**Expenditures:**

Principal Payments on Bonds	\$1,555,000
Interest Payments on Bonds	3,162,000
Reserve for Future Debt Service	2,360,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$7,091,000</u>

**Special Oblig. Bonds – Floating/Fixed Rate Equip. Bonds – Series 1990 - Fund 213**  
**Fund Type: D5 – Subfund: 2E3**  
**Floating/Fixed Rate Equip. Bonds – Series “1990” (Golf Club of Miami) - Debt Service Fund**

**Project: 213314**

**Revenues:**

**2008-09**

Programmed Cash Reserve	\$344,000
Programmed Cash Reserve for Arbitrage	60,000
Interest Earnings	2,000
Receipt from Park and Recreation (Fund 040)	<u>416,000</u>
Total	<u>\$822,000</u>

**Expenditures:**

Principal Payment on Bonds	\$300,000
Interest Payments on Bonds	55,000
Reserve for Future Debt Service	400,000
Reserve for Future Arbitrage payments	60,000
Arbitrage Rebate Computation Services	3,000
General and Administrative Expenses	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$822,000</u>

**Special Oblig. Bonds-Fixed/Auction Rate Cap. Asset Acquisition Bds-Series 2002 - Fund 213**  
**Fund Type: D5 – Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**  
**Election Voting Equipment - \$24,600,000**

**Project: 213420**

**Revenues:**

**2008-09**

Transfer from Capital Outlay Reserve	\$2,928,000
Carryover	3,000
Programmed Cash Reserve, Series A	<u>265,000</u>
Total	<u>\$3,196,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$2,430,000
Interest Payments on Bonds, Series A	530,000
Reserve for Future Debt Service, Series A	227,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>7,000</u>
Total	<u>\$3,196,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds - Series 2002 - Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Coral Gables Courthouse - \$6,300,000****Project: 213421****Revenues:****2008-09**Transfer from the Administrative Office of the Courts  
Programmed Cash Reserve, Series A\$324,000  
35,000

Total

\$359,000**Expenditures:**Principal Payment on Bonds, Series A  
Interest Payments on Bonds, Series A  
Reserve for Future Debt Service, Series A  
General and Administrative Expenses  
Arbitrage Rebate Computation Services  
Transfer to Bond Administration (Fund 030, Subfund 031)\$250,000  
69,000  
28,000  
10,000  
1,000  
1,000

Total

\$359,000**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds - Series 2002 - Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****MLK Furniture, Fixtures & Equipment - \$11,000,000****Project: 213423****Revenues:****2008-09**Transfer from Capital Outlay Reserve Fund 310 Subfund 313  
Programmed Cash Reserve, Series A\$1,294,000  
143,000

Total

\$1,437,000**Expenditures:**Principal Payment on Bonds, Series A  
Interest Payments on Bonds, Series A  
Reserve for Future Debt Service, Series A  
General and Administrative Expenses  
Arbitrage Rebate Computation Services  
Transfer to Bond Administration (Fund 030, Subfund 031)\$1,030,000  
285,000  
117,000  
1,000  
1,000  
3,000

Total

\$1,437,000

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds - Series 2002 - Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Golf Club of Miami - Renovations - \$3,900,000****Project: 213424****Revenues:****2008-09**

Programmed Cash Reserve, Series A	\$51,000
Transfer from Parks Golf Operations	<u>471,000</u>
Total	<u>\$522,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$370,000
Interest Payments on Bonds, Series A	102,000
Reserve for Future Debt Service, Series A	42,000
General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$522,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 - Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Fire Department - Fleet Replacement - \$11,875,000****Project: 213425****Revenues:****2008-09**

Transfer from Fire Department (Fund 011, Subfund 111)	\$1,401,000
Programmed Cash Reserve, Series A	<u>154,000</u>
Total	<u>\$1,555,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$1,120,000
Interest Payments on Bonds, Series A	302,000
Reserve for Future Debt Service, Series A	126,000
General and Administrative Expenses	2,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$1,555,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Park & Recreation - Construction of Crandon Clubhouse \$2.875 Million and Metro Zoo Aviary \$2 Million****Project: 213426****Revenues:****2008-09**

Programmed Cash Reserve, Series A (Aviary)	\$26,000
Programmed Cash Reserve, Series A (Club)	39,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	284,000
Transfer from Sports Tax Revenues - Surplus Fund (Project 205804)	<u>304,000</u>
Total	<u>\$653,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A (Aviary)	\$185,000
Principal Payment on Bonds, Series A (Crandon Club)	275,000
Interest Payments on Bonds, Series A (Aviary)	52,000
Interest Payments on Bonds, Series A (Crandon Club)	76,000
Reserve for Future Debt Service, Series A (Aviary)	21,000
Reserve for Future Debt Service, Series A (Crandon Club)	31,000
General and Administrative Expenses	10,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$653,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Building Dept. - Renovation Miami-Dade Permitting & Inspection Ctr. Bldg - \$3.9 Million****Project: 213428****Revenues:****2008-09**

Programmed Cash Reserve, Series A	\$51,000
Transfer from General Services Administration (Fund 050)	<u>459,000</u>
Total	<u>\$510,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$365,000
Interest Payments on Bonds, Series A	101,000
Reserve for Future Debt Service, Series A	41,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$510,000</u>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213****Fund Type: D5 – Subfund: 2E4****Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”****Reserve Account for Series A Bonds****Project: 213429****Revenues:****2008-09**

Programmed Surety Bond Reserve (Non-Cash)	<u>\$11,985,000</u>
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**Expenditures:**

Reserve for Future Debt Service	<u>\$11,985,000</u>
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**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series “2004A” – Fund 213****Fund Type: D5 – Subfund: 2E5****ITD Mainframe \$3.7 million****Project: 213520****Revenues:****2008-09**

Programmed Carryover	\$93,000
Transfer from Redemption Account (Project 213530)	3,700,000
Transfer Revenue /SWAP (Project 213528)	<u>104,000</u>
Total	<u>\$3,897,000</u>

**Expenditures:**

Principal Payments on Bonds, Series A	\$3,700,000
Interest Payments on Bonds, Series A	185,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>10,000</u>
Total	<u>\$3,897,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series “2004A” – Fund 213****Fund Type: D5 – Subfund: 2E5****ITD Regatta \$5.2 Million****Project: 213521****Revenues:****2008-09**

Programmed Carryover	\$130,000
Transfer from Redemption Account (Project 213530)	5,200,000
Transfer Revenue /SWAP (Project 213528)	<u>146,000</u>
Total	<u>\$5,476,000</u>

**Expenditures:**

Principal Payment on Bonds, Series A	\$5,200,000
Interest Payments on Bonds, Series A	260,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>14,000</u>
Total	<u>\$5,476,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****Public Work-97th Ave Flyover \$9 Million****Project: 213522****Revenues:****2008-09**

Programmed Carryover	\$233,000
Transfer from Redemption Account (Project 213530)	1,493,000
Transfer Revenue /SWAP (Project 213528)	<u>436,000</u>
Total	<u>\$2,162,000</u>

**Expenditures:**

Principal Payments on Bonds, Series A	\$1,493,000
Interest Payments on Bonds, Series A	466,000
Reserve for Future Debt Service, Series A	196,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$2,162,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****MLK Building \$4 Million****Project: 213523****Revenues:****2008-09**

Programmed Carryover	\$104,000
Transfer from Redemption Account (Project 213530)	664,000
Transfer Revenue /SWAP (Project 213528)	<u>195,000</u>
Total	<u>\$963,000</u>

**Expenditures:**

Principal Payments on Bonds, Series A	\$664,000
Interest Payments on Bonds, Series A	208,000
Reserve for Future Debt Service, Series A	87,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$963,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****Correction Department - Fire System Improvement \$8 Million****Project: 213524****Revenues:****2008-09**

Programmed Carryover	\$207,000
Transfer from Redemption Account (Project 213530)	1,327,000
Transfer Revenue /SWAP (Project 213528)	<u>387,000</u>
Total	<u>\$1,921,000</u>

**Expenditures:**

Principal Payments on Bonds, Series A	\$1,327,000
Interest Payments on Bonds, Series A	414,000
Reserve for Future Debt Service, Series A	174,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$1,921,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****Fire Department Air Rescue Helicopter \$8 Million****Project: 213525****Revenues:****2008-09**

Programmed Carryover	\$201,000
Transfer from Redemption Account (Project 213530)	1,289,000
Transfer Revenue /SWAP (Project 213528)	<u>376,000</u>
Total	<u>\$1,866,000</u>

**Expenditures:**

Principal Payments on Bonds, Series A	\$1,289,000
Interest Payments on Bonds, Series A	402,000
Reserve for Future Debt Service, Series A	169,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$1,866,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****Fire Department Fleet Replacement \$8 Million****Project: 213526****Revenues:****2008-09**

Programmed Carryover	\$208,000
Transfer from Redemption Account (Project 213530)	1,327,000
Transfer Revenue /SWAP Project 213528	<u>388,000</u>
Total	<u>\$1,923,000</u>

**Expenditures:**

Principal Payments on Bonds, Series A	\$1,327,000
Interest Payments on Bonds, Series A	416,000
Reserve for Future Debt Service, Series A	174,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$1,923,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****Answer Center Tech \$3 Million****Project: 213527****Revenues:****2008-09**

Programmed Carryover	\$75,000
Transfer Revenue /SWAP Project 213528	<u>153,000</u>
Total	<u>\$228,000</u>

**Expenditures:**

Interest Payments on Bonds, Series A	\$150,000
Reserve for Future Debt Service, Series A	75,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$228,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****REVENUE-SWAP ACCOUNT****Project: 213528****Revenues:****2008-09**

Transfer from ETSD	\$146,000
Transfer from Fire	388,000
Transfer from Public Works	436,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,215,000</u>
Total	<u>\$2,185,000</u>

**Expenditures:**

Transfer to Debt Service Projects, Series 04A	<u>\$2,185,000</u>
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**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****Reserve Account****Project: 213529****Revenues:****2008-09**

Programmed Surety Reserve (Non-Cash)	<u>\$5,000,000</u>
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**Expenditures:**

Reserve for Future Debt Service Non-Cash	<u>\$5,000,000</u>
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**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds - Series "2004A" – Fund 213****Fund Type: D5 – Subfund: 2E5****Redemption Account****Project: 213530****Revenues:****2008-09**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$3,020,000
Transfer from ETSD	988,000
Transfer from Public Works	874,000
Transfer from Fire	777,000
Programmed Carryover	<u>23,938,000</u>
Total	<u>\$29,597,000</u>

**Expenditures:**

Transfer to Project 213520	\$3,700,000
Transfer to Project 213521	5,200,000
Transfer to Project 213522	1,493,000
Transfer to Project 213523	664,000
Transfer to Project 213524	1,327,000
Transfer to Project 213525	1,289,000
Transfer to Project 213526	1,327,000
Reserve for Future Principal Payments	<u>14,597,000</u>
Total	<u>\$29,597,000</u>



**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds - Series "2004B" - Fund 213****Fund Type: D5 – Subfund: 2E6****Elections Building \$11.7 Million****Project: 213620****Revenues:****2008-09**

Programmed Carryover	\$261,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>933,000</u>
Total	<u>\$1,194,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$415,000
Interest Payments on Bonds, Series B	521,000
Reserve for Future Debt Service, Series B	254,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,194,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds -Series "2004B" - Fund 213****Fund Type: D5 – Subfund: 2E6****Courthouse Façade Proj \$15 Million****Project: 213621****Revenues:****2008-09**

Programmed Carryover	\$283,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,294,000</u>
Total	<u>\$1,577,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$735,000
Interest Payments on Bonds, Series B	565,000
Reserve for Future Debt Service, Series B	271,000
General and Administrative Expenses	2,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,577,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds - Series "2004B" - Fund 213****Fund Type: D5 – Subfund: 2E6****Answer Center \$3.9 Million****Project: 213622****Revenues:****2008-09**

Programmed Carryover	\$81,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>292,000</u>
Total	<u>\$373,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$130,000
Interest Payments on Bonds, Series B	161,000
Reserve for Future Debt Service, Series B	79,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$373,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds - Series "2004B" - Fund 213****Fund Type: D5 – Subfund: 2E6****Answer Center - Technology \$10.806 Million****Project: 213623****Revenues:****2008-09**

Programmed Carryover	\$105,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,742,000</u>
Total	<u>\$1,847,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$1,550,000
Interest Payments on Bonds, Series B	209,000
Reserve for Future Debt Service, Series B	81,000
General and Administrative Expenses	2,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>4,000</u>
Total	<u>\$1,847,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds - Series "2004B" - Fund 213****Fund Type: D5 – Subfund: 2E6****Golf Club of Miami \$4.6 Million****Project: 213624****Revenues:****2008-09**

Programmed Carryover	\$87,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>398,000</u>
Total	<u>\$485,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$225,000
Interest Payments on Bonds, Series B	174,000
Reserve for Future Debt Service, Series B	83,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$485,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds -Series "2004B" - Fund 213****Fund Type: D5 – Subfund: 2E6****UHF Radio Fire \$15 Million****Project: 213625****Revenues:****2008-09**

Programmed Carryover	\$318,000
Transfer from Fire Department	<u>1,758,000</u>
Total	<u>\$2,076,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$1,165,000
Interest Payments on Bonds, Series B	613,000
Reserve for Future Debt Service, Series B	289,000
General and Administrative Expenses	3,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$2,076,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds -Series "2004B" - Fund 213****Fund Type: D5 – Subfund: 2E6****Correction Fire System \$1.180 Million****Project: 213626****Revenues:****2008-09**

Programmed Carryover	\$18,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>141,000</u>
Total	<u>\$159,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$105,000
Interest Payments on Bonds, Series B	35,000
Reserve for Future Debt Service, Series B	16,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$159,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds - Series "2004B" - Fund 213****Fund Type: D5 – Subfund: 2E6****ADA Projects \$4.7 Million****Project: 213627****Revenues:****2008-09**

Programmed Carryover	\$89,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>406,000</u>
Total	<u>\$495,000</u>

**Expenditures:**

Principal Payments on Bonds, Series B	\$230,000
Interest Payments on Bonds, Series B	177,000
Reserve for Future Debt Service, Series B	85,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$495,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds - Series "2004B" - Fund 213**  
**Fund Type: D5 – Subfund: 2E6 Reserve Account**

**Project: 213629**

**Revenues:**

**2008-09**

Programmed Surety Bond Reserve - (Non-Cash)

\$4,375,000

**Expenditures:**

Reserve for Future Debt Service, Series 2004B

\$4,375,000

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series "2007" – Fund 213**

**Fund Type: D5 – Subfund: 2E7**

**\$87.690 mil Overtown I**

**Project: 213720**

**Revenues:**

**2008-09**

Programmed Carryover

\$2,053,000

Transfer from GSA

5,567,000

Total

\$7,620,000

**Expenditures:**

Principal Payments on Bonds, Series 07

\$1,475,000

Interest Payments on Bonds, Series 07

4,105,000

Reserve for Future Debt Service, Series 07

2,023,000

General and Administrative Expenses

1,000

Arbitrage Rebate Computation Services

2,000

Transfer to Bond Administration (Fund 030, Subfund 031)

14,000

Total

\$7,620,000

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series "2007" – Fund 213**

**Fund Type: D5 – Subfund: 2E7**

**\$ 26.750 mil Overtown II**

**Project: 213721**

**Revenues:**

**2008-09**

Programmed Carryover

\$640,000

Transfer from Fund 360 Subfund 015

1,284,000

Total

\$1,924,000

**Expenditures:**

Interest Payments on Bonds, Series 07

\$1,278,000

Reserve for Future Debt Service, Series 07

639,000

General and Administrative Expenses

2,000

Arbitrage Rebate Computation Services

2,000

Transfer to Bond Administration (Fund 030, Subfund 031)

3,000

Total

\$1,924,000

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series "2007" – Fund 213****Fund Type: D5 – Subfund: 2E7****\$26.110 mil Libraries****Project: 213722****Revenues:****2008-09**

Programmed Carryover	\$612,000
Transfer from Library	<u>1,822,000</u>
Total	<u>\$2,434,000</u>

**Expenditures:**

Principal Payments on Bonds, Series 07	\$605,000
Interest Payments on Bonds, Series 07	1,223,000
Reserve for Future Debt Service, Series 07	599,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$2,434,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series "2007" – Fund 213****Fund Type: D5 – Subfund: 2E7****\$18.600 mill Purchase & Build Up TECO****Project: 213723****Revenues:****2008-09**

Programmed Carryover	\$436,000
Transfer from GSA	<u>1,184,000</u>
Total	<u>\$1,620,000</u>

**Expenditures:**

Principal Payments on Bonds, Series 07	\$315,000
Interest Payments on Bonds, Series 07	871,000
Reserve for Future Debt Service, Series 07	429,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,620,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series "2007" – Fund 213****Fund Type: D5 – Subfund: 2E7****\$ 4.785 mil ETSD Radio Towers Project****Project: 213724****Revenues:****2008-09**

Programmed Carryover	\$113,000
Transfer from ETSD	<u>383,000</u>
Total	<u>\$496,000</u>

**Expenditures:**

Principal Payments on Bonds, Series 07	\$160,000
Interest Payments on Bonds, Series 07	224,000
Reserve for Future Debt Service, Series 07	109,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$496,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series "2007" – Fund 213****Fund Type: D5 – Subfund: 2E7****\$ 10.335 mill Correction Fire System****Project: 213725****Revenues:****2008-09**

Programmed Carryover	\$243,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>822,000</u>
Total	<u>\$1,065,000</u>

**Expenditures:**

Principal Payments on Bonds, Series 07	\$340,000
Interest Payments on Bonds, Series 07	485,000
Reserve for Future Debt Service, Series 07	236,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,065,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series "2007" – Fund 213****Fund Type: D5 – Subfund: 2E7****\$ 15.910 mil Hope VI****Project: 213726****Revenues:****2008-09**

Programmed Carryover	\$373,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,014,000</u>
Total	<u>\$1,387,000</u>

**Expenditures:**

Principal Payments on Bonds, Series 07	\$270,000
Interest Payments on Bonds, Series 07	745,000
Reserve for Future Debt Service, Series 07	367,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,387,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series "2007" – Fund 213****Fund Type: D5 – Subfund: 2E7****\$19.345 New GSA Shop****Project: 213727****Revenues:****2008-09**

Programmed Carryover	\$454,000
Transfer from GSA	<u>1,351,000</u>
Total	<u>\$1,805,000</u>

**Expenditures:**

Principal Payments on Bonds, Series 07	\$450,000
Interest Payments on Bonds, Series 07	906,000
Reserve for Future Debt Service, Series 07	444,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,805,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series “2007” – Fund 213****Fund Type: D5 – Subfund: 2E7****100 S Biscayne Fix-Up****Project: 213728**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Programmed Carryover	\$14,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>171,000</u>
Total	<u>\$185,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series 07	\$145,000
Interest Payments on Bonds, Series 07	27,000
Reserve for Future Debt Service, Series 07	10,000
General and Administrative Expenses	1,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$185,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds - Series “2007” – Fund 213****Fund Type: D5 – Subfund: 2E7 Reserve Account Surety Bond****Project: 213730**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$16,234,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service, Series 07 (Non-Cash)	<u>\$16,234,000</u>

**Special Oblig. Notes – Series “2008A” – Fund 214****Fund Type: D6 – Subfund: 2N1****Coral Gables Courthouse - \$3,675,000****Project: 214101**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Administrative Office of the Courts	\$189,000
Programmed Cash Reserve	<u>32,000</u>
Total	<u>\$221,000</u>

<b><u>Expenditures:</u></b>	
Interest Payments on Notes	\$144,000
Reserve for Future Debt Service	74,000
General and Administrative Expenses	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	<u>1,000</u>
Total	<u>\$221,000</u>

**Special Oblig. Notes – Series “2008A” – Fund 214****Fund Type: D6 – Subfund: 2N1****Golf Club of Miami- Renovations - \$2,500,000****Project: 214102****Revenues:****2008-09**

Programmed Cash Reserve	\$7,000
Transfer from Parks Golf Operations	<u>144,000</u>
Total	<u>\$151,000</u>

**Expenditures:**

Interest Payments on Notes	\$98,000
Reserve for Future Debt Service	50,000
General and Administrative Expenses	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	<u>1,000</u>
Total	<u>\$151,000</u>

**Special Oblig. Notes – Series “2008A” – Fund 214****Fund Type: D6 – Subfund: 2N1****Fire Department - Fleet Replacement - \$975,000****Project: 214103****Revenues:****2008-09**

Transfer from Fire Department (Fund 011, Subfund 111)	\$41,000
Programmed Cash Reserve	<u>2,000</u>
Total	<u>\$43,000</u>

**Expenditures:**

Interest Payments on Notes	\$38,000
Reserve for Future Debt Service	2,000
General and Administrative Expenses	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	<u>1,000</u>
Total	<u>\$43,000</u>



**Special Oblig. Notes – Series “2008A” – Fund 214**  
**Fund Type: D6 – Subfund: 2N1**  
**Park and Recreation - Construction of Crandon Clubhouse \$4,125,000**

**Project: 214104**

**Revenues:**

**2008-09**

Transfer from Sports Tax Revenues- Surplus (Project 205804)	\$235,000
Programmed Cash Reserve	<u>12,000</u>
Total	<u>\$247,000</u>

**Expenditures:**

Interest Payments on Notes	\$161,000
Reserve for Future Debt Service	83,000
General and Administrative Expenses	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	<u>1,000</u>
Total	<u>\$247,000</u>

**Special Oblig. Notes – Series “2008B” – Fund 214**  
**Fund Type: D6 – Subfund: 2N1**  
**Coast Guard - \$17,450,000**

**Project: 214105**

**Revenues:**

**2008-09**

Programmed Carryover	\$371,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>784,000</u>
Total	<u>\$1,155,000</u>

**Expenditures:**

Interest Payments on Notes	\$761,000
Reserve for Future Debt Service	390,000
General and Administrative Expenses	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Arbitrage Rebate Computation Services	<u>1,000</u>
Total	<u>\$1,155,000</u>

**\$2 Million Sunshine State Governmental Financing Commission Loan**  
**Miami-Dade County, Florida Crandon Tennis Center Retractable Bleachers**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 – Subfund: 2L6**

**Project: 292600**

**Revenues:**

**2008-09**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$219,000
Programmed Cash Reserve	<u>129,000</u>
Total	<u>\$348,000</u>

**Expenditures:**

Principal Payment on Loan	\$144,000
Interest Payments on Loan	54,000
Reserve for Future Debt Service	<u>150,000</u>
Total	<u>\$348,000</u>

**\$25 Million U.S. HUD Loan**  
**Parrot Jungle and Gardens of Watson Island Loan Agreement**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 – Subfund: 2L7 QSE108**

**Project: 292700**

**Revenues:**

**2008-09**

Transfer in (Fund 750, Subfund 759, Project QSE108)	<u>\$3,116,000</u>
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**Expenditures:**

Principal Payments on Loan	\$1,500,000
Interest Payments on Loan	<u>1,616,000</u>
Total	<u>\$3,116,000</u>

**\$5 Million U.S. HUD Loan**  
**BEDI Loan Agreement**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 – Subfund: 2L9**

**Project: 292900**

**Revenues:**

**2008-09**

Transfer from Fund 750, Subfund 759, Project Detail: Q0BED

**\$246,000**

**Expenditures:**

Principal Payment on Loan

**\$138,000**

Interest Payments on Loan

**108,000**

Total

**\$246,000**

**\$40 Million U.S. HUD Loan**  
**EDI Loan Agreement**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 – Subfund: 2L9**

**Project: 292901**

**Revenues:**

**2008-09**

Revenue from EDI Trust Account

**\$2,141,000**

**Expenditures:**

Principal Payment on Loan, Series 01

**\$556,000**

Interest Payments on Loan, Series 01

**431,000**

Principal Payment on Loan, Series 04

**150,000**

Interest Payments on Loan, Series 04

**342,000**

Interest Payments on Loan, Series 06

**562,000**

Principal Payments on Loan, Series 06

**100,000**

Total

**\$2,141,000**

**\$223.578 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida – Various Projects (\$49 million)**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**  
**\$6 Million Bell Helicopter Loan**

**Project: 298100**

**Revenues:**

**2008-09**

Transfer from Capital Outlay Reserve

**\$730,000**

**Expenditures:**

Principal Payment on Loan

**\$636,000**

Interest Payments on Loan

**94,000**

Total

**\$730,000**

**\$223.578 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida – Various Projects (\$49 million)**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**  
**\$9 Million Network Expansion Program**

**Project: 298300**

**Revenues:**

**2008-09**

Transfer from Internal Service Fund (Fund 060, Subfund 025)

**\$1,095,000**

**Expenditures:**

Principal Payment on Loan

**\$954,000**

Interest Payments on Loan

**141,000**

Total

**\$1,095,000**

**\$10 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida – Naranja Lakes Loan**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298400**

**Revenues:**

**2008-09**

Transfer from Fund Type TF Fund 600 Subfund 607 Project 640TNL

**\$950,000**

**Expenditures:**

Interest Payments on Loan 1

**\$250,000**

Principal Payment on Loan 2

**500,000**

Interest Payments on Loan 2

**200,000**

Total

**\$950,000**

**\$223.578 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2005 Various Projects (\$71 million)**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298500**

**Revenues:**

**2008-09**

Transfer from Park and Recreation (Fund 040, Subfund 004)

**\$482,000**

Transfer from Convention Development Tax (Fund 160)

**297,000**

Transfer from Enterprise Technology Services Department (Fund 060, Subfund 005)

**741,000**

Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)

**3,984,000**

Transfer from Revenue Fund (Project 206300)

**1,000,000**

Total

**\$6,504,000**

**Expenditures:**

Principal Payment on Loan

**\$4,556,000**

Interest Payments on Loan

**1,948,000**

Total

**\$6,504,000**

**\$223.578 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2005 – PHT Equipment (\$56.2 million)**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298501**

**Revenues:**

**2008-09**

Transfer from Capital Outlay Reserve

**\$7,300,000**

**Expenditures:**

Principal Payment on Loan 1

**\$5,000,000**

Interest Payments on Loan 1

**2,300,000**

Total

**\$7,300,000**

**\$223.578 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2006 (\$100 million)**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298502**

**Revenues:**

**2008-09**

Transfer from Convention Development Tax (Fund 160)	\$900,000
Transfer from Fire Department	1,912,000
Transfer from Revenue Fund (Project 206300)	2,000,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Helicopter	1,147,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) PHT Equipment	2,679,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) PHT Infras	<u>1,270,000</u>
Total	<u>\$9,908,000</u>

**Expenditures:**

Principal Payment on Loan	\$5,508,000
Interest Payments on Loan	<u>4,400,000</u>
Total	<u>\$9,908,000</u>

**\$52 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2008**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298503**

**Revenues:**

**2008-09**

Transfer from Revenue Fund (Project 206300)	\$912,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Housing Safety & Security	211,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Housing Safety & Security	293,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Ward Towers	213,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Elections/Optical Scanning	859,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Light Emitting Diodes	925,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Cyber Security	688,000
Transfer from Convention Development Tax Fund 160	209,000
Transfer from Parks - Marina	368,000
Transfer from Causeway Revenues	<u>499,000</u>
Total	<u>\$5,177,000</u>

**Expenditures:**

Principal Payment on Loan	\$2,700,000
Interest Payments on Loan	<u>2,477,000</u>
Total	<u>\$5,177,000</u>

**2008 Sunshine State Governmental Financing Commission Public Health Trust**  
**(Fund and Subfund To be Determined)**

**Revenues:**

**Prior Years**

**FY 2008-09**

**Future Years**

**Total**

Loan Proceeds	<u>\$46,000,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$46,000,000</u>
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**Expenditures:**

Public Health Related Equipment and Facility Improvements	\$0	\$45,000,000	\$0	\$45,000,000
Issuance Cost	<u>1,000,000</u>	<u>0</u>	<u>0</u>	<u>1,000,000</u>
Total	<u>\$1,000,000</u>	<u>\$45,000,000</u>	<u>\$0</u>	<u>\$46,000,000</u>

**MIAMI-DADE LIBRARY  
Capital Projects  
(Fund 310, Subfund 311)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Fund 090, Subfund 091	\$6,287,000	\$1,969,000	\$419,000	\$8,675,000
State of Florida Grants	<u>300,000</u>	<u>200,000</u>	<u>0</u>	<u>500,000</u>
Total	<u>\$6,587,000</u>	<u>\$2,169,000</u>	<u>\$419,000</u>	<u>\$9,175,000</u>

**Expenditures:**

Arcola Lakes	\$0	\$1,521,000	\$720,000	\$2,241,000
Carfour/Villa Aurora	0	1,025,000	0	1,025,000
Naranja Lakes	<u>4,764,000</u>	<u>1,145,000</u>		<u>5,909,000</u>
Total	<u>\$4,764,000</u>	<u>\$3,691,000</u>	<u>\$720,000</u>	<u>\$9,175,000</u>

**CAPITAL OUTLAY RESERVE  
Recommended New Appropriations for FY 2008-09  
(Fund 310, Projects 313100, 314006, 314007 and Fund 361, Project 361010)**

	<b><u>Committed Carryover</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
<b><u>Revenues:</u></b>				
Committed Carryover	\$63,629,000	\$0	\$0	\$63,629,000
Uncommitted Carryover	0	6,458,000	0	6,458,000
Transfer from Countywide General Fund	0	35,780,000	21,899,000	57,679,000
Transfer from Unincorporated Municipal Service Area General Fund	0	560,000	0	560,000
Transfer from General Services Administration	0	14,934,000	0	14,934,000
Transfer from Cable Television Revenue Fund	0	405,000	0	405,000
Handicapped Parking Fines and Miscellaneous ADA Revenue	0	350,000	0	350,000
Payment in Lieu of Taxes	0	500,000	0	500,000
Interest Earnings	0	500,000	0	500,000
Telephone Commission	0	2,320,000	0	2,320,000
Seaquarium Lease Payment	0	400,000	0	400,000
State of Florida - State Attorney Records	0	65,000	0	65,000
Transfer from Fund 040	0	3,000,000	0	3,000,000
Transfer from Finance Department	<u>0</u>	<u>11,772,000</u>	<u>0</u>	<u>11,772,000</u>
Total	<u>\$63,629,000</u>	<u>\$77,044,000</u>	<u>\$21,899,000</u>	<u>\$162,572,000</u>

**Expenditures:**

**Public Safety Strategic Area**

	<b><u>Committed Carryover</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Clerk - Clerk of the Board Space Planning	\$57,000	\$0	\$0	\$57,000
Clerk - Miami Beach Courthouse Fit-Up	0	269,000	0	269,000
Clerk - Remodel Joseph Caleb Center Offices	320,000	0	0	320,000
Clerk - Upgrade Commission Chambers Voting System	143,000	0	0	143,000
Corrections and Rehabilitation - Communications Infrastructure Expansion	800,000	400,000	0	1,200,000
Corrections and Rehabilitation - Computer Replacement	100,000	100,000	600,000	800,000
Corrections and Rehabilitation - Facility Roof Replacements	250,000	0	0	250,000
Corrections and Rehabilitation - Freezer and Cooler Refurbishment	2,300,000	0	0	2,300,000
Corrections and Rehabilitation - Kitchen Equipment Replacement	1,000,000	0	1,100,000	2,100,000
Corrections and Rehabilitation - Metro West Detention Center Air Conditioning Coil Replacement	0	200,000	200,000	400,000
Corrections and Rehabilitation - Metro West Detention Center Air Conditioning Upgrade	1,000,000	0	0	1,000,000
Corrections and Rehabilitation - Metro West Detention Center First Floor Smoke Exhaust	500,000	0	0	500,000
Corrections and Rehabilitation - Metro West Detention Center Inmate Housing Improvement	1,200,000	0	1,200,000	2,400,000
Corrections and Rehabilitation - Metro West Detention Center Replace Programmable Logic Controllers	0	400,000	0	400,000
Corrections and Rehabilitation - Remove and Replace Retherm Units	3,300,000	2,200,000	0	5,500,000
Corrections and Rehabilitation - Security Fence Enhancements	948,000	0	0	948,000
Corrections and Rehabilitation - Training and Treatment Center Fence and Razorwire Replacement	1,100,000	0	0	1,100,000
Corrections and Rehabilitation - Training and Treatment Center Plumbing Infrastructure	0	0	750,000	750,000
Corrections and Rehabilitation - Turner Guilford Knight Infrastructure Repair - Install New Boilers	535,000	100,000	0	635,000
Corrections and Rehabilitation - Turner Guilford Knight Correctional Center Security Enhancements	675,000	300,000	2,550,000	3,525,000
Fire Rescue - Air Rescue South Roof Project	350,000	0	0	350,000
Judicial Administration - Coral Gables Courthouse Expansion	1,220,000	0	0	1,220,000
Judicial Administration - Court Facilities Repairs and Renovations	0	900,000	0	900,000

Judicial Administration - Joseph Caleb Center Courthouse Renovations	2,730,000	0	0	2,730,000
Judicial Administration - Miami Beach Courthouse Fit-Up	0	126,000	0	126,000
Judicial Administration - Richard E. Gerstein Justice Building Eighth Floor Space Conversion	1,000,000	0	0	1,000,000
Judicial Administration - Public Defender Building Rewiring	1,000,000	0	623,000	1,623,000
Medical Examiner - Medical Examiner Equipment and Facility Improvements	500,000	400,000	232,000	1,132,000
Police - Air Conditioning Air Handlers for District Stations and The Fred Taylor Headquarters Building	1,344,000	0	656,000	2,000,000
Police - Crime Scene Investigation Bureau Expansion	100,000	0	0	100,000
Police - Electrical Panel Upgrades	410,000	0	750,000	1,160,000
Police - Emergency Generators for District Stations	1,200,000	0	0	1,200,000
Police - Fire Alarm Systems for Kendall District Station and The Fred Taylor Headquarters Building	400,000	400,000	200,000	1,000,000
Police - Fuel Tank Replacement	300,000	0	0	300,000
Police - Helicopter Replacements	0	0	9,750,000	9,750,000
Police - Midwest Property and Evidence and The Fred Taylor Headquarters Building Roof Replacements	3,000,000	500,000	0	3,500,000
Police - Training Bureau Facility Improvements	1,100,000	1,036,000	0	2,136,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
<b>Transportation Strategic Area</b>				
Public Works - Community Image Advisory Board Projects	1,670,000	330,000	0	2,000,000
Public Works - Illuminated Street Signs	2,915,000	500,000	1,200,000	4,615,000
Public Works - Superbowl Aesthetic Improvements Along Roadways	0	450,000	0	450,000
Public Works - Traffic Signal Loop Detectors	0	500,000	0	500,000
<b>Recreation and Culture Strategic Area</b>				
Park and Recreation - African Heritage Cultural Arts Center Improvements	30,000	0	0	30,000
Park and Recreation - Areawide Parks - 40-Year Building Recertifications	325,000	300,000	0	625,000
Park and Recreation - Areawide Parks - Archeological Zone at Dolphin Stadium	684,000	205,000	0	889,000
Park and Recreation - Areawide Parks - Grant Match Requirements	300,000	100,000	0	400,000
Park and Recreation - Areawide Parks - Heavy and Mobile Equipment Replacement	156,000	250,000	0	406,000
Park and Recreation - Areawide Parks - Lightning Protection System	150,000	100,000	0	250,000
Park and Recreation - Areawide Parks - Outdoor Electrical Safety Repairs	350,000	300,000	0	650,000
Park and Recreation - Areawide Parks - Park Improvements	1,078,000	500,000	0	1,578,000
Park and Recreation - Areawide Parks - Structural Safety Inspections and Repairs	370,000	200,000	0	570,000
Park and Recreation - Charles Deering Estate Improvements	16,000	100,000	0	116,000
Park and Recreation - Cinco de Mayo Park	240,000	0	0	240,000
Park and Recreation - Community-Based Organization Grants for	0	250,000	0	250,000
Park and Recreation - Country Club of Miami Golf Course	141,000	0	0	141,000
Park and Recreation - Country Club of Miami South Course	115,000	0	0	115,000
Park and Recreation - Country Village Park Improvements	200,000	0	0	200,000
Park and Recreation - Crandon Park Tennis Center Improvements	280,000	150,000	0	430,000
Park and Recreation - Dade County Auditorium Improvements	584,000	100,000	0	684,000
Park and Recreation - Environmental and Safety Improvements	976,000	650,000	0	1,626,000
Park and Recreation - Golf Course Improvements	989,000	250,000	0	1,239,000
Park and Recreation - Gwen Cherry Park Pool Improvements	197,000	0	0	197,000
Park and Recreation - Gwen Cherry Park Improvements	0	160,000	0	160,000
Park and Recreation - Haulover Park Improvements	32,000	605,000	0	637,000
Park and Recreation - Joseph Caleb Center Auditorium	342,000	100,000	0	442,000
Park and Recreation - Kendall Soccer Park (FAMIS Project 361010)	1,750,000	0	0	1,750,000
Park and Recreation - Local Parks - 40-Year Building Recertifications	50,000	300,000	0	350,000
Park and Recreation - Local Parks - ADA Transition Plan and Facility Compliance		500,000	0	500,000
Park and Recreation - Local Parks - Heavy and Mobile Equipment Replacement	92,000	250,000	0	342,000
Park and Recreation - Local Parks - Lightning Protection Systems	176,000	100,000	0	276,000
Park and Recreation - Local Parks - Outdoor Electrical Safety Repairs	0	350,000	0	350,000
Park and Recreation - Local Parks - Park Improvements	157,000	1,500,000	0	1,657,000
Park and Recreation - Local Parks - Structural Safety Inspections and Repairs	20,000	200,000	0	220,000
Park and Recreation - Miami Metrozoo Improvements	265,000	200,000	0	465,000
Park and Recreation - North Shore Beach Maintenance Facility	515,000	0	0	515,000
Park and Recreation - Park Facilities Sewer Connections	642,000	474,000	0	1,116,000
Park and Recreation - Planning of an African Heritage Cultural Center in Commission District 01	0	50,000	0	50,000
Park and Recreation - Recreation Management System	9,000	450,000	0	459,000
Park and Recreation - Tamiami Park Improvements	810,000	466,000	0	1,276,000
Park and Recreation - Trail Glades Range Improvements	396,000	0	0	396,000
Park and Recreation - Tropical Park Improvements	220,000	0	0	220,000
Vizcaya - Facility Improvements and Equipment Acquisition	0	200,000	0	200,000

**Neighborhood and Unincorporated Area Municipal Services Strategic Area**

Building - Unsafe Structures Demolition	0	1,150,000	0	1,150,000
Neighborhood Compliance - Unsafe Structures Demolition	0	200,000	0	200,000
Neighborhood Compliance - Abandoned Vehicle Removal in the Unincorporated Municipal Service Area	0	12,000	0	12,000
Environmental Resources Management Beach Capital	300,000	0	0	300,000
Environmental Resources Management - Miami River Dredging - Bank to Bank	1,735,000	37,000	0	1,772,000
Environmental Resources Management - Miami River Dredging - Federal Channel	2,495,000	0	0	2,495,000
Public Works - Lot Clearing	0	1,212,000	0	1,212,000
Solid Waste Management - Bus Stop Litter Bin Replacements	0	50,000	0	50,000

**Health and Human Services Strategic Area**

Community Action Agency - Arcola Head Start Facility	600,000	0	608,000	1,208,000
Community Action Agency - Miami Gardens Neighborhood Service Center and Head Start Facility	2,221,000	0	0	2,221,000
Community Action Agency - 40-Year Building Recertification-Perrine Meals for the Elderly	0	85,000	0	85,000
Human Services - Computer Replacement Modernization Project	0	100,000	0	100,000
Human Services - Facilities Repairs	0	1,000,000	0	1,000,000
Human Services - Preventative Maintenance Program	0	200,000	0	200,000
Non-Departmental - Fisher House Foundation	0	1,000,000	0	1,000,000
Non-Departmental - Integrated Health and Human Services Client Tracking System	500,000	0	0	500,000

**Enabling Strategies Strategic Area**

Audit and Management Services - Furnishings	52,000	0	0	52,000
Audit and Management Services - Telecommunications	86,000	0	0	86,000
Elections - Acquire On-Line Printer and Fail-Over Server	160,000	160,000	480,000	800,000
Elections - Acquire Three Election Tabulators	0	225,000	0	225,000
Elections - Replacement of Supply Transfer Cases	0	100,000	0	100,000
Elections - Voter Registration System	900,000	0	0	900,000
Elections - Warehouse Racking System and Asset Management	250,000	0	0	250,000
Enterprise Technology Services Department - Core Optical Network Upgrades	0	623,000	0	623,000
Enterprise Technology Services Department - Database Oracle/SQL Server Growth Requirement	0	546,000	0	546,000
Enterprise Technology Services Department - Database Oracle/SQL Server Replacement Requirement	0	192,000	0	192,000
Enterprise Technology Services Department - Replacement of Mainframe Computers	0	4,547,000	0	4,547,000
Enterprise Technology Services Department - Upgrade File and Print Servers at Government Center	0	215,000	0	215,000
Fair Employment Practices - Fair Employment Case Tracking	100,000	43,000	0	143,000
Fair Employment Practices - Fair Employment On-Line Training for County Employees	100,000	0	0	100,000
General Services Administration - Baywalk Bike Path and Parcel B Sea Wall	0	400,000	1,000,000	1,400,000
General Services Administration - Harden Data Processing Center Grant Match	0	147,000	0	147,000
General Services Administration - Harden Elections Building Grant Match	0	250,000	0	250,000
Government Information Center - Miami-Dade Television Studio Air Conditioning Replacement	0	150,000	0	150,000
Government Information Center - Video Production Equipment Miami for Miami-Dade Television	0	405,000	0	405,000
Government Information Center - Webcasting Solution	0	160,000	0	160,000
Human Resources - Personnel Record Scanning Backlog	388,000	300,000	0	688,000
Procurement - Technology Upgrade	200,000	0	0	200,000
Property Appraisal - Computer-Aided Mass Appraisal System	7,168,000	0	0	7,168,000
Non-Departmental - Building Better Communities Training Program	100,000	0	0	100,000
Non-Departmental - Community Based Organizations Monitoring Database	150,000	0	0	150,000
Non-Departmental - Reserve - Repairs and Renovation	0	2,414,000	0	2,414,000

**Debt Service**

Non-Departmental - Debt Service, 100 South Biscayne Fit-Up (Capital Asset 2007)	0	171,000	0	171,000
Non-Departmental - Debt Service, Air Rescue Helicopter (Capital Asset 2004A)	0	1,130,000	0	1,130,000
Non-Departmental - Debt Service, Air Rescue Helicopter (Sunshine State 2001)	0	730,000	0	730,000
Non-Departmental - Debt Service, Air Rescue Helicopter (Sunshine State 2006)	0	1,147,000	0	1,147,000
Non-Departmental - Debt Service, Corrections Fire Systems Phase 1 (Capital Asset 2004A)	0	1,163,000	0	1,163,000
Non-Departmental - Debt Service, Corrections Fire Systems Phase 2 (Capital Asset 2004B)	0	141,000	0	141,000
Non-Departmental - Debt Service, Corrections Fire Systems Phase 3 (Sunshine State 2005)	0	1,445,000	0	1,445,000
Non-Departmental - Debt Service, Corrections Fire Systems Phase 4 (Capital Asset 2007)	0	822,000	0	822,000
Non-Departmental - Debt Service, Dade County Courthouse Façade Repair (Capital Asset 2004B)	0	1,294,000	0	1,294,000
Non-Departmental - Debt Service - Golf Club of Miami (Capital Asset 2004B)	0	398,000	0	398,000
Non-Departmental - Debt Service - Miami Metrozoo Aviary (Capital Asset 2002A)	0	284,000	0	284,000

Non-Departmental - Debt Service - Tamiami Park (Sunshine State 2005)	0	185,000	0	185,000
Non-Departmental - Debt Service - Tennis Center Retractable Bleachers (Sunshine State 2000)	0	197,000	0	197,000
Non-Departmental - Debt Service - Coast Guard Property (Sunbank Loan)	0	800,000	0	800,000
Non-Departmental - Debt Service - Carol City Community Center (Sunshine State 2005)	0	741,000	0	741,000
Non-Departmental - Debt Service - Housing Capital Improvements (Capital Asset 2007)	0	1,014,000	0	1,014,000
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2005)	0	7,300,000	0	7,300,000
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2006)	0	3,949,000	0	3,949,000
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2008)	0	4,900,000	0	4,900,000
Non-Departmental - Debt Service - Ward Towers (Sunshine State 2008)	0	213,000	0	213,000
Non-Departmental - Debt Service - 311 Answer Center (Capital Asset 2004 A and B)	0	2,585,000	0	2,585,000
Non-Departmental - Debt Service - Americans with Disabilities Act Projects (Capital Asset 2004B)	0	406,000	0	406,000
Non-Departmental - Debt Service - Cyber Security Phase I (Sunshine State 2008)	0	688,000	0	688,000
Non-Departmental - Debt Service - Elections Facility (Capital Asset 2004B)	0	933,000	0	933,000
Non-Departmental - Debt Service - Elections Optical Scan Voting Equipment (Sunshine State 2008)	0	859,000	0	859,000
Non-Departmental - Debt Service - Elections Voting Equipment (Capital Asset 2002A)	0	2,928,000	0	2,928,000
Non-Departmental - Debt Service - Enterprise Resource Planning Implementation and Hardware (Sunshine State 2005)	0	995,000	0	995,000
Non-Departmental - Debt Service - Housing Safety and Security (Sunshine State 2008)	0	504,000	0	504,000
Non-Departmental - Debt Service - Public Works Light Emitting Diodes (Sunshine State 2008)	0	925,000	0	925,000
Non-Departmental - Debt Service - Mainframe Computer System Acquisition (Capital Asset 2004A)	0	807,000	0	807,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Build-Out and Improvements (Capital Asset 2002A)	0	1,294,000	0	1,294,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Furniture (Capital Asset 2004A)	0	584,000	0	584,000
Non-Departmental - Debt Service - Retrofit Telecommunication Towers	0	<u>618,000</u>	0	<u>618,000</u>
Total	<u>\$63,629,000</u>	<u>\$77,044,000</u>	<u>\$21,899,000</u>	<u>\$162,572,000</u>

**Future Financing  
(Fund and Subfund to be Determined)**

<b><u>Revenues</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Financing Proceeds	<u>\$0</u>	<u>\$6,391,000</u>	<u>\$0</u>	<u>\$6,391,000</u>
<b><u>Expenditures</u></b>				
Cyber Security Phase 2	<u>\$0</u>	<u>\$6,391,000</u>	<u>\$0</u>	<u>\$6,391,000</u>



**Quality Neighborhood Improvement Program  
Phase III Pay As You Go  
(Fund 310 Subfund 312)**

<u>Revenues</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Transfer from General Fund	<u>\$3,608,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,608,000</u>
<u>Expenditures</u>				
Park and Recreation Projects	\$1,246,000	\$82,000	\$0	\$1,328,000
Public Works Projects	<u>1,896,000</u>	<u>384,000</u>	<u>0</u>	<u>2,280,000</u>
Total	<u>\$3,142,000</u>	<u>\$466,000</u>	<u>\$0</u>	<u>\$3,608,000</u>

**PUBLIC WORKS  
STORMWATER UTILITY CAPITAL IMPROVEMENT PROGRAM  
(Fund 310, Subfund 316, Projects 316001, 316002, and 316100)**

<u>Revenues:</u>	<u>2008-09</u>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$9,322,000</u>
<u>Expenditures:</u>	
Drainage Improvements	<u>\$9,322,000</u>

**Building Better Communities General Obligation Bond Program  
(Fund 320, Subfunds 001, 002, 003, 004 and Future Series)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Programmed Proceeds (All Series)	\$315,419,000	\$264,342,000	\$1,874,483,000	\$2,454,244,000
Interest Earnings	<u>26,083,000</u>	<u>4,500,000</u>	<u>0</u>	<u>30,583,000</u>
Total	<u>\$341,502,000</u>	<u>\$268,842,000</u>	<u>\$1,874,483,000</u>	<u>\$2,484,827,000</u>
<u>Expenditures:</u>				
Question 1: Water, Sewer and Flood Control	\$30,087,000	\$24,782,000	\$253,480,000	\$308,349,000
Question 2: Park and Recreation Facilities	68,619,000	59,476,000	364,905,000	\$493,000,000
Question 3: Bridges and Public Infrastructure	20,165,000	135,047,000	157,397,000	\$312,609,000
Question 4: Public Safety Facilities	6,703,000	12,349,000	302,268,000	\$321,320,000
Question 5: Emergency and Healthcare Facilities	40,555,000	37,958,000	83,987,000	\$162,500,000
Question 6: Public Service and Outreach Facilities	31,276,000	26,221,000	126,433,000	\$183,930,000
Question 7: Housing for Elderly and Families	569,000	13,081,000	173,766,000	\$187,416,000
Question 8: Cultural, Libraries, and Educational Facilities	11,753,000	58,771,000	419,596,000	\$490,120,000
Office of Capital Improvements	4,783,000	1,909,000	0	\$6,692,000
Office of the County Attorney	424,000	424,000	0	\$848,000
Issuance Cost and Discount	3,224,000	4,485,000	0	\$7,709,000
Arbitrage Liability and Future Projects	<u>0</u>	<u>0</u>	<u>10,334,000</u>	<u>10,334,000</u>
Total	<u>\$218,158,000</u>	<u>\$374,503,000</u>	<u>\$1,892,166,000</u>	<u>\$2,484,827,000</u>

**PUBLIC WORKS**  
**Secondary Road Program**  
**(Funds 330 and 331, Subfunds 332, 333, and 334)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Gas Tax Proceeds	\$18,298,000
FDOT Grant for Street Light Maintenance	1,300,000
FEMA Grant Carryover (Mast Arm Replacements)	1,382,000
FEMA Grant (Mast Arm Replacements)	11,100,000
FDCA Grant (Mast Arm Replacements)	<u>1,850,000</u>
Total	<u>\$33,930,000</u>
 <u><b>Expenditures:</b></u>	
FY 2008-09 Secondary Road Program	\$29,502,000
Arterial Road Street Light Maintenance	3,000,000
Transfer to Metropolitan Planning Organization (Fund 730)	928,000
Transfer to Countywide General Fund	<u>500,000</u>
Total	<u>\$33,930,000</u>

**PUBLIC WORKS**  
**People's Transportation Plan Projects**  
**(Fund 325)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from People's Transportation Plan (Fund 402)	\$2,525,000
FDOT Payment	<u>2,200,000</u>
Total	<u>\$4,725,000</u>
 <u><b>Expenditures:</b></u>	
People's Transportation Plan Operating Expenditures	\$2,525,000
Safe Routes to School Program (FDOT Funded)	<u>2,200,000</u>
Total	<u>\$4,725,000</u>

**CAPITAL IMPROVEMENT LOCAL OPTION**  
**GAS TAX PROGRAM (THREE CENTS)**  
**(Fund 337, Subfunds 201-299)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from Capital Improvement Local Option Gas Tax (Fund 337, Subfund 337)	<u>\$1,000,000</u>
 <u><b>Expenditures:</b></u>	
LOGT Road Program	<u>\$1,000,000</u>

**CAPITAL IMPROVEMENTS LOCAL OPTION**  
**GAS TAX PROGRAM (THREE CENTS)**  
**(Fund 337, Subfund 337)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from Transportation Trust Fund	\$43,000
Interest Total	<u>19,910,000</u>
Total	<u>\$19,953,000</u>
 <u><b>Expenditures:</b></u>	
Transfer to Public Works (Fund 337, Subfunds 201-299)	\$1,000,000
Transfer to Debt Service (Project 208409, 208511, 208613, 208715)	2,000,000
Transfer to MDTA (Fund 412)	<u>16,953,000</u>
Total	<u>\$19,953,000</u>

**IMPACT FEE PROGRAM  
Roadway Construction  
(Fund 340, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$32,858,000
Impact Fees	30,227,000
Interest Earnings	<u>3,336,000</u>
Total	<u>\$66,421,000</u>
<b><u>Expenditures:</u></b>	
Roadway Construction Projects	\$29,971,000
Transfer to Debt Service for 97 Avenue Bridge	1,236,000
Transfer to Causeway Capital Fund (Fund 430, Subfund 432)	500,000
Future Year Expenditures	<u>34,714,000</u>
Total	<u>\$66,421,000</u>

**Fire Rescue Impact Fees  
(Fund 341)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$4,895,000
Impact Fees	3,200,000
Interest Earnings	<u>200,000</u>
Total	<u>\$8,295,000</u>
<b><u>Expenditures:</u></b>	
Capital Projects	\$4,645,000
Construction, Equipment and Future Years Expenditures	<u>3,650,000</u>
Total	<u>\$8,295,000</u>

**Police Impact Fees  
(Fund 342)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$8,752,000
Impact Fees	1,269,000
Interest Earnings	<u>154,000</u>
Total	<u>\$10,175,000</u>
<b><u>Expenditures:</u></b>	
Expand Police Services	\$750,000
Headquarters Expansion	1,521,000
Construction of New Police Station (partial)	1,561,000
Equipment Purchase	500,000
Reserve for Future Expenditures	<u>5,843,000</u>
Total	<u>\$10,175,000</u>

**Park and Recreation Impact Fees  
(Fund 343)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$24,800,000
Impact Fees	2,500,000
Interest Earnings	<u>1,000,000</u>
Total	<u>\$28,300,000</u>

<b><u>Expenditures:</u></b>	
Land Acquisition and Capital Projects	\$2,800,000
Capital Projects	8,000,000
Future Year Expenditures	16,500,000
Reserve	<u>1,000,000</u>
Total	<u>\$28,300,000</u>

**PLANNING AND ZONING  
Impact Fee Administration  
(Fund 349, Subfund 999)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Impact Fee Administration Interest	\$94,000
Fire Impact Fee Administration	118,000
Police Impact Fee Administration	94,000
Park and Recreation Impact Fee Administration	121,000
Public Works Impact Fee Administration	361,000
School Impact Fee Administration Retained	157,000
School Impact Fee Interest Retained	2,000
Miscellaneous Revenue	2,000
Miami Lakes Park Impact Fee Administration	500
Miami Lakes Police Impact Fee Administration	500
Palmetto Bay Park Impact Fee Administration	500
Palmetto Bay Police Impact Fee Administration	500
Carryover	<u>794,000</u>
Total	<u>\$1,745,000</u>

<b><u>Expenditures:</u></b>	
Departmental Reimbursements:	
Public Works	\$25,000
Miami-Dade Fire Rescue	6,000
Miami-Dade Police Department	24,000
Miami-Dade Park and Recreation	66,000
Impact Fee Administration	1,417,000
Payment of County Rent to General Services Administration	117,000
Administrative Reimbursement	<u>90,000</u>
Total	<u>\$1,745,000</u>

**PARK AND RECREATION**  
**Safe Neighborhood Parks Bond Program**  
**(Fund 352, All Subfunds)**

<u>Revenues</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Fund 380	<u>\$108,682,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$108,682,000</u>
<b><u>Expenditures</u></b>				
ADA Compliance	\$840,000	\$660,000	\$0	\$1,500,000
Areawide Park Development	11,656,000	2,000,000	3,844,000	17,500,000
Bayside Park Improvements	9,916,000	1,766,000	1,218,000	12,900,000
Metropolitan Park Improvements	13,466,000	512,000	822,000	14,800,000
Southridge Park Improvements	1,250,000	1,750,000	1,000,000	4,000,000
Tamiami Park Improvements	2,000,000	0	0	2,000,000
Haulover Park Improvements	4,000,000	0	0	4,000,000
Local Park Development	19,687,000	2,700,000	2,495,000	24,882,000
Local Park Improvements	12,268,000	1,582,000	0	13,850,000
Local Parks Per Capital Allocation	10,000,000	250,000	0	10,250,000
Pool Improvements and Development	<u>1,971,000</u>	<u>1,029,000</u>	<u>0</u>	<u>3,000,000</u>
Total	<u>\$87,054,000</u>	<u>\$12,249,000</u>	<u>\$9,379,000</u>	<u>\$108,682,000</u>

**FIRE RESCUE DISTRICT**  
**Special Obligation Bonds**  
**(Fund 360)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds Series 2	\$17,795,000	\$0	\$0	\$17,795,000
Interest Earnings Series 2	2,100,000	0	0	2,100,000
Special Obligation Bonds Interest	<u>4,100,000</u>	<u>0</u>	<u>0</u>	<u>4,100,000</u>
Total	<u>\$23,995,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$23,995,000</u>
<b><u>Expenditures:</u></b>				
Training Facility	<u>\$1,930,000</u>	<u>\$14,507,000</u>	<u>\$7,558,000</u>	<u>\$23,995,000</u>

**MIAMI-DADE FIRE RESCUE**  
**Future Financing**  
**Series 2008, 2009 or Future Years**  
**(Fund and Subfund To Be Determined)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Financing Proceeds	<u>\$0</u>	<u>\$25,000,000</u>	<u>\$25,000,000</u>	<u>\$50,000,000</u>
<b><u>Expenditures:</u></b>				
Existing and New Service Construction	\$0	\$5,379,000	\$24,621,000	\$30,000,000
Fire Rescue Acquisition and Infrastructure Improvement	<u>0</u>	<u>5,500,000</u>	<u>14,500,000</u>	<u>20,000,000</u>
Total	<u>\$0</u>	<u>\$10,879,000</u>	<u>\$39,121,000</u>	<u>\$50,000,000</u>

**PERFORMING ARTS CENTER SPECIAL OBLIGATION BONDS**  
**(Fund 360)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$38,914,000	\$0	\$0	\$38,914,000
Interest Earnings	12,318,000	0	0	12,318,000
Division of Cultural Affairs - for South Miami-Dade Cultural Arts Center	<u>1,500,000</u>	<u>0</u>	<u>0</u>	<u>1,500,000</u>
Total	<u>\$52,732,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$52,732,000</u>
<b><u>Expenditures:</u></b>				
Existing Cultural Facilities	\$9,169,000	\$1,085,000	\$0	\$10,254,000
Neighborhood Cultural Facilities	3,000,000	2,355,000	0	5,355,000
South Miami-Dade Cultural Arts Center	<u>33,123,000</u>	<u>4,000,000</u>	<u>0</u>	<u>37,123,000</u>
Total	<u>\$45,292,000</u>	<u>\$7,440,000</u>	<u>\$0</u>	<u>\$52,732,000</u>

**Series 1997C Subordinate Special Obligation Bonds**  
**Convention Development Tax**  
**(Fund 360, Subfund 010)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
1997C Proceeds	\$1,100,000	\$0	\$0	\$1,100,000
Interest	<u>1,069,000</u>	<u>0</u>	<u>0</u>	<u>1,069,000</u>
Total	<u>\$2,169,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,169,000</u>

**Expenditures:**

Baywalk Bike Path/Parcel B Connection	\$0	\$1,841,000	\$0	\$1,841,000
Legally Eligible Closeout Costs for Above Project or Arbitrage Liability	<u>0</u>	<u>0</u>	<u>328,000</u>	<u>328,000</u>
Total	<u>\$0</u>	<u>\$1,841,000</u>	<u>\$328,000</u>	<u>\$2,169,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
**Series 2007A**  
**(Fund 360, Subfund 015)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds and Premium	\$144,905,000	\$0	\$0	\$144,905,000
Interest Earnings	<u>3,490,000</u>	<u>1,000,000</u>	<u>0</u>	<u>4,490,000</u>
Total	<u>\$148,395,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$149,395,000</u>

**Expenditures:**

Overtown 2 Fit-Up/Chilled Water Connection	\$150,000	\$1,351,000	\$27,963,000	\$29,464,000
Chilled Water Plant Acquisition/Improvements	9,400,000	9,700,000	0	19,100,000
GSA Trade Shop Facility	7,650,000	2,005,000	10,345,000	20,000,000
Hope VI Housing Development	1,900,000	4,609,000	9,832,000	16,341,000
Radio Towers Improvements	0	5,000,000	0	5,000,000
Correctional Facility Projects:				
Roof Replacements	0	500,000	1,300,000	1,800,000
Metro West AC Upgrade	0	200,000	1,300,000	1,500,000
TTC Plumbing Infrastructure	0	750,000	0	750,000
TGK Housing Unit Shower Renovations	0	750,000	1,250,000	2,000,000
Life-Safety Improvements/Closeout Costs	3,800,000	950,000	0	4,750,000
Library District Projects:				
Pinecrest	4,000,000	0	0	4,000,000
Kendale Lakes	2,100,000	0	0	2,100,000
Arcola Lakes	3,179,000	1,346,000	0	4,525,000
Carfour/Villa Aurora Branch	0	1,925,000	0	1,925,000
Naranja	2,669,000	0	0	2,669,000
Culmer/Overtown ADA Upgrades	44,000	61,000	0	105,000
Culmer/Overtown Renovations		40,000	535,000	575,000
Little River	1,500,000	119,000	1,298,000	2,917,000
Miami Springs	503,000	0	0	503,000
Northeast Regional	675,000	260,000	4,680,000	5,615,000
Shenandoah	551,000	246,000	0	797,000
South Miami	75,000	906,000	288,000	1,269,000
Coast Guard Property	17,200,000	0	0	17,200,000
Transfer to Debt Service Project 213721		1,284,000	1,284,000	2,568,000
Future Debt Service or Legally Eligible Project Close Out Costs	<u>0</u>	<u>0</u>	<u>1,922,000</u>	<u>1,922,000</u>
Total	<u>\$55,396,000</u>	<u>\$32,002,000</u>	<u>\$61,997,000</u>	<u>\$149,395,000</u>

**2001 SUNSHINE STATE LOAN  
(Fund 360, Subfund 100)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Interest Earnings	<u>\$646,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$646,000</u>
<b><u>Expenditures:</u></b>				
911/311 Answerpoint, Technology and Traffic Center (Lightspeed) Network Equipment	\$0	\$638,000	\$0	\$638,000
Legally Eligible Closeout Costs for Network Connections	<u>0</u>	<u>8,000</u>	<u>0</u>	<u>8,000</u>
Total	<u>\$0</u>	<u>\$646,000</u>	<u>\$0</u>	<u>\$646,000</u>

**2005 SUNSHINE STATE LOAN  
(Fund 360, Subfund 101)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$5,000,000	\$0	\$0	\$5,000,000
Interest Earnings	<u>3,506,000</u>	<u>0</u>	<u>0</u>	<u>3,506,000</u>
Total	<u>\$8,506,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$8,506,000</u>
<b><u>Expenditures:</u></b>				
911/311 Answerpoint, Technology and Traffic Center (Lightspeed)				
Fiber Connection and Network Equipment	\$988,000	\$162,000	\$0	\$1,150,000
ETSD Radio Tower Retrofits	3,000,000	2,000,000	0	5,000,000
MDPD Helicopter (2nd of 4) or Other Legally Eligible Project Closeout Costs	<u>0</u>	<u>0</u>	<u>2,356,000</u>	<u>2,356,000</u>
Total	<u>\$3,988,000</u>	<u>\$2,162,000</u>	<u>\$2,356,000</u>	<u>\$8,506,000</u>

**2006 SUNSHINE STATE LOAN  
(Fund 360, Subfund 103)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$21,200,000	\$0	\$0	\$21,200,000
Interest Earnings	<u>1,832,000</u>	<u>100,000</u>	<u>0</u>	<u>1,932,000</u>
Total	<u>\$23,032,000</u>	<u>\$100,000</u>	<u>\$0</u>	<u>\$23,132,000</u>
<b><u>Expenditures:</u></b>				
Previously Completed Fire Rescue Projects	\$250,000	\$0	\$0	\$250,000
Fire Rescue Station Renovations	600,000	1,900,000	1,550,000	4,050,000
Homestead Fire Rescue Station 16	322,000	1,185,000	1,993,000	3,500,000
Model Cities Fire Rescue Station 2	370,000	1,548,000	1,582,000	3,500,000
South Division Office	615,000	385,000	0	1,000,000
Fire Rescue Training Complex	0	5,675,000	0	5,675,000
Village of Sunny Isles Beach Station 10	390,000	810,000	2,540,000	3,740,000
Miami Dade Police Helicopter Replacement (2 of 4) or other legally eligible project closeout costs	0	0	1,250,000	1,250,000
Legally Eligible Fire Project Closeout Costs	<u>50,000</u>	<u>0</u>	<u>117,000</u>	<u>167,000</u>
Total	<u>\$2,597,000</u>	<u>\$11,503,000</u>	<u>\$9,032,000</u>	<u>\$23,132,000</u>

**2008 SUNSHINE STATE LOAN  
(Fund 360, Subfund 104)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Loan Proceeds	\$9,300,000	\$0	\$0	\$9,300,000
Interest Earnings	<u>94,000</u>	<u>0</u>	<u>0</u>	<u>94,000</u>
Total	<u>\$9,394,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$9,394,000</u>
<b><u>Expenditures:</u></b>				
Marina Capital Projects	\$1,233,000	\$3,267,000	\$0	\$4,500,000
Housing Safety and Security Projects	800,000	2,000,000	2,000,000	4,800,000
Legally Eligible Closeout Costs	<u>0</u>	<u>0</u>	<u>94,000</u>	<u>94,000</u>
Total	<u>\$2,033,000</u>	<u>\$5,267,000</u>	<u>\$2,094,000</u>	<u>\$9,394,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE I  
Series 1999 Public Service Tax Revenue Bonds  
(Fund 361 Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$77,679,000	\$0	\$0	\$77,679,000
Interest Earnings	13,496,000	0	0	13,496,000
Transfer from Fund 361 Subfund 003	<u>0</u>	<u>996,000</u>	<u>0</u>	<u>996,000</u>
Total	<u>\$91,175,000</u>	<u>\$996,000</u>	<u>\$0</u>	<u>\$92,171,000</u>
<b><u>Expenditures:</u></b>				
Parks and Recreation Projects	\$29,091,000	\$753,000	\$0	\$29,844,000
Public Works Projects	51,456,000	229,000	0	51,685,000
Other Legally Eligible Projects	6,219,000	14,000	0	6,233,000
Cost of Issuance	359,000	0	0	359,000
Administration	<u>4,050,000</u>	<u>0</u>	<u>0</u>	<u>4,050,000</u>
Total	<u>\$91,175,000</u>	<u>\$996,000</u>	<u>\$0</u>	<u>\$92,171,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE I  
Stormwater  
(Fund 361 Subfund 002)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$40,906,000	\$0	\$0	\$40,906,000
Interest	<u>6,283,000</u>	<u>0</u>	<u>0</u>	<u>6,283,000</u>
Total	<u>\$47,189,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$47,189,000</u>
<b><u>Expenditures:</u></b>				
Public Works Drainage Projects	\$40,500,000	\$0	\$0	\$40,500,000
Other Legally Eligible Project Costs	106,000	0	0	106,000
Cost of Issuance	415,000	0	0	415,000
Administration	1,671,000	0	0	1,671,000
Reimburse QNIP Phase VI Project Costs	<u>0</u>	<u>4,497,000</u>	<u>0</u>	<u>4,497,000</u>
Total	<u>\$42,692,000</u>	<u>\$4,497,000</u>	<u>\$0</u>	<u>\$47,189,000</u>



**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE II**  
**Series 2002 Public Service Tax Revenue Bonds**  
**(Fund 361 Subfund 003)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Proceeds	\$55,957,000	\$0	\$0	\$55,957,000
Interest	<u>6,233,000</u>	<u>0</u>	<u>0</u>	<u>6,233,000</u>
Total	<u>\$62,190,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$62,190,000</u>
<b><u>Expenditures:</u></b>				
Park and Recreation Projects	\$13,838,000	\$4,532,000	\$0	\$18,370,000
Public Works Projects	28,414,000	7,652,000	0	36,066,000
Other Legally Eligible Project Costs	647,000	0	0	647,000
Cost of Issuance and Reserve for Arbitrage Liability	874,000	0	100,000	974,000
Transfer to Fund 361 Subfund 001 for Closeout Costs	0	996,000	0	996,000
Transfer to Fund 361 Subfund 004 for Closeout Costs	0	1,634,000	0	1,634,000
Reimburse QNIP Phase VI Project Costs	<u>0</u>	<u>3,503,000</u>	<u>0</u>	<u>3,503,000</u>
Total	<u>\$43,773,000</u>	<u>\$18,317,000</u>	<u>\$100,000</u>	<u>\$62,190,000</u>

**Quality Neighborhood Improvement Program Phase IV**  
**Series 2006 Public Service Tax Revenue Bonds**  
**(Fund 361 Subfund 004)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$28,945,000	\$0	\$0	\$28,945,000
Interest Earnings	1,165,000	50,000	0	1,215,000
Transfer from Fund 361 Subfund 003	0	1,634,000	0	1,634,000
Transfer from Fund 361 Subfund 005	<u>0</u>	<u>275,000</u>	<u>0</u>	<u>275,000</u>
Total	<u>\$30,110,000</u>	<u>\$1,959,000</u>	<u>\$0</u>	<u>\$32,069,000</u>
<b><u>Expenditures:</u></b>				
Park and Recreation Projects	\$12,088,000	\$348,000	\$0	\$12,436,000
Public Works Projects	15,497,000	3,031,000	0	18,528,000
Other Legally Eligible Project Costs	235,000	0	0	235,000
Issuance Cost and Reserve for Arbitrage Liability	470,000	0	100,000	570,000
Administration	<u>300,000</u>	<u>0</u>	<u>0</u>	<u>300,000</u>
Total	<u>\$28,590,000</u>	<u>\$3,379,000</u>	<u>\$100,000</u>	<u>\$32,069,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE V**  
**Series 2007A Public Service Tax Revenue Bonds**  
**(Fund 361 Subfund 005)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$30,470,000	\$0	\$0	\$30,470,000
Interest Earnings	<u>869,000</u>	<u>50,000</u>	<u>0</u>	<u>919,000</u>
Total	<u>\$31,339,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$31,389,000</u>
<u>Expenditures:</u>				
Park and Recreation Projects	\$2,666,000	\$2,500,000	\$1,621,000	\$6,787,000
Public Works Projects	9,601,000	8,056,000	5,663,000	23,320,000
Cost of Issuance and Reserve for Arbitrage Liability	413,000	0	100,000	513,000
Transfer to Fund 361 Subfund 004	0	275,000	0	275,000
Legally Eligible Project Closeout Costs	<u>0</u>	<u>0</u>	<u>494,000</u>	<u>494,000</u>
Total	<u>\$12,680,000</u>	<u>\$10,831,000</u>	<u>\$7,878,000</u>	<u>\$31,389,000</u>

**QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM PHASE VI**  
**Series 2009 Public Service Tax Improvement Bonds**  
**Fund and Subfund To Be Determined**

<u>Revenues</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Series 2009 Bond Proceeds	<u>\$0</u>	<u>\$22,400,000</u>	<u>\$0</u>	<u>\$22,400,000</u>
<u>Expenditures</u>				
Local Park or Infrastructure Projects	\$0	\$22,000,000	\$0	\$22,000,000
Issuance Cost (estimated)	<u>0</u>	<u>400,000</u>	<u>0</u>	<u>400,000</u>
Total	<u>\$0</u>	<u>\$22,400,000</u>	<u>\$0</u>	<u>\$22,400,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
**Series 2002 Fire Rescue Projects**  
**(Fund 362, Subfund 001)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$12,900,000	\$0	\$0	\$12,900,000
Interest Earnings	<u>216,000</u>	<u>0</u>	<u>0</u>	<u>216,000</u>
Total	<u>\$13,116,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$13,116,000</u>
<u>Expenditures:</u>				
South Command Renovation	\$869,000	\$0	\$0	\$869,000
Station 13 Warehouse	2,500,000	0	0	2,500,000
Station 40 Relocation	605,000	0	0	605,000
Fire Rescue Fleet Replacement	9,100,000	0	0	9,100,000
Homestead Fire Rescue Station 16	<u>0</u>	<u>0</u>	<u>42,000</u>	<u>42,000</u>
Total	<u>\$13,074,000</u>	<u>\$0</u>	<u>\$42,000</u>	<u>\$13,116,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
**Series 2002 Projects**  
**(Fund 362, Subfund 001)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$6,300,000	\$0	\$0	\$6,300,000
Interest Earnings	<u>1,276,000</u>	<u>0</u>	<u>0</u>	<u>1,276,000</u>
Total	<u>\$7,576,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$7,576,000</u>
<u>Expenditures:</u>				
Coral Gables Courthouse	\$6,080,000	\$220,000	\$0	\$6,300,000
Miami Dade Police Helicopter Replacement (1 of 4)	<u>0</u>	<u>1,276,000</u>	<u>0</u>	<u>1,276,000</u>
Total	<u>\$6,080,000</u>	<u>\$1,496,000</u>	<u>\$0</u>	<u>\$7,576,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
**Series 2004A**  
**(Fund 362, Subfund 002)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$15,688,000	\$0	\$0	\$15,688,000
Interest Earnings	<u>260,000</u>	<u>0</u>	<u>0</u>	<u>260,000</u>
Total	<u>\$15,948,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$15,948,000</u>
<b><u>Expenditures:</u></b>				
Fire Rescue Fleet Replacement	\$7,994,000	\$0	\$0	\$7,994,000
Air Rescue Helicopter (Countywide Service)	7,694,000	0	0	7,694,000
Homestead Fire Rescue Station 16	0	0	205,000	205,000
General Government Project Closeout Costs	<u>0</u>	<u>0</u>	<u>55,000</u>	<u>55,000</u>
Total	<u>\$15,688,000</u>	<u>\$0</u>	<u>\$260,000</u>	<u>\$15,948,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
**Series 2004B Fire Rescue Projects**  
**(Fund 362, Subfund 003)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$18,000,000	\$0	\$0	\$18,000,000
Interest Earnings	<u>980,000</u>	<u>0</u>	<u>0</u>	<u>980,000</u>
Total	<u>\$18,980,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$18,980,000</u>
<b><u>Expenditures:</u></b>				
UHF Radio Replacement	\$16,500,000	\$1,500,000	\$0	\$18,000,000
Homestead Fire Rescue Station 16	0	0	363,000	363,000
Model Cities Fire Rescue Station 2	0	0	502,000	502,000
Village of Sunny Isles Beach Station 10	<u>0</u>	<u>0</u>	<u>115,000</u>	<u>115,000</u>
Total	<u>\$16,500,000</u>	<u>\$1,500,000</u>	<u>\$980,000</u>	<u>\$18,980,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
**Series 2004B Projects**  
**(Fund 362, Subfund 003)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds	\$23,133,000	\$0	\$0	\$23,133,000
Interest Earnings	<u>2,885,000</u>	<u>0</u>	<u>0</u>	<u>2,885,000</u>
Total	<u>\$26,018,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$26,018,000</u>
<b><u>Expenditures:</u></b>				
County Club of Miami Golf Course Improvements	\$3,767,000	\$833,000	\$0	\$4,600,000
Americans with Disabilities Act Improvements	3,033,000	500,000	0	3,533,000
Dade County Courthouse Façade Repair	726,000	8,362,000	5,912,000	15,000,000
Miami Dade Police Helicopter Replacement (1 of 4)	0	1,974,000	0	1,974,000
Haulover Beach Ocean Rescue	0	0	600,000	600,000
Legally Eligible Closeout Costs	<u>0</u>	<u>0</u>	<u>311,000</u>	<u>311,000</u>
Total	<u>\$7,526,000</u>	<u>\$11,669,000</u>	<u>\$6,823,000</u>	<u>\$26,018,000</u>

**CAPITAL ASSET ACQUISITION BOND**  
**Future Series Under Ordinance No. 07-51**  
**(Fund and Subfund To Be Determined)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Future Capital Asset Acquisition Bond	\$0	\$194,317,000	\$0	\$194,317,000

<b><u>Expenditures:</u></b>				
Overtown 2	\$0	\$0	\$83,517,000	\$83,517,000
West Lot Building	0	0	22,000,000	22,000,000
Children's Courthouse	0	0	73,000,000	73,000,000
911/311 Answerpoint, Technology and Traffic Center	0	15,800,000	0	15,800,000
Total	\$0	\$15,800,000	\$178,517,000	\$194,317,000

**Special Obligation Bond Juvenile Courthouse Series 2003**  
**(Fund 363, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Bond Proceeds and Premium	\$90,833,000	\$0	\$0	\$90,833,000

<b><u>Expenditures:</u></b>				
Children's Courthouse	\$9,975,000	\$16,981,000	\$61,218,000	\$88,174,000
Issuance Cost	2,659,000	0	0	2,659,000
Total	\$12,634,000	\$16,981,000	\$61,218,000	\$90,833,000

**Criminal Justice Facilities General Obligation Bond Program**  
**Public Improvement Bonds, Series BB, CC and EE**  
**(Fund 370, Subfunds 37B, 37C and 37E)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>FY 2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Series BB Proceeds	\$6,271,000	\$0	\$0	\$6,271,000
Series BB Interest	4,085,000	0	0	4,085,000
Series CC Interest	1,590,000	0	0	1,590,000
Series EE Proceeds	299,000	0	0	299,000
Series EE Interest	4,634,000	0	0	4,634,000
Total	\$16,879,000	\$0	\$0	\$16,879,000

<b><u>Expenditures:</u></b>				
Children's Courthouse	\$0	\$0	\$10,945,000	\$10,945,000
Northside Police Station (Arcola)	0	0	5,550,000	5,550,000
Closeout Costs for Above Projects	0	0	384,000	384,000
Total	\$0	\$0	\$16,879,000	\$16,879,000

**OFFICE OF CAPITAL IMPROVEMENTS**  
**Safe Neighborhood Parks Bond Program**  
**(Fund 380, All Subfunds)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$200,000,000	\$0	\$0	\$200,000,000
Interest	<u>24,713,000</u>	<u>1,000,000</u>	<u>0</u>	<u>25,713,000</u>
Total	<u>\$224,713,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$225,713,000</u>

<u>Expenditures:</u>				
Issuance and Administration	\$7,250,000	\$195,000	\$200,000	\$7,645,000
Transfer to Park and Recreation	110,161,000	16,661,000	0	126,822,000
Beach Renourishment	2,970,000	0	0	2,970,000
DERM Land Acquisition	1,972,000	0	0	1,972,000
Transfer to Fund 360, Subfund 008 Gateway Park	800,000	0	0	800,000
Transfer to Fund 360, Subfund 008 Cultural Center	247,000	0	0	247,000
Fairchild Tropical Gardens	3,960,000	0	0	3,960,000
Miami Circle	3,000,000	0	0	3,000,000
Challenge Grants, Municipalities and Non Profits	12,054,000	0	0	12,054,000
Municipal Transfers	49,966,000	10,391,000	0	60,357,000
Future Projects and Arbitrage Liability Reserve	<u>752,000</u>	<u>230,000</u>	<u>4,904,000</u>	<u>5,886,000</u>
Total	<u>\$193,132,000</u>	<u>\$27,477,000</u>	<u>\$5,104,000</u>	<u>\$225,713,000</u>

**PUBLIC WORKS**  
**People's Transportation Plan**  
**(Fund 390)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
People's Transportation Plan Bond Proceeds	\$76,385,000	\$77,292,000	\$267,083,000	\$420,760,000
Transfer for pay as you go projects (Fund 402)	17,175,000	0	0	17,175,000
Florida Department of Transportation	9,880,000	13,692,000	38,014,000	61,586,000
Municipal Contributions	<u>500,000</u>	<u>0</u>	<u>0</u>	<u>500,000</u>
Total	<u>\$103,940,000</u>	<u>\$90,984,000</u>	<u>\$305,097,000</u>	<u>\$500,021,000</u>

<u>Expenditures:</u>				
Construct NW 138 Street Bridge At Miami River Canal	\$453,000	\$263,000	\$6,673,000	\$7,389,000
Arterial Road Improvements	262,000	0	1,500,000	1,762,000
Improvements to South Bayshore Drive, Darwin to Mercy	16,000	0	498,000	514,000
Neighborhood Improvements	25,649,000	9,640,000	37,851,000	73,140,000
Construct Reserve Flow Lanes	5,181,000	1,494,000	0	6,675,000
SW 157 Avenue - SW 120 Street to SW 112 Street	455,000	4,000,000	1,865,000	6,320,000
SW 157 Avenue - SW 136 Street to SW 120 Street	560,000	4,200,000	5,472,000	10,232,000
SW 157 Avenue - SW 184 ST to SW 152 Street	603,000	0	12,350,000	12,953,000
NE 2 Avenue Improvements - NE 20 Street to NE 36 Street	5,000	0	3,945,000	3,950,000
NE 2 Avenue Improvements - NE 36 Street to NE 43 Street	5,000	0	3,385,000	3,390,000
NE 2 Avenue Improvements - NE 43 Street to NE 62 Street	5,000	0	9,125,000	9,130,000
NE 2 Avenue Improvements - NE 62 Street to West Little River Canal	13,000	0	4,917,000	4,930,000
NE 2 Avenue Improvements - West Little River Canal to NE 91 Street	3,881,000	4,320,000	0	8,201,000
Improvements on NW 62 Street From NW 37 Avenue to I-95	0	0	0	0
NW 7 Street Improvement - NW 72 Avenue to NW 37 Avenue	491,000	1,955,000	500,000	2,946,000
South Miami Avenue Improvements - 25 Rd to 15 Rd	856,000	406,000	0	1,262,000
SW 176 Street Improvements - US-1 to SW 107 Avenue	377,000	0	4,956,000	5,333,000
SW 180 Street Improvements - SW 147 Avenue to SW 137 Avenue	228,000	1,206,000	200,000	1,634,000
SW 216 Street Improvements - HEFT to SW 127 Avenue	683,000	0	9,925,000	10,608,000
SW 264 Street Improvements - US-1 to SW 137 Avenue	401,000	0	4,938,000	5,339,000
SW 62 Avenue -SW 24 Street to NW 7 Street	586,000	3,724,000	8,100,000	12,410,000
SW 72 Avenue SW 40 Street to SW 20 Street	434,000	1,418,000	0	1,852,000
Reconstruct SW 62 Avenue - SW 70 Street to SW 64 Street	204,000	0	2,833,000	3,037,000
District 2 Rights-Of-Way Acquisition	0	1,400,000	0	1,400,000
District 7 Rights-Of-Way Acquisition	100,000	1,500,000	9,700,000	11,300,000
District 8 Rights-Of-Way Acquisition	17,000	0	3,684,000	3,701,000
District 9 Rights-Of-Way Acquisition	90,000	560,000	3,675,000	4,325,000
District 12 Rights-Of-Way Acquisition	9,017,000	6,755,000	12,252,000	28,024,000
District 13 Rights-Of-Way Acquisition	0	0	8,316,000	8,316,000
Widen NW 37 Avenue - N. River Drive to NW 79 Street	1,052,000	0	17,615,000	18,667,000
Widen NW 74 Street - HEFT to SR 826	4,797,000	15,016,000	25,762,000	45,575,000
Widen NW 87 Avenue from NW 186 Street to NW 154 Street	552,000	0	12,135,000	12,687,000
Improvements on Old Cutler Road from SW 97 Avenue to SW 87 Avenue	0	0	9,450,000	9,450,000
Widen SW 127 Avenue from SW 120 Street to SW 88 Street	1,641,000	6,961,000	5,185,000	13,787,000
Widen SW 136 Street from SW 154 Avenue to SW 139 Court	1,414,000	5,400,000	885,000	7,699,000
SW 137 Avenue from HEFT to US-1	84,000	373,000	10,200,000	10,657,000
SW 137 Avenue from US 1 to SW 184 Street	171,000	702,000	24,050,000	24,923,000
Widen SW 160 Street from SW 147 Avenue to SW 137 Avenue	1,686,000	5,800,000	1,033,000	8,519,000
Widen SW 27 Ave from US-1 to Bayshore	540,000	0	5,750,000	6,290,000
Widen SW 97 Ave from SW 56 Street to SW 40 Street	5,562,000	1,044,000	0	6,606,000

Widen SW 97 Avenue from SW 72 Street to SW 56 Street	4,515,000	2,115,000	0	6,630,000
Widen SW 312 Street from SW 187 Avenue to SW 177 Avenue	11,000	0	6,443,000	6,454,000
Visual Inventory of Roadway Assets	0	350,000	0	350,000
Advanced Traffic Management System	19,007,000	6,000,000	24,939,000	49,946,000
Illuminated Street Signs	3,208,000	1,500,000	1,300,000	6,008,000
School Flashing Signals	6,010,000	2,000,000	3,190,000	11,200,000
Streetlight Retrofit	<u>3,118,000</u>	<u>882,000</u>	<u>500,000</u>	<u>4,500,000</u>
Total	<u>\$103,940,000</u>	<u>\$90,984,000</u>	<u>\$305,097,000</u>	<u>\$500,021,000</u>

**PEOPLE'S TRANSPORTATION PLAN FUND  
(Fund 402)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$46,279,000
Transfer for Loan Repayment (Fund 411, Subfund 411)	8,018,000
Sales Tax Revenue	178,100,000
Interest	<u>5,000,000</u>
Total	<u>\$237,397,000</u>

<b><u>Expenditures:</u></b>	
Transfer to Miami-Dade Transit Operations (Fund 411, Subfund 411)	\$102,963,000
Transfer to Fund 416 / 417 for Miami-Dade Transit Debt Service (Fund 416 and 417)	25,407,000
Transfer to Miami-Dade Transit for Existing Services Debt (Fund 416 and 417)	9,243,000
Transfer to Miami-Dade Transit for Existing Services (Fund 411)	31,411,000
Transfer to Fund 209, Project 209400 for 2006 Surtax Bond Debt Service	3,372,000
Transfer to Fund 209, Project 209400 for 2008 Surtax Bond Debt Service	3,107,000
Transfer to Public Works (Fund 325)	2,525,000
Transfer to the Citizen's Independent Transportation Trust (Fund 420)	2,077,000
Transfer to Eligible Municipalities	35,620,000
Reserve for Future Expenditures	<u>21,672,000</u>
Total	<u>\$237,397,000</u>

**MIAMI-DADE TRANSIT  
Lease, Sublease and Loan Agreements  
(Fund 411, Subfund 400)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Rental and Interest Income	<u>\$24,985,000</u>
<b><u>Expenditures:</u></b>	
Rental Expenses	<u>\$24,985,000</u>

**MIAMI-DADE TRANSIT  
Operations  
(Fund 411, Subfund 411)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Fund 402 for MDT Operations	\$102,963,000
Transfer from Fund 402 for Loan for Existing Services - MDT Operations	31,411,000
Transfer from Countywide General Fund for Maintenance of Effort	141,341,000
Transfer from Countywide General Fund for South Florida Regional Transportation Authority	4,402,000
Transit Fares and Fees	110,627,000
Transfer from Transportation Disadvantaged Program (Fund 413, Subfund 413)	2,111,000
Bus Feeder Support from Tri-Rail	666,000
State Operating Assistance	18,015,000
Non-Operating Revenues	<u>10,551,000</u>
Total	<u>\$422,087,000</u>
<b><u>Expenditures:</u></b>	
Other Operating Expenditures	\$397,946,000
Existing Services Loan Payment to Fund 402	8,018,000
Transfer to Government Information Center	2,808,000
South Florida Regional Transportation Authority Operating and Capital Subsidy	7,025,000
Repayment Reserve for Prior Years' Operating Deficit	<u>6,290,000</u>
Total	<u>\$422,087,000</u>

**Non-Capital Grants  
(Fund 413, Subfund 413)**

<u>Revenues:</u>	<u>2008-09</u>
Florida Transportation Disadvantaged Trust Fund	\$8,036,000
Florida Urban Corridor	<u>1,100,000</u>
Total	<u>\$9,136,000</u>
<u>Expenditures:</u>	
Transportation Disadvantage Program	\$5,925,000
Transfer to MDTA Operations from Transportation Disadvantage Program (Fund 411, Subfund 411)	2,111,000
State Urban Corridor Program	<u>1,100,000</u>
Total	<u>\$9,136,000</u>

**Capital Funds  
(Fund 412 and Fund 414)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2008-09</u>	<u>Future Years</u>	<u>Total</u>
Charter Surtax (Fund 402)	\$0	\$0	\$1,661,000	\$1,661,000
Capital Improvement Local Option Gas Tax	15,594,000	16,953,000	121,079,000	153,626,000
Building Better Communities GOB Program	0	0	0	0
FDOT County Incentive Grant Program	2,507,000	0	0	2,507,000
FDOT Funds	28,311,000	57,796,000	770,368,000	856,475,000
Federal Highway Administration	0	153,000	691,000	844,000
FTA 5307/5309 Formula Grant	64,360,000	63,040,000	446,011,000	573,411,000
FTA 5309 Discretionary Grant	24,875,000	33,232,000	1,395,854,000	1,453,961,000
PTP Bond Program	172,012,000	304,834,000	2,536,055,000	3,012,901,000
Sunshine State Loan	<u>12,348,000</u>	<u>0</u>	<u>0</u>	<u>12,348,000</u>
Total	<u>\$320,007,000</u>	<u>\$476,008,000</u>	<u>\$5,271,719,000</u>	<u>\$6,067,734,000</u>
<u>Expenditures:</u>				
American with Disabilities Act Improvements	\$922,000	\$218,000	\$1,264,000	\$2,404,000
Bus Acquisition	0	40,100,000	151,700,000	191,800,000
Bus Facilities	300,000	218,000	1,264,000	1,782,000
Bus Tools and Equipment	300,000	218,000	1,264,000	1,782,000
Capital Project Administration	4,139,000	500,000	2,720,000	7,359,000
Capitalization of Preventive Maintenance	73,363,000	72,826,000	534,969,000	681,158,000
Central Control Overhaul	2,563,000	212,000	32,403,000	35,178,000
Dadeland South Comfort Station	41,000	382,000	1,077,000	1,500,000
Earlington Heights/MIC Connector	85,432,000	132,094,000	309,003,000	526,529,000
Earlington Heights/MIC Bus Plaza	0	11,820,000	21,287,000	33,107,000
East West Corridor Segment of Orange Line	12,552,000	2,376,000	2,448,130,000	2,463,058,000
Fare Collection Equipment	5,667,000	74,333,000	0	80,000,000
Information Technology Equipment	207,000	218,000	1,264,000	1,689,000
Metrorail and Metromover Tools and Equipment	380,000	400,000	2,320,000	3,100,000
Metrorail Bath Path	300,000	0	0	300,000
Metrorail Oil Water Separators	1,056,000	66,000	0	1,122,000
Metromover Vehicle Replacement Phase I	30,513,000	2,914,000	0	33,427,000
Metromover Vehicle Rehabilitation Phase II	0	20,400,000	21,436,000	41,836,000
North Corridor Segment of Orange Line	48,197,000	59,816,000	1,300,909,000	1,408,922,000
Northeast Passenger Activity Centers	6,031,000	1,800,000	10,160,000	17,991,000
Palmetto Station Traction Power Substation	10,000	377,000	16,101,000	16,488,000
Parking Lot Extension at Dadeland South	0	153,000	691,000	844,000
Park and Ride Lots - Dadeland North	0	138,000	2,707,000	2,845,000
Park and Ride Lots - 296th Street	761,000	353,000	0	1,114,000
Park and Ride Lots - 344th Street	725,000	1,596,000	5,593,000	7,914,000
Park and Ride Lots - Miami Gardens Drive	200,000	66,000	1,714,000	1,980,000
Park and Ride Lots - Kendall Drive	0	1,784,000	2,627,000	4,411,000
Passenger Activity Center at NW 7 Avenue and NW 62 Street	6,400,000	650,000	2,805,000	9,855,000
Passenger Amenities and Transit Enhancements	446,000	470,000	2,731,000	3,647,000
Pedestrian Overpasses at University	3,225,000	2,004,000	2,269,000	7,498,000
Pedestrian Overpasses at South Miami	2,887,000	2,358,000	2,674,000	7,919,000
Rail Vehicle Mid-Life Rehabilitation	12,865,000	7,039,000	381,547,000	401,451,000
Security and Safety Equipment	2,375,000	1,204,000	4,827,000	8,406,000
Service Vehicles	927,000	514,000	2,152,000	3,593,000
Smart Signage	0	1,000,000	0	1,000,000
Test Track for Metrorail	594,000	4,559,000	2,786,000	7,939,000
Track and Guideway Rehabilitation	<u>12,531,000</u>	<u>10,676,000</u>	<u>23,579,000</u>	<u>46,786,000</u>
Total	<u>\$315,909,000</u>	<u>\$455,852,000</u>	<u>\$5,295,973,000</u>	<u>\$6,067,734,000</u>

**Miami-Dade Transit Debt Service  
(Funds 416 and 417)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from Fund 402	\$25,407,000
Transfer from Fund 402 for Existing Services Debt	<u>9,243,000</u>
Total	<u>\$34,650,000</u>
 <u><b>Expenditures:</b></u>	
2001 Series F Sunshine State Loan	\$4,298,000
Series 2002A Capital Asset Acquisition (Equipment)	1,793,000
Series 2002A Capital Asset Acquisition (Buses)	3,152,000
General Electric Loan Payment	2,494,000
Series 2006 Transit System Sales Surtax	8,671,000
Series 2008 Transit System Sales Surtax	<u>14,242,000</u>
Total	<u>\$34,650,000</u>

**OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST  
(Fund 420)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from People's Transportation Plan Fund	<u>\$2,077,000</u>
 <u><b>Expenditures:</b></u>	
Operating Expenditures	<u>\$2,077,000</u>

**SEAPORT  
(Fund ES 420, Subfund 001)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Carryover	\$10,701,000
Fee and Charges	112,959,000
Earned Interest	<u>300,000</u>
Total	<u>\$123,960,000</u>
 <u><b>Expenditures:</b></u>	
Operating Expenditures	\$51,941,000
Security Costs	19,131,000
Administrative Reimbursement	2,000,000
Transfer to Consumer Services - Passenger Transportation Regulation (Fund 030, Subfund 032)	<u>100,000</u>
Total Operating Expenditures	<u>\$73,172,000</u>
Transfer to Reserve Maintenance Fund (Fund 422, Subfund 221)	\$2,429,000
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 231)	6,811,000
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 234)	11,145,000
Transfer to Seaport General Fund (Fund ES 424)	19,503,000
Ending Cash Balance	<u>10,900,000</u>
Total	<u>\$123,960,000</u>

**SEAPORT  
Construction Fund  
(Fund ES 421)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Federal/State Funding	\$21,989,000
Financing Proceeds	<u>40,661,000</u>
Total	<u>\$62,650,000</u>
 <u><b>Expenditures:</b></u>	
Construction Projects	<u>\$62,650,000</u>



**SEAPORT  
Reserve Maintenance Fund  
(Fund 422, Subfund 221)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$769,000
Transfer from Seaport Operating Fund (Fund 420, Subfund 001)	<u>2,429,000</u>
Total	<u>\$3,198,000</u>
<b><u>Expenditures:</u></b>	
Reserve for future projects	\$935,000
Ending Cash Balance	<u>2,263,000</u>
Total	<u>\$3,198,000</u>

**SEAPORT  
Interest and Sinking Fund  
(Fund ES 423)  
Bond Service Account (Revenue Bonds)  
(Subfund 231)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>\$6,811,000</u>
<b><u>Expenditures:</u></b>	
Principal and Interest Payments	<u>\$6,811,000</u>

**SEAPORT  
Bond Reserve Account (Revenue Bonds)  
(Fund ES 423, Subfund 233)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$2,292,000</u>
<b><u>Expenditures:</u></b>	
Ending Cash Balance	<u>\$2,292,000</u>

**SEAPORT  
Bond Service Account (G.O. Bonds)  
(Fund ES 423, Subfund 234)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>\$11,145,000</u>
<b><u>Expenditures:</u></b>	
Principal and Interest Payments	<u>\$11,145,000</u>

**Seaport General Fund  
(Fund ES 424, Subfund 241)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>\$19,503,000</u>
<b><u>Expenditures:</u></b>	
Principal and Interest Payments	\$18,592,000
Non-operating Expenditures	<u>911,000</u>
Total	<u>\$19,503,000</u>

**PUBLIC WORKS  
Causeways Fund  
(Fund 430, Subfund 431)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$2,779,000
Rickenbacker Tolls, Transponders, and Other Revenues	7,398,000
Venetian Tolls, Transponders, and Other Revenues	<u>2,423,000</u>
Total	<u>\$12,600,000</u>
<b><u>Expenditures:</u></b>	
Rickenbacker Toll Operations	\$3,054,000
Venetian Toll Operations	1,085,000
Rickenbacker Maintenance	1,457,000
Venetian Maintenance	847,000
Debt Service on \$6.1 million loan	449,000
Transfer to Causeway Capital Fund (Fund 430, Subfund 432)	4,000,000
Other Non-Operating (Transfer to Key Biscayne)	365,000
Intradepartmental Transfers	478,000
Reserve into FY 2008-09	<u>865,000</u>
Total	<u>\$12,600,000</u>

**PUBLIC WORKS  
Causeway Capital Fund  
(Fund 430, Subfund 432)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Causeway Operating Fund (Fund 430, Subfund 431)	\$4,000,000
Transfer from Impact Fee Program (Fund 340)	500,000
Florida Department of Transportation - County Incentive Grant Program	<u>4,990,000</u>
Total	<u>\$9,490,000</u>
<b><u>Expenditures:</u></b>	
Causeway Capital Projects	<u>\$9,490,000</u>

**VIZCAYA MUSEUM AND GARDENS  
Operations  
(Fund 450, Subfund 001)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Convention Development Tax (Fund 160)	\$981,000
Transfer from Countywide General Fund	282,000
Earned Revenue	3,351,000
Carryover	653,000
Grant Revenues	479,000
Donations	<u>128,000</u>
Total	<u>\$5,874,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$5,874,000</u>

**SOLID WASTE MANAGEMENT**  
**Waste Collection Operations**  
**(Fund 470, Subfunds 470, 471, and 475)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$33,240,000
Collection Fees and Charges	136,097,000
Sale of Recyclable Materials	118,000
Curbside Contract Revenue	385,000
Interest	<u>1,155,000</u>
Total	<u>\$170,995,000</u>
<b><u>Expenditures:</u></b>	
Administration, Garbage and Trash Operating Expenditures	\$73,048,000
UMSA Litter Program and Illegal Dumping Cleanup Operating Expenditures	3,033,000
Garbage and Trash Waste Disposal Charges	52,361,000
Recycling Program	8,834,000
Solid Waste Service Area Code Enforcement	3,719,000
Administrative Reimbursement	1,808,000
Transfer to Note Payable (Fund 470)	9,705,000
Reserves	18,067,000
Transfer to Capital Projects (Fund 470, Subfund C10)	<u>420,000</u>
Total	<u>\$170,995,000</u>

**SOLID WASTE MANAGEMENT**  
**Waste Collection Capital Projects**  
**(Fund 470, Subfund C10)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Operating Subfund 470	<u>\$208,000</u>	<u>\$420,000</u>	<u>\$3,272,000</u>	<u>\$3,900,000</u>
<b><u>Expenditures:</u></b>				
Trash and Recycling Center Improvements	\$0	\$100,000	\$600,000	700,000
58th Street Truck Wash Facility	5,000	50,000	445,000	500,000
Waste Collection Facility Improvements	0	100,000	600,000	700,000
West/Southwest Trash and Recycling Center	<u>203,000</u>	<u>170,000</u>	<u>1,627,000</u>	<u>2,000,000</u>
Total	<u>\$208,000</u>	<u>\$420,000</u>	<u>\$3,272,000</u>	<u>\$3,900,000</u>

**SOLID WASTE MANAGEMENT**  
**Debt Service**  
**(Fund 470)**

**Revenues:**

**2008-09**

Transfer from Waste Collection Operations

\$9,705,000

**Expenditures:**

Principal Payments on the Capital Asset Acquisition Series 2002 Bond  
Principal Payments on the Capital Asset Acquisition Series 2004 Bond  
Principal Payments on the Sunshine Series I Loan  
Principal Payments on the Sunshine Series 2006 Loan  
Principal Payments on the Disposal Equipment 2007 Loan  
Principal Payments on the Disposal Cart 2008 Loan  
Payment to the Vehicle Replacement Trust Fund  
Interest Payments on the Capital Asset Acquisition Series 2002 Bond  
Interest Payments on the Capital Asset Acquisition Series 2004 Bond  
Interest Payments on the Sunshine Series I Loan  
Interest Payments on the Sunshine Series 2006 Loan

\$2,410,000  
255,000  
1,029,000  
184,000  
2,170,000  
1,582,000  
1,120,000  
609,000  
85,000  
188,000  
73,000

Total

\$9,705,000

**SOLID WASTE MANAGEMENT**  
**Waste Disposal Operations**  
**(Fund 490, Subfunds 491, 492, 495, and 499)**

**Revenues:**

**2008-09**

Carryover  
Disposal Fees  
Transfer Fees  
Resource Recovery Energy Sales  
Private Landfill Surcharge  
Permits and Fines  
Disposal Facility Fees  
Utility Service Fee  
Building Rental Parking Fee Revenue  
Interest  
Transfer from Rate Stabilization-Interest Only (Fund 490, Subfund GR0)  
Intradepartmental Transfer from Collections  
Miscellaneous Revenue

\$62,406,000  
111,584,000  
8,148,000  
27,845,000  
780,000  
355,000  
12,165,000  
18,171,000  
2,200,000  
6,813,000  
787,000  
3,752,000  
287,000

Total

\$255,293,000

**Expenditures:**

Administration, Transfer and Disposal Operating Expenditure  
Resources Recovery  
Countywide Recycling  
Environmental Compliance and Recycling Development  
Transfer to M.E. Thompson Park (Fund 040, Subfund 001, 002, 003)  
Transfer to Consumer Services (Fund 030, Subfund 032)  
Transfer to Subfund DS0, Bond Debt Service  
Administrative Reimbursement  
Transfer to Capital Projects (Fund 490, Subfunds C10 and RR0)  
Transfer to Fund 010 for MDPD Illegal Dumping Enforcement  
Reserve

\$71,861,000  
79,917,000  
1,229,000  
5,040,000  
50,000  
27,000  
20,098,000  
2,893,000  
7,979,000  
1,800,000  
64,399,000

Total

\$255,293,000

**SOLID WASTE MANAGEMENT**  
**Waste Disposal Capital Projects**  
**(Fund 490, Subfunds C10 and RR0)**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>Total</u></b>
Transfer from Disposal Operating Subfund 490	\$5,379,000	\$7,979,000	\$23,582,000	\$36,940,000
Industrial Development Revenue Bond	0	0	0	0
Bond Anticipation Notes	348,000	0	0	348,000
Solid Waste System Revenue Bonds, Series 1998	45,000	0	0	45,000
Solid Waste System Revenue Bonds, Series 2001	6,684,000	0	0	6,684,000
Solid Waste System Revenue Bonds, Series 2005	75,000,000	0	0	75,000,000
Future Solid Waste System Revenue Notes/Bonds	0	0	<u>72,830,000</u>	<u>72,830,000</u>
Total	<u>\$87,456,000</u>	<u>\$7,979,000</u>	<u>\$96,412,000</u>	<u>\$191,847,000</u>
<b><u>Expenditures:</u></b>				
Environmental Improvements	0	100,000	600,000	700,000
North Miami-Dade Landfill:				
East Cell Closure	0	0	19,924,000	19,924,000
Gas Extraction System - Phase 2	983,000	200,000	982,000	2,165,000
Groundwater Remediation	100,000	600,000	800,000	1,500,000
Resources Recovery Facility Additional Retrofit	0	1,900,000	1,100,000	3,000,000
Resources Recovery Ashfill Cells:				
Cell 20 Construction	0	0	3,850,000	3,850,000
Final Closure (Cells 17 and 18)	128,000	50,000	4,822,000	5,000,000
Cell 19 Closure	0	0	3,000,000	3,000,000
Cell 20 Closure	0	0	5,000,000	5,000,000
South Miami-Dade Landfill:				
Cell 3 Closure	2,496,000	3,000,000	8,234,000	13,730,000
Cell 4 Closure	0	0	14,600,000	14,600,000
Cell 4 Gas Extraction	700,000	140,000	660,000	1,500,000
Cell 5 Closure	0	0	15,730,000	15,730,000
Cell 5 Construction	0	0	1,665,000	1,665,000
Groundwater Remediation/Trench	557,000	150,000	59,000	766,000
Virginia Key Municipal Landfill Closure Grant	0	28,535,000	17,800,000	46,335,000
Homestead Municipal Landfill Closure Grant	7,708,000	17,000	0	7,725,000
Munisport Landfill Closure Grant	31,267,000	100,000	220,000	31,587,000
Access Road to HC2 Center & Parks Soccer Fields	0	200,000	150,000	350,000
58th St. Guardhouse and Drainage Improvements	404,000	100,000	6,000	510,000
Central Transfer Station Compactor Replacement	2,650,000	250,000	1,300,000	4,200,000
Disposal Facility Backup Power Generation	63,000	150,000	87,000	300,000
Disposal Facility Exit Scales	0	70,000	170,000	240,000
Disposal Facility Improvements	0	200,000	600,000	800,000
NE Transfer Station Surge Pit Tipping Floor Roof	100,000	600,000	50,000	750,000
NE Transfer Station Tunnel Roof	84,000	475,000	41,000	600,000
NE Transfer Station New Ramp	138,000	532,000	30,000	700,000
NE Transfer Station Compactor Replacement	1,970,000	1,000,000	0	2,970,000
Replacement of 9 Scales at Disposal Facilities	344,000	120,000	136,000	600,000
Scalehouse Expansion Project	72,000	500,000	328,000	900,000
Truck Washing Facilities	5,000	50,000	445,000	500,000
West Transfer Station Tipping Floor Renovation	<u>225,000</u>	<u>425,000</u>	<u>0</u>	<u>650,000</u>
Total	<u>\$49,994,000</u>	<u>\$39,464,000</u>	<u>\$102,389,000</u>	<u>\$191,847,000</u>

**SOLID WASTE MANAGEMENT  
Debt Service  
(Fund 490, Subfund DS0)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Transfer from Subfunds 491 and 499	<u>\$20,098,000</u>
 <u><b>Expenditures:</b></u>	
Principal Payments on the Series 1996 Bond	\$10,260,000
Principal Payments on the Series 1998 Bond	\$2,945,000
Interest Payments on the Series 1996 Refinancing Bond	1,079,000
Interest Payments on the 1998 Series Revenue Bond	1,768,000
Interest Payments on the 2001 Series Revenue Bond	2,037,000
Interest Payments on the 2005 Series Revenue Bond	<u>2,009,000</u>
Total	<u>\$20,098,000</u>

**SOLID WASTE MANAGEMENT  
Rate Stabilization Reserve  
(Fund 490, Subfund GR0)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Restricted Carryover	\$20,227,000
Interest Earnings	<u>787,000</u>
Total	<u>\$21,014,000</u>
 <u><b>Expenditures:</b></u>	
Transfer to Waste Disposal Operating Fund (Fund 490)	\$787,000
Rate Stabilization Reserve	<u>20,227,000</u>
Total	<u>\$21,014,000</u>

**PUBLIC HEALTH TRUST  
COUNTY PUBLIC HOSPITAL SALES TAX  
(Fund 510, Subfund 510)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Sales Surtax	<u>\$178,128,000</u>
 <u><b>Expenditures:</b></u>	
Transfer to Public Health Trust	<u>\$178,128,000</u>

**STATE REVENUE SHARING  
(Fund 510, Subfund 512)**

<u><b>Revenues:</b></u>	<u><b>2008-09</b></u>
Entitlement as a County	\$45,304,000
Entitlement as a Municipality	<u>46,395,000</u>
Total	<u>\$91,699,000</u>
 <u><b>Expenditures:</b></u>	
Transfer to Guaranteed Entitlement Revenue Fund (Project 204101)	\$13,139,000
Transfer to Countywide General Fund	32,165,000
Transfer to UMSA General Fund	<u>46,395,000</u>
Total	<u>\$91,699,000</u>

**LOCAL GOVERNMENT HALF-CENT SALES TAX**  
**(Fund 510, Subfund 513)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Countywide Sales Tax Receipts	\$55,360,000
Unincorporated Municipal Service Area Sales Tax Receipts	<u>66,188,000</u>
Total	<u>\$121,548,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Countywide General Fund	\$55,360,000
Transfer to UMSA General Fund	<u>66,188,000</u>
Total	<u>\$121,548,000</u>

**FPL ELECTRICAL FRANCHISE FEE**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Franchise Fee	<u>\$69,956,000</u>
<b><u>Expenditures:</u></b>	
Transfer to UMSA General Fund	\$51,799,000
Disbursements to Municipalities	<u>18,157,000</u>
Total	<u>\$69,956,000</u>

**CORRECTIONS AND REHABILITATION**  
**Inmate Welfare Trust Fund**  
**(Fund 600, Subfund 601)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Fund 110, Subfund 111	<u>\$662,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$662,000</u>

**MEDICAL EXAMINER DEPARTMENT**  
**Special Services Fund**  
**(Fund 600, Subfund 601, Project 630TME)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$234,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$234,000</u>

**PARK AND RECREATION  
Miscellaneous Trust Funds  
(Fund 600, Subfund 601, Project 608TPR)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$5,000,000
Interest Earnings	100,000
Miscellaneous Revenues and Donations	<u>500,000</u>
Total	<u>\$5,600,000</u>
<b><u>Expenditures:</u></b>	
Capital Expenditures	\$3,245,000
Trust Reserves	<u>2,355,000</u>
Total	<u>\$5,600,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MPDP)  
Miscellaneous Trust Funds  
(Fund 600, Subfund 601)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$1,371,000
Interest Income	89,000
Court Fees	544,000
Miscellaneous	<u>581,000</u>
Total	<u>\$2,585,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$1,996,000
Reserve for Future Expenditures	<u>589,000</u>
Total	<u>\$2,585,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MPDP)  
Law Enforcement Trust Fund  
(Fund 600, Subfund 602, 603, 604)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$6,087,000
Fines and Forfeitures	<u>2,756,000</u>
Total	<u>\$8,843,000</u>
<b><u>Expenditures:</u></b>	
Miami-Dade Police Department -- Investigative and Special Enforcement	\$5,599,000
Reserve for Future Expenditures	<u>3,244,000</u>
Total	<u>\$8,843,000</u>



**COUNTY TRANSPORTATION TRUST FUND**

**Revenues:**

**2008-09**

Local Option Six-Cent Gas Tax	\$43,500,000
Capital Improvement Local Option Three-Cent Gas Tax	19,910,000
State Gas Tax	9,054,000
Constitutional Gas Tax (20%)	4,575,000
Constitutional Gas Tax (80%)	18,298,000
"Ninth-Cent" Gas Tax	<u>11,000,000</u>
Total	<u>\$106,337,000</u>

**Expenditures:**

Transfer to General Fund for Transportation Expenditures	\$68,129,000
Transfer to Capital Improvements Local Option Gas Tax Fund (Fund 337, Subfund 337)	19,910,000
Transfer to Secondary Road Program Fund	<u>18,298,000</u>
Total	<u>\$106,337,000</u>

**HUMAN SERVICES  
Operations**

**Revenues:**

**FY 2008-09**

	<b><u>Fund 610</u></b>	<b><u>Fund 611</u></b>	<b><u>Total</u></b>
State and Federal Grants	\$14,017,000	\$2,565,000	\$16,582,000
Early Learning Coalition of Miami-Dade	155,422,000	0	155,422,000
Transfer from Countywide General Fund	30,843,000	8,391,000	39,234,000
Fees, Charges, and Other Revenues	4,389,000	75,000	4,464,000
Community Development Block Grant	500,000	500,000	1,000,000
Interdepartmental Transfers	<u>2,423,000</u>	<u>676,000</u>	<u>3,099,000</u>
Total	<u>\$207,594,000</u>	<u>\$12,207,000</u>	<u>\$219,801,000</u>

**Expenditures:**

Operating Expenditures	<u>\$207,594,000</u>	<u>\$12,207,000</u>	<u>\$219,801,000</u>
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**COMMUNITY ACTION AGENCY  
(Fund 630)**

**Revenues:**

**2008-09**

Carryover	\$435,000
State and Federal Grants/Contracts	62,426,000
Early Learning Coalition of Miami-Dade	370,000
Transfer from Countywide General Fund	12,784,000
Fees and Charges	3,464,000
Florida Power and Light	12,000
Community Development Block Grant	1,121,000
Interdepartmental Transfers	<u>6,005,000</u>
Total	<u>\$86,617,000</u>

**Expenditures:**

Operating Expenditures	<u>\$86,617,000</u>
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**OFFICE OF COMMUNITY AND ECONOMIC DEVELOPMENT  
(Fund 640)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$2,518,000
Program Income	<u>173,000</u>
Total	<u>\$2,691,000</u>
<b><u>Expenditures:</u></b>	
Empowerment Zone Activities	<u>\$2,691,000</u>

**METRO-MIAMI ACTION PLAN TRUST  
Affordable Housing Program  
(Fund 700, Subfund 700, Project 700003)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Documentary Stamp Surtax	<u>\$547,000</u>
<b><u>Expenditures:</u></b>	
Affordable Housing Operating Expenditures	<u>\$547,000</u>

**OFFICE OF COMMUNITY AND ECONOMIC DEVELOPMENT  
Loan Programs  
(Fund 700)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Committed Carryover	\$44,057,000
Documentary Stamp Surtax	22,000,000
Loan Repayments	15,000,000
Interest on Investments	1,128,000
Loan Servicing Fees	<u>700,000</u>
Total	<u>\$82,885,000</u>
<b><u>Expenditures:</u></b>	
Administration	\$4,625,000
Prior Year Development Issues	18,212,000
Committed Projects	44,057,000
Rental Rehabilitation	10,499,000
Homeownership Activities:	
Non-Profit CDC Units	1,000,000
Rehabilitation Program	2,000,000
Mortgage Assistance for County Funded Projects	992,000
General Mortgage Assistance	1,000,000
Homeownership Counseling	<u>500,000</u>
Total	<u>\$82,885,000</u>

**CORRECTIONS AND REHABILITATION  
Grants  
(Fund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Social Security Administration (SSA)	\$240,000
Criminal Alien Assistance	<u>75,000</u>
Total	<u>\$315,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$315,000</u>

**ELECTIONS  
Grants  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Florida Department of State - Division of Elections Voter Education - Pollworker Recruitment/Training	<u>\$320,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$320,000</u>

**ENVIRONMENTAL RESOURCES MANAGEMENT  
Grant Fund  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
State and Federal Grants	<u>\$7,761,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$6,891,000
Transfer to Stormwater Utility Fund for Grant Funded Projects	850,000
Consumer Services Department Adopt a Tree Grant	<u>20,000</u>
Total	<u>\$7,761,000</u>

**EMERGENCY MANAGEMENT AND HOMELAND SECURITY  
(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
UASI Grant	\$270,000
State Grants	545,000
Federal Grants (Emergency Management Preparedness)	<u>161,000</u>
Total	<u>\$976,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$976,000</u>

**UASI and Other Pass-Through Grants**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
UASI Grant Carryover	\$6,416,000
UASI Grant	4,032,000
State Grants	<u>59,000</u>
Total	<u>\$10,507,000</u>
<b><u>Expenditures:</u></b>	
UASI Non-Operating Transfers to County Departments/Municipalities	<u>\$10,507,000</u>

**Capital Budget**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
UASI Grant 2007	<u>\$900,000</u>
<b><u>Expenditures:</u></b>	
Light Speed Expenditures	<u>\$900,000</u>

**FIRE RESCUE**  
**State EMS Grant Award**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
New Awards	<u>\$1,200,000</u>
<b><u>Expenditures:</u></b>	
Miami-Dade Objectives	\$692,000
City of Miami Fire Rescue Department	354,000
City of Miami Beach Fire Rescue Department	50,000
City of Hialeah Fire Rescue Department	98,000
City of Coral Gables Fire Rescue Department	5,000
Village of Key Biscayne Fire Rescue Department	<u>1,000</u>
Total	<u>\$1,200,000</u>

**FIRE RESCUE**  
**Urban Search and Rescue**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Federal Emergency Management Grant	<u>\$736,000</u>
<b><u>Expenditures:</u></b>	
Grant Objectives	<u>\$736,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Miscellaneous Operating Grants**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$905,000
Grant Revenue	<u>1,527,000</u>
Total	<u>\$2,432,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$773,000
Reserve for Future Expenditures	<u>1,659,000</u>
Total	<u>\$2,432,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Miscellaneous Capital Grants**  
**(Fund 720)**

<b><u>Revenues:</u></b>	<b><u>Total</u></b>
E-911 State Grant Program	\$4,547,000
Public Safety Interoperable Communications	<u>4,000,000</u>
Total	<u>\$8,547,000</u>
<b><u>Expenditures:</u></b>	
Emergency 911 System Enhancements	\$4,547,000
Police and Fire Communication Interoperability Equipment	<u>4,000,000</u>
Total	<u>\$8,547,000</u>

**PUBLIC WORKS**  
**Grant Fund**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
State Department of Agriculture Mosquito Grant	<u>\$38,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$38,000</u>

**JUVENILE SERVICES**  
**Grant Fund**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Department of Juvenile Justice Grant	\$785,000
Juvenile Alternative Services Program	628,000
Intensive Delinquency Diversion Services	188,000
Civil Citation Program	100,000
Juvenile TASC	358,000
Transfer from Office of Community and Economic Development	500,000
Byrne Grant	<u>302,000</u>
Total	<u>\$2,861,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$2,861,000</u>

**OFFICE OF GRANTS COORDINATION**  
**Ryan White Grant Program**  
**(Fund 720, Subfund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$259,000
Ryan White Grant Title -- Year 17	<u>25,030,000</u>
Total	<u>\$25,289,000</u>
<b><u>Expenditures:</u></b>	
Administration Expenditures	\$2,002,400
Allocation to Contractual Services	<u>23,286,600</u>
Total	<u>\$25,289,000</u>

**DEPARTMENT OF CULTURAL AFFAIRS**  
**State and Federal Grants**  
**(Fund 720, Subfund 721)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
State and Federal Grants	\$15,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	106,000
South Florida Cultural Consortium Projects	<u>98,000</u>
Total	<u>\$219,000</u>
<b><u>Expenditures:</u></b>	
Administrative Expenditures	\$15,000
South Florida Cultural Consortium Projects	<u>204,000</u>
Total	<u>\$219,000</u>

**MEDICAL EXAMINER DEPARTMENT**  
**Grant Fund**  
**(Fund 720)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
United States Department of Justice Grant	<u>\$95,000</u>
<b><u>Expenditures:</u></b>	
Department Expenses	<u>\$95,000</u>

**HOMELESS TRUST**  
**Grants**  
**(Fund 720, Subfund 723)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
U.S. Department of Housing and Urban Development Grants	\$18,723,000
Florida Department of Children and Family Grants	<u>564,000</u>
Total	<u>\$19,287,000</u>
<b><u>Expenditures:</u></b>	
Trust Operations	\$19,225,000
Transfer to General Fund for Indirect Cost	<u>62,000</u>
Total	<u>\$19,287,000</u>

**METROPOLITAN PLANNING ORGANIZATION**  
**(Fund 730)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Federal and State Revenues	\$5,953,000
Transfer from Secondary Gas Tax (Funds 330 and 331) -- Grant Match	<u>928,000</u>
Total	<u>\$6,881,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	\$2,527,000
Reimbursement to the Department of Planning and Zoning	200,000
Reimbursement to the Public Works Department	120,000
Reimbursement to Miami-Dade Transit Agency	145,000
Reimbursement to the Office Strategic Business Management	50,000
Reimbursement to the Enterprise Technology Services Department	25,000
Reimbursement to the Finance Department	40,000
Indirect Payment	254,000
Payment of County Rent to General Services Administration	110,000
Planning Activities	<u>3,410,000</u>
Total	<u>\$6,881,000</u>

**COMMUNITY AND ECONOMIC DEVELOPMENT  
(Fund 750)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Community Development Block Grant (CDBG) FY 2009 Est. Entitlement	\$17,621,000
HOME FY 2008 Estimated Entitlement	6,291,000
CDBG Program Income	400,000
HOME Program Income	900,000
Other Program Income	118,000
ESG Carryover	491,000
CDBG Carryover	20,754,000
HOME Carryover	25,093,000
Enterprise Zone Tax Abatement Application Fees	18,000
Emergency Shelter Grant	788,000
Rental Rehabilitation Carryover	503,000
HODAG Carryover	4,937,000
HATF Carryover	678,000
Transfer from Countywide General Fund	<u>786,000</u>
Total	<u>\$79,378,000</u>

<b><u>Expenditures:</u></b>	
Administration CDBG and HOME	\$4,321,000
FY 2008 CDBG County Programs:	
Community Action Agency (CAA) - Paint Distribution Program	188,000
CAA - Elderly Energy Conservation Program	100,000
CAA - Head Start Facility - Miami Gardens	1,300,000
Department of Human Services (DHS) -Substance Abuse Program	500,000
DCS - Facility Improvements	889,000
DCS - Advocates for Victims	500,000
Greater Miami Service Corps - Graffiti Abatement	170,000
Juvenile Services - Diversion Programs	500,000
Planning and Zoning - Historic Preservation Survey	100,000
OCED - Enterprise Zone Program	183,000
OCED - Professional Services and Technical Assistance	971,000
Office of Neighborhood Compliance (ONC) - Graffiti Removal	233,000
ONC - Code Enforcement	429,000
Department of Health - Rodent Control and Immunization Programs	774,000
Beckham Hall Camillus House	788,000
Operating and Programmatic Expenditures	67,116,000
Urban Economic Revitalization Task Force (UERTF)	<u>316,000</u>
Total	<u>\$79,378,000</u>

**MIAMI-DADE HOUSING AGENCY  
(Fund 750)**

**Shelter Plus Program**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Shelter Plus Care Housing Assistance Payments	\$7,121,000
Shelter Plus Care Administration Fee	<u>794,000</u>
Total	<u>\$7,915,000</u>
<b><u>Expenditures:</u></b>	
Rental Assistance Payments	\$7,121,000
SRA Administration	<u>794,000</u>
Total	<u>\$7,915,000</u>

**Private Rental Housing**

<u>Revenues:</u>	<u>2008-09</u>
Carryover	\$8,000,000
Housing Assistance Payment	144,486,000
Section 8 Administration Fee	14,440,000
Miscellaneous Revenues	162,000
Family Self-Sufficiency Grant (FSS)	<u>64,000</u>
Total	<u>\$167,152,000</u>

<u>Expenditures:</u>	
Administration:	
Section 8 Program	\$22,666,000
Program Expenditures:	
Section 8 Housing Assistance Payments	<u>144,486,000</u>
Total	<u>\$167,152,000</u>

**Public Housing Operations**

<u>Revenues:</u>	<u>2008-09</u>
Operating Income:	
Dwelling Rent	\$17,333,000
Miscellaneous Operating Revenues	679,000
Subtotal	<u>\$18,012,000</u>
Federal Funds:	
Public Housing Subsidy	\$30,483,000
Federal Grants	<u>3,049,000</u>
Subtotal	<u>\$33,532,000</u>
Other Income	
Sale of Properties	\$500,000
Interagency Transfer - CDBG	<u>6,600,000</u>
Subtotal	<u>\$7,100,000</u>
Total	<u>\$58,644,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$58,644,000</u>

**Capital Program**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2008-09</u>	<u>Future Years</u>	<u>All Yrs. Budget</u>
Capital Fund Program (715)	\$6,669,000	\$372,000	\$0	\$7,041,000
Capital Fund Program (716)	4,215,000	2,396,000	1,369,000	7,980,000
Capital Fund Program (717)	2,795,000	2,093,000	3,226,000	8,114,000
Capital Fund Program (718)	0	2,483,000	7,442,000	9,925,000
Projected Future CFP	0	0	39,700,000	39,700,000
Hope VI Grant	16,148,000	9,803,000	9,049,000	35,000,000
Replacement Housing Factor	<u>932,000</u>	<u>2,323,000</u>	<u>3,221,000</u>	<u>6,476,000</u>
Total	<u>\$30,759,000</u>	<u>\$19,470,000</u>	<u>\$64,007,000</u>	<u>\$114,236,000</u>
<u>Expenditures:</u>				
Public Housing Improvement	<u>\$16,409,000</u>	<u>\$24,079,000</u>	<u>\$73,748,000</u>	<u>\$114,236,000</u>



**PARROT JUNGLE**  
**U.S. HUD Section 108 Loan**  
**(Fund 750, Subfund 759, Project QSE108)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Loan Repayment from the City of Miami (80%)	\$2,493,000
Transfer from Countywide General Fund (20%)	<u>623,000</u>
Total	<u>\$3,116,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service (Project 292700)	<u>\$3,116,000</u>

**COMMUNITY AND ECONOMIC DEVELOPMENT**  
**TARGETED URBAN AREAS**  
**U.S. HUD Economic Development Initiatives Section 108 Loan**  
**(Fund 750, Subfund 770, Project Q00EDI)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Transfer from Countywide General Fund (Parrot Jungle)	\$150,000
Loan Repayments	1,722,000
EDI Carryover	<u>2,475,000</u>
Total	<u>\$4,347,000</u>
<b><u>Expenditures:</u></b>	
Economic Development Programs	\$1,960,000
Payment to Debt Service	<u>2,387,000</u>
Total	<u>\$4,347,000</u>

**BROWNSFIELDS ECONOMIC DEVELOPMENT INITIATIVE**  
**U.S. HUD Section 108 Loan**  
**(Fund 750, Subfund 770, Project Q0BEDI)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
BEDI Carryover	\$2,185,000
Loan Repayments	<u>22,000</u>
Total	<u>\$2,207,000</u>
<b><u>Expenditures:</u></b>	
Brownsfields Programs	\$1,961,000
Payment to Debt Service (Project 292900)	<u>246,000</u>
Total	<u>\$2,207,000</u>

**OFFICE OF COMMUNITY AND ECONOMIC DEVELOPMENT**  
**Special Housing**  
**(Fund 751)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Management Fees	<u>\$939,000</u>
<b><u>Expenditures:</u></b>	
Special Housing Activities	<u>\$939,000</u>

**OFFICE OF COMMUNITY AND ECONOMIC DEVELOPMENT**  
**State Housing Initiatives Partnership Program**  
**(Fund 760, Subfund 760, Project 760002)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
State Housing Initiatives Partnership Program (SHIP)	\$8,828,000
SHIP Loan Repayments	4,000,000
Interest Earnings	630,000
Committed Carryover	<u>4,220,000</u>
Total	<u>\$17,678,000</u>

<b><u>Expenditures:</u></b>	
Administration	\$941,000
Committed Projects	4,220,000
Rental Rehabilitation	3,755,000
Homeownership Activities:	
Infill Program	5,600,000
Non-Profit CDC Units	1,000,000
Mortgage Assistance for County Funded Projects	796,000
General Mortgage Assistance	1,000,000
Homeownership Counseling	<u>366,000</u>
Total	<u>\$17,678,000</u>

**Community Development Block Disaster Initiative Grant**  
**(Fund 780, Subfund 783)**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$35,205,000</u>
<b><u>Expenditures:</u></b>	
Hurricane-related Projects	<u>\$35,205,000</u>

**SPECIAL ASSESSMENT FUNDS**  
**Special Taxing Districts-Lighting**  
**(Fund 900, Subfund 901)**

**Revenues:**

**2008-09**

Carryover -- Lighting Districts	\$8,256,126
Special Taxing Districts FY 2005-06 Assessments -- Lighting Districts	<u>7,290,065</u>
Total	<u>\$15,546,191</u>

**Expenditures:**

A and R Subdivision	\$1,226
A.V. Subdivision	2,144
AB at Tamiami Trail	143,368
Abaco Estates	782
Abbro Subdivision	2,427
Abel Homes at Naranja Villas	5,480
Acapulco	10,194
Adventure Homes	27,339
Aileen Subdivision	4,978
Air Park Industrial	7,827
Alexandria Estates	13,890
Ali Subdivision	1,566
Alina Estates	9,374
Allapattah	48,154
Allison Estates	4,389
Alturas De Buena Vista	2,347
American Homes	22,691
American Homes 1st Addition	18,445
Americas at Miller	9,249
Amerihomes	8,547
Amigo's Subdivision	4,113
Amore Subdivision	2,160
Anabah Gardens	2,070
Anaco Estates	8,226
Anaco Estates 1st Addition	7,673
Anderson Heights	44,094
Andover	33,985
Andover Addition #1	17,200
Andrade Subdivision	6,232
Anta Subdivision 1st Addition	2,200
Arien Subdivision 1 and 2	4,353
Arien Subdivision Section 3	2,460
Aristotle Subdivision	51,147
Ashley Subdivision	760
Autonation Perrine	3,408
B.B.E. Subdivision	478
B.M.S. Kendall	116
Balani Subdivision	21,154
Barcelona Estates	6,755
Barima Estates	12,977
BDG Kendall 162	93
Beacon at 97 Ave	9,852
Beacon at Doral	2,444
Beacon Centre	33,306
Beacon Lakes Phase One	43,464
Bel Aire	28,890
Belen Estates	7,365
Ben Granoff Park	4,900
Benson Lakes	2,352
Bent Tree Briarcliff	3,791
Bent Tree Com	2,906
Bent Tree Section 3	4,317
Beverly Estates	13,869
BHM East Campus Expansion	1,043
Biarritz	1,165
Biarritz 2	3,035
Big Five	563
Bilbao Est	8,383
Bird Estates	4,820
Bird Garden Subdivision	5,783
Bird Lakes S Addition 3	3,317
Bird Lakes S Section 1	7,726
Bird Lakes S.Section 3	15,389
Bird Lakes So. Section 4	14,324
Bird Road Properties	26,962
Bird Road Highlands	23,944
Bird South	1,879
Biscayne	49,099
Biscayne Dr. Estates	34,581
Biscayne Gardens	12,192
Biscayne Gardens 3rd Addition	30,002
Biscayne Gardens Addition #2	35,893
Biscayne Manning	22,059
Biscayne Manning Addition #1	7,675
Biscayne Pines	20,288
Biscayne Point South	603

Biscayne Villas	20,084
Bismark Homes	4,868
Black Creek Homes	8,567
Blue Heavenlanding	1,513
Bluewaters Subdivision	100,780
Bonita	975
Bonita Golf View Part Two	3,634
Bonita Golfview	4,162
Braman	1,974
Brandon Parks	26,539
Breckinridge	2,834
Breeze at Galloway	733
Bridgeport	1,119
Brighton Meadow	8,326
Bristol at Kendall	288
Bristol Park 2	2,615
Bristol Point	1,845
Brownsville	217,961
Buddy's Paradise	207
Bunche Park	80,297
Bunche Park South	24,010
Cadiz Estates	2,063
California Club Estates	1,221
California Hills	12,295
Camino Real Estates	15,587
Canero's Oak	2,790
Cantal West Industrial Park	1,903
Cantelope	7,735
Canton Sub First Addition	3,954
Canton Subdivision	5,834
Cape Florida	12,726
Caribe Lakes Phase 1	1,787
Caribe Subdivision	3,731
Carlisle at Doral	1,328
Carmichael Estates	13,142
Carol City	445,417
Carol City 1st Addition	4,235
Cartal Subdivision.	2,123
Casa Lago	15,229
Casa Lago First Addition	7,895
Castcana Estates	2,609
Castillian Subdivision	1,258
Cedar West Estates	110
Cedar West Homes 3	33,650
Cedar West Homes Two	12,253
Cenal Estates	26,375
Central Canal	41,658
Central Heights	19,158
Central Miami	17,715
Central Miami Addition #1	13,414
Central Park Estates	857
Centro Villas North	5,497
Century Breeze East	7,308
Century Estates 1st Addition	59,329
Century Gardens	82,794
Century Park/Villas	4,246
Century Prestige	14,593
Chadustry Estates	9,627
Chana Rose Estate	1,609
Chateau Royal Estates	1,575
Chateaubeau Mansions	10,026
Children's Plaza	6,243
Chiu Subdivision	3,221
Christienne Estates	6,047
Christopher Gardens	26,100
Christy's Estates	4,549
Cic Sub	1,029
CMDG Subdivision	5,233
Colonial Drive	284,742
Community Partnership	48,713
Coral Bird Homes Subdivision 2	3,752
Coral Bird Homes Subdivision Phase 1	9,845
Coral Highlands	16,772
Coral Pines	35,847
Coral Reef Nurseries	32,920
Coral Terrace Section 1	3,636
Coral Way Estates	12,306
Coral West Heights	20,337
Coral West Homes	2,009
Cordoba Estates 1st Addition	6,705
Cordoba Estates Section 2	5,122
Cordoba Estates Section 4	2,381
Corsica	13,833
Corsica Place	38,462
Cosar Subdivision	9,238
Costa Azul Homes	132
Costa Bonita	2,114
Costa Dorada	2,066
Costa Verde	9,910
Costall Doral East	23,843
Country Club of Miami Estate	50,994

Country Lake Manors	50,102
Country Lakes Manors	82,369
Country Mall Plaza	3,568
Country Park Estates	2,066
Countryside and 1st Addition	86,028
Courts at Tuscany North	5,701
Coventry	9,077
Cres Estates	8,051
Cres Subdivision	5,012
Crestview	68,165
Crestview 1 and 2 Addition	41,236
Crestview Lakes	32,587
Cudimar at Black Point Marina	67,060
Culter Bay Palms	31,024
Cutler Breeze	7,764
Cutler Country Groves	10,543
Cutler Country Groves 1 Addition	23,678
Cutler Ridge	53,486
Cutler Ridge Addition #1	134,678
Dadeland Forest Estates	3,027
Dadeland Park	8,816
Dadesky Subdivision	2,802
Daily First Addition	3,021
Daily Subdivision	1,918
Danielle Patrick	10,119
Darlington Manor	33,847
Datorre	4,244
Daxal Subdivision	14,147
DCP Subdivision 1st Addition	2,187
Deering Point	6,995
Digna Gas Station	1,654
Dimara Subdivision	2,368
Dimauro Subdivision	1,485
Dimensions at Doral	1,751
Dolphin View	2,115
Don Elias	11,868
Doral Com Park	7,476
Doral Equestrian Center	1,733
Doral International	1,293
Doral Isles Antilles	107,714
Doral Isles North Secs. 1 and 2	55,160
Doral Landing	18,411
Doral Meadows	3,878
Doral Park	47,442
Doral Pointe D.D.	2,170
Doral Savannah	10,673
Doral Terrace	9,057
DVH Estates	34,056
Eagles Point	4,895
Eagles Point 1st Addition	1,780
East Golf Park	35,473
Eden Lake	13,519
Eden Lakes	11,903
Ed-Mar Estates	4,801
EFM Estates	150,252
Elise Estates	20,824
Emerald Isles	9,056
Emerald Lakes Estates	5,476
Emerald Point	1,957
Enchanted Lake	4,293
Enclave at Doral	2,067
Erica Gardens	17,007
Esmerald Oaks	3,130
Esplanadas Dream	4,563
Esquerro Estates	4,405
Estate Homes 2nd Addition	3,890
Estates Homes	11,639
Ethereal Subdivision	6,738
Eureka Creek	5,775
Eve Estates	5,862
Evergreen Garden Estates	990
Expressway Industrial Park	12,484
Fantasy Homes	6,856
Fantasy One	15,950
Fava Estates	8,051
FC Subdivision	22,392
Fedy Estates	6,595
Ferel Subdivision	1,158
Fernal Subdivision	1,668
Five Stars	423
Flamingo Farms Estates	9,363
Flamingo Homes	13,779
Flamingo Village	18,838
Florencia Estates	15,041
Forest Lake Paradise	6,671
Forest Lakes	56,306
Forest View	21,035
G.B. Estates	19,086
Gabriella Subdivision	2,900
Galloway Estates	1,561
Galloway Glen	75,753

Garden Hills Multipurpose	43,625
Garden Hills West	35,821
Garson Subdivision Section1	4,073
Gasser Subdivision	1,265
GC Corp. I.A.D.	6,147
Gefen-Maisel	3,531
Gem Homes	26,494
Genstar	7,031
Gold Dream Estates	3,087
Golden Glades	16,536
Goldvue	4,525
Golf Park-Minton M.-Fairmont	38,454
Gordon Estates	2,261
Goulds	111,417
Gran Central	113,450
Granada Homes Estates	5,205
Grand Lakes	227,203
Greendale	9,098
Habitat Homes South	5,976
Hainlin Mill 4	4,858
Hainlin Mills Park View	4,362
Hainlin Reef No.	5,215
Hammock Shores	6,918
Hammock Shores 2nd Addition	5,622
Hammock Shores 3rd Addition	6,783
Hammocks Estates	18,908
Hamptons	998
Happy Farms Acres	23,944
Hardin Hammocks	6,295
Hardwood Village	12,777
Hartford Place	22,173
Hawknest	2,375
Hawknest 2nd Addition	766
Hawksnest 1st Addition	1,479
Heavenly Estates	3,138
Heiti Subdivision	2,045
Helena Homes	8,350
Helena Homes First Addition	5,755
Hermilio Subdivision	2,320
Hidden Grove	10,756
Highland at Kendall	7,705
Highland at Kendall 1st Addition	10,576
Highland Gardens	10,122
Highland Lakes Estates	1,581
Highland/Sparling	42,864
Hilda's Estates Subdivision	2,876
Homestar Landings	13,519
Howard Drive	53,617
Hughes West Subdivision	8,531
Ibis Villas	2,310
Ibis Villas at Doral	12,209
Intag Manor 1st Addition	1,915
Interian Homes	1,980
International Gardens	72,414
Intl Corp. Park	48,083
Isabella Estates	4,409
Ives Estates	74,481
J.C. Kern	21,437
Jacarnadas at Sunset	3,489
Jar Subdivision	1,821
Jefferson at Doral	7,631
Jesslyn Subdivision	27,272
Kaiser Subdivision	2,686
Karanero Falls	1,169
Kayla's Place	68,757
Kendal Village West	3,467
Kendaland center	5,367
Kendall Breeze	14,367
Kendall Country Estates	20,720
Kendall Family Estates	16,423
Kendalland	92,238
Kendallwood	15,243
Kenellen Subdivision	4,020
Kenwood Estates	1,915
Kessler Grove 2	9,620
Kessler Grove 3 and 4	25,529
Kessler Grove Section 1	11,739
Key Biscayne #1	21,283
Key Biscayne #2	12,641
Keystone	28,698
Kingdom Dreams	27,535
King's Estates	7,263
King's Homes	5,994
Koki Est	726
Koki Estates 1st. Add.	39,789
Kristina Estates	19,935
Krizia 5 Addition	5,585
Krizia Subdivision 1st Addition	23,848
Krizia Subdivision 3rd Addition	4,070
Krizia Subdivision 4th Addition	5,917
La Costa at Old Cutler	10,173

La Espada	4,177
Laffite Subdivision	4,021
Lago Del Mar	46,172
Lago Mar First Addition	9,055
Lago Mar South	13,865
Laguna Ponds 1 and 2	53,567
Lake Arcola	12,042
Lake Lucerne	29,186
Lake Park	7,753
Lakes Bay Section 14 A7150	47,493
Lakes by the Bay So. Commons	109,810
Lakes Of Avalon	17,636
Lakes Of Tuscany	26,879
Lakeview	45,280
Laroc Estates	36,820
Larose Subdivision	1,893
Las Palmas	15,171
Laurel Hill Park	16,466
Lazarus On Richmond	12,377
Le Chelle Estates	8,193
Le Mirage	6,555
Lee Manor	21,056
Lee Manor 1st Addition	21,825
Lejeune Terminals	68,897
Les Jardins/Secret Gardens	659
Leti Subdivision	1,862
Leti Subdivision 1st. Addition	140
Leyva Subdivision	7,339
Liberty City	136,609
Liberty Homes	29,198
Liberty Plaza	7,805
Lilandia Subdivision	4,127
Limewood Grove	33,543
Little Gables	34,309
Little Plantations of Miami	26,396
Little River Acres	14,182
Llanos at Bird Road	2,469
Llauró Subdivision	846
Loyola-Westbrooke	6,287
Luis Angel Subdivision	2,454
Luz Estela	8,635
Magarita'S Estates	5,370
Magnolia Manors	4,190
Majestic Estates	37,921
Majestic Homes	17,145
Mako Subdivision	1,593
Mandarin Lakes	140,864
Mandy Sub	26,415
Mangus Subdivision Sections 1 and 2	45,026
Mansion at Sunset 2	4,770
Mansions at Pine Glen	2,691
Maralex Homes	18,375
Marbella Estates	7,235
Marbella Park	5,419
Mardel Estates	11,695
Marfer Subdivision	3,237
Maria Gardens	26,294
Marien Subdivision	5,970
Marpi Homes	11,327
Marquessa Subdivision	5,237
Marta Subdivision	2,084
Mashta Island	4,133
Mastrapa Estates	545
Matah Subdivision	4,402
Mayito Estates	1,661
Mayte South	7,776
Mayte Subdivision	12,703
Meadow Wood 9	18,309
Meadow Wood Manor	32,574
Meadow Wood Manor Section 10	10,461
Meadow Wood Manors Sec 8 North	4,921
Meadow Wood Manors Sec 8 South	7,596
Med South	32,584
Mediterrania	10,549
Melgor Estates	11,761
Melquiades Subdivision	3,608
Melton Plaza	2,191
Miami Gardens	41,731
Miami Int. Business Park	17,056
Miami International Parkway	27,045
Mica Subdivision	134
MICC	35,369
Micheline Subdivision	568
Michelle Manor	8,113
Michelle Woods	7,074
Migdalia Subdivision	2,661
Migdalia Subdivision	2,070
Millenium Subdivision	2,700
Miller Cove	24,412
Miller Cove 1st Addition	11,966
Miller Glenn	6,354

Miller Grove	2,522
Miller Lake	11,116
Miller South Subdivision	6,021
Miller's Landing	4,540
Milon Venture	238,152
Milya Subdivision	10,691
Mimi Subdivision	4,333
Mindi Subdivision	8,146
Miracle West	3,173
Miracle West 1st. Addition	85
Mirelda Estates	13,693
Misc. Districts	328
Mitchell Lake	5,843
Mito	6,563
Monaco Est First Addition	8,501
Monaco Estates	5,891
Monacos Miller Homes	1,143
Monasterio Estates Section One	9,070
Monasterio Section 2	1,985
Monasterio Subdivision	3,104
Monique	2,552
Moody Drive Estates	20,933
Moody Drive Estates	13,283
Morningside	940
Mother of Christ	2,864
Munne Estates	5,261
Munne Royal Homes	8,673
Mustang Ranch	18,576
My First Home	6,376
Mystic Forest	1,623
Mystic Forest Two	4,090
Mystic Place	1,920
Naranja Gardens	40,644
Naranja Lakes	42,978
Naranja Park	21,699
Naroca Estates	14,424
Natalie Homes	9,189
Nelfer	5,200
Nelia Subdivision	1,646
Nelmar Subdivision	2,977
Nicoi	1,576
Nicole Subdivision	8,417
Nilo Estates	17,739
Nilo Subdivision	258
Nito Subdivision	5,918
No. Lake Park	2,308
Nomar Estates	6,140
North County	339,111
North Dade Country Club	61,616
North Palm Estates	40,043
Northwest Shores	49,062
November Heights	100
Nunez Estates	443
Nunez Homes	3,183
Nyurka Estates	1,913
Oak Creek	12,168
Oak Creek South	13,057
Oak Park	39,608
Oak Park Est Sectio 1	26,270
Oak Ridge	6,602
Oak Ridge Fall	2,169
Oak Ridge Falls 1st Addition	2,911
Oakland Park	19,980
Oaks And Pines	2,858
Oaks South	16,814
Oaks South Estates	32,505
Old Cutler Forest	4,428
Old Cutler Homes	2,544
Old Cutler Road Estates	4,897
Olivia's Subdivision	6,817
P. I. Estates	8,604
PA at Coral Reef	10,037
PA at West Sunset	27,676
Palace 1 Addition	4,266
Palapala	3,360
Palm Spring Estates	21,272
Palm Springs North	86,951
Palm Springs Underground	22,452
Palmas/Bosque 1 Addition	1,911
Palmetto Lakes	156,640
Park Lake by the Meadows	4,794
Park Lakes	17,099
Park Lakes 1-4	18,487
Park Lakes by the Meadows 4th and 5th	10,952
Park Lakes by the Meadows Phase 6	19,986
Park Shores	34,801
Park View Estates	3,480
Park View Town Homes Phase I	4,709
Parkview Condominiums	201
Paul Marks	13,721
Peachtree Lane	10,392



Peacock's Point	2,594
Pedro Alberto Subdivision	3,154
Pelican Bay at Old Cutler	111,891
Pelican's Point	7,111
Pena Sub	7,279
Peral	11,777
Peterson	14,226
Pete's Place	13,178
Pine Manor	243
Pine Needles East	2,665
Pine Needles East Section 5	4,294
Pinewood Manor	6,654
Pinewood Park	32,591
Pinewood Park Extension	95,438
Pleasure Village	3,876
Poinciana Lakes	1,174
Ponce Estates	13,170
Ponce Estates Section II	10,533
Precious Executive Homes	383
Precious Forest Homes	12,175
Precious Homes/ Lakes Bay	9,593
Preserve at Doral	1,572
Presidential Estates	4,241
Princetonian	56,569
Puerto Bello at Doral	932
Punta Gorda Estates	3,462
PVC Estates	3,874
PVC Estates 1 Addition	476
PVC Subdivision	4,269
PVC Subdivision 1st Addition	1,573
Quirch Subdivision	5,259
R J Katz	11,635
Raas Subdivision	4,062
Raas Subdivision 2	3,497
Rana Park	9,263
Red Garden	5,178
Redland East 1st. Addition	102
Redland East Residential Subdivision	1,580
Redlands Colonial Estates	1,459
Redlands Cove	16,329
Redland's Edge	12,208
Redlands Estates	17,287
Redlands Forest	9,138
Renaissance Estates	31,438
Renegade Point Subdivision	5,612
Reserve At Doral	4,177
Richland Estates	15,463
Richmond Heights	116,407
Richmond Heights Addition #1	36,024
Richmond Home 1st Addition	3,935
Richmond Homes	4,695
Rieumont Estates	3,432
Rivendell	20,685
River Bend	29,636
Riverdale	21,189
Riverside Subdivision	7,020
Riviera Grand Estates	478
Riviera South	2,795
Riviera Trace	14,944
Riviera West	2,741
Roel Subdivision	5,552
Roger Homes	9,148
Rolling Oaks	13,582
Rose Glen	7,624
Rosewood Homes	5,248
Rosmont Sub 3	6,092
Royal Cutler Estates	5,940
Royal Landing	18,988
Royal Landings Estates	4,244
Royale Green Section One	54,201
Royale Green Townhouse	51,111
Royalton Subdivision	24,592
Rustic Lakes	3,512
Rustic Lakes Add. 1	9,046
Sab Subdivision	1,813
Sabal Palm	63,427
Sable Palm Estates	27,154
Sabrina Twinhomes	2,458
Salcines	1,976
Salma Lakes	17,615
Saminik Subdivision	5,926
San Denis San Pedro	16,173
San Diego Subdivision First Addition	3,262
San Marino	3,534
San Valentin	5,681
Santa Monica	5,300
Savannah Landing	2,525
Schenley Park	12,065
Scott Lake Manor	55,460
Scott Lake Manor East	199,725
Sella Subdivision	17,909

Sevilla Heights	2,805
Sharon Estates	5,504
Shirtee 1 and 2	2,836
Shoma Estates Multipurpose	53,590
Shoma Homes at Tamiami II	26,282
Shoma Villas at Country Club Of Miami	4,230
Shoma/Kendall	10,849
Shomar Subdivision	3,805
Shoreway Subdivision	132,924
Sierra	57,026
Signature Gardens	1,361
Silver Group Subdivision	40
Silver Palm East and West	18,522
Silver Palm Homes	12,194
Silver Palm Lake	40,006
Sinos Estates	625
Sky Lake	44,245
Sky Lake H. 2nd Addition	4,547
Sky Lake Homes	8,966
Sky Lakes 1st Addition	8,854
Snapper Creek Park	17,261
Soto Mansions	11,148
South Gate Subdivision	4,241
South Miami Heights	450,471
South Point 1st. Addition	64
South Point Cove	6,173
South Springs Homes	4,679
Southview	3,241
Southwest Sec 2 Addition 1	4,285
Southwest Section 2	33,453
Southwest Section I	416,853
Southwind Point	9,771
Spanish Gardens Villas	2,505
Spanish Lakes	21,896
Spicewood Subdivision	18,112
Spring West Estates	10,459
Star High	1,430
Star Lakes	7,461
Stephanie Subdivision	6,244
Stephanie's Subdivision	3,495
Stephens Manor	22,895
Stoneybrook	12,516
Strawberry Fields Homes	14,391
Stuart Int	3,320
Summerwind Subdivision	4,179
Sunnyview Subdivision	10,352
Sunset Apartments	26,844
Sunset Farms	2,887
Sunset Harbour 6	3,427
Sunset Homes	7,822
Sunset Lakes Estates	3,587
Sunset Lakes Estates 1st and 2nd	12,196
Sunset Park	60,688
Sunset Pointe	3,790
Sunset West	42,837
Sunshine State Industrial Park	65,281
Sunswept Isle	10,162
Superior Homes Estates	16,371
Superior Trace	6,352
Sussyan Subdivision	50
Sylvia Subdivision	1,235
T and F Subdivision	8,338
Tabor Subidivision	3,606
Tallamoody	23,616
Tamiami Gefen Industrial Park	17,958
Tamiami Lakes	52,870
The Falls	25,807
The Hammocks	140,262
The Lakes	14,077
The Mansions at Sunset	13,943
Thousand Pines	8,160
Tiffany at Sunset	2,704
Torremolinos	1,629
Town Park Addition 1	6,551
Town Park Estates	35,368
Transal Corp Park	7,494
Transal Serv. Park	4,885
Truval Gardens	1,737
Truval West Subdivision	1,295
Tuscan Lake Villas	12,518
Tuscany Place	13,119
Twin Home Estates	2,999
Twin Lake Shores	17,339
Twin Lakes	69,940
University Manor	18,644
V and Q Holdings	2,462
Valencia Grove	14,412
Valencia Grove Estates	11,730
Vanessa Ranch	25,538
Vany Subdivision	60
Vecin 1	3,058

Vega Coral Way Subdivision	697
Venetian Acres	14,413
Venetian Lake	19,513
Venezia Home Estates	17,234
Villa Esperanza	4,078
Villa Real	1,086
Villa Sevilla	8,088
Village Green	97,353
Village Green Underground	22,105
Villages Of Homestead	27,457
Villas Del Campo	52,694
Villas of Barcelona	774
Virginia Estates	5,404
Virtan at Naranja Estates	17,871
Viscaya Villas	2,565
Vista Subdivision	20,090
Vista Trace Subdivision	87
Vtl Subdivision	2,451
Walmart / Hialeah	17,715
Watersedge	11,072
Wdd Subdivision	4,394
Weitzer Hammocks	21,160
Weitzer Killian Place	6,631
Weitzer Serena Lake	6,110
Weitzer Serena Lakes	11,515
Weitzer Serena Lakes West Section 2	6,023
West Cherry Grove	6,186
West Dade Land	3,270
West Dade Subdivision	991
West Flagler Estates	4,632
West Kendall Best	26,393
West Lakes Estates	16,900
West Little River	23,117
West Perrine	81,714
Westbrooke	5,920
Westbrooke 3rd Addition	7,013
Westbrooke Addition #5	3,697
Westbrooke Gardens	18,784
Westchester	232,630
Westchester Park	2,977
Westgate Gardens	19,045
Westpoint	18,544
Westwind Lakes	87,193
Westwood Manor	7,535
Winston Park	141,465
Wittman	296,180
Wonderly Estates	20,369
Woodlands	15,931
Yasamin Subdivision	1,583
Zac Subdivision	2,997
Zamora's Groove	9,103
Zamora's Grove 1st. Addition	221
Zenteno Subdivision	2,489
Zoe Miller	<u>1,770</u>
 Total	 <u>\$15,546,191</u>

**Special Taxing Districts -- Security Guards  
(Fund 900, Subfund 905)**

**Revenues:**

**2008-09**

Carryover -- Security Guard Districts	\$1,504,078
Special Taxing Districts FY 2006-07 Assessments -- Security Guard Districts	<u>11,289,417</u>
Total	<u>\$12,793,495</u>

**Expenditures:**

Allison Island	\$219,234
Bay Heights Security Guard	295,132
Belle Meade	202,996
Belle Meade Island	222,433
Biscayne Beach	189,287
Biscayne Point	203,248
Brickell Flagler Plaza Security Guard	262,888
Cocoplum Phase 1	251,337
Coventry Security	197,824
Davis Ponce Rov Patrol	347,975
Devonwood	225,413
Eastern Shores 1st Addition	152,966
Eastern Shores Security Guard	375,519
Enchanted Lake	379,976
Entrada Security Guard	284,570
Fairhaven Rov Patrol	101,504
Four Way Lodge Estate Security Guard	203,863
Gables By The Sea	382,613
Hammock Oaks Harbor	205,211
Hammock/Lake Banyon Dr.	261,110
Highland Gardens	202,652
Highland Lakes	479,499
Highland Ranch Estate	235,060
Keystone Point	590,728
Kings Bay Security Guard	172,555
Lakes by the Bay So Commons	539,582
Miami Lakes Loch	426,742
Miami Lakes Section 1	206,031
Morningside Security Guard	454,552
N Dade C.C./Andover	395,737
Natoma Rov Patrol	38,744
North Bay Island Security	196,205
Oak Forest Roving	438,369
Oak Forest Stationary	378,942
Old Cutler Bay	464,375
Palm and Hibiscus Island	\$377,862
Pine Bay Estates	227,188
Royal Oaks East	369,289
Royal Oaks Section 1	375,930
Sabel Palm ROV Patrol	145,406
Sans Souci	440,146
Snapper Creek Lakes	244,664
Star Island	235,099
Sunrise Harbor Security Guard	<u>193,036</u>
Total	<u>\$12,793,495</u>

**Special Tax Districts -- Landscape Maintenance  
(Fund 900, Subfund 906)**

**Revenues:**

**2008-09**

Carryover -- Landscape Maintenance Districts	\$2,772,600
Special Taxing Districts FY 2006-07 Assessments -- Landscape Maintenance Districts	<u>5,306,542</u>
Total	<u>\$8,079,142</u>

**Expenditures:**

Aileen Subdivision	\$4,700
Air Park	25,700
Alexandria Estates	8,574
Allison Estates	20,400
Aristotle Subd.	118,500
Balani	12,300
Biscayne Dr. Estates	19,200
Bonita Golf View	10,944
Camino Real Estates 1st Addition	11,900
Candlewood Lake	2,700
Capri Homes	17,900
Casa Lago 1st Addition	16,500
Casa Lago Multipurp.	61,700
Cedar West Homes Two	12,600
Cedar West homes Three	19,600
Century Estates and 1st	166,500
Chadustry Estates	2,000
Chateau Royal Estates	13,638
Chistopher Gardens	14,400
Coral West Homes	5,000
Corsica	54,200
Corsica Place	87,900
Cosmopolitan Roadway Multipurpose	35,800
Countryside and 1st Addition	138,600
Crestview Lake 1 and 2	92,600
Culter Bay Palms	16,000
Cutler Breeze	4,100
Danielle Patrick Subdivision	13,100
Deer Creek Estates 1st. Addition	2,000
Dolphin Center	462,200
Doral Isles	148,300
Doral Park	240,500
East Oakmont Dr	31,800
Eden Lakes Multipurpose	55,100
Erica Gardens	59,500
Fava Estates	4,800
Flamingo Homes	17,300
Florencia Estates	33,800
Forest Lakes	170,200
Forest View	20,900
Fountainbleau East and West	1,325,408
Free Zone Industrial	24,200
Garden Hills Subdivision	163,900
Garden Hills West	64,900
Genstar Multipurpose	5,500
Goulds Hammocks Estates	9,000
Grand Lakes	282,500
Hailin Reef North	6,500
Helena Homes	30,200
Highland Lakes	6,600
Homestar Landing	12,800
Interian Homes	8,200
J.C. Kern	42,300
Jordan's Landing	11,858
Kendale Lakes	489,800
Kendalland Multipurpose	121,400
Keystone Multipurpose	20,600
Kingdom Dreams	153,400
Laroc Estates	34,600
Lauren's Pond	15,531
Ledrew Estates	11,100
Limewood Grove	141,800
Mangus Sub Multipurpose	276,000
Marpi Homes Multipurpose	51,100
Mediterrania	30,400
Miller Cove Multipurpose	64,600
Miller Cove 1st Addition	7,200
Miller Lake	16,000
Millon Venture Multipurpose	632,500
Moody Drive	15,200
Naranja Gardens	13,700
North Palm Estates	10,000
Oak South Estates	89,100
Old Cutler Homes	11,200
Olivia's Subdivision	4,000
Park Lakes Multipurpose	66,900
Park Lakes by the Meadows 3	4,000

Park Lakes by the Meadows 4	21,400
Park Lakes by the Meadows 6	18,000
Ponce Estates Multipurpose	89,600
Ponce Estates Section 2	60,000
Precious Forest	10,970
Renaissance Estates	46,600
Renaissance Ranches	15,200
Royal Harbor	43,400
Royal Landings Estate	40,200
Royal Landings Multipurpose	71,500
Sable Palm Estates	56,200
San Denis-San Pedro	63,300
Sella Subdivision	36,700
Shoma/Tamiami II	81,600
Shoreway Subdivision	98,800
Sinos Estates	9,300
Skylake Golf Club	26,000
South Kendale Estate	10,600
Valencia Grove Estates	36,400
Venetian Lake Multipurpose	39,200
Vitran Homes at Morningside	19,219
Watersedge Multipurpose	31,800
West Kendall Best	261,600
Westwind Lakes	243,600
Wonderly Estates	111,200
Zamora's Estates	7,300
Zamora's Grove	<u>2,000</u>
Total	<u>\$8,079,142</u>

**HURRICANE IRENE FUND  
(FUND 981)**

**Revenues:**

**2008-09**

Carryover

\$14,764,000

**Expenditures:**

Total Hurricane Irene Expenditures

\$14,764,000

**NO-NAME STORM FUND  
(FUND 982)**

**Revenues:**

**2008-09**

Carryover

\$173,864,000

**Expenditures:**

Total No-Name Storm Expenditures

\$173,864,000

**HURRICANE KATRINA FUND  
(FUND 984001)**

**Revenues:**

**2008-09**

Federal FEMA and State Revenue

\$15,420,000

**Expenditures:**

Hurricane Katrina Expenditures

\$15,420,000

**HURRICANE WILMA FUND  
(FUND 985001)**

**Revenues:**

**2008-09**

Carryover

\$39,967,000

Additional FEMA Supplement

163,191,000

Total

\$203,158,000

**Expenditures:**

Hurricane Wilma Expenditures

\$203,158,000

**MIAMI-DADE AVIATION DEPARTMENT**  
**Revenue Fund**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$50,529,000
Miami International Airport	539,505,000
Tamiami Airport	1,865,000
Opa-locka Airport	2,426,000
Homestead Airport	427,000
Training and Transition Airport	10,000
Transfer from Improvement Fund	<u>65,000,000</u>
Total	<u>\$659,762,000</u>
<b><u>Expenditures:</u></b>	
Miami International Airport	\$397,680,000
Tamiami Airport	655,000
Opa-locka Airport	773,000
Homestead Airport	384,000
T & T Airport	314,000
Contingency	4,000,000
Miscellaneous Operating Expenditures	2,000,000
Transfer to General Fund Administrative Reimbursement	<u>7,109,000</u>
Subtotal Operating Expenditures	<u>\$412,915,000</u>
Transfer to Other Funds:	
Bond Debt Service	\$162,757,000
Reserve Maintenance Fund	19,950,000
Improvement Fund	<u>6,333,000</u>
Subtotal Transfers to Other Funds	<u>\$189,040,000</u>
Operating Reserve/Ending Cash Balance	<u>\$57,807,000</u>
Total	<u>\$659,762,000</u>

**Improvement Fund**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$96,996,000
Transfer from Revenue Fund	6,333,000
Transfer from Interest and Sinking Fund	1,340,000
Interest Earnings	<u>1,500,000</u>
Total	<u>\$106,169,000</u>
<b><u>Expenditures:</u></b>	
Construction in Progress	\$20,313,000
Transfer to Revenue Fund	65,000,000
Ending Cash Balance	<u>20,856,000</u>
Total	<u>\$106,169,000</u>

**Reserve Maintenance Fund**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$30,093,000
Transfer from Revenue Fund	19,950,000
Interest Earnings	<u>1,000,000</u>
Total	<u>\$51,043,000</u>
<b><u>Expenditures:</u></b>	
Projects Committed	\$15,000,000
Ending Cash Balance (Reserved for Emergencies)	<u>36,043,000</u>
Total	<u>\$51,043,000</u>



**Construction Fund****Revenues:****2008-09**

Carryover	\$1,002,451,000
Grant Funds	37,050,000
Bond Proceeds Series 2008 Aviation Revenues Bonds	600,000,000
Department Operating Revenue	10,000,000
Interest Earnings	<u>2,000,000</u>
Total	<u>\$1,651,501,000</u>

**Expenditures:**

Construction in Progress	\$598,474,000
Transfer to Bond Administration	600,000
Issuance Costs	12,000,000
Ending Cash Balance	<u>1,040,427,000</u>
Total	<u>\$1,651,501,000</u>

**Interest and Sinking Fund****Revenues:****2008-09**

Carryover	\$114,426,000
Transfer from Revenue Fund	162,757,000
PFC Revenues	90,000,000
Interest Earnings	<u>1,863,000</u>
Total	<u>\$369,046,000</u>

**Expenditures:**

Debt Service - Principal	\$55,370,000
Debt Service - Interest	195,679,000
Transfer to Improvement Fund	1,340,000
Ending Cash Balance	<u>116,657,000</u>
Total	<u>\$369,046,000</u>

**MIAMI-DADE WATER AND SEWER  
Revenue Fund**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Operating:	
Water Production	\$223,415,000
Wastewater Disposal	<u>255,905,000</u>
Subtotal, Operating Revenues	<u>\$479,320,000</u>
Non-operating:	
Interest Income	\$15,415,000
Change in Non-Cash Items	2,142,000
Rock Mining Mitigation Fee	5,000,000
2007-08 Cash Requirement per Bond Ordinance	<u>55,046,000</u>
Subtotal, Non-Operating Revenues	<u>\$77,603,000</u>
Transfer from Other Funds:	
Transfers from General Reserve Fund	24,088,000
Subtotal, Transfers	<u>\$24,088,000</u>
Total	<u>\$581,011,000</u>
<b><u>Expenditures:</u></b>	
Operating:	
Water Production	\$160,108,000
Wastewater Disposal	177,513,000
Administrative Reimbursement	<u>14,380,000</u>
Capital Funding:	
Renewal and Replacement (Net of Contributions)	\$36,140,000
Fire Hydrant Fund (Net of \$500,000 Transfer to Fire Department)	<u>2,550,000</u>
Subtotal, Operating Expenditures	<u>\$390,691,000</u>
Non-operating:	
2008-09 Cash Requirement per Bond Ordinance	58,666,000
Subtotal, Non-Operating Expenditures	<u>\$58,666,000</u>
Transfer to Other Funds: (Water and Wastewater)	
Transfer to County Agency (Community Action Agency)	\$500,000
Total Debt Service Requirements (Including interest earnings)	126,154,000
Rock Mining Mitigation Fee Fund	<u>5,000,000</u>
Subtotal, Transfers	<u>\$131,654,000</u>
Total	<u>\$581,011,000</u>

**RESTRICTED ASSETS FUNDS**

**WATER RENEWAL AND REPLACEMENT FUND**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	\$42,920,000
Transfers from Revenue Fund	17,000,000
Contributions	<u>3,000,000</u>
Total	<u>\$62,920,000</u>
<b><u>Expenditures:</u></b>	
Renewal and Replacement Payments	\$43,065,000
Ending Cash Balance Available for Future Project Costs	<u>19,855,000</u>
Total	<u>\$62,920,000</u>

**WATER PLANT EXPANSION FUND****Revenues:****2008-09**

Carryover	\$45,854,000
Connection Fees	<u>10,320,000</u>
Total	<u>\$56,174,000</u>

**Expenditures:**

Construction Expenditures	\$17,184,000
Ending Cash Balance Available for Future Project Costs	<u>38,990,000</u>
Total	<u>\$56,174,000</u>

**WATER BOND CONSTRUCTION CONTRIBUTIONS FUND****Revenues:****2008-09**

Carryover	<u>\$178,000</u>
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**Expenditures:**

Ending Cash Balance Available for Future Project Costs	<u>\$178,000</u>
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**BOND CONSTRUCTION FUND****Revenues:****2008-09**

Carryover	\$20,821,000
Intrafund Transfer	9,249,000
Interest Earnings	<u>560,000</u>
Total	<u>\$30,630,000</u>

**Expenditures:**

Construction Expenditures - Water	\$22,623,000
Construction Expenditures - Wastewater	7,447,000
Ending Cash Balance Available for Future Construction Costs	<u>560,000</u>
Total	<u>\$30,630,000</u>

**WATER SPECIAL CONSTRUCTION FUND****Revenues:****2008-09**

Carryover	<u>\$3,349,000</u>
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**Expenditures:**

Construction Expenditures	\$350,000
Ending Cash Balance Available for Future Project Costs	<u>2,999,000</u>
Total	<u>\$3,349,000</u>

**WATER CONSTRUCTION FUND****Revenues:****2008-09**

Carryover	<u>\$33,266,000</u>
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**Expenditures:**

Construction Expenditures	\$5,048,000
Transfer to Bond Construction Fund	9,249,000
Ending Cash Balance	<u>18,969,000</u>

Total	<u>\$33,266,000</u>
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**ROCK MINING MITIGATION FEE FUND****Revenues:****2008-09**

Carryover	\$9,997,000
Transfers from Revenue Fund	<u>5,000,000</u>

Total	<u>\$14,997,000</u>
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**Expenditures:**

Construction Expenditures	\$2,000,000
Ending Cash Balance	<u>12,997,000</u>

Total	<u>\$14,997,000</u>
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**WATER AND SEWER DEBT SERVICE FUND****Revenues:****2008-09**

2007-08 Debt Service Fund Requirement	\$103,039,000
Transfers from Revenue Fund	122,426,000
Interest Earnings Transferred from Bond Construction Funds	560,000
Interest Earnings Transferred from Revenue Fund	<u>3,728,000</u>

Total	<u>\$229,753,000</u>
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**Expenditures:**

Debt Service Payments	\$126,714,000
2008-09 Debt Service Fund Requirement	<u>103,039,000</u>

Total	<u>\$229,753,000</u>
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**GENERAL RESERVE FUND****Revenues:****2008-09**

Carryover	<u>\$27,956,000</u>
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**Expenditures:**

Transfers to Revenue Fund	\$24,088,000
Ending Cash Balance	<u>3,868,000</u>

Total	<u>\$27,956,000</u>
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**RATE STABILIZATION FUND****Revenues:****2008-09**

Carryover	<u>\$30,735,000</u>
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**Expenditures:**

Ending Cash Balance	<u>\$30,735,000</u>
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**FIRE HYDRANT FUND****Revenues:****2008-09**

Carryover	\$8,362,000
Transfers from Revenue Fund	<u>2,550,000</u>
Total	<u>\$10,912,000</u>

**Expenditures:**

Construction Expenditures	\$3,800,000
Ending Cash Balance Available for Future Project Costs	<u>7,112,000</u>
Total	<u>\$10,912,000</u>

**WASTEWATER RENEWAL AND REPLACEMENT FUND****Revenues:****2008-09**

Carryover	\$70,026,000
Contributions	860,000
Transfers from Revenue Fund	<u>19,140,000</u>
Total	<u>\$90,026,000</u>

**Expenditures:**

Renewal and Replacement Payments	\$58,002,000
Ending Cash Balance Available for Future Project Costs	<u>32,024,000</u>
Total	<u>\$90,026,000</u>

**WASTEWATER PLANT EXPANSION FUND****Revenues:****2008-09**

Carryover	\$121,386,000
Connection Fees	<u>31,737,000</u>
Total	<u>\$153,123,000</u>

**Expenditures:**

Construction Expenditures	\$37,601,000
Ending Cash Balance Available for Future Project Costs	<u>115,522,000</u>
Total	<u>\$153,123,000</u>

**WASTEWATER BOND CONSTRUCTION CONTRIBUTION FUND****Revenues:****2008-09**

Carryover	<u>\$78,000</u>
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**Expenditures:**

Ending Cash Balance Available for Future Project Costs	<u>\$78,000</u>
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**WASTEWATER STATE REVOLVING LOAN FUND**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$125,000</u>
<b><u>Expenditures:</u></b>	
Ending Cash Balance	<u>\$125,000</u>

**WASTEWATER SPECIAL CONSTRUCTION FUND**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$5,536,000</u>
<b><u>Expenditures:</u></b>	
Construction Expenditures	\$450,000
Ending Cash Balance Available for Future Project Costs	<u>5,086,000</u>
Total	<u>\$5,536,000</u>

**HIGH LEVEL DISINFECTIONS - SPECIAL CONSTRUCTION FUND**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Carryover	<u>\$64,431,000</u>
<b><u>Expenditures:</u></b>	
Construction Expenditures	\$39,339,000
Ending Cash Balance Available for Future Project Costs	<u>25,092,000</u>
Total	<u>\$64,431,000</u>

**PUBLIC HEALTH TRUST  
Operating Budget  
Including Funded Depreciation**

<b><u>Revenues:</u></b>	<b><u>2008-09</u></b>
Countywide General Fund - Maintenance of Effort	\$177,870,000
County Health Care Sales Surtax	178,128,000
Net Patient Service Revenue	1,312,558,000
Other Operating Revenues including JMH Health Plan	267,539,000
Non-Other Operating Revenue	<u>32,367,000</u>
Total*	<u>\$1,968,462,000</u>
<b><u>Expenditures:</u></b>	
Inmate Medical Services	\$24,776,000
Transfer to Air Rescue for Helicopter Operation	900,000
Other Operating and Non-Operating Expenditures	1,876,818,000
Funded Depreciation	55,400,000
Reserves for accrued expenses and carryover	<u>10,568,000</u>
Total	<u>\$1,968,462,000</u>

Notes: Trust provides for inmate medical services in compliance with all applicable laws and requirements. The above budget includes \$34.9 million reimbursement to the County for the Trust's share of the Count's Medicaid Liability.

\*Total Revenues include adjustments for uncollectible accounts, contractual allowances, and the 95% adjustment required per State law.

**PUBLIC HEALTH TRUST  
Capital Budget**

<b><u>Revenues:</u></b>	<b><u>Prior Years</u></b>	<b><u>2008-09</u></b>	<b><u>Future Years</u></b>	<b><u>All Yrs. Budget</u></b>
JMH Depreciation Reserve Account	\$122,932,000	\$55,400,000	\$4,117,000	\$182,449,000
JMH Revenue Bonds	95,000,000	0	0	95,000,000
JMH Foundation	2,900,000	1,434,000	0	4,334,000
Other Non-County Funds	<u>4,786,000</u>	<u>1,536,000</u>	<u>0</u>	<u>6,322,000</u>
Total	<u>\$225,618,000</u>	<u>\$58,370,000</u>	<u>\$4,117,000</u>	<u>\$288,105,000</u>
<b><u>Expenditures:</u></b>				
Computer Equipment	\$0	\$27,087,000	\$3,353,000	\$30,440,000
Health Care Equipment	15,633,000	30,660,000	924,000	47,217,000
Health Care Facility Improvements	58,691,000	60,270,000	10,949,000	129,910,000
Reserve for Eligible Projects	<u>0</u>	<u>80,538,000</u>	<u>0</u>	<u>80,538,000</u>
Total	<u>\$74,324,000</u>	<u>\$198,555,000</u>	<u>\$15,226,000</u>	<u>\$288,105,000</u>

**\$46 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2008 (PHT)**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298504**

	<b><u>2008-09</u></b>
<b><u>Revenues:</u></b>	
Transfer from Capital Outlay Reserve	<u>\$3,600,000</u>
<b><u>Expenditures:</u></b>	
Principal Payment on Loan 1	\$1,764,000
Interest Payments on Loan 1	<u>1,836,000</u>
Total	<u>\$3,600,000</u>





**Proposed  
Community-Based  
Organizations Funding**

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**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Abriendo Puertas, Inc.	Before and After School Care	48,875
Abriendo Puertas, Inc.	Programmatic Support	56,250
Abriendo Puertas, Inc.	Neighborhood Resource Teams	63,750
Abstinence Between Strong Teens International, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	34,850
Action Community Center, Inc.	District 5 District Responsive - Round 2	15,000
Action Community Center, Inc.	Public Service - Transportation Services for the Elderly and/or Handicapped	16,000
Action Community Center, Inc.	Transportation Services for the Elderly and/or Handicapped	25,000
Actors' Playhouse Productions, Inc.	Production equipment for Mainstage and Balcony Theaters	39,642
Actors' Playhouse Productions, Inc.	Operational Support for Actors' Playhouse	224,083
Adgam, Inc.	Substance Abuse Prevention & Intervention	17,000
Adgam, Inc.	"Noboday Can Save Us But Us" program	21,250
Adgam, Inc.	Risk Reduction (HIV/AIDS)	38,250
Adgam, Inc.	Family Empowerment	80,750
Administrative Office of the Courts	YCTF - Programmatic Support	125,000
ADMIT Program, Inc., The	Alternative Direction/Music Industry Training Program	63,750
Adult Mankind Organization	District 11 District Responsive - Round 2	12,750
Adult Mankind Organization	Employment Services	127,500
Adult Mankind Organization	Public Service - Employment Training/At-risk youth	233,750
Advocate Program	Programmatic Support	16,000
Advocate Program	Special Needs, Domestic Violence, Rape and Sexual Assault - Professional Training Institute	39,525
Advocate Program	Juvenile Justice Programmatic Support	52,700
Advocate Program	Elderly Services - Domestic Violence Community-based Advocates	76,500
African Caribbean American Performing Artists, Inc. (ACAPAI)	2008-2009 Program Activities	16,984
Airport Council International	Conference Sponsorship	10,000
Airport Minority Advisory Council	Annual Scholarship	5,000
Alhambra Heights Residential Force, Inc.	Public Service - Youth After School Program	21,250
All Florida Youth Orchestra, Inc., dba Florida Youth Orchestra	2008-2009 Program Activities	25,000
Allapattah Community Action, Inc.	Public Service - Child Care/Elderly Homebound Meal Program	42,500
Allapattah Community Action, Inc.	Elderly Program	51,000
Alliance for Aging, Inc.	Programmatic Support - Local Funding Match	191,250
Alliance for Musical Arts Productions, Inc.	Public Service - Musical Arts, Theater Tutoring Program	8,500
Alliance for Musical Arts Productions, Inc.	2008-2009 Program Activities	20,005
Alternative Programs, Inc., The	Public Service - Alternatives to Incarceration	59,500
Alternative Programs, Inc., The	YCTF - Programmatic Support	175,000
Alternative Programs, Inc., The	Programmatic Support	416,500
American Chamber of Commerce, Inc.	Programmatic Support	42,500
American Children's Orchestras for Peace, Inc.	2008-2009 Program Activities	29,544
American Fraternity, Inc.	Immigration Services	21,250
American Fraternity, Inc.	Social Services for the Immigration Services	45,000
American Fraternity, Inc.	Public Service - Immigration Services	48,000
American Red Cross	Social Services for disaster assistance and prevention	212,500
Amigos Together for Kids, Inc.	Programmatic Support	75,000
Ars Flores Symphony Orchestra, Inc.	2008-2009 Program Activities	20,631
Art Works for Us, Inc.	Dance program support for the disabled	7,500
Arts & Business Council of Miami, Inc.	Fiscal Agent for Conferences/Cultural Conventions	5,000
Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Help" Mini-Grants program	33,950
Arts & Business Council of Miami, Inc.	Annual Programs	58,400
Arts Ballet Theatre of Florida, Inc.	2009 International Ballet Concert: Odense, Denmark	22,091
Arts Ballet Theatre of Florida, Inc.	2008-2009 General Operating Support	30,000

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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Arts for Learning/Miami, Inc.	General Programs and Operating Support	314,000
ArtSouth, a Not-for-Profit Corporation	Annual Season - General Operating Support	50,000
Artz-N-The-Hood, Inc.	Public Service - After School Artz Academy Program	17,000
Artz-N-The-Hood, Inc.	2008-2009 Program Activities	18,110
Aspira of Florida, Inc.	Public Service - South Youth Sanctuary Program	34,850
Aspira of Florida, Inc.	Children, Youth, and Families - Parent/Child Literacy Program	55,250
Aspira of Florida, Inc.	Criminal Justice - Stay-in-School	63,750
Aspira of Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	65,875
Aspira of Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	68,000
Aspira of Florida, Inc.	Criminal Justice - Neighborhood Empowerment	72,250
Association for Retarded Citizens (ARC)	Children, Youth, and Families - Promote Quality Childcare - Project Find	34,000
Association for Development of the Exceptional, Inc.	Programmatic Support - Vocational Training	40,000
Association for Development of the Exceptional, Inc.	Public Service - Academic/Vocational Training Program for Disabled Adults (North and South)	59,500
Ayuda, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	34,850
Ayuda, Inc.	Elderly Services - In-home Services for the Frail Elderly	42,500
Ayuda, Inc.	Criminal Justice - Family Empowerment	80,750
Bakehouse Art Complex, Inc.	Annual Season - General Operating Support	50,000
Ballet Etudes Company of South Florida	2008-2009 Program Activities	30,000
Ballet Flamenco La Rosa, Inc.	El Rey Lear	35,345
Ballet Flamenco La Rosa, Inc.	Annual Season - General Operating Support	50,000
BAME Corporation	Programmatic Support	28,000
Barry University - Academy for Better Communities	Children, Youth, and Families - Technical Assistance for Neighborhood Resource Teams	85,000
Barry University - School of Adult and Continuing Education	Elderly Services - Cross System Training	59,500
Barry University - School of Adult and Continuing Education	Special Needs - Cross Training for Service Providers of Special Needs Populations	59,500
Bascomb Memorial Broadcasting Foundation, Inc.	Renovations, Fixtures & Equipment for New WDNA Facility	15,675
Bascomb Memorial Broadcasting Foundation, Inc. (WDNA-FM 88.9)	Annual Season - General Operating Support - WDNA-FM 88.9	100,000
Bay of Pigs Museum and Library of the 2506 Brigada, Inc.	Programmatic Support	40,000
Bayfront Park Management Trust	Downtown Miami New Year's Eve Celebration	44,690
Bayview Center for Mental Health, Inc.	Public Service - Employment Training Data Processing and Employment Training Food Service	25,500
Belafonte Tacolcy Center, Inc.	Programmatic Support	20,000
Belafonte Tacolcy Center, Inc.	Public Service - Families Against Suspension and Termination (FAST)	39,950
Bertha Abess Children's Center, Inc., The	Steps to Succeed - Transitional Services for Severely Emotionally Disturbed 14-22, to Adult Vocational and Mental Health System Individuals	66,300
Best Buddies, Inc.	Public Service - Friendships for Youth - District 5	8,500
Best Buddies, Inc.	Public Service - Friendships for Youth	59,500
Best Buddies, Inc.	Programmatic Support	75,000
Beta Tau Zeta Royal Association, Inc.	Public Service - Academic Tutoring and Mentoring Program	25,500
Beta Tau Zeta Royal Association, Inc.	Programmatic Support	40,000
Better Way of Miami, Inc.	Workforce Development	66,895
Big Brothers and Big Sisters, Inc.	Children, Youth, and Families - Big Expressions	55,250

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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Cultural Advancement Transition Plan	40,000
Black Archives, History and Research Foundation of South Florida, Inc., The	Annual Season - General Operating Support	50,000
Black Door Dance Ensemble	Programmatic Support	3,475
Boitin La Liberte International	Programmatic Support	8,500
Borinquen Health Care Center, Inc.	Public Service - Preventive Health Services - District 11	42,500
Borinquen Health Care Center, Inc.	Programmatic Support	75,000
Boys and Girls Club of Miami-Dade, Inc.	Gwen Cherry Unit Programmatic Support	24,000
Boys and Girls Club of Miami-Dade, Inc.	Kendall Unit Programmatic Support	24,000
Boys and Girls Club of Miami-Dade, Inc.	Hank Kline Unit Programmatic Support	24,000
Boys and Girls Club of Miami-Dade, Inc.	Park capital improvements at Northwest Unit	60,000
Boys and Girls Club of Miami-Dade, Inc.	Public Service - Coral Gables/West Coconut Grove Youth Program/Gwen Cherry Park Program	127,500
Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services/Restorative Justice	17,000
Brownsville Community Development Corporation	Programmatic Support	40,000
Bunche Park Sports and Community Club, Inc.	Sports Programmatic Support	6,000
Camille and Sulette Merilus Foundation for Haiti Development, Inc.	Public Service - Jason and Elisha Merilus Youth Club	12,750
Camillus House, Inc.	Special Needs, Substance Abuse - Prevention and Treatment Programs - South New Airbase Treatment Program	73,440
Caribbean American Visual Cultural Preservation, Inc.	Programmatic Support	40,000
Caribbean Latin American Action (CLAA)	The Miami Conference in the Caribbean	5,000
Carrfour Supportive Housing, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	34,000
Catholic Charities of the Archdiocese of Miami, Inc.	New Life Family Center - Special Needs, Homeless Services - Matching Funds and Infrastructure Support	34,000
Catholic Charities of the Archdiocese of Miami, Inc.	Catholic Home - Children, Youth, and Families - Positive Youth Development	38,250
Catholic Charities of the Archdiocese of Miami, Inc.	Sagrada Family Center - Children, Youth, and Families - Childcare Services for the Working Poor	42,500
Catholic Charities of the Archdiocese of Miami, Inc.	Services for Elderly - Elderly Services - Center-based Care - Saint Mary's Haitian Elderly Program	42,500
Catholic Charities of the Archdiocese of Miami, Inc.	Centro Amater Child Services - Children, Youth, and Families - Before and After School Care	46,750
Catholic Charities of the Archdiocese of Miami, Inc.	Centro Amater Child Services - Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	51,000
Catholic Charities of the Archdiocese of Miami, Inc.	Pierre Toussaint Center - Immigrants and New Entrants - Community-based Adaptation and Socialization	51,000
Catholic Charities of the Archdiocese of Miami, Inc.	South Dade Child Care Center - Children, Youth, and Families - Childcare Services for the Working Poor	51,000
Catholic Charities of the Archdiocese of Miami, Inc.	Services for Elderly - Elderly Services - Center-based Care - Round Towers Senior Center	55,250
Catholic Charities of the Archdiocese of Miami, Inc.	Healthy Start - Children, Youth, and Families - Home Visiting (Access to Health Care)	59,500
Catholic Charities of the Archdiocese of Miami, Inc.	Pierre Toussaint Center - Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
Catholic Charities of the Archdiocese of Miami, Inc.	Notre Dame - Children, Youth, and Families - Home Visiting (Access to Health Care)	63,750
Catholic Charities of the Archdiocese of Miami, Inc.	Services for Elderly - Elderly Services - Center-based Care - Claude Pepper and Round Towers Senior Center	68,000

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Agency	Program	FY 2008-09 Adopted Funding
Catholic Hospice, Inc.	Children and Adults with Disabilities - Aftercare and Respite Care	85,000
Center for Emerging Art, Inc.	2008-2009 General Operating Support	16,184
Center for Haitian Studies, Inc.	"Rasin" Annual Haitian Roots Musical Festival	14,881
Center for Independent Living of South Florida, Inc.	Children and Adults with Disabilities - Family Support and Educational Services - Living Skills Training	41,523
Center for Independent Living of South Florida, Inc., The	Recreational program support for the disabled	7,500
Center for Independent Living of South Florida, Inc., The	Children and Adults with Disabilities - Community Awareness to Eliminate Barriers	42,500
Center for Independent Living of South Florida, Inc., The	Programmatic Support	75,000
Center for Independent Living of South Florida, Inc., The	Public Service - On a Roll Program	21,250
Center for Independent Living of South Florida, Inc., The	Workforce - Individuals with Disabilities	274,550
Center for Information and Orientation, Inc., The	Programmatic Support - Domestic Violence Prevention	18,400
Center for Positive Connections, Inc., The	Public Service - HIV/AIDS Psychosocial and Preventive Education	21,250
Centro Cultural Espanol de Cooperacion Iberoamericana, Inc.	2008-2009 General Operating Support	30,000
CHARLEE of Dade County, Inc.	Public Service - Court Services Unit	32,300
CHARLEE of Dade County, Inc.	Programmatic Support - Court Specialist	75,000
Children's Home Society of Florida	Children, Youth, and Families - Childcare Services for the Working Poor - Special Needs	59,500
Chopin Foundation of the United States, Inc.	Annual Season - General Operating Support	50,000
Citizen's Crime Watch of Miami-Dade County, Inc.	Public Service - Neighborhood Watch/Homeland Security	76,500
Citizen's Crime Watch of Miami-Dade County, Inc.	Programmatic Support - Crime Prevention	212,500
Citizens for a Better South Florida	Green Miami, Citizen Forester and the Community Science Workshops	45,029
Citrus Health Network, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support - KIVA	34,000
Citrus Health Network, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support - SHAMAN	34,000
Citrus Health Network, Inc.	Programmatic Support	43,500
City of Hialeah Cultural Affairs Council	City of Hialeah Cultural Affairs Council programs	35,000
City of Miami	Miami Homless Program - Special Needs, Homeless Services	34,000
City of Miami - Gusman Center for the Performing Arts	Renovations & Repairs Relating to Exterior Façade Water Intrusion	40,000
City of North Miami Beach	Park and Recreation Department Sports Program	16,000
City of Opa-Locka	Public Service - City of Opa-Locka Crime Prevention Program	59,500
City of South Miami	South Miami Senior Center - Elderly Meals	18,400
City of South Miami	Public Service - After School House	38,250
City of Sweetwater	District 12 District Responsive - Round 3	21,250
City of Sweetwater	Public Service - General Public Services	32,000
City of Sweetwater	Elderly Program - Programmatic Support	52,500
City Theater, Inc.	Annual Season - General Operating Support	100,000
Coalition of Florida Farmworkers Organization, Inc.	Basic Needs - Food Recovery and Distribution	42,500
Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Keeping Children Smart and Safe After School Program	42,500
Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	55,250

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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	63,750
Coalition of Florida Farmworkers Organization, Inc.	Programmatic Support - Food Recovery Distribution Program	85,000
Coconut Grove Arts and Historical Association, Inc.	Coconut Grove Arts Festival	77,330
Coconut Grove Cares, Inc.	Public Service - Coconut Grove Neighborhood Empowerment Program	21,250
Coconut Grove Playhouse, Inc., The	Operational Support for the Coconut Grove Playhouse	250,000
Colombian American Chamber of Commerce of Greater Miami	Programmatic Support	63,750
Colombian American Service Association, Inc. (CASA)	Basic Needs - Legal Assistance	51,000
Colombian American Service Association, Inc. (CASA)	Programmatic Support - ICARE Program	56,250
Colombian American Service Association, Inc. (CASA)	Public Service - ICARE Program	102,000
Communities in Schools of Miami, Inc.	Ars enrichment program	6,000
Communities in Schools of Miami, Inc.	Children, Youth, and Families - Before and After School Care - NFL Youth Education Town Center	40,375
Community AIDS Resource, Inc., d/b/a Care Resource	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	72,250
Community Coalition, Inc.	Programmatic Support - Senior Link	87,500
Community Coalition, Inc.	Public Service - Employment and Training Program and Senior Link Services	212,500
Community Committee for Developmental Handicaps (CCDH, Inc.)	Children and Adults with Disabilities - Therapies for Children and Adults w/ Developmental Disabilities	65,875
Community Committee for Developmental Handicaps (CCDH, Inc.)	Children and Adults with Disabilities - In-home Supports	134,895
Community Committee for Developmental Handicaps (CCDH, Inc.)	Children and Adults with Disabilities - Family Support and Educational Services	157,250
Community Grants Program	Grants to to non-profit organizations developing small and large-scale community-based cultural programs	655,000
Community Service Outreach (OSC), Inc.	Children, Youth and Families - After School Recreational Activities and Wellness Programs	21,250
Community United, Inc.	Public Service - Seniors First Initiative	85,000
Concerned African Women, Inc.	Programmatic Support	24,000
Concerned African Women, Inc.	Public Service - New Dimensions in Community Education	63,750
Concerned African Women, Inc.	YCTF - Programmatic Support	175,000
Concerned African Women, Inc.	Criminal Justice - Family Empowerment	80,750
Concert Association of Florida, Inc.	Operational Support for the Concert Association of Florida	150,000
Concert Association of Florida, Inc., The	Operational Support for the Concert Association of Florida	20,000
Contractors Resource Center, The	Programmatic Support - Human Services	105,000
Coral Estates Soccer Club, Inc.	Sports Programmatic Support	6,000
Coral Gables Congregational Church , Inc.	Annual Season - General Operating Support	50,000
Creation Ballet II Company, Inc., d/b/a Creation Art Center	2008-2009 General Operating Support	30,000
Cuban Pilots Association	Programmatic Support	40,000
Cultural Council, Inc., The	Cultural Programs and Activites in South Miami-Dade	30,000
Culture Shock Miami: Discount Student Tickets to the Arts Program	Programmatic Support	340,000
Custom/Trade/Finance Symposium of the America's Inc.	Eight Symposiums of the Americans	5,000
Dade Community Foundation, Inc.	Programmatic Support - HIV Program	245,000
Dade County Bar Association of Legal Aid Society	Basic Needs - Legal Assistance	55,250
Dade Heritage Trust, Inc.	Dade Heritage Days	48,189

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Agency	Program	FY 2008-09 Adopted Funding
Daily Bread Food Bank, Inc.	Basic Needs - Food Recovery and Distribution to Homeless Transitional Housing Programs	25,500
Dance Miami Choreographers' Fellowship Program	Fellowships to local choreographers to develop new works	35,000
Dance Now! Ensemble, Inc.	2008-2009 General Operating Support	20,563
Dante B. Fascell Port of Miami-Dade	Promotional/Inaugural Events/Customer Appreciation Night	50,000
Dave and Mary Alper Jewish Community Center	Annual Season - General Operating Support	50,000
De Hostos Senior Center, Inc.	Elderly Services - Congregate Meals	55,250
De Hostos Senior Center, Inc.	Public Service - Elderly Services - Center-based Care / De Hostos Senior Service Center	63,750
De Hostos Senior Center, Inc.	Programmatic Support - Elderly Program	75,000
Deering Estate Foundation, Inc., The	Programmatic Support	4,000
Deering Estate Foundation, Inc., The	Park capital improvements	35,000
Developing Arts in Neighborhoods Grants Program	Grants to small and neighborhood-based non-profit cultural groups	275,000
Dial-A-Life Program	Programmatic Support	45,000
Dialysis Foundation of South Florida, Inc.	Children and Adults with Disabilities - Food Recovery and Distribution	21,250
Dialysis Foundation of South Florida, Inc.	Basic Needs - Food Recovery and Distribution	27,625
Dialysis Foundation of South Florida, Inc.	Public Service - Basic Needs - Food Recovery and Distribution	38,250
Diaspora Arts Coalition, Inc.	Annual Programs	38,800
Diaspora Vibe Cultural Arts Incubator, Inc.	International Cultural Arts Exchange Series 2009 (ICAES) - Jamaica: Living Sculpture	26,509
Diva Arts & Entertainment, Inc.	2008-2009 Program Activities	20,357
Dominican-American National Foundation CDC, Inc., The	Basic Needs - Information and Referral	14,875
Dominican-American National Foundation CDC, Inc., The	Immigrants and New Entrants - Academic/Vocational and Re-certification of Professionals	14,875
Dominican-American National Foundation CDC, Inc., The	Programmatic Support - Martial Arts Out of School	28,000
Dominican-American National Foundation CDC, Inc., The	Public Service - DANF Youth Service / Employment Training	34,000
Dominican-American National Foundation CDC, Inc., The	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	34,850
Dominican-American National Foundation CDC, Inc., The	Criminal Justice - Family Empowerment	42,500
Douglas Gardens Community Mental Health Center	Special Needs, Mental Health - Mental Health Treatment/Post-Treatment Case Management Services for Adults	45,688
Dream in Green	Green schools challenge	47,331
Drug Free Youth in Town, Inc.	Children, Youth, and Families - Positive Youth Development	55,250
Drug Free Youth in Town, Inc.	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	56,950
Drug Free Youth in Town, Inc.	Criminal Justice - Neighborhood Empowerment	68,000
Easter Seals Miami-Dade, Inc.	Criminal Justice - Stay-in-School	63,750
Easter Seals Miami-Dade, Inc.	Elderly Services - Center-based Care	72,250
Economic Development Council of South Dade (Perrine-Cutler Ridge Council)	Programmatic Support	117,300
Edge Zones	Art of Uncertainty	17,675
Edge Zones, Inc.	2008-2009 General Operating Support	24,526
Education Fund, The	The Three R's: Restoring and Respecting Our Resources	45,950
El Portal C.A.R.E.S., Inc.	Programmatic Support - After School/Summer Camp/Seniors	75,000
Embrace Girls Foundation, Inc., The	Public Service - Young Girls-After School Program and Camp	8,500
Empower "U", Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	42,500
enFAMILIA, Inc.	2008-2009 Program Activities	36,772



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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Entertainment Industry Incubator, Inc.	Annual programs	29,100
Epilepsy Foundation of South Florida, Inc.	Children and Adults with Disabilities - Family Support and Educational Services	59,500
Exponica International, Inc.	Exponica International / La Feria de las Americas - Festival and Exposition	28,455
Fairchild Tropical Botanic Garden	Fairchild Challenge for middle and high school students	45,765
Fairchild Tropical Botanic Garden, Inc.	Assistive Transportation Equipment for Visitors	16,832
Fairchild Tropical Botanic Garden, Inc.	Under the Shade of the Poinciana	35,345
Fairchild Tropical Botanic Garden, Inc.	Programmatic Support	321,300
Fairchild Tropical Botanic Garden, Inc.	Operational Support for Fairchild Tropical Garden	417,595
Faithful Friend Center, Inc.	Basic Needs - Hunger Relief Network Program - District 13	21,250
Faithful Friend Center, Inc.	Basic Needs - Food Recovery and Distribution	25,500
Family and Children Faith Coalition, Inc.	Basic Needs - Information and Referral	25,500
Family Christian Association (FCAA)	Programmatic Support	40,000
Family Christian Association (FCAA) Crime Prevention	Programmatic Support	75,000
Family Counseling Services of Greater Miami	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	76,500
Family Counseling Services of Greater Miami, Inc.	Criminal Justice - Neighborhood Empowerment	63,750
Family Life Center, Inc.	Children, Youth, and Families - Friday Night Life	21,250
Family Resource Center	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
Fanm Ayisyen Nan Miyami, Inc. (FANM)	Public Service - Family Intervention and Empowerment Program	25,500
Fanm Ayisyen Nan Miyami, Inc. (FANM)	Basic Needs - Legal Assistance	42,500
Fanm Ayisyen Nan Miyami, Inc. (FANM)	Children and Adults with Disabilities - Family Support and Educational Services	51,000
Fanm Ayisyen Nan Miyami, Inc. (FANM)	Programmatic Support - Case Management	140,000
Fantasy Theater Factory, Inc.	Environmental education outreach project	31,729
Fantasy Theatre Factory, Inc.	2008-2009 Program Activities	75,000
Fantasy Theatre Factory, Inc.	Fiscal Agent for Travel/Consultants/Technical Assistance Component for Cultural Advancement and Emerging Major Cultural Insitutions groups	150,500
Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives and "All Kids Included" Initiative for Children with Disabilities	278,000
Farah's Angels Day Care Center, Inc.	Programmatic Support - Child Care Services	32,000
Farm Share, Inc.	Public Service - Operation Feed the Hungry	110,500
Farm Share, Inc.	Programmatic Support	170,000
Fifty-Five (55) Years and Up, Inc.	Public Service - Elderly Meals - District 5	17,500
Fifty-Five (55) Years and Up, Inc.	Programmatic Support / Elderly Meals for Spring Tree Apartments	52,500
Fifty-Five (55) Years and Up, Inc.	Public Service - Feed the Elderly Transit Food Service	72,250
Florene Lithcut Inner City Children's Touring Dance Company, Inc.	2008-2009 Program Activities	30,000
Florida Atlantic University	Small Business Development Program	40,000
Florida Chamber Orchestra	2008-2009 General Operating Support	18,565
Florida Dance Association, Inc.	Florida Dance Festival	36,172
Florida Dance Association, Inc.	Annual Programs	38,800
Florida Film Institute, Inc.	2008-2009 Program Activities	25,000
Florida Grand Opera, Inc.	Construction of Acoustic Walls at FGO's Doral Center Facility	27,620
Florida Grand Opera, Inc.	Operational Support for the Florida Grand Opera	433,998
Florida Immigrant Advocacy Center (FIAC)	Programmatic Support - Legal Assistance	20,000
Florida Immigrant Advocacy Center (FIAC)	Immigrants and New Entrants - Public Education and Outreach	25,160
Florida Immigrant Advocacy Center (FIAC)	Immigration Representation Services	63,750

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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Florida International University	Inter-American Conference of Mayors	48,750
Florida International University	Inter-American Conference of Mayors	65,000
Florida International University Board of Trustees, for the benefit of the Dance Department	2008-2009 General Operating Support	18,394
Florida International University Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	Multi-Media Equipment for Galleries/Multi-Purpose Room	7,167
Florida International University Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	Operational Support for the Patricia and Phillip Frost Art Museum	150,000
Florida International University Board of Trustees, for the benefit of the School of Music	FIU Music Festival	52,075
Florida International University Board of Trustees, for the Benefit of the School of Tourism & Hospitality Management	South Beach Wine & Food Festival	86,402
Florida International University Board of Trustees, for the benefit of The Wolfsonian	Restoration of the Bridge Tender's House	7,517
Florida International University Board of Trustees, for the benefit of The Wolfsonian	Operational Support for the Wolfsonian-FIU	281,835
Florida Memorial University	Local Non-Profit Cultural Organizations Assistance Initiative - Lou Rawls Performing Arts Center Usage	15,000
Florida Venture Foundation, Inc.	Public Service - Youth Build Outreach - District 5	12,750
Florida Venture Foundation, Inc.	Programmatic Support	60,000
Florida Venture Foundation, Inc.	Public Service - Youth Build Outreach	110,500
Foster Care Review, Inc.	Programmatic Support - Citizens Review Panel	40,000
Foundation for Democracy in Africa (Africando)	Programmatic Support	85,000
Foundation of Community Assistance and Leadership, Inc.	Public Service - Moore Park Learning and Computer Technology Center	17,000
Foundation of Community Assistance and Leadership, Inc.	Programmatic Support	56,250
Free Trade Area of the Americans (FTAA)	Caribbean Symposium	5,000
Friends of Chamber Music of Miami	2008-2009 General Operating Support	18,745
Friends of Drug Court	Programmatic Support	40,000
Friends of the Bass Museum, Inc.	Operational Support for the Bass Museum of Art	191,891
Friends of the Everglades	Environmental education awareness program and Village West Coconut Grove tree installations	50,646
Friends of the Miami-Dade Public Library, Inc.	A Compendium of Collections and Collecting in Miami: The Vasari Project	19,500
Fundacion Humanismo Sin Fronteras, Inc.	Programmatic Support	8,500
Fundarte, Inc.	2008-2009 General Operating Support	21,906
GableStage, Inc.	Annual Season - General Operating Support	100,000
Galata Haitian Culture Enrichment and Self- Empowerment, Inc.	Public Service - 60 Plus - Bridging the Gap / Project Leap	17,000
Galata Haitian Culture Enrichment and Self- Empowerment, Inc.	Serving as fiscal agent for Community Economic Development Improvement Association, Inc. (CEDIA) for employment training	19,550
Galata Haitian Culture Enrichment and Self- Empowerment, Inc.	Employment Training - serving as Fiscal Agent for Community Economic Development Improvement Association, Inc. (CEDIA)	24,000
Galata Haitian Culture Enrichment and Self- Empowerment, Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	25,500
Galata Haitian Culture Enrichment and Self- Empowerment, Inc.	Children, Youth, and Families - Positive Youth Development	55,250
Galata Haitian Culture Enrichment and Self- Empowerment, Inc.	Elderly Services - Specialized Transportation	55,250

**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Galata Haitian Culture Enrichment and Self-Empowerment, Inc.	Elderly Services - Center-based Care	63,750
Galata Senior Citizens Services	Programmatic Support	40,000
German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	22,777
Girl Scouts - Council of Tropical Florida, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	51,000
Girl Scouts - Council of Tropical Florida, Inc.	Children, Youth, and Families - Before and After School Care	59,500
Gold Coast Theater Company	2008-2009 General Operating Support	21,010
Good Hope Equestrian Training Center, Inc.	Public Service - A Disciplined Approach to Equine-Related Studies	34,000
Goulds Coalition of Ministers and Lay People, Inc.	District 8 District Responsive - Round 2	12,750
Grace Holistic Center of Grace Haitian United Methodist Church	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	38,250
Greater Goulds Optimist Club	Criminal Justice - Neighborhood Empowerment	42,500
Greater Goulds Optimist Club	Public Service - Tutorial Services / Youth Services	51,000
Greater Miami Convention and Visitors Bureau	Cruise Miami Promotion Program	75,000
Greater Miami Festivals and Events Association, Inc.	Annual Programs	29,100
Greater Miami Festivals and Events Association, Inc.	Fiscal Agent for Cultural Publications	81,200
Greater Miami Youth Symphony of Dade County, Florida, Inc.	2008-2009 Program Activities	75,000
Guardianship Program of Dade County, Inc.	Basic Needs - Legal Assistance	38,250
Gulf Coast Community Care	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
Haitian American Alliance Youth Foundation, Inc.	Programmatic Support - Community Facility	140,000
Haitian American Citizenship and Voters Education Center, Inc.	Public Service - Reaching for the American Dream	17,000
Haitian American Citizenship and Voters Education Center, Inc.	Programmatic Support - Voter Education	75,000
Haitian American Cultural Society, Inc.	Programmatic Support	42,000
Haitian American Youth of Tomorrow, Inc.	Programmatic Support	20,000
Haitian Community Outreach	Programmatic Support	40,000
Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	30,000
Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	42,000
Haitian Heritage Museum, Corp.	Programmatic Support	12,000
Haitian Neighborhood Center, Sant La, Inc.	Educational Creole TV programs	13,243
Haitian Neighborhood Center, Sant La, Inc.	Public Service - Financial Literacy Education, Training, and Outreach	17,000
Haitian Neighborhood Center, Sant La, Inc.	Programmatic Support	40,000
Haitian Neighborhood Center, Sant La, Inc.	Basic Needs - Information and Referral	42,500
Haitian Neighborhood Center, Sant La, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	63,750
Haitian Organization of Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	21,250
Haitian Radio Media	Programmatic Support	8,500
Hands in Action, Inc.	Public Service - Abused and Neglected Children	36,550
Hands On Miami, Inc.	Programmatic Support	40,000
Harambee, Inc.	2008-2009 Program Activities	12,156
Harvest Fire International Outreach Ministries	Public Service - Family Enrichment Center	25,500
Haven Economic Development, Inc.	Public Service - Homebuyer Education and Counseling	21,250
Health Choice Network, Inc.	Children, Youth, and Families - Home Visiting (Access to Health Care)	63,750
Health Council of South Florida, Inc., The	Programmatic Support	106,250

**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Hearing and Speech Therapy of Florida, Inc.	Children, Youth, and Families - Promote Quality Childcare	51,000
Hearing and Speech Therapy of Florida, Inc.	Children and Adults w/ Disabilities - Therapies for Children and Adults w/Developmental Disabilities	57,885
Helping Hands of Miami	Programmatic Support	8,500
Helping Hands Youth Center, Inc.	Criminal Justice - Youth - Olinda/Partner Park	21,250
Helping Hands Youth Center, Inc.	Liberty City Square Activities	87,500
Helping Hands Youth Center, Inc.	Programmatic Support - Olinda/Partners Park	87,500
Here's Help, Inc.	Special Needs, Substance Abuse - Outpatient Expansion Program	69,700
Heroes Unite, Inc.	2008-2009 Program Activities	25,000
Hispanic Coalition, Inc.	District 6 District Responsive - Round 2	21,250
Hispanic Coalition, Inc.	Public Service - At Risk Youth and Family Intervention Program / Employment Services	51,000
Hispanic Coalition, Inc.	Programmatic Support	75,000
Hispanic Theater Guild Corporation	Annual Season - General Operating Support	50,000
Hispanic-American Lyric Theatre, Inc.	Fiscal Agent for Local Non-Profit Cultural Organizations Assistance Initiative - Hialeah High School Auditorium Usage	15,000
Hispanic-American Lyric Theatre, Inc.	2008-2009 General Operating Support	19,773
Historic Hampton House Community Trust, Inc.	Programmatic Support	40,000
Historic Mt. Zion Missionary Baptist Church, Inc. a/k/a Mt. Zion CDC	Public Service - Character Development through the Arts Project / Programmatic Support	21,250
Historic Mt. Zion Missionary Baptist Church, Inc. a/k/a Mt. Zion CDC	Programmatic Support	75,000
Historical Association of Southern Florida, Inc.	Operational Support for the Historical Association of Southern Florida	178,352
Holy Temple Human Services, Inc.	Elderly Services - Early Intervention / Prevention	21,250
Holy Temple Human Services, Inc.	Elderly Services - Early Intervention / Prevention	41,650
Homestead Center for the Arts	Annual Programs	20,000
Homestead Soup Kitchen, Inc.	District 8 District Responsive - Round 3	12,750
Howard Palmetto Baseball/Softball Association, Inc.	Park capital improvements	51,000
Human Services Coalition	Public Service - Greater Miami Prosperity Campaign	8,500
Human Services Coalition	Basic Needs - Stamp Out Hunger and Poverty	148,750
Inffinito Art & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	41,579
Inner City Community Development, Inc.	Elders - Promote Social Involvement	21,250
Institute for Black Family Life, Inc.	Criminal Justice - Family Empowerment	42,075
Institute for Child and Family Health, Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	48,875
Institute for Child and Family Health, Inc.	Children, Youth, and Families - Positive Youth Development	51,000
Institute for Child and Family Health, Inc.	Children, Youth, and Families - Young Adults Transitioning from Foster Care and Juvenile Justice Settings (Emancipation Services)	53,125
Institute for Child and Family Health, Inc.	Children, Youth, and Families - Before and After School Care	57,375
Institute for Child and Family Health, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
Institute for Child and Family Health, Inc.	Special Needs, Mental Health - Residential Treatment for Mentally Ill Children	61,625
Institute for Child and Family Health, Inc.	Children, Youth, and Families - Infant Mental Health	68,000
Institute for Child and Family Health, Inc.	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	76,500
Institute for Child and Family Health, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	76,500
Institute for Child and Family Health, Inc.	Criminal Justice - Family Empowerment	80,750
Institute for Child and Family Health, Inc.	YCTF - Programmatic Support	100,000
Institute for Child and Family Health, Inc.	YCTF - Programmatic Support	577,400
Institute for Child and Family Health, Inc.	YCTF - Programmatic Support	220,000

**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Institute for Child and Family Health, Inc.	YCTF - Programmatic Support	150,000
Institute for Child and Family Health, Inc.	Criminal Justice - Gang Unit Exit Strategy Services (GUESS)	85,170
	Criminal Justice - CJC Gang Prevention/Intervention Activities Coordination	89,251
Institute for Child and Family Health, Inc.	Criminal Justice - Youth Gang Resource Center	124,673
Italian Film Festival, Inc.	Italian Film Festival	15,905
Jamaica Awareness, Inc.	Annual Season - General Operating Support	100,000
James E. Scott Community Association, Inc. (J.E.S.C.A)	Children, Youth, and Families - Childcare Services for the Working Poor	34,000
James E. Scott Community Association, Inc. (J.E.S.C.A)	Elderly Services - Home-based Enhanced Nutrition	42,500
James E. Scott Community Association, Inc. (J.E.S.C.A)	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	51,000
James E. Scott Community Association, Inc. (J.E.S.C.A)	Special Needs, Homeless Services - Homeless Prevention Case Management	52,275
James E. Scott Community Association, Inc. (J.E.S.C.A)	Programmatic Support	154,000
James E. Scott Community Association, Inc. (J.E.S.C.A)	Public Service - Early Childhood Development / Case Management Services "Young Girls to Young Ladies / Elderly Transportation / Model Cities Youth Streetworker Program / Transition and Stabilization - Primary Care Homeless	362,950
Jewish Community Services of South Florida, Inc.	Sunny Isles Senior Services Program	21,250
Jewish Community Services of South Florida, Inc.	Home Shopping program/Hurricane Preparedness	21,250
Jewish Community Services of South Florida, Inc.	Basic Needs - Information and Referral	25,500
Jewish Community Services of South Florida, Inc.	Special Needs, Homeless Services - Match Funds and Infrastructure Support	37,910
Jewish Community Services of South Florida, Inc.	Public Service - North Miami Beach Services / Senior Crime Prevention	42,500
Jewish Community Services of South Florida, Inc.	Special Needs, Homeless Services - Homeless Prevention Case Management	46,750
Jewish Community Services of South Florida, Inc.	Children, Youth, and Families - Positive Youth Development	55,250
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Repair	59,415
Jewish Community Services of South Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	59,500
Jewish Community Services of South Florida, Inc.	Elderly Services - In-home Services for the Frail Elderly	68,000
Jewish Community Services of South Florida, Inc.	Elderly Services - Miami Beach Senior Center	72,250
Jewish Community Services of South Florida, Inc.	Elderly Services - Seymour Gelber Adult Day Care Center	72,250
Jewish Community Services of South Florida, Inc.	Programmatic Support	75,000
Jewish Community Services of South Florida, Inc.	Elderly Services - Home-based Enhanced Nutrition	76,500
Jewish Community Services of South Florida, Inc.	Criminal Justice - Family Empowerment	80,750
Jewish Museum of Florida, Inc.	Operational Support for the Jewish Museum	150,000
	Immigrants and New Entrants - Academic / Vocational and Re-certification of Professionals	36,125
Jobs for Miami, Inc.	Criminal Justice - Family Empowerment	80,750
Jobs for Miami, Inc.	Criminal Justice - Stay-in-School	191,250

**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
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Agency	Program	FY 2008-09 Adopted Funding
Josefa Perez de Castano Kidney Foundation, Inc.	Public Service - Social Services for Disabled Persons	21,250
Josefina Castano Kidney Foundation	Programmatic Support	40,000
JPM Centre at Miami Drive, Inc.	Public Service - Youth After School Program	17,000
Jubilate, Inc.	Annual Season - General Operating Support	50,000
Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Festival	55,622
Junta Patriotica Cubana	Programmatic Support	40,000
Karen Peterson and Dancers, Inc.	2008-2009 General Operating Support	25,000
KIDCO Child Care, Inc.	Public Service - Children, Youth, and Families - Childcare Services for the Working Poor / Child Care Wrap Around Services	17,000
KIDCO Child Care, Inc.	Children, Youth, and Families - Childcare Services for the Working Poor / Child Care Wrap Around Services	34,000
KIDCO Child Care, Inc.	Programmatic Support	60,000
Kinad, Inc.	Programmatic Support	56,250
Kristi House, Inc.	Programmatic Support	40,000
Kristi House, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	42,500
Kristi House, Inc.	Public Service - Child Sexual Abuse Case Coordination Therapy and Outreach	42,500
Latin American Foundation, Inc. (Peruvian American Coalition)	Public Service - Employment Training	29,750
Latin American Foundation, Inc. (Peruvian American Coalition)	Programmatic Support	75,000
Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	5,000
Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	125,000
Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	276,250
Latin Chamber of Commerce (CAMACOL) Loan Fund	Programmatic Support	40,000
Latin Quarter Cultural Center of Miami, Inc.	2008-2009 General Operating Support	21,502
Latin Quarter Cultural Center of Miami, Inc., The	Programmatic Support	140,000
Latinos United in Action Center, Inc.	Children, Youth, and Families - Resources for Empowerment	17,000
Latinos United in Action Center, Inc.	Elderly Services - Citizenship, Internet & Intergenerational	21,250
League Against Cancer (Liga Contra el Cancer), Inc.	Programmatic Support	175,000
Legal Services of Greater Miami, Inc.	Basic Needs - Legal Assistance	55,250
Legal Services of Greater Miami, Inc.	Programmatic Support	98,000
LegalArt, Inc.	Annual Programs	29,100
Leisure City - Modello Optimist Club	Public Service - Youth Services	38,250
Liberty City Optimist Club of Florida, Inc., The	Programmatic Support	20,000
Liberty City Optimist Club Youth Services	Public Service - Children, Youth, and Families - Physical Education Program / Youth Programs	51,000
Little Haiti Housing Association, Inc.	Public Service - Computer Clubhouses	17,000
Little Havana Activities and Nutrition Center	Elderly Services	21,250
Little Havana Activities and Nutrition Center	Programmatic Support	21,250
Little Havana Activities and Nutrition Center	Public Service - Elderly Meals Program - District 5	21,250
Little Havana Activities and Nutrition Center	Elderly Services - Center-based Care	38,250
Little Havana Activities and Nutrition Center	Programmatic Support - Home Delivered Meals	63,750
Little Havana Activities and Nutrition Center	Elderly Services - Center-based Recreational Care	76,500
Little Havana Activities and Nutrition Center	Elderly Services - In-home Services for the Frail Elderly	127,500
Little Havana Activities and Nutrition Center	Public Service - Elderly Meals Program	134,938
Llirraf'O, Inc. d/b/a O'Farrill Learning Center	Programmatic Support - Child Care Center	48,750
Llirraf'O, Inc. d/b/a O'Farrill Learning Center	Public Service - Pre-Reading and Pre-Writing Program	97,750
Locust Projects, Inc.	2008-2009 General Operating Support	23,865
Louis Wolfson II Media History Center, dba Louis Wolfson II Moving Image Archive	Annual Season - General Operating Support	50,000

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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Lutheran Services Florida, Inc. (LS)	Special Needs - Match Funds and Infrastructure Support	21,250
Lutheran Services Florida, Inc. (LS)	Homeless Services - Match Funds and Infrastructure Support	32,725
M Ensemble Theater Company	Operational Support for the M Ensemble Theater Company	100,000
M. Athalie Range Cultural Arts Foundation, Inc.	Programmatic Support	36,000
Mahogany Youth Camp	Fishing Program	3,475
March of Dimes	MOMobile	12,750
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental education awareness partnership	4,000
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	2008-2009 General Operating Support	30,000
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental education awareness partnership	45,765
Martin Luther King, Jr. Economic Development Corporation	Programmatic Support	105,000
Martin Luther King, Jr. Parade	Programmatic Support	38,250
Martin Luther King, Jr. Parade - Homestead Community Development Corporation	Programmatic Support	8,500
Martin Luther King, Jr. Parade - West Perrine CDC	Programmatic Support	45,000
Martin Luther King, Jr. Parade and Festivities Committee	Liberty City Parade Festivities	42,500
Martin Luther King, Jr. Reclaim the Dream	Programmatic Support	52,500
Masada Home Care, Inc.	Elderly Services - In-home Services for the Frail Elderly	59,500
Maximum Dance Company	Annual Season - General Operating Support for Maximum Dance / Ballet Gamonet	100,000
Meals-On-Wheels, Inc.	Programmatic Support	40,000
Miami Art Museum of Dade County Association, Inc.	Installation of Armor Screen for Exterior Sculpture Protection	5,459
Miami Art Museum of Dade County Association, Inc.	Operational Support for the Miami Art Museum	345,887
Miami Bach Society, Inc., The	Tropical Baroque Music Festival	51,495
Miami Beach Film Society, Inc.	2008-2009 General Operating Support	25,000
Miami Beach Garden Conservancy, Inc.	2008-2009 General Operating Support	30,000
Miami Beach Latin Chamber of Commerce/Camara de Comercio Latina de Miami	Programmatic Support	42,500
Miami Behavioral Health Center, Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	46,750
Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	69,866
Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	76,500
Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	76,500
Miami Carnival, Inc.	Miami Carnival	55,614
Miami Carnival, Inc.	Annual Miami Carnival / Caribbean Mardi Gras	140,000
Miami Children's Chorus, Inc.	2008-2009 Program Activities	75,000
Miami Children's Museum	Green Team outreach and field trip program	40,517
Miami Children's Museum	Operational Support for Miami Children's Museum / Fiscal Agent for "All Kids Included" Initiative for Children with Disabilities	140,000
Miami Children's Museum, Inc.	Power-Assisted Doors	37,102
Miami Children's Museum, Inc.	Operational Support for Miami Children's Museum	281,951
Miami City Ballet, Inc.	Operational Support for the Miami City Ballet	249,947

**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Miami Contemporary Dance Corporation, dba Miami Contemporary Dance Company	International Dance Exchange: Miami & Italy: Phase 4	35,345
Miami Contemporary Dance Corporation, dba Miami Contemporary Dance Company	Annual Season - General Operating Support	50,000
Miami Dade College - Cultural Affairs Department	Annual Season - "Cultura del Lobo" General Operating Support	100,000
Miami Dade College - Department of Arts and Philosophy	2008-2009 Jazz at Wolfson Visiting Artists Series	15,371
Miami Dade College - Florida Center for the Literary Arts	Annual Season - General Operating Support	100,000
Miami Dade College - Miami International Film Festival	Miami International Film Festival	75,119
Miami Dade College / New World School of the Arts	2008-2009 Dance Division's Professional Choreographers Development	15,631
Miami Dade College Foundation / Miami Book Fair International, Inc.	Miami Book Fair International	92,306
Miami Design Preservation League, Inc.	Art Deco Weekend	52,586
Miami Gay and Lesbian Film Festival, Inc.	Miami Gay & Lesbian Film Festival	54,650
Miami Hispanic Ballet Corporation	International Ballet Festival of Miami	46,071
Miami Light Project, Inc.	Fiscal Agent for Filmmaker's Workshop	29,100
Miami Light Project, Inc.	Annual Season - General Operating Support	100,000
Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elderly Services - Center-based Care	72,250
Miami Lyric Opera	2008-2009 General Operating Support	21,046
Miami Momentum Dance Company, Inc.	Annual Season - General Operating Support	50,000
Miami Parking Authority - Gusman Center for the Performing Arts	Annual Season - General Operating Support	100,000
Miami Police Athletic League, Inc.	Programmatic Support - Empowerment Services	13,600
Miami River Commission	Programmatic Support	16,000
Miami River for Life	Programmatic Support	24,000
Miami Short Film Festival	Miami Short Film Festival	11,707
Miami South BMX, Inc.	Park capital improvements	27,000
Miami Stage Company/Miami Children's Theater, Inc.	2008-2009 Program Activities	75,000
Miami Symphony Orchestra	Operational Support for the Miami Symphony Orchestra	100,000
Miami World Festival Theatre	Programmatic Support	8,500
Miami/Bahamas Goombay Festival in Coconut Grove, Inc.	Miami/Bahamas Goombay Festival	34,036
Miami-Dade Chamber of Commerce	Economic Development Activities	85,000
Miami-Dade College	Hospitality Management - Programmatic Support	63,750
Miami-Dade College	Book Fair - Annual Book Fair	65,625
Miami-Dade College	Film Festival - Miami International Film Festival	65,625
Miami-Dade County Aviation Department	Minority Enterprise Development Conference	4,500
Miami-Dade County Aviation Department	Security Heroes Recognition luncheon	5,000
Miami-Dade County Aviation Department	Survival Fire Drill	5,000
Miami-Dade County Aviation Department	Community Outreach Programs	23,000
Miami-Dade County Aviation Department	Capital Improvement Program/Events	45,000
Miami-Dade County Aviation Department	Florida Airport Council	50,000
Miami-Dade County Days	Dade Days in Tallahassee	5,000
Miami-Dade County Department of Park and Recreation - Caleb Auditorium	"Heart of the City Celebrity Cultural Arts" and "Magic City Mondays" Series at Joseph Caleb Auditorium	33,800
Michael Ann Russell Jewish Community Center	Programmatic Support - Senior Wellness Program	16,000
Michael Ann Russell Jewish Community Center	Public Service - Senior Transportation Services / Senior Wellness Program	62,050
MOVERS Program	Programmatic Support	112,110



**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Mujeres Unidas Justicia Educacion y Reforma, Inc. (MUJER)	Basic Needs - Information and Referral	25,500
Mujeres Unidas Justicia Educacion y Reforma, Inc. (MUJER)	Special Needs, Domestic Violence, Rape and Sexual Assault - One-Stop Neighborhood-based Outreach and Follow-up	82,025
Mujeres Unidas Justicia Educacion y Reforma, Inc. (MUJER)	Public Service - Network Services of Battered and Abused Spouses	106,250
Multi-Ethnic Youth Organization	Children, Youth, and Families - Education	21,250
Multi-Ethnic Youth Organization	Public Service - Generation of Adolescent Leaders (GOAL)	25,500
Multi-Ethnic Youth Organization	Programmatic Support	56,250
Murray Dranoff Foundation, Inc., The	Annual Season - General Operating Support	50,000
Museum of Contemporary Art, Inc. (MOCA)	"Paradise" Courtyard renovation	28,146
Museum of Contemporary Art, Inc. (MOCA)	Operational Support for the Museum of Contemporary Art	266,924
Museum of Science, Inc.	"Earth Globe" railing renovation	9,840
Museum of Science, Inc.	Operational Support for the Miami Museum of Science	414,079
Mystery Park Arts Company, Inc., dba SoBe Music Institute	2008-2009 General Operating Support	30,000
N.B.S.A. (New Birth Scholars Athletic)	Programmatic Support	20,000
Nanay, Inc.	Adult and Youth Skills Training	14,000
Nanay, Inc.	Elderly Services - Specialized Transportation	40,800
Nanay, Inc.	Elderly Services - Early Intervention/Prevention	48,450
Nanay, Inc.	Elderly Services - Center-based Care	59,500
Naranja Optimist Club, Inc.	Programmatic Support - Youth Sports Programming	12,000
Naranja Optimist Club, Inc.	District 8 District Responsive - Round 2	12,750
National Council of Jewish Women	Programmatic Support	20,000
National Foundation for Advancement in the Arts, Inc.	ARTS Week	80,498
Neighbors and Neighbors Association, Inc.	Programmatic Support	140,000
New Hope Development Center, Inc.	Programmatic Support	40,000
New Hope Development Center, Inc.	Public Service - Youth After School Program	63,750
New Horizons Community Mental Health Center, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	63,750
New Horizons Community Mental Health Center, Inc.	Elderly Services - Center-based Care	72,250
New Horizons Community Mental Health Center, Inc.	Criminal Justice - Family Empowerment	80,750
New Jerusalem Community Development Corporation, The	Public Service - S.C.O.R.E - Amin and Amina rights of Passage Program	42,500
New Theater, Inc.	Annual Season - General Operating Support	100,000
New World Symphony, Inc.	Operational Support for the New World Symphony	435,814
Non-Violence Project USA, Inc., The	Children, Youth and Families Leadership Skills - District 12	10,625
Non-Violence Project USA, Inc., The	Children, Youth and Families Leadership Skills - District 13	21,250
Non-Violence Project USA, Inc., The	Children, Youth and Families Leadership Skills - District 7	21,250
Non-Violence Project USA, Inc., The	Criminal Prevention - Educate At-Risk Kids	21,250
Non-Violence Project USA, Inc., The	Criminal Justice - Neighborhood Empowerment	72,250
North Miami Beach Little League, Inc.	Sports Programming Support	4,250
North Miami Beach Medical Center, Inc.	Opa-Locka Medical Outreach - Mercy Mobile	34,000
North Miami Foundation for Senior Citizens' Services, Inc.	Public Service - Service to Seniors - Home Delivered Meals	12,750
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - Early Intervention/Prevention	14,875
North Miami Foundation for Senior Citizens' Services, Inc.	Programmatic Support	16,000
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services	21,250
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - Specialized Transportation	21,250

**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
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Agency	Program	FY 2008-09 Adopted Funding
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - In-home Services for the Frail Elderly	65,450
Northside Optimist Club	Programmatic Support - Youth Sports Programming	20,000
Omega Activity Center Foundation, Inc.	Programmatic Support	40,000
One Art, Inc.	Public Service - Children, Youth, and Families - Before and After School Care/ Kids of Streets Family and Youth Empowerment	12,750
One Art, Inc.	Children, Youth, and Families - Before and After School Care/ Kids of Streets Family and Youth Empowerment	25,798
One Art, Inc.	2008-2009 Program Activities	40,000
One Man Can Make A Difference Jesus Did Youth Group, Inc.	Children, Youth, and Families - Youth Group	8,500
Operation Green Leaves	Hands on interactive environmental education and neighborhood planting and greening project	42,082
Optimist Club of Ives Estates of North Miami Beach	Sports Programmatic Support	4,000
Optimist Club of Miami Springs Florida	District 6 District Responsive - Round 3	17,000
Optimist Club of Suniland, Inc.	Sports Programmatic Support	6,435
Optimist Foundation of Greater Goulds, Foundation, Inc., The	Children, Youth, and Family - Operational Support	4,250
Orange Blossom Classic	Programmatic Support	20,000
Overtown Benefit, Inc.	Programmatic Support	20,000
Overtown Community Optimist Club, Inc.	Overtown Community Optimist Club Sports Program	8,500
Palm Springs North Athletic Association	Park capital improvements	74,800
Palmetto Raiders Youth Development Club, Inc.	Sports Programmatic Support	6,000
Palmetto Raiders Youth Development Club, Inc.	Children, Youth, and Families - Football Program	8,500
Panamerican USA Foundation, Inc.	Programmatic Support	24,000
Patrons of Exceptional Artists, Inc.	Miami International Piano Festival - Discovery Series	41,517
Peace Be Still Youth Development Center, Inc.	Children, Youth, and Families Services / Teen Empowerment Training	21,250
Peace Be Still Youth Development Center, Inc.	Public Service - Children, Youth, and Families Services / Teen Empowerment Training	38,250
Performing Arts Center Trust, Inc., dba Adrienne Arsht Center for the Performing Arts of Miami-Dade County	Operational Support for the Adrienne Arsht Center for the Performing Arts of Miami-Dade County	400,000
Performing Arts Network (PAN)	Annual Programs	38,800
PIAG Museum, Inc.	District 11 District Responsive - Round 2	21,250
PIAG Museum, Inc.	Programmatic Support	40,000
PlayGround Theatre, Inc., The	2008-2009 Program Activities	75,000
Police Benevolent Association	Police Reserve Program	8,500
Prime Time Seniors, Inc.	Emerging Needs II - Elders	8,500
Project Stopp, Inc.	Children, Youth, and Families - District 3	17,000
Project Stopp, Inc.	Criminal Justice - Preventive Counseling and Children, Youth, and Families - District 2	21,250
Project Stopp, Inc.	Public Service - Youth Leadership Program	34,000
Project Stopp, Inc.	Programmatic Support	56,250
Psychosocial Rehabilitation Center, Inc., d/b/a Fellowship House	Special Needs, Mental Health - Wrap-around Service for Individuals w/Co-occurring Substance Abuse and Mental Health Disorders	69,866
Public Health Trust	Roxcy Bolton Rape Treatment Center	42,500
Puerto Rican Chamber of Commerce of South Florida	Programmatic Support	134,300
Puerto Rican Community Resource Center, Inc.	Programmatic Support	36,000
Rafael Hernandez Housing Association	Programmatic Support	16,000

**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Read2Succeed, Inc.	Programmatic Support	56,250
Recapturing the Vision International, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	68,000
Regis House, Inc.	Children, Youth, and Families - Home Visiting Health Outreach program	60,000
Regis House, Inc.	Public Service - Melrose Community Mobilization and Outreach Program	63,750
Regis House, Inc.	YCTF - Programmatic Support	175,000
Regis House, Inc.	Criminal Justice - Family Empowerment	80,750
Rhythm Foundation, Inc., The	Annual Season - General Operating Support	50,000
Richmond Heights Homeowners & Neighborhood Resource Center	District 9 District Responsive - Round 2	21,250
Richmond Heights Homeowners & Neighborhood Resource Center	Programmatic Support	40,000
Richmond-Perrine Optimist Club, Inc.	Sports Programmatic Support	4,000
Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Before and After School Care	42,500
Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	51,000
Richmond-Perrine Optimist Club, Inc.	Criminal Justice - Neighborhood Empowerment	68,000
Richmond-Perrine Optimist Club, Inc.	Public Service - Community Suspension Program / Perrine Crime Prevention/ Goulds Youth Development Program / Year Round Work Experience Program	226,100
Rickia Isaac Foundation, Inc.	No More Stray Bullets	16,000
Rickia Isaac Foundation, Inc.	Programmatic Support	36,000
Rickia Isaac Foundation, Inc.	Public Service - Rickia Isaac Foundation Juvenile Justice Seminar	42,500
Roxy Theater Group, Inc., The	Perform Life Project / Lighting and Sound Equipment / Annual Activities	20,000
Roxy Theater Group, Inc., The	2008-2009 Program Activities	40,000
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Caregiver/Family Support - District 13	21,250
S.T.E.P.S. in the Right Direction, Inc.	Immigrants and New Entrants - District 13	21,250
S.T.E.P.S. in the Right Direction, Inc.	Emergency Home Repair	29,750
SABER, Inc.	Immigrants and New Entrants - Academic/Vocational and Re-certification of Professionals	36,125
Salvation Army, The	Programmatic Support	75,000
Seatrade Cruise Shipping Convention	FCCA Gala Dinner, Conference and related events	95,000
Sembrando Flores, Inc.	Public Service - Health Service - "PESCAR" Project	17,000
Senior L.I.F.T. Center, Inc.	Programmatic Support	140,000
SER Jobs for Progress, Inc.	Criminal Justice - Stay-in-School	63,750
Seraphic Fire, Inc.	2008-2009 General Operating Support	30,000
Shake A Leg Miami	Island restoration project, enhancement and environmental education program	43,648
Shake A Leg Miami, Inc.	Programmatic Support	40,000
Shed Group, Inc., The	District 9 District Responsive - Round 2	12,750
Sister to Sister Everyone Has a Heart Foundation, Inc.	Programmatic Support	20,000
Sisters and Brothers Forever, Inc.	District 10 District Responsive - Round 3	21,250
Sisters and Brothers Forever, Inc.	Programmatic Support - Meals for Elderly	75,000
Sisters and Brothers Forever, Inc.	Spring Tree Apartments Elderly Meals Program	112,500
Sisters and Brothers Forever, Inc.	Public Service - Senior Services and Employment Training	225,250
Sociedad Pro Arte Grateli, Inc.	Annual Season - General Operating Support	50,000
Sosyete Koukouy, Inc.	2008-2009 General Operating Support	30,000
Sosyete Koukouy, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	33,950
South Beach Hispanic Chamber/Miami Beach Chamber of Commerce	Programmatic Support	42,500
South Dade Soil and Water Conservation District	Programmatic Support - Environmental Education and Enhancement	40,000

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Agency	Program	FY 2008-09 Adopted Funding
South Florida Art Center, Inc., dba ArtCenter/South Florida	Operational Support for ArtCenter/South Florida	110,000
South Florida Baseball Dreamers Corp.	Sports Programmatic Support	3,575
South Florida Boys Choir, Inc.	Programmatic Support	40,000
South Florida Composers Alliance (SFCA)	2008-2009 General Operating Support	20,354
South Florida Cultural Consortium Fellowships for Visual & Media Artists	Fellowships to resident professional artists living in the South Florida region	75,000
South Florida Youth Soccer Association, Inc.	District 10 District Responsive - Round 3	21,250
South Florida Youth Symphony, Inc.	District 11 District Responsive - Round 2	12,750
South Florida Youth Symphony, Inc.	2008-2009 Program Activities	30,000
South Miami/Coral Gables Elk Lodge	YCTF - Programmatic Support	200,000
Southwest Social Services Program, Inc.	Elderly Services - Home-based Enhanced Nutrition	68,000
Southwest Social Services Program, Inc.	Elderly Services - Center-based Socialization Nutrition & Recreational Services	72,250
Southwest Social Services Program, Inc.	Public Service - Badias Senior Center	102,000
Special Olympics Florida, Inc.	Sports Programmatic Support	7,500
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Elderly Services - Health Care Services - District 6	8,500
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Elderly Services - Health Care Services - District 12	10,625
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities - Health / Workforce Development	21,250
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children, Youth, and Families Services and Elder Services	21,250
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities - Family Support and Educational Services	25,500
St. Agnes Community Development Corporation	Programmatic Support	75,000
St. Alban's Child Enrichment Center	Programmatic Support	40,000
St. Allan's Day Nursery, Inc. d/b/a St. Alban's Child Enrichment Center	Public Service - Pre-School Family Support Program	29,750
St. Anne's Nursing Center, St Anne's Residence, Inc.	Elderly Services - Center-based Care	72,250
St. Thomas University	Human Rights Institute - Public Service - Neighborhood Integration Program NIP and Knowledge is Power KIP	59,500
St. Thomas University	Human Rights Institute - Basic Needs - Refugee Legal Assistance	76,500
Stop Hunger, Inc / South Florida Food Recovery, Inc.	Public Service - Stop Hunger programs	17,000
Stop Hunger, Inc / South Florida Food Recovery, Inc.	Programmatic Support	140,000
Suited for Success, Inc.	Public Service - Suited for Success Programs	37,500
Summer Arts & Science Camps for Kids Grants Program	Grants to non-profit organizations to provide underserved children with opportunities to attend high quality cultural arts & science camps	350,000
Sunday Afternoons of Music, Inc.	Annual Season - General Operating Support	50,000
Sunrise Community, Inc.	Programmatic Support	7,490
Sunshine Jazz Organization, Inc., The	Annual Programs	24,250
Sweet Vines, Inc.	Children, Youth, and Families - Outreach and Prevention Services	8,500
Sweet Vines, Inc.	Environmental Education Programs	44,660
Sweet Vines, Inc.	Public Service - Sweet Vine Youth Center	55,250
Sweet Vines, Inc.	Programmatic Support	56,250
Switchboard of Miami, Inc.	Criminal Justice - Youth Gang Hotline	34,000
Switchboard of Miami, Inc.	Children, Youth, and Families - Positive Youth Development	55,250
Switchboard of Miami, Inc.	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	73,950

**FY 2008-09 CONTINUATION ALLOCATIONS TO COMMUNITY-BASED ORGANIZATIONS  
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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
Switchboard of Miami, Inc.	Criminal Justice - Family Empowerment	80,750
Switchboard of Miami, Inc.	Basic Needs - Information and Referral	85,000
Switchboard of Miami, Inc.	Programmatic Support	280,500
Switchboard of Miami, Inc. (Sweetwater Neighborhood Resource Team)	Special Needs - Cross Training for Service Providers of Special Needs Populations	63,750
Tacolcy Economic Development Corporation, Inc.	Public Service - Resident Support Services	25,500
Teatro Avante, Inc.	Slovenia International Cultural Exchange	35,345
Teatro Avante, Inc.	Annual Season - General Operating Support	100,000
Teen Job Corps, Inc.	Criminal Justice - Teen Job Corps	21,250
Teen Up-ward Bound, Inc.	District 1 District Responsive - Round 2	14,450
Teen Up-ward Bound, Inc.	Children, Youth, and Families - Before and After School Care	26,350
Theatre Institute of South Florida, The	2008-2009 Program Activities	19,462
Theatre League of South Florida, Inc.	Fiscal Agent for Playwright Development Program / Playwrights' Workshop Series	15,000
Theatre League of South Florida, Inc.	Annual Programs	43,650
Thelma Gibson Health Initiative	Programmatic Support	16,000
Theodore R. Gibson Memorial Fund	Public Service - HIV/Aids Substance Abuse and Hep-C Health Prevention	34,000
Theodore R. Gibson Memorial Fund	Health promotion and disease risk reduction / Elder Services - District 7	14,450
Theodore R. Gibson Memorial Fund	Health promotion and disease risk reduction / Elder Services - District 8	21,250
Thimmakka's Resources for Environmental Education	Greening Restaurants	45,121
Thomas Armour Youth Ballet, Inc.	2008-2009 Program Activities	75,000
Thurston Group, Inc., The	Programmatic Support	24,384
Thurston Group, Inc., The	YCTF - Programmatic Support	255,000
Thurston Group, Inc., The	Criminal Justice - Program Evaluation	170,215
Tigertail Productions, Inc.	Fiscal Agent for Artist Access Grants Program	17,500
Tigertail Productions, Inc.	International Exchange Projects - Brazil, Curacao, Spain	35,345
Tigertail Productions, Inc.	Annual Season - General Operating Support	50,000
Transition, Inc.	Workforce - Ex-offenders and Special Needs	188,105
Trinity Church, Inc.	Children, Youth, and Families - Childcare Services for the Working Poor	34,000
Trinity Church, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	42,500
Trinity Church, Inc.	Children, Youth, and Families - Before and After School Care	48,875
Trinity Church, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	63,750
Tropical Everglades Visitors Association, Inc.	Programmatic Support	16,000
Troy Foundation, Inc.	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	34,850
Troy Foundation, Inc.	Criminal Justice - Community-based Self-Sufficiency Programs	80,750
Unidad of Miami Beach, Inc.	Senior Employment Program	12,750
Union Positiva, Inc.	Programmatic Support	75,000
United Home Care Services, Inc.	Children and Adults with Disabilities - In-home Supports	68,000
United Home Care Services, Inc.	Elderly Services - In-home Services for the Frail Elderly	127,500
University of Miami - Cuban Hertiage Museum	Programmatic Support	75,000
University of Miami - Frost School of Music	Festival Miami	55,325
University of Miami - Mailman Center for Child Development	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	51,000
University of Miami - Prenatal CARE Program	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
University of Miami School of Communications - Cosford Theatre	2008-2009 Cosford Theatre Series	10,915

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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
University of Miami, Lowe Art Museum	Operational Support for the Lowe Art Museum at UM	177,345
Urban Empowerment Corporation f/k/a Coconut Grove Local Development Corporation, Inc.	Public Service - Coconut Grove Youth Ujima Program	12,750
Urban League of Greater Miami, Inc.	Programmatic Support	40,000
Urgent, Inc.	Public Service - Rites of Passage Intergenerational Project	8,500
Urgent, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	34,850
USAfrica Air Transportation Summit	Air Service Department	25,000
Veterans Employment Transition Services, Inc., The	Programmatic Support	20,000
Victim Services Center, Inc.	Public Service - Trauma Resolution Program - District 5	8,500
Victim Services Center, Inc.	District 11 District Responsive - Round 2	12,750
Victim Services Center, Inc.	Public Service - Trauma Resolution Program	21,250
Victim Services Center, Inc.	Programmatic Support	382,500
Viernes Culturales / Cultural Fridays, Inc.	2008-2009 General Operating Support	21,650
Viernes Culturales/Cultural Fridays, Inc.	Programmatic Support	75,000
Villa Maria Nursing and Rehabilitation Center, Inc.	Elderly Services - Center-based Care	72,250
Village of Virginia Gardens	District 12 District Responsive - Round 3	21,250
Village South, Inc., The	Sports Programmatic Support	4,000
Village South, Inc., The	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	55,250
Village South, Inc., The	Special Needs, Substance Abuse - Prevention and Treatment Programs	73,151
Village South, Inc., The	Special Needs, Mental Health - Wrap-around Services for Individuals. w/ Co-occurring Substance Abuse and Mental Health Disorders	82,025
Vizcaya Museum and Gardens	Orchidarium renovation	40,000
Vizcaya Museum and Gardens	Operational Support for Vizcaya Museum and Gardens	264,775
Voices for Children, Inc.	Programmatic Support	40,000
Voices for Children, Inc.	Children, Youth, and Families - Young Adults Transitioning from Foster Care and Juvenile Justice Settings (Emancipation Services)	53,125
Voices for Children, Inc.	Basic Needs - Child Victim/Witness Advocacy	55,250
Walenstein Musical Organization	2008-2009 Program Activities	15,979
We Care of South Dade, Inc.	Basic Needs - Information and Referral	44,285
We Care of South Dade, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	63,750
We Count!, Inc.	Day Laborers Program	140,000
West Dade Community Services, Inc.	District 11 District Responsive - Round 2	15,088
West Dade Community Services, Inc.	Basic Needs - Emergency Rental	21,250
West Dade Community Services, Inc.	Public Service - Senior, Youth, and Low Income Assistance	29,750
West Dade Community Services, Inc.	Programmatic Support	122,500
Women's Shelter of Hope, Inc.	Public Service - One Stop Center for Domestic Victims of Rape	8,500
Women's Shelter of Hope, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-stop Neighborhood-based Outreach and Follow-up	17,000
Women's Shelter of Hope, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-stop Neighborhood-based Outreach and Follow-up	38,250
Women's Shelter of Hope, Inc.	Programmatic Support	140,000
Work America, Inc.	YCTF - Programmatic Support	100,000
World Literacy Crusade of Florida, Inc.	Public Service - Girl Power Program	17,000
World Literacy Crusade of Florida, Inc.	YCTF - Programmatic Support	150,000
World Literacy Crusade of Florida, Inc.	Programmatic Support	36,000
World Trade Center Miami	Sea Cargo Americas Trade Show & Congress	75,000
YMCA of Greater Miami, Inc.	Public Service - YMCA MLK Childcare	17,000

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<b>Agency</b>	<b>Program</b>	<b>FY 2008-09 Adopted Funding</b>
YMCA of Greater Miami, Inc.	Children, Youth, and Families - Before and After School Care	63,750
Youth Arts Enrichment Program Grants	Grants that support positive, live arts experiences for children (e.g., arts instruction, arts intervention, in-school and/or public performances)	350,000
Youth Co-Op, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	42,500
Youth Co-Op, Inc.	Criminal Justice - Stay-in-School	62,985
Youth Co-Op, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	80,750
Youth Co-Op, Inc.	Programmatic Support	140,000
Youth Co-Op, Inc.	Public Service - Employment Training	157,500
Youth Environmental Programs, Inc.	Officer Snook Water Pollution Program	47,515
Youth of America Inc.	Crime Prevention for at Risk Children and Juveniles	17,000
Youth of America Inc.	Public Service - Criminal Justice - Education and Crime Prevention	85,000
YWCA of Greater Miami and Dade County, Inc.	Children, Youth, and Families - Before and After School Care	46,750
YWCA of Greater Miami and Dade County, Inc.	Criminal Justice - Stay-in-School	63,185
YWCA of Greater Miami and Dade County, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	63,750
YWCA of Greater Miami and Dade County, Inc.	Criminal Justice - Neighborhood Empowerment	72,250
Zoological Society of Florida	Operational Support for Miami Metrozoo	325,524
Zoological Society of Florida	Park capital improvements	2,200
<b>Total CBO Funding</b>		<b>\$ 49,249,982</b>

