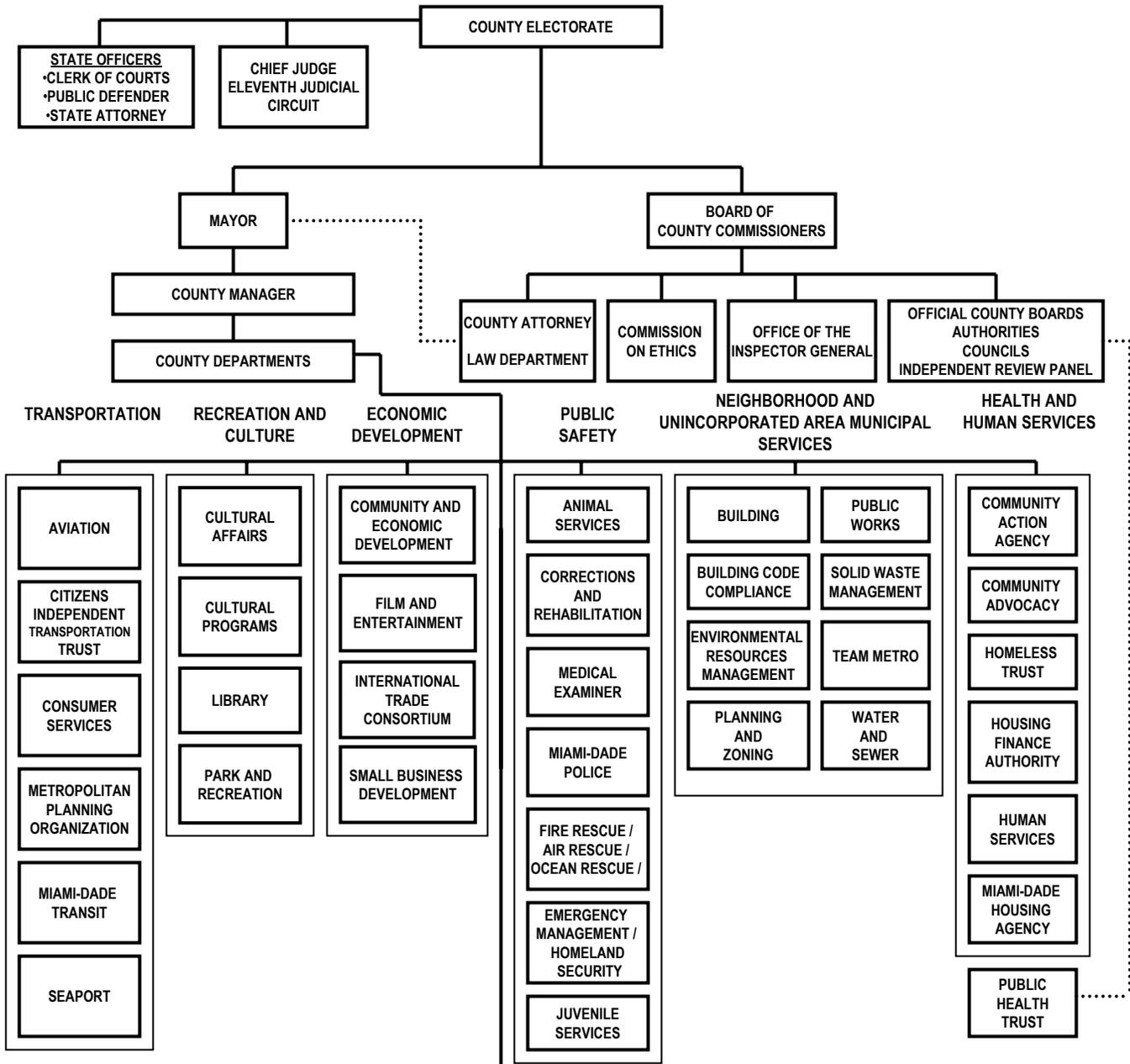


# MIAMI-DADE COUNTY

## TABLE OF ORGANIZATION

2007-2008



AGENDA COORDINATION	AMERICANS WITH DISABILITIES ACT COORDINATION OFFICE	AUDIT AND MANAGEMENT SERVICES	CAPITAL IMPROVEMENTS	ELECTIONS	ENABLING STRATEGIES
HUMAN RESOURCES	ENTERPRISE TECHNOLOGY SERVICES	FAIR EMPLOYMENT PRACTICES	FINANCE	GENERAL SERVICES ADMINISTRATION	
GOVERNMENT INFORMATION CENTER	PROCUREMENT MANAGEMENT	PROPERTY APPRAISAL	STRATEGIC BUSINESS MANAGEMENT	SUSTAINABILITY	

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## Miami-Dade County Table of Organization

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# MANAGER'S BUDGET MESSAGE



December 17, 2007

Honorable Carlos Alvarez, Mayor  
Honorable Chairman Bruno A. Barreiro and Members, Board of County Commissioners

Dear Mayor Alvarez, Chairman Barreiro, and County Commissioners:

I am pleased to submit the FY 2007-08 Final Business Plan, Adopted Budget and Multi-Year Capital Plan, and Five-Year Financial Outlook. This is the third year that we have produced this final reference document which incorporates the actions taken at the final budget hearing on September 20, 2007 and the amendment approved by the Board on November 6, 2007. As we have since 2004, we employ a results-oriented governing process to allocation resources. This document includes the final adopted budget, the business plan detailing the annual implementation of the Strategic Plan as adjusted by the final actions taken by the Board, as well as our projections for our financial position for the next five years.

This document is comprised of three volumes. The first volume includes an introductory chapter that provides historical, structural, and financial information regarding Miami-Dade County government, as well as describing our strategic planning and resource allocation processes. This volume also contains the Five-Year Financial Outlook for our tax-supported budgets and proprietary activities. The section titled "Strategically Targeted Unincorporated Municipal Services Area and Countywide Service Improvements" provides a sample of some of the unmet operational needs in the Unincorporated Municipal Services Area (UMSA) and Countywide budgets to address the long-term goals and objectives identified in the County's Strategic Plan. A facsimile of the final budget ordinances adopted by the Board and a listing of the community-based organizations funded as part of the final budget are also included in the first volume.

The second volume includes the Business Plan, organized by strategic area. Within each strategic area, the mission, key priority outcomes, and departmental narratives, including the budget, performance measures, and anticipated results are detailed. This volume also includes summary budget information. The third volume contains detailed schedules for the capital projects approved as part of the final adopted budget, unfunded projects, and capital budget summaries.

Again this year, the County is submitting an application to the Government Finance Officers Association (GFOA) for the Distinguished Budget Presentation Award. The award is based on the presentation of the budget document as a policy document, communications device, financial plan, and operations guide. We are proud to have received this designation for the last five years.

#### FY 2007-08 Adopted Budget

The development of the FY 2007-08 Budget was particularly challenging. Property tax relief legislation was considered during the regular State Legislative Session and then referred to a special session in June. At the same time that staff was analyzing and preparing information for the Proposed Budget, we were also closely following and preparing information that was used statewide concerning the impacts of the various property tax relief proposals forwarded for consideration. Because the final actions taken by the Legislature were delayed, the release of the Proposed Budget occurred later than had been past practice. Despite the reduction imposed by the statutory changes adopted in June, we were able to develop a resource allocation plan that addressed the highest priority services to our community and minimized service and position reductions.

The FY 2007-08 Adopted Budget was developed based on a set of priorities that have been our guide for the past few years. Shown in the chart below, these priorities encompass the myriad of services performed by Miami-Dade County government. Grounded with our vision of "Delivering Excellence Every Day," we

focused on performing critical services well, rather than provide a broad range of services in a poor manner. We also made sure that the infrastructure of internal services that support our external functions was provided with the resources necessary to remain a strong backbone of the organization. Properly resourcing the core functions – transportation, affordable housing, public safety, the “little things” – of an effective government with an aspiration of meeting the expectations of our customers to promote a vibrant, sustainable community was our mission in developing this budget.

### **Continuing Priorities**

#### *Meeting the Primary Expectations of our Customers*

- Continue to implement the Building Better Communities Bond Program
- Continue to implement the People's Transportation Plan

#### *A Safe Community*

- Provide required training and equipment for all public safety functions
- Improve response time, through facility placement, community policing, and other strategies

#### *A Vibrant and Sustainable Community*

- Ensure the continuation of efforts to balance the need to preserve our natural resources, including water quality, with the need for sustainable development
- Support the creation of valuable employment opportunities
- Concentrate on social service needs for all segments of the community, including children's programs; healthcare and insurance; intervention, prevention and diversion programs; and meals for the elderly
- Expand and support recreational and cultural programs and facilities

#### *A Community of Opportunities*

- Continue implementation of the Miami International Airport (MIA) Capital Improvement Plan (CIP) to attract airlines and passengers
- Continue implementation of the Seaport CIP to allow for efficient and secure operations

#### *An Effective Government*

- Continue implementation of the 311 Answer Center and community outreach and awareness
- Continue to improve the building permit and development process
- Provide effective services; improve service through technology and application of best practices
- Attract and retain a talented and motivated workforce through effective recruiting, performance standards and training, and gainsharing and managed competition
- Continue to improve the financial stability for tax-supported and enterprise funds
- Continue to assist the Public Health Trust
- Promote an honest, ethical government

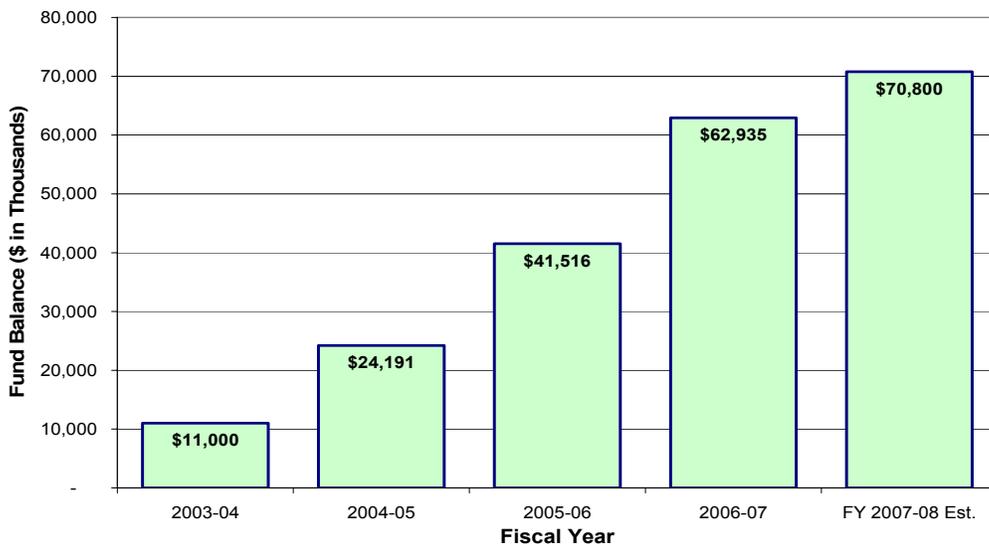
For FY 2007-08, the total adopted budget is balanced at \$7.3 billion, of which \$4.9 billion is the funding required to support the direct operating budget and \$2.4 billion is funding for capital infrastructure projects. The tax-supported budgets – the Countywide General Fund, UMSA General Fund, Library System, and Fire Rescue District Budgets – total \$2.3 billion, or 46.7 percent of the total operating budget. Attachments 1 and 3 to this message include charts that compare the various budgets for both operating and capital, as well as positions, for FY 2005-06, FY 2006-07, and FY 2007-08.

The property tax relief legislation adopted by the State Legislature in June called for millage rates set at rollback with further adjustments down based on property tax roll performance for the past few years. While the legislation allowed for overrides of these millage restrictions with an extraordinary vote of the Board, the adopted millage rates were consistent with the methodology adopted. The tax supported budgets in aggregate went down by one percent. Reductions of \$212 million in expenditures were necessary to close the funding gap between the revenue available and the cost of continuing services at the same level as FY 2006-07. The entire operating budget increased by 4.2 percent. Fee adjustments for Water and Sewer customers, consistent with the maintenance index concept adopted by the Board beginning in FY 2005-06, were adopted as part of this budget. Solid Waste disposal fees were adjusted by the Consumer Price Index, but household collection rates stayed the same as in FY 2006-07. Attachment 3 to this message details the reductions and service enhancements funded in this budget.

MILLAGE TABLE			
Taxing Unit	FY 2006-07 Actual Millage	FY 2007-08 Adopted Millage Rates	Percent Change From FY 2006-07 Actual Millage
Countywide Operating	5.6150	4.5796	-18.4%
Miami-Dade Fire Rescue Service District	2.6090	2.2067	-15.4%
Miami-Dade Public Library System	0.4860	0.3842	-20.9%
Total Millage Subject to 10 Mill Cap	8.7100	7.1705	-17.7%
Unincorporated Municipal Service Area (UMSA)	2.4470	2.0416	-16.6%
Aggregate Millage (3)	8.4240	6.9157	-17.9%
<b>Sum of Operating Millages</b>	<b>11.1570</b>	<b>9.2121</b>	<b>-17.4%</b>
Voted Millages (4) -- Debt Service			
Countywide	0.2850	0.2850	0.0%
Fire Rescue District Special Obligation Bond	0.0420	0.0420	0.0%
<b>Sum of Operating and Debt Millages</b>	<b>11.4840</b>	<b>9.5391</b>	<b>-16.9%</b>

Despite the challenges we faced with reduced ad valorem revenue and the many competing service demands, we were steadfast in our goal of increasing the emergency contingency reserves begun in FY 2004-05. At the end of FY 2007-08, the Countywide Emergency Contingency Reserve will be on target with a balance of at least \$67.7 million. The Fire Rescue District Emergency Contingency Reserve will have a balance of \$16.8 million and the UMSA Emergency Contingency Reserve will have a balance of \$3.1 million. By the end of FY 2009-10, we will have met our original goal of reserving 7 percent of the general fund budget, which helps Miami-Dade County by assuring our investors that we have sound financial practices and can weather any financial storms.

**Emergency Contingency Reserve (Countywide and UMSA)  
Year-End Fund Balance**



## Looking Forward

The document includes our five-year financial outlook and will serve as the starting point for the FY 2008-09 Revenue Estimating Conference process. This analysis provides information regarding the financial condition of our tax-supported budgets, as well as our major proprietary departments, for the next five years. We have provided detailed explanation of our assumptions for this initial view and have taken a very conservative approach in our projections of revenues and expenditures. Pursuant to Ordinance 07-45, a five year financial plan must be adopted by September. We plan to submit a revised outlook along with the Proposed Budget in June and then a final financial plan will accompany the Budget Ordinances for consideration by the Board at your September budget hearings. Working with the Commission Auditor, this five year financial plan will then serve as the baseline for the development of future budgets.

The impacts of property tax relief legislation already in place, as well as the potential constitutional amendments to be considered by the electorate in January and any other adjustments that may arise during the Legislative Session next year and from the work of the Taxation and Budget Commission, stand to significantly impact the resources available to Miami-Dade County to provide services in the future. Our proprietary departments are also being affected by revenue constraints as the general economy weakens somewhat. As always, we will be challenged to continue to provide the levels of services our community is accustomed to, with ever more limited resources available to us.

## Conclusion

Thank you again, all of you, for your continued contributions to this process. Your confidence in staff makes it possible for us to carry on in our efforts to achieve the results our community demands. By working together – you and your staffs, the Commission Auditor and his staff, the Department Directors, the staff of the County Executive Office, and the Office of Strategic Business Management – we have once again been able to develop a resource allocation plan that allows for the priorities and expectations of our community to be achieved.

Sincerely,

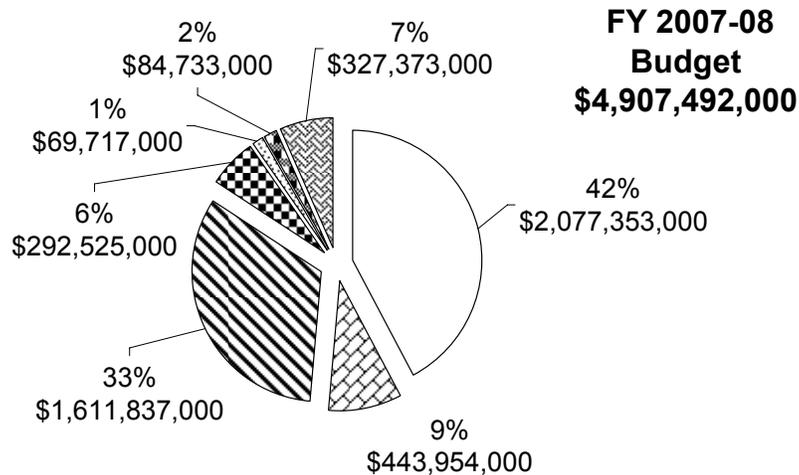
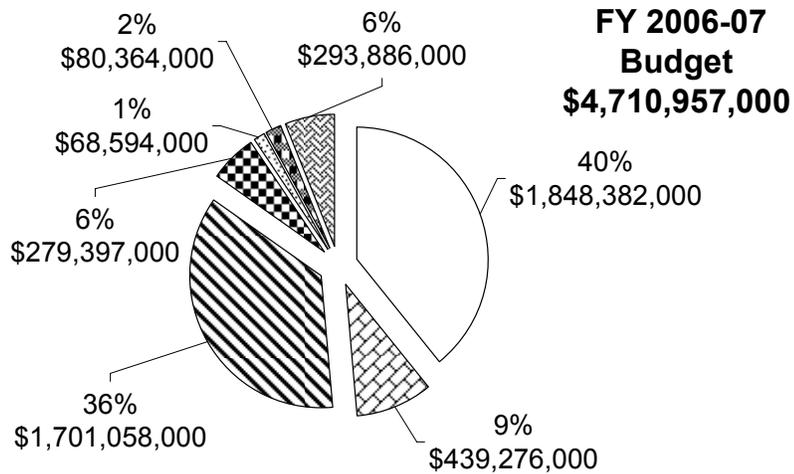
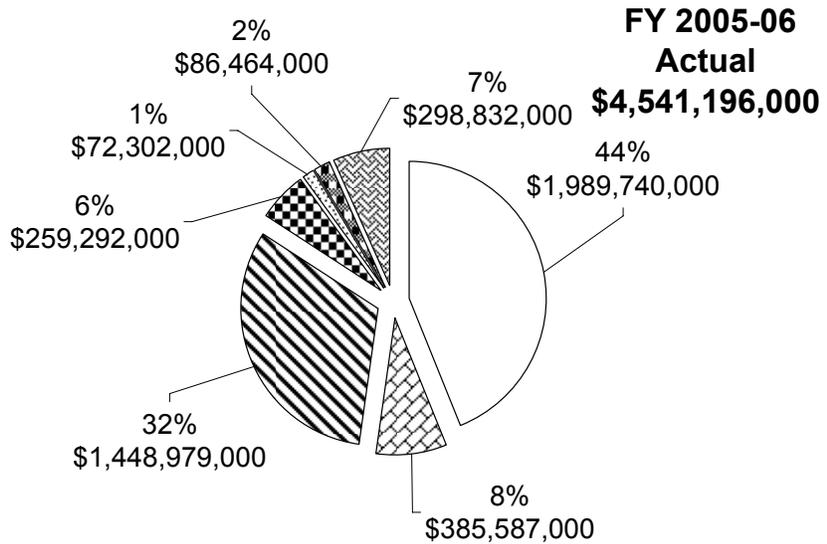
A handwritten signature in black ink, appearing to read "George M. Burgess". The signature is fluid and cursive, with a large initial "G" and "B".

George M. Burgess  
County Manager

2007 – 2008 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN  
ATTACHMENT I  
BUDGET COMPARISON GRAPHS

**MIAMI-DADE OPERATING REVENUES**  
(EXCLUDING INTERAGENCY TRANSFERS)

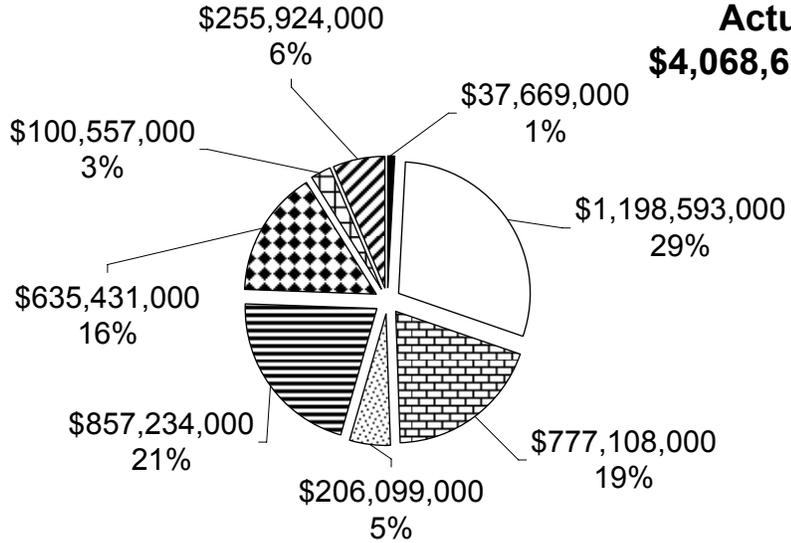
- Proprietary
- Federal & State Grants
- Property Tax
- Sales Tax
- Gas Taxes
- Misc. State Revenues
- Miscellaneous



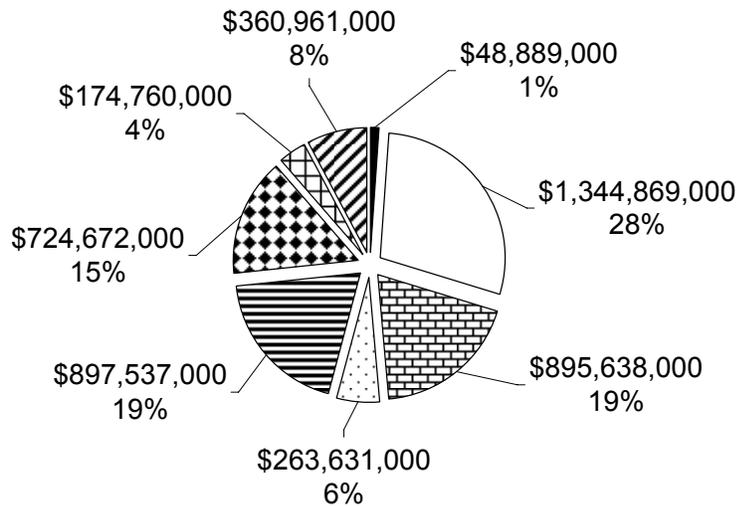
## MIAMI-DADE OPERATING EXPENDITURES (EXCLUDING INTERAGENCY TRANSFERS)

- Policy Formulation
- Public Safety
- ▨ Transportation
- ▩ Culture/Recreation
- ▧ Neighborhood/UMSA
- ▦ Health & Human Services
- ▤ Economic Development
- ▣ Enabling Strategies

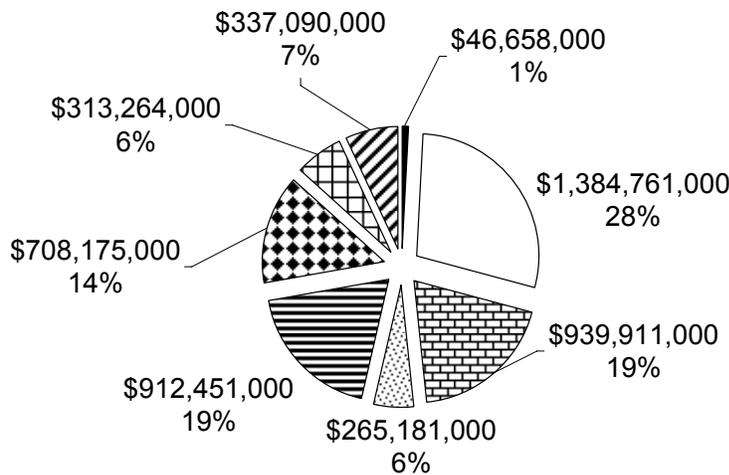
**FY 2005-06  
Actual  
\$4,068,615,000**



**FY 2006-07  
Budget  
\$4,710,957,000**

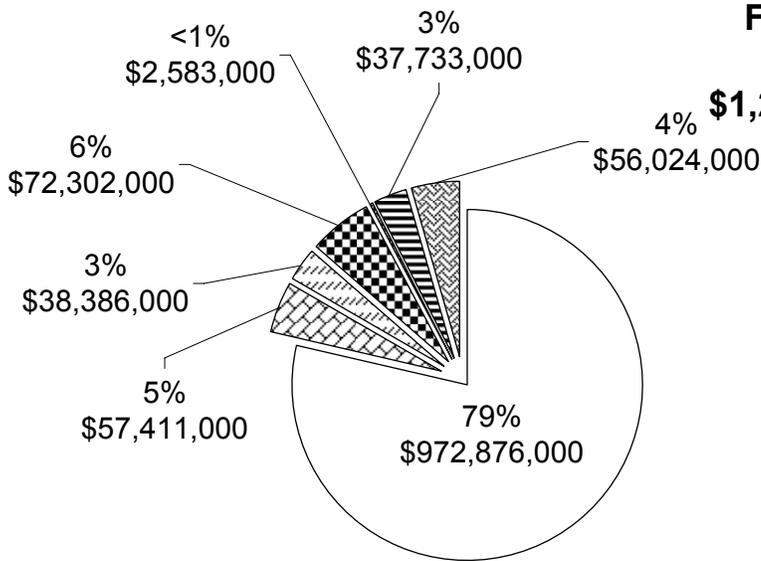


**FY 2007-08  
Budget  
\$4,907,492,000**

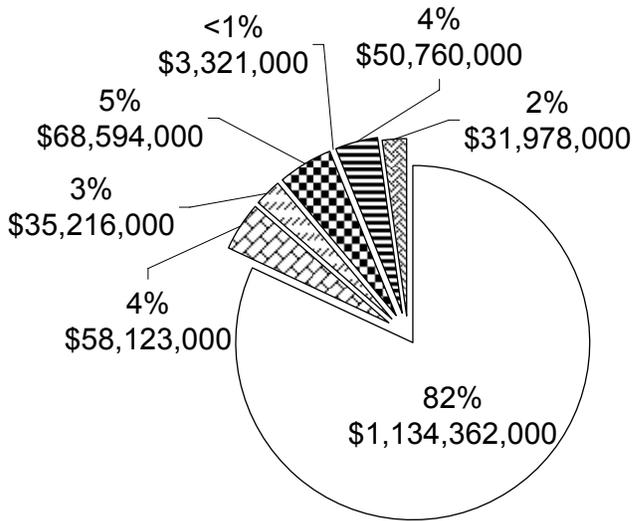


# COUNTYWIDE GENERAL FUND REVENUES

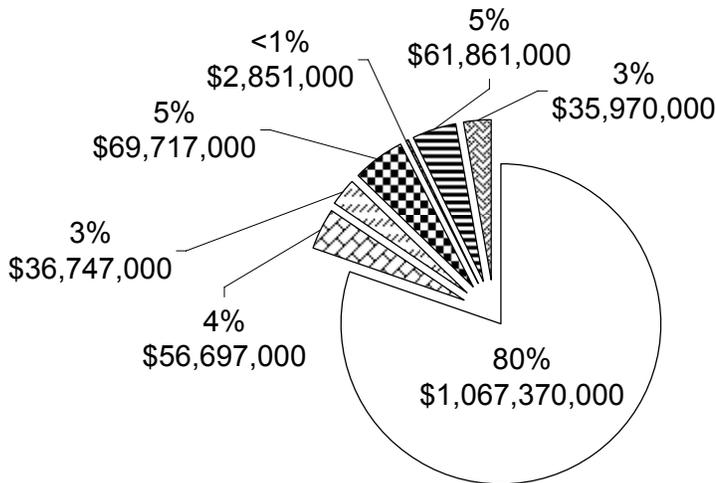
- Property Tax
- Sales Tax
- Misc. State Revenues
- Gas Taxes
- Fees
- Carryover & Interest
- Other



**FY 2005-06  
Actual  
\$1,237,315,000**



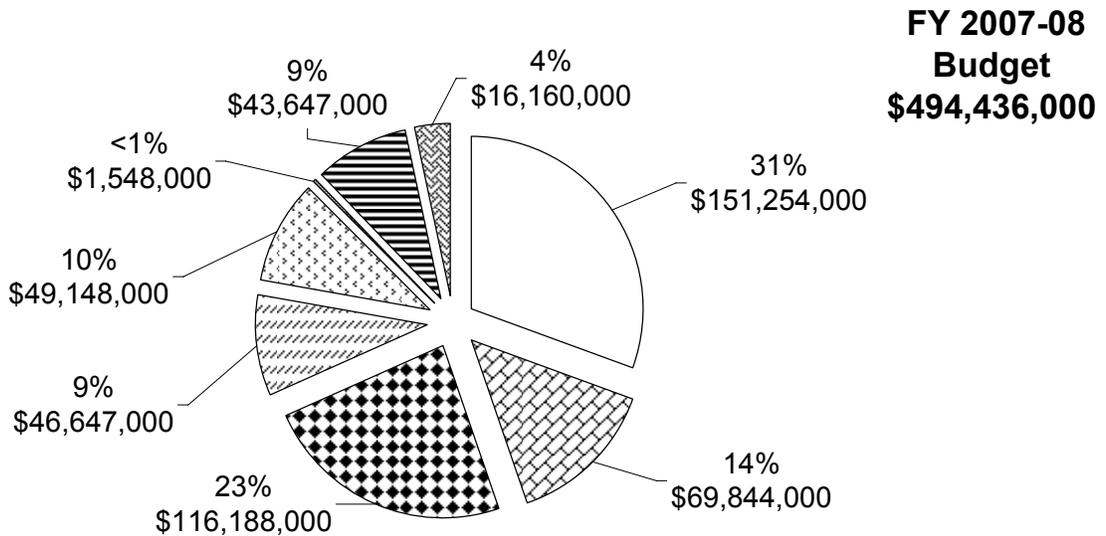
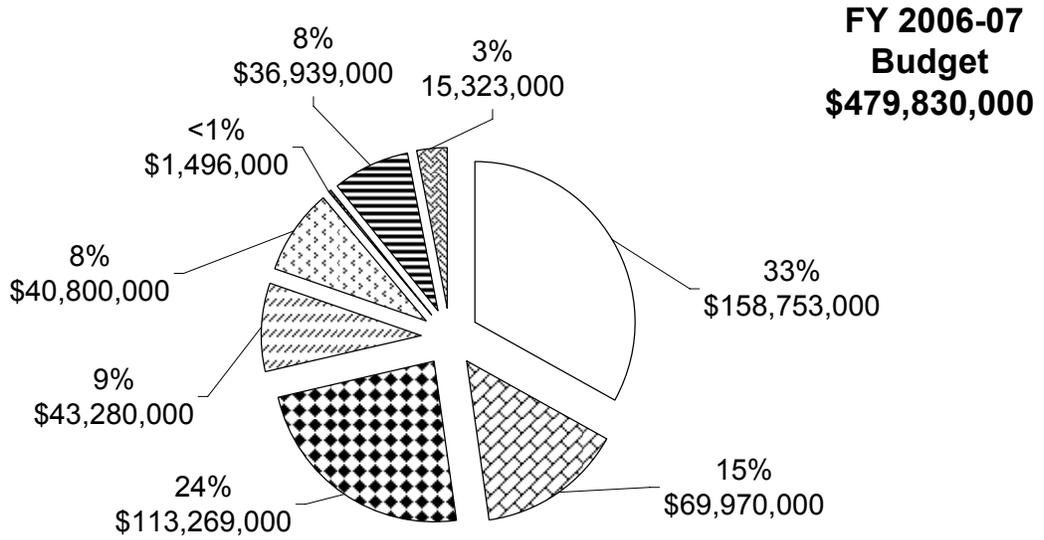
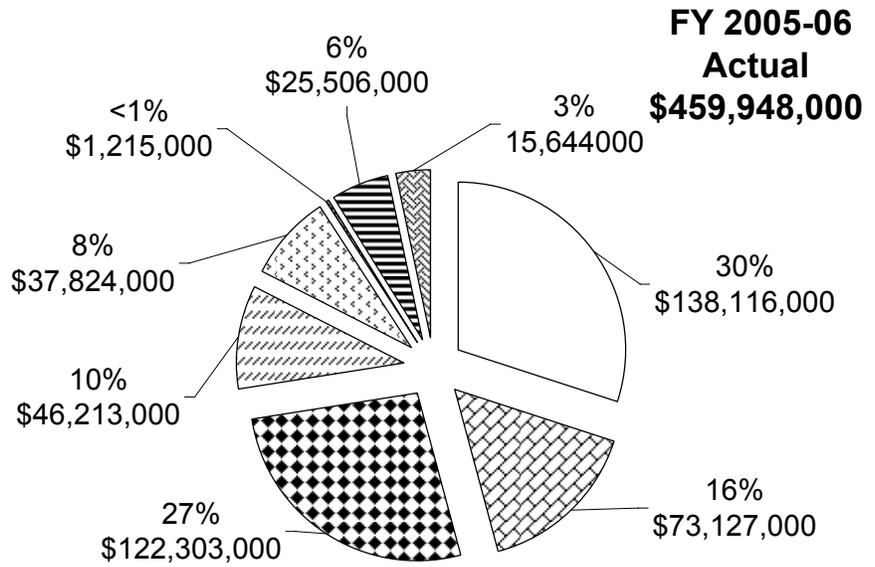
**FY 2006-07  
Budget  
\$1,382,354,000**



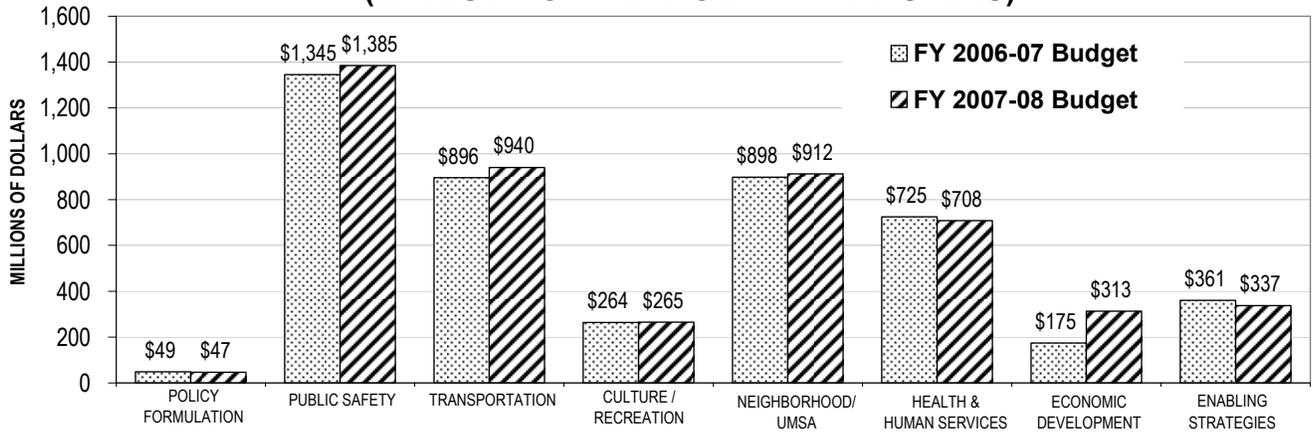
**FY 2007-08  
Budget  
\$1,331,213,000**

# UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUES

- Property Tax
- Sales Tax
- Utility Tax and Comm. Tax
- Misc. State Revenues
- Franchise Fee
- Fees
- Carryover & Interest
- Other



### STRATEGIC AREA ALLOCATIONS (EXCLUDING INTERAGENCY TRANSFERS)

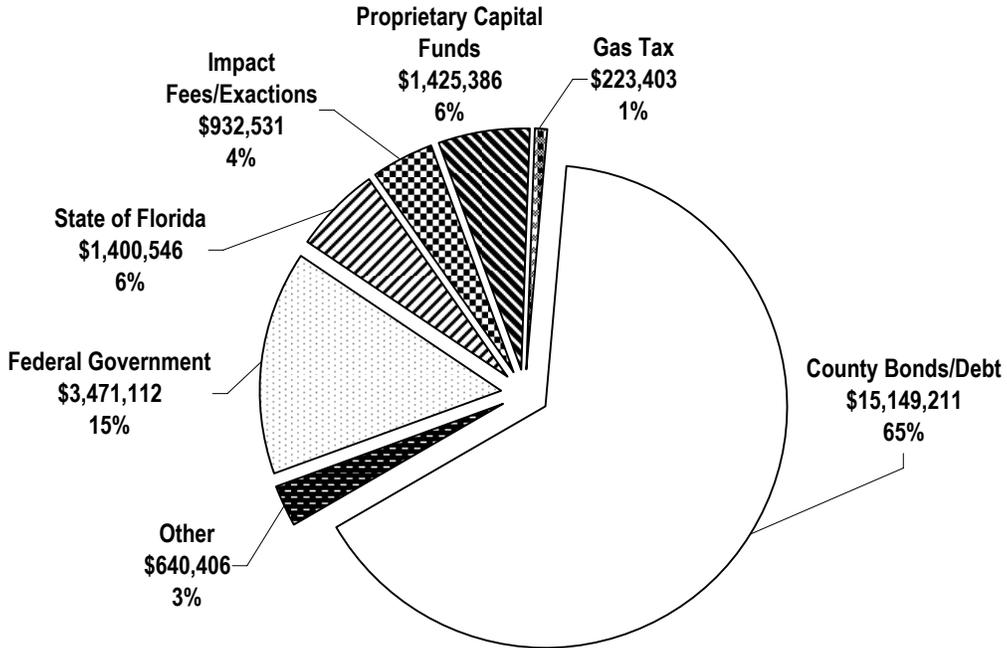


### CHANGE IN POSITIONS BY STRATEGIC AREA, FY 2006-07 to FY 2007-08

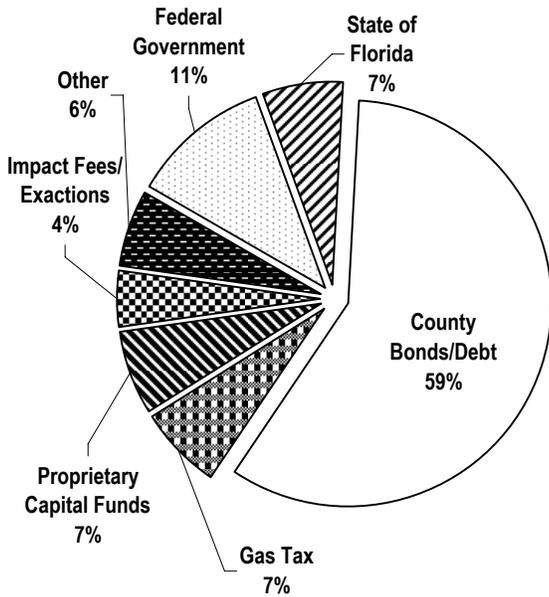


# MULTI-YEAR CAPITAL PLAN

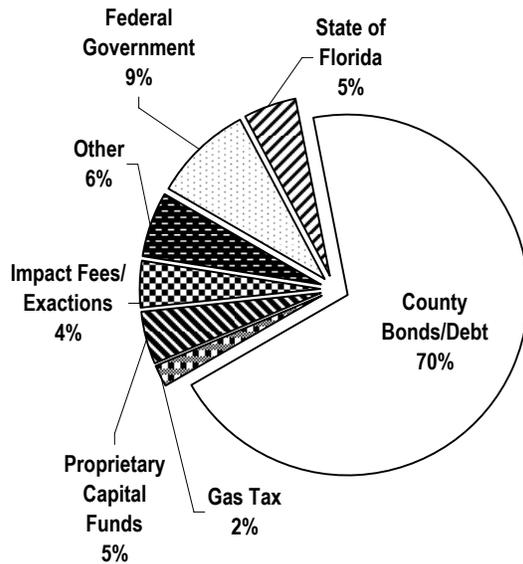
## REVENUE SOURCES \$23,242,095,000



## FY 2006-07 REVENUE SOURCES \$1,723,541,000



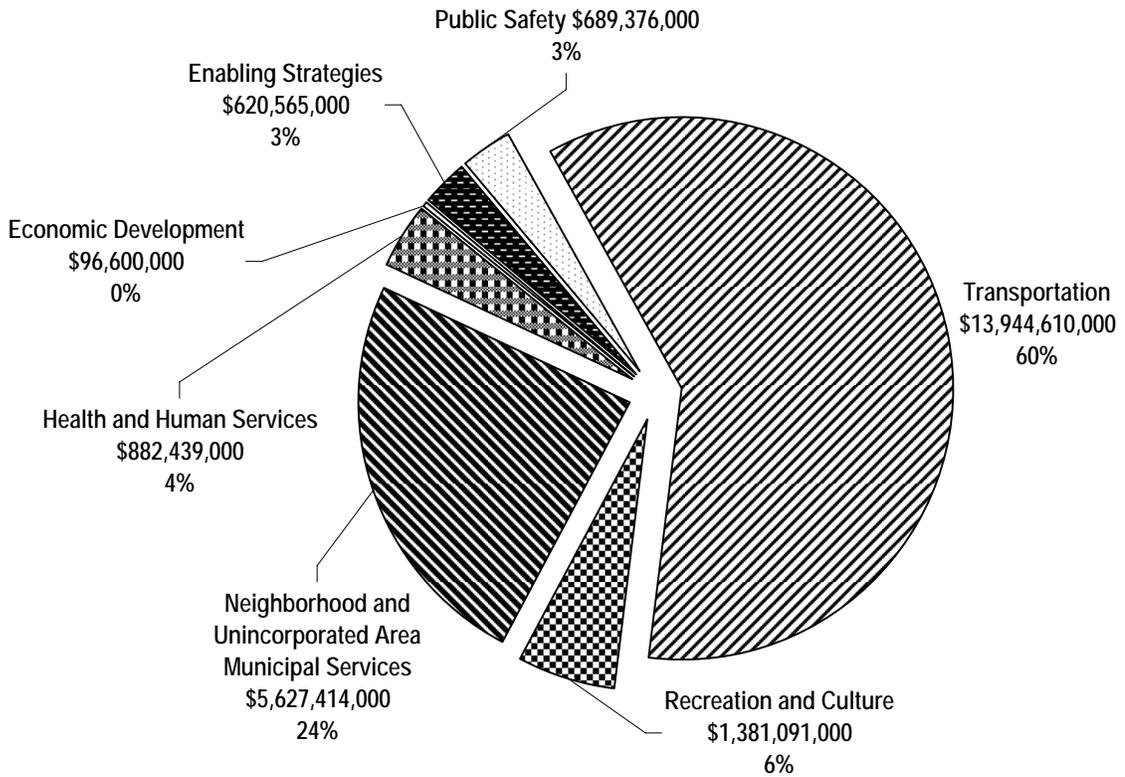
## FY 2007-08 REVENUE SOURCES \$2,183,844,000



# MULTI-YEAR CAPITAL PLAN

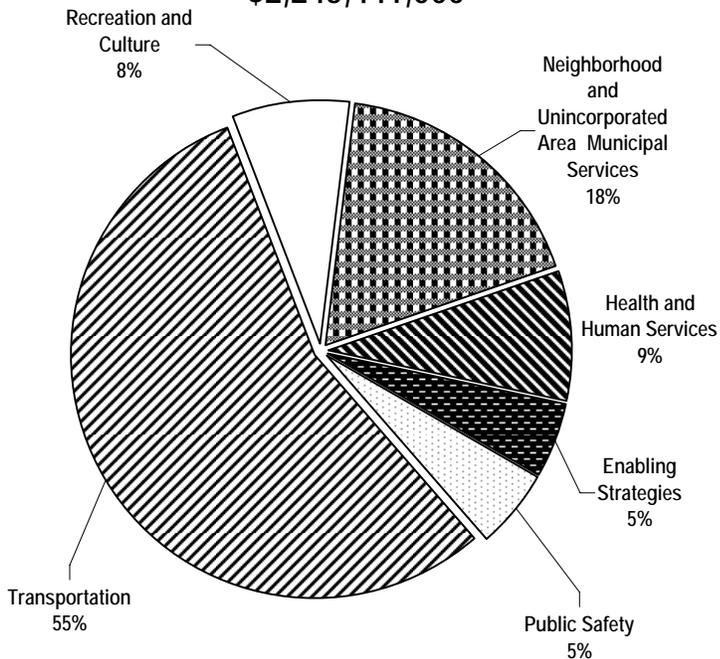
## STRATEGIC AREA EXPENDITURES

\$23,242,095,000



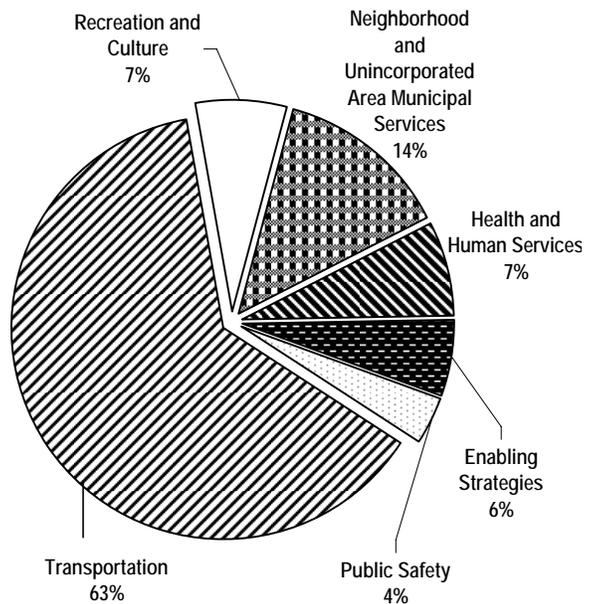
### FY 2006-07 EXPENDITURES SOURCES

\$2,245,441,000



### FY 2007-08 EXPENDITURES SOURCES

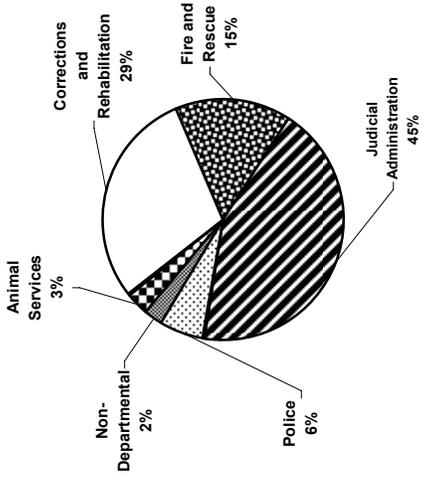
\$2,406,299,000



# PUBLIC SAFETY

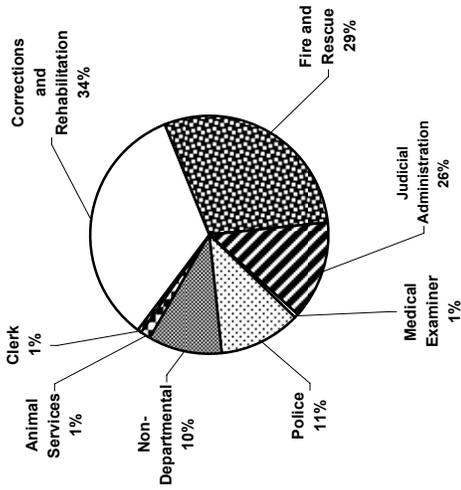
MULTI-YEAR CAPITAL PLAN

\$689,376,000



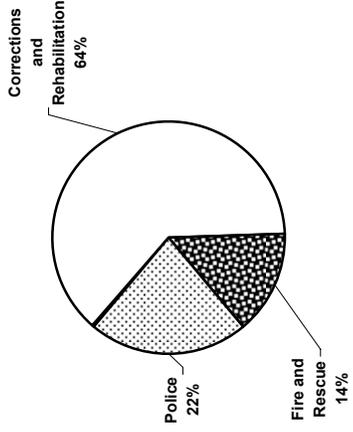
FY 2007-08 CAPITAL BUDGET

\$88,556,000



UNFUNDED PROJECTS

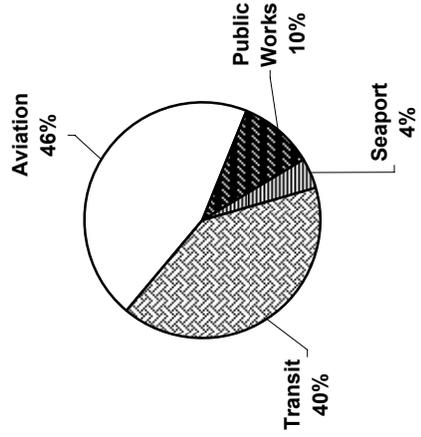
\$393,578,000



# TRANSPORTATION

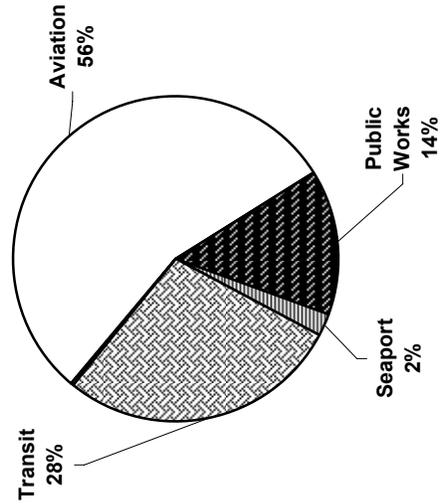
MULTI-YEAR CAPITAL PLAN

\$13,944,610,000



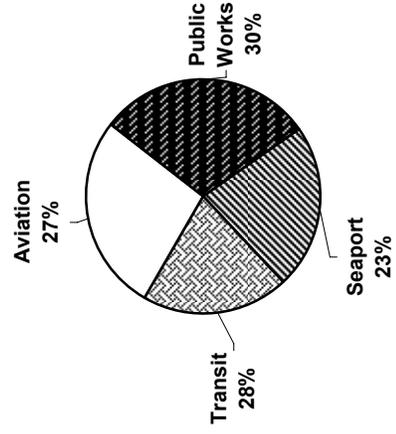
FY 2007-08 CAPITAL BUDGET

\$1,516,282,000



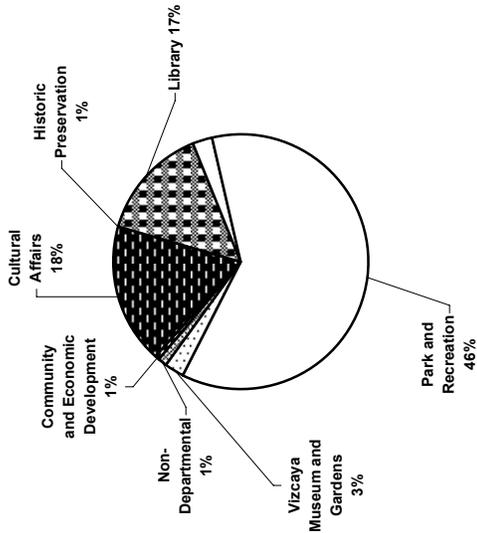
UNFUNDED PROJECTS

\$1,859,080,000

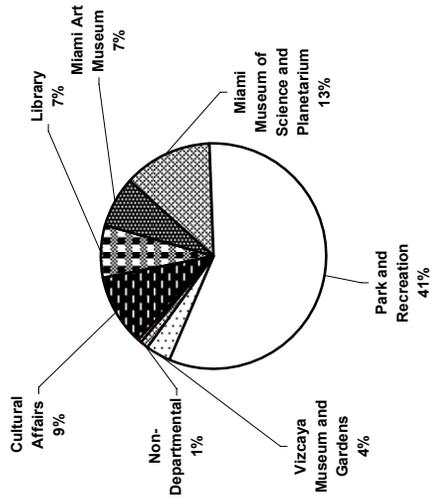


# RECREATION AND CULTURE

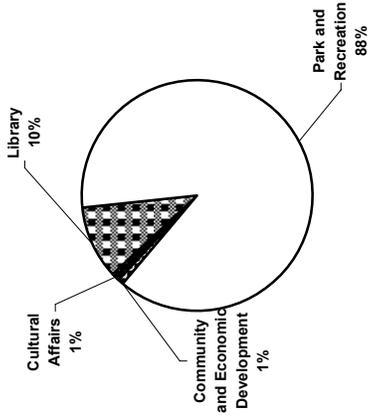
FY 2007-08 CAPITAL BUDGET  
\$163,498,000



MULTI-YEAR CAPITAL PLAN  
\$1,391,091,000

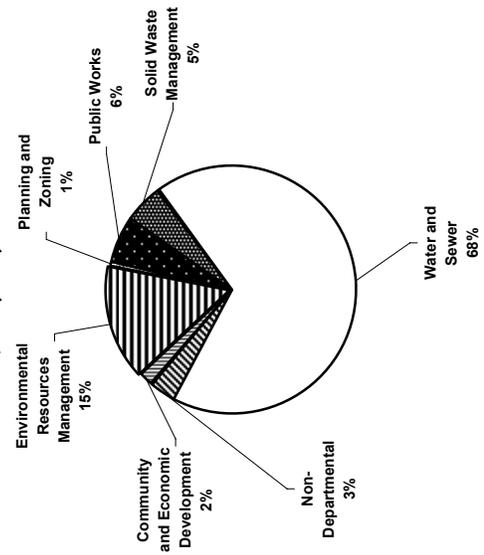


UNFUNDED PROJECTS  
\$1,421,977,000

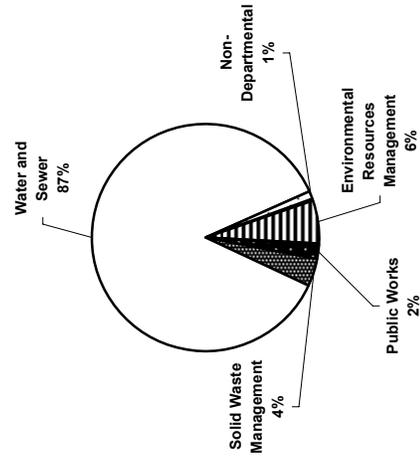


# NEIGHBORHOOD AND UNINCORPORATED AREA MUNICIPAL SERVICES

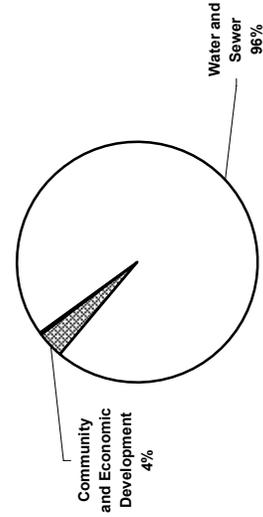
FY 2007-08 CAPITAL BUDGET  
\$327,079,000



MULTI-YEAR CAPITAL PLAN  
\$5,627,414,000

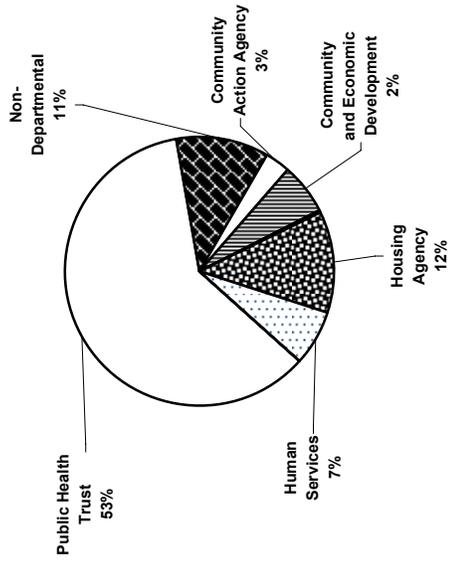


UNFUNDED PROJECTS  
\$3,111,218,000

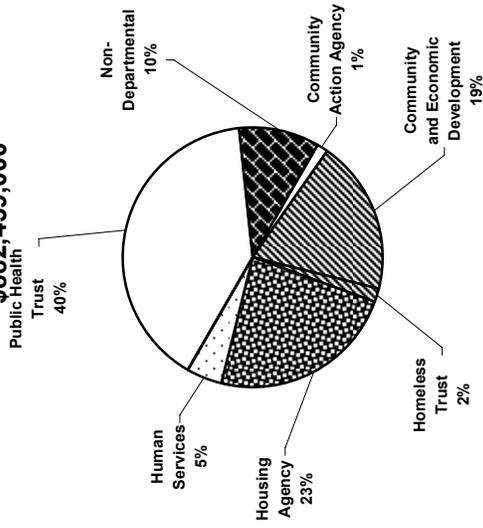


# HEALTH AND HUMAN SERVICES

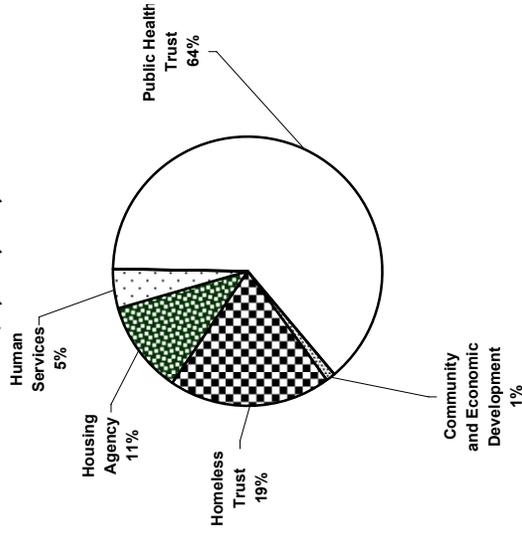
**FY 2007-08 CAPITAL BUDGET**  
\$168,502,000



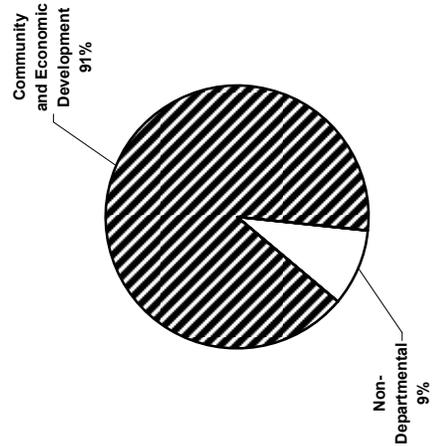
**MULTI-YEAR CAPITAL PLAN**  
\$882,439,000



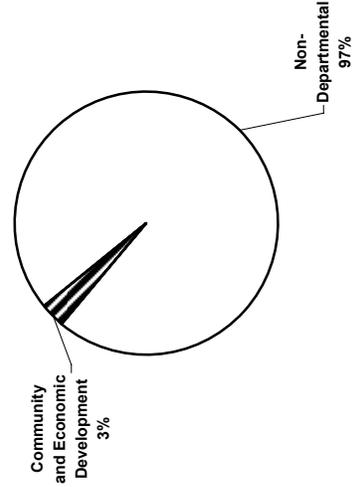
**UNFUNDED PROJECTS**  
\$1,029,801,000



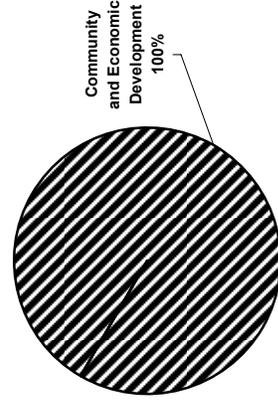
**FY 2006-07 CAPITAL BUDGET**  
\$828,000



**MULTI-YEAR CAPITAL PLAN**  
\$96,600,000

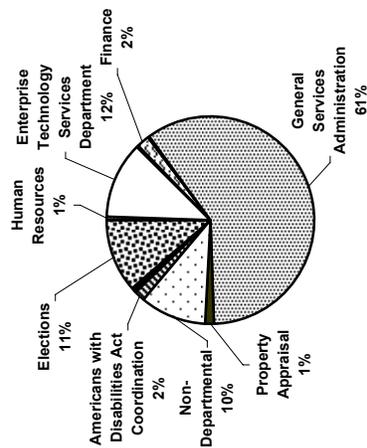


**UNFUNDED PROJECTS**  
\$31,500,000

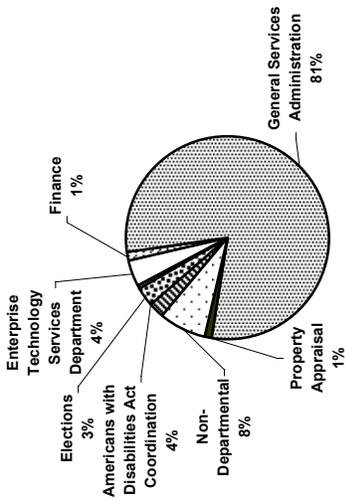


# ENABLING STRATEGIES

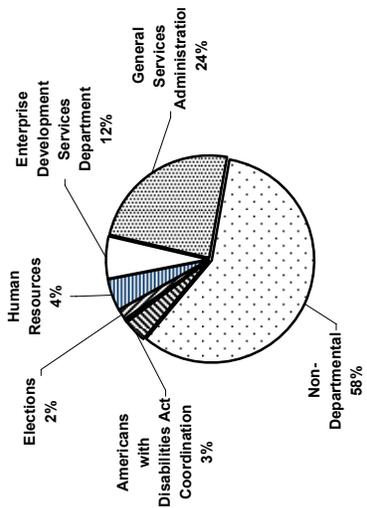
**FY 2006-07 CAPITAL BUDGET**  
**\$141,554,000**



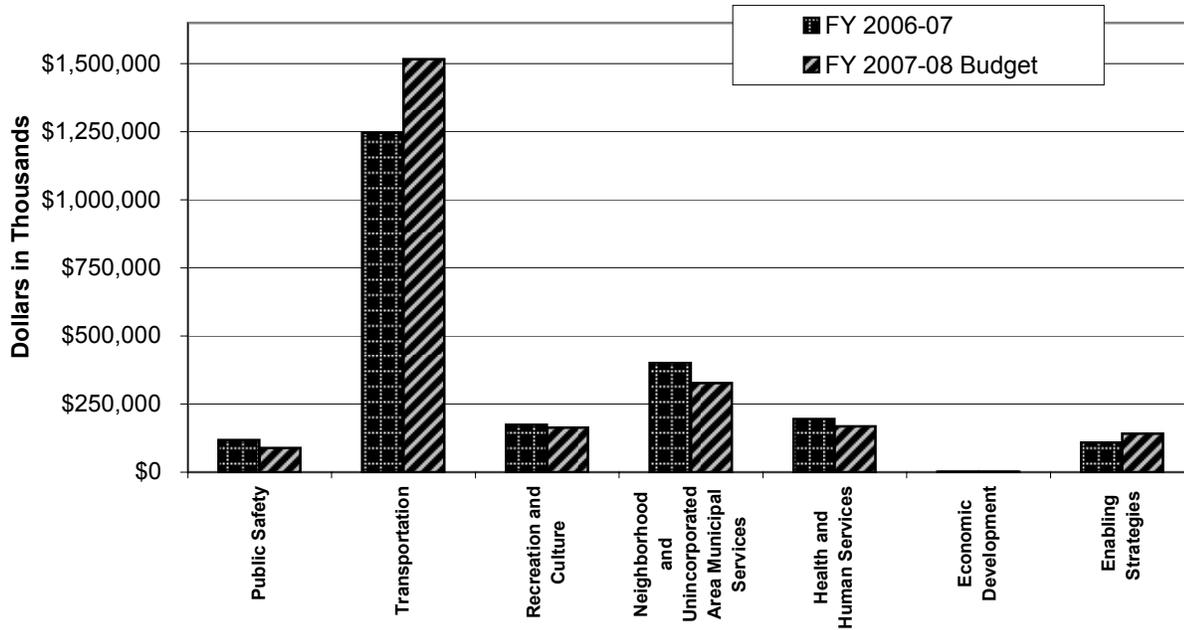
**MULTI-YEAR CAPITAL PLAN**  
**\$620,565,000**



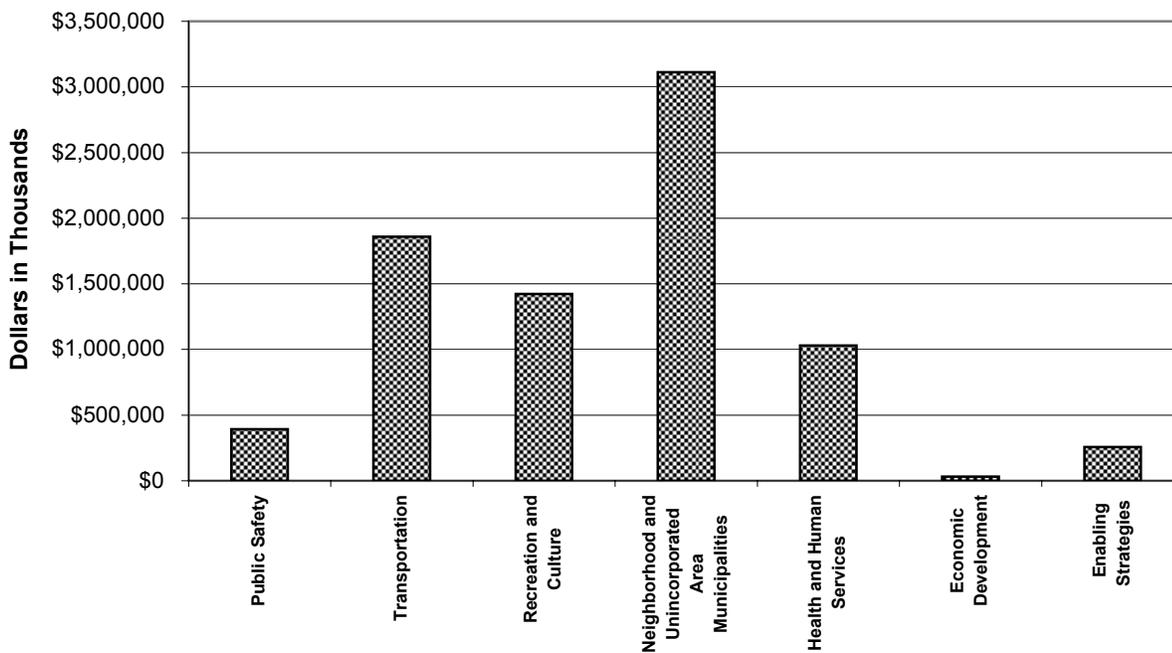
**UNFUNDED PROJECTS**  
**\$257,332,000**



## EXPENDITURES YEAR-TO-YEAR COMPARISONS



## MULTI-YEAR UNFUNDED PROJECTS



**ATTACHMENT II**  
**FY 2007-08 SIGNIFICANT INCREASES/DECREASES FROM FY 2006-07 SERVICE LEVELS**

**Policy Formulation**

- *The FY 2007-08 Adopted Budget for the Board of County Commissioners has been reduced by nine percent from the funding required to continue the FY 2006-07 level of service (\$2.380 million)*
- *The FY 2007-08 Adopted Budget for the Office of the County Attorney includes the elimination of ten positions (\$1.3 million)*
- *To reflect the governmental changes adopted by the electorate on January 23, 2007, the offices of the Mayor and the County Manager have been combined to form the County Executive Office; the combined budget is reduced by \$2.069 million (17 percent) and 17 positions*

**Public Safety**

- In FY 2007-08, the Animal Services Department will replace the remaining half of its vehicle fleet from trucks to retrofitted vans with funding from the Fleet Replacement Trust Plan
- *The FY 2007-08 Adopted Budget for Animal Services includes the elimination of one Animal Service Trainer, one Driver Messenger and one Animal Services Investigator (\$164,000); the reclassification of an Accountant III to an Accountant I position (\$32,000); and the reduction of special services/contract veterinarians, security services, educational seminars, and travel (\$83,000), and a reduction in fleet expenditures (\$17,000) for a total reduction of \$296,000; impacts include the reduction of contract security, surgeries, vaccinations, spaying and neutering services; and employee training*
- The Corrections and Rehabilitation budget provides adequate staffing for jail operations to reduce the possibility of security breaches and the dependency on overtime assignments and to ensure the safety of officers and inmates
- *As a result of property tax relief initiatives, the North Dade Community Corrections facility will be closed and sold, relocating the electronic monitoring operation, weekenders, and work release inmates to other facilities (\$1.2 million, 7 positions) and expected proceeds from the sale of the North Dade Community Corrections facility will be invested in other correctional facilities (\$2 million); fewer radios will be replaced (\$531,000); postponing the addition of 50 civilian positions included as part of the Department's three-year plan (\$2.13 million); and deleting overtime to staff an additional 64 security posts included as a security enhancement for year two of the Department's three-year plan (\$8 million)*
- The FY 2007-08 Adopted Budget for the Fire Rescue Department (MDFR) includes ground transport fee revenues of \$25.032 million, including \$8.7 million estimated from the implementation of new non-critical care transportation services
- MDFR will transfer \$5 million to the Emergency Contingency Reserve in FY 2007-08 resulting in a year-end balance of \$16.862 million
- The FY 2007-08 Adopted Budget funds the Anti-Venom Unit at \$631,000, including funding of \$331,000 from the Fire Rescue District; the Antivenin Bank and the Venom Response Unit fees generated from serum reimbursements and hospital participation is budgeted at \$300,000, up from \$150,000 in FY 2006-07
- *As a result of property tax reform initiatives, three new services (Engine 57 in West Kendall, Aerial 8 in Aventura, and Rescue 67 in Arcola) planned for FY 2006-07 will not be deployed (\$6.6 million, 49 positions); savings will result in additional carryover into FY 2007-08 to mitigate possible service reductions in future years due to lower property tax revenues; construction continues at the East Kendall fire station and logistics complex (Station 13), and Pinecrest stations and will be complete at the beginning of FY 2007-08; Doral North Station is under permitting and expected to be complete in the next 24 months*
- In FY 2007-08, the Fire Rescue Department will assume the administration of the Dial-a-Life program, which collects used and disconnected digital cellular telephones for reprogramming, so the eligible, at-risk Miami-Dade County residents can call 9-1-1 for emergency assistance

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**ATTACHMENT II**  
**FY 2007-08 SIGNIFICANT INCREASES/DECREASES FROM FY 2006-07 SERVICE LEVELS**

- *The FY 2007-08 Adopted Budget includes funding of \$655,000 for the Law Library; the general fund support to the Law Library was eliminated; the Law Library operation is now self-funded by fees and charges (\$222,000) and 25 percent of the criminal court cost \$65 surcharge (\$433,000)*
- *The FY 2007-08 Adopted Budget includes funding of \$3.5 million for the Legal Aid program; the funding is comprised of general fund support (\$1.768 million), Civil Pro Bono program revenue (\$283,000), community-based organization contributions (\$65,000), a Victims of Crime Act grant (\$81,000), a Miami Beach Domestic Violence grant (\$92,000), court costs (\$433,000), carryover (\$133,000), and miscellaneous revenues (\$645,000); the FY 2007-08 general fund support to the program was reduced by \$239,000; the revenue reduction is absorbed by reductions in operating expenses and the freezing of salaries for staff*
- *As a result of property tax relief initiatives, the following reductions are reflected in the FY 2007-08 Adopted Budget: the Administrative Office of the Courts reduced its operating and facility maintenance budget by \$1.001 million including the reduction of funds for work orders and service tickets (\$322,000), local requirement court programs (\$100,000), security (\$250,000), technology refresh and programming (\$300,000), bailiff coverage (\$20,000), and other miscellaneous expenses (\$9,000); the State Attorney's Office reduced its operating budget by \$250,000 including the deferral of planned computer replacements (\$150,000), and deferral of the planned Misdemeanor Domestic Violence Early Intervention program Phase II implementation (\$100,000); and the Public Defender reduced its operating budget by \$100,000 by curtailing its computer replacement program and other operating expenses*
- *As a result of property tax relief initiatives, one Divisional Director, one Clerk IV, and one Court Legal Advisor were eliminated from Juveniles Services Department (\$244,000); data processing services, security services, fleet, facilities maintenance, telecommunications, travel, other outside maintenance, office equipment and furniture, and uniforms and a reduction in light fleet expenditures (\$927,000) for a total reduction of \$1.171 million; impacts include reducing the maintenance of current applications used to identify juvenile arrest trends, the number of contract security officers, transportation services for juveniles court hearings, and frequency of case manager visits to juveniles and their families*
- *The Medical Examiner will continue to provide accurate professional death investigation services and proper facility maintenance by renovating the facility and through the purchase of specialized equipment including a gas chromatograph, turbolab LV, audio visual upgrade, and digital video editing controller (\$500,000 from Capital Outlay Reserve)*
- *As a result of property tax relief initiatives, the Medical Examiner's budget has been reduced by the following: one Forensic Transcriptionist, one Forensic Record Technician, one Laboratory Assistant II, one Secretary, and one Forensic Photographer (\$384,000); other reductions include training, travel, outside maintenance, and office supplies (\$323,000); and reduction in light fleet expenditures (\$17,000) for a total reduction of \$724,000; impacts include increasing the turnaround time for producing laboratory results and photographic services*
- *The FY 2007-08 Adopted Budget provides funding to increase police presence in the community and provide flexibility in targeting high-crime areas to improve safety and prevent crimes by purchasing seven mobile storefront command post vehicles funded from Impact Fees (\$1 million) and deploying one to each district station and staffing it with current district personnel; and providing new technology to facilitate accurate and expeditious scientific analysis of evidence by purchasing new crime laboratory equipment for the Medical Fraud and Pharmaceutical Division funded from the Capital Outlay Reserve (COR) (\$311,000)*
- *The FY 2007-08 Adopted Budget provides funding to conduct six basic law enforcement classes (BLE) and to add 68 police officer positions to enhance services in the unincorporated area (\$1.1 million), to continue FY 2006-07 service level of overtime for sworn personnel specifically utilized for Enhanced Enforcement Initiatives (EEl) for community policing efforts (\$10 million), and to purchase high-powered rifles to allow law enforcement personnel to address and combat the increasing utilization of such weapons by criminals (\$450,000)*

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**ATTACHMENT II**  
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- The Gun Bounty Program will be funded by the Law Enforcement Trust Fund (\$240,000) to reduce gun violence in Miami-Dade County by recovering illegal firearms and incarcerating criminals; 55 calls have been received since the program began in June 2007 resulting in three awards; the goal is to make at least 12 arrests per year
- *As a result of property tax reform initiatives, the FY 2007-08 Adopted Budget for the Police Department includes reductions in operating expenditures totaling \$30.21 million; overtime for non-sworn personnel is reduced (\$1 million); operating costs are reduced by approximately 15 percent (\$8.5 million) including other outside contractual services (\$1 million), investigative expenses (\$325,000), GSA central services supplies (\$91,000), data processing (\$248,000), telephone wats lines (\$350,000), travel (\$250,000), and safety equipment and supplies (\$561,000); funding for the purchase of equipment, computers, and other capital items is reduced by \$3.3 million; delaying the replacement of the first helicopter of a plan to replace four helicopters (\$1.4 million each); other reductions include the deferral of computer equipment and software purchases (\$1.096 million), deferral of special equipment for homeland security, for sexual crimes bureau, communications, radio equipment, and others (\$890,000); reduction of specialized EEIs (\$5 million) including Robbery Intervention (\$1.6 million), Tactical Narcotics Initiatives, and Warrants Sweeps (\$500,000); 37 vacant civilian positions providing administrative and technical support throughout the department including Central Records, Personnel, Court Services, Legal Bureau, Facility Management, are eliminated including an adjustment to the civilian vacancy rate (\$3.7 million); the Fleet Management budget is reduced by \$6.9 million including funding for replacement of fleet (\$4 million), reduction of leased vehicles (\$1 million), reduction of light fleet costs (\$1.2 million), reduction of other miscellaneous operating costs including office and minor equipment, printing, and other outside contractual services (\$700,000)*

**Transportation**

- The South Terminal at Miami International Airport will begin limited operations by the fall, operating 27 gates of which 21 will be used as both international and domestic, five as domestic only, and one will be solely designated for the new Airbus A-380; in addition, the South Terminal will contain 124 ticketing positions expected to handle 25 percent of the passenger volume at MIA; the North Terminal project will continue
- *The FY 2007-08 Adopted Budget includes the reduction of 56 long-term vacant positions; these reductions are part of Miami-Dade Aviation Department's Five-Year Plan that began in FY 2006-07 to eliminate overall positions by 20 percent (approximately 277 FTEs)*
- The FY 2007-08 Adopted Budget for the Consumer Services Department includes four positions that were added as overages in FY 2006-07: one Consumer Enforcement Officer and one Office Support Specialist were added to the Consumer Protection Division to increase the enforcement of towing operators, and two Program Assistant positions were added to the Extension Operations Division to administer the Florida Yards and Neighborhoods Program in lieu of having the University of Florida administer the program
- *As a result of property tax relief initiatives, the FY 2007-08 Adopted Budget for Consumer Services includes the elimination of an Agricultural Agent (\$26,000), reduces the number of outreach workshops by 20, and the eliminates the County's funding for Cable-Tap for Miami Dade Community College (\$309,000)*
- *In May 2007, State legislation superseded local laws that governed Cable TV providers; as a result, funding for cable enforcement activities have been eliminated (\$203,000); in addition, capital monies used to support public, educational, and governmental programming are at risk (\$405,000); in-kind services such as free cable installation, cable services provided to schools, libraries, and governmental agencies valued at \$1.245 million, and four Access channels valued at \$1.9 million, are also at risk*
- *The Office of the Citizen's Independent Transportation Trust eliminated two positions (\$177,000) and reduced other operating expenses (\$88,000)*
- Planning for the Port Tunnel will continue to improve access to the Dante B. Fascell Port of Miami, ensuring its ability to handle projected growth in cruise and cargo operations and improve traffic safety in downtown Miami by reducing traffic, trucks, and buses related to port activities

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**ATTACHMENT II**  
**FY 2007-08 SIGNIFICANT INCREASES/DECREASES FROM FY 2006-07 SERVICE LEVELS**

- The Port of Miami will ensure compliance to security mandates and safety requirements by completing design and installation of card readers to secure port-wide access at wharf gates (\$1.262 million); constructing a communications command and control center (\$4 million); completing terminal F & G security upgrades (\$450,000); and beginning Phase Two installation of waterside surveillance cameras (\$500,000)
- The Port of Miami will ensure facilities meet customer needs by continuing the implementation of the Seaport Master Development Program with the completion of passenger area improvements in Terminals B and C (\$8 million) and the commencement of enhancements in Terminals F and G (\$1 million)
- Capital improvement projects to be completed in FY 2007-08 include expansion of the cargo gateway from 10 to 16 lanes (\$11.7 million), Eastern Port Boulevard improvements associated with cargo gateway (\$7.2 million), installation of perimeter security cameras (\$1 million), and passenger area improvements in Terminal D and E (\$9.4 million)
- The FY 2007-08 Adopted Budget for the Seaport includes the addition of 13 positions and the reclassification of 11 positions resulting in an overall savings of \$1.1 million with the reduction of overtime as well as outside contractor expenses; positions added include 12 security positions and one systems analyst; positions created by reclassification include one systems analyst and 10 positions in the Engineering section
- Miami-Dade Transit (MDT) will ensure safe and convenient accessibility to Metromover stations by continuing construction of the Metromover Station Canopies and Escalator Replacement project and improve the appearance and comfort, guarantee fewer failures, and require less maintenance of Metromover vehicles with delivery of the 12 Phase 1 Mover vehicle replacements by August 2008 and by continuing the replacement of seats, floors, air conditioning units, and doors where required in the existing 17 Phase II Mover vehicles
- MDT is targeting an increase in the number of service miles between breakdowns to 4,000 in FY 2007-08; will maintain the standard downtime of vehicles in need of parts at two percent in FY 2007-08; and will increase performance and reliability of buses by continuing the implementation of the new preventive maintenance program that began April 2007 including process mapping of all maintenance functions for new efficiencies, standard 3,000 and 6,000 mile vehicle inspections, and a three, six, and nine-year critical component replacement plan
- The FY 2007-08 Adopted Budget includes support of \$4.367 million for the South Florida Regional Transportation Authority (SFRTA) for operating needs; of this amount, \$1.565 million, the statutorily required operating minimum (Section 343.58(2) Florida Statutes) plus an additional \$167,000, is provided by the Countywide General Fund in excess of the MOE; however, due to implementing state mandated tax relief, the balance of \$2.635 million will be provided to the SFRTA by utilizing savings generated within MDT; the Countywide General Fund support for SFRTA capital needs for FY 2007-08 will meet the statutory requirement of \$2.67 million (Section 343.58(1) Florida Statutes), which remains at the same level as FY 2006-07
- The FY 2007-08 Adopted Budget funds Metrobus (33.7 million revenue miles), Metrorail, and Metromover services; assumes continued provision of the Golden Passport and the Patriot Passport Programs funded by the PTP as well as Paratransit services including STS and Medicaid; in order to meet and efficiently use available revenues, the Adopted Budget formally incorporates service standards in bus operations to trim non-revenue producing capacity (empty buses), increases operating efficiency (reliable schedules and vehicles) and reduces costs to remain within available funding; \$21.888 million of expenditure adjustments are required department-wide, including a 1.4 million revenue mile reduction in Metrobus resulting in 102 bus operational positions eliminated through attrition and existing vacancies (\$3.52 million), bus overtime reductions (\$1.634 million), combined fuel, parts and capacity savings (\$3.692 million), and closure of the Medley Garage on weekends (\$1.463 million) saving 96,000 annual non-revenue producing miles; most weekend Medley routes will be operated out of the three remaining Metrobus garages with 10 to 15 minute headway adjustments; recommended adjustments to Metrorail include moving from 6 to 7.5 minute headways during weekday peak and from 10 to 15 minute headways off-peak during the week; 30 minute headways will occur one hour earlier during the week and weekend headways will move from 15 to 30 minutes; as a result of these adjustments 14

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**ATTACHMENT II**  
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positions will be eliminated in Metrorail (\$764,440) and savings of \$2.599 million will be generated in overtime (\$150,000), electricity (\$1.029 million), and capacity and parts (\$1.42 million); in addition, 40 administrative positions will be eliminated (\$2.411 million) and a savings of \$3.186 million will be realized as a result of reducing administrative overtime (\$1.551 million) and miscellaneous line item reductions (\$2.301 million); finally, contract savings efficiencies initiated in the current year in operations and field engineering will be carried forward into the new fiscal year (\$1.25 million)

**Recreation and Culture**

- The Department of Cultural Affairs continues to oversee the allocation of \$37.319 million in County funds invested in upgrading existing cultural facilities countywide and actively monitors and advances the projects' progress; to date, the County's share of the investments in the following existing cultural facilities projects has been completed: Actor's Playhouse/Miracle Theater (Coral Gables, \$240,000); African Heritage Cultural Arts Center (Miami, \$1.065 million); Colony Theater (Miami Beach, \$775,000); Florida Memorial University Lou Rawls Performing Arts Center (Northwest Miami-Dade, \$4.637 million); Goodlet Auditorium (Hialeah, \$787,000); Gusman Center for the Performing Arts (Miami, \$3.893 million); Hialeah High School Auditorium (Hialeah, \$3.5 million); Lyric Theater (Miami, \$4.97 million); Manuel Artime Performing Arts Center (Miami, \$145,000); Miami Children's Museum (Miami, \$5 million); and the Shores Performing Arts Center (Miami Shores, \$222,000); other renovation projects currently underway include the Civil Rights Museum/Virginia Key Beach Park (Miami, \$5 million); Coconut Grove Playhouse (Miami, \$5 million); Joseph Caleb Auditorium (Miami, \$485,000); Miami-Dade County Auditorium (Miami, \$945,000); Milander Auditorium (Hialeah, \$300,000), and the Caribbean Marketplace/Little Haiti Cultural Center (Miami, \$355,000)
- *Funding for community-based organization (CBO) cultural grants were reduced by \$1.742 million, consistent with reductions to CBO funding throughout the Adopted Budget; the Capital Acquisitions and Cultural Access Network grant programs were suspended*
- *To consolidate functions, Art in Public Places was transferred to the Department of Cultural Affairs; three positions were eliminated within Art in Public Places (\$337,000)*
- In an effort to maintain safe, clean, and aesthetically pleasing facilities for visitors, the FY 2007-08 Adopted Budget and Multi-Year Capital Plan includes funding of \$600,000 from the Capital Outlay Reserve for Miami Science Museum (\$400,000) and Vizcaya (\$200,000) for facility improvements
- In FY 2007-08, funding will continue for various ongoing Vizcaya projects using Building Better Communities (BBC) Bond proceeds (\$50 million multi-year funding), including structural repairs to the Main House and Casino Mound; ongoing repairs and renovations of the Café and Shop; renovation to the East and West Gate Lodges; installation of hurricane shields for the Main House and Village; and statuary repairs
- The Carnival Center for the Performing Arts FY 2007-08 Adopted Budget includes \$8.852 million in funding (\$6.379 million of Convention Development Tax (CDT) and \$2.473 million of Tourist Development Tax (TDT)) to provide direct support for occupancy costs including maintenance, security, and utilities; for FY 2007-08, TDT funding has partially replaced CDT funding which was part of the funding schedule in the PACT Operating Management Agreement
- *The County subsidy to the museums was reduced by 15 percent in FY 2007-08 due to property tax relief initiatives: \$220,000 from the Historical Association of Southern Florida, \$299,000 from the Miami Art Museum, \$185,000 from the Miami Science Museum, and \$248,000 from Vizcaya Museum and Gardens*
- The Library Department opened Golden Glades and Opa-Locka in FY 2006-07 and is expected to open Sunset, International Mall, and Virrick Park branch facilities in the second quarter of FY 2007-08; in addition, the Department is expected to open Pinecrest and Kendale Lakes library branches by the end of FY 2007-08; the total number of library facilities will thereby increase to 48 in FY 2007-08; the FY 2007-08 Adopted Budget includes funding for 26 new positions required for the new facilities (\$1.18 million)

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**ATTACHMENT II**  
**FY 2007-08 SIGNIFICANT INCREASES/DECREASES FROM FY 2006-07 SERVICE LEVELS**

- The Library Department's Adopted Budget provides funding to increase the total number of childcare facilities serviced by the Jump Start Program to 700 in FY 2007-08 from 690 in FY 2006-07 and to provide free tutoring to 40,000 students in FY 2007-08 from 33,000 in FY 2006-07 as a result of new and expanded facilities; the Adopted Budget also includes an operating reserve of \$4.698 million and the continued implementation of a system-wide security plan (\$1.59 million)
- *To help mitigate the impact of the property tax relief initiatives, the Department's FY 2007-08 Adopted Budget includes a reduction of \$1.985 million from the FY 2006-07 Adopted Five-Year Capital Plan from \$3.555 million to \$1.570 million for the acceleration of repairs and maintenance of aging facilities resulting in the reprioritization and delay of various projects throughout the library facilities; also included is the elimination of four new library construction projects from the Department's Adopted Five-Year Capital Plan: Doral, Country Walk, Hialeah Gardens, and Killian; although the Department currently has the funding available to build these facilities, they lack the necessary funding to sustain their operations in the future years*
- *In FY 2006-07, the Department initiated a systemwide operating savings plan (\$2.4 million) to help mitigate the impact of the property tax relief initiatives which will allow the Department to increase its operating carryover to offset potential deficits that would be realized in future years; the savings plan included reducing the book budget (\$1 million) and other miscellaneous operating expenditures to include travel, registration, printing, office supplies, postage, marketing and promotional materials, GSA work orders and information technology items (\$1.4 million)*
- *The Department reduced its budget for books and materials in FY 2007-08 by \$1.5 million to \$5.5 million from \$7 million in FY 2006-07; this reduction will decrease the Department's collection of new books, DVDs, and cassettes available to their library patrons; the savings realized will be used to help support the Library's operations in future years as part of their property tax relief initiative five-year plan*
- The Park and Recreation Department will implement camel ride concession based on the successful operation at the Lowry Park and Bronx Zoos to increase revenues and enhance the visitor experience
- The FY 2007-08 Adopted Budget includes funding for the maintenance and operation of 21 new and/or expanded facilities including Allapattah (property acquisition); Bird Lakes Park (baseball field lighting, parking lot and basketball court); Castellow Hammock Park (property acquisition); Championship Lakes (property acquisition); Continental Tennis Center (currently under contract and assuming operation in FY 2007-08); Crandon Park (restroom facilities and park office); Haulover Park (restroom facilities); Homestead Air Reserve (field center, restrooms, soccer fields, parking lot, and walkways); Ives Estates Tennis Center (currently under contract and assuming operation in FY 2007-08); Kendall Indian Hammocks Park (concession stand); Larry and Penny Thompson Campground (new pool and cabanas); MC Estates (property acquisition); Milton (property acquisition); Palmetto Mini Golf Complex (assuming operation); R. Hardy Matheson Preserve (natural preserve acquisition); Redland Fruit and Spice Park (property acquisition); Rock Ridge Park (lighted pathway, playground, parking lot, rain shelter, access control, and landscaping); Rockway Park (walkways and parking lot lights); Silver Palm (property acquisition); Southridge Park (ballfields, stadium, field center, and playground); and Tamiami Park (lighted soccer fields and restroom facilities) (\$1.094 million; 19 full-time positions and 12 part-time FTE positions)
- The Department continues to work with General Services Administration (GSA) to address obsolete heavy equipment replacement; \$1 million will be provided to Park and Recreation in FY 2007-08 to replace obsolete heavy equipment from the Fleet Replacement Trust Fund; the replacement cost of the equipment will be paid over ten years to GSA with an additional annual General Fund allocation of \$200,000; the Department will transfer one maintenance mechanic position to GSA in FY 2007-08 (\$60,000)
- During FY 2007-08, the Department will implement the Recreation Management System (RMS), an enterprise software solution that automates operations, which was designed to promote community use of on-line services to access programs, classes, facility rentals, league/tournament plays, etc; the system is expected to improve revenue reporting and cash collection controls, management analysis and reporting, and customer service;

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implementation of Phase 1 started in March 2007; the Department is finalizing the system configuration and will continue system testing and hardware deployment for the remainder of the 2007 calendar year; in January 2008, the Department will train over 400 of its operational staff covering over 65 parks, five Art Centers, and six Toll Booth locations; Phase 1 is scheduled to be fully operational in February 2008; implementation of Phase 2 includes configuring RMS for marinas, on-line registrations, rentals, campground registrations, memberships, and league scheduling; Phase 2 is expected to move into production by the end of FY 2007-08

- The Department's FY 2007-08 Adopted Budget includes fee increases for the following: building rentals at the Women's Park, puppet show party rental, after school programs at the African Heritage Cultural Arts Center; evening event rentals, building rentals, catering/equipment permit fees, guards/security service fees, and filming rates at the Deering Estate; Crandon Cabana rentals, Crandon Carousel, Crandon Park Filming rates, daily parking and the resident annual parking pass at Greynolds, Homestead Bayfront and Matheson Hammock Parks, Martin Luther King (MLK) Park picnic shelter reservations, Olinda Park building rentals, Tamiami Park building rentals and picnic shelter reservations, Trail Glades Range event rate, resident annual permit and daily boat ramp fee at all marinas, various fees for field rentals, building/patio rentals, picnic shelter reservations; and Miami Metrozoo for adult/child admissions, monorail all-day pass, safari cycle rentals, tram tours, stroller and wheelchair rentals (\$1,803,600)
- *As a result of property tax relief initiatives, the Park and Recreation Department eliminated six full-time administrative positions (\$501,000) and eight vacancies (\$337,000)*
- *The Park and Recreation Department's FY 2007-08 Adopted Budget reflects the following reductions: funding for heavy equipment repairs was reduced as a result of the purchase of replacement heavy equipment through GSA's Fleet Replacement Trust Fund (\$150,000) and the elimination of all funding for work orders at the Hickman Building (\$140,000); in addition, the Department's work order reserve was reduced for the Planning and Research Division, which will result in a reduced number of planning studies to be completed and reduce the Planning and Development work order reserves (\$570,000); and reduced the Signage Program, funding for work orders to address the maintenance program needs and technician hours dedicated to visiting park sites and identifying potential problems (\$751,000)*
- *In FY 2007-08, the marketing and advertising allocation will be reduced resulting in less advertising in the Yellow Pages and Community Newspapers; and the quantity of brochures, posters, and flyers printed for marketing the Summer Camps, and general publicity will be impacted (\$454,000)*
- *In FY 2007-08, General Fund support for the following event - Noches Tropicales (estimated patron attendance: 4,500), the annual Cornucopia of the Arts (estimated patron attendance: 1,500), the Fourth of July at Amelia Earhart Park (estimated patron attendance: 7,000), the Love-In at Greynolds Park (estimated patron attendance: 10,000), and the Homestead Air Reserve Park Ribfest (estimated patron attendance: 25,000) - has been eliminated (\$312,000)*
- *In FY 2007-08, the Park and Recreation Department eliminated the following events: the Art Expressions event at the Women's Park which provides three two-month long visual arts exhibits to an estimated 3,000 park patrons of all ages and to 1,000 students and the Music Program which offers music appreciation to an estimated 50 participants (\$119,000; two full-time positions) and the Pelican Interpretive event which eliminates eco-adventure programming at the Pelican Harbor Marina (\$60,000 and 2.21 part-time FTE positions)*
- *The ratio of registrants to leaders at the African Heritage Cultural Arts Center will be increased from 1:12 to 1:16 and at Raices from 1:10 to 1:16 (\$93,000, eliminated one full-time position and 1.41 part-time FTE positions)*
- *The FY 2007-08 Adopted Budget eliminates the Arts and Community Affairs Supervisor position responsible for coordinating the educational practices at Raices and the African Heritage Cultural Center; as a result, the responsibilities will be assumed by the Division Chief of Arts and Cultural (\$104,000 and one full-time position); eliminates one maintenance supervisor at the Deering Estate and as a result; the functions of the maintenance supervisor will be consolidated with those of the grounds maintenance supervisor who will now be responsible for overseeing the day-to-day operations and manage both the grounds maintenance staff and the maintenance*

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*supervisor (\$75,000, one full-time position); the operating expenditures at Deering Estate will be reduced by decreasing use of temporary help, reducing chemicals, fertilizer and soil, and by eliminating both the maintenance/repair for boats and eliminate replacement of radios (\$26,000)*

- *In the FY 2007-08 Adopted Budget includes a decrease in grounds maintenance by reducing the mowing crew resulting in the reduction of cutting cycles; patrons using community and district parks will notice a visible difference in the cleanliness of the parks including picnic shelters, ballfields, open areas, etc. (\$1.709 million, 23 full-time positions and 14.20 part-time FTE positions)*
- *The Park and Recreation Department's FY 2007-08 Adopted Budget includes the closing of toll booth #2 at Crandon Park on the weekdays allowing the patrons only one entrance to the park (Lot #3); the closing of the south end of Haulover Beach on weekdays; Homestead Bayfront Park's atoll pool will reduce its hours of operation by closing Monday through Friday from October through March; in addition, the Larry and Penny Thompson Lake will open for ten weeks beginning on the first day of summer camp and it will no longer be open for the additional eight weekends before and after summer camp (\$146,000 and 5.20 part-time FTE positions)*
- *The Park and Recreation Department's FY 2007-08 Adopted Budget includes the conversion of one vacant Office Support Specialist 2 position in order to restore the Administrative Secretary position at the Deering Estate which would have impacted the workload of the Deering Manager and the overall management staff at Deering (\$49,000, one full-time position); a reduction in grounds maintenance affecting the Estate's ability to maintain an attractive and safe park (\$36,000, 1.48 part-time FTE positions); and a reduction in the level of security by eliminating its part-time guards resulting in the Estate's ability to properly secure the site and perform mandatory routine security/safety checks of the Estate (\$36,000 and 1.48 part-time FTE positions)*
- *The Department's FY 2007-08 Adopted Budget includes the elimination of support staff at the Region Offices (\$228,000; two full-time positions and 3.69 part-time FTE positions); a reduction in custodial staff and cleaning supplies impacting the cleanliness of restrooms, recreation centers, field houses, litter pick-up (\$850,000; nine full-time positions and 16.48 part-time FTE positions); and reduces the number of take home vehicles assigned to personnel staff (\$262,000)*
- *The funding for Fairchild Tropical Botanic Gardens was reduced in FY 2007-08 by \$56,700 to \$321,300 from \$378,000 in FY 2006-07; funding is used to support education and outreach programs, horticulture, facility operations, and visitor services*

**Neighborhood and Unincorporated Area Municipal Services**

- *The Office of Strategic Business Management completed the Land Use and Permitting Study (LUP) in Miami-Dade County with recommended process improvements; the County's Building and Permitting Consortium continues to implement the recommendations of this study; the cost of the permit improvement initiatives, including the Concurrent Plan Review system, is shared among seven County departments (Building, Building Code Compliance, Environmental Resources Management, Fire Rescue, Planning and Zoning, Public Works, and Water and Sewer) at a rate commensurate with the number of plans processed by each department*
- *As a result of continued reductions in construction and related revenues in the building industry, the FY 2007-08 Adopted Budget includes the elimination of 12 vacant positions, eight in the Permitting Division, two in the Administration Division, and one each in Information and Permit Support and Compliance Divisions of the Building Department*
- *The FY 2007-08 Adopted Budget includes the addition of the South Florida Fire Code Compliance Officer in the Building Code Compliance Office (\$103,000); this individual will have countywide jurisdiction for the interpretation and enforcement of the Florida Fire Prevention Code (FFPC), National Fire Prevention Association (NFPA) codes and standards, Florida Administrative Code Sec. 69A, and the South Florida Fire Prevention Code (SFFPC)*

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**ATTACHMENT II**  
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- The Department of Environmental Resources Management will acquire approximately 500 acres of land in FY 2007-08; at the end of FY 2006-07, the County's inventory of Environmentally Endangered Lands (EEL) properties included 1,531 acres of rockridge pineland, 661 acres of tropical hardwood hammock, 16,371 acres of freshwater wetlands, 3,059 acres of coastal wetlands, and 40 acres of scrub habitat
- In FY 2007-08, Stormwater Utility revenue will be used to design and construct critical drainage projects to reduce flooding (\$8.41 million), fund canal maintenance (\$10.716 million), pay debt service on bonds (\$7.996 million), and increase the frequency of drainage cleaning (\$1.9 million)
- As a result of the improvements made to the permitting process, the FY 2007-08 Adopted Budget for the Planning and Zoning Department includes the addition of two overage positions to the Administration Division; an Account Clerk responsible for the processing of credit card payments and a Senior Systems Analyst Programmer responsible for GIS integration with other technological enhancements
- *As a result of the property tax relief initiatives, the Adopted Budget includes the elimination of three vacant positions in the Planning Division and one in the Administration Division; the Agricultural Manager and the Assistant to the Agricultural Manager will be transferred to the Administration Division and the functions of the Office of Historic Preservation will be transferred to the Department to be funded by zoning fees*
- In FY 2006-07, the Public Works Department deployed ten Neighborhood Enhancement Action Teams (NEAT) to enhance the level the service in UMSA; the NEAT Teams average 8,000 service requests per month to include minor signage and sidewalk repair, removing litter concentrations and small illegally dumped piles of trash, performing minor pothole repairs, trimming branches that block traffic control devices, and providing the County with another set of "eyes and ears" to report large potholes, pavement drop-offs, larger incidences of illegal dumping, and other problems that require specialized responses
- The FY 2007-08 Adopted Budget includes a \$0.25 toll increase at the Rickenbacker Causeway (\$860,000) and a \$0.50 fare increase at the Venetian Causeway (\$790,000); revenues generated from the adopted fare increase will be used to fund Causeway operating and capital needs
- The FY 2007-08 Adopted Budget includes funding to maintain 171 bridges on arterial roads and 38 bridges on local roads, 1,100 arterial and 3,933 local centerline road miles, 2,641 traffic lights and 495 school flashing warning lights, 2,584 traffic signal controllers, 21,131 streetlights on state and County roads, and approximately 400,000 street and traffic signs
- The FY 2007-08 Adopted Budget includes the addition of two positions added as overages in FY 2006-07 and five positions added as an enhancement for NEAT crews; one Semi-Skilled Laborer and one Landscape Architect III for beautification projects in Miami-Dade County and four Semi-Skilled Laborer positions and one clerk
- The FY 2007-08 Adopted Budget incorporates two additional NEAT crews with \$450,000 (five positions and associated equipment) of UMSA general fund support
- Public Works will continue to maintain and improve the community's image with the annual fertilizing and watering schedule of all County-owned trees, maintenance of median landscape, and continue to maintain an aesthetic pleasing appearance countywide by performing 36 cycles of litter pick-ups and 21 mowing cycles on 22.6 miles of Metrorail rights-of-way and at Metrorail stations, 17 Metromover stations, 20.5 miles of Busway, along 235 miles of median along arterial and collector roads, and perform 14 tractor mowing cycles per year on large swale areas
- In FY 2007-08, the installation of school flashing signals at 30 of the remaining 60 locations will be completed and 2,000 street lights of 9,518 remaining will be retrofitted; the department will continue to enhance major arterial intersections with the use of illuminated street-name signage for better visibility in concurrence with the installation of mast arm traffic signal support system
- The FY 2007-08 Adopted Budget maintains funding for tree replacement on arterial roadways (\$1 million) funded

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by the Capital Outlay Reserve (COR) as well as funding for drain cleaning on arterial roadways (\$400,000) funded by Secondary Gas Tax carryover, maintaining an eight-year cleaning cycle

- *Due to property tax relief initiatives, six Semi-Skilled Laborer positions, currently assigned to mowing and sidewalk crews, were eliminated as part of the FY 2007-08 Adopted Budget for the Public Works Department*
- *In FY 2007-08, four roadside tractor mowing cycles will be eliminated (\$260,000) leaving 14 cycles per year on large swale areas, three landscape maintenance cycles will be eliminated (\$210,000) leaving 21 cycles per year, one mow trimming crew will be eliminated (\$70,000) leaving no smoothing of large swale areas after the tractor mow cycle; the impact of these reductions will be minimized by strategically placing the timing of services with the rainy season*
- *As a result of property tax relief initiatives, equipment for traffic signals and signs will be reduced (\$396,000) and a special projects administrator and community image manager was transferred from the County Manager's Office to the Public Works Department to perform Community Image activities; additionally, funding for tree trimming, pruning, and removal of dead trees were eliminated (\$300,000) and funding for replacement of damaged sidewalk was reduced (\$520,000); the Department will minimize the impact of these reductions through the efficient use of the NEAT Teams*
- The Department of Solid Waste Management (DSWM) will address, in a cost effective and responsible manner, waste management issues such as the County's long-range disposal needs, environmental goals, recycling objectives, information technology needs, and proper management of special waste streams through the update and implementation of the Solid Waste Master Plan
- DSWM will continue to pick-up 1,296 tons of litter at 7,872 hotspots, on 26,200 corridor miles, and at approximately 1,175 bus stops annually in the waste collection service area
- The Adopted Budget for DSWM includes a net increase of 19 positions: nine positions for enhanced Commercial Recycling, six positions as a result of departmental reorganization, eight positions to meet department-wide service demands increase, and the reduction of four positions in the lot clearing program
- *As a result of property tax relief initiatives, the General Fund subsidy supporting mowing of County-owned lots were reduced (\$388,000), impacting the frequency of lot mowing to every eight weeks from every four weeks; an Administrative Officer 2, two Waste Attendant 1, and a Waste Attendant 2 from the Lot Clearing Division will be eliminated as a result of this reduction*
- Team Metro will implement a new electronic citation device to enable the department to write citations on-site to facilitate a paperless case handling process; the device will also interface with the Case Management System allowing the officer the ability to retrieve pertinent data from the field
- *As a result of property tax relief initiatives, the FY 2007-08 Adopted Budget for Team Metro includes the elimination of 14 positions from the Code Enforcement Division which includes an administrative position and one position from the Outreach Division (\$826,000); and reduces various line items including overtime, advertising, office supplies, telecommunications, and uniforms (\$450,000), and reduces fleet expenditures (5 vehicles, \$156,000) for a total reduction of \$1.432 million; impacts include the elimination of administrative support for non-zoning community council meetings, reduction of employee training and outreach initiatives, and an increase in the turnaround time to respond to citizens complaints*
- The Water and Sewer Department will proceed with planning and construction of water capital projects which will modify or enhance existing water distribution system, improve and protect wellfield, and upgrade water treatment and wastewater capital projects which will modify or enhance existing wastewater collection system, reduce sewage overflows, and upgrade wastewater treatment
- The adjustment to the retail rate, based on the Maintenance Index and representing a 4.8 percent increase, will increase the bill of the average retail water and sewer customer (6,750 gallons per month) by \$1.55 per month to approximately \$33.92 per month in FY 2007-08 from \$32.37 per month in FY 2006-07; the rate increase will not

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be applied to retail lifeline and low-use customers; in addition, wholesale water and sewer rates will remain the same for FY 2007-08; wholesale revenues for FY 2007-08 do not include providing water to the City of North Miami; the City plans on purchasing water from WASD on an emergency basis only

**Health and Human Services**

- The Office of Community Advocacy will conduct 14 public forums/workshops on various subjects/issues of community concerns to educate the public; conduct four training sessions of Community Response Teams to maintain response readiness to appropriate events; and conduct 12 training sessions of County and municipal Goodwill Ambassadors to maintain response readiness to appropriate events and increase the number of municipal Goodwill Ambassador Programs
- *As a result of property tax relief initiatives, the following reductions will be implemented during FY 2007-08: eliminate one Media Relations Manager, one Community Relations Program Officer 2, one Community Relations Assistant, and one Office Support Specialist 2 (\$345,000); as a result of the elimination of these positions, the administrative support provided to the advisory boards will be decreased and fewer community outreach activities will be implemented which will weaken the Department's efforts in improving community advocacy issues within Miami-Dade County*
- *The neighborhood centers will experience a reduction in the number of clients served in FY 2007-08 to 154,400 from 163,900 served in FY 2006-07, as a result of projected renovations and construction of facilities, movement of several providers from the facilities, and a decrease in requests from residents requiring emergency relocation assistance; the number of residents placed in boarding homes or emergency housing will remain at approximately 170; the Emergency Housing North (three units) is under renovation to comply with ADA regulations, and mold extraction is being conducted at the Emergency Housing South (one unit), reducing the number of residents placed in emergency housing and boarding homes from 170 to 154*
- The Community Action Agency (CAA) will provide comprehensive child development services to 6,210 infant and pre-school children of low-income to moderate-income families and 318 infant/toddlers with an additional 76 slots funded through the Children's Trust (6,604 total slots funded)
- The Greater Miami Service Corps will transition 75 youths to full-time unsubsidized employment after participation in meaningful work experience
- The Adopted Budget allows for the conversion of four part-time Home Care Aides to full-time positions in the Disability Services And Independent Living (DSAIL) program to better serve 44 homebound persons with disabilities
- The number of shelter slots available for victims of domestic violence will be increased to 1,385 in FY 2007-08 from 1,200 in FY 2006-07
- The Adopted Budget will allow for improved provision of community-based residential substance abuse treatment and correctional facility-based services to 830 individuals in FY 2007-08 from 800 individuals in FY 2006-07; and will provide assessment, referral, and information to 7,000 homeless and treatment to 1,600 court-ordered individuals
- The Jail Diversion Emergency Financial Assistance (JDEFA) provides emergency financial assistance to individuals with mental illnesses that are newly released from jail awaiting restoration of social security benefits and/or application for Social Security Benefits (SSI); the program is a joint effort with the Jail Diversion Program of the Eleventh Judicial Circuit Criminal Mental Health Project; the implementation began May 2007; the Eleventh Judicial Circuit Criminal Mental Health Project submits eligibility documentation to generate payment to the contracted assisted living facility and concurrently submits with the client for SSI; once the SSI payment is received the County is reimbursed by SSI for the portion provided during the application review process
- CAA will conduct 201 community forums/neighborhood meetings to promote and strengthen the bond between the community and Miami-Dade County government

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- *In FY 2007-08, as a result of departmental efficiencies, temporary help in CAA will be reduced from \$2.75 million to \$1.4 million (68 temporary positions)*
- In FY 2007-08, funding for the Paint Distribution Program (\$188,000) and the Elderly Energy Conservation Program (\$100,000) will be provided from the Community Development Block Grant (CDBG) and the installation of accordion shutters will continue with 70 installations scheduled; funding includes the State of Florida Residential Construction Mitigation Program (RCMP) for Low-income to Moderate-Income (\$200,000) and the RCMP for the disabled (\$200,000)
- In FY 2007-08, the Department of Human Services will continue to provide water and sewer payment assistance through the Life Support Initiative Program to 475 eligible residents of North Miami, Florida City, Opa-Locka, Hialeah Gardens, Hialeah, Miami Beach, and Homestead whose water service is in jeopardy of being terminated or has been terminated for non-payment and whose water and sewer utility rates have increased 30 percent or more (\$95,000)
- In FY 2007-08, 168 Head Start program slots from the County will be transferred to delegates as a result of the new contract (16 positions)
- *As a result of property tax relief initiatives, the following reductions will be implemented during FY 2007-08: reduce night security service and install alarms in three service centers (\$70,000); eliminate one bus from existing bus fleet by optimizing child and elderly transportation scheduling (\$61,000); and reduce 15 administrative and clerical positions (\$966,000); 55 administrative, supervisory, clerical, and accounting positions (\$4.3 million), which will impact the processing of grant reimbursements, purchasing of goods and services, payments to vendors, processing of personnel, budget projections, general accounting support, and management information systems support for the Department; miscellaneous line item reductions have also been identified (\$927,0000)*
- *In FY 2007-08, the Department's funding for the Youth Crime Task Force was reduced (\$450,000) consistent with other CBO funding reductions; and CDBG funds will be utilized to support the Treatment Alternative to Street Crime and the Advocate for Victims programs (\$1 million)*
- The Homeless Trust will maintain its goals of providing support services to 3,600 individuals and families and providing indoor meals to homeless individuals and families; placing 1,680 homeless men, women, and children into transitional housing; and placing 4,600 homeless men, women, and children into permanent housing in FY 2007-08; the goal for the placement of homeless men, women, and children into emergency housing will be increased to 7,000 in FY 2007-08 from 6,080 in FY 2006-07
- The Homeless Trust will continue to collaborate with the Miami-Dade County Public School System, the Miami Coalition for the Homeless (MCH), and the Community Partnership for Homeless (CPH) to distribute and show educational videos along with an integrated week long school curriculum for the target audience of school children grades K through 12 to heighten their awareness about homelessness and to reduce youth violence against homeless individuals
- In FY 2007-08, the number of homeownership opportunities for extremely low-income to low-income residents in Miami-Dade County will be increased by completing the construction and sale of the balance of the 22 single family units comprising Phase One of the Scott/Carver Homes HOPE VI Revitalization Program
- *The FY 2007-08 Adopted Budget for the Miami-Dade Housing Agency (MDHA) includes the elimination of 78 positions due to funding constraints and the ongoing departmental reorganization to better align the Department with asset management guidelines and a transfer of 57 positions to OCED (44 positions) and HFA (13 positions) to oversee the Surtax and SHIP programs for a total reduction of 135 positions*
- During the fall of 2006, MDHA reconfigured its Asset Management Project (AMP) groupings and reduced them to 16 from 35; AMPs are the units that will be used by U.S. HUD to fund public housing programs; this reconfiguration provides a more efficient financial reporting structure

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- To allow the MDHA to focus on its core mission, the Documentary Stamp Surtax and SHIP programs have been transferred to OCED to oversee the affordable housing development functions and to the Housing Finance Authority to oversee the homeownership assistance functions
- The Housing Finance Authority (HFA) will continue to provide 13 anti-predatory lending educational workshops to Miami-Dade County residents; workshops will include information on how to avoid becoming a victim and how to rescue your home from a predatory loan; HFA will also continue to provide financing for construction or rehabilitation of approximately 100 rental units for low-income to moderate-income families and provide financing to approximately 60 new homeowners; in addition, HFA will provide affordable loans of 150 for low-income to moderate-income residents and provide affordable loans to 40 low-income to moderate-income residents
- The maintenance-of-effort payment to the Public Health Trust was held harmless for purposes of setting the countywide operating millage rate
- The County issued debt on behalf of PHT of \$55 million in FY 2004-05, and \$30 million in FY 2005-06 for capital projects; the County's FY 2007-08 Adopted Budget includes an additional \$45 million, thus alleviating demand on PHT's operating revenues; debt service payments by the County in FY 2006-07 for financing provided to PHT for capital projects total \$11.499 million and \$11.461 million in FY 2007-08; additionally, the PHT has agreed to work with the County to ensure that the County will not have a negative budgetary impact as a result of the \$45 million capital contribution
- *As a result of property tax relief initiatives, General Fund was eliminated in the FY 2006-07 and FY 2007-08 for the following: decentralized health services (\$601,000), detoxification services (\$735,000), North Dade Primary Care Center (\$1.021 million), ambulance transportation (\$1.5 million), and an additional contribution of \$4.955 million; and \$4.9 million in FY 2007-08 for inmate medical assistance; for a total reduction of \$22.524 million; in addition, General Fund support has been eliminated for the Florida Healthy Kids Corporation for non-Title XXI enrollees health coverage (\$1 million)*

**Economic Development**

- The Office of Community and Economic Development (OCED) will increase the quality and quantity of neighborhood facilities to benefit low-income to moderate-income individuals in Miami-Dade County; the FY 2007 Action Plan includes funding to improve, renovate, and construct facilities including the reconstruction of the City of South Miami Church Street, Phase IV (\$240,000); renovation of the Unidad of Miami Beach Senior Center (\$283,000); and improvement to the City of North Miami Beach 168 Street Roadway (\$300,000), City of Opa-Locka Ali Baba West Street (\$425,000), and City of Sweetwater street and drainage (\$375,000) to address housing-related needs within the Miami-Dade Housing Agency (MDHA), CDBG has been appropriated to cover eligible expenditures in the Public Housing Division (\$3.5 million)
- The FY 2007-08 Adopted Budget includes the addition of one Deputy Director (\$135,000), one Principal Planner (\$90,000), two Construction Managers (\$129,000), one Contract Officer (\$63,000), three positions to support the UERTF Board; the transfer of 44 positions from MDHA to oversee the Surtax and SHIP programs, and one position from the Metro-Miami Action Plan (MMAP) Trust to support economic development initiatives in the African American community; and the elimination of one Division Director (\$129,000), one Mortgage Service Specialist (\$123,000), one System Analyst Programmer 2 (\$83,000), and one Administrative Secretary (\$57,000); for a total net growth of 49 positions
- *As a result of property tax relief initiatives, the FY 2007-08 Adopted Budget includes reduced funding of \$292,000 for the Mom and Pop program which provides financial and technical assistance to approximately 950 qualified small businesses to \$1.658 million in FY 2007-08 from \$1.95 million in FY 2006-07*
- In FY 2007-08, the MMAP Trust will approve 308 loans for low-income to moderate-income first time home buyers

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- The International Trade Consortium (ITC) will conduct three ITC-led business development missions, develop two new Sister Cities partnerships and undertake two missions to a sister city community; publish and distribute the ITC Annual Report and Annual Trade Statistical Guide; and sponsor and/or participate in trade-related events and conferences
- *As a result of property tax relief initiatives, the following reductions will be implemented during FY 2007-08: travel (\$20,000), number of Third-Party Missions certified by ITC (\$15,000), protocol gifts (\$15,000), allocation for sponsorships (\$5,000), printing (\$10,000), miscellaneous other operating expenditures (\$15,000), capital (\$2,000), and general publicity (\$7,000); as well as the elimination of the ITC Economic study on international trade within Miami-Dade County (\$25,000); as a result of these reductions the Department's outreach and marketing efforts to inform and draw business to our community will be impacted*

**Enabling Strategies**

- In FY 2006-07, two positions were added as overages to Audit and Management Services, one Administrative Officer 1 position in the Administration Division to support the timely and efficient generating of audit reports and one Audit Manager position in the Audit Services Division to provide additional departmental oversight; the department's FY 2007-08 Adopted Budget includes these positions; the FY 2007-08 Adopted Budget includes the addition of three auditor positions in the Audit Services Division in order to enhance the Department's ability to address significant audit and control risks throughout the County and increase the number of high risk audits that can be completed by at least three
- The FY 2007-08 Adopted Budget includes funding for the Office of Capital Improvements (OCI) through the Capital Working Fund (\$2.802 million); the Bond Programs Division will be funded with interest earned on bond proceeds from the Building Better Communities (BBC) Bond Program (\$1.784 million) and the Safe Neighborhood Parks (SNP) Bond Program (\$193,000); in FY 2007-08 the function of administering the Safe Neighborhood Parks (SNP) Bond program will be added to the Bond Programs Division of OCI (two positions; \$151,000)
- In FY 2007-08, OCI will implement the BBC Bond Program Public Education Campaign to highlight BBC Bond Program activities and achievements via radio and television (\$150,000)
- *As a result of property tax relief initiatives, OCI eliminated three positions from the Professional Services Division, three positions from the Contracts and Standards Division, and one Administrative Officer 2 position (\$636,000); position reductions will impact clerical support to the Department, may increase contract document review period, and may increase the A&E selection processing period*
- *In an effort to streamline the administration function of the BBC Bond Program, OCI eliminated one position from the (BBC) Bond Programs Division (\$53,000 in BBC bond proceeds)*
- *As a result of property tax relief initiatives, the Commission on Ethics and Public Trust reduced one Ethics Investigator position (\$125,000); funding for "Brown Bag" luncheons (\$10,000), travel, registration, educational seminars, and vehicle replacement costs (\$65,000); in addition, the FY 2007-08 Adopted Budget includes a reduction of \$34,000 resulting from departmental efficiencies identified during the budget process*
- *In the FY 2007-08 Adopted Budget, the following functions of the Communications Department have been consolidated with the Government Information Center: Miami-Dade Television (MDTV), marketing and public affairs services, and translation, photography, and graphic design services; in addition, the personnel and funding related to the Communications Department's media relations functions were transferred to the Board of County Commission and the Executive Office; as a result of these consolidations, eight administrative and executive positions, as well as one video program coordinator position, were eliminated; the total savings from the consolidation is \$805,000 for FY 2007-08; the Department's attrition rate is budgeted at 3.8 percent*
- The Government Information Center will continue to provide a high level of customer service from the representatives of the 311 Answer Center by maintaining technology to meet demand for call volumes estimated

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at 2.6 million for FY 2007-08 and maintaining a customer satisfaction rating of 80 percent, an average wait time of 60 seconds, and an abandoned call rate of less than 10.8 percent; in addition, the current hours of operation will be maintained

- The Elections Department will purchase optical scan equipment to replace electronic voting technology during all elections in order to comply with new state requirements (\$6.5 million); the Department will train staff and poll workers in the proper use of the new voting equipment to implement the first countywide election using the new voting system by August of 2008
- The Elections Department will ensure the proper safekeeping of and improve the ease of access to the Department's archived paper records by completing the initial roll out of the Electronic Document Management System (EDMS) during FY 2007-08 (\$575,000 from COR)
- The Department will also maximize the use of space at Elections Headquarters and improve management of all elections-related equipment through the installation of a warehouse racking system and asset management system (\$250,000), as well as ensure the integrity of critical Elections information by converting several desktop databases into a SQL.net environment
- The Elections Department will continue to ensure data integrity of the absentee ballot processor by purchasing a fail-over server, and will eliminate the manual process of writing precinct numbers on ballots in order to meet state reporting requirements by installing printers for the absentee ballot processor (\$800,000); the Department will also enhance voter registration information management and reporting capabilities by completing the installation of the new voter registration system (\$900,000)
- *During FY 2007-08, the Elections Department will reduce printing and postage expenditures for outreach materials, ballots, absentee ballot instruction manuals, and envelopes by \$430,000; other adjustments to various line item expenditures include: reduce seasonal staff, temporary staff, and outside contractor expenditures (\$95,000), software application support (\$50,000), advertising expenditures (\$45,000), new computer purchases (\$40,000), building maintenance (\$20,000), travel (\$20,000), and security services (\$15,000); in addition, the Department will be reducing poll worker expenditures by \$250,000, adjusting the average number of poll workers per precinct for countywide elections to seven from an originally programmed average of eight; this reduction may result in longer wait times for voters registering at polling places on election day*
- The FY 2007-08 Adopted Budget contains funding for the Enterprise Technology Services Department (ETSD) to identify cyber security system vulnerability and legacy systems replacement needs; perform immediate security upgrades where needed; reduce the County's information technology risk through implementation of various tools and applications; and establish operational processes that are industry best practices and fully sustainable (\$14.391 million); the Adopted Budget also funds the e-Notify project to improve and streamline the process that police officers and their command and support staff use to notify officers of subpoena action; improve tracking of subpoena activity/status and officer response by completing the implementation of the Court Notify software package (\$2.85 million)
- *In FY 2007-08, ETSD's full-time position count will decrease by 14 to 622 from 636 in FY 2006-07: one position was converted to contractual expense to provide increased staffing flexibility; the other 13 positions were eliminated due to tax relief efforts and include: two Division Directors, two Computer Services Managers, one IT Service Center Manager, one Communications Manager, one Senior Systems Analyst Programmer, one Systems Analyst/Programmer 2, one Systems Analyst/Programmer 1, two Operating Systems Programmers, one Computer Operations Support Clerk 2, and one Computer Technician 1 (\$1.495 million)*
- *As a result of property tax relief initiatives, ETSD eliminated \$2.082 million in programmed operating and capital contingency in the FY 2007-08 Adopted Budget*
- The Office of Fair Employment Practices will continue expanding equal employment opportunity training to all County employees through an E-learning website (\$100,000 from COR over two years starting in FY 2006-07) and will continue the implementation of the equal employment opportunity (EEO) complaint case management

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## ATTACHMENT II

### FY 2007-08 SIGNIFICANT INCREASES/DECREASES FROM FY 2006-07 SERVICE LEVELS

system and training of County employees, especially the departmental Fair Employment Practices liaisons (\$143,000 from COR over three years starting in FY 2006-07)

- The FY 2007-08 Adopted Budget for the Finance Department includes funding to replace the existing tax collection system to improve connectivity to other County financial systems, enhance reporting capabilities, and reduce staff time required to research tax refunds (\$5 million); the Department will purchase an EDMS system to respond to taxpayer and other customer inquiries in a more timely fashion and facilitate the reporting of tax payment information (\$350,000); finally, Finance will implement a data warehouse to facilitate the reporting and data management of the County's financial information (\$700,000)
- The FY 2007-08 Adopted Budget includes full year funding for five additional positions in the Tax Collector's Office (\$316,000) and three additional positions in the Controller's Division (\$216,000) that were budgeted at 75 percent in FY 2006-07; the responsibilities assigned to these positions include improving the turn around time for tax refunds and other tax payment-related customer requests, ensuring appropriate controls in the invoice payment and tax payment functions, and supporting business tax receipt revenue collections
- In FY 2007-08, the Department's full-time position count decreased by 14 to 622 from 636 in FY 2006-07: one position was converted to contractual expense to provide increased staffing flexibility; the other 13 positions were eliminated due to property tax relief efforts and include: two Division Directors, two Computer Services Managers, one IT Service Center Manager, one Communications Manager, one Senior Systems Analyst Programmer, one Systems Analyst/Programmer 2, one Systems Analyst/Programmer 1, two Operating Systems Programmers, one Computer Operations Support Clerk 2, and one Computer Technician 1 (\$1.495 million)
- The FY 2007-08 Adopted Budget includes five additional positions for GSA to operate the newly acquired Martin Luther King Building and Lightspeed Building (\$273,000)
- The FY 2007-08 Adopted Budget includes \$668,000 from the General Fund to support the Real Estate Services Section as a result of the merger of the infill housing, the re-structuring of the GSA Real Estates Services Section, and the reduction of fees and rates adopted in FY 2006-07; the Infill Housing Program in the General Services Administration will convey 125 infill lots to Community Development Corporations and for-profit firms in FY 2007-08 from 100 in FY 2006-07 and facilitate the sale of 125 low-cost homes to low-income to moderate-income families in FY 2007-08 from 100 in FY 2006-07
- As a result of property tax relief initiatives, the FY 2007-08 Adopted Budget includes a reduction of \$224,000 in security expenditure at the Stephen P. Clark Center (SPCC); savings will be achieved by closing the south visitor entrance and reducing security hours at SPCC
- *In FY 2007-08, the Facilities and Utilities Management Division (FUMD) will reduce security and maintenance at the Richmond Heights Property (\$50,000), Homestead Air Reserve Base (\$100,000), and Landmark (\$250,000); security will be provided at these facilities during the evenings and partially during the day and the maintenance cycles will be conducted at lower intervals; the FY 2007-08 Adopted Budget includes a savings of \$235,000 from the elimination of one Maintenance Technician (\$90,000) in FUMD and from personnel efficiencies in the Plant Operations section (\$145,000)*
- *As a result of property tax relief initiatives, in FY 2007-08, GSA will pursue an alternative funding source for the demolition of unsafe structures at the Homestead Air Reserve Base (\$800,000)*
- Four newly created Strategic Coordinator positions in the Department of Human Resources (DHR) will support management in responding to requests for special projects and reports, implement strategic initiatives, and research and implement human resources best practices; these positions were created through an internal departmental reorganization
- *As a result of property tax relief initiatives, the DHR eliminated seven positions throughout the Department (\$633,000); these reductions will consolidate certain administrative and service functions that resulted from the Department's reorganization, may reduce the amount of Americans with Disabilities Act (ADA)-related outreach*

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*provided to the disabled community and to County departments, and may reduce the Department's ability to refer employees to other employee well-being and support agencies*

- The FY 2007-08 Adopted Budget restores three positions (\$285,000) originally eliminated in the FY 2007-08 Proposed Resource Allocation Plan; these positions will be funded by OIG's higher than anticipated carryover generated by a better than anticipated cost recovery in FY 2006-07; in addition, the OIG's general fund subsidy decreased to \$1.019 million from \$1.720 million in FY 2007-08
- The FY 2007-08 Adopted Budget includes \$8 million from the User Access Program (UAP), \$2.468 million in carryover, and \$10,000 in miscellaneous revenues for the funding of the procurement functions; the General Fund subsidy to the procurement activity was eliminated as a result of the Department's UAP revenue collections in FY 2006-07
- In May 2007, the Department of Business Development and the Department of Procurement Management were temporarily merged to allow for a comprehensive top-to-bottom review of the business development processes and organizational structure, to maximize the efficiency and effectiveness of the small business programs and functions; after a comprehensive review it was determined that the small business functions should remain as a stand alone function and on November 6, 2007, the BCC approved the creation of the Department of Small Business Development; as part of the final adopted budget, the BCC approved a \$500,000 reserve to support small business programs; should the Department require additional funding from the reserve, it will be presented for Board approval as part of the mid-year budget amendment
- *Included in the FY 2007-08 Adopted Budget is the elimination of seven vacant positions and three long-term vacancies in the Small Business Affairs Unit; these positions were eliminated as part of departmental efficiencies; as a result of property tax relief initiatives, the following reductions will be implemented during FY 2007-08 in the Department: 20 positions will be eliminated (\$1.782 million), the CSBE program will be reduced by to \$224,000 from \$665,000 in FY 2006-07 resulting in decreased community outreach and training to the small business enterprises; in addition, miscellaneous operating (\$103,000), temporary assistance (\$44,000), employee overtime (\$22,000); and funding for new desktop computers were reduced (\$18,000)*
- In FY 2007-08, pursuant to Florida Statute 193.023, which requires the Property Appraiser to physically inspect every property at least once every five years, the Department will implement the Five Year Re-inspection Project (\$2.28 million); implementation includes acquisition of street-level imaging, oblique photography, and creation of a Property Appraisal Quality Control Team; the team will be comprised of 25 additional positions in the Real Estate Division and will be responsible for performing re-inspections and ensuring accuracy of work
- *The FY 2007-08 Adopted Budget reflects a reduction of 15 positions in OSBM; eight vacant positions are eliminated, including one Assistant Business Analyst, two Business Analyst, and one Assistant Director, and four Management Trainee positions in the Management and Budget Division; one filled OSBM Coordinator in Administration; the Annexation and Incorporation Division is also eliminated, which included four filled and two vacant positions; four Senior Business Analyst positions, one Business Analyst position, and one executive secretary position; those duties and responsibilities will be transferred with one OSBM coordinator position to the Management and Budget Division*

**FY 2007-08 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN  
TOTAL FUNDING AND POSITION CHANGES BY DEPARTMENT  
ATTACHMENT III**

Department	Total Funding			Total Positions			Position Changes		
	FY 05-06	FY 06-07	FY 07-08	FY 05-06	FY 06-07	FY 07-08	Enhancements	Reductions	Transfers
<b>Policy Formulation</b>									
County Executive Offices	10,040	11,030	9,211	74	75	65	2	(17)	5
Board of County Commissioners	16,895	18,971	18,283	176	186	184	0	(7)	5
County Attorney's Office	21,579	25,337	24,719	140	147	137	0	(10)	0
Subtotal	48,514	55,338	52,213	390	408	386	2	(34)	10
<b>Public Safety</b>									
Animal Services	8,293	9,152	10,427	115	120	118	4	(6)	0
Corrections and Rehabilitation	257,661	294,677	312,577	2,617	2,695	2,803	206	(98)	0
Emergency Management and Homeland Security	2,945	3,165	3,446	22	25	26	1	0	0
Fire Rescue	314,499	377,426	378,566	2,257	2,516	2,555	56	(17)	0
Independent Review Panel	531	588	630	5	5	5	0	0	0
Judicial Administration	29,956	33,800	36,341	248	268	270	2	0	0
Juvenile Services	10,401	13,026	11,995	120	120	119	0	(1)	0
Law Library	878	976	655	0	7	3	0	(4)	0
Legal Aid	3,216	3,403	3,500	0	43	45	2	0	0
Medical Examiner	7,756	8,946	8,974	70	70	65	3	(8)	0
Office of the Clerk	22,181	20,637	22,084	217	229	249	20	0	0
Police	528,653	560,956	571,461	4,532	4,541	4,593	89	(37)	0
Capital Outlay Reserve	19,210	25,112	24,369	0	0	0	0	0	0
Non-Departmental	10,720	11,883	23,488	0	0	0	0	0	0
Subtotal	1,216,900	1,363,747	1,408,513	10,203	10,639	10,851	383	(171)	0
<b>Transportation</b>									
Aviation	299,673	369,595	404,746	1,644	1,593	1,537	0	(56)	0
Office of the Citizens' Independent Transportation Trust	1,669	2,427	2,167	13	10	8	0	(2)	0
Consumer Services	4,889	6,115	6,384	58	59	59	0	0	0
Metropolitan Planning Organization	5,754	5,995	6,866	16	17	17	0	0	0
Public Works	47,514	54,453	58,432	438	524	525	1	0	0
Seaport	64,455	68,876	70,130	352	373	389	27	(11)	0
Transit	366,891	392,057	398,515	4,059	3,876	3,720	0	(156)	0
Capital Outlay Reserve	933	2,500	3,291	0	0	0	0	0	0
Non-Departmental	65	200	0	0	0	0	0	0	0
Subtotal	791,843	902,218	950,531	6,580	6,452	6,255	28	(225)	0
<b>Recreation and Culture</b>									
Cultural Affairs	13,907	20,597	19,599	28	31	32	1	0	0
Historic Preservation	311	426	0	4	4	0	-1	0	(3)
Historical Museum of Southern Florida	1,219	1,469	1,249	0	0	0	0	0	0
Library	57,522	74,816	87,830	562	571	591	26	(6)	0
Miami Art Museum	1,742	1,992	1,693	0	0	0	0	0	0
Miami Science Museum	984	1,234	1,049	0	0	0	0	0	0
Carnival Center for the Performing Arts	681	173	0	5	3	0	0	0	(3)
Carnival Center for the Performing Arts Trust	5,344	7,854	8,852	0	0	0	0	0	0
Park and Recreation	110,601	113,926	112,975	1,208	1,265	1,274	64	(54)	(1)
Safe Neighborhood Parks	450	502	0	4	4	0	0	(2)	(2)
Tourist Development Taxes	0	21,793	23,609	0	0	0	0	0	0
Vizcaya Museum and Gardens	4,282	5,251	5,219	46	49	47	1	(3)	0
Capital Outlay Reserve	10,008	18,570	8,665	0	0	0	0	0	0
Non-Departmental	3,398	3,762	2,836	0	0	0	0	0	0
Subtotal	210,449	272,365	273,576	1,857	1,927	1,944	91	(65)	(9)
<b>Neighborhood and Unincorporated Area Municipal Services</b>									
Building	37,666	39,562	38,985	344	356	344	0	(12)	0
Building Code Compliance	8,323	10,337	12,558	75	79	93	14	0	0
Environmental Resources Management	60,110	67,272	61,267	554	519	519	0	0	0
Park and Recreation	2,954	5,114	6,173	7	7	7	0	0	0
Planning and Zoning	17,899	19,499	19,706	171	183	186	2	(4)	5
Public Works	72,889	76,127	84,143	349	409	411	2	0	0
Solid Waste Management	299,010	281,354	301,545	998	992	1,011	23	(4)	0
Team Metro	18,369	19,655	19,660	232	247	232	4	(19)	0
Water and Sewer	346,098	378,059	368,889	2,604	2,702	2,702	0	0	0
Capital Outlay Reserve	4,310	8,752	6,092	0	0	0	0	0	0
Non-Departmental	653	642	781	0	0	0	0	0	0
Subtotal	868,281	906,373	919,799	5,334	5,494	5,505	45	(39)	5

**FY 2007-08 ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN  
TOTAL FUNDING AND POSITION CHANGES BY DEPARTMENT  
ATTACHMENT III**

Department	Total Funding			Total Positions			Position Changes		
	FY 05-06	FY 06-07	FY 07-08	FY 05-06	FY 06-07	FY 07-08	Enhancements	Reductions	Transfers
<b>Health and Human Services</b>									
Community Action Agency	76,405	83,023	83,063	690	681	642	0	(39)	0
Community Advocacy	1,714	1,893	4,874	16	16	21	5	(4)	4
Countywide Healthcare Planning	661	946	600	9	8	5	0	(3)	0
Homeless Trust	28,087	31,164	35,443	13	14	14	0	0	0
Housing Agency	94,890	79,945	74,386	698	698	563	0	(78)	(57)
Housing Finance Authority	1,998	2,923	24,223	0	9	23	3	(4)	15
Human Services	223,418	254,977	225,479	1,034	1,034	811	0	(221)	(2)
Metro-Miami Action Plan	718	954	950	2	2	2	0	0	0
Public Health Trust	141,185	169,635	178,060	0	0	0	0	0	0
Strategic Business Management	24,514	23,999	25,493	16	13	13	0	0	0
Capital Outlay Reserve	5,682	16,412	17,476	0	0	0	0	0	0
Non-Departmental	48,477	70,014	53,863	0	0	0	0	0	0
Subtotal	647,749	735,885	723,910	2,478	2,475	2,094	8	(349)	(40)
<b>Economic Development</b>									
Community and Economic Development	29,305	85,698	241,528	73	65	114	2	(2)	49
Consumer Services	4,596	6,074	5,920	64	67	70	4	(1)	0
Empowerment Trust	11,876	9,244	0	16	16	0	0	(16)	0
Film and Entertainment	618	807	717	7	7	5	0	(2)	0
International Trade Consortium	986	1,594	1,551	9	11	11	0	0	0
Metro-Miami Action Plan	8,347	11,331	8,003	29	30	27	0	0	(3)
Seaport	1,808	1,837	1,414	15	14	11	0	(3)	0
Small Business Development	8,307	8,778	6,632	96	101	71	0	(30)	0
Strategic Business Management	253	564	596	4	5	4	0	(1)	0
Task Force on Urban Economic Revitalization	641	709	0	6	5	0	0	(2)	(3)
Capital Outlay Reserve	0	27	0	0	0	0	0	0	0
Non-Departmental	35,023	48,502	47,336	0	0	0	0	0	0
Subtotal	101,760	175,165	313,697	319	321	313	6	(57)	43
<b>Enabling Strategies</b>									
Agenda Coordination	1,226	1,275	1,312	10	10	10	0	0	0
Americans with Disabilities Act Coordination	811	1,195	962	10	10	9	0	(1)	0
Audit and Management Services	4,923	6,291	6,901	49	56	61	2	0	3
Capital Improvements	4,941	4,807	4,779	42	38	32	1	(9)	2
Commission on Ethics and Public Trust	1,858	2,234	2,247	16	16	16	2	(2)	0
Communications	5,330	6,093	0	57	59	0	0	(7)	(52)
Elections	15,944	17,942	22,816	120	120	120	0	0	0
Enterprise Technology Services	118,889	125,653	129,839	647	636	622	0	(14)	0
Fair Employment Practices	728	1,085	884	8	8	8	0	0	0
Finance	29,017	35,705	36,567	347	353	334	4	(23)	0
General Services Administration	206,430	243,163	274,343	815	858	871	15	(2)	0
Government Information Center	8,645	12,589	17,821	136	172	215	4	(1)	40
Human Resources	12,511	13,508	13,262	159	158	152	3	(9)	0
Inspector General	3,759	5,074	5,209	31	38	38	3	0	(3)
Procurement Management	7,965	9,585	10,478	110	113	114	1	0	0
Property Appraisal	21,601	25,178	27,159	283	283	309	26	0	0
Strategic Business Management	5,758	7,762	6,524	54	59	45	0	(14)	0
Sustainability	0	0	590	0	0	2	0	1	1
Capital Outlay Reserve	23,482	24,303	19,818	0	0	0	0	0	0
Non-Departmental	47,077	97,800	73,274	0	2	0	0	(2)	0
Subtotal	520,895	641,242	654,785	2,894	2,989	2,958	61	(83)	(9)
<b>TOTAL</b>	<b>4,406,391</b>	<b>5,052,333</b>	<b>5,297,024</b>	<b>30,055</b>	<b>30,705</b>	<b>30,306</b>	<b>624</b>	<b>(1023)</b>	<b>0</b>
Minus Interagency Transfers	337,776	341,376	389,532						
<b>Grand Total</b>	<b>4,068,615</b>	<b>4,710,957</b>	<b>4,907,492</b>						



# INTRODUCTION



# FY 2007-08 Adopted Budget and Multi-Year Capital Plan

## Introduction

### County History, Geography, Demographics, and Economic Outlook

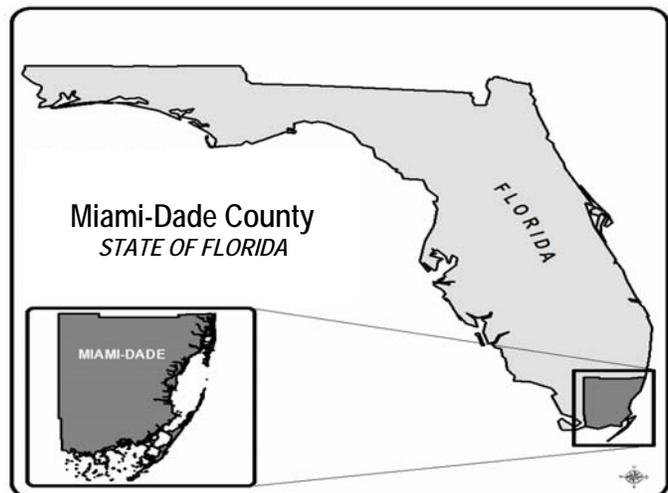
Miami-Dade County was created on January 18, 1836 under the Territorial Act of the United States. It was named for Major Francis L. Dade, a soldier killed in 1835 in the Second Seminole War. Subsequent to the creation of Miami-Dade County, Florida became the twenty-seventh state of the United States of America on March 3, 1845.

Miami-Dade County, Florida is the largest county in the southeastern United States and the eighth largest in the nation by population. Miami-Dade County is often referred to as the "Gateway to Latin America and the Caribbean." The County's population is estimated to be 2,437,022. Population figures used are from the Florida Estimates of Population (April 1, 2006) prepared by the Bureau of Economic and Business Research, College of Business Administration at the University of Florida and are certified by the Governor of Florida. The population density is 5,830 people per square mile within the urban area. The racial makeup of the County is 60.6 percent hispanic, 18.6 percent white, 20.5 percent black, 0.3 percent other races. Approximately one half of the people living in Miami-Dade County in 2004 were foreign born. Among County residents, 32.1 percent speak English, 59.2 percent speak Spanish, 5.1 percent speak Creole, and 3.6 percent speak other languages. The per capita income in the County is \$18,497 and the median family income is \$34,682. Of the County's total population, 17.1 percent of the families live below the poverty line.

Approximately 418 square miles (excludes Bay and Coastal Water) of the County are within the urban development boundary while the total county land area currently covers a total of 2,431 square miles (1,946 square miles of land and 485 square miles of water) and is bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south, and Broward County to the north. Miami-Dade County is the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

The Greater Miami area is the center for international commerce in the southeastern United States and its proximity to the Caribbean, Mexico, and Central and South America makes it a natural center of trade to and from North America. In addition, the international background of many of its residents is an essential labor force characteristic for multi-national companies which must operate across language and cultural differences.

The County had the highest concentration of international bank agencies on the east coast south of New York City, with a total of 32 foreign chartered banks and over \$15.5 billion on deposit as of September 30, 2006, according to the Florida Department of Financial Services, Office of Financial Regulations. According to the Federal Reserve Bank of Atlanta, as of September 30, 2006, there were 12 Edge Act Banks throughout the United States; five of those institutions were located in the County with over \$6.8 billion on deposit. Edge Act Banks are federally chartered organizations offering a wide range of banking services, but limited to international transactions only. The favorable geographic location of the County, a well-trained labor force and the favorable transportation infrastructure have allowed the economic base of the County to expand by attracting many national and international firms



## 2007-08 Adopted Budget and Multi-Year Capital Plan

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doing business in Latin America. Among these corporations are: Carnival Cruise Lines, Elizabeth Arden, Federal Express Corporation, Kraft Foods International, Parfums Christian Dior, Porsche Altin America, Telfonica, AIG, and Caterpillar. Other national firms with established international operations located in the County include: ASTAR Air Cargo, Burger King, Ryder Systems, Lennar, Oracle Corporation, The Gap, Starboard Cruise Services, and the William Morris Agency.

The Greater Miami area is also the leading center for tourism in the State. Miami ranks second behind Orlando as a destination for non-residential air travelers according to the Florida Division of Tourism of the Department of Commerce. It is also the principal port of entry in the State for international air travelers. During 2006, 79 percent of international air travelers entering the State arrived through Miami International Airport, according to statistics compiled by the U.S. Department of Transportation.

The County's economy has been transitioning from mixed service and industrial in the 1970s to one dominated by services in the late 1990s primarily due to the expansion in international trade, the tourism industry, and health services. Wholesale trade and retail trade have and are projected to become stronger economic forces in the local economy. This reflects the County's position as a wholesale center in Southeast Florida, which is serving a large international market. The tourism industry remains one of the largest sectors in the local economy.

### Government Structure

The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a home rule charter. At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter from time to time by countywide vote. The most recent amendment was in January 2007. The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. The County has, in effect, a County government with certain powers effective throughout the entire county, including 35 municipalities located within the county, and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead there are two "tiers," or levels, of government: city and county. The County can take over particular activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city.

Of the county's total population, approximately 1.087 million or 44 percent live in the unincorporated area, the majority of which is heavily urbanized. For residents living in the Unincorporated Municipal Service Area (UMSA), the County fills the role of both tiers of government. Residents within UMSA pay a property tax for municipal-type services provided by the County such as police, parks, public works, and zoning. Residents of municipalities do not pay UMSA tax. There are currently 35 municipalities in the county, the City of Miami being the largest and the Town of Cutler Bay being the most recently incorporated.

The most recent amendment to the Miami-Dade County Charter, approved on January 23, 2007, created a Strong Mayor form of government. The Mayor is elected countywide to serve a four-year term. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the Board of County Commissioners (BCC), veto authority over any legislative, quasi-judicial, zoning, and master plan or land use decision of the BCC, including the budget or any particular component, and the right to appoint the County Manager and all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled meeting. The Mayor is limited to two four-year terms in office.

## **FY 2007-08 Adopted Budget and Multi-Year Capital Plan**

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The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members are elected to serve four-year terms (with no term limits) and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC, as well as appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, create departments, and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee executive and administrative functions for each county: Sheriff, Property Appraiser, Supervisor of Elections, Tax Collector, and Clerk. Through the Home Rule Charter, the first four of these offices were reorganized and became subordinate County Departments. The most visible distinction between Miami-Dade and other Florida counties is the title of its law enforcement agency. It is the only county in Florida that does not have an elected sheriff, or an agency titled "Sheriff's Office." Instead, the equivalent agency is known as the Miami-Dade Police Department and its chief executive is known as the Director of the Miami-Dade Police Department.

The Clerk of the Board is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds, and custodian of all records filed with the Court.

### **Reader's Guide and Format of Documents**

The development of the Miami-Dade County FY 2007-08 Business Plan, Adopted Budget, and Five-Year Financial Outlook and its presentation to the Mayor, BCC, and citizens of the County represents the culmination of many hours of analysis and deliberation by County staff. Due in large part to the early participation and active involvement of the elected officials, this plan reflects the priorities of our community. The task of matching strategic priorities for services with available resources, while minimizing the burden of taxes and fees, is challenging and requires extensive consideration. In accordance with growth management guidelines, the Adopted Multi-Year Capital Plan is also presented at this time as part of the budget documents. These documents illustrate the annual business and Adopted Budget for the County, which is the annual implementation mechanism for the County's Strategic Plan.

County departments are grouped into eight areas: policy formulation, six strategic service delivery areas (public safety, transportation, recreation and culture, neighborhood and unincorporated area municipal services, health and human services, and economic development), and enabling strategies. This grouping organizes the departmental narratives by the strategic area that they primarily support with service. Each strategic area grouping of departments is separated in this book with a divider page that states the corresponding mission, goals, and priority key outcomes for that strategic area. This approach highlights the strong relationship between departments' operational plans (business plan and proposed expenditure allocations) and the strategic plan.

Volume 1 presents a detailed discussion of the financial condition of the County's property-tax-supported jurisdictions and certain proprietary operations. It also contains the Adopted Budget ordinances for FY 2007-08 and community-based organization (CBO) funding.

The format of Volume 2 clearly reflects the relationship between the strategic plan, business plans, and the adopted allocations. The format also addresses requests from BCC members for specific information about positions and line item expenditures. Individual department descriptions are divided into as many as eight sections. First, a brief summary describes the department's functions and stakeholders. Next there is a sample of performance measures in tabular and graphical format. The third section is the department's functional table of organization. The financial summary follows the table of organization. The financial summary has been expanded from past years to include a three-year comparison of detailed revenue sources, an operating expenditure summary, and non-operating expenditures, if any. Also included are current year and proposed allocations by strategic area and program along

## 2007-08 Adopted Budget and Multi-Year Capital Plan

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with a comparison of approved positions. The following section details strategic planning priorities and budget highlights for both operating and capital highlights, including the desired outcome from the strategic plan, service priorities, and performance impacts. The next section is the capital budget summary, which includes revenues and expenditures for all prior years, FY 2007-08, and the next five years. The following section highlights selected budget line item details, comparing the prior two fiscal year's actual expenditures with FY 2006-07 budget and projected expenditures and with the FY 2007-08 adopted amounts. The final section provides a narrative summary in "bullet" form of additional comments and highlights.

The appendices of Volume 2 include a more detailed version of the funding summaries grouped by strategic area and another table that consolidates all departmental expenditures into the categories of personnel, other operating, and capital, in accordance with generally accepted budgeting practices. The modified accrual basis of budgeting is used for governmental funds and the accrual basis is used for proprietary funds in this presentation.

Other important budget information, such as descriptions of the recommended millage rates and estimated property tax rolls, the County's population, social service program funding, tourist tax revenues, gas tax revenues, also can be found in the appendices. A glossary of terms used in the adopted budget, a listing of the strategic plan desired outcomes, and an index can be found in the back of the book.

Where departmental reorganizations or realignments are recommended, the pertinent prior year budget figures as well as the FY 2006-07 figures, relating to both funding and staffing, have generally been adjusted so that they are comparable to the FY 2007-08 Adopted Budget. This convention is used to isolate budget changes for comparative purposes by normalizing for organizational shifts.

Figures relating to budgeted and recommended staffing levels on the departmental pages and in the appendices are limited to full-time positions. Part-time, temporary, and seasonal positions are not included in the staffing figures but their costs are included in the expenditures.

Volume 3 to this document contains detailed information regarding funded and unfunded multi-year capital projects, as well as information regarding County debt.

Operating costs are recurring personal service or consumable asset expenditures, the costs of which are usually consistent and annual. Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds \$50,000 in total funding. The capital cost includes all manpower, implementation costs, and capital outlay required to fully implement each project.

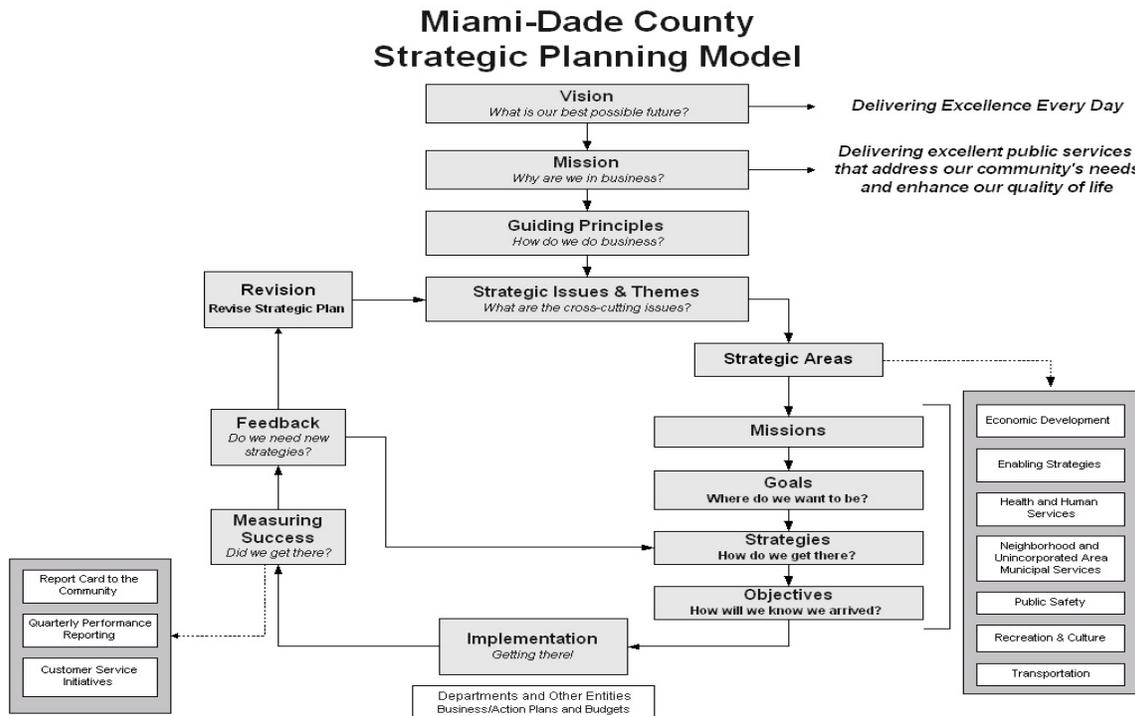
### Strategic and Business Planning for Delivering Excellence Every Day

On June 3, 2003, the BCC adopted Resolution R-664-03, Miami-Dade County's Strategic Plan community goals and key strategic outcomes, and on April 13, 2004, adopted the County's vision statement – "Delivering Excellence Every Day." The plan lays out the County vision, mission, goals, objectives, supporting strategies, and preliminary key performance indicators. It is a strategic roadmap – one that articulates where we want to be, how we will get there, and how we know when we've arrived.

Departments refine their specific operational initiatives and their linkages with organizational strategies as they prepare their annual business plans. In some cases, initiatives may not be sufficient to achieve all strategic plan objectives. The strategic plan is a five-year plan; performance objectives identified may not be achieved until 2008. This process of managing resources to achieve business plan objectives that are guided by a multi-year strategic plan is a substantial undertaking and a significant departure from traditional government managing. As this results-oriented approach continues to mature, greater alignment between the strategic plan and departmental business plans will be achieved. This FY 2007-08 Adopted Budget and Multi-Year Capital Plan incorporates these results-

## FY 2007-08 Adopted Budget and Multi-Year Capital Plan

oriented government concepts, with specific focus on performance measurement, into overall resource allocation decisions.



Each department continues to create and refine its operational performance measures to track progress towards achieving the intended outcomes contained in the strategic plan. Performance measures can be categorized into one of four categories:

1. **Outcome (effectiveness):** These measures depict the degree to which performance objectives are achieved, reflect the quality or customer satisfaction with a service, or combine a measure of effectiveness and efficiency into a single indicator. These measures focus on the final results of programs and activities.
2. **Efficiency:** These measures relate the resources used to perform the work and the amount of work actually performed. This measure is a ratio between inputs to outputs.
3. **Output (workload) measures:** These measures indicate the amount of work performed or the amount of services received.
4. **Input measures:** These depict the resources (employees, dollars, equipment, work hours) used in delivering a service or product.

Using these categories, departments create measures that reflect their operations from a balanced perspective. Department managers use performance measures, first, as a tool to improve performance and, second, to inform others about their progress towards achieving their objectives. Performance measures reported in these documents represent ongoing efforts to provide a balanced set of measures within a business-planning context.

## 2007-08 Adopted Budget and Multi-Year Capital Plan

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### Results-Oriented Government

Miami-Dade County is committed to revitalizing and strengthening its public services to meet the needs of the residents of this community. Being forward-thinking, responsive, and accountable is a complex challenge that many local governments in America face daily. Results-oriented governing is predicated upon planning and bolstered by performance measurement and feedback systems. In July 2005, the Board adopted Ordinance 05-136 establishing a framework for developing policies, allocating resources, and appraising performance based upon the strategic plan.

No system, no matter how aligned with progressive management techniques or best practices, drives an organization without commitment from the top and support from its employees. Results-oriented government means a cultural change for our organization; a change that focuses on achieving results for our customers and being responsive and accountable to the taxpayers. Accomplishing this change means that the entire County organization must be familiar with the desired results. It is important that everyone in our organization is aware of his or her unique role in achieving those results, and our organization must be accountable to our residents, communicating what is achieved and what needs to be improved. The County's framework for results-oriented government focuses on leadership and the organizational structure which is comprised of three components – Planning, Measuring, and Monitoring. This framework is essential to achieving results-oriented government. It is important that our elected officials, the County Manager, and all senior management lead the implementation of a results-oriented government culture. Our entire organization must understand our mission and our employees must practice our organizational values (our Guiding Principles) and understand their role in supporting their department's business plan, and through that, our countywide Strategic Plan.

- Planning – We are continuing to build on the County's Strategic Plan through the business planning and resource allocation process. A well executed plan promotes a common understanding of our County's overall direction so that our employees can readily determine how their work supports the strategic direction and organizational success. Department business plans and a new approach to our resource allocation process are designed to ensure that financial resources, policy, department operations, and County staff are all aligned to achieve the results outlined in those plans.
- Measuring – We are continuing to refine our performance measures and measurement systems to ensure that our measures are appropriate, accurate, reliable, and timely.
- Monitoring – We are continuing to enhance our accountability to our elected officials and our residents.

By ordinance, the BCC promotes the directive of improving delivery of excellent public services in a cost effective manner through the use of strategic planning, business planning, and a sound resource allocation process encompassing the performance based budgeting process and a structure for managerial accountability and performance. We have many good government initiatives underway and will continue to use our Toolbox of Initiatives to achieve customer service excellence and promote innovation to drive performance excellence in Miami-Dade County government.

### Basic Budgeting Concepts

This section will help the reader better understand some of the terms and issues associated with government budgets in general and Miami-Dade County's budget, in particular. An annual budget is a financial, operating, and capital plan for the coming fiscal year. It provides an outline of service levels provided to the citizen and public capital investments in the community. To emphasize the linkages among the annual budget development process, the strategic plan, and the departmental business plans, the budget document has been titled the FY 2007-08 Adopted Budget and Multi-Year Capital Plan.

Miami-Dade County's resource allocation plan is a tool that serves five purposes:

## FY 2007-08 Adopted Budget and Multi-Year Capital Plan

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- Planning: The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- Prioritization: County resources to address needs identified by the Mayor, the BCC, and the County's strategic plan, are prioritized through this process.
- Information: The resource allocation document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the resource allocation document, the public can see how and where tax dollars and other revenues raised by the County will be spent.
- Evaluation: The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- Accountability: The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

### Fiscal Year

A fiscal year is a twelve-month cycle that comprises a budget and reporting period. The County's fiscal year starts October 1, 2007, and ends September 30, 2008 (shown as either 'FY 2007-08' or 'FY 07-08' throughout this document).

### Millage Rates

The millage rate is a rate of taxation that is applied to property values to generate necessary revenue to pay for services proposed and adopted in the budget. The State Constitution places a 10 mill cap each on County (areawide) and municipal property tax rates.

The County actually has four operating millage rates; three (countywide, fire rescue, and library) are subject to the County (areawide) 10 mill cap. The fourth is the unincorporated area millage, which is subject to its own 10 mill cap. In addition, the County has millage rates for voter-approved debt service, which are not subject to the 10 mill cap. Debt service millage rates are not included in the calculation of total millages for operating purposes. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds. The County has debt service millages for voter approved countywide debt and for Fire Rescue District debt.

### A Mill of Tax

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a piece of property has a taxable value of \$100,000 and the millage rate is 1, the property owner would pay \$100 in taxes. In Miami-Dade County for FY 2007-08 the average taxable value of a home with the Amendment 10 (Save Our Homes) growth cap, after taking into account the homestead exemption, is approximately \$153,318.

### Calculation of Property Taxes

There are four factors for calculating the amount of property tax assessed on property:

1. The assessed value of the property;
2. Adjustments for Amendment 10 of the Florida Constitution, if applicable (Amendment 10 to the State Constitution – Also known as Save Our Homes) limits the growth in assessed value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2007-08 such growth is limited to CPI growth of 2.5 percent);
3. The amount of value that is not subject to taxes (e.g., the \$25,000 homestead exemption and the additional homestead exemption for senior citizens who meet income criteria); and
4. The millage rate, established according to state law restrictions.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Amendment 10 adjustments are applied to find the assessed value. Finally, appropriate exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage

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rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the bill (also called the tax notice) is mailed in November.

For example, if a property's assessed value is \$125,000 and the owner is entitled to a homestead exemption (valued at \$25,000), then the taxable value of the property is \$100,000. If a millage rate of 25 were applied to the taxable value, the taxes would be \$2,500 per year. The calculation is performed by taking the taxable value (\$100,000), dividing by 1,000, and multiplying by the millage rate (25).

### Taxable Value and Millage Rates

The State defined rolled-back millage rate is the millage rate that, when applied to the tax roll for the new year, excluding the value of new construction, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year. Therefore, by excluding reassessments in its calculation, the rolled-back rate does not take into account inflationary growth in the County. The aggregate rolled-back millage rate is the sum of each individual rolled-back millage rates weighted by the proportion of its respective roll to the countywide tax roll.

While Miami-Dade is responsible under state law to collect all taxes imposed within the county, the County itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes paid in FY 2006-07 by a residential property located in unincorporated Miami-Dade with an assessed value of \$125,000 and a taxable value after homestead exemption of \$100,000. These rates include debt service as well as operating millages. The rates in italics are the ones levied by the Miami-Dade BCC.

Using the example of Table 1-1, of the \$1,856 of tax collected, \$458 or 24.7 percent is used for countywide services, \$463 for UMSA, Fire Rescue, and Library services (city-type services), and \$33 for Countywide and Fire Rescue Debt Service. Overall, the County levies 51.4 percent of the property taxes.

For residents of municipalities, all of the rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Some municipalities are not in the Fire Rescue District or Library System and, thus, those rates would also not apply to those property owners.

## FY 2007-08 Adopted Budget and Multi-Year Capital Plan

**TABLE 1.1 FY 2007-08 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of \$100,000 in Unincorporated Miami-Dade County (Taxes are rounded to the nearest dollar)**

Authority	Millage Rate	Tax	Percent of Total
<i>UMSA Operating</i>	2.0416	\$204	11.0%
<i>Countywide Operating</i>	4.5796	\$458	24.7%
<i>Fire-Rescue Operating</i>	2.2067	\$221	11.9%
<i>Library System</i>	0.3842	\$38	2.0%
<i>Countywide Debt Service</i>	0.2850	\$29	1.6%
<i>Fire-Rescue Debt Service</i>	0.0420	\$4	0.2%
<b>Total to County</b>	<b>9.5391</b>	<b>\$954</b>	<b>51.4%</b>
School Board with Debt Service	7.9480	\$795	42.7%
Children's Trust	0.4223	\$42	2.3%
Everglades	0.0894	\$9	0.5%
Water Management	0.5346	\$53	2.9%
Inland Navigation	0.0345	\$3	0.2%
<b>Total</b>	<b>18.5679</b>	<b>\$1,856</b>	<b>100%</b>

### Recent Property Tax Relief Legislation

At Special Legislative sessions held in June and October 2007, the Florida Legislature adopted new laws impacting the process for local governing bodies to set tax rates, as well as calling for an election for the purpose of approving changes to the Florida Constitution regarding the determination of the assessed value of properties. Legislation was passed requiring Miami-Dade County to reduce the Countywide and Library District budgets by the equivalent of rollback plus an additional nine (9) percent for FY 2007-08. The Unincorporated Municipal Service Area is now treated as a municipality and based on our performance over the past five years measured by per capita tax levies, that budget was reduced by rollback plus an additional five (5) percent or \$30 million. The Fire Rescue District budget was also reduced by rollback plus an additional three (3) percent or \$57 million. The maintenance of effort payment to the Public Health Trust was held harmless by removing the payment from the calculation of rollback and setting of the millage rate then adding the payment back as a millage equivalent. The Public Health Trust maintenance of effort payment is allowed to grow along with the growth in the property tax roll. The Miami-Dade County Board of County Commissioners adopted millage rates for FY 2007-08 that complied with the legislation and did not override the proposed reductions.

Beginning in FY 2008-09 a rate of not more than 110 percent of the rolled-back rate based on the previous year's maximum millage rate, adjusted for growth in per capita Florida personal income, may be adopted if approved by a two-thirds vote of the governing body of the county, municipality, or independent district; a rate in excess of 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.

Other action taken by the Legislature calls for an election on January 29, 2008 for the purposes of adopting constitutional changes to the homestead exemption, establish a limited portability of the Save Our Homes differential, cap the growth of non-homesteaded property assessments, and establish a minimum exemption for tangible personal property. If passed by the voters, an additional homestead exemption of up to \$25,000 would be

## 2007-08 Adopted Budget and Multi-Year Capital Plan

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applied to the value of a property for the portion of value between \$50,000 and \$75,000, the proposal limits the assessment value increase for non-homestead properties to ten percent. The constitutional changes would also authorize the Legislature to provide an exemption of not less than \$25,000 for tangible personal property (TPP).

### The Budget Development Process

Pursuant to Article 5 of the Miami-Dade County Charter, the County Manager is required to recommend a proposed budget to the Mayor and BCC between June 1 and July 15. The Mayor is then required to prepare a written response to the County Manager's proposed budget and present it to the BCC before the BCC adopts the proposed millage rates, which usually occurs at the last BCC meeting in July.

Although submission of the proposed budget occurred on July 12 this year, budget development actually is a year-round process. As the fiscal year begins, departmental staffs update their business plans.

- In December and January, staff completes initial projections and estimates of revenues for the current and ensuing fiscal years.
- In January, the County Manager submits a list of recommended budget priorities to the BCC.
- In February, County departments submit their resource allocation requests to the Office of Strategic Business Management (OSBM). Those requests are linked to the priorities in the departmental business plans. Resource Allocation meetings are held with the departments, the County Manager, and OSBM to discuss service priorities and to begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding.
- In March, the Mayor delivers a budget address putting forth his funding priorities.
- In April, the BCC defines its budget policies to guide budget preparation.
- Throughout the process, staff interacts with commission committees to review departmental budget submissions and obtain guidance regarding development of the proposed budget.

It is important to note that there are certain budget-related deadlines established by state statute. By July 1, the Property Appraiser certifies the Preliminary Final Property Tax Rolls. In July, the BCC usually determines the proposed millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates set by the BCC in July effectively represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was approved in July, all taxpayers must be re-noticed.

In accordance with Resolution No. R-1018-94, public meetings are held throughout the County in August to discuss proposed new or increased fees and taxes. These meetings also serve as a forum to describe the budget to the public. As required by state law, two public budget hearings are held in September prior to the adoption of the budget. At the conclusion of the second public hearing, which must be at least ten days before the end of the fiscal year, the BCC makes final budget decisions, establishes tax rates, and adopts the budget ordinances for the ensuing fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during the mid-year and year-end.

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## FY 2007-08 Resource Allocation Plan Process

December – January



Resource Allocation forecasting for coming year

July 1



Tax Roll Released

January



County Manager's Resource Allocation priorities released

July 12



Proposed Resource Allocation Plan presented

January – March



Departmental resource Allocation preparation and meetings

July 12 - 24



Mayor's response to proposed budget; Commission Workshop

March



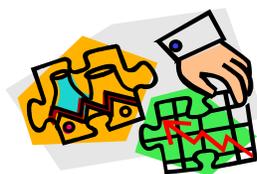
Mayor's budget address

July 24



Proposed maximum tax rates adopted by Count Commission; notices of proposed tax mailed in August

March –May



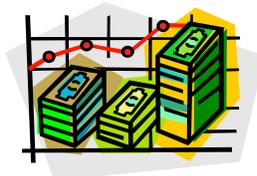
Resource Allocation workshops with County Commission and Commission Committees

September



Two public budget hearings

April



County Commission approves Resource Allocation policies

October 1



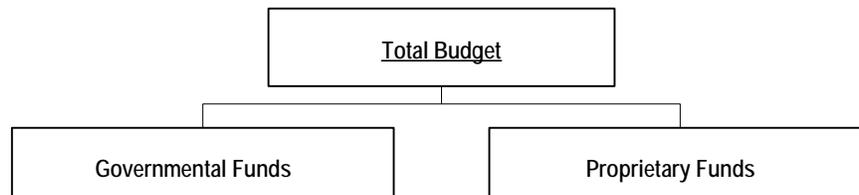
New Budget becomes effective

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### Fund Structure

The following details the Miami-Dade County Fund Structure, describing the various funds and providing information regarding appropriations. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions, or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows such a fund structure.



### Governmental Funds:

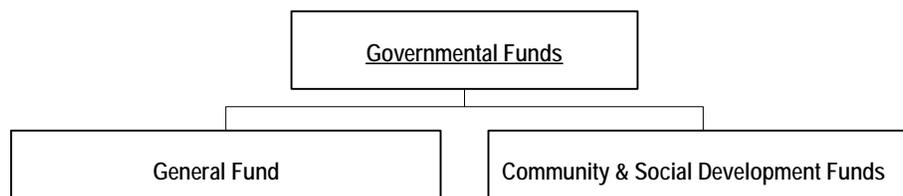
Governmental funds account for most of the County's basic services. General revenues, grants, or contributions principally support the activities reported in these funds. The following major governmental funds are included in the County's financial statements:

#### General Fund:

The County's primary operating fund; also accounts for the financial resources of the general government, except those required to be accounted for in another fund.

#### Community and Social Development Funds:

These funds account for revenues received from Federal and State grants for the operation of the Community Development Block Grants and low-income housing assistance and acquisition program, health and human services programs, and economic revitalization in empowerment zone areas.



### Proprietary Funds:

Proprietary funds are those funds where the County charges a user fee in order to recover costs. The County's proprietary funds are enterprise funds and internal service funds.

Enterprise funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

Miami-Dade Transit: Operates the County's mass transit rail system, bus system, metro-mover system, and paratransit services.

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Miami-Dade Solid Waste Management Department: Provides solid waste collection and recycling services to the unincorporated area of Miami-Dade County and some municipalities. Also, provides solid waste disposal services to 18 municipalities and operates a variety of facilities, including landfills, transfer stations, and neighborhood trash and recycling centers.

Miami-Dade Seaport Department: Operates the Dante B. Fascell Port of Miami-Dade, which acts as home port at various times during the year for nearly 25 cruise vessels and serves numerous other cruise vessels. The Port also has a large container facility from which over 35 cargo shipping lines operate.

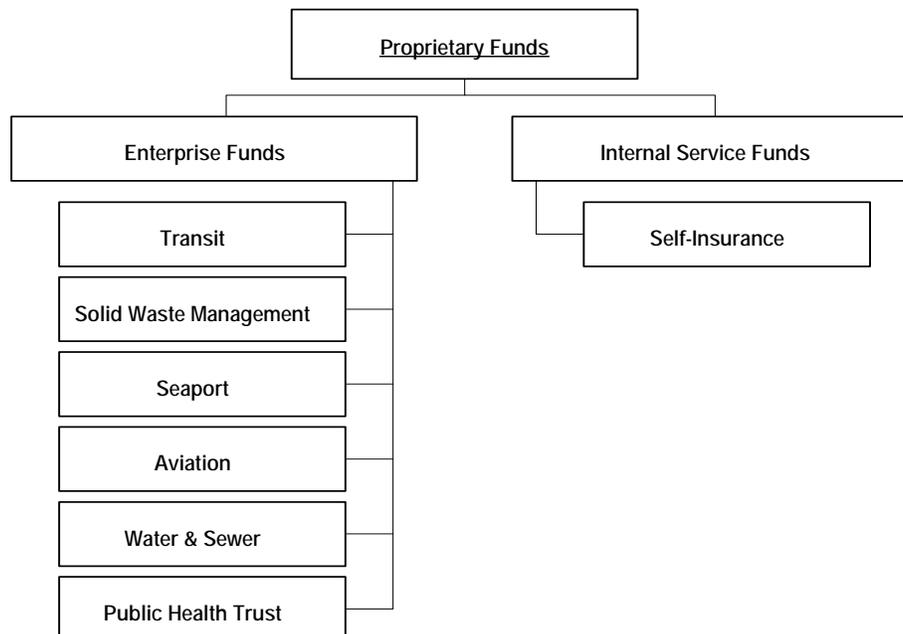
Miami-Dade Aviation Department: Operates and develops the activities of the Miami International Airport, four other general aviation airports, and one training airport.

Miami-Dade Water and Sewer Department: Maintains and operates the County's water distribution system and wastewater collection and treatment system.

Public Health Trust (PHT): The PHT was created by a County ordinance in 1973 that provided for an independent governing body responsible for the operation, governance, and maintenance of certain designated health facilities. The PHT operates Jackson Memorial Hospital, Jackson North Medical Center and Medical Towers, the North Dade Primary Health Care Facility, the Corrections Health Services Facility, the Liberty City Medical Facility, and other health facilities.

Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a reimbursement basis. The following internal service fund is included in the County's financial statements:

Self-Insurance Fund: Accounts for premium payments received from participating municipalities and County departments for payment of claims under the Workers' Compensation, General Auto Liability, and Property Damage Insurance Plan administered by the County. Also, accounts for medical, life, and disability insurance for County employees and their families.



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### Fiduciary Funds:

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity for the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not reflected in the government-wide financial statements and are not required to be appropriated as part of the annual budget.

Clerk of Circuit and County Court Funds: Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.

Tax Collector Fund: Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.

Other Agency Funds: Accounts for various funds placed in escrow pending timed distributions.

### Financial Policies

Miami-Dade County follows the financial policies required by the Miami-Dade County Home Rule Amendment and Charter, Florida Statutes Chapters 129 (County Annual Budget) and 200 (Determination of Millage), and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB).

The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the County Manager shall prepare a budget showing the cost of each program for each budget year. Prior to the County Commission's first public hearing on the proposed budget required by state law, the County Manager shall make public a budget summary setting forth the proposed cost of each individual program and reflecting all major proposed increases and decreases in funds and personnel for each program, the purposes therefore, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.

Article 2, Section 2.02 (G) states that the Mayor shall prepare and deliver a budgetary address annually to the people of the county in March. Such address shall be prepared after consulting with the Manager and budget director and shall set forth the Mayor's funding priorities for the County.

Article 5, Section 5.03 (A) states that the department of finance shall be headed by a finance director appointed by the Mayor and the Clerk of the Circuit and County Courts. The finance director shall have charge of the financial affairs of the county. Between June 1 and July 15, the County Manager should present a proposed budget to the Mayor and Board of County Commissioners containing a complete financial plan, including capital and operating budgets, for the ensuing fiscal year. The budget prepared and recommended by the County Manager and the Mayor's written response thereto shall be presented to the Commission on or before the BCC adopts tentative millage rates for the ensuing fiscal year. A summary of the budget shall be published and the BCC shall hold hearings on and adopt a budget on or before the dates required by law. No money shall be drawn from the county treasury nor shall any obligation for the expenditure of money be incurred except pursuant to appropriation and except that the BCC may establish working capital, revolving, pension, or trust funds and may provide that expenditures from such funds can be made without specific appropriation. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund, or agency to another, subject to the provisions of ordinance. Any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. Contracts for

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public improvements and purchases of supplies, materials, and services other than professional shall be made whenever practicable on the basis of specifications and competitive bids. Formal sealed bids shall be secured for all such contracts and purchases when the transaction involves more than the minimum amount established by the BCC by ordinance. The transaction shall be evidenced by written contract submitted and approved by the BCC. The BCC, upon written recommendation of the County Manager, may by resolution adopted by two-thirds vote of the members present waive competitive bidding when it finds this to be in the best interest of the county. Any County official or employee of the County who has a special financial interest, direct or indirect, in any action by the BCC shall make known that interest and shall refrain from voting upon or otherwise participating in such transaction. Willful violation of this Section shall constitute malfeasance in office, shall effect forfeiture of office or position, and render the transaction voidable by the BCC. Such officers and employees of the county as the BCC may designate shall give bond in the amount and with the surety prescribed by the BCC. The bond premiums shall be paid by the County. At the end of each fiscal year the BCC shall provide for an audit by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

Chapter 129.01(2)(a), Florida Statutes establishes that the budget will be prepared, summarized, and approved by the BCC of each county and that it will be balanced. That is, the estimated revenues including balances brought forward will equal the total of the appropriations and reserves. It shall conform to the uniform classification of accounts prescribed by the appropriate state agency. The receipts division of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.

The fund balance is defined as the excess of assets and revenues over the liabilities and expenditures in any given fund.

Chapter 129.01(2)(b)(1), Florida Statutes provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.

Chapter 129.025, Florida Statutes allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.

Chapter 129.06(1), Florida Statutes requires that adopted budgets shall regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures shall have the effect of fixed appropriations and shall not be amended, altered, or exceeded except as amended.

Chapter 129.06(2), Florida Statutes allows that the BCC at any time within a fiscal year may amend a budget for that year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the Board of County Commissioners for its authorizations.

Chapter 129.07, Florida Statutes states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount budgeted in each fund's budget.

Chapter 200.011, Florida Statutes states that the BCC shall determine the amount to be raised for all county purposes, except for county school purposes, and shall enter upon their minutes the rates to be levied for each fund respectively, together with the rates certified to be levied by the BCC for use of the county, special taxing district, board, agency, or other taxing unit within the county for which the BCC is required by law to levy taxes.

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Chapter 200.065, Florida Statutes was recently amended to establish a maximum millage rate for taxing jurisdictions beginning in FY 2008-09 and requiring an extraordinary vote of the local governing body to exceed this millage rate for taxing purposes.

Chapter 200.071, Florida Statutes mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of 10 mills, except for voted levies. The BCC shall, in the event the sum of the proposed millage for the county and dependent districts therein is more than the maximum allowed hereunder, reduce the millage to be levied for county officers, departments, divisions, commissions, authorities, and dependent special districts. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millages otherwise provided in this section, an ad valorem tax millage not in excess of 10 mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.

Chapter 200.185, Florida Statutes was recently amended to establish a maximum millage rate for the 2007-08 fiscal year and the 2008-09 fiscal year and requiring an extraordinary vote to exceed this rate for taxation purposes.

Chapter 200.186, Florida Statutes was recently created to establish a methodology for calculating the rollback millage rate for the 2008-09 fiscal year.

Miami-Dade County Resolution R-1074-04 established the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.

Miami-Dade County Ordinance O-07-45 revised the standardization of the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Adopted Budget. In addition, the ordinance places restriction on the budget re-appropriation line items within funds.

### Countywide/Unincorporated Area Allocation

Consistent with its two-tier governmental structure, the County provides two basic levels of service: countywide metropolitan governmental services for all Miami-Dade County residents and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The unincorporated area is known as the unincorporated municipal service area or UMSA.

The Miami-Dade operating budget separates Countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into Countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade County Police Department, Park and Recreation Department, Planning and Zoning Department, Public Works Department, and Team Metro, however, provide both countywide and municipal services. The costs requiring property tax support in those departments are allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually.

Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services, and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the countywide and unincorporated area budgets based on relative workloads

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during 2005. Countywide police functions are generally the sheriff's functions and include the crime laboratory, court services, civil process, warrants, public corruption investigations, and portions of the communications and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus, and information technology are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance as approved by the BCC should also be treated as countywide functions. The allocation of the police budget is 30 percent to the Countywide budget and 70 percent to the UMSA budget for FY 2007-08, as compared to 31 percent and 69 percent respectively in FY 2006-07.

The Park and Recreation Department's expenditures are divided similarly. UMSA park facilities and recreational programs are local in scope and, therefore, are funded from the UMSA budget. Included in this group are community and neighborhood parks, community pools, and non-specialized recreational programming. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami, and Tropical parks, metropolitan parks, Miami Metrozoo, cultural facilities, natural areas, and beaches. Administrative support and construction (planning, design, development, and maintenance) costs are allocated between the Countywide and UMSA budgets on the basis of the relative costs of direct services. Some countywide park facilities such as golf courses, marina and tennis centers, in general generate sufficient revenues to support their operations and do not require property tax support. As a result of this year's review of the cost allocation method, countywide support in this fiscal year is 59.9 percent compared to 62.1 percent in FY 2006-07.

General Fund support to planning functions within the Planning and Zoning Department is allocated based on proportions of workload that relates to the unincorporated area as compared to the overall county. Because most planning activities such as charrettes, development reviews, preparation of special planning studies, and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the countywide budget because of their countywide significance. In FY 2007-08, UMSA General Fund support of Planning will be 73 percent compared to 57 percent in the previous year, reflecting the increase of planning activities and staff with a countywide focus.

The Public Works Department's unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing, sidewalk repair, and landscape maintenance. Countywide Public Works Department responsibilities such as traffic signalization and signage, traffic engineering design, mosquito control, arterial road maintenance, and bridge operations are funded from countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying and land acquisition, highway engineering, and right-of-way aesthetics and assets management. As in the case of the Park and Recreation Department, some Public Works services, such as causeways and special taxing districts, are fully self-supporting and require no property tax support. Administrative costs are allocated on the basis of the relative costs of direct services. Of the total recommended General Fund support, countywide support next fiscal year will be 74 percent compared to 82 percent in the current fiscal year. The final allocation reflects the reduction of \$2.826 million in countywide services as a result of property tax relief efforts.

The FY 2007-08 Adopted Budget for Team Metro includes Countywide and UMSA funding for outreach services. Code enforcement activities continue to be supported by proprietary and UMSA funds. The allocation of the Team Metro budget is 19 percent to the Countywide budget and 81 percent to the UMSA budget for FY 2007-08, as compared to 44 percent and 56 percent respectively in FY 2006-07.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of departmental countywide versus unincorporated area operating costs. This allocation for FY 2007-08 is 69 percent to the Countywide budget and 31 percent to the UMSA budget, as compared to 70 percent and 30 percent respectively in FY 2006-07.

## 2007-08 Adopted Budget and Multi-Year Capital Plan

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In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with State law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County. More detail on revenue allocations is provided.

### Revenues

Miami-Dade County's operating budget is actually a combination of budgets relating to distinct services, including regional areawide services provided countywide, local services in the unincorporated area, referred to as the UMSA, library services provided by the Miami-Dade Library System, and fire rescue services provided within the Miami-Dade Fire Rescue District, as well as numerous proprietary operations and special assessment district functions. Each is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel, and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues carry restrictions on their use, which provide constraints during the budget development process.

The most significant source of discretionary revenue to local governments in Florida is the property tax. The estimated tax roll growth (from the 2006 preliminary roll) for FY 2007-08 is 15.37 percent, the 5<sup>th</sup> year of double digit increases. In accordance with Amendment 10 to the State Constitution, the increase in property assessments for 2007 homestead residential properties was capped at 2.5 percent, based on the growth in the Consumer Price Index.

The total of all proposed operating and voted debt millage rates is 9.539, a total of 1.945 mills lower than in FY 2006-07. Pursuant to State law, the sum of the Countywide, Fire Rescue, and Library millage rates is subject to a 10-mill cap; at 7.171 mills, FY 2007-08 will be the 13<sup>th</sup> consecutive year that the sum is below that cap and the 4<sup>th</sup> consecutive year the rate will be reduced from the previous year. Overall, the proposed millage rates reflect a decrease of 16.9 percent below the state defined aggregate rolled-back rate.

In general, discretionary revenue, other than property taxes and sales taxes, is expected to grow at a rate reflecting economic and population growth. Proprietary operations, such as the Aviation and Seaport departments, will grow to the extent that their activity and operating revenues permit. Pursuant to state law, revenues are budgeted at 95 percent of projected receipts. Certain revenues, such as cash carryover, are exempted from this requirement.

### Countywide General Fund

The Countywide General Fund is decreasing 3.7 percent in FY 2007-08. Property tax (\$1.067 billion) is still the largest revenue source for the Countywide General Fund accounting for 80.2 percent of the total. This tax is levied on all non-exempt real and personal property in the County. The countywide millage is 4.5796 mills, which is 1.035 mills lower than in FY 2006-07. The debt service millage is proposed at 0.285 mills, the same as in FY 2006-07.

State revenues routinely shared with Miami-Dade County consist largely of gasoline taxes, Local Government Half-Cent Sales Tax Program distributions, and County Revenue Sharing Programs. In addition, the state has authorized and the County has imposed the Six-Cent Local Option Gasoline Tax (LOGT), which is shared with municipalities, and a one-cent (also called ninth cent) local option gas tax. The budget for the six-cent LOGT is \$44.938 million; \$87,500 greater than the previous year budget. This estimate is based on FY 2006-07 collections, FY 2007-08 projections, and State of Florida Department of Revenue's statewide projections. State gas tax revenue is budgeted

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at \$13.454 million. The Ninth Cent LOGT is budgeted slightly below the FY 2006-07 level at \$11.325 million in FY 2007-08.

Sales taxes continue to be the largest revenue component of the County and Municipal Revenue Sharing Trust Funds, replacing allocations from intangibles and cigarette taxes. County revenue sharing distributions are used to fund guaranteed entitlement debt service payments first and the remaining amount is budgeted as general revenue. In FY 2007-08, net County revenue sharing receipts to the General Fund are budgeted at \$33.749 million.

Miami-Dade County receives Half-Cent Sales Tax Program distributions using a state defined formula, which divides the revenue among the municipalities and the County based on population. Sales tax revenues are then allocated between the countywide and UMSA budgets based on the same formula. In FY 2007-08, the distribution proportions are 44.8 percent Countywide and 55.2 percent UMSA, a slight change from the 45.4 percent Countywide and 54.6 percent UMSA distribution proportions of FY 2006-07. The FY 2007-08 Half-Cent Sales Tax distribution to Countywide General Fund is \$56.697 million.

Countywide business license tax revenue to the Countywide General Fund is budgeted at \$4.14 million. As in the previous year, \$471,000 in occupational license revenue is budgeted in FY 2007-08 to fund consumer protection activities in the Consumer Services Department, which regulates businesses throughout the county.

The FY 2007-08 budget for carryover is \$47.461 million, a \$7.09 million increase from the \$40.371 million budgeted in the previous fiscal year, or a \$9.73 million decrease from the estimated FY 2006-07 carryover of \$56.734 million.

Interest earnings are expected to yield \$14.4 million; \$4.011 million more than budgeted in FY 2006-07. This estimate is based on year-to-date actuals and projections, as well as the return on County investments. Interest revenue to the General Fund is derived not only from revenue in the General Fund, but also from certain trust funds, reserve accounts, internal service funds, and revenues whose earnings may be legally transferred to the General Fund.

Administrative reimbursement payments from proprietary funds will total \$44.551 million in FY 2007-08, \$4.318 million more than budgeted in FY 2006-07. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 69 percent Countywide and 31 percent UMSA. Changes in total payments from proprietary agencies are largely a reflection of changes in proprietary operating revenue.

### Unincorporated Municipal Service Area General Fund

UMSA relies heavily on utility-based taxes and franchise fees. Unlike the Countywide General Fund, only 30.59 percent of unincorporated area revenue is derived from property taxes. The utility tax, communications tax, and electrical utility franchise fee revenue comprise 33.44 percent of the FY 2007-08 revenue budget and are charged only to unincorporated area residents. Utility tax revenues are budgeted at \$69.664 million based on historical growth, and year-to-date collection information. Communications tax revenue is budgeted at \$46.524 million, net of the amount dedicated to Public Works (\$1 million). The electrical utility franchise revenue is budgeted at \$49.148 million.

The UMSA millage rate is proposed at the level of 2.0416 mills, which is 0.405 mills less than the FY 2006-07 rate. This rate generates \$151.254 million of budgeted revenue to the UMSA General Fund.

Miami-Dade's municipal revenue sharing is budgeted at \$46.383 million in FY 2007-08. The allocation of local government sales tax to the unincorporated area continues to reflect all of the sales tax revenue derived on behalf of the unincorporated area population in accordance with the State defined formula and County policy. This allocation

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represents 54.45 percent of total County and Municipal revenue sharing distributions. The UMSA Half-Cent Sales Tax Program revenue is budgeted at \$69.844 million in FY 2007-08.

Countywide business license tax proceeds to the UMSA general fund are budgeted at \$1.86 million in FY 2007-08. Cash carryover for FY 2007-08 is budgeted at \$40.047 million. Interest earnings are budgeted at \$3.6 million. Sheriff fees, including a \$25 annual registration fee for all registered alarm systems in the County, are budgeted at \$1.549 million.

### Proprietary Funds

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (the Miami-Dade Fire Rescue District and Library System); a special assessment (Solid Waste Collection); or by proprietary revenue, including grants, which augment a General Fund subsidy (Park and Recreation).

Property taxes comprise 81 percent of Miami-Dade Fire Rescue District revenues. The Fire Rescue District tax roll is currently estimated at \$148.809 billion with approximately \$4.235 billion in new construction. The adopted millage rate is 2.207 and generates \$311.957 million in property tax revenues for the district. The second largest source of funding for the District is ground transport fees which are estimated at \$25.032 million in FY 2007-08.

Funding in FY 2007-08 for the Air Rescue Division is \$12.083 million including \$10.173 million from countywide property taxes, \$900,000 from the Public Health Trust, and \$1.01 million in carryover. Funding for Ocean Rescue (lifeguards) will also be provided from Countywide General Fund (\$3.875 million). The Marine Operations Bureau and the Anti-Venom Unit, which were previously supported in part by the Countywide General Fund, will now be supported by the Fire Rescue District. Total funding for the Anti-Venom Unit in FY 2007-08 is \$631,000, including \$331,000 from the Fire Rescue District and \$300,000 from fees collected by the unit. Funding for the Marine Operations Bureau (including the fireboats) is \$3.641 million, including \$2.173 million from the Fire Rescue District and \$1.468 million from carryover.

The Adopted Budget continues to treat the Finance Department as a proprietary department operating within the revenue it collects. The Department will retain control over certain tax collector fees and revenues, including auto tag (\$12.714 million), real estate (\$11.819 million), and local business tax receipt (\$3.579 million).

Property taxes comprise 95 percent of Miami-Dade Library System budgeted revenues for FY 2007-08. The Miami-Dade Library System 2007 tax roll is \$222.623 billion. The adopted millage of 0.3842 mills yields \$81.256 million in property tax revenue for the system. This amount provides the Library System with funds to buy new books and materials (\$5.5 million), and funding for capital renovations (\$4.863 million). State aid to libraries is estimated at \$2 million. In addition, the Library System is expected to spend \$15.749 million under the expansion plan approved in March 2002.

Aviation revenues projected in the FY 2007-08 Adopted Budget are \$36.547 million more than budgeted in FY 2006-07, a six percent overall increase. Aviation Fees and Charges are expected to generate \$16.331 million more in revenues than in FY 2006-07 resulting from anticipated growth of passengers and cargo tonnage due in part to marketing efforts by Miami Dade Aviation Department to increase the number of international routes and cargo carriers. Landing Fees, which represent 23 percent of Aviation Fees and 9 percent of total revenues for FY 2007-08, will increase approximately 2 percent over last year's budget, up to \$60 million, and will result in a Landing Fee rate of \$1.94 per 1,000 pounds of nominal gross landing weight. The Enplane Cost per Passenger will increase from \$17.01 in FY 2006-07 to \$17.39 in FY 2007-08. Rental revenues will decrease by 2 percent as a result of closing the North Terminal during construction.

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Seaport revenues in Revenue Fund 420 are budgeted at \$105.264 million in FY 2007-08, a slight decrease of \$683,000 from the FY 2006-07 Adopted Budget of \$105.947 million. The budget includes several increases to tariffs; dockage (\$0.26 per ton from \$0.25 per ton), crane rental (\$588 per hour from \$560 per hour), cruise passenger wharfage (\$8.61 per passenger from \$8.25 per passenger), cargo vessel wharfage (\$2.21 per ton from \$2.10 per ton), parking fees (\$20.00 per day from \$15.00 per day), ground transportation fees at various rates will increase by 20 percent, water in 250 gallons units (\$1.60 per ton from \$1.25 per ton), reefer fee for electrical plug ins (\$50.00 per day from \$45.00 per day) and an increase of various property rental rates.

The FY 2007-08 Adopted Budget for the Water and Sewer Department includes retail rate adjustments utilizing a Maintenance Index of 4.8 percent based on a 20-year historical average of the United States Department of Labor, Bureau of Labor Statistics, Consumer Price Index (CPI), All Urban Consumers, Water and Sewerage Maintenance, U.S. City Average that will result in a 4.8 percent increase in average consumer's water bills, and will generate an additional \$14.892 million in revenue. Retail water and wastewater rates for "lifeline" customers will not increase in FY 2007-08. Additionally, the Adopted Budget includes cost recovery rate adjustments, which includes the use of a "smoothing mechanism," for wholesale customers. During FY 2007-08, the Department will present to the Board of County Commissioners proposed adjustments to wholesale rates based on the recommendation received from an independent rate consultant. In the short term, these adjustments will allow for an increased level of reserves and phased-in implementation of previously approved departmental improvements. However, in the long term, these rate adjustments still fall short of providing revenue to fund approximately \$2.994 billion of unfunded planned capital projects including \$355 million in renewal and replacement needs.

In the FY 2007-08 Adopted Budget, the Department of Environmental Resource Management (DERM) will collect new fees for information and research request, floodplain review, flood criteria review, optional plan review, pine rockland mitigation, and tree removal from natural forest communities. The Department is estimating an additional \$407,000 in revenue.

The FY 2007-08 Adopted Budget for waste collection fees remains at \$439 in FY 2007-08. Consistent with the contractual agreement with municipalities and private haulers, a Consumer Price Index (CPI) South, All Urban Consumers adjustment to the disposal tipping fees is recommended. Based on an estimated CPI of 3.0 percent for July 2006, through June 2007, the contracted disposal tipping fee would increase to \$57.56 from \$56.05, the non-contracted tipping fee would increase to \$75.89 from \$73.90, and the transfer fee to \$11.34 from \$11.05, and the permitted landscaper disposal fee to \$6.96 per cubic yard from \$6.77.

In the Public Works Department, the FY 2007-08 Adopted Budget includes a \$0.25 toll increase at the Rickenbacker Causeway and a \$0.50 fare increase at the Venetian Causeway generating an additional \$1.65 million in revenue totaling \$9.954 million in FY 2007-08; revenues generated will be used to cover operating, maintenance, and pay-as-you-go capital improvements at both causeways. Additionally there are several permitting fee increases to include permitting fee for driveways (\$100 for two inspections from \$55 in FY 2006-07), permitting fee for underground utility (\$175 for first 100 linear feet (LF) and \$55 per 100 LF thereof from \$145 for first 100 LF in FY 2006-07), drain permitting inspections (\$145 per 100 LF for two inspections from \$85 per 100 LF in FY 2006-07), permitting fee for above ground utility poles (\$100 for two inspections from \$30 in FY 2006-07), permitting fees for curbs, sidewalks, and gutters (\$160 first 100 LF and \$75 per 100 LF thereof from \$85 and \$35 in FY 2006-07), and street pavement permitting fees (\$400 first 100 LF and \$100 per 100 LF thereof for two inspections from \$230 and \$55 in FY 2006-07). The revised permitting fees have the potential to generate \$1.163 million in FY 2007-08 and will be used towards operating and maintenance activities in the Construction Division.

The Building Department's total revenue of \$43.697 million includes \$1.15 million received from the Capital Outlay Reserve. The Building Department did not increase any fees for FY 2007-08. In response to a slow down in the building industry, which is currently impacting the department's ability to generate enough revenue to fund its operations, staffing levels have been scaled down.

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No fee or rate increases were included for planning and zoning activities in FY 2007-08. The Planning and Zoning Department's total revenue of \$19.799 million includes \$1.661 million from the Countywide General Fund and \$2.544 million from the UMSA General Fund, \$1.138 million from Impact Fee Administration and \$14.456 million from other Planning and Zoning revenue.

The Vizcaya Museum and Gardens total revenue of \$5.291 million includes \$113,500 raised through selected fee adjustments. Some of the modified fees are personal still photo permits, equipment and tent rental, and fees related to the rental of the Main House. The FY 2007-08 Adopted Budget provides Vizcaya Museum and Gardens with \$856,000 from the Convention Development Tax and \$551,000 from the Countywide General Fund for operations.

Adopted fee adjustments in the Park and Recreation Department include increases for various facilities including after school arts program at African Heritage Cultural Arts Center; puppet show party rental; various building rental fees at the Women's Park; Crandon Park fee increases for the carousel ride and various filming and cabana rentals; daily parking rates and resident annual parking pass at Greynolds, Homestead Bayfront, and Matheson Hammock parks; various fees increase at the Deering Estate for evening event rentals, building rentals, catering/equipment permit fees, guards/security service fees and filming rates; picnic shelter reservation at Martin Luther King Park; building rental fees at Olinda Park; various building rental and picnic shelter reservation fees at Tamiami Park; Trail Glades Range event rate; resident annual permits and daily for boat ramp fees at all marinas; various fees to include field rentals, building/patio rentals, and picnic shelter reservations; and Miami Metrozoo for adult/child regular admission, monorail all-day pass, safari cycle rental, tram tours, and stroller and wheelchair rentals. The adopted fees are anticipated to generate an additional \$1.804 million.

State transit operating assistance for FY 2007-08 is programmed at \$16.99 million consistent with the FY 2007-08 Florida Department of Transportation Five Year Work Program. Other programmed state support includes \$17.983 million of Medicaid, Transportation Disadvantaged, and Urban Corridor funding. The FY 2007-08 Adopted Budget includes the use of \$58.782 million from the federal formula and fixed guideway modernization grants and \$14.581 million of the Capital Improvements Local Option Gas Tax for capitalized, major preventive maintenance expense reimbursements to operations, and also includes \$4.199 million of reimbursements to operations from the federal Job Access and Reverse Commute grant and federal New Freedom grant. Proprietary operating revenues for Miami-Dade Transit are estimated at \$91.454 million at the 95 percent level, which includes revenue from increased operations as a result of the Peoples' Transportation Plan (PTP). The PTP one half-cent sales surtax is programmed to provide \$111.336 million for expanded transit operations. In addition, through an internal loan, \$26.311 million of surtax provides support to system operations and debt service, and \$20.803 million of the surtax funds principal and interest payments for PTP-related Transit capital projects. The total FY 2007-08 PTP one half-cent sales surtax is forecast and budgeted at the 95 percent level at \$195 million, and provides funding for not only Transit, but also Public Works capital projects, the distribution to municipalities, and funding for PTP implementation based on the Charter County Transit System Surtax Pro Forma from December 2006. The figure will be updated in December 2007. The Countywide General Fund is programmed at \$140.964 million and includes \$136.562 million for the state maintenance of effort (MOE) requirement, including a 3.5 percent increase over the FY 2006-07 level of \$131.944 million, and \$4.402 million of support for the South Florida Regional Transportation Authority (SFRTA). SFRTA provides feeder service support to Transit in the amount of \$666,000. Transit non-operating revenues derived from all forms of advertising, joint development, permits, leasing fees, and miscellaneous revenues are programmed at \$7.943 million.

The Department of Human Services (DHS) and the Community Action Agency (CAA) rely heavily on state and federal funding in the proposed budget. The FY 2007-08 Adopted Budget includes \$169 million, and \$66 million, respectively in federal and state grants, which are 75 percent, and 80 percent, respectively of the total budget. Expenses generally increase due to normal inflationary trends while grant revenues remain the same or do not increase sufficiently to fully fund the same level of staffing. As a general policy, unless specifically approved by the

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BCC, County funding is not substituted to continue state or federally funded programs for which funding has been reduced or eliminated. The largest reduction in grant funding for social services in the FY 2007-08 Adopted Budget is a \$17 million reduction in funding from the Early Learning Coalition of Miami-Dade and Monroe County for the Voluntary Pre-Kindergarten Program (VPK) from the amount originally budgeted in the FY 2006-07 Adopted Budget. DHS and CAA will also experience major reductions in other areas including DHS Child Care Services where the new contract resulted in an increase in providers' payments and a reduction of 82 positions, the new CAA Head Start program contract which transfers 168 slots to delegate operators resulting in a reduction of 16 positions, and the State of Florida Department of Children and Families' Refugee Services grant reduction (\$2 million), which results in a reduction of service for DHS Families and Refugee Programs and a reduction of 33 positions.

The existing business license tax earmarked for economic activity is budgeted to generate \$4.133 million (at 95 percent) and will continue to be allocated to the Beacon Council. The Office of Community and Economic Development will receive eight percent from this revenue (\$330,000) to address economic development activities within the African American community. The FY 2007-08 Adopted Budget includes the transfer of the Business Tax Receipts from the Trust to the Office of Community and Economic Development (OCED) for economic development initiatives in the African American community (\$330,000, one position). The Metro-Miami Action Plan Trust will develop a comprehensive economic development strategy with support from OCED to leverage these funds.

The E-911 telephone fee remains at the rate of \$1.00 per telephone line per month and will continue to fund E-911 operations and system maintenance.

Additional non-appropriated funds (such as trust funds) are included in the audited financial statements. These funds are not included in the budget presentation because they are not appropriated by the BCC.

### Transient Lodging and Food and Beverage Taxes

Miami-Dade County collects and manages distribution of Convention Development Tax (CDT), Tourist Development Surtax (TDS), Tourist Development Tax (TDT), Professional Sports Franchise Facility Tax (PSFFT), and Food and Beverage Tax for Homeless and Domestic Violence (FBTHDV). These taxes are levied on a combination of food and beverage sales and transient lodgings in Miami-Dade County. A more detailed description of resort taxes in effect throughout Miami-Dade County is contained in Appendix L of Volume 1.

In the past few years, transient lodging and food and beverage taxes have been showing positive growing trends. These collection trends are expected to continue for all of the taxes mentioned above through FY 2006-07 and FY 2007-08. In accordance with state law, FY 2007-08 budgeted revenues are at 95 percent of the estimated collections.

The CDT, budgeted at \$44.5 million in FY 2007-08, is a three percent transient lodging tax levied throughout the County, excluding Surfside and Bal Harbour. CDT collections in FY 2005-06 grew by 10.4 percent when compared to FY 2004-05. FY 2006-07 actuals are 7.75 percent higher than in the prior year. The tax proceeds are allocated (but not limited) to the payment of bonds issued for the Performing Arts Center and land for the American Airlines Arena, to the operating subsidy for the American Airlines Arena, to the City of Miami Beach for operation of the Miami Beach Convention Center Complex, to the Performing Arts Center Trust for the operations of the Performing Arts Center, payments associated with the Miami Arena, and cultural programs, as allowable by state statutes. The County retains residual revenues for other CDT eligible uses.

Revenue generated from the two percent Tourist Development Surtax (TDS) on food and beverage sales in hotels and motels is budgeted at \$5.538 million in FY 2007-08 and is used for tourist and convention-related promotions and advertising by the Greater Miami Convention and Visitors Bureau. TDS collections in FY 2005-06 grew by 4 percent from the prior year. FY 2006-07 receipts were 4.92 percent higher than FY 2005-06.

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The 1993 state legislature expanded the Tourist Development Surtax and enabled Miami-Dade County to impose an additional one percent tax on the sale of food and beverages by establishments with consumption-on-premises alcoholic beverage licenses and gross annual revenue exceeding \$400,000. Revenues are dedicated for programs assisting the homeless and victims of domestic violence. Establishments subject to the Tourist Development Surtax are excluded from the new tax. The FY 2007-08 budgeted revenue is \$14.028 million and will be allocated to homeless assistance programs (85 percent) and for the construction and operation of facilities providing domestic violence shelter and services (15 percent). FY 2005-06 collections grew 10.46 percent when compared to FY 2004-05. FY 2006-07 collections were 5.97 percent over FY 2005-06.

The TDT, a two percent transient lodging tax collected throughout the County except in Miami Beach, Bal Harbour, and Surfside, is budgeted at \$18.071 million in FY 2007-08. TDT collections grew by 14.1 percent from FY 2004-05 to FY 2005-06 and FY 2006-07 actuals were 8 percent over FY 2005-06. These funds are allocated to various cultural and tourism activities funded through Miami-Dade County Cultural Affairs Council and Tourist Development Council grant programs, and the Greater Miami Convention and Visitors Bureau, for advertising and promotion efforts, and to facilities within the City of Miami.

The PSFFT is budgeted at \$9.035 million in FY 2007-08 and will continue to be used to pay debt service associated with various sports facilities, including the stadium at the Tennis Center at Crandon Park, the Orange Bowl, the Golf Club of Miami, the Miami Arena, the Crandon Park Golf Course, the Homestead Baseball Stadium, the Homestead Motorsports Complex, and the American Airlines Arena. These taxes have the same performance patterns as that of TDT.

### FY 2007-08 Multi-Year Capital Plan

The Adopted FY 2007-08 Multi-Year Capital Budget is \$2.406 billion, which is a 7.17 percent increase from the FY 2006-07 Adopted Budget of \$2.245 billion. This increase is primarily due to a higher level of programmed construction activity in the Transportation Strategic Area and a reserve project for the Public Health Trust in the Health and Human Services Strategic Area. Projects in the unfunded section are high level estimates and total \$8.1 billion as compared to \$5.41 billion in FY 2006-07, a 50 percent increase, reflected by 537 projects identified across all departments including over \$500 million of previously unstated Aviation needs and over \$1 billion for a Water Delivery Needs Assessment project in the Neighborhood and Unincorporated Area Services Strategic Area.

The Public Safety Strategic Area is budgeted at \$88.556 million and includes funding for site acquisition and design for a replacement Animal Shelter, completion of design for the new Children's Courthouse, renovation and life safety projects for existing Correctional System facilities, construction of two replacement fire rescue stations, new equipment for the Medical Examiner, and funding for improvements to the Police Training Bureau, District Stations and the Fred Taylor Headquarters Building. The Transportation Strategic Area is budgeted at \$1.516 billion with improvements to the airports including continued construction of the North Terminal and close out of the South Terminal at the Miami International Airport, Public Works projects including a rehabilitation of the historical Venetian Causeway bridges, seaport projects, and transit system projects including construction of the Earlington Heights – Miami Intermodal Center Metrorail Connector. The Recreation and Culture Strategic Area is budgeted at \$163.498 million and includes local and area-wide park improvements with several Building Better Communities Bond projects, completion of the South Miami-Dade Cultural Arts Center, and library projects including renovations to the Northeast Regional Library. The Neighborhood and Unincorporated Area Municipal Services Strategic Area is budgeted at \$327.079 million and includes Water and Sewer improvements, Public Works local road drainage, endangered lands acquisition, maintenance of vacant County-owned lots, and historic preservation projects. The Health and Human Services Strategic Area is budgeted at \$168.502 million and includes acquisition of a coordinated victims' service center and construction of a domestic violence shelter serving the Southwest portion of Miami-Dade County. The Economic Development Strategic Area is budgeted at \$828,000 with targeted Community Development Block Grant

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projects in low to moderate income neighborhoods. The Enabling Strategies Strategic Area is budgeted at \$141.554 million including Americans with Disabilities Act barrier removal projects, new voting equipment to conform with state requirements, targeted technology improvements, and improvements to facilities maintained by the General Services Administration. \$2.807 million within the FY 2007-08 appropriations for all capital projects funds the Capital Working Fund to support the Contracts and Standards, Professional Services and a portion of the Administration activities within the Office of Capital Improvements.

The Adopted FY 2007-08 Capital Outlay Reserve (COR) fund is \$79.711 million of new funding. Revenues to COR include a transfer from the Countywide General Fund of \$39.772 million, a transfer from the UMSA General Fund of \$10.804 million with the balance of the COR funded from various proprietary fund transfers and miscellaneous payments from other governments or leases. \$37.3 million of the COR funds principal and interest payments on covenant to budget and appropriate type debt for capital projects across all strategic areas whose scope exceeded or exceeds the ability of the County to fund the projects on a pay-as-you-go basis.

The Adopted FY 2007-08 countywide voted debt millage for general obligation bonds remains at 0.285 mills. This millage rate provides sufficient funding to pay the principal and interest payments for the remainder of the \$553.1 million 1972 Decade of Progress Bond Program (\$3.525 million outstanding), the \$200 million 1982 Criminal Justice Facilities Bond Program (\$53.036 million outstanding), the \$200 million 1996 Safe Neighborhood Parks (SNP) Bond Program (\$165.675 million outstanding), and the \$2.926 billion 2004 Building Better Communities (BBC) Bond Program (\$250 million outstanding). In addition, the FY 2007-08 millage also provides sufficient funding to redeem the \$38.33 million of outstanding Series 1997 SNP Bonds, which provides for additional bonding capacity for the BBC Program. The Adopted FY 2007-08 Fire District voted debt service millage, which funds principal and interest payments for the \$59 million 1994 Fire District Special Obligation Bond Program (\$28.43 million outstanding) is 0.042 mills, which will fund debt service requirements and a partial redemption of the Series 1996 Fire Rescue Service District bonds.

General obligation bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the County (excluding exempt property as required by Florida law). The full faith, credit, and taxing power of the County is irrevocably pledged to the prompt payment of both principal of and interest on the Bonds as the same become due and payable. Pursuant to the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds. Although titled as a Special Obligation Bond Program, this same rule of law applies to the voted debt for the Fire District Bonds, but only for taxable real and tangible personal property within the Fire Rescue District.

The following capital financings have occurred or are planned for the FY 2007-08:

- Capital Asset Acquisition Special Obligation Bonds Series 2007A - \$210.27 million to finance a variety of capital improvements for County departments and general government uses (March 2007)
- Capital Asset Acquisition Auction Rate Special Obligation Bonds Series 2007B - \$17.45 million to provide funds for the acquisition and to construct improvements to the Coast Guard property (March 2007)
- Aviation Revenue Bonds Series 2007A - \$551.08 million to continue funding a portion of the Aviation Department's capital improvement program (May 2007)
- Aviation Revenue Bonds Series 2007B - \$48.9 million to continue funding a portion of the Aviation Department's capital improvement program (May 2007)
- Public Service Tax Bonds (UMSA Public Improvements), Series 2007 - \$30.785 million to pay for the costs of issuance and certain capital projects included as the fifth phase of the County's Quality Neighborhood Improvement Program (August 2007)

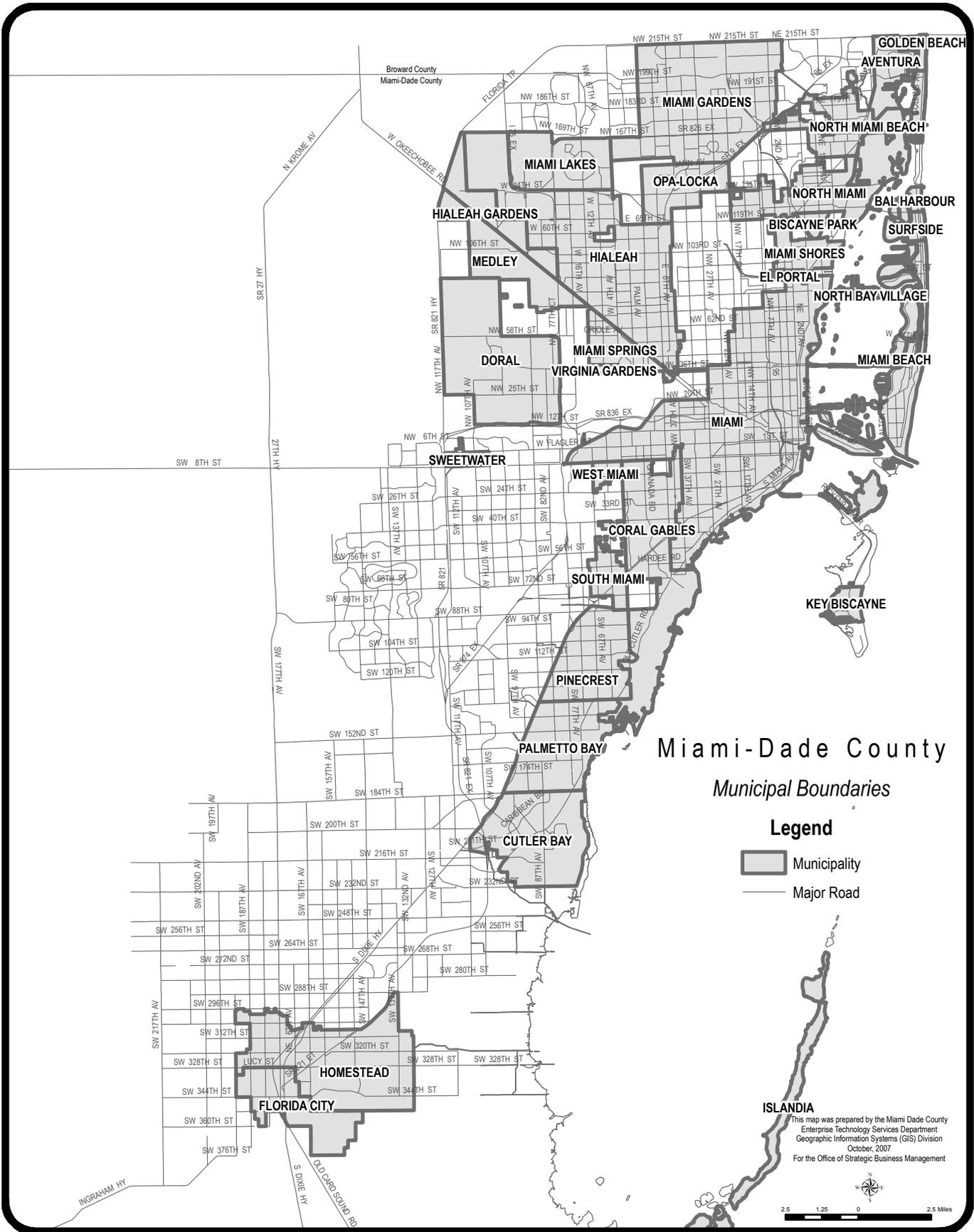
## 2007-08 Adopted Budget and Multi-Year Capital Plan

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- Sunshine State Governmental Financing Commission Series 2008 – not to exceed \$52 million includes funding for causeway improvements, housing, marinas, optical scan equipment, technology security, traffic signal lamping, and closeout costs for the Performing Arts Center (January 2008)
- Aviation Revenue Refunding Bonds Series 2007 – \$600 million refunding (Winter – Spring 2007)
- Aviation Revenue Bonds Series 2008 - \$600 million for new capital projects in the Aviation Department's capital improvement plan (Spring 2008)
- Building Better Communities (BBC) General Obligation Bond Program - \$200 million to fund the second series under the BBC Program (Summer 2008)
- Transit System Surtax Special Obligation Revenue Bonds, Series 2008 – \$200 million to fund the second series of transit special obligation bonds to construct Transit and Public Works projects within the Peoples' Transportation Plan (Spring - Summer 2008)
- Sunshine State Governmental Financing Commission Series 2008 – (amount to be determined) to fund certain departmental capital projects or equipment including Public Health Trust equipment and construction (\$45 million) (September 2008)

For presentation purposes in the Capital Budget and Multi-Year Capital Plan, for ongoing or recurring, yearly projects, prior year revenues that were expended are not shown in most cases to avoid artificially inflating the overall capital budget by showing cumulative expenditures that have already occurred.

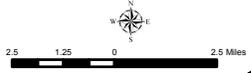
# FY 2007-08 Adopted Budget and Multi-Year Capital Plan



Miami-Dade County  
Municipal Boundaries

- Legend**
- Municipality
  - Major Road

**ISLANDIA**  
 This map was prepared by the Miami Dade County  
 Enterprise Technology Services Department  
 Geographic Information Systems (GIS) Division  
 October, 2007  
 For the Office of Strategic Business Management





# Five-Year Financial Outlook



## Five-Year Financial Outlook

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### Our Fiscal Outlook Framework

The Five-Year Financial Outlook helps us to assess future financial condition and identify areas of concern that may require special attention or focus. Under the umbrella of our County's Strategic Plan, we are able to identify areas that necessitate near- or long-term focus and/or areas of strength that would allow for strategic decisions as to the way we allocate our resources. This report discloses financial forecasts for all four County operating jurisdictions, which rely on property tax support and are under the purview of the Board of County Commissioner: the Countywide, the Unincorporated Municipal Service Area (UMSA), the Fire and Rescue Service District, and the Library System. In addition, the plan includes information related to certain proprietary operations such as Aviation, Seaport, Solid Waste Management, Water and Sewer, Housing, and Transit which are in general at the forefront of county services. As is the case with any type of forecast, this document includes a set of assumptions which allow us to make reasonable projections and conclusions. However, these assumptions can be affected at any given time by exterior forces and, to great extent, by local policy decisions not foreseen at the time this document is developed. As such, this document should be used more as a planning tool than a strict budgetary instrument. This document will serve as the baseline for the revenue estimating process for FY 2008-09.

To the extent possible, this document presents to the reader a snapshot of the resource allocation issues affecting County services, and to the extent possible, remedial actions that may be required in the short and/or medium term. In addition, this report takes a close look at the historical revenue and expenditure trends, future planned service expansions if feasible, and other operational assumptions that need to be taken into consideration as we look into the future. As it pertains to general fund supported departments, financial outlooks are generated through an incremental/inflationary methodology using current year service levels as the baseline for projections. However, with the availability of the County's Strategic Plan we continue to have a planning tool that is helping us develop a rational approach when forecasting County services beyond those currently provided to our community. Therefore, although an incremental/inflationary approach is still used in this report to quantify current fiscal trends and baselines, under the section "Strategically Targeted UMSA, Countywide, and Proprietary Unfunded Service Improvements" we advance and quantify unmet service needs that may be funded in the future should resources be available. These unmet needs however, have been identified using the objectives and goals of the County's Strategic Plan. As planned, we have also initiated the revision and update of the County's Strategic Plan. This revised document will be drafted with the intent to improve its usefulness as it relates to the resource allocation planning process in particular its use as a tool for future service level forecasts. Of the proprietary departments addressed on this document, the Housing Agency continues to be a challenge. The ongoing federal overview and the lack of comprehensive Housing Master Plan, makes any mid- or long term forecast a premature undertaking at this point.

### **Executive Summary**

As a result of the tax relief initiatives pursued by the State Legislature, fiscal outlooks for the four property tax supported budgets under the purview of the BCC have been and will be significantly impacted. FY 2007-08 was the first year under new revenue limitations which obligated the local governing bodies to restrict ad valorem revenue growth to "roll back" millage rates plus additional percent reductions depending on the relative historical growth in revenue for the taxing jurisdiction. These revenue restrictions when combined with typical expenditure growth required a reduction of approximately \$200 million from the overall County operating budget in FY 2007-08. Furthermore, a constitutional amendment to be considered

## Five-Year Financial Outlook

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by the voters on January 29, 2008, if approved, will further reduce County revenues by approximately \$97 million, based on current conditions.

This five year financial outlook document incorporates these proposed amendments and gives the reader what we consider the most conservative fiscal outlook. Ad valorem revenues in these forecasts are the results of roll back millage rates adjusted by the growth in personal income as dictated by current state legislation and then further adjusted for losses associated with the passage of the January 29 ballot question. We have also incorporated as part of our financial outlook summary charts (see pages 98 through 101) reflecting the additional ad valorem revenues that would be available to each taxing jurisdiction should the constitutional amendment not be approved by the voters on January 29, 2008. State legislation allows local governments to override state-defined millage restrictions by a two third vote of the governing body (for millage levels no higher than ten percent of the roll back millage level adjusted for growth in per capita Florida personal income) or by a unanimous vote of the governing body or by a three fourths vote if the governing body has nine or more members or by a referendum of the voters, for millages in excess of this latter provision. This provision provides a safety valve for those jurisdictions that may be fiscally challenged under the new state budgetary restrictions.

Assuming reasonable future financial and budgetary policy decisions, we feel that the County's current strong fiscal position can be maintained. The County's restricted emergency contingency reserves (including countywide and UMSA) will reach approximately \$70 million at the end of FY 2007-08 and over \$100 million by the end of FY 2009-10. Revenue streams such as sales tax and state revenue sharing have been adjusted to reflect current trends and population growth. Tourist taxes continue to perform strongly, as well as electrical franchise revenues. Market conditions have steadily improved interest earnings from County cash accounts and brought those earnings to historical levels.

Final property tax roll growth for calendar years 2004, 2005, 2006 and 2007 showed extraordinary increases of 13.4 percent, 18.7 percent, 23.1 percent and 15.37 percent respectively. It is assumed that the tax roll will grow by 5 percent in 2008 and thereafter, back to historical levels. This conservative tax roll forecast is the result of current real estate market conditions. Due to new statutory provisions concerning tax rate setting, the growth in the property tax roll has marginal impact on revenue assumptions.

The FY 2005-06 year-end General Fund balance increased to \$85 million from \$45 million in FY 2004-05 and the preliminary FY 2006-07 year-end balance is estimated to be \$107 million. This is a remarkable accomplishment when compared to the \$4 million General Fund balance generated at the end of FY 2003-04. The Fire Rescue District, which has also benefited from strong tax roll performance, established an emergency contingency reserve worth \$11 million as of the end of FY 2006-07. The Library System will be able to set aside an operating reserve of \$4.698 million by the end of FY 2007-08, and is proposing a \$5 million technology reserve as part of the FY 2008-09 Proposed Resource Allocation Plan. On top of these reserves, the Library System will benefit from healthy carryovers as a result of planned capital financing which will reduce its dependency in operating revenues. In general, unallocated reserves of this magnitude contribute enormously to the strengthening of our financial ratings and therefore reduces our debt service costs and increases debt capacity. Finally, with the help of our elected officials, we were able to obtain a held harmless provision from the State Legislature for the Public Health Trust (PHT), which helped mitigate most if not all the adverse impacts of the state tax relief initiatives as applied to the PHT.

Fiscal and operational issues will continue to challenge our ability to provide the services our community deserves. Such is the case with incorporation, and its impact on the remaining Unincorporated Municipal

## Five-Year Financial Outlook

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Service Area, and the extensive list of operating service needs (see pages 134 through 151) not currently being met by our present levels of service. The County will continue to be affected by unexpected events and Federal and State legislation which may have, when combined, a significant impact on the overall County budget. Legislation such as, but not limited to, potential increases in Medicaid costs, continuing increases in the County's contribution to the State's retirement fund, ever increasing costs of providing the appropriate health coverage to our employees, policies that increase inmate jail population, and pending legislation regarding tax-relief to property owners may be adopted in coming months. However, in the Countywide General Fund and the Fire Rescue District, emergency contingency reserves as forecasted will continue to give us the ability to partially mitigate unexpected losses in revenues and/or increases in expenditures not foreseen as part of our resource allocation process.

The Solid Waste Management and Water and Sewer departments continue to face enormous financial challenges as a result of increasing fuel and maintenance costs, cost of living adjustments, debt service requirements, and major capital renewal and replacement needs. Cash reserves which have been used in the past to keep up with budgetary requirements, continue to be negatively impacted. As a result, we believe that future fee and/or operational adjustments will be required to guarantee a strong fiscal outlook for both departments. The Aviation and Seaport departments are confronted with massive capital infrastructure plans required to better the delivery of services to their customers and to keep their competitive edge, and at the same time continue being challenged in their day-to-day operations by issues brought by new legislative mandates regarding security activities.

The successful implementation of the Building Better Communities (BBC) bond program continues to be one of the highest priorities of the current County administration, requiring additional resources and sound management oversight. Each BBC Project will be analyzed for ongoing operating budget impacts prior to commencement. Given budget restrictions, particularly in our property tax supported functions, adjustments to the program will be necessary. One section of this document starting in page 104, is dedicated to our major proprietary departments, and provides the reader with more detailed departmental financial and operational issues.

In general, and assuming that the proposed constitutional amendments are approved by the voters in January 2008, over the next five years, three of our four taxing jurisdictions show substantial fiscal challenges. Countywide operations are forecasted to generate operational deficits throughout this five-year outlook. Such is also the case with UMSA operations. Although less dependent on property tax revenue, UMSA is constantly being impacted by increasing police costs which represents approximately 67% percent of its operating budget and as a result is forecasted to generate funding gaps throughout the five year forecast. Projections for the Fire Rescue District, for the first time, will not include the additional operational resources required for enhanced services, as a result of the revenue constraints created by the State's tax relief initiatives. Even when enhanced services are excluded, the Fire Rescue District is anticipated to generate operational deficits in the next five years. The Library System has also curtailed any future service expansions due to revenue limitations. At this point, however, it will experience operational surpluses throughout the scope of this five year plan, mostly as result of recent financing initiatives that allows the Library System to better manage its day-to-day cash flow. These operating surpluses are quickly depleted as the new libraries (currently under permitting or construction) are incorporated into the Library System. The Library System is also evaluating the addition of two new construction projects which have been tentatively incorporated into the five-year outlook (Killian and Hialeah Gardens). As we have done in the past, overall expenditure levels (for all four taxing jurisdictions) have also been adjusted to incorporate optimal levels of year-end fund balances (carryover) to reach a "best practice" fiscal scenario. This

## Five-Year Financial Outlook

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particular strategy tends to increase the baseline funding gaps which may exist between operating revenues and expenditures, but it provides the reader and financial analysts with a clear picture of the many challenges faced by the County in the next five years. Strategies to manage unfunded operational challenges (where applicable) can be comprised of new operational and recurring revenues and/or the aggressive implementation of operational adjustments and efficiencies, within the goals and objectives dictated by the County's Strategic Plan. These strategies, however, will not systematically address all unmet needs identified by our departments. Under the section "Strategically Targeted UMSA, Countywide, and Proprietary Unfunded Service Improvements" the reader is given the chance to appreciate the magnitude and nature of some of the operational unmet needs identified by the departments and the estimated resources required to satisfy them.

We are strongly committed to the betterment of this financial forecast, and as such, we ask our readers to provide us with feedback which may help clarify and expand on issues and areas that may be relevant to our County government in its quest to provide our community with the best possible services.

# Five-Year Financial Outlook

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## Assumptions

### Millage Rates

The Five-Year Financial Outlook assumes that operating millages for all four taxing jurisdictions follow the restrictions presented and implemented by the State legislature in 2007, including: millage rates set at roll back rates adjusted by the growth in personal income. State legislation allows local governments to override state-defined millage restrictions by a two-thirds vote of the governing body (for millage levels no higher than ten percent of the roll back millage level adjusted for growth in per capita Florida personal income) or by a unanimous vote of the governing body or by a three fourths vote if the governing body has nine or more members or by a referendum of the voters, for millages in excess of this latter provision, but it is not assumed that rates are increased by an extraordinary vote.

### Tax Roll Growth

Tax roll is expected to grow at five percent in FY 2008-09, five percent in FY 2009-10, five percent in FY 2010-11, and five percent in FY 2011-12, further adjusted for losses associated with the passage of the January 29, 2008 ballot question.

### Inflation

Inflation is expected to stay below three percent over the next five years.

<u>Fiscal Year</u>	<u>Inflation Adjustment</u>
2009	2.20%
2010	2.20%
2011	2.20%
2012	2.20%

Source: Congressional Budget Office

### Incorporation

The Five-Year Financial Outlook includes the impact to UMSA of the most recent incorporation no other incorporations are assumed for the next five years.

### Service Levels

As part of the forecast exercise, it is assumed that current levels of service are maintained for the next five years except for additional facilities programmed to come online.

### Transit Growth

General Fund support to the Miami-Dade Transit Department is set according to Ordinance 05-148.

### New Facilities

As a result of revenue limitations imposed by the state, the Fire Rescue District five-year plan includes only one new station: Doral North, currently under permitting; the Library System five-year plan includes the following library branches currently under permitting or construction: Pinecrest, Kendall Lakes, International Mall, Virrick Park, Arcola Lakes, Naranja Lakes, Palmetto Bay, and Carrfour. As a result of resources made available by a one-time financing transaction, the Library System has tentatively added

## Five-Year Financial Outlook

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two new construction projects to its five-year plan: Killian and Hialeah Gardens.

### **Carryover**

A carryover (year-end fund balance) goal of five percent of estimated operating revenues is assumed for Countywide, UMSA, the Library System, and the Fire and Rescue Service District. For all taxing jurisdictions, carryover estimates are net of operating reserves.

### **One-Time Revenues**

Countywide, UMSA, and the Fire Rescue districts do not include the use of one-time revenues to fund on-going expenditures. The Library system is benefiting, in FY 2007-08, from a one-time capital financing that will make operational resources available to mitigate revenue limitations within the scope of this five-year financial outlook.

### **Salary Expense**

A cost of living adjustment (COLA) of four percent is assumed for FY 2008-09 and three percent is assumed thereafter. Average merit increases are expected at 2.4 percent through FY 2011-12. The Financial Outlook also includes an escalating retirement rate increase of approximately one percent point per year from FY 2008-09 through FY 2011-12.

### **Health Insurance Costs**

Health Insurance costs are expected to increase by ten percent per year through FY 2011-12.

### **Unmet Needs**

The "Strategically Targeted UMSA, Countywide, and Proprietary Unfunded Service Improvements" section of this document provides a list of potential departmental improvements to better the service delivery to the community. The additional resources required to implement these initiatives are not part of the baseline expenditures shown in the expenditure forecast section of this document.

### **Contingency Reserve**

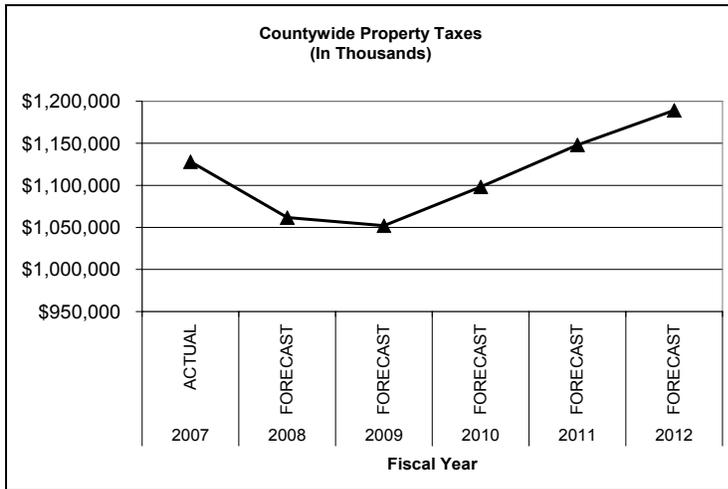
Through FY 2009-10, it is assumed that the equivalent of 0.105 mills of countywide property taxes continues to be dedicated to establish an unappropriated Emergency Contingency Reserve to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews. This reserve is expected to increase to over \$100 million by FY 2009-10 based on the expected growth in property assessment rolls, transfers into the reserve are anticipated until then. The Board of County Commissioners (BCC) approved a similar reserve in the UMSA General Fund which is expected to have a fund balance of \$7 million by the end of FY 2011-12. In addition the Fire Rescue District, also established an Emergency Contingency Reserve which is expected to have a fund balance of \$19.8 million by the end of FY 2011-12; within the scope of this five-year plan, the Library System is establishing an operating reserve (\$4.698 million) in FY 2007-08 and a technology reserve of \$ 5 million to be incorporated as a part of the FY 2008-09 Proposed Resource Allocation Plan. The Library System is also benefiting from recent capital financing that will vastly improve its cash flow outlook. The cash reserves made available by this financing are being evaluated by the Department for the best optimal use of the reserves for the next five years, which includes the tentative construction of two new libraries.

# Five-Year Financial Outlook

## Revenue Forecast

### COUNTYWIDE REVENUE FORECAST

#### Property Tax

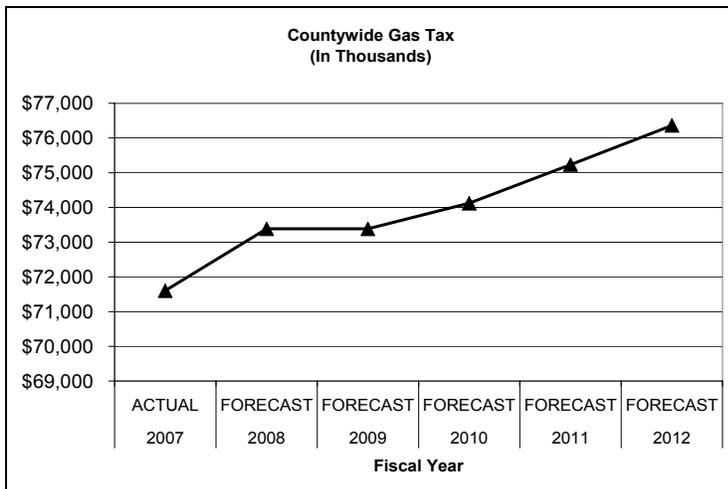


**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2008-09	-0.91%
2009-10	4.38%
2010-11	4.54%
2011-12	3.58%

**Comments:** Includes impact of State's tax relief initiative.

#### Gas Tax



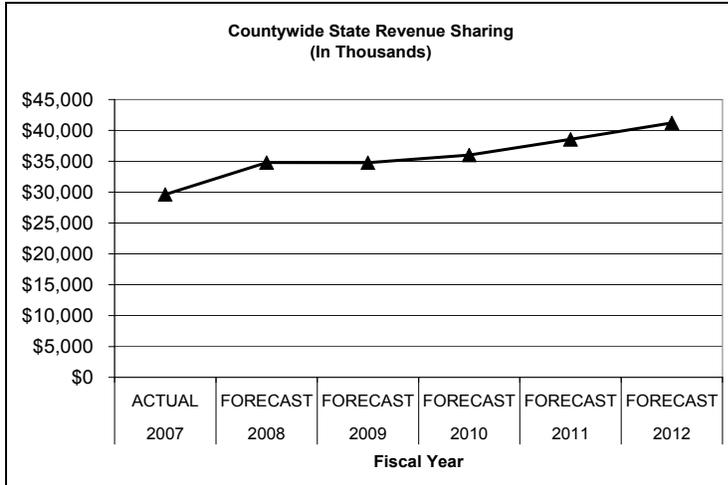
**Description:** Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

Fiscal Year	Growth
2008-09	0.00%
2009-10	1.00%
2010-11	1.50%
2011-12	1.50%

**Comments:** Revenues include only Miami-Dade County's portion of total revenues.

# Five-Year Financial Outlook

## State Revenue Sharing

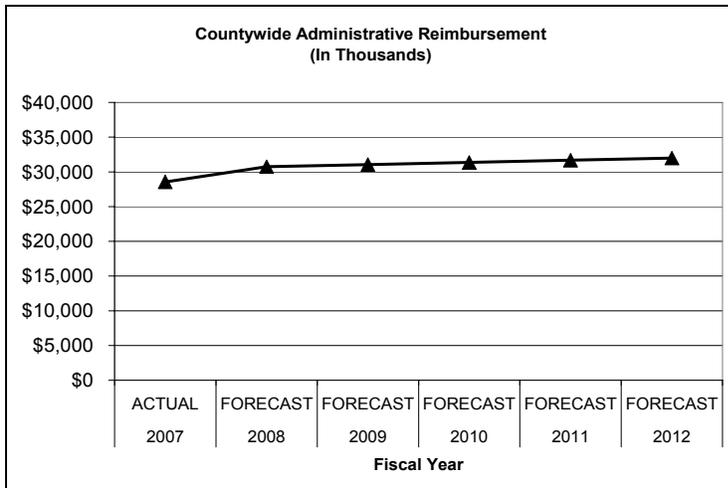


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.25 percent of State sales tax collections. Effective July 2004, sales tax percentage was reduced to 2.044 based on new State legislation.

Fiscal Year	Growth
2008-09	-0.08%
2009-10	3.57%
2010-11	7.04%
2011-12	6.91%

Comments: Net of debt service adjustments.

## Administrative Reimbursement



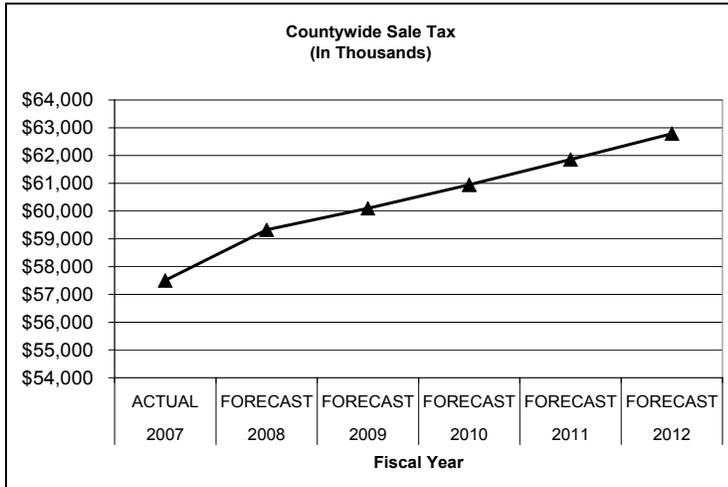
Description: Comprised of payments from proprietary operations forwards County overhead.

Fiscal Year	Growth
2008-09	1.00%
2009-10	1.00%
2010-11	1.00%
2011-12	1.00%

Comments: The Water and Sewer equity contribution has been eliminated as of the third quarter of FY 2005-06

# Five-Year Financial Outlook

## Sales Tax



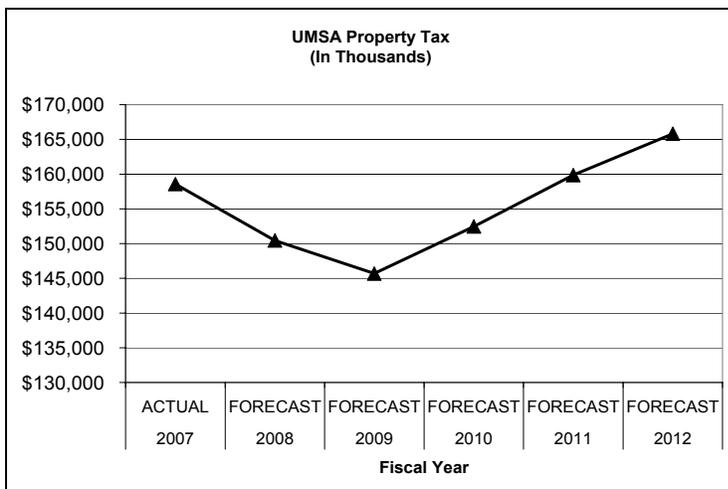
**Description:** The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2008-09	1.30%
2009-10	2.50%
2010-11	5.00%
2011-12	5.00%

**Comments:** Projections based on area population growth.

## UMSA REVENUE FORECAST

### Property Tax



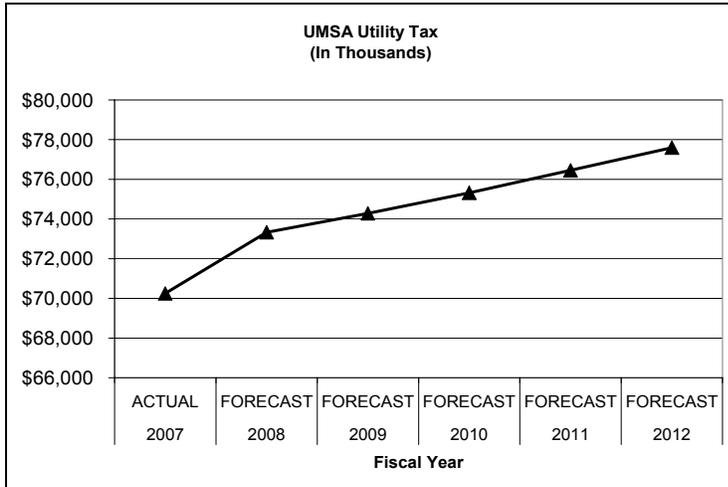
**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2008-09	-3.17%
2009-10	4.66%
2010-11	4.85%
2011-12	3.72%

**Comments:** Includes impact of State's tax relief initiative.

## Five-Year Financial Outlook

### Utility Tax

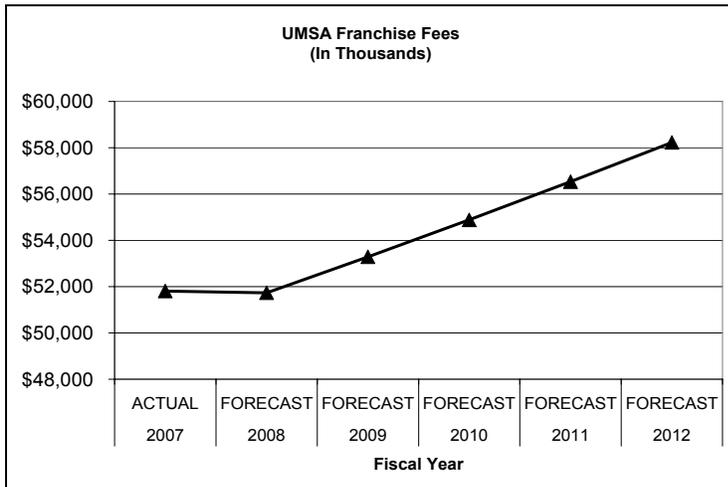


**Description:** Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

Fiscal Year	Growth
2008-09	1.30%
2009-10	1.40%
2010-11	1.50%
2011-12	1.50%

**Comments:** Revenues are considered 100 percent UMSA. Includes impact of recent incorporations. Projections based on area population growth.

### Franchise Fees



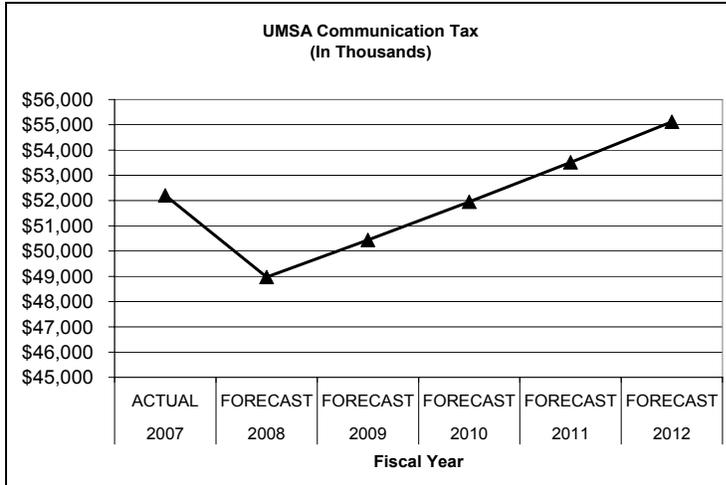
**Description:** Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

Fiscal Year	Growth
2008-09	3.00%
2009-10	3.00%
2010-11	3.00%
2011-12	3.00%

**Comments:** Includes impact of incorporation.

## Five-Year Financial Outlook

### Communications Tax

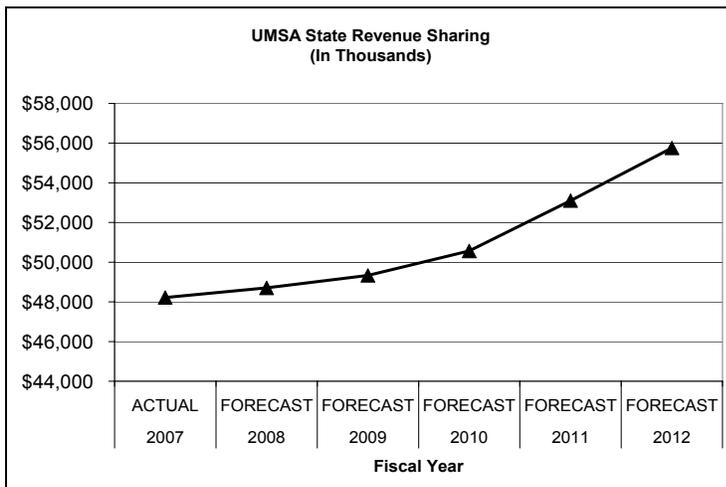


**Description:** Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2008-09	3.00%
2009-10	3.00%
2010-11	3.00%
2011-12	3.00%

**Comments:** Revenues are considered 100 percent UMSA. Includes impact of recent incorporations.

### State Revenue Sharing



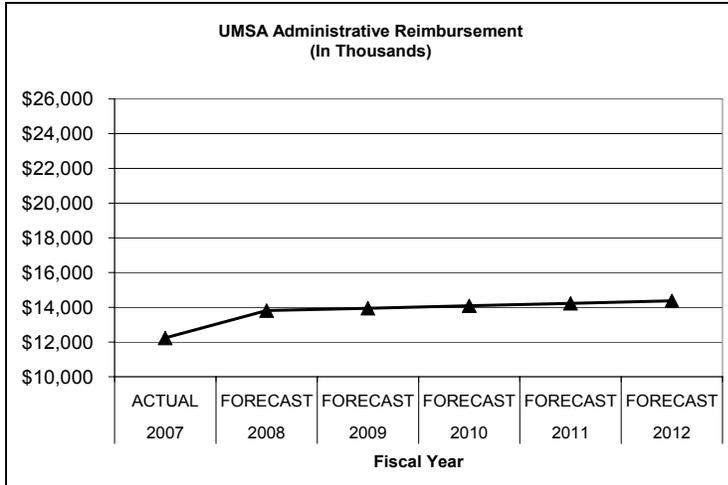
**Description:** At the State level, the Municipal Revenue Sharing Trust Fund is made up of 1.0715 percent of sales and use tax collections, net collections of the one-cent municipal fuel tax, and 12.5 percent of decal fee collections. Effective July 1, 2004 the sales and use tax percentage was increased to 1.3409 based on new State legislation.

Fiscal Year	Growth
2008-09	1.30%
2009-10	2.50%
2010-11	5.00%
2011-12	5.00%

**Comments:** Includes impact of recent incorporations.

## Five-Year Financial Outlook

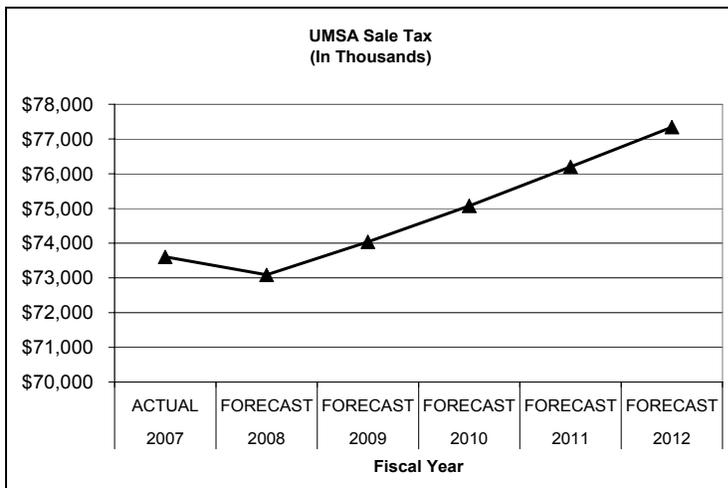
### Administrative Reimbursement



Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2008-09	1.00%
2009-10	1.00%
2010-11	1.00%
2011-12	1.00%

### Sales Tax



Description: The program consists of an ordinary distribution based on 9.653 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Effective July 2004, net sales tax percentage was reduced to 8.814 based on new State legislation. Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

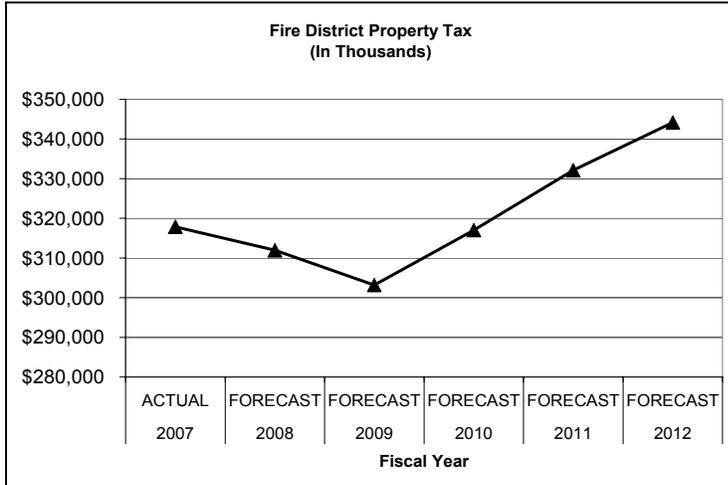
Fiscal Year	Growth
2008-09	1.30%
2009-10	2.50%
2010-11	5.00%
2011-12	5.00%

Comments: Projections based on area population growth.

# Five-Year Financial Outlook

## FIRE DISTRICT REVENUE FORECAST

### Property Taxes

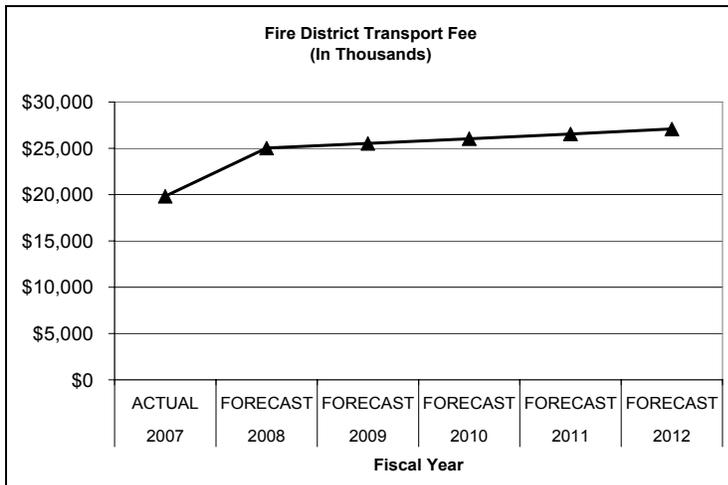


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2008-09	-2.81%
2009-10	4.56%
2010-11	4.76%
2011-12	3.63%

Comments: Component of the State defined ten mill County operating cap. Includes impact of State's tax relief initiatives.

### Transport Fee

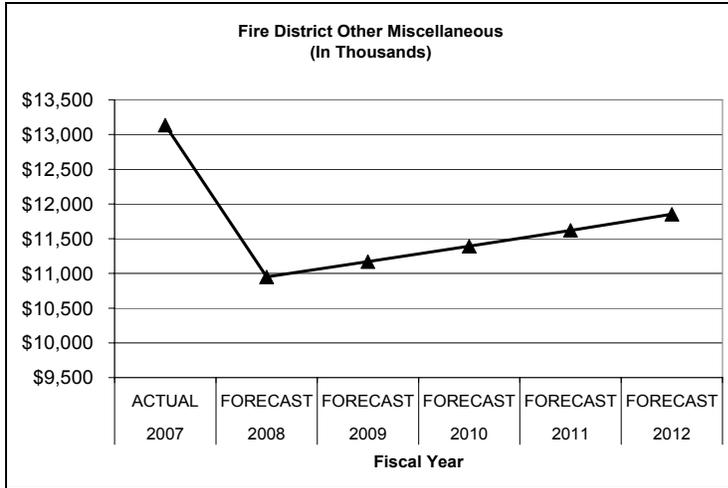


Description: Fees charged to individuals transported by Fire Rescue units.

Fiscal Year	Growth
2008-09	2.00%
2009-10	2.00%
2010-11	2.00%
2011-12	2.00%

# Five-Year Financial Outlook

## Other Miscellaneous

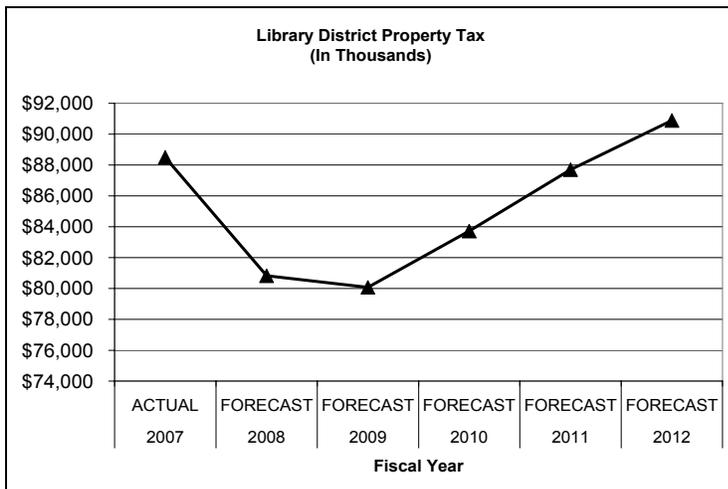


Description: Includes plans reviews and inspection service charges.

Fiscal Year	Growth
2008-09	2.00%
2009-10	2.00%
2010-11	2.00%
2011-12	2.00%

## LIBRARY DISTRICT REVENUE FORECAST

### Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted millage for the fiscal year, as set by the BCC.

Fiscal Year	Growth
2008-09	-0.94%
2009-10	4.56%
2010-11	4.75%
2011-12	3.64%

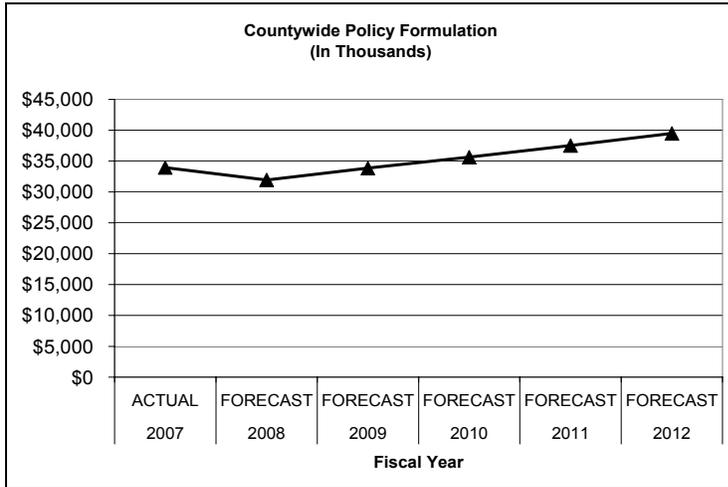
Comments: Through FY 2006-07 a portion of the Library millage (0.135) was dedicated to fund new service improvements and the construction of new facilities. Starting in FY 2007-08 no additional transfers for new services and new construction will occur.

# Five-Year Financial Outlook

## Expenditure Forecast

### COUNTYWIDE EXPENSE FORECAST

#### Policy Formulation

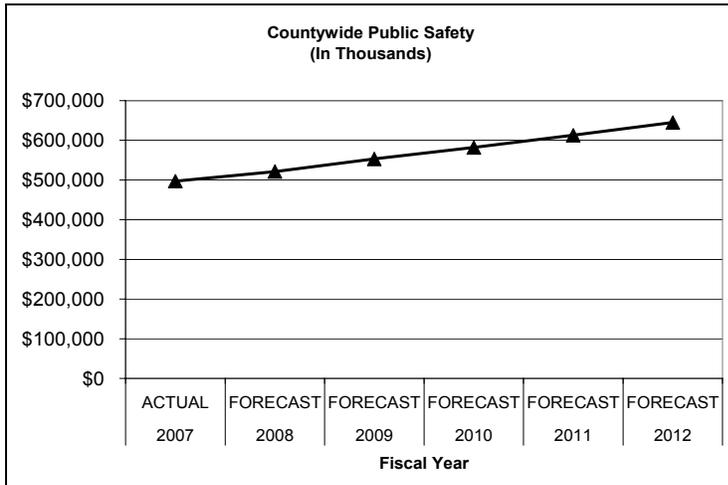


Description: Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

Comments: Growth based on the county's inflationary rate.

#### Public Safety



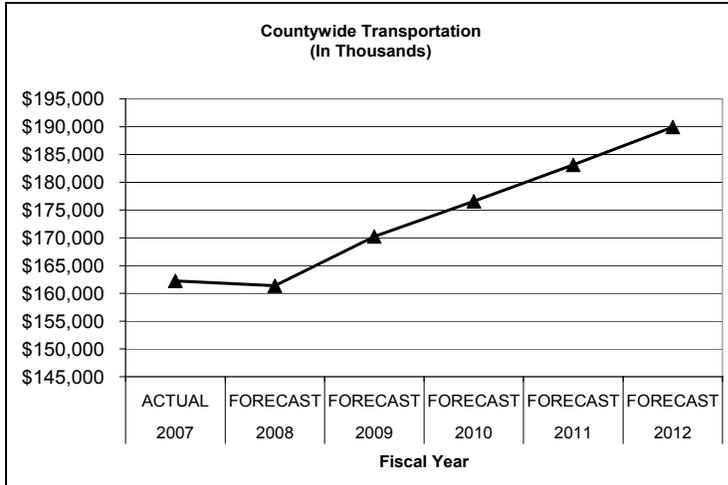
Description: Consists of Police, Animal Services, Juvenile Services, Judicial Administration, Independent Review Panel, Corrections, Fire Rescue, Office of Emergency Management and Homeland Security, and Medical Examiner.

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

Comments: Growth based on county's inflationary rate and adjustments.

# Five-Year Financial Outlook

## Transportation

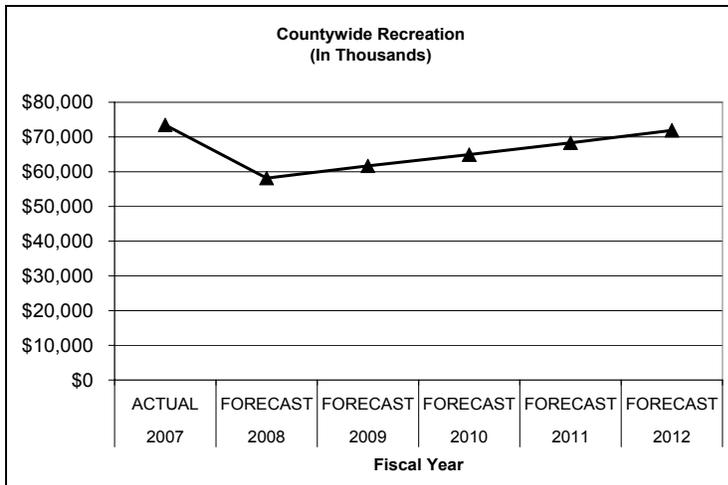


**Description:** Consists of Public Works, Miami-Dade Transit, and Consumer Services.

Fiscal Year	Growth
2008-09	5.50%
2009-10	3.71%
2010-11	3.72%
2011-12	3.72%

**Comments:** Growth affected by Transit maintenance of effort including support to the South Florida Regional Transportation Authority, and the county's inflationary rate.

## Recreation and Culture



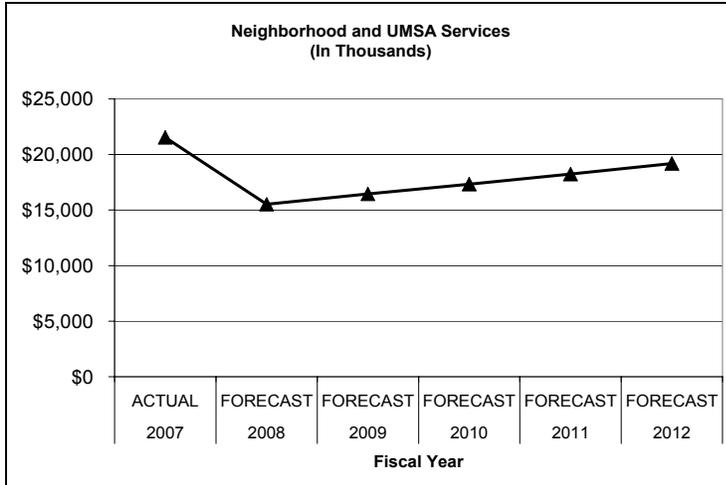
**Description:** Consists of Park and Recreation, the Department of Cultural Affairs, and Vizcaya.

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

**Comments:** Growth based on the county's inflationary rate.

# Five-Year Financial Outlook

## Neighborhood and Unincorporated Area Municipal (UAM) Services

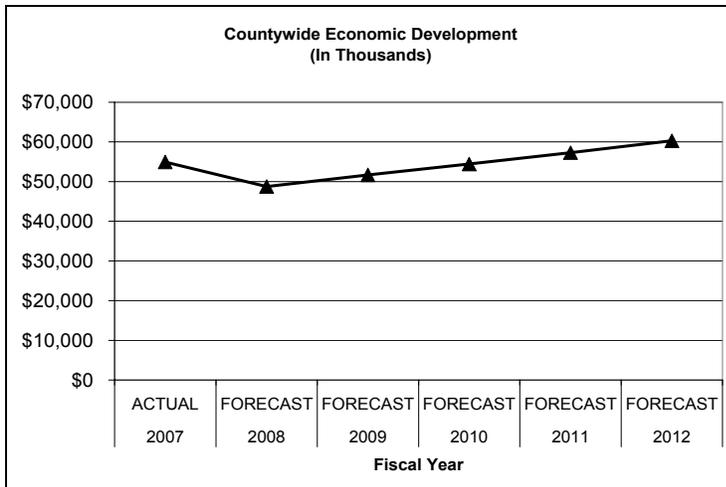


Description: Consists of Planning and Zoning, Public Works, and Team Metro.

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

Comments: Growth based on the county's inflationary rates.

## Economic Development



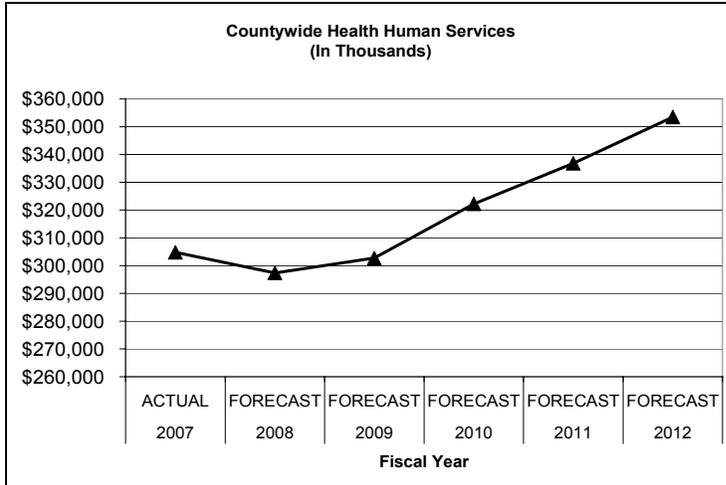
Description: Consists of the Office of Community and Economic Development, International Trade Consortium, and the Metro-Miami Action Plan.

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

Comments: Growth based on the county's inflationary rate.

# Five-Year Financial Outlook

## Health and Human Services

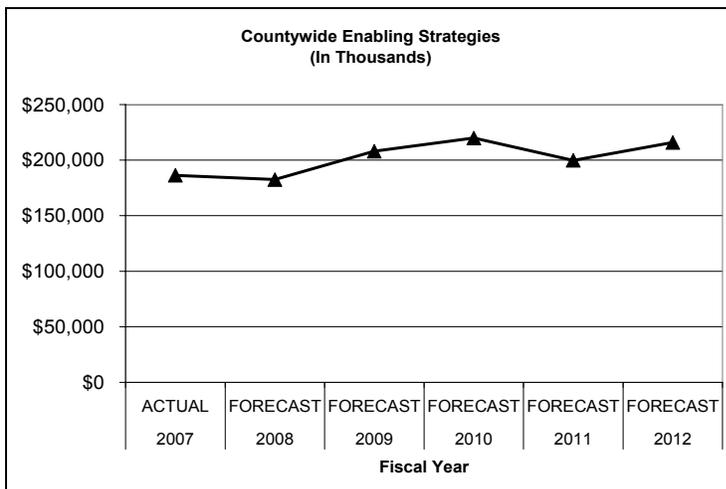


**Description:** Consists of the Public Health Trust (PHT), Human Services, Community Action Agency, Countywide Health Care Planning, and Community Advocacy.

Fiscal Year	Growth
2008-09	1.80%
2009-10	6.45%
2010-11	4.53%
2011-12	4.94%

**Comments:** Growth affected by PHT Maintenance of Effort and the county's inflationary rate.

## Enabling Strategies



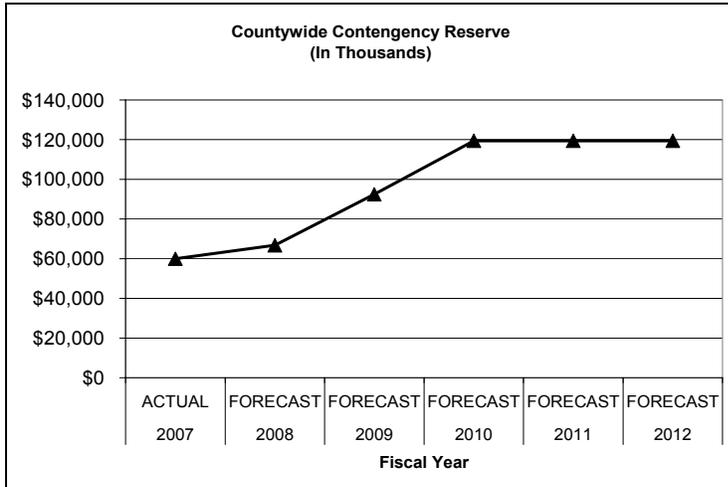
**Description:** Consists of Audit and Management Services, Agenda Coordination, Small Business Development, Human Resources, Fair Employment Practices, Office of Strategic Business Management, Procurement Management, Government Information Center, Enterprise Technology Services Department, Elections, Ethics Commission, Inspector General, General Services Administration, OCI and Property Appraisal.

Fiscal Year	Growth
2008-09	13.99%
2009-10	5.69%
2010-11	-9.12%
2011-12	8.02%

**Comments:** Growth based on the county's inflationary rate and the planned transfers to the Countywide Emergency Contingency Reserve.

# Five-Year Financial Outlook

## Emergency Contingency Reserve

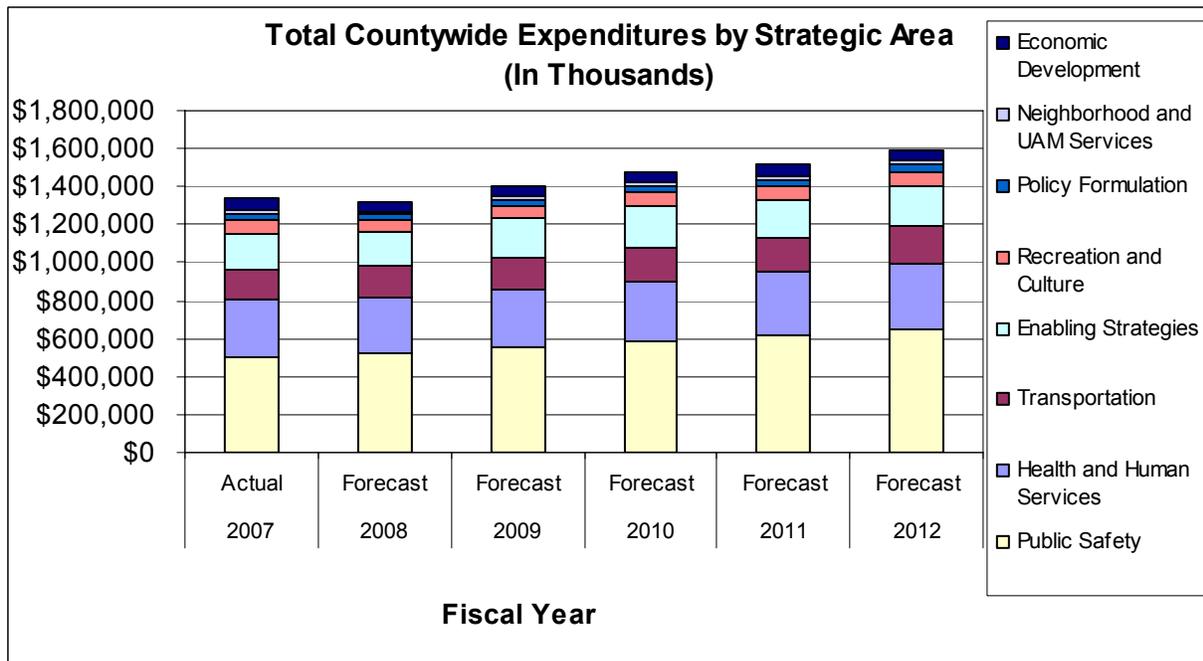


Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews from a transfer of revenues equivalent to 0.105 mills in the countywide area.

Fiscal Year	Growth
2008-09	38.45%
2009-10	29.16%
2010-11	0.00%
2011-12	0.00%

Comments: Plan assumes that BCC will adopt current strategy through FY 2009-10, when the reserve is expected to reach \$100 million.

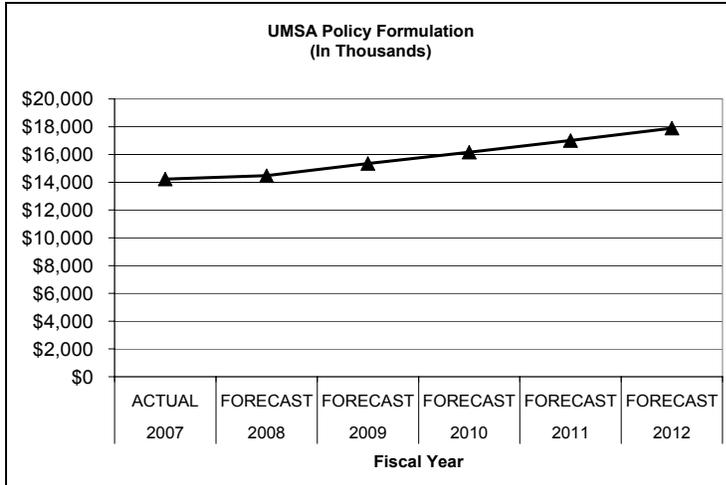
## Total Countywide Expenditures by Strategic Area



# Five-Year Financial Outlook

## UMSA EXPENSE FORECAST

### Policy Formulation

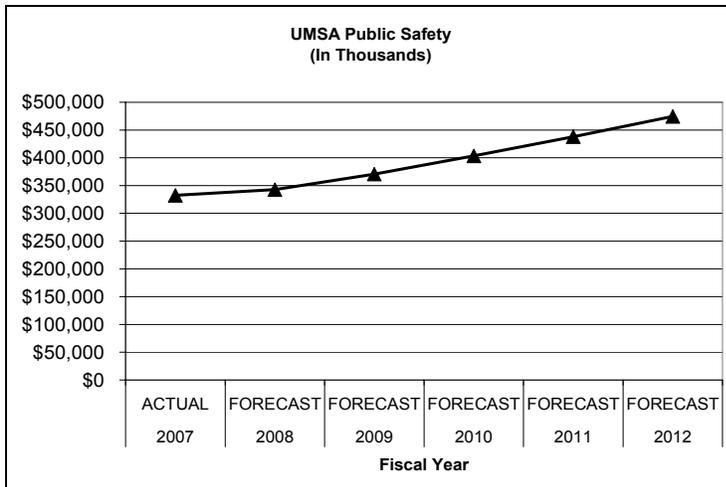


**Description:** Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

**Comments:** Growth based on the county's inflationary rate.

### Public Safety



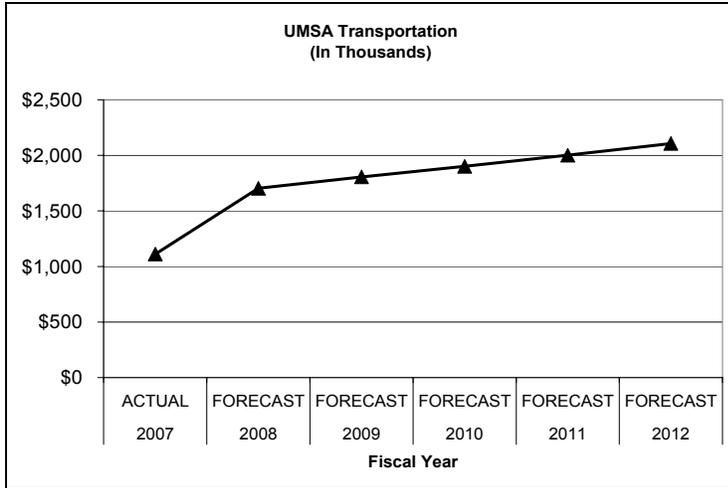
**Description:** Consists of Police Department.

Fiscal Year	Growth
2008-09	8.07%
2009-10	8.87%
2010-11	8.57%
2011-12	8.31%

**Comments:** Growth based on the county's inflationary rate.

# Five-Year Financial Outlook

## Transportation

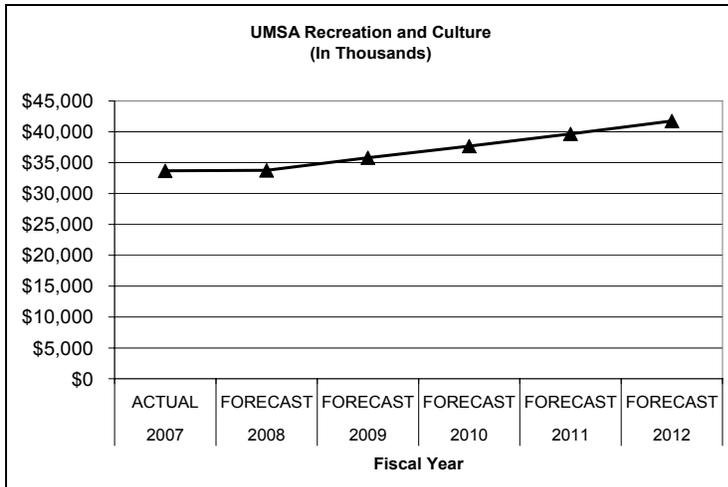


**Description:** Consists of the Public Works Department

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

**Comments:** Growth based on the county's inflationary rate.

## Recreation and Culture



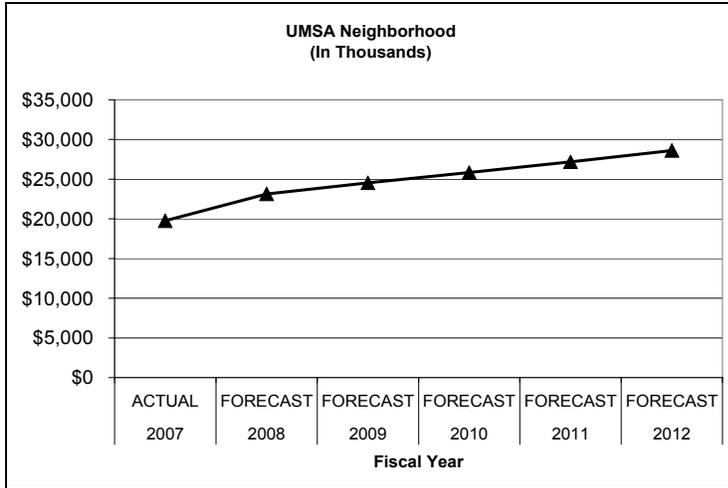
**Description:** Consists of the Park and Recreation Department

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

**Comments:** Growth based on the county's inflationary rate.

# Five-Year Financial Outlook

## Neighborhood and UAM Services

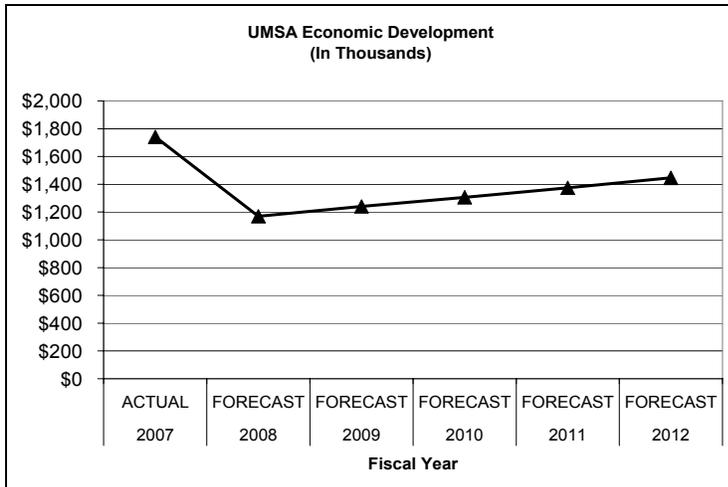


Description: Consists of Planning and Zoning, Public Works, Solid Waste Management, and Team Metro.

<u>Fiscal Year</u>	<u>Growth</u>
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

Comments: Growth based on the county's inflationary rate.

## Economic Development



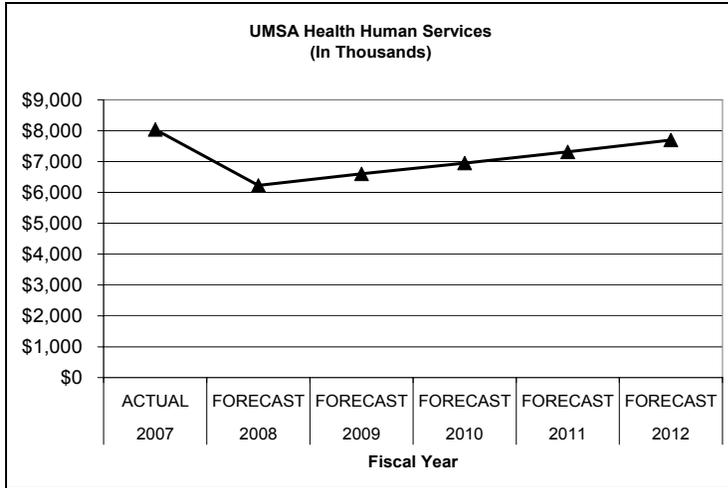
Description: Office of Community and Economic Development

<u>Fiscal Year</u>	<u>Growth</u>
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

Comments: Growth based on the county's inflationary rate.

# Five-Year Financial Outlook

## Health and Human Services

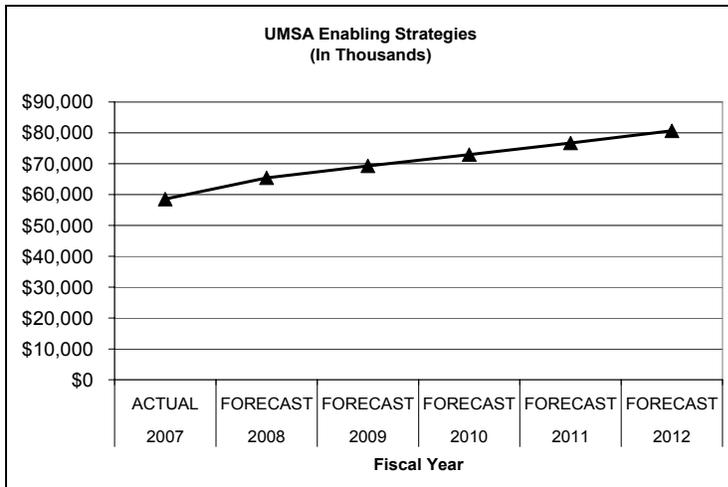


Description: Consists of Non-departmental Health and Human Services appropriations.

Fiscal Year	Growth
2008-09	6.03%
2009-10	5.28%
2010-11	5.26%
2011-12	5.24%

Comments: Growth based on the county's inflationary rate.

## Enabling Strategies



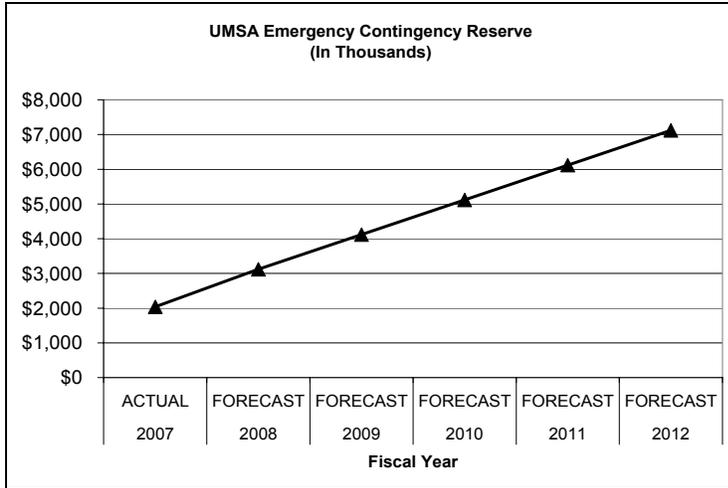
Description: Consists of Audit and Management Services, Agenda Coordination, Human Resources, Fair Employment Practices, Office of Strategic Business Management, Government Information Center, Enterprise Technology Services Department, General Services Administration, Procurement Management and Small Business Development.

Fiscal Year	Growth
2008-09	5.94%
2009-10	5.20%
2010-11	5.18%
2011-12	5.17%

Comments: Growth based on the county's inflationary rate.

# Five-Year Financial Outlook

## Emergency Contingency Reserve

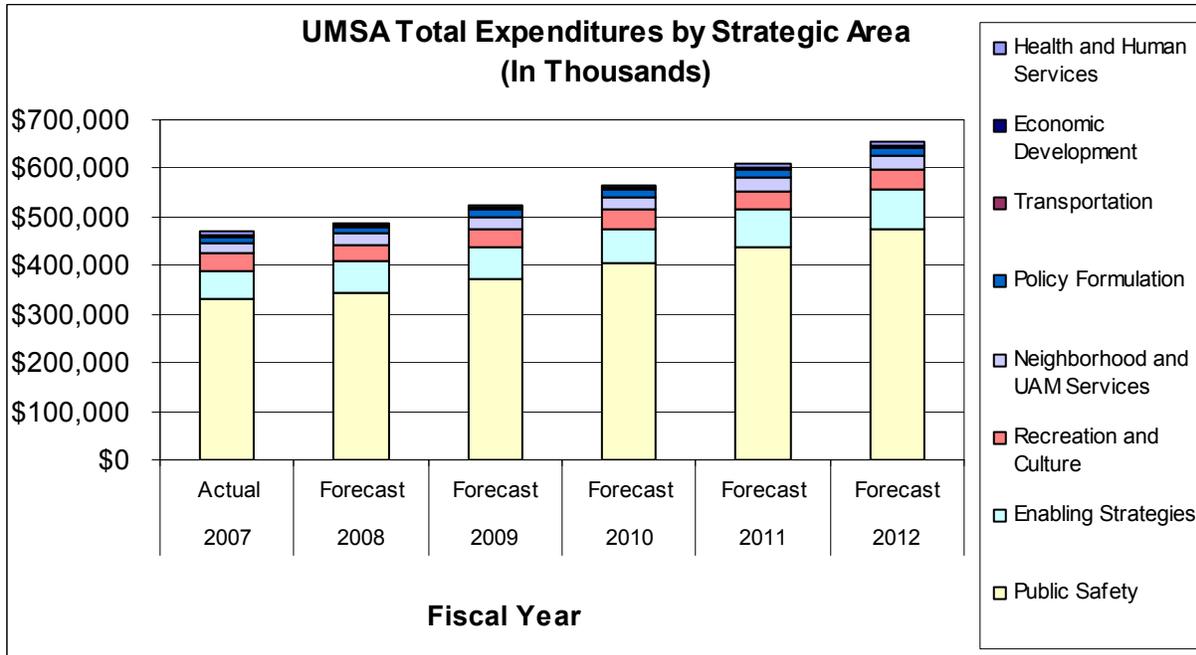


Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2008-09	32.07%
2009-10	24.28%
2010-11	19.54%
2011-12	16.36%

Comments: Plan assumes that BCC will adopt current strategy through FY 2011-12.

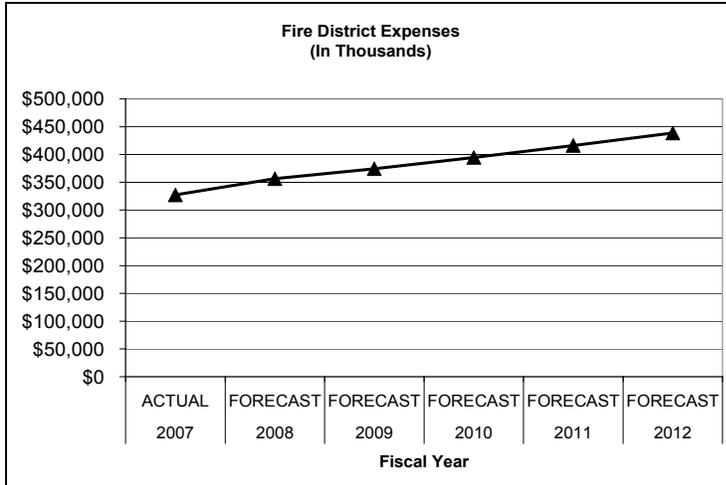
## Total UMSA Expenditures by Strategic Area



# Five-Year Financial Outlook

## FIRE DISTRICT EXPENSE FORECAST

### Expenses



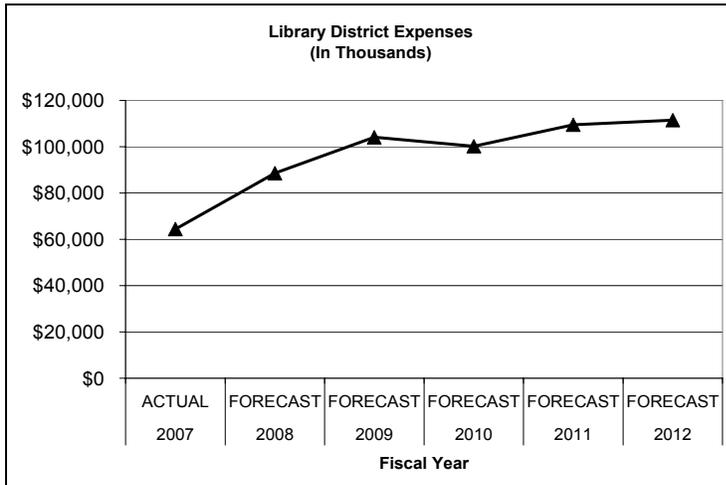
### Description:

Fiscal Year	Growth
2008-09	5.04%
2009-10	5.44%
2010-11	5.42%
2011-12	5.41%

Comments: Growth based on the county's inflationary rate.

## LIBRARY DISTRICT EXPENSE FORECAST

### Expenses



### Description:

Fiscal Year	Growth
2008-09	17.50%
2009-10	-3.74%
2010-11	9.27%
2011-12	1.83%

Comments: Plan includes start-up and operational cost for new libraries: Pinecrest, Kendall Lakes, International Mall, Opa-Locka, Sunset, Virrick Park, Arcola Lakes, Naranja, Palmetto Bay, Carrfour, and tentatively Killian and Hialeah Gardens

## Five-Year Financial Outlook

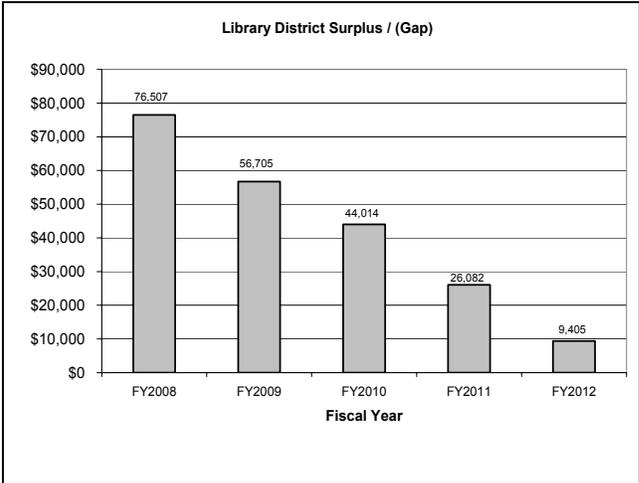
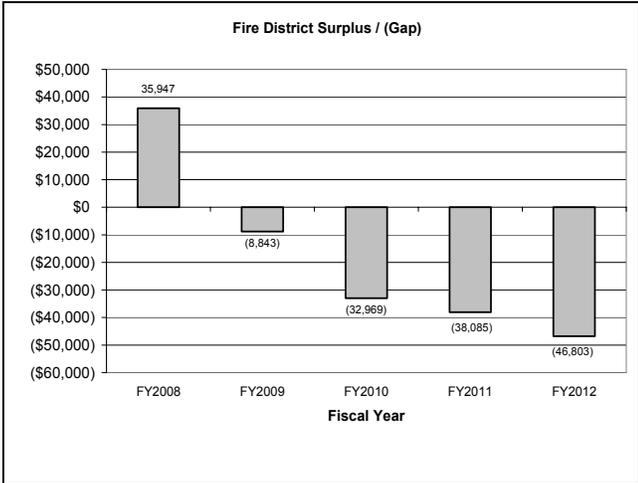
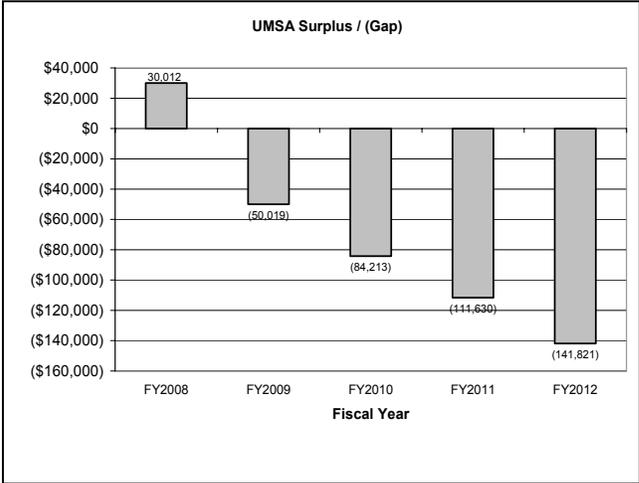
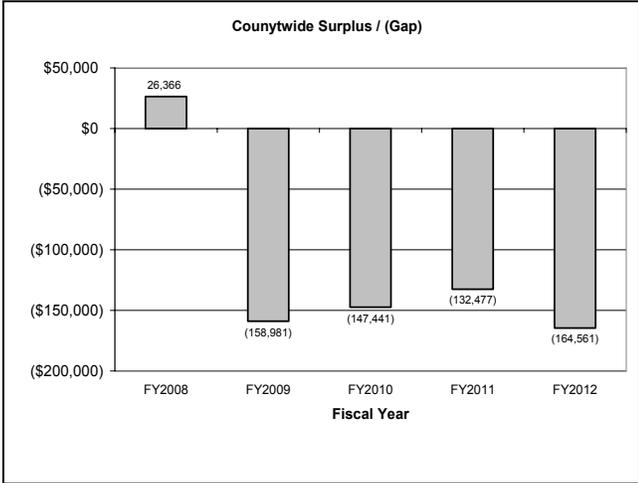
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### Revenue/Expenditure Reconciliation

Based on the revenue and expenditure assumptions previously discussed in this document, a summary of the resulting net operating performances for each taxing jurisdiction is presented to the reader in this section. Funding surpluses and gaps as identified in this section include resources required to reach a "Best Practice" financial position, such as the ability to generate year-end fund balances from one fiscal year to the next equal to five percent of estimated operating revenues. In all four taxing jurisdictions, the year-end fund balance target is in addition to any Emergency or operational Contingency Reserve established by the BCC through the budget process, that will further strengthen the County's financial position in years to come. As funding gaps are addressed each year to balance the budget, as required by state law, there will be a significant positive effect on the following year's budgetary position.

As shown in the graphs below, Countywide, UMSA, and the Fire Rescue District will develop shortfalls as early as FY 2008-09. The Library System District is expected to experience operational surpluses throughout the scope of this Five Year Financial Outlook, benefiting from a one time capital financing transaction that will free up cash reserves to alleviate operational issues. When compared to last year's Five Year Financial Outlook document, where operational surpluses were expected in all taxing jurisdictions, the implementation of the State's tax relief initiatives and the normalization of the real estate market have created a complete new fiscal environment, and instead, the County is expected to face serious fiscal challenges in the years to come. These fiscal challenges do not include the numerous unfunded needs identified in pages 136 through 151 of this document.

# Five-Year Financial Outlook



## Five-Year Financial Outlook

### Financial Outlook Summary Charts

	2007	2008	2009	2010	2011	2012
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>COUNTYWIDE</b>						
<b>Revenues</b>						
Property Tax	\$1,128,076	\$1,061,752	\$1,052,120	\$1,098,218	\$1,148,130	\$1,189,213
Gas Tax	\$71,602	\$73,386	\$73,386	\$74,120	\$75,232	\$76,360
Calculated Carryover	\$42,998	\$56,680	\$26,366	\$0	\$0	\$0
Carryover Challenge	\$0	\$0	\$0	\$66,424	\$69,190	\$71,523
Interest	\$18,542	\$15,158	\$15,309	\$15,463	\$15,617	\$15,773
State Revenue Sharing	\$29,617	\$34,792	\$34,764	\$36,006	\$38,542	\$41,205
Administrative Reimb.	\$28,545	\$30,740	\$31,047	\$31,358	\$31,671	\$31,988
Sales Tax	\$57,504	\$59,330	\$60,101	\$60,943	\$61,857	\$62,785
Other	\$14,309	\$11,662	\$12,012	\$12,372	\$12,743	\$13,126
<b>Total Revenues</b>	<b>\$1,391,193</b>	<b>\$1,343,500</b>	<b>\$1,305,107</b>	<b>\$1,394,904</b>	<b>\$1,452,983</b>	<b>\$1,501,974</b>
<b>Expenses</b>						
Public Safety	\$497,241	\$521,528	\$552,993	\$582,176	\$612,780	\$644,877
Policy Formulation	\$33,937	\$31,931	\$33,857	\$35,644	\$37,518	\$39,483
Transportation	\$162,259	\$161,378	\$170,248	\$176,570	\$183,131	\$189,943
Recreation and Culture	\$73,461	\$58,157	\$61,666	\$64,920	\$68,333	\$71,912
Neighborhood and UAM Services	\$21,544	\$15,522	\$16,459	\$17,327	\$18,238	\$19,193
Economic Development	\$54,949	\$48,761	\$51,703	\$54,431	\$57,293	\$60,294
Health & Human Services	\$304,772	\$297,354	\$302,707	\$322,224	\$336,826	\$353,465
Enabling Strategies	\$186,350	\$182,503	\$208,031	\$219,862	\$199,820	\$215,844
<b>Sub-total Expenses</b>	<b>\$1,334,513</b>	<b>\$1,317,134</b>	<b>\$1,397,664</b>	<b>\$1,473,155</b>	<b>\$1,513,938</b>	<b>\$1,595,012</b>
Carryover Goal for Next Fiscal Year			\$66,424	\$69,190	\$71,523	\$71,523
<b>Total Expenses</b>			<b>\$1,464,088</b>	<b>\$1,542,344</b>	<b>\$1,585,460</b>	<b>\$1,666,535</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>-\$158,981</b>	<b>-\$147,441</b>	<b>-\$132,477</b>	<b>-\$164,561</b>
<b>Additional Ad Valorem Revenues Should Constitutional Amendment Not Pass</b>			<b>\$56,190</b>	<b>\$59,060</b>	<b>\$62,203</b>	<b>\$64,892</b>

Note: Funding surpluses and gaps include necessary funding to reach a "best practice" financial position, including year-end fund balance (carryover) equivalent to five percent of estimated revenues.

## Five-Year Financial Outlook

	2007	2008	2009	2010	2011	2012
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>UMSA</b>						
<b>Revenues</b>						
Property Tax	\$158,567	\$150,457	\$145,685	\$152,467	\$159,864	\$165,807
Utility Tax	\$70,251	\$73,331	\$74,284	\$75,324	\$76,454	\$77,600
Franchise Fees	\$51,813	\$51,735	\$53,287	\$54,885	\$56,532	\$58,228
Communications Tax	\$52,205	\$48,973	\$50,442	\$51,955	\$53,514	\$55,119
Calculated Carryover	\$42,251	\$50,486	\$30,012	\$0	\$0	\$0
Carryover Challenge	\$0	\$0	\$0	\$24,135	\$24,916	\$25,636
Interest	\$4,636	\$3,789	\$3,827	\$3,866	\$3,904	\$3,943
State Revenue Sharing	\$48,221	\$48,703	\$49,336	\$50,569	\$53,098	\$55,753
Administrative Reimb.	\$12,234	\$13,811	\$13,949	\$14,089	\$14,229	\$14,372
Sales Tax	\$73,604	\$73,088	\$74,038	\$75,074	\$76,200	\$77,343
Occupational License	\$3,391	\$1,958	\$1,977	\$1,997	\$2,017	\$2,037
Other	\$2,751	\$2,424	\$2,448	\$2,473	\$2,498	\$2,523
<b>Total Revenues</b>	<b>\$519,924</b>	<b>\$518,755</b>	<b>\$499,285</b>	<b>\$506,834</b>	<b>\$523,226</b>	<b>\$538,361</b>
<b>Expenses</b>						
Policy Formulation	\$14,229	\$14,477	\$15,350	\$16,161	\$17,010	\$17,902
Public Safety	\$332,333	\$342,836	\$370,520	\$403,373	\$437,958	\$474,366
Transportation	\$1,112	\$1,704	\$1,806	\$1,902	\$2,002	\$2,107
Recreation and Culture	\$33,682	\$33,758	\$35,795	\$37,684	\$39,665	\$41,742
Neighborhood and UAM Services	\$19,761	\$23,141	\$24,537	\$25,832	\$27,190	\$28,615
Health and Human Services	\$8,038	\$6,225	\$6,601	\$6,949	\$7,314	\$7,697
Economic Development	\$1,741	\$1,170	\$1,241	\$1,306	\$1,375	\$1,447
Enabling Strategies	\$58,542	\$65,432	\$69,319	\$72,925	\$76,706	\$80,671
<b>Sub-total Expenses</b>	<b>\$469,438</b>	<b>\$488,743</b>	<b>\$525,169</b>	<b>\$566,131</b>	<b>\$609,220</b>	<b>\$654,547</b>
Carryover Goal for Next Fiscal Year			\$24,135	\$24,916	\$25,636	\$25,636
<b>Total Expenses</b>			<b>\$549,304</b>	<b>\$591,047</b>	<b>\$634,856</b>	<b>\$680,183</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>-\$50,019</b>	<b>-\$84,213</b>	<b>-\$111,630</b>	<b>-\$141,821</b>
<b>Additional Ad Valorem Revenues Should Constitutional Amendment Not Pass</b>			\$11,210	\$11,724	\$12,285	\$12,732

Note: Funding surpluses and gaps include necessary funding to reach a "best practice" financial position, including year-end fund balance (carryover) equivalent to five percent of estimated revenues.

## Five-Year Financial Outlook

	2007	2008	2009	2010	2011	2012
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>FIRE DISTRICT</b>						
<b>Revenues</b>						
Property Tax	\$317,869	\$311,957	\$303,190	\$317,018	\$332,097	\$344,140
Transport Fees	\$19,819	\$25,022	\$25,522	\$26,033	\$26,554	\$27,085
Interest	\$3,497	\$3,368	\$3,429	\$3,491	\$3,554	\$3,618
Interfund Transfer	\$3,881	\$4,128	\$4,398	\$4,637	\$4,888	\$5,153
Other Miscellaneous	\$13,136	\$10,950	\$11,169	\$11,392	\$11,620	\$11,853
Calculated Carryover	\$6,026	\$36,936	\$35,947	\$0	\$0	\$0
Carryover Challenge	\$0	\$0	\$0	\$18,129	\$18,936	\$19,592
<b>Total Revenues</b>	<b>\$364,228</b>	<b>\$392,361</b>	<b>\$383,656</b>	<b>\$380,700</b>	<b>\$397,648</b>	<b>\$411,440</b>
<b>Expenses</b>						
Base Expenses	\$327,292	\$356,414	\$374,370	\$394,733	\$416,141	\$438,650
<b>Sub-total Expenses</b>	<b>\$327,292</b>	<b>\$356,414</b>	<b>\$374,370</b>	<b>\$394,733</b>	<b>\$416,141</b>	<b>\$438,650</b>
Carryover Goal for Next Fiscal Year			\$18,129	\$18,936	\$19,592	\$19,592
<b>Total Expenses</b>			<b>\$392,498</b>	<b>\$413,669</b>	<b>\$435,734</b>	<b>\$458,242</b>
<b>Surplus/Funding Gaps (See Note)</b>			<b>-\$8,843</b>	<b>-\$32,969</b>	<b>-\$38,085</b>	<b>-\$46,803</b>
<b>Additional Ad Valorem Revenues Should Constitutional Amendment Not Pass</b>			\$20,114	\$21,031	\$22,031	\$22,830

Note: Funding surpluses and gaps include necessary funding to reach a "best practice" financial position, including year-end fund balance (carryover) equivalent to five percent of estimated revenues.

## Five-Year Financial Outlook

	2007	2008	2009	2010	2011	2012
	Actual	Forecast	Forecast	Forecast	Forecast	Forecast
<b>LIBRARY DISTRICT</b>						
<b>Revenues</b>						
<b>Property Tax</b>	\$88,492	\$80,827	\$80,071	\$83,720	\$87,695	\$90,886
<b>State Aid</b>	\$2,389	\$2,000	\$2,000	\$1,500	\$1,500	\$1,500
<b>Calculated Carryover</b>	\$28,339	\$58,383	\$76,507	\$56,705	\$44,014	\$26,082
<b>Other</b>	\$3,605	\$23,892	\$2,222	\$2,288	\$2,357	\$2,428
<b>Total Revenues</b>	\$122,825	\$165,102	\$160,801	\$144,213	\$135,566	\$120,895
<b>Sub-total Expenses</b>	\$64,442	\$88,595	\$104,095	\$100,199	\$109,485	\$111,490
<b>Total Expenses</b>	\$64,442	\$88,595	\$104,095	\$100,199	\$109,485	\$111,490
<b>Surplus/Funding Gaps (See Note)</b>			\$56,705	\$44,014	\$26,082	\$9,405
<b>Additional Ad Valorem Revenues Should Constitutional Amendment Not Pass</b>			\$4,138	\$4,326	\$4,532	\$4,697

Note: Funding surpluses and gaps include necessary funding to reach a "best practice" financial position, including year-end fund balance (carryover) equivalent to five percent of estimated revenues.

## Five-Year Financial Outlook

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### Capital Plan

Just as we outline our five-year operating needs, we must also plan for our capital infrastructure requirements necessary to complement and support the services demanded by our taxpayers, ratepayers of services provided such as water delivery and wastewater collection, and the community in general. This summarizes the County's current funded capital plan, describes the County's unmet capital infrastructure needs, and presents to the reader our current long-term capital plan funding strategies.

#### **Capital Budget and Multi-Year Capital Plan**

The Capital Budget and Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared pursuant to State growth management legislation and the Miami-Dade County Code. Preparation of this document occurs simultaneously with the annual Operating Budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan, and the County's other major capital planning documents.

The Capital Budget and Multi-Year Capital Plan outlines revenues and expenditures for current and new capital projects necessary to maintain, improve, and expand public facilities and infrastructure to meet service demands of residents and visitors to Miami-Dade County. The Capital Budget has projects in each of the County's Strategic Areas: Public Safety, Transportation, Recreation and Culture, Neighborhood and Unincorporated Area Municipal Services, Health and Human Services, Economic Development, and Enabling Strategies.

The Adopted FY 2007-08 Capital Budget is \$2.406 billion, which is a 7.17 percent increase from the FY 2006-07 amount of \$2.245 billion due largely to additional projects and refined project cost estimates in the Public Safety and Transportation Strategic Areas. The Adopted FY 2007-08 Multi-Year Capital Plan totals \$23.2 billion. Unfunded projects are estimated at \$8.1 billion, which is a 50 percent increase from the FY 2006-07 amount of \$5.4 billion, due primarily to capital needs identified in the Transportation and in Neighborhood and Unincorporated Area Municipal Services Strategic Areas (including \$1.157 billion for a Water Delivery Needs Assessment project).

The Public Safety Strategic Area is budgeted at \$88.556 million and includes security enhancements at correctional facilities, continued planning and design of a new animal shelter, planning and design of the new Children's Courthouse, build-out of a new mental health facility, renovations of court facilities, and purchase of electronic control devices for all sworn personnel and mobile computing units for police cars. The Transportation Strategic Area is budgeted at \$1.516 billion and includes improvements to the airports, the Seaport, the Transit system, and several Public Works projects. The Recreation and Culture strategic area is budgeted at \$163.498 million and includes park improvements, including many BBC projects; new library construction and library renovations; continued construction of the South Miami-Dade Cultural Arts Center; and improvements to Vizcaya and the Miami Museum of Science. The Neighborhood and Unincorporated Area Municipal Services Strategic Area is budgeted at \$327.079 million and includes Water and Sewer improvements, Public Works neighborhood improvements, dredging of the Miami River, and unsafe structures demolitions. The Health and Human Services Strategic Area is budgeted at \$168.502 million and includes a significant increase in funding for affordable housing projects, near completion of the new Miami Gardens Neighborhood Service Center and Head Start Facility, and a variety of improvements to the Public Health Trust physical plant. The Economic Development Strategic Area is budgeted at \$828,000 of primarily Community Development Block Grant – related projects in low to moderate income

## Five-Year Financial Outlook

neighborhoods. The Enabling Strategies Strategic Area is budgeted at \$141.554 million and includes purchase and build-out or repairs of government facilities including continuing façade repairs to the Dade County Courthouse, build-out of the Lightspeed facility and commencement of construction of Overtown Tower 2 in the Overtown Transit Village, targeted technology improvements including completion of the Computer Aided Mass Appraisal System, Americans with Disabilities Act improvements including polling locations, and improvements to buildings maintained by General Services Administration.

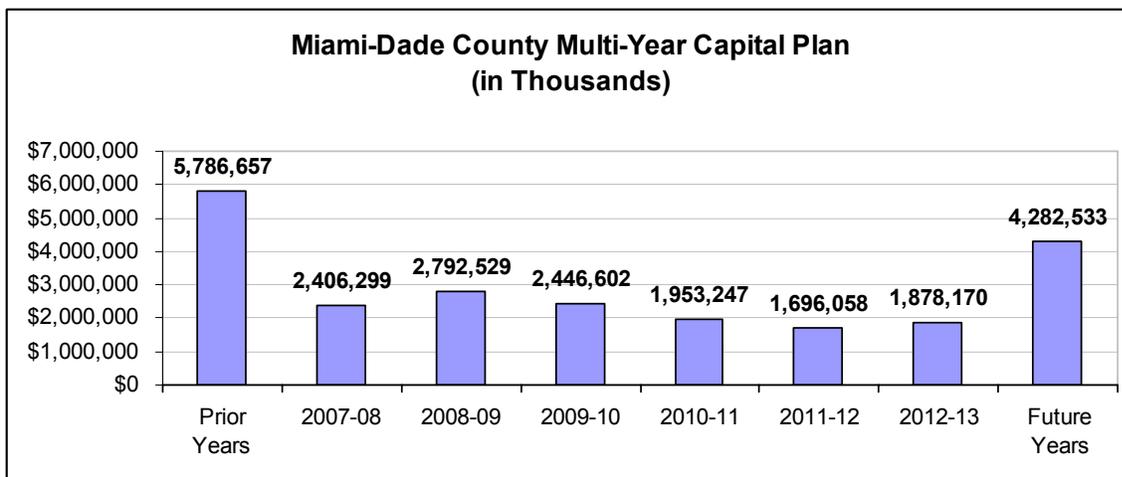
### **County's Credit Rating**

Issuing debt commits a government's revenues several years into the future and may limit the government's flexibility to respond to changing service priorities, revenue changes, or cost increases. Adherence to a debt policy helps ensure that debt is issued and managed prudently in order to maintain a sound fiscal position and protect credit quality. Financings programmed to be completed during FY 2007-08 include issuance of a second series of bonds in the Building Better Communities General Obligation Bond Program and a second series of bonds to continue funding Public Works and Transit projects approved within the People's Transportation Plan.

The County currently has a very strong credit quality. Ratings for general obligation and general fund-related debt issuances are as follows at the time of publication:

Category	Moody's	Fitch's	Standard and Poors'
General Obligation Bonds	Aa3	AA-	AA-
Fire Rescue	Aa3	N/R	AA-
Public Service Tax	A1	AA-	N/R
Convention Development Tax (Senior)	Baa1	A	A+
Convention Development Tax (Junior)	A3	A	A+
Budget to Appropriate	A1	N/R	A+

The County's Multi-Year Capital Plan is a total of \$23.242 billion. The graph below details the yearly expenditure. The funding sources for the Multi-Year Capital plan are 65 percent from County bonds/debt, 15 percent from the Federal Government, 6 percent from County Proprietary Operations, 6 percent from the State of Florida, 4 percent from Impact Fees, and 4 percent from other County Sources.



## Five-Year Financial Outlook

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### Major Proprietary Departments, Transit and Housing Outlook

County operations include the services provided by proprietary departments, such as Solid Waste Management, Water and Sewer, Seaport, Aviation, and others. These departments operate with revenues other than the general fund. In order to assess the impact of future fees and charges, well-established strategic and financial plans have become the rule rather than the exception within their industry. As this Five-Year Financial Outlook matures, other departmental plans will be added and discussed within this chapter.

### Housing

#### Affordable Housing General Information and Overview

Miami-Dade County has undergone a tremendous housing development boom since 2002. Although this boom has resulted in unprecedented growth in property tax valuation over the years, it has resulted in an imbalance in our community which has created a housing affordability crisis. While new housing is being produced, these new developments are not meeting the current affordable housing market demand in the County. The majority of new developments are not targeting low and moderate-income households or the working middle-income households. Furthermore, with the increase in the price of single-family housing, the rental multi-family market has also been greatly impacted as well due to low inventory, high demand, and monthly rent increases. As a result, an inflated housing market has been established, thus creating gaps and impacting affordability. In addition, the condominium conversion boom has created a market with too much supply that is not affordable to the low-to-moderate families. These factors combined with income not keeping pace with soaring housing prices continue to have a tremendous impact on our labor force and the community.

The U.S. HUD mandated FY 2008-2012 Consolidated Plan for Miami-Dade County as approved by the Board of County Commissioners on November 6, 2007, summarizes the housing needs of the community over the next five years. The quantitative analysis identifies both the current housing need and projects future housing need for the Metro Area (Miami-Dade County less the HUD Entitlement Cities, Hialeah, Miami, Miami Beach, Miami Gardens, and North Miami and State of Florida Small City recipients, Florida City and Homestead). Throughout the plan the Housing and Homeless Needs Analysis identifies the following critical needs:

1. Approximately 72 percent of households earning less than 80 percent of the area median income (AMI) are experiencing some type of housing problem. Between 2008 and 2012 the total number of low-income households with problems is expected to grow from 119,439 to 124,923.
2. In general, low-income families face more housing problems than the elderly households or those living together but not related. Large families are primarily affected: in the Metro Area, almost all (88%) of low-income families with five or more persons either live in substandard, overcrowded conditions or are cost burdened. In all, housing problems will affect 20,360 large related households in 2008; five years later, the number of large related households in need will increase to 21,295.

## Five-Year Financial Outlook

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3. Renters are more likely to experience housing problems than homeowners. In the Metro Area, 77 percent of low-income (earning 0-80% AMI), renter-occupied households experience housing problems in comparison to 68 percent of owners for the same income group.
4. As of August 2007, approximately 4,400 homeless persons are residing in Miami-Dade County; twenty percent are under the age of 18. .
5. Extremely low-income households that are either cost burdened or are living in substandard conditions are on the verge of homelessness. Between 2008 and 2012, it is estimated that this at-risk population will grow from 37,376 to 39,093 households for the Metro Area.
6. The number of low-income elderly households with housing needs in the Metro Area is expected to grow from 29,000 to 30,332 between 2008 and 2012.
7. In 2005, 60,065 households in Miami-Dade County have a person with a disability. Among those households, 17,142 are residing in substandard housing and 41,762 are living below the poverty line.
8. As of September 2007, there were approximately 41,500 persons on Miami-Dade Housing Agency's waiting list for housing assistance.
9. In 2007, 8,500 individuals living with HIV/AIDS in the County were in need of housing assistance, yet only 1,200 received subsidies.
10. Approximately 287,364 units in the Metro Area are at high risk for lead-paint hazards.

In order to encourage the retention and provision of affordable housing in Miami-Dade County while complying with applicable Florida property assessment laws, the Property Appraisal Department is finalizing a program that may provide adjusted property assessment valuations for certain affordable and workforce rental housing properties that are not qualified for other specific statutory assessment relief. The owner of such a property would be required to enter into a legally sufficient land use restriction in favor of the County, limiting all or a portion of the property to rental rate or sales price restrictions for a minimum of five years.

Over the next fiscal year, we will be evaluating all options toward expanding the production and preservation of affordable housing units. We will continue to look at Board sponsored recommendations such as the Workforce Housing Program and initiatives developed by the Community Affordable Housing Strategies Alliance, and work with the Property Appraiser's Office on what can be done at the local and state level to provide tax relief to seniors, first-time homebuyers, and multi-family development owners that provide affordable housing to renters, and those members of our community most in need of affordable housing. As part of the Building Better Communities General Obligation Bond Program, Miami-Dade Office of Community and Economic Development (OCED) will be administering approximately \$165 million of funding for affordable housing initiatives. OCED will continue to work with our internal County departments, developers, and the banking community to develop strategies to facilitate the construction of new rental or homeownership units, and land and building acquisitions.

## Five-Year Financial Outlook

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### Public Housing

After nearly nine months of negotiations, U.S. HUD took temporary possession of the MDHA as of October 26, 2007. The change in management will last for approximately 9 to 12 months and places U.S. HUD in the role of policy maker and day-to-day decision maker. Consequently, the County can petition U.S. HUD for the Agency's return once certain items outlined in the work plan, as articulated through the settlement agreement, are completed.

The Miami-Dade Housing Agency's (MDHA) budget is comprised of 89 percent from federal funding, 11 percent proprietary funding including revenue related rental revenue and other fees. Additionally, MDHA is the largest provider of housing in the County. Since FY 2002-03, federal subsidies for the national public housing programs have seen a significant reduction—from 100 percent to 83.4 percent currently. MDHA has been directly impacted by these reductions with shortfalls in the Public Housing division resulting in the elimination of resident services, reduction of a police presence at public housing sites and operations including positions, training, and maintenance of the public housing stock. Additionally, reductions to the Capital Fund Program (CFP) have impacted the performance of comprehensive modernization, preventative maintenance and repairs to affordable rental units, therefore, increasing the number of vacant public housing units due to decreases in the ability to prepare vacant units which affects the number of people on the waiting list that can be offered housing. Currently the department maintains a stock of 9,340 public housing units and provides housing to approximately 18,000 tenants.

The FY 2007-08 Adopted Budget includes \$29.6 million for the Public Housing Subsidy which equates to 83.4 percent of the Public Housing Subsidy as determined by U.S. Congress and the U.S. Department of Housing and Urban Development (USHUD). Federal funding levels for public housing for FY 2008, which covers three-fourths of the County's FY 2007-08 has not been determined. During FY 2005-06, U.S. HUD announced a new method of funding the operations of public housing through the implementation of asset-based management which is based on the operating costs of each project/site as opposed to funding based on the overall operating costs of running the public housing program agency-wide. Based on current methodology, it is to the discretion of MDHA on how it will fund programs and operations. Under asset management, all public housing authorities are required to organize their sites into Asset Management Projects (AMPs) for financial reporting purposes.

Beginning in calendar year (CY) 2007, public housing authorities are expected to prepare a budget and track financial and operational performance at the AMP level, not program-wide and each project/site will be restricted to the amount of administrative overhead or "management" overhead it can use for the support of central or administrative operations. Final determination of the funding level for CY 2008 is contingent upon Congressional approval, which is still pending. However, considering that CY 2007 funding was decreased to 83.4 percent as of September 24, 2007, it is unlikely that Congress will recommend a higher subsidy for next year. The department is tentatively scheduled to receive its funding allocation from U.S. HUD by April 1, 2008 for CY2008. Once the new allocation is awarded by Congress, the department will inform the Board of County Commissioners of changes to their FY 2007-08 budget and will have a better determination of what the funding impact for Asset Management will be in future years.

The FY 2007-08 Adopted Capital Budget includes \$1.1 million from prior year funding from CDBG which remains to expedite the repair and rehabilitation of public housing units in need of comprehensive modernization. Additional funding from the Capital Fund Program (CFP) is utilized for these repairs as well. Additionally, \$4.8 million in financing proceeds were budgeted in prior year with an estimated remaining

## Five-Year Financial Outlook

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balance of \$3.3 million to continue the Safety and Security Plan at public housing sites throughout the County to provide safety improvements such as perimeter street lighting, exterior development lighting to illuminate public areas perimeter fencing surrounding the public housing properties, closed circuit video monitors intercom systems, and security gates. To date, 80 new lights have been installed and existing lights have been repaired, with bullet proof covers, at the Liberty Square public housing development; perimeter fencing has been completed at Model Cities; security cameras installed and existing systems expanded at various sites. Safety surveys have been completed and cost estimates have been completed for all public housing properties. MDHA will continue to coordinate with MDPD, City of Miami Police Department and other municipal police departments to combat crime in and around public housing developments and provide a safer environment for residents and MDHA staff.

MDHA has filled more than 962 vacancies between August 27, 2006 and September 28, 2007. A total of 1,109 vacancies were targeted in prior year for comprehensive modernization. A total of 1,470 vacancies were completed. Of those repairs, 367 units were completed under contract and 1,103 units prepared by MDHA maintenance staff.

### Section 8

Although funding to support public housing operations has experienced a decline, the tenant based assistance program known as the Housing Choice Voucher Program in the Section 8 Division has remained adequately funded thus allowing MDHA to offer more housing opportunities to families on the waiting list. The FY 2007-08 Adopted Budget assumes the Voucher Program will be adequately funded at \$122,683 million. Currently, Section 8 provides housing to over 16,000 Miami-Dade County residents.

### Documentary Stamp Surtax Funding Outlook

Surtax funds are generated by a fee assessed on all transfers of commercial property (\$0.45 for every \$100.00 of commercial real estate sold). Surtax funds are used to provide low interest loans in the form of second mortgages, single family rehabilitation loans including window shutters, construction financing to developers to build multi-family and single-family units and homebuyer counseling. The FY 2007-08 Adopted Budget includes \$102.438 million of carryover and new Surtax funds and \$12.512 million of carryover and new SHIP funds that will be used to fund affordable housing initiatives in the community. Staff will present recommendations to the Board of County Commissioners in December 2007.

Due to the progressive downturn in the real estate market, staff will be revising the Surtax assumptions for FY 2007-08. Additionally, based on information provided by the Property Appraiser's Office, it appears that since May 2005 through May 2007, there has been a 25 percent reduction in commercial property sales which has impacted revenues generated for Documentary Stamp Surtax. Furthermore, due to the uncertainty of the real estate market, it is difficult to provide a five year analysis of this revenue source at this time. However, staff will continue to monitor the market conditions and provide realistic assumptions during the budget development process. It is important to note that the Surtax ordinance will sunset in October 2011.

## Five-Year Financial Outlook

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### **Department of Solid Waste Management**

#### **Collection Fund**

The Department of Solid Waste Management (DSWM) collects garbage and trash in the Waste Collection Service Area (WCSA). As of October 2007, the DSWM served approximately 319,000 residential customers, 2,900 household/commercial customers and approximately 900 commercial customers. The programmed level of residential service, one of the broadest in the Southeast, provides curbside collection of garbage twice per week, unlimited access to any of 13 Trash and Recycling Centers located throughout UMSA (open seven days per week), and twice per year, on-demand collection of bulky waste up to 25 cubic yards per pick-up. Collection Operations represents approximately 38 percent of the total tonnage received at DSWM disposal facilities (net of storm-related waste).

Curbside collection of recyclable materials is currently provided once per week to approximately 341,000 residential customers including the customers in the WCSA and 22,000 customers in municipalities that contract with the County for this service. The FY 2007-08 Adopted Budget includes funding for recycling based on current contract conditions. The Department is currently evaluating different recycling alternatives that may result in a different operational and/or financial standing, that may affect this five-year plan.

#### **Collection Fund Outlook**

The ongoing challenge in Collection Operations is to continue delivering service at the level, which has consistently produced one of the highest customer satisfaction ratings for County services, and to accommodate growth in the community within a fixed rate structure. Within the 5-year projection, disposal fees, representing approximately 35 percent of Collection operating costs, increase annually by the Consumer Price Index (CPI) South, assumed at three percent. Labor rates are assumed to rise annually at six percent, which results from combined merit increases and cost of living adjustments in accordance with the collective bargaining agreements. Fuel and fleet (labor for maintenance) costs are also assumed to rise at a rate of seven and one half percent and six percent respectively per year. All other costs are assumed to increase at a more modest inflation rate of three percent per year. This projection incorporates \$2.759 million of pay-as-you-go capital projects and \$45.9 million of heavy equipment purchases from FY 2007-08 through FY 2011-12 to maintain and expand the system.

## Five-Year Financial Outlook

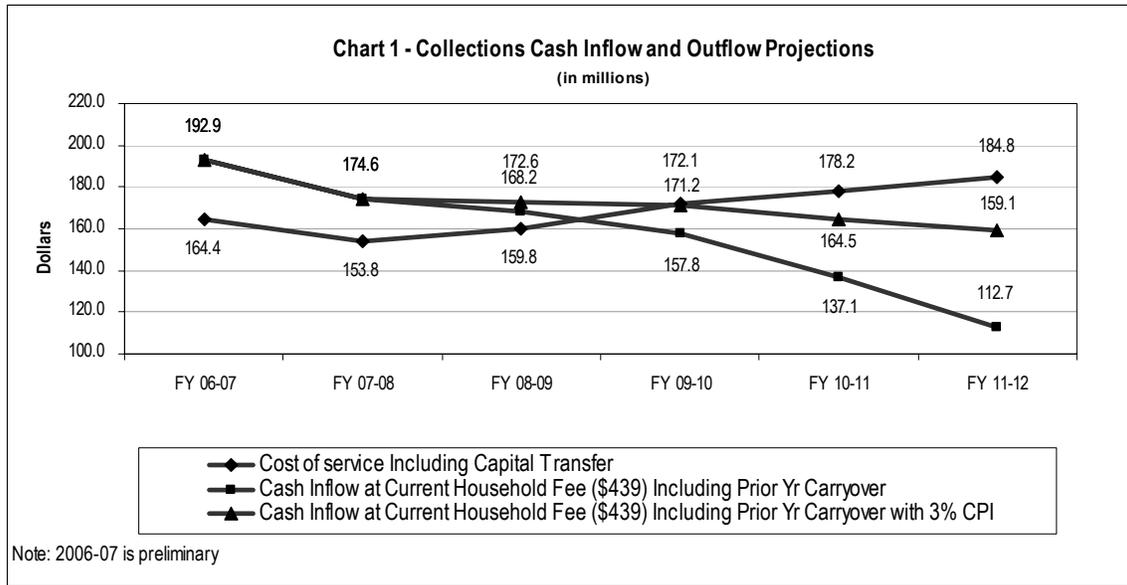


Chart 1 provides preliminary Collection Fund cash inflows and outflows for FY 2006-07 year-end as of September 30, 2007, the FY 2007-08 projections at 100 percent revenues, and the outlook for future years to 2012 based on simple trend analysis assuming no additional collection fee increases. Customer growth is assumed to increase at approximately 5,000 households per year based on historical growth.

Based on these assumptions, which also include cash and debt service requirements from prior fiscal years, Collections Fund expenditures exceed revenues beginning in FY 2009-10 with a widening revenue-expenditure gap through FY 2011-12. However, if the household fee is adjusted by a CPI mechanism (as we do in Disposal), this funding strategy, would partially assist in offsetting annual cost increases, though expenditures would still exceed revenues beginning in FY 2011-12. Chart 1 includes a cash inflow based on this option (assumed a CPI at three percent) relative to projected costs.

### Disposal Fund

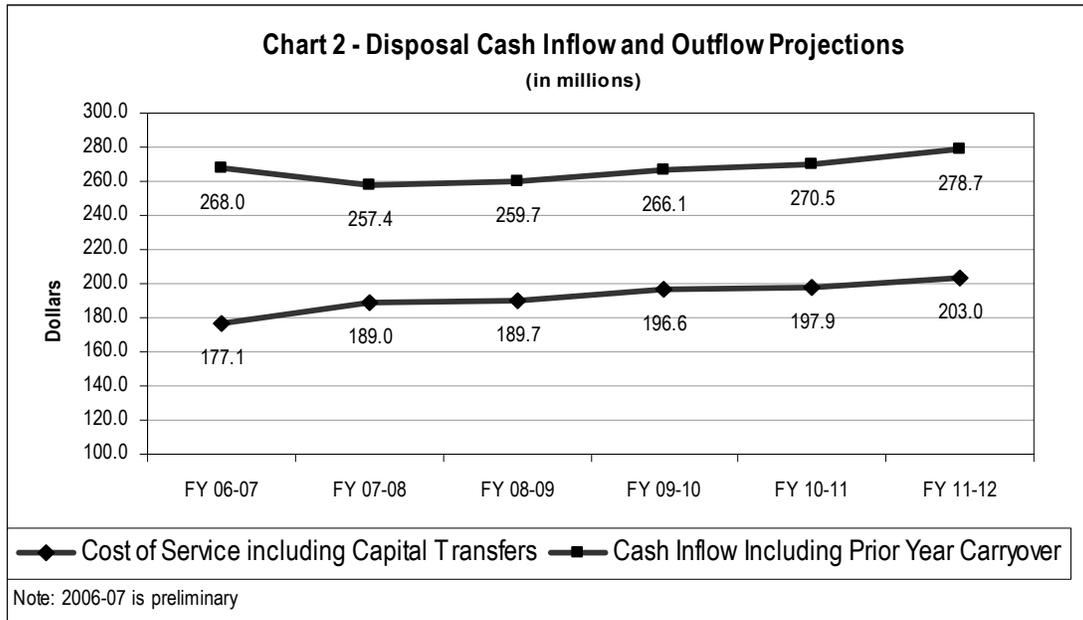
The main components of the Disposal system are Transfer Operations, including three regional transfer stations, waste hauling activities from the Trash and Recycling Centers, and Disposal Operations, which has four active facilities: the Resources Recovery Facility, the adjacent Ash Landfill, the South Miami-Dade Landfill, and the North Miami-Dade Landfill. DSWM also has a contract with a private firm to utilize the Medley Landfill or the Pompano Landfill. Transfer Operations handles approximately 700,000 revenue tons per year. Disposal Operations currently handles approximately 1.85 million waste revenue tons per year comprised of the County's Collection Operations, contract and non-contract private haulers, partner municipalities, and permitted landscapers.

### Disposal Fund Outlook

The Disposal Fund projection incorporates the same assumptions with regard to inflationary impacts on operating costs as used in the Collections Fund projection. However, unlike the Collections Fund, the Disposal Fund is considerably more stable due to a cost structure in operations that is less sensitive to rising personnel and fleet costs. It is also supported by a revenue stream that is indexed to inflation.

## Five-Year Financial Outlook

Disposal Fund projections shown in Chart 2 indicate that cash inflows will be sufficient to meet cash outflows over the 5-year period. This projection incorporates \$20.2 million of pay-as-you-go capital projects and \$30.1 million of heavy equipment purchases from FY 2007-08 through FY 2011-12. In addition, the funds will also be used to maintain and expand the system as well as fund additional debt service requirements to support \$18.7 million of new bonds. The bonds will be issued in FY 2009-10 and used primarily to fund remaining closure requirements at Virginia Key.



The challenge within the next five years in Disposal will be to offset the loss of annual disposal capacity due to the anticipated closure of the North Miami-Dade Landfill by 2012 and still maintain the disposal level of service capacity required under state growth management rule of law. While the Resources Recovery Facility may be able to absorb a portion of this waste, without any other alternative, the DSWM will have to increase the usage of contracted capacity at external facilities, which will have an indeterminate, but likely detrimental impact on future operating costs in Disposal. The DSWM will be undertaking a long-range master plan in FY 2007-08 that will provide guidance in these areas.

### Combined Results

Table One summarizes the resulting net cash inflow/outflow reserve outcomes by fund, on a combined basis, including carryover from year to year assuming the current fee structure in Collections.

Table 1 (\$ in millions): Projected Fund Balances at Fiscal Year End (FYE)

Fund Balance	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12
Collections Fund FYE Balance	\$28,540	\$20,720	\$8,393	(\$14,353)	(\$41,075)	(\$72,116)
Disposal Fund FYE Balance	\$90,859	\$68,337	\$70,004	\$69,484	\$72,567	\$75,703
Combined Fund Balances	\$119,399	\$89,057	\$78,397	\$55,131	\$31,492	\$3,587
Combined Net Operating Expenditures (net of intra-fund payments)	\$219,172	\$242,137	\$253,349	\$264,045	\$280,200	\$286,320
Required 60-Day Restricted Operating Reserve	\$36,529	\$40,356	\$42,225	\$44,007	\$46,700	\$47,720
Unrestricted Reserves	\$82,870	\$48,701	\$36,172	\$11,123	(\$15,208)	(\$44,133)

Note: FY 2006-07 is preliminary and subject to final accruals

## Five-Year Financial Outlook

Based on the above assumptions, the projections conveyed in Table One, indicate that the DSWM will be able to meet its bond covenant of a 60 day operating reserve through FY 2011-12. However, combined unrestricted reserves, which are relied upon to finance any contingency in either Collections or Disposal, will not be available by the end of the projection period. This is an area of concern that will have to be addressed.

Table 2: Projected Debt Service Coverage through Fiscal Year 2012

<b>Debt Service Coverage</b>	<b>FY 2006-07</b>	<b>FY 2007-08</b>	<b>FY 2008-09</b>	<b>FY 2009-10</b>	<b>FY 2010-11</b>	<b>FY 2011-12</b>
Without Use of Rate Stabilization Fund	285%	203%	156%	120%	93%	73%
With Use of Rate Stabilization Fund	342%	268%	197%	149%	117%	93%

Note: In accordance with financial covenants, net operating revenue available for debt service must cover 100 percent of principal and interest payments for outstanding senior lien debt prior to any calculated transfer from the Rate Stabilization Fund; net operating revenue available for debt service, including any transfer from the Rate Stabilization Fund, must cover 120 percent of principal and interest payments for outstanding senior lien debt.

Table Two provides projected debt service coverage with and without the use of the rate stabilization fund over the same period. The DSWM is projected to meet its bond covenant of at least 120 percent coverage on its senior lien debt through FY 2009-10; however, beginning in FY 2010-11, the DSWM will not meet minimum coverage without changes to the financial condition.

### **Miami-Dade Water and Sewer Department**

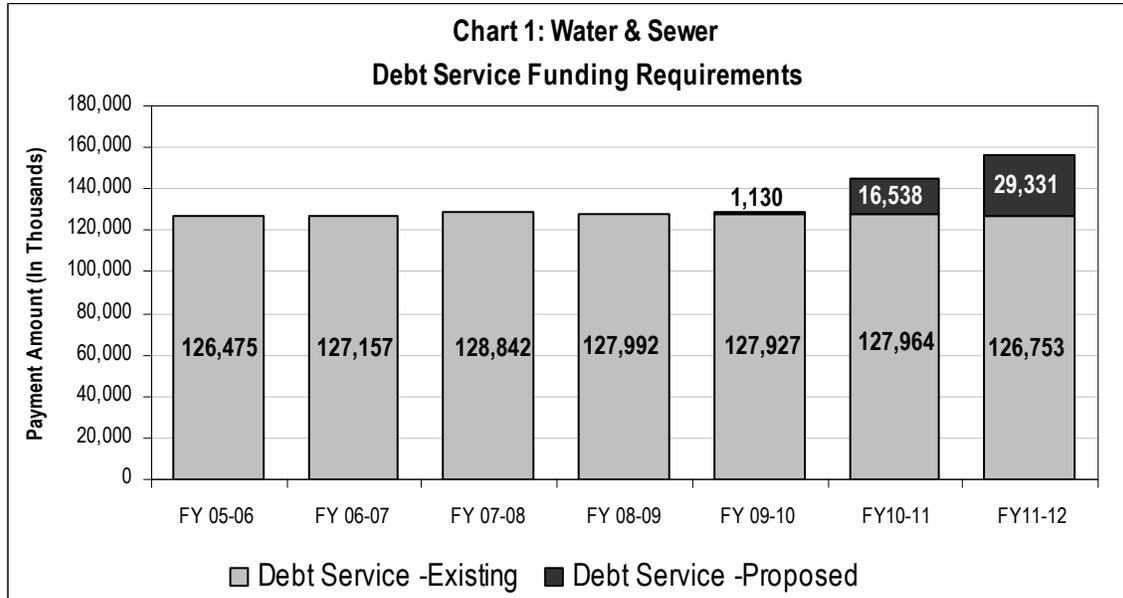
At the September 20, 2007 final public hearing regarding the County's FY 2007-08 Budget, the Board of County Commissioners (BCC) adopted various rate adjustments for the Water and Sewer Department (WASD), effective October 1, 2007.

The water and sewer rate adjustment includes a 4.8 percent Maintenance Index increase to the average retail customer. This Maintenance Index will be evaluated annually and applied in the proposed retail rate adjustment for FY 2008-09 through FY 2011-12. The Five-Year Outlook assumes a Maintenance Index rate increase of four and a half percent in FY 2008-09 and FY 2009-10 and four percent in FY 2010-11 and FY 2012. In addition, the Five-Year Financial Outlook takes into consideration the implementation of the conservation programs that the County has agreed to implement pursuant to the 20-Year Consumptive Use Permit that was recently issued by the South Florida Water Management District. The cumulative impact to the per capita usage of the conservation programs is estimated to be a four and half percent usage reduction over the five year planning horizon. Wholesale water and sewer rates remained the same for FY 2007-08. In the next five years, wholesale water and sewer rates are calculated based on a "smoothing mechanism", which uses a three-year average percentage adjustment to fairly account for the difference between projected and actual costs and minimize the impact of large single year increases.

The Five-Year Financial Outlook assumes a weighted average percentage growth of four percent in operating expenditures annually through FY 2011-12. Beginning in FY 2009-10, the Department will provide an additional \$10 million incrementally per year fund delayed capital renewal and replacement expenditures. Additionally, the Department is proposing to issue new bonds of \$555.9 million in FY 2008-09 and \$563 million in FY 2010-11 for unmet capital needs. The Department, the Office of Strategic Business Management, and the Finance Department will develop a payment schedule that will smooth out the effect of those sales through the life of the bonds. WASD is estimating that the payment schedule for these new bonds will generate additional debt payment obligations of \$1.1 million in FY 2009-10, \$16.6

## Five-Year Financial Outlook

million in FY 2010-11, and \$29.3 million in FY 2011-12. (See Chart 1: Water and Sewer Debt Service Funding Requirements)

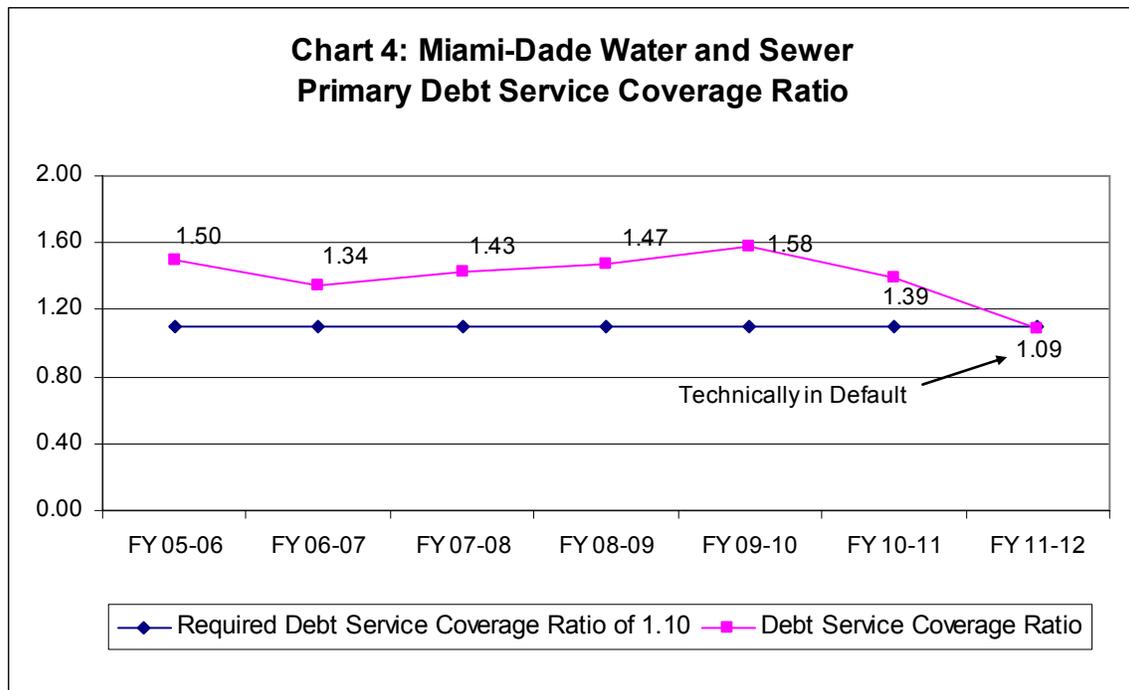
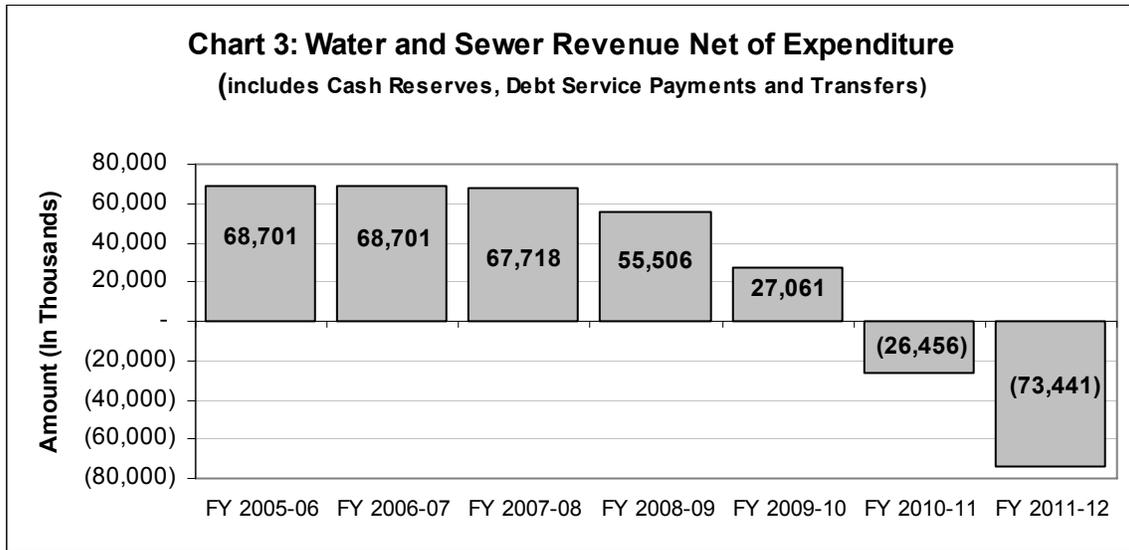


Although the proposed retail rate adjustments utilizing CPI and the wholesale rate adjustments utilizing the “smoothing mechanism” are projected to provide additional revenues, the cash reserves continue to decline. The General Reserve Fund is projected to be depleted by the end of FY 2009-10 followed by the Rate Stabilization Fund in FY 2010-11 (See Chart 2: End of Year Cash Reserves). It is projected that a funding shortfall will occur in FY 2010-11 (See Chart 3: Revenue Net of Expenditure). In this budgetary forecast both the primary debt service coverage and the State Revolving Loan debt service coverage will not meet the coverage requirement starting in FY 2011-12 (See Chart 4: Primary Debt Service Coverage Ratio and Chart 5: State Revolving Loan Debt Service Coverage Ratio). Although an operating shortfall occurs in FY 2010-11, the Department will insure that Debt Service Coverage is satisfied over operating expenses until FY 2011-12. WASD will assess water and wastewater rate adjustments annually to accommodate increasing operating and maintenance expenditures, and to fund a portion of the delayed capital renewal and replacement costs.

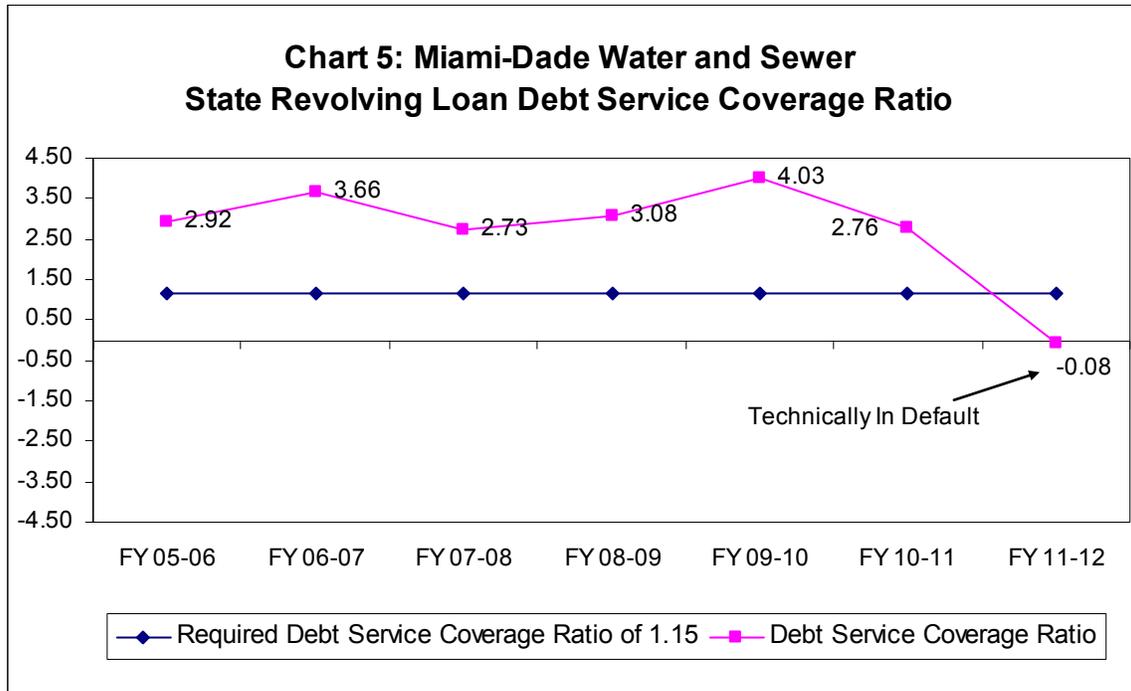
**CHART 2: END OF YEAR CASH RESERVES  
(In Thousands)**

	Actual FY 2005-2006	Projected FY 2006-2007	Budgeted FY 2007-2008	Estimated FY 2008-2009	Estimated FY 2009-2010	Estimated FY 2010-2011	Estimated FY 2011-2012
RATE STABILIZATION FUND	\$30,735	\$30,735	\$30,735	\$30,735	\$27,061	\$0	\$0
GENERAL RESERVE FUND	\$37,966	\$37,966	\$36,983	\$24,771	\$0	\$0	\$0
BOND RESERVES	\$48,812	\$53,242	\$55,046	\$57,214	\$59,453	\$61,873	\$64,346
<b>TOTAL FLEXIBLE CASH RESERVES</b>	<b>\$117,513</b>	<b>\$121,943</b>	<b>\$122,764</b>	<b>\$112,720</b>	<b>\$86,514</b>	<b>\$61,873</b>	<b>\$64,346</b>

## Five-Year Financial Outlook



## Five-Year Financial Outlook



The Financial Outlook is a forecasting mechanism that helps the Department assess future fiscal conditions that will necessitate mitigating strategies. As shown in these charts, the current cash position of the department is strong, and should remain as such for the next three years. To address the projected shortfall, the Department will require an increase above the projected Maintenance Index to fulfill its financial obligations. The Department received the final report for retail and wholesale rates from the independent rate consultant and has reviewed and evaluated the recommendations. During the first quarter of FY 2007-08, the Department will present the proposed wholesale rate recommendations to the Board of County Commissioners (BCC) and advise the BCC as to the potential impacts of the retail rate structure on the various customers. In addition, the Department's rate consultant will continue to study the Department's fees to recommend the most appropriate cost recovery methodology. Additionally, the Department will continue to review both its organizational structure and related business process; in order to reduce costs and/or increase revenue collection from areas previously not adequately monitored by the Department.

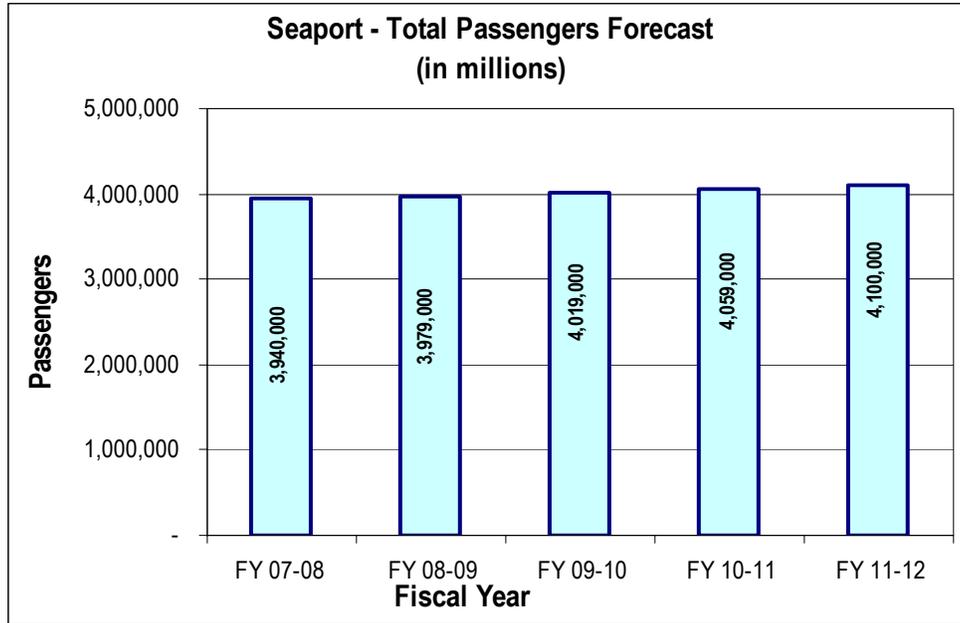
### Seaport

#### **The Cruise Industry**

The Dante B. Fascell Port of Miami-Dade County (POM) is a major economic engine generating approximately \$16 billion in economic activity in the South Florida region annually. During FY 2006-07, approximately 3,787,000 passengers embarked and disembarked through the POM. Passenger growth has challenged the Port to enhance its cruise infrastructure. In anticipation of the needs and expectation of continued growth, the Seaport strives to offer its customers the most modern, safe and efficient passenger facilities of any port. The Port has completed two new state of the art facilities, terminals D and E (\$80 million). Major improvements underway are a new 750 space parking garage (\$10.7 million), upgrades to Terminals B, C, F, and G (\$13 million), and a new Command and Control Center (\$4 million). Additionally,

## Five-Year Financial Outlook

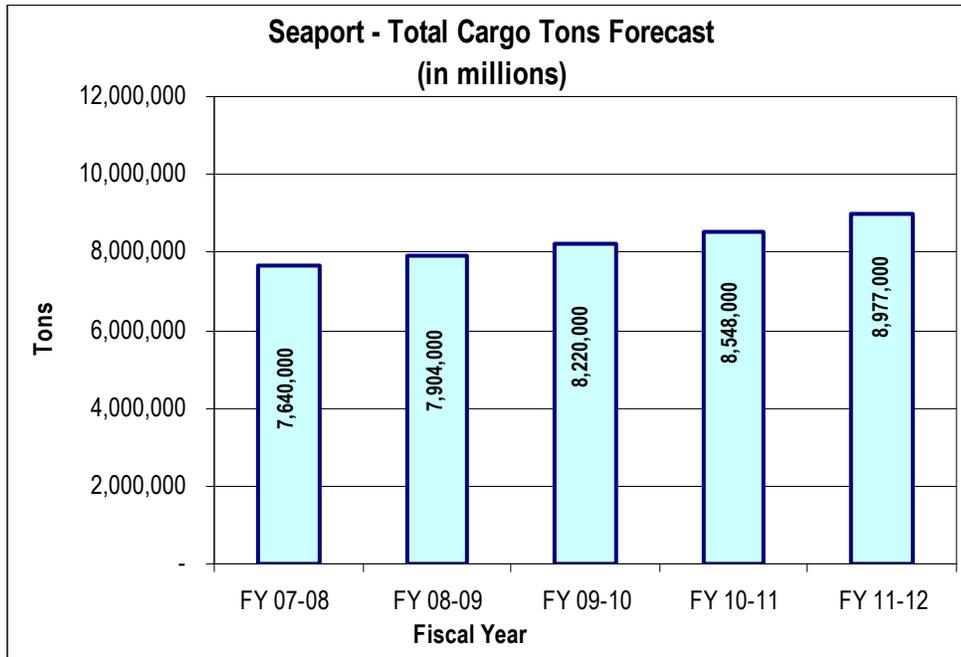
the Port has negotiations in process with a major cruise line committing to revenues of at least \$154 million over 15 years which would enable the Port to construct a new Terminal A (preliminarily estimates place this figure at \$35 million to \$60 million).



### The Cargo Industry

Latin America and the Caribbean continue to account for more than half the cargo tonnage moving through the Port of Miami – 54 percent in 2007, ensuring its continued distinction as the Cargo Gateway of the Americas. The shift in Asian trade to East Coast ports via all-water routes through the Panama canal has resulted in the Far East being the fastest-growing region for the port. Trade with Asian countries represented 27 percent of the total tonnage handled at the POM during 2007, while Europe accounted for the remaining 19 percent. The Port is actively negotiating new incentive based terminal operating agreements that are anticipated to significantly increase future tonnage and revenues. Further, major capital items include container yard improvements (\$22 million); new cargo wharf 7 (\$11 million); Roadway Improvements (\$4 million); and ultimately Phase III dredging which will deepen our south channel to 50 feet. This project is in the planning stage with governmental approvals anticipated.

## Five-Year Financial Outlook



### Port Security

Security enhancements continue to be among the most significant programs underway at the Port of Miami. Ninety-five percent of US international cargo traffic is waterborne, making port safety a priority. The Maritime Transportation Security Act (MTSA) of 2002, established security requirements to protect the nation's ports and waterways against terrorist attacks as well as a series of measures that vessels, seaports and other shore facilities must implement. Among the regulations included in MTSA are: passenger, baggage and vehicle screening procedures; security patrols; establishing restricted areas; personnel identification procedures; access control measures; and/or installation of surveillance equipment. The Port's expenses for security related operating expenditures, including the identification and badging section, was nearly \$19.9 million for fiscal 2007 and is budgeted at \$18.3 million inclusive of anticipated cost reductions in FY 2007-08. Simultaneously, the Port is working closely with all its law enforcement partners in analyzing ways to implement efficiencies in its security operations and revisions to its security plan which will result in potential yearly savings of approximately \$2.5 million, while enhancing its security program.

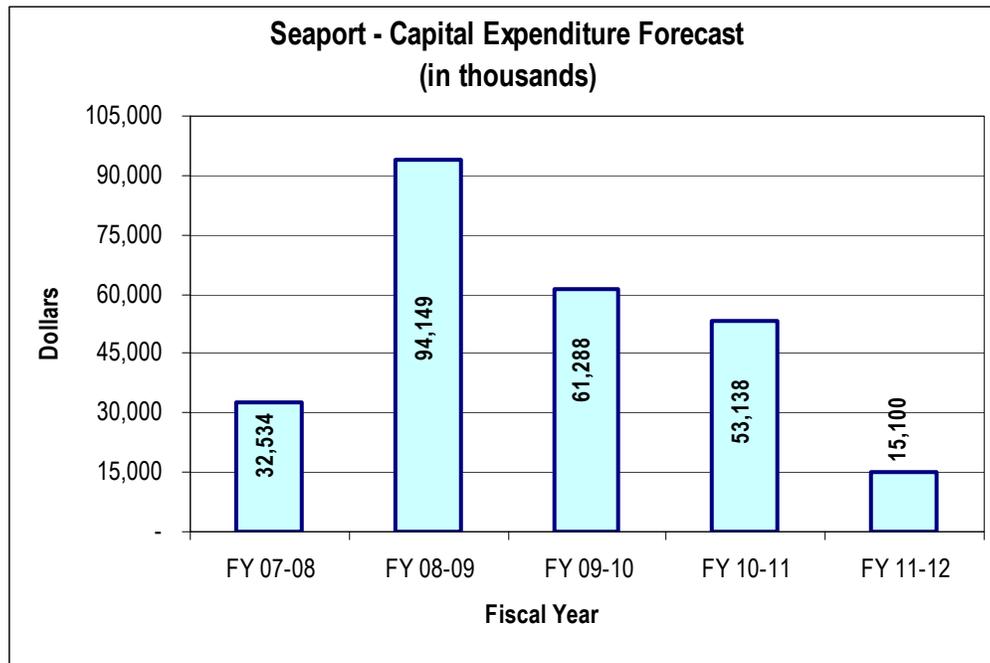
With a clear understanding that improvements and maintenance of the Port's infrastructure are vital for business growth, the Port needs to invest some \$350 million, through a combination of Seaport revenues, Sunshine Loans and revenue bonds, in the next several years to remain competitive with other seaports. For the immediate 5 years the Port is projecting an investment of \$256 million. Improvements include drainage in the cargo areas, yard resurfacing, new bulkhead, apron work, fencing and improving parking facilities.

Further, cargo and passenger growth will continue to add to existing infrastructure demands in and around Miami, making improved access to the POM a top priority. Port access is currently limited exclusively to the Port Boulevard Bridge, over which 20,000 vehicles travel to and from the Port daily. By the year 2020, the daily number of vehicles using Port Boulevard is projected to be 35,000 to 40,000.

## Five-Year Financial Outlook

The Florida Department of Transportation and Miami-Dade County have reached agreement for financial participation in a Port of Miami Tunnel project. The agreement calls for the state to fund 50% of the capital costs associated with the tunnel's construction (which equates to \$457 million of \$914 million), and 100% of the tunnel's operating and maintenance costs over its life-time including 30 years of concessionaire operation. The local governments are required to pay a 50% match for capital expenses. The County Commission has agreed to fund \$402 million through cash and right of way contributions. Of the County's contribution, the Seaport will provide \$45 million in necessary right of ways and a cash contribution of between \$43 million and \$143 million. The final amount will be determined based on the use of the project's contingency reserve funds.

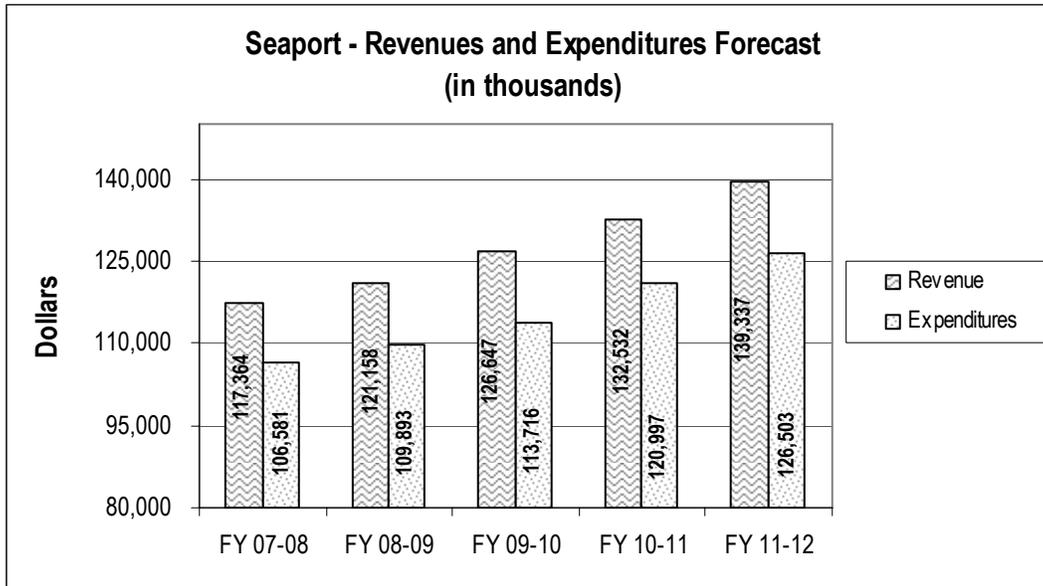
Should the tunnel receive its final funding contribution from the City of Miami, which is set to vote in December 2007 on its \$55 million participation, construction would be set to commence in approximately one year and end in 2012.



### Operating Financial Outlook

For the past ten years, the POM has been challenged with ever increasing competitive pressures from neighboring ports, federal and state security mandates which have resulted in significant security cost increases and personnel cost adjustments dictated by labor bargaining agreements. Furthermore, as part of its obligations to bondholders, the department is also required to maintain a two months O&M reserve, built in its operating budget. In prior years, these fiscal and operational obligations have required some one time cash infusions into the Department financials to correct year-end negative results, as was the case in FY1996-97, FY2005-06 and FY2006-07. This fiscal reality always forces the Department to have careful strategic foresight when establishing tariff and charges, a balancing act that needs to respect bond holders requirements, other ports competitive positions while at the same time guaranteeing that the Department does not create operational profits.

## Five-Year Financial Outlook



For the purposes of this Five Year Financial Outlook, the POM's revenue forecast assumes a passenger growth rate of one percent a year and cargo growth is projected at four percent each year. The growth rates combined with tariff increases of three percent a year are estimated to grow overall revenues by an average of three to five percent each year. Associated expenditures, excluding mandated two months O&M cash reserves, assume a growth rate of six percent for salary and fringes, three percent for other operating expenditures, and an increase of debt service payments payable in FY 2010-11. As shown in the graph above, the financial forecast is structured to force an operational surplus equal to the required two months O&M.

The Seaport is actively examining various revenue options, refinancing opportunities and expense changes that may significantly affect current data used to develop the five year plan. The department is aggressively pursuing other sources of operating revenues. Currently under consideration are concessionaires, management agreements, and advertising opportunities. The department is also actively engaged in revising policies and procedures related to our parking facilities to develop the most optimum revenue potential and operating efficiencies, including the automation of parking ticket issuance and control.

### **Miami-Dade Aviation Department**

The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 36,000 people are employed in the Miami-Dade County System of Airports, 1,537 of whom are County employees. An economic impact study released in 2007 reported that MIA and the General Aviation Airports had an annual impact of \$25.6 billion. MIA and related aviation industries contribute approximately 272,400 jobs directly and indirectly to the South Florida economy,

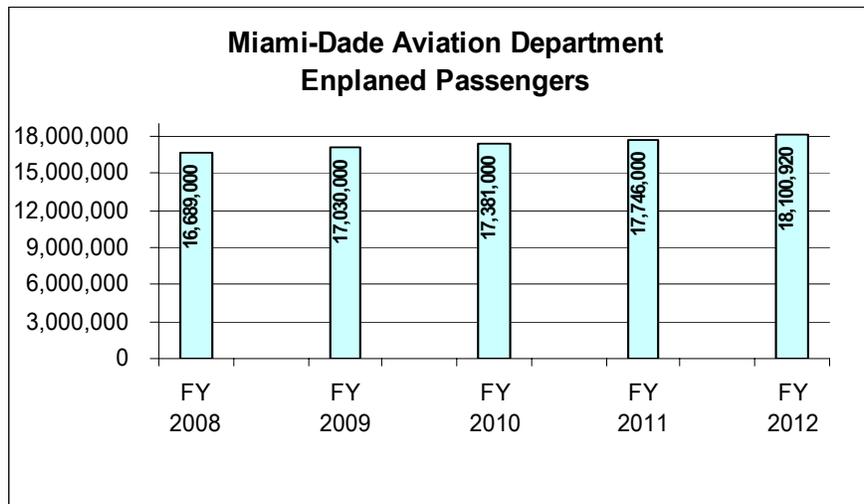
## Five-Year Financial Outlook

responsible for one out of every 4.1 jobs. Additionally, the airport system contributed \$980 million in state and local taxes, and \$638.4 million of federal aviation tax revenue.

### Passengers

A diverse group of airlines provides passenger service at the Airport including 16 U.S. airlines and 31 foreign-flag carriers in FY 2006-07. During FY 2006-07, 33.277 million passengers transited through MIA, a 3.69 percent increase over FY 2005-06 when 32.094 million passengers moved through MIA, also up 3.83 percent when compared to FY 2004-05. Domestic traffic in FY 2006-07 grew by 2.88% to 18.055 million from FY 2005-06's 17.55 million passengers representing 54 percent of the MIA total passengers while international traffic accounted for 46 percent or 15.222 million passengers, up 4.66 percent from the previous year.

In international air travel, MIA's geographical location, close proximity to cruise ports, and cultural ties provide a solid foundation for travel to and from Latin America, handling 50 percent of the South American market, 32 percent of Central America and 27 percent of the Caribbean market. With 45 percent of total passenger traffic being international, MIA ranks third in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.



### Cargo

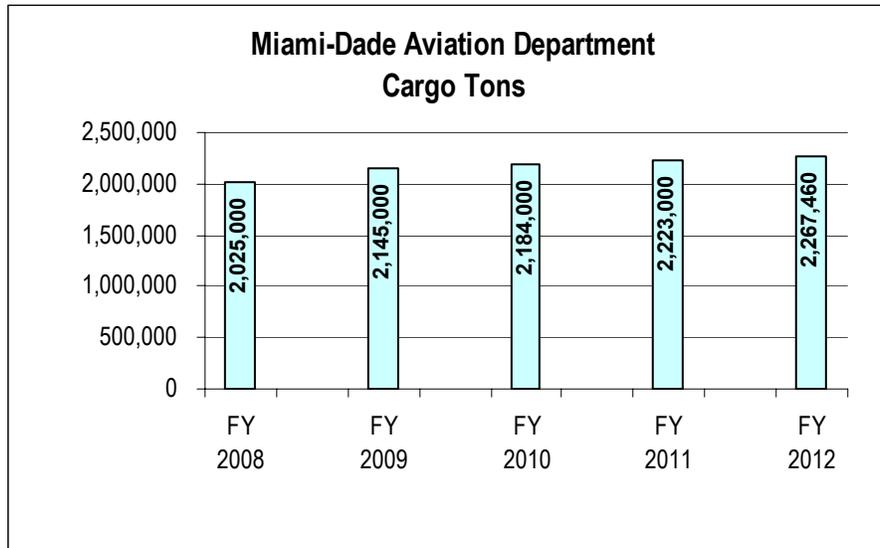
In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. Freight tonnage totaled 2.099 million in FY 2006-07, resulting in an increase of 6.5 percent above the prior's year's tonnage of 1.970 million. MIA leads the Americas in international air cargo with 84 percent of total tonnage, or more than 1.6 million annual tons of international freight. International freight ended the year up 7.53 percent with 1.795 million tons. Domestic freight totaled 304,391 tons; up 1.29 percent from last year's 300,524 tons.

MIA's total air trade is valued at nearly \$30.5 billion annually, or 95.4 percent of the dollar value of Florida's total air imports and exports, and 29.1 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 80 percent of all air imports and 78 percent of all air

## Five-Year Financial Outlook

exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 69 percent of all perishable products, 85 percent of all cut-flower imports, 64 percent of all fish imports, and 59 percent of all fruit and vegetable imports.

MIA's cargo facility development program that began in 1992 has been completed, providing the Airport with over 2.7 million square feet of space in 17 new cargo buildings. Apron space has grown to over 3.8 million square feet, capable of handling 17 B747s or 38 DC-10F's.



### Winning Strategy

MIA's strategy to enhance the Airport System's competitive position with other airports to attract more airlines as well as increase existing volume includes:

- Re-evaluating and restructuring as needed business arrangements with existing and new airlines to attract additional activity
- Implementing procedures to enhance passenger experience and satisfaction
- Establishing procedures to increase commercial revenues and market rentals in the near-term and long-term
- Developing and beginning implementation of a plan to reduce the operating costs in the near-term and long-term in an effort to bring MIA's airport charges to airlines at a more affordable level
- Managing the construction of the Airport System's capital program and repair of facilities so that the Airport System has the facilities required by its tenants, but also controlling costs.

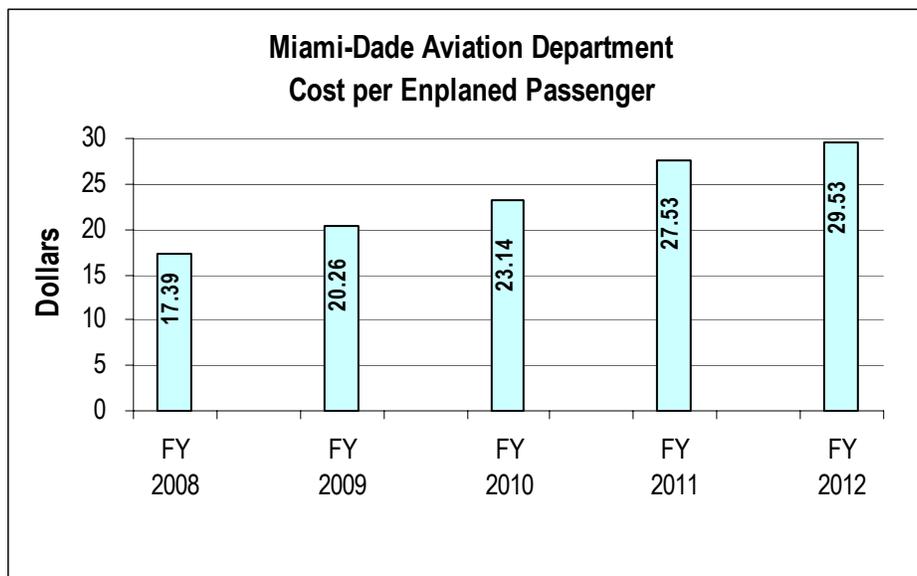
### CIP Financial Update

The overall purpose of the CIP is to accommodate future MIA growth (e.g., MIA Mover and Perimeter Road improvements) and to make the Airport more efficient from an airline operational perspective (e.g., North Terminal). The CIP is funded primarily by long term debt, to be paid from charges to the airlines, supplemented by grants and limited other pay-as-you-go revenues.

## Five-Year Financial Outlook

The Aviation Department's CIP as shown in this book is \$6.259 billion. It consists of the core CIP at \$6.200 billion plus \$59 million in capital expenditures funded by extra-ordinary one-time revenues. The core CIP was previously \$5.237 billion. Most of this increase is due to construction schedule delays; materials, supplies and labor cost increases; and changes in project scope.

Besides increased passenger traffic, the Department also plans to mitigate the cost increases in the future with reductions in operating expenses. A goal has been established to reduce these expenses by 20 percent over the next five years. The Department's ultimate goal is to meet a \$30 airline cost per enplaned passenger target by FY 2014-15, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.



### Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. With the current threat against civil aviation, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives and restraints on passenger activities. MDAD has reacted promptly to meet the deadlines imposed and has adjusted staff assignments and used outside MDPD resources when possible to minimize overtime costs in an effort to respond to these requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

Following the tragic events of September 11, 2001, the Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. MDAD

## Five-Year Financial Outlook

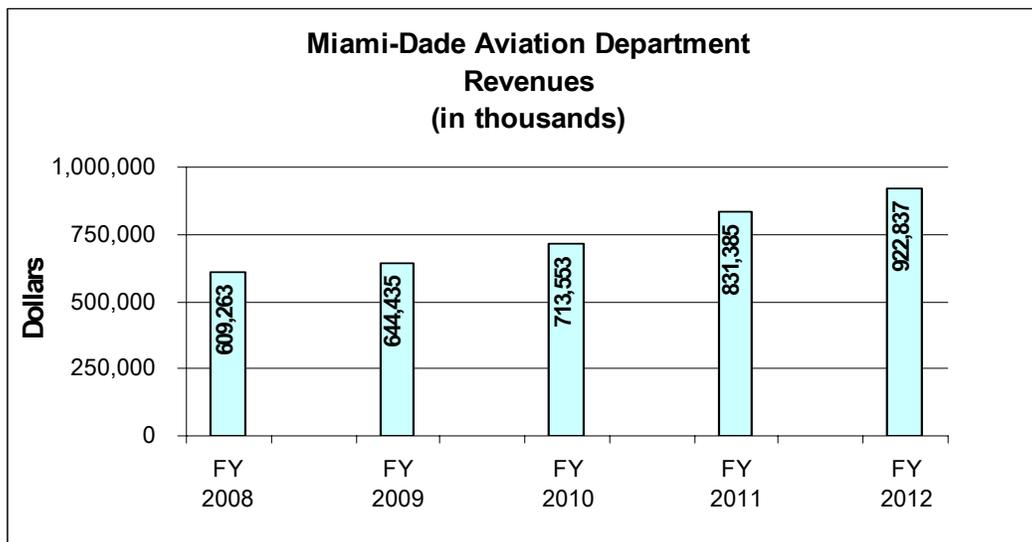
has worked with TSA on a viable long-term solution to efficiently screen passenger checked baggage by installing Explosive Detection System (EDS) inline with MIA's baggage conveyor system. Approximately \$200 million has been added to the CIP budget for the EDS installation cost of which the TSA has only committed \$20 million to offset this cost. MDAD staff continues its lobbying efforts to secure at least 75% of the total cost associated with inline EDS baggage screening.

### Economic Outlook

MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated at A2 with stable outlook by Moody's, A- with stable outlook by Standard & Poor's, and A with stable outlook by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength.

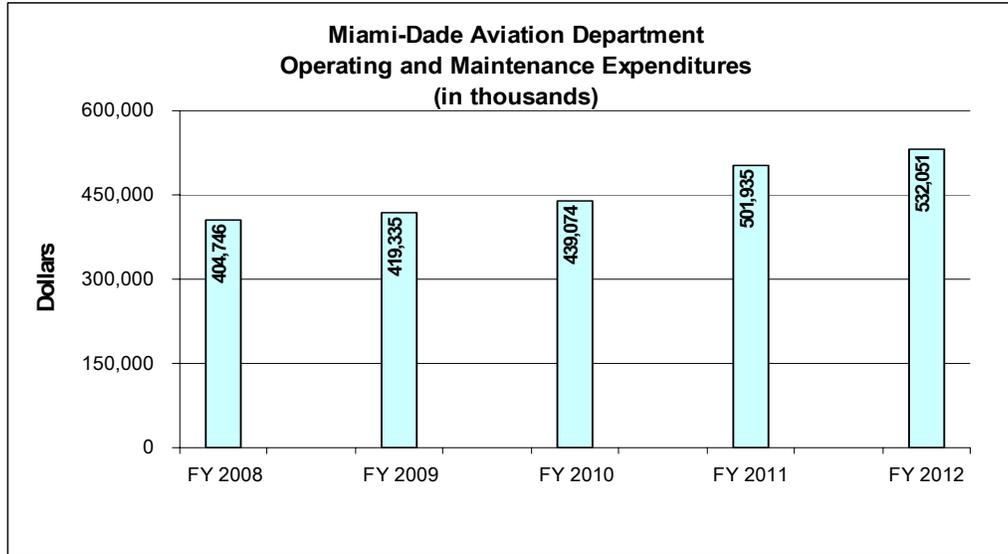
Passenger traffic and cargo tonnage continued to increase in 2006, after being flat in the years following the significant decline in 2002 due to the effects of the September 11<sup>th</sup> terrorist attack. This increase in activity accordingly caused an increase of operating revenue to \$404.746 million; an increase of \$35.151 million over FY 2005-06 operating revenue of \$369.595 million. MDAD's confidence in a full recovery of the aviation industry and its own expanded capabilities is reflected in its adopted budget for FY 2007-08 at \$657 million. Passenger Facility Charges (PFC), imposed per passenger to provide revenues to pay debt service for approved projects within the CIP, have generated \$489.2 million since its inception in October 2001. MDAD is authorized to collect \$2.757 billion including interest, before the authorization expires on October 1, 2037.

The airline rates and charges at MIA have continued to increase due to the issuance of additional debt required for the department's ongoing Capital Improvement Program. The department is making herculean efforts to increase its ranking as a major airport system as exemplified in its "WE MEAN BUSINESS" Campaign, a five-year plan to refine and improve the department's goals and measures, consistent with its management strategy to increase efficiency, streamline operation, and reduce operating expenses, ensuring MDAD a greater share of the aviation market.



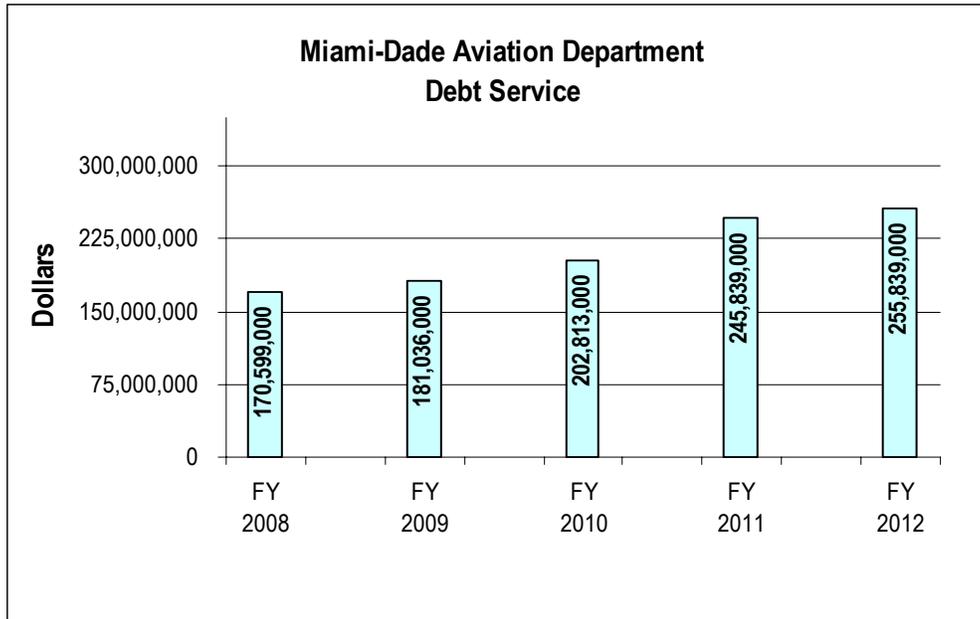
## Five-Year Financial Outlook

MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates landing fee rates based on expenses that are not covered by direct fee for services provided. The revenue forecast incorporates additional debt service related expenditures that will be realized in FY 2010-11 that will require an increase in landing fee rates. The increase in landing fee rates as well as normal three percent increase in direct fee for services provided contribute to the increase in revenue over the next five years.



MDAD's operating and maintenance expenditures include expenditures associated with running Miami International Airport as well as five general aviation airports. This amount excludes transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve. For fiscal years 2007-08 through FY 2009-10, an inflationary figure of three percent is applied to salary and fringe and three percent is applied to other operating expenditures. Beginning in FY 2010-11, the North Terminal construction is projected to be finalized and operations of the terminal are assumed to commence. The North Terminal operations are expected to contribute an increase in operational expenditures of eight to ten percent as reflected.

## Five-Year Financial Outlook



MDAD's debt service obligations reflect an increase as a result of a \$6.2 Billion capital improvement program being finalized in the next five years.

### People's Transportation Plan

November 5, 2007 marked the fifth anniversary of Miami-Dade voters' approval of a half-penny sales surtax to fund the People's Transportation Plan (PTP), a comprehensive plan of significant transit and roadway improvements targeted to improve mobility in Miami-Dade County. The one-half cent sales surtax, which is budgeted at \$195 million in FY 2007-08, provides a dedicated funding source for transportation improvements. When combined with federal, state and other local funding, it will enable the largest expansion of transit services and transportation-related infrastructure in the County's history. The PTP calls for doubling the Metrorail line over the next decade, expanding bus service where needed, replacing and overhauling the Metromover and Metrorail fleets, pursuing transportation-related technological improvements and significant roadway improvement projects including at least two new major arterial flyovers. The PTP also supports operations for expanded transit services. The first series of surtax-backed bonds used to finance PTP projects were issued in April 2006 and carry an investment-grade credit rating by all three major credit rating agencies.

### Miami-Dade Transit

#### **Bus-Related Improvements**

Miami-Dade Transit (MDT) has continued the constant monitoring and analysis of bus service through the Comprehensive Bus Operations Analysis in order to optimize resources, eliminate routes that are not meeting established minimum ridership levels, and shift resources to boost service on routes that have experienced overcrowding. MDT has recently implemented a successful preventive maintenance program to quickly identify and address mechanical problems in both bus and rail services before they result in costly breakdowns. The program has not only improved fleet reliability but also has resulted in \$1.3 million

## Five-Year Financial Outlook

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in annual savings. This program earned MDT the Florida Sterling Council's Special Quality Award in 2007. The changes outlined above have coincided with the relocation and consolidation of MDT administrative offices at the new Overtown Transit Village building, which began in July 2007. The new location has facilitated communication and cooperation throughout the various transit divisions by bringing personnel who had been spread over several locations throughout Miami-Dade County into one central location.

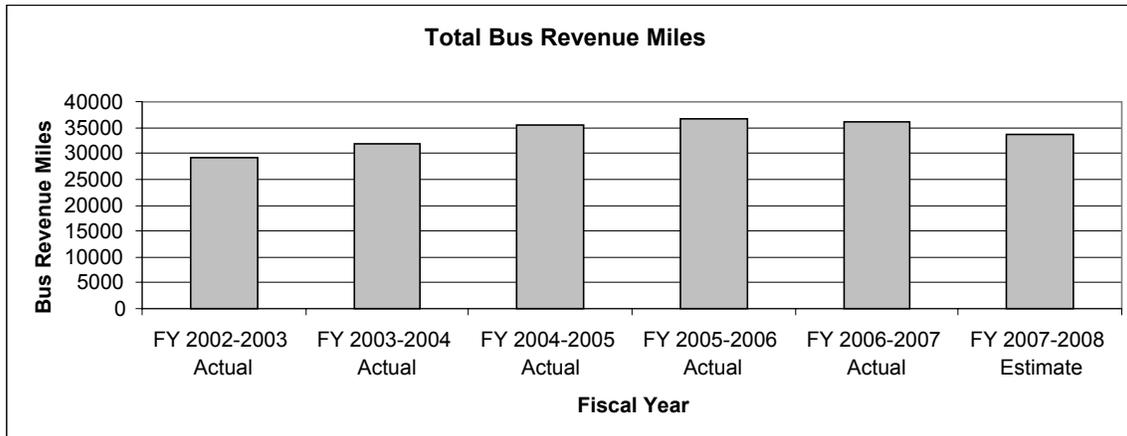
MDT is scheduled to complete the final 6.5-mile segment of Phase II of the South Dade Busway in December 2007, bringing the Bus Rapid Transit corridor to its full 20-mile length from the Dadeland South Metrorail station to its terminus at SW 344th Street in Florida City, including new Park and Ride facilities at SW 200<sup>th</sup> Street and SW 296th Street, providing residents of South Miami-Dade County the opportunity to avoid congestion on US-1 and get to work faster by using public transportation. The Florida Department of Transportation (FDOT) and the Federal Transit Administration (FTA) are funding the project.

Approximately seven million revenue miles of new service have been added since November 2002. Miami-Dade Transit will continue to focus on implementing service standards throughout bus operations that will increase operational efficiency. Some of these standards will be based on the Comprehensive Bus Operations Analysis and include adding runs within routes where demand is greatest, standardizing bus stop intervals, adjusting headways, and recovery times on routes. The recently implemented Preventive Maintenance Program will further improve efficiency and the quality of service, while the adoption of a Smart Card-based automated fare collection system will increase passenger payment convenience and fare recovery.

Ten Metrobus routes now provide overnight service, eight of these routes operate 24-hours a day; 23 new routes have been added; over 300 improvements have been made to more than 100 routes; a Metrobus operations and maintenance facility in Medley was opened in April 2004; the overall bus fleet has grown from 705 buses in 2002 to nearly 1,000 buses in November 2007; the current fleet is comprised of 772 full size buses and 187 minibuses; in March 2007, MDT began running Kendall Area Transit (KAT) route buses on the shoulders of the Don Shula and Snapper Creek expressways to bypass congestion, improve on-time performance and encourage more commuters to use transit; FDOT will provide 50 percent state funding for nine clean-burning, fuel-efficient hybrid electric Rapid Transit Buses for the Kendall Bus Rapid Transit (BRT) Corridor and 100 percent funding for 16 additional 60-foot hybrid buses to run express service on the new I-95 Premium Lanes between downtown Miami and Fort Lauderdale. Both projects are programmed to be implemented in 2009.

Other bus-related improvements include the \$4.164 million replacement of the existing vehicle wash and vacuum system in 2008; the \$43.480 million construction of a new bus maintenance facility to support increased bus service in South Miami-Dade and to eliminate deadhead runs from South Miami-Dade to existing mid-county facilities, to be completed in July 2011; and the replacement of hydraulic and piston lifts at bus maintenance shops (\$3.655 million) to be completed in 2009.

## Five-Year Financial Outlook



### Metrorail Service Improvements

The centerpiece of the PTP is the Orange Line, which calls for adding between 22 and 24 miles of rail to the existing Metrorail system. The most recent schedule for the development of three phases of the project – which will extend Metrorail to the Broward County line as well as to the Miami Intermodal Center (MIC) and Florida International University’s University Park Campus – is as follows:

Phase 1: Earlington Heights-MIC Connector: The project is a 2.4-mile segment of elevated heavy-rail scheduled to open in 2011, which is sooner than originally anticipated in the PTP, at an estimated project cost of \$523.4 million in year-of-expenditure dollars (\$100 million from state commitment), linking the existing Earlington Heights Metrorail Station to the Miami Intermodal Center (MIC); notice to proceed on some utility relocation work (Bell South & FPL distribution) was issued in July 2007; project is in final design; right-of-way acquisition is currently under way.

Phase 2: North Corridor: A 9.5-mile elevated heavy-rail corridor linking the existing MLK Metrorail Station with Broward County along NW 27th Avenue; plans include seven stations at locations such as, but not limited to, MDC North Campus, City of Opa-Locka and Dolphin Stadium; the corridor is scheduled to open in 2014 at an estimated total project cost of \$1.405 billion in year-of-expenditure dollars; the process to obtain a federal full funding grant agreement remains under way in FY 2007-08. The FTA issued a favorable Record of Decision in April 2007 which authorized MDT to advance design work and proceed with right-of-way acquisition for the North Corridor.

Phase 3: East-West Corridor: The project is a 10- to 13-mile segment from the MIC at the Miami International Airport (MIA) to Florida International University and possibly further West to SW 137<sup>th</sup> Avenue. The corridor is scheduled to open in 2016; the current estimated project cost is \$2.3 billion in year-of-expenditure dollars; design on the project is expected to be completed in October 2011; FDOT has pledged to fund 25 percent of each of the North and East-West Corridors as part of the non-federal share of project costs if the federal government funds at least 50 percent of the project cost. In future years, once these corridors become operational, MDT will commence the planning and design of additional rail corridors, particularly as federal funding may become available

Existing Rail Cars: Rehabilitation or Replacement: Within the next five years, the existing 136 Metrorail vehicles will either be rehabilitated or replaced. The Adopted Capital Improvement Plan assumes rail

## Five-Year Financial Outlook

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vehicle refurbishment at a cost of \$342.3 million that would extend the life of the existing vehicles for an additional 20 years. Recent analysis of the refurbishment program and its impact on overall Metrorail vehicle requirements for the operation of the existing system plus the Orange Line (requiring an additional 62 rail vehicles) indicates that on a lifecycle basis, it may be less expensive to replace the existing vehicles with new vehicles with a longer life and whose procurement would also include additional vehicles for expanded rail operations. This analysis is being reviewed and a recommendation is projected to be submitted to the Transit Committee and the Board during the second quarter of the fiscal year.

**Rail Vehicle Wash Replacement:** The Metrorail vehicle wash system at the Lehman Center maintenance facility was replaced in 2007 at a cost of \$1 million. The new system meets current environmental standards and provides a level of cleanliness that meets industry standards.

**Acoustical Barrier Replacement:** The 12,000 feet of metal acoustical barrier panels on the Metrorail guideway will be replaced and an additional 8,000 feet will be installed at a cost of \$2.5 million by 2017.

**Central Control Modernization:** The Rail Central Control facility will be modernized and expanded to feature state-of-the-art computers and projection screens to replace outdated mimic boards and obsolete electromechanical controls that currently do not have the capacity to support expansion of the Metrorail. Project completion is projected in 2012 at an estimated cost of \$30.450 million. Test Track for Metrorail – a 4,000-foot test track with the ability to accelerate Metrorail vehicles to 48 mph is planned for the William Lehman Center Maintenance Facility to allow for the testing of the automatic train operation, program station stops, door operations, propulsion, electric brake faults and safe brake testing. Most importantly, the test track will make it possible for equipment and vehicles to be tested without affecting the normal operation of rail service. MDT must acquire land owned by DERM and Public Works for the project. The estimated project cost is \$4 million, and completion is projected in 2017.

### **Metromover Service Improvements**

MDT Miami-Dade Transit is purchasing 12 new Metromover cars at a cost of \$33.043 million to replace Phase I cars that have completed their 20-year life cycle. The new vehicles will sport a futuristic look that includes a new design with sloped front ends. The contract with the car builder was approved by the Board of County Commissioners (BCC) on January 24, 2006; the Notice to Proceed (NTP) was issued to the car builder April 21, 2006, and the delivery of the first 12 vehicles is projected to begin in April 2008 and to be completed by November 2008. The remaining 17 cars, included in Phase II, have been refurbished with new air conditioning systems, windows and new vinyl floors to replace carpeting. The County has until April 2008 to determine whether to exercise the option to replace the remaining 17 cars. Delivery would begin 12 to 18 months after a decision to purchase Phase II replacements. Metromover cars have been subject to very heavy use and significant wear and tear, particularly since the system became free for public use in 2002.

### **Bus Stop Signage and Shelters**

As of November 2007, more than 9,100 bus stops feature new bus stop signs, which primarily replaced previous signs containing limited route information. The new signs have information panels that offer maps and up-to-date information on each route serving a particular bus stop. MDT is working with the Spain-based company, Cemusa Inc., to install new, ultramodern bus-stop shelters, a non-PTP funded project, throughout Unincorporated Miami-Dade County. The vendor works separately with the municipalities to

## Five-Year Financial Outlook

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provide shelters within municipal boundaries. As of November 2007, more than 900 shelters have been installed. All the shelters, which utilize solar energy, include large, sandblasted-glass panels that shield passengers from outside elements such as rain. Each shelter contains a large transit map that outlines all MDT bus routes and the Metrorail alignment, and provides transit riders with customer-service telephone numbers as well as the department website address to obtain trip-planning and other transit-related information.

### **Smart Card Program (Fare Collection Equipment)**

A future magnetic and smart-card based system is being procured by MDT and is projected to be implemented during FY 2008-09. The system will feature open-ended architecture that will accommodate future integration with other transit systems. The system will allow for ridership rewards and improve the ability to track ridership, which will enhance MDT's ability to ensure the accuracy of ridership figures to better allocate existing resources and solidify MDT's eligibility to secure additional federal funding. The new smart card will also significantly reduce fare evasion, which is expected to increase Transit bus fare box and rail fare gate revenue by 10 percent within the first two years of the system's implementation. The system is currently in a competitive procurement process with a total cost estimate of \$84.712 million.

### **Pedestrian Overpasses**

In order to improve passenger safety and convenience, MDT will construct pedestrian overpasses at the University Metrorail Station and at the South Miami Metrorail Station, and is currently evaluating pedestrian overpasses to be located at the Coconut Grove and Dadeland South Metrorail stations at an estimated cost of \$25.643 million. Each overpass will be designed with community participation with individualized design elements that reflect the surrounding community.

### **Other Service Improvements**

Since approval, the following PTP programs and services have been implemented:

**Golden Passport Program:** Upon approval of the half-penny surtax by the voters, the Golden Passport program was expanded to allow all Miami-Dade County residents who are 65 years of age and older, and Social Security beneficiaries, to ride free on transit, regardless of their income. Today nearly 180,000 seniors and Social Security beneficiaries participate in this Program.

**Patriot Passport Program:** In June 2004, the Golden Passport program was expanded to include the Patriot Passport program. This program allows all honorably discharged veterans who are permanent Miami-Dade County residents and whose annual income is less than \$22,000, to ride transit free with the Patriot Passport. The Patriot Passport expires annually; as of November 2007, over 4,800 Patriot Passports have been issued.

**Transit Pass Discount Programs:** Discounts are being offered for group and corporate pass purchases. The Corporate Pass program allows employees to take advantage of group discounts while saving on income tax by purchasing Metropasses through a pre-tax payroll deduction from their employer. MDT is currently offering half-price Metropasses to college, technical and adult education students. A \$19 7-Day Visitor Pass, including a map, was introduced in May 2007-

## Five-Year Financial Outlook

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Train Tracker – In November 2007, MDT launched Train Tracker, which allows passengers to track real-time next train arrival times on their computers and web-enabled mobile devices. A similar system utilizing satellite technology will be developed for Metrobus service in 2008.

Rail/Mover Station Refurbishment and Naming Rights: The department will continue to improve the appearance of Metrorail and Metromover stations to include painting, repairing and replacing benches, lighting, tiles and other facilities and planting drought-resistant landscaping. MDT is exploring the option of selling Metromover station naming rights to subsidize the cost of beautifying and maintaining Mover stations.

Rail/Mover Escalator/Elevator Replacement: MDT is in the process of replacing escalators and elevators at Mover and Rail stations, including installing protective canopies to prevent rain damage.

Ridership: Since the passage of the PTP, system boardings increased by 33.7 percent for the period from FY 2001-02 to the end of FY 2006-07 and are now over 110 million. With route efficiencies making access to the system more reliable coupled with ever increasing fuel and energy costs, the Department expects to see continued strong growth in the number of boardings on Miami-Dade Transit.

**Miami-Dade Transit System Boardings (in millions)**

<b>System Mode</b>	<b>FY 2001-02</b>	<b>FY 2002-03</b>	<b>FY 2003-04</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>	<b>FY(Est) 2007-08</b>
Metrobus	63.4	64.5	72.1	76.8	82.3	83.4	89.9
Metromover	4.8	6.8	8.1	8.7	8.2	8.7	9.2
Metrorail	13.8	14.3	16.0	17.0	17.2	17.5	17.9
Special Transportation Service	1.1	1.2	1.3	1.4	1.6	1.7	1.8
Total Boardings	83.1	86.8	97.5	103.9	109.3	111.3	118.8
Percentage Growth From FY 2001-02	N/A	4%	17%	25%	32%	34%	43%

### PTP Pro Forma Outlook

Since the presentation of the December 2006 PTP pro forma, several items in the plan continue to be adjusted to reflect more accurate construction and future operating cost estimates as well as any amendments to the PTP approved by the Citizens' Independent Transportation Trust (CITT) and the BCC. These updates will be incorporated into the December 2007 Pro Forma. Among the items that will change from the previous pro forma are:

Surtax Growth: Throughout the state, the rate of growth in sales surtax is slowing relative to forecasts made in FY 2005-06 and FY 2006-07. As previously noted, the budgeted yield on Miami-Dade's PTP one half cent surtax for FY 2007-08 is \$195 million, which represents 95 percent of projected yield or approximately

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\$205 million. Actual surtax receipts for FY 2006-07 were \$189.5 million. On a go forward basis, the December 2007 pro forma will be adjusted to anticipate slower growth in the surtax in the near term.

Corridor Costs: Total project costs for each of the three rail corridor projects in the Orange Line are projected to continue to increase for the December 2007 PTP pro forma; this is to be expected, not only as a function of annually rising material and labor costs in the construction market, but more importantly as each project moves from planning closer to final design; once land acquisition, utility relocation and construction is underway for each project, costs should begin to stabilize

MDT Existing Services: Ordinance 05-148, which was approved by the CITT prior to its passage by the BCC, amends the PTP to include a line of credit up to \$150 million from the PTP surtax fund to cover funding gaps in existing services through FY 2010-11 only; the schedule of borrowing was revised (as part of the information presented during the development of FY 2007-08 Adopted Budget) as follows: MDT borrowed through FY 2006-07 a total of \$40.5 million for prior year funding gaps (FY 2002-03 and FY 2003-04) and will have borrowed for FY 2004-05 through FY 2009-10, approximately \$87.371 million for existing services/debt support subject to revision as the December 2007 pro forma is finalized); the repayment schedule to the PTP fund for the loan was incorporated as part of the approved PTP amendment from the MDT Maintenance of Effort (MOE) and is modified as the borrowing schedule is adjusted each year; full repayment is currently programmed for 2017.

Update: MDT Existing Operating and Non-Operating Fund Cash Deficits: Commencing with the FY 2007-08 Adopted Budget, MDT has incorporated a five year repayment plan against the historical multi-year operating cash deficit of \$40 million. Of this amount, \$11.1 million was realized through receivables, reducing the operating cash deficit to \$28.9 million by the close of last fiscal year; the remainder will be discharged over five years starting in FY 2007-08 with a budgeted reserve payment of \$5.78 million each fiscal year. The historical, multi-year non-operating cash deficit of approximately \$44.5 million will be reduced in FY 2007-08 by approximately 36 percent or \$16.1 million to \$28.4 million through pending land sales and operating savings programmed in the Adopted Budget with the remainder to be discharged through the future surplus land sales not required for MDT operations. At this time the department is finalizing the transit zone land use designation on these parcels to ensure that adequate urban development densities can be achieved adjacent to rail stations and in order to proceed to the competitive sale process.

MDT Maintenance of Effort (MOE): In accordance with Ordinance 05-148, the MOE was amended by \$5.129 million in FY 2004-05, which is the same amount of general fund subsidy approved as part of the FY 2001-02 MDT MOE prior to the passage of the half-penny surtax; the PTP amendment also codifies the MOE general fund annual growth to 3.5 percent over the previous year's level and requires that the transfer of Capital Improvement Local Option Gas Tax (CI-LOGT) to MDT increase by at least 1.5 percent or the growth in new revenues, whichever is greater; for FY 2007-08, the MOE is \$136.562 million.

Public Works Neighborhood Mobility Improvement Program: The December 2007 pro forma will continue to assume both PTP surtax and bond proceed revenues as the funding source for all PWD PTP projects; staff continues to examine the cost effectiveness of using bond proceeds to pay for several of the projects included in the PTP capital plan and has determined that due to the expected lifespan of certain improvements and available cash reserves, it continues to be financially prudent to use surtax cash reserves to pay for certain projects on a pay-as-you-go basis.

## Five-Year Financial Outlook

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Aside from the Countywide General Fund and UMSA subsidies received by the Department, which fund activities such as traffic signals and signs, mosquito control, road and bridge maintenance, as well as beautification along arterial roadways, the Department is engaged in significant capital activities. These activities are primarily funded through Road Impact Fees, Stormwater proceeds, PTP Bond proceeds, as well as gas taxes and state grants. Below, please find a summary of the major undertakings planned for the next few years.

### Major Roadway and Neighborhood Improvements

The PTP funds \$718 million in Major Roadway Improvements and Neighborhood Improvements in the FY 2007-08 Adopted Capital Budget and Multi-Year Capital Plan, which is administered by the Public Works Department (PWD).

The Neighborhood Improvement Program includes intersection modifications, local and arterial road resurfacing, installation and repair of guardrails, installation of new school flashing signals, traffic signals and street lights, enhancement of greenways and bikeways, sidewalk repairs, roadway signage, pavement markings, installation of traffic calming devices, and the installation and repair of drains through FY 2012-13.

The PWD has spent approximately \$88 million constructing or erecting such improvements through FY 2006-07. Some of the projects include minor neighborhood improvements like traffic signal repairs and installations, resurfacing, drainage, guardrail, pavement striping, ADA sidewalk improvements, and minor intersections improvements. Some of the larger roadway projects include NW 22 Avenue from State Road 9 to NW 62 Street, funding for the NW 62 Avenue project in Hialeah, funding for the Grand Avenue project in Miami, American with Disabilities Act (ADA) compliant sidewalk improvements, a feasibility study for a tunnel under the Miami River, and the installation of traffic signs across the entire County.

Projects of major significance for completion in the future by PWD include:

- **Street Light Retrofit:** The project will retrofit approximately 2,000 existing street lights along arterial roads to ensure the safety of pedestrians and the life-span of the street light infrastructure; retrofit work is expected for completion by FY 2007-08 at a cost of \$3.5 million
- **Automated Traffic Management System (ATMS):** The current 29-year old traffic control system will be replaced with the new ATMS, which will provide the County with capacity to monitor all traffic signals; PWD is currently working with a consultant to implement a schedule for the \$55.656 million project of which the PTP will fund approximately \$41.275 million; funding from state and federal agencies will assist in completing the project
- **Traffic Signs and Signals:** PWD continues to replace an average of 40,000 traffic street name signs per year in FY 2007-08. The Department completed installation of illuminated street-name signs at 430 intersections and continuing its efforts to retrofit all major intersections with Light Emitting Diode (LED) technology street-name signs by FY 2008-09; funding from state and municipal agencies will assist in completing the project. The Department continues traffic signal retiming for better traffic synchronization, repair of traffic signals, and vehicle loop detectors; at an estimated cost of \$20.075 million, these projects will be funded through FY 2012-13

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- Arterial Roadway Resurfacing and Drainage Projects: The PTP includes approximately \$7.45 million through FY 2010-11 for resurfacing and drainage projects specific to arterial roadways
- ADA Sidewalk Improvements: In an effort to ensure compliance with ADA legislation and reduce the risk of liability to the County, the PTP includes a total of \$4 million for sidewalk improvements; the PWD anticipates use of the remaining \$500,000 of available funding for sidewalks by FY 2007-08
- School Flashing Signals: Through funding in the PTP, the County is able to complete the installation of all school flashing signals at the 100 locations remaining by FY 2008-09; upon completion of the \$11.2 million project, the Miami-Dade Public School System is responsible for the installation of school flashing signals at all other locations
- Neighborhood Improvements: The Department anticipates to spend an additional \$70.1 million in minor neighborhood improvement projects that include, but are not limited to pavement markings, road widening projects, installation of traffic calming devices, resurfacing, guardrails, sidewalks, drainage, and street lights; the available funding is not tied to any major roadway projects and is intended for neighborhood projects throughout the County
- Major Roadway Projects: The Major Highway and Road Improvements Program component of the PTP includes over \$322 million worth of major roadway projects to be completed by FY 2012-13; these projects include the construction of additional lanes to several existing roadways, construction of the NW 138 Street bridge over the Miami River Canal, installation of traffic calming devices, sidewalks and curbs along South Miami Avenue, resurfacing and median improvements to South Bayshore Drive, construction of the new SW 160 Street from SW 137 Avenue to SW 147 Avenue, installation of curb and gutters along several roads, and widening to 6-lanes along NW 74 Street, from the Florida Turnpike to State Road 826.
- Public Works Neighborhood Mobility Improvement Program: The December 2006 pro forma continues to assume both PTP surtax and bond proceed revenues as the funding source for all PWD PTP projects; staff continues to examine the cost effectiveness of using bond proceeds to pay for several of the projects included in the PTP capital plan and has determined that due to the expected lifespan of certain improvements and available cash reserves, it continues to be financially prudent to use surtax cash reserves to pay for certain projects on a pay-as-you-go basis.

### **Citizens' Independent Transportation Trust**

#### **Municipal Improvements**

With the passage of the PTP, municipalities share 20 percent of revenue proceeds based on a formula that is calculated by annual population estimates. In addition to the countywide transit system improvements implemented by Miami-Dade Transit, several municipalities have had success in putting their PTP funds to work. The following provides certain summary municipal highlights of note.

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- As of the end of FY 2006-07 municipalities have received more than \$157 million in Surtax funds for transportation and transit initiatives such as circulator buses, bus shelters, road resurfacing and drainage projects.
- The City of Coral Gables is providing a successful trolley service to the community. Average daily boardings currently exceed 4,900. It is estimated that 34% of the boardings are generated by the Douglas Road Metrorail Station. In September 2007, the City celebrated its 3 millionth passenger.
- The City of Hialeah reported ridership of 680,000 on their Flamingo and Marlin routes for the calendar year of 2007. In addition, the City partners with the City of Hialeah Gardens to provide service to that municipality.
- The City of North Miami operates a free “NoMi Express” community bus service, which operates four routes that crisscross the City. The service is funded by the PTP, as well as a grant from FDOT. In addition, the City partnered with the Village of Biscayne Park to provide circulator service to that municipality.
- Various municipalities including the City of Aventura, the Village of Bal Harbour, the Town of Bay Harbor Islands, the City of Sunny Isles Beach, the City of North Bay Village, the Village of Palmetto Bay, Miami Shores Village, the City of Sweetwater and the City of West Miami are currently operating successful circulator services.

## Five-Year Financial Outlook

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### Strategically Targeted UMSA, Countywide, and Proprietary Unfunded Service Improvements

In the following pages, we summarize by strategic service area those unfunded operational improvements that are necessary to meet the goals set by the County's Strategic Plan. The information is basically divided in two parts: part one provides a description and the nature of the service improvements; part two quantifies and projects for the next five years funding needs. In addition, these two sections are also separated to carefully distinguish the UMSA, countywide, and proprietary activities. As part of the cost analysis, careful consideration was given to realistic implementation schedules. As a result, the annual cost figures provided at the end of each of these sections have been adjusted to reflect a phased approach to service implementations. Furthermore, enhancement highlights provided in this section are only a subset of the universe of needs submitted by the departments, but are those that we feel have the most significant service impact to our community. Capital unfunded needs are disclosed in Volume 3 of the FY 2007-08 Business Plan, Adopted Budget, and Five-Year Financial Outlook and total \$8.1 billion.

#### Background

As shown in the next few pages, this section has been separated into three distinctive areas: UMSA, Countywide and proprietary services. However, to better understand the intent of this chapter, one must be familiar with the nature and extent of services provided by the County within the Unincorporated Municipal Services Area (UMSA), services provided at the countywide level, and services provided by proprietary departments. Although this issue is thoroughly explained in the Introduction section of this document, the paragraph below tries to bring to the attention of the reader some of the most important concepts and aspects of this budgetary and operational structure.

Consistent with its two-tier governmental structure, the County provides two basic levels of service: regional metropolitan governmental services for all Miami-Dade County residents and municipal services for residents of the unincorporated area of the county (approximately half of Miami-Dade County's total population). The Miami-Dade operating budget separates countywide from UMSA appropriations. That separation ensures that residents pay only for the services they receive. The division of expenditures into countywide and UMSA services is relatively simple in most instances. Health care, mass transit, correctional facilities, and elections, for instance, are clearly countywide services. The Miami-Dade Police Department, Park and Recreation Department, Planning and Zoning Department, Public Works Department, and Team Metro, however, provide both countywide and municipal services. The costs requiring property tax support in those departments are allocated between the Countywide General Fund and the UMSA General Fund budgets. Each department's cost allocation is reviewed annually. Targeted improvements identified below follow this distinctive operational separation.

In addition, the County has a number of agencies which are supported entirely from fees and charges generated by their operations. These agencies are called proprietary agencies or departments. Such is the case with Aviation (funded through fees and charges), Seaport (fees and charges), Solid Waste (funded through a special assessment), Fire Rescue (funded through a special property tax), and the Water and Sewer Department (fees and charges). In some cases, these proprietary agencies are mostly funded through grants but supplemented with general fund subsidies, such is the case with the Community Action Agency.

## Five-Year Financial Outlook

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### UMSA, Countywide, and Proprietary Unfunded Service Improvement Packages

Prior to 2003, when projecting future service demands in the UMSA, countywide areas, and proprietary agencies, we have taken an incremental approach, accounting for prior years' service characteristics and expected future inflationary trends. This approach, although true to what we have done in the past, does not take into account future and new service demands dictated by the nature of a very dynamic and growing community. With the approval by the Board of the Miami-Dade County Strategic Plan, we have a planning document that allows staff to make a more rational forecast in regards to future service recommendations. As a result of the implementation of the tax relief initiatives approved by the state legislature in June 2007, the Miami-Dade County FY 2007-08 Operating Budget had to be reduced by approximately \$200 million. Accordingly, some of these negative service adjustments have been incorporated into this section

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### **Countywide Unfunded Service Improvements**

#### **Strategic Area - Public Safety**

*Mission: To Provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services.*

#### **Desired Outcome and Improvement**

##### **Public safety facilities and resources built and maintained to meet needs (priority outcome)**

- Increase efficiency of support services in correctional facilities, payroll, budgeting, training, and inmate rehabilitation by hiring 50 civilian positions as indicated in year two of the Department's three-year operational plan. (Corrections and Rehabilitation)
- Reduce security risks and minimize the introduction of contraband in the jails by increasing overtime funding according to the second year of the three-year operational plan and by hiring 64 sworn personnel in the following year to establish additional security operations teams. (Corrections and Rehabilitation)
- Decrease the overcrowding in Correctional facilities caused by higher inmate population levels by reinstating seven positions and reopening the North Dade Facility to increase available inmate bed space. (Corrections and Rehabilitation)
- Increase efficiency of scheduling and transferring of departmental records to the County's record center and streamline the jail inspection and medical compliance processes by hiring ten non-sworn positions to establish a Records Custodian Bureau and reorganize the Professional Compliance Bureau to include the jail inspection and medical compliance functions. (Corrections and Rehabilitation)
- Enhance the department's ability to better maintain and preserve deteriorating paper records of over 50 years through the use of digital technology that will provide efficient and thorough access to total case information to the public, forensic communities, and to facilitate research for various scientific, private and public agencies. (Medical Examiner)

##### **Safer communities through planning, design, maintenance and enforcement**

- Expand the Domestic Violence Fatality and Child Death Review Program by hiring three Judicial Support Specialist positions. (Judicial Administration)

##### **Eradication of unwanted animals from public streets**

- Establish and maintain suitable places for the keeping of livestock impounded and enter into agreement with the Society for the Prevention of Cruelty to Animals (SPCA) to provide husbandry care, transportation and veterinary needs for horses, cows and other large animals until adoption, foster home placement or euthanization. (Animal Services)

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### **Strategic Area - Transportation**

*Mission: To provide a seamless, efficient, intermodal transportation system that enhances, mobility throughout our neighborhoods and region, and expedites domestic and international commerce.*

#### ***Desired Outcome and Improvement***

##### **Dramatic improvement in the level of bus service (priority outcome)**

- Enhance departmental efficiencies by eliminating consultants who perform maintenance on movable bridges and replace with one in-house electrician while still continuing to comply with OSHA regulations. (Public Works)

### **Strategic Area - Recreation and Culture**

*Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations*

#### ***Desired Outcome and Improvement***

##### **Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork (priority outcome)**

- Decrease equipment repair costs at Miami Metrozoo by establishing a recurring annual replacement fund for the purchase of strollers, lawn equipment, trams, and maintenance equipment. (Park and Recreation)
- Improve facility appearance, enhance customer satisfaction, and decrease repair costs of equipment at the Deering Estate by establishing a recurring annual capital equipment fund for the replacement and acquisition of equipment and by establishing a recurring annual fund for facility repairs and renovations. (Park and Recreation)
- Increase the hours of operation at the Larry & Penny Thompson Lake to cover eight weekends before and after summer camp, increase the hours of operation at Homestead Bayfront Park Atoll Pool to open from Monday through Friday from October through March, and to increase hours of operation at the Crandon and Haulover beach toll booths on weekdays by funding the part-time staff needed to operate these services. (Park and Recreation)
- Comply with the Department of Environmental Resource Management (DERM) regulations at various park facilities by constructing wash-down stations at golf courses, fertilizer storage areas at 14 park sites, and industrial waste collection areas at five sites. (Park and Recreation)
- Replace fuel tanks with double walled tanks at various park sites: Haulover Marina, Amelia Earhart Park, Crandon Marina, Pelican Harbor Marina, Homestead Bayfront Marina, Matheson Hammock Marina, Larry & Penny Thompson Campground, and Tamiami Park. (Park and Recreation)
- Improve administrative support for grants and program implementation by hiring one Cultural Affairs Project Administrator to assist in monitoring contracts and provide additional organizational oversight. (Cultural Affairs).

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- Decrease repair costs and enhance the appearance of parks by providing funding needed for the timely replacement of equipment used for the maintenance and daily operations of park facilities and for maintaining the beaches. (Park and Recreation)

### **Recreational, cultural and library facilities located where needed throughout the County (priority outcome)**

- Improve access to affordable cultural experiences by improving cultural facilities throughout Miami-Dade County and ensuring adequate operating, programming, and marketing initiatives through additional funding support. (Cultural Affairs)

### **Strategic Area - Neighborhood and Unincorporated Area Municipal Services**

*Mission: To provide effective, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.*

#### ***Desired Outcome and Improvement***

##### **Consistent interpretation and application of enforcement practices**

- Proactively enforce various code consumer protection provisions throughout Miami-Dade County by increasing the number of Code Compliance Officers and provide one officer for every 2,900 retail establishments. (Consumer Services)

### **Strategic Area - Health and Human Services**

*Mission: To improve the quality of life and promote maximum independence through the provision of health care, housing, and social and human services to those in need.*

#### ***Desired Outcome and Improvement***

##### **Increased utilization of available health and human services across all neighborhood facilities**

- Improve the quality of life for 1,200 clients by increasing the average monthly grant for general assistance to eligible medically disabled clients pending Supplemental Security Income from \$220 to \$464 per month. (Human Services)
- Enhance the Department's ability to respond to administrative requirements associated with grant reimbursements, purchase of goods and services, timely payments to vendors, processing of personnel, budget projections, general accounting support and management information system by restoring 55 positions eliminated as a result of the property tax relief initiatives. (Human Services)

##### **Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate**

- Increase the number of individuals with disabilities under home and personal care from 71 to 115 by adding five Home Care Aides and one Social Worker I. (Human Services)

## Five-Year Financial Outlook

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### **Greater number of elders able to live on their own**

- Improve the quality of life for an additional 100 elderly individuals currently on the waiting list for homemaking and personal care services by hiring 15 Home Care Aides and two Home Care Aid Supervisors and lessen the impact of institutionalization. (Human Services)

### **Strategic Area - Economic Development**

*Mission: To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of all residents.*

### ***Desired Outcome and Improvement***

#### **Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)**

- Decrease processing time for new certifications from 45 to 35 business days and for re-certification from 25 to 20 business days by hiring one Clerk 4, one Administrative Secretary, one Business Development Specialist 1, one Business Development Specialist 2, and one Business Development Certification Manager positions. (Small Business Development)
- Enhance the handling of complex compliance issues by hiring one Compliance Manager to analyze and render sound investigatory determinations, to reduce the possibility of litigations, work stoppage, and increased costs. (Small Business Development)

#### **Increased international commerce**

- Increase awareness of Miami-Dade as a global business gateway by enhancing the County's marketing and advertising activities, by providing professional development training to Sister City boards, by hosting conferences to educate those who wish to do business outside the United States, and by hiring additional staff to increase administrative support. (International Trade Consortium)

### **Strategic Area - Enabling Strategies**

*Mission: To provide expertise and resources to support and facilitate excellent public service delivery.*

### ***Desired Outcome and Improvement***

#### **Positive image of County government**

- Continue to plan necessary resources to meet current and future operating and capital needs through the addition of eight Business Analyst positions to assist with the resource allocation process, revenue maximization efforts, and performance improvement reviews and initiatives. (Strategic Business Management)

#### **Available, reliable systems**

- Enhance Information Technology (IT) infrastructure by purchasing software tools and adding one position to assist in maximizing server performance and maximizing storage space to better serve internal customers. (Enterprise Technology Services)

## Five-Year Financial Outlook

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### **Clearly-defined performance expectations and standards (priority outcome)**

- Increase resolution rate of deceptive trade practice cases being facilitated by the Consumer Advocate by hiring one Investigative Analyst to assist in research and case preparation. (Consumer Services)
- Enhance the development of the Coroner Medical Examiner and Laboratory Information Management System software programs, and also be able to provide 24-hour web-enable access to Medical Examiner staff, law enforcement, criminal justice, other forensic agencies by hiring one System Analyst and one Computer Technician. (Medical Examiner)
- Reduce backlog and improve processing in the Retiree Unit by hiring one Account Clerk position to handle the increasing workload. (General Services Administration)

### **Easily accessible information regarding County services and programs**

- Increase accessibility of government access television programming to the hearing impaired by expanding the captioning of Miami-Dade County programs to include Miami-Dade NOW/AHORA and Promotional Spots Programs. (Communications)

### **County processes improved through information technology**

- Reduce number of Law Library related inmate grievances by purchasing 18 Law Library computers and by automating the grievance tracking process which will increase the Departments' ability to monitor all inmate grievances and expedite responses. (Corrections and Rehabilitation)

### **Motivated, dedicated workforce team aligned with organizational priorities**

- Promote the most qualified uniformed personnel by contracting with an outside agency to provide an Assessment Center phase within the promotional process that includes job related exercises and behavioral evaluations. (Corrections and Rehabilitation)

### **Workforce skills to support County priorities (e.g. leadership, customer service, fiscal problem-solving technology, etc.)**

- Enhance the Department's clerical and administrative support by adding one ADA Coordination Specialist to enable the Department carry out two major long-term ADA programs annually. (Americans with Disabilities Act Coordination)

### **Safe, convenient and accessible facilities planned and built ready to meet needs**

- Accommodate the growth of the department by acquiring approximately 1,600 square feet of additional office space. (Audit and Management)

### **Well-maintained facilities**

- Improve building operations and sustainability during and after a declared emergency by increasing and improving generator capacity and maintenance at various County-owned and operated facilities by upgrading the generators and the fuel storage capacity and by hiring one Power System Technician. (General Services Administration)

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### **Compliance with financial laws and generally accepted accounting principle, etc.**

- Return customer service levels at the Tax Collector's South Dade Office to levels prior to FY 2007-08 by hiring the seven additional staff necessary to serve the residents of the area. (Finance)

### **Effective County tax collection and property appraisal process**

- Improve the department's ability to comply with Florida Statue 197.187 which requires property tax refunds to be processed within 100 days of correction request by adding one Bankruptcy Specialist position to work with the County Attorney's Office solely dedicated to bankruptcy, hearing preparation, and processing assessment corrections. (Property Appraisal)

### **Accountability to the public at every level of the organization (priority outcome)**

- Ensure that the Commission on Ethics and Public Trust is more responsive to "Whistleblowing" allegations by hiring one Ethics Investigator to respond to allegations of unethical conduct. (Commission on Ethics and Public Trust)

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<b>Countywide Unfunded Service Improvements</b>				
	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>
Americans with Disabilities Act Coordination	82	100	104	109
Animal Services	150	155	159	164
Audit and Management Services	24	33	34	35
Commission on Ethics and Public Trust	170	202	215	225
Communications	755	41	43	43
Community Action Agency	248	299	347	372
Community Advocacy	298	370	389	410
Consumer Services	350	386	409	432
Corrections and Rehabilitation	16,909	14,056	14,810	15,668
Cultural Affairs	19,990	19,990	19,990	19,990
Empowerment Trust	250	250	250	250
Enterprise Technology Services	349	72	76	80
Finance	1,880	2,631	2,762	2,900
General Services Administration	1,283	57	58	59
Human Services	7,301	9,716	10,093	10,492
International Trade Consortium	164	200	212	219
Judicial Administration	775	1,079	1,133	1,189
Medical Examiner	1,306	1,287	1,340	1,417
Metro-Miami Action Plan	350	350	350	350
Park and Recreation	13,406	17,822	17,383	17,037
Property Appraisal	60	77	80	84
Public Works	687	227	238	274
Small Business Development	308	408	428	450
Strategic Business Management	319	420	441	463
<b>Total</b>	<b>67,414</b>	<b>70,228</b>	<b>71,344</b>	<b>72,712</b>

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### ***Unincorporated Municipal Service Area Unfunded Service Improvements***

#### **Strategic Area - Public Safety**

*Mission: To Provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services.*

#### ***Desired Outcome and Improvement***

##### **Public safety facilities and resources built and maintained to meet needs (priority outcome)**

- Enhance police services to the FY 2006-07 levels which were eliminated as part of the property tax reform initiatives in FY 2007-08 by restoring funding to support police operations to include radio equipment, educational travel, data processing services and equipment, safety equipment and supplies, vehicle leases and fleet costs, contractual services, and miscellaneous investigative expenses. (Police)

##### **Reduction in property loss and destruction (priority outcome)**

- Increase administrative support for sworn personnel by restoring 37 civilian positions eliminated in FY 2007-08 in order to return sworn personnel to enforcement assignments. (Police)

##### **Professional and ethical public safety staff: minimal occurrence of public safety corruption incidents**

- Increase Enhanced Enforcement Initiatives (EEI) efforts from 50 percent to 100 percent by increasing funding to continue proactive investigations and patrol above existing service levels in order to combat rising crime trends. (Police)

#### **Strategic Area - Recreation and Culture**

*Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations*

#### ***Desired Outcome and Improvement***

##### **Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork (priority outcome)**

- Enhance facility maintenance initiatives through the Park Maintenance Technician Program by hiring seven Maintenance Technician positions to increase service, implement call-in/follow-up center, and improve graffiti removal response. (Park and Recreation)
- Enhance the level of grounds maintenance by restoring 23 positions needed to increase cutting cycles, litter pick-ups, trimmings, edgings, sweepings, and cleaning of shelters. (Park and Recreation)
- Increase the number of trees trimmed to over 10,000 trees annually from 8,100 trees by hiring four Tree Trimmers to trim the tree canopy of County parks. (Park and Recreation)

## Five-Year Financial Outlook

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- Enhance custodial services at various parks and improve park appearance by hiring 26 additional full-time custodial positions to clean recreational and field centers, walkways and pick-up litter. (Park and Recreation)

### **More cultural, recreational and library programs and services available to address varied community interests (priority outcome)**

- Increase senior programming participation at North Glade, Bird Lakes, Country Village, Arcola Lakes, and Modello Parks by hiring four recreational positions. (Park and Recreation)

### **Quality customer service at all recreational, cultural and library facilities (priority outcome)**

- Improve lighting by funding the replacement of parking lot lights with higher intensity lights. (Park and Recreation)
- Increase park security coverage by adding two additional rotations/patrols consisting of 4 Security Supervisors and 12 Security Officers. (Park and Recreation)

### **Strategic Area - Neighborhood and Unincorporated Area Municipal Services**

*Mission: To provide effective, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community.*

#### ***Desired Outcome and Improvement***

##### **Strengthened bond between the community and Miami-Dade County government (priority outcome)**

- Enhances relationships with community leaders, homeowners associations, local business groups and other community stakeholders by hiring five Outreach Specialists to increase the number of annual outreach events from 960 to 1,200 annually and community meetings from 900 to 1,125 annually. (Team Metro)

### **Strategic Area - Economic Development**

*Mission: To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of all residents.*

#### ***Desired Outcome and Improvement***

##### **Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)**

- Enhance the handling of complex compliance issues by hiring one Compliance Manager to analyze and render sound investigatory determinations, to reduce the possibility of litigations, work stoppage, and increased costs. (Small Business Development)

## Five-Year Financial Outlook

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### **Strategic Area - Enabling Strategies**

*Mission: To provide expertise and resources to support and facilitate excellent public service delivery.*

### ***Desired Outcome and Improvement***

#### **Positive image of County government**

- Continue to plan necessary resources to meet current and future operating and capital needs through the addition of eight Business Analyst positions to assist with the resource allocation process, revenue maximization efforts, and performance improvement reviews and initiatives. (Strategic Business Management)

#### **Available, reliable systems**

- Enhance Information Technology (IT) infrastructure by purchasing software tools and adding one position to assist in maximizing server performance and maximizing storage space to better serve internal customers. (Enterprise Technology Services)

#### **Safe, convenient and accessible facilities planned and built ready to meet needs**

- Accommodate the growth of the department by acquiring approximately 1,600 square feet of additional office space. (Audit and Management)

## Five-Year Financial Outlook

<b>Unincorporated Municipal Service Area Unfunded Service Improvements</b>				
	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>
Americans with Disabilities Act Coordination	36	44	47	49
Audit and Management Services	11	15	15	15
Communications	355	19	21	21
Enterprise Technology Services	156	33	35	37
General Services Administration	577	26	28	29
Park and Recreation	4,630	5,889	6,229	5,985
Police	29,275	37,385	39,105	40,860
Small Business Development	141	184	193	202
Strategic Business Management	136	180	189	198
Team Metro	292	349	368	383
<b>Total</b>	<b>35,609</b>	<b>44,124</b>	<b>46,230</b>	<b>47,779</b>

## Five-Year Financial Outlook

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### *Proprietary Unfunded Service Improvements*

#### Strategic Area- Public Safety

*Mission: To Provide a safe and secure community through coordinated efficient and effective professional, courteous public safety services.*

#### *Desired Outcome and Improvement*

Reduced response time (priority outcome)

- Enhance rescue and fire prevention services in FY 2008-09 thereby reducing response time to medical calls and fires as well as complete the complement of suppression units necessary to provide timely response in accordance with National Fire Prevention Association by adding Aerial 8 at Aventura, Engine 57 at West Kendall, Rescue 67 at Arcola (new station), Engine 67 at Arcola (new station), Engine 65 at East Homestead (new station), Rescue 45 at Doral, Rescue 60 at Redlands, Rescue 61 at Trail, Rescue 66 Village of Homestead, Rescue 13 East Kendall (new station), Rescue 78 at Village Green (new station), and Aerial 68 at Dolphin. (Fire Rescue)
- Enhance rescue and fire prevention services in FY 2009-10 thereby reducing response time to medical calls and fires as well as complete the complement of suppression units necessary to provide timely response in accordance with National Fire Prevention Association by adding Rescue 63 at Highland Oaks (new station), Engine 10 at Sunny Isles, Rescue 22 at West Little River, Engine 50 at Perrine, Engine 69 at Doral North (new station), and Rescue 18 at North Miami. (Fire Rescue)
- Enhance rescue and fire prevention services in FY 2010-11 thereby reducing response time to medical calls and fires as well as complete the complement of suppression units necessary to provide timely response in accordance with National Fire Prevention Association by adding Rescue 64 at Miami Lakes West, Rescue 68 at Dolphin, and Engine 53 at Turnpike. (Fire Rescue)
- Enhance rescue and fire prevention services in FY 2011-12 thereby reducing response time to medical calls and fires as well as complete the complement of suppression units necessary to provide timely response in accordance with National Fire Prevention Association by adding Engine 70 at Coconut Palms (new station), Rescue 72 at Florida City (new station), and Engine 71 at Eureka (new station). (Fire Rescue)

## Five-Year Financial Outlook

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### Strategic Area- Transportation

*Mission: To provide a seamless, efficient, intermodal transportation system that enhances, mobility throughout our neighborhoods and region, and expedites domestic and international commerce.*

#### *Desired Outcome and Improvement*

Meet existing and future demand levels for passengers and cargo at the ports

- Improve equipment reliability throughout the Port and decrease maintenance costs by replacing deteriorating equipment such as lawnmowers, tractors, hi-lifters, and various vehicles. (Seaport)
- Improve the Port's infrastructure to meet growing service demands of port tenants by maintaining and upgrading sewer pumps, alarm systems, air conditioning units, and providing for roof repairs in terminals 8 and 9. (Seaport)

### Strategic Area- Recreation and Culture

*Mission: To develop, promote and preserve outstanding cultural, recreational, library and natural experiences and opportunities for residents and visitors of this and future generations*

#### *Desired Outcome and Improvement*

Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork (priority outcome)

- Increase services, extend operational hours, and provide seven days per week coverage at the Marinas by increasing full-time staff by four positions and part-time staff by ten. (Park and Recreation)
- Increase the public's accessibility of Vizcaya's 8,000 item historic collection by providing quarterly temporary exhibitions throughout the facility and gardens. (Vizcaya Museum and Gardens)
- Improve facilities maintenance, and security at Vizcaya Museum and Gardens by hiring 13 positions in Maintenance and security over a five-year period to provide the proper support needed to the Museum after construction and restoration is completed. (Vizcaya Museum and Gardens)
- Enhance care and preservation of Vizcaya's 8,000 item archive by increasing dedicated work hours in collections and curatorial programs over a five-year period by hiring one Conservation Specialist and one Curator of Decorative Arts. (Vizcaya Museum and Gardens)
- Enhance library services in FY 2011-12 by providing operational support for two 15,000 square foot new libraries at Country Walk and Doral in order to provide library services to those areas of the County that have been long underserved (Library)

Recreational, cultural, and library facilities located where needed throughout the County (priority outcome)

- Enhance library services in FY 2011-12 by providing operational support for two 15,000 square foot new libraries at Country Walk and Doral in order to provide library services to those areas of the County that have been long underserved (Library)

## Five-Year Financial Outlook

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Quality customer service at all recreational, cultural and library facilities (priority outcome)

- Enhance the cultural lives of visitors by adding 38 annual public educational programming opportunities over a five-year period for families and schools and by hiring four visitor learning and access program educators. (Vizcaya Museum and Gardens)

### Strategic Area- Health and Human Services

*Mission: To improve the quality of life and promote maximum independence through the provision of health care, housing, and social and human services to those in need.*

#### *Desired Outcome and Improvement*

Increased availability of affordable and special needs housing (priority outcome)

- Provide permanent supportive housing for homeless individuals and families at the Homestead Air Force Base site by constructing and funding operations for 150 units over a three year period. (Homeless Trust)
- Provide more permanent housing for homeless individuals and families by constructing 500 units over a five-year period. (Homeless Trust)
- Improve the safety and living conditions for over 9,800 low-income housing units for Miami-Dade County residents by providing hurricane shutters, emergency generators, roof repairs, elevator replacement, interior/exterior paint, central air conditioning, landscaping, parking lots, and playgrounds. (Housing Agency)
- Improve safety and security conditions at all public housing sites by installing fencing, security cameras, and improved lighting. (Housing Agency)
- Increase new homeownership opportunities by providing 200 loans to low and moderate income families. (Housing Finance Authority)

### Strategic Area- Enabling Strategies

*Mission: To provide expertise and resources to support and facilitate excellent public service delivery.*

#### *Desired Outcome and Improvement*

Clearly-defined performance expectations and standards (priority outcome)

- Enhance the Department's ability to respond to work orders and service ticket requests in a timely process by converting ten temporary positions to ten full-time positions. (General Services Administration)

Satisfied customers

- Enhance the Department's ability to maintain the integrity of Computer Aided Draft and Design (CADD) plans and files by hiring one Auto CADD Manager to improve productivity. (General Services Administration)

## Five-Year Financial Outlook

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### Positive image of County government

- Improve the processing time for reviewing and submitting legislative issues, bid protests, and contracts for legal sufficiency by hiring one dedicated Staff Attorney. (Procurement Management)

### Streamlined and responsive procurement process

- Improve the monitoring of small purchase orders and direct purchases by hiring one Accountant 1 to ensure compliance with County policies and expand User Access Program revenue opportunities with municipalities and non-profit entities. (Procurement Management)
- Ensure effective implementation of the Electronic Data Management System (EDMS) by hiring one Clerk 3 and one Clerk 2 to scan contracts, index files and manage the EDMS database. (Procurement Management)

### User friendly e-government sharing information and providing expanded hours and services

- Improve the Department's efficiency by reducing overtime and outside contracting costs through the hiring of five Heavy Equipment Technicians. (General Services Administration)

### Responsive service deployment and resolution of technology problems

- Improve information technology by hiring one Senior Systems Analyst/Programmer, one Network Manager 1, and two Systems Analyst/Programmer 2 positions to assist with Department's specific applications and EAMS implementation. (General Services Administration)

### Well-maintained facilities

- Improve security at various County facilities by hiring one Alarm Technician to monitor security and alarm systems. (General Services Administration)
- Expand and improve building management security operations and reduce outside contracting services by hiring one Console Security Specialist 2 and one Security Supervisor. (General Services Administration)
- Improve compliance with the State's elevator regulations, inspection requirements, and safety by hiring two Elevator Inspectors and one Customer Service Representative to monitor equipment and elevators. (General Services Administration)

### Continuously improving government (priority outcome)

- Increase the level of accounting services by hiring five Accountant 3 that will improve compliance with financial laws and generally accepted accounting principles and will generate payments within 90 days 98 percent of the time from 85 percent. (Water and Sewer)
- Increase the level of asset control by hiring five Accountant 3 to initiate the implementation of an Enterprise Asset Management System (EAMS) that will ensure the more efficient management of assets. (Water and Sewer)

## Five-Year Financial Outlook

<b>Proprietary Unfunded Service Improvements</b>				
	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>
Fire Rescue	28,445	46,781	58,257	70,801
General Services Administration	1,487	1,817	1,909	2,000
Homeless Trust	1,225	1,400	1,600	1,833
Housing Agency	6,000	7,500	7,500	5,500
Housing Finance Authority	12,000	12,000	12,000	12,000
Library	0	0	0	7,704
Park and Recreation	251	352	369	388
Procurement Management	266	346	363	325
Seaport	750	775	275	25
Vizcaya Museum and Gardens	372	599	1,076	1,194
Water and Sewer	0	587	828	878
<b>Total</b>	<b>50,796</b>	<b>72,157</b>	<b>84,177</b>	<b>102,648</b>



# Final Adopted Budget Ordinances



Approved \_\_\_\_\_ Mayor

Agenda Item A

Veto \_\_\_\_\_

Override \_\_\_\_\_

ORDINANCE NO. 07-124

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE COUNTYWIDE GENERAL FUND MILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2007, AND ENDING SEPTEMBER 30, 2008; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of the Home Rule Charter and Chapter 200 of Florida Statutes as amended by 2007-321, Laws of Florida, the millages fixed and determined by the Countywide General Fund budget as necessary to be levied in order to raise the amounts required are hereby ratified, confirmed and approved in every particular, and the total millage for all County operating purposes is fixed at 4.5796 mills on the dollar of taxable value of all property in Miami-Dade County, Florida, for the 2007-08 fiscal year. This millage represents a 6.6 percent decrease from the state-defined rolled-back rate and is 18.4 percent less than the 2006-07 fiscal year countywide millage rate.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2007

Approved by County Attorney as ADW  
to form and legal sufficiency.

ORD/ITEM A Final

STATE OF FLORIDA                    )  
  )  
COUNTY OF MIAMI-DADE            )

SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify**, that the above and foregoing is a true and correct copy of Ordinance 07-124, adopted by the Board of County Commissioners at its meeting of September 20, 2007, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 3<sup>rd</sup> day October, A.D. 2007.

**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida



By: *Kay Sullivan*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item B  
As Amended 9.20.07

ORDINANCE NO. 07-125

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2007, AND ENDING SEPTEMBER 30, 2008; PROVIDING A SHORT TITLE; INCORPORATING THE 2007-08 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2007-08 Miami-Dade County Countywide Budget Ordinance".

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida for the fiscal year commencing October 1, 2007. Said budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference, and is amended to include all of the applicable changes contained in the September 20, 2007, memorandum from the County Manager, entitled Information for Second Budget Hearing – FY 2007-08 Proposed Budget, except that: 1) the continuation funding to the South Dade Soil and Water Conservation District specified on page 12 of 14 of Attachment D thereto shall not be disbursed until the County Attorney has reported on the status of litigation involving the

County and the Board thereafter approves such disbursement; 2) the increase in funding for the Food Services budget for the Corrections and Rehabilitation Department specified on typewritten page 8 thereof shall be \$2.5 million and the remaining \$500,000 be transferred to a reserve pending action taken related to the Office of Commission Auditor; and, 3) an additional \$1.1 million is transferred from the non-departmental mitigation reserve to the Miami-Dade Police Department to be used to provide 2 additional Basic Law Enforcement classes for FY 2007-08 with the graduates of such classes to be utilized to provide uniform patrol services. The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachments hereto.

Section 3. The Countywide General Fund proposed budget is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2), Florida Statutes, and Ordinance No. 07-45. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida

Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges, are hereby ratified, confirmed and approved and may be amended during the year.

Section 8. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board

Section 9. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services

STATE OF FLORIDA                    )  
  )  
COUNTY OF MIAMI-DADE            )

SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify**, that the above and foregoing is a true and correct copy of Ordinance 07-125, adopted by the Board of County Commissioners at its meeting of September 20, 2007, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 3<sup>rd</sup> day October, A.D. 2007.

**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida



By: *Kay Sullivan*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 10. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 11. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 12. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 13. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2007

Approved by County Attorney as  
to form and legal sufficiency. ADW

ORD/ITEM B Final

## COUNTYWIDE GENERAL FUND REVENUE

**Net\***  
**2007-08**  
**Budget**

### TAXES

General Property Tax (Tax Roll: \$245,337,415,441)	\$1,067,370,000
Local Option Gas Tax	44,938,000
Ninth Cent Gas Tax	<u>11,325,000</u>
Subtotal	<u>\$1,123,633,000</u>

### OCCUPATIONAL LICENSES

Business Taxes	<u>\$4,140,000</u>
Subtotal	<u>\$4,140,000</u>

### INTERGOVERNMENTAL REVENUES

State Sales Tax	\$56,697,000
State Revenue Sharing	33,749,000
Gasoline and Motor Fuels Tax	13,454,000
State Crime Lab Reimbursement	1,000,000
Alcoholic Beverage Licenses	587,000
Secondary Roads	500,000
Race Track Revenue	447,000
State Insurance Agent License Fee	<u>464,000</u>
Subtotal	<u>\$106,898,000</u>

### CHARGES FOR SERVICES

Sheriff and Police Fees	\$2,351,000
Other	<u>500,000</u>
Subtotal	<u>\$2,851,000</u>

### INTEREST INCOME

Interest	<u>\$14,400,000</u>
Subtotal	<u>\$14,400,000</u>

**COUNTYWIDE GENERAL FUND REVENUE (cont'd)**

	<b>Net*</b> <b>2007-08</b> <b><u>Budget</u></b>
<b><u>OTHER</u></b>	
Administrative Reimbursements	\$30,740,000
Miscellaneous	<u>1,090,000</u>
Subtotal	<u>\$31,830,000</u>
<b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$47,461,000</u>
Subtotal	<u>\$47,461,000</u>
Total	<u>\$1,331,213,000</u>

\* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

## COUNTYWIDE GENERAL FUND EXPENDITURES

	<b>2007-08 Budget</b>
County Executive Office	\$6,355,000
Board of County Commissioners (BCC)	12,223,000
County Attorney	13,353,000
Animal Services	2,671,000
Corrections and Rehabilitation	305,624,000
Emergency Management	2,119,000
Miami-Dade Fire Rescue	14,171,000
Independent Review Panel	630,000
Judicial Administration	6,099,000
Juvenile Services	8,563,000
Legal Aid	1,768,000
Medical Examiner	8,279,000
Miami-Dade Police	142,924,000
Non-departmental - Public Safety	28,679,000
Consumer Services	2,045,000
Transit	140,964,000
Non-departmental - Transportation	1,614,000
Cultural Affairs	7,764,000
Film and Entertainment	432,000
Historical Museum of South Florida	332,000
Miami Art Museum	342,000
Museum of Science and Planetarium	342,000
Park and Recreation	42,674,000
Vizcaya	551,000
Non-departmental - Recreation and Culture	6,152,000
Planning and Zoning	1,661,000
Public Works	26,595,000
Team Metro	2,101,000
Non-departmental - Neighborhood and Unincorporated Area Municipal Services	1,920,000
Countywide Healthcare Planning	300,000
Community Action Agency	9,809,000
Community Advocacy	2,354,000
Human Services	47,128,000
Housing Agency	687,000
Public Health Trust	178,060,000
Non-departmental - Health and Human Services	59,017,000
Community and Economic Development	1,191,000
International Trade Consortium	875,000
Metro-Miami Action Plan	774,000
Non-departmental - Economic Development	45,489,000

**COUNTYWIDE GENERAL FUND EXPENDITURES (cont'd)**

	<b><u>2007-08</u></b> <b><u>Budget</u></b>
Agenda Coordination	905,000
Americans with Disabilities Act Coordination	478,000
Audit and Management Services	3,687,000
Commission on Ethics and Public Trust	2,222,000
Elections	22,258,000
Enterprise Technology Services	26,918,000
Fair Employment Practices	610,000
General Services Administration	32,497,000
Government Information Center	9,778,000
Human Resources	8,065,000
Inspector General	1,019,000
Office of Sustainability	590,000
Procurement Management	3,394,000
Property Appraisal	25,103,000
Strategic Business Management	4,540,000
Transfer to Emergency Contingency Reserve	4,384,000
Non-departmental - Enabling Strategies	<u>50,134,000</u>
<b>Total</b>	<b><u>\$1,331,213,000</u></b>

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item C

ORDINANCE NO. 07-126

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE UNINCORPORATED MUNICIPAL SERVICE AREA MILLAGE FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2007 AND ENDING SEPTEMBER 30, 2008; LEVYING ALL TAXES SO PROVIDED; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In accordance with Section 1.01(D) of the Home Rule Charter and Chapter 200 of the Florida Statutes as amended by 2007-321, Laws of Florida, the County Property Appraiser is hereby directed to assess the millage for the Unincorporated Municipal Service Area (UMSA) for the FY 2007-08 at 2.0416 mills on the dollar of taxable value of all property in the unincorporated area of Miami-Dade County, Florida. This millage is a five (5) percent decrease from the state-defined rolled-back rate and is 16.6 percent less than the 2006-07 fiscal year UMSA millage rate.

Section 2. All taxes hereinabove described are hereby levied.

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed,

the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 5. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2007

Approved by County Attorney as  
to form and legal sufficiency. APW

ORD/ITEM C Final

STATE OF FLORIDA                    )  
  )  
COUNTY OF MIAMI-DADE            )

SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify**, that the above and foregoing is a true and correct copy of Ordinance 07-126, adopted by the Board of County Commissioners at its meeting of September 20, 2007, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 3<sup>rd</sup> day October, A.D. 2007.

**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida



By: *Kay Sullivan*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item D  
As Amended 9.20.07

ORDINANCE NO. 07-127

ORDINANCE APPROVING, ADOPTING AND RATIFYING THE UNINCORPORATED MUNICIPAL SERVICE AREA BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2007, AND ENDING SEPTEMBER 30, 2008; PROVIDING A SHORT TITLE; INCORPORATING THE 2007-08 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES; AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; RECOGNIZING AND CONTINUING THE UNINCORPORATED MUNICIPAL SERVICE AREA; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2007-08 Miami-Dade County Unincorporated Municipal Service Area Budget Ordinance".

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida for the fiscal year commencing October 1, 2007. Said budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference, and is amended to include all of the applicable changes contained in the September 20, 2007, memorandum from the County Manager, entitled Information for Second Budget Hearing – FY 2007-08 Proposed Budget, except that: 1) the continuation funding to the

South Dade Soil and Water Conservation District specified on page 12 of 14 of Attachment D thereto shall not be disbursed until the County Attorney has reported on the status of litigation involving the County and the Board thereafter approves such disbursement; 2) the increase in funding for the Food Services budget for the Corrections and Rehabilitation Department specified on typewritten page 8 thereof shall be \$2.5 million and the remaining \$500,000 be transferred to a reserve pending action taken related to the Office of Commission Auditor; and, 3) an additional \$1.1 million is transferred from the non-departmental mitigation reserve to the Miami-Dade Police Department to be used to provide 2 additional Basic Law Enforcement classes for FY 2007-08 with the graduates of such classes to be utilized to provide uniform patrol services. The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachments hereto.

Section 3. The Unincorporated Municipal Service Area proposed budget is hereby approved, adopted and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2), Florida Statutes, Ordinance No. 07-45. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code

allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders and other actions of the Board setting fees and charges as well as all fees and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved and may be amended during the year.

Section 8. The Unincorporated Municipal Service Area is hereby recognized and continued. All funds budgeted for this area are provided by general taxes and other revenue related to this area.

Section 9. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board.

Section 10. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 11. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 12. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 13. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 14. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2007

Approved by County Attorney as  
to form and legal sufficiency. ADW

ORD/ITEM D Final

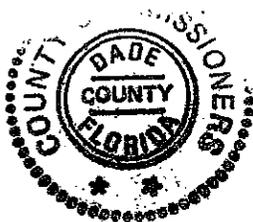
STATE OF FLORIDA                    )  
  )  
COUNTY OF MIAMI-DADE            )

SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify**, that the above and foregoing is a true and correct copy of Ordinance 07-127, adopted by the Board of County Commissioners at its meeting of September 20, 2007, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 3<sup>rd</sup> day October, A.D. 2007.

**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida



By: *Kay Sullivan*  
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE**

**NET\*  
2007-08  
BUDGET**

**TAXES**

General Property Tax (Tax Roll: \$68,290,932,081)	\$151,254,000
Utility Tax	69,664,000
Communications Services Tax	46,524,000
Franchise Tax	<u>49,148,000</u>
Subtotal	<u>\$316,590,000</u>

**OCCUPATIONAL LICENSES**

Occupational Licenses	<u>\$1,860,000</u>
Subtotal	<u>\$1,860,000</u>

**INTERGOVERNMENTAL REVENUES**

State Sales Tax	\$69,844,000
State Revenue Sharing	46,383,000
Alcoholic Beverage Licenses	<u>264,000</u>
Subtotal	<u>\$116,491,000</u>

**CHARGES FOR SERVICES**

Sheriff and Police Fees	<u>\$1,548,000</u>
Subtotal	<u>\$1,548,000</u>

**INTEREST INCOME**

Interest	<u>\$3,600,000</u>
Subtotal	<u>\$3,600,000</u>

**UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE (cont'd)**

	<b>NET* 2007-08 <u>BUDGET</u></b>
<b><u>OTHER</u></b>	
Administrative Reimbursements	\$13,810,000
Miscellaneous	<u>490,000</u>
Subtotal	<u>\$14,300,000</u>
<b><u>CASH CARRYOVER</u></b>	
Cash Carryover	<u>\$40,047,000</u>
Subtotal	<u>\$40,047,000</u>
Total	<u>\$494,436,000</u>

\*All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

**UNINCORPORATED MUNICIPAL SERVICE AREA  
EXPENDITURES**

	<b>2007-08 Budget</b>
County Executive Office	\$2,856,000
Board of County Commissioners (BCC)	5,479,000
County Attorney	6,142,000
Miami-Dade Police	332,581,000
Non-departmental – Public Safety	10,255,000
Non-departmental - Transportation	228,000
Park and Recreation	28,604,000
Cultural Affairs	2,104,000
Non-departmental - Recreation and Culture	2,253,000
Planning and Zoning	2,544,000
Public Works	9,838,000
Team Metro	8,702,000
Non-departmental – Neighborhood and Unincorporated Area Municipal Services	3,533,000
Human Services	263,000
Non-departmental - Health and Human Services	5,962,000
Non-departmental - Economic Development	1,847,000
Agenda Coordination	407,000
Americans with Disabilities Act Coordination	216,000
Audit and Management Services	1,656,000
Enterprise Technology Services	12,093,000
Fair Employment Practices	274,000
General Services Administration	14,331,000
Government Information Center	4,394,000
Human Resources	3,623,000
Procurement Management	1,524,000
Strategic Business Management	2,039,000
Transfer to Emergency Contingency Reserve	1,000,000
Non-departmental - Enabling Strategies	<u>29,688,000</u>
<b>Total</b>	<b><u>\$494,436,000</u></b>

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_

Agenda Item E  
As Amended 9.20.07

Override \_\_\_\_\_

ORDINANCE NO. 07-128

ORDINANCE APPROVING, ADOPTING AND RATIFYING MILLAGES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2007 ENDING SEPTEMBER 30, 2008; DIRECTING THE ASSESSMENT OF MILLAGES ESTABLISHED FOR COUNTY BONDED DEBT SERVICE PURPOSES, THE MIAMI-DADE LIBRARY SYSTEM, AND THE MIAMI-DADE FIRE AND RESCUE SERVICE DISTRICT; LEVYING ALL TAXES SO PROVIDED; RECOGNIZING AND CONTINUING THE MIAMI-DADE LIBRARY SYSTEM; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida for the fiscal year commencing October 1, 2007. Said budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference, and is amended to include all of the applicable changes contained in the September 20, 2007, memorandum from the County Manager, entitled Information for Second Budget Hearing – FY 2007-08 Proposed Budget, except that: 1) the continuation funding to the South Dade Soil and Water Conservation District specified on page 12 of 14 of Attachment D thereto shall not be disbursed until the County Attorney has reported on the status of litigation involving the County and the Board thereafter approves such disbursement; 2) the increase in funding for the Food Services budget for the Corrections and Rehabilitation Department specified on typewritten page 8 thereof shall be \$2.5 million and the remaining \$500,000 be transferred to a reserve pending action taken related to the Office of Commission Auditor; and, 3) an additional \$1.1 million is transferred from the non-departmental mitigation reserve to the Miami-Dade Police Department to be used to provide 2

additional Basic Law Enforcement classes for FY 2007-08 with the graduates of such classes to be utilized to provide uniform patrol services. The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachments hereto.

Section 2. In compliance with the provisions of the Home Rule Charter and Chapter 200 of the Florida Statutes as amended by 2007-321, Laws of Florida, the millages fixed and determined by the County bonded debt service, the Miami-Dade Library System and the Miami-Dade Fire and Rescue Service District budgets as necessary to be levied in order to raise the amounts required are hereby ratified, confirmed and approved in every particular. The total millage for all Countywide bonded debt service purposes is fixed at 0.285 mills on the dollar of taxable value of all property in Miami-Dade County, Florida for the 2007-08 fiscal year; this rate is equal to the 2006-07 fiscal year countywide bonded debt service millage rate. The total millage for all Miami-Dade Fire and Rescue Service District bonded debt service purposes is fixed at 0.042 mills on the dollar of taxable value for all property in the Miami-Dade Fire and Rescue Service District of Miami-Dade County, Florida for the 2007-08 fiscal year, this rate is equal to the 2006-07 fiscal year Miami-Dade Fire and Rescue Service District bonded debt service millage rate.

Section 3. In accordance with Chapter 200 of the Florida Statutes as amended by 2007-321, Laws of Florida, the County Property Appraiser is hereby directed to assess the millage for the Miami-Dade Library System for the 2007-08 fiscal year at 0.3842 mills on the dollar of taxable value of all property in the district. This millage is a nine (9) percent decrease from the state-defined rolled-back rate and is 20.9 percent less than the 2006-07 fiscal year Miami-Dade Library System millage rate. The Library System consists of the unincorporated area of Miami-Dade County and the following municipalities:

Aventura  
Biscayne Park  
Coral Gables  
Cutler Bay  
Doral  
El Portal  
Florida City  
Golden Beach  
Hialeah Gardens  
Homestead

Indian Creek Village  
Islandia  
Key Biscayne  
Medley  
Miami  
Miami Beach  
Miami Gardens  
Miami Lakes  
North Bay Village  
Miami Springs

Opa-Locka  
Palmetto Bay  
Pinecrest  
South Miami  
Sunny Isles Beach  
Sweetwater  
Virginia Gardens  
West Miami

Section 4. In accordance with the provision of Article II, Chapter 18 of the Miami-Dade County Code, the County Property Appraiser is hereby directed to assess the millage for the Miami-Dade Fire and Rescue Service District for the FY 2007-08 at 2.2067 mills on the dollar of taxable value of all property within said district. This millage is a three (3) percent decrease from the state-defined rolled-back rate and is 15.4 percent less than the FY 2006-07 Miami-Dade Fire and Rescue Service District millage rate.

The Miami-Dade Fire and Rescue District consists of the unincorporated area of Miami-Dade County and all municipalities except Miami, Miami Beach, Coral Gables, Hialeah and Key Biscayne, which presently tax their citizens for fire and rescue services and which will be exempt from this Fire and Rescue District tax.

Section 5. All taxes hereinabove described are hereby levied.

Section 6. The Miami-Dade Library System is hereby recognized and continued. All funds for this district are provided by general taxes and other revenues only within the district as provided in Section 1.01(11) of the Home Rule Charter.

Section 7. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 8. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed,

the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 9. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2007

Approved by County Attorney as AWW  
to form and legal sufficiency.

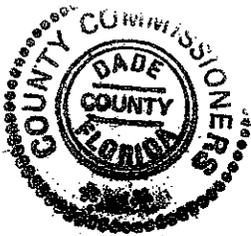
ORD/ITEM E Final

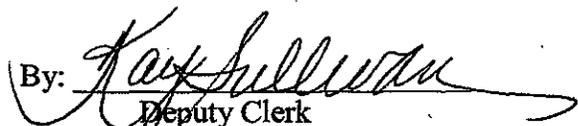
STATE OF FLORIDA                    )  
  )  
COUNTY OF MIAMI-DADE            )        SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify**, that the above and foregoing is a true and correct copy of Ordinance 07-128, adopted by the Board of County Commissioners at its meeting of September 20, 2007, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 3<sup>rd</sup> day October, A.D. 2007.

**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida



By:   
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item F  
As Amended 9.20.07

ORDINANCE NO. 07-129

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT RATES AND BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2007, AND ENDING SEPTEMBER 30, 2008; PROVIDING A SHORT TITLE; INCORPORATING THE FY 2007-08 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND IMPLEMENTING ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES; ADOPTING THE FY 2007-08 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING THE COUNTY MANAGER TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING THE YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF OCCUPATIONAL LICENSE TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING THE COUNTY MANAGER TO EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING THE MUNICIPAL SERVICES TRUST FUND; AMENDING THE TRANSPORTATION IMPROVEMENT PLAN; REPEALING PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2007-08 Miami-Dade County Self-Supporting Budget Ordinance."

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Manager has recommended a proposed budget for Miami-Dade County, Florida for the fiscal year commencing

October 1, 2007. Said budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference, and is amended to include all of the applicable changes contained in the September 20, 2007, memorandum from the County Manager, entitled Information for Second Budget Hearing – FY 2007-08 Proposed Budget, except that: 1) the continuation funding to the South Dade Soil and Water Conservation District specified on page 12 of 14 of Attachment D thereto shall not be disbursed until the County Attorney has reported on the status of litigation involving the County and the Board thereafter approves such disbursement; 2) the increase in funding for the Food Services budget for the Corrections and Rehabilitation Department specified on typewritten page 8 thereof shall be \$2.5 million and the remaining \$500,000 be transferred to a reserve pending action taken related to the Office of Commission Auditor; and, 3) an additional \$1.1 million is transferred from the non-departmental mitigation reserve to the Miami-Dade Police Department to be used to provide 2 additional Basic Law Enforcement classes for FY 2007-08 with the graduates of such classes to be utilized to provide uniform patrol services. The numerical changes in appropriations and expenditures resulting from the foregoing are incorporated in the attachments hereto.

Section 3. The budget proposed is hereby approved, adopted and ratified, including the budgets for Special Assessment Districts, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Manager as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year.

Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter.

Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with

Section 129.06(2), Florida Statutes, and Ordinance No. 07-45. The Director of the Office of Strategic Business Management is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments heretofore approved as herein provided are ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, Florida, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. All Implementing Orders and other actions of the Board setting fees and charges, as well as all fees consistent with appropriations adopted herein, are hereby ratified, confirmed and approved and may be amended during the year.

Section 7. The revised Implementing Order setting the Miami-Dade Seaport Department rates and charges as reflected in attachment A is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 8. The revised Implementing Order setting Department of Solid Waste Management fees as reflected in attachment B is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 9. The revised Implementing Order setting Park and Recreation Department fees as reflected in attachment C is made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 10. The revised Implementing Order setting Miami-Dade Water and Sewer Department rates, fees and charges as reflected in attachment D are made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 11. The revised Implementing Order setting rates for the Department of Environmental Resources Management as reflected in attachment E are made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 12. The revised Implementing Order setting fees for permits for the Public Works Department, Construction and Other Public Works related item, as reflected in attachment F are made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 13. The revised Implementing Order setting fees and tolls for the Venetian and Rickenbacker Causeways as reflected in attachment G are made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 14. The revised Implementing Order setting an application fee for the issuance of Film permits as reflected in attachment K are made part hereof and the Implementing Order may be amended by motion of the Board at a later date.

Section 15. The revised summary of Vizcaya fees as reflected in attachment H are made part hereof and these rates and charges may be amended by motion of the Board at a later date.

Section 16. The revised summary of Aviation fees and charges as reflected in Attachment I are made part hereof and these rates and charges may be amended by motion of the Board at a later date.

Section 17. The revised annual Special Taxing District rates as reflected in attachment J are approved and made a part hereof. These rates for the referenced Special Taxing Districts are hereby levied.

Section 18. The FY 2007-08 Pay Plan as attached is hereby adopted. The Pay Plan may be amended by motion of the Board. The County Manager is directed to amend all personnel rules and administrative orders to be consistent with the Pay Plan.

Section 19. All allocations and reallocations of bond proceeds and interest earnings included in the 2007-08 Proposed Capital Budget and Multi-Year Capital Plan are hereby authorized.

Section 20. The County Manager, or whomever he shall so designate, is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 21. The Finance Director is hereby authorized to establish and to received and expend funds up to amounts received without specific appropriation pursuant to Section 5.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board of County Commissioners during the 2007-08 fiscal year.

Section 22. The Finance Director is hereby authorized to make payment of occupational license tax surcharge revenues to the Miami-Dade County Beacon Council, Inc., in

accordance with state law and Resolution No. 1066-88 which authorizes the agreement between Miami-Dade County and the Beacon Council.

Section 23. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 24. The County Manager is hereby authorized to execute County Attorney-approved agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board.

Section 25. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the District Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 26. Payment by a municipality to the Municipal Services Trust Fund shall be used for services which provide benefits to the municipality or the residents thereof.

Section 27. All ordinances and parts of ordinances and all resolutions in conflict herewith are hereby repealed.

Section 28. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 29. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any portions of this ordinance are vetoed, the remaining portions, if any, shall become effective ten (10) days after the date of enactment and the portions vetoed shall become effective only upon override by this Board.

Section 30. This ordinance does not contain a sunset provision.

PASSED AND ADOPTED: September 20, 2007

Approved by County Attorney as  
to form and legal sufficiency. APW

ORD/ITEM F Final

STATE OF FLORIDA            )  
  )  
COUNTY OF MIAMI-DADE    )

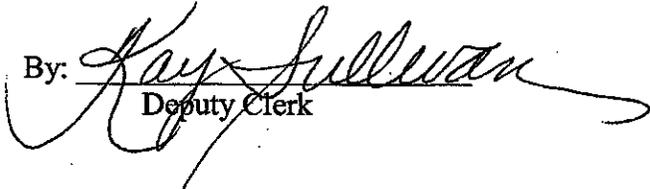
SS:

I, **HARVEY RUVIN**, Clerk of the Circuit and County Courts, in and for Miami-Dade County, and Ex-Officio Clerk of the Board of County Commissioners of said County, **Do Hereby Certify**, that the above and foregoing is a true and correct copy of Ordinance 07-129, adopted by the Board of County Commissioners at its meeting of September 20, 2007, as appears of record.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on this 3<sup>rd</sup> day October, A.D. 2007.



**HARVEY RUVIN**, Clerk  
Board of County Commissioners  
Miami-Dade County, Florida

By:   
Deputy Clerk

Board of County Commissioners  
Miami-Dade County, Florida

**COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND  
(Fund 010, Subfund 020)**

	<u>2007-08</u>
Transfer from Countywide General Fund	\$21,567,000
Carryover	59,994,000
Interest Earnings	<u>2,400,000</u>
<b>Total</b>	<b>\$83,961,000</b>

**Expenditures:**

Countywide Emergency Contingency Reserve*	<u>\$83,961,000</u>
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\*Note: \$500,000 of this reserve has been designated for the purchase of hurricane shelter supplies, and other

**UMSA EMERGENCY CONTINGENCY RESERVE FUND  
(Fund 010, Subfund 021)**

**Revenues:**

	<u>2007-08</u>
Transfer from UMSA General Fund	\$1,000,000
Carryover	2,037,000
Interest Earnings	<u>81,000</u>
<b>Total</b>	<b>\$3,118,000</b>

**Expenditures:**

UMSA Emergency Contingency Reserve	<u>\$3,118,000</u>
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**FIRE RESCUE  
Fire Rescue District  
(Fund 011, Subfund 111) TYPE = SF**

**Revenues:**

	<u>2007-08</u>
Property Taxes (Tax Roll: \$128,619,632,000)	\$311,957,000
Transfer from Countywide General Fund	\$123,000
Carryover	28,986,000
Ground Transport Fees	25,022,000
Plans Review and Permit Fees	4,500,000
Inspection Fees	4,000,000
Other Fire Prevention Fees	100,000
Special Services Revenue	1,600,000
Reimbursement from Miami-Dade Aviation Department	1,228,000
Reimbursement from Miami-Dade Seaport Department	2,400,000
Reimbursement from Miami-Dade Water and Sewer Department	500,000
Interest	3,200,000
Rental Office Space	364,000
Miscellaneous	<u>386,000</u>
<b>Total</b>	<b>\$384,366,000</b>

**Expenditures:**

Fire Protection and Emergency Medical Rescue Operations	\$329,059,000
Dial-A-Life	123,000
Administrative Reimbursement	9,164,000
Transfer to Debt Service (Fund 213, Projects 213425, 213528, 213530, 213625, and 298502)	6,381,000
Transfer to Fire Rescue District Emergency Contingency Reserve Fund (Fund 011, Subfund 120)	5,000,000
Transfer to Lifeguard and Ocean Rescue Services (Fund 011, Subfund 118)	2,173,000
Transfer to Anti-Venom (Fund 011, Subfund 118)	331,000
Reserve for Contingency	1,650,000
Reserve for Enhanced & Future Services	29,485,000
Reserve for Tax Equalization	<u>1,000,000</u>

<b>Total</b>	<b>\$384,366,000</b>
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**Air Rescue  
(Fund 011, Subfund 112)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,010,000
Transfer from Countywide General Fund	10,173,000
Transfer from Public Health Trust	<u>900,000</u>
<b>Total</b>	<b>\$12,083,000</b>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$12,083,000</u>

**Developer Donations  
(Fund 011, Subfund 114)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,500,000
Interest Earnings	<u>45,000</u>
<b>Total</b>	<b>\$1,545,000</b>
 <u>Expenditures:</u>	
Construction and Future Year Expenditures	<u>\$1,545,000</u>

**Hazardous Materials Trust Fund  
(Fund 011, Subfund 116)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,100,000
Interest Earnings	<u>35,000</u>
<b>Total</b>	<b>\$1,135,000</b>
 <u>Expenditures:</u>	
Capital Project - Training Bureau	\$500,000
Trust Fund Activities and Reserves	<u>635,000</u>
<b>Total</b>	<b>\$1,135,000</b>

**Anti-Venom Program  
(Fund 011, Subfund 118)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Fire Rescue District (Fund 011, Subfund 111)	\$331,000
Miscellaneous Fees	<u>300,000</u>
<b>Total</b>	<b>\$631,000</b>
 <u>Expenditures:</u>	
Anti-Venom Program Expenditures	<u>\$631,000</u>

**Lifeguarding and Ocean Rescue Services  
(Fund 011, Subfund 118)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,468,000
Transfer from Fire Rescue District (Fund 011, Subfund 111)	2,173,000
Transfer from Countywide General Fund	<u>3,875,000</u>
<b>Total</b>	<b>\$7,516,000</b>
<u>Expenditures:</u>	
Fire Boat Expenditures	\$2,664,000
Marines Services Expenditures	977,000
Lifeguarding and Ocean Rescue Expenditures	<u>3,875,000</u>
<b>Total</b>	<b>\$7,516,000</b>

**Fire Rescue Emergency Contingency Reserve Fund  
(Fund 011, Subfund 120)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$11,430,000
Interest Earnings	432,000
Transfer from Fire Rescue District (Fund 011, Subfund 111)	<u>5,000,000</u>
<b>Total</b>	<b>\$16,862,000</b>
<u>Expenditures:</u>	
Emergency Contingency Reserve	<u>\$16,862,000</u>

**Miami-Dade Aviation Fire Rescue Services  
(Fund 011, Subfund 121)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Miami International Airport	<u>\$17,891,000</u>
<u>Expenditures:</u>	
Miami-Dade Aviation Fire Rescue Services	<u>\$17,891,000</u>

**ADMINISTRATIVE OFFICE OF THE COURTS  
(Fund 030)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$4,002,000
Recording Fees	\$2,600,000
Criminal Court Costs (25% of \$65 surcharge)	433,000
Criminal Court Costs (\$85 surcharge)	2,129,000
Criminal and Civil Court Costs (\$15 surcharge)	5,769,000
Process Service Fees	71,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>8,385,000</u>
<b>Total</b>	<b>\$23,389,000</b>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$23,389,000</u>

**PUBLIC DEFENDER**

<u>Revenues:</u>	<u>2007-08</u>
Recording Fees	\$385,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>986,000</u>
Total	<u>\$1,371,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,371,000</u>

**STATE ATTORNEY**

<u>Revenues:</u>	<u>2007-08</u>
Recording Fees	\$700,000
Transfer from Non-Court Related Clerk Fees (Fund 030, Subfund 036)	<u>1,551,000</u>
Total	<u>\$2,251,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,251,000</u>

**CAPITAL WORKING FUND**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Capital funds	<u>\$2,809,000</u>

<u>Expenditures:</u>	
Transfer to Office of Capital Improvements (Fund 030, Subfund 023)	<u>\$2,809,000</u>

**GENERAL SERVICES ADMINISTRATION  
Vehicle Replacement Trust Fund  
(Fund 030, Subfund 001)**

<u>Revenues:</u>	<u>2007-08</u>
Vehicle Charges	\$27,776,000
Carryover	1,700,000
Vehicle Sales	1,300,000
Interest Income	<u>200,000</u>
Total	<u>\$30,976,000</u>

<u>Expenditures:</u>	
New Replacement Vehicle Purchases	\$27,280,000
Transfer to Fleet Building Fund (Fund 030, Subfund 004)	<u>2,100,000</u>
Operating Expenditures	<u>1,596,000</u>
Total	<u>\$30,976,000</u>

**Parking and Retail Operations  
(Fund 030, Subfunds 002 and 003)**

<u>Revenues:</u>	<u>2007-08</u>
Parking Revenue	\$3,100,000
Carryover	589,000
Retail Revenue	<u>266,000</u>
Total	<u>\$3,955,000</u>
<u>Expenditures:</u>	
Parking Operations Cost	\$3,304,000
Operating Reserves	422,000
Retail Operations Costs	<u>229,000</u>
Total	<u>\$3,955,000</u>

**Fleet Capital Projects  
(Fund 030, Subfunds 004 and 005)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$2,353,000
Environmental Resources Management Environmental Surcharge	1,014,000
Transfer from Vehicle Replacement Fund (Fund 030, Subfund 001)	2,100,000
Labor Surcharge for Capital Projects	<u>400,000</u>
Total	<u>\$5,867,000</u>
<u>Expenditures:</u>	
Environmental Resources Management Fuel Tank Replacements	\$1,000,000
Fleet Facility Construction Projects	2,724,000
Reserves for Replacement of the Equipment Management System	1,500,000
Operating Expenditures	<u>643,000</u>
Total	<u>\$5,867,000</u>

**Facilities and Utilities Management Building Reserve Fund  
(Fund 030, Subfund 006)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,649,000
Transfer from Internal Service Operations (Fund 050, Subfund 010)	<u>1,019,000</u>
Total	<u>\$2,668,000</u>
<u>Expenditures:</u>	
Various County-Owned Facilities Capital Projects	<u>\$2,668,000</u>

**MUNICIPAL SERVICES TRUST FUND  
Mitigation Payments  
(Fund 030, Subfund 011)**

<u>Revenues:</u>	<u>2007-08</u>
City of Hialeah Gardens Mitigation Payment	\$26,000
Town of Medley Mitigation Payment	486,000
City of North Miami Mitigation Revenue	30,000
Florida City Mitigation Revenue	<u>21,000</u>
<b>Total</b>	<b>\$563,000</b>

<u>Expenditures:</u>	
MDPD Expenditures in the vicinity of the City of Hialeah Gardens	\$26,000
MDPD Expenditures in the vicinity of the Town of Medley and other Town of Medley related expenditures	486,000
MDPD Expenditures in the vicinity of the City of North Miami and other City of North Miami related expenditures	30,000
MDPD Expenditures in the vicinity of the Florida City and other Florida City related expenditures	<u>21,000</u>
<b>Total</b>	<b>\$563,000</b>

**OFFICE OF COUNTYWIDE HEALTHCARE PLANNING  
(Fund 030, Subfund 012)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Countywide General Fund	\$300,000
Transfer from PHT	<u>300,000</u>
<b>Total</b>	<b>\$600,000</b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$600,000</u>

**OFFICE OF COMMUNITY AND ECONOMIC DEVELOPMENT  
Economic Development Program  
(Fund 030, Subfund 020)**

<u>Revenues:</u>	<u>2007-08</u>
Beacon Council Payment (Business Licenses - 8%)	<u>\$330,000</u>

<u>Expenditures:</u>	
Economic Development Activities	<u>\$330,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Municipal Police Services Account  
(Fund 030, Subfund 021)**

<u>Revenues:</u>	<u>2007-08</u>
City of Doral Mitigation Payment	\$10,130,000
City of Doral Local Services Contractual Payment	12,566,000
City of Doral Optional Service Payment	81,000
<b>Total</b>	<b><u>\$22,777,000</u></b>

<u>Expenditures:</u>	
MDPD Expenditures in the vicinity of the City of Doral	\$10,130,000
MDPD Local Police Patrol Expenditures for the City of Doral	12,566,000
MDPD Optional Service Expenditures for the City of Doral	81,000
<b>Total</b>	<b><u>\$22,777,000</u></b>

**ANIMAL SERVICES  
Animal Care and Control  
(Fund 030, Subfund 022, Project 022111)**

<u>Revenues:</u>	<u>2007-08</u>
Animal Care and Control License Fees	\$5,260,000
Animal Care and Control Other Fees	895,000
Animal Care and Control Fines	1,600,000
Carryover	1,000
Transfer from Countywide General Fund	2,671,000
<b>Total</b>	<b><u>\$10,427,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$10,427,000</u>

**OFFICE OF CAPITAL IMPROVEMENT  
(Fund 030, Subfund 023)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Capital Funds (Capital Working Fund)	\$2,802,000
Building Better Communities Bond Interest	1,784,000
Safe Neighborhood Parks Bond Interest	193,000
<b>Total</b>	<b><u>\$4,779,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,779,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Municipal Police Services Account  
(Fund 030, Subfund 024)**

<u>Revenues:</u>	<u>2007-08</u>
City of Miami Gardens Local Police Patrol Services Contractual Payment	\$20,860,000
City of Miami Gardens Specialized Police Services Contractual Payment	<u>3,430,000</u>
<b>Total</b>	<b><u>\$24,290,000</u></b>
 <u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for the City of Miami Gardens	\$20,860,000
MDPD Specialized Police Expenditures for the City of Miami Gardens	<u>3,430,000</u>
<b>Total</b>	<b><u>\$24,290,000</u></b>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
911 Emergency Fee  
(Fund 030, Subfunds 025 and 035)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$2,270,000
911 Landline Emergency Fee	6,807,000
911 Wireless Fee	7,489,000
Interest	<u>250,000</u>
<b>Total</b>	<b><u>\$16,816,000</u></b>
 <u>Expenditures:</u>	
Miami-Dade Police Department Expenditures	\$9,187,000
Enterprise Technology Services Department Expenditures	1,330,000
Municipal Expenditures	4,606,000
Reserve for Future Capital Equipment Acquisition	<u>1,693,000</u>
<b>Total</b>	<b><u>\$16,816,000</u></b>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Municipal Police Services Account  
(Fund 030, Subfund 026)**

<u>Revenues:</u>	<u>2007-08</u>
Town of Miami Lakes Mitigation Payment	\$1,806,000
Town of Miami Lakes Local Police Patrol Services Contractual Payment	6,221,000
Town of Miami Lakes Specialized Police Services Contractual Payment	113,000
Town of Miami Lakes Optional Service Payment	<u>67,000</u>
<b>Total</b>	<b><u>\$8,207,000</u></b>
 <u>Expenditures:</u>	
MDPD Expenditures in the vicinity of the Town of Miami Lakes	\$1,806,000
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	6,221,000
MDPD Specialized Police Expenditures for Town of Miami Lakes	113,000
MDPD Optional Service Expenditures for Town of Miami Lakes	<u>67,000</u>
<b>Total</b>	<b><u>\$8,207,000</u></b>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)**  
**Municipal Police Services Account**  
**(Fund 030, Subfund 027)**

<u>Revenues:</u>	<u>2007-08</u>
Village of Palmetto Bay Mitigation Payment	\$1,669,000
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	5,537,000
Village of Palmetto Bay Specialized Police Services Contractual Payment	105,000
Village of Palmetto Bay Optional Service Payment	75,000
<b>Total</b>	<b>\$7,386,000</b>

<u>Expenditures:</u>	
MDPD Expenditures in the vicinity of the Village of Palmetto Bay	\$1,669,000
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	5,537,000
MDPD Specialized Police Expenditures for Village of Palmetto Bay	105,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	75,000
<b>Total</b>	<b>\$7,386,000</b>

**TEAM METRO**  
**(Fund 030, Subfund 029)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$8,702,000
Transfer from Countywide General Fund	2,101,000
Code Enforcement Fines/Liens	7,050,000
Transfer from the Office of Community and Economic Development (CDBG)	662,000
Direct Sales	1,145,000
<b>Total</b>	<b>\$19,660,000</b>

<u>Expenditures:</u>	
Operating Expenditures	\$19,660,000

**FINANCE**  
**(Fund 030, Subfund 031)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$7,136,000
Bond Administration Fees and Charges	1,957,000
Tax Collector Ad Valorem Fees	11,819,000
Tax Collector Auto Tag Fees	12,714,000
Tourist Tax Collection Fees	2,495,000
Local Business Tax receipt Fees	3,579,000
<b>Total</b>	<b>\$39,700,000</b>

<u>Expenditures:</u>	
Bond Administration Operating Expenditures	\$2,092,000
Tax Collector Operating Expenditures	22,208,000
Director and Controller Operating Expenditures	6,889,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	8,511,000
<b>Total</b>	<b>\$39,700,000</b>

**CONSUMER SERVICES**  
**(Fund 030, Subfund 032, Various Projects)**

**Revenues:**

	<u>2007-08</u>
Transfer from Countywide General Fund	\$1,905,000
Fees and Charges	6,432,000
Local Business Tax Receipt	471,000
Code Fines and Lien Collections	826,000
Transfer from Department of Environmental Resources Management (Fund 030, Subfund 039)	45,000
Transfer from Department of Environmental Resources Management (Fund 140, Subfund 142)	27,000
Transfer from Department of Environmental Resources Management (Fund 720, Subfund 720)	20,000
Transfer from Department of Solid Waste Management (Fund 470, Subfund 470)	18,000
Transfer from Seaport (Fund ES 420, Subfund 001)	50,000
Transfer from Water and Sewer	27,000
Carryover	1,886,000
Intradepartmental Transfers	<u>1,302,000</u>
<b>Total</b>	<b>\$13,009,000</b>

**Expenditures:**

Operating Expenditures	\$11,752,000
Administrative Reimbursement	181,000
Payment of County Rent to General Services Administration	231,000
Intradepartmental Transfers	<u>845,000</u>
<b>Total</b>	<b>\$13,009,000</b>

**CULTURAL PROGRAMS**  
**Museum Operating Grants**  
**(Fund 030, Subfund 033)**

**Revenues:**

	<u>2007-08</u>
Transfer from Two-Thirds Convention Development Tax (Fund 160)	\$2,975,000
Transfer from Countywide General Fund	<u>1,016,000</u>
<b>Total</b>	<b>\$3,991,000</b>

**Expenditures:**

Miami Art Museum (MAM) Operating Grant	\$1,501,000
Museum of Science Operating Grant	1,049,000
Historical Association of Southern Florida (HASF) Operating Grant	1,062,000
Payment of County Rent to General Services Administration (MAM)	192,000
Payment of County Rent to General Services Administration (HASF)	<u>187,000</u>
<b>Total</b>	<b>\$3,991,000</b>

**BUILDING CODE COMPLIANCE  
(Fund 030, Subfund 034, Various Projects)**

<u>Revenues:</u>	<u>2007-08</u>
Board Fees and Book Sales	\$133,000
Carryover	8,583,000
Code Compliance Fees	3,198,000
Code Fines / Lien Collections	173,000
Contractor's Licensing and Enforcement Fees	2,042,000
Fees and Charges	408,000
Interest Earnings	304,000
Product Control Certification Fees	<u>2,067,000</u>
<b>Total</b>	<b>\$16,908,000</b>

<u>Expenditures:</u>	
Operating Expenditures	\$16,185,000
Administrative Reimbursement	395,000
Payment of County Rent to General Services Administration	<u>328,000</u>
<b>Total</b>	<b>\$16,908,000</b>

**CLERK OF COURTS  
Non-Court Related Clerk Fees  
(Fund 030, Subfund 036)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,284,000
Value Adjustment Board	\$289,000
Code Enforcement Revenue	1,953,000
Marriage License Fees	1,212,000
County Recorder	25,041,000
Clerk of the Board	23,000
Miscellaneous Revenues	<u>1,045,000</u>
<b>Total</b>	<b>\$30,847,000</b>

<u>Expenditures:</u>	
Non-Court Operations	\$19,925,000
Transfer to Administrative Office of the Courts (Fund 030)	8,385,000
Transfer to Public Defender (Fund 030)	986,000
Transfer to State Attorney (Fund 030)	<u>1,551,000</u>
<b>Total</b>	<b>\$30,847,000</b>

**PUBLIC WORKS  
Special Operations  
(Fund 030, Subfund 037, Various Projects)**

<u>Revenues:</u>	<u>2007-08</u>
Construction and Land Development Carryover	\$288,000
Special Taxing Administration Carryover	574,000
Construction Permit Fees	4,889,000
Construction Telecommunications	1,000,000
Land Development Plat Fees	1,853,000
FDOT Payment	2,077,000
Special Taxing Districts -- Interfund Transfer	2,215,000
Interagency Transfers	855,000
<b>Total</b>	<b><u>\$13,751,000</u></b>
<u>Expenditures:</u>	
Construction and Subdivision Control	\$6,165,000
Land Development Operation	1,596,000
Special Taxing Districts Administration	2,590,000
Reimburse General Fund Expenditures in Road and Bridge	2,077,000
Intradepartmental Transfers	1,323,000
<b>Total</b>	<b><u>\$13,751,000</u></b>

**ENVIRONMENTAL RESOURCES MANAGEMENT  
Operations  
(Fund 030, Subfund 039)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$3,580,000
Transfer from Environmentally Endangered Lands (Fund 080, Subfunds 081 and 082)	1,076,000
Utility Service Fees	21,550,000
Operating Permit Fees	6,450,000
Plan Review Fees	8,050,000
Tag Fees	1,750,000
Ticketing Ordinance Revenue	50,000
Environmental Litigation Revenues	100,000
Transfer from Miami-Dade Aviation Department	750,000
Contamination Cleanup	100,000
Interest	150,000
Miscellaneous	650,000
Transfer from Artificial Reef Trust Fund	20,000
<b>Total</b>	<b><u>\$44,276,000</u></b>
<u>Expenditures:</u>	
Operating Expenditures	\$41,863,000
Administrative Reimbursement	1,515,000
Consumer Services Department Environmental Projects	45,000
Artificial Reef Program Expenditures	20,000
Environmental Litigation Expenditures	100,000
Cash Reserve into FY 2007-08	733,000
<b>Total</b>	<b><u>\$44,276,000</u></b>

**MOM AND POP BUSINESS GRANTS PROGRAM  
(Fund 030, Subfund 041)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Countywide General Fund	\$1,658,000
<u>Expenditures:</u>	
Board of County Commissioners Mom and Pop Expenditures (13 Commission Districts)	<b><u>\$1,658,000</u></b>

**GOVERNMENT INFORMATION CENTER  
(Fund 030, Subfund 043)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Countywide General Fund	\$9,778,000
Transfer from Unincorporated Municipal Services Area General Fund	4,394,000
Interagency Transfers	3,576,000
Miscellaneous Charges	32,000
Carryover	<u>41,000</u>
<b>Total</b>	<b>\$17,821,000</b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$17,821,000</u>

**CORRECTIONS AND REHABILITATION  
Food Services Special Purpose Account  
(Fund 030, Subfund 044)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	<u>\$405,000</u>

<u>Expenditures:</u>	
Training, Capital, Technology, and Future Unmet Budget Objectives	<u>\$405,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Municipal Police Services Account  
(Fund 030, Subfund 046)**

<u>Revenues:</u>	<u>2007-08</u>
Town of Cutler Bay Local Police Patrol Services Contractual Payment	\$5,544,000
Town of Cutler Bay Specialized Police Services Contractual Payment	354,000
Town of Cutler Bay Optional Service Payment	<u>155,000</u>
<b>Total</b>	<b>\$6,053,000</b>

<u>Expenditures:</u>	
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	\$5,544,000
MDPD Specialized Police Expenditures for the Town of Cutler Bay	354,000
MDPD Optional Service Expenditures for the Town of Cutler Bay	<u>155,000</u>
<b>Total</b>	<b>\$6,053,000</b>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Municipal Police Services Account  
(Fund 030, Subfund 047)**

<u>Revenues:</u>	<u>2007-08</u>
City of South Miami Optional Service Payment	<u>\$69,000</u>

<u>Expenditures:</u>	
MDPD Optional Service Expenditures for the City of South Miami	<u>\$69,000</u>

**AUDIT AND MANAGEMENT SERVICES**  
**Internal Operations**  
**(Fund 030, Subfund 052, Project 052015)**

<b>Revenues:</b>	<b>2007-08</b>
Charges for Audits or Special Studies	<u>\$1,558,000</u>

<b>Expenditures:</b>	
Operating Expenditures	<u>\$1,558,000</u>

**BUILDING**  
**(Fund 030, Subfund 060)**

<b>Revenues:</b>	<b>2007-08</b>
Building Administrative Fees	\$380,000
Carryover	10,972,000
Interest Earnings	420,000
Permitting Trade Fees	28,316,000
Unsafe Structures Collections	<u>2,459,000</u>
<b>Total</b>	<b><u>\$42,547,000</u></b>

<b>Expenditures:</b>	
Operating Expenditures	\$38,623,000
Administrative Reimbursement	1,224,000
Payment of County Rent to General Services Administration	<u>2,700,000</u>
<b>Total</b>	<b><u>\$42,547,000</u></b>

**PLANNING AND ZONING**  
**(Fund 030, Subfund 070, Various Projects)**

<b>Revenues:</b>	<b>2007-08</b>
Zoning Fees	\$7,595,000
Planning Fees	1,627,000
Carryover	3,200,000
Transfer from Countywide General Fund	1,661,000
Transfer from Unincorporated Municipal Services Area General Fund	<u>2,544,000</u>
<b>Total</b>	<b><u>\$16,627,000</u></b>

<b>Expenditures:</b>	
Operating Expenditures	\$15,554,000
Administrative Reimbursement	370,000
Payment of County Rent to General Services Administration	<u>703,000</u>
<b>Total</b>	<b><u>\$16,627,000</u></b>

**EMERGENCY MANAGEMENT AND HOMELAND SECURITY  
(Fund 030, Subfund 071)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Countywide General Fund	\$2,119,000
Emergency Plan Review Fees	24,000
Carryover	<u>678,000</u>
<b>Total</b>	<b>\$2,821,000</b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,821,000</u>

**PARK AND RECREATION  
General Operations  
(Fund 040, Subfunds 001, 002, and 003)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$2,984,000
Transfer from Countywide General Fund	35,237,000
Transfer from Unincorporated Municipal Service Area General Fund	28,604,000
Fees and Charges	31,350,000
Marinas Minimum Guarantee to Subfund 001 from Subfund 003	2,088,000
Transfers from Solid Waste Management (Fund 490)	50,000
Transfer from Two-Thirds Convention Development Tax for the Tennis Center at Crandon Park (Fund 150, Subfunds 157, 158 and 160)	<u>1,000,000</u>
<b>Total</b>	<b>\$101,313,000</b>

<u>Expenditures:</u>	<u>2007-08</u>
Total Operating Expenditures	\$98,850,750
Debt Service Reserve (Project 213314)	378,000
Debt Payment-Crandon Golf Clubhouse	523,000
Community-based Organization Expenditures	590,950
Fairchild Tropical Garden Operating Support	321,300
Transfer to Marina Memorandum of Understanding (MOU) Reserve (Fund 040, Subfund 004)	<u>651,000</u>
<b>Total</b>	<b>\$101,313,000</b>

**PARK AND RECREATION  
Marina MOU Reserve  
(Fund 040, Subfund 004)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,000,000
Interest Earnings	50,000
Transfer from Marina Operating Funds (Fund 040, Subfund 003)	<u>651,000</u>
<b>Total</b>	<b>\$1,701,000</b>

<u>Expenditures:</u>	<u>2007-08</u>
Capital Improvements	\$1,194,000
Debt Service (Sunshine Loan Payment)	299,000
Contingency	<u>208,000</u>
<b>Total</b>	<b>\$1,701,000</b>

**GENERAL SERVICES ADMINISTRATION  
Internal Service Operations  
(Fund 050, Various Subfunds)**

<u>Revenues:</u>	<u>2007-08</u>
Internal Service Fees and Charges	\$197,328,000
Carryover	612,000
Transfer from Health Insurance Trust Fund	18,172,000
Intradepartmental Transfer	7,707,000
Transfer from Countywide General Fund	32,497,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>14,331,000</u>
<b>Total</b>	<b><u>\$270,647,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	\$242,937,000
Reimbursement to County Attorney's Office for Legal Services	4,100,000
Transfer to Facilities and Utilities Management Building Reserve Fund (Fund 030, Subfund 006)	1,019,000
Transfer to Capital Outlay Reserve (Fund 310)	10,485,000
Transfer to Debt Service (Fund 213, Projects 213428, 213720, 213722, 213723, and 213727)	9,975,000
DCSD New Facility Buildout Project	2,131,000
<b>Total</b>	<b><u>\$270,647,000</u></b>

**AMERICANS WITH DISABILITIES ACT COORDINATION  
(Fund 050, Subfund 040)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Countywide General Fund	\$478,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>216,000</u>
<b>Total</b>	<b><u>\$694,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$694,000</u>

**MUNICIPAL HANDICAPPED PARKING FINES  
(Fund 050, Subfund 041)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$102,000
Municipal Parking Fines	268,000
<b>Total</b>	<b><u>\$370,000</u></b>

<u>Expenditures:</u>	
Disbursements to Municipalities for Americans with Disabilities Awareness Projects	\$268,000
Operating Reserve	<u>102,000</u>
<b>Total</b>	<b><u>\$370,000</u></b>

**PROCUREMENT MANAGEMENT  
Internal Services Operations  
(Fund 050, Subfund 050)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$2,808,000
Miscellaneous Fees	10,000
Contract Monitoring Fees	1,370,000
User Access Fees	8,000,000
Interest Earnings	4,000
Delinquency Billing and Service Charges	891,000
Transfer from Countywide General Fund	3,394,000
Transfer from Unincorporated Municipal Service Area General Fund	<u>1,524,000</u>
<b>Total</b>	<b><u>\$18,001,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$18,001,000</u>

**FINANCE  
Internal Service Fund  
(Fund 050, Subfund 053)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$764,000
Cash Management Fees and Other Revenues	1,646,000
Credit and Collections Charges	<u>3,237,000</u>
<b>Total</b>	<b><u>\$5,647,000</u></b>

<u>Expenditures:</u>	
Cash Management Operating Expenditures	\$1,571,000
Credit and Collections Operating Expenditures	2,998,000
FAMIS/ADPICS Expenditures	963,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	<u>115,000</u>
<b>Total</b>	<b><u>\$5,647,000</u></b>

**CLERK OF COURTS  
Records Management  
(Fund 050, Subfund 057)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$665,000
Fees and Charges	<u>1,750,000</u>
<b>Total</b>	<b><u>\$2,415,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,415,000</u>

**ENTERPRISE TECHNOLOGY SERVICES  
(Fund 060, Subfund 004)**

**Revenues:**

	<u>2007-08</u>
Transfer from Countywide General Fund	\$26,918,000
Transfer from Unincorporated Municipal Service Area General Fund	12,093,000
Transfer from SOF Recording Fee	4,978,000
Transfer from Fund 060, Subfund 005	583,000
Transfer from Fund 100, Subfund 104, Project 104141	1,000,000
Proprietary Fees	916,000
Intradepartmental Transfers	7,659,000
Charges to Departments for Services	<u>59,329,000</u>
<b>Total</b>	<b>\$113,476,000</b>

**Expenditures:**

Operating Expenditures	\$111,812,000
Charges to Debt Service (Project 213528)	263,000
Charges to Debt Service (Project 213530)	1,040,000
Charges to Debt Service (Project 213724)	<u>361,000</u>
<b>Total</b>	<b>\$113,476,000</b>

**ENTERPRISE TECHNOLOGY SERVICES  
Internal Service Fund  
(Fund 060, Subfund 005)**

**Revenues:**

	<u>2007-08</u>
Charges to Departments for Telephone Services	<u>\$19,224,000</u>

**Expenditures:**

Charges for Telephone Services	\$16,734,000
Charges to Debt Service (Project 298500)	810,000
Charges to Debt Service (Project 298300)	1,097,000
Transfer to Fund 060, Subfund 004	<u>563,000</u>
<b>Total</b>	<b>\$19,224,000</b>

**ENTERPRISE TECHNOLOGY SERVICES  
Internal Service Fund  
(Fund 060, Subfund 006)**

**Revenues:**

	<u>2007-08</u>
Charges to Departments for Services and Equipment	<u>\$8,590,000</u>

**Expenditures:**

Operating Expenditures	<u>\$8,590,000</u>
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**ENTERPRISE TECHNOLOGY SERVICES  
Internal Service Fund  
ERP Production Hardware Capital Project  
(Fund 060)**

**Revenues:**

	<u>2007-08</u>
Transfer from Water and Sewer for ERP Production Hardware	\$427,000
Transfer from Aviation Department for ERP Production Hardware	428,000
<b>Total</b>	<b>\$855,000</b>

**Expenditures:**

Capital Project Expenditures	<u>\$855,000</u>
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**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Environmentally Endangered Lands Program (EEL)**  
**(Fund 080, Subfunds 081 and 082)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$60,643,000
Carryover of Restricted Reserve	15,244,000
Interest Earnings	<u>2,507,000</u>
<b>Total</b>	<b>\$78,394,000</b>

<u>Expenditures:</u>	
Transfer to Environmental Resources Management Operations for EEL Administration (Fund 030, Subfund 039)	\$1,076,000
Planning and Design	1,574,000
Land Acquisition	4,550,000
Land Management	3,105,000
Reimbursement to Public Works for Land Acquisition Costs	250,000
Cash Reserve into FY 2007-08	<u>67,839,000</u>
<b>Total</b>	<b>\$78,394,000</b>

**MIAMI-DADE LIBRARY SYSTEM**  
**Operations**  
**(Fund 090, Subfund 091)**

<u>Revenues:</u>	<u>2007-08</u>
Property Taxes (Tax Roll:\$222,622,873,836 )	\$81,256,000
Carryover (Operating)	5,932,000
State Aid to Public Libraries	2,000,000
Library Fines and Fees	954,000
Wolfson Contribution	100,000
Miscellaneous Revenue	<u>1,103,000</u>
<b>Total</b>	<b>\$91,345,000</b>

<u>Expenditures:</u>	
Library Operations	\$68,685,000
Books and Materials Purchases	5,000,000
Administrative Reimbursement	2,642,000
Transfer to Capital Plan projects (Fund 310, Subfund 311)	3,515,000
Library Start-up Costs	3,693,000
Payment of County Rent to General Services Administration	3,112,000
Operating Reserves	<u>4,698,000</u>
<b>Total</b>	<b>\$91,345,000</b>

**MIAMI-DADE LIBRARY SYSTEM**  
**Capital Plan Projects**  
**(Fund 090, Subfund 095)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Library Taxing District	\$16,240,000	\$3,225,000	\$12,835,000	<u>\$32,300,000</u>

<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
General Repair/Maintenance	\$10,390,000	\$1,475,000	\$8,845,000	\$20,710,000
Miami Springs	\$0	\$320,000	\$0	\$320,000
Northeast Regional	\$1,900,000	\$1,300,000	\$6,510,000	\$9,710,000
Shenandoah	902,000	658,000	0	<u>1,560,000</u>
<b>Total</b>	<b>\$13,192,000</b>	<b>\$3,753,000</b>	<b>\$15,355,000</b>	<b>\$32,300,000</b>

**LAW LIBRARIES  
(Fund 100, Subfund 102)**

**Revenues:**

	<b>2007-08</b>
Criminal Court Costs Fees	433,000
Service Charges	127,000
Occupational Licenses	85,000
Interest Earnings	<u>10,000</u>
<b>Total</b>	<b>\$655,000</b>

**Expenditures:**

Operating Expenditures	<u>\$655,000</u>
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**LAW LIBRARIES B (AOC)  
(Fund 100, Subfund 102, Project 102004)**

**Revenues:**

	<b>2007-08</b>
Carryover	<u>\$794,000</u>

**Expenditures:**

Operating Expenditures	<u>\$794,000</u>
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**LEGAL AID SOCIETY  
(Fund 100, Subfund 103)**

**Revenues:**

	<b>2007-08</b>
Transfer from Countywide General Fund	\$1,768,000
Criminal Court Costs Fees	433,000
Civil Pro Bono Program Revenue	375,000
Victims of Crime Act Grant	90,000
Miscellaneous Revenue	636,000
Carryover	133,000
Community-based Organization	<u>65,000</u>
<b>Total</b>	<b>\$3,500,000</b>

**Expenditures:**

Operating Expenditures	<u>\$3,500,000</u>
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**OFFICE OF FILM AND ENTERTAINMENT  
(Fund 100, Subfund 104, Project 104123)**

**Revenues:**

	<b>2007-08</b>
Transfer from Countywide General Fund	\$432,000
Carryover	30,000
Film Application Fees	180,000
Beacon Council	<u>75,000</u>
<b>Total</b>	<b>\$717,000</b>

**Expenditures:**

Operating Expenditures	<u>\$717,000</u>
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**Protocol Fund**  
**(Fund 100, Subfund 104, Project 104126)**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Carryover	<u>\$15,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$15,000</u>

**THE JAY MALINA INTERNATIONAL TRADE CONSORTIUM**  
**(Fund 100, Subfund 104, Project 104140)**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Carryover	<u>\$281,000</u>
Contribution from Miami-Dade Seaport Department	<u>295,000</u>
Contribution from Greater Miami Convention & Visitors Bureau	<u>100,000</u>
Transfer from Countywide General Fund	<u>875,000</u>
Total	<u>\$1,551,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$1,451,000</u>
FIU Madrid Center	<u>100,000</u>
Total	<u>\$1,551,000</u>

**ENTERPRISE TECHNOLOGY SERVICES DEPARTMENT**  
**800 Megahertz Radio System Maintenance**  
**(Fund 100, Subfund 104, Project 104141)**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Traffic Fines	<u>\$1,000,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Fund 060, Subfund 004	<u>\$1,000,000</u>

**ADMINISTRATIVE OFFICE OF THE COURTS**  
**Driving While License Suspended Traffic School**  
**(Fund 100, Subfund 106, Project 106003)**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Carryover	<u>\$419,000</u>
Interest Earnings	<u>\$15,000</u>
Program Fees	<u>440,000</u>
Total	<u>\$874,000</u>
<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$874,000</u>

**Court Standby Program (SAO)**  
**(Fund 100, Subfund 106, Project 106005)**

**Revenues:**

	<b><u>2007-08</u></b>
Carryover	\$48,000
Transfer from the Miami-Dade Police Department	175,000
Interest Earnings	3,000
Contribution from Municipal Police Departments	<b><u>244,000</u></b>

<b>Total</b>	<b><u>\$470,000</u></b>
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**Expenditures:**

Operating Expenditures	<b><u>\$470,000</u></b>
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**Self Help Unit (AOC)**  
**(Fund 100, Subfund 106, Project 106006)**

**Revenues:**

	<b><u>2007-08</u></b>
Carryover	\$381,000
Interest Earnings	17,000
Program Income	<b><u>656,000</u></b>

<b>Total</b>	<b><u>\$1,054,000</u></b>
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**Expenditures:**

Operating Expenditures	<b><u>\$1,054,000</u></b>
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**Miami-Dade County Adult Drug Court**  
**(Fund 100, Subfund 106, Project 106007)**

**Revenues:**

	<b><u>2007-08</u></b>
Carryover	\$24,000
Process Server Fees	15,000

<b>Total</b>	<b><u>\$39,000</u></b>
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**Expenditures:**

Operating Expenditures	<b><u>\$39,000</u></b>
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**METRO-MIAMI ACTION PLAN TRUST  
Teen Court Program  
(Fund 100, Subfund 106, Project 106129)**

<u>Revenues:</u>	<u>2007-08</u>
Traffic Court Fees	\$1,075,000
Interest Earnings	7,000
Carryover	<u>792,000</u>
<b>Total</b>	<b>\$1,874,000</b>

<u>Expenditures:</u>	
Teen Court Juvenile Diversion and Intervention Program	<u>\$1,874,000</u>

**GENERAL SERVICES ADMINISTRATION  
Caleb Center Special Revenue Fund  
(Fund 100, Subfund 107, Project 107032)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$279,000
Facility Rental Fees	70,000
Interest Earnings	<u>10,000</u>
<b>Total</b>	<b>\$359,000</b>

<u>Expenditures:</u>	
Facility Improvements (Current and Future)	<u>\$359,000</u>

**OFFICE OF INSPECTOR GENERAL  
(Fund 100, Subfund 108, Project 108000)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,400,000
Costs for Audits on County Contracts	1,950,000
Miami International Airport Oversight	300,000
Miami-Dade Water and Sewer Department Oversight	200,000
Solid Waste Management Oversight	100,000
Miami-Dade Transit	200,000
Interest Earnings	<u>40,000</u>
<b>Total</b>	<b>\$4,190,000</b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,190,000</u>

COMMISSION ON ETHICS AND PUBLIC TRUST  
(Fund 100, Subfund 108, Project 108001)

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Clerk of the Board (Lobbyist Trust Fund)	<u>\$25,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$25,000</u>

LEASE SUBLEASE AGREEMENT  
Special Revenue Fund  
(Fund 100, Subfund 109)

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Rental Income	\$4,300,000
Interest Income	2,846,000
Capital Reserve	<u>1,593,000</u>
Total	<u>\$8,739,000</u>

<b><u>Expenditures:</u></b>	
Rental Expense	<u>\$8,739,000</u>

EMERGENCY MANAGEMENT AND HOMELAND SECURITY  
(Fund 100, Subfund 111)

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Radiological Emergency Preparedness Agreement	\$300,000
Carryover	<u>38,000</u>
Total	<u>\$338,000</u>

<b><u>Expenditures:</u></b>	
Operating Expenditures	<u>\$338,000</u>

**CORRECTIONS AND REHABILITATION  
Special Revenue Operations  
(Fund 110, Subfund 111)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$2,657,000
Subsistence Fees	900,000
Jail Commissary Commission	928,000
Monitored Release Fees	480,000
Medical Fees	20,000
Rehabilitation Program Receipts	140,000
Law Enforcement Education Fund (Second Dollar Fines)	130,000
Food Catering Service Receipts	128,000
Pretrial Volunteer Receipts	10,000
Inmate Industries	<u>350,000</u>
<b>Total</b>	<b>\$5,743,000</b>

<u>Expenditures:</u>	
Jail Commissary	\$286,000
Monitored Release	480,000
Rehabilitation Work Crew Expenses (Boot Camp)	140,000
Law Enforcement Education	200,000
Inmate Industry Operations	350,000
Fee Supported Boot Camp Expenditures	900,000
Other Operating Expenses	2,725,000
Transfer to Inmate Welfare Trust Fund (Fund 600, Subfund 601)	<u>662,000</u>
<b>Total</b>	<b>\$5,743,000</b>

**MIAMI-DADE POLICE DEPARTMENT (MPD)  
Special Revenue Operations  
(Fund 110, Subfund 112)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$3,865,000
Carryover	2,030,000
First Dollar Fines	206,000
Second Dollar Fines	281,000
Law Enforcement Training Traffic Violation Fines	800,000
School Crossing Guard Parking Ticket Surcharge (Transfer from Fund 110, Subfund 115)	<u>1,800,000</u>
<b>Total</b>	<b>\$8,982,000</b>

<u>Expenditures:</u>	
Education and Training	\$2,030,000
School Crossing Guard Program	<u>6,952,000</u>
<b>Total</b>	<b>\$8,982,000</b>

**JUVENILE SERVICES  
(Fund 110, Subfund 112, Project 112100)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$62,000
Criminal Court Fees	<u>433,000</u>
<b>Total</b>	<b>\$495,000</b>

<u>Expenditures:</u>	
Juvenile Assessment Center Expenditures	<u>\$495,000</u>

**MEDICAL EXAMINER  
Special Services Fund  
(Fund 110, Subfund 113, Project 113030)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Countywide General Fund	\$8,279,000
Service Fees	<u>610,000</u>
<b>Total</b>	<b>\$8,889,000</b>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$8,889,000</u>

**CONSUMER SERVICES  
Community Antenna Television (CATV) Systems  
Capital Contribution Fund  
(Fund 110, Subfund 114)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$457,000
Cable Revenues**	\$405,000
Transfer from Countywide General Fund	<u>140,000</u>
<b>Total</b>	<b>\$1,002,000</b>
 <u>Expenditures:</u>	
Intradepartmental Transfer	\$457,000
Transfer to Capital Outlay Reserve	\$405,000
Miami-Dade College Contract	<u>140,000</u>
<b>Total</b>	<b>\$1,002,000</b>

**SCHOOL CROSSING GUARD TRUST FUND  
(Fund 110, Subfund 115)**

<u>Revenues:</u>	<u>2007-08</u>
Parking Ticket Surcharge for School Crossing Guard Programs	\$3,150,000
Interest Earnings	<u>45,000</u>
<b>Total</b>	<b>\$3,195,000</b>
 <u>Expenditures:</u>	
Transfer to Miami-Dade Police Department (Fund 110, Subfund 112)	\$1,800,000
Disbursements to Municipalities	<u>1,395,000</u>
<b>Total</b>	<b>\$3,195,000</b>

**ECONOMIC DEVELOPMENT  
(Fund 120, Subfund 122)**

<u>Revenues:</u>	<u>2007-08</u>
Business License Proceeds	<u>\$4,133,000</u>
 <u>Expenditures:</u>	
Transfer to Beacon Council*	<u>\$4,133,000</u>

\*As in previous years, includes \$75,000 for the Miami-Dade County Film and Entertainment promotional expenditures and eight percent to the Office of Community and Economic Development for economic development activities.

**PARK AND RECREATION  
Miami Metrozoo  
(Fund 125, Subfund 125)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Countywide General Fund	\$7,438,000
Admission and Concession Fees	6,045,000
Caryover from Prior Year	<u>324,000</u>
<b>Total</b>	<b>\$13,807,000</b>

<u>Expenditures:</u>	<u>2007-08</u>
Debt Payment for the Carousel	\$80,000
Operating Expenditures	<u>13,727,000</u>
<b>Total</b>	<b>\$13,807,000</b>

**CULTURAL AFFAIRS  
Department of Cultural Affairs  
(Fund 125, Subfund 127)**

<u>Revenues:</u>	<u>2007-08</u>
Caryover	\$4,309,000
Transfer from Countywide General Fund	7,764,000
Transfer from UMSA General Fund	2,104,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	3,663,000
CDT Proceeds (Fund 160)	1,770,000
State of Florida Artistic Automobile License Tag Revenue	50,000
Knight Foundation Grant	795,000
Children's Trust Grant	1,500,000
<b>Total</b>	<b>\$21,955,000</b>

<u>Expenditures:</u>	<u>2007-08</u>
Administrative Expenditures	\$3,316,000
Artistic License/Arts Education Programs	640,000
Capital Development Grants	340,000
Community Grants	655,000
Cultural Advancement Grants	2,101,000
Culture Shock	1,062,000
Dance Miami (Choreographers) Fellowships	35,000
Developing Arts in Neighborhoods	364,000
Festivals and Special Events	1,164,000
Hannibal Cox Jr. Cultural Grants	558,000
International Cultural Exchange	243,000
Major Cultural Institutions Grants	5,820,000
Service Organization Grants	427,000
South Miami-Dade Cultural Arts Center Dedicated Reserve	2,968,000
Summer Arts & Science Camps for Kids Grants	500,000
Youth Arts Enrichment Grants	357,000
Youth Arts Miami	500,000
Targeted Initiatives	<u>905,000</u>
<b>Total</b>	<b>\$21,955,000</b>

**Art in Public Places  
(Fund 125, Subfund 128)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,610,000
Revenues from Proprietary Capital Projects	379,000
<b>Total</b>	<b>\$1,989,000</b>
<u>Expenditures:</u>	
Administrative Expenditures	\$283,000
Artwork and Program Expenditures	1,145,000
Administrative Reimbursement	22,000
Payment of County Rent to General Services Administration	74,000
Reserves	465,000
<b>Total</b>	<b>\$1,989,000</b>

**PARK AND RECREATION  
Capital Grants  
(Fund 130)**

<u>Revenues:</u>	<u>2007-08</u>
Grant Revenue	\$5,600,000
<u>Expenditures:</u>	
Boating-related improvements	\$1,000,000
Greenway and Trails Network	500,000
Children's Trust Program	2,000,000
Haulover Park Improvements	1,000,000
Dade County Auditorium Improvements	600,000
Other Park Improvements	500,000
<b>Total</b>	<b>\$5,600,000</b>

**STORMWATER UTILITY FUND  
(Fund 140, Subfund 141)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$57,423,000
Stormwater Utility Fees	32,929,000
Bond Reimbursement for FEMA Program	1,049,000
Municipal Reimbursements	1,734,000
Grants from Fund 720	400,000
Interest Earnings	800,000
<b>Total</b>	<b>\$94,335,000</b>
<u>Expenditures:</u>	
<b>Transfers:</b>	
Stormwater Utility Capital Improvement Program (Fund 310, Subfund 316)	\$9,610,000
Debt Service Revenue Fund (Project 211101, 1999 Series)	3,448,000
Debt Service Revenue Fund (Project 211101, 2004 Series)	4,548,000
Environmental Resources Management Operations (Fund 140, Subfund 142)	9,917,000
Public Works Operations (Fund 140, Subfund 143)	22,293,000
Secondary Canal Maintenance Dredging	1,090,000
Cash Reserve	43,429,000
<b>Total</b>	<b>\$94,335,000</b>

**STORMWATER UTILITY PROGRAM**  
**Environmental Resources Management-Operations**  
**(Fund 140, Subfund 142)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	<u>\$9,917,000</u>
 <u>Expenditures:</u>	
Administrative Reimbursement	\$305,000
Consumer Services Department National Pollution Discharge Elimination System	27,000
Stormwater Utility Billing and Collections	3,556,000
Stormwater Planning	3,836,000
Stormwater National Pollutant Discharge Elimination System and Flood Control	1,587,000
Stormwater Special Projects	<u>606,000</u>
<b>Total</b>	<b><u>\$9,917,000</u></b>

**PUBLIC WORKS**  
**Drainage Operations**  
**(Fund 140, Subfund 143)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	\$22,293,000
Intradepartmental Transfers	<u>865,000</u>
<b>Total</b>	<b><u>\$23,158,000</u></b>
 <u>Expenditures:</u>	
Municipal and Unincorporated Municipal Service Area Canal Maintenance and Drain Cleaning	\$22,376,000
Intradepartmental Transfers	<u>782,000</u>
<b>Total</b>	<b><u>\$23,158,000</u></b>

**HOMELESS TRUST**  
**Reserves**  
**(Fund 150, Subfund 150)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover - Capital Reserve	\$1,811,000
Capital Reserve Interest	120,000
Carryover - Tax Equalization Reserve	<u>2,478,000</u>
<b>Total</b>	<b><u>\$4,409,000</u></b>
 <u>Expenditures:</u>	
Capital Reserve	\$1,931,000
Tax Equalization Reserve	<u>2,478,000</u>
<b>Total</b>	<b><u>\$4,409,000</u></b>

**TOURIST DEVELOPMENT TAX  
(Fund 150, Subfund 151)**

**Revenues:**

Tourist Development Tax

**2007-08**

**\$18,071,000**

**Expenditures:**

Advertising and Promotion (Convention and Visitors Bureau)  
 Performing Arts Center Trust  
 Tourism-related Promotion (City of Miami)  
 Transfer to Cultural Affairs Council (CAC) (Fund 125, Subfund 127)  
 Transfer to CAC (Fund 720, Subfund 721)  
 Tourist Development Council (TDC) Grants  
 Transfer to General Fund for Administrative Reimbursement  
 TDC Administrative Support (Finance)  
 Transfer to Fund 125, Subfund 127 for TDC Administrative Support

\$9,596,000  
 \$2,473,000  
 1,026,000  
 3,408,000  
 91,000  
 900,000  
 346,000  
 18,000  
213,000

Total **\$18,071,000**

**TOURIST DEVELOPMENT SURTAX  
(Fund 150, Subfund 152)**

**Revenues:**

Tourist Development Tax

**2007-08**

**\$5,538,000**

**Expenditures:**

Advertising and Promotion (Convention and Visitors Bureau)  
 Transfer to General Fund for Administrative Reimbursement  
 Administrative Support (Finance)  
 Transfer to Fund 125, Subfund 127 for TDC Administrative Support  
 TDC Grants

\$5,261,000  
 106,000  
 14,000  
 57,000  
100,000

Total **\$5,538,000**

**PROFESSIONAL SPORTS FRANCHISE FACILITY TAX  
(Fund 150, Subfund 154)**

**Revenues:**

Professional Sports Franchise Facility Tax

**2007-08**

**\$9,035,000**

**Expenditures:**

Transfer to Debt Service Fund (Project 205800)

**\$9,035,000**

**HOMELESS TRUST  
Operations and Capital  
(Fund 150, Subfund 155)**

**Revenues:**

	<u>2007-08</u>
Food and Beverage Tax (1%) Proceeds	\$11,924,000
Private Sector Contribution	200,000
Food and Beverage Interest	50,000
Carryover	<u>2,155,000</u>
<b>Total</b>	<b>\$14,329,000</b>

**Expenditures:**

Trust Operations	\$14,208,000
Payment of County Rent to General Services Administration	66,000
Administrative Reimbursement	<u>55,000</u>
<b>Total</b>	<b>\$14,329,000</b>

**DOMESTIC VIOLENCE CENTER  
(Fund 150, Subfund 156)**

**Revenues:**

	<u>2007-08</u>
Carryover	\$1,442,000
Food and Beverage Tax (1%) Proceeds	2,104,000
Food and Beverage Interest	<u>86,000</u>
<b>Total</b>	<b>\$3,632,000</b>

**Expenditures:**

Domestic Violence Shelter Operation	\$1,599,000
Transfer to Office of Community Advocacy	139,000
Reserve for Future Projects and Operation	<u>1,894,000</u>
<b>Total</b>	<b>\$3,632,000</b>

**DOMESTIC VIOLENCE CENTER  
(Fund 150, Subfund 156)  
Capital**

**Revenues:**

	<u>2007-08</u>
Carryover	\$6,503,000
Food and Beverage Interest	<u>158,000</u>
<b>Total</b>	<b>\$6,661,000</b>

**Expenditures:**

Land Acquisition, Design and Construction Domestic Violence Center	\$3,602,000
Reserve for Future Year Expenses Domestic Violence Center	<u>3,059,000</u>
<b>Total</b>	<b>\$6,661,000</b>

**CONVENTION DEVELOPMENT TAX  
(Fund 160)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$9,197,000
Interest Earnings	600,000
Convention Development Tax Proceeds	44,500,000
Basketball Properties-Development Agreement Fees	<u>111,000</u>
<b>Total</b>	<b>\$54,408,000</b>
<u>Expenditures:</u>	
Debt Service Fund (Project 206100, 206300, 298500)	\$13,216,000
Payment to the City of Miami Beach	4,500,000
Transfer to Cultural Affairs (Museum Operating Grants) (Fund 030, Subfund 033)	2,975,000
Park and Recreation (Fund 040)	1,000,000
Cultural Affairs Grants	1,000,000
Performing Arts Center Trust Subsidy	6,379,000
Payment to the City of Miami	2,000,000
American Airlines Arena-related Costs	6,400,000
South Dade Operating Subsidy	770,000
Transfer to Vizcaya Operating Subsidy (Fund 450, Subfund 001)	856,000
Debt Service and Shortfall Reserve	14,312,000
Other Costs	<u>1,000,000</u>
<b>Total</b>	<b>\$54,408,000</b>

**HOUSING FINANCE AUTHORITY  
(Fund 170, Subfund 040)**

<u>Revenues:</u>	<u>2007-08</u>
Housing Fees and Charges	\$1,076,000
Carryover	2,019,000
Miscellaneous Revenues	<u>1,080,000</u>
<b>Total</b>	<b>\$4,175,000</b>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,175,000</u>

**DEBT SERVICE FUNDS**

**General Obligation Bonds**

**General Obligation Bonds-Fund 201**  
**Fund Type: D1-Subfund: 2A1**  
**Interest and Sinking Fund**

**Project: 201100**

<u>Revenues:</u>	<u>2007-08</u>
Ad Valorem - Countywide (Tax Roll: \$245,337,415,441)	\$3,434,000
Interest Earned on Good Faith Deposit	10,000
Interest on Deposits and Investments	100,000
Programmed Cash Reserve	<u>7,500,000</u>
<b>Total</b>	<b>\$11,044,000</b>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$6,720,000
Interest Payments on Bonds	1,814,000
Reserve for Bond Service	2,482,000
Trustee and Paying Agent Fees	15,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>8,000</u>
<b>Total</b>	<b>\$11,044,000</b>

**Safe Neighborhood Parks Program Bonds**

**General Obligation Bonds-Fund 201**  
**Fund Type: D1-Subfund: 2A1**  
**Interest and Sinking Fund**

**Project: 201117**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Ad Valorem – Countywide (Tax Roll: \$245,337,415,441)	\$43,089,000
Programmed Cash Reserve	10,226,000
Interest on Deposits and Investments	<u>85,000</u>
<b>Total</b>	<b><u>\$53,400,000</u></b>

<b><u>Expenditures:</u></b>	
Principal Payments of Bonds	\$4,795,000
Interest Payments on Bonds	7,912,000
Reserve for Bond Service	3,094,000
Reserve for Optional Redemption, Series 1997 Bonds	37,460,000
Transfer to Bond Administration (Fund 030, Subfund 031)	125,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	<u>9,000</u>
<b>Total</b>	<b><u>\$53,400,000</u></b>

**Building Better Communities Program Bonds**

**General Obligation Bonds – Fund 201**  
**Fund Type: D1 – Subfund: 2A1**  
**Interest and Sinking Fund**

**Project: 201119**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Ad Valorem – Countywide (Tax Roll: \$245,337,415,441)	\$19,903,000
Programmed Cash Reserve	7,641,000
Interest on Deposits and Investments	<u>75,000</u>
<b>Total</b>	<b><u>\$27,619,000</u></b>

<b><u>Expenditures:</u></b>	
Interest Payments on Bonds	\$12,292,000
Reserve for Bond Service	15,270,000
Transfer to Bond Administration (Fund 030, Subfund 031)	31,000
Other General and Administrative Expenses	11,000
Arbitrage Rebate Computation Services	<u>15,000</u>
<b>Total</b>	<b><u>\$27,619,000</u></b>

**Fire Rescue District Bonds**

**Special Obligation Bonds-Fire Rescue District-Fund 203**  
**Fund Type: D3-Subfund: 2F1**  
**Fire Rescue District Series "1996 and 2002"-Debt Service Fund**

**Project: 203101**

**Revenues:**

	<b><u>2007-08</u></b>
Ad Valorem - Fire Rescue District (Tax Roll: \$148,808,520,443)	\$5,937,000
Programmed Cash Reserve	2,784,000
Cash Carryover	120,000
Interest on Deposits and Investments	<u>75,000</u>
<b>Total</b>	<b><u>\$8,916,000</u></b>

**Expenditures:**

Principal Payments on Bonds	\$3,910,000
Interest Payments on Bonds	1,340,000
Reserve for Future Debt Service	2,444,000
Partial Optional Redemption - Series 1996	1,200,000
Transfer to Bond Administration (Fund 030, Subfund 031)	13,000
Other General and Administrative Expenses	6,000
Arbitrage Rebate Computation Service	<u>3,000</u>
<b>Total</b>	<b><u>\$8,916,000</u></b>

**Guaranteed Entitlement**

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type: D4-Subfund: 2G1**  
**Guaranteed Entitlement Revenue Fund**

**Project: 204101**

**Revenues:**

	<b><u>2007-08</u></b>
Total Guaranteed Entitlement Receipts (Transfer from State Revenue Sharing - Fund 510, Subfund 512)	<b><u>\$14,057,000</u></b>

**Expenditures:**

Reserve	
Transfer to Bond Service:	
Series 1988 (Project 204311)	\$2,975,000
Series 2007 Bonds (Project 204614)	<u>11,082,000</u>
<b>Total</b>	<b><u>\$14,057,000</u></b>

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type: D4-Subfund: 2G3**  
**Guaranteed Entitlement Refg. Series "1988"-Bond Service Account**

**Project: 204311**

**Revenues:**

	<b><u>2007-08</u></b>
Transfer from Revenue Fund (Project 204101)	\$2,975,000
Interest Earnings	5,000
Programmed Cash Reserve	<u>1,478,000</u>
<b>Total</b>	<b><u>\$4,458,000</u></b>

**Expenditures:**

Principal Payments on Bonds	\$990,000
Interest Payments on Bonds	3,446,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	<u>10,000</u>
<b>Total</b>	<b><u>\$4,458,000</u></b>

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type : D4-Subfund: 2G5**  
**Guaranteed Entitlement Refg. Series "1995"-Bond Service Account**

**Project: 204513**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Cash Reserve	<u>\$6,000</u>
<b><u>Expenditures:</u></b>	
Arbitrage Rebate Computation Services	<u>\$6,000</u>

**Special Obligation Bonds-Guaranteed Entitlement-Fund 204**  
**Fund Type : D4-Subfund: 2G6**  
**Guaranteed Entitlement Refg. Series "2007"-Bond Service Account**

**Project: 204614**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Cash Reserve	<u>\$953,000</u>
Cash Carryover - Bond Proceeds	<u>150,000</u>
Transfer from Revenue Account (Project 204101)	<u>11,082,000</u>
<b>Total</b>	<b><u>\$12,185,000</u></b>
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds -- Series 2007	<u>\$3,475,000</u>
Interest Payments on Bonds -- Series 2007	<u>5,723,000</u>
Reserve for Future Debt Service	<u>2,809,000</u>
Reserve for Costs of Issuance - Series 2007 Bonds	<u>150,000</u>
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>23,000</u>
General Admin Services	<u>3,000</u>
Arbitrage Rebate Computation Services	<u>2,000</u>
<b>Total</b>	<b><u>\$12,185,000</u></b>

**Professional Sports Franchise Tax Bonds**

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax-Revenue Fund**

Project: 205800

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer - Professional Sports Franchise Tax Revenue Fund 150, Sub Fund 154	<u>\$9,035,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund -- Series 1998 (Project 205801)	<u>\$4,632,000</u>
Transfer to Surplus Fund (Project 205804)	<u>4,403,000</u>
<b>Total</b>	<b><u>\$9,035,000</u></b>

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax-Series "1998"-Debt Service Fund**

**Project: 205801**

**Revenues:**

	<u>2007-08</u>
Transfer from Revenue Fund (Project 205800)	\$4,632,000
Programmed Cash Reserve	3,500,000
Interest Earnings	<u>31,000</u>
<b>Total</b>	<b><u>\$8,163,000</u></b>

**Expenditures:**

Principal Payment on Bonds	\$1,000,000
Interest Payments on Bonds	3,979,000
Reserve for Future Debt Service	3,164,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses	<u>6,000</u>
<b>Total</b>	<b><u>\$8,163,000</u></b>

**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax Refunding-Series "1998" Debt Service Reserve Fund**

**Project: 205803**

**Revenues:**

	<u>2007-08</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$8,135,000</u>

**Expenditures:**

Reserve for Future Debt Service	<u>\$8,135,000</u>
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**Special Obligation Bonds-Prof. Sports Franchise Tax-Fund 205**  
**Fund Type: D5-Subfund: 2S8**  
**Prof. Sports Franchise Tax Refunding-Series "1998" Surplus Fund**

**Project: 205804**

**Revenues:**

	<u>2007-08</u>
Transfer from Revenue Fund (Project 205800)	\$4,403,000
Interest Earnings	40,000
Programmed Cash Reserve	<u>6,800,000</u>
<b>Total</b>	<b><u>\$11,243,000</u></b>

**Expenditures:**

Transfer to Project 206300 (CDT Series 97C Bonds - Revenue Fd)	\$380,000
Transfer to Project 213426 (Cap. Asst Acq. Bds 02A- Crandon Clubhouse)	437,000
Reserve for Future Debt Service	<u>10,426,000</u>
<b>Total</b>	<b><u>\$11,243,000</u></b>

**Convention Development Tax Bonds**

**Special Obligation and Refunding Bonds-(CDT)-Fund 206**

**Fund Type: D5-Subfund: 2P1**

**Spec. Oblig. and Refg. Bonds (CDT)-Series "1996A and B"-Revenue Fund**

**Project: 206100**

**Revenues:**

	<b><u>2007-08</u></b>
Interfund Transfer – Convention Development Tax Trust (Fund 160)	\$6,195,000
CDT SWAP Receipts	<u>1,000,000</u>
<b>Total:</b>	<b><u>\$7,195,000</u></b>

**Expenditures:**

Transfer to Debt Service Fund - Series 1996B Bonds (Project 206201)	<b><u>\$7,195,000</u></b>
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**Special Obligation and Refunding Bonds-(CDT)-Fund 206**

**Fund Type: D5-Subfund 2P2**

**Spec. Oblig. and Refg. Bonds (CDT)-Series "1996B"-Debt Service Fund**

**Project: 206201**

**Revenues:**

	<b><u>2007-08</u></b>
Programmed Cash Reserve – Series 1996B	\$8,088,000
Interest Earnings	28,000
Transfer from Revenue Fund – CDT SWAP Receipts	1,000,000
Transfer from Revenue Fund – CDT Receipts (Project 206100)	<u>6,195,000</u>
<b>Total</b>	<b><u>\$15,311,000</u></b>

**Expenditures:**

Principal Payments on Bonds	\$3,765,000
Interest Payments on Bonds	5,871,000
Reserve for Future Debt Service-Series 1996B	5,400,000
Reserve for Future Debt Service	238,000
Transfer to Bond Administration (Fund 030, Subfund 031)	24,000
Trustee/Paying Agent Services & Fees	3,000
Arbitrage Rebate Computation Services	<u>10,000</u>
<b>Total</b>	<b><u>\$15,311,000</u></b>

**Special Obligation and Refunding Bonds-(CDT)-Fund 206**

**Fund Type: D5-Subfund 2P2**

**Spec. Oblig. and Refg. Bonds (CDT)-Series "1996B"-Reserve Fund**

**Project: 206202**

**Revenues:**

	<b><u>2007-08</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<b><u>\$16,579,000</u></b>

**Expenditures:**

Reserve for Future Debt Service	<b><u>\$16,579,000</u></b>
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**Special Obligation and Refunding Bonds-Fund 206**  
**Fund Type: D5-Subfund: 2P3**  
**Special Obligation and Refg. Bonds-(CDT)-Series "1997A, B and C"-Revenue Fund**

**Project: 206300**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Tax Receipts - Omni Tax Increment Account	\$1,430,000
Intrafund Transfer - Professional Sports Tax Surplus Fund (Project 205804)	380,000
Interfund Transfer - Convention Development Tax Trust (Fund 160)	2,717,000
CDT SWAP Receipts	<u>3,000,000</u>
<b>Total</b>	<b>\$7,527,000</b>

<b><u>Expenditures:</u></b>	
Transfers to Debt Service Fund:	
Series 1997A Bonds (Project 206301)	\$1,430,000
Series 1997B Bonds (Project 206401)	2,714,000
Series 1997B SWAP (Project 206401)	3,000,000
Series 1997C Bonds (Project 206501)	<u>383,000</u>
<b>Total</b>	<b>\$7,527,000</b>

**Special Obligation and Refunding Bonds-Fund 206**  
**Fund Type: D5-Subfund: 2P3**  
**Special Obligation and Refunding Bonds-(CDT)-Series "1997A" Debt Service Fund**

**Project: 206301**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Cash Reserve - Series 1997A - Omni	\$12,684,000
Interest Earnings	300,000
Transfer from Revenue Fund (Project 206300)	<u>1,430,000</u>
<b>Total</b>	<b>\$14,414,000</b>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service - Series 1997A	\$14,410,000
Arbitrage Rebate Computation Services	1,000
Other General and Administrative Expenses	<u>3,000</u>
<b>Total</b>	<b>\$14,414,000</b>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P3**  
**Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "1997A, B, C"-Reserve Fund**

**Project: 206302**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Surety Bond Reserve (Non-Cash)	\$29,288,000
Programmed Cash Reserve	5,043,000
Interest Earnings	<u>120,000</u>
<b>Total</b>	<b>\$34,451,000</b>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service - Cash	\$5,163,000
Reserve for Future Debt Service - Non Cash	<u>29,288,000</u>
<b>Total</b>	<b>\$34,451,000</b>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P4**  
**Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "1997B"-Debt Service Fund**

**Project: 206401**

<b>Revenues:</b>	<b>2007-08</b>
Programmed Cash Reserve – Series 1997B	\$3,052,000
Transfer from Revenue Fund – CDT SWAP (Project 206300)	3,000,000
Transfer from Revenue Fund – CDT Receipts (Project 206300)	2,714,000
Interest Earnings	15,000
<b>Total</b>	<b>\$8,781,000</b>

<b>Expenditures:</b>	
Interest Payments on Series 1997B Bonds	\$5,843,000
Reserve for Future Debt Service – Series 1997B	2,922,000
Arbitrage Rebate Computation Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	15,000
<b>Total</b>	<b>\$8,781,000</b>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P4**  
**Subordinate Spec. Oblig. and Refg. Bonds (CDT)-Series "1997C"-Debt Service Fund**

**Project: 206501**

<b>Revenues:</b>	<b>2007-08</b>
Programmed Cash Reserve – Series 1997C	\$3,000
Transfer from Revenue Fund – CDT	383,000
<b>Total</b>	<b>\$386,000</b>

<b>Expenditures:</b>	
Interest Payments on 1997C Bonds	
Reserve for Future Debt Service – Series 1997C	\$383,000
Arbitrage Rebate Computation Services	3,000
<b>Total</b>	<b>\$386,000</b>

**Subordinate Special Obligation and Refunding Bonds-(CDT)-Fund 206**  
**Fund Type: D5-Subfund: 2P6**  
**Subordinate Spec. Oblig. and Refg. Bonds-(CDT)-Series "2005A and B"-Reserve Fund**

**Project: 206603**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Surety Bond Reserve (Non-Cash)	\$16,753,000
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service (Non-Cash)	\$16,753,000
<b>Public Service Tax UMSA Bonds</b>	

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "1999"-**

**Project: 208409**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Unincorporated Municipal Service Area General Fund	\$3,743,000
Transfer from Countywide General Fund	223,000
Transfer from Local Option Tax	1,370,000
Interest Earnings	50,000
Programmed Cash Reserve	3,879,000
<b>Total</b>	<b>\$9,265,000</b>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$2,400,000
Interest Payments on Bonds	2,910,000
Reserve for Future Debt Service	3,936,000
Arbitrage Rebate Computation Services	6,000
Transfer to Bond Administration (Fund 030, Subfund 031)	13,000
<b>Total</b>	<b>\$9,265,000</b>

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds-Public Service Tax-UMSA-Series "1999"-Reserve Fund**

**Project: 208410**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Surety Bond Reserve (Non-Cash)	\$5,405,000
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	\$5,405,000

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds-Public Service Tax-UJMSA-Series "2002"-Debt Service Fund**

**Project: 208511**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$2,761,000
Transfer from Countywide General Fund	182,000
Transfer from Local Option Tax	1,011,000
Interest Earnings	23,000
Programmed Cash Reserve	<u>1,976,000</u>
<b>Total</b>	<b><u>\$5,953,000</u></b>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$1,535,000
Interest Payments on Bonds	2,420,000
Reserve for Future Debt Service	1,982,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	<u>6,000</u>
<b>Total</b>	<b><u>\$5,953,000</u></b>

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds-Public Service Tax-UJMSA-Series "2002"-Reserve Fund**

**Project: 208512**

<u>Revenues:</u>	<u>2007-08</u>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$4,032,000</u>
<u>Expenditures:</u>	
Reserve for Future Debt Service	<u>\$4,032,000</u>

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4 \$28 Million**  
**Spec. Oblig. Rev. Bonds-Public Service Tax (UJMSA) Series "2006"-Debt Service Fund**

**Project: 208613**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$1,443,000
Transfer from Local Option Tax	529,000
Programmed Cash Reserve	<u>986,000</u>
<b>Total</b>	<b><u>\$2,958,000</u></b>
<u>Expenditures:</u>	
Principal Payments on Bonds	\$680,000
Interest Payments on Bonds	1,292,000
Reserve for Future Debt Service	977,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	<u>4,000</u>
<b>Total</b>	<b><u>\$2,958,000</u></b>

**Special Obligation Bonds-Public Service Tax-Fund 208**  
**Fund Type: D5-Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds-Public Service Tax (UMSA) Series "2006" Reserve Fund**

**Project: 208614**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$1,805,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$1,805,000</u>

**Special Obligation Bonds - Public Service Tax - Fund 208**  
**Fund Type: D5 - Subfund: 2R4 \$30 Million**  
**Spec. Oblig. Rev. Bonds - Public Service Tax (UMSA) Series "2007" - Debt Service Fund**

**Project: 208715**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Unincorporated Municipal Service Area General Fund	\$1,900,000
Transfer from Local Option Tax	692,000
Programmed Cash Reserve	<u>500,000</u>
Total	<u>\$3,092,000</u>

<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	\$1,250,000
Interest Payments on Bonds	807,000
Reserve for Future Debt Service	1,028,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$3,092,000</u>

**Special Obligation Bonds - Public Service Tax - Fund 208**  
**Fund Type: D5 - Subfund: 2R4**  
**Spec. Oblig. Rev. Bonds - Public Service Tax (UMSA) Series "2007" Reserve Fund**

**Project: 208716**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Surety Bond Reserve (Non-Cash)	<u>\$2,500,000</u>

<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<u>\$2,500,000</u>

**Transit System Sales Surtax Revenue Bonds**

**Transit System Sales Surtax Revenue Bonds General Segment**  
**Fund Type: D5 - Subfund: 2T9 General Segment**  
**Transit System Sales Surtax Revenue Fund**

**Project: 209400**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Transit System Sales Surtax Revenue Fund (Fund 402)	\$3,090,000
Deposit interest from GIC	<u>169,000</u>
Total	<u>\$3,259,000</u>

<b><u>Expenditures:</u></b>	
Transfer to Debt Service Fund - Series 06 (Project 209402)	<u>\$3,259,000</u>

**Transit System Sales Surtax Revenue Bonds General Segment**  
**Fund Type: D5 - Subfund: 2T9 General Segment**  
**Transit System Sales Surtax Reserve Fund**

**Project: 209401**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Cash Reserve (GIC)	<b><u>\$3,372,000</u></b>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	<b><u>\$3,372,000</u></b>

**Transit System Sales Surtax Revenue Bonds, Series 06**  
**Fund Type: D5 - Subfund: 2T9 General Segment**  
**Transit System Sales Surtax Debt Service Fund**

**Project: 209402**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Revenue Fund (Project 209400)	<b><u>\$3,259,000</u></b>
Interest Earnings	<b><u>90,000</u></b>
Programmed Cash Reserve	<b><u>877,000</u></b>
<b>Total</b>	<b><u>\$4,226,000</u></b>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds	<b><u>\$833,000</u></b>
Interest Payments on Bonds	<b><u>2,539,000</u></b>
Reserve for Future Debt Service	<b><u>843,000</u></b>
Transfer to Bond Administration (Fund 030, Subfund 031)	<b><u>8,000</u></b>
Arbitrage Rebate Computation Services	<b><u>3,000</u></b>
<b>Total</b>	<b><u>\$4,226,000</u></b>

**Courthouse Center Bonds**

**Special Obligation Bonds - Courthouse Revenue Fund - Fund 210**  
**Fund Type: D5 - Subfund: 2C1**  
**Spec. Oblig. Bonds - Revenue Fund**

**Project: 210100**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
\$15 Criminal and Civil Traffic Fines	<b><u>\$7,347,000</u></b>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service, Series 1998A (Project 210311)	<b><u>\$309,000</u></b>
Transfer to Debt Service, Series 1998B (Project 210412)	<b><u>3,352,000</u></b>
Transfer to Debt Service, Series 2003 (Project 210513)	<b><u>3,686,000</u></b>
<b>Total</b>	<b><u>\$7,347,000</u></b>

**Special Obligation Bonds – Courthouse Center Proj. – Fund 210**

**Fund Type: D5 – Subfund: 2C1**

**Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1994, 1995 & 1998” – Debt Reserve Fund**

**Project: 210108**

**Revenues:**

	<u>2007-08</u>
Programmed Surety Bond Reserve (Non-Cash)	\$3,716,000
Programmed Cash Reserve	<u>111,000</u>
Total	<u>\$3,827,000</u>

**Expenditures:**

Reserve for Future Debt Service -Non-Cash	\$3,716,000
Reserve for Future Debt Service - Cash	<u>111,000</u>
Total	<u>\$3,827,000</u>

**Special Obligation Bonds – Courthouse Center Project – Fund 210**

**Fund Type: D5 – Subfund: 2C3**

**Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998A” – Debt Service Fund**

**Project: 210311**

**Revenues:**

	<u>2007-08</u>
Transfer from Revenue Fund (Project 210100)	\$309,000
Programmed Cash Reserve	190,000
Interest Earnings	<u>4,000</u>
Total	<u>\$503,000</u>

**Expenditures:**

Principal Payment on Series 1998A Bonds	\$125,000
Interest Payments on Series 1998A Bonds	195,000
Reserve for Future Debt Service	160,000
Reserve for Future Debt Service Retained	16,000
Other General and Administrative Expenses	4,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$503,000</u>

**Special Obligation Bonds – Courthouse Center Project – Fund 210**

**Fund Type: D5 – Subfund: 2C4**

**Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series “1998B” – Debt Service Fund**

**Project: 210412**

**Revenues:**

	<u>2007-08</u>
Transfer from Revenue Fund (Project 210100)	\$3,352,000
Programmed Cash Reserve	1,850,000
Interest Earnings	<u>50,000</u>
Total	<u>\$5,252,000</u>

**Expenditures:**

Principal Payment on Series 1998B Bonds	\$1,965,000
Interest Payments on Series 1998B Bonds	1,431,000
Reserve for Future Debt Service	1,698,000
Reserve for Future Debt Service Retained	145,000
Other General and Administrative Expenses	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	9,000
Arbitrage Rebate Computation Services	<u>2,000</u>
Total	<u>\$5,252,000</u>

**Special Obligation Bonds – Courthouse Center Project – Fund 210**

**Fund Type: D5 – Subfund: 2C5**

**Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. – Series “2003” – Debt Service Fund**

**Project: 210513**

**Revenues:**

	<b>2007-08</b>
Transfer from Revenue Fund (Project 210100)	\$3,686,000
Interest Earnings	30,000
Programmed Cash Reserve -Series A	1,103,000
Carryover	240,000
Programmed Cash Reserve -Series B	164,000
<b>Total</b>	<b>\$5,223,000</b>

**Expenditures:**

Interest Payments on Series 2003A Bonds	\$2,206,000
Interest Payments on Series 2003B Bonds	1,716,000
Reserve for Future Debt Service - Series A	1,103,000
Reserve for Future Debt Service - Series B	174,000
Other General and Administrative Expenses	10,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	4,000
<b>Total</b>	<b>\$5,223,000</b>

**Special Obligation Bonds – Courthouse Center Project – Fund 210**

**Fund Type: D5 – Subfund: 2C5**

**Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. Series “2003” – Reserve Fund**

**Project: 210514**

**Revenues:**

	<b>2007-08</b>
Programmed Surety Bond Reserve (Non-Cash)	\$7,775,000

**Expenditures:**

Reserve for Future Debt Service	\$7,775,000
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**Stormwater Utility Revenue Bonds**

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211**

**Fund Type: D5 – Subfund: 2U1**

**Stormwater Utility Revenue Bond Program - Revenue Fund**

**Project: 211101**

**Revenues:**

	<b>2007-08</b>
Transfer from Stormwater Revenue Fund (Fund 140, Subfund 141)	\$7,996,000

**Expenditures:**

Transfer to Debt Service Fund – Series 1999 (Projects 211102)	\$3,448,000
Transfer to Debt Service Fund – Series 2004 (211104)	4,548,000
<b>Total</b>	<b>\$7,996,000</b>

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211**  
**Fund Type: D5 – Subfund: 2U1**  
**Stormwater Utility Revenue Bond Program Series “1999” Bonds, Debt Service Fund**

**Project: 211102**

**Revenues:**

**2007-08**

Transfer from Revenue Fund (Project 211101)	\$3,448,000
Interest Earnings	40,000
Programmed Cash Reserve	900,000
<b>Total</b>	<b>\$4,388,000</b>

**Expenditures:**

Principal Payment on Bonds	\$1,320,000
Interest Payments on Bonds	1,580,000
Reserve for Future Debt Service	1,477,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Arbitrage Rebate Computation Services	4,000
<b>Total</b>	<b>\$4,388,000</b>

**Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211**  
**Fund Type: D5 – Subfund: 2U1**  
**Special Obligation Bonds - Reserve Fund**

**Project: 211103**

**Revenues:**

**2007-08**

Programmed Surety Bond Reserve (Non-Cash)	\$7,627,000
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**Expenditures:**

Reserve for Future Debt Service	\$7,627,000
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**Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211**  
**Fund Type: D5 – Subfund: 2U1 \$60 Million**  
**Stormwater Utility Revenue Bond Program Series “2004” Bonds, Debt Service Fund**

**Project: 211104**

**Revenues:**

**2007-08**

Transfer from Revenue Fund (Project 211101)	\$4,548,000
Interest Earnings	65,000
Programmed Cash Reserve	2,482,000
<b>Total</b>	<b>\$7,095,000</b>

**Expenditures:**

Principal Payments on Bonds	\$1,515,000
Interest Payments on Bonds	3,208,000
Reserve for Future Debt Service	2,358,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	2,000
<b>Total</b>	<b>\$7,095,000</b>

**Special Oblig. Bonds – Floating/Fixed Rate Equip. Bonds – Series “1990” – Fund 213**  
**Fund Type: D5 – Subfund: 2E3**  
**Floating/Fixed Rate Equip. Bonds – Series “1990” (Golf Club of Miami)– Debt Service Fund**

**Project: 213314**

<b>Revenues:</b>	<b>2007-08</b>
Programmed Cash Reserve	\$300,000
Programmed Cash Reserve for Arbitrage	135,000
Interest Earnings	2,000
Receipt from Park and Recreation (Fund 040)	<u>376,000</u>
<b>Total</b>	<b><u>\$813,000</u></b>
<b>Expenditures:</b>	
Principal Payment on Bonds	\$300,000
Interest Payments on Bonds	81,000
Reserve for Future Debt Service	300,000
Reserve for Future Arbitrage payments	125,000
Arbitrage Rebate Computation Services	3,000
General and Administrative Expenses	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
<b>Total</b>	<b><u>\$813,000</u></b>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 - Fund 213**  
**Fund Type: D5 – Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**  
**Election Voting Equipment - \$24,600,000**

**Project: 213420**

<b>Revenues:</b>	<b>2007-08</b>
Transfer from Capital Outlay Reserve	\$2,891,000
Carryover	12,000
Programmed Cash Reserve, Series A	<u>330,000</u>
<b>Total</b>	<b><u>\$3,233,000</u></b>
<b>Expenditures:</b>	
Principal Payment on Bonds, Series A	\$2,360,000
Interest Payments on Bonds, Series A	599,000
Reserve for Future Debt Service, Series A	265,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>7,000</u>
<b>Total</b>	<b><u>\$3,233,000</u></b>

**Special Oblig. Bonds - Fixed/Auction Rate Cap. Asset Acquisition Bds - Series "2002" - Fund 213**

**Fund Type: D5 - Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds - Series "2002"**

**Coral Gables Courthouse - \$6,300,000**

**Project: 213421**

**Revenues:**

**2007-08**

Transfer from the Administrative Office of the Courts	\$391,000
Cash Carryover	48,000
Programmed Cash Reserve, Series A	47,000
Programmed Cash Reserve, Series B	10,000
Total	\$496,000

**Expenditures:**

Principal Payment on Bonds, Series A	\$240,000
Interest Payments on Bonds, Series A	82,000
Interest Payments on Bonds, Series B	117,000
Reserve for Future Debt Service, Series A	35,000
Reserve for Future Debt Service, Series B	10,000
General and Administrative Expenses	10,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	\$496,000

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"**

**MLK Furniture, Fixtures & Equipment - \$11,000,000**

**Project: 213423**

**Revenues:**

	<b><u>2007-08</u></b>
Transfer from Capital Outlay Reserve Fund 310 Subfund 313	\$1,275,000
Programmed Cash Reserve, Series A	187,000
Total	<b><u>\$1,462,000</u></b>

**Expenditures:**

Principal Payment on Bonds, Series A	\$980,000
Interest Payments on Bonds, Series A	334,000
Reserve for Future Debt Service, Series A	143,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Total	<b><u>\$1,462,000</u></b>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"**

**Golf Club of Miami - Renovations - \$6,400,000**

**Project: 213424**

**Revenues:**

	<b><u>2007-08</u></b>
Programmed Cash Reserve, Series A	\$77,000
Programmed Cash Reserve, Series B	18,000
Transfer from Parks Golf Operations	523,000
Total	<b><u>\$618,000</u></b>

**Expenditures:**

Principal Payment on Bonds, Series A	\$350,000
Interest Payments on Bonds, Series A	120,000
Interest Payments on Bonds, Series B	80,000
Reserve for Future Debt Service, Series A	51,000
Reserve for Future Debt Service, Series B	7,000
General and Administrative Expenses	7,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	<b><u>\$618,000</u></b>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**  
**Fund Type: D5 – Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"**  
**Fire Department - Fleet Replacement - \$12,850,000**

**Project: 213425**

**Revenues:**

	<b>2007-08</b>
Transfer from Fire Department (Fund 011, Subfund 111)	\$1,400,000
Programmed Cash Reserve, Series A	206,000
Programmed Cash Reserve, Series B	12,000
<b>Total</b>	<b>\$1,618,000</b>

**Expenditures:**

Principal Payment on Bonds, Series A	\$1,060,000
Interest Payments on Bonds, Series A	362,000
Interest Payments on Bonds, Series B	31,000
Reserve for Future Debt Service, Series A	154,000
Reserve for Future Debt Service, Series B	2,000
General and Administrative Expenses	4,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	4,000
<b>Total</b>	<b>\$1,618,000</b>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**  
**Fund Type: D5 – Subfund: 2E4**  
**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"**  
**Park & Recreation - Construction of Crandon Clubhouse \$7 Million**  
**and Metro Zoo Aviary \$2 Million**

**Project: 213426**

**Revenues:**

	<b>2007-08</b>
Programmed Cash Reserve, Series A (Aviary)	\$35,000
Programmed Cash Reserve, Series A (Club)	51,000
Programmed Cash Reserve, Series B (Club)	19,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	277,000
Transfer from Sports Tax Revenues - Surplus Fund (Project 205804)	437,000
<b>Total</b>	<b>\$819,000</b>

**Expenditures:**

Principal Payment on Bonds, Series A (Aviary)	\$180,000
Principal Payment on Bonds, Series A (Crandon Club)	265,000
Interest Payments on Bonds, Series A (Aviary)	61,000
Interest Payments on Bonds, Series A (Crandon Club)	90,000
Interest Payments on Bonds, Series B (Club)	131,000
Reserve for Future Debt Service, Series A (Aviary)	26,000
Reserve for Future Debt Service, Series A (Crandon Club)	39,000
Reserve for Future Debt Service, Series B (Club)	12,000
General and Administrative Expenses	12,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
<b>Total</b>	<b>\$819,000</b>

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series “2002” – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**

**Building Dept. - Renovation Miami-Dade Permitting & Inspection Ctr. Bldg - \$3.9Mm**

**Project: 213428**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Cash Reserve, Series A	\$78,000
Transfer from General Services Administration (Fund 050)	445,000
Total	\$523,000
<b><u>Expenditures:</u></b>	
Principal Payment on Bonds, Series A	\$350,000
Interest Payments on Bonds, Series A	119,000
Reserve for Future Debt Service, Series A	51,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	\$523,000

**Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213**

**Fund Type: D5 – Subfund: 2E4**

**Fixed/Auction Rate Capital Asset Acquisition Bonds – Series “2002”**

**Reserve Account for Series A Bonds**

**Project: 213429**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Surety Bond Reserve (Non-Cash)	\$11,985,000
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service	\$11,985,000

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series “2004A” – Fund 213**

**Fund Type: D5 – Subfund: 2E5**

**ITD Mainframe \$3.7 million**

**Project: 213520**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$93,000
Transfer Revenue/SWAP Project 213528	189,000
Total	\$282,000
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$186,000
Reserve for Future Debt Service, Series A	93,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	\$282,000

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series "2004A" – Fund 213**  
**Fund Type: D5 – Subfund: 2E5**  
**ITD Regatta \$5.2 Million**

**Project: 213521**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	
Transfer Revenue /SWAP Project 213528	\$130,000
	<u>263,000</u>
Total	\$393,000
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$260,000
Reserve for Future Debt Service, Series A	130,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	\$393,000

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series "2004A" – Fund 213**  
**Fund Type: D5 – Subfund: 2E5**  
**Public Work-97th Ave Flyover \$9 Million**

**Project: 213522**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	
Transfer Revenue /SWAP Project 213528	\$233,000
	<u>469,000</u>
Total	\$702,000
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$466,000
Reserve for Future Debt Service, Series A	233,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	\$702,000

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series "2004A" – Fund 213**  
**Fund Type: D5 – Subfund: 2E5**  
**MLK Building \$4 Million**

**Project: 213523**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	
Transfer Revenue /SWAP Project 213528	\$104,000
	<u>211,000</u>
Total	\$315,000
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$208,000
Reserve for Future Debt Service, Series A	104,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	\$315,000

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series "2004A" – Fund 213**

**Fund Type: D5 – Subfund: 2E5**

**Correction Department - Fire System Improvement \$8 Million**

**Project: 213524**

**Revenues:**

**2007-08**

Programmed Carryover	\$207,000
Transfer Revenue /SWAP Project 213528	417,000
Total	\$624,000

**Expenditures:**

Interest Payments on Bonds, Series A	\$414,000
Reserve for Future Debt Service, Series A	207,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	\$624,000

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series "2004A" – Fund 213**

**Fund Type: D5 – Subfund: 2E5**

**Fire Department Air Rescue Helicopter \$8 Million**

**Project: 213525**

**Revenues:**

**2007-08**

Programmed Carryover	\$201,000
Transfer Revenue /SWAP Project 213528	405,000
Total	\$606,000

**Expenditures:**

Interest Payments on Bonds, Series A	\$402,000
Reserve for Future Debt Service, Series A	201,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	\$606,000

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series "2004A" – Fund 213**

**Fund Type: D5 – Subfund: 2E5**

**Fire Department Fleet Replacement \$8 Million**

**Project: 213526**

**Revenues:**

**2007-08**

Programmed Carryover	\$208,000
Transfer Revenue /SWAP Project 213528	419,000
Total	\$627,000

**Expenditures:**

Interest Payments on Bonds, Series A	\$416,000
Reserve for Future Debt Service, Series A	208,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	\$627,000

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series “**  
**Fund Type: D5 – Subfund: 2E5**  
**Answer Center Tech \$3 Million**

**Project: 213527**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$75,000
Transfer Revenue /SWAP Project 213528	<u>153,000</u>
Total	<u>\$228,000</u>
<b><u>Expenditures:</u></b>	
Interest Payments on Bonds, Series A	\$150,000
Reserve for Future Debt Service, Series A	75,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$228,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series “2004A” – Fund 213**  
**Fund Type: D5 – Subfund: 2E5**  
**REVENUE-SWAP ACCOUNT**

**Project: 213528**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from ETSD	\$263,000
Transfer from Fire	419,000
Transfer from Public Works	469,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,375,000</u>
Total	<u>\$2,526,000</u>
<b><u>Expenditures:</u></b>	
Transfer to Debt Service Projects, Series 04A	<u>\$2,526,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) □ Special Obligation Bonds, Series “2004A” – Fund 213**  
**Fund Type: D5 – Subfund: 2E5**  
**Reserve Account**

**Project: 213529**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Surety Reserve (Non-Cash)	<u>\$4,376,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Debt Service Non-Cash	<u>\$4,376,000</u>

**\$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI) Special Obligation Bonds, Series "2004A" -- Fund 213**

**Fund Type: D5 -- Subfund: 2E5**

**Redemption Account**

**Project: 213530**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$3,292,000
Transfer from ETSD	\$1,040,000
Transfer from Public Works	967,000
Transfer from Fire	860,000
Programmed Carryover	17,279,000
Total	<u>\$23,438,000</u>
<b><u>Expenditures:</u></b>	
Reserve for Future Principal payments	<u>\$23,438,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds -- Series "2004B" -- Fund 213**

**Fund Type: D5 -- Subfund: 2E6**

**Elections Building \$11.7 Million**

**Project: 213620**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$267,000
Interest Earnings	10,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	936,000
Total	<u>\$1,213,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$415,000
Interest Payments on Bonds, Series B	533,000
Reserve for Future Debt Service, Series B	261,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Total	<u>\$1,213,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds -- Series "2004B" -- Fund 213**

**Fund Type: D5 -- Subfund: 2E6**

**Courthouse Facade Proj. \$15 Million**

**Project: 213621**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$315,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	1,299,000
Total	<u>\$1,614,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$740,000
Interest Payments on Bonds, Series B	585,000
Reserve for Future Debt Service, Series B	283,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Total	<u>\$1,614,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**  
**Fund Type: D5 – Subfund: 2E6**  
**Answer Center \$3.9 Million**

**Project: 213622**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$91,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>289,000</u>
Total	<u>\$380,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$130,000
Interest Payments on Bonds, Series B	166,000
Reserve for Future Debt Service, Series B	81,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$380,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**  
**Fund Type: D5 – Subfund: 2E6**  
**Answer Center - Technology \$10.806 Million**

**Project: 213623**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$158,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>1,756,000</u>
Total	<u>\$1,914,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$1,550,000
Interest Payments on Bonds, Series B	251,000
Reserve for Future Debt Service, Series B	105,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$1,914,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series “2004B” – Fund 213**  
**Fund Type: D5 – Subfund: 2E6**  
**Golf Club of Miami \$4.6 Million**

**Project: 213624**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$99,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>396,000</u>
Total	<u>\$495,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$225,000
Interest Payments on Bonds, Series B	180,000
Reserve for Future Debt Service, Series B	87,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$495,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213**

**Fund Type: D5 – Subfund: 2E6**

**UHF Radio Fire \$15 Million**

**Project: 213625**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$337,000
Transfer from Fire Department	<u>1,789,000</u>
Total	<u>\$2,126,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$1,165,000
Interest Payments on Bonds, Series B	645,000
Reserve for Future Debt Service, Series B	307,000
General and Administrative Expenses	3,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>5,000</u>
Total	<u>\$2,126,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213**

**Fund Type: D5 – Subfund: 2E6**

**Correction Fire System \$1.180 Million**

**Project: 213626**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$21,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>143,000</u>
Total	<u>\$164,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$105,000
Interest Payments on Bonds, Series B	38,000
Reserve for Future Debt Service, Series B	18,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$164,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213**

**Fund Type: D5 – Subfund: 2E6**

**ADA Projects \$4.7 Million**

**Project: 213627**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Programmed Carryover	\$101,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>405,000</u>
Total	<u>\$506,000</u>
<b><u>Expenditures:</u></b>	
Principal Payments on Bonds, Series B	\$230,000
Interest Payments on Bonds, Series B	184,000
Reserve for Future Debt Service, Series B	89,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>
Total	<u>\$506,000</u>

**\$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213**  
**Fund Type: D5 – Subfund: 2E6 Reserve Account**

**Project: 213629**

**Revenues:**

**2007-08**

Programmed Carryover Reserve

**\$7,500,000**

**Expenditures:**

Reserve for Future Debt Service, Series A

**\$7,500,000**

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**  
**Fund Type: D5 – Subfund: 2E7**  
**\$87.690 mil Overtown I**

**Project: 213720**

**Revenues:**

**2007-08**

Programmed Carryover

**\$1,466,000**

Transfer from GSA

**5,358,000**

Total

**\$6,824,000**

**Expenditures:**

Principal Payments on Bonds, Series 07

**\$1,215,000**

Interest Payments on Bonds, Series 07

**3,542,000**

Reserve for Future Debt Service, Series 07

**2,053,000**

General and Administrative Expenses

**1,000**

Arbitrage Rebate Services

**1,000**

Transfer to Bond Administration (Fund 030, Subfund 031)

**12,000**

Total

**\$6,824,000**

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**  
**Fund Type: D5 – Subfund: 2E7**  
**\$ 26.750 mil Overtown II**

**Project: 213721**

**Revenues:**

**2007-08**

Programmed Carryover

**\$451,000**

Transfer from Fund 360 Subfund 015

**1,287,000**

Total

**\$1,738,000**

**Expenditures:**

Principal Payments on Bonds, Series 07

**\$1,091,000**

Interest Payments on Bonds, Series 07

**640,000**

General and Administrative Expenses

**2,000**

Arbitrage Rebate Services

**2,000**

Transfer to Bond Administration (Fund 030, Subfund 031)

**3,000**

Total

**\$1,738,000**

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**

**Fund Type: D5 – Subfund: 2E7**

**Various Projects (\$26.110 million)**

**Project: 213722**

**Revenues:**

**2007-08**

Programmed Carryover  
Transfer from GSA

\$439,000  
1,740,000

Total \$2,179,000

**Expenditures:**

Principal Payments on Bonds, Series 07  
Interest Payments on Bonds, Series 07  
Reserve for Future Debt Service, Series 07  
General and Administrative Expenses  
Arbitrage Rebate Services  
Transfer to Bond Administration (Fund 030, Subfund 031)

\$500,000  
1,061,000  
612,000  
1,000  
1,000  
4,000

Total \$2,179,000

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**

**Fund Type: D5 – Subfund: 2E7**

**\$18.600 mill Purchase & Build Up TECO**

**Project: 213723**

**Revenues:**

**2007-08**

Programmed Carryover  
Transfer from GSA

\$311,000  
1,142,000

Total \$1,453,000

**Expenditures:**

Principal Payments on Bonds, Series 07  
Interest Payments on Bonds, Series 07  
Reserve for Future Debt Service, Series 07  
General and Administrative Expenses  
Arbitrage Rebate Services  
Transfer to Bond Administration (Fund 030, Subfund 031)

\$260,000  
752,000  
436,000  
1,000  
1,000  
3,000

Total \$1,453,000

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**

**Fund Type: D5 – Subfund: 2E7**

**\$ 4.785 mil ETSD Radio Towers Project**

**Project: 213724**

**Revenues:**

**2007-08**

Programmed Carryover  
Transfer from ETSD

\$81,000  
361,000

Total \$442,000

**Expenditures:**

Principal Payments on Bonds, Series 07  
Interest Payments on Bonds, Series 07  
Reserve for Future Debt Service, Series 07  
General and Administrative Expenses  
Arbitrage Rebate Services  
Transfer to Bond Administration (Fund 030, Subfund 031)

\$130,000  
196,000  
113,000  
1,000  
1,000  
1,000

Total \$442,000

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**

**Fund Type: D5 – Subfund: 2E7**

**\$ 10.335 million Correction Fire System**

**Project: 213725**

<b>Revenues:</b>	<b>2007-08</b>
Programmed Carryover	\$175,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>775,000</u>
Total	<u>\$950,000</u>

<b>Expenditures:</b>	
Principal Payments on Bonds, Series 07	\$280,000
Interest Payments on Bonds, Series 07	423,000
Reserve for Future Debt Service, Series 07	243,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$950,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**  
**Fund Type: D5 – Subfund: 2E7**  
**\$ 15.910 mil Hope VI**

**Project: 213726**

<b>Revenues:</b>	<b>2007-08</b>
Programmed Carryover	\$266,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>974,000</u>
Total	<u>\$1,240,000</u>

<b>Expenditures:</b>	
Principal Payments on Bonds, Series 07	\$220,000
Interest Payments on Bonds, Series 07	643,000
Reserve for Future Debt Service, Series 07	373,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>
Total	<u>\$1,240,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**  
**Fund Type: D5 – Subfund: 2E7**  
**\$19.345 New GSA Shop**

**Project: 213727**

<b>Revenues:</b>	<b>2007-08</b>
Programmed Carryover	\$325,000
Transfer from GSA	<u>1,290,000</u>
Total	<u>\$1,615,000</u>

<b>Expenditures:</b>	
Principal Payments on Bonds, Series 07	\$370,000
Interest Payments on Bonds, Series 07	786,000
Reserve for Future Debt Service, Series 07	454,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>3,000</u>
Total	<u>\$1,615,000</u>

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**  
**Fund Type: D5 – Subfund: 2E7**  
**100 S Biscayne Fix-Up**

**Project: 213728**

<b>Revenues:</b>	<b>2007-08</b>
Programmed Carryover	\$12,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>153,000</u>

Total \$165,000

**Expenditures:**

Principal Payments on Bonds, Series 07	\$120,000
Interest Payments on Bonds, Series 07	28,000
Reserve for Future Debt Service, Series 07	14,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>1,000</u>

Total \$165,000

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**

**Fund Type: D5 – Subfund: 2E7**

**\$17,450 Coast Guard**

**Project: 213729**

**Revenues:**

**2007-08**

Programmed Carryover	\$13,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	<u>958,000</u>

Total \$971,000

**Expenditures:**

Principal Payments on Bonds, Series 07	\$882,000
Interest Payments on Bonds, Series 07	85,000
Reserve for Future Debt Service, Series 07	1,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	<u>2,000</u>

Total \$971,000

**\$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213**

**Fund Type: D5 – Subfund: 2E7 Reserve Account Surety Bond**

**Project: 213730**

**Revenues:**

**2007-08**

Programmed Carryover Reserve	<u>\$16,234,000</u>
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**Expenditures:**

Reserve for Future Debt Service, Series 07	<u>\$16,234,000</u>
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**\$2 Million Sunshine State Governmental Financing Commission Loan**  
**Miami-Dade County, Florida Crandon Tennis Center Retractable Bleachers**  
**Fund 292 - Loan Agreements**  
**Fund Type: D9 - Subfund: 2L6**

**Project: 292600**

**Revenues:**

	<b><u>2007-08</u></b>
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	\$195,000
Programmed Cash Reserve	<u>140,000</u>
<b>Total</b>	<b>\$335,000</b>

**Expenditures:**

Principal Payment on Loan	\$138,000
Interest Payments on Loan	53,000
Reserve for Future Debt Service	<u>144,000</u>
<b>Total</b>	<b>\$335,000</b>

**\$25 Million U.S. HUD Loan**  
**Parrot Jungle and Gardens of Watson Island Loan Agreement**  
**Fund 292 - Loan Agreements**  
**Fund Type: D9 - Subfund: 2L7 QSE108**

**Project: 292700**

**Revenues:**

	<b><u>2007-08</u></b>
Transfer in (Fund 750, Subfund 759, Project QSE108)	<u>\$2,957,000</u>

**Expenditures:**

Principal Payments on Loan	\$1,250,000
Interest Payments on Loan	<u>1,707,000</u>
<b>Total</b>	<b>\$2,957,000</b>

**\$5 Million U.S. HUD Loan**  
**BEDI Loan Agreement**  
**Fund 292 - Loan Agreements**  
**Fund Type: D9 - Subfund: 2L9**

**Project: 292900**

**Revenues:**

	<b><u>2007-08</u></b>
Transfer from Fund 750, Subfund 770; Project Q0BED I	<u>\$254,000</u>

**Expenditures:**

Principal Payment on Loan	\$138,000
Interest Payments on Loan	<u>116,000</u>
<b>Total</b>	<b>\$254,000</b>

**\$40 Million U.S. HUD Loan**  
**EDI Loan Agreement**  
**Fund 292 - Loan Agreements**  
**Fund Type: D9 - Subfund: 2L9**

**Project: 292901**

**Revenues:**

**2007-08**

Revenue from EDI Trust Account

**\$2,027,000**

**Expenditures:**

Principal Payment on Loan, Series 01

**\$556,000**

Interest Payments on Loan, Series 01

**462,000**

Principal Payment on Loan, Series 04

**100,000**

Interest Payments on Loan, Series 04

**347,000**

Interest Payments on Loan, Series 06

**562,000**

Total

**\$2,027,000**

**\$49 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida - Various Projects**  
**Fund 292 - Loan Agreements**  
**Fund Type: D9 - Subfund 2L8**  
**\$6 Million Bell Helicopter Loan**

**Project: 298100**

**Revenues:**

**2007-08**

Transfer from Capital Outlay Reserve

**\$733,000**

**Expenditures:**

Principal Payment on Loan

**\$609,000**

Interest Payments on Loan

**124,000**

Total

**\$733,000**

**\$49 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida – Various Projects**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**  
**\$9 Million Network Expansion Program**

**Project: 298300**

**Revenues:**

Transfer from Internal Service Fund (Fund 060, Subfund 005)

**2007-08**

**\$1,097,000**

**Expenditures:**

Principal Payment on Loan  
Interest Payments on Loan

**\$913,000**  
**184,000**

Total **\$1,097,000**

**\$10 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida – Naranja Lakes Loan**  
**Fund 292 – Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298400**

**Revenues:**

Programmed Cash Carryover  
Transfer from Fund Type TF Fund 600 Subfund 607 Project 640TNL

**2007-08**

**\$100,000**  
**875,000**

Total **\$975,000**

**Expenditures:**

Interest Payments on Loan 1  
Principal Payment on Loan 2  
Interest Payments on Loan 2

**\$250,000**  
**500,000**  
**225,000**

Interest Payments on Loan **\$975,000**

**\$71 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2005 Various Projects**  
**Fund 292 -- Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298500**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Park and Recreation (Fund 040, Subfund 004)	\$523,000
Transfer from Convention Development Tax (Fund 160)	1,400,000
Transfer from Enterprise Technology Services Department (Fund 060, Subfund 005)	810,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	4,273,000
Interest Earnings	161,000
<b>Total</b>	<b><u>\$7,167,000</u></b>
<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$4,557,000
Interest Payments on Loan	2,610,000
<b>Total</b>	<b><u>\$7,167,000</u></b>

**\$56.2 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2005 -- PHT Equipment**  
**Fund 292 -- Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298501**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Capital Outlay Reserve	\$7,500,000
<b><u>Expenditures:</u></b>	
Principal Payment on Loan 1	\$5,000,000
Interest Payments on Loan 1	2,500,000
<b>Total</b>	<b><u>\$7,500,000</u></b>

**\$100 Million Sunshine State Governmental Financing Commission**  
**Miami-Dade County, Florida, Series 2006**  
**Fund 292 -- Loan Agreements**  
**Fund Type: D9 Subfund 2L8**

**Project: 298502**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Convention Development Tax (Fund 160)	\$2,904,000
Transfer from Fire Department	1,913,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Helicopter	1,151,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) PHT Equip	2,691,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) PHT Infras	1,270,000
<b>Total</b>	<b><u>\$9,929,000</u></b>
<b><u>Expenditures:</u></b>	
Principal Payment on Loan	\$5,284,000
Interest Payments on Loan	4,645,000
<b>Total</b>	<b><u>\$9,929,000</u></b>

**MIAMI-DADE LIBRARY  
Capital Projects  
(Fund 310, Subfund 311)**

**Revenues:**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Library Taxing District Dollars				
State of Florida Grants	\$12,892,000	\$11,543,000	\$3,976,000	\$28,411,000
	<u>150,000</u>	<u>350,000</u>	<u>0</u>	<u>500,000</u>
<b>Total</b>	<b>\$13,042,000</b>	<b>\$11,893,000</b>	<b>\$3,976,000</b>	<b>\$28,911,000</b>

**Expenditures:**

Arcola Lakes	\$2,054,000	\$1,687,000	\$2,838,000	\$6,579,000
Carfour/Villa Aurora	1,025,000	1,925,000	0	2,950,000
Kendale Lakes	4,633,000	2,400,000	0	7,033,000
Naranja Lakes	1,455,000	5,737,000	1,138,000	8,330,000
Pinecrest	<u>19,000</u>	<u>4,000,000</u>	<u>0</u>	<u>4,019,000</u>
<b>Total</b>	<b>\$9,186,000</b>	<b>\$15,749,000</b>	<b>\$3,976,000</b>	<b>\$28,911,000</b>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM  
Phase I and Phase III, Pay As You Go  
(Fund 310, Subfund 312)**

**Revenues:**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Transfers in Prior Years				
	\$2,958,000	\$0	\$0	\$2,958,000

**Expenditures:**

Parks, Resurfacing, Sidewalks, and Drainage Projects	\$2,858,000	\$100,000	\$0	\$2,958,000
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**CAPITAL OUTLAY RESERVE  
(Fund 310, Various Subfunds)**

<u>Revenues:</u>	<u>Committed Carryover</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Committed Carryover	\$56,938,000	\$3,524,000	\$0	\$60,462,000
Transfer from Countywide General Fund	0	39,271,000	40,030,700	79,301,700
Transfer from UMSA General Fund	0	10,304,000	5,160,300	15,464,300
Transfer from General Services Administration	0	10,485,000	0	10,485,000
Handicapped Parking Fines	0	100,000	0	100,000
Payment in Lieu of Taxes	0	100,000	0	100,000
Proceeds from Sale of County Property	0	2,000,000	0	2,000,000
Seaquarium Lease Payment	0	400,000	0	400,000
State of Florida - State Attorney Records	0	65,000	0	65,000
Transfer from Cable Television Revenue Fund	0	405,000	0	405,000
Transfer from Finance Department	0	8,626,000	0	8,626,000
Receivable from General Services Administration	0	3,300,000	0	3,300,000
Parks Repayments - (Zoo Carousel and Palmetto Mini-Golf)	0	130,000	0	130,000
<b>Total</b>	<b>\$56,938,000</b>	<b>\$78,710,000</b>	<b>\$45,191,000</b>	<b>\$180,839,000</b>

<u>Expenditures:</u>	<u>Committed Carryover</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
<b>Public Safety Strategic Area</b>				
Clerk - Clerk of the Board Space Planning	\$57,000	\$0	\$0	\$57,000
Clerk - Upgrade Commission Chambers Voting System	143,000	0	0	143,000
Corrections and Rehabilitation - Computer Replacement	23,000	77,000	800,000	900,000
Corrections and Rehabilitation - Video Visitation Pilot Project	200,000	300,000	0	500,000
Corrections and Rehabilitation - Communications Infrastructure	800,000	0	400,000	1,200,000
Corrections and Rehabilitation - Facility Roof Replacements	0	250,000	1,800,000	2,050,000
Corrections and Rehabilitation - Freezer and Cooler Refurbishment	2,300,000	0	0	2,300,000
Corrections and Rehabilitation - Kitchen Equipment Replacement	500,000	0	1,600,000	2,100,000
Corrections and Rehabilitation - Metro West Detention Center Air Conditioning Upgrade	0	1,000,000	1,710,000	2,710,000
Corrections and Rehabilitation - Metro West Detention Center First Floor Smoke Exhaust	500,000	0	0	500,000
Corrections and Rehabilitation - Metro West Detention Center Inmate Housing Improvement	1,200,000	700,000	2,510,000	4,410,000
Corrections and Rehabilitation - Remove and Replace Retherm Units	1,100,000	2,200,000	2,200,000	5,500,000
Corrections and Rehabilitation - Security Fence Enhancements	430,000	670,000	0	1,100,000
Corrections and Rehabilitation - Training and Treatment Center Fence and Razor wire Replacement	600,000	500,000	500,000	1,600,000
Corrections and Rehabilitation - Training and Treatment Center Officer Booth Replacement	0	335,000	0	335,000
Corrections and Rehabilitation - Turner Guilford Knight Infrastructure Repair - Install New Boilers	0	535,000	0	535,000
Corrections and Rehabilitation - Turner Guilford Knight Correctional Center Medical Housing Fuel Tank	0	60,000	0	60,000
Corrections and Rehabilitation - Turner Guilford Knight Correctional Center Security Enhancements	300,000	375,000	3,125,000	3,800,000
Corrections and Rehabilitation - Women's Detention Center Insulation	0	390,000	0	390,000
Corrections and Rehabilitation - Women's Detention Center Security System Retrofit	0	250,000	4,950,000	5,200,000
Fire Rescue - Air Rescue South Roof Project	350,000	0	0	350,000
Fire Rescue - Hanger at Opa Locka Airport	0	700,000	2,500,000	3,200,000
Fire Rescue - Ocean Rescue Tower Repairs	150,000	578,000	0	728,000
Judicial Administration - Coral Gables Courthouse Expansion	500,000	500,000	0	1,000,000
Judicial Administration - Court Facilities Repairs and Renovations	0	1,278,000	0	1,278,000
Judicial Administration - Richard E. Gerstein Justice Building Eighth Floor Space Conversion	1,000,000	0	0	1,000,000
Judicial Administration - Joseph Caleb Center Courthouse Renovations	235,000	0	2,495,000	2,730,000
Judicial Administration - State Attorney's Office Electronic Document Management Project	240,000	0	0	240,000
Judicial Administration - Public Defender Building Rewiring	500,000	500,000	623,000	1,623,000
Judicial Administration - State Attorney's Office Joseph Caleb Center Renovations	95,000	0	0	95,000
Judicial Administration - State Attorney's Office Reconfiguration and Renovation	118,000	0	0	118,000
Medical Examiner - Medical Examiner Equipment and Facility	0	500,000	232,000	732,000

Police - Air Conditioning Air Handlers for District Stations and The Fred Taylor Headquarters Building	0	500,000	1,500,000	2,000,000
Police - Emergency Generators for District Stations	600,000	600,000	0	1,200,000
Police - Fire Alarm Systems for Kendall District Station and The Fred Taylor Headquarters Building	0	400,000	400,000	800,000
Police - Fuel Tank Replacement Mandated by the Environmental Protection Agency	0	300,000	0	300,000
Police - Hammocks District Station Hurricane Shutters	0	75,000	0	75,000
Police - Less-Lethal Weapons	600,000	0	0	600,000
Police - Crime Lab Equipment	0	311,000	0	311,000
Police - Crime Scene Investigation Bureau Expansion	900,000	44,000	756,000	1,700,000
Police - Communication Interoperability Equipment	500,000	0	1,500,000	2,000,000
Police - Electrical Panel Upgrades	0	1,160,000	0	1,160,000
Police - Midwest Property and Evidence and The Fred Taylor Headquarters Building Roof Replacements	0	750,000	2,250,000	3,000,000
Police - Property and Evidence Storage Facility	1,000,000	0	0	1,000,000
Police - Training Bureau Facility Improvements	350,000	750,000	0	1,100,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
<b>Transportation Strategic Area</b>				
Public Works - Community Image Advisory Board Projects	0	1,000,000	0	1,000,000
Public Works - Illuminated Street Signs	2,000,000	915,000	1,700,000	4,615,000
Public Works - Sign Replacement Enhancement	500,000	0	0	500,000
<b>Recreation and Culture Strategic Area</b>				
Museum of Science - Miami Museum of Science and Planetarium Facility Renovation	0	400,000	0	400,000
Park and Recreation - Areawide Parks - 40-Year Building	285,000	386,000	0	671,000
Park and Recreation - Areawide Parks - Archeological Zone at Dolphin Stadium	350,000	0	472,000	822,000
Park and Recreation - Areawide Parks - East Greynolds Park - Dog Park Development	215,000	57,000	0	272,000
Park and Recreation - Areawide Parks - Grant Match Requirements	901,000	0	0	901,000
Park and Recreation - Areawide Parks - Heavy and Mobile Equipment Replacement	405,000	105,000	0	510,000
Park and Recreation - Areawide Parks - Lifecycle Maintenance	1,384,000	684,000	0	2,068,000
Park and Recreation - Areawide Parks - Light Intensity at Parking Lots	50,000	50,000	200,000	300,000
Park and Recreation - Areawide Parks - Lightning Protection System	50,000	100,000	386,000	536,000
Park and Recreation - Areawide Parks - Outdoor Electrical Safety	245,000	256,000	255,000	756,000
Park and Recreation - Areawide Parks - Park Improvements	1,090,000	500,000	414,000	2,004,000
Park and Recreation - Areawide Parks - Structural Safety Inspections and Repairs	250,000	402,000	0	652,000
Park and Recreation - Charles Deering Estate Improvements	20,000	200,000	500,000	720,000
Park and Recreation - Crandon Park Tennis Center Improvements	184,000	150,000	416,000	750,000
Park and Recreation - Golf Course Improvements	500,000	400,000	0	900,000
Park and Recreation - Tamiami Park Gymnasium	120,000	90,000	0	210,000
Park and Recreation - Tamiami Park Improvements	850,000	0	0	850,000
Park and Recreation - Trail Glades Range Improvements	400,000	134,000	0	534,000
Park and Recreation - Tropical Park Improvements	200,000	0	0	200,000
Park and Recreation - Tropical Equestrian Center	0	200,000	0	200,000
Park and Recreation - Haulover Park Improvements	566,000	0	0	566,000
Park and Recreation - North Shore Beach Maintenance Facility	400,000	280,000	879,000	1,559,000
Park and Recreation - Country Club of Miami Golf Course	140,000	0	0	140,000
Park and Recreation - Country Village Park Improvements	200,000	0	0	200,000
Park and Recreation - Brothers to the Rescue Memorial Park	0	0	220,000	220,000
Park and Recreation - Community-Based Organization Grants for Park Renovations	2,320,000	250,000	0	2,570,000
Park and Recreation - Environmental and Safety Improvements	850,000	178,000	0	1,028,000
Park and Recreation - Park Facilities Sewer Connections	1,200,000	300,000	1,044,000	2,544,000
Park and Recreation - Cinco de Mayo Park	240,000	0	960,000	1,200,000
Park and Recreation - Kendall Soccer Park	1,585,000	0	0	1,585,000
Park and Recreation - West Little River Park	275,000	0	0	275,000
Park and Recreation - Local Parks - 40-Year Building Recertifications	300,000	207,000	0	507,000
Park and Recreation - Local Parks - Emergency Call Boxes	50,000	0	100,000	150,000
Park and Recreation - Local Parks - Heavy and Mobile Equipment Replacement	300,000	93,000	0	393,000
Park and Recreation - Local Parks - Lifecycle Maintenance	1,290,000	400,000	0	1,690,000
Park and Recreation - Local Parks - Light Intensity at Parking Lots	20,000	50,000	370,000	440,000
Park and Recreation - Local Parks - Lightning Protection Systems	70,000	100,000	0	170,000
Park and Recreation - Local Parks - Outdoor Electrical Safety Repairs	250,000	500,000	295,000	1,045,000
Park and Recreation - Local Parks - Park Improvements	915,000	500,000	403,000	1,818,000
Park and Recreation - Local Parks - Structural Safety Inspections and Repairs	100,000	89,000	150,000	339,000

Park and Recreation - African Heritage Cultural Arts Center Improvements	0	50,000	850,000	900,000
Park and Recreation - Miami Metrozoo Improvements	150,000	250,000	345,000	745,000
Park and Recreation - Dade County Auditorium Improvements	615,000	49,000	0	664,000
Park and Recreation - Joseph Caleb Center Auditorium Improvements	360,000	116,000	600,000	1,076,000
Park and Recreation - Planning of an African Heritage Cultural Center in Commission District 01	50,000	0	0	50,000
Vizcaya - Facility Improvements and Equipment Acquisition	0	200,000	0	200,000
<b>Neighborhood and Unincorporated Area Municipal Services Strategic Area</b>				
Building - Unsafe Structures Demolition	0	1,150,000	0	1,150,000
Environmental Resources Management - Miami River Dredging - Bank to Bank	2,132,000	114,000	120,000	2,366,000
Environmental Resources Management - Miami River Dredging - Federal Channel	1,901,000	0	0	1,901,000
Solid Waste Management - Lot Clearing	0	1,000,000	0	1,000,000
Team Metro - Abandoned Vehicle Removal in the Unincorporated Municipal Service Area	0	15,000	0	15,000
Team Metro - Electronic Ticketing System	0	352,000	0	352,000
Team Metro - Lot Clearing in the Unincorporated Municipal Service Area	0	400,000	0	400,000
Team Metro - Office Relocation Build-Out	0	250,000	0	250,000
Team Metro - Unsafe Structures Board-Up and Demolition	0	25,000	0	25,000
Non-Departmental - Reserve - Unincorporated Area Facilities	0	1,725,000	0	1,725,000
<b>Health and Human Services Strategic Area</b>				
Community Services - Computer Replacement Modernization Project		100,000	0	100,000
Community Services - Miami Gardens Neighborhood Service Center and Head Start Facility	2,221,000	0	0	2,221,000
Community Services - 40-Year Building Recertification-Perrine Meals for the Elderly	0	0	85,000	85,000
Community Services - Facilities Repairs	0	1,100,000	0	1,100,000
Community Services - Preventative Maintenance Program	0	200,000	0	200,000
Community Services, Victims' Services - Inn Transition North	1,800,000	0	0	1,800,000
Non-Departmental - Integrated Health and Human Services Client Tracking System	500,000	0	0	500,000
<b>Enabling Strategies Strategic Area</b>				
Americans with Disabilities Act Coordination - Americans with Disabilities Act Barrier Removal	950,000	0	0	950,000
Audit and Management Services - Furniture Acquisition	15,000	71,000	0	86,000
Audit and Management Services - Telecommunications Equipment	0	52,000	0	52,000
Elections - Americans With Disabilities Act Barrier Removal - Polling Locations	668,000	0	0	668,000
Elections - Acquire On-Line Printer and Fail-Over Server	0	160,000	640,000	800,000
Elections - Conversion of Desktop Applications	0	200,000	0	200,000
Elections - Electronic Document Management System (EDMS)	475,000	100,000	0	575,000
Elections - Replace Iovotronic Batteries	0	113,000	0	113,000
Elections - Voter Registration System	439,000	461,000	0	900,000
Elections - Warehouse Racking System and Asset Management	250,000	0	0	250,000
Enterprise Technology Services Department - Data and Systems Backup and Protection - Systems Storage	0	195,000	0	195,000
Enterprise Technology Services Department - Data Center Cooling	0	300,000	0	300,000
Enterprise Technology Services Department - ERP Production Hardware for Current Implementation Efforts	0	425,000	0	425,000
Fair Employment Practices - Fair Employment Case Tracking	50,000	50,000	43,000	143,000
Fair Employment Practices - Fair Employment On-Line Training for County Employees	45,000	55,000	0	100,000
General Services Administration - Stephen P. Clark Center Furniture Replacement	0	1,000,000	0	1,000,000
General Services Administration - Printing Equipment	0	3,300,000		3,300,000
Government Information Center - Portal/Knowledge Base Integration	0	150,000	0	150,000
Government Information Center - Video Production Equipment	688,000	405,000	0	1,093,000
Human Resources - Personnel Record Scanning Backlog	0	388,000	1,893,000	2,281,000
Human Resources - Data Warehouse Disk Space	0	90,000	0	90,000
Human Resources - Personnel Folder Operational Disk Space	0	68,000	0	68,000
Procurement - Technology Upgrade	100,000	100,000	0	200,000
Procurement - EDMS Documentation Storage	0	92,000	0	92,000
Property Appraisal - Computer-Aided Mass Appraisal System	7,168,000	0	0	7,168,000
Non-Departmental - Building Better Communities Training Program	0	200,000	0	200,000
Non-Departmental - Community Based Organizations Monitoring Database	0	150,000	0	150,000
Non-Departmental - Reserve - Repairs and Renovation	0	125,000	0	125,000
<b>Debt Service</b>				
Non-Departmental - Debt Service, 100 South Biscayne Fit-Up (Capital Asset 2007)	0	153,000	0	153,000

Non-Departmental - Debt Service, Air Rescue Helicopter (Capital Asset 2004A)	0	1,240,000	0	1,240,000
Non-Departmental - Debt Service, Air Rescue Helicopter (Sunshine State 2001)	0	733,000	0	733,000
Non-Departmental - Debt Service, Air Rescue Helicopter (Sunshine State 2006)	0	1,151,000	0	1,151,000
Non-Departmental - Debt Service, Corrections Fire Systems Phase 1 (Capital Asset 2004A)	0	1,276,000	0	1,276,000
Non-Departmental - Debt Service, Corrections Fire Systems Phase 2 (Capital Asset 2004B)	0	143,000	0	143,000
Non-Departmental - Debt Service, Corrections Fire Systems Phase 3 (Sunshine State 2005)	0	1,550,000	0	1,550,000
Non-Departmental - Debt Service, Corrections Fire Systems Phase 4 (Capital Asset 2007)	0	775,000	0	775,000
Non-Departmental - Debt Service, Dade County Courthouse Façade Repair (Capital Asset 2004B)	0	1,299,000	0	1,299,000
Non-Departmental - Debt Service, Light Emitting Diodes (Sunshine State 2007 Proposed Financing)	0	910,000	0	910,000
Non-Departmental - Debt Service - Golf Club of Miami (Capital Asset 2004B)	0	396,000	0	396,000
Non-Departmental - Debt Service - Miami Metrozoo Aviary (Capital Asset 2002A)	0	277,000	0	277,000
Non-Departmental - Debt Service - Tamiami Park (Sunshine State 2005)	0	199,000	0	199,000
Non-Departmental - Debt Service - Tennis Center Retractable Bleachers (Sunshine State 2000)	0	195,000	0	195,000
Non-Departmental - Debt Service - Coast Guard Property (Capital Asset 2007)	0	958,000	0	958,000
Non-Departmental - Debt Service - Carol City Community Center (Sunshine State 2005)	0	795,000	0	795,000
Non-Departmental - Debt Service - Housing Capital Improvements (Capital Asset 2007)	0	974,000	0	974,000
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2005)	0	7,500,000	0	7,500,000
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2006)	0	3,961,000	0	3,961,000
Non-Departmental - Debt Service - Ward Towers (Sunshine State 2007 Proposed Financing)	0	209,000	0	209,000
Non-Departmental - Debt Service - 311 Answer Center (Capital Asset 2004 A and B)	0	2,626,000	0	2,626,000
Non-Departmental - Debt Service - Americans with Disabilities Act (Capital Asset 2004B)	0	405,000	0	405,000
Non-Departmental - Debt Service - Cyber Security (Sunshine State 2007 Proposed Financing)	0	674,000	0	674,000
Non-Departmental - Debt Service - Elections Facility (Capital Asset 2004B)	0	936,000	0	936,000
Non-Departmental - Debt Service - Elections Voting Equipment (Capital Asset 2002A)	0	2,891,000	0	2,891,000
Non-Departmental - Debt Service - Enterprise Resource Planning Implementation and Hardware	0	1,069,000	0	1,069,000
Non-Departmental - Debt Service - Housing Safety and Security (Sunshine State 2007 Proposed Financing)	0	500,000	0	500,000
Non-Departmental - Debt Service - Mainframe Computer System Acquisition (Capital Asset 2004A)	0	929,000	0	929,000
Non-Departmental - Debt Service - Martin Luther King Administrative Facility Build-Out and Improvements (Capital Asset 2002A)	0	1,275,000	0	1,275,000

Non-Departmental - Debt Service - Martin Luther King Administrative Facility Furniture (Capital Asset 2004A)	0	641,000	0	641,000
Non-Departmental - Debt Service - Retrofit Telecommunication Towers	0	660,000	0	660,000
<b>Total</b>	<b>\$56,938,000</b>	<b>\$78,710,000</b>	<b>\$45,191,000</b>	<b>\$180,839,000</b>

**FUTURE FINANCING**  
Series 2007, 2008 or Future Years  
(Fund and Subfund to be determined)

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Financing Proceeds	\$0	\$43,781,000	\$140,542,000	\$184,323,000
<u>Expenditures:</u>				
Animal Services Shelter	\$0	\$0	\$7,879,000	\$7,879,000
Tamiami Park Gymnasium	0	0	8,000,000	8,000,000
Beach Erosion and Renourishment	0	0	9,848,000	9,848,000
Elections - Optical Scan	0	6,500,000	0	6,500,000
ETSD - Cyber Security Phase 2	0	7,391,000	0	7,391,000
Lightspeed Build-out and Fit-up	0	21,000,000	4,000,000	25,000,000
Metro Flagler Building	0	0	12,365,000	12,365,000
Overtown 2	0	0	84,550,000	84,550,000
West Lot Multi-Use Facility	0	4,890,000	17,900,000	22,790,000
<b>Total</b>	<b>\$0</b>	<b>\$39,781,000</b>	<b>\$144,542,000</b>	<b>\$184,323,000</b>

**PUBLIC WORKS**  
**STORMWATER UTILITY CAPITAL IMPROVEMENT PROGRAM**  
(Fund 310, Subfund 316, Projects 316001, 316002, and 316400)

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	\$9,610,000
<u>Expenditures:</u>	
Basin Drainage Improvements	\$8,160,000
Local Drainage Improvements (Public Works)	1,450,000
<b>Total</b>	<b>\$9,610,000</b>

**Building Better Communities Bond Program  
Series A and Future Series  
(Fund 320, Subfund 001)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Financing Proceeds, Series A	\$223,699,000	\$0	\$0	\$223,699,000
Future General Obligation Bond Series	0	334,000,000	1,891,073,000	2,225,073,000
Interest Earnings	<u>20,635,000</u>	<u>2,000,000</u>	0	<u>22,635,000</u>
<b>Total</b>	<b><u>\$244,334,000</u></b>	<b><u>\$336,000,000</u></b>	<b><u>\$1,891,073,000</u></b>	<b><u>\$2,471,407,000</u></b>
 <u>Expenditures:</u>				
Question 1: Water, Sewer, and Flood Control	\$16,031,000	\$17,004,000	\$259,261,000	\$292,296,000
Question 2: Park and Recreation Facilities	48,081,000	35,958,000	407,570,000	491,609,000
Question 3: Bridges and Public Infrastructure Projects	20,116,000	19,317,000	288,592,000	328,025,000
Question 4: Public Safety Facilities	4,103,000	8,328,000	302,509,000	314,940,000
Question 5: Emergency and Healthcare Facilities	36,161,000	15,679,000	110,660,000	162,500,000
Question 6: Public Service and Outreach Facilities	32,301,000	16,221,000	138,128,000	186,650,000
Question 7: Housing for the Elderly and Families	4,973,000	7,891,000	167,136,000	180,000,000
Question 8: Cultural, Library, and Educational Facilities	24,222,000	27,847,000	432,491,000	484,560,000
Transfer to Office of Capital Improvements (Fund 030, Subfund 023)	2,999,000	1,784,000	0	4,783,000
Office of the County Attorney	0	424,000	0	424,000
Bond Administration	1,154,000	350,000	0	1,504,000
Bond Issuance Costs	1,688,000	5,000,000	0	6,688,000
Reserve for Arbitrage Liability and Future Projects	0	0	<u>17,428,000</u>	<u>17,428,000</u>
<b>Total</b>	<b><u>\$191,829,000</u></b>	<b><u>\$155,803,000</u></b>	<b><u>\$2,123,775,000</u></b>	<b><u>\$2,471,407,000</u></b>

**PUBLIC WORKS  
Secondary Road Program  
(Funds 330 and 331, Subfunds 332, 333, and 334)**

<u>Revenues:</u>	<u>2007-08</u>
Gas Tax Proceeds	\$18,312,000
Carryover	3,175,000
FDOT Grant for Street Light Maintenance	1,300,000
FEMA Grant (Mast Arm Replacements)	11,100,000
FDCA Grant (Mast Arm Replacements)	<u>1,850,000</u>
<b>Total</b>	<b><u>\$35,737,000</u></b>
 <u>Expenditures:</u>	
FY 2007-08 Secondary Road Program	\$31,337,000
Arterial Road Street Light Maintenance	3,000,000
Transfer to Metropolitan Planning Organization (Fund 730)	900,000
Transfer to Countywide General Fund	<u>500,000</u>
<b>Total</b>	<b><u>\$35,737,000</u></b>

**People's Transportation Plan  
(Funds 325)**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from People's Transportation Plan (Fund 402)	\$1,285,000
<b><u>Expenditures:</u></b>	
People's Transportation Plan Operating Expenditures	\$1,285,000

**CAPITAL IMPROVEMENT LOCAL OPTION  
GAS TAX PROGRAM (THREE CENTS)  
(Fund 337, Subfunds 201-299)**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Fund 337, Subfund 337	\$2,278,000
<b><u>Expenditures:</u></b>	
LOGT Road Program	\$2,278,000

**CAPITAL IMPROVEMENTS LOCAL OPTION  
GAS TAX PROGRAM (THREE CENTS)  
(Fund 337, Subfund 337)**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Transfer from Transportation Trust Fund	\$22,582,000
<b><u>Expenditures:</u></b>	
Transfer to Public Works (Fund 337, Subfunds 201-299)	\$2,278,000
Transfer to Debt Service (Project 208409)	1,370,000
Transfer to Debt Service (Project 208511)	1,011,000
Transfer to Debt Service (Project 208613)	529,000
Transfer to Debt Service (Project 208715)	692,000
Transfer to MDTA (Fund 412)	16,702,000
<b>Total</b>	<b>\$22,582,000</b>

**IMPACT FEE PROGRAM  
Roadway Construction  
(Fund 340, Various Subfunds)**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Carryover	\$102,915,000
Impact Fees	50,258,000
Interest Earnings	3,000,000
<b>Total</b>	<b>\$156,173,000</b>
<b><u>Expenditures:</u></b>	
Roadway Construction Projects	\$56,971,000
Transfer to Debt Service (Project 213528 and 213530)	\$1,450,000
Future Year Expenditures	97,752,000
<b>Total</b>	<b>\$156,173,000</b>

**Fire Rescue Impact Fees  
(Fund 341)**

**Revenues:**

Carryover  
Impact Fees  
Interest Earnings

**2007-08**  
\$4,895,000  
3,200,000  
200,000

Total

**\$8,295,000**

**Expenditures:**

Capital Projects  
Construction, Equipment and Future Years Expenditures

\$2,595,000  
5,700,000

Total

**\$8,295,000**

**Police  
(Fund 342)**

**Revenues:**

Carryover  
Impact Fees  
Interest Earnings

**2007-08**  
\$6,961,000  
1,500,000  
300,000

Total

**\$8,761,000**

**Expenditures:**

Expand Police Services  
Reserve for Future Expenditures

\$1,000,000  
7,761,000

Total

**\$8,761,000**

**Park and Recreation  
(Fund 343)**

**Revenues:**

Carryover  
Impact Fees  
Interest Earnings

**2007-08**  
\$20,616,000  
4,000,000  
1,000,000

Total

**\$25,616,000**

**Expenditures:**

Land Acquisition and Capital Projects  
Future Year Expenditures

**2007-08**  
\$8,000,000  
17,616,000

Total

**\$25,616,000**

**PLANNING AND ZONING  
Impact Fee Administration  
(Fund 349, Subfund 199)**

**Revenues:**

	<u>2007-08</u>
Impact Fee Administration Interest	\$105,000
Impact Fee Administration	95,550
Police Impact Fee Administration	88,000
Park and Recreation Impact Fee Administration	207,900
Public Works Impact Fee Administration	409,500
School Impact Fee Administration Retained	220,500
School Impact Fee Interest Retained	1,050
Miscellaneous Revenue	2,100
Miami Lakes Park Impact Fee Administration	1,050
Miami Lakes Police Impact Fee Administration	1,050
Cutler Bay Park Impact Fee Administration	2,100
Cutler Bay Park Police Impact Fee Administration	1,050
Palmetto Bay Park Impact Fee Administration	2,100
Palmetto Bay Police Impact Fee Administration	1,050
Carryover	<u>2,034,000</u>
<b>Total</b>	<b><u>\$3,172,000</u></b>

**Expenditures:**

Departmental Reimbursements:	
Public Works	\$105,000
Miami-Dade Fire Rescue	25,000
Miami-Dade Police Department	100,000
Miami-Dade Park and Recreation	270,000
Reserves into FY 2007-08	262,000
Impact Fee Administration	2,201,000
Payment of County Rent to General Services Administration	116,000
Administrative Reimbursement	<u>93,000</u>
<b>Total</b>	<b><u>\$3,172,000</u></b>

**PARK AND RECREATION  
Safe Neighborhood Parks Bonds  
(Fund 350, Subfund 352)**

**Revenues:**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Fund 380	\$105,563,000	\$15,000,000	\$6,000,000	<u>\$126,563,000</u>

**Expenditures:**

Prior Years' Projects	\$15,031,000	\$0	\$0	\$15,031,000
ADA Compliance Projects	1,370,000	130,000	0	1,500,000
New Area-wide Park Development	11,005,000	4,800,000	645,000	16,450,000
Bay Side Park Improvements	7,113,000	4,287,000	1,500,000	12,900,000
Metropolitan Park Improvements	10,971,000	2,600,000	1,229,000	14,800,000
South Ridge Park Improvements	2,697,000	900,000	403,000	4,000,000
Tamiami Park Improvements	1,250,000	750,000	0	2,000,000
Haulover Park Improvements	0	4,000,000	0	4,000,000
Local Park Development	20,000,000	2,882,000	2,000,000	24,882,000
Local Park Improvements	6,982,000	2,368,000	0	9,350,000
Local Parks Per Capita Allocation	8,974,000	676,000	0	9,650,000
Pool Improvements and Development	2,297,000	703,000	0	3,000,000
Metrozoo Improvements	8,000,000	1,000,000	0	9,000,000
<b>Total</b>	<b><u>\$95,690,000</u></b>	<b><u>\$25,096,000</u></b>	<b><u>\$5,777,000</u></b>	<b><u>\$126,563,000</u></b>

**FIRE RESCUE DISTRICT  
Special Obligation Bonds  
(Fund 360)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds Series 2				
Interest Earnings Series 2	\$17,795,000	\$0	\$0	\$17,795,000
Special Obligation Bonds Interest	2,100,000	0	0	2,100,000
	<u>4,100,000</u>	<u>0</u>	<u>0</u>	<u>4,100,000</u>
Total	<u>\$23,995,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$23,995,000</u>

<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Training Facility	\$16,023,000	\$7,972,000	\$0	\$23,995,000

**PERFORMING ARTS CENTER SPECIAL OBLIGATION BONDS  
(Fund 360)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds				
Interest Earnings	\$38,914,000	\$0	\$0	\$38,914,000
Division of Cultural Affairs - for South Miami-Dade Cultural Arts Center	12,152,000	0	0	12,152,000
	<u>1,500,000</u>	<u>0</u>	<u>0</u>	<u>1,500,000</u>
Total	<u>\$52,566,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$52,566,000</u>

<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Existing Cultural Facilities	9,388,000	700,000	0	10,088,000
Neighborhood Cultural Facilities	0	5,355,000	0	5,355,000
South Miami-Dade Cultural Arts Center	29,154,000	7,969,000	0	37,123,000
Total	<u>\$38,542,000</u>	<u>\$14,024,000</u>	<u>\$0</u>	<u>\$52,566,000</u>

**CAPITAL ASSET ACQUISITION BONDS  
Series 2007 A and B  
(Fund 360, Subfund 015)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds				
Bond Premium	\$227,720,000	\$0	\$0	\$227,720,000
Interest Earnings	9,054,000	0	0	9,054,000
	<u>1,120,000</u>	<u>1,000,000</u>	<u>0</u>	<u>2,120,000</u>
Total	<u>\$237,894,000</u>	<u>\$1,000,000</u>	<u>\$0</u>	<u>\$238,894,000</u>

<u>Expenditures:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Issuance Costs	\$2,973,000	\$0	\$0	\$2,973,000
Correction Fire Systems	0	10,800,000	0	10,800,000
Overtown 1 Project	84,055,000	2,985,000	0	87,040,000
100 South Biscayne Improvements	750,000	0	0	750,000
Overtown 2 Project	0	11,700,000	15,816,000	27,516,000
Transfer to Project 213721	451,000	1,287,000	0	1,738,000
New GSA Trade Shops	7,800,000	14,000,000	0	21,800,000
Chiller Plant Acquisition and Expansion	9,400,000	6,848,000	2,852,000	19,100,000
ETSD Radio Towers	0	5,000,000	0	5,000,000
Hope V/Scott Carver	1,950,000	9,825,000	3,736,000	15,511,000
MLK Building or Eligible Projects	0	27,000,000	0	27,000,000
Coast Guard Property	17,200,000	0	0	17,200,000
Reserve for Arbitrage Liability and Future Eligible Projects	0	0	2,466,000	2,466,000
Total	<u>\$124,579,000</u>	<u>\$89,445,000</u>	<u>\$24,870,000</u>	<u>\$238,894,000</u>

**SUNSHINE STATE**  
**Series 2005**  
**(Fund 360, Subfund 101)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$35,000,000	\$0	\$0	\$35,000,000
Interest Earnings	<u>1,325,000</u>	<u>50,000</u>	<u>0</u>	<u>1,375,000</u>
<b>Total</b>	<b><u>\$36,325,000</u></b>	<b><u>\$50,000</u></b>	<b><u>\$0</u></b>	<b><u>\$36,375,000</u></b>
 <u>Expenditures:</u>				
Corrections Fire Suppression	\$7,200,000	\$4,500,000	\$0	\$11,700,000
Fiber Optic Expansion	6,000,000	0	0	6,000,000
ERP Infrastructure and Systems	6,900,000	0	0	6,900,000
ETSD Richmond Tower Retrofit	2,000,000	3,000,000	0	5,000,000
Haulover Marina Improvements	1,700,000	0	0	1,700,000
Parks Marina Capital		2,200,000	0	2,200,000
Tamiami Park Improvements	1,500,000	0	0	1,500,000
Reserve for Contingency and Eligible Projects	<u>0</u>	<u>1,375,000</u>	<u>0</u>	<u>1,375,000</u>
<b>Total</b>	<b><u>\$25,300,000</u></b>	<b><u>\$11,075,000</u></b>	<b><u>\$0</u></b>	<b><u>\$36,375,000</u></b>

**Sunshine State**  
**Series 2006**  
**(Fund 360, Subfund 103)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$31,100,000	\$0	\$0	\$31,100,000
Interest Earnings	<u>1,110,000</u>	<u>450,000</u>	<u>0</u>	<u>1,560,000</u>
<b>Total</b>	<b><u>\$32,210,000</u></b>	<b><u>\$450,000</u></b>	<b><u>\$0</u></b>	<b><u>\$32,660,000</u></b>
 <u>Expenditures:</u>				
Fire Rescue Helicopter	\$8,550,000	\$0	\$0	\$8,550,000
Fire Rescue Vessel	1,410,000	0	0	1,410,000
Fire Rescue Station Renovations and Construction	3,085,000	6,130,000	7,810,000	17,025,000
Fire Training Facility	<u>0</u>	<u>5,675,000</u>	<u>0</u>	<u>5,675,000</u>
<b>Total</b>	<b><u>\$13,045,000</u></b>	<b><u>\$11,805,000</u></b>	<b><u>\$7,810,000</u></b>	<b><u>\$32,660,000</u></b>

**CAPITAL ASSET ACQUISITION BONDS**  
**Series 2007 A and B**  
**(Fund 360, Subfund 015)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$227,720,000	\$0	\$0	\$227,720,000
Bond Premium	9,054,000	0	0	9,054,000
Interest Earnings	1,120,000	1,000,000	0	2,120,000
<b>Total</b>	<b>\$237,894,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$238,894,000</b>
 <u>Expenditures:</u>				
Issuance Costs	\$2,973,000	\$0	\$0	\$2,973,000
Correction Fire Systems	0	10,800,000	0	10,800,000
Overtown 1 Project	84,055,000	2,985,000	0	87,040,000
100 South Biscayne Improvements	750,000	0	0	750,000
Overtown 2 Project	0	11,700,000	15,816,000	27,516,000
Transfer to Project 213721	451,000	1,287,000	0	1,738,000
New GSA Trade Shops	7,800,000	14,000,000	0	21,800,000
Chiller Plant Acquisition and Expansion	9,400,000	6,848,000	2,852,000	19,100,000
ETSD Radio Towers	0	5,000,000	0	5,000,000
Hope VI/Scott Carver	1,950,000	9,825,000	3,736,000	15,511,000
MLK Building or Eligible Projects	0	27,000,000	0	27,000,000
Coast Guard Property	17,200,000	0	0	17,200,000
Reserve for Arbitrage Liability and Future Eligible Projects	0	0	2,466,000	2,466,000
<b>Total</b>	<b>\$124,579,000</b>	<b>\$89,445,000</b>	<b>\$24,870,000</b>	<b>\$238,894,000</b>

**Sunshine State**  
**(Proposed and Future Sunshine State)**  
**(Fund 360, Subfund To Be Determined)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Loan Proceeds	\$41,800,000	\$57,350,000	\$7,050,000	\$106,200,000
 <u>Expenditures:</u>				
Parks Marina Capital	\$0	\$563,000	\$9,237,000	\$9,800,000
Public Works Light Emitting Diodes	3,500,000	3,500,000	0	7,000,000
Public Works Causeway Capital Projects	0	6,072,000	10,228,000	16,300,000
Public Housing Safety and Security	4,300,000	500,000	0	4,800,000
Public Housing Ward Towers Closeout	3,800,000	0	0	3,800,000
Performing Arts Center Closeout	12,500,000	0	0	12,500,000
Public Health Trust	0	45,000,000	0	45,000,000
Cyber Security Phase 1	7,000,000	0	0	7,000,000
<b>Total</b>	<b>\$31,100,000</b>	<b>\$55,635,000</b>	<b>\$19,465,000</b>	<b>\$106,200,000</b>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 1999 (QNIP Phase I)**  
**(Fund 361, Subfund 001)**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b>Revenues:</b>				
Bond Proceeds	\$30,286,000	\$0	\$0	\$30,286,000
Interest Earnings	6,372,000	50,000	0	6,422,000
<b>Total</b>	<b>\$36,658,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$36,708,000</b>
<b>Expenditures:</b>				
Parks, Resurfacing, Sidewalks, and Drainage Projects	\$29,686,000	\$600,000	\$0	\$30,286,000
Transfer to Project 361110 for Project Administration	0	300,000	0	300,000
Reserve for Future Projects, Contingencies and Arbitrage Liability	1,000,000	5,122,000	0	6,122,000
<b>Total</b>	<b>\$30,686,000</b>	<b>\$6,022,000</b>	<b>\$0</b>	<b>\$36,708,000</b>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Stormwater Utility Revenue Bonds (UMSA Public Improvements) Series 1999 (QNIP Phase I)**  
**(Fund 361, Subfund 002)**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b>Revenues:</b>				
Bond Proceeds	\$3,800,000	\$0	\$0	\$3,800,000
Interest Earnings	4,184,000	50,000	0	4,234,000
<b>Total</b>	<b>\$7,984,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$8,034,000</b>
<b>Expenditures:</b>				
Drainage Improvement Projects	\$2,300,000	\$100,000	\$1,400,000	\$3,800,000
Reserve for Future Projects, Contingencies and Arbitrage Liability	0	4,234,000	0	4,234,000
<b>Total</b>	<b>\$2,300,000</b>	<b>\$4,334,000</b>	<b>\$1,400,000</b>	<b>\$8,034,000</b>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2002 (QNIP Phase II)**  
**(Fund 361, Subfund 003)**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b>Revenues:</b>				
Bond Proceeds	\$18,304,000	\$0	\$0	\$18,304,000
Interest Earnings	5,463,000	50,000	0	5,513,000
<b>Total</b>	<b>\$23,767,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$23,817,000</b>
<b>Expenditures:</b>				
Parks, Resurfacing, Sidewalks, and Drainage Projects	\$16,354,000	\$1,950,000	\$0	\$18,304,000
Reserve for Future Projects, Contingencies and Arbitrage Liability	0	5,513,000	0	5,513,000
<b>Total</b>	<b>\$16,354,000</b>	<b>\$7,463,000</b>	<b>\$0</b>	<b>\$23,817,000</b>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2005 (QNIP Phase IV)**  
**(Fund 361, Subfund 004)**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b>Revenues:</b>				
Bond Proceeds	\$12,338,000	\$0	\$0	\$12,338,000
Interest Earnings	<u>984,000</u>	<u>50,000</u>	<u>0</u>	<u>1,034,000</u>
<b>Total</b>	<b><u>\$13,322,000</u></b>	<b><u>\$50,000</u></b>	<b><u>\$0</u></b>	<b><u>\$13,372,000</u></b>
<b>Expenditures:</b>				
Local Park, Sidewalk, Drainage and Road Resurfacing Projects	\$9,148,000	\$2,789,000	\$401,000	\$12,338,000
Reserve for Future Projects, Contingencies and Arbitrage Liability	<u>0</u>	<u>1,034,000</u>	<u>0</u>	<u>1,034,000</u>
<b>Total</b>	<b><u>\$9,148,000</u></b>	<b><u>\$3,823,000</u></b>	<b><u>\$401,000</u></b>	<b><u>\$13,372,000</u></b>

**QUALITY NEIGHBORHOODS IMPROVEMENTS PROGRAM**  
**Public Service Tax Revenue Bonds (UMSA Public Improvements) Series 2007 (QNIP Phase V)**  
**(Fund 361, Subfund 005)**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Projected Future Years</u>	<u>All Years Total</u>
<b>Revenues:</b>				
Bond Proceeds	\$30,002,000	\$0	\$0	\$30,002,000
Interest Earnings	<u>0</u>	<u>500,000</u>		<u>500,000</u>
<b>Total</b>	<b><u>\$30,002,000</u></b>	<b><u>\$500,000</u></b>	<b><u>\$0</u></b>	<b><u>\$30,502,000</u></b>
<b>Expenditures:</b>				
Local Park Improvements	\$100,000	\$4,440,000	\$2,960,000	\$7,500,000
Sidewalks, Road Resurfacing and Drainage	<u>1,382,000</u>	<u>8,000,000</u>	<u>13,120,000</u>	<u>22,502,000</u>
Reserve for Future Projects, Contingencies and Arbitrage Liability	<u>0</u>	<u>0</u>	<u>500,000</u>	<u>500,000</u>
<b>Total</b>	<b><u>\$1,482,000</u></b>	<b><u>\$12,440,000</u></b>	<b><u>\$16,580,000</u></b>	<b><u>\$30,502,000</u></b>

**Bond and Project Administration**  
**(Fund 361, Project 361130)**

	<u>FY 2007-08</u>
<b>Revenues:</b>	
Transfer from Fund 361, Subfund 001	<u>\$300,000</u>
<b>Expenditures:</b>	
Finance	\$100,000
Park and Recreation	<u>200,000</u>
<b>Total</b>	<b><u>\$300,000</u></b>

**CAPITAL ASSET ACQUISITION BONDS**  
**Series 2002**  
**(Fund 362, Subfund 001)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$12,031,000	\$0	\$0	\$12,031,000
Interest Earnings	1,373,000	50,000	0	1,423,000
<b>Total</b>	<b>\$13,404,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$13,454,000</b>
<u>Expenditures:</u>				
Fire Rescue Eligible Projects	\$9,108,000	\$2,923,000	\$0	\$12,031,000
Reserve for Arbitrage Liability and Future Eligible Projects	0	1,423,000	0	1,423,000
<b>Total</b>	<b>\$9,108,000</b>	<b>\$4,346,000</b>	<b>\$0</b>	<b>\$13,454,000</b>

**CAPITAL ASSET ACQUISITION BONDS**  
**Series 2004A**  
**(Fund 362, Subfund 002)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$7,994,000	\$0	\$0	\$7,994,000
Interest Earnings	1,325,000	50,000	0	1,375,000
<b>Total</b>	<b>\$9,319,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$9,369,000</b>
<u>Expenditures:</u>				
Fire Rescue Eligible Projects	\$4,509,000	\$3,485,000	\$0	\$7,994,000
Reserve for Arbitrage Liability and Future Eligible Projects	0	1,375,000	0	1,375,000
<b>Total</b>	<b>\$4,509,000</b>	<b>\$4,860,000</b>	<b>\$0</b>	<b>\$9,369,000</b>

**CAPITAL ASSET ACQUISITION BONDS**  
**Series 2004B**  
**(Fund 362, Subfund 003)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$71,000,000	\$0	\$0	\$71,000,000
Interest Earnings	3,050,000	100,000	0	3,150,000
<b>Total</b>	<b>\$74,050,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$74,150,000</b>
<u>Expenditures:</u>				
Dade County Courthouse Façade Repair	\$150,000	\$1,350,000	\$13,500,000	\$15,000,000
Fire Rescue UHF Radio System Replacement	16,000,000	1,560,000	0	17,560,000
ADA Projects - General Government	0	1,186,000	0	1,186,000
ADA Projects - Elections Polling Locations	0	752,000	0	752,000
ADA Projects - Correctional Facilities	1,046,000	236,000	1,480,000	2,762,000
Golf Club of Miami	4,034,000	566,000	0	4,600,000
Prior Years Capital Projects	27,370,000	0	0	27,370,000
Reserve for Arbitrage Liability and Future Eligible Projects	0	4,920,000	0	4,920,000
<b>Total</b>	<b>\$48,600,000</b>	<b>\$10,570,000</b>	<b>\$14,980,000</b>	<b>\$74,150,000</b>

**New Children's Courthouse  
Series 2002 Special Obligation Bonds  
(Fund 363, Subfund 001)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2006-07</u>	<u>Future Years</u>	<u>Total</u>
Financing Proceeds	\$88,174,000	\$0	\$0	\$88,174,000
Future Financing Proceeds	0	0	76,046,000	76,046,000
Civil Filing Fee Revenue	4,835,000	0	0	4,835,000
Criminal Justice Bond Interest	260,000	0	0	260,000
Criminal Justice Bond Proceeds	<u>10,685,000</u>	<u>0</u>	<u>0</u>	<u>10,685,000</u>
<b>Total</b>	<b>\$103,954,000</b>	<b>\$0</b>	<b>\$76,046,000</b>	<b>\$180,000,000</b>

<u>Expenditures:</u>				
Project Design, Development and Construction	<u>\$10,622,000</u>	<u>\$6,883,000</u>	<u>\$162,495,000</u>	<u>\$180,000,000</u>

**SAFE NEIGHBORHOOD PARKS BONDS  
(Fund 380, Subfunds 38A, 38B, 38C, 38D, 38E, and 38F)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Bond Proceeds	\$200,000,000	\$0	\$0	\$200,000,000
Interest Earnings	<u>22,940,000</u>	<u>700,000</u>	<u>0</u>	<u>23,640,000</u>
<b>Total</b>	<b>\$222,940,000</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$223,640,000</b>

<u>Expenditures:</u>				
Bond Issue Costs	\$2,474,000	\$0	\$0	\$2,474,000
Bond Administration	4,583,000	193,000	212,000	4,988,000
Transfer to Park & Recreation (Fund 350, Subfund 352)	105,563,000	15,000,000	6,000,000	126,563,000
Beach Renourishment	2,970,000	0	0	2,970,000
DERM - Land Acquisition (EEL)	1,972,000	0	0	1,972,000
Transfer to Fund 360, Subfund 008 - Gateway Park	800,000	0	0	800,000
Transfer to Fund 360, Subfund 008 - South Miami-Dade Cultural Center	247,000	0	0	247,000
Fairchild Tropical Gardens	3,960,000	0	0	3,960,000
Miami Circle	3,000,000	0	0	3,000,000
Challenge Grants - Municipalities & Not-for-Profit Organizations	12,054,000	0	0	12,054,000
Municipalities	48,726,000	8,331,000	3,300,000	60,357,000
Future Projects to be Funded with Interest Earnings		0	2,503,000	2,503,000
Arbitrage Liability Reserve	<u>752,000</u>	<u>500,000</u>	<u>500,000</u>	<u>1,752,000</u>
<b>Total</b>	<b>\$187,101,000</b>	<b>\$24,024,000</b>	<b>\$12,515,000</b>	<b>\$223,640,000</b>

**PUBLIC WORKS**  
**People's Transportation Plan**  
**(Fund 390)**

**Revenues:**

	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
People's Transportation Plan Bond Proceeds	\$69,842,000	\$88,172,000	\$560,706,000	\$718,720,000
Florida Department of Transportation	8,630,000	1,250,000	1,250,000	\$11,130,000
Municipal Contributions	0	500,000	500,000	1,000,000
<b>Total</b>	<b>\$78,472,000</b>	<b>\$89,922,000</b>	<b>\$562,456,000</b>	<b>\$730,850,000</b>

**Expenditures:**

ADA Sidewalk Improvements	\$2,000,000	\$692,000	\$0	\$2,692,000
Drainage Improvements Midway	1,648,000	0	0	1,648,000
Construct NW 138 Street Bridge At Miami River Canal	400,000	1,000,000	4,906,000	6,306,000
Grade Separation and Reversible Flow Lane Projects	550,000	1,000,000	110,450,000	112,000,000
Arterial Road Improvements	500,000	500,000	6,188,000	7,188,000
Improvements to South Bayshore Drive, Darwin to Mercy	20,000	480,000	0	500,000
Neighborhood Improvements	20,692,000	9,540,000	58,584,000	88,816,000
Construct Reverse Flow Lanes	500,000	1,000,000	34,500,000	36,000,000
SW 157 Avenue - SW 120 Street to SW 112 Street	500,000	1,120,000	7,500,000	9,120,000
SW 157 Avenue - SW 136 Street to SW 120 Street	600,000	1,900,000	7,701,000	10,201,000
SW 157 Avenue - SW 184 ST to SW 152 Street	500,000	900,000	12,378,000	13,778,000
NE 2 Avenue Improvements - NE 20 Street to NE 36 Street	10,000	10,000	5,110,000	5,130,000
NE 2 Avenue Improvements - NE 36 Street to NE 43 Street	10,000	10,000	4,382,000	4,402,000
NE 2 Avenue Improvements - NE 43 Street to NE 62 Street	10,000	1,200,000	10,654,000	11,864,000
NE 2 Avenue Improvements - NE 62 Street to West Little River Canal	20,000	10,000	6,366,000	6,396,000
NE 2 Avenue Improvements - West Little River Canal to NE 91 Street	1,000,000	5,900,000	2,700,000	9,600,000
Improvements on NW 62 Street From NW 37 Avenue to I-95	1,000,000	1,710,000	0	2,710,000
NW 7 Street Improvement - NW 72 Avenue to NW 37 Avenue	300,000	1,500,000	1,141,000	2,941,000
South Miami Avenue Improvements - 25 Rd to 15 Rd	55,000	1,200,000	0	1,255,000
SW 176 Street Improvements - US 1 to SW 107 Avenue	350,000	500,000	3,679,000	4,529,000
SW 180 Street Improvements - SW 147 Avenue to SW 137 Avenue	200,000	500,000	887,000	1,587,000
SW 216 Street Improvements - HEFT to SW 127 Avenue	500,000	500,000	12,077,000	13,077,000
SW 264 Street Improvements - US 1 to SW 137 Avenue	330,000	500,000	5,211,000	6,041,000
SW 62 Avenue - SW 24 Street to NW 7 Street	588,000	1,500,000	9,500,000	11,588,000
SW 72 Avenue SW 40 Street to SW 20 Street	220,000	437,000	500,000	1,157,000
Reconstruct SW 62 Avenue - SW 70 Street to SW 84 Street	162,000	200,000	2,764,000	3,126,000
District 2 Rights-Of-Way Acquisition	0	1,000,000	4,437,000	5,437,000
District 7 Rights-Of-Way Acquisition	0	1,000,000	10,385,000	11,385,000
District 8 Rights-Of-Way Acquisition	0	1,340,000	4,260,000	5,600,000
District 9 Rights-Of-Way Acquisition	0	1,000,000	4,980,000	5,980,000
District 11 Rights-Of-Way Acquisition	0	1,922,000	0	1,922,000
District 12 Rights-Of-Way Acquisition	5,900,000	9,500,000	10,600,000	26,000,000
District 13 Rights-Of-Way Acquisition	40,000	1,070,000	2,100,000	3,210,000
Widen NW 37 Avenue - N. River Drive to NW 79 Street	419,000	1,000,000	21,600,000	23,019,000
Widen NW 62 Avenue From NW 138 Street to NW 105 Street				0
Widen NW 74 Street - HEFT to SR 826	4,000,000	6,000,000	21,331,000	31,331,000
Widen NW 87 Avenue from NW 186 Street to NW 154 Street	170,000	434,000	10,861,000	11,465,000
Widen SW 120 Street from SW 137 Avenue to SW 117 Avenue	20,000	80,000	8,000,000	8,100,000
Widen SW 127 Avenue from SW 120 Street to SW 88 Street	150,000	6,000,000	10,150,000	16,300,000
Widen SW 136 Street from SW 127 Avenue to SR 874	4,000	0	6,296,000	6,300,000
Widen SW 136 from SW 149 Avenue to SW 139 Court	430,000	2,000,000	5,000,000	7,430,000
SW 137 Avenue from HEFT to US 1	30,000	215,000	11,800,000	12,045,000
SW 137 Avenue from US 1 to SW 184 Street	50,000	590,000	36,150,000	36,790,000
Widen SW 160 Street from SW 147 Avenue to SW 137 Avenue	577,000	1,200,000	9,100,000	10,877,000
Widen SW 27 Ave from US 1 to Bayshore	450,000	50,000	5,923,000	6,423,000
Widen SW 87 Ave from SW 216 Street to SW 168 Street	25,000	25,000	26,450,000	26,500,000
Widen SW 97 Ave from SW 56 Street to SW 40 Street	2,500,000	4,100,000	0	6,600,000
Widen SW 97 Avenue from SW 72 Street to SW 56 Street	2,500,000	4,100,000	0	6,600,000
Widen W 60 Street from W 12 Avenue to W 4 Avenue	1,892,000	359,000	0	2,251,000
Widen SW 312 Street from SW 187 Avenue to SW 177 Avenue	20,000	20,000	8,404,000	8,444,000
Advanced Traffic Management System	13,969,000	7,258,000	28,678,000	49,905,000
Illuminated Street Signs	1,161,000	2,750,000	1,750,000	5,661,000
School Flashing Signals	4,000,000	2,500,000	4,016,000	10,516,000
Streetlight Retrofit	2,800,000	600,000	7,000	3,407,000
Traffic Control Center	4,700,000	0	3,000,000	7,700,000
<b>Total</b>	<b>\$78,472,000</b>	<b>\$89,922,000</b>	<b>\$562,456,000</b>	<b>\$730,850,000</b>

**PEOPLE'S TRANSPORTATION PLAN FUND  
(Fund 402)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$80,333,000
Transfer for Loan Repayment (Fund 411, Subfund 411)	5,852,000
Sales Tax Revenue	195,000,000
Interest	<u>5,000,000</u>
<b>Total</b>	<b>\$286,185,000</b>

<u>Expenditures:</u>	
Transfer to Miami-Dade Transit Operations (Fund 411, Subfund 411)	\$111,336,000
Transfer to Fund 416/417 for Miami-Dade Transit Debt Service (Fund 416 and 417)	20,803,000
Transfer to Miami-Dade Transit for Existing Services (Funds 411 and 416)	26,311,000
Transfer to Fund 209, Project 209400 for 2006 Surtax Bond Debt Service	3,090,000
Transfer to Miami-Dade Transit Capital Fund (Fund 414)	1,478,000
Transfer to Public Works (Fund 325)	1,285,000
Transfer to the Citizen's Independent Transportation Trust (Fund 420)	2,167,000
Transfer to Eligible Municipalities	39,000,000
Reserve for Future Expenditures	<u>80,715,000</u>
<b>Total</b>	<b>\$286,185,000</b>

**MIAMI-DADE TRANSIT  
Lease, Sublease and Loan Agreements  
(Fund 411, Subfund 400)**

<u>Revenues:</u>	<u>2007-08</u>
Rental and Interest Income	<u>\$24,073,000</u>

<u>Expenditures:</u>	
Rental Expenses	<u>\$24,073,000</u>

**MIAMI-DADE TRANSIT  
Operations  
(Fund 411, Subfund 411)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Fund 402 for MDT Operations	\$111,336,000
Transfer from Fund 402 for Loan for Existing Services - MDT Operations	17,064,000
Transfer from Countywide General Fund for Maintenance of Effort	136,562,000
Transfer from Countywide General Fund for South Florida Regional Transportation Authority	4,402,000
Transit Fares and Fees	91,455,000
Transfer from Medicaid Program (Fund 413, Subfund 413)	250,000
Transfer from Transportation Disadvantaged Program (Fund 413, Subfund 413)	1,618,000
Bus Feeder Support from Tri-Rail	666,000
State Operating Assistance	16,990,000
Non-Operating Revenues	<u>7,942,000</u>
<b>Total</b>	<b>\$388,285,000</b>

<u>Expenditures:</u>	
Personnel Expenditures	\$281,968,000
Other Operating Expenditures	83,344,000
Existing Services Loan Payment to Fund 402	5,852,000
Transfer to Government Information Center	2,539,000
South Florida Regional Transportation Authority Operating and Capital Subsidy	7,037,000
Contingency Reserve	676,000
Repayment Reserve for Prior Years' Operating Deficit	<u>6,869,000</u>
<b>Total</b>	<b>\$388,285,000</b>

**Non-Capital Grants  
(Fund 413, Subfund 413)**

<u>Revenues:</u>	<u>2007-08</u>
Florida Transportation Disadvantaged Trust Fund	\$7,313,000
Florida Agency for Health Care Administration (Medicaid)	8,470,000
Florida Urban Corridor	2,200,000
Federal Section 5316 Job Access and Reverse Commute Grant (JARC)	2,600,000
Federal Section 5317 New Freedom Grant	<u>1,599,000</u>
<b>Total</b>	<b><u>\$22,182,000</u></b>

<u>Expenditures:</u>	
Medicaid Program	\$8,220,000
Transfer to MDTA Operations from the Medicaid Program (Fund 411, Subfund 411)	250,000
Transportation Disadvantage Program	5,695,000
Transfer to MDTA Operations from Transportation Disadvantage Program (Fund 411, Subfund 411)	1,618,000
Federal Section 5316 (JARC) and 5317 (New Freedom) Eligible Expenditures	4,199,000
State Urban Corridor Program	<u>2,200,000</u>
<b>Total</b>	<b><u>\$22,182,000</u></b>

**Capital Funds  
(Fund 412 and Fund 414)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>FY 2007-08</u>	<u>Future Years</u>	<u>Total</u>
Charter Surtax (Fund 402)	\$3,709,000	\$1,478,000	\$14,400,000	\$19,587,000
Capital Improvement Local Option Gas Tax	845,000	16,702,000	72,635,000	90,182,000
FDOT County Incentive Grant Program	3,407,000	0	0	3,407,000
FDOT Funds	88,014,000	28,879,000	769,810,000	886,703,000
Federal Highway Administration	3,958,000	3,208,000	10,418,000	17,584,000
FTA 5307/5309 Formula Grant	0	59,403,000	254,335,000	313,738,000
FTA 5309 Discretionary Grant	102,224,000	8,757,000	2,210,251,000	2,321,232,000
Third Party Financing	0	1,825,000	0	1,825,000
Lease Financing Revenues	0	22,087,000	72,210,000	94,297,000
PTP Bond Program	139,207,000	543,299,000	1,182,453,000	1,864,959,000
Sunshine State Loan	17,070,000	0	0	17,070,000
<b>Total</b>	<b>\$358,434,000</b>	<b>\$685,638,000</b>	<b>\$4,586,512,000</b>	<b>\$5,630,584,000</b>
<b>Expenditures:</b>				
American with Disabilities Act Improvements	\$0	\$58,000	\$252,000	\$310,000
AVL/Monitoring and Radio System	0	58,000	252,000	310,000
Bus Acquisition	0	19,550,000	122,831,000	142,381,000
Bus Facilities	245,000	4,480,000	38,755,000	43,480,000
Bus Pull Out Bays	2,098,000	2,152,000	3,279,000	7,529,000
Bus Stop Signage Enhancement and Replacement	1,964,000	58,000	174,000	2,196,000
Bus Tools and Equipment	0	58,000	252,000	310,000
Bus Washer and Vacuum Replacement	1,770,000	2,186,000	208,000	4,164,000
Capital Project Administration	0	1,200,000	5,450,000	6,650,000
Capitalization of Preventive Maintenance	0	73,363,000	314,408,000	387,771,000
Central Control Overhaul	3,450,000	4,000,000	23,000,000	30,450,000
Earlington Heights/MIC Connector	62,615,000	114,483,000	346,302,000	523,400,000
East West Corridor Segment of Orange Line	11,096,000	25,956,000	2,243,948,000	2,281,000,000
Facilities Roof Projects	1,272,000	618,000	4,296,000	6,186,000
Facility and Equipment Rehabilitation	0	58,000	252,000	310,000
Fare Collection Equipment	3,717,000	52,308,000	28,687,000	84,712,000
Information Technology Equipment	0	58,000	252,000	310,000
Mover Station Canopies, Escalators and Oil Water Separators	580,000	2,845,000	5,567,000	8,992,000
Metrorail and Metromover Tools and Equipment	0	58,000	252,000	310,000
Metrorail Guideway Painting	0	0	5,500,000	5,500,000
Metrorail Piers and Guideway Coating	0	0	5,000,000	5,000,000
Metrorail Station Refurbishment	11,920,000	1,519,000	2,621,000	16,060,000
Metromover Vehicle Replacement Phase I	19,433,000	11,169,000	2,441,000	33,043,000
Metromover Vehicle Rehabilitation Phase II	0	4,065,000	0	4,065,000
North Corridor Segment of Orange Line	28,553,000	50,000,000	1,326,447,000	1,405,000,000
Paint and Refinish Bus and Rail Facilities	1,882,000	353,000	1,765,000	4,000,000
Palmetto Station Traction Power Substation	513,000	8,208,000	6,210,000	14,931,000
Park and Ride Lots Along South Miami-Dade Busway	2,458,000	2,458,000	3,870,000	8,786,000
Park and Ride Lots - Dadeland South and Dadeland North	750,000	2,500,000	4,152,000	7,402,000
Park and Ride Lots - Kendall Drive and Miami Gardens Drive	1,750,000	825,000	725,000	3,300,000
Passenger Activity Center at NW 7 Avenue and NW 62 Street	0	500,000	16,035,000	16,535,000
Passenger Activity Centers	0	6,031,000	11,960,000	17,991,000
Passenger Amenities and Transit Enhancements	0	58,000	252,000	310,000
Pedestrian Overpass at Dadeland North	0	0	2,931,000	2,931,000
Pedestrian Overpasses at Coconut Grove and Dadeland South	0	0	14,000,000	14,000,000
Pedestrian Overpasses at University and South Miami	1,289,000	2,885,000	7,469,000	11,643,000
Rail Vehicle Mid-Life Rehabilitation	52,732,000	15,862,000	273,728,000	342,322,000
Replace Acoustical Barriers	0	0	2,500,000	2,500,000
Replace Bus Garage Lifts	2,132,000	637,000	886,000	3,655,000
Replace Elevators at Rail, Mover and Bus Facilities	948,000	1,500,000	3,722,000	6,170,000
Security and Safety Equipment	0	1,265,000	3,205,000	4,470,000
Service Vehicles	0	58,000	252,000	310,000
South Miami-Dade Busway Extension - Phase II	106,652,000	1,193,000	0	107,845,000
Test Track for Metrorail	2,030,000	1,970,000	0	4,000,000
Track and Guideway Mainline Miter Joint Repairs	814,000	537,000	0	1,351,000
Track and Guideway Palmetto Yard Crossing	954,000	568,000	0	1,522,000
Track and Guideway Rail Fastener Replacement	2,897,000	2,828,000	9,275,000	15,000,000
Track and Guideway Rehabilitation	3,114,000	3,138,000	11,155,000	17,407,000
Track and Guideway Seal Gland Rehabilitation	941,000	788,000	1,776,000	3,505,000
Treasury Service Equipment	0	58,000	252,000	310,000
Tri-Rail Station Traction Power Substation	511,000	710,000	12,910,000	14,131,000
UPS/Emergency Lighting Battery Replacement Project	773,000	367,000	0	1,140,000
Upgrade Illumination (Metrorail Stations)	0	0	3,678,000	3,678,000
<b>Total</b>	<b>\$331,853,000</b>	<b>\$425,597,000</b>	<b>\$4,873,134,000</b>	<b>\$5,630,584,000</b>

**Miami-Dade Transit Debt Service  
(Funds 416 and 417)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Fund 402	\$20,803,000
Transfer from Fund 402 for Existing Services Debt	<u>9,247,000</u>
Total	<u>\$30,050,000</u>
<u>Expenditures:</u>	
2001 Series F Sunshine State Loan	\$4,298,000
Series 2002A Capital Asset Acquisition (Equipment)	1,796,000
Series 2002A Capital Asset Acquisition (Buses)	3,153,000
Series 2004A and 2004B Sunshine State Loan	9,637,000
General Electric Loan Payment	2,495,000
Series 2006 Transit System Sales Surtax	<u>8,671,000</u>
Total	<u>\$30,050,000</u>

**OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST  
(Fund 420)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from People's Transportation Plan Fund (Fund 402)	<u>\$2,167,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,167,000</u>

**SEAPORT  
(Fund ES 420, Subfund 001)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$11,300,000
Fee and Charges	105,264,000
Earned Interest	<u>800,000</u>
Total	<u>\$117,364,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$52,875,000
Security Costs	16,719,000
Administrative Reimbursement	1,900,000
Transfer to Consumer Services - Passenger Transportation Regulation (Fund 030, Subfund.032)	<u>50,000</u>
Total Operating Expenditures	<u>\$71,544,000</u>
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 231)	<u>\$6,822,000</u>
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 234)	11,149,000
Transfer to Seaport General Fund (Fund ES 424)	17,148,000
Ending Cash Balance	<u>10,701,000</u>
Total	<u>\$117,364,000</u>

**Construction Fund  
(Fund ES 421)**

**Revenues:**

Florida Ports Trust Bond Program  
Federal/State Funding  
Financing Proceeds

**2007-08**

\$2,000,000  
8,534,000  
22,000,000

Total

\$32,534,000

**Expenditures:**

Construction Projects

\$32,534,000

**Reserve Maintenance Fund  
(Fund 422, Subfund 221)**

**Revenues:**

Carryover

**2007-08**

\$22,000

**Expenditures:**

Ending Cash Balance

\$22,000

**Interest and Sinking Fund  
(Fund ES 423)  
Bond Service Account (Revenue Bonds)  
(Subfund 231)**

**Revenues:**

Carryover  
Transfer from Seaport Revenue Fund (Fund ES 420)

**2007-08**

\$5,055,000  
6,822,000

Total

\$11,877,000

**Expenditures:**

Principal and Interest Payments  
Ending Cash Balance

\$6,822,000  
5,055,000

Total

\$11,877,000

**Bond Reserve Account (Revenue Bonds)  
(Fund ES 423, Subfund 233)**

**Revenues:**

Carryover

**2007-08**

\$2,379,000

**Expenditures:**

Ending Cash Balance

\$2,379,000

**Bond Service Account (G.O. Bonds)  
(Fund ES 423, Subfund 234)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$7,607,000
Transfer from Seaport Revenue Fund (Fund ES 420)	11,149,000
Interest Earnings	<u>4,000</u>
<b>Total</b>	<b>\$18,760,000</b>

<u>Expenditures:</u>	
Principal and Interest Payments	\$11,149,000
Ending Cash Balance	<u>7,611,000</u>
<b>Total</b>	<b>\$18,760,000</b>

**Seaport General Fund  
(Fund ES 424, Subfund 241)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$3,768,000
Transfer from Seaport Revenue Fund (Fund ES 420)	<u>17,148,000</u>
<b>Total</b>	<b>\$20,916,000</b>

<u>Expenditures:</u>	
Principal and Interest Payments	\$16,387,000
Non-operating Expenditures	761,000
Ending Cash Balance	<u>3,768,000</u>
<b>Total</b>	<b>\$20,916,000</b>

**PUBLIC WORKS  
Causeways Fund  
(Fund 430, Subfund 431)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$3,668,000
Rickenbacker Tolls, Transponders, and Other Revenues	7,294,000
Venetian Tolls, Transponders, and Other Revenues	<u>2,660,000</u>
<b>Total</b>	<b>\$13,622,000</b>

<u>Expenditures:</u>	
Rickenbacker Toll Operations	\$3,328,000
Venetian Toll Operations	992,000
Rickenbacker Maintenance	2,660,000
Venetian Maintenance	671,000
Transfer to Causeway Capital Fund	<u>4,750,000</u>
Other Non-Operating (Transfer to Key Biscayne)	365,000
Intradepartmental Transfers	660,000
Reserve into FY 2008-09	<u>196,000</u>
<b>Total</b>	<b>\$13,622,000</b>

**PUBLIC WORKS  
Causeway Capital Fund  
(Fund 430, Subfund 432)**

**Revenues:**

	<u>2007-08</u>
Transfer from Causeway Operating Fund (Subfund 431)	\$4,750,000
Florida Department of Transportation - County Incentive Grant	<u>7,000,000</u>
<b>Total</b>	<b>\$11,750,000</b>

**Expenditures:**

Causeway Capital Projects	\$7,150,000
Future Year Expenditures	<u>\$4,600,000</u>
<b>Total</b>	<b>\$11,750,000</b>

**VIZCAYA  
Vizcaya Museum-Operations  
(Fund 450, Subfund 001)**

**Revenues:**

	<u>2007-08</u>
Transfer from Convention Development Tax (Fund 160)	\$856,000
Transfer from Countywide General Fund	551,000
Earned Revenue	3,173,000
Carryover	414,000
Grant Revenues	69,000
Donations	<u>156,000</u>
<b>Total</b>	<b>\$5,219,000</b>

**Expenditures:**

Operating Expenditures	<u>\$5,219,000</u>
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**SOLID WASTE MANAGEMENT  
Waste Collection Operations  
(Fund 470, Subfunds 470, 471, and 475)**

**Revenues:**

	<u>2007-08</u>
Carryover	\$13,705,000
Collection Fees and Charges	135,375,000
Sale of Recyclable Materials	118,000
Curbside Contract Revenue	914,000
Interest	903,000
Reimbursements from Outside Agencies	16,978,000
Miscellaneous Revenue	<u>1,413,000</u>
<b>Total</b>	<b>\$169,406,000</b>

**Expenditures:**

Administration, Garbage and Trash Operating Expenditures	\$70,124,000
UMSA Litter Program and Illegal Dumping Cleanup Operating Expenditures	2,835,000
Garbage and Trash Waste Disposal Charges	49,285,000
Recycling	12,908,000
Solid Waste Service Area Code Enforcement	4,036,000
Administrative Reimbursement	1,780,000
Transfer to Note Payable (Fund 470)	8,979,000
Reserves	18,822,000
Transfer to Capital Projects (Fund 470, Subfund C10)	<u>637,000</u>
<b>Total</b>	<b>\$169,406,000</b>

**Waste Collection Capital Projects  
(Fund 470, Subfund C10)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2007-08</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Operating Subfund 470	<u>\$2,779,000</u>	<u>\$637,000</u>	<u>\$2,122,000</u>	<u>\$5,538,000</u>
 <u>Expenditures:</u>				
Trash and Recycling Center Improvements	\$1,660,000	\$150,000	\$0	\$1,810,000
Truck Washing Facilities	0	55,000	445,000	500,000
Waste Collection Facility Improvements	928,000	250,000	50,000	1,228,000
West/Southwest Trash and Recycling Center	<u>191,000</u>	<u>182,000</u>	<u>1,627,000</u>	<u>2,000,000</u>
<b>Total</b>	<b><u>\$2,779,000</u></b>	<b><u>\$637,000</u></b>	<b><u>\$2,122,000</u></b>	<b><u>\$5,538,000</u></b>

**Debt Service  
(Fund 470)**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Waste Collection Operations	<u>\$8,979,000</u>
 <u>Expenditures:</u>	
Principal Payments on the Capital Asset Acquisition Series 2002 Bond	\$2,030,000
Principal Payments on the Capital Asset Acquisition Series 2004 Bond	255,000
Principal Payments on the Sunshine Series I Loan	1,029,000
Principal Payments on the Sunshine Series 2006 Loan	176,000
Principal Payments on the Sunshine Series 2007 Loan	2,440,000
Payment to the Vehicle Replacement Trust Fund (Fund 030, Subfund 001)	1,120,000
Interest Payments on the Capital Asset Acquisition Series 2002 Bond	713,000
Interest Payments on the Capital Asset Acquisition Series 2004 Bond	102,000
Interest Payments on the Sunshine Series I Loan	308,000
Interest Payments on the Sunshine Series 2006 Loan	86,000
Interest Payments on the Sunshine Series 2007 Loan	<u>720,000</u>
<b>Total</b>	<b><u>\$8,979,000</u></b>

**Waste Disposal Operations**  
(Fund 490, Subfunds 491, 492, 495, and 499)

**Revenues:**

	<u>2007-08</u>
Carryover	
Disposal Fees	\$82,674,000
Transfer Fees	108,268,000
Resource Recovery Energy Sales	7,721,000
Medley Landfill Fee	24,531,000
Permits and Fines	783,000
Disposal Facility Fees	360,000
Utility Service Fee	11,053,000
Building Rental Parking Fee Revenue	18,856,000
Interest	2,022,000
Transfer from Rate Stabilization-Interest Only (Subfund GR0)	5,120,000
Miscellaneous Revenue	707,000
	<u>225,000</u>
<b>Total</b>	<b><u>\$262,320,000</u></b>

**Expenditures:**

Administration, Transfer and Disposal Operating Expenditure	
Resources Recovery	\$73,687,000
Countywide Recycling	75,642,000
Environmental Compliance and Recycling Development	1,009,000
Transfer to M.E. Thompson Park (Fund 040)	5,985,000
Transfer to Cooperative Extension (Fund 030, Subfund 032)	50,000
Transfer to Subfund DS0, Bond Debt Service	18,000
Administrative Reimbursement	20,084,000
Transfer to Capital Projects (Subfunds C10 and RR0)	3,008,000
Transfer to Fund 010 for MDPD Illegal Dumping Enforcement Reserve	8,366,000
	1,178,000
	<u>73,293,000</u>
<b>Total</b>	<b><u>\$262,320,000</u></b>

**Waste Disposal Capital Projects**  
(Fund 490, Subfunds C10 and RRO)

**Revenues:**

	<u>Prior Years</u>	<u>2007-08</u>	<u>Future Years</u>	<u>Total</u>
Transfer from Disposal Operating Subfund 490	\$22,364,000	\$8,366,000	\$17,606,000	\$48,336,000
Industrial Development Revenue Bond	1,615,000	0	0	1,615,000
Bond Anticipation Notes	348,000	0	0	348,000
Solid Waste System Revenue Bonds, Series 1998	45,000	0	0	45,000
Solid Waste System Revenue Bonds, Series 2001	6,455,000	0	0	6,455,000
Solid Waste System Revenue Bonds, Series 2005	75,000,000	0	0	75,000,000
Future Solid Waste System Revenue Notes/Bonds	0	0	73,386,000	73,386,000
<b>Total</b>	<b><u>\$105,827,000</u></b>	<b><u>\$8,366,000</u></b>	<b><u>\$90,992,000</u></b>	<b><u>\$205,185,000</u></b>

**Expenditures:**

Modernize Hickman Garage	\$0	\$350,000	\$0	\$350,000
Environmental Improvements	644,000	100,000	100,000	844,000
North Miami-Dade Landfill:				
East Cell Closure	0	0	19,924,000	19,924,000
Gas Extraction System-Phase 2	965,000	200,000	1,000,000	2,165,000
Groundwater Remediation	0	70,000	1,430,000	1,500,000
Resources Recovery Facility Additional Retrofit	17,858,000	720,000	87,000	18,665,000
Resources Recovery Ashfill Cells:				
Cell 20 Construction	0	0	3,850,000	3,850,000
Final Closure (Cells 17 and 18)	228,000	100,000	4,672,000	5,000,000
Cell 19 Closure	0	0	3,000,000	3,000,000
Cell 20 Closure	0	0	5,000,000	5,000,000
South Miami-Dade Landfill:				
Cell 3 Closure	2,473,000	4,787,000	4,090,000	11,350,000
Cell 4 Closure	0	0	13,400,000	13,400,000
Cell 4 Gas Extraction	0	700,000	800,000	1,500,000
Cell 5 Closure	0	0	15,000,000	15,000,000
Cell 5 Construction	0	0	1,665,000	1,665,000
Groundwater Remediation/Trench	561,000	110,000	79,000	750,000
Virginia Key Municipal Landfill Closure Grant	28,285,000	250,000	17,800,000	46,335,000
Homestead Municipal Landfill Closure Grant	7,638,000	70,000	17,000	7,725,000
Munisport Landfill Closure Grant	31,167,000	100,000	320,000	31,587,000
58th Street Home Chemical Collection Access	0	200,000	150,000	350,000
58th St. Guardhouse and Drainage Improvements	178,000	182,000	0	360,000
Central Transfer Station Compactor Replacement	2,663,000	1,537,000	0	4,200,000
Disposal Facility Backup Power Generation	40,000	217,000	93,000	350,000

Disposal Facility Exit Scales	50,000	50,000	140,000	240,000
Disposal Facility Improvements	1,000,000	100,000	300,000	1,400,000
N. Dade TRC Ramp Repair and New Guardhouse	281,000	150,000	69,000	500,000
NE Transfer Station Surge Pit Tipping Floor Roof	95,000	465,000	90,000	650,000
NE Transfer Station Tunnel Roof	61,000	420,000	119,000	600,000
NE Transfer Station New Ramp	90,000	510,000	100,000	700,000
NE Transfer Station Compactor Replacement	1,710,000	1,000,000	260,000	2,970,000
Replacement of 9 Scales at Disposal Facilities	193,000	100,000	307,000	600,000
Scalehouse Expansion Project	100,000	300,000	500,000	900,000
South Dade Home Chemical Collection Center	295,000	30,000	0	325,000
Truck Washing Facilities	0	55,000	445,000	500,000
West Transfer Station Tipping Floor Renovation	150,000	300,000	200,000	650,000
West Transfer Station Fourth Crane Replacement	100,000	180,000	0	280,000
<b>Total</b>	<b>\$96,825,000</b>	<b>\$13,353,000</b>	<b>\$95,007,000</b>	<b>\$205,185,000</b>

**Debt Service  
(Fund 490, Subfund DSO)**

**Revenues:**

Transfer from Subfunds 491 and 499

**2007-08**  
**\$20,084,000**

**Expenditures:**

Principal Payments on the Series 1996 Bond  
Principal Payments on the Series 1998 Bond  
Interest Payments on the Series 1996 Refinancing Bond  
Interest Payments on the 1998 Series Revenue Bond  
Interest Payments on the 2001 Series Revenue Bond  
Interest Payments on the 2005 Series Revenue Bond

\$9,745,000  
\$2,820,000  
1,581,000  
1,891,000  
2,037,000  
2,010,000

**Total**

**\$20,084,000**

**Rate Stabilization Reserve  
(Fund 490, Subfund GRO)**

**Revenues:**

Restricted Carryover  
Interest Earnings

Total

**2007-08**

\$20,227,000

707,000

**\$20,934,000**

**Expenditures:**

Transfer to Waste Disposal Operating Fund (Fund 490)  
Rate Stabilization Reserve

Total

\$707,000

20,227,000

**\$20,934,000**

**COUNTY PUBLIC HOSPITAL SALES TAX  
(Fund 510, Subfund 510)**

**Revenues:**

Sales Surtax

**2007-08**

\$195,000,000

**Expenditures:**

Transfer to Public Health Trust

\$195,000,000

**STATE REVENUE SHARING  
(Fund 510, Subfund 512)**

**Revenues:**

Entitlement as a County  
Entitlement as a Municipality

Total

**2007-08**

\$47,806,000

46,383,000

**\$94,189,000**

**Expenditures:**

Transfer to Guaranteed Entitlement Revenue Fund (Project 204101)  
Transfer to Countywide General Fund  
Transfer to Unincorporated Municipal Service Area General Fund

Total

\$14,057,000

33,749,000

46,383,000

**\$94,189,000**

**LOCAL GOVERNMENT HALF-CENT SALES TAX  
(Fund 510, Subfund 513)**

<b>Revenues:</b>	<b>2007-08</b>
Countywide Sales Tax Receipts	\$56,697,000
Unincorporated Municipal Service Area Sales Tax Receipts	<u>69,844,000</u>
<b>Total</b>	<b>\$126,541,000</b>

<b>Expenditures:</b>	
Transfer to Countywide General Fund	\$56,697,000
Transfer to Unincorporated Municipal Service Area General Fund	<u>69,844,000</u>
<b>Total</b>	<b>\$126,541,000</b>

**FPL ELECTRICAL FRANCHISE FEE**

<b>Revenues:</b>	<b>2007-08</b>
Franchise Fee	<u>\$67,795,000</u>

<b>Expenditures:</b>	
Transfer to Unincorporated Municipal Services Area General Fund	\$49,148,000
Disbursements to Municipalities	<u>18,647,000</u>
<b>Total</b>	<b>\$67,795,000</b>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Law Enforcement Trust Fund  
(Fund 600)**

<b>Revenues:</b>	<b>2007-08</b>
Carryover	\$7,732,000
Fines and Forfeitures	<u>5,699,000</u>
<b>Total</b>	<b>\$13,431,000</b>

<b>Expenditures:</b>	
Miami-Dade Police Department -- Investigative and Special Enforcement	\$6,230,000
Reserve for Future Expenditures	<u>7,201,000</u>
<b>Total</b>	<b>\$13,431,000</b>

**CORRECTIONS AND REHABILITATION  
Inmate Welfare Trust Fund  
(Fund 600, Subfund 601)**

<b>Revenues:</b>	<b>2007-08</b>
Transfer from Fund 110, Subfund 111	<u>\$662,000</u>

<b>Expenditures:</b>	
Operating Expenditures	<u>\$662,000</u>

**MEDICAL EXAMINER DEPARTMENT  
Special Services Fund  
(Fund 600, Subfund 601, Project 630348)**

<b>Revenues:</b>	<b>2007-08</b>
Carryover	<u>\$85,000</u>

<b>Expenditures:</b>	
Operating Expenditures	<u>\$85,000</u>

**PARK AND RECREATION  
Miscellaneous Trust Funds  
(Fund 600, Subfund 601, Project 608TPR)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	
Interest Earnings	\$2,500,000
Miscellaneous Revenues and Donations	75,000
	<u>725,000</u>
Total	<u>\$3,300,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	
Trust Reserves	\$1,000,000
	<u>2,300,000</u>
Total	<u>\$3,300,000</u>

**COUNTY TRANSPORTATION TRUST FUND**

<u>Revenues:</u>	<u>2007-08</u>
Local Option Six-Cent Gas Tax	
Capital Improvement Local Option Three-Cent Gas Tax	\$44,938,000
State Gas Tax	22,582,000
Constitutional Gas Tax (20%)	8,876,000
Constitutional Gas Tax (80%)	4,578,000
"Ninth-Cent" Gas Tax	18,312,000
	<u>11,325,000</u>
Total	<u>\$110,611,000</u>
 <u>Expenditures:</u>	
Transfer to General Fund for Transportation Expenditures	
Transfer to Capital Improvements Local Option Gas Tax Fund	\$69,717,000
Transfer to Secondary Road Program Fund	22,582,000
	<u>18,312,000</u>
Total	<u>\$110,611,000</u>

**HUMAN SERVICES  
Operations**

<u>Revenues:</u>	<u>Fund 030</u>	<u>Fund 610</u>	<u>Fund 611</u>	<u>Total</u>
	<u>(Subfund 038)</u>			
Carryover	\$0	\$0	\$0	\$0
State and Federal Grants/Contracts	0	10,316,000	2,565,000	12,881,000
Early Learning Coalition of Miami-Dade	0	156,283,000	0	156,283,000
Transfer from Countywide General Fund	6,550,000	30,833,000	9,745,000	47,128,000
Transfer from UMMSA General Fund	0	263,000	0	263,000
Fees and Charges	2,186,000	1,113,000	75,000	3,374,000
Donations	0	0	0	0
Florida Power and Light	0	0	0	0
Community Development Block Grant	0	500,000	500,000	1,000,000
Interdepartmental Transfers	0	<u>3,915,000</u>	<u>635,000</u>	<u>4,550,000</u>
Total	<u>\$8,736,000</u>	<u>\$203,223,000</u>	<u>\$13,520,000</u>	<u>\$225,479,000</u>
 <u>Expenditures:</u>				
Operating Expenditures	\$8,736,000	\$201,721,000	\$13,520,000	\$223,977,000
Payment of County Rent to General Services Administration	0	70,000	0	70,000
Youth Crime Task Force Projects	0	<u>1,432,000</u>	0	<u>1,432,000</u>
Total	<u>\$8,736,000</u>	<u>\$203,223,000</u>	<u>\$13,520,000</u>	<u>\$225,479,000</u>

**COMMUNITY ACTION AGENCY  
(Fund 630)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$1,165,000
State and Federal Grants/Contracts	65,728,000
Early Learning Coalition of Miami-Dade	418,000
Transfer from Countywide General Fund	9,809,000
Fees and Charges	3,862,000
Donations	65,000
Florida Power and Light	20,000
Community Development Block Grant	371,000
Interdepartmental Transfers	1,625,000
<b>Total</b>	<b><u>\$83,063,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$83,063,000</u>

**METRO-MIAMI ACTION PLAN TRUST  
Affordable Housing Program  
(Fund 700, Subfund 700, Project 700003)**

<u>Revenues:</u>	<u>2007-08</u>
Documentary Stamp Surtax	\$3,205,000
Carryover	1,090,000
Loan Repayments	1,000,000
Interest Earnings	60,000
<b>Total</b>	<b><u>\$5,355,000</u></b>

<u>Expenditures:</u>	
Affordable Housing Activities	<u>\$5,355,000</u>

**OFFICE OF COMMUNITY AND ECONOMIC DEVELOPMENT  
Loan Programs  
(Fund 700)**

<u>Revenues:</u>	<u>2007-08</u>
Surtax Carryover	\$61,289,000
Documentary Stamp Surtax	25,798,000
Loan Repayments	11,900,000
Interest on Investments	3,300,000
Fannie Mae Reimbursement	600,000
Loan Servicing Fees	800,000
<b>Total</b>	<b><u>\$103,687,000</u></b>

<u>Expenditures:</u>	
Surtax Mortgage and Rehabilitation Activities	<u>\$103,687,000</u>

**HOUSING FINANCE AUTHORITY  
Loan Programs  
(Fund 700)**

<u>Revenues:</u>	<u>2007-08</u>
Documentary Stamp Surtax	<u>\$11,056,000</u>
<b>Total</b>	<b><u>\$11,056,000</u></b>

<u>Expenditures:</u>	
Surtax Homeownership Assistance Activities	<u>\$11,056,000</u>

**CORRECTIONS AND REHABILITATION**

**Grants  
(Fund 720)**

**Revenues:**

Social Security Administration (SSA)  
Criminal Alien Assistance

**2007-08**

\$230,000  
50,000

Total

**\$280,000**

**Expenditures:**

Operating Expenditures

**\$280,000**

**ELECTIONS  
Grants  
(Fund 720, Subfund 720)**

**Revenues:**

FEMA Grant Reimbursements  
State of Florida - HAVA Funds  
Florida Department of State - Division of Elections  
Voter Education and Pollworker Recruitment and Training Grants

**2007-08**

\$2,800,000  
\$5,011,000  
260,000

Total

**\$8,071,000**

**Expenditures:**

Strengthening of Elections Headquarters - Grant Funded Capital Project  
Optical Scan Voting System - Capital project  
Operating Expenditures

\$2,800,000  
\$5,011,000  
260,000

Total

**\$8,071,000**

**ENVIRONMENTAL RESOURCES MANAGEMENT**  
**Grant Fund**  
**(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
State and Federal Grants	<u>\$7,807,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	\$7,387,000
Transfer to Stormwater Utility Fund for Grant Funded Projects	400,000
Consumer Services Department Adopt a Tree Grant	<u>20,000</u>
Total	<u>\$7,807,000</u>

**EMERGENCY MANAGEMENT AND HOMELAND SECURITY**  
**(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
State Grants (Hazardous Site Analysis)	\$23,000
State Grant (BASE)	\$103,000
Federal Grants (Emergency Management Preparedness)	<u>161,000</u>
Total	<u>\$287,000</u>
 <u>Expenditures:</u>	
Operating Expenditures	<u>\$287,000</u>

**UASI and Other Pass-Through Grants**

<u>Revenues:</u>	<u>2007-08</u>
UASI Grant Carryover	\$6,207,000
UASI Grant	2,857,000
Federal Homeland Security Carryover	507,000
Federal Hazards Mitigation Carryover	685,000
Federal Hazards Mitigation Grants	<u>12,315,000</u>
Total	<u>\$22,571,000</u>
 <u>Expenditures:</u>	
Transfers to Municipalities	\$3,659,000
UASI Non-Operating Transfer to Fire	5,405,000
UASI Non-Operating Transfers to County Departments/Municipalities	507,000
Homeland Security Transfers	685,000
Hazards Mitigation Transfers	<u>13,000,000</u>
Total	<u>\$22,571,000</u>

**FIRE RESCUE**  
**State EMS Grant Award**  
**(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
New Awards	<u>\$1,200,000</u>
 <u>Expenditures:</u>	
Miami-Dade Objectives	\$692,000
City of Miami Fire Rescue Department	354,000
City of Miami Beach Fire Rescue Department	50,000
City of Hialeah Fire Rescue Department	98,000
City of Coral Gables Fire Rescue Department	5,000
Village of Key Biscayne Fire Rescue Department	<u>1,000</u>
Total	<u>\$1,200,000</u>

**FIRE RESCUE  
Urban Search and Rescue  
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
Federal Emergency Management Grant	<u>\$801,000</u>

<u>Expenditures:</u>	
Grant Objectives	<u>\$801,000</u>

**HOMELESS TRUST  
Grants  
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
U.S. Department of Housing and Urban Development Grants	<u>\$69,000</u>

<u>Expenditures:</u>	
Trust Operations	<u>\$68,000</u>
Transfer to General Fund for Indirect Cost	<u>1,000</u>
Total	<u>\$69,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Justice Assistance Grant  
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
Justice Assistance Grant Program	<u>\$3,229,000</u>

<u>Expenditures:</u>	
Miami-Dade Police Department -- Investigative and Special Enforcement	<u>\$3,229,000</u>

**MIAMI-DADE POLICE DEPARTMENT (MDPD)  
Justice Assistance Grant  
(Fund 720)**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2007-08</u>	<u>Future Years</u>	<u>Total</u>
Justice Assistance Grant Program	<u>\$2,000,000</u>	<u>\$2,000,000</u>	<u>\$2,000,000</u>	<u>\$6,000,000</u>

<u>Expenditures:</u>				
Police and Fire Communication Interoperability Equipment	<u>\$2,000,000</u>	<u>\$2,000,000</u>	<u>\$2,000,000</u>	<u>\$6,000,000</u>

**PUBLIC WORKS  
Grant Fund  
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
State Department of Agriculture Mosquito Grant	<u>\$38,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$38,000</u>

**JUVENILE SERVICES  
Grant Fund  
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
Department of Juvenile Justice Grant	\$785,000
Juvenile Alternative Services Program	628,000
Intensive Delinquency Diversion Services	188,000
Civil Citation Program	100,000
Juvenile TASC	385,000
Transfer from Office of Community and Economic Development	500,000
Byrne Grant	302,000
Juvenile Justice and Delinquency Prevention (OJJDP) Congressional Earmark	49,000
<b>Total</b>	<b><u>\$2,937,000</u></b>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$2,937,000</u>

**OFFICE OF STRATEGIC BUSINESS MANAGEMENT  
Ryan White Grant Program  
(Fund 720, Subfund 720)**

<u>Revenues:</u>	<u>2007-08</u>
Ryan White Grant Title -- Year 17	<u>\$25,493,000</u>

<u>Expenditures:</u>	
Administration Expenditures	\$2,250,000
Allocation to Contractual Services	<u>23,243,000</u>
<b>Total</b>	<b><u>\$25,493,000</u></b>

**METRO-MIAMI ACTION PLAN TRUST  
Martin L. King, Jr. Academy  
(Fund 720, Subfund 721, Project 728013)**

<u>Revenues:</u>	<u>2007-08</u>
Miami-Dade County Public Schools	<u>\$950,000</u>

<u>Expenditures:</u>	
Martin L. King, Jr. Academy Leadership School	<u>\$950,000</u>

**DEPARTMENT OF CULTURAL AFFAIRS  
State and Federal Grants  
(Fund 720, Subfund 721)**

<u>Revenues:</u>	<u>2007-08</u>
State and Federal Grants	\$29,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	106,000
South Florida Cultural Consortium Projects	98,000
<b>Total</b>	<b><u>\$233,000</u></b>

<u>Expenditures:</u>	
Administrative Expenditures	\$23,000
South Florida Cultural Consortium Projects	210,000
<b>Total</b>	<b><u>\$233,000</u></b>

**HOMELESS TRUST  
Grants  
(Fund 720, Subfund 723)**

**Revenues:**

U.S. Department of Housing and Urban Development Grants  
Florida Department of Children and Family Grants

**2007-08**  
\$19,981,000  
1,064,000

Total

\$21,045,000

**Expenditures:**

Trust Operations  
Transfer to General Fund for Indirect Cost

\$20,975,000  
70,000

Total

\$21,045,000

**METROPOLITAN PLANNING ORGANIZATION  
(Fund 730)**

**Revenues:**

Federal and State Revenues  
Transfer from Secondary Gas Tax (Funds 330 and 331) -- Grant Match

**2007-08**  
\$5,966,000  
900,000

Total

\$6,866,000

**Expenditures:**

Operating Expenditures  
Reimbursement to the Department of Planning and Zoning  
Reimbursement to the Public Works Department  
Reimbursement to Miami-Dade Transit Agency  
Reimbursement to the Office Strategic Business Management  
Reimbursement to the Enterprise Technology Services Department

\$2,513,000  
200,000  
120,000  
145,000  
50,000  
25,000

Reimbursement to the Finance Department  
Indirect Payment  
Payment of County Rent to General Services Administration  
Planning Activities

38,000  
248,000  
117,000  
3,410,000

Total

\$6,866,000

**COMMUNITY AND ECONOMIC DEVELOPMENT  
(Fund 750)**

**Revenues:**

	<u>2007-08</u>
Community Development Block Grant (CDBG) FY 2008 Est. Entitlement	\$18,296,000
HOME FY 2008 Estimated Entitlement	6,517,000
CDBG Program Income	400,000
HOME Program Income	900,000
Other Program Income	120,000
ESG Carryover	135,000
CDBG Carryover	26,950,000
HOME Carryover	30,014,000
Enterprise Zone Tax Abatement Application Fees	30,000
Emergency Shelter Grant	808,000
Rental Rehabilitation Carryover	1,683,000
HODAG Carryover	5,959,000
HATF Carryover	755,000
Transfer from Countywide General Fund	<u>1,191,000</u>
<b>Total</b>	<b>\$93,758,000</b>

**Expenditures:**

Administration	\$2,500,000
Urban Economic Revitalization Task Force Support	324,000
Community and Economic Development	4,907,000
FY 2008 CDBG County Programs:	
DCS - Paint Distribution Program	188,000
DCS - Elderly Energy Conservation Program	100,000
DCS - Head Start Facility-Miami Gardens	1,000,000
DCS-Substance Abuse Program	500,000
DCS-Facility Improvements	685,000
DCS-Advocates for Victims	500,000
GMSC - Graffiti Abatement	170,000
GMSC - Training and Employment Program	371,000
Housing Agency	3,500,000
Juvenile Services-Diversion Programs	500,000
Office of Historic Preservation - Historic Preservation Survey	100,000
Office of Historic Preservation - School Rehabilitation	50,000
OCED-Design of Street Improvements	65,000
OCED-Support Services for Parcels	90,000
OCED-Disposal and Environmental Support	416,000
OCED-Emergency Relocation	91,000
OCED-Building Maintenance	105,000
OCED-Countywide Land Acquisition	113,000
OCED-Support Services for Parcels	91,000
Team Metro - Graffiti Removal	233,000
Team Metro - Code Enforcement	429,000
Department of Health - Rodent Control and Immunization Programs	774,000
Enterprise Zone Tax Abatement Program	183,000
Beckham Half Camillus House	808,000
Other Programs	<u>74,965,000</u>
<b>Total</b>	<b>\$93,758,000</b>

**MIAMI-DADE HOUSING AGENCY  
(Fund 750)**

**Shelter Plus Program**

**Revenues:**

	<u>2007-08</u>
Shelter Plus Care Housing Assistance Payments	\$1,840,000
Shelter Plus Care Administration Fee	416,000
Carryover	<u>187,000</u>
<b>Total</b>	<b>\$2,443,000</b>

**Expenditures:**

Rental Assistance Payments	\$1,840,000
SRA Administration	<u>603,000</u>
<b>Total</b>	<b>\$2,443,000</b>

**Private Rental Housing**

<u>Revenues:</u>	<u>2007-08</u>
Transfer from Countywide General Fund	
Carryover	\$687,000
Housing Assistance Payment	5,892,000
Section 8 Administration Fee	120,843,000
Miscellaneous Revenues	11,604,000
Market Properties Management Fees	320,000
Family Self-Sufficiency Grant (FSS)	650,000
	<u>63,000</u>
<b>Total</b>	<b><u>\$140,059,000</u></b>
 <u>Expenditures:</u>	
Administration:	
Section 8 Program	\$19,216,000
Program Expenditures:	
Section 8 Housing Assistance Payments	\$120,843,000
<b>Total</b>	<b><u>\$140,059,000</u></b>

**Public Housing Operations**

<u>Revenues:</u>	<u>2007-08</u>
Operating Income:	
Dwelling Rent	\$17,619,000
Carryover	1,516,000
Miscellaneous Operating Revenues	688,000
<b>Subtotal</b>	<b><u>\$19,823,000</u></b>
Federal Funds:	
Public Housing Subsidy	\$29,644,000
Capital Fund Program	5,442,000
Housing Assistance Payments	3,060,000
<b>Subtotal</b>	<b><u>\$38,146,000</u></b>
Other Income	
Sale of Properties	1,000,000
Interagency Transfer - CDBG	3,500,000
<b>Subtotal</b>	<b><u>\$4,500,000</u></b>
<b>Total</b>	<b><u>\$62,469,000</u></b>
 <u>Expenditures:</u>	
Operating Expenditures	\$62,469,000

**Capital Program**

<u>Revenues:</u>	<u>Prior Years</u>	<u>2007-08</u>	<u>Future Years</u>	<u>All Yrs. Budget</u>
Capital Fund Program (714)	\$6,748,000	\$973,000	0	\$7,721,000
Capital Fund Program (715)	5,039,000	3,331,000	0	8,370,000
Capital Fund Program (716)	2,467,000	2,467,000	2,466,000	7,400,000
Capital Fund Program (717)	0	3,098,000	6,192,000	9,290,000
Projected Future CFP	0	0	39,600,000	39,600,000
Hope VI Grant	17,000,000	1,564,000	16,436,000	35,000,000
Replacement Housing Factor	2,024,000	4,000,000	6,035,000	12,059,000
Transfer from Surtax	6,000,000	0	0	6,000,000
LIHTC Equity	0	0	35,355,000	35,355,000
Capital Asset Acquisition Bond 2007 Proceeds	15,511,000	0	0	15,511,000
Conventional Financing	0	1,700,000	12,701,000	14,401,000
Community Development Block Grant	6,975,000	500,000	0	7,475,000
QNIP Phase V UMSA Bond Proceeds	1,382,000	0	0	1,382,000
Sunshine State Financing	4,800,000	0	0	4,800,000
<b>Total</b>	<b>\$67,946,000</b>	<b>\$17,633,000</b>	<b>\$118,785,000</b>	<b>\$204,364,000</b>

**Expenditures:**

Public Housing Improvement	\$58,583,000	\$20,694,000	\$125,087,000	\$204,364,000
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**PARROT JUNGLE  
U.S. HUD Section 108 Loan  
(Fund 750, Subfund 759, Project QSE108)**

**Revenues:**

	<u>2007-08</u>
Loan Repayment from the City of Miami	\$2,365,000
Transfer from Countywide General Fund	592,000
<b>Total</b>	<b>\$2,957,000</b>

**Expenditures:**

Transfer to Debt Service (Project 292700)	\$2,957,000
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**COMMUNITY AND ECONOMIC DEVELOPMENT  
TARGETED URBAN AREAS  
U.S. HUD Economic Development Initiatives Section 108 Loan  
(Fund 750, Subfund 770, Project Q00ED1)**

**Revenues:**

	<u>2007-08</u>
Transfer from Countywide General Fund (Parrot Jungle)	\$150,000
Loan Repayments	1,284,000
Carryover	2,776,000
<b>Total</b>	<b>\$4,210,000</b>

**Expenditures:**

Economic Development Programs	\$2,183,000
Payment to Debt Service	2,027,000
<b>Total</b>	<b>\$4,210,000</b>

**BROWNSFIELDS ECONOMIC DEVELOPMENT INITIATIVE  
U.S. HUD Section 108 Loan  
(Fund 750, Subfund 770, Project Q0BEDI)**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	
Loan Repayments	\$2,266,000
Interest Earnings	22,000
	<u>20,000</u>
Total	<u>\$2,308,000</u>
 <u>Expenditures:</u>	
Brownsfields Programs	
Payment to Debt Service (Project 292900)	\$2,054,000
	<u>254,000</u>
Total	<u>\$2,308,000</u>

**HOUSING FINANCE AUTHORITY  
State Housing Initiatives Partnership Program  
(Fund 760, Subfund 760, Project 760001)**

<u>Revenues:</u>	<u>2007-08</u>
State Housing Initiatives Partnership Program (SHIP)	
SHIP Carryover	\$7,022,000
	<u>3,624,000</u>
Total	<u>\$10,646,000</u>
 <u>Expenditures:</u>	
SHIP Housing and Rehabilitation Activities	
	<u>\$10,646,000</u>

**OFFICE OF COMMUNITY AND ECONOMIC DEVELOPMENT  
State Housing Initiatives Partnership Program  
(Fund 760, Subfund 760, Project 760002)**

<u>Revenues:</u>	<u>2007-08</u>
State Housing Initiatives Partnership Program (SHIP)	
SHIP Loan Repayments	\$1,866,000
	<u>4,000,000</u>
Total	<u>\$5,866,000</u>
 <u>Expenditures:</u>	
SHIP Housing and Rehabilitation Activities	
	<u>\$5,866,000</u>

**Community Development Block Disaster Initiative Grant  
(Fund 780, Subfund 783)**

<u>Revenues:</u>	<u>2007-08</u>
State CDBG Disaster Relief Fund	
Carryover	\$22,043,000
	<u>11,607,000</u>
Total	<u>\$33,650,000</u>
 <u>Expenditures:</u>	
Hurricane-related Projects	
	<u>\$33,650,000</u>

**SPECIAL ASSESSMENT FUNDS**  
**Special Taxing Districts-Lighting**  
**(Fund 900, Subfund 901)**

**Revenues:**

	<u>2007-08</u>
Carryover – Lighting Districts	\$8,194,000
Special Taxing Districts FY 2005-06 Assessments – Lighting Districts	<u>5,651,000</u>
<b>Total</b>	<b>\$13,845,000</b>

**Expenditures:**

Scott Lake Manor	\$52,000
Bunche Park	68,000
Sunswept Isle	8,000
Town Park Estates	30,000
Richmond Heights	96,000
West Perrine	69,000
Naranja Park	17,000
Southwest Section I	348,000
Twin Lakes	59,000
Crestview	56,000
Westchester	194,000
Brownsville	192,000
Carol City	371,000
Ives Estates	65,000
Scott Lake Manor East	169,000
Enchanted Lake	4,000
Colonial Drive	239,000
Biscayne	41,000
Sunset Park	50,000
Palm Springs North	73,000
Village Green	84,000
Oakland Park	17,000
Star Lakes	6,000
Sky Lake	37,000
Southwest Section 2	28,000
Westbrooke	5,000
Andover	28,000
Lake Arcola	10,000
Southwest Sec 2 Addition 1	4,000
Stephens Manor	20,000
Park Shores	30,000
Town Park Addition 1	5,000
Kendallwood	13,000
Mashta Island	3,000
Westbrooke Gardens	16,000
Stoneybrook	11,000
Liberty City	125,000
Westwood Manor	6,000
Highland/Sparling	36,000
Central Canal	35,000
Rose Glen	7,000
Northwest Shores	39,000
Sabal Palm	54,000
Key Biscayne #1	18,000
Shapper Creek Park	14,000
Howard Drive	41,000
Key Biscayne #2	10,000
Miami Gardens	36,000
Coral Pines	31,000
Flamingo Village	16,000
Peachtree Lane	9,000
Mitchell Lake	5,000
Bel Aire	24,000
Laurel Hill Park	14,000
Goulds	106,000
Pinewood Park	27,000
Cutter Ridge	43,000
Sierra	47,000
Village Green Underground	19,000
Palm Springs Underground	19,000
Biscayne Pines	17,000
Rana Park	8,000
Anderson Heights	38,000
University Manor	16,000
South Miami Heights	684,000
Highland Gardens	11,000
Cutter Ridge Addition #1	137,000
Darlington Manor	28,000
Little River Acres	12,000

Central Miami	15,000
Biscayne Manning	19,000
Lake Lucerne	26,000
Biscayne Manning Addition #1	7,000
Andover Addition #1	15,000
Tallamoody	19,000
Liberty Plaza	7,000
Liberty Homes	24,000
Central Miami Addition #1	11,000
Naranja Lakes	42,000
Schenley Park	10,000
Richmond Heights Addition #1	29,000
West Little River	20,000
Lee Manor	18,000
Golf Park-Minton M.-Fairmont	32,000
Biscayne Gardens Addition #2	35,000
Wittman	254,000
Cantelope	6,000
Cape Florida	11,000
Sunshine State Industrial Park	62,000
Riverdale	17,000
Westbrooke 3rd Addition	6,000
North County	136,000
Little Gables	29,000
International Gardens	57,000
Bird Road Highlands	20,000
Biscayne Gardens 3rd Addition	26,000
Sky Lakes 1st Addition	8,000
Allapattah	40,000
Princetonian	42,000
Hardwood Village	11,000
Lee Manor 1st Addition	18,000
Carol City 1st Addition	4,000
Costall Doral East	25,000
Sevilla Heights	2,000
Lake Park	7,000
Loyola-Westbrooke	5,000
Central Heights	16,000
Bird South	2,000
Expressway Industrial Park	9,000
Villages Of Homestead	23,000
East Golf Park	30,000
Lazarus On Richmond	10,000
Coral Way Estates	10,000
The Hammocks	107,000
Happy Farms Acres	20,000
West Flagler Estates	4,000
Monique	7,000
Sky Lake Homes	13,000
Golden Glades	42,000
Country Club of Miami Estate	43,000
Tamiami Lakes	12,000
Rolling Oaks	14,000
Coral Highlands	3,000
Twin Home Estates	8,000
Sunset Homes	117,000
Winston Park	3,000
Coral Terrace Section 1	3,000
Westbrooke Addition #5	4,000
Bent Tree Section 3	1,000
Torremininos	5,000
Pinewood Manor	23,000
Little Plantations of Miami	2,000
Intag Manor 1st Addition	11,000
Beverly Estates	5,000
West Cherry Grove	7,000
Bilbao Est	13,000
Las Palmas	1,000
Highland Lakes Estates	17,000
Westgate Gardens	24,000
The Falls	81,000
Westwind Lakes	42,000
Royale Green Townhouse	22,000
Gem Homes	39,000
Doral Park	15,000
Lakes Of Avalon	26,000
Meadow Wood Manor	35,000
North Dade Country Club	4,000
Magarita'S Estates	3,000
Rustic Lakes	35,000
Sunset West	17,000
Coral West Heights	11,000
The Lakes	

Royale Green Section One	34,000
Air Park Industrial	17,000
Venetian Acres	18,000
R J Katz	9,000
Country Lake Manors	40,000
Ben Granoff Park	4,000
Strawberry Fields Homes	12,000
Garson Subdivision Section 1	3,000
Meadow Wood Manors Sec 8 North	18,000
Meadow Wood Manors Sec 8 South	6,000
Westchester Park	3,000
South Springs Homes	4,000
Oak Park	32,000
California Hills	12,000
Riviera South	2,000
Pleasure Village	3,000
Marbella Park	4,000
Cutler Country Groves	9,000
Dadeland Park	7,000
Bird Lakes S Section 1	6,000
Bird Lakes S. Section 3	14,000
My First Home	5,000
Sunset Harbour 6	3,000
Kristina Estates	16,000
Bird Lakes S Addition 3	3,000
Meadow Wood 9	16,000
Bird Estates	4,000
Andrade Subdivision	6,000
Mediterrania	9,000
Americas at Miller	10,000
Limewood Grove	27,000
Weitzer Killian Place	7,000
Vista Subdivision	18,000
Roger Homes	7,000
Munne Estates	4,000
American Homes	20,000
Biscayne Gardens	10,000
Monasterio Subdivision	3,000
Beacon Centre	27,000
Flamingo Farms Estates	8,000
Dadeland Forest Estates	3,000
Lakeview	38,000
Villa Sevilla	7,000
Reel Subdivision	5,000
Sky Lake H. 2nd Addition	4,000
Blue Heaven Landing	1,000
River Bend	25,000
Redland's Edge	10,000
Meadow Wood Manor Section 10	10,000
Forest View	19,000
P. I. Estates	8,000
Royal Cutler Estates	5,000
Allison Estates	4,000
Barina Estates	11,000
Mirelda Estates	12,000
Naroca Estates	12,000
Bird Lakes So. Section 4	15,000
Cutler Country Groves 1 Addition	21,000
Shomar Subdivision	4,000
Venezia Home Estates	16,000
Coventry	9,000
Michelle Woods	9,000
Monaco Estates	11,000
American Homes 1st Addition	17,000
Jacarnadas at Sunset	3,000
Munne Royal Homes	7,000
Weitzer Hammocks	18,000
Canton Subdivision	6,000
Adventure Homes	23,000
Oaks And Pines	3,000
Pine Needles East	4,000
Hartford Place	19,000
Fernal Subdivision	3,000
Buriche Park South	20,000
Rustic Lakes Add. 1	8,000
Amerihomes	7,000
Fantasy Homes	6,000
Forest Lakes	46,000
Brandon Parks	22,000
Le Mirage	6,000
Sharon Estates	5,000
Nelmar Subdivision	3,000
Canton Sub First Addition	4,000

Biscayne Villas	15,000
Lago Del Mar	43,000
Raas Subdivision	4,000
Pvc Subdivision	5,000
Monaco Est First Addition	7,000
Shoma/Kendall	10,000
San Diego Subdivision First Addition	3,000
Datorre	4,000
Daxal Subdivision	12,000
Cenal Estates	19,000
G.B. Estates	16,000
Oak Ridge	7,000
Hammock Shores	7,000
Richmond Homes	4,000
Carmichael Estates	13,000
Magnolia Manors	4,000
Oak Creek	10,000
Greendale	8,000
Cordoba Estates 1st Addition	6,000
West Kendall Best	22,000
Nelfer	5,000
Lejeune Terminats	63,000
Peral	12,000
Habitat Homes South	4,000
Rosmont Sub 3	5,000
Krizia Subdivision 3rd Addition	4,000
Coral Bird Homes Subdivision Phase 1	10,000
Gold Dream Estates	3,000
Arien Subdivision 1 and 2	4,000
Eagles Point	6,000
Vanessa Ranch	28,000
Mandy Sub	26,000
Pena Sub	8,000
Paul Marks	13,000
Southwind Point	10,000
Amigo'S Subdivision	4,000
Riviera West	2,000
Majestic Homes	17,000
Krizia Subdivision 4th Addition	6,000
Highland at Kendall	6,000
Fantasy One	15,000
Gordon Estates	2,000
Vil Subdivision	2,000
Truval West Subdivision	1,000
Truval Gardens	1,000
Le Chelle Estates	8,000
Hammock Shores 2nd Addition	5,000
Abbro Subdivision	3,000
Lago Mar South	15,000
Thousand Pines	9,000
Oak Park Est. Sectio 1	26,000
Monasterio Estates Section One	9,000
Natalie Homes	9,000
Costa Verde	10,000
Centro Villas North	5,000
Arien Subdivision Section 3	2,000
Superior Homes Estates	16,000
Miller Glenn	6,000
Zac Subdivision	3,000
Anta Subdivision 1st Addition	2,000
Cordoba Estates Section 2	4,000
Shoma Homes at Tamiami II	23,000
Nunez Estates	2,000
West Dade Subdivision	1,000
Renegade Point Subdivision	5,000
Oak Creek South	10,000
Esquerro Estates	4,000
Doral Equestrian Center	2,000
Highland at Kendall 1st Addition	8,000
Richmond Home 1st Addition	4,000
Emerald Point	2,000
Eagles Point 1st Addition	1,000
Maralex Homes	15,000
Dimara Subdivision	2,000
Old Cutler Homes	2,000
Ashley Subdivision	1,000
Weitzer Serena Lakes	9,000
Punta Gorda Estates	3,000
Aristotle Subdivision	42,000
Kessler Grove Section 1	9,000
Casser Subdivision	1,000
Migdalia Subdivision	2,000
Moody Drive Estates	21,000

Mimi Subdivision	4,000
Mansion at Sunset 2	4,000
Mayte Subdivision	11,000
PA at West Sunset	21,000
PA at Coral Reef	10,000
Sunnyview Subdivision	10,000
Jar Subdivision	2,000
Kessler Grove 2	8,000
Kenellen Subdivision	4,000
Tabor Subdivision	4,000
Stuart Int	3,000
PVC Subdivision 1st Addition	2,000
Star High	1,000
Hammock Shores 3rd Addition	6,000
Galloway Estates	1,000
Richland Estates	13,000
Ali Subdivision	1,000
Eureka Creek	6,000
Kendall Family Estates	13,000
Benson Lakes	2,000
Transal Corp Park	6,000
Westpoint	15,000
Spanish Lakes	20,000
Galloway Glen	68,000
Marien Subdivision	5,000
Quirch Subdivision	5,000
Corsica	11,000
Melton Plaza	2,000
Coral Bird Homes Subdivision 2	4,000
Monacos Miller Homes	1,000
Pvc Estates	4,000
A and R Subdivision	1,000
Brighton Meadow	7,000
Country Mall Plaza	3,000
Cres Subdivision	5,000
Weitzer Serena Lakes West Section 2	6,000
Hardin Hammocks	6,000
Feret Subdivision	1,000
Fedy Estates	6,000
Marfer Subdivision	3,000
Mangus Subdivision Sections 1 and 2	46,000
Peacock's Point	3,000
Amore Subdivision	3,000
Pedro Alberto Subdivision	3,000
Oak Ridge Fall	2,000
Shoma Estates Multipurpose	46,000
Bristol Park 2	2,000
Majestic Estates	33,000
Interian Homes	2,000
Pelican's Point	6,000
Kendal Village West	3,000
Gran Central	93,000
Zenteno Subdivision	3,000
Barcelona Estates	7,000
Nelia Subdivision	2,000
Country Lakes Manors	69,000
Monasterio Section 2	2,000
Cordoba Estates Section 4	2,000
Cadiz Estates	2,000
Christienne Estates	7,000
Palmas/Bosque 1 Addition	2,000
Méd South	29,000
Kessler Grove 3 and 4	20,000
Laguna Ponds 1 and 2	46,000
Wldd Subdivision	4,000
Vecin 1	3,000
Southview	3,000
Hammocks Estates	17,000
Savannah Landing	2,000
Doral Landing	17,000
Hughes West Subdivision	8,000
Caribe Lakes Phase 1	1,000
Bristol Point	2,000
Castillian Subdivision	1,000
Maria Gardens	30,000
Doral Isles Antilles	107,000
Caribe Subdivision	4,000
Laffite Subdivision	4,000
Palapala	4,000
Viscaya Villas	2,000
Anabah Gardens	2,000
Autonation Perrine	4,000
Michelle Manor	7,000

Llanos at Bird Road	3,000
Raas Subdivision 2	4,000
Doral Meadows	4,000
Goldvue	5,000
PVC Estates 1 Addition	1,000
Nyurka Estates	2,000
Saminik Subdivision	6,000
Weitzer Serena Lake	6,000
Hawknest	2,000
Mystic Place	2,000
Garden Hills Multipurpose	32,000
Heavenly Estates	3,000
Central Park Estates	1,000
Riviera Trace	13,000
Palm Spring Estates	20,000
Salma Lakes	17,000
Sinos Estates	1,000
Kendall Country Estates	20,000
Cosar Subdivision	8,000
Bridgeport	1,000
Red Garden	4,000
Bent Tree Com	2,000
West Dade Land	3,000
Karanero Falls	1,000
Wonderly Estates	27,000
Reserve At Doral	4,000
Beacon at 97 Ave	9,000
Miami Int. Business Park	17,000
MICC	35,000
Intl Corp. Park	58,000
Biscayne Point South	1,000
Poinciana Lakes	1,000
San Marino	3,000
Old Cutler Forest	4,000
Park Lakes	16,000
Ibis Villas	2,000
Enclave at Doral	2,000
Mito	6,000
Zoe Miller	2,000
Bonita Golfview	4,000
Palmetto Lakes	157,000
Dimauro Subdivision	2,000
Bird Garden Subdivision	5,000
Braman	2,000
Corsica Pface	32,000
Deering Point	7,000
Summerwind Subdivision	4,000
Doral International	1,000
Hawksnest 1st Addition	1,000
Garden Hills West	26,000
Cres Estates	9,000
Sylvia Subdivision	1,000
Koki Est	1,000
Abaco Estates	1,000
Royal Landing	19,000
Royal Landings Estates	4,000
Community Partnership	14,000
Signature Gardens	1,000
Presidential Estates	4,000
Sunset Lakes Estates	4,000
Palace 1 Addition	4,000
Nicoi	1,000
Daily First Addition	3,000
Doral Com Park	7,000
Shirtee 1 and 2	3,000
Nomar Estates	4,000
Cantal West Industrial Park	2,000
Sunset Apartments	20,000
Hawknest 2nd Addition	1,000
Doral Savannah	10,000
Costa Dorada	2,000
Cartal Subdivision	2,000
Mayte South	8,000
Acapulco	14,000
Esmerald Oaks	3,000
Jefferson at Doral	8,000
Villas of Barcelona	1,000
San Denis San Pedro	15,000
Dadesky Subdivision	8,000
Miami International Parkway	29,000
Villa Esperanza	4,000
Country Park Estates	2,000
Daily Subdivision	2,000

Villa Real	1,000
Don Elias	12,000
Cic Sub	5,000
Les Jardins/Secret Gardens	1,000
Carlisle at Doral	1,000
Mansions at Pine Glen	3,000
Luz Estela	7,000
Mayito Estates	2,000
Coral Reef Nurseries	29,000
Puerto Bello at Doral	1,000
Valencia Grove	14,000
Shoreway Subdivision	83,000
Doral Terrace	8,000
Deer Creek Estates	5,000
Redland East Residential Subdivision	2,000
Preserve at Doral	1,000
Marpi Homes	11,000
Luis Angel Subdivision	3,000
Oak Ridge Falls 1st Addition	3,000
Crestview Lakes	32,000
Pine Needles East Section 5	4,000
Bonita Golf View Part Two	3,000
Ponce Estates	12,000
Hamptons	1,000
Transal Serv. Park	5,000
Park Lake by the Meadows	12,000
Castcana Estates	2,000
FC Subdivision	19,000
Kenwood Estates	2,000
The Mansions at Sunset	9,000
Dimensions at Doral	2,000
Venetian Lake	18,000
Superior Trace	7,000
Biarritz	1,000
Bird Road Properties	25,000
Digna Gas Station	1,000
Twin Lake Shores	17,000
Migdalia Subdivision	2,000
Casa Lago	25,000
Krizia 5 Addition	6,000
Marquessa Subdivision	5,000
Chana Rose Estate	3,000
Lilandia Subdivision	4,000
Oaks South	15,000
Costa Bonita	2,000
Lago Mar First Addition	9,000
Larose Subdivision	2,000
Dolphin View	2,000
Balani Subdivision	22,000
La Espada	4,000
Genstar	7,000
Bismark Homes	4,000
Sab Subdivision	2,000
Tiffany at Sunset	3,000
A.V. Subdivision	2,000
Kayla's Place	61,000
Park View Town Homes Phase I	5,000
Park Lakes 1-4	17,000
Mako Subdivision	2,000
Kaiser Subdivision	3,000
Precious Homes/Lakes Bay	8,000
DCP Subdivision 1st Addition	2,000
T and F Subdivision	8,000
Yasamin Subdivision	1,000
Marta Subdivision	3,000
Hidden Grove	10,000
West Lakes Estates	18,000
Ponce Estates Section II	10,000
Mystic Forest	2,000
Valencia Grove Estates	11,000
Millenium Subdivision	3,000
Miracle West	3,000
Sunset Lakes Estates 1st and 2nd	12,000
Breckinridge	3,000
Park Lakes by the Meadows 4th and 5th	11,000
Watersedge	11,000
GC Corp. I.A.D.	8,000
Park Lakes by the Meadows Phase 6	18,000
Krizia Subdivision 1st Addition	25,000
Estates Homes	13,000
Gabriella Subdivision	3,000
Century Park/Villas	4,000
Biarritz 2	3,000

Redlands Forest	9,000
Miller South Subdivision	6,000
Sunset Pointe	4,000
Nito Subdivision	6,000
Erica Gardens	18,000
Crestview 1 and 2 Addition	43,000
Stephanie's Subdivision	4,000
Canero's Oak	3,000
Laroc Estates	34,000
Royalton Subdivision	22,000
Miller Cove 1st Addition	11,000
Marbella Estates	7,000
Sunset Farms	2,000
Nunez Homes	3,000
Lakes Bay Section 14	48,000
Kendalland	89,000
Mindi Subdivision	8,000
Chiu Subdivision	3,000
Sella Subdivision	9,000
Esplanadas Dream	5,000
Miller Cove	25,000
EFM Estates	155,000
Emerald Lakes Estates	5,000
Kendall Breeze	18,000
Tamiami Gefen Industrial Park	17,000
AB at Tamiami Trail	196,000
Lakes Of Tuscany	27,000
Children's Plaza	6,000
Milon Venture	248,000
Redlands Estates	21,000
Renaissance Estates	29,000
Ed-Mar Estates	5,000
Grand Lakes	245,000
Redlands Cove	16,000
Milya Subdivision	11,000
Shoma Villas at Country Club Of Miami	4,000
Cedar West Homes 3	38,000
Heiti Subdivision	2,000
Egret Lakes	69,000
Alturas De Buena Vista	2,000
Hainlin Mill 4	1,000
No. Lake Park	7,000
Rosewood Homes	5,000
Camino Real Estates	17,000
Eve Estates	15,000
Woodlands	1,000
Doral Pointe D.D.	2,000
Mardel Estates	14,000
Nicole Subdivision	9,000
Helena Homes	25,000
DVH Estates	35,000
Coral West Homes	2,000
Oaks South Estates	35,000
Mother of Christ	5,000
Alina Estates	9,000
Emerald Isles	9,000
Lakes by the Bay So. Commons	5,000
Miller's Landing	4,000
Koki Estates 1st Add.	5,000
Spanish Gardens Villas	3,000
Jesslyn Subdivision	9,000
Hainlin Reef No.	5,000
Granada Homes Estates	6,000
Casa Lago First Addition	9,000
Tuscany Place	15,000
Walmart / Hialeah	36,000
Salcines	2,000
Isabella Estates	5,000
Cudimar at Black Point Marina	66,000
V and Q Holdings	3,000
Florenca Estates	28,000
Miller Grove	3,000
Gefen-Maisel	3,000
Biscayne Dr. Estates	33,000
Tuscan Lake Villas	14,000
Eden Lakes	15,000
Danielle Patrick	10,000
Countryside and 1st Addition	82,000
Melquiades Subdivision	4,000
Kingdom Dreams	26,000
Villas Del Campo	63,000
Century Estates 1st Addition	62,000
South Gate Subdivision	4,000

Sabrina Twinhomes	4,000
Fava Estates	7,000
La Costa at Old Cutler	12,000
Mica Subdivision	1,000
Precious Forest Homes	3,000
King's Homes	6,000
Estate Homes 2nd Addition	4,000
Doral Isles North Secs. 1 and 2	71,000
Miller Lake	11,000
Anaco Estates	8,000
Châteaubleau Mansions	12,000
Spring West Estates	11,000
Keystone	28,000
Aileen Subdivision	6,000
Pelican Bay at Old Cutler	106,000
Cedar West Homes Two	8,000
Mystic Forest Two	5,000
Bent Tree Briarcliff	5,000
Ibis Villas at Doral	13,000
Flamingo Homes	15,000
Riverside Subdivision	8,000
Bluewaters Subdivision	97,000
Pete's Place	14,000
Anaco Estates 1st Addition	7,000
South Point Cove	6,000
Park View Estates	3,000
King's Estates	8,000
Ethereal Subdivision	8,000
Spicewood Subdivision	19,000
Mustang Ranch	1,000
CMDG Subdivision	6,000
Belen Estates	10,000
Silver Palm Lake	51,000
Century Gardens	89,000
Virginia Estates	8,000
Hainlin Mills Park View	6,000
J.C. Kern	29,000
Elise Estates	25,000
Helena Homes First Addition	7,000
Moody Drive Estates	1,000
Christy's Estates	13,000
Silver Palm Homes	11,000
Old Cutler Road Estates	12,000
Vista Trace Subdivision	8,000
Olivia's Subdivision	7,000
Century Breeze East	8,000
Rivendell	20,000
Cutler Breeze	8,000
Chateau Royal Estates	1,000
Cutler Bay Palms	1,000
Sable Palm Estates	26,000
Pinewood Park Extension	96,000
Naranja Gardens	1,000
Zamora's Groove	10,000
South Indian Subdivision	4,000
Virtan at Naranja Estates	1,000
Mandarin Lakes	135,000
Peterson	1,000
Redlands Colonial Estates	5,000
Misc. Districts	4,000
Total	<u>\$13,845,000</u>

**Special Taxing Districts -- Security Guards  
(Fund 900, Subfund 905)**

**Revenues:**

	<b>2007-08</b>
Carryover -- Security Guard Districts	\$167,000
Special Taxing Districts FY 2005-06 Assessments -- Security Guard Districts	<u>10,980,000</u>
<b>Total</b>	<b>\$11,147,000</b>

**Expenditures:**

Palm and Hibiscus Island	\$371,000
Star Island	229,000
Miami Lakes Loch	380,000
Hammock Oaks Harbor	180,000
Belle Meade Island	188,000
N Dade C.C./Andover	184,000
Keystone Point	544,000
Highland Gardens	188,000
Belle Meade	195,000
Highland Ranch Estate	193,000
Sans Souci	326,000
Allison Island	195,000
Biscayne Beach	181,000
Biscayne Point	190,000
Coventry Security	183,000
Old Cutler Bay	431,000
North Bay Island Security	187,000
Devonwood	166,000
Pine Bay Estates	168,000
Eastern Shores 1st Addition	136,000
Miami Lakes Section 1	191,000
Oak Forest Stationary	349,000
Oak Forest Roving	334,000
Highland Lakes	366,000
Enchanted Lake	361,000
Hammock/Lake Banyon Dr.	170,000
Gables By The Sea	351,000
Royal Oaks Section 1	350,000
Eastern Shores Security Guard	376,000
Snapper Creek Lakes	214,000
Cocoplum Phase 1	225,000
Sunrise Harbor Security Guard	191,000
Four Way Lodge Estate Security Guard	179,000
Bay Heights Security Guard	270,000
Kings Bay Security Guard	119,000
Brickell Flagler Plaza Security Guard	182,000
Morningside Security Guard	387,000
Davis Ponce Rov Patrol	243,000
Entrada Security Guard	178,000
Fairhaven Rov Patrol	97,000
Natoma Rov Patrol	37,000
Royal Oaks East	365,000
Lakes by the Bay So Commons	615,000
Sabel Palm ROV Patrol	<u>182,000</u>
<b>Total</b>	<b>\$11,147,000</b>

**Special Tax Districts -- Landscape Maintenance  
(Fund 900, Subfund 906)**

**Revenues:**

**2007-08**

Carryover -- Landscape Maintenance Districts	\$2,293,000
Special Taxing Districts FY 2006-07 Assessments -- Landscape Maintenance Districts	<u>3,880,000</u>
<b>Total</b>	<b>\$6,173,000</b>

**Expenditures:**

Aileen Subdivision	\$3,000
Air Park	22,000
Allison Estates	17,000
Aristotle Subd.	166,000
Balani	19,000
Biscayne Dr. Estates	15,000
Camino Real Estates 1st Addition	11,000
Candlewood Lake	3,000
Capri Homes	18,000
Casa Lago 1st Addition	20,000
Casa Lago Multipurp.	54,000
Cedar West Homes Two	12,000
Cedar West homes Three	18,000
Century Estates and 1st	162,000
Chadustry Estates	2,000
Coral West Homes	9,000
Corsica	39,000
Corsica Place	71,000
Cosmopolitan Roadway Multipurpose	11,000
Countryside and 1st Addition	164,000
Crestview Lake 1 and 2	74,000
Christopher Gardens	19,000
Culter Bay Palms	19,000
Cutler Breeze	4,000
Danielle Patrick Subdivision	11,000
Dolphin Creek Estates	2,000
Dolphin Center	412,000
Doral Isles	142,000
Doral Park	242,000
East Oakmont Dr	28,000
Eden Lakes Multipurpose	42,000
Erica Gardens	52,000
Fava Estates	6,000
Flamingo Homes	12,000
Florencia Estates	20,000
Forest Lakes	173,000
Forest View	11,000
Free Zone Industrial	28,000
Garden Hills Subdivision	161,000
Garden Hills West	56,000
Genstar Multipurpose	7,000
Goulds Hammocks Estates	9,000
Grand Lakes	324,000
Hallin Reef North	7,000
Helena Homes	25,000
Highland Lakes	4,000
Homestar Landing	11,000
Interian Homes	9,000
J.C. Kern	27,000
Kendale Lakes	450,000
Kendalland Multipurpose	112,000
Keystone Multipurpose	18,000
Kingdom Dreams	93,000
Laroc Estates	28,000
Ledrew Estates	8,000
Limewood Grove	154,000
Mangus Sub Multipurpose	223,000
Marpi Homes Multipurpose	40,000
Mediterrania	20,000
Miller Cove Multipurpose	51,000
Miller Cove 1st Addition	12,000
Miller Lake	14,000
Millon Venture Multipurpose	515,000
Moody Drive	19,000
Naranja Gardens	15,000
North Palm Estates	17,000
Oak South Estates	68,000
Old Cutler Homes	14,000
Olivia's Subdivision	4,000
Park Lakes Multipurpose	68,000

Park Lakes by the Meadows 3	8,000
Park Lakes by the Meadows 4	26,000
Park Lakes by the Meadows 6	13,000
Ponce Estates Multipurpose	73,000
Ponce Estates Section 2	72,000
Redland Ranches	17,000
Renaissance Estates	41,000
Renaissance Ranches	24,000
Royal Harbor	32,000
Royal Landings Estate	35,000
Royal Landings Multipurpose	45,000
Sable Palm Estates	25,000
San Denis-San Pedro	60,000
Sella Subdivision	28,000
Shoreway Subdivision	133,000
Shomia/Tamiami II	113,000
Sinos Estates	8,000
Skylake Golf Club	29,000
South Kendale Estate	11,000
Valencia Grove Estates	27,000
Venetian Lake Multipurpose	33,000
Watersedge Multipurpose	41,000
West Kendall Best	202,000
Westwind Lakes	255,000
Wonderly Estates	90,000
Zamora's Grove	4,000
Zamora's Estates	12,000
<b>Total</b>	<b>\$6,173,000</b>

**Special Taxing -- Lake Maintenance  
(Fund 900, Subfund 908)**

<b>Revenues:</b>	<b>2007-08</b>
Carryover -- Lake Maintenance Districts	\$1,000
Special Taxing Districts FY 2006-07 Assessments -- Lake Maintenance Districts	14,000
<b>Total</b>	<b>\$15,000</b>
<b>Expenditures:</b>	
Highland Lakes Lake Maintenance	\$4,000
Park Lakes Meadows Phase 3	8,000
Candlewood Canal	3,000
<b>Total</b>	<b>\$15,000</b>

**HURRICANE IRENE FUND  
(Fund 981)  
For the year ending 9/30/08**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Carryover	<u>\$14,764,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$14,764,000</u>

**NO-NAME STORM FUND  
(Fund 982)  
For the year ending 9/30/08**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Carryover	<u>\$173,864,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$173,864,000</u>

**HURRICANE KATRINA FUND  
(Fund 984001)  
For the year ending 9/30/08**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
FEMA and State Revenue (Projected)	<u>\$17,410,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$17,410,000</u>

**HURRICANE WILMA FUND  
(FUND 985001)  
For the year ending 9/30/08**

<b><u>Revenues:</u></b>	<b><u>2007-08</u></b>
Carryover	<u>\$32,535,000</u>
Additional FEMA supplement	<u>7,432,000</u>
Total	<u>\$39,967,000</u>
<b><u>Expenditures:</u></b>	
Hurricane Related Capital Expenditures	<u>\$39,967,000</u>

**MIAMI-DADE AVIATION DEPARTMENT  
Revenue Fund**

**Revenues:**

	<b><u>2007-08</u></b>
Carryover	
Miami International Airport	\$47,884,000
Tamiami Airport	539,281,000
Opa-locka Airport	1,887,000
Homestead Airport	2,657,000
Transfer from Improvement Fund	437,000
	<u>65,000,000</u>
<b>Total</b>	<b><u>\$657,146,000</u></b>

**Expenditures:**

Miami International Airport	\$390,895,000
Tamiami Airport	705,000
Opa-locka Airport	834,000
Homestead Airport	621,000
T & T Airport	415,000
Contingency	4,000,000
Miscellaneous Operating Expenditures	2,000,000
Transfer to General Fund Administrative Reimbursement	<u>5,276,000</u>
<b>Subtotal Operating Expenditures</b>	<b>404,746,000</b>
<b>Transfer to Other Funds:</b>	
Bond Debt Service	149,900,000
Reserve Maintenance	23,000,000
Improvement Fund	24,859,000
<b>Subtotal Transfers to Other Funds</b>	<b><u>197,759,000</u></b>
<b>Operating Reserve/Ending Cash Balance</b>	<b>54,641,000</b>
<b>Total</b>	<b><u>\$657,146,000</u></b>

**Improvement Fund**

**Revenues:**

	<b><u>2007-08</u></b>
Carryover	
Transfer from Revenue Fund	\$127,202,000
Transfer from Interest and Sinking Fund	24,859,000
Interest Earnings	1,426,000
	<u>1,000,000</u>
<b>Total</b>	<b><u>\$154,487,000</u></b>

**Expenditures:**

Transfer to Construction Fund	\$49,893,000
Transfer to Revenue Fund	65,000,000
Ending Cash Balance	<u>39,594,000</u>
<b>Total</b>	<b><u>\$154,487,000</u></b>

**Reserve Maintenance Fund**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$28,625,000
Transfer from Revenue Fund	23,000,000
Interest Earnings	<u>1,000,000</u>
<b>Total</b>	<b>\$52,625,000</b>
<u>Expenditures:</u>	
Projects Committed	\$51,295,000
Ending Cash Balance (Reserved for Emergencies)	<u>1,330,000</u>
<b>Total</b>	<b>\$52,625,000</b>

**Construction Fund**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$289,879,000
Transfer from Improvement Fund	49,893,000
Grant Funds	44,239,000
Bond Proceeds	600,000,000
Department Operating Revenue	10,000,000
Interest Earnings	<u>1,000,000</u>
<b>Total</b>	<b>\$995,011,000</b>
<u>Expenditures:</u>	
Construction in Progress	\$833,889,000
Transfer to Bond Administration	600,000
Issuance Costs	12,000,000
Ending Cash Balance	<u>148,522,000</u>
<b>Total</b>	<b>\$995,011,000</b>

**Interest and Sinking Fund**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$77,088,000
Transfer from Revenue Fund	149,900,000
PFC Revenues	81,608,000
Interest Earnings	<u>3,544,000</u>
<b>Total</b>	<b>\$312,140,000</b>
<u>Expenditures:</u>	
Debt Service - Principal	\$60,950,000
Debt Service - Interest	170,559,000
Transfer to Improvement Fund	1,426,000
Ending Cash Balance	<u>79,205,000</u>
<b>Total</b>	<b>\$312,140,000</b>

**MIAMI-DADE WATER AND SEWER  
Revenue Fund**

<u>Revenues:</u>	<u>2007-08</u>
Operating:	
Water Production	\$215,719,000
Rock Mining Mitigation Fee	\$5,000,000
Wastewater Disposal	<u>249,426,000</u>
Subtotal, Operating Revenues	<u>\$470,145,000</u>
Non-operating:	
Interest Earnings	\$21,060,000
Change in Non-Cash Items	\$1,515,000
2007-08 Cash Requirement per Bond Ordinance	<u>53,242,000</u>
Subtotal, Non-Operating Revenues	<u>\$75,817,000</u>
Transfer from Other Funds:	
Transfers from General Reserve Fund	983,000
Subtotal, Transfers	<u>\$983,000</u>
Total	<u>\$546,945,000</u>
<u>Expenditures:</u>	
Operating:	
Water Production	\$146,838,000
Wastewater Disposal	168,455,000
Administrative Reimbursement	<u>14,984,000</u>
Capital Funding:	
Renewal and Replacement (Net of Contributions)	\$36,140,000
Fire Hydrant Fund (Net of \$500,000 Transfer to Fire Department)	<u>2,472,000</u>
Subtotal, Operating Expenditures	<u>\$368,889,000</u>
Non-operating:	
2007-08 Cash Requirement per Bond Ordinance	55,046,000
Subtotal, Non-Operating Expenditures	<u>\$55,046,000</u>
Transfer to Other Funds: (Water and Wastewater)	
Total Debt Service Requirements (Including interest earnings)	\$118,010,000
Rock Mining Mitigation Fee Fund	<u>5,000,000</u>
Subtotal, Transfers	<u>\$123,010,000</u>
Total	<u>\$546,945,000</u>

**RESTRICTED ASSETS FUNDS**

**WATER RENEWAL AND REPLACEMENT FUND**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$49,394,000
Transfers from Revenue Fund	13,000,000
Contributions	<u>3,000,000</u>
Total	<u>\$65,394,000</u>
<u>Expenditures:</u>	
Renewal and Replacement Payments	\$27,727,000
Ending Cash Balance Available for Future Project Costs	<u>37,667,000</u>
Total	<u>\$65,394,000</u>

**WATER PLANT EXPANSION FUND**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$51,048,000
Connection Fees	7,000,000
<b>Total</b>	<b>\$58,048,000</b>
<u>Expenditures:</u>	
Construction Expenditures	\$15,279,000
Ending Cash Balance Available for Future Project Costs	42,769,000
<b>Total</b>	<b>\$58,048,000</b>

**WATER BOND CONSTRUCTION CONTRIBUTIONS FUND**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$736,000
<u>Expenditures:</u>	
Ending Cash Balance Available for Future Project Costs	\$736,000

**BOND CONSTRUCTION FUND**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$72,764,000
Interest Earnings	10,832,000
<b>Total</b>	<b>\$83,596,000</b>
<u>Expenditures:</u>	
Transfers to Debt Service - Water	\$3,192,000
Transfers to Debt Service - Wastewater	7,640,000
Construction Expenditures - Water	33,712,000
Construction Expenditures - Wastewater	32,446,000
Ending Cash Balance Available for Future Construction Costs	6,606,000
<b>Total</b>	<b>\$83,596,000</b>

**WATER SPECIAL CONSTRUCTION FUND**

<u>Revenues:</u>	<u>2007-08</u>
Carryover	\$3,774,000
<u>Expenditures:</u>	
Construction Expenditures	\$414,000
Ending Cash Balance Available for Future Project Costs	3,360,000
<b>Total</b>	<b>\$3,774,000</b>

**WATER CONSTRUCTION FUND****Revenues:****2007-08**

Carryover

**\$32,439,000****Expenditures:**

Construction Expenditures

**\$5,369,000**

Ending Cash Balance

**27,070,000**

Total

**\$32,439,000****ROCK MINING MITIGATION FEE FUND****Revenues:****2007-08**

Transfers from Revenue Fund

**\$5,000,000****Expenditures:**

Construction Expenditures

**\$3,000,000**

Ending Cash Balance

**2,000,000**

Total

**\$5,000,000****WATER DEBT SERVICE FUND****Revenues:****2007-08**

2007-08 Debt Service Fund Requirement

**\$24,662,000**

Transfers from Revenue Fund

**37,655,000**

Transferred Interest from Construction Funds

**3,192,000**

Interest Earnings Transferred from Revenue Fund

**1,731,000**

Total

**\$67,240,000****Expenditures:**

Debt Service Payments

**\$42,578,000**

2007-08 Debt Service Fund Requirement

**24,662,000**

Total

**\$67,240,000****GENERAL RESERVE FUND****Revenues:****2007-08**

Carryover

**\$22,194,000****Expenditures:**

Transfers to Revenue Fund

**\$983,000**

Ending Cash Balance

**21,211,000**

Total

**\$22,194,000****RATE STABILIZATION FUND****Revenues:****2007-08**

Carryover

**\$30,735,000****Expenditures:**

Ending Cash Balance

**\$30,735,000**

**FIRE HYDRANT FUND****Revenues:****2007-08**

Carryover	\$11,497,000
Transfers from Revenue Fund	<u>2,472,000</u>
<b>Total</b>	<b><u>\$13,969,000</u></b>

**Expenditures:**

Construction Expenditures	\$292,000
Ending Cash Balance Available for Future Project Costs	<u>13,677,000</u>
<b>Total</b>	<b><u>\$13,969,000</u></b>

**WASTEWATER RENEWAL AND REPLACEMENT FUND****Revenues:****2007-08**

Carryover	\$108,658,000
Contributions	860,000
Transfers from Revenue Fund	<u>23,140,000</u>
<b>Total</b>	<b><u>\$132,658,000</u></b>

**Expenditures:**

Renewal and Replacement Payments	\$56,549,000
Ending Cash Balance Available for Future Project Costs	<u>76,109,000</u>
<b>Total</b>	<b><u>\$132,658,000</u></b>

**WASTEWATER PLANT EXPANSION FUND****Revenues:****2007-08**

Carryover	\$122,007,000
Connection Fees	<u>31,000,000</u>
<b>Total</b>	<b><u>\$153,007,000</u></b>

**Expenditures:**

Construction Expenditures	\$19,064,000
Ending Cash Balance Available for Future Project Costs	<u>133,943,000</u>
<b>Total</b>	<b><u>\$153,007,000</u></b>

**WASTEWATER BOND CONSTRUCTION CONTRIBUTION FUND****Revenues:****2007-08**

Carryover	\$1,962,000
Connection Fees	500,000
South Florida Water Management Grant	<u>5,000,000</u>
<b>Total</b>	<b><u>\$7,462,000</u></b>

**Expenditures:**

Construction Expenditures	\$2,350,000
Ending Cash Balance Available for Future Project Costs	<u>5,112,000</u>
<b>Total</b>	<b><u>\$7,462,000</u></b>

**WASTEWATER STATE REVOLVING LOAN FUND****Revenues:****2007-08**

Carryover

**\$154,000****Expenditures:**

Ending Cash Balance

**\$154,000****WASTEWATER DEBT SERVICE FUND****Revenues:****2007-08**

2007-08 Debt Service Fund Requirement

**\$61,470,000**

Transfers from Revenue Fund

**75,550,000**

Transferred Interest from Construction Funds

**7,640,000**

Interest Earnings Transferred from Revenue Fund

**3,074,000**

Total

**\$147,734,000****Expenditures:**

Debt Service Payments

**\$86,264,000**

2007-08 Debt Service Fund Requirement

**61,470,000**

Total

**\$147,734,000****WASTEWATER SPECIAL CONSTRUCTION FUND****Revenues:****2007-08**

Carryover

**\$5,006,000****Expenditures:**

Construction Expenditures

**\$500,000**

Ending Cash Balance Available for Future Project Costs

**4,506,000**

Total

**\$5,006,000****WASTEWATER CONSTRUCTION FUND****Revenues:****2007-08**

Carryover

**\$906,000****Expenditures:**

Ending Cash Balance

**\$906,000****HIGH LEVEL DISINFECTIONS - SPECIAL CONSTRUCTION FUND****Revenues:****2007-08**

Carryover

**\$70,987,000****Expenditures:**

Construction Expenditures

**\$15,652,000**

Ending Cash Balance Available for Future Project Costs

**55,335,000**

Total

**\$70,987,000**

OFFICE OF COMMUNITY ADVOCACY

Revenues:

2007-08

Transfer from Countywide General Fund	\$2,354,000
Transfer from Domestic Violence Center (Fund 150, SubFund 156)	139,000
Fees and Charges	108,000
State and Federal Grants/Contracts	<u>674,000</u>
Total	<u>\$3,275,000</u>

Expenditures:

Operating Expenditures	\$1,766,000
Addiction Services (Byrne Grant)	146,000
Domestic Violence Oversight	665,000
Equal Opportunity Board	<u>698,000</u>
Total	<u>\$3,275,000</u>

**PUBLIC HEALTH TRUST  
Operating Budget  
Including Funded Depreciation**

**Revenues:**

**2007-08**

Countywide General Fund:	
Jackson Memorial Hospital	\$178,060,000
Countywide Healthcare Planning	300,000
County Health Care Sales Surtax	195,000,000
Net Patient Service Revenue	1,250,601,000
Other Operating Revenue	195,906,000
Grants Revenue	25,800,000
Non-Other Operating Revenue	42,448,000
Capital Contributions-County	45,000,000
<b>Total*</b>	<b><u>\$1,933,115,000</u></b>

**Expenditures:**

Jackson Memorial Hospital	\$1,444,421,000
Jackson Medical Towers	2,773,000
Infant Shelter	960,000
Primary Care Centers	36,184,000
Community Health of South Dade, Inc.	7,580,000
Jackson North Community Mental Health	9,722,000
Jackson South Community Hospital	98,306,000
Jackson North Medical Center	127,729,000
Nursing Homes	38,008,000
Inmate Medical Services	21,123,000
JMH Health Plan (Division of Managed Care)	141,179,000
Transfer to Air Rescue for Helicopter Operation	900,000
Reserves for accrued expenses and carryover	4,230,000
<b>Total</b>	<b><u>\$1,933,115,000</u></b>

Notes: Trust provides for inmate medical services in compliance with all applicable laws and requirements. The above budget includes \$30 million reimbursement to the County for the Trust's share of the Count's Medicaid Liability.

\* Total Revenues include adjustments for uncollectible accounts, contractual allowances, and the 95% adjustment required per State law.

**PUBLIC HEALTH TRUST  
Capital Budget**

**Revenues:**

**2007-08**

Carryover	\$109,000,000
Transfer from Operating to Funded Depreciation	45,000,000
Contribution from Jackson Memorial Foundation	2,400,000
JMH Revenue Bonds	7,100,000
<b>Total</b>	<b><u>\$163,500,000</u></b>

**Expenditures:**

Capital Project Expenditures	\$47,100,000
Future Capital Programs	116,400,000
<b>Total</b>	<b><u>\$163,500,000</u></b>

Approved  
Community-Based  
Organizations Funding



**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

Monitoring Dept.	Agency	Program	FY 2007-08 Funding
AVI	AAAE Conference	Customer Service and Volunteer Educational Conference	2,500
AHS	Abriendo Puertas, Inc.	Neighborhood Resource Teams	63,750
AHS	Abriendo Puertas, Inc.	Before and After School Care	48,875
DHS	Abriendo Puertas, Inc.	Programmatic Support	56,250
AHS	Abstinence Between Strong Teens, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	34,850
DHS	Action Community Center	Public Service - Transportation Services for the Elderly and/or Handicapped	16,000
CAD	Actors' Playhouse Productions, Inc.	The Miracle Theatre - Equipment and Renovation	28,573
CAD	Actors' Playhouse Productions, Inc.	Operational Support for Actors' Playhouse	221,546
AHS	Adgam, Inc.	Workforce Development and Health, Risk Reduction (HIV/AIDS), Family Empowerment, Workforce Development and Health	157,250
DHS	ADMIT Program, Inc.	Public Service - Employment Training	63,750
DHS	Adult Mankind Organization	Public Service - Employment Training / At-risk Youth	233,750
DHS	Adult Mankind Organization	Employment Training	127,500
DHS	Advocate Program, Inc.	Programmatic Support	16,000
AHS	Advocate Program, Inc.	Criminal Justice - Capacity Building Programs	52,700
OCA	Advocate Program, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - Professional Training Institute	39,525
AHS	Advocate Program, Inc.	Elderly Services - Domestic Violence Community-based Advocates	76,500
CAD	African Caribbean American Performing Artists, Inc. (ACAPAI)	2007-2008 Program Activities	22,899
AVI	Airport Council International	Conference Sponsorship	10,000
AVI	Airport Minority Advisory Council	Annual Scholarship	5,000
DHS	Alhambra Heights Residential Force	Public Service - Youth After School Program	21,250
CAD	All Florida Youth Orchestra, Inc d/b/a Florida Youth Orchestra	2007-2008 Program Activities	25,000
DHS	Allapattah Community Action, Inc.	Public Service - Child Care Center	42,500
AHS	Allapattah Community Action, Inc.	Elderly Services - Center-based Care	51,000
DHS	Alliance for Aging, Inc.	Programmatic Support	157,500
AHS	Alliance for Human Services	Various Allocations to be determined including unallocated district response grants	96,807
DHS	Alliance for Musical Arts Production, Inc.	Public Service - Musical Arts, Theater Tutoring Program	8,500
CAD	Alliance for Musical Arts Production, Inc.	2007-2008 Program Activities	24,135
DHS	Alternative Programs	Public Service - Alternatives to Incarceration	59,500
DHS	Alternatives Program	Programmatic Support	416,500
OCED	American Chamber of Commerce	Programmatic Support	42,500
CAD	American Children's Orchestras for Peace, Inc.	2007-2008 Program Activities	34,116
DHS	American Fraternity, Inc.	Public Service - Immigration Services	48,000
AHS	American Fraternity, Inc.	Immigration Services	21,250
DHS	American Red Cross	Programmatic Support	212,500
PARK	American Youth Soccer Club d/b/a Miami Strike Force	Programmatic Support	3,283
DHS	Amigos for Kids	Programmatic Support	75,000
CAD	Ars Flores Symphony Orchestra, Inc.	2007-2008 Program Activities	24,575
PARK	Art Works for Us, Inc.	Programmatic Support	7,500
CAD	Arts and Business Council, Inc.	Annual Programs	58,400
CAD	Arts and Business Council, Inc.	Fiscal Agent for "Arts Help" mini-grants program	33,950
CAD	Arts and Business Council, Inc.	Fiscal Agent for Conference/Cultural Conventions	5,000
CAD	Arts Ballet Theatre of Florida	2007-2008 General Operating Support	30,000
CAD	Arts for Learning/Miami, inc.	General Programs and Operating Support	314,000
CAD	ArtSouth, Inc.	Annual Season - general operating support	50,000
DHS	Artz-N-The-Hood, Inc.	Public Service - After School Artz Academy	17,000
CAD	Artz-N-The-Hood, Inc.	2007-2008 Program Activities	17,976
DHS	Aspira of Florida, Inc.	Public Service - ASPIRA South Youth Sanctuary	34,850
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Positive Youth Development	55,250
AHS	Aspira of Florida, Inc.	Criminal Justice - Stay-in-School	63,750
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	65,875
AHS	Aspira of Florida, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	68,000
AHS	Aspira of Florida, Inc.	Criminal Justice - Neighborhood Empowerment	72,250

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

Monitoring Dept.	Agency	Program	FY 2007-08 Funding
AHS	Association for Retarded Citizens (ARC)	Children, Youth, and Families - Promote Quality Childcare	34,000
DHS	Association for the Developmentally Exceptional	Programmatic Support	40,000
DHS	Association for the Developmentally Exceptional	Public Service - Academic/Vocational Training Program for Disabled Adults (North and South)	59,500
AHS	Ayuda, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	34,850
AHS	Ayuda, Inc.	Elderly Services - In-home Services for the Frail Elderly	42,500
AHS	Ayuda, Inc.	Criminal Justice - Family Empowerment	80,750
CAD	Bakehouse Art Complex	Annual Season - general operating support	50,000
CAD	Ballet Etudes Company of South Florida	2007-2008 Program Activities	35,000
CAD	Ballet Flamenco La Rosa, Inc.	Celtic Callings	29,900
CAD	Ballet Flamenco La Rosa, Inc.	Annual Season - general operating support	50,000
DHS	BAME Corporation	Programmatic Support	28,000
AHS	Barry University - Academy for Better Communities	Children, Youth, and Families - Technical Assistance for Neighborhood Resource Teams	85,000
AHS	Barry University - School of Adult and Continuing Education	Elderly Services - Cross System Training	59,500
AHS	Barry University - School of Adult and Continuing Education	Special Needs - Cross Training for Service Providers of Special Needs Populations	59,500
CAD	Bascomb Memorial Broadcasting Foundation, Inc.	Equipment at WDNA-FM 88.9 Community Public Radio	32,222
CAD	Bascomb Memorial Broadcasting Foundation, Inc.	Annual Season - general operating support	100,000
COM	BATO Productions - Island TV	Programmatic Support	262,500
CAD	Bay of Pigs Museum and Library of the 2506 Brigada	Programmatic Support	40,000
CAD	Bayfront Park Management Trust	Downtown Miami New Year's Eve Celebration	35,620
DHS	Bayview Center for Mental Health, Inc.	Public Service - Employment Training Data Processing and Employment Training Food Service	25,500
DHS	Belafonte Tacolcy Center	Public Service - Families Against Suspension and Termination (FAST)	39,950
AHS	Bertha Abess Children's Center, Inc.	Special Needs, Mental Health - Transitional Services for Severely Emotionally Disturbed 14-22, to Adult Vocational and Mental Health System Individuals	66,300
DHS	Best Buddies, Inc.	Programmatic Support	75,000
DHS	Best Buddies, Inc.	Public Service - Friendships for Youth	59,500
DHS	Best Buddies, Inc.	Public Service - Friendships for Youth - District 5	8,500
DHS	Beta Tau Zeta Royal Association, Inc.	Programmatic Support	40,000
DHS	Beta Tau Zeta Royal Association, Inc.	Public Service - Academic Tutoring and Mentoring Program	25,500
AHS	Better Way of Miami, Inc.	Workforce - Ex-offenders and Special Needs	66,895
AHS	Big Brothers and Big Sisters, Inc.	Children, Youth, and Families - Positive Youth Development	55,250
CAD	Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Cultural Advancement Transition Team	40,000
CAD	Black Archives, History and Research Foundation of South Florida, Inc., The	Annual Season - general operating support	50,000
PARK	Black Door Dance Ensemble	Programmatic Support	5,625
DHS	Boitin La Liberte International	Programmatic Support	8,500
DHS	Borinquen Health Care Center	Public Service - Preventive Health Services - District 11	42,500
OSBM-RW	Borinquen Health Care Center	Programmatic Support	75,000
DHS	Boys and Girls Club of Miami, Inc.	Public Service - Coral Gables/West Coconut Grove Youth Program/Gwen Cherry Park Program	127,500
PARK	Boys and Girls Club of Miami, Inc.	Gwen Cherry Unit Programmatic Support	24,000
PARK	Boys and Girls Club of Miami, Inc.	Kendall Unit Programmatic Support	24,000
PARK	Boys and Girls Club of Miami, Inc.	West Grove Unit Programmatic Support	24,000
PARK	Boys and Girls Club of Miami, Inc.	Park capital improvements	63,782
OCD	Brownsville Community Development Corporation	Programmatic Support	40,000
AHS	Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	17,000
PARK	Bunche Park Sports and Community Club	Programmatic Support	3,284
DHS	Camille and Sulette Merilus Foundations for Haiti, Inc.	Public Service - Jason and Elisha Merilus Youth Club	12,750
AHS	Camillus House	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	38,250
AHS	Camillus House	Special Needs, Substance Abuse - Prevention and Treatment Programs	73,440
CAD	Caribbean American Visual Cultural Preservation, Inc.	Programmatic Support	40,000
AVI	Caribbean Latin American Action (CLAA)	The Miami Conference in the Caribbean	5,000

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

Monitoring Dept.	Agency	Program	FY 2007-08 Funding
AHS	Carrfour Supportive Housing	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	34,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc.	Workforce - Haitian Organizations	106,250
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Catholic Home	Children, Youth, and Families - Positive Youth Development	38,250
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Centro Mater Child Care East	Children, Youth, and Families - Before and After School Care	46,750
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Centro Mater Child Care West	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	51,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Healthy Start	Children, Youth, and Families - Home Visiting (Access to Health Care)	59,500
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - New Life Family Center	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	34,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Notre Dame	Children, Youth, and Families - Home Visiting (Access to Health Care)	63,750
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Pierre Toussaint Center	Immigrants and New Entrants - Community-based Adaptation and Socialization	51,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Pierre Toussaint Center	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Sagrada Family Center	Children, Youth, and Families - Childcare Services for the Working Poor	42,500
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	42,500
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	55,250
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - Services for the Elderly	Elderly Services - Center-based Care	68,000
AHS	Catholic Charities of the Archdiocese of Miami, Inc. - South Dade Child Care Center	Children, Youth, and Families - Childcare Services for the Working Poor	51,000
AHS	Catholic Hospice	Children and Adults with Disabilities - Aftercare and Respite Care	85,000
AHS	Catholic Legal Immigration Network, Inc.	Basic Needs - Legal Assistance	63,750
CAD	Center for Emerging Art, Inc.	2007-2008 General Operating Support	5,589
CAD	Center for Haitian Studies, Inc.	"Rasin" annual Haitian Roots Musical Festival	32,501
DHS	Center for Independent Living of South Florida, Inc.	Public Service - On a Roll Program	21,250
AHS	Center for Independent Living of South Florida, Inc.	Children and Adults with Disabilities - Family Support and Educational Services	41,523
AHS	Center for Independent Living of South Florida, Inc.	Workforce - Individuals with Disabilities	274,550
PARK	Center for Independent Living of South Florida, Inc.	Programmatic Support	7,500
DHS	Center for Positive Connections, Inc.	Public Service - HIV/AIDS Psychosocial and Preventive Education	21,250
DHS	Center of Information and Orientation, Inc.	Programmatic Support	18,400
CAD	Centro Cultural Espanol de Cooperacion Iberoamericana, Inc.	2007-2008 General Operating Support	30,000
DHS	CHARLEE Program of Dade County	Programmatic Support	75,000
DHS	CHARLEE Program of Dade County	Public Service - Court Services Unit	32,300
AHS	Children's Home Society of Florida	Children, Youth, and Families - Childcare Services for the Working Poor	59,500
CAD	Chopin Foundation of the United States, Inc.	Annual Season - general operating support	50,000
DHS	Citizens Crime Watch of Miami-Dade County, Inc.	Public Service - Neighborhood Watch/Homeland Security	76,500
POLICE	Citizen's Crime Watch of Miami-Dade County, Inc.	Programmatic Support	212,500
DERM	Citizens for a Better South Florida	Green Miami, Citizen Forester and the Community Science Workshop	46,313
DHS	Citrus Health Network, Inc.	Programmatic Support	43,500
CHP	Citrus Health Network, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	34,000
CHP	Citrus Health Network, Inc.	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	34,000
CAD	City of Hialeah - Cultural Affairs Council	City of Hialeah Cultural Affairs Council programs	35,000
AHS	City of Miami - Miami Homeless Program	Special Needs, Homeless Services - Matching Funds and Infrastructure Support	34,000
PARK	City of North Miami Beach	Park and Recreation Department Sports Program	16,000

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

Monitoring Dept.	Agency	Program	FY 2007-08 Funding
CAD	City of North Miami Beach	Jules Littman Performing Arts Theater - Equipment: Amplification & Speaker System	24,981
DHS	City of Opa-Locka	Public Service - City of Opa-Locka Crime Prevention	59,500
DHS	City of South Miami	Public Service - After School House	38,250
DHS	City of South Miami	South Miami Senior Center programmatic support	18,400
DHS	City of Sweetwater	Public Service - General Public Services	32,000
DHS	City of Sweetwater - Elderly Program	Programmatic Support	52,500
CAD	City Theater, Inc.	Annual Season - general operating support	100,000
DHS	Coalition of Florida Farmworkers Organization, Inc.	Programmatic Support	85,000
AHS	Coalition of Florida Farmworkers Organization, Inc.	Basic Needs - Food Recovery and Distribution	42,500
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Before and After School Care	42,500
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	55,250
AHS	Coalition of Florida Farmworkers Organization, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	63,750
CAD	Coconut Grove Arts and Historical Association, Inc.	Coconut Grove Arts Festival	74,342
DHS	Coconut Grove Cares, Inc.	Public Service - Coconut Grove Neighborhood Empowerment Program	21,250
CAD	Coconut Grove Playhouse, Inc., The	Operational Support	300,000
OCED	Colombian American Chamber of Commerce	Programmatic Support	63,750
DHS	Colombian American Service Association, Inc. (CASA)	Programmatic Support	56,250
DHS	Colombian American Service Association, Inc. (CASA)	Public Service - ICARE Program	102,000
AHS	Colombian American Service Association, Inc. (CASA)	Basic Needs - Legal Assistance	51,000
AHS	Communities in Schools of Miami, Inc.	Children, Youth, and Families - Before and After School Care	40,375
PARK	Communities in Schools of Miami, Inc.	Programmatic Support	5,625
AHS	Community AIDS Resource, Inc., d/b/a Care Resource	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	72,250
DHS	Community Coalition, Inc.	Public Service - Employment and Training Program and Senior Link Services	212,500
DHS	Community Coalition, Inc.	Programmatic Support	87,500
AHS	Community Committee for Developmental Handicaps	Children and Adults with Disabilities - Therapies for Children and Adults w/ Developmental Disabilities	65,875
AHS	Community Committee for Developmental Handicaps	Children and Adults with Disabilities - In-home Supports	134,895
AHS	Community Committee for Developmental Handicaps	Children and Adults with Disabilities - Family Support and Educational Services	157,250
CAD	Community Grants Program	Grants to non-profit cultural organizations to be allocated	655,000
AHS	Community Service Outreach (OSC)	Children, Youth and Families - After School Recreational Activities and Wellness Programs	21,250
DHS	Community United	Public Service - Seniors First Initiative	85,000
DHS	Concerned African Women, Inc.	Public Service - New Dimensions in Community Education	63,750
DHS	Concerned African Women, Inc.	Programmatic Support	24,000
AHS	Concerned African Women, Inc.	Criminal Justice - Family Empowerment	80,750
CAD	Concert Association of Florida, Inc.	Operational Support for the Concert Association of Florida	150,000
CAD	Concert Association of Florida, Inc.	Operational Support for the Concert Association of Florida	20,000
DHS	Contractors Resource Center	Programmatic Support	105,000
CAD	Coral Gables Congregational Church, Inc.	Annual Season - general operating support	50,000
CAD	Creation Ballet II Company, Inc. d/b/a Creation Art Center	2007-2008 General Operating Support	30,000
CAD	Cuban Pilots Association	Programmatic Support	40,000
CAD	Cultural Council, Inc., The	Cultural Programs and Activities in South Miami-Dade	30,000
CAD	Culture Shock Miami: Discount Student Tickets to the Arts Program	Programmatic Support	1,062,000
AVI	Custom/Trade/Finance Symposium of the America's Inc.	Eight Symposiums of the Americans	5,000
OSBM-RW	Dade Community Foundation, Inc.	Programmatic Support - HIV Program	245,000
AHS	Dade County Legal Aid Society	Basic Needs - Legal Assistance	55,250
CAD	Dade Heritage Trust, Inc.	Dade Heritage Days	40,298
AHS	Daily Bread Food Bank	Basic Needs - Food Recovery and Distribution to Homeless Transitional Housing Programs	25,500
CAD	Dance Miami Choreographers' Fellowships	Project grants to individual artists	35,000
SEA	Dante B. Fascell Port of Miami-Dade	Promotional/Inaugural Events/Customer Appreciation Night	50,000
CAD	Dave and Mary Alper Jewish Community Center	Annual Season - general operating support	50,000
DHS	De Hostos Senior Center, Inc.	Programmatic Support	75,000

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
DHS	De Hostos Senior Center, Inc.	Public Service - Elderly Services - Center-based Care / De Hostos Senior Service Center	63,750
AHS	De Hostos Senior Center, Inc.	Elderly Services - Center-based Care	55,250
DHS	Deaf Services Bureau, Inc.	Programmatic Support	75,000
AHS	Deaf Services Bureau, Inc.	Children and Adults with Disabilities - Family Support and Educational Services	42,500
PARK	Deering Estate Foundation, Inc., The	Programmatic Support	7,500
PARK	Deering Estate Foundation, Inc., The	Park capital improvements	54,075
CAD	Developing Arts in Neighborhoods Grants program	Various Allocations to be determined	364,000
FIRE	Dial-A-Life Program	Programmatic Support	45,000
DHS	Dialysis Foundation of South Florida, The	Public Service - Basic Needs - Food Recovery and Distribution	38,250
AHS	Dialysis Foundation of South Florida, The	Children and Adults with Disabilities	21,250
AHS	Dialysis Foundation of South Florida, The	Basic Needs - Food Recovery and Distribution	27,625
CAD	Diaspora Arts Coalition, Inc.	Annual Programs	38,800
CAD	Diaspora Vibe Cultural Arts Incubator, Inc.	International Cultural Arts Exchange Series 2008 (ICAES)	22,450
CAD	Diaspora Vibe Cultural Arts Incubator, Inc.	2007-2008 General Operating Support	30,000
CAD	Diva Arts & Entertainment, Inc.	2007-2008 Program Activities	23,547
DHS	Dominican-American National Foundation	Programmatic Support	28,000
DHS	Dominican-American National Foundation	Public Service - DANF Youth Service / Employment Training	34,000
AHS	Dominican-American National Foundation	Basic Needs - Information and Referral	14,875
AHS	Dominican-American National Foundation	Immigrants and New Entrants - Academic/Vocational and Re-certification of Professionals	14,875
AHS	Dominican-American National Foundation	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	34,850
AHS	Dominican-American National Foundation	Criminal Justice - Family Empowerment	42,500
AHS	Douglas Gardens Community Mental Health Center	Special Needs, Mental Health - Mental Health Treatment/Post-Treatment Services for Adults	45,688
DERM	Dream in Green	Green schools challenge	43,688
AHS	Drug Free Youth in Town	Children, Youth, and Families - Positive Youth Development	55,250
AHS	Drug Free Youth in Town	Criminal Justice - Neighborhood Empowerment	68,000
AHS	Drug Free Youth in Town	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	56,950
AHS	Easter Seals Miami-Dade, Inc.	Criminal Justice - Stay-in-School	63,750
AHS	Easter Seals Miami-Dade, Inc.	Elderly Services - Center-based Care	72,250
DERM	ECOMB, Inc.	Coastal anti-litter awareness project	41,039
CAD	Edge Zones, Inc.	2007-2008 General Operating Support	10,122
DERM	Education Fund, The	The Three R's: Restoring and Respecting Our Resources	51,188
DHS	El Portal Cares	Programmatic Support	75,000
DHS	Embrace Foundation Inc., The	Public Service - Young Girls-After School Program and Camp	8,500
AHS	Empower U, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	42,500
CAD	enFAMILIA, Inc.	2007-2008 Program Activities	33,759
CAD	Entertainment Industry Incubator, Inc.	Annual Programs	29,100
AHS	Epilepsy Foundation of South Florida	Children and Adults with Disabilities - Family Support and Educational Services	59,500
CAD	Exponica International, Inc.	Exponica International: Festival and Exposition	29,202
PARK	Fairchild Tropical Botanic Garden	Programmatic Support	321,300
CAD	Fairchild Tropical Botanic Garden	The Rare Event 2007	29,900
CAD	Fairchild Tropical Botanic Garden	Operational Support for Fairchild Tropical Garden	364,185
DERM	Fairchild Tropical Botanic Garden	Fairchild Challenge for middle and high school students	49,031
AHS	Faithful Friend Center	Basic Needs - Food Recovery and Distribution	25,500
AHS	Faithful Friend Center	Basic Needs - Food Recovery and Distribution - District 13	21,250
AHS	Family and Children Faith Coalition	Basic Needs - Information and Referral	25,500
AHS	Family Central, Inc.	Children and Adults w/ Disabilities - Early Intervention Services for At-Risk Children 0 to 3	76,500
DHS	Family Christian Association	Programmatic Support	40,000
AHS	Family Counseling Services of Greater Miami	Criminal Justice - Neighborhood Empowerment	63,750
AHS	Family Counseling Services of Greater Miami	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	76,500
AHS	Family Life Center, Inc.	Children, Youth, and Families	21,250

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
AHS	Family Resource Center	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
DHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Programmatic Support	140,000
DHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Public Service - Family Intervention and Empowerment Program	25,500
AHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Basic Needs - Legal Assistance	42,500
AHS	Fanm Ayisyen Nan Miyami, Inc. (FANM)	Children and Adults with Disabilities - Family Support and Educational Services	51,000
CAD	Fantasy Theater Factory, Inc.	2007-2008 Program Activities	75,000
CAD	Fantasy Theater Factory, Inc.	Fiscal Agent for Arts Education Initiatives	125,400
DERM	Fantasy Theater Factory, Inc.	Environmental education outreach project	49,313
CAD	Fantasy Theater Factory, Inc. a/f/a Travel/Consultants Technical Assistance	Travel/Consultant Technical Assistance component of Cultural Advancement program	150,500
DHS	Farah's Angels Day Care Center	Programmatic Support	32,000
DHS	Farm Share	Programmatic Support	170,000
DHS	Farm Share	Public Service - Operation Feed the Hungry	110,500
DHS	FCAA Crime Prevention	Programmatic Support	75,000
DHS	Fifty-Five (55) Years and Up, Inc.	Programmatic Support / Elderly Meals for Spring Tree Apartments	52,500
DHS	Fifty-Five (55) Years and Up, Inc.	Public Service - Elderly Meals - District 5	17,500
DHS	Fifty-Five (55) Years and Up, Inc.	Public Service - Feed the Elderly Transit Food Service	72,250
CAD	Florene Lithcut Inner City Children's Touring Dance Company, Inc.	2007-2008 Program Activities	35,000
OCED	Florida Atlantic University	Small Business Development Program	40,000
CAD	Florida Black Exposition	Red Velvet Cake Festival	16,000
CAD	Florida Chamber Orchestra	2007-2008 General Operating Support	8,678
CAD	Florida Dance Association, Inc.	Florida Dance Festival	42,387
CAD	Florida Dance Association, Inc.	Annual Programs	38,800
CAD	Florida Film Institute, Inc.	2007-2008 Program Activities	25,000
CAD	Florida Grand Opera, Inc.	Operational Support for Florida Grand Opera	431,573
DHS	Florida Immigrant Advocacy Center (FIAC)	Programmatic Support	20,000
AHS	Florida Immigrant Advocacy Center (FIAC)	Immigrants and New Entrants - Public Education and Outreach	25,160
AHS	Florida Immigrant Advocacy Center (FIAC)	Basic Needs - Legal Assistance	63,750
SEA	Florida International University	Inter-American Conference of Mayors	48,750
SEA	Florida International University	Inter-American Conference of Mayors	65,000
CAD	Florida International University	South Beach Wine and Food Festival	72,620
CAD	Florida International University	Family Discovery Gallery at the Frost Art Museum	32,804
CAD	Florida International University - Board of Trustees for the benefit of the Wolfsonian	Wolfsonian Learning Center - Equipment	21,814
CAD	Florida International University - Board of Trustees for the benefit of the Wolfsonian	Operational Support for the Wolfsonian - FIU	296,093
CAD	Florida International University - School of Music	FIU Music Festival	41,996
CAD	Florida Memorial University	Local non-profit cultural organizations assistance initiative	15,000
DHS	Florida Venture Foundation	Programmatic Support	60,000
DHS	Florida Venture Foundation	Public Service - Youth Build Outreach	110,500
DHS	Florida Venture Foundation	Public Service - Youth Build Outreach - District 5	12,750
DHS	Foster Care Review	Programmatic Support	40,000
OCED	Foundation for Democracy in Africa (Africando)	Programmatic Support	85,000
DHS	Foundation of Community Assistance and Leadership	Programmatic Support	56,250
DHS	Foundation of Community Assistance and Leadership	Public Service - Moore Park Learning and Computer Technology Center	17,000
DHS	Fraternidad Nicaraguense (American Fraternity)	Programmatic Support	45,000
AVI	Free Trade Area of the Americans (FTAA)	Caribbean Symposium	5,000
CAD	Friends of Chamber Music of Miami	2007-2008 General Operating Support	13,731
DHS	Friends of Drug Court	Programmatic Support	40,000
CAD	Friends of the Bass Museum, Inc.	Operational Support for the Bass Museum of Art	215,155
DERM	Friends of the Everglades	Environmental education awareness program and Village West Coconut Grove tree installations	48,469
CAD	Friends of the Miami-Dade Public Library, Inc.	Compendium of Collections and Collecting in Miami	19,500
CAD	Frost Art Museum at Florida International University	Operational Support for the Frost Art Museum	152,732
DHS	Fundacion Humanismo Sin Fronteras	Programmatic Support	8,500

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
CAD	GableStage, Inc.	Annual Season - general operating support	100,000
DHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Public Service - 60 Plus - Bridging the Gap / Project Leap	17,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	25,500
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Children, Youth, and Families - Positive Youth Development	55,250
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Elderly Services - Specialized Transportation	55,250
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Elderly Services - Center-based Care	63,750
DHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Public Service - Employment Training - serving as Fiscal Agent for Community Economic Development Improvement Association, Inc. (CEDIA)	24,000
AHS	Galata Haitian Culture Enrichment and Self-Empowerment (H.C.E.S.E.), Inc.	Serving as fiscal agent for Community Economic Development Improvement Association, Inc. (CEDIA) for employment training	19,550
DHS	Galata Senior Citizens Services	Programmatic Support	40,000
CAD	German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	20,000
AHS	Girl Scouts - Council of Tropical Florida, Inc.	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	51,000
AHS	Girl Scouts - Council of Tropical Florida, Inc.	Children, Youth, and Families - Before and After School Care	59,500
CAD	Gold Coast Theater Company	2007-2008 General Operating Support	14,674
DHS	Good Hope Equestrian Training Center, Inc.	Public Service - A Disciplined Approach to Equine-Related Studies	34,000
AHS	Grace Holistic Center of Grace Haitian United Methodist Church	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	38,250
CAD	Graves Ventures, Inc.	Black Enterprise Magazine Challenge	16,800
OSBM-RW	Greater Bethel AME Church - AIDS Prevention	Programmatic Support	75,000
DHS	Greater Goulds Optimist Club, The	Public Service - Tutorial Services / Youth Services	51,000
AHS	Greater Goulds Optimist Club, The	Basic Needs	21,250
AHS	Greater Goulds Optimist Club, The	Criminal Justice - Neighborhood Empowerment	42,500
PARK	Greater Goulds Optimist Club, The	Programmatic Support	7,500
CAD	Greater Miami Festivals and Events Association, Inc.	Annual Programs	29,100
CAD	Greater Miami Festivals and Events Association, Inc. a/f/a Cultural Publications	Cultural Publications	73,700
CAD	Greater Miami Youth Symphony of Dade County, Florida, Inc.	2007-2008 Program Activities	37,679
AHS	Guardianship Program of Dade County	Basic Needs - Legal Assistance	38,250
AHS	Gulf Coast Community Care	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
DHS	Haitian American Alliance Youth Foundation, Inc.	Programmatic Support	140,000
DHS	Haitian American Citizenship and Voters Education Center, Inc.	Programmatic Support	75,000
DHS	Haitian American Citizenship and Voters Education Center, Inc.	Public Service - Reaching for the American Dream	17,000
CAD	Haitian American Cultural Society	Programmatic Support	42,000
DHS	Haitian American Youth of Tomorrow, Inc.	Programmatic Support	20,000
COM	Haitian Community Outreach	Programmatic Support	40,000
CAD	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	72,000
CAD	Haitian Heritage Museum	Programmatic Support	12,000
DHS	Haitian Neighborhood Center, Sant La, Inc.	Programmatic Support	40,000
DHS	Haitian Neighborhood Center, Sant La, Inc.	Public Service - Financial Literacy Education, Training, and Outreach	17,000
AHS	Haitian Neighborhood Center, Sant La, Inc.	Basic Needs - Information and Referral	42,500
AHS	Haitian Neighborhood Center, Sant La, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	63,750
DERM	Haitian Neighborhood Center, Sant La, Inc.	Educational Creole TV programs	14,705
AHS	Haitian Organization of Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	21,250
COM	Haitian Radio Media	Programmatic Support	8,500

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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
DHS	Hands in Action, Inc.	Public Service - Abused and Neglected Children	36,550
DHS	Hands on Miami	Programmatic Support	40,000
CAD	Harambee, Inc.	2007-2008 Program Activities	15,113
DHS	Harvest Fest International Outreach Ministries	Public Service - Family Enrichment Center	25,500
DHS	Haven Economic Development, Inc.	Public Service - Homebuyer Education and Counseling	21,250
AHS	Health Choice Network, Inc.	Children, Youth, and Families - Home Visiting (Access to Health Care)	63,750
CHP	Health Council of South Florida	Programmatic Support	106,250
AHS	Hearing and Speech Center of Florida	Children, Youth, and Families - Promote Quality Childcare	51,000
AHS	Hearing and Speech Center of Florida	Children and Adults w/ Disabilities - Therapies for Children and Adults w/Developmental Disabilities	57,885
DHS	Helping Hands of Miami	Programmatic Support	8,500
PARK	Helping Hands Youth Center	Programmatic Support - Gwen Cherry Park	87,500
PARK	Helping Hands Youth Center	Liberty City Square Activities	87,500
AHS	Helping Hands Youth Center	Criminal Justice - Youth - Gwen Cherry Park	21,250
AHS	Here's Help, Inc.	Special Needs, Substance Abuse - Prevention and Treatment Programs	69,700
CAD	Heroes Unite, Inc.	2007-2008 Program Activities	23,823
DHS	Hispanic Coalition, Inc.	Programmatic Support	75,000
DHS	Hispanic Coalition, Inc.	Public Service - At Risk Youth and Family Intervention Program / Employment Services	51,000
CAD	Hispanic Theater Guild Corporation	Annual Season - general operating support	50,000
CAD	Hispanic-American Lyric Theater, Inc.	General operating support	25,000
CAD	Hispanic-American Lyric Theater, Inc. a/f/a local non-profit cultural organizations assistance initiative	Hialeah High School Auditorium usage	15,000
OCD	Historic Hampton House Community Trust, Inc.	Programmatic Support	40,000
DHS	Historic Mt. Zion Missionary Baptist Church, Inc. a/k/a Mt. Zion CDC	Public Service - Character Development through the Arts Project / Programmatic Support	21,250
CAD	Historical Association of Southern Florida, Inc.	Operational Support	180,066
AHS	Holy Temple Human Services, Inc.	Elderly Services - Early Intervention / Prevention	62,900
CAD	Homestead Center for the Arts	Annual Programs	20,000
CAD	Homestead Rodeo Association, Inc.	Annual Homestead Rodeo & Frontier Days	40,452
PARK	Howard Palmetto Baseball/Softball Association, Inc.	Park capital improvements	50,978
DHS	Human Services Coalition	Public Service - Greater Miami Prosperity Campaign	8,500
DHS	Human Services Coalition	Basic Needs - Stamp Out Hunger and Poverty	148,750
AVI	Industrial Association of Dade County (IADC)	Meeting sponsorship	2,500
CAD	Inffinito Arts & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	36,118
AHS	Inner City Community Development, Inc.	Elders - Promote Social Involvement	21,250
AHS	Institute for Child and Family Health, Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	48,875
AHS	Institute for Child and Family Health, Inc.	Children, Youth, and Families - Positive Youth Development	51,000
AHS	Institute for Child and Family Health, Inc.	Children, Youth, and Families - Young Adults Transitioning from Foster Care and Juvenile Justice Settings (Emancipation Services)	53,125
AHS	Institute for Child and Family Health, Inc.	Children, Youth, and Families - Before and After School Care	57,375
AHS	Institute for Child and Family Health, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
AHS	Institute for Child and Family Health, Inc.	Special Needs, Mental Health - Residential Treatment for Mentally Ill Children	61,625
AHS	Institute for Child and Family Health, Inc.	Children, Youth, and Families - Infant Mental Health	68,000
AHS	Institute for Child and Family Health, Inc.	Criminal Justice - Neighborhood Empowerment	72,250
AHS	Institute for Child and Family Health, Inc.	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	76,500
AHS	Institute for Child and Family Health, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	76,500
AHS	Institute for Child and Family Health, Inc.	Criminal Justice - Family Empowerment	80,750
AHS	Institute for Child and Family Health, Inc.	Criminal Justice - Gang Unit Exit Strategy Services (GUESS)	85,170
AHS	Institute for Child and Family Health, Inc.	Criminal Justice - CJC Gang Prevention/Intervention Activities Coordination	89,251
AHS	Institute for Child and Family Health, Inc.	Criminal Justice - Youth Gang Resource Center	124,673
AHS	Institute of Black Family Life	Criminal Justice - Family Empowerment	42,075

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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
CAD	Italian Film Festival, Inc.	Annual Italian Film Festival	21,204
CAD	Jamaica Awareness, Inc.	Annual Season - general operating support	100,000
DHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Programmatic Support	154,000
DHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Public Service - Early Childhood Development / Case Management Services "Young Girls to Young Ladies / Elderly Transportation / Model Cities Youth Streetworker Program / Transition and Stabilization - Primary Care Homeless	362,950
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Children, Youth, and Families - Childcare Services for the Working Poor	34,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Elderly Services - Home-based Enhanced Nutrition	42,500
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	51,000
AHS	James E. Scott Community Association, Inc. (J.E.S.C.A)	Special Needs, Homeless Services - Homeless Prevention Case Management	52,275
AHS	JCS - Jewish Community Center Miami Beach Senior Center	Elderly Services - Miami Beach Senior Center	72,250
AHS	JCS - Jewish Community Center Miami Beach Senior Center	Wally Kleinberg Senior Connections Program Elderly Services	21,250
AHS	JCS - Jewish Community Center North Miami Beach/Sunny Isles Senior Center	Elderly Services	21,250
AHS	JCS - Jewish Community Services	Elderly Services - Emergency Home Repair	59,415
AHS	JCS - Jewish Community Services	Basic Needs - Information and Referral	25,500
AHS	JCS - Jewish Community Services	Special Needs, Homeless Services - Match Funds and Infrastructure Support	37,910
AHS	JCS - Jewish Community Services	Special Needs, Homeless Services - Homeless Prevention Case Management	46,750
AHS	JCS - Jewish Community Services	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	59,500
AHS	JCS - Jewish Community Services	Elderly Services - In-home Services for the Frail Elderly	68,000
AHS	JCS - Jewish Community Services	Criminal Justice - Family Empowerment	80,750
AHS	JCS - Jewish Community Services	Children, Youth, and Families - Positive Youth Development	55,250
AHS	JCS - Senior Meals Program	Elderly Services - Home-based Enhanced Nutrition	76,500
AHS	JCS - Seymour Gilbert	Elderly Services - Center-based Care	72,250
DHS	Jewish Community Services of S. Florida, Inc.	Elderly Services	75,000
DHS	Jewish Community Services of S. Florida, Inc.	Public Service - North Miami Beach Services / Senior Crime Prevention	42,500
CAD	Jewish Museum of Florida, Inc.	Operational Support for the Jewish Museum	150,000
AHS	Jobs for Miami, Inc.	Immigrants and New Entrants - Academic / Vocational and Re-certification of Professionals	36,125
AHS	Jobs for Miami, Inc.	Criminal Justice - Family Empowerment	80,750
AHS	Jobs for Miami, Inc.	Criminal Justice - Stay-in-School	191,250
DHS	Josefa Perez de Castano Kidney Foundation, Inc.	Public Service - Social Services for Disabled Persons	21,250
DHS	Josefina Castano Kidney Foundation	Programmatic Support	40,000
DHS	JPM Centre at Miami Drive, Inc.	Public Service - Youth After School Program	17,000
CAD	Jubilate, Inc.	Annual Season - general operating support	50,000
CAD	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl International Festival	70,652
DHS	Junta Patriotica Cubana	Programmatic Support	40,000
CAD	Karen Peterson and Dancers, Inc.	General operating support	20,538
CAD	Karen Peterson and Dancers, Inc.	Miami/Montenegro Dance Exchange	18,701
DHS	KIDCO Child Care, Inc.	Programmatic Support	60,000
DHS	KIDCO Child Care, Inc.	Public Service - Children, Youth, and Families - Childcare Services for the Working Poor / Child Care Wrap Around Services	17,000
DHS	KIDCO Child Care, Inc.	Children, Youth, and Families - Childcare Services for the Working Poor / Child Care Wrap Around Services	34,000
CAD	Kinad, Inc.	Programmatic Support	56,250
DHS	Kristi House, Inc.	Programmatic Support	40,000
DHS	Kristi House, Inc.	Public Service - Child Sexual Abuse Case Coordination Therapy and Outreach	42,500
AHS	Kristi House, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	42,500

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

Monitoring Dept.	Agency	Program	FY 2007-08 Funding
DHS	Latin American Foundation, Inc. (f/n/a) Peruvian American Coalition Foundation	Programmatic Support	75,000
DHS	Latin American Foundation, Inc. (f/n/a) Peruvian American Coalition Foundation	Public Service - Employment Training	29,750
SEA	Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	276,250
SEA	Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	125,000
AVI	Latin Chamber of Commerce (CAMACOL)	Hemispheric Congress	5,000
OCD	Latin Chamber of Commerce (CAMACOL) Loan Fund	Programmatic Support	40,000
CAD	Latin Quarter Cultural Center of Miami, Inc.	2007-2008 General Operating Support	11,663
CAD	Latin Quarter Cultural Center of Miami, Inc.	Programmatic Support	140,000
AHS	Latinos United for Action Center, Inc.	Elderly Services	21,250
DHS	Latinos United for Action Center, Inc.	Children, Youth, and Families	17,000
DHS	League Against Cancer (Liga Contra el Cancer)	Programmatic Support	175,000
DHS	Legal Services of Greater Miami, Inc.	Programmatic Support	98,000
AHS	Legal Services of Greater Miami, Inc.	Basic Needs - Legal Assistance	55,250
CAD	LegalArt, Inc.	Annual Programs	29,100
DHS	Leisure City - Modello Optimist Club	Public Service - Youth Services	38,250
PARK	Leisure City - Modello Optimist Club	Programmatic Support	3,283
PARK	Liberty City Optimist Club of Florida, Inc.	Programmatic Support	20,000
DHS	Liberty City Optimist Club Youth Services	Public Service - Children, Youth, and Families - Physical Education Program / Youth Programs	51,000
DHS	Little Haiti Housing Association, Inc.	Public Service - Computer Clubhouses	17,000
DHS	Little Havana Activities and Nutrition Center	Public Service - Elderly Meals Program	134,938
DHS	Little Havana Activities and Nutrition Center	Public Service - Elderly Meals Program - District 5	21,250
DHS	Little Havana Activities and Nutrition Center	Programmatic Support	63,750
OCI	Little Havana Activities and Nutrition Center	West Dade Facility Construction (FY 2006-07 Dist 10; FY 2007-08 Dist 11)	500,000
AHS	Little Havana Activities and Nutrition Center	Elderly Services	21,250
AHS	Little Havana Activities and Nutrition Center	Elderly Services - Center-based Care	38,250
AHS	Little Havana Activities and Nutrition Center	Elderly Services - Center-based Care	76,500
AHS	Little Havana Activities and Nutrition Center	Elderly Services - In-home Services for the Frail Elderly	127,500
DHS	LlirafO, Inc. d/b/a O'Farrill Learning Center	Public Service - Pre-Reading and Pre-Writing Program	97,750
CAD	Locust Projects, Inc.	2007-2008 General Operating Support	15,288
CAD	Louis Wolfson II Media History Center	Annual Season - general operating support	50,000
AHS	Lutheran Services Florida, Inc. (LS)	Homeless Services - Match Funds and Infrastructure Support	32,725
AHS	Lutheran Services Florida, Inc. (LS)	Special Needs - Match Funds and Infrastructure Support	21,250
CAD	M. Athalie Range Cultural Arts Foundation, Inc.	Programmatic Support	36,000
CAD	M. Ensemble Theater Company	Operational Support for the M. Ensemble Theater Company	100,000
DHS	March of Dimes	MOMobile	12,750
PARK	Marian Center School and Services	Programmatic Support	3,283
CAD	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Audio-Visual Equipment for the Theater Gallery	12,090
CAD	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	General operating support	30,000
PARK	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Programmatic Support	5,625
PARK	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Park capital improvements	35,700
DERM	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental education awareness partnership	49,781
OCD	Martin Luther King, Jr. Economic Development Corporation	Programmatic Support	105,000
CAD	Martin Luther King, Jr. Parade	Programmatic Support	38,250
CAD	Martin Luther King, Jr. Parade - Homestead Community Development Corporation	Programmatic Support	8,500
CAD	Martin Luther King, Jr. Parade - West Perrine Community Development Corporation	Programmatic Support	45,000
CAD	Martin Luther King, Jr. Parade and Festivities Committee	Liberty City Parade Festivities	42,500
CAD	Martin Luther King, Jr. Reclaim the Dream	Programmatic Support	52,500
AHS	Masada Home Care, Inc.	Elderly Services - In-home Services for the Frail Elderly	59,500
CAD	Maximum Dance Company d/b/a Ballet Gamonet	Annual Season - general operating support	100,000
CAA	Meals-On-Wheels	Programmatic Support	40,000
CAD	Miami Art Museum of Dade County Association, Inc.	Operational Support for the Miami Art Museum	352,516
CAD	Miami Bach Society, Inc., The	Tropical Baroque Music Festival	46,815
CAD	Miami Beach Film Society, Inc.	General operating support	19,617
CAD	Miami Beach Garden Conservancy, Inc.	General operating support	30,000

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

Monitoring Dept.	Agency	Program	FY 2007-08 Funding
OCED	Miami Beach Latin Chamber of Commerce/Camara de Comercio Latina de Miami	Programmatic Support	42,500
AHS	Miami Behavioral Health Center, Inc.	Immigrants and New Entrants - Community-based Adaptation and Socialization	46,750
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	69,866
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Early Intervention/Prevention Services for Children	76,500
AHS	Miami Behavioral Health Center, Inc.	Special Needs, Mental Health - Expansion of Outpatient Treatment Services for Children	76,500
CAD	Miami Book Fair International, Inc.	Miami Book Fair International	74,859
CAD	Miami Carnival, Inc.	Annual Miami Carnival	70,451
CAD	Miami Carnival, Inc.	Annual Miami Carnival / Caribbean Mardi Gras	140,000
CAD	Miami Children's Chorus, Inc.	2007-2008 Program Activities	75,000
CAD	Miami Children's Museum	Operational Support for Miami Children's Museum / Fiscal Agent for "All Kids Included" Initiative for Children with Disabilities	140,000
CAD	Miami Children's Museum, Inc.	Fiscal Agent for "All Kids Included" Initiative for Children with Disabilities	200,000
CAD	Miami Children's Museum, Inc.	Equipment: 6-Zone paging system	23,992
CAD	Miami Children's Museum, Inc.	Operational Support for Miami Children's Museum	235,145
CAD	Miami City Ballet, Inc.	Sound equipment for the Lynn & Louis Wolfson II Theater	26,678
CAD	Miami City Ballet, Inc.	Operational Support for Miami City Ballet	245,250
CAD	Miami Contemporary Dance Corp d/b/a Miami Contemporary Dance Company	International Dance Exchange: Miami & Argentina Phase 2	29,900
CAD	Miami Contemporary Dance Corp d/b/a Miami Contemporary Dance Company	Annual Season - general operating support	50,000
CAD	Miami Design Preservation League	Annual Art Deco Weekend	42,981
CAD	Miami Gay and Lesbian Film Festival, Inc.	Annual Miami Gay and Lesbian Film Festival	40,821
CAD	Miami Gay Men's Chorus, Inc.	2007-2008 General Operating Support	30,000
CAD	Miami Hispanic Ballet Corporation	Annual International Ballet Festival of Miami	46,644
CAD	Miami Light Project, Inc.	Annual Season - general operating support	100,000
CAD	Miami Light Project, Inc.	Fiscal Agent for Filmmaker's Workshop	29,100
AHS	Miami Lighthouse for the Blind and Visually Impaired	Elderly Services - Center-based Care	72,250
CAD	Miami Momentum Dance Company, Inc.	Miami/Mexico Cultural Exchange and Collaboration Project	22,450
CAD	Miami Momentum Dance Company, Inc.	Annual Season - general operating support	50,000
CAD	Miami Parking Authority - Gusman Center for the Performing Arts	Renovations and repairs	39,300
CAD	Miami Parking Authority - Gusman Center for the Performing Arts	Annual Season - general operating support	100,000
AHS	Miami Police Athletic League	Programmatic Support	13,600
DERM	Miami River Commission	Programmatic Support	16,000
DERM	Miami River Commission	Environmental river boat tours	18,525
DHS	Miami River for Life	Programmatic Support	24,000
CAD	Miami Stage Company/Miami Children's Theater, Inc.	2007-2008 Program Activities	75,000
CAD	Miami Symphony Orchestra	Operational Support for the Miami Symphony Orchestra	100,000
CAD	Miami World Festival Theatre	Programmatic Support	8,500
CAD	Miami/Bahamas Goombay Festival in Coconut Grove, Inc.	Annual Miami/Bahamas Goombay Festival	44,052
OCED	Miami-Dade Chamber of Commerce	Economic Development Activities	85,000
CAD	Miami-Dade College - Book Fair	Annual Book Fair	65,625
CAD	Miami-Dade College - Department of Arts and Philosophy	General operating support	18,474
CAD	Miami-Dade College - Department of Cultural Affairs	Annual Season - general operating support	100,000
CAD	Miami-Dade College - Film Festival	Miami International Film Festival	74,038
CAD	Miami-Dade College - Film Festival	Miami International Film Festival	65,625
CAD	Miami-Dade College - Florida Center for the Literary Arts	Annual Season - general operating support	100,000
CAD	Miami-Dade College - Hospitality Management	Programmatic Support	63,750
CAD	Miami-Dade College - Interamerican Campus	General operating support	15,042
AVI	Miami-Dade County Aviation Department	Inaugural for new airlines	2,500
AVI	Miami-Dade County Aviation Department	Florida Airport Council	2,000
AVI	Miami-Dade County Aviation Department	Community Outreach Programs	20,000
AVI	Miami-Dade County Aviation Department	Air Cargo Americas	50,000

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
AVI	Miami-Dade County Aviation Department	Security and Safety Meeting	2,000
AVI	Miami-Dade County Aviation Department	Capital Improvement Program/Events	35,000
AVI	Miami-Dade County Aviation Department	Media Day	2,000
AVI	Miami-Dade County Aviation Department	Miami International Airport Summer Travel Program	1,000
AVI	Miami-Dade County Aviation Department	Miami International Airport Airline Management Council luncheon	1,500
AVI	Miami-Dade County Aviation Department	Security Heroes Recognition luncheon	5,000
AVI	Miami-Dade County Aviation Department	Survival Fire Drill	5,000
AVI	Miami-Dade County Days	Dade Days in Tallahassee	5,000
CAD	Miami-Dade County Park and Recreation Department	Joseph Caleb Auditorium: Stage Curtains	14,389
CAD	Miami-Dade County Park and Recreation Department - Caleb Auditorium	"Heart of the City" at Joseph Caleb Auditorium	33,800
DHS	Michael Ann Russell Jewish Community Center	Public Service - Senior Transportation Services / Senior Wellness Program	62,050
DHS	Michael Ann Russell Jewish Community Center - Wellness Program	Programmatic Support	16,000
OCED	Mount Zion Baptist Community Development Corporation	Programmatic Support	75,000
OSBM-RW	MOVERS Program	Programmatic Support	175,000
OCA	MUJER, Inc.	Basic Needs - Information and Referral	25,500
OCA	MUJER, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-Stop Neighborhood-based Outreach and Follow-up	82,025
DHS	Mujeres Unidas Justicia Educacion y Reforma, Inc.	Public Service - Network Services of Battered and Abused Spouses	106,250
DHS	Multi-Ethnic Youth Organization	Programmatic Support	56,250
DHS	Multi-Ethnic Youth Organization	Public Service - Generation of Adolescent Leaders (GOAL)	25,500
AHS	Multi-Ethnic Youth Organization	Children, Youth, and Families - Education	21,250
CAD	Murray Dranoff Foundation, Inc., The	Annual Season - general operating support	50,000
CAD	Museum of Contemporary Art, Inc. (MOCA)	Operational Support for the MOCA	246,897
CAD	Museum of Science, Inc.	Operational Support for the Miami Science Museum	412,458
AHS	Nanay, Inc.	Adult and Youth Skills Training	14,000
AHS	Nanay, Inc.	Elderly Services - Specialized Transportation	40,800
AHS	Nanay, Inc.	Elderly Services - Early Intervention/Prevention	48,450
AHS	Nanay, Inc.	Elderly Services - Center-based Care	59,500
PARK	Naranja Optimist Club, The	Programmatic Support	12,000
DHS	National Council of Jewish Women	Programmatic Support	20,000
CAD	National Foundation for Advancement in the Arts, Inc.	ARTS Week	84,254
OCED	Neighbors and Neighbors Association	Programmatic Support	140,000
PARK	New Birth Optimist Club	Programmatic Support	20,000
DHS	New Hope Development Center	Public Service - Youth After School Program	63,750
DHS	New Hope Development Center	Programmatic Support	40,000
AHS	New Horizons Community Mental Health Center, Inc.	Children, Youth, and Families - Neighborhood Resource Teams	63,750
AHS	New Horizons Community Mental Health Center, Inc.	Elderly Services - Center-based Care	72,250
AHS	New Horizons Community Mental Health Center, Inc.	Criminal Justice - Family Empowerment	80,750
DHS	New Jerusalem Community Development Corporation	Public Service - S.C.O.R.E	42,500
CAD	New Theater, Inc.	Annual Season - general operating support	100,000
CAD	New World School of the Arts - Dance Division	General operating support	19,584
CAD	New World Symphony, Inc.	Operational Support for the New World Symphony	432,971
AHS	Non-Violence Project USA, Inc.	Criminal Prevention - Educate At-Risk Kids	21,250
AHS	Non-Violence Project USA, Inc.	Children, Youth and Families Leadership Skills - District 7	21,250
AHS	Non-Violence Project USA, Inc.	Children, Youth and Families Leadership Skills - District 12	10,625
AHS	Non-Violence Project USA, Inc.	Children, Youth and Families Leadership Skills - District 13	21,250
AHS	Non-Violence Project USA, Inc.	Criminal Justice - Family Empowerment	72,250
PARK	North Miami Beach Little League, Inc.	Sports Programming Support	4,250
DHS	North Miami Beach Medical Center	Opa-Locka Medical Outreach	34,000
DHS	North Miami Foundation for Senior Citizens' Services	Programmatic Support	16,000
DHS	North Miami Foundation for Senior Citizens' Services	Public Service - Service to Seniors	12,750
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - Early Intervention/Prevention	14,875
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - Specialized Transportation	21,250
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services	21,250
AHS	North Miami Foundation for Senior Citizens' Services	Elderly Services - In-home Services for the Frail Elderly	65,450
PARK	Northside Optimist Club	Programmatic Support	20,000

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
DHS	O'Farril Childcare Center	Programmatic Support	48,750
DHS	Omega Activity Center Foundation, Inc.	Programmatic Support	40,000
CAD	One Art, Inc.	2007-2008 Program Activities	40,000
DHS	One Art, Inc.	Public Service - Children, Youth, and Families - Before and After School Care/ Kids of Streets Family and Youth Empowerment	12,750
DHS	One Art, Inc.	Children, Youth, and Families - Before and After School Care/ Kids of Streets Family and Youth Empowerment	25,798
AHS	One Man Can Make A Difference Jesus Did Youth Group, Inc.	Children, Youth, and Families	8,500
DERM	Operation Green Leaves	Hands on interactive environmental education and neighborhood planting and greening project	17,181
PARK	Optimist Club of Ives Estates	Programmatic Support	3,283
PARK	Optimist Club of North County, Inc.	Programmatic Support	3,284
PARK	Optimist Club of Suniland, Inc.	Programmatic Support	5,625
AHS	Optimist Foundation of Greater Goulds, Foundation, Inc.	Promoting School Success	21,250
AHS	Optimist Foundation of Greater Goulds, Foundation, Inc.	Children, Youth, and Family	4,250
CAD	Orange Blossom Classic	Programmatic Support	20,000
CAD	Oscar Thomas Art and Culture Expo	Programmatic Support	20,000
OCED	Overtown Benefit, Inc.	Programmatic Support	20,000
OCED	Overtown Civic Partnership	Programmatic Support	20,000
DHS	Overtown Community Optimist, Inc.	Youth Service Project	8,500
AHS	Palmetto Raiders Youth Development Club, Inc.	Children, Youth, and Families - Football Program	8,500
DHS	Panamerican USA Foundation, Inc.	Programmatic Support	24,000
CAD	Patrons of Exceptional Artists, Inc.	Annual Miami International Piano Festival	32,389
DHS	Peace Be Still Youth Development	Public Service - Children, Youth, and Families Services / Teen Empowerment Training	38,250
DHS	Peace Be Still Youth Development	Children, Youth, and Families Services / Teen Empowerment Training	21,250
CAD	Performing Arts Center Trust d/b/a Carnival Center for the Performing Arts	Operational Support for the Carnival Center for the Performing Arts	400,000
CAD	Performing Arts Network (PAN)	Annual Programs	38,800
OCED	Perrine-Cutler Ridge Council	Programmatic Support	117,300
CAD	PIAG Museum, Inc.	Programmatic Support	40,000
CAD	Playground Theatre, Inc., The	2007-2008 Program Activities	75,000
CAD	Playground Theatre, Inc., The	Shores Performing Arts Theater - security system	20,906
POLICE	Police Benevolent Association	Police Reserve Program	8,500
AHS	Prime Time Seniors	Emerging Needs II - Elders	8,500
DHS	Project Stopp, Inc.	Programmatic Support	56,250
DHS	Project Stopp, Inc.	Public Service - Youth Leadership Program	34,000
AHS	Project Stopp, Inc.	Children, Youth, and Families - District 3	17,000
AHS	Project Stopp, Inc.	Criminal Justice - Preventive Counseling and Children, Youth, and Families - District 2	21,250
CAD	Proyecto Arte Actual, Inc. d/b/a The Moore Space	General operating support	30,000
CAD	Proyecto Arte Actual, Inc. d/b/a The Moore Space	Moore Space Exhibition program - French Generation	29,900
AHS	Psychosocial Rehabilitation Center, Inc., d/b/a Fellowship House	Special Needs, Mental Health - Wrap-around Service for Individuals w/Co-occurring Substance Abuse and Mental Health Disorders	69,866
PHT	Public Health Trust	Roxcy Bolton Rape Treatment Center	42,500
OCED	Puerto Rican Chamber of Commerce of South Florida	Programmatic Support	134,300
DHS	Puerto Rican Community Resource Center	Programmatic Support	36,000
OCED	Rafael Hernandez Housing Association	Programmatic Support	16,000
AHS	Re Capturing the Vision International, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	68,000
DHS	Read2Succeed	Programmatic Support	56,250
DHS	Regis House, Inc.	Public Service - Melrose Community Mobilization and Outreach Program / Melrose Working Families Daycare	63,750
AHS	Regis House, Inc.	Children, Youth, and Families - Home Visiting (Access to Health Care)	60,000
AHS	Regis House, Inc.	Criminal Justice - Family Empowerment	80,750
CAD	Rhythm Foundation, Inc., The	Annual Season - general operating support	50,000
DHS	Richmond Heights Resource Center	Programmatic Support	40,000

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
DHS	Richmond-Perrine Optimist Club, Inc.	Public Service - Community Suspension Program / Perrine Crime Prevention/ Goulds Youth Development Program / Year Round Work Experience Program	226,100
AHS	Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Before and After School Care	42,500
AHS	Richmond-Perrine Optimist Club, Inc.	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	51,000
AHS	Richmond-Perrine Optimist Club, Inc.	Criminal Justice - Neighborhood Empowerment	68,000
PARK	Richmond-Perrine Optimist Club, Inc.	Programmatic Support	7,500
DHS	Rickia Isaac Foundation, Inc.	No More Stray Bullets	16,000
DHS	Rickia Isaac Foundation, Inc.	Programmatic Support	36,000
DHS	Rickia Isaac Foundation, Inc.	Public Service - Rickia Isaac Foundation Juvenile Justice Seminar	42,500
CAD	Roxy Theater Group, Inc., The	2007-2008 Program Activities	40,000
CAD	Roxy Theatre Group, Inc., The	Perform Life Project / Lighting and Sound Equipment / Annual Activities	20,000
AHS	S.A. Cousin Memorial Temple	Children, Youth, and Families	21,250
AHS	SABER, Inc.	Immigrants and New Entrants - Academic/Vocational and Re-certification of Professionals	36,125
DHS	Salvation Army	Programmatic Support	75,000
SEA	Seatrade Cruise Shipping Convention	FCCA Gala Dinner, Conference and related events	95,000
DHS	Sembrando Flores	Public Service - Health Service - "PESCAR" Project	17,000
CAD	Seminole Cultural Arts Theatre, inc.	Seminole Theatre - ADA renovations/construction	20,006
OCED	Senior L.I.F.T. Center	Programmatic Support	140,000
AHS	SER Jobs for Progress, Inc.	Criminal Justice - Stay-in-School	63,750
CAD	Seraphic Fire, Inc.	General operating support	30,000
DHS	Shake A Leg Miami	Programmatic Support	40,000
DERM	Shake A Leg Miami	Island restoration project, enhancement and environmental education program	44,719
DHS	Sister to Sister	Programmatic Support	20,000
DHS	Sisters and Brothers Forever, Inc.	Public Service - Senior Services and Employment Training	225,250
DHS	Sisters and Brothers Forever, Inc.	Programmatic Support	75,000
DHS	Sisters and Brothers Forever, Inc.	Spring Tree Apartments Elderly Meals Program	112,500
CAD	Sociedad Pro Arte Grateli, Inc.	Annual Season - general operating support	50,000
CAD	Sosyete Koukouy, Inc.	General operating support	30,000
CAD	Sosyete Koukouy, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	33,950
OCED	South Beach Hispanic Chamber/Miami Beach Chamber of Commerce	Programmatic Support	42,500
DERM	South Dade Soil and Water Conservation District	Programmatic Support	40,000
CAD	South Florida Art Center, Inc. d/b/a ArtCenter/South Florida	Operational Support for ArtCenter/South Florida	110,000
CAD	South Florida Art Center, Inc. d/b/a ArtCenter/South Florida	Façade repair work and concrete restoration	31,145
CAD	South Florida Boys Choir, Inc.	Programmatic Support	40,000
CAD	South Florida Composers Alliance (SFCA)	General operating support	30,000
CAD	South Florida Cultural Consortium	Annual Programs	75,000
CAD	South Florida Youth Symphony, Inc.	2007-2008 Program Activities	30,000
DHS	Southwest Social Services Program, Inc.	Public Service - Badias Senior Center / Pre-School Family Support Program	102,000
AHS	Southwest Social Services Program, Inc.	Elderly Services - Home-based Enhanced Nutrition	68,000
AHS	Southwest Social Services Program, Inc.	Elderly Services - Center-based Care	72,250
PARK	Special Olympics Florida, Inc.	Programmatic Support	5,625
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities - Health / Workforce Development	21,250
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children, Youth, and Families Services and Elder Services	21,250
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children and Adults with Disabilities - Family Support and Educational Services	25,500
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Elderly Services - Health Care Services - District 6	8,500
AHS	Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Elderly Services - Health Care Services - District 12	10,625
OCED	St. Agnes Community Development Corporation	Programmatic Support	75,000
DHS	St. Alban's Child Enrichment Center	Programmatic Support	40,000
DHS	St. Allan's Day Nursery, Inc. d/b/a St. Alban's Child Enrichment Center	Public Service - Pre-School Family Support Program	29,750
AHS	St. Anne's Nursing Center, St Anne's Residence, Inc.	Elderly Services - Center-based Care	72,250

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
(ADJUSTED FOR SCRIVENERS ERRORS)**

Monitoring Dept.	Agency	Program	FY 2007-08 Funding
DHS	St. Thomas University - Human Rights Institute	Public Service - Neighborhood Integration Program NIP and Knowledge is Power KIP	59,500
AHS	St. Thomas University - Human Rights Institute	Basic Needs - Legal Assistance / Neighborhood Integration Program NIP and Knowledge is Power KIP	76,500
AHS	Steps in the Right Direction, Inc.	Elderly Services - Emergency Home Repair - District 13	21,250
AHS	Steps in the Right Direction, Inc.	Immigrants and New Entrants - District 13	21,250
AHS	Steps in the Right Direction, Inc.	Immigrants and New Entrants	29,750
DHS	Stop Hunger, Inc / South Florida Food Recovery, Inc.	Programmatic Support	140,000
DHS	Stop Hunger, Inc / South Florida Food Recovery, Inc.	Public Service - Stop Hunger programs	17,000
AHS	Success In Education, Inc.	SSMP Services - Children, Youth, and Families - District 1	6,800
AHS	Success In Education, Inc.	SSMP Services - Children, Youth, and Families - District 2	21,250
DHS	Suited for Success, Inc.	Public Service - Suited for Success Programs	37,500
CAD	Summer Arts and Science Camps for Kids Grants Program	Summer Arts and Science Camp Subsidies and Scholarships for Kids	500,000
CAD	Sunday Afternoons of Music, Inc.	Annual Season - general operating support	50,000
PARK	Sunrise Community, Inc.	Programmatic Support	5,625
CAD	Sunshine Jazz Organization, Inc., The	Annual Programs	24,250
DERM	Sweet Vines, Inc.	Programmatic Support	56,250
DHS	Sweet Vines, Inc.	Public Service - Sweet Vine Youth Center	55,250
AHS	Sweet Vines, Inc.	Children, Youth, and Families	8,500
DERM	Sweet Vines, Inc.	Outreach on Everglades conservation and restoration, healthy homes, recycling programs	46,781
DHS	Switchboard of Miami, Inc.	Programmatic Support	280,500
AHS	Switchboard of Miami, Inc.	Criminal Justice - Youth Gang Hotline	34,000
AHS	Switchboard of Miami, Inc.	Children, Youth, and Families - Positive Youth Development	55,250
AHS	Switchboard of Miami, Inc.	Special Needs, Substance Abuse - Science-based Prevention and Intervention Programs	73,950
AHS	Switchboard of Miami, Inc.	Criminal Justice - Family Empowerment	80,750
AHS	Switchboard of Miami, Inc.	Basic Needs - Information and Referral	85,000
AHS	Switchboard of Miami, Inc. (Sweetwater Neighborhood Resource Team)	Special Needs - Cross Training for Service Providers of Special Needs Populations	63,750
DHS	Tacolcy Center	Programmatic Support	20,000
DHS	Tacolcy Economic Development Corporation, Inc.	Public Service - Resident Support Services	25,500
CAD	Teatro Avante, Inc.	Annual Season - general operating support	100,000
CAD	Teatro Avante, Inc.	Slovenia International Cultural Exchange	29,900
AHS	Teen Jobs Corps, Inc.	Criminal Justice - Youth Gang Hotline	21,250
AHS	Teen UpWard Bound, Inc.	Children, Youth, and Families - Before and After School Care	26,350
CAD	Theater League of South Florida, Inc.	2007-2008 Program Activities	21,050
CAD	Theater League of South Florida, Inc.	Annual Programs	43,650
CAD	Theater League of South Florida, Inc.	Fiscal Agent for Downstage Miami Program	15,000
CHP	Thelma Gibson Health Initiative	Programmatic Support	16,000
DHS	Thelma Gibson Health Initiative	Public Service - HIV/Aids Substance Abuse and Hep-C Health Prevention	34,000
AHS	Theodore Gibson Memorial Fund, Inc.	Health promotion and disease risk reduction / Elder Services - District 7	14,450
AHS	Theodore Gibson Memorial Fund, Inc.	Health promotion and disease risk reduction / Elder Services - District 8	21,250
CAD	Thomas Armour Youth Ballet, Inc.	2007-2008 Program Activities	75,000
AHS	Thurston Group, Inc., The	Programmatic Support	24,384
AHS	Thurston Group, Inc., The	Criminal Justice - Program Evaluation	170,215
CAD	Tigertail Productions, Inc.	Annual Season - general operating support	50,000
CAD	Tigertail Productions, Inc.	International Exchange Program	29,900
CAD	Tigertail Productions, Inc.	Tigertail FLA/BRA festival	7,500
CAD	Tigertail Productions, Inc.	Fiscal Agent for Artist Access Grants Program	17,500
CAD	Tourist Development Council Grants Program	Various Allocations to be determined	1,000,000
AHS	Transition, Inc.	Workforce - Ex-offenders and Special Needs	188,105
AHS	Trinity Church	Children, Youth, and Families - Childcare Services for the Working Poor	34,000
AHS	Trinity Church	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	42,500

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
AHS	Trinity Church	Children, Youth, and Families - Before and After School Care	48,875
AHS	Trinity Church	Children, Youth, and Families - Neighborhood Resource Teams	63,750
PARK	Tropical Everglades Visitors Association	Programmatic Support	16,000
AHS	Troy Foundation	Children, Youth, and Families - Positive Youth Development (Child/Parent Literacy Intervention)	34,850
AHS	Troy Foundation	Criminal Justice - Community-based Self-Sufficiency Programs	80,750
DHS	Unidad of Miami Beach, Inc.	Senior Employment Program	12,750
OSBM-RW	Union Positiva	Programmatic Support	75,000
AHS	United Home Care Services	Children and Adults with Disabilities - In-home Supports	68,000
AHS	United Home Care Services	Elderly Services - In-home Services for the Frail Elderly	127,500
AHS	University of Miami - Prenatal CARE Program	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	59,500
CAD	University of Miami - Cuban Heritage Museum	Programmatic Support	75,000
CAD	University of Miami - Frost School of Music	Festival Miami	49,304
CAD	University of Miami - Lowe Art Museum	Operational Support for the Lowe Art Museum	185,478
AHS	University of Miami - Mailman Center for Child Development	Children, Youth, and Families - Child Abuse and Neglect Prevention Services	51,000
DHS	Urban Empowerment Corporation f/k/a Coconut Grove Local Development Corporation, Inc.	Public Service - Coconut Grove Youth Ujima Program	12,750
DHS	Urban League Youth Center	Programmatic Support	40,000
DHS	Urgent, Inc.	Public Service - Rites of Passage Intergenerational Project	8,500
AHS	Urgent, Inc.	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	34,850
DHS	Veterans Employment and Transition Services	Programmatic Support	20,000
DHS	Victim Services Center	Public Service - Trauma Resolution Program	21,250
DHS	Victim Services Center	Public Service - Trauma Resolution Program - District 5	8,500
POLICE	Victim Services Center	Programmatic Support	382,500
CAD	Viernes Culturales	Programmatic Support	75,000
CAD	Viernes Culturales / Cultural Fridays, Inc.	General operating support	30,000
AHS	Villa Maria Nursing and Rehabilitation	Elderly Services - Center-based Care	72,250
AHS	Village South, Inc., The	Children, Youth, and Families - Risk Reduction (HIV/AIDS)	55,250
AHS	Village South, Inc., The	Special Needs, Substance Abuse - Prevention and Treatment Programs	73,151
AHS	Village South, Inc., The	Special Needs, Mental Health - Wrap-around Services for Individuals. w/ Co-occurring Substance Abuse and Mental Health Disorders	82,025
CAD	Vizcaya Museum and Gardens	Equipment for preservation and maintenance	11,098
CAD	Vizcaya Museum and Gardens	Operational Support for Vizcaya Museum and Gardens	229,523
DHS	Voices for Children Foundation, Inc.	Programmatic Support	40,000
AHS	Voices for Children Foundation, Inc.	Children, Youth, and Families - Young Adults Transitioning from Foster Care and Juvenile Justice Settings (Emancipation Services)	53,125
AHS	Voices for Children Foundation, Inc.	Basic Needs - Legal Assistance	55,250
CAD	Walenstein Musical Organization	2007-2008 Program Activities	21,328
OCA	We Care of South Dade	Basic Needs - Information and Referral	44,285
AHS	We Care of South Dade	Children, Youth, and Families - Neighborhood Resource Teams	63,750
DHS	We Count!	Day Laborers Program	140,000
DHS	West Dade Community Services	Programmatic Support	122,500
DHS	West Dade Community Services	Public Service - Senior, Youth, and Low Income Assistance	29,750
AHS	West Dade Community Services	Basic Needs - Emergency Rental	21,250
DHS	Women's Shelter of Hope, Inc.	Programmatic Support	140,000
DHS	Women's Shelter of Hope, Inc.	Public Service - One Stop Center for Domestic Victims of Rape	8,500
AHS	Women's Shelter of Hope, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-stop Neighborhood-based Outreach and Follow-up	17,000
AHS	Women's Shelter of Hope, Inc.	Special Needs, Domestic Violence, Rape and Sexual Assault - One-stop Neighborhood-based Outreach and Follow-up	38,250
DHS	World Literacy Crusade of Florida, Inc.	Programmatic Support	36,000
DHS	World Literacy Crusade of Florida, Inc.	Public Service - Girl Power Program	17,000

**FY 2007-08 CONTINUATION FUNDING TO COMMUNITY-BASED ORGANIZATIONS  
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Monitoring Dept.	Agency	Program	FY 2007-08 Funding
DERM	WPBT Channel 2	Environmental issues television programs	18,300
DHS	YMCA of Greater Miami, Inc.	Public Service - YMCA MLK Childcare	17,000
AHS	YMCA of Greater Miami, Inc.	Children, Youth, and Families - Before and After School Care	63,750
CAD	Youth Arts Enrichment Program	Project grants to organizations	500,000
AHS	Youth Co-Op, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	80,750
DHS	Youth Co-Op, Inc.	Programmatic Support	140,000
DHS	Youth Co-Op, Inc.	Public Service - Employment Training	78,750
AHS	Youth Co-Op, Inc.	Children, Youth, and Families - Academic Support Services, Stay-in-School Counselors	42,500
AHS	Youth Co-Op, Inc.	Criminal Justice - Stay-in-School	62,985
DHS	Youth Empowerment Services, Inc.	Programmatic Support	40,000
DERM	Youth Environmental Programs, Inc.	Officer Snook Water Pollution Program	49,969
DHS	Youth of America Incorporated	Public Service - Criminal Justice - Education and Crime Prevention	85,000
DHS	Youth of America Incorporated	Crime Prevention for at Risk Children and Juveniles	17,000
DHS	YWCA of Greater Miami and Dade County	Public Service - Teen Empowerment Services Program	21,250
AHS	YWCA of Greater Miami and Dade County	Children, Youth, and Families - Before and After School Care	46,750
AHS	YWCA of Greater Miami and Dade County	Criminal Justice - Stay-in-School	63,185
AHS	YWCA of Greater Miami and Dade County	Children, Youth, and Families - Risk Reduction (Teen Pregnancy Prevention)	63,750
AHS	YWCA of Greater Miami and Dade County	Criminal Justice - Neighborhood Empowerment	72,250
CAD	Zoological Society of Florida	Operational Support for Miami Metrozoo	308,412
PARK	Zoological Society of Florida	Park capital improvements	45,465
<b>TOTAL</b>			<b>49,863,241</b>

Departments:

AHS - Alliance for Human Services  
 AVI - Aviation  
 CAD - Cultural Affairs Department  
 CAA - Community Action Agency  
 CHP - Countywide Healthcare Planning  
 COM - Communications  
 DBD - Business Development  
 DERM - Environmental Resource Management  
 DHS - Human Services

LIB - Library  
 OCED - Office of Economic Development  
 OCA - Office of Commission Auditor  
 OCI - Office of Capital Improvements  
 OSBM - Office of Strategic Business Management  
 PARK - Park and Recreation  
 PHT - Public Health Trust  
 Police - Police Department  
 SEA - Seaport

YCTF - Youth Crime Task Force

