

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Corrections and Rehabilitation

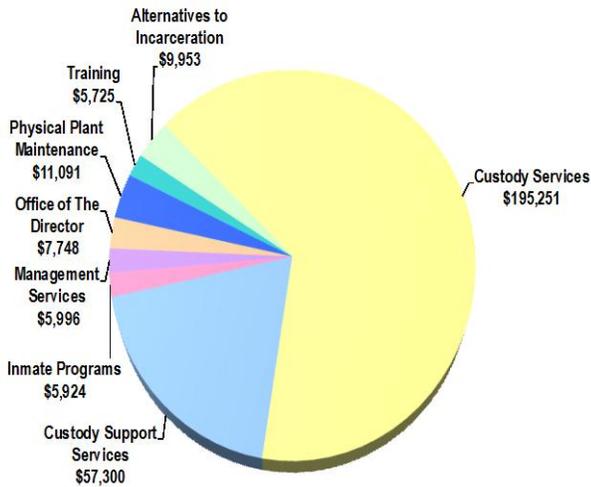
The mission of the Miami-Dade Corrections and Rehabilitation Department (MDCR) is to provide for the care, custody, and control of individuals who are arrested in Miami-Dade County, to support judicial functions for criminal prosecution, and to offer rehabilitative programs for inmates.

As part of the Public Safety strategic area, the Department operates five detention facilities with a system-wide average of approximately 5,000 inmates per day; books and classifies approximately 80,000 inmates annually; and provides court services, alternative to incarceration programs, inmate rehabilitation programs, and transportation to court and state facilities.

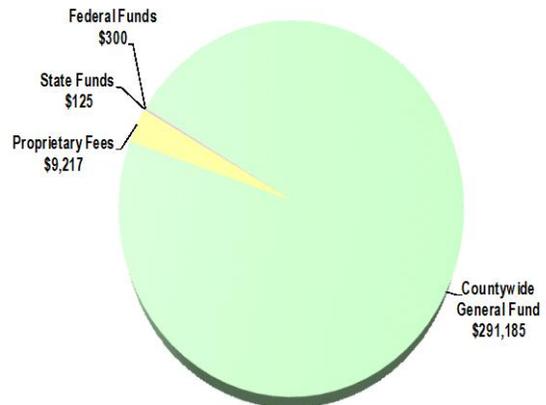
The Department works closely with other law enforcement agencies such as the Miami-Dade Police Department, municipal police departments, judges and judicial staff, and the legal community including the State Attorney's Office, Public Defender's Office, private attorneys, and bail agencies.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | | | | |
|--|-----------------|-----------------|-------|-------|
| <u>OFFICE OF THE DIRECTOR</u> | | | | |
| <ul style="list-style-type: none"> • Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification, and incarceration of individuals arrested in Miami-Dade County; oversees the Security and Internal Affairs Bureau, Medical Services, and the Legal Unit | | | | |
| <table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">76</td> <td style="text-align: center;">64</td> </tr> </table> | <u>FY 12-13</u> | <u>FY 13-14</u> | 76 | 64 |
| <u>FY 12-13</u> | <u>FY 13-14</u> | | | |
| 76 | 64 | | | |
| <u>CUSTODY SERVICES</u> | | | | |
| <ul style="list-style-type: none"> • Provides for the care, custody, and control of inmates incarcerated within five detention facilities; responsible for all inmate intake, classification, and release functions | | | | |
| <table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">2,108</td> <td style="text-align: center;">2,059</td> </tr> </table> | <u>FY 12-13</u> | <u>FY 13-14</u> | 2,108 | 2,059 |
| <u>FY 12-13</u> | <u>FY 13-14</u> | | | |
| 2,108 | 2,059 | | | |
| <u>MANAGEMENT SERVICES AND TRAINING</u> | | | | |
| <ul style="list-style-type: none"> • Supports all administrative requirements of the Department, including budget and finance, personnel management, training, basic training academy, policy and planning, procurement, legislative coordination, and regulatory compliance | | | | |
| <table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">143</td> <td style="text-align: center;">143</td> </tr> </table> | <u>FY 12-13</u> | <u>FY 13-14</u> | 143 | 143 |
| <u>FY 12-13</u> | <u>FY 13-14</u> | | | |
| 143 | 143 | | | |
| <u>SUPPORT SERVICES</u> | | | | |
| <ul style="list-style-type: none"> • Includes the following units: Custody Support Services, Physical Plant Maintenance, Alternatives to Incarceration, and Inmate Programs; provides court services, inmate transportation and hospital services, food services, facilities management, information systems, pretrial release, materials management, monitored release (house arrest), construction management (capital projects) and community affairs services | | | | |
| <table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">656</td> <td style="text-align: center;">580</td> </tr> </table> | <u>FY 12-13</u> | <u>FY 13-14</u> | 656 | 580 |
| <u>FY 12-13</u> | <u>FY 13-14</u> | | | |
| 656 | 580 | | | |

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 10-11 | Actual FY 11-12 | Budget FY 12-13 | Adopted FY 13-14 |
|---|--------------------|--------------------|--------------------|---------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 291,388 | 271,524 | 276,309 | 291,185 |
| Carryover | 13,171 | 10,924 | 4,857 | 6,101 |
| Other Revenues | 3,785 | 4,175 | 3,157 | 3,116 |
| State Grants | 2 | 248 | 250 | 125 |
| Federal Grants | 245 | 364 | 240 | 300 |
| Total Revenues | 308,591 | 287,235 | 284,813 | 300,827 |
| Operating Expenditures Summary | | | | |
| Salary | 191,555 | 189,189 | 187,928 | 189,376 |
| Fringe Benefits | 72,543 | 56,968 | 53,930 | 71,249 |
| Court Costs | 2 | 3 | 29 | 27 |
| Contractual Services | 8,141 | 7,665 | 9,493 | 9,010 |
| Other Operating | 21,173 | 20,625 | 25,971 | 24,160 |
| Charges for County Services | 3,320 | 3,779 | 3,767 | 3,933 |
| Grants to Outside Organizations | 0 | 0 | 0 | 0 |
| Capital | 386 | 994 | 1,757 | 1,233 |
| Total Operating Expenditures | 297,120 | 279,223 | 282,875 | 298,988 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds in Trust | 0 | 0 | 0 | 0 |
| Debt Service | 547 | 264 | 515 | 215 |
| Depreciation, Amortization and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 1,423 | 1,624 |
| Total Non-Operating Expenditures | 547 | 264 | 1,938 | 1,839 |

| (dollars in thousands) Expenditure By Program | Total Funding | | Total Positions | |
|--|--------------------|---------------------|--------------------|---------------------|
| | Budget FY 12-13 | Adopted FY 13-14 | Budget FY 12-13 | Adopted FY 13-14 |
| Strategic Area: Public Safety | | | | |
| Office of The Director | 9,228 | 7,748 | 76 | 64 |
| Alternatives to Incarceration | 8,682 | 9,953 | 94 | 100 |
| Custody Services | 181,869 | 195,251 | 2,108 | 2,059 |
| Custody Support Services | 51,589 | 57,300 | 436 | 349 |
| Inmate Programs | 6,815 | 5,924 | 45 | 49 |
| Management Services | 8,915 | 5,996 | 98 | 98 |
| Physical Plant Maintenance | 10,388 | 11,091 | 81 | 82 |
| Training | 5,389 | 5,725 | 45 | 45 |
| Total Operating Expenditures | 282,875 | 298,988 | 2,983 | 2,846 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual FY 10-11 | Actual FY 11-12 | Budget FY 12-13 | Actual FY 12-13 | Budget FY 13-14 |
| Advertising | 7 | 4 | 14 | 6 | 7 |
| Fuel | 483 | 467 | 558 | 493 | 508 |
| Overtime | 12,208 | 9,226 | 7,992 | 10,773 | 8,724 |
| Rent | 1,529 | 1,563 | 1,781 | 1,556 | 2,307 |
| Security Services | 5 | 5 | 14 | 5 | 12 |
| Temporary Services | 59 | 135 | 0 | 172 | 0 |
| Travel and Registration | 135 | 80 | 280 | 128 | 248 |
| Utilities | 7,551 | 6,873 | 7,946 | 6,143 | 6,778 |

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DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director formulates all departmental policy and provides overall direction for the operation and administration of the Department; oversees the Professional Compliance Division (internal affairs, accreditation and inspection and security operations), Legal Unit, and public and media relations.

- Provides overall direction and coordination of departmental activities and policies
- Oversees the inspection, medical compliance, and accreditation functions
- Disseminates information to the public and the media

DIVISION COMMENTS

- As part of a departmental reorganization, the FY 2013-14 Adopted Budget includes the transfer of 11 positions to support the newly created Compliance, Accreditation and Inspections Bureau in the Custody Support Services Division; additionally one Bureau Commander position was transferred to support the newly created Re-entry Program Services Bureau in the Inmate Programs Division

DIVISION: ALTERNATIVES TO INCARCERATION

The Alternatives to Incarceration Division administers programs that alleviate jail overcrowding and reduce the overall cost of incarcerating inmates in County jails, through the use of safe release and community control of inmates pending trial.

- Responsible for the electronic monitoring of inmates under house arrest
- Responsible for releases of pre-trial defendants under the supervision of Pretrial Services

Strategic Objectives - Measures

- PS1-4: Provide safe and secure detention

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|---|-----------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Assist in alleviating jail overcrowding | Average monthly pretrial releases | OC | ↑ | 905 | 832 | 900 | 840 | 840 |

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the transfer of six positions from Custody Services Division to support the Monitored Release Program

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DIVISION: CUSTODY SERVICES

The Custody Services Division operates five detention facilities including the Pre-Trial Detention Center (PTDC), Training and Treatment Center (TTC), Turner Guilford Knight Correctional Center (TGK), Metro West Detention Center (MWDC), and the Boot Camp Facility.

- Responsible for inmate intake, classification, and release
- Responsible for inmate property management and storage
- Responsible for custody and control of pretrial and sentenced inmates
- Responsible for security of all detention facilities
- Responsible for drug interdiction and contraband detection in the jails

Strategic Objectives - Measures

- PS1-4: Provide safe and secure detention

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|------------------------------------|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Manage jail population effectively | Monthly bookings | OP | ↔ | 7,480 | 7,058 | 8,000 | 6,829 | 7,200 |
| | Average length of stay per inmate (in calendar days) | EF | ↓ | 22.0 | 22.6 | 21.9 | 22.6 | 21.9 |
| | Inmates released via the Pretrial Release Services (PTR) program | EF | ↑ | 10,863 | 9,989 | 10,800 | 10,080 | 10,100 |

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|--|------------------------------------|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Provide safe, secure, and humane detention | Random individual canine searches* | OP | ↔ | 29,982 | 56,721 | 50,000 | 61,189 | 55,000 |
| | Average daily inmate population | EF | ↓ | 5,509 | 5,170 | 5,200 | 4,957 | 5,200 |
| | Major incidents | OC | ↓ | 48 | 105 | 84 | 90 | 84 |
| | Random individual searches | OP | ↔ | 26,620 | 26,020 | 26,400 | 20,000 | 26,400 |
| | Inmate disciplinary reports | OP | ↔ | 5,039 | 5,644 | 3,800 | 4,764 | 3,800 |

*Increased number of searches since FY 2010-11 is a result of employing four canines rather than two, increased coverage on weekends and changes in the way canine "sniffs" are measured

DIVISION COMMENTS

- As part of a departmental reorganization, the FY 2013-14 Adopted Budget includes the transfer of six Correctional Officers to Alternatives to Incarceration, one Administrative Secretary and two Chaplains to Inmate Programs, one Lieutenant position to Physical Plant Maintenance, and one Lieutenant to Custody Support Services
- The FY 2013-14 Adopted Budget includes the transfer of one Wellness Program Supervisor and one Wellness Program Specialist from the Miami-Dade Police Department
- The FY 2013-14 Adopted Budget includes the addition of 10 Corrections Technician positions and the reduction of 50 vacant Correctional Officer positions

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DIVISION: CUSTODY SUPPORT SERVICES

The Custody Support Services Division administers support functions throughout the Department.

- Responsible for inmate transportation services
- Responsible for inmate related court services
- Responsible for custody and control of hospitalized inmates
- Responsible for food services
- Responsible for management of institutional supplies and equipment

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Achieve and maintain financial and fiscal soundness while providing safe, secure, and humane detention | Average cost per meal* | EF | ↓ | \$1.37 | \$1.53 | \$1.50 | \$1.50 | \$1.50 |
| | Inmate meals served (in thousands) | OP | ↔ | 6,884 | 6,311 | 6,500 | 6,369 | 6,500 |
| | Average meals per inmate ratio (daily) | EF | ↓ | 3.43 | 3.30 | 3.30 | 3.49 | 3.30 |

*FY 2010-11 Actual was calculated using a methodology pursuant to a gainsharing agreement, which is no longer in place

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the transfer of 11 positions from the Office of the Director and one position from Custody Services to support the newly created Compliance, Accreditation, and Inspections Bureau
- The FY 2013-14 Adopted Budget includes the addition of one Fingerprint Analyst 1 position to ensure sufficient availability of staff to provide fingerprint analysis as needed in court proceedings
- The FY 2013-14 Adopted Budget includes the reduction of 100 vacant Correctional Officer positions

DIVISION: MANAGEMENT SERVICES

The Management Services Division supports all administrative requirements of the Department to include budget and finance, personnel management, performance management, planning, procurement and legislative coordination.

- Responsible for recruitment and hiring of civilian and sworn personnel, as well as payroll and benefits
- Responsible for budget, purchasing, fiscal management, inmate accounting, and grants
- Responsible for business planning, policies and procedures, and legislative coordination

Strategic Objectives - Measures

- GG2-1: Attract and hire new talent

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|--|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure proper staffing and reduce unscheduled overtime | Average full-time positions filled | IN | ↔ | 98% | 82% | 98% | 93% | 90% |
| | Civilians hired annually | IN | ↔ | 75 | 159 | 75 | 68 | 35 |
| | Correctional Officer Trainees hired annually | IN | ↔ | 75 | 23 | 0 | 0 | 135 |
| | Certified Correctional Officers hired annually | IN | ↔ | 29 | 3 | 0 | 9 | 0 |

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DIVISION: PHYSICAL PLANT MAINTENANCE

The Physical Plant Maintenance Division addresses the maintenance needs of the County's detention facilities and oversees the Department's capital projects including the planning and design of the proposed Krome Detention Center and Mental Health Diversion Facility.

- Responsible for maintaining jail facilities in good repair
- Responsible for planning and designing new facilities

Strategic Objectives - Measures

- PS1-4: Provide safe and secure detention

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|---|---|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Ensure proper maintenance of the Department infrastructure and expansion effort | Facility maintenance service tickets completed per quarter | OP | ↔ | 36,848 | 46,526 | 45,000 | 41,882 | 45,000 |
| | Percentage of life safety violations repaired within 48 hours of notification | EF | ↑ | 95% | 93% | 100% | 98% | 100% |

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the transfer of one Lieutenant position from Custody Services to support capital projects throughout the five facilities

DIVISION: TRAINING

The Training Bureau is responsible for meeting all the training requirements of the Department.

- Provides basic academy training to Correctional Officer recruits and Corrections Technicians
- Provides required training for Correctional Officer continued certification
- Provides promotional and supervisory training for all employees
- Provides training required to maintain accreditation standards

Strategic Objectives - Measures

- GG2-2: Develop and retain excellent employees and leaders

| Objectives | Measures | | | FY 10-11 | FY 11-12 | FY 12-13 | FY 12-13 | FY 13-14 |
|---|--|----|---|----------|----------|----------|----------|----------|
| | | | | Actual | Actual | Budget | Actual | Target |
| Maintain proper standards for in-service training and accreditation | Employees completing accreditation training (quarterly)* | OP | ↔ | 80 | 56 | 80 | 81 | 80 |
| | Employees completing in-service training (quarterly)** | OP | ↔ | 110 | 114 | 90 | 234 | 250 |

* In FY 2011-12, some accreditation training was deferred in order to offset overtime costs associated with a higher than anticipated vacancy rate

**Minimum in-service training requirements for sworn personnel were increased as a result of the Settlement Agreement with the Department of Justice, which became effective July 1, 2013

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ADDITIONAL INFORMATION

- The FY 2013-14 Adopted Budget includes \$500,000 to provide for academy training of 165 Correctional Officers at the Miami-Dade Public Safety Training Institute
- The FY 2013-14 Adopted Budget includes a reimbursement of \$500,000 for transport services provided to Miami-Dade Police Department
- In June, 2013, the Department transitioned from the former booking facility at the Pre-Trial Detention Center to the newly completed central booking facility at Turner Guilford Knight (TGK); the new facility has been specifically designed to expedite the booking process and reduce the amount of time law enforcement officers spend at the jail
- On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice to address standards of care established by the Civil Rights of Institutionalized Person's Act (CRIPA); the agreement specifically addresses inmate medical care, inmate mental health care, inmate suicide prevention, protection of inmates from harm, and sanitation conditions as well as compliance with the Prison Rape Elimination Act (PREA)
- Pursuant to the settlement agreement with the U.S. Department of Justice, the mandatory in-service training requirements for sworn personnel will increase from 40 hours to 70 hours every four years; the fiscal impact of this provision is \$1.3 million annually, which is included in the FY 2013-14 Adopted Budget
- The FY 2013-14 Adopted Budget includes a reduction of \$350,000 in General Fund subsidy as a result of projected savings from a County policy change related to Immigrations and Customs Enforcement (ICE) detainees

CAPITAL BUDGET SUMMARY

| (dollars in thousands) | PRIOR | FY 13-14 | FY 14-15 | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FUTURE | TOTAL |
|---|--------|----------|----------|----------|----------|----------|----------|--------|---------|
| Revenue | | | | | | | | | |
| BBC GOB Financing | 1,880 | 7,700 | 9,895 | 9,772 | 13,779 | 49,729 | 40,636 | 0 | 133,391 |
| BBC GOB Series 2005A | 1,068 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,068 |
| BBC GOB Series 2008B | 730 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 730 |
| BBC GOB Series 2008B-1 | 1,504 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,504 |
| BBC GOB Series 2011A | 307 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 307 |
| Capital Asset Series 2007 Bond Proceeds | 9,058 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,058 |
| Future Financing | 0 | 0 | 1,002 | 4,350 | 4,321 | 103,143 | 127,184 | 0 | 240,000 |
| Capital Outlay Reserve | 9,389 | 1,086 | 2,064 | 316 | 0 | 0 | 0 | 0 | 12,855 |
| Total: | 23,936 | 8,786 | 12,961 | 14,438 | 18,100 | 152,872 | 167,820 | 0 | 398,913 |
| Expenditures | | | | | | | | | |
| Strategic Area: Public Safety | | | | | | | | | |
| Equipment Acquisition | 743 | 0 | 500 | 316 | 0 | 0 | 0 | 0 | 1,559 |
| Jail Facility Improvements | 13,397 | 14,702 | 11,459 | 9,000 | 6,999 | 9,092 | 0 | 0 | 64,649 |
| New Jail Facilities | 1,175 | 0 | 1,002 | 5,122 | 11,101 | 143,780 | 167,820 | 0 | 330,000 |
| Security Improvements | 2,355 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 2,705 |
| Total: | 17,670 | 15,052 | 12,961 | 14,438 | 18,100 | 152,872 | 167,820 | 0 | 398,913 |

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2013-14, the Department will complete the air conditioning upgrades in the North building at the Metro West Detention Center (\$334,000); the planned upgrades for the South building have been completed; total project cost \$2.634 million
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$7.7 million for the partial renovation of the Pre-Trial Detention Center to include crawl space clean-up and various kitchen renovations
- The Department's FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$506,000 to continue the refurbishment of 36 inmate housing unit bathrooms, to include installation of energy efficient showers, water closets, and vanities; total project cost is \$2.85 million
- The Department's FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes the continued replacement of defective detention grade security windows at the Metro West Detention Center's housing unit (\$650,000)

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- The Department's FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$895,000 to modernize facility elevators, including five at the Pre-Trial Detention Center, six at Turner Guilford Knight Correctional Center, and two at the Women's Detention Center; total project cost \$1.75 million
- The Krome Detention Center project includes the construction of a detention center with 2,000 beds and a system-wide support facility that includes a central kitchen, warehouse, maintenance, and laundry; the project is estimated at \$330 million while current funding is limited to \$90 million from the 2004 Building Better Communities General Obligation Bond program, leaving a \$240 million shortfall; alternate strategies continue to be explored to fund this project

FUNDED CAPITAL PROJECTS

(dollars in thousands)

COMMUNICATIONS INFRASTRUCTURE EXPANSION

PROJECT #: 382090

DESCRIPTION: Complete the rollout of the Voice over Internet Protocol (VoIP) project including upgrading switches at ITD, Turner Guilford Knight Correctional Center, Pre-Trial Detention Center, and Metro West Detention Center

LOCATION: Various Sites
Various Sites

District Located: 3, 5, 12
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Capital Outlay Reserve | 1,447 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,447 |
| TOTAL REVENUES: | 1,447 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,447 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Construction | 1,172 | 275 | 0 | 0 | 0 | 0 | 0 | 0 | 1,447 |
| TOTAL EXPENDITURES: | 1,172 | 275 | 0 | 0 | 0 | 0 | 0 | 0 | 1,447 |

TURNER GUILFORD KNIGHT CORRECTIONAL CENTER KITCHEN AIR CONDITIONING INSTALLATION

PROJECT #: 382600

DESCRIPTION: Install centralized air conditioning in the corresponding dry storage area at the Turner Guilford Knight Correctional Center

LOCATION: 7000 NW 41 St
Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|---|--------------|--------------|----------|----------|----------|----------|----------|----------|--------------|
| Capital Asset Series 2007 Bond Proceeds | 266 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 266 |
| Capital Outlay Reserve | 1,566 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,566 |
| TOTAL REVENUES: | 1,832 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,832 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Construction | 0 | 266 | 0 | 0 | 0 | 0 | 0 | 0 | 266 |
| Equipment Acquisition | 466 | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 1,566 |
| TOTAL EXPENDITURES: | 466 | 1,366 | 0 | 0 | 0 | 0 | 0 | 0 | 1,832 |

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METRO WEST DETENTION CENTER INMATE HOUSING IMPROVEMENT

PROJECT #: 383090

DESCRIPTION: Refurbish 36 inmate housing unit bathrooms
 LOCATION: 13850 NW 41 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|---|--------------|------------|------------|----------|----------|----------|----------|----------|--------------|
| Capital Asset Series 2007 Bond Proceeds | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| Capital Outlay Reserve | 800 | 436 | 614 | 0 | 0 | 0 | 0 | 0 | 1,850 |
| TOTAL REVENUES: | 1,800 | 436 | 614 | 0 | 0 | 0 | 0 | 0 | 2,850 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Construction | 1,730 | 506 | 614 | 0 | 0 | 0 | 0 | 0 | 2,850 |
| TOTAL EXPENDITURES: | 1,730 | 506 | 614 | 0 | 0 | 0 | 0 | 0 | 2,850 |

WOMEN'S DETENTION CENTER EXTERIOR SEALING

PROJECT #: 383540

DESCRIPTION: Perform study of exterior condition and seal facility as necessary to prevent water intrusion
 LOCATION: 1401 NW 7 Ave District Located: 3
 City of Miami District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|---|------------|------------|----------|----------|----------|----------|----------|----------|------------|
| Capital Asset Series 2007 Bond Proceeds | 375 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 375 |
| Capital Outlay Reserve | 517 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 517 |
| TOTAL REVENUES: | 892 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 892 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Construction | 30 | 862 | 0 | 0 | 0 | 0 | 0 | 0 | 892 |
| TOTAL EXPENDITURES: | 30 | 862 | 0 | 0 | 0 | 0 | 0 | 0 | 892 |

ELEVATOR REFURBISHMENT

PROJECT #: 385480

DESCRIPTION: Refurbish five elevators at Pre-Trial Detention Center, six at Turner Guilford Knight Correctional Center, and two at the Women's Detention Center
 LOCATION: Various Sites District Located: 3, 5, 12
 Various Sites District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|----------------------------|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Capital Outlay Reserve | 1,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,750 |
| TOTAL REVENUES: | 1,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,750 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Construction | 855 | 895 | 0 | 0 | 0 | 0 | 0 | 0 | 1,750 |
| TOTAL EXPENDITURES: | 855 | 895 | 0 | 0 | 0 | 0 | 0 | 0 | 1,750 |

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

PRE-TRIAL DETENTION CENTER RENOVATION - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 387680

DESCRIPTION: Renovate the Pre-Trial Detention Center
 LOCATION: 1321 NW 13 St
 City of Miami

District Located: 5
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------|----------|---------------|
| BBC GOB Financing | 1,880 | 7,700 | 9,895 | 9,000 | 6,999 | 9,092 | 0 | 0 | 44,566 |
| BBC GOB Series 2005A | 88 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 88 |
| BBC GOB Series 2008B | 568 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 568 |
| BBC GOB Series 2008B-1 | 1,474 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,474 |
| BBC GOB Series 2011A | 304 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 304 |
| TOTAL REVENUES: | 4,314 | 7,700 | 9,895 | 9,000 | 6,999 | 9,092 | 0 | 0 | 47,000 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Planning and Design | 2,399 | 1,083 | 0 | 0 | 0 | 5,652 | 0 | 0 | 9,134 |
| Construction | 1,072 | 5,796 | 7,172 | 8,886 | 6,885 | 3,325 | 0 | 0 | 33,136 |
| Equipment Acquisition | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Technology Hardware/Software | 0 | 0 | 1,238 | 0 | 0 | 0 | 0 | 0 | 1,238 |
| Construction Management | 402 | 291 | 710 | 0 | 0 | 0 | 0 | 0 | 1,403 |
| Project Administration | 377 | 325 | 217 | 114 | 114 | 115 | 0 | 0 | 1,262 |
| Project Contingency | 63 | 205 | 558 | 0 | 0 | 0 | 0 | 0 | 826 |
| TOTAL EXPENDITURES: | 4,314 | 7,700 | 9,895 | 9,000 | 6,999 | 9,092 | 0 | 0 | 47,000 |

KITCHEN EQUIPMENT REPLACEMENT

PROJECT #: 389970

DESCRIPTION: Replace kitchen equipment including slicing machines, rack ovens, ice machines, cook kettles, and a pump station at Turner Guilford Knight Correctional Center and the Training and Treatment Center Food Service Bureau areas
 LOCATION: Various Sites
 Various Sites

District Located: 12
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|----------------------------|------------|----------|------------|------------|----------|----------|----------|----------|--------------|
| Capital Outlay Reserve | 743 | 0 | 500 | 316 | 0 | 0 | 0 | 0 | 1,559 |
| TOTAL REVENUES: | 743 | 0 | 500 | 316 | 0 | 0 | 0 | 0 | 1,559 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Equipment Acquisition | 743 | 0 | 500 | 316 | 0 | 0 | 0 | 0 | 1,559 |
| TOTAL EXPENDITURES: | 743 | 0 | 500 | 316 | 0 | 0 | 0 | 0 | 1,559 |

TURNER GUILFORD KNIGHT CORRECTIONAL CENTER SECURITY ENHANCEMENTS

PROJECT #: 3810430

DESCRIPTION: Replace perimeter and sallyport fencing; replace lock and key system; and refurbish central control room, court video, and security system components
 LOCATION: 7000 NW 41 St
 Unincorporated Miami-Dade County

District Located: 12
 District(s) Served: Countywide

| REVENUE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
|---|--------------|------------|----------|----------|----------|----------|----------|----------|--------------|
| Capital Asset Series 2007 Bond Proceeds | 1,605 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,605 |
| Capital Outlay Reserve | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100 |
| TOTAL REVENUES: | 2,705 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,705 |
| EXPENDITURE SCHEDULE: | PRIOR | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018-19 | FUTURE | TOTAL |
| Construction | 2,355 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 2,705 |
| TOTAL EXPENDITURES: | 2,355 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 2,705 |

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROJECTS

(dollars in thousands)

| PROJECT NAME | LOCATION | ESTIMATED PROJECT COST |
|--|----------------|------------------------|
| PRE-TRIAL DETENTION CENTER REPLACEMENT OF WATER TOWER | 1321 NW 13 St | 750 |
| COMPUTER REPLACEMENT | Various Sites | 500 |
| RESURFACE ON-SITE ROADWAYS AND PARKING AREAS | Various Sites | 800 |
| CENTRAL INTAKE COURT HOLDING FACILITY | Various | 400,000 |
| PURCHASE MOBILE COMMAND POST | Various | 600 |
| METRO WEST DETENTION CENTER EQUIPMENT AND FURNITURE REPLACEMENT | 13850 NW 41 St | 390 |
| TURNER GUILFORD KNIGHT CORRECTIONAL CENTER PRESSURE WASH AND SEAL EXTERIOR | 7000 NW 41 St | 600 |
| LIGHTING AND SECURITY ENHANCEMENTS | 13850 NW 41 St | 600 |
| METRO WEST DETENTION CENTER UPGRADE EXTERIOR LIGHTING FIXTURES | 13850 NW 41 St | 150 |
| TURNER GUILFORD KNIGHT CORRECTIONAL CENTER RENOVATION OF COOLING TOWERS | 7000 NW 41 St | 300 |
| TURNER GUILFORD KNIGHT CORRECTIONAL CENTER DOMESTIC WATER PUMP | 7000 NW 41 St | 200 |
| TURNER GUILFORD KNIGHT CORRECTIONAL CENTER INSTALL SOUND DEADENERS THROUGHOUT FACILITY | 7000 NW 41 St | 1,440 |
| VIDEO VISITATION PROGRAM | 13850 NW 41 St | 9,070 |
| WOMEN'S DETENTION CENTER INFRASTRUCTURE RETROFIT | 1401 NW 7 Ave | 645 |
| TRAINING AND TREATMENT CENTER REPLACE BATHROOMS IN THE TEMPORARY HOUSING UNITS | 6950 NW 41 St | 400 |
| TRAINING AND TREATMENT CENTER DRAINAGE SYSTEM REPAIR | 6950 NW 41 St | 200 |
| TURNER GUILFORD KNIGHT CORRECTIONAL CENTER ROOF TOP SECURITY MODIFICATION | 7000 NW 41 St | 350 |
| TRAINING AND TREATMENT CENTER - STAFF FITNESS CENTER | 6950 NW 41 St | 250 |
| PRE-TRIAL DETENTION CENTER ASBESTOS ABATEMENT | 1321 NW 13 St | 1,500 |
| WOMEN'S DETENTION CENTER SECURITY SYSTEM RETROFIT | 1401 NW 7 Ave | 5,000 |
| TRAINING AND TREATMENT CENTER RESTROOM EXPANSION | 6950 NW 41 St | 100 |
| TURNER GUILFORD KNIGHT CORRECTIONAL CENTER PARKING AND SPACE ENHANCEMENT | 7000 NW 41 St | 550 |

| | |
|-----------------------|----------------|
| UNFUNDED TOTAL | 424,395 |
|-----------------------|----------------|