

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

Port of Miami

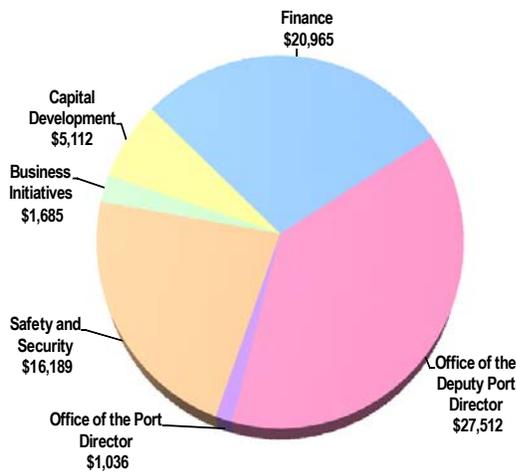
Miami-Dade County manages the Dante B. Fascell Port of Miami (POM). The POM is the busiest passenger cruise port in the world and the 11th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, the POM is responsible for meeting the infrastructure needs of the cruise and cargo industries, ensuring the POM is managed efficiently and effectively, and maintaining, renovating, and expanding the Port's facilities. The POM promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

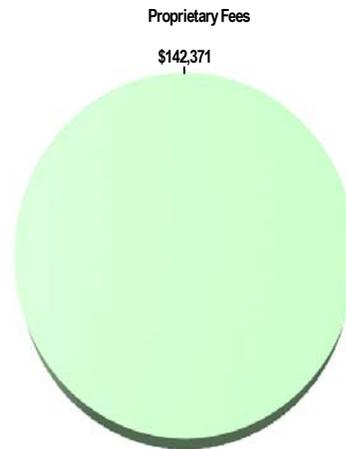
As the second largest economic engine in Miami-Dade County, the POM works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

FY 2013-14 Proposed Budget

Expenditures by Activity
(dollars in thousands)

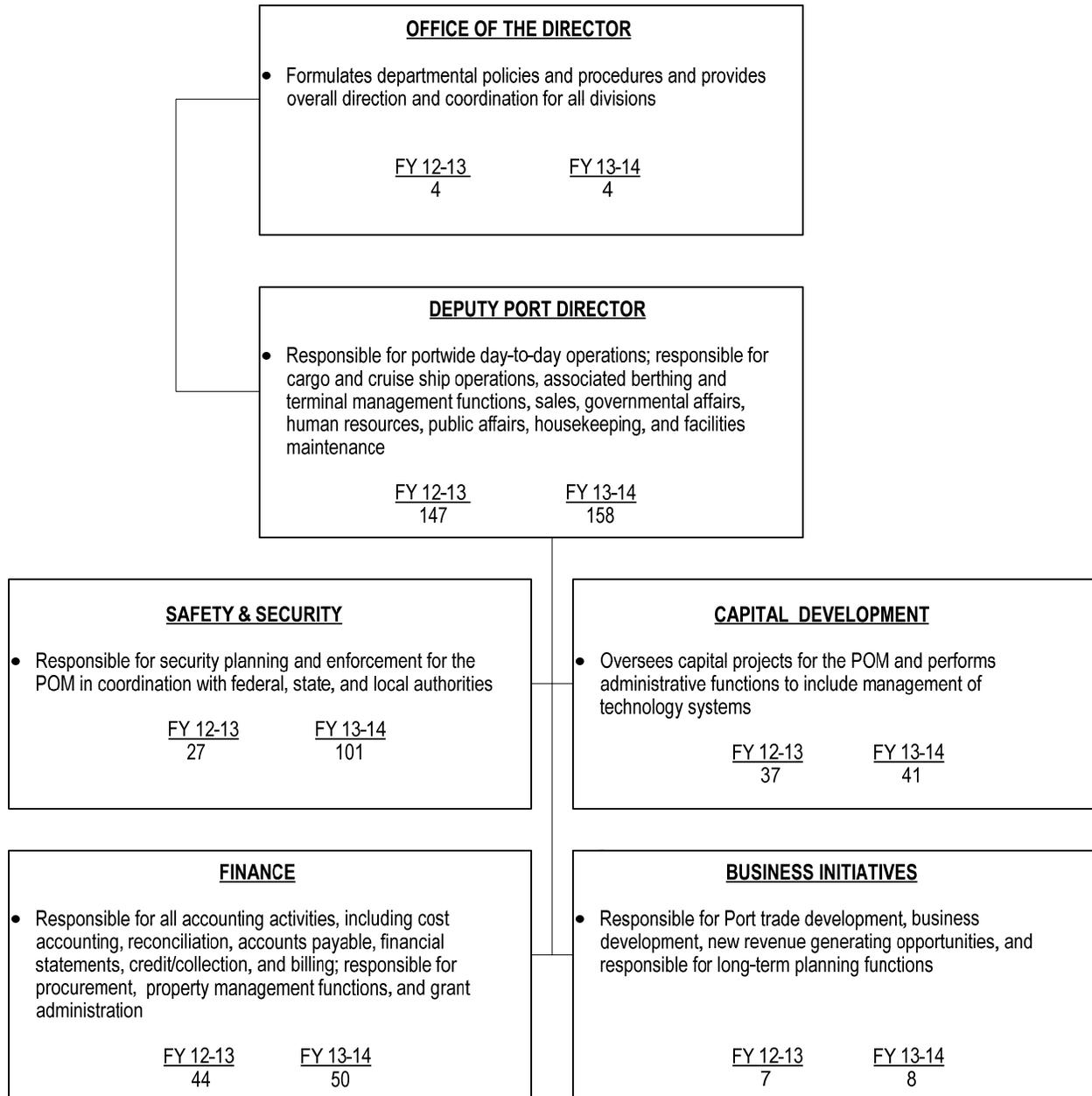


Revenues by Source
(dollars in thousands)



FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Proposed FY 13-14
Revenue Summary				
Carryover	18,000	22,737	20,300	15,271
Interest Income	4	8	0	0
Proprietary Fees	114,284	106,769	115,293	127,100
Transfer From Other Funds	734	0	0	0
Interdepartmental Transfer	902	0	0	0
Total Revenues	133,924	129,514	135,593	142,371
Operating Expenditures Summary				
Salary	23,278	20,826	18,604	21,218
Fringe Benefits	7,047	5,267	4,041	6,652
Court Costs	89	7	12	6
Contractual Services	14,213	11,348	18,463	15,761
Other Operating	7,882	11,808	11,392	11,113
Charges for County Services	17,204	14,961	14,946	15,933
Grants to Outside Organizations	0	0	0	0
Capital	3,547	974	1,541	1,816
Total Operating Expenditures	73,260	65,191	68,999	72,499
Non-Operating Expenditures Summary				
Transfers	870	6,063	1,374	1,743
Debt Service	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	25,100	28,656
Total Non-Operating Expenditures	37,927	42,093	66,594	69,872

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Proposed FY 13-14	Budget FY 12-13	Proposed FY 13-14
Strategic Area: Transportation				
Office of the Port Director	822	1,036	4	4
Office of the Deputy Port Director	25,178	27,512	147	158
Business Initiatives	1,374	1,685	7	8
Capital Development	4,596	5,112	37	41
Finance	20,098	20,965	44	50
Safety and Security	16,931	16,189	27	101
Total Operating Expenditures	68,999	72,499	266	362

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Projection FY 12-13	Proposed FY 13-14
Advertising	240	322	307	638	639
Fuel	224	203	214	206	230
Overtime	854	942	370	980	945
Security Services	18,623	15,471	16,930	15,887	16,174
Temporary Employees	108	0	25	0	0
Travel and Registration	95	155	100	161	166
Utilities	4,944	4,438	5,355	5,000	5,250

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 12-13	Proposed Fee FY 13-14	Dollar Impact FY 13-14
• Cruise Passenger Wharfage-multi-day cruises per passenger embarking and debarking	\$10.39	\$10.70	\$1,450,000
• Dockage per gross registry ton	\$0.32	\$0.33	\$200,000
• Cargo Vessel Wharfage per short ton	\$2.77	\$2.85	\$800,000
• Gantry Crane Rentals per hour	\$736.16	\$758.24	\$200,000
• Water use per ton	\$2.29	\$2.36	\$50,000

DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Port's 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Port and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

Strategic Objectives - Measures

- ED2-1: Attract more visitors, meetings and conventions

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Increase maritime revenue to the Port	Cruise passengers (in thousands)	OC	↑	4,018	3,758	4,026	4,053	4,900

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)	OC	↑	907	909	968	936	965

DIVISION COMMENTS

- In FY 2013-14, the Port will continue high level visits with potential cargo and cruise customers to initiate and finalize long-term contracts and/or retain or attract new customers
- The Port's Promotional Fund is budgeted at \$1.743 million in FY 2013-14 and will be used for activities pursuant to Administrative Order 7-32 as applicable; funding is provided for the following activities: Port promotional/customer appreciation activities (\$40,000), Cruise Shipping Miami Trade Show and Conference (\$80,000), Inter-American Conference of Mayors (\$60,000), Greater Miami Convention and Visitors Bureau (\$285,000), the Latin Chamber of Commerce of the United States (CAMACOL) (\$100,000), World Trade Center Miami (\$300,000), the Florida Chamber of Commerce (\$50,000), Future of Florida Forum (\$7,500), American Association of Port Authorities (AAPA) Latin Ports Delegation (\$20,000), U.S. Chamber of Commerce (\$25,000), National Custom Brokers and Freight Forwarders Annual Meeting (\$25,000), Florida East Coast (FEC)/South Florida Marketing Program (\$150,000), a Cargo and Cruise Marketing Program (\$300,000), Florida Perishables Coalition (\$25,000), Inaugural Cruise Activities (\$100,000), Palm Beach Strategic Forum (\$25,000), and Foreign Trade Zone (\$150,000)

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DEPUTY PORT DIRECTOR

The Office of the Deputy Port Director is responsible for human resources, risk management, public/government affairs, and day-to-day operations of the Port of Miami.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach
- Coordinates operations and berthing activities and terminal management functions
- Maintains facilities to support cruise and cargo operations
- Coordinates Port of Miami Crane Management, Inc.'s functions

Strategic Objectives - Measures

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Improve Port efficiency	Percentage of mandatory employee training completed on time	EF	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- In FY 2013-14, the Port will add 11 positions (\$750,000), to include a Plumber, AC technician, Auto Equipment Operator, and other technical positions that are required to support maritime operations in order to meet the demand of increased cruise operations

DIVISION: BUSINESS INITIATIVES

The Business Initiatives Division is responsible for business retention and development as well as long term planning of Port requirements and capital projects.

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of the Port activities

Strategic Objectives - Measures

- ED4-1: Encourage creation of new small businesses

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Improve new business initiatives	Advertising revenue generated*	OC	↑	N/A	0	\$100,000	0	\$100,000

*New measure for FY 2011-12 but will not be implemented until FY 2013-14 due to legislative changes

DIVISION COMMENTS

- In FY 2013-14, the Business Initiatives Division will add one Cargo Development Specialist (\$115,000) to assist with increasing demand in cargo shipments

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates Port of Miami design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Provides information technology support for the Department

Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Improve internal capacity to oversee capital improvements	Percentage of projects completed on time and within budget	EF	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- In FY 2013-14, the Port will add four positions (\$500,000) in the Capital Development Division to support a growing infrastructure program

DIVISION: FINANCE

The Finance Division is responsible for Port accounting and budget activities, procurement and grant coordination.

- Coordinates capital and operational budget activities
- Oversees permitting and collection process for port business activities
- Manages accounting operations for gantry cranes
- Develops and implements financial initiatives to enhance revenues and reduce expenditures
- Oversees Property Management to achieve high customer satisfaction and rental occupancy
- Responsible for procurement and contracting functions of the Department
- Oversees grant activity

Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Provide efficient administrative support to the Port	Percent available rental space occupied	OC	↑	98%	94%	95%	95%	95%
	Percentage of purchase requisition completed	OC	↑	91%	90%	90%	90%	95%

DIVISION COMMENTS

- In FY 2013-14, the Port will convert two part time positions to full time (\$55,000) to assist with seaport access and badging functions

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement for the Port in coordination with federal, state, and local authorities.

- Manages all public safety and seaport security efforts, including protection of all Port of Miami buildings and property
- Oversees issuance of permits and validation badges for the Port of Miami
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Projection	Target
Ensure public safety and security at the POM	Safety and security budget (in thousands)	IN	↔	\$18,509	\$15,471	\$16,930	\$15,887	\$16,174
	Security staffing level (in Full-Time Equivalent)	IN	↔	118	118	10	108	101

DIVISION COMMENTS

- The Port has been successful in the deployment of full-time Miami Dade Police Department (MDPD) officers and Seaport Enforcement Specialists, which have considerably reduced overtime costs and largely offset annual labor cost increases; the Port continues to work closely with all its law enforcement partners in analyzing ways to implement efficiencies in its security operations and revise its security plan, which will result in added savings, while enhancing its security program
- In FY 2013-14, the Port will be reinstating 78 positions (\$5 million) related to safety and security that were slated to be filled by outside contractors as part of the FY 2012-13 budget recommendations, but instead will remain in-house

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$850	\$0	0
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$250	\$0	0
Total	\$1,100	\$0	0

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Federal Transportation Grant	22,767	0	0	0	0	0	0	0	22,767
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	33,379	76,276	19,600	0	0	0	0	0	129,255
BBC GOB Series 2008A	100,000	0	0	0	0	0	0	0	100,000
Seaport Bonds/Loans	297,257	284,808	52,642	49,816	37,600	20,000	20,000	0	762,123
Total:	456,403	362,084	73,242	49,816	37,600	20,000	20,000	0	1,019,145
Expenditures									
Strategic Area: Transportation									
Cargo Facilities Improvements	28,535	7,956	6,053	0	0	0	0	0	42,544
Equipment Acquisition	35,559	4,294	2,552	444	0	0	0	0	42,849
Facility Improvements	52,107	27,615	5,000	21,000	20,000	20,000	20,000	0	165,722
Port Facility Improvements	159,188	234,719	37,037	28,372	17,600	0	0	0	476,916
Seaport Dredging	75,614	127,500	88,000	0	0	0	0	0	291,114
Total:	351,003	402,084	138,642	49,816	37,600	20,000	20,000	0	1,019,145

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2013-14, construction will continue on the Port of Miami Tunnel; the Department, working in conjunction with the Florida Department of Transportation and the concessionaire, projects a completion date in FY 2013-14; total project cost is \$914 million, funded with \$457 million from the State of Florida, \$55 million from the City of Miami, and \$402 million from the County, which is comprised of rights-of-way contributions (\$45 million), Building Better Communities General Obligation Bond (BBC GOB) proceeds (\$100 million), future Seaport Bonds (\$43.4 million), contingency future Seaport Bonds (\$100 million), and bonds backed by the County and State of Florida State Enhanced Comprehensive Transportation System funds (\$114 million)
- In FY 2013-14, the Port will continue working closely with the Army Corps of Engineers, as well as various private and governmental entities, to begin dredging the southern part of Lummus Island channel to a depth of 50 feet from the current depth of 42 feet (\$220 million funded with \$109.6 million from the Florida Department of Transportation and \$110.4 million from Port bonds/loans), which is required to handle larger cargo vessels once the Panama Canal expansion is finalized in 2015; the Port will also continue bulkhead strengthening that is associated with the dredging (\$71.114 million)
- In FY 2013-14, the Port will oversee improvements to the container yard for terminal operators in accordance with contractual obligations (\$42.544 million total with \$7.956 million programmed in FY 2013-14)
- In FY 2013-14, the Port will complete improvements and retrofits to Terminal J (\$5.259 million) and Terminals F and G (\$13.345 million) that will repair and upgrade terminals to include roofing, stairways, and ventilation improvements; finalize construction of the rail line from the Port to a cargo transfer facility (\$27.567 million) to enhance storage capacity and increase cargo container traffic; and continue remodeling efforts to Terminals B and C (\$20 million) to be able to handle Norwegian Cruise Line EPIC cruise ship and a smaller cruise ship on the same day greatly enhancing revenue opportunities

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

REMODEL CRUISE TERMINAL B AND C FOR NEW SERVICE

PROJECT #: 641770



DESCRIPTION: Expand and remodel Cruise Terminals B and C to accept more than one ship simultaneously
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	2,000	9,000	9,000	0	0	0	0	0	20,000
TOTAL REVENUES:	2,000	9,000	9,000	0	0	0	0	0	20,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	2,000	9,000	9,000	0	0	0	0	0	20,000
TOTAL EXPENDITURES:	2,000	9,000	9,000	0	0	0	0	0	20,000

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$20,000

INTERMODAL AND RAIL RECONSTRUCTION

PROJECT #: 642780



DESCRIPTION: Utilize federal grants to refurbish rail line from the Port to a cargo transfer facility
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Federal Transportation Grant	22,767	0	0	0	0	0	0	0	22,767
Seaport Bonds/Loans	4,400	400	0	0	0	0	0	0	4,800
TOTAL REVENUES:	27,167	400	0	0	0	0	0	0	27,567
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	417	0	0	0	0	0	0	0	417
Construction	26,750	400	0	0	0	0	0	0	27,150
TOTAL EXPENDITURES:	27,167	400	0	0	0	0	0	0	27,567

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$300,000

CRUISE TERMINAL J IMPROVEMENTS

PROJECT #: 642930



DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and repair/upgrade various portions of the current terminal
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	3,459	1,800	0	0	0	0	0	0	5,259
TOTAL REVENUES:	3,459	1,800	0	0	0	0	0	0	5,259
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,459	1,800	0	0	0	0	0	0	5,259
TOTAL EXPENDITURES:	3,459	1,800	0	0	0	0	0	0	5,259

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$10,000

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

CARGO GATEWAY SECURITY SYSTEMS

PROJECT #: 644010

DESCRIPTION: Purchase and install security systems for new gateway as required
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	989	1,276	0	0	0	0	0	0	2,265
Seaport Bonds/Loans	2,011	724	3,999	3,000	0	0	0	0	9,734
TOTAL REVENUES:	3,000	2,000	3,999	3,000	0	0	0	0	11,999
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,000	2,000	3,999	3,000	0	0	0	0	11,999
TOTAL EXPENDITURES:	3,000	2,000	3,999	3,000	0	0	0	0	11,999

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$100,000

TERMINAL BULKHEAD FUTURE REPAIRS

PROJECT #: 644300

DESCRIPTION: Program for future bulkhead repairs
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	15,000	13,000	12,000	0	0	0	40,000
TOTAL REVENUES:	0	0	15,000	13,000	12,000	0	0	0	40,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	3,300	700	0	0	0	0	4,000
Construction	0	0	11,700	12,300	12,000	0	0	0	36,000
TOTAL EXPENDITURES:	0	0	15,000	13,000	12,000	0	0	0	40,000

CONTAINER YARD IMPROVEMENTS - SEABOARD

PROJECT #: 644520

DESCRIPTION: Implement container yard improvements in Port terminal area for drainage and bulkhead improvements
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Non-County Contributions	3,000	1,000	1,000	0	0	0	0	0	5,000
FDOT Funds	11,198	0	0	0	0	0	0	0	11,198
Seaport Bonds/Loans	14,337	6,956	5,053	0	0	0	0	0	26,346
TOTAL REVENUES:	28,535	7,956	6,053	0	0	0	0	0	42,544
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,100	0	0	0	0	0	0	0	2,100
Construction	26,435	7,956	6,053	0	0	0	0	0	40,444
TOTAL EXPENDITURES:	28,535	7,956	6,053	0	0	0	0	0	42,544

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

TERMINAL F AND G UPGRADES

PROJECT #: 645020

DESCRIPTION: Repair and upgrade terminals to include roofing, stairways, and ventilation improvements
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	10,875	2,470	0	0	0	0	0	0	13,345
TOTAL REVENUES:	10,875	2,470	0	0	0	0	0	0	13,345
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	163	0	0	0	0	0	0	0	163
Construction	10,712	2,470	0	0	0	0	0	0	13,182
TOTAL EXPENDITURES:	10,875	2,470	0	0	0	0	0	0	13,345

INFRASTRUCTURE IMPROVEMENTS

PROJECT #: 645430

DESCRIPTION: Update and improve various infrastructure portions of the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	661	0	0	0	0	0	0	0	661
Seaport Bonds/Loans	20,820	25,415	5,000	21,000	20,000	20,000	20,000	0	132,235
TOTAL REVENUES:	21,481	25,415	5,000	21,000	20,000	20,000	20,000	0	132,896
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	21,481	25,415	5,000	21,000	20,000	20,000	20,000	0	132,896
TOTAL EXPENDITURES:	21,481	25,415	5,000	21,000	20,000	20,000	20,000	0	132,896

CARGO BULKHEAD REHABILITATION

PROJECT #: 646300

DESCRIPTION: Repair and improvements to port cargo area bulkheads
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	8,703	8,439	2,148	5,482	0	0	0	0	24,772
TOTAL REVENUES:	8,703	8,439	2,148	5,482	0	0	0	0	24,772
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	8,703	8,439	2,148	5,482	0	0	0	0	24,772
TOTAL EXPENDITURES:	8,703	8,439	2,148	5,482	0	0	0	0	24,772

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

DREDGE III BULKHEAD STRENGTHENING

PROJECT #: 647710

DESCRIPTION: Strengthen Port bulkhead areas for Dredge III project
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	1,687	0	0	0	0	0	0	0	1,687
Seaport Bonds/Loans	53,927	12,500	3,000	0	0	0	0	0	69,427
TOTAL REVENUES:	55,614	12,500	3,000	0	0	0	0	0	71,114
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	55,614	12,500	3,000	0	0	0	0	0	71,114
TOTAL EXPENDITURES:	55,614	12,500	3,000	0	0	0	0	0	71,114

SEWER UPGRADES

PROJECT #: 647720

DESCRIPTION: Upgrade Miami-Dade sewer and force main
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	210	2,210	1,290	1,290	0	0	0	0	5,000
TOTAL REVENUES:	210	2,210	1,290	1,290	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	110	0	0	0	0	0	0	0	110
Construction	100	2,210	1,290	1,290	0	0	0	0	4,890
TOTAL EXPENDITURES:	210	2,210	1,290	1,290	0	0	0	0	5,000

DREDGE III

PROJECT #: 649730

DESCRIPTION: Dredge southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	15,000	75,000	19,600	0	0	0	0	0	109,600
Seaport Bonds/Loans	110,400	0	0	0	0	0	0	0	110,400
TOTAL REVENUES:	125,400	75,000	19,600	0	0	0	0	0	220,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	20,000	115,000	85,000	0	0	0	0	0	220,000
TOTAL EXPENDITURES:	20,000	115,000	85,000	0	0	0	0	0	220,000

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

SEAPORT TUNNEL

PROJECT #: 649870

DESCRIPTION: Provide local matching funds to the Florida Department of Transportation project to construct a tunnel connecting the Dante B. Fascell Port of Miami-Dade to the mainland to ease traffic congestion in Downtown Miami

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2008A	100,000	0	0	0	0	0	0	0	100,000
Seaport Bonds/Loans	29,500	205,000	0	0	0	0	0	0	234,500
TOTAL REVENUES:	129,500	205,000	0	0	0	0	0	0	334,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	3,000	0	0	0	0	0	0	0	3,000
Construction	126,500	205,000	0	0	0	0	0	0	331,500
TOTAL EXPENDITURES:	129,500	205,000	0	0	0	0	0	0	334,500

CONSTRUCTION SUPERVISION

PROJECT #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Port

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Seaport Bonds/Loans	4,900	5,600	5,600	5,600	5,600	0	0	0	27,300
TOTAL REVENUES:	4,900	5,600	5,600	5,600	5,600	0	0	0	27,300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction Management	4,900	5,600	5,600	5,600	5,600	0	0	0	27,300
TOTAL EXPENDITURES:	4,900	5,600	5,600	5,600	5,600	0	0	0	27,300

PURCHASE 4 ADDITIONAL GANTRY CONTAINER CRANES

PROJECT #: 6433531

DESCRIPTION: Purchase, erect, and install two Super Post-Panamax Container gantry cranes to meet expected demand by FY 2013-14 plus two additional cranes in FY 2014-15 and FY 2015-16

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	3,844	0	0	0	0	0	0	0	3,844
Seaport Bonds/Loans	31,715	4,294	2,552	444	0	0	0	0	39,005
TOTAL REVENUES:	35,559	4,294	2,552	444	0	0	0	0	42,849
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	35,559	4,294	2,552	444	0	0	0	0	42,849
TOTAL EXPENDITURES:	35,559	4,294	2,552	444	0	0	0	0	42,849

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$625,000

FY 2013 - 14 Proposed Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROJECTS

(dollars in thousands)

PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
EXPAND PARKING CAPACITY IN GARAGE 6	Dante B. Fascell Port of Miami-Dade	3,605
ENHANCED SECURITY	Dante B. Fascell Port of Miami-Dade	15,000
AIRLINE TICKETING FACILITY	Dante B. Fascell Port of Miami-Dade	4,000
CRUISE TERMINAL J REMODELING	Dante B. Fascell Port of Miami-Dade	6,200
WHARF 7 EXTENSION	Dante B. Fascell Port of Miami-Dade	7,500
RAILROAD TRACK TO SERVE TERMINAL OPERATORS IN CARGO YARDS	Dante B. Fascell Port of Miami-Dade	12,000
CRANE MAINTENANCE FACILITY	Dante B. Fascell Port of Miami-Dade	1,000
SOUTHWEST CORNER INFILL	Dante B. Fascell Port of Miami-Dade	97,200
PASSENGER TERMINAL MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200
DODGE ISLAND WASTERWATER IMPROVEMENTS	Dante B. Fascell Port of Miami-Dade	2,000
CRUISE FERRY COMPLEX	Dante B. Fascell Port of Miami-Dade	15,000
EXPANDED WATER SERVICE CAPACITY	Dante B. Fascell Port of Miami-Dade	5,000
	UNFUNDED TOTAL	178,705