

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

Homeless Trust

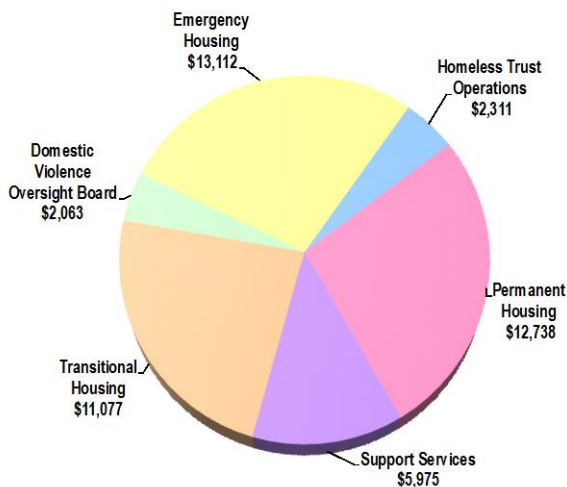
The Miami-Dade County Homeless Trust (Homeless Trust) serves as the coordinating entity for services for homeless individuals and families throughout Miami-Dade County. The Homeless Trust administers a portion of the one percent Food and Beverage Tax proceeds, as well as federal, state, and other resources dedicated to services for the homeless; advises the Board of County Commissioners on issues related to homelessness; serves as the identified "Lead Agency" for the United States Housing and Urban Development (USHUD) funds for our community, and the State's Homeless Coalition for Miami-Dade County; implements the Miami-Dade County Community Homeless Plan; and provides administrative, contractual, and policy formulation assistance related to homeless services.

As part of the Health and Human Services strategic area, the Homeless Trust funds and monitors prevention services, emergency, transitional, and permanent housing, as well as supportive services for the homeless. Each area is specifically designed to meet the unique needs of homeless individuals and families when they first enter the system, as well as their needs as they develop and evolve over time. This blend of housing and services comprises what is known as the homeless continuum of care. Over 6,000 emergency, transitional, and permanent housing beds have been developed by or through the Homeless Trust since its inception in 1993. The Homeless Trust also supports the Domestic Violence Oversight Board (DVOB) and coordinates and monitors the construction and operations of domestic violence centers in Miami-Dade County.

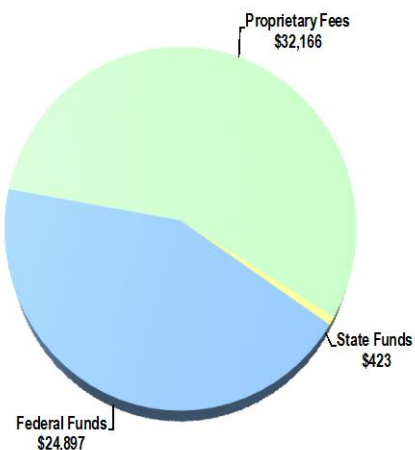
A Board of Trustees, comprised of 27 members, governs the Homeless Trust. Membership consists of appointed leadership, including County and City Commissioners, representatives from the Judiciary, the Superintendent of Schools, the Florida Department of Children and Families Regional Administrator and the City of Miami Manager. The Board also includes representation from the Miami Coalition for the Homeless; business, civic, and faith-based community groups; homeless service providers; homeless individuals; and formerly homeless individuals. In order for the Homeless Trust to be successful in its mission of assisting homeless individuals and families, it relies on the services offered by provider agencies within the community, including its private sector partner, the Chapman Partnership.

FY 2014-15 Proposed Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION

<u>HOMELESS TRUST</u>		
<ul style="list-style-type: none">Oversees all departmental activities including personnel and budget development; coordinates services for homeless individuals and families throughout Miami-Dade County		
<u>FY 13-14</u>	<u>FY 14-15</u>	
16	16	

<u>DOMESTIC VIOLENCE OVERSIGHT BOARD (DVOB)</u>		
<ul style="list-style-type: none">Coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County; provides administrative support to the DVOB		
<u>FY 13-14</u>	<u>FY 14-15</u>	
1	1	

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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Proposed FY 14-15
Revenue Summary				
Interest Earnings	16	48	20	37
Miscellaneous Revenues	0	0	10	10
Other Revenues	224	264	217	200
Reimbursements from Outside Agencies	0	0	240	0
Carryover	8,177	9,473	11,079	11,174
Food and Beverage Tax	15,910	20,719	19,986	20,745
State Grants	430	422	369	423
Federal Grants	19,307	17,943	22,969	24,897
Total Revenues	44,064	48,869	54,890	57,486

Operating Expenditures

Summary

Salary	1,064	1,166	1,295	1,356
Fringe Benefits	219	215	345	423
Court Costs	0	0	0	0
Contractual Services	91	214	170	137
Other Operating	484	538	756	683
Charges for County Services	156	47	254	255
Grants to Outside Organizations	32,306	34,021	42,072	44,413
Capital	0	6	14	9
Total Operating Expenditures	34,320	36,207	44,906	47,276

Non-Operating Expenditures

Summary

Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	271	0	9,984	10,210
Total Non-Operating Expenditures	271	0	9,984	10,210

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 13-14	Proposed FY 14-15	Budget FY 13-14	Proposed FY 14-15
Strategic Area: Health and Human Services				
Homeless Trust Operations	2,122	2,311	16	16
Domestic Violence Oversight Board	1,939	2,063	1	1
Emergency Housing	13,034	13,112	0	0
Permanent Housing	13,116	12,738	0	0
Support Services	6,551	5,975	0	0
Transitional Housing	8,144	11,077	0	0
Total Operating Expenditures	44,906	47,276	17	17

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SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 11-12	Actual FY 12-13	Budget FY 13-14	Projection FY 13-14	Proposed FY 14-15
Advertising	8	26	21	21	21
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	101	81	81	81	90
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	0	0	3	3	3
Utilities	21	22	20	20	20

DIVISION: HOMELESS TRUST OPERATIONS

The Homeless Trust Division oversees all departmental activities, including personnel and budget development, and coordinates services for homeless individuals and families throughout Miami-Dade County.

- Implements the policies developed by the Board of the Homeless Trust, including the utilization of local, state, and federal funds to assist the homeless
- Serves as staff to the Board of the Homeless Trust and liaison to the Office of the Mayor and the Board of County Commissioners
- Coordinates Homeless Trust activities and recommends, defines, and monitors operating goals, objectives, and procedures for the Homeless Trust
- Administers a portion of the one percent Food and Beverage Tax proceeds
- Provides a continuum of support services for targeted special populations, including services related to sexual assault and domestic violence, mental health, and substance abuse
- Provides access to culturally sensitive outreach, prevention and intervention services for Miami-Dade County children, youth, and their families
- Administers 112 individual grant-funded programs with 28 organizations to provide essential homeless services in Miami-Dade County
- Conducts two countywide homeless census counts each year to continue to assess the type and number of homeless individuals in Miami-Dade County, as well as surveys and analysis of system utilization and performance
- Manages the local Homeless Management Information System to track system utilization, needs, gaps, and trends

Strategic Objectives - Measures

- HH2-1: End homelessness

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Provide effective services to homeless individuals and families in Miami-Dade County	Unsheltered chronically homeless people in Miami-Dade County	OC	↓	374	547	400	441	350
	Beds in homeless continuum of care	OP	↔	7,515	7,727	7,860	8,103	8,225
	Permanent housing units completed*	OC	↑	217	105	100	48	121
	Homeless outreach team contacts with clients	OP	↔	52,819	56,937	55,000	56,000	55,000
	Placements into housing units	OP	↔	15,071	12,892	14,500	14,000	14,500

*Reduction in FY 2012-13 Actual due to reduced US HUD grant funding

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DIVISION: DOMESTIC VIOLENCE OVERSIGHT BOARD

The Domestic Violence Oversight Board (DVOB) Division coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County and provides administrative support to the DVOB

- Monitors service provider contracts and evaluates the provision of services to domestic violence victims
- Coordinates services between shelters

Strategic Objectives - Measures

- HH2-5: Improve access to abuse prevention, intervention and support services

Objectives	Measures			FY 11-12	FY 12-13	FY 13-14	FY 13-14	FY 14-15
				Actual	Actual	Budget	Projection	Target
Provide advocacy, outreach, safe shelter, transportation, emergency financial assistance, emergency food and clothing to victims of domestic crimes and their families	Clients provided emergency shelter and/ or services at The Lodge	OP	↔	1,065	1,058	1,100	1,075	1,075

ADDITIONAL INFORMATION

- In FY 2014-15, Capital Reserves are funded at \$2.157 million for future facility repairs; Tax Equalization Reserves are funded at \$7.482 million (Includes DVOB Reserve) and Operational Reserves are funded at \$572,000 million for any emergencies or significant reductions to the Food and Beverage Tax collections

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FUTURE	TOTAL
Revenue									
Food and Beverage Tax	391	1,093	3,583	2,933	0	0	0	0	8,000
Total:	391	1,093	3,583	2,933	0	0	0	0	8,000
Expenditures									
Strategic Area: Health And Human Services									
Domestic Violence Facilities	391	1,093	3,583	2,933	0	0	0	0	8,000
Total:	391	1,093	3,583	2,933	0	0	0	0	8,000

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2014-15 Proposed Budget and Multi-Year Capital Plan includes \$1.093 million to plan and begin construction of the second DVOB shelter; the shelter will provide a minimum of 60 emergency shelter beds for domestic violence victims and their dependents

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

CONSTRUCT SECOND DOMESTIC VIOLENCE SHELTER

PROJECT #: 207931



DESCRIPTION: Construct a new domestic violence shelter
 LOCATION: Undisclosed
 Not Applicable

District Located:
 District(s) Served:

Countywide
 Countywide

REVENUE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Food and Beverage Tax	391	1,093	3,583	2,933	0	0	0	0	8,000
TOTAL REVENUES:	391	1,093	3,583	2,933	0	0	0	0	8,000
EXPENDITURE SCHEDULE:	PRIOR	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	FUTURE	TOTAL
Art Allowance	15	105	0	0	0	0	0	0	120
Planning and Design	268	358	326	100	0	0	0	0	1,052
Construction	0	553	3,004	1,881	0	0	0	0	5,438
Furniture, Fixtures and Equipment	15	40	25	482	0	0	0	0	562
Construction Management	56	0	191	151	0	0	0	0	398
Project Administration	37	37	37	37	0	0	0	0	148
Project Contingency	0	0	0	282	0	0	0	0	282
TOTAL EXPENDITURES:	391	1,093	3,583	2,933	0	0	0	0	8,000

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$2,262,000

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
PROVIDE ADVANCED CARE HOUSING	Various Sites	175,000
UNFUNDED TOTAL		175,000