

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

Miami-Dade Economic Advocacy Trust

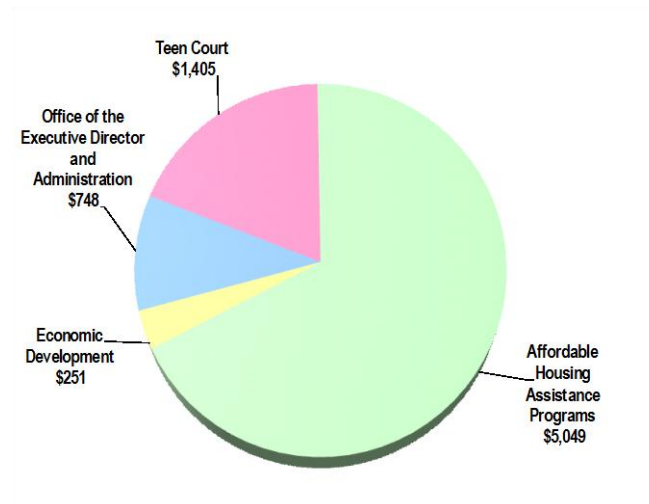
The Miami-Dade Economic Advocacy Trust (MDEAT) addresses and advocates for the equitable participation of, primarily, Miami-Dade County's Black community and Targeted Urban Areas as identified by Miami-Dade County.

As part of the Economic Development and Health and Human Services strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community and strives for the elimination of disparities within the community at large. These programs include affordable housing opportunities for low-to-moderate income families, a teen court diversion program for youths, and various economic development initiatives to better the Black community of Miami-Dade County.

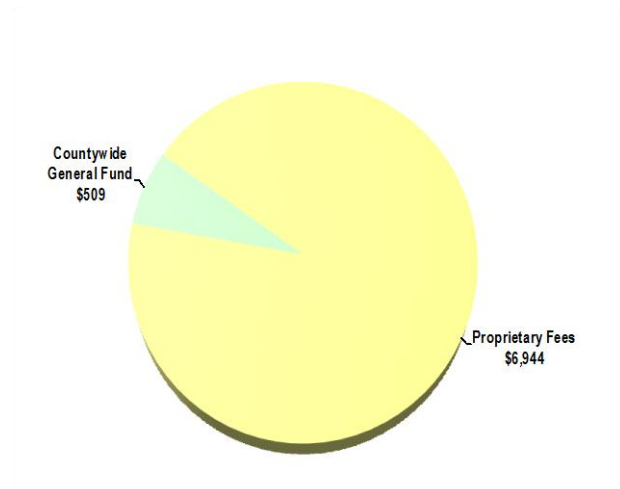
MDEAT is governed by a 15 member Board of Trustees who are selected by the Miami-Dade Economic Advocacy Trust Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor who recommends to the Board of County Commissioners for approval.

FY 2014-15 Proposed Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

| | | | |
|--|--|--|--|
| <p style="text-align: center;"><u>OFFICE OF THE EXECUTIVE DIRECTOR</u></p> <ul style="list-style-type: none"> Oversees programs, special initiatives, and advocacy activities that address disparities that exist for the Black community and Targeted Urban Areas as identified by Miami-Dade County in the areas of housing, economic development, and criminal justice <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 3 </div> <div style="text-align: center;"> <u>FY 14-15</u> 3 </div> </div> | | | |
| <p style="text-align: center;"><u>ADMINISTRATION</u></p> <ul style="list-style-type: none"> Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 3 </div> <div style="text-align: center;"> <u>FY 14-15</u> 3 </div> </div> | | <p style="text-align: center;"><u>ECONOMIC DEVELOPMENT</u></p> <ul style="list-style-type: none"> Promotes economic development in the Black community and Targeted Urban Areas for business expansion and job creation through capacity-building workshops, trainings, and special initiatives based on emerging economic trends <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 1 </div> <div style="text-align: center;"> <u>FY 14-15</u> 1 </div> </div> | |
| <p style="text-align: center;"><u>TEEN COURT</u></p> <ul style="list-style-type: none"> Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in the field of law <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 13 </div> <div style="text-align: center;"> <u>FY 14-15</u> 12 </div> </div> | | <p style="text-align: center;"><u>HOUSING ASSISTANCE PROGRAM</u></p> <ul style="list-style-type: none"> Provides technical and financial assistance to provide homeownership opportunities to low-to-moderate income families <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 13-14</u> 3 </div> <div style="text-align: center;"> <u>FY 14-15</u> 3 </div> </div> | |

FY 2014 - 15 Proposed Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| (dollars in thousands) | Actual FY 11-12 | Actual FY 12-13 | Budget FY 13-14 | Proposed FY 14-15 |
|---|--------------------|--------------------|--------------------|----------------------|
| Revenue Summary | | | | |
| General Fund Countywide | 495 | 532 | 567 | 509 |
| Interest Earnings | 2 | 4 | 4 | 4 |
| Carryover | 1,413 | 1,132 | 1,214 | 2,295 |
| Documentary Stamp Surtax | 1,667 | 2,441 | 2,000 | 3,400 |
| Surtax Loan Payback | 1 | 2 | 75 | 0 |
| Teen Court Fees | 1,280 | 1,454 | 1,330 | 1,245 |
| Total Revenues | 4,858 | 5,565 | 5,190 | 7,453 |
| Operating Expenditures Summary | | | | |
| Salary | 1,170 | 1,299 | 1,451 | 1,464 |
| Fringe Benefits | 318 | 303 | 421 | 484 |
| Contractual Services | 87 | 76 | 34 | 41 |
| Other Operating | 1,860 | 124 | 2,567 | 114 |
| Charges for County Services | 65 | 39 | 28 | 34 |
| Grants to Outside Organizations | 245 | 2,655 | 679 | 5,314 |
| Capital | 8 | 3 | 10 | 2 |
| Total Operating Expenditures | 3,753 | 4,499 | 5,190 | 7,453 |
| Non-Operating Expenditures Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 0 | 0 |
| Total Non-Operating Expenditures | 0 | 0 | 0 | 0 |

| (dollars in thousands) | Total Funding | | Total Positions | |
|---|--------------------|----------------------|--------------------|----------------------|
| Expenditure By Program | Budget FY 13-14 | Proposed FY 14-15 | Budget FY 13-14 | Proposed FY 14-15 |
| Strategic Area: Public Safety | | | | |
| Teen Court | 1,589 | 1,405 | 13 | 12 |
| Strategic Area: Economic Development | | | | |
| Office of the Executive Director and Administration | 710 | 748 | 6 | 6 |
| Affordable Housing Assistance Program | 2,649 | 5,049 | 3 | 3 |
| Economic Development | 242 | 251 | 1 | 1 |
| Total Operating Expenditures | 5,190 | 7,453 | 23 | 22 |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | (dollars in thousands) | | | | |
|-------------------------|------------------------|--------------------|--------------------|------------------------|----------------------|
| | Actual FY 11-12 | Actual FY 12-13 | Budget FY 13-14 | Projection FY 13-14 | Proposed FY 14-15 |
| Advertising | 16 | 58 | 54 | 43 | 55 |
| Fuel | 0 | 0 | 0 | 0 | 0 |
| Overtime | 9 | 11 | 0 | 7 | 0 |
| Rent | 118 | 2 | 0 | 11 | 13 |
| Security Services | 17 | 17 | 13 | 16 | 16 |
| Temporary Services | 0 | 0 | 0 | 0 | 0 |
| Travel and Registration | 5 | 2 | 3 | 3 | 5 |
| Utilities | 12 | 11 | 8 | 11 | 7 |

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DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION

The Office of the Executive Director and Administration provides overall leadership and coordination of departmental operations and ensures financial, fiscal, and accounting controls.

- Oversees programs, special initiatives, and advocacy activities that address disparities for Black residents and the community at large in the areas of housing, economic development, and criminal justice
- Develops the operating and capital budgets
- Administers grant funds
- Performs procurement, personnel, and accounting functions

DIVISION: AFFORDABLE HOUSING ASSISTANCE PROGRAM

The Affordable Housing Assistance Program Division provides technical and financial assistance to provide homeownership opportunities to low-to-moderate income families.

- Provides down payment and closing cost assistance to qualified first time low-to-moderate income homebuyers
- Processes mortgage applications for affordable housing units
- Establishes partnerships with public, private sector, and financial institutions to provide housing opportunities for low-to-moderate income homebuyers

Strategic Objectives - Measures

- HH2-2: Stabilize home occupancy

| Objectives | Measures | | | FY 11-12 | FY 12-13 | FY 13-14 | FY 13-14 | FY 14-15 |
|---------------------------------------|---|----|---|----------|----------|----------|------------|----------|
| | | | | Actual | Actual | Budget | Projection | Target |
| Increase the number of new homeowners | New homeowners provided closing costs and down payment assistance | OP | ↔ | 256 | 248 | 290 | 310 | 335 |
| | Affordable housing community forums and special housing events held | OP | ↔ | 12 | 16 | 14 | 15 | 15 |

DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps to address the socio-economic disparity of the Black community and Targeted Urban Areas by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Promotes economic development in the Black community for business expansion and job creation
- Promotes expansion of the small business community through capacity-building workshops, trainings, and special initiatives based on emerging economic trends

Strategic Objectives - Measures

- ED4-1: Encourage creation of new small businesses

| Objectives | Measures | | | FY 11-12 | FY 12-13 | FY 13-14 | FY 13-14 | FY 14-15 |
|--|---|----|---|----------|----------|----------|------------|----------|
| | | | | Actual | Actual | Budget | Projection | Target |
| Increase the number of successful small businesses in targeted areas | Community Economic Development Forums sponsored | OP | ↔ | 6 | 5 | 7 | 8 | 10 |

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DIVISION: TEEN COURT

The Teen Court Division provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in law.

- Provides ethics, anti-theft, substance abuse, crime prevention, and other workshops for juveniles
- Provides training for youth to work in the capacity of defense attorney, prosecuting attorney, juror, clerk, and bailiff in Teen Court proceedings

Strategic Objectives - Measures

- PS1-3: Support successful re-entry into the community

| Objectives | Measures | | | FY 11-12 | FY 12-13 | FY 13-14 | FY 13-14 | FY 14-15 |
|---|---|----|---|----------|----------|----------|------------|----------|
| | | | | Actual | Actual | Budget | Projection | Target |
| Reduce the recidivism rate of first-time misdemeanor juvenile offenders | Juveniles referred to Teen Court | OP | ↔ | 527 | 511 | 565 | 502 | 510 |
| | Recidivism rate for juveniles successfully completing Teen Court* | OC | ↓ | 1.3% | 3.9% | 2.0% | 2.0% | 1.8% |
| | Workshops held for Teen Court participants | OP | ↔ | 188 | 185 | 230 | 220 | 220 |
| | Courtroom sessions held by participating juveniles | OP | ↔ | 470 | 226 | 300 | 300 | 310 |

*Specific reason for increase in FY 2012-13 Actual cannot be identified at this time

DIVISION COMMENTS

- The FY 2014-15 Proposed Budget continues funding support to the Juvenile Services Department's diversion program (\$120,000)
- The FY 2014-15 Proposed Budget reflects the elimination of two Juvenile Services Specialist and the addition of one Teen/Student Court Specialist implemented in FY 2013-14; the adjustment is budget neutral

Department Operational Unmet Needs

| Description | (dollars in thousands) | | Positions |
|---|---------------------------------------|-----------------|-----------|
| | Startup Costs/ Non Recurring Costs | Recurring Costs | |
| Hire one Economic Development Specialist to coordinate and support Economic Development outreach and training | \$0 | \$92 | 1 |
| Provide additional business educational outreach and initiatives that promote economic development in the community | \$0 | \$355 | 0 |
| Total | \$0 | \$447 | 1 |