

STRATEGIC AREA TRANSPORTATION

MISSION:

TO PROVIDE A SAFE, INTERMODAL, SUSTAINABLE TRANSPORTATION SYSTEM THAT ENHANCES MOBILITY, EXPEDITES COMMERCE WITHIN AND THROUGH THE COUNTY, AND SUPPORTS ECONOMIC GROWTH

GOALS	OBJECTIVES					
EFFICIENT TRANSPORTATION NETWORK	Minimize Traffic Congestion					
	Expand and Improve Bikeway, Greenway, and Sidewalk System					
	Provide Reliable Transit Service					
	Expand Public Transportation					
	Improve Mobility of Low-Income Individuals, the Elderly, and Disabled					
	Facilitate Connections Between Transportation Modes					
SAFE AND CUSTOMER-FRIENDLY TRANSPORTATION SYSTEM	Reduce Traffic Accidents					
	Improve Safety for Bicycles and Pedestrians					
	Ensure the safe operation of public transit					
	Ensure Security at Airports, Seaport and on Public Transit					
	Provide Easy Access to Transportation Information					
	Ensure Excellent Customer Service for Passengers					
WELL-MAINTAINED TRANSPORTATION SYSTEM	Maintain Roadway Infrastructure					
AND INFRASTRUCTURE	Provide Attractive, Well-Maintained Facilities, and Vehicles					
	Continually Modernize Seaport and Airports					
	Enhance Aesthetics of Transportation Infrastructure					



Aviation

The Miami-Dade Aviation Department (MDAD) operates a system of airports that provides for the safe and efficient movement of people and goods while being responsive to the needs of customers and safeguarding the environment.

As part of the Transportation and Economic Development strategic areas, MDAD operates Miami International Airport (MIA) and four General Aviation Airports (GAA). MDAD operates the airport system as a financially self-sufficient entity without property tax support from the County. MIA is considered a primary economic engine for Miami-Dade County, and is the major trans-shipment point between the Americas, the Caribbean, and Europe. Servicing 101 airlines with routes to over 150 cities on four continents, MIA ranks number one in the USA for international freight and second for international passenger traffic. The Department completed \$6.509 billion in capital improvements to make the airport a more desirable and efficient transportation center. The key elements of the capital improvement program included a new North Terminal, expansion of the South Terminal, improvements to the Central Terminal, construction of an elevated automated people mover system known as the "MIA Mover", roadway and facility improvements, major security modifications, and replacement of the airport's business systems. The Department will continue with a capital program that replaces critical infrastructure and provides capital related maintenance at a cost of \$1.505 billion over a five year horizon.

MDAD works closely with a diverse group of constituents, including cargo and passenger airlines and their customers, the support industries that form the air travel base, the Federal Aviation Administration (FAA), the Transportation Security Administration (TSA), the United States Customs and Border Protection, business leaders, and the media.

FY 2015-16 Adopted Budget

Expenditures by Activity (dollars in thousands)



Revenues by Source (dollars in thousands)

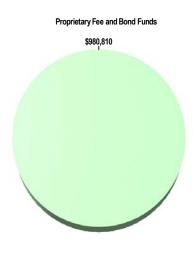
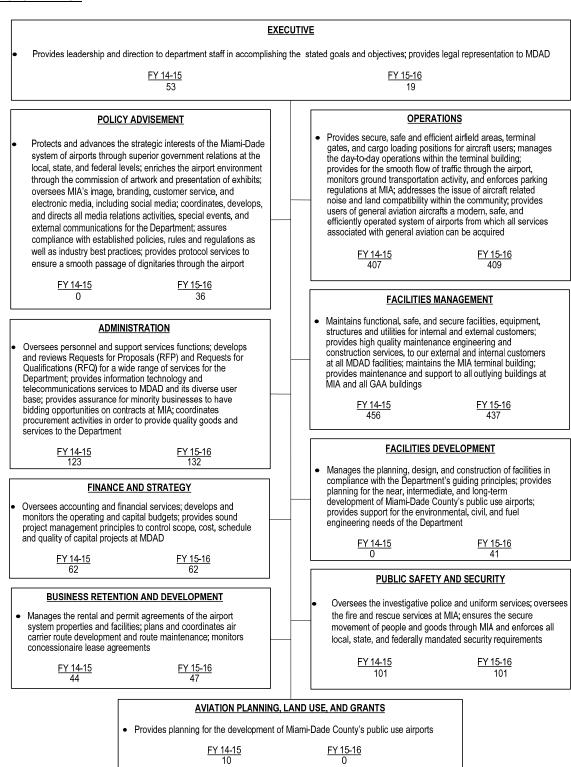


TABLE OF ORGANIZATION



*The FY 2015-16 total number of full-time equivalent positions is 1,284

FINANCIAL SUMMARY

(dellers to the constant)	Actual	Actual	Budget	Adopted
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
Aviation Fees and Charges	356,698	372,581	373,067	383,908
Carryover	60,381	68,627	72,950	77,855
Commercial Operations	273,137	274,473	283,686	286,083
Non-Operating Revenue	89,185	95,974	75,000	80,000
Other Revenues	16,685	19,676	16,899	19,124
Rental Income	130,734	128,912	127,783	133,840
Total Revenues	926,820	960,243	949,385	980,810
Operating Expenditures				
Summary				
Salary	78,499	81,325	85,954	90,434
Fringe Benefits	17,871	21,143	28,221	29,122
Court Costs	226	275	522	494
Contractual Services	64,517	68,579	88,713	93,571
Other Operating	135,535	134,331	154,625	165,035
Charges for County Services	81,371	76,332	87,100	86,340
Grants to Outside Organizations	0	0	0	0
Capital	5,984	5,150	12,836	9,072
Total Operating Expenditures	384,003	387,135	457,971	474,068
Non-Operating Expenditures				
Summary				
Transfers	467,766	504,661	413,559	426,151
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and	0	0	0	0
Depletion				
Reserve	0	0	77,855	80,591
Total Non-Operating Expenditures	467,766	504,661	491,414	506,742
	-			

	Total F	unding	Total Pos	sitions
dollars in thousands)	Budget	Adopted	Budget	Adopted
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-1
Strategic Area: Transportation				
Administration	60,554	60,355	123	132
Aviation Planning, Land Use,	2,380	0	10	0
and Grants				
Business Retention and	9,346	10,171	44	47
Development				
Commercial Operations	71,681	67,537	0	0
Executive	10,820	4,248	53	19
Facilities Development	0	21,001	0	41
Facilities Management	123,577	108,838	456	437
Finance and Strategy	9,599	10,674	62	62
Non-Departmental	57,989	72,100	0	0
Operations	39,594	41,745	407	409
Policy Advisement	0	6,468	0	36
Public Safety and Security	72,431	70,931	101	101
Total Operating Expenditures	457,971	474,068	1,256	1,284

SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)									
Line Item Highlights	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Actual FY 14-15	Budget FY 15-16					
Advertising	600	421	987	532	910					
Fuel	1,307	1,581	2,028	1,026	1,985					
Overtime	3,307	3,661	3,463	4,030	3,818					
Security Services	6,692	6,443	7,331	6,232	7,309					
Travel and Registration	204	188	531	237	560					
Utilities	47,476	49,637	54,700	51,563	56,185					

ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 14-15	Adopted Fee FY 15-16	Dollar Impact FY 15-16
Landing Fee	1.58	1.68	\$4,658,000
 Various Rental Fees 	Various Fees	Various Fees	\$851,000
 Various Terminal Fees 	Various Fees	Various Fees	\$5,639,000

DIVISION: EXECUTIVE

The Executive Division, which includes the Office of the Director, provides leadership and direction to Department staff in accomplishing the stated goals and objectives.

- Establishes departmental policy, directs overall management, and provides long-term vision
- Provides legal services to operational divisions

DIVISION COMMENTS

• The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers 32 positions to Policy Advisement to ensure that administrative, financial, and operational objectives are achieved, two positions to Business Development to assist management with revenue generating activities, one position to Operations to assist management with operational activities throughout the airfield, terminal, and GAA airports, and one position from Business Development to assist with office support functions

DIVISION: FINANCE AND STRATEGY

The Finance and Strategy Division is responsible for management of accounting and financial services; development and monitoring of the operating and capital budgets; and development and monitoring of the Department's business plan.

- Oversees all accounting activities, including cost accounting, accounts payable and receivable, cash management, and generation of financial statements; coordinates with external auditor for year-end financial audit
- Manages capital and operating budget activities
- Develops and monitors the business plan for the Department on an annual basis
- Provides sound project management principles to control scope, cost, schedule and quality of capital projects at the Aviation Department

Strategic Objectives - Measures

• ED2-1: Attract more visitors, meetings and conventions

Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives				Actual	Actual	Budget	Actual	Target
Contain operating expenses	MIA cost per enplaned passenger*	OC	↓	\$20.39	\$20.54	\$20.14	\$19.93	\$20.13
Increase revenue generating activity at	,	OC	1	40.1	40.8	41.5	43.3	42.6
MIA	Enplaned Passengers (millions)	ОС	1	19.9	20.2	20.8	21.4	21.8

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

ED3-1: Attract and increase foreign direct investments and international trade from targeted countries									
Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target		
Increase revenue generating activity at MIA	MIA cargo tonnage (millions)	OC	1	2.1	2.2	2.2	2.2	2.3	
Contain operating expenses	Landing Fee Rate (per 1,000 lbs. in dollars)	ОС	1	\$1.75	\$1.75	\$1.58	\$1.58	\$1.68	

DIVISION COMMENTS

- The Department will maintain a competitive landing fee in FY 2015-16 at \$1.68 per 1,000 pound unit of landed weight, increasing \$0.10 from the FY 2014-15 level of \$1.58
- The FY 2015-16 Adopted Budget continues the fifth year of repayment, by the County to MDAD, of a \$14.507 million Federal Aviation Administration (FAA) finding resulting from a FY 2007-08 financial review; repayments will be \$1.45 million for 10 years
- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one position to Facilities Development to provide support to management with design and environmental activities, and transfers one position from Operations to concentrate on the development and tracking of the new Terminal Optimization Program

DIVISION: OPERATIONS

The Operations Division provides for a safe and secure airfield; manages the day-to-day operations within the terminal building; oversees the 24 hour traffic operations, which extend from the terminal curb to the airport property line and include the cargo area; oversees operations at the General Aviation Airports; and addresses the issue of aircraft related noise and land compatibility within the community.

- Manages the day-to-day operation of the facility and acts as a mediator to resolve complaints/issues for tenants, airlines and passengers in MIA terminals
- Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users
- Provides for the smooth flow of traffic through the airport, monitors ground transportation activity, and enforces parking regulations at MIA
- Provides users with a modern, safe, and efficiently operated system of airports from which all services associated with general aviation can be
 acquired
- Develops and implements measures to reduce the negative impact of aircraft noise in residential areas of Miami-Dade County

DIVISION COMMENTS

The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one position from Executive to assist management with
operational activities throughout the airfield, terminal, and GAA airports, two positions from Facilities Management to enforce parking
regulations, and one position to Finance and Strategy to concentrate on the development and tracking of the new Terminal Optimization
Program

DIVISION: BUSINESS RETENTION AND DEVELOPMENT

The Business Development Division expands and develops revenue sources for MIA and the General Aviation Airports; plans and coordinates air carrier route development and route maintenance; administers and monitors air carrier and concessionaire lease agreements; and plans future business and economic development for the Department.

- Develops, negotiates, and leases land, building spaces, and storage areas throughout the County's airport system
- Prepares marketing plans to attract new business
- Manages concessionaire lease agreements for the Department
- Monitors lease agreements for the hotel, lounge, restaurant and parking services

Strategic Objectives - Me	Strategic Objectives - Measures										
GG4-1: Provide sound financial and risk management											
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	inicasures			Actual	Actual	Budget	Actual	Target			
Increase revenue generating activity at	MIA non-terminal rental revenue (millions)	ОС	1	\$55.4	\$51.8	\$52.5	\$56.1	\$53.3			
MIA	GAA revenue (millions)	ОС	↑	\$6.8	\$7.2	\$6.5	\$7.9	\$6.5			

DIVISION COMMENTS

- In FY 2015-16, the Department will increase the number of international routes to 103 from 98 in FY 2014-15, and cargo carriers to 35 from 34 during the same period; the Department will increase low-fare carriers in FY 2015-16 to seven from six
- MDAD's promotional funds total \$172,500 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community Outreach Programs (\$52,500), World Trade Center Miami (\$50,000), and various other activities (\$70,000)
- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one position from Executive and one position from
 Public Safety and Security to assist with the marketing and promotional activities at MIA and the GA airports, and one position to Facilities
 Management to provide support to management with special projects
- The FY 2015-16 Adopted Budget includes the addition of two Aviation Senior Property Managers to manage the increase in leasable square feet that resulted from the full operational opening of MIA North Terminal to serve American Airlines and other airlines that are members in the "One World Alliance", and to meet the increased demand for terminal spaces as a result of several airlines' plans to start operations at MIA in summer 2015 and beyond (\$201,000)

DIVISION: FACILITIES MANAGEMENT

The Facilities Management Division maintains all airport systems and facilities in optimum working condition, including the environmental systems, infrastructure, and fuel systems.

- Ensures that facilities at the airport are kept operationally reliable at all times
- Maintains and repairs the facilities and utility systems at MIA and General Aviation Airports (GAA)
- Ensures readiness of all new facilities including testing, commissioning, and turnover; sets operational standards and develops standard operational procedures; and updates MDAD design guidelines

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers 24 positions to Facilities Development to ensure that
 the design and environmental objectives are achieved, two positions to Operations to enforce parking regulations, one position to Policy
 Advisement to assist with the MIA volunteer ambassadors program, and one position from Business Development to provide support to
 Management with special projects
- The FY 2015-16 Adopted Budget includes the addition of seven positions to manage engineering and construction projects, monitor building systems, provide mechanical assistance, and operate equipment (\$575,000)

DIVISION: ADMINISTRATION

The Administration Division is responsible for managing support functions including procurement, human resources, information technology, and the aviation warehouse.

- Provides human resource services: recruitment, employee counseling, training and staff development, and administration of policy and procedures
- Develops and reviews RFPs and RFQs for a wide range of services for the Department
- Provides information technology and telecommunication services to MDAD and its diverse user base
- Ensures that minority businesses have bidding opportunities on contracts at MIA
- Coordinates procurement activities in order to provide quality goods and services to the Department

Strategic Objectives - Measures										
GG2-2: Develop and retain excellent employees and leaders										
Objectives Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	i i i i i i i i i i i i i i i i i i i			Actual	Actual	Budget	Actual	Target		
Ensure a safe working environment for employees at MDAD	MDAD job related injury/illness incidents (number of incidents per month)	OC	→	5.4	5.4	5.4	5.4	5.4		

DIVISION COMMENTS

The FY 2015-16 Adopted Budget includes the addition of three positions as part of a one year rotational internship program that will provide
individuals with the ability to obtain experience and engage in the day-to-day operations in the Miami-Dade Aviation Department (\$218,000),
two positions to process and manage MDAD contracts (\$193,000), and four positions to address technological demands at MIA (\$341,000)

DIVISION: PUBLIC SAFETY AND SECURITY

The Public Safety and Security Division oversees investigative police and uniform services as well as fire and rescue services; ensures enforcement of all local, state and federally mandated security requirements; and coordinates internal and external communication activities.

- Oversees investigative police and uniform services
- Oversees fire and rescue services at MIA
- Ensures the secure movement of people and goods through MIA and enforces all local, state, and federally mandated security requirements

Strategic Objectives - Mea	Strategic Objectives - Measures										
TP2-4: Ensure se	ecurity at airports, seaport and	on pub	olic tran	sit							
Objectives	Objectives Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	Measures	Weasures			Actual	Budget	Actual	Target			
Adhere to acceptable certified police officer levels to secure the airport	Average number of overall crimes at MIA*	ОС	↓	59	54	70	54	70			

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

DIVISION COMMENTS

The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one position to Business Development to assist with the
marketing and promotional activities at MIA and the GA airports and one position from Policy Advisement to provide office support functions

DIVISION: POLICY ADVISEMENT

The Policy Advisement Division directs all administrative, financial, and operational activities for the Department; manages long-term special projects; and shapes departmental policies.

- Coordinates agenda items for the Board of County Commissioners
- Creates an environment that is visually stimulating for passengers at the airport
- Oversees MIA's image, branding, customer service, and electronic and social media
- · Coordinates, develops, and directs all media relations activities, special events, and external communications for the Department
- Ensures adherence to federal, state, and County rules through the Professional Compliance section
- Provides protocol services to ensure a smooth passage of dignitaries through the airport

Strategic Objectives - Measures											
TP2-6: Ensure ex	xcellent customer service for p	oasseng	jers								
Ohiootivoo			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives	Measures -			Actual	Actual	Budget	Actual	Target			
Improve overall	Overall customer service ratings for MIA (scale 1-5)*	OC	↑	3.78	3.88	4.0	3.95	4.0			
customer satisfaction at MIA	Airport workers trained through "Miami Begins with MIA" program*	OP	\leftrightarrow	6,519	6,684	6,000	7,425	7,500			

^{*}The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers 32 positions from the Executive to ensure that
 administrative, financial, and operational objectives are achieved, and transfers one position to Public Safety and Security to provide office
 support functions and one position from Facilities Management to assist with the MIA volunteer ambassadors
- The FY 2015-16 Adopted Budget includes the addition of three positions to create social media content and monitor social media channels for MIA, to assist with recruiting and directing MIA volunteer ambassadors, and to assist in carrying out the Department's initiatives in its customer service, Rewards and Recognition, and Volunteer Ambassador efforts (\$204,000), and one position to accommodate the added demands for service by the International Visitor Leadership Program (IVLP) (\$61,000)

DIVISION: FACILITIES DEVELOPMENT

The Facilities Development Division manages the planning and development of, and acquisition of funds for, improvements to Miami-Dade County's public use airports in order to meet the growing aviation demands, and supports the environmental, civil, and aviation fuel needs of the Department.

- Provides design and construction services to the airports' internal and external customers with expertise and available tools
- Provides short and long range planning for MIA's infrastructure, concourse, and terminals, and for individual projects and programs
- Manages federal and state grants that provide funding for MIA's Capital Improvement Program
- Acts in a technical advisory capacity to key stakeholders including the FAA concerning safety standards, regulatory compliance and operating and planning issues
- Conducts land use/zoning analyses
- Supports the environmental, civil, and aviation fuel needs of the Department
- Monitors the levels and quality of the domestic water, sewage and storm water systems
- Manages, monitors, and maintains Airside Operations area pavement
- Performs audits of tenants for environmental compliance

Strategic Objectives - Measures									
• GG6-1: Reduce	County government's greenho	use gas	s emissi	ons and resou	ce consumptior	า			
Objectives	Magaziraa			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16	
Objectives	tives Measures Actual		Actual	Budget	Actual	Target			
Adhere to a green approach in disposal of waste	Airspace analysis for airport construction (number of studies completed)	OP	\leftrightarrow	39	39	39	35	35	
wasic	Percentage of cardboard recycled	EF	1	100%	100%	100%	100%	100%	

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one position from Finance and Strategy to provide support to management with design and environmental activities, 24 positions from Facilities Management, and ten positions from Aviation Planning, Land-Use, and Grants to ensure that the design, planning, and environmental objectives are achieved
- The FY 2015-16 Adopted Budget includes the addition of four positions to assist in the design and construction of the Terminal Optimization Program (\$436,000), one position to be responsible for the development of facilities and management of the Capital Improvement Program (\$109,000), and one position to assist in the administering and coordinating of State, Federal, and TSA grants (\$97,000)

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
Future Financing	0	125,178	90,301	44,853	47,968	144,435	187,870	148,472	789,077
Aviation Revenue Bonds	54,097	10,933	8,276	0	0	0	0	0	73,306
Federal Aviation Administration	32,933	2,544	0	0	0	0	0	0	35,477
FDOT Funds	14,791	31,280	2,311	0	0	0	0	0	48,382
Tenant Financing	7,940	0	0	0	0	0	0	0	7,940
Reserve Maintenance Fund	76,657	57,400	25,000	25,000	25,000	25,000	0	0	234,057
Improvement Fund	1,474	10,399	3,516	25,000	25,000	0	0	0	65,389
Double-Barreled GO Bonds	4,606	40,323	0	0	0	0	0	0	44,929
Transportation Security Administration	0	30,000	50,000	21,200	0	0	0	0	101,200
Funds									
Aviation Passenger Facility Charge	0	0	35,000	31,000	25,000	14,000	0	0	105,000
Total:	192,498	308,057	214,404	147,053	122,968	183,435	187,870	148,472	1,504,757
Expenditures									
Strategic Area: TP									
Facility Improvements	192,498	308,057	214,404	147,053	122,968	183,435	187,870	148,472	1,504,757
Total:	192,498	308,057	214,404	147,053	122,968	183,435	187,870	148,472	1,504,757

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

• The FY 2015-16 Adopted Budget and Multi-Year Capital Plan includes the first phase of the new Terminal Optimization Program (TOP) that will expand the functionality of existing terminal buildings, modernize older terminals, and provide safe and efficient terminal facilities for the next 20 to 30 years; TOP consists of four projects: the Central Base Apron and Utilities, the Concourse E Rehabilitation, the South Terminal Improvements, and the Miscellaneous Projects (\$202.255 million in FY 2015-16, and \$1.149 billion in total)

PROJECT #: 2000000068

FUNDED CAPITAL PROJECTS

(dollars in thousands)

MIAMI INTERNATIONAL AIRPORT RESERVE MAINTENANCE PROJECTS

DESCRIPTION: Routine maintenance; miscellaneous environmental projects; IT equipment replacement; structural repairs to parking

garage; paving; and upgrade the parking garage revenue system

LOCATION: Miami International Airport District Located:

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Federal Aviation Administration	1,200	100	0	0	0	0	0	0	1,300
Reserve Maintenance Fund	24,215	47,900	25,000	25,000	25,000	25,000	0	0	172,115
TOTAL REVENUES:	25,415	48,000	25,000	25,000	25,000	25,000	0	0	173,415
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	23,415	46,000	24,000	24,000	24,000	24,000	0	0	165,415
Planning and Design	2,000	2,000	1,000	1,000	1,000	1,000	0	0	8,000
TOTAL EXPENDITURES:	25.415	48.000	25.000	25.000	25.000	25.000	0	0	173.415

MIAMI INTERNATIONAL AIRPORT IMPROVEMENT FUND PROJECTS

PROJECT #: 2000000075

DESCRIPTION: Installation of CBP Kiosks; construction of Opa-Locka Airport (OPF) Interior Service Road; and replace Miami Executive

Airport (TMB) buildings 102 and 109

LOCATION: Miami International Airport, General Aviation District Located:

Airports

Unincorporated Miami-Dade County

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Federal Aviation Administration	0	2,444	0	0	0	0	0	0	2,444
Improvement Fund	1,474	7,306	3,516	0	0	0	0	0	12,296
TOTAL REVENUES:	1,474	9,750	3,516	0	0	0	0	0	14,740
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,300	8,400	2,966	0	0	0	0	0	12,666
Planning and Design	174	1,350	550	0	0	0	0	0	2,074
TOTAL EXPENDITURES:	1,474	9,750	3,516	0	0	0	0	0	14,740

MIAMI INTERNATIONAL AIRPORT CIP CARRYOVER PROJECTS

PROJECT #: 2000000078

Rehabilitation of runway 12/30 and taxiways; installation of airside foreign object detection system; installation

/modification of D1 and D2 gates; relocate runway 8L FAA localizer; design building 706 parking lot; procure additional MIA Mover cars; upgrade D-H life safety systems; installation of concourse G pre-conditioned air equipment; installation of MIA parking guidance system; installation of south terminal smoke evacuation system; design MIA water distribution

system and central terminal CCTV system; and construct north terminal DFIS ramp signage

Miami International Airport District Located:

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Aviation Revenue Bonds	52,097	5,533	8,276	0	0	0	0	0	65,906
Double-Barreled GO Bonds	4,606	40,323	0	0	0	0	0	0	44,929
FDOT Funds	14,791	2,196	0	0	0	0	0	0	16,987
Federal Aviation Administration	31,733	0	0	0	0	0	0	0	31,733
Tenant Financing	7,940	0	0	0	0	0	0	0	7,940
TOTAL REVENUES:	111,167	48,052	8,276	0	0	0	0	0	167,495
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	107,057	46,223	8,276	0	0	0	0	0	161,556
Planning and Design	4,110	1,829	0	0	0	0	0	0	5,939
TOTAL EXPENDITURES:	111,167	48,052	8,276	0	0	0	0	0	167,495

MIAMI INTERNATIONAL AIRPORT CENTRAL BASE APRON AND UTILITIES

PROJECT #: 2000000093

DESCRIPTION: Replacement, reconfiguration, and expansion of apron- east of the old Pan American 3095 Hangar; demolition of

buildings 3034, 3036, 3037, 3038, 3040, 3080, 3097, 3104 and 3106; culvert and filling of existing canal; construct a new

service road and service road bridge; new pavement markings; AOA gate; and construction of new facilities to

accommodate displaced GSE operators

LOCATION: Miami International Airport

District Located:

Unincorporated Miami-Dade County District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Aviation Passenger Facility Charge	0	0	0	1,000	25,000	14,000	0	0	40,000
Future Financing	0	0	2,168	4,000	6,840	30,364	32,394	96,665	172,431
TOTAL REVENUES:	0	0	2,168	5,000	31,840	44,364	32,394	96,665	212,431
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	3,000	27,000	36,984	24,043	79,169	170,196
Planning and Design	0	0	2,168	2,000	4,840	7,380	8,351	17,496	42,235
TOTAL EXPENDITURES:	0	0	2.168	5.000	31.840	44.364	32.394	96.665	212,431

MIAMI INTERNATIONAL AIRPORT CONCOURSE E REHABILITATION

PROJECT #: 2000000094

DESCRIPTION: Improvements to MIA Concourse E -interior and exterior; code requirement upgrades; PLB upgrades; replace

automated people mover; and apron pavement rehabilitation of Concourse E Satellite and the Lower Concourse E

LOCATION: Miami International Airport District Located: 6

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Aviation Passenger Facility Charge	0	0	35,000	30,000	0	0	0	0	65,000
FDOT Funds	0	29,084	2,311	0	0	0	0	0	31,395
Future Financing	0	83,569	45,183	8,685	6,019	41,828	38,256	13,864	237,404
Improvement Fund	0	3,093	0	0	0	0	0	0	3,093
Reserve Maintenance Fund	52,442	9,500	0	0	0	0	0	0	61,942
TOTAL REVENUES:	52,442	125,246	82,494	38,685	6,019	41,828	38,256	13,864	398,834
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	39,154	103,848	64,027	31,021	2,553	33,760	31,125	9,961	315,449
Planning and Design	13,288	21,398	18,467	7,664	3,466	8,068	7,131	3,903	83,385
TOTAL EXPENDITURES:	52,442	125,246	82,494	38,685	6,019	41,828	38,256	13,864	398,834

MIAMI INTERNATIONAL AIRPORT SOUTH TERMINAL IMPROVEMENTS

PROJECT #: 2000000095

PROJECT #: 2000000096

DESCRIPTION: Enhance MIA south terminal baggage handling system; replace roof in Concourse H; renovate Concourse H headhouse;

and replacement and reconfiguration of existing apron; and demolition of existing buildings within the site limits including

building 3050

Miami International Airport LOCATION:

District Located: Unincorporated Miami-Dade County

Countywide District(s) Served:

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Aviation Revenue Bonds	2,000	5,400	0	0	0	0	0	0	7,400
Future Financing	0	17,235	21,567	11,400	21,218	37,036	80,417	15,930	204,803
Transportation Security Administration	0	30,000	50,000	21,200	0	0	0	0	101,200
Funds									
TOTAL REVENUES:	2,000	52,635	71,567	32,600	21,218	37,036	80,417	15,930	313,403
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	40,000	63,351	31,000	16,445	29,007	69,663	12,930	262,396
Planning and Design	2,000	12,635	8,216	1,600	4,773	8,029	10,754	3,000	51,007
TOTAL EXPENDITURES:	2,000	52,635	71,567	32,600	21,218	37,036	80,417	15,930	313,403

MIAMI INTERNATIONAL AIRPORT MISCELLANEOUS PROJECTS

Rehabilitate pavement of taxiways T&S; relocate taxi lot; construct Airport Operations Control Room (AOC); build

employee parking garage; replace Concourse F, G, and H ticket counters; renovate facade from NTD to Hotel; and

renovate E-FIS greeters lobby

LOCATION: Miami International Airport District Located:

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Future Financing	0	24,374	21,383	20,768	13,891	35,207	36,803	22,013	174,439
Improvement Fund	0	0	0	25,000	25,000	0	0	0	50,000
TOTAL REVENUES:	0	24,374	21,383	45,768	38,891	35,207	36,803	22,013	224,439
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	22,881	17,023	41,569	34,703	29,406	33,333	20,247	199,162
Planning and Design	0	1,493	4,360	4,199	4,188	5,801	3,470	1,766	25,277
TOTAL EXPENDITURES:	0	24,374	21,383	45,768	38,891	35,207	36,803	22,013	224,439

UNFUNDED CAPITAL PROJECTS

		(dollars in thousands)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
MIA - TERMINAL WIDE RE-ROOFING	Miami International Airport	60,000
MIA - CONCOURSE E-H LIGHTNING PROTECTION SYSTEM	Miami International Airport	24,000
MIA - CONCOURSE E AND F TAXILANE AND APRON REHAB	Miami International Airport	15,000
MIA - PARK 6 GARAGE	Miami International Airport	65,000
MIA - PERIMETER ROAD WIDENING	Miami International Airport	20,000
MIA - TERMINAL PASSENGER LOADING BRIDGE (PLB) UPGRADE TO 400HZ	Miami International Airport	20,000
MIA - CONCOURSE F IMPROVEMENTS	Miami International Airport	153,000
	UNFUNDED TOTAL	357,000

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Office of the Citizens' Independent Transportation Trust

The Office of the Citizens' Independent Transportation Trust (OCITT) provides all necessary resources and support staff to the Citizens' Independent Transportation Trust (CITT or Trust) and CITT Nominating Committee to perform oversight mandated by Ordinance 02-117, including oversight of the Charter County Transit System Sales Surtax (Surtax) and the implementation of the People's Transportation Plan (PTP).

As part of the Transportation strategic area, the OCITT provides staff support to the CITT and its subcommittees, reviews municipal transportation plans, conducts public outreach programs and workshops, and provides financial controls for the allocation and transfer of Surtax revenues to municipalities.

The OCITT works closely with the CITT, Miami-Dade Transit (MDT), the Public Works and Waste Management Department (PWWM), the Metropolitan Planning Organization for the Miami Urbanized Area (MPO), municipalities, and other organizations related to transportation services in Miami-Dade County.

FY 2015-16 Adopted Budget

Expenditures by Activity (dollars in thousands) Office of the Citizens' Independent Transportation Trust \$2,350 Proprietary Fee and Bond Funds \$2,350 \$2,350

TABLE OF ORGANIZATION

EXECUTIVE DIRECTOR'S OFFICE

Responsible for overall planning, policy development, and administrative oversight of the Department; coordinates all CITT related meetings and activities; ensures compliance with applicable requirements; responsible for the development of the departmental budget and accounting activities

COMMUNITY OUTREACH

 Responsible for coordinating a comprehensive public education and community outreach program for the PTP; supports and monitors municipalities to ensure compliance with ordinances and state statutes

FY 14-15 FY 15-16 2

PROJECT AND FINANCIAL REVIEW

 Provides financial monitoring and analysis of PTP amendments and contracts; monitors
 Disadvantaged and Community Small Business
 Enterprise program compliance for surtax-funded projects; responsible for the completion of the BCC and CITT Agenda process

FY 14-15 FY 15-16 2

STRATEGIC AND FINANCIAL PLANNING

 Coordinates and collaborates with Miami-Dade County in financial planning for future major capital investments and corridor improvements; manages the Financial Consultant contract

> FY 14-15 2 FY 15-16 2

FINANCIAL SUMMARY

	Actual	Actual	Budget	Adopted
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
PTP Sales Tax Revenue	1,775	1,813	2,350	2,350
Total Revenues	1,775	1,813	2,350	2,350
Operating Expenditures				
Summary				
Salary	851	853	968	998
Fringe Benefits	160	203	284	268
Court Costs	0	0	1	1
Contractual Services	401	344	564	564
Other Operating	225	244	348	342
Charges for County Services	138	169	185	177
Grants to Outside Organizations	0	0	0	0
Capital	0	0	0	0
Total Operating Expenditures	1,775	1,813	2,350	2,350
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and	0	0	0	0
Depletion				
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

	Total F	unding	Total Pos	sitions
(dollars in thousands) Expenditure By Program	Budget FY 14-15	Adopted FY 15-16	Budget FY 14-15	Adopted FY 15-16
Strategic Area: Transportation Office of the Citizens' Independent Transportation	2,350	2,350	9	9
Trust Total Operating Expenditures	2,350	2,350	9	9

SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousand	ds)	
Line Item Highlights	Actual	Actual	Budget	Actual	Budget
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Advertising	65	66	115	93	110
Fuel	0	0	0	0	0
Overtime	0	1	5	0	5
Rent	111	100	100	105	102
Security Services	0	0	0	0	0
Temporary Services	0	0	10	0	10
Travel and Registration	5	5	25	8	25
Utilities	9	11	10	8	10

DIVISION: OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST

The Office of the Citizens' Independent Transportation Trust (OCITT) provides the CITT and Nominating Committee with the necessary administrative staff support to monitor, audit, oversee, and investigate the use of the Surtax proceeds and the implementation of the People's Transportation Plan.

- Educates the community regarding transportation issues and opportunities
- · Supports oversight of mass transit improvements along major corridors and between major origin and destination locations
- Increases public knowledge and understanding of public transportation alternatives and benefits

Strategic Objectives - Mea	Strategic Objectives - Measures											
GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs												
Objectives	Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives				Actual	Actual	Budget	Actual	Target				
Ensure support of the CITT	CITT Committee meetings held	OP		20	23	20	22	20				
	CITT Trust meetings held	OP	\leftrightarrow	11	12	11	11	11				

Objectives	Measures —		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target	
Increase community understanding of progress with the People's Transportation Plan	Community outreach events	OP	\leftrightarrow	89	73	70	78	65

ADDITIONAL INFORMATION

- In FY 2015-16, the OCITT will program \$200,000 for a financial consultant to conduct financial studies and \$225,000 for Audit and Management Services to conduct PTP related audits
- The FY 2013-14 Charter County Surtax revenue was \$228.017 million, reflecting a 5.5 percent increase over FY 2012-13 revenues of \$216.133 million; FY 2015-16 is programmed at \$238.238 million, reflecting a four percent increase over the FY 2014-15 projection (budgeted at 95 percent)

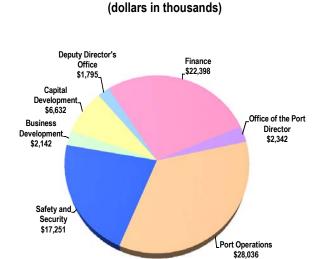
Port of Miami

Miami-Dade County manages the Dante B. Fascell Port of Miami or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 12th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, PortMiami is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing the Port efficiently and effectively, and maintaining, renovating and expanding the Port's facilities. PortMiami promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

As the second largest economic engine in Miami-Dade County, PortMiami works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

FY 2015-16 Adopted Budget



Expenditures by Activity

Revenues by Source (dollars in thousands)

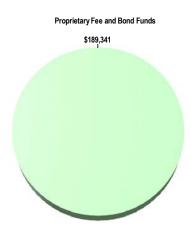


TABLE OF ORGANIZATION

OFFICE OF THE DIRECTOR

 Formulates departmental policies and procedures and provides overall direction and coordination for all divisions

PORT OPERATIONS

 Responsible for cargo and cruise ship operations, associated berthing and terminal management functions, housekeeping, and facilities maintenance

DEPUTY DIRECTOR 'S OFFICE

 Responsible for portwide day-to-day operations, including property management, grant administration, and long-term planning functions

SAFETY AND SECURITY

 Responsible for security planning and enforcement for PortMiami in coordination with federal, state, and local authorities

FINANCE

 Responsible for all accounting activities, including cost accounting, reconciliation, accounts payable, financial statements, credit/ collection, and billing, and all procurement functions

BUSINESS DEVELOPMENT

 Responsible for Port trade development, business development, and new revenue generating opportunities

CAPITAL DEVELOPMENT

 Oversees capital projects for PortMiami and performs administrative functions to include management of technology systems

FY 15-16 32

The FY 2015-16 total number of full-time equivalent positions is 385

FINANCIAL SUMMARY

	Actual	Actual	Budget	Adopted
(dollars in thousands)	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary				
Carryover	22,230	25,967	31,223	46,221
Proprietary Fees	115,270	130,973	135,745	143,120
Total Revenues	137,500	156,940	166,968	189,341
Operating Expenditures				
Summary				
Salary	20,768	20,202	22,401	21,262
Fringe Benefits	5,387	6,564	7,533	7,407
Court Costs	30	11	4	11
Contractual Services	12,947	16,303	16,501	17,964
Other Operating	13,173	11,226	14,306	13,586
Charges for County Services	15,543	16,168	16,248	18,449
Grants to Outside Organizations	0	0	0	0
Capital	1,077	1,456	1,620	1,917
Total Operating Expenditures	68,925	71,930	78,613	80,596
Non-Operating Expenditures				
Summary				
Transfers	6,159	8,776	1,055	1,055
Distribution of Funds In Trust	0	0	0	0
Debt Service	37,616	40,534	48,300	57,903
Depreciation, Amortizations and Depletion	0	0	0	0
Total Non-Operating Expenditures	43,775	49,310	88,355	108,745

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Adopted	Budget	Adopted
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: Transportation				
Office of the Port Director	2,372	2,342	15	14
Deputy Director's Office	864	1,795	9	19
Port Operations	28,381	28,036	135	131
Business Development	2,256	2,142	13	9
Capital Development	5,539	6,632	42	32
Finance	22,405	22,398	43	36
Safety and Security	16,796	17,251	92	90
Total Operating Expenditures	78,613	80,596	349	331

SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousand	ds)	
Line Item Highlights	Actual	Actual	Budget	Actual	Budget
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Advertising	498	496	288	384	486
Fuel	201	177	230	167	231
Overtime	905	830	863	872	854
Security Services	14,685	16,490	16,796	17,704	17,251
Temporary Employees	70	25	45	53	45
Travel and Registration	241	211	266	191	256
Utilities	4,191	4,836	5,093	5,155	5,334

ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 14-15	Adopted Fee FY 15-16	Dollar Impact FY 15-16
Cruise Passenger Wharfage-multi-day cruises per passenger embarking	-		
and debarking	\$10.99	\$11.32	\$1,800,000
Dockage per gross registry ton	\$.34	\$.35	\$200,000
Cargo Vessel Wharfage per short ton	\$2.94	\$3.03	\$600,000
Gantry Crane Rentals per hour	\$781.00	\$804.43	\$250,000
Water use per ton	\$2.58	\$2.73	\$150,000

DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Port's 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of PortMiami and the County at the local, national and international levels.

· Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

Strategic Objectives - Me	Strategic Objectives - Measures										
ED3-1: Attract a	and increase foreign direct inve	stments	and in	ternational trade	e from targeted	countries					
Objectives	Measures		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives	wieasures			Actual	Actual	Budget	Actual	Target			
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)*	OC	1	901	876	875	1,008	1,000			
Increase maritime revenue to the Port	Cruise passengers (in thousands)*	ОС	1	4,030	4,772	4,778	4,915	5,000			

^{*}The FY 2015-16 Targets have been updated to reflect prior year trends.

DIVISION COMMENTS

- The Port's Promotional Fund is budgeted at \$1.055 million in FY 2015-16 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather allocations for limited programs that promote Port maritime activities; funding is provided for the following activities: Port Promotional and customer appreciation activities (\$35,000), Cruise Shipping Miami Trade Show and Conference (\$60,000), Greater Miami Convention and Visitors Bureau (\$100,000), World Trade Center Miami (\$50,000), the Florida Chamber of Commerce (\$5,000), American Association of Port Authorities (AAPA) Latin Ports Delegation (\$20,000), AAPA 100th Annual Convention (\$220,000), Florida East Coast (FEC)/South Florida Marketing Program (\$50,000), Cargo and Cruise Marketing Program (\$290,000), Foreign Trade Zone (\$15,000), Florida International University (FIU) (\$35,000), Latin Chamber of Commerce (CAMACOL) (\$50,000), Florida Customs Brokers and Forwarders Association (\$40,000), Miami Children's Museum (\$20,000), Florida Perishables Coalition (\$20,000), America's Cargo Logistics (\$20,000) and Cruise Lines International Association (\$25,000)
- In FY 2015-16, PortMiami will continue a new and comprehensive cargo program implemented in FY 2014-15 that effectively increases cargo
 traffic by providing various incentives based on volumes; in April 2015 PortMiami experienced throughput of nearly 94,000 TEUs, which was
 the largest monthly amount since December 2004
- During FY 2014-15, PortMiami finalized an agreement with a major cruise line to extend service to FY 2028 guaranteeing at least 1.5 million passengers annually
- The FY 2015-16 Adopted Budget includes one cruise line expanding operations from seasonal to year round, increasing annual revenue by \$2.6 million
- The FY 2015-16 Adopted Budget includes a departmental reorganization that eliminates one vacant Senior Executive Assistant position (\$170,000)

DIVISION: DEPUTY DIRECTOR'S OFFICE

The Office of the Deputy Port Director is responsible for the day-to-day operations of PortMiami, including property management, grant administration and planning functions.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach

Strategic Objectives - Mea	Strategic Objectives - Measures										
TP3-3: Continually modernize Seaport and airports											
Objectives	Measures -		FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives			Actual	Actual	Budget	Actual	Target				
Efficiently manage Port	Property leases	EE 🛧		95%	95%	96%	95%	95%			
properties	occupancy rate	LF		7070	90 /0	70 /0	7370	9576			

DIVISION COMMENTS

- The Office of the Deputy Director Permits Division has initiated the automation of the permitting process, which will allow permits to be requested and issued online, providing time and travel expense savings for our stakeholders at no additional cost to the Department
- PortMiami management is in final negotiations to bring a new carrier which would begin service in FY 2019-20, bringing at least \$5 million in additional cruise revenue
- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers seven positions performing issuance of permits and
 credentialing functions from Finance, one position transferred to Capital Development to coordinate all elements of the Port Master Plan, and
 two positions transferred from Business Development to assist in responding to special requests from the Department's stakeholders
- The FY 2015-16 Adopted Budget includes the addition of one Administrative Specialist and one Grants Manager position to improve overall
 efficiency

DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for cargo and cruise ship operations, including housekeeping, and facilities maintenance.

- Coordinates operations and berthing activities and terminal management functions
- Maintains facilities to support cruise and cargo operations
- Coordinates PortMiami Crane Management, Inc.'s functions

Strategic Objectives - Measures										
ED3-1: Attract and increase foreign direct investments and international trade from targeted countries										
Objectives Measures				FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives	iniedsuijes			Actual	Actual	Budget	Actual	Target		
Improve Port efficiency	Crane availability EF		99.2%	99.3%	99.3%	99.5%	99.6%			

DIVISION COMMENTS

- In FY 2015-16 Port Operations will allocate operating funds of \$1.5 million for new equipment, paving and other infrastructure improvements
- The FY 2015-16 Adopted Budget includes a departmental reorganization that converts four full-time custodial positions to part-time to improve scheduling flexibility

DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and development as well as long term planning of Port requirements, communications and outreach.

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of the Port activities

Strategic Objectives - Mea	Strategic Objectives - Measures											
TP3-3: Continually modernize Seaport and airports												
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives				Actual	Actual	Budget	Actual	Target				
Improve new business initiatives	Advertising revenue generated*	ОС	1	N/A	\$6,000	\$1,500,000	\$239,000	\$500,000				

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- During FY 2015-16, a major PortMiami cruise line will launch a new brand of service allowing people to travel for a cause, giving customers an opportunity to work hands on with residents to improve communities in need, and will attract 38,000 more cruise passengers
- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one Administrative Assistant to Capital Development to
 provide additional administrative support to consultant activities, and one Public Outreach representative and one Strategic Initiatives Manager
 to the Deputy Director's Office to assist in responding to special requests from the Department's stakeholders
- The FY 2015-16 Adopted Budget includes a departmental reorganization that eliminates one vacant Seaport Public Affairs Director position (\$170,000)

DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates PortMiami design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Provides information technology support for the Department

Strategic Objectives - Mea	Strategic Objectives - Measures											
TP3-3: Continually modernize Seaport and airports												
Objectives	Objectives Measures -			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives				Actual	Actual	Budget	Actual	Target				
Improve internal	Percentage of projects											
capacity to oversee	completed on time and	EF	1	100%	95%	100%	89%	100%				
capital improvements	within budget*											

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one position from the Deputy's Director's Office to
 coordinate all elements of the Port Master Plan, and one position from Business Development to provide additional administrative support to
 consultant activities
- The FY 2015-16 Adopted Budget includes the addition of one Construction Manager position that will oversee various construction projects due to enhanced activity (\$160,000)
- In FY 2014-15, ITD continued to work with various County departments including PortMiami to streamline County IT functions; 13 positions have been transferred to ITD as part of the initial effort to consolidate IT functions and services under a centralized model; this on-going effort will produce operational efficiencies, provide for expanded capabilities, improve continuity of operations, and allow for better collaboration and information sharing

DIVISION: FINANCE

The Finance Division is responsible for Port accounting and budget activities, procurement, and contracts.

- Responsible for all accounting activities including cost accounting, reconciliation, accounts payable, financial statements, credit/collection and billing
- Coordinates capital and operational budget activities
- Oversees permitting and collection process for port business activities
- Manages accounting operations for gantry cranes
- Develops and implements financial initiatives to enhance revenues and reduce expenditures
- Responsible for procurement and contracting functions of the Department

Strategic Objectives - Mea	Strategic Objectives - Measures											
TP3-3: Continual	ly modernize Seaport and airp	orts										
Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target				
Provide efficient administrative support to the Port	Percentage of purchase requisitions completed*	OC	↑	95%	90%	95%	95%	95%				

^{*}The FY 2012-13 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- In FY 2015-16, PortMiami will continue its MOU with Audit and Management Services (AMS) to conduct audits of various departmental operations and services (\$190,000)
- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers seven positions performing issuance of permits and credentialing functions to the Deputy Director's Office

DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement for the Port in coordination with federal, state, and local authorities.

- · Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

Strategic Objectives - Measures

TP2-4: Ensure security at airports, seaport and on public transit

TPZ-4: Elisule se	ecurity at airports, seaport and	on put	nic tran	SIL				
Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target
Ensure public safety and	Safety and security budget (in thousands)*	IN	\leftrightarrow	\$14,865	\$16,495	\$16,796	\$17,704	\$17,251
security at the POM	Security staffing level (in Full-Time Equivalent)*	IN	\leftrightarrow	101	90	92	89	90

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- In FY 2014-15 and FY 2015-16, the Department will participate in the US Customs and Border Section 560 Program, which provides additional funding for overtime security services with funding to be reimbursed by participating carriers
- The FY 2015-16 Adopted Budget includes a departmental reorganization that eliminates one vacant Facility Security Officer position (\$95,000) and one vacant Seaport Enforcement Officer position (\$70,000) due to efficiency in assignments

ADDITIONAL INFORMATION

- The Department will examine capital requirements and availability in anticipation of deferring any new debt issuances until late 2016
- In FY 2015-16, PortMiami personnel will continue high level visits with potential cargo and cruise customers to initiate long-term contracts to retain or attract customers

Department Operational Unmet Needs

	(dollars in th	(dollars in thousands)				
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions			
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$850	\$0	0			
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$250	\$0	0			
Total	\$1,100	\$0	0			

CAPITAL BUDGET SUMMARY

(dollars in thousands)		PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue										
Tenant Financing		0	2,500	0	0	0	0	0	0	2,500
Seaport Bonds/Loans		84,153	81,823	102,703	55,220	28,600	15,600	0	0	368,099
FDOT Funds		15,598	4,532	0	0	0	0	0	0	20,130
Non-County Contributions		4,000	0	0	0	0	0	0	0	4,000
	Total:	103,751	88,855	102,703	55,220	28,600	15,600	0	0	394,729
Expenditures										
Strategic Area: TP										
Cargo Facilities Improvements		48,506	9,307	28,114	16,000	0	0	0	0	101,927
Equipment Acquisition		200	7,000	15,000	7,000	13,000	0	0	0	42,200
Passenger Facilities Improvements		2,327	38,500	24,500	0	0	0	0	0	65,327
Port Facility Improvements		52,718	34,048	35,089	32,220	15,600	15,600	0	0	185,275
	Total:	103,751	88,855	102,703	55,220	28,600	15,600	0	0	394,729

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2015-16, the Department will continue to update and improve various port infrastructure projects (\$87.153 million total with \$8.083 million in FY 2015-16)
- In FY 2015-16, the Port will begin to expand the number of gantry cranes to handle anticipated larger ships, and add four new post-panamax cranes (\$42.2 million total with \$7 million in FY 2015-16)
- In FY 2015-16, the Port will complete upgrades to Terminals D and E to handle new service from larger ships (\$10 million total with \$8 million in FY 2015-16)

PROJECT #: 641540

FUNDED CAPITAL PROJECTS

(dollars in thousands)

FEDERAL INSPECTION FACILITY

DESCRIPTION: Build new facility for Immigration and Customs Enforcement Operations

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	0	7,000	7,000	0	0	0	0	0	14,000
TOTAL REVENUES:	0	7,000	7,000	0	0	0	0	0	14,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	7,000	7,000	0	0	0	0	0	14,000
TOTAL EXPENDITURES:	0	7,000	7,000	0	0	0	0	0	14,000

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$30,000

CRUISE TERMINAL J IMPROVEMENTS PROJECT #: 642930

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and various

terminal repair/upgrades

LOCATION: Dante B. Fascell Port of Miami-Dade District Located:

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	5,200	915	2,436	0	0	0	0	0	8,551
TOTAL REVENUES:	5,200	915	2,436	0	0	0	0	0	8,551
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	5,200	915	2,436	0	0	0	0	0	8,551
TOTAL EXPENDITURES:	5,200	915	2,436	0	0	0	0	0	8,551

CARGO GATE MODIFICATIONS PROJECT #: 644010

DESCRIPTION: Purchase and install security systems for new gateway as required

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	1,008	1,118	10,882	0	0	0	0	0	13,008
TOTAL REVENUES:	1,008	1,118	10,882	0	0	0	0	0	13,008
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,008	1,118	10,882	0	0	0	0	0	13,008
TOTAL EXPENDITURES:	1 008	1 118	10 882	0	0	0	0	0	13 008

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$100,000

NORTH BULKHEAD REPAIRS PROJECT #: 644300

DESCRIPTION: Program for terminal bulkhead repairs

LOCATION: Dante B. Fascell Port of Miami-Dade District Located:

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 9.000 3,000 12,000 Seaport Bonds/Loans 0 Λ n 0 Λ 0 12,000 **TOTAL REVENUES:** 0 9,000 3,000 0 0 0 **EXPENDITURE SCHEDULE:** PRIOR **FUTURE** TOTAL 2015-16 2016-17 2020-21 2017-18 2018-19 2019-20 Construction 6,000 3,000 9,000 0 0 0 0 0 0 0 3,000 0 0 0 0 3,000 Planning and Design 0 0 **TOTAL EXPENDITURES:** 0 9,000 3,000 0 0 0 0 0 12,000

CONTAINER YARD IMPROVEMENTS - SEABOARD

Port of Miami

PROJECT #:

PROJECT #: 645430

PROJECT #:

646300

644520

DESCRIPTION: Implement container yard improvements in Port terminal area for drainage and bulkhead improvements

LOCATION: Dante B. Fascell Port of Miami-Dade

District Located: District(s) Served: 5 Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	11,198	0	0	0	0	0	0	0	11,198
Non-County Contributions	4,000	0	0	0	0	0	0	0	4,000
Seaport Bonds/Loans	29,692	2,189	1,732	0	0	0	0	0	33,613
Tenant Financing	0	1,000	0	0	0	0	0	0	1,000
TOTAL REVENUES:	44,890	3,189	1,732	0	0	0	0	0	49,811
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	31,592	3,189	1,732	0	0	0	0	0	36,513
Furniture Fixtures and Equipment	11,198	0	0	0	0	0	0	0	11,198
Planning and Design	2,100	0	0	0	0	0	0	0	2,100
TOTAL EXPENDITURES:	44,890	3,189	1,732	0	0	0	0	0	49,811

INFRASTRUCTURE IMPROVEMENTS

DESCRIPTION:

Update and improve various infrastructure portions of the Port

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** FDOT Funds 4,310 532 0 0 0 0 0 4,842 0 Seaport Bonds/Loans 24,032 7,506 13,653 17,120 10,000 10,000 0 0 82,311 **TOTAL REVENUES:** 28,342 8,038 13,653 17,120 10,000 10,000 0 0 87,153 **EXPENDITURE SCHEDULE:** PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 28.342 8.038 13.653 17.120 10.000 10.000 0 0 87.153 **TOTAL EXPENDITURES:** 28,342 8,038 13,653 17,120 10,000 10,000 0 0 87,153

SOUTH BULKHEAD REHABILITATION

DESCRIPTION: Repair and improvements to Port cargo area bulkheads

LOCATION: Dante B. Fascell Port of Miami-Dade District Located:

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	2,608	5,000	15,500	10,000	0	0	0	0	33,108
TOTAL REVENUES:	2,608	5,000	15,500	10,000	0	0	0	0	33,108
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,608	5,000	15,500	10,000	0	0	0	0	33,108
TOTAL EXPENDITURES:	2.608	5.000	15.500	10.000	0	0	0	0	33,108

SOUTH FLORIDA CONTAINER TERMINAL IMPROVEMENTS

PROJECT #: 647150

DESCRIPTION: Improve South Florida Container Terminal drainage and add cargo yard projects

LOCATION: Dante B. Fascell Port of Miami-Dade

Port of Miami

District Located:
District(s) Served:

Countywide

5

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	0	6,000	0	0	0	0	6,000
TOTAL REVENUES:	0	0	0	6,000	0	0	0	0	6,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	0	6,000	0	0	0	0	6,000
TOTAL EXPENDITURES:	0	0	0	6,000	0	0	0	0	6,000

SEWER UPGRADES PROJECT #: 647720

DESCRIPTION: Upgrade Miami-Dade sewer and force main

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE: Seaport Bonds/Loans	PRIOR 500	2015-16 2,000	2016-17 2,500	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 5,000
TOTAL REVENUES:	500	2,000	2,500	0	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	500	2,000	2,500	0	0	0	0	0	5,000
TOTAL EXPENDITURES:	500	2,000	2,500	0	0	0	0	0	5,000

FACILITY MOVES PROJECT #: 6410330

DESCRIPTION: Movement of customer warehouses or other facilities as determined

LOCATION: Dante B. Fascell Port of Miami-Dade District Located:

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE: **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL 9,576 Seaport Bonds/Loans 576 0 9,000 0 0 0 **TOTAL REVENUES:** 576 0 9,000 0 9,576 0 **EXPENDITURE SCHEDULE:** PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Construction 576 0 9,000 0 0 0 0 9,576 **TOTAL EXPENDITURES:** 576 0 9,000 0 0 0 9,576

TERMINAL H - MECHANICAL UPGRADES

PROJECT #: 6410510

LOCATION:

DESCRIPTION: Terminal H improvements to include fire equipment upgrades and Chiller replacement Dante B. Fascell Port of Miami-Dade

District Located:

Port of Miami

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	300	595	U	500	Ü	U	U	U	1,395
TOTAL REVENUES:	300	595	0	500	0	0	0	0	1,395
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	300	595	0	500	0	0	0	0	1,395
TOTAL EXPENDITURES:	300	595	0	500	0	0	0	0	1,395

CONSTRUCTION SUPERVISION

PROJECT #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Port

LOCATION: Dante B. Fascell Port of Miami-Dade District Located:

Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	17,800	6,500	6,500	5,600	5,600	5,600	0	0	47,600
TOTAL REVENUES:	17,800	6,500	6,500	5,600	5,600	5,600	0	0	47,600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	17,800	6,500	6,500	5,600	5,600	5,600	0	0	47,600
TOTAL EXPENDITURES:	17,800	6,500	6,500	5,600	5,600	5,600	0	0	47,600

CRUISE TERMINAL H IMPROVEMENTS

Port of Miami

PROJECT #: 200000001

LOCATION:

DESCRIPTION: Upgrade Terminal H for Bimini Services by Resorts International Dante B. Fascell Port of Miami-Dade

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	90	0	0	0	0	0	0	0	90
Seaport Bonds/Loans	237	5,000	6,500	0	0	0	0	0	11,737
Tenant Financing	0	1,500	0	0	0	0	0	0	1,500
TOTAL REVENUES:	327	6,500	6,500	0	0	0	0	0	13,327
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	327	5,000	6,500	0	0	0	0	0	11,827
Planning and Design	0	1,500	0	0	0	0	0	0	1,500

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$50,000

NEW CRUISE TERMINALS AND UPGRADES

PROJECT #: 2000000060

DESCRIPTION: Design, construct, and upgrade cruise terminals for new Cruise Services LOCATION: Dante B. Fascell Port of Miami-Dade

Port of Miami

District Located: District(s) Served:

Countywide

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REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	0	2,000	0	0	0	0	0	0	2,000
Seaport Bonds/Loans	0	22,000	18,000	0	0	0	0	0	40,000
TOTAL REVENUES:	0	24,000	18,000	0	0	0	0	0	42,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	24,000	18,000	0	0	0	0	0	42,000
TOTAL EXPENDITURES:	0	24,000	18,000	0	0	0	0	0	42,000

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$100,000

CRUISE TERMNALS D and E

PROJECT #:

2000000061

DESCRIPTION:

Update terminals D and E for new Carnival services per contract

LOCATION:

Dante B. Fascell Port of Miami-Dade

Port of Miami

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** FDOT Funds 2,000 0 0 2,000 0 0 0 0 0 2,000 6,000 8,000 Seaport Bonds/Loans 0 0 0 0 0 0 TOTAL REVENUES: 2,000 8.000 0 0 0 0 0 0 10,000 **FUTURE EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 TOTAL Construction 2,000 8.000 0 0 0 0 0 10,000 0 **TOTAL EXPENDITURES:** 2,000 8,000 0 0 0 0 10,000

PURCHSE 4 ADDITIONAL GANTRY CRANES

PROJECT #:

200000131

DESCRIPTION: Purchase four (4) additional post panamax gantry cranes (for a total of 17) for anticipated increased traffic

LOCATION:

Dante B. Fascell Port of Miami-Dade

District Located:

Port of Miami

District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Seaport Bonds/Loans	200	7,000	15,000	7,000	13,000	0	0	0	42,200
TOTAL REVENUES:	200	7,000	15,000	7,000	13,000	0	0	0	42,200
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	200	7,000	15,000	7,000	13,000	0	0	0	42,200
TOTAL EXPENDITURES:	200	7,000	15,000	7,000	13,000	0	0	0	42,200

UNFUNDED CAPITAL PROJECTS

		(dollars in thousands)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
EXPAND AND MODERNIZE PORT UTILITIES	Dante B. Fascell Port of Miami-Dade	15,000
PURCHASE CARGO TERMINAL RTGs	Dante B. Fascell Port of Miami-Dade	10,000
EXTEND RAIL ROAD TRACK	Dante B. Fascell Port of Miami-Dade	1,000
NEW PARKING GARAGES	Dante B. Fascell Port of Miami-Dade	55,000
ROADWAY REALIGNMENT	Dante B. Fascell Port of Miami-Dade	25,000
CHANNEL MODIFICATIONS	Dante B. Fascell Port of Miami-Dade	20,000
CRUISE TERMINAL CONCOURSES AND BERTHING MODS	Dante B. Fascell Port of Miami-Dade	15,000
NEW BERTH O - WEST NEW APRON	Dante B. Fascell Port of Miami-Dade	67,000
IMPROVEMENTS TO CRUISE TERMINALS B, F,G, AND H	Dante B. Fascell Port of Miami-Dade	83,000
CONSTRUCT PASSENGER TERMINAL MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200
DESIGN AND CONSTRUCT CRUISE FERRY COMPLEX	Dante B. Fascell Port of Miami-Dade	20,000
EXPAND WATER SERVICE CAPACITY	Dante B. Fascell Port of Miami-Dade	5,000
DESIGN AND CONSTRUCT CRANE MAINTENANCE FACILITY	Dante B. Fascell Port of Miami-Dade	1,000
	UNFUNDED TOTAL	327.200

Transit

Miami-Dade Transit (MDT), the 15th largest public transit system in the country (based on annual vehicle revenue miles) and the largest transit agency in Florida, plans, markets, and provides regional public transportation services in Miami-Dade County. MDT also implements all of the County's transit-related capital projects in the People's Transportation Plan (PTP), including the expansion of the Metrorail and Metrobus systems.

As part of the Transportation strategic area, MDT provides approximately 28.9 million miles of Metrobus annual revenue service along 95 routes with a fleet of 713 full-sized buses, 25 articulated buses, and 77 minibuses. MDT's system also includes a 25 mile dual elevated Metrorail track; a 20-mile Bus Rapid Transit (BRT) line that is among the longest in the United States, and a 4.4-mile dual elevated Metromover track. In addition, MDT provides Special Transportation Services (STS) to eligible participants.

MDT works closely with the Federal Transit Administration (FTA), the Florida Department of Transportation (FDOT), the Miami-Dade Metropolitan Planning Organization (MPO), the Citizens' Independent Transportation Trust (CITT), the South Florida Regional Transportation Authority (SFRTA), the Public Works and Waste Management Department (PWWM), citizen advocacy groups, and other transportation stakeholders.

FY 2015-16 Adopted Budget

Expenditures by Activity (dollars in thousands)

Engineering South Florida \$21.856 Regional Transportation Authority \$4.235 Paratransit \$45,653 Metrobus Operational \$251.620 Support \$121,106 Operating Grants Office of the \$1,061 Metrorail \$71.306 \$10,080

Revenues by Source

(dollars in thousands)

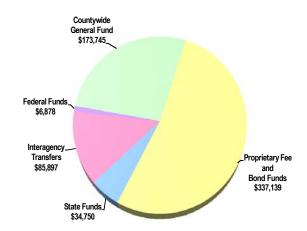
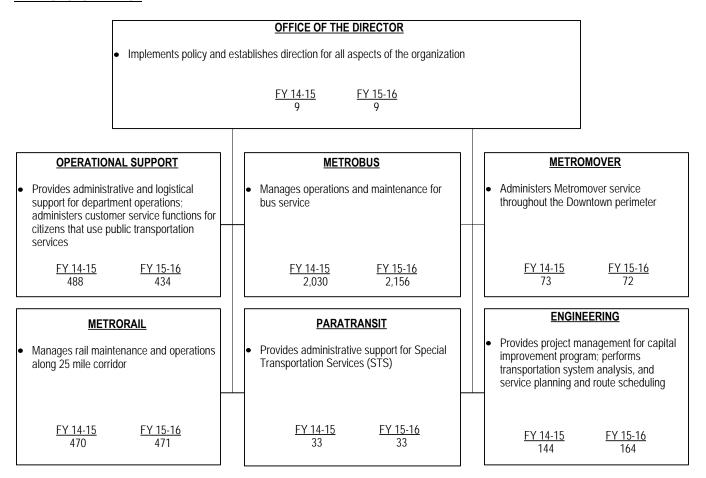


TABLE OF ORGANIZATION



*The FY 2015-16 total number of full-time equivalent positions is 3,611.14

FINANCIAL SUMMARY

(dollars in thousands)	Actual	Actual	Budget	Adopted
	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenue Summary	1/2 100	1/7 0/0	1/7 0/0	172 745
General Fund Countywide	162,190	167,869	167,869	173,745
Local Option Gas Tax	0	1 225	17,481	0
Carryover	0	1,225	10,920	6,939
Other Revenues	11,581	16,599	10,183	16,617
PTP Sales Tax Revenue	159,336	150,971	174,181	202,608
Transit Fares and Fees	111,290	119,994	114,781	110,975
Other	666	666	666	666
State Grants	8,384	14,147	13,520	13,722
State Operating Assistance	18,951	19,364	20,515	20,362
Federal Grants	0	3,045	71,039	1,000
Federal Funds	0	0	11,560	5,878
Federal Grants	0	572	979	65,874
Bond Proceeds	0	0	0	1,684
Local Option Gas Tax	0	0	0	17 555
Capitalization	0	0	0	17,555
Interagency Transfers	0	3,684	3,502	0
Transit Fares and Fees	0	0	0	784
Transfer From Other Funds	0	0	784	0
Total Revenues	472,398	498,136	617,980	638,409
Operating Expenditures				
Summary				
Salary	185,155	192,026	185,730	244,984
Fringe Benefits	46,503	65,129	51,328	71,667
Court Costs	11	6	40	40
Contractual Services	61,585	69,225	81,157	83,557
Other Operating	97,665	88,148	201,493	112,940
Charges for County Services	9,969	10,759	12,808	15,265
Grants to Outside Organizations	4,235	4,235	4,235	4,235
Capital	186	85	196	185
Total Operating Expenditures	405,309	429,613	536,987	532,873
Non-Operating Expenditures				
Summary				
Transfers	10,862	2,784	976	198
Distribution of Funds In Trust	0	0	0	0
Debt Service	55,002	54,810	79,354	105,338
Depreciation, Amortizations and	0	0	0	0
Depletion	^	^	//0	^
Reserve	0	0	663	0
Total Non-Operating Expenditures	65,864	57,594	80,993	105,536

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Adopted	Budget	Adopted
Expenditure By Program	FY 14-15	FY 15-16	FY 14-15	FY 15-16
Strategic Area: Transportation				
Engineering	18,637	21,856	144	164
Metrobus	177,198	251,620	2,030	2,156
Metromover	9,191	10,080	73	72
Metrorail	50,608	71,306	470	471
Office of the Director	1,035	1,061	9	9
Operating Grants	95,172	5,956	0	0
Operational Support	111,078	121,106	488	434
Paratransit	46,233	45,653	33	33
PTP Loan Repayment	23,600	0	0	0
South Florida Regional	4,235	4,235	0	0
Transportation Authority				
Total Operating Expenditures	536,987	532,873	3,247	3,339

SELECTED ITEM HIGHLIGHTS AND DETAILS

		(do	llars in thousand	ds)	
Line Item Highlights	Actual	Actual	Budget	Actual	Budget
	FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Advertising	339	611	452	468	480
Fuel	34,208	32,220	37,761	22,987	33,921
Overtime	32,473	36,765	29,640	42,657	36,764
Rent	3,354	2,678	2,814	2,326	2,955
Security Services	14,168	15,745	14,300	13,868	14,848
Temporary Services	187	213	156	180	159
Travel and Registration	154	135	130	163	215
Utilities	8,602	9,378	9,273	10,017	9,150

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director is responsible for the overall direction of Metrobus, Metrorail, Metromover, Paratransit, and related support services.

- Implements transportation services for Miami-Dade County residents and visitors
- Coordinates community outreach and provides market analysis
- Represents the Department to stakeholders including the Citizens' Independent Transportation Trust (CITT)
- Implements People's Transportation Plan (PTP) initiatives

Strategic Objectives - Mea	sures					<u>'</u>	·	<u>'</u>	
GG4-2: Effective	y allocate and utilize resource	es to me	et curre	ent and future o	perating and ca	pital needs			
Objectives									
Objectives	weasures			Actual	Actual	Budget	Actual	Target	
Meet financial budgetary	Repayment of loan for existing services (in thousands)	OP	\leftrightarrow	\$17,879	\$20,668	\$23,600	\$23,600	\$26,678	
targets	Outstanding balance of loan for existing services (in thousands)	ОС	↓	\$97,107	\$79,353	\$58,133	\$58,133	\$33,199	

DIVISION COMMENTS

- In FY 2015-16, the Countywide General Fund Maintenance of Effort (MOE) will increase to \$173.745 million; a 3.5 percent increase above the FY 2014-15 MOE of \$167.869 million, as adopted in the People's Transportation Plan and as amended on January 2015
- The FY 2015-16 Adopted Budget funds the South Florida Regional Transportation Authority (SFRTA) at the statutory minimum of \$4.235 million; this amount reflects the required minimum for operating needs of \$1.565 million (Section 343.58(2) Florida Statutes) and for capital needs of \$2.67 million (Section 343.58(1) Florida Statutes)
- In FY 2015-16, the PTP contribution to support operations will be \$130.412 million; this support will be reduced to less than \$27.6 million by FY 2020-21

DIVISION: ENGINEERING

The Engineering Division is responsible for transportation system analysis, planning and development of the capital program, and project management activities.

- Manages long-term system planning and station area development
- Manages guideway, systems, station, rehabilitation, and fixed facility construction
- Responsible for project scheduling and cost control, contract administration, and project configuration management
- Responsible for design and construction of capital projects
- Responsible for testing and acceptance of new systems and installations, as well as systems compliance
- Responsible for right-of-way acquisition, utilities relocation, and survey of right-of-way administration; negotiates transit developments
- Develop and monitor quality assurance and quality control requirements for all transit projects and operational activities to ensure compliance with Federal and State requirements
- Responsible for traction power, communications, signals, and fare collection design, installation and maintenance
- Provides route scheduling, service planning, and ridership analysis

DIVISION COMMENTS

The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers 13 positions performing procurement functions from
Operational Support, and two positions from Operational Support to provide specialized station and facility planning, and five positions from
Metrobus that will assist with contract management and procurement

DIVISION: METROBUS

The Metrobus Division is responsible for bus operations and bus maintenance.

- Provides maintenance services for bus fleet
- Manages bus operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

TP1-3: Provide reliable transit service

Objectives	Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target
Maintain a safe, cost efficient, and reliable	Bus on-time performance*	OC	↑	79%	75.5%	78%	70%	78%
bus system	Peak hour bus availability*	ОС	↑	99.8%	99.9%	99%	99.5%	99.4%

*The FY 2013-14 Actual has been revised to reflect updated figures; in FY 2014-15, due to higher bus breakdowns and increasing traffic congestion, the Department is experiencing lower on-time performance; the Department's planning staff has added running time to routes that help mitigate the issue

TP1-4: Expand public transportation											
Objectives	Measures	Measures -			FY 13-14	FY 14-15	FY 14-15	FY 15-16			
0.00000					Actual	Budget	Actual	Target			
Maintain a safe, cost efficient, and reliable bus system	Average weekday bus boardings (in thousands)*	IN	\leftrightarrow	250	245	255	209	229			
	Bus service (revenue) miles (in millions)*	OP	\leftrightarrow	29.2	28.4	29.2	28.9	29.2			

^{*}The FY 2013-14 Actual has been revised to reflect updated figures; in FY 2014-15, due to lower fuel prices and a decrease in reliable bus service resulting from maintenance reasons, the Department is experiencing lower ridership levels; additionally, the Department is seeing a loss of ridership as a result of the increasing popularity of municipal circulators

TP3-2: Provide attractive, well-maintained facilities and vehicles											
Objectives	Objectives Measures			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target			
Maintain a safe, cost efficient, and reliable bus system	Percentage of preventive maintenance completed on schedule*	EF	↑	98.4%	98%	90%	95.5%	94.5%			
	Mean distance between mechanical breakdowns (in miles)*	OC	↑	4,391	3,903	4,000	3,594	3,500			

^{*}The FY 2013-14 Actual has been revised to reflect updated figures; in FY 2014-15, as a result of an aging bus fleet, the Department is experiencing higher than normal breakdown of equipment

DIVISION COMMENTS

- In FY 2015-16, as a result of an aging bus fleet, the Department will increase spending on parts (\$2.4 million)
- In FY 2015-16, in an effort to mitigate overtime expenses and provide additional flexibility in recruiting vacant Bus Operator and Bus Maintenance Technician positions, the Department will add 120 full-time Bus Operators, 26 part-time Bus Operators, and 10 Bus Maintenance Technicians
- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers two positions from Operational Support that will provide
 additional clerical maintenance control and bus maintenance, and five positions to Engineering that will assist with contract management and
 procurement
- The FY 2015-16 Adopted Budget eliminates one vacant Bus Service Chief and streamlines the management of bus services

DIVISION: METROMOVER

The Metromover Division is responsible for Metromover operations and maintenance.

- Provides maintenance to Metromover cars
- Provides support for Metromover operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

TP1-3: Provide reliable transit service

* 11 1 3.1 10 VIGC 10	Shable transit service							
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
Objectives	Measures			Actual	Actual	Budget	Actual	Target
Maintain a safe, cost efficient, and reliable Metromover system	Metromover service availability*	EF	↑	100%	99.2%	99.5%	99.1%	100%

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

 TP1-4: Expand p 	TP1-4: Expand public transportation											
Objectives Measures				FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16				
Objectives	Measures		Actual	Actual	Budget	Actual	Target					
Maintain a safe, cost efficient, and reliable Metromover system	Average weekday Metromover boardings*	IN	\leftrightarrow	30,900	32,100	31,500	30,599	33,700				

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

TP3-2: Provide attractive, well-maintained facilities and vehicles											
Objectives	Measures -		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target				
Maintain a safe, cost efficient, and reliable	Percentage of preventive maintenance completed on schedule*	EF	↑	90%	87.5%	95%	88.7%	85%			
Metromover system	Metromover mean miles between failures*	OC	↑	7,571	6,791	6,000	7,744	6,080			

^{*}The FY 2013-14 Actual has been revised to reflect updated figures; in FY 2014-15, the Department shifted existing staff from preventative maintenance schedules to perform spotting services at construction sites near the Metromover guideway; additionally, in FY 2014-15, Metromover failures have increased due to aging wayside infrastructure

DIVISION COMMENTS

The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one position to Metrorail that will coordinate
maintenance production

DIVISION: METRORAIL

The Metrorail Division is responsible for Metrorail operations and maintenance.

- Manages train operations
- Provides maintenance for rail cars
- Performs all transit structural inspection and engineering analysis of Metrorail and Metromover guideways and station facilities
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Objectives - Measures

TP1-3: Provide reliable transit service

Objectives	Measures -			FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target
Maintain a safe, cost efficient, and reliable Metrorail system	Rail on-time performance*	OC	1	96.8%	96.3%	95%	96.9%	97%

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

TP1-4: Expand public transportation											
Objectives Measures				FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	Objectives measures			Actual	Actual	Budget	Actual	Target			
Maintain a safe, cost	Average weekday										
efficient, and reliable	Metrorail boardings (in	IN	\leftrightarrow	70,900	73,100	72,400	69,497	76,600			
Metrorail system	thousands)*										

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

TP3-2: Provide a	TP3-2: Provide attractive, well-maintained facilities and vehicles										
Obiectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives measures				Actual	Actual	Budget	Actual	Target			
Maintain a safe, cost efficient, and reliable Metrorail system	Metrorail mean miles between failures*	OC	1	3,298	3,986	3,000	3,699	3,726			

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

DIVISION COMMENTS

• The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers one position from Metromover that will coordinate maintenance production

DIVISION: OPERATIONAL SUPPORT

The Operational Support Division is responsible for providing administrative and logistical support to the Department.

- Manages accounting, budget, personnel, and procurement functions
- Manages the service level agreements with the Information Technology Department for information technology projects and systems
- Manages joint development
- Provides marketing services including advertising, promotions, graphic design, media relations, and market analysis
- . Directs labor relations and ensures compliance with the Americans with Disabilities Act and other federal, state, and local laws and regulations
- Develops and implements policy for comprehensive, integrated, and coordinated transit safety and security programs

Strategic Objectives - Measures

TP1-3: Provide reliable transit service

TP1-3: Provide reliable transit service										
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16		
Objectives	Measures	Actua		Actual	Actual	Budget	Actual	Target		
Provide operational support for core services provided by the Transit Department	Metrorail/Metromover elevator and escalator availability*	ОС	1	98.5%	98.1%	96%	98%	99%		

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

TP2-4: Ensure se	TP2-4: Ensure security at airports, seaport and on public transit										
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16			
Objectives	iweasures	Measures			Actual	Budget	Actual	Target			
Provide operational support for core services provided by the Transit Department	Average monthly security post inspections*	OP	\leftrightarrow	478	979	810	979	1,012			

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

DIVISION COMMENTS

- In FY 2015-16, the Department will convert six part-time positions to full-time to improve employee retention; five positions will be in the Revenue Collection Service and one position will be in Customer Service (\$105,000)
- The FY 2015-16 Adopted Budget includes a departmental reorganization that transfers 13 positions performing procurement functions to Engineering, and two positions to Engineering to provide specialized station and facility planning, and two positions to Metrobus that will provide additional clerical maintenance control and bus maintenance
- In FY 2014-15, ITD continued to work with various County departments including Transit to streamline County IT functions; 42 positions have been transferred to ITD as part of the initial effort to consolidate IT functions and services under a centralized model; this on-going effort will produce operational efficiencies, provide for expanded capabilities, improve continuity of operations, and allow for better collaboration and information sharing
- The FY 2015-16 Adopted Budget eliminates one previously out-stationed vacant position in the Human Resource Division

DIVISION: PARATRANSIT

The Paratransit Division is responsible for administering Special Transportation Services (STS) for individuals with disabilities.

- Administers Paratransit operations
- Administers contract compliance, customer certification and customer service

Strategic Objectives - Measures										
TP1-5: Improve	mobility of low income individu	als, the	elderly	and disabled						
Objectives	Measures		FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Actual	FY 15-16 Target			
Ensure timely Paratransit services	Paratransit on-time performance*		91%	86%	87.05%	87%	86%			

^{*}The FY 2013-14 Actual has been revised to reflect updated figures

ADDITIONAL INFORMATION

- The FY 2015-16 Adopted Budget increases janitorial services (\$673,000) and elevator maintenance services (\$1.5 million) to improve the maintenance of transit facilities and vehicles
- The FY 2015-16 Adopted Budget provides additional replacement of batteries, video equipment, and digital signs at all Metrorail, Metromover, and Metrobus facilities to improve signage and video recording (\$3.324 million)
- The FY 2015-16 Adopted Budget includes the addition of 90 part-time MDT Construction and Facilities Monitor positions to oversee construction activities adjacent to Metrorail and Metromover guideways (\$2.85 million)

Department Operational Unmet Needs

	(dollars in thousands)					
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions			
Increase janitorial services by adding a mid-day cleaning shift	\$0	\$1,200	0			
Wrap 260 Buses to improve appearance	\$0	\$1,300	0			
Hire 22 positions in Facilities Maintenance Division to improve the maintenance of existing Transit facilities	\$0	\$1,400	22			
Implement an Enterprise Asset Management System (EAMS) to assist and manage tracking of Metrorail, Metrobus, and Facility maintenance assets	\$800	\$0	0			
Hire four positions in the Track and Guideway Maintenance Division to improve the appearance of Metrorail and Metromover structures	\$0	\$400	4			
Hire three positions in the Bus Maintenance Division to improve bus dispatching and ensure bus availability	\$0	\$195	3			
Total	\$800	\$4,495	29			

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
evenue									
FTA 5339 Bus & Bus Facility Formula	0	14,321	5,056	5,182	0	0	0	0	24,559
FTA Section 5307/5309 Formula Grant	44,939	103,470	89,342	97,219	90,893	85,552	85,411	0	596,826
Operating Revenue	77	0	0	0	0	0	0	0	77
FDOT Funds	110,084	31,130	4,251	6,471	867	4,700	0	0	157,503
City of Homestead Contribution	0	77	0	0	0	0	0	0	77
City of Miami Contribution	0	250	0	0	0	0	0	0	250
Federal TIGER Grant	0	1,500	0	0	0	0	0	0	1,500
City of Miami Beach Contribution	0	250	0	0	0	0	0	0	250
People's Transportation Plan Bond Program	579,287	139,501	169,604	158,105	96,859	66,249	50,124	33,115	1,292,844
Capital Impr. Local Option Gas Tax	1,297	18,808	19,090	19,376	19,667	19,962	20,261	0	118,461
FTA Section 5309 Discretionary Grant	9,908	387	0	0	0	0	0	0	10,295
Lease Financing - County Bonds/Debt	0	0	166,650	84,158	85,000	85,850	0	0	421,658
Total:	745,592	309,694	453,993	370,511	293,286	262,313	155,796	33,115	2,624,300
kpenditures									
Strategic Area: TP									
ADA Accessibility Improvements	1,869	1,026	115	0	0	0	0	0	3,010
Bus System Projects	20,050	53,858	12,248	10,182	8,578	8,000	8,000	0	120,916
Equipment Acquisition	5,671	656	166,888	84,658	86,200	87,350	1,500	0	432,923
Facility Improvements	4,216	11,775	14,259	22,959	21,254	25,209	24,694	10,310	134,676
Infrastructure Improvements	21,987	49,709	47,754	45,904	44,697	38,259	29,712	12,500	290,522
Mass Transit Projects	5,228	110,728	84,041	99,376	90,425	98,101	87,412	0	575,311
Metromover Projects	10,305	6,444	15,827	5,340	8,000	0	0	0	45,916
Metrorail Projects	649,564	69,800	110,183	100,747	33,618	4,875	3,954	10,305	983,046
New Passenger Facilities	10,335	1,769	56	0	0	0	0	0	12,160
Park and Ride Improvements and New Facilities	10,617	2,613	2,118	836	0	0	0	0	16,184
Passenger Facilities Improvements	2,813	3,267	0	0	0	0	0	0	6,080
Security Improvements	487	499	504	509	514	519	524	0	3,556

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2015-16 Adopted Budget and Multi-Year Capital Plan includes funding for the replacement of 136 Metrorail vehicles (\$44.757 million programmed in FY 2015-16) for a total project cost of \$375.787 million
- The FY 2015-16 Adopted Budget and Multi-Year Capital Plan will start a fleet replacement program that will replace 750 buses starting in FY 2016-17 with the purchase of 300 buses (\$421.658 million in Total)
- The FY 2015-16 Adopted Budget and Multi-Year Capital Plan purchase buses for expanded and enhanced services that includes bus Wi-Fi, improves signage, builds a new terminal and Park and Ride lots (\$60.46 million in FY 15-16, and \$106.734 million in total)
- The FY 2015-16 Adopted Budget and Multi-Year Capital Plan includes the refurbishment and modernization of all stations throughout the rail system (\$10 million in FY 15-16, and \$35 million in total)
- In FY 2015-16, the Department will continue to replace and upgrade physical assets according to normal replacement cycles as part of the Infrastructure Renewal Plan (\$12.5 million programmed in FY 2015-16, and total project cost \$87.5 million)
- The FY 2015-16 Adopted Budget and Multi-Year Capital Plan includes the improvement and replacement of various Metromover systems control and signage (\$3.602 million in FY 15-16, and \$31.596 million in total)

FUNDED CAPITAL PROJECTS

(dollars in thousands)

TRANSIT OPERATIONS SYSTEM (TOS) REPLACEMENT PROJECT

PROJECT #: 671460

DESCRIPTION: Replace obsolete and antiquated hardware needed to dispatch Bus Operators and process Bus Operator payroll

LOCATION: 111 NW 1 St District Located: 5

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	4,311	0	0	0	0	0	0	0	4,311
People's Transportation Plan Bond	0	380	0	0	0	0	0	0	380
Program									
TOTAL REVENUES:	4,311	380	0	0	0	0	0	0	4,691
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Technology Hardware/Software	4,311	380	0	0	0	0	0	0	4,691
-	4,311	380							4.691

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$400,000

BUS AND BUS FACILITIES PROJECT #: 671560

DESCRIPTION: Provide federal allocation designated for bus and bus facility projects to include the bus garages plumbing, roofing, fire

suppression and Dadeland South Intermodal Station passenger amenities and signage

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA 5339 Bus & Bus Facility Formula	0	14,321	5,056	5,182	0	0	0	0	24,559
FTA Section 5307/5309 Formula Grant	1,380	2,881	192	0	0	0	0	0	4,453
People's Transportation Plan Bond	0	0	7,000	5,000	8,000	8,000	8,000	0	36,000
Program									
TOTAL REVENUES:	1,380	17,202	12,248	10,182	8,000	8,000	8,000	0	65,012
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,170	7,603	7,190	5,000	8,000	8,000	8,000	0	44,963
Major Machinery and Equipment	0	9,575	5,056	5,182	0	0	0	0	19,813
Planning and Design	186	24	2	0	0	0	0	0	212
Project Administration	24	0	0	0	0	0	0	0	24
TOTAL EXPENDITURES:	1,380	17,202	12,248	10,182	8,000	8,000	8,000	0	65,012
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	346	4,301	1,312	1,296	0	0	0	0	7,255
TOTAL DONATIONS:	346	4,301	1,312	1,296	0	0	0	0	7,255

PARK AND RIDE LOT AT SW 344 STREET

PROJECT #: 671610

PROJECT #: 671620

DESCRIPTION: Construct Park and Ride Lot along South Miami-Dade Busway at SW 344 St LOCATION: South Miami-Dade Busway and SW 344 St

District Located:

9

Unincorporated Mi	iami-Dade Cou	unty	Distri	ict(s) Served:		Countywio			
REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	4,173	500	0	0	0	0	0	0	4,673
FTA Section 5307/5309 Formula Grant	1,725	792	0	0	0	0	0	0	2,517
People's Transportation Plan Bond	3,117	500	0	0	0	0	0	0	3,617
Program									
TOTAL REVENUES:	9,015	1,792	0	0	0	0	0	0	10,807
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	3,269	0	0	0	0	0	0	0	3,269
Land Acquisition/Improvements	3,034	1,000	0	0	0	0	0	0	4,034
Planning and Design	588	0	0	0	0	0	0	0	588
Project Administration	1,224	0	0	0	0	0	0	0	1,224
Project Contingency	900	792	0	0	0	0	0	0	1,692
TOTAL EXPENDITURES:	9,015	1,792	0	0	0	0	0	0	10,807
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	432	198	0	0	0	0	0	0	630
TOTAL DONATIONS:	432	198	0	0	0	0	0	0	630

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$60,000

PARK AND RIDE FACILITY AT QUAIL ROOST DRIVE

DESCRIPTION: Purchase land for the use of a Park and Ride facility for Miami-Dade Transit customers

SW 184 St and Busway LOCATION: District Located:

Palmetto Bay District(s) Served: Countywide

Paimello Bay			DISII	ici(s) serveu:		Countywic	ie		
DEVENUE COUEDIN F.	PRIOR	2045.40	2046 47	2047.40	2040.40	2040.20	2020 24	FUTURE	TOTAL
REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	27	410	789	21	0	0	Ü	0	1,247
FTA Section 5307/5309 Formula Grant	1,547	0	538	794	0	0	0	0	2,879
People's Transportation Plan Bond	28	411	791	21	0	0	0	0	1,251
Program									
TOTAL REVENUES:	1,602	821	2,118	836	0	0	0	0	5,377
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	18	680	2,003	819	0	0	0	0	3,520
Land Acquisition/Improvements	1,345	0	0	0	0	0	0	0	1,345
Planning and Design	208	141	115	17	0	0	0	0	481
Project Administration	31	0	0	0	0	0	0	0	31
TOTAL EXPENDITURES:	1,602	821	2,118	836	0	0	0	0	5,377
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	387	0	135	199	0	0	0	0	721
TOTAL DONATIONS:	387	0	135	199	0	0	0	0	721

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$36,000

ADDITIONAL ELEVATORS AT DADELAND NORTH METRORAIL STATION

PROJECT #: 671780

DESCRIPTION: Construct additional elevators at Dadeland North Metrorail Station LOCATION: 8300 S Dixie Hwy District Located:

7 Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE: FDOT Funds People's Transportation Plan Bond Program	PRIOR 185 185	2015-16 188 187	2016-17 102 103	2017-18 500 2,770	2018-19 0 1,130	2019-20 0 0	2020-21 0 0	FUTURE 0 0	TOTAL 975 4,375
TOTAL REVENUES:	370	375	205	3,270	1,130	0	0	0	5,350
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	15	0	50	3,170	1,070	0	0	0	4,305
Planning and Design	355	375	155	100	60	0	0	0	1,045
TOTAL EXPENDITURES:	370	375	205	3,270	1,130	0	0	0	5,350

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$20,000

BUSWAY ADA IMPROVEMENTS

PROJECT #: 672310

DESCRIPTION: Continuation of pedestrian accessibility improvements along South Miami-Dade Busway

LOCATION: Various Sites District Located: 8, 9

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	975	812	115	0	0	0	0	0	1,902
FDOT Funds	846	214	0	0	0	0	0	0	1,060
Operating Revenue	48	0	0	0	0	0	0	0	48
TOTAL REVENUES:	1,869	1,026	115	0	0	0	0	0	3,010
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,200	979	110	0	0	0	0	0	2,289
Planning and Design	492	47	5	0	0	0	0	0	544
Project Administration	177	0	0	0	0	0	0	0	177
TOTAL EXPENDITURES:	1.869	1.026	115	0	0	0	0	0	3.010

BAYLINK CORRIDOR PLANNING PHASE

PROJECT #: 672670

DESCRIPTION: Plan for Beach Corridor Project Development which will connect two primary convention centers as well as two major

activity centers in Miami-Dade County

LOCATION: City of Miami to Miami Beach District Located: 5, 7

> Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	0	250	0	0	0	0	0	0	250
City of Miami Beach Contribution	0	250	0	0	0	0	0	0	250
City of Miami Contribution	0	250	0	0	0	0	0	0	250
FDOT Funds	0	750	0	0	0	0	0	0	750
Federal TIGER Grant	0	1,500	0	0	0	0	0	0	1,500
TOTAL REVENUES:	0	3,000	0	0	0	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Planning and Design	0	3,000	0	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	0	3,000	0	0	0	0	0	0	3,000

URBANIZED AREA FORMULA GRANT FTA 5307 FL-90-X832

PROJECT #: 672680

PROJECT #: 673020

DESCRIPTION: Purchase equipment and materials as required for the safe operation of Transit Metrorail, Metromover, and Metrobus

LOCATION: Countywide District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	14,513	15,000	15,000	15,525	16,068	16,630	17,212	0	109,948
TOTAL REVENUES:	14,513	15,000	15,000	15,525	16,068	16,630	17,212	0	109,948
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	14,513	15,000	15,000	15,525	16,068	16,630	17,212	0	109,948
TOTAL EXPENDITURES:	14,513	15,000	15,000	15,525	16,068	16,630	17,212	0	109,948
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	3,628	3,750	3,750	3,881	4,017	4,158	4,303	4,303	27,487
TOTAL DONATIONS:	3,628	3,750	3,750	3,881	4,017	4,158	4,303	4,303	27,487

BUS TRACKER AND AUTOMATIC VEHICLE LOCATING SYSTEM UPGRADE (CAD/AVL) PROJECT #: 672830

DESCRIPTION: Continue network upgrade to infrastructure to support real-time Bus Tracking System and replace existing Computer

Aided Dispatch (CAD) / Automatic Vehicle Locator (AVL) System

LOCATION: 111 NW 1 St District Located:

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
People's Transportation Plan Bond	13,640	3,692	0	0	578	0	0	0	17,910
Program									
TOTAL REVENUES:	13,640	3,692	0	0	578	0	0	0	17,910
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,387	0	0	0	0	0	0	0	2,387
Furniture Fixtures and Equipment	523	0	0	0	0	0	0	0	523
Planning and Design	1,157	0	0	0	0	0	0	0	1,157
Project Administration	437	800	0	0	0	0	0	0	1,237
Technology Hardware/Software	9,136	2,892	0	0	578	0	0	0	12,606
TOTAL EXPENDITURES:	13.640	3,692	0	0	578	0	0	0	17.910

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$250,000

HIGH CYCLE SWITCH LOGIC CONTROL CABINETS

DESCRIPTION: Replace the high-cycle Switch Logic Control Cabinets for Metromover

LOCATION: SW 1 St and SW 1 Ave District Located: 5

City of Miami District(s) Served: 5

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 1,291	2015-16 2,842	2016-17 10,187	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 14,320
TOTAL REVENUES:	1,291	2,842	10,187	0	0	0	0	0	14,320
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	1,291	2,842	10,187	0	0	0	0	0	14,320
TOTAL EXPENDITURES:	1,291	2,842	10,187	0	0	0	0	0	14,320
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
TOTAL DONATIONS:	0	0	0	0	0	0	0	0	0

FIRE ALARM INSTALLATION AT RAIL STATIONS

PROJECT #: 673050

DESCRIPTION: Upgrade and replace existing fire alarm panels at all Metrorail Stations with new SIMPLEX panels

LOCATION: Various Sites District Located: 2, 3, 5, 6, 7, 12, 13
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 2,822	2015-16 178	2016-17 0	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 3,000
TOTAL REVENUES:	2,822	178	0	0	0	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	2,822	178	0	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	2,822	178	0	0	0	0	0	0	3,000

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$300,000

BUS REPLACEMENT PROJECT #: 673800

DESCRIPTION: Replace buses to maintain the bus fleet replacement plan

LOCATION: Countywide District Located: Countywide Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL Lease Financing - County Bonds/Debt 0 0 166,650 84,158 85.000 85.850 0 421,658 **TOTAL REVENUES:** 0 0 166,650 84,158 85,000 85,850 421,658 0 0 **EXPENDITURE SCHEDULE:** TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** 84,158 85,000 85,850 Major Machinery and Equipment 0 0 166,650 Λ 0 421,658 TOTAL EXPENDITURES: 0 0 166,650 84,158 85,000 85,850 421,658 0 0 **DONATION SCHEDULE: PRIOR** 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 2019-20 **TOTAL DONATIONS:** 0 0

METROMOVER IMPROVEMENTS PROJECT #: 673910

DESCRIPTION: Replace various Mover system controls to include the Input Output, Data Transmission (Central Control and Wayside

Interface High Speed System) and the Platform LCD Sign Control Unit

LOCATION: Mover District Located: 5

City of Miami District(s) Served: 5

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 9,014	2015-16 3,602	2016-17 5,640	2017-18 5,340	2018-19 8,000	2019-20 0	2020-21 0	FUTURE 0	TOTAL 31,596
TOTAL REVENUES:	9,014	3,602	5,640	5,340	8,000	0	0	0	31,596
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	7,263	2,469	5,640	5,340	8,000	0	0	0	28,712
Major Machinery and Equipment	1,046	1,003	0	0	0	0	0	0	2,049
Project Administration	118	0	0	0	0	0	0	0	118
Project Contingency	587	130	0	0	0	0	0	0	717
TOTAL EXPENDITURES:	9,014	3,602	5,640	5,340	8,000	0	0	0	31,596

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$75,000

PEDESTRIAN OVERPASS AT UNIVERSITY METRORAIL STATION

DESCRIPTION: Construct a pedestrian overpass

LOCATION: US 1 and Mariposa Ave District Located: 7 7

Coral Gables District(s) Served:

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	1,000	0	0	0	0	0	0	0	1,000
FTA Section 5307/5309 Formula Grant	1,299	2,563	0	0	0	0	0	0	3,862
People's Transportation Plan Bond	1,766	0	0	0	0	0	0	0	1,766
Program									
TOTAL REVENUES:	4,065	2,563	0	0	0	0	0	0	6,628
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,229	1,979	0	0	0	0	0	0	4,208
Land Acquisition/Improvements	98	0	0	0	0	0	0	0	98
Planning and Design	980	50	0	0	0	0	0	0	1,030
Project Administration	384	345	0	0	0	0	0	0	729
Project Contingency	374	189	0	0	0	0	0	0	563
TOTAL EXPENDITURES:	4,065	2,563	0	0	0	0	0	0	6,628
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	325	641	0	0	0	0	0	0	966
TOTAL DONATIONS:	325	641	0	0	0	0	0	0	966

METRORAIL MAINTENANCE VEHICLE LIFTS

PROJECT #: 675410

PROJECT #: 674220

DESCRIPTION: Purchase lift equipment for Metrorail maintenance at the Lehman Center to replace existing deteriorating lift

LOCATION: Metrorail District Located: 2, 3, 5, 7, 12, 13

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
People's Transportation Plan Bond	0	2,700	2,700	0	0	0	0	0	5,400
Program									
TOTAL REVENUES:	0	2,700	2,700	0	0	0	0	0	5,400
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	0	2,700	2,700	0	0	0	0	0	5,400
TOTAL EXPENDITURES:	0	2,700	2,700	0	0	0	0	0	5,400

TRACTION POWER RECTIFIER TRANSFORMER REPLACEMENT FOR RAIL

PROJECT #: 676350

DESCRIPTION: Replace approximately thirty-eight (38) dated transformers on the legacy Metrorail System with new transformers under

FTA grant: FL-90-X832

LOCATION: Countywide Various Sites District Located: District(s) Served: 2, 3, 5, 7, 12, 13 Countywide

PRIOR 2015-16 2020-21 **FUTURE TOTAL** REVENUE SCHEDULE: 2016-17 2017-18 2018-19 2019-20 FTA Section 5307/5309 Formula Grant 380 380 380 0 380 0 0 0 0 **TOTAL REVENUES:** 0 0 **EXPENDITURE SCHEDULE: FUTURE TOTAL PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 Major Machinery and Equipment 0 380 0 0 0 380 0 0 **TOTAL EXPENDITURES:** 380 380 0 0 0 0 0 0 0

DONATION SCHEDULE: PRIOR 2020-21 **FUTURE** 2015-16 2016-17 2017-18 2018-19 2019-20 TOTAL **FDOT Toll Revenue Credits** 0 95 0 0 0 0 0 0 95 **TOTAL DONATIONS:** 0 95 0 n ٥ 0 0 0 95

METRORAIL LED LIGHTING PROJECT #: 676560

DESCRIPTION: Replace existing and install new Light Emitting Diode (LED) lighting at all Metrorall Stations

LOCATION: Countywide District Located: 2, 3, 6, 7
Various Sites District(s) Served: Countywide

TOTAL **REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** FTA Section 5307/5309 Formula Grant 2.342 2.342 0 0 0 0 0 **TOTAL REVENUES:** 0 2.342 0 0 0 0 0 0 2,342 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** 2016-17 2,342 Furniture Fixtures and Equipment 2,342 0 n 0 0 0 0 0 TOTAL EXPENDITURES: 0 2.342 0 0 0 0 0 0 2.342 DONATION SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL **FDOT Toll Revenue Credits** 586 0 586 0 0 0 0 0 0 TOTAL DONATIONS: 0 586 0 0 0 0 0 0 586

INFRASTRUCTURE RENEWAL PLAN (IRP) PROJECT #: 677200

DESCRIPTION: Replace and upgrade physical assets according to normal replacement cycles to include s buses, facilities, systems, and

equipment overhauls and acquisitions

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2019-20 2020-21 **FUTURE** TOTAL 2015-16 2016-17 2017-18 2018-19 People's Transportation Plan Bond 12,500 12,500 12,500 12,500 87,500 0 12,500 12,500 12,500 Program 87,500 **TOTAL REVENUES:** 12,500 12,500 12,500 12,500 12,500 12,500 12,500 0 **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Major Machinery and Equipment 12.500 12.500 12,500 12.500 12,500 12.500 12,500 87,500 0 **TOTAL EXPENDITURES:** 0 12,500 12,500 12,500 12,500 12,500 12,500 12,500 87,500

METRORAIL AND METROMOVER TRACTION POWER CABLE AND TRANSFORMER PROJECT #: 677250

REPLACEMENT

DESCRIPTION: Replace traction power cable and transformer for Metrorail and Metromover

LOCATION: Countywide District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: FTA Section 5307/5309 Formula Grant	PRIOR 0	2015-16 3,484	2016-17 2,129	2017-18 2,129	2018-19 2,129	2019-20 2,129	2020-21	FUTURE 0	TOTAL 12,000
TOTAL REVENUES:	0	3,484	2,129	2,129	2,129	2,129	0	0	12,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	0	3,484	2,129	2,129	2,129	2,129	0	0	12,000
TOTAL EXPENDITURES:	0	3,484	2,129	2,129	2,129	2,129	0	0	12,000
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	871	532	532	532	532	0	0	2,999
TOTAL DONATIONS:	0	871	532	532	532	532	0	0	2,999

UNINTERRUPTED POWER SUPPLY FOR MOVER AND RAIL

PROJECT #: 677890

DESCRIPTION: Replace all of the existing uninterrupted power source with new batteries for the mover and rail systems LOCATION: Mover and Rail Countywide District Located:

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	474	1,000	0	0	0	0	0	0	1,474
TOTAL REVENUES:	474	1,000	0	0	0	0	0	0	1,474
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	474	1,000	0	0	0	0	0	0	1,474
TOTAL EXPENDITURES:	474	1,000	0	0	0	0	0	0	1,474
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	119	250	0	0	0	0	0	0	369
TOTAL DONATIONS:	119	250	0	0	0	0	0	0	369

STATE ROAD 836 (EAST/WEST) EXPRESS ENHANCED BUS SERVICE

PROJECT #: 678040

DESCRIPTION: Purchase 60 foot buses to extend bus service along SR836 from SW 8 St and SW 147 Ave to the MIC at MIA, install Wi-

Fi, bus real-time signs, transit signal priority, build a new bus terminal at FIU Main Campus and a Park and Ride Lot / bus

terminal at SW 8 St and SW 147th Ave

LOCATION: Countywide Various Sites

District Located: District(s) Served: 6, 10, 11, 12 Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	0	5,373	144	320	433	4,700	0	0	10,970
FTA Section 5307/5309 Formula Grant	0	557	919	6,934	290	0	0	0	8,700
People's Transportation Plan Bond	10	8,345	145	425	3,056	4,700	0	0	16,681
Program									

TOTAL REVENUES:	10	14,275	1,208	7,679	3,779	9,400	0	0	36,351
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	382	6,877	1,017	9,400	0	0	17,676
Land Acquisition/Improvements	10	70	0	0	0	0	0	0	80
Major Machinery and Equipment	0	12,650	0	0	0	0	0	0	12,650
Planning and Design	0	500	437	202	90	0	0	0	1,229
Project Administration	0	107	100	100	50	0	0	0	357
Project Contingency	0	948	289	500	2,622	0	0	0	4,359
TOTAL EXPENDITURES:	10	14,275	1,208	7,679	3,779	9,400	0	0	36,351
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	139	230	1,734	73	0	0	0	2,176
TOTAL DONATIONS:	0	139	230	1,734	73	0	0	0	2,176

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$75,000

METRORAIL TRAIN WAYSIDE COMMUNICATION EQUIPMENT INSTALLATION AT RAIL PROJECT #: 678500 STATIONS

DESCRIPTION: Install train wayside communication equipment at rail stations to interface with station signs to display train route

information at the platform

LOCATION: Rail District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 4,612	2015-16 4,150	2016-17 0	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 8,762
TOTAL REVENUES:	4,612	4,150	0	0	0	0	0	0	8,762
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,381	3,943	0	0	0	0	0	0	8,324
Project Contingency	231	207	0	0	0	0	0	0	438
TOTAL EXPENDITURES:	4,612	4,150	0	0	0	0	0	0	8,762

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$25,000

METRORAIL FIBER OPTIC REPAIR AND CAPACITY AUGMENTATION

PROJECT #: 678900

DESCRIPTION: Install new fiber optic cable termination cabinets in all mainline train control rooms and at the Central Control LOCATION: Metrorail District Located: Countywide

> City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	4,586	2,414	0	0	0	0	0	0	7,000
People's Transportation Plan Bond	328	172	0	0	0	0	0	0	500
Program									
TOTAL REVENUES:	4,914	2,586	0	0	0	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	4,368	2,299	0	0	0	0	0	0	6,667
Project Administration	328	172	0	0	0	0	0	0	500
Project Contingency	218	115	0	0	0	0	0	0	333
TOTAL EXPENDITURES:	4,914	2,586	0	0	0	0	0	0	7,500
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	1,147	604	0	0	0	0	0	0	1,751
TOTAL DONATIONS:	1,147	604	0	0	0	0	0	0	1,751

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$1,000

NORTHEAST TRANSIT HUB ENHANCEMENTS

PROJECT #: 679230 DESCRIPTION: Improvements at existing transit hubs at 163rd Street Mall and at Aventura Mall

LOCATION: 163rd Street Mall and Aventura Mall District Located:

> Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	1,292	350	0	0	0	0	0	0	1,642
People's Transportation Plan Bond	1,292	350	0	0	0	0	0	0	1,642
Program									
TOTAL REVENUES:	2,584	700	0	0	0	0	0	0	3,284
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,967	648	0	0	0	0	0	0	2,615
Land Acquisition/Improvements	0	35	0	0	0	0	0	0	35
Planning and Design	318	17	0	0	0	0	0	0	335
Project Contingency	299	0	0	0	0	0	0	0	299
TOTAL EXPENDITURES:	2,584	700	0	0	0	0	0	0	3,284

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$25,000

NORTHWEST 27TH AVENUE ENHANCED BUS SERVICE

PROJECT #: 679310

DESCRIPTION: Purchase 60 foot buses to extend bus service along NW 27 Ave from NW 215 St to the MIC; install Wi-Fi, bus real-time

signs, transit signal priority; and build new robust bus stations, Park and Ride/bus terminal

LOCATION: Countywide District Located: 1, 2, 3, 6

Various Sites District(s) Served: 1, 2, 3, 6

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	0	5,329	601	4,176	434	0	0	0	10,540
FTA Section 5307/5309 Formula Grant	0	586	1,319	1,158	257	138	0	0	3,458
Operating Revenue	29	0	0	0	0	0	0	0	29
People's Transportation Plan Bond	5,189	7,686	701	4,326	2,167	2,984	0	0	23,053
Program									
TOTAL REVENUES:	5,218	13,601	2,621	9,660	2,858	3,122	0	0	37,080
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	1,106	8,900	2,236	2,078	0	0	14,320
Land Acquisition/Improvements	5,064	55	1,000	400	400	0	0	0	6,919
Major Machinery and Equipment	0	11,000	0	0	0	0	0	0	11,000
Planning and Design	54	700	315	85	42	10	0	0	1,206
Project Administration	0	96	100	125	130	50	0	0	501
Project Contingency	100	1,750	100	150	50	984	0	0	3,134
TOTAL EXPENDITURES:	5,218	13,601	2,621	9,660	2,858	3,122	0	0	37,080
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	0	147	330	290	64	35	0	0	866
TOTAL DONATIONS:	0	147	330	290	64	35	0	0	866

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$75,000

BICYCLE LOCKER REPLACEMENT AT ALL RAIL STATIONS AND OTHER TRANSIT PROJECT #: 679430

FACILITIES

DESCRIPTION: Install bicycle lockers at all Metrorail stations and other transit facilities

LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13
Various Sites District(s) Served: Countywide

TOTAL REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** 22 Capital Impr. Local Option Gas Tax 11 11 0 0 0 0 0 0 FTA Section 5307/5309 Formula Grant 432 218 214 0 0 0 0 0 0 454 **TOTAL REVENUES:** 229 225 0 0 0 0 0 0 **EXPENDITURE SCHEDULE: PRIOR TOTAL** 2016-17 2018-19 2020-21 **FUTURE** 2015-16 2017-18 2019-20 Major Machinery and Equipment 229 225 454 0 0 0 0 0 **TOTAL EXPENDITURES:** 229 225 0 454 0 0 0 0 0 **FUTURE DONATION SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **TOTAL** FDOT Toll Revenue Credits 55 53 0 0 0 0 0 0 108 **TOTAL DONATIONS:** 55 53 0 0 108 0 0 0

MUNICIPAL ALLOCATION OF AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA) PROJECT #: 679870

DESCRIPTION: Provide and improve transit service efficiency and mobility in five (5) municipalities in Miami-Dade County that includes

the purchase of trolley buses, installation of bus shelters, and construction of sidewalks as part of the American Recovery

and Reinvestment Act

LOCATION: Various Sites

Various Sites

District Located: District(s) Served: Countywide Countywide

PROJECT #:

6710900

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,849	0	0	0	0	0	0	0	1,849
People's Transportation Plan Bond	0	41	0	0	0	0	0	0	41
Program									
TOTAL REVENUES:	1,849	41	0	0	0	0	0	0	1,890
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,661	41	0	0	0	0	0	0	1,702
Planning and Design	188	0	0	0	0	0	0	0	188
TOTAL EXPENDITURES:	1,849	41	0	0	0	0	0	0	1,890

TRACK AND GUIDEWAY REHABILITATION

DESCRIPTION: Rehabilitate existing track and guideway equipment and fixtures; replacement of safety items for rail to include

coverboard, fasteners, insulated joints, metal acoustical barriers, drains and other related projects as needed

LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
People's Transportation Plan Bond	31,036	8,113	5,161	5,000	4,200	3,200	3,200	0	59,910
Program									
TOTAL REVENUES:	31,036	8,113	5,161	5,000	4,200	3,200	3,200	0	59,910
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	12,659	5,340	3,651	3,711	4,200	3,200	3,200	0	35,961
Furniture Fixtures and Equipment	84	0	0	0	0	0	0	0	84
Major Machinery and Equipment	2,025	1,233	0	0	0	0	0	0	3,258
Planning and Design	83	0	0	0	0	0	0	0	83
Project Administration	16,185	1,540	1,510	1,289	0	0	0	0	20,524
TOTAL EXPENDITURES:	31,036	8,113	5,161	5,000	4,200	3,200	3,200	0	59,910

BUS ENHANCEMENTS PROJECT #: 6730101

DESCRIPTION: Purchase Hybrid buses for route expansions/enhancements for Biscayne and South Miami Dade and retrofit Electric

Cooling System on several buses

LOCATION: Countywide

Throughout Miami-Dade County

District Located:
District(s) Served:

Countywide Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
City of Homestead Contribution	0	77	0	0	0	0	0	0	77
FDOT Funds	0	15,000	0	0	0	0	0	0	15,000
FTA Section 5307/5309 Formula Grant	719	2,039	0	0	0	0	0	0	2,758
People's Transportation Plan Bond	0	15,468	0	0	0	0	0	0	15,468
Program									
TOTAL REVENUES:	719	32,584	0	0	0	0	0	0	33,303
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	719	32,584	0	0	0	0	0	0	33,303
TOTAL EXPENDITURES:	719	32,584	0	0	0	0	0	0	33,303
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	135	433	0	0	0	0	0	0	568
TOTAL DONATIONS:	135	433	0	0	0	0	0	0	568

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$14,000,000

ASSOCIATED TRANSPORTATION IMPROVEMENTS

PROJECT #: 6730531

DESCRIPTION: Replace signage at Metrorail Stations; install bicycle-related amenities on buses and at locations such as Metrorail and

Metromover stations; and provide for other federally qualified passenger amenities or enhancements

LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13

Various Sites District(s) Served:

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	487	499	504	509	514	519	524	0	3,556
TOTAL REVENUES:	487	499	504	509	514	519	524	0	3,556
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	487	499	504	509	514	519	524	0	3,556
TOTAL EXPENDITURES:	487	499	504	509	514	519	524	0	3,556
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	122	125	126	127	129	130	131	131	890
TOTAL DONATIONS:	122	125	126	127	129	130	131	131	890

TRANSPORTATION SECURITY PROJECTS

PROJECT #: 6730551

PROJECT #: 6731191

DESCRIPTION: Install security and safety improvements such as security surveillance, safety rails, security locks and lighting

improvements throughout Miami-Dade County at all Metrobus, Metromover, and Metrorail facilities

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	487	499	504	509	514	519	524	0	3,556
TOTAL REVENUES:	487	499	504	509	514	519	524	0	3,556
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	487	499	504	509	514	519	524	0	3,556
TOTAL EXPENDITURES:	487	499	504	509	514	519	524	0	3,556
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	122	125	126	127	129	130	131	131	890
TOTAL DONATIONS:	122	125	126	127	129	130	131	131	890

PARK AND RIDE LOT KENDALL DRIVE

DESCRIPTION: Construct Park and Ride facility at Kendall Dr and SW 127 Ave

LOCATION: Kendall Dr and SW 127 Ave District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	311	180	0	0	0	0	0	0	491
FDOT Funds	58	601	28	0	0	0	0	0	687
People's Transportation Plan Bond	58	601	28	0	0	0	0	0	687
Program									
TOTAL REVENUES:	427	1,382	56	0	0	0	0	0	1,865
TOTAL REVENUES: EXPENDITURE SCHEDULE:	427 PRIOR	1,382 2015-16	56 2016-17	0 2017-18	0 2018-19	0 2019-20	0 2020-21	0 FUTURE	1,865 TOTAL
		•		0 2017-18 0	0 2018-19 0	0 2019-20 0	0 2020-21 0	•	•
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17					FUTURE	TOTAL
EXPENDITURE SCHEDULE: Construction	PRIOR 173	2015-16 1,337	2016-17 53	0	0	0	0	FUTURE 0	TOTAL 1,563

RAIL VEHICLE REPLACEMENT PROJECT #: 6733001

DESCRIPTION: Overhaul and modernize existing fleet and purchase 136 new heavy rail vehicles

LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 98,667	2015-16 44,757	2016-17 97,371	2017-18 92,840	2018-19 29,418	2019-20 1,675	2020-21 754	FUTURE 10,305	TOTAL 375,787
TOTAL REVENUES:	98,667	44,757	97,371	92,840	29,418	1,675	754	10,305	375,787
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Furniture Fixtures and Equipment	12	0	0	0	0	0	0	0	12
Major Machinery and Equipment	57,519	31,858	86,974	85,625	27,438	997	100	8,377	298,888
Other Capital	15,300	0	0	0	0	0	0	0	15,300
Project Administration	22,502	10,985	5,853	2,852	608	628	649	1,111	45,188
Project Contingency	3,334	1,914	4,544	4,363	1,372	50	5	817	16,399
TOTAL EXPENDITURES:	98,667	44,757	97,371	92,840	29,418	1,675	754	10,305	375,787

EARLINGTON HEIGHTS/MIAMI INTERMODAL CENTER (MIC) CONNECTOR - AIRPORT LINK PROJECT #: 6733210

DESCRIPTION: Extend Metrorail South 2.4 miles from the Earlington Heights Station to the Miami Intermodal Center (MIC) at Miami

International Airport (Airport Link)

LOCATION: Earlington Heights Metrorail Station to the MIC District Located: 2, 6

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	102,203	56	0	0	0	0	0	0	102,259
People's Transportation Plan Bond	403,417	1,003	0	0	0	0	0	0	404,420
Program									
TOTAL REVENUES:	505,620	1,059	0	0	0	0	0	0	506,679
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	371,939	200	0	0	0	0	0	0	372,139
Furniture Fixtures and Equipment	229	0	0	0	0	0	0	0	229
Land Acquisition/Improvements	51,891	0	0	0	0	0	0	0	51,891
Major Machinery and Equipment	894	0	0	0	0	0	0	0	894
Planning and Design	55,757	0	0	0	0	0	0	0	55,757
Project Administration	20,410	50	0	0	0	0	0	0	20,460
Project Contingency	4,500	809	0	0	0	0	0	0	5,309
TOTAL EXPENDITURES:	505,620	1,059	0	0	0	0	0	0	506,679

NORTHWEST 7 AVENUE AND NORTHWEST 62 STREET PASSENGER ACTIVITY CENTER PROJECT #: 6734671 (TRANSIT VILLAGE)

DESCRIPTION: Purchase land, construct, and relocate occupants for future Passenger Activity Center to be located at NW 7 Ave and NW

62 St

LOCATION: NW 7 Ave and NW 62 St District Located: 3

City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5309 Discretionary Grant	9,908	387	0	0	0	0	0	0	10,295
TOTAL REVENUES:	9,908	387	0	0	0	0	0	0	10,295
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	2,713	287	0	0	0	0	0	0	3,000
Land Acquisition/Improvements	4,973	0	0	0	0	0	0	0	4,973
Planning and Design	78	0	0	0	0	0	0	0	78
Project Administration	1,494	50	0	0	0	0	0	0	1,544
Project Contingency	650	50	0	0	0	0	0	0	700
TOTAL EXPENDITURES:	9,908	387	0	0	0	0	0	0	10,295
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	2,477	97	0	0	0	0	0	0	2,574
TOTAL DONATIONS:	2,477	97	0	0	0	0	0	0	2,574

METRORAIL AND METROMOVER TOOLS AND EQUIPMENT

DESCRIPTION: Repair and purchase miscellaneous tools and equipment for Metrorail and Metromover vehicles and facilities

LOCATION: Countywide District Located: 2, 3, 5, 6, 7, 12, 13

Throughout Miami-Dade County District(s) Served: Countywide

PROJECT #: 6736031

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	1,007	100	0	0	0	0	0	0	1,107
TOTAL REVENUES:	1,007	100	0	0	0	0	0	0	1,107
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	1,007	100	0	0	0	0	0	0	1,107
TOTAL EXPENDITURES:	1,007	100	0	0	0	0	0	0	1,107
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	252	25	0	0	0	0	0	0	277
TOTAL DONATIONS:	252	25	0	0	0	0	0	0	277

PROJECT #: 2000000020

PROJECT #: 2000000021

PROJECT #:

2000000033

TRACK AND GUIDEWAY 10-15 YEAR HEAVY EQUIPMENT REPLACEMENT

DESCRIPTION:

Replace track and guideway heavy equipment and work trains; useful life 10-15 years

LOCATION: Metrorail District Located: Countywide Virginia Gardens District(s) Served: Countywide

2019-20 **REVENUE SCHEDULE: PRIOR** 2015-16 2016-17 2017-18 2018-19 2020-21 **FUTURE TOTAL** People's Transportation Plan Bond 2,815 515 238 500 1,200 1,500 1,500 0 8,268 Program 1,500 **TOTAL REVENUES:** 2,815 515 238 500 1,200 1,500 8,268 0 TOTAL **EXPENDITURE SCHEDULE: PRIOR** 2015-16 2017-18 2020-21 **FUTURE** 2016-17 2018-19 2019-20 Major Machinery and Equipment 2,800 500 228 500 1,200 1,500 1,500 0 8,228 **Project Administration** 15 15 10 0 0 0 0 0 40 **TOTAL EXPENDITURES:** 238 2,815 515 500 1,200 1,500 1,500 0 8,268

PARKING SPACE COUNTERS AT METRORAIL GARAGES

Install parking counting system at various Metrorail garages to include Dadeland South, Dadeland North, South Miami,

Earlington Heights, and Okeechobee stations

LOCATION: Metrorail District Located: 2, 3, 5, 7, 12, 13

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: FDOT Funds	PRIOR 0	2015-16 600	2016-17 0	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 600
TOTAL REVENUES:	0	600	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	600	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	0	600	0	0	0	0	0	0	600

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$23,000

METRORAIL ELECTRONIC REAL-TIME SIGNAGE

DESCRIPTION: Install electronic real-time signage at all Metrorail stations

LOCATION: Metrorail District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FTA Section 5307/5309 Formula Grant	197	383	0	0	0	0	0	0	580
TOTAL REVENUES:	197	383	0	0	0	0	0	0	580
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	197	383	0	0	0	0	0	0	580
TOTAL EXPENDITURES:	197	383	0	0	0	0	0	0	580
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	49	96	0	0	0	0	0	0	145
TOTAL DONATIONS:	49	96	0	0	0	0	0	0	145

REPLACEMENT OF DIAMOND FROGS AT CULMER CROSSOVER

PROJECT #: 2000000073

PROJECT#

DESCRIPTION: Replace center frogs and running rail access to the bridge abutment at the Culmer crossover

Culmer Rail Station

City of Miami

LOCATION:

District Located: District(s) Served:

Countywide

REVENUE SCHEDULE: FTA Section 5307/5309 Formula Grant	PRIOR 350	2015-16 550	2016-17 0	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 900
TOTAL REVENUES:	350	550	0	0	0	0	0	0	900
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	250	300	0	0	0	0	0	0	550
Major Machinery and Equipment	100	250	0	0	0	0	0	0	350
TOTAL EXPENDITURES:	350	550	0	0	0	0	0	0	900
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	88	138	0	0	0	0	0	0	226
TOTAL DONATIONS:	88	138	0	0	0	0	0	0	226

DOLPHIN STATION PROJECT #: 2000000074

DESCRIPTION: Construct a park and ride on approximately 15-acre property owned by Florida Department of Transportation located

adjacent to the intersection of the Homestead Extension of the Florida Turnpike (HEFT), SR 836 and NW 12 Street to include approximately 900 parking spaces, park and ride accommodations, 12 bus bays, 6 layover bus bays, passenger

seating, and a bus driver comfort station

LOCATION: Florida Turnpike Homestead Extension on SR 836 District Located: 12

and NW 12 St

Sweetwater District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Funds	300	1,759	2,587	1,454	0	0	0	0	6,100
People's Transportation Plan Bond	0	1,183	2,364	1,453	0	0	0	0	5,000
Program									
TOTAL REVENUES:	300	2,942	4,951	2,907	0	0	0	0	11,100
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	2,196	4,064	2,500	0	0	0	0	8,760
Land Acquisition/Improvements	0	20	50	21	0	0	0	0	91
Planning and Design	300	576	437	186	0	0	0	0	1,499
Project Administration	0	150	400	200	0	0	0	0	750
TOTAL EXPENDITURES:	300	2,942	4,951	2,907	0	0	0	0	11,100

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$350,000

EXPAND EMERGENCY EXIT AT WILLIAM LEHMAN CENTER

PROJECT #: 2000000080

DESCRIPTION: Expand the emergency exit at the William Lehman Center to facilitate emergency vehicles entering and existing the

Palmetto Yard

LOCATION: 6601 NW 72 Ave Medley

District Located: District(s) Served: 12 Countywide

PROJECT #:

2000000104

REVENUE SCHEDULE: FTA Section 5307/5309 Formula Grant	PRIOR 340	2015-16 340	2016-17 0	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 680
TOTAL REVENUES:	340	340	0	0	0	0	0	0	680
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	340	300	0	0	0	0	0	0	640
Major Machinery and Equipment	0	40	0	0	0	0	0	0	40
TOTAL EXPENDITURES:	340	340	0	0	0	0	0	0	680
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	85	85	0	0	0	0	0	0	170
TOTAL DONATIONS:	85	85	0	0	0	0	0	0	170

METRORAIL STATIONS REFURBISHMENT

DESCRIPTION: Refurbish and modernize specific areas as needed throughout the entire rail system

LOCATION:

Metrorail District Located: Countywide Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL People's Transportation Plan Bond 10,000 10,000 10,000 5,000 0 35,000 Program **TOTAL REVENUES:** 0 10,000 10,000 10,000 5,000 0 0 0 35,000 **EXPENDITURE SCHEDULE:** TOTAL **PRIOR** 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** Construction 9,000 10,000 10,000 5,000 34,000 0 0 0 0 Planning and Design 0 1,000 0 0 0 0 0 0 1,000 **TOTAL EXPENDITURES:** 10,000 35,000 0 10,000 10,000 5,000 0 0 0

METRORAIL AND METROMOVER TRAIN CONTROL REPLACEMENT

PROJECT #: 2000000185

DESCRIPTION: Replace existing relay based control equipment and modify software and hardware central control to accommodate new

train control systems

LOCATION: Metrorail and Metromover Various Sites

District Located: District(s) Served: Countywide Countywide

REVENUE SCHEDULE: FTA Section 5307/5309 Formula Grant People's Transportation Plan Bond Program	PRIOR 7,000 0	2015-16 7,000 7,000	2016-17 7,000 7,000	2017-18 7,000 7,000	2018-19 7,000 7,000	2019-20 0 7,000	2020-21 0 0	FUTURE 0 0	TOTAL 35,000 35,000
TOTAL REVENUES:	7,000	14,000	14,000	14,000	14,000	7,000	0	0	70,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	7,000	14,000	14,000	14,000	14,000	7,000	0	0	70,000
TOTAL EXPENDITURES:	7,000	14,000	14,000	14,000	14,000	7,000	0	0	70,000
DONATION SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
FDOT Toll Revenue Credits	1,750	1,750	1,750	1,750	1,750	0	0	0	8,750
TOTAL DONATIONS:	1,750	1,750	1,750	1,750	1,750	0	0	0	8,750

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$7,900

METRORAIL TRACTION POWER SWITCHGEAR EQUIPMENT

DESCRIPTION: Remove existing obsolete metrorail traction power switchgear equipment and replace with a new updated Seimans

switchgear

LOCATION: Metrorail

Various Sites

District Located: District(s) Served: Systemwide Countywide

PROJECT #: 2000000186

PROJECT #: 2000000187

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 0	2015-16 500	2016-17 1,500	2017-18 0	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 2,000
TOTAL REVENUES:	0	500	1,500	0	0	0	0	0	2,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	0	500	1,500	0	0	0	0	0	2,000
TOTAL EXPENDITURES:	0	500	1,500	0	0	0	0	0	2,000

UNDERFLOOR RAIL WHEEL TRUING MACHINE

DESCRIPTION: Purchase and install a new underfloor rail wheel truing machine at the William Lehman Facility

LOCATION: 6601 NW 72 Ave District Located: 12

Medley District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 0	2015-16 2,625	2016-17 2,625	2017-18 1,750	2018-19 0	2019-20 0	2020-21 0	FUTURE 0	TOTAL 7,000
TOTAL REVENUES:	0	2,625	2,625	1,750	0	0	0	0	7,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	0	2,625	2,625	1,750	0	0	0	0	7,000
TOTAL EXPENDITURES:	0	2,625	2,625	1,750	0	0	0	0	7,000

ESCALATORS REPLACEMENT AND ELEVATORS REFURBISHMENT

PROJECT #: 2000000191

DESCRIPTION: Replace approximately 80 escalators and 92 elevators system wide to include Metrorail and Metromover stations and

various transit facilities

LOCATION: Various Sites

Various Sites District Located: Various Sites District(s) Server Systemwide

District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 0	2015-16 0	2016-17 3,430	2017-18 3,590	2018-19 6,730	2019-20 7,750	2020-21 6,000	FUTURE 6,000	TOTAL 33,500
TOTAL REVENUES:	0	0	3,430	3,590	6,730	7,750	6,000	6,000	33,500
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	0	0	3,430	3,590	6,730	7,750	6,000	6,000	33,500
TOTAL EXPENDITURES:	0	0	3,430	3,590	6,730	7,750	6,000	6,000	33,500

AC UNIT SUBSTATIONS PROJECT #: 2000000192

DESCRIPTION: Replace all major power components in all AC unit substations to include SCADA communication equipment and

associated sub sets; implementation to interface with Central Control

LOCATION: Metrorail District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 0	2015-16 0	2016-17 0	2017-18 3,000	2018-19 4,000	2019-20 4,000	2020-21 4,000	FUTURE 0	TOTAL 15,000
TOTAL REVENUES:	0	0	0	3,000	4,000	4,000	4,000	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	0	0	0	3,000	4,000	4,000	4,000	0	15,000
TOTAL EXPENDITURES:	0	0	0	3,000	4,000	4,000	4,000	0	15,000

METRORAIL SWITCH MACHINE IMPROVEMENT PROJECT #: 2000000193

DESCRIPTION: Replace switch machines and cables at the William Lehman Yard and Mainline area

LOCATION: Metrorail District Located: Systemwide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE** TOTAL People's Transportation Plan Bond 0 0 0 1,170 1.220 2,220 3,400 4,310 12,320 Program **TOTAL REVENUES:** 0 0 0 1,170 1,220 2,220 3,400 4,310 12,320 **EXPENDITURE SCHEDULE:** PRIOR 2015-16 2016-17 2017-18 2018-19 2019-20 2020-21 **FUTURE TOTAL** Major Machinery and Equipment 0 1,170 1,220 2,220 3,400 4,310 12,320 0 0 **TOTAL EXPENDITURES:** 0 0 0 1,170 1,220 2,220 3,400 4,310 12,320

TRACTION POWER GAP TIES PROJECT #: 2000000194

DESCRIPTION: Replace existing equipment and major power components at gap ties in three locations of the Metrorail system

LOCATION: Metrorail District Located: Systemwide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 0	2015-16 0	2016-17 0	2017-18 0	2018-19 1,830	2019-20 1,900	2020-21 1,950	FUTURE 0	TOTAL 5,680
TOTAL REVENUES:	0	0	0	0	1,830	1,900	1,950	0	5,680
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	0	0	0	0	1,830	1,900	1,950	0	5,680
TOTAL EXPENDITURES:	0	0	0	0	1,830	1,900	1,950	0	5,680

METROMOVER TRACK AND GUIDEWAY IMPROVEMENT PROJECT #: 2000000197

DESCRIPTION: Repaint approximately 4.5 miles of existing rusted steel girders of the Metromover in various stations

LOCATION: Metromover District Located: Systemwide

LOCATION: Metromover District Located: Systemwide Various Sites District(s) Served: Countywide

REVENUE SCHEDULE: People's Transportation Plan Bond Program	PRIOR 0	2015-16 0	2016-17 120	2017-18 1,420	2018-19 830	2019-20 8,820	2020-21 8,820	FUTURE 0	TOTAL 20,010
TOTAL REVENUES:	0	0	120	1,420	830	8,820	8,820	0	20,010
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	0	120	1,420	830	8,820	8,820	0	20,010
TOTAL EXPENDITURES:	0	0	120	1,420	830	8.820	8.820	0	20.010

CAPITALIZATION OF PREVENTIVE MAINTENANCE AND OTHER COSTS PROJECT #: 2000000326

DESCRIPTION: Capitalize preventive maintenance and other costs for Metrobus, Metrorail, Metromover, and specialized transportation

services

LOCATION: Various Sites District Located: Countywide

Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	0	17,555	18,975	19,376	19,667	19,962	20,261	0	115,796
FTA Section 5307/5309 Formula Grant	2,450	59,847	61,237	62,661	64,121	65,617	67,151	0	383,084
TOTAL REVENUES:	2,450	77,402	80,212	82,037	83,788	85,579	87,412	0	498,880
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Major Machinery and Equipment	0	79,852	80,212	82,037	83,788	85,579	87,412	0	498,880
TOTAL EXPENDITURES:	0	79,852	80,212	82,037	83,788	85,579	87,412	0	498,880

UNFUNDED CAPITAL PROJECTS

		(dollars in thousands)
PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
BAYLINK CORRIDOR	Bay Link Corridor	532,000
PARKING GARAGE OVERHAUL AND TRANSIT FACILITES ROOF	Various Sites	22,000
REPLACEMENT		
METRORAIL PIERS GROUNDING	Countywide	5,000
BUS MAINTENANCE COMPONENT REPLACEMENT	Countywide	34,440
METROBUS GARAGE IMPROVEMENT	Metrobus Garages	6,200
SOUTH DADE BUSWAY REFURBISHMENT	South Dade Busway	4,000
STATE ROAD 94 (SW 88 ST KENDALL DRIVE) MULTIMODAL TERMINAL	To Be Determined	20,000
NEW BUS ROUTE IMPROVEMENTS	Countywide	33,000
EXISTING BUS ROUTE IMPROVEMENTS	Countywide	11,700
VARIOUS TRANSIT CORRIDOR EXPANSIONS (OPERATING IMPACT \$219	Various Sites	8,410,000
MILLION)		
	UNFUNDED TOTAL	9,078,340