



STRATEGIC AREA

ECONOMIC DEVELOPMENT

MISSION:

TO EXPAND AND FURTHER DIVERSIFY MIAMI-DADE COUNTY'S ECONOMY AND EMPLOYMENT OPPORTUNITIES, BY PROMOTING, COORDINATING, AND IMPLEMENTING ECONOMIC REVITALIZATION ACTIVITIES THAT REDUCE SOCIO-ECONOMIC DISPARITY AND IMPROVE THE QUALITY OF LIFE OF ALL RESIDENTS

GOALS	OBJECTIVES
A STABLE AND DIVERSIFIED ECONOMIC BASE THAT MAXIMIZES INCLUSION OF HIGHER PAYING JOBS IN SUSTAINABLE GROWTH INDUSTRIES	Reduce Income Disparity by Increasing per Capita Income
	Attract Industries that have High Wage Jobs and High Growth Potential
	Enhance and Expand Job Training Opportunities and Education Programs to Ensure they are Aligned with the Needs of Emerging and Growth Industries
EXPANDED DOMESTIC AND INTERNATIONAL TRAVEL AND TOURISM	Attract More Visitors, Meetings, and Conventions
	Improve Customer Service at Airports, Hotels, and Other Service Providers that Support Travel and Tourism
EXPANDED INTERNATIONAL TRADE AND COMMERCE	Attract and Increase Foreign Direct Investments and International Trade from Targeted Countries
	Support International Banking and Other Financial Services
ENTREPRENEURIAL DEVELOPMENT OPPORTUNITIES WITHIN MIAMI-DADE COUNTY	Encourage Creation of New Small Businesses
	Create a Business Friendly Environment
	Expand Opportunities for Small Businesses to Compete for County Contracts
REVITALIZED COMMUNITIES	Provide Adequate Public Infrastructure that is Supportive of New and Existing Businesses
	Develop Urban Corridors (TUAs, CRAs and Enterprise Zones, NRSAs) as Destination Centers

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

Miami-Dade Economic Advocacy Trust

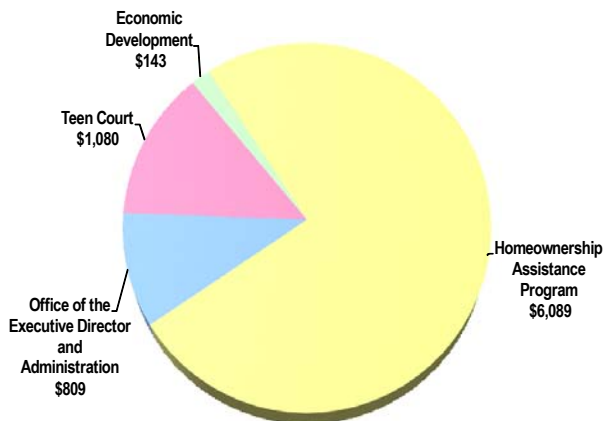
The Miami-Dade Economic Advocacy Trust (MDEAT) addresses and advocates for the equitable participation of, primarily, Miami-Dade County's Black community and Targeted Urban Areas as identified by Miami-Dade County.

As part of the Economic Development and Health and Human Services strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community, and strives for the elimination of disparities within the community at large. These programs include affordable housing opportunities for low-to-moderate income families, a teen court diversion program for youths, and various economic development initiatives to better the Black community of Miami-Dade County.

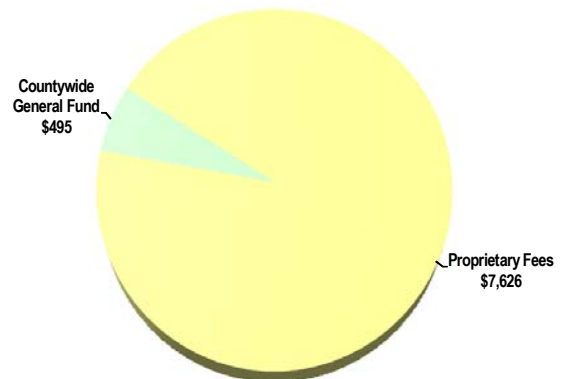
MDEAT is governed by a 15 member Board of Trustees selected by the Miami-Dade Economic Advocacy Trust Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor who recommends to the Board of County Commissioners for approval.

FY 2015-16 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<p style="text-align: center;"><u>OFFICE OF THE EXECUTIVE DIRECTOR</u></p> <ul style="list-style-type: none"> Oversees programs, special initiatives, and advocacy activities that address disparities that exist for the Black community and Targeted Urban Areas as identified by Miami-Dade County in the areas of housing, economic development, and criminal justice <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 14-15</u> 3 </div> <div style="text-align: center;"> <u>FY 15-16</u> 2 </div> </div>			
<p style="text-align: center;"><u>ADMINISTRATION</u></p> <ul style="list-style-type: none"> Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 14-15</u> 3 </div> <div style="text-align: center;"> <u>FY 15-16</u> 3 </div> </div>		<p style="text-align: center;"><u>ECONOMIC DEVELOPMENT</u></p> <ul style="list-style-type: none"> Promotes economic development in the Black community and Targeted Urban Areas for business expansion and job creation through capacity-building workshops, trainings, and special initiatives based on emerging economic trends <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 14-15</u> 1 </div> <div style="text-align: center;"> <u>FY 15-16</u> 0 </div> </div>	
<p style="text-align: center;"><u>TEEN COURT</u></p> <ul style="list-style-type: none"> Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in the field of law <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 14-15</u> 12 </div> <div style="text-align: center;"> <u>FY 15-16</u> 9 </div> </div>		<p style="text-align: center;"><u>HOMEOWNERSHIP ASSISTANCE PROGRAM*</u></p> <ul style="list-style-type: none"> Provides technical and financial assistance to provide homeownership opportunities to low-to-moderate income families <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <u>FY 14-15</u> 3 </div> <div style="text-align: center;"> <u>FY 15-16</u> 4 </div> </div>	

*Homeownership Assistance Program was formerly known as Housing Assistance Program

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Adopted FY 15-16
Revenue Summary				
General Fund Countywide	532	544	495	495
Interest Earnings	4	4	4	4
Local Business Tax Receipt	-143	0	0	0
Carryover	1,463	2,462	2,295	3,372
Documentary Stamp Surtax	2,441	3,366	3,400	3,400
Surtax Loan Payback	2	0	0	0
Teen Court Fees	1,454	1,103	1,245	850
Total Revenues	5,753	7,479	7,439	8,121
Operating Expenditures Summary				
Salary	1,299	1,435	1,464	1,298
Fringe Benefits	303	392	470	609
Contractual Services	76	139	41	70
Other Operating	125	104	114	111
Charges for County Services	39	105	34	36
Grants to Outside Organizations	1,446	1,961	5,314	5,996
Capital	3	1	2	1
Total Operating Expenditures	3,291	4,137	7,439	8,121
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 14-15	Adopted FY 15-16	Budget FY 14-15	Adopted FY 15-16
Strategic Area: Public Safety				
Teen Court	1,405	1,080	12	9
Strategic Area: Economic Development				
Office of the Executive Director and Administration	736	809	6	5
Economic Development	249	143	1	0
Homeownership Assistance Program	5,049	6,089	3	4
Total Operating Expenditures	7,439	8,121	22	18

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Actual FY 14-15	Budget FY 15-16
Advertising	58	19	55	26	51
Fuel	0	0	0	0	0
Overtime	11	11	0	10	0
Rent	2	4	13	1	13
Security Services	17	21	16	21	15
Temporary Services	0	0	0	0	0
Travel and Registration	2	3	5	1	9
Utilities	11	12	7	12	7

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION

The Office of the Executive Director and Administration provides overall leadership and coordination of departmental operations and ensures financial, fiscal, and accounting controls.

- Oversees programs, special initiatives, and advocacy activities that address disparities for Black residents and the community at large in the areas of housing, economic development, and criminal justice
- Develops the operating and capital budgets
- Administers grant funds
- Performs procurement, personnel, and accounting functions

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget reflects the transfer of one Telephone Console Operator 1 to the Homeownership Assistance Program

DIVISION: HOMEOWNERSHIP ASSISTANCE PROGRAM

The Homeownership Assistance Program Division provides technical and financial assistance to provide homeownership opportunities to low-to-moderate income families.

- Provides down payment and closing cost assistance to qualified first time low-to-moderate income homebuyers
- Processes mortgage applications for affordable housing units
- Establishes partnerships with public, private sector, and financial institutions to provide housing opportunities for low-to-moderate income homebuyers

Strategic Objectives - Measures

- HH2-2: Stabilize home occupancy

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Increase the number of new homeowners	New homeowners provided closing costs and down payment assistance	OP	↔	248	348	335	411	375
	Affordable housing community forums and special housing events held	OP	↔	16	17	15	24	17

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget reflects the transfer of one Telephone Console Operator 1 from the Office of the Executive Director

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps to address the socio-economic disparity of the Black community and Targeted Urban Areas by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Promotes economic development in the Black community for business expansion and job creation
- Promotes expansion of the small business community through capacity-building workshops, trainings, and special initiatives based on emerging economic trends

Strategic Objectives - Measures

- ED4-1: Encourage creation of new small businesses

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Increase the number of successful small businesses in targeted areas	Community Economic Development Forums sponsored	OP	↔	5	6	10	6	5

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes the elimination of one Administrative Officer 2 position

DIVISION: TEEN COURT

The Teen Court Division provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in law.

- Provides ethics, anti-theft, substance abuse, crime prevention, and other workshops for juveniles
- Provides training for youth to work in the capacity of defense attorney, prosecuting attorney, juror, clerk, and bailiff in Teen Court proceedings

Strategic Objectives - Measures

- PS1-3: Support successful re-entry into the community

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Reduce the recidivism rate of first-time misdemeanor juvenile offenders	Juveniles referred to Teen Court	OP	↔	511	471	510	453	510
	Recidivism rate for juveniles successfully completing Teen Court	OC	↓	3.9%	2.1%	1.8%	0.085%	2.0%
	Workshops held for Teen Court participants	OP	↔	185	204	220	195	210
	Courtroom sessions held by participating juveniles	OP	↔	226	268	310	235	250

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget reflects the elimination of one vacant Office Support Specialist position, one vacant Training Specialist 2 position and one vacant Administrative Officer 2 position

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire one economic development specialist to direct economic development initiatives	\$0	\$108,000	1
Hire one policy analyst	\$0	\$98,000	1
Hire one legislative analyst	\$0	\$98,000	1
Implement an automated case management system for Miami-Dade County Teen Court	\$0	\$35,000	0
Teen Court staff training	\$0	\$5,000	0
Total	\$0	\$344,000	3

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

Regulatory and Economic Resources

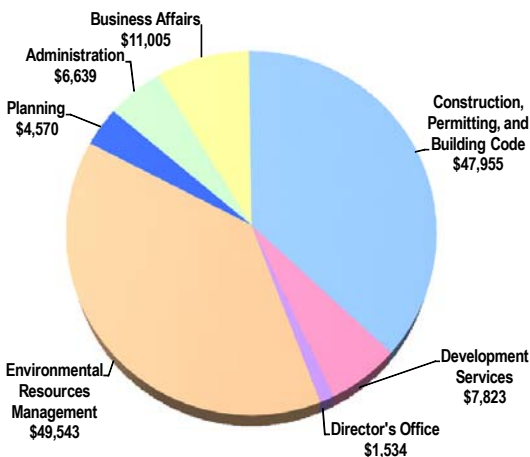
The Regulatory and Economic Resources (RER) Department mission is to enable sustainable economic development through smart regulatory strategies and business expansion initiatives. RER is also responsible, through the newly established Chief Resiliency Officer position, for leading the creation of a cohesive resilience strategy and to plan, coordinate, and direct comprehensive resilience efforts for the County. RER provides a broad portfolio of services to support its mission including reviewing permit and licensing applications and conducting code enforcement activities related to compliance with applicable building, zoning, planning, environmental, platting, traffic, and industry-specific codes and regulations. RER develops countywide and industry/neighborhood-specific economic development strategies; is responsible for land use and community planning and policy; provides environmental, historic resource, and consumer protection and education; and conducts economic research.

RER performs activities that are related to both the Neighborhood and Infrastructure and Economic Development Strategic Areas. As part of the Neighborhood and Infrastructure Strategic Area, RER provides services related to contractor licensing, construction products evaluation, training, education, and certification of building code enforcement personnel countywide; reviews applications, issues building permits, and performs inspections to verify compliance with the applicable construction codes and regulations; investigates complaints, enforces the correction of building code violations related to new and existing buildings, enforces local regulations related to unsafe buildings and structures, and provides code compliance services; and provides administrative and technical support to boards and panels. The Department oversees protection of our air, water, and soil resources, including protection of the Biscayne Aquifer, our sole source of drinking water; responds to complaints regarding pollution; oversees clean-up of contaminated soil; protects, restores, and enhances natural areas and monitors environmental resources; and manages capital programs, including beach renourishment, as well as acquisition and protection of environmentally endangered lands. RER prepares zoning recommendations, coordinates all concurrency management activities, reviews development plans for compliance with zoning regulations, issues certificates of use, administers impact fee programs, and provides technical support at zoning meetings of the Board of County Commissioners (BCC) and Community Zoning Appeals Board meetings. RER oversees the sustainable transformation of the County through green initiatives, and administers and enforces growth management through the Comprehensive Development Master Plan (CDMP) and the Historic Preservation ordinance. Finally, the Department is responsible for proactively engaging all County departments, as well as other jurisdictions, to plan and execute strategies to address the most pressing threats to the resiliency of Miami-Dade County.

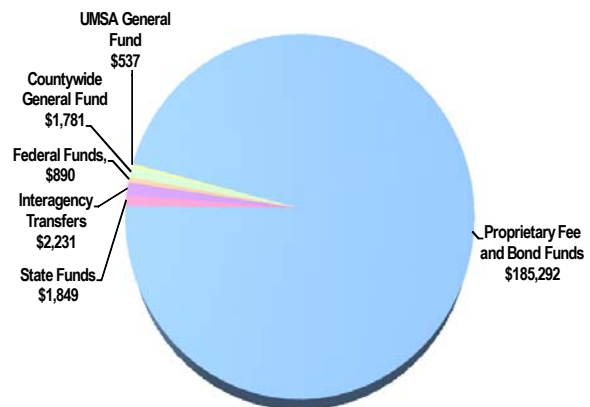
As part of the Economic Development Strategic Area, RER promotes film and television related industries; promotes economic growth through administration of local economic development programs including the Qualified Target Industry (QTI) and the Targeted Jobs Incentive Fund (TJIF) programs; and enforces consumer laws and licensing requirements that protect purchasers of goods and services. Other functions include international trade coordination, passenger transportation regulation, and coordination with the county's agricultural industry. RER's functions are closely related to and require coordination with other County departments, including Fire Rescue, Public Works and Waste Management (PWWM), and Water and Sewer (WASD). The Department works cooperatively with local, state, and federal agencies as well as other community entities.

FY 2015-16 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<div> <div> OFFICE OF THE DIRECTOR <ul style="list-style-type: none"> Provides overall direction for department operations and formulates departmental policy <div> <div>FY 14-15</div> <div>4</div> </div> <div> <div>FY 15-16</div> <div>11</div> </div> </div> </div>			
<div> <div> ADMINISTRATION <ul style="list-style-type: none"> Provides administrative support for finance and budgeting, billing and collection, human resources, procurement, asset management, information technology shared services, business plan development, performance management reporting and departmental safety coordination <div> <div>FY 14-15</div> <div>54</div> </div> <div> <div>FY 15-16</div> <div>54</div> </div> </div> </div>		<div> <div> BUSINESS AFFAIRS <ul style="list-style-type: none"> Regulates various industries, including private for-hire transportation; coordinates activities to increase international trade and promotes the County as a global gateway; coordinates film activities and permitting <div> <div>FY 14-15</div> <div>107</div> </div> <div> <div>FY 15-16</div> <div>89</div> </div> </div> </div>	
<div> <div> CONSTRUCTION, PERMITTING AND BUILDING CODE <ul style="list-style-type: none"> Serves as the Building Official for Miami-Dade County; processes Florida Building Code and unsafe structures violations; manages and enforces local contractor licensing as part of Chapter 10 of the County Code; ensures compliance with the Florida Building Code and other applicable regulations through review of plans, inspection of construction, and enforcement activities; administers licensing of local contractors; reviews and recommends construction products and components; manages the preparation, legal review, and certification of documents related to planning, zoning and development; processes construction permit applications, inspection requests and results; processes Certificates of Occupancy; directs records management and public information; provides residential and commercial zoning code enforcement; and assesses impact fees <div> <div>FY 14-15</div> <div>309</div> </div> <div> <div>FY 15-16</div> <div>318</div> </div> </div> </div>		<div> <div> ENVIRONMENTAL RESOURCES MANAGEMENT <ul style="list-style-type: none"> Conducts environmental resources permitting, monitoring, and restoration; facilitates contaminated site remediation to ensure that environmental laws are followed; regulates sources of pollution and monitors air quality; regulates water supply protection <div> <div>FY 14-15</div> <div>375</div> </div> <div> <div>FY 15-16</div> <div>370</div> </div> </div> </div>	
<div> <div> DEVELOPMENT SERVICES <ul style="list-style-type: none"> Maintains zoning data for properties in unincorporated Miami-Dade County; ensures all commercial, office, residential, industrial, and agricultural developments conform to all land use regulations and codes <div> <div>FY 14-15</div> <div>56</div> </div> <div> <div>FY 15-16</div> <div>56</div> </div> </div> </div>		<div> <div> PLANNING <ul style="list-style-type: none"> Manages and administers the CDMP; prepares population projections and economic, demographic, and growth alternatives; coordinates sustainable initiatives <div> <div>FY 14-15</div> <div>33</div> </div> <div> <div>FY 15-16</div> <div>34</div> </div> </div> </div>	

The FY 2015-16 total number of full-time equivalent positions is 945.50

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Adopted FY 15-16
Revenue Summary				
General Fund Countywide	3,006	2,082	1,597	1,781
General Fund UMSA	1,157	553	689	537
Impact Fee Administration	1,897	2,680	1,425	1,802
Fees and Charges	7,858	7,888	7,328	7,369
Foreclosure Registry	2,810	1,999	1,910	1,900
Utility Service Fee	25,284	27,262	24,979	26,840
Zoning Revenue	7,777	8,118	7,173	6,934
Auto Tag Fees	1,711	1,739	1,600	1,600
Building Administrative Fees	488	551	269	630
Carryover	42,182	63,057	64,804	77,756
Code Compliance Fees	2,613	3,045	1,568	2,477
Code Fines / Lien Collections	7,728	9,304	7,422	7,325
Construction / Plat Fees	1,992	2,712	2,209	2,054
Contract Monitoring Fees	124	-165	0	0
Contractor's Licensing and Enforcement Fees	1,369	1,620	1,242	1,293
Environmentally Endangered Land Fees	593	592	650	650
Local Business Tax Receipt	471	471	471	471
Miscellaneous Revenues	245	221	197	210
Operating Permit Fee	7,944	7,725	7,553	7,502
Other Revenues	846	2,199	2,013	2,007
Permitting Trades Fees	25,854	26,954	23,519	25,011
Plan Review Fee	8,753	9,262	7,885	8,265
Planning Revenue	935	812	690	713
Product Control Certification Fees	2,985	2,701	2,790	2,483
State Grants	2,891	3,812	2,459	1,849
Federal Grants	2,095	765	958	890
Airport Project Fees	448	428	560	560
Transfer From Other Funds	6,863	1,336	1,510	1,510
Interagency Transfers	1,210	1,401	670	161
Total Revenues	170,129	191,124	176,140	192,580

Operating Expenditures

Summary

Salary	60,581	59,240	63,739	65,423
Fringe Benefits	13,851	16,082	18,373	20,132
Court Costs	5	18	60	60
Contractual Services	2,351	2,826	9,777	9,616
Other Operating	8,481	11,702	11,955	12,056
Charges for County Services	20,476	19,274	20,288	20,701
Grants to Outside Organizations	430	406	430	430
Capital	897	1,762	1,308	651
Total Operating Expenditures	107,072	111,310	125,930	129,069

Non-Operating Expenditures

Summary

Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	50,210	63,511
Total Non-Operating Expenditures	0	0	50,210	63,511

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 14-15	Adopted FY 15-16	Budget FY 14-15	Adopted FY 15-16
Strategic Area: Neighborhood and Infrastructure				
Administration	6,518	6,639	54	54
Construction, Permitting, and Building Code	46,419	47,955	309	318
Development Services	7,735	7,823	56	56
Director's Office	565	1,534	4	11
Environmental Resources	48,588	49,543	375	370
Management				
Planning	3,988	4,570	33	34
Strategic Area: Economic Development				
Business Affairs	12,117	11,005	107	89
Total Operating Expenditures	125,930	129,069	938	932

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 12-13	Actual FY 13-14	Budget FY 14-15	Actual FY 14-15	Budget FY 15-16
Advertising	227	306	283	308	295
Fuel	372	380	360	291	370
Overtime	440	428	525	804	613
Rent	9,331	7,939	8,969	7,971	8,444
Security Services	16	17	29	21	34
Temporary Services	84	269	177	500	232
Travel and Registration	145	132	175	145	172
Utilities	1,055	964	1,113	914	1,108

DIVISION: DIRECTOR'S OFFICE

The Office of the Director is responsible for overseeing policies and procedures; provides long-term vision and overall direction and coordination for all divisions; and represents the interests of the Department at the local, national and international levels.

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes the transfer of seven positions into the Director's Office from other divisions to consolidate communications, intergovernmental affairs, and agenda coordination functions

DIVISION: CONSTRUCTION, PERMITTING, AND BUILDING CODE

The Construction, Permitting, and Building Code Division serves as the Building Official for Miami-Dade County and enforces the Florida Building Code (FBC) and other applicable construction regulations through the review of plans, inspection of construction, and other enforcement activities.

- Processes construction permit applications
- Inspects structures to ensure building compliance with the Florida Building Code (FBC) and issues permits
- Provides support to inspections and plans processing for building construction activities
- Processes violations of the FBC, Chapters 8 and 10 of the County Code, and unsafe structures regulations; directs all enforcement activities
- Provides residential and commercial code enforcement to enhance the safety and aesthetics of the community through residential education and promotion of voluntary compliance
- Oversees nuisance abatement, zoning violations, and other maintenance regulations
- Provides administrative and clerical support for the Board of Rules and Appeals, the Construction Trades Qualifying Board, and the Unsafe Structures Board
- Provides technical information and assistance to 34 municipal building departments to ensure uniformity in the enforcement and interpretation of the Florida Building Code
- Reviews and makes recommendations on construction products and components to be used throughout Miami-Dade County
- Issues contractor licenses

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> NI4-1: Ensure buildings are safer 								
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Receive and process construction permit applications and provide support to inspections and plans processing	Permits issued	OP	↔	49,527	46,524	45,000	49,466	48,000
Ensure building compliance with the FBC and other codes through inspections, plans processing, enforcement, and educational outreach	Percentage of field inspections rejected	EF	↓	19%	20%	25%	18%	25%
	Average business days to process residential permit applications*	EF	↓	7	9	24	12	12
	Average business days to process commercial permit applications*	EF	↓	16	18	41	23	20
Improve response time for reviewing property maintenance and zoning complaints	Average calendar days from zoning complaint to first inspection**	EF	↓	10	24	15	18	15
	Average calendar days from first zoning (Chapter 33) inspection to compliance with warning letter**	EF	↓	41	63	60	65	60
	Average calendar days from first zoning (Chapter 33) inspection to compliance with Civil Violation Notice (CVN)***	EF	↓	42	42	40	N/A	40
	Average calendar days from receipt of exterior property maintenance (Chapter 19) complaint to first inspection	EF	↓	8	5	10	6	10
	Average calendar days from property maintenance (Chapter 19) inspection to compliance with warning letter*	EF	↓	34	51	40	55	40

* The FY 2014-15 Budget reflects total days at each permit discipline added together. The Actuals reflect the number of days taken during simultaneous review. The measure going forward is exhibited properly. FY 2014-15 Actuals increased from FY 2013-14 due to increased volume of permit applications received overall, and a large influx of applications received prior to the change to the Florida Building Code effective July 1, 2015.

** Performance for these measures is expected to improve in FY 2015-16 due to reorganization of the operational unit.

*** Due to system difficulties FY 2014-15 Actuals for this measure cannot be generate

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes the addition of nine positions (\$890,000) for the Construction, Permitting and Building Code Division to meet the increased demand of building activities, including the reestablishment of the building permitting unit at Miami International Airport (six positions)

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- During FY 2014-15, the Division completed several projects to improve the customer experience at the Permitting and Inspections Center, including the establishment of four part-time positions to meet customer demands during peak times, and the reclassification of three positions to triage customer concerns in the lobby; other customer satisfaction improvement initiatives will be pursued in FY 2015-16, including the establishment of an electronic customer feedback process developed in collaboration with the Code for America Fellowship
- During FY 2014-15 the Division completed the first phase of restructuring the building and neighborhood enforcement units of the Division in order to provide better customer service and improve performance in these areas; the Division is expected to complete phase two of the reorganization in FY 2015-16

DIVISION: ENVIRONMENTAL RESOURCES MANAGEMENT

The Environmental Resources Management Division protects air, water, soils, and natural systems that are vital to human health and safety and provide habitat for unique plant and animal communities that occur nowhere else in the world.

- Oversees countywide environmental regulatory functions including air and water quality monitoring, endangered lands acquisition, restoration and remediation of contaminated sites
- Manages, coordinates, and administers environmental education programs
- Enforces federal, state, and local laws to ensure prevention of water and air pollution, protect vulnerable drinking water supply and water infrastructure, and minimize flooding
- Investigates complaints received from the public
- Supports the Environmental Quality Control Board in review and action upon appeals or requests for variances

Strategic Objectives - Measures

- NI3-1: Maintain air quality

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Ensure timely processing of air quality inspections and permits	Percentage of state air quality permits issued on time	EF	↑	100%	100%	100%	100%	100%
	Percentage of County air quality permits issued on time*	EF	↑	98%	98%	100%	99%	100%

*FY 2014-15 Actual decreased due to higher than expected attrition.

- NI3-3: Protect groundwater and drinking water wellfield areas

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Ensure, through efficient review of plans, that land use and development within Miami-Dade County is in accordance with the Miami-Dade County Environmental Protection Code (EPC)	Percentage of building permit plans reviewed within four to eight business days*	EF	↑	97%	86%	100%	78%	95%

*FY 2013-14 Actual and FY 2014-15 Actual dropped due to increased volume of permit applications received overall, and a large influx of applications received prior to the change to the Florida Building Code effective July 1, 2015.

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<ul style="list-style-type: none"> N13-3: Protect groundwater and drinking water wellfield areas 								
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Facilitate prompt resolution of citizen environmental complaints	Percentage of sanitary nuisance complaints responded to within 24 hours	EF	↑	95%	94%	92%	92%	92%
Minimize the impact of development on environmental resources	Percentage of Resource Protection Permit applications reviewed on time (Class I - VI Permits)	EF	↑	95%	99%	95%	99%	95%
	Percentage of wetland acres reviewed for unauthorized impacts	EF	↑	48%	50%	50%	46%	50%
Conduct long-term groundwater sampling to document the environmental health and status of the Biscayne Aquifer	Percentage of samples from Biscayne Bay surface water in compliance with County bacterial standard	OC	↑	100%	100%	95%	97%	97%
	Percentage of surface water monitoring samples collected on schedule	EF	↑	99%	99%	95%	100%	97%
Conduct long-term surface and groundwater sampling to document the environmental health and status of Biscayne Bay, its tributaries, and the Biscayne Aquifer	Percentage of contaminated site rehabilitation documents reviewed on-time	EF	↑	96%	97%	90%	96%	90%
	Percentage of wellfield monitoring samples collected on schedule	EF	↑	100%	99%	95%	99%	95%

DIVISION COMMENTS

- ☛ The FY 2015-16 Adopted Budget includes budgeted reimbursements of \$560,000 from the Miami-Dade Aviation Department for personnel and operating expenses; activities include the oversight of environmental aspects of construction activities, assessment and oversight of the cleanup of contaminated sites, and inspections of permitted facilities
- ☛ In FY 2015-16, the Parks, Recreation and Open Spaces Department will continue land management for the Environmentally Endangered Lands (EEL) Program, with funding support from the EEL Program (\$3 million)
- ☛ In FY 2015-16, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$208,000)
- In FY 2015-16, the Environmental Resources Management Division will provide funding for Environment Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)
- The FY 2015-16 Adopted Budget includes the transfer of five positions to the Director's Office

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DIVISION: PLANNING

The Planning Division provides policies for sound growth management, historic preservation, urban planning, sustainability planning, and transportation development through the Comprehensive Development Master Plan (CDMP) and related activities.

- Conducts long and short range planning activities relating to the social, economic and physical development, and growth management, of the County
- Administers and implements the County's CDMP and its policies
- Conducts studies promoting smart growth and sustainability principles
- Conducts demographic, economic, and geographic research
- Provides support to County departments, the Board of County Commissioners, and advisory committees and boards, and outside local agencies and governments
- Administers the Concurrency Management Program, Agricultural Practices Board and Historic Preservation Board
- Coordinates countywide historic preservation activities and implements the requirements of Miami-Dade County's Historic Preservation ordinance
- Conducts economic analysis to assist the administration and the BCC in evaluating policy options, and administers state and local economic incentives, including QTI (Qualified Target Industry), TJIF (County Targeted Jobs Incentive Fund), and Enterprise Zone programs

Strategic Objectives - Measures

- GG6-2: Lead community sustainability efforts

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Coordinate internal County sustainability initiatives	Number of activities implemented to decrease Countywide energy consumption	OC	↑	22	29	20	30	22
	Number of GreenPrint initiatives in progress and completed	OC	↑	94	110	85	110	85

DIVISION COMMENTS

- ☛ The FY 2015-16 Adopted Budget includes the addition of a Resiliency Officer (\$75,000); the Office of Sustainability will be restructured into the Office of Resilience with an expanded role and will coordinate with all County departments and community stakeholders to address climate change, sea level rise, and a variety of resiliency issues
- ☛ The FY 2015-16 Adopted Budget continues the Internal Revolving Energy and Water Investment Fund that funds energy and efficiency projects in several Miami-Dade County Departments and reinvests those savings for similar projects in future years
- ☛ The FY 2015-16 Adopted Budget includes \$300,000 for a Countywide resiliency study

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DIVISION: DEVELOPMENT SERVICES

The Development Services Division maintains zoning data and implements the zoning code, including the permitted uses, for properties in unincorporated Miami-Dade County.

- Reviews and evaluates zoning public hearing applications and land platting
- Prepares community-based development plans and implementing ordinances
- Provides technical assistance to developers and the public
- Provides support to various Boards and committees including the Development Impact Committee (DIC) Executive Council, Community Zoning Appeals Board, and the Board of County Commissioners

DIVISION: ADMINISTRATION

The Administration Division provides coordination of personnel, finance, budget, planning, procurement, information systems, and customer service functions department-wide.

- Prepares and monitors the Department's operating and capital budgets
- Coordinates the departmental business plan and performance management reports
- Oversees revenue collection, billing, grant management, accounts payable, financial reporting, procurement, capital and material inventory control, and fleet management
- Coordinates information technology shared services for the Department
- Manages personnel functions including payroll, labor management, recruitment, compensation, personnel reporting, employee safety, emergency management, and performance evaluation
- Pursues opportunities for technology improvements to improve customer service, increase efficiency, and provide greater information access and exchange department-wide

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes \$6 million to replace and enhance the Permitting/Code Enforcement and Content Management systems of the Department that have reached the end of their life cycle and to transition to newer solutions that should improve the customer experience and reduce regulatory complexities

DIVISION: BUSINESS AFFAIRS

The Business Affairs Division incorporates functions related to passenger for hire regulation, agriculture, consumer protection, economic development, international trade and film and entertainment activities.

- Regulates the taxicab and limousine industries, chauffeurs and private/public ambulance providers; investigates consumer/passenger complaints; performs vehicle inspections; and conducts chauffeur training programs
- Licenses and regulates the locksmith, towing, motor vehicle, moving, vehicle immobilization, motor vehicle title loan and water re-metering industries; registers telecommunication companies; and issues domestic partnership certificates
- Promotes international trade through various initiatives, including trade missions, local workshops, protocol support, and administration of the Sister City program
- Promotes the film and entertainment industry through various initiatives, including business attraction and industry development, policy formation efforts at the state and local levels, the issuing of film permits, and coordination of support between production companies and County departments

Strategic Objectives - Measures

- ED1-1: Reduce income disparity by increasing per capita income

Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Identify opportunities for film industry growth	Film Industry Jobs created	OC	↑	13,836	11,869	11,200	16,816	13,000

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<ul style="list-style-type: none"> ED3-1: Attract and increase foreign direct investments and international trade from targeted countries 								
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
Increase opportunities for international trade	Business matchmaking meetings arranged	OP	↔	440	200	200	165	200
	Inbound missions supported	OP	↔	12	6	6	14	6

<ul style="list-style-type: none"> ED4-2: Create a business friendly environment 								
Objectives	Measures			FY 12-13	FY 13-14	FY 14-15	FY 14-15	FY 15-16
				Actual	Actual	Budget	Actual	Target
For-hire services that meet the public need	Wait time at the For-Hire Vehicle Inspection Station (in minutes)	EF	↓	12	17	18	37	18
	Participants attending For-Hire Trainings	OP	↔	3,756	3,876	3,800	3,476	3,900

DIVISION COMMENTS

- The FY 2015-16 Adopted Budget includes support from the Greater Miami Convention and Visitors Bureau (\$175,000) towards economic development and film and entertainment activities
- In FY 2014-15, as a part of the Department's on-going reorganization efforts, the Business Affairs Division reduced 17 positions with the transfer of all Cooperative Extension activities to the Parks, Recreation, and Open Spaces Department (PROS)*
- The FY 2015-16 Adopted Budget includes the addition of one position (\$75,000) to assist the Agricultural Manager in proceeding with the remaining balance of the Purchase of Development Rights program and supporting other critical initiatives for the agricultural community
- The FY 2015-16 Adopted Budget includes the transfer of two positions to the Director's Office

ADDITIONAL INFORMATION

- In FY 2015-16, the Department will continue to review its staffing and organizational structure to identify opportunities for streamlining operations in the near-term and long-term

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FUTURE	TOTAL
Revenue									
Comm. Dev. Block Grant	90	90	0	0	0	0	0	0	180
Capital Outlay Reserve	0	1,010	0	0	0	0	0	0	1,010
BBC GOB Series 2005A	19,129	0	0	0	0	0	0	0	19,129
BBC GOB Series 2008B	7,720	0	0	0	0	0	0	0	7,720
Florida Inland Navigational District	100	200	0	0	0	0	0	0	300
BBC GOB Series 2008B-1	45	0	0	0	0	0	0	0	45
Endangered Lands Voted Millage	59,762	300	300	300	800	800	800	611	63,673
BBC GOB Financing	0	5,106	3,000	0	0	0	0	0	8,106
Florida Department of Environmental Protection	13,728	200	200	200	200	200	200	4,000	18,928
Biscayne Bay Envir. Trust Fund	1,050	1,250	0	0	0	0	0	0	2,300
BBC GOB Series 2014A	5,000	0	0	0	0	0	0	0	5,000
Total:	106,624	8,156	3,500	500	1,000	1,000	1,000	4,611	126,391
Expenditures									
Strategic Area: RC									
Historic Preservation	90	90	0	0	0	0	0	0	180
Strategic Area: NI									
Environmental Projects	1,150	1,450	0	0	0	0	0	0	2,600
Environmentally Endangered Lands Projects	105,384	5,606	3,500	500	1,000	1,000	1,000	4,611	122,601
Nuisance Control	0	1,010	0	0	0	0	0	0	1,010
Total:	106,624	8,156	3,500	500	1,000	1,000	1,000	4,611	126,391

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2015-16 Adopted Budget and Multi-Year Capital Plan includes the continuation of unsafe structures inspections and demolitions funded from the Capital Outlay Reserve (COR) (\$800,000)
- In FY 2015-16, unsafe structures board-up will continue to be funded from COR to board-up abandoned buildings that facilitate potential criminal activity (\$200,000); the Department will continue to contract board-up services with the Greater Miami Service Corps
- In FY 2015-16, the Department will ensure that environmentally endangered lands are protected and continue to thrive as native habitats through the Environmentally Endangered Lands (EEL) Program by purchasing land (\$5.606 million); funding will be provided from Building Better Communities General Obligation Bond proceeds (\$5.106 million), EEL voted millage (\$300,000), and state grants (\$200,000)
- In FY 2015-16, the Department will continue restoring and stabilizing the wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries (\$1.45 million), funded from the Biscayne Bay Environmental Trust Fund (\$1.25 million) and Florida Inland Navigational District grant proceeds (\$200,000)

FY 2015 - 16 Adopted Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

HISTORIC PRESERVATION FOR CDBG ELIGIBLE PROJECTS

PROJECT #: 434340

DESCRIPTION: Restore local and national designated historic properties including Cauley Square, Minderman House, and the McFarlane Houses

LOCATION: Various Sites

Throughout Miami-Dade County

District Located:

District(s) Served:

Countywide

Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Comm. Dev. Block Grant	90	90	0	0	0	0	0	0	180
TOTAL REVENUES:	90	90	0	0	0	0	0	0	180
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	90	90	0	0	0	0	0	0	180
TOTAL EXPENDITURES:	90	90	0	0	0	0	0	0	180

ABANDONED VEHICLE REMOVAL IN THE UNINCORPORATED MUNICIPAL SERVICE AREA

PROJECT #: 1003970

DESCRIPTION: Remove abandoned vehicles from private and public properties

LOCATION: Unincorporated Miami-Dade County

Unincorporated Miami-Dade County

District Located:

District(s) Served:

Unincorporated Municipal Service Area

Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	10	0	0	0	0	0	0	10
TOTAL REVENUES:	0	10	0	0	0	0	0	0	10
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Project Administration	0	10	0	0	0	0	0	0	10
TOTAL EXPENDITURES:	0	10	0	0	0	0	0	0	10

UNSAFE STRUCTURES BOARD-UP

PROJECT #: 1008920

DESCRIPTION: Brick-up abandoned buildings that facilitate unsafe environments

LOCATION: Unincorporated Miami-Dade County

Unincorporated Miami-Dade County

District Located:

District(s) Served:

Unincorporated Municipal Service Area

Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	200	0	0	0	0	0	0	200
TOTAL REVENUES:	0	200	0	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	200	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	200	0	0	0	0	0	0	200

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ENVIRONMENTALLY ENDANGERED LANDS PROGRAM

PROJECT #: 5555621

DESCRIPTION: Acquire and manage environmentally sensitive and endangered lands

LOCATION: Various Sites
Various Sites

District Located:
District(s) Served:

Countywide
Countywide

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
BBC GOB Financing	0	5,106	3,000	0	0	0	0	0	8,106
BBC GOB Series 2005A	19,129	0	0	0	0	0	0	0	19,129
BBC GOB Series 2008B	7,720	0	0	0	0	0	0	0	7,720
BBC GOB Series 2008B-1	45	0	0	0	0	0	0	0	45
BBC GOB Series 2014A	5,000	0	0	0	0	0	0	0	5,000
Endangered Lands Voted Millage	59,762	300	300	300	800	800	800	611	63,673
Florida Department of Environmental Protection	13,728	200	200	200	200	200	200	4,000	18,928
TOTAL REVENUES:	105,384	5,606	3,500	500	1,000	1,000	1,000	4,611	122,601
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Land Acquisition/Improvements	105,384	5,606	3,500	500	1,000	1,000	1,000	4,611	122,601
TOTAL EXPENDITURES:	105,384	5,606	3,500	500	1,000	1,000	1,000	4,611	122,601

BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION

PROJECT #: 5555691

DESCRIPTION: Restore, enhance, and stabilize wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries

LOCATION: Biscayne Bay and Tributaries
Various Sites

District Located: 4, 5, 7, 8
District(s) Served: 5, 7, 8

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Biscayne Bay Envir. Trust Fund	1,050	1,250	0	0	0	0	0	0	2,300
Florida Inland Navigational District	100	200	0	0	0	0	0	0	300
TOTAL REVENUES:	1,150	1,450	0	0	0	0	0	0	2,600
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	1,150	1,450	0	0	0	0	0	0	2,600
TOTAL EXPENDITURES:	1,150	1,450	0	0	0	0	0	0	2,600

UNSAFE STRUCTURES DEMOLITION

PROJECT #: 10022210

DESCRIPTION: Demolish abandoned buildings that create physical and health threats to the community

LOCATION: Unincorporated Miami-Dade County
Unincorporated Miami-Dade County

District Located:
District(s) Served:

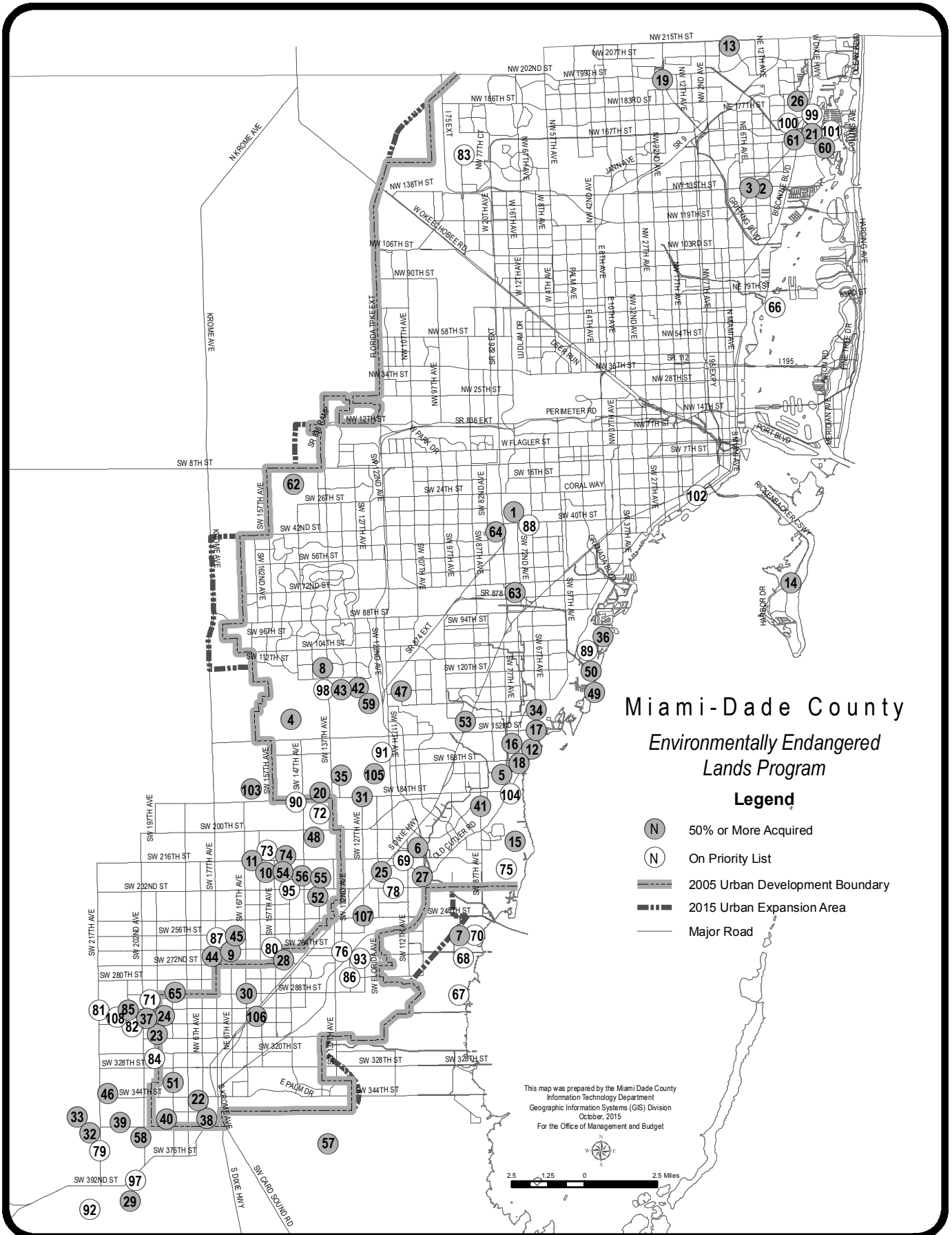
Unincorporated Municipal Service Area
Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Capital Outlay Reserve	0	800	0	0	0	0	0	0	800
TOTAL REVENUES:	0	800	0	0	0	0	0	0	800
EXPENDITURE SCHEDULE:	PRIOR	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	FUTURE	TOTAL
Construction	0	800	0	0	0	0	0	0	800
TOTAL EXPENDITURES:	0	800	0	0	0	0	0	0	800

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
BEACH EROSION AND RENOURISHMENT	Miami-Dade County Beaches	20,759
UNFUNDED TOTAL		20,759

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FY 2015-16 Adopted Budget and Multi-Year Capital Plan

Acquisition Projects: Environmentally Endangered Lands Program

Acquired Projects											
No	Site Name	Location	Type	Acres	Priority	No	Site Name	Location	Type	Acres	Priority
1	A. D. Barnes Park	3775 SW 74 Ave	Natural Areas	24	♦	55	Silver Palm Groves	SW 232 St & SW 142 Ave	Rockridge Pinelands	20.4	♦
2	Arch Creek Addition	NE 135 St & US 1	Buffer	1.2	♦	56	Silver Palm Hammock	SW 228 St & SW 149 Ave	Tropical Hammocks	10	♦
3	Arch Creek Park	NE 135 St & US-1	Natural Areas	8.5	♦	57	South Dade Wetlands	South Dade County	Wetlands	20,094	♦
4	Big George & Little George	SW 150 St & SW 152 Ave	Tropical Hammocks	20.1	♦	58	Sunny Palms (Navy Wells #42)	SW 368 St & SW 202 Ave	Rockridge Pinelands	40.8	♦
5	Bill Sadowski Park	17555 SW 79 Ave	Natural Areas	23	♦	59	Tamiami Complex Addition	SW 134 St & SW 122 Ave	Rockridge Pinelands	25.6	♦
6	Black Creek Forest	SW 214 St & SW 112 Ave	Pineland	7	♦	60	Terama Tract in Oleta Preserve	Oleta Preserve	Coastal Wetlands	29.7	♦
7	Black Point Wetlands	SW 248 St & SW 112 Ave	Coastal Wetlands	78.9	♦	61	Oleta Tract C	NE 163 St & US-1	Coastal Wetlands	2.5	♦
8	(Boystown) Camp Matecumbe	SW 112 St & SW 137 Ave	Rockridge Pinelands	76.7	♦	62	Tree Island Park	SW 10 St & SW 147 Ave	Wetlands	120	♦
9	Camp Owaissa Bauer	SW 264 St & SW 170 Ave	Natural Areas	80	♦	63	Trinity	SW 76 St & SW 74 Ave	Rockridge Pinelands	10	♦
10	Castellow Additions	SW 226 St & SW 157 Ave	Tropical Hammocks	34.9	♦	64	Tropical Park	7900 Bird Rd	Natural Areas	5	♦
11	Castellow Hammock Park	22301 SW 162 Ave	Natural Areas	55	♦	65	West Biscayne	SW 288 St & SW 190 Ave	Rockridge Pinelands	15.1	♦
12	Charles Deering Estate	16701 SW 72 Ave	Natural Areas	332	♦	74	Chernoff Hammock	SW 218 St & SW 154 Ave	Tropical Hammocks	4.5	♦
13	County Line Scrub	NE 215 St & NE 4 Ave	Xeric Coastal Scrub	15	♦	85	Northrop Pineland	SW 296 St & SW 207th Ave	Rockridge Pinelands	12.8	♦
14	Crandon Park	7200 Crandon Blvd	Natural Areas	444	♦	103	Wilkins Pierson	SW 184 St & SW 164 Ave	Rockridge Pinelands	10	♦
15	Cutler Wetlands & Addition	SW 210 St & SW 85 Ave	Coastal Wetlands	454.1	♦	105	Metrozoo Pinelands	12400 SW 152 St	Rockridge Pinelands	142.4	♦
16	Deering Glade Parcel	SW 158 St & Old Cutler Rd	Buffer	9.7	♦	106	Seminole Wayside Park Addition	SW 300 St & US-1	Rockridge Pinelands	4.3	♦
17	Deering North Addition	SW 152 St & SW 67 Ave	Coastal Wetlands	40.7	♦	107	Andrew Dodge New Pines Preserve	SW 248 St & SW 127 Ave	Rockridge Pinelands	3.5	♦
18	Deering South Addition	SW 168 St & SW 72 Ave	Pineland	32	♦	Unacquired Projects					
19	Dolphin Center Addition	NW 196 St & NW 17 Ave	Xeric Coastal Scrub	3.9	♦	No	Site Name	Location	Type	Acres	Priority
20	Eachus Pineland	SW 184 St & SW 142 Ave	Rockridge Pinelands	17.2	♦	57	South Dade Wetlands	South Dade County	Wetlands	14,904	A
21	East & East East Greynolds Park	17530 W Dixie Hwy	Natural Areas	33	♦	66	Bird Key	NW 79 St & Biscayne Bay	Mangrove	37.5	A
22	Florida City	SW 344 St & SW 185 Ave	Rockridge Pinelands	23.5	♦	67	Biscayne Wetlands	SW 280 St & SW 107 Ave	Coastal Wetlands	864.1	A
23	Fuchs Hammock	SW 304 St & SW 198 Ave	Natural Areas	24	♦	68	Biscayne Wetlands North Addition	SW 270 St & SW 107 Ave	Coastal Wetlands	300	B
24	Fuchs Hammock Addition	SW 304 St & SW 198 Ave	Rockridge Pinelands	14.8	♦	69	Black Creek Forest	SW 216 St & SW 112 Ave	Pineland	45.5	A
25	Goulds	SW 224 St & SW 120 Ave	Rockridge Pinelands	37	♦	70	Black Point Wetlands	SW 248 St & SW 97 Ave	Coastal Wetlands	191.8	A
26	Greynolds Park	17530 W Dixie Hwy	Natural Areas	53	♦	71	Bowers Pineland	SW 296 St & SW 197 Ave	Rockridge Pinelands	9.8	A
27	Harden Hammock	SW 226 St & SW 107 Ave	Tropical Hammocks	12.4	♦	72	Calderon Pineland	SW 192 St & SW 140 Ave	Rockridge Pinelands	15.2	A
28	Hattie Bauer Hammock	SW 267 St & SW 157 Ave	Tropical Hammocks	14	♦	73	Castellow #31	SW 218 St & SW 157 Ave	Tropical Hammocks	14.1	A
29	Holiday Hammock	SW 400 St & SW 207 Ave	Tropical Hammocks	29.8	♦	75	Cutler Wetlands	SW 196 St & SW 232 St	Coastal Wetlands	794.4	A
30	Ingram	SW 288 St & SW 167 Ave	Rockridge Pinelands	9.9	♦	76	Dixie Heights Pineland	SW 268 St & SW 132 Ave	Rockridge Pinelands	29	B
31	Larry & Penny Thompson Park	SW 184 St & SW 127 Ave	Natural Areas	193	♦	78	Goulds Addition	SW 232 St & SW 117 Ave	Rockridge Pinelands	35.8	A
32	Loveland Hammock	SW 360 St & SW 222 Ave	Tropical Hammocks	15.1	♦	79	Hammock Island	SW 360 St & SW 217 Ave	Tropical Hammocks	64.7	B
33	Lucille Hammock	SW 352 St & SW 222 Ave	Tropical Hammocks	20.8	♦	80	Hattie Bauer Pineland	SW 266 St & SW 157 Ave	Rockridge Pinelands	5	A
34	Ludlam	SW 143 St & SW 67 Ave	Rockridge Pinelands	10.2	♦	81	Homestead General Airport Hammock	SW 296 St & SW 217 Ave	Tropical Hammocks	4	A
35	Martinez (Richmond Complex)	SW 152 St & SW 130 Ave	Rockridge Pinelands	142	♦	82	Kings Highway	SW 304 St & SW 202 Ave	Rockridge Pinelands	31.1	B
36	Matheson Hammock Park	SW 96 St & Old Cutler Rd	Natural Areas	381	♦	83	Maddens Hammock	NW 164 St & SW 87 Ave	Tropical Hammocks	15.6	B
37	Meissner Hammock	SW 302 St & SW 212 Ave	Tropical Hammocks	10.3	♦	84	Navy Wells #2	SW 328 St & SW 197 Ave	Rockridge Pinelands	20	A
38	Navy Wells #23	SW 352 St & SW 182 Ave	Rockridge Pinelands	19.9	♦	86	Notre Dame Pineland	SW 280 St & SW 132 Ave	Rockridge Pinelands	46.8	B
39	Navy Wells #39	SW 360 St & SW 210 Ave	Rockridge Pinelands	13.1	♦	87	Owaissa Bauer Addition #2	SW 264 St & SW 175 Ave	Rockridge Pinelands	10	A
40	Navy Wells Preserve	SW 356 St & SW 192 Ave	Natural Areas	239	♦	88	Pino Pineland	SW 39 St & SW 69 Ave	Rockridge Pinelands	3.8	A
41	Ned Glenn Preserve (Whispering Pines)	SW 188 St & SW 87 Ave	Rockridge Pinelands	20	♦	89	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	21.5	A
42	Nixon Smiley Addition (Tamiami #8)	SW 128 St & SW 127 Ave	Rockridge Pinelands	63	♦	90	Railroad Pineland	SW 184 St & SW 147 Ave	Rockridge Pinelands	18.2	B
43	Nixon Smiley Pineland	SW 128 St & SW 133 Ave	Natural Areas	59	♦	91	Richmond Complex	SW 152 St & SW 130 Ave	Rockridge Pinelands	210.8	A
44	Owaissa Bauer Addition #1	SW 264 St & SW 177 Ave	Rockridge Pinelands	9.4	♦	92	Round Hammock	SW 408 St & SW 220 Ave	Tropical Hammocks	31.1	A
45	Owaissa Bauer Addition #3	SW 262 St & SW 170 Ave	Tropical Hammocks	1.2	♦	93	School Board	SW 268 St & SW 129 Ave	Rockridge Pinelands	18.7	A
46	Palm Drive	SW 344 St & SW 212 Ave	Rockridge Pinelands	20	♦	95	Silver Palm Addition	SW 232 St & SW 152 Ave	Rockridge Pinelands	20	A
47	Pineshore Park	SW 128 St & SW 112 Ave	Natural Areas	7.8	♦	97	SW Island Hammock	SW 392 St & SW 207 Ave	Tropical Hammocks	12.4	A
48	Quail Roost	SW 200 St & SW 144 Ave	Rockridge Pinelands	48.5	♦	98	Tamiami #15	SW 124 St & SW 137 Ave	Rockridge Pinelands	35	B
49	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	19.9	♦	99	Oleta Tract A	NE 171 St & US-1	Coastal Wetlands	2.1	A
50	R. Hardy Matheson Preserve	SW 112 St & Old Cutler Rd	Natural Areas	692	♦	100	Oleta Tract B	NE 165 St & US-1	Coastal Wetlands	3.5	A
51	Rock Pit #39	SW 336 St & SW 192 Ave	Rockridge Pinelands	8.7	♦	101	Oleta Tract D	NE 191 St & NE 24 Ave	Coastal Wetlands	7.4	A
52	Rock Pit #46	SW 232 St & SW 142 Ave	Rockridge Pinelands	5	♦	102	Vizcaya Hammock Addition	3300 South Miami Ave	Tropical Hammocks	2	A
53	Rockdale & Addition	SW 144 St & US-1	Rockridge Pinelands	37.1	♦	104	Cutler Wetlands North Addition Hammock	SW 184 St & Old Cutler Rd	Tropical Hammocks	37	B
54	Ross Hammock	SW 223 St & SW 157 Ave	Tropical Hammocks	19.2	♦	108	Pine Ridge Sanctuary	SW 300 St & SW 211 Ave	Rockridge Pinelands	14	A

