

FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

Police

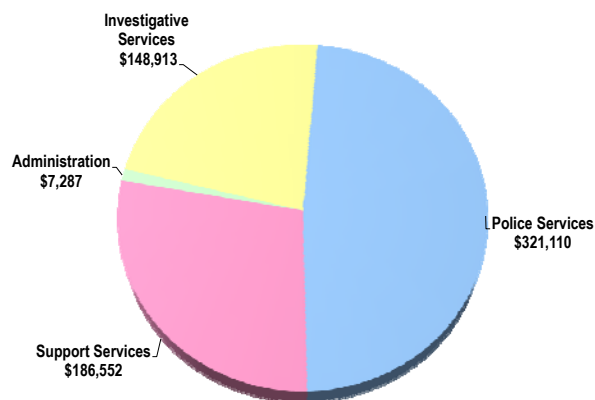
The Miami-Dade Police Department (MDPD) is the largest local law enforcement department in the southeastern United States, and one of the ten largest in the nation, serving an ethnically and racially diverse community of an estimated 2.8 million residents. The Department is committed to providing professional law enforcement and investigative services to the community.

As part of the Public Safety strategic area, MDPD serves the community with three distinct, yet interrelated, functions. The Department provides basic police services to the Unincorporated Municipal Service Area (UMSA) of Miami-Dade County and contracted municipalities, specialized support services to UMSA and various municipalities, and sheriff services to all Miami-Dade County residents. MDPD is an internationally accredited law enforcement agency, receiving accreditation by the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) since 1993 and by the Commission for Florida Law Enforcement Accreditation (CFA) since 2004.

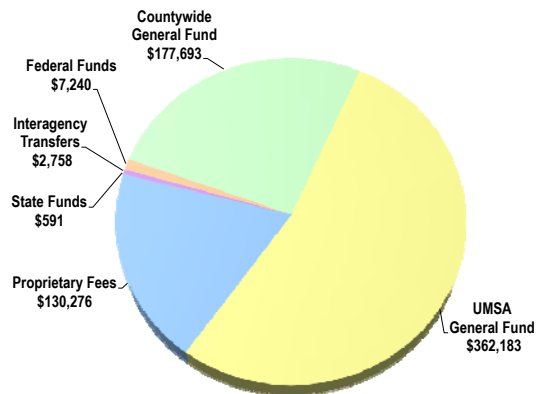
MDPD works closely with municipal police departments; other County agencies including Corrections and Rehabilitation, Juvenile Services, Fire Rescue, the State Attorney's Office, Public Defender, and the Judiciary; state and federal law enforcement agencies including the Florida Department of Law Enforcement and the Federal Bureau of Investigation; and community-based organizations (CBOs).

FY 2017-18 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



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FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 14-15	Actual FY 15-16	Budget FY 16-17	Adopted FY 17-18
Revenue Summary				
General Fund Countywide	141,166	148,697	164,792	177,693
General Fund UMSA	307,773	322,583	350,043	362,183
911 Fees	11,613	11,582	10,014	11,267
Carryover	23,832	31,736	24,180	23,492
Contract Service	73,820	76,152	80,479	86,678
Fines and Forfeitures	97	322	170	328
Interest Income	34	49	42	38
Miscellaneous	15,507	3,940	4,363	4,413
Miscellaneous Revenues	14	164	0	348
Other Charges For Services	0	216	328	205
Parking Violation Surcharge	3,025	3,069	2,818	2,882
Traffic Violation Surcharge	690	658	530	625
State Grants	1,192	904	744	591
Federal Grants	4,307	5,950	6,824	7,240
Other	111	123	153	0
In-Kind Contributions	131	31	30	84
Interfund Transfers	557	1,219	1,626	2,674
Total Revenues	583,869	607,395	647,136	680,741

Operating Expenditures

Summary				
Salary	347,238	361,247	372,306	380,745
Fringe Benefits	132,271	137,014	155,803	168,819
Court Costs	294	431	737	551
Contractual Services	6,679	6,359	7,536	8,120
Other Operating	29,355	30,001	40,839	54,006
Charges for County Services	29,718	35,639	44,821	43,614
Grants to Outside Organizations	0	0	0	0
Capital	2,513	2,411	7,693	8,007
Total Operating Expenditures	548,068	573,102	629,735	663,862

Non-Operating Expenditures

Summary				
Transfers	131	45	30	84
Distribution of Funds In Trust	3,934	4,155	3,550	4,041
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	13,821	12,754
Total Non-Operating Expenditures	4,065	4,200	17,401	16,879

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 16-17	Adopted FY 17-18	Budget FY 16-17	Adopted FY 17-18
Strategic Area: Public Safety				
Administration	6,837	7,287	48	49
Support Services	172,627	186,552	972	983
Police Services	305,209	321,110	2,126	2,113
Investigative Services	145,062	148,913	928	929
Total Operating Expenditures	629,735	663,862	4,074	4,074

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 14-15	Actual FY 15-16	Budget FY 16-17	Actual FY 16-17	Budget FY 17-18
Advertising	157	157	197	152	195
Fuel	7,766	6,195	6,786	6,809	7,513
Overtime	26,885	32,615	32,516	43,025	35,281
Rent	1,882	1,983	2,408	1,966	2,500
Security Services	0	0	0	0	0
Temporary Services	6	-6	108	0	0
Travel and Registration	449	532	1,038	556	849
Utilities	4,821	4,559	6,158	4,743	5,852

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DIVISION: ADMINISTRATION

The Administration Division includes the Office of the Director and other units that provide direction and controls to ensure efficiency and effectiveness in the provision of police services to the community.

- The Office of the Director manages, directs, and controls the operations and administration of the Department, and provides efficient and effective police service to the citizens of Miami-Dade County
- The Strategic Planning and Development Section is responsible for the Department's response to all incorporations, municipal annexations, and Developmental Impact Committee issues; additionally, this section supports Youth Safety initiatives, Active Strategy Enterprise (ASE), annual surveys, the Observer Program, and manages departmental special projects
- The Police Legal Bureau reviews litigation in which the Department and its employees are involved, provides counsel, prosecutes forfeiture actions, Nuisance Abatement Board activities and serves as liaison with legal representatives of other governmental agencies

Strategic Objectives - Measures

- PS2-1: Reduce response time

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide efficient delivery of police services by responding to calls for service in established timeframes	Total emergency response time (in minutes)	OC	↓	7.64	7.98	8.00	8.88	8.00
	Total routine response time (in minutes)*	OC	↓	21.48	24.88	30.00	26.63	30.00

*Includes the operator handling and dispatched and arrival time

DIVISION COMMENTS

- The FY 2017-18 Adopted Budget includes an additional Police Sergeant in the Director's Office, transferred from Police Services, that will be performing duties as the Department's Chief of Staff

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DIVISION: SUPPORT SERVICES

The Support Services Division is responsible for communications including the 911 system; provides investigative support in the processing, safekeeping, and preservation of evidence; provides administrative and operational support services to the Department; and coordinates training activities, false alarm investigations, and Headquarters security.

- The Miami-Dade Communications Center receives and dispatches both routine and emergency police calls
- The Property and Evidence Section manages found, recovered, and evidentiary property
- The Court Services Section provides court security and serves writs
- The Central Records Bureau oversees criminal records, prepares Uniform Crime Reports, and provides teletype and automated data communications
- The Miami-Dade Public Safety Training Institute oversees all training activities including recruit training and certification (Basic Law Enforcement), as well as in-service and specialized training of sworn and non-sworn personnel
- The Facilities Maintenance Section manages and maintains all MDPD facilities and the Fleet Management Section ensures that all operational fleet needs of the Department are met and that staff complies with all departmental rules and regulations concerning vehicle use
- The False Alarm Unit oversees alarm registration and enforcement of false alarm incidents
- The Information Technology Services Bureau oversees all computer operations including network management, host interconnectivity, and standardization of departmental software; manages automation/technology projects; and develops software applications
- The Public Information and Education Bureau assists news personnel covering police stories and coordinates the release of information to the media
- The Fiscal Administration Bureau oversees the departmental budget, finance, procurement, inventory control, and grants management; provides information regarding municipal boundary changes; and oversees compliance with contractual stipulations
- The Psychological Services Section oversees psychological treatment for MDPD personnel, trains and manages the Department's Hostage Negotiations Unit, and participates in personnel termination proceedings
- The Real Time Crime Center (RTCC) is a 24/7 state-of-the-art center responsible for the coordination and distribution of real-time information to police officers and investigators ensuring a more effective and timely response to criminal activity and calls for service
- The Body Worn Camera (BWC) Records Unit is responsible for processing all public records requests received by the Department related to the BWCs as well as requests from the State Attorney's Office and Public Defender's Office for BWC recordings associated with criminal cases.
- The Personnel Management Bureau is responsible for departmental human resources services including recruitment, payroll, and benefits

Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide public records requests in a timely manner	Public records requests processed at public counter*	OP	↔	58,997	94,448	80,000	84,518	60,000
	Average processing time for public records requests (in minutes)	EF	↓	27	30	30	19	30

*FY 2016-17 Actual and FY 2017-18 Target decreasing due to online availability and appointment scheduling system that was implemented in July 2017

- PS1-1: Reduce crimes of public concern

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide specialized police services and initiatives to address specific public safety issues	Firearms impounded by MDPD Property and Evidence Bureau	OP	↔	3,906	4,394	3,200	4,471	3,200
	Firearms seized during the Gun Bounty Program	OP	↔	24	49	50	28	61

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• PS2-1: Reduce response time								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Reduce 911 call answer times	Percentage of 911 calls answered within 10 seconds	EF	↑	93%	95%	91%	94%	91%
	Average 911 call processing time (in seconds)*	EF	↓	71	73	73	80.5	70
	911 emergency call volume (in thousands)*	IN	↔	1,592	1,551	1,500	1,477	1,600

• PS2-2: Improve effectiveness of outreach and response								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide specialized training to reduce the use of lethal technology	Uniformed district personnel trained to use Electronic Control Device (ECD)**	OC	↑	593	2,030	593	2,033	2,300

*Due to the implementation of the new Electronic Call Tracking System (E-CaTS), additional information that was not available in the previous reporting tool was collected and prompted a change to the method of tracking the processing time of those related calls; as a result, a new target for all 911 processing time in FY 2017-18 was developed

**Increase in FY 2015-16 and FY 2016-17 Actuals includes certification and recertification; increase primarily due to the completion of five Basic Law Enforcement (BLE) classes in two years

DIVISION COMMENTS

- The FY 2017-18 Adopted Budget includes funding for four sergeants-at-arms for the Board of County Commissioners (\$550,000)
- The FY 2017-18 Adopted Budget includes funding for the School Crossing Guard Program totaling \$6.128 million (net of contracted services); parking violation surcharge revenues are estimated at \$1.780 million; the required subsidy from the General Fund is \$4.348 million
- The Adopted Budget includes an additional 11 positions transferred from Police Services to establish a new Assistant Director, Chief of Support Services and add additional Police Officers to facilitate the D.A.R.E. Program

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DIVISION: POLICE SERVICES

The Police Services Division is responsible for district level police patrol and general investigative functions to repress and prevent criminal activities within Unincorporated Miami-Dade County and contracted municipalities; provides specialized police functions including crowd control, hostage negotiation, canine and aviation response, bomb disposal, and motorcycle and marine patrol; and enforces outstanding felony warrants.

- Provides district level police patrol and general investigative functions within Unincorporated Miami-Dade County and contracted municipalities
- Responds to calls from citizens and to incidents requiring police services
- Provides contractual police services to the Seaport and Aviation Departments and Jackson Health System
- Conducts enforcement initiatives designed to prevent criminal activities and reduce the incidence of crimes in the community
- Serves as operational liaison with municipalities contracting with Miami-Dade Police Department for the provision of municipal police services
- Provides administrative support to police districts and performs general administrative functions for the division
- Coordinates off-duty assignments of sworn personnel
- Investigates environmental crimes, criminal violations of the building code, and construction fraud
- Coordinates special events, critical incident management, Special Response Teams (SRT), emergency operation of mobile task force, hostage negotiations, canine support, and bomb disposal services
- Provides aerial support to all law enforcement activities
- Provides marine support to all law enforcement activities and patrols waterways
- Enforces traffic statutes, conducts specialized enforcement including DUI checkpoints, investigates non-fatal hit and run crashes, and provides dignitary and specialized escorts

Strategic Objectives - Measures

- PS2-1: Reduce response time

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide efficient delivery of police services by responding to calls for service in established timeframes	Emergency response time (in minutes)*	OC	↓	5.30	5.49	6.45	5.74	6.45
	Routine response time (in minutes)*	OC	↓	10.14	10.90	10.50	11.39	10.50

*Police Officer dispatch to arrival for Police Services call

DIVISION COMMENTS

- MDPD will continue to provide police services to other County entities; the FY 2017-18 Adopted Budget includes reimbursements for services provided to Jackson Health System (\$1.260 million), Seaport (\$11.390 million), and the Miami-Dade Aviation Department (\$35.421 million)
- In FY 2017-18, MDPD will continue to provide contracted police services to the following municipalities: Town of Miami Lakes, local patrol (\$8.234 million); Town of Cutler Bay, local patrol (\$9.660 million) and optional services (\$286,000); Village of Palmetto Bay, local patrol (\$7.978 million) and optional services (\$114,000); City of Doral, optional services (\$280,000); and City of South Miami, School Crossing Guard services (\$125,000)
- The FY 2017-18 Adopted Budget includes four Police Officer recruitment classes, which will replace approximately 120 positions that are expected to become vacant during the fiscal year and add an additional 65 officers
- The FY 2017-18 Adopted Budget includes the transfer of 13 positions to Administration, Investigative Services and Support Services, as part of an organizational realignment and to provide support for the D.A.R.E Program

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DIVISION: INVESTIGATIVE SERVICES

The Investigative Services Division provides centralized criminal investigation of robberies, homicides, and sexual, domestic, narcotics, and economic crimes; collects and analyzes criminal intelligence; conducts strategic and specialized investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants; and is responsible for professional compliance and for investigation of complaints against police officers and other public officials.

- The Economic Crimes Bureau conducts centralized arson, fraud, forgery, embezzlement, mortgage fraud, organized crime, and Property Appraiser's Office investigations
- The Homeland Security Bureau develops homeland security intelligence and conducts security and vulnerability assessments of infrastructure and sites that could potentially be targeted by terrorists
- The Homicide Bureau investigates all death cases including natural and accidental deaths, suicides, and traffic fatalities; and investigates incidents involving police shootings or other police actions resulting in injury
- The Narcotics Bureau conducts centralized investigations of illicit narcotics, controlled substances, money laundering, and narcotics related kidnapping
- The Robbery Bureau develops robbery intelligence, investigates all robbery cases, provides robbery prevention activities, and conducts protracted undercover investigations of armed habitual offenders
- The Public Corruption Investigations Section investigates allegations of misconduct, corruption, and criminal activity involving public officials, County employees, and private vendors conducting business with Miami-Dade County
- The Professional Compliance Bureau conducts investigations of complaints against MDPD employees; conducts staff inspections to ensure adherence to policies and procedures; and is responsible for the departmental policies and procedures manual and compliance with accreditation standards
- The Special Victims Bureau conducts investigations related to domestic violence and family crimes; investigates sexual crimes including sexual battery upon juveniles and sexual assaults on children younger than 16 years of age; and provides victims assistance
- The Forensic Services Bureau provides forensic support, including DNA collection and identification, to all municipal police departments in Miami-Dade County through the Crime Lab
- The Crime Scene Investigative Support Section collects, classifies, and preserves physical evidence at crime scenes including processing of fingerprints and provides photographic services
- The Warrants Bureau is responsible for serving felony warrants in Miami-Dade County that are issued by local criminal justice systems and all jurisdictions nationwide

Strategic Objectives - Measures

- GG1-4: Improve relations between communities and governments

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Improve relationship between police and the community	Internal departmental staff inspections to ensure compliance with policies, procedures, and regulations completed	OP	↔	16	12	14	20	14
	Number of Body Worn Cameras deployed	OP	↑	N/A	300	1,000	1,142	1,375

- PS1-1: Reduce crimes of public concern

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide specialized police services and initiatives to address specific public safety issues	Public education presentations related to real estate fraud*	OP	↔	8	8	8	5	12

*In recent years, the mortgage fraud public education presentation was expanded to include other types of real estate fraud, particularly those related to vacant foreclosed properties

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• PS1-1: Reduce crimes of public concern								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Improve public safety through enforcement and reduction of initiatives	Homicide Clearance Rate*	OC	↑	48%	54%	40%	50%	62%
	Robbery Clearance Rate*	OC	↑	28%	24%	28%	24%	28%
	Sexual Crimes Clearance Rate*	OC	↑	50%	58%	41%	63%	37%

*Actuals include cleared cases that originated in prior fiscal years; targets based on FBI data

• PS1-2: Solve crimes quickly and accurately								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Improve public safety through crime prevention, enforcement, and reduction initiatives	Homicide arrests	OP	↔	59	60	40	70	68
	Robbery arrests	OP	↔	515	438	600	1,293	900
	Sexual Crimes arrests	OP	↔	451	512	424	459	450
	Narcotics arrests	OP	↔	5,866	2,269	5,600	3,412	2,650
Provide effective crime scene investigations	Major crime scenes processed (Homicide, Robbery, Sexual Crimes)	OP	↔	2,222	2,435	2,000	2,293	2,500
	Latent cases received by Forensic Identification Section	OP	↔	3,758	3,134	4,500	3,070	4,500
	Latent fingerprints collected	OP	↔	2,843	2,265	2,500	1,917	3,000

• PS3-2: Increase countywide preparedness								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Coordinate efforts and resources to improve homeland security	Regional training exercises for Regional Domestic Security Task Force partners	OP	↔	10	7	4	6	7
	Threat Assessments conducted by Homeland Security Bureau	OP	↔	12	22	20	23	20


DIVISION COMMENTS

- The FY 2017-18 Adopted Budget includes the addition of one position transferred from Police Services to establish a Police Major position in the Homeland Security Bureau

ADDITIONAL INFORMATION

- The FY 2017-18 Adopted Budget includes attrition savings for 13 sworn vacancies (\$10.5 million) and 141 civilian vacancies (\$9.5 million) anticipated by the end of FY 2017-18
- The FY 2017-18 Adopted Budget includes \$1.103 million from the 2015 COPS Hiring Program (CHP) grant; the grant supports 52.49 percent of the Department's current entry-level salaries and fringe benefits for 25 Police Officers over a three year period, with a maximum value of \$3.125 million

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-  The FY 2017-18 Adopted Budget includes programs such as the Joint Roundtable on Youth Safety Continuation, the Do The Right Thing Program, and the Targeted Crimes Initiative (\$852,000), which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF)

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Revenue									
BBC GOB Financing	1,891	1,698	0	0	0	0	0	0	3,589
BBC GOB Series 2014A	19	0	0	0	0	0	0	0	19
Capital Outlay Reserve	2,071	73	87	0	0	0	0	0	2,231
Federal Department of Justice Grant	564	436	0	0	0	0	0	0	1,000
Future Financing	4,343	0	0	0	0	0	0	0	4,343
IT Funding Model	3,286	1,000	725	0	0	0	0	0	5,011
JAG Byrne Grant	192	0	0	0	0	0	0	0	192
Law Enforcement Trust Fund (LETF)	1,739	194	0	0	0	0	0	0	1,933
Police Impact Fees	7,434	327	0	0	0	0	0	0	7,761
Total:	21,539	3,728	812	0	0	0	0	0	26,079
Expenditures									
Strategic Area: PS									
Departmental Information Technology Projects	3,088	1,776	427	0	0	0	0	0	5,291
Equipment Acquisition	2,899	2,297	0	0	0	0	0	0	5,196
Facility Expansion	7,405	2,716	796	0	0	0	0	0	10,917
Facility Improvements	1,570	884	87	0	0	0	0	0	2,541
Improvements to County Processes	1,274	112	298	0	0	0	0	0	1,684
Security Improvements	220	230	0	0	0	0	0	0	450
Total:	16,456	8,015	1,608	0	0	0	0	0	26,079

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2017-18, the Department will continue its lease-purchase agreement to replace an additional approximately 464 frontline vehicles (including marked and non-marked vehicles); by the end of FY 2017-18 the Department is projecting to have replaced 2,053 vehicles in four years; the Department currently maintains more than 3,300 vehicles in its fleet inventory
- In FY 2017-18, the Department is expected to complete the purchase and deployment of 1,500 Body Worn Cameras (BWC) (total project cost \$2.2 million); since FY 2015-16, the Department has issued 1,375 of the 1,500 BWCs to all MDPD uniform patrol officers, supervisors, and various specialized units; since its implementation, the Department has seen a reduction in citizen complaints against officers and is forecasting a reduction in instances of use of force by officers; the State Attorney's Office is also utilizing BWC footage in order to obtain convictions in cases; the estimated annual operating impact will increase in FY 2018-19 in the amount of \$1.170 million to maintain and replace these cameras
- In FY 2017-18, the Department will complete the installation of the Firearms Training Simulator, which will simulate a real-life training environment to enhance all categories of training for departmental sworn personnel undergoing firearms training; the estimated annual operating impact will begin in FY 2018-19 in the amount of \$30,000 (total project cost \$1.002 million, \$152,000 in FY 2017-18)

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

BODY CAMERAS - PHASE 1

PROJECT #: 329190

DESCRIPTION: Purchase body camera equipment and related technology for Miami-Dade County police officers
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Federal Department of Justice Grant	564	436	0	0	0	0	0	0	1,000
Police Impact Fees	1,200	0	0	0	0	0	0	0	1,200
TOTAL REVENUES:	1,764	436	0	0	0	0	0	0	2,200
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Furniture Fixtures and Equipment	1,764	436	0	0	0	0	0	0	2,200
TOTAL EXPENDITURES:	1,764	436	0	0	0	0	0	0	2,200

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$1,170,000 and includes 10 FTE(s)

CIVIL PROCESS AUTOMATION

PROJECT #: 328610

DESCRIPTION: Replace obsolete information technology system utilized by Court Services Bureau (CSB) in order to improve operational efficiency that would allow for the streamlining of operations and provide integration to Clerk of the Courts Criminal Justice Systems and Odyssey Document Management System
 LOCATION: 601 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
IT Funding Model	1,386	0	298	0	0	0	0	0	1,684
TOTAL REVENUES:	1,386	0	298	0	0	0	0	0	1,684
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Technology Hardware/Software	1,274	112	298	0	0	0	0	0	1,684
TOTAL EXPENDITURES:	1,274	112	298	0	0	0	0	0	1,684

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$143,000

CONFERENCE/TRAINING ROOMS - UPGRADES AT VARIOUS POLICE FACILITIES (PHASE II)

PROJECT #: 2000000258

DESCRIPTION: Replace obsolete and non-functioning audio/visual equipment at MDPD at Headquarters Building, various police district stations, and external facilities
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Police Impact Fees	144	106	0	0	0	0	0	0	250
TOTAL REVENUES:	144	106	0	0	0	0	0	0	250
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Furniture Fixtures and Equipment	144	106	0	0	0	0	0	0	250
TOTAL EXPENDITURES:	144	106	0	0	0	0	0	0	250

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$7,000

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CONVERSION OF RECORDS FILING SYSTEM

PROJECT #: 326950

DESCRIPTION: Replace outdated Lecktrievers which are used to store police and criminal records with a newer, high-capacity storage, and digitized database storage systems

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Police Impact Fees	350	0	0	0	0	0	0	0	350
TOTAL REVENUES:	350	0	0	0	0	0	0	0	350
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Furniture Fixtures and Equipment	141	209	0	0	0	0	0	0	350
TOTAL EXPENDITURES:	141	209	0	0	0	0	0	0	350

ELECTRICAL PANELS - UPGRADES AT HEADQUARTERS AND TRAINING BUREAU (PHASE II)

PROJECT #: 2000000248

DESCRIPTION: Upgrade electrical panels at MDPD Headquarters Building and Training Bureau

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Capital Outlay Reserve	15	0	0	0	0	0	0	0	15
Future Financing	285	0	0	0	0	0	0	0	285
TOTAL REVENUES:	300	0	0	0	0	0	0	0	300
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	165	135	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	165	135	0	0	0	0	0	0	300

FIREARMS TRAINING SIMULATOR

PROJECT #: 326880

DESCRIPTION: Install a new state-of-the-art firearms training simulator at the police training facility

LOCATION: 9601 NW 58 St
Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Future Financing	452	0	0	0	0	0	0	0	452
Police Impact Fees	550	0	0	0	0	0	0	0	550
TOTAL REVENUES:	1,002	0	0	0	0	0	0	0	1,002
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	554	152	0	0	0	0	0	0	706
Furniture Fixtures and Equipment	296	0	0	0	0	0	0	0	296
TOTAL EXPENDITURES:	850	152	0	0	0	0	0	0	1,002

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$30,000

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HAZMAT/AMMUNITION AND STORAGE BUILDING

PROJECT #: 3210410

DESCRIPTION: Purchase or construct a HazMat / ammunition and storage building at the Miami-Dade Public Safety Training Institute
 LOCATION: 9601 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	846	0	0	0	0	0	0	0	846
BBC GOB Series 2014A	19	0	0	0	0	0	0	0	19
Future Financing	293	0	0	0	0	0	0	0	293
TOTAL REVENUES:	1,158	0	0	0	0	0	0	0	1,158
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	965	158	0	0	0	0	0	0	1,123
Major Machinery and Equipment	0	35	0	0	0	0	0	0	35
TOTAL EXPENDITURES:	965	193	0	0	0	0	0	0	1,158

INTERVIEW ROOMS - UPGRADES AT EXTERNAL POLICE FACILITIES (PHASE II)

PROJECT #: 2000000259

DESCRIPTION: Refurbish interview rooms to include technology upgrades and soundproofing at external police facilities including police district stations, Narcotics and Special Victims bureaus
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Capital Outlay Reserve	69	0	87	0	0	0	0	0	156
Future Financing	164	0	0	0	0	0	0	0	164
TOTAL REVENUES:	233	0	87	0	0	0	0	0	320
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	145	88	87	0	0	0	0	0	320
TOTAL EXPENDITURES:	145	88	87	0	0	0	0	0	320

KEYLESS ENTRY (CARD ACCESS) SYSTEMS - VARIOUS DISTRICT STATIONS

PROJECT #: 7250

DESCRIPTION: Install keyless entry system at various district stations to be compatible with the current system at police headquarters
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Police Impact Fees	450	0	0	0	0	0	0	0	450
TOTAL REVENUES:	450	0	0	0	0	0	0	0	450
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Technology Hardware/Software	220	230	0	0	0	0	0	0	450
TOTAL EXPENDITURES:	220	230	0	0	0	0	0	0	450

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LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS

PROJECT #: 327100

DESCRIPTION: Purchase a commercial off the shelf system that will increase the efficiency of the evidence submission process and generate system reports that further streamline and improve casework management

LOCATION: 9105 NW 25 St
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
IT Funding Model	1,900	1,000	0	0	0	0	0	0	2,900
TOTAL REVENUES:	1,900	1,000	0	0	0	0	0	0	2,900
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Technology Hardware/Software	1,418	1,482	0	0	0	0	0	0	2,900
TOTAL EXPENDITURES:	1,418	1,482	0	0	0	0	0	0	2,900

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$470,000 and includes 3 FTE(s)

LICENSE PLATE READERS

PROJECT #: 2000000415

DESCRIPTION: Purchase 50 License Plate Readers (LPRs)

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Law Enforcement Trust Fund (LETF)	1,200	0	0	0	0	0	0	0	1,200
TOTAL REVENUES:	1,200	0	0	0	0	0	0	0	1,200
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Furniture Fixtures and Equipment	0	1,200	0	0	0	0	0	0	1,200
TOTAL EXPENDITURES:	0	1,200	0	0	0	0	0	0	1,200

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$47,000

LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS

PROJECT #: 9190

DESCRIPTION: Install lighting, irrigation, range tower, canopy, berm and site development, and targetry for MDPD's long distance firearm range

LOCATION: 9601 NW 58 St
Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Police Impact Fees	851	0	0	0	0	0	0	0	851
TOTAL REVENUES:	851	0	0	0	0	0	0	0	851
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	651	200	0	0	0	0	0	0	851
TOTAL EXPENDITURES:	651	200	0	0	0	0	0	0	851

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MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - IMPROVEMENTS

PROJECT #: 323440



DESCRIPTION: Install and furnish classroom facility; refurbish and enhance firearm ranges; refurbish and update existing classrooms; enhance training structures and facilities

LOCATION: 9601 NW 58 St
Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	750	1,523	0	0	0	0	0	0	2,273
Capital Outlay Reserve	1,971	0	0	0	0	0	0	0	1,971
Future Financing	2,565	0	0	0	0	0	0	0	2,565
Police Impact Fees	2,950	0	0	0	0	0	0	0	2,950
TOTAL REVENUES:	8,236	1,523	0	0	0	0	0	0	9,759
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	5,175	2,359	330	0	0	0	0	0	7,864
Furniture Fixtures and Equipment	300	0	366	0	0	0	0	0	666
Planning and Design	595	0	0	0	0	0	0	0	595
Project Administration	370	164	100	0	0	0	0	0	634
TOTAL EXPENDITURES:	6,440	2,523	796	0	0	0	0	0	9,759

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$58,000

MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS

PROJECT #: 328540

DESCRIPTION: Resurface and repair the pool, deck, renovate related facilities and acquire/upgrade related equipment at the Miami-Dade Public Safety Training Institute (MDPSTI)

LOCATION: 9601 NW 58 St
Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	295	175	0	0	0	0	0	0	470
TOTAL REVENUES:	295	175	0	0	0	0	0	0	470
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Building Acquisition/Improvements	295	175	0	0	0	0	0	0	470
TOTAL EXPENDITURES:	295	175	0	0	0	0	0	0	470

PROPERTY AND EVIDENCE - HIGH SECURITY VAULT

PROJECT #: 2000000651

DESCRIPTION: Acquire a high capacity and high security vault for MDPD's Property and Evidence Bureau

LOCATION: 9105 NW 25 ST
Unincorporated Miami-Dade County

District Located: 12
District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Law Enforcement Trust Fund (LETF)	0	194	0	0	0	0	0	0	194
TOTAL REVENUES:	0	194	0	0	0	0	0	0	194
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	0	194	0	0	0	0	0	0	194
TOTAL EXPENDITURES:	0	194	0	0	0	0	0	0	194

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REAL TIME CRIME CENTER (RTCC) - RELATED SYSTEMS

PROJECT #: 2000000079

DESCRIPTION: Establish a 24/7 Real Time Crime Center (RTCC) for the Miami-Dade Police Department; acquire a gunshot detection system; upgrade the command center; build out the RTCC's permanent site to include enhanced security, video wall and management system, and video analytics

LOCATION: 9105 NW 25 St
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Police Impact Fees	939	221	0	0	0	0	0	0	1,160
TOTAL REVENUES:	939	221	0	0	0	0	0	0	1,160
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Technology Hardware/Software	939	221	0	0	0	0	0	0	1,160
TOTAL EXPENDITURES:	939	221	0	0	0	0	0	0	1,160

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$520,000

REAL TIME CRIME CENTER (RTCC) - SOFTWARE UPGRADE

PROJECT #: 2000000422

DESCRIPTION: Continue the development of the RTCC and related systems with an upgrade of the Intelligence Operations Center software

LOCATION: 9015 NW 25 St
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Capital Outlay Reserve	0	73	0	0	0	0	0	0	73
JAG Byrne Grant	192	0	0	0	0	0	0	0	192
Law Enforcement Trust Fund (LETF)	539	0	0	0	0	0	0	0	539
TOTAL REVENUES:	731	73	0	0	0	0	0	0	804
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Technology Hardware/Software	731	73	0	0	0	0	0	0	804
TOTAL EXPENDITURES:	731	73	0	0	0	0	0	0	804

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$99,000 and includes 1 FTE(s)

ROOF REPAIRS - VARIOUS DISTRICTS/FACILITIES

PROJECT #: 321120

DESCRIPTION: Replace and/or repair various district/facility roofs

LOCATION: 7707 SW 117 Ave
Unincorporated Miami-Dade County

District Located: 10
District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Capital Outlay Reserve	16	0	0	0	0	0	0	0	16
Future Financing	584	0	0	0	0	0	0	0	584
TOTAL REVENUES:	600	0	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	314	286	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	314	286	0	0	0	0	0	0	600

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TWO-FACTOR ADVANCED AUTHENTICATION

PROJECT #: 329750

DESCRIPTION: Purchase an advanced network security system with biometrics and strong passwords to integrate with MDPD's Microsoft Windows Active Directory Security System and allow a comprehensive converged policy for allowing/denying network access based on user's physical location, role, and/or employee status

LOCATION: Various Sites
Various Sites

District Located:
District(s) Served:

Countywide
Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
IT Funding Model	0	0	427	0	0	0	0	0	427
TOTAL REVENUES:	0	0	427	0	0	0	0	0	427
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Technology Hardware/Software	0	0	427	0	0	0	0	0	427
TOTAL EXPENDITURES:	0	0	427	0	0	0	0	0	427

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
40-YEAR RECERTIFICATION	Various Sites	6,000
ACTIVE SHOOTER ALERT SYSTEM AND CAMERA SURVEILLANCE SYSTEM	9015 NW 25 St	600
BACK-UP COMMUNICATIONS CENTER - RENOVATION/UPGRADES	5680 SW 87 Ave	1,250
EQUIPMENT - INVESTIGATIVE	9105 NW 25 St	471
EQUIPMENT - PORTABLE SURVEILLANCE	140 W Flagler St	125
FIREARMS BUILDING - RENOVATION	9601 NW 58 St	750
HAMMOCKS DISTRICT STATION - ADDITIONAL PARKING	10000 SW 142 Ave	230
HEADQUARTERS - ADDITIONAL PARKING	9105 NW 25 St	2,500
HEADQUARTERS - CAFETORIUM RENOVATION	9105 NW 25 St	280
HEADQUARTERS - COOLING TOWER FAN	9105 NW 25 St	500
HEADQUARTERS - STORM SHIELD BARRIERS	9105 NW 25 St	850
HELICOPTER, FIXED WING FLEET, AND EQUIPMENT	Various Sites	21,000
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS)	Various Sites	11,224
NEW POLICE SOUTH AND WEST DISTRICT STATION (LAND PURCHASE & CONSTRUCTION)	SW 184 St and SW 157 Ave	15,750
NEW POLICE STATION - SOUTH DISTRICT	10800 SW 211 St	22,500
NORTHSIDE DISTRICT STATION - RECONFIGURATION OF MAIN GATE	799 NW 81 St	15
PROPERTY AND EVIDENCE BUREAU - MOTORIZED SHELVING	9015 NW 25 St	1,200
PROPERTY AND EVIDENCE BUREAU - NEW STORAGE FACILITY	8951 NW 58 St	10,000
SPECIAL PATROL BUREAU - REMOTE PLATFORM ROBOT	Various Sites	230
SPECIAL VICTIMS BUREAU - RENOVATE PUBLIC WAITING AREA	1701 NW 87 Ave	185
TACTICAL OPERATIONS SECTION - DIGNITARY PROTECTION VEHICLE	1567 NW 79 Ave	75
TRAINING FACILITY - RENOVATIONS/ENHANCEMENTS	9601 NW 58 St	39,700
TRAINING FACILITY - ROOF REPLACEMENTS	9601 NW 58 St	850
VARIOUS POLICE FACILITIES - EXTERNAL RENOVATIONS	Various Sites	5,000
VARIOUS POLICE FACILITIES - INTERIOR UPGRADES AND RENOVATIONS	Various Sites	5,000
VARIOUS POLICE FACILITIES - VIDEO SECURITY/SURVEILLANCE SYSTEMS	Various Sites	2,500
VESSEL REPLACEMENT - MARINE PATROL UNIT (MPU)	Various Sites	1,320
UNFUNDED TOTAL		150,105

