

# FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

## Seaport

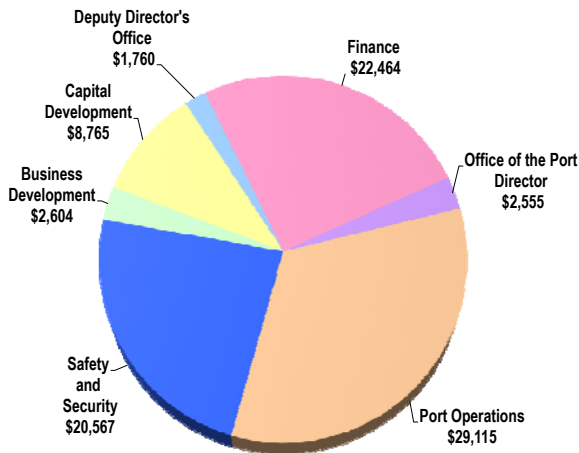
The Seaport Department manages and operates the Dante B. Fascell Port of Miami or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 12th busiest cargo container port in the United States.

As part of the Transportation and the Economic Development strategic areas, Seaport is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing the Port efficiently and effectively, and maintaining, renovating and expanding the Port's facilities. Seaport promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

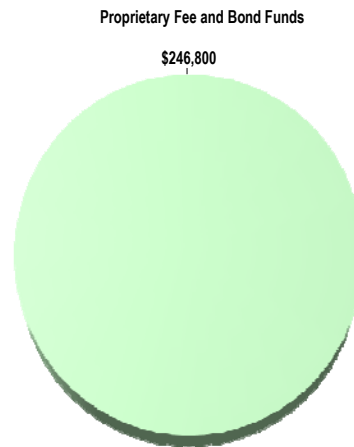
As the second largest economic engine in Miami-Dade County, PortMiami contributes \$41.4 billion annually to the local economy and supports more than 300,000 jobs in South Florida. Seaport works with the maritime, cruise, and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

### FY 2017-18 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)

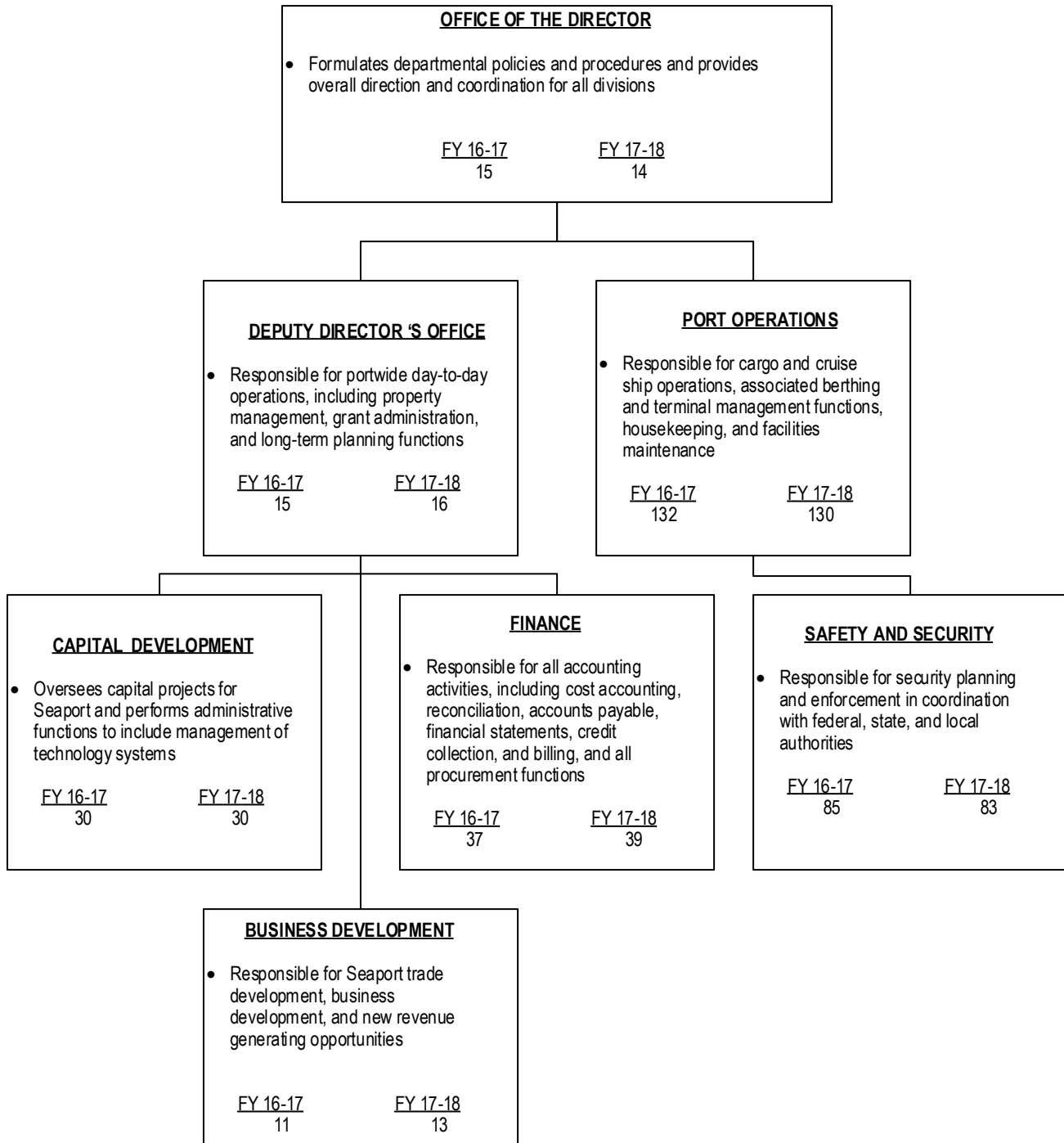


**Revenues by Source**  
(dollars in thousands)



# FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

**TABLE OF ORGANIZATION**



The FY 2017-18 total number of full-time equivalent positions is 391.7

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 14-15	Actual FY 15-16	Budget FY 16-17	Adopted FY 17-18
<b>Revenue Summary</b>				
Carryover	35,700	48,700	59,198	80,419
FDOT Revenues	0	0	4,000	12,500
Proprietary Fees	140,319	147,822	158,651	153,881
Total Revenues	176,019	196,522	221,849	246,800
<b>Operating Expenditures Summary</b>				
Salary	20,060	21,363	23,054	22,888
Fringe Benefits	6,693	7,964	8,480	9,070
Court Costs	5	16	12	17
Contractual Services	16,482	16,464	19,086	17,567
Other Operating	8,699	9,044	12,291	12,310
Charges for County Services	18,914	19,809	22,251	24,398
Grants to Outside Organizations	0	0	0	0
Capital	279	549	1,588	1,580
Total Operating Expenditures	71,132	75,209	86,762	87,830
<b>Non-Operating Expenditures Summary</b>				
Transfers	9,408	-498	750	540
Debt Service	46,779	54,694	59,050	77,833
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	75,287	80,597
Total Non-Operating Expenditures	56,187	54,196	135,087	158,970

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 16-17	Adopted FY 17-18	Budget FY 16-17	Adopted FY 17-18
<b>Strategic Area: Transportation</b>				
Office of the Port Director	2,659	2,555	15	14
Deputy Director's Office	1,806	1,760	15	16
Port Operations	30,341	29,115	132	130
Business Development	2,506	2,604	11	13
Capital Development	7,985	8,765	30	30
Finance	21,607	22,464	37	39
Safety and Security	19,858	20,567	85	83
Total Operating Expenditures	86,762	87,830	325	325

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 14-15	Actual FY 15-16	Budget FY 16-17	Actual FY 16-17	Budget FY 17-18
Advertising	384	445	486	445	348
Fuel	167	131	253	133	176
Overtime	872	1,213	1,321	1,538	1,354
Security Services	17,704	17,785	19,858	20,195	20,567
Temporary Employees	53	67	95	12	30
Travel and Registration	191	132	263	123	142
Utilities	5,155	4,725	5,281	4,890	4,981

### ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 16-17	Adopted Fee FY 17-18	Dollar Impact FY 17-18
• Various Passenger Dockage and Wharfage rates	Various	Various	\$2,265,000
• Various Cargo Dockage and Wharfage rates	Various	Various	\$724,000
• Various Crane charges	Various	Various	\$323,000
• Various Terminal Rental charges	Various	Various	\$488,000
• Various Miscellaneous Charges	Various	Various	\$185,000
• Parking Fees	\$20.00	\$22.00	\$1,000,000

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Seaport 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Seaport and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision, and implements legislative policy and directives

#### Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Increase maritime revenue to the Port	Number of TEUs (Twenty Foot Equivalent) (in thousands)	OC	↑	1,008	1,028	1,060	1,025	1,060
Increase maritime revenue to the Port	Cruise passengers (in thousands)	OC	↑	4,917	4,980	5,300	5,340	5,390

#### DIVISION COMMENTS

- The FY 2017-18 Adopted Budget includes a departmental reorganization that transfers one Special Projects Administrator position to the Finance Division to perform analytical studies
- In December 2018, the MSC Seaside will begin sailing year-round adding 410,000 passengers annually to PortMiami

### DIVISION: DEPUTY DIRECTOR'S OFFICE

The Office of the Deputy Port Director is responsible for day-to-day operations, including property management, grant administration and planning functions.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state, and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach

#### Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Efficiently manage Port properties	Property leases occupancy rate	EF	↑	94%	96%	95%	100%	95%

#### DIVISION COMMENTS

- The FY 2017-18 Adopted Budget includes a departmental reorganization that transfers one Data Entry Supervisor position from the Port Operations Division

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for cargo and cruise ship operations, including housekeeping and facilities maintenance, and oversees the Safety and Security Division.

- Coordinates operations and berthing activities and terminal management functions
- Maintains facilities to support cruise and cargo operations
- Coordinates PortMiami Crane Management, Inc.'s functions

#### Strategic Objectives - Measures

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Improve Port efficiency	Crane availability	EF	↑	99.5%	98.5%	99.6%	96.8%	99.0%

#### DIVISION COMMENTS

- The FY 2017-18 Adopted Budget includes the addition of one Special Projects Administrator position to perform various business analytics (\$80,000) and one Seaport Berthing Officer position to address additional workload from increased berthing operations (\$75,000)
- In FY 2017-18, the Division will conduct various improvements to crane operations with the replacement of rails (\$2 million) and the removal of corrosion and painting of four cranes (\$400,000)
- The FY 2017-18 Adopted Budget includes a departmental reorganization that transfers one Data Entry Supervisor position to the Deputy Director's Office
- *The FY 2017-18 Adopted Budget includes the elimination of one vacant Semi-Skilled Laborer position (\$49,000), one vacant Principal Planner position (\$102,000), and one vacant Engineer position (\$122,000)*

### DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and development as well as long term planning of Seaport requirements, communications and outreach.

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of Seaport activities

#### Strategic Objectives - Measures

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Improve new business initiatives	Advertising revenue generated*	OC	↑	\$239,400	\$314,670	\$300,000	\$209,000	\$315,000

\*Prior year Actual reflects a poor advertising year. In FY 2017-18, the Department plans to explore options to develop an advertising program with its cruise partners to meet the advertising revenue target.

#### DIVISION COMMENTS

- The FY 2017-18 Adopted Budget includes the addition of one Special Projects Administrator position to perform studies related to economic development (\$73,000) and one Media and Public Relations Officer position to liaise with various media providers (\$120,000)

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: CAPITAL DEVELOPMENT**

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates Seaport design, engineering and construction management activities
- Coordinates environmental issues with various local, state, and federal agencies
- Provides information technology support for the Department

#### **Strategic Objectives - Measures**

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Improve internal capacity to oversee capital improvements	Percentage of projects completed on time and within budget	EF	↑	100%	95%	100%	95%	95%

#### **DIVISION COMMENTS**

- The FY 2017-18 Adopted Budget includes funding to perform a major upgrade to the parking system that will improve operations (\$800,000)
- In FY 2017-18, the Division will upgrade terminal access controls to provide additional efficiency (\$400,000)

### **DIVISION: FINANCE**

The Finance Division is responsible for accounting and budget activities, procurement, and contracts.

- Responsible for all accounting activities including cost accounting, reconciliations, grants accounting, accounts payable, financial reporting, credit/collections and billing
- Coordinates capital and operational budget activities
- Manages financial activities for gantry cranes
- Develops and implements financial strategies to enhance revenues and reduce expenditures
- Responsible for procurement, contracting and materials management functions of the Department

#### **Strategic Objectives - Measures**

- TP3-3: Continually modernize Seaport and airports

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide efficient administrative support to the Port	Percentage of purchase requisitions completed	OC	↑	91%	95%	95%	96%	95%

#### **DIVISION COMMENTS**

- The FY 2017-18 Adopted Budget includes a departmental reorganization that transfers one Special Projects Administrator position from the Director's Office to perform analytical studies
- The FY 2017-18 Adopted Budget includes the addition of one Clerk position to provide additional clerical support (\$68,000)

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement in coordination with federal, state, and local authorities.

- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

### Strategic Objectives - Measures

- TP2-4: Ensure security at airports, seaport and on public transit

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Ensure public safety and security at the Port	Average number of overall crimes	OC	↓	90	67	69	69	68

### DIVISION COMMENTS

- In conjunction with Miami-Dade Police, the FY 2017-18 Adopted Budget includes the refurbishment of one police boat for security operations (\$400,000) and the addition of one police dog to detect explosives (\$25,000)
- In conjunction with Miami-Dade Fire Rescue, the FY 2017-18 Adopted Budget includes the addition of one Fire Rescue Unit expected to enter service in April 2018 (\$900,000)
- *The FY 2017-18 Adopted Budget includes a departmental reorganization that eliminates one vacant Seaport Security Supervisor position (\$102,000) and one vacant Seaport Security Enforcement Officer position (\$84,000)*

### ADDITIONAL INFORMATION

- The Seaport's Promotional Fund is budgeted at \$540,000 in FY 2017-18 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities; funding is provided for the following activities: PortMiami Promotional and customer appreciation activities (\$45,000), Seatrade Cruise Global Exhibition and Conference (\$60,000), Greater Miami Convention and Visitors Bureau (\$75,000), American Association of Port Authorities (AAPA) Latin Ports Delegation (\$20,000), Cargo and Cruise Marketing Program (\$120,000), Florida International University (FIU) for the Inter-American Conference of Mayors (\$35,000), Latin Chamber of Commerce (CAMACOL) (\$50,000), Florida Customs Brokers and Forwarders Association (\$25,000), Miami Children's Museum (\$20,000), Florida Perishables Coalition (\$15,000), Miami-Dade Beacon Council (\$25,000), Africa Ports Summit (\$25,000), and International Longshoremen's Association (\$25,000)
- In FY 2017-18, Seaport will continue its MOU with Audit and Management Services to conduct audits of various departmental operations and services (\$190,000), the Department of Transportation and Public Works to continue taxi cab inspection (\$100,000) and survey crews (\$145,000), the Department of Solid Waste Management for Mosquito control (\$50,000), the Human Resources Department for a compensation analyst (\$50,000), and the County Attorney's Office for legal services (\$750,000)
- In FY 2016-17, the Board of County Commissioners approved an early termination and buy-out agreement with Rock Resorts generating a one-time revenue of \$20 million
- In FY 2016-17, the Department signed a new agreement with Fast Reliable Services for high speed catamaran services between the Port and Bimini with estimated annual revenue of \$670,000
- In FY 2017-18, the Department will continue its comprehensive cargo program that increases cargo traffic by providing various incentives based on volumes
- The Department will examine capital requirements and availability in anticipation of deferring any new debt issuances until FY 2017-18

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

<b>Department Operational Unmet Needs</b>			
Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$1,000	\$0	0
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$750	\$0	0
<b>Total</b>	<b>\$1,750</b>	<b>\$0</b>	<b>0</b>

### **CAPITAL BUDGET SUMMARY**

(dollars in thousands)	PRIOR	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
<b>Revenue</b>									
FDOT Funds	4,124	9,000	16,325	0	2,300	0	0	0	31,749
Seaport Bonds/Loans	144,940	124,344	119,288	105,731	22,440	23,868	6,368	16,900	563,879
Tenant Financing	4,000	0	1,000	0	0	0	0	0	5,000
<b>Total:</b>	<b>153,064</b>	<b>133,344</b>	<b>136,613</b>	<b>105,731</b>	<b>24,740</b>	<b>23,868</b>	<b>6,368</b>	<b>16,900</b>	<b>600,628</b>
<b>Expenditures</b>									
<b>Strategic Area: TP</b>									
Cargo Facilities Improvements	22,938	28,806	35,043	28,409	2,597	0	0	0	117,793
Equipment Acquisition	0	8,000	12,588	20,188	0	0	0	10,000	50,776
Passenger Facilities Improvements	86,182	17,920	0	0	0	0	0	900	105,002
Port Facility Improvements	42,902	38,618	39,806	12,134	22,143	23,868	6,368	6,000	191,839
Terminal Improvements	1,042	40,000	49,176	45,000	0	0	0	0	135,218
<b>Total:</b>	<b>153,064</b>	<b>133,344</b>	<b>136,613</b>	<b>105,731</b>	<b>24,740</b>	<b>23,868</b>	<b>6,368</b>	<b>16,900</b>	<b>600,628</b>

### **CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS**

- New Terminal A includes infrastructure improvements which will be completed by close of FY 2017-18 (total project cost \$19.474 million; \$500,000 in FY 2017-18); facility is being built by Royal Caribbean Lines which will generate \$9.5 million in additional annual rental revenue for the Port, which will be used for the payment of debt service and security costs
- In FY 2017-18, Seaport will continue to update and improve various port infrastructure projects (total project cost \$48.212 million; \$5.265 million in FY 2017-18); these improvements will add to the life span of various facilities and will generate minimal additional operating costs to the Department
- In FY 2017-18, the Department will continue to repair and upgrade both Cargo and Cruise Bulkheads expected to add at least 30 years of life to the Port (total project cost \$43.294 million; \$16.306 million in FY 2017-18); upon completion, the Department does not anticipate any operational impact resulting from this project
- In FY 2017-18, the Department will continue with improvements to terminals D, E, F, and J to handle new service projected from larger ships (total project cost \$89.719 million; \$17.769 million in FY 2017-18); terminals D and E updates are for additional ships by Carnival Cruise Lines and are estimated to be completed by October 1, 2018; it is projected that the Department will generate approximately \$4 million in additional revenues, which will be used for the payment of debt service and operational costs of the facility
- In FY 2017-18, the Department will begin building a new Terminal B and upgrade Terminal C which will allow larger ships to be berthed at the Port; the Port is gearing up for the potential of providing new services to Norwegian Cruise Line to accommodate their larger ships (total project cost \$135.218 million; \$40 million in FY 2017-18); revenues generated by this project will be used for the payment of debt service and operating costs associated with the facility
- In anticipation of the Port receiving larger ships, the Department will expand the number of gantry cranes at the Port by adding up to four new post-panamax cranes which will bring the total number of cranes at the Port to 17; the additional cranes will allow the Port to handle more than one million TEUs annually (total project cost \$50.776 million total; \$8 million in FY 2017-18); it is anticipated that this project will have an annual operating impact of \$500,000 per crane beginning in FY 2018-19



## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### **CARGO GATE - MODIFICATIONS**

**PROJECT #: 644010**

DESCRIPTION: Purchase and install security systems for new gateway as required

LOCATION: Dante B. Fascell Port of Miami-Dade  
Port of Miami

District Located: 5  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	776	7,000	4,000	0	0	0	0	0	11,776
<b>TOTAL REVENUES:</b>	<b>776</b>	<b>7,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,776</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	776	7,000	4,000	0	0	0	0	0	11,776
<b>TOTAL EXPENDITURES:</b>	<b>776</b>	<b>7,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,776</b>

#### **CONSTRUCTION SUPERVISION**

**PROJECT #: 6430061**

DESCRIPTION: Provide supervision of on-going construction projects at the Seaport

LOCATION: Dante B. Fascell Port of Miami-Dade  
Port of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	20,503	6,368	6,368	6,368	6,368	6,368	6,368	0	58,711
<b>TOTAL REVENUES:</b>	<b>20,503</b>	<b>6,368</b>	<b>6,368</b>	<b>6,368</b>	<b>6,368</b>	<b>6,368</b>	<b>6,368</b>	<b>0</b>	<b>58,711</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	6,901	0	0	0	0	0	0	0	6,901
Planning and Design	13,602	6,368	6,368	6,368	6,368	6,368	6,368	0	51,810
<b>TOTAL EXPENDITURES:</b>	<b>20,503</b>	<b>6,368</b>	<b>6,368</b>	<b>6,368</b>	<b>6,368</b>	<b>6,368</b>	<b>6,368</b>	<b>0</b>	<b>58,711</b>

#### **CONTAINER YARD - IMPROVEMENTS (SEABOARD)**

**PROJECT #: 644520**

DESCRIPTION: Implement container yard improvements in the Seaport terminal area for drainage and bulkhead improvements

LOCATION: Dante B. Fascell Port of Miami-Dade  
Port of Miami

District Located: 5  
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	12,292	2,000	15,543	17,291	2,597	0	0	0	49,723
Tenant Financing	4,000	0	1,000	0	0	0	0	0	5,000
<b>TOTAL REVENUES:</b>	<b>16,292</b>	<b>2,000</b>	<b>16,543</b>	<b>17,291</b>	<b>2,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,723</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	16,292	2,000	16,543	17,291	2,597	0	0	0	54,723
<b>TOTAL EXPENDITURES:</b>	<b>16,292</b>	<b>2,000</b>	<b>16,543</b>	<b>17,291</b>	<b>2,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,723</b>

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### CRUISE TERMINAL AA - IMPROVEMENTS

**PROJECT #: 200000570**

DESCRIPTION: Design and construct infrastructure improvements for expanded operations with Carnival Cruise Lines  
 LOCATION: Dante B Fascell Miami-Dade Seaport District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	2,182	8,300	6,118	0	0	0	0	0	16,600
<b>TOTAL REVENUES:</b>	<b>2,182</b>	<b>8,300</b>	<b>6,118</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,600</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	2,182	8,300	6,118	0	0	0	0	0	16,600
<b>TOTAL EXPENDITURES:</b>	<b>2,182</b>	<b>8,300</b>	<b>6,118</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,600</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$20,000

### CRUISE TERMINAL A - IMPROVEMENTS

**PROJECT #: 645200**

DESCRIPTION: Design and construct infrastructure improvements for expanded business in conjunction with new agreement with Royal Caribbean  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	18,974	500	0	0	0	0	0	0	19,474
<b>TOTAL REVENUES:</b>	<b>18,974</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,474</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	18,974	500	0	0	0	0	0	0	19,474
<b>TOTAL EXPENDITURES:</b>	<b>18,974</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,474</b>

### CRUISE TERMINAL F - UPGRADES

**PROJECT #: 200000060**

DESCRIPTION: Design, construct, and upgrade cruise terminal F for new cruise services  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	53,098	10,420	0	0	0	0	0	900	64,418
<b>TOTAL REVENUES:</b>	<b>53,098</b>	<b>10,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>64,418</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	53,098	10,420	0	0	0	0	0	900	64,418
<b>TOTAL EXPENDITURES:</b>	<b>53,098</b>	<b>10,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>64,418</b>

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### CRUISE TERMINAL J - IMPROVEMENTS

**PROJECT #: 642930**

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, new elevators, and various terminal repair/upgrades

LOCATION: Dante B. Fascell Port of Miami-Dade  
Port of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	3,570	349	349	0	0	0	0	0	4,268
<b>TOTAL REVENUES:</b>	<b>3,570</b>	<b>349</b>	<b>349</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,268</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	3,570	349	349	0	0	0	0	0	4,268
<b>TOTAL EXPENDITURES:</b>	<b>3,570</b>	<b>349</b>	<b>349</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,268</b>

### CRUISE TERMINALS A AND AA - ROADWAYS

**PROJECT #: 200000724**

DESCRIPTION: Building of a completely new road to handle traffic for new terminals A and AA

LOCATION: Dante B. Fascell Port of Miami-Dade  
Port of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	500	2,000	5,069	0	0	0	0	0	7,569
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>2,000</b>	<b>5,069</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,569</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	500	2,000	5,069	0	0	0	0	0	7,569
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>2,000</b>	<b>5,069</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,569</b>

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$50,000 and includes 0 FTE(s)

### CRUISE TERMINALS B AND C

**PROJECT #: 200000571**

DESCRIPTION: Construct a new Terminal B and provide improvements to Terminal C to accommodate larger passenger cruise ships

LOCATION: Dante B Fascell Port of Miami-Dade  
Port of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	1,042	40,000	49,176	45,000	0	0	0	0	135,218
<b>TOTAL REVENUES:</b>	<b>1,042</b>	<b>40,000</b>	<b>49,176</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135,218</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	1,042	40,000	49,176	45,000	0	0	0	0	135,218
<b>TOTAL EXPENDITURES:</b>	<b>1,042</b>	<b>40,000</b>	<b>49,176</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135,218</b>

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### CRUISE TERMINALS D AND E - UPGRADES

**PROJECT #: 200000061**

DESCRIPTION: Update terminals D and E for new Carnival services  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
FDOT Funds	4,124	0	0	0	0	0	0	0	4,124
Seaport Bonds/Loans	9,986	7,000	0	0	0	0	0	0	16,986
<b>TOTAL REVENUES:</b>	<b>14,110</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,110</b>

EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	14,110	7,000	0	0	0	0	0	0	21,110
<b>TOTAL EXPENDITURES:</b>	<b>14,110</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,110</b>

### FEDERAL INSPECTION FACILITY

**PROJECT #: 641540**

DESCRIPTION: Build new facility for Immigration and Customs Enforcement Operations  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	1,000	7,000	6,143	0	0	0	0	0	14,143
<b>TOTAL REVENUES:</b>	<b>1,000</b>	<b>7,000</b>	<b>6,143</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,143</b>

EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	1,000	7,000	6,143	0	0	0	0	0	14,143
<b>TOTAL EXPENDITURES:</b>	<b>1,000</b>	<b>7,000</b>	<b>6,143</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,143</b>

### GANTRY CRANES

**PROJECT #: 200000131**

DESCRIPTION: Purchase four (4) additional post panamax gantry cranes for anticipated increased traffic  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
FDOT Funds	0	6,000	10,000	0	0	0	0	0	16,000
Seaport Bonds/Loans	0	2,000	2,588	20,188	0	0	0	10,000	34,776
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>8,000</b>	<b>12,588</b>	<b>20,188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>50,776</b>

EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Major Machinery and Equipment	0	8,000	12,588	20,188	0	0	0	10,000	50,776
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>8,000</b>	<b>12,588</b>	<b>20,188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>50,776</b>

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### INFRASTRUCTURE IMPROVEMENTS

**PROJECT #: 645430**

DESCRIPTION: Provide infrastructure updates and improvements in various areas of the Port  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
FDOT Funds	0	0	0	0	2,300	0	0	0	2,300
Seaport Bonds/Loans	8,147	5,265	5,759	5,766	3,475	17,500	0	0	45,912
<b>TOTAL REVENUES:</b>	<b>8,147</b>	<b>5,265</b>	<b>5,759</b>	<b>5,766</b>	<b>5,775</b>	<b>17,500</b>	<b>0</b>	<b>0</b>	<b>48,212</b>

EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	8,147	5,265	5,759	5,766	5,775	17,500	0	0	48,212
<b>TOTAL EXPENDITURES:</b>	<b>8,147</b>	<b>5,265</b>	<b>5,759</b>	<b>5,766</b>	<b>5,775</b>	<b>17,500</b>	<b>0</b>	<b>0</b>	<b>48,212</b>

### INLAND PORT DEVELOPMENT

**PROJECT #: 200000572**

DESCRIPTION: Provide Inland Port development container storage and transfer staging areas  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
FDOT Funds	0	0	6,325	0	0	0	0	0	6,325
Seaport Bonds/Loans	0	120	3,675	0	10,000	0	0	0	13,795
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>120</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,120</b>

EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	0	120	10,000	0	10,000	0	0	0	20,120
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>120</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,120</b>

### NORTH BULKHEAD - REHABILITATION

**PROJECT #: 644300**

DESCRIPTION: Provide repairs and improvements to north bulkhead terminal  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	5,500	6,500	0	0	0	0	0	0	12,000
<b>TOTAL REVENUES:</b>	<b>5,500</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000</b>

EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	5,500	6,500	0	0	0	0	0	0	12,000
<b>TOTAL EXPENDITURES:</b>	<b>5,500</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000</b>

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### SEWER UPGRADES

**PROJECT #: 647720**

DESCRIPTION: Upgrade Miami-Dade sewer and force main  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	1,500	2,716	0	0	0	0	0	0	4,216
<b>TOTAL REVENUES:</b>	<b>1,500</b>	<b>2,716</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,216</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	1,500	2,716	0	0	0	0	0	0	4,216
<b>TOTAL EXPENDITURES:</b>	<b>1,500</b>	<b>2,716</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,216</b>

### SOUTH BULKHEAD - REHABILITATION

**PROJECT #: 646300**

DESCRIPTION: Provide repairs and improvements to Seaport's cargo area bulkheads  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	5,370	9,806	9,500	6,618	0	0	0	0	31,294
<b>TOTAL REVENUES:</b>	<b>5,370</b>	<b>9,806</b>	<b>9,500</b>	<b>6,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,294</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	5,370	9,806	9,500	6,618	0	0	0	0	31,294
<b>TOTAL EXPENDITURES:</b>	<b>5,370</b>	<b>9,806</b>	<b>9,500</b>	<b>6,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,294</b>

### SOUTH FLORIDA CONTAINER - TERMINAL IMPROVEMENTS

**PROJECT #: 647150**

DESCRIPTION: Improve South Florida Container Terminal drainage and add cargo yard projects  
 LOCATION: Dante B. Fascell Port of Miami-Dade  
 Port of Miami

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
FDOT Funds	0	3,000	0	0	0	0	0	0	3,000
Seaport Bonds/Loans	500	7,000	5,000	4,500	0	0	0	0	17,000
<b>TOTAL REVENUES:</b>	<b>500</b>	<b>10,000</b>	<b>5,000</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	500	10,000	5,000	4,500	0	0	0	0	20,000
<b>TOTAL EXPENDITURES:</b>	<b>500</b>	<b>10,000</b>	<b>5,000</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

**VARIOUS FACILITY MOVES**

**PROJECT #: 6410330**

DESCRIPTION: Movement of customer warehouses or other facilities as determined  
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5  
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Seaport Bonds/Loans	0	0	0	0	0	0	0	6,000	6,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,000</b>	<b>6,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	0	0	0	0	0	0	0	6,000	6,000
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,000</b>	<b>6,000</b>

**UNFUNDED CAPITAL PROJECTS**

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
CHANNEL MODIFICATIONS	Dante B. Fascell Port of Miami-Dade	20,000
CRUISE FERRY COMPLEX	Dante B. Fascell Port of Miami-Dade	20,000
CRUISE TERMINALS - CONCOURSES AND BERTHING MODS	Dante B. Fascell Port of Miami-Dade	15,000
NEW BERTH O - WEST NEW APRON	Dante B. Fascell Port of Miami-Dade	67,000
PARKING GARAGES	Dante B. Fascell Port of Miami-Dade	55,000
PASSENGER TERMINALS - MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200
PORT OPERATIONS SITE	Dante B. Fascell Port of Miami-Dade	23,500
PORT ROADWAY - REALIGNMENT	Dante B. Fascell Port of Miami-Dade	25,000
PORT UTILITIES - EXPAND AND MODERNIZE	Dante B. Fascell Port of Miami-Dade	15,000
RAIL ROAD TRACK - EXTENSION	Dante B. Fascell Port of Miami-Dade	1,000
RUBBER TIRE GANTRY CRANES	Dante B. Fascell Port of Miami-Dade	10,000
WATER SERVICE CAPACITY - EXPANSION	Dante B. Fascell Port of Miami-Dade	5,000
<b>UNFUNDED TOTAL</b>		<b>266,700</b>