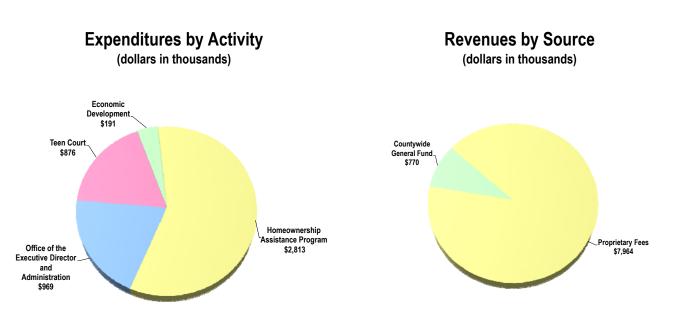
Miami-Dade Economic Advocacy Trust

The Miami-Dade Economic Advocacy Trust (MDEAT) addresses and advocates for the equitable participation of, primarily, Miami-Dade County's Black community within Targeted Urban Areas (TUA's) as identified by Miami-Dade County.

As part of the Economic Development and Public Safety strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community, and strives for the elimination of disparities within the community at large. These programs include affordable housing opportunities for low-to-moderate income families, a teen court diversion program for youths, and various economic development initiatives to better the Black community of Miami-Dade County.

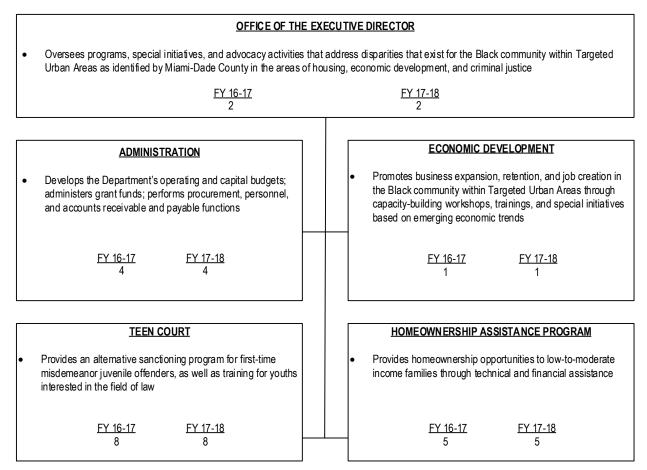
MDEAT is governed by a 15 member Board of Trustees selected by the Miami-Dade Economic Advocacy Trust Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor, who recommends the nominee to the Board of County Commissioners for approval.





FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2017-18 total number of full-time equivalent positions is 20

FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

| | Actual | Actual | Budget | Adopted |
|--|----------|----------|----------|----------|
| (dollars in thousands) | FY 14-15 | FY 15-16 | FY 16-17 | FY 17-18 |
| Revenue Summary | | | | |
| General Fund Countywide | 495 | 495 | 492 | 770 |
| Carryover | 3,342 | 4,145 | 4,992 | 4,059 |
| Documentary Stamp Surtax | 3,520 | 3,534 | 3,586 | 3,200 |
| Interest Earnings | 6 | 9 | 6 | 7 |
| Surtax Loan Payback | 0 | 2 | 2 | 2 |
| Teen Court Fees | 871 | 819 | 818 | 696 |
| Total Revenues | 8,234 | 9,004 | 9,896 | 8,734 |
| Operating Expenditures Summary | | | | |
| Salary | 1,302 | 1,170 | 1,361 | 1,479 |
| Fringe Benefits | 403 | 395 | 519 | 555 |
| Contractual Services | 74 | 124 | 140 | 136 |
| Other Operating | 76 | 82 | 123 | 125 |
| Charges for County Services | 75 | 56 | 82 | 75 |
| Grants to Outside Organizations | 2,158 | 2,866 | 2,276 | 2,477 |
| Capital | 1 | 1 | 1 | 2 |
| Total Operating Expenditures | 4,089 | 4,694 | 4,502 | 4,849 |
| Non-Operating Expenditures | | | | |
| Summary | | | | |
| Transfers | 0 | 0 | 0 | 0 |
| Distribution of Funds In Trust | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Depreciation, Amortizations and Depletion | 0 | 0 | 0 | 0 |
| Reserve | 0 | 0 | 5,394 | 3,885 |
| Total Non-Operating Expenditures | 0 | 0 | 5,394 | 3,885 |

| | Total F | unding | Total Positions | | |
|----------------------------------|----------|----------|-----------------|----------|--|
| dollars in thousands) | Budget | Adopted | Budget | Adopted | |
| Expenditure By Program | FY 16-17 | FY 17-18 | FY 16-17 | FY 17-18 | |
| Strategic Area: Public Safety | | | | | |
| Teen Court | 851 | 876 | 8 | 8 | |
| Strategic Area: Economic Develo | opment | | | | |
| Office of the Executive Director | 940 | 969 | 6 | 6 | |
| and Administration | | | | | |
| Economic Development | 180 | 191 | 1 | 1 | |
| Homeownership Assistance | 2,531 | 2,813 | 5 | 5 | |
| Program | | | | | |
| Total Operating Expenditures | 4,502 | 4,849 | 20 | 20 | |

SELECTED ITEM HIGHLIGHTS AND DETAILS

| Line Item Highlights | | (dollars in thousands) | | | | | | | | |
|-------------------------|--------------------|------------------------|--------------------|--------------------|--------------------|--|--|--|--|--|
| | Actual FY 14-15 | Actual FY 15-16 | Budget FY 16-17 | Actual FY 16-17 | Budget FY 17-18 | | | | | |
| Advertising | 26 | 0 | 49 | 37 | 55 | | | | | |
| Fuel | 0 | 0 | 0 | 0 | 0 | | | | | |
| Overtime | 9 | 0 | 0 | 0 | 0 | | | | | |
| Rent | 1 | 0 | 13 | 0 | 13 | | | | | |
| Security Services | 21 | 0 | 15 | 19 | 20 | | | | | |
| Temporary Services | 0 | 0 | 0 | 15 | 0 | | | | | |
| Travel and Registration | 1 | 0 | 2 | 2 | 2 | | | | | |
| Utilities | 12 | 0 | 10 | 12 | 12 | | | | | |

DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION

The Office of the Executive Director and the Administration division provide overall leadership and coordination of departmental operations and ensure financial, fiscal, and accounting controls.

- Oversees programs, special initiatives, and advocacy activities that address disparities of Black residents in comparison to the communityat-large in the areas of homeownership, economic development, and criminal justice
- Develops the operating and capital budgets
- Administers grant funds
- Performs procurement, personnel, and accounting functions

DIVISION: HOMEOWNERSHIP ASSISTANCE PROGRAM

The Homeownership Assistance Program Division provides homeownership opportunities to low-to-moderate income families through technical and financial assistance.

- Provides down payment and closing cost assistance to qualified first-time low-to-moderate income homebuyers
- Processes mortgage applications for affordable homeownership
- Establishes partnerships with public, private sector, and financial institutions to provide housing opportunities for low-to-moderate income homebuyers

Strategic Objectives - Measures

| HH2-2: Stabilize home occupancy | | | | | | | | | |
|---------------------------------------|--|----|-------------------|----------|----------|----------|----------|--------|--|
| Objectives | Measures | | FY 14-15 | FY 15-16 | FY 16-17 | FY 16-17 | FY 17-18 | | |
| Objectives | Weasules | | | Actual | Actual | Budget | Actual | Target | |
| Increase the number of new homeowners | New homeowners provided closing costs and down payment assistance* | OP | \leftrightarrow | 411 | 410 | 418 | 294 | 350 | |
| | Affordable housing community forums and special housing events held | OP | \leftrightarrow | 29 | 36 | 28 | 31 | 36 | |

*FY 2016-17 Actuals reflect a decrease in the availability of housing units for qualified first-time homeowners. The FY 2017-18 target has been adjusted to reflect this trend

DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps to address the socio-economic disparity of the Black community within Targeted Urban Areas by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Promotes business expansion, retention, and job creation in the Black community
- Promotes expansion of the small business community through capacity-building workshops, trainings, and special initiatives based on emerging economic trends

| Strategic Objectives - Measures | | | | | | | | |
|---|---|------|-------------------|----------|----------|----------|----------|----------|
| ED4-1: Encourag | e creation of new small busine | sses | | | | | | |
| Objectives | Measures | | | FY 14-15 | FY 15-16 | FY 16-17 | FY 16-17 | FY 17-18 |
| Objectives | | | | Actual | Actual | Budget | Actual | Target |
| Increase the number of successful small businesses in targeted areas | Community Economic Development Forums sponsored | OP | \leftrightarrow | 6 | 2 | 6 | 3 | 6 |

DIVISION: TEEN COURT

The Teen Court Division provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in law.

Strategic Objectives - Measures

| PS1-1: Reduct | e crimes of public concern | | | | | | | |
|-----------------------------------|---|----|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Objectives | Measures | | | FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Budget | FY 16-17 Actual | FY 17-18 Target |
| | Juveniles referred to Teen Court* | OP | \leftrightarrow | 457 | 404 | 500 | 298 | 400 |
| Decrease juvenile arrests | Workshops held for Teen Court participants | OP | \leftrightarrow | 159 | 198 | 200 | 194 | 200 |
| | Courtroom sessions held by participating juveniles | OP | \leftrightarrow | 235 | 249 | 250 | 225 | 216 |

* The 2016-17 Actuals reflect an increase in services provided which has impacted the length of time juveniles participate in the Teen Court program

DIVISION COMMENTS

The FY 2017-18 Adopted Budget includes funding for a summer youth employment program that connects high school students with employment opportunities throughout the business, government, and legal communities within the Targeted Urban Areas

| Department Operational Unmet Needs | | | | |
|---|---------------------------------------|-----------------|-----------|--|
| | (dollars in thousands) | | | |
| Description | Startup Costs/ Non Recurring Costs | Recurring Costs | Positions | |
| Establish a Small Business Accelerator Program | \$0 | \$60 | 0 | |
| Expand the Teen Court Program to the south end of Miami-Dade County | \$62 | \$138 | 2 | |
| Establish a Girls Represent: Program designed to increase awareness and provide training to minority girls (age 7-17) underrepresented in science, technology, engineering, and math fields | \$0 | \$10 | 0 | |
| Establish a technology training program to build and utilize a network of African-American tech companies to train and coach residents in the TUAs | \$0 | \$40 | 0 | |
| Establish a community garden program in one of more TUAs | \$0 | \$100 | 0 | |
| Total | \$62 | \$348 | 2 | |