

# FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

## Internal Services

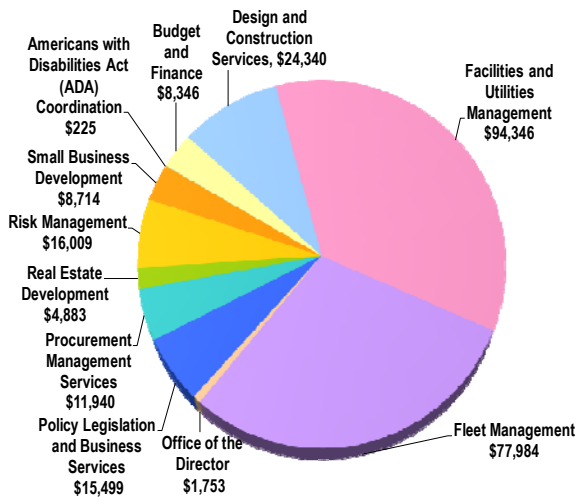
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, Countywide vendor services, facility management, design and construction management, fleet management, risk management, surplus property disposition services, capital inventory management, and small business program management and services. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation, and parking services.

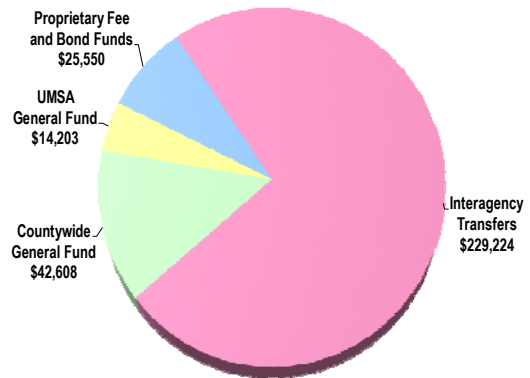
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations, and Miami-Dade County residents and visitors.

### FY 2017-18 Adopted Budget

**Expenditures by Activity**  
(dollars in thousands)

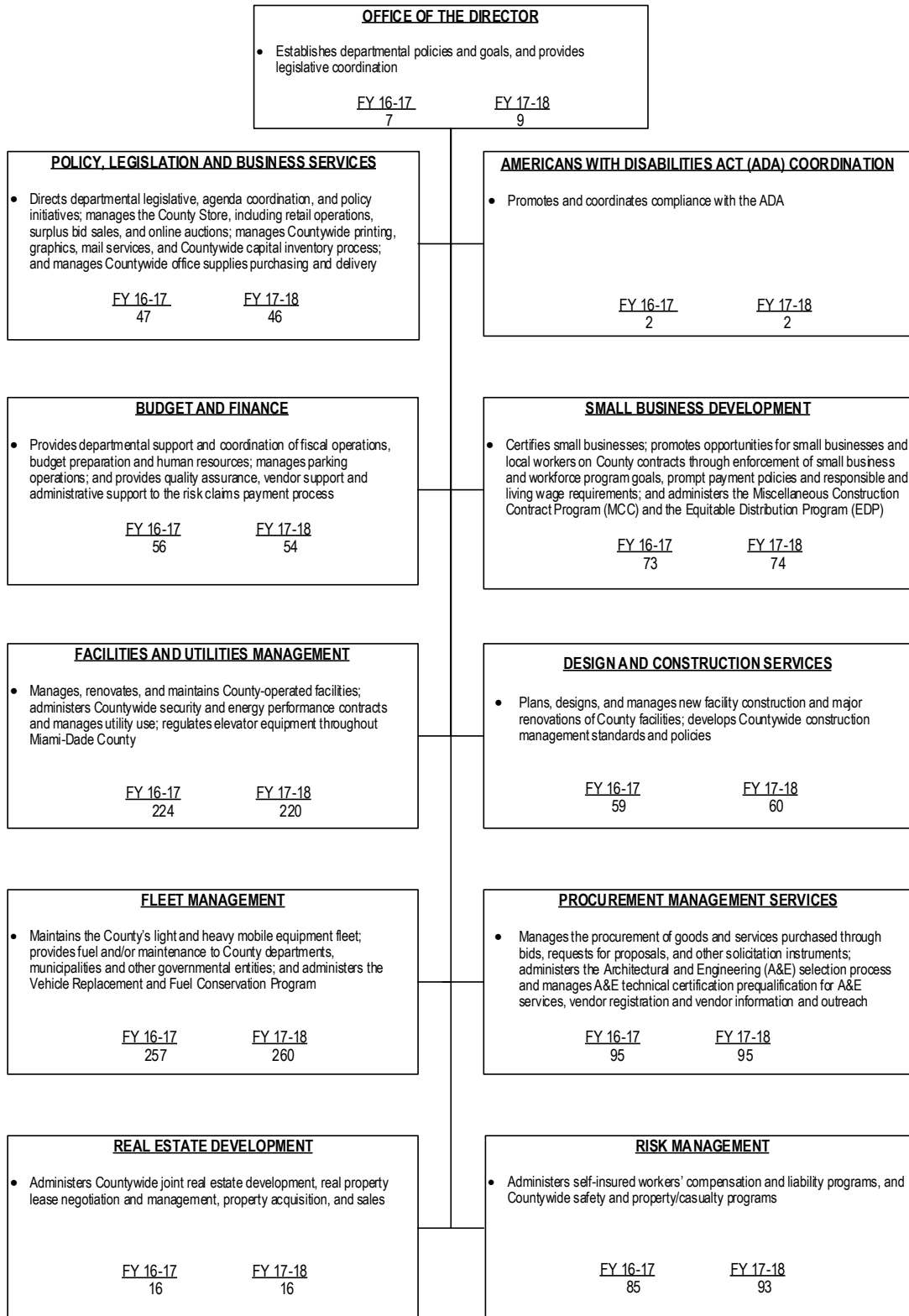


**Revenues by Source**  
(dollars in thousands)



# FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2017-18 total number of full-time equivalent positions is 953 FTEs

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 14-15	Actual FY 15-16	Budget FY 16-17	Adopted FY 17-18
<b>Revenue Summary</b>				
General Fund Countywide	42,791	42,456	42,857	42,608
General Fund UMSA	14,947	14,913	15,058	14,203
Carryover	48,141	45,079	14,727	12,387
External Fees	1,320	1,149	908	908
Fees for Services	0	9	0	0
Interest Income	38	49	5	5
Miscellaneous Revenues	0	630	0	0
Municipal Fines	201	335	216	250
User Access Program Fees	12,819	12,827	10,500	12,000
Fees and Charges	3,126	3,629	4,467	4,251
Interagency Transfers	1,602	2,372	3,291	5,755
Internal Service Charges	190,129	190,900	207,104	213,480
Miscellaneous Revenues	73	212	55	120
Other Revenues	4,823	4,906	5,393	5,618
Total Revenues	320,010	319,466	304,581	311,585
<b>Operating Expenditures Summary</b>				
Salary	57,343	58,642	66,948	66,068
Fringe Benefits	16,584	17,919	22,866	24,642
Court Costs	2	3	6	4
Contractual Services	40,491	41,855	49,543	49,692
Other Operating	72,559	63,689	73,932	72,894
Charges for County Services	33,189	44,525	46,525	48,531
Grants to Outside Organizations	0	0	0	0
Capital	8,311	3,890	1,246	2,208
Total Operating Expenditures	228,479	230,523	261,066	264,039
<b>Non-Operating Expenditures Summary</b>				
Transfers	2,350	25,584	4,418	7,481
Distribution of Funds In Trust	605	2,886	471	505
Debt Service	43,572	38,284	33,247	36,289
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	5,379	3,271
Total Non-Operating Expenditures	46,527	66,754	43,515	47,546

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 16-17	Adopted FY 17-18	Budget FY 16-17	Adopted FY 17-18
<b>Strategic Area: General Government</b>				
Office of the Director	1,326	1,753	7	9
Policy Legislation and Business Services	15,538	15,499	47	46
Americans with Disabilities Act (ADA) Coordination	231	225	2	2
Budget and Finance	8,138	8,346	56	54
Small Business Development	8,508	8,714	73	74
Design and Construction	25,688	24,340	59	60
Facilities and Utilities Management	92,780	94,346	224	220
Fleet Management	77,491	77,984	257	260
Procurement Management Services	11,823	11,940	95	95
Real Estate Development	4,854	4,883	16	16
Risk Management	14,689	16,009	85	93
Total Operating Expenditures	261,066	264,039	921	929

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 14-15	Actual FY 15-16	Budget FY 16-17	Actual FY 16-17	Budget FY 17-18
Advertising	72	90	69	50	107
Fuel	24,601	20,354	21,796	21,686	22,807
Overtime	2,283	2,257	1,811	3,156	2,288
Rent	8,524	8,769	9,055	8,832	8,809
Security Services	16,825	18,432	21,836	19,122	22,402
Temporary Services	1,289	773	1,043	274	469
Travel and Registration	36	67	176	47	187
Utilities	14,479	11,740	14,738	13,860	14,348

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: OFFICE OF THE DIRECTOR**

The Office of the Director provides overall strategy, policy, and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities

#### **Strategic Objectives - Measures**

- GG1-2: Develop a customer-oriented organization

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Achieve excellence in customer satisfaction	Customer Satisfaction with ISD service levels and quality of work	OC	↑	N/A	N/A	4.3	4.4	4.3

#### **DIVISION COMMENTS**

- In FY 2016-17, the Department transferred two positions: one from the Design and Construction Services Division and one from the Facilities and Utilities Management Division to establish a Chief Procurement Officer position and a Special Projects Administrator 1 position as part of the Department's succession planning and sustainability efforts

### **DIVISION: POLICY LEGISLATION AND BUSINESS SERVICES**

The Policy Legislation and Business Services Division manages departmental agenda coordination, legislation, and policy matters; manages the County Store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing, graphics, and mail services.

#### **Strategic Objectives - Measures**

- GG3-3: Improve information security

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide quality business services	Percentage of print and mail assignments completed timely	OC	↑	N/A	N/A	95%	100%	95%

#### **DIVISION COMMENTS**

- In FY 2016-17, the Department transferred one Personnel Specialist 1 position from the Print Shop Unit to the Personnel Unit in the Budget and Finance Division

### **DIVISION: AMERICANS WITH DISABILITIES ACT (ADA) COORDINATION**

The ADA Coordinator promotes and coordinates compliance with the ADA, a federal civil rights law.

- Ensures that all County services and programs are accessible to people with disabilities
- Shapes policy to assure compliance with federal civil rights requirements, and improves service to people with disabilities
- Develops and conducts ADA compliance and disability training
- Administers disabled permit parking fines and distributes to municipalities
- Provides oversight of the County's barrier removal capital projects, and technical training to capital department staff

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### **DIVISION: BUDGET AND FINANCE**

The Budget and Finance Division provides departmental support services; and manages fiscal operations, budget preparation, parking operations, and the risk claims payment process

- Performs accounts payable and receivable, budget coordination, and financial reporting functions
- Formulates and manages departmental business plan and performance measures
- Provides human resources support and coordination
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the Downtown Government Center and Civic Center vicinity
- Provides quality assurance, vendor, and administrative support to the risk claims payment process
- Processes the County's self-insurance fund payments

### **Strategic Objectives - Measures**

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Efficiently manage administrative, budget, and personnel functions	Percentage of invoices processed within 30 calendar days of receipt*	EF	↑	84%	69%	100%	73%	100%

### **DIVISION COMMENTS**

- In FY 2016-17, the Department transferred one position from the Policy and Legislation Division and one position from the Fleet Management Division to establish a Personnel Specialist 1 and a Human Resources Section Chief to support the human resources functions
- In FY 2016-17, the Department transferred Data Unit functions and four positions: one Claims Administrator, one Clerk 4, one Insurance Data Supervisor, and one Risk Management Analyst to the Risk Management Division

### **DIVISION: SMALL BUSINESS DEVELOPMENT**

The Small Business Development Division is responsible for the administration of the County's Small Business Programs, Federal Disadvantaged Business Enterprise Program, Responsible and Living Wage Programs, Miscellaneous Construction Contracts Program, and other contract services on behalf of the County.

- Certifies small businesses as Community Business Enterprises (CBE), Community Small Business Enterprises (CSBE), Local Disadvantaged Businesses (LDB), Micro/Small Business Enterprises (Micro/SBE), and Disadvantaged Business Enterprises (DBE)
- Analyzes construction, architecture and engineering, and goods and services solicitations for inclusion of Small Business and Community Workforce program goals
- Coordinates and mediates dispute resolutions for small business program participants
- Provides assistance related to prompt payment issues between departments and small business primes and subcontractors
- Coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects
- Establishes Selection Committees for the evaluation of County procurements
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program, and administers the Equitable Distribution Program (EDP)
- Administers the Bonding, Financial Assistance, Debarment and Anti-Discrimination Programs, and the County's debarment process

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Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>ED4-3: Expand opportunities for small businesses to compete for County contracts</li> </ul>								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Increase participation of small businesses in County contracts	Total certified firms in Small Business Enterprise and Disadvantaged Business Enterprise programs	OC	↑	1,580	1,669	1,805	1,724	1,792
	Percentage of completed projects where small business opportunities were achieved	OC	↑	100%	99.6%	100%	98%	100%
	Percent of monitored projects in compliance with Small Business Programs*	OC	↑	N/A	N/A	N/A	92%	80%

\*This measure will be tracked beginning in FY 2016-17

### DIVISION COMMENTS

- In FY 2016-17, the Department added three overage positions: one SBD Contract Compliance Officer 1, one SBD Contract Compliance Officer 2, and one SBD Professional Services Specialist dedicated to the Liberty Square Rising Project; however, one Contract Certification Specialist position and one Contract Compliance Officer 2 position related to the Dolphin Stadium project were eliminated (\$76,000)

### **DIVISION: DESIGN AND CONSTRUCTION SERVICES**

The Design and Construction Services Division provides design, construction, space-planning, and renovation services.

- Plans, designs, and manages new facility construction and major renovations of County facilities
- Designs and reconfigures interior office space, coordinates departmental relocations; and manages the County's Stacking Plan, a comprehensive plan of departmental locations
- Provides construction management and administration for major construction projects countywide
- Manages daily work orders from County departments requesting architectural, engineering or construction management
- Designs, fabricates, and installs facility signage
- Administers the County's energy Performance Contracting Program; works in close collaboration with other agencies' sustainability initiatives countywide

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>GG1-2: Develop a customer-oriented organization</li> </ul>								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide architectural design and construction services to County departments	Customer satisfaction with Work Orders and Service Tickets	OP	↑	N/A	N/A	100%	87%	100%

### DIVISION COMMENTS

- In FY 2016-17, the Department transferred energy performance contracting functions and one Engineer 3 position from the Facilities and Utilities Management Division
- In FY 2016-17, the Department transferred one position from the Facilities and Utilities Management Division to establish a Manager of ISD Construction Services to oversee the Construction Management Section and one position to the Office of the Director as part of the Department's succession planning and sustainability efforts

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### DIVISION: FACILITIES AND UTILITIES MANAGEMENT

The Facilities and Utilities Management Division manages and maintains County operated facilities.

- Manages and maintains facilities totaling more than six million square feet of office, data center, court, warehouse, and other space
- Administers Countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Regulates public and private elevator equipment throughout Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts Countywide
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations, and maintenance of County-operated facilities

#### Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide efficient facility maintenance services	Total operating expenses per square foot*	EF	↓	\$8.81	\$6.86	\$9.00	\$7.30	\$10

\*Budget and Target numbers are based on industry standards using the Building Owners and Managers Association (BOMA) expense amounts

- NI4-1: Ensure buildings are safer

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide timely and reliable elevator inspection services	Percentage of regulated elevators with current Certificates of Operation*	OC	↑	86%	90%	92%	87%	90%

\* The FY 2016-17 Budget and Actual are based upon the renewal process of the Certificates of Operation which vary per quarter

#### DIVISION COMMENTS

- In FY 2016-17, the Department transferred one Engineer 3 position and one Console Specialist position to the Design and Construction Services Division to manage the energy performance contracting functions, one Special Projects Administrator 1 position to the Office of the Director and one Console Security Specialist position to the Fleet Management Division to support departmental succession planning
- In FY 2017-18, the Department will continue the County's commitment to provide the Greater Miami Service Corps assorted lawn maintenance and other facilities upkeep projects (\$50,000)

### DIVISION: FLEET MANAGEMENT

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities, and other governmental bodies
- Works with departments to prepare vehicle replacement schedules, and reviews all vehicle specifications leading to vehicle purchases
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel, and related vehicle services

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>GG5-2: Provide well maintained, accessible facilities and assets</li> </ul>								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Provide well maintained County vehicles	Percentage of selected heavy equipment repairs that surpass industry standards*	OC	↑	91%	79%	90%	89%	85%
	Percentage of selected light equipment repairs that surpass industry standards*	OC	↑	66%	76%	72%	88%	85%

\* Information is based on comparing in-house repair times vs. industry standards

### DIVISION COMMENTS

- In December 2016, the Division implemented its new Heavy Equipment Technician Trainee Program to recruit and hire truck technicians from trade schools to fill vacancies experienced due to the retirement of tenured personnel and an overall industry shortage
- In FY 2016-17, the Department transferred one Business Management Systems Analyst to the Budget and Finance Division to support the human resources function and one Account Clerk position from the Facilities and Utilities Management Division to assist with proper recording of billing and vehicle repair information
- The FY 2017-18 Adopted Budget includes the addition of three new positions: one Contract Specialist, one Accountant 2, and one Account Clerk to coordinate a new Countywide fleet acquisition model
- The FY 2017-18 Adopted Budget includes the upgrade of the automated fueling system to include software, hardware and IT network infrastructure at the 29 Fleet managed fueling stations

### **DIVISION: PROCUREMENT MANAGEMENT SERVICES**

The Procurement Management Services Division manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments; and administers the Architectural & Engineering selection process.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP), and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process, or procedures impede competition
- Provides outreach and customer service to vendors and other County departments

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>GG5-1: Acquire "best value" goods and services in a timely manner</li> </ul>								
Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Best practices in procurement to support County operations	Average number of days to award contracts over \$1 million	OC	↓	N/A	N/A	270	266	270
Streamline the A&E selection process	Average calendar days to complete A&E selection process*	EF	↓	203	225	180	233	225

\* FY 2015-16 Actual was revised to include Design and Build Projects which used to be tracked separately



## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- The FY 2017-18 Adopted Budget includes a transfer of \$2.2 million in User Access Program (UAP) revenue to the General Fund to support procurement-related functions in General Fund supported departments
- The FY 2017-18 Adopted Budget includes a transfer of \$2.362 million in User Access Program (UAP) revenue to support procurement-related functions in the Small Business Development Division
- In FY 2017-18, Internal Services Department along with the Information Technology Department, Office of Management and Budget, Finance Department, and Human Resources Department will begin implementation of the Enterprise Resource Planning (ERP) System; it is anticipated that Procurement Management will be heavily involved in this project for the next five years including \$336,000 in reimbursement from the ERP capital bond

### **DIVISION: REAL ESTATE DEVELOPMENT**

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management, and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects

### **Strategic Objectives - Measures**

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Manage real estate transactions	Dollar value of surplus property sold (in thousands)*	OC	↑	\$1,758	\$4,906	\$1,600	\$714	\$1,000

\* The FY 2015-16 Actual includes an anticipated one time land sale of \$4.4 million which was delayed from FY 2014-15

## FY 2017 - 18 Adopted Budget and Multi-Year Capital Plan

### DIVISION: RISK MANAGEMENT

The Risk Management Division administers Countywide and self-insurance programs, and related loss prevention activities.

- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program

### Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 14-15	FY 15-16	FY 16-17	FY 16-17	FY 17-18
				Actual	Actual	Budget	Actual	Target
Improve general liability claims management process	Subrogation collections (in thousands)	OP	↔	\$2,922	\$2,185	\$1,900	\$1,806	\$2,100

### DIVISION COMMENTS

- In FY 2016-17, the Department transferred Data Unit functions and four positions: one Claims Administrator, one Clerk 4, one Insurance Data Supervisor, and one Risk Management Analyst from the Budget and Finance Division
- In FY 2016-17, the County's Property Insurance Program premiums decreased by five percent, allowing for the purchase of \$15 million in additional windstorm coverage for our Master Property Insurance program, which raises the total insurance program to \$350 million
- The FY 2017-18 Adopted Budget includes the addition of four Liability Claims Adjuster positions needed to improve overall claims handling by decreasing excessive claims volume per adjuster (\$157,000)
- In FY 2017-18, the Risk Management Division will continue to reimburse the County Attorney's Office for legal support in workers' compensation and tort cases (\$3.8 million)
- In FY 2017-18, the Risk Management Division will continue to fund four positions in the Department of Transportation and Public Works (DTPW); these positions will help maintain safety in regard to the traffic lights and signage system to minimize the County's risk exposure from system malfunctions (\$382,000)
- In FY 2017-18, the Risk Management Division anticipates beginning the implementation of a turn-key Comprehensive Claims Management System (CMS); CMS is expected to provide organizational data centralization and accuracy, improve reporting capabilities to the State of Florida Department of Financial Services, and provide overall improvements in claims handling

### Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund one Personnel Specialist 3 position to oversee benefits, payroll and leave, monitor worker's comp cases, and supervise personnel technicians; this position will also manage documentation related to the Family Medical Leave Act, outside employment and leave of absence processes, safe driving awards, and other programs	\$0	\$91,775	1
Fund three Maintenance Mechanic positions to perform tasks including repairs, maintenance, basic monitoring of systems, and refurbishment work on main chilled water lines, various pumps and motors, water storage tanks, and other equipment; as well as periodic cleaning of the plant, and the sealing and painting of plant walls, and floors; all of this work is routinely needed to improve and maintain the Central Support Utility Plant operations	\$0	\$162,094	3
Fund one ISD Services Clerk position to provide advance clerical support to the ISD Personnel Section; it will be responsible for maintaining over 1300 files (active, terminated, medical, recruitment, etc.)	\$0	\$65,261	1
<b>Total</b>	<b>\$0</b>	<b>\$319,130</b>	<b>5</b>

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### CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
<b>Revenue</b>									
BBC GOB Financing	34,860	13,021	20,522	5,264	3,528	2,500	0	14,503	94,198
BBC GOB Series 2005A	1,057	0	0	0	0	0	0	0	1,057
BBC GOB Series 2008B	1,103	0	0	0	0	0	0	0	1,103
BBC GOB Series 2008B-1	3,483	0	0	0	0	0	0	0	3,483
BBC GOB Series 2011A	22,492	0	0	0	0	0	0	0	22,492
BBC GOB Series 2013A	8,759	0	0	0	0	0	0	0	8,759
BBC GOB Series 2014A	17,470	0	0	0	0	0	0	0	17,470
Capital Asset Series 2007 Bond Proceeds	43,840	14	0	0	0	0	0	0	43,854
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
Capital Outlay Reserve	250	0	0	0	0	0	0	0	250
Comm. Dev. Block Grant	645	16	0	0	0	0	0	0	661
FEMA Hazard Mitigation Grant	438	0	0	0	0	0	0	0	438
FUMD Work Order Fund	1,466	325	0	0	0	0	0	0	1,791
ISD Operating Revenue	5,584	1,290	383	0	0	0	0	0	7,257
Total:	211,324	14,666	20,905	5,264	3,528	2,500	0	14,503	272,690
<b>Expenditures</b>									
<b>Strategic Area: PS</b>									
Computer and Systems Automation	0	600	0	0	0	0	0	0	600
Facility Improvements	4,026	117	0	0	0	0	0	0	4,143
<b>Strategic Area: RC</b>									
Facility Improvements	50	650	0	0	0	0	0	0	700
<b>Strategic Area: HH</b>									
Infrastructure Improvements	645	16	0	0	0	0	0	0	661
New Affordable Housing Units	65,439	8,770	14,908	0	0	0	0	3,211	92,328
<b>Strategic Area: ED</b>									
Community Development Projects	1,203	577	2,914	2,364	0	0	0	1,292	8,350
<b>Strategic Area: GG</b>									
ADA Accessibility Improvements	4,257	1,014	1,000	1,000	1,028	0	0	0	8,299
Computer and Systems Automation	1,000	500	0	0	0	0	0	0	1,500
Facility Improvements	14,703	1,303	400	400	0	0	0	0	16,806
Fleet Improvements	4,113	590	0	0	0	0	0	0	4,703
Infrastructure Improvements	151	200	383	0	0	0	0	0	734
New Facilities	108,894	3,972	1,000	1,500	2,500	2,500	0	10,000	130,366
Physical Plant Improvements	2,871	329	300	0	0	0	0	0	3,500
Total:	207,352	18,638	20,905	5,264	3,528	2,500	0	14,503	272,690

### CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2017-18, the Department will complete the upgrades to the current fueling system to include hardware, software and, IT infrastructure at 29 countywide fueling sites; the upgrades will include a backup hard drive to record fueling transactions locally in the event of a communication disruption; the system will also have the ability to collect vehicle information on all cars equipped with Vehicle Identification Boxes (VIB) to allow the Department to be proactive in the maintenance of its vehicles; the project funded with departmental operating revenues (total project cost \$1.5 million; \$500,000 in FY 2017-18)
- In FY 2017-18, the Department will continue working with the Community Action and Human Services Department on the construction of the Culmer/Overtown Neighborhood Service Center renovations (total project cost \$7.5 million; \$1 million in FY 2017-18)
- In FY 2017-18, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; project funded with Building Better Communities General Obligation Bond proceeds (total project cost \$7.434 million; \$3.083 million in FY 2017-18)
- In FY 2017-18, the Department continues to work with the Miami-Dade Police Department in providing oversight over the design and construction of the new Miami-Dade Public Safety Training Institute and the HAZMAT/Ammunition and Storage Buildings, among other projects
- In FY 2016-17, the construction of the new parking garage facility at the Joseph Caleb Center was completed; in addition, in FY 2017-18, the Department will continue providing management oversight over the construction of additional courtrooms, judicial parking, and facility improvements to the Joseph Caleb Tower (total project cost \$28.104 million; \$4.892 million in FY 2017-18); the estimated annual operating impact is projected to begin in FY 2020-21 in the amount of \$529,000

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- In FY 2017-18, the Department will continue working with outside consultants and Judicial Administration on revising and updating the 2008 Courts Master Plan for the expansion of courtrooms and administrative facilities (Eleventh Judicial Circuit Court)
- In FY 2017-18, the Department continues to work with the Miami-Dade Corrections and Rehabilitation Department to complete renovations of the Pre-Trial Detention Center (total project cost \$47 million; \$7.235 million in FY 2017-18); in addition, the Department will continue working with outside consultants and Corrections on updating the 2008 Master Plan for Correctional Facilities for the expansion of correctional facilities and administrative offices
- In FY 2017-18, the Department will continue managing several critical projects to support the operations of the Library Department, including renovation work at the Coral Gables, North Dade, Edison, Allapattah, West Dade, and Kendall branches, as well as the design and construction of the new Hialeah Gardens Branch Library (total project cost \$10.334 million; \$1.953 million in FY 2017-18)
- In FY 2017-18, the Department will continue collaborating with Commission District 9 in managing the redevelopment of the Richmond Heights Shopping Center into a multi-use facility to serve the community (total project cost \$8.35 million; \$577,000 in FY 2017-18)
- In FY 2017-18, the Department will continue partnering with the Homeless Trust in providing critical support to the agency's operations by managing the design and construction of the Second Domestic Violence Shelter; the shelter will provide a minimum of 60 emergency shelter beds for domestic violence survivors and their dependents; construction is expected to start in FY 2017-18 and is scheduled to be completed in FY 2019-20; (total project cost \$16.238 million; \$6.786 million in FY 2017-18)

### FUNDED CAPITAL PROJECTS

(dollars in thousands)

#### ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS

PROJECT #: 112040

DESCRIPTION: Provide for abatement of lead, asbestos, and other hazardous materials in mechanical and common areas in County buildings older than 15 years

LOCATION: Various Sites District Located: Countywide  
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	647	253	0	0	0	0	0	0	900
BBC GOB Series 2014A	300	0	0	0	0	0	0	0	300
<b>TOTAL REVENUES:</b>	<b>947</b>	<b>253</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	706	253	0	0	0	0	0	0	959
Planning and Design	123	0	0	0	0	0	0	0	123
Project Administration	52	0	0	0	0	0	0	0	52
Project Contingency	66	0	0	0	0	0	0	0	66
<b>TOTAL EXPENDITURES:</b>	<b>947</b>	<b>253</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>

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**AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM**

**PROJECT #: 114964**



DESCRIPTION: Remove architectural barriers in County parks and County-owned buildings to increase access for people with disabilities  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	660	1,000	1,000	1,000	1,028	0	0	0	4,688
BBC GOB Series 2005A	720	0	0	0	0	0	0	0	720
BBC GOB Series 2008B	900	0	0	0	0	0	0	0	900
BBC GOB Series 2008B-1	586	0	0	0	0	0	0	0	586
BBC GOB Series 2011A	368	0	0	0	0	0	0	0	368
BBC GOB Series 2013A	127	0	0	0	0	0	0	0	127
BBC GOB Series 2014A	45	0	0	0	0	0	0	0	45
<b>TOTAL REVENUES:</b>	<b>3,406</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,028</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,434</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	2,178	728	833	829	949	0	0	0	5,516
Permitting	41	0	0	0	0	0	0	0	41
Planning and Design	843	84	0	0	0	0	0	0	927
Project Administration	294	90	78	69	32	0	0	0	562
Project Contingency	50	98	90	103	47	0	0	0	388
<b>TOTAL EXPENDITURES:</b>	<b>3,406</b>	<b>1,000</b>	<b>1,000</b>	<b>999</b>	<b>1,028</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,434</b>

**AUTOMATED FUELING SYSTEM UPGRADE**

**PROJECT #: 200000002**



DESCRIPTION: Upgrade the automated fueling system to include software, hardware, and IT network infrastructure at 29 countywide fueling stations  
 LOCATION: 111 NW 1 St District Located: 5  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
ISD Operating Revenue	1,000	500	0	0	0	0	0	0	1,500
<b>TOTAL REVENUES:</b>	<b>1,000</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Technology Hardware/Software	1,000	500	0	0	0	0	0	0	1,500
<b>TOTAL EXPENDITURES:</b>	<b>1,000</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

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### BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES

**PROJECT #: 113020**



DESCRIPTION: Replace obsolete Building Energy Management System and expand it to monitor all buildings managed by Internal Services Department

LOCATION: Various Sites  
 District Located: Countywide  
 Various Sites  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	1,599	325	0	0	0	0	0	0	1,924
BBC GOB Series 2005A	110	0	0	0	0	0	0	0	110
BBC GOB Series 2008B	73	0	0	0	0	0	0	0	73
BBC GOB Series 2008B-1	2,086	0	0	0	0	0	0	0	2,086
BBC GOB Series 2011A	3,084	0	0	0	0	0	0	0	3,084
BBC GOB Series 2013A	410	0	0	0	0	0	0	0	410
BBC GOB Series 2014A	513	0	0	0	0	0	0	0	513
<b>TOTAL REVENUES:</b>	<b>7,875</b>	<b>325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,200</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	6,419	295	0	0	0	0	0	0	6,714
Permitting	90	0	0	0	0	0	0	0	90
Planning and Design	464	0	0	0	0	0	0	0	464
Project Administration	453	30	0	0	0	0	0	0	483
Project Contingency	449	0	0	0	0	0	0	0	449
<b>TOTAL EXPENDITURES:</b>	<b>7,875</b>	<b>325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,200</b>

### CENTRAL SUPPORT FACILITY CHILLER

**PROJECT #: 119260**



DESCRIPTION: Replace two existing 1,500-ton chillers at the central support facility

LOCATION: 200 NW 1 St  
 District Located: 5  
 City of Miami  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	2,618	329	300	0	0	0	0	0	3,247
BBC GOB Series 2013A	97	0	0	0	0	0	0	0	97
BBC GOB Series 2014A	156	0	0	0	0	0	0	0	156
<b>TOTAL REVENUES:</b>	<b>2,871</b>	<b>329</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	2,358	256	250	0	0	0	0	0	2,864
Planning and Design	160	26	0	0	0	0	0	0	186
Project Administration	353	21	25	0	0	0	0	0	399
Project Contingency	0	26	25	0	0	0	0	0	51
<b>TOTAL EXPENDITURES:</b>	<b>2,871</b>	<b>329</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500</b>

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### COAST GUARD PROPERTY

**PROJECT #: 200000492**



DESCRIPTION: Renovate Coast Guard property to include ADA requirements, painting, electrical, mechanical, plumbing, sodding, and various other miscellaneous items required to deliver three (3) single-family residences and community buildings to a habitable and useable condition

LOCATION: 15703 SW 123 Ave  
Richmond Heights

District Located: 9  
District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	851	14	0	0	0	0	0	0	865
<b>TOTAL REVENUES:</b>	<b>851</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>865</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	773	0	0	0	0	0	0	0	773
Project Administration	78	14	0	0	0	0	0	0	92
<b>TOTAL EXPENDITURES:</b>	<b>851</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>865</b>

### CULTURAL PLAZA RENOVATION AND REHABILITATION

**PROJECT #: 117480**

DESCRIPTION: Perform structural renovations to include the replacement of plaza tile and re-grout expansion joints

LOCATION: 101 W Flagler St  
City of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	50	650	0	0	0	0	0	0	700
<b>TOTAL REVENUES:</b>	<b>50</b>	<b>650</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	0	591	0	0	0	0	0	0	591
Planning and Design	45	0	0	0	0	0	0	0	45
Project Administration	5	59	0	0	0	0	0	0	64
<b>TOTAL EXPENDITURES:</b>	<b>50</b>	<b>650</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>

### DATA PROCESSING AND COMMUNICATIONS CENTER/ANNEX BUILDINGS

**PROJECT #: 116460**



DESCRIPTION: Replace four (4) outdated Uninterruptible Power Supply (UPS) units to guarantee continuity of critical operations at the Data Processing and Communications Center

LOCATION: 5680 SW 87 Ave  
Unincorporated Miami-Dade County

District Located: 10  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	1,000	0	0	0	0	0	0	0	1,000
FUMD Work Order Fund	891	310	0	0	0	0	0	0	1,201
<b>TOTAL REVENUES:</b>	<b>1,891</b>	<b>310</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,201</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	1,630	281	0	0	0	0	0	0	1,911
Planning and Design	50	0	0	0	0	0	0	0	50
Project Administration	211	29	0	0	0	0	0	0	240
<b>TOTAL EXPENDITURES:</b>	<b>1,891</b>	<b>310</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,201</b>

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### DATA PROCESSING CENTER FACILITY REFURBISHMENT

**PROJECT #: 115820**

DESCRIPTION: Improvements to the Data Processing Center  
 LOCATION: 5680 SW 87 Ave  
 Unincorporated Miami-Dade County

District Located: 10  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	1,995	0	0	0	0	0	0	0	1,995
BBC GOB Series 2005A	112	0	0	0	0	0	0	0	112
BBC GOB Series 2008B	21	0	0	0	0	0	0	0	21
BBC GOB Series 2008B-1	696	0	0	0	0	0	0	0	696
BBC GOB Series 2013A	38	0	0	0	0	0	0	0	38
BBC GOB Series 2014A	38	0	0	0	0	0	0	0	38
FEMA Hazard Mitigation Grant	438	0	0	0	0	0	0	0	438
FUMD Work Order Fund	132	15	0	0	0	0	0	0	147
ISD Operating Revenue	320	0	0	0	0	0	0	0	320
<b>TOTAL REVENUES:</b>	<b>3,790</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,805</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	3,369	0	0	0	0	0	0	0	3,369
Furniture Fixtures and Equipment	38	0	0	0	0	0	0	0	38
Permitting	13	0	0	0	0	0	0	0	13
Planning and Design	96	0	0	0	0	0	0	0	96
Project Administration	274	15	0	0	0	0	0	0	289
<b>TOTAL EXPENDITURES:</b>	<b>3,790</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,805</b>

### DISTRICT 01 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

**PROJECT #: 117934**

DESCRIPTION: Design and construct affordable housing in Commission District 1 - Georgia Ayers and Lake Vue Oasis  
 LOCATION: Various Sites  
 Various Sites

District Located: 1  
 District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	350	424	0	0	0	0	0	0	774
BBC GOB Series 2011A	7,270	0	0	0	0	0	0	0	7,270
BBC GOB Series 2013A	2,030	0	0	0	0	0	0	0	2,030
BBC GOB Series 2014A	518	0	0	0	0	0	0	0	518
<b>TOTAL REVENUES:</b>	<b>10,168</b>	<b>424</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	7,255	385	0	0	0	0	0	0	7,640
Land Acquisition/Improvements	1,443	0	0	0	0	0	0	0	1,443
Planning and Design	1,378	0	0	0	0	0	0	0	1,378
Project Administration	92	39	0	0	0	0	0	0	131
<b>TOTAL EXPENDITURES:</b>	<b>10,168</b>	<b>424</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>



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**DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 115952**



DESCRIPTION: Design and construct affordable housing in Commission District 2 - Northside Metrorail Station, Trade Winds Apartments, and unallocated district funds

LOCATION: Various Sites  
 Various Sites

District Located: 2  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	95	0	0	0	0	0	0	92	187
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B	7	0	0	0	0	0	0	0	7
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2013A	2,270	0	0	0	0	0	0	0	2,270
BBC GOB Series 2014A	8,111	0	0	0	0	0	0	0	8,111
<b>TOTAL REVENUES:</b>	<b>10,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	4,062	0	0	0	0	0	0	92	4,154
Land Acquisition/Improvements	4,139	0	0	0	0	0	0	0	4,139
Planning and Design	2,270	0	0	0	0	0	0	0	2,270
Project Administration	29	0	0	0	0	0	0	0	29
<b>TOTAL EXPENDITURES:</b>	<b>10,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>10,592</b>

**DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 115958**



DESCRIPTION: Design and construct affordable housing in Commission District 5 - Porto Allegra, Toscana, Meridian, and Villa Aurora

LOCATION: Various Sites  
 Various Sites

District Located: 5  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	3,118	0	0	0	0	0	0	975	4,093
BBC GOB Series 2011A	3,156	0	0	0	0	0	0	0	3,156
BBC GOB Series 2013A	291	0	0	0	0	0	0	0	291
BBC GOB Series 2014A	3,052	0	0	0	0	0	0	0	3,052
<b>TOTAL REVENUES:</b>	<b>9,617</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>975</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	6,417	0	0	0	0	0	0	975	7,392
Land Acquisition/Improvements	1,478	0	0	0	0	0	0	0	1,478
Planning and Design	1,321	0	0	0	0	0	0	0	1,321
Project Administration	401	0	0	0	0	0	0	0	401
<b>TOTAL EXPENDITURES:</b>	<b>9,617</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>975</b>	<b>10,592</b>

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**DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 118921**



DESCRIPTION: Design and construct affordable housing in Commission District 6  
 LOCATION: Various Sites District Located: 6  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	5,092	3,000	2,500	0	0	0	0	0	10,592
<b>TOTAL REVENUES:</b>	<b>5,092</b>	<b>3,000</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	5,092	3,000	2,500	0	0	0	0	0	10,592
<b>TOTAL EXPENDITURES:</b>	<b>5,092</b>	<b>3,000</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

**DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 112985**



DESCRIPTION: Construct affordable housing units in Commission District 7 - Gibson Center, Metro South, and McFarlane Homestead  
 LOCATION: Various Sites District Located: 7  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	6,796	296	0	0	0	0	0	0	7,092
BBC GOB Series 2014A	3,500	0	0	0	0	0	0	0	3,500
<b>TOTAL REVENUES:</b>	<b>10,296</b>	<b>296</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	9,771	296	0	0	0	0	0	0	10,067
Planning and Design	325	0	0	0	0	0	0	0	325
Project Administration	200	0	0	0	0	0	0	0	200
<b>TOTAL EXPENDITURES:</b>	<b>10,296</b>	<b>296</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

**DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 115951**



DESCRIPTION: Construct affordable housing units in Commission District 9 - Caribbean Boulevard, Villa Capri, Richmond Place Townhomes, SBC Senior Housing, and Florida City  
 LOCATION: Various Sites District Located: 9  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	2,000	2,500	2,500	0	0	0	0	1,592	8,592
BBC GOB Series 2011A	2,000	0	0	0	0	0	0	0	2,000
<b>TOTAL REVENUES:</b>	<b>4,000</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,592</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	912	2,471	2,500	0	0	0	0	500	6,383
Land Acquisition/Improvements	3,000	0	0	0	0	0	0	1,092	4,092
Project Administration	88	29	0	0	0	0	0	0	117
<b>TOTAL EXPENDITURES:</b>	<b>4,000</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,592</b>	<b>10,592</b>

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**DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 116949**



DESCRIPTION: Design and construct affordable housing in Commission District 10 - Senator Villas, West Dade Library, Vanguardian Village, and unallocated district funds

LOCATION: Various Sites  
 Various Sites

District Located: 10  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	0	50	7,504	0	0	0	0	0	7,554
BBC GOB Series 2014A	38	0	0	0	0	0	0	0	38
<b>TOTAL REVENUES:</b>	<b>38</b>	<b>50</b>	<b>7,504</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	0	25	7,092	0	0	0	0	0	7,117
Planning and Design	38	25	412	0	0	0	0	0	475
<b>TOTAL EXPENDITURES:</b>	<b>38</b>	<b>50</b>	<b>7,504</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,592</b>

**DISTRICT 12 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 111993**



DESCRIPTION: Design and construct affordable housing in Commission District 12 - Lil' Abner Trailer Park

LOCATION: 11239 NW 4 Terr  
 Sweetwater

District Located: 12  
 District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	64	0	0	0	0	0	0	552	616
BBC GOB Series 2011A	6,598	0	0	0	0	0	0	0	6,598
BBC GOB Series 2013A	3,378	0	0	0	0	0	0	0	3,378
<b>TOTAL REVENUES:</b>	<b>10,040</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>552</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	8,460	0	0	0	0	0	0	552	9,012
Planning and Design	587	0	0	0	0	0	0	0	587
Project Administration	993	0	0	0	0	0	0	0	993
<b>TOTAL EXPENDITURES:</b>	<b>10,040</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>552</b>	<b>10,592</b>

**DISTRICT 13 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP**

**PROJECT #: 111991**



DESCRIPTION: Construct affordable housing units in Commission District 13

LOCATION: 2659 W Okeechobee Rd  
 Hialeah

District Located: 13  
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	5,582	2,500	2,404	0	0	0	0	0	10,486
BBC GOB Series 2008B	4	0	0	0	0	0	0	0	4
BBC GOB Series 2008B-1	99	0	0	0	0	0	0	0	99
BBC GOB Series 2011A	3	0	0	0	0	0	0	0	3
<b>TOTAL REVENUES:</b>	<b>5,688</b>	<b>2,500</b>	<b>2,404</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	4,773	2,500	2,404	0	0	0	0	0	9,677
Planning and Design	518	0	0	0	0	0	0	0	518
Project Administration	397	0	0	0	0	0	0	0	397
<b>TOTAL EXPENDITURES:</b>	<b>5,688</b>	<b>2,500</b>	<b>2,404</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,592</b>

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### FIRE CODE COMPLIANCE

**PROJECT #: 1110060**

DESCRIPTION: Remove all non-plenum rated cables where required in buildings maintained by the Internal Services Department, on an as-needed basis and as required by the National Fire Protection Association (NFPA) codes and standards  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	200	400	400	400	0	0	0	0	1,400
<b>TOTAL REVENUES:</b>	<b>200</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	90	341	341	341	0	0	0	0	1,113
Planning and Design	80	0	0	0	0	0	0	0	80
Project Administration	14	25	25	25	0	0	0	0	89
Project Contingency	16	34	34	34	0	0	0	0	118
<b>TOTAL EXPENDITURES:</b>	<b>200</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>

### FLEET FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS

**PROJECT #: 1110840**

DESCRIPTION: Provide repairs and improvements to fleet facilities as needed  
 LOCATION: Various Sites District Located: Countywide  
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
ISD Operating Revenue	4,113	590	0	0	0	0	0	0	4,703
<b>TOTAL REVENUES:</b>	<b>4,113</b>	<b>590</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,703</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	3,650	547	0	0	0	0	0	0	4,197
Planning and Design	235	0	0	0	0	0	0	0	235
Project Administration	228	43	0	0	0	0	0	0	271
<b>TOTAL EXPENDITURES:</b>	<b>4,113</b>	<b>590</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,703</b>

### GRAN VIA - ADDITIONAL PARKING

**PROJECT #: 200000481**

DESCRIPTION: Provide an additional 59 parking spaces for residents to include lighting, sidewalks, and reconfiguration of the existing drainage system  
 LOCATION: 12700 SW 8 St District Located: Unincorporated Municipal Service Area  
 Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Comm. Dev. Block Grant	645	16	0	0	0	0	0	0	661
<b>TOTAL REVENUES:</b>	<b>645</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>661</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	520	16	0	0	0	0	0	0	536
Planning and Design	44	0	0	0	0	0	0	0	44
Project Administration	81	0	0	0	0	0	0	0	81
<b>TOTAL EXPENDITURES:</b>	<b>645</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>661</b>

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### INTEGRATED COMMAND FACILITY BUILD OUT SECURITY OPERATIONS

**PROJECT #: 119670**

DESCRIPTION: Replace security infrastructure in the Security Operations Center to include recorders, alarm monitoring and reporting equipment, cameras, fiber connections, and software necessary to monitor alarms and dispatch security forces  
 LOCATION: 11500 NW 25 St District Located: 12  
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	0	600	0	0	0	0	0	0	600
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	0	480	0	0	0	0	0	0	480
Planning and Design	0	65	0	0	0	0	0	0	65
Project Administration	0	55	0	0	0	0	0	0	55
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>

### MEDICAL EXAMINER BUILDING EQUIPMENT REFURBISHMENT

**PROJECT #: 119420**

DESCRIPTION: Refurbish or replace deteriorating building equipment throughout the medical examiner facility  
 LOCATION: 1851 Bob Hope Rd District Located: 3  
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	2,124	97	0	0	0	0	0	0	2,221
BBC GOB Series 2005A	6	0	0	0	0	0	0	0	6
BBC GOB Series 2008B	98	0	0	0	0	0	0	0	98
BBC GOB Series 2013A	25	0	0	0	0	0	0	0	25
BBC GOB Series 2014A	850	0	0	0	0	0	0	0	850
FUMD Work Order Fund	443	0	0	0	0	0	0	0	443
<b>TOTAL REVENUES:</b>	<b>3,546</b>	<b>97</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,643</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	3,050	97	0	0	0	0	0	0	3,147
Permitting	46	0	0	0	0	0	0	0	46
Planning and Design	224	0	0	0	0	0	0	0	224
Project Administration	226	0	0	0	0	0	0	0	226
<b>TOTAL EXPENDITURES:</b>	<b>3,546</b>	<b>97</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,643</b>

### NEW NORTH DADE GOVERNMENT CENTER

**PROJECT #: 118480**

DESCRIPTION: Construct or acquire a new North Miami-Dade Government Center  
 LOCATION: To Be Determined District Located: 1  
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	0	0	1,000	1,500	2,500	2,500	0	0	7,500
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,500</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>7,500</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	0	0	1,000	1,500	2,500	2,500	0	0	7,500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,500</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>7,500</b>

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### NORTH DADE JUSTICE CENTER FACILITY REFURBISHMENT - BUILDING BETTER COMMUNITIES BOND PROGRAM

**PROJECT #: 114640**



DESCRIPTION: Repair or replace building equipment, refurbish facility including sealing and painting exterior, limited window replacement, carpet replacement, and roof replacement

LOCATION: 15555 Biscayne Blvd  
North Miami

District Located: 4  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	79	20	0	0	0	0	0	0	99
BBC GOB Series 2005A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
BBC GOB Series 2014A	307	0	0	0	0	0	0	0	307
<b>TOTAL REVENUES:</b>	<b>480</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	476	20	0	0	0	0	0	0	496
Planning and Design	4	0	0	0	0	0	0	0	4
<b>TOTAL EXPENDITURES:</b>	<b>480</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

### OVERTOWN TOWER 2 BUILD OUT AND PURCHASE

**PROJECT #: 116910**



DESCRIPTION: Purchase Overtown Transit Village Tower 2; build out interior, provide equipment, and furnish facility to accommodate County Departments and the State Attorney's office

LOCATION: 100 NW 6 St  
City of Miami

District Located: 5  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	42,989	0	0	0	0	0	0	0	42,989
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
<b>TOTAL REVENUES:</b>	<b>112,866</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>112,866</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	11,200	2,004	0	0	0	0	0	0	13,204
Furniture Fixtures and Equipment	23,284	1,405	0	0	0	0	0	0	24,689
Land Acquisition/Improvements	69,877	0	0	0	0	0	0	0	69,877
Permitting	128	0	0	0	0	0	0	0	128
Planning and Design	2,394	0	0	0	0	0	0	0	2,394
Project Administration	1,384	361	0	0	0	0	0	0	1,745
Project Contingency	627	202	0	0	0	0	0	0	829
<b>TOTAL EXPENDITURES:</b>	<b>108,894</b>	<b>3,972</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>112,866</b>

### PARKING IMPROVEMENTS

**PROJECT #: 200000278**

DESCRIPTION: Improvements to parking various facilities

LOCATION: Various Sites  
Various Sites

District Located: Countywide  
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
ISD Operating Revenue	151	200	383	0	0	0	0	0	734
<b>TOTAL REVENUES:</b>	<b>151</b>	<b>200</b>	<b>383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>734</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Construction	151	200	383	0	0	0	0	0	734
<b>TOTAL EXPENDITURES:</b>	<b>151</b>	<b>200</b>	<b>383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>734</b>

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### RICHMOND HEIGHTS SHOPPING CENTER - REDEVELOPMENT

**PROJECT #: 112980**

DESCRIPTION: Redevelop the Richmond Heights Shopping Center into a multi-use facility to serve the community  
 LOCATION: 14518 Lincoln Blvd District Located: 9  
 Richmond Heights District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	791	577	2,914	2,364	0	0	0	1,292	7,938
BBC GOB Series 2008B-1	14	0	0	0	0	0	0	0	14
BBC GOB Series 2011A	13	0	0	0	0	0	0	0	13
BBC GOB Series 2013A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2014A	42	0	0	0	0	0	0	0	42
Capital Outlay Reserve	250	0	0	0	0	0	0	0	250
<b>TOTAL REVENUES:</b>	<b>1,203</b>	<b>577</b>	<b>2,914</b>	<b>2,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,292</b>	<b>8,350</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Art Allowance	9	12	76	0	0	0	0	0	97
Construction	0	0	2,542	2,170	0	0	0	0	4,712
Furniture Fixtures and Equipment	0	0	0	40	0	0	0	0	40
Land Acquisition/Improvements	574	0	0	0	0	0	0	0	574
Permitting	0	159	0	0	0	0	0	0	159
Planning and Design	530	360	0	0	0	0	0	0	890
Project Administration	90	46	296	154	0	0	0	0	586
Project Contingency	0	0	0	0	0	0	0	1,292	1,292
<b>TOTAL EXPENDITURES:</b>	<b>1,203</b>	<b>577</b>	<b>2,914</b>	<b>2,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,292</b>	<b>8,350</b>

### WEST DADE GOVERNMENT CENTER

**PROJECT #: 200000378**

DESCRIPTION: Construct a government facility in the unincorporated municipal service area to include satellite offices for the Water and Sewer Department, County Commissioners, the Regulatory and Economic Resources Department, the County Clerk, a library, and a pet adoption center  
 LOCATION: To Be Determined District Located: Unincorporated Municipal Service Area  
 To Be Determined District(s) Served: Unincorporated Municipal Service Area



REVENUE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	0	10,000	10,000
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
EXPENDITURE SCHEDULE:	PRIOR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	FUTURE	TOTAL
Art Allowance	0	0	0	0	0	0	0	150	150
Construction	0	0	0	0	0	0	0	6,118	6,118
Furniture Fixtures and Equipment	0	0	0	0	0	0	0	1,000	1,000
Land Acquisition/Improvements	0	0	0	0	0	0	0	450	450
Permitting	0	0	0	0	0	0	0	200	200
Planning and Design	0	0	0	0	0	0	0	900	900
Project Administration	0	0	0	0	0	0	0	682	682
Technology Hardware/Software	0	0	0	0	0	0	0	500	500
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>

### UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
140 WEST FLAGLER BUILDING - VARIOUS BUILDING IMPROVEMENTS	140 W Flagler St	3,500
911/311 ANSWERPOINT, TECHNOLOGY AND TRAFFIC CENTER (LIGHTSPEED) FUTURE PHASES	11500 NW 25 St	43,700
FACILITIES - REPAIR AND MAINTENANCE	Various Sites	113,000
FLEET FACILITIES - CAPITAL IMPROVEMENTS	Various Sites	189,247
<b>UNFUNDED TOTAL</b>		<b>349,447</b>