

FY 2019 - 20 Adopted Budget and Multi-Year Capital Plan

Seaport

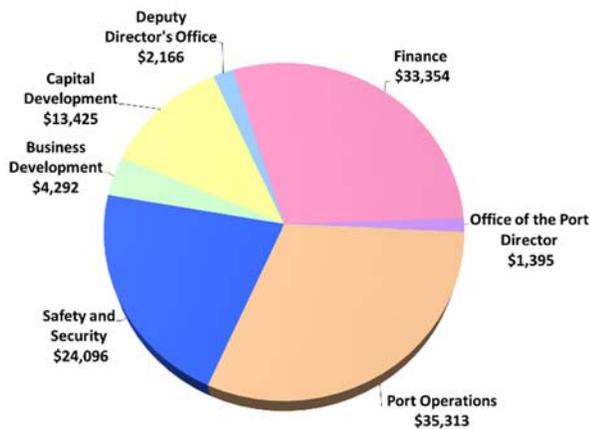
The Seaport Department manages and operates the Dante B. Fascell Port of Miami or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 12th busiest cargo container port in the United States.

As part of the Economic Development strategic area, Seaport is responsible for meeting the infrastructure needs of the cruise and cargo industries, managing the Port efficiently and effectively and maintaining, renovating and expanding the Port's facilities. Seaport promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

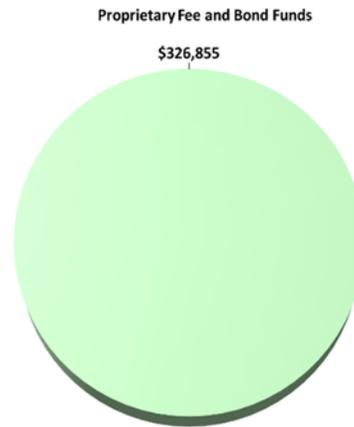
As the second largest economic engine in Miami-Dade County, PortMiami contributes \$43 billion annually to the local economy and supports more than 334,400 jobs in South Florida. Seaport works with the maritime, cruise and cargo industries; truckers; freight forwarders; various federal and state agencies; the Miami-Dade Police and Fire Rescue departments; and all the ancillary service providers that support these customers.

FY 2019-20 Adopted Operating Budget

Expenditures by Activity
(dollars in thousands)

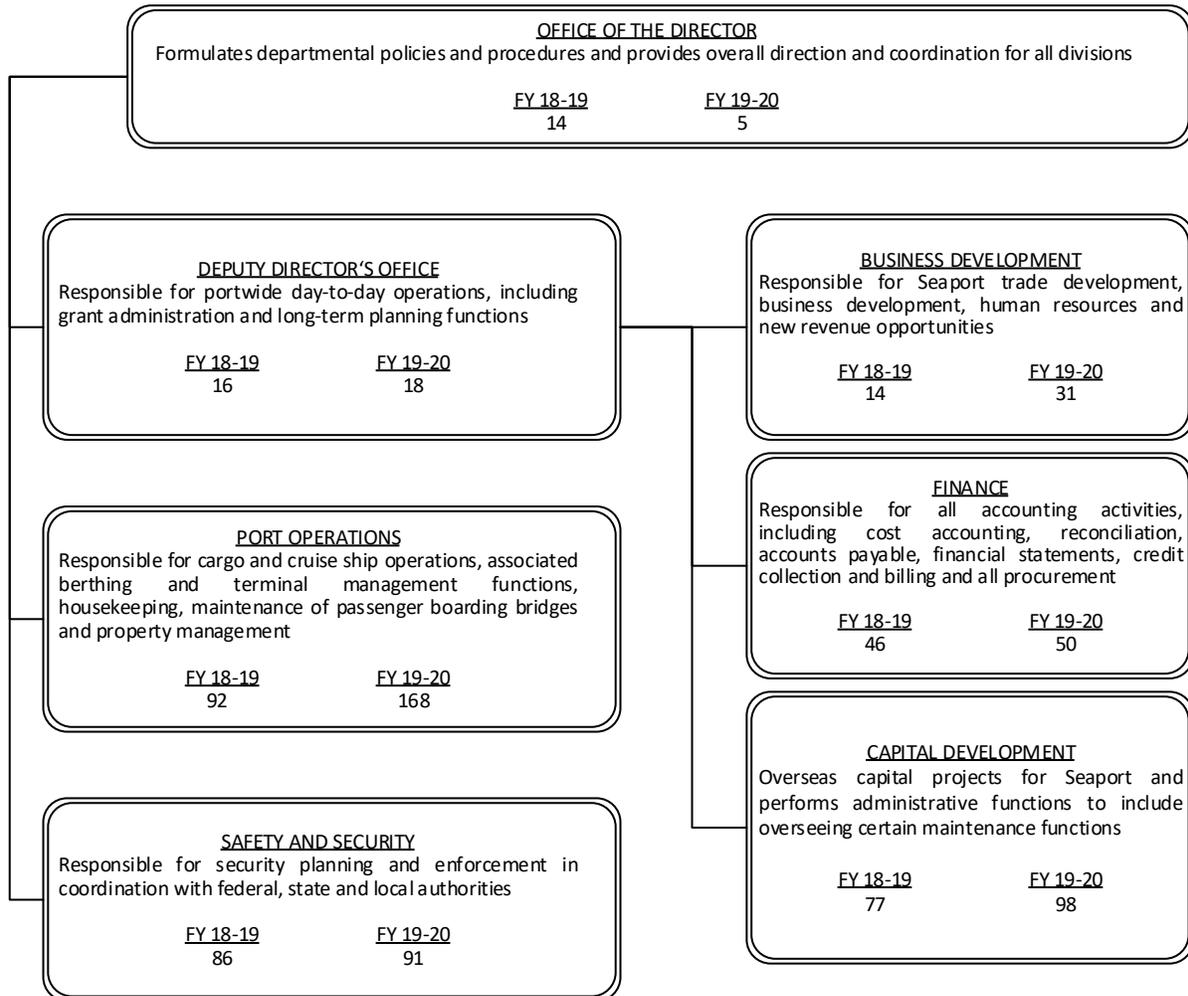


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



The FY 2019-20 total number of full-time equivalent positions is 561

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DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director is responsible for overseeing the implementation of the Seaport 2035 Master Plan; overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Seaport and the County at the local, national and international levels.

- Establishes departmental policy, directs overall management, provides long-term vision and implements legislative policy and directives

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Cruise passengers (in thousands)*	ED1-5	ES-3	OC	↑	5,340	5,592	6,500	6,840	7,063
Number of TEUs (Twenty Foot Equivalent) (in thousands)*	ED1-5	ES-3	OC	↑	1,024	1,084	1,080	1,100	1,121

*FY 2017-18 Actuals have been revised to reflect more up to date information

DIVISION COMMENTS

- In 2019 PortMiami's credit rating was upgraded to A3 with an outlook stable by Moody's Investor Services; the A rating by both Moody's and Fitch reflects PortMiami's strong competitive position as the Cruise Capital of the World and leading cargo port
- The FY 2019-20 Adopted Budget includes a departmental reorganization to provide efficient departmental management by transferring the Human Relations function with eight positions to the Business Development Division and one Strategic Initiatives Manager position from the Business Development Division
- *The FY 2019-20 Adopted Budget includes a departmental reorganization that eliminates one vacant Administrative Officer 3 and one vacant Specialist Government and Internal Affairs position*

DIVISION: DEPUTY DIRECTOR'S OFFICE

The Office of the Deputy Port Director is responsible for day-to-day operations, including grant administration and planning functions.

- Provides management direction and administration of all departmental operations and personnel
- Guides organizational development and performance excellence initiatives
- Coordinates federal, state and local legislative affairs
- Coordinates internal and external communication including public information programs and outreach

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Property leases occupancy rate	ED1-5	ES-3	OC	↑	95%	95%	95%	95%	95%

DIVISION COMMENTS

- **The FY 2019-20 Adopted Budget includes the addition of one Seaport Environmental Manager, one Executive Assistant to the Deputy Director and one Environmental Resources Specialist to enhance the Port's environmental efforts and management strength (\$278,000)**
- The FY 2019-20 Adopted Budget includes a departmental reorganization that transfers one Manager of Seaport Planning position to the Capital Development Division to assist with capital grants projects
- PortMiami has won the 2019 Porthole Cruise Magazine award in recognition for its customer service, quality operations and all around excellence

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DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for cargo and cruise ship operations and property management.

- Coordinates operations and berthing activities and terminal management functions
- Maintains passenger loading operations
- Coordinates PortMiami Crane Management, Inc.'s functions

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Crane availability	ED1-5	ES-3	EF	↑	99.5%	99%	99%	99%	99%

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes the addition of 44 positions to handle the proper level of housekeeping functions and maintenance for current and new cruise terminals (\$2.1 million)
- The FY 2019-20 Adopted Budget includes the addition of 16 Passenger Boarding Bridge technicians to cope with added boarding bridges and greater maintenance requirements on the current bridges (\$1.2 million)
- The FY 2019-20 Adopted Budget includes the conversion of 16 part-time positions into full-time positions for the parking management and revenue collection functions (\$302,000)

DIVISION: BUSINESS DEVELOPMENT

The Business Development Division is responsible for business retention and development as well as long term planning of Seaport requirements, communications and outreach.

- Develops and negotiates short and long term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of Seaport activities

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Advertising revenue generated	ED1-5	ES-3	OC	↑	\$208,000	\$360,000	\$200,000	\$100,000	\$100,000

DIVISION COMMENTS

- The FY 2019-20 Adopted Budget includes the addition of one Executive Secretary, one Special Project Administrator 1, three Administrative Officer 2s, one Administrative Officer 3 and one Graphics Technician 2 to provide administrative support for the negotiations of terminals AA, AAA, H, K and B, including trade and new contract agreements (\$507,000)
- The FY 2019-20 Adopted Budget includes the addition of one Training Specialist 2 to assist with the new employee hiring process and employee trainings, one Administrative Officer 2 to monitor investigations related to FMLA requests and one Customer Service Representative 1 responsible for departmental customer service inquires including quarterly customer surveys at various terminals (\$201,000)
- The FY 2019-20 Adopted Budget includes a departmental reorganization that transfers the Human Relations function with eight positions from the Office of the Port Director and one Strategic Initiatives Manager position to the Office of the Port Director
- In January 2019 PortMiami reported its busiest cargo month in its history with over 104,000 TEUs while in December 2018 it reported its highest passenger month with over 784,000 cruise passengers
- In FY 2019-20 MSC Cruises will inaugurate operations of the Meraviglia at PortMiami with 220,000 passengers and \$4.4 million in revenue

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DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates Seaport design, engineering and construction management activities
- Coordinates environmental issues with various local, state and federal agencies
- Performs the Port's property, facilities and equipment maintenance functions

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Percentage of projects completed on time and within budget	ED1-5	IE-3	EF	↑	95%	95%	98%	98%	98%

DIVISION COMMENTS

- **The FY 2019-20 Adopted Budget includes the addition of 12 positions to oversee planning, programming, design and implementation of \$1 billion in capital projects over the next five years (\$1.055 million)**
- **The FY 2019-20 Adopted Budget includes the addition of four Maintenance Mechanics, two Painters, one Carpenter and the conversion of one Maintenance Mechanic into a full-time position due to increased usage of existing terminals with more cruise ship calls and renovations of terminal facilities (\$435,000)**
- The FY 2019-20 Adopted Budget includes a departmental reorganization that transfers one Manager of Seaport Planning position from the Deputy Director's Office to assist with capital grants projects

DIVISION: FINANCE

The Finance Division is responsible for accounting and budget activities, procurement and contracts.

- Responsible for all accounting activities including cost accounting, reconciliations, grants accounting, accounts payable, financial reporting, credit/collections and billing
- Coordinates capital and operational budget activities
- Manages financial activities for gantry cranes
- Develops and implements financial strategies to enhance revenues and reduce expenditures
- Responsible for procurement, contracting, information technology and materials management functions of the Department

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Percentage of purchase requisitions completed	ED1-2	ES-3	OC	↑	95%	95%	95%	95%	95%

DIVISION COMMENTS

- **The FY 2019-20 Adopted Budget includes the addition of three Accountants, one Budget Analyst, and two Clerk 4 positions due to the anticipated increase to accounting workload due to new capital projects (\$380,000)**
- **The FY 2019-20 Adopted Budget includes the addition of one Buyer, one Procurement and Contract Manager, one Administrative Officer 2 and one Administrative Officer 3 due to the anticipated increase in procurement activities due to the new construction projects (\$324,000)**
- *The FY 2019-20 Adopted Budget includes the transfer of six positions to the Information Technology Department as part of the County's IT consolidation*

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DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement in coordination with federal, state and local authorities.

- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Coordinates with federal, state and local law enforcement partners

Key Department Measures, Strategic Objectives, and Resiliency Drivers

Measures	SO	RD	Type	Good	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
					Actual	Actual	Budget	Actual	Target
Number of Seaport Enforcement Officers*	PS3-3	ES-2	OP	↑	60	60	61	61	67

*FY 2017-18 Actuals have been revised to reflect more up to date information

DIVISION COMMENTS

- **The FY 2019-20 Adopted Budget includes the addition of six Seaport Enforcement Specialist positions due to a change in state requirements for crew member screening on cruise ships and in cruise ship terminals (\$384,000)**
- In conjunction with the Miami-Dade Police Department, the FY 2019-20 Adopted Budget includes the addition of five Police Officers to handle additional workload due to added Port facilities (\$550,000)
- *The FY 2019-20 Adopted Budget includes a departmental reorganization that eliminates a vacant Seaport Security Operations Supervisor*

ADDITIONAL INFORMATION

- The Seaport's Promotional Fund is budgeted at \$925,000 in FY 2019-20 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities; funding is provided for the following activities: Greater Miami Convention and Visitors Bureau (\$75,000), Latin Chamber of Commerce (CAMACOL) (\$50,000), Florida International University (FIU) for the Inter-American Conference of Mayors (\$35,000), Seatrade Cruise Global Exhibition and Conference (\$90,000), American Association of Port Authorities (AAPA) Latin Ports Delegation Annual Congress (\$30,000), Cargo and Cruise Marketing Program and Community Outreach (\$155,000), the International Economic Forum of the Americas (\$35,000), National Salute to America's Heroes (\$25,000), 5000 Role Models of Excellence (\$15,000), Promotional Events and Inaugurals (\$150,000), Miami Smooth Jazz Festival (\$25,000), Florida-Caribbean Summit (\$25,000), Boys and Girls Club of Miami-Dade (\$15,000), Super Bowl LIV (\$175,000) and National Association of Counties (NACO) (\$25,000)
- In FY 2019-20, Seaport will continue its MOUs with Audit and Management Services to conduct audits of various departmental operations and services (\$190,000), the Department of Transportation and Public Works to continue taxi cab inspection (\$100,000) and survey crews (\$145,000), the Department of Solid Waste Management for mosquito control (\$50,000), the Human Resources Department for compensation analyses (\$50,000), and the County Attorney's Office for legal services (\$1 million)
- In FY 2019-20, the Department will continue its comprehensive cargo program that increases cargo traffic by providing various incentives based on volumes

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CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2019-20 Adopted Budget and Multi-Year Capital Plan includes an investment of \$1 billion for six new terminals over the next five years
- The Port's boutique Terminal J, which caters to small vessels and luxury cruises, is undergoing a \$4.1 million upgrade which is projected to be completed in FY 2019-20
- New cruise Terminal B will open in February 2020 and will accommodate Norwegian Cruise Line vessels carrying up to 5,000 passengers (total project cost \$251.8 million, \$218.3 million in FY 2019-20); the project is estimated to have an operating impact in FY 2019-20 of \$400,000 and including four FTEs
- In FY 2019-20, the Department will continue to repair and upgrade both cargo and cruise bulkheads, expected to add at least 30 years of life to the Port (total project cost \$60.311 million; \$33.3 million in FY 2019-20); the Department does not anticipate any operational impact resulting from this project
- As a result of building new Terminal B, the old terminals B and C will be refurbished and recast as new Terminal C (total project cost \$18.7 million)
- In anticipation of the Port's receiving larger ships, the Department will add up to five new post-panamax gantry cranes which will bring the total number of cranes at the Port to 17; the additional cranes will allow the Port to handle more than one million TEUs annually (total project cost \$54.4 million; \$50 million in FY 2019-20); it is anticipated that this project will have an annual operating impact of \$500,000 per crane, for a total operating impact of \$2 million beginning in FY 2019-20 including eight FTEs
- The new cruise terminal V for Virgin Voyages will break ground in the fall of 2019 and is slated for completion by November 2021 (total project cost \$180 million, \$65 million in FY 2019-20)
- The FY 2019-20 Adopted Budget and Multi-Year Capital Plan includes the purchase of 15 vehicles (\$396,000); over the next five years, the Department has budgeted \$2.168 million to replace 80 vehicles as part of its fleet replacement plan; the County's fleet replacement plan is included under Non-Departmental project #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 16-17	Actual FY 17-18	Budget FY 18-19	Actual FY 18-19	Budget FY 19-20
Advertising	445	311	447	368	354
Fuel	134	150	166	158	153
Overtime	1,537	1,617	1,725	1,715	1,765
Security Services	20,195	17,128	22,483	23,066	24,096
Temporary Employees	12	0	20	0	0
Travel and Registration	123	231	146	306	467
Utilities	4,890	4,882	5,113	4,913	4,954

ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 18-19	Adopted Fee FY 19-20	Dollar Impact FY 19-20
• Water use per ton	\$2.95	\$3.04	\$115,000
• Various Passenger Dockage and Wharfage rates	Various	Various	\$2,527,000
• Various Cargo Dockage and Wharfage rates	Various	Various	\$704,000
• Various Crane charges	Various	Various	\$501,000
• Various Terminal Rental charges	Various	Various	\$600,000

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OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 16-17	Actual FY 17-18	Budget FY 18-19	Adopted FY 19-20
Revenue Summary				
Carryover	67,117	82,156	79,161	121,053
FDOT Revenues	4,000	17,000	17,000	17,000
Proprietary Fees	150,858	160,321	169,094	188,802
Total Revenues	221,975	259,477	265,255	326,855
Operating Expenditures Summary				
Salary	23,088	22,932	24,971	28,610
Fringe Benefits	8,545	8,451	10,812	12,687
Court Costs	10	23	17	38
Contractual Services	16,965	17,339	18,904	25,224
Other Operating	10,755	15,638	14,216	15,546
Charges for County Services	22,302	24,336	27,750	31,013
Grants to Outside Organizations	0	0	0	0
Capital	557	227	1,814	923
Total Operating Expenditures	82,222	88,946	98,484	114,041
Non-Operating Expenditures Summary				
Transfers	375	-16,408	500	925
Distribution of Funds In Trust	0	0	0	0
Debt Service	57,222	75,258	82,493	89,374
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	83,778	122,515
Total Non-Operating Expenditures	57,597	58,850	166,771	212,814

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 18-19	Adopted FY 19-20	Budget FY 18-19	Adopted FY 19-20
Strategic Area: Economic Development				
Office of the Port Director	2,569	1,395	14	5
Deputy Director's Office	1,684	2,166	16	18
Port Operations	25,223	35,313	92	168
Business Development	2,922	4,292	14	31
Capital Development	11,149	13,425	77	98
Finance	32,454	33,354	46	50
Safety and Security	22,483	24,096	86	91
Total Operating Expenditures	98,484	114,041	345	461

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FUTURE	TOTAL
Revenue									
FDOT Funds	2,300	37,600	4,800	0	0	0	0	0	44,700
Federal Transportation Grant	0	15,047	0	0	0	0	0	0	15,047
Future Financing	15,400	524,393	393,200	289,500	208,600	123,400	102,100	0	1,656,593
Seaport Bonds/Loans	144,214	0	0	0	0	0	0	0	144,214
Tenant Financing	4,000	1,000	0	0	0	0	0	0	5,000
Total:	165,914	578,040	398,000	289,500	208,600	123,400	102,100	0	1,865,554
Expenditures									
Strategic Area: ED									
Cargo Facilities Improvements	40,811	56,500	49,500	24,300	12,300	1,900	0	0	185,311
Equipment Acquisition	4,400	50,000	0	0	0	0	0	0	54,400
Facility Improvements	0	6,500	6,400	5,900	1,200	0	0	0	20,000
New Passenger Facilities	5,600	93,000	192,500	79,900	56,000	73,000	0	0	500,000
Passenger Facilities Improvements	12,000	48,000	0	0	0	0	0	0	60,000
Port Facility Improvements	69,603	87,040	149,600	179,400	139,100	48,500	102,100	0	775,343
Terminal Improvements	33,500	237,000	0	0	0	0	0	0	270,500
Total:	165,914	578,040	398,000	289,500	208,600	123,400	102,100	0	1,865,554

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

CARGO GATE - MODIFICATIONS

PROJECT #: 644010

DESCRIPTION: Purchase and install security systems for new gateway as required
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
FDOT Funds	0	2,000	0	0	0	0	0	0	2,000
Federal Transportation Grant	0	7,000	0	0	0	0	0	0	7,000
Future Financing	900	7,500	1,300	0	0	0	0	0	9,700
TOTAL REVENUES:	900	16,500	1,300	0	0	0	0	0	18,700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	900	16,500	1,300	0	0	0	0	0	18,700
TOTAL EXPENDITURES:	900	16,500	1,300	0	0	0	0	0	18,700

CHANNEL MODIFICATIONS

PROJECT #: 200000028

DESCRIPTION: Improvements to Seaport channels as a result of the new terminal additions at the Port of Miami
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	3,200	3,900	22,000	49,000	44,000	12,000	0	0	134,100
TOTAL REVENUES:	3,200	3,900	22,000	49,000	44,000	12,000	0	0	134,100
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	3,200	3,900	22,000	49,000	44,000	12,000	0	0	134,100
TOTAL EXPENDITURES:	3,200	3,900	22,000	49,000	44,000	12,000	0	0	134,100

CONSTRUCTION SUPERVISION

PROJECT #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Seaport
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	9,800	9,800	9,500	9,000	8,500	0	0	46,600
Seaport Bonds/Loans	36,703	0	0	0	0	0	0	0	36,703
TOTAL REVENUES:	36,703	9,800	9,800	9,500	9,000	8,500	0	0	83,303
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	13,801	0	0	0	0	0	0	0	13,801
Planning and Design	22,902	9,800	9,800	9,500	9,000	8,500	0	0	69,502
TOTAL EXPENDITURES:	36,703	9,800	9,800	9,500	9,000	8,500	0	0	83,303

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CONTAINER YARD - IMPROVEMENTS (SEABOARD)

PROJECT #: 644520

DESCRIPTION: Implement container yard improvements in the Seaport terminal area for drainage improvements
LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	7,700	11,500	9,000	4,500	1,900	0	0	34,600
Seaport Bonds/Loans	18,500	0	0	0	0	0	0	0	18,500
Tenant Financing	4,000	1,000	0	0	0	0	0	0	5,000
TOTAL REVENUES:	22,500	8,700	11,500	9,000	4,500	1,900	0	0	58,100
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	22,500	8,700	11,500	9,000	4,500	1,900	0	0	58,100
TOTAL EXPENDITURES:	22,500	8,700	11,500	9,000	4,500	1,900	0	0	58,100

CRUISE TERMINAL AAAA - NEW

PROJECT #: 2000001291

DESCRIPTION: Design and construct a new cruise terminal to support expanding operations
LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: TBD

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	11,400	62,000	103,400	60,000	4,300	0	0	241,100
Seaport Bonds/Loans	900	0	0	0	0	0	0	0	900
TOTAL REVENUES:	900	11,400	62,000	103,400	60,000	4,300	0	0	242,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	900	11,400	59,000	103,400	60,000	4,300	0	0	239,000
Furniture Fixtures and Equipment	0	0	3,000	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	900	11,400	62,000	103,400	60,000	4,300	0	0	242,000

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$1,000,000 and includes 0 FTE(s)

CRUISE TERMINAL B - NEW

PROJECT #: 2000000571

DESCRIPTION: Construct a new Terminal B to accommodate Norwegian Cruise Line operations
LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	218,300	0	0	0	0	0	0	218,300
Seaport Bonds/Loans	33,500	0	0	0	0	0	0	0	33,500
TOTAL REVENUES:	33,500	218,300	0	0	0	0	0	0	251,800
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	30,500	218,300	0	0	0	0	0	0	248,800
Furniture Fixtures and Equipment	3,000	0	0	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	33,500	218,300	0	0	0	0	0	0	251,800

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$400,000 and includes 4 FTE(s)

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CRUISE TERMINAL C

PROJECT #: 200000923

DESCRIPTION: Provide renovations to combine terminals B and C to accommodate various cruise lines
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
FDOT Funds	0	6,600	0	0	0	0	0	0	6,600
Future Financing	0	12,100	0	0	0	0	0	0	12,100
TOTAL REVENUES:	0	18,700	0	0	0	0	0	0	18,700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	17,700	0	0	0	0	0	0	17,700
Furniture Fixtures and Equipment	0	1,000	0	0	0	0	0	0	1,000
TOTAL EXPENDITURES:	0	18,700	0	0	0	0	0	0	18,700

CRUISE TERMINAL F - PHASE 2

PROJECT #: 200000979

DESCRIPTION: Expand Terminal F to accommodate added Carnival Cruise ships
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	26,000	69,000	43,900	0	0	0	0	138,900
Seaport Bonds/Loans	1,100	0	0	0	0	0	0	0	1,100
TOTAL REVENUES:	1,100	26,000	69,000	43,900	0	0	0	0	140,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	1,100	26,000	69,000	40,900	0	0	0	0	137,000
Furniture Fixtures and Equipment	0	0	0	3,000	0	0	0	0	3,000
TOTAL EXPENDITURES:	1,100	26,000	69,000	43,900	0	0	0	0	140,000

Estimated Annual Operating Impact will begin in FY 2021-22 in the amount of \$500,000 and includes 5 FTE(s)

CRUISE TERMINAL J - IMPROVEMENTS

PROJECT #: 642930

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, installing new elevators and completing various terminal repair/upgrades
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	600	0	0	0	0	0	0	600
Seaport Bonds/Loans	3,500	0	0	0	0	0	0	0	3,500
TOTAL REVENUES:	3,500	600	0	0	0	0	0	0	4,100
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	3,500	600	0	0	0	0	0	0	4,100
TOTAL EXPENDITURES:	3,500	600	0	0	0	0	0	0	4,100

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CRUISE TERMINAL K - NEW

PROJECT #: 200000980

DESCRIPTION: Design and construct a new cruise terminal to support expanding operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	2,000	13,000	36,000	56,000	73,000	0	0	180,000
TOTAL REVENUES:	0	2,000	13,000	36,000	56,000	73,000	0	0	180,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	2,000	10,000	36,000	56,000	73,000	0	0	177,000
Furniture Fixtures and Equipment	0	0	3,000	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	0	2,000	13,000	36,000	56,000	73,000	0	0	180,000

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$500,000 and includes 5 FTE(s)

CRUISE TERMINAL V - NEW

PROJECT #: 200000978

DESCRIPTION: Design and construct a new cruise terminal to support expanding operations with Virgin Voyages
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	65,000	110,500	0	0	0	0	0	175,500
Seaport Bonds/Loans	4,500	0	0	0	0	0	0	0	4,500
TOTAL REVENUES:	4,500	65,000	110,500	0	0	0	0	0	180,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	4,500	65,000	107,500	0	0	0	0	0	177,000
Furniture Fixtures and Equipment	0	0	3,000	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	4,500	65,000	110,500	0	0	0	0	0	180,000

Estimated Annual Operating Impact will begin in FY 2022-23 in the amount of \$300,000 and includes 4 FTE(s)

CRUISE TERMINALS A AND AA - ROADWAYS

PROJECT #: 200000724

DESCRIPTION: Construct a new road to handle increased Port traffic for new terminals A and AA
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	18,900	9,900	0	0	0	0	0	28,800
Seaport Bonds/Loans	10,900	0	0	0	0	0	0	0	10,900
TOTAL REVENUES:	10,900	18,900	9,900	0	0	0	0	0	39,700
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	10,900	18,900	9,900	0	0	0	0	0	39,700
TOTAL EXPENDITURES:	10,900	18,900	9,900	0	0	0	0	0	39,700

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CRUISE TERMINALS AA/AAA - NEW

PROJECT #: 200000570

DESCRIPTION: Design and construct new cruise terminals to support expanded operations with MSC Cruise Lines
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	900	4,000	3,000	0	0	0	0	7,900
TOTAL REVENUES:	0	900	4,000	3,000	0	0	0	0	7,900
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	900	4,000	3,000	0	0	0	0	7,900
TOTAL EXPENDITURES:	0	900	4,000	3,000	0	0	0	0	7,900

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$500,000 and includes 5 FTE(s)

FEDERAL INSPECTION FACILITY

PROJECT #: 641540

DESCRIPTION: Build new facility for Immigration and Customs Enforcement Operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	5,000	11,000	300	0	0	0	0	16,300
TOTAL REVENUES:	0	5,000	11,000	300	0	0	0	0	16,300
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	5,000	11,000	300	0	0	0	0	16,300
TOTAL EXPENDITURES:	0	5,000	11,000	300	0	0	0	0	16,300

Estimated Annual Operating Impact will begin in FY 2020-21 in the amount of \$50,000 and includes 0 FTE(s)

GANTRY CRANES

PROJECT #: 200000131

DESCRIPTION: Purchase five (5) post panamax gantry cranes for increased traffic
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
FDOT Funds	2,300	18,000	0	0	0	0	0	0	20,300
Future Financing	0	32,000	0	0	0	0	0	0	32,000
Seaport Bonds/Loans	2,100	0	0	0	0	0	0	0	2,100
TOTAL REVENUES:	4,400	50,000	0	0	0	0	0	0	54,400
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Major Machinery and Equipment	4,400	50,000	0	0	0	0	0	0	54,400
TOTAL EXPENDITURES:	4,400	50,000	0	0	0	0	0	0	54,400

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$2,000,000 and includes 8 FTE(s)

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GARAGE K - NEW

PROJECT #: 2000001288

DESCRIPTION: Construct a new garage to support the passenger growth for the new Terminal K
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	48,000	0	0	0	0	0	0	48,000
Seaport Bonds/Loans	12,000	0	0	0	0	0	0	0	12,000
TOTAL REVENUES:	12,000	48,000	0	0	0	0	0	0	60,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	12,000	48,000	0	0	0	0	0	0	60,000
TOTAL EXPENDITURES:	12,000	48,000	0	0	0	0	0	0	60,000

INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS

PROJECT #: 2000001290

DESCRIPTION: Contribution for infrastructure improvements including but not limited to road work and relocations for future buildings constructed by Royal Caribbean Cruise Line, Norwegian Cruise Line and Carnival Cruise Line
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: TBD

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	6,500	6,400	5,900	1,200	0	0	0	20,000
TOTAL REVENUES:	0	6,500	6,400	5,900	1,200	0	0	0	20,000
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	6,500	6,400	5,900	1,200	0	0	0	20,000
TOTAL EXPENDITURES:	0	6,500	6,400	5,900	1,200	0	0	0	20,000

Estimated Annual Operating Impact will begin in FY 2019-20 in the amount of \$50,000 and includes 0 FTE(s)

INFRASTRUCTURE IMPROVEMENTS - PORT WIDE

PROJECT #: 645430

DESCRIPTION: Provide infrastructure improvements in various areas of the Port
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
FDOT Funds	0	0	2,300	0	0	0	0	0	2,300
Future Financing	0	14,900	12,400	10,600	20,600	20,500	102,100	0	181,100
Seaport Bonds/Loans	8,900	0	0	0	0	0	0	0	8,900
TOTAL REVENUES:	8,900	14,900	14,700	10,600	20,600	20,500	102,100	0	192,300
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	8,900	14,900	14,700	10,600	20,600	20,500	102,100	0	192,300
TOTAL EXPENDITURES:	8,900	14,900	14,700	10,600	20,600	20,500	102,100	0	192,300

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INLAND PORT DEVELOPMENT

PROJECT #: 200000572

DESCRIPTION: Continue Inland Port development of container storage and transfer staging areas
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	240	0	0	0	0	0	0	240
TOTAL REVENUES:	0	240	0	0	0	0	0	0	240
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	240	0	0	0	0	0	0	240
TOTAL EXPENDITURES:	0	240	0	0	0	0	0	0	240

NORTH BULKHEAD - REHABILITATION

PROJECT #: 644300

DESCRIPTION: Provide repairs and improvements to the north bulkhead terminal
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	18,300	9,300	1,500	0	0	0	0	29,100
TOTAL REVENUES:	0	18,300	9,300	1,500	0	0	0	0	29,100
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	18,300	9,300	1,500	0	0	0	0	29,100
TOTAL EXPENDITURES:	0	18,300	9,300	1,500	0	0	0	0	29,100

SOUTH BULKHEAD - REHABILITATION

PROJECT #: 646300

DESCRIPTION: Provide repairs and improvements to the Port's south bulkhead
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Federal Transportation Grant	0	8,047	0	0	0	0	0	0	8,047
Future Financing	11,300	6,953	3,700	0	0	0	0	0	21,953
Seaport Bonds/Loans	1,211	0	0	0	0	0	0	0	1,211
TOTAL REVENUES:	12,511	15,000	3,700	0	0	0	0	0	31,211
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	12,511	15,000	3,700	0	0	0	0	0	31,211
TOTAL EXPENDITURES:	12,511	15,000	3,700	0	0	0	0	0	31,211

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SOUTH FLORIDA CONTAINER - TERMINAL IMPROVEMENTS

PROJECT #: 647150



DESCRIPTION: Improve the drainage in the South Florida Container Terminal and add cargo yard projects
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
FDOT Funds	0	11,000	2,500	0	0	0	0	0	13,500
Future Financing	0	5,300	30,500	15,300	7,800	0	0	0	58,900
Seaport Bonds/Loans	4,900	0	0	0	0	0	0	0	4,900
TOTAL REVENUES:	4,900	16,300	33,000	15,300	7,800	0	0	0	77,300
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	4,900	16,300	33,000	15,300	7,800	0	0	0	77,300
TOTAL EXPENDITURES:	4,900	16,300	33,000	15,300	7,800	0	0	0	77,300

VARIOUS FACILITY MOVES

PROJECT #: 6410330



DESCRIPTION: Movement of customer warehouses and/or other facilities as determined
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	3,100	6,500	400	0	3,200	0	0	13,200
TOTAL REVENUES:	0	3,100	6,500	400	0	3,200	0	0	13,200
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	0	3,100	6,500	400	0	3,200	0	0	13,200
TOTAL EXPENDITURES:	0	3,100	6,500	400	0	3,200	0	0	13,200

WATER AND SEWER UPGRADES

PROJECT #: 647720



DESCRIPTION: Upgrade the Port's Miami-Dade Water and Sewer System for new services
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Future Financing	0	0	400	1,700	5,500	0	0	0	7,600
Seaport Bonds/Loans	5,500	0	0	0	0	0	0	0	5,500
TOTAL REVENUES:	5,500	0	400	1,700	5,500	0	0	0	13,100
EXPENDITURE SCHEDULE:	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	FUTURE	TOTAL
Construction	5,500	0	400	1,700	5,500	0	0	0	13,100
TOTAL EXPENDITURES:	5,500	0	400	1,700	5,500	0	0	0	13,100

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UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
CRUISE FERRY COMPLEX - NEW	Dante B. Fascell Port of Miami-Dade	20,000
CRUISE TERMINALS - CONCOURSES AND BERTHING MODIFICATIONS	Dante B. Fascell Port of Miami-Dade	15,000
GANTRY CRANES - RUBBER TIRE REPLACEMENT	Dante B. Fascell Port of Miami-Dade	10,000
NEW BERTH O - WEST NEW APRON	Dante B. Fascell Port of Miami-Dade	67,000
PARKING GARAGES - EXPANSION	Dante B. Fascell Port of Miami-Dade	55,000
PASSENGER TERMINALS - MOBILE WALKWAYS	Dante B. Fascell Port of Miami-Dade	10,200
PORT OPERATIONS SITE - NEW FACILITY	Dante B. Fascell Port of Miami-Dade	23,500
PORT ROADWAY - REALIGNMENT	Dante B. Fascell Port of Miami-Dade	25,000
PORT UTILITIES - EXPAND AND MODERNIZE	Dante B. Fascell Port of Miami-Dade	15,000
RAIL ROAD TRACK - EXTENSION	Dante B. Fascell Port of Miami-Dade	1,000
WATER SERVICE CAPACITY - EXPANSION	Dante B. Fascell Port of Miami-Dade	5,000
UNFUNDED TOTAL		246,700

Department Operational Unmet Needs			
Description	(dollars in thousands)		Positions
	Startup Costs/ Non-Recurring Costs	Recurring Costs	
Purchase components required to upgrade sewer pumps, alarm systems, and air conditioning units	\$1,000	\$0	0
Purchase ground maintenance equipment to replace deteriorating aging equipment	\$750	\$0	0
Total	\$1,750	\$0	0