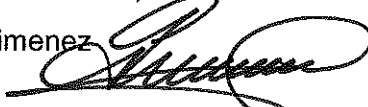


Memorandum



Date: September 10, 2015

To: Honorable Juan C. Zapata
County Commissioner, District 11

From: Carlos A. Gimenez 
Mayor

Subject: Responses to Questions from September 4, 2015 Memorandum

This information has been prepared in response to the questions sent in your September 4, 2015 memorandum.

1. The Proposed Budget references a plan to reduce People's Transportation Plan (PTP) support for the operational needs of Miami-Dade Transit (MDT) to \$28.6 million by FY 2020-21. What is the proposed allocation of PTP revenue to Miami-Dade Transit operations for the next five years (Volume 2, p 141)?

The proposed allocation of PTP revenue to MDT is as follows:

<i>FY 2015-16</i>	<i>\$130.412 million (as adjusted at the first budget hearing)</i>
<i>FY 2016-17</i>	<i>\$116.073 million</i>
<i>FY 2017-18</i>	<i>\$ 49.638 million</i>
<i>FY 2018-19</i>	<i>\$ 46.074 million</i>
<i>FY 2019-20</i>	<i>\$ 28.602 million</i>

2. What anticipated funding sources will be used to replace People's Transportation Plan support for Miami-Dade Transit operations for the next five fiscal years?
As you can see from the five-year financial forecast for the PTP and MDT, each funding source varies based on the assumptions used in the projections. In the five-year financial forecast for the General Fund, it is assumed that an extraordinary contribution from the General Fund, above the required maintenance of effort (MOE), will be used to balance the MDT budget.
3. In response to my Memorandum dated September 2, you indicated that 120 additional Metrobus Operators are being added to mitigate costs associated with overtime. Is the increased expenditure for 120 additional Metrobus Operators offset by savings to overtime expenditures? (Volume 2, pages 140-141)
Yes. Please reference the "Selected Item Highlights and Details" at the top of page 141 of Volume 2. The FY 2015-16 budgeted overtime is \$5.922 million less than the FY 2014-15 projection.

4. Why has the UMSA general fund contribution to the Information Technology Department increased by over \$1 million in the proposed budget and how will that funding be utilized?

The overall cost of the services provided by the Information Technology Department has increased due to increased personnel costs, increased cost of contractors, and software and hardware maintenance costs. The UMSA General Fund contribution is a calculated amount, based on the Information Technology Funding model which allocates the cost of enterprise systems and support across all departments, based on the number of budgeted employees in each department. The portion allocated to departments subsidized by the General Fund is paid directly by the general fund, rather than as a transfer from those departments.

5. The proposed budget indicates that a number of employees in the Information Technology Department will be transferring from other divisions and that the overall staffing level of the department will increase from 656 to 737 employees. Please provide a list of positions that are being added to the department and their associated costs. (Volume 3, page 262)

6. Is there a corresponding decrease in budgeted information technology positions in other County departments and if so, what are the respective decreases?

In reference to questions #5 and #6, the FY 2015-16 Proposed Budget reflects the further centralization of Information Technology Department (ITD). On page 270, Volume 3 the "Additional Information" section of the departmental narrative describes the number of positions that were transferred from various departments to ITD. It is also described in the corresponding departmental narratives. For your convenience, attached is the position change information for ITD (Attachment A).

7. The Proposed Budget references a plan to increase the Countywide Emergency Contingency Reserve to \$100 million by FY 2019-20. What anticipated funding source(s) will be used to allocate the proposed funding to the emergency contingency reserves? (Volume 1, page 71, 84)

Please refer to the five-year financial forecast schedules beginning on page 72 of Volume 1. Contributions to the Countywide Emergency Contingency Reserve are made from the Countywide General fund and are reflected as a portion of the General Government Expenditures detailed on page 83 with the balance of the reserve shown on page 84. Major revenues that support the Countywide General Fund are detailed on pages 72-74, but all revenues of the General Fund (see Appendix E, pages 137-138 of Volume 1) are included in the summary forecast shown on page 91.

8. What methodology or criteria will be considered to determine the deployment of the additional Miami-Dade County police officers that are included in the FY 2015-16 Proposed Budget?

Many criteria are taken into account when deploying the police forces, including population, density, call volume and category of crimes in a particular geographic area. These determinations are made frequently as part of the MDPD Director's regular COMSTAT process, now taking into account information from the Real Time Crime Center and Districts' Crime Analysis Units. Police District resources are adjusted as needed, taking into account District Commanders' recommendations, and are supplemented by specialized units. Arbitrary boundaries are not taken into account when determining the deployment of resources to protect our residents. If you would like to discuss your concerns regarding your Commission District in detail, I encourage you to meet with Director J. D. Patterson.

9. Why does the proposed budget assume a 1% cost of living adjustment? (Volume 1, page 71)
I have always taken the position that when the performance of the budget gets better, I will share that with our employees. I have offered the unions that have already come to agreement with my administration a guaranteed one (1) percent cost of living adjustment because the property tax roll performance for FY 2015-16 exceeded the formula set out in collective bargaining agreements, subject to Board approval. In order to most conservatively predict future expenses, a one (1) percent cost of living adjustment is included for all units for FY 2016-17.
10. In your response to my Memorandum dated September 2, you indicated that additional UMSA General Fund revenue will fund parks activities in eleven local parks. How were these parks selected and how many are located within the Unincorporated Municipal Service Area?
All 11 parks are located in UMSA and were identified by the Parks, Recreation and Open Spaces (PROS) because they are in high crime areas and are especially lacking in options for parks programming for children.
11. In your response to my memorandum dated September 2, you indicated that the Proposed Budget utilized excess Convention Development Tax revenue in the Parks, Recreation and Open Spaces Department to fund CDT-eligible activities. Please include a comprehensive list of all CDT-eligible PROS activities.
CDT-eligible activities in the PROS department include operations of the Crandon Tennis Center, ZooMiami, Deering Estate, and the stadium and equestrian center at Tropical Park.
12. What is the projected annual growth in gas tax revenue based on? (Volume 1, page 72)
As indicated on page 72 of Volume 1, projected growth is based on projected population growth. For more details, please refer to June 19, 2015 Revenue Estimating Conference report at <http://www.miamidade.gov/budget/library/memos/2015-06-revenue-estimating.pdf>. On pages 9-11 of that report, historical information, as well as more details regarding revenue drivers is provided.
13. In your response to my Memorandum dated August 28, you stated your methodology for calculating the average homeowner savings from property taxes since 2010-2011. During the same period, what is the total average property tax savings for homesteaded property owners and the total average property tax savings for non-homesteaded residential property owners?
Attachment B details the savings for each fiscal year by type of property as requested. In our original calculation, we used the average taxable value for 2014 of \$134,954 to calculate the savings (adjusting by CPI). Based on the actual average value of a homesteaded property for each year and the average taxable value of a non-homesteaded residential property each year, the savings would be \$857.82 and \$1,448.04, respectively.

14. How much additional revenue, in dollars, was generated for FY 2015-16 in excess of initial revenue projections? Of that amount, what amount will be spent on health care expenditures (in dollars and percent)?

The net additional revenue to the General Fund in excess of the previous five-year financial forecast is \$48.951 million. The increased cost of health care was already taken into account in the five-year financial forecast. Therefore all additional excess revenue has been allocated to enhanced service, including public safety, animal services, and elections.

If you have any additional questions, please feel free to contact Jennifer Moon, Budget Director at (305) 375-5143.

cc: Honorable Chairman Jean Monestime
and Members, Board of County Commissioners
Robert A. Cuevas, Jr., County Attorney
Office of the Mayor Senior Staff
Department Directors
Christopher Agrippa, Clerk of the Board
Charles Anderson, Commission Auditor

mayor07115

	Reduction	Addition	Transfer
Totals	8	10	79

Filled	Vacant
71	26

Change in Position Total 81

FY 2015-16 Position Changes

Department	Division	Bargaining Unit	Occ Code	Occ Title	Reduction	Addition	Transfer	Dept Transfer To/From	Filled	Vacant	Salary	Fringe	Total	CW	UMSA	Fire	Library	Other	Total
INFORMATION TECHNOLOGY	Public Safety	L	04692B	Correctional Bureau Commander			1	Corrections	1		105,675	41,096	146,771					146,771	146,771
	Public Safety	K	001832	Network Manager 1			3	Corrections	3		262,635	102,136	364,771					364,771	364,771
	Public Safety	K	01845B	Senior Systems Analyst Programmer			2	Corrections	2		169,154	65,782	234,936					234,936	234,936
	Public Safety	H	01844B	System Analyst Programmer 2			1	Corrections	1		88,985	34,605	123,590					123,590	123,590
	Public Safety	K	001827	Computer Technician 2			2	Corrections	2		124,873	48,562	173,435					173,435	173,435
	Public Safety	H	001843	System Analyst Programmer 1			2	Corrections	2		164,154	63,838	227,992					227,992	227,992
	Public Safety	L	000094	Administrative Secretary			1	Corrections		1	39,328	15,294	54,622					54,622	54,622
	Public Safety	K	001833	Network Manager 2			1	Corrections	1		97,627	37,966	135,593					135,593	135,593
	County Services	K	01845B	Senior Systems Analyst Programmer			6	Port of Miami	6		526,987	204,939	731,926					731,926	731,926
	County Services	H	01844B	System Analyst Programmer 2			3	Port of Miami	3		243,444	94,673	338,117					338,117	338,117
	County Services	M	001847	Computer Service Manager			1	Port of Miami	1		115,685	44,988	160,673					160,673	160,673
	County Services	H	001300	Seaport Enforcement Specialist			1	Port of Miami	0	1	47,477	18,463	65,940					65,940	65,940
	County Services	H	001724	Communication Serv Rep 1			1	Port of Miami	1		55,673	21,650	77,323					77,323	77,323
	County Services	L	001481	Chief of Seaport Information Systems			1	Port of Miami		1	82,997	32,276	115,273					115,273	115,273
	County Services	K	000013	Clerk 4			2	Transit	2		105,469	41,016	146,485					146,485	146,485
	County Services	L	000094	Administrative Secretary			1	Transit	1		52,203	20,301	72,504					72,504	72,504
	County Services	K	000812	Administrative Officer 3			1	Transit	1		80,788	31,418	112,206					112,206	112,206
	County Services	K	001827	Computer Technician 2			2	Transit	2		137,521	53,480	191,001					191,001	191,001
	County Services	K	001832	Network Manager 1			2	Transit	1	1	130,743	50,845	181,588					181,588	181,588
	County Services	K	001833	Network Manager 2			3	Transit	3		239,372	93,089	332,461					332,461	332,461
	County Services	K	001834	Network Systems Integrator			1	Transit	1		98,564	38,330	136,894					136,894	136,894
	County Services	H	001843	System Analyst Programmer 1			4	Transit	2	2	262,162	101,952	364,114					364,114	364,114
	County Services	H	01844B	System Analyst Programmer 2			10	Transit	8	2	807,144	313,890	1,121,034				1	1,121,034	1,121,034
	County Services	K	01845B	Senior Systems Analyst Programmer			6	Transit	6		643,304	250,174	893,478					893,478	893,478
	County Services	M	001847	Computer Service Manager			2	Transit	2		183,874	71,506	255,380					255,380	255,380
	County Services	L	001848	Computer Service Senior Manager			2	Transit	2		217,234	84,480	301,714					301,714	301,714
	County Services	K	001860	Technical Support Analyst			1	Transit	1		97,627	37,966	135,593					135,593	135,593
	County Services	K	001880	Systems Administrator 1			1	Transit	1		69,677	27,097	96,774					96,774	96,774
	County Services	K	001882	Senior Systems Administrator			3	Transit	3		303,538	118,042	421,580					421,580	421,580
	County Services	L	008492	Senior Chief MDT Info Tech Services			1	Transit	1		143,032	55,624	198,656					198,656	198,656
	Enterprise Architecture	H	001812	Senior Web Developer			4	CIAO	4		323,722	125,892	449,614	166,357	58,450			224,807	449,614
	Enterprise Architecture	K	01845B	Senior Systems Analyst Programmer			2	CIAO	2		171,600	66,733	238,333	88,183	30,983			119,167	238,333
	Enterprise Architecture	H	001808	Web Developer			5	CIAO	5		364,494	141,748	506,242	187,310	65,811			253,121	506,242
	Shared Services	L	001792	Business Relationship Manager			1			1	106,560	41,440	148,000					148,000	148,000
	Enterprise Solutions	H	001811	GIS Graphic Technician 2			3			3	158,760	61,740	220,500	163,170	57,330				220,500
	Public Safety	K	01845B	Senior Systems Analyst Programmer			5			5	434,563	168,997	603,560					603,560	603,560
	Data Center	K	001851	Senior Operating Systems Programmer			1			1	115,200	44,800	160,000	59,200	20,800			80,000	160,000
	Data Center	K	001851	Senior Operating Systems Programmer			1			1	117,718	45,779	163,497	39,926	14,028			109,543	163,497
	County Services	H	001841	Information Technology Specialist			1			1	67,172	26,123	93,295					93,295	93,295
	Public Safety	M	001847	Computer Service Manager			1			1	113,575	44,168	157,743	73,540	25,838			58,365	157,743
	County Services	L	001841	Chief of Seaport Information Systems			1			1	82,997	32,276	115,273					115,273	115,273
	County Services	M	001847	Computer Service Manager			1			1	86,180	33,515	119,695					119,695	119,695
	Operational Support	H	001706	ITD Information Center Analyst			1			1	76,722	29,836	106,558					106,558	106,558
	County Services	M	001847	Computer Service Manager			1			1	86,718	33,724	120,442					120,442	120,442
	County Services	H	01844B	System Analyst Programmer 2			1			1	88,611	34,460	123,071					123,071	123,071
				Sub-Totals	8	10	79		71	26	8,091,538	3,146,709	11,238,247	777,686	273,241	-	-	10,187,320	11,238,247

Residential Property Savings*After Mayor Carlos A. Gimenez*

Tax Roll Year	Adopted Millage Rate	Average Hex	Est. Tax Bill	Average Non-Hex	Est. Tax Bill
2015	9.7585	\$ 138,898.00	\$ 1,355.44	\$ 248,891.61	\$ 2,428.81
2014	9.7613	\$ 134,954.02	\$ 1,317.33	\$ 243,430.54	\$ 2,376.20
2013	9.6886	\$ 123,942.83	\$ 1,200.83	\$ 203,110.63	\$ 1,967.86
2012	9.5520	\$ 121,297.59	\$ 1,158.63	\$ 193,175.53	\$ 1,845.21
2011	9.7405	\$ 117,756.39	\$ 1,147.01	\$ 188,782.22	\$ 1,838.83

Before Mayor Carlos A. Gimenez

Tax Roll Year	If Rate Remained Flat	Average Hex	Est. Tax Bill	Average Non-Hex	Est. Tax Bill
2015	11.0498	\$ 138,898.00	\$ 1,534.80	\$ 248,891.61	\$ 2,750.20
2014	11.0498	\$ 134,954.02	\$ 1,491.21	\$ 243,430.54	\$ 2,689.86
2013	11.0498	\$ 123,942.83	\$ 1,369.54	\$ 203,110.63	\$ 2,244.33
2012	11.0498	\$ 121,297.59	\$ 1,340.31	\$ 193,175.53	\$ 2,134.55
2011	11.0498	\$ 117,756.39	\$ 1,301.18	\$ 188,782.22	\$ 2,086.01

Savings to the Average Residential Tax Payer

Tax Roll Year	Hex Residential	Non-Hex Residential
2015	\$ (179.36)	\$ (321.39)
2014	\$ (173.89)	\$ (313.66)
2013	\$ (168.71)	\$ (276.47)
2012	\$ (181.68)	\$ (289.34)
2011	\$ (154.18)	\$ (247.17)
Total	\$ (857.82)	\$ (1,448.04)