

Memorandum



Date:

To: Honorable Joe A. Martinez, Chairman
and Members, Board of County Commissioners

From: Alina T. Hudak
County Manager

Subject: People's Transportation Plan 2010-11 Five Year Implementation Plan and
Recommendations

The attached item is being placed on the agenda of the Board of County Commissioners at the request of Charles Scurr, Executive Director of the Citizens' Independent Transportation Trust for approval.

A handwritten signature in black ink, appearing to read "Alina T. Hudak". The signature is written in a cursive, flowing style. Below the signature is a horizontal line, and underneath that line, the text "Assistant County Manager" is printed in a standard, sans-serif font.

Assistant County Manager

Approved _____ Mayor Agenda Item No.
Veto _____
Override _____

RESOLUTION NO. _____

RESOLUTION ACCEPTING THE RECOMMENDATION OF
THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST
(CITT) AND APPROVING THE FIVE-YEAR
IMPLEMENTATION PLAN

WHEREAS, the Board of County Commissioners desires to accomplish the purposes outlined in the accompanying OCITT Executive Director's memorandum, a copy of which is incorporated herein by reference; and

WHEREAS, the People's Transportation Plan (PTP) is a publicly-supported transportation improvement program established to develop an integrated mass transportation network and to complete roadway improvements in Miami-Dade County and its municipalities; and

WHEREAS, the Board of County Commissioners, on September 21, 2010, adopted Ordinance 10-53 requiring the Citizens' Independent Transportation Trust ("CITT"), in consultation with the Mayor, to recommend to the Board of County Commissioners a Five Year Implementation Plan (the "Plan") that includes a detailed scope of work, schedule and budget for each project included in Exhibit 1 of the People's Transportation Plan (PTP), as amended, anticipated to be implemented in whole or in part during the five year period; and

WHEREAS, the CITT, at its May 18, 2011 meeting, forwarded a favorable recommendation to the Board of County Commissioners of the attached Five Year Implementation Plan, a copy of which is incorporated herein,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby

adopts the initial Five Year Implementation Plan for Fiscal Years 2010-11 through 2015-16 as outlined in the corresponding document in the form attached hereto and made a part hereof.

The foregoing resolution was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

Joe A. Martinez, Chairman	
Audrey M. Edmonson, Vice Chairwoman	
Bruno A. Barreiro	Lynda Bell
Esteban L. Bovo, Jr.	Jose "Pepe" Diaz
Sally A. Heyman	Barbara J. Jordan
Jean Monestime	Dennis C. Moss
Rebeca Sosa	Sen. Javier D. Souto
Xavier L. Suarez	

The Chairperson thereupon declared the resolution duly passed and adopted this _____, 2011. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.





Memorandum



To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Charles Scurr, Executive Director *Charles Scurr*

Date: May 26, 2011

Re: People's Transportation Plan 2010-11 Five Year Implementation Plan and Recommendations

The attached inaugural Five Year Implementation Plan (the "Plan") for the projects in the People's Transportation Plan (PTP) with recommendations as outlined below is recommended for approval.

The Plan is presented pursuant to the ordinance governing the activities of the Citizens' Independent Transportation Trust (CITT or the "Trust") (Ordinance 02-116), as amended by the Board of County Commissioners (BCC) on September 21, 2010. The CITT, in consultation with the Mayor, shall recommend to the County Commission a Five Year Implementation Plan that includes a detailed scope of work, schedule and budget for each project in Exhibit 1 of the PTP as amended, anticipated to be implemented in whole or in part during the five year period. The Plan shall be consistent with the federal requirements for the Metropolitan Planning Organization (the "MPO") Transportation Improvement Program (the "TIP") and the Long Range Plan. The Plan shall be updated annually. The Ordinance further provides the County Commission shall not delete, materially change or add any project to the Plan except in accordance with the procedures set forth in the Ordinance. The procedures include that such proposals shall be initially reviewed by the Trust, which shall forward a recommendation thereon to the BCC.

On November 5, 2002, Miami-Dade County voters approved a half penny increase in the sales surtax to support the PTP, which is a publicly-supported transportation improvement program established to develop an integrated mass transportation network and to complete roadway improvements in Miami-Dade County and its municipalities. The plan required that the proceeds from the Surtax be overseen by the Trust and that the funding be used for transit and transportation projects only. In approving the PTP ordinance (Ordinance 02-116) in 2002, the Board included the list of planned improvements (Exhibit 1) along with expanding the Golden Passport program, providing free fare on Metromover, and setting aside 20% of surtax revenues to the original participating municipalities.

Since 2003, the Trust and the Board have approved a number of program changes to add, delete or materially change several projects contained in the PTP. As of March 2007, 20 amendments that allowed the use of the Surtax funds for additional capital and operational expenditures have been approved. This included an amendment in 2003 that approved the use of Surtax funds to support 24 additional miscellaneous capital projects (estimated at \$397 million) for much needed improvements and expansion of the County's transportation systems. In 2009 a "Unification" amendment was approved that created a Capital Expansion Reserve Fund and allowed use of Surtax funds for operation and maintenance of the entire or unified transit system.

In 2010, the Board approved changes to the PTP governing ordinance for greater independence of the Trust. The changes include revised order of review between the Board and the Trust and this Five Year Implementation Plan.

The Plan presents status on the scope, cost and timing of the initiatives both completed and in progress, including references to these projects from the County's 2010-2011 Adopted Capital Plan which also covers the same period Fiscal Years 2011-2016. The Plan will provide the Trust and the Board with an important tool to track the progress of every PTP project. The number and complexity of PTP projects is significant. In order to facilitate an understanding of the status of each project, the Plan includes four status categories:

- Fully complete and/or Ongoing Projects;
- Currently Active Projects;
- Partially Active or Unfunded Projects; and
- Deleted or Deferred Projects.

The Plan shows that work completed on the PTP, including municipal projects, has been substantial. Immediate results were realized for a large number of operational enhancements and roadway and neighborhood projects. Additionally, major capital projects for the acquisition of new buses and Metromover vehicles have been completed. Progress continues on the upgrade of the County traffic signalization system and the acquisition of a new fleet of Metrorail vehicles. Municipalities have implemented many transit and public works improvements including expansion of local circulator bus and trolley services, road resurfacing, installation of ADA compliant sidewalks and curbs, and traffic calming devices.

The Plan also confirms that progress on major corridor improvements has been challenging. The extension of Metrorail to Miami International Airport (AirportLink) is fully funded, under construction, and scheduled for completion in 2012. The Plan, which is based in part on the Miami-Dade Transit Financial Pro-Forma, also confirms that there are not sufficient PTP resources available for near term implementation of planned Metrorail extensions, including the North Line and the East-West Line. Bus Rapid Transit (BRT) incremental improvements are planned for these corridors until funds are available for fixed guideway investments.

The Transportation Trust approved the Plan on April 25, 2011 and recommends its approval by the Board of County Commissioners with five additional items for consideration:

- **Earlington Heights/Airport Connector (AirportLink)** – The original AirportLink project included 8 additional Metrorail cars to be procured at the same time as the replacement of the existing 136 car Metrorail fleet. The additional 8 cars are no longer included in the Railcar procurement. The Trust recommends that the County carefully consider adding the additional 8 railcars as an option to the current railcar procurement, pending determination that this is legally permissible and will not adversely affect the current procurement process. The Trust believes that these cars may be needed to accommodate additional ridership in the future as gasoline prices continue to escalate as demonstrated by recent global unrest and significant spikes in fuel costs. If the cars are not included as an option now adding them in the future may not be possible or possible only at a significant increase in cost.
- **Projects: Grade Separations and Reversible Flow Lanes** – The PTP “funds grade separation of intersections where appropriate countywide” and “creates viable reverse flow lanes on major thoroughfares.” One reverse flow lane has been completed to date, and a Project Development and Environmental (PD&E) study is being completed for two grade separations. The Plan as presented does not similarly advance other identified locations for these two types of projects by funding these planning efforts. The Trust recommends prioritizing in the upcoming process of competing for state discretionary funding for PD&E study of the other 4 selected intersections for Grade Separations and of 2 thoroughfares for Reversible Flow Lanes. All of these potential separations and flow lanes are at or on state roads and thus strong candidates for state funding. The four grade separations are among the six amended in the 2030 LRTP by the MPO Governing Board Resolution #33-05 of October 20, 2005. In addition, The Trust recommends deletion from the PTP of the Reversible Flow Lanes identified for NW 7th Avenue, because the PD&E study found that project is infeasible. Funding for these studies is assumed to have no surtax impact.
- **Project: SW 157 Avenue (SW 184 Street to SW 152 Street), New Four Lane Road [District 9]** – The PTP included this project. To date, Public Works (PWD) has proceeded with design and right of way acquisition, and construction bids are scheduled for late 2011. However, the impact of economic factors of recent years has changed the pace of expected development in this area and provides the opportunity to reprioritize the completion of this project in favor of more urgent transportation needs. The Trust recommends that PWD provide updated traffic studies prior to commencing construction.
- **Projects: Metrorail Station Refurbishments; Metromover Station Canopies and Escalator Replacement for remaining one Inner Loop Metromover and 21 Metrorail stations; Facilities Painting for remaining 30 of 43 total stations; Metrorail Piers Grounding; and Facilities Roof Project** – The PTP included a number of renovation and refurbishment projects at Metrorail and Metromover Stations. These stations are over 25 years old and in need of capital investment such as replacing escalators and elevators. The work on these projects has only been partially completed and the remainder is unfunded. The Trust recommends

that these projects be prioritized in the upcoming budgeting and planning cycle by funding them as capital projects within bonding and cash flow capacity, with plans for completion by 2016. The surtax impact in this period includes adding \$42.9 million to capital program and beginning 2014 slightly higher debt service. The capital increase is offset by some expenditure shifted from Miami-Dade Transit operating expenses.

- **Project: Capital Expansion Reserve Fund** – The PTP includes the establishment of a Capital Expansion Reserve Fund for the financing of major corridor improvements beyond the AirportLink. These funds will be used for BRT and other improvements for the North Corridor and East-West Corridor that are being implemented due to the fact that sufficient PTP funds, as noted earlier, are not available for near term Metrorail extensions. The Trust recommends that projects funded through the Capital Expansion Reserve Fund be separately tracked and that the County identify in the upcoming budgeting and planning cycle the specific projects to be funded are the incremental improvements for the North and East-West Corridors.

The Miami-Dade Transit Financial Pro Forma is included as Attachment 5 of the Five Year Implementation Plan. It is important to highlight that MDT and the County will face a critical issue as PTP funds currently used to support transit operations will be required for bond debt service; the estimated MDT operating budget shortfall in 2014 would be \$48 million annually. The Trust continues its proactive approach in assisting the County in dealing with this situation. Major initiatives focusing on both operating expenses and revenues are underway.

On April 25, 2011, the CITT approved Resolution 11-027 recommending approval of the PTP Five Year Implementation Plan. The vote was as follows:

Hon. Linda Zilber, Chairperson – Aye
Paul J. Schwiep, Esq., 1st Vice Chairperson – Nay
Hon. Anna E. Ward, Ph.D., 2nd Vice Chairperson – Aye

Christopher Benjamin, Esq. – Aye	Harold Braynon, Jr. – Nay
David Concepcion – Aye	Joseph Curbelo – Aye
Glenn J. Downing, CFP® – Aye	Peter L. Forrest – Aye
Alfred Holzmann – Aye	Miles E. Moss, P.E. – Aye
Hon. James A. Reeder – Aye	William Sancho – Absent
Marilyn Smith – Aye	

cc: Alina T. Hudak, County Manager
Robert Cuevas, County Attorney
Ysela Llort, Assistant County Manager and Acting Director, Miami-Dade Transit
Esther Calas, PE, Director, Public Works Department
Irma San Roman, Acting Director, Metropolitan Planning Organization
Bruce Libhaber, Assistant County Attorney
Charles Anderson, Commission Auditor

RESOLUTION NO. 11-027

RESOLUTION BY THE CITIZENS' INDEPENDENT
TRANSPORTATION TRUST (CITT) RECOMMENDING
TO THE BOARD OF COUNTY COMMISSIONERS (BCC),
THE APPROVAL OF THE FIVE-YEAR PTP
IMPLEMENTATION PLAN (OCITT)

WHEREAS, the CITT desires to accomplish the purposes outlined in the accompanying OCITT Executive Director's memorandum, a copy of which is incorporated herein by reference; and

WHEREAS, the People's Transportation Plan (PTP) is a publicly-supported transportation improvement program established to develop an integrated mass transportation network and to complete roadway improvements in Miami-Dade County and its municipalities; and,

WHEREAS, the ordinance governing the activities of the CITT (Ordinance 02-116), as amended by the Board of County Commissioners (BCC) on September 21, 2010, requires the CITT (or "Trust"), in consultation with the Mayor, shall recommend to the County Commission a Five Year Implementation Plan (the "Plan") that includes a detailed scope of work, schedule and budget for each project included in Exhibit 1 of the People's Transportation Plan (PTP), as amended, anticipated to be implemented in whole or in part during the five year period;

NOW, THEREFORE, BE IT RESOLVED BY THE CITT, that this Trust recommends approval of an initial Five Year Implementation Plan for Fiscal Years 2010-11 through 2015-16 to the Board of County Commissioners as outlined in the corresponding document in substantially the form attached hereto and made a part hereof.

The foregoing resolution was offered by Miles E. Moss, P.E., who moved its adoption. The motion was seconded by Hon. James A. Reeder and upon being put to vote, the vote was as follows:

Hon. Linda Zilber, Chairperson – Aye
Paul J. Schwiep, Esq., 1st Vice Chairperson – Nay
Hon. Anna E. Ward, Ph.D., 2nd Vice Chairperson – Aye

Christopher Benjamin, Esq. – Aye
David Concepcion – Aye
Glenn J. Downing, CFP® – Aye
Alfred J. Holzman – Aye
Hon. James A. Reeder – Aye
Marilyn Smith – Aye

Harold Braynon, Jr. – Nay
Joseph Curbelo – Aye
Peter L. Forrest – Aye
Miles E. Moss, P.E. – Aye
William Sancho – Absent

The Chairman thereupon declared the resolution duly passed and adopted this 25th day of April, 2011.

Approved by the County Attorney as
to form and legal sufficiency 

By: 
Executive Director