OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Amended
Agenda Item B

ORDINANCE NO. 11-70

ORDINANCE APPROVING AND ADOPTING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2011-12 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; AUTHORIZING THE COUNTY MAYOR OR HIS DESIGNEE TO EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING PROVISIONS OF SECTION 2-1799(e) OF THE CODE OF MIAMI-DADE COUNTY RELATED TO THE DISPOSITION OF UNEXPENDED COMMISSION DISTRICT AND MAYORAL OFFICE BUDGETS; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS CHAPTERS OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, AND CREATING SECTION 1-4.3 OF THE CODE OF MIAMI-DADE COUNTY FLORIDA TO CONFORM THE CODE, APPLICABLE IMPLEMENTING ORDERS AND OTHER LEGISLATIVE ENACTMENTS TO THE COUNTY'S FISCAL YEAR 2011-12 ADOPTED BUDGET AS IT RELATES TO VARIOUS ADMINISTRATIVE DEPARTMENTS AND DELEGATIONS OF COMMISSION AUTHORITY, POWER, AND RESPONSIBILITY ASSOCIATED THEREWITH; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; AND PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2011-12 Miami-Dade County Countywide Budget Ordinance."

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2011. Said proposed budget document as submitted to the Board of

County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this Ordinance; (b) the changes contained in the September 8, 2011 memorandum entitled "Information for First Budget Hearing – FY 2011-12 Proposed Budget," except those provisions relating to the reorganization of the County's administrative departments; and (c) the changes contained in the September 22, 2011 memorandum entitled "Information for the Second Hearing – FY 2011-12 Proposed Budget" including, but not limited to, the Mayor's proposed adjusted reorganization plan as set forth in Attachment A to such memorandum, with the exception of (i) the funding, related appropriation and nine positions of the Office of Human Rights and Fair Employment Practice, which shall remain funded as a separate department under the Mayor, (ii) the transfer of $620,000, which was identified as additional FY 2010-11 carryover from the Mayor's office, to an unrestricted reserve with funding from such reserve to be allocated by the Board; and (iii) the transfer of $556,000 from the Wage Adjustment, FRS, Separation and Energy Reserve to the divisions under the Board of County Commissioners fund which are administered by the Office of the Chair.

Section 3. The Countywide General Fund budget, including the five-year financial plan contained therein, is hereby approved and adopted, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget limitations of all expenditures, except as hereinafter provided; and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes, and Ordinance No. 07-45, as amended. The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the

departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to Section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. The provisions of Section 2-1799(e) of the Code of Miami-Dade County, Florida, requiring that unexpended funds in Commission district and Mayoral office budgets be designated as reserves at the end of the fiscal year in which the funds were unexpended and added to the respective Commission district and Mayoral office budget in the following fiscal year, are waived to permit the use of funds unexpended as of September 30, 2011 from each of the

Commission District and Mayoral office budgets as Fiscal Year 2010-11 General Fund carryover revenue for appropriation to the Fiscal Year 2011-12 Adopted Budget as approved by the Board.

Section 8. The provisions of Section 2-1799(a)5 of the Code of Miami-Dade County, Florida, shall be tolled for FY 2011-12 to extend the time period by when the size of emergency contingency reserve is equivalent to seven percent of the total countywide general fund budget for one year.

Section 9. All Implementing Orders, as amended hereby, and other actions of the Board setting fees and charges, are hereby ratified, confirmed and approved; and may be amended by subsequent Board action during the fiscal year.

Section 10. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 11. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 12. Section 1-4.3 of the Code of Miami-Dade County, Florida, is hereby created to read as follows: [1]

>>Section 1-4.3. Reorganization of County Administrative Departments

(a) The powers, functions and responsibilities of the Enterprise Technology Services Department provided in all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County ("Legislative Enactments") are hereby transferred to the Information Technology Department. All references in Legislative Enactments relating to

[1] Words stricken through and/or [[double bracketed]] shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. The remaining provisions are now in effect and remain unchanged.

the Enterprise Technology Services Department shall be deemed to be references to the Information Technology Department. All delegations of Commission authority, power and responsibility to the Director of the Enterprise Technology Services Department shall be deemed to be a delegation to the Director of the Information Technology Department or, at the County Mayor's discretion, to the County Mayor's designee.

(b) The powers, functions and responsibilities of the Government Information Center provided in Legislative Enactments are hereby transferred to the Department of Community Information and Outreach. All references in Legislative Enactments relating to the Government Information Center shall be deemed to be references to the Department of Community Information and Outreach. All delegations of Commission authority, power and responsibility to the Director of the Government Information Center shall be deemed to be a delegation to the Director of the Department of Community Information and Outreach or, at the County Mayor's discretion, to the County Mayor's designee.

(c) The powers, functions and responsibilities of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions) and Environmental Resources Management provided in Legislative Enactments are hereby transferred to the Department of Permitting, Environment and Regulatory Affairs. All references in Legislative Enactments relating to the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those references that set forth, define or otherwise affect the zoning functions) and Environmental Resources Management shall be deemed to be references to the Department of Permitting, Environment and Regulatory Affairs. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those delegations that set forth, define or otherwise affect zoning functions) and Environmental Resources Management shall be deemed to be a delegation to the Director of the Department of Permitting, Environment

and Regulatory Affairs or, at the County Mayor's discretion, to the County Mayor's designee.

(d) The powers, functions and responsibilities of the Community Action Agency and the Department of Human Services provided in Legislative Enactments are hereby transferred to the Department of Community Action and Human Services. All references in Legislative Enactments relating to the Community Action Agency and the Department of Human Services shall be deemed to be references to the Department of Community Action and Human Services. All delegations of Commission authority, power and responsibility to the Directors of the Community Action Agency and Department of Human Services shall be deemed to be a delegation to the Director of the Department of Community Action and Human Services or, at the County Mayor's discretion, to the County Mayor's designee.

(e) The powers, functions and responsibilities of the Departments of Planning and Zoning (except for those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services provided in Legislative Enactments are hereby transferred to the Department of Sustainability, Planning and Economic Enhancement. All references in Legislative Enactments relating to the Departments of Planning and Zoning (except for those references that set forth, define or otherwise affect the zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be deemed to be references to the Department of Sustainability, Planning and Economic Enhancement. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Planning and Zoning (except for those delegations that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and

Entertainment, Sustainability and Consumer Services shall be deemed to be a delegation to the Director of the Department of Sustainability, Planning and Economic Enhancement or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Sustainability, Planning and Economic Enhancement shall hold the powers and responsibilities and possess the qualifications of the planning director as set forth in Section 5.07 of the Miami-Dade County Home Rule Charter.

(f) The powers, functions and responsibilities of the Department of Emergency Management provided in Legislative Enactments are hereby transferred to the Department of Fire Rescue. All references in Legislative Enactments relating to the Department of Emergency Management shall be deemed to be references to the Department of Fire Rescue. All delegations of Commission authority, power and responsibility to the Director of the Department of Emergency Management shall be deemed to be a delegation to the Director of the Department of Fire Rescue or, at the County Mayor's discretion, to the County Mayor's designee.

(g) The powers, functions and responsibilities of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those powers, functions and responsibilities that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those powers, functions and responsibilities that set forth, define or otherwise affect bond programs), and Human Resources provided in Legislative Enactments are hereby transferred to the Department of Internal Services. All references in Legislative Enactments relating to the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those references that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those references which set forth, define or otherwise affect bond programs), and Human Resources shall be deemed to be references to the Department of Internal Services. All delegations of Commission authority, power and responsibility to the

Directors of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those delegations which set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those delegations which set forth, define or otherwise relate to bond programs), and Human Resources shall be deemed to be a delegation to the Director of the Department of Internal Services or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Internal Services shall hold the powers and responsibilities of the personnel director as set forth in Section 5.05 of the Miami-Dade County Home Rule Charter.

(h) The powers, functions and responsibilities of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions), and Capital Improvements (only insofar those powers, functions and responsibilities set forth, define or otherwise affect bond programs) provided in Legislative Enactments are hereby transferred to the Department of Management and Budget. All references in Legislative Enactments relating to the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those references that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those references that set forth, define or otherwise affect bond programs) shall be deemed to be references to the Department of Management and Budget. All delegations of Commission authority, power and responsibility to the Director of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those delegations that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those delegations that set forth, define or otherwise affect bond programs) shall be deemed to be a delegation to the Director of the Department of Management and Budget, or at the County Mayor's discretion, to the County Mayor's designee.

(i) The powers, functions and responsibilities of the Miami-Dade Public Housing Agency, General Services Administration (only those powers, functions and responsibilities that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development provided in Legislative Enactments are hereby transferred to the Department of Miami-Dade Public Housing and Community Development. All references in Legislative Enactments relating to the Miami-Dade Public Housing Agency, General Services Administration (only those references that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be references to the Department of Miami-Dade Public Housing and Community Development. All delegations of Commission authority, power and responsibility to the Directors of the Miami-Dade Public Housing Agency, General Services Administration (only those delegations that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be a delegation to the Director of the Department of Miami-Dade Public Housing and Community Development or, at the County Mayor's discretion, to the County Mayor's designee.

(j) The powers, functions and responsibilities of the Departments of Park and Recreation and Public Works (only those powers, functions and responsibilities that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) provided in Legislative Enactments are hereby transferred to the Department of Park, Recreation and Open Spaces. All references in Legislative Enactments relating to the Departments of Park and Recreation and Public Works (only those references that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be references to the Department of Park, Recreation and Open Spaces. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Park and Recreation and Public Works (only those delegations that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be a delegation to the Director of the

Department of Park, Recreation and Open Spaces or, at the County Mayor's discretion, to the County Mayor's designee.

(k) The powers, functions and responsibilities of the Departments of Public Works and Solid Waste Management provided in Legislative Enactments are hereby transferred to the Department of Public Works and Waste Management. All references in Legislative Enactments relating to the Departments of Public Works and Solid Waste Management shall be deemed to be references to the Department of Public Works and Waste Management. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Public Works and Solid Waste Management shall be deemed to be a delegation to the Director of the Department of Public Works and Waste Management, or, at the County Mayor's discretion, to the County Mayor's designee.

(l) Any delegation made by the County Mayor pursuant to this Section shall be made in writing and shall become effective upon the filing of the delegation, or any amendment or modification thereto, with the Clerk of the Board, with a copy to the County Attorney and each Commissioner. The Clerk of the Board shall list such delegations on the agenda of the next available Commission meeting and such delegations shall be subject to disapproval by majority vote of those Commissioners present upon a motion made at such meeting.

(m) Notwithstanding any provision of a Legislative Enactment to the contrary, the qualification and requirements of any Department Director set forth in any Legislative Enactment may be satisfied by a designee of the County Mayor who shall (a) report directly to the Department Director and (b) have primary responsibility for overseeing the functions of the Department related to such qualifications. The County Mayor shall report to the Board of County Commissioners in writing which qualifications of a Department Director, if any, will be satisfied by a designee of the Mayor at the time the Mayor presents the appointment of the Department Director to the Board pursuant to Section 2.02(D) of the Miami-Dade County Home Rule Charter and Part 8.1 of the Rules of Procedure of the County Commission.<<

Section 13. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Ordinance 07-45, as amended.

Section 14. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 15. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 16. This ordinance does not contain a sunset provision.

Section 17. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Section 12 of this ordinance shall become and be made part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: September 23, 2011

Approved by County Attorney as to form and legal sufficiency.

ORD/ITEM B Adopted

COUNTYWIDE GENERAL FUND REVENUE

		Net* 2011-12 Budget
TAXES		
General Property Tax (Tax Roll: $186,962,023,067)		$853,434,000
Local Option Gas Tax		39,944,000
Ninth Cent Gas Tax		10,230,000
	Subtotal	$903,608,000
OCCUPATIONAL LICENSES		
Business Taxes		$4,550,000
	Subtotal	$4,550,000
INTERGOVERNMENTAL REVENUES		
State Sales Tax		$55,767,000
State Revenue Sharing		29,043,000
Gasoline and Motor Fuels Tax		11,946,000
Alcoholic Beverage Licenses		691,000
Secondary Roads		500,000
Race Track Revenue		500,000
State Insurance Agent License Fee		464,000
	Subtotal	$98,911,000
CHARGES FOR SERVICES		
Sheriff and Police Fees		$3,167,000
Other		500,000
	Subtotal	$3,667,000
INTEREST INCOME		
Interest		$2,470,000
	Subtotal	$2,470,000

COUNTYWIDE GENERAL FUND REVENUE (cont'd)

		Net* 2011-12 Budget
OTHER		
Administrative Reimbursements		$31,401,000
Water Utility Loan		$25,000,000
Miscellaneous		4,191,000
	Subtotal	$60,592,000
CASH CARRYOVER		
		$96,100,000
Cash Carryover		
	Subtotal	$96,100,000
	Total	$1,169,898,000

* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

COUNTYWIDE GENERAL FUND EXPENDITURES *

	2011-12 Budget
Office of the Mayor	$ 4,268,000
Board of County Commissioners (BCC)	12,295,000
County Attorney	11,780,000
Animal Services	1,339,000
Clerk of Court	2,702,000
Corrections and Rehabilitation	271,537,000
Miami-Dade Fire Rescue	24,785,000
Judicial Administration	20,293,000
Juvenile Services	6,689,000
Legal Aid	1,588,000
Medical Examiner	8,625,000
Miami-Dade Police	135,929,000
Non-departmental - Public Safety	16,188,000
Transit	156,707,000
Non-departmental - Transportation	278,000
Cultural Affairs	7,712,000
Park and Recreation	37,432,000
Non-departmental - Recreation and Culture	2,171,000
Public Works and Waste Management	18,273,000
Non-departmental - Neighborhood and Infrastructure	417,000
Community Action and Human Services	32,052,000
Public Health Trust	133,362,000
Non-departmental - Health and Human Services	24,049,000
Sustainability, Planning, and Economic Enhancement	3,003,000
Public Housing and Community Development	100,000
Miami-Dade Economic Advocacy Trust	588,000
Non-departmental - Economic Development	38,165,000
Audit and Management Services	2,316,000
Commission on Ethics and Public Trust	1,707,000
Elections	23,777,000
Information Technology Department	20,733,000
Human Rights and Fair Employment Practices	558,000
Internal Services Department	43,932,000
Community Information and Outreach	7,043,000
Inspector General	568,000
Property Appraisal	31,638,000
Management and Budget	5,351,000
Non-departmental - General Government	59,943,000
Total	$ 1,169,893,000

Schedule incorporates first and second change memo recommendations, including but not limited to, the elimination of the car allowance and technical adjustments.

Memorandum

MIAMI-DADE COUNTY

Date: September 8, 2011

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Information for First Budget Hearing – FY 2011-12 Proposed Budget

This report accompanies the FY 2011-12 Budget Ordinances for your consideration at the first budget hearing on September 8, 2011. This document details all adjustments necessary to the FY 2011-12 Proposed Budget, as well as other adjustments the Board may wish to consider. The total value of all adjustments contained in this document is $4.858 million and is composed of the $4.7 million associated with the increased millage rate set by the Board for the Library System, $3 million associated with the decreased millage rate set by the Board for the Fire Rescue District, $4.474 million of expenditure adjustments in the General Fund, and overall increases of $3.177 million in grants and other proprietary revenues. This represents 0.01 percent of the Proposed Operating Budget of $4.4 billion. The Jackson Health Systems adjustments total $62 million.

The Proposed Budget was released on July 13, 2011. Subsequently, the Property Appraiser, as stipulated by State Statute, advertised the tentative millage rates as approved by the Board on July 19, 2011. The Countywide, Unincorporated Municipal Service Area, Fire Rescue Service District, and Library System tentative millage rates are 4.8050, 2.0083, 2.4496, and 0.1795 mills, respectively. The attached ordinances reflect the revenues generated by the advertised millage rates. Pursuant to State law, the tentative millage rates approved at the first budget hearing cannot be higher than those established in July without re-noticing all property owners and cannot be increased at the second hearing.

The ordinances also incorporate the reorganization as described to the Board in my September 2, 2011 memorandum (Attachment A) and include the departmental tables of organization revised to reflect the reorganization (Attachment B). Position adjustments reflect those included in the Proposed Budget and recommendations in this memorandum, but do not reflect potential reductions from reorganization opportunities. Technical changes and adjustments, corrections of scriveners' errors, corrections of appropriation posting errors, and current estimates of grants for agencies and departments are also included. Cash carryover for proprietary funds has been adjusted where appropriate. Amendments to various code requirements, and/or resolutions are recommended including waiving Section 2-1799(e) related to the disposition of unexpended commission district office budgets and amending, waiving or rescinding, if necessary, various chapters of the Code of Miami-Dade County, Florida, and creating Section 1-4.3 of the Code of Miami-Dade County, Florida to conform the code, applicable implementing orders and other legislative enactments to the County's Fiscal Year 2011-12 adopted budget as it relates to various administrative departments and delegations of commission authority, power, and responsibility associated therewith necessary to implement the proposed reorganization.

As part of this year's budget development process, we held 55 departmental resource allocation meetings and, as required under Ordinance 07-45, three Revenue Estimating Conferences, all of which were publicly noticed meetings. We also held 11 public meetings throughout the County on July 28, August 2, 4, 9, 11, 16, 18, 23, 24, 29, and September 6, pursuant to Section 2-1800A of the County Code, to discuss tax rates and fee changes (Attachment C is a copy of the advertisements for these meetings). We also have and will continue to respond to numerous letters, e-mails, and phone calls from the public with questions about the budget. Between the first and second budget hearings, my staff and I

will continue to work with you and the Commission Auditor on further refinements to the budget, as required, and adjustments will be incorporated as part of the information that will be provided to the Board for the second budget hearing on September 22, 2011.

In addition, it is recommended that the provision of Section 2-1799(a) 5 be suspended for FY 2011-12 so as to extend the time period by when the size of emergency contingency reserve is equivalent to seven percent of the total countywide general fund budget.

Five Year Financial Outlook

As part of this memorandum, we are incorporating the FY 2011-12 Five Year Financial Outlook. This document has always been an integral part of the Proposed Budget; however, due to timing constraints, I was not able to release this plan concurrent to the release of the FY 2011-12 Proposed Budget and Multi-Year Capital Plan. However, given my vision of a two-year budget cycle, the value of this analysis is highlighted in defining the fiscal challenges we will be facing in the next 18 months. As you are aware, in developing the FY 2011-12 Proposed Budget, I directed staff to prepare a plan that would sustain operations for two fiscal years without millage rate increases or additional employee concessions. As this attachment shows, we have been successful, only needing to adjust for the elimination of the loan from Water and Sewer to the General Fund, the planned opening of the new Mental Health facility necessary to address concerns expressed by the Department of Justice, and current legislation related to the setting of the Florida Retirement System (FRS) pension rates. We have developed financial forecasts for all four County taxing jurisdictions (Attachment D), as well as for certain large proprietary operations such as Aviation, Port of Miami, Public Works, Water and Sewer, Transit, and Permitting, Environment and Regulatory Affairs (Attachment E).

A consistent set of assumptions was applied to both the property tax supported and proprietary functions. Concessions currently being pursued with our collective bargaining units are included in our projections, except in the Water and Sewer Department, as noted. Once concessions have been applied, the need for future rate adjustments will be reduced. Economic trends for growth are applied across all revenues consistently. With the exception of the tentative millage rates proposed for the FY 2011-12 budget, the Five-Year Financial Outlook assumes that operating millage rates for all four taxing jurisdictions will remain flat for the scope of this forecast. For planning purposes, the property tax roll is assumed to remain flat for FY 2012-13 and at three percent positive growth every year thereafter. No new incorporations are assumed and departmental service levels for FY 2011-12 are maintained for the next four years. General Fund support to the Miami-Dade Transit Department is set at 3.5 percent increases per year according to Ordinance 05-148, until FY 2013-14 when additional support will be required. FY 2011-12 proposed revenues reflect a one-time loan of approximately $25 million from the Water and Sewer Department to the General Fund, which will be paid back to the department in the next seven years. Based on analysis of recent expenditures and reserve levels, County contributions to the Health Insurance Trust fund will remain the same for the next two years. Contributions to the Emergency Contingency Reserve resume in FY 2013-14 with goal to reach $100 million no later than FY 2015-16. It is clear that future economic conditions will affect the ability the County may have to reinstate some of the employee concessions assumed as part of this forecast.

As shown in the attachments, the combined General fund carryover (Countywide and UMSA combined) balance has increased from $38 million in FY 2009-10, to approximately $110 million in FY 2011-12. This is most remarkable when one considers the fiscal restrictions the County had to operate within the last three fiscal years. Based on our conservative property tax roll growth assumptions, the combined Countywide and UMSA General Fund preliminary budgetary shortfall is estimated at $65 million in FY 2012-13, as a result of expected increases in the County's contribution to FRS as defined by the 2011 Florida State Legislature (approximately $30 million), the elimination of the Water and Sewer Department loan of $25 million, and the operating cost of the Mental Health facility scheduled to come on line in FY 2012-13. Thereafter, the Countywide General Fund shows ever increasing challenges as a result of

additional subsidies to Transit, as well as the planned contributions to the Emergency Contingency Reserve. On the other hand, the UMSA General Fund reflects healthy general fund balance for the remainder of the five year outlook. The Library District System is able to maintain a positive fund balance through FY 2012-13; however, budgetary shortfalls are generated thereafter as a result of decreasing carryover balances. The Fire Rescue District preliminary figures indicates a budgetary shortfall as early as FY 2012-13, due to its heavy reliance on ad valorem revenues and the expected increase in the FRS high risk retirement rate. These schedules do not include any anticipated savings associated with efficiencies to be identified through the reorganization of County departments.

RECOMMENDED ADJUSTMENTS

The recommended operating budget adjustments total $4.858 million and are summarized in the table below and detailed in the following paragraphs.

Funding Source	$ in 000's Revenue
Fire	$ (3,019)
Library	$ 4,700
Proprietary/Other	$ 3,177
County Operating Budget Adjustments	**$ 4,858**
Public Health Trust	$ 62,000

Community-based Organizations (CBO)

As part of the FY 2011-12 proposed CBO funding allocation methodology, eight agencies were inadvertently misclassified, and therefore their proposed funding allocations reduced by 50 percent. In the revised list of allocations (Attachment F) full funding for those agencies is reinstated ($333,000). In addition, staff has identified thirteen agencies which either declined funding, went out of business, or did not execute a contract during FY 2010-11 ($571,000). The net effect of these adjustments allows $238,000 of unallocated funding to be placed in the CRA and Other Studies Reserve in the general government budget. The balance of this reserve, which will be $438,000 including this additional funding, may be used to fund a disparity study. Attachment F is a revised CBO listing of all allocations based on continuation funding and indicates which organizations have had revised allocations.

Adrienne Arsht Center for the Performing Arts

On April 25, 2006, the Board of County Commissioners adopted R-480-06 which stipulated that as of October 1, 2007, the Performing Arts Center Trust (PACT) will transfer $1.5 million annually to Miami Dade-County for a period of 20 years to assist with the funding of the Performing Arts Center Acceleration/Recovery Construction plan. A restructuring of the Sunshine Loan taken out to fund a portion of the Performing Arts Center construction, has resulted in reduced loan repayment costs which I recommend be credited to the payment obligations of the PACT for FY 2011-12 and beyond (Attachment G). It is recommended that the Board authorize the administration to execute an amendment to the operating management agreement between the County and the PACT to effectuate the new payment structure.

Permitting, Environment, and Regulatory Affairs - (formerly Building and Neighborhood Compliance, Environmental Resources Management, and the Zoning Division of the Department of Planning and Zoning)

Permitting, Environment, and Regulatory Affairs (PERA) and Miami-Dade Aviation Department (MDAD) have mutually agreed to reduce the number of PERA staff assigned to permitting and inspection activities at MDAD as a result of the completion of major construction projects. Two positions will be eliminated, reducing expenditures in the Aviation Department ($248,000).

Corrections and Rehabilitation

To address concerns raised by the US Department of Justice report regarding inmate treatment and overcrowding at the correctional facilities, it is recommended that funding be reinstated for the Miami-Dade Corrections and Rehabilitation Women's Detention Center (WDC). The Proposed Budget assumed the WDC would be decommissioned and included six months of operational savings. The cost of keeping the WDC open requires an additional $3.274 million and 21 positions (3 sworn, 18 civilian). To achieve the additional savings necessary to reinstate the operational need of the WDC, it is recommended that the program of assigning civilian personnel to posts which do not require sworn personnel be expanded by an additional 60 positions. These positions may provide opportunities for placement for County employees who may be impacted by the budget. As a result of this adjustment, the department would transfer 60 correctional officers to cover posts currently paid with overtime.

Furthermore, the Corrections and Rehabilitation department budget requires an adjustment of $487,000 to reflect reimbursements for personnel expenses associated with the deployment of 35 Correctional Officers to cover posts funded under the U.S Department of Justice OJP, Bureau of Justice Assistance Recovery Act: Edward Byrne Memorial Justice Assistance Grant (JAG). This will allow for the reinstatement of six Correctional Counselor positions of the ten positions that had been previously eliminated in the Proposed Budget.

Cultural Affairs

To correct a scrivener's error in the budget for the Department of Cultural Affairs, a transfer of $1.304 million to Cultural Affairs (Fund 125 Subfund 127) from Convention Development Taxes (Fund 160 Subfund 162) for the funding of community-based cultural facilities was inadvertently omitted and is now reflected in the budget ordinance.

Fire Rescue

On July 19, 2011, the Board approved a tentative millage rate that reduced the Fire Rescue District millage rate to 2.4496 mills, 0.0294 mills below the proposed millage rate of 2.479 mills, resulting in a $3 million revenue loss to the Fire Rescue District. Miami-Dade Fire Rescue (MDFR) has undertaken a number of initiatives to reduce expenditures in the department by $3 million during the last three months of the current fiscal year. Operational savings are being achieved by eliminating civilian and non-sworn administrative overtime, eliminating the purchase of various capital items such as office furniture, minor equipment, and computer replacement and various operational line items. There is also a projected savings for debt payments due to lower interest rates for the variable rate capital asset acquisition bonds ($600,000).

The MDFR Communications Division Quality Assurance (QA) Unit is currently staffed by four QA Specialists. Their job is to perform quality control activities of all incoming calls received by the 911 operators. Subsequent to the release of the Proposed Budget, MDFR and the Miami-Dade Police Department determined that two QA Specialists are sufficient to comply with review of 911 calls per State and Federal requirements. In addition, available 911 fees were identified to fund the remaining two positions ($144,000), resulting in a total General Fund savings of $310,000. In addition five overage civilian positions, funded by grant revenues, are being added that where inadvertently omitted from the Office of Emergency Management.

Community Information and Outreach - (formerly Government Information Center)

Subsequent to the release of the FY 2011-12 Proposed Budget, the Online Services Division of Community Information and Outreach (CIAO) secured an additional $213,000 in revenues for web and digital services through service level agreements with the Miami-Dade County Federal Credit Union, Zoo Miami, the City of Sunny Isles Beach, the Downtown Development Authority, and various other private partners. As a result, CIAO's operating budget is increased by $213,000 and five part-time positions added to support the additional workload.

In addition, on May 17, 2011, the Board adopted Resolution 140-11 granting authority to CIAO to apply, receive, and expend $100,000 in grant funds from the U.S. Department of Commerce Economic Development Administration (EDA) to support the creation of a pilot Economic Development Portal that provides real-time economic and quality of life information to the business community. As a result, CIAO's FY 2011-12 Proposed Budget is adjusted to reflect an additional $100,000 in grant proceeds for a total operating budget adjustments of $313,000.

Management and Budget - Grant Coordination Division (formerly the Office of Grants Coordination)

Subsequent to the release of the FY 2011-12 Proposed Budget, the Ryan White Program received the Notice of Grant Award for HIV Emergency Relief Project Grants from the U.S. Department of Health and Human Services (HRSA) in the amount of $25.199 million. In addition, the annual Edward Byrne Memorial Justice Assistance Grant (JAG) was awarded at $978,151, of which $756,262 will be administered within the Grants Coordination division. These grants are incorporated as part of the Office of Management and Budget Grants Coordination Division operating budget schedule.

In addition, the Grants Coordination division received notification of two grants awarded under the American Recovery and Reinvestment Act (ARRA) of 2009 (Miami-Dade County Association of Chiefs of Police Countywide Prisoner Processing Project and the Recovery Subgrant Planning and Evaluation Project). Therefore, the grant allocation amount for FY 2011-12 increased from $594,000 to $3.428 million for the development of a criminal justice system to improve the information sharing initiatives.

Community Action and Human Services – (Formerly Community Action Agency, Department of Human Services, and Human Rights and Fair Employment Practices)

After the release of the FY 2011-12 Proposed Budget, final negotiations with the Early Learning Coalition were completed. As a result of State funding adjustments, school Readiness funding decreased by $13.633 million, reducing the number of children served by 4,500. Voluntary Pre-Kindergarten (VPK) slot funding increased by $3 million, serving an additional 1,100 children, but at the same time, administrative funds decreased by $273,000. Finally, the Child Screening and Assessment contract decreased by $141,000 and the Inclusion Services contract decreased by $110,000, resulting in fewer administrative dollars but no direct service impact. These changes in grant funding result in the elimination of 32 full-time positions, and the creation of four new positions, for a net elimination of 28 full-time positions and a net loss of $11.157 million in grant funding. Also, the Self Help division is receiving an $85,000 increase in the Emergency Food and Shelter Grant (EFSG) award, from $120,000 to $205,000, allowing the department to serve approximately 613 additional clients with financial assistance for rent, boarding homes, and utilities.

In addition on August 17, 2011, the Department of Health and Human Services awarded the Head Start program an additional $1.352 million, to maintain the existing 100 expansion Head Start and 128 expansion Early Head Start slots (previously funded through ARRA) for another six months. A second increase to base funding is expected in 2012 to cover the cost of these slots for the remainder of the twelve month period.

Homeless Trust

Subsequent to the release of the FY 2011-12 Proposed Budget the Miami-Dade County Homeless Trust Board has approved an additional $361,000 in capital expenses for capital repairs to the Emergency Shelter Homeless Assistance Centers (HACS), as well as funding Homeless Prevention and Rapid Re-Housing services which have been previously funded through the Federal Recovery Act. These additional expenses will be funded from budgeted reserves.

Library
As tentatively adopted by the Board on July 19, 2011, the Library System millage rate was adjusted from 0.1506 mills to 0.1795 mills, which generates an additional $4.7 million in Library Taxing District revenue. As a result, the originally proposed closing of 13 library branches will no longer occur. Instead, 36 full-time positions be restored, which combined with a comprehensive restructuring of current branch staffing levels will allow the Miami-Dade Public Library System to keep all 49 branches open during FY 2011-12. Regional libraries will operate six days per week, branch libraries will operate five days per week, but as originally proposed no branches will operate on Sundays or extended evenings.

Jackson Health Systems (JHS)
The Financial Recovery Board (FRB) recommended an operating budget (which is heavily contingent on union concessions) of $1.813 billion at its August 29th budget hearing. This represents an increase of $62 million from their Proposed Budget. A detailed explanation and budget presentation is provided in the attached memorandum (Attachment H).

Port of Miami (POM)
Due to an adjustment on State security mandates, the POM is able to realign existing security staff and maintain a secure port. The POM has identified efficiencies allowing for the elimination of five security positions ($498,000) and operating adjustments of $1.502 million to appropriately reflect the total savings from staffing reductions that are part of the FY 2011-12 Proposed Budget, including other miscellaneous line item adjustments. This revenue will be placed in a maintenance reserve fund.

Sustainability, Planning, and Economic Enhancement
Because of the importance of the agricultural industry to the County's overall economy, nine positions in the Cooperative Extension division ($548,000, Countywide General Fund) and the Agricultural Manager ($100,000, Federal Grant and $79,000, Countywide General Fund) are restored.

In addition, as a result of the adoption of the Pain Clinic Ordinance requiring countywide registration of pain management clinics and associated physicians, the Business Affairs and Consumer division (formerly Consumer Services Department) will generate $122,000 in new revenue to support costs associated with one enforcement officer, for the creation of a pain clinics tracking database, and functions relating to registration and on-going enforcement. Funding will be provided from revenue generated from proposed fees and charges.

Vizcaya Museum and Gardens
Subsequent to the release of the Proposed Budget, the Vizcaya Museum and Gardens Trust has identified an opportunity to receive funding ($75,000 for planning in the coming fiscal year, and more than $200,000 in subsequent years) from the Florida Inland Navigation District (FIND) to enhance hurricane protection for Vizcaya's fragile bayfront gardens. To qualify for this funding, Vizcaya is required to offer the same general admission fee to residents of all 12 counties served by FIND. To comply with this request and take advantage of this important grant opportunity, the Miami-Dade County resident discounted fee will be eliminated ($10.00) and residents will pay the general admission fee ($15.00). The Vizcaya Museum and Gardens Trust will continue offering discounted admissions for seniors, students, children, and groups and will also continue to participate in community-based programs to provide free and discounted admission for local residents, such as the Cultural Affairs Department's "Golden Ticket" and "Culture Shock" programs, for seniors and youth, and the Library's "Museum Passport Program," through which residents may collect passes for free admission to Vizcaya at any Miami-Dade Library. Should this revision to the fee structure generate additional revenue, the department's budget will be amended during the fiscal year if necessary.

Aviation

The Miami Airport Affairs Committee (MAAC) revised the budget to reflect a decrease of $18.053 million to $854.318 million resulting in a reduction in aviation fees and charges of $58.551 million to $346.679 million, from a proposed $405.230 million and a decrease to the proposed landing fee rate. The landing fee rate, currently at $1.92 per 1,000 pound unit in FY 2010-11 will remain at $1.92 per 1,000 pound unit in FY 2011-12. This revision reflects a decrease of $1.67 from the recommended $3.59 per 1,000 pound unit in the FY 2011-12 Proposed Budget. Airline cost per enplaned passenger, currently at $19.89 in FY 2010-11 will increase by $0.32 to an estimated enplaned passenger cost of $20.21 in FY 2011-12. This revision reflects a decrease of $2.66 per enplaned passenger from the recommended $22.87 enplaned passenger cost in the FY 2011-12 Proposed Budget.

The FY 2011-12 Proposed Budget recommended $872.371 million for the operation of the Miami-Dade Aviation Department (MDAD). Rental revenues are being revised to reflect a decrease of $2.562 million to $116.042 million from a proposed $118.604 million; other revenues are being revised to reflect a decrease of $7.025 million to $15.638 from a proposed $22.663 million. Commercial operations revenues are being revised to reflect an increase of $10.086 million to $236.043 million from a proposed $225.957 million. Other adjustments include an increased transfer from the improvement fund of $40 million to $80 million.

Miami-Dade Aviation Department Revenue Reconciliation:

Description	Amount (000's)
FY 2011-12 Proposed Revenues	$872,371
Reduction in Aviation Fees and Charges	(58,551)
Reduction in Rental Revenue	(2,562)
Decrease in Other Revenues	(7,025)
Increase in Commercial Operations	10,086
Increase Transfer from Improvement Fund	40,000
FY 2011-12 Revised Proposed Revenues	**$854,318**

Departmental expenditures will be adjusted a corresponding $18.053 million to $854.318 million. This is comprised of a decrease of $2.772 million in operating expenditures coupled with a decrease of $15.281 million in non-operating expenditures. Operational adjustments include a net reduction in expenditures of $2.772 million to $422.199 million from the FY 2011-12 Proposed Budget of $424.971 million. Expenditure adjustments include a decrease of salaries by $350,000 to reflect a reduction of three positions and a decrease in other operating of $2.422 million due to revised maintenance estimates based on current year actuals.

Miami Dade Aviation Department Operating Expenditure Reconciliation:

Description	Amount (000's)
FY 2011-12 Proposed Operating Expenditures	**$424,971**
Reduction of Salaries	(350)
Increase of Other Operating	(2,422)
FY 2011-12 Revised Operating Expenses	**$422,199**

Non-operational expenditures will be adjusted to reflect a decrease of $15.281 million to $432.119 million from the FY 2011-12 Proposed Budget of $447.400 million. This adjustment reflects a decrease of $.431 million in cash reserves, decreased transfer of $1 million towards the improvement fund, a decrease transfer of $5 million to the debt service fund, and a decrease of $8.850 million transferred to the reserve maintenance fund.

Miami Dade Aviation Department Non-Operating Expenditure Reconciliation:

Description	Amount (000's)
FY 2011-12 Proposed Non-Operational Expenditures	**$447,400**
Reduction to Cash Reserve	(431)
Reduction Transfer to Improvement Fund	(1,000)
Reduction Transfer to Debt Service Fund	(5,000)
to Reserve Maintenance Fund	(8,850)
FY 2010-11 Revised Non-Operational Expenditures	**$432,120**

Other technical adjustments are required for other non-operating fund changes. These changes are primarily driven by cash carryover and transfers that result in adjustments to various funds appropriations schedule, which are outside the operating budget appropriation schedules. These include an increase in expenditure authority for the Improvement Fund of $23.900 million, an increase in expenditure authority for the Reserve Maintenance Fund of $28.150 million, and an increase in expenditure authority for the Interest and Sinking fund of $200,000.

Promotional Funding

Attachments I and J are the reports on Airport and Seaport promotional funds as required by Administrative Order 7-32.

General Fund Adjustments

As a result of the adjustments described above, including additional grant funding proceeds, the elimination of several general fund expenditures such as the executive car allowance, an adjustment to the required payments to Community Redevelopment Agencies based on calculations done utilizing the final preliminary property tax roll and tentative millage rates, and the re-appropriation of funding for a number of general fund subsidized activities, net proceeds of $3.277 million will be placed into the Wages, Separation, and Energy Reserve to help offset the costs associated with the delayed implementation of the collective bargaining agreements. Please refer to the following table for additional detail.

General Fund Adjustments

($ in 000's)

Expenditure Adjustments	CW	UMSA	Total
Executive Car Allowance Elimination	$ (182)	$ (36)	$ (218)
Fire Rescue - Communications	$ (310)	$ -	$ (310)
Non-Departmental - General Government Community-based Organizations	$ (238)	$ -	$ (238)
Non-Departmental - Economic Development TIF payments	$ (3,257)	$ (119)	$(3,376)
Cooperative Extension and Ag Manager	$ 627	$ -	$ 627
Non-Departmental - CRA and Other Studies Reserve	$ 238	$ -	$ 238
Non-Departmental, Wage, Separation and Energy Reserve	$ 3,122	$ 155	$ 3,277
Total Expenditure Adjustments	**$0**	**$0**	**$0**

Recommended Fee Adjustments

The Self-Supporting Budget Ordinance (Agenda Item F) includes the proposed fee changes included in the FY 2011-12 Proposed Budget. Fee adjustments include: Animal Services (which no longer include the equine registration fees), Emergency Management, Planning and Zoning, Miami-Dade Fire Rescue, Water and Sewer, Solid Waste, Vizcaya Museum and Garden, Port of Miami, Aviation, and Special Taxing Districts.

CAPITAL BUDGET/CAPITAL IMPROVEMENT PLAN (CIP) UPDATES

Capital Outlay Reserve (COR)

The annual payment due from the Florida Marlins, LP ($2.3 million) as stipulated in Section 7 of the Non-Relocation agreement will be included in the COR. Also, subsequent to the release of the budget, $604,000 of unallocated Criminal Justice Bond interest has been identified which may be used to fund public safety projects and will be transferred to COR. The debt service payment for the Capital Asset Series 2011 A and B – Baseball Project ($2.838 million), was omitted as part of the FY 2011-12 Proposed COR budget. This payment will be made by non-ad valorem general fund revenues in COR. The net result of these adjustments will allow $66,000 of remaining revenue to be allocated in the Non-Departmental Reserve – Repairs and Renovation in COR to help address emergency needs throughout the fiscal year.

Public Works

The Public Works Department has entered into a Local t Participation Agreement with the Florida Department of Transportation for $212,000 for project #607990 - Improve and Extend the Commodore Bike Trail. The capital budget for this project is being adjusted to include the additional grant funding.

Technical Adjustments

The following projects were omitted inadvertently from the FY 2011-12 Proposed Capital Budget: Project #117934, District 1 Preservation of Affordable Housing and Expansion of Home Ownership ($3.092 million); Project #111020, Graham Exterior Repairs ($500,000); Project #605470 Repair and Replace Fishing Piers at Old William Powell ($2.591 million); and Quality Neighborhoods Improvement Program Projects 934750, 931850, and 93410300 for local drainage and neighborhood park improvements ($6.680 million).

A technical adjustment is also required for the reclassification of Aviation Revenue Bond funding required for Project 6331290 (Miami International Airport Support Facility Improvements) and Project 6339221 (Miami International Airport North Terminal Development (NTD). This reclassification does not change total capital expenditure authority for the Aviation Department. The increased transfer of $37 million to the North Terminal Development project from the Support Facilities capital project is being done to address the delays caused by the acceptance of the baggage handling system in the North Terminal. A contingency was built into the Aviation Department's capital project Support Facilities to address issues such as this and will not require an overall increase in appropriation authority or the issuance of additional bonds.

The funding for the Curtis Mansion ($1 million) that is included in Project #437430, The Historic Preservation Fund, was included in the proposed budget as a County project; however, this is a municipal project and will be more properly reflected as such. ADA Compliance Project #609720 will be corrected to reflect the actual project cost of $10 million.

Lastly, as part of the overall BBC GOB expenditure authority, a cash flow revision for Preservation of Affordable Housing and Expansion of Home Ownership Project #116949 was made to accurately reflect $1.143 million of expenditure that will occur in FY 2011-12, instead of in future years. The same revision was made to the Zoo Miami Florida Exhibit to accurately reflect $1.134 million of GOB Series 2011A proceeds in FY 2010-11. Funds were inadvertently moved to FY 2013-14. The overall project costs remain the same for both projects.

Building Better Communities Bond Program

As a result of the lowering of the debt service millage rate to 0.285 from 0.445 a number of capital projects anticipated to be funded with Series 20100 A bond proceeds and/or within the next 45 months

as cash flows require were impacted. More information will be provided to the Board as part of the Information for Second Budget Hearing documents.

PAY PLAN

Attached to Item F is a Pay Plan which contains the existing rates of pay for bargaining unit employees. These rates are subject to change through the collective bargaining process. . The Pay Plan reflects the adjustments implemented on July 1, 2011 to the non-bargaining unit employees under my purview. It also contains updates that clarify Pay Plan language and provisions and includes the addition of new classifications, the abolition of obsolete classifications, and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44.

POSITION ADJUSTMENTS

In some instances, the above recommendations and correction of errors will adjust the number of positions in the FY 2011-12 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 99 to 26,460. This is 1,193 positions less than authorized in FY 2010-11, more than 500 of which are vacant.

Attachments
mayor03211

Attachment A

Memorandum

MIAMI-DADE COUNTY

Date: September 2, 2011

To: Honorable Joe A. Martinez, Chairman
And Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: County Reorganization

This memorandum is provided in order to transmit to you a reorganization plan that I have been developing since I was elected Mayor on June 28th. It has been my goal to realign the County's structure in order to reduce overhead costs, minimize the duplication of efforts, and improve the overall delivery of County services. This goal was the basis for our analysis of the functionalities of the current departments. The submitted reorganization plan clearly meets this goal by merging the current 42 departments into 25 with functions that will best serve our residents.

Along with reducing the size of County government and refocusing it on its mission of efficiently delivering core services, I intend for this reorganization to position Miami-Dade County as a catalyst for job creation and economic development. Too often, government hinders these processes, and given the state of the economy, this organization must be doing all in its power to assist these efforts at all levels. These priorities are evident in the way in which departments have been merged.

Additionally, my priorities of sustaining public safety services and protecting quality services for our children and the elderly will not be compromised through this process. It is important to note that departmental mergers will streamline communication and collaboration across departmental functional areas. This is **phase one** of what will be a comprehensive phased-in reorganizational process. The process we have implemented thus far and our plan for the next year is outlined below.

Reorganization Process

Over the past 7 weeks, my staff and I have immersed ourselves in this undertaking. We began by exploring lessons learned; researching other city and county models; and delving deeply into the way policy and operational decisions converge. It became obvious to me early on that this was not going to be a process completed in a handful of days or even in one budget cycle. In just seven weeks, my senior management team and I have met more than 40 times, for nearly 150 hours. The work has been challenging, but my vision of a leaner and more efficient government has begun to take form through a true collaborative process.

Although a fundamental framework of what I envisioned emerged quickly, we began to meet with Department Directors, the County Attorney, staff and other stakeholders to discuss the concepts. At that time we confirmed that in order for this reorganization to be successful, everyone must understand that we will be doing business differently. This is a culture shift that begins with the 25-department reorganizational framework presented to you today. Over the next twelve months, we will call upon my new leadership team, inclusive of the directors, to dig deeper. They will be charged with the task of determining how we can further improve the management of all of our functions ensuring additional improved coordination and accountability. We will work together to redefine core departmental missions, identify functions that are no longer necessary or duplicative, and highlight additional efficiencies that can be implemented immediately and lead to further savings. These savings will then be integrated within the FY 2012-2013 budget cycle.

Let me be clear about my expectations for the first phase of the reorganization process. For now, I am not recommending the elimination of any current service areas. Although I **do** believe there are opportunities to identify services that do not address the mission of Miami-Dade County government, the focus of phase one of the reorganization process is to identify opportunities to deliver services more efficiently and effectively while reducing duplicative overhead and back office functions. I anticipate there will be initial FY 2011-12 savings garnered from this phase of the plan approaching $5 million countywide including the elimination of dozens of positions. It is not my intent, however, to further reduce departmental budgets at this point within the budgetary process. I believe this is the most responsible way to implement the proposed comprehensive reform. To continue with my commitment to transparency, I will provide information to the Board quarterly regarding savings that are earned through the reorganization process.

Attached to this memorandum is a revised Table of Organization sorted by strategic area. I have also included a table that compares my recommendations to what currently exists and explains the functional consolidations.

The proposed organization noted in the attachments includes the 25 departments. These departments are listed below. As noted earlier, all Department Directors, even for those departments that are not experiencing organizational changes in phase one of the reorganization, will be charged with working to identify efficiencies within their departments.

1. **Animal Services** – no organizational changes
2. **Audit and Management Services** – no organizational changes
3. **Aviation** – no organizational changes
4. **Community Action and Human Services** – combines the functions of the current Community Action Agency, Department of Human Services, and the Office of Human Rights and Fair Employment Practices
5. **Community Information and Outreach** – the former Government Information Center, no organizational changes
6. **Corrections and Rehabilitation** – no organizational changes
7. **Cultural Affairs** – includes operations of County-operated cultural facilities, including the African Heritage Center, Caleb Auditorium, Dade County Auditorium and the South Dade Performing Arts Center
8. **Elections** – no organizational changes
9. **Information Technology**– no organizational changes
10. **Finance** – no organizational changes
11. **Fire Rescue** – includes the Office of Emergency Management
12. **Internal Services** – includes the current functions of GSA and Human Resources, Procurement Management, the A&E procurement and construction management functions from the current Office of Capital Improvements
13. **Housing and Urban Development** – combines the current Housing and Community Development, Public Housing Department, and the infill housing division from GSA
14. **Juvenile Services** – no organizational changes
15. **Library** – no organizational changes
16. **Management and Budget** – includes Agenda Coordination, Grants Coordination and Bond Program Monitoring from the Office of Capital Improvements
17. **Medical Examiner** – no organizational changes
18. **Parks, Recreation and Open Spaces** – adds the function of the Rights-of-Way Assets and Aesthetics Management function from Public Works, and will now support the Community Image Advisory Board

19. **Permitting, Environment and Regulatory Affairs** – merges Building and Neighborhood Compliance, zoning functions from Planning and Zoning, and Environmental Resources Management
20. **Police** – no organizational changes
21. **Port of Miami** – no organizational changes
22. **Public Works** – consolidates Solid Waste Management, along with the Public Works functions not transferred to the Parks Department.
23. **Sustainability, Planning and Economic Enhancement Department** – merges the former Office of Economic Development and International Trade, planning functions from Planning and Zoning, Small Business Development, Film and Entertainment, and Consumer Services, including Cooperative Extension and the Agricultural Manager
24. **Transit** – no organizational changes
25. **Water and Sewer** – no organizational changes.

Upon completion of the proposed governmental reorganization, all existing Department Directors and senior staff will be evaluated on experience and skill sets. I will be reviewing their past performance and appraising directors based on their qualifications. It is apparent to me that we have many proven leaders and I am committed to rewarding talent and dedication. Not all current Department Directors will continue to lead departments, but all strong leaders that are committed to making this process work on behalf of our residents will play critical roles as this important reform effort is implemented. I am also committed to ensuring that my leadership team reflects the diversity of our community.

As you all know, it is my intention to work with each of you on the proposed plan. I have already reached out to all of your offices and have coordinated preliminary conversations. As you review my recommendations to address this important and necessary reform, please note this work is not complete. We will need to continue working collaboratively over the next year to identify substantial opportunities for greater efficiencies that will continue to rise to the surface as we work together to improve Miami-Dade County government.

Attachment

c: Honorable Harvey Ruvin, Clerk of the Courts
Honorable Joel Brown, Chief Judge, Eleventh Judicial Circuit
Honorable Katherine Fernandez-Rundle, State Attorney
Honorable Carlos Martinez, Public Defender
Honorable Pedro J. Garcia, Property Appraiser
Carlos Migoya, President and CEO, Jackson Health Systems
Christopher Mazzella, Inspector General
Joseph Centorino, Executive Director, Commission on Ethics and Public Trust
R. A. Cuevas, Jr., County Attorney
Office of the Mayor Senior Staff
Department Directors
Charles Anderson, Commission Auditor

REORGANIZATION OF DEPARTMENTS

Current Departments 42 **New Departments 25**

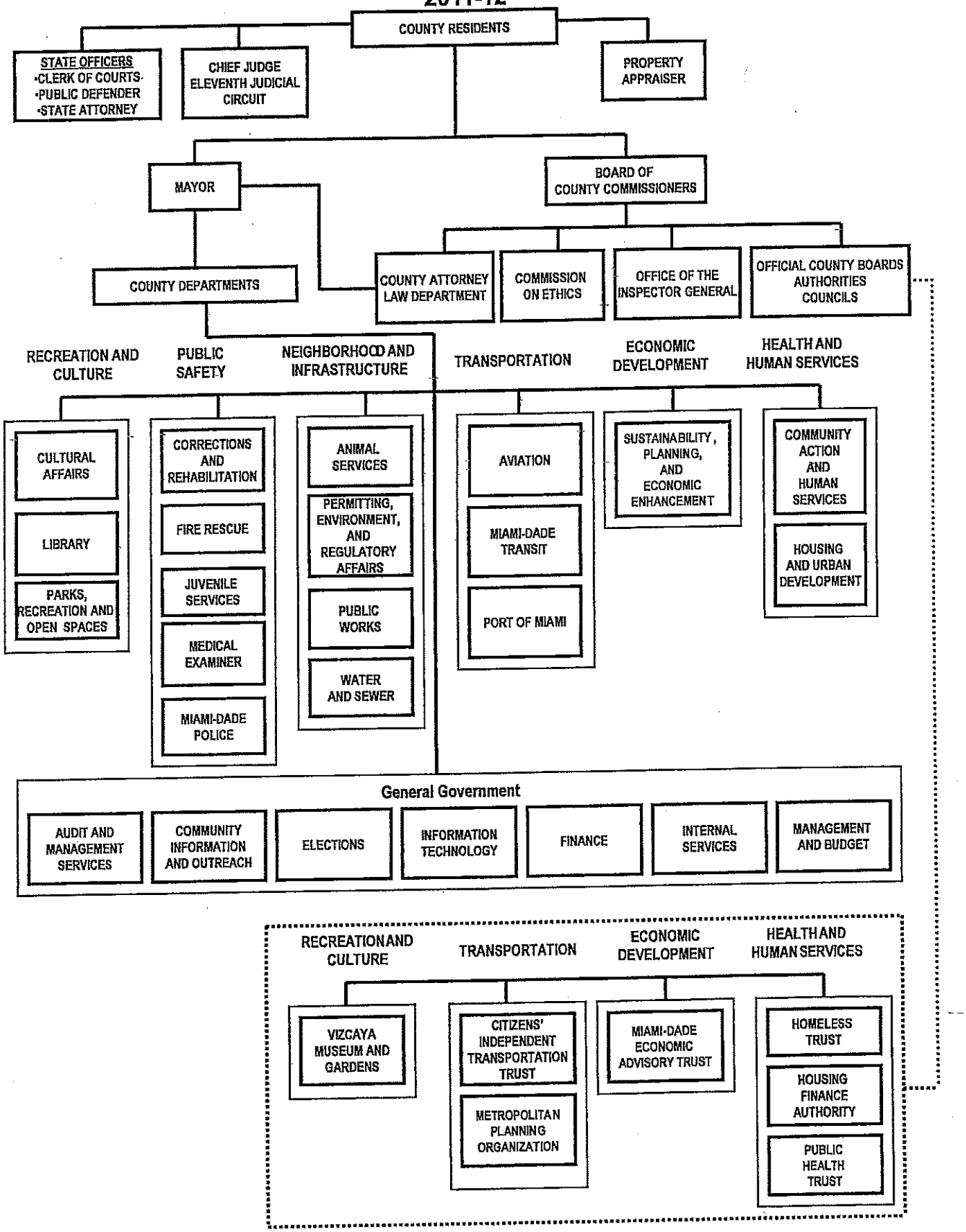
Original		New Departments	Description
Animal Services	1	Animal Services	Unchanged
Audit and Management Services	2	Audit Management Services	Unchanged
Aviation	3	Aviation	Unchanged
Corrections and Rehabilitation	4	Corrections and Rehabilitation	Unchanged
Elections	5	Elections	Unchanged
Enterprise Technology Services	6	Information Technology Department	Unchanged - new name
Finance	7	Finance	Unchanged
Government Information Center	8	Community Information and Outreach	Unchanged - new name
Juvenile Services	9	Juvenile Services	Unchanged
Library	10	Library	Unchanged
Medical Examiner	11	Medical Examiner	Unchanged
Police	12	Police	Unchanged
Port of Miami	13	Port of Miami	Unchanged
Transit	14	Transit	Unchanged
Water and Sewer	15	Water and Sewer	Unchanged
Building Neighborhood Compliance; Planning and Zoning (Zoning Function); Environmental Resources Management; Public Works (Land Development Function)	16	Permitting, Environment and Regulatory Affairs	Merge BNC, Zoning from P&Z, and DERM
Community Action Agency; Human Services: Human Rights and Fair Employment Practices	17	Community Action and Human Services	Merges DHS,CAA, and HRFEP
Cultural Affairs; Park and Recreation (Cultural Facilities)	18	Cultural Affairs	Merge cultural facilities (African Heritage, Dade County Auditorium, and Caleb Auditorium) from Parks into CAD
Economic Development and International Trade; Sustainability; Consumer Services; Planning and Zoning (Planning Function)	19	Sustainability, Planning, and Economic Enhancement	Merges OEDIT, SBD, and Film and Entertainment, Sustainability, Planning Function from P&Z and Consumer Service
Fire Rescue; Emergency Management	20	Fire Rescue	Merge OEM into Fire
General Services Administration; Procurement Management; Capital Improvements (A&E and Construction Function); Human Resources	21	Internal Services	Merges DPM, A&E selection function, Construction, and Special Projects from OCI, ADA (already merged into GSA), and HR
Management and Budget; Agenda Coordination; Grants Coordination; Capital Improvements (Bond programs)	22	Management and Budget	OMB, Agenda, Grants Coordination, OCI Bonds, SNP and QNIP functions
Public Housing Agency; Housing and Community Development	23	Miami-Dade Housing and Urban Development	HCD, Public Housing, and Infill Housing Division of GSA
Park and Recreation; Public Works (RAAM Function)	24	Parks, Recreation and Open Spaces possible name change - Department of Parks and Open Spaces (PROS)	Merge RAAM division from Public Works and CIAB
Public Works; Solid Waste Management	25	Public Works	Merge with Solid Waste and move RAAM division to Parks, Recreation and Open Spaces

MIAMI-DADE COUNTY

TABLE OF ORGANIZATION

by STRATEGIC AREA

2011-12



Miami-Dade Aviation Department

Attachment B

EXECUTIVE

- Establishes departmental policy; directs overall management; provides long-term vision; and implements legislative policy and directives

Adopted FY 10-11	Proposed FY 11-12
35	37

FINANCE AND STRATEGY

- Manages accounting and financial services
- Oversees planning and preparation of the Department's Business Plan

Adopted FY 10-11	Proposed FY 11-12
68	65

PUBLIC SAFETY AND SECURITY

- Provides investigative police and uniform services; issues security access IDs (section was merged with Operations in FY 2010-11)
- Coordinates and develops all media relations activities (section was merged with Operations in FY 2010-11)

Adopted FY 10-11	Proposed FY 11-12
0	119

ADMINISTRATION

- Manages the Department's support service functions including procurement, human resources, and information technology

Adopted FY 10-11	Proposed FY 11-12
127	122

FACILITIES MANAGEMENT

- Manages existing facilities, including operational readiness, testing, commissions acceptance and turnover of all new facilities

Adopted FY 10-11	Proposed FY 11-12
495	445

OPERATIONS

- Manages airfield, terminal, and landside areas of MIA and the GAA

Adopted FY 10-11	Proposed FY 11-12
461	366

BUSINESS RETENTION AND DEVELOPMENT

- Develops, administers, and monitors lease agreements and plans and recommends future business and economic development

Adopted FY 10-11	Proposed FY 11-12
51	42

AVIATION PLANNING, LAND USE, AND GRANTS

- Manages the design, bid, award, and construction of the Capital Improvement Program (CIP)

Adopted FY 10-11	Proposed FY 11-12
18	10

COMMUNITY ACTION AND HUMAN SERVICES

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental functions

Adopted FY 10-11	Proposed FY 11-12
10	8

ADMINISTRATION

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

Adopted FY 10-11	Proposed FY 11-12
52	37

HEAD START/EARLY HEAD START

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

Adopted FY 10-11	Proposed FY 11-12
478	78

SELF HELP

- Assists low-income families and communities toward self-sufficiency through programs, including LIHEAP, information referral, and support of 16 Community Advisory Communities (CAC)

Adopted FY 10-11	Proposed FY 11-12
78	84

TRANSPORTATION

- Transports children and elders to Head Start and DHS elderly programs respectively

Adopted FY 10-11	Proposed FY 11-12
23	21

ENERGY PROGRAMS

- Administers the Single Family Rehab Program, the Weatherization Program of the Low-Income Home Energy Assistance Program (LIHEAP), Solar Program, and Housing and Community Development (HCD) funded Home Repair Programs

Adopted FY 10-11	Proposed FY 11-12
28	28

GREATER MIAMI SERVICE CORPS

- Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, providing them with structured meaningful work experience and comprehensive educational opportunities

Adopted FY 10-11	Proposed FY 11-12
16	11

HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

- Provides overall direction and coordination of departmental functions

Adopted FY 10-11	Proposed FY 11-12
11	9

CHILD DEVELOPMENT SERVICES

- Administers child care grants, including school readiness, inclusion and voluntary pre-kindergarten at family day care and child care centers throughout Miami-Dade County

Adopted FY 10-11	Proposed FY 11-12
178	150

ELDERLY, DISABILITY, & VETERANS

- Provides a continuum of services for the elderly, veterans, and individuals with disabilities

Adopted FY 10-11	Proposed FY 11-12
174	161

EMPLOYMENT AND TRAINING

- Provides employment programs for disadvantaged populations such as at-risk youth, farm workers, and refugees

Adopted FY 10-11	Proposed FY 11-12
22	16

REHABILITATIVE SERVICES

- Provides comprehensive treatment for adult substance abusers in Miami-Dade County, including assessment, evaluation, referral, and diversion

Adopted FY 10-11	Proposed FY 11-12
63	57

VIOLENCE PREVENTION AND INTERVENTION

- Provides crisis counseling, safe shelter, transportation, and other services to victims of domestic violence and their immediate family members

Adopted FY 10-11	Proposed FY 11-12
68	62

PSYCHOLOGICAL SERVICES

- Provides professional psychological services to disadvantages populations, such as low-income children in Head Start

Adopted FY 10-11	Proposed FY 11-12
1	1

Attachment B

COMMUNITY INFORMATION AND OUTREACH

DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

Adopted FY 10-11	Proposed FY 11-12
3	3

311 ANSWER CENTER OPERATIONS & OUTREACH

- Manages the day-to-day operations of the 311 Answer Center, which provides centralized access to government information and service requests; maintains a comprehensive knowledgebase of government information and services through real-time updates; and provides training to call center staff and applies quality assurance measures to improve service delivery

Adopted FY 10-11	Proposed FY 11-12
132	127

ADMINISTRATIVE SUPPORT SERVICES

- Directs all personnel, procurement, contract management, and budgeting functions; oversees all fiscal activities, internal controls, and performance reporting

Adopted FY 10-11	Proposed FY 11-12
8	4

ONLINE SERVICES/DIGITAL SERVICES

- Manages the web portal and departmental website content; provides enterprise internal and external communication; provides multi-media and public education services; manages online survey tools

Adopted FY 10-11	Proposed FY 11-12
17	17

MIAMI-DADE TELEVISION

- Provides gavel-to-gavel television coverage and webcasting of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

Adopted FY 10-11	Proposed FY 11-12
15	11

Egov SOLUTIONS

- Develops and maintains the portal, self-service and citizen engagement tools, portal search, ServiceStat, alerts and Reverse311, smartphone and mobile applications, and the employee eNet portal

Adopted FY 10-11	Proposed FY 11-12
10	9

DESIGN, ADVERTISING, AND TRANSLATIONS

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

Adopted FY 10-11	Proposed FY 11-12
13	11

Corrections and Rehabilitation Department

Attachment B

MDCR OFFICE OF THE DIRECTOR

- Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification and incarceration of individuals arrested in Miami-Dade County. Oversees the Professional Compliance Division (Internal Affairs, Accreditation and Inspection, and Security Operations), Medical Services and the Legal Unit

FY 10-11	FY 11-12
79	80

CUSTODY SERVICES

- Provides for the care, custody and control of inmates incarcerated within six detention facilities. Responsible for all inmate intake, classification and release functions. Inmates are classified as adult male and female felons, male and female juveniles, mentally ill male and female inmates, and male and female misdemeanants

FY 10-11	FY 11-12
1,765	2,193

MANAGEMENT SERVICES AND TRAINING

- Supports all administrative requirements of the Department, to include direct employee services and regulatory requirements; this includes budget and finance, personnel management, training, basic training academy, policy and planning, procurement, and legislative issues

FY 10-11	FY 11-12
145	146

SUPPORT SERVICES

- Includes Custody Support Services, Physical Plant Maintenance, Alternatives to Incarceration, and Inmate Programs. Provides court services, inmate transportation and hospital services, food services, boot camp program, facilities management, information systems, pretrial release, materials management, monitored release (house arrest), construction management (capital projects) and community affairs

FY 10-11	FY 11-12
901	610

MIAMI-DADE HOUSING AND URBAN DEVELOPMENT

Attachment B

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides direction, communication, and coordination of federal and local housing programs to assist extremely low- to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public and private stakeholders to ensure attainment of MDHUD's goals and objectives

Adopted FY 10-11	Proposed FY11-12
32	33

ADMINISTRATION

- Conducts audits for compliance with US HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, and investigations regarding fair housing complaints; and handles reasonable accommodation requests for tenants and applicants

Adopted FY 10-11	Proposed FY11-12
33	33

FINANCE AND ACCOUNTING

- Provides financial support to the Agency and ensures that federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, and revenue management

Adopted FY 10-11	Proposed FY11-12
34	32

CONTRACT ADMINISTRATION

- Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; and monitors the private contractor for the Housing Choice Voucher Program

Adopted FY 10-11	Proposed FY11-12
17	18

FACILITIES AND DEVELOPMENT

- Manages the overall capital improvement and development of quality housing projects, including the HOPE VI revitalization project, American Recovery and Reinvestment Act (ARRA) projects, Building Better Community General Obligation Bond projects, and Infill Housing projects

Adopted FY 10-11	Proposed FY11-12
10	13

ASSET MANAGEMENT

- Provides decent, safe, affordable housing for the MDHUD residents; manages the public housing portfolio, which includes over 9,000 units of housing; administers the Substantial Rehabilitation and the New Construction programs

Adopted FY 10-11	Proposed FY11-12
275	275

COMMUNITY HOUSING

- Administers federal and state funded programs including the HOME Investment Partnerships Grant (HOME), the Emergency Solutions Grant (ESG), the Neighborhood Stabilization Program (NSP), Documentary Stamp Surtax (Surtax), and State Housing Initiatives Partnership (SHIP) funds designed to develop viable urban communities by providing decent housing and a suitable living environments, principally for low-to-moderate income households.

Adopted FY 10-11	Proposed FY11-12
72	79

Attachment B

INFORMATION TECHNOLOGY DEPARTMENT

OFFICE OF THE DIRECTOR

- Oversees technical, professional, and management personnel engaged in the provisioning of IT resources and services; oversees and implements the County's cyber-security policies; performs Chief Information Officer (CIO) functions; oversees shared services development

FY 10-11	FY 11-12
11	11

ENTERPRISE APPLICATION SERVICES

- Provides multi-platform countywide and departmental automated application systems

FY 10-11	FY 11-12
145	146

ENTERPRISE SOLUTIONS

- Delivers enterprise program services for 311/911, Enterprise Resource Planning (ERP), Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Data Management System (EDMS)

FY 10-11	FY 11-12
62	66

RADIO SERVICES

- Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions

FY 10-11	FY 11-12
57	57

OPERATIONAL SUPPORT SERVICES

- Provides asset management, financial, and administrative support to operations through budget, accounting, and procurement offices; manages personnel activities through the human resource office

FY 10-11	FY 11-12
28	31

FIELD SERVICES

- Delivers enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and networks

FY 10-11	FY 11-12
94	92

DATA CENTER SERVICES

- Provides 24 X 7 operation, maintenance, and support of the hardware and system software (host and network operating systems software, database, middleware, and distributive systems) that run the County's multi-mainframe, multi-platform computer environment and peripheral devices (storage and print)

FY 10-11	FY 11-12
84	86

TELECOMMUNICATIONS NETWORK

- Provides Internet Protocol (IP) voice and data network services for County departments

FY 10-11	FY 11-12
66	62

INTERNAL SERVICES DEPARTMENT

Attachment B

OFFICE OF THE DIRECTOR

- Establishes departmental policies and goals and provides legislative coordination

Adopted FY 10-11	Proposed FY 11-12
7	10

FLEET MANAGEMENT

- Maintains the County's light and heavy mobile equipment fleet; provides fuel to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Programs

Adopted FY 10-11	Proposed FY 11-12
271	270

ADMINISTRATIVE AND BUSINESS SERVICES

- Administers departmental personnel, accounting, information technology, the Fixed Assets System and budget coordination; manages parking operations, the County Store and the disposal of County surplus property; provides design, printing, and mail services

Adopted FY 10-11	Proposed FY 11-12
104	115

DESIGN AND CONSTRUCTION SERVICES

- Plans, designs, and manages new facility construction and renovations of County facilities;develops countywide construction management standards and policies; and administers the Miscellaneous Construction Contracts 7040 and 7360

Adopted FY 10-11	Proposed FY 11-12
116	121

FACILITIES AND UTILITIES MANAGEMENT

- Manages and maintains County operated facilities, administers countywide security and energy performance contracts, regulates elevator equipment in Miami-Dade County, and manages utility use

Adopted FY 10-11	Proposed FY 11-12
164	173

PROCUREMENT

- Manages vendor registration and outreach, Architectural & Engineering (A&E) technical certification, prequalification of firms for A&E services and the Miscellaneous Construction Contract Program (MCC), and coordinates vendor information Countywide; Manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments, including Countywide IT procurements; Administers the Architectural and Engineering (A&E) selection process pursuant to F.S.287.055 and the Equitable Distribution Program (EDP)

Adopted FY 10-11	Proposed FY 11-12
92	87

HUMAN RESOURCES

- Formulates human resources policy; develops strategic HR programs and administers the County's employee relations systems and employee benefits,; advises departments on personnel issues and appropriate methods of problem resolution; coordinates all recruitment and personnel issues and actions for Miami-Dade County; performs departmental personnel representative functions; and provides general administrative and strategic support, including fiscal management, budget preparation, procurement, records management, and management information systems

Adopted FY 10-11	Proposed FY 11-12
106	126

RISK MANAGEMENT

- Administers self-insured workers' compensation and liability programs, and Countywide safety and property/casualty programs

Adopted FY 10-11	Proposed FY 11-12
113	93

REAL ESTATE DEVELOPMENT

- administers Countywide joint real estate development, real property lease negotiation and management, property acquisition, and land sales

Adopted FY 10-11	Proposed FY 11-12
22	22

OFFICE OF MANAGEMENT AND BUDGET

Attachment B

DIRECTOR'S OFFICE

- Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and reviews, coordinates, and implements policy enacted by the Board of County Commissioners (BCC) and County Executive Office

Adopted FY 10-11	Proposed FY 11-12
7	6

MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS

- Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance measurement

Adopted FY 10-11	Proposed FY 11-12
8	6

AGENDA COORDINATION

- Prepares County Commission, Committee, Subcommittee, and workshop agendas and coordinates meetings

Adopted FY 10-11	Proposed FY 11-12
0	4

COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES

- Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/incorporation efforts

Adopted FY 10-11	Proposed FY 11-12
3	3

GRANTS COORDINATION

- Manages and administers the Ryan White HIV/AIDS Treatment Extension Act of 2009; distributes, monitors, and processes CBO allocations and contracts including Mom and Pop funding; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); provides direct support to the Youth Crime Task Force, CBO Advisory Board, Dade-Miami Criminal Justice Council, and the Addiction Services Board (ASB); maximizes resources and promotes grant opportunities

Adopted FY 10-11	Proposed FY 11-12
0	45

MANAGEMENT AND BUDGET

- Ensures the financial viability of the County through sound financial management policies

Adopted FY 10-11	Proposed FY 11-12
16	13

BOND ADMINISTRATION

- Administers the Building Better Communities Program (BBC) General Obligation Bond Program, and the Quality Neighborhood Improvement Program (QNIP)

Adopted FY 10-11	Proposed FY 11-12
0	4

PARKS, RECREATION and OPEN SPACES

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and serves on the board of the Parks Foundation, the Miami-Dade Sports Commission, and the Zoo Oversight Board

Adopted FY 10-11	Proposed FY 11-12
10	9

ADMINISTRATION

- Provides business support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

Adopted FY 10-11	Proposed FY 11-12
52	53

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

Adopted FY 10-11	Proposed FY 11-12
177	186

DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

Adopted FY 10-11	Proposed FY 11-12
31	27

GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

Adopted FY 10-11	Proposed FY 11-12
38	38

MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

Adopted FY 10-11	Proposed FY 11-12
20	20

POOLS

- Operates and maintains 13 pools; provides support to public swim patrons and group rentals

Adopted FY 10-11	Proposed FY 11-12
6	5

PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

Adopted FY 10-11	Proposed FY 11-12
190	190

PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

Adopted FY 10-11	Proposed FY 11-12
19	19

PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

Adopted FY 10-11	Proposed FY 11-12
84	77

GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

Adopted FY 10-11	Proposed FY 11-12
201	201

FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

Adopted FY 10-11	Proposed FY 11-12
82	82

LANDSCAPING AND STD MAINTENANCE

- Provides landscaping and grounds maintenance services to internal and external customers, including Special Tax Districts and public rights-of-way

Adopted FY 10-11	Proposed FY 11-12
103	98

Department of Permitting, Environment, and Regulatory Affairs

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall direction for Department operations, formulates departmental policy, inter-governmental coordination, and organizational development initiatives

Adopted FY 10-11	Proposed FY 11-12
10	10

ADMINISTRATION

- Provides administrative support for finance and budgeting, billing and collection, including liens, human resources, and procurement

Adopted FY 10-11	Proposed FY 11-12
68	68

AIR QUALITY PROTECTION

- Regulates sources of pollution and monitors air quality

Adopted FY 10-11	Proposed FY 11-12
30	31

BOARD AND CODE ADMINISTRATION

- Administers licensing of local contractors; reviews and recommends construction products and components; manages the preparation, legal review, and certification of documents related to planning, zoning and development

Adopted FY 10-11	Proposed FY 11-12
34	34

BUILDING CODE SUPPORT

- Issues and processes FBC and unsafe structures violations; manages and enforces local contractor licensing as part of Chapter 10 of the County Code

Adopted FY 10-11	Proposed FY 11-12
28	28

ENVIRONMENTAL EDUCATION AND COMMUNICATION

- Conducts education and outreach

Adopted FY 10-11	Proposed FY 11-12
11	10

ENVIRONMENTAL PLAN REVIEW AND DEVELOPMENT APPROVALS

- Reviews construction and development plans

Adopted FY 10-11	Proposed FY 11-12
56	58

INFORMATION, PERMIT SUPPORT, AND RECORDS MANAGEMENT

- Processes construction permit applications, inspection requests and results, and Certificates of Occupancy; directs computer services, records, and public information

Adopted FY 10-11	Proposed FY 11-12
95	96

NATURAL RESOURCES REGULATION AND RESTORATION

- Conducts environmental resources permitting, monitoring, and restoration

Adopted FY 10-11	Proposed FY 11-12
83	82

NEIGHBORHOOD AND ZONING REGULATIONS

- Ensures all commercial, office, residential, industrial, and agricultural development approvals to all land use regulations and codes, including the processing of impact fees; provides residential and commercial zoning code enforcement

Adopted FY 10-11	Proposed FY 11-12
113	91

PERMITTING

- Ensures compliance with the FBC and other applicable regulations through review of plans, inspection of construction, and enforcement activities

Adopted FY 10-11	Proposed FY 11-12
84	83

POLLUTION CONTROL

- Facilitates contaminated site remediation to ensure that environmental laws are followed

Adopted FY 10-11	Proposed FY 11-12
59	59

POLLUTION REGULATION AND ENFORCEMENT

- Regulates potential pollution sources

Adopted FY 10-11	Proposed FY 11-12
126	124

STORMWATER MANAGEMENT

- Administers County water management activities

Adopted FY 10-11	Proposed FY 11-12
52	54

Attachment B

PORT OF MIAMI

OFFICE OF THE DIRECTOR

- Formulates departmental policies and procedures and provides overall direction and coordination for all divisions

Adopted FY 10-11	Proposed FY 11-12
4	4

DEPUTY PORT DIRECTOR

- Responsible for day-to-day operations

Adopted FY 10-11	Proposed FY 11-12
17	14

SAFETY & SECURITY

- Responsible for the overall security planning and enforcement for the POM at the federal, state, and local levels; and operates POM badging and identification functions

Adopted FY 10-11	Proposed FY 11-12
142	137

CAPITAL DEVELOPMENT

- Develops and implements all capital related items required by the POM and performs administrative functions to include procurement and management of technology systems

Adopted FY 10-11	Proposed FY 11-12
52	31

MARITIME SERVICES

- Responsible for cargo and cruise ship operations and associated berthing and terminal management functions

Adopted FY 10-11	Proposed FY 11-12
167	156

BUSINESS INITIATIVES

- Responsible for Port trade development, advertising, and tariff development

Adopted FY 10-11	Proposed FY 11-12
7	7

FINANCE

- Responsible for all accounting activities, including cost accounting, reconciliation, accounts payable, financial statements, credit/collection, and billing

Adopted FY 10-11	Proposed FY 11-12
28	28

PUBLIC WORKS DEPARTMENT

OFFICE OF THE DIRECTOR

- Formulates departmental policy and provides overall direction and coordination of departmental operations and management

Adopted FY 10-11	Proposed FY 11-12
14	12

TRAFFIC SIGNALS AND SIGNS

Provides installation, maintenance, and repair of traffic related signs, traffic and pedestrian signals, and school flashers and signs countywide

Adopted FY 10-11	Proposed FY 11-12
115	107

STORMWATER UTILITY CANALS AND DRAINS

- Provides countywide chemical and mechanical cleaning and overall maintenance of the secondary canal system

Adopted FY 10-11	Proposed FY 11-12
153	149

HIGHWAY AND ENGINEERING

- Administers and coordinates all consultant design contracts for major highway and bridge improvements

Adopted FY 10-11	Proposed FY 11-12
22	25

ADMINISTRATION

- Implements departmental policy and provides overall direction on personnel, finance, budget, planning, procurement, information systems, media, outreach, and customer service department-wide; administers the curbside recycling program

FY 10-11	FY 11-12
131	125

CAUSEWAYS

Manages the Venetian and Rickenbacker Causeway system

Adopted FY 10-11	Proposed FY 11-12
66	65

TRAFFIC ENGINEERING

- Administers traffic engineering functions for the County

Adopted FY 10-11	Proposed FY 11-12
38	35

SPECIAL TAXING DISTRICTS ADMINISTRATION

- Creates special taxing districts for street lighting, security, and landscape beautification

Adopted FY 10-11	Proposed FY 11-12
26	26

DISPOSAL OPERATIONS

- Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill

Adopted FY 10-11	Proposed FY 11-12
273	272

PEOPLE'S TRANSPORTATION PLAN (PTP)

Plans and coordinates all PTP related functions within the Department

Adopted FY 10-11	Proposed FY 11-12
56	52

ROAD AND BRIDGE MAINTENANCE AND MOSQUITO CONTROL

- Provides overall road and bridge maintenance, including Neighborhood Enhancement Action Teams (NEAT), and administers the County mosquito control program

Adopted FY 10-11	Proposed FY 11-12
115	110

BBC GOB PROGRAM

- Directs activities related to the Building Better Communities General Obligation Bond (BBC GOB) program

Adopted FY 10-11	Proposed FY 11-12
9	8

ENVIRONMENTAL AND TECHNICAL SERVICES

- Maintains capital infrastructure, environmental compliance, fleet, landfills, and the Resources Recovery contract

Adopted FY 10-11	Proposed FY 11-12
44	44

LAND DEVELOPMENT

Reviews and processes tentative and final plans for subdivisions and improvements on public right-of-way properties

Adopted FY 10-11	Proposed FY 11-12
9	5

CONSTRUCTION

- Provides engineering technical support to other divisions within Public Works as well as other County departments

Adopted FY 10-11	Proposed FY 11-12
131	106

RIGHT OF WAY

- Administers land acquisition services

Adopted FY 10-11	Proposed FY 11-12
69	66

COLLECTION OPERATIONS

- Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal

Adopted FY 10-11	Proposed FY 11-12
575	583

Attachment B

SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT

OFFICE OF THE DIRECTOR

- Provides departmental policy and direction of operations

Adopted FY 10-11	Proposed FY 11-12
14	13

ADMINISTRATION & FISCAL MANAGEMENT

- Coordinates departmental budget, personnel, procurement, accounting, inventory control, telecommunications, and management information services

Adopted FY 10-11	Proposed FY 11-12
18	19

BUSINESS AFFAIRS & CONSUMER PROTECTION

- Regulates various industries, including private for-hire transportation; provides education and training services to commercial growers, home-owners, and families and youths

Adopted FY 10-11	Proposed FY 11-12
106	101

ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

- Directs and coordinates activities to increase international trade and represents and promotes the County as a Global Gateway; provides economic policy coordination

Adopted FY 10-11	Proposed FY 11-12
11	12

SMALL BUSINESS DEVELOPMENT

- Provides compliance monitoring and enforcement of small business and workforce program goals, and prompt payment and responsible and living wage requirements; administers the review recommendation of small business program measures and certification of small business; provides small business outreach, technical bonding, and financial assistance

Adopted FY 10-11	Proposed FY 11-12
29	30

AGRICULTURAL MANAGER

- Promotes and educates the community on the importance and benefits of the local agricultural industries; administers the purchase development rights program

Adopted FY 10-11	Proposed FY 11-12
2	1

COUNTYWIDE HEALTHCARE PLANNING

- Responsible for the overall leadership of the County's health services research and plan development

Adopted FY 10-11	Proposed FY 11-12
5	5

PLANNING

- Manages and administers the CDMP; prepares population projections and economic, demographic, and growth alternatives and conducts collaborative long- and short-range planning programs; coordinates countywide historic preservation activities

Adopted FY 10-11	Proposed FY 11-12
47	44

SUSTAINABILITY

- Coordinates and formulates goals, policies, and initiatives for the County's sustainability, energy, and climate programs

Adopted FY 10-11	Proposed FY 11-12
5	4

Attachment C

Memorandum

Date: July 26, 2011

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: FY 2011-12 Proposed Budget Public Meetings

The following public meetings have been scheduled at sites throughout the county to discuss the budget, tax rates, and fee changes. Section 2-1800A of the Code of Miami-Dade County requires at least six meetings be held.

Thursday, July 28th at 7:00 PM
Kendall Village Civic Pavilion
8625 SW 124 Avenue
Miami, FL 33183

Tuesday, August 2nd at 7:00 PM
Little Haiti Cultural Center
212-260 NE 59 Terrace
Miami, FL 33137

Wednesday, August 3rd at 7:00 PM
Hialeah Senior High School
251 East 47 Street
Hialeah, FL. 33013

Thursday August 4th at 7:00 PM
Aventura Government Center
19200 West County Club Drive
Aventura, Florida 33180

Tuesday August 9th at 7:00 PM
Palmetto Bay Village Hall
9705 East Hibiscus Street
Miami Gardens, Florida 33157

Thursday August 11th at 7:00 PM
Miami Gardens City Hall
1515 NW 167 Street
Miami, Florida 33169

Tuesday, August 16th at 7:00 PM
Miami Arts Museum
101 West Flagler Museum
Miami, FL. 33130

Thursday, August 18th at 7:00 PM
Coral Gables Country Club
997 Greenway Drive
Coral Gables, FL. 33134

These meetings will be advertised in the following local newspapers:

The Miami Herald (Local or Neighbors Section) on July 24, 28, 31, and August 7 and 14
Diario Las Americas on July 31, August 7, and 14
Miami Times on Wednesday on July 27, August 3, 10, and 17
Haiti en Marche on Wednesday on July 27, August 3, 10, and 17

Additional meetings will be scheduled as needed to ensure all residents have the ability to attend a public meeting to discuss the budget. If you have any questions, please do not hesitate to contact Jennifer Moon, Budget Director, Office of Management and Budget at 305-375-5143.

c: R.A. Cuevas, Jr., County Attorney
Office of the Mayor, Senior Staff
Jennifer Moon, Budget Director, Office of Management and Budget
Christopher Agrippa, Clerk of the Board
Charles Anderson, Commission Auditor

mayor0811

Weather

MiamiHerald.com/weather

BAHAMAS & CARIBBEAN

	Today HI/LO	W	Thursday HI/LO	W
Antigua	88/79	t	87/79	t
Barbados	87/74	t	87/79	t
Freeport	91/81	pc	90/79	pc
Havana	87/73	t	90/73	t
Kingston	88/79	t	88/78	t
Montego Bay	90/79	t	89/78	t
Nassau	91/79	pc	90/79	pc
Port au Prince	92/77	t	92/75	t
San Juan	88/78	t	89/78	t
St. Thomas	88/79	t	88/78	t
Santo Domingo	88/73	t	88/72	t

Areas of showers or thunderstorms are possible over parts of the Lesser Antilles, Puerto Rico, Hispaniola, Jamaica and Cuba. Rough surf at beaches will be affected.

CANADA

CITY	TODAY HI/LO W	CITY	TODAY HI/LO W
Calgary	68/48 sh	Saint John	78/55 sh
Edmonton	72/52 sh	St. Johns	68/54 sh
Halifax	73/55 sh	Saskatoon	69/53 sh
London	87/71 pc	Toronto	84/68 pc
Montreal	81/63 pc	Vancouver	68/56 pc
Ottawa	81/64 pc	Victoria	67/56 pc
Quebec	79/61 sh	Windsor	85/74 pc
Regina	78/56 pc	Winnipeg	84/65 t

LATIN AMERICA

	Today HI/LO	W	Thursday HI/LO	W
Acapulco	88/78	t	88/77	t
Asuncion	80/65	t	83/47	pc
Barranquilla	89/77	t	90/77	t
Belize City	89/81	t	88/79	t
Belo Horizonte	75/53	s	73/54	pc
Bogota	66/52	sh	66/51	sh
Brasilia	79/55	s	80/55	s
Buenos Aires	64/49	s	65/54	sh
Cancun	86/74	t	87/74	t
Caracas	85/77	t	88/76	t
Cusco	70/37	pc	72/38	pc
Guatemala City	82/64	t	80/61	t
Guayaquil	80/78	sh	81/73	sh
Lima	66/61	s	67/61	s
Managua	89/75	t	84/74	t
Maracaibo	91/75	t	92/75	t
Medellin	85/65	sh	82/64	sh
Merida	90/73	t	90/74	t
Mexico City	77/56	t	77/57	t
Monterrey	98/75	pc	98/75	pc
Montevideo	66/48	s	65/51	sh
Panama	89/77	t	87/76	t
Quito	64/49	sh	64/50	sh
Rio de Janeiro	74/61	s	77/63	pc
San Jose	80/65	t	78/66	t
Santiago	59/35	s	51/33	sh
San Pedro Sula	93/76	t	92/75	t
San Salvador	86/75	t	87/75	t
Sao Paulo	79/53	s	82/61	pc
Tegucigalpa	86/66	t	81/66	t

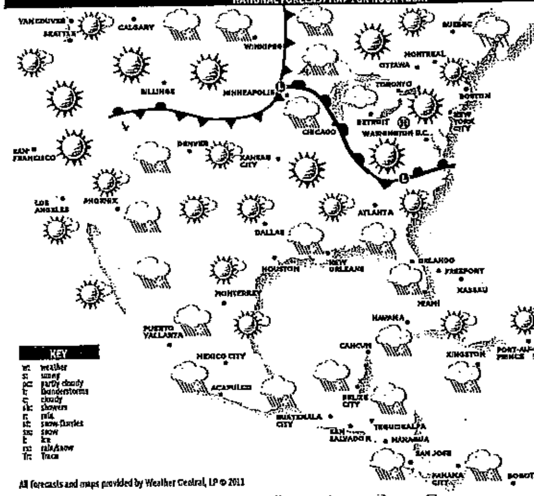
WORLD

	Today HI/LO	W	Thursday HI/LO	W
Amsterdam	69/55	sh	71/56	sh
Athens	93/79	s	95/78	s
Baghdad	119/90	s	120/91	s
Barcelona	75/65	sh	77/67	s
Beijing	91/77	t	89/74	t
Beirut	85/79	s	90/78	s
Berlin	74/59	sh	73/59	c
Brussels	69/55	sh	73/57	sh
Budapest	77/55	t	77/59	sh
Cairo	96/75	s	94/74	s
Dhahran	111/86	s	112/86	s
Dublin	66/55	sh	64/52	pc
Geneva	73/55	s	71/56	t
Hong Kong	89/79	pc	89/81	t
Istanbul	89/71	s	90/74	s
Jerusalem	92/74	s	91/71	s
Johannesburg	64/41	s	68/44	s
Lisbon	91/65	s	93/67	s
London	71/56	pc	74/58	s
Madrid	92/64	pc	95/65	s
Milan	72/57	sh	77/61	t
Moscow	92/68	pc	91/66	pc
Nairobi	74/56	t	77/56	t
New Delhi	93/81	t	93/82	t
Paris	70/55	sh	75/56	pc
Rome	77/64	sh	79/65	t
Seoul	82/74	t	84/71	t
Stockholm	74/60	sh	71/61	pc
Sydney	65/49	s	65/49	s
Tel Aviv	93/74	s	91/76	s
Tokyo	86/76	t	85/75	t
Vienna	76/58	pc	74/60	t
Warsaw	74/59	t	74/57	sh
Zurich	69/55	sh	69/55	t

DAVID BERNARDO'S FIVE-DAY FORECAST

TODAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
HIGH 93 LOW 82	HIGH 93 LOW 82	HIGH 93 LOW 82	HIGH 93 LOW 80	HIGH 94 LOW 79
An early shower, sun & breeze, winds E-SE 15	Warm & breezy, lots of sun, winds East 15-20	Warm & breezy, lots of sun, winds East 15-20.	Beach breeze, sun & clouds, winds East 15.	Beach breeze, a spotty shower, winds SE 10-15

NATIONAL FORECAST MAP FOR NOON TODAY



For current Weather information 24 hours a day, including local radar that updates every 15 minutes, go to MiamiHerald.com and click on weather.

National Weather Service: 305-229-4550
Storms, hurricanes: 305-229-4470

KEY

w:	weather
s:	sunny
pc:	partly cloudy
t:	thunderstorms
c:	cloudy
sh:	showers
r:	rain
sf:	snow flurries
sn:	snow
i:	ice
rs:	rain/snow
Tr:	Trace

All forecasts and maps provided by Weather Central, LP © 2011

MARINE OUTLOOK

TIDES	HIGHS		LOWS	
Miami Harbor entrance	6:17 a	7:06 p	12:16 p	
Port Everglades	5:44 a	6:37 p	12:07 p	
Bakers Haulover-Inside	7:10 a	8:03 p	1:11 a	1:51 p
Key West	7:33 a	9:25 p	12:31 a	2:46 p
Boynton Inlet	7:18 a	8:11 p	2:01 a	1:11 p
Jupiter Inlet	6:07 a	6:56 p	12:07 p	
Lake Worth Inlet	5:28 a	6:21 p	11:57 a	
Hillsboro Inlet	5:57 a	6:50 p	12:19 p	

FORECAST AREA	WIND (mph)	SEAS (FT)	CONDITIONS
St. Augustine to Jupiter Inlet	S 5-10	2-3	Chc. of tstorms
Jupiter Inlet to Key Largo	SE 10-15	2-3	Chc. of tstorms
Key Largo to Dry Tortugas	SE 10-15	2-3	Chc. of tstorms
Cape Sable to Tarpon Springs	SE 10-15	2-3	Chc. of tstorms

Lake Okeechobee level: 10.34 ft. 24-hr. change +0.01 ft.

SUNBURN ADVISORY

Today's maximum safe exposure level:

High-risk person	Low-risk person
5 or less minutes	20 to 25 minutes

SUN & MOON

New	First	Full	Last
July 30	Aug. 6	Aug. 13	Aug. 21

Sunrise	6:45 a.m.
Sunset	8:10 p.m.
Moonrise	3:33 a.m.
Moonset	5:38 p.m.

POLLEN

Tuesday's pollen index 9, which is low; it was caused by grasses. Mold index 700, which is low.
Source: Florida Center For Allergy & Asthma Care

SOUTH FLORIDA ALMANAC

	BROWARD FLL Airport	MIAMI MIA Airport
High, 12 hours ending 5 p.m.	91	92
Low, 12 hours ending 5 p.m.	81	82
Mean	86	87
Normal mean	83	84
Record High	95 1983	97 1983
Record Low	66 1926	70 1946
Surf temperature at 3 p.m.	87	89
Air Quality Tuesday	16, Good	28, Good

BAROMETER/HUMIDITY

8 a.m. Miami 29.94 in./72% Broward 29.93 in./74%
5 p.m. Miami 29.92 in./65% Broward 29.91 in./70%

RAINFALL (in inches)		
24 hours ending 5 p.m.	0.05	0.00
This month	3.61	5.27
This year	10.39	28.91
Above / below normal for month	-2.14	+0.47
Above / below normal for year	-24.05	+0.18

FLORIDA

	Today HI/LO	W	Thu. HI/LO
Daytona Beach	91/77	t	91/76
Fort Myers	92/77	t	94/77
Gainesville	92/73	t	92/75
Hollywood	90/81	t	90/83
Homestead AFB	91/81	t	91/80
Jacksonville	91/74	t	94/76
Key West	92/84	sh	93/84
Naples	91/77	t	91/77
Orlando	93/76	t	94/76
Pembroke Pines	91/80	t	91/80
Pensacola	93/77	t	91/78
Tallahassee	91/75	t	92/74
Tampa	90/78	t	93/78
Tavernier	92/84	t	91/84
Vero Beach	90/77	t	91/78
West Palm Beach	90/80	t	91/82

UNITED STATES

	Today HI/LO	W	Thursday HI/LO	W
Albany, NY	84/62	s	87/70	pc
Albuquerque	91/71	pc	92/71	pc
Anchorage	64/52	c	65/51	c
Asheville	89/66	pc	90/67	pc
Athens, GA	95/72	pc	95/73	pc
Atlanta	94/74	pc	93/76	pc
Atlantic City	84/68	s	80/75	pc
Austin	105/77	pc	103/78	pc
Baltimore	90/65	s	94/76	pc
Baton Rouge	91/76	t	93/75	t
Billings	85/57	s	83/58	pc
Birmingham	96/75	pc	93/76	t
Boise	84/57	s	86/57	s
Boston	82/67	pc	80/73	pc
Brownsville	94/80	pc	93/79	pc
Buffalo	80/67	s	85/73	t
Burlington, VT	78/59	pc	84/66	pc
Casper	84/55	pc	87/57	s
Charleston, SC	91/75	pc	93/77	pc
Charlotte	95/71	pc	96/74	pc
Cheyenne	86/61	pc	85/59	pc
Chicago	91/78	t	93/79	t
Cincinnati	91/72	s	94/75	s
Cleveland	87/69	s	92/76	t
Columbia, SC	95/75	pc	97/75	pc
Corpus Christi	90/82	pc	88/81	pc
Dallas	103/85	pc	102/81	pc
Dayton	90/72	s	93/75	pc
Denver	89/66	pc	88/64	t
Des Moines	93/74	t	89/72	t
Detroit	85/74	pc	91/76	t
Duluth	76/62	t	83/64	pc
El Paso	98/75	pc	99/77	pc
Fairbanks	70/54	sh	72/53	sh
Fargo	86/64	pc	83/63	pc
Flagstaff	78/57	t	80/55	pc
Fresno	96/67	s	99/69	s
Ft. Wayne	92/75	pc	95/76	t
Grand Rapids	84/73	pc	90/74	t
Green Bay	81/72	t	85/68	t
Greensboro	95/71	s	96/74	pc
Harrisburg	87/64	s	91/74	pc
Honolulu	87/74	s	88/73	s
Houston	100/79	t	99/78	t
Indianapolis	93/77	s	96/79	pc
Kansas City	100/80	pc	100/73	t
Knoxville	91/70	pc	93/71	s
Lansing	83/73	pc	91/75	t
Las Vegas	103/82	s	103/86	pc
Little Rock	100/78	pc	96/76	t
Los Angeles	72/66	pc	72/66	s
Louisville	93/76	s	95/77	s
Macon	94/74	pc	96/74	t
Madison	84/73	t	87/78	pc
Memphis	99/80	pc	97/78	t
Milwaukee	78/70	t	83/72	pc
Minneapolis	85/72	t	86/67	s
Mobile	93/75	t	91/75	t
Nashville	97/75	s	95/75	s
New Orleans	90/78	t	90/79	t
New York	84/69	s	88/76	pc
Norfolk	90/74	s	92/75	pc
Oklahoma City	104/80	pc	101/81	s
Philadelphia	89/71	s	91/77	pc
Phoenix	103/83	pc	105/85	pc
Pittsburgh	83/62	s	90/70	pc
Portland, ME	77/59	pc	75/60	pc
Portland, OR	73/56	pc	78/58	pc
Providence	87/66	s	85/72	pc
Raleigh	98/72	pc	94/75	pc
Reno	92/57	s	95/61	s
Richmond	93/73	s	95/78	pc
Sacramento	92/63	s	97/64	s
St. Louis	99/78	s	100/78	pc
Salt Lake City	88/66	s	90/66	s
San Antonio	103/77	pc	101/79	pc
San Diego	73/64	pc	73/65	s
San Francisco	72/55	s	75/55	s
Santa Fe	85/61	pc	87/61	pc
Seattle	71/55	pc	75/56	pc
Tucson	97/74	pc	99/75	pc
Tulsa	105/81	s	106/80	pc
Washington, DC	92/72	s	95/76	pc

MIAMI BEACH

Police identify suspect in N.Y. cop's shooting

BY JULIE BROWN
jbrown@MiamiHerald.com

A suspect has been identified, but not arrested, in connection with the near-fatal South Beach shooting of a vacationing New York police detective. Miami Beach police said an arrest was imminent.

"At this point, any release of his identity, including his photo, will hamper the department's investigation," according to the statement.

Detective Juan Sanchez said the detective, Harold Thomas, 48, was still in critical condition at Jackson Memorial Hospital's Ryder Trauma Center. "He is improving," Sanchez said.

Thomas, a 27-year-veteran of the New York Police Department, was shot about 7 a.m. Saturday in a courtyard area at a hotel called 1233 Lofts on Collins Avenue. A bullet ripped through Thomas' thigh, damaging his femoral artery. He was placed in a medically induced coma.

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MIAMI-DADE COUNTY

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All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

For menus, days offered and restrictions, please visit
iLoveMiamiSpice.com

Pick up your Miami Spice Guide at the 2nd annual

Thursday, July 28, 2011 at the Miami Beach Convention Center

Featuring tastings from more than 35 Miami Spice restaurants, celebrity cooking demos and a live performance by renowned flautist . VIP Experience includes special performances celebrating the opening of *Cirque Éloize iD.* Exclusive after-party at Louis Bar & Lounge at Gansevoort Miami Beach.

Miami Spice is a program of the Greater Miami Convention & Visitors Bureau. The Kickoff Event is made possible through partnerships with:

For a list of participating restaurants, after-party details and ticket information, please visit

STATE POLITICS

Calls grow for inquiry over fired state lawyers

Pressure mounted for an independent investigation into the dismissal of two state foreclosure fraud lawyers based in Fort Lauderdale.

BY JANET ZINK
Herald/Times Tallahassee Bureau

TALLAHASSEE — Calls are building for an investigation into the forced resignations by Attorney General Pam Bondi of two lawyers investigating foreclosure fraud.

A state lawmaker on Wednesday requested all documents related to the resignations, while a liberal public interest group has been circulating a petition asking for the state inspector general to investigate.

At issue are the departures of lawyers June Clarkson and Theresa Edwards, who led foreclosure fraud investigations under former Attorney General Bill McCollum. Clarkson and Edwards were forced to resign in late March from their posts in the Fort Lauderdale economic crimes bureau.

BONDI

The two had received positive job evaluations from McCollum.

"As a member who represents an area ravaged by foreclosure fraud, these terminations present an overwhelming public concern," said Rep. Darren Soto, D-Orlando, in a letter to Bondi.

Progress Florida, a St. Petersburg advocacy group, is asking for an investigation into Bondi's actions.

"We think the big banks and the financial industry have leveraged their enormous political power to have these attorneys removed," said Mark Ferrulo, executive director for Progress Florida.

"These terminations present an overwhelming public concern."
— State Rep. Darren Soto, D-Orlando, in letter to Attorney General Pam Bondi

Bondi said that such suggestions are "unfounded and offensive."

"The decision that supervisors made to end the employment of these two employees, like every decision made in my office, was made based on sound policy and responsible management," she said Wednesday in a prepared statement. "We are more aggressively pursuing foreclosure law firm investigations and have substantially increased the amount of time and more than doubled the number of employees working on these investigations."

In an interview with the Times/Herald, Clarkson said that after Bondi took office, she and Edwards were questioned intensely about their ongoing cases by Richard Lawson, appointed by Bondi as head of the Economic Crimes Division.

In particular, he asked about Jacksonville-based Lender Processing Services and Tampa-based ProVest, Clarkson said.

"We were under fire like you have no idea," Clarkson said. "It was like our home team was against us."

Lender Processing Services donated more than $40,000 to campaigns in the 2010 election, largely to Republican candidates, including Bondi. The company donated $36,500 to the Republican Party of Florida, according to campaign finance records.

Lawson, who started working for Bondi in late January, said he questioned the two so he could get up to speed on the cases.

"The cases were in shambles," he said. "That was quite problematic given the priority nature I was giving this."

Bondi's chief of staff, Carlos Muniz, said the two were terminated because of poor job performance. Problems included analysis of legal issues, judgment in discussing investigations with third parties and professionalism, he said.

"It was only out of basic professional courtesy that I authorized giving Clarkson and Edwards the option to resign rather than be fired outright," Muniz said. "Their performance was unacceptable."

He called it a "mundane personnel decision" that has been sensationalized and said it's incorrect to conclude their dismissal means Bondi isn't interested in investigating foreclosure fraud.

"Nothing could be farther from the truth," Muniz said.

The office currently is investigating 10 law firms and businesses for possible improprieties in foreclosure proceedings, including Lender Processing Services and ProVest, he said.

He also said that in the past three months, employees in Bondi's office have spent more time on foreclosure law firm investigations than Edwards and Clarkson did in an entire year.

Janet Zink can be reached at jzink@sptimes.com or 850-224-7263.

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COURTS | DEFENSE CONTRACT DISPUTE

Jury awards $28.8M to relative of Jordan king

The brother-in-law of the king of Jordan was shortchanged by two partners in a multibillion-dollar U.S. defense deal, a jury found.

BY JANE MUSGRAVE
Palm Beach Post

WEST PALM BEACH — A jury on Wednesday awarded $28.8 million to the brother-in-law of the king of Jordan in a dispute with Gulf Stream billionaire Harry Sargeant over a multibillion-dollar U.S. defense contract to provide fuel to troops in Iraq.

Interest could add $10 million to $15 million to the jury award, Mohammad Al-Saleh's smiling legal team said.

The jury found that Sargeant and a third partner defrauded Al-Saleh under U.S. law and had breached their fiduciary responsibility, engaged in tortious interference and unfair competition under Jordanian law.

"Justice, finally," Al-Saleh said shortly after the verdict was announced.

Sargeant, a formidable GOP fundraiser and former finance chairman of the Florida Republican Party, was not in the courtroom when the verdict was announced late Wednesday morning.

The third partner, Mustafa Abu-Neba'a, a Jordanian who lives in the Dominican Republic, did not attend the nearly three-week trial. Their attorney, Roger Kobert, declined to comment other than to say that the verdict would be appealed.

The verdict, announced after roughly two hours of deliberations, came after a day of acrimonious closing arguments.

Al-Saleh, who owns a home in Palm Beach, had sought $53.4 million from Sargeant in a closely watched case.

The verdict, announced after roughly two hours of deliberations, came after a day of acrimonious closing arguments.

Sargeant, a former Marine fighter pilot turned self-made billionaire, was described as a shameless opportunist who would stop at nothing to milk maximum profit out of a business deal, even one with the U.S. government to deliver fuel to troops in Iraq, a jury was told.

Meanwhile, Saleh was painted as an ill-tempered hothead, prone to throwing "hissy fits" if he doesn't get what he wants, Sargeant's attorney countered.

The two descriptions — that Al-Saleh's attorney called "character assassination and Sargeant's attorney labeled "fantasy" — wrapped up the two-week-long trial.

While essentially a contract dispute between the two men and an all-but invisible third partner, it rose to far more.

It involves defense contracts that were ultimately worth $2.7 billion, included allegations of misdeeds by top Jordanians and a former CIA agent and featured congressional claims that the operation smacked of "war profiteering."

Jurors had to sift through mind-numbing dollar figures and mind-boggling details of military contracting and the rigors of dealing with a foreign government during war.

Al-Saleh claimed that while Sargeant and another partner paid him roughly $27 million, they bilked him out of $53.4 million by cutting him out of the lucrative deals.

Sargeant, who lives in Gulf Stream, and Abu-Neba'a, a Jordanian who lives in the Dominican Republican, claimed Al-Saleh deserves nothing.

"This is really a simple case of one man and his greed," Miami attorney Roger Kobert said Tuesday of Al-Saleh. "Greed for money he's not owed. Money denied him by his own government."

Al-Saleh's New York City lawyer Barry Ostrager described the case as two men trying to cheat a third to increase their already fantastic profits.

"Now, Mr. Sargeant told you, he likes to win," Ostrager said Tuesday. "He's a bad loser. And I'm going to ask you ... to make Mr. Sargeant a big loser."

Sargeant claimed Jordanian leaders forced him to dump Al-Saleh.

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Aventura Government Center 19200 West Country Club Drive Aventura, FL 33180	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

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CRIME

Drifter's role in 1982 killing of man still murky

• DUKANOVIC, FROM 1B

Amid the steady churn of high-profile cases in South Florida over the past decade, Dukanovic's story — and the murder of photographer Andy Sweet — has been largely forgotten in the public eye.

One man initially arrested in 1982, Jesus Ortiz, was acquitted at trial in 1983. A second man, John Edward Taylor, after conviction and a successful appeal, took a plea bargain and walked out of prison in January 2002.

Retired Miami Beach Detective Michael Jaccarino, who arrested Dukanovic, said he is not convinced of the man's innocence.

"I do have sympathy for him, but he did a murder," Jaccarino said. "He did 11 years in a mental institution and that's punishment. But my concern is, what type of safeguard is there to ensure he does not relapse and hurt someone else?"

Andy Sweet's mother, Audrey, said that relatives are "relieved" they don't have to relive another trial.

"It would have been a waste of money for the state to try that animal," said Audrey Sweet, who is working with family to digitally enhance her son's color photographs for a future book and website.

In 1982, Sweet's murder was big news. He was the 28-year-old son of a retired municipal judge.

He was renown for his photos chronicling the lives of South Beach's elderly.

The Miami Herald frequently featured his work, and his color photos also appeared in numerous art exhibitions. Acclaimed Jewish writer Isaac Bashevis Singer, winner of the 1978 Nobel Prize for literature, later wrote the introduction to a book of Sweet's photos.

RANDY BATCHORE/MIAMI HERALD FILE

'RELIEVED': Audrey Sweet said relatives are glad they don't have to relive a trial. 'It would have been a waste of money for the state to try that animal.'

His death was brutal and bloody. On Oct. 16, 1982, Sweet's body was found inside his Miami Beach apartment, covered with a mattress. He was stabbed 30 times with a butcher knife and a screwdriver. The apartment was ransacked.

Miami Beach police soon arrested Ortiz and Taylor, alleging they killed Sweet in an apparent cocaine rip-off. At separate trials, the men blamed each other.

Two men installing a burglar alarm for Sweet saw men resembling Ortiz and Taylor entering the apartment, and Ortiz's fingerprints were found on a beer bottle and a pack of cigarettes inside the bedroom.

Ortiz first denied to Miami Beach police ever being at the apartment. At trial, he testified he went to the apartment but left after watching TV for 15 minutes. Jurors found him not guilty.

Taylor was convicted of felony murder for participating in the robbery and was sentenced to life. He vowed to beat the charge. In 1998, an appeals court overturned the conviction.

He later pleaded guilty and agreed to a 25-year prison term. He was released in 2002.

As prosecutors prepared for Taylor's second trial, Miami-Dade's crime lab ran DNA found at the scene through law enforcement databases. The technology was unavailable when the murder happened in 1982.

The surprise hit came back to Dukanovic, a young drifter who had bounced around the country after leaving New Jersey as a teen.

His blood DNA was found on a white-sleeved T-shirt, a short-sleeved tan shirt and a towel found inside the apartment. A 1999 arrest warrant also stated that DNA was found on the butcher knife used to kill Sweet.

At the time, police said the presence of a third man was a surprise. In 1999, Miami Beach detectives traveled to New Jersey to interview Dukanovic.

According to the arrest warrant, Dukanovic admitted to having gone to the apartment with two other men to get beer. He claimed Sweet bit him during sex and "I sent him to Christ."

Dukanovic was brought to Miami-Dade to stand trial, but almost immediately, a judge ruled him incompetent.

For the next five years, Dukanovic received treatment at state-run mental health facilities. In 2007, he was declared competent. He deteriorated again in jail and a judge, once again, ruled him incompetent.

In May 2010, he was again cleared to go to trial.

As Dukanovic's mental state began deteriorating again in jail, prosecutors reviewed their evidence. For Miami-Dade prosecutor Gary Winston, the pieces did not seem as clear cut.

Dukanovic's statements to police were wildly inconsistent. While he described the apartment and some aspects of the case in detail, he was incoherent, claiming he did not do the stabbing, rambling about Santeria, then vomiting in a police interview room.

"He would talk to you about the case, and then the next minute, he would talk about Martians, or how seagull feathers are good luck," Jaccarino recalled.

Because of Dukanovic's mental state during the interviews, Winston wrote in his "close-out" memo that he doubted a judge would allow the statements to be introduced to a jury.

This much was clear: Dukanovic had been inside the apartment at some point because he had detailed knowledge of the crime scene. But, under closer scrutiny, whether he participated in the murder grew even muddier.

At trial, Ortiz testified he went to Sweet's apartment with someone named "Mark" but left after 15 minutes. But Taylor, in recent interviews with prosecutors, insisted only he and Ortiz went to the apartment. And none of the witnesses reported seeing a third man, or even someone as young as Dukanovic.

Jaccarino suspects that the men brought Dukanovic to the apartment to serve as a distraction for Sweet while they searched the house. "And something went wrong," Jaccarino said.

As for the blood evidence, Dukanovic told police that he was suffering from hemorrhoids and remembered sitting on the toilet in pain, which for the defense, could explain blood on the towel and clothes. And when Winston double checked with the Miami-Dade forensics lab technician, "there had never been a match between the blood on the knife and Dukanovic's DNA," according to his memo.

"Somehow, however, that incorrect 'fact' had been inserted into both Dukanovic's arrest warrant and his grand jury memo," Winston wrote.

Police and prosecutors cannot explain how that happened.

"Whatever the truth, there is little competent evidence that Dukanovic was involved in the murder of Andy Sweet or complicit in any of the underlying felonies," Winston wrote.

On Jan. 11, Winston announced that prosecutors were dropping the charges of first-degree murder and armed burglary against Dukanovic. "Every now and then the system works and the prosecutor and the defense attorney work together to achieve the just result," said his defense attorney, Phillip Reizenstein.

EDUCATION

Colleges still have plenty of education majors

• TEACHERS, FROM 1B

losing their jobs, salaries being frozen, and changes to the way teachers are being evaluated and paid.

Dr. Susan Neimand, director of the School of Education at Miami Dade College, said teaching is a calling, and people will always want to be teachers no matter the state of the economy.

"It's a passion, you don't go into teaching if you are planning to make a lot of money or if you're planning to have an easy job sitting behind a desk."

Prospective teachers are also banking on the high number of baby boomer teachers who are expected to retire in the coming years.

According to Neimand, there is expected to be a critical shortage of teachers as 49 percent of the current teaching force retires in the next 10 years.

Sageworks, a financial data firm, identified education as a nationally growing field and said it is one of the five majors most likely to lead to a job

"Good teachers are wanted and needed," said Jamie Jacuzzo, a teaching student at Broward College, which started a four-year teaching program in 2008. "I'm honestly not worried because I know in a year all the baby boomers will be retiring and there will be more opportunities."

Both Miami Dade College and Broward College's education programs exclusively train students in critical need areas — or academic areas that officials have deemed are in need of more teachers. Graduates coming out of these South Florida programs are certified to be teachers in special education, or middle and high school math and science.

"Good teachers are wanted and needed. I'm honestly not worried..."
— Jamie Jacuzzo, teaching student at Broward College

When the economy picks up, Aline Sarria, dean of the Teacher Education Program at Broward College, said she believes her students will be among the first to be hired.

"I am sure it will pick up, because education is not going anywhere," Sarria said. "We are dominating the field for those critical shortages right now."

While the Broward school district doesn't appear likely to be making any new hires this school year, Miami-Dade is hiring teachers, but Neimand said the new hires are not being issued long-term contracts. They work one year at a time, with the hopes of being renewed for another year.

"We are very aware that they are not going to get the very best jobs in the plum schools. Their jobs are going to be in the most challenging schools," Neimand said. "In this economy you take the job that you can get."

Since its inception in 2003, the Miami Dade College bachelor's program has graduated 515 teachers and 89 percent of them are currently working, Neimand said.

Broward College, which started a four-year teaching program in 2008, said of the 23 students who have graduated so far, only four have full-time teaching gigs in the fall.

Sarria suggested more students are opting to delay the workforce and go to graduate school.

"The way education is going is not the traditional brick and mortar classroom as before, but there are all types of opportunities," Sarria said. While there isn't a lot of opportunity at the public school level, many new teachers are finding jobs at charter or private schools, which typically pay less.

Despite the tight hiring market in South Florida, there are patches of hiring hope in other parts of the state.

Bryan Zugelder, director of clinical experiences at the University of Central Florida's College of Education, said 85 percent of this year's graduates — many of whom are South Florida natives — are working as teachers in the growing Central Florida school districts.

And these districts, such as Orange and Brevard Counties, are recruiting students from South Florida.

Mariana Praschnik, who expects to graduate from MDC this December, said two school districts in Central Florida have already expressed interest in hiring her.

"It is hard out there right now, but I think as long as a person is resourceful and dedicated and can market themselves well, there is a lot of opportunity out there," Praschnik said.

KISSIMMEE

PETA complaints won't keep boxing kangaroo out of ring

Despite protests from PETA, Florida agencies will allow a Kissimmee man and his kangaroo to continue boxing.

BY JEANNETTE RIVERA-LYLES
Orlando Sentinel

The announcer declares over a screeching speaker that the fight is about to begin. The challenger awaits impatiently in the ring, bouncing on the balls of his feet.

Then the champ hops through the ropes — dragging his heavy tail behind him.

For the next few minutes, a video shows, Rocky the kangaroo and Kissimmee circus artist Javier Martínez engage in a clumsy dance that looks something like boxing. Clad in red-and-white shorts and wearing boxing gloves, Rocky lunges at his opponent and delivers a one-two combination that man. The crowd roars.

Martínez says his show, which he takes on the road across the country, is just a fun-filled circus act. But PETA disagrees. This is the real Rocky horror show, the animal-rights group says.

"Forcing a kangaroo to wear a costume and harassing it into fighting is not only cruel but illegal in the state of Florida," said Carney Anne Chester, a legal fellow at the group's Washington headquarters. "The law expressly prohibits tormenting animals. It has to stop."

PETA has asked the Florida State Boxing Commission to stop the fights because Rocky isn't a licensed fighter. It also wants the U.S. Department of Agriculture and the Florida Fish and Wildlife Conservation Commission, which monitor exotic animals in captivity, to revoke Martínez's for the stage. They're both red kangaroos, the largest type.

None of the agencies that regulate his act has found cause to rescind his permits. Joy Hill, a spokeswoman for the Florida Fish and Wildlife Conservation Commission, said her agency's role is to make sure the animal is treated properly. An investigator went to one of Rocky's shows earlier this month in response to PETA's complaint and didn't observe anything improper, Hill added.

The USDA made a similar judgment. The agency has been monitoring Martínez and his kangaroos for more than a decade. He has had four, including Rocky and the baby.

The boxing commission isn't in PETA's corner either. In a statement, a spokeswoman said the agency's legal department has deter-

MIAMI-DADE COUNTY

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Thursday, July 28, 2011 • 7:00 pm	**Tuesday, August 9, 2011 • 7:00 pm**
Kendall Village Civic Pavilion 8625 SW 124th Avenue Miami, FL 33183	Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157
Tuesday, August 2, 2011 • 7:00 pm	**Thursday, August 11, 2011 • 7:00 pm**
Little Haiti Cultural Center 212-260 NE 59th Terrace Miami, FL 33137	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
POSTPONED, TO BE DETERMINED	**Tuesday, August 16, 2011 • 7:00 pm**
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	Miami Arts Museum 101 West Flagler Street Miami, FL 33130
Thursday, August 4, 2011 • 7:00 pm	**Thursday, August 18, 2011 • 7:00 pm**
Aventura Government Center 19200 West Country Club Drive Aventura, FL 33180	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

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THEATER REVIEW

In 'Chitterling Heights,' tale of playwright lacking

BY BILL HIRSCHMAN
floridatheateronstage.com

MEREDITH LASHER

ADMIRABLE PORTRAYAL: Karen Stephens portrays playwright Lorraine Hansberry.

Karen Stephens proved over the past year in *Bridge & Tunnel*, *Clybourne Park* and *Eclipsed* to be one of South Florida's strongest actresses, skilled at inhabiting a character without ever appearing to be "acting."

But even she can't carry a four-actor play by herself. Her unassailably admirable portrayal of playwright Lorraine Hansberry in the world premiere *Chitterling Heights* at The Women's Theatre Project is not enough to overcome Ann Morrissett Davidon's uneven script and her castmates' lackluster, one-dimensional performances.

Davidon posited a fascinating if fictional premise: At the height of the civil rights strife in 1962, Hansberry is struggling to write a play to equal her artistic success with *A Raisin in the Sun*.

Unable to find a satisfying ending, she invites her buddy James Baldwin to troubleshoot the work, *The Sign in Sidney Brustein's Window*. Complicating matters is the presence of her white husband, Robert Nemiroff, who she is considering divorcing.

Baldwin, in turn, shows up with Laura Lee, an adoring Southern belle and wannabe writer.

Baldwin lambastes Hansberry for writing about a Jewish Greenwich Village activist bent on reforming prosaic politics — when racial strife is setting the South on fire. Meanwhile, Nemiroff hits on the belle, the belle tries to seduce the gay Baldwin and Hansberry anguishes over whether she is advancing the cause from behind a typewriter.

Director Genie Croft is blessed with Stephens' convincing portrayal of Hansberry as a droll middle-class intellectual who is alternately confident and in doubt, affectionate and ambivalent, conflicted and committed.

But Croft has been unable to do much with the other members of the cast who deliver lines in the script as if, well, as if they are lines in a script. Laura Lee repeatedly avers that Baldwin is consumed with anger and bitterness, but Andre' L. Gainey's characterization is missing a shred of either. Kaitlyn O'Neill's Laura Lee is standard-issue Scarlett O'Hara. Worst, Sean Muldoon's bland one-reading-fits-all performance misses the Algonquin Round Table wit and rue that Davidon imbued in Nemiroff's crackling dialogue.

The 2002 script is partly to blame. While it asks questions about an artist's responsibility to social change and it limns a complex relationship for Hansberry and Nemiroff, it's primarily a polemical procession of straightforward ideas. There's little subtlety or subtext.

At one point, Davidon — who died in 2004 — resorts to the mechanical device of "let's all tell each other the worst thing that ever happened to us."

Predictably, they relate horrifying vignettes in a stiff upper lip manner that is too doggedly blasé to be believable.

Finally, the play just peters out with not a single issue resolved or even a hint that they were resolved in real life.

There's likely a better play buried in this script, but it will need a stronger production to prove the case.

If you go

What: 'Chitterling Heights' by Ann Morrissett Davidon
Where: Women's Theatre Project production at Sixth Star Studios, 505 NW First Ave., Fort Lauderdale
When: 8 p.m. Thursday-Saturday, 2 p.m. Sunday, through Aug. 28
Cost: $25 ($15 students)
Info: 954-462-2334, www.womenstheatreproject.com

NEW ORLEANS CONTEST

Scott's chef competes in seafood cook-off

■ John Minas, executive chef for Florida Gov. Rick Scott, showed off his skills with Florida black grouper at a cook-off in New Orleans.

'We clearly have the best fish and we have a chef who knows how to put it together.'
— Florida Gov. Rick Scott

(AP) — Chef John Minas said his menu of Florida black grouper, avocado creme fraiche and spicy shrimp toast "tastes like the state of Florida on a plate." He hoped it would be enough to win him the title of seafood king in the Great American Seafood Cook-Off in New Orleans.

Minas competed Saturday against chefs from more than a dozen other states in a competition known for pitting up-and-coming chefs against recognized culinary greats.

But it turned out Jim Smith, a chef from Alabama, took home the title. Bud Gruniger of North Carolina placed second and Scott Anderson of New Jersey, came in third, according to The News Star of Monroe, La.

Minas presented his culinary creation to Gov. Rick Scott and his wife during a timed dress rehearsal on July 29.

"We clearly have the best fish and we have a chef who knows how to put it together," Scott said. "It had a little bit of a kick to it."

Minas and sous chef Carin Butler had to create and plate eight portions of the entree within the competition's one-hour time limit Saturday. The dishes were judged on presentation, originality and flavor.

The 26-year-old chef, who trained at the Culinary Institute of America, spent most of the last decade cooking in restaurants around Boston.

Minas used light seasoning on the fish so other flavors wouldn't detract from it. "We're going to keep the fish, the fish, and we're going to keep everything else the flavor around the fish," he said.

The entree also included a zesty mango/papaya chutney topping and shrimp toast with creole mustard, paprika and red pepper flakes that Scott is fond of.

Florida chefs have taken the crown twice in the past. Dean Max of the 3030 Ocean restaurant in Fort Lauderdale won last year. Justin Timineri, executive chef for the Florida Department of Agriculture and Consumer Services, won in 2006.

Cook-off hosts said the event highlights new culinary talent and also underscores the importance of utilizing domestic seafood at home and requesting it when dining out.

FLORIDA FISH AND WILDLIFE CONSERVATION COMMISSION

Proposal to protect state sharks advances

■ Concerned about dwindling shark populations, a state agency has recommended protection for four species.

The primary threat to sharks comes from the growing demand in China and other Asian countries for shark fin soup.

BY DAVID FLESHLER
Sun Sentinel

A ban on killing tiger sharks and three species of hammerhead sharks will go for approval to the state wildlife commission next month.

Concerned about dwindling shark populations, the staff of the Florida Fish and Wildlife Conservation Commission has held a series of meetings around the state to gather comments on several proposals to protect them. Now that the meetings are over, the staff has recommended protection for four species: the tiger shark, smooth hammerhead, scalloped hammerhead and great hammerhead.

The primary threat to sharks comes from the growing demand in China and other Asian countries for shark fin soup, a delicacy that has generated a lucrative market for their fins. Although there's little commercial fishing in Florida state waters, which have tight bag limits, there's an extensive recreational fishery. The commission, a seven-member board appointed by the governor, will take up the issue on Sept. 8 in Naples.

The commission's staff decided against proposing a ban on chumming near beaches by shore-based shark fishing groups, a practice that had concerned some coastal communities. And it decided against requiring the use of circle hooks rather than the more conventional J-hooks, which experts say can make it harder for sharks to survive being caught and released.

The tiger shark, which can reach a length of 17 feet, ranks second only to the great white in attacks on people, with 90 unprovoked attacks worldwide, including 27 fatalities, according to the International Shark Attack File. Hammerheads rank lower, with no fatalities.

COURTS

No bail for trio accused of terrorist ties

(AP) — A Miami federal judge has ensured that an elderly Muslim cleric and both of his sons will remain in custody until trial on charges of financially supporting the Pakistani Taliban.

U.S. District Judge Adalberto Jordan this week denied bail for 24-year-old Izhar Khan, also a Muslim cleric. Jordan previously rejected bail for 76-year-old Hafiz Khan and 37-year-old Irfan Khan.

All three have pleaded not guilty to terrorism material support charges. Prosecutors say they funneled at least $50,000 to the terrorist group that has attacked U.S. and Pakistani targets.

Three other people still in Pakistan are also charged in the case.

Jordan said evidence against the two younger Khans was less compelling than that against their father.

The judge, however, decided the case was still strong enough to warrant detention.

HEALTHCARE

FMA opposes overhaul of Medicaid

News Service of Florida

Florida Medical Association officials voted in a closed-door session last weekend to take a position in opposition to the state's proposed Medicaid overhaul.

A number of doctors have been opposed to the shift of most Medicaid patients into managed care, but few would say so publicly.

The association has likewise been silent on the issue until now.

Health News Florida reported that FMA leaders passed a resolution last Sunday to discourage the federal Centers for Medicare & Medicaid Services from approving the waiver that would allow for revamping the system. The FMA's new president, Dr. Miguel Machado, said the group would send a letter to CMS making its opposition known.

"The letter will explain that we understand the budget constraints of the Legislature, but we cannot approve of expanding managed care," Machado told Health News Florida.

Dr. Arthur Palamara of Hollywood told the news organization that the FMA

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For legal ads online, go to http://legalads.miamidade.gov

NOTICE OF A GENERAL MUNICIPAL ELECTION
IN THE CITY OF MIAMI, FLORIDA
TO ELECT
CITY COMMISSIONERS TO THE OFFICES OF
DISTRICT 1, DISTRICT 2 AND DISTRICT 4
TO BE HELD ON TUESDAY, NOVEMBER 1, 2011
PURSUANT TO ORDINANCE NO. 13258

A general municipal election will be held on Tuesday, November 1, 2011, from 7 A.M. until 7 P.M., in the City of Miami, Florida, at the polling places in the several election precincts designated by the Miami-Dade County Supervisor of Elections, at such election, the qualified electors participating therein will vote to elect City Commissioners to the offices of District 1, District 2 and District 4.

Candidate qualifying will be held at the Office of the City Clerk, Miami City Hall, 3500 Pan American Drive, Miami, Florida, 33133, starting Friday, August 26, 2011, and ending Saturday, September 10, 2011. During this period, the Office of the City Clerk is open Monday through Friday from 8:00 A.M. to 5:00 P.M., and on Saturday, September 10, 2011, from 8:00 A.M. to 6:00 P.M. We respectfully request of all prospective candidates to please call, in advance, in order to set up an appointment time for qualifying as a candidate. The Office of the City Clerk's telephone number is (305) 250-5361.

Commission district qualifying fees (requiring two (2) separate checks) are payable by campaign check only:

State Assessment Fee: $582
City Qualifying Fee: $100

Visit our website at http://www.miamigov.com/City_Clerk/Pages/Elections/Elections.asp for more information.

FIRED?

Have you been or are you about to be fired – even though you don't deserve to be?
Then call us for a free consultation.

BROWARD POLITICS

Sheriff seizes social spotlight

As elections draw near, Broward Sheriff Al Lamberti's media blitz includes vying for 'Most Social Sheriff' and 'Coffee with the Sheriff.'

BY BRITTANY WALLMAN
Sun Sentinel

MICHAEL P. MCELROY/SUN SENTINEL

'GREEN MACHINE': BSO's Sheriff Al Lamberti, right, with Det. Anthony G. Romano, spent early Saturday at an event in Pembroke Pines.

The sheriff gets up and says good morning to thousands of Facebook friends, and at night bids them farewell. He Tweets. He hosts a radio program. He shows up in grocery stores to give free coffee to shoppers. He appears with the stars of two TV shows featuring his deputies. He spends hours at minor weekend events and broadcasts them online.

Call it an example of the "Green Machine."

That's what some privately dub the taxpayer-funded, green-and-gold, $711-million Broward Sheriff's Office, and its ability to propel someone into the spotlight.

Sheriff Al Lamberti is a year away from his next appearance on the ballot. But the race is on, and his two Democratic opponents, Scott Israel and Louie Granteed, are busy trying to match the Republican sheriff's high profile. While they've opened campaign accounts to raise money to get their names out to voters, Lamberti hasn't.

"I'm too busy being sheriff," he said this week.

And his name is already everywhere.

Lamberti's "social" life is on the climb, as he attempts to become "the most Social Sheriff in America."

"Will you not invite all your friends to join my Fan Page?" he wrote to his Facebook friends in late June. "Only 13,568 fans needed to be the "Most Social Sheriff in Florida."

Lamberti said this week that he's "not competing for any titles." But his collection of Facebook "friends" is nearing the 5,000-person maximum on his personal page, and he has to move them over to a new page.

His Facebook friends shower him with compliments such as this one:

"You are a Pleasure and a Treasure. Should be called Al Sunshine."

On Twitter, he has a smaller crowd. But his agency created its own version, CyberVisor, and sends out short alerts to a legion of 10,000. He's got a catalogue of videos on YouTube as well.

The sheriff talks to listeners on Sundays on his "All Points Bulletin" radio program.

He's in person, too. Lamberti arrived by helicopter to four National Night Out Against Crime events earlier this month. And he regularly appears at events with the stars of two TV shows featuring BSO, "Police Women of Broward" and a brand new program, "Unleashed: K-9 Broward County."

On Saturday, Lamberti spent his morning at a BSO prescription-drug collection and paper-shredding program in Pembroke Pines. In recent months, he ramped up the publicity blitz, creating a new event, "Coffee with the Sheriff."

He and BSO employees show up in a grocery store, give out free coffee and glad-hand with shoppers. It's broadcast live to Internet viewers on a new BSO website, bsolive.org.

"Once again the sheriff has an opportunity to talk to the community," Cmdr. Michael Calderin said to the camera in July, at a Pembroke Pines Publix. "And I'm going to be waiting for my coffee because my sheriff always gives me a good cup of coffee."

Behind him, shoppers streamed past BSO mascots such as McGruff the Crime Dog. Stars of the two TV programs as well as fire-rescue leaders were also on hand, and fingerprinting was offered for children.

Calderin, head of BSO's Crime Stoppers program, is a Lamberti fan who posted on Facebook before his 2008 election that "he is going to win, hands down!"

The proposed BSO budget shows more spending in the Department of External Affairs, where media relations lies. This year: $694,013. The new budget: $768,385. Lamberti said that's mostly for higher health insurance costs for the seven employees.

Lamberti also said he's not the only politician getting publicity from his office. "It's everything from the president on down," he said.

Indeed, taxpayer-funded "dog and pony shows" aren't unusual for sitting politicians, political consultant Ron Gunzburger said, and Lamberti needs lots of "P.R." to associate himself with the office, and not his party label, he said.

Vehicles from the elections office bear the name of the elections supervisor, Dr. Brenda Snipes. So do sample ballots mailed to voters. Employee shirts in the Broward Property Appraiser's Office bear the name of that elected official, Lori Parrish.

The Florida Ethics Commission has looked at cases involving elected officials running for office, such as a case in which a sheriff's candidate wore his uniform while campaigning. The Ethics Commission said that was OK.

Lamberti said the publicity isn't aimed at voters. "That's not why I'm doing it," he said of the 2012 election. "We're making arrests. The more information you can put out there, the better it is for the citizens."

HOMELESS SHELTERS

Shelter sees spike in out-of-towners

Despite a nagging jobless rate, people still travel to Florida looking for opportunities. One shelter is there to catch them when they fall.

BY TONYA ALANEZ
Sun Sentinel

About a month ago, Derrick Jackson left behind a home, a girlfriend and a $14-an-hour job in Columbus, Ohio in hopes of landing a better paying maintenance job at Florida Power & Light, where a relative works.

The job never materialized and Jackson found himself selling newspapers for the Hollywood homeless shelter where he is staying. He is putting away $100 a week in hopes of regaining his footing.

"It only takes one catastrophe to put you here," said Jackson, 41, who held his last job for seven years and has never been without a roof over his head. "You don't know that after the next hurricane or storm it could be you selling these newspapers."

Northerners lured by the promise of jobs make up the newest type of clients seeking help at Sean Cononie's Homeless Voice shelter on Federal Highway in Hollywood, one of the only in Broward to take in out-of-towners.

"We're loaded, and it's all new faces," said Cononie, who has been working with the homeless for nearly 15 years. "A lot of them are coming in being promised employment. It doesn't pan out and they're homeless."

Because they come and go, Cononie can't say exactly how many such clients he has housed in the last year, but he said he has seen two or three in any given week. Despite the state's 9.6 percent unemployment rate, they desperately want to believe they will get work, he said.

"There is no typical homeless individual anymore," said Tom Pierce, director of the Florida Office on Homelessness in Tallahassee. "It's crossing all segments of our society. People who used to be middle class and working, who never saw homelessness, it could be hitting them tomorrow."

Case in point, in 2010, more than 43 percent of the estimated 57,643 homeless in Florida were experiencing it for the first time, state figures show.

Homeless shelters nationwide are now filled to capacity year-round, whereas they used to fill up solely during winter months, said Michael Stoops, of the Washington D.C.-based National Coalition for the Homeless. And cuts in funding — both private and public — have led to an uptick in shuttered shelters.

"The situation is dire," Stoops said. "It's likely to get worse before it gets better. People sound and seem to be a lot more desperate than they have been in the past."

South Florida saw its highest homeless numbers in 2007, with an estimated 11,376 in Broward, Miami-Dade and Palm Beach counties combined. The combined 2010 estimate stood at 10,133. The causes include job loss, foreclosures, mental and physical disabilities as well as alcohol and drug addiction.

Cononie said his clientele usually consists of the chronic homeless, those who are kicked out of traditional shelters and not wanted at hospitals . His style is equal parts tough love, confrontation, conflict reasoning and affection. He deploys dozens of people to sell The Homeless Voice newspaper at South Florida intersections and divides earnings 40/60.

Cononie runs his shelter and seven smaller transitional housing facilities solely on donations and the earnings brought in by selling the newspapers. Even he is feeling the economic pinch. Cash donations fell last week by about $1,500 and newspaper and check donations took a hit of about $3,000 in the last two weeks, Cononie said.

ROBERT SILVOY/SUN SENTINEL

DIDN'T PAN OUT: Derrick Jackson, lives at Sean Cononie's Homeless Voice Shelter in Hollywood after leaving Ohio for a job prospect.

LOTTERY

Mega Money jackpot at $2M

TALLAHASSEE — (AP) - No tickets matched the four winning numbers plus the Mega Ball number, so the jackpot rolled over to an estimated $2 million in the Mega Money game, the Florida Lottery said Saturday.

The numbers drawn Friday night were 10-12-15-28 and the Mega Ball was 1. The next drawing is Tuesday.

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PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

MIAMI-DADE COUNTY

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes and/or fees. On each of the dates and locations listed below, the Office of Management and Budget will make a presentation to discuss the FY 2011-12 Proposed Budget.

Tuesday, August 16, 2011 • 7:00 pm	Thursday, August 18, 2011 • 7:00 pm
Miami Arts Museum 101 West Flagler Street Miami, FL 33130	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

Tuesday, August 23, 2011 • 7:00 pm
Hialeah Senior High School
251 East 47th Street
Hialeah, FL 33013

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible

Poorest customers hit by MetroPCS slowdown

Wireless carrier attributes fewer subscribers to tough economy

By Greg Bensinger

MetroPCS Communications Inc. said recently the sputtering U.S. economy is forcing more of its most-vulnerable U.S. customers to drop their prepaid wireless service or to seek even cheaper options.

The trend, which cut into the company's subscriber growth, weighed on the company's second-quarter results and pointed to a tough second half. At 4 p.m. composite trading on the New York Stock Exchange, MetroPCS shares were off 37 percent.

Shares of MetroPCS tumbled last Tuesday after the wireless provider posted results that missed Wall Street's projections. Rex Crum joins digits to discuss

Comments by MetroPCS executives marked the continuing challenges to consumer spending, especially among the poorest, and bode ill for wireless rivals Leap Wireless International Inc. and Sprint Nextel Corp.

"We do see it being tough out there currently," MetroPCS Chief Operating Officer Thomas Keys said. "We see anecdotal evidence in our stores, with our subscribers, through conversations, through focus groups."

MetroPCS, which offers flat-rate, no-contract service, reported a profit of $84.3 million for the quarter.

PRICES CUT

Dallas-based MetroPCS reported a sharp slowdown in additions to its flat-rate, no-contract wireless service, which tends to attract low-income users. The company added about 199,000 new prepaid customers in the second quarter, down from an all-time high of 725,945 in the first quarter and less than analysts had expected.

MetroPCS, which has cut some prices and begun to offer speedier fourth-generation wireless service in some markets to attract new users, said the economy was weighing on customers who gravitate to the lowest-end offers, such as Sprint's government-subsidized Assurance Wireless service.

Sprint's Assurance brand, which offers a free cellphone and minutes in certain states to some consumers on food stamps or Medicaid, was the "MVP" of the carrier's second-best prepaid quarter in history, Sprint Chief Executive Dan Hesse said last week. Assurance

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Black middle-class unable to find work

UNEMPLOYED
continued from 7D

love it more when I can pay my bills on time."

Age is what Charles Porter cited as his reason for being unemployed for over two years. "While employers are not saying it, age also works against the unemployed and contributes to why so many people have exhausted their unemployment benefits and still remain jobless," Porter, 56, a former electrical engineer, said.

Porter now works for temporary agencies to support his family. "One temp agency told me I should consider dying my hair to improve my chances of getting hired," he said. "I guess no one wants to hire a grandfather." Illinois' unemployment rate for June matched the national rate of 9.2 percent and has been equal to or below the national rate for nine consecutive months, according to the Illinois Department of Employment Security. And Illinois has also reported declines in 15 of the past 17 months but has added thousands of manufacturing and construction jobs. "Illinois has added more than 10,000 manufacturing jobs and nearly 9,000 jobs in the construction sector over this time last year, including strong growth over the past month," said Jay Rowell, director of the IDES. "While uneven movements are an expected part of an economic recovery, Illinois is building on the steady progress that has been made." Education is often seen as a plus for anyone looking for a job but Deshawna Olgesby, 36, said it could also serve as a deterrent when applying for entry-level jobs.

"I have a bachelor's in communications and a master's in counseling and when I go to apply for entry-level jobs at department stores and fast-food restaurants I am always turned down," she said. "Managers have told me when applying that I was over qualified and they feared I would leave within a year." For the past seven years, Olgesby had worked as a family counselor for a West Side non-profit organization but due to a dip in state funding she was laid off and has not found a new job. Greg Rivara, a spokesman for IDES, said candidates interviewing skills so they can better explain to employers why they should take a chance on hiring them.

"This has to also be conveyed in cover letters too. I don't want to tell a person to take off their education on their resume but that's also a possibility if they think it is hindering their search," he said. And unlike Smith and Porter, who collected unemployment benefits for nearly two years, thanks to Congress extending benefits, Rivara said that cushion is no longer available. "If someone had applied for benefits in June they would not be eligible to receive an extension after their standard 26 weeks of state benefits expire. They would have had to apply for benefits in May or before to be eligible," Rivara said. "All federal extensions expire January 2012." Unemployment compensation is funded by unemployment insurance, which is paid for by employers and not taxpayers, according to Rivara. And the maximum payment someone could receive is $531 a-week, depending on such things as their marital status, earnings while employed and dependents, such as a child or unemployed spouse.

Another aspect to the long-term unemployed especially for Blacks, who have traditionally worked white-collar jobs, such as secretaries or office managers, is the ability to transition into new industries. Manufacturing and construction, which are considered blue-collar jobs, have dominated the job growth in Illinois the past two years, according to IDES records. And transitioning into one of these jobs is not an easy thing to do, said Antonio Wheeler, 46, who knows first-hand. For 12 years he worked as an office manager for a real estate company. He was laid off in 2007 and has yet to find new employment. "I was paid to manage 10 employees and perform clerical duties in the office," he said. "Now I find most of the job leads I discover are for blue collar jobs." Wheeler, who is single with no children, still maintains a one bedroom apartment in the North Lawndale community on the West Side and still drives his 2008 Ford Explorer despite not making any monthly payments since last year.

"You don't want to know how I am making it,' he added. "Let's just say that I am doing what is required to survive."

America's first gay hotel opens in Miami

HOTEL
continued from 7D

or at least gay-friendly. The 54-room hotel is decked out in bright, playful colors and is said to resemble a Miami townhouse.

The hotel was designed by Dan Mazzarini along with his partner, Brian Humphrey.

"It was supposed to be something spirited, happy, playful but definitely well-designed that a discerning gay audience would appreciate and something different than they've seen before. If you stop by the hotel, pay special attention to the glittery bar and giant polar bear in the lobby.

MIAMI-DADE COUNTY

Notice of Special Election

Pursuant to Miami-Dade County Resolution No. R-597-11, adopted on July 19, 2011, by the Board of County Commissioners of Miami-Dade County, Florida, notice is hereby given of a Special Election on September 13, 2011, for the purpose of submitting to the qualified electors residing in the proposed district, for their approval or disapproval, the following proposal:

Shall Resolution No. 9165 relating to Coral City Street Lighting Improvement District be amended to Annex the Venetian Gardens Area, as provided for in County Ordinance No. 11-50?

Ballots will be mailed to all registered voters residing within the proposed area who will be eligible to vote YES or NO for the proposal. All marked ballots must be received by the Miami-Dade County Supervisor of Elections by 7:00 p.m. on the day of the election.

This special election will be conducted in accordance with the provisions of the Code of Miami-Dade County and other applicable provisions of general law relating to special elections.

Lester Sola
Supervisor of Elections
Miami-Dade County, Florida

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MIAMI-DADE COUNTY

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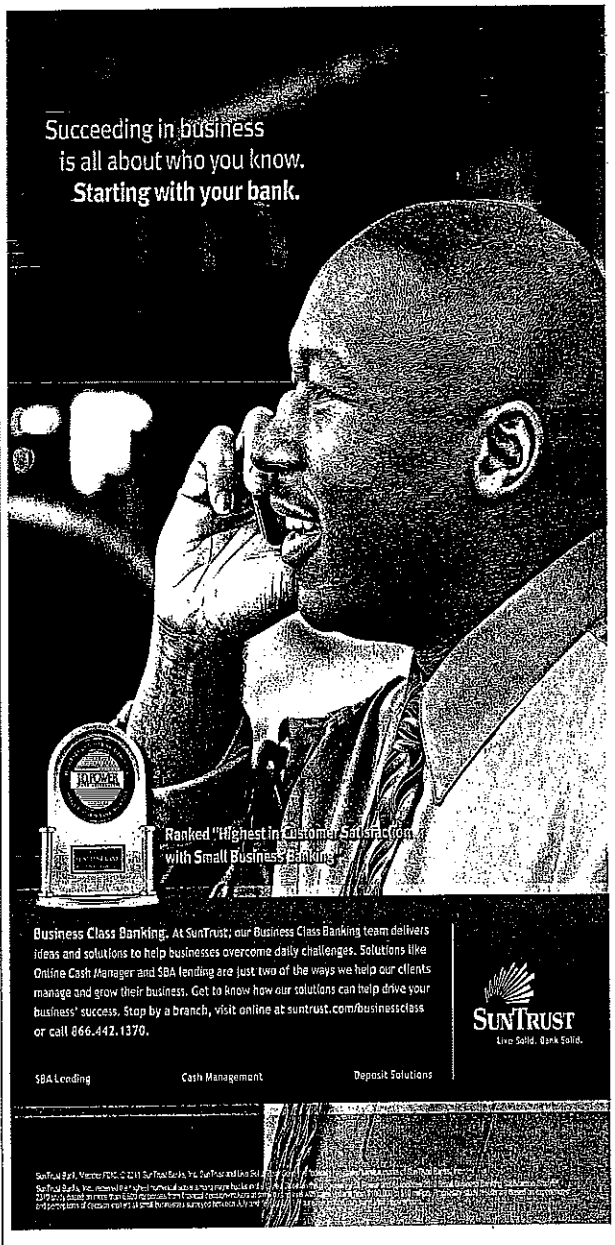
Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
Tuesday, August 16, 2011 • 7:00 pm	**Thursday, August 18, 2011 • 7:00 pm**
Miami Arts Museum 101 West Flagler Street Miami, FL 33130	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134
Tuesday, August 23, 2011 • 7:00 pm	
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.



Rehab programs approved in West Perrine CRA

Commissioner Moss sponsors resolution for Board

Miami-Dade County Commissioner Dennis C. Moss has sponsored legislation that was adopted by the Board of County Commissioners acting in the capacity of the West Perrine Community Redevelopment Area (CRA), approving a commercial rehabilitation grant program and a residential rehabilitation grant program to be implemented within the boundaries of the West Perrine Community Redevelopment Area.

The adopted West Perrine CRA Redevelopment Plan encourages the creation of grant and loan programs to assist commercial and industrial property owners within the CRA area to enhance their properties. It also encourages the creation of grant and loan programs to assist with major upgrades to residential property in the CRA Area with a preference to owner occupied property.

The West Perrine CRA approved the implementation of two grant programs, the Residential Rehabilitation Program ($100,000) and the Commercial Rehabilitation Program ($50,000) to be financed through Tax Increment Financing (TIF). All grants are subject to the approval of the CRA and require a 50 percent match of the total costs for improvements to be provided by the applicant; In the event of extreme hardships the CRA can consider exceptions to the match requirement.

Residential Rehabilitation Program — Provides up to $15,000 per applicant for repairs to existing detached single family or duplex homes. To be eligible the home must be the primary residence of the applicant, all property taxes must be current, and standard property insurance must be maintained.

Dennis C. Moss
Miami-Dade County Commissioner

Eligible work for both residential and commercial rehabilitation programs include: exterior painting; roof repairs; lighting; parking lot repair; landscaping; sewer hook-ups; improvements under the Americans with Disabilities Act.

Commercial Rehabilitation Program— Provides up to $25,000 per applicant for upgrades to existing structures or property in the area. To be eligible a building needs to have a commercial space on the ground floor with street frontage and direct pedestrian access form the street. Buildings with code violations are only eligible if the scope

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Do what it takes to become successful at work

PRACTICE
continued from 7D

that went into that winning moment. We don't consider the hours upon hours of missed attempts and practice that helped that dazzling performance of talent. We are in awe of the outcome but fail to acknowledge and appreciate all the in-come leading up to it.

For example, every singer has a sound check before a performance. So will you before you go out and do whatever it is you intend to do.

For those who require greater structure and a process to handling decision-making, let me share with you my Practice Makes Perfect methodology. It can help you to mentally track your options and stay in tune with yourself:

1: Assess risks from an educated standpoint. Conduct the research necessary to learn all the potential risks involved in a pursuit. Don't overlook any of them.

2: Hear what enters your mind. Don't underestimate the power of gut instinct when weighing pros and cons and taking on honest look at risks.

3: Evaluate thoughts and potential solutions to problems. Take your time thinking through what you need to do in order to move forward. Think through every step and direction you decide to take. Consider other options along the way. Be open to circumstances that change your surroundings.

4: Act based on experience and self-examination. Make calculated moves. Like the game of chess, see if you can act with your third move in mind.

5: Discern between what's working and what's not working to continue forward. This is when you need to perhaps plan a new direction. We all hit walls once in a while. That doesn't mean we have to stop. We turn around and find another way onward. We have to be willing to let go of ideas and pursuits that clearly aren't working. They should be placed in the desire category instead of the known-skills category. If you hit a wall, but there's an open road to be taken elsewhere with another set of skills innate to you.

You can employ the Practice Makes-Perfect method at any time. It can be used for small-scale decisions, such as what to wear on a job interview or where to enroll in a class that will help you master a skill set. It can also be used for those larger, life-changing decisions like where you choose to live, work, and start a family.

Interns provide service to Jackson

JORDAN
continued from 7D

from the ages 16-21 to get a taste of the working world through paid internships with various businesses in District 1. Already in its sixth year, 27 students were selected this summer to learn business etiquette, financial literacy, resume writing, as well as tips for improving interviewing skills. As part of the program, the interns also have a community-building exercise that they must fulfill.

"Learning job skills is important, but the SYII Program goes beyond that. I really want my interns to understand the value of helping others in their community, which is why the service component is such a vital part of the internship," said Commissioner Jordan.

FAMU appoints Hudson as Student Affairs vice president

HUDSON
continued from 7D

because of those influences I am passionate about helping students and parents of this generation."

Hudson said some of his goals in this new position include developing university-wide collaborations to improve customer service by leveraging technology, improving retention, progression and graduation rates. He also plans to continue the strong tradition of developing leaders and promoting positive critical thinking in students.

"To create the atmosphere of a global community, all stakeholders, students, faculty and staff must be involved; we definitely support a team approach," he said.

Hudson received his bachelor's degree in psychology and master's degree in counseling education from FAMU. He went on to earn a specialist degree in counseling and human services and a Ph.D. in rehabilitation counseling from Florida State University.

He has extensive experience counseling students with academic, personal and career issues. He is a specialist in the recruitment and retention of minority students and provides consulting to small colleges and universities. As an adjunct professor at FAMU, he educates students on rehabilitation, disability, vocational training and services, community transition and empowerment.

He is a certified rehabilitation counselor, a member of the American College Counseling Association, National Association of Academic Advising Association (NACADA), and the Florida Association Educational Opportunity Program Personnel (FAEOP), among other professional organizations.

"I will work hard and encourage input from students, faculty and staff," said Hudson. "Positive change does not occur overnight, but in time you will definitely see improvements that will ultimately produce significant results."

Applications for unemployment assistance decrease

JOBS
continued from 7D

478,000 in April and have declined only slowly since then.

Some of the drop may reflect special factors. Applications rose earlier this month because of temporary layoffs in the auto and other manufacturing industries, which are ending. Many auto companies close their factories in early July to prepare for new models.

Analysts forecast that the economy grew in the April-June quarter by only 1.7 percent, the second straight quarter of anemic expansion. The government reports on second-quarter growth recently.

Hiring has slowed in recent months. The economy added only 18,000 net jobs in June. That's the fewest in nine months and below the average of 215,000 jobs per month that the economy added from February through April. The unemployment rate rose to 9.2 percent last month, the highest level of the year.

Manufacturing had been a bright spot in the economy since the recession ended two years ago. But it has stumbled in recent months. Orders for long-lasting manufactured goods fell 2.1 percent in June, the Commerce Department said. It was the second drop in three months.

Economists had expected orders to increase, noting that temporary constraints have eased. In particular, gas prices have come down slightly since peaking in the spring. But manufacturing output has also been slowed by the Japan earthquake, which has disrupted global supply chains and created a parts shortage in the auto and electronics industries.

Federal Reserve Chairman Ben Bernanke and many private economists expect growth to pick up in the second half of this year, predicting those temporary factors will fade. Gas prices, for example, averaged $3.70 a gallon recently, down from their peak of nearly $4 in early May.

But some are growing more concerned that the economy's weakness will persist. The Fed said recently that its survey of economic activity found growth slowed in eight of its 12 regions in June and early July. The report, known as the Beige Book, was the weakest this year.

Many economists are becoming more pessimistic about the economy's prospects for the second half of this year. Goldman Sachs recently cut its estimate for growth in the July-September period to 2.5 percent, down from 3.25 percent. JPMorgan, meanwhile, reduced its estimate to 2.5 percent from three percent.

Growth of about 2.5 percent is barely enough to reduce the unemployment rate. The economy would need to grow five percent for a whole year to bring down the rate by one percentage point.

MDX®
MIAMI-DADE EXPRESSWAY AUTHORITY

REQUEST FOR STATEMENT OF QUALIFICATIONS (RSOQ)

MDX PROCUREMENT/CONTRACT NO.: RFP-12-01
MDX WORK PROGRAM NO(S).: 83618.011
MDX PROJECT/SERVICE TITLE: PROJECT DEVELOPMENT AND ENVIRONMENT (PD&E) STUDIES FOR STATE ROAD 836 SOUTHWEST EXTENSION FROM NORTHWEST 137TH AVENUE TO SOUTHWEST 136TH STREET

The Miami-Dade Expressway Authority ("MDX" or "Authority") is seeking the services of a qualified firm ("Proposer" or "Consultant") with the necessary qualifications and expertise to submit a Statement of Qualifications (SOQ) to provide Project Development and Environment (PD&E) Studies for State Road 836 Southwest Extension from NW 137th Avenue to SW 136th Street. For a copy of the RSOQ with information on the Scope of Services, Pre-qualification and submittal requirements, please logon to MDX's Website: www.mdxway.com to download the documents under "Doing Business with MDX: Vendor Login", or call MDX's Procurement Department at 305-637-3277 for assistance. Note: In order to download any MDX solicitation, you must first be registered as a Vendor with MDX. This can only be facilitated through MDX's Website: www.mdxway.com under "Doing Business with MDX: Vendor Registration". A Pre-Proposal Conference is scheduled for August 9, 2011 at 10:00 A.M. The deadline for submitting a SOQ is August 31, 2011 by 2:00 P.M. Eastern Time.

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Thursday, July 28, 2011 • 7:00 pm	Tuesday, August 9, 2011 • 7:00 pm
Kendall Village Civic Pavilion 8625 SW 124th Avenue Miami, FL 33183	Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157
Tuesday, August 2, 2011 • 7:00 pm	Thursday, August 11, 2011 • 7:00 pm
Little Haiti Cultural Center 212-260 NE 59th Terrace Miami, FL 33137	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
POSTPONED, TO BE DETERMINED	Tuesday, August 16, 2011 • 7:00 pm
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	Miami Arts Museum 101 West Flagler Street Miami, FL 33130
Thursday, August 4, 2011 • 7:00 pm	Thursday, August 18, 2011 • 7:00 pm
Aventura Government Center 19200 West Country Club Drive Aventura, FL 33160	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

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Wolfson Campus
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Suffolk Construction Company, Inc.
One Harvard Circle, Suite 100
West Palm Beach, FL 33409
Jorge Gutierrez
T: 561-832-1616
F: 561-832-6775

Suffolk Construction Company, Inc., Construction Manager, will receive prequalified subcontractor bids at the above address for Miami-Dade College – Wolfson Chiller Plant Upgrades. All bids must be sealed, in an opaque envelope with the bidders name on the envelope, delivered to the above address on or before 2:00 pm on Friday, August 5, 2011.

This project consists of various upgrades to the Chiller Plant at the Miami-Dade College Wolfson Campus. Drawings and specifications will be made available through Suffolk Construction Company, Inc. on or about July 19, 2011.

There will be a mandatory pre-bid meeting held at 8:00 a.m. on July 21, 2011 at:

Miami-Dade College Wolfson Campus
300 N.E. 2nd Avenue
Miami, Fl 33132
Located south of the new Student
Support Center Project Site

Prequalification applications will be accepted until one week before respective bid date. Send notification to jotto@suffolkconstruction.com to receive a prequalification package.

Suffolk Construction Company, Inc. is committed to affirmatively ensuring that there is intent to increase the awarding of construction subcontracts to contractors and vendors who meet the criteria of Miami Dade College Minority Business Enterprise Statement of Intent procedures.

FAMU will host the C.E.O. experience

Julian White (l-r), chair of the Department of Music and director of Bands; Al Bell, former president of Motown Records; President James H. Ammons and Kawachi Clemons, director of the Institute of Hip-Hop and Music Industry Studies.

TALLAHASSEE, Fla. – The former president of Motown Records joined Florida A&M University (FAMU) officials during a press conference to announce the Creativity Education Opportunity (C.E.O.) Experience, a music and entertainment industry conference scheduled for November 3 and November 4 on the campus. The conference will offer new artists, producers, journalists, graphic designers, public relations and business students direct access and inside information on launching and sustaining a successful career in the music and entertainment business.

"As Florida A&M University moves toward its 2020 vision with courage, we are charged with providing pedagogical experiences that appeal to the interests of the current and future FAMUans," said FAMU President James H. Ammons. "This new Music Industry Studies program addresses the industry's need for technically qualified, socially and liberally educated individuals who are trained to work in interdisciplinary settings in a fast-changing global workplace."

Music industry executive Al Bell announced plans to establish a partnership with the university, which will provide resources for the FAMU Institute for Hip Hop and Music Industry Studies as well as scholarships for students pursuing careers in music and entertainment industries.

Bell will be the keynote speaker for the C.E.O. Experience conference. Bell, who started in the entertainment business as a radio broadcaster, became owner and chairman of Stax Records and former president of Motown Records. He is recognized as one of the "Most Influential African Americans in Radio" and was recently honored with the Grammy Trustee Award for his significant contributions to the recording field.

"And history will show that Florida Agricultural and Mechanical University educated – for the positive future benefit of America – the music, social, cultural, educational, economic, political, and business leaders of tomorrow. I wholeheartedly applaud President James Ammons and FAMU for having the vision and the courage to address today's dire and critical leadership needs of our American society, American culture and the American music industry," said Bell.

Conference session panels will include discussions on the following: career development, the digital age of media, video production, record companies 101, and public relations. The Professional Networking Fair allows participants the opportunity to meet and greet representatives from various music and media companies.

James Hawkins, dean of FAMU's School of Journalism and Graphic Communication, expressed how this will be a wonderful opportunity for students.

"The School of Journalism and Graphic Communication is excited to partner with Dr. Clemons on this project," said Hawkins. "Bringing leaders from the music and entertainment industry to campus will foster the cultivation of internships and other opportunities for our students."

Hip-hop icon Christopher "Play" Martin, of Kid 'n Play fame, who currently serves as a professional-in-residence with the Institute for Hip Hop and Music Industry Studies, stated how honored he is to be a part of the conference.

"I am very excited and honored to not only be a part of an event like this, which is long overdue, for the advancement of the music industry," said Martin.

Richard Faison

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THIS BID SOLICITATION IS SUBJECT TO THE "CONE OF SILENCE" IN ACCORDANCE WITH CITY OF MIAMI CODE SECTION 18-74 ORDINANCE NO.12271.

AD NO. 008117

Johnny Martinez, P.E.
City Manager

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ADVERTISEMENT FOR BIDS

Sealed bids will be received by the City of Miami City Clerk at her office located at City Hall, 3500 Pan American Drive, Miami, FL 33133 for the following:

IFB NO. 263247: INVITATION FOR BID FOR TEMPORARY PERSONNEL SERVICES

CLOSING DATE/TIME: 10:00 A.M. TUESDAY, AUGUST 16, 2011

Detailed scope of work and specifications for this bid are available at the City of Miami, Purchasing Department, website at www.miamigov.com/procurement Telephone No. 305-416-1958.

Deadline for Receipt of Requests for Additional Information/Clarification: Friday, August 5, 2011 at 5:00 P.M.

THIS BID SOLICITATION IS SUBJECT TO THE "CONE OF SILENCE" IN ACCORDANCE WITH CITY OF MIAMI CODE SECTION 18-74 ORDINANCE NO.12271.

AD NO. 008487

Johnny Martinez, P.E.
City Manager

****REVISED BID NOTICE****

INVITATION FOR BIDS

Bids will be received by The Housing Authority of the City of Miami Beach (HACMB) for IFB #3-2011 for the Leonard Turkel Residences - New Construction of Affordable Housing at 234-246 Jefferson Avenue, Miami Beach, Florida 33139, until September 2, 2011 at 11:00 a.m. The IFB package will be available from the HACMB Executive Office, 200 Alton Road, Miami Beach, FL 33139 starting on July 11, 2011 at 3:00 p.m. A non-refundable fee of $500.00 in the form of a check, cashier's check or money order made payable to the HACMB will be required to obtain a bid package. A mandatory pre-bid conference will be held on August 2, 2011 at 10:00 a.m. at Rebecca Towers North, Multi-Purpose Room, 200 Alton Road, Miami Beach, Florida 33139, and a site visit will be conducted at the conclusion of the pre-bid conference.

The HACMB reserves the right to accept any proposal deemed to be in the best interest of the HACMB, to waive any informality in any proposal, to reject any or all proposals, or to advertise for new proposals. HACMB does not discriminate on the basis of race, color, religion, sex, age, national origin, or disability. For TDD users, please dial 1-800-545-1833, ext. 773.

EQUAL HOUSING OPPORTUNITY

PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

MIAMI-DADE COUNTY

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes and/or fees. On each of the dates and locations listed below, the Office of Management and Budget will make a presentation to discuss the FY 2011-12 Proposed Budget.

Thursday, July 28, 2011 • 7:00 pm	Tuesday, August 9, 2011 • 7:00 pm
Kendall Village Civic Pavilion 8625 SW 124th Avenue Miami, FL 33183	Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157
Tuesday, August 2, 2011 • 7:00 pm	Thursday, August 11, 2011 • 7:00 pm
Little Haiti Cultural Center 212-260 NE 59th Terrace Miami, FL 33137	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
Wednesday, August 3, 2011 • 7:00 pm	Tuesday, August 16, 2011 • 7:00 pm
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	Miami Arts Museum 101 West Flagler Street Miami, FL 33130
Thursday, August 4, 2011 • 7:00 pm	Thursday, August 18, 2011 • 7:00 pm
Aventura Government Center 19200 West Country Club Drive Aventura, FL 33180	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

For legal ads online, go to http://legalads.miamidade.gov

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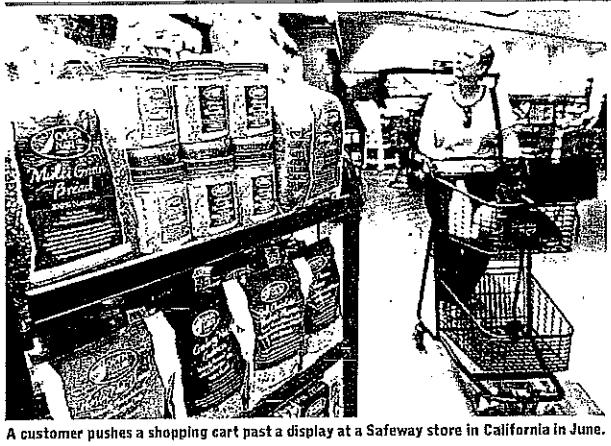

A customer pushes a shopping cart past a display at a Safeway store in California in June.

Higher food prices on way

The rising cost of commodities this year could hit store shelves in 2012

By Leslie Josephs and Paul Ziobro

NEW YORK — American consumers can expect bigger grocery bills in 2012, even as commodity prices are forecast to fall.

The U.S. is expected to churn out more staples like corn, wheat and soy, which would drive commodity prices lower in 2012. However, it takes several months for a commodity such as corn to make its way down the production line and into a box of cereal, so consumers next year will be buying food made from raw materials bought this year, when crop prices reached multi-year highs.

Weather problems including frosts, floods and droughts have driven commodity prices this year. Corn futures in Chicago reached a record high near $8 a bushel in June, while wheat almost touched $9 a bushel in February, and arabica coffee futures in New York topped $3 a pound, a 14-year high, in May.

Major food companies like Kraft Foods Inc., Corn Flakes maker Kellogg Co. and General Mills, producer of Yoplait yogurt and Cheerios, already have taken steps such as raising prices or shrinking products to offset higher raw-material costs and are likely to continue doing so next year.

In a recent report, the U.S. Department of Agriculture said grocery-store prices will likely rise three percent to four percent in 2012, on par with this year, even though ingredient costs may fall.

The biggest increases would likely be in the first half of next year, but prices would most likely ease later in 2012, said USDA economist Richard Volpe.

"We're seeing that retailers really have no choice but to start increasing prices in order to restore their profit margins, so we're expecting food prices to continue rising in 2012," he said Volpe.

At the center of the rise in agricultural commodities prices this year is corn. Futures prices in Chicago have pulled back from their record high but are still up seven percent since the start of the year. High demand, particularly from China, is expected to support prices.

The severe heat wave in the American Midwest this summer could hurt corn yields in the fall, which would further boost prices.

Other commodities used widely by food companies have also skyrocketed, as bad harvests in major growers and increased global demand pushed up prices. Benchmark arabica coffee futures in New York have surged close to 40 percent over the past 12 months, and companies such as Starbucks Corp., Kraft and J.M. Smucker Co. already have raised coffee prices this year.

But the companies are taking a cautious stance on how consumers will respond to higher prices. Food executives have found it easier to raise prices on items geared toward high-end consumers, who are less price-sensitive than lower-income shoppers.

Instead of raising prices on Frosted Flakes and other price-sensitive brands, Kellogg is offering smaller sizes to avoid scaring off shoppers.

"If you go over $4 a box, you're going to lose a lot more consumers," Kellogg Chief Executive John Bryant said in a recent interview.

PUBLIC MEETINGS on BUDGET

MIAMI-DADE COUNTY

Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes and/or fees. On each of the dates and locations listed below, the Office of Management and Budget will make a presentation to discuss the FY 2011-12 Proposed Budget.

Tuesday, August 16, 2011 • 7:00 pm	Thursday, August 18, 2011 • 7:00 pm
Miami Arts Museum 101 West Flagler Street Miami, FL 33130	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134
Tuesday, August 23, 2011 • 7:00 pm	**Wednesday, August 24, 2011 • 7:00 pm**
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	William F. "Bill" Dickinson Community Center 1601 Krome Avenue Homestead, FL
Monday, August 29, 2011 • 7:00 pm	
Doral Middle School 5005 NW 112 Avenue Miami, FL	

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

For legal ads online, go to http://legalads.miamidade.gov

LEGAL ADVERTISEMENT
REQUEST FOR QUALIFICATIONS
FOR
BUILDING CODE CONSULTANTS

The School Board of Miami-Dade County, Florida (Board), intends to commission one or more firms or joint ventures having full architectural and engineering services available within the entity, or with consultants, to perform Building Code Consultant review and inspection services. These firms will be contracted for a period of four (4) years with extension years at the option of the Board.

MANDATORY PRE-PROPOSAL CONFERENCE: Wednesday, August 31, 2011 at 9:30 a.m., local time, at 1498 NE 2nd Avenue, Miami, Florida.

RESPONSES DUE: RFQ responses must be received no later than 4:00 p.m., local time, Wednesday, September 14, 2011 at:

MIAMI-DADE COUNTY PUBLIC SCHOOLS
Department of A/E Selection & Negotiations
Ms. Nazira Abdo-Decoster, Executive Director
1450 NE 2nd Avenue, Room 305
Miami, Florida 33132

REQUIREMENTS: This is an abbreviated ad; the complete legal ad with instructions for this solicitation including Board-approved selection procedures and required U.S. General Services Administration modified SF330 form is available at the above address or at: http://ae-solicitations.dadeschools.net.

In accordance with Board policies; a Cone of Silence, lobbyist requirements and protest procedures are hereby activated. Failure to comply with requirements of this legal ad and Board policies shall be grounds for disqualification. These, and all related, Board Policies can be accessed and downloaded at:

MIAMI-DADE COUNTY

Invitation to Bid

Arcola Lakes Park - Senior Center and Pool
Contract No. 311106-05-003 GOB ESP

Miami-Dade County, hereinafter known as MDC, will receive bids for the Arcola Lakes Park - Senior Center and Pool, Contract No. 311106-05-003 GOB ESP. The project will be located in Miami-Dade County, State of Florida.

This project includes goals for the participation of Community Small Business Enterprises based on a percentage of the total contract amount, as noted below and in the Bid Form. In accordance with the Project Manual, Goals for Community Small Business Enterprises must be fulfilled using construction contractors/subcontractor trades to comply with goals requirements pursuant to this solicitation.

The Contractor must agree to abide by the provisions of the Project Manual regarding minimum participation goals, proposed below as a percentage of the total Contract Sum and accepted by MDC and which are established for this Project as follows:

Community Small Business Enterprise participation: 20.93%

Locally funded projects of $100,000 and above are also subject to the Equal Employment Opportunity requirements and Section 2-11.16 of the Code of Metropolitan Dade County (Responsible Wages).

Pursuant to Section 2-11.1(t) of the Miami-Dade County Code, as amended, a "Cone of Silence" is imposed upon each RFP, RFQ or bid after advertisement and terminates at the time the County Manager issues a written recommendation to the Board of County Commissioners. THE CONE OF SILENCE PROHIBITS ANY COMMUNICATION REGARDING RFPS, RFQS OR BIDS BETWEEN, AMONG OTHERS.

- potential vendors, service providers, bidders, lobbyists or consultants and the County's professional staff including, but not limited to, the County Manager and the County Manager's staff, the Mayor, County Commissioners or their respective staffs;
- the Mayor, County Commissioners or their respective staffs and the County's professional staff including, but not limited to, the County Manager and the County Manager's staff;
- potential vendors, service providers, bidders, lobbyists or consultants, any member of the County's professional staff, the Mayor, County Commissioners or their respective staffs and any member of the respective selection committee.

The provisions do not apply to, among other communications:

- oral communications with the staff of the Vendor Information Center, the responsible Procurement Agent or Contracting Officer, provided the communication is limited strictly to matters of process or procedure already contained in the solicitation document;
- the provisions of the Cone of Silence do not apply to oral communications at pre-proposal or pre-bid conferences, oral presentations before selection committees, contract negotiations during any duly noticed public meeting, public presentations made to the Board of County Commissioners during any duly noticed public meeting; or
- communications in writing at any time with any county employee, official or member of the Board of County Commissioners unless specifically prohibited by the applicable RFP, RFQ or bid documents.

All Requests for Information (RFI) regarding this project shall be submitted in writing to JGX @miamidade.gov and a copy filed with the Clerk of the Board at *clerkbcc@miamidade.gov*. The RFI may also be faxed to the attention of John Gutierrez at (305) 961-2786 and copy the Clerk of the Board at (305) 375-2484. Only RFI's sent via email in MS Word format will show the entire question and answer on the Addendums issued. All other RFI's will only show MDPR's response to the question. No verbal RFI's regarding the project, via phone or in person, shall be permitted. MDC shall consider RFIs received prior to the RFI submittal deadline. The RFI submittal deadline is fourteen (14) calendar days prior to the Bid Opening Date. All responses to RFIs are compiled then issued via an Addendum to all the potential bidders / proposers that appear on the Bidder's List. This Bidder's List contains the contact information for the bidder / proposer that obtained a bid package directly from MDC. A copy of the Bidder's List is sent via email or fax on Fridays at 4:00 PM to anyone that submits a written request for it.

In addition to any other penalties provided by law, violation of the Cone of Silence by any proposer or bidder shall render any RFP award, RFQ award or bid award voidable. Any person having personal knowledge of a violation of these provisions shall report such violation to the State Attorney and/or may file a complaint with Ethics Commission. Proposers or bidders should reference Section 2-11.1(t) of the Miami-Dade County Code for further clarification.

This language is only a summary of the key provisions of the Cone of Silence. Please review Miami-Dade County Administrative Order 3-27 for a complete and thorough description of the Cone of Silence.

Miami-Dade County will receive bids for the construction of a one-story Senior Center Building which includes: lobby/reception area, banquet/meeting room, event services & delivery room, entertainment room, arts & crafts room, ceramics room, exercise room, restrooms, locker rooms, staff offices, equipment room, and storage. Also includes: outdoor therapeutic aquatic pool, and heated whirlpool, pool deck space, pedestrian circulation, covered car drop-off area, parking lot and landscaping. The engineer's cost estimate for the base bid is $4,786,161.72.

Included in the bid shall be the furnishing of all materials, labor, services, supervision, tools and equipment required or incidental to this project. All work shall be performed as per the Contract Documents. Miami-Dade County, at its sole discretion may elect to negotiate with the apparent low bidder, if only one bidder bids.

The County reserves the right to waive any informalities or irregularities in any bid, or reject any or all bids if deemed to be in the best interest of the County.

As part of this Contract, the County may, at its sole discretion, issue miscellaneous changes covering all construction disciplines. The Contractor shall be capable of expeditiously performing this change work either with its own forces or with subcontractors. The direct and indirect cost of these changes and time extensions, if any, will be negotiated at the time the changes are issued and payment will be made in accordance with Article 38 of the General Conditions. As the nature or extent of these changes can not be ascertained prior to going-to-proceed, the Contractor shall not include an amount in his bid in anticipation of these changes.

MIAMI-DADE COUNTY CONTRACTOR'S CERTIFICATION IS REQUIRED IN: As required by Chapter 10 of the Miami-Dade County Code, Certificates of Competency, if required, shall be provided by subcontractors prior to beginning of work.

Bid Documents will be available on or about August 17, 2011. A list of bidders may also be obtained by emailing your request to Eddie@miamidade.gov. MDC has scheduled a Pre-Bid Conference at 10:00 A.M. local time on August 25, 2011 at the Hickman Bldg., 275 N. W. 2nd Street, 3rd Floor Conference Room, Miami, Florida 33128. The Pre-Bid Conference is being held to answer any questions regarding this project.

MDC will receive SEALED Bids at the Office of the Clerk of the Board of County Commissioners, at the Stephen P. Clark Center, 111 N. W. First Street, Suite 17-202, Miami, Florida 33128 until 2:00 p.m. local time on September 21, 2011. Bids received after that time will not be accepted, nor will qualified, segregated and/or incomplete Bids be accepted. Bids may not be revoked nor withdrawn for 180 days after the bid opening date. The Contract, if awarded, will be awarded to the lowest responsive and responsible bidder. Interested parties are invited to attend.

All bids shall be submitted to the Clerk of the Board in one (1) sealed envelope in the following manner.

All bids shall be submitted in a sealed envelope containing the required bid documents. On the outside of the envelope place the name of the bidder, its address, the name of the contract for which the bid is submitted, the contract number and the date for opening of bids. The Bid Security specified in Article 7 of the Instruction to Bidders shall be enclosed with the bid. Failure to include the Bid Security shall render the bid non-responsive.

The opening of bids will be as follows:

All SBD Form 400 Schedule of Intent shall be forwarded to SBD on the bid opening date. If the SBD form 400 has correctable defect(s), the bidder will be given a checklist indicating the correctable defect(s). The bidder must submit the corrected SBD form 400 to SBD and the Clerk of The Board within forty-eight (48) hours of the bid opening date. If the bidder's SBD form 400 contains non-correctable defect(s), SBD will immediately inform the bidder that the submittal is not responsive and not approved.

Documents will be available electronically via E-mail in zip file format at:

The Park's Store http://parkstore.miamidade.gov/, or go to: www.miamidade.gov/parks, then look for "Park Store" under the "Fun at Parks" tab which can be located on top of the page. Bid documents can be sold at anytime from the 1st day of advertisement to the bid opening date for $25 each.

Bid Security must accompany each bid and must be in an amount of not less than five percent of the highest Total Bid Price. MDC reserves the right to waive irregularities, to reject bids and/or to extend the bidding period.

Each Contractor, and his subcontractors performing work at the Work site, will be required to pay Florida sales and use taxes and to pay for licenses and fees required by the municipalities in which the Work will be located. Each Contractor will be required to furnish a Surety Performance and Payment Bond in accordance with Article 1.03, Contract Security, of the Supplemental General Conditions and furnish Certificates of Insurance in the amounts specified in the Contract Documents.

The Contractor is hereby advised of Resolution No R-1145-99, Clearinghouse for Posting Notices of Job Opportunities Resulting from Construction Improvements on County Property. The procedures direct the Contractor to forward a notice of job vacancy(ies) created as a result of this construction work to the director of the Employee Relations Department, located at Stephen P. Clark Center, 111 NW 1st Street, suite 2110, Miami, Florida 33128. The job vacancy notices should be delivered within ten (10) working days following award of the contractor. The Director of the Employee Relations Department will in turn distribute said job announcements to all Miami-Dade County facilities participating in the notification requirements of Resolution No. R-1145-99.

Any firm proposed for use as a CSBE on this contract, must have a valid certification from the Miami-Dade County Department of Business Development (SBD), at the time of bid. It is the policy of Miami-Dade County to provide equal employment opportunity.

Those responding to this RFP/ITB/RFQ shall comply with the provisions of the Americans With Disabilities Act of 1990 and 49 U.S.C. Section 1612 and other related laws and regulations.

Call (305) 755-7848, to request material in accessible format, information on access for persons with disabilities, or sign language interpreter services (7 days in advance), 305-755-7990 (tdd).

SPANISH TRANSLATION:
Llamar al (305) 755-7848, para obtener información acerca del acceso para Leisure Access Services personas minusválidas y para obtener materiales en formato accesible. Los interesados en el servicio de interpretes para el idioma de los sordomudos deben llamar con siete días de antelación, 305-755-7990 (Servicio telefónico para sordos).

MIAMI-DADE COUNTY
MIAMI-DADE PARK AND RECREATION DEPARTMENT
Harvey Ruvin, Clerk
Christopher Agrippa, Deputy Clerk

For legal ads online, go to http://legalads.miamidade.gov

ADVERTISE TODAY
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FLORIDA

Florida Silver Alert a lifesaver for elderly

The program sends out alerts when an elderly person with a mental impairment is missing and believed to be driving.

BY THOMAS STEWART
Associated Press

FORT MYERS — In August of last year, Lester Moore left his home to make a delivery, just as he had done for 50 years with Flynt & Doyle, a Fort Myers-based moving company specializing in oversized loads such as houses.

Except that Moore, 85 at the time, no longer worked for Flynt & Doyle.

Diagnosed with Alzheimer's, he had retired and was living at home on Mitchell Court in Fort Myers, his daughter-in-law Maxine Moore said.

And instead of a truck, Lester was behind the wheel of his 1983 Ford Crown Victoria.

After his family hadn't heard from him for a few hours, they called law enforcement, which issued a Silver Alert.

Moore was found soon after, at a gas station.

"They found him out there near Bonita Springs," Maxine said. "He was driving to make a delivery. His mind was telling him that."

Moore's was one of seven Silver Alerts issued in Lee County. Three have been made in Collier and 353 went out statewide since the program began in October 2008.

Officials involved with the program say it has potentially saved hundreds of lives and its impact is still growing.

Alerts go out when an elderly person with a mental impairment, such as Alzheimer's or another form of dementia, is missing and believed to be driving a vehicle. The alerts are emailed to law enforcement agencies, health facilities and social service organizations across the state. Messages describing the vehicle make, model and tag number also are broadcast on roadway message boards — there are 15 in Lee County and about 560 in the state.

"We have thousands of people and thousands of eyeballs out there looking for folks," said Carol Waters, a senior management analyst with the Department of Elder Affairs.

Though many people are found within a few miles of their home, one 80-year-old man drove 940 miles from Tampa to Forest Park, Ohio, in March before being found.

The program has been gaining steam. The number of alerts jumped from 105 in 2009 to 124 last year, and 92 were issued this year.

To compare it to a more established program, 164 Amber Alerts for child abduction cases have been issued since the beginning of that program in 2000.

While awareness is expanding, many are still unfamiliar with the Silver Alert program, said Mary Barnes, president and CEO of Alzheimer's Community Care. "Somebody thought it was some aged convict alert," Barnes said.

As the public becomes more educated, so does law enforcement, Barnes said.

And methods have improved, leading to an increase in the number of people recovered alive, from 92 percent to 94 percent, she said. Fewer are being found outside their home county and the state.

As far as officials know, every person for whom an alert has been issued has been found.

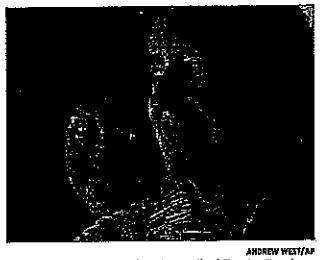
One is Bob Hartzell, who lives in Punta Gorda with his wife, Marsha.

When Hartzell, 86, a trumpet player, went missing on his way to a music gig last year, Marsha called police, who found him on the side of the road around 2 a.m. in Clewiston after putting out a Silver Alert.

Bob had gotten confused on where he was supposed to be, and ran out of gas.

"It's wonderful," Marsha said of the program. "We didn't know when we would find him or what condition he would be in, but when we found him he was in better condition than we were."

The next step, Waters said, is to create a statewide alert system for elderly who wander off on foot.



ANDREW WEST/AP

'IT'S WONDERFUL': Marsha Hartzell of Punta Gorda praises the silver alert program after it found her husband, Bob, 86, after he went missing.

KISSIMMEE

Police: Teen posed as a physician's assistant

Kissimmee police said a teenage impostor worked as a physician's assistant at a hospital emergency room.

BY HENRY PIERSON CURTIS
Orlando Sentinel

A teenager has been arrested on felony charges of masquerading as a physician's assistant in the Osceola Regional Medical Center's emergency room, Kissimmee police said.

Matthew Scheidt, 17, was picked up Friday after hospital officials called police earlier this week about suspicions that he was an impostor, police said.

While working in the busy emergency room, Scheidt performed CPR on a patient in cardiac arrest and performed physical examinations and other forms of care to an undisclosed number of unsuspecting patients, an arrest report said.

Officials with Osceola Regional Medical Center could not be reached for comment.

The incident raises questions about the hospital's ability to screen employees, said attorney John Morgan of Morgan & Morgan. "They're going to have real problems if somebody got hurt as a result of this kid," Morgan said. "There's being duped and there's being stupid. . . . If this is their level of competence, God help anybody who goes there for other matters."

The teenager was taken to the Orange County Regional Detention Center, a holding facility in Orlando for juveniles. He is being charged with five counts of impersonating a physician's assistant.

Scheidt obtained hospital credentials by claiming to be a physician's assistant in a program at Nova Southeastern University, records show. He apparently knew the hospital from working as a part-time billing clerk for a local group of surgeons. When Scheidt applied for a hospital identification badge on Aug. 24, he told the personnel office he worked as a P.A. for Surgical Management Group and needed a new badge because the surgical practice had changed its name to Osceola Surgical Associates, the arrest report states.

In the days that followed, Scheidt returned at least twice to request a full-access badge that would let him use the doctors' lounge as well as restricted areas, the report states.

At various times, the teenager bragged that his mother was an executive with the HCA Healthcare System, which owns the hospital, and that he worked in the operating room as an assistant to Dr. Ramirez of Osceola Surgical Associates, the report said.

Dr. Antonio J. Ramirez could not be reached. A staff member who answered the surgical group's phone said the office declined to comment on Scheidt's arrest.

When the office manager for the surgical group confronted Scheidt this week, the teenager claimed to be a deputy sheriff working in the emergency room on an undercover investigation so "top secret" the agency would not verify his employment, the report said.

Scheidt once had been an exemplary member of the Osceola County sheriff's Explorer program for teens interested in law enforcement. But he was bounced last year for wearing equipment that might mislead the public into believing he was a deputy, records show.

That included displaying a law enforcement badge, carrying a can of chemical spray and wearing a bullet-proof vest in public, sheriff's spokeswoman Twis Lizasuain said.

When police went to Scheidt's home Wednesday, the teenager said he never posed as a physician's assistant and accused the hospital of trying to "to cover their butts." All he did, he claimed, was to job-shadow an emergency room clerk to learn the hospital's billing system, the report states.

Scheidt showed a detective his hospital ID and a white lab coat with a physician assistant's reference book, pen lights and a note pad in the pockets.

However, hospital staff told police that Scheidt said he was a 23-year-old physician's assistant student at Nova Southeastern and that he had been sent by Ramirez to work with an ER doctor.

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ST. PETERSBURG

Chemical cremation to be offered

ASSOCIATED PRESS

ST. PETERSBURG — A funeral home will soon be the first in the nation to offer environmentally friendly "chemical cremation" to the public.

The Anderson-McQueen Funeral Home will offer alkaline hydrolysis, one of a wave of new green burial options. The process is also known as bio-cremation or flameless cremation.

A body is placed in a pressurized drum that holds up to 400 gallons of water. A chemical is added and heated to 350 degrees, then the mixture is circulated through the drum. The body's soft tissue is dissolved into a liquid, which is washed into the municipal wastewater system.

Just as in a typical cremation, bones of the deceased are ground into a powder for funeral urns.

Prices start at around $3,000.

MIAMI-DADE COUNTY
PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes and/or fees. On each of the dates and locations listed below, the Office of Management and Budget will make a presentation to discuss the FY 2011-12 Proposed Budget.

Tuesday, September 6, 2011 • 7:00 pm
Miami Northwestern Senior High
1100 NW 71 Street
Miami, FL 33147

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

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711 N.W. 72 Avenue, Miami, FL 33126

Friday, September 16
10:00 am - 6 pm

Saturday, September 17
11:00 am - 6 pm

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PANORAMA IBEROAMERICANO

Un error de pilotaje causó el accidente del vuelo entre Río y París

PARÍS (EFE).- Un error de pilotaje provocó el accidente del vuelo entre Río de Janeiro y París que se estrelló en aguas del Atlántico el 1 de junio de 2009 con 228 personas a bordo, según las conclusiones preliminares presentadas hoy por los investigadores.

Los miembros de la tripulación del AF447 no tenían la formación adecuada para responder de forma manual a un incidente técnico que detuvo el piloto automático hora y media después del despegue, por lo que tomaron decisiones erróneas, indicó hoy la Oficina de Investigación y Análisis (BEA), encargada de las pesquisas.

Los pilotos no respetaron los procedimientos previstos en esas circunstancias y, con sus acciones, provocaron la pérdida del control del avión y que se situara en caída libre hasta estrellarse contra el mar, precisaron los expertos tras el análisis de las cajas negras recuperadas en mayo pasado.

Según la secuencia de acontecimientos, las sondas de medición de velocidad sufrieron un problema técnico derivado del hielo, lo que provocó que se apagara el piloto automático.

Una situación que no era nueva y que podía ser afrontada por los pilotos siguiendo determinados protocolos, según se desprende de las conclusiones.

Pero el copiloto, de 32 años, que en ese momento dirigía el aparato porque el comandante estaba en su descanso reglamentario, tomó una decisión que los investigadores no se explican: inclinó el avión hasta diez grados, frente a los cinco que indican los procedimientos reglamentarios.

"Ninguno de los dos copilotos había sido formado para pilotar un avión de forma manual a gran altura", indicó el responsable de la investigación, Alain Bouillard.

El comandante, más experimentado, tampoco pudo controlar el avión cuando llegó al puesto de mando un minuto y medio después de que comenzara el incidente.

"Su formación para este tipo de eventos había sido muy corta y databa de hacía mucho tiempo", agregó Bouillard, quien precisó que, además, tuvo que analizar en un corto espacio de tiempo informaciones contradictorias. En concreto, cuando el comandante regresó a la cabina, la alarma de caída libre se desconectó porque el ordenador del avión registró que el aparato volaba, pese a que su inclinación era excesiva y seguía perdiendo altura.

"Es algo normal, no es que la alarma funcionara defectuosamente", señaló Bouillard. Esa es la segunda incidencia a la que no supieron hacer frente los miembros de la tripulación, indicaron los investigadores.

La alarma de caída libre volvió a encenderse, lo que debió llevar a los pilotos a reducir la inclinación del avión. Pero no lo hicieron.

"¿Por qué no hicieron caso a esa alarma? Eso es lo que hay que determinar a partir de ahora", señaló el director del BEA, Jean-Paul Troadec.

Para tratar de entenderlo crearán una comisión de factor humano, formada por profesionales de diferentes disciplinas y destinada a conocer las condiciones en las que se produce la respuesta de los pilotos. La alarma de caída libre es la más importante y la más sonora que se escucha en la cabina y se encendió en tres ocasiones, pero los pilotos no aplicaron los procedimientos previstos, sin que en este estadio de la investigación se conozca el por qué, indicaron.

Decomisan cargamento de fusiles con sus bayonetas a banda de "narcos"

COLOMBIA

BOGOTÁ (EFE).- La policía judicial de Colombia decomisó en Cali un cargamento de fusiles de guerra con sus bayonetas y proveedores que había sido ingresado ilegalmente en el país por una banda armada de narcotraficantes, informaron hoy las autoridades.

Las armas eran transportadas en un vehículo que las había recogido en Buenaventura (suroeste), principal puerto colombiano en el litoral del océano Pacífico, y fueron intervenidas por la Dirección de Investigación Criminal (Dijín), de la Policía Nacional.

En un breve comunicado divulgado en Cali, la dependencia policial precisó que el arsenal de guerra estaba conformado por 47 fusiles AK47 y 47 bayonetas, más 224 proveedores de balas.

El director de la Policía Nacional, el general Óscar Naranjo, destacó durante una reunión posterior con la prensa en Cali que se trata de "fusiles de asalto" de la marca Norinco, fabricados en China.

El contrabando, dijo luego, fue intervenido mediante un "trabajo rápido de inteligencia" de la Dijín, dentro de una investigación que recibió el apoyo de la Dirección Estadounidense Antidroga (DEA). El jefe policial agregó que el arsenal de guerra pertenecía a Los Rastrojos y su compra había sido ordenada por Carlos Hugo García ("Locker" o "Chocolate"), detenido el 2 de junio pasado y recluido en la cárcel de máxima seguridad de Cómbita (noreste).

García es considerado el jefe de sicarios de esa banda armada de narcotraficantes y de naturaleza paramilitar, dirigida por los "Comba", alias de los hermanos Luis Enrique y Javier Antonio Calle Serna, por cuya captura el Gobierno de Colombia ofrece 5.000 millones de pesos (más de 2,82 millones de dólares).

El vehículo en el que se transportaba la carga fue inmovilizado en un sector del sur de Cali, que es la capital del Valle del Cauca, departamento al que también pertenece Buenaventura.

La población portuaria ha servido en el pasado para el ingreso masivo de armas con destino a grupos armados al servicio de organizaciones narcotraficantes.

En la misma región, las autoridades colombianas decomisaron de enero de 2008 a diciembre de 2010 un total de 1.594 fusiles, 340 de ellos Kalashnikov y 604 Norinco, todos ellos también pertenecientes a la banda de los Calle Serna.

Periodistas denuncian "nuevo atentado" de Morales contra la libertad expresión

LA PAZ (EFE).- Periodistas bolivianos denunciaron hoy que la nueva ley de Telecomunicaciones aprobada en el Parlamento, dominado por el partido del presidente Evo Morales, es un "nuevo atentado del poder político" en contra de la libertad de expresión.

La Asociación de Periodistas de La Paz (APLP) criticó en un comunicado que la norma, aprobada "de manera inmoderada, expedita y furtiva", viola varios artículos de la Constitución vigente desde 2009 y "el espíritu de la Convención Americana de los Derechos Humanos y la Carta Democrática de la OEA".

La entidad cuestiona sobre todo el artículo que permite las escuchas telefónicas "en caso de peligro del Estado, amenaza externa, conmoción interna o desastres", porque ello vulnera los derechos a la privacidad, intimidad y libre expresión reconocidos en la Constitución.

El fiscal de la APLP, Antonio Vargas, dijo a un canal de televisión local que la autorización de las escuchas telefónicas no afecta solo a los medios sino a toda la ciudadanía.

"No solamente se va a interferir el trabajo periodístico, sino que a cualquier ciudadano le podrán 'pinchar' sus comunicaciones (...) Eso constituye una clara muestra de que el Gobierno trata de impedir el libre flujo de información y evitar que la opinión pública se pueda formar", señaló.

Anunció que la asociación denunciará ante la OEA y la ONU que el partido de Morales, el Movimiento Al Socialismo (MAS) "está violando enormemente la libertad de expresión y la Constitución".

La ley cuestionada también otorga un 33 % del espectro electromagnético al Estado, otro tanto al sector privado y el tercio restante a organizaciones indígenas y sociales afines al Gobierno.

Uribe denuncia amenazas contra la familia de exministro detenido

BOGOTÁ (EFE).- El ex presidente colombiano Álvaro Uribe denunció hoy que la familia de quien fue su ministro de Agricultura, Andrés Felipe Arias, a quien un tribunal ordenó su ingreso a prisión esta semana, ha recibido amenazas.

"Robaron a la Señora de Arias (Catalina Serrano), amenazan su familia. Efectos de persecución temeraria", señaló Uribe en su cuenta de Twitter.

El exgobernante, que se ha declarado indignado por la orden de detención contra Arias, no precisó cómo obtuvo la información ni la clase de amenazas.

Algunos medios de prensa, por otra parte, señalaron que "falsos funcionarios" de la Fiscalía llegaron al domicilio de Arias.

Los mismos medios añadieron que "la familia del exministro denunció hoy hostigamientos y amenazas en su contra" y que, ante la situación, su esposa y dos pequeñas niñas "podrían abandonar el país".

Hora de decidir

(Viene de la Pág. 1-A)

tre el Congreso y la Casa Blanca. Mientras tanto, los soldados que sirven a la nación en Irak y Afganistán se preguntan si recibirán el pago de sus sueldos, los pensionados se preocupan por su cheque del seguro social, los inversionistas por la estabilidad de sus fondos.

Pasan las horas y como se ha venido repitiendo en las últimas seis sesiones, Wall Street terminó el viernes la semana en números rojos atemorizado por la posibilidad de que la primera potencia mundial entre en suspensión de pagos, por lo que esta semana el parqué neoyorquino ha acumulado su mayor descenso de 2011.

"Hay muchas maneras de salir de este embrollo, pero apenas nos queda tiempo (...) Es el momento del compromiso", advirtió de nuevo el presidente Barack Obama, a quien al igual que a los inversores se le está acabando la paciencia mientras que la fecha para que Estados Unidos se declare en mora se acerca peligrosamente.

Apenas tienen tres días los congresistas para alcanzar un acuerdo que eleve inmediatamente el límite de endeudamiento del país, hasta ahora fijado en los 14,29 billones de dólares, con el que evitar que Estados Unidos se quede sin fondos, como ha alertado el Departamento del Tesoro. Mientras tanto la división entre republicanos y demócratas parece no poder ser mayor.

El drama en el Capitolio lleva pesando sobre el ánimo de los inversores los últimos seis días, en los que el Dow Jones de Industriales, el principal indicador de Wall Street, no ha conocido lo que eran los números verdes.

El índice de referencia del parqué neoyorquino se dejó el viernes el 0,79 % para terminar en las 12.143,24 unidades, con lo que esta semana ha caído un pronunciado 4,24%, lo que supone su mayor retroceso semanal desde mayo del 2010.

Por su parte el selectivo S&P 500 se dejó el 0,65 %, de forma que ha perdido el 3,92 % semanal, al tiempo que el índice compuesto del mercado Nasdaq retrocedió el 0,36 %, con lo que estos cinco días ha perdido el 3,58 %.

Por si la posibilidad de que Estados Unidos se declare en suspensión de pagos no era suficiente, esta jornada se conocieron unos desalentadores datos macroeconómicos en este país que reforzaron aún más el ánimo vendedor de los inversores.

La actividad económica del país creció a un ritmo anual del 1,3 % entre abril y junio, seis décimas menos que lo esperado por los analistas.

Además el Departamento de Comercio, que había señalado un crecimiento del 1,9 % entre enero y marzo, ha corregido sus cifras y señala ahora que en realidad el Producto Interior Bruto (PIB) se incrementó en el primer trimestre a una tasa anual del 0,4 %.

Por otro lado, esta sesión también se conoció que la confianza de los consumidores en la evolución de la economía de EEUU y de su situación financiera personal cayó en julio hasta su nivel más bajo desde marzo de 2009, según la Universidad de Michigan, que atribuyó parte de ese retroceso precisamente a la falta de acuerdo para elevar el límite de deuda del país.

"Aunque puede que los consumidores no entiendan totalmente el debate sobre la deuda federal, sí que comprenden el significado de las repetidas alertas sobre sus 'terribles consecuencias económicas'", dijo el director de ese sondeo, Richard Curtin.

La semana que viene el tema estrella en los mercados neoyorquinos volverá a ser la crisis de la deuda, aunque los inversores también estarán pendientes de la difusión de las cuentas de Pfizer, MasterCard, Time Warner, Kraft y Procter & Gamble.

SIP denuncia graves ataques a la prensa

(Viene de la Pág. 1-A)

La SIP criticó la falta de "voluntad política" de los Gobiernos para que se esclarezcan los crímenes y denunció la "gravedad de que muchos casos estén prescribiendo".

En ese sentido, Marroquín, también acompañado por el vicepresidente primero de la SIP, Milton Coleman, recordó los compromisos incumplidos por el presidente de México, Felipe Calderón, quien ante una delegación de la SIP en setiembre pasado prometió que impulsaría la federalización de los delitos contra los periodistas y la libertad de prensa.

También lamentaron que en Costa Rica los legisladores dejaron la ley que despenalizaría los delitos por difamación y se mostraron esperanzados en que una iniciativa similar en el Congreso del Perú sea sancionada por el presidente del país, Ollanta Humala, de modo que los periodistas no sean castigados con penas de cárcel por acusaciones relativas a delitos contra el honor.

La SIP también apoyó un recurso de inconstitucionalidad presentado ante la Corte de Constitucionalidad de Ecuador para que se elimine el delito de desacato a protección del presidente y otros altos funcionarios ante las críticas.

Además, criticó el acoso judicial en Brasil, El Salvador, Paraguay y Venezuela, donde periodistas y medios de comunicación han sido censurados y multados. Concretamente destacó las sanciones administrativas impuestas a Globovisión, en Venezuela, y Teleamazonas, en Ecuador.

Como parte de su informe, la SIP denunció el uso indiscriminado de la publicidad oficial y de la propaganda electoral para castigar a los medios independientes de comunicación, práctica que califica de común en países como Argentina, Ecuador, Nicaragua y Venezuela.

La SIP describió de "hipócrita y nefasta" la política de los Gobiernos de Argentina, Bolivia, Ecuador, Nicaragua y Venezuela, que en los últimos años han concentrado gran cantidad de medios de comunicación que usan como órganos de propaganda.

Citó el caso de Ecuador, donde el Gobierno de Correa posee 19 medios de comunicación, y el de Nicaragua, "donde la situación ha empeorado".

La SIP denunció que estos Gobiernos suelen utilizar esos medios para difamar a miembros de la oposición, así como a periodistas independientes y medios privados.

Sobre Cuba, la SIP recordó que continúa siendo el país más restrictivo de todo el hemisferio y denunció que, más allá de la esperanza sobre las reformas económicas, en Cuba los periodistas independientes siguen siendo acosados y sufren arrestos y detenciones temporales como forma de hostigamiento.

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MIAMI-DADE COUNTY

REUNIONES PÚBLICAS sobre asuntos del PRESUPUESTO, incluyendo impuestos y tarifas para el año fiscal 2011-12

El Condado de Miami-Dade celebrará una audiencia pública en su área para discutir los ajustes propuestos a los impuestos y tarifas. La Agencia de Administración y Presupuesto efectuará una presentación en cada una de las siguientes fechas y localidades:

Jueves, 28 de julio del 2011 • 7:00 pm	Martes, 2 de agosto del 2011 • 7:00 pm
Pabellón Cívico de Kendall Village 8625 SW 124th Avenue Miami, FL 33183	Centro Cultural del Pequeño Haití 212-260 NE 59th Terrace Miami, FL 33137
Miércoles, 3 de agosto del 2011 • 7:00 pm	Jueves, 4 de agosto del 2011 • 7:00 pm
Escuela Superior de Hialeah 251 East 47th Street Hialeah, FL 33013	Centro Gubernamental de Aventura 19200 West Country Club Drive Aventura, FL 33180
Martes, 9 de agosto del 2011 • 7:00 pm	Jueves, 11 de agosto del 2011 • 7:00 pm
Salón Comunal del Pueblo de Palmetto Bay 9705 East Hibiscus Street Miami, FL 33157	Ayuntamiento de Miami Gardens 1515 NW 167 Street Miami, FL 33169
Martes, 16 de agosto del 2011 • 7:00 pm	Jueves, 18 de agosto del 2011 • 7:00 pm
Museo de Arte de Miami 101 West Flagler Street Miami, FL 33130	Club de Campo de Coral Gables 997 North Greenway Drive Coral Gables, FL 33134

Todas estas sesiones son gratuitas y abiertas al público. Para obtener más información, sírvase llamar a Paula Ramo por el 305-375-5414. Para solicitar un intérprete del idioma de señas y para obtener materiales en formato alternativo, llame al 305-375-5143 con cinco días de anticipación a la reunión a la cual usted planea asistir.

INTERNACIONAL

PANORAMA IBEROAMERICANO

Antauro Humala   Alberto Fujimori

Posible amnistía o indulto para Antauro Humala y Fujimori

LIMA (EFE).- El ministro peruano de Defensa, Daniel Mora, considera posible una amnistía o indulto para Antauro Humala, el hermano preso del presidente Ollanta Humala, "si es por razones humanitarias", y lo mismo en el caso del también encarcelado expresidente Alberto Fujimori.

En una entrevista que publica el diario El Comercio, Mora afirma que Antauro Humala, sentenciado a 25 años de prisión por la muerte de cuatro policías y dos civiles en un levantamiento de 2005, "no participó en forma directa, no empuñó el arma, (aunque) sí gestó el movimiento". "Dejemos que la Justicia actúe", opinó en la entrevista con El Comercio.

El ministro agregó que pensaba lo mismo en el caso del expresidente Alberto Fujimori, condenado a 25 años de prisión por abusos a los derechos humanos y enfermo de cáncer en la boca.

Las declaraciones del ministro de Defensa se publicaron el mismo día en que Antauro Humala fue trasladado al hospital militar de Lima, desde el penal de máxima seguridad de Piedras Gordas, para recibir tratamiento médico por cálculos renales.

En los exteriores del hospital hubo una manifestación de 100 seguidores que pedían su "libertad inmediata", pues consideran que con su insurrección buscaba el retorno a la Constitución de 1979 (la vigente es la de 1993).

La semana pasada, el hermano del gobernante dijo en una entrevista que su liberación está próxima y que se considera "un precursor" del actual Gobierno.

Antauro Humala fue condenado en 2009 a 25 años de prisión por liderar un levantamiento militar en Andahuaylas, al norte de Lima, en enero de 2005 y que causó la muerte de cuatro policías y dos de sus seguidores.

El pasado 22 de julio, la Corte Suprema peruana se pronunció sobre el recurso presentado por el abogado de Antauro, su padre Isaac, y, basándose en que el delito de asesinato no estaba probado, se pronunció por reducir la pena a 19 ó 17 años, una decisión que aún no es firme.

Respecto a otro hermano del presidente, Alexis Humala, y la polémica por sus reuniones en Moscú con miembros del Gobierno y empresarios rusos, que lo tildaron como enviado especial del entonces presidente electo, el ministro de Defensa dijo en la entrevista que no está de acuerdo con que sea investigado.

"El congresista (Alexis Humala) todavía (podría ser investigado), pero aún no estaba en funciones", dijo el ministro.

Detienen a guerrillero venezolano del ELN en Colombia

BOGOTÁ (EFE).- Un supuesto rebelde venezolano fue detenido junto a uno colombiano tras combates de tropas del Ejército de Colombia con un reducto de la guerrilla del ELN en el noreste del país, informaron hoy fuentes militares regionales.

Un batallón de artillería sorprendió a los supuestos insurgentes en las montañas de San Andrés, localidad en el departamento de Santander, precisó la brigada militar en un comunicado difundido en Bucaramanga, la capital regional.

La fuente identificó a los arrestados con los alias de "Gniro" y "El Loco", el primero de ellos originario de Venezuela, y aseguró que ambos "adelantaban proselitismo armado en la región".

Los dos llevaban armas de fuego cortas, agregó la unidad castrense, y señaló que los enfrentamientos no dejaron muertos ni heridos.

Según la fuente, los detenidos pertenecían a la cuadrilla "Efraín Pabón Pabón", del Ejército de Liberación Nacional (ELN), y trabajaban en la creación de un corredor de movilidad entre Santander

Paros en aeropuertos españoles y metro de Madrid coincidirán con visita papal

MADRID (EFE).- Sendas huelgas en los aeropuertos españoles y el servicio de Metro de Madrid coincidirán parcialmente con la visita que el papa Benedicto XVI realizará a España este mes de agosto con ocasión de la XXVI Jornada Mundial de la Juventud (JMJ).

La Unión General de los Trabajadores (UGT), uno de los sindicatos mayoritarios en España, convocó hoy paros en el servicio de Metro de Madrid durante la tarde del próximo 18 de agosto, y en las jornadas del 20 y 21 de este mismo mes por el "incumplimiento" de la subida salarial del convenio colectivo y por pagar pluses "de un modo arbitrario" para reforzar el servicio durante la JMJ.

Estos paros se unen a los convocados por el también sindicato mayoritario Comisiones Obreras (CCOO), la propia UGT y la Unión Sindical Obrera (USO) que han llamado a los 63.000 trabajadores del servicio de asistencia en tierra de todos los aeropuertos españoles a dos jornadas de huelga de 24 horas los días 18 y 26 de agosto por el incumplimiento del convenio del sector.

La JMJ se celebrará entre el 16 y el 21 de agosto, y el Papa estará en Madrid, única etapa de este viaje, entre los días 18 y 21 de este mes. Se espera la asistencia de cerca de un millón y medio de jóvenes de todo el mundo a estos actos.

El paro del Metro madrileño convocado por UGT se suma al que tiene también previsto hacer el sindicato Solidaridad Obrera, el día 18 de agosto: de 3 a 5 de la madrugada, de 11.30 a 13.30 y de 18.30 a 20.30 de la tarde.

El sindicato de los conductores de los trenes de Metro y Comisiones Obreras, los dos principales en cuanto a representación en el comité de empresa, todavía no se han pronunciado sobre el anuncio de UGT.

La consejera de Presidencia y Justicia de la región de Madrid, Regina Plañiol, calificó hoy de "inoportunos" los paros anunciados y confió en que los sindicatos convocantes "recapaciten".

Por su parte, el consejero delegado de Metro, Ignacio González, aseguró que el Gobierno regional de Madrid garantizará "unos servicios mínimos" para que la movilidad durante la JMJ "sea posible" y el Metro funcione "con plena normalidad".

Estaba previsto que el servicio de Metro se reforzara durante la visita del Papa, al igual que ha ocurrido con actos sociales y deportivos anteriormente, por ejemplo, durante la final de la Liga de Campeones del año pasado.

En cuanto a los paros aeroportuarios, los tres sindicatos convocantes insistieron hoy en que la huelga afectará a todos los aeropuertos españoles y a "todas las entidades de empleados del sector".

Según explicaron, además de los trabajadores de los servicios de facturación de pasajeros y asistencia a los aviones, el sector engloba también a empleados de "carga, correos, PMR (servicio de movilidad reducida) y pasarelas".

Los sindicatos detallaron que la convocatoria de estos dos paros se produce por "el reiterado incumplimiento del Convenio del Sector de Handling por parte de la empresa WFS (encargada de carga en los aeropuertos de Madrid y Barcelona) y otros operadores", además de otros conflictos con el Ministerio español de Fomento y la empresa pública AENA encargada de la gestión de los aeropuertos.

Wall Street se recupera un poco

(Viene de la Pág. 1-A)

avanzaba más de 2 por ciento y superaba los 11,400 puntos, mientras el Nasdaq avanzaba más de 3 por ciento.

El ánimo comprador predominó este martes entre los inversores de Wall Street, que se recuperaba así del batacazo de la pasada jornada, en la que las bolsas mundiales se dieron un duro golpe como respuesta a la decisión de Standard & Poor's, anunciada tras el cierre de los mercados el viernes, de aplicar la primera rebaja de la historia a la calificación de la deuda soberana de EE.UU.

El lunes se saldó así, con una caída del 5.55 % en el Dow Jones, del 6.66 % en el selectivo S&P 500 y del 6.9 % en el índice compuesto del mercado Nasdaq, que vivieron así sus mayores descensos desde el primero de diciembre de 2008, cuando este país estaba sumido ya en lo que sería la crisis más profunda y prolongada desde la Gran Depresión.

Entre tanto, la Reserva Federal (Fed) inició una reunión para discutir su política monetaria en medio de las turbulencias financieras en todo el mundo.

Tras sus deliberaciones, el Comité de Mercado Abierto de la Fed, que maneja la política monetaria de EE.UU., emitirá un comunicado, del cual los analistas esperan algún mensaje que tranquilice a los inversionistas nerviosos.

En el último trimestre se ha desacelerado el ritmo del crecimiento económico en Estados Unidos y el desempleo permanece por encima del 9 por ciento a más de dos años de concluida la recesión económica más profunda y prolongada en casi ocho décadas.

Tres ex funcionarios de alta jerarquía en la Fed, incluido Donald Kohn, dijeron al diario The Wall Street Journal que las probabilidades de que EE.UU. sufra una recaída en la recesión han subido a un margen entre el 30 y el 40 por ciento.

Se cumplen dos años sin atentados de ETA en España

MADRID (EFE).- Este martes se cumplen dos años desde el último atentado en España de ETA, que anunció en enero un alto el fuego y que perdió en ese periodo a decenas de integrantes detenidos por las fuerzas de seguridad, lo que la ha llevado, según el Gobierno español, a una situación de gran debilidad. El 9 de agosto de 2009, cuatro bombas de escasa potencia estallaron en restaurantes y bares de la turística ciudad española de Palma de Mallorca, en las islas Baleares, sin causar víctimas, aunque diez días antes ETA había matado a dos jóvenes agentes de la Guardia Civil.

Carlos Sáenz de Tejada y Diego Salva murieron el 30 de julio de 2009 al estallar una bomba en su vehículo oficial en Calviá, una localidad de Mallorca, isla que es destino turístico de decenas de miles de europeos y de la familia real española en verano.

Ese fue el último atentado con víctimas mortales de ETA en España, porque la banda terrorista ya mató el 16 de marzo de 2010 al policía francés Jean-Serge Nerin en un tiroteo ocurrido en la localidad de Dammarie-les-Lys, a las afueras de París.

Los terroristas acababan de asaltar un concesionario de automóviles donde habían robado algunos vehículos y fueron sorprendidos por los agentes, con los que hubo un tiroteo en el que resultó muerto el brigadier. Nerin se convirtió en el primer agente francés asesinado por ETA en más de 40 años de actividad terrorista y podría ser la última víctima de la historia de la banda, que en los dos años sin atentar en España ha sufrido un progresivo debilitamiento con numerosas detenciones, más de 400 desde 2007.

Sólo en los ocho meses transcurridos desde que anunciara el último alto el fuego, el pasado 10 de enero, las fuerzas de seguridad detuvieron a 45 personas supuestamente relacionadas con la organización terrorista.

Además, las fuerzas de seguridad españolas y francesas han descabezado sucesivamente a la banda con la detención de varios de sus principales jefes, entre ellos Mikel Garikoitz Aspiazu, "Txeroki", en noviembre de 2008, y considerado el responsable de la ruptura del alto el fuego de 2006.

El presidente del Ejecutivo español, José Luis Rodríguez Zapatero, atribuyó a su Gobierno el pasado 29 de junio, haber llevado a la organización terrorista "a la posición más débil de su historia". Zapatero se declaró "plenamente convencido" de que el tiempo reconocerá que "el proceso de paz ha sido una palanca para acelerar el final" de la banda armada.

Violencia, desórden y saqueos sacuden Londres

(Viene de la Pág. 1-A)

las tres noches de altercados que sufre la capital, con un despliegue de aproximadamente 2.500 agentes, que se sumaron a los 3.500 que ya estaban operativos en distintos barrios.

En un comunicado, Scotland Yard señaló que entre sus efectivos se incluyen refuerzos de otros cuerpos, así como vehículos blindados que sirvieron de apoyo a los agentes para despejar las calles, si bien no pudieron contener la violencia. Scotland Yard indicó que en los próximos días estudiará todas las pruebas, incluidas las imágenes de las cámaras de seguridad instaladas en las calles, para llevar ante la justicia a los responsables de actividades delictivas.

"De nuevo, hubo niveles de violencia alarmantes dirigidos contra los agentes", indicó Scotland Yard en la nota, lo que resultó en casi 30 policías heridos.

Además de los agentes, en los altercados resultaron heridas 14 personas, entre ellas un hombre de unos 60 años que sufrió lesiones graves en la cabeza. El comunicado indicó también que en las últimas 24 horas habían recibido casi un "400 por ciento" más de llamadas al 999, número de emergencia en Londres.

Por su parte, el Servicio de Bomberos de Londres informó de que vivió la jornada "más intensa" de su historia al recibir un volumen quince veces mayor de llamadas de lo habitual.

UN HOMBRE DE 26 AÑOS, PRIMERA VÍCTIMA MORTAL DE LOS DISTURBIOS

Un hombre de 26 años falleció hoy tras ser herido de bala el lunes durante los incidentes violentos en el barrio de Croydon, en Londres, según informó Scotland Yard.

Esta es la primera víctima mortal de los violentos disturbios que comenzaron en la capital británica el sábado por la noche y en los que han sido detenidas unas 525 personas, un centenar de ellas con cargos. El hombre fue tiroteado cuando iba dentro de un coche, si bien se desconocen por ahora más detalles del suceso.

Casi 80 agentes de la policía han resultado heridos durante las tres noches, en las que se han producido disturbios en Londres. Scotland Yard recalcó que los alborotadores dirigen su violencia directamente contra ellos.

El responsable de Scotland Yard Tim Morgan afirmó que perseguirá a aquellas personas que hayan participado en los actos vandálicos y que todavía no han sido detenidas.

Los mandos policiales señalaron que los disturbios están siendo un reto para los recursos de la policía hasta un extremo nunca visto. Según el Ayuntamiento de Croydon, solo los actos vandálicos de la pasada noche en ese barrio dejaron sin vivienda a 18 familias, que han sido ubicadas en alojamientos temporales, y costaron "millones de libras".

MIAMI-DADE COUNTY

Aviso de Elección Especial

Conforme a lo dispuesto en la Resolución Núm. R-697-11 del Condado de Miami-Dade aprobada el 19 de julio del 2011, por la Junta de Comisionados del Condado de Miami-Dade, Florida, se convoca por la presente a una Elección Especial el 13 de septiembre del 2011 con el propósito de presentar ante los electores cualificados que residen en el distrito propuesto, la siguiente propuesta para ser aprobada o desaprobada:

¿Se debe enmendar la Resolución Núm. 9165 relacionada con el Distrito para Mejoras al Alumbrado Público de Carol City para anexar el área de "Venetian Gardens", como dispone la Ordenanza Núm. 11-50 del Condado?

Se enviarán boletas por correo postal a todos los electores inscritos que residan dentro del área propuesta, quienes serán elegibles para votar SÍ o NO a esta propuesta. Todas las boletas rellenas deben ser recibidas por el Supervisor de Elecciones del Condado de Miami-Dade a más tardar a las 7:00 p.m. del día de la elección.

Esta elección especial se llevará a cabo según las disposiciones del Código del Condado de Miami-Dade y de conformidad con cualquier otra disposición de la ley general relacionada con las elecciones especiales, que resulte aplicable.

Lester Sola
Supervisor de Elecciones
Condado de Miami-Dade, Florida

MIAMI-DADE COUNTY

REUNIONES PÚBLICAS sobre asuntos del PRESUPUESTO, incluyendo impuestos y tarifas para el año fiscal 2011-12

El Condado de Miami-Dade celebrará una audiencia pública en su área para discutir los ajustes propuestos a los impuestos y tarifas. La Agencia de Administración y Presupuesto efectuará una presentación en cada una de las siguientes fechas y localidades:

Martes, 9 de agosto del 2011 • 7:00 pm	Jueves, 11 de agosto del 2011 • 7:00 pm
Salón Comunal del Pueblo de Palmetto Bay 9705 East Hibiscus Street Miami, FL 33157	Ayuntamiento de Miami Gardens 1515 NW 167 Street Miami, FL 33169
Martes, 16 de agosto del 2011 • 7:00 pm	Jueves, 18 de agosto del 2011 • 7:00 pm
Museo de Arte de Miami 101 West Flagler Street Miami, FL 33130	Club de Campo de Coral Gables 997 North Greenway Drive Coral Gables, FL 33134
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Escuela Superior de Hialeah 251 East 47th Street Hialeah, FL 33013	

Todas estas sesiones son gratuitas y abiertas al público. Para obtener más información, sírvase llamar a Paula Romo por el 305-375-5414. Para solicitar un intérprete del idioma de señas y para obtener materiales en formato alternativo, llame al 305-375-5143 con cinco días de anticipación a la reunión a la cual usted planea asistir.

INTERNACIONAL

PANORAMA IBEROAMERICANO

Antauro Humala — Alberto Fujimori

Posible amnistía o indulto para Antauro Humala y Fujimori

LIMA (EFE).- El ministro peruano de Defensa, Daniel Mora, considera posible una amnistía o indulto para Antauro Humala, el hermano preso del presidente Ollanta Humala, "si es por razones humanitarias", y lo mismo en el caso del también encarcelado expresidente Alberto Fujimori.

En una entrevista que publica el diario El Comercio, Mora afirma que Antauro Humala, sentenciado a 25 años de prisión por la muerte de cuatro policías y dos civiles en un levantamiento de 2005, "no participó en forma directa, no empuñó el arma, (aunque) sí gestó el movimiento". "Dejemos que la Justicia actúe", opinó en la entrevista con El Comercio.

El ministro agregó que percibe lo mismo en el caso del expresidente Alberto Fujimori, condenado a 25 años de prisión por abusos a los derechos humanos y enfermo de cáncer en la boca.

Las declaraciones del ministro de Defensa se publicaron el mismo día en que Antauro Humala fue trasladado al hospital militar de Lima, desde el penal de máxima seguridad de Piedras Gordas, para recibir tratamiento médico por cálculos renales.

En los exteriores del hospital hubo una manifestación de sus seguidores que pedían su "libertad inmediata", pues consideran que con su insurrección buscaba el retorno a la Constitución de 1979 (la vigente es la de 1993).

La semana pasada, el hermano del gobernante dijo en una entrevista que su liberación está próxima y que se considera "un precursor" del actual Gobierno.

Antauro Humala fue condenado en 2009 a 25 años de prisión por liderar un levantamiento militar en Andahuaylas, al norte de Lima, en enero de 2005 y que causó la muerte de cuatro policías y dos de sus seguidores.

El pasado 23 de julio, la Corte Suprema peruana se pronunció sobre el recurso presentado por el abogado de Antauro, su padre Isaac, y, basándose en que el delito de asesinato no estaba probado, se pronunció por reducir la pena a 19 o 17 años, una decisión que aún no es firme.

Respecto a otro hermano del presidente, Alexis Humala, y la polémica por sus reuniones en Moscú con miembros del Gobierno y empresarios rusos, que lo mencionaron como enviado especial del entonces presidente electo, el ministro de Defensa dijo en la entrevista que no está de acuerdo con que sea investigado.

"El congresista (Alexis Humala) todavía (podría ser investigado), pero aún no estaba en funciones", dijo el ministro.

Detienen a guerrillero venezolano del ELN en Colombia

BOGOTÁ (EFE).- Un supuesto rebelde venezolano fue detenido junto a uno colombiano tras combates de tropas del Ejército de Colombia con un reducto de la guerrilla del ELN en el noreste del país, informaron hoy fuentes militares regionales.

Un batallón de artillería sorprendió a los supuestos insurgentes en las montañas de San Andrés, localidad en el departamento de Santander, precisó la brigada militar en un comunicado difundido en Bucaramanga, la capital regional.

La fuente identificó a los arrestados con los alias de "Guiro" y "El Loco", el primero de ellos de originario de Venezuela, y aseguró que ambos "adelantaban proselitismo armado en la región".

Los dos llevaban armas de fuego cortas, agregó la unidad castrense, y señaló que los enfrentamientos no dejaron muertos ni heridos.

Según la fuente, los detenidos pertenecían a la cuadrilla "Efraín Pabón Pabón", del Ejército de Liberación Nacional (ELN), y trabajaban en la creación de un corredor de movilidad sobre Santander.

Paros en aeropuertos españoles y metro de Madrid coincidirán con visita papal

MADRID (EFE).- Sendas huelgas en los aeropuertos españoles y el servicio de Metro de Madrid coincidirán parcialmente con la visita que el papa Benedicto XVI realizará a España este mes de agosto con ocasión de la XXVI Jornada Mundial de la Juventud (JMJ).

La Unión General de los Trabajadores (UGT), uno de los sindicatos mayoritarios en España, convocó hoy paros en el servicio de Metro de Madrid durante la tarde del próximo 18 de agosto, y en las jornadas del 20 y 21 de este mismo mes por el "incumplimiento" de la subida salarial del convenio colectivo y por pagar pluses "de un modo arbitrario" para reforzar el servicio durante la JMJ.

Estos paros se unen a los convocados por el también sindicato mayoritario Comisiones Obreras (CCOO), la propia UGT y la Unión Sindical Obrera (USO) que han llamado a los 60.000 trabajadores del servicio de asistencia en tierra de todos los aeropuertos españoles a dos jornadas de huelga de 24 horas los días 18 y 26 de agosto por el incumplimiento del convenio del sector.

La JMJ se celebrará entre el 16 y el 21 de agosto, y el Papa estará en Madrid, única etapa de este viaje, entre los días 18 y 21 de este mes. Se espera la asistencia de cerca de un millón y medio de jóvenes de todo el mundo a estos actos.

El paro del Metro madrileño convocado por UGT se suma al que tiene también previsto hacer el sindicato Solidaridad Obrera el día 18 de agosto: de 5 a 6 de la madrugada, de 11.30 a 13.30 y de 18.30 a 20.30 de la tarde.

El sindicato de los conductores de los trenes de Metro y Comisiones Obreras, los dos principales en cuanto a representación en el comité de empresa, todavía no se han pronunciado sobre el anuncio de UGT.

La consejera de Presidencia y Justicia de la región de Madrid, Regina Plañiol, calificó hoy de "inoportunos" los paros anunciados y confió en que los sindicatos convocantes "recapaciten".

Por su parte, el consejero delegado de Metro, Ignacio González, aseguró que el Gobierno regional de Madrid garantizará "unos servicios mínimos" para que la movilidad durante la JMJ "sea posible" y el Metro funcione "con plena normalidad".

Estaba previsto que el servicio de Metro se reforzara durante la visita del Papa, al igual que ha ocurrido con actos sociales y deportivos anteriormente, por ejemplo, durante la final de la Liga de Campeones del año pasado.

En cuanto a los paros aeroportuarios, los tres sindicatos convocantes insistieron hoy en que la huelga afectará a todos los aeropuertos españoles y a "todas las entidades de empleados del sector".

Según explicaron, además de los trabajadores de los servicios de facturación de pasajeros y asistencia a los aviones, el sector engloba también a empleados de "carga, correos, PMR (servicio de movilidad reducida) y pasarelas".

Los sindicatos detallaron que la convocatoria de estos dos paros se produce por "el reiterado incumplimiento del Convenio del Sector de Handling por parte de la empresa WFS (encargada de carga en los aeropuertos de Madrid y Barcelona) y otros operadores", además de otros conflictos con el Ministerio español de Fomento y la empresa pública AENA encargada de la gestión de los aeropuertos.

Wall Street se recupera un poco

(Viene de la Pág. 1-A)

avanzaba más de 2 por ciento y superaba los 11,400 puntos, mientras el Nasdaq avanzaba más de 3 por ciento.

El ánimo comprador predominó este martes entre los inversores de Wall Street, que se recuperaba así del batacazo de la pasada jornada, en la que las bolsas mundiales se dieron un duro golpe como respuesta a la decisión de Standard & Poor's, anunciada tras el cierre de los mercados el viernes, de rebajar la primera rebaja de la historia a la calificación de la deuda soberana de EE.UU.

El lunes, así, así, con una caída del 5,55 % en el Dow Jones, del 6,66 % en el selectivo S&P 500 y del 6,9 % en el índice compuesto del mercado Nasdaq, que vivieron así sus mayores descensos desde el primero de diciembre de 2008, cuando este país estaba envuelto ya en la que sería la crisis más profunda y prolongada desde la Gran Depresión.

Entre tanto, la Reserva Federal (Fed) inició una reunión para discutir su política monetaria en medio de las turbulencias financieras en todo el mundo.

Tras sus deliberaciones, el Comité de Mercado Abierto de la Fed, que maneja la política monetaria de EE.UU., emitirá un comunicado, del cual los analistas esperan algún mensaje que tranquilice a los inversionistas nerviosos.

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Ese fue el último atentado con víctimas mortales de ETA en España, porque la banda terrorista varió mató el 16 de marzo de 2010 al policía francés Jean-Serge Nerin en un tiroteo ocurrido en la localidad de Dammarie-les-Lys, a las afueras de París.

Los terroristas acababan de asaltar un concesionario de automóviles donde habían robado algunos vehículos y fueron sorprendidos por los agentes, con los que hubo un tiroteo en el que cayó muerto el brigadier. Nerin se convirtió en el primer agente francés asesinado por ETA en más de 40 años de actividad terrorista y podría ser la última víctima de la historia de la banda, que en los dos años sin atentar en España ha sufrido un progresivo debilitamiento con numerosas detenciones, más de 400 desde 2007.

Solo en los ocho meses transcurridos desde que anunciara el último alto el fuego, el pasado 10 de enero, las fuerzas de seguridad detuvieron a 15 personas supuestamente relacionadas con la organización terrorista.

Además, las fuerzas de seguridad españolas y francesas han descabezado sucesivamente a la banda con la detención de varios de sus principales jefes, entre ellos Mikel Garikoitz Aspiazu, "Txeroki", en noviembre de 2008, y considerado el responsable de la ruptura del alto el fuego de 2006.

El presidente del Ejecutivo español, José Luis Rodríguez Zapatero, atribuyó a su Gobierno el pasado 29 de junio, haber llevado a la organización terrorista "a la posición más débil de su historia". Zapatero se declaró "plenamente convencido" de que el tiempo reconocerá que "el proceso de paz ha sido una palanca para acelerar el final" de la banda armada.

Violencia, desórden y saqueos sacuden Londres

(Viene de la Pág. 1-A)

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"De nuevo, hubo niveles de violencia alarmantes dirigidos contra los agentes", indicó Scotland Yard en la nota, lo que resultó en casi 30 policías heridos.

Además de los agentes, en los altercados resultaron heridas 14 personas, entre ellas un hombre de unos 60 años que sufrió lesiones graves en la cabeza. El comunicado indicó también que en las últimas 24 horas habían recibido casi un "400 por ciento" más de llamadas al 999, número de emergencia en Londres.

Por su parte, el Servicio de Bomberos de Londres informó de que vivió la jornada "más intensa" de su historia al recibir un volumen quince veces mayor de llamadas de lo habitual.

UN HOMBRE DE 26 AÑOS, PRIMERA VÍCTIMA MORTAL DE LOS DISTURBIOS

Un hombre de 26 años falleció hoy tras ser herido de bala el lunes durante los incidentes violentos en el barrio de Croydon, en Londres, según informó Scotland Yard.

Esta es la primera víctima mortal de los violentos disturbios que comenzaron en la capital británica el sábado por la noche y en los que han sido detenidas unas 525 personas, un centenar de ellas con cargos. El hombre fue tiroteado cuando estaba dentro de un coche, si bien se desconocen por ahora más detalles del suceso.

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MIAMI-DADE COUNTY

Aviso de Elección Especial

Conforme a lo dispuesto en la Resolución Núm. R-697-11 del Condado de Miami-Dade aprobada el 19 de julio del 2011, por la Junta de Comisionados del Condado de Miami-Dade, Florida, se convoca por la presente a una **Elección Especial el 13 de septiembre del 2011** con el propósito de presentar ante los electores cualificados que residen en el distrito propuesto, la siguiente propuesta para ser aprobada o desaprobada:

¿Se debe enmendar la Resolución Núm. 9165 relacionada con el Distrito para Mejoras al Alumbrado Público de Carol City para anexar el área de "Venetian Gardens", como dispone la Ordenanza Núm. 11-50 del Condado?

Se enviarán boletas por correo postal a todos los electores inscritos que residen dentro del área propuesta, quienes serán elegibles para votar SÍ o NO a esta propuesta. Todas las boletas referidas deben ser recibidas por el Supervisor de Elecciones del Condado de Miami-Dade a más tardar a las 7:00 p.m. del día de la elección.

Esta elección especial se llevará a cabo según las disposiciones del Código del Condado de Miami-Dade y de conformidad con cualquier otra disposición de la ley general relacionada con las elecciones especiales, que resulte aplicable.

Lester Sola
Supervisor de Elecciones
Condado de Miami-Dade, Florida

MIAMI-DADE COUNTY

REUNIONES PÚBLICAS sobre asuntos del PRESUPUESTO, incluyendo impuestos y tarifas para el año fiscal 2011-12

El Condado de Miami-Dade celebrará una audiencia pública en su área para discutir los ajustes propuestos a los impuestos y tarifas. La Agencia de Administración y Presupuesto efectuará una presentación en cada una de las siguientes fechas y localidades:

Martes, 9 de agosto del 2011 • 7:00 pm	Jueves, 11 de agosto del 2011 • 7:00 pm
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Turismo con los excesos de Imelda

ERIC SAN JUAN/EFE
MANILA

Los excesos y vivencias de la más famosa y polémica mujer de Filipinas, Imelda Marcos, durante la época en la que empleó el poder de su marido, el dictador Ferdinand, quedan retratados por una muestra convertida en senda del turismo.

"Quiero explicar la historia de Filipinas en los setenta, los tiempos de la guerra fría y la Ley Marcial instaurada por Ferdinand Marcos entre 1972 y 1981 a través de la mujer que definió aquella época: Imelda Romualdez Marcos", dice Carlos Celdrán, guía y creador del tour *Living la vida Imelda*.

Ataviado con un bombín y unas llamativas gafas de pasta, Celdrán conduce a un grupo a varias decenas turistas por el complejo del fastuoso Centro Cultural de Filipinas, buque insignia del conjunto arquitectónico que la viuda del dictador ordenó construir a finales de los años sesenta junto a la bahía de Manila.

Inaugurado en 1969 con la asistencia del entonces gobernador de California, Ronald Reagan, este centro se convirtió en la gran referencia artística de Asia al acoger espectáculos de renombre internacional como los ballets de Rudolph Nureyev.

Con una notable facilidad para capturar el oído del visitante y sus dotes de actor, Celdrán recorre las salas del decadente edificio mientras va retratando con sus explicaciones aquella etapa en la que Imelda se codeaba con presidentes y primeras damas estadounidenses y estrellas de Hollywood.

"Después de visitar el Lincoln Center en Nueva York, Imelda regresó a Manila maravillada y empeñada en hacer algo parecido. Y lo quería en un plazo de dos años con materiales de lujo como el mármol y recargado con todo tipo de ornamentos", explica Celdrán.

Alrededor brotaron algunas de las mayores muestras del gusto de Imelda por la exuberancia, como el mastodóntico Centro Nacional de Convenciones de Filipinas, ahora prácticamente en desuso, o un lujoso palacete construido con la madera de los cocoteros.

"Imelda visitó a unos campesinos y les reprendió porque sus chozas eran feas. Ellos le contestaron que sólo tenían cocoteros y no podían hacer más y la respuesta de Imelda mandó levantar un palacio con materiales extraídos de esos árboles para demostrar que no había excusas cuando se trata de crear belleza", comenta Celdrán.

La otrora primera dama ideó el palacio para acoger al Papa Juan Pablo II en su visita a Filipinas en 1981, pero el Vaticano se negó a que el Pontífice se hospedara en ese pomposo complejo, en un país tercermundista en que una gran parte de la población padecía de malnutrición.

En el Palacio de los Cocoteros sí se alojaron el actor George Hamilton, asiduo a las fiestas de la alta sociedad manileña, la actriz Brooke Shields, y el dictador libio Muamar al Gadafi.

En su relato, Celdrán acompaña la historia de los edificios de comentarios malévolos sobre las infidelidades amorosas del dictador con la actriz estadounidense Dovie Beams y divertidos relatos sobre los encuentros de Imelda con líderes mundiales como Henry Kissinger, Fidel Castro y Muammar el Kadafi.

Otro de los edificios que de mejor forma ilustran el espíritu del reinado de Imelda es el Teatro de Arte Popular, con capacidad para 10,000 personas y construido a petición de la exprimera dama en sólo 77 días para acoger el concurso de Miss Universo de 1974, que coronó a la española Ampara Muñoz.

"Poco antes del evento, Manila sufrió uno de los tifones más fuertes del siglo y una de las primeras medidas que adoptó Imelda fue ordenar pintar de verde los jardines aledaños para el concurso porque las riadas los habían estropeado", relata Celdrán.

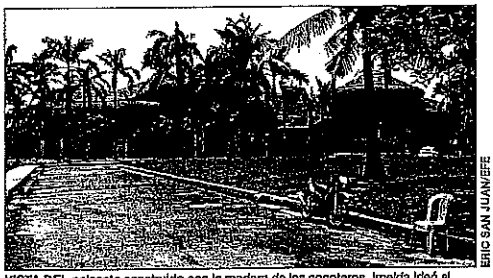
Para este guía, Imelda, que a sus 82 años ocupa un escaño en el Congreso, continúa siendo "un personaje inabarcable y su contribución a la identidad nacional filipina es innegable".

"Hizo cosas malas y buenas, pero ignorarla en la historia filipina—añade—sería como no ver a un elefante dentro de una habitación. No es sólo su figura, sino la arquitectura que creó y el desarrollo artístico que floreció bajo su mando", sostiene.

La "Mariposa de Hierro" fue un apoyo fundamental para su marido mientras gobernó el país con puño de hierro entre 1965 y 1986, cuando una revuelta popular apoyada por el Ejército y la Iglesia les obligó a exiliarse a Hawai, donde Ferdinand murió en 1989.

JAY DIRECTO/AFP/Getty Images

IMELDA MARCOS, viuda del dictador Ferdinand Marcos, contempla una controvertida pieza artística que se exhibe en Centro Cultural de Filipinas, en Manila, este agosto.



ERIC SAN JUAN/EFE

VISTA DEL palacete construido con la madera de los cocoteros. Imelda ideó el palacio para acoger al Papa Juan Pablo II en su visita a Filipinas en 1981.

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FINANZAS

Fitch mantiene a EEUU en "AAA"

NUEVA YORK (EFE).- La agencia de medición de riesgo Fitch anunció que mantiene la calificación de la deuda de Estados Unidos en la máxima nota de "AAA", con perspectiva estable, una decisión que llega dos semanas después de que Standard & Poor's degradase por primera vez en la historia la nota de este país.

"La afirmación de la calificación 'AAA' de la deuda soberana de Estados Unidos refleja el hecho de que los pilares clave del excepcional valor crediticio de Estados Unidos continúan intactos", dijo en un comunicado esa agencia.

Fitch, que ya decidió mantener la "marifeali de bono" sobre la nota de la deuda soberana estadounidense después de que el Congreso alcanzase un acuerdo para elevar el techo de endeudamiento público del país el pasado 2 de agosto, destacó el "rol fundamental en el sistema financiero" de Estados Unidos.

La agencia hizo hincapié en la "flexibilidad, diversificación y buen estado de salud de la economía estadounidense", así como la "flexibilidad monetaria y de tipos de cambio" del país, lo que aseguró que "potencia la capacidad de la economía para absorber y ajustarse a impactos".

Los inversores y analistas estadounidenses están muy pendientes de los pasos de las principales agencias de calificación después de que Standard & Poor's decidiera rebajar la nota de EE.UU. hasta "AA+" el pasado 5 de agosto, una decisión que justificó por el largo debate para elevar el límite de endeudamiento público que dejó al país al borde de la suspensión de pagos.

La decisión de Standard & Poor's desató la semana pasada una ola de inestabilidad en la Bolsa de Nueva York, que se contagió a las principales plazas financieras del mundo con números rojos generalizados en sus principales indicadores.

A pesar de que Fitch ha decidido mantener la "AAA" de EE.UU., ha advertido de que volverá a revisar la nota que concede a la mayor economía mundial una vez analice "los resultados de las deliberaciones" del "supercomité" bipartidista encargado de reducir el déficit del país, que deberían conocerse a finales de noviembre.

Además, la agencia ha asegurado que analizará las perspectivas macroeconómicas de EE.UU. tanto a corto como a medio plazo a finales de año.

"Una revisión al alza de las previsiones de la deuda estadounidense, bien por un crecimiento más débil del esperado de la economía o bien por la falta de acuerdo del 'supercomité' para llegar a pactar medidas de reducción del déficit, probablemente resultarían en una acción negativa en la nota de EE.UU.".

Disminuye inicio de construcción de casas

WASHINGTON (EFE).- El comienzo de construcción de casas en julio disminuyó un 1,5 % en julio y se ubicó en una tasa anualizada de 604.000 unidades, comparado con una de 612.000 el mes anterior, informó el Departamento de Comercio.

EEUU

La mayoría de los analistas había calculado un ritmo anual de construcción en julio de unas 600.000 unidades.

El dato oficial muestra el impacto negativo que sobre las casas nuevas tiene aún la abundancia de viviendas sometidas a ejecución hipotecaria, con un precio más barato en el mercado.

El mercado inmobiliario en Estados Unidos, que se derrumbó en 2007, sigue afectado asimismo por el gran número de hipotecas cuyo monto es más alto que el precio de las viviendas actualmente en el mercado, por las normas más estrictas para la extensión de préstamos y por el elevado índice de desempleo.

El inicio de construcción de viviendas unifamiliares bajó en julio un 4,9 % y se ubicó en una tasa anualizada de 425.000 unidades.

Los permisos de construcción, que dan un dato menos volátil y que señala la actividad futura, bajaron un 3,2 % en julio a una tasa anualizada de 597.000.

Se mantuvo firme, en cambio, la demanda por apartamentos, y el comienzo de obras en la construcción de unidades con cinco o más viviendas subió un 6,3 % el mes pasado.

Altos precios de alimentos amenazan a los más pobres

Advierte el Banco Mundial

WASHINGTON (EFE).- Los altos precios de los alimentos, que están alcanzando máximos históricos, y la continua volatilidad de materias primas en los mercados están poniendo en riesgo a los más pobres del mundo, advirtió el Banco Mundial (BM).

La institución señaló en su último Observatorio de Precios de los Alimentos que los alimentos siguen siendo "significativamente" más altos que hace un año y están cerca del nivel récord marcado en 2008.

Los precios de los alimentos en julio fueron un 33 % más altos que el año anterior, mientras que los precios del crudo aumentaron un 45%, un aumento que afecta a los costes de producción y al precio de los fertilizantes, que subieron un 67% durante el mismo período. Según el informe, alimentos básicos como el maíz y el trigo, subieron un 84% y un 55%, respectivamente, mientras que el azúcar, un 62%, y aceite de soja, un 47%.

"La continua alza de los alimentos y el bajo nivel de existencias indican que todavía estamos en la zona de peligro con las personas más vulnerables", dijo el presidente del Banco Mundial, Robert Zoellick, en un comunicado.

Zoellick señaló que "la vigilancia es vital dada la incertidumbre y la volatilidad que existe hoy en día" ya que la incertidumbre sobre la economía mundial, combinada con la situación política en Oriente Medio y África del Norte pueden contribuir a mantener los precios volátiles del petróleo en el corto plazo, indica el informe.

IBEROAMERICA

Parlamento venezolano indagará presunta financiación extranjera a la oposición

CARACAS (EFE).- El Parlamento venezolano, de mayoría oficialista, aprobó la conformación de una comisión que investigará la presunta financiación extranjera a la alianza opositora Mesa de la Unidad Democrática, partiendo de una denuncia hecha por el presidente, Hugo Chávez.

"Hemos pedido este debate para desenmascarar a quienes andan buscando financiamiento externo y a quienes creen que con el apoyo de la derecha española, de la derecha europea, del Departamento de Estado (de Estados Unidos) van a cambiar el rumbo que el pueblo venezolano ha decidido", dijo el diputado oficialista Earle Herrera.

Chávez dijo ayer que era necesario investigar a la alianza opositora Mesa de la Unidad Democrática (MUD), pues aseguró que esta organización envió una carta en la que, supuestamente, pide al Congreso de los Estados Unidos que no recorte la financiación para apoyar "la transición en Venezuela".

El mandatario señaló que, de ser cierta esta información, se deben tomar acciones contra la MUD por lo que consideró una evidente "violación a la Constitución".

En la sesión transmitida por el canal de la Asamblea Nacional el diputado opositor José Manuel González dijo durante su intervención refiriéndose al chavismo: "Definitivamente la MUD a tiene locos".

González anunció que mañana martes todos los medios de comunicación difundirán la polémica carta y a opinión pública se enterará "de la verdad" acerca de su contenido.

Los representantes de la MUD se han defendido de las acusaciones del presidente alegando que esta carta está dirigida a comités de asuntos exteriores del senado estadounidense para advertir acerca del "negativo impacto" en la defensa de los derechos humanos si se recortan fondos a la Organización de Estados Americanos (OEA).

Los opositores aseguran haber enviado esta misiva al Parlamento norteamericano tras conocer la medida del legislativo de cortar todo financiamiento a la OEA.

"Nuestro objetivo e defender las instituciones, así como e objetivo de ustedes ('chavismo') es acabar con las instituciones y debilitar a la OEA para impulsar al Celac (Comunidad de Estados Latinoamericanos y del Caribe)", remató González.

Mientras tanto, Chávez se mantuvo atento a la discusión, lo que quedó demostrado con los mensajes que envió a través de su cuenta en Twitter, felicitando a los diputados oficialistas por sus "sólidos argumentos". "Hay que investigar cómo un conjunto de dirigentes del país se arrodilla ante el PP español (Partido Popular, opositor), ante (Mariano) Rajoy, ante un senador, sencillamente como unos judas recibiendo 30 monedas de plata", dijo el diputado oficialista Carlos Escarrá.

Escarrá agregó que la polémica carta firmada por la MUD sirve para que a través del organismo internacional Estados Unidos financie "actos conspirativos en Venezuela" y calificó a la OEA como un "parapeto" del Estado norteamericano.

Por su parte, el parlamentario de la MUD Andrés Velásquez restó importancia a la denuncia del presidente y señaló que en vísperas de procesos electorales el partido oficialista siempre acude al discurso de la conspiración y aseguró que la alianza opositora "es transparente". EFE

La Presidenta argentina revierte revés de 2009 y marcha hacia su reelección

Por Natalia Kidd
Agencia EFE

BUENOS AIRES.— El contundente resultado obtenido por la presidenta argentina, Cristina Fernández, en las primarias de este domingo evidencia una fuerte recuperación desde el revés electoral que tuvo hace dos años y la deja en una posición de privilegio para buscar la reelección en octubre próximo.

El nivel de adhesión logrado en estas primarias por el gobernante Frente para la Victoria, que supera el 50 %, es el mejor resultado electoral que ha logrado esa fuerza desde que el fallecido Néstor Kirchner accedió al Gobierno en 2003. Incluso supera al 45,29 % que obtuvo Fernández en los comicios presidenciales de 2007.

"Este es un resultado sorpresivo, incluso para el oficialismo, por la magnitud del triunfo", dijo hoy a Efe el analista político Jorge Arias, de la consultora Polilat. Según el experto, la amplia victoria lograda por Fernández está relacionada con un "voto bolsillo" de electores que apuestan por la continuidad de la bonanza económica que atraviesa Argentina, país que este año proyecta crecer un 8,2 %.

A la hora de comentar hoy su desempeño en las primarias, comicios que habilitan a los candidatos que lograron más del 1,5 % de los votos a competir en las presidenciales de octubre, Fernández no quiso entrar en análisis y dijo que la adhesión lograda es simplemente un "reconocimiento" a su gestión, iniciada en diciembre de 2007.

El triunfo de Fernández tiene en la otra cara de la moneda un resultado magro en el arco opositor, sin ningún candidato que haya logrado un nivel de adhesión que le permita instalarse como líder de la oposición. Con un segundo lugar disputado por el radical Ricardo Alfonsín (12,17 % de los votos) y el peronista disidente Eduardo Duhalde (12,16 %), seguidos por el socialista Hermes Binner (10,18 %), la oposición aparece fuertemente fragmentada.

"Hubo una dispersión del voto opositor. La gente, para generar una alternativa de cambio, necesita tener la creencia de que está votando por alguien que puede disputar el poder. La oposición no logró construir esta sensación en el inconsciente colectivo", apuntó Arias.

Morales sospecha que EEUU conspira en su contra

LA PAZ (EFE).- El presidente de Bolivia, Evo Morales, apuntó la posibilidad de que la Agencia Estadounidense para el Desarrollo Internacional (Usaid) está detrás de las protestas indígenas contra una carretera, informaron hoy medios locales.

"Ojalá las organizaciones no gubernamentales (ONG) no estén financiando para oponerse a las políticas de integración de Bolivia. El día que separmos, esperemos a ver la forma de cómo frenar esta clase de conspiración mediante las ONG. A lo mejor, como siempre, Usaid está por ahí", dijo Morales.

El mandatario, que hizo estas declaraciones en la ciudad central de Cochabamba, también tildó de "política" la marcha iniciada este lunes por centenares de indígenas de la Amazonía, occidente, oriente y sur del país, que pretenden recorrer en un mes más de 500 kilómetros desde la ciudad de Trinidad hasta La Paz.

Los indígenas han pedido dialogar directamente con Morales para pedirle que detenga la construcción de la ruta, financiada con un crédito brasileño, que atravesará el Territorio Indígena Parque Nacional Isiboro Sécure (Tipnis), zona de 12.000 kilómetros cuadrados que posee una rica fauna y flora.

La carretera, que tendrá más de 300 kilómetros entre la Amazonía y el centro del país, es construida por la empresa brasileña OAS y demandará una inversión de 415 millones de dólares, de los que 332 millones son financiados por Brasil.

E-Verify en español: Inmigrantes podrán revisar su estatus

(Viene de la Pág. 1-A)

que el que usan las empresas para confirmar el estatus migratorio de sus empleados: todo trabajador mayor de 16 años introduce sus datos en "E-Verify", que los coteja con las bases de datos del Seguro Social y el Departamento de Seguridad Nacional (DHS).

"El programa permitirá que la gente se entere de si hay algún error o discrepancia en sus archivos y qué pasos deben dar para corregirlos; ya sea con el Seguro Social o el DHS", dijo a Efe Luz Figueroa, portavoz de la USCIS.

Según Figueroa, hasta el pasado 6 de agosto, 280.172 empresas se han inscrito en "E-Verify", que en su conjunto representan a 900.000 sitios de empleo en todo el país. En lo que va del año fiscal 2011 (de octubre a septiembre), "E-Verify" procesó más de 14,2 millones de solicitudes para la verificación de datos migratorios.

Con la nueva ampliación, el servicio en inglés de "Self Check" ahora estará disponible en un total de 21 estados, entre éstos Arizona, California, Maryland y Nueva York, y en la capital estadounidense.

La meta de la USCIS es ampliarlo a todo el país para el segundo trimestre de 2012.

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El Condado de Miami-Dade celebrará una audiencia pública en su área para discutir los ajustes propuestos a los impuestos y tarifas. La Agencia de Administración y Presupuesto elaborará una presentación en cada una de las siguientes fechas y localidades:

Martes, 16 de agosto del 2011 • 7:00 pm	Jueves, 18 de agosto del 2011 • 7:00 pm
Museo de Arte de Miami 101 West Flagler Street Miami, FL 33130	Club de Campo de Coral Gables 997 North Greenway Drive Coral Gables, FL 33134
Martes, 23 de agosto del 2011 • 7:00 pm	Miércoles, 24 de agosto del 2011 • 7:00 pm
Escuela Superior de Hialeah 251 East 47th Street Hialeah, FL 33013	Centro Comunitario William F. "Bill" Dickinson 1601 North Krome Avenue Homestead, FL
Lunes, 29 de agosto 2011 • 7:00 pm	
Doral Middle School 5005 NW 112 Avenue Miami, FL	

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Excluyen derechos a inmigrantes detenidos

(Viene de la Pág. 1-A)

Agrega que lo mismo que las advertencias Miranda para los sospechosos de crímenes, esas notificaciones ayudan a asegurar que "las declaraciones hechas durante el interrogatorio no son el resultado de coerción".

Destaca que a raíz de la resolución, "quienes no son ciudadanos que han sido arrestados ahora serán más vulnerables a presiones de funcionarios de inmigración y los jueces de inmigración enfrentarán problemas mayores para determinar si las declaraciones hechas durante el arresto son realmente voluntarias".

La directora del Centro de Acción Legal del Consejo, Melissa Crow, dijo que "la decisión destaca el sistema de justicia deficiente que se ha creado e impuesto a los inmigrantes en Estados Unidos. "La decisión de la Junta hace que las notificaciones no tengan prácticamente valor y hace que sea menos probable que los inmigrantes mantengan silencio cuando se les interroga y que sea menos probable que reclamen su derecho a un abogado".

La Junta de Apelaciones de Inmigración es el tribunal administrativo de mayor rango en materia de inmigración y nacionalización y sus decisiones pueden ser revisadas por tribunales federales o el Secretario de Justicia.

El Centro de Acción Legal trata de aumentar la responsabilidad de las agencias gubernamentales que administran las leyes de inmigración para que interpreten las normas respetando los derechos constitucionales y humanos.

Le rêve de Jason

Une dépêche de HPN datée du mercredi 10 Août 2011 nous apprend que *le plan de reconstruction de Port-au-Prince commandé par la mairie de la capitale a été présenté mercredi en présence notamment des autres maires de la région métropolitaine, lors d'une rencontre à l'hôtel Karibe.* Le maire de Port-au-Prince a donc pu réaliser cette présentation prévue pour la semaine précédente, mais qui avait dû être renvoyée pour cause de cyclone.

Je n'ai malheureusement pas pu me rendre au Caribe ce jour-là, je dois donc m'en tenir, si je veux me faire une première opinion, à ce qu'en dit la presse. *Le plan préparé par un groupe de 40 experts haïtiens, des ingénieurs, architectes, urbanistes du Centre haïtien de recherche en aménagement et en développement propose une capitale moderne avec un centre-ville complètement rénové doté d'un tramway et d'un bord de mer complètement réaménagé pour en faire une zone touristique et de loisirs.*

Si je comprends bien, on est loin de ce projet fumeux de faire de Port-au-Prince une sorte de Dubaï, dont je m'étais moqué dans le premier numéro du journal paru cette année (voir **Ils sont incorrigeables** in : HEM, Vol. 24, # 50 du 05-11/01/2011). Malheureusement je me vois obligé de faire reprendre une de mes critiques à l'endroit du « projet Dubaï » : *Or ce que j'ai vu, sur le croquis que j'ai reçu, ce sont des investissements massifs dans l'aire de Port-au-Prince, qui n'auront d'autre résultat que d'accroître l'attraction de la capitale sur la population du reste du pays, accélérant l'exode vers Port-au-Prince, qui deviendra encore plus invivable qu'il ne l'est actuellement* (voir **Faisons un rêve** in : HEM, Vol. 24, # 51 du 12-18/01/2011). Et comme je suis, moi aussi incorrigeable, je suis revenu à la charge à l'occasion de ma visite au Fort Drouet : *On va reconstruire Port-au-Prince ; on va faire, et ce n'est pas moi qui ai utilisé le terme mais un des critiques enthousiastes, une belle « vitrine ». Oui, une vitrine, et derrière cette vitrine, on continuera à avoir une population obligée de vivre dans des conditions infra-humaines.* (voir **Le fort Drouet et l'habitation Dion** : in HEM, Vol. 25, # 27 du 27/07-02/08/2011).

La raison de cette obstination est que je suis obligé de constater que nous sommes en train de rater l'occasion de tirer conséquence des enseignements du tremblement de terre, à savoir que, s'il a été tellement meurtrier, c'est parce que, avec notre insouciance habituelle, nous avons permis cette insupportable concentration de population dans la zone métropolitaine. Dès notre premier papier, au début de février 2010, nous avions, à la FONHDILAC indiqué ce qui devait être la base même de la refondation que nous proposions.

Il s'agissait d'un aménagement du territoire, visant une répartition plus équilibrée de la population sur l'ensemble du territoire de la République, par le moyen du développement de pôles de croissance doté de tous les services de base et dynamisés par l'exploitation du potentiel économique des zones où sont situés ces pôles de croissance, qu'il s'agisse d'agriculture, d'exploitation forestière ou minière, de potentiel touristique, etc.

Nous ne sommes pas les seuls à choisir cette orientation. En mettant de l'ordre dans ma boîte à lettre électronique, j'ai retrouvé un article de Jean Erich René intitulé Aménager l'espace haïtien dont je me fais le plaisir de citer quelques passages : *En cette période particulièrement troublée de l'histoire nationale, nous vivons des heures enténébrées par des événements malheureux qui nous frappent coup sur coup tout en nous inspirant un sentiment de découragement et d'abandon. … Faisons plutôt appel au bon sens pour restaurer de manière intelligente notre espace vital détruit à cause de notre comportement anarchique. … Une analyse fine de la problématique de l'environnement haïtien met à l'index la surpopulation comme la cause causante. En effet durant ces deux dernières décennies on observe une explosion démographique et un mouvement migratoire intense de la campagne vers la ville et des centres urbains vers la Capitale. Il en résulte donc un déficit de la production agricole et une augmentation de la consommation qu'on doit compenser par l'importation. Il s'en suit un déséquilibre de la balance commerciale diagnostiquée par la décote de la gourde.*

Je me suis beaucoup amusé en lisant l'hommage qu'il fait à Hubert de Ronceray dans ce contexte : *En effet, pour assurer la prise en charge globale des problèmes relatifs à la croissance de la population tels que éducation, santé, environnement etc. le Leader du GFCD ou GRAND FRONT DE CENTRE DROIT prévoit la mise en place d'une Unité Tactique de Développement (UTD) dans chaque département géographique. Aussi nous confesse-t-il : « Chaque Village UTD comprend le bureau du CASEC et au minimum une école, un dispensaire, une église, une banque, une place publique, une salle de spectacle, un terrain de jeu, un marché, une piste d'atterrissage pour hélicoptère ou avion léger, un cimetière, etc. L'UTD devient finalement un établissement public, un cadre social endogène vecteur de décentralisation, de déconcentration, de participation pour la croissance de la production nationale. »*

Je ne suis pas très informé du programme politique de feu mon collègue sociologue, mais quand on lit ce passage concernant les UTD, on retrouve quelques éléments de ces pôles de croissance que nous préconisons à la FONHDILAC. En ce qui concerne Jean Erich René lui-même, il y a une information que j'avais réservée pour la fin : l'article que je viens de citer date de novembre 2008 ! Ce qui confirme une opinion que j'ai déjà émise, à savoir que le tremblement de terre n'a été qu'un révélateur d'une situation qui existait bien avant lui … et que les plus clairvoyants avaient diagnostiquée, et pour laquelle ils avaient identifié des pistes de solution.

Pour revenir au maire de la capitale, *« Ce rêve d'un nouveau Port-au-Prince est possible »*, a-t-il déclaré, lors de la présentation du projet, car cela ne coûtera que la bagatelle de à 3,3 milliards de dollars ! Monsieur le Maire, que vous caressiez des rêves grandioses pour la ville dont vous avez la charge est tout à votre honneur, mais je dois vous dire que, avant d'être port-au-princien natif-natal, je suis haïtien, et que pour moi, avant de reconstruire la « vitrine », il faut commencer par refonder le pays lui-même.

Bernard Ethéart

Vers la côte Sud d'Haïti

En route pour Roche-à-Bateau

Roche-à-Bateau, commune de l'arrondissement des Côteaux se situe à 24 km à l'ouest des Cayes. Cette ville aux délices et l'hospitalité légendaire a été fondée en 1800 et a une superficie 65.11km2 pour une population 19.085 selon une estimation datée de 2002.

Nous sommes le jeudi 28 juillet 2011. En route ! Nous sommes en route pour la côte Sud. Finie la traversée de Port-au-Prince, ville agenouillée depuis le 12 janvier et accablée depuis, par différents problèmes d'urbanisation. Nous voici en direction des Cayes, la métropole du Sud, méconnaissable dans ses montagnes d'ordures et son déluge de taxis-motos.

Vitesse et prudence dans les virages ! En traversant Saint-Louis du Sud jusqu'à Roche-à-Bateau notre destination, nous léchons de nos yeux l'allée des palmistes et le déploiement des bananiers verts. Notre attention reste par moments suspendue à la beauté des vagues et à l'éblouissement permanent des rivages.

C'est déjà la fin d'après-midi, le soleil descend lentement à l'orient et nous sommes aux portes de Roche-à-Bateau. Stop. On rend une première visite de courtoisie à quelques Roche-à-Batelais.

On redémarre. Arrêt final : la résidence des Tessono, notre quartier général.

Roche-à-Bateau est en plein dans son 8e festival culturel, une initiative de Corabel (Coalition roche-à-batelaise pour l'expansion locale), organisation assez impliquée dans le développement de la ville.

Pendant la matinée du vendredi 30 juillet, nous avons décidé d'aller faire une escapade aux Anglais, ville connue pour ses temples vodou, ses bocors aussi puissants que les dieux de l'Afrique-Guinée. Ville admirée aussi pour ses rivières, ses sources et ses fontaines ! Tout au long de mon adolescence, des histoires les unes plus extraordinaires que d'autres ont ouvert mes yeux sur les mystères du pays en dehors.

Prise en sandwich entre Port-Salut et les Coteaux,

Port Salut, considérée généralement, comme la plus belle plage d'Haïti

Roche-à-Bateau s'est souvenue de sa mémoire polonaise et a entendu faire revivre pendant le festival les danses et musiques aux survivances encore polonaises.

Il existe un bonheur vivrier sur la terre roche-à-batelaise, chérie par ses natifs (ves) d'ici et de l'autre bord de l'océan, qui travaillent pour en faire bientôt un vrai joyau.

Les maisons en toits coniques plantées au bord du littoral ou construites dans des futaies verdoyantes captent immédiatement les regards.

Samedi 30 juillet, Les communautés roches-à-batelaises d'Amérique du Nord (Boston, Miami, Montréal) entre autres présentes au festival ont évalué leur assistance à leur ville bien aimée.

Les festivaliers occupent le bord de mer. Musique. Danse. Et baignades. Fruits et produits artisanaux se négocient. Le temps d'un intermède, nous avons fait une virée à Port-Salut, une destination exemplaire.

Roche-à-Bateau, elle, dispose de sa plage publique faite de quelques installations touristiques style « paradis terrestre taino ». Un merveilleux village de pêcheurs côtoie cette jolie plage bombardée de coquillages et de sables ultramarins.

Cette ville aux rues propres jouit la nuit de la lumière électrique et s'animent en saison de vacances en des fêtes improvisées.

Chaque soir, on dormait dans l'ambiance musicale des vagues et des oiseaux !

Dimanche 31 juillet. Après un petit déjeuner copieux (Bananes, ignames aux morues, le tout accompagné de jus naturel) nous avons bouclé nos valises. Destination Port-au-Prince.

Nous aurons gardé en mémoire nos soirées de disco, nos baignades, nos promenades au sein de notre ville d'accueil.

Selon Antoine Delille, l'un des membres de Corabel, « Un plan de reboisement des mornes roche-à-batelais et un programme de protection de ses sites naturels sont actuellement à l'étude afin de renforcer les potentialités de cette merveilleuse ville côtière. »

Dominique Batraville

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MADI 16 OUT 2011 • 7:00 pm	JEDI 18 OUT 2011 • 7:00 pm
Miami Arts Museum 101 West Flagler Street Miami, FL 33130	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134
MADI 23 OUT 2011 • 7:00 pm	**MADI 24 OUT 2011 • 7:00 pm**
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	William F. "Bill" Dickinson Community Center 1601 Krome Avenue Homestead, FL
LENDI 29 OUT 2011 • 7:00 pm	
Doral Middle School 5005 NW 112 Avenue Miami, FL	

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Jean Claude Bajeux
ou une difficile traversée du désert politique haïtien

(BAJEUX... suite de la 1ère page)

dont on disait à mi-voix qu'elle avait été exterminée par la milice civile du régime, les infâmes tontons macoutes.

Forcé à l'exil à notre tour en 1980, je rencontrerai Jean Claude Bajeux à Porto-Rico l'année suivante lors d'une réunion de la Société Interaméricaine de Presse (SIP) à laquelle nous avait convié notre ami le journaliste Bernard Diederich, lors directeur du bureau de Times à Miami.

Il avait laissé la prêtrise, s'était marié, mais pour rester un militant plus actif que jamais.

Avec un autre ancien prêtre et intellectuel engagé corps et âme, Laennec Hurbon, les deux m'embarquèrent dans une équipée nocturne à San Juan chez tout ce que Porto-Rico comptait de militants dans la lutte pour débarrasser Haïti du régime sanguinaire.

Je fis ainsi la connaissance de Pierre 'Popo' Rigaud, un autre nom qui nous avait fasciné pour faits de résistance lors des invasions montées dans les années 1960 depuis la République dominicaine voisine.

Le Jean Claude Bajeux rencontré à Porto-Rico était plein de jeunesse et encore avide d'en découdre. Il était lors proche de l'homme politique Lesly Manigat. Non seulement pour avoir enseigné tous les deux dans des universités de la Caraïbe. Mais surtout parce que depuis le Venezuela dont il bénéficiait du support gouvernemental, Manigat entraînait des forces militaires pour une éventuelle action de guérilla en Haïti.

Jean Claude Bajeux était tout naturellement proche des Pères spiritains Antoine Adrien et William Smarth qui dirigeaient un centre communautaire à New-York engagé aussi bien dans l'assistance aux réfugiés que dans la lutte politique.

Il était comme un frère pour le père Max Dominique, enseignant et poète tous les deux. Mais là où Max est un enjôleur provocateur, au sens dadaïste du mot, qui interpella l'ex-empereur centre-africain Bokassa 1er alors que celui-ci faisait le paon devant le clergé de son pays, faisant mettre à la porte les ex-Pères du Petit Séminaire Collège Saint-Martial qui avaient été expulsés eux aussi d'Haïti en 1969 et qui du coup se retrouvèrent à nouveau en quête d'une terre d'asile.

Jean Claude Bajeux lui concevait d'abord la lutte, comme organisation.

N'hésitant pas à s'éloigner de ses camarades Adrien, Smarth et Max Dominique pour rejoindre l'idée des camps de guérilla de Manigat. Mais que celui-ci ne tarda point à abandonner. Sans trop d'explications.

Parce que Jean Claude Bajeux, contrairement aux autres, avait fait son apprentissage à chaud. Lorsque la lutte politique n'était pas encore devenue une simple affaire de pétitions qui ne valent que par le renom de ceux qui y apposent leur signature mais signifiait essentiellement la lutte armée. Des petits groupes entraînés à la frontière pour harceler la dictature haïtienne bien armée par les Etats-Unis dans le cadre de la Guerre froide.

C'est la rencontre avec les frères Baptiste, des combattants sans peur et sans reproche, dont Bernard Diederich magnifie le courage dès son premier tome sur la dictature Duvalier, Papa Doc et les tontons macoutes.

Un autre visiteur important, le romancier anglais Graham Greene, qui achevait son livre qui fera tant grincer des dents à Papa Doc et qui est devenu un classique de la littérature politique haïtienne, 'Les Comédiens'.

En 1965, les Etats-Unis entreprirent une intervention armée en République dominicaine pour mettre fin à une insurrection civilo-militaire (l'Affaire Caamano). En même temps, ordonnant le démantèlement des camps haïtiens à la frontière considérés comme un facteur de troubles.

Bajeux retrouva l'existence d'exilé sans patrie, errant de port en port.

Pour se fixer enfin à Porto-Rico. Marié à Sylvie Tourdeau, dont le premier époux (Wadestrandt) a été lui aussi

Jean Claude Bajeux lors des manifestations politiques qui ont conduit au renversement par la force du président Aristide en 2004.

assassiné sous la dictature.

Enfin Jean Claude Duvalier est renversé le 7 février 1986. Après trente ans d'une dictature de fer, père et fils, régnant sans partage.

Jean Claude Bajeux est l'un des premiers à regagner Haïti.

Alors qu'il vient de mourir, à 79 ans, le 5 Août 2011, c'est un peu de notre adolescence (vécue sans avoir été vécue) qui disparaît aussi. Le temps des martyrs avant celui des héros – découvert seulement en exil lorsque sorti de la prison Haïti avec une mitraillette dans le dos, et trop tard parce que seulement dans les livres.

Voire le temps au jourd'hui de nos politiciens ! Celui du monde fini. Littéralement.

Pourtant Jean Claude Bajeux n'a jamais fait allusion publiquement à l'assassinat de sa mère et de deux sœurs et deux frères par le régime monstrueux qui a régné en Haïti de 1957 à 1986.

Comment a-t-il géré cette souffrance ? La plus cruelle de toutes. Est-il arrivé par un effort surhumain à la transformer en une forme de rédemption ? Une cause, une aspiration, la plus haute. Il était encore prêtre. La seule alternative : marier sa propre souffrance inutilement avec celle du plus grand nombre.

Est-il entré dans la lutte politique, pour reprendre Malraux, comme on entre en religion. En larguant toutes les amarres !

Mais il y a mieux que la lutte politique, surtout quand celle-ci ne débouche que sur presque autant de malheurs, c'est celle pour le respect des droits humains, aussi universels que possible, à laquelle Jean Claude Bajeux s'est totalement dévoué dans les dernières années de sa vie.

Cependant un tel engagement, si proche du sacré, et dans un milieu politique aussi décevant, ne va pas sans heurts et sans blessures.

En même temps que force est de s'accrocher désespérément à son idéal pour ne pas sombrer avec celui-ci.

On devient alors, comme on dit, difficile à vivre.

Nous percevions ce radicalisme chez Bajeux depuis cette première rencontre à Porto-Rico où il reprochait amèrement à Bernie (Diederich) d'avoir accepté d'interviewer le dictateur et son épouse Michèle Bennett Duvalier. Cela peu avant le crackdown du 28 novembre 1980 qui mit fin à cette période dite de 'libéralisation'.

Il sera le traducteur principal de la série d'ouvrages consacrés par Diederich à la politique haïtienne (de 1950 à nos jours).

C'est le même radicalisme qui fait probablement aussi que peu de politiciens aient assisté à la cérémonie à sa mémoire le mercredi 10 Août écoulé à Port-au-Prince. Ni ceux proches d'Aristide qu'il n'a pas épargné (accusant ce dernier d'avoir 'dévoyé' la lutte populaire).

Ni les tombeurs d'Aristide alors qu'on le présente comme un leader spirituel du mouvement qui avait emporté ce dernier en février 2004.

Mais, au dernier moment, il n'y avait qu'à voir le visage de Jean Claude Bajeux pour réaliser combien il vivait mal toutes ces contradictions.

Il avait enfin le visage qu'il s'est gardé de montrer depuis l'assassinat de sa famille par Duvalier.

Celui du martyr.

Marcus, Mélodie FM

Kidnapping : Arrestation de Emile Augustin, membre de l'USGPN

(KIDNAPPING... suite de la page 3)

tion à éradiquer de son sein ceux qui n'y ont pas leur place », a déclaré le commissaire François Dossous, responsable de la Cellule Contre Enlèvement.

Il a été établi également que Mme Sony Bastien, veuve de Sony Bastien, ancien président directeur de Radio Kiskeya, enlevée le 18 mars 2011 et libérée par la suite contre rançon, a été une des victimes de ce réseau de criminels. Le véhicule de Mme Sony Bastien a été retrouvé chez la copine d'Emile Augustin. Selon la police il circulait à bord du véhicule, ayant seulement pris le soin d'enlever la plaque d'immatriculation. Tous les papiers ont été retrouvés dans le véhicule, toujours au nom de la victime. Son badge de policier lui avait certainement permis de franchir sans inquiétude les points de contrôle.

reconnaît François Dossous.

Une perquisition effectuée au domicile d'Emile Augustin a permis de retrouver de nombreux objets appartenant à d'anciens otages. Des sources proches de l'enquête laissent croire que d'autres personnes impliquées dans ce réseau seront bientôt appréhendées. La police n'a pourtant pas indiqué si d'autres policiers seraient impliqués.

Mélodie Matin sur 103.3 fm avec Marcus

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MADI 16 OUT 2011 • 7:00 pm	**JEDI 18 OUT 2011 • 7:00 pm**
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MADI 23 OUT 2011 • 7:00 pm	
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	

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Retombées pour nous aussi des coupes budgétaires décidées par Washington

PORT-AU-PRINCE, 5 Août - Aux Etats-Unis ce sont les plus pauvres qui paieront les conséquences de la crise actuelle de la dette, disent les journaux.

Nous ne pouvons donc être plus généreux envers ceux d'ailleurs s'empresseront de dire les plus radicaux des Républicains qui ont actuellement le vent en poupe.

Le président Barak Obama et le Congrès ont finalement trouvé un accord pour relever le plafond de la dette américaine, autrement dit pour que l'Etat américain puisse emprunter encore plus d'argent afin d'éviter que le pays ne se trouve dans une situation où il ne pourrait plus régler ses dettes. En un mot, la faillite !

Le plafond de la dette devrait être relevé de 2.000 milliards de dollars. En contrepartie les dépenses budgétaires seront réduites de 2.400 milliards.

Plus encore, une commission bi partisane (composée de parlementaires républicains et démocrates) est créée pour poursuivre les coupes budgétaires partout où il y a lieu.

L'objectif est de réduire de 1.2 trillion de dollars en l'espace de 10 ans les dépenses dans tous les programmes gouvernementaux, aussi bien militaires que non militaires, sociaux, sans exception.

La santé n'est pas épargnée. Sont en cause plus de 50 millions de personnes dont les soins de santé sont financés par un programme fédéral, le Medicaid.

Un cercle vicieux ...

L'économie américaine se trouve dans un cercle vicieux. Le pays s'endette de plus en plus, mais sa croissance n'augmente pas pour autant. Même les taux de croissance de trimestres antérieurs qui ont été revus à la baisse. Manque de performance signifiant incapacité à générer des emplois, un taux de chômage toujours au-dessus de la barre fatidique de 9%. Etc.

Cependant nous parlons des Etats-Unis, le pays qui symbolise la richesse matérielle et le premier gendarme de la planète.

Aussi premier paradoxe, les Américains sont-ils prêts à sacrifier leur mode de vie défini par l'expression 'société de consommation' ? En tout cas, on n'en parle nulle part.

Penser que les Britanniques étudient la possibilité de repousser aujourd'hui l'âge de la retraite à 70 ans !

Aux Etats-Unis, il est de 65 ans. En France, 62 ans.

Un nouvel anti-interventionnisme (!)

La semaine dernière, les chefs du Pentagone (ou département de la défense) étaient devant les commissions correspondantes du Congrès pour défendre ceux des programmes militaires qu'ils estiment incontournables. Les Etats-Unis sont engagés sur plusieurs fronts : l'Irak, mais surtout l'Afghanistan et maintiennent des forces de frappe pratiquement en permanence à tous les points (économiquement et militairement) les plus stratégiques de la planète. On comprend mieux la prudence américaine dans la grave crise politique que traversent les nations arabes comparée à l'esprit va-t-en-guerre de la France de Nicolas Sarkozy. Si le fameux 'printemps arabe' venait à prendre une tournure mettant en danger la paix internationale, que feraient les Etats-Unis ?

Est-ce que la seule suprématie de la planète se replierait frileusement sur elle-même pour raisons de difficultés économiques, prônant un nouvel anti-interventionnisme. Par la même occasion, risquant de laisser la place à l'émergence d'une autre puissance de remplacement ?

Nouveaux pays emergents ...

Et d'où viendrait celle-ci ? De l'Union européenne, elle aussi rongée par la même crise économique ?

Ou plutôt des nouveaux grands pays émergents, dont la Chine, l'Inde, le Brésil qui affichent quant à eux des taux de croissance absolument insolents etc.

Quelle position occuperaient sur cette nouvelle carte du monde des nations aussi conflictuelles que l'Iran, le Pakistan, le Venezuela !

Mais aussi Israël.

Or, croyez vous bien, est-ce que ladite société de consommation américaine est viable sans la suprématie militaire américaine !

L'aide au développement ...

Et puis il y a enfin l'aide étrangère américaine ou aide publique au développement – même si de tous les pays membres de l'OCDE (Organisation de coopération et de développement économiques), les Etats-Unis se révèlent celui qui consacre la plus faible part de son PIB (produit intérieur brut) à l'aide au développement (0,16%).

En chiffres, cela paraît un peu plus imposant : 21,7 milliards.

Quid de l'USAID, CHF International, le programme Winner pour l'agriculture ...

Ainsi que les milliards promis pour la Reconstruction après le seisme du 12 janvier 2010.

Oui, au delà des bulletins de nouvelles, il y a matière pour nous aussi à réflexion !

Mélodie 103.3 FM, Port-au-Prince

Etats-Unis : "Les plus pauvres vont faire les frais de la crise de la dette"

LEMONDE.FR | 03.08.11

Au terme d'une âpre bataille entre démocrates et républicains, le relèvement du plafond de la dette américaine a été voté mardi 2 août par le Sénat. Le président Barack Obama a promulgué le texte dès son adoption par les deux chambres du Congrès. L'accord autorise le Trésor à relever de 2 100 milliards de dollars le plafond de la dette, repoussant ainsi le risque d'un défaut de paiement. Le plan de réduction des dépenses publiques de 2 500 milliards d'euros, approuvé par le Congrès, n'a pourtant pas rassuré les marchés.

Henri Sterdyniak est directeur du département "Economie de la mondialisation" à l'OFCE et professeur à l'université Paris IX Dauphine. Il dénonce un texte qui "fait supporter l'ajustement aux plus pauvres".

Le compromis trouvé entre républicains et démocrates est-il de nature à rassurer les marchés et les agences de notation ?

Il y a peu de risques pour que les agences de notation baissent la note (AAA, la plus élevée) attribuée aux Etats-Unis. Ces agences savent que le risque de défaut de paiement et de faillite est purement théorique : en cas de menace de faillite, la Fed (réserve fédérale) a les moyens d'intervenir pour financer la dette. En outre, le pays peut créer de la monnaie.

En réalité, le danger pourrait être politique : on peut imaginer qu'à l'avenir le mouvement conservateur du Tea Party paralyse le système en refusant tout compromis. Une agence pourrait prendre cette possibilité en compte pour dégrader la note américaine. Mais il y a peu de chances que cela arrive. Normalement, un pays qui crée sa propre monnaie a les moyens de rembourser sa dette.

Toutefois, une autre conclusion de ces quelques semaines de crise est que les Etats-Unis ont révélé leur fragilité à la face du monde, ils sont désormais moins fiables pour les investisseurs et auront du mal à encaisser un nouveau choc. Cet épisode a mis certains risques en évidence, accentués lorsque le Parlement et le président ne sont pas de la même couleur politique.

Sur le fond, l'accord vous paraît-il bon ?

Non, car il enferme la politique budgétaire américaine dans un carcan. Le texte ne prévoit pas de hausse d'impôt, ce qui enlève toute marge de manœuvre aux gouvernants pour soutenir l'économie, développer l'assurance maladie, lutter contre le chômage. Au final, ce sont les plus pauvres qui vont supporter l'ajustement, alors même que l'une des causes de la crise aux Etats-Unis, c'est la trop faible consommation, ou plutôt la trop forte consommation à crédit.

La tendance est même plus à la baisse de la protection sociale qu'à l'augmentation des impôts visant les plus riches. A court terme, il n'y a aucune chance pour que les impôts augmentent. C'est le point sur lequel la majorité des républicains ne cédera pas.

L'existence des aides sociales comme le programme Medicare peut-elle être menacée ?

La sécurité sociale américaine est fragile car elle ne suscite pas d'adhésion populaire massive. La crise a montré que ce système était protecteur et facteur de cohésion sociale, mais son poids sur les finances publiques l'affaiblit dans l'opinion.

Aux Etats-Unis, le système des aides sociales est remis en cause lors de chaque élection. Le pays n'est donc pas protégé contre un accident politique qui verrait la droite républicaine les supprimer. Les démocrates sont des défenseurs timides du système, ce qui rend l'équilibre fragile.

La solution de long terme face aux difficultés budgétaires serait une reprise de la croissance. En prend-on le chemin ?

Les Etats-Unis sont dans une impasse. On l'a dit, l'économie américaine a besoin d'une plus grande consommation des plus pauvres, ce que ne va pas favoriser l'accord conclu sur la politique budgétaire.

Ils ont aussi besoin d'une croissance impulsée de l'extérieur, ce qui passe par une demande plus forte de la part de la Chine et des pays asiatiques. La seule marge de manœuvre des Etats-Unis pour être plus compétitifs en Asie est de faire baisser le dollar, de chercher un rééquilibrage des taux de change à l'échelle mondiale. Ils n'ont pas toutes les cartes en main.

Propos recueillis par Hugo Domenach

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Haïti : Déménagement linguistique

samedi 30 juillet 2011
Par Yves Dejean [1]

Soumis à AlterPresse – juillet 2011

Maturation et spontanéité linguistiques

Les recherches et les progrès en linguistique de la seconde moitié du vingtième siècle ont mis en lumière l'acquisition naturelle et rapide de la ou des langues de leur environnement par tous les enfants normaux dès leur naissance (et même avant, à en juger par les recherches récentes de Jacques Mehler and Emmanuel Dupoux sur l'acquisition *in utero* ; voir Mehler J, Dupoux E. 1994. *What Infants Know : The New Cognitive Science of Early Development*. Cambridge, MA : Blackwell). La réalité et la nature de ce phénomène humain universel contrastent vivement avec l'apprentissage d'une langue étrangère par des personnes qui se donnent la peine de l'étudier. Cet apprentissage est souvent laborieux, lent, incomplet, boiteux et sujet à régression.

Quand on propose l'apprentissage du français à plus de huit millions de créolophones unilingues d'Haïti comme une entreprise **obligatoire** dans un système scolaire, il est nécessaire de réfléchir sérieusement à sa possibilité, sa praticabilité et son coût en temps, efforts, matériel, argent et enseignants. L'examen de cet aspect du problème semble totalement ignoré ou escamoté par les auteurs d'un livre récent *L'Aménagement linguistique en Haïti : Enjeux, défis et propositions* (par Robert Berrouët-Oriol, Darline Cothière, Robert Fournier et Hugues St-Fort, Éditions du CIDHICA et de l'Université d'État d'Haïti, 2011). Ces auteurs semblent considérer cet apprentissage obligatoire du français comme quelque chose qui va de soi, comme la vaccination de toute une population menacée par une épidémie pour laquelle on possède un vaccin efficace.

Les auteurs du livre annoncent « l'entrée dans la plénitude des langues », créole et français. C'est une belle formule pittoresque, mais sans contenu substantiel et qui minimise ou méconnaît la différence radicale de deux processus dont l'un, l'acquisition d'une langue maternelle, n'est et ne peut être l'objet d'aucune législation, faisant partie du développement naturel de tout organisme humain.

Mon examen dans cet article se veut une critique rigoureuse de l'ouvrage. Une première remarque attire l'attention sur les limites et carences probables, voire inévitables, d'un aménagement linguistique conçu hors d'Haïti, favorisant certaines **omissions**.

On notera comme très sérieuse l'**omission de quatre études** (du type « feasibility studies ») qui devraient se faire en préalable pour éclairer les possibilités de l'apprentissage du français par le peuple haïtien.

Premièrement, l'omission d'une étude des caractéristiques de l'apprentissage d'une nouvelle langue, hors du milieu de vie et d'activité des intéressés, par une masse de locuteurs unilingues du créole dont au moins trois (3) millions sont totalement illettrés. Cet apprentissage se ferait en l'absence de grandes facilités structurelles. Une telle carence signifie :

• l'absence d'un grand nombre d'enseignants qualifiés et, bien sûr, de spécialistes de l'enseignement du français ; l'absence de contact avec des parents, des proches ou des amis adultes qui soient à la fois créolophones et francophones ;

• l'absence presque totale de contact avec des locuteurs natifs du français ; manque général d'accès, ou accès très restreint, à des instruments pédagogiques modernes (magnétophones, vidéos, ordinateurs) ;

• absence d'un environnement familial ou académique propice à l'étude - absence de chaises, tables, tableaux, étagères pour livres, cahiers, stylos, crayons, dictionnaires ; rareté extrême de locaux bien équipés pour la majorité des élèves fréquentant une école ;

• participation d'un nombre considérable, probablement majoritaire, d'enfants, de jeunes et d'adultes sous-alimentés ;

• éclairage électrique insuffisant et irrégulier, même en milieu urbain et presque inexistant en milieu rural.

Deuxièmement, l'omission d'une estimation de la **durée prévisible normale** d'un apprentissage linguistique efficace d'une langue seconde. Combien de temps faudra-t-il en moyenne par jour, par semaine, par mois, par année, pour arriver à la possession solide et durable d'une langue non pratiquée dans le milieu ambiant de vie ? Peut-être cinq à dix ans d'étude sérieuse ? Par quel tour de force peut-on combiner un programme scolaire chargé dans la langue maternelle d'une masse d'enfants unilingues, créolophones et l'étude parallèle efficace, donc consommatrice de temps, d'une langue étrangère à la vie et aux activités quotidiennes du milieu créolophone ambiant ?

Troisièmement, l'omission d'une étude sérieuse de la **rétention** d'un système linguistique péniblement appris, rarement maîtrisé, dans un milieu créolophone à cent pour cent. En 1963, après plusieurs années d'étude personnelle restreinte d'éléments d'hébreu biblique, j'ai suivi un cours intensif d'hébreu moderne au centre communautaire juif d'Ottawa (Jewish Community Center). Le professeur, une spécialiste venue d'Israël, a dispensé ce cours d'hébreu par l'hébreu (ivrit be ivrit) à un groupe de huit étudiants - sept hommes d'affaires juifs canadiens anglophones (projetant une visite en Israël) et moi-même. J'étais le seul à n'avoir jamais manqué une séance et à pouvoir consacrer un temps considérable chaque jour à l'étude personnelle de l'hébreu moderne et biblique. A la fin du cours je me tirais honnêtement d'affaire, au jugement de la spécialiste israélienne qui avait beaucoup apprécié mon assiduité et mon application. Au mois de septembre 1963, j'entrais dans le programme de maîtrise à l'Oriental Seminary (dont le nom a été modifié depuis) de l'université The Johns Hopkins University, Baltimore, Maryland, U.S.A., pour un an d'études intensives de l'hébreu biblique. En juin 1964 j'y ai obtenu la maîtrise (M.A) en hébreu biblique. J'ai depuis lors traduit une bonne partie des 150 psaumes et récemment le Cantique des Cantiques et les onze premiers chapitres du livre des Proverbes de l'hébreu en créole. Mais je suis incapable de tenir ou de comprendre une conversation en hébreu. Tout au plus je peux dire quelques banalités comme je l'ai fait il y a quelques mois en rencontrant une Haïtienne qui a vécu une partie de son enfance en Israël et qui parle l'hébreu couramment.

Quatrièmement, l'omission d'une étude s'appuyant sur une enquête touchant quelques centaines d'Haïtiens qui auraient péniblement acquis, après douze ans de scolarité en français, une bonne maîtrise du français oral et écrit et qui vingt ans après la fin de leurs études ont très peu de contact avec le français parlé et écrit. C'est le cas de nombreux boulangers, boutiquiers, chauffeurs de taxi, de tracteur, de transport, coiffeurs, cordonniers, couturières, infirmiers, mécaniciens, menuisiers, pâtissières, pompiers, tailleurs, techniciens de laboratoire, etc. **Sont-ils encore francophones ?**

Quatre études sérieuses, comme celles suggérées ci-dessus, auraient fait douter d'une pratique pédagogique possible et efficace qui permettrait **à la masse unilingue créolophone** d'aujourd'hui d'être remplacée dans une trentaine d'années par une masse **bilingue** créolophone et francophone.

Une autre étude sérieuse qui n'est pas proposée dans l'ouvrage devrait répondre à cette question : Pourquoi n'avons-nous pas en 2011 au moins **un demi million** de bilingues créolophones et francophones, en dépit du fait que l'enseignement scolaire s'est fait **en français** de tout temps ? Sans doute on dira, ce qui est exact, que cet enseignement n'a jamais été dispensé à la totalité, pas même à la majorité, probablement pas même à la moitié des enfants haïtiens d'âge scolaire. Cependant dès 1978, d'après les chiffres de Serge Petit-Frère « la population scolarisable » était de 1 121 251 (L'Éducation Haïtienne en Question, 1980 : 37). Les écoles publiques comptaient 280 187 élèves. Il n'y a pas de chiffres pour les écoles privées. On sait que déjà il y a 33 ans, le nombre d'élèves des écoles privées dépassait largement celui des écoles publiques. Or même en se contentant d'utiliser un nombre égal pour ces deux groupes d'écoles, on obtient un total dépassant le demi million. On peut penser que depuis 1978 la moitié des enfants du pays sont passés par un système scolaire axé sur la langue française, sans doute pas assez longtemps, et certainement pas soumis à un système d'enseignement miraculeux inexistant.

A SUIVRE

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DIASPORA : Pyram trente ans après !

MIAMI, 29 Juillet – Depuis l'aéroport de Port-au-Prince, ils nous cassent les oreilles. Horriblement. Sauvagement.

Ils, ce sont quatre jeunes hommes, dont l'un, qui paraît saoul ou ne peut plus, n'arrête pas de critiquer à haute voix ce pays où rien n'a été fait depuis le séisme de 2010 et qui, Dieu merci, n'est plus le sien.

On espère embarquer le plus vite que possible pour cesser d'écouter de pareilles âneries.

Mais voici que la bande des quatre nous poursuit jusque dans l'avion. Et que c'est alors qu'ils s'en donnent à bout à l'autre du pays).

Cependant c'est pour vomir en même temps leur dégoût d'un pays qui n'a plus rien à leur offrir… tandis que la vie est si belle au pays d'adoption. Les Etats-Unis, bien sûr. Même Little Haïti qu'ils ne fréquentent plus, à en croire le plus excité des quatre, ne pouvant plus supporter ces maudits Haïtiens dans leur entourage.

Est-ce une blague, se demande-t-on ?

En tout cas nos quatre lascars, se prenant tout à fait au sérieux, continuent à pérorer, sans aucun égard pour les autres passagers, haïtiens ou étrangers, s'esclaffant tant à

Les rara, carnaval champêtre

L'auteur d'une pièce décrivant les maux en diaspora haïtienne, Franketienne

Le défunt Roland Dorfeuille, l'interprète immortel du Pyram de la pièce Pèlen Tèt

cœur joie.

Pendant une heure et quarante cinq minutes, on sera soumis à ce supplice. Quatre individus déblatérant à plein tube. Racontant par le menu toutes leurs exhibitions, y compris amoureuses, pendant les 'fêtes champêtres' (saison estivale très courue en Haïti et constituée de célébrations de fêtes patronales, ensemble d'activités à la fois religieuses et profanes, et d'un

perdre haleine de leurs propres remarques – de plus en plus bêtes, ne semblant nullement sensibles au dérangement qu'ils provoquent ni à la gêne de l'hôtesse de l'air qui n'ose rien leur dire. Tout le monde est renversé.

Les plus choqués ce sont bien sûr les autres passagers haïtiens qui ne veulent pas croire que ce genre d'énergumènes puissent exister.

Et surtout qu'on n'y peut rien ! Rien pour les ramener à la raison.

Mais cela nous fait penser, tiens, au Pyram de 'Pèlen tèt', la pièce de Franketienne.

Un Pyram, immigrant analphabète, qui, commençant à gagner quelques dollars en effectuant les boulots les plus ingrats, se prenait à s'émerveiller sur son propre sort, qu'il estime le plus heureux du monde.

Comme la Perrette de la fable La laitière et le pot au lait. En un rien de temps on se voit millionnaire. Et pourquoi pas, même, ambassadeur des Etats-Unis en Haïti !

Disons, c'est Pyram trente ans après ! Le délire Multiple. Haïti n'est pas sorti de ses malheurs. Bien au contraire. Conséquence alors que le personnage de l'œuvre théâtrale haïtienne la plus populaire des années 1970 se décrivait comme un analphabète de bonne volonté, aujourd'hui la mauvaise volonté de sa réincarnation est évidente.

Oui, que voulez vous, voilà que de notre côté, nous nous surprenons à rêvasser, partir bien loin, seul moyen d'échapper au chahut incompréhensible provoqué par ces malheureux.

Malheureux parce que tout ce cinéma c'est parce qu'on est là à les écouter, ce sont leurs frustrations qu'ils nous jettent aussi joyeusement au visage, y compris dans ce comportement irrationnel et provocateur de gamin qui mériterait une bonne paire de claques, en un mot c'est tout à fait la traduction d'une sorte de dépit amoureux.

Amoureux puisque leur plus beau souvenir, à les entendre, ce sont les fêtes champêtres chaque été se succédant dans tous les coins d'Haïti.

Et surtout qu'on n'y peut rien ! Rien pour les ramener à la raison.

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Mais ce n'est pas tout. On est arrivé ! La queue devant les guichets de l'immigration. Devinez. Nos quatre lascars ne sont pas seulement enfin silencieux mais ils ont soudain perdu totalement la parole. Figurez-vous que l'un d'eux a voyagé en Haïti alors qu'il n'avait pas encore reçu sa carte de résident permanent et sans autorisation du service d'immigration ?

Adieu veau, vache, cochon, couvée !

Passer grave. Il ne sera pas déporté mais pour n'avoir pas respecté les règlements, trop pressé de revoir ce pays que cependant il dit exécrer, il passera au moins deux heures assis dans la salle de rétention de l'aéroport de Miami.

Marcus' Mélodie 103.3 FM

Illustration de la fable de La Fontaine La laitière et le pot au lait

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SANTE

Les Algériennes se refont une virginité

En Algérie, les futures jeunes mariées sont de plus en plus nombreuses à se faire recoudre l'hymen, un business juteux pour les médecins mais aussi les escrocs du secteur.

Dans la voiture de tête, une femme, émue et paralysée par l'émotion est voilée de blanc et attend son sort, c'est la jeune mariée. Elle se dirige vers la salle des fêtes où le mariage aura lieu, très méditerranéen, avec foule d'invités, gâteaux, méchouis et parades avec diverses tenues vestimentaires. La suite est connue: nuit de noces, puis réveil dans un nouveau statut, celui de femme mariée.

Tout est réglé jusqu'au moindre détail, et pourtant, ce n'est pas aussi simple. Depuis quelques années, les hommes sont de plus en plus nombreux à exiger la virginité de leur épouse. Quand ils ne le font pas, ce sont leurs parents qui demandent un certificat de virginité à leur future belle-fille, étant dans l'impossibilité de vérifier par eux-mêmes. *«On est plus modernes*, explique en souriant un jeune marié, *avant, on devait sortir les vêtements tâchés de sang de la femme sitôt l'acte accompli.»*

Cette pratique a disparu mais les blocages restent tenaces. Heureusement, la médecine est là pour soulager la souffrance des femmes.

Haute-couture ou prêt-à-porter

L'hyménoplastie, acte chirurgical qui consiste à recoudre l'hymen avec les muqueuses vaginales est une pratique secrète mais courante. Plusieurs forums sur Internet en parlent ouvertement et les nombreux cabinets de chirurgie plastique qui ont éclos à Alger le font souvent. Certains hôpitaux publics pratiquent aussi l'hyménoplastie et il suffit généralement de connaître un médecin et de le convaincre que, c'est une question de vie ou de mort — ce qui est d'ailleurs parfois réellement le cas.

L'opération, qui dure moins d'une heure, coûte entre 100 et 500 euros, et, selon la qualité de l'intervention, la membrane reconstituée ne tient pas longtemps, quelques heures voire quelques jours avant la pénétration. Le docteur Osmane*, l'un des pionniers de la chirurgie plastique à Alger avertit les femmes des risques et complications liés à cette opération souvent faite par des amateurs ou des rebouteux dans la clandestinité.

«En général», explique-t-il, l'opération mal faite *«consiste à faire des points de catgut sur les reliquats hymenaux pour recoudre l'hymen la veille de la nuit de noces.»* Cette technique *«ne répond pas aux principes de la chirurgie»*, ajoute le plasticien, *«et elle est souvent vouée à l'échec»*.

Mettre son de cloche chez cet autre professionnel: *«L'hyménoplastie, ici comme dans le monde entier»*, explique le docteur Sadji, chirurgien plastique qui reçoit des dizaines de clientes désespérées chaque semaine en ce moment, *«est une véritable opération de chirurgie qui doit être effectuée par un chirurgien qualifié, dans des conditions spécifiques d'hygiène et de sécurité, dans un bloc chirurgical»*.

En dehors du risque médical pur (infection ou hémorragie), les complications sont souvent liées la membrane qui se déchire sur un simple faux mouvement ou pire, à ces fils qui ne se résorbent pas assez vite et qui sautent aux yeux du jeune marié trop regardant. La complication n'est plus médicale mais devient juridique. En général, l'affaire se termine en divorce sur le délit de «tromperie sur la marchandise».

La virginité pour toutes les bourses

Tout le monde ne connaît pas de médecin et chacune n'a pas forcément les moyens de se payer ce genre d'opération. Souvent aussi, par pudeur, les femmes préfèrent ne pas recourir à cette manœuvre «humiliante», là où un faux acte de virginité peut suffire.

Pour 50-100 euros, on peut s'en procurer un auprès des nombreux fauxsages installés dans le secteur. Et à l'approche de l'été, ou directement chez certains gynécologues, tolérants et compréhensifs, ou simplement attirés par l'appât du gain facile. La pratique est devenue tellement courante que d'après le quotidien Echorouk, une enquête vient d'ailleurs d'être ouverte par les services de sécurité sur le sujet, liée aux cas de plus en plus nombreux de demandes de divorce sur constat de non virginité (avec faux certificat).

Pour les plus pauvres des pauvres et celles qui n'ont aucunement l'envie, de passer par un médecin ou un faussaire, heureusement, la nature est bien faite et les hymens ne sont pas les mêmes: Fins, solides, saignants ou bien cuits, il y a autant d'hymens que de femmes et les hommes savent que tout n'est pas standardisé dans l'anatomie féminine.

«On s'entaille l'anus avec une lame», explique Sarah, une jeune femme qui a eu recours à ce procédé: *«Avec la pression de la pénétration, ça saigne et l'homme n'y voit rien. Il préfère d'ailleurs ne pas trop voir cette partie de notre corps.»*

Mariée depuis quelques mois, elle explique que l'on *«peut aussi se couper le doigt et se toucher au bon moment»*. Les risques sont différents, *«il faut être discrète et attentive ou bien paniquée et incohérente»*. Il y a bien sûr d'autres méthodes non chirurgicales et non-bureaucratiques, la plus courante étant d'attendre le moment de ses règles pour convenir du premier rapport sur le mode *«non chéri, je ne suis pas encore prête»*. Là aussi, il faut avoir affaire à un homme inexpérimenté.

L'hymen est-il sacré? Pas vraiment, mais il faut faire semblant, explique encore Sarah.

REYINYON PIBLIK Sou Afè BIDJETÈ Enkli Taks ak Frè yo pou Ane Fiskal 2011-2012
Bidjè Pwopoze an

Konte Miami-Dade pral fè de reyinyon piblik nan zen lakay w pou diskite, ajisteman yo pwopoze fè nan taks ak frè yo, Biwo Estratejik Jesyon Biznis la pral fè de prezantasyon pou diskite Bidjè Pwopoze pou Ane Fiskal 2011-2012 la nan chak dat ak lokal ki enimere pi ba la a.

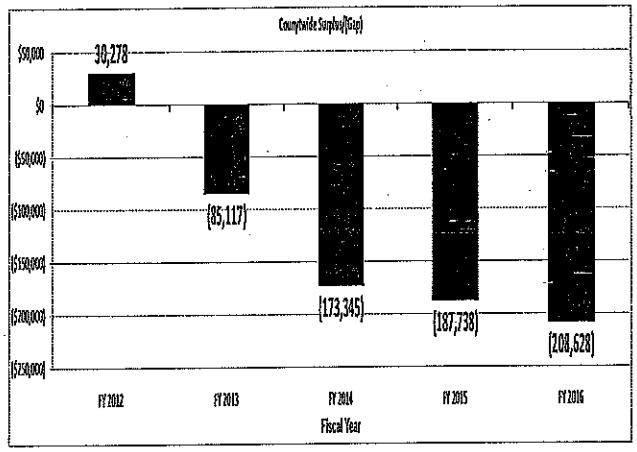
JEDI 29 JIYE 2011 • 7:00 pm	**MADI 9 OUT 2011 • 7:00 pm**
Kendall Village Civic Pavilion 8625 SW 124th Avenue Miami, FL 33183	Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157
MADI 2 OUT 2011 • 7:00 pm	**JEDI 11 OUT 2011 • 7:00 pm**
Little Haiti Cultural Center 212-260 NE 59th Terrace Miami, FL 33137	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
MEKREDI 3 OUT 2011 • 7:00 pm	**MADI 16 OUT 2011 • 7:00 pm**
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	Miami Arts Museum 101 West Flagler Street Miami, FL 33130
JEDI 4 OUT 2011 • 7:00 pm	**JEDI 18 OUT 2011 • 7:00 pm**
Aventura Government Center 19200 West Country Club Drive Aventura, FL 33180	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

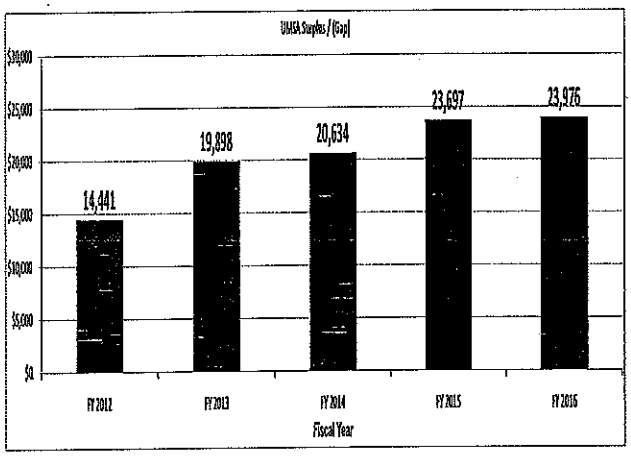
Tout sesyon sa yo gratis epi ouvè a piblik la. Pou plis enfomasyon, tanpri rele Anita Gibboney nan 305-375-5414. Pou sevis yon entèprèt langaj an siy epi pou jwenn materyo, an fòma pi aksesib, rele 305-375-5143 omwens senk jou anvan reyinyon kote w prale a.

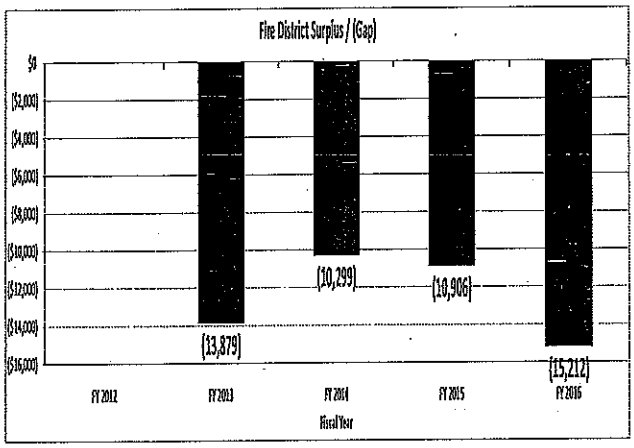
Five-Year Financial Outlook

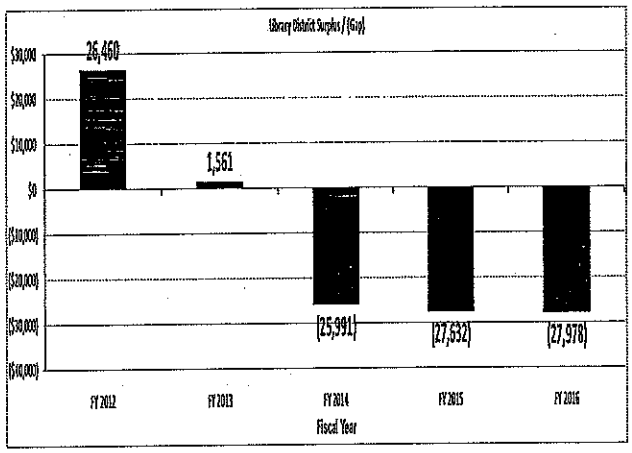
Summary – Tax-Supported Functions

Based on the revenue and expenditure assumptions detailed in the following pages, the following charts illustrate the five-year outlook for our four property tax jurisdictions. The Countywide, Library and Fire Rescue District jurisdictions will develop shortfalls throughout the scope of this five year financial outlook. The UMSA General Fund shows healthy fund balances throughout the scope of this plan.









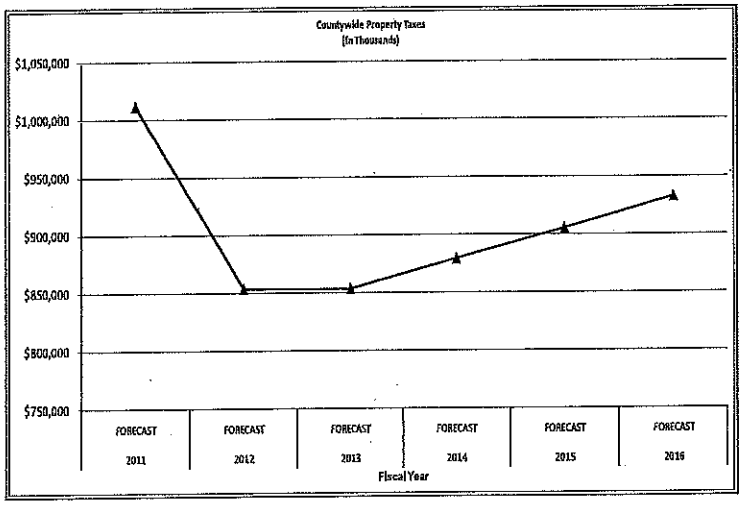
Following these charts, the more detailed summary tables for each taxing jurisdiction along with a discussion of the assumptions used to prepare the forecast is presented.

Five-Year Financial Outlook

Revenue Forecast

COUNTYWIDE REVENUE FORECAST

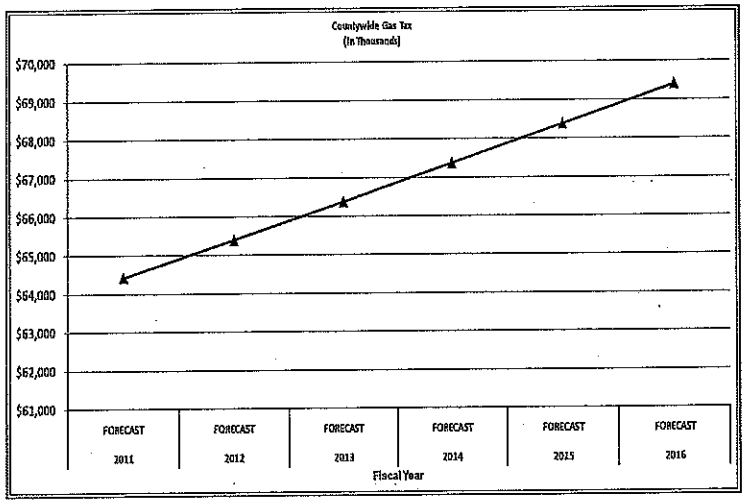
Property Tax



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the proposed/forecasted millage for the fiscal year.

Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Gas Tax



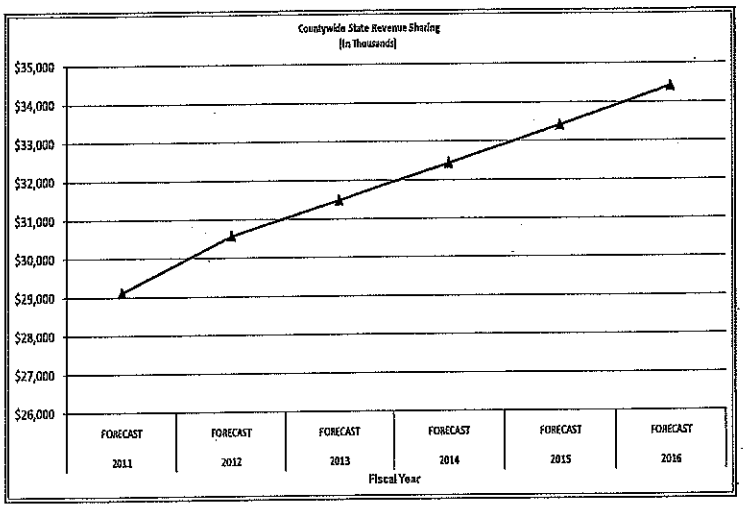
Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues include only Miami-Dade County's allocation. Projections based on population growth.

Five-Year Financial Outlook

State Revenue Sharing

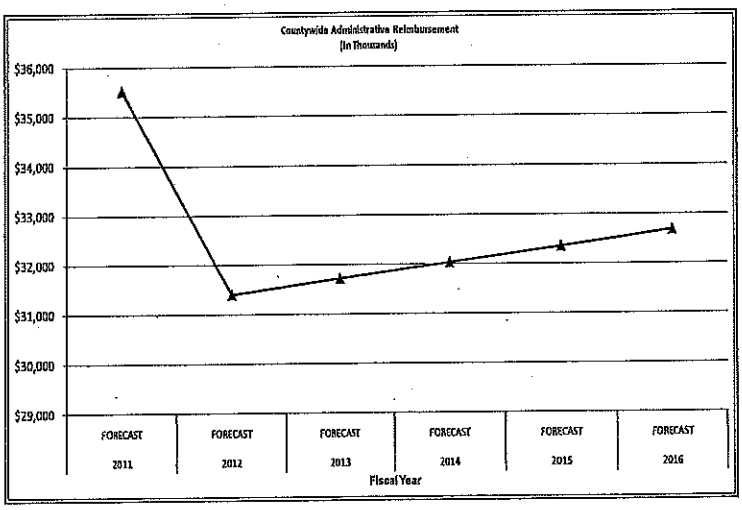


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.044 percent of State sales tax collections.

Fiscal Year	Growth
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Net of debt service adjustments. Projections based on historical trends.

Administrative Reimbursement

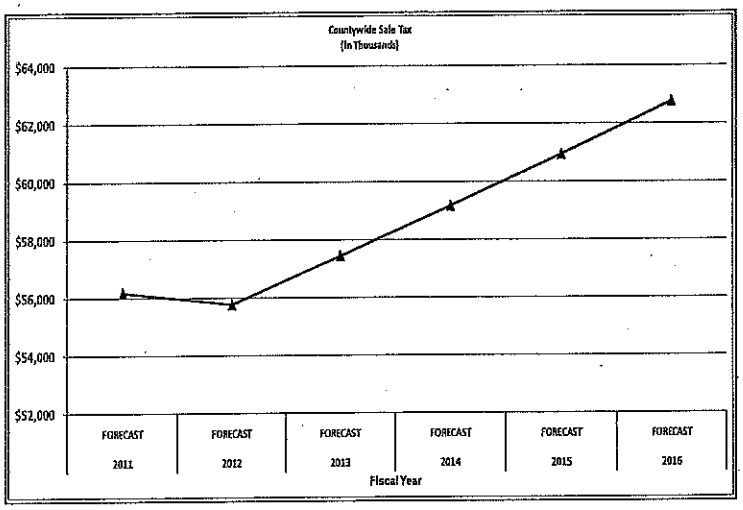


Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2012-13	1.00%
2013-14	1.00%
2014-15	1.00%
2015-16	1.00%

Five-Year Financial Outlook

Sales Tax



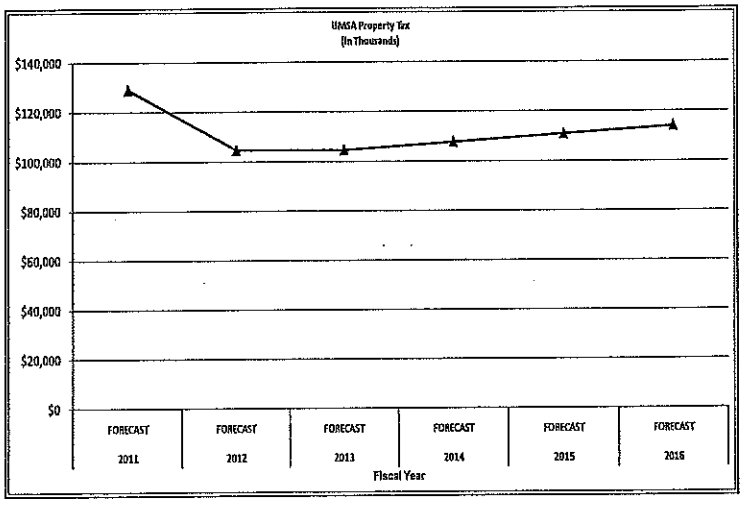
Description: The program consists of an ordinary distribution based on 8.814 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Projections based on historical trends.

UMSA REVENUE FORECAST

Property Tax

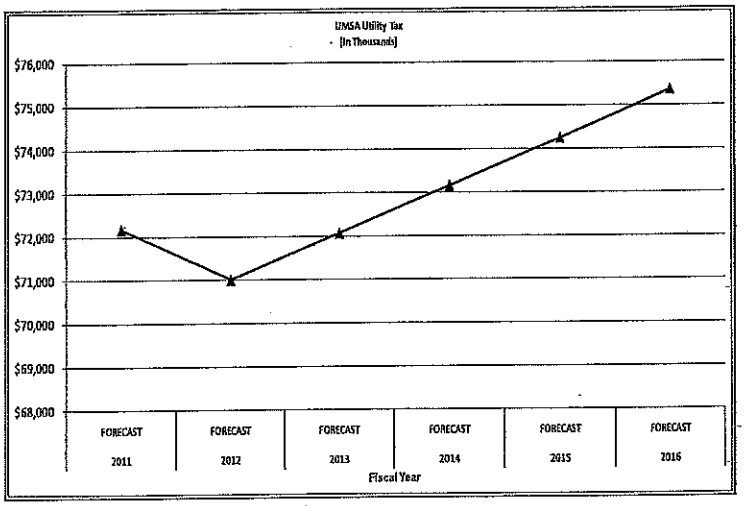


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the proposed/forecasted millage for the fiscal year.

Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Five-Year Financial Outlook

Utility Tax

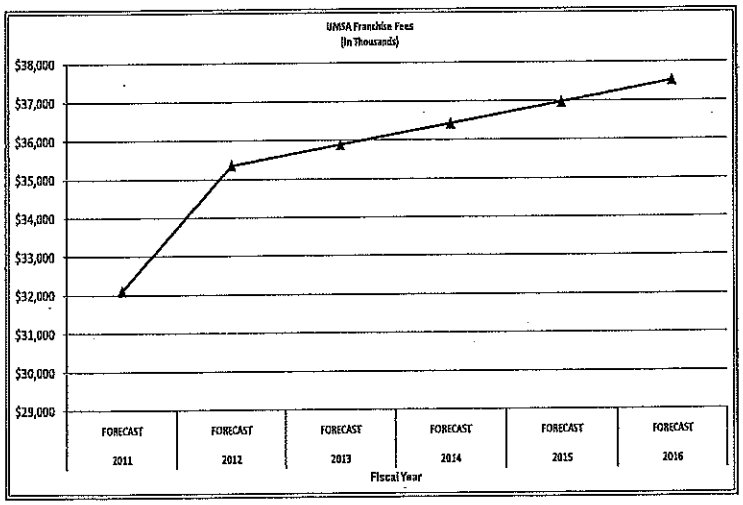


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues are considered 100 percent UMSA. Projections based on area population growth.

Franchise Fees



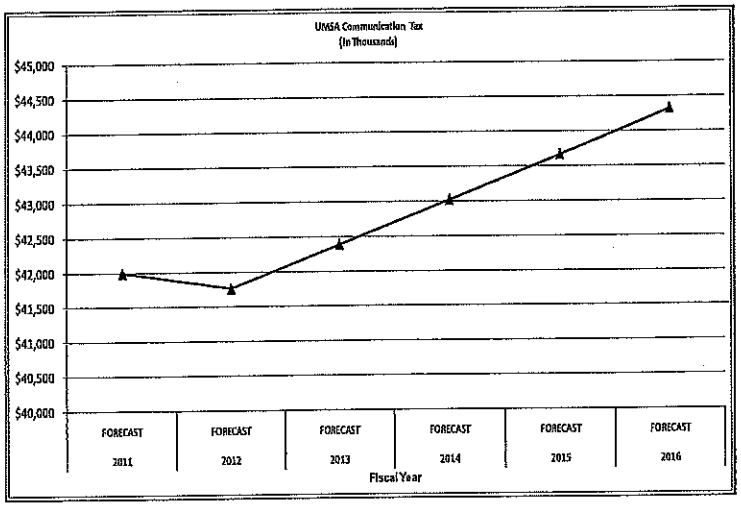
Description: Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: FY 2011-12 reflects one time revenue adjustment from FY 2010-11.

Five-Year Financial Outlook

Communications Tax

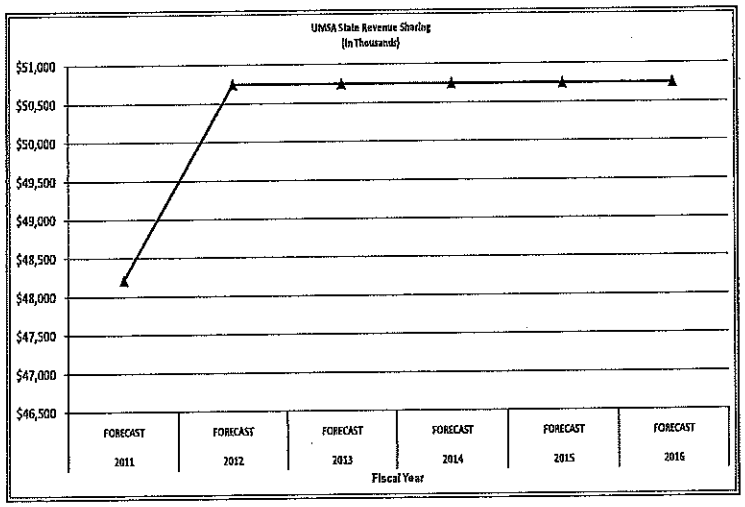


Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues are considered 100 percent UMSA.

State Revenue Sharing

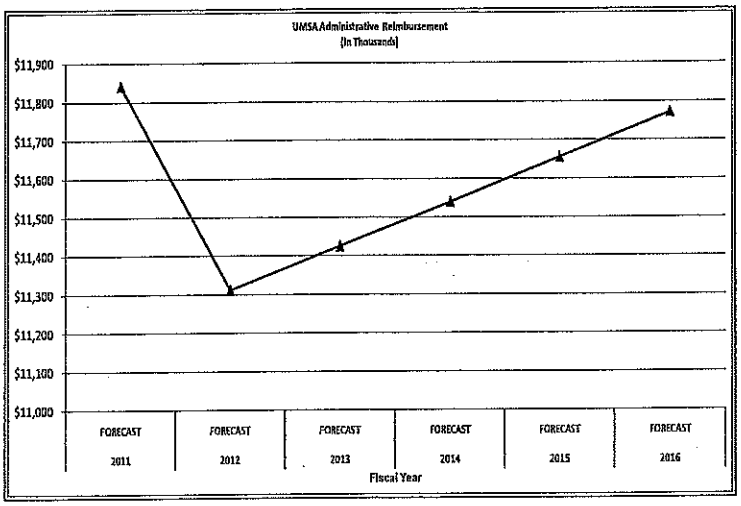


Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections, and municipality's relative ability to raise revenue. For the Unincorporated Municipal Service Area, distributions has been fixed per State Statute.

Fiscal Year	Growth
2012-13	0.00%
2013-14	0.00%
2014-15	0.00%
2015-16	0.00%

Five-Year Financial Outlook

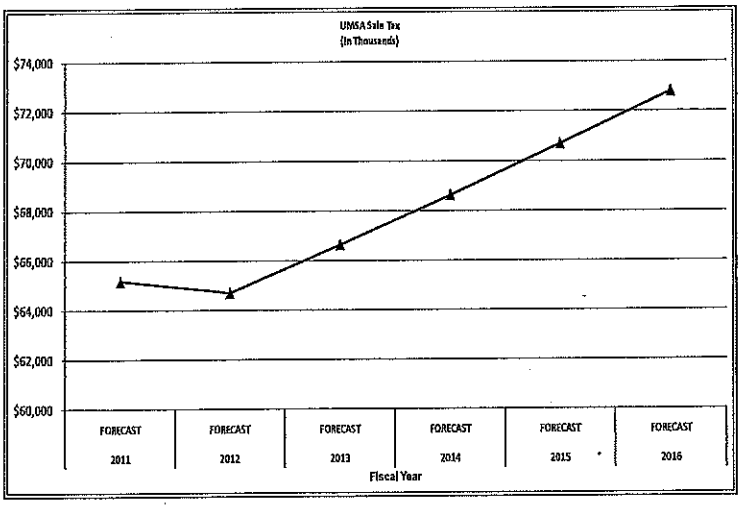
Administrative Reimbursement



Description:

Fiscal Year	Growth
2012-13	1.00%
2013-14	1.00%
2014-15	1.00%
2015-16	1.00%

Sales Tax



Description: The program consists of an ordinary distribution based on 8.814 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

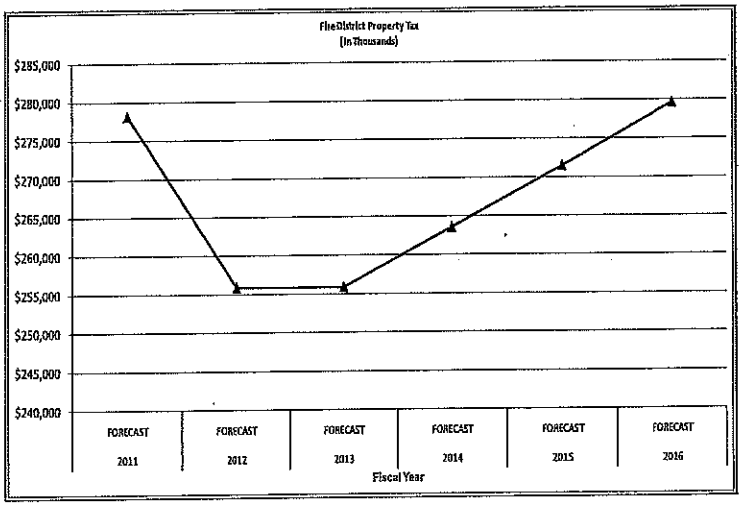
Fiscal Year	Growth
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Projections based on historical trends.

Five-Year Financial Outlook

FIRE DISTRICT REVENUE FORECAST

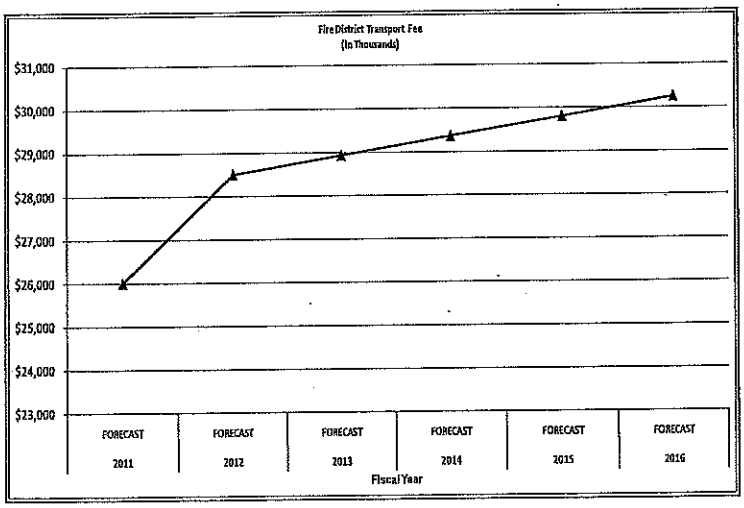
Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the proposed/forecasted millage for the fiscal year.

Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Transport Fee

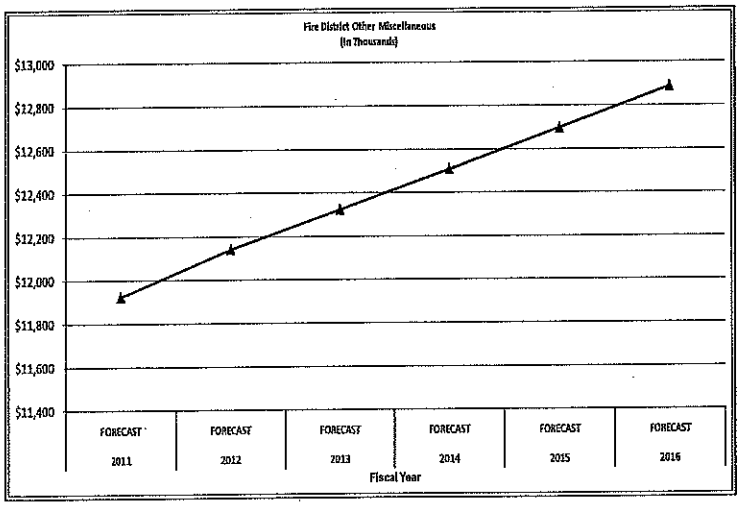


Description: Fees charged to individuals transported by Fire Rescue units.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Five-Year Financial Outlook

Other Miscellaneous

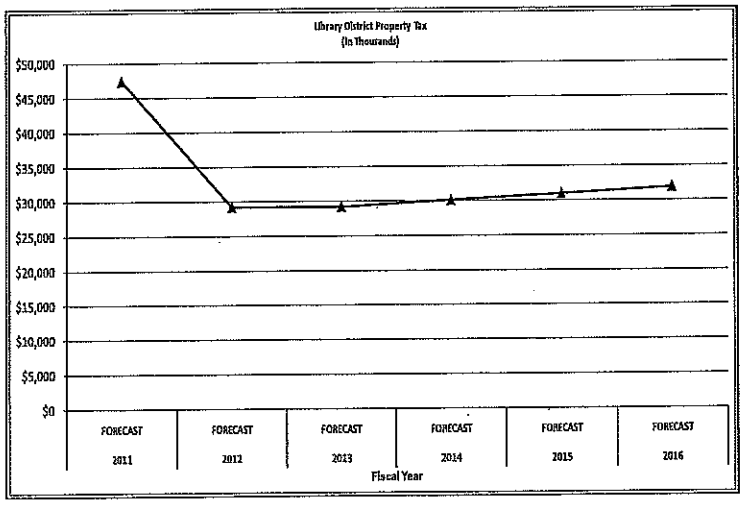


Description: Includes plans reviews and inspection service charges.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

LIBRARY DISTRICT REVENUE FORECAST

Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Five-Year Financial Outlook

Financial Outlook Summary Tables

	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
COUNTYWIDE						
Revenues						
Property Tax	$1,011,592	$853,434	$853,424	$879,008	$905,361	$ 932,504
Gas Tax	$64,423	$65,389	$66,370	$67,366	$68,376	$ 69,402
Carryover	$74,252	$96,845	$30,278	$0	$0	$0
Interest	$1,362	$2,470	$2,470	$2,544	$2,620	$ 2,699
State Revenue Sharing	$29,116	$30,572	$31,489	$32,433	$33,406	$ 34,409
Limited Term Revenues	$25,133	$25,000	$0	$0	$0	$0
Administrative Reimb.	$35,522	$31,401	$31,715	$32,032	$32,352	$ 32,676
Sales Tax	$56,174	$55,767	$57,440	$59,163	$60,938	$ 62,766
Other	$18,520	$14,575	$14,793	$15,015	$15,241	$ 15,469
Total Revenues	$1,316,094	$1,175,453	$1,087,979	$1,087,562	$1,118,295	$1,149,925
Expenses						
Public Safety	$531,500	$485,046	$507,355	$524,192	$538,379	$ 558,886
Policy Formulation	$32,594	$26,762	$27,456	$27,828	$28,588	$ 29,692
Transportation	$166,213	$168,943	$174,743	$216,750	$227,318	$ 234,909
Recreation and Culture	$56,296	$46,957	$47,966	$48,519	$49,629	$ 51,232
Countywide Neighborhood and UAM Services	$9,306	$9,310	$9,546	$9,677	$9,937	$ 10,312
Economic Development	$50,201	$43,230	$43,898	$44,680	$45,587	$ 46,622
Health & Human Services	$195,346	$189,093	$194,650	$196,039	$201,480	$ 207,513
Enabling Strategies	$177,792	$175,834	$167,482	$193,222	$205,115	$219,386
Total Expenses	$1,219,248	$1,145,175	$1,173,096	$1,260,907	$1,306,033	$1,358,553
Surplus/Funding Gaps	$96,846	$30,278	-$85,117	-$173,345	-$187,738	-$208,628

Five-Year Financial Outlook

	2011	2012	2013	2014	2015	2016
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
UMSA						
Revenues						
Property Tax	$129,054	$104,479	$104,474	$107,607	$110,832	$114,155
Utility Tax	$72,171	$71,005	$72,070	$73,151	$74,248	$75,362
Franchise Fees	$32,095	$35,352	$35,882	$36,421	$36,967	$37,521
Communications Tax	$41,993	$41,760	$42,386	$43,022	$43,668	$44,323
Carryover	$11,202	$14,441	$19,898	$20,634	$23,697	$23,976
Interest	$617	$618	$618	$637	$656	$675
State Revenue Sharing	$48,210	$50,747	$50,747	$50,747	$50,747	$50,747
Administrative Reimb.	$11,841	$11,312	$11,425	$11,539	$11,655	$11,771
Sales Tax	$65,163	$64,691	$66,632	$68,631	$70,690	$72,810
Occupational License	$1,950	$1,950	$1,979	$2,009	$2,039	$2,070
Other	$2,970	$3,193	$3,241	$3,289	$3,338	$3,389
Total Revenues	$417,266	$399,548	$409,353	$417,687	$428,537	$436,800
Expenses						
Policy Formulation	$10,865	$9,900	$10,166	$10,303	$10,583	$10,991
Public Safety	$330,875	$304,212	$310,875	$315,081	$323,682	$336,155
Transportation	$1,059	$888	$911	$924	$949	$985
Recreation and Culture	$9,698	$15,268	$15,676	$15,887	$16,318	$16,946
Neighborhood and UAM Services	$12,391	$7,931	$8,135	$8,248	$8,467	$8,781
Economic Development	$501	$436	$448	$454	$466	$484
Enabling Strategies	$37,379	$40,954	$42,445	$43,031	$44,031	$45,166
Total Expenses	$402,825	$379,650	$388,719	$393,990	$404,560	$419,508
Surplus/Funding Gaps	$14,441	$19,898	$20,634	$23,697	$23,976	$17,292

Five-Year Financial Outlook

	2011	2012	2013	2014	2015	2016
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
FIRE DISTRICT						
Revenues						
Property Tax	$278,153	$255,892	$255,895	$263,566	$271,468	$279,607
Transport Fees	$26,000	$28,500	$28,928	$29,361	$29,802	$30,249
Interest	$250	$200	$200	$206	$212	$219
Interfund Transfer	$21,428	$4,328	$4,328	$4,328	$4,328	$4,328
Other Miscellaneous	$11,924	$12,142	$12,324	$12,509	$12,697	$12,887
Carryover	$12,220	$8,451	$0	$0	$0	$0
Total Revenues	$349,975	$309,513	$301,675	$309,970	$318,507	$327,289
Total Expenses	$341,524	$309,513	$315,553	$320,270	$329,413	$342,502
Surplus/Funding Gaps	$8,451	$0	-$13,879	-$10,299	-$10,906	-$15,212

Five-Year Financial Outlook

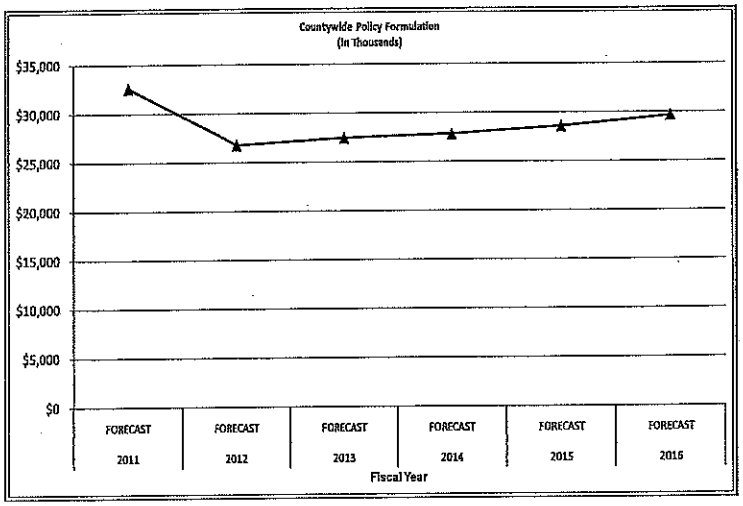
	2011	2012	2013	2014	2015	2016
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
LIBRARY DISTRICT						
Revenues						
Property Tax	$47,417	$29,197	$29,198	$30,073	$30,975	$31,903
State Aid	$1,000	$500	$500	$500	$500	$500
Carryover	$72,100	$51,109	$26,460	$1,562	$0	$0
Other	$1,408	$1,403	$1,424	$1,445	$1,466	$1,489
Total Revenues	$121,926	$82,209	$57,582	$33,581	$32,941	$33,893
Total Expenses	$86,101	$55,749	$56,020	$59,572	$60,573	$61,871
Surplus/Funding Gaps	$35,825	$26,460	$1,562	-$25,991	-$27,633	-$27,978

Five-Year Financial Outlook

Expenditure Forecast

COUNTYWIDE EXPENSE FORECAST

Policy Formulation

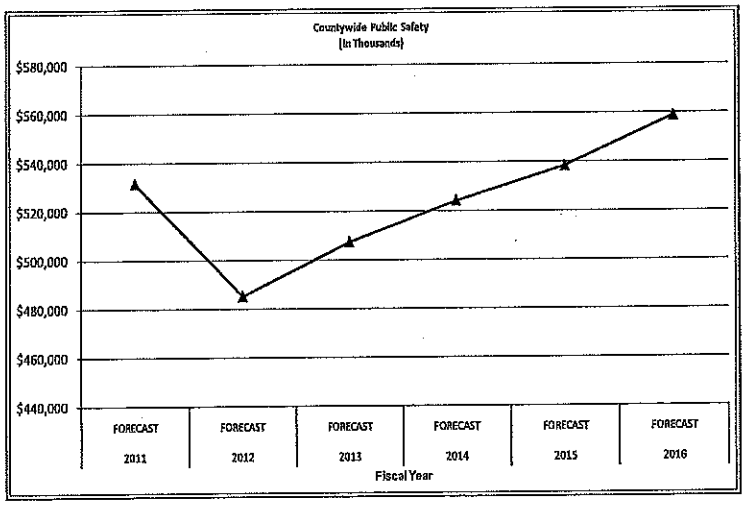


Description: Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2012-13	2.60%
2013-14	1.35%
2014-15	2.73%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Public Safety



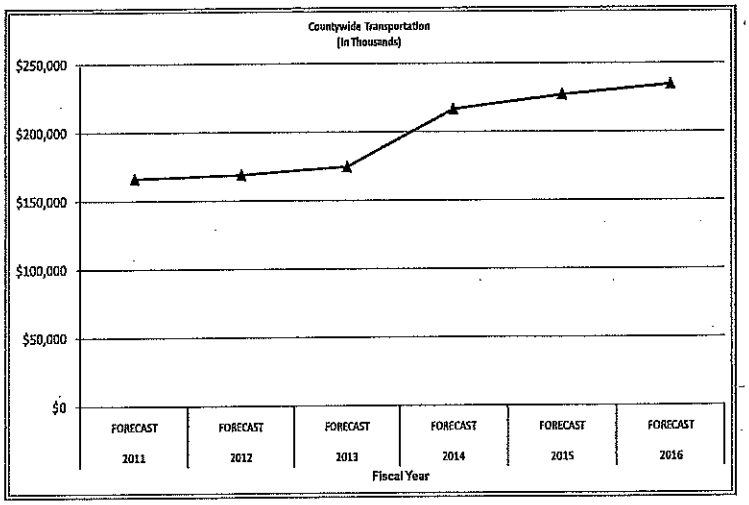
Description: Consists of Police, Juvenile Services, Judicial Administration, Corrections and Rehabilitation, Fire Rescue, Department of Emergency Management, and Medical Examiner.

Fiscal Year	Growth
2012-13	4.60%
2013-14	3.32%
2014-15	2.71%
2015-16	3.81%

Comments: Growth based on county's inflationary rate and the operational cost of the Corrections and Rehabilitation new mental health facility

Five-Year Financial Outlook

Transportation

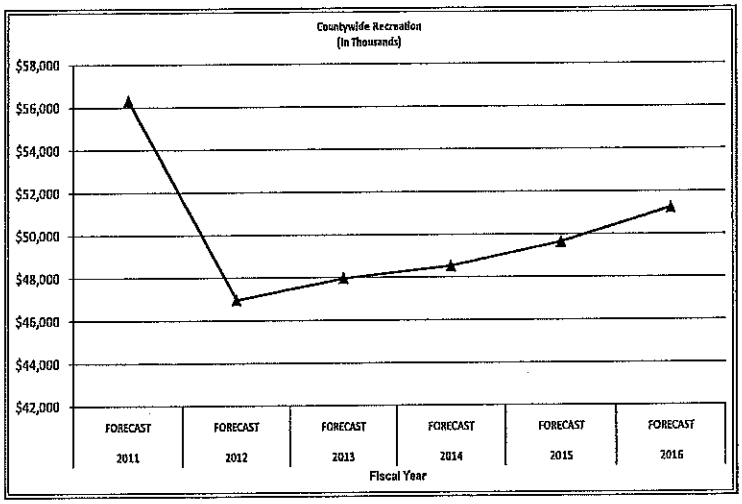


Description: Consists of Public Works, Miami-Dade Transit, and Consumer Services.

Fiscal Year	Growth
2012-13	3.43%
2013-14	24.04%
2014-15	4.88%
2015-16	3.34%

Comments: Growth affected by Transit maintenance of effort including support to the South Florida Regional Transportation Authority, and the county's inflationary rate.

Recreation and Culture



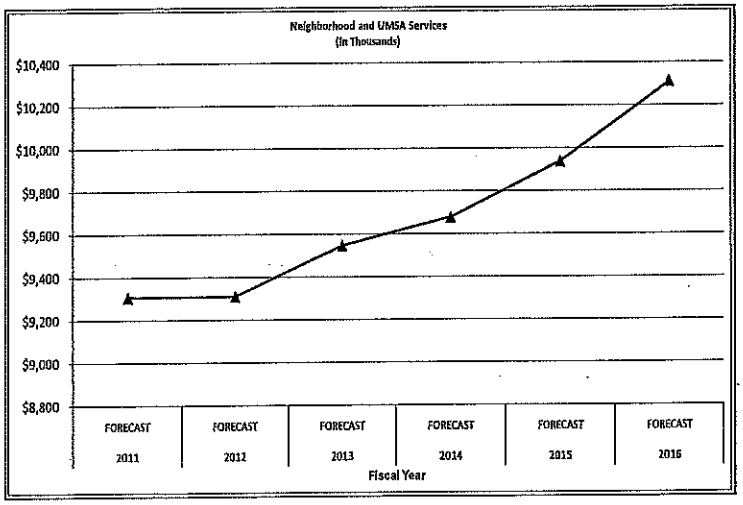
Description: Consists of Park and Recreation, Animal Services and Cultural Affairs.

Fiscal Year	Growth
2012-13	2.15%
2013-14	1.15%
2014-15	2.29%
2015-16	3.23%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Neighborhood and Unincorporated Area Municipal (UAM) Services

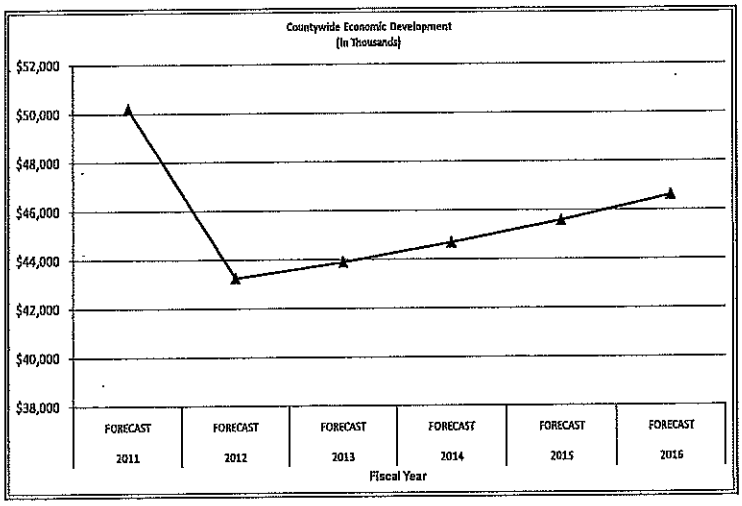


Description: Consists of Planning and Zoning, and Public Works.

Fiscal Year	Growth
2012-13	2.53%
2013-14	1.38%
2014-15	2.69%
2015-16	3.77%

Comments: Growth based on the county's inflationary rates.

Economic Development



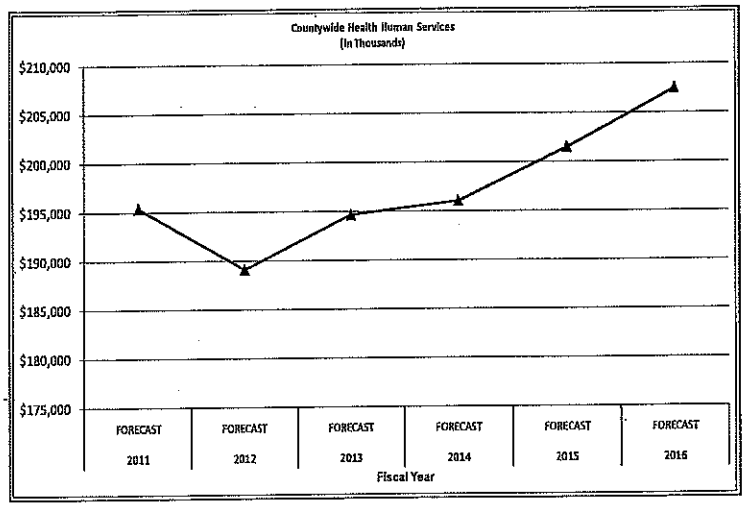
Description: Consists of the Office of Economic Development and International Trade, and Miami-Dade Economic Advisory Trust.

Fiscal Year	Growth
2012-13	1.55%
2013-14	1.78%
2014-15	2.03%
2015-16	2.27%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Health and Human Services

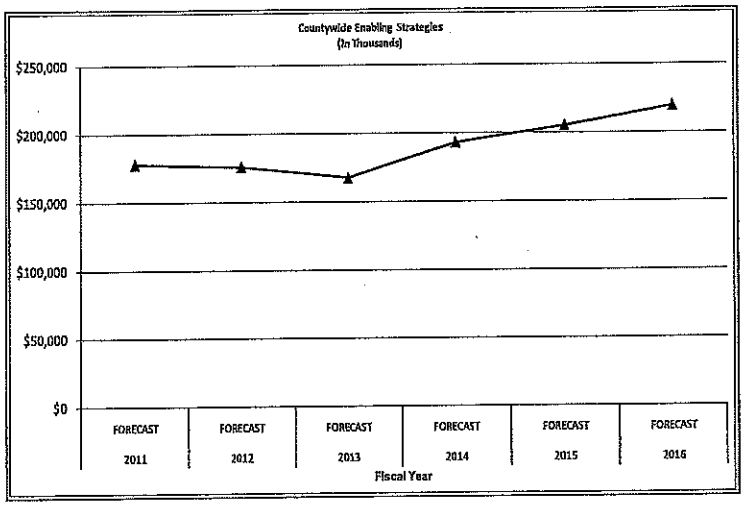


Description: Consists of the Public Health Trust (PHT), Human Services, and Community Action Agency.

Fiscal Year	Growth
2012-13	2.94%
2013-14	0.71%
2014-15	2.78%
2015-16	2.99%

Comments: Growth affected by PHT Maintenance of Effort and the county's inflationary rate.

Enabling Strategies



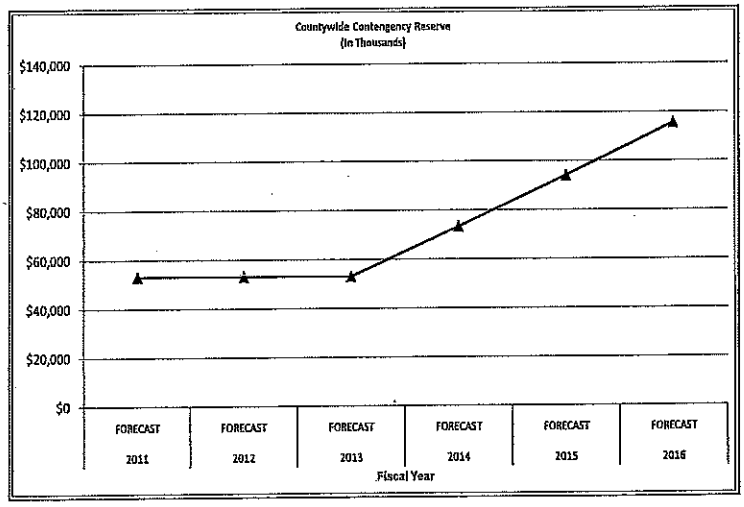
Description: Consists of Audit and Management Services, Agenda Coordination, Human Resources, Human Rights and Fair Employment Practices, Management and Budget, Government Information Center, Enterprise Technology Services, Elections, Ethics Commission, Inspector General, General Services Administration, American's with Disabilities Act Coordination, and Property Appraisal.

Fiscal Year	Growth
2012-13	-4.75%
2013-14	15.37%
2014-15	6.16%
2015-16	6.96%

Comments: Growth based on the county's inflationary rate and the planned transfers to the Countywide Emergency Contingency Reserve.

Five-Year Financial Outlook

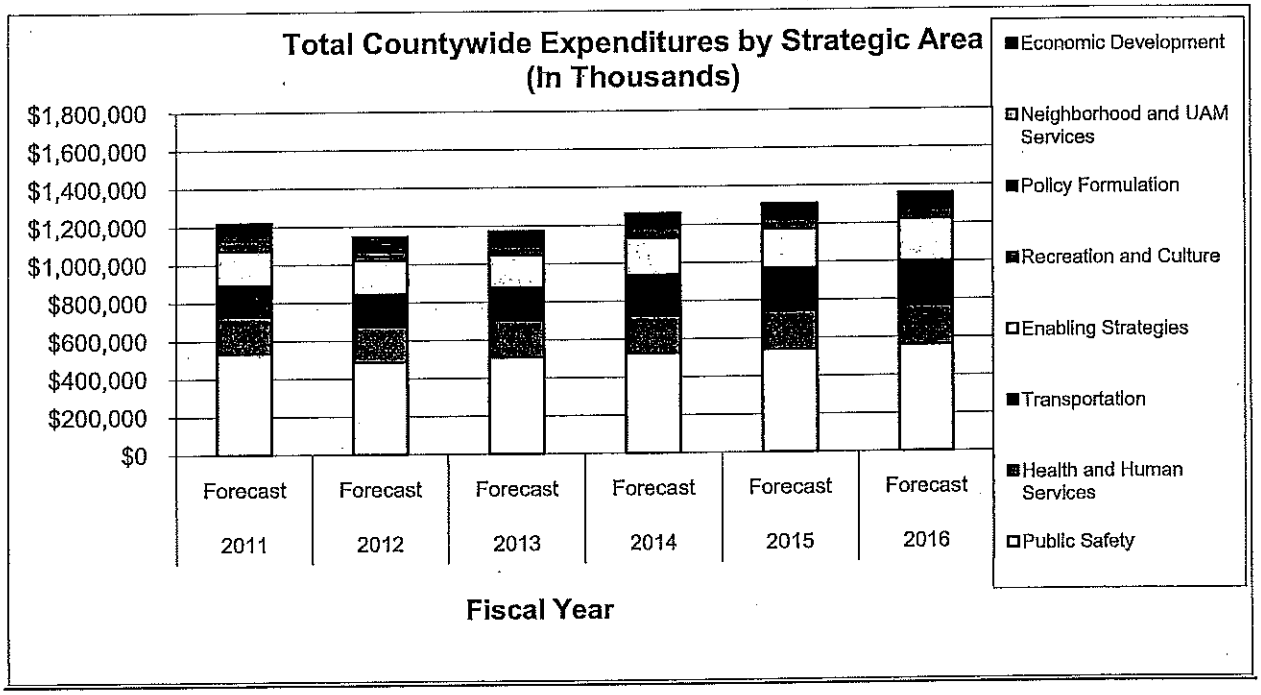
Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2012-13	0.00%
2013-14	38.08%
2014-15	28.41%
2015-16	22.79%

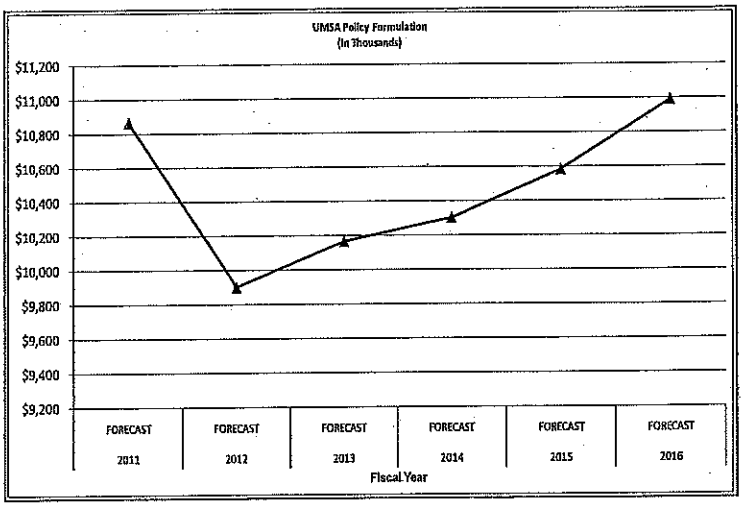
Comments: Plan assumes that transfers to the CW Emergency Contingency Reserve resumes in FY 2013-14



Five-Year Financial Outlook

UMSA EXPENSE FORECAST

Policy Formulation

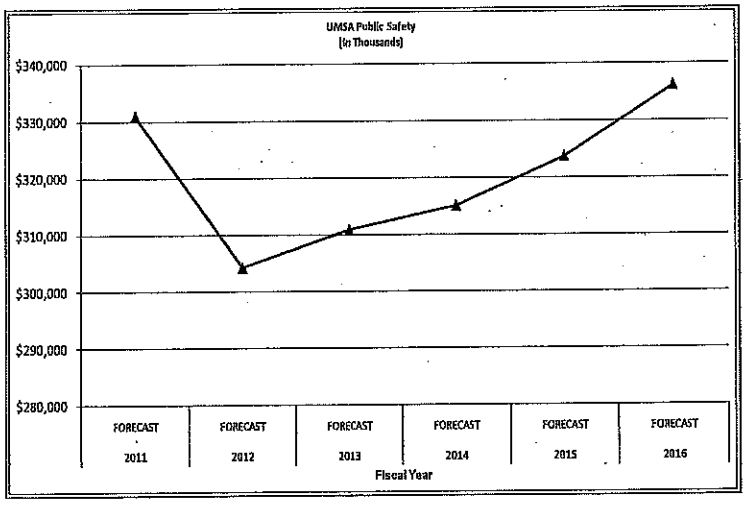


Description: Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2012-13	2.69%
2013-14	1.34%
2014-15	2.72%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Public Safety



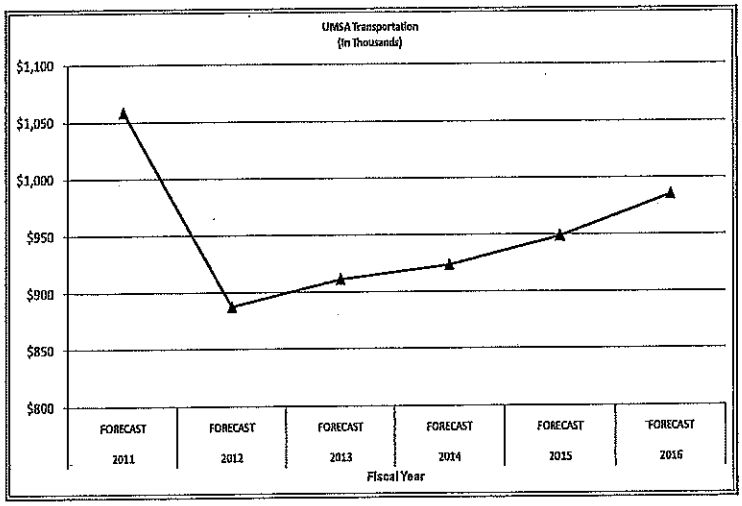
Description: Consists of Police.

Fiscal Year	Growth
2012-13	2.19%
2013-14	1.35%
2014-15	2.73%
2015-16	3.85%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Transportation

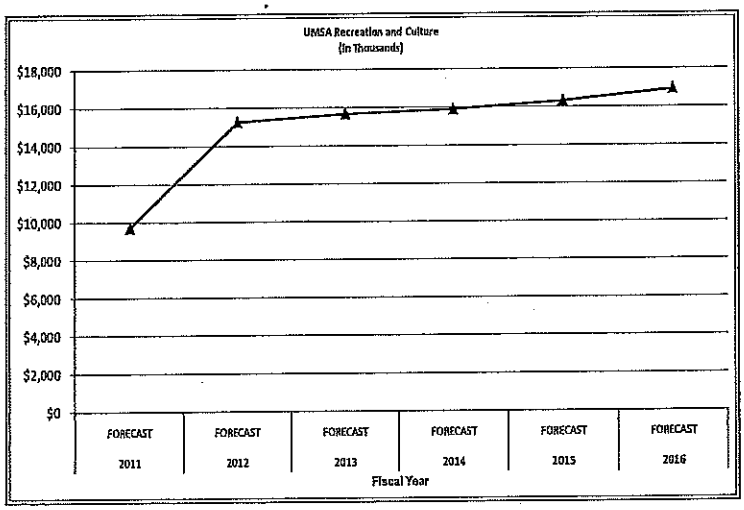


Description: Consists of Public Works.

Fiscal Year	Growth
2012-13	2.68%
2013-14	1.34%
2014-15	2.72%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Recreation and Culture



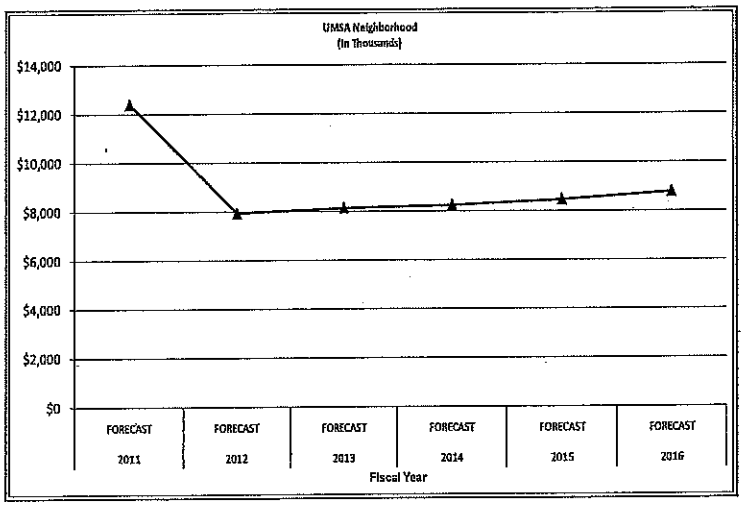
Description: Consists of Park and Recreation, and Cultural Affairs.

Fiscal Year	Growth
2012-13	2.67%
2013-14	1.35%
2014-15	2.72%
2015-16	3.84%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Neighborhood and UAM Services

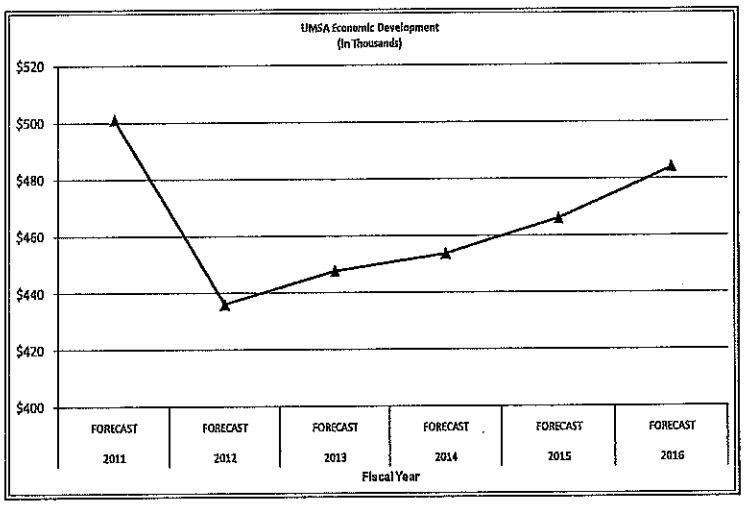


Description: Consists of Planning and Zoning, Public Works, and Building and Neighborhood Compliance.

Fiscal Year	Growth
2012-13	2.57%
2013-14	1.38%
2014-15	2.66%
2015-16	3.71%

Comments: Growth based on the county's inflationary rate.

Economic Development



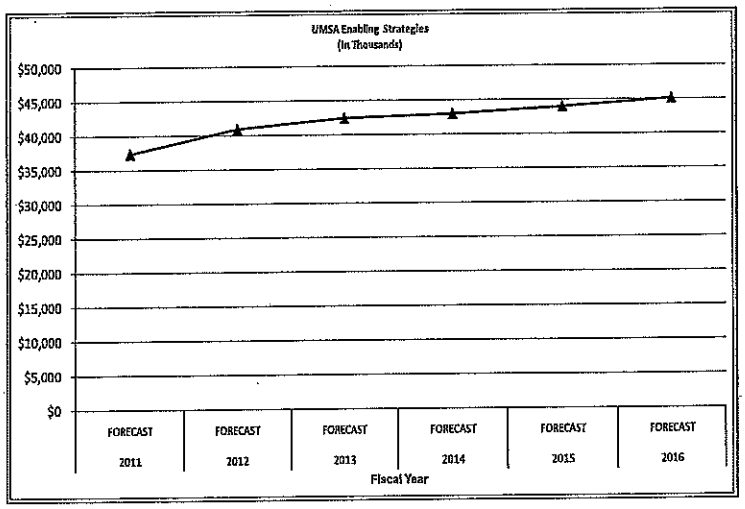
Description: Consist of Tax Increment Financing payments associated with UMSA Community Redevelopment Area.

Fiscal Year	Growth
2012-13	2.68%
2013-14	1.34%
2014-15	2.72%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Enabling Strategies

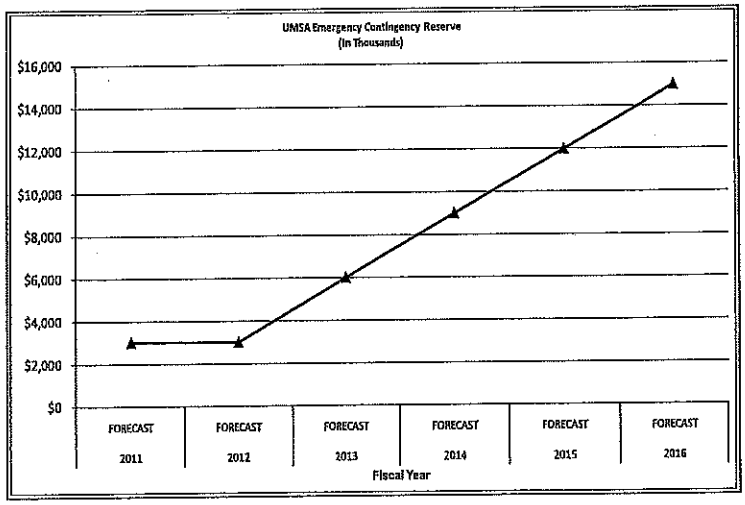


Description: Consists of Audit and Management Services, Agenda Coordination, Human Resources, Human Rights and Fair Employment Practices, Management and Budget, Government Information Center, Enterprise Technology Services Department, General Services Administration, and Grants Coordination.

Fiscal Year	Growth
2012-13	3.64%
2013-14	1.38%
2014-15	2.32%
2015-16	2.58%

Comments: Growth based on the county's inflationary rate.

Emergency Contingency Reserve

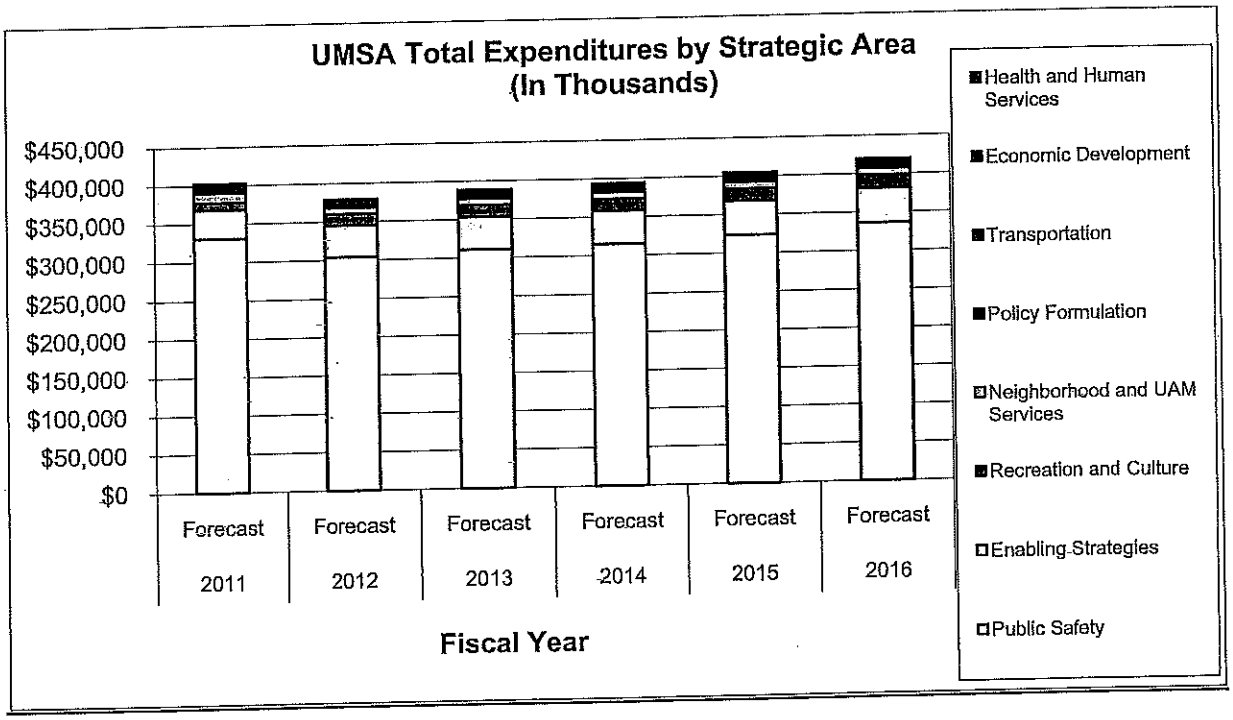


Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2012-13	100.00%
2013-14	50.00%
2014-15	33.33%
2015-16	25.00%

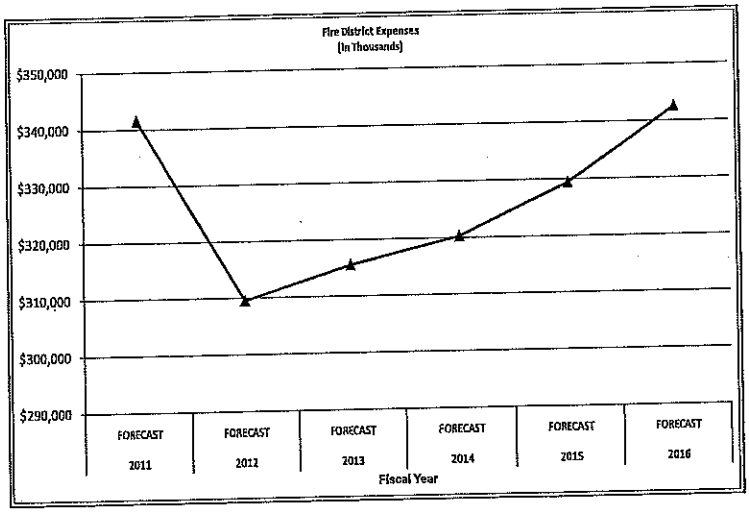
Comments: Plan assumes that transfers to the UMSA Emergency Contingency Reserve resumes in FY 2012-13

Five-Year Financial Outlook



FIRE DISTRICT EXPENSE FORECAST

Expenses



Description:

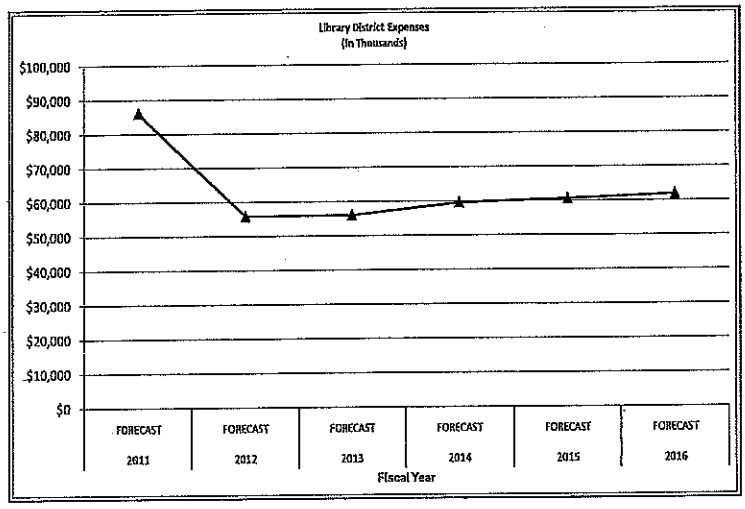
Fiscal Year	Growth
2012-13	1.95%
2013-14	1.49%
2014-15	2.85%
2015-16	3.97%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

LIBRARY DISTRICT EXPENSE FORECAST

Expenses



Description:

Fiscal Year	Growth
2012-13	0.49%
2013-14	6.34%
2014-15	1.68%
2015-16	2.14%

Comments: Growth based on County's inflationary rate and start-up and operational costs for one new library.

Five-Year Financial Outlook

Proprietary Departments

This section of the Five-Year Financial Outlook focuses on our major proprietary departments. Economic drivers impact the cost of providing these services, as well as the utilization of these services. Future capital needs for these functions also impact the five-year outlook significantly.

Public Works (Solid Waste Management)

Collection Fund

The Collections Fund is comprised of garbage and trash collection operations. The County collects garbage and trash in the Waste Collection Service Area (WCSA), which includes the Unincorporated Municipal Service Area (UMSA) and nine municipalities (City of Aventura, the City of Doral, the City of Miami Gardens, the City of Sunny Isles Beach, the City of Sweetwater, the Town of Cutler Bay, the Town of Miami Lakes, the Village of Palmetto Bay and the Village of Pinecrest), serving approximately 322,000 residential customers in FY 2011-12. The programmed level of residential service is one of the broadest in the Southeastern Region, providing curbside collection of garbage twice-per-week, unlimited access to any of 13 Trash and Recycling Centers located throughout UMSA (open seven days each week), and twice-per-year, on-demand collection of bulky waste up to 25 cubic yards per pick-up. The Collection Operations represents approximately 45 percent of the total tonnage projected to be received at County disposal facilities in FY 2011-12.

The residential recycling collection program serves more than 343,000 households which include the unincorporated area, the nine cities in the WCSA and 12 other municipalities serviced through interlocal agreements in FY 2011-12. The programmed level of service maintains bi-weekly recycling collection utilizing three recycling contracts through which two provide collection services and one processing and marketing of the materials.

Collection Fund Outlook

The ongoing challenge in Collection Operations is to continue delivering service at the current level, which has consistently produced one of the highest customer satisfaction ratings for County services, and to accommodate growth in the community with a fixed rate structure. Within the five-year projection, personnel costs are budgeted to include adjustments consistent with collective bargaining agreements and savings from the Florida Retirement System contribution. Operating expenditures, such as disposal charges, fuel and fleet costs and all other operating costs are assumed to increase at a rate of two or three percent each year, while many other line items are either reduced or maintained at a flat level. This projection also incorporates $36.12 million for prior debt service requirements, $4.48 million of pay-as-you-go capital projects, and $61.94 million of fleet purchases to maintain and expand the system over the next five years from fiscal years 2011-12 through 2015-16.

Five-Year Financial Outlook

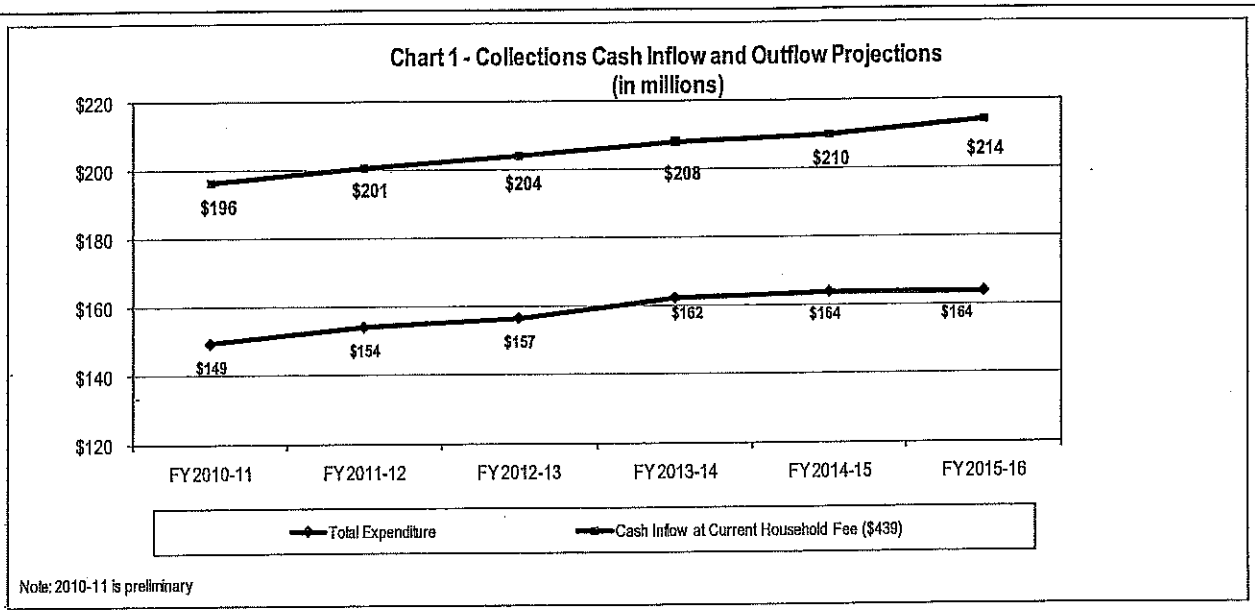


Chart 1 provides a preliminary cash inflow and outflow forecast for the Collection Fund for FY 2010-11 year-end through FY 2015-16. The outlook for future years of cash inflow assumes minimum household growth as reflected in the recent slowed economic growth, with no fee increase proposed. Based on these assumptions, the Collections Fund revenues are sustainable through FY 2015-16. The Department is exploring changes to the fee structure associated with additional cart service at residences and other collection operations.

Disposal Fund

The main components of the Disposal system are Transfer Operations which include three regional transfer stations Northeast, Central, and West, and Disposal Operations, which has four active facilities: the Resources Recovery Facility, the adjacent Ashfill, the South Miami-Dade Landfill, and the North Miami-Dade Landfill.

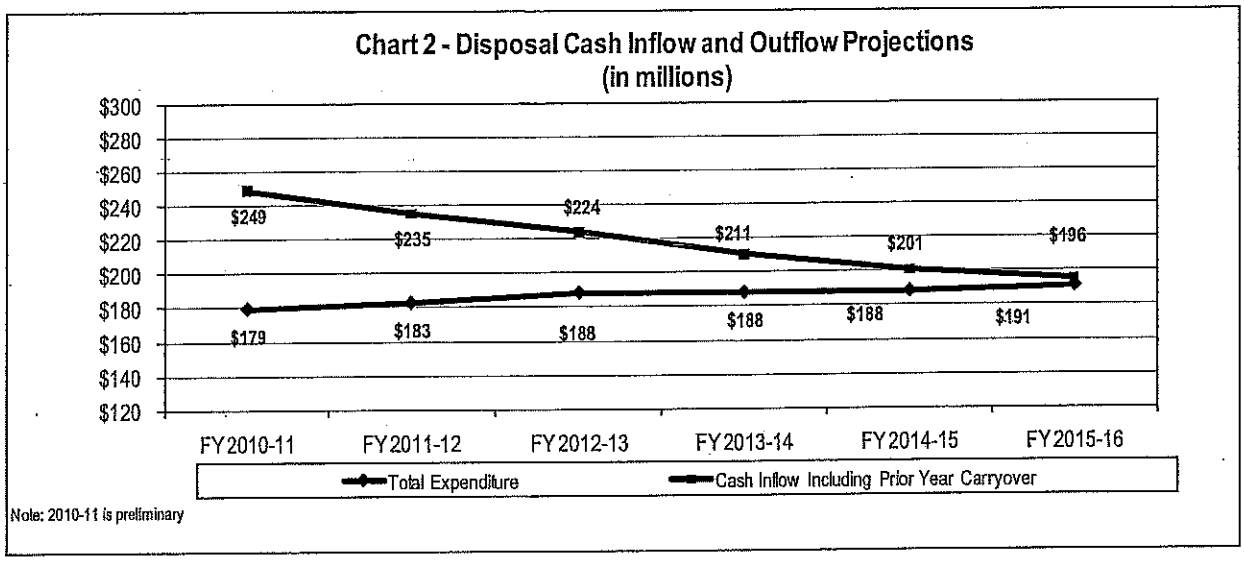
The County also administers a contract with a private firm to utilize either the Medley Landfill or the Pompano Landfill to maintain landfill capacity. Transfer Operations is projected to handle approximately 515,000 tons of waste in FY 2010-11, which is a seven percent reduction from FY 2009-10. Disposal Operations is projected to handle approximately 1.448 million tons of waste in FY 2010-11, an eight percent decrease from FY 2009-10. The total tonnage handled by Disposal Operations comes from the County's Collection Operations, contract and non-contract private haulers, partnering municipalities, and permitted landscapers. The decline in tonnage is primarily attributable to the downturn in the economy and is assumed to continue in FY 2011-12.

Disposal Fund Outlook

The Disposal Fund projection incorporates the same assumptions used in the Collections Fund projection for personnel and operating costs. Disposal Fund projections, shown in Chart 2, indicate revenues will meet expenditures in FY 2015-16, however, the department will look for further efficiencies and utilize the rate stabilization fund to maintain the Disposal fund throughout the term of this analysis. The revenue streams are supported by an indexed inflation, adjusted

Five-Year Financial Outlook

annually by the Consumer Price Index (CPI) South All Urban Consumers. FY 2011-12, revenue is anticipated at two percent, projected to increase one percent to three percent each year thereafter. This projection incorporates $93.80 million of debt service requirements, $26.09 million of pay-as-you-go capital projects and $20.74 million of heavy equipment purchases to maintain and expand the system over the next five years from fiscal years 2011-12 through FY 2015-16. In addition, $19.11 million of new bonds are anticipated to fund various capital projects to be issued throughout the future years.



The challenge within the next five years for the Disposal fund will be to reduce expenditures, while increasing revenue initiatives to mitigate anticipated shortfalls, and to offset the loss of annual disposal capacity as a result of the anticipated closure of the North Miami-Dade Landfill in FY 2012-13, while maintaining the disposal level of service capacity required under state growth management rule of law. The Resources Recovery Facility will absorb a portion of this waste, however, without any other alternatives the County will have to increase the usage of contracted capacity at external facilities, thus having an undetermined, but likely detrimental impact on future operating costs in Disposal. To mitigate these challenges, the Department is exploring options which include the strategic closing of Transfer Stations or the reduction of operating hours, targeted fee increases, and less reliance on private contracted disposal facilities. These changes would likely maintain the fiscal integrity of disposal operations through the time period of the Five Year Financial Outlook but may impact the service provided to the users of the system.

Combined Results

Table 1 summarizes the resulting net cash inflow/outflow outcomes by fund, on a combined basis, including carryover from year to year and assumes the Collections fee remains flat at $439. However, additional rate and operational adjustments may be required in future years to maintain a strong, long-term fiscal outlook.

Five-Year Financial Outlook

Table 1 ($ in thousands): Projected Fund Balances at Fiscal Year End

Fund Balance	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
Collections Fund FYE Balance	$46,851	$46,387	$47,331	$45,793	$45,962	$50,125
Disposal Fund FYE Balance	$69,814	$52,737	$35,861	$22,612	$12,426	$4,782
Combined Fund Balances	$116,665	$99,124	$83,192	$68,405	$58,388	$54,907
Combined Net Operating Expenditures (net of intra-fund payments)	$242,538	$238,593	$244,279	$248,705	$255,380	$261,252
Required 60-Day Restricted Operating Reserve	$40,423	$39,766	$40,713	$41,451	$42,563	$43,542
Unrestricted Reserves	$76,242	$59,358	$42,479	$26,954	$15,825	$11,365

The projected fund balances in Table 1 indicate that the bond covenant requirement of a 60-day operating reserve will be met through FY 2015-16.

Table 2: Projected Debt Service Coverage through Fiscal Year 2014-15

Debt Service Coverage	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
Without Use of Rate Stabilization Fund	123%	178%	194%	200%	195%	208%
With Use of Rate Stabilization Fund	186%	202%	229%	238%	234%	247%

Note: In accordance with financial covenants, net operating revenue must cover one hundred and twenty percent (120%) of the principal and interest requirements on the senior lien debt for such fiscal year.

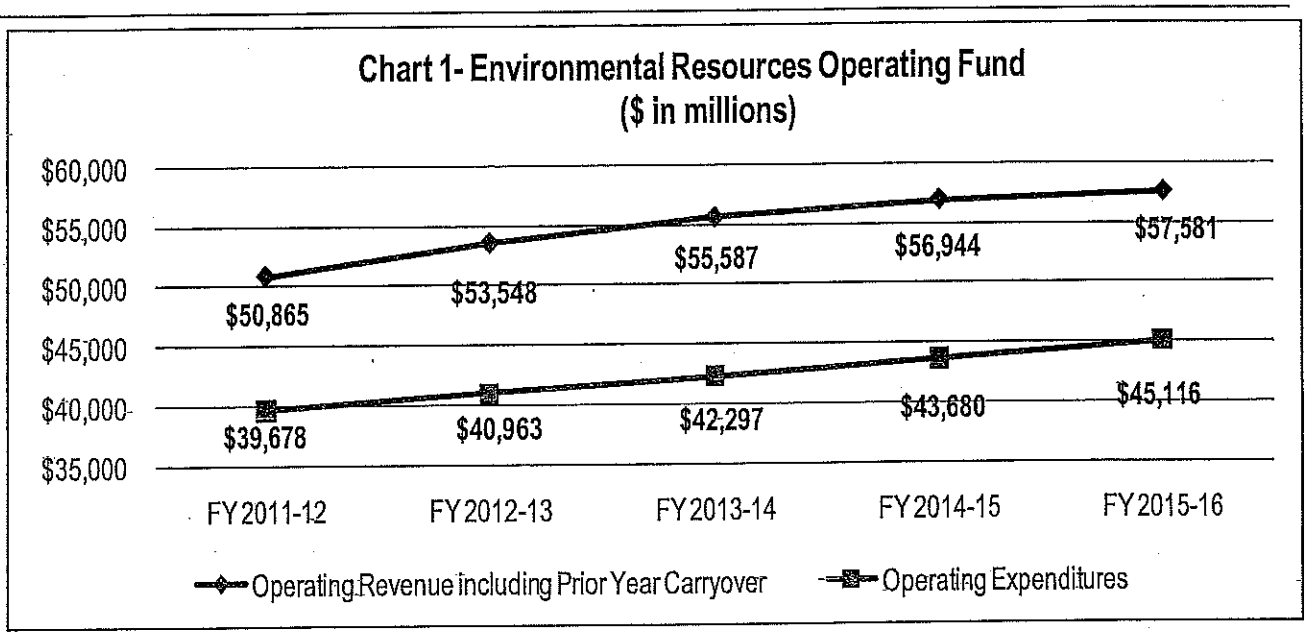
Table 2 provides projected debt service coverage, utilizing operating expenditures only, with and without the use of the rate stabilization fund over the same period. The required 120 percent coverage on senior lien debt is met through the term of this analysis with the use of the rate stabilization fund.

Permitting, Environment and Regulatory Affairs (Environmental Resources Management)

With the environmental permit fee increase that was implemented in FY 2009-10, the function is expected to cover inflationary and cost of living adjustments over the next five years to its environmental services. For the last few years, a downward trend in the amount of building permits and other environmental plan reviews service requests submitted has been experienced. Operating permit renewals have remained constant from prior years.

The Five-Year Outlook continues the current level of service and assumes operating permit and plan review revenues will grow at two and one half percent for the entire outlook. The Utility Service Fee is expected to grow at one percent for the entire outlook. The Five-Year Outlook takes into account a reduction of three positions in FY 2011-12 resulting from the efforts to realign and consolidate operating functions. The Environmental Resources Operating Fund projections shown in Chart 1 indicate that operating revenue, including prior carryover will be sufficient to meet the operating expenditures thought the scope of this plan.

Five-Year Financial Outlook



Stormwater Utility Fund

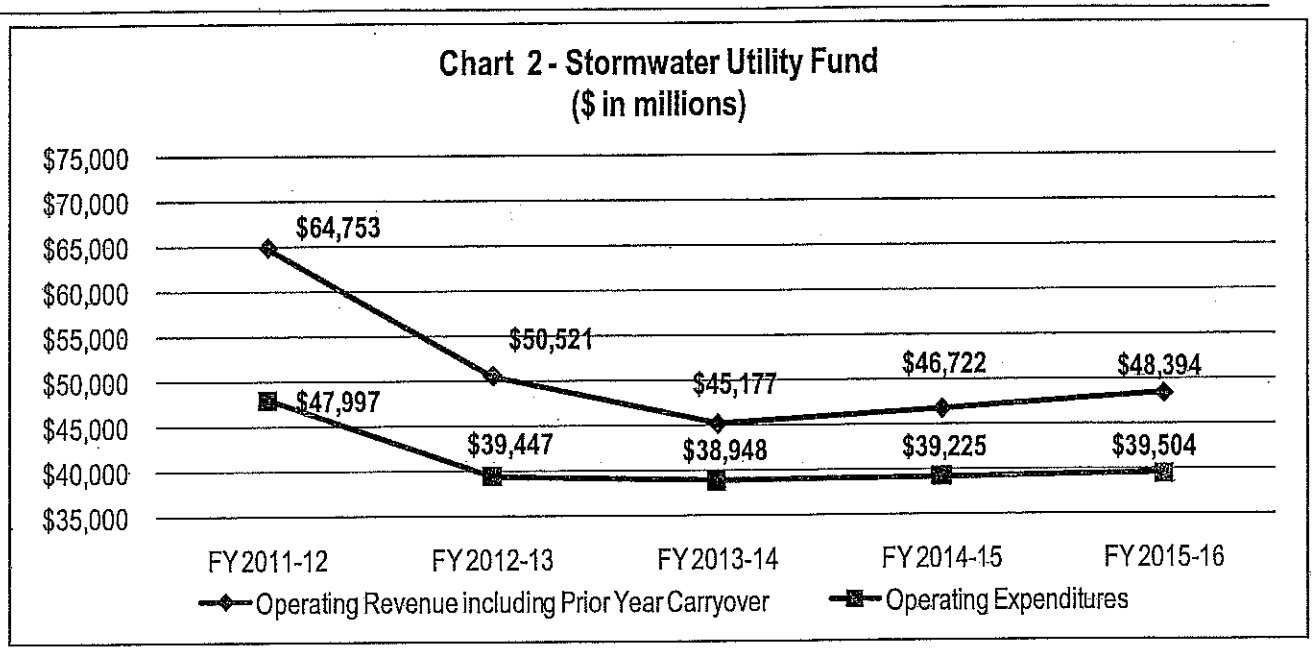
The County collects fees for the Stormwater Utility from all residential developed property and all non-residential property in Miami-Dade County. Under Chapter 24 of the Code of Miami-Dade County, these fees shall be used exclusively to pay for the costs of planning, constructing, operating and maintaining stormwater management systems set forth in the local program required by Florida Statutes.

In FY 2011-12, the Stormwater Utility Fee will remain at the same rate of $4.00 monthly per one equivalent residential unit (ERU) as in prior years and will be able to maintain the current level of environmental services by the department.

Stormwater Utility Fee Outlook

The Five-Year outlook has been prepared to continue delivery of services at the current level with no planned fee increase until FY 2014-15. The planned increase of $0.75 monthly per ERU in FY 2014-15 will be required to cover anticipated inflationary costs and cost of living adjustments. It assumes that revenues will grow at one percent for the entire outlook. The Five-Year Outlook assumes operating expenditures for planning and design, billing and collections, construction management, and maintenance will grow at one percent, and expects debt service payments to remain constant for the entire planning horizon. Additionally, it assumes the completion of high priority infrastructure capital improvements in the next years will lead to the decrease of the total available funding. The Stormwater Utility Fund projections shown in Chart 2 indicate that revenue, including prior carryover will be sufficient to meet the operating and capital expenditures over the five year period.

Five-Year Financial Outlook



Miami-Dade Water and Sewer Department

The Proposed FY 2011-12 Resource Allocation Plan includes no retail rate adjustments for the Miami-Dade Water and Sewer Department (WASD). Water and sewer rates for the average retail customer for FY 2011-12 and FY 2012-13 will remain unchanged. The Maintenance Index, which is based on the United States Department of Labor Statistics annual Consumer Price Index (CPI), All Urban Consumers, Water and Sewer Maintenance index will be evaluated annually and used as a benchmark in the process of establishing the proposed retail rate adjustment for FY 2013-14 through FY 2015-16. Rate increases are not applied to the retail lifeline (low volume users) customer. Rate increases assumed in future years will be required to fund the Multi-Year Capital Improvement Plan estimated at $6.8 billion in capital projects for regulatory compliance, aging infrastructure, plant rehabilitation and day-to-day rehabilitation activities to continue treating wastewater and pumping water to meet the needs of Miami-Dade County residents. This analysis does not include the impact of the proposed collective bargaining concessions. WASD will continue to work with OMB to evaluate the need for and timing of future bond issuances which impacts the need for future rate increases considerably.

For FY 2011-12, water wholesale rate per thousand gallons will remain at $1.7142. The City of Hialeah's water wholesale rate per thousand gallons will increase from $1.6332, to include the fourth year of the five-year phase-out of the City of Hialeah transmission credit. Sewer wholesale rate per thousand gallons will be adjusted to a revenue neutral average rate of $2.1528 from $2.0436. Future water and sewer wholesale revenues are projected to increase by five percent leaving customer growth and consumption unchanged. Wholesale rate adjustments are based on the budgeted requirements and include an annual true-up methodology of the ending audited fiscal year to recover cost.

As mentioned above, assumed rate increases are critical to fund plant and infrastructure (pipe) rehabilitation, replacements and upgrading of undersized water mains throughout the water

Five-Year Financial Outlook

distribution system to meet utility standards. The water system infrastructure averages 45 years with the oldest pipes in the system dating back to the mid 1920's. In FY 2010, WASD experienced 1,899 breaks resulting in 15.8 billion gallons of water loss. Similarly, the wastewater infrastructure averages 55 years with the oldest pipes in the system dating back to 1934. In FY 2010 the department experienced an average of 127 breaks and 24.9 million gallons of raw sewage spilled.

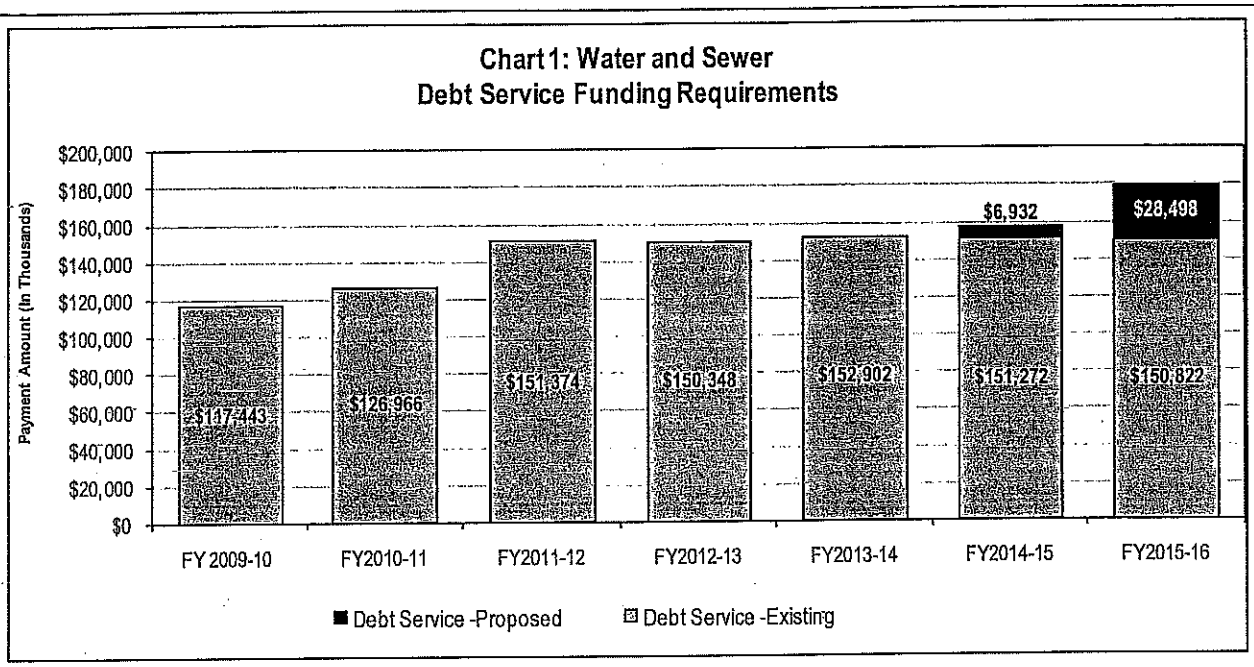
WASD has indentified the need to replace or rehabilitate 2,594 miles of the total 5,758 miles of pipe. This is 45 percent of the infrastructure, at an estimated cost of $6 billion dollars. Similarly, the department has identified 160 miles of sewage pipeline that needs to be replaced or rehabilitated at an estimated cost of $1 billion dollars. The Central District Wastewater Treatment Plant, built in the 1950s processes the largest volume of sewer flows for the Department on a daily basis; the plant's age and approximation to the Atlantic Ocean continues to require extensive equipment and structural repairs to meet operational demands and regulatory requirements.

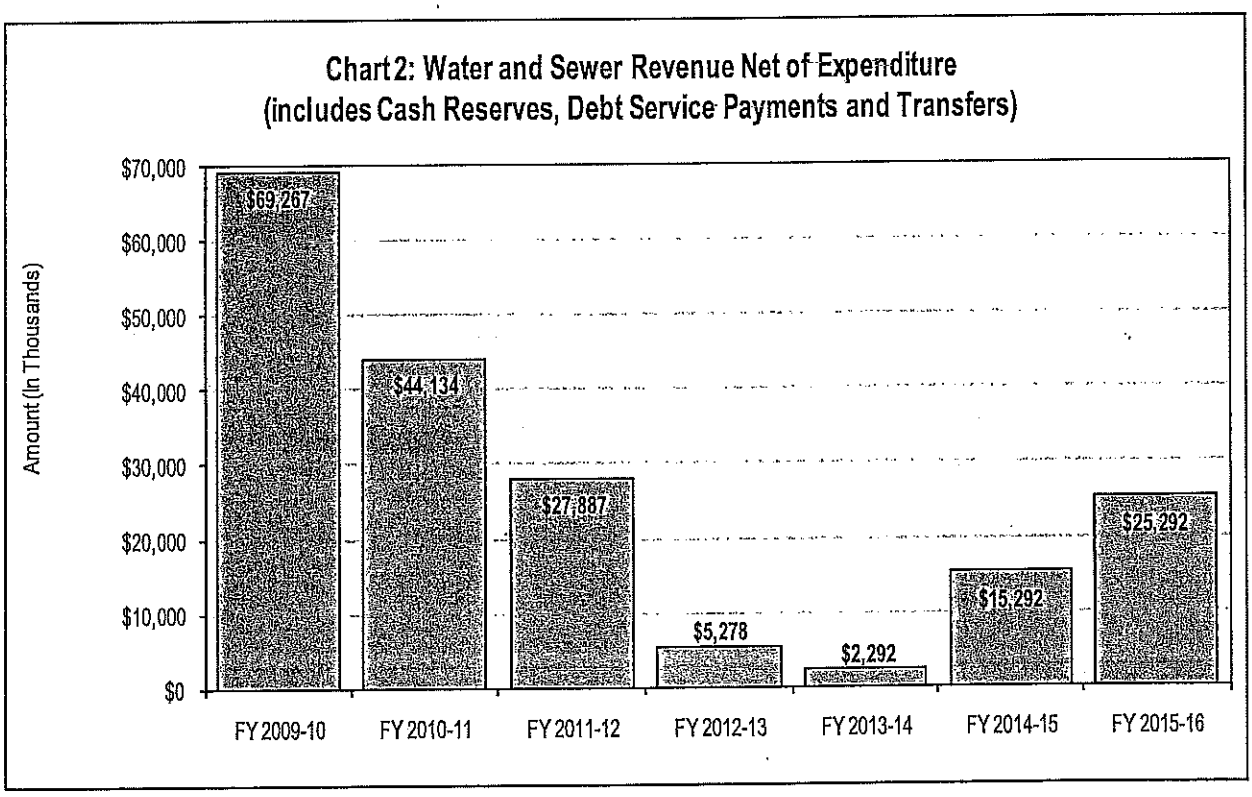
Additional resources will be required to operate the High Level Disinfection (HLD) process at South District Wastewater Treatment Plant and the Reverse Osmosis Water Plant. Initial operational costs for both projects, including the hiring of operational staff are included in FY 2011-12.

The Five-Year Financial Outlook takes into consideration the conservation programs that the County has agreed to implement pursuant to the 20-Year Water Use Permit issued in 2007 by the South Florida Management District. The cumulative impact of the conservation programs to the per capita usage is estimated to be a 4.5 percent usage reduction over the five-year planning horizon.

The Five-Year Financial Outlook assumes a weighted average annual percentage growth of 3.5 percent for operating expenditures through FY 2015-16. Additionally, the Department's Multi-Year Capital Plan is proposing to issue $198 million of new bonds in FY 2013-14 (April 2014), $419 million in FY 2014-15 and $399 million in FY 2015-16. In coordination with the Office of Management and Budget and the Finance Department, the Department will develop a payment schedule that will smooth out the effect of this financing through the life of the bonds. WASD is estimating that the payment schedule for these new bonds will require an additional $6.9 million in related debt service in FY 2014-15 and $28.5 million in FY 2015-16 (See Chart 1: Water and Sewer Debt Service Funding Requirements). This Financial Outlook does not include resources to fund the department's currently unfunded projects totaling $7.5 billion, which includes $2.4 billion for Ocean Outfall mandated projects, $1.7 billion for 20-Year Water Use Permit projects, and $3.4 billion for delayed and deferred infrastructure projects.

Five-Year Financial Outlook



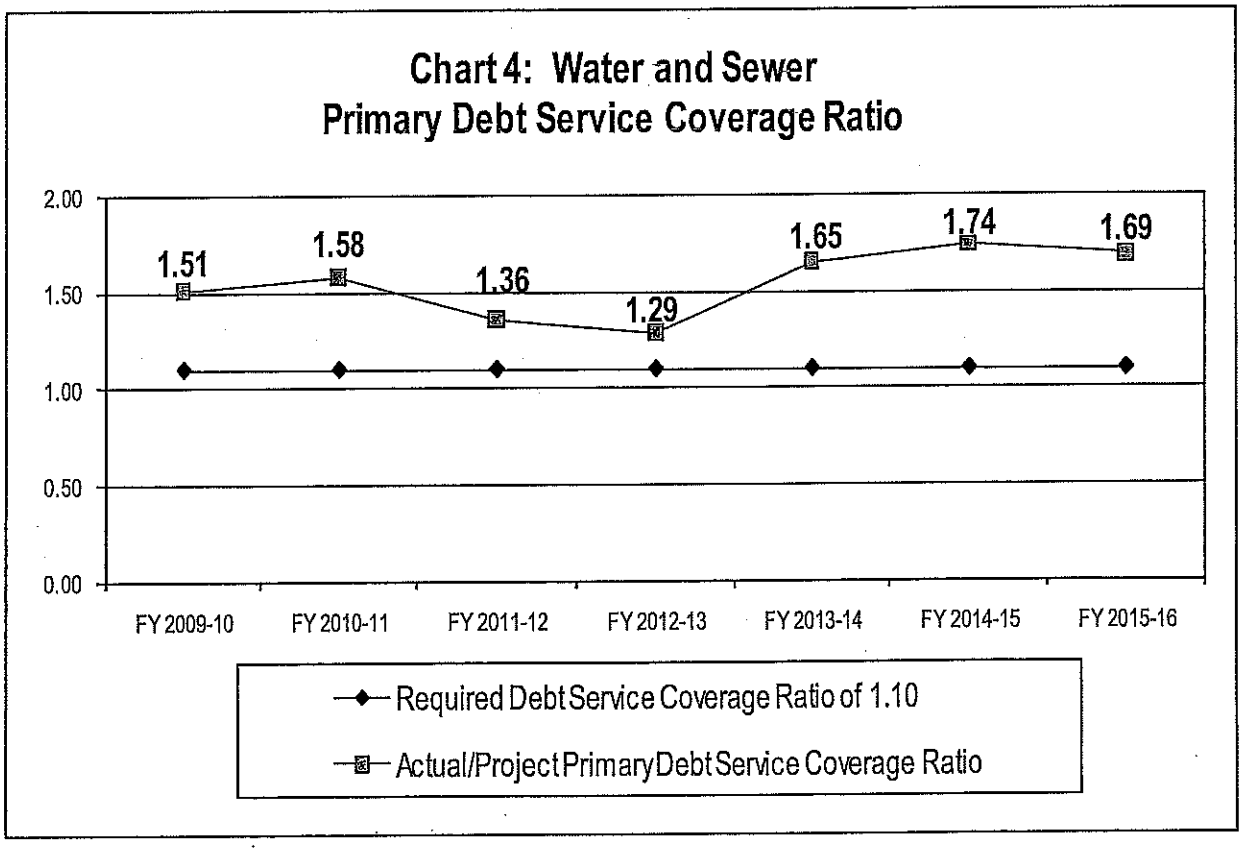


Five-Year Financial Outlook

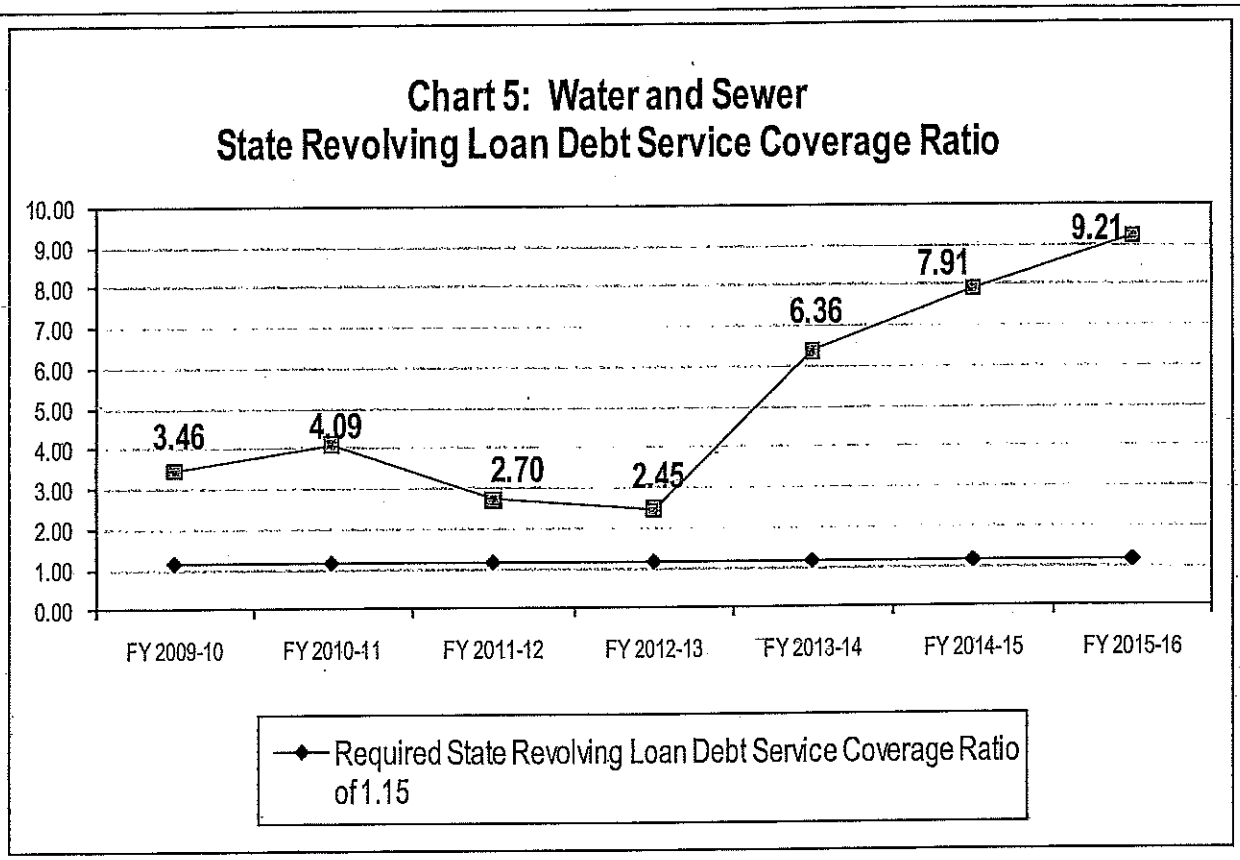
WATER AND SEWER
CHART 3: OPERATING CASH RESERVES
(in thousands)

	Actual FY 2009-10	Projected FY 2010-11	Proposed FY 2011-12	Projected FY 2012-13	Projected FY 2013-14	Projected FY 2014-15	Projected FY 2015-16
RATE STABILIZATION FUND	$30,735	$30,735	$27,887	$5,278	$2,292	$2,292	$2,292
GENERAL RESERVE FUND	$38,532	$13,399	$0	$0	$0	$13,000	$23,000
RESERVES REQUIRED BY ORDINANCE	$63,226	$60,652	$55,669	$60,726	$63,670	$66,296	$69,020
TOTAL FLEXIBLE CASH RESERVES	$132,493	$104,786	$83,556	$66,004	$65,962	$81,588	$94,312

In this budgetary forecast both primary and subordinate debt service coverage and the State Revolving Loan debt service coverage will meet the coverage requirements (See Chart 4: Primary Debt Service Coverage Ratio and Chart 5: State Revolving Loan Debt Service Coverage Ratio). As stated in the March 30, 2011 Evaluation of MD-WASD Bond Capacity Report, without proposed future revenue increases, the Department may fail to meet its cash flow requirements, fall short of meeting its debt service requirements and experience major cash flow shortages. WASD will assess water and wastewater rate adjustments annually to accommodate increasing operating and maintenance expenditures and to fund unfunded capital projects. In addition, future revenue adjustments may be necessary to maintain adequate cash reserves as prescribed by the bond rating agencies and financial institutions (See Chart 2 and Chart 3).



Five-Year Financial Outlook



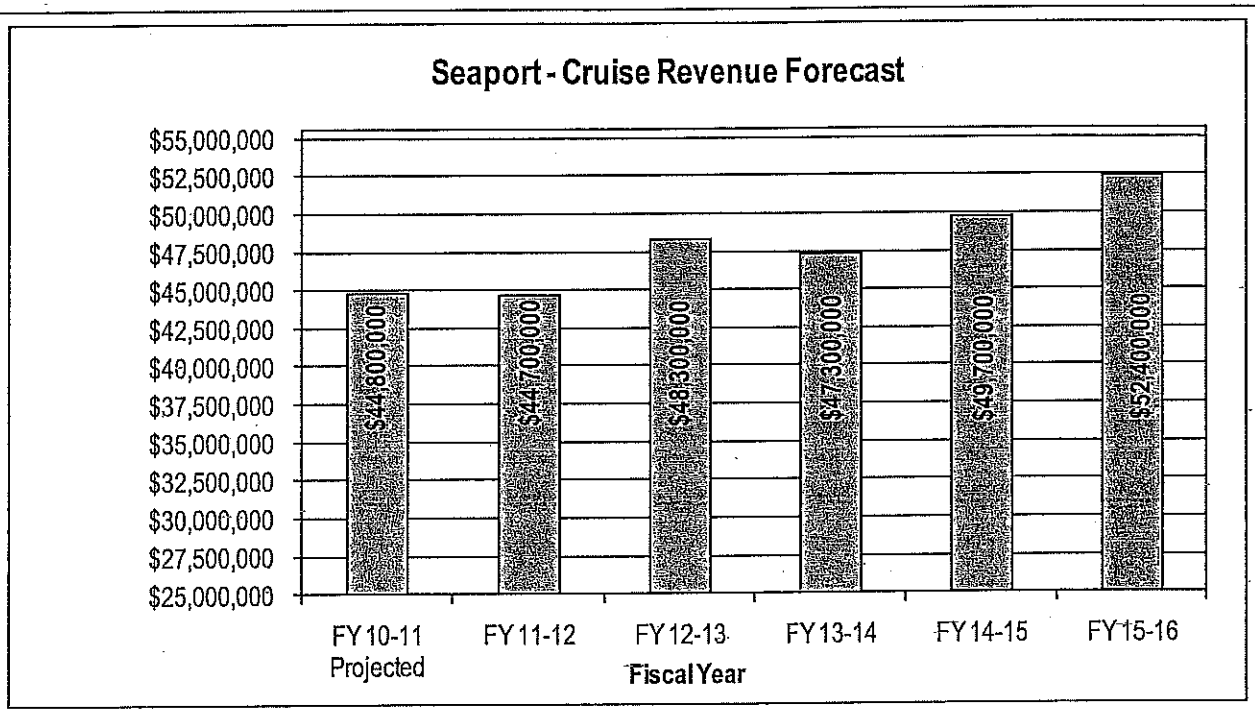
Port of Miami

The Cruise Industry

The Dante B. Fascell Port of Miami-Dade County (POM) is a major economic engine generating approximately $17 billion in economic activity in the South Florida region annually. A diverse group of cruise lines provides an array of cruise destinations and choices, from the larger vessels Carnival/Costa Cruises Lines, Royal Caribbean/Celebrity Cruise/Azamara Line and Norwegian Cruise Line to the mid-size upscale Oceania and Crystal lines. During FY 2010-11, the POM projects to embark and disembark approximately 4.0 million passengers.

A new amendment to the Carnival Corporation Cruise Terminal Agreement was executed in May 2011, providing Carnival incentives to Home Port the new "Carnival Breeze" in Miami beginning in the fall of 2012. This vessel will bring an anticipated net increase of 250,000 new passengers beginning in Fiscal Year 2013. This amendment will increase estimated revenues to the County by a range of $1.15 to $2.1 million annually.

Five-Year Financial Outlook



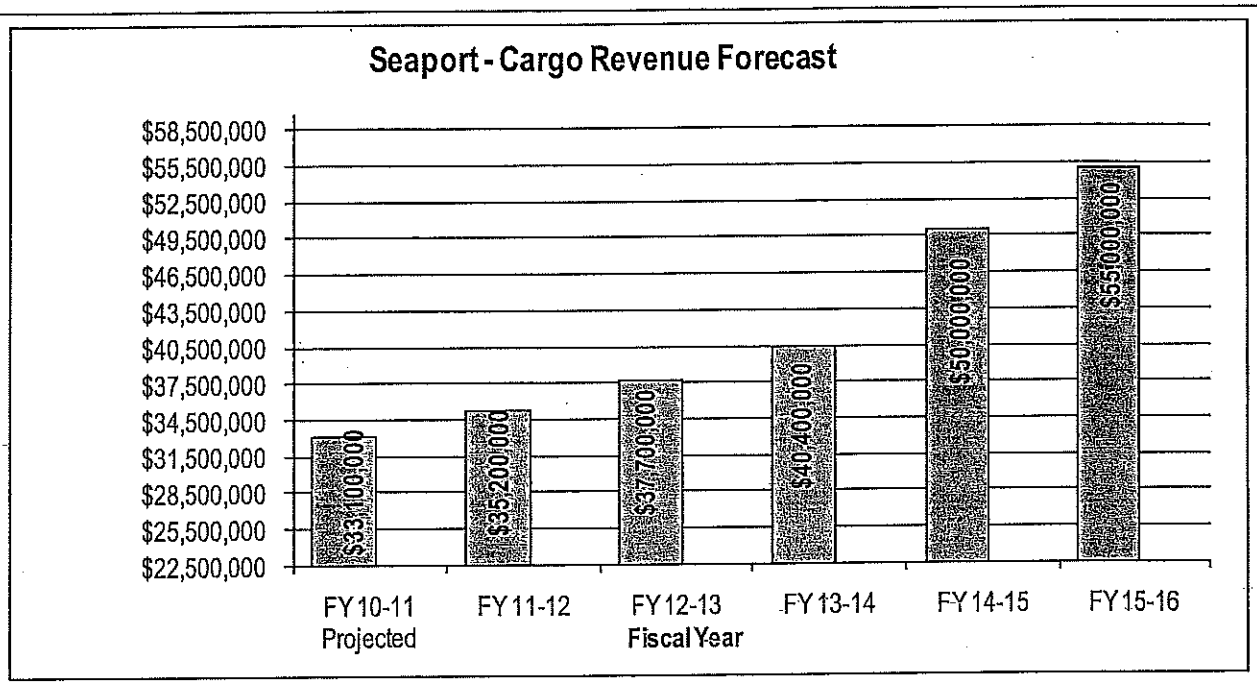
In FY 2013-14 there is a slight decline of cruise revenue due to concessions given by one of the cruise partners that is set to expire.

The Cargo Industry

During FY 2010-11, the Port is expected to throughput nearly 880,000 TEUs or 5% over the previous year. Future cargo revenue is based on anticipated cargo tariffs per agreements with a 20 percent growth expected in FY 2014-15 coinciding with the widening of the Panama Canal and completion of the Port's deep dredging project.

The Department provides incentive discounts that will assist the Port of Miami to improve its competitive outlook and strategically position the Port for additional cargo sector growth by encouraging shipping lines to initiate new services or relocate their existing services from other seaport. Thru competitive new business retention incentives the Department was able to retain the Grand Alliance Service that generated in excess of $1.2 million of annual revenue to the Port. In April 27, 2011, the Grand Alliance new SCE-1 Service joined the GAX service at the port. In April 2011, Orient Overseas Container Line (OOCL) introduced its new Atlantic Gulf Mexico (AGM) containerized service at the Port of Miami. The Port of Miami is the only South Florida port of call for the AGM service which links North Europe to Mexico and the United States South Atlantic and Gulf coasts.

Five-Year Financial Outlook



Port Safety and Security

Security enhancements continue to be among the most significant programs underway at the Port of Miami. Ninety-five percent of US international cargo traffic is waterborne, making port safety a priority. The Maritime Transportation Security Act (MTSA) of 2002 established security requirements to protect the nation's ports and waterways against terrorist attacks, as well as a series of measures that vessels, seaports and other shore facilities must implement. Among the regulations included in MTSA are: passenger, baggage and vehicle screening procedures; security patrols; establishing restricted areas; personnel identification procedures; access control measures; and/or installation of surveillance equipment. The Port is MTSA compliant and is recognized as one of the State of Florida's most secure ports.

As a result of the amendment of Florida Statute 311.12, that address the duplicative security requirements mandated by both state and federal government, the Port is now revising the requirements for seaports to update its security plan, consistent with federal requirements, The Port's expenses for security related operations, including the credentialing section, was $19.5 million for FY 2009-10, are projected to be $20.0 million in FY 2010-11 and are budgeted at $20.5 million for FY 2011-2012. It is anticipated that the revision to the Seaport's facility security plan with result in significant additional savings in security related operating and capital expenditures.

Capital Improvement Plan Financial Update

With some 23,000 vehicles presently entering and exiting the Port daily, by the year 2020 the daily number of vehicles traveling on Port Boulevard is projected to be 35,000 to 40,000. To address future traffic demands, the Florida Department of Transportation, Miami-Dade County and the City of Miami, have reached agreement for financial participation in a Port of Miami

Five-Year Financial Outlook

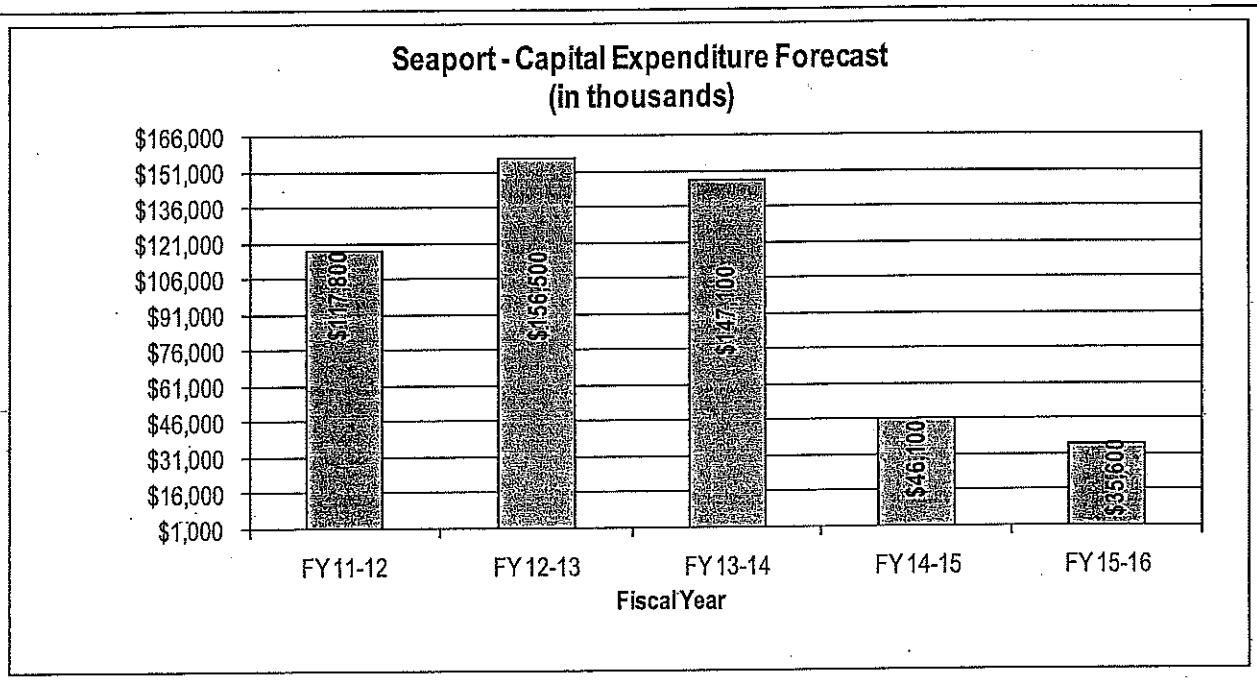
Tunnel project. The agreement calls for the state to fund 50 percent of the capital costs associated with the tunnel's construction (which equates to $457 million of $914 million), and 100 percent of the tunnel's operating and maintenance costs over its life-time (including the term of the concessionaire operating agreement). The local governments are required to pay a 50 percent match for capital expenses. The County has agreed to fund up to $402 million through cash and right of way contributions. Of the County's contribution, the Seaport will provide $45 million in necessary right of way and a cash contribution of $55 million. In addition, the Port would be responsible for a potential contingency charge of up to $100 million. The tunnel is expected to be operational by FY 2014.

Passenger growth has challenged the Port's cruise infrastructure. In anticipation of the needs and expectation of continued growth, the Seaport strives to offer its customers modern, safe and efficient passenger facilities. During FY 2009-10 the Port completed major upgrades to Terminals B & C ($17.9 million) to handle increased Norwegian Cruise Lines (NCL) berthings including the "EPIC", a new class of cruise ships. The Port has completed plans to upgrade Terminals D & E ($15.0 million) to berth the new "Carnival Breeze" which will begin service in November, 2012. Additional improvements totaling $9.0 million to Terminal J will include restroom upgrades, a new elevator, replacing flooring and ticket counters.

To meet the anticipated increase in operations the Port's capital improvements includes enhancements to the container yard ($41.0 million); purchase of additional gantry cranes ($42.0 million); a Seaport tunnel ($55.0 million); new rail intermodal construction ($27.5 million); and Phase III dredging ($165.6 million) which will deepen the south channel from 44 feet to a depth of 50 feet.

Major security related capital projects recently completed include a new Communications, Command and Control Center, C3, for $6.9 million, consolidating various law enforcement agencies, the United States Coast Guard (USCG), Customs and Border Protection (CBP), Miami Dade Police Department and Seaport Security offices; a waterside surveillance system, CCTV cameras and access control updates, primarily funded by the Department of Homeland Security (DHS) grants. Future security items include a port wide Mass Notification System and Disaster Relief Program ($3.0 million).

Five-Year Financial Outlook

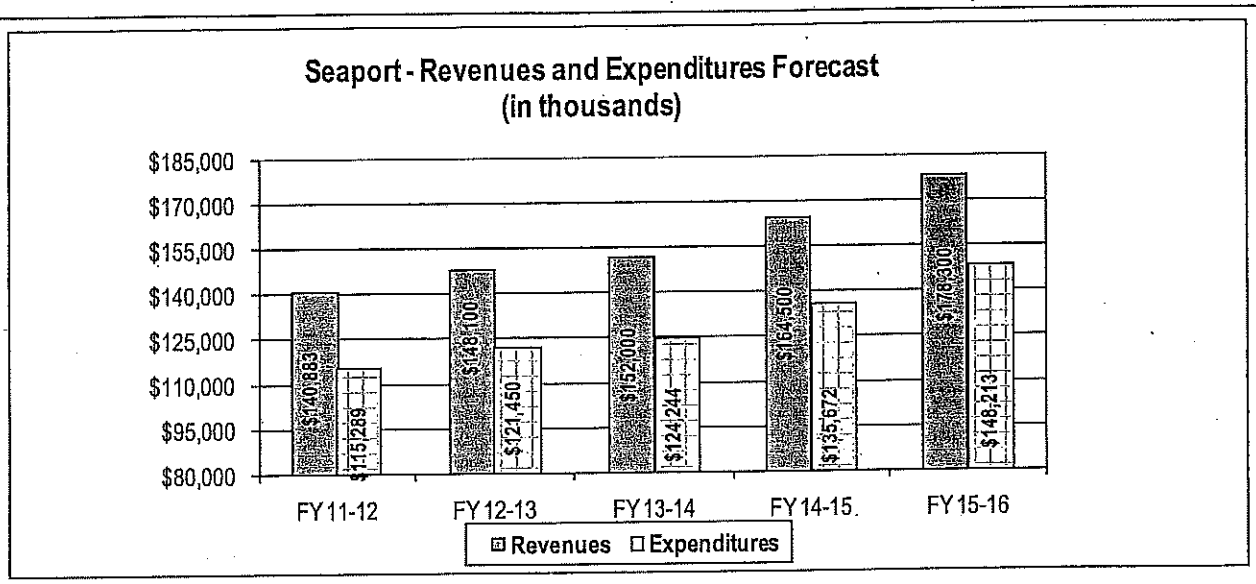


Financial Outlook

The Department recognizes sound management and financial investment strategies as priority outcome. Currently, Seaport Revenue bonds are rated at A3, stable by Moody's. The Department has embarked in converting approximately $330 million of variable interest rate Sunshine State Loans to fixed interest rate. In February 2011, $85.8 million was refinanced, with the remainder targeted to be refinanced within the next 3 years as market conditions improve. This will allow the Department to better prepare long range forecasts as well as reduce exposure from market fluctuations that may negatively impact the Department's ability to meet debt requirements.

For the past six years, the POM has been successful in attracting new cruise and cargo business, in spite of the competitive pressures from neighboring ports, federal and state security mandates and a downturn in the local and national economy. As part of its obligations to bondholders, the Department is required to maintain a two months O&M reserve, which is built into its operating budget. The Department has managed to increase tariff rates for dockage, wharfage and cranes as stipulated contractually, but not increased miscellaneous tariff fees for the past three years, while at the same time building a Reserve Maintenance fund to address deferred maintenance and improvements to its aging facilities.

Five-Year Financial Outlook



Revenues include cruise, cargo, rentals, parking, carryover and other miscellaneous items like harbor fees and ground transportation. Expenditures include salary, fringe, other operating, and debt service but excludes restricted and unrestricted cash reserves. In FY 2011-12, the total reserve is programmed at $25.594 million and includes a restricted reserve of $11.7 million and an unrestricted reserve of $13.894 million that includes county imposed salary concessions that amounted to $2.429 million and a retirement contribution of $1.9 million that was imposed by the State of Florida. Due to the proprietary nature of the Port's operations and a $400 million capital program expansion that is pledged by non property tax supported general fund revenues, a unrestricted reserve of this capacity is required to hedge against any future risk associated with cargo and cruise revenue fluctuations.

For the purposes of this Five Year Financial Outlook, Cruise line revenue forecast is based on cruise lines itineraries coupled with existing agreements through FY 2012-13 and includes an annual three percent increase in passengers and three percent tariff increases thereafter. Cargo throughput is projected to increase annually by four percent, and tariff rates increase by three percent through FY 2013-14 with a projected twenty percent increase in TEUs in FY 2014-15, as a result of the widening of the Panama Canal and the completion of the dredging of the channel to -50 feet (Deep Dredge); other revenues generally assume a three percent annual growth and rate increases. Associated expenditures, excluding mandated two months operating and maintenance cash reserves, assume salary concessions and a retirement contribution in FY 2011-12, flat growth of salaries restoring partial benefits in FY 2012-13 through FY 2013-14, and a growth rate of five percent for salary and fringes thereafter. Other operating expenditures assume a three percent growth rate for the next two years and assumes an increase in expenses to accommodate expected cargo growth in FY 2014-15 and FY 2015-16. Current year and future year borrowings assume amortization of principal and annual interest payments at five percent; existing Sunshine State loans effective interest rate is assumed at 2.5 percent for FY 2011-12 and at 4 percent thereafter, with the intent to refinance the remaining variable rate portion to fixed rate by 2013, contingent upon favorable market conditions. The financial forecast includes an operating reserve at least equal to the required two months operating and maintenance.

Five-Year Financial Outlook

The Seaport is actively examining various revenue options, refinancing opportunities and expense changes that may significantly affect current data used to develop the five year plan. The department is aggressively pursuing other sources of operating revenues. Currently under consideration are concessionaires, management agreements, and advertising opportunities.

Miami-Dade Aviation Department

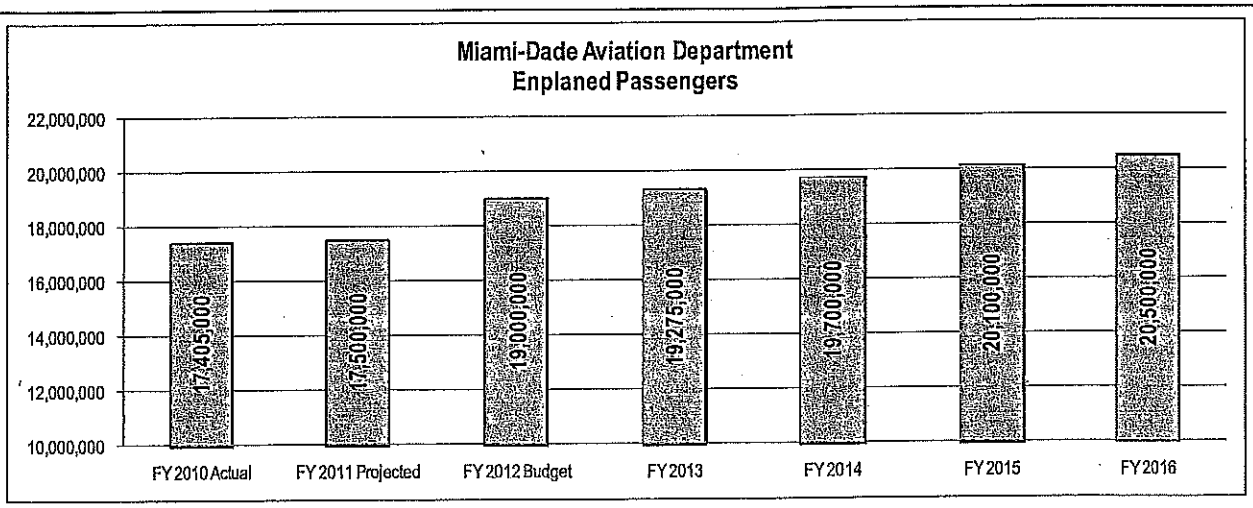
The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 36,000 people are employed in the Miami-Dade County System of Airports, 1,209 of whom are County employees. An economic impact study released in 2009 reported that MIA and the General Aviation Airports had an annual impact of $26.7 billion. MIA and related aviation industries contribute approximately 282,043 jobs directly and indirectly to the South Florida economy, responsible for one out of every 4.1 jobs. Additionally, the airport system contributed $1.016 billion in state and local taxes, and $654.9 million of federal aviation tax revenue.

Enplaned Passengers

A diverse group of airlines provides scheduled passenger service at the Airport including 13 U.S. airlines and 34 foreign-flag carriers in FY 2010-11. It is projected that during FY 2011-12, 19,000 million enplaned passengers will transit through MIA, representing a 8.5 percent increase over FY 2010-11 when 17,500 million enplaned passengers are projected to move through MIA. Similarly domestic traffic for enplaned and deplaned passengers is projected to increase 2.5 percent in FY 2011-12 to 19,735 million from FY 2010-11 figure of 19,253 million passengers. Domestic traffic represents 52 percent of MIA total passengers while international traffic is projected at 48 percent or 17,996 million passengers, up three percent from the previous year.

In international air travel, MIA's geographical location, close proximity to cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 47 percent of the South American market, 31 percent of Central America and 29 percent of the Caribbean market. With 47 percent of total passenger traffic being international, MIA ranks second (preliminary rankings) in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

Five-Year Financial Outlook



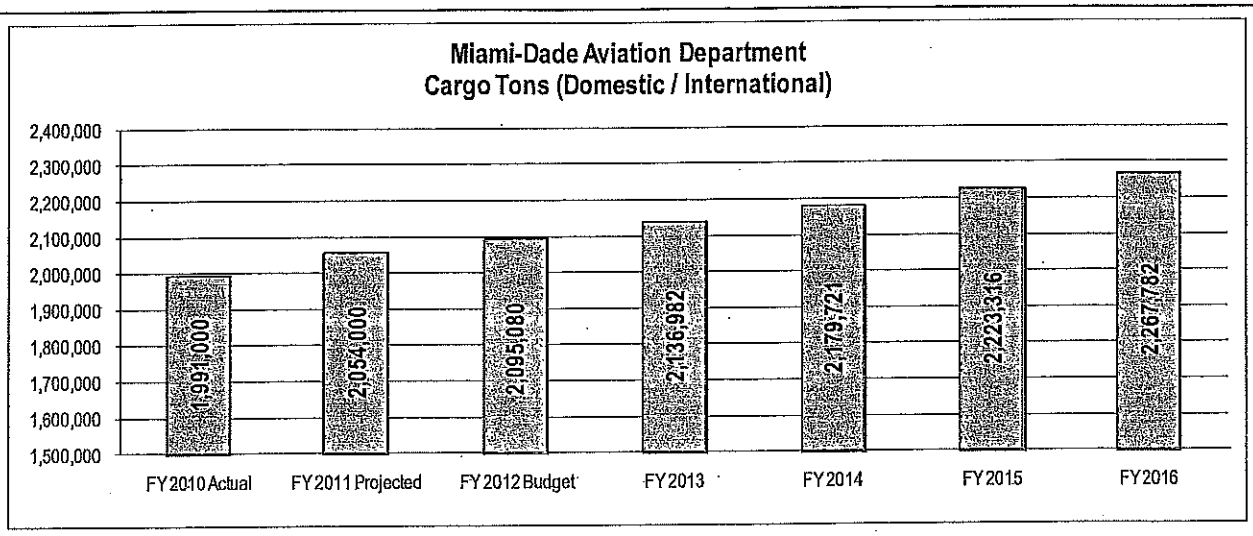
Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. Freight tonnage is projected at 2.054 million in FY 2010-11, resulting in an increase of 3 percent above the prior's year's tonnage of 1.991 million. The cargo tonnage is projected to increase by two percent in FY 2011-12 to 2.095 million tons and maintain the same growth rate thereafter. International tonnage, representing 88 percent of total tonnage is projected to be 1.844 million tons in FY 2011-12 and domestic tonnage is projected at 251,000 tons. It is projected that these amounts will grow proportionally at the two percent growth factor.

MIA's total air trade is valued at nearly $50.7 billion annually, or 96 percent of the dollar value of Florida's total air imports and exports, and 41 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 83 percent of all air imports and 81 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 69 percent of all perishable products, 89 percent of all cut-flower imports, 51 percent of all fish imports, and 73 percent of all fruit and vegetable imports.

MIA's cargo facility development program that began in 1992 has been completed, providing the Airport with over 2.7 million square feet of space in 17 new cargo buildings. Apron space has grown to over 3.8 million square feet, capable of handling 17 B747s or 38 DC-10F's.

Five-Year Financial Outlook

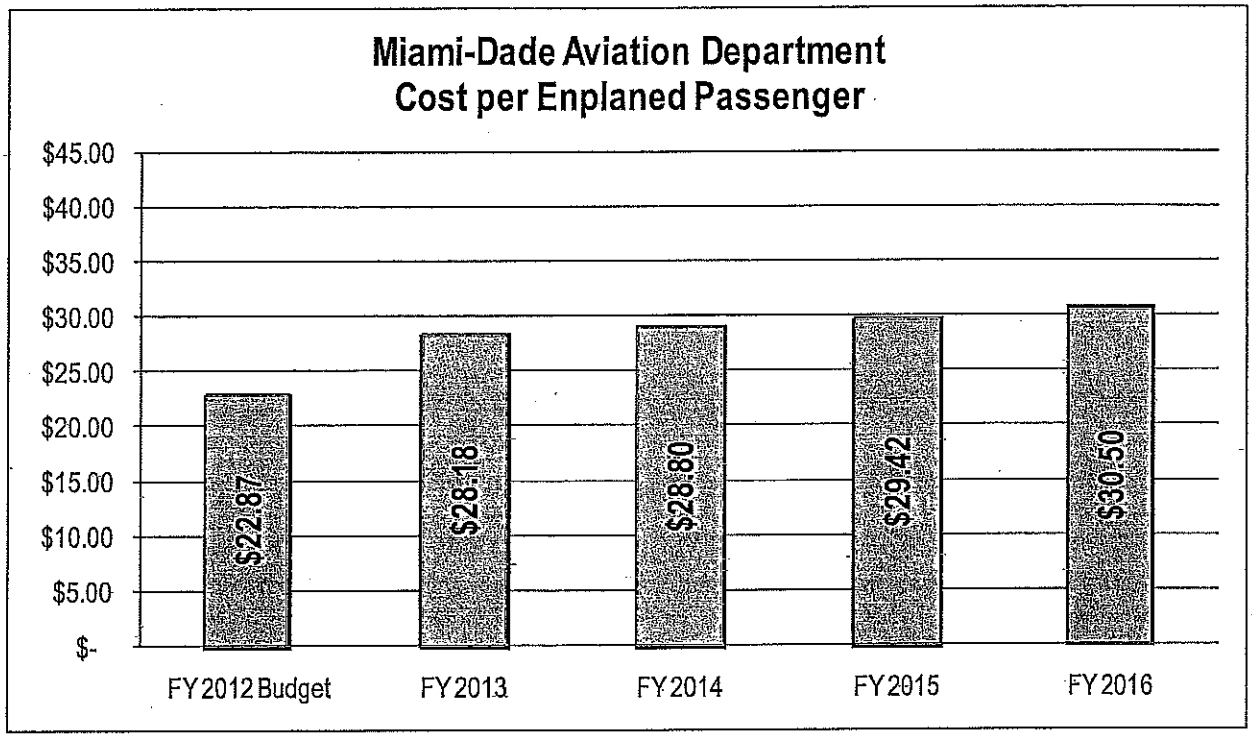


CIP Financial Update

The overall purpose of the CIP is to accommodate future MIA growth (e.g., MIA Mover) and to make the Airport more efficient from an airline operational perspective (e.g., North Terminal). The CIP is funded primarily by long term debt, to be paid from charges to the airlines, supplemented by grants and limited other pay-as-you-go revenues. MDAD will be winding down its $6.568 billion dollar expansion program with most core projects nearing completion or completed in FY 2011-12.

Besides increased passenger traffic, the Department also plans to mitigate the cost increases in the future with reductions in operating expenses. A goal has been established to reduce these expenses by 20 percent over five years. The Department's ultimate goal is to meet a $35 airline cost per enplaned passenger target by FY 2014-15, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.

Five-Year Financial Outlook



Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. With the current threat against civil aviation, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives and restraints on passenger activities. MDAD has reacted promptly to meet the deadlines imposed and has adjusted staff assignments and used outside MDPD resources when possible to minimize overtime costs in an effort to respond to these requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

Following the tragic events of September 11, 2001, the Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. MDAD has worked with TSA on a viable long-term solution to efficiently screen passenger checked baggage by installing Explosive Detection System (EDS) in-line with MIA's baggage conveyor system. The TSA has committed $77 million to offset the cost of an inline EDS.

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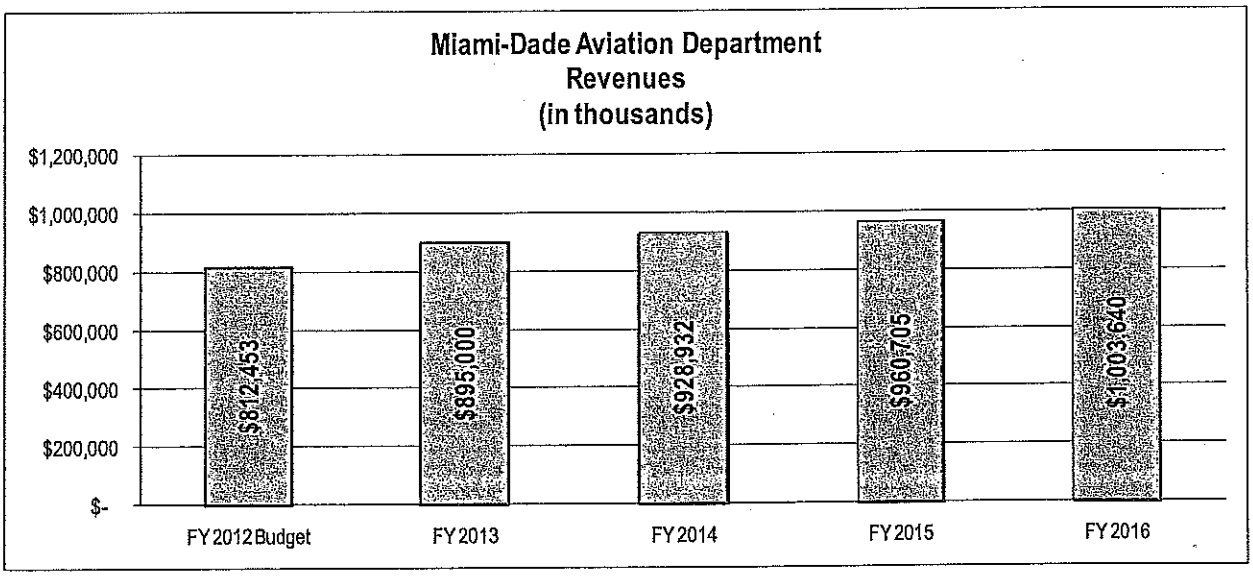
Economic Outlook

MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated at A2 by Moody's, A- by Standard & Poor's, and A by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength.

Traffic has continued to grow from FY 2002 through FY 2008. In FY 2008-09 and FY 2009-10, MDAD experienced a leveling off of traffic consistent with consolidation of the airline industry due to economic conditions worldwide. The Department has assumed an 8.5 percent growth rate in the FY 2012 Budget over the FY 2011 projected enplaned passengers, but will be evaluating and revising this figure during the summer. Passenger Facility Charges (PFC), imposed per passenger to provide revenues to pay debt service for approved projects within the CIP, have generated $778.5 million since its inception in October 2001. MDAD is authorized to collect $2.757 billion including interest, before the authorization expires on October 1, 2037.

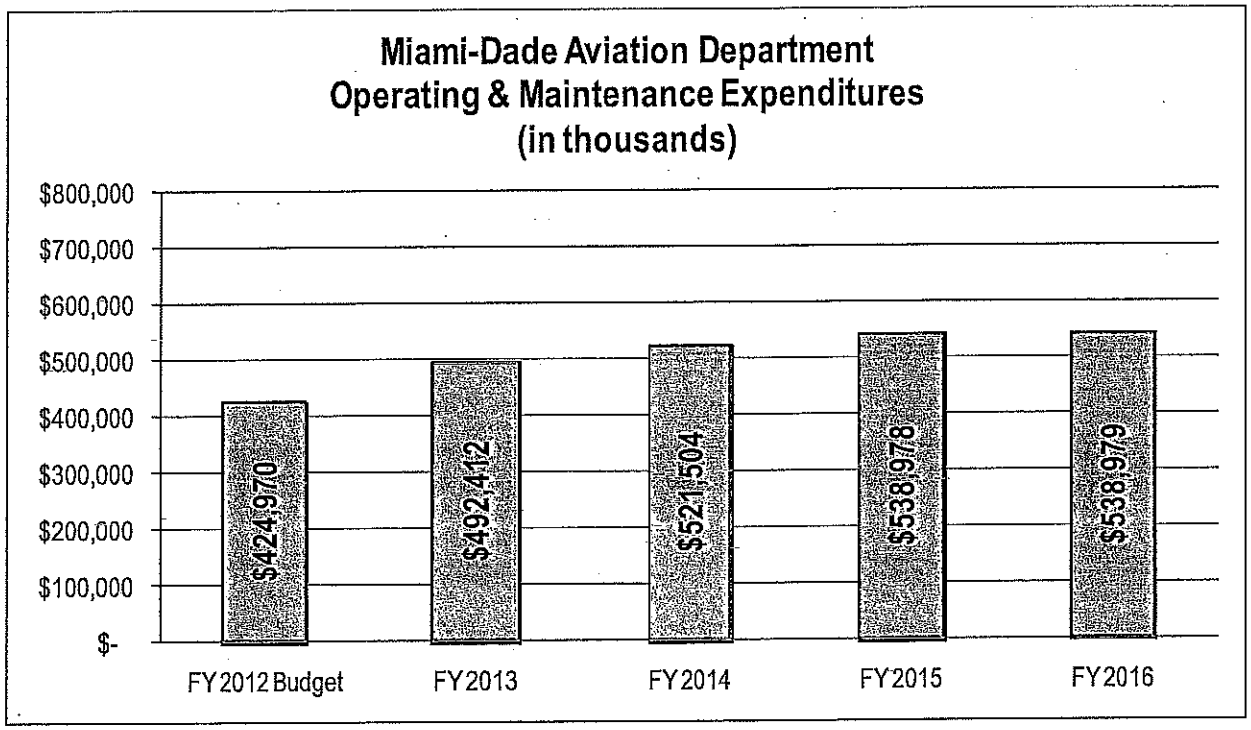
The airline rates and charges at MIA have continued to increase due to the issuance of additional debt required for the department's ongoing Capital Improvement Program. The department is making herculean efforts to increase its ranking as a major airport system as exemplified in its "WE MEAN BUSINESS" Campaign, a five-year plan to refine and improve the department's goals and measures, consistent with its management strategy to increase efficiency, streamline operations, and reduce operating expenses, ensuring MDAD a greater share of the aviation market.



MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates landing fee rates based on expenses that are not covered by direct fee for services provided. The revenue forecast incorporates additional debt service

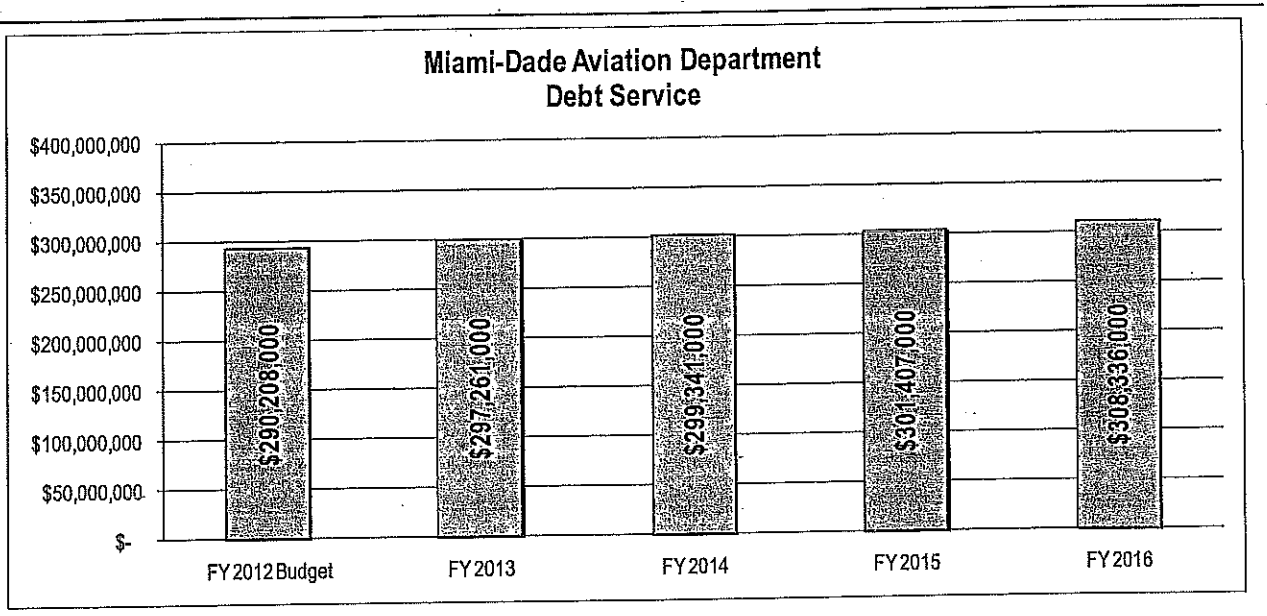
Five-Year Financial Outlook

related expenditures that will be realized in FY 2011-12 that will require an increase in landing fee rates. The increase in landing fee rates as well as CPI driven increases for direct fee for services provided contribute to the increase in revenue over the next five years.



MDAD's operating and maintenance expenditures include expenditures associated with running Miami International Airport as well as four general aviation airports. This amount excludes depreciation, transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve. The majority of North Terminal is now open and the related incremental expenses for maintaining the new facility have been reflected in the adopted operating budget of the Aviation Department for fiscal year 2012. The last component of the North Terminal, Federal Inspection Services area, as well as the MIA Mover connecting Rental Car Center and the Airport, will be completed in late 2011. For 2011-12, the North Terminal is expected to contribute an increase of 5 percent in operational expenditures.

Five-Year Financial Outlook



MDAD's debt service obligations reflect an increase as a result of a $6.377 billion capital improvement program being finalized in the next five years.

People's Transportation Plan (PTP)

The FY 2010-11 MDT Proforma programs moderate revenue and expense projections based on current budgetary constraints. Farebox revenues are projected to increase based on a one percent a year ridership increase as well as a consumer price index factor of 3 percent applied every three years for a fare increase. State operating assistance is projected to increase by two percent a year and Federal preventative maintenance grants are projected to increase by five percent a year. The PTP Surtax revenue reflects an increase of 4.5 percent in FY 2011-12, three percent in FY 2012-13 and three percent thereafter. The General Fund and Capital Improvement Local Option Gas Tax (CI-LOGT) both are forecasted based on Maintenance of Effort (MOE) that stipulates a growth factor of 3.5 percent and 1.5 percent respectively.

The expenditures for salaries and fringes assume collective bargaining concessions. Other operating expenses incorporate a growth factor of 2.5 percent. The Department's capital plan does not include the North or East West Corridors.

The debt service expenditures assumes capitalized interest for two years for the 2010 issuance and capitalization of interest and deferral of principal of each issuance thereafter until FY 2015-16, which marks the finalization of the transportation capital improvement program as programmed in the FY 2010-11 Adopted Budget.

The PTP Five-Year Proforma (below) summarizes revenue and expenditure projections for the next five years.

Five-Year Financial Outlook

Revenue (000's)	2012	2013	2014	2015	2016
Operating Revenue					
Bus, Rail, STS, & Farebox	$ 103,582	$ 104,618	$ 117,551	$ 118,727	$ 119,914
Other Revenues	5,605	5,661	5,718	5,775	5,833
PTP Carryover in PTP Fund	36,610	0	0	0	0
Carryover of PTP (five percent) (County Portion)	0	7,322	7,542	7,768	8,001
Grant Funds & Subsidies					
Federal					
Formula Grant-Preventative Maintenance	56,100	61,740	64,827	68,068	71,472
JARC	2,055	2,055	2,055	2,055	2,055
State					
Block Grant	19,448	19,837	20,234	20,638	21,051
TD Program	5,439	5,548	5,659	5,772	5,887
Urban Corridor	1,524	1,524	1,524	1,524	1,524
TD Tokens	2,548	2,548	2,548	2,548	2,548
Local					
PTP Surtax (95 percent)	184,652	190,191	195,897	201,774	207,827
Miami Dade MOE (3.5 Percent)	156,707	162,192	167,868	173,744	179,825
Additional Local Revenue or Service Cut*	0	0	26,057	26,969	27,912
CI-LOGT (3 Cents)	15,553	16,877	18,500	18,529	18,807
CI-LOGT (2 Cents)	0	0	10,103	13,538	13,606
SFRTA GF Support	0	0	0	0	0
SFRTA PMT	666	666	666	666	666
PTP Interest	1,847	1,902	1,959	2,018	2,078
Capital Reimbursements	7,385	7,754	8,142	8,549	8,977
Total Operating Revenues	**$ 599,720**	**$ 590,435**	**$ 656,849**	**$ 678,661**	**$ 697,984**

Five-Year Financial Outlook

Expenses (000's)	2012	2013	2014	2015	2016
Direct Operating Expeses					
MDT Operating Expenses	$ 442,098	$ 463,365	$ 473,688	$ 485,635	$ 502,024
Total MDT Operating Expenses	**442,098**	**463,365**	**473,688**	**485,635**	**502,024**
Other Operating Expeses					
Municipal Contribution	36,930	38,038	39,179	40,355	41,565
New Municipal Contribution	11,079	5,706	5,877	6,053	6,235
CITT Staff	2,415	2,514	2,514	2,514	2,514
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235
Deficit Repayment	27,564	0	0	0	0
PWD Project Management (Pay Go)	3,042	3,133	3,227	3,324	3,424
Debt Service					
Pre Existing Debt Service	11,845	7,439	7,439	2,494	2,494
Rezoning Bonds	1,425	1,425	1,425	1,425	1,425
Bridge Loan	1,500	0	0	0	0
Bus Leasing Payment ($100 million lease for 10yr)	0	2,717	5,435	8,152	10,869
PTP Debt Service	53,817	60,760	81,700	102,635	124,617
Total Expenses	**$ 595,950**	**$ 589,333**	**$ 624,719**	**$ 656,822**	**$ 699,402**
Year-End Difference	**$ 3,769**	**$ 1,102**	**$ 32,130**	**$ 21,839**	**$ (1,418)**
Accumulated Difference	**$ 3,769**	**$ 4,871**	**$ 37,002**	**$ 58,841**	**$ 57,423**

* *Additional local revenue represents either a service reduction or infusion of additional local dollars through a combination of gas and property taxes.*

** *The Additional two cents of CI-LOGT will have to be levied by July 2013 in order to be considered a viable revenue source in FY 2013-14*

*** *It is anticipated that a fare increase will be programmed in FY 2013-14 of $.25*

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Basic Needs						
* American Red Cross Greater Miami & The Keys	Emergency Services	Basic Needs	$ 148,750	$ 74,375	Basic Needs	$ 148,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Food Recovery and Distribution	Basic Needs	$ 29,750	$ 29,750	Basic Needs	$ 29,750
Dade County Bar Association Legal Aid Society	South Dade Domestic Violence Legal Assistance Project	Basic Needs	$ 38,675	$ 38,675	Basic Needs	$ 38,675
Dominican American National Foundation, CDC	Neighborhood Information and Referral Services Project	Basic Needs	$ 10,413	$ 10,413	Basic Needs	$ 10,413
Faithful Friend Center, Inc.	Food Distribution	Basic Needs	$ 32,725	$ 32,725	Basic Needs	$ 32,725
Fanm Ayisyen Nan Miyami, Inc.	Legal Clinic	Basic Needs	$ 29,750	$ 29,750	Basic Needs	$ 29,750
Farm Share, Inc.	The Emergency Food Assistance Program	Basic Needs	$ 600,000	$ 600,000	Basic Needs	$ 600,000
Feeding South Florida (F.K.A. Daily Bread Food Bank, Inc.)	Food = Strength	Basic Needs	$ 17,850	$ 17,850	Basic Needs	$ 17,850
Haitian Neighborhood Center, Sant La	Information and Referral Services	Basic Needs	$ 29,750	$ 29,750	Basic Needs	$ 29,750
Homestead Soup Kitchen, Inc.	Homestead Soup Kitchen	Basic Needs	$ 8,925	$ 8,925	Basic Needs	$ 8,925
Human Services Coalition of Dade, Inc.	Prosperity Campaign	Basic Needs	$ 110,075	$ 110,075	Basic Needs	$ 110,075
Jewish Community Services of South Florida, Inc.	Information, Access and Referral Services	Basic Needs	$ 17,850	$ 17,850	Basic Needs	$ 17,850
Legal Services of Greater Miami, Inc.	Basic Legal Needs Project	Basic Needs	$ 38,675	$ 38,675	Basic Needs	$ 38,675
* Lutheran Services Florida, Inc.	New Beginnings	Basic Needs	$ 22,908	$ 11,454	Basic Needs	$ 22,908
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Diminishing Hunger and Poverty	Basic Needs	$ 28,000	$ 28,000	Basic Needs	$ 28,000
Salvation Army- A Georgia Corporation	Men's Lodge Ex-Offenders Program-Detainee Program	Basic Needs	$ 52,500	$ 52,500	Basic Needs	$ 52,500
Stop Hunger, Inc.	Monthly Food Program	Basic Needs	$ 109,900	$ 109,900	Basic Needs	$ 109,900
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 1	Basic Needs	$ 26,775	$ 26,775	Basic Needs	$ 26,775
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 2	Basic Needs	$ 19,338	$ 19,338	Basic Needs	$ 19,338
* The Dialysis Food Foundation of South Florida	Human and Social Services	Basic Needs	$ 14,875	$ 7,438	Basic Needs	$ 14,875
Trinity Church, Inc.	Food/Nutrition for Homeless Women and Infants	Basic Needs	$ 102,638	$ 102,638	Basic Needs	$ 102,638
Voices for Children Foundation, Inc.	The Children's Needs Programs	Basic Needs	$ 37,188	$ 37,188	Basic Needs	$ 37,188
West Dade Community Services, Inc.	Emergency Rental	Basic Needs	$ 14,875	$ 14,875	Basic Needs	$ 14,875
West Dade Community Services, Inc.	Food Program	Basic Needs	$ 10,562	$ 10,562	Basic Needs	$ 10,562
West Dade Community Services, Inc.	Low Income Assistance	Basic Needs	$ 85,750	$ 85,750	Basic Needs	$ 85,750
West Dade Community Services, Inc.	Senior, Youth, and Low Income Assistance	Basic Needs	$ 20,825	$ 20,825	Basic Needs	$ 20,825
* Women's Shelter of Hope	Living In Fear Ends (LIFE)	Basic Needs	$ 142,625	$ 71,313	Basic Needs	$ 142,625
YWCA of Greater Miami	YWCA Economic Empowerment Predatory Lending Ed Services	Basic Needs	$ 50,575	$ 50,575	Basic Needs	$ 50,575
			$ 1,852,522	**$ 1,687,943**		**$ 1,852,522**
Children & Adults with Disabilities						
Association for Retarded Citizens, The South Florida, Inc.	Project Find	Children & Adults with Disabilities	$ 23,800	$ 23,800	Children & Adults with Disabilities	$ 23,800
Bayview Center for Mental Health, Inc.	Food Service and Word Processing Program	Children & Adults with Disabilities	$ 17,850	$ 17,850	Children & Adults with Disabilities	$ 17,850
Bertha Abess Children's Center, Inc.	With It Project	Children & Adults with Disabilities	$ 46,410	$ 46,410	Children & Adults with Disabilities	$ 46,410
Best Buddies International, Inc.	Friendship Program for Adults and Youth with Dev. Disabilities	Children & Adults with Disabilities	$ 100,100	$ 100,100	Children & Adults with Disabilities	$ 100,100
* Center For Independent Living, Inc	TREAD-Therapeutic Recreation & Exercise for Adults w/Disabilities	Children, Youth, & Families	$ 5,250	$ 5,250	Children & Adults with Disabilities	$ 5,250
Center for Independent Living, Inc.	On a Roll	Children & Adults with Disabilities	$ 14,875	$ 14,875	Children & Adults with Disabilities	$ 14,875
Center for Independent Living, Inc.	Living Skills Training	Children & Adults with Disabilities	$ 29,066	$ 29,066	Children & Adults with Disabilities	$ 29,066
Center for Independent Living, Inc.	Community Awareness	Children & Adults with Disabilities	$ 29,750	$ 29,750	Children & Adults with Disabilities	$ 29,750
Center for Independent Living, Inc.	ASL Interpreter Services	Children & Adults with Disabilities	$ 52,500	$ 52,500	Children & Adults with Disabilities	$ 52,500
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Therapies for Children and Adults w/ Developmental Disabilities	Children & Adults with Disabilities	$ 46,113	$ 46,113	Children & Adults with Disabilities	$ 46,113
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	In-home Support	Children & Adults with Disabilities	$ 94,427	$ 94,427	Children & Adults with Disabilities	$ 94,427
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Support and Educational Services	Children & Adults with Disabilities	$ 110,075	$ 110,075	Children & Adults with Disabilities	$ 110,075
Epilepsy Foundation of Florida	Epilepsy Services	Children & Adults with Disabilities	$ 41,650	$ 41,650	Children & Adults with Disabilities	$ 41,650
Fanm Ayisyen Nan Miyami, Inc.	Case Management for Families with Disabilities	Children & Adults with Disabilities	$ 35,700	$ 35,700	Children & Adults with Disabilities	$ 35,700
Good Hope Equestrian Training Center, Inc.	Cultural Enhancement & Rec. Activities for Children with Disabilities	Children & Adults with Disabilities	$ 23,800	$ 23,800	Children & Adults with Disabilities	$ 23,800
Hearing and Speech Center of Florida, Inc.	Therapy for All	Children & Adults with Disabilities	$ 40,520	$ 40,520	Children & Adults with Disabilities	$ 40,520

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Shake-A-Leg-Miami, Inc.	Launching Summer Dreams	Children & Adults with Disabilities	$ 28,000	$ 28,000	Children & Adults with Disabilities	$ 28,000
Spinal Cord Living-Assistance Dev., Inc.	SCLAD Resource Center for Persons with Disabilities	Children & Adults with Disabilities	$ 66,725	$ 66,725	Children & Adults with Disabilities	$ 66,725
* Sunrise Community, Inc.	Senior Day Services	Children & Adults with Disabilities	$ 5,243	$ 5,243	Children & Adults with Disabilities	$ 5,243
The Association for Dev. Of the Exceptional, Inc.	ADE-Academic/Vocational Program for Adults with Dis.	Children & Adults with Disabilities	$ 69,650	$ 69,650	Children & Adults with Disabilities	$ 69,650
United Home Care Services, Inc.	Children and Adults with Disabilities	Children & Adults with Disabilities	$ 47,600	$ 47,600	Children & Adults with Disabilities	$ 47,600
			$ 929,104	$ 929,104		$ 929,104
Children, Youth, & Families						
* The Abriendo Puertas Governing Board of East Little Havana	Safe Space, Safe Haven	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 39,375
* The Abriendo Puertas Governing Board of East Little Havana	One Stop Community Care and Resource Center	Children, Youth, & Families	$ 39,375	$ 39,375	Children, Youth, & Families	$ 44,625
Abstinence Between Strong Teens International, Inc.	Closing the Gap	Children, Youth, & Families	$ 24,395	$ 24,395	Children, Youth, & Families	$ 24,395
Adgam, Inc.	Substance Abuse Prevention & Intervention	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Adults Mankind Organization, Inc.	Youth CAP	Children, Youth, & Families	$ 163,625	$ 163,625	Children, Youth, & Families	$ 163,625
Alhambra Heights Residential Force Inc.	School Readiness, Academic Performance Improvement Services	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Alliance for Musical Arts Productions, Inc.	Family Initiative	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Amigos Together For Kids, Inc. DBA Amigos For Kids	Amigos For Kids Out of School Program	Children, Youth, & Families	$ 52,500	$ 52,500	Children, Youth, & Families	$ 52,500
Art Works For Us, Inc.	Therapeutic Dance and Music Program	Children, Youth, & Families	$ 5,250	$ 5,250	Children, Youth, & Families	$ 5,250
Artz-N-The Hood, Inc.	Kidz @ Play Art Education Program	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Aspira of Florida, Inc.	Stay in School Program	Children, Youth, & Families	$ 46,113	$ 46,113	Children, Youth, & Families	$ 46,113
Aspira of Florida, Inc.	Academic Support	Children, Youth, & Families	$ 47,600	$ 47,600	Children, Youth, & Families	$ 47,600
* Aspira of Florida, Inc.	Parent Child Literacy Intervention Program (PCLIP)	Children, Youth, & Families	$ 38,675	$ 19,338	Children, Youth, & Families	$ 38,675
Ayuda, Inc.	Making Parenting a Pleasure	Children, Youth, & Families	$ 24,395	$ 24,395	Children, Youth, & Families	$ 24,395
Belafonte Tacolcy Center, Inc.	FAST (Families Against Suspension Termination) and Freedom School	Children, Youth, & Families	$ 41,965	$ 41,965	Children, Youth, & Families	$ 41,965
Beta Tau Zeta Royal Association, Inc.	ROYAL After School Tutoring	Children, Youth, & Families	$ 45,850	$ 45,850	Children, Youth, & Families	$ 45,850
Big Brothers Big Sisters of Greater Miami	Bigs in Schools/Sites (BISS)	Children, Youth, & Families	$ 38,675	$ 38,675	Children, Youth, & Families	$ 38,675
Black Door Dance Ensemble, Inc.	Programmatic Support-Dance Workshop	Children, Youth, & Families	$ 2,433	$ 2,433	Children, Youth, & Families	$ 2,433
Boys & Girls Clubs of Miami Dade, Inc.	Out-of-School Programs	Children, Youth, & Families	$ 139,650	$ 139,650	Children, Youth, & Families	$ 139,650
Buncho Park Sports & Community Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 4,200	$ 4,200	Children, Youth, & Families	$ 4,200
Camille & Sulette Merilus Foundation for Haiti Development Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 8,925	$ 8,925	Children, Youth, & Families	$ 8,925
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Family Strengthening	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Catholic Charities of the Archdiocese of Miami, Inc.	Children's Access to Health Care	Children, Youth, & Families	$ 25,823	$ 25,823	Children, Youth, & Families	$ 25,823
Catholic Charities of the Archdiocese of Miami, Inc.	Infants and Toddlers Enhancement Program	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
Catholic Charities of the Archdiocese of Miami, Inc.	Preschool Inclusion Enhancement Program	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
* Catholic Charities of the Archdiocese of Miami, Inc.	Transitional Shelter Program for Homeless Families	Children, Youth, & Families	$ 23,800	$ 11,900	Children, Youth, & Families	$ 23,800
Centro Mater Child Care Services, Inc.	Centro Mater Child Care Services, Inc.	Children, Youth, & Families	$ 68,425	$ 68,425	Children, Youth, & Families	$ 68,425
CHARLEE of Dade County, Inc.	Court Services for Foster Children	Children, Youth, & Families	$ 75,110	$ 75,110	Children, Youth, & Families	$ 75,110
Children's Home Society of Florida	Special Needs Childcare	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
City of North Miami Beach	Parks and Recreation Department Sports Program	Children, Youth, & Families	$ 11,200	$ 11,200	Children, Youth, & Families	$ 11,200
City of South Miami	The Afterschool House (Tutoring)	Children, Youth, & Families	$ 26,775	$ 26,775	Children, Youth, & Families	$ 26,775
City of Sweetwater	Sweetwater Meeting Needs Program II	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
City of Sweetwater	Sweetwater Meeting Needs Program I	Children, Youth, & Families	$ 22,400	$ 22,400	Children, Youth, & Families	$ 22,400
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Positive Youth Development & Afterschool Program	Children, Youth, & Families	$ 38,675	$ 38,675	Children, Youth, & Families	$ 38,675
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Keeping Children Smart and Safe After School Program	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Teen Pregnancy Prevention	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
Coconut Grove Cares Inc.	After School and Summer Camp Program	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Communities In Schools of Miami, Inc	Arts Enrichment Program	Children, Youth, & Families	$ 4,200	$ 4,200	Children, Youth, & Families	$ 4,200
Communities In Schools of Miami, Inc	NFL Youth Education Town Center	Children, Youth, & Families	$ 28,263	$ 28,263	Children, Youth, & Families	$ 28,263
Community Service Outreach	Soccer Program	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Concerned African Women, Inc.	Public Awareness	Children, Youth, & Families	$ 16,800	$ 16,800	Children, Youth, & Families	$ 16,800
Concerned African Women, Inc.	New Dimensions in Community Education	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
Coral Estates Soccer Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 4,200	$ 4,200	Children, Youth, & Families	$ 4,200

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Deering Estate Foundation, Inc.	Programmatic Support	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
Dominican American National Foundation, CDC	Martial Arts/After School Program	Children, Youth, & Families	$ 19,600	$ 19,600	Children, Youth, & Families	$ 19,600
Dominican American National Foundation, CDC	Child/Parent Literacy Program	Children, Youth, & Families	$ 24,395	$ 24,395	Children, Youth, & Families	$ 24,395
Dominican American National Foundation, CDC	Academic and Vocational Program	Children, Youth, & Families	$ 10,413	$ 10,413	Children, Youth, & Families	$ 10,413
Dominican American National Foundation, CDC	Computer Training	Children, Youth, & Families	$ 23,800	$ 23,800	Children, Youth, & Families	$ 23,800
Drug Free Youth in Town (DFYIT) Inc.	DFYIT	Children, Youth, & Families	$ 126,140	$ 126,140	Children, Youth, & Families	$ 126,140
Eleventh Judicial Circuit of Florida Administrative Office of the Courts	Juvenile Drug Court	Children, Youth, & Families	$ 87,500	$ 87,500	Children, Youth, & Families	$ 87,500
Embrace Girls Foundation, Inc., The, d/b/a Embrace Foundation	Embrace Girl Power! After School Programs and Camps.	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
* Family Life Center	Music School	Children, Youth, & Families	$ 14,875	$ 14,875		$ -
Family Resource Center of South Florida, Inc.	Parent Education Program	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Fanm Ayisyen Nan Miyami, Inc.	Family Empowerment	Children, Youth, & Families	$ 17,850	$ 17,850	Children, Youth, & Families	$ 17,850
Fanm Ayisyen Nan Miyami, Inc.	Case Management & Special Projects/Economic Development Programs	Children, Youth, & Families	$ 98,000	$ 98,000	Children, Youth, & Families	$ 98,000
Farah's Angels Day Care Center, Inc.	Early Childhood Education & Child Care	Children, Youth, & Families	$ 22,400	$- 22,400	Children, Youth, & Families	$ 22,400
Florida Venture Foundation	Business Resource Center Program	Children, Youth, & Families	$ 42,000	$ 42,000	Children, Youth, & Families	$ 42,000
* Florida Venture Foundation	Youth Build	Children, Youth, & Families	$ 86,275	$ 43,138	Children, Youth, & Families	$ 86,275
Foster Care Review, Inc.	Citizens Review Program	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park FCAT Tutoring Program	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park After School Program	Children, Youth, & Families	$ 39,375	$ 39,375	Children, Youth, & Families	$ 39,375
Friends of the Drug Court, Inc.	Miami-Dade Adult Drug Court	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
GALATA, Inc.	Youth LEAP	Children, Youth, & Families	$ 50,575	$ 50,575	Children, Youth, & Families	$ 50,575
* GALATA, Inc.	Employment Services Training Program 1	Children, Youth, & Families	$ 13,685	$ 13,685		$ -
* GALATA, Inc.	Employment Services Training Program 2	Children, Youth, & Families	$ 16,800	$ 16,800		$ -
Girl Scout Council of Tropical Florida, Inc.	Girls Scout Academic Afterschool Program	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Gulf Coast Jewish Family Services, Inc.	Capable and Caring Parents	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Haitian American Alliance Youth Foundation, Inc.	Community Center Program	Children, Youth, & Families	$ 98,000	$ 98,000	Children, Youth, & Families	$ 98,000
Haitian American Citizenship and Voter Education Center, Inc.	Public Service - Reaching for the American Dream	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Haitian American Youth of Tomorrow, Inc.	Civic Education and Academic Engagement for a Better Tomorrow	Children, Youth, & Families	$ 14,000	$ 14,000	Children, Youth, & Families	$ 14,000
Haitian Neighborhood Center, Sant La	Financial Literacy and Tax Preparation Services	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center General Operations	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
Harvest Fire International Outreach Ministries, Inc.	Harvest Fire Family Enrichment Center	Children, Youth, & Families	$ 17,850	$ 17,850	Children, Youth, & Families	$ 17,850
* Health Choice Network, Inc.	Healthy Body, Healthy Soul Pediatric Asthma Project	Children, Youth, & Families	$ 44,625	$ 44,625		$ -
Hearing and Speech Center of Florida, Inc.	Development Training for Childcare Workers and Parents	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Helping Hands Youth Center, Inc.	Helping Hands Youth Center Recreational Activities	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Helping Hands Youth Center, Inc.	Olinda/Partners Parks Programmatic Support	Children, Youth, & Families	$ 61,250	$ 61,250	Children, Youth, & Families	$ 61,250
Helping Hands Youth Center, Inc.(HHYC)	HHYC Olinda/Partners Park Recreational Activities	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Helping Hands Youth Center, Inc.(HHYC)	HHYC Liberty Square Recreational Activities	Children, Youth, & Families	$ 61,250	$ 61,250	Children, Youth, & Families	$ 61,250
Hispanic Coalition Corp.	At Risk Youth and Family Intervention	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program Kendall Office	Children, Youth, & Families	$ 52,500	$ 52,500	Children, Youth, & Families	$ 52,500
Institute for Child and Family Health, Inc.	Before and After School Program	Children, Youth, & Families	$ 40,163	$ 40,163	Children, Youth, & Families	$ 40,163
Institute for Child and Family Health, Inc.	Child Abuse and Neglect Prevention Services	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Institute for Child and Family Health, Inc.	Emancipation Program	Children, Youth, & Families	$ 37,188	$ 37,188	Children, Youth, & Families	$ 37,188
Institute for Child and Family Health, Inc.	Positive Youth Development Program	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Institute for Child and Family Health, Inc.	Infant Mental Health Training	Children, Youth, & Families	$ 47,600	$ 47,600	Children, Youth, & Families	$ 47,600
Jewish Community Services of South Florida, Inc.	Youth Academic and Support Services	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
KIDCO Child Care, Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Latinos United in Action Center, Inc.	Computer and Online Resources for Empowerment (CORE)	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900

Attachment F

CBO Continuation Funding by Category

	NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
	Leisure City/ Modello Optimist Club of Fl, Inc.	Youth Educational Services	Children, Youth, & Families	$ 26,775	$ 26,775	Children, Youth, & Families	$ 26,775
	Liberty City Optimist Club of Florida, Inc.	Programmatic Support	Children, Youth, & Families	$ 14,000	$ 14,000	Children, Youth, & Families	$ 14,000
	Liberty City Optimistic Club of Florida, Inc.	Organized Sports	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
	Lighthouse of God in Christ, Inc.	Lighthouse Community Lab Center for Tutoring	Children, Youth, & Families	$ 17,325	$ 17,325	Children, Youth, & Families	$ 17,325
*	Little Haiti Housing Association, Inc.	Little Haiti Digital Clubhouse	Children, Youth, & Families	$ 11,900	$ 11,900		
	Little River Scholars, Inc. (was NBSA)	Programmatic Support	Children, Youth, & Families	$ 14,000	$ 14,000	Children, Youth, & Families	$ 14,000
	LirrafO, Inc. (d/b/a O'Farrill Learning Center)	FCAT Tutoring	Children, Youth, & Families	$ 34,125	$ 34,125	Children, Youth, & Families	$ 34,125
	LirrafO, Inc. (d/b/a O'Farrill Learning Center)	Pre-Reading & Pre-Writing	Children, Youth, & Families	$ 68,425	$ 68,425	Children, Youth, & Families	$ 68,425
	Mahogany Youth Corporation	Teach a Child To Fish	Children, Youth, & Families	$ 2,433	$ 2,433	Children, Youth, & Families	$ 2,433
	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental Education Awareness Partnership	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
	Miami Northside Optimist Club, Inc.	Purchase of Supplies and Equipment	Children, Youth, & Families	$ 14,000	$ 14,000	Children, Youth, & Families	$ 14,000
	Miami Police Athletic League, Inc.	After School Matters Program	Children, Youth, & Families	$ 9,520	$ 9,520	Children, Youth, & Families	$ 9,520
*	Mujeres Unidas en Justicia, Educacion Y Reform, Inc.	Domestic Violence/Sexual Assault Program	Children, Youth, & Families	$ 149,643	$ 74,822	Children, Youth, & Families	$ 149,643
	Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
	Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ 17,850	$ 17,850	Children, Youth, & Families	$ 17,850
	Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ 39,375	$ 39,375	Children, Youth, & Families	$ 39,375
	New Hope Development Center	Project 33147 (Youth Development, Health Education, Life Skills Training)	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
	New Hope Development Center	Youth After School Program/ Summer Camp	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
	New Jerusalem Community Development Corporation	Rites of Passage (Amari & Amina)	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
	Non-Violence Project USA, Inc.(NVP)	Girls Voice/Boys Voice/ NVP Club/ Project LOVEs	Children, Youth, & Families	$ 102,638	$ 102,638	Children, Youth, & Families	$ 102,638
	North Miami Beach Little League, Inc.	Sports Programming Support	Children, Youth, & Families	$ 2,975	$ 2,975	Children, Youth, & Families	$ 2,975
	Omega Activity Center Foundation, Inc.	Lamplighters Program	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
	One Art Inc.	After School Program	Children, Youth, & Families	$ 26,984	$ 26,984	Children, Youth, & Families	$ 26,984
*	One Man Can Make A Difference Jesus Did Youth Group, Inc.	School Mentorship Program	Children, Youth, & Families	$ 5,950	$ 5,950		$ -
	Optimist Club of Ives Estates, North Miami Beach, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
	Optimist Club of Sunland, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 4,505	$ 4,505	Children, Youth, & Families	$ 4,505
	Overtown Community Optimist Club, Inc.	Overtown Community Optimist Club Sports Program	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
	Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	$ 4,200	$ 4,200	Children, Youth, & Families	$ 4,200
	Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
	Peace Be Still Youth Development Center, Inc.	After School Program	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
	Plag Museum, Inc.	Plag Museum on Wheels- District 11	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
*	Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Family Empowerment Program	Children, Youth, & Families	$ 56,525	$ 56,525		$ -
*	Project Stoppp, Inc.	Youth Leadership Program	Children, Youth, & Families	$ 23,800	$ 23,800		$ -
*	Project Stoppp, Inc.	Youth Leadership Program	Children, Youth, & Families	$ 39,375	$ 39,375		$ -
*	Project Stoppp, Inc.	Youth Leadership Program (District 2)	Children, Youth, & Families	$ 14,875	$ 14,875		$ -
*	Project Stoppp, Inc.	Youth Leadership Program (District 3)	Children, Youth, & Families	$ 11,900	$ 11,900		$ -
	Read2Succeed	Family Literacy & Tutoring Enrichment Program	Children, Youth, & Families	$ 39,375	$ 39,375	Children, Youth, & Families	$ 39,375
	ReCapturing Vision International Inc.	RTV VIP Program	Children, Youth, & Families	$ 47,600	$ 47,600	Children, Youth, & Families	$ 47,600
	Regis House Inc.	Melrose Mobilization	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
	Regis House, Inc.	Adolescent Outpatient Program	Children, Youth, & Families	$ 122,500	$ 122,500	Children, Youth, & Families	$ 122,500
	Richmond Perrine Optimist Club, Inc.	Modello South Dade Neighborhood E.P.	Children, Youth, & Families	$ 47,600	$ 47,600	Children, Youth, & Families	$ 47,600
	Richmond Perrine Optimist Club, Inc.	Community Suspension Program	Children, Youth, & Families	$ 158,270	$ 158,270	Children, Youth, & Families	$ 158,270
	Richmond Perrine Optimist Club, Inc.	After School Care	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
	Richmond Perrine Optimist Club, Inc.	Family Preservation	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
	Richmond Perrine Optimist Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
	Shed Group, Inc., The	Give & Gain	Children, Youth, & Families	$ 8,925	$ 8,925	Children, Youth, & Families	$ 8,925
*	Sister to Sister Everyone Has a Heart Foundation, Inc.	Heart Disease Awareness	Children, Youth, & Families	$ 14,000	$ 14,000		$ -
	South Florida Baseball Dreamers Corp.	Sports Programmatic Support	Children, Youth, & Families	$ 2,503	$ 2,503	Children, Youth, & Families	$ 2,503
	South Florida Youth Symphony, Inc.	SFYS Music Instruction Program- District 11	Children, Youth, & Families	$ 8,925	$ 8,925	Children, Youth, & Families	$ 8,925
	South Miami/Coral Gables Elk Lodge #1676	GATE Program	Children, Youth, & Families	$ 140,000	$ 140,000	Children, Youth, & Families	$ 140,000
	Special Olympics Florida, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 5,250	$ 5,250	Children, Youth, & Families	$ 5,250
	St. Alban's Day Nursery, Inc.	Early Literacy (Project Literacy)	Children, Youth, & Families	$ 20,825	$ 20,825	Children, Youth, & Families	$ 20,825
	St. Alban's Day Nursery, Inc.	Infants and Toddlers (Early Start)	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
	St.Agnes Community Development Corporation	After School and Summer Camp	Children, Youth, & Families	$ 52,500	$ 52,500	Children, Youth, & Families	$ 52,500

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Sweet Vine, Inc.	Outreach and Prevention Services Program	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Sweet Vine, Inc.	Sweet Vine Youth Center	Children, Youth, & Families	$ 38,675	$ 38,675	Children, Youth, & Families	$ 38,675
Switchboard of Miami, Inc.	HELPLINE and 2-1-1	Children, Youth, & Families	$ 59,500	$ 59,500	Children, Youth, & Families	$ 59,500
Switchboard of Miami, Inc.	The Teen Outreach Program	Children, Youth, & Families	$ 38,675	$ 38,675	Children, Youth, & Families	$ 38,675
Teen Upward Bound, Inc. (TUB)	TUB Learning	Children, Youth, & Families	$ 28,560	$ 28,560	Children, Youth, & Families	$ 28,560
The Abriendo Puertas Governing Board of East Little Havana	"Reach to Teach" After School and Summer Program	Children, Youth, & Families	$ 34,213	$ 34,213	Children, Youth, & Families	$ 53,900
The Admit Program, Inc.	South Miami-Dade Expansion	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
The Family Christian Association of America Inc	Positive Youth Development	Children, Youth, & Families	$ 80,500	$ 80,500	Children, Youth, & Families	$ 80,500
The JPM Centre at Miami Gardens Drive Inc.	School Readiness/Academic Performance Improvement Services/After School/Stay in School and Parental Skills Training	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
The Optimist Foundation of Greater Goulds, Florida, Inc.	Reading, Resistance, and Recreation	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
The Optimist Foundation of Greater Goulds, Florida, Inc.	Neighborhood Empower Program	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
Tropical Everglades Visitor Association, Inc.	Program Support-Facility Improvements	Children, Youth, & Families	$ 11,200	$ 11,200	Children, Youth, & Families	$ 11,200
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Transition Program	Children, Youth, & Families	$ 56,525	$ 56,525	Children, Youth, & Families	$ 56,525
University of Miami	Home Based Parenting Services: Strengthening At-risk families	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
University of Miami	Preventing abuse through responsive parenting	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Urgent, Inc.	Rites of Passage Prevention Program	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Urgent, Inc.	Children, Youth, and Families - Risk Reduction	Children, Youth, & Families	$ 24,395	$ 24,395	Children, Youth, & Families	$ 24,395
Village South, Inc.	Sports Programming Support	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
Voices for Children Foundation, Inc.	Guardian Ad Litem Program	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
World Literacy Crusade of Florida	Children, Youth, & Families	Children, Youth, & Families	$ 105,000	$ 105,000	Children, Youth, & Families	$ 105,000
Young Men's Christian Association of Greater Miami, Inc.	Early childhood program	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Young Men's Christian Association of Greater Miami, Inc.	Out of school program	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
Youth of America Incorporated	Children, Youth, and Families	Children, Youth, & Families	$ 59,500	$ 59,500	Children, Youth, & Families	$ 59,500
YWCA of Greater Miami	Enhanced After School Programs	Children, Youth, & Families	$ 32,725	$ 32,725	Children, Youth, & Families	$ 32,725
YWCA of Greater Miami	Teen Pregnancy Youth Development	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
			$ 5,900,620	$ 5,751,424		$ 5,651,997
Criminal Justice						
Adgam, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
* Aspira of Florida, Inc.	Youth Sanctuary Program	Criminal Justice	$ 24,395	$ 24,395	Criminal Justice	$ 24,395
Aspira of Florida, Inc.	Crime Prevention Program	Criminal Justice	$ 44,625	$ 44,625	Criminal Justice	$ 44,625
Aspira of Florida, Inc.	Neighborhood Empowerment Program	Criminal Justice	$ 50,575	$ 50,575	Criminal Justice	$ 50,575
Ayuda, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
* Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	Criminal Justice	$ 11,900	$ 11,900		
City of Opa Locka	Crime Prevention Program	Criminal Justice	$ 41,650	$ 41,650	Criminal Justice	$ 41,650
Concerned African Women, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Concerned African Women, Inc.	Improving Community Control	Criminal Justice	$ 122,500	$ 122,500	Criminal Justice	$ 122,500
Dominican American National Foundation, CDC	Family Empowerment Crime Prevention	Criminal Justice	$ 29,750	$ 29,750	Criminal Justice	$ 29,750
Easter Seals South Florida	Stay-in-School/Crime Prevention	Criminal Justice	$ 44,625	$ 44,625	Criminal Justice	$ 44,625
Family Counseling Services of Greater Miami, Inc.	Neighborhood Empowerment Program	Criminal Justice	$ 44,625	$ 44,625	Criminal Justice	$ 44,625
* Haitian American Organization for Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	Criminal Justice	$ 14,875	$ 14,875		
Institute for Child and Family Health, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Institute for Child and Family Health, Inc.	Gang Prevention & Intervention Program/Youth Gang Resource Center	Criminal Justice	$ 62,476	$ 62,476	Criminal Justice	$ 62,476
Institute for Child and Family Health, Inc.	SNAP-Stop Now and Plan	Criminal Justice	$ 105,000	$ 105,000	Criminal Justice	$ 105,000
Institute for Child and Family Health, Inc.	Serious Habitual Offender Sibling Program (SHOSib)	Criminal Justice	$ 154,000	$ 154,000	Criminal Justice	$ 154,000
Institute for Child and Family Health, Inc.	Family Intervention Services-Functional Family Therapy	Criminal Justice	$ 404,180	$ 404,180	Criminal Justice	$ 404,180
Institute for Child and Family Health, Inc.	Family and Child Empowerment (FACE) Program	Criminal Justice	$ 70,000	$ 70,000	Criminal Justice	$ 70,000
Institute for Child and Family Health, Inc.	Gang Unit Exit Strategy Services Program	Criminal Justice	$ 59,619	$ 59,619	Criminal Justice	$ 59,619
Institute for Child and Family Health, Inc.	Youth Gang Resource Center	Criminal Justice	$ 87,271	$ 87,271	Criminal Justice	$ 87,271
Institute of Black Family Life, Inc.	Family Empowerment Program	Criminal Justice	$ 29,453	$ 29,453	Criminal Justice	$ 29,453

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NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Jewish Community Services of South Florida, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Miami-Dade Community Action, Inc	Family and Child Empowerment	Criminal Justice	$ 70,000	$ 70,000	Criminal Justice	$ 70,000
New Horizons Community Mental Health Center, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
* Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Stay in School	Criminal Justice	$ 133,875	$ 133,875		$ -
Regis House, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
SER-Jobs for Progress, Inc.	SAMS	Criminal Justice	$ 44,625	$ 44,625	Criminal Justice	$ 44,625
Switchboard of Miami, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Switchboard of Miami, Inc.	Gang Hotline	Criminal Justice	$ 23,800	$ 23,800	Criminal Justice	$ 23,800
Teen Job Corps	Teen Job Corps Program	Criminal Justice	$ 14,875	$ 14,875	Criminal Justice	$ 14,875
The Advocate Program, Inc.	Juvenile Justice Program	Criminal Justice	$ 36,890	$ 36,890	Criminal Justice	$ 36,890
The Advocate Program, Inc.	Paid Internship	Criminal Justice	$ 11,200	$ 11,200	Criminal Justice	$ 11,200
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ 17,069	$ 17,069	Criminal Justice	$ 17,069
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ 119,151	$ 119,151	Criminal Justice	$ 119,151
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ 178,500	$ 178,500	Criminal Justice	$ 178,500
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Action Through Collaboration Family Literacy Program	Criminal Justice	$ 24,395	$ 24,395	Criminal Justice	$ 24,395
University of Miami	Youth Crime Task Force	Criminal Justice	$ 140,000	$ 140,000	Criminal Justice	$ 140,000
World Literacy Crusade of Florida	Girl's Intervention Program	Criminal Justice	$ 11,900	$ 11,900	Criminal Justice	$ 11,900
World Literacy Crusade of Florida	Family Empowerment Program	Criminal Justice	$ 25,200	$ 25,200	Criminal Justice	$ 25,200
* Youth Co-Op, Inc.	Stay-In-School Counseling Program	Criminal Justice	$ 29,750	$ 29,750	Criminal Justice	$ 29,750
Youth Co-Op, Inc.	SAMS	Criminal Justice	$ 44,090	$ 44,090	Criminal Justice	$ 44,090
Youth Co-Op, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Youth of America Incorporated	Improving Community Control	Criminal Justice	$ 11,900	$ 11,900	Criminal Justice	$ 11,900
YWCA of Greater Miami	SAMS	Criminal Justice	$ 44,230	$ 44,230	Criminal Justice	$ 44,230
			$ 2,891,694	$ 2,891,694		$ 2,731,044
Elder Needs						
Action Community Center, Inc.	Transportation Services for Elderly and Handicapped	Elder Needs	$ 39,200	$ 39,200	Elder Needs	$ 39,200
Allapattah Community Action, Inc.	Homebound Meals	Elder Needs	$ 42,500	$ 42,500	Elder Needs	$ 42,500
Allapattah Community Action, Inc.	Congregate Meals	Elder Needs	$ 51,000	$ 51,000	Elder Needs	$ 51,000
Alliance for Aging, Inc.	Local Funding Match	Elder Needs	$ 167,344	$ 167,344	Elder Needs	$ 167,344
Ayuda, Inc.	Home-based Services For the Frail Elderly	Elder Needs	$ 42,500	$ 42,500	Elder Needs	$ 42,500
Barry University, Inc.	Cross Training for Providers (Elder Needs)	Elder Needs	$ 59,500	$ 59,500	Elder Needs	$ 59,500
Catholic Charities of the Archdiocese of Miami, Inc.	Services to the Elderly	Elder Needs	$ 165,750	$ 165,750	Elder Needs	$ 165,750
City of South Miami	Elderly Services - South Miami Senior Meals	Elder Needs	$ 18,400	$ 18,400	Elder Needs	$ 18,400
City of Sweetwater	Elderly Services - Sweetwater Elderly Services Program	Elder Needs	$ 52,500	$ 52,500	Elder Needs	$ 52,500
Communities United, Inc.	Seniors First Disaster Hurricane Preparedness Program	Elder Needs	$ 85,000	$ 85,000	Elder Needs	$ 85,000
Community Coalition, Inc	Senior Link	Elder Needs	$ 87,500	$ 87,500	Elder Needs	$ 87,500
De Hostos Senior Center, Inc.	Elderly Services - Congregate Meals	Elder Needs	$ 55,250	$ 55,250	Elder Needs	$ 55,250
De Hostos Senior Center, Inc.	Elderly Services - Homebound Meals	Elder Needs	$ 63,750	$ 63,750	Elder Needs	$ 63,750
De Hostos Senior Center, Inc.	Elderly Services - Activity Program	Elder Needs	$ 75,000	$ 75,000	Elder Needs	$ 75,000
Easter Seals South Florida	Extended Day and Saturday Adult Day Care	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
Fifty Five Years and Up, Inc.	Home-Based Enhanced Nutrition Services	Elder Needs	$ 142,250	$ 142,250	Elder Needs	$ 142,250
GALATA, Inc.	Senior Center: 60+ Bridging the Gap	Elder Needs	$ 40,000	$ 40,000	Elder Needs	$ 40,000
GALATA, Inc.	Senior Transportation	Elder Needs	$ 55,250	$ 55,250	Elder Needs	$ 55,250
GALATA, Inc.	Adult Day Care	Elder Needs	$ 63,750	$ 63,750	Elder Needs	$ 63,750
Guardianship Program of Dade County, Inc.	Legal Guardianship Services	Elder Needs	$ 26,775	$ 26,775	Elder Needs	$ 26,775
Holy Temple Human Services, Inc.	Early Intervention/Prevention Program	Elder Needs	$ 62,900	$ 62,900	Elder Needs	$ 62,900
* Inner City Community Development, Corp.	Elderly Services - Beautiful Day in the Neighborhood	Elder Needs	$ 21,250	$ 21,250		$ -
Jewish Community Services of South Florida, Inc.	Miami Beach Senior Center	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
Jewish Community Services of South Florida, Inc.	Seymour Gelber Adult Day Care Center	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Delivered Meals Program	Elder Needs	$ 76,500	$ 76,500	Elder Needs	$ 76,500
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Repair	Elder Needs	$ 59,415	$ 59,415	Elder Needs	$ 59,415
Jewish Community Services of South Florida, Inc.	Elderly Services - Home Shopping Program/Hurricane Preparedness	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Jewish Community Services of South Florida, Inc.	Elderly Services - In-Home Services for the Frail Elderly	Elder Needs	$ 68,000	$ 68,000	Elder Needs	$ 68,000
Jewish Community Services of South Florida, Inc.	Elderly Services - North Miami Beach Services / Senior Crime Prevention	Elder Needs	$ 42,500	$ 42,500	Elder Needs	$ 42,500
Jewish Community Services of South Florida, Inc.	Elderly Services - Sunny Isles Senior Services Program	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Josefa Perez de Castano Kidney Foundation Inc.	Nutrition/Services	Elder Needs	$ 61,250	$ 61,250	Elder Needs	$ 61,250
Latinos United in Action Center, Inc.	Elderly Services - Citizenship, Internet & Intergenerational Empowerment Services for Seniors (CITIES)	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Center-Based Socialization/Recreation	Elder Needs	$ 76,500	$ 76,500	Elder Needs	$ 76,500
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Home Based Services for the Frail Elderly	Elder Needs	$ 127,500	$ 127,500	Elder Needs	$ 127,500
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - (District 6) Home Delivered Meals	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Center-Based Care/Congregate Meals	Elder Needs	$ 38,250	$ 38,250	Elder Needs	$ 38,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals - Congregate Meals (District 5)	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals (All (Countywide))	Elder Needs	$ 134,938	$ 134,938	Elder Needs	$ 134,938
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Exercise and Arts & Crafts (District 5)	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Home Delivered Meals (District 11)	Elder Needs	$ 63,750	$ 63,750	Elder Needs	$ 63,750
Masada Home Care, Inc.	Home Based Services for Frail Elderly	Elder Needs	$ 59,500	$ 59,500	Elder Needs	$ 59,500
Michael Ann Russell Jewish Community Center Inc.	The Quality of Life- Senior Wellness Program	Elder Needs	$ 78,050	$ 78,050	Elder Needs	$ 78,050
NANAY, Inc.	Special Transport	Elder Needs	$ 28,560	$ 28,560	Elder Needs	$ 28,560
NANAY, Inc.	Early Intervention	Elder Needs	$ 48,450	$ 48,450	Elder Needs	$ 48,450
NANAY, Inc.	Center-Based Services	Elder Needs	$ 59,500	$ 59,500	Elder Needs	$ 59,500
New Horizons Community Mental Health Center, Inc.	Neighborhood Family Services Elderly Program	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
North Miami Foundation for Senior Citizens' Services, Inc.	Early Intervention Services	Elder Needs	$ 14,875	$ 14,875	Elder Needs	$ 14,875
North Miami Foundation for Senior Citizens' Services, Inc.	Emergency Meals	Elder Needs	$ 16,000	$ 16,000	Elder Needs	$ 16,000
North Miami Foundation for Senior Citizens' Services, Inc.	Health & Wellness	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
North Miami Foundation for Senior Citizens' Services, Inc.	Transportation	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
North Miami Foundation for Senior Citizens' Services, Inc.	In-Home Services	Elder Needs	$ 65,450	$ 65,450	Elder Needs	$ 65,450
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - Home Delivered Meals	Elder Needs	$ 12,750	$ 12,750	Elder Needs	$ 12,750
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Diminishing Hunger and Poverty for Seniors	Elder Needs	$ 14,875	$ 14,875	Elder Needs	$ 14,875
S.T.E.P.S. In the Right Direction, Inc.	Elderly Services - Elderly Caregiver Support Project	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
S.T.E.P.S. In the Right Direction, Inc.	Elderly Services - Elderly Emergency Minor Home Repairs Project	Elder Needs	$ 29,750	$ 29,750	Elder Needs	$ 29,750
Senior L.I.F.T. Center, Inc.	Elderly Services - Senior Social Services	Elder Needs	$ 140,000	$ 140,000	Elder Needs	$ 140,000
Sisters and Brothers Forever, Inc.	V. Elder Needs	Elder Needs	$ 434,000	$ 434,000	Elder Needs	$ 434,000
Southwest Social Services Program, Inc.	Elderly Meals & Supportive Services Program	Elder Needs	$ 242,250	$ 242,250	Elder Needs	$ 242,250
Switchboard of Miami, Inc.	Seniors Never Alone	Elder Needs	$ 280,500	$ 280,500	Elder Needs	$ 280,500
Tacolcy Economic Development Corporation, Inc.	Elderly Services - Resident Support Services	Elder Needs	$ 25,500	$ 25,500	Elder Needs	$ 25,500
The Advocate Program, Inc.	Elder Services - Domestic Violence Awareness	Elder Needs	$ 76,500	$ 76,500	Elder Needs	$ 76,500
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Services	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
UNIDAD of Miami Beach Inc.	Unidad Senior Center Services	Elder Needs	$ 12,750	$ 12,750	Elder Needs	$ 12,750
United Home Care Services, Inc.	Elder Needs	Elder Needs	$ 127,500	$ 127,500	Elder Needs	$ 127,500
			$ 4,485,232	$ 4,485,232		$ 4,463,982

Health

Adgam, Inc.	HIV/AIDS Prevention	Health	$ 14,875	$ 7,438	Health	$ 7,438
Adgam, Inc.	HIV/AIDS Risk Reduction	Health	$ 26,775	$ 13,388	Health	$ 13,388
* Borinquen Health Care Center, Inc.	The Health Connection	Health	$ 82,250	$ 41,125	Health	$ 41,125

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Care Resources Group, LLC	HIV/AIDS Risk Reduction: Children, Youth, and Families	Health	$ 50,575	$ 25,288		$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Home Visiting Program	Health	$ 44,625	$ 22,313	Health	$ 22,313
Empower U, Inc.	HIV/AIDS Risk Reduction - Children, Youth, and Families	Health	$ 29,750	$ 14,875	Health	$ 14,875
Girl Scout Council of Tropical Florida, Inc.	Decisions for Your Life	Health	$ 35,700	$ 17,850	Health	$ 17,850
Health Council of South Florida, Inc.	Operational Support	Health	$ 65,078	$ 32,539	Health	$ 32,539
Liga Contra el Cancer, Inc. (League Against Cancer)	Liga Contra el Cancer - patients cancer care services	Health	$ 122,500	$ 61,250	Health	$ 61,250
North Miami Beach Medical Center	Opa-Locka Medical Outreach	Health	$ 23,800	$ 11,900	Health	$ 11,900
Regis House, Inc.	Healthy Outreach Program	Health	$ 42,000	$ 21,000	Health	$ 21,000
Sembrando Flores	HIV/AIDS Prevention and Education	Health	$ 11,900	$ 5,950	Health	$ 5,950
The Center for Positive Connections, Inc.	SISTA (Sisters Informing Sisters on Topics About AIDS)	Health	$ 14,875	$ 7,438	Health	$ 7,438
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Familias	Community AIDS Partnership Grant Program	Health	$ 171,500	$ 85,750	Health	$ 85,750
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Outreach	Health	$ 10,115	$ 5,058	Health	$ 5,058
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Substance Abuse and Hepatitis C Program	Health	$ 23,800	$ 11,900	Health	$ 11,900
* Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Risk Reduction Social Services	Health	$ 14,875	$ 7,438	Health	$ 7,438
Union Positiva, Inc.	Programs Offering Preventive Health Promotion and Promoting Access to Health Services: HIV/AIDS Prevention and Early Intervention Services for High-Risk Residents	Health	$ 52,500	$ 26,250	Health	$ 26,250
Village South, Inc.	HIV/AIDS Risk Reduction - Boys Program	Health	$ 38,675	$ 19,338	Health	$ 19,338
Village South, Inc.	Mental Health and Substance Abuse Treatment	Health	$ 57,418	$ 28,709	Health	$ 28,709
Village South, Inc.	Substance Abuse Prevention and Treatment Program	Health	$ 51,206	$ 25,603	Health	$ 25,603
			$ 984,792	$ 492,396		$ 467,109
Immigrants/New Entrants						
Adults Mankind Organization, Inc.	RET Resource Room	Immigrants/New Entrants	$ 8,925	$ 4,463	Immigrants/New Entrants	$ 4,463
American Fraternity Inc.	Immigration Services	Immigrants/New Entrants	$ 48,475	$ 24,238	Immigrants/New Entrants	$ 24,238
American Fraternity Inc.	Social Services for the Immigration Services	Immigrants/New Entrants	$ 31,500	$ 15,750	Immigrants/New Entrants	$ 15,750
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Guardian Program	Immigrants/New Entrants	$ 35,700	$ 17,850	Immigrants/New Entrants	$ 17,850
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Immigration Project	Immigrants/New Entrants	$ 59,500	$ 29,750	Immigrants/New Entrants	$ 29,750
Colombian American National Coalition, Inc.	ICARE	Immigrants/New Entrants	$ 39,375	$ 19,688	Immigrants/New Entrants	$ 19,688
Colombian American National Coalition, Inc.	Immigrants & New Entrants	Immigrants/New Entrants	$ 71,400	$ 35,700	Immigrants/New Entrants	$ 35,700
Colombian American National Coalition, Inc.	Domestic Violence Immigrant, Counseling, Assistance, Referral, and Education (DV ICARE)	Immigrants/New Entrants	$ 35,700	$ 17,850	Immigrants/New Entrants	$ 17,850
Florida Immigrant Advocacy Center	Legal Assistance for Immigrants	Immigrants/New Entrants	$ 76,237	$ 38,119	Immigrants/New Entrants	$ 38,119
GALATA, Inc.	American Dream Achievement Project	Immigrants/New Entrants	$ 17,850	$ 8,925	Immigrants/New Entrants	$ 8,925
Institute for Child and Family Health, Inc.	Community Based Adaptation and Socialization Program	Immigrants/New Entrants	$ 34,213	$ 17,107	Immigrants/New Entrants	$ 17,107
Junta Patriotica Cubana, Inc.	Community Outreach Conferences	Immigrants/New Entrants	$ 28,000	$ 14,000	Immigrants/New Entrants	$ 14,000
Latin America Foundation	Hispanics and Seniors Education, Training and Orientation for a Better Community	Immigrants/New Entrants	$ 73,325	$ 36,663	Immigrants/New Entrants	$ 36,663
Miami Behavioral Health Center, Inc.	Community-based Adaptation and Socialization	Immigrants/New Entrants	$ 32,725	$ 16,363	Immigrants/New Entrants	$ 16,363
* Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Academic and Vocational Recertification	Immigrants/New Entrants	$ 25,288	$ 12,644		$ -
S.T.E.P.S. in the Right Direction, Inc.	Legal Services for Immigrants and New Entrants Project	Immigrants/New Entrants	$ 14,875	$ 7,438	Immigrants/New Entrants	$ 7,438
Spanish-American Basic Education and Rehabilitation, Inc. (SABER)	Academic/Vocational and Recertification of Foreign Nurses Program	Immigrants/New Entrants	$ 25,288	$ 12,644	Immigrants/New Entrants	$ 12,644
St Thomas University, Inc.	St Thomas University, Inc St. Thomas University Human Rights Institute	Immigrants/New Entrants	$ 95,200	$ 47,600	Immigrants/New Entrants	$ 47,600
WeCount! Inc.	Immigrant Worker Orientation and Support Project	Immigrants/New Entrants	$ 98,000	$ 49,000	Immigrants/New Entrants	$ 49,000
Youth Co-Op, Inc.	Match Grant Program	Immigrants/New Entrants	$ 98,000	$ 49,000	Immigrants/New Entrants	$ 49,000
			$ 949,576	$ 474,788		$ 462,144
Other						
Barry University, Inc.	Barry University Social & Economic Development	Other	$ 59,500	$ 29,750	Other	$ 29,750
* Carrfour Supporting Housing, Inc.	Rivermont	Other	$ 23,800	$ 11,900	Other	$ 11,900

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Workforce Development						
The Advocate Program, Inc.	Professional Training Institute	Workforce Development	$ 27,668	$ 13,834	Workforce Development	$ 13,834
Adults Mankind Organization, Inc.	Employment Services	Workforce Development	$ 89,250	$ 44,625	Workforce Development	$ 44,625
Better Way of Miami	Workforce Development	Workforce Development	$ 46,827	$ 23,414	Workforce Development	$ 23,414
Center For Independent Living, Inc	Workforce Development Program	Workforce Development	$ 192,185	$ 96,093	Workforce Development	$ 96,093
Community Coalition, Inc	Employment & Training Program	Workforce Development	$ 148,750	$ 74,375	Workforce Development	$ 74,375
Transition, Inc.	Workforce Development	Workforce Development	$ 131,674	$ 65,837	Workforce Development	$ 65,837
Youth Co-Op, Inc.	Employment Assistance Center	Workforce Development	$ 110,250	$ 55,125	Workforce Development	$ 55,125
			$ 746,604	**$ 373,302**		**$ 373,302**
Chambers						
Colombian American Chamber of Commerce of Greater Miami, Inc.	Trade and Commerce Economic Development Activities	Chambers	$ 39,047	$ 19,523	Chambers	$ 19,523
Economic Development of South Miami Dade, Inc.	Programmatic Support- Economic Development Contacts	Chambers	$ 71,846	$ 35,923	Chambers	$ 35,923
Foundation for Democracy in Africa, Inc. (Africando)	Africando-U.S. Africa Trade and Investment Symposium	Chambers	$ 52,063	$ 26,031	Chambers	$ 26,031
Miami Beach Latin Chamber of Commerce/Camara de Comercio Latina de Miami Beach, Inc.	Visitor Information Center Activities at Lincoln Road	Chambers	$ 26,031	$ 13,016	Chambers	$ 13,016
Miami-Dade Chamber of Commerce, Inc.	Economic Development Activities	Chambers	$ 52,063	$ 26,031	Chambers	$ 26,031
South Florida Hispanic Chamber of Commerce, Inc.	Minority Business and Education Enhancement Program	Chambers	$ 26,031	$ 13,016	Chambers	$ 13,016
Latin Chamber of Commerce (CAMACOL)	Hemispheric Conference sponsorship	Chambers	$ 169,203	$ 84,602	Chambers	$ 84,602
South Florida Puerto Rican Chamber of Commerce Inc. d/b/a Puerto Rican Chamber of Commerce of South Florida	Puerto Rican Chamber Business Services/Community Office	Chambers	$ 82,259	$ 41,129	Chambers	$ 41,129
* **Reflects rescinded and/or correction of scrivener errors**			**$ 518,543**	**$ 259,271**		**$ 259,271**
		Total	**$ 21,341,795**	**$ 18,386,708**		**$ 18,148,905**

Attachment F

CBO Continuation Funding by Category

	NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
*	Catholic Charities of the Archdiocese of Miami, Inc.	Positive Youth Development Program	Other	$ 26,775	$ 13,388	Other	$ 13,388
	Contractors Resource Center, Inc.	Contractors Technical Assistance Program	Other	$ 73,500	$ 36,750	Other	$ 36,750
	Fairchild Tropical Botanic Garden, Inc.	Programmatic Support	Other	$ 196,796	$ 98,398	Other	$ 98,398
	Family and Children Faith Coalition	Faith-Based Information and Referral Directory	Other	$ 17,850	$ 8,925	Other	$ 8,925
	Florida International University	Inter-American Conference of Mayors	Other	$ 34,125	$ 17,063	Other	$ 17,063
*	Hands on Miami	Transformation Zone	Other	$ 28,000	$ 14,000		$ -
	Historic Hampton House Community Trust, Inc.	Historic Hampton House Cultural Education, Restoration, & Renovation Assistance	Other	$ 28,000	$ 14,000	Other	$ 14,000
	Jewish Community Services of South Florida, Inc.	Positive Youth Development	Other	$ 38,675	$ 19,338	Other	$ 19,338
*	Latin Chamber of Commerce (CAMACOL) Loan Fund, Inc.	Micro Loan Technical Assistance	Other	$ 28,000	$ 14,000	Other	$ 14,000
	Legal Services of Greater Miami, Inc.	Self-Sufficiency Legal Project	Other	$ 68,600	$ 34,300	Other	$ 34,300
*	Martin Luther King Economic Development Corp.	Martin Luther King Revitalization Project and Associated Services	Other	$ 73,500	$ 36,750		$ -
*	Martin Luther King Economic Development Corp.	"Reclaim the Dream" Candlelight Memorial Services	Other	$ 36,750	$ 18,375		$ -
	Neighbors and Neighbors Association, Inc.	Technical Support to Small Businesses	Other	$ 98,000	$ 49,000	Other	$ 49,000
	New Horizons Community Mental Health Center, Inc.	Community Resource Team	Other	$ 44,625	$ 22,313	Other	$ 22,313
	Rafael Hernandez Housing and Economic Development Corp.	Commercial Facade Program	Other	$ 11,200	$ 5,600	Other	$ 5,600
*	University of West Florida	Miami Dade Business Seminars and Counseling	Other	$ 28,000	$ 14,000	Other	$ 14,000
	We-Care of South Dade, Inc.	Information and Referral Services	Other	$ 75,625	$ 37,813	Other	$ 37,813
				$ 991,321	$ 495,661		$ 426,536
	Special Needs						
	Barry University, Inc.	Cross Training for Providers	Special Needs	$ 41,650	$ 20,825	Special Needs	$ 20,825
*	Brownsville Community Development Corporation	Housing Counseling Program	Special Needs	$ 28,000	$ 14,000		$ -
	Camillus House, Inc.	Homeless Prevention Case Management	Special Needs	$ 26,775	$ 13,388	Special Needs	$ 13,388
*	Camillus House, Inc.	Case Management Program for Women	Special Needs	$ 51,408	$ 25,704	Special Needs	$ 25,704
	Catholic Hospice, Inc.	Caregiver Support Program	Special Needs	$ 59,500	$ 29,750	Special Needs	$ 29,750
	Center of Information and Orientation, Inc.	Domestic Violence Prevention Program	Special Needs	$ 12,880	$ 6,440	Special Needs	$ 6,440
	Citrus Health Network, Inc.	Kiva Safe Haven	Special Needs	$ 23,800	$ 11,900	Special Needs	$ 11,900
	Citrus Health Network, Inc.	Shaman Housing	Special Needs	$ 23,800	$ 11,900	Special Needs	$ 11,900
	City of Miami	City of Miami Homeless Assistance Program	Special Needs	$ 23,800	$ 11,900	Special Needs	$ 11,900
	Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Aftercare Case Management	Special Needs	$ 31,982	$ 15,991	Special Needs	$ 15,991
	Family Counseling Services of Greater Miami, Inc.	Early Intervention/Prevention Program	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
	Here's Help	Substance Abuse Treatment	Special Needs	$ 48,790	$ 24,395	Special Needs	$ 24,395
	Institute for Child and Family Health, Inc.	Early Intervention/Prevention Services for Children	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
	Institute for Child and Family Health, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
	Institute for Child and Family Health, Inc.	Therapeutic Milieu Treatment Care Program	Special Needs	$ 43,138	$ 21,569	Special Needs	$ 21,569
	Jewish Community Services of South Florida, Inc.	Homeless Outreach for Prevention and Employment	Special Needs	$ 26,537	$ 13,269	Special Needs	$ 13,269
	Jewish Community Services of South Florida, Inc.	Homeless Outreach Program for Employment (HOPE - Match Funds)	Special Needs	$ 32,725	$ 16,363	Special Needs	$ 16,363
	Kristi House, Inc.	Services to Victims of Sexual Assault	Special Needs	$ 87,500	$ 43,750	Special Needs	$ 43,750
	Lutheran Services Florida, Inc.	Partners For Homes	Special Needs	$ 14,875	$ 7,438	Special Needs	$ 7,438
	Miami Behavioral Health Center, Inc.	Early Intervention/Prevention Services for Children	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
	Miami Behavioral Health Center, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
*	Miami Behavioral Health Center, Inc.	Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	Special Needs	$ 48,906	$ 24,453	Special Needs	$ 24,453
	National Council of Jewish Woman, Inc. Greater Miami Section (NCJW)	NCJW Domestic Abuse Education, Prevention, and Services Program	Special Needs	$ 14,000	$ 7,000	Special Needs	$ 7,000
	Psycho-Social Rehabilitation Center, Inc. (dba Fellowship House)	Mentors Career Development Program	Special Needs	$ 48,906	$ 24,453	Special Needs	$ 24,453
	Switchboard of Miami, Inc.	Sweetwater Neighborhood Resource Network	Special Needs	$ 44,625	$ 22,313	Special Needs	$ 22,313
	Switchboard of Miami, Inc.	Project Success	Special Needs	$ 51,765	$ 25,883	Special Needs	$ 25,883
	Voices for Children Foundation, Inc.	Services to Victims of Domestic Violence or Sexual Assault	Special Needs	$ 38,675	$ 19,338	Special Needs	$ 19,338
				$ 1,091,787	$ 545,894		$ 531,894

Attachment G

Adrienne Arsht Performing Arts Center
$1.5 million repayment

Fiscal Year	Original	Revised
	April 25, 2006	October 1, 2011
FY 10-11	1,500,000	750,000
FY 11-12	1,500,000	1,300,000
FY 12-13	1,500,000	1,305,000
FY 13-14	1,500,000	1,305,000
FY 14-15	1,500,000	1,350,000
FY 15-16	1,500,000	1,350,000
FY 16-17	1,500,000	1,350,000
FY 17-18	1,500,000	1,350,000
FY 18-19	1,500,000	1,350,000
FY 19-20	1,500,000	1,350,000
FY 20-21	1,500,000	1,350,000
FY 21-22	1,500,000	1,350,000
FY 22-23	1,500,000	1,350,000
FY 23-24	1,500,000	1,350,000
FY 24-25	1,500,000	1,350,000
FY 25-26	1,500,000	1,350,000
FY 26-27	1,500,000	1,350,000
FY 27-28		
FY 28-29		
FY 29-30		

Jackson HEALTH SYSTEM

PUBLIC HEALTH TRUST

Carlos A. Migoya
President & Chief Executive Officer

TO: Honorable Carlos A. Gimenez, Mayor
Honorable Joe A. Martinez, Chairman
and Members, Board of County Commissioners

FROM: Carlos A. Migoya
President & Chief Executive Officer

DATE: August 31, 2011

RE: Public Health Trust FY 2011-12 Proposed Budget

When I became president of the Public Health Trust (PHT) and CEO of Jackson Health System (JHS) on May 1, 2011, Jackson faced great uncertainty and a $382.3 million shortfall for the upcoming FY 2011-12 budget. Past practices created a culture that struggled to embrace fiscal responsibility and accountability. Contrary to contemporary best practices, many budgeted figures were based on estimates or averages that did not reflect the unique characteristics of separate agencies and distinct service areas. As a result, the FY 2010-11 adopted budget lacked both financial precision and operational buy-in from the managers who should be the first line of fiscal accountability.

We immediately set about changing the process commencing with a zero-based budget development that reflected the performance expectations of every department and focused upon one key financial goal: a balanced, break-even budget. The attached proposed budget, recommended unanimously by the members of the Financial Recovery Board, meets that goal.

This budget proposal embodies two critical parts of our new vision. First, it makes substantial reductions to personnel spending without requiring layoffs or service cuts, reflecting the increasingly competitive nature of healthcare delivery in our community. Second, it lays the groundwork for Jackson to move beyond a conversation of survival or sustainability. Rather than diminish our mission to fit short-term reductions in revenue, we intend to expand revenue-generating services in order to improve our facilities and enhance our public duty to provide excellent care to everyone.

While I am satisfied with this recommendation, I believe we can and will do better in the future. This budget was essentially assembled in just two months, far less time than is needed for an organization of this size and complexity. It is based on goals and objectives that are still being developed by a management team that is still being built. And, as with other parts of Miami-Dade County's proposed budget, it relies upon savings from contract negotiations that – while productive and proceeding quickly in good faith – are not yet finalized.

Development of the FY 2011-12 Proposed Operating Budget

The first step was to determine expected patient volume as measured by admissions, which were held flat with FY 2010-11 levels before ongoing and new initiatives increased the volume to the FY 2009-10 level, about a 4 percent growth. However, even with the anticipated growth, net patient revenue decreases from the FY 2010-11 level due to state legislative reductions to Medicaid reimbursement rates ($35 million) and to the Low Income Pool allocation to the PHT ($75 million) for FY 2011-12. The volume estimate is a conservative approach and considered realistic when compared to recent actual revenue performance.

The next step was to develop FY 2011-12 cost estimates at individual cost centers, which roll up to the health system as a whole. Care was taken to estimate costs for the three major categories of operating expenditures: personnel, purchased services and supplies. For the first time, we measured wages and benefits for each filled and each vacant position planned to be filled in FY 2011-12. Staffing levels per adjusted occupied bed (a standard productivity measurement for hospitals) were measured at current levels, and then lowered for cost savings – for example, using natural and managed attrition to reduce regular and overtime hours. The result is a 2 percent reduction in programmed staffing, which can be achieved without layoffs and without reducing existing services. It is also sufficient to operate the new facilities at Jackson South for the full year and to expand and reinvent Corrections Health Services to meet Department of Justice standards and our own service goals. Purchased services costs were estimated, at the cost center level, based on expected patient volumes, current contract use, and new contracts obligated during FY 2010-11. Efficiencies and curbing of certain discretionary spending items were then introduced, reducing the estimate by $7.6 million. The estimated cost of supplies, prior to final budget adjustments, was based on current-year use without an inflation factor and incorporated ongoing savings ($19 million) anticipated from the group purchasing initiative begun in FY 2010-11.

All program initiatives begun in FY 2010-11 were carefully vetted and yielded an estimated positive impact of $129.7 million derived from 43 initiatives that will continue to provide a net benefit in FY 2011-12. In addition, 31 new initiatives that will begin in FY 2012 are expected to produce a net benefit of $18.1 million.

After initial development of the volume estimates and cost estimates, review meetings were held among top management and staff representing each cost center. Critical issues were discussed and resolved. Managers of each cost center are expected to be responsible and accountable for adhering to the final budget, including all adjustments required to balance, and to be diligent in the management of staff productivity to meet expected budget outcomes.

During the summer we also concentrated on reducing costs and improving billing and collection in FY 2010-11. As a result, I am pleased to make note that the need for an advance from other County funds during August, as had been requested earlier this year, was avoided, and FY 2010-11 year-end cash is projected at $58.9 million.

This zero-based rebuilding of the budget reduced our projected budget gap to $234.5 million. A review of our projected expenditures showed that personnel costs represented approximately 50 percent of the total operating expenses, while the industry standard among our competitors is approximately 35 to 40 percent. In order to balance the budget without reducing services or requiring layoffs, we began negotiations with our labor partners to reduce personnel costs by $174.3 million. Our proposal included eliminating the cost-of-living increase and merit increases - which had already been eliminated for non-union employees - as well as capturing approximately $16.7 million of reduced payments required by the state into the Florida Retirement System (FRS) and saving an additional $39.3 million by updating the PHT Defined Benefit retirement program to mirror FRS. Good-faith negotiations over those matters and approximately $67.1 million in additional savings are ongoing; they have been productive and we are optimistic for a speedy resolution. We expect to have a firm indication of the results of our negotiations before the County's second budget hearing.

Because the budget was based on full staffing levels for each cost center, effective management of natural labor turnover will allow for an additional $51.2 million in savings that does not need to be negotiated. We also remain engaged with labor partners to identify other savings opportunities; the commitment of our union leaders to efficient operations is commendable.

We are in conceptual agreement with the University of Miami to reduce the cost of our annual operating agreement by $52.7 million based upon legislative changes regarding sovereign immunity for University of Miami doctors treating patients at our facilities, as well as adjustments in the method for reimbursing the university and its doctors for the work performed on Jackson's behalf. Because time is of the essence and the university functions on a different fiscal year, we believe it is possible to finalize an agreement that achieves these savings over the course of the next six months using a variety of jointly-established initiatives.

We have begun examining alternatives to balance the budget if the current plan for savings are not achieved, particularly if the negotiations with our labor partners and the University of Miami fail to conclude in the way we currently expect. In that event we would have no choice but to include service reductions that impact the availability of care to residents who can least afford such changes. Such a plan would be inconsistent with our public mission, our moral obligation and our legacy in this community. It should be seen only as a worst-case scenario taken only to preserve our public hospital system, and our staff is taking every step to ensure it need not be considered.

Development of the FY 2011-12 Proposed Multi-Year Capital Plan

The FY 2011-12 Proposed Multi-Year Capital Plan was developed using a comprehensive, prioritized survey of needs. It totals $176.7 million, with $95.6 million of expenditures programmed in FY 2011-12. The multi-year plan represents a 43 percent reduction from the current year's capital plan, a reduction of $133.7 million. Proposed expenditures for FY 2011-12 are 50 percent lower than the current year's plan, resulting from a realistic programmed reduction in operating cash available for capital expenditures as well as the completion of the Jackson South expansion in the current year.

Funding sources for the multi-year plan consists of $24.6 million of prior, current and future operating cash for funded depreciation, $12.3 million of prior year and projected interest earned from the Series 2005 Public Facilities Revenue Bonds, $57.6 million of Series 2009 Public Facilities Revenue Bond proceeds and earned interest, $769,000 of Jackson Memorial Foundation funding already on deposit, $6.4 million of federal grant funds and $75 million of future financing proceeds through the existing master bond ordinance, which is assumed to occur in late FY 2011-12, subject to approval by the PHT Financial Recovery Board and Board of County Commissioners.

Programmed funding addresses $82.9 million of infrastructure improvements at Jackson Memorial Hospital (JMH) and Jackson North Medical Center, $23.6 million of technology and telecommunications improvements, $59.7 million of general facility improvements and equipment, and $10.4 million of replacement medical equipment.

Projects funded through the County's Building Better Communities General Obligation Bond Program in FY 2011-12 assume $7.3 million of expenditures and include ongoing renovations to the Emergency Department at JMH, completion of a replacement catheterization lab at JMH, and expansion of the pneumatic tube system at JMH.

Unfunded needs are currently estimated at $785 million, consisting of five-year priorities that total $345 million – which could not be addressed with programmed funding – as well as more strategic long-term needs estimated at $440 million. These capital needs are expected to be modified in the upcoming fiscal year as we resolve the future strategic direction of JHS.

Next Steps

Our path forward becomes clearer every day. Over the next five years, we must make the operational changes that will attract patients and increase revenues. We must accumulate a cash position that allows us to meet our capital needs, pay vendors in a timely manner, allow for fluctuations in the receipt of payments and meet emergency situations without needing backing from other County funds. Industry standards suggest that another $100 million in annual cost savings and $50 million in annual increased revenues can be achieved over time. That will be crucial to rebuild our working capital, fund capital expenditures and absorb future changes to Medicare and Medicaid. Following the Board of County Commissioners' adoption of Jackson's FY 2011-12 budget, we will begin developing a realistic strategic plan that will define our goals, guide us to our objectives and prepare us for the changing federal and state healthcare policies.

As I told the members of the Financial Recovery Board during their public hearing on this proposed budget, our conversation in recent years has been about making Jackson sustainable – essentially about making sure Jackson can survive. But no one at Jackson is going to be satisfied with survival, least of all me. This budget makes a giant leap toward sustainability, but sustainability is just a small step toward what we can and should be. No health-care provider in South Florida practices better medicine. None has a more important legacy to preserve or more critical mission to fulfill. In an era of more competition and more innovation, more regulation and more education, we have to move beyond sustainability. We can and will be the healthcare provider of choice while solidifying our traditional role as a leading force and voice for building a healthier Miami-Dade County.

But that vision requires farsightedness. It requires the continued support of the Mayor, the Board of County Commissioners and the public. It will take years to achieve, and those years will be built of long days, challenging weeks and, to be sure, some frustrating months. The constant will be the men and women of Jackson Health System, whose talent and passion are equal to the task.

c: Marcos José Lapciuc, Chairman
and Members, Financial Recovery Board
Alina Hudak, Deputy Mayor/County Manager
Ed Marquez, Deputy Mayor
Jennifer Moon, Director, Office of Management and Budget

Public Health Trust
FY 2012 Proposed Budget (P&L Statement)
(Excludes GOB)

	FY12 Proposed Budget
Net Patient Revenue	1,049,070,000
Managed Care Revenue	277,913,000
Other Operating Revenue	89,446,000
Total Operating Revenue	1,416,429,000
Salaries & Benefits Total	
Salaries	672,796,000
Benefits	161,634,000
Other Purchased Services	277,241,000
Purchased Services - Managed Care	262,463,000
Purchased Services - UM AOA	75,000,000
Supplies	190,660,000
Depreciation	72,250,000
Interest & Other Operating Expense	42,141,000
Total Operating Expense	1,754,185,000
Operating Income (Loss)	(337,756,000)
Sales Tax and Maintenance of Effort	
Sales Tax	185,000,000
Maintenance of Effort	133,018,000
Other Non Operating Revenue	19,738,000
Total Non Operating Items	337,756,000
Total Net Income (Loss)	-

FY 2012 Public Health Trust Proposed Budget

FY 2012 Proposed Operating Budget Schedule for County Ordinance

Revenue	FY 2012 Proposed
Transfer from Countywide General Fund-Maintenance of Effort	$ 133,018,000
County Health Care Sales Surtax	185,000,000
Net Patient Service Revenue	1,049,070,000
JMH Health Plan Revenue	277,913,000
Other Operating Revenues excluding JMH Health Plan Revenue	89,445,000
Other Non-operating Revenue	19,739,000
Cash Carryover Available for Operations	58,927,000
Total*	**$ 1,813,112,000**
Expenditures	
Operating Expenses excluding JMH Health Plan Paid Claims	$ 1,419,472,000
JMH Health Plan Paid Claims	262,463,000
Depreciation/Transfer to Capital	20,000,000
Principal Payments	7,020,000
Reserve for Restricted Cash	984,000
Reduction in Accounts Payable	34,968,000
Cash for Unanticipated Expenses/Carryover in FY 2012-13	68,205,000
Total	**$ 1,813,112,000**

Notes: The Public Health Trust provides for inmate medical services in compliance with all applicable laws and requirements. The above budget includes $33.851 million reimbursement to the County for the Trust's share of the County's Medicaid liability; $300,000 for the County Attorney's Office for the time spent on Workman's Compensation claims; $6,924,000 for Community Health of South Florida, Inc.; $250,000 for various community based organizations; and $1,130,000 for the Miami Dade Health Department.

*Total Revenues include adjustments for uncollectable accounts, contractual allowances, and the 95% adjustment required by State law.

Attachment H

FY 2012 Public Health Trust Proposed Budget

FY 2012 Proposed Capital Plan Schedule for County Budget Ordinance
(excludes County BBC GOB)

	Prior Years	FY 2012 Proposed	Future Years	Total
Revenues				
Funded Depreciation	$3,505,000	$20,000,000	$1,047,000	$24,552,000
Series 2005 Revenue Bond Interest	12,185,000	115,000	0	12,300,000
Series 2009 Revenue Bond Proceeds	56,424,000	0	0	56,424,000
Series 2009 Revenue Bond Interest	1,070,000	95,000	0	1,165,000
Future Financing	0	75,000,000	0	75,000,000
Foundation	262,000	485,000	22,000	769,000
Federal Grants	6,442,000	0	0	6,442,000
Total	$79,888,000	$95,695,000	$1,069,000	$176,652,000
Expenditures				
Infrastructure Improvements	$14,795,000	$41,615,000	$26,488,000	$82,898,000
Information Technology	7,272,000	16,348,000	0	23,620,000
Facility Improvements and Equipment	9,186,000	27,230,000	23,320,000	59,736,000
Medical Equipment	0	10,376,000	22,000	10,398,000
Total	$31,253,000	$95,569,000	$49,830,000	$176,652,000

Attachment H

MIAMI-DADE AVIATION DEPARTMENT PROMOTIONAL FUNDS
RECOMMENDED EXPENDITURES
Fiscal Year 2011-12

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling $243,500. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney's Office prior to disbursement of funds, and in accordance to the following recommendations.

1. **Airports Council International (ACI)**
   Event: Conferences
   Amount recommended: $7,500

   The Miami-Dade Aviation Department will co-host numerous conferences with Airports Council International during this fiscal year. The conferences will enable MIA to promote itself to a large number of airports.

2. **Caribbean Central American Action (CCAA)**
   Event: Miami Conference on the Caribbean & Central America
   Amount recommended: $3,000

   This conference is held every year in Miami and provides a forum for deliberation on diverse policies and business issues critical to the countries of Central America and the Caribbean basin. Miami International Airport has strong interests in these matters to maintain its position as the nation's air service gateway to Latin America and the Caribbean.

3. **Miami-Dade County Aviation Department (MDAD)**
   Event: Inaugurals for new airlines
   Amount recommended: $5,000

   The Aviation Department will co-host inaugural ceremonies for new airlines servicing MIA with the respective airlines.

4. **Miami-Dade County Aviation Department (MDAD)**
   Event: Hosting of Inbound International Business Development Missions
   Amount recommended: $4,000

   Sponsorship, co-sponsorship or hosting of groups visiting MIA for presentations and associated hospitality under the Department's air service development program, MIA passenger, cargo or support industry prospects, non-Terminal facility rental/development prospects, as requested to and approved by, the Aviation Department. Requestors include MDAD Business Development management, community partnerships such as the Greater Miami Convention & Visitors Bureau, the Beacon Council, the World Trade Center

Miami, the Miami-Dade County International Trade Consortium, the Greater Miami Chamber of Commerce, the Florida Customs Brokers & Forwarders Associations, the Port of Miami, or other partnerships presenting/sponsoring visiting groups to Miami for business development purposes that benefit MDAD and MIA.

5. **Miami-Dade County Aviation Department (MDAD)**
Event: Community Outreach Programs
Amount recommended: $60,000

MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community activities as long as such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD's General Aviation airports. Activities include, among others, Africando, Enterprise Florida's International Days in Tallahassee, The Beacon's Council's Sand in My Shoes Event and Miami: Where Worlds Meet Campaign, and the Miami-Dade Chamber of Commerce. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

6. **Foundation for Democracy in Africa (FDA)**
Event: U.S. Africa Air Transportation Summit
Amount recommended: $25,000

Miami is poised to be the gateway to the U.S. for Africa for air service development in conjunction with the FDA and as such, the major economic beneficiary from related future growth. Through the summit, Miami-Dade Aviation Department will continue to promote air service and cargo trade between the two continents via Miami International Airport.

7. **Airport Minority Advisory Council (AMAC)**
Event: Annual Airport Business Diversity Conference
Amount recommended: $5,000

The AMAC promotes the full participation of minority and women-owned businesses in airport contracts and promotes the employment of minorities and women in the airport industry. On a yearly basis, MDAD pledges $5,000 to the AMAC to sponsor their Annual Airport Business Diversity Conference. This sponsorship entitles MDAD to free conference registrations, a half page ad in the conference's journal, and an exhibit booth. The AMAC annual conference is co-sponsored by the FAA and has become one of the largest aviation conferences in the United States. The event brings together businesses, aviation professionals, government officials and individuals from around the country to discuss a variety of subjects ranging from how to do business at airports to public policy issues impacting the entire aviation industry.

8. **Miami-Dade County**
Event: Miami-Dade County Days in Tallahassee 2012
Amount recommended: $2,500

Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities affecting Miami International Airport with state legislators in an informal setting.

9. **Florida Airports Council (FAC)**
Events: FAC State Legislative Summit, FAC Federal Legislative Summit, FAC Annual Conference
Amount recommended: $5,000

MDAD will co-sponsor the FAC State Legislative Summit, at which the Department will be represented by its Office of Governmental Affairs. $2,000 includes both summits; $3,000 is requested for the annual conference.

10. **The Latin Chamber Of Commerce (CAMACOL)**
Event: Hemispheric Congress Sponsorship
Amount recommended: $2,500

This conference is held every year as a solid vehicle to establish international business ties worldwide. The mission of the Congress is to directly link businesses throughout the globe, promote Miami-Dade County and the State of Florida as the gateway to the Americas.

11. **Miami-Dade County Aviation Department (Airside Operations)**
Event: FAA Meetings for FY 2011-12
Amount recommended: $5,000

Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

12. **Miami-Dade County Aviation Department (MDAD)**
Event: Monthly Miami Airport Affairs Committee (MAAC) meetings
Amount recommended: $5,000

The MAAC meetings are attended by the Aviation Director and other senior MDAD staff members. These meetings are held to discuss and address issues arising from MIA operations which have a direct impact on the airlines; as well as provide answers to requests for information. These meetings are held in the Hotel MIA Conference Center and catered by the hotel.

13. **American Association of Airport Executives (AAAE) & Airport Minority Advisory Council (AMAC)**
Event: AAAE/AMAC Annual Airports Economic Forum
Amount recommended: $7,500

MDAD will provide a $7500 sponsorship of the AAAE and AMAC's annual Airports Economic Forum. The forum is attended by airport representatives and aviation experts and presents up-to-date information on legislation, regulatory changes, and best practices from the nation's airports, successful large and small businesses, and legal and financial experts. Typically the forum attracts between 120 and 150 participants from across the nation to discuss and explore how to achieve economic success for U.S. airports.

14. **World Trade Center Miami**
Event: Air Cargo Americas International Congress and Exhibition
Amount recommended: $50,000

Air Cargo Americas is a forum for aviation executives to exchange views, develop strategies to enhance the growth of the air cargo industry in the Americas, and showcase the latest products and technologies. MDAD is chairing the 2011 Air Cargo Americas Steering Committee and will be hosting the 2011 show in November 2011.

15. **U.S. Dept. of Commerce's Minority Business Development Agency (MBDA)**
Event: National Minority Enterprise Development Conference (MEDWeek)
Amount recommended: $4,500

MEDWeek is South Florida's annual Business Opportunity Conference & Matchmaker Expo for Small, Minority, Women and Veteran-owned businesses, government agencies, and corporations. The conference is sponsored by the U.S. Department of Commerce. MDAD has been a participant from its inception to network with other minority-owned and operated enterprises and to showcase and discuss minority business opportunities at MDAD.

16. **Miami-Dade Aviation Department**
Event: Annual Protocol Symposium
Amount recommended: $2,000

This event is organized in order to keep the consular corps and other diplomatic entities abreast of new procedures and regulations regarding the transit of their diplomats through MIA.

17. **Greater Miami Convention & Visitors Bureau (GMCVB)**
Event: "Where Worlds Meet" Public Relations Campaign
Amount recommended: $50,000

MDAD will partner with the Greater Miami Convention & Visitors Bureau (GMCVB) and others on the "Where Worlds Meet" campaign to promote Greater Miami as a global destination for business, vacation and meetings. This will have a direct and positive impact on MIA.

In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.

Seaport Promotional Fund
Recommended Expenditures
FY11-12

As incorporated in Administrative Order 7-32 are recommendations for Seaport Promotional Fund expenditures totaling $496,000 for other county offices and programs and $1,198,000 to support the following maritime industry related events. These funds will be transferred to the appropriate entities pursuant to execution of standard agreements approved by the County Attorney's Office. Expenditures of such funds shall be spent in accordance with the budgets submitted as part of the standard agreements. In some instances, the funds will be spent directly by the County as set forth below.

1. Latin Chamber of Commerce (CAMACOL)
   Event title: "Hemispheric Congress"
   Amount recommended: $ 100,000

   The Hemispheric Congress is considered one of the most successful conduits for interaction among the business communities of the Americas. Several programs designed to enhance trade relations in the hemisphere have been developed as a result of the conference. These include a hemispheric network for dissemination of commercial information; the Inter-American Economic Commission, headquartered in Miami-Dade County; Sanchez-to-Sanchez-to-Smith, which links Latin American and Caribbean Basin executives with Hispanic manufacturers in Miami-Dade, Florida and the United States; training programs designed to strengthen entrepreneurial skills; and the Inter-American Business Matchmakers, which links Miami-Dade and Florida manufacturers with buyers from the region, thereby increasing export sales to Latin America and the Caribbean. The support of Miami-Dade County will again enable the Congress to strengthen multi-lateral trade, and develop markets for our products. This event benefits Miami-Dade County by promoting trade to strengthen our local economy.

2. Greater Miami Convention and Visitors Bureau (GMCVB)
   Event title: "Promotional Program"
   Amount recommended: $ 205,000

   This funding has been allocated towards promoting several key programs including (1) a Cruise Miami program to increase the length of over-night stays in Miami-Dade County for cruise passengers. These funds include an allocation towards Cruise Familiarization events/tours (FAMs) for travel agents in partnership with the GMCVB and cruise lines, cruise/tourism trade shows, collateral material, etc.; (2) sponsorship of the "Where the Worlds Meet" advertising campaign, a marketing initiative in partnership with the GMCVB, the Beacon Council, American Airlines, and the Aviation Department, among others; and (3) developing and producing marketing campaigns/ads for the Port's cruise and cargo business.

3. Florida International University
   Event title: Inter-American Conference of Mayors
   Amount recommended: $ 60,000

   The aim of this conference is to strengthen democracy in the hemisphere by creating opportunities for discussion among local leaders and those interested in local government. It provides a forum for discussion of common issues and varied experiences, which enables participants and communities

to learn from one another. The event benefits our community by showcasing Miami-Dade County and its authorities as key resources in strengthening local government throughout the Americas.

4. Cruise Shipping Miami Trade Show & Conference (Seatrade)
   Event title: "Conference, Trade Show, FCCA Gala Dinner, and related events"
   Amount recommended: $ 70,000

   The Cruise Shipping Miami Trade Show & Conference (formerly named Seatrade Cruise Shipping) is the premier annual convention in the cruise industry. It is attended regularly by over 10,000 participants, including more than 1,800 cruise line owners and operators from 66 cruise line companies. Miami-Dade County was chosen as the convention site based on its reputation as "Cruise Capital of the World," and there is no single cruise event in the world from which the Port of Miami and the County can receive more exposure. Funds for this event will be spent in conference registration, trade show promotional materials, the FCCA Gala Dinner, and related events.

5. Port of Miami Promotional/Inaugural Events/Customer Appreciation Activities
   Event title: "Miscellaneous Services Related to Preparation for Promotional and Inaugural Events at the Port and Customer Appreciation Activities"
   Amount recommended: $ 40,000

   Throughout the year, promotional events/activities arise where the Port of Miami elects to participate as a sponsor or host site. These events provide Miami-Dade County an excellent opportunity to showcase its seaport facilities for both cargo operations and passenger accommodations as hemispheric hubs for international trade and tourism. These funds might also be utilized to fund activities to welcome/inaugurate a new vessel or host customer appreciation activities either at the Port or at an off-Port site.

6. World Trade Center Miami
   Event title: Sea Cargo Americas Trade Show & Congress; and Trade Related/Business Development Cooperation"
   Amount recommended: $ 200,000

   This congress continues to provide a forum for executives in the air/sea cargo industries to exchange views on global trade and enhance growth of the industries in the Western Hemisphere. The 2011 congress will be combined with Air Cargo Americas with an expected attendance by more than 5,000 participants. The trade show component showcases the latest topics, products and technology utilized in these ever evolving and competitive areas. Additionally, the Word Trade Center Miami and its staff will assist the Port throughout the year in business and trade development efforts. The Port will undertake with the World Trade Center Miami a study for the creation of an International Trade & Logistics Center.

7. Florida Chamber of Commerce
   Event title: Various Activities to Support Port Objectives
   Amount recommended: $ 50,000

   Established in 1916 as Florida's first statewide business advocacy organization, the Florida Chamber of Commerce is the state's largest federation of employers, chambers of commerce and associations, representing more than 139,000 employers. The Chamber works within all branches of government to affect those changes set forth in the annual Florida Business Agenda, and which are seen as critical to the continued improvement of Florida's business environment. The Florida Chamber of Commerce is a major supporter of the maritime industry and specifically critical Port of Miami initiatives, including the deep dredge.

8. Future of Florida Forum
   Event title: Forum Session
   Amount recommended: $ 7,500

   The Port of Miami will serve as a moderator for the Future of Florida Forum which brings together maritime and business leaders to discuss current issues, including freight movement and impact of the Panama Canal expansion. This year the Forum will focus on economic recovery, transportation issues and international trade.

9. AAPA Latin American Ports Delegation
   Event title: Annual Congress
   Amount recommended: $ 20,000

   This convention will provide the opportunity to address and discuss the common issues facing both the Ports of Latin America and the Port of Miami. Expected discussions will include the impact of the Panama Canal, vessel sizes, general economic business, port financing and maritime security and training.

10. National Custom Brokers and Freight Forwarders Association
    Event title: Annual Meeting
    Amount recommended: $ 25,000

    Headquartered in Washington, DC, the NCBFAA represents nearly 800 member companies with 100,000 employees in international trade - the nation's leading freight forwarders, customs brokers, ocean transportation intermediaries (OTIs), NVOCCs and air cargo agents, serving more than 250,000 importers and exporters. This meeting will allow the Port of Miami the ability to address legislative and that affects the port's interests.

11. Florida East Coast Railway (FEC) Marketing Program
    Event title: Promotional Program
    Amount recommended: $ 150,000

    The Port of Miami has been awarded a $22.7 million grant to re-connect and activate the Seaport with the Florida East Coast Railway (FEC) Hialeah rail yard. On-dock rail is critical to Miami's competitive advantage in container shipping. This program, in conjunction with the FEC, will promote industry and customer awareness of the Port's rail assets. Funds will be allocated towards ad placements, trade shows, event sponsorships, etc. The FEC will match this funding allocation.

12. Cargo & Cruise Development Program
    Event title: Promotional Program
    Amount recommended: $ 240,000

This funding will go towards developing strategic campaigns over multiple communication platforms in support of the Port's cargo and cruise business. The program will include intermodal, trade and logistics marketing efforts, as well as cruise marketing efforts, in conjunction with the Ports' cruise and cargo customers.

13. American Association of Port Authorities (AAPA) 100th Centennial

Event title:	Sponsorship
Amount recommended:	$ 5,500

The American Association of Port Authorities (AAPA) represents more than 160 public port authorities in the United States, Canada, Latin America and the Caribbean. Among the Association's goals is to advocate governmental policies for member ports, professional education, and to promote public awareness of the economic impact of ports. Funding for this program will go towards sponsoring AAPA's 100th Annual Convention which is expected to draw 1,000 attendees from ports throughout the Americas including senior and executive management personnel from port authorities and suppliers to the port and marine industries. The convention will include technical and policy committee meetings, business sessions and social networking opportunities.

14. U.S. Chamber of Commerce

Event title:	Fees
Amount recommended:	$ 25,000

The fundamental activity of the U.S. Chamber of Commerce is to develop and implement policy on major issues affecting business. As the voice of business, the Chamber's core purpose is to fight for free enterprise before Congress, the White House, regulatory agencies, the courts, the court of public opinion, and governments around the world. The Chamber' trade and foreign affairs experts work to lower barriers and expand our members' commercial interests across the globe. The U.S. Chamber of Commerce is a major supporter of the maritime industry and specifically critical Port of Miami initiatives, including the deep dredge.

Memorandum

MIAMI-DADE COUNTY

Date: September 22, 2011

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Information for Second Budget Hearing – FY 2011-12 Proposed Budget

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This memorandum accompanies the FY 2011-12 Budget Ordinances for your consideration at the Second Budget Hearing on September 22, 2011. This document provides information requested and details all adjustments necessary from what was included in the FY 2011-12 Proposed Budget and any actions taken by the Board of County Commissioners at the September 8, 2011 First Budget Hearing, as well as making recommendations for other adjustments for your consideration. The total value of new allocations contained in this document is $17.436 million.

During the First Budget Hearing on September 8, 2011, the Board of County Commissioners (BCC) approved the following tentative millage rates: Countywide 4.8050, Unincorporated Municipal Services Area 2.0083, Fire Rescue Service District 2.4496, and Library System 0.1795 mills. At these millage rates, the Proposed Budget is funded and the adjustments included in this memorandum may be supported. Because the budget ordinances were adopted at first reading as amended by the first change memorandum, but without approval of my proposed reorganization, the interlineated ordinance schedules for agenda items B, D, and F reflect the Proposed Budget as amended. Adjustments described in this memorandum are described as part of the original organization. However, as noted, some of these adjustments will be possible only through the reorganization.

I have met with all of you and discussed my proposed reorganization of County government. I am confident that by realigning County functions we can provide more efficient government services and maximize our resources to preserve core County services to our community. Attachment A details the tables of organization (TOs) presented to you during the first budget hearing adjusted for changes that occurred during the first budget hearing including the transfer of funding and positions of Agenda Coordination to the Board of County Commissioners. To recognize the importance of the resident-focused services provided by the current Public Works and Solid Waste Management departments, the new department will be called Public Works and Waste Management. Attachment B illustrates the TOs if the reorganization is not adopted by the Board. As stated before, I recommend any savings generated by these reorganizations be used to support services in FY 2012-13. The final adopted budget documents will reflect performance data and anticipated results based on the resource allocation by department. If the Board funds the departments consistent with my organization plan, the final adopted ordinances will include language amending, waiving or rescinding, if necessary, various chapters of the Code of Miami-Dade County, Florida, and creating Section 1-4.3 of the Code of Miami-Dade County, Florida to conform the Code, applicable implementing orders and other legislative enactments to the County's Fiscal Year 2011-12 adopted budget as it relates to various administrative departments and delegations of commission authority, power, and responsibility associated therewith necessary to implement the proposed reorganization.

Technical changes and adjustments, corrections of scriveners' errors, corrections of appropriation posting errors, and current estimates of grants for agencies and departments are also included. Cash carryover for proprietary funds has been adjusted where appropriate. Amendments to various code requirements, and/or resolutions are recommended including waiving Section 2-1799(e) related to the disposition of unexpended commission district office budgets.

The following table details the operating adjustments described in the paragraphs below.

Operating Adjustments

($ in 000's)

Description of Adjustments	CW	UMSA	Proprietary	Total
Additional Carryover - Corrections and Rehabilitation	$3,000	$0	$0	$3,000
Carryover - Board of County Commissioners	(873)	(323)	-	(1,196)
Additional Utility Tax Revenue	-	600	-	600
Additional Carryover - Mayor's Office	620	230	-	850
Tourist Development Administrative Reimbursement True-Up	154	-	-	154
Additional Carryover - Inmate Welfare Trust Fund	-	-	279	279
Additional Carryover - Corrections and Rehabilitation (Fund 110)	-	-	700	700
Additional Grant Revenue - Emergency Management	-	-	199	199
Reduction of Grant and Fees Revenue- Public Housing Agency	-	-	(12,850)	(12,850)
Port of Miami Reduction of Transfer (Promotional Funds)	-	-	365	365
Community Information and Outreach - Operating Expenditures	(375)	-	-	(375)
Corrections and Rehabilitation - Operating Expenditures	(3,000)	-	(700)	(3,700)
11th Judicial Circuit - Criminal Mental Health Project	-	-	(279)	(279)
11th Judicial Circuit – YWCA Court Care Program	(180)	-	-	(180)
Emergency Management Operating Expenditures	(20)	-	(199)	(219)
Fire Rescue - Operating Expenditures	(728)	-	-	(728)
Port of Miami - Maintenance Reserve	-	-	(365)	(365)
Public Housing Agency - Operating Reserves	-	-	12,850	12,850
Public Health Trust - Maintenance of Effort	(344)	-	-	(344)
Public Works - Operating Expenditures	(147)	(210)	-	(357)
Seniors First Trust Fund	(620)	(230)	-	(850)
Small Business Development - Operating Expenditures	(117)	-	-	(117)
Miami International Agriculture and Cattle Show	(150)	-	-	(150)
Tree Canopy	-	(290)	-	(290)
Non-Departmental - General Government CBOs, Mom and Pop Program, and In-kind Reserve	(982)	(315)	-	(1,297)
Non-Departmental - Wage, Separation, and Energy Reserve	3,762	538	-	4,300
Total	**$0**	**$0**	**$0**	**$0**

PROPRIETARY AND OTHER REVENUE ADJUSTMENTS

Building and Neighborhood Compliance

At the September 20, 2011 Committee of the Whole meeting several Commissioners stated concerns regarding the elimination of 21 code enforcement officers. I recommend that no code enforcement officers be laid off and that the funding to support these positions be identified through savings derived through the proposed reorganization of the Permitting, Environment and Regulatory Affairs Department and the additional revenues generated by the enforcement activities. If necessary, a mid-year budget amendment will be presented to the Board to recognize any additional revenue.

Office of Economic Development and International Trade
At the first budget hearing, the Board requested that Port of Miami promotional funds allocated to support Economic Development and International Trade (OEDIT) activities be eliminated. As a result, the OEDIT budget will be reduced by $365,000 and placed in the Port of Miami Reserve Maintenance Fund. The impact of this reduction will be mitigated through the implementation of efficiencies as a result of the proposed reorganization of the Sustainability, Planning and Economic Enhancement Department.

Office of Emergency Management
Subsequent to the first budget hearing, the Department received a higher than projected federal Emergency Management Performance Grant and Florida Power and Light authorized the modification of existing funds that will allow the reinstatement of two Bureau Manager positions ($199,000 grant, and $20,000 in General Fund match). Under the proposed reorganization, this will be part of the Fire Rescue Department.

Public Housing Agency
As a result of an adjustment to the federal housing subsidy, the Public Housing Agency budget requires a reduction of $12 million in federal funds for the Section 8 Housing Choice Voucher program. This reduction will be reflected as part of the Housing Assistance Payment revenues through reduced subsidy payment to landlords that participate in the program. An additional reduction of $850,000 in Section 8 Administrative Fees will be reflected as a reduction to the department's reserves. Under the proposed reorganization, this will be part of the Public Housing and Community Development Department.

GENERAL FUND ADJUSTMENTS
Additional general fund carryover, resulting from better than expected utility tax revenue collections in the current year, and lower than budgeted operational expenditures in the Corrections and Rehabilitation Department, has been identified to support the programs and activities described below. A reconciliation of revenue that should have been transferred to the general fund from the administrative allocation of Tourist Development Surtax revenues identified $154,000 to be transferred in the current year. The general fund carryover has also been adjusted to reflect current year savings in the Office of the Mayor ($850,000) which will be utilized to create a Seniors First Trust Fund to support services to seniors in our community. Adjustments have been made for the revised BCC carryover balance into FY 2011-12, which was reduced by $1.196 million from original projections. Further requirements for general fund supported programs are provided through adjustments to the Wages, Separation, and Energy Reserve.

Community-based Organizations (CBOs)
During the first budget hearing concerns were raised regarding reduced funding to the Mom and Pop program. Promoting small businesses and job retention and growth is one of my top priorities. Therefore, I am recommending that $464,000 of additional funding be provided to the Mom and Pop program which will bring its FY 2011-12 funding to 90 percent of the previous year's allocation.

In addition, upon further review of the CBO allocation list, it was found that eight additional organizations were inadvertently misclassified. These adjustments require that the general fund subsidy that supports CBO allocations be increased by $683,000 which brings the total FY 2011-12 CBO allocations to $18.832 million. Attachment C provides a revised listing of CBO funding recommendations. Attachment D details the cultural grant allocations for FY 2011-12.

Corrections and Rehabilitation
As a result of concerns brought up by the community and the judiciary, the Miami-Dade Corrections and Rehabilitation Department will be reinstating the Boot Camp Program (BCP) ($3.7 million), and reinstating 18 positions. Certain staffing modifications will allow us to deliver the same level of service at reduced costs without impacting the effectiveness of the program.

Phase 1, which is the intensive regimented boot camp style instruction, will not have reductions in staffing or operating procedures. Phase 2, which focuses on preparation for employment, life skills, job interviews, job referrals via South Florida Workforce and/or educational/vocational training for better qualifications and Phase 3, which focuses on after care supervision, will also be restored. However, some of the staff associated with these phases will be shared with other functions in the department which will allow for efficiencies in the allocation of resources. Specifically, Correctional Officers will have expanded responsibilities in supervising the BCP and Monitored Release Program participants, as well as court liaison responsibilities.

Funding for the BCP will be provided from lower than budgeted operational expenses in FY 2010-11 associated primarily with a lower than budgeted inmate population ($3 million) and higher than anticipated carryover from FY 2009-10 in Fund 110 ($700,000). Revenues in Fund 110 include revenues generated by Jail Commissary sales, food catering, house arrest, inmate work program, and subsistence fees, as well as Second Dollar Funds for staff training. The Department utilizes these funds to pay for the operation of the Jail Commissary, Monitored Release Program, Inmate Industry, law enforcement training, other operational expenses associated with inmate housing, and transfers to the Inmate Welfare Trust (Fund 600). This funding may also be used to support the BCP.

Administrative Office of the Courts

At the request of representatives of the Eleventh Judicial Circuit, funding to make up for reduced grants for the Court Care Program currently managed by the YWCA will be provided. An agreement will be administratively executed with the YWCA to support continuing operations, once approved for legal sufficiency ($180,000).

The continuation of the Eleventh Judicial Circuit Criminal Mental Health Project (CMHP) will be supported with funds from the Inmate Welfare Trust Program ($279,000). These funds which are governed by Florida Statute 951.23 require that all proceeds must be used solely for the welfare of inmates. The CMHP was established to divert individuals with mental illnesses who are involved in or at risk of becoming involved in the justice system into more appropriate community-based treatment and support services. Stakeholders involved in this collaborative effort include the Court, the State Attorney's Office, the Public Defender's Office, Corrections and Rehabilitation, local law enforcement agencies, the Florida Department of Children and Families, South Florida Behavioral Health Network, Jackson Health Systems, community-based treatment and service providers, and the Miami-Dade County Homeless Trust. In 2008, Miami-Dade County was awarded a three-year $1 million grant by the State of Florida to expand the CMHPs services to individuals with serious mental illnesses who are arrested and charged with less serious felony offenses. Grant funding ended earlier in FY 2010-11, with partial year continuation funding provided. This allocation will allow for program continuation.

Fire Rescue

As a result of innovative operational reviews, it will be possible to continue providing fire boat services at both the Port of Miami (Fire Boat 1) and Haulover Beach (Fire Boat 2) stations. Both fire boats will be tendered and manned by staff assigned to Stations 21 and 39, respectively. To support any fire boat calls that occur outside of the Fire District, $500,000 will be set aside from the countywide general fund.

In addition, the department is reinstating funding for one Ocean Rescue Lifeguard position and part-time hours ($228,000). These additional resources, supported by the countywide general fund, will allow more operational flexibility when providing coverage at Haulover Beach and Crandon Park locations.

Community Information and Outreach

At the first budget hearing, the BCC recommended that one full-time photographer position be restored to Community Information and Outreach to provide additional photographic coverage of County events. This position will be supported through personnel savings within the Department as a result of positions

that were filled at a lower rate than budgeted. Also, as requested by the Board, $375,000 in general fund revenues will be allocated to support advertising in community periodicals.

Jackson Health System
As a result of these adjustments to the countywide general fund revenue, the Jackson Health System maintenance of effort payment for FY 2011-12 will be increased by $344,000.

Public Works
As I have said, how our community looks is an important aspect of its attractiveness and livability. With additional UMSA general fund revenues, I recommend that one roadway contract landscape maintenance and litter clean-up cycle be restored to the Right of Way Assets and Aesthetics Management Division increasing the cycles to 12 per year from the proposed 11 per year (one position, $210,000 General Fund). The additional cycle will help reduce litter and control overgrown vegetation on the County's medians. Furthermore, it is recommended that the Tree Canopy Restoration project be reinstated with $290,000 of Capital Outlay Reserve funding. The project will plant an additional 966 trees, which bring us closer to the 30 percent tree canopy coverage throughout the County as stipulated in the BCC approved Street Tree Master Plan. The requested funding increase will also contribute to the ongoing "Million Trees Miami" initiative. In addition, funding will be incorporated to fund the Community Image Advisory Board Manager, to continue the coordination of beautification projects through the County, specifically on gateway corridors. Funding will be provided by the countywide general fund ($147,000). This function is transferred to the Parks, Recreation and Open Spaces Department under the proposed reorganization.

Small Business Development
As a result of concerns raised during the first budget hearing, it is recommended that one Special Projects Administrator position be reinstated to continue the Wage Theft recovery function ($117,000). Funding will be provided by the countywide general fund. As part of the proposed reorganization this function will be part of the Sustainability, Planning and Economic Enhancement Department.

Head Start
We have reviewed all processes linked to the current Head Start program model. Issues with the open request for qualifications for delegate agencies may require us to recommend its rejection. If so, a new request for applications will be developed. We remain committed to implement a plan that will ensure that the number of children served by Head Start remains the same for this school year with no additional general fund subsidy for FY 2011-12 beyond the required match already included in the budget. Any position adjustments necessary to maintain slots until full delegation will be made. This process will require employee salary concessions for the FY 2011-12, which we anticipate will be negotiated as a separate MOU.

Additionally, a plan to delegate County-operated slots will be reported to the Board as noted in resolution R-591-11. Staff will communicate this process, by October 2012, directly to the Department of Health and Human Services as we prepare for the FY 2012-13 school year.

Other Allocations
In recognizing the importance of the Miami International Agriculture and Cattle Show and its impacts on the local economy, it is recommended that $150,000 be allocated for the cattle show. It is also recommended that $150,000 be allocated to fund an In-Kind Reserve to provide in-kind County services for events sponsored by not-for-profits to benefit the community.

CAPITAL BUDGET/CAPITAL IMPROVEMENT PLAN (CIP) UPDATES

Building Better Communities Bond Program

The appropriation schedules for the BBC GOB Program's municipal projects were updated to reflect expenditures that were expected to be incurred in FY 2010-11 but are now anticipated to occur in FY 2011-12. These adjustments did not increase the overall appropriation of the projects. In March 2011 the Board adopted Resolution No. R-134-11, which among other things, listed the projects eligible for funding from the Series 2011 Bonds. That project list assumed adoption of a 0.445 millage rate in FY 2011-12, as well as a 45 month financing plan for the BBC GOB Program, with funding for many projects timed to cash flow needs. As a result of the adoption of a 0.285 millage rate for FY 2011-12, the proposed appropriations and project financing timelines have been adjusted for those projects detailed in Attachment E. Resolution numbers R-954-10 (Project No. 93140), R-1144-10 (Project No. 984963), R-1145-10 (Site No. 76677), R-28-11 (Site 70633), R-54-11(Project No.115951) and R-55-11(Project No. 115951) each as amended by Resolution No. R-134-11 must be further amended to provide that projects will be fully funded within the next 45 months in the amounts and fiscal years set forth in Attachment E. In addition, Resolution No. R-1133-10 as amended by Resolution No. R-134-11 (Project No. 932730) must be further amended to provide that the project will be fully funded by FY 2015-16 in the amounts and fiscal years set forth in Attachment E.

The Proposed Budget included an allocation of $7.5 million for the Economic Development Fund, intended for the infrastructure work required for the Miami International Air Show. Because approvals for this show have been delayed, the funding may be reallocated for other projects. At Tuesday's meeting, the Board adopted agenda item 11A8, providing funding for the Villa Capri project ($2 million) and agenda item 3025A accepting a grant to reimburse 50 percent of the expense associated with the purchase of development rights for agricultural lands ($2.334 million to be spent in FY 2011-12). The project schedule will be updated for the West End Park project ($286,000 million in FY 2011-12 and $1.214 million in FY 2012-13). The balance will be available to begin the second phase of the Equestrian Center project ($2.880 million). The Martin Luther King Business Center will be allocated $1.231 million in FY 2011-12 which will be funded by using available proceeds from the following projects whose funding schedules have been adjusted (Project No. 114964 ADA Barrier Removal; Medical Examiner $286,000; Project No. 673150 Bike Path $700,000; and Project No. 931360 Miami Dade Auditorium $245,000.) An additional $2.269 million will be funded in FY 2012-13 from Project No. 9310040 Amelia Earhart Park to complete funding of this project.

There are a number of projects that have been identified to require funding in FY 2011-12 and FY 2012-13, including work at the Vizcaya Museum and Gardens, Cuban Museum, and HistoryMiami and other infrastructure projects. We will be working with these stakeholders to make sure that funding is identified as needed, once we have updated projections for available revenues in future years as the property tax roll values are estimated and the commercial paper program is implemented. In order to fund additional projects, another debt issuance must be planned, which will require a millage increase in future years.

PAY PLAN

Attached to Item F is a Pay Plan which contains the existing rates of pay for bargaining unit employees. These rates are subject to change through the collective bargaining process. The Pay Plan reflects the adjustments implemented on July 1, 2011 to the non-bargaining unit employees under my purview as amended by my August 17, 2011 memorandum. It also contains updates that clarify Pay Plan language and provisions and includes the addition of new classifications, the abolition of obsolete classifications, and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44.

POSITION ADJUSTMENTS

In some instances, the above recommendations and correction of errors will adjust the number of positions in the FY 2011-12 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 54 to 26,514. This is 1,139 positions less than authorized in FY 2010-11, more than 500 of which are vacant.

Attachments

mayor05211

Attachment A

ANIMAL SERVICES

DIRECTOR'S OFFICE

- Oversees all departmental activities, including veterinary services, code enforcement, marketing, outreach, and personnel; develops and implements programs and services relating to animal services throughout Miami-Dade County

FY 10-11	FY 11-12
2	2

CUSTOMER SERVICE

- Coordinates customer service functions, such as adoptions, working with rescue groups, lost and found, and processing financial transactions at the service counter; oversees outreach, the volunteer program, and public and media relations

FY 10-11	FY 11-12
12	13

BUDGET AND FINANCE

- Oversees budget and finance, accounts payable/receivable, collections, data entry, information technology, purchasing, inventory control, building and facility maintenance, and human resources

FY 10-11	FY 11-12
16	16

CODE ENFORCEMENT

- Ensures compliance with Chapter 5 of the County Code and Chapter 828 of the Florida Statutes; coordinates regulatory and enforcement activities; and oversees field operations and dispatching, the issuance of uniform civil citations, and investigations

FY 10-11	FY 11-12
35	29

VETERINARY CLINIC

- Oversees all veterinary services, including surgeries, rabies vaccinations, medical treatments, and euthanasia of shelter animals

FY 10-11	FY 11-12
17	17

KENNEL

- Cares for shelter animals, including cleaning and feeding; assists constituents interested in adoption; and assists constituents who have lost their pets

FY 10-11	FY 11-12
34	34

AUDIT AND MANAGEMENT SERVICES

Attachment A

AUDIT SERVICES

- Performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government

FY 10-11	FY 11-12
43	43

ADMINISTRATIVE SUPPORT SERVICES

- Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, audit report processing, inventory/file management, and information technology

FY 10-11	FY 11-12
6	5

Attachment A

AVIATION

EXECUTIVE

- Establishes departmental policy; directs overall management; provides long-term vision; and implements legislative policy and directives

FY 10-11	FY 11-12
35	37

FINANCE AND STRATEGY

- Manages accounting and financial services
- Oversees planning and preparation of the Department's Business Plan

FY 10-11	FY 11-12
68	65

PUBLIC SAFETY AND SECURITY

- Provides investigative police and uniform services; issues security access IDs (section was merged with Operations in FY 2010-11)
- Coordinates and develops all media relations activities (section was merged with Operations in FY 2010-11)

FY 10-11	FY 11-12
0	119

ADMINISTRATION

- Manages the Department's support service functions including procurement, human resources, and information technology

FY 10-11	FY 11-12
127	122

FACILITIES MANAGEMENT

- Manages existing facilities, including operational readiness, testing, commissions acceptance and turnover of all new facilities

FY 10-11	FY 11-12
495	445

OPERATIONS

- Manages airfield, terminal, and landside areas of MIA and the GAA

FY 10-11	FY 11-12
461	366

BUSINESS RETENTION AND DEVELOPMENT

- Develops, administers, and monitors lease agreements and plans and recommends future business and economic development

FY 10-11	FY 11-12
51	42

AVIATION PLANNING, LAND USE, AND GRANTS

- Manages the design, bid, award, and construction of the Capital Improvement Program (CIP)

FY 10-11	FY 11-12
18	10

BOARD OF COUNTY COMMISSIONERS

Attachment A

COUNTY COMMISSION

- Comprised of 13 single-member districts that reflect the diversity and unique demographics of one of the nation's largest metropolitan areas
- Establishes regulations, laws, and fiscal policies that best serve the interests of our community and visitors
- Oversees essential public services, including planning and zoning and fiscal administration, and ensures citizen participation and interaction at every level of local government
- Develops framework for promulgating legislative and policy priorities to ensure accountability, transparency, and efficiency

FY 10-11	FY 11-12
120	116

OFFICE OF THE CHAIR

- Serves as chief presiding officer of the legislative and governing body of County government
- Establishes Committee System
- Appoints members to all Commission Committees and Subcommittees
- Provides guidance/leadership to Commission Committees on legislative issues of countywide significance
- Oversees process for appointing members to advisory boards, authorities, trusts, and committees
- Coordinates Commission and Committee calendars
- Presides over all Board of County Commissioners meetings
- Oversees Commission Sergeants-at-Arms, Support, Employee Recognition, and Protocol staffs

FY 10-11	FY 11-12
6	3

PROTOCOL

- Coordinates all protocol and employee recognition functions for the Office of the Chair and Members of the BCC
- Coordinates Commission protocol, dignitary visits, Consular Corps, and Intergovernmental Visits and promotes the Sister Cities program

FY 10-11	FY 11-12
6	3

OFFICE OF COMMUNITY ADVOCACY

- Promotes the expansion and replication of Community Relations Board (CRB) initiatives at the municipal level
- Provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 10-11	FY 11-12
9	9

OFFICE OF COMMISSION AUDITOR AND LEGISLATIVE ANALYSIS

- Provides independent budgetary, audit, management, revenue forecasting, and fiscal analysis of Board policies, County services, and contracts
- Provides objective and critical analysis of proposed legislation for Board consideration
- Conducts research and policy analysis and assists in formulating and developing legislation

FY 10-11	FY 11-12
31	28

OFFICE OF INTERGOVERNMENTAL AFFAIRS

- Coordinates the County's intergovernmental relations at the local, state, and federal levels

FY 10-11	FY 11-12
8	7

OFFICE OF AGENDA COORDINATION

- Prepares County Commission, Committee, Subcommittee, and workshop agendas and coordinates meetings

FY 10-11	FY 11-12
4	4

SUPPORT STAFF SERVICES

- Provides support staff to the Chairman and BCC
- Coordinates with Sergeants-at-Arms to maintain decorum at meetings and security for Commissioners

FY 10-11	FY 11-12
16	15

BCC MEDIA

- Produces bi-annual Commission e-newsletter
- Produces, coordinates, and schedules radio and TV programs, and events
- Prepares media kits and informational/educational materials

FY 10-11	FY 11-12
4	3

Attachment A

OFFICE OF THE CLERK

OFFICE OF THE CLERK *

- Performs the constitutional and statutory responsibilities of the Circuit and County Court Clerk; acts as ex-officio County Clerk, County Auditor, County Recorder, and Custodian of County funds and records

FY 10-11	FY 11-12
1	1

COURT OPERATIONS **

- Executes the plans and policies of the Clerk; directs and coordinates Civil, Family, Juvenile, and Probate Court operations and the parking violations bureau; and coordinates court activities with the Administrative Office of the Courts and Judiciary, State Attorney, Public Defender, and other justice agencies

FY 10-11	FY 11-12
0	1

COURTS/RECORDING/EX-OFFICIO *

- Manages and directs the Criminal Courts, Traffic and Misdemeanor Courts, and District Courts divisions, as well as the County Recorder, and SPIRIT project; coordinates court activities with the Administrative Office of the Courts, Judiciary, State Attorney, Public Defender, and other justice agencies; provides overall direction, coordination, and management to the Clerk's ex-officio duties as they pertain to the administration of the Value Adjustment Board (VAB) and Code Enforcement

FY 10-11	FY 11-12
109	109

COMPTROLLER *

- Accounts for financial activities; prepares and monitors the budget; serves as liaison with County's Finance Department; performs operational and compliance audits with established procedures and internal controls; and maintains the central depository and child support/alimony disbursements

FY 10-11	FY 11-12
4	4

OFFICE OF HUMAN RESOURCES AND ADMINISTRATIVE SERVICES *

- Administers all procurement and personnel-related matters and provides guidance on the training and development of employees; provides overall direction to the County's Record Center

FY 10-11	FY 11-12
29	29

CLERK OF THE BOARD ***

- Manages the official files of action taken by the Board of County Commission (BCC) including contracts, members of advisory boards, indices of resolutions, and ordinances; manages lobbyist registrations; serves as the keeper of the County seal; supports the bid protest hearing process; and produces minutes of the BCC

FY 10-11	FY 11-12
23	23

CHIEF INFORMATION OFFICER *

- Manages the Clerk's Information Systems in cooperation with the Administrative Office of the Courts, the Judiciary, ETSD and other County and State agencies; coordinates ETSD's support for mainframe-based court and non-court IT applications; and IT security policies on behalf of the Clerk; and provides user support for Clerk staff

FY 10-11	FY 11-12
6	6

*** Positions funded from both Clerk and County fees, fines and service charges**
**** Positions fully funded from Clerk fees, fines and service charges**
***** Positions funded from both County fees, fines and service charges and CW General Fund**

Attachment A

COMMUNITY ACTION AND HUMAN SERVICES

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental functions

Adopted FY 10-11	Proposed FY 11-12
10	8

ADMINISTRATION

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

Adopted FY 10-11	Proposed FY 11-12
52	33

HEAD START/EARLY HEAD START

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

Adopted FY 10-11	Proposed FY 11-12
478	78

SELF HELP

- Assists low-income families and communities toward self-sufficiency through programs, including LIHEAP, information referral, and support of 16 Community Advisory Communities (CAC)

Adopted FY 10-11	Proposed FY 11-12
78	84

TRANSPORTATION

- Transports children and elders to Head Start and DHS elderly programs respectively

Adopted FY 10-11	Proposed FY 11-12
23	21

ENERGY PROGRAMS

- Administers the Single Family Rehab Program, the Weatherization Program of the Low-Income Home Energy Assistance Program (LIHEAP), Solar Program, and Housing and Community Development (HCD) funded Home Repair Programs

Adopted FY 10-11	Proposed FY 11-12
28	28

GREATER MIAMI SERVICE CORPS

- Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, providing them with structured meaningful work experience and comprehensive educational opportunities

Adopted FY 10-11	Proposed FY 11-12
16	11

HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

- Provides overall direction and coordination of departmental functions

Adopted FY 10-11	Proposed FY 11-12
11	9

CHILD DEVELOPMENT SERVICES

- Administers child care grants, including school readiness, inclusion and voluntary pre-kindergarten at family day care and child care centers throughout Miami-Dade County

Adopted FY 10-11	Proposed FY 11-12
178	150

ELDERLY, DISABILITY, & VETERANS

- Provides a continuum of services for the elderly, veterans, and individuals with disabilities

Adopted FY 10-11	Proposed FY 11-12
174	163

EMPLOYMENT AND TRAINING

- Provides employment programs for disadvantaged populations such as at-risk youth, farm workers, and refugees

Adopted FY 10-11	Proposed FY 11-12
22	16

REHABILITATIVE SERVICES

- Provides comprehensive treatment for adult substance abusers in Miami-Dade County, including assessment, evaluation, referral, and diversion

Adopted FY 10-11	Proposed FY 11-12
63	59

VIOLENCE PREVENTION AND INTERVENTION

- Provides crisis counseling, safe shelter, transportation, and other services to victims of domestic violence and their immediate family members

Adopted FY 10-11	Proposed FY 11-12
68	62

PSYCHOLOGICAL SERVICES

- Provides professional psychological services to disadvantages populations, such as low-income children in Head Start

Adopted FY 10-11	Proposed FY 11-12
1	1

Attachment A

Commission on Ethics and Public Trust

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides administrative support to the Ethics Commission; recommends legislative and policy initiatives that promote ethical government and accountability; reviews ethics opinions recommended by the legal unit

FY 10-11	FY 11-12
3	3

LEGAL UNIT

- Responds to requests for advisory opinions and handles legal matters that may impact the operations of the Ethics Commission

FY 10-11	FY 11-12
2	1

ENFORCEMENT UNIT

- Conducts investigations of official/employee misconduct in County and municipal governments

FY 10-11	FY 11-12
8	8

EDUCATIONAL AND COMMUNITY OUTREACH

- Provides training for government officials and personnel, candidates for office, and the business community regarding ordinances under the purview of the Ethics Commission

FY 10-11	FY 11-12
2	2

COMMUNITY INFORMATION AND OUTREACH

Attachment A

DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

FY 10-11	FY 11-12
3	3

311 ANSWER CENTER OPERATIONS & OUTREACH

- Manages the day-to-day operations of the 311 Answer Center, which provides centralized access to government information and service requests; maintains a comprehensive knowledgebase of government information and services through real-time updates; and provides training to call center staff and applies quality assurance measures to improve service delivery

FY 10-11	FY 11-12
132	127

ADMINISTRATIVE SUPPORT SERVICES

- Directs all personnel, procurement, contract management, and budgeting functions; oversees all fiscal activities, internal controls, and performance reporting

FY 10-11	FY 11-12
8	4

ONLINE SERVICES/DIGITAL SOLUTIONS

- Manages the web portal and departmental website content; provides enterprise internal and external communication; provides multi-media and public education services; manages online survey tools

FY 10-11	FY 11-12
17	17

MIAMI-DADE TELEVISION

- Provides gavel-to-gavel television coverage and webcasting of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

FY 10-11	FY 11-12
15	11

eGOV SOLUTIONS

- Develops and maintains the portal, self-service and citizen engagement tools, portal search, ServiceStat, alerts and Reverse311, smartphone and mobile applications, and the employee eNet portal

FY 10-11	FY 11-12
10	9

DESIGN, ADVERTISING, AND TRANSLATIONS

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

FY 10-11	FY 11-12
13	11

Attachment A

OFFICE OF CITIZENS INDEPENDENT TRANSPORTATION TRUST

EXECUTIVE DIRECTOR'S OFFICE

- Responsible for overall planning, policy development, and administrative oversight of the Department

FY 10-11	FY 11-12
3	3

COMMUNITY OUTREACH

- Coordinates comprehensive public education/community outreach program for the PTP; supports and monitors municipalities to ensure compliance with ordinances and state statutes; monitors Disadvantaged and Community Small Business Enterprise compliance for surtax-funded projects

FY 10-11	FY 11-12
2	2

PROJECT AND FINANCIAL REVIEW

- Provides financial monitoring and analysis of PTP amendments and contracts, including oversight and coordination of audit activities and bond financing of capital projects; serves as project manager for the CITT's financial consultant; oversees the preparation of agenda items

FY 10-11	FY 11-12
4	4

Attachment A

CORRECTIONS AND REHABILITATION

MDCR OFFICE OF THE DIRECTOR

- Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification and incarceration of individuals arrested in Miami-Dade County. Oversees the Professional Compliance Division (Internal Affairs, Accreditation and Inspection, and Security Operations), Medical Services and the Legal Unit

FY 10-11	FY 11-12
79	79

CUSTODY SERVICES

- Provides for the care, custody and control of inmates incarcerated within five detention facilities. Responsible for all inmate intake, classification and release functions. Inmates are classified as adult male and female felons, male and female juveniles, mentally ill male and female inmates, and male and female misdemeanants

FY 10-11	FY 11-12
1,765	2,134

MANAGEMENT SERVICES AND TRAINING

- Supports all administrative requirements of the Department, to include direct employee services and regulatory requirements; this includes budget and finance, personnel management, training, basic training academy, policy and planning, procurement, and legislative issues

FY 10-11	FY 11-12
145	145

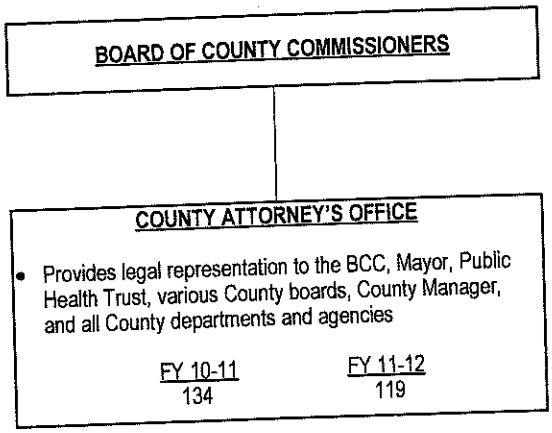
SUPPORT SERVICES

- Includes Custody Support Services, Physical Plant Maintenance, Alternatives to Incarceration, and Inmate Programs. Provides court services, inmate transportation and hospital services, food services, facilities management, information systems, pretrial release, materials management, monitored release (house arrest), construction management (capital projects) and community affairs

FY 10-11	FY 11-12
901	619

Attachment A

COUNTY ATTORNEY'S OFFICE



Attachment A

CULTURAL AFFAIRS

ADMINISTRATION

- Oversees all departmental activities, in coordination with the Cultural Affairs Council and the Art in Public Places Trust; provides administrative oversight over grants and programs

FY 10-11	FY 11-12
22	22

GRANTS AND PROGRAMS *

- Provides integrated investments and technical assistance to the cultural industry, and makes cultural activities more accessible for residents and visitors

FY 10-11	FY 11-12
0	0

SOUTH MIAMI-DADE CULTURAL ARTS CENTER

- Manages, operates, programs and markets this multidisciplinary arts center, showcasing the performing arts

FY 10-11	FY 11-12
8	8

ART IN PUBLIC PLACES

- Improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art

FY 10-11	FY 11-12
4	4

CULTURAL FACILITIES

- Provides oversight and management of the Miami-Dade County Auditorium, Joseph Caleb Auditorium, and the African Heritage Cultural Arts Center

FY 10-11	FY 11-12
0	11

* Grants and programs staff are reflected in Administration

Attachment A

ELECTIONS

OFFICE OF THE SUPERVISOR OF ELECTIONS

- Formulates and directs overall policy for department operations

FY 10-11	FY 11-12
3	3

OFFICE OF GOVERNMENTAL AFFAIRS

- Monitors federal, state, and local legislative activities; coordinates elections Canvassing Board, candidate qualifying, and liaison activities with candidates and municipalities; processes financial disclosures, outside employment forms, and public records requests; oversees media relations, and post election audit

FY 10-11	FY 11-12
10	10

VOTER SERVICES

- Oversees all aspects of voter registration services, manages the statewide Voter Registration System, and coordinates precinct registers for all elections; manages absentee voting, and departmental mailroom activities

FY 10-11	FY 11-12
20	20

INFORMATION SYSTEMS

- Responsible for voting equipment programming, ballot coding, vote tabulation, and reporting of elections results; manages early voting operations, and absentee ballot mailing; and manages departmental information technology infrastructure

FY 10-11	FY 11-12
19	19

OPERATIONS

- Oversees warehouse activities, including elections equipment logistics, ballot tracking and asset management; responsible for budget, finance, procurement, and human resource activities including recruitment of seasonal staff; and responsible for securing polling places countywide and ensuring ADA compliance

FY 10-11	FY 11-12
26	26

COMMUNITY OUTREACH & TRAINING

- Conducts outreach and voter education programs, recruits and trains poll workers, and coordinates collection center activities to ensure return of items on Election Night

FY 10-11	FY 11-12
13	13

Attachment A

FINANCE

OFFICE OF THE DIRECTOR

- Formulates and directs overall financial policy of the County

FY 10-11	FY 11-12
5	5

CONTROLLER

- Satisfies legal and mandated requirements; processes vendor payments and payroll; maintains County's general ledger system; and provides financial reporting

FY 10-11	FY 11-12
89	90

CASH MANAGEMENT

- Invests surplus funds in compliance with Florida Statutes, local ordinances, and investment policy

FY 10-11	FY 11-12
7	7

BOND ADMINISTRATION

- Manages the County's debt financing

FY 10-11	FY 11-12
8	8

TAX COLLECTOR

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of current and delinquent County and municipal ad valorem taxes, non-ad valorem assessments, improvement liens, local business tax receipts, waste fees, excise utility taxes, convention and tourist development taxes, and license fees (auto, boat, hunting, and fishing); and collection of delinquent accounts for various County departments

FY 10-11	FY 11-12
176	186

Attachment A

FIRE RESCUE

OFFICE OF THE FIRE CHIEF

- Provides leadership and direction; establishes long-term vision for fire rescue services; formulates departmental policy; provides planning, research, accreditation and quality management for the department

FY 10-11	FY 11-12
16	9

BUDGET/PLANNING/GRANTS/FACILITIES/ ADMINISTRATION

- Oversees capital project development; manages fiscal operations including capital and grants management, directs strategic and organizational planning projects; administers off-duty services; and provides facilities maintenance and construction
- Directs human resources activities; maintains medical records; functions as liaison with elected officials and County administrative offices; oversees policy and procedures development; maintains departmental records; oversees public affairs, management information and computer systems; develops recruitment programs; and oversees procurement management

FY 10-11	FY 11-12
149	112

EMERGENCY MANAGEMENT

- Provides overall leadership, management, and coordination of the County's emergency operations; plans, coordinates, and implements disaster preparedness, response, recovery, and mitigation programs

FY 10-11	FY 11-12
20	15

TECHNICAL/SUPPORT SERVICES

- Provides state and federally mandated minimum standard, career development, and advanced firefighting training, and oversees new program development; provides fire prevention and public education programs; directs fire prevention and building and alarm inspections; manages warehouse and supply, motor pool, and research and development activities; maintains and repairs departmental heavy equipment fleet; dispatches emergency and non-emergency calls for service and coordinates radio frequency allocations

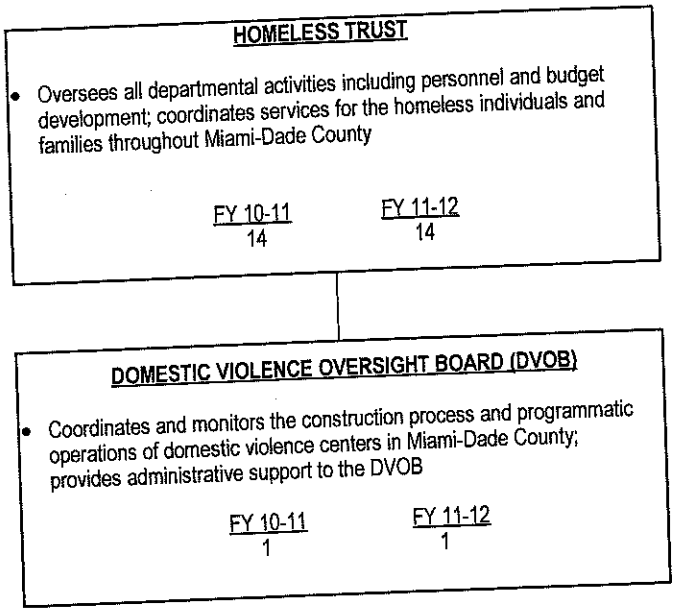
FY 10-11	FY 11-12
355	335

SUPPRESSION AND RESCUE

- Provides fire suppression services, ground and air rescue transport, and medical services to the public; performs specialized protection services such as hazardous materials, water rescue, marine firefighting, and technical rescue training (TRT); performs building inspections, safety surveys, and firefighting and rescue demonstrations; oversees Airport and Seaport fire and rescue services and employee training activities; provides Fire Department personnel and equipment support for special events; maintains Antivenin Bank and administers the anti-venom program; oversees ocean rescue services; provides advanced emergency medical services training, certification maintenance, and hospital liaison services

FY 10-11	FY 11-12
2,060	1,958

HOMELESS TRUST



HOUSING FINANCE AUTHORITY

HOUSING FINANCE AUTHORITY

- Alleviates the shortage of affordable residential housing available for low- to moderate-income families and individuals

FY 10-11	FY 11-12
9	6

Attachment A

INFORMATION TECHNOLOGY

OFFICE OF THE DIRECTOR

- Oversees technical, professional, and management personnel engaged in the provisioning of IT resources and services; oversees and implements the County's cyber-security policies; performs Chief Information Officer (CIO) functions; oversees shared services development

Adopted FY 10-11	Proposed FY 11-12
11	11

ENTERPRISE APPLICATION SERVICES

- Provides multi-platform countywide and departmental automated application systems

Adopted FY 10-11	Proposed FY 11-12
145	147

ENTERPRISE SOLUTIONS

- Delivers enterprise program services for 311/911, Enterprise Resource Planning (ERP), Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Data Management System (EDMS)

Adopted FY 10-11	Proposed FY 11-12
62	66

RADIO SERVICES

- Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions

Adopted FY 10-11	Proposed FY 11-12
57	57

OPERATIONAL SUPPORT SERVICES

- Provides asset management, financial, and administrative support to operations through budget, accounting, and procurement offices; manages personnel activities through the human resource office

Adopted FY 10-11	Proposed FY 11-12
28	31

FIELD SERVICES

- Delivers enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and networks

Adopted FY 10-11	Proposed FY 11-12
94	92

DATA CENTER SERVICES

- Provides 24 X 7 operation, maintenance, and support of the hardware and system software (host and network operating systems software, database, middleware, and distributive systems) that run the County's multi-mainframe, multi-platform computer environment and peripheral devices (storage and print)

Adopted FY 10-11	Proposed FY 11-12
84	86

TELECOMMUNICATIONS NETWORK

- Provides Internet Protocol (IP) voice and data network services for County departments

Adopted FY 10-11	Proposed FY 11-12
66	62

Attachment A

Office of Inspector General

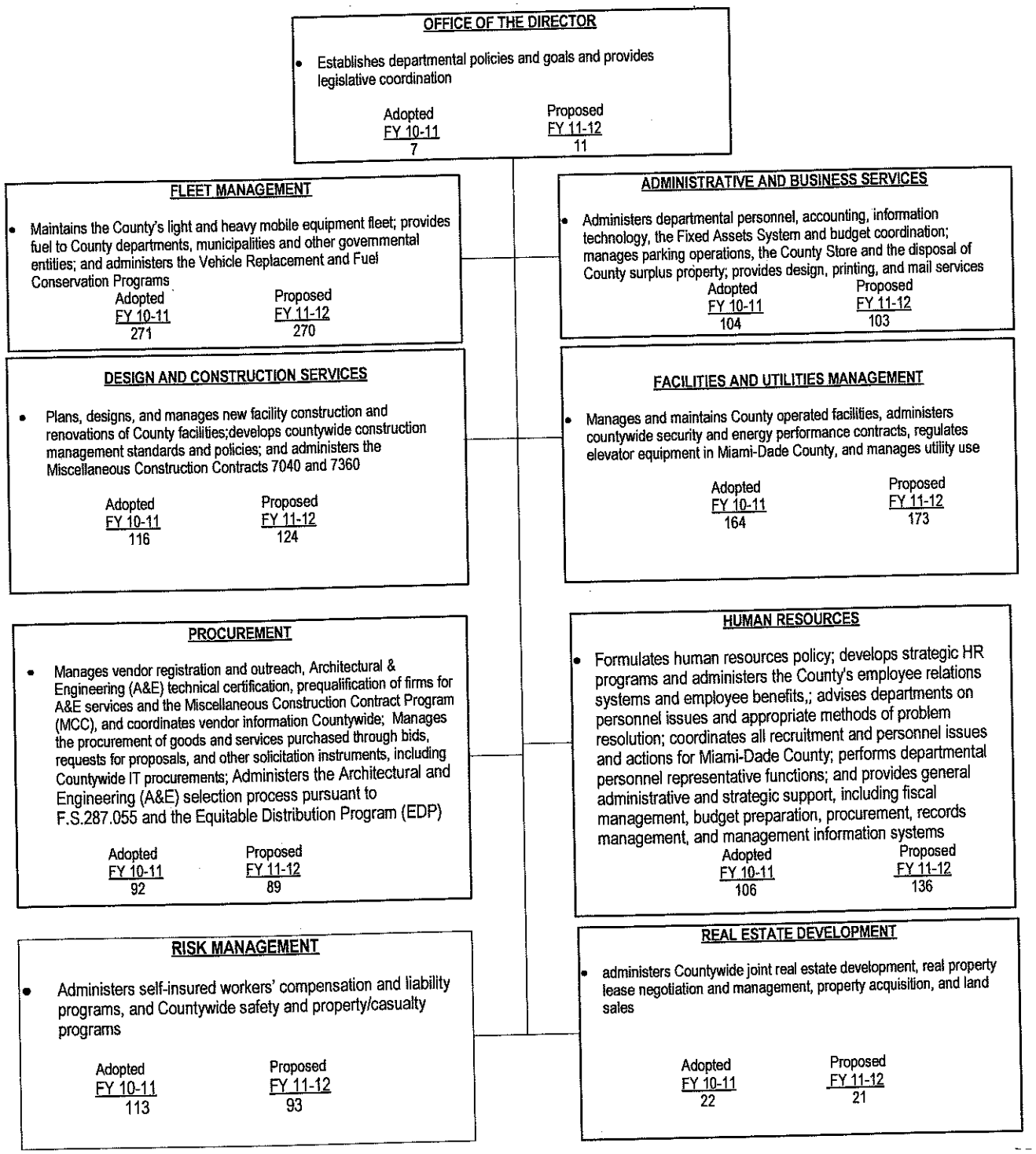
INSPECTOR GENERAL

- Provides oversight to Miami-Dade County operations by investigating, auditing, and reviewing County programs, projects, and contracts to detect and prevent fraud, mismanagement, waste, and abuse; provides all professional support to these functions including publicly reporting findings; initiates civil, administrative, and criminal legal processes or makes referrals where necessary; communicates the office's accomplishments through report distribution, website communications, and public awareness initiatives

FY 10-11	FY 11-12
38	38

INTERNAL SERVICES

Attachment A



JUDICIAL ADMINISTRATION

Attachment A

ELECTORATE

CHIEF JUDGE*

- Directs the Eleventh Judicial Circuit; acts as liaison in all judicial administrative matters with the Chief Justice of the Florida Supreme Court; develops a plan for the administration of all courts within the Circuit; assigns Judges, General Masters, Special Masters, and Hearing Officers to courts and divisions; and oversees the planning for and use of court facilities

FY 10-11	FY 11-12
0	0

COURT ADMINISTRATOR*

- Administers programs and services of the Courts and acts as liaison between the Courts, the legal community, and the citizens of Miami-Dade County as well as local, state, and federal government agencies

FY 10-11	FY 11-12
0	0

ADMINISTRATIVE SERVICES**

- Administers the Court's budget, both County and state; oversees fiscal, legal, and grant operations of the courts; and oversees the Court Information and Procurement Divisions in the purchase of goods and services for the Judiciary and the Administrative Office of the Courts

FY 10-11	FY 11-12
9	9

HUMAN RESOURCES**

- Oversees the Circuit's personnel related activities including employee relations, recruiting, employee benefits, payroll, attendance, training, and the Office of Americans with Disabilities Act (ADA) Coordination

FY 10-11	FY 11-12
3	3

COURT TECHNOLOGY (CITeS)**

- Directs all research and systems analyses, supports all PC and mainframe users Circuit-wide and supports telecommunications services

FY 10-11	FY 11-12
30	31

COURT OPERATIONS**

- Directs the operation and case flow management of the Circuit and County Courts and associated court services programs; and coordinates facilities planning, security, and court activities with the Judiciary, Clerk of Courts, State Attorney, Public Defender, and other justice agencies

FY 10-11	FY 11-12
210	210

STATE ATTORNEY'S OFFICE**

- Responsible for prosecuting or defending all suits, applications, or mediations on behalf of the State

FY 10-11	FY 11-12
12	12

PUBLIC DEFENDER'S OFFICE***

- Represents any indigent defendant charged with a felony or misdemeanor punishable by imprisonment

FY 10-11	FY 11-12
0	0

*** Positions fully funded by the State of Florida**
**** Positions fully funded from County fees, fines, and service charges**
***** Positions partially funded from County reimbursements**

Attachment A

JUVENILE SERVICES

OFFICE OF THE DIRECTOR

- Provides overall policy, strategy and direction for the Department in order to serve arrested and at-risk juveniles and their families

FY 10-11	FY 11-12
11	2

CARE AND CUSTODY

- Provides centralized booking services and security; assessment of substance abuse, family, and mental health issues; and training of staff

FY 10-11	FY 11-12
41	36

CLINICAL ASSESSMENT AND DIVERSION SERVICES

- Provides assessment and diversion services for juvenile offenders and at-risk youth in the community

FY 10-11	FY 11-12
47	45

OPERATIONAL SUPPORT

- Provides centralized operational support to the department, including fiscal management, facilities management, and records services

FY 10-11	FY 11-12
1	7

COMMUNITY SERVICES

- Provides public policy recommendations based on data analysis; provides outreach and violence intervention services to at-risk communities

FY 10-11	FY 11-12
0	6

GUARDIAN AD LITEM

- Protects the rights of children involved in court proceedings and advocates for their best interest

FY 10-11	FY 11-12
7	7

Attachment A

LIBRARY

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental operations and management

FY 10-11	FY 11-12
3	3

ADMINISTRATION

- Oversees implementation of departmental policy and manages the departmental budget

FY 10-11	FY 11-12
14	14

SUPPORT SERVICES

- Processes financial transactions and personnel actions; oversees the Library's capital expansion plan; develops and prints educational and promotional materials for the Library System; manages maintenance security, fleet services, and human resources throughout the system

FY 10-11	FY 11-12
68	48

OUTREACH SERVICES

- Develops and implements special events and programs for targeted populations, such as children or patrons with difficulty accessing services at branches

FY 10-11	FY 11-12
30	24

PUBLIC SERVICE

- Provides informational and lending services to users of branch and regional facilities, programs and events to encourage literacy, library usage, and life-long learning; formulates and administers the Collection Development Policy and Materials Budget Plan for the Library System; coordinates all library automation efforts and online services, including short- and long-term technical planning, e-government, web portal initiatives, network infrastructure, network security, and all central site and remote computer equipment and applications, for staff and the general public

FY 10-11	FY 11-12
506	377

MANAGEMENT AND BUDGET

Attachment A

DIRECTOR'S OFFICE

- Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and reviews, coordinates, and implements policy enacted by the Board of County Commissioners (BCC) and County Executive Office

Adopted FY 10-11	Proposed FY 11-12
7	6

MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS

- Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance measurement

Adopted FY 10-11	Proposed FY 11-12
8	6

MANAGEMENT AND BUDGET

- Ensures the financial viability of the County through sound financial management policies

Adopted FY 10-11	Proposed FY 11-12
16	13

COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES

- Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/incorporation efforts

Adopted FY 10-11	Proposed FY 11-12
3	3

GRANTS COORDINATION

- Manages and administers the Ryan White HIV/AIDS Treatment Extension Act of 2009; distributes, monitors, and processes CBO allocations and contracts including Mom and Pop funding; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); provides direct support to the Youth Crime Task Force, CBO Advisory Board, Dade-Miami Criminal Justice Council, and the Addiction Services Board (ASB); maximizes resources and promotes grant opportunities

Adopted FY 10-11	Proposed FY 11-12
0	45

BOND ADMINISTRATION

- Administers the Building Better Communities Program (BBC) General Obligation Bond Program, and the Quality Neighborhood Improvement Program (QNIP)

Adopted FY 10-11	Proposed FY 11-12
0	8

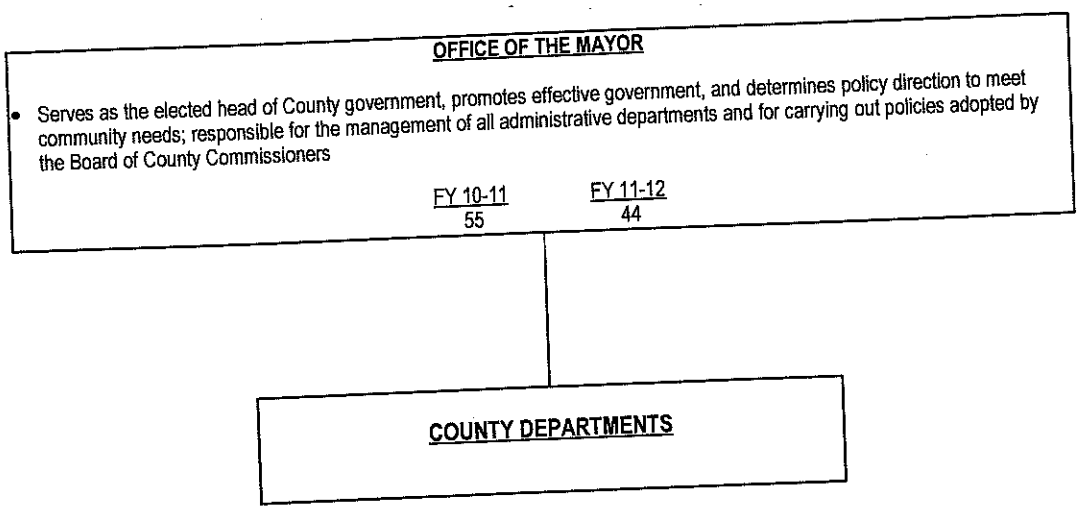
OFFICE OF COUNTYWIDE HEALTHCARE PLANNING

- Responsible for overall leadership of the County's health services research and plan development; represents the County on key health systems planning initiatives; guides the identification and adaptation of best practice models and develops new approaches to enhance county health systems, residents' health and access to care; develops legislation and regulations affecting health and facilitates community health system reform

FY 10-11	FY 11-12
5	5

Attachment A

OFFICE OF THE MAYOR



Attachment A

MEDICAL EXAMINER

OFFICE OF THE CHIEF MEDICAL EXAMINER

- Formulates departmental policies and provides overall direction and coordination to all bureaus; schedules appointments, court appearances, depositions, and speaking engagements

FY 10-11	FY 11-12
9	9

DEATH INVESTIGATION

- Provides statutorily mandated medicolegal death investigative services for the residents of Miami-Dade County; combines the efforts of legal and law enforcement investigations with those of medicine and science to ascertain the facts surrounding deaths, particularly the cause and manner of death, as defined in the Florida Statutes, Chapter 406

FY 10-11	FY 11-12
59	61

PUBLIC INTERMENT PROGRAM

- Supervises indigent body disposal program; ensures maintenance of County cemeteries; schedules and coordinates bureau activity with funeral homes and crematoriums

FY 10-11	FY 11-12
1	1

Attachment A

METROPOLITAN PLANNING ORGANIZATION

METROPOLITAN PLANNING ORGANIZATION

- Provides overall direction to Departmental operations; administers and coordinates the MPO program

FY 10-11	FY 11-12
17	16

MIAMI-DADE ECONOMIC ADVOCACY TRUST

OFFICE OF THE PRESIDENT/CHIEF EXECUTIVE OFFICER

- Oversees programs, special initiatives, and advocacy activities, that address disparities that exist for Black residents in the areas of housing, economic development, and criminal justice

FY 10-11	FY 11-12
3	3

ADMINISTRATION

- Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions

FY 10-11	FY 11-12
3	3

ECONOMIC DEVELOPMENT

- Promotes economic development in the Black community for business expansion, job creation, and business relocations through advertising, promoting activities and other sales and marketing techniques; and provides support for the Urban Economic Revitalization Task Force (UERTF) Board

FY 10-11	FY 11-12
1	1

TEEN COURT

- Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders

FY 10-11	FY 11-12
14	14

HOUSING ASSISTANCE PROGRAM

- Provides technical and financial assistance to provide homeownership opportunities to low- to moderate-income families

FY 10-11	FY 11-12
3	3

Attachment A

PARKS, RECREATION and OPEN SPACES

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and serves on the board of the Parks Foundation, the Miami-Dade Sports Commission, and the Zoo Oversight Board

Adopted FY 10-11	Proposed FY 11-12
10	9

ADMINISTRATION

- Provides business support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

Adopted FY 10-11	Proposed FY 11-12
52	53

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

Adopted FY 10-11	Proposed FY 11-12
177	186

DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

Adopted FY 10-11	Proposed FY 11-12
31	27

GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

Adopted FY 10-11	Proposed FY 11-12
38	38

MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

Adopted FY 10-11	Proposed FY 11-12
20	20

POOLS

- Operates and maintains 13 pools; provides support to public swim patrons and group rentals

Adopted FY 10-11	Proposed FY 11-12
6	5

PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

Adopted FY 10-11	Proposed FY 11-12
190	194

PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

Adopted FY 10-11	Proposed FY 11-12
19	19

PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

Adopted FY 10-11	Proposed FY 11-12
84	77

GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

Adopted FY 10-11	Proposed FY 11-12
201	183

FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

Adopted FY 10-11	Proposed FY 11-12
82	82

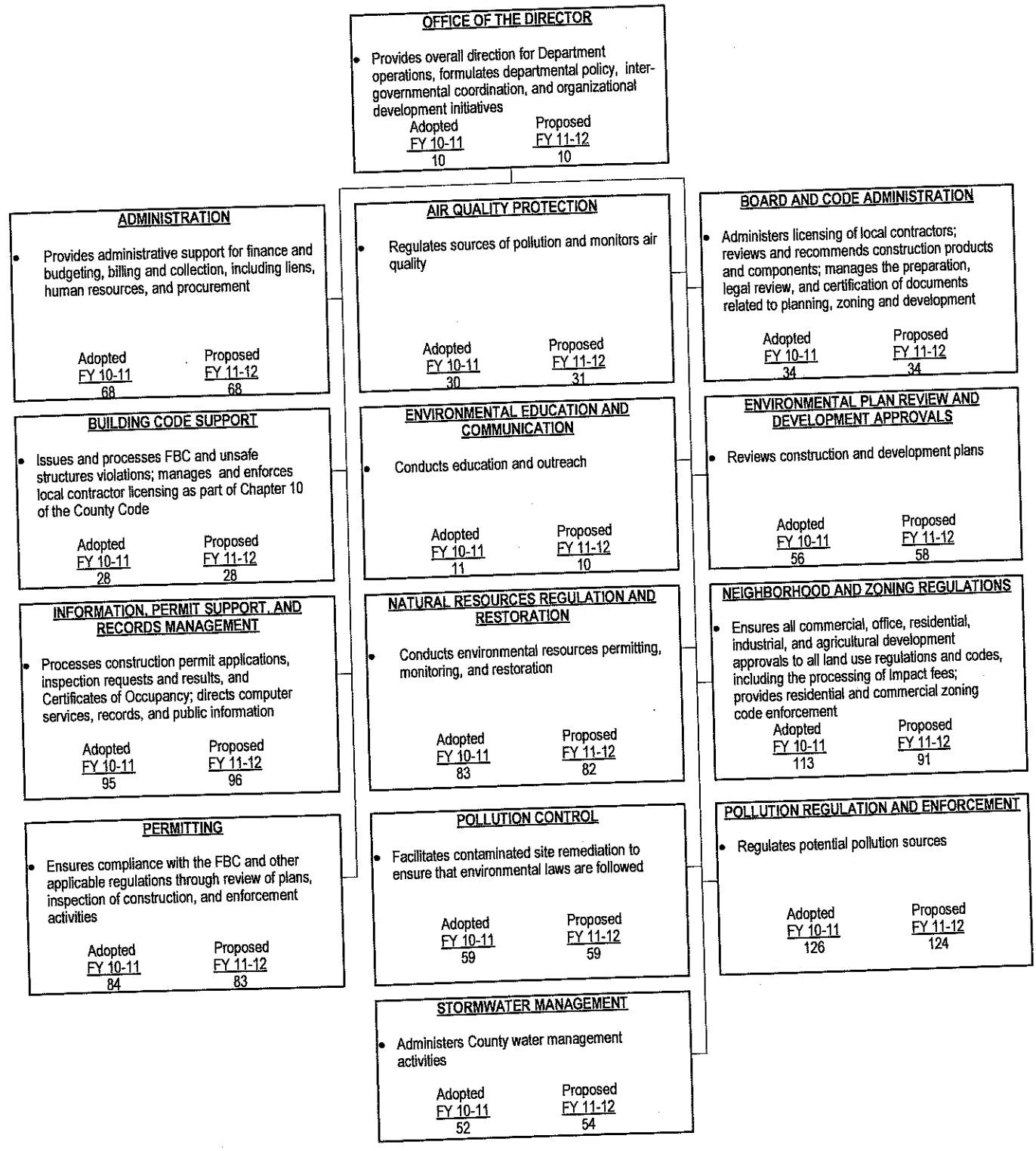
LANDSCAPING AND STD MAINTENANCE

- Provides landscaping and grounds maintenance services to internal and external customers, including Special Tax Districts and public rights-of-way

Adopted FY 10-11	Proposed FY 11-12
133	128

DEPARTMENT OF PERMITTING, ENVIRONMENT, AND REGULATORY AFFAIRS

Attachment A



Attachment A

MIAMI-DADE POLICE

OFFICE OF THE DIRECTOR/ADMINISTRATION

- Provides management direction and administration for departmental operations, provides legal counsel

FY 10-11	FY 11-12
41	37

SUPPORT SERVICES

- Provides communications and 911; oversees central records and property and evidence bureaus; responsible for budget, finance, procurement, personnel, grants, legislative coordination, and coordination of training activities; responsible for information systems, fleet, and facilities management; conducts false alarm investigations; responsible for Headquarters security; provides psychological services for employees; disseminates information to the media and the public; provides court security and serves writs; responsible for the drug abuse resistance education (DARE), police athletic league (PAL), and other student programs; manages the school crossing guards program

FY 10-11	FY 11-12
1,055	897

POLICE SERVICES

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; manages contracted police services with municipalities; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response

FY 10-11	FY 11-12
2,210	2,135

INVESTIGATIVE SERVICES

- Provides centralized specialized criminal investigation of robberies, homicides, and sexual, domestic, and economic crimes; responsible for professional compliance and investigation of complaints about departmental employees; conducts public corruption investigations; responsible for homeland security; collects and disseminates criminal intelligence; conducts strategic and specialized investigations; conducts crime scene investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants

FY 10-11	FY 11-12
1,067	1,052

Attachment A

PORT OF MIAMI

OFFICE OF THE DIRECTOR

- Formulates departmental policies and procedures and provides overall direction and coordination for all divisions

FY 10-11	FY 11-12
4	4

DEPUTY PORT DIRECTOR

- Responsible for day-to-day operations

FY 10-11	FY 11-12
17	14

SAFETY & SECURITY

- Responsible for the overall security planning and enforcement for the POM at the federal, state, and local levels; and operates POM badging and identification functions

FY 10-11	FY 11-12
142	137

CAPITAL DEVELOPMENT

- Develops and implements all capital related items required by the POM and performs administrative functions to include procurement and management of technology systems

FY 10-11	FY 11-12
52	31

MARITIME SERVICES

- Responsible for cargo and cruise ship operations and associated berthing and terminal management functions

FY 10-11	FY 11-12
167	156

BUSINESS INITIATIVES

- Responsible for Port trade development, advertising, and tariff development

FY 10-11	FY 11-12
7	7

FINANCE

- Responsible for all accounting activities, including cost accounting, reconciliation, accounts payable, financial statements, credit/collection, and billing

FY 10-11	FY 11-12
28	28

Attachment A

OFFICE OF THE PROPERTY APPRAISER

OFFICE OF THE PROPERTY APPRAISER*

- Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR) parameters; and acts as liaison with taxing authorities, municipalities, and DOR

FY 10-11	FY 11-12
13	14

PUBLIC SERVICE

- Disseminates property assessment information using the Office's website, office counter assistance, e-mail, public presentations through various media, and the 311 Answer Center

FY 11-12	FY 11-12
14	14

INFORMATION SERVICES

- Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office

FY 10-11	FY 11-12
18	20

EXEMPTIONS

- Receives, verifies, and qualifies or disqualifies all applications for statutory exemptions and performs investigations on potentially illegal exemptions

FY 10-11	FY 11-12
25	25

PERSONAL PROPERTY

- Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process

FY 10-11	FY 11-12
43	40

VALUE ADJUSTMENT BOARD APPEALS AND LEGAL

- Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court

FY 10-11	FY 11-12
81	83

REAL ESTATE

- Gathers and evaluates data regarding all real property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process

FY 10-11	FY 11-12
177	175

* Administrative Services positions are reflected within the Office of the Property Appraiser

Attachment A

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides direction, communication, and coordination of federal and local housing programs to assist extremely low- to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public and private stakeholders to ensure attainment of MDHUD's goals and objectives

Adopted FY 10-11	Proposed FY11-12
32	33

ADMINISTRATION

- Conducts audits for compliance with US HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, and investigations regarding fair housing complaints; and handles reasonable accommodation requests for tenants and applicants

Adopted FY 10-11	Proposed FY11-12
33	33

FINANCE AND ACCOUNTING

- Provides financial support to the Agency and ensures that federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, and revenue management

Adopted FY 10-11	Proposed FY11-12
34	32

CONTRACT ADMINISTRATION

- Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; and monitors the private contractor for the Housing Choice Voucher Program

Adopted FY 10-11	Proposed FY11-12
17	18

FACILITIES AND DEVELOPMENT

- Manages the overall capital improvement and development of quality housing projects, including the HOPE VI revitalization project, American Recovery and Reinvestment Act (ARRA) projects, Building Better Community General Obligation Bond projects, and Infill Housing projects

Adopted FY 10-11	Proposed FY11-12
10	13

ASSET MANAGEMENT

- Provides decent, safe, affordable housing for the MDHUD residents; manages the public housing portfolio, which includes over 9,000 units of housing; administers the Substantial Rehabilitation and the New Construction programs

Adopted FY 10-11	Proposed FY11-12
275	275

COMMUNITY HOUSING

- Administers federal and state funded programs including the HOME Investment Partnerships Grant (HOME), the Emergency Solutions Grant (ESG), the Neighborhood Stabilization Program (NSP), Documentary Stamp Surtax (Surtax), and State Housing Initiatives Partnership (SHIP) funds designed to develop viable urban communities by providing decent housing and a suitable living environments, principally for low-to-moderate income households.

Adopted FY 10-11	Proposed FY11-12
72	79

PUBLIC WORKS AND WASTE MANAGEMENT

OFFICE OF THE DIRECTOR

- Formulates departmental policy and provides overall direction and coordination of departmental operations and management

Adopted FY 10-11	Proposed FY 11-12
14	12

TRAFFIC SIGNALS AND SIGNS

- Provides installation, maintenance, and repair of traffic related signs, traffic and pedestrian signals, and school flashers and signs countywide

Adopted FY 10-11	Proposed FY 11-12
115	107

CAUSEWAYS

- Manages the Venetian and Rickenbacker Causeway system

Adopted FY 10-11	Proposed FY 11-12
66	65

PEOPLE'S TRANSPORTATION PLAN (PTP)

- Plans and coordinates all PTP related functions within the Department

Adopted FY 10-11	Proposed FY 11-12
56	52

LAND DEVELOPMENT

- Reviews and processes tentative and final plans for subdivisions and improvements on public right-of-way properties

Adopted FY 10-11	Proposed FY 11-12
9	5

STORMWATER UTILITY CANALS AND DRAINS

- Provides countywide chemical and mechanical cleaning and overall maintenance of the secondary canal system

Adopted FY 10-11	Proposed FY 11-12
153	149

TRAFFIC ENGINEERING

- Administers traffic engineering functions for the County

Adopted FY 10-11	Proposed FY 11-12
38	35

ROAD AND BRIDGE MAINTENANCE AND MOSQUITO CONTROL

- Provides overall road and bridge maintenance, including Neighborhood Enhancement Action Teams (NEAT), and administers the County mosquito control program

Adopted FY 10-11	Proposed FY 11-12
115	110

CONSTRUCTION

- Provides engineering technical support to other divisions within Public Works as well as other County departments

Adopted FY 10-11	Proposed FY 11-12
131	106

HIGHWAY AND ENGINEERING

- Administers and coordinates all consultant design contracts for major highway and bridge improvements

Adopted FY 10-11	Proposed FY 11-12
22	25

SPECIAL TAXING DISTRICTS ADMINISTRATION

- Creates special taxing districts for street lighting, security, and landscape beautification

Adopted FY 10-11	Proposed FY 11-12
26	26

BBC GOB PROGRAM

- Directs activities related to the Building Better Communities General Obligation Bond (BBC GOB) program

Adopted FY 10-11	Proposed FY 11-12
9	8

RIGHT OF WAY

- Administers land acquisition services

Adopted FY 10-11	Proposed FY 11-12
69	66

ADMINISTRATION

- Implements departmental policy and provides overall direction on personnel, finance, budget, planning, procurement, information systems, media, outreach, and customer service department-wide; administers the curbside recycling program

FY 10-11	FY 11-12
131	125

DISPOSAL OPERATIONS

- Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill

Adopted FY 10-11	Proposed FY 11-12
273	272

ENVIRONMENTAL AND TECHNICAL SERVICES

- Maintains capital infrastructure, environmental compliance, fleet, landfills, and the Resources Recovery contract

Adopted FY 10-11	Proposed FY 11-12
44	44

COLLECTION OPERATIONS

- Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal

Adopted FY 10-11	Proposed FY 11-12
575	583

Attachment A

Attachment A

SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT

OFFICE OF THE DIRECTOR

- Provides departmental policy and direction of operations

Adopted FY 10-11	Proposed FY 11-12
14	13

ADMINISTRATION & FISCAL MANAGEMENT

- Coordinates departmental budget, personnel, procurement, accounting, inventory control, telecommunications, and management information services

Adopted FY 10-11	Proposed FY 11-12
18	19

AGRICULTURAL MANAGER

- Promotes and educates the community on the importance and benefits of the local agricultural industries; administers the purchase development rights program

Adopted FY 10-11	Proposed FY 11-12
2	1

BUSINESS AFFAIRS & CONSUMER PROTECTION

- Regulates various industries, including private for-hire transportation; provides education and training services to commercial growers, home-owners, and families and youths

Adopted FY 10-11	Proposed FY 11-12
106	101

PLANNING

- Manages and administers the CDMP; prepares population projections and economic, demographic, and growth alternatives and conducts collaborative long- and short-range planning programs; coordinates countywide historic preservation activities

Adopted FY 10-11	Proposed FY 11-12
47	44

ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

- Directs and coordinates activities to increase international trade and represents and promotes the County as a Global Gateway; provides economic policy coordination; promotes Miami-Dade County to the global film and entertainment production industry

Adopted FY 10-11	Proposed FY 11-12
11	12

SUSTAINABILITY

- Coordinates and formulates goals, policies, and initiatives for the County's sustainability, energy, and climate programs

Adopted FY 10-11	Proposed FY 11-12
5	4

SMALL BUSINESS DEVELOPMENT

- Provides compliance monitoring and enforcement of small business and workforce program goals, and prompt payment and responsible and living wage requirements; administers the review recommendation of small business program measures and certification of small business; provides small business outreach, technical bonding, and financial assistance

Adopted FY 10-11	Proposed FY 11-12
29	30

Attachment A

MIAMI DADE TRANSIT DEPARTMENT

OFFICE OF THE DIRECTOR

- Implements policy and establishes direction for all aspects of the organization

FY 10-11	FY 11-12
10	9

OPERATIONAL SUPPORT

- Provides administrative and logistical support for department operations
- Administers customer service functions for citizens that use public transportation services

FY 10-11	FY 11-12
495	497

METROBUS

- Manages operations and maintenance for bus service

FY 10-11	FY 11-12
2,019	2,017

METROMOVER

- Administers Metromover service throughout the Downtown perimeter

FY 10-11	FY 11-12
69	69

METRORAIL

- Manages rail maintenance and operations along 24.6 mile corridor

FY 10-11	FY 11-12
426	472

PARATRANSIT

- Provides administrative support for Special Transportation Services (STS)

FY 10-11	FY 11-12
30	34

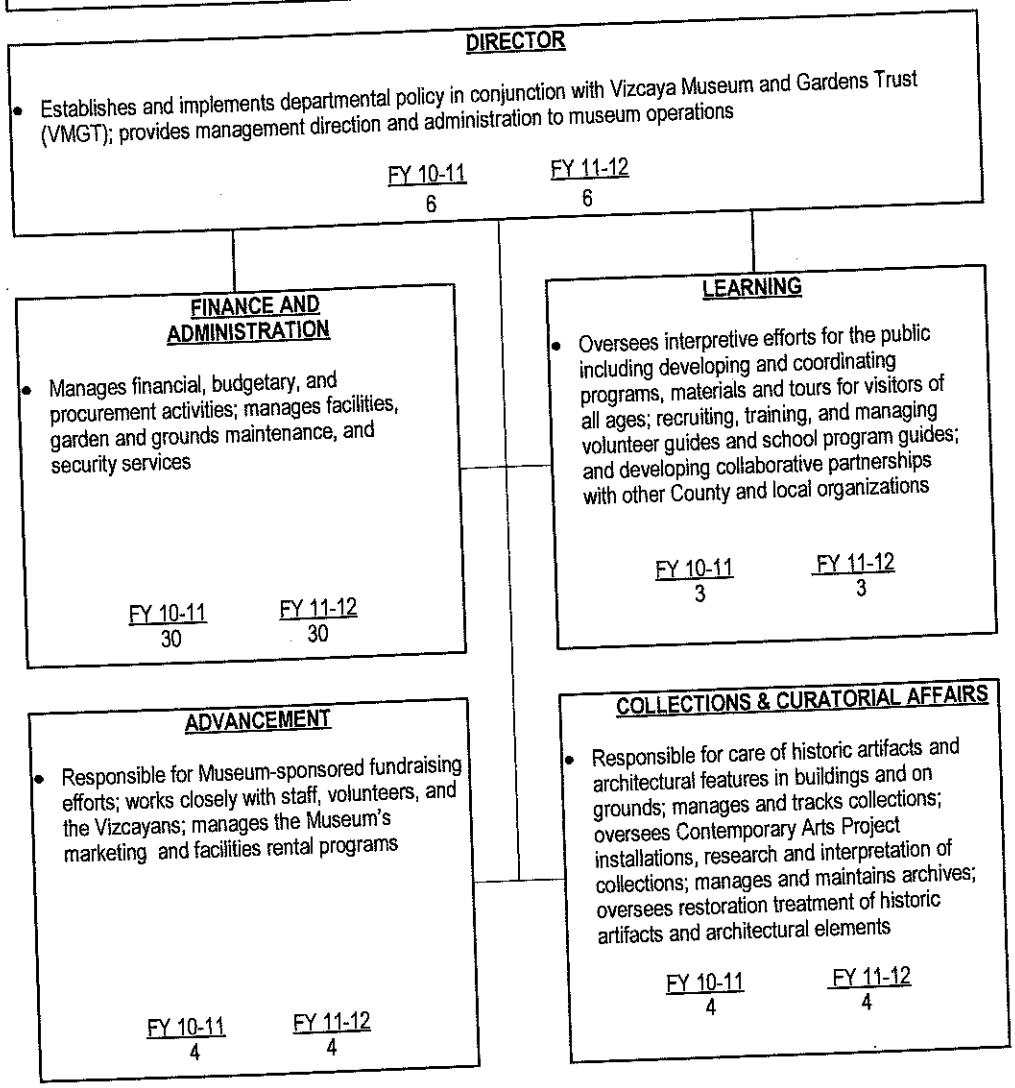
ENGINEERING

- Provides project management for capital improvement program and performs transportation system analysis

FY 10-11	FY 11-12
150	137

Attachment A

VIZCAYA MUSEUM AND GARDENS



Attachment A

WATER AND SEWER

OFFICE OF THE DIRECTOR

- Formulates and establishes departmental policy and directs overall operations

FY 10-11	FY 11-12
39	40

WASTEWATER COLLECTION AND TREATMENT

- Operates and maintains the wastewater treatment plants and pump stations

FY 10-11	FY 11-12
894	890

WATER PRODUCTION AND DISTRIBUTION

- Operates and maintains the water treatment plants and water pumping stations

FY 10-11	FY 11-12
677	675

SUPPORT SERVICES AND MAINTENANCE

- Oversees department-wide personnel, information technology, security, contract management, and budget coordination

FY 10-11	FY 11-12
321	334

ENGINEERING AND CONSTRUCTION

- Directs design activities and coordinates construction activities

FY 10-11	FY 11-12
232	224

FINANCE AND CUSTOMER SERVICE

- Directs the financial and customer service functions, including the communication center

FY 10-11	FY 11-12
415	417

REGULATORY COMPLIANCE, QUALITY ASSURANCE AND PRIORITY CAPITAL PROJECTS

- Plans water and wastewater system to comply with State and Federal agreements, and provides quality assurance for the Department's Capital Improvement Plan

FY 10-11	FY 11-12
46	44

Attachment B

ANIMAL SERVICES

DIRECTOR'S OFFICE

- Oversees all departmental activities, including veterinary services, code enforcement, marketing, outreach, and personnel; develops and implements programs and services relating to animal services throughout Miami-Dade County

FY 10-11	FY 11-12
2	2

CUSTOMER SERVICE

- Coordinates customer service functions, such as adoptions, working with rescue groups, lost and found, and processing financial transactions at the service counter; oversees outreach, the volunteer program, and public and media relations

FY 10-11	FY 11-12
12	13

BUDGET AND FINANCE

- Oversees budget and finance, accounts payable/receivable, collections, data entry, information technology, purchasing, inventory control, building and facility maintenance, and human resources

FY 10-11	FY 11-12
16	16

CODE ENFORCEMENT

- Ensures compliance with Chapter 5 of the County Code and Chapter 828 of the Florida Statutes; coordinates regulatory and enforcement activities; and oversees field operations and dispatching, the issuance of uniform civil citations, and investigations

FY 10-11	FY 11-12
35	29

VETERINARY CLINIC

- Oversees all veterinary services, including surgeries, rabies vaccinations, medical treatments, and euthanasia of shelter animals

FY 10-11	FY 11-12
17	17

KENNEL

- Cares for shelter animals, including cleaning and feeding; assists constituents interested in adoption; and assists constituents who have lost their pets

FY 10-11	FY 11-12
34	34

Attachment B

AUDIT AND MANAGEMENT SERVICES

AUDIT SERVICES

- Performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government

FY 10-11	FY 11-12
43	43

ADMINISTRATIVE SUPPORT SERVICES

- Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, audit report processing, inventory/file management, and information technology

FY 10-11	FY 11-12
6	5

Attachment B

AVIATION

EXECUTIVE

- Establishes departmental policy; directs overall management; provides long-term vision; and implements legislative policy and directives

FY 10-11	FY 11-12
35	37

FINANCE AND STRATEGY

- Manages accounting and financial services
- Oversees planning and preparation of the Department's Business Plan

FY 10-11	FY 11-12
68	65

PUBLIC SAFETY AND SECURITY

- Provides investigative police and uniform services; issues security access IDs (section was merged with Operations in FY 2010-11)
- Coordinates and develops all media relations activities (section was merged with Operations in FY 2010-11)

FY 10-11	FY 11-12
0	119

ADMINISTRATION

- Manages the Department's support service functions including procurement, human resources, and information technology

FY 10-11	FY 11-12
127	122

FACILITIES MANAGEMENT

- Manages existing facilities, including operational readiness, testing, commissions acceptance and turnover of all new facilities

FY 10-11	FY 11-12
495	445

OPERATIONS

- Manages airfield, terminal, and landside areas of MIA and the GAA

FY 10-11	FY 11-12
461	366

BUSINESS RETENTION AND DEVELOPMENT

- Develops, administers, and monitors lease agreements and plans and recommends future business and economic development

FY 10-11	FY 11-12
51	42

AVIATION PLANNING, LAND USE, AND GRANTS

- Manages the design, bid, award, and construction of the Capital Improvement Program (CIP)

FY 10-11	FY 11-12
18	10

BOARD OF COUNTY COMMISSIONERS

Attachment B

COUNTY COMMISSION

- Comprised of 13 single-member districts that reflect the diversity and unique demographics of one of the nation's largest metropolitan areas
- Establishes regulations, laws, and fiscal policies that best serve the interests of our community and visitors
- Oversees essential public services, including planning and zoning and fiscal administration, and ensures citizen participation and interaction at every level of local government
- Develops framework for promulgating legislative and policy priorities to ensure accountability, transparency, and efficiency

FY 10-11	FY 11-12
120	116

OFFICE OF THE CHAIR

- Serves as chief presiding officer of the legislative and governing body of County government
- Establishes Committee System
- Appoints members to all Commission Committees and Subcommittees
- Provides guidance/leadership to Commission Committees on legislative issues of countywide significance
- Oversees process for appointing members to advisory boards, authorities, trusts, and committees
- Coordinates Commission and Committee calendars
- Presides over all Board of County Commissioners meetings
- Oversees Commission Sergeants-at-Arms, Support, Employee Recognition, and Protocol staffs

FY 10-11	FY 11-12
6	3

PROTOCOL

- Coordinates all protocol and employee recognition functions for the Office of the Chair and Members of the BCC
- Coordinates Commission protocol, dignitary visits, Consular Corps, and Intergovernmental Visits and promotes the Sister Cities program

FY 10-11	FY 11-12
6	3

OFFICE OF COMMUNITY ADVOCACY

- Promotes the expansion and replication of Community Relations Board (CRB) initiatives at the municipal level
- Provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 10-11	FY 11-12
9	9

OFFICE OF COMMISSION AUDITOR AND LEGISLATIVE ANALYSIS

- Provides independent budgetary, audit, management, revenue forecasting, and fiscal analysis of Board policies, County services, and contracts
- Provides objective and critical analysis of proposed legislation for Board consideration
- Conducts research and policy analysis and assists in formulating and developing legislation

FY 10-11	FY 11-12
31	28

OFFICE OF INTERGOVERNMENTAL AFFAIRS

- Coordinates the County's intergovernmental relations at the local, state, and federal levels

FY 10-11	FY 11-12
8	7

OFFICE OF AGENDA COORDINATION

- Prepares County Commission, Committee, Subcommittee, and workshop agendas and coordinates meetings

FY 10-11	FY 11-12
4	4

SUPPORT STAFF SERVICES

- Provides support staff to the Chairman and BCC
- Coordinates with Sergeants-at-Arms to maintain decorum at meetings and security for Commissioners

FY 10-11	FY 11-12
16	15

BCC MEDIA

- Produces bi-annual Commission e-newsletter
- Produces, coordinates, and schedules radio and TV programs, and events
- Prepares media kits and informational/educational materials

FY 10-11	FY 11-12
4	3

Attachment B

BUILDING AND NEIGHBORHOOD COMPLIANCE

*OFFICE OF THE DIRECTOR

- Formulates departmental policy, provides overall direction for Department operations, serves as Building Official for Miami-Dade County and enforces the Florida Building Code (FBC) and other regulations applicable to the construction and maintenance of buildings

FY 10-11	FY 11-12
3	3

*ADMINISTRATIVE SERVICES

- Provides administrative support including the preparation and monitoring of the operating budget, personnel and labor management, billing, procurement, collection, and disbursement of revenue, including liens

FY 10-11	FY 11-12
45	41

BOARD AND CODE ADMINISTRATION

- Administers the licensing of local contractors pursuant to Chapter 10 of the County Code; reviews and recommends construction products and components to be used throughout Miami-Dade County per the FBC; provides technical and supervisory assistance to 34 municipal building departments to ensure uniformity in the enforcement and interpretation of the FBC and Chapter 8 of the County Code

FY 10-11	FY 11-12
34	34

BUILDING CODE SUPPORT

- Issues and processes FBC and unsafe structures violations; manages and enforces local contractor licensing as part of Chapter 10 of the County Code

FY 10-11	FY 11-12
28	28

INFORMATION AND PERMIT SUPPORT

- Receives and processes construction permit applications, inspection requests and results, and Certificates of Occupancy; directs computer services, communication and public information

FY 10-11	FY 11-12
53	54

NEIGHBORHOOD REGULATION

- Provides residential and commercial code enforcement; promotes resident education and voluntary compliance; areas of oversight include nuisance abatement, zoning violations and other maintenance regulations to enhance the safety and aesthetics of the community

FY 10-11	FY 11-12
66	49

PERMITTING

- Ensures compliance with the FBC and other applicable regulations through review of plans, inspection of construction, and enforcement activities

FY 10-11	FY 11-12
84	81

*In the Table of Organization, Administrative Services and the Office of the Director are reflected as Administration in the Financial Summary

Attachment B

OFFICE OF CAPITAL IMPROVEMENTS

DIRECTOR'S OFFICE

- Facilitates, monitors, standardizes, and expedites County capital construction projects

FY 10-11	FY 11-12
4	4

PROFESSIONAL SERVICES DIVISION

- Administers the Architectural and Engineering (A&E) selection process pursuant to F.S.287.055 and the Equitable Distribution Program (EDP)

FY 10-11	FY 11-12
6	6

BOND PROGRAMS AND CONSTRUCTION DIVISION

- Administers the Building Better Communities Program (BBC) General Obligation Bond Program, the County's Economic Stimulus Plan (ESP), the Safe Neighborhood Parks (SNP) Bond Program, and the Quality Neighborhood Improvement Program (QNIP); develops countywide construction management standards and policies; and administers the Miscellaneous Construction Contracts 7040 and 7360

FY 10-11	FY 11-12
15	13

Attachment B

OFFICE OF THE CLERK

OFFICE OF THE CLERK *

- Performs the constitutional and statutory responsibilities of the Circuit and County Court Clerk; acts as ex-officio County Clerk, County Auditor, County Recorder, and Custodian of County funds and records

FY 10-11	FY 11-12
1	1

COURT OPERATIONS **

- Executes the plans and policies of the Clerk; directs and coordinates Civil, Family, Juvenile, and Probate Court operations and the parking violations bureau; and coordinates court activities with the Administrative Office of the Courts and Judiciary, State Attorney, Public Defender, and other justice agencies

FY 10-11	FY 11-12
0	1

COURTS/RECORDING/EX-OFFICIO *

- Manages and directs the Criminal Courts, Traffic and Misdemeanor Courts, and District Courts divisions, as well as the County Recorder, and SPIRIT project; coordinates court activities with the Administrative Office of the Courts, Judiciary, State Attorney, Public Defender, and other justice agencies; provides overall direction, coordination, and management to the Clerk's ex-officio duties as they pertain to the administration of the Value Adjustment Board (VAB) and Code Enforcement

FY 10-11	FY 11-12
109	109

COMPTROLLER *

- Accounts for financial activities; prepares and monitors the budget; serves as liaison with County's Finance Department; performs operational and compliance audits with established procedures and internal controls; and maintains the central depository and child support/alimony disbursements

FY 10-11	FY 11-12
4	4

OFFICE OF HUMAN RESOURCES AND ADMINISTRATIVE SERVICES *

- Administers all procurement and personnel-related matters and provides guidance on the training and development of employees; provides overall direction to the County's Record Center

FY 10-11	FY 11-12
29	29

CLERK OF THE BOARD ***

- Manages the official files of action taken by the Board of County Commission (BCC) including contracts, members of advisory boards, indices of resolutions, and ordinances; manages lobbyist registrations; serves as the keeper of the County seal; supports the bid protest hearing process; and produces minutes of the BCC

FY 10-11	FY 11-12
23	23

CHIEF INFORMATION OFFICER *

- Manages the Clerk's Information Systems in cooperation with the Administrative Office of the Courts, the Judiciary, ETSD and other County and State agencies; coordinates ETSD's support for mainframe-based court and non-court IT applications; and IT security policies on behalf of the Clerk; and provides user support for Clerk staff

FY 10-11	FY 11-12
6	6

*** Positions funded from both Clerk and County fees, fines and service charges**
**** Positions fully funded from Clerk fees, fines and service charges**
***** Positions funded from both County fees, fines and service charges and CW General Fund**

Attachment B

OFFICE OF CITIZENS INDEPENDENT TRANSPORTATION TRUST

EXECUTIVE DIRECTOR'S OFFICE

- Responsible for overall planning, policy development, and administrative oversight of the Department

FY 10-11	FY 11-12
3	3

COMMUNITY OUTREACH

- Coordinates comprehensive public education/community outreach program for the PTP; supports and monitors municipalities to ensure compliance with ordinances and state statutes; monitors Disadvantaged and Community Small Business Enterprise compliance for surtax-funded projects

FY 10-11	FY 11-12
2	2

PROJECT AND FINANCIAL REVIEW

- Provides financial monitoring and analysis of PTP amendments and contracts, including oversight and coordination of audit activities and bond financing of capital projects; serves as project manager for the CITT's financial consultant; oversees the preparation of agenda items

FY 10-11	FY 11-12
4	4

COMMUNITY ACTION AGENCY

OFFICE OF THE DIRECTOR

- Formulates policies and provides overall direction and coordination of departmental functions; provides staff support to the Community Action Agency Board; performs all personnel functions

FY 10-11	FY 11-12
14	15

FISCAL MANAGEMENT

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

FY 10-11	FY 11-12
17	17

GREATER MIAMI SERVICE CORPS

- Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing them with structured meaningful work experience and comprehensive educational opportunities

FY 10-11	FY 11-12
16	11

ENERGY PROGRAMS

- Provides services and administration of the Single Family Rehab Program, the Weatherization Program of the Low-Income Home Energy Assistance Program (LIHEAP), Solar Program, and Housing and Community Development (HCD) funded Home Repair Programs

FY 10-11	FY 11-12
28	28

HEAD START/EARLY HEAD START

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

FY 10-11	FY 11-12
478	78

SELF HELP DIVISION

- Provides services through the CSBG to assist low-income families and communities toward self-sufficiency, including family and community development, the Utility Assistance Program of LIHEAP, information referral, computer training, teen parent assistance, emergency assistance, youth intervention, job training and placement, and the Fathers Program; provides transportation services; and provides staff support to 16 Community Advisory Committees (CAC)

FY 10-11	FY 11-12
101	99

Attachment B

COMMUNITY INFORMATION AND OUTREACH

DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

FY 10-11	FY 11-12
3	3

311 ANSWER CENTER OPERATIONS & OUTREACH

- Manages the day-to-day operations of the 311 Answer Center, which provides centralized access to government information and service requests; maintains a comprehensive knowledgebase of government information and services through real-time updates; and provides training to call center staff and applies quality assurance measures to improve service delivery

FY 10-11	FY 11-12
132	127

ADMINISTRATIVE SUPPORT SERVICES

- Directs all personnel, procurement, contract management, and budgeting functions; oversees all fiscal activities, internal controls, and performance reporting

FY 10-11	FY 11-12
8	4

ONLINE SERVICES/DIGITAL SOLUTIONS

- Manages the web portal and departmental website content; provides enterprise internal and external communication; provides multi-media and public education services; manages online survey tools

FY 10-11	FY 11-12
17	17

MIAMI-DADE TELEVISION

- Provides gavel-to-gavel television coverage and webcasting of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

FY 10-11	FY 11-12
15	11

eGOV SOLUTIONS

- Develops and maintains the portal, self-service and citizen engagement tools, portal search, ServiceStat, alerts and Reverse311, smartphone and mobile applications, and the employee eNet portal

FY 10-11	FY 11-12
10	9

DESIGN, ADVERTISING, AND TRANSLATIONS

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

FY 10-11	FY 11-12
13	11

Attachment B

CONSUMER SERVICES

OFFICE OF THE DIRECTOR

- Provides overall leadership, direction, administration, and coordination of departmental operations including personnel, finance, information technology, purchasing, public information, and collections

FY 10-11	FY 11-12
11	10

CONSUMER PROTECTION

- Licenses and regulates locksmith, towing, motor vehicle repair, moving, vehicle immobilization, motor vehicle title loan, and water re-metering industries; mediates consumer complaints; enforces consumer protection laws; registers telecommunication providers and issues domestic partnership certificates

FY 10-11	FY 11-12
36	33

PASSENGER TRANSPORTATION REGULATION

- Regulates the for-hire industry and private/public ambulance providers; assures compliance with code requirements relating to ambulance service, non-emergency medical transportation, taxicabs, limousines, passenger motor carriers including jitneys, and Special Transportation Services (STS) carriers; performs vehicle inspections including private school buses; and conducts chauffeur training

FY 10-11	FY 11-12
46	45

COOPERATIVE EXTENSION

- Provides education in commercial agriculture, home gardening, marine science, consumer and family science, resource management, family health, entrepreneurship, and 4-H youth opportunities

FY 10-11	FY 11-12
19	17

AGRICULTURAL MANAGER

- Promotes the importance and benefits of the agricultural industry, and conserves farmlands through the administration of the Purchase Development Rights program; develops and implements marketing strategies to retain and expand the agricultural industry

FY 10-11	FY 11-12
2	1

Attachment B

CORRECTIONS AND REHABILITATION

MDCR OFFICE OF THE DIRECTOR

- Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification and incarceration of individuals arrested in Miami-Dade County. Oversees the Professional Compliance Division (Internal Affairs, Accreditation and Inspection, and Security Operations), Medical Services and the Legal Unit

FY 10-11	FY 11-12
79	79

CUSTODY SERVICES

- Provides for the care, custody and control of inmates incarcerated within five detention facilities. Responsible for all inmate intake, classification and release functions. Inmates are classified as adult male and female felons, male and female juveniles, mentally ill male and female inmates, and male and female misdemeanants

FY 10-11	FY 11-12
1,765	2,134

MANAGEMENT SERVICES AND TRAINING

- Supports all administrative requirements of the Department, to include direct employee services and regulatory requirements; this includes budget and finance, personnel management, training, basic training academy, policy and planning, procurement, and legislative issues

FY 10-11	FY 11-12
145	145

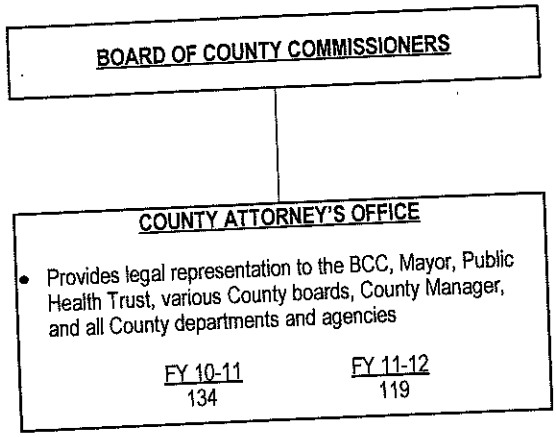
SUPPORT SERVICES

- Includes Custody Support Services, Physical Plant Maintenance, Alternatives to Incarceration, and Inmate Programs. Provides court services, inmate transportation and hospital services, food services, facilities management, information systems, pretrial release, materials management, monitored release (house arrest), construction management (capital projects) and community affairs

FY 10-11	FY 11-12
901	619

Attachment B

COUNTY ATTORNEY'S OFFICE



Attachment B

Cultural Affairs

ADMINISTRATION

- Oversees all departmental activities, in coordination with the Cultural Affairs Council and the Art in Public Places Trust; provides administrative oversight over grants and programs

FY 10-11	FY 11-12
22	22

GRANTS AND PROGRAMS *

- Provides integrated investments and technical assistance to the cultural industry, and makes cultural activities more accessible for residents and visitors

FY 10-11	FY 11-12
0	0

SOUTH MIAMI-DADE CULTURAL ARTS CENTER

- Manages, operates, programs and markets this multidisciplinary arts center, showcasing the performing arts

FY 10-11	FY 11-12
8	8

ART IN PUBLIC PLACES

- Improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art

FY 10-11	FY 11-12
4	4

* Grants and programs staff are reflected in Administration

Attachment B

ELECTIONS

OFFICE OF THE SUPERVISOR OF ELECTIONS

- Formulates and directs overall policy for department operations

FY 10-11	FY 11-12
3	3

OFFICE OF GOVERNMENTAL AFFAIRS

- Monitors federal, state, and local legislative activities; coordinates elections Canvassing Board, candidate qualifying, and liaison activities with candidates and municipalities; processes financial disclosures, outside employment forms, and public records requests; oversees media relations, and post election audit

FY 10-11	FY 11-12
10	10

VOTER SERVICES

- Oversees all aspects of voter registration services, manages the statewide Voter Registration System, and coordinates precinct registers for all elections; manages absentee voting, and departmental mailroom activities

FY 10-11	FY 11-12
20	20

INFORMATION SYSTEMS

- Responsible for voting equipment programming, ballot coding, vote tabulation, and reporting of elections results; manages early voting operations, and absentee ballot mailing; and manages departmental information technology infrastructure

FY 10-11	FY 11-12
19	19

OPERATIONS

- Oversees warehouse activities, including elections equipment logistics, ballot tracking and asset management; responsible for budget, finance, procurement, and human resource activities including recruitment of seasonal staff; and responsible for securing polling places countywide and ensuring ADA compliance

FY 10-11	FY 11-12
26	26

COMMUNITY OUTREACH & TRAINING

- Conducts outreach and voter education programs, recruits and trains poll workers, and coordinates collection center activities to ensure return of items on Election Night

FY 10-11	FY 11-12
13	13

OFFICE OF ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

- Represents and promotes Miami-Dade County as a Global Gateway and a platform for trade; provides overall direction and coordination of activities related to increasing international trade and economic development for the County; fosters international relations with members of the Consular Corps and with visiting foreign dignitaries; provides Economic Policy Coordination; and administers the Sister Cities, Qualified Target Industry, and Targeted Jobs Incentive Fund programs; represents and promotes Miami-Dade County to the global film and entertainment production industry; administers the film permit process

FY 10-11	FY 11-12
14	16

EMERGENCY MANAGEMENT

EMERGENCY MANAGEMENT

- Provides overall leadership, management, and coordination of the Department; manages the County's emergency operations; plans, coordinates, and implements disaster preparedness, response, recovery, and mitigation programs

FY 10-11	FY 11-12
20	15

Attachment B

ENTERPRISE TECHNOLOGY SERVICES

OFFICE OF THE DIRECTOR

- Oversees technical, professional, and management personnel engaged in the provisioning of IT resources and services; oversees and implements the County's cyber-security policies; performs Chief Information Officer (CIO) functions; oversees shared services development

FY 10-11	FY 11-12
11	11

ENTERPRISE APPLICATION SERVICES

- Provides multi-platform countywide and departmental automated application systems

FY 10-11	FY 11-12
145	147

ENTERPRISE SOLUTIONS

- Delivers enterprise program services for 311/911, Enterprise Resource Planning (ERP), Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Data Management System (EDMS)

FY 10-11	FY 11-12
62	66

RADIO SERVICES

- Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions

FY 10-11	FY 11-12
57	57

OPERATIONAL SUPPORT SERVICES

- Provides asset management, financial, and administrative support to operations through budget, accounting, and procurement offices; manages personnel activities through the human resource office

FY 10-11	FY 11-12
28	31

FIELD SERVICES

- Delivers enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and networks

FY 10-11	FY 11-12
94	92

DATA CENTER SERVICES

- Provides 24 X 7 operation, maintenance, and support of the hardware and system software (host and network operating systems software, database, middleware, and distributive systems) that run the County's multi-mainframe, multi-platform computer environment and peripheral devices (storage and print)

FY 10-11	FY 11-12
84	86

TELECOMMUNICATIONS NETWORK

- Provides Internet Protocol (IP) voice and data network services for County departments

FY 10-11	FY 11-12
66	62

ENVIRONMENTAL RESOURCE MANAGEMENT

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall leadership to the Department, inter-governmental coordination, and organizational development initiatives

FY 10-11	FY 11-12
7	7

ADMINISTRATION

- Administers human resources, training and financial support

FY 10-11	FY 11-12
21	21

NATURAL RESOURCES REGULATION AND RESTORATION

- Conducts environmental resources permitting, monitoring, and restoration

FY 10-11	FY 11-12
83	82

INFORMATION TECHNOLOGY AND RECORDS MANAGEMENT

- Administers and manages information technology support and records

FY 10-11	FY 11-12
40	40

PLAN REVIEW AND DEVELOPMENT APPROVALS

- Reviews construction and development plans

FY 10-11	FY 11-12
56	56

ENVIRONMENTAL EDUCATION AND COMMUNICATION

- Conducts education and outreach

FY 10-11	FY 11-12
11	10

POLLUTION REGULATION AND ENFORCEMENT

- Regulates potential pollution sources

FY 10-11	FY 11-12
126	124

AIR QUALITY PROTECTION

- Regulates sources of pollution and monitors air quality

FY 10-11	FY 11-12
30	31

POLLUTION CONTROL

- Facilitates contaminated site remediation to ensure that County, State, and Federal environmental laws are followed

FY 10-11	FY 11-12
59	59

STORMWATER MANAGEMENT

- Administers County water management activities

FY 10-11	FY 11-12
52	52

Attachment B

FINANCE

OFFICE OF THE DIRECTOR

- Formulates and directs overall financial policy of the County

FY 10-11	FY 11-12
5	5

CONTROLLER

- Satisfies legal and mandated requirements; processes vendor payments and payroll; maintains County's general ledger system; and provides financial reporting

FY 10-11	FY 11-12
89	90

CASH MANAGEMENT

- Invests surplus funds in compliance with Florida Statutes, local ordinances, and investment policy

FY 10-11	FY 11-12
7	7

BOND ADMINISTRATION

- Manages the County's debt financing

FY 10-11	FY 11-12
8	8

TAX COLLECTOR

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of current and delinquent County and municipal ad valorem taxes, non-ad valorem assessments, improvement liens, local business tax receipts, waste fees, excise utility taxes, convention and tourist development taxes, and license fees (auto, boat, hunting, and fishing); and collection of delinquent accounts for various County departments

FY 10-11	FY 11-12
176	186

Attachment B

MIAMI-DADE FIRE RESCUE

OFFICE OF THE FIRE CHIEF

- Provides leadership and direction; establishes long-term vision for fire rescue services; formulates departmental policy; provides planning, research, accreditation and quality management for the department

FY 10-11	FY 11-12
16	9

TECHNICAL/SUPPORT SERVICES

- Provides state and federally mandated minimum standard, career development, and advanced firefighting training, and oversees new program development; provides fire prevention and public education programs; directs fire prevention and building and alarm inspections; manages warehouse and supply, motor pool, and research and development activities; maintains and repairs departmental heavy equipment fleet; dispatches emergency and non-emergency calls for service and coordinates radio frequency allocations

FY 10-11	FY 11-12
355	335

SUPPRESSION AND RESCUE

- Provides fire suppression services, ground and air rescue transport, and medical services to the public; performs specialized protection services such as hazardous materials, water rescue, marine firefighting, and technical rescue training (TRT); performs building inspections, safety surveys, and firefighting and rescue demonstrations; oversees Airport and Seaport fire and rescue services and employee training activities; provides Fire Department personnel and equipment support for special events; maintains Antivenin Bank and administers the anti-venom program; oversees ocean rescue services; provides advanced emergency medical services training, certification maintenance, and hospital liaison services

FY 10-11	FY 11-12
2,060	1,958

BUDGET/PLANNING/GRANTS/FACILITIES/ADMINISTRATION

- Oversees capital project development; manages fiscal operations including capital and grants management, directs strategic and organizational planning projects; administers off-duty services; and provides facilities maintenance and construction
- Directs human resources activities; maintains medical records; functions as liaison with elected officials and County administrative offices; oversees policy and procedures development; maintains departmental records; oversees public affairs, management information and computer systems; develops recruitment programs; and oversees procurement management

FY 10-11	FY 11-12
149	112

Attachment B

GENERAL SERVICES ADMINISTRATION

OFFICE OF THE DIRECTOR

- Establishes departmental policies and goals and provides legislative coordination

FY 10-11	FY 11-12
7	7

FLEET MANAGEMENT

- Maintains the County's light and heavy mobile equipment fleet; provides fuel to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Programs

FY 10-11	FY 11-12
271	270

ADMINISTRATIVE AND BUSINESS SERVICES

- Administers departmental personnel, accounting, information technology, the Fixed Assets System and budget coordination; manages parking operations, the County Store and the disposal of County surplus property; provides design, printing, and mail services

FY 10-11	FY 11-12
104	105

DESIGN AND CONSTRUCTION SERVICES

- Plans, designs, and manages new facility construction and renovations of County facilities

FY 10-11	FY 11-12
116	116

FACILITIES AND UTILITIES MANAGEMENT

- Manages and maintains County operated facilities, administers countywide security and energy performance contracts, regulates elevator equipment in Miami-Dade County, and manages utility use

FY 10-11	FY 11-12
164	173

REAL ESTATE DEVELOPMENT

- Administers Countywide joint real estate development, real property lease negotiation and management, property acquisition, and land sales

FY 10-11	FY 11-12
22	22

RISK MANAGEMENT

- Administers self-insured workers' compensation and liability programs, employee benefits, and Countywide safety and property/casualty programs

FY 10-11	FY 11-12
113	113

Attachment B

OFFICE OF GRANTS COORDINATION

EXECUTIVE OFFICE

- Establishes departmental policy, manages overall operations, provides leadership, and monitors resources allocated to CBOs and the Mom and Pop Small Business Grant Program; performs all departmental human resource, fiscal, budgetary, procurement, business planning, agenda coordination, and performance management functions

FY 10-11	FY 11-12
5	5

CONTRACTS AND GRANTS MANAGEMENT

- Distributes and monitors CBO allocations and contracts including Mom and Pop funding; processes and manages timely and accurate reimbursements for CBOs; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); provides direct support to the Youth Crime Task Force, CBO Advisory Board, Dade-Miami Criminal Justice Council, and the Addiction Services Board (ASB)

FY 10-11	FY 11-12
25	25

RYAN WHITE PROGRAM

- Manages and administers the Ryan White HIV/AIDS Treatment Extension Act of 2009, which offers health and support services to low-income residents who are living with HIV or AIDS; provides direct support to the Miami-Dade HIV/AIDS Partnership (planning council)

FY 10-11	FY 11-12
11	11

REVENUE MAXIMIZATION

- Maximizes resources and promotes grant opportunities, including grant writing; pursues alternative funding through sponsorships and/or donations for County initiatives and projects; provides grant-related training and technical assistance

FY 10-11	FY 11-12
5	4

Attachment B

Commission on Ethics and Public Trust

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides administrative support to the Ethics Commission; recommends legislative and policy initiatives that promote ethical government and accountability; reviews ethics opinions recommended by the legal unit

FY 10-11	FY 11-12
3	3

LEGAL UNIT

- Responds to requests for advisory opinions and handles legal matters that may impact the operations of the Ethics Commission

FY 10-11	FY 11-12
2	1

ENFORCEMENT UNIT

- Conducts investigations of official/employee misconduct in County and municipal governments

FY 10-11	FY 11-12
8	8

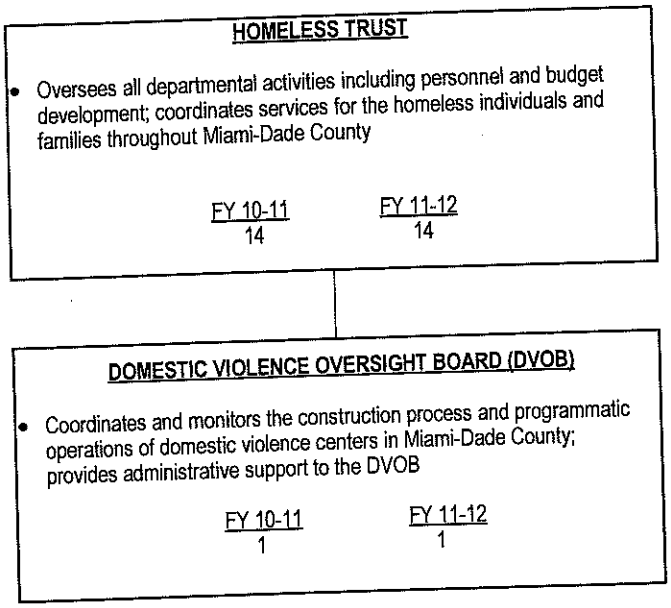
EDUCATIONAL AND COMMUNITY OUTREACH

- Provides training for government officials and personnel, candidates for office, and the business community regarding ordinances under the purview of the Ethics Commission

FY 10-11	FY 11-12
2	2

Attachment B

HOMELESS TRUST



Attachment B

HOUSING AND COMMUNITY DEVELOPMENT

OFFICE OF THE DIRECTOR

- Provides overall leadership and oversight of departmental operations, including coordination with the Community Action Agency for the provision of back office support, and oversees financial, fiscal, and accounting controls

FY 10-11	FY 11-12
6	6

CONTRACT COMPLIANCE AND QUALITY ASSURANCE

- Enforces the federal, state, and local program requirements and addresses audits; coordinates the update and dissemination of program requirements and conducts comprehensive compliance reviews

FY 10-11	FY 11-12
8	8

COMMUNITY AND HOUSING MANAGEMENT DIVISION

- Administers and monitors federal, state, and local programs to promote affordable housing development, economic development, historical preservation, housing rehabilitation, capital improvements to public facilities, and public services through community based organizations, developers, and County departments

FY 10-11	FY 11-12
20	18

COMMUNITY PLANNING AND OUTREACH DIVISION

- Develops policy paper, review Request For Applications (RFA) for the Community Development Block Grant, HOME Investment Partnerships, and Emergency Solutions Grants; submits Action Plan to the US Department of Housing and Urban Development; prepares the Consolidated Annual Performance and Evaluation Report (CAPER) and all environmental reviews; develops the 5 Year Consolidated Plan. Prepare and coordinate the recapture and reallocation of federal, state, and local funds

FY 10-11	FY 11-12
9	9

LOAN PROCESSING AND SERVICING DIVISION

- Offers and services loans for home purchase and rehabilitation to low-to-moderate income families; provides construction financing that expands the inventory of affordable housing for renters and homebuyers throughout Miami-Dade County; imparts oversight of County owned Section 8 New Construction and Affordable Housing developments managed by private firms, as well as the land inventory designated to low-to-moderate income beneficiaries; provides underwriting, closing, and servicing of the total loan portfolio

FY 10-11	FY 11-12
29	29

This footnote explains the difference between the TO above and the position count in the Financial Summary on the next page which was product of the reorganization that DHCD underwent in FY2010-11.

1) Community and Economic Development activity was divided into Community and Housing Management and Community Planning and Outreach activities
2) Contract Compliance and Quality Assurance activity has been defined as part of this year's reorganization. The function had been done previously throughout the Department of Housing and Community Development. As a stand alone activity, it brings a higher level of accountability for these keys functions
3) Federally Funded Projects activity is the same activity as Projects in the FY 2010-11 Adopted Budget. The change in name was made to clarify the funding source of the activity
4) Loan Processing and Servicing activity took on the administration of the SHIP and Surtax Projects as well as that of the Housing Asset Projects
5) SHIP and Surtax Projects activity encapsulate exclusively the funding component of the prior Housing Development activity
6) Housing Asset Projects activity encapsulate exclusively the funding component of the prior Special Project activity

HOUSING FINANCE AUTHORITY

HOUSING FINANCE AUTHORITY

- Alleviates the shortage of affordable residential housing available for low- to moderate-income families and individuals

FY 10-11	FY 11-12
9	6

HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

- Manages and oversees all policies and practices related to equality and discrimination
- Promotes equal employment policies and practices, investigates complaints of discrimination, and facilitates conflict related mediation
- Plans and coordinates all functions to enforce the County's Anti-Discrimination Ordinance and provides professional support to the Commission on Human Rights

FY 10-11	FY 11-12
11	9

HUMAN RESOURCES

OFFICE OF THE DIRECTOR

- Formulates human resources policy; develops strategic HR programs and administers the County's employee relations systems; advises departments on personnel issues and appropriate methods of problem resolution; coordinates all recruitment and personnel issues and actions for Miami-Dade County; performs departmental personnel representative functions; and provides general administrative and strategic support, including fiscal management, budget preparation, procurement, records management, and management information systems

FY 10-11	FY 11-12
7	9

PAYROLL AND INFORMATION MANAGEMENT

- Processes payroll, leave, time and attendance transactions for all County employees; maintains central personnel and media files, including the Employee Master File and County Table of Organization; provides employment verification; processes employee tuition reimbursements and salary deductions; provides HR reporting and business intelligence; and administers various benefits programs including the Departure Incentive and Deferred Retirement Option Programs, and the Florida Retirement System

FY 10-11	FY 11-12
50	50

RECRUITMENT, TESTING, AND CAREER DEVELOPMENT*

- Assists departments in processing and selecting qualified job applicants; develops, administers, and validates recruitment methods including competitive examination programs and all related functions; processes new hires; oversees background checks and criminal history records; promotes and implements apprenticeships and internship programs; provides career counseling and information on personnel issues; administers layoff procedures; coordinates transfers, reinstatements, and interagency internal placement activities

FY 10-11	FY 11-12
43	32

LABOR MANAGEMENT AND COMPENSATION

- Plans, negotiates and administers all County collective bargaining agreements in accordance with Florida Statutes; processes, coordinates and conducts discipline appeals, classification appeals, career service grievances, performance evaluation appeals, job abandonment appeals, short-term disability leave appeals, unemployment compensation appeals, and name clearing hearings; administers the County employment physical examination and drug testing program; maintains the County leave manual; develops and administers the County's classification and pay plan

FY 10-11	FY 11-12
6	15

* The Employee Development Division was merged under Recruitment during FY 2010-11

HUMAN SERVICES

OFFICE OF THE DIRECTOR

- Formulates policies and provides overall direction and coordination of departmental functions

FY 10-11	FY 11-12
7	6

ADMINISTRATION

- Provides administrative support including personnel services, contract and financial management, and procurement; develops and maintains information systems; coordinates Board of County Commissioners agenda items; manages leases for DHS facilities

FY 10-11	FY 11-12
24	13

CHILD DEVELOPMENT SERVICES

- Administers child care services, including school readiness, inclusion and voluntary pre-kindergarten at family day care and child care centers throughout Miami-Dade County; provides community outreach services to children from infancy to 13 years of age and their families

FY 10-11	FY 11-12
178	150

REHABILITATIVE SERVICES

- Administers comprehensive treatment system for adult substance abusers in Miami-Dade County; services include prevention, central intake, and residential/outpatient services; provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, and diversion

FY 10-11	FY 11-12
63	59

ELDERLY, DISABILITY, AND VETERAN SERVICES

- Provides a continuum of services for the elderly, veterans, and individuals with disabilities

FY 10-11	FY 11-12
174	164

TARGETED SERVICES

- Administers and coordinates clinical intervention services to families in distress, including shelter services for victims of domestic violence and treatment for batterers; administers vocational, employment, and support services for refugees, farm workers, migrants, youth, and families; and provides psychosocial assessments for children in Head Start

FY 10-11	FY 11-12
97	85

Attachment B

Office of Inspector General

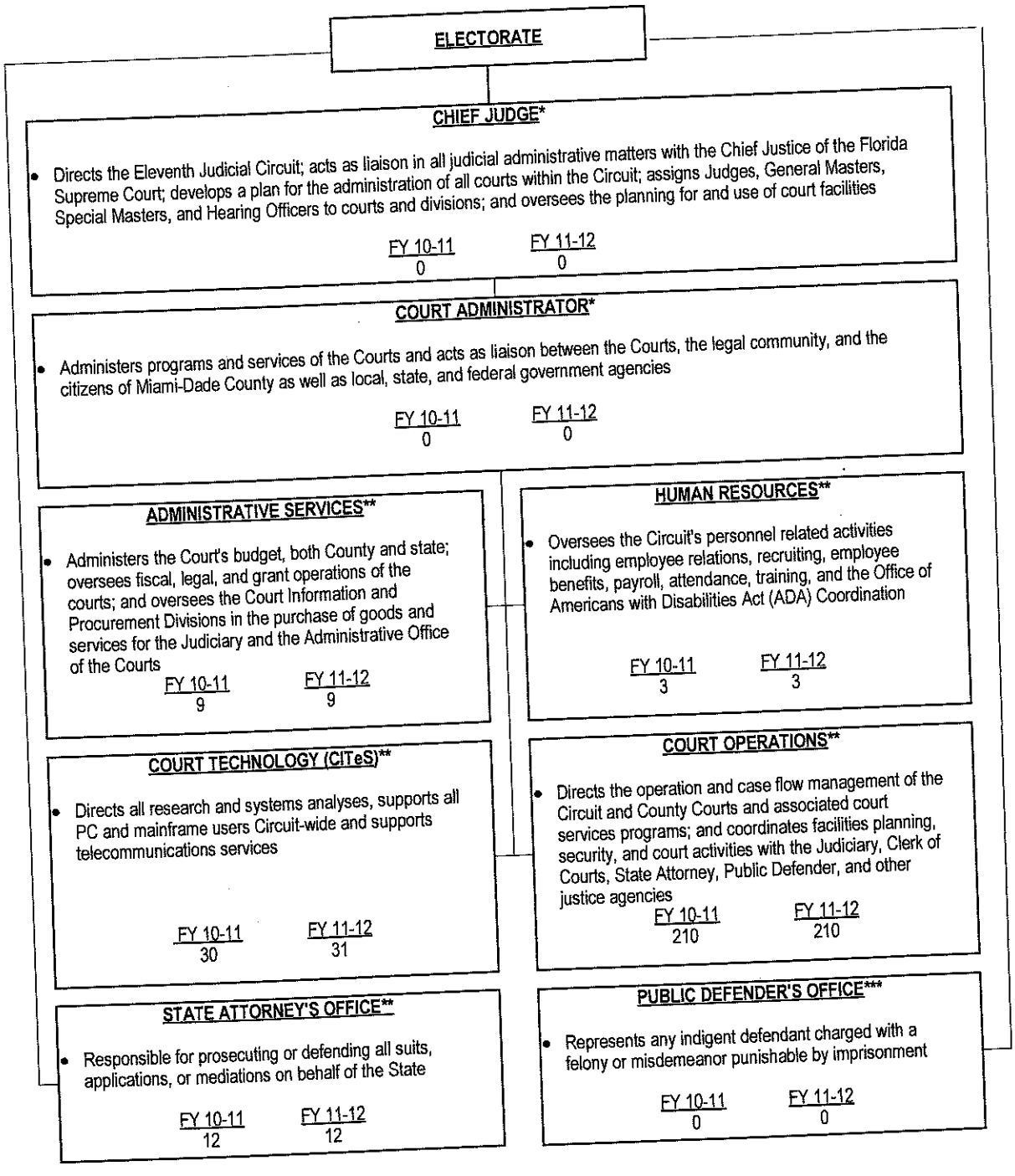
INSPECTOR GENERAL

- Provides oversight to Miami-Dade County operations by investigating, auditing, and reviewing County programs, projects, and contracts to detect and prevent fraud, mismanagement, waste, and abuse; provides all professional support to these functions including publicly reporting findings; initiates civil, administrative, and criminal legal processes or makes referrals where necessary; communicates the office's accomplishments through report distribution, website communications, and public awareness initiatives

FY 10-11	FY 11-12
38	38

JUDICIAL ADMINISTRATION

Attachment B



*** Positions fully funded by the State of Florida**
**** Positions fully funded from County fees, fines, and service charges**
***** Positions partially funded from County reimbursements**

Attachment B

JUVENILE SERVICES

OFFICE OF THE DIRECTOR

- Provides overall policy, strategy and direction for the Department in order to serve arrested and at-risk juveniles and their families

FY 10-11	FY 11-12
11	2

CARE AND CUSTODY

- Provides centralized booking services and security; assessment of substance abuse, family, and mental health issues; and training of staff

FY 10-11	FY 11-12
41	36

CLINICAL ASSESSMENT AND DIVERSION SERVICES

- Provides assessment and diversion services for juvenile offenders and at-risk youth in the community

FY 10-11	FY 11-12
47	45

OPERATIONAL SUPPORT

- Provides centralized operational support to the department, including fiscal management, facilities management, and records services

FY 10-11	FY 11-12
1	7

COMMUNITY SERVICES

- Provides public policy recommendations based on data analysis; provides outreach and violence intervention services to at-risk communities

FY 10-11	FY 11-12
0	6

GUARDIAN AD LITEM

- Protects the rights of children involved in court proceedings and advocates for their best interest

FY 10-11	FY 11-12
7	7

Attachment B

LIBRARY

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental operations and management

FY 10-11	FY 11-12
3	3

ADMINISTRATION

- Oversees implementation of departmental policy and manages the departmental budget

FY 10-11	FY 11-12
14	14

SUPPORT SERVICES

- Processes financial transactions and personnel actions; oversees the Library's capital expansion plan; develops and prints educational and promotional materials for the Library System; manages maintenance security, fleet services, and human resources throughout the system

FY 10-11	FY 11-12
68	48

OUTREACH SERVICES

- Develops and implements special events and programs for targeted populations, such as children or patrons with difficulty accessing services at branches

FY 10-11	FY 11-12
30	24

PUBLIC SERVICE

- Provides informational and lending services to users of branch and regional facilities, programs and events to encourage literacy, library usage, and life-long learning; formulates and administers the Collection Development Policy and Materials Budget Plan for the Library System; coordinates all library automation efforts and online services, including short- and long-term technical planning, e-government, web portal initiatives, network infrastructure, network security, and all central site and remote computer equipment and applications, for staff and the general public

FY 10-11	FY 11-12
506	377

Attachment B

MANAGEMENT AND BUDGET

DIRECTOR'S OFFICE

- Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and reviews, coordinates, and implements policy enacted by the Board of County Commissioners (BCC) and County Executive Office

FY 10-11	FY 11-12
7	6

MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS

- Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance measurement

FY 10-11	FY 11-12
8	6

MANAGEMENT AND BUDGET

- Ensures the financial viability of the County through sound financial management policies

FY 10-11	FY 11-12
16	13

COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES

- Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/incorporation efforts

FY 10-11	FY 11-12
3	3

OFFICE OF THE MAYOR

OFFICE OF THE MAYOR

- Serves as the elected head of County government, promotes effective government, and determines policy direction to meet community needs; responsible for the management of all administrative departments and for carrying out policies adopted by the Board of County Commissioners

FY 10-11	FY 11-12
55	44

COUNTY DEPARTMENTS

Attachment B

MEDICAL EXAMINER

OFFICE OF THE CHIEF MEDICAL EXAMINER

- Formulates departmental policies and provides overall direction and coordination to all bureaus; schedules appointments, court appearances, depositions, and speaking engagements

FY 10-11	FY 11-12
9	9

DEATH INVESTIGATION

- Provides statutorily mandated medicolegal death investigative services for the residents of Miami-Dade County; combines the efforts of legal and law enforcement investigations with those of medicine and science to ascertain the facts surrounding deaths, particularly the cause and manner of death, as defined in the Florida Statutes, Chapter 406

FY 10-11	FY 11-12
59	61

PUBLIC INTERMENT PROGRAM

- Supervises indigent body disposal program; ensures maintenance of County cemeteries; schedules and coordinates bureau activity with funeral homes and crematoriums

FY 10-11	FY 11-12
1	1

Attachment B

METROPOLITAN PLANNING ORGANIZATION

METROPOLITAN PLANNING ORGANIZATION

- Provides overall direction to Departmental operations; administers and coordinates the MPO program

FY 10-11	FY 11-12
17	16

Attachment B

MIAMI-DADE ECONOMIC ADVOCACY TRUST

OFFICE OF THE PRESIDENT/CHIEF EXECUTIVE OFFICER

- Oversees programs, special initiatives, and advocacy activities, that address disparities that exist for Black residents in the areas of housing, economic development, and criminal justice

FY 10-11	FY 11-12
3	3

ADMINISTRATION

- Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions

FY 10-11	FY 11-12
3	3

ECONOMIC DEVELOPMENT

- Promotes economic development in the Black community for business expansion, job creation, and business relocations through advertising, promoting activities and other sales and marketing techniques; and provides support for the Urban Economic Revitalization Task Force (UERTF) Board

FY 10-11	FY 11-12
1	1

TEEN COURT

- Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders

FY 10-11	FY 11-12
14	14

HOUSING ASSISTANCE PROGRAM

- Provides technical and financial assistance to provide homeownership opportunities to low- to moderate-income families

FY 10-11	FY 11-12
3	3

Attachment B

PARK AND RECREATION

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and serves on the board of the Parks Foundation, the Miami-Dade Sports Commission, and the Zoo Oversight Board

FY 10-11	FY 11-12
10	9

ADMINISTRATION

- Provides business support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

FY 10-11	FY 11-12
52	53

ARTS AND CULTURE

- Manages and operates the Joseph Caleb and Miami-Dade County auditoriums, African Heritage Cultural Arts Center, and the Women's Park; provides a variety of cultural arts programs including instrumental and choral music, dance, drama, manual arts and puppetry

FY 10-11	FY 11-12
13	15

DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

FY 10-11	FY 11-12
31	27

GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

FY 10-11	FY 11-12
38	38

MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

FY 10-11	FY 11-12
20	20

POOLS

- Operates and maintains 13 pools; provides support to public swim patrons and group rentals

FY 10-11	FY 11-12
6	5

PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

FY 10-11	FY 11-12
190	190

PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

FY 10-11	FY 11-12
19	19

PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

FY 10-11	FY 11-12
84	77

GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

FY 10-11	FY 11-12
201	201

FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

FY 10-11	FY 11-12
82	82

SPECIAL TAX DISTRICT

- Provides multi-purpose services to established Special Tax Districts; services include landscape maintenance, tree trimming, lake maintenance, fountain maintenance, irrigation, etc.

FY 10-11	FY 11-12
80	80

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

FY 10-11	FY 11-12
177	186

Attachment B

PLANNING AND ZONING

OFFICE OF THE DIRECTOR AND ADMINISTRATION

- Provides overall direction to departmental operations and is responsible for preparing and implementing the Comprehensive Development Master Plan (CDMP) and zoning laws of Miami-Dade County; and provides information technology, geographic information, personnel, accounting, budgeting, and procurement services

FY 10-11	FY 11-12
16	16

PLANNING

- Manages the preparation, update, and interpretation of the CDMP; prepares population projections and economic, demographic, and growth alternatives for Miami-Dade County and conducts collaborative long- and short-range planning programs

FY 10-11	FY 11-12
44	41

AGENDA COORDINATION/COMMUNITY ZONING APPEALS BOARDS

- Manages the preparation, legal review, and certification of documents related to planning, zoning and development, and legislation, and Development of Regional Impact (DRI) development orders; provides support to Development Impact Committee (DIC) Executive Council and the Community Zoning Appeals Boards

FY 10-11	FY 11-12
5	5

OFFICE OF HISTORIC PRESERVATION AND ARCHAEOLOGICAL RESOURCES

- Coordinates countywide historic preservation activities and carries out requirements of Miami-Dade County's Historic Preservation ordinance; designates historic and archaeological sites; reviews proposed alterations, tax abatement, and other financial incentive applications for designated properties

FY 10-11	FY 11-12
3	3

ZONING

- Ensures all commercial, office, residential, industrial and agricultural development approvals conform to all the land use regulations in accordance with Chapter 33 of the Code of Miami-Dade County including the processing of Impact Fees

FY 10-11	FY 11-12
42	41

OFFICE OF COUNTYWIDE HEALTHCARE PLANNING

- Responsible for overall leadership of the County's health services research and plan development; represents the County on key health systems planning initiatives; guides the identification and adaptation of best practice models and develops new approaches to enhance county health systems, residents' health and access to care; develops legislation and regulations affecting health and facilitates community health system reform

FY 10-11	FY 11-12
5	5

Attachment B

MIAMI-DADE POLICE

OFFICE OF THE DIRECTOR/ADMINISTRATION

- Provides management direction and administration for departmental operations, provides legal counsel

FY 10-11	FY 11-12
41	37

SUPPORT SERVICES

- Provides communications and 911; oversees central records and property and evidence bureaus; responsible for budget, finance, procurement, personnel, grants, legislative coordination, and coordination of training activities; responsible for information systems, fleet, and facilities management; conducts false alarm investigations; responsible for Headquarters security; provides psychological services for employees; disseminates information to the media and the public; provides court security and serves writs; responsible for the drug abuse resistance education (DARE), police athletic league (PAL), and other student programs; manages the school crossing guards program

FY 10-11	FY 11-12
1,055	897

POLICE SERVICES

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; manages contracted police services with municipalities; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response

FY 10-11	FY 11-12
2,210	2,135

INVESTIGATIVE SERVICES

- Provides centralized specialized criminal investigation of robberies, homicides, and sexual, domestic, and economic crimes; responsible for professional compliance and investigation of complaints about departmental employees; conducts public corruption investigations; responsible for homeland security; collects and disseminates criminal intelligence; conducts strategic and specialized investigations; conducts crime scene investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants

FY 10-11	FY 11-12
1,067	1,052

Attachment B

PORT OF MIAMI

OFFICE OF THE DIRECTOR

- Formulates departmental policies and procedures and provides overall direction and coordination for all divisions

FY 10-11	FY 11-12
4	4

DEPUTY PORT DIRECTOR

- Responsible for day-to-day operations

FY 10-11	FY 11-12
17	14

SAFETY & SECURITY

- Responsible for the overall security planning and enforcement for the POM at the federal, state, and local levels; and operates POM badging and identification functions

FY 10-11	FY 11-12
142	137

CAPITAL DEVELOPMENT

- Develops and implements all capital related items required by the POM and performs administrative functions to include procurement and management of technology systems

FY 10-11	FY 11-12
52	31

MARITIME SERVICES

- Responsible for cargo and cruise ship operations and associated berthing and terminal management functions

FY 10-11	FY 11-12
167	156

BUSINESS INITIATIVES

- Responsible for Port trade development, advertising, and tariff development

FY 10-11	FY 11-12
7	7

FINANCE

- Responsible for all accounting activities, including cost accounting, reconciliation, accounts payable, financial statements, credit/collection, and billing

FY 10-11	FY 11-12
28	28

Attachment B

PROCUREMENT MANAGEMENT

OFFICE OF THE DIRECTOR

- Provides executive direction and management of the daily operations of the Department; establishes departmental policy, develops and improves countywide procurement policies and procedures and serves as a strategic purchasing partner between departments and vendors

FY 10-11	FY 11-12
5	5

ADMINISTRATIVE AND FISCAL

- Responsible for departmental budget, finance, purchasing, information technology, strategic planning and reporting, and human resources; administers the County's User Access Program (UAP)

FY 10-11	FY 11-12
10	9

VENDOR SERVICES

- Manages vendor registration and outreach, Architectural & Engineering (A&E) technical certification, prequalification of firms for A&E services and the Miscellaneous Construction Contract Program (MCC), and coordinates vendor information Countywide

FY 10-11	FY 11-12
10	10

PURCHASING

- Manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments, including Countywide IT procurements

FY 10-11	FY 11-12
67	67

Attachment B

OFFICE OF THE PROPERTY APPRAISER

OFFICE OF THE PROPERTY APPRAISER*

- Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR) parameters; and acts as liaison with taxing authorities, municipalities, and DOR

FY 10-11	FY 11-12
13	14

PUBLIC SERVICE

- Disseminates property assessment information using the Office's website, office counter assistance, e-mail, public presentations through various media, and the 311 Answer Center

FY 11-12	FY 11-12
14	14

INFORMATION SERVICES

- Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office

FY 10-11	FY 11-12
18	20

EXEMPTIONS

- Receives, verifies, and qualifies or disqualifies all applications for statutory exemptions and performs investigations on potentially illegal exemptions

FY 10-11	FY 11-12
25	25

PERSONAL PROPERTY

- Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process

FY 10-11	FY 11-12
43	40

VALUE ADJUSTMENT BOARD APPEALS AND LEGAL

- Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court

FY 10-11	FY 11-12
81	83

REAL ESTATE

- Gathers and evaluates data regarding all real property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process

FY 10-11	FY 11-12
177	175

* Administrative Services positions are reflected within the Office of the Property Appraiser

Attachment B

Miami-Dade Public Housing Agency

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides direction, communication, and coordination of federal and local housing programs to assist extremely low- to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public and private stakeholders to ensure attainment of MDPHA's goals and objectives

FY 10-11	FY 11-12
32	33

ADMINISTRATION

- Conducts audits for compliance with US HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, and investigations regarding fair housing complaints; and handles reasonable accommodation requests for tenants and applicants

FY 10-11	FY 11-12
33	32

FINANCE AND ACCOUNTING

- Provides financial support to the Agency and ensures that federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, and revenue management

FY 10-11	FY 11-12
34	30

CONTRACT ADMINISTRATION

- Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; and monitors the private contractor for the Housing Choice Voucher Program

FY 10-11	FY 11-12
17	18

FACILITIES AND DEVELOPMENT

- Manages the overall capital improvement and development of quality housing projects, including the HOPE VI revitalization project, American Recovery and Reinvestment Act (ARRA) projects, and Building Better Community General Obligation Bond projects

FY 10-11	FY 11-12
10	13

ASSET MANAGEMENT

- Provides decent, safe, affordable housing for the MDPHA residents; manages the public housing portfolio, which includes over 9,000 units of housing; administers the Substantial Rehabilitation and the New Construction programs

FY 10-11	FY 11-12
275	275

Public Works

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for operations and legislative coordination

FY 10-11	FY 11-12
10	9

TRAFFIC SIGNALS AND SIGNS

- Provides installation, maintenance, and repair of traffic related signs, traffic and pedestrian signals, and school flashers and signs countywide

FY 10-11	FY 11-12
115	107

TRAFFIC ENGINEERING

- Administers traffic engineering functions for the County

FY 10-11	FY 11-12
38	35

HIGHWAY AND ENGINEERING

- Administers and coordinates all consultant design contracts for major highway and bridge improvements

FY 10-11	FY 11-12
21	24

ROAD AND BRIDGE MAINTENANCE

- Provides overall road and bridge maintenance, including Neighborhood Enhancement Action Teams (NEAT)

FY 10-11	FY 11-12
93	91

RIGHT OF WAY

- Administers land acquisition services

FY 10-11	FY 11-12
69	66

RIGHT-OF-WAY ASSETS AND AESTHETICS MANAGEMENT AND MOSQUITO CONTROL

- Manages roadside and median maintenance, as well as tree health and fertilization, and administers the County mosquito control program

FY 10-11	FY 11-12
50	49

CAUSEWAYS

- Manages the Venetian and Rickenbacker Causeway system

FY 10-11	FY 11-12
65	64

STORMWATER UTILITY CANALS AND DRAINS

- Provides countywide chemical and mechanical cleaning and overall maintenance of the secondary canal system

FY 10-11	FY 11-12
152	148

CONSTRUCTION

- Provides engineering technical support to other divisions within Public Works as well as other County departments

FY 10-11	FY 11-12
131	106

ADMINISTRATION

- Manages finance and budget; provides personnel and central services; and administers the Department's information technology systems

FY 10-11	FY 11-12
33	33

PEOPLE'S TRANSPORTATION PLAN (PTP)

- Plans and coordinates all PTP related functions within the Department

FY 10-11	FY 11-12
56	52

LAND DEVELOPMENT

- Reviews and processes tentative and final plans for subdivisions and improvements on public right-of-way properties

FY 10-11	FY 11-12
9	5

BBC GOB PROGRAM

- Directs activities related to the Building Better Communities General Obligation Bond (BBC GOB) program

FY 10-11	FY 11-12
9	8

SPECIAL TAXING DISTRICTS ADMINISTRATION

- Creates special taxing districts for street lighting, security, and landscape beautification

FY 10-11	FY 11-12
26	26

Attachment B

SMALL BUSINESS DEVELOPMENT

OFFICE OF THE DIRECTOR

- Provides departmental policy and direction; coordinates the County's selection committee process; and provides staff support for the Living Wage Commission, Small Business Enterprise (SBE) and Community Small Business Enterprise (CSBE) Advisory Boards.

FY 10-11	FY 11-12
3	3

BUSINESS OPPORTUNITY SERVICES

- Analyzes construction, architecture and engineering, goods and services projects for small business program and workforce goals; analyzes bid/proposal documents; disseminates program requirements at pre-bid and pre-proposal conferences; reviews projects to identify opportunities for small business enterprise participation; coordinates and administers the County's debarment process; conducts compliance and administrative appeals, administers the County's Anti-Discrimination ordinance to prevent discrimination in contracting, procurement, bonding, and the financial services industries; administers bonding and financial assistance, management, and technical assistance programs; monitors and reports Countywide usage of Micro-Entrprises; supports Review Committee

FY 10-11	FY 11-12
21	19

ADMINISTRATION AND FINANCIAL MANAGEMENT

- Coordinates departmental budget, personnel, procurement, accounting, inventory control, telecommunications, and management information services; provides quarterly, annual, and ad hoc reports; tracks and monitors all County change orders in accordance with Resolution R-754-97; coordinates departmental in-service training and special assignments

FY 10-11	FY 11-12
4	3

CONTRACT MONITORING AND COMPLIANCE

- Administers and enforces Responsible Wages and Benefits and Living Wage ordinance requirements; administers and enforces compliance with small business programs; coordinates and mediates dispute resolutions for small businesses; conducts comprehensive compliance reviews; coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects; disseminates program requirements at pre-bid and pre-construction meetings

FY 10-11	FY 11-12
8	8

Attachment B

SOLID WASTE MANAGEMENT

OFFICE OF THE DIRECTOR

- Formulates departmental policy and provides overall direction and coordination of departmental operations and management

FY 10-11	FY 11-12
8	7

COLLECTION OPERATIONS

- Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal

FY 10-11	FY 11-12
575	583

DISPOSAL OPERATIONS

- Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill

FY 10-11	FY 11-12
273	272

ADMINISTRATION

- Implements departmental policy and provides overall direction on personnel, finance, budget, planning, procurement, information systems, media, outreach, and customer service department-wide; administers the curbside recycling program

FY 10-11	FY 11-12
97	91

ENVIRONMENTAL AND TECHNICAL SERVICES

- Maintains capital infrastructure, environmental compliance, fleet, landfills, and the Resources Recovery contract

FY 10-11	FY 11-12
44	44

Attachment B

OFFICE OF SUSTAINABILITY

OFFICE OF SUSTAINABILITY

- Coordinates and formulates goals, policies, and initiatives for the County's sustainability, energy, and climate programs

FY 10-11	FY 11-12
6	5

Attachment B

MIAMI DADE TRANSIT DEPARTMENT

OFFICE OF THE DIRECTOR

- Implements policy and establishes direction for all aspects of the organization

FY 10-11	FY 11-12
10	9

OPERATIONAL SUPPORT

- Provides administrative and logistical support for department operations
- Administers customer service functions for citizens that use public transportation services

FY 10-11	FY 11-12
495	497

METROBUS

- Manages operations and maintenance for bus service

FY 10-11	FY 11-12
2,019	2,017

METROMOVER

- Administers Metromover service throughout the Downtown perimeter

FY 10-11	FY 11-12
69	69

METRORAIL

- Manages rail maintenance and operations along 24.6 mile corridor

FY 10-11	FY 11-12
426	472

PARATRANSIT

- Provides administrative support for Special Transportation Services (STS)

FY 10-11	FY 11-12
30	34

ENGINEERING

- Provides project management for capital improvement program and performs transportation system analysis

FY 10-11	FY 11-12
150	137

Attachment B

VIZCAYA MUSEUM AND GARDENS

DIRECTOR

- Establishes and implements departmental policy in conjunction with Vizcaya Museum and Gardens Trust (VMGT); provides management direction and administration to museum operations

FY 10-11	FY 11-12
6	6

FINANCE AND ADMINISTRATION

- Manages financial, budgetary, and procurement activities; manages facilities, garden and grounds maintenance, and security services

FY 10-11	FY 11-12
30	30

LEARNING

- Oversees interpretive efforts for the public including developing and coordinating programs, materials and tours for visitors of all ages; recruiting, training, and managing volunteer guides and school program guides; and developing collaborative partnerships with other County and local organizations

FY 10-11	FY 11-12
3	3

ADVANCEMENT

- Responsible for Museum-sponsored fundraising efforts; works closely with staff, volunteers, and the Vizcayans; manages the Museum's marketing and facilities rental programs

FY 10-11	FY 11-12
4	4

COLLECTIONS & CURATORIAL AFFAIRS

- Responsible for care of historic artifacts and architectural features in buildings and on grounds; manages and tracks collections; oversees Contemporary Arts Project installations, research and interpretation of collections; manages and maintains archives; oversees restoration treatment of historic artifacts and architectural elements

FY 10-11	FY 11-12
4	4

Attachment B

WATER AND SEWER

OFFICE OF THE DIRECTOR

- Formulates and establishes departmental policy and directs overall operations

FY 10-11	FY 11-12
39	40

WASTEWATER COLLECTION AND TREATMENT

- Operates and maintains the wastewater treatment plants and pump stations

FY 10-11	FY 11-12
894	890

WATER PRODUCTION AND DISTRIBUTION

- Operates and maintains the water treatment plants and water pumping stations

FY 10-11	FY 11-12
677	675

SUPPORT SERVICES AND MAINTENANCE

- Oversees department-wide personnel, information technology, security, contract management, and budget coordination

FY 10-11	FY 11-12
321	334

ENGINEERING AND CONSTRUCTION

- Directs design activities and coordinates construction activities

FY 10-11	FY 11-12
232	224

FINANCE AND CUSTOMER SERVICE

- Directs the financial and customer service functions, including the communication center

FY 10-11	FY 11-12
415	417

REGULATORY COMPLIANCE, QUALITY ASSURANCE AND PRIORITY CAPITAL PROJECTS

- Plans water and wastewater system to comply with State and Federal agreements, and provides quality assurance for the Department's Capital Improvement Plan

FY 10-11	FY 11-12
46	44

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Abilities, Inc. of Florida	Successful Transitions	Children & Adults with Disabilities	$ 296,350	$ -	$ 168,919	$ 168,919	$ -	$ -
Abstinence Between Strong Teens International, Inc.	Closing the Gap	Children, Youth, & Families	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Abstinence Between Strong Teens International, Inc.	Closing the Gap	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Abundant Living Citi Church, Inc.	Citi Resource Center	Basic Needs	$ 135,922	$ -	$ 45,883	$ 45,883	$ -	$ -
Abundant Living Citi Church, Inc.	180 Youth Program	Children, Youth, & Families	$ 75,837	$ -	$ -	$ -	$ -	$ -
Abundant Living Citi Church, Inc.	P.H.R.E.S.H.!	Children, Youth, & Families	$ 102,079	$ -	$ -	$ -	$ -	$ -
Abundant Living Citi Church, Inc.	City Learning Center	Workforce Development	$ 38,782	$ -	$ 14,930	$ 7,465	$ -	$ -
Abundant Living City Church, Inc.	Citi Bistro	Workforce Development	$ 92,906	$ -	$ -	$ -	$ -	$ -
Action Community Center, Inc.	Transportation Services for Elderly and Handicapped	Elder Needs	$ 40,000	$ 39,200	$ -	$ -	$ 39,200	$ 39,200
Adgam, Inc.	Parenting Services/ Child Neglect	Children, Youth, & Families	$ 50,000	$ -	$ -	$ -	$ -	$ -
Adgam, Inc.	Substance Abuse Prevention & Intervention	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Adgam, Inc.	Family Empowerment Program	Criminal Justice	$ 136,800	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Adgam, Inc.	SAMS	Criminal Justice	$ 225,000	$ -	$ -	$ -	$ -	$ -
Adgam, Inc.	HIV/AIDS Prevention	Health	$ 58,000	$ 14,875	$ -	$ -	$ 7,438	$ 7,438
Adgam, Inc.	HIV/AIDS Risk Reduction	Health	$ -	$ 26,775	$ -	$ -	$ 13,388	$ 13,388
Adgam, Inc.	Access to Academic & Vocational Training	Immigrants/New Entrants	$ 53,000	$ -	$ -	$ -	$ -	$ -
Adgam, Inc.	HIV/AIDS Risk Reduction	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Adgam, Inc.	Substance Abuse Prevention & Intervention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Adults Mankind Organization, Inc.	Youth CAP	Children, Youth, & Families	$ 86,670	$ 163,625	$ -	$ -	$ 163,625	$ 163,625
Adults Mankind Organization, Inc.	RET Resource Room	Immigrants/New Entrants	$ 43,766	$ 8,925	$ -	$ -	$ 4,463	$ 4,463
Adults Mankind Organization, Inc.	Employment Services	Workforce Development	$ 384,564	$ 89,250	$ -	$ -	$ 44,625	$ 44,625
AID AMERICA, Inc.	"Think Life" Day Training Program	Children & Adults with Disabilities	$ 333,498	$ -	$ -	$ -	$ -	$ -
AIDS Healthcare Foundation	Men's Wellness Center	Health	$ 13,868	$ -	$ -	$ -	$ -	$ -
AIDS Healthcare Foundation	Mobile Testing Unit	Health	$ 85,423	$ -	$ 41,003	$ 20,502	$ -	$ -
AIDS Healthcare Foundation	Out of the Closet Storefront Testing Site	Health	$ 89,469	$ -	$ -	$ -	$ -	$ -
ALERT Health, Inc.	Preventive Health Home	Health	$ 410,514	$ -	$ -	$ -	$ -	$ -
Alhambra Heights Residential Force Inc.	School Readiness, Academic Performance Improvement Services	Children, Youth, & Families	$ 130,720	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Alhambra Heights Residential Force, Inc.	Summer Program	Children, Youth, & Families	$ 72,000	$ -	$ -	$ -	$ -	$ -
Allapattah Community Action, Inc.	Congregate Meals	Elder Needs	$ 42,500	$ 51,000	$ 27,119	$ 27,119	$ 51,000	$ 51,000
Allapattah Community Action, Inc.	Homebound Meals	Elder Needs	$ 51,000	$ 42,500	$ -	$ -	$ 42,500	$ 42,500
Alliance for Aging, Inc.	Local Funding Match	Elder Needs	$ -	$ 167,344	$ -	$ -	$ 167,344	$ 167,344
Alliance for Musical Arts Productions, Inc.	Family Initiative	Children, Youth, & Families	$ 162,000	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Alzheimer's Disease and Related Disorder Association, Southeast Florida Chapter, Inc.	2011 Regional Education Conference to Educate the Community on Dementia, Specific Health Literacy and How to Access Dementia Specific Services	Health	$ 25,000	$ -	$ -	$ -	$ -	$ -
American Children's Orchestras for Peace, Inc.	American Children's Orchestras	Children, Youth, & Families	$ 344,845	$ -	$ -	$ -	$ -	$ -
American Diabetes Association	Live Empowered	Health	$ 45,000	$ -	$ -	$ -	$ -	$ -
American Diabetes Association	Por Tu Familia	Health	$ 44,000	$ -	$ -	$ -	$ -	$ -
American Diabetes Association	Stop Diabetes	Other	$ 103,750	$ -	$ -	$ -	$ -	$ -
American Fraternity Inc.	Helping Hands	Basic Needs	$ 250,000	$ -	$ 84,392	$ 84,392	$ -	$ -
American Fraternity Inc.	Building A Bright Future	Children, Youth, & Families	$ 80,000	$ -	$ -	$ -	$ -	$ -
American Fraternity Inc.	Immigration Services	Immigrants/New Entrants	$ 120,000	$ 48,475	$ -	$ -	$ 24,238	$ 24,238
American Fraternity Inc.	Social Services for the Immigration Services	Immigrants/New Entrants	$ -	$ 31,500	$ -	$ -	$ 15,750	$ 15,750
American Fraternity Inc.	Social Services for the Immigration Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
American Red Cross Greater Miami & The Keys	Emergency Services	Basic Needs	$ -	$ -	$ -	$ -	$ -	$ -
American Red Cross Greater Miami & The Keys	Emergency Services	Other	$ 250,000	$ 148,750	$ 23,498	$ 11,749	$ -	$ 148,750
Amigos Together For Kids, Inc. DBA Amigos For Kids	Amigos For Kids Out of School Program	Children, Youth, & Families	$ 286,747	$ 52,500	$ 90,421	$ 90,421	$ 52,500	$ 52,500
Amigos Together For Kids, Inc. DBA Amigos For Kids	Amigos Strengthens Families and Communities	Other	$ 155,185	$ -	$ 23,498	$ 11,749	$ -	$ -
Antioch Carol City Community Development Corp.	Antioch Summer Camp / After-care	Children, Youth, & Families	$ 174,894	$ -	$ -	$ -	$ -	$ -
Art Works For Us, Inc.	Therapeutic Dance and Music Program	Children, Youth, & Families	$ 10,000	$ 5,250	$ -	$ -	$ 5,250	$ 5,250
Artz-N-The Hood, Inc.	Kidz @ Play Art Education Program	Children, Youth, & Families	$ 14,797	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Ascension Community Development Corporation, Inc.	Fathers and Mothers Inspiring Leading Youth (FAMILY)	Children, Youth, & Families	$ 54,500	$ -	$ -	$ -	$ -	$ -
Ascension Community Development Corporation, Inc.	Elder Home Repair	Elder Needs	$ 141,431	$ -	$ -	$ -	$ -	$ -
Ascension Community Development Corporation, Inc.	Ascension Health Education Leadership Program (Ascension HELP)	Health	$ 108,264	$ -	$ -	$ -	$ -	$ -
Aspira of Florida, Inc.	Academic Support	Children, Youth, & Families	$ -	$ 47,600	$ -	$ -	$ 47,600	$ 47,600
Aspira of Florida, Inc.	Parent Child Literacy Intervention Program (PCLIP)	Children, Youth, & Families	$ -	$ 38,675	$ -	$ -	$ 19,338	$ 38,675
Aspira of Florida, Inc.	Stay in School Program	Children, Youth, & Families	$ -	$ 46,113	$ -	$ -	$ 46,113	$ 46,113
Aspira of Florida, Inc.	Youth Sanctuary Program	Children, Youth, & Families	$ 220,251	$ -	$ 70,234	$ 70,234	$ -	$ -
Aspira of Florida, Inc.	Crime Prevention Program	Criminal Justice	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Aspira of Florida, Inc.	Neighborhood Empowerment Program	Criminal Justice	$ -	$ 50,575	$ -	$ -	$ 50,575	$ 50,575
Aspira of Florida, Inc.	SAMS	Criminal Justice	$ 60,000	$ -	$ 50,000	$ 50,000	$ -	$ -
Aspira of Florida, Inc.	Youth Sanctuary Program	Criminal Justice	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Aspira of Florida, Inc.	Parent Child Literacy Intervention Program (PCLIP)	Immigrants/New Entrants	$ 77,741	$ -	$ 57,917	$ 28,959	$ -	$ -
Aspira of Florida, Inc.	Academic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Aspira of Florida, Inc.	Crime Prevention Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Aspira of Florida, Inc.	Neighborhood Empowerment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Aspira of Florida, Inc.	Stay in School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Association for Retarded Citizens, The South Florida, Inc.	Project Find	Children & Adults with Disabilities	$ -	$ 23,800	$ -	$ -	$ 23,800	$ 23,800
Association for Retarded Citizens, The South Florida, Inc.	Project Find	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Ayuda Battered Women Resource Center, Inc.	Ayuda Resource Center (ARC)	Special Needs	$ 386,614	$ -	$ -	$ -	$ -	$ -
Ayuda, Inc.	Making Parenting a Pleasure	Children, Youth, & Families	$ 261,556	$ 24,395	$ 82,774	$ 82,774	$ 24,395	$ 24,395
Ayuda, Inc.	Family Empowerment Program	Criminal Justice	$ 360,000	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Ayuda, Inc.	Home-based Services For the Frail Elderly	Elder Needs	$ 306,629	$ 42,500	$ -	$ -	$ 42,500	$ 42,500
Barry University, Inc.	Cross Training for Providers (Elder Needs)	Elder Needs	$ 63,176	$ 59,500	$ 40,290	$ 40,290	$ 59,500	$ 59,500
Barry University, Inc.	Barry University Social & Economic Development	Other	$ 153,356	$ 59,500	$ -	$ -	$ 29,750	$ 29,750
Barry University, Inc.	Cross Training for Providers	Special Needs	$ 63,176	$ 41,650	$ 60,017	$ 30,009	$ 20,825	$ 20,825
Bayview Center for Mental Health, Inc.	Food Service and Word Processing Program	Children & Adults with Disabilities	$ -	$ 17,850	$ -	$ -	$ 17,850	$ 17,850
Bayview Center for Mental Health, Inc.	Food Service and Word Processing Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Belafonte Tacolcy Center, Inc.	FAST (Families Against Suspension Termination) and Freedom School	Children, Youth, & Families	$ 50,000	$ 41,965	$ 18,548	$ 18,548	$ 41,965	$ 41,965
Bertha Abess Children's Center, Inc.	With It Project	Children & Adults with Disabilities	$ -	$ 46,410	$ -	$ -	$ 46,410	$ 46,410
Bertha Abess Children's Center, Inc.	With it Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Best Buddies International, Inc.	Friendship Program for Adults and Youth with Dev. Disabilities	Children & Adults with Disabilities	$ 103,665	$ 100,100	$ 62,200	$ 62,200	$ 100,100	$ 100,100
Beta Tau Zeta Royal Association, Inc.	ROYAL After School Tutoring	Children, Youth, & Families	$ 99,366	$ 45,850	$ -	$ -	$ 45,850	$ 45,850
Bethel Family Enrichment Center	Bethel Intergenerational Strengthening Families Intervention	Children, Youth, & Families	$ 250,000	$ -	$ -	$ -	$ -	$ -
Bethel Family Enrichment Center	Bethel Intergenerational Strengthening Families (Elder Needs) Intervention	Elder Needs	$ 100,000	$ -	$ -	$ -	$ -	$ -
Better Way of Miami	Assistance with Identification and Personal Documents	Special Needs	$ 8,000	$ -	$ -	$ -	$ -	$ -
Better Way of Miami	Workforce Development	Workforce Development	$ 100,000	$ 46,827	$ -	$ -	$ 23,414	$ 23,414
Bezerra de Menezes Kardecian Spiritist Association, Inc.	Food Pantry	Basic Needs	$ 30,000	$ -	$ 10,127	$ 10,127	$ -	$ -
Bezerra de Menezes Kardecian Spiritist Association, Inc.	Caravan of Love	Elder Needs	$ 30,000	$ -	$ -	$ -	$ -	$ -
Big Brothers Big Sisters of Greater Miami	Bigs in Schools/Sites (BISS)	Children, Youth, & Families	$ 150,516	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Big Brothers Big Sisters of Greater Miami	Group Mentoring	Children, Youth, & Families	$ 100,399	$ -	$ 33,848	$ 33,848	$ -	$ -
Big Brothers Big Sisters of Greater Miami	School-to-Work-"The Perfect 10"	Workforce Development	$ 150,461	$ -	$ 51,113	$ 25,557	$ -	$ -
Black Door Dance Ensemble, Inc.	Programmatic Support-Dance Workshop	Children, Youth, & Families	$ -	$ 2,433	$ -	$ -	$ 2,433	$ 2,433
Black Door Dance Ensemble, Inc.	Programmatic Support-Dance Workshop	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Borinquen Health Care Center, Inc.	The Health Connection	Health	$ 179,201	$ 82,250	$ 86,017	$ 43,009	$ 41,125	$ 41,125
Boys & Girls Clubs of Miami Dade, Inc.	Out-of-School Programs	Children, Youth, & Families	$ 230,000	$ 139,650	$ 73,194	$ 73,194	$ 139,650	$ 139,650
Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	Criminal Justice	$ -	$ 11,900	$ -	$ -	$ 11,900	
Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Brownsville Community Development Corporation	Housing Counseling Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Brownsville Community Development Corporation	Housing Counseling Program	Special Needs	$ -	$ 28,000	$ -	$ -	$ 14,000	$ -
Bunche Park Sports & Community Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 4,200	$ -	$ -	$ 4,200	$ 4,200
Bunche Park Sports & Community Club, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Camille & Suliette Merilus Foundation for Haiti Development Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 60,760	$ 8,925	$ -	$ -	$ 8,925	$ 8,925
Camillus Health Concern, Inc.	Patient Navigator Program	Health	$ 47,527	$ -	$ 22,813	$ 11,407	$ -	$ -
Camillus House, Inc.	Camillus House Education Empowerment Resources (CHEER)	Children, Youth, & Families	$ 80,049	$ -	$ 27,670	$ 27,670	$ -	$ -
Camillus House, Inc.	Case Management Program for Women	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Camillus House, Inc.	Homeless Prevention Case Management	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Camillus House, Inc.	Camillus Courtyard	Special Needs	$ 149,326	$ -	$ 141,860	$ 70,930	$ -	$ -
Camillus House, Inc.	Case Management Program for Women	Children, Youth, & Families	$ -	$ 51,408	$ -	$ -	$ 25,704	$ 51,408
Camillus House, Inc.	Homeless Prevention Case Management	Basic Needs	$ -	$ 26,775	$ -	$ -	$ 13,388	$ 26,775
Care Resources Group, LLC	HIV/AIDS Risk Reduction: Children, Youth, and Families	Health	$ -	$ 50,575	$ -	$ -	$ 25,288	$ -
Care Resources Group, LLC	HIV/AIDS Risk Reduction: Children, Youth, and Families	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Caring for Miami, Inc.	Project Reach	Special Needs	$ 293,865	$ -	$ 223,338	$ 111,669	$ -	$ -
Carrfour Supporting Housing, Inc.	Rivermont	Other	$ -	$ 23,800	$ -	$ -	$ 11,900	$ 11,900
Carrfour Supporting Housing, Inc.	Del Prado	Special Needs	$ 79,449	$ -	$ 69,518	$ 34,759	$ -	$ -
Carrfour Supporting Housing, Inc.	Rivermont	Special Needs	$ 57,553	$ -	$ 50,359	$ 25,180	$ -	$ -
Carrfour Supporting Housing, Inc.	Villa Aurora	Special Needs	$ 239,660	$ -	$ 191,828	$ 95,914	$ -	$ -
Casa Valentina Inc.	Affordable Housing & Life Skills Program	Children, Youth, & Families	$ 75,000	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Centro Hispano Catolico	Children, Youth, & Families	$ 60,000	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Children's Access to Health Care	Children, Youth, & Families	$ -	$ 25,823	$ -	$ -	$ 25,823	$ 25,823
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Family Strengthening	Children, Youth, & Families	$ 120,318	$ 41,650	$ 39,895	$ 39,895	$ 41,650	$ 41,650
Catholic Charities of the Archdiocese of Miami, Inc.	Infants and Toddlers Enhancement Program	Children, Youth, & Families	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Catholic Charities of the Archdiocese of Miami, Inc.	Preschool Inclusion Enhancement Program	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Catholic Charities of the Archdiocese of Miami, Inc.	Sagrada Familia	Children, Youth, & Families	$ 60,000	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	South Dade Child Care	Children, Youth, & Families	$ 44,465	$ -	$ -	$ -	$ -	$ -

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					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Catholic Charities of the Archdiocese of Miami, Inc.	Transitional Shelter Program for Homeless Families	Children, Youth, & Families	$ -	$ 23,800	$ -	$ -	$ 11,900	$ 23,800
Catholic Charities of the Archdiocese of Miami, Inc.	Services to the Elderly	Elder Needs	$ 156,350	$ 165,750	$ 99,642	$ 99,642	$ 165,750	$ 165,750
Catholic Charities of the Archdiocese of Miami, Inc.	Home Visiting Program	Health	$ 50,000	$ 44,625	$ -	$ -	$ 22,313	$ 22,313
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Guardian Program	Immigrants/New Entrants	$ 167,278	$ 35,700	$ 141,350	$ 70,675	$ 17,850	$ 17,850
Catholic Charities of the Archdiocese of Miami, Inc.	Children's Access to Health Care	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Infants and Toddlers Enhancement Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Positive Youth Development Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Preschool Inclusion Enhancement Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Transitional Shelter Program for Homeless Families	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Positive Youth Development Program	Other	$ -	$ 26,775	$ -	$ -	$ 13,388	$ 13,388
Catholic Charities of the Archdiocese of Miami, Inc.	Emergency Services	Special Needs	$ 155,338	$ -	$ 135,921	$ 67,961	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	New Life Family Center	Special Needs	$ 144,403	$ -	$ 126,353	$ 63,177	$ -	$ -
Catholic Hospice, Inc.	Caregiver Support Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Hospice, Inc.	Caregiver Support Program	Special Needs	$ -	$ 59,500	$ -	$ -	$ 29,750	$ 29,750
Catholic Legal Services,	Legal Services for Special Needs Immigrants	Immigrants/New Entrants	$ 85,000	$ -	$ 63,325	$ 31,663	$ -	$ -
Center for Family and Child Enrichment	Teen Parenting Skills and Development	Children, Youth, & Families	$ 176,714	$ -	$ -	$ -	$ -	$ -
Center for Haitian Studies, Health and Human Services, Inc.	Little Haiti/Little River	Health	$ 258,900	$ -	$ -	$ -	$ -	$ -
Center For Independent Living, Inc	DASH - Disaster and Survival Help Planning, Prep. & Supplies	Basic Needs	$ 44,485	$ -	$ 31,140	$ 31,140	$ -	$ -
Center For Independent Living, Inc	TREAD-Therapeutic Recreation & Exercise for Adults w/Disabilities	Children, Youth, & Families	$ 7,865	$ -	$ 5,756	$ 5,756	$ -	$ -
Center For Independent Living, Inc	TREAD-Therapeutic Recreation & Exercise for Adults w/Disabilities	Children, Youth, & Families	$ -	$ 5,250	$ -	$ -	$ 5,250	$ 5,250
Center For Independent Living, Inc	Workforce Development Program	Children & Adults with Disabilities	$ 323,009	$ 192,185	$ 45,831	$ 22,916	$ 96,093	$ 192,185
Center for Independent Living, Inc.	ASL Interpreter Services	Children & Adults with Disabilities	$ -	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
Center for Independent Living, Inc.	Community Awareness	Children & Adults with Disabilities	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Center for Independent Living, Inc.	Living Skills Training	Children & Adults with Disabilities	$ -	$ 29,066	$ -	$ -	$ 29,066	$ 29,066
Center for Independent Living, Inc.	On a Roll	Children & Adults with Disabilities	$ 66,555	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Center for Independent Living, Inc.	ASL Interpreter Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Center for Independent Living, Inc.	Community Awareness	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Center for Independent Living, Inc.	Living Skills Training	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Center for Independent Living, Inc.	Women with Disabilities Can't Be Beat	Special Needs	$ 50,000	$ -	$ 40,100	$ 20,050	$ -	$ -
Center of Information and Orientation, Inc	Child Abuse Prevention	Children, Youth, & Families	$ 60,980	$ -	$ 21,881	$ 21,881	$ -	$ -
Center of Information and Orientation, Inc	Social Services & Academic	Immigrants/New Entrants	$ 51,862	$ -	$ 38,637	$ 19,319	$ -	$ -
Center of Information and Orientation, Inc.	HIV/AIDS Outreach Services	Health	$ 52,850	$ -	$ 25,368	$ 12,684	$ -	$ -
Center of Information and Orientation, Inc.	Domestic Violence Prevention Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Center of Information and Orientation, Inc.	Domestic Violence Prevention Program	Special Needs	$ -	$ 12,880	$ -	$ -	$ 6,440	$ 6,440
Center of Information and Orientation, Inc.	Family Violence Prevention	Special Needs	$ 58,060	$ -	$ 44,126	$ 22,063	$ -	$ -
Center of Information and Orientation, Inc.	Employment Services	Workforce Development	$ 56,064	$ -	$ 21,831	$ 10,916	$ -	$ -
Centro de Orientacion del Inmigrante, Inc	Services to Immigrants and New Entrants who are not Currently Eligible to Receive Federally-Funded Services	Immigrants/New Entrants	$ 118,380	$ -	$ -	$ -	$ -	$ -
Centro Mater Child Care Services, Inc.	Centro Mater Child Care Services, Inc.	Children, Youth, & Families	$ 465,040	$ 68,425	$ 125,000	$ 125,000	$ 68,425	$ 68,425
CHARLEE of Dade County, Inc.	Court Services for Foster Children	Children, Youth, & Families	$ 135,421	$ 75,110	$ -	$ -	$ 75,110	$ 75,110
Cherry Blossom Learning Center	Health Education for Children	Health	$ 66,159	$ -	$ -	$ -	$ -	$ -
Children and Youth Life Foundation	Children and Youth Life Pediatric Clinic and Whole Family Center	Health	$ 1,000,000	$ -	$ -	$ -	$ -	$ -
Children Bereavement Center, Inc	Peer Support Groups	Children, Youth, & Families	$ 24,344	$ -	$ -	$ -	$ -	$ -
Children's Home Society of Florida	Special Needs Childcare	Children, Youth, & Families	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Children's Home Society of Florida	Special Needs Childcare	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Chinto Martial Arts, Inc.	Creative Curriculum	Other	$ 422,421	$ -	$ -	$ -	$ -	$ -
Christian Community Service Agency	Miami's Pro Careers	Workforce Development	$ 443,229	$ -	$ -	$ -	$ -	$ -
Church of the Rock Jesus Christ, Inc	School Readiness Foster Care Youth	Children, Youth, & Families	$ 521,588	$ -	$ -	$ -	$ -	$ -
Citizens for a Better South Florida, Inc.	Neighbors Replanting Neighborhoods: Trees for Health; Trees for Life	Health	$ 98,403	$ -	$ -	$ -	$ -	$ -
Citrus Health Network, Inc.	Kiva Safe Haven	Special Needs	$ 77,116	$ 23,800	$ 67,477	$ 33,739	$ 11,900	$ 11,900
Citrus Health Network, Inc.	Shaman Housing	Special Needs	$ 19,431	$ 23,800	$ 17,002	$ 8,501	$ 11,900	$ 11,900
City of Miami	City of Miami Homeless Assistance Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Miami	City of Miami Homeless Assistance Program	Special Needs	$ -	$ 23,800	$ -	$ -	$ 11,900	$ 11,900
City of North Miami Beach	Parks and Recreation Department Sports Program	Children, Youth, & Families	$ -	$ 11,200	$ -	$ -	$ 11,200	$ 11,200
City of North Miami Beach	Parks and Recreation Department Sports Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Opa Locka	Crime Prevention Program	Criminal Justice	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
City of Opa Locka	Crime Prevention Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of South Miami	The Afterschool House (Tutoring)	Children, Youth, & Families	$ -	$ 26,775	$ -	$ -	$ 26,775	$ 26,775
City of South Miami	Elderly Services - South Miami Senior Meals	Elder Needs	$ -	$ 18,400	$ -	$ -	$ 18,400	$ 18,400
City of South Miami	Elderly Services - South Miami Senior Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of South Miami	The Afterschool House (Tutoring)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Sweetwater	Sweetwater Meeting Needs Program I	Children, Youth, & Families	$ -	$ 22,400	$ -	$ -	$ 22,400	$ 22,400
City of Sweetwater	Sweetwater Meeting Needs Program II	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875

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City of Sweetwater	Elderly Services - Sweetwater Elderly Services Program	Elder Needs	$ -	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
City of Sweetwater	Elderly Services - Sweetwater Elderly Services Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Sweetwater	Sweetwater Meeting Needs Program I	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Sweetwater	Sweetwater Meeting Needs Program II	N/A	$ -	$ -	$ -	$ -	$ -	$ -
CMB Visions Unlimited, Inc.	HUD After School Program	Children, Youth, & Families	$ 342,217	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Emergency Food Distribution Program	Basic Needs	$ 110,303	$ -	$ 77,212	$ 77,212	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Food Recovery and Distribution	Basic Needs	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Positive Youth Development & Afterschool Program	Children, Youth, & Families	$ 153,584	$ 38,675	$ 49,995	$ 49,995	$ 38,675	$ 38,675
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Keeping Children Smart and Safe After School Program	Children, Youth, & Families	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Teen Pregnancy Prevention	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Health Family Program	Health	$ 174,194	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Immigration Project	Immigrants/New Entrants	$ 184,723	$ 59,500	$ 156,091	$ 78,046	$ 29,750	$ 29,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Food Recovery and Distribution	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Keeping Children Smart and Safe After School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Teen Pregnancy Prevention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Workforce Development	Workforce Development	$ 333,193	$ -	$ 22,581	$ 11,291	$ -	$ -
Coconut Grove Cares Inc.	After School and Summer Camp Program	Children, Youth, & Families	$ 40,000	$ 14,875	$ 15,512	$ 15,512	$ 14,875	$ 14,875
College Summit Florida	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 165,000	$ -	$ 53,460	$ 53,460	$ -	$ -
Colombian American Chamber of Commerce of Greater Miami, Inc.	Trade and Commerce Economic Development Activities	Chambers	$ -	$ 39,047	$ -	$ -	$ 19,523	$ 19,523
Colombian American National Coalition, Inc.	ICARE	Immigrants/New Entrants	$ 200,000	$ 39,375	$ -	$ -	$ 19,688	$ 19,688
Colombian American National Coalition, Inc.	Domestic Violence Immigrant, Counseling, Assistance, Referral, and Education (DV ICARE)	Immigrants/New Entrants	$ -	$ 35,700	$ -	$ -	$ 17,850	$ 17,850
Colombian American National Coalition, Inc.	Immigrants & New Entrants	Immigrants/New Entrants	$ 348,892	$ 71,400	$ -	$ -	$ 35,700	$ 35,700
Colombian American National Coalition, Inc.	Domestic Violence Immigrant, Counseling, Assistance, Referral, and Education (DV ICARE)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Communities In Schools of Miami, Inc	Arts Enrichment Program	Children, Youth, & Families	$ -	$ 4,200	$ -	$ -	$ 4,200	$ 4,200
Communities In Schools of Miami, Inc	NFL Youth Education Town Center	Children, Youth, & Families	$ -	$ 28,263	$ -	$ -	$ 28,263	$ 28,263
Communities In Schools of Miami, Inc	School-based and Out-of-School Literacy Building Program	Children, Youth, & Families	$ 51,439	$ -	$ 18,984	$ 18,984	$ -	$ -
Communities In Schools of Miami, Inc	Stay In School Dropout Prevention	Children, Youth, & Families	$ 55,839	$ -	$ 20,320	$ 20,320	$ -	$ -
Communities In Schools of Miami, Inc	Arts Enrichment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Communities In Schools of Miami, Inc	NFL Youth Education Town Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Communities Receiving Support, Inc.	CRS Work Readiness Program	Workforce Development	$ 400,000	$ -	$ -	$ -	$ -	$ -
Communities United, Inc.	Seniors First Disaster Hurricane Preparedness Program	Elder Needs	$ 150,671	$ 85,000	$ -	$ -	$ 85,000	$ 85,000
Community AIDS Resource, Inc.	Incarcerated Youth Health Education Project (IYHEP)	Children, Youth, & Families	$ 52,905	$ -	$ 19,430	$ 19,430	$ -	$ -
Community Coalition, Inc	Senior Link	Elder Needs	$ 290,170	$ 87,500	$ -	$ -	$ 87,500	$ 87,500
Community Coalition, Inc	Employment & Training Program	Workforce Development	$ 118,920	$ 148,750	$ 31,072	$ 15,536	$ 74,375	$ 74,375
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Support and Educational Services	Children & Adults with Disabilities	$ -	$ 110,075	$ -	$ -	$ 110,075	$ 110,075
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Supports for Individuals with Disabilities	Children & Adults with Disabilities	$ 499,812	$ -	$ 284,893	$ 284,893	$ -	$ -
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	In-home Support	Children & Adults with Disabilities	$ -	$ 94,427	$ -	$ -	$ 94,427	$ 94,427
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Therapies for Children and Adults w/ Developmental Disabilities	Children & Adults with Disabilities	$ -	$ 46,113	$ -	$ -	$ 46,113	$ 46,113
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Support and Educational Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	In-home Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Therapies for Children and Adults w/ Developmental Disabilities	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Community Crusade Against Drugs (CCAD)	CCAD/YVPC Youth & Family	Children, Youth, & Families	$ 577,400	$ -	$ -	$ -	$ -	$ -
Community Health of South Florida Inc.	Offering Preventive Health and Promoting Access to Health Services	Health	$ 382,866	$ -	$ 100,000	$ 50,000	$ -	$ -
Community Outreach of North Miami Beach, Inc.	Gang Prevention & Intervention Program/Youth Gang Resource Center	Criminal Justice	$ 353,282	$ -	$ -	$ -	$ -	$ -
Community Partnership for Homeless	Medical and Oral Health Care	Health	$ 337,195	$ -	$ 82,220	$ 41,110	$ -	$ -
Community Service Outreach	Soccer Program	Children, Youth, & Families	$ 70,529	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Compassionate Care Center, Inc.	Connecting Underserved People Living with HIV/AIDS in South Miami-Dade County to Care	Health	$ 916,734	$ -	$ -	$ -	$ -	$ -
Concept House, Inc.	Multi Dimensional Family Therapy (FIS/MDFT)	Criminal Justice	$ 391,224	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	After School & Summer Camp	Children, Youth, & Families	$ 305,348	$ -	$ 96,068	$ 96,068	$ -	$ -
Concerned African Women, Inc.	Independent Parent Council	Children, Youth, & Families	$ 500,000	$ -	$ 125,000	$ 125,000	$ -	$ -

Attachment C

FY 2011-12 CBO Continuation Funding By Name

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					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Concerned African Women, Inc.	New Dimensions in Community Education	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Concerned African Women, Inc.	Public Awareness	Children, Youth, & Families	$ -	$ 16,800	$ -	$ -	$ 16,800	$ 16,800
Concerned African Women, Inc.	Stay in School	Children, Youth, & Families	$ 536,230	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	Family Empowerment Program	Criminal Justice	$ 160,000	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Concerned African Women, Inc.	Improving Community Control	Criminal Justice	$ -	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	Improving Community Control	Criminal Justice	$ 225,000	$ 122,500	$ 187,500	$ 187,500	$ 122,500	$ 122,500
Concerned African Women, Inc.	New Dimensions in Community Education	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	Public Awareness	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	Youth Works	Workforce Development	$ 471,075	$ -	$ -	$ -	$ -	$ -
Contractors Resource Center, Inc.	Contractors Technical Assistance Program	Other	$ 150,000	$ 73,500	$ 23,498	$ 11,749	$ 36,750	$ 36,750
Cool Kids Learn, Inc.	CKL Academy	Children, Youth, & Families	$ 1,000,000	$ -	$ -	$ -	$ -	$ -
Coral Estates Soccer Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 4,200	$ -	$ -	$ 4,200	$ 4,200
Coral Estates Soccer Club, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Creative Children Therapy, Inc.	Community Connections	Children & Adults with Disabilities	$ 200,505	$ -	$ -	$ -	$ -	$ -
Creative Children Therapy, Inc.	Creative Adventures Summer Camp	Children, Youth, & Families	$ 114,714	$ -	$ 38,194	$ 38,194	$ -	$ -
Creative Children Therapy, Inc.	Creative After School	Children, Youth, & Families	$ 86,538	$ -	$ 29,640	$ 29,640	$ -	$ -
Creative Children Therapy, Inc.	Healthy Habits for All	Health	$ 598,242	$ -	$ -	$ -	$ -	$ -
Curley's House of Style Inc.	Curley's House	Elder Needs	$ 19,288	$ -	$ -	$ -	$ -	$ -
Curley's House of Style Inc.	Curley's House	Workforce Development	$ 13,806	$ -	$ -	$ -	$ -	$ -
Curley's House of Style Inc.	Hope Relief Food Bank	Basic Needs	$ 74,906	$ -	$ 25,286	$ 25,286	$ -	$ 25,286
Dade County Bar Association Legal Aid Society	South Dade Domestic Violence Legal Assistance Project	Basic Needs	$ -	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Dade County Bar Association Legal Aid Society	South Dade Domestic Violence Legal Assistance Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dade County Dental Research Clinic	Creating Smiles - Oral Health Care for Low-Income, Uninsured	Health	$ 174,696	$ -	$ 83,854	$ 41,927	$ -	$ -
Datsun Tu Kerious, Inc.	Neighborhood Based Elder Care Services	Elder Needs	$ 482,960	$ -	$ -	$ -	$ -	$ -
De Hostos Senior Center, Inc.	Senior Meals Program	Basic Needs	$ 209,225	$ -	$ 146,458	$ 146,458	$ -	$ -
De Hostos Senior Center, Inc.	Elder Care Program	Elder Needs	$ 229,610	$ -	$ 146,308	$ 146,308	$ -	$ -
De Hostos Senior Center, Inc.	Elderly Services - Activity Program	Elder Needs	$ -	$ 75,000	$ -	$ -	$ 75,000	$ 75,000
De Hostos Senior Center, Inc.	Elderly Services - Congregate Meals	Elder Needs	$ -	$ 55,250	$ -	$ -	$ 55,250	$ 55,250
De Hostos Senior Center, Inc.	Elderly Services - Homebound Meals	Elder Needs	$ -	$ 63,750	$ -	$ -	$ 63,750	$ 63,750
De Hostos Senior Center, Inc.	Elderly Services - Activity Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
De Hostos Senior Center, Inc.	Elderly Services - Congregate Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
De Hostos Senior Center, Inc.	Elderly Services - Homebound Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Deering Estate Foundation, Inc.	Programmatic Support	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Deering Estate Foundation, Inc.	Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Disability Independence Group, Inc.	Know Your Legal Rights	Children & Adults with Disabilities	$ 90,158	$ -	$ 51,390	$ 51,390	$ -	$ -
Dominican American National Foundation, CDC	Neighborhood Information and Referral Services Project	Basic Needs	$ -	$ 10,413	$ -	$ -	$ 10,413	$ 10,413
Dominican American National Foundation, CDC	Academic and Vocational Program	Children, Youth, & Families	$ -	$ 10,413	$ -	$ -	$ 10,413	$ 10,413
Dominican American National Foundation, CDC	Child/Parent Literacy Program	Children, Youth, & Families	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Dominican American National Foundation, CDC	Computer Training	Children, Youth, & Families	$ -	$ 23,800	$ -	$ -	$ 23,800	$ 23,800
Dominican American National Foundation, CDC	Early Riser After School	Children, Youth, & Families	$ 80,590	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Martial Arts/After School Program	Children, Youth, & Families	$ -	$ 19,600	$ -	$ -	$ 19,600	$ 19,600
Dominican American National Foundation, CDC	Parenting Services	Children, Youth, & Families	$ 107,144	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Positive Youth Development	Children, Youth, & Families	$ 70,000	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Family Empowerment Crime Prevention	Criminal Justice	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Dominican American National Foundation, CDC	Academic and Vocational Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Child/Parent Literacy Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Computer Training	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Family Empowerment Crime Prevention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Martial Arts/After School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Neighborhood Information and Referral Services Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Aftercare Case Management	Special Needs	$ 56,938	$ 31,982	$ 43,273	$ 21,637	$ 15,991	$ 15,991
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Elderly Psychiatric Outreach	Special Needs	$ 188,467	$ -	$ 143,235	$ 71,618	$ -	$ -
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Supporting Housing	Special Needs	$ 60,000	$ -	$ 45,600	$ 22,800	$ -	$ -
Dr. Barbara Seniors Harkins Foundation	After School	Children, Youth, & Families	$ 188,161	$ -	$ -	$ -	$ -	$ -
Drug Free Youth in Town (DFYIT) Inc.	DFYIT	Children, Youth, & Families	$ 250,000	$ 126,140	$ 79,265	$ 79,265	$ 126,140	$ 126,140
Dynamic Community Development Corp.	Youth Entrepreneur Program	Children, Youth, & Families	$ 165,000	$ -	$ -	$ -	$ -	$ -
Dynamic Community Development Corp.	Dynamic Job Creation	Other	$ 145,000	$ -	$ -	$ -	$ -	$ -
Eagles of Hope, Inc.	Hope Learning Center	Children, Youth, & Families	$ 1,033,500	$ -	$ -	$ -	$ -	$ -
Easter Seals South Florida	Community Based Services	Children & Adults with Disabilities	$ 100,000	$ -	$ 57,000	$ 57,000	$ -	$ -
Easter Seals South Florida	Job Training for Adults with Autism Spectrum Disorders	Children & Adults with Disabilities	$ 100,000	$ -	$ 57,000	$ 57,000	$ -	$ -
Easter Seals South Florida	Transportation for Children with Disabilities	Children & Adults with Disabilities	$ 39,540	$ -	$ 22,538	$ 22,538	$ -	$ -
Easter Seals South Florida	School Advocacy and Mentoring Service (SAMS)	Criminal Justice	$ 45,000	$ -	$ 45,000	$ 45,000	$ -	$ -
Easter Seals South Florida	Stay-In-School/Crime Prevention	Criminal Justice	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Easter Seals South Florida	Extended Day and Saturday Adult Day Care	Elder Needs	$ 100,000	$ 72,250	$ 63,747	$ 63,747	$ 72,250	$ 72,250

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NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Easter Seals South Florida	In-Home Respite Services for Adults with Disabilities and Frail Elders	Health	$ 88,686	$ -	$ 42,569	$ 21,285	$ -	$ -
Easter Seals South Florida	Stay-in-School/Crime Prevention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Ebeneezer Community Development Corporation, Inc. (ECDC)	Ebeneezer Youth Executive Leadership Program	Children, Youth, & Families	$ 246,177	$ -	$ -	$ -	$ -	$ -
Economic Development Foundation of South Miami Dade, Inc.	Community Economic Development	Other	$ 177,554	$ -	$ -	$ -	$ -	$ -
Economic Development of South Miami Dade, Inc.	Programmatic Support- Economic Development Contacts	Chambers	$ -	$ 71,846	$ -	$ -	$ 35,923	$ 35,923
Educate Tomorrow	Mentor Miami	Children, Youth, & Families	$ 60,000	$ -	$ 21,583	$ 21,583	$ -	$ -
Eleventh Judicial Circuit of Florida Administrative Office of the Courts	Juvenile Drug Court	Children, Youth, & Families	$ -	$ 87,500	$ -	$ -	$ 87,500	$ 87,500
Eleventh Judicial Circuit of Florida Administrative Office of the Courts	Juvenile Drug Court	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Elijah Network Family and Community Alliance, Inc.	Etwal Dirje (Guiding Light)	Immigrants/New Entrants	$ 702,392	$ -	$ -	$ -	$ -	$ -
Embrace Girls Foundation, Inc., The, d/b/a Embrace Foundation	Embrace Girl Power! After School Programs and Camps.	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Embrace Girls Foundation, Inc., The, d/b/a Embrace Foundation	Embrace Girl Power! After School Programs and Camps.	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Empower U, Inc.	Greater than AIDS	Health	$ 192,951	$ -	$ -	$ -	$ -	$ -
Empower U, Inc.	HIV/AIDS Risk Reduction - Children, Youth, and Families	Health	$ -	$ 29,750	$ -	$ -	$ 14,875	$ 14,875
Empower U, Inc.	M3 T.R.I.B.E.	Health	$ 173,147	$ -	$ -	$ -	$ -	$ -
Empower U, Inc.	HIV/AIDS Risk Reduction - Children, Youth, and Families	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Empowerment Christian Community Corp.	Moving Beyond Project	Special Needs	$ 329,705	$ -	$ -	$ -	$ -	$ -
Epilepsy Foundation of Florida	Epilepsy Services	Children & Adults with Disabilities	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Epilepsy Foundation of Florida	Support Groups Program/Youth Council	Children & Adults with Disabilities	$ 37,856	$ -	$ 18,928	$ 18,928	$ -	$ -
Epilepsy Foundation of Florida	Prevention and Education /Case Management Program	Health	$ 60,679	$ -	$ 29,126	$ 14,563	$ -	$ -
Epilepsy Foundation of Florida	Immigration	Immigrants/New Entrants	$ 60,288	$ -	$ 50,943	$ 25,472	$ -	$ -
Epilepsy Foundation of Florida	Epilepsy Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Epilepsy Foundation of Florida	Special Needs: Mental Health	Special Needs	$ 45,816	$ -	$ 43,525	$ 21,763	$ -	$ -
Everybody Wins! South Florida	Power Lunch	Children, Youth, & Families	$ 70,224	$ -	$ -	$ -	$ -	$ -
Exponica International, Inc.	Exponica Festival 2011	Children, Youth, & Families	$ 50,000	$ -	$ -	$ -	$ -	$ -
Fairchild Tropical Botanic Garden, Inc.	Programmatic Support	Other	$ -	$ 196,796	$ -	$ -	$ 98,398	$ 98,398
Faith Family Development Services; DBA Division of Faith Family Chapel, Inc.	Kidz 4 Life Out of School	Children, Youth, & Families	$ 202,885	$ -	$ -	$ -	$ -	$ -
Faithful Friend Center, Inc.	Food Distribution	Basic Needs	$ 190,820	$ 32,725	$ 64,415	$ 64,415	$ 32,725	$ 32,725
Family and Children Faith Coalition	Faith-Based Information and Referral Directory	Other	$ 30,000	$ 17,850	$ -	$ -	$ 8,925	$ 8,925
Family Counseling Services of Greater Miami, Inc.	Counseling and Support	Children, Youth, & Families	$ 126,699	$ -	$ 41,833	$ 41,833	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Infant Mental Health	Children, Youth, & Families	$ 86,962	$ -	$ 29,769	$ 29,769	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Kids FAST	Children, Youth, & Families	$ 103,753	$ -	$ -	$ -	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	South Dade.NEP	Children, Youth, & Families	$ 378,061	$ -	$ 118,143	$ 118,143	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Neighborhood Empowerment Program	Criminal Justice	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Family Counseling Services of Greater Miami, Inc.	Early Intervention/Prevention Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Neighborhood Empowerment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Early Intervention/Prevention Program	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Family Counseling Services of Greater Miami, Inc.	Special Needs The Journey Institute	Special Needs	$ 50,074	$ -	$ 43,815	$ 21,908	$ -	$ -
Family Life Center	Music School	Children, Youth, & Families	$ 150,112	$ 14,875	$ 48,940	$ 48,940	$ 14,875	$ -
Family Resource Center of South Florida, Inc.	Parent Education Program	Children, Youth, & Families	$ 253,610	$ 41,650	$ 80,361	$ 80,361	$ 41,650	$ 41,650
Family Resource Center of South Florida, Inc.	Supervised Visitation & Safe Child Exchange Center	Children, Youth, & Families	$ 489,950	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Financial Literacy & Public Benefits	Basic Needs	$ 88,400	$ -	$ 29,841	$ 29,841	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Legal Clinic	Basic Needs	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Fanm Ayisyen Nan Miyami, Inc.	Case Management for Familes with Disabilities	Children & Adults with Disabilities	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Fanm Ayisyen Nan Miyami, Inc.	Case Management & Special Projects/Economic Development Programs	Children, Youth, & Families	$ -	$ 98,000	$ -	$ -	$ 98,000	$ 98,000
Fanm Ayisyen Nan Miyami, Inc.	Family Empowerment	Children, Youth, & Families	$ 138,547	$ 17,850	$ -	$ -	$ 17,850	$ 17,850
Fanm Ayisyen Nan Miyami, Inc.	Access to Health and Prevention Education	Health	$ 67,364	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Legal Aid and Acculturation	Immigrants/New Entrants	$ 311,448	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Case Management & Special Projects/Economic Development Programs	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Case Management for Familes with Disabilities	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Legal Clinic	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Little Haiti Plan	Other	$ 61,262	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Domestic Violence & Mental Health	Special Needs	$ 281,049	$ -	$ -	$ -	$ -	$ -
Farah's Angels Day Care Center, Inc.	Early Childhood Education & Child Care	Children, Youth, & Families	$ -	$ 22,400	$ -	$ -	$ 22,400	$ 22,400
Farah's Angels Day Care Center, Inc.	Early Childhood Education & Child Care	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Farm Share, Inc.	The Emergency Food Assistance Program	Basic Needs	$ 600,000	$ 600,000	$ 420,000	$ 420,000	$ 600,000	$ 600,000
Feeding South Florida (F.K.A. Daily Bread Food Bank, Inc.)	Food = Strength	Basic Needs	$ 150,000	$ 17,850	$ 105,000	$ 105,000	$ 17,850	$ 17,850
Fellowship of Christian Athletes (FCA)	FCA	Children, Youth, & Families	$ 75,111	$ -	$ 26,171	$ 26,171	$ -	$ -
Fifty Five Years and Up, Inc.	Home-Based Enhanced Nutrition Services	Elder Needs	$ 360,000	$ 142,250	$ -	$ -	$ 142,250	$ 142,250
Florida Association of Nonprofit Organizations, Inc.	Technical Assistance Program for Out of School Services Providers	Other	$ 155,200	$ -	$ -	$ -	$ -	$ -
Florida Film Institute, Inc.	CINEMA	Workforce Development	$ 40,578	$ -	$ -	$ -	$ -	$ -
Florida Grand Opera	Arts Education Outreach	Children, Youth, & Families	$ 87,865	$ -	$ 30,043	$ 30,043	$ -	$ -
Florida Immigrant Advocacy Center	Legal Assistance for Immigrants	Immigrants/New Entrants	$ 115,301	$ 76,237	$ 97,430	$ 48,715	$ 38,119	$ 38,119

Attachment C

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Florida International University	Inter-American Conference of Mayors	Other	$ -	$ 34,125	$ -	$ -	$ 17,063	$ 17,063
Florida Introduces Physical Activity and Nutrition to Youth (dba/a FLIPANY)	Operation Frontline	Health	$ 159,681	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Business Resource Center Program	Children, Youth, & Families	$ -	$ 42,000	$ -	$ -	$ 42,000	$ 42,000
Florida Venture Foundation	Youth Build	Children, Youth, & Families	$ -	$ 86,275	$ -	$ -	$ 43,138	$ 86,275
Florida Venture Foundation	Elderly	Elder Needs	$ 41,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Immigrants/New Entrants	Immigrants/New Entrants	$ 50,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Business Resource Center Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Business Outreach	Other	$ 60,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Foster Care	Other	$ 41,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Health and Life Skills Training	Other	$ 42,500	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Mentoring Outreach	Other	$ 57,500	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Technical Support	Other	$ 60,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Youth Build	Other	$ 110,000	$ -	$ -	$ -	$ -	$ -
Foster Care and Adoption Community Solutions, Inc.	South Florida Adoption Support Network	Children, Youth, & Families	$ 200,950	$ -	$ -	$ -	$ -	$ -
Foster Care Review, Inc.	Citizens Review Program	Children, Youth, & Families	$ 50,000	$ 28,000	$ 18,548	$ 18,548	$ 28,000	$ 28,000
Foundation for Democracy in Africa, Inc. (Africando)	Africando-U.S. Africa Trade and Investment Symposium	Chambers	$ -	$ 52,063	$ -	$ -	$ 26,031	$ 26,031
Foundation of Community Assistance & Leadership, Inc.	FOCAL Academic Improvement Program	Children, Youth, & Families	$ 170,087	$ -	$ -	$ -	$ -	$ -
Foundation of Community Assistance & Leadership, Inc.	FOCAL Life Skills Program	Children, Youth, & Families	$ 81,679	$ -	$ -	$ -	$ -	$ -
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park After School Program	Children, Youth, & Families	$ -	$ 39,375	$ -	$ -	$ 39,375	$ 39,375
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park FCAT Tutoring Program	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park After School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park FCAT Tutoring Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Friends of the Drug Court, Inc.	Miami-Dade Adult Drug Court	Children, Youth, & Families	$ -	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
Friends of the Drug Court, Inc.	Miami-Dade Adult Drug Court	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Fulford United Methodist Church	Fulford UMC Food Bank and Case Manager	Basic Needs	$ 83,314	$ -	$ 28,124	$ 28,124	$ -	$ -
GALATA, Inc.	General Case Management	Basic Needs	$ 87,000	$ -	$ 60,900	$ 60,900	$ -	$ -
GALATA, Inc.	Employment Services Training Program 1	Children, Youth, & Families	$ -	$ 13,685	$ -	$ -	$ 13,685	$ -
GALATA, Inc.	Employment Services Training Program 2	Children, Youth, & Families	$ -	$ 16,800	$ -	$ -	$ 16,800	$ -
GALATA, Inc.	Worthy Cause	Children, Youth, & Families	$ 65,000	$ -	$ -	$ -	$ -	$ -
GALATA, Inc.	Youth LEAP	Children, Youth, & Families	$ 115,000	$ 50,575	$ 38,281	$ 38,281	$ 50,575	$ 50,575
GALATA, Inc.	Adult Day Care	Elder Needs	$ 150,000	$ 63,750	$ 95,597	$ 95,597	$ 63,750	$ 63,750
GALATA, Inc.	Case Management	Elder Needs	$ 77,000	$ -	$ -	$ -	$ -	$ -
GALATA, Inc.	Nutrition Services	Elder Needs	$ 70,000	$ -	$ 44,637	$ 44,637	$ -	$ -
GALATA, Inc.	Senior Center: 60+ Bridging the Gap	Elder Needs	$ 100,000	$ 40,000	$ 63,747	$ 63,747	$ 40,000	$ 40,000
GALATA, Inc.	Senior Transportation	Elder Needs	$ 80,000	$ 55,250	$ -	$ -	$ 55,250	$ 55,250
GALATA, Inc.	American Dream Achievement Project	Immigrants/New Entrants	$ 78,500	$ 17,850	$ -	$ -	$ 8,925	$ 8,925
GALATA, Inc.	Employment Services Training Program 1	N/A	$ -	$ -	$ -	$ -	$ -	$ -
GALATA, Inc.	Employment Services Training Program 2	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Gang Alternative, Inc.	Urban Partnership Youth Development and Prevention Program	Children, Youth, & Families	$ 195,499	$ -	$ 62,719	$ 62,719	$ -	$ -
Girl Scout Council of Tropical Florida, Inc.	In-School Program for Children Disabilities	Children & Adults with Disabilities	$ 57,374	$ -	$ 28,687	$ 28,687	$ -	$ -
Girl Scout Council of Tropical Florida, Inc.	Girls Scout Academic Afterschool Program	Children, Youth, & Families	$ 51,500	$ 41,650	$ 19,003	$ 19,003	$ 41,650	$ 41,650
Girl Scout Council of Tropical Florida, Inc.	Decisions for Your Life	Children, Youth, & Families	$ 41,500	$ 35,700	$ 19,920	$ 9,960	$ 17,850	$ 35,700
Girls in Full Transition, Inc.	Positive Youth Development through life skills training	Children, Youth, & Families	$ 150,000	$ -	$ -	$ -	$ -	$ -
Giving a Future to a Hopeless Child Foundation, Inc.	WorkReady	Workforce Development	$ 126,200	$ -	$ -	$ -	$ -	$ -
Glory Temple Ministries Inc.	God's GRACE Food Bank	Basic Needs	$ 73,919	$ -	$ 24,953	$ 24,953	$ -	$ -
Good Hope Equestrian Training Center, Inc.	Cultural Enhancement & Rec. Activities for Children with Disabilities	Children & Adults with Disabilities	$ 45,000	$ 23,800	$ 25,650	$ 25,650	$ 23,800	$ 23,800
Good News Care Center, Inc. (GNCC)	GNCC ER Diversion and Medical Homes Project	Health	$ 145,283	$ -	$ -	$ -	$ -	$ -
Goodwill Industries of South Florida, Inc.	Wellness Worksite	Health	$ 170,970	$ -	$ -	$ -	$ -	$ -
Grace United Community Church, Inc.	Health and Wellness Programs for the Community	Health	$ 370,450	$ -	$ -	$ -	$ -	$ -
Greater Fellowship MBC Extended Hands	The Unity Project	Children, Youth, & Families	$ 228,000	$ -	$ 72,586	$ 72,586	$ -	$ -
Greater Miami Service Corps	Corps-to-Career Youth Program	Workforce Development	$ 191,542	$ -	$ 74,836	$ 37,418	$ -	$ -
Guardianship Program of Dade County, Inc.	Legal Guardianship Services	Elder Needs	$ 100,000	$ 26,775	$ 63,747	$ 63,747	$ 26,775	$ 26,775
Gulf Coast Jewish Family Services, Inc.	Capable and Caring Parents	Children, Youth, & Families	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Gulf Coast Jewish Family Services, Inc.	Capable and Caring Parents	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian American Alliance Youth Foundation, Inc.	Community Center Program	Children, Youth, & Families	$ -	$ 98,000	$ -	$ -	$ 98,000	$ 98,000
Haitian American Alliance Youth Foundation, Inc.	Community Center Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian American Citizenship and Voter Education Center, Inc.	Public Service - Reaching for the American Dream	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Haitian American Citizenship and Voter Education Center, Inc.	Public Service - Reaching for the American Dream	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian American Organization for Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	Criminal Justice	$ -	$ 14,875	$ -	$ -	$ 14,875	
Haitian American Organization for Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	N/A	$ -	$ -	$ -	$ -	$ -	$ -

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					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Haitian American Youth of Tomorrow, Inc.	Civic Education and Academic Engagement for a Better Tomorrow	Children, Youth, & Families	$ -	$ 14,000	$ -	$ -	$ 14,000	$ 14,000
Haitian American Youth of Tomorrow, Inc.	Civic Education and Academic Engagement for a Better Tomorrow	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Information and Referral Services	Basic Needs	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Haitian Neighborhood Center, Sant La	Sant La- Basic Needs	Basic Needs	$ 157,489	$ -	$ 53,163	$ 53,163	$ -	$ -
Haitian Neighborhood Center, Sant La	Financial Literacy and Tax Preparation Services	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center General Operations	Children, Youth, & Families	$ -	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
Haitian Neighborhood Center, Sant La	Sant La- Immigrants/New Entrants	Immigrants/New Entrants	$ 157,489	$ -	$ 133,078	$ 66,539	$ -	$ -
Haitian Neighborhood Center, Sant La	Financial Literacy and Tax Preparation Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Information and Referral Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center General Operations	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Sant La- Workforce Development	Workforce Development	$ 156,715	$ -	$ 44,738	$ 22,369	$ -	$ -
Haitian Organization of Women	After School	Children, Youth, & Families	$ 130,352	$ -	$ 42,941	$ 42,941	$ -	$ -
Haitian Organization of Women	Domestic Violence	Special Needs	$ 70,389	$ -	$ -	$ -	$ -	$ -
* Hands on Miami	Transformation Zone	Other	$ 50,000	$ 28,000	$ -	$ -	$ 14,000	$ -
Harvest Fire International Outreach Ministries, Inc.	Harvest Fire Family Enrichment Center	Children, Youth, & Families	$ -	$ 17,850	$ -	$ -	$ 17,850	$ 17,850
Harvest Fire International Outreach Ministries, Inc.	Harvest Fire Family Enrichment Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
* Health Choice Network, Inc.	Healthy Body, Healthy Soul Pediatric Asthma Project	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ -
Health Choice Network, Inc.	Healthy Body, Healthy Soul Pediatric Asthma Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Health Council of South Florida, Inc.	Operational Support	Health	$ -	$ 65,078	$ -	$ -	$ 32,539	$ 32,539
Healthy Start Coalition of Miami Dade	Miami - Dade County's Rose Project	Children, Youth, & Families	$ 806,767	$ -	$ 125,000	$ 125,000	$ -	$ -
Hearing and Speech Center of Florida, Inc.	Recognition and Response	Children, Youth, & Families	$ 38,800	$ -	$ 15,147	$ 15,147	$ -	$ -
Hearing and Speech Center of Florida, Inc.	Hear Again	Elder Needs	$ 72,000	$ -	$ 45,911	$ 45,911	$ -	$ -
Hearing and Speech Center of Florida, Inc.	Early Childhood Screening	Health	$ 100,000	$ -	$ 48,000	$ 24,000	$ -	$ -
Hearing and Speech Center of Florida, Inc.	Therapy for All	Children & Adults with Disabilities	$ 75,775	$ 40,520	$ 43,192	$ 43,192	$ 40,520	$ 40,520
Hearing and Speech Center of Florida, Inc.	Development Training for Childcare Workers and Parents	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Hearing and Speech Center of Florida, Inc.	Development Training for Childcare Workers and Parents	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Helen B. Bentley Family Health Center, Inc.	TAPPP	Children, Youth, & Families	$ 100,000	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.	Helping Hands Youth Center Recreational Activities	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.	Olinda/Partners Parks Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.(HHYC)	Helping Hands Youth Center Recreational Activities	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Helping Hands Youth Center, Inc.(HHYC)	HHYC Liberty Square Recreational Activities	Children, Youth, & Families	$ 186,350	$ 61,250	$ -	$ -	$ 61,250	$ 61,250
Helping Hands Youth Center, Inc.(HHYC)	HHYC Naranja Park Recreational Activities	Children, Youth, & Families	$ 139,100	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.(HHYC)	HHYC Oak Grove Recreational Activities	Children, Youth, & Families	$ 139,100	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.(HHYC)	HHYC Olinda/Partners Park Recreational Activities	Children, Youth, & Families	$ 176,000	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Helping Hands Youth Center, Inc.(HHYC)	Olinda/Partners Parks Programmatic Support	Children, Youth, & Families	$ -	$ 61,250	$ -	$ -	$ 61,250	$ 61,250
* Here's Help	Substance Abuse Treatment	Criminal Justice	$ 238,375	$ 48,790	$ 208,578	$ 104,289	$ 24,395	$ 48,790
Hispanic Coalition Corp.	At Risk Youth and Family Intervention	Children, Youth, & Families	$ 100,000	$ 14,875	$ 33,727	$ 33,727	$ 14,875	$ 14,875
Hispanic Coalition Corp.	Job Placement	Workforce Development	$ 100,000	$ -	$ -	$ -	$ -	$ -
Hispanic Coalition Corp.	Hispanic Coalition Corp.	Basic Needs	$ 100,000	$ -	$ 33,757	$ 33,757	$ -	$ -
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program Kendall Office	Children, Youth, & Families	$ -	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program Kendall Office	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	Historic Hampton House Cultural Education, Restoration, & Renovation Assistance	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	Collaboration with Parks Dept and AHCAC	Other	$ 738,582	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	Community Economic Development	Other	$ 147,728	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	Historic Hampton House Cultural Education, Restoration, & Renovation Assistance	Other	$ -	$ 28,000	$ -	$ -	$ 14,000	$ 14,000
Historic Hampton House Community Trust, Inc.	Vocational Mentoring At-Risk Youth	Workforce Development	$ 43,271	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	WorkReady	Workforce Development	$ 70,419	$ -	$ -	$ -	$ -	$ -
Holy Temple Human Services, Inc.	Early Intervention/Prevention Program	Elder Needs	$ 62,900	$ 62,900	$ -	$ -	$ 62,900	$ 62,900
Homestead Soup Kitchen, Inc.	Homestead Soup Kitchen	Basic Needs	$ 35,075	$ 8,925	$ 11,840	$ 11,840	$ 8,925	$ 8,925
Hosanna Community Foundation, Inc.	Food for Kids Program (FFKP)	Basic Needs	$ 48,143	$ -	$ 33,700	$ 33,700	$ -	$ -
Hosanna Community Foundation, Inc.	Youth Leadership Program (YLP)	Children, Youth, & Families	$ 94,290	$ -	$ 31,995	$ 31,995	$ -	$ -
Hospice Care of Southeast Florida Inc.	Elder Needs Program	Elder Needs	$ 74,500	$ -	$ 47,503	$ 47,503	$ -	$ -
Human Services Coalition of Dade, Inc.	Prosperity Campaign	Basic Needs	$ 251,685	$ 110,075	$ 84,961	$ 84,961	$ 110,075	$ 110,075
* Inner City Community Development, Corp.	Elderly Services - Beautiful Day in the Neighborhood	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ -
Inner City Community Development, Corp.	Elderly Services - Beautiful Day in the Neighborhood	N/A	$ -	$ -	$ -	$ -	$ -	$ -
* Inner City Youth of South Florida	Project Hope Initiative	Children, Youth, & Families	$ 467,180	$ -	$ 125,000	$ 125,000	$ -	$ 125,000

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Institute for Child and Family Health, Inc.	Before and After School Program	Children, Youth, & Families	$ -	$ 40,163	$ -	$ -	$ 40,163	$ 40,163
Institute for Child and Family Health, Inc.	Child Abuse and Neglect Prevention Services	Children, Youth, & Families	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Institute for Child and Family Health, Inc.	Emancipation Program	Children, Youth, & Families	$ -	$ 37,188	$ -	$ -	$ 37,188	$ 37,188
Institute for Child and Family Health, Inc.	Health & Mental Health Integration	Children, Youth, & Families	$ 485,000	$ -	$ 125,000	$ 125,000	$ -	$ -
Institute for Child and Family Health, Inc.	Infant Mental Health Training	Children, Youth, & Families	$ -	$ 47,600	$ -	$ -	$ 47,600	$ 47,600
Institute for Child and Family Health, Inc.	Mentoring Program	Children, Youth, & Families	$ 94,000	$ -	$ 31,905	$ 31,905	$ -	$ -
Institute for Child and Family Health, Inc.	Parenting Skills Training	Children, Youth, & Families	$ 118,000	$ -	$ 39,192	$ 39,192	$ -	$ -
Institute for Child and Family Health, Inc.	Positive Youth Development Program	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Institute for Child and Family Health, Inc.	Family and Child Empowerment (FACE) Program	Criminal Justice	$ -	$ 70,000	$ -	$ -	$ 70,000	$ 70,000
Institute for Child and Family Health, Inc.	Family Empowerment Program	Criminal Justice	$ 119,663	$ 56,525	$ 90,000	$ 90,000	$ 56,525	$ 56,525
Institute for Child and Family Health, Inc.	Family Intervention Services-Functional Family Therapy	Criminal Justice	$ 501,000	$ 404,180	$ 424,318	$ 424,318	$ 404,180	$ 404,180
Institute for Child and Family Health, Inc.	Gang Prevention & Intervention Program/Youth Gang Resource Center	Criminal Justice	$ 116,000	$ 62,476	$ -	$ -	$ 62,476	$ 62,476
Institute for Child and Family Health, Inc.	Gang Unit Exit Strategy Services Program	Criminal Justice	$ -	$ 59,619	$ -	$ -	$ 59,619	$ 59,619
Institute for Child and Family Health, Inc.	Serious Habitual Offender Sibling Program (SHOSib)	Criminal Justice	$ 168,000	$ 154,000	$ 120,000	$ 120,000	$ 154,000	$ 154,000
Institute for Child and Family Health, Inc.	SNAP-Stop Now and Plan	Criminal Justice	$ 128,700	$ 105,000	$ 128,700	$ 128,700	$ 105,000	$ 105,000
Institute for Child and Family Health, Inc.	Youth Gang Resource Center	Criminal Justice	$ -	$ 87,271	$ -	$ -	$ 87,271	$ 87,271
Institute for Child and Family Health, Inc.	Healthy Steps	Health	$ 364,195	$ -	$ 100,000	$ 50,000	$ -	$ -
Institute for Child and Family Health, Inc.	Community Based Adaptation and Socialization Program	Immigrants/New Entrants	$ -	$ 34,213	$ -	$ -	$ 17,107	$ 17,107
Institute for Child and Family Health, Inc.	Before and After School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Child Abuse and Neglect Prevention Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Community Based Adaptation and Socialization Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Early Intervention/Prevention Services for Children	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Emancipation Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Expansion of Outpatient Treatment Services for Children	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Family and Child Empowerment (FACE) Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Gang Unit Exit Strategy Services Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Infant Mental Health Training	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Positive Youth Development Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Therapeutic Milieu Treatment Care Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Youth Gang Resource Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Early Intervention/Prevention Services for Children	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Institute for Child and Family Health, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Institute for Child and Family Health, Inc.	Therapeutic Milieu Treatment Care Program	Special Needs	$ -	$ 43,138	$ -	$ -	$ 21,569	$ 21,569
Institute for Community Collaboration, Inc.	Legacy Green Empowerment	Workforce Development	$ 360,000	$ -	$ 35,331	$ 17,666	$ -	$ -
Institute of Black Family Life, Inc.	Family Empowerment Program	Criminal Justice	$ 65,000	$ 29,453	$ -	$ -	$ 29,453	$ 29,453
Ismile, Inc.	Applied Behavioral Analysis-Early Inter for Children with Disabilities	Children & Adults with Disabilities	$ 215,785	$ -	$ -	$ -	$ -	$ -
Jackson Memorial Foundation	Drive Safe/Ride Safe	Health	$ 57,594	$ -	$ -	$ -	$ -	$ -
Jackson Memorial Foundation	Winning Season Sports Injury Prevention Symposium	Health	$ 32,956	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Information, Access and Referral Services	Basic Needs	$ 31,148	$ 17,850	$ 21,804	$ 21,804	$ 17,850	$ 17,850
Jewish Community Services of South Florida, Inc.	Adult Day Training	Children & Adults with Disabilities	$ 43,720	$ -	$ 26,232	$ 26,232	$ -	$ -
Jewish Community Services of South Florida, Inc.	Youth Academic and Support Services	Children, Youth, & Families	$ 64,931	$ 41,650	$ 23,080	$ 23,080	$ 41,650	$ 41,650
Jewish Community Services of South Florida, Inc.	Family Empowerment Program	Criminal Justice	$ -	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Jewish Community Services of South Florida, Inc.	Case Management for the Elderly	Elder Needs	$ 128,876	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Delivered Meals Program	Elder Needs	$ -	$ 76,500	$ -	$ -	$ 76,500	$ 76,500
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Repair	Elder Needs	$ -	$ 59,415	$ -	$ -	$ 59,415	$ 59,415
Jewish Community Services of South Florida, Inc.	Elderly Services - Home Shopping Program/Hurricane Preparedness	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Jewish Community Services of South Florida, Inc.	Elderly Services - In-Home Services for the Frail Elderly	Elder Needs	$ -	$ 68,000	$ -	$ -	$ 68,000	$ 68,000
Jewish Community Services of South Florida, Inc.	Elderly Services - North Miami Beach Services / Senior Crime Prevention	Elder Needs	$ -	$ 42,500	$ -	$ -	$ 42,500	$ 42,500
Jewish Community Services of South Florida, Inc.	Elderly Services - Sunny Isles Senior Services Program	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Jewish Community Services of South Florida, Inc.	Elderly with Assistance, Home Repair and Security	Elder Needs	$ 82,291	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Home-Based Enhanced Nutrition	Elder Needs	$ 152,333	$ -	$ 97,083	$ 97,083	$ -	$ -
Jewish Community Services of South Florida, Inc.	Miami Beach Senior Center	Elder Needs	$ 179,311	$ 72,250	$ 114,268	$ 114,268	$ 72,250	$ 72,250
Jewish Community Services of South Florida, Inc.	Seymour Gelber Adult Day Care Center	Elder Needs	$ 108,910	$ 72,250	$ 69,422	$ 69,422	$ 72,250	$ 72,250
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Delivered Meals Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Repair	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - Home Shopping Program/Hurricane Preparedness	N/A	$ -	$ -	$ -	$ -	$ -	$ -

FY 2011-12 CBO Continuation Funding By Name

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					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Jewish Community Services of South Florida, Inc.	Elderly Services - In-Home Services for the Frail Elderly	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - North Miami Beach Services / Senior Crime Prevention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - Sunny Isles Senior Services Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Family Empowerment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Positive Youth Development	Other	$ 72,997	$ 38,675	$ 23,498	$ 11,749	$ 19,338	$ 19,338
Jewish Community Services of South Florida, Inc.	Homeless Outreach for Prevention and Employment	Special Needs	$ 68,608	$ 26,537	$ 65,178	$ 32,589	$ 13,269	$ 13,269
Jewish Community Services of South Florida, Inc.	Homeless Outreach Program for Employment (HOPE - Match Funds)	Special Needs	$ 52,656	$ 32,725	$ 50,213	$ 25,107	$ 16,363	$ 16,363
Josefa Perez de Castano Kidney Foundation Inc.	Nutrition/Services	Elder Needs	$ 100,000	$ 61,250	$ -	$ -	$ 61,250	$ 61,250
Joshua's Heart Foundation, Inc.	JHF's Food Distribution Program	Basic Needs	$ 118,936	$ -	$ 40,150	$ 40,150	$ -	$ -
Junta Patriotica Cubana, Inc.	Community Outreach Conferences	Immigrants/New Entrants	$ -	$ 28,000	$ -	$ -	$ 14,000	$ 14,000
Junta Patriotica Cubana, Inc.	Community Outreach Conferences	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Karizma Outreach Inc	Karizma Afterschool Program	Children, Youth, & Families	$ 50,000	$ -	$ -	$ -	$ -	$ -
Key Clubhouse of South Florida	Countywide Mental Health Services	Other	$ 53,763	$ -	$ -	$ -	$ -	$ -
KIDCO Child Care, Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 73,170	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Kinad, Inc.	Alternative Schools	Children, Youth, & Families	$ 129,850	$ -	$ -	$ -	$ -	$ -
King David Foundation, Inc.	HIV/AIDS Prevention and Early Intervention Services for High-Risk Residents	Health	$ 200,000	$ -	$ -	$ -	$ -	$ -
King Youth Foundation, Inc.	Kids First Team Sports and Academics	Children, Youth, & Families	$ 275,000	$ -	$ -	$ -	$ -	$ -
Kingdom Vision Project, Inc.	Strategic Enhancement to Mentoring Programs	Children, Youth, & Families	$ 276,059	$ -	$ -	$ -	$ -	$ -
Knowledge Builders of Florida, Inc.	Plugged Into Technology & Academics/ B.A.S.I.S.	Children, Youth, & Families	$ 455,205	$ -	$ -	$ -	$ -	$ -
Kristi House, Inc.	Services to Victims of Sexual Assault	Special Needs	$ 206,144	$ 87,500	$ 195,836	$ 97,918	$ 43,750	$ 43,750
La Ventana De Los Cielos, Inc.	Facilitate Transitioning from School and Work	Children & Adults with Disabilities	$ 261,500	$ -	$ -	$ -	$ -	$ -
Ladies Empowerment and Action Program	Women's Business Program for Successful Re-entry	Other	$ 110,000	$ -	$ -	$ -	$ -	$ -
Latin America Foundation	Hispanics and Seniors Education, Training and Orientation for a Better Community	Immigrants/New Entrants	$ 125,000	$ 73,325	$ -	$ -	$ 36,663	$ 36,663
Latin Chamber of Commerce (CAMACOL)	Hemispheric Conference sponsorship	Chambers	$ -	$ 169,203	$ -	$ -	$ 84,602	$ 84,602
Latin Chamber of Commerce (CAMACOL) Loan Fund, Inc.	Micro Loan Technical Assistance	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Latin Chamber of Commerce (CAMACOL) Loan Fund, Inc.	Micro Loan Technical Assistance	Other	$ -	$ 28,000	$ -	$ -	$ 14,000	$ 14,000
Latinos United in Action Center, Inc.	ACES After School & Summer Program	Children, Youth, & Families	$ 225,000	$ -	$ -	$ -	$ -	$ -
Latinos United in Action Center, Inc.	Computer and Online Resources for Empowerment (CORE)	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Latinos United in Action Center, Inc.	Driven Violence Prevention/Stay In School Program	Children, Youth, & Families	$ 350,000	$ -	$ 109,624	$ 109,624	$ -	$ -
Latinos United in Action Center, Inc.	Improving Community Control	Criminal Justice	$ 250,000	$ -	$ -	$ -	$ -	$ -
Latinos United in Action Center, Inc.	Elderly Services - Citizenship, Internet & Intergenerational Empowerment Services for Seniors (CITIES)	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Latinos United in Action Center, Inc.	Healthy Outreach Access to Services and Benefit Program	Health	$ 175,000	$ -	$ -	$ -	$ -	$ -
Latinos United in Action Center, Inc.	Computer and Online Resources for Empowerment (CORE)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Latinos United in Action Center, Inc.	Elderly Services - Citizenship, Internet & Intergenerational Empowerment Services for Seniors (CITIES)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Leadership Learning Center at St. Bosco, Inc.	Leadership Learning Center	Children, Youth, & Families	$ 101,964	$ -	$ 34,323	$ 34,323	$ -	$ -
Legal Services of Greater Miami, Inc.	Basic Legal Needs Project	Basic Needs	$ -	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Legal Services of Greater Miami, Inc.	Immigrant Legal Advocacy Project	Immigrants/New Entrants	$ 66,000	$ -	$ 59,568	$ 29,784	$ -	$ -
Legal Services of Greater Miami, Inc.	Basic Legal Needs Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Legal Services of Greater Miami, Inc.	Self-Sufficiency Legal Project	Other	$ 80,457	$ 68,600	$ 23,498	$ 11,749	$ 34,300	$ 34,300
Leisure City/ Modello Optimist Club of Fl, Inc.	Youth Educational Services	Children, Youth, & Families	$ 154,944	$ 26,775	$ 50,407	$ 50,407	$ 26,775	$ 26,775
Liberty City Optimist Club of Florida, Inc.	Programmatic Support	Children, Youth, & Families	$ -	$ 14,000	$ -	$ -	$ 14,000	$ 14,000
Liberty City Optimistic Club of Florida, Inc.	After School	Children, Youth, & Families	$ 250,000	$ -	$ -	$ -	$ -	$ -
Liberty City Optimistic Club of Florida, Inc.	Organized Sports	Children, Youth, & Families	$ 125,000	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Liberty City Optimistic Club of Florida, Inc.	Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Liga Contra el Cancer, Inc. (League Against Cancer)	Liga Contra el Cancer - patients cancer care services	Health	$ -	$ 122,500	$ -	$ -	$ 61,250	$ 122,500
Liga Contra el Cancer, Inc. (League Against Cancer)	Liga Contra el Cancer - patients cancer care services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Lighthouse of God in Christ, Inc.	Lighthouse Community Lab Center for Tutoring	Children, Youth, & Families	$ -	$ 17,325	$ -	$ -	$ 17,325	$ 17,325
Lighthouse of God in Christ, Inc.	Lighthouse Community Lab Center for Tutoring	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Lighthouse of God in Christ, Inc.	Community Legal Aid Support Services (CLASS)	Other	$ 73,860	$ -	$ -	$ -	$ -	$ -
Lighthouse of God in Christ, Inc.	Pathway Out of Redundancy (Poor)	Other	$ 123,518	$ -	$ 23,498	$ 11,749	$ -	$ -
Lighthouse of God in Christ, Inc.	Seniors Can Operate Online Too (SCOOT)	Other	$ 73,178	$ -	$ -	$ -	$ -	$ -
Little Haiti Housing Association, Inc.	Little Haiti Digital Clubhouse	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	
Little Haiti Housing Association, Inc.	Little Haiti Digital Clubhouse	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Center-Based Socialization/Recreation	Elder Needs	$ 125,158	$ 76,500	$ 79,773	$ 79,773	$ 76,500	$ 76,500
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - (District 6) Home Delivered Meals	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Center-Based Care/Congregate Meals	Elder Needs	$ -	$ 38,250	$ -	$ -	$ 38,250	$ 38,250

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Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals - Congregate Meals (District 5)	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals (All (Countywide))	Elder Needs	$ -	$ 134,938	$ -	$ -	$ 134,938	$ 134,938
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Exercise and Arts & Crafts (District 5)	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Home Delivered Meals (District 11)	Elder Needs	$ -	$ 63,750	$ -	$ -	$ 63,750	$ 63,750
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Home Based Services for the Frail Elderly	Elder Needs	$ 282,594	$ 127,500	$ 116,359	$ 116,359	$ 127,500	$ 127,500
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Nutrition Services: Congregate Meals, Home Delivery Services	Elder Needs	$ 385,494	$ -	$ 78,376	$ 78,376	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - (District 6) Home Delivered Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Center-Based Care/Congregate Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals - Congregate Meals (District 5)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals (County Wide)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Exercise and Arts & Crafts (District 5)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Home Delivered Meals (District 11)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little River Scholars, Inc. (was NBSA)	Programmatic Support	Children, Youth, & Families	$ -	$ 14,000	$ -	$ -	$ 14,000	$ 14,000
Little River Scholars, Inc. (was NBSA)	Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Llirraf'O, Inc. (d/b/a O'Farrill Learning Center)	FCAT Tutoring	Children, Youth, & Families	$ 60,000	$ 34,125	$ -	$ -	$ 34,125	$ 34,125
Llirraf'O, Inc. (d/b/a O'Farrill Learning Center)	Pre-Reading & Pre-Writing	Children, Youth, & Families	$ 110,000	$ 68,425	$ -	$ -	$ 68,425	$ 68,425
Love in Action c/o Christ the King Lutheran Church	Love In Action c/o Christ The King Lutheran Church	Children, Youth, & Families	$ 10,000	$ -	$ -	$ -	$ -	$ -
Lutheran Services Florida, Inc.	New Beginnings	Basic Needs	$ -	$ 22,908	$ -	$ -	$ 11,454	$ 22,908
Lutheran Services Florida, Inc.	Second Chance	Children, Youth, & Families	$ 76,076	$ -	$ -	$ -	$ -	$ -
Lutheran Services Florida, Inc.	Access	Special Needs	$ 21,853	$ -	$ 17,582	$ 8,791	$ -	$ -
Lutheran Services Florida, Inc.	New Beginnings	Special Needs	$ 45,920	$ -	$ 36,836	$ 18,418	$ -	$ -
Lutheran Services Florida, Inc.	Partners For Homes	Special Needs	$ 28,211	$ 14,875	$ 22,669	$ 11,335	$ 7,438	$ 7,438
Lutheran Services Florida, Inc.	Teens Employment Services	Workforce Development	$ 108,000	$ -	$ 29,581	$ 14,791	$ -	$ -
Mahogany Youth Corporation	Teach a Child To Fish	Children, Youth, & Families	$ 440,615	$ 2,433	$ -	$ -	$ 2,433	$ 2,433
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental Education Awareness Partnership	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental Education Awareness Partnership	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Mars Community Development Corporation	Local Sustainable Communities Program	Other	$ 560,000	$ -	$ -	$ -	$ -	$ -
Mars Community Development Corporation	Workforce Development Program	Workforce Development	$ 241,000	$ -	$ -	$ -	$ -	$ -
Mars Community Development Corporation	Basic Needs for Sustainable Employment	Basic Needs	$ 199,000	$ -	$ -	$ -	$ -	$ -
Martin Luther King Economic Development Corp.	"Reclaim the Dream" Candlelight Memorial Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Martin Luther King Economic Development Corp.	Martin Luther King Revitalization Project and Associated Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Martin Luther King Economic Development Corp.	"Reclaim the Dream" Candlelight Memorial Services	Other	$ -	$ 36,750	$ -	$ -	$ 18,375	$ -
Martin Luther King Economic Development Corp.	Martin Luther King Revitalization Project and Associated Services	Other	$ -	$ 73,500	$ -	$ -	$ 36,750	$ -
Masada Home Care, Inc.	Home Based Services for Frail Elderly	Elder Needs	$ 163,370	$ 59,500	$ 104,114	$ 104,114	$ 59,500	$ 59,500
Miami Beach Community Health Center, Inc.	Fast Track to Healthy Living: Providing Mental Health Services	Special Needs	$ 392,161	$ -	$ -	$ -	$ -	$ -
Miami Beach Latin Chamber of Commerce/Camara de Comercio Latina de Miami Beach, Inc.	Visitor Information Center Activities at Lincoln Road	Chambers	$ -	$ 26,031	$ -	$ -	$ 13,016	$ 13,016
Miami Behavioral Health Center, Inc.	Community-based Adaptation and Socialization	Immigrants/New Entrants	$ -	$ 32,725	$ -	$ -	$ 16,363	$ 16,363
Miami Behavioral Health Center, Inc.	Community-based Adaptation and Socialization	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami Behavioral Health Center, Inc.	Early Intervention/Prevention Services for Children	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami Behavioral Health Center, Inc.	Expansion of Outpatient Treatment Services for Children	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami Behavioral Health Center, Inc.	Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami Behavioral Health Center, Inc.	Early Intervention/Prevention Services for Children	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Miami Behavioral Health Center, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Miami Behavioral Health Center, Inc.	Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	Special Needs	$ -	$ 48,906	$ -	$ -	$ 24,453	$ 24,453
Miami Bridge Youth and Family Services, Inc	Project Tomorrow	Children, Youth, & Families	$ 250,000	$ -	$ 79,265	$ 79,265	$ -	$ -
Miami Northside Optimist Club, Inc.	Purchase of Supplies and Equipment	Children, Youth, & Families	$ 14,000	$ 14,000	$ -	$ -	$ 14,000	$ 14,000
Miami Police Athletic League, Inc.	After School Matters Program	Children, Youth, & Families	$ -	$ 9,520	$ -	$ -	$ 9,520	$ 9,520
Miami Police Athletic League, Inc.	After School Matters Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami-Dade Chamber of Commerce, Inc.	Economic Development Activities	Chambers	$ -	$ 52,063	$ -	$ -	$ 26,031	$ 26,031
Miami-Dade Community Action, Inc	Family and Child Empowerment	Criminal Justice	$ -	$ 70,000	$ -	$ -	$ 70,000	$ 70,000
Miami-Dade Community Action, Inc	Family and Child Empowerment	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Michael Ann Russell Jewish Community Center Inc.	The Quality of Life- Senior Wellness Program	Elder Needs	$ 91,079	$ 78,050	$ 58,064	$ 58,064	$ 78,050	$ 78,050

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Mujeres Unidas en Justicia, Educacion Y Reform, Inc.	Domestic Violence/Sexual Assault Program	Children, Youth, & Families	$ -	$ 149,643	$ -	$ -	$ 74,822	$ 149,643
Mujeres Unidas en Justicia, Educacion Y Reform, Inc.	Domestic Violence/Sexual Assault Program	Special Needs	$ 250,545	$ -	$ 200,535	$ 100,268	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Activities to Address Hunger and Poverty Needs	Basic Needs	$ 178,755	$ -	$ 60,342	$ 60,342	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ -	$ 17,850	$ -	$ -	$ 17,850	$ 17,850
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ -	$ 39,375	$ -	$ -	$ 39,375	$ 39,375
Multi-Ethnic Youth Group Association , Inc.	Shelter for At-Risk Youth After School Programs	Children, Youth, & Families	$ 589,188	$ -	$ 125,000	$ 125,000	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Nutrition Services Center-Based Socialization and Recreational Services	Elder Needs	$ 300,000	$ -	$ -	$ -	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Workforce Development	Workforce Development	$ 412,536	$ -	$ -	$ -	$ -	$ -
NANAY, Inc.	Positive Youth Development	Children, Youth, & Families	$ 53,200	$ -	$ -	$ -	$ -	$ -
NANAY, Inc.	Center-Based Services	Elder Needs	$ 62,600	$ 59,500	$ 39,923	$ 39,923	$ 59,500	$ 59,500
NANAY, Inc.	Early Intervention	Elder Needs	$ 50,800	$ 48,450	$ -	$ -	$ 48,450	$ 48,450
NANAY, Inc.	Special Transport	Elder Needs	$ 34,700	$ 28,560	$ -	$ -	$ 28,560	$ 28,560
NANAY, Inc.	Assistance to Homeless Veterans	Special Needs	$ 70,278	$ -	$ -	$ -	$ -	$ -
NANAY, Inc.	Health and Wellness Program	Health	$ 70,300	$ -	$ 33,744	$ 16,872	$ -	$ -
National Council of Jewish Woman, Inc. Greater Miami Section (NCJW)	NCJW Domestic Abuse Education, Prevention, and Services Program	Special Needs	$ 63,331	$ 14,000	$ -	$ -	$ 7,000	$ 7,000
Neighbors and Neighbors Association, Inc.	Day Care Services	Children, Youth, & Families	$ 75,000	$ -	$ -	$ -	$ -	$ -
Neighbors and Neighbors Association, Inc.	Parental Skills Training & Teen Parenting Skills and Develop	Children, Youth, & Families	$ 50,000	$ -	$ -	$ -	$ -	$ -
Neighbors and Neighbors Association, Inc.	Technical Support to Small Businesses	Other	$ 275,000	$ 98,000	$ 23,498	$ 11,749	$ 49,000	$ 49,000
New Beginnings International, Inc.	STARS After School Summer Enrichment Program	Children, Youth, & Families	$ 550,000	$ -	$ 125,000	$ 125,000	$ -	$ -
New Hope CORPS, Inc.	Homeless Regeneration Project Match for Federal Funds	Special Needs	$ 41,437	$ -	$ 36,257	$ 18,129	$ -	$ -
New Hope Development Center	Project 33147 (Youth Development, Health Education, Life Skills Training)	Children, Youth, & Families	$ 54,500	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
New Hope Development Center	Youth After School Program/ Summer Camp	Children, Youth, & Families	$ 78,500	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
New Horizons Community Mental Health Center, Inc.	Family Empowerment Program	Criminal Justice	$ 112,742	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
New Horizons Community Mental Health Center, Inc.	Neighborhood Family Services Elderly Program	Elder Needs	$ 112,727	$ 72,250	$ 71,854	$ 71,854	$ 72,250	$ 72,250
New Horizons Community Mental Health Center, Inc.	Community Resource Team	Other	$ 86,608	$ 44,625	$ 23,498	$ 11,749	$ 22,313	$ 22,313
New Jerusalem Community Development Corporation	Rites of Passage (Amari & Amina)	Children, Youth, & Families	$ 69,440	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
New Journeys Transitional Home, Inc.	New Journeys	Basic Needs	$ 61,512	$ -	$ 20,765	$ 20,765	$ -	$ -
New Journeys Transitional Home, Inc.	SUCCESS	Workforce Development	$ 72,067	$ -	$ -	$ -	$ -	$ -
New Life Community Outreach Ministries, Inc. (NLCOM)	NLCOM Children, Youth, and Adults Services Program	Children, Youth, & Families	$ 145,535	$ -	$ 47,551	$ 47,551	$ -	$ -
New Life Community Outreach Ministries, Inc. (NLCOM)	NLCOM Elder Care Program	Elder Needs	$ 215,307	$ -	$ 137,198	$ 137,198	$ -	$ -
New Testament Church of Good Little Angels Academy	After School Program	Children, Youth, & Families	$ 227,291	$ -	$ -	$ -	$ -	$ -
Nicaraguan American National Council	NANC Assistance Unit	Health	$ 161,972	$ -	$ -	$ -	$ -	$ -
Non-Violence Project USA, Inc.(NVP)	Girls Voice/Boys Voice/ NVP Club/ Project LOVEs	Children, Youth, & Families	$ 250,000	$ 102,638	$ 79,265	$ 79,265	$ 102,638	$ 102,638
North Miami Beach Little League, Inc.	Sports Programming Support	Children, Youth, & Families	$ -	$ 2,975	$ -	$ -	$ 2,975	$ 2,975
North Miami Beach Little League, Inc.	Sports Programming Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
North Miami Beach Medical Center	Opa-Locka Medical Outreach	Health	$ 120,000	$ 23,800	$ -	$ -	$ 11,900	$ 11,900
North Miami Foundation for Senior Citizens' Services, Inc.	Caregiver Support	Elder Needs	$ 30,774	$ -	$ -	$ -	$ -	$ -
North Miami Foundation for Senior Citizens' Services, Inc.	Early Intervention Services	Elder Needs	$ 14,875	$ 14,875	$ 9,522	$ 9,522	$ 14,875	$ 14,875
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - Home Delivered Meals	Elder Needs	$ -	$ 12,750	$ -	$ -	$ 12,750	$ 12,750
North Miami Foundation for Senior Citizens' Services, Inc.	Emergency Meals	Elder Needs	$ 16,000	$ 16,000	$ 10,239	$ 10,239	$ 16,000	$ 16,000
North Miami Foundation for Senior Citizens' Services, Inc.	Health & Wellness	Elder Needs	$ 21,250	$ 21,250	$ 13,583	$ 13,583	$ 21,250	$ 21,250
North Miami Foundation for Senior Citizens' Services, Inc.	In-Home Services	Elder Needs	$ 78,200	$ 65,450	$ -	$ -	$ 65,450	$ 65,450
North Miami Foundation for Senior Citizens' Services, Inc.	Transportation	Elder Needs	$ 21,250	$ 21,250	$ 13,583	$ 13,583	$ 21,250	$ 21,250
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - Home Delivered Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Family Literacy	Children, Youth, & Families	$ 210,887	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Smart and Safe	Children, Youth, & Families	$ 167,180	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Risk Reduction/Sex Ed	Health	$ 163,946	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Immigrant/New Entrant	Immigrants/New Entrants	$ 222,809	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Computer Training/Job Readiness	Workforce Development	$ 288,123	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Smart Move Diploma	Workforce Development	$ 313,255	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Food and Nutrition	Basic Needs	$ 299,750	$ -	$ 101,186	$ 101,186	$ -	$ -
Nu Nation, Inc.	Food Bank	Basic Needs	$ 50,000	$ -	$ -	$ -	$ -	$ -
Nu Nation, Inc.	Basic Needs	Basic Needs	$ 50,000	$ -	$ -	$ -	$ -	$ -
Oasis of Love Deliverance Ministries	Faith-Based After School Year Round Program	Children, Youth, & Families	$ 521,077	$ -	$ -	$ -	$ -	$ -
Omega Activity Center Foundation, Inc.	Lamplighters Program	Children, Youth, & Families	$ -	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
Omega Activity Center Foundation, Inc.	Lamplighters Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
One Art Inc.	After School Program	Children, Youth, & Families	$ 250,000	$ 26,984	$ -	$ -	$ 26,984	$ 26,984
One Man Can Make A Difference Jesus Did Youth Group, Inc.	School Mentorship Program	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ -
One Man Can Make A Difference Jesus Did Youth Group, Inc.	School Mentorship Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Optimist Club of Ives Estates, North Miami Beach, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Optimist Club of Ives Estates, North Miami Beach, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -

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Optimist Club of Sunland, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 4,505	$ -	$ -	$ 4,505	$ 4,505
Optimist Club of Sunland, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Our Child Care, Inc. (d/b/a) Our Little Ones	Center I	Children, Youth, & Families	$ 434,209	$ -	$ -	$ -	$ -	$ -
Our Child Care, Inc. (d/b/a) Our Little Ones	Center II	Children, Youth, & Families	$ 325,165	$ -	$ -	$ -	$ -	$ -
Our Kids of Miami-Dade/Monroe, Inc.	Family Finders	Children, Youth, & Families	$ 490,521	$ -	$ -	$ -	$ -	$ -
Overtown Community Optimist Club, Inc.	Overtown Community Optimist Club Sports Program	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Overtown Community Optimist Club, Inc.	Overtown Community Optimist Club Sports Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	$ -	$ 4,200	$ -	$ -	$ 4,200	$ 4,200
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
PanZOu Project, Inc.	Strengthening Families Program	Children, Youth, & Families	$ 143,370	$ -	$ -	$ -	$ -	$ -
PanZOu Project, Inc.	Improving Community Control	Criminal Justice	$ 157,099	$ -	$ -	$ -	$ -	$ -
PanZOu Project, Inc.	Job Skills Training Course	Workforce Development	$ 162,619	$ -	$ -	$ -	$ -	$ -
Parent to Parent of Miami, Inc.	Partners In Education and Support Project	Children & Adults with Disabilities	$ 70,788	$ -	$ -	$ -	$ -	$ -
Peace Be Still Youth Development Center, Inc.	After School Program	Children, Youth, & Families	$ 262,508	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Peace Education Foundation, Inc	PEF Nurturing Parent Project	Children, Youth, & Families	$ 49,986	$ -	$ -	$ -	$ -	$ -
Pediatric Alternative Treatment, Care Housing & Evaluation Serv., Inc.	Pediatric Alternative Care Model	Children & Adults with Disabilities	$ 163,741	$ -	$ -	$ -	$ -	$ -
PerScholas, Inc	Technology Skills Training	Workforce Development	$ 350,000	$ -	$ -	$ -	$ -	$ -
Philanthropic Educational and Cultural Evolvement Community Development and Betterment Outreach Corporation, Inc.	Youth Leaders	Children, Youth, & Families	$ 86,045	$ -	$ -	$ -	$ -	$ -
Plag Museum, Inc.	Plag Museum on Wheels- District 11	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Plag Museum, Inc.	Plag Museum on Wheels- District 11	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Positive Impact Foundation, Inc.	Children Youth and Families	Children, Youth, & Families	$ 158,500	$ -	$ -	$ -	$ -	$ -
Preservation of Affordable Housing, Inc.	Linkages to Service Provision	Other	$ 300,650	$ -	$ -	$ -	$ -	$ -
Pridelines Youth Services	After School Programs for LGBTQ	Children, Youth, & Families	$ 64,386	$ -	$ 22,915	$ 22,915	$ -	$ -
Pridelines Youth Services	Emergency Services for Light Youth & Young Adults	Other	$ 9,416	$ -	$ -	$ -	$ -	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Family Empowerment Program	Children, Youth, & Families	$ -	$ 56,525	$ -	$ -	$ 56,525	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Stay in School	Criminal Justice	$ -	$ 133,875	$ -	$ -	$ 133,875	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Academic and Vocational Recertification	Immigrants/New Entrants	$ -	$ 25,288	$ -	$ -	$ 12,644	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Academic and Vocational Recertification	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Family Empowerment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Stay in School	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Project Stoppp, Inc.	Youth Leadership Program	Children, Youth, & Families	$ -	$ 23,800	$ -	$ -	$ 23,800	$ -
Project Stoppp, Inc.	Youth Leadership Program	Children, Youth, & Families	$ -	$ 39,375	$ -	$ -	$ 39,375	$ -
Project Stoppp, Inc.	Youth Leadership Program (District 2)	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ -
Project Stoppp, Inc.	Youth Leadership Program (District 3)	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ -
Project Stoppp, Inc.	Youth Leadership Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Project Stoppp, Inc.	Youth Leadership Program (District 2)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Project Stoppp, Inc.	Youth Leadership Program (District 3)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Project Yes (dba Yes Institute)	Community Presentations	Other	$ 100,000	$ -	$ -	$ -	$ -	$ -
Psycho-Social Rehabilitation Center, Inc. (dba Fellowship House)	Mentors Career Development Program	Special Needs	$ 88,926	$ 48,906	$ 71,241	$ 35,621	$ 24,453	$ 24,453
Rafael Hernandez Housing and Economic Development Corp.	Commercial Facade Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Rafael Hernandez Housing and Economic Development Corp.	Commercial Facade Program	Other	$ -	$ 11,200	$ -	$ -	$ 5,600	$ 5,600
Read2Succeed	Hope for Sweetwater	Basic Needs	$ 251,835	$ -	$ 84,944	$ 84,944	$ -	$ -
Read2Succeed	Family Literacy & Tutoring Enrichment Program	Children, Youth, & Families	$ 276,055	$ 39,375	$ 87,175	$ 87,175	$ 39,375	$ 39,375
ReCapturing Vision International Inc.	RTV VIP Program	Children, Youth, & Families	$ 134,528	$ 47,600	$ 44,209	$ 44,209	$ 47,600	$ 47,600
Regis House Inc.	Melrose Mobilization	Children, Youth, & Families	$ 79,685	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Regis House, Inc.	Adolescent Outpatient Program	Children, Youth, & Families	$ -	$ 122,500	$ -	$ -	$ 122,500	$ 122,500
Regis House, Inc.	Brief Strategic Family Therapy	Criminal Justice	$ 221,984	$ -	$ 194,250	$ 194,250	$ -	$ -
Regis House, Inc.	Family Empowerment Program	Criminal Justice	$ 111,600	$ 56,525	$ 90,000	$ 90,000	$ 56,525	$ 56,525
Regis House, Inc.	Improving Community Control	Criminal Justice	$ 225,000	$ -	$ 187,500	$ 187,500	$ -	$ -
Regis House, Inc.	Healthy Outreach Program	Health	$ 80,000	$ 42,000	$ -	$ -	$ 21,000	$ 21,000
Regis House, Inc.	Adolescent Outpatient Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
ReThink and ReUse Center	Art Re-Play	Children, Youth, & Families	$ 71,192	$ -	$ 24,981	$ 24,981	$ -	$ -
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Diminishing Hunger and Poverty	Basic Needs	$ 95,000	$ 28,000	$ 32,069	$ 32,069	$ 28,000	$ 28,000
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Heads Up After-School Tutorial Program	Children, Youth, & Families	$ 14,500	$ -	$ -	$ -	$ -	$ -
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Diminishing Hunger and Poverty for Seniors	Elder Needs	$ 28,000	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Richmond Perrine Optimist Club, Inc.	After School Care	Children, Youth, & Families	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Richmond Perrine Optimist Club, Inc.	Community Suspension Program	Children, Youth, & Families	$ 55,596	$ 158,270	$ 20,246	$ 20,246	$ 158,270	$ 158,270
Richmond Perrine Optimist Club, Inc.	Family Preservation	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700

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					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Richmond Perrine Optimist Club, Inc.	Modello South Dade Neighborhood E.P.	Children, Youth, & Families	$ 161,040	$ 47,600	$ 52,258	$ 52,258	$ 47,600	$ 47,600
Richmond Perrine Optimist Club, Inc.	Perrine Crime Prevention Program/Goulds Youth Development Program	Children, Youth, & Families	$ 210,339	$ -	$ 67,222	$ 67,222	$ -	$ -
Richmond Perrine Optimist Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Richmond Perrine Optimist Club, Inc.	Work Experience Program	Children, Youth, & Families	$ 132,874	$ -	$ 43,707	$ 43,707	$ -	$ -
Richmond Perrine Optimist Club, Inc.	Youth Activity Center Safe Space Sports Program	Children, Youth, & Families	$ 122,619	$ -	$ 40,594	$ 40,594	$ -	$ -
Richmond Perrine Optimist Club, Inc.	After School Care	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Richmond Perrine Optimist Club, Inc.	Family Preservation	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Richmond Perrine Optimist Club, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Rivera Presbyterian Church	Juvenile Weapons Offender Program	Criminal Justice	$ 320,000	$ -	$ 280,000	$ 280,000	$ -	$ -
S.L.A.M. Basketball, Inc.	SLAM	Children, Youth, & Families	$ 88,578	$ -	$ -	$ -	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Parenting Skill-Building Project	Children, Youth, & Families	$ 75,000	$ -	$ 26,137	$ 26,137	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Caregiver Support Project	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Emergency Minor Home Repairs Project	Elder Needs	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
S.T.E.P.S. in the Right Direction, Inc.	S.H.A.R.P. Project	Elder Needs	$ 75,000	$ -	$ 47,822	$ 47,822	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Healthcare Access Project	Health	$ 50,000	$ -	$ -	$ -	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Legal Services for Immigrants and New Entrants Project	Immigrants/New Entrants	$ 50,000	$ 14,875	$ 42,250	$ 21,125	$ 7,438	$ 7,438
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Caregiver Support Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Emergency Minor Home Repairs Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Safe School South Florida	The Safe Schools Project: Supporting GLBT Youth and Families in Schools	Other	$ 85,000	$ -	$ 23,498	$ 11,749	$ -	$ -
Salvation Army- A Georgia Corporation	Men's Lodge Ex-Offenders Program-Detainee Program	Basic Needs	$ -	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
Salvation Army- A Georgia Corporation	Men's Lodge Ex-Offenders Program-Detainee Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Scholars Today, Leaders of Tomorrow, Inc.	Thinking Ahead College Preparatory Program	Children, Youth, & Families	$ 201,807	$ -	$ -	$ -	$ -	$ -
Sembrando Flores	HIV/AIDS Prevention and Education	Health	$ -	$ 11,900	$ -	$ -	$ 5,950	$ 5,950
Sembrando Flores	HIV/AIDS Prevention and Education	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Senior L.I.F.T. Center, Inc.	Elderly Services - Senior Social Services	Elder Needs	$ -	$ 140,000	$ -	$ -	$ 140,000	$ 140,000
Senior L.I.F.T. Center, Inc.	Elderly Services - Senior Social Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Seniors Are First	Seniors Programming	Elder Needs	$ 69,817	$ -	$ -	$ -	$ -	$ -
SER-Jobs for Progress, Inc.	SAMS	Criminal Justice	$ 52,500	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Shake-A-Leg-Miami, Inc.	Launching Summer Dreams	Children & Adults with Disabilities	$ 410,570	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
Shed Group, Inc., The	Give & Gain	Children, Youth, & Families	$ -	$ 8,925	$ -	$ -	$ 8,925	$ 8,925
Shed Group, Inc., The	Give & Gain	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Sister to Sister Everyone Has a Heart Foundation, Inc.	Heart Disease Awareness	Children, Youth, & Families	$ -	$ 14,000	$ -	$ -	$ 14,000	$ -
Sister to Sister Everyone Has a Heart Foundation, Inc.	Heart Disease Awareness	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Sisters and Brothers Forever, Inc.	V. Elder Needs	Elder Needs	$ 600,000	$ 434,000	$ 191,147	$ 191,147	$ 434,000	$ 434,000
Sisters for Abundant Living Ministries, Inc. (dba Champion Learning, Inc.)	Championing Learners for Life	Children, Youth, & Families	$ 284,291	$ -	$ 89,676	$ 89,676	$ -	$ -
Solid Rock Enterprise, Inc.	Restorative Justice Academy & Neighborhood Accountability Board- After School Program	Children, Youth, & Families	$ 498,432	$ -	$ -	$ -	$ -	$ -
South Florida After School All- Stars, Inc.	After School Programs	Children, Youth, & Families	$ 665,560	$ -	$ -	$ -	$ -	$ -
South Florida Baseball Dreamers Corp.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 2,503	$ -	$ -	$ 2,503	$ 2,503
South Florida Baseball Dreamers Corp.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
South Florida Behavioral Network, Inc.	Juvenile Drug Court Support: Assessment and Case Management	Criminal Justice	$ 137,699	$ -	$ 100,000	$ 100,000	$ -	$ -
South Florida Hispanic Chamber of Commerce, Inc.	Minority Business and Education Enhancement Program	Chambers	$ -	$ 26,031	$ -	$ -	$ 13,016	$ 13,016
South Florida Puerto Rican Chamber of Commerce Inc. d/b/a Puerto Rican Chamber of Commerce of South Florida	Puerto Rican Chamber Business Services/Community Office	Chambers	$ -	$ 82,259	$ -	$ -	$ 41,129	$ 41,129
South Florida Urban Ministries	Branches Programs (Expansion)	Children, Youth, & Families	$ 150,000	$ -	$ 48,906	$ 48,906	$ -	$ -
South Florida Urban Ministries	One Stop Economic Services Centers (Expansion)	Basic Needs	$ 249,694	$ -	$ 84,357	$ 84,357	$ -	$ -
South Florida You Can	Health Literacy Project	Health	$ 81,075	$ -	$ -	$ -	$ -	$ -
South Florida Youth Symphony, Inc.	SFYS Music Instruction Program- District 11	Children, Youth, & Families	$ -	$ 8,925	$ -	$ -	$ 8,925	$ 8,925
South Florida Youth Symphony, Inc.	SFYS Music Instruction Program- District 11	N/A	$ -	$ -	$ -	$ -	$ -	$ -
South Miami/Coral Gables Elk Lodge #1676	GATE Program	Children, Youth, & Families	$ -	$ 140,000	$ -	$ -	$ 140,000	$ 140,000
South Miami/Coral Gables Elk Lodge #1676	GATE Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
South Temple Empowerment Project	After School/Summer Camp	Children, Youth, & Families	$ 158,137	$ -	$ -	$ -	$ -	$ -
South Temple Empowerment Project	CHASTE/Abstinence Project	Health	$ 39,330	$ -	$ -	$ -	$ -	$ -
Southwest Social Services Program, Inc.	Elderly Meals & Supportive Services Program	Elder Needs	$ 280,000	$ 242,250	$ -	$ -	$ 242,250	$ 242,250
Spanish-American Basic Education and Rehabilitation Inc. (SABER)	Tutoring Program	Children, Youth, & Families	$ 167,519	$ -	$ -	$ -	$ -	$ -
Spanish-American Basic Education and Rehabilitation Inc. (SABER)	Immigrants/New Entrants	Immigrants/New Entrants	$ 131,120	$ -	$ -	$ -	$ -	$ -
Spanish-American Basic Education and Rehabilitation, Inc. (SABER)	HIV/AIDS Prevention & Early Intervention Services	Health	$ 341,562	$ -	$ -	$ -	$ -	$ -
Spanish-American Basic Education and Rehabilitation, Inc. (SABER)	Academic/Vocational and Recertification of Foreign Nurses Program	Immigrants/New Entrants	$ -	$ 25,288	$ -	$ -	$ 12,644	$ 12,644
Spanish-American Basic Education and Rehabilitation, Inc. (SABER)	Academic/Vocational and Recertification of Foreign Nurses Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -

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Special Olympics Florida, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 5,250	$ -	$ -	$ 5,250	$ 5,250
Special Olympics Florida, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Spinal Cord Living-Assistance Dev., Inc.	SCLAD Resource Center for Persons with Disabilities	Children & Adults with Disabilities	$ 98,889	$ 66,725	$ 49,445	$ 49,445	$ 66,725	$ 66,725
St Thomas University, Inc.	St Thomas University, Inc St. Thomas University Human Rights Institute	Immigrants/New Entrants	$ 184,310	$ 95,200	$ 155,742	$ 77,871	$ 47,600	$ 47,600
St. Alban's Day Nursery, Inc.	Early Literacy (Project Literacy)	Children, Youth, & Families	$ 40,000	$ 20,825	$ -	$ -	$ 20,825	$ 20,825
St. Alban's Day Nursery, Inc.	Infants and Toddlers (Early Start)	Children, Youth, & Families	$ 40,000	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
St Agnes Community Development Corporation	After School and Summer Camp	Children, Youth, & Families	$ 55,896	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
St Agnes Community Development Corporation	Health and Computer Skills	Elder Needs	$ 55,896	$ -	$ -	$ -	$ -	$ -
St Agnes Community Development Corporation	All Programs	Health	$ 55,896	$ -	$ -	$ -	$ -	$ -
Stand Up for Kids Miami	Project Nest	Children, Youth, & Families	$ 40,367	$ -	$ -	$ -	$ -	$ -
Stop Hunger, Inc.	Monthly Food Program	Basic Needs	$ 69,959	$ 109,900	$ 48,271	$ 48,271	$ 109,900	$ 109,900
Strong Women Strong Girls	Strong Women, Strong Girls South Florida Mentoring Program	Children, Youth, & Families	$ 96,783	$ -	$ -	$ -	$ -	$ -
SUCSES Foundation, Inc.	Life Skills Discovery Program	Children, Youth, & Families	$ 621,473	$ -	$ -	$ -	$ -	$ -
Suited for Success, Inc.	Suited for Success	Workforce Development	$ 60,000	$ -	$ 26,553	$ 13,277	$ -	$ -
Sunflowers Academy, Inc	Out of School	Children, Youth, & Families	$ 287,311	$ -	$ -	$ -	$ -	$ -
Sunrise Community, Inc.	Senior Day Services	Children & Adults with Disabilities	$ -	$ 5,243	$ -	$ -	$ 5,243	$ 5,243
Sunrise Community, Inc.	Senior Day Services	Elder Needs	$ 756,617	$ -	$ 241,093	$ 241,093	$ -	$ 241,000
Sweet Vine, Inc.	First Time Offenders	Children, Youth, & Families	$ 139,622	$ -	$ 45,756	$ 45,756	$ -	$ -
Sweet Vine, Inc.	Outreach and Prevention Services Program	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Sweet Vine, Inc.	Sweet Vine Youth Center	Children, Youth, & Families	$ -	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Sweet Vine, Inc.	Outreach and Prevention Services Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Sweet Vine, Inc.	Sweet Vine Youth Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	Special Needs Hotline and 2-1-1	Children & Adults with Disabilities	$ 207,000	$ -	$ 103,500	$ 103,500	$ -	$ -
Switchboard of Miami, Inc.	HELPLINE and 2-1-1	Children, Youth, & Families	$ 103,500	$ 59,500	$ -	$ -	$ 59,500	$ 59,500
Switchboard of Miami, Inc.	The Teen Outreach Program	Children, Youth, & Families	$ -	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Switchboard of Miami, Inc.	Family Empowerment Program	Criminal Justice	$ 124,000	$ 56,525	$ 90,000	$ 90,000	$ 56,525	$ 56,525
Switchboard of Miami, Inc.	Gang Hotline	Criminal Justice	$ -	$ 23,800	$ -	$ -	$ 23,800	$ 23,800
Switchboard of Miami, Inc.	Seniors Never Alone	Elder Needs	$ 353,000	$ 280,500	$ 224,907	$ 224,907	$ 280,500	$ 280,500
Switchboard of Miami, Inc.	Gang Hotline	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	Sweetwater Neighborhood Resource Network	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	The Teen Outreach Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	Project Top	Other	$ 81,000	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	Project Success	Special Needs	$ 81,000	$ 51,765	$ 61,560	$ 30,780	$ 25,883	$ 25,883
Switchboard of Miami, Inc.	Sweetwater Neighborhood Resource Network	Special Needs	$ -	$ 44,625	$ -	$ -	$ 22,313	$ 22,313
Tacolcy Economic Development Corporation, Inc.	Elderly Services - Resident Support Services	Elder Needs	$ -	$ 25,500	$ -	$ -	$ 25,500	$ 25,500
Tacolcy Economic Development Corporation, Inc.	Elderly Services - Resident Support Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Teen Job Corps	Teen Job Corp Children, Youth, and Families	Children, Youth, & Families	$ 92,094	$ -	$ -	$ -	$ -	$ -
Teen Job Corps	Teen Job Corps Program	Criminal Justice	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Teen Job Corps	Teen Job Corps Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Teen Job Corps	Teen Job Corps Workforce and Development	Workforce Development	$ 22,030	$ -	$ 18,875	$ 9,438	$ -	$ -
Teen Upward Bound, Inc. (TUB)	TUB Learning	Children, Youth, & Families	$ 276,529	$ 28,560	$ 87,319	$ 87,319	$ 28,560	$ 28,560
TGNI Precision Care/The Haitian Elderly Center	Home Care for Low Income Frail Elderly/ Adult Day Care Center Services For Low Income Elders	Elder Needs	$ 200,000	$ -	$ -	$ -	$ -	$ -
The Abriendo Puertas Governing Board of East Little Havana	One Stop Community Care and Resource Center	Basic Needs	$ 200,000	$ -	$ 67,514	$ 67,514	$ -	$ -
The Abriendo Puertas Governing Board of East Little Havana	"Reach to Teach" After School and Summer Program	Children, Youth, & Families	$ 250,000	$ 34,213	$ -	$ -	$ 34,213	$ 53,900
The Abriendo Puertas Governing Board of East Little Havana	One Stop Community Care and Resource Center	Children, Youth, & Families	$ -	$ 39,375	$ -	$ -	$ 39,375	$ 39,375
The Abriendo Puertas Governing Board of East Little Havana	Safe Space, Safe Haven	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
The Abriendo Puertas Governing Board of East Little Havana	Safe Space, Safe Haven	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Abriendo Puertas Governing Board of East Little Havana	"Success Through Suspension" Alternative to School Street Suspension	Other	$ 435,000	$ -	$ -	$ -	$ -	$ -
The Admit Program, Inc.	South Miami-Dade Expansion	Children, Youth, & Families	$ 79,420	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
The Advocate Program, Inc.	Juvenile Justice Program	Criminal Justice	$ -	$ 36,890	$ -	$ -	$ 36,890	$ 36,890
The Advocate Program, Inc.	Paid Internship	Criminal Justice	$ -	$ 11,200	$ -	$ -	$ 11,200	$ 11,200
The Advocate Program, Inc.	Elder Services - Domestic Violence Awareness	Elder Needs	$ -	$ 76,500	$ -	$ -	$ 76,500	$ 76,500
The Advocate Program, Inc.	Elder Services - Domestic Violence Awareness	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Advocate Program, Inc.	Juvenile Justice Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Advocate Program, Inc.	Paid Internship	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Advocate Program, Inc.	Professional Training Institute	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Advocate Program, Inc.	Reentry: Starting Over Offender Referrals & Linkages	Other	$ 233,506	$ -	$ 23,498	$ 11,749	$ -	$ -
The Advocate Program, Inc.	Veterans Link Up Referral & Linkages	Other	$ 222,555	$ -	$ 23,498	$ 11,749	$ -	$ -
The Advocate Program, Inc.	Bridging Families & Communities: Children Exposed to Domestic Violence	Special Needs	$ 151,806	$ -	$ 121,545	$ 60,773	$ -	$ -

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The Advocate Program, Inc.	Children Exposed to DV: First Responder Training	Special Needs	$ 85,805	$ -	$ 75,079	$ 37,540	$ -	$ -
The Advocate Program, Inc.	Professional Training Institute	Workforce Development	$ -	$ 27,665	$ -	$ -	$ 13,834	$ 13,834
The Alliance for GLBTQ Youth	Care Coordination: Strengths First	Other	$ 121,378	$ -	$ -	$ -	$ -	$ -
The Alternative Programs, Inc.	Alternative to Incarceration	Criminal Justice	$ 700,000	$ -	$ -	$ -	$ -	$ -
The Alternative Programs, Inc.	Improving Community Control	Criminal Justice	$ 225,000	$ -	$ -	$ -	$ -	$ -
The Association for Dev. Of the Exceptional, Inc.	ADE-Academic/Vocational Program for Adults with Dis.	Children & Adults with Disabilities	$ 213,041	$ 69,650	$ 121,433	$ 121,433	$ 69,650	$ 69,650
The Business and Technology Development Corporation	Children Youth and Families	Children, Youth, & Families	$ 69,817	$ -	$ -	$ -	$ -	$ -
The Business and Technology Development Corporation	Criminal Justice	Criminal Justice	$ 69,817	$ -	$ -	$ -	$ -	$ -
The Business and Technology Development Corporation	It's about time	Elder Needs	$ 69,817	$ -	$ -	$ -	$ -	$ -
The Business and Technology Development Corporation	Community & Economic Development	Other	$ 100,000	$ -	$ -	$ -	$ -	$ -
The Carrie Meek Foundation	Men to Men	Special Needs	$ 120,000	$ -	$ -	$ -	$ -	$ -
The Center for Positive Connections, Inc.	SISTA (Sisters Informing Sisters on Topics About AIDS)	Health	$ 76,425	$ 14,875	$ -	$ -	$ 7,438	$ 7,438
The Community Economic Development Improvement Association, Inc.	Job Creation/Training	Special Needs	$ 200,000	$ -	$ -	$ -	$ -	$ -
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 1	Basic Needs	$ -	$ 26,775	$ -	$ -	$ 26,775	$ 26,775
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 2	Basic Needs	$ -	$ 19,338	$ -	$ -	$ 19,338	$ 19,338
The Dialysis Food Foundation of South Florida	Human and Social Services	Basic Needs	$ -	$ 14,875	$ -	$ -	$ 7,438	$ 14,875
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 1	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 2	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Dialysis Food Foundation of South Florida	Human and Social Services	Other	$ 650,000	$ -	$ -	$ -	$ -	$ -
The Family Christian Association of America Inc	Positive Youth Development	Children, Youth, & Families	$ 80,500	$ 80,500	$ -	$ -	$ 80,500	$ 80,500
The Holocaust Memorial Community Inc.	Anti-Bullying: Positive Youth Development	Children, Youth, & Families	$ 150,000	$ -	$ -	$ -	$ -	$ -
The JPM Centre at Miami Gardens Drive Inc.	School Readiness/Academic Performance Improvement Services/After School/Stay in School and Parental Skills Training	Children, Youth, & Families	$ 160,000	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Safe at Home	Basic Needs	$ 64,435	$ -	$ 21,751	$ 21,751	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Project Conectar	Children & Adults with Disabilities	$ 86,685	$ -	$ -	$ -	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Kids Safe	Children, Youth, & Families	$ 139,450	$ -	$ -	$ -	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Community AIDS Partnership Grant Program	Health	$ -	$ 171,500	$ -	$ -	$ 85,750	$ 85,750
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Bienvenida	Immigrants/New Entrants	$ 103,435	$ -	$ -	$ -	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Community AIDS Partnership Grant Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Care Coordination	Other	$ 81,935	$ -	$ 23,498	$ 11,749	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Connect Families - Live Safe	Special Needs	$ 95,185	$ -	$ 72,341	$ 36,171	$ -	$ -
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Low Vision Rehabilitation-Seniors	Children & Adults with Disabilities	$ 122,500	$ -	$ 69,825	$ 69,825	$ -	$ -
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Literacy, Arts, and Physical Fitness	Children, Youth, & Families	$ 100,000	$ -	$ 33,727	$ 33,727	$ -	$ -
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Services	Elder Needs	$ 106,750	$ 72,250	$ 68,047	$ 68,047	$ 72,250	$ 72,250
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Diabetes Education-Seniors	Health	$ 83,250	$ -	$ 39,960	$ 19,980	$ -	$ -
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Job Readiness	Workforce Development	$ 137,000	$ -	$ 61,312	$ 30,656	$ -	$ -
The Optimist Foundation of Greater Goulds, Florida, Inc.	Community Wide Core Services for Children, Youth and Families	Children, Youth, & Families	$ 420,756	$ -	$ -	$ -	$ -	$ -
The Optimist Foundation of Greater Goulds, Florida, Inc.	Neighborhood Empower Program	Children, Youth, & Families	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
The Optimist Foundation of Greater Goulds, Florida, Inc.	Reading, Resistance, and Recreation	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
The Optimist Foundation of Greater Goulds, Florida, Inc.	Neighborhood Empower Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Optimist Foundation of Greater Goulds, Florida, Inc.	Reading, Resistance, and Recreation	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Optimist Foundation of Greater Goulds, Florida, Inc.	Teen Employment Program and Summer Youth Employment	Workforce Development	$ 297,698	$ -	$ -	$ -	$ -	$ -
The Portrait of Empowerment Inc.	TPOE Learning is Infinite Project	Children, Youth, & Families	$ 461,914	$ -	$ -	$ -	$ -	$ -
The Sundari Foundation, Inc.	Employment and Job Readiness Coaching for Hard to Serve Job Seekers-Homeless Women	Workforce Development	$ 81,450	$ -	$ 24,581	$ 12,291	$ -	$ -
The Sundari Foundation, Inc.	Food/Nutrition for Homeless Women and Infants	Basic Needs	$ 100,000	$ -	$ 70,000	$ 70,000	$ -	$ -
The Trauma Resolution Center	Resolution for Resiliency	Special Needs	$ 157,605	$ -	$ -	$ -	$ -	$ -
The Women's International Film & Arts Festival, Inc.	Reel Girls Real Women	Children, Youth, & Families	$ 32,230	$ -	$ -	$ -	$ -	$ -
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Outreach	Health	$ -	$ 10,115	$ -	$ -	$ 5,058	$ 5,058
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Risk Reduction Social Services	Health	$ -	$ 14,875	$ -	$ -	$ 7,438	$ 7,438
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Substance Abuse and Hepatitis C Program	Health	$ -	$ 23,800	$ -	$ -	$ 11,900	$ 11,900
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Outreach	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Substance Abuse and Hepatitis C Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Risk Reduction Social Services	Other	$ 75,000	$ -	$ -	$ -	$ -	$ -

Attachment C

FY 2011-12 CBO Continuation Funding By Name

					RFP		Continuation Funding	
NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	Improved Health Care Access and Health Status for At Risk Elders	Other	$ 50,000	$ -	$ -	$ -	$ -	$ -
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ -	$ 17,069	$ -	$ -	$ 17,069	$ 17,069
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ -	$ 119,151	$ -	$ -	$ 119,151	$ 119,151
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ -	$ 178,500	$ -	$ -	$ 178,500	$ 178,500
Thurston Group, Inc.	YCTF - Program Evaluation	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Transition, Inc.	Workforce Development	Workforce Development	$ 252,100	$ 131,674	$ 40,597	$ 20,299	$ 65,837	$ 65,837
Transplant Foundation, Inc.	Patient Services Program	Children & Adults with Disabilities	$ 68,231	$ -	$ -	$ -	$ -	$ -
Transplant Foundation, Inc.	Transplant House Reduced Rates Program	Special Needs	$ 57,288	$ -	$ -	$ -	$ -	$ -
Trinity Church, Inc.	Food/Nutrition for Homeless Women and Infants	Basic Needs	$ 148,370	$ 102,638	$ 50,085	$ 50,085	$ 102,638	$ 102,638
Trinity Empowerment Consortium, Inc.	Financial Literacy	Basic Needs	$ 212,367	$ -	$ 71,689	$ 71,689	$ -	$ -
Tropical Everglades Visitor Association, Inc.	Program Support-Facility Improvements	Children, Youth, & Families	$ -	$ 11,200	$ -	$ -	$ 11,200	$ 11,200
Tropical Everglades Visitor Association, Inc.	Program Support-Facility Improvements	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Transition Program	Children, Youth, & Families	$ -	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Troy Foundation Inc.(DBA Troy Community Academy)	Virtual School-After School	Children, Youth, & Families	$ 68,199	$ -	$ 24,073	$ 24,073	$ -	$ -
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Action Through Collaboration Family Literacy Program	Criminal Justice	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Action Through Collaboration Family Literacy Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Transition Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Troy Foundation Inc.(DBA Troy Community Academy)	Rolling in the Dough	Workforce Development	$ 113,714	$ -	$ 33,839	$ 16,920	$ -	$ -
Understanding's God's Purpose Ministries, Inc.	After School P.E.	Children, Youth, & Families	$ 186,526	$ -	$ -	$ -	$ -	$ -
UNIDAD of Miami Beach Inc.	New Generation Leadership and Workforce Institute	Children, Youth, & Families	$ 58,516	$ -	$ -	$ -	$ -	$ -
UNIDAD of Miami Beach Inc.	Unidad Senior Center Services	Elder Needs	$ 57,733	$ 12,750	$ 36,823	$ 36,823	$ 12,750	$ 12,750
UNIDAD of Miami Beach, Inc.	Children's Oral Health Initiative	Health	$ 136,052	$ -	$ -	$ -	$ -	$ -
Union Positiva, Inc.	Programs Offering Preventive Health Promotion and Promoting Access to Health Services: HIV/AIDS Prevention and Early Intervention Services for High-Risk Residents	Health	$ 541,198	$ 52,500	$ -	$ -	$ 26,250	$ 26,250
United Cerebral Palsy Assoc., Inc.	Transportation Services for Elderly and Handicapped	Children & Adults with Disabilities	$ 160,550	$ -	$ -	$ -	$ -	$ -
United Home Care Services, Inc.	Children and Adults with Disabilities	Children & Adults with Disabilities	$ 145,000	$ 47,600	$ 87,747	$ 87,747	$ 47,600	$ 47,600
United Home Care Services, Inc.	Elder Needs	Elder Needs	$ 230,000	$ 127,500	$ 146,557	$ 146,557	$ 127,500	$ 127,500
University of Miami	Children and Adults with Disabilities	Children & Adults with Disabilities	$ 85,000	$ -	$ 48,450	$ 48,450	$ -	$ -
University of Miami	Home Based Parenting Services: Strengthening At-risk families	Children, Youth, & Families	$ 109,480	$ 35,700	$ 36,605	$ 36,605	$ 35,700	$ 35,700
University of Miami	Preventing abuse through responsive parenting	Children, Youth, & Families	$ 55,738	$ 41,650	$ 20,290	$ 20,290	$ 41,650	$ 41,650
University of Miami	Youth Crime Task Force	Criminal Justice	$ -	$ 140,000	$ -	$ -	$ 140,000	$ 140,000
University of Miami	Youth Crime Task Force	N/A	$ -	$ -	$ -	$ -	$ -	$ -
University of West Flotia	Miami Dade Business Seminars and Counseling	N/A	$ -	$ -	$ -	$ -	$ -	$ -
University of West Florida	Miami Dade Business Seminars and Counseling	Other	$ -	$ 28,000	$ -	$ -	$ 14,000	$ 14,000
Urgent, Inc.	Intergenerational Project	Basic Needs	$ 194,462	$ -	$ 136,123	$ 136,123	$ -	$ -
Urgent, Inc.	Children, Youth, and Families - Risk Reduction	Children, Youth, & Families	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Urgent, Inc.	Rites of Passage Prevention Program	Children, Youth, & Families	$ 201,372	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Urgent, Inc.	Youth Empowerment Program	Children, Youth, & Families	$ 205,258	$ -	$ 65,682	$ 65,682	$ -	$ -
Urgent, Inc.	Childre, Youth, and Families - Risk Reduction	N/A	$ -	$ -	$ -	$ -	$ -	$
Victim Response, Inc.	GLBT Teen Dating Violence Awareness Program	Other	$ 83,599	$ -	$ -	$ -	$ -	$.
Victim Response, Inc.	Children's Camp and Afterschool Program	Special Needs	$ 186,117	$ -	$ 141,449	$ 70,725	$ -	$ -
Victim Response, Inc.	Domestic Violence Legal Assistance Program	Special Needs	$ 109,783	$ -	$ 83,435	$ 41,718	$ -	$ -
Victim Response, Inc.	Elder Victim Advocacy Program	Special Needs	$ 77,444	$ -	$ 58,857	$ 29,429	$ -	$ -
Victim Response, Inc.	Emergency Shelter Adolescent Boys Program	Special Needs	$ 160,674	$ -	$ 122,112	$ 61,056	$ -	$ -
Village South, Inc.	Sports Programming Support	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Village South, Inc.	HIV/AIDS Risk Reduction - Boys Program	Health	$ -	$ 38,675	$ -	$ -	$ 19,338	$ 19,338
Village South, Inc.	Mental Health and Substance Abuse Treatment	Health	$ -	$ 57,418	$ -	$ -	$ 28,709	$ 28,709
Village South, Inc.	Substance Abuse Prevention and Treatment Program	Health	$ -	$ 51,206	$ -	$ -	$ 25,603	$ 25,603
Village South, Inc.	HIV/AIDS Risk Reduction - Boys Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Village South, Inc.	Mental Health and Substance Abuse Treatment	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Village South, Inc.	Sports Programming Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Village South, Inc.	Substance Abuse Prevention and Treatment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
VIP Associates & Company, Inc.	Positive Youth Development & Life Skills Training Afterschool Program (P.A.L.)	Children, Youth, & Families	$ 54,484	$ -	$ -	$ -	$ -	$ -
VIP Associates & Company, Inc.	Vocational Mentoring for At-Risk Youth Coaching	Workforce Development	$ 162,034	$ -	$ -	$ -	$ -	$ -
VIP Association & Company, Inc.	Community Based Services for Children & Adults with Disabilities	Children & Adults with Disabilities	$ 154,748	$ -	$ -	$ -	$ -	$ -

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Visitor Industry Human Resource Development Council	Programs Supporting Countywide Employment and Training	Workforce Development	$ 160,660	$ -	$ -	$ -	$ -	$ -
Voices for Children Foundation, Inc.	The Children's Needs Programs	Basic Needs	$ 325,315	$ -	$ 227,720	$ 227,720	$ -	$ -
Voices for Children Foundation, Inc.	The Children's Needs Programs	Basic Needs	$ -	$ 37,188	$ -	$ -	$ 37,188	$ 37,188
Voices for Children Foundation, Inc.	Guardian Ad Litem Program	Children, Youth, & Families	$ 394,280	$ 28,000	$ 123,067	$ 123,067	$ 28,000	$ 28,000
Voices for Children Foundation, Inc.	Services to Victims of Domestic Violence or Sexual Assault	Special Needs	$ 53,312	$ 38,675	$ 42,749	$ 21,375	$ 19,338	$ 19,338
Volunteers of American of Florida, Inc.	Hogar I and II HUD Supportive Housing Programs	Other	$ 143,909	$ -	$ -	$ -	$ -	$ -
Volunteers of American of Florida, Inc.	Life Plan Plus	Other	$ 331,290	$ -	$ -	$ -	$ -	$ -
Walking In Vision Family Outreach Educational Center, Inc.	Kids Smart-Fun	Children, Youth, & Families	$ 174,151	$ -	$ -	$ -	$ -	$ -
We Care of South Dade, Inc.	Information and Referral Services	Children, Youth, & Families	$ 165,000	$ 75,625	$ 23,498	$ 11,749	$ 37,813	$ 75,625
WeCount! Inc.	Immigrant Worker Orientation and Support Project	Immigrants/New Entrants	$ 100,000	$ 98,000	$ 84,500	$ 42,250	$ 49,000	$ 49,000
West Dade Community Services, Inc.	Basic Needs	Basic Needs	$ 80,147	$ -	$ -	$ -	$ -	$ 15,000
West Dade Community Services, Inc.	Emergency Rental	Basic Needs	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
West Dade Community Services, Inc.	Food Program	Basic Needs	$ -	$ 10,562	$ -	$ -	$ 10,562	$ 10,562
West Dade Community Services, Inc.	Low Income Assistance	Basic Needs	$ -	$ 85,750	$ -	$ -	$ 85,750	$ 85,750
West Dade Community Services, Inc.	Rent FPL	Basic Needs	$ 89,118	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Senior, Youth, and Low Income Assistance	Basic Needs	$ -	$ 20,825	$ -	$ -	$ 20,825	$ 20,825
West Dade Community Services, Inc.	Immigrants	Immigrants/New Entrants	$ 41,724	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Emergency Rental	N/A	$ -	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Food Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Low Income Assistance	N/A	$ -	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Senior, Youth, and Low Income Assistance	N/A	$ -	$ -	$ -	$ -	$ -	
What Next Global	Youth Business Program	Children, Youth, & Families	$ 100,000	$ -	$ -	$ -	$ -	$ -
Women of Tomorrow Mentor & Scholarship Program	Women of Tomorrow Mentor & Scholarship Program	Children, Youth, & Families	$ 95,202	$ -	$ 32,270	$ 32,270	$ -	$ -
Women's Shelter of Hope	Living in Fear Ends (LIFE)	Basic Needs	$ -	$ 142,625	$ -	$ -	$ 71,313	$ 142,625
Women's Shelter of Hope	Living in Fear Ends (LIFE)	Special Needs	$ 284,256	$ -	$ -	$ -	$ -	$ -
World Literacy Crusade of Florida	Children, Youth, & Families	Children, Youth, & Families	$ 179,375	$ 105,000	$ -	$ -	$ 105,000	$ 105,000
World Literacy Crusade of Florida	Family Empowerment Program	Criminal Justice	$ 90,000	$ 25,200	$ -	$ -	$ 25,200	$ 25,200
World Literacy Crusade of Florida	Girl's Intervention Program	Criminal Justice	$ 100,000	$ 11,900	$ 90,000	$ 90,000	$ 11,900	$ 11,900
Wynwood Youth Enrichment Optimist Program, Inc.	Wynwood Youth Enrichment Optimist Program	Children, Youth, & Families	$ 1,000,000	$ -	$ -	$ -	$ -	$ -
Young Men's Christian Association of Greater Miami, Inc.	Early childhood program	Children, Youth, & Families	$ 253,101	$ 11,900	$ 80,207	$ 80,207	$ 11,900	$ 11,900
Young Men's Christian Association of Greater Miami, Inc.	Out of school program	Children, Youth, & Families	$ 312,777	$ 44,625	$ 98,323	$ 98,323	$ 44,625	$ 44,625
Young Men's Christian Association of Greater Miami, Inc.	Elderly Needs	Elder Needs	$ 70,934	$ -	$ 45,232	$ 45,232	$ -	$ -
Young Men's Christian Association of Greater Miami, Inc.	Adolescent Health and Wellness Program	Health	$ 333,183	$ -	$ -	$ -	$ -	$ -
Youth Co-Op, Inc.	Stay-In-School Counseling Program	Children, Youth, & Families	$ 65,906	$ -	$ 23,376	$ 23,376	$ -	$ -
Youth Co-Op, Inc.	Family Empowerment Program	Criminal Justice	$ 181,800	$ 56,525	$ 90,000	$ 90,000	$ 56,525	$ 56,525
Youth Co-Op, Inc.	SAMS	Criminal Justice	$ 63,000	$ 44,090	$ 50,000	$ 50,000	$ 44,090	$ 44,090
Youth Co-Op, Inc.	Stay-In-School Counseling Program	Criminal Justice	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Youth Co-Op, Inc.	Match Grant Program	Immigrants/New Entrants	$ 150,510	$ 98,000	$ 127,181	$ 63,591	$ 49,000	$ 49,000
Youth Co-Op, Inc.	Employment Assistance Center	Workforce Development	$ 263,472	$ 110,250	$ 35,331	$ 17,666	$ 55,125	$ 55,125
Youth Expressions, Inc.	YE/FLOW	Children, Youth, & Families	$ 85,394	$ -	$ -	$ -	$ -	$ -
Youth Impact Ministries, Inc.	Senior Friends	Elder Needs	$ 265,300	$ -	$ -	$ -	$ -	$ -
Youth of America Incorporated	Children, Youth, and Families	Children, Youth, & Families	$ 98,019	$ 59,500	$ 33,126	$ 33,126	$ 59,500	$ 59,500
Youth of America Incorporated	Improving Community Control	Criminal Justice	$ 35,495	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
YWCA of Greater Miami	YWCA Economic Empowerment Predatory Lending Ed Services	Basic Needs	$ 58,654	$ 50,575	$ 40,988	$ 40,988	$ 50,575	$ 50,575
YWCA of Greater Miami	Enhanced After School Programs	Children, Youth, & Families	$ 69,225	$ 32,725	$ 24,384	$ 24,384	$ 32,725	$ 32,725
YWCA of Greater Miami	Teen Pregnancy Youth Development	Children, Youth, & Families	$ 229,076	$ 44,625	$ 72,913	$ 72,913	$ 44,625	$ 44,625
YWCA of Greater Miami	YWCA Computer Clubhouse	Children, Youth, & Families	$ 81,534	$ -	$ 28,121	$ 28,121	$ -	$ -
YWCA of Greater Miami	SAMS	Criminal Justice	$ 62,686	$ 44,230	$ -	$ -	$ 44,230	$ 44,230
YWCA of Greater Miami	YWCA Family Wellness	Health	$ 126,388	$ -	$ 60,666	$ 30,333	$ -	$ -
YWCA of Greater Miami	Court Care A Better Place to Be	Children, Youth, & Families	$ 114,404	$ -	$ 91,623	$ 45,812	$ -	$ -
Zo's Fund For Life	Intervention, Prevention and Development (Pediatric Dialysis Education Support Program)	Health	$ 50,000	$ -	$ -	$ -	$ -	$ -
	Sign of the Times	Children & Adults with Disabilities	$ 165,000	$ -	$ -	$ -	$ -	$ -
			$ 100,249,741	$ 21,341,795	$ 19,436,900	$ 16,334,550	$ 18,312,333	$ 16,831,682

Attachment D

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
ARTS EDUCATION GRANTS AND PROGRAM INITIATIVES (ArtsEd)			
ArtsEd	Arts for Learning/Miami, Inc.	General Programs and Operating Support	$285,000
ArtsEd	Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives and "All Kids Included" Initiative for Children with Disabilities	$262,000
		Sub-Total: FY 2011-12 Arts Education and Program Initiatives Grants:	**$547,000**
CAPITAL DEVELOPMENT GRANTS PROGRAM (CAP)			
CAP	Area Performance Gallery, Inc.	Lighting and Signage Improvements for the Riviera Theatre in Coral Gables	$6,588
CAP	Bakehouse Art Complex, Inc.	Facility-wide Energy Efficient Lighting Upgrade	$18,230
CAP	Bascomb Memorial Broadcasting Foundation, Inc. (WDNA)	WDNA-FM 88.9 Facility Improvements and Upgrades	$7,130
CAP	City of Miami Department of Public Facilities	Manuel Artime Theater Lighting Improvements and Upgrades	$13,239
CAP	City of Miami Springs	Black Box Community Theater Lighting Equipment and Improvements	$8,812
CAP	City of North Miami Beach	Sound/Lighting Equipment and New Orchestra Level Carpeting for the Littman Theater	$13,236
CAP	Fairchild Tropical Botanic Garden, Inc.	Upgrade to Fairchild's Accessible Transportation Infrastructure	$6,780
CAP	Florida International University Board of Trustees fbo The Patricia & Phillip Frost Art Museum	Frost Art Museum Permanent Collection Digitization Project	$5,000
CAP	Friends of the Bass Museum, Inc.	Semi-permanent Tent Structure for Bass Museum's Courtyard Terrace	$22,676
CAP	Miami Children's Museum, Inc.	ADA Equipment and Lighting Improvements	$8,523
CAP	Miami City Ballet, Inc.	Capital Improvements to MCB's In-House Lynn and Louis Wolfson II Theatre	$5,000
CAP	Miami Hispanic Ballet Corp.	Black Box Theater Equipment for the Miami Hispanic Cultural Arts Center	$10,953
CAP	Miami Light Project, Inc.	Light Box at Goldman Warehouse Build-out and Equipment Purchases	$25,565
CAP	PAN, Performing Arts Network, A Guild of Performing Artists, Inc.	Rebuild PAN Facility Destroyed by Fire	$22,792
CAP	Village of Pinecrest (Pinecrest Gardens Banyan Bowl)	Pinecrest Gardens Equipment for the Banyan Bowl Theater	$9,259
CAP	Vizcaya Museum and Gardens	Equipment Purchases for Programming and Accessibility	$6,217
		Sub-Total: FY 2011-12 Capital Development Program Grants:	**$190,000**
COMMUNITY GRANTS PROGRAM (CG)			
CG	Community Grants Program	Quarterly Grants Program: Competitive application and review opportunities 4 times during each FY	$462,000
		Sub-Total: FY 2011-12 Community Grants Program Grants:	**$462,000**
CULTURAL ADVANCEMENT GRANTS PROGRAM (ADV)			
ADV	ArtSouth, a Not-for-Profit Corporation	Annual Season - General Operating Support	$41,000
ADV	Bakehouse Art Complex, Inc.	Annual Season - General Operating Support	$82,000
ADV	Ballet Flamenco La Rosa, Inc.	Annual Season - General Operating Support	$41,000
ADV	Bascomb Memorial Broadcasting Foundation, Inc. (WDNA-FM 88.9)	Annual Season - General Operating Support	$82,000
ADV	Black Archives, History and Research Foundation of South Florida, Inc., The	Annual Season - General Operating Support	$41,000
ADV	Centro Cultural Espanol de Cooperacion Iberoamericana, Inc.	Annual Season - General Operating Support	$82,000
ADV	Chopin Foundation of the United States, Inc.	Annual Season - General Operating Support	$41,000
ADV	City of Miami - Gusman Center for the Performing Arts	Annual Season - General Operating Support	$82,000
ADV	City Theatre, Inc.	Annual Season - General Operating Support	$82,000
ADV	Coral Gables Congregational Church , Inc.	Annual Season - General Operating Support	$41,000
ADV	Dave and Mary Alper Jewish Community Center	Annual Season - General Operating Support	$41,000
ADV	Deering Estate Foundation, Inc., The	Annual Season - General Operating Support	$41,000
ADV	Fantasy Theatre Factory, Inc.	Fiscal Agent for the Travel/Consultants Technical Assistance Component of the Cultural Advancement program	$92,000
ADV	GableStage, Inc.	Annual Season - General Operating Support	$82,000
ADV	Hispanic Theater Guild Corporation	Annual Season - General Operating Support	$41,000
ADV	Jamaica Awareness, Inc.	Annual Season - General Operating Support	$82,000
ADV	Miami Contemporary Dance Corp, dba Miami Contemporary Dance Company	Annual Season - General Operating Support	$41,000
ADV	Miami Light Project, Inc.	Annual Season - General Operating Support	$82,000
ADV	Miami Momentum Dance Company, Inc.	Annual Season - General Operating Support	$41,000
ADV	Miami Dade College, Department of Cultural Affairs	Annual Season - "Cultura del Lobo" General Operating Support	$82,000
ADV	Miami Dade College, Florida Center for the Literary Arts	Annual Season - General Operating Support	$82,000
ADV	Murray Dranoff Foundation, Inc., The	Annual Season - General Operating Support	$41,000
ADV	New Theatre, Inc.	Annual Season - General Operating Support	$82,000
ADV	Rhythm Foundation, Inc., The	Annual Season - General Operating Support	$82,000
ADV	Seraphic Fire, Inc.	Annual Season - General Operating Support	$82,000
ADV	Sociedad Pro Arte Grateli, Inc.	Annual Season - General Operating Support	$41,000
ADV	Sunday Afternoons of Music, Inc.	Annual Season - General Operating Support	$41,000
ADV	Teatro Avante, Inc.	Annual Season - General Operating Support	$82,000
ADV	Tigertail Productions, Inc.	Annual Season - General Operating Support	$41,000
		Sub-Total: FY 2011-12 Cultural Advancement Program Grants:	**$1,814,000**

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
CULTURE SHOCK MIAMI PROGRAM COSTS			
CS	Culture Shock Miami: Discount Student Tickets to the Arts Program	Programmatic Support	$603,000
		Sub-Total: FY 2011-12 Culture Shock Miami Program Costs:	**$603,000**
DANCE MIAMI CHOREOGRAPHERS FELLOWSHIPS (DMF)			
DMF	Letty Bassart	Choreographer Fellowship	$10,000
DMF	Octavio Campos	Choreographer Fellowship	$10,000
DMF	Rosie Herrera	Choreographer Fellowship	$10,000
DMF	Dance Miami Choreographers' Fellowship Program	Programmatic costs	$5,000
		Sub-Total: FY 2011-12 Dance Miami Choreographers Fellowships Program:	**$35,000**
DEVELOPING ARTS IN NEIGHBORHOODS GRANTS PROGRAM (DAN)			
DAN	Academia de las Luminarias de las Bellas Artes (A.L.B.A.)	FY2011-2012 Program Activities	$7,750
DAN	Alhambra Music Inc.	FY2011-2012 Program Activities	$8,800
DAN	Bas Fisher Invitational	FY2011-2012 Program Activities	$8,800
DAN	Brazz Dance Theater Incorporated	FY2011-2012 Program Activities	$11,500
DAN	CACEC INC	FY2011-2012 Program Activities	$5,000
DAN	Civic Chorale of Greater Miami	FY2011-2012 Program Activities	$11,500
DAN	Community Arts And Culture Inc	FY2011-2012 Program Activities	$11,500
DAN	Community Performing Arts Association Inc.	FY2011-2012 Program Activities	$5,000
DAN	Community Theatre of Miami Lakes, Inc. d/b/a Main Street Players	FY2011-2012 Program Activities	$11,500
DAN	Deco Echo Artists' Delegation d/b/a Center for Folk and Community Art	FY2011-2012 Program Activities	$11,500
DAN	Foundation for Emerging Technologies and Arts Inc.	FY2011-2012 Program Activities	$7,750
DAN	Homestead Community Concert Association Inc.	FY2011-2012 Program Activities	$11,500
DAN	Karen Peterson and Dancers Inc	FY2011-2012 Program Activities	$11,500
DAN	Kinad Inc.	FY2011-2012 Program Activities	$8,800
DAN	Mad Cat Theatre Company Inc.	FY2011-2012 Program Activities	$11,500
DAN	Marti Productions Inc.	FY2011-2012 Program Activities	$5,000
DAN	Miami Piano Circle	FY2011-2012 Program Activities	$7,750
DAN	Miami Watercolor Society Inc.	FY2011-2012 Program Activities	$11,500
DAN	Mz Goose Inc.	FY2011-2012 Program Activities	$8,800
DAN	Next@19th Street	FY2011-2012 Program Activities	$7,750
DAN	North Miami Community Concert Band Inc.	FY2011-2012 Program Activities	$8,800
DAN	Orchestra Miami Inc.	FY2011-2012 Program Activities	$11,500
DAN	Red Chemistry Inc.	FY2011-2012 Program Activities	$8,800
DAN	Siempre Flamenco Inc.	FY2011-2012 Program Activities	$8,800
DAN	Sociedad Cultural Santa Cecilia Inc.	FY2011-2012 Program Activities	$5,000
DAN	South Beach Chamber Ensemble Inc.	FY2011-2012 Program Activities	$8,800
DAN	South Florida Bluegrass Association Inc.	FY2011-2012 Program Activities	$11,500
DAN	Teatro en Miami Corp.	FY2011-2012 Program Activities	$8,800
DAN	The Arts at St. Johns Inc.	FY2011-2012 Program Activities	$7,750
DAN	The Cove/Rincon Corp.	FY2011-2012 Program Activities	$5,000
DAN	The Miami Classical Guitar Society	FY2011-2012 Program Activities	$8,800
DAN	The Unconservatory Inc.	FY2011-2012 Program Activities	$7,750
		Sub-Total: FY 2011-12 Developing Arts in Neighborhoods Grants Program Grants:	**$286,000**
FESTIVALS AND SPECIAL EVENTS GRANTS PROGRAM (FEST)			
FEST	Bayfront Park Management Trust	Downtown Miami New Year's Eve Celebration	$30,262
FEST	Coconut Grove Arts and Historical Association, Inc.	Coconut Grove Arts Festival	$67,631
FEST	Dade Heritage Trust, Inc.	Dade Heritage Days	$37,807
FEST	Florida Dance Association, Inc.	Florida Dance Festival	$30,201
FEST	Florida International University Board of Trustees, for the benefit of the School of Hospitality	South Beach Wine & Food Festival	$71,743
FEST	German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	$28,133
FEST	Inffinito Art & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	$37,752
FEST	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Festival	$55,667
FEST	Miami Bach Society, Inc., The	Tropical Baroque Music Festival	$32,339
FEST	Miami-Broward One Carnival Host Committee, Inc.	Miami Carnival	$42,612
FEST	Miami Dade College, Miami Book Fair International	Miami Book Fair International	$71,743
FEST	Miami Dade College, Miami International Film Festival	Miami International Film Festival	$70,950
FEST	Miami Design Preservation League, Inc.	Art Deco Weekend Festival	$45,626
FEST	Miami Gay and Lesbian Film Festival, Inc.	Miami Gay & Lesbian Film Festival	$41,934
FEST	Miami Hispanic Ballet Corporation	International Ballet Festival of Miami	$35,794
FEST	National Foundation for Advancement in the Arts, Inc.	ARTS Week	$61,026
FEST	Patrons of Exceptional Artists, Inc.	Miami International Piano Festival - Discovery Series	$36,482
FEST	University of Miami - Frost School of Music	Festival Miami	$42,298
		Sub-Total: FY 2011-12 Festivals and Special Events Program Grants:	**$840,000**

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
HANNIBAL COX JR. CULTURAL GRANTS PROGRAM (HCJ)			
HCJ	Area Performance Gallery, Inc.	FY2011-2012 Program Activities	$22,361
HCJ	Arts Ballet Theatre of Florida, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Creation Art Center Corporation	FY2011-2012 Program Activities	$12,917
HCJ	Cuban Classical Ballet of Miami, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Diaspora Vibe Cultural Arts Incubator, Inc.	FY2011-2012 Program Activities	$18,426
HCJ	Edge Zones, Inc.	FY2011-2012 Program Activities	$15,860
HCJ	Florida International University Board of Trustees, for the benefit of the School of Music	FY2011-2012 Program Activities	$30,000
HCJ	Friends of Chamber Music of Miami, Inc.	FY2011-2012 Program Activities	$19,330
HCJ	Fundarte, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Ground Up and Rising, Inc.	FY2011-2012 Program Activities	$19,422
HCJ	Haitian Heritage Museum Corp.	FY2011-2012 Program Activities	$16,193
HCJ	Hispanic-American Lyric Theatre, Inc.	FY2011-2012 Program Activities	$16,155
HCJ	Locust Projects, Inc.	FY2011-2012 Program Activities	$21,310
HCJ	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Miami Beach Film Society, inc.	FY2011-2012 Program Activities	$30,000
HCJ	Miami Beach Garden Conservancy, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Miami Dade College - Department of Arts and Philosophy	FY2011-2012 Program Activities	$12,673
HCJ	Miami Dade College Foundation, Inc. - New World School of the Arts	FY2011-2012 Program Activities	$30,000
HCJ	Miami Gay Men's Chorus, Inc.	FY2011-2012 Program Activities	$17,474
HCJ	Miami Lyric Opera, Inc.	FY2011-2012 Program Activities	$20,104
HCJ	Michael-Ann Russell Jewish Community Center, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Mystery Park Arts Company, Inc., dba SoBe Music Institute	FY2011-2012 Program Activities	$15,662
HCJ	South Florida Composers Alliance, Inc.	FY2011-2012 Program Activities	$20,001
HCJ	St. Martha's Concert and Cultural Alliance, Inc.	FY2011-2012 Program Activities	$12,917
HCJ	The Dance Now! Ensemble, Inc.	FY2011-2012 Program Activities	$19,468
HCJ	The Florida Chamber Orchestra	FY2011-2012 Program Activities	$11,733
HCJ	University of Miami - School of Communication	FY2011-2012 Program Activities	$19,737
HCJ	Viernes Culturales / Cultural Fridays, Inc.	FY2011-2012 Program Activities	$8,257
		Sub-Total: FY 2011-12 Hannibal Cox Jr. Cultural Program Grants:	**$590,000**
INTERNATIONAL CULTURAL EXCHANGE GRANTS PROGRAM (ICE)			
ICE	Arts Ballet Theatre of Florida, Inc.	2012 International Ballet Concert (IBC)	$18,387
ICE	Ballet Flamenco La Rosa, Inc.	Hedda Gabler	$24,516
ICE	Diaspora Vibe Cultural Arts Incubator, Inc.	Living Sculpture II Kingston, Jamaica/Miami	$18,387
ICE	Edge Zones, Inc.	Art of Uncertainty 5	$18,387
ICE	Friends of Miami-Dade Public Library, Inc.	The Miami-Dade Public Library's International Art of Storytelling Festival - Taipei, Taiwan	$24,516
ICE	Karen Peterson and Dancers, Inc.	2012 Miami / Balkan Dance Exchange	$12,259
ICE	Miami Contemporary Dance Corporation, dba Miami Contemporary Dance Company	International Dance Exchange	$24,516
ICE	Teatro Avante, Inc.	Spain/USA International Cultural Exchange	$24,516
ICE	Tigertail Productions, Inc.	2012 International Exchange Project	$24,516
		Sub-Total: FY 2011-12 International Cultural Exchange Program Grants:	**$190,000**
MAJOR CULTURAL INSTITUTIONS GRANTS PROGRAM (MCI)			
MCI	Actors' Playhouse Productions, Inc.	Operational Support for Actors' Playhouse	$189,973
MCI	Florida International University Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	Operational Support for the Patricia and Phillip Frost Art Museum	$117,925
MCI	Florida International University Board of Trustees, for the benefit of The Wolfsonian	Operational Support for the Wolfsonian-FIU	$256,296
MCI	Florida Grand Opera, Inc.	Operational Support for the Florida Grand Opera	$327,270
MCI	Friends of the Bass Museum, Inc.	Operational Support for the Bass Museum of Art	$169,144
MCI	GableStage, Inc.	Transition to the Coconut Grove Playhouse / Programming Support	$150,000
MCI	Jewish Museum of Florida, Inc.	Operational Support for the Jewish Museum	$133,474
MCI	M Ensemble Company	Operational Support for the M Ensemble Company	$87,000
MCI	Miami City Ballet, Inc.	Operational Support for the Miami City Ballet	$271,021
MCI	Miami Symphony Orchestra	Operational Support for the Miami Symphony Orchestra	$87,000
MCI	Museum of Contemporary Art, Inc. (MOCA)	Operational Support for the Museum of Contemporary Art	$221,189
MCI	New World Symphony, Inc.	Operational Support for the New World Symphony	$335,027
MCI	Performing Arts Center Trust, Inc., dba Adrienne Arsht Center for the Performing Arts of Miami-Dade County	Operational Support for the Adrienne Arsht Center for the Performing Arts of Miami-Dade County	$317,321
MCI	South Florida Art Center, Inc., dba ArtCenter/South Florida	Operational Support for ArtCenter/South Florida	$89,062
MCI	University of Miami, Lowe Art Museum	Operational Support for the Lowe Art Museum at UM	$173,298
		Sub-Total: FY 2011-12 Major Cultural Institutions Program Grants:	**$2,925,000**

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
SERVICE ORGANIZATIONS GRANTS PROGRAM (SERV)			
SERV	Arts & Business Council of Miami, Inc.	Annual Programs	$55,000
SERV	Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Help" Mini-Grants program	$26,000
SERV	Diaspora Arts Coalition, Inc.	Annual Programs	$28,500
SERV	Florida Dance Association, Inc.	Annual Programs	$28,500
SERV	Greater Miami Festivals and Events Association, Inc.	Annual Programs	$15,000
SERV	LegalArt, Inc.	Annual Programs	$23,500
SERV	Miami Light Project, Inc.	Fiscal Agent for Filmmaker's Workshop	$23,500
SERV	Performing Arts Network (PAN)	Annual Programs	$31,500
SERV	Sosyete Koukouy, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	$23,500
SERV	Sunshine Jazz Organization, Inc., The	Annual Programs	$19,500
SERV	Theatre League of South Florida, Inc.	Annual Programs	$35,500
		Sub-Total: FY 2011-12 Service Organizations Program Grants:	**$310,000**
SUMMER ARTS & SCIENCE CAMPS FOR KIDS GRANTS PROGRAM (SAS-C)			
SAS-C	Summer Arts & Science Camps for Kids Grants Program	Project grants to Organizations for Summer Arts and Science Camp Programs	$450,000
		Sub-Total: FY 2011-12 Summer Arts & Science Camps for Kids Program Grants:	**$450,000**
TARGETED INITIATIVES GRANTS (TARG)			
TARG	Arts & Business Council of Miami, Inc.	Fiscal Agent for "ArtBurstMiami"	$42,000
TARG	Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Cultural Advancement Transition Plan	$30,000
TARG	City of Hialeah Cultural Affairs Council	City of Hialeah Cultural Affairs Council programs	$26,500
TARG	Friends of the Miami-Dade Public Library, Inc.	A Compendium of Collections and Collecting in Miami: The Vasari Project	$15,000
TARG	Greater Miami Festivals and Events Association, Inc.	Fiscal Agent for Cultural Publications	$50,000
TARG	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	$22,500
TARG	Historical Association of Southern Florida, Inc.	Fiscal Agent for Cuban Pilots Association - Bay of Pigs Memorial at TMB	$10,000
TARG	Homestead Center for the Arts	Annual Programs	$16,000
TARG	Rhythm Foundation, Inc., The	Fiscal Agent for Programs at Caleb Auditorium and/or African Heritage Cultural Arts Center	$25,000
TARG	Theater League of South Florida, Inc.	Fiscal Agent for Playwright Development Program / Playwrights' Workshop Series	$25,000
TARG	Tigertail Productions, Inc.	Fiscal Agent for Artist Access Grants Program	$20,000
		Sub-Total: FY 2011-12 Targeted Initiatives Grants:	**$282,000**
YOUTH ARTS ENRICHMENT GRANTS PROGRAM (YEP)			
YEP	Youth Arts Enrichment Grants Program	Project Grants to Organizations	$450,000
		Sub-Total: FY 2011-12 Youth Arts Enrichment Program Grants:	**$450,000**
YOUTH ARTS MIAMI GRANTS PROGRAM (YAM)			
YAM	African Caribbean American Performing Artists, Inc. (ACAPAI)	2011-2012 Program Activities	$5,741
YAM	AIMM Higher, Inc.	2011-2012 Program Activities	$13,527
YAM	All Florida Youth Orchestra, Inc. (d/b/a Florida Youth Orchestra)	2011-2012 Program Activities	$20,000
YAM	Alliance for Musical Arts Productions, Inc.	2011-2012 Program Activities	$17,456
YAM	American Children's Orchestras for Peace, Inc.	2011-2012 Program Activities	$35,000
YAM	Ars Flores Symphony Orchestra, Inc.	2011-2012 Program Activities	$15,168
YAM	Ballet Etudes, Inc.	2011-2012 Program Activities	$19,337
YAM	Diva Arts & Entertainment, Inc.	2011-2012 Program Activities	$16,965
YAM	enFAMILIA, Inc.	2011-2012 Program Activities	$35,000
YAM	Fantasy Theatre Factory, Inc.	2011-2012 Program Activities	$70,000
YAM	Florida Film Institute, Inc.	2011-2012 Program Activities	$20,000
YAM	Greater Miami Youth Symphony of Dade County, Florida, Inc.	2011-2012 Program Activities	$70,000
YAM	Heroes Unite, Inc.	2011-2012 Program Activities	$20,000
YAM	Miami Children's Chorus, Inc.	2011-2012 Program Activities	$70,000
YAM	Miami Stage Company/Miami Children's Theater, Inc.	2011-2012 Program Activities	$70,000
YAM	Miami Youth Ballet, Inc.	2011-2012 Program Activities	$14,837
YAM	One Art, Inc.	2011-2012 Program Activities	$23,251
YAM	The Playground Theatre, Inc.	2011-2012 Program Activities	$70,000
YAM	Quant Productions, Inc.	2011-2012 Program Activities	$13,285
YAM	The Roxy Theatre Group, Inc.	2011-2012 Program Activities	$70,000
YAM	The South Florida Boys Choir, Incorporated	2011-2012 Program Activities	$24,284
YAM	South Florida Youth Symphony	2011-2012 Program Activities	$20,000
YAM	The Theatre Institute of DulceArt, Inc.	2011-2012 Program Activities	$6,149
YAM	The Thomas Armour Youth Ballet, Inc.	2011-2012 Program Activities	$70,000
YAM	Voices United, Inc.	2011-2012 Program Activities	$20,000
YAM	Walenstein Musical Organization, Inc.	2011-2012 Program Activities	$20,000
		Sub-Total: FY 2011-12 Youth Arts Miami Program Grants:	**$850,000**
	Total FY 2011-12 Department of Cultural Affairs / Cultural Affairs Council Grants Recommendations:		**$10,824,000**

Attachment D

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
DIRECT COMMUNITY-BASED CULTURAL FACILITIES ALLOCATIONS			
	Fairchild Tropical Botanic Garden, Inc.	Operational Support for Fairchild Tropical Garden	$376,000
	Miami Children's Museum, Inc.	Operational Support for Miami Children's Museum	$635,000
	Zoological Society of Florida, Inc.	Operational Support for Zoo Miami	$293,000
		Sub-Total: FY 2011-12 Direct Community-Based Cultural Facilities Allocations:	**$1,304,000**
		Grand Total: FY 2011-12 Funding to Cultural Organizations through the Department of Cultural Affairs:	**$12,128,000**

Capital Project Number	Site No.	District(s) Located	Site Description	Prior	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Future	Total	Reso #
984963	76662	1	Florida Memorial University Multipurpose Arena	0	0	0	5,000,000	0	0	0	0	5,000,000	R-1144-10
931490	70772	9	West Perrine Park- Phase 2 - Aquatic Center, Roads and Pathways, Courts	75,000	0	0	458,000	3,967,000	0	0	456,000	4,956,000	R-954-10
932730	70443	10	Westchester Arts Center Construction	945,000	0	0	520,000	1,028,000	5,107,000	400,000	0	8,000,000	R-1133-10
115951	76883	9	D09-Richmond Place Townhomes	0	0	0	0	500,000	0	0	0	500,000	R-54-11
115951	76884	9	D09-SBC Senior Housing	0	0	0	500,000	500,000	0	0	0	1,000,000	R-55-11
Municipality-Opa-Locka	76677	1	Historic Preservation Fund - Opa-Locka City Hall	0	0	0	2,000,000	0	0	0	0	2,000,000	R-1145-10
Municipality-Coral Gables	70633	7	Coral Gables - Fire Station #1	0	0	0	700,000	0	0	0	0	700,000	R-28-11
Municipality-Coral Gables	70645	7	Coral Gables - Police Station	164,000	0	0	636,000	0	0	0	0	800,000	R-28-11
			Total	**$ 1,184,000**	**$ -**	**$ -**	**$ 9,814,000**	**$ 5,995,000**	**$ 5,107,000**	**$ 400,000**	**$ 456,000**	**$ 22,956,000**	

Attachment E