OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
DADE COUNTY, FLORIDA

Approved_____ Mayor
Veto _____
Override_____

Amended
Agenda Item F

ORDINANCE NO. 11-74

ORDINANCE APPROVING, ADOPTING AND RATIFYING PROPRIETARY BUDGETS, SPECIAL ASSESSMENT DISTRICT RATES AND BUDGETS, AND OTHER BUDGETS OF MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011, AND ENDING SEPTEMBER 30, 2012; PROVIDING A SHORT TITLE; INCORPORATING THE FY FISCAL YEAR 2011-12 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET CHARGES, AUTHORIZING FEES CONSISTENT WITH APPROPRIATIONS AND PROVIDING FOR THEIR AMENDMENT; APPROVING REVISED FEES, CHARGES, AND IMPLEMENTING ORDERS FOR VARIOUS DEPARTMENTS AND AGENCIES; APPROVING THE FY 2011-12 PAY PLAN; AUTHORIZING ALLOCATIONS AND REALLOCATIONS OF BOND PROCEEDS AND INTEREST EARNINGS; AUTHORIZING THE COUNTY MAYOR OR DESIGNEE TO PROVIDE BOND ISSUE RESERVES; ESTABLISHING SUCH FUNDS AS MAY BE APPROVED DURING THE YEAR AND PROVIDING FOR THEIR EXPENDITURE; AUTHORIZING PAYMENT OF LOCAL BUSINESS TAX SURCHARGE TO BEACON COUNCIL; APPROPRIATING GRANT, DONATION, AND CONTRIBUTION FUNDS; AUTHORIZING THE COUNTY MAYOR OR HIS DESIGNEE TO EXECUTE CERTAIN FUNDING AGREEMENTS; CONTINUING THE MUNICIPAL SERVICES TRUST FUND; AMENDING VARIOUS CHAPTERS OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, AND CREATING SECTION 1-4.3 OF THE CODE OF MIAMI-DADE COUNTY FLORIDA TO CONFORM THE CODE, APPLICABLE IMPLEMENTING ORDERS AND OTHER LEGISLATIVE ENACTMENTS TO THE COUNTY'S FISCAL YEAR 2011-12 ADOPTED BUDGET AS IT RELATES TO VARIOUS ADMINISTRATIVE DEPARTMENTS AND DELEGATIONS OF COMMISSION AUTHORITY, POWER, AND RESPONSIBILITY ASSOCIATED THEREWITH; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR ORDINANCES AND RESOLUTIONS IN CONFLICT; PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "2011-12 Miami-Dade County Self-Supporting Budget Ordinance."

Section 2. Pursuant to Section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2011. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this Ordinance; (b) the changes contained in the September 8, 2011 memorandum entitled "Information for First Budget Hearing – FY 2011-12 Proposed Budget," except those provisions relating to the reorganization of the County's administrative departments; and (c) the changes contained in the September 22, 2011 memorandum entitled "Information for the Second Hearing – FY 2011-12 Proposed Budget" including, but not limited to, the Mayor's proposed adjusted reorganization plan as set forth in Attachment A to such memorandum, with the exception of the funding, related appropriation and nine positions of the Office of Human Rights and Fair Employment Practice, which shall remain funded as a separate department under the Mayor.

Section 3. The budget proposed, including the five-year financial plan contained therein, is hereby approved and adopted, including the budgets for Special Assessment Districts, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided; and appropriations hereby have been provided for outstanding indebtedness for the payment of vouchers that have been incurred in the current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with Section 129.06(2)(d), Florida Statutes, and Section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to

time by motion duly adopted by the Board in accordance with Section 129.06(2)(a), Florida Statutes, and Ordinance No. 07-45, as amended. The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board of County Commissioners of Miami-Dade County, Florida, to borrow money and to issue time warrants, and pursuant to the authority of Section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in Section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds, for obligations not yet retired, to the general funds of the County provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. Provided, however, that this section in no way limits or restricts the power of the Board to transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to Section 5.03(C) of the Home Rule Charter.

Section 6. Section 1-4.3 of the Code of Miami-Dade County, Florida, is hereby created to read as follows: [1]

>>Section 1-4.3. Reorganization of County Administrative Departments

(a) The powers, functions and responsibilities of the Enterprise Technology Services Department provided in all enactments of this Board including, but not limited to,

[1] Words stricken through and/or [[double bracketed]] shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. The remaining provisions are now in effect and remain unchanged.

ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County ("Legislative Enactments") are hereby transferred to the Information Technology Department. All references in Legislative Enactments relating to the Enterprise Technology Services Department shall be deemed to be references to the Information Technology Department. All delegations of Commission authority, power and responsibility to the Director of the Enterprise Technology Services Department shall be deemed to be a delegation to the Director of the Information Technology Department or, at the County Mayor's discretion, to the County Mayor's designee.

(b) The powers, functions and responsibilities of the Government Information Center provided in Legislative Enactments are hereby transferred to the Department of Community Information and Outreach. All references in Legislative Enactments relating to the Government Information Center shall be deemed to be references to the Department of Community Information and Outreach. All delegations of Commission authority, power and responsibility to the Director of the Government Information Center shall be deemed to be a delegation to the Director of the Department of Community Information and Outreach or, at the County Mayor's discretion, to the County Mayor's designee.

(c) The powers, functions and responsibilities of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions) and Environmental Resources Management provided in Legislative Enactments are hereby transferred to the Department of Permitting, Environment and Regulatory Affairs. All references in Legislative Enactments relating to the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those references that set forth, define or otherwise affect the zoning functions) and Environmental Resources Management shall be deemed to be references to the Department of Permitting, Environment and Regulatory Affairs. All delegations of Commission authority, power

and responsibility to the Directors of the Departments of Building and Neighborhood Compliance, Planning and Zoning (only those delegations that set forth, define or otherwise affect zoning functions) and Environmental Resources Management shall be deemed to be a delegation to the Director of the Department of Permitting, Environment and Regulatory Affairs or, at the County Mayor's discretion, to the County Mayor's designee.

(d) The powers, functions and responsibilities of the Community Action Agency and the Department of Human Services provided in Legislative Enactments are hereby transferred to the Department of Community Action and Human Services. All references in Legislative Enactments relating to the Community Action Agency and the Department of Human Services shall be deemed to be references to the Department of Community Action and Human Services. All delegations of Commission authority, power and responsibility to the Directors of the Community Action Agency and Department of Human Services shall be deemed to be a delegation to the Director of the Department of Community Action and Human Services or, at the County Mayor's discretion, to the County Mayor's designee.

(e) The powers, functions and responsibilities of the Departments of Planning and Zoning (except for those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services provided in Legislative Enactments are hereby transferred to the Department of Sustainability, Planning and Economic Enhancement. All references in Legislative Enactments relating to the Departments of Planning and Zoning (except for those references that set forth, define or otherwise affect the zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be

deemed to be references to the Department of Sustainability, Planning and Economic Enhancement. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Planning and Zoning (except for those delegations that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be deemed to be a delegation to the Director of the Department of Sustainability, Planning and Economic Enhancement or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Sustainability, Planning and Economic Enhancement shall hold the powers and responsibilities and possess the qualifications of the planning director as set forth in Section 5.07 of the Miami-Dade County Home Rule Charter.

(f) The powers, functions and responsibilities of the Department of Emergency Management provided in Legislative Enactments are hereby transferred to the Department of Fire Rescue. All references in Legislative Enactments relating to the Department of Emergency Management shall be deemed to be references to the Department of Fire Rescue. All delegations of Commission authority, power and responsibility to the Director of the Department of Emergency Management shall be deemed to be a delegation to the Director of the Department of Fire Rescue or, at the County Mayor's discretion, to the County Mayor's designee.

(g) The powers, functions and responsibilities of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those powers, functions and responsibilities that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those powers, functions and responsibilities that set forth, define or otherwise affect bond programs), and Human Resources provided in Legislative Enactments are hereby transferred to the Department of Internal Services. All references in Legislative

Enactments relating to the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those references that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those references which set forth, define or otherwise affect bond programs), and Human Resources shall be deemed to be references to the Department of Internal Services. All delegations of Commission authority, power and responsibility to the Directors of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those delegations which set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those delegations which set forth, define or otherwise relate to bond programs), and Human Resources shall be deemed to be a delegation to the Director of the Department of Internal Services or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Internal Services shall hold the powers and responsibilities of the personnel director as set forth in Section 5.05 of the Miami-Dade County Home Rule Charter.

(h) The powers, functions and responsibilities of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions), and Capital Improvements (only insofar those powers, functions and responsibilities set forth, define or otherwise affect bond programs) provided in Legislative Enactments are hereby transferred to the Department of Management and Budget. All references in Legislative Enactments relating to the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those references that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those references that set forth, define or otherwise affect bond programs) shall be deemed to

be references to the Department of Management and Budget. All delegations of Commission authority, power and responsibility to the Director of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those delegations that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those delegations that set forth, define or otherwise affect bond programs) shall be deemed to be a delegation to the Director of the Department of Management and Budget, or at the County Mayor's discretion, to the County Mayor's designee.

(i) The powers, functions and responsibilities of the Miami-Dade Public Housing Agency, General Services Administration (only those powers, functions and responsibilities that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development provided in Legislative Enactments are hereby transferred to the Department of Miami-Dade Public Housing and Community Development. All references in Legislative Enactments relating to the Miami-Dade Public Housing Agency, General Services Administration (only those references that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be references to the Department of Miami-Dade Public Housing and Community Development. All delegations of Commission authority, power and responsibility to the Directors of the Miami-Dade Public Housing Agency, General Services Administration (only those delegations that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be a delegation to the Director of the Department of Miami-Dade Public Housing and Community Development or, at the County Mayor's discretion, to the County Mayor's designee.

(j) The powers, functions and responsibilities of the Departments of Park and Recreation and Public Works (only those powers, functions and responsibilities that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management

functions) provided in Legislative Enactments are hereby transferred to the Department of Park, Recreation and Open Spaces. All references in Legislative Enactments relating to the Departments of Park and Recreation and Public Works (only those references that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be references to the Department of Park, Recreation and Open Spaces. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Park and Recreation and Public Works (only those delegations that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be a delegation to the Director of the Department of Park, Recreation and Open Spaces or, at the County Mayor's discretion, to the County Mayor's designee.

(k) The powers, functions and responsibilities of the Departments of Public Works and Solid Waste Management provided in Legislative Enactments are hereby transferred to the Department of Public Works and Waste Management. All references in Legislative Enactments relating to the Departments of Public Works and Solid Waste Management shall be deemed to be references to the Department of Public Works and Waste Management. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Public Works and Solid Waste Management shall be deemed to be a delegation to the Director of the Department of Public Works and Waste Management, or, at the County Mayor's discretion, to the County Mayor's designee.

(l) Any delegation made by the County Mayor pursuant to this Section shall be made in writing and shall become effective upon the filing of the delegation, or any amendment or modification thereto, with the Clerk of the Board, with a copy to the County Attorney and each Commissioner. The Clerk of the Board shall list such delegations on the agenda of the next available Commission meeting and such

delegations shall be subject to disapproval by majority vote of those Commissioners present upon a motion made at such meeting.

(m) Notwithstanding any provision of a Legislative Enactment to the contrary, the qualification and requirements of any Department Director set forth in any Legislative Enactment may be satisfied by a designee of the County Mayor who shall (a) report directly to the Department Director and (b) have primary responsibility for overseeing the functions of the Department related to such qualifications. The County Mayor shall report to the Board of County Commissioners in writing which qualifications of a Department Director, if any, will be satisfied by a designee of the Mayor at the time the Mayor presents the appointment of the Department Director to the Board pursuant to Section 2.02(D) of the Miami-Dade County Home Rule Charter and Part 8.1 of the Rules of Procedure of the County Commission.<<

Section 7. All Implementing Orders, as amended hereby, and other actions of the Board setting fees and charges, as well as all fees consistent with appropriations adopted herein, are hereby ratified, confirmed and approved; and may be subsequently amended by Board action during the fiscal year.

Section 8. The revised Implementing Order setting the Miami-Dade Port of Miami rates, fees and charges as reflected in attachment A is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 9. The revised Implementing Order setting Animal Services Department fees as reflected in attachment B is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 10. The revised Implementing Order setting Waste Management rates, fees, and charges as reflected in attachment C is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 11. The revised Implementing Order setting Water and Sewer Department rates, fees, and charges as reflected in attachment D is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 12. The revised Implementing Order setting planning services fees and zoning services fees, including fees associated with Historic Preservation, as reflected in attachment E is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 13. The revised Implementing Order setting Vizcaya Museum and Gardens fees and charges as reflected in attachment F is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 14. The revised summary setting the Aviation Department rates, fees and charges as reflected in attachment G is made part hereof and these rates, fees and charges may be subsequently amended by Board action during the fiscal year.

Section 15. The revised schedule of Miami-Dade Fire Rescue Emergency Medical Services rates as reflected in attachment H is approved and is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 16. The revised Implementing Order setting Office of Management and Budget fees and charges for services related to annexation and incorporation as reflected in attachment I is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 17. The revised Implementing Order setting Community Action Agency and Human Services Department fees and charges as reflected in attachment J is made a part hereof and the Implementing Order may be subsequently amended by Board action during the fiscal year.

Section 18. The revised annual Special Taxing District rates as reflected in attachment K are approved and made a part hereof. These rates for the referenced Special Taxing Districts are hereby levied.

Section 19. The pay rates set forth in the FY 2011-12 Pay Plan are hereby approved.

Section 20. All allocations and reallocations of bond proceeds and interest earnings included in the 2011-12 Proposed Capital Budget and Multi-Year Capital Plan, as may be amended, are hereby authorized.

Section 21. The County Mayor, or whomever he shall so designate, is hereby authorized to use interest earned on deposit of Public Improvement Bond funds to establish and maintain an Interest and Sinking Fund Reserve Account in an amount not to exceed one year's maximum principal and interest. Interest earned in excess of the reserve shall be distributed to Public Improvement Bonds Construction Funds in accordance with standard accounting practices.

Section 22. The Finance Director is hereby authorized to establish and to receive and expend funds up to amounts received without specific appropriation pursuant to Section 5.03(C) of the Home Rule Charter for existing trust funds, working capital funds, bond construction funds, pension funds, revolving funds and any other such funds as may be approved by motion of the Board of County Commissioners during the 2011-12 fiscal year.

Section 23. The Finance Director is hereby authorized to make payment of local business tax surcharge revenues for FY 2011-12 to the Miami-Dade County Beacon Council, Inc., in accordance with state law and Resolution No. 1066-88 which authorizes the agreement between Miami-Dade County and the Beacon Council.

Section 24. All grant, donation, and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 25. The County Mayor or his or her designee is hereby authorized to execute agreements for funding allocations for Community-based Organizations approved in this ordinance as a result of a Request for Proposal or other formal selection process or individual allocations approved by the Board in the form approved by the County Attorney.

Section 26. Notwithstanding any other provision of the County Code, resolution or Implementing Order to the contrary, non-profit entities awarded grants of County monies from the District Discretionary Reserve, Commission Office Funds, or County Services Reserve shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 27. Payment by a municipality to the Municipal Services Trust Fund shall be used for services which provide benefits to the municipality or the residents thereof.

Section 28. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions in the Code of Miami-Dade County in conflict herewith; provided, however, nothing in this ordinance shall amend or supersede the requirements of Ordinance 07-45, as amended.

Section 29. The County Mayor or his/her designee is hereby authorized to execute an amendment to the Operating Management Agreement with the Performing Arts Center Trust, Inc. to effectuate the amended payment plan attached to the September 8, 2011 memorandum entitled "Information for First Budget Hearing – FY 2011-12 Proposed Budget" in the form approved by the County Attorney.

Section 30. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 31. Section 2 of Resolution No. R-954-10, Section 5 of Resolution No. R-1144-10, Section 4 of Resolution No. R-1145-10, Section 2 of Resolution No. R-28-11, Section 3 of Resolution No. R-54-11 and Section 3 of Resolution No. R-55-11, each as amended by Resolution No. R-134-11, are hereby amended to provide that the Building Better Communities General Obligation Bond Program projects referenced therein will be fully funded within the next 45 months in the amounts and fiscal years set forth in Attachment E to the September 22, 2011 memorandum entitled "Information for Second Budget Hearing – FY 2011-12 Proposed Budget." Section 2 of Resolution No. R-1133-10, as amended by Resolution No. R-134-11, is

hereby amended to provide that the Building Better Communities General Obligation Bond Program project referenced therein will be fully funded by FY 15-16 in the amounts and fiscal years set forth in Attachment E to the September 22, 2011 memorandum entitled "Information for Second Budget Hearing – FY 2011-12 Proposed Budget."

Section 32. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 33. This ordinance does not contain a sunset provision.

Section 34. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Section 6 of this Ordinance shall become and be made part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED: September 23, 2011

Approved by County Attorney as
to form and legal sufficiency. _____

ORD/ITEM F Adopted

I.O. No.: 4-4
Adopted: 09/22/2011
Effective: 10/03/2011

IMPLEMENTING ORDER
MIAMI-DADE COUNTY

PORT OF MIAMI TERMINAL TARIFF NO. 010

PORT OF MIAMI

AUTHORITY:
The Miami-Dade County Home Rule Amendment Charter, including, among others, Sections 1.01 and 2.02A

SUPERSEDES:
This Implementing Order supersedes prior Implementing Orders and revisions to Port of Miami Terminal Tariff No. 010 as it relates to those items specified in the attached Tariff pages. Any items not expressly superseded herein remain in effect.

POLICY:
Port of Miami Terminal Tariff No. 010 shall be established providing for the rates, rules and regulations for the Seaport facilities of Miami-Dade County, Florida.

PROCEDURE:
The Director of the Dante B. Fascell Port of Miami-Dade (Port of Miami) is responsible for the operation and management of the Port of Miami, including establishing rates and fees for usage of Port facilities and collection of same. Reviews and revisions of rates and fees will occur on an annual basis with recommendations for changes forwarded to the County Manager.

TARIFF:
The Tariff items adopted by this Implementing Order have been presented and are considered a part hereof. In accordance with Section 2.3 of the Code of Miami-Dade County, these official Tariff items are also filed with the Clerk of the Board of County Commissioners. Items, which are charged by the Port of Miami, shall be the same as those listed in the official Port of Miami Terminal Tariff No. 010 on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Mayor

Approved by the County Attorney as
to form and legal sufficiency ____

(Effective October 1, 2011)

FFMC - T No 010

TERMINAL TARIFF NO. 010

RATES RULES AND REGULATIONS

FOR THE

SEAPORT FACILITIES

OF

MIAMI-DADE COUNTY

FLORIDA

1st REVISED [title page] EFFECTIVE: February 5, 2000

THIS TARIFF IS ISSUED BY THE MIAMI-DADE COUNTY MANAGER UNDER AUTHORITY OF ADMINISTRATIVE ORDER NO. 4-4 PURSUANT TO SECTION 4.02 OF THE HOME RULE CHARTER; MIAMI-DADE COUNTY HAVING JURISDICTION OVER AND CONTROL OF THE OPERATION OF THE DANTE B. FASCELL PORT OF MIAMI-DADE.

FOR FURTHER INFORMATION ADDRESS

PORT DIRECTOR
DANTE B. FASCELL PORT OF MIAMI-DADE
1015 NORTH AMERICA WAY
MIAMI, FLORIDA 33132
(305) 371-7678

TARIFF NO. 010

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ISSUED BY

MIAMI-DADE COUNTY SEAPORT DEPARTMENT

CHECK SHEET

PAGE NUMBER	REVISION	EFFECTIVE DATE	PAGE NUMBER	REVISION	EFFECTIVE DATE
Title Page	1st Revised	02-05-00	23	18th Revised	10-01-11
Table of Contents	Original	03-31-94	24	10th Revised	10-01-11
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Issued By
MIAMI-DADE COUNTY SEAPORT DEPARTMENT

Reference marks and symbols used to indicate the effect of corrections to this Tariff are in compliance with FMC General Order 13, as amended as follows:

(R) To denote a reduction

(A) To denote an increase

(C) To denote changes in wording which result in neither an increase nor decrease in charges

(D) To denote a deletion

(E) To denote an exception to a general change

(N) To denote reissued matter

(I) To denote new or initial matter

UNITS OF WEIGHT & MEASURE

Customary international (metric) and U.S. units of weight and measure governing the determination of rates and charges assessed under this Tariff are as follows:

1 Acre	43,560	Square Feet
1 Kilogram	2.2046	Pounds
1,000 Kilograms	2,204.62	Pounds (1 Metric Ton)
1 Pound	0.4536	Kilograms
2,000 Pounds	907.1847	Kilograms (1 Short Ton)
1 Metric ton (1 Kilo ton)	1.1023	Short Tons
1 Short Ton	2,000	Pounds
1 Short Ton	0.9072	Metric Ton
1 Long Ton	2,240	Pounds
1 Foot	0.3048	Meter
1 Meter	3.2808	Feet
1 Cubic Foot	0.0283	Cubic Meters
1 Cubic Meter	35.315	Cubic Feet
1 Bushel Grain (US) 60 Pounds	27.216	Kilograms
1 Barrel (US) 42 Gallons	158.9873	Liters
1 Cubic Meter	423.792	Ft. Board Measure
1,000 Ft. Board Measure	83.33	Cubic Feet
1,000 Ft. Board Measure	2.36	Cubic Meters
6.4 Barrels (US, Bunker Fuel Only)	1,000	Kilograms
1 Liter	0.2642	Gallons
1 Gallon	3.7854	Liters
1 Gallon (Fresh Water)	8.34	Pounds

METRIC CONVERSION GUIDE

TO CHANGE	TO	MULTIPLY BY
Cubic Feet	Cubic Meters	0.0283
Cubic Meters	Cubic Feet	35.3145
Cubic Meters	Cubic Yards	1.3079
Cubic Yards	Cubic Meters	0.7646
Feet	Meters	0.3048
Gallons (US)	Liters	3.7854
Inches	Millimeters	25.4000
Inches	Centimeters	2.5400
Kilograms	Pounds	2.2046
Liters	Gallons (US)	0.2642
Liters	Pints (Dry)	1.8162
Liters	Pints (Liquid)	2.1134
Liters	Quarts (Dry)	0.9081
Liters	Quarts (Liquid)	1.0567
Meters	Feet	3.2808
Meters	Yards	1.0936
Metric Tons	Tons (Long)	.8942
Metric Tons	Tons (Short)	1.1023
Millimeters	Inches	0.0394
Miles	Kilometers	1.6093
Pints (Dry)	Liters	0.5506
Pints (Liquid)	Liters	0.4732
Pounds	Kilograms	0.4536
Quarts (Dry)	Liters	1.1012
Quarts (Liquid)	Liters	0.9463
Square Feet	Square Meters	0.0929
Square Meters	Square Feet	10.7639
Square Yards	Square Meters	.8361
Tons (Long)	Metric Tons	1.0160
Tons (Short)	Metric Tons	0.9072
Yards	Meters	0.9144

SECTION ONE
DEFINITIONS

FMC SUBRULE: 34-A01

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
The granting of permission to use a specified berth.	BERTH ASSIGNMENT	100
Each 24-hour period or fraction thereof during which a vessel occupies an assigned berth.	BERTH DAY	102
A unit of quantity for lumber equal to the volume of a board that is 12x12x1 inches - abbr. BF. If the number of BF is not listed on the manifest, then all charges will be assessed by manifested weight.	BOARD FOOT	103
The service of counting and checking cargo against appropriate documents for the account of the cargo or the vessel, or other person requesting same.	CHECKING	104
Miami-Dade County, organized and existing under and by the virtue of the laws of the State of Florida, and situated in the County of Miami-Dade in Florida.	COUNTY	106
The legislative governing body of Miami-Dade County as provided for in the charter of Miami-Dade County.	COUNTY COMMISSION (C)	108
The administrative head of Miami-Dade County, appointed by the Mayor, who is responsible for the efficient operation of all County Departments.	COUNTY MANAGER (C)	110
Dangerous cargo (includes hazardous materials, explosives, radioactive materials, etc.) Items included in Title 33 of the Code of Federal Regulations Section 160.203 and further defined in sections referenced therein.	DANGEROUS CARGO	111
The charges assessed against a vessel for berthing at a wharf, pier, bulkhead structure, or bank, or for mooring to a vessel so berthed.	DOCKAGE	112
A plan developed to ensure the application of security measures designed to protect the facility and its servicing vessels or those vessels interfacing with the facility, their cargoes, and persons on board at the respective MARSEC Levels pursuant to all applicable laws including but not limited to 33 Code of Federal Regulation 101.105, et seq.	FACILITY SECURITY PLAN (FSP)	113
The specified period during which cargo may occupy space assigned to it on terminal property free of wharf demurrage or terminal storage charges immediately prior to the loading or subsequent to the discharge of such cargo on or off the vessel.	FREE TIME	114
The service of physically moving cargo between point of rest and any place of the terminal facility, other than the end of ship's tackle.	HANDLING	116

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

The service of providing heavy lift cranes and equipment for lifting cargo.	HEAVY LIFT	ITEM 118
New Year's Day.....January 1 Martin Luther King's Birthday.....3rd Monday in January Presidents' Day.....3rd Monday in February Memorial Day.....Last Monday in May Independence Day.....July 4 Labor Day.....1st Monday in September Columbus Day.....2nd Monday in October Veterans' Day.....November 11 Thanksgiving Day.....4th Thursday in November Christmas Day.....December 25 In the event a legal holiday falls on a Saturday, it is celebrated on the preceding Friday, and in the event a legal holiday falls on a Sunday, it is celebrated on the succeeding Monday.	PORT LEGAL HOLIDAYS (For billing purposes only)	119
The service of loading or unloading cargo between any place on the terminal and railroad cars, trucks, lighters or barges or any other means of conveyance to or from the terminal facility.	LOADING AND UNLOADING	120
Any Person carrying on the business of furnishing wharfage, dock, warehouse, or other marine terminal services or facilities in connection with a common carrier by water in the United States or its possessions.	OPERATOR	122
Port of Miami-Dade does not provide longshoremen, checkers or handlers for cargo or baggage; nor does it handle, count, or provide guards or security for cargo and ships. These services are provided by franchised stevedoring, cargo handling, and steamship agency firms. A list of firms authorized to perform these services is available upon request from the Seaport Marketing Division, Permit Section.	NON-OPERATING PORT	123
A notice issued by the United States Coast Guard or other federal, state or local agency for an alleged violation. The notice contains the applicable law or regulation violated and the corresponding proposed penalty and conditions to resolve the case.	NOTICE OF VIOLATION (I)	123a
A passenger traveling in an American-flag vessel.	PASSENGER DOMESTIC	124
A passenger traveling in a foreign-flag vessel.	PASSENGER FOREIGN	126
Any child, foreign or domestic, who has not reached its twelfth birthday, as of the date of embarkation or debarkation.	CHILD PASSENGER	127

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

"Person" shall be defined in Florida Statutes Section 1.01 (3), and shall include municipal, governmental and public bodies and their agents, when such bodies or agents are using the Port terminal facility.	PERSON	ITEM 128
That area on the terminal facility which is assigned for the receipt of inbound cargo from the ship and from which area inbound cargo may be delivered to the consignee, and that area which is assigned for the receipt of outbound cargo from shippers for vessel loading.	POINT OF REST	130
This term is synonymous with the term "Seaport Director."	PORT DIRECTOR	132
This term is synonymous with the term "Seaport Department," "Port," "Port of Miami," "Port of Miami-Dade."	DANTE B. FASCELL PORT OF MIAMI-DADE (C)	134
A pronoun in one gender includes and applies to other genders as well.	PRONOUNS (I)	135

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
One or more structures comprising a terminal unit, and including, but not limited to wharves, warehouses, covered and/or open storage space, cold storage plants, grain elevators and/or bulk cargo loading and/or unloading structures, landings and receiving stations, used for the transmission, care and convenience of cargo and/or passengers in the interchange of same between land and water carriers or between two water carriers.	PORT TERMINAL	136
The department of Miami-Dade County created to operate, manage and develop the Seaport and terminal facilities of Miami-Dade County.	SEAPORT DEPARTMENT	138
The vessel representative responsible for the collection and payment of all charges assessed on a vessel for which they file a Request for Ship's Berth Assignment and provide accurate manifest documentation. All Ship Agents must be bonded and permitted by the Seaport Department to transact business at the Port of Miami.	SHIP AGENT	139
A vessel having a container/trailer capacity of 750 TEUs or less.	SMALL BOAT (C)	140
A publication containing the rates, charges, rules regulations and practices of any Person carrying on the business of furnishing wharfage, dock, warehouse, or other marine terminal services or facilities in connection with a common carrier by water in the United States or its possessions.	TARIFF	142
A schedule, tariff, supplement to, or revised or amended page of a schedule or tariff.	TARIFF PUBLICATION	144
The service of providing warehouse or other terminal facilities for the storing of inbound or outbound cargo, including wharf storage, shipside storage, closed or covered storage, open or ground storage, bonded storage and refrigerated storage, after storage arrangements have been made.	TERMINAL STORAGE	146

		ITEM
The use of the terminal facility by any rail carrier, lighter operator, trucker, shipper or consignees, their agents, servants, and/or employees, when they perform their own car, lighter or truck loading or unloading, or the use of said facilities for any other gainful purpose for which a charge is not otherwise specified.	USAGE	150
Except as otherwise provided in individual items, the term "vessel" means floating craft of every description, and shall include in its meanings the term "owners and agents" thereof.	VESSEL	152
A charge assessed against cargo remaining in or on terminal facilities after the expiration of free time unless arrangements have been made for storage. Wharf demurrage is also applicable to cargo remaining in or on terminal facilities after expiration of an authorized storage period.	WHARF DEMURRAGE	154
A charge, assessed against the cargo or vessel on all cargo passing or conveyed over, onto, or under wharves or between vessels (to or from barge, lighter, or water), when berthed at a wharf or when moored in slip adjacent to wharf. Wharfage is solely the charge for use of wharf and does not include charges for any other service.	WHARFAGE, CARGO	156
A charges assessed against a passenger on a vessel, other than a crew member, when embarking from or debarking to port property. Passenger wharfage is solely the charge for use of wharf and other passenger facilities and does not include charges for any other service.	WHARFAGE, PASSENGER	158

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

APPLICABILITY OF TARIFF		ITEM
The charges, rates, rules and regulations published in this tariff shall apply equally to all users of, and all traffic on the waterways and facilities owned and operated by Miami-Dade County, Florida under the jurisdiction of the Seaport Department, on and after the effective date of this tariff or any supplements thereto. Should there be any matter requiring clarification or interpretation of any tariff item, the Seaport Director, by delegation from the County, shall be the sole judge as to the application and interpretation of this tariff. The Seaport Director shall have the authority to deny, cancel, refuse, suspend or revoke a company's permit when that company has violated tariff rules and regulations or has violated established Port procedures, or has withheld or falsified information, or has been involved in any type of unlawful activity.	APPLICATION OF TARIFF AND SUPPLEMENTS (I)	200
The use of the waterways and piers, wharves, bulkhead, docks and other facilities under the jurisdiction of the Seaport Department shall constitute a consent to the terms and conditions of this tariff, and evidence an agreement on the parts of the vessels, their owners and agents, and other users of such waterways and facilities to pay all charges specified in this tariff and be governed by all rules and regulations published herein.	CONSENT TO TERMS OF TARIFF	202
A right of administrative review exists for actions or inactions of the Port Director and/or the Department pursuant to Section 28A-7, Code of Miami-Dade County.	APPEALS	204

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

ADMINISTRATIVE RESTRICTIONS, LIMITATIONS AND REQUIREMENTS		ITEM
The Seaport Department is not obligated to provide storage or accommodation for property which has not been transported, nor is intended to be transported by water to or from the Port; nor is it obligated to provide extended storage or other services beyond reasonable capacity of the facilities; nor is it obligated to provide extended storage for any property in the course of normal operations, beyond a period of time determined by the Director. The Seaport Department is not obligated to accept any cargo, either inbound or outbound, which is not compatible with the accepted objectives of the Port and the established assurances to the community. The refusal of any such cargo is discretionary with the Director. The Seaport Department is not obligated to issue any permit, including stevedore permit or renewal. The Seaport shall consider other factors such as the granting or renewal of a permit does not lead to duplication of services that could lead to destructive competition or a reduction of the quality of services to our customers and persons using the Port of Miami-Dade and its facilities, and does not lead the Port of Miami-Dade to uncertainty, disruption and/or unstable environment in the rendering of such services.	GENERAL RESTRICTIONS AND LIMITATIONS (C)	210
The Seaport Department shall not be responsible for any damages to freight being loaded, unloaded, handled, stored, or otherwise present on its facilities, or for loss of any freight or for any delay to same. The Seaport Department shall not be responsible for any loss or damage to freight on or in its facilities by reason of fire, leakage, evaporation, natural shrinkage, wastage, decay, animals, rats, mice, other rodents, moisture, the elements, discharge of water from sprinkler fire protection systems, or by or from any other cause. The Seaport Department shall not be responsible for delay, loss or damage arising from riots, strikes, or labor disturbances of any persons, or for any loss due to pilferage or thievery, or to any other cause. The Seaport Department shall not be responsible for any personal injuries or death resulting from any cause whatsoever on its properties or facilities. The Seaport Department shall not be relieved from liability for occurrences which are caused solely by its own negligence.	DISCLAIMER FOR LOSS OR DAMAGE	212

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The placing of property of any nature, including cargo on Seaport property pursuant to this tariff shall not be construed under any circumstances as a bailment of that property, and Miami-Dade County, its officers, employees, and agents, shall not be considered as bailee of any property whatsoever.	PLACEMENT GOODS NOT TO BE BAILMENT	ITEM 213
Any cargo on which charges have not been collected within 90 days shall be considered abandoned cargo. The Seaport Department reserves the right to remove any or all such property to another part of the premises, or remove it and place in storage off the Port at the risk and expense of the owner. The Seaport Department may retain possession of the property until all charges have been paid. When the Director determines final abandonment of cargo in any instance, he shall dispose of same under established County procedures.	ABANDONED CARGO	214
All vessels, their owners and agents, and all other users of the waterways and facilities, shall furnish the Director copies of inbound or outbound manifest or other documents in a form satisfactory to the Director, or a full and correct statement, signed and certified to, on blanks furnished by the Seaport Department, showing weights or measurements of the various items discharged or loaded and the basis on which freight charges are assessed, within ten days after the arrival and/or departure of vessels, excepting Saturdays, Sundays and holidays. It is the stevedores' responsibility to provide the Port of Miami-Dade with complete loading and discharge guides to verify the vessel manifest(s).	FURNISHING CARGO STATEMENTS AND VESSEL REPORTS	216
A service fee of one-half of one percent (1/2 of 1%) of total charges resulting from the calculation of charges reflected on such documents, for each 24-hour period or fractional part thereof, including Saturdays, Sundays and holidays, will be assessed for incomplete, incorrect, non-certified or late submission of documentation required for entry to the Port or for the calculation or verification of Port charges. This service fee shall be assessed in addition to all other penalties imposed by this tariff. The minimum service fee is ten dollars ($10.00).	LATE DOCUMENTATION ON SERVICE FEE (C)	217

		ITEM
All charges assessed under this tariff are due as they accrue, and invoices issued by the Port are due and payable upon presentation. Any invoice remaining unpaid the last day of the month following the month billed is delinquent, and the Port users billed will be placed on a delinquent list. A delinquent invoice is subject to a penalty charge of one and one half percent (1-1/2%) for each month that said invoice remains delinquent at end of the month. This penalty charge shall be applied for a maximum period of six months subsequent to which the Seaport shall either negotiate an agreement with the Port user for collection of the delinquent charges, if not previously paid, or pursue standard collection procedures. Payment for returned checks dishonored by the bank (NSF) shall be made pursuant to Florida Statute (F.S. 832.07). In the event where a Port user has presented more than one (1) NSF check to the Port for payment, the Director, at his discretion, may require the Port User to pay the Port via a cashier's check, payable from a local bank, or an alternative method of payment approved by the Director or his designee. The Port assigns the responsibility for the collection and payment of all charges assessed on a vessel to the Ship's Agent company authorized by the Seaport Director to file the Request for Ship's Berth Assignment for the vessel. The Port must be paid according to the terms stipulated in this tariff item regardless of when the Ship's Agent, vessel, its owners or agents are reimbursed. The Port reserves the right to refuse the use of Port facilities and services to any Port user on the delinquent list and to demand payment of charges in advance before further services will be performed or facilities used. Sales Tax Rates and charges contained in this tariff are exclusive of any sales tax. Applicable sales taxes shall be paid to the Port at the time and by the entity responsible for payment of the tariff charges for which the tax is imposed. Cruise and cargo shipping lines may elect to pay all invoices directly to the Port. Shipping lines choosing direct billing may contact the Port's permit section to set up the account, which still requires a permit, insurance coverage and payment guarantee, as per Items 714 and 222 of the Tariff.	PAYMENT OF BILLS (I)	218

		ITEM
Large volume non-terminal operating customers that do not have Board of County Commissioners approved volume agreements, upon certification by the Port's common user terminal operator, that either the customer is anticipated to load/unload in excess of 100,000 tons of cargo per fiscal year, or the customer is participating in a Port approved and Federal Maritime Commission approved, vessel sharing agreement with other lines which will result in the vsa participants loading/unloading over 100,000 tons of cargo per fiscal year, may apply to the common user terminal operator for a certification of Base tons, and upon such certification and written acceptance of same by the Port, may receive the following Tariff incentives on an annual fiscal year basis: Base Tons (first 100,000 tons per fiscal year) — 0% off of applicable published Tariff for Dockage and Wharfage 100,001-250,000 Tons per fiscal year — 20% off of applicable published Tariff for Dockage and Wharfage 250,001-500,000 per fiscal year — 30% off of applicable published Tariff for Dockage and Wharfage 500,001-750,000 Tons per fiscal year — 40% off of applicable published Tariff for Dockage and Wharfage Tons in excess of 750,000 per fiscal year — 45% off of applicable published Tariff for Dockage and Wharfage Base Tons include those tons loaded/unloaded at the Port of Miami, during any fiscal year that are billed to a customer, regardless of shipping arrangements. In any circumstances, no discounts will be applied to Base tons. The Port Director, at his discretion, shall prepare a statement of rules and guidelines regarding the certification process. The incentive discounts enumerated above only apply, where applicable, to dockage and wharfage rates, and shall have no effect on any other fee, rate, or tariff due under any other provision of, Tariff No. 10 or otherwise. This Item is subject to revision or revocation with 30 days notice at the discretion of the Port Director. The Port has the right to recalculate and reset the Base Year tons every three years in the exercise of its discretion, such recalculation shall be in accordance with the Port Director's guidelines. To remain eligible for the volume incentive, the participating lines' customer accounts must be current with no delinquent balances. Under the Director's guidelines, accounts will be monitored monthly and the appropriate action taken for delinquent accounts. *New Cargo Services Calling at the Port of Miami-Dade* During the first fiscal year which a New Service calls at the Port, upon written request by a ship line, that service is eligible to receive an incentive rate for the first calendar year only, equal to 35% off of the applicable published Tariff for Dockage and Wharfage. In lieu of these tonnage-based discounts, the Director may choose to grant a container/throughput-based discount. The per container rate discount, inclusive or not of crane charges, may be extended to new cargo services calling at any Port terminal offering third party services.	PAYMENT OF BILLS (I)	218

		ITEM
On-Line Payments Invoices can now be paid on-line using the Port's *SeaPal* online service via e-checks or credit cards. The Port also offers online payments for account replenishment for ground transportation and truck scale accounts using e-checks or credit cards. There are no processing charges for any e-check transactions. All ground transportation companies are required to pay for trip fees using the online services, using either the account replenishment method or making a payment on a one time basis. For companies that infrequently visit the Port, less than 5 times per year, prior arrangement for a trip and payment must be made and communicated through the permit section at the Port before the company's vehicle(s) visit the Port. Shipping companies, cruise and/or cargo, or their agents, are required to pay all invoices via wire transfer or using the Port's *SeaPal* online payment service. All e-check transactions which are dishonored by the servicing bank due to nonsufficient funds (NFS), will also be treated pursuant to Florida Statute (F.S. 832.07) and as previously noted in this section.	PAYMENT OF BILLS (I)	218

		ITEM
The Seaport Director shall have the authority to implement emergency temporary changes to this Tariff to remain competitive with other ports. These temporary changes will be consistent with the provisions of Item 200. Such changes will be documented and submitted to the Office of the Miami-Dade County Manager. If such temporary changes remain in place for a period of twelve months and are subsequently expected to remain permanent, they shall be submitted to the Board of County Commissioners for approval.	TEMPORARY EMERGENCY CHANGES TO TARIFF (C)	219

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
All vessels, their owners and agents, and all other users of the waterways and facilities, shall be required to permit access to manifests of cargo, passengers, railroad documents, and all other documents for the purpose of audit for ascertaining the correctness of reports filed, or for securing the necessary data to permit correct estimate of charges.	ACCESS TO RECORDS	220
All users of Port facilities shall indemnify and hold harmless the County and its officers, employees, agents and instrumentalities from any and all liability, fines, losses or damages, including attorneys' fees and costs of defense, which the County or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, notices of violation, causes of actions or proceedings of any kind or nature arising out of, relating to or resulting from the users' use of Port facilities. All users of Port facilities shall pay all claims, fines and losses in connection therewith and shall investigate and defend all claims, suits or actions of any kind or nature in the name of the County, where applicable, including appellate proceedings, and shall pay costs, fines, judgments and attorneys' fees which may issue thereon, provided the County shall have given reasonable written notice of such matter with full right to defend and shall cooperate in such defense.	INDEMNIFICATION	221
Users of the Port facilities are required to furnish the County with a Payment Guarantee, insuring the County against loss of any funds and indemnifying the County in full for the payment of bills that accrue as a result of dockage, notices of violation, cargo and passenger wharfage, water sales, storage, rentals, leases, warehousing, wharf demurrage, track rentals, electric current and any other charges that may accrue for services rendered by the County. The Director is authorized to determine and fix the amount of the required Payment Guarantee. The Director is also authorized to designate the persons who shall be required to post the bond required by this section. Standard Lease (boilerplate) Agreement Lessees shall furnish to the Port a *payment guarantee* prior to occupancy of the leased space equivalent to the duration of the cancellation notification: thirty (30) days for a month to month lease term and ninety (90) days for 1 to 5 year lease terms.	PAYMENT GUARANTEE	222
The rates and charges published in this tariff do not include any insurance of any nature. All permitted users of the Port facilities may be required to carry Comprehensive General Liability and/or Auto Liability. Certificates of insurance evidencing such insurance must name Miami-Dade County as the certificate holder and must include the County as an Additional Insured as respects General Liability. In general, the minimum insurance coverage shall not be less than $100,000 per person and $300,000 per accident for bodily injury and $50,000 per accident for property damage. Additional coverage may be required pursuant to other sections of this Tariff. Cartage companies are required to carry a minimum of $1,000,000 liability insurance.	INSURANCE (I)	224

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

NAVIGATION		ITEM
It shall be unlawful for any person, firm or corporation whether as principal, servant, agent, employee, or otherwise, to anchor any vessel, boat, barge or other watercraft of any kind in any of the turning basins or channels in the Port of Miami-Dade, or to otherwise obstruct navigation, except in cases of actual emergency.	ANCHORAGE OR OBSTRUCTION IN TURNING BASINS AND CHANNELS (C)	230
All vessels, barges or other watercraft, while anchored, moored, or maneuvering in the waterways of the Port of Miami-Dade, must at all times of the night show proper lights.	LIGHTS AT NIGHT (C)	232
It shall be unlawful for any person, firm or corporation to deposit, place or discharge into the waterways of the Port of Miami-Dade, any ballast, dunnage, sanitary sewage, butcher's offal, garbage, dead animals, gaseous liquid or solid matter, oil, gasoline, residuum of gas, calcium, carbide, trade waste, tar or refuse, or any other matter which is capable of producing floating matter or scum on the surface of the water, sediment or obstruction on the bottom of the waterways, or odors or gases of putrefaction. All vessels and all persons using Port facilities shall take every precaution to avoid pollution of the air. County air pollution control procedures will be strictly enforced. In addition to these regulations, all appropriate federal, state and local laws, rules or regulations pertaining to air and water pollution shall be rigidly observed.	POLLUTION OF AIR AND WATER (C)	234
It shall be unlawful for vessels or other water craft to proceed at a speed which will endanger other vessels or structures or to cause wake damage. All applicable federal, and local rules and regulations apply.	SPEED	236

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
BERTHING The agent for a vessel desiring a berth at the Port of Miami-Dade shall, as far in advance of the date of docking as possible, make application to the Port of Miami-Dade berthing office in writing in the manner prescribed for a berth specifying the name of vessel, size, the date and estimated time of arrival, date and time of sailing, and the nature and quantity of cargo, if any, to be loaded or unloaded.	APPLICATION FOR BERTH (C)	240
All berthing assignments shall be made by the Seaport Department and must be rigidly observed. Any vessel which does not adhere to an established arrival schedule and conflicts with berth assignments previously made may be assigned an alternate berth or await the vacancy of a preferred berth. Port of Miami-Dade reserves the right to assign berths for the optimal utilization of the Seaport's facilities.	ASSIGNMENT OF BERTH (C)	242
Every vessel, boat, barge or other craft must, at all times, have on board a person in charge with authority to take such action in any actual emergency as may be necessary to facilitate common navigation or commerce, or for the protection of other vessels or property. The Director has discretionary authority to order and enforce the removal or change the berth or location of any vessel, boat, barge, or other water craft at its own expense, to such place as he may direct, for the purpose of facilitating navigation or commerce, or for the protection of other vessels or property, and it shall be unlawful for the master, owner or agent of such vessel to fail, neglect, or refuse to obey any such order. If there is no responsible person available, or if the person in charge refuses to shift the vessel as directed, the Seaport Department shall have the vessel shifted at the risk and expense of the vessel.	CHANGE OF BERTH	244
Any vessel berthed in an unauthorized manner or shifted without approval of the Seaport Department shall be subject to an assessment in the amount equal to twice the published dockage fee. Such vessel may be moved to a properly designated berth without notice by the Seaport Department at the owner's risk and expense.	UNAUTHORIZED BERTHING	246

		ITEM
Any vessel accepted for berthing at the Port of Miami-Dade may be required to be worked continuously to completion, even with overtime, if necessary, when the assigned berth or the Port of Miami-Dade is declared congested by the Port Director. Any vessel refusing to honor this requirement shall be considered as unauthorized berthing and the provisions of Item 246 shall apply.	VESSEL TO BE CONTINUOUSLY WORKED (C)	248
In case of fire on board a vessel docked in Port, such vessels should sound five (5) prolonged blasts of its whistle or siren, each blast to be from four to six seconds in duration, to indicate a fire on board, or on the wharf at which the vessel is berthed. Such signal should be repeated at intervals to attract attention and be used as an additional method for reporting a fire.	EMERGENCIES	249
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FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

ALLOCATION OF SPACE		ITEM
The Director shall control the allocation of the space, covered or open on the Seaport properties. All persons using port property in any manner shall strictly comply with such allocations. The Director is authorized to move freight or other articles, at owner's or agent's expense, in order to enforce this item. In all cases, the objective of space allocation is to insure maximum flexibility and utilization of available space, both covered and open, and the Director shall be the sole judge in the matter.	GENERAL	250
Where leasing is involved as for office, warehouse or open ground space, normal County procedures and requirements shall be followed in addition to those set out in this tariff.	LEASING (C)	252
Users of the port properties shall not assign or transfer any right or privileges granted to it under the terms and conditions of any contractual agreement to which it is a party with the County, nor shall the users of the port enter into a contract with a third party involving the use or allocation of Seaport properties without the prior written approval of the Port Director.	THIRD PARTY CONTRACTS	254
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FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

WHARVES		ITEM
All stevedores, terminal operators, vessels and their owners, agents, and all other users of the facilities shall be held responsible for the general cleanliness of their property which has been allocated, assigned or leased to them. This shall include those parts of the aprons, gutters, rail docks and truck docks used in connection with any specific loading, unloading or handling operations and yards. If such users do not properly clean the facilities or property they have been using or assigned, the Director may order the property cleaned and placed in good order and charge the users responsible at the following charges: Sweeper and staff.....$ 200.00 per hour Overtime (hour x 1.5).....$ 300.00 per hour Holidays (11per County).....$ 400.00 per hour or The Director, or his designee, may elect to utilize a third party (janitorial company, etc.) to effect the needed cleaning/housekeeping operation at the going rate at the time normally charged by the company selected plus a 5% administrative fee as calculated on the total of any invoice/s submitted by the company for the services rendered. Tenants unable to perform these services may request these services on an as needed or regularly scheduled basis through the Seaport's Facilities Maintenance Division. These rates will require review annually.	CLEANLINESS OF PREMISES (A)	260
It is the responsibility of the stevedoring company to remove, or have removed, any empty yacht/boat cradles from the dock aprons and other common use areas within the Port of Miami no later than 24 hours following the yacht/boat being removed from the cradle. Failure to comply will result in a charge of $800.00 per day, per cradle, until removed. This fee will be assessed to the responsible stevedoring company.	BOAT CRADLE REMOVAL (A)	261
Vessels, their owners or agents, and all other users of the Port facilities or equipment shall be held financially responsible for any damage sustained while the facilities or equipment are in their control or which are occasioned by them. The Seaport Department may detain any vessel or other watercraft responsible for damage to the facilities until sufficient security has been given for the amount of damage. It shall be the responsibility of the users of the facilities or equipment to report any damages to the Seaport Department immediately.	DAMAGE TO FACILITIES	262
Anyone on the Port property at any time becoming aware of an emergency situation of any nature should notify a Seaport Department representative by the fastest means, while taking such immediate direct action as may be appropriate.	EMERGENCIES	264

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Conveyors of dangerous cargo, as defined in the Code of Federal Regulations (CFR) must comply with all CFR requirements and obtain approval from the United States Coast Guard before such dangerous cargo is handled over or received on the wharves or other facilities of the Seaport. Failure to obtain approval shall be construed as an incomplete, inaccurate and/or late submission of documentation, and subject to provisions of Item 217 in this Tariff. Any cargo, including transshipments, which requires, for transport purposes, special labeling as hazardous, explosive, dangerous, flammable, radioactive, poisonous or gas is not allowed to remain on the Port overnight without prior, written notification to the Port Director or designee. Wharf Demurrage Charges shall apply after 24 hours.	EXPLOSIVES INFLAMMABLES OTHER HAZARDOUS MATERIALS (C)	266
It shall be unlawful for any Person to loiter upon the properties of the Seaport Department. It shall be unlawful for unauthorized Persons to enter cargo movement or handling areas. Persons using the Port facilities do so at their own risk, and the Seaport Department will assume no responsibility for injuries or damages sustained.	LOITERING ON PORT PROPERTY	268
Painting signs on structures belonging to the Seaport Department is prohibited without prior approval. Signs to be erected on the Port shall be furnished by the Port users and erected or placed by the user after the Director shall have approved the design, material and size of said signs. All signs shall be uniform.	SIGNS	270
It is strictly prohibited and unlawful for any Person to smoke inside any building located on the Port, in accordance with the Florida Clean Indoor Air Act of 1987, as amended by the State Legislature in 1992, and the Miami-Dade County Administrative Order No. 8-6, as amended April 7, 1994. Further, smoking restrictions on outdoor smoking may be as posted.	SMOKING	272
It shall be unlawful for any Person to solicit or carry on any business on the Seaport property without first obtaining a permit from the Seaport Department of Miami-Dade County as required by this tariff, by Ordinance No. 64-22, and subject to having the required occupational licenses.	SOLICITATION	274

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
It shall be unlawful to park automobiles in any restricted area or to park any automobile, truck, trailer or any other vehicle in loading zones for any longer period than is necessary to load or discharge cargo or passengers.	VEHICLES	276
It shall be the responsibility of all Seaport users and tenants to provide their own security personnel when they have cargo or other property on the Seaport that has a high susceptibility to theft. Security personnel so employed and utilized within a restricted area and/or area of cargo operations shall have in their possession a Seaport identification card issued in compliance with Chapter 28A of the Code of Miami-Dade County - Seaport Security and Operations. All security personnel so employed, whether armed or unarmed, shall be able to converse in the English language, and be licensed by the State of Florida. Seaport users and tenants intending to utilize security personnel, other than those security companies permitted to do business on the Seaport on a permanent basis, shall provide written notice at least 24 hours prior to their utilization. Such notice shall be addressed to the Seaport Security Division Chief, with a copy provided to the Cargo Operations Duty Officer.	SECURITY (C)	278
Stevedores' tools, appliances, equipment, vehicles, or any other material or object which is not part of the cargo will not be permitted to remain on the wharves and wharf premises, or in the transit sheds, except at the discretion of the Director. Cargo or gear will not be stored on the aprons, in driveways, roadways, on railroad tracks or any other locations that would hamper normal Port operations without specific approval of the Seaport Department. If not removed when so ordered, it shall be subject to removal by the Seaport Department at the agent's expense, at cost plus 100%.	WHARF OBSTRUCTION	280

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

DOCKAGE		ITEM
Dockage shall be based on the highest gross registered tonnage or the overall length of the vessel as shown in Lloyd's Register of Shipping, ship registry papers or yard papers. However, the County reserves the right to admeasure any vessel when deemed necessary and use such admeasurement as the basis for dockage.	BASIS OF CHARGE	300
Dockage shall commence when a vessel is made fast to a wharf, pier, bulkhead structure, or bank or to another vessel so berthed, and shall constitute one day's dockage for the ensuing 24-hour period or any part thereof. Any part of a subsequent 24-hour period shall be construed as an additional day until such vessel has vacated the berth. Dockage is based on straight running time. Shifting from one assigned berth to another or sea trials shall not interrupt the straight running time. In the event of multiple daily sailings for the same vessel, only one dockage fee per 24-hour period will be assessed.	DURATION OF DOCKAGE	302
Upon submission of a written request and at the Director's discretion, non-home-ported vessels docked at the port for cultural, educational, and/or charitable events may be exempt from dockage charges.	DOCKAGE FOR CULTURAL, CHARITABLE EVENTS (I)	303
Any vessel berthed in an unauthorized manner or shifted without approval of the Seaport Department shall be subject to dockage in an amount equal to twice the published fee. (See also Item 246)	DOCKAGE FOR UNAUTHORIZED BERTHING	304
The Port will provide non-fixed dockage for berthing permitted tugs engaged in tugboat towing and related services. All berths shall be assigned by the Seaport Operations Berthing Office. The Port reserves the right to move or rotate the berth locations to accommodate commercial shipping and/or cruise traffic.	DOCKAGE RATES FOR TUGS (N)	305

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Cruise passenger vessels arriving on any day Thursday through Monday, and departing within less than 24 hours from time of arrival, shall be assessed dockage on the basis of each gross registered ton per 24-hour period or fraction thereof at the rate of .....$.31 * Cruise passenger vessels arriving on Tuesday through Wednesday, and departing within less than 24 hours from time of arrival, shall be assessed dockage on the basis of each gross registered ton per 24-hour period or fraction thereof at the rate of .....$.27 * Cruise passenger daily vessels, whose published schedule provides for not less than 300 calls during a twelve (12) month period, shall be assessed dockage on the basis of each gross registered ton per 24-hour period, or fraction thereof at the rate of.....$.20 * Such a vessel, which for any reason fails to complete a minimum of 300 calls during such twelve (12) month period, shall retroactively be assessed dockage as otherwise provided for in this item. Multi-day cruise vessels with a capacity of less than 200 passengers arriving on a weekday, and departing within 24 hours from time of arrival, shall be assessed dockage based on each gross registered ton per 24-hour period or fraction thereof at the rate of .....$.26 * Intercoastal Tug and Barge Lines providing container service between Miami and other continental U.S. ports will not be assessed dockage charges while they are loading or discharging containers. Special rates for these services are listed under Cargo Wharfage Charges. All other vessels shall be assessed dockage based on gross registered ton per 24-hour period or fraction thereof at the rate of.....$.31 the absence of reliable tonnage data, vessel shall be assessed for each lineal foot per 24-hour period or fraction thereof at the rate of.....$3.00 * Excluding inaugural activities for homeport ships at the discretion of the Director.	DOCKAGE CHARGES EXCEPT GOVERNMENT VESSELS AND OCEAN RESEARCH VESSELS (A)	306

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

U.S. Naval vessels, U.S. Coast Guard, foreign Naval vessels, and historical and/or heritage vessels visiting the Port of Miami-Dade, shall be assessed dockage on the basis of each displacement ton per 24-hour period or fraction thereof at the rate of $.20	DOCKAGE CHARGES FOR MILITARY, HISTORICAL, HERITAGE VESSELS (A)	ITEM 308
Ocean research vessels shall be assessed dockage on the basis of each gross registered ton per 24-hour period or fraction thereof at the rate of.....$.22	DOCKAGE CHARGES FOR OCEAN RESEARCH VESSELS (A)	309
The minimum charge for dockage, per day or fraction thereof, shall be Two Hundred Fifty Dollars ($250.00).	MINIMUM CHARGE (A)	310
Vessels docking only for U.S. Customs, Immigration and Naturalization Service or Agriculture Department clearance will be granted two-(2) hours free time. After the initial two-(2) hour free period, regular applicable dockage rates shall apply per 24-hour period or fraction thereof.	BERTHING FOR CLEARANCE	311
Upon approval of the Port Director, with advance written application to the Deputy Port Director, when proper berthing space is available, vessels calling for the purpose of wet docking, for repair or lay up the following dockage rates will apply: From day one 50% of Tariff, per day On any days during which passengers embark or disembark, or cargo is loaded or unloaded, dockage will be charged at 100% of tariff.	DOCKAGE RATES FOR VESSEL WET DOCKING (C)	312
All Miami-Dade County agencies/departments shall be assessed a monthly dockage fee of .....$500.00 per month. Each additional vessel from the same agency shall be assessed a monthly dockage fee of $250.00.	DOCKAGE CHARGES FOR MIAMI-DADE COUNTY AGENCIES	313

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

WHARFAGE No charge for wharfage will be made on ship's stores.	SHIP'S STORES	ITEM 404
Only full tons will be used when calculating cargo tonnage subject to wharfage rates. Manifest weight totals expressed in pounds will be converted to the nearest full ton as follows: Fractions over a full ton, but less than 0.5 (2) will be dropped; when 0.5 or more, the next highest ton figure will be used.	CALCULATION OF CARGO TONNAGE	405
ALL ARTICLES – not otherwise provided for, per ton $2.69 LUMBER, per ton..... $2.69 LUMBER, per 1,000 board feet $2.56 SCRAP METAL, (Lightered), per ton..... $1.70 AUTOMOBILES $5.48 BUSES & TRUCKS, and other heavy equipment, per ton..... $2.47 OPEN FRAME TYPE CAR CARRIERS, single or multiple .....ea. $2.87 TRAILERS of any type (exclusive of loaded cargo), tare weight, per ton $2.11 CONTAINERS of any type (exclusive of loaded cargo), per TEU $8.00 YACHTS/BOATS, per foot, up to 25 ft..... $2.47 (Minimum Invoice $32.00) over 25 ft..... $9.61	CARGO WHARFAGE CHARGES (A)	406
INTERCOASTAL TUG AND BARGE LINES providing service between Miami and other continental U.S. ports will be assessed a combined wharfage, dockage, and crane rate on a per container basis for both loading and discharging containers. Loaded containers.....$ 30.57 Empty containers.....$ 24.31		
TRANSSHIPMENT RATES 1 – 15,000 TEUs (inclusive of tare charges), once only at time of discharge, per TEU, per line, per 12-month period $10.00 15,001 – 30,000 TEUs (inclusive of tare charges), once only at time of discharge, per TEU, per line, per 12-month period $9.00 30,001 – plus TEUs (inclusive of tare charges), once only at time of discharge, per TEU, per line, per 12-month period $8.00		

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Vessels offering multi-day cruises: * All Passengers, same vessel, Embarking (including security charge) each.....$ 10.09 Vessels offering multi-day cruises: * All Passengers, same vessel, Debarking (including security charge) each.....$ 10.09 Port-of-call vessels: Per manifested passenger.....$ 10.09 Vessels offering multi-day cruises, with a capacity of less than 200 passengers: * All Passengers, including passengers in transit, Embarking (including security charge) each.....$ 8.73 All Passengers, including passengers in transit, Debarking (including security charge) each.....$ 8.73 Vessels offering daily cruises, minimum of 200 calls per year. * All Passengers Embarking (including security charge) each.....$ 3.38 All Passengers Debarking (including security charge) each.....$ 3.38 Vessels offering daily cruises to nowhere, minimum of 300 calls per year,* All Passengers Embarking (including security charge) each.....$ 2.04 All Passengers Debarking (including security charge) each.....$ 2.04 * Excluding inaugural activities for homeport ships at the discretion of the Seaport Director.	PASSENGER WHARFAGE CHARGES (A)	408

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Automobiles, motorcycles, or other self-propelled vehicles, when accompanied by a cruise or ferry passenger will be subject to the following assessment: Outbound wharfage per vehicle.....$ 6.50 Inbound wharfage per vehicle.....$ 6.50 No charge for bicycles. No charge for any trailer when towed by a self-propelled vehicle.	PASSENGER VEHICLE WHARFAGE (A)	409
Cargo (including container weight) off-loaded on other U.S. ports and transported overland to the Port of Miami-Dade for local distribution will be subject to the following assessment: The current tariff wharfage rate will be assessed and such cargo will be granted 30 days free time including Saturdays, Sundays and legal holidays. After this free time, the wharf demurrage charges in Item 504 will apply. Prior notice of such cargo arriving on the Port will be given on forms furnished by the Port. (Form 404.01-58).	OVERLAND CARGO ARRIVING FROM OTHER U.S. SEAPORTS	410
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FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Waterborne inbound cargo received at a terminal from a vessel for subsequent reloading which is not removed from the Port of Miami-Dade, and is reshipped aboard another vessel in waterborne commerce from the Port of Miami-Dade, will be assessed a wharfage rate on the inbound movement only based on the rates set forth in Item 406 Tariff #010. In order for cargo to be entitled to this transshipment provision, it is required that the owner and/or agent designate upon entry at the Port of Miami-Dade that such cargo is to be transshipped and that a copy of the "Transshipment Cargo Log" be presented with the outbound cargo manifest. This special transshipment provision shall not apply to trailers or containers, except as noted below. Trailers and containers, empty or loaded, will be assessed wharfage on both inbound and outbound movements and will be allowed two free time periods. Loaded waterborne containers and trailers that are discharged from a vessel and subsequently reloaded upon a vessel of the same line from the same terminal without the cargo being rehandled in any way and is exported within 30 days will be assessed wharfage on the inbound leg only. It is required that the owner and/or agent designate upon discharge at the Port of Miami-Dade that such loaded container or trailer is to be transshipped and that a copy of the "Transshipment Cargo Log," which clearly identifies the inbound vessel and voyage number, be presented with the manifest of the outbound vessel. The provisions of this Item shall not apply to wharfage rates that are discounted or established by negotiated contract unless so designated.	TRANS-SHIPMENTS (C)	414

		ITEM
Waterborne inbound cargo received at a terminal from a vessel for subsequent reloading which is not removed from the Port of Miami-Dade, and is reshipped aboard another vessel in waterborne commerce from the Port of Miami-Dade, will be assessed a wharfage rate on the inbound movement only based on the rates set forth in Item 406 Tariff #010. In order for cargo to be entitled to this transshipment provision, it is required that the owner and/or agent designate upon entry at the Port of Miami-Dade that such cargo is to be transshipped and that a copy of the "Transshipment Cargo Log" be presented with the outbound cargo manifest. This special transshipment provision shall not apply to trailers or containers, except as noted below. Trailers and containers, empty or loaded, will be assessed wharfage on both inbound and outbound movements and will be allowed two free time periods. Loaded waterborne containers and trailers that are discharged from a vessel and subsequently reloaded upon a vessel of the same line from the same terminal without the cargo being rehandled in any way and is exported within 30 days will be assessed wharfage on the inbound leg only. It is required that the owner and/or agent designate upon discharge at the Port of Miami-Dade that such loaded container or trailer is to be transshipped and that a copy of the "Transshipment Cargo Log," which clearly identifies the inbound vessel and voyage number, be presented with the manifest of the outbound vessel. The provisions of this Item shall not apply to wharfage rates that are discounted or established by negotiated contract unless so designated.	TRANS-SHIPMENTS (C)	414

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Automobiles, motorcycles, or other self-propelled vehicles, when accompanied by a cruise or ferry passenger will be subject to the following assessment: Outbound wharfage per vehicle.....$ 6.50 Inbound wharfage per vehicle.....$ 6.50 No charge for bicycles. No charge for any trailer when towed by a self-propelled vehicle.	PASSENGER VEHICLE WHARFAGE (A)	409
Cargo (including container weight) off-loaded on other U.S. ports and transported overland to the Port of Miami-Dade for local distribution will be subject to the following assessment: The current tariff wharfage rate will be assessed and such cargo will be granted 30 days free time including Saturdays, Sundays and legal holidays. After this free time, the wharf demurrage charges in Item 504 will apply. Prior notice of such cargo arriving on the Port will be given on forms furnished by the Port. (Form 404.01-58).	OVERLAND CARGO ARRIVING FROM OTHER U.S. SEAPORTS	410
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SECTION SEVEN
WHARF DEMURRAGE & TERMINAL STORAGE

FMC SUBRULE: 34-D01-D03

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
WHARF DEMURRAGE Inbound and outbound cargo shipped or transshipped through the Port shall be allowed 15 days free time (including weekends and legal holidays). Upon submission of a written request and approval by the Port Director, bulk commodities and break bulk cargo shall be allowed up to an additional free time of 30 days.	FREE TIME ALLOWANCE	500
OUTBOUND CARGO The free time allowed for assembling outbound cargo shall commence at 12:01 a.m. of the day following placement of the cargo on the Port. The days during the loading of a vessel shall not be counted as wharf demurrage days. It shall be the responsibility of the Port users to clearly state on the Vessel Report forms, provided by the Seaport Department, in the space provided thereon, the first day of loading. Failure to provide this information will result in the Seaport Department computing demurrage using the date of the ship's arrival. INBOUND CARGO The free time allowed for removing inbound cargo shall commence at 12:01 a.m. of the day following the day the vessel completes discharging.	COMPUTATION OF FREE TIME	502
All cargo remaining on the Port after the free time period and not accepted for storage shall thereafter be assessed a wharf demurrage charge on the same weight basis as wharfage as follows: 1. For each of the first 7 days or fraction thereof, per ton or fraction thereof.....$ 1.03 2. For the 8th and all succeeding days, or fraction thereof, per ton or fraction thereof.....$ 1.60 The minimum invoice for wharf demurrage shall be.....$ 100.00	WHARF DEMURRAGE CHARGES (A)	504
Cargo delivered on the Port for export and not loaded on a vessel berthed at the Port of Miami-Dade and subsequently moved inland from the Port is subject to wharf demurrage charges with no free time allowance commencing with the date of arrival on the Port.	NON-SHIPMENT BY WATER	506

SECTION SEVEN
WHARF DEMURRAGE & TERMINAL STORAGE

FMC SUBRULE: 34-D04

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Upon application to the Port Director prior to arrival of the vessel at Port, and at his discretion, certain types of freight or cargo may be accepted for storage, for specified periods, with charges to be assessed as follows: A - Charge for first month, or fraction thereof. B - Charge for second month, or fraction thereof. C - Charge for third month and each succeeding month, or fraction thereof. TERMINAL STORAGE: Closed or covered, per ton All items N.O.S. $9.16 / $18.40 / $27.59 Lumber, per ton $18.31 / $18.40 / $ 62.07 Automobiles per day $15.39 / $46.62 / $110.47 Paper, newsprint in rolls $6.90 / $ 8.27 / $ 9.64 TERMINAL STORAGE: Open or ground, per ton All items N.O.S. $6.90 / $13.82 / $27.59 Lumber, per ton $6.90 / $13.82 / $46.62 Automobiles per day $9.16 / $30.90 / $73.24 Trucks, buses, vehicles p/day $18.40 / $62.07 / $147.09 Trailers, containers, chassis, loaded/empty 20 FT $9.16 / $30.90 / $ 73.24 Over 20 FT $18.40 / $62.07 / $147.09 Boats/yachts (cradled or trailered) including empty cradles or trailers $70.98 / $239.57 / $567.99 Steel and aluminum materials, per ton $5.92 / $19.98 / $47.36 NOTE: Upon submission of a written request and approval by the Port Director, bulk commodities and break bulk cargo shall be allowed up to 30 days free time.	TERMINAL STORAGE CHARGES (A)	508
The minimum invoice for either terminal storage charges or open storage charges shall be .....$ 85.00	MINIMUM STORAGE CHARGES	512

		ITEM
CONTAINER GANTRY CRANE FACILITY Any authorized stevedore (crane user) wishing to use container gantry crane(s), including all attached and ancillary parts and equipment [hereinafter referred to as "crane(s)"] shall make application for crane(s) rental use 12 hours prior to start-up time. Such applications shall specify the date and time of proposed use, the estimated length of use and number of cranes needed. The crane user shall return the crane(s) without delay, upon completion of his operations. The crane user shall provide all necessary operators and perform all stevedoring required in connection with container crane(s) use. When the crane(s) is/are ordered but not used, and orders are not modified or canceled within 6 hours, standby time for maintenance personnel will be assessed at the current labor rates, subject to a minimum charge of two hours straight time or four hours overtime. Any incurred cost is the responsibility of the user; such as balance of guarantees, meal hours, or any other costs not covered under rental fee or start-up and secure. It shall be the ship's responsibility to stow all of its cranes in an offshore position prior to the time that the container gantry cranes are put into service. In the event that it is necessary to use the ship's cranes for any reason while the container gantry cranes are still in use at any time prior to the container gantry cranes' complete removal from the vessel, the container gantry cranes shall have the absolute right of way and all movements of the ship's cranes will be subservient to the container gantry cranes' movements and operations. Accordingly, it will be the responsibility and obligation of the ship and its stevedores to keep a proper lookout and to ensure that the movements or operation of the ship's cranes do not interfere with the operations or movements of the container gantry crane. The ship will not begin to move its cranes into sea position until after the container gantry crane has fully completed its operations and movements and is fully clear from the ship and its cranes. It shall be the stevedore's responsibility to assure that the ship is aware of and complies with its responsibilities to stow and operate its cranes in conformance with these regulations.	CONTAINER GANTRY CRANE RULES AND REGULATIONS (C)	550

		ITEM
Container Gantry Crane rental rates per hour are as follows:		
Gantry crane(s) (Without operator) — Regular hours $714.72; Overtime hours $797.67 Small Boat — Regular hours $587.09; Overtime hours $668.53 Standby time per hour (All cranes) — Regular hours $210.28; Overtime hours $303.88	CRANE RATES (A) (C)	560
Except for use of Cranes 1, 2 and 3 ("SPDN Cranes"), where upon the rental of the first SPDN crane at 100% of the Tariff rate, the second crane (when rented for the same vessel on the same call) shall be discounted 50% and the third crane (when rented for the same vessel on the same call) shall also be discounted 50%.		
Minimum rental period per crane is 4 hours per steamship line. Billing will be based on 1-hour increments with any fraction of an hour to be carried to the next full hour. Rental charges include maintenance.		
The crane user will be charged for assigned maintenance personnel for standby time for vessel delays or weather interference at above rates per hour. No charge will be assessed for downtime due to mechanical and/or electrical malfunction of the crane(s).		
Except for weather interference, labor standby time for delays will be charged from the time for which the equipment is ordered until the equipment begins operations.		
One (1) hour start-up and one (1) hour shutdown time will be charged for labor only. Any Port terminal operator, stevedore, and/or cargo line guaranteeing 60 hours or more of crane time per terminal acre per year will not be charged the labor cost associated with one (1) hour start-up and one (1) hour shutdown time, and will not be charged for any fraction of an hour after the rental period concludes, provided that such fraction of the hour does not exceed 20 minutes.		
Costs incurred for the repositioning of crane(s), during a meal hour, when requested by the user, shall be billed according to the established labor rates.		

		ITEM
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FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
The Port of Miami operates twelve (12) ship-to-shore container handling gantry cranes on seven (7) wharves (6,100 linear feet). Of the twelve cranes, three are low-profile/shuttle-boom (cranes 1-3) and nine are high-profile/luffing boom machinery-on-trolley cranes. Of these, two (cranes 11-12) are super post-panamax cranes. Capacity: Below Spreader 40/50/50 Long Tons Below Cargo Hook 45/70/75 Long Tons Outreach from waterside rail: 125/151/213 Feet Total Hoisting Height: 135/150/181 Feet Special technical characteristics are available upon request.	CONTAINER GANTRY CRANE CHARACTERISTICS	570
The stevedore making arrangements for the rental of the crane(s) will be held responsible for paying all charges incurred by its use, as defined in other sections of this Tariff, to the Seaport Department. These charges will include all charges related to damages caused by the stevedore while using the crane(s).	PAYMENT OF BILLS (C)	580
In all single lifts which exceed 90,000 pounds (with hook), a heavy lift charge of $2.50 per short ton will be assessed on the weight exceeding 90,000 pounds, which will be in addition to crane(s) rental charges. Weights listed on manifests will govern heavy lift charges, if actual weights are not provided.	HEAVY LIFT CHARGES	584

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
The crane(s) will be in operating condition when turned over to the crane user and will be returned in the same condition as when received, wear and tear alone excepted. All repairs will be effected through the maintenance operator or through their designated contractor and billed accordingly for repair costs incurred. Downtime caused by crane user negligence will be charged at the rate as per paragraph entitled RATES included in this Section, acts of God excepted.	CRANE CONDITION	586
Any damages which render the crane(s) inoperable due to crane user negligence, and which may preclude the Seaport from any operating revenues, will be the responsibility of the stevedore to reimburse the Seaport for such revenues during the period of repair.	DAMAGES SUSTAINED TO CRANE	588
All stevedores are required to furnish certificates of insurance to the crane maintenance management company who reserves the right to deny use of the crane(s) to any firm supplying false, incomplete or misleading insurance information. Stevedores Legal Liability Insurance and Comprehensive General Liability Insurance coverage shall be provided as liability against damages resulting from loading and unloading vessels by the stevedore. This insurance shall be a minimum of $5,000,000.00 for each occurrence. Miami-Dade County, Florida (Port of Miami-Dade) and the crane maintenance management company shall be named as additional name insured. These requirements are in addition to previous insurance requirements per other sections of this tariff. The above insurance policies shall not be canceled or allowed to expire until thirty days after the Seaport has received written notice thereof from the insurance carrier.	INSURANCE (C)	590

		ITEM
All users of the crane(s) shall be held responsible for cleaning the facilities after using them, including the adjacent aprons and gutters. If the facilities are not properly cleaned, charges shall be assessed as noted in other sections of this Tariff.	CLEANING FACILITIES	596

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

RENTALS AND LEASES	RENTAL OF SPACE OLD PORT	ITEM 600
DELETED - No longer applicable. Old Port properties returned to the City of Miami on March 7, 1972.		
Office Space in 1001, 1007 & 1015 Maritime Administration Building - Floors 1,2, & 3 $ 23.00* per square foot, per year which includes air conditioning, lights, electricity, and with or without janitorial services. Either five year lease, annual lease or month-to-month rental. ***Office Space in 1007 Maritime Administration Building - Floors 4 and 5*** $25.00* per square foot, per year which includes air conditioning, lights, electricity, and with or without janitorial services. Either five year lease, annual lease or month-to-month rental. ***Office Space Passenger Terminals B through J, & Floor Open Space in all Terminals B-J*** $ 23.00* per square foot, per year which includes air conditioning, lights, electricity, and with or without janitorial services. Either five year lease, annual lease or month-to-month rental. ***Office Space Passenger Terminals 2 & 10*** $11.00 - $20.00* per square foot, per year which includes air conditioning, lights, electricity, and with or without janitorial services. Either five year lease, annual lease or month-to-month rental. Exact rate shall be determined by the Port Director based on criteria including, but not limited to, access to street, location, condition of area, and other revenue contributions to the Port by lessee from any other Port operations. ***Office Space at Locations below*** $ 20.00* per square foot, per year which includes air conditioning, lights, electricity, and with or without janitorial services. Either five year lease, annual lease or month-to-month rental. 655 Asia Way 1500 Bahama Drive aka Port Boulevard 1630 Bahama Drive aka Port Boulevard 514 Australia Way ***Modular Office Space*** $ 16.00* per square foot, per year which includes air conditioning, lights, electricity, and with or without janitorial services. Either five year lease, annual lease or month-to-month rental. ****Note***: Deduct $1.00 per square foot for janitorial and $1.00 per square foot for electricity, if not included. Tenant in Administrative Complex (Bldg. 1001, 1007, & 1015) must utilize only Seaport Staff or services provided by the Port of Miami. When, because of operational requirements, the Port infringes on the continued and uninterrupted use of a tenant's leased property, the Port may consider and apply rent abatement credits commensurate with the tenant's petition as validated and recommended by the Port's property management division and approved by the Port Director.	RENTAL OF SPACE (C)	602

		ITEM
Airline Counter Space in Passenger Terminals .....$30.00 per square foot per year, on a year-to-year lease basis, which will include a prescribed allocation of space, Port-owned ticket counter/desk, lighting and electricity for vendor-provided equipment, maintenance for Port-owned property, and janitorial services.	RENTAL OF SPACE (C)	602

		ITEM
Warehouse Space .....$ 5.00 – 11.00* per square foot per year which does not include air conditioning, lights, electricity, or janitorial services. Either five year lease, annual lease or month-to-month rental. Exact rate shall be determined by the Port Director based on criteria including, but not limited to, access to street, location, condition of area, and other revenue contributions to the Port by lessee from any other Port operations. *Any related rate adjustment as determined by the Port Director will be in addition to rental charges.	RENTAL OF SPACE (A) (D)	602

Portable Telecommunications Antennas
.....$2,000.00 per month, or any part thereof, will be assessed for each Portable Telecommunications Antenna temporarily* emplaced. This amount will be in addition to the associated open ground space charge at the maximum non-containerized ground space lease rate, and any other charges imposed by this tariff. For the purpose of this item, open ground space will be any space, improved or otherwise, to include parking space, as deemed appropriate by the Port Director. All Information Technology Department (ITD) requirements must be met before any installation is approved.

*The emplacement of a portable antenna under this tariff provision is with the understanding that the associated lease agreement would be on a month-to-month basis and in effect during the time required to install a permanent-type antenna as approved by the Port Director.

RENTAL OF SPACE (I) (A)

ITEM 602

Wall-mounted Telecommunications Antennas
The per annum fixed rate for space for wall-mounted telecommunications antennas and support equipment, on a year-to-year basis, shall be not less than $30,000.00 and based on the following schedule:

Category	Antennas	Support Equipment	Rate Per Year
1	One (1) or any array of not more that three (3) wall-mounted antennas encompassing not more than seven (7) linear feet between each antenna	Equipment required for initial setup to support antenna(s), not exceeding the following: electric panel, electric meter, transformer, stand-alone air conditioning unit, disconnect switch, antenna receiver unit, and cabling	$30,000.00
2	One (1) to not more than an array of three (3) additional wall-mounted antennas encompassing a span of not more than seven (7) linear feet between each antenna.	Except for required cabling, this schedule does not provide for any additional support equipment.	$5,000.00
3	This schedule does not provide for any additional antennas.	Additional support equipment but less than that required for an initial setup.	$5,000.00

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

Wall-mounted Radio/Data Antenna for Port Users The annum fixed rate for space for one wall-mounted radio/data antenna and supporting equipment, on a year-to-year basis, shall be $3,000. This rate applies for Port users that require an antenna in order to conduct business at the Port. • Support equipment (each component thereof) will be of reasonable and customary dimensions subject to the approval of the Port Director. • Cabling includes coaxial cable, electric wiring, and associated conduit and bracketing required to connect antenna(s) to support equipment, support equipment to each other, and from support equipment to power source. • Vendor will pay for electric utility use separate from antenna lease rate. • Vendor will be responsible for all installation, to include the installation of an electric meter, maintenance, repair, and replacement. • Under Schedule 3, should the Port Director deem the additional equipment to be equal to an initial set-up as provided for in Schedule 1, a Schedule 1 rate will be assessed. • Installation and use of any antenna(s) and/or support equipment shall not interfere with the operation of another vendor's or the Port's antennas and/or support equipment or any other operational system, and it will comply with all applicable laws, including all zoning codes and requirements of the Miami-Dade County Code; Ordinance No. 01-157; South Florida Building Code; Miami-Dade County Information Technology Department; Federal Communications Commission; National Council on Radiation Protection and Measurement; Institute of Electrical and Electric Engineers; and American National Standards Institute.	RENTAL OF SPACE (I) (A)	ITEM 602

		ITEM
TEMPORARY AND/OR MOBILE STRUCTURES in any area will be leased on a non-exclusive basis at rates as determined by the Port Director in conformity with, among other things, appraisal rates. Utilities and/or janitorial charges to be assessed as determined by the Port Director.	Rental of Space (C)	602

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Open ground storage area rented monthly or annually for Port related use on a non-exclusive basis will be leased at the rates listed below. Open Ground Non-Waterfront (non-containerized). $4.80 per sq. ft./per year Open Ground Waterfront (non-containerized) ..... $6.40 per sq. ft./per year Fisher Island.....$6.40 per sq. ft./per year Open Ground Retail Space.....15.00 per sq. ft./per year (Rate discount not applicable to this category.) For not-for-profit/government entities or other entities that provide support functions or services deemed beneficial to Port operations, as determined by the Port Director, the Port Director may reduce lease rates by no more than 25% of the applicable open ground rate. Such leases whether five year, annual or month-to-month do not provide for electricity, water, sewer, landscaping, maintenance, housekeeping, fencing, paving or asphalt repairs.	OPEN GROUND LEASES (I)	604
All fencing inside transit sheds warehouses and passenger terminals must be authorized by the Port Director. All original fencing or subsequent modifications will be installed at the expense of the applicable Port user. After installation, the fencing becomes the property of the Seaport Department of Miami-Dade County (Port of Miami-Dade).	INSIDE	605
Port tenants not directly involved in the transportation of passengers or cargo from Port of Miami-Dade facilities may be assessed an additional rental charge based on a percentage of their annual gross revenue, as determined by the Port Director, in addition to the charges in Item 602 or 604 above. Such charge shall not exceed 40% of the affected tenant's annual gross revenue. Annual gross revenue shall include all revenue derived from the sale of merchandise or services at the leased premises, exclusive of any Florida State Sales Tax collected from customers.	OTHER	606
Lease documents not returned within the time-frame requested by the Port in writing will be subject to a late fee of $500.00 or one month's rent, whichever is greater (i.e. lease agreement, affidavit, payment guarantee, insurance certificates, etc.). If documents are not returned within 30 days of non-compliance, lease agreement will be terminated.	LEASE DOCUMENTS LATE FEE	607

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
MISCELLANEOUS CHARGES Charges for fresh water delivered to vessels at piers or wharves shall be assessed as follows: Per ton, 250 gallons.....$ 2.18 The minimum invoice for fresh water charged per vessel shall be .....$ 80,54 Hook-up fee, per vessel.....$ 52.50	FRESH WATER (A)	700
When unit is not returned, a charge of $500.00 per Unit Connection will be assessed to the corresponding agent.	FRESH WATER UNIT CONNECTION REPLACEMENT	701
For providing electrical hook up and space for U.S.D.A fumigation. The Port fee for this service per container or equivalent amount of cargo per day $55.00	FUMIGATION CHARGE	703
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When electricity is furnished to refrigerated containers and/or trailers by the Port, an additional utility charge per unit shall be assessed, at the rate per day of.....$52.50 Such charge shall be assessed for each 24-hour period or fractional part thereof. Except in the case of the Port's own negligence, the Port shall not be responsible for loss or damage caused by power failure, electrical surges, electrical or mechanical equipment failure or any other type of breakdown/failure. Refrigerated containers shall be the only equipment connected to the reefer plugs. If any other equipment is connected, the Port user and leaseholder will each be subject to a fine as described below: 1st Offense $ 500.00 2nd Offense $1,000.00 3rd Offense Permit will be revoked	ELECTRIC CURRENT FOR REFRIGERATED UNITS	705

		ITEM
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The following Harbor fee shall be charged to each vessel on a per call basis (effective 10/1/99), excluding inaugural activities for homeport ships at the discretion of the Director: 0-20,000 Gross Registered Tons.....$250.00 20,001 GRT and over.....$500.00 Passenger vessels making 300 and more sailings per year.....$ 50.00 In the event of multiple daily sailings for the same vessel, only one harbor fee per 24-hour period will be assessed. The Harbor Fee shall not apply to Port terminal operators, or to their cargo vessel customers, where the terminal operator guarantees the Port 60 hours or more of crane time per terminal acre per year.	HARBOR FEE (C)	707

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Charges for providing truck-weighing service on the Port of Miami-Dade scale will be assessed as follows: Export boxes (prepaid).....$12.00 Export boxes (cash).....$15.00 Import boxes (prepaid).....$12.00 Import boxes (cash).....$15.00	SCALE CHARGE	708
All exporters of used self-propelled vehicles which use the Seaport's vehicle examination facility for the purpose of the presentation and validation of required documentation by U.S. Customs & Border Protection in accordance with Customs Regulations (19 CFR 192), will be assessed a usage fee of seven dollars and fifty cents ($7.50) per vehicle, in accordance with the Code of Miami-Dade County, Florida, Sec. 28A, as put forth by the Board of County Commissioners of Miami-Dade County, Florida. Two dollars and fifty cents ($2.50) of every seven dollars and fifty cents ($7.50) collected shall be allocated to the Miami-Dade County Multi-Agency Auto Theft Task Force for purposes of enhancing security at, and interdicting the flow of stolen motor vehicles through the Port of Miami.	VEHICLE EXAMINATION FACILITY CHARGE	709
Facilities are available for the parking of vehicles for passengers boarding ships and for Port visitors and workers. Rates are as follows: Short term, per vehicle, per space.....$ 7.00 Long term (overnight), per vehicle, per space, per day.....$20.00 Special events, per vehicle, per space, ...no less than $15.00 All established parking rates will be posted at each facility and applied to the day a vehicle enters the parking lot and to each succeeding day it remains on the lot. Unattended ground parking areas, when properly posted as such, can be available to the general public at no charge for certain maritime industry related events as designated by the Port Director.	VEHICLE PARKING AT THE PORT (I)	710
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A service fee will be assessed for the collection of a dishonored check, draft, or other order for the payment of money to the Port of Miami-Dade, in accordance with the rate structure established by Miami-Dade County, in Administrative Order 4-86. This service fee shall be in addition to all other penalties imposed by this tariff.	RETURNED CHECK SERVICE FEE	713

		ITEM
No one may engage in a business transaction or provide services on the Port of Miami-Dade without first obtaining a business permit, supplying evidence of insurance coverage, and complying with all other applicable provisions of the tariff and/or other pertinent regulations issued by the Port Director and the Miami-Dade County Code. Exempt from the business permit requirement are: 1) those entities whose sole function on the Port is to fulfill the requirements of U.S. government regulatory agencies; 2) County-approved vendors, their sub-contractors and suppliers, while performing the tasks called for under their contract with Miami-Dade; and 3) Governmental entities. Applications for a permit to conduct business as a Stevedore must be in accordance with Miami-Dade Code Chapter 28A-6 and/or as determined by the Seaport Director.	ANNUAL AND TEMPORARY PERMIT FEES	714
Obtaining a permit to do business at the Port of Miami does not entitle the holder of the permit to, including but not limited to, land offices, access to restricted areas, guaranteed business opportunities, etc. The permit only allows the holder to conduct business at the Port of Miami as per the rules and requirements of this Tariff.	(D) (R)	
All cartage companies shall comply with the insurance requirements as described on Page 41-A of this Tariff.		
Permit fees shall be applied on an annual basis commencing on the date of issuance except for stevedore permit fees which shall be applied on an annual basis commencing on January 15 of every year.		
Permit renewals not received by the expiration date shall be cancelled, and the initial processing fee and annual permit fee shall be required for reinstatement.		
Company Name or Category Change Any permit holder that requests a name or category change will be treated as a new applicant and shall pay the initial processing fee and annual permit fee, which covers a period of 12 months.		
Companies holding an active stevedoring permit at the Port of Miami are required to submit their final vessel loading and discharge reports for all vessels worked at the Port no later than 7 calendar days after vessel departure. Arrangements to submit said reports are to be coordinated with the Port's Cargo Operations division.		

Initial Processing Fee (non-refundable) (all categories, except shipping lines and cruise lines, not otherwise listed)	$348.00
Initiation fee or Reinstatement Fee for tug Services	$6,000.00

The following annual permit fees are applicable to the following business categories:

Fuel or bunker barges, Up to 5 barges	$ 200,000.00
Each additional barge	$ 25,000.00
Mobile Food/Drink per Truck	$ 3,150.00
Ship Chandlers/Suppliers	$ 1,000.00
Ship's Agents	$ 1,737.00
Shipping Lines and cruise lines	0.00
Stevedoring Firms	$ 5,789.00
Tug Services, per tug	$ 15,000.00
All other business categories	$ 348.00
Tow Truck/Vehicle Delivery Service (No Initial Processing Fee)	$ 69.00

Fees and time period for all other activities not listed above shall be determined by the Port Director.

User permit renewal is subject to satisfaction of any outstanding balances due to the Seaport Department

The Port has discretion in denying the issuing of a new permit and/or the renewal of a permit based on any circumstance and/or known fact that is not consistent with the Port's requirements and operating guidelines, such as, but not limited to; payment history, outstanding claims, criminal record, and convictions, etc.

In addition to permit requirements for companies, all individuals must comply with all applicable local, state, and federal requirements to obtain a Port. I.D. for which the charge is as follows:

Port I.D. –	New/Renewal (Unescorted Access – 1 years) Green Card	$0.00
	New/Renewal (Escorted Access – 1 year) Yellow Card	$0.00
	New/Renewal (Escorted Access – 1 year) Red Card	$0.00
	One Day Pass	$0.00
	Replacement (Lost or Stolen)	$25.00
	Replacement (Change of Company)	$0.00

		ITEM
Insurance Requirements for Cartage Companies All cartage companies doing business at the Port of Miami must provide the Permit Section with a list of insured drivers and vehicles on a monthly basis due by the last County business day of each calendar month. Failure to provide the requested information will result in the suspension of the permit until the information is received. By the conclusion of each month, either the insurance company issuing the policy or the managing general agent for the insurance company issuing the policy must provide the Port of Miami with an ACORD certificate of insurance evidencing at least $1,000,000 in vehicle liability insurance coverage and a list of the tractors (year, make, and 17-digit vehicle identification number) that are covered under the policy. If the insurance company's managing general agent provides the requested information, the managing general agent must also provide a notarized letter signed by an authorized officer of the insurance company issuing the policy identifying the managing general agent and confirming that the managing general agent has the insurance company's authority to provide the information requested by the Port of Miami. Information submitted by the insurance company and/or the managing general agent concerning the number of insured drivers will be compared to the Port's identification system as to the number of issued Port ID cards. Discrepancies will result in a suspension of the permit which will be effective two (2) business days after identification and notice of the discrepancy is provided to the permit holder and such discrepancy is not remedied within those two (2) business days. The permit shall remain suspended until such time the insurance coverage is sufficient and certified by the insurance company and/or the managing general agent. Discrepancies identified on Fridays or during holiday time off will receive special consideration. In the case of any discrepancies not cured within two (2) business days, or in the event a permit holder has a discrepancy more than twice in a fiscal year, a fine of $3,000 will be assessed for the first violation. The second violation will result in the revocation of the permit. A cartage company's failure to report a change in an employee's work status (termination) within 7 days after the change may result in revocation of the Port of Miami business permit. Reactivation and addition of any cartage company's drivers will be granted only if confirmation is received from the Permit Section verifying that the cartage company is in compliance with the insurance requirements.	ANNUAL AND TEMPORARY PERMIT FEES (I)	714

Failure to return all seaport credentials immediately upon expiration of card or termination of the employee will result in a fine of $100 per ID card to be paid by the cartage company.

If a driver and truck fail to prove insurance coverage on any spot check while at the Port, the vehicle and driver will be required to leave the Port immediately.

All drivers renewing their Port identification cards must show proof of insurance and/or approval of insurance to POM Security Operations – Identification & Credentialing Section.

If the Seaport Violation Committee finds that any permit holder or any cartage company has acted fraudulently in attempting to prove the required insurance coverage, the permit holder and/or cartage company, its owners and officers, and/or the insurance agent(s) involved in the fraudulent conduct shall be banned from doing business at the Port of Miami for three years

All cartage company drivers wishing to work for two companies on one (1) Port identification card must get an endorsement from the first company of record in order to add the second one.

Cartage companies shall provide the Port of Miami written authorization to contact the managing general agent or the insurance company, who shall provide any and all relevant information pertaining to the cartage company's insurance coverage.

All required insurance policies shall be issued by companies authorized to do business under the laws of the State of Florida, with the following qualifications:

1. The company must be rated no less than "B" as to management, and no less than "Class V" as to financial strength, by the latest edition of Best's Insurance Guide, published by A.M. Best Company, Oldwick, New Jersey, or its equivalent subject to the approval of the County Risk Management Division,

   or

2. The company must hold a valid Florida Certificate of Authority as shown in the latest "List of All Insurance Companies Authorized or Approved to Do Business in Florida", issued by the State of Florida Department of Insurance and are members of the Florida Guarantee Fund.

		ITEM
Taxicabs, per trip.....$ 2.00		
In addition to the annual permit fee established above, Ground Transportation Companies shall be subject to the following per trip fees for each vehicle:		
Pre-paid accounts with permit and transponder: *	ANNUAL AND TEMPORARY PERMIT FEES (C) (I)	714

Type Vehicle Rate	*Passenger Capacity*	*Per Entry*
Limousines and Vans	14 passengers or less	$4.50
Mini-Buses	15 - 32 passengers	$9.00
Bus	33 or more passengers	18.00

* On prepaid accounts with permits, when the account cannot be replenished, the rate charged will be applied as per the non-prepaid account with permit.

Non pre-paid accounts with permit and transponder:

Type Vehicle Rate	*Passenger Capacity*	*Per Entry*
Limousines and Vans	14 passengers or less	$6.00
Mini-Buses	15 - 32 passengers	$11.00
Bus	33 or more passengers	$20.00

Upon implementation of new system, the above stated fees will be accessed whenever the ground transportation vehicle transverses the bridge onto the Port of Miami, whether dropping off or picking up passengers.

All pre-arranged ground transportation vehicles entering the Port of Miami must have a Port issued transponder. The Port reserves the right, at any time, to inspect, and validate the issued transponder to assure proper usage and compliance with all rules and regulations governing pre-arranged ground transportation companies doing business at the Port as outlined in this Tariff.

All registered vehicles will be issued an electronic transponder that must be affixed to the vehicle. Failure to affix the issued transponder to the vehicle or in any way damaging the transponder will result in the cancellation of the permit and the initial processing fee and annual permit fee shall be required for reinstatement.

Transponder Cost:

1st transponder	- No Charge
2nd transponder	- $25
3rd transponder	- $100

Ground transportation companies are required to register all drivers with the Permit Section. This will include a list of the drivers and a copy of their valid driver's license. Any and all changes must be reported immediately. Failure to do so may result in the cancellation of the Port of Miami permit. Drivers for ground transportation companies are no longer required to obtain a port identification card unless the driver is to access a secure area. In these cases, a Port ID will still be required.

Prearranged ground transportation companies are required to register and install transponders in all vehicles working at the Port of Miami. Any and all changes made to their respective fleets are to be reported immediately as they occur. All vehicle registration and installation of transponders are to be made by appointment through the Seaport's Permit Section. Failure to report, register, or install a transponder any vehicle operating at the Port will result in the cancellation of the permit and the initial processing fee and annual permit fee shall be required for reinstatement.

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Ground Transportation Greeter Area and Signs Pre-arranged ground transportation greeters must have a valid Port of Miami identification card while working at the cruise terminals. Greeters are to stand at a pre-approved waiting area, designated solely by the Port of Miami. Greeters must use a proper and professional signs in greeting their clients, which cannot be made of paper, cardboard, or any other type of disposable material. Greeters are only allowed to greet their company clients and will not sell or attempt to sell on-demand transportation services. Violators are subject to all rules and regulations set forth in this Tariff. **Ground Transportation Vehicle Staging Lot** Ground transportation vehicles identified as, but not limited to, vans, sedans, limousines, and minibuses, are to stage in the allocated Ground Transportation Lot. Vehicles are to remain inside the lot until called upon by the pre-arranged ground transportation greeters for immediate pick up of their passengers with reservations. Ground transportation vehicles are not to circle the Port of Miami as they wait for passengers to exit the terminal. Violators are subject to all rules and regulations set forth in this Tariff. Ground transportation companies that do not comply with the operational requirements of the Port of Miami to include but not limited to; failure to maintain valid insurance, failure to report any changes in the company's vehicle fleet, delinquent accounts, are subject to the following fees and/or actions: For companies holding a valid Port of Miami permit: • First time; warning plus a $100 administrative fee. • Second Time; warning plus a $250 administrative fee. • Third time; $1,000 administrative fee, inability to access Port facilities and revocation of permit and unable to work at the Port of Miami. For companies without a valid Port of Miami permit: • Warning plus a $1,000 administrative fee. Failure to pay any administrative fee issued with a warning will result in the revocation of the Port of Miami permit for a duration to be determined by the Director. Rental car companies conducting business activities at the Port of Miami-Dade but not operating under a non-exclusive license agreement with the Port shall be assessed a percentage of the gross revenues arising from such activities at an annual rate of 8%. Business activities for rental car companies include, but are not limited to, the pick-up of passengers via courtesy vehicles for transportation to rental car facilities off the Port.	ANNUAL AND TEMPORARY PERMIT FEES (C) (I)	714
All requests for a Special Dock Parking Permit must be in writing to the Seaport Security Division. Upon receipt, a recommendation will be made to the Seaport Director, who is the final approving authority. Each request must specify the specific reason the request is being made, as well as any other extenuating factors. Special Dock Parking Permits, valid for one year, will only be issued to those individuals who have a justified requirement to park their vehicle dockside in a restricted area on the Seaport. All individuals issued a Special Dock Parking Permit shall also have a valid Seaport identification card in their possession pursuant to County Ordinance 28A, Seaport Security, and Operations. Special Dock Parking Permit.....$200.00, per year, for cargo and/or cruise parking permit Replacement.....$ 25.00	SPECIAL DOCK PARKING PERMIT (R)	715

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

GENERAL INFORMATION		ITEM
The Miami Harbor embraces the artificial basins, slips and channels that have been dredged along the bay front of Miami and in the bay and through the waters of Biscayne Bay to the ocean, and is located generally at Latitude 25-46' No. Longitude 80-10'W.	MIAMI HARBOR	800
The entrance to the main channel is directly east of the City of Miami, approximately 4.5 miles. The sea buoy marking the channel entrance through the reef is about 2 miles offshore. The entrance is an artificial cut 1,000 feet wide, known as Government Cut, dredged across the southern end of Miami Beach. It is protected by jetties and is well marked. A channel has been developed to a control depth of 44 feet, and 500 feet wide on the sea end to the jetties and 500 feet wide with a control depth of 42 feet to the turning area on the east tip of Lummus Island thence into Fisherman's Channel along the gantry berth area for a distance 4,100 feet. The Fisherman's Channel continues westward for 8,000 feet at depth 25 feet. The main channel along the northside of Lummus and Dodge Islands is 500 feet wide with a 36 foot control depth which continues westward across Biscayne Bay to the main turning basin.	MAIN CHANNEL (C)	802
From Government Cut, the Fisherman's Channel has been dredged with a control depth of 42 feet for the easternmost 4,100 feet and a control depth of 25 feet for 8,000 feet to the west. Minimum width of 500 feet, Fisherman's Channel provides a direct connection to the wharves on the south side of Dodge and Lummus Islands and the mouth of the Miami River. At the extreme west end of Fisherman's Channel, a 1,000 foot turning basin is dredged to a control depth of 25 feet to facilitate turning movement of ships to and from the Miami River. At the wide point of the Fisherman's Channel, a 900-foot wide turning basin is provided at the location of the east channel slip.	FISHERMAN'S CHANNEL (C)	806

		ITEM
The main turning basin is 1,700 feet north and south and 1,650 feet east and west, with a control depth of 36 feet.	MAIN TURNING BASIN	808
An additional turning basin is located in the triangular area between the main channel and the north side of Fisher Island and is dredged 42 feet to provide a turning basin at the junction of the main and Fisherman's Channels.	FISHER ISLAND TURNING BASIN (C)	810
Miami River has channel dredged to 15 feet at high water, 150 feet wide for a distance of 3 miles above the mouth, thence 125 feet wide to a point 4.1 miles above the mouth; thence 90 feet wide to a point 5-1/2 miles above the mouth, and is connected to the Fisherman's Channel on the south side of Dodge and Lummus Islands.	MIAMI RIVER	812
The Intracoastal Waterway is in general 150 feet wide and 12 feet deep at local mean low water from Jacksonville to Fort Pierce and from Fort Pierce to Miami 125 feet wide and 10 feet deep.	INTRACOASTAL WATERWAY	814
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		ITEM
The prescribed anchorage area for vessels anchoring outside the harbor is located eastward of a line about 1.5 nautical miles off shore and northward of a line about 0.2 nautical miles north of the sea buoy at the entrance to the ship channel. The entire anchorage area lies north of the entrance channel to Miami. The northern and southern extremities of this area are marked by nun buoys. Vessels desiring to anchor off the entrance to the Harbor of Miami are required to do so within this area, to avoid possible damage to cables laid on the ocean bottom in the vicinity. Refer to anchorage area 110.188 on National Oceanic and Atmospheric Administration Survey Chart # 11466 & # 11468.	ANCHORAGE (C)	816
The normal mean tidal range at the entrance to Miami Harbor is 2.5 feet, and in the bay it is about 2.0 feet. The extreme tidal range is about 4.0 feet at the entrance. Easterly winds sometimes raise the water level 1.5 feet at the entrance and from 1.0 to 0.5 feet in the bay. The tidal currents at the entrance to Biscayne Bay may reach a velocity of 1-1/2 to 3 knots through the main channel.	TIDES AND TIDAL CURRENTS (C)	818
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		ITEM
The Port of Miami-Dade, under continuing construction on the Dodge and Lummus Island sites south of the main channel opposite MacArthur Causeway, is being built on 525 acres. Current improvements are described as follows: Marginal Berthing 7,100 feet along the north side with 36 feet of water at MLW. 1,290 feet north east side with 36 feet of water at MLW. 6,095 feet along the southeast side of Lummus Island and Fisherman's Channel with 42 feet depth of MLW at the gantry crane facility. 700 feet along the south side at the south east corner of Dodge Island and with 25 feet of water at MLW. One berth at northwest section - 750 feet long with 32 feet. 1,390 feet at the west end of Fisherman's Channel with a depth of 25 feet MLW. Width of Apron 70 to 100 feet, north side 50 to 100 feet, east side 50 to 100 feet, south side 50 to 100 feet, west side Apron Above MLW 7.5 feet on all sides	DESCRIPTION (C)	850

		ITEM
Roll-on/Roll-off Ramps Eight fixed ramps designated Bay 55, 900 linear feet above MLW Bay 59, 300 linear feet above MLW Bay 65, 690 linear feet above MLW Bay 154, 670 linear feet above MLW Bay 155, 550 linear feet above MLW Bays 161 – 171, 1,259 linear feet above MLW Bays 165- 177, 1,450 linear feet above MLW Fixed ramp at passenger terminal H, 750 linear feet above MLW Railroad Facilities: Limited rail facilities to Shed G. Passenger Terminal Complex: The Port of Miami-Dade currently has 5 passenger terminals in use on the North side of the port and terminal J on the south side of the port. In 2006, the Port will have in operation cruise terminals B & C (143,000 sq. ft.), D & E (240,000 sq. ft.), F & G (283,000 sq. ft.), H (6,939 sq. ft.) and terminal J (82,000 sq. ft.). The square footage amounts include areas for Customs and offices. *Office Buildings*: Seven (7) office buildings with a total of 441,317 square feet are available for rental to Port related businesses. There are also 43,720 square feet within Passenger Terminals H, and 17,147 square feet in Transit Shed "G".	DESCRIPTION (C)	850

FOR EXPLANATION OF SYMBOLS, SEE PAGE 0-A (AFTER TITLE PAGE)

		ITEM
Transit Cargo Sheds: Transit Shed B is 1,000 feet x 200 feet (200,000 square feet). Shed C contains 80,000 square feet, and Shed E has 36,000 square feet. Shed G contains 152,000 square feet. At present, there is a total of 468,000 square feet of transit cargo shed space. **Services:** There is a total of 18,500 linear feet of marginal berthing. Telephone and water connections are alternately provided every 120 feet.	DESCRIPTION (C)	850

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I.O. No.: 4-51
Adopted: 09/22/2011
Effective: 10/03/2011

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

ANIMAL SERVICES DEPARTMENT FEES

AUTHORITY:
The Miami-Dade County Home Rule Charter including, among others Section 1.01 and 2.02A, and Sections 5-5, 5-7, 5-8, 5-13, 5-14, 5-18, and 5-23 of the Code of Miami-Dade County.

SUPERSEDES:
This Implementing Order 4-51, ordered September 24, 2010, and effective October 4, 2010.

POLICY:
This Implementing Order establishes a schedule of fees for rabies vaccination, animal registration and license tags, adoption, impound/redemption charges, licenses, refundable deposits, euthanasia, and microchipping.

FEE SCHEDULE:
The fee schedule adopted by this Implementing Order is attached hereto and made a part hereof. The official fee schedule is also filed with and subject to the approval of the Board of County Commissioners and on file with the Clerk thereof. Fees that are charged by the Animal Services Department shall be the same as those listed in the official fee schedule on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Mayor

Approved by the County Attorney as
to form and legal sufficiency _____

ANIMAL SERVICES DEPARTMENT
FEE SCHEDULE

The Miami-Dade County Animal Services Department shall charge and collect fees for the items and rates listed in the following schedule:

Service	Fee
License Tag	
➢ Intact – Dog 12 months old or more	$55.00
➢ Sterilized – Dog 12 months old or more	$27.00
➢ Junior Tag – Dog between 4 months old and 12 months old	$25.00
➢ Puppy Tag – Dog less than 4 months old	No Charge
➢ Intact Dog - Indigent Owner – (note 1)	$10.00
➢ Sterilized Dog - Indigent Owner – (note 1)	$5.00
➢ Intact – Cat (VOLUNTARY)	$10.00
➢ Sterilized – Cat (VOLUNTARY)	$5.00
➢ Intact – Cat (VOLUNTARY) – Indigent Owner (note 1)	$5.00
➢ Sterilized – Cat (VOLUNTARY) – Indigent Owner (note1)	$3.00
➢ Replacement Tag	$5.00
➢ Service Animal/Working Police Dog	No Charge
➢ 3-Year License (note 2)	3x above fees
Impoundments (note 3)	
➢ Redemption/Sterilized Dogs	$50.00
➢ Redemption/Intact Dogs	$100.00
➢ Redemption/Sterilized Dogs – Indigent Owner (note 1)	$25.00
➢ Redemption/Intact Dogs – Indigent Owner (note 1) w/o Services	$75.00
➢ Dogs: Subsequent Impoundment within 12 months/sterilized	$75.00
➢ Dogs: Subsequent Impoundment within 12 months/intact	$125.00
➢ Dogs: Subsequent Impoundment within 12 months/sterilized – Indigent Owner (note 1)	$50.00
➢ Dogs: Subsequent Impoundment within 12 months/intact – Indigent owner (note 1)	$100.00
➢ Animal Care Fee/Dogs (includes day of impoundment	$10.00/day
➢ Redemption/Sterilized Cats	$30.00
➢ Redemption/Intact Cats	$50.00
➢ Cats: Subsequent Impoundment within 12 months/sterilized	$60.00
➢ Cats: Subsequent Impoundment within 12 months/intact	$85.00
➢ Animal Care Fee/Cats (including day of impoundment)	$5.00/day
Microchip Service (General Public)	
➢ Microchip Implant	$10.00
Surrender Dog/Cat	
➢ Surrender Fee	No Charge
➢ Euthanization (Disposal Included)	$25.00
➢ Disposal Service Only	$10.00
Rabies Inoculation	
➢ Indigent Owner (note 1)	$3.00
➢ General Public	$10.00
Registrations	
➢ Dangerous Dog Annual Registration Fee	$125.00
➢ Dangerous Dog Life Registration (non-transferrable)	$500.00

Spay/Neuter Fees

➢ Cats: Spay/Neuter Surgery Co-Payment	$15.00
➢ Dogs: Spay/Neuter Surgery Co-Payment	$30.00
➢ Special Events Spay/Neuter Surgeries	No Charge

Adoption and Return to Owner (RTO) Services

➢ Dogs	$65.00*
➢ Puppies	$75.00*
➢ Cats/Kittens	$35.00*
➢ 2 for 1 Cat/Kitten Adoption	$35.00*
➢ Adoptions (Special Events Only)	No Charge
➢ Dog Obedience Class	$35.00
➢ Additional Medical Testing	Cost + 10%

(*includes microchip, vaccines, license, and spay/neuter service)

Rescue Group Adoptions

➢ Dog (2 months +)	$30.00**
➢ Dog – Mom w/ Litter	$25.00**
➢ Puppy Litter (8 weeks and under) non-refundable	$20.00
➢ Cats/Kittens (2 months +)	$15.00**
➢ 2 for 1 Cat/Kittens	$15.00**
➢ Cats – Mom w/Litter	$15.00**
➢ Kitten Litter (8 weeks and under) non-refundable	$15.00
➢ Cat Network Partnership: Transfer of Cats/Kittens	No Charge

(**includes microchip, vaccines, and spay/neuter)

Licenses (Annual Fees)

➢ Kennel	$100.00
➢ Hobby Breeder (annual fee) (note 4)	$25.00
➢ Pet Dealer((Animal Sales less than 30/year)	$500.00
➢ Pet Dealer (Animal Sales less than 50/year)	$600.00
➢ Pet Dealer (Animal Sales less than 75/year)	$700.00
➢ Pet Dealer (Animal Sales less than 100/year)	$800.00
➢ Pet Dealer (Animal Sales more than 100/yr)	$1,000.00
➢ Pet Dealer Permit Late Fee	$30.00
➢ Pet Care Center	No Charge

Deposits (note 5)

➢ Cat Traps Deposits (refundable)	$50.00
➢ Spay/Neuter Deposits (refundable)	$50.00

Large Animals

➢ Confiscations/At Large Cases: Legal Advertisements	Actual Cost +20%
➢ Medical Care	Actual Cost +20%
➢ Euthanasia	Actual Cost +20%
➢ Disposal	Actual Cost +20%
➢ Care & Feeding	$22.00/day
➢ Transportation	$225.00
Impoundment Fee	$50.00

Lien Processing

➢ Processing Fee	$500.00
➢ Title Search (1 unit/folio)	$30.00
➢ Title Search (applies to multiple units under one folio)	$30 plus $10/unit
➢ Lien Recording	$50.00

➢ Lien Settlement Agreement	$75.00
➢ Lien Cancellation	$50.00
➢ Case/Lien Search Fee	$125.00

Hearings/Case Proceedings

➢ Criminal/Civil Case Processing Recovery Fees	$250.00
➢ Hearing Adm. Fee (applies to 5.6 & 5.7 Rabies/Tags Violations)	$50.00
➢ Hearing Adm. Fee (applies to other Ch. 5 Civil Violations)	$125.00

Miscellaneous Fees:

➢ Trapper Service: Disposal/Surrender Fee	$5.00
➢ Photographs/Color Copies	$2.00
➢ Notary Fee	$10.00
➢ Leashes	$1.00
➢ Pet Carrier	$3.00
➢ Pet Identification Tag	$3.00

The Department Director or designee of the Animal Services Department shall have the authority to make refunds of adoption as required due to uncertainties in such transactions.

Note 1: Indigent owner is a Miami-Dade County resident, at least 18 year's old, receiving public assistance (i.e. Food Stamps, Medicaid, Supplemental Security Income, Temporary Assistance for Needy Families (TANF), Jackson Memorial Indigent Medical Program). Pet owner shall provide letter (original copy) establishing federal/state benefits and period of eligibility to qualify for reduced fees as an indigent owner.

Note 2: Requires evidence that vaccination is valid for 3-years. Three (3) year license fee shall not be pro-rated or refunded.

Note 3: Owners redeeming impounded animals may choose "Return to Owner Services" (see "Adoption" fees), which includes microchip, vaccines, license, and spay/neuter service, in lieu of paying impoundment and animal care fees.

Note 4: Hobby Breeders who were validly registered prior to February 21, 2008, shall be required to annually renew their hobby breeder licenses, but will be exempted from paying any additional fees for their hobby breeder licenses.

Note 5: Refundable deposits shall be maintained in the Animal Services Trust Fund as established by Resolution No. R-575-07, as may be amended from time to time.

I.O. No.: 4-68
Adopted: 09/22/2011
Effective: 10/03/2011

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

SCHEDULE OF ALL SERVICE LEVELS AND FEES FOR MIAMI-DADE COUNTY SOLID WASTE SERVICES

AUTHORITY:
Section 5.02 of the Miami-Dade County Home Rule Amendment and Charter and Chapter 15 of the Code of Miami-Dade County.

SUPERSEDES:
This Implementing Order (IO) supersedes IO 4-68, ordered September 24, 2010 and effective October 1, 2010

POLICY:
This Implementing Order provides a schedule of all solid waste service levels and fees.

PROCEDURE:
The administration of this Implementing Order is designated to the Director of the Miami-Dade County Department responsible for Solid Waste Management, who shall be responsible for the collection of fees and the delivery of the required services pursuant to Chapter 15 relating to the powers and duties of Solid Waste Management. Every year, or earlier, if need be, the Director shall review all fees in terms of cost and recommend necessary changes to the County Manager through this implementing order procedure.

DEFINITIONS:

Contract Disposal – use of the County Solid Waste Management System by any person, governmental entity, corporation or partnership that has entered into an Agreement with the County of ten (10) years or greater in duration for such County Solid Waste Management System use.

Short Term Disposal – use of the County Solid Waste Management System by any person, governmental entity, corporation or partnership that has not entered into an Agreement with the County of ten (10) years or greater in duration for such County Solid Waste Management System use.

Municipal Solid Waste (MSW) – any solid waste, except for sludge, resulting from the operation of residential, commercial, governmental or institutional establishments that would normally be collected, processed, and disposed of through a public or private solid waste management service. The term includes yard trash, but does not include solid waste from industrial, mining or agricultural operations [F.S. 403.706(5) (2008)].

Recovered Materials – means metal, paper, glass, plastic, textile or rubber materials that have known recycling potential, can be feasibly recycled, and have been diverted and source separated or have been recovered from the solid waste stream for sale, use, or reuse as raw materials, whether or not the materials require subsequent processing or separation from each other, but does not include materials destined for any use that constitutes disposal. Recovered materials as described above are not solid waste [F.S. 403.703(24) (2008)].

FEE SCHEDULE:
The fee schedule adopted by this Implementing Order is attached hereto and made a part hereof. This official fee schedule is also filed with and subject to the approval of the Board of County Commissioners and on file with the Clerk thereof. Fees that are charged by the Department of Solid Waste Management shall be the same as those listed in the official fee schedule on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Mayor

Approved by the County Attorney as
to form and legal sufficiency

SCHEDULE OF SOLID WASTE COLLECTION SERVICES

	Service Level
a.1) Residential and Multi-family Curbside Garbage and Trash Collection	•Twice per week garbage (bagged or canned); •Once per week (either Thursday or Friday) trash; up to 5 cubic yards of tied, bagged, canned, or bundled trash, no single item over 50 pounds, no items over 3 feet in length, and no hazardous materials.
a.2) Residential and Multi-family Automated Curbside Garbage and Trash Collection	Twice per week garbage and trash (all materials must be in one or-more automated service carts. Materials not in automated service cart will not be picked up).
b) Residential Container Service	Containerized garbage and trash collection service.
c) Bulky Waste Collection	Two (2) scheduled pickups per fiscal year (October 1 through September 30) of up to twenty-five (25) cubic yards per pickup.
d) Neighborhood Trash and Recycling Center Service	Access for drop off of residential trash and recyclables seven days per week during established operating hours.
e) Curbside Recycling	Once every other week curbside collection of recyclables.
f.1) Commercial Minimum Collection Service	•Twice per week (limited to 2 garbage cans or plastic bags per collection, per waste unit charged). •Excess uncontainerized yardage will be converted to equivalent cans and billed (7 cans per yard) at the excess rate. •Accounts with consistent overages will be increased to the appropriate service level.
f.2) Commercial Automated Minimum Collection Service	Twice per week (limited to one automated service cart per waste unit charged; all materials must be in automated service cart(s). Materials not in automated service cart will not be picked up).
g) Commercial Container Service	Uncompacted rollaway container service with varying number of pickups and container sizes.

SCHEDULE OF RESIDENTIAL COLLECTION FEES

	Fees
Residential Curbside Collection per household, per fiscal year; (includes *services a.1, c, d, and e).*	$439
Residential Automated Curbside Collection per household, per fiscal year; (includes *services a.2, c, d, and e).*	$439
Additional carts for Residential Automated Curbside Collection or curbside recycling (purchase of additional EZ Go Waste or Recycling cart or replacement of any cart without a police report)	$50
Residential Container Service per household, per fiscal year; (includes *services b and d).*	$339
Bulky Waste per cubic yard; (beyond the service level established under *service c);* (the minimum charge beyond the service level established under service c is $115.00 and is based on a five (5) cubic yard minimum charge).	$23
Neighborhood Trash and Recycling Center per household, per fiscal year; (includes service d, for households in the Solid Waste Service Area not receiving Residential Curbside Collection service)	$112
Curbside Recycling per household, per fiscal year; (*service e,* for households not receiving Residential Curbside Collection service).	$39
Pursuant to Resolution R-1137-08, the DSWM has entered into interlocal agreements with municipalities to collect and process their recyclable Materials and will charge these Municipalities the Appropriate rates as delineated in the interlocal Agreements.	Per Interlocal Agreements
Returned Check Charges per check [F.S. 832.07 (2007)]	
If face value of check does not exceed $50.00.	$25
If face value of check exceeds $50.00 but does not exceed $300.00.	$30

If face value of check exceeds $300.00.	$40 Or an amount up to 5% of the face amount of the check, whichever is greater.

SCHEDULE OF COMMERCIAL/MULTI-FAMILY COLLECTION FEES

Fees for Uncompacted Rollaway Container Accounts; *(service g)*

County-Owned Containers: Number of Collections per week -	Four (4)	Five (5)
Size of Containers	***Monthly Fee***	***Monthly Fee***
One-yard	$253.86	$294.96
Two-yard	$393.79	$467.00
Four-yard	$626.53	$746.41
Six-yard	$812.50	$956.39

Customer-Owned Containers: Number of Collections per week -	Four (4)	Five (5)
Size of Containers	***Monthly Fee***	***Monthly Fee***
One-yard	$236.11	$277.20
Two-yard	$371.47	$444.68
Four-yard	$581.87	$706.15
Six-yard	$754.29	$905.06

SCHEDULE OF COMMERCIAL/MULTI-FAMILY COLLECTION FEES

	Fees
Commercial Minimum Collection Service per waste unit assessed per fiscal year; *(includes service f.1)*	$450 with excess charged at $2.20 per can or bag
Commercial Automated Minimum Collection Service per waste unit assessed per fiscal year; *(includes service f.2)*	$450 one automated service cart per waste unit charged
Multi-family Collection per living unit, per fiscal year; *(includes services a.1 or a.2* and *e)*	$176

The Director or designee may generate a memorandum annually which sets forth the schedule of fees for uncompacted rollaway containers, rolloff containers and whole tires per cubic yard service for Miami-Dade county departments.

SCHEDULE FOR THE PERMITTED LANDSCAPERS

Clean Yard Trash Disposal by Permitted Landscaper at Neighborhood Trash and Recycling Center per visit:	
Clean yard trash Disposal by Permitted Landscaper	$7.55
Pickup trucks and vans	$22.68
Trailers with a capacity of 6 cubic yards or less	$22.68
Trailers with a capacity greater than 6 cubic yards	$75.60

SCHEDULE OF SPECIAL COLLECTION AND VIOLATION WASTE REMOVAL COLLECTION FEES

	Fees
Special Collection and Waste Services per cubic yard (the minimum charge is $115.00 and is based on a five (5) cubic yard minimum charge).	$23
Violation Waste Removal per cubic yard (the minimum charge per occurrence is $230.00 and is based on a five (5) cubic yard minimum charge).	$46

SCHEDULE OF WASTE CERTIFICATION FEE FOR REQUEST OF WASTE COLLECTION FEE CERTIFICATE, IN ACCORDANCE WITH MIAMI-DADE COUNTY CODE SECTION 15-28 (c)

	Fees
Waste Certification Fee Each written certificate, certifying the amount of waste fees due upon any parcel of real property subject to payment of waste fees or certifying that no waste fees are due.	$55

SCHEDULE OF CIVIL COURT CASE PROCESSING RECOVERY FEES

(Fees resulting from Ordinance 99-55)

	Fees
A. Case Processing Fee	$510
B. Recording Fee	$80
C. Lien Payoff Letter	$55
D. Posting of Notices	$25
E. Lien Cancellation Notices	$25
F. Photographs, Reports or Other Exhibits	Actual Cost
G. County Attorney's Fees	Actual Cost
H. Court Filing Fees (each document)	Actual Cost

SCHEDULE OF DISPOSAL FEES, WASTE TIRE FEE TRANSFER FEE, AND SPECIAL HANDLING FEE

	Fees
Solid Waste Disposal Fee (1)	
Contract Disposal per ton	$62.59
Short Term Disposal per ton	$82.52
Waste Tires Fee per ton	$114.18
Solid Waste Transfer Fee	
Transfer Fee per ton	$12.32
Suitable material for cover, per ton (2)	$10.00
Special Handling Fee *Other Solid Waste Requiring Special Handling per load (added to disposal fee)*	$62.59

In the event that the scale(s) are unavailable, the disposal fee will be based on the total cubic yard payload capacity of the vehicle converted to tons using the Schedules of Weights and Measures that are available at the Clerk of the Board

(1) Based on need, as determined by the Director

SCHEDULE OF SOLID WASTE PERMIT FEES

	Fees
General Haulers Fee for Permit Application/Renewal	$600
General Haulers Vehicle Registration per Vehicle	$70
Landscaping Business Fee for Permit Application/Renewal	$225
Landscaping Business Vehicle Registration per Vehicle	$80
Tire Generator Fee for Permit Application/Renewal	$25
Tire Operating Permit Fee per location	$75
Tire Transporter Fee for Permit Application/Renewal	$25
Tire Transporter Vehicle Registration per Vehicle	$25
Review of Solid Waste Facility Operating Permit Applications	$100

I.O. No.: 4-110
Adopted: 09//22/2011
Effective: 10/03/2011

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

Schedule of Rates, Fees and Charges for Miami-Dade Water and Sewer Department

AUTHORITY:
The Miami-Dade County Home Rule Charter, including among others, Sections 1.01 and 2.02A, and Chapters 2 and 32 of the Code of Miami-Dade County.

SUPERSEDES:
This Implementing Order (IO) supersedes IO 4-110 ordered September 24, 2010 and effective October 1, 2010.

POLICY:
This Implementing Order provides a schedule of rates, fees and charges for water and sewer service.

PROCEDURE:

The Director of the Miami-Dade Water and Sewer Department shall be responsible for the billing and collection of rates, fees and charges and the delivery of the required services pursuant to Chapter 2 and 32 of the Code of Miami-Dade County and this Implementing Order. Every year, or earlier, if need be, the Director shall review all rates, fees and charges in terms of cost and recommend necessary changes to the County Manager through this Implementing Order procedure.

RATES, FEES AND CHARGES SCHEDULE:

The schedule adopted by this Implementing Order is attached hereto and made a part hereof.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Mayor

Approved by the County Attorney as
to form and legal sufficiency _____

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

RESIDENTIAL CUSTOMER

WATER	Adopted October 1, 2011
	Monthly Charge
Meter Charge:	
Meter Size	
5/8"	$3.20
1"	$9.41
1.5"	$18.82
2"	$30.10
3"	$60.21
4"	$94.08
6"	$188.16
8"	$301.06
10"	$432.77
12"	$809.09
14"	$1,505.28
16"	$2,069.76

	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 5 ccf	$0.3740
6 to 9 ccf	$2.2450
10 to 17 ccf	$2.9204
18 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 3,740 gallons	$0.5000
3,741 to 6,750 gallons	$3.0013
6,751 to 12,716 gallons	$3.9043
12,717 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

RESIDENTIAL CUSTOMER

WATER	Adopted October 1, 2011
Meter Charge:	Quarterly Charge
Meter Size	
5/8"	$9.60
1"	$28.23
1.5"	$56.46
2"	$90.30
3"	$180.63
4"	$282.24
6"	$564.48
8"	$903.18
10"	$1,298.31
12"	$2,427.27
14"	$4,515.84
16"	$6,209.28
Flow Rate All Usage:	Quarterly Charge
Usage per 100 cubic feet (ccf):	
0 to 15 ccf	$0.3740
16 to 27 ccf	$2.2450
28 to 51 ccf	$2.9204
52 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 11,220 gallons	$0.5000
11,221 to 20,250 gallons	$3.0013
20,251 to 38,148 gallons	$3.9043
38,149 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

MULTI-FAMILY DWELLINGS (MFD)

WATER	Adopted October 1, 2011
	Monthly Charge
Meter Charge:	
Meter Size	
5/8" to 16"	$2.56
Meter charge will be applied per unit	
	Monthly Charge
Flow Rate All Usage Per Unit:	
Usage per 100 cubic feet (ccf):	
0 to 4 ccf	$0.3740
5 to 7 ccf	$2.2450
8 to 14 ccf	$2.9204
15 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 2,992 gallons	$0.5000
2,993 to 5,400 gallons	$3.0013
5,401 to 10,173 gallons	$3.9043
10,174 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

MULTI-FAMILY DWELLINGS (MFD)

WATER	**Adopted October 1, 2011**
Meter Charge:	Quarterly Charge
Meter Size	
5/8" to 16" *Meter charge will be applied per unit*	$7.68
Flow Rate All Usage Per Unit:	Quarterly Charge
Usage per 100 cubic feet (ccf):	
0 to 12 ccf	$0.3740
13 to 21 ccf	$2.2450
22 to 42 ccf	$2.9204
43 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 8,976 gallons	$0.5000
8,977 to 16,200 gallons	$3.0013
16,201 to 30,519 gallons	$3.9043
30,520 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Monthly Charge
Meter Charge:	
Meter Size	
5/8"	$3.20
	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 5 ccf	$0.3740
6 to 9 ccf	$2.2450
10 to 17 ccf	$2.9204
18 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 3,740 gallons	$0.5000
3,741 to 6,750 gallons	$3.0013
6,751 to 12,716 gallons	$3.9043
12,717 gallons and over	$5.1626
	Monthly Charge
Meter Charge:	
Meter Size	
1"	$9.41
	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 13 ccf	$0.3740
14 to 23 ccf	$2.2450
24 to 43 ccf	$2.9204
44 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 9,350 gallons	$0.5000
9,351 to 16,875 gallons	$3.0013
16,876 to 31,790 gallons	$3.9043
31,791 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Monthly Charge
Meter Charge:	
Meter Size	
1.5"	$18.82
	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 25 ccf	$0.3740
26 to 45 ccf	$2.2450
46 to 85 ccf	$2.9204
86 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 18,700 gallons	$0.5000
18,701 to 33,750 gallons	$3.0013
33,751 to 63,580 gallons	$3.9043
63,581 gallons and over	$5.1626
	Monthly Charge
Meter Charge:	
Meter Size	
2"	$30.10
	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 40 ccf	$0.3740
41 to 72 ccf	$2.2450
73 to 136 ccf	$2.9204
137 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 29,920 gallons	$0.5000
29,921 to 54,000 gallons	$3.0013
54,001 to 101,728 gallons	$3.9043
101,729 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Monthly Charge
Meter Charge:	
Meter Size	
3"	$60.21
	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 80 ccf	$0.3740
81 to 144 ccf	$2.2450
145 to 272 ccf	$2.9204
273 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 59,840 gallons	$0.5000
59,841 to 108,000 gallons	$3.0013
108,001 to 203,456 gallons	$3.9043
203,457 gallons and over	$5.1626
	Monthly Charge
Meter Charge:	
Meter Size	
4"	$94.08
	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 125 ccf	$0.3740
126 to 226 ccf	$2.2450
227 to 425 ccf	$2.9204
426 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 93,500 gallons	$0.5000
93,501 to 168,750 gallons	$3.0013
168,751 to 317,900 gallons	$3.9043
317,901 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
Meter Charge:	Monthly Charge
Meter Size	
6"	$188.16
Flow Rate All Usage:	Monthly Charge
Usage per 100 cubic feet (ccf):	
0 to 250 ccf	$0.3740
251 to 451 ccf	$2.2450
452 to 850 ccf	$2.9204
851 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 187,000 gallons	$0.5000
187,001 to 337,500 gallons	$3.0013
337,501 to 635,800 gallons	$3.9043
635,801 gallons and over	$5.1626
Meter Charge:	Monthly Charge
Meter Size	
8"	$301.06
Flow Rate All Usage:	Monthly Charge
Usage per 100 cubic feet (ccf):	
0 to 400 ccf	$0.3740
401 to 722 ccf	$2.2450
723 to 1,360 ccf	$2.9204
1,361 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 299,200 gallons	$0.5000
299,201 to 540,000 gallons	$3.0013
540,001 to 1,017,280 gallons	$3.9043
1,017,281 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Monthly Charge
Meter Charge:	
Meter Size	
10"	$432.77
	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 575 ccf	$0.3740
576 to 1,038 ccf	$2.2450
1,039 to 1,955 ccf	$2.9204
1,956 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 430,100 gallons	$0.5000
430,101 to 776,250 gallons	$3.0013
776,251 to 1,462,340 gallons	$3.9043
1,462,341 gallons and over	$5.1626
	Monthly Charge
Meter Charge:	
Meter Size	
12"	$809.09
	Monthly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 1,075 ccf	$0.3740
1,076 to 1,940 ccf	$2.2450
1,941 to 3,655 ccf	$2.9204
3,656 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 804,100 gallons	$0.5000
804,101 to 1,451,250 gallons	$3.0013
1,451,251 to 2,733,940 gallons	$3.9043
2,733,941 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
Meter Charge:	Monthly Charge
Meter Size	
14"	$1,505.28
Flow Rate All Usage:	Monthly Charge
Usage per 100 cubic feet (ccf):	
0 to 2,000 ccf	$0.3740
2,001 to 3,610 ccf	$2.2450
3,611 to 6,800 ccf	$2.9204
6,801 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 1,496,000 gallons	$0.5000
1,496,001 to 2,700,000 gallons	$3.0013
2,700,001 to 5,086,400 gallons	$3.9043
5,086,401 gallons and over	$5.1626
Meter Charge:	Monthly Charge
Meter Size	
16"	$2,069.76
Flow Rate All Usage:	Monthly Charge
Usage per 100 cubic feet (ccf):	
0 to 2,750 ccf	$0.3740
2,751 to 4,963 ccf	$2.2450
4,964 to 9,350 ccf	$2.9204
9,351 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 2,057,000 gallons	$0.5000
2,057,001 to 3,712,500 gallons	$3.0013
3,712,501 to 6,993,800 gallons	$3.9043
6,993,801 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Quarterly Charge
Meter Charge:	
Meter Size	
5/8"	$9.60
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 15 ccf	$0.3740
16 to 27 ccf	$2.2450
28 to 51 ccf	$2.9204
52 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 11,220 gallons	$0.5000
11,221 to 20,250 gallons	$3.0013
20,251 to 38,148 gallons	$3.9043
38,149 gallons and over	$5.1626
	Quarterly Charge
Meter Charge:	
Meter Size	
1"	$28.23
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 38 ccf	$0.3740
39 to 68 ccf	$2.2450
69 to 128 ccf	$2.9204
129 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 28,050 gallons	$0.5000
28,051 to 50,625 gallons	$3.0013
50,626 to 95,370 gallons	$3.9043
95,371 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
Meter Charge:	Quarterly Charge
Meter Size	
1.5"	$56.46
Flow Rate All Usage:	Quarterly Charge
Usage per 100 cubic feet (ccf):	
0 to 75 ccf	$0.3740
76 to 135 ccf	$2.2450
136 to 255 ccf	$2.9204
256 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 56,100 gallons	$0.5000
56,101 to 101,250 gallons	$3.0013
101,251 to 190,740 gallons	$3.9043
190,741 gallons and over	$5.1626
Meter Charge:	Quarterly Charge
Meter Size	
2"	$90.30
Flow Rate All Usage:	Quarterly Charge
Usage per 100 cubic feet (ccf):	
0 to 120 ccf	$0.3740
121 to 217 ccf	$2.2450
218 to 408 ccf	$2.9204
409 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 89,760 gallons	$0.5000
89,761 to 162,000 gallons	$3.0013
162,001 to 305,184 gallons	$3.9043
305,185 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Quarterly Charge
Meter Charge:	
Meter Size	
3"	$180.63
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 240 ccf	$0.3740
241 to 433 ccf	$2.2450
434 to 816 ccf	$2.9204
817 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 179,520 gallons	$0.5000
179,521 to 324,000 gallons	$3.0013
324,001 to 610,368 gallons	$3.9043
610,369 gallons and over	$5.1626
	Quarterly Charge
Meter Charge:	
Meter Size	
4"	$282.24
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 375 ccf	$0.3740
376 to 677 ccf	$2.2450
678 to 1,275 ccf	$2.9204
1,276 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 280,500 gallons	$0.5000
280,501 to 506,250 gallons	$3.0013
506,251 to 953,700 gallons	$3.9043
953,701 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Quarterly Charge
Meter Charge:	
Meter Size	
6"	$564.48
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 750 ccf	$0.3740
751 to 1,354 ccf	$2.2450
1,355 to 2,550 ccf	$2.9204
2,551 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 561,000 gallons	$0.5000
561,001 to 1,012,500 gallons	$3.0013
1,012,501 to 1,907,400 gallons	$3.9043
1,907,401 gallons and over	$5.1626
	Quarterly Charge
Meter Charge:	
Meter Size	
8"	$903.18
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 1,200 ccf	$0.3740
1,201 to 2,166 ccf	$2.2450
2,167 to 4,080 ccf	$2.9204
4,081 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 897,600 gallons	$0.5000
897,601 to 1,620,000 gallons	$3.0013
1,620,001 to 3,051,840 gallons	$3.9043
3,051,841 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Quarterly Charge
Meter Charge:	
Meter Size	
10"	$1,298.31
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 1,725 ccf	$0.3740
1,726 to 3,113 ccf	$2.2450
3,114 to 5,865 ccf	$2.9204
5,866 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 1,290,300 gallons	$0.5000
1,290,301 to 2,328,750 gallons	$3.0013
2,328,751 to 4,387,020 gallons	$3.9043
4,387,021 gallons and over	$5.1626
	Quarterly Charge
Meter Charge:	
Meter Size	
12"	$2,427.27
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 3,225 ccf	$0.3740
3,226 to 5,821 ccf	$2.2450
5,822 to 10,965 ccf	$2.9204
10,966 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 2,412,300 gallons	$0.5000
2,412,301 to 4,353,750 gallons	$3.0013
4,353,751 to 8,201,820 gallons	$3.9043
8,201,821 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMERS

WATER	Adopted October 1, 2011
	Quarterly Charge
Meter Charge:	
Meter Size	
14"	$4,515.84
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 6,000 ccf	$0.3740
6,001 to 10,829 ccf	$2.2450
10,830 to 20,400 ccf	$2.9204
20,401 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 4,488,000 gallons	$0.5000
4,488,001 to 8,100,000 gallons	$3.0013
8,100,001 to 15,259,200 gallons	$3.9043
15,259,201 gallons and over	$5.1626
	Quarterly Charge
Meter Charge:	
Meter Size	
16"	$6,209.28
	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 8,250 ccf	$0.3740
8,251 to 14,890 ccf	$2.2450
14,891 to 28,050 ccf	$2.9204
28,051 ccf and over	$3.8617
Usage per 1,000 gallons:	
0 to 6,171,000 gallons	$0.5000
6,171,001 to 11,137,500 gallons	$3.0013
11,137,501 to 20,981,400 gallons	$3.9043
20,981,401 gallons and over	$5.1626

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

RESIDENTIAL CUSTOMERS

WASTEWATER DISPOSAL	Adopted October 1, 2011
Base Facility Charge:	Monthly Charge
(Base Facility Charge is based on water meter size)	
5/8"	$3.25
1"	$9.56
1.5"	$19.11
2"	$30.58
3"	$61.15
4"	$95.55
6"	$191.10
8"	$305.76
10"	$439.53
12"	$821.73
14"	$1,528.80
16"	$2,102.10

Flow Rate All Usage:	Monthly Charge
Usage per 100 cubic feet (ccf):	
0 to 5 ccf	$1.3838
6 to 9 ccf	$4.4120
10 ccf and over	$4.6534
Usage per 1,000 gallons:	
0 to 3,740 gallons	$1.8500
3,741 to 6,750 gallons	$5.8984
6,751 gallons and over	$6.2210

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

RESIDENTIAL CUSTOMERS

WASTEWATER DISPOSAL	Adopted October 1, 2011
	Quarterly Charge
Base Facility Charge: *(Base Facility Charge is based on water meter size)*	
5/8"	$9.75
1"	$28.68
1.5"	$57.33
2"	$91.74
3"	$183.45
4"	$286.65
6"	$573.30
8"	$917.28
10"	$1,318.59
12"	$2,465.19
14"	$4,586.40
16"	$6,306.30

	Quarterly Charge
Flow Rate All Usage:	
Usage per 100 cubic feet (ccf):	
0 to 15 ccf	$1.3838
16 to 27 ccf	$4.4120
28 ccf and over	$4.6534
Usage per 1,000 gallons:	
0 to11,220 gallons	$1.8500
11,221 to 20,250 gallons	$5.8984
20,251 gallons and over	$6.2210

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

MULTI-FAMILY DWELLINGS (MFD)

WASTEWATER DISPOSAL	Adopted October 1, 2011
Base Facility Charge: *(Base Facility Charge is based on water meter size)*	Monthly Charge
5/8" to 16" *(Base Facility Charge will be applied per unit)*	$2.60
Flow Rate All Usage Per Unit:	Monthly Charge
Usage per 100 cubic feet (ccf):	
0 to 4 ccf	$1.3838
5 to 7 ccf	$4.4120
8 ccf and over	$4.6534
Usage per 1,000 gallons:	
0 to 2,992 gallons	$1.8500
2,993 to 5,400 gallons	$5.8984
5,401 gallons and over	$6.2210

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

MULTI-FAMILY DWELLINGS (MFD)

WASTEWATER DISPOSAL	Adopted October 1, 2011
Base Facility Charge: *(Base Facility Charge is based on water meter size)*	Quarterly Charge
5/8" to 16" *(Base Facility Charge will be applied per unit)*	$7.80
Flow Rate All Usage Per Unit:	Quarterly Charge
Usage per 100 cubic feet (ccf):	
0 to 12 ccf	$1.3838
13 to 21 ccf	$4.4120
22 ccf and over	$4.6534
Usage per 1,000 gallons:	
0 to 8,976 gallons	$1.8500
8,977 to 16,200 gallons	$5.8984
16,201 gallons and over	$6.2210

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMER

WASTEWATER DISPOSAL	Adopted October 1, 2011
	Monthly Charge
Base Facility Charge: *(Base Facility Charge is based on water meter size)*	
5/8"	$3.25
1"	$9.56
1.5"	$19.11
2"	$30.58
3"	$61.15
4"	$95.55
6"	$191.10
8"	$305.76
10"	$439.53
12"	$821.73
14"	$1,528.80
16"	$2,102.10

Flow Rate All Usage:	Monthly Charge
Usage per 100 cubic feet (ccf):	
0 to 5 ccf	$1.3838
6 to 9 ccf	$4.4120
10 ccf and over	$4.6534
Usage per 1,000 gallons:	
0 to 3,740 gallons	$1.8500
3,741 to 6,750 gallons	$5.8984
6,751 gallons and over	$6.2210

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

NON-RESIDENTIAL CUSTOMER

WASTEWATER DISPOSAL	Adopted October 1, 2011
Base Facility Charge:	Quarterly Charge
(Base Facility Charge is based on water meter size)	
5/8"	$9.75
1"	$28.68
1.5"	$57.33
2"	$91.74
3"	$183.45
4"	$286.65
6"	$573.30
8"	$917.28
10"	$1,318.59
12"	$2,465.19
14"	$4,586.40
16"	$6,306.30

Flow Rate All Usage:	Quarterly Charge
Usage per 100 cubic feet (ccf):	
0 to 15 ccf	$1.3838
16 to 27 ccf	$4.4120
28 ccf and over	$4.6534
Usage per 1,000 gallons:	
0 to11,220 gallons	$1.8500
11,221 to 20,250 gallons	$5.8984
20,251 and over	$6.2210

NOTE: 100 cubic feet (ccf) equals 748 gallons

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

WHOLESALE CUSTOMERS

	Adopted October 1, 2011
WATER	
Hialeah:	
Flow Rate Per 1,000 gallons	$1.6888
All Other Wholesale Customers:	
Flow Rate Per 1,000 gallons	$1.7142
WASTEWATER	
Rates for Wet Season (May 1 to October 31 Annually)	
Flow Rate Per 1,000 gallons	$2.4219
Rates for Dry Season (November 1 to April 30 Annually)	
Flow Rate Per 1,000 gallons	$1.8837

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF RATES

RESIDENTIAL, MULTI-FAMILY DWELLINGS AND NON-RESIDENTIAL CUSTOMERS

WATER	**Adopted October 1, 2011**
Miami-Dade County (MDC) Water Conservation Surcharge: *(During South Florida Water Management District (SFWMD) water restrictions, flow usage rate of the fourth tier will be priced as follows):*	
Usage Flows Starting on 4th Rate Block per 100 cubic feet (ccf):	
Permanent or Phase I of Water Restrictions Imposed by (SFWMD)	$4.8271
Phase II of Water Restrictions Imposed by (SFWMD)	$5.7926
Phase III of Water Restrictions Imposed by (SFWMD)	$6.7580
Phase IV of Water Restrictions Imposed by (SFWMD)	$7.7234
Usage Flows Starting on 4th Rate Block per 1,000 gallons (gal):	
Permanent or Phase I of Water Restrictions Imposed by (SFWMD)	$6.4533
Phase II of Water Restrictions Imposed by (SFWMD)	$7.7439
Phase III of Water Restrictions Imposed by (SFWMD)	$9.0346
Phase IV of Water Restrictions Imposed by (SFWMD)	$10.3252
Miami Springs System Improvement Surcharge	22.58%
WASTEWATER	
Miami Springs System Improvement Surcharge	45.27%

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER

Adopted October 1, 2011

1. Oversizing Credits

Pipe Size	Credit Per Linear Foot	Credit Per Each Butterfly Valve
8" to 12"	($9.00)	($470.00)
8" to 16"	($19.00)	($3,197.00)
8" to 20"	($31.00)	($7,415.00)
8" to 24"	($44.00)	($8,256.00)
8" to 30"	($81.00)	($19,722.00)
8" to 36"	($93.00)	($24,742.00)
12" to 16"	($11.00)	($2,728.00)
12" to 20"	($23.00)	($6,946.00)
12" to 24"	($36.00)	($7,787.00)
12" to 30"	($61.00)	($19,253.00)
12" to 36"	($84.00)	($24,273.00)

2. Developer Payment/Credit for New Water Service Installation for Existing Proper

Pipe Size	
1"	($1,800.00)
2"	($2,500.00)

3. Water Allocation Certification

Initial Certification	$90.00
Re-Certification	$30.00

4. Construction Connection Charge

Pipe Size	Rate Per Front Foot
8"	$30.00
12" (12-inch base size only)	$35.00
16" (16-inch base size only)	$42.00

5. Service Installation Fees

Service Size	
1" (5/8" meter-twin off or second meter in existing dual box)	$850.00
1" (single - 5/8" or 1" meter)	$1,200.00
1" (dual - two 5/8" meters)	$1,700.00
2" (single - 2" meter)	$2,500.00
Greater than 2"	Actual Cost

NOTE: The above fees will apply for all typical service installations. However, the Department reserves the right to charge its actual costs for a typical service installation.

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER

Adopted October 1, 2011

6. Temporary Portable Meter Guarantee Deposit

Meter Size	
1"	$1,500.00
2"	$2,500.00

NOTE: Resolution No. 3281 specifically excludes the above deposits from earning simple interest calculated on guarantee deposits for retail customers.

7. Fire Protection Water Service Rates

Size of Fire Line Connection	Monthly	Quarterly
2"	$2.25	$6.75
3"	$4.00	$12.00
4"	$7.00	$21.00
6"	$11.50	$34.50
8"	$15.00	$45.00
10"	$23.00	$69.00
12"	$30.00	$90.00

8. Fire Hydrant Service Charge

Per month	$0.80
Per quarter	$2.40

9. Connection Charge Rate

Per average daily gallon	$1.39

10. Basic Customer Service Fees

A. Deposit
Residential-based on customer's credit analysis and payment history — $0.00 to $100.00

Commercial - monthly — Amount based on 2.5 times the anticipated monthly billing with a minimum charge of $50.00

Commercial - quarterly — Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of $50.00

B. Charge for opening or transferring an account on billing system — $10.00

WATER

	Adopted October 1, 2011
C. Additional charge if a field visit is required to connect the water meter or obtain a water meter reading:	
Regular working hours	$25.00
Non-regular working hours	$30.00

11. Other Service Fees

A. Office investigation of a delinquent account resulting from:	
Active meter violation	$30.00
Returned payment (check, draft, or other order for the payment of money) (F.S. 2005 - 125.0105, 832.08(5)):	
If face value of payment does not exceed $50.00	$25.00
If face value of payment exceeds $50.00 but does not exceed $300.00	$30.00
If face value of payment exceeds $300.00	$40.00 (or 5% of the face amount of payment, whichever is greater)
B. Field attempt to collect a payment or deposit or to discontinue water service by cutting or locking service or removing meter and plugging service	$20.00
C. Field attempt to reconnect a cut-off or locked service or to reinstall a meter:	
Regular working hours	$30.00
Non-regular working hours	$35.00
D. Field visits after initial attempt to read meter or to inspect backflow prevention device required due to denied access	$50.00
E. Customer requested check read	$12.50
F. Penalty for failure to provide a meter reading or a meter for inspection as required for floating (construction) meters	$150.00
G. Customer-requested high bill investigation, which does not meet established criteria	$20.00
H. Charges the Department incurs on behalf of the customer, which shall be passed on to the customer	$5.00 (minimum charge)

WATER	Adopted October 1, 2011
I. Field visit to inspect/verify repairs related to underground leak credits when repairs were not done by a licensed plumber	$30.00
J. Administrative Hearing	$75.00

12. Customer Requested Submeter Installation

To cover cost of field inspections, approvals and clerical expenses for establishing future billings	$50.00

13. Pipe Tapping Charges

Tap Size	
1"	$100.00
1-1/2"	$110.00
2"	$120.00
4"	$385.00
6"	$465.00
8"	$535.00
12"	$720.00
16"	$1,255.00
20"	$1,565.00
Overtime Charge	$95.00

NOTE: There will be a $205.00 charge if Department personnel arrive on a job site and are unable to perform the tapping operation because the contractor has not fulfilled its obligations specified in the Rules and Regulations. No materials shall be furnished by the Department for installation under the prices listed above.

14. Certified Meter Test Charge $40.00

15. Municipal Excise Tax on Water Bills

As required by local ordinances, the Department will impose an excise tax on retail sales of water. Exempt from this tax are governmental agencies, houses of public worship and certain consulates.

16. Permit Fee(s)

As charged to the Department by various governmental agencies.

WATER	Adopted October 1, 2011

17. Service Location Certificate

To obtain notification of any actual or potential lien amount attached to a service location fee per service address:

Water & Sewer

A. Regular service location certificate	$10.00
B. 24-hour service location certificate	$20.00

18. Plans Review and Inspection Fees

Firelines/Services	$55.00
Water Main Extensions	
Up to 500 ft.	$300.00
501 ft. to 2,000 ft.	$350.00
Greater than 2,000 ft.	$450.00
Renewal of expired approval and revisions (One year or more after original approval)	Same as original fee
Special Request to Expedite Plans Review	
1st Hour	$190.00
Each Additional Hour	$65.00
Rework Plans Review Process	$106.59

Plans Review Fees entitles the applicant to an initial plan review and one follow up review.

Revised Plans Review Processing Fee of $1.25 per each additional minutes for reviews that take longer than 5 minutes.

$79.00

Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #11-60

Processing fees for the review and approval of plans for code compliance regarding water extension projects, including firelines.

19. Tailpiece Charge

Tailpiece Size	
3/4"	$40.00
1"	$75.00
2"	$140.00

WATER

	Adopted October 1, 2011
20. Laboratory Fees for Drinking Water Tests	
Per Sample *(Excludes Sample Collection)*	
Bacteriology (Membrane Filter)	$15.00
Bacteriology (Membrane Filter) - *After Hours*	
Charge to Wholesale Customers	$40.00
Color	$10.00
Fluoride	$20.00
Lead/Copper	$50.00
Trihalomethanes	$50.00
Water Quality Parameters	$60.00
Volatile Organic Contaminants	$75.00
Nitrate	$10.00
Nitrite	$10.00
Alkalinity	$8.00
Chloride	$8.00
Calcium	$6.00
Hardness	$8.00
Conductivity	$4.00
Total Dissolved Solids (TDS)	$6.00
Turbidity	$8.00
Chlorine Residual	$10.00
Ammonia - Nitrogen	$10.00
Dissolved Oxygen	$6.00
Total Phosphorous	$10.00
Ortho Phosphate	$10.00
pH	$4.00
Sulfate	$16.00
Total Organic Carbon	$16.00
Marble	$25.00
Sodium	$18.00
Sample Collection Fee	
Per water sample	$25.00
Fee charged for Department's laboratory sample collection services	
21. Payment for Collection of Lead/Copper Water Test at Customer Tap	
Payment for collection of sample	($25.00)
Payment by Department to customers in established pool of homes who participate in sample collection for compliance with EPA Lead and Copper Rule (LCR).	

WATER	Adopted October 1, 2011
22. Release of Easement Fees	
A. Release of platted easement rights	$250.00
B. Conditional consent letter for permission to use easement until required by Department	$50.00
C. All other release requests	$500.00
23. Completion of Water and Sewer Verification Form Fees* (See Table 2) *(See Section 24-43.1(5) of the Miami-Dade County Code)*	
Water Only	
A. Residential (R-A)	$30.00
B. Multi-family residential (R-B)	$75.00
C. Non-residential (NR)	$75.00
Water & Sewer	
A. Residential (R-A)	$60.00
B. Multi-family residential (R-B)	$150.00
C. Non-residential (NR)	$150.00
* No additional process fee will apply to obtain "verification forms" after execution of agreement	
* Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #11-60	$79.00
24. Water and Sewer Ordinance Letter	
Water Only	
A. Residential	$30.00
B. Commercial	$75.00
Water & Sewer	
A. Residential	$60.00
B. Commercial	$150.00
25. Review and Release of Recorded Document Fees (Other Than Easements) *(covenants, unities of title, service agreements, warranty deeds)*	
A. Water only	$100.00
B. Water & Sewer	$150.00
26. Completion of Service Feasibility Questionnaire Fee	$25.00

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER	Adopted October 1, 2011
27. Preparation of Service Agreement Fees *	
Water Only Residential, multi-family and commercial use	$100.00
Water & Sewer Residential, multi-family and commercial use	$200.00
* No additional process fee will apply to obtain "verification forms" after execution of agreement	
* Single period, two-year extension of approval for qualifying projects pursuant to Ordinance #11-60	$79.00
28. Preparation of Letter of Availability Fees	
A. Water only	$50.00
B. Water & Sewer	$100.00
29. Other Recordable Legal Document Fees	
A. Preparation of covenant	
1. Water only	$25.00
2. Water & Sewer	$50.00
B. Preparation of unity of title	
1. Water only	$25.00
2. Water & Sewer	$50.00
30. Environmental Quality Control Board (EQCB)	
Letter Preparation Fees	
A. Water only	$35.00
B. Water & Sewer	$70.00
31. Review of Shop Drawings Fee	
Per shop drawing	$60.00
Fee charged for the review of shop drawings for Department compliance regarding water valve fittings and taps	

WATER	Adopted October 1, 2011
32. Blueline Prints Requested From As-Builts Fee	
Fee per blueline print	$5.00
33. Design and Construction Standard Specifications and Details Publication Fee	
Per publication	$50.00
34. Safety and Rescue Training Course Fees	
Water & Sewer	
A. Confined space entry (24 hours)	$450.00
B. Hazardous material technician and incident command class (40 hours)	$550.00
C. Hazwoper training (40 hours)	$550.00
D. Air monitoring (16 hours)	$150.00
E. Excavation safety (Trenching & shoring, 16 hours)	$250.00
F. Fall protection/scaffolding (16 hours)	$250.00
G. Electrical safety (16 hours)	$500.00
H. Respiratory protection (40 hours)	$450.00
NOTE: The revenues from the above course fees are allocated to the water and wastewater funds.	
35. Floating Meters Damaged/Cleaning Fees	
Meter Size	
1"	$72.00
2"	$125.00
3"	$140.00
36. Floating Meters	
Charge to read a floating meter in the field	$50.00

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER	**Adopted October 1, 2011**
37. Preparation of GIS Adhoc Maps and/or Data Fees	
Per hour (minimum one hour)	$65.00
Additional copies of the same map-per copy	$25.00
38. Florida Power and Light - Turkey Point	57.22% of water retail step rates based on consumption (per agreement)
39. Detecto Meters	
Per 1,000 gallons	$5.1626
Per 100 cubic feet	$3.8617
40. Security Fees	
A. Fee for Issuance of Initial Identification Card and Personal Transponder	
Per person	$60.00
Fee charged for background check and processing costs for identification card and transponder issued to persons having access to restricted Department facilities. (Consultants, Contractors, Non-Water and Sewer Department Staff)	
B. Fee for Issuance of Initial Identification Card	
Per person	$20.00
Fee charged for processing costs for identification card issued to persons having access to Department facilities. (Consultants, Contractors, Non-Water and Sewer Department Staff)	
C. Fee for Renewal of Expired Identification Card (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department Staff)	
Per person	$15.00
D. Fee for Replacement of Identification Card (card lost, stolen, etc.)	
Per person	$15.00

WATER

Adopted October 1, 2011

E. Fee for Renewal of Expired Personal Transponder
(one year from date of issuance)
(Consultants, Contractors, Non-Water and Sewer Department Staff)

Per person $15.00

F. Fee for Replacement of Personal Transponder
(transponder lost, stolen, etc.)

Per person $15.00

G. Fee for Issuance of Initial Transponder for Vehicle or Equipment

Per vehicle or piece of equipment $25.00

Fee charged for processing costs for issuance of vehicle or equipment transponder to access Department facilities
(Consultants, Contractors, Non-Water and Sewer Department Staff)

H. Fee for Renewal of Expired Transponder for Vehicle or Equipment

(one year from date of issuance)
(Consultants, Contractors, Non-Water and Sewer Department Staff)

Per vehicle or piece of equipment $25.00

I. Fee for Replacement of Transponder for Vehicle or Equipment
(transponder lost, stolen, etc.)

Per vehicle or piece of equipment $25.00

41. Subscription Fee to Access Customer Information System (CIS)

Fee per user $6,300.00

Annual fee charged to title and lien companies to provide access to the Department's Customer Information System (CIS) via the Internet.

42. Cut For Non-Payment (CONP)

Third Attempt Water Meter Removal Charge $250.00

Fee charged to customers who intentionally blocked access to water meter on two previous attempts to collect or lock service for non-payment.

WATER	Adopted October 1, 2011
43. Developer Repayment Fee	
To cover administrative costs for collection and repayment of construction connection charges collected from connecting and/or abutting properties in behalf of developers who constructed the facilities.	2.5% of gross repayment
44. Unauthorized Usage of Water on Fire Lines	
Daily penalty charge against fire line accounts for allowing unauthorized usage or waste of water.	$100.00 per day
45. General & Administrative (G&A) Overhead (OH) Rate	
Rate charged to offset general and administrative costs related to work performed by the Department due to request, damage (billable job orders) or contractual agreement.	10.6% of total cost
46. Pipeline Installation Contributions	

Pipe Size	Rate Per Linear Foot
8"	$42.00
12"	$46.00

Contributory payments by developers of certain development projects as indicated by Section 2.04(2c) of the Rules and Regulations.

WATER

Adopted
October 1, 2011

47. Water Meter Installation Fees

These fees are for the installation of the water meter(s) only. All new water services must be installed in accordance with the appropriate Water & Sewer Department Standard Detail, prior to the installation of the water meters.

The Department reserves the right to install the appropriate sized meter, if a service is deemed to be oversized for a specific premise, as long as an adequate amount of flow is provided.

Fee for installing initial water meter for new customer

Service Size (Section 45) :	
3/4" or 5/8"	$64.00
1"	$120.00
2"	$1,103.00
4" (with 2 - 2" meters)	$2,160.00
4" Turbo	$3,556.00
6" Turbo	$5,282.00
6" x 4" Turbo	$6,623.00
8" Turbo	$7,422.00
8" x 4" Turbo	$8,775.00
10" Turbo	$9,679.00
10" x 4" Turbo	$11,033.00

Note: All other sizes and/or configurations will be charged at actual cost.

48. Return Field Visit to Set Meter After Failed Meter Installation

Fee for return field visit to set meter after initial installation was not up to Department standards.

Service Size	
5/8" to 1"	$35.00
2" to 10"	$55.00

49. Rental of Light Towers $505.00 per tower per day

50. Reports Listing New Customers Fee $40.00

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WATER FEES AND CHARGES

WATER	Adopted October 1, 2011
51. Surcharge for After- Hours Initial Meter Installation	
Service Size:	
3/4" to 1" Service	$385.00
2" to 4" Service	$675.00
6" to 10" Service	$1,015.00
52. Curb Stop Replacement for Initial Meter Installation	$165.00
53. Backflow Preventer Initial Test and Certification Fee	$75.00
54. Backflow Prevention Testing Administration Fee	$15.00
55. Construction Contract Documents	
A. Contract Documents on a CD or DVD (cost per CD/DVD)	$20.00
B. Contract Documents without Full-Sized Plan Sheets	$25.00
C. Contract Documents with Engineer's Estimate up to $500,000	$25.00
D. Contract Documents for Projects bidding via Miscellaneous Construction Contracts (MCC) with Engineer's Estimate greater than $500,000 but less than $2.5 million	$40.00
E. Contract Documents for Projects not bidding via Miscellaneous Construction Contracts (MCC) with Engineer's Estimate, as follows:	
1. Greater than $500,000, but up to $5 million	$50.00
2. Greater than $5 million, but up to $10 million	$75.00
3. Greater than $10 million, but up to $20 million	$100.00
4. Greater than $20 million, but up to $50 million	$150.00
5. Greater than $50 million, but up to $100 million	$250.00
6. Greater than or equal to $100 million	$350.00

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER

Adopted
October 1, 2011

1. Oversizing Credits

A. Force Mains

Pipe Size	Credit Per Linear Foot	Credit Per Plug Valve
8" to 12"	($10.00)	($790.00)
8" to 16"	($22.00)	($2,264.00)
8" to 20"	($42.00)	($4,006.00)
8" to 24"	($50.00)	($20,575.00)
8" to 30"	($81.00)	($40,210.00)
8" to 36"	($106.00)	($65,776.00)
12" to 16"	($13.00)	($1,512.00)
12" to 20"	($33.00)	($3,230.00)
12" to 24"	($41.00)	($20,664.00)
12" to 30"	($71.00)	($40,229.00)
12" to 36"	($96.00)	($65,865.00)

B. Gravity Sewer Mains

	Credit Per Inch Diameter Per Linear Foot
8" to 10"	($3.00)
8" to 12"	($7.00)

2. Developer Payment/Credit for New Sanitary Sewer Lateral Installation for Existing Property Use $5,000.00

3. Construction Connection Charge

	Pipe Size	Rate Per Front Foot
Pipelines		
Gravity Sewers	8"	$29.00
	10"	$31.00
	12"	$33.00
Force Mains	8"	$32.00
	12"	$38.00
	16"	$49.00
Pump Station		As determined by the Department based on actual cost

4. Connection Charge Rate

Per average daily gallon $5.60

Per average daily gallon for customers utilizing a graywater disposal system $2.80

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER	Adopted October 1, 2011
5. Basic Customer Service Fees	
A. Residential - based on customer's credit analysis and payment history	$0.00 to $100.00
Commercial - monthly	Amount based on 2.5 times the anticipated monthly billing with a minimum charge of $50.00
Commercial - quarterly	Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of $50.00
B. Administrative Hearing	$75.00
6. Septic Tank Disposal Fee	
Charged to commercial tankers for unloading septic tank waste at wastewater treatment plants	
0 - 1,000 gallons - per truck	$32.50
1,001 - 1,500 gallons - per truck	$48.75
1,501 - 2,000 gallons - per truck	$65.00
Over 2,000 gallons - per hundred gallons	$3.25
7. Grease Trap Disposal Fee	
Charged to commercial tankers for unloading grease trap waste at wastewater treatment plants	
0 - 1,000 gallons - per truck	$70.00
1,001 - 1,500 gallons - per truck	$105.00
1,501 - 2,000 gallons - per truck	$140.00
Over 2,000 gallons - per hundred gallons	$7.00
8. Combined Septic Tank and Grease Trap Disposal Fee	
Charged to commercial tankers for unloading combined septic tank and grease trap waste at wastewater treatment plants	
0 - 1,000 gallons - per truck	$42.00
1,001 - 1,500 gallons - per truck	$63.00
1,501 - 2,000 gallons - per truck	$84.00
Over 2,000 gallons - per hundred gallons	$4.20
9. Septic Tank Disposal Deposit	
Per septic tank disposal account	$2,000.00
10. High Strength Sewage Surcharge	
Per pound for portion of suspended solids in excess of a concentration of 200 milligrams per liter	$0.14
Per pound for portion of biochemical oxygen demand in excess of a concentration of 200 milligrams per liter	$0.19

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER	**Adopted October 1, 2011**
5. Basic Customer Service Fees	
A. Residential - based on customer's credit analysis and payment history	$0.00 to $100.00
Commercial - monthly	Amount based on 2.5 times the anticipated monthly billing with a minimum charge of $50.00
Commercial - quarterly	Amount based on 1.5 times the anticipated quarterly billing with a minimum charge of $50.00
B. Administrative Hearing	$75.00
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Charged to commercial tankers for unloading combined septic tank and grease trap waste at wastewater treatment plants	
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1,001 - 1,500 gallons - per truck	$63.00
1,501 - 2,000 gallons - per truck	$84.00
Over 2,000 gallons - per hundred gallons	$4.20
9. Septic Tank Disposal Deposit	
Per septic tank disposal account	$2,000.00
10. High Strength Sewage Surcharge	
Per pound for portion of suspended solids in excess of a concentration of 200 milligrams per liter	$0.14
Per pound for portion of biochemical oxygen demand in excess of a concentration of 200 milligrams per liter	$0.19

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER

Adopted
October 1, 2011

1. Oversizing Credits

A. Force Mains

Pipe Size	Credit Per Linear Foot	Credit Per Plug Valve
8" to 12"	($10.00)	($790.00)
8" to 16"	($22.00)	($2,264.00)
8" to 20"	($42.00)	($4,006.00)
8" to 24"	($50.00)	($20,575.00)
8" to 30"	($81.00)	($40,210.00)
8" to 36"	($106.00)	($65,776.00)
12" to 16"	($13.00)	($1,512.00)
12" to 20"	($33.00)	($3,230.00)
12" to 24"	($41.00)	($20,664.00)
12" to 30"	($71.00)	($40,229.00)
12" to 36"	($96.00)	($65,865.00)

B. Gravity Sewer Mains

	Credit Per Inch Diameter Per Linear Foot
8" to 10"	($3.00)
8" to 12"	($7.00)

2. Developer Payment/Credit for New Sanitary Sewer Lateral Installation for Existing Property Use $5,000.00

3. Construction Connection Charge

Pipelines	Pipe Size	Rate Per Front Foot
Gravity Sewers	8"	$29.00
	10"	$31.00
	12"	$33.00
Force Mains	8"	$32.00
	12"	$38.00
	16"	$49.00
Pump Station		As determined by the Department based on actual cost

4. Connection Charge Rate

Per average daily gallon	$5.60
Per average daily gallon for customers utilizing a graywater disposal system	$2.80

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER	**Adopted October 1, 2011**
11. Pump Station Maintenance Fee	
Fee charged for maintenance of pump stations under contract with the Department Per month:	$1,100.00
12. Discharge Regulations Violations	
Fine for failure to comply with discharge regulations	$500.00
13. Removal of Clean-Out Plug	$150.00
14. Permit Fee(s)	As charged to the Department by various governmental agencies
15. Service Location Certificate	
To obtain notification of any actual or potential lien amount attached to a service location Fee per service address:	
Water & Sewer	
A. Regular service location certificate	$10.00
B. 24-hour service location certificate	$20.00
16. Plans Review and Inspection Fees	
Processing fees for the review and approval of plans for code compliance regarding sewer extension projects, including sewer laterals, connections and pump stations	
Laterals/Connections	$55.00
Sewer Main Extensions	
Up to 500 ft.	$300.00
501 ft. to 2,000 ft.	$350.00
Greater than 2,000 ft.	$450.00
Pump Station	$800.00
Renewal of expired approval and revisions (One year or more after approval)	Same as original fee
Special Request to Expedite Plans Review	
1st Hour	$190.00
Each Additional Hour	$65.00
Rework Plans Review Process Plans Review Fees entitles the applicant to an initial plan review and one follow up review.	$106.59
Revised Plans Review Processing Fee of $1.25 per each additional minute for reviews that take longer than 5 minutes.	
Single period, two-year extension of approval for qualifying projects pursuant to Ordinance # 11-60	$79.00

WASTEWATER	Adopted October 1, 2011
17. Weed Control Fee	
Per quarter	$6.00
18. Facilities with Excessive Infiltration Surcharge	10%
19. Discharge of Sludge Charge	$40.00/ton
20. Telemetering Equipment Installation Fee	
Fee charged for installation of telemetering equipment at developer installed pump stations Per pump station	$7,550.00
21. Marinas	40% of retail rate
22. Septage Truck Cleanout Charge Per cleanout	$25.00
23. Release of Easement Fees	
A. Release of platted easement rights	$250.00
B. Conditional consent letter for permission to use easement until required by Department	$50.00
C. All other release requests	$500.00
24. Completion of Application Form Fees	
A. Utilities collection transmission capacity form	$50.00
B. Industrial pre-treatment facility application Sewer only	$150.00
25. Completion of Water and Sewer Verification Form Fees* (See Table 2) *(See Section 24-43.1(5) of the Miami-Dade County Code)*	
Sewer Only	
A. Residential (R-A)	$30.00
B. Multi-family residential (R-B)	$75.00
C. Non-residential (NR)	$75.00
Water & Sewer	
A. Residential (R-A)	$60.00
B. Multi-family residential (R-B)	$150.00
C. Non-residential (NR)	$150.00
* No additional process fee will apply to obtain "verification forms" after execution of agreement	
* Single period, two-year extension of approval for qualifying projects pursuant to Ordinance # 11-60	$79.00

MIAMI-DADE WATER AND SEWER DEPARTMENT
SCHEDULE OF WASTEWATER FEES AND CHARGES

WASTEWATER	**Adopted October 1, 2011**
26. Ordinance Letter	
Wastewater Only	
A. Residential	$30.00
B. Commercial	$75.00
Water & Sewer	
A. Residential	$60.00
B. Commercial	$150.00
27. Review and Release of Recorded Document Fees (Other Than Easements) *(Covenants, unities of title, service agreements, warranty deeds)*	
A. Sewer only	$100.00
B. Water & Sewer	$150.00
28. Preparation of Service Agreement Fees *	
Sewer Only	
Residential, multi-family and commercial use	$100.00
Water & Sewer	
Residential, multi-family and commercial use	$200.00
* No additional process fee will apply to obtain "verification forms" after execution of agreement	
* Single period, two-year extension of approval for qualifying projects pursuant to Ordinance # 11-60	$79.00
29. Preparation of Letter of Availability Fees	
A. Sewer only	$50.00
B. Water & Sewer	$100.00
30. Other Recordable Legal Document Fees	
A. Preparation of covenant	
1. Sewer only	$25.00
2. Water & Sewer	$50.00
B. Preparation of unity of title	
1. Sewer only	$25.00
2. Water & Sewer	$50.00
31. Completion of Groundwater Discharge Form Fee	$50.00

WASTEWATER

Adopted October 1, 2011

32. Environmental Quality Control Board
(EQCB) Letter Preparation Fees

A.	Sewer only	$35.00
B.	Water & Sewer	$70.00

33. Customer Call-Out Fees

Fee for investigation and/or emergency response to sewer collection complaints (call-outs), fee charged only if Department is not responsible to correct complaint

Fee per call-out:

A.	Regular working hours	$125.00
B.	Non-regular working hours	$175.00

34. Customer Initiated Closed Circuit Television Lateral Inspection Fee

Per inspection $250.00

35. Review of Shop Drawings Fee

Per shop drawing $100.00

Fee charged for the review of shop drawings for Department compliance regarding sewer manholes, fittings, taps and pump stations

36. Blueline Prints Requested From As-Builts Fee

Fee per blueline print $5.00

37. Design and Construction Standard Specifications and Details Publication Fee

Per publication $50.00

WASTEWATER

Adopted October 1, 2011

38. Safety and Rescue Training Course Fees

Water & Sewer

A. Confined space entry (24 hours)	$450.00
B. Hazardous material technician and incident command class (40 hours)	$550.00
C. Hazwoper training (40 hours)	$550.00
D. Air monitoring (16 hours)	$150.00
E. Excavation safety (Trenching & shoring, 16 hours)	$250.00
F. Fall protection/scaffolding (16 hours)	$250.00
G. Electrical safety (16 hours)	$500.00
H. Respiratory protection (40 hours)	$450.00

NOTE: The revenues from the above course fees are allocated to the water and wastewater funds.

WASTEWATER | **Adopted October 1, 2011**

39. Laboratory Fees for Wastewater Tests

Per Sample (Excludes Sample Collection)

Bacteriology (Membrane Filter)	$15.00
Bacteriology (Membrane Filter) - *After Hours Charge to Wholesale Customers*	$40.00
Nitrate	$10.00
Nitrite	$10.00
Alkalinity	$8.00
Chloride	$8.00
Conductivity	$4.00
Total Dissolved Solids (TDS)	$6.00
Chlorine Residual	$10.00
Ammonia - Nitrogen	$10.00
Dissolved Oxygen	$6.00
Total Phosphorous	$10.00
Ortho Phosphate	$10.00
Biochemical Oxygen Demand	$12.00
pH	$4.00
Sulfate	$16.00
Total Kjeldahl Nitrogen	$14.00
Total Organic Carbon	$16.00
Total Suspended Solids	$6.00
Sodium	$18.00

40. Preparation of GIS Adhoc Maps and/or Data Fees

Per hour (minimum one hour)	$65.00
Additional copies of the same map Per copy	$25.00

41. Billing Service Fee for Processing Stormwater Utility Fee for Municipalities — Fee Determined by Agreement

42. Billing Service Fee for Processing Sewer Billings for Coral Gables — Fee Determined by Agreement

43. Graywater Disposal System

Customers who utilize an approved graywater disposal system and install a sub-meter to measure water entering the property which utilizes the graywater disposal system will not be charged wastewater disposal for usage measured on the sub-meter.

WASTEWATER	Adopted October 1, 2011
44. Security Fees	
A. Fee for Issuance of Initial Identification Card and Personal Transponder	
Per person	$60.00
Fee charged for background check and processing costs for identification card and transponder issued to persons having access to restricted Department facilities. (Consultants, Contractors, Non-Water and Sewer Department staff)	
B. Fee for Issuance of Initial Identification Card	
Per person	$20.00
Fee charged for processing costs for identification card issued to persons having access to Department facilities. (Consultants, Contractors, Non-Water and Sewer Department staff)	
C. Fee for Renewal of Expired Identification Card (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department staff)	
Per person	$15.00
D. Fee for Replacement of Identification Card (card lost, stolen, etc.)	
Per person	$15.00
E. Fee for Renewal of Expired Personal Transponder (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department staff)	
Per person	$15.00
F. Fee for Replacement of Personal Transponder (transponder lost, stolen, etc.)	
Per person	$15.00
G. Fee for Issuance of Initial Transponder for Vehicle or Equipment	
Per vehicle or piece of equipment	$25.00
Fee charged for processing costs for issuance of vehicle or equipment transponder to access Department facilities (Consultants, Contractors, Non-Water and Sewer Department staff)	
H. Fee for Renewal of Expired Transponder for Vehicle or Equipment (one year from date of issuance) (Consultants, Contractors, Non-Water and Sewer Department staff)	
Per vehicle or piece of equipment	$25.00
I. Fee for Replacement of Transponder for Vehicle or Equipment (transponder lost, stolen, etc.)	
Per vehicle or piece of equipment	$25.00

WASTEWATER	Adopted October 1, 2011
J. Fee for Issuance of Initial Identification Card and Personal Transponder for Septic Tank Company Employees	
Per septic tank company employee	$35.00
Fee charged for processing costs for identification card and transponder issued to persons having access to septic tank unloading system at Central and South District Wastewater Treatment Facilities.	
K. Fee for Renewal of Expired Identification Card and Personal Transponder for Septic Tank Company Employees (one year from date of issuance)	
Per septic tank company employee	$30.00
L. Fee for Replacement of Identification Card and Personal Transponder for Septic Tank Company Employees (card and transponder lost, stolen, etc.)	
Per septic tank company employee	$30.00
M. Fee for Issuance of Initial Transponder for Septic Tank Vehicles	
Per septic tank vehicle	$25.00
Fee charged for processing costs for issuance of septic tank vehicle transponder for access to septic tank unloading system at Central and South District Wastewater Treatment Facilities.	
N. Fee for Renewal of Expired Transponder for Septic Tank Vehicles (one year from date of issuance)	
Per septic tank vehicle	$25.00
O. Fee for Replacement of Transponder for Septic Tank Vehicles (transponder lost, stolen, etc.)	
Per septic tank vehicle	$25.00
45. Subscription Fee to Access Customer Information System (CIS)	
Fee per user	$6,300.00
Annual fee charged to title and lien companies to provide access to the Department's Customer Information System (CIS) via the Internet.	
46. Cut For Non-Payment (CONP)	
Third Attempt Water Meter Removal Charge	$250.00
Fee charged to customers who intentionally blocked access to water meter on two previous attempts to collect or lock service for non-payment.	

WASTEWATER — **Adopted October 1, 2011**

47. Developer Repayment Fee

To cover administrative costs for collection and repayment of construction connection charges collected from connecting and/or abutting properties in behalf of developers who constructed the facilities. — 2.5% of gross repayment

48. General & Administrative (G&A) Overhead (OH) Rate

Rate charged to offset general and administrative costs related to work performed by the Department due to request, damage (billable job orders) or contractual agreement. — 10.6% of total cost

49. Rental of Light Towers — $505.00 per tower per day

50. Reports Listing New Customer Fee — $40.00

51. Sewer Force Main Pipe Tapping Charges

Tap Size:	
4"	$535.00
6"	$615.00
8"	$685.00
12"	$945.00
16"	$1,485.00
20"	$1,790.00
Overtime Charge	$95.00

NOTE: There will be a $205.00 charge if Department personnel arrive on a job site and are unable to perform the tapping operation because the contractor has not fulfilled its obligations specified in the Rules and Regulations. No materials shall be furnished by the Department for installation under the prices listed above.

52. Construction Contract Documents

A. Contract Documents on a CD or DVD (cost per CD/DVD) — $20.00

B. Contract Documents without Full-Sized Plan Sheets — $25.00

C. Contract Documents with Engineer's Estimate up to $500,000 — $25.00

D. Contract Documents for Projects bidding via Miscellaneous Construction Contracts (MCC) with Engineer's Estimate greater than $500,000 but less than $2.5 million — $40.00

E. Contract Documents for Projects not bidding via Miscellaneous Construction Contracts (MCC) with Engineer's Estimate, as follows:

1. Greater than $500,000, but up to $5 million — $50.00
2. Greater than $5 million, but up to $10 million — $75.00
3. Greater than $10 million, but up to $20 million — $100.00
4. Greater than $20 million, but up to $50 million — $150.00
5. Greater than $50 million, but up to $100 million — $250.00
6. Greater than or equal to $100 million — $350.00

MIAMI-DADE WATER AND SEWER DEPARTMENT

Table 2

No.		Types of Building Usages	Rating * See Section 24-43.1(5) of the Miami Dade Code	Verification Form Fee Listing
Residential Land Uses:				
1		Single Family Residences		R-A
2		Townhouse Residences		R-B
3		Apartments		R-B
4		Mobile Home Residences/Parks		R-A
5		Duplexes or Twin Home Residences		R-A
Commercial Land Uses:				
6		Airport: (a) Common Area/Concourse (b) Retail (c) Food Service		NR
7		Banquet Halls with kitchen		NR
8		Bars or Cocktail Lounges		NR
9		Barber Shops		NR
10		Beauty Shops		NR
11		Bowling Alleys		NR
12		Car Washes (a) Manual Washing (b) Automated Washing with recycle system		NR
13		Coin Laundries		NR
14		Country Clubs with kitchen		NR
15		Dentist Offices		NR
16		Fitness Centers or Gyms		NR
17		Food Preparation Outlets (Bakeries, Meat Markets, Commissaries, etc.)		NR
18		Funeral Homes		NR
19		Gas Station / Convenience Store/ Mini-Mart (a) without Car Wash (b) with Single Automated Car Wash		NR
20		Hospitals		NR
21		Hotels and Motels		NR
22		House of Worship		NR
23		Industrial: (a) Warehouse/ Spec. Bldg. (b) Self-Service Storage Units (c) Industrial - Wet (d) Industrial - Dry		NR

***The basis of calculation for average daily rated gallonage is found in Section 24-43.1(5) of the Code of Miami-Dade County as currently in effect and as may be amended in the future. For usages not shown, the Department shall estimate daily gallonage.**

MIAMI-DADE WATER AND SEWER DEPARTMENT Table 2				
No.		**Types of Building Usages**	**Rating * See Section 24-43.1(5) of the Miami Dade Code**	**Verification Form Fee Listing**
24		Kennels		NR
25		Marinas		NR
26		Motor Vehicle Service Stations		NR
27		Nursing or Convalescent Homes		NR
28		Office Buildings		NR
29		Other Residential Facility/ Institution: (a) Congregate Living Facility (CLF) (b) Jail (c) Other		NR
30		Pet Grooming		NR
31		Physician Offices		NR
32		Public Park: (a) With toilets only (b) With toilets and showers		NR
33		Public Swimming Facilities		NR
34		Restaurants (a) full service (b) fast food service (c) take-out service		NR
35		Retail		NR
36		Schools a) day care/nursery b) regular schools		NR DADE COUNTY SCHOOL BOARD IS EXEMPT
37		Shopping Center/ Mall: (Shell/ Common Area)		NR
38		Stadiums, Ballparks, Racetracks, Frontons, Auditoriums, Etc.		NR
39		Theaters a) Indoor b) Outdoor c) Drive-in		NR
40		Trailer or Tourist Park		NR
41		Veterinarian Offices		NR
***The basis of calculation for average daily rated gallonage is found in Section 24-43.1(5) of the Code of Miami-Dade County as currently in effect and as may be amended in the future. For usages not shown, the Department shall estimate daily gallonage.**				

Note:

gpd =	gallons per day	gallons per capita per day
R-A =	Residential	Multi-family Residential
NR =	Non-residential	

I.O. No.: 4-111
Adopted: 9/22/2011
Effective: 10/03/2011

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

FEE SCHEDULE FOR PLANNING AND ZONING SERVICES

AUTHORITY:
Ordinance No. 76-60; the Miami-Dade County Home Rule Charter including, among others, Sections 1.01 and 2.02A; Sections, 2-113, 2-114.1, 2-114.2, 2-114.3, 2-114.4, 2-116.1, 8-5, 20-4, 20-6, 20-9, 33-285, 33-303.1, 33E-15, 33G-6, 33H-16, 33I-13, 33J-14, 33K-14, and Chapter 18A of the Code of Miami-Dade County.

SUPERSEDES:
This Implementing Order (IO) supersedes IO 4-111, ordered September 24, 2010 and effective October 1, 2010.

POLICY:
A schedule of fees covering the cost of providing planning and zoning services shall be established and no application, permit, certificate or receipt shall be issued until the appropriate fee is paid. Additionally, no special study shall be prepared until a memorandum of agreement has been entered into or payment made.

PROCEDURE:
The responsibility for this Implementing Order is assigned to the Director, planning and zoning services, who shall be responsible for the collection of fees and the delivery of required services pursuant to Chapters 8 and 33 and Section 2-104 of the Code of Miami-Dade County. Each two years or earlier, if need be, the Director shall review all fees in terms of their cost and recommend necessary changes to the Mayor.

FEE SCHEDULE:
The fee schedule adopted by this Implementing Order has been presented and is considered a part hereof. In accordance with Section 2-3 of the Code of Miami-Dade County, this official Fee Schedule is also filed with the Clerk of the Board of County Commissioners. Fees which are charged by the planning and zoning services shall be the same as those listed in the Official Fee Schedule on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Mayor

Approved by the County Attorney as
To form and legal sufficiency

Planning and Zoning Services
Fee Schedule

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Fee Schedule

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Planning and Zoning Services
Fee Schedule

The following schedule details the charges and fees associated with planning and zoning services:

PSUR8 A surcharge of eight percent was introduced on all CDMP fees effective October 1, 2010.

I. REQUESTS FOR WRITTEN ADVISORIES OF COMPREHENSIVE DEVELOPMENT MASTER PLAN (CDMP) CONSISTENCY (OTHER THAN FOR DEVELOPMENT/SERVICES CONCURRENCY DETERMINATION)

For special written advisory letters/memoranda regarding the relationship of a particular parcel or the consistency of a proposed development action to the provisions of the Comprehensive Development Master Plan (CDMP) that are requested pursuant to Section 2-113 of the Code of Miami-Dade County and apart from regular development order approval processes, the requesting party shall pay the following charges:

A. INTERPRETATION/EXPLANATION OF CDMP PROVISIONS, INCLUDING ADOPTED LAND USE PLAN (LUP) MAP AND INTERPRETATION OF LUP MAP TEXT CONSISTENCY DETERMINATIONS RELATIVE TO A SPECIFIC LOCATION

	Size of Parcel of Proposed Development (gross acres)	Fee
	Under 1.0 acre	$114
	1.0 acres - 5.0 acres	228
	5.1 acres - 20.0 acres	342
	20.1 acres and over	570

Requests involving research of multiple parcels in a large-scale development shall be charged in accordance with item IV B, herein.

B. INTERPRETATION/EXPLANATION OF ADOPTED COMPONENTS GOALS, OBJECTIVES AND OTHER TEXT NOT RELATED TO A SPECIFIC LOCATION

MP02	Each issue/question not related to Level of Service (LOS) Standards	114
MP02A	Each issue/question related to LOS Standards	171

The Director(s) of the Sustainability, Planning, and Economic Enhancement and the Permitting, Environment, and Regulatory Affairs, or their designee, may condition such advisories on the information made available by the requesting party or defer to more complete development order review procedures. The conditional nature of all special advisories shall be addressed in the document.

II. APPLICATIONS TO AMEND THE CDMP

A. Land Use Element

1. LUP Map (except for Roadway and Transit changes which are covered in B), Agricultural Subarea 1 Map, Open Land Subareas Map, and Environmental Protection Subareas Map, which applications are requested for processing during regular semi-annual CDMP amendment cycles:

MP03	a) Regional Urban Center	109,440
MP03A	b) Metropolitan Urban Center	85,500
MP03B	c) Community Urban Center	54,720

Planning and Zoning Services
Fee Schedule

MP05 d) Other

Size of Area (gross acres) **Subject to Application**	Fee
Up to 5.0	$11,400
5.1 - 10.0	21,660
10.1 - 20.0	42,750
20.1 - 40.0	64,410
40.1 - 80.0	85,500
80.1 - 160.0	102,600
160.1 - 320.0	119,700
320.1 - 480.0	136,800
480.1 - 640.0	153,900
640.1 - 800.0	171,000
800.1 - 960.0	188,100
960.1 - 1120.0	205,200
1120.1 - 1280.0	222,300
1280.1 and above	171/acre

MP05E e) The fee for any application requesting amendment to the LUP Map which includes a request to expand the Urban Development Boundary (UDB) or to redesignate to an urban land use outside the UDB shall be increased by 1) twenty-five (25%) percent of the amount indicated above in II.A.1.(d) for all applications up to eighty (80) acres in size, or 2) fifteen (15%) percent of the amount indicated above in II.A.1.(d) for applications larger than eighty (80) acres.

MP05F f) Application requesting amendment to the LUP Map to increase the currently planned residential density on land inside the UDB shall receive a reduction of the fee amount of 1) twenty-five (25%) percent of the amount indicated above in II.A.1.(d) for each application up to eighty (80) acres in size, or 2) fifteen (15%) percent of the amount indicated in II.A.1.(d) if the application area is larger than eighty (80) acres.

MP05G g) Applications requesting amendments to an Urban Expansion Area (UEA) boundary without amendment to the underlying future land use shall be charged 30 percent of the rate established in paragraph II.A.1.(d) above but not less than $10,000.

MP06 h) Applications requesting amendment to the LUP Map for processing concurrently with an application to approve or amend a Development of Regional Impact (DRI) development order pursuant to Sec. 2-116.1(5)(a), Code of Miami-Dade County, Florida, shall be charged $91,200 if 640 acres or smaller, or if a request for Urban Center; if 640.1 acres or larger, such applications shall be charged 65 percent of the fee amount for the applicable parcel size listed in foregoing paragraph II.A.1.(a) through (g).

MP07	2. Revision of the LUP Map Text Each issue-proposal (per paragraph)	17,100
MP08	3. Environmental/Historical or other Map Each issue/item including associated text	17,100
MP09	4. Covenant revisions and other changes amending land uses relating to specific land parcels	Two-thirds rate of II(A)(1)(d) above

B. Traffic Circulation Sub-Element

MP10	1. Planning Future Roadway Network Map Per road lane-mile	17,100
MP11	2. Roadway Functional Classification Map Per road-mile (existing or future)	17,100

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MP12	3. Limited Access Facilities Map Per road-mile or interchange	17,100
		Fee
MP12A	4. Other Map Per Mile	$11,400
	C. Mass Transit Sub-Element	
MP13	1. Future Mass Transit System Maps Per linear mile of service area, corridor, or alignment	17,100
MP14	2. Major Traffic Generators and Attractors Each major traffic generator	17,100
	D. Port, Aviation, and Port of Miami Sub-Elements	
MP15	1. Major Aviation Facilities - Future Improvements Map Each Facility	17,100
MP16	2. Aviation Facility Improvements Each improvement project line item	17,100
MP17	3. Port of Miami River - Future Land Use Map	(Same as LUP Map II.A.1)
MP17A	4. Port of Miami 5 year or 10 year Plan map	17,100
	E. Capital Improvements Elements (CIE)	
MP18	1. Each proposed project line item	17,100
MP19	2. Urban Infill or Concurrency Exception Area Maps	51,300
	F. All Elements (including A-E above)	
MP20	1. Each Level of Service (LOS) Standard or DRI Threshold (F.S.380) - addressing goal, objective, policy, or map	51,300
MP21	2. Each Non LOS Standard - addressing goal, objective or policy	17,100
MP22	3. Each monitoring measures item	10,260
MP23	4. Each other text change proposal item (up to 5 sentences)	17,100
MP24	5. Each other map change proposal or item	17,100

MP25 6. One or more non-LUP Map amendment proposals requested for processing concurrently with an application to approve or amend a DRI development order pursuant to Sec. 2-116.1(5)(a), Code of Miami-Dade County, Florida. This fee shall be charged only when a LUP Map amendment is not requested, and a fee is not charged, pursuant to par. II.A.1, above. 34,200

All above fees include any corresponding changes to other Plan Elements, or components thereof, required for internal consistency.

In the event that the applicant withdraws the application for amendment prior to the deadline established in Section 2-116.1(8), Code of Miami-Dade County, amendment fees paid shall be refunded.

In the event that the Board of County Commissioners fails to approve transmittal of a non-small scale amendment application to the State Land Planning Agency per Sec. 2.116.1(3)(g) of the Code of Miami-Dade County, or the applicant withdraws the application or any portion thereof after the full refund deadline referenced above, but prior to transmittal action by the Board of County Commissioners, 1) twenty-five (25%) percent of the department's CDMP amendment fees paid shall be refunded.

The applicant shall not be authorized, subsequent to the "transmittal" hearing held by the Board of County Commissioners, to receive any refund of application fees.

County proprietary departments shall pay required fees at the time of application except that (a) during a regular annual update to the CIE, a single fee of $11,400 shall be charged to the department for one or more changes to a Schedule of Improvements table; (b) fees shall not be charged to such departments for a major Element update to implement an Evaluation and Appraisal Report (EAR); and (c) the fee for a major update or revision to a Plan Element required by a proprietary department at a time other than during an EAR-based CDMP amendment cycle shall be $57,000 paid at the time of application filing, with any costs incurred by the f Departments of Sustainability, Planning, and Economic Enhancement and the Permitting, Environment, and Regulatory Affairs in excess of the initial filing fee to be paid by the applicable department.

III. PREPARATION OF SPECIAL PROJECTS, STUDIES, REPORTS, OR PROVISION OF DATA

For special studies, reports or file research requested by non-Miami-Dade County entities that are not prepared as part of the regular work program of the Departments of Sustainability, Planning, and Economic Enhancement and the Permitting, Environment, and Regulatory Affairs, the requesting entity shall pay the following charges:

A. Graphics Services

1. Actual salary costs of personnel involved in providing services in effect at time of activity, and

2. Graphics materials used at estimated cost (unless supplied by entity requesting services), and

3. Department overhead operating costs equal to 7 times personnel's salary costs identified in 1 above.

B. Non-Graphics Services

1. Actual salary of personnel providing services in effect at time of activity, and

2. Department personnel support and overhead operating costs equal to 1.0 times personnel's salary costs identified in IV.B.1. above.

The Director of the Department of Planning and Zoning, or his or her designee, is authorized to administer these professional service charges through letters of agreement with non-County entities requesting such services.

IV. CERTIFICATE OF USE (C.U.) AND TEMPORARY CERTIFICATE OF USE (T.C.U.)

The following original fees shall be paid for all uses. The indicated renewal fee applies to those uses, which are required to be renewed annually by Code or by Resolution. All non-renewable uses are issued permanent use certificates which shall remain valid for an unlimited time, unless revoked for cause, or abandoned, provided there is no change of use, ownership, or name, or that there is no enlargement, alteration or addition in the use or structure. An "up front" processing fee equal to 50% of the total C.U. fee shall be assessed at the time of filing an application. The processing fee is non-refundable but shall be credited towards the final C.U. fee.

	A. RESIDENTIAL	Fee	Renewal Fee
	Apartments, hotels, motor hotels and all multiple family uses per building		
C003	4 - 50 units	$85.13	

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C021	51 - 100 units		101.28	
C022	101 - 200 units		115.96	
C023	201 or more units		132.10	
C004	Private school, charter schools, day nursery, Convalescent and nursing	(Renewal Fee Code: **R101**, and **R102**)		
C040	home, hospital, Assisted Congregate Living Facilities (ACLF) and	(Renewal Fee Code: **R104**, and **R111**)		
C041	developmentally disabled home care	(Renewal Fee Code: **R110**)	139.44	73.39
C042/ R124	Home Office		36.70	22.02
	B. BUSINESS, WHOLESALE AND RETAIL			
C005	All uses, except the following:			
	Per sq. ft. of business area		0.04	
	Minimum		139.44	80.73
C006 R107	Automobile, recreational vehicle, boat, truck, etc., rental or sales from open lot or combination open lot and building		139.44	
	Per sq. ft. of business area		0.04	
	Minimum		139.44	234.84
C026 R308	Change of owner of restaurant liquor/beer/wine/ in conjunction with restaurants, grocery stores, etc.		139.44	80.73
C007	**C. INDUSTRIAL**			
	All uses, except the following:			
	Per sq. ft. of business area		0.04	
	Minimum		139.44	80.73
C008	Automobile used parts yard, commercial incinerators, junkyards, slaughterhouses, bulk storage of petroleum products, trailer parks, tourist camps, utility plants of 30,000 sq. ft. or less	(Renewal Fee Code: **R112**, **R118**, **R119**, and **R120**)	0.03 234.84	
			Fee	Renewal Fee
	Per sq. ft. of business area Minimum		$647.28	234.84
C501	Automobile used parts yard, commercial incinerators, junkyards, slaughterhouses, bulk storage of petroleum products, trailer parks, tourist camps, utility plants over 30,000 sq. ft.	(Renewal Fee Code: **R501**)	924.68	342.12
	D. UNUSUAL USES, SPECIAL PERMITS, BUSINESS AND INDUSTRIAL USE VARIANCES			
C009/ R122	All unusual uses, except the following:		324.38	246.58
A026/ R121	Churches		139.44	73.39
C010	Airports, racetracks, stadiums	(Renewal Fee Code: **R106**, and **R116**)	647.28	234.84

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C011	Cabaret, nightclub, liquor package store (Renewal Fee Codes: **R301**, **R302**, and **R304**)	428.58	388.96
C012	Rock quarries, lake excavation and/or filling thereof (Renewal Fee Code: **R117**) Minimum	509.31 509.59	246.58
C013	Circus or carnival (per week) and special events	271.54	271.54
C014	Open lot uses (Renewal Fee Code: **R113**)	193.74	154.12
C032	Lot clearing, sub-soil preparation (Renewal Fee Code: **R123**)	161.45	146.78
	E. AGRICULTURAL		
C027	All uses, except as otherwise listed herein (Renewal Fee Code: **R105**)	193.74	183.47
	F. TRAILER USE CERTIFICATES		
	Covers administrative and initial field inspection cost for all types of construction site field offices. Fee also covers cost of site plan review.		
C015	(1) Mobile homes approved for temporary use during construction of a residence (Section 33-168, Code of Miami-Dade County)	264.20	264.20
C016 **C030**	(2) Mobile homes or modular units approved for commercial purposes or development projects, including watchman's quarters and temporary sales offices	540.13	513.71
C031	(3) Construction field offices	183.47	183.47
X010	(4) Cash escrow processing fee	146.78	
X011	(5) Mobile home tag deposit	36.70	
X029	(6) Cash escrow processing (balloons)	73.39	
X025	(7) Cash escrow (demo)	293.55	

	G. MAXIMUM FEE	Fee
C500	The maximum fee for a CU provided no violation exists at the time of the CU.	$924.68

H. CHANGE OF USE, BUSINESS OWNERSHIP OR NAME

When there is a change of use, business ownership, or name, the fee shall be the original fee listed for the use proposed.

I. REFUNDS

No refunds shall be made of fees paid for use permits. In case of error, adjustments may be made by the Director of the Department of Planning and Zoning.

ZDB1 **J. OCCUPANCY WITHOUT A CU**

(In violation) 231.90
Plus a double CU fee

A069 MP40 **K. FAILURE TO RENEW CU(s) or Temporary Certificate of Use TCU(s) not renewed on or before the renewal or expiration date will be assessed a $220.16 violation fee plus a double CU or TCU TCC fee.**

L. TEMPORARY CU "UP FRONT" FEE

C033 When the TCU application is received, the applicant shall pay an "up-front" processing fee equal to $36.70. This processing fee is not refundable. This fee shall be deducted from the total cost of the TCU.

C024 **M. CU AND TCU, INSPECTION FEE**

When an inspection is necessary prior to the issuance of a CU or TCU, an inspection fee of $86.97 shall be charged for each inspector who is required to make a field inspection. Temporary CUs will be charged at a fee equal to the final CU cost in addition to the inspection fee. This fee will be required regardless of the length of time the TCU is needed: up to ninety (90) days for CUs and up to sixty (60) days for TCUs.

C034 **N. CU RE-INSPECTION FEE**

When extra inspection trips are necessary due to 1) wrong address being given on call for inspection, 2) required corrections not being made or completed at time specified or 3) failure to provide access to the property or use, a fee of $86.97 for each inspector who must return shall be charged.

O. ALCOHOL FEES AND RENEWAL FEES

R300	Bar/Lounge	80.73
	Liquor Package Store, Cabaret nightclub, (Refer to **C011**)	388.96
R306	Restaurant with Liquor and/or Beer and Wine	80.73
R308	Other Alcoholic Beverage uses not listed	80.73
R303	Outdoor Patio	234.84
R305	Private Club: Liquor and/or Beer and Wine	234.84
R307	Restaurant and Lounge/Bar	161.45

P. CERTIFICATION OF RESIDENCE

Ordinance No. 08-133 applies to all residential properties in unincorporated Miami-Dade County acquired through a Certificate of Title (Foreclosures and Judgments). The Ordinance requires the title holders of foreclosed properties obtain a Certificate of Use (CU) prior to offering the property for sale, transfer or alienation.

		Fee
C300	Single-family homes, condominiums, townhouses and duplexes Upfront fee assessed at the time of filing an application **$257.50**. The fee is non-refundable but shall be credited towards the final	$309.00
C301	Resubmittal	51.50

V. ZONING APPLICATION FEES:

All application fees shall be paid in total, at the time of filing of the application, and no total fee shall be credited or refunded except when adjustment is warranted or deemed necessary due to departmental error. A refund of fifty percent (50%) of an original application fee may be refunded upon the withdrawal of an application when the written request for withdrawal is received within 60 days of the date of application. In no event, however, shall an appellant of a Community Zoning Appeals Board decision be entitled to a

refund of the appeal fee.

Z999 In addition to the zoning fees set forth below, the following items shall be assessed a fee of $0.73 cents per notice for each additional notice mailed beyond a 500' radius. These fees shall be assessed for every occasion on which notices are mailed.

A. PUBLIC HEARING, ADMINISTRATIVE MODIFICATIONS AND REFORMATION FEES

Z100
Z101 Except as otherwise provided in B. through F. below, for every application for a zoning change, or other zoning application, where a public hearing is required to be held and for every application where notices and advertisement are required, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs for the processing of each and every application, a minimum fee of 1,100.81 or 2,201.63 if the application is the result of a violation. The exact amount of each and every public hearing application fee is established by the addition of the following fees:

Z104	Zone Change to AU/GU/RU1/RU2/RUIZ/EU/RU-1M (a)/RU-IM (b)	1,467.75
Z114	Zone Change to RUTH/MULTI-FAM/PAD	2,201.63
Z124	Zone Change to RU-5/RU-5A/OPD	2,935.50
Z134	Zone Change to BU	4,403.25
Z144	Zone Change to IU	3,669.38
Z115	Use Variance-AU/GU/RU-1/RU-2/RUIZ/EU	2,201.63
Z125	Use Variance-RUTH/MULTI-FAM/PAD	3,669.38
Z135	Use Variance-RU-5/RU5A-OPD	5,137.13
Z145	Use Variance-BU	5,137.13
Z155	Use Variance-IU	4,403.25
Z972	Non-Use Variance or Administrative Site Development Option (Residential)	733.38
		Fee
Z973	Non-Use Variance or Administrative Site Development Option (Commercial, Industrial, Office)	1,467.75
		2,935.50
Z974	Special Exception	
	Modify/Delete	1,467.75
Z975		
Z976	Unusual Use	2,935.50
	(1) Residential:	
Z977	Site Plan Review	1,467.75
Z978	Size of Property: 733.88 per 10 acres or portion thereof	733.88
Z979	Number of Units: 366.94 per 15 units or portion thereof	366.94

(2) Commercial:

Z980	Site Plan Review	2,201.63
Z981	Size of Property: $880.65 per 10 acres or portion thereof	880.65
Z982	Size of Building: $293.55 per 5,000 sq. ft. or portion thereof	293.55

B. NON-USE VARIANCE or ADMINISTRATIVE SITE DEVELOPMENT OPTION (ASDO) PUBLIC HEARINGS (RESIDENTIAL/ONE LOT)

Z983
Z984
For every application for a non-use variance or ASDO for the new construction of, or addition to, a single family residence (one lot maximum) or duplex (one lot maximum), there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs a fee of $1,614.53 ($1,908.08 if the application is the result of a violation).

C. UNUSUAL USE - MOBILE HOME AS A WATCHMAN'S QUARTERS

Z102
Z103
For every application for an unusual use for a trailer as a watchman's quarters, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs a fee of $1,614.53 ($1,908.08 if the application is the result of a violation).

D. PUBLIC HEARINGS FOR PRIVATE SCHOOLS, HOUSES OF WORSHIP, ACLF, NURSING HOMES AND CONVALESCENT HOMES

Z985
Z986
For every public hearing application for the above uses, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs a fee of $2,935.50 ($$3,669.38 if the application is a result of a violation).

E. UNUSUAL USE-LAKE EXCAVATION

Z987
Z988
For every application for an unusual use for a lake excavation, there shall be paid to Department of Permitting, Environment, and Regulatory Affairs a minimum of $733.88 ($1,078.80 if the application is the result of a violation). The exact amount of each and every lake excavation public hearing fee is established by the addition of the following fees:

Z989	Site Plan Review	1,100.81
Z990	10 acres or portion thereof of water surface area	308.23

F. NON – USE VARIANCE-SIGNS

Z997
Z998
For every application for a non-use variance for the installation of a sign(s), there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs a fee of $2,201.63 ($2,935.50 if the application is the result of a violation).

G. REVISIONS TO PUBLIC HEARING PLANS

Z116
Z117
Submittal of the first revised plan will be processed by the Department of Permitting, Environment, and Regulatory Affairs at no additional cost to the applicant. Subsequent revisions will be processed at an additional charge of $880.65 (or $1,174.20 if submitted 30 days or less prior to hearing) per revised plan and shall be paid in total at the time of submittal to the Department of Planning and Zoning.

H. REVISIONS OF LEGAL DESCRIPTION Fee

	Rework of a legal description as a result of revisions, corrections, inconsistencies and/or missing items.	**60.00**

I. APPEALS OF COMMUNITY ZONING APPEALS BOARD DECISIONS

Z500 For every application for an appeal of a decision of the Community Zoning Appeals Board to the Board of County Commissioners, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs for the processing of each and every application, a fee of $1,100.81, to be paid at the time of application. Site plan modifications, where permitted, to appeal requests will be processed at an additional cost of $880.65 (or $1,174.20 if submitted 30 days or less prior to hearing) per revised plan.

J. ENTRANCE FEATURE APPLICATION FEES

Z300
Z301
Z303

For every administrative application for an entrance feature, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a fee of $733.88 (or $1,467.75 if the application is the result of a violation). All such fees shall be paid, in total, at the time of the filing of the application, and no fee shall be credited or refunded. First plan revision will be processed at no charge; subsequent revisions will be processed at $321.88 each.

K. APPEALS OF ENTRANCE FEATURE DECISIONS

Z302 For every application for an appeal of an entrance feature decision by the Miami-Dade County Plat Committee to the Community Zoning Appeals Board by an aggrieved property owner in the area, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for processing of each and every application, a fee of $513.71, to be paid at the time of application. Pursuant to the provisions of Section 33-311(c)(2), an appeal by an aggrieved applicant shall be by the filing of a de novo application for public hearing before the Community Zoning Appeals Board, with the fee to be paid subject to the public hearing application fee provisions herein.

L. ADMINISTRATIVE ADJUSTMENT APPLICATION FEES

Any variance involving:

Z203	Carport [max. 200 sq. ft.]	403.64
Z204	Utility shed [max. 100 sq. ft.]	403.64
Z205	Fence/wall	403.64
Z208	Storage of boat/RV	403.64
		Fee
Z209	Interior/exterior integration area	$403.64
Z211	Setback adjustments for attached/detached structure(s):	770.57
Z217	Any administrative adjustment involving a tennis court, swimming pool or other recreational use	954.04
Z219	Any adjustment for the construction of a new residence	1,240.25
Z220	Other adjustments such as, but not limited to, lot area, lot frontage, lot coverage, etc.	954.04

Z221 Only one fee shall be assessed; should an application involve two (2) or more adjustments of a different category, the greater shall apply. For any application where a notice of violation has been issued, an additional fee of $293.55 shall be assessed.

Z202 **M. APPEALS OF ADMINISTRATIVE ADJUSTMENT DECISIONS**

For every application for an appeal of an administrative adjustment decision of the Department of Permitting,

Environment, and Regulatory Affairs to the Community Zoning Appeals Board by any aggrieved property owner in the area, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a fee of $836.35, to be paid at the time of application. Pursuant to the provisions of Section 33-311(c)(2), an appeal by an aggrieved applicant shall be by the filing of a de novo application for a public hearing before the Community Zoning Appeals Board, with the fee to be paid subject to the public hearing application fee provisions herein.

Z600 **N. APPEALS OF ADMINISTRATIVE DECISIONS OF DIRECTOR AND AMENDMENTS TO ZONING REGULATIONS**

For every application, except for appeals of the issuance of a rockmining certificate of use pursuant to Article XI, Chapter 33, of the Miami-Dade County Code, for an appeal of the Department of Permitting, Environment, and Regulatory Affairs Director's Administrative Decision relative to matters by any aggrieved property owner in the area concerned, or by any aggrieved applicant, or for any application for zoning hearing to the zoning regulations, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a fee of $1,100.81, to be paid at the time of application. For any appeal of a decision of the Director in connection with the issuance of a rockmining certificate of use pursuant to the Rockmining Overlay Zoning Area in Chapter 33, of the Code of Miami-Dade County (ROZA overlay), the fees associated with such appeal shall be waived.

Z991 **O. APPEALS OF ADMINISTRATIVE DECISIONS OF THE EXECUTIVE COUNCIL**

For every application for an appeal of the Miami-Dade County Executive Council's (Development Impact Fee Committee) Administrative Decision by any aggrieved property owner in the area concerned, or by any aggrieved applicant, the appellant shall pay to the Department of Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a fee of $513.71, to be paid at the time of application.

Z602 **P. SEVERABLE USE RIGHTS**

Application fee for use of severable use rights as provided by ordinance

(1) Basic application fee per bonus development "receiver" site 733.88

Z703 **Q. ADMINISTRATIVE SITE PLAN REVIEW FEE (RESIDENTIAL)**

For every application for an administrative review of site plans for residential use where such site plans do not require approval at a public hearing, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a minimum fee of $1,467.75.

Z704 **Z705** The exact amount of each and every administrative site plan review fee is established by the addition of the following fees: $733.88 per 10 acres or portion thereof, and $366.94 per 15 units or portion.

Z706 Submittal of the first revised plan will be assessed by the Department of Permitting, Environment, and Regulatory Affairs at no additional cost to the applicant. Subsequent revisions will be processed at an additional charge of $880.65 per revised plan and shall be paid in total at the time of submittal to the Department of Planning and Zoning.

Z707 **R. ADMINISTRATIVE SITE PLAN REVIEW FEE (COMMERCIAL)**

For every application for an administrative review of site plans for commercial use where such site plans do not require approval at a public hearing, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a minimum of $2,201.63.

Z708 **Z709** The exact amount of each and every administrative site plan review fee is established by the addition of the following fees: $880.65 per 10 acres or portion thereof, and $293.55 per 5,000 sq. ft. or portion thereof.

Z711 Submittal of the first revised plan will be processed by the Department of Permitting, Environment, and

Regulatory Affairs at no additional cost to the applicant. Subsequent revisions will be processed at an additional charge of $880.65 per revised plan and shall be paid in total at the time of submittal to the Department of Planning and Zoning.

S. ADMINISTRATIVE LAKE PLAN REVIEW FEE

Z800
Z801 For every application for an administrative review of lake plans where such lake plans do not require approval at a public hearing, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a minimum of $1,100.81. The exact amount of each and every administrative lake plan review fee is established by the addition of the following fee: $308.23 per 10 acres or portion thereof of water surface area.

Z711 Submittal of the first revised plan will be assessed by the Department of Permitting, Environment, and Regulatory Affairs at no additional cost to the applicant. Subsequent revisions will be processed at an additional charge of $880.65 per revised plan and shall be paid in total at the time of submittal to the Department of Planning and Zoning.

Z947 **T. CLASS I PERMITS**

For every review of a Class I permit application, there shall be paid at time of application to the Department of Planning and Zoning, a fee of $146.78.

Z948 **U. CLASS IV PERMITS**

For every review of a Class IV permit application where a zoning hearing is not required, there shall be paid at the time of application to the Department of Planning and Zoning, a fee of $146.78.

Z911 **V. OTHER PROCESSING AND RESEARCH FEES**

1) For each and every request for a Hearings Pre-Evaluation, there shall be paid to the Department of Planning and Zoning a fee of $51.50.

ZR53 2) In addition, the Department of Permitting, Environment, and Regulatory Affairs may charge processing costs equal to actual staff time and related costs for matters which involve research, including review of legal agreements, distribution of zoning agenda listings to subscribing members of the public, letters reflecting preliminary assessment of a potential zoning related matter or matters involving platting inquiries, release of Unity of Title (U.T.) trending determinations, research of impact fees per folio number, etc. A minimum fee of $110.09 shall be charged. All Plat applications will be charged a total of $360.50 per application. Subsequent submittals will be processed at a fee of $206.00.

3) For each and every Pre-Purchase Inspection Service Request, the Department of Permitting, Environment, and Regulatory Affairs shall
be paid a fee of $309.00 for residential properties and $360.50 for commercial properties.

Z992 **W. GOVERNMENTAL FACILITIES**

For each and every application for a public hearing for a governmental facility, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a fee of $1,834.69.

Z994 **X. SHORELINE APPLICATIONS**

For each and every application for Shoreline Review there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for costs associated with processing said application, a fee as follows:

	1. DETERMINATIONS (Developmental Impact Committee Executive Council)	Fee	Renewal Fee
MP61	a. NEED FOR COMPLIANCE	$257.50	
MP62	b. EXEMPTIONS	601.78	

MP63	c. VESTED RIGHTS	601.78	584.25
MP30	2. APPLICATION FEE (BASIC) (Applies to all development actions requiring Committee review) (Plat review subject to application fee only)	1,100.81	
MP42	3. PLAN REVIEW (BASIC) (Site plan review)	1,467.75	1,425.00
	4. MARINE CONSTRUCTION		
MP65	Marinas - 50 Boat Slips & over	733.88	
MP66	All Other Construction	234.84	

Y. SUBSTANTIAL COMPLIANCE DETERMINATION

Z995 **Z965** **Z510** For each and every application for a substantial compliance determination, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs for the review of every application, a fee of $1,467.75 for residential and $2,201.63 for commercial/industrial/office uses. First plan revision will be processed at no charge, subsequent plan revisions will be assessed a fee of $880.65 each.

Z921 **Z. ZONING KIT AND SUBSCRIPTIONS**

For each and every subscription request for Zoning agendas, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, an annual subscription fee of $220.16.

Z931 **AA. ZONING LOGBOOK AND AGENDA SUBSCRIPTION**

For each and every subscription request for copies of the zoning logbook and each agenda of monthly hearing files, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, an annual subscription fee of $110.09.

Z996 **BB. HEARING TAPES**

For the preparation of a copy of a hearing tape upon request, for each and every tape requested, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, a fee of $36.70.

CC. RE-ADVERTISEMENT AND RE-NOTIFICATION FOR DEFERRED OR REMANDED HEARING APPLICATIONS

ZR67 For each and every zoning hearing application that is deferred or remanded to a date not yet advertised, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, a fee based on the actual cost of re-advertisement and re-notification, plus $64.38 for applications involving Community Zoning Appeals Board. A $321.88 fee shall be charged for Board of County Commissioners deferral, payable to the Board of County Commissioners.

VI. ZONING INSPECTION FEE:

A. INSPECTION FEE

Z068 **ZR60** All inspections required as a result of a building permit will be assessed this fee. In addition, this zoning inspection fee will be tied to all completion holds. When extra inspection trips are necessary due to 1) wrong address being given on call for inspection, 2) required corrections not being made or completed at time specified, or 3) failure to provide access to the property use, a fee of $86.97 for the inspector to return shall be charged.

B. INSPECTIONS REQUIRING OVERTIME

Z069 Charges for zoning inspections, which are requested in advance and which require that employee work

ZR62 overtime will be at a rate of $96.56 per hour and in accordance with applicable employee contracted bargaining agreements.

VII. GENERAL INFORMATION

A. CONCURRENCY REVIEW

CN01
CN02 1. A fee of six (6%) percent (for concurrency review) of the total permit fee, CU or zoning application fee, will be added to original fees where a concurrency review was performed.

2. Concurrency Information Letters: Fees for Concurrency Information Letters shall be as follows to cover the cost of preparing informational letters.

MP27 Minor Letter: $100.00
These require routine to moderate research and analysis, standard preparation and processing time.

MP57 Major Letter: $200.00
These require extraordinary research and analysis, and/or special preparation and handling.

B. IMPACT FEES

Impact Fees are assessed on certain building permits, including re-application on expired permits (contact the Impact Fee Section for details on these fees).

C. PREPARATION OF CERTIFIED RECORDS FOR COURT APPEALS

For the purpose of court appeals, wherein the Director of the Department of Permitting, Environment, and Regulatory Affairs is requested to make available the records upon which the decision of the Board of County Commissioners or Community Zoning Appeals Board or other administrative board is based, there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs, for the preparation of a certified copy of the records, a fee of $403.64, to be paid at the time of request.

D. COPIES OF DEPARTMENTAL RECORDS, VERIFICATION OF DOCUMENTS AND RESEARCH OF PLANS (EXPANDED)

		Fee
ZR49	Plan reproduction from microfilm or document larger than 14 inches by 8 1/2 inches per sheet	$7.34
X047	Reproduced records – per page (also refer to pg. 13, other Processing Fee)	0.20
X030	Double sided copy - per page	0.26
	Certified copies in addition to photocopy - per page	1.29
	Official copy of CU record	12.88
	Verification of legal description on documents prepared for recordation	12.88
RS23	Digital Maps, scanned images	36.70
	Minimum	9.18
	Special map requests	77.25
X006	Notary public service - per document	1.29
	Minimum	0.32
ZR52	Research and ordering plans	7.34

E. FEES BASED ON ESTIMATED COST - DOCUMENTATION REQUIREMENTS

The Department may require the permit applicant to submit appropriate documentation as proof of estimated cost of construction used to compute permit fees.

F. PUBLICATIONS

The Departments gathers and analyzes data about land use and population patterns within Miami-Dade County. These publications are available as priced, plus postage and handling if mailed in the United States. The department also publishes other documents related to the maintenance and update of the CDMP, including the continuing amendment cycles, and other specialized reports and documents.

G. LATE PAYMENT CHARGES ON UNPAID AMOUNTS DUE TO THE DEPARTMENT OF PLANNING AND ZONING

Billings covered by contracts, agreements, or other formal arrangements for services rendered by the departments are due within 45 days from the date of the invoice. Full payment of the account balance must be received by the past due date set forth on the invoice. A monthly late payment charge will be assessed on any outstanding balance at the rate of 10% thereafter, until payment is received in full.

H. SURCHARGE

SUR 8 A surcharge of eight percent on zoning fees was implemented beginning October 1, 2003.

I. IMAGES – ON LINE

The department provides imaged records on line relating to land use files and are available using the established fees.

	J. Conversion of Documents to Images (scanning) – Charge per Page	Fee
X060	i. Letter Size	$0.26
X061	ii. Legal Size	0.30
X063	iii. E-Size	1.02

K. REFUNDS

A full refund less $51.50 of the application/permit fee paid shall be granted to a customer who requests a refund provided:

1) That the refund amount is greater than $51.50; and
2) That the department receives a written request from the customer prior to the application/permit expiration date; and
3) That the customer submits with such request the applicant's validated copy of such application/permit

VIII. DEVELOPMENT IMPACT COMMITTEE LARGE SCALE APPLICATIONS

MP29 For each and every application for a Developmental Impact Committee Large Scale Application there shall be paid to the Departments of Sustainability, Planning, and Economic Enhancement and the Permitting, Environment, and Regulatory Affairs, for costs associated with said application, a fee as follows:

A. BASIC FEE: $8,366.18 Site Plan Review, District Boundary Change, DRI Development Order, or DRI Substantial Deviation Determination, Rapid Transit and Essentially built-out DRI.

MP292 $12,769.43 Applications requesting two or more of the above

ZE001 B. SIZE OF APPLICATION: Applied to all Applications (total net acreage):

0-19.9	20-29.9	30-39.9	40-49.9
$1,099.35	$1,889.00	$2,778.46	$3,568.11

50-69.9 $4,357.75	70-89.9 $5,263.35	90-119.9 $6,060.34	120-159.9 $6,935.12
160-239.9 $7,732.11	240-319.9 $8,521.76	320-399.9 $9,418.56	400-479.9 $10,208.21
480-559.9 $11,107.93	560-over $11,887.31		

ZE002 C. NUMBER OF UNITS: Applied to all Residential Site Plan Reviews (including mobile homes):

0-274 $1,099.35	275-299 $1,687.91	300-324 $2,282.36	325-349 $2,879.73
350-399 $3,475.63	400-449 $4,071.54	450-524 $4,660.11	525-599 $5,305.92
600-699 $5,860.73	700-799 $6,447.83	800-949 $7,043.74	950-1099 $7,648.45
1100-1399 $8,235.55	1400-over $8,824.11		

ZE003 D. FLOOR SPACE: Applied to Office, Business, Industrial, et al., Site Plan Reviews:

0-124,999 $1,099.35	125,000-149,999 $1,981.46	150,000-174,999 $2,981.01
175,000-199,999 $3,954.12	200,000-224,999 $4,861.19	225,000-249,999 $5,843.12
250,000-274,999 $6,750.19	275,000-299,999 $7,732.11	300,000-349,999 $8,722.84
350,000-399,999 $9,621.11	400,000-449,999 $10,620.64	450,000-499,999 $11,510.10
500,000-599,999 $12,493.49	600,000-over $13,482.75	

ZE010 E. ADDITIONAL SITE PLANS: $2,376.29 /each

ZE020 F. ADDITIONAL DISTRICT BOUNDARY CHANGES: $1,183.01 /each

ZE030 G. SUPPLEMENTAL Development of Regional Impact Fee
$11,887.31- Development Order

H. CHARTER SCHOOLS

Z727 Basic fee $2,201.63

Z728 Size of property ($880.65– per 10 acres or portion thereof)

Z729 Size of buildings ($293.55 per 5,000 sq. ft. or portion thereof)

Z731 $880.65 per revised plan submitted (first revision is processed at no charge)

I. NOTICES

Additional cost of mailing notices will be assessed on all Essential Built-Out DRI and Charter School ap

IX. VESTED RIGHTS/TAKINGS FEE

For each and every application for a vested rights determination, there shall be paid to the Departments of Sustainability, Planning, and Economic Enhancement and the Permitting, Environ Regulatory Affairs, for costs associated with the application, a fee as follows:

MP31 **A. SECTION 2-114.1 - MIAMI-DADE COUNTY CODE - VESTED RIGHTS/TAKING-BASE FEE**

$1,864.04 (whichever is less)
$1,864.04 (flat fee) for all other uses

SECTION 2-114.2, 2-114.3, or 2-114.4 - MIAMI-DADE COUNTY CODE - VESTED RIGHTS

$491.70 Permit
$1,114.03 Resolution - Board of County Commissioners' Action

B. VESTED RIGHTS/TAKINGS -- SIZE OF APPLICATION

MP75 SECTION 2-114.2 - MIAMI-DADE COUNTY CODE - SUPPLEMENTAL VESTED RIGHTS

0-10 ACRES	10.1-50.0 ACRES	50.1 ACRES – OVER
$1,501.51	$2,421.79	$3,268.68

MP76 SECTION 2-114.3 - MIAMI-DADE COUNTY - REAFFIRMATION OF VESTED RIGHTS STATUS

0-10 ACRES	10.1-50.0 ACRES	50.1 ACRES-over
$959.91	$1,815.61	$2,719.75

MP77 SECTION 2-114.4 - MIAMI-DADE COUNTY CODE - MODIFICATION TO A PREVIOUSLY VESTED PLAN

0-10 ACRES	10.1-50.0 ACRES	50.1 ACRES – OVER
$959.91	$1,815.61	$2,719.75

X. EXTENSION OF CAPACITY RESERVATION

MP34 For each and every application for an extension of capacity reservation, there shall be paid to the Departments of Sustainability, Planning, and Economic Enhancement and the Permitting, Environment, and Regulatory Affairs a fee as follows:

SECTION 33G-6 MIAMI-DADE COUNTY CODE $1,864.04

EX34 For a single period, two (2) year extension pursuant to Ordinance # , 79.00 or 10% of the initial fee, whichever is greater.

XI. APPEALS OF PLAT COMMITTEE DECISIONS

MP35 For each and every application for an appeal of a Plat Committee Decision [Section 28-7(F)], there shall be paid to the Department of Permitting, Environment, and Regulatory Affairs a fee as follows:

$911.48 flat fee

XII. APPEALS OF IMPACT FEE ASSESSMENTS: SECTION 33E-15 (ROAD); SECTION 33I-13 (POLICE); SECTION 33J-14 (FIRE); SECTION 33H-16 (PARK) AND SECTION 33K-14 (SCHOOL-MIAMI-DADE COUNTY CODE)

MP33 For each and every application for an appeal of the above listed impact fee assessments, there shall be paid to the Departments of Sustainability, Planning, and Economic Enhancement and the Permitting, Environment, and Regulatory Affairs a fee as follows:

$209.89 per single family residential unit up to four units

Over four units $911.48 flat fee

$911.48 flat fee all other applications

XIII. ADJUSTMENT OF LANDSCAPING REQUIREMENTS APPLICATION FEES

MP32 For every application for an adjustment of landscaping requirements, there shall be paid to the Departments of Sustainability, Planning, and Economic Enhancement and the Permitting, Environment, and Regulatory Affairs, for the processing of each and every application, a fee as follows:

$209.89 per single family residential unit up to four units

Over four units $911.48 flat fee

$911.48 flat fee all other applications

XIV. LAKES AND LANDFILLS

C012 Original permit (CU) fee for new Lakes and/or Landfills $509.31

C029 Renewal of permits (CU) for Lakes and/or Landfills including Rockmining Uses located either outside or inside the boundaries of the Rockmining Overaly Zoning Area (ROZA) $258.32

CO42 Original permit (CU) fee for new Lakes and/or Landfills including Rockmining Uses located inside the boundaries of the Rockmining Overaly Zoning Area (ROZA) $1,609.38.

CO43 The exact amount of each and every administrative lake and landfill plan review fee inside the ROZA is established by the addition of a fee equivalent to the cost of each advertisement in both a newspaper of general circulation with over 100,000 subscribers and in an additional 5 newspapers, as required pursuant to the ROZA regulations within the Code of Miami Dade County.

XV. ZONING PLANS PROCESSING FEE

	A. INITIAL LANDSCAPE FEE	Fee
A246	Residential (single and duplex)	66.50
A247	Commercial/Industrial and all multi-family residential and all others	125.00

B. RE-WORK FEES

A046 A fee of $110.09 may be charged for failure to make required correction previously indicated.

C. REVISED LANDSCAPING PLANS FEE

A067 Landscaping plan revision after permit is issued shall be subject to a fee of $122.31.

Planning and Zoning Services
Fee Schedule

XVI. ZONING REVIEW FEE ASSOCIATED WITH BUILDING PROCESS

A zoning review fee related to the permitting process such as the zoning plans processing review and the zoning inspection process is being split from the building fee, therefore creating a zoning review fee.

1. REVISED PLANS FEE

A. REVISED PLANS PROCESSING FEE

1. Major plan revision after permit is issued shall be subject to a fee of 50% of the original permit fee up to a maximum of $1,467.75.

ZR55 2. Minor plan revisions shall be subject to a fee at the rate of $1.47 per minute of time for each review that takes longer than 5 minutes.

B. "UP-FRONT" PROCESSING FEE

ZR01 **ZR02** **ZR03** **ZR04** When the building permit application is received for the construction of a new Single Family Residence or Duplex, the applicant shall pay an "up-front" processing fee equal to $0.04 for each square foot or fractional part thereof, or $0.0013 per dollar in estimated value or fractional part when square footage does not apply. When a building permit application is received for a commercial project, the applicant shall pay an "up-front" processing fee equal to $1.47 per 100 square foot or fractional part or $0.24 for each $117.42 of estimated value or fractional part thereof. This processing fee is not refundable, but shall be credited toward the final building permit fee.

C. MINIMUM FEE FOR BUILDING PERMIT

		Fee
	The minimum fee for all building permits is applicable to all items in this section except as otherwise specified.	$51.50

(With the exception of fees associated with windows, trusses, doors, skylights and all required shop drawings, which are already included in the basic building permit fee, this minimum fee does not apply to add-on building permit fees issued as supplementary to current outstanding permits for the same job.)

D. NEW BUILDING OR ADDITIONS

ZR05	New construction Single Family and Duplex above 1000 sq. ft. – Group I per sq. ft.	0.09
ZR06	Prefabricated utility shed with slab (max 100 sq. ft. of floor area).	11.74
	Single Family and Duplex (Group I) - Attached Structures	
ZR07	0 to 100 sq. ft. in floor area.	16.15
ZR08	101 to 300 sq. ft. in floor area.	26.42
ZR09	301 to 500 sq. ft. in floor area.	38.16
ZR10	501 to 1000 sq. ft. in floor area.	68.99
ZR11	Above 1000 sq. ft. per sq. ft.	0.09

	Single Family and Duplex (Group I) Detached Structures	Fee
ZR07	0 to 100 sq. ft. in floor area.	$16.15
ZR08	101 to 300 sq. ft. in floor area.	26.42
ZR09	301 to 500 sq. ft. in floor area.	38.16

Planning and Zoning Services
Fee Schedule

ZR10	501 to 1000 sq. ft. in floor area.	68.99
ZR11	Above 1000 sq. ft. per sq. ft.	0.09
ZR17	Alterations or repairs to Single Family Residence or Duplex (Group I) per $1.00 of estimated cost or fractional part	0.01
	Minimum Fee	51.50
	Maximum Fee	184.94
ZR18	Repairs due to fire damage per $1.00 of estimated cost or fractional part (copy of construction contract required)	0.014
	Minimum Fee	68.99
	Maximum Fee	184.94
ZR19	Storage & Industrial Use of Group E & F occupancies 100 sq. ft. or fractional part of floor area.	2.86
ZR20	Shade Houses per 100 sq. ft. or fractional of floor area.	0.10
ZR63	Agricultural buildings where site is 5 acres or more	70.81
ZE63	For a single period, two (2) year extension pursuant to Ordinance # , 79.00 or 10% of the initial fee, whichever is greater.	
ZR64	Agricultural buildings where site is less than 5 acres	83.69
ZE23	For a single period, two (2) year extension pursuant to Ordinance # , 79.00 or 10% of the initial fee, whichever is greater.	
ZR22	Mobile Homes additions - each 100 sq. ft. or fractional part of floor area.	2.14
	Minimum Fee	51.50
ZR12	Tents 0 - 5000 sq. ft.	51.50
ZR13	Over 5000 sq. ft.	51.50
ZR23	All others, including temporary building for construction, per 100 sq. ft. or fractional part of floor area.	3.23
	Minimum	68.99
ZE23	For a single period, two (2) year extension pursuant to Ordinance # , 79.00 or 10% of the initial fee, whichever is greater.	
ZR24	FOR STRUCTURES OF UNUSUAL SIZE OR NATURE AS ARENAS, STADIUMS AND WATER AND SEWER PLANTS THE FEE SHALL BE BASED ON ½ OF 1% OF THE ESTIMATED CONSTRUCTION COST	0.01

E. NEW CONSTRUCTION OTHER THAN AS SPECIFIED HEREIN: (WATER TOWERS, PYLONS, BULK STORAGE-TANK FOUNDATIONS, UNUSUAL LIMITED-USE BUILDINGS, MARQUEES, AND SIMILAR CONSTRUCTION)

ZR68	For each $1,000 of estimated cost or fractional part	2.64
	Minimum Fee	51.50

F. ALTERATIONS AND REPAIRS TO BUILDING, PAVING/RESTRIPING/RESURFACING/ SEAL COATING, AND OTHER STRUCTURES (EXCEPT GROUP I)

		Fee
ZR26	For each $100 of estimated cost or fractional part	0.39

Planning and Zoning Services
Fee Schedule

	Minimum Fee	61.65
ZR27	**G. MOVING BUILDINGS FOR OTHER STRUCTURES**	2.94
	For each 100 sq. ft. or fractional part thereof (does not include cost of new foundation or repairs to buildings or structure)	
ZR28	**H. SLABS**	51.50
	I. FENCES AND/OR WALLS Chainlink	
ZR29	0 - 500 linear ft.	51.50
ZR30	501 - 1000 linear ft.	51.50
	each additional linear ft. over 1000	0.14
	Minimum Fee	51.50
ZR31	Wood each linear ft.	0.21
	Minimum Fee	51.50
ZR32	Concrete each linear ft.	0.35
	J. SWIMMING POOLS, SPAS, AND HOT TUBS	
ZR33	Installation of Swimming Pool/Spa	51.50
ZR34	Repair of Swimming Pool/Spa	51.50
	K. TEMPORARY PLATFORMS AND TEMPORARY BLEACHERS TO BE USED FOR PUBLIC ASSEMBLY	
ZR35	For each 100 sq. ft. or fractional part of platform area	1.61
	Minimum Fee	51.50
ZR36	For each 100 linear feet or fractional part of seats	1.33
	L. SCREEN ENCLOSURES, CANOPIES & AWNINGS	
ZR37	(a) Screen enclosures	
	Each 100 sq. ft. or fraction thereof	2.72
ZR38	(b) Free standing canopies	
	For each $1,000 of estimated cost or fractional part	2.50
	Minimum Fee	51.50
ZR39	(c) Awnings and Canopies	
	Horizontal projection per sq. ft. area covered	0.03
	Minimum Fee	51.50
	M. SIGN PERMIT FEES	
ZR40	(a) Balloon signs and fabric and stick-on letters	51.50
ZR41	b) Class B signs (Point of Sale)	250.00

	c) Mural Signs – original mural sign permit application	360.50
	Subsequent plan revisions	180.25
ZR42	New Class C signs (per sign)	750.00
ZR14	Quarterly Renewal of Class A sign (temporary)	125.00
ZR15	Annual Renewal of Class C signs (per face)	51.50
ZR43	**N. TIE DOWN** Tie Down Inspection Fee: (This does not include installation of meter mounts and service equipment. Separate mechanical, plumbing and related electrical permits are required)	51.50
ZR44	**O. SATELLITE DISH**	
	All trades each	51.50
	P. ORNAMENTAL IRON	
ZR45	Per sq. ft. coverage	0.01
	Minimum Fee	51.50
	Q. SIGNS & ARCHITECTURAL FEATURES (INDOOR NEONS)	
ZR46	Per sq. ft. of sign	0.39
	Minimum fee	51.50
ZR47	Repairs and re-connection each	51.50
ZR48	Neon strips each 5 ft. or fractional part	0.73
	Minimum fee	51.50

All permits for renewals shall be assessed a fee of 50% of the original permit fee (except where the minimum permit fee was assessed) if permit is renewed within 6 months or less. If permit is renewed after 6 months, then 100% of the original fee shall be assessed. In no event shall the fee be less than the minimum fee listed for that permit.

XVII. CHAPTER 163 DEVELOPMENT AGREEMENTS

MP78 A one-time fee of $1,287.50 shall be paid to the Department of Sustainability, Planning, and Economic Enhancement for the initial
review of a Chapter 163 Development Agreement.

XVIII. FEE FOR MONITORING DEVELOPMENT OF REGIONAL IMPACT AND OTHER MAJOR PROJECTS

ZE060 A. $257.50 for every status report submittal
ZE065 B. A $154.50 additional fee shall be paid to the Department for all late submittals of status reports.

XIX. HISTORIC PRESERVATION FEES

		Fee
	Certificate of Appropriateness (COA)	
HP10	COA: Demolition	$500.00
HP15	COA: New Construction	500.00
HP20	COA: Relocation	100.00
HP25	All other HP Board COA's	150.00

Planning and Zoning Services
Fee Schedule

HP30	COA: After the Fact Administrative: Review	150.00
HP35	COA: After the Fact – Board Review	300.00
HP40	Certificate to Dig (CTD) Approval Letter	$250.00
HP45	Archaeological Monitoring ($50.00 for each additional hour)	100.00 for first hour
HP48	Archaeological Field Work and Excavation ($65.00 for each additional hour)	150.00 for first hour
	Ad-valorem Tax Abatement Application	
HP50	Single Family	250.00
HP51	Multi-Family	
	under 30 units	500.00
	more than 30 units	1,000.00
HP52	Commercial	
	Under 10,000 sq. ft	1,250.00
	10,001 – 50,000 sq. ft.	3,000.00
	50,001 – 100,000 sq. ft.	6,000.00
	Over 100,000 sq. ft.	9,000.00
	Resource Assessments	
HP60	Environmental Reviews	100.00
HP65	Cultural Resource Assessments (CRA) ($50.00 for each additional site review)	100.00* for up to two site reviews
	*CRA requests from the Office of Community and Economic Development are exempt from this fee)	
	Designation Report Requests:	
HP70	Individual Property	250.00
HP75	Designation Report Requests: Districts	
	up to 20 properties	500.00
	each additional contributing resource	50.00
HP80	Deferment or Continuance of Hearing After the Legal Ad has been placed	150.00

VIZCAYA MUSEUM AND GARDENS FEE SCHEDULE

		FY 2011-12
Admission (1)		
General	$	15.00
Senior	$	10.00
Visitors using wheelchairs	$	10.00
Group rate (20+) self guided visit with reservation	$	10.00
Group rate (20+) with guided tour and reservation	$	15.00
Student (No reservation)	$	10.00
Pre-reserved self guided visit non-refundable deposit (20+)	$	200.00
Group rate with guided tour non-refundable deposit (20+)	$	300.00
Student group rate (10-70) with reservation	$	5.00
Child resident 6-12	$	5.00
Child 6-12	$	6.00
Child 5 & Under	$	-
Guidebook (Price includes a 7% tax)	$	3.00
Audio Tour of Main House and Gardens	$	5.00
Film & Photo		
Commercial film	$	20,000.00
Each hour before 8:30am and 5:30pm-6:30pm	$	1,000.00
Commercial still photography	$	2,500.00
Each hour before 8:30am and 5:30pm-6:30pm	$	200.00
Personal photography permits (Up to 6 people only)	$	125.00
Garden Ceremonies		
Up to 25 guests	$	1,500.00
Each additional guest between 26 and 50	$	25.00
Public Program Fees		
Highest expense	$	30.00
Medium high expense	$	25.00
Medium expense	$	15.00
Medium low expense	$	10.00
Lowest expense	$	5.00
Special Programs/Workshops		
Highest expense	$	200.00
Medium expense	$	100.00
Lowest expense	$	50.00
Main House Evening Facility Rental		
Non-Refundable Deposit*	$	5,000.00
Security Deposit for Facility Damage or Late Cancellation	$	2,500.00
Base rate Mon., Wed., Thurs.	$	7,500.00
Base rate Fri., Sat., Sun., & Tues. (when Vizcaya is closed as of January 2011)	$	12,500.00
Each additional guest over 125 but fewer than 500	$	25.00
Each additional guest over 500 but fewer than 1,000	$	35.00
Each additional guest over 1,000	$	45.00
Each additional guest over 125 for Non-for-Profit agencies (excluding dates on which the Premium Fee for Certain Holidays applies)	$	25.00
3 hr intervals early East Terrace setup from noon-3pm	$	5,000.00
Addl 3 hr intervals early East Terrace setup from 9am-12pm, 6am-9am	$	10,000.00
Hourly rate for extending an event from 11pm-1am	$	1,500.00
Open historic interiors for 2 hours	$	2,500.00
Open historic interiors for each hour over initial 2 hours	$	1,200.00
Fee per individual Guide for evening facility rental clients	$	200.00
Premium Rental Fee for Certain Holidays*	$	25,000.00
Each additional guest over 125 but fewer than 500	$	50.00
Each additional guest over 500 up to the maximum of 1,000	$	75.00
***Note: This fee applies to July 4, New Year's Eve, and any other dates the Vizcaya Trust may define as eligible holidays.**		
East Terrace Facility Rental (Summer 2012 Construction Discount Fee: This discount is subject to the facility's availability based on the final construction schedule)		
Base rate Mon.,Tues. Wed., Thurs.	$	5,000.00
Base rate Fri., Sat., Sun.	$	8,000.00
Village Garage Facility Rental		
Private/for-profit, evening (6pm-10pm) or full day (over 4 hours, 8am-5pm)	$	4,500.00
Private/for-profit, 1/2 day (any 4 hours, 8am-5pm)	$	3,000.00
Non-profit, evening (6pm-10pm) or full day (over 4 hours, 8am-5pm)	$	1,500.00
Non-profit, 1/2 day (any 4 hours, 8am-5pm)	$	1,000.00
County dept, evening (6pm-10pm) or full day (over 4 hours, 8am-5pm)	$	1,000.00
County department, 1/2 day (any 4 hours, 8am-5pm)	$	600.00
Non-refundable deposit (except for County depts.)	$	1,000.00

VIZCAYA MUSEUM AND GARDENS FEE SCHEDULE

Miscellaneous Rental Fees		
Police Assistance		
Police Officer, each officer, 1 hour (4 hour minimum), if required	$	100.00
Catering/Rental Permit Fees		
1-200 guests	$	375.00
201-500 guests	$	525.00
501-2000 guests	$	750.00
Tent & Other Equipment Rental		
20'x80' Tent	$	1,400.00
33' x 113' Tent	$	2,200.00
33' x 180' Tent	$	3,400.00
33' x 113' Clear Tent	$	8,000.00
33' x 180' Clear Tent	$	11,000.00
20' x 30' Tent for Service Area	$	170.00
Amber Gels for Tents	$	300.00
Water Barrels to Ground Tents	$	10.00
White Water Barrel Covers	$	10.00
Marquee Tent	$	100.00
Decorative Side Panels for Tent 33' x 113'	$	300.00
Decorative Side Panels for Tent 33' x 180'	$	400.00
Note: A 7% sales tax will be added where applicable		
Fee per Dumpster Required	$	450.00
Fireworks Permit Fee for Evening Facility Rental Clients	$	5,000.00
Daily Rental of Parking Lot for Vizcaya-Related Clients	$	1,000.00
Rights & Reproductions		
Black & white photocopies	$	0.25
Color photocopies	$	1.00
Fax per page for transmission of photos & other reproductions	$	1.00
Rush postage & handling fee for photos and reproductions	$	50.00
Non-profit use of images for publication or display	$	50.00
Commercial use of images for publication or display (up to 10,000 copies)	$	100.00
Commercial use of images for publication (more than 10,000 copies)	$	200.00
Print, slide, negative or digital repro from existing image (fee plus cost)	$	20.00
New photography per image (fee plus cost)	$	100.00

(1) Other discounts may be offered as part of promotional activities with approval by the Executive Director.

SUMMARY OF AIRLINE CHARGES
MIAMI INTERNATIONAL AIRPORT
FY 2011-12

Rate Type	Adopted FY 2011-12
AIRFIELD	
Landing Fees	**$1.92**
Loading Bridge	$35.00
Preconditioned Air:	
Narrow-body	$18.34
Wide-body	40.58
Jumbo-body	54.15
TERMINAL	
Domestic Arriving Seat	
Concourse	**$4.09**
Baggage Claim	**2.14**
Domestic Departing Seat	
Concourse	**$4.09**
Screening	**0.47**
Baggage Make-up Maintenance (1)	**0.79**
Baggage Make-up Capital (5)	**0.20**
International Arriving Seat	
Concourse	**$4.09**
International Facilities	**1.51**
International Departing Seat	
Concourse	**$4.09**
Screening	**0.47**
Baggage Make-up Maintenance (1)	**0.79**
Baggage Make-up Capital (5)	**0.20**
Terminal Rent	
Class I	**$147.36**
Class II	**110.52**
Class III	**73.68**
Class IV	**36.84**
Class V	**18.42**
Class VI	**73.68**
CUTE Rates	
Infrastructure Fee per Departing Seat (2)	**$0.04**
Gate Usage Fee per Departing Seat	**0.13**
Ticket Counter Usage Fee per Hour (3)	
CUTE Equipment Rental	**$3.71**
Class I Rental	**7.21**
Class IV Rental	**6.86**
Common Use Display	
CUTE Airlines per hour of usage (4)	**$0.29**

(1) American Airlines is excluded from this charge because this airline maintains its own baggage system.
(2) Fee is paid by all MIA passenger air carriers as an increase in the concourse use fee.
(3) The maximum daily rate per ticket counter position will be $216.84
(4) The FY 2011-12 monthly maximum for backwall display is $70.00 per ticket counter position for exempt carriers.
(5) The Capital Recovery portion of Baggage Make-up is charged to all airlines.

Miami-Dade Aviation Department Summary of New and Revised Rates Effective Fiscal Year 2012		EXHIBIT "A" Page 1
1	Revise Manual CUTE Ticket Counter Rates	Standard Manual Rate for Widebody Aircraft (over 200 seats) $497.84 from current $565.60, and Narrow Aircraft (100 seats through 200 seats) $284.48 from the current $323.20, Regional Commuter Aircraft (20 seats through 100 seats) $142.24 from the current $161.60 and Small Turbo Aircraft (under 20 seats) $71.12 from the current $80.80. Unauthorized Manual Rate for Widebody Aircraft (over 200 seats) $995.68 from current $1,131.20, and Narrow Aircraft (100 seats through 200 seats) $568.96 from the current $646.40, Regional Commuter Aircraft (20 seats through 100 seats) $284.48 from the current $323.20, and Small Turbo Aircraft (under 20 seats) $142.24 from the current $161.60.
2	Revise Monthly Rates for CUSS (Common Use Self Service) Units	Revise Monthly Rates for CUSS (Common Use Self Service) Units as follows: • Desktop Unit – Revise Desktop rate to $367.39 ea. per month from the current $503.01 ea. per month • Standalone Unit – Revise Standalone rate to $470.28 ea. per month from the current $599.43 ea. per month
3	Revise Rental Rates for Non-Terminal Building Properties – Miami International Airport	See attached schedule for building rental rates.
4	Revise Rental Rates for Building Properties – General Aviation Airports	See attached schedule for building rental rates.
	Revise Opportunity Fee Percentages for Maintenance/Repair Operators and Vending Machine Operators	Revise the opportunity fee for maintenance/repair operators from the current 7% to 3% and revise the opportunity fee for vending machine operators at all Miami-Dade County Airports from the current 7% to 30% while maintaining 7% charged on all other revenues. The opportunity fee on vending machines is being revised to reflect rates consistent with MIA concessionaire vending machines.

Miami-Dade Aviation Department Summary of New and Revised Rates Effective Fiscal Year 2012		EXHIBIT "A" Page 2
6	Establish Non-Terminal Conference Room Rental Fee	The fee shall be $150.00 for 4 hours, to cover administration, preparation, utility and janitorial costs associated with converting vacant unleased rooms into usable space for meetings and other specialized functions.
7	Establish Permit Extension Fee	The fee shall be $500.00 to extend existing permits for providers of goods and services to airlines and airport tenants. Permit extensions will be granted for twelve months.
8	Establish AOA (Aircraft Operations Area) Decals for Commercial Vehicles and Equipment Operating at General Aviation Airports	The fee shall be $10.00 per decal. AOA decals provide for the identification and regulation of airfield traffic. AOA decals also provide verification that vehicles and equipment are properly insured.
9	Establish AOA Decals for Privately Owned Vehicles and Equipment Operating at General Aviation Airports	The fee shall be $5.00 per decal. AOA decals provide for the identification and regulation of airfield traffic. AOA decals also provide verification that vehicles and equipment are properly insured.
10	Establish AOA Decal Replacement Fee at General Aviation Airports	The fee shall be $10.00 per decal and covers costs associated with research, cancellation and reissuance of each decal.
11	Establish AOA Driver/Movement/Passenger Loading Bridge Permit Replacement Fee at Miami International Airport	The fee shall be $15.00 per permit and covers costs associated with research, cancellation and reissuance of each permit.
12	Establish Airside Enforcement Processing Fee	The fee shall be $100.00 per civil violation and covers costs associated with MDAD Airside Enforcement personnel that must testify at court hearings.
13	Establish Annual Membership Fee for Consular Lounge at Miami International Airport	The annual membership fee shall be $500.00 per entity to offset the cost of providing needed protocol services to members of the Consular Corps of Miami and their high-level dignitaries.
14	Revise Public Parking Rates and Structure to Replace Long-Term and Short-Term Rates and Structure With Standard Public Parking Rates	The standard parking rate shall be $2.00 for each 20 minute increment or portion thereof, up to $17.00 per day.
15	Revise Valet Parking Rate and Structure to Replace Existing Valet Parking Rate and Structure	The valet parking rate shall be $24.00 for the first 1-3 hours or portion thereof. After 3 hours, the rate shall be $42.00 per day.

Miami-Dade Aviation Department Summary of New and Revised Rates Effective Fiscal Year 2012		EXHIBIT "A" Page 3
16	Revise Airline VIP Club Fee and Associated Opportunity Fee	Revise the basic VIP Club Fee to $24.50 from the current $21.00 for each non-member passenger and revise the associated opportunity fee to $8.58 from the current $7.35 for each non-member passenger. The opportunity fee is based on 35% of the basic VIP Club fee.
17	Revise Background Check Fee	Revise the Background Check Fee from the current $150.00 to $168.00 plus a 15% administrative fee. This fee is remitted to the external vendor authorized to perform background checks.

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September 16, 2011

Mr. Jose Abreu, P.E., Director
Miami-Dade Aviation Department
P.O. Box 592075
Miami, Florida 33159

Re: Miami International Airport
Non-terminal Rental Rates
October 1, 2011 – September 30, 2012

Dear Mr. Abreu:

Pursuant to *Resolution No. R-34-03*, we are submitting a summary of our conclusions for:

1) Land Rental Rates
2) Paving Rates
3) Building Rental Rates

Waronker & Rosen, Inc. (formerly as part of Quinlivan /Waronker Joint Venture) has been preparing the annual rental rate report on the non-terminal properties at Miami International Airport since 1994. For the preparation of these annual reports, the following steps have been taken:

- Inspected non-terminal buildings at Miami International Airport in order to determine the condition of the buildings.
- Gathered and analyzed land sales in the areas surrounding Miami International Airport and derived appropriate rates of return on land value from various sources.
- Personally inspected non-terminal properties at major hub airports in the United States and interviewed property managers regarding land rental rates and non-terminal building rates at these airports.

- Gathered and analyzed building rental rates in the areas surrounding Miami International Airport. The findings indicate there is a direct relationship between office building rental rates at Miami International Airport and the nearby off-airport office buildings rental rates and there is no particular advantage for office tenants being on the airport.

- Gathered and analyzed warehouse rental rates in the Airport West market area, just west of Miami International Airport as well as surrounding industrial markets. Results indicated there is a relationship between off-airport warehouse rental rates and cargo/warehouse rental rates on-airport. The security, minimum truck transportation and/or the ability to bring an aircraft to a cargo building are benefits of being on-airport. Therefore, on-airport cargo/warehouse buildings command a rental premium. This relationship between on-airport cargo rates and off-airport warehouse rates has been examined at other airports.

The market rental rates are based on the data, analyses and conclusions within a report that is available for review in our office.

Market rent is defined as the rental income that a property would most probably command in the open market indicated by the current rents paid for comparable space as of the date of the appraisal.

After analyzing land sales surrounding Miami International Airport and land rental rates at comparable airports the following was considered in the conclusion of market land rates;

1) Subject land will be limited to airport and aviation purposes.
2) No assignment of leasehold without approval of the County.
3) No subordination permitted on said leasehold.
4) The General Use Master Plan.

After due study and investigation and taking all factors into consideration which apply to the area leased within the confines of Miami International Airport, it is our opinion that the market rent of the land, as of this date, is as reported on the sheet captioned "Land Rental Rates" (page four).

The real estate market over the past year has been stable with some and this is reflected in there being no increase in the land rates. There has been some modification of the off airport land rates. No rates were increased for any of the buildings, except for the test cell buildings (Buildings 703 and 703A) based on current economic conditions with regard to the aviation industry and to the general economy.

Jose Abreu, Director
Miami-Dade Aviation Department
September 16, 2011

In estimating the building rental rates, each building structure has been inspected, cargo/warehouse and office rentals in the area were reviewed, building rental rates at comparable airports were reviewed and developers/investors of airport cargo buildings were interviewed. All of the above comparable rental information is contained within the ***Self-Contained Appraisal Report*** which is retained in the appraisers' office.

In addition to the comparable building rental information, also considered was the following:

1) Use, occupancy and utility of subject improvements.
2) Condition and building life expectancy of said improvements.
3) Demand for such facilities at the airport.
4) Replacement cost estimate less depreciation.
5) No assignment of leasehold without approval of the County.
6) No subordination permitted on said leasehold.

The rental rates estimated herein presume that the building spaces are in rentable condition and are in compliance with life safety standards which are typical requirements of the landlord (MIA). Assumed is that the buildings have completed their 40 year recertification which is required by Miami-Dade County. Some buildings and building spaces at Miami International Airport are unoccupied and not in rentable condition. If the tenant decides to expend the cost to bring the building or building space into a rentable condition, the tenant should receive a rent credit at least equal to the amortization of the tenant's expenditure over the term of the lease.

The estimated market rents consider that the tenant is responsible for land rental, all utilities, and interior maintenance, except where noted.

Respectfully submitted,

Very truly yours,

Lee H. Waronker, MAI, SRA
State Certified General Real Estate Appraiser
Certificate No. RZ162

Miami International Airport
Land Rental Rates
Effective as of October 1, 2011

The following rental rates are to be effective October 1, 2011 and applied to all present and future leaseholds, when applicable. A map of land zone areas is attached.

Land Zone	Actual 2010-2011 Rate	Proposed 2011-2012 Rate
1 Airport 1a Airport – vacant land with aircraft access	$1.55 per sq.ft. $1.85 per sq.ft.	$1.55 per sq.ft. $1.85 per sq.ft.
2 Commercial sites at SEC of NW 36th St & NW 72nd Ave	$1.90 per sq.ft.	$1.90 per sq.ft.
3 N.W. 21st St. and N.W. 39th Avenue	$2.75 per sq.ft.	$2.75 per sq.ft.
4 Fuel Farm	$1.50 per sq.ft.	$2.00 per sq.ft.
5 N.W. corner of N.W. 97th Avenue & N.W. 54th Street	$2.40 per sq.ft.	$2.40 per sq.ft.
6 Jai-Alai fronton land area	$2.00 per sq.ft.	$2.00 per sq.ft.
7 Commercial Sites on NW 12th St	$1.90 per sq.ft.	$1.50 per sq.ft.

NOTE: There is an additional charge of $.05 per square foot where special services are provided, such as high intensity lighting, power cost, etc.

Paving Rates

Paving rates are in addition to land rental.

Type of Paving		Actual 2010-2011 Rate	Proposed 2011-2012 Rate
Standard (Vehicular)	Existing	$.25 per sq.ft.	$.25 per sq.ft.
Heavy Duty (Aircraft)	Existing	$.70 per sq.ft.	$.70 per sq.ft.

Building Rental Rates
Miami International Airport
Effective as of October 1, 2011

The following are the estimated annual square foot building rates for the period October 1, 2011 to September 30, 2012. **These rates exclude land, water, sewer, electric, and common area janitorial except where footnoted.**

Building #. (Old bldg. #)	Building Description	Actual Rate 2010-2011	Proposed Rate 2011-2012
49	Offices (A/C) Shop (A/C)	$6.00 $6.00	$6.00 $6.00
700	Cargo (Non A/C) Offices (A/C) 2nd Floor Offices (A/C) 1st Floor	$11.75 *(11)* $13.50 *(11)* $15.00 *(11)*	$11.75 *(11)* $13.50 *(11)* $15.00 *(11)*
701	Cargo (Non A/C) Offices (A/C) 2nd Floor Offices (A/c) 1st Floor	$11.75 *(11)* $13.50 *(11)* $15.00 *(11)*	$11.75 *(11)* $13.50 *(11)* $15.00 *(11)*
702	Cargo (Non A/C) Offices (A/C) 2nd Floor Offices (A/C) 1st Floor	$11.75 *(11)* $13.50 *(11)* $15.00 *(11)*	$11.75 *(11)* $13.50 *(11)* $15.00 *(11)*
703 *(2120)*	Engine Test Cell Bldg.—Storage Test Cells (in compliance with 40-year recertification) • Reciprocating-Dynamometer Cells • Large Jet Engine Cells	$5.25 *(12)* $10,600 per month *(8)(13)* $11,100 per month *(8)(13)*	$5.25 *(12)* $11,000 per month *(8)(13)* $13,000 per month *(8)(13)*
703A	Test Cell	$12,000 per month	$13,000 per month
704 *(2121)*	Warehouse (Non A/C)/Cargo (Non A/C) Offices (A/C)/Shop(A/C)/Storage(A/C)	$5.75 *(12)* $6.25 *(12)*	$5.75 *(12)* $6.25 *(12)*
706	Cargo (Non A/C) Offices (A/C)	$15.50 *(11)* $15.00 *(11)*	$15.50 *(11)* $15.00 *(11)*
707	Cargo (Non A/C) Offices (A/C)	$15.50 *(11)* $15.00 *(11)*	$15.50 *(11)* $15.00 *(11)*
708	Cargo (Non A/C) Offices (A/C)	$15.50 *(11)* $15.00 *(11)*	$15.50 *(11)* $15.00 *(11)*
709	LanChile (Airis)	Tenant constructed building	
710	LanChile (Airis)	Tenant constructed building	
711	Arrow Cargo (Aeroterm)	Tenant constructed building	
712	Arrow Cargo (AMB Codina)	Tenant constructed building	
714	Cargo (Non A/C) Offices (A/C)	$12.75 $13.25	$12.75 $13.25

Building Rental Rates Miami International Airport
Effective as of October 1, 2011 *(continued)*

Building #. (Old bldg. #)	Building Description	Actual Rate 2010-2011	Proposed Rate 2011-2012
715 *(2210)*	Former Post Office (A/C) Office warehouse	 $13.25 $12.25	 $13.25 $12.25
716A	Cargo (Non A/C) Offices (A/C) 2nd Floor Offices (A/C) 1st Floor	$13.00 *(11)(15)* $13.60 *(11)(15)* $15.00 *(11)*	$13.00 *(11)(15)* $13.60 *(11)(15)* $15.00 *(11)*
716B-J	Cargo (Non A/C) Offices (A/C) 2nd Floor Offices (A/C) 1st Floor	$12.00 *(11)(15)* $12.60 *(11)(15)* $15.00 *(11)*	$12.00 *(11)(15)* $12.60 *(11)(15)* $15.00 *(11)*
719 *(2122)*	Governmental Service Bldg. - CCC	$19.50 *(3)*	$19.50 *(3)*
741 (2204)	Decompression chamber	$45,000 per year	$45,000/yr
805	Cargo (Non A/C) Offices (A/C)	$14.00 [1] $14.00 [1]	$12.00 $12.00
807	UPS (Cargo)	Tenant constructed building	
815	USDA Import/Export	Tenant constructed building	
817	USDA Plant Inspection	Demolished	
820 *(1011)*	Warehouse (Non A/C) Offices (A/C)	$9.00 $10.00	$9.00 $10.00
831	Office/Warehouse (FedEx)	Tenant constructed building	
836 *(1054)*	GSE Office/shop (AC)	$13.50	$13.50
839	Hangar (Signature Flight Center) Offices (A/C)	$12.00 $16.00	$12.00 $16.00
840	Signature Flight Support (Terminal)	$20.00	$20.00
844 *(101)*	Hangar - Storage (Non A/C) Offices (A/C) Storage (A/C)	$9.25 *(3)* $11.75 $6.75	$9.25 *(3)* $11.75 $6.75
845 *(100)*	Offices (A/C) Warehouse (Non-A/C) Warehouse Office (A/C) Simulator (A/C) Atrium Space—1st Floor (A/C) Atrium Space—Above 1st Floor (A/C)	$16.00 *(3)* $9.00 $12.00 *(3)* $10.50 *(3)* $21.00 *(3)* $19.00 *(3)*	$16.00 *(3)* $11.29 *(3)* $12.00 *(3)* $10.50 *(3)* $21.00 *(3)* $19.00 *(3)*
850	AAR ACS (Maintenance Hangar)	Tenant constructed building	
855 *(53)*	Storage (A/C)	$5.75	$5.75
856 *(52)*	Storage (A/C)	$5.50	$5.50
857 *(55)*	Wash Rack & Drum Storage	$5.25	$5.25

[1] Per lease agreement

Building Rental Rates Miami International Airport
Effective as of October 1, 2011 *(continued)*

Building #. (Old bldg. #)	Building Description	Actual Rate 2010-2011	Proposed Rate 2011-2012
861-862 *(60)*	Aircraft—Hangars (#6 and #7) Shops (A/C) Storage (A/C) Offices (A/C) Aircraft Parking (not including land)	$9.00 *(1) (12)* $5.25 *(12)* $5.25 *(12)* $6.50 *(12)* $.70 *(17)*	$9.00 *(1) (12)* $5.25 *(12)* $5.25 *(12)* 6.50 *(12)* $.70 (17)
863 *(60-A)*	Engine Overhaul and Service Storage (A/C) 2nd Floor Storage (non A/C) 2nd Floor Offices (A/C) 1st Floor Offices (A/C)	$5.50 $4.00 $4.00 $10.00 $8.00	$5.50 $4.00 $4.00 $10.00 $8.00
864 (62)	Line Service Building	Demolished	Demolished
865 *(61)*	Line Service Building	Demolished	Demolished
871 *(48)*	Hangar (Non A/C) Office (A/C) Shop (A/C) Storage (A/C)	$9.00 (1) $5.50 $4.25 $4.25	$9.00 (1) $5.50 $4.25 $4.25
874 *(44)*	Executive Office (A/C)	$14.50 (2)	$14.50 (2)
875 *(43)*	Flight Academy Office (A/C) Pan Am Office (A/C) Individual tenants Simulator Bays (A/C)	 $10.50 (19) $13.75 $9.00	 $10.50 (19) $13.75 $9.00
880-882 *(30A-30B)*	Simulators (A/C) Office Building (A/C)	$9.00 $8.50	$9.00 $8.50
881 *(30)*	Office Building (A/C) Simulators	$8.50 $9.00	$8.50 $9.00
888 *(35-35A)*	Maintenance and Training (A/C) Office Space (A/C)	$5.75	$5.75
890 *(25)*	Hangar (Non A/C) Office Space (A/C) Storage (A/C) Shops (A/C)	$11.00 *(1)* $8.25 $5.50 $6.00	$11.00 *(1)* $8.25 $5.50 $6.00

Building Rental Rates Miami International Airport
Effective as of October 1, 2011 *(continued)*

Building #. (Old bldg. #)	Building Description	Actual Rate 2010-2011	Proposed Rate 2011-2012
891 *(24)*	First Floor: Maintenance-Shops (A/C) Second Floor: Shops (A/C) Third Floor: Shops (A/C) Fourth Floor: Storage (Non A/C)	$5.50 $5.50 $5.00 $4.75	$5.50 $5.50 $5.00 $4.75
896 *(22)*	Hangar—Maintenance (Non A/C) Office Space (A/C) Shops—Maintenance (A/C) Third Floor: Storage (A/C)	$10.00 *(1)* $7.75 $5.75 $5.00	$10.00 *(1)* $7.75 $5.75 $5.00
900 *(21)*	First Floor: Shops-Maintenance (A/C) Mezzanine—Finished Office Space (A/C)	$6.00 $6.50	$6.00 $6.50
900A *(21-A)*	Shops—Maintenance (A/C)	To be demolished	To be demolished
900B *(21-B)*	Shops (A/C) Storage (A/C)	To be demolished To be demolished	To be demolished To be demolished
900C *(21-C)*	Shops (A/C) Storage (A/C)	$6.00 $5.50	$6.00 $5.50
905 *(10)*	Guard House	$20.00	$20.00
906 *(3)*	First Floor A/C Shop/Storage First Floor A/C Cafeteria First Floor A/C Lab/Metered Room First Floor Non A/C Shop Storage First Floor Ventilated Shop First Floor Non A/C Containment 2nd Floor A/C Office 2nd Floor Non A/C Shop/Storage	$5.50 $4.50 $3.50 $3.00 $2.00 $ .50 $8.00 $5.00	$5.50 $4.50 $3.50 $3.00 $2.00 $ .50 $8.00 $5.00
909	Flight Training Facility (Airbus)	Tenant Constructed Building	
919 *(5A)*	Offices—Entire Building (A/C) Office—Per Floor or less (A/C) Office - Second Floor (Full Service) Storage (Non-A/C) Loading Dock	$10.50 $13.00 $21.00 $6.00 $1.75	$10.50 $13.00 $21.00 $6.00 $1.75
2082	Warehouse (El Dorado) Offices (A/C)	$2.50* $2.50*	$2.50* $2.50*
3010	Cabstand Cafe (A/C)	$30.00 *(5)*	$30.00 *(5)*
3030	Offices	$10.00 *(12)*	$10.00 *(12)*
3030A	Offices (A/C)—Wing of 3030	$8.50	$8.50
3032	Cafeteria (Non A/C) Cafeteria (A/C)	$4.75 $6.50	$4.75 $6.50
3033	Police Station (A/C)	$10.00	$10.00

* The 2006 rate included land, whereas the 2010 to 2012 rates are for the building only and the land rate and paving rate is charged separately.

Building Rental Rates Miami International Airport
As of October 1, 2011 *(continued)*

Building #. (Old bldg. #)	Building Description	Actual Rate 2010-2011	Proposed Rate 2011-2012
3037	Maintenance-Garage (Non A/C) Offices (A/C)	$6.00 $6.50	$6.00 $6.50
3038	Building Services—Maintenance/Office (A/C)	$6.50	$6.50
3040	Maintenance Shops (Non A/C) and Offices (A/C)	$6.60 (19)	$6.60 (19)
3034	Triturator	$36,000 (10)	$36,000 (10)
3046	Offices (A/C) Shop (A/C)	$10.00 $6.25	$10.00 $6.25
3047	Offices (A/C)	$10.00	$10.00
3048	Offices (A/C)	$10.00	$10.00
3049	Maintenance Garage (Non A/C)	$7.00	$7.00
3050	Administration Building (Multiple Tenancy)	$14.25 *(8)*	$14.25 *(18)*
3074	In-flight Caterers: Kitchen (Non A/C) Kitchen (A/C)	 $8.50 $10.50	 $8.50 $10.50
3077	Triturator	$36,000/yr (10)	$36,000/yr (10)
3078	Fuel Building (A/C) Offices (A/C)	$10.00 $10.25	$10.00 $10.25
3089	Parking Garage	$50.00/mo. *(4)*	$50.00/mo. *(4)*
3091	Maintenance/Offices (A/C)	$7.75	$7.75
3094	Parking Garage	$50.00/mo.*(4)*	$50.00/mo.*(4)*
3095-A	Hangar Hangar Area (Non A/C) – 1st Floor Shops, Storage & Office – 1st and 2nd Floors (A/C) Shops, Storage & Office – 1st and 2nd Floors (Non A/C) Office	 $11.00 $8.50 $7.50 $10.25	 $11.00 $8.50 $7.50 $10.25
3095-B	Offices (as renovated): Offices—Entire Building (A/C) Offices—Per Floor (A/C) Offices—Penthouse (A/C)	 $11.00 $19.00 *(3)* $22.00 *(3)*	 $11.00 $19.00 *(3)* $22.00 *(3)*
3100	Maintenance Garage (Non A/C)	$7.00	$7.00
3101	Maintenance Garage—Storage (Non A/C)	$6.00	$6.00
3110	Offices—Security	$21.00	$21.00
3150	Offices (A/C)	$11.50	$11.50
3151	Maintenance—Shop (Non A/C) Offices (A/C)	$6.00 $11.00	$6.00 $11.00
3152	Service Station (Non A/C)	$5.75	$5.75
3153	Car Wash Building	$5.75	$5.75
3241	RCC Office (A/C) RCC Storage (A/C)	$26.00 (20) $15.00 (20)	$26.00 (20) $15.00 (20)

Building Rental Rates Miami International Airport
Effective as of October 1, 2011 *(continued)*

Building #. (Old bldg. #)	Building Description	Actual Rate 2010-2011	Proposed Rate 2011-2012
4001	Traffic Control Center	$13.00	$13.00
4002	Public Works Office	$12.00	$12.00
4003	Corrections Office (A/C)	$7.50	$7.50
4003A	Offices (A/C) Storage (Non A/C)	$7.00 $6.00	$7.00 $6.00
4004	Sign Shop (Non A/C)	$6.00	$6.00

Loading Dock

Loading dock area has an additional rate of $1.75 per square foot.

Utility Rates

The rental rates herein exclude utilities (water, sewer and electric) except as footnoted. Utilities shall be applied as a separate charge.

Trailer and Automobile Parking

Trailer parking has a rate of $175.00 per space per month. Automobile parking (grade level) has a charge of $40.00 per space per month.

Modular Units

Where modular units are authorized for temporary use by tenants for office or storage purposes, preceding and/or during construction, a rate of $175.00 (single wide) to $225.00 (double wide) per month is established.

Full Service

This includes land rent, janitorial and utilities.

Footnotes

1) Non-airline tenants shall pay the said per square foot rate or 3% of all gross revenues produced from providing aircraft maintenance services to others, whichever is greater.

   Airline tenants shall pay 3% of all gross revenues produced from providing aircraft maintenance services to others in addition to the said per square foot rental rates.

2) Rent includes land, electricity, and common area janitorial.

3) Rent includes land, electricity, water, sewer and common area janitorial.

4) Rent per position per month.

5) Tenant pays minimum guarantee.

6) The rental rate reflects the "As Is" condition of the building. The building has limited fire and electrical systems. (Not used in 2005.)

7) Rent includes water, sewer, electricity, and common area janitorial. (Not used in 2005.)

8) Rent includes land.

9) The rent includes water and sewer. (Not used in 2005.)

10) Rates based on approved actual audited construction costs.

11) Rent includes common area janitorial, excludes land.

12) Additional rent may be applicable to recover costs of 40-year recertification and costs of repairs to comply with life safety codes.

13) Rate includes amortization of 40-year recertification and costs of repairs to comply with life safety codes.

14) Rate based on competitive bidding

15) Appraised rate includes a charge of $.10 per square foot as a trash removal fee.

16) No longer applicable *(was formerly "Rental based on 20-year lease. Adjusted annually on January 1st")*

17) No longer applicable (*was formerly "Hangar is currently unusable and can only be used as aircraft parking until roof repairs are completed.")*

18) Includes land rent and janitorial

19) Includes common area janitorial

20) Includes land rent and janitorial. Utilities are paid by rental car agencies in MIC.

MIAMI-DADE FIRE RESCUE DEPARTMENT EMERGENCY MEDICAL SERVICES RATE SCHEDULE	
	Adopted 2012
Basic Life Support (BLS) (A0429)	$800.00
Advanced Life Support 1 (ALS1) (A0427)	$800.00
Advanced Life Support 2 (ALS2) (A0433)	$900.00
Specialty Care Transport (A0434)	$900.00
Ground Mileage (per transport mile or fraction thereof) (A0425)	$15.00
Oxygen (per tank or fraction thereof)	$30.00
IV/IO Solutions	$25.00
Cardiac Monitoring	$25.00
Cervical Collar	$25.00
Backboard	$25.00

These are the new rates that will generate approximately $2 million annually for MDFR. Medicare (anyone over 65) and Medicaid (poor) patients will not pay one cent more and the federal and state reimbursements will not increase. The revenue will come from private insurance companies, not county residents. Uninsured residents accounted for less than 5% of the revenue collected annually.

I.O. No.: 4-129
Adopted: 09/22/2011
Effective: 10/03/2011

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

ANNEXATION AND INCORPORATION APPLICATON FEES

AUTHORITY:

Sections 1.01, 2.02A, 6.04 and 6.05 of the Miami-Dade County Home Rule Amendment and Charter; Sections 20-4 and 20-9 of the Code of Miami-Dade County.

SUPERSEDES:

This Implementing Order supersedes and replaces the annexation and incorporation application fees previously established in Implementing Order 4-111: Fee Schedule for the Department of Planning and Zoning.

POLICY:

The Director of the Office of Management and Budget shall be responsible for the review and administration of annexation and incorporation applications and for the collection of associated fees.

In addition to the application fees listed below, applicants shall be responsible for costs associated with required notices to property owners and with elections, as specified in Sections 20-4 and 20-9 of the Code of Miami-Dade County.

PROCEDURE:

Fees shall be assessed and collected by the Office of Management and Budget in accordance with the schedule of fees listed below. Fees shall be charged for each annexation application filed by any municipality or group with the Clerk of the Board.

The applicant shall pay the review fee following transmittal of the proposal by the Clerk of the Board of County Commissioners to the Planning Advisory Board, pursuant to Section 6 of the Charter of Miami-Dade County or Section 20-6 of the Code of Miami-Dade County, and prior to the initiation of any review of the proposal by County staff.

No review fees shall be refunded after the County has initiated the review of the proposal.

Any proposal being deferred by the applicant for more than six months, or which requires County staff to update any portion of the staff report, will require the payment of the annexation / incorporation fees as if newly filed.

FEE SCHEDULE: PROPOSALS FOR MUNICIPAL BOUNDARY CHANGES / INCORPORATION

Size of Area (gross acres) Subject to Proposed Boundary Changes	*Application Fee*
Under 1.0	$ 513
1.1 - 5.0	$1,026
5.1 - 20.0	$2,052
20.1 - 100.0	$2,565
100.1 - 200.0	$3,078
200.1 - 400.0	$3,705
400.1 - 640.0	$3,990
640.1 and above	$3,990 plus $5.13 per each additional acre over 640

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Mayor

Approved by the County Attorney as
to form and legal sufficiency _____

I.O. No.: 4-130
Adopted: 9/22/2011
Effective: 10/03/2011

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

FEE SCHEDULE FOR THE COMMUNITY ACTION AND HUMAN SERVICES DEPARTMENT

AUTHORITY:
The Miami-Dade County Home Rule Charter, including, among others, Sections 1.01 and 2.02A, and Chapter 26 of the Code of Miami-Dade County.

POLICY:
This Implementing Order provides a schedule of fees for services and programs provided by the Community Action and Human Services Department.

PROCEDURE:
The administration of this Implementing Order is designated to the Director of the Community Action and Human Services Department, who will be responsible for the collection of fees and the delivery of the required services. Every year, or earlier, if necessary, the Director shall review the fees in terms of cost and recommend changes to the Mayor or his/her designee Manager through this implementing order procedure.

FEE SCHEDULE:

The fee schedule adopted by this Implementing Order is attached hereto and made a part hereof. This official fee schedule is also filed with and subject to the approval of the Board of County Commissioners and on file with the Clerk thereof. Fees charged by the Community Action and Human Services Department shall be the same as those listed in the official fee schedule on file with the Clerk of the County Commission.

DESCRIPTION	**FEE FY 2011-12**
Bus and Van Transportation	$45.00 Per Hour

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

County Mayor

Approved by the County Attorney as
to form and legal sufficiency _____

STREET LIGHTING SPECIAL TAXING DISTRICTS
FISCAL YEAR 2011 - 2012

RATES BASED ON FRONT FOOTAGE OF LOT/PARCEL

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-01	SCOTT LAKE MANOR	0.5970	LOT/PARCEL FRONT FOOTAGE
L-02	BUNCHE PARK	0.4137	LOT/PARCEL FRONT FOOTAGE
L-03	SUNSWEPT ISLE	0.4573	LOT/PARCEL FRONT FOOTAGE
L-04	TOWN PARK ESTATES	0.4352	LOT/PARCEL FRONT FOOTAGE
L-05	RICHMOND HEIGHTS	0.5691	LOT/PARCEL FRONT FOOTAGE
L-06	WEST PERRINE	0.5094	LOT/PARCEL FRONT FOOTAGE
L-07	NARANJA PARK	0.6090	LOT/PARCEL FRONT FOOTAGE
L-08	SOUTHWEST SECTION 1	0.4968	LOT/PARCEL FRONT FOOTAGE
L-09	TWIN LAKES	0.4579	LOT/PARCEL FRONT FOOTAGE
L-10	CRESTVIEW	0.5820	LOT/PARCEL FRONT FOOTAGE
L-11	WESTCHESTER	0.5017	LOT/PARCEL FRONT FOOTAGE
L-12	BROWNSVILLE	0.4416	LOT/PARCEL FRONT FOOTAGE
L-13	CAROL CITY	0.4936	LOT/PARCEL FRONT FOOTAGE
L-14	IVES ESTATES	0.5158	LOT/PARCEL FRONT FOOTAGE
L-15	SCOTT LAKE MANOR EAST	0.4660	LOT/PARCEL FRONT FOOTAGE
L-16	ENCHANTED LAKE	0.5352	LOT/PARCEL FRONT FOOTAGE
L-18	COLONIAL DRIVE	0.5959	LOT/PARCEL FRONT FOOTAGE
L-19	BISCAYNE	0.5698	LOT/PARCEL FRONT FOOTAGE
L-20	SUNSET PARK	0.5804	LOT/PARCEL FRONT FOOTAGE
L-22	PALM SPRINGS NORTH	0.5436	LOT/PARCEL FRONT FOOTAGE
L-24	VILLAGE GREEN	0.4719	LOT/PARCEL FRONT FOOTAGE
L-25	OAKLAND PARK	0.4700	LOT/PARCEL FRONT FOOTAGE
L-26	STAR LAKES	0.7087	LOT/PARCEL FRONT FOOTAGE
L-27	SKY LAKE	0.5885	LOT/PARCEL FRONT FOOTAGE
L-28	SOUTHWEST SECTION 2	0.5262	LOT/PARCEL FRONT FOOTAGE
L-29	WESTBROOKE	0.5026	LOT/PARCEL FRONT FOOTAGE
L-30	ANDOVER	0.5174	LOT/PARCEL FRONT FOOTAGE
L-31	LAKE ARCOLA	0.4298	LOT/PARCEL FRONT FOOTAGE
L-32	SOUTHWEST SECTION 2 1ST ADDITION	0.4719	LOT/PARCEL FRONT FOOTAGE
L-33	STEPHENS MANOR	0.4685	LOT/PARCEL FRONT FOOTAGE
L-34	PARK SHORES	0.4151	LOT/PARCEL FRONT FOOTAGE
L-35	TOWN PARK ADDITION 1	0.5506	LOT/PARCEL FRONT FOOTAGE
L-36	KENDALLWOOD	0.4575	LOT/PARCEL FRONT FOOTAGE
L-37	MASHTA ISLAND	0.4310	LOT/PARCEL FRONT FOOTAGE
L-38	WESTBROOKE GARDENS	0.4332	LOT/PARCEL FRONT FOOTAGE
L-39	STONEYBROOK	0.4775	LOT/PARCEL FRONT FOOTAGE
L-40	LIBERTY CITY	0.3228	LOT/PARCEL FRONT FOOTAGE
L-41	WESTWOOD MANOR	0.5354	LOT/PARCEL FRONT FOOTAGE
L-42	HIGHLAND/SPARLING	0.6654	LOT/PARCEL FRONT FOOTAGE
L-43	CENTRAL CANAL	0.5099	LOT/PARCEL FRONT FOOTAGE
L-44	ROSE GLEN	0.5404	LOT/PARCEL FRONT FOOTAGE
L-46	NORTHWEST SHORES	0.4329	LOT/PARCEL FRONT FOOTAGE
L-47	SABAL PALM	0.7362	LOT/PARCEL FRONT FOOTAGE
L-48	KEY BISCAYNE #1	0.5185	LOT/PARCEL FRONT FOOTAGE
L-49	SNAPPER CREEK PARK	0.5022	LOT/PARCEL FRONT FOOTAGE
L-50	HOWARD DRIVE	0.5483	LOT/PARCEL FRONT FOOTAGE
L-51	KEY BISCAYNE #2	0.4942	LOT/PARCEL FRONT FOOTAGE
L-52	MIAMI GARDENS	0.4614	LOT/PARCEL FRONT FOOTAGE
L-53	CORAL PINES	0.4143	LOT/PARCEL FRONT FOOTAGE
L-54	FLAMINGO VILLAGE	0.4147	LOT/PARCEL FRONT FOOTAGE
L-55	PEACHTREE LANE	0.4668	LOT/PARCEL FRONT FOOTAGE
L-56	MITCHELL LAKE	0.6175	LOT/PARCEL FRONT FOOTAGE
L-57	BEL AIRE	0.5974	LOT/PARCEL FRONT FOOTAGE
L-58	LAUREL HILL PARK	0.5765	LOT/PARCEL FRONT FOOTAGE
L-59	GOULDS	0.5788	LOT/PARCEL FRONT FOOTAGE

STREET LIGHTING SPECIAL TAXING DISTRICTS
FISCAL YEAR 2011 - 2012

RATES BASED ON FRONT FOOTAGE OF LOT/PARCEL

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-60	PINEWOOD PARK	0.4420	LOT/PARCEL FRONT FOOTAGE
L-61	CUTLER RIDGE	0.5664	LOT/PARCEL FRONT FOOTAGE
L-62	SIERRA	0.5176	LOT/PARCEL FRONT FOOTAGE
L-63	VILLAGE GREEN UNDERGROUND	0.6166	LOT/PARCEL FRONT FOOTAGE
L-64	PALM SPRINGS NO. UNDERGROUND	0.6597	LOT/PARCEL FRONT FOOTAGE
L-65	BISCAYNE PINES	0.5279	LOT/PARCEL FRONT FOOTAGE
L-66	RANA PARK	0.5595	LOT/PARCEL FRONT FOOTAGE
L-67	ANDERSON HEIGHTS	0.4510	LOT/PARCEL FRONT FOOTAGE
L-68	UNIVERSITY MANOR	0.5147	LOT/PARCEL FRONT FOOTAGE
L-69	SOUTH MIAMI HEIGHTS	0.5929	LOT/PARCEL FRONT FOOTAGE
L-70	HIGHLAND GARDENS	0.8175	LOT/PARCEL FRONT FOOTAGE
L-71	CUTLER RIDGE ADDITION #1	0.5501	LOT/PARCEL FRONT FOOTAGE
L-72	DARLINGTON MANOR	0.5243	LOT/PARCEL FRONT FOOTAGE
L-73	LITTLE RIVER ACRES	0.3942	LOT/PARCEL FRONT FOOTAGE
L-74	CENTRAL MIAMI	0.8490	LOT/PARCEL FRONT FOOTAGE
L-75	BISCAYNE MANNING	0.4730	LOT/PARCEL FRONT FOOTAGE
L-76	LAKE LUCERNE	0.5736	LOT/PARCEL FRONT FOOTAGE
L-77	BISCAYNE MANNING ADDITION #1	0.4134	LOT/PARCEL FRONT FOOTAGE
L-78	ANDOVER ADDITION #1	0.5339	LOT/PARCEL FRONT FOOTAGE
L-79	TALLAMOODY	0.5581	LOT/PARCEL FRONT FOOTAGE
L-80	LIBERTY PLAZA	0.3574	LOT/PARCEL FRONT FOOTAGE
L-81	LIBERTY HOMES	0.4807	LOT/PARCEL FRONT FOOTAGE
L-82	CENTRAL MIAMI ADDITION #1	0.4995	LOT/PARCEL FRONT FOOTAGE
L-83	NARANJA LAKES	1.4760	LOT/PARCEL FRONT FOOTAGE
L-84	SCHENLEY PARK	0.4797	LOT/PARCEL FRONT FOOTAGE
L-85	RICHMOND HEIGHTS ADDITION #1	0.7041	LOT/PARCEL FRONT FOOTAGE
L-87	WEST LITTLE RIVER	0.4203	LOT/PARCEL FRONT FOOTAGE
L-88	LEE MANOR	0.4909	LOT/PARCEL FRONT FOOTAGE
L-89	GOLF PARK-MINTON M.-FAIRMONT	0.4761	LOT/PARCEL FRONT FOOTAGE
L-91	BISCAYNE GARDENS ADDITION #2	0.4487	LOT/PARCEL FRONT FOOTAGE
L-92	WITTMAN	0.4498	LOT/PARCEL FRONT FOOTAGE
L-93	CANTELOPE	0.4690	LOT/PARCEL FRONT FOOTAGE
L-94	CAPE FLORIDA	0.6087	LOT/PARCEL FRONT FOOTAGE
L-95	SUNSHINE STATE INDUSTRIAL PARK	1.3006	LOT/PARCEL FRONT FOOTAGE
L-96	RIVERDALE	0.5231	LOT/PARCEL FRONT FOOTAGE
L-101	WESTBROOKE 3RD ADDITION	0.5399	LOT/PARCEL FRONT FOOTAGE
L-102	NORTH COUNTY	0.6480	LOT/PARCEL FRONT FOOTAGE
L-103	LITTLE GABLES	0.4559	LOT/PARCEL FRONT FOOTAGE
L-104	INTERNATIONAL GARDENS	0.8941	LOT/PARCEL FRONT FOOTAGE
L-106	BIRD ROAD HIGHLANDS	0.3773	LOT/PARCEL FRONT FOOTAGE
L-108	BISCAYNE GARDENS 3RD ADDITION	0.4738	LOT/PARCEL FRONT FOOTAGE
L-112	SKY LAKES 1ST ADDITION	0.6790	LOT/PARCEL FRONT FOOTAGE
L-113	ALLAPATTAH	0.3772	LOT/PARCEL FRONT FOOTAGE
L-114	PRINCETONIAN	0.7601	LOT/PARCEL FRONT FOOTAGE
L-115	HARDWOOD VILLAGE	0.4890	LOT/PARCEL FRONT FOOTAGE
L-116	LEE MANOR 1ST ADDITION	0.4618	LOT/PARCEL FRONT FOOTAGE
L-118	CAROL CITY 1ST ADDITION	0.4343	LOT/PARCEL FRONT FOOTAGE
L-125	COSTALL DORAL EAST	0.0500	LOT/PARCEL FRONT FOOTAGE
L-127	SEVILLA HEIGHTS	0.6921	LOT/PARCEL FRONT FOOTAGE
L-128	LAKE PARK	0.4041	LOT/PARCEL FRONT FOOTAGE
L-129	LOYOLA-WESTBROOKE	0.6015	LOT/PARCEL FRONT FOOTAGE
L-130	CENTRAL HEIGHTS	0.5001	LOT/PARCEL FRONT FOOTAGE
L-132	BIRD SOUTH	0.5610	LOT/PARCEL FRONT FOOTAGE
L-133	EXPRESSWAY INDUSTRIAL PARK	0.9699	LOT/PARCEL FRONT FOOTAGE
L-134	VILLAGES OF HOMESTEAD	0.8269	LOT/PARCEL FRONT FOOTAGE

STREET LIGHTING SPECIAL TAXING DISTRICTS
FISCAL YEAR 2011 - 2012

RATES BASED ON FRONT FOOTAGE OF LOT/PARCEL

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-136	EAST GOLF PARK	0.5237	LOT/PARCEL FRONT FOOTAGE
L-137	LAZARUS ON RICHMOND	0.7482	LOT/PARCEL FRONT FOOTAGE
L-138	CORAL WAY ESTATES	0.5093	LOT/PARCEL FRONT FOOTAGE
L-139	THE HAMMOCKS	1.5340	LOT/PARCEL FRONT FOOTAGE
L-140	HAPPY FARMS ACRES	0.5119	LOT/PARCEL FRONT FOOTAGE
L-142	WEST FLAGLER ESTATES	0.6250	LOT/PARCEL FRONT FOOTAGE
L-145	MONIQUE	0.5839	LOT/PARCEL FRONT FOOTAGE
L-147	SKY LAKE HOMES	0.7651	LOT/PARCEL FRONT FOOTAGE
L-149	GOLDEN GLADES	0.7119	LOT/PARCEL FRONT FOOTAGE
L-150	COUNTRY CLUB OF MIAMI ESTATES	0.7220	LOT/PARCEL FRONT FOOTAGE
L-151	TAMIAMI LAKES	0.6640	LOT/PARCEL FRONT FOOTAGE
L-153	ROLLING OAKS	0.5305	LOT/PARCEL FRONT FOOTAGE
L-154	CORAL HIGHLANDS	1.1763	LOT/PARCEL FRONT FOOTAGE
L-155	TWIN HOME ESTATES	0.4792	LOT/PARCEL FRONT FOOTAGE
L-156	SUNSET HOMES	0.7304	LOT/PARCEL FRONT FOOTAGE
L-160	WINSTON PARK	0.8929	LOT/PARCEL FRONT FOOTAGE
L-162	CORAL TERRACE SECTION 1	0.3922	LOT/PARCEL FRONT FOOTAGE
L-165	WESTBROOKE ADDITION #5	0.6802	LOT/PARCEL FRONT FOOTAGE
L-166	BENT TREE SECTION 3	0.6369	LOT/PARCEL FRONT FOOTAGE
L-167	TORREMOLINOS	0.5531	LOT/PARCEL FRONT FOOTAGE
L-168	PINEWOOD MANOR	0.7953	LOT/PARCEL FRONT FOOTAGE
L-169	LITTLE PLANTATIONS OF MIAMI	0.5775	LOT/PARCEL FRONT FOOTAGE
L-170	INTAG MANOR 1ST ADDITION	0.5521	LOT/PARCEL FRONT FOOTAGE
L-172	BEVERLY ESTATES	0.8303	LOT/PARCEL FRONT FOOTAGE
L-174	WEST CHERRY GROVE	1.1365	LOT/PARCEL FRONT FOOTAGE
L-175	BILBAO ESTATES	0.7185	LOT/PARCEL FRONT FOOTAGE
L-176	LAS PALMAS	0.7736	LOT/PARCEL FRONT FOOTAGE
L-179	HIGHLAND LAKES ESTATES	0.4788	LOT/PARCEL FRONT FOOTAGE
L-180	WESTGATE GARDENS	0.6025	LOT/PARCEL FRONT FOOTAGE
L-181	THE FALLS	2.8597	LOT/PARCEL FRONT FOOTAGE
L-182	WESTWIND LAKES	0.8061	LOT/PARCEL FRONT FOOTAGE
L-185	ROYALE GREEN TOWNHOUSE	1.0951	LOT/PARCEL FRONT FOOTAGE
L-189	GEM HOMES	0.7415	LOT/PARCEL FRONT FOOTAGE
L-190	DORAL PARK	1.9499	LOT/PARCEL FRONT FOOTAGE
L-193	LAKES OF AVALON	1.4399	LOT/PARCEL FRONT FOOTAGE
L-195	MEADOW WOOD MANOR	1.0461	LOT/PARCEL FRONT FOOTAGE
L-196	NORTH DADE COUNTRY CLUB	0.8364	LOT/PARCEL FRONT FOOTAGE
L-197	MARGARITA'S ESTATES	0.5807	LOT/PARCEL FRONT FOOTAGE
L-202	RUSTIC LAKES	0.8901	LOT/PARCEL FRONT FOOTAGE
L-203	SUNSET WEST	1.0107	LOT/PARCEL FRONT FOOTAGE
L-205	CORAL WEST HEIGHTS	0.8041	LOT/PARCEL FRONT FOOTAGE
L-210	THE LAKES	1.4278	LOT/PARCEL FRONT FOOTAGE
L-213	ROYALE GREEN SECTION ONE	0.8540	LOT/PARCEL FRONT FOOTAGE
L-215	AIR PARK INDUSTRIAL	1.1782	LOT/PARCEL FRONT FOOTAGE
L-216	VENETIAN ACRES	0.5119	LOT/PARCEL FRONT FOOTAGE
L-218	R J KATZ	0.8725	LOT/PARCEL FRONT FOOTAGE
L-219	COUNTRY LAKE MANORS	0.7313	LOT/PARCEL FRONT FOOTAGE
L-221	BEN GRANOFF PARK	1.0009	LOT/PARCEL FRONT FOOTAGE
L-222	STRAWBERRY FIELDS HOMES	0.9092	LOT/PARCEL FRONT FOOTAGE
L-223	GARSON SUBDIVISION SECTION 1	0.7834	LOT/PARCEL FRONT FOOTAGE
L-225	MEADOW WOOD MANORS SECTION 8 NORTH	0.9992	LOT/PARCEL FRONT FOOTAGE
L-226	MEADOW WOOD MANORS SECTION 8 SOUTH	0.8347	LOT/PARCEL FRONT FOOTAGE
L-229	WESTCHESTER PARK	0.6962	LOT/PARCEL FRONT FOOTAGE
L-230	SOUTH SPRINGS HOMES	1.2711	LOT/PARCEL FRONT FOOTAGE
L-231	OAK PARK	0.7404	LOT/PARCEL FRONT FOOTAGE

STREET LIGHTING SPECIAL TAXING DISTRICTS
FISCAL YEAR 2011 - 2012

RATES BASED ON FRONT FOOTAGE OF LOT/PARCEL

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-232	CALIFORNIA HILLS	0.8034	LOT/PARCEL FRONT FOOTAGE
L-233	RIVIERA SOUTH	0.9514	LOT/PARCEL FRONT FOOTAGE
L-235	PLEASURE VILLAGE	0.9430	LOT/PARCEL FRONT FOOTAGE
L-236	MARBELLA PARK	1.1120	LOT/PARCEL FRONT FOOTAGE
L-237	CUTLER COUNTRY GROVES	1.6106	LOT/PARCEL FRONT FOOTAGE
L-238	DADELAND PARK	1.2651	LOT/PARCEL FRONT FOOTAGE
L-239	BIRD LAKES SOUTH SECTION 1	1.1293	LOT/PARCEL FRONT FOOTAGE
L-240	BIRD LAKES SOUTH SECTION 3	0.9179	LOT/PARCEL FRONT FOOTAGE
L-241	MY FIRST HOME	0.7064	LOT/PARCEL FRONT FOOTAGE
L-242	SUNSET HARBOUR SECTION 6	1.3587	LOT/PARCEL FRONT FOOTAGE
L-243	KRISTINA ESTATES	1.5322	LOT/PARCEL FRONT FOOTAGE
L-244	BIRD LAKES SOUTH ADDITION 3	0.7585	LOT/PARCEL FRONT FOOTAGE
L-245	MEADOW WOOD MANOR SECTION 9	0.7952	LOT/PARCEL FRONT FOOTAGE
L-246	BIRD ESTATES	1.1123	LOT/PARCEL FRONT FOOTAGE
L-248	ANDRADE SUBDIVISION	0.8348	LOT/PARCEL FRONT FOOTAGE
L-249	MEDITERRANIA	0.9839	LOT/PARCEL FRONT FOOTAGE
L-250	AMERICAS AT MILLER	0.9983	LOT/PARCEL FRONT FOOTAGE
L-252	LIMEWOOD GROVE	1.1157	LOT/PARCEL FRONT FOOTAGE
L-253	WEITZER KILLIAN PLACE	0.8492	LOT/PARCEL FRONT FOOTAGE
L-254	VISTA SUBDIVISION	1.0081	LOT/PARCEL FRONT FOOTAGE
L-255	ROGER HOMES	1.0406	LOT/PARCEL FRONT FOOTAGE
L-256	MUNNE ESTATES	0.9698	LOT/PARCEL FRONT FOOTAGE
L-259	AMERICAN HOMES	1.2528	LOT/PARCEL FRONT FOOTAGE
L-260	BISCAYNE GARDENS	0.6359	LOT/PARCEL FRONT FOOTAGE
L-261	MONASTERIO SUBDIVISION	1.4951	LOT/PARCEL FRONT FOOTAGE
L-264	BEACON CENTRE	1.2956	LOT/PARCEL FRONT FOOTAGE
L-265	FLAMINGO FARMS ESTATES	1.3999	LOT/PARCEL FRONT FOOTAGE
L-266	DADELAND FOREST ESTATES	0.4080	LOT/PARCEL FRONT FOOTAGE
L-267	LAKEVIEW	0.5943	LOT/PARCEL FRONT FOOTAGE
L-268	VILLA SEVILLA	0.9194	LOT/PARCEL FRONT FOOTAGE
L-269	ROEL SUBDIVISION	1.0130	LOT/PARCEL FRONT FOOTAGE
L-270	SKY LAKE HOMES 2ND ADDITION	0.9351	LOT/PARCEL FRONT FOOTAGE
L-271	BLUE HEAVENLANDING	0.7958	LOT/PARCEL FRONT FOOTAGE
L-273	RIVER BEND	0.8229	LOT/PARCEL FRONT FOOTAGE
L-275	REDLANDS EDGE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-276	MEADOW WOOD MANOR SECTION 10	0.9764	LOT/PARCEL FRONT FOOTAGE
L-277	FOREST VIEW SUBDIVISION	1.0160	LOT/PARCEL FRONT FOOTAGE
L-278	P. I. ESTATES	1.1667	LOT/PARCEL FRONT FOOTAGE
L-279	ROYAL CUTLER ESTATES	1.5345	LOT/PARCEL FRONT FOOTAGE
L-280	ALLISON ESTATES	1.4834	LOT/PARCEL FRONT FOOTAGE
L-281	BARIMA ESTATES	1.1841	LOT/PARCEL FRONT FOOTAGE
L-283	MIRELDA ESTATES	1.3157	LOT/PARCEL FRONT FOOTAGE
L-284	NAROCA ESTATES	1.2103	LOT/PARCEL FRONT FOOTAGE
L-285	BIRD LAKES SOUTH SECTION 4	0.7781	LOT/PARCEL FRONT FOOTAGE
L-287	CUTLER COUNTRY GROVES 1ST ADDITION	1.7555	LOT/PARCEL FRONT FOOTAGE
L-289	SHOMAR SUBDIVISION	1.0629	LOT/PARCEL FRONT FOOTAGE
L-290	VENEZIA HOMES ESTATES	0.8381	LOT/PARCEL FRONT FOOTAGE
L-291	COVENTRY	1.7288	LOT/PARCEL FRONT FOOTAGE
L-292	MICHELLE WOODS	1.7228	LOT/PARCEL FRONT FOOTAGE
L-296	MONACO ESTATES	1.0175	LOT/PARCEL FRONT FOOTAGE
L-297	AMERICAN HOMES 1ST ADDITION	1.1321	LOT/PARCEL FRONT FOOTAGE
L-298	JACARANDAS AT SUNSET	1.4260	LOT/PARCEL FRONT FOOTAGE
L-300	MUNNE ROYAL HOMES	1.2784	LOT/PARCEL FRONT FOOTAGE
L-301	WEITZER HAMMOCKS HOMES	1.1449	LOT/PARCEL FRONT FOOTAGE
L-303	CANTON SUBDIVISION	1.2236	LOT/PARCEL FRONT FOOTAGE

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DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-304	ADVENTURE HOMES	0.9789	LOT/PARCEL FRONT FOOTAGE
L-305	OAKS AND PINES	1.5192	LOT/PARCEL FRONT FOOTAGE
L-308	PINE NEEDLE EAST	0.0500	LOT/PARCEL FRONT FOOTAGE
L-309	HARTFORD PLACE	0.7544	LOT/PARCEL FRONT FOOTAGE
L-310	FERNAL SUBDIVISION	0.8436	LOT/PARCEL FRONT FOOTAGE
L-312	BUNCHE PARK SOUTH	0.6732	LOT/PARCEL FRONT FOOTAGE
L-313	RUSTIC LAKES ADDITION 1	1.0012	LOT/PARCEL FRONT FOOTAGE
L-314	AMERIHOMES	0.9490	LOT/PARCEL FRONT FOOTAGE
L-315	FANTASY HOMES	1.0257	LOT/PARCEL FRONT FOOTAGE
L-316	FOREST LAKES	1.6982	LOT/PARCEL FRONT FOOTAGE
L-317	BRANDON PARKS	0.7855	LOT/PARCEL FRONT FOOTAGE
L-318	LE MIRAGE	1.3819	LOT/PARCEL FRONT FOOTAGE
L-319	SHARON ESTATES	0.8453	LOT/PARCEL FRONT FOOTAGE
L-320	NELMAR SUBDIVISION	1.2003	LOT/PARCEL FRONT FOOTAGE
L-321	CANTON SUBDIVISION 1ST ADDITION	0.6024	LOT/PARCEL FRONT FOOTAGE
L-322	BISCAYNE VILLAS	0.8806	LOT/PARCEL FRONT FOOTAGE
L-324	LAGO DEL MAR	2.0299	LOT/PARCEL FRONT FOOTAGE
L-326	RAAS SUBDIVISION	1.0691	LOT/PARCEL FRONT FOOTAGE
L-328	P.V.C. SUBDIVISION	0.6225	LOT/PARCEL FRONT FOOTAGE
L-329	MONACO ESTATES FIRST ADDITTION	0.8931	LOT/PARCEL FRONT FOOTAGE
L-331	SHOMA/KENDALL	1.0087	LOT/PARCEL FRONT FOOTAGE
L-332	SAN DIEGO SUBDIVISION 1ST ADDITION	0.9499	LOT/PARCEL FRONT FOOTAGE
L-333	DATORRE	0.4757	LOT/PARCEL FRONT FOOTAGE
L-334	DAXAL SUBDIVISION	1.1158	LOT/PARCEL FRONT FOOTAGE
L-335	CENAL ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-336	G.B. ESTATES	1.0456	LOT/PARCEL FRONT FOOTAGE
L-338	OAK RIDGE VILLAS	0.1192	LOT/PARCEL FRONT FOOTAGE
L-339	HAMMOCK SHORES	0.8807	LOT/PARCEL FRONT FOOTAGE
L-340	RICHMOND HOMES	0.9394	LOT/PARCEL FRONT FOOTAGE
L-341	CARMICHAEL ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-342	MAGNOLIA MANORS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-343	OAK CREEK	1.2180	LOT/PARCEL FRONT FOOTAGE
L-344	GREENDALE	0.6836	LOT/PARCEL FRONT FOOTAGE
L-346	CORDOBA ESTATES 1ST ADDITION	1.1579	LOT/PARCEL FRONT FOOTAGE
L-347	WEST KENDALL BEST	1.8159	LOT/PARCEL FRONT FOOTAGE
L-348	NELFER	1.0984	LOT/PARCEL FRONT FOOTAGE
L-349	LE JEUNE TERMINALS	1.0960	LOT/PARCEL FRONT FOOTAGE
L-350	PERAL	0.9978	LOT/PARCEL FRONT FOOTAGE
L-351	HABITAT HOMES SOUTH	1.1208	LOT/PARCEL FRONT FOOTAGE
L-353	ROSMONT SUBDIVISION NO. 3	0.0500	LOT/PARCEL FRONT FOOTAGE
L-354	KRIZIA SUBDIVISION 3RD ADDITION	1.1304	LOT/PARCEL FRONT FOOTAGE
L-355	CORAL BIRD SUBDIVISION PH. 1	1.2678	LOT/PARCEL FRONT FOOTAGE
L-356	GOLD DREAM ESTATES	1.1261	LOT/PARCEL FRONT FOOTAGE
L-357	ARIEN SUBDIVISION 1 AND 2	1.2779	LOT/PARCEL FRONT FOOTAGE
L-358	EAGLES POINT	0.8152	LOT/PARCEL FRONT FOOTAGE
[illegible]	[illegible]	[illegible]	[illegible]
L-360	MANDY SUBDIVISION	0.9096	LOT/PARCEL FRONT FOOTAGE
L-361	PENA SUBDIVISION	1.1548	LOT/PARCEL FRONT FOOTAGE
L-362	PAUL MARKS	1.3760	LOT/PARCEL FRONT FOOTAGE
L-363	SOUTHWIND POINT	1.1696	LOT/PARCEL FRONT FOOTAGE
L-364	AMIGO'S SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-366	RIVIERA WEST	1.1860	LOT/PARCEL FRONT FOOTAGE
L-367	MAJESTIC HOMES	0.8117	LOT/PARCEL FRONT FOOTAGE
L-368	KRIZIA SUBDIVISION 4TH ADDITION	0.9500	LOT/PARCEL FRONT FOOTAGE
L-369	HIGHLAND @ KENDALL	1.4581	LOT/PARCEL FRONT FOOTAGE

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DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-370	FANTASY ONE	1.2925	LOT/PARCEL FRONT FOOTAGE
L-371	GORDON ESTATES	1.4816	LOT/PARCEL FRONT FOOTAGE
L-373	VTL SUBDIVISION	1.5576	LOT/PARCEL FRONT FOOTAGE
L-374	TRUVAL WEST SUBDIVISION	1.3666	LOT/PARCEL FRONT FOOTAGE
L-375	TRUVAL GARDENS	1.5736	LOT/PARCEL FRONT FOOTAGE
L-376	LE CHELLE ESTATES	2.2245	LOT/PARCEL FRONT FOOTAGE
L-377	HAMMOCK SHORES 2ND ADDITION	0.6916	LOT/PARCEL FRONT FOOTAGE
L-378	ABBRO SUBDIVISION	1.0114	LOT/PARCEL FRONT FOOTAGE
L-380	LAGO MAR SOUTH	1.9196	LOT/PARCEL FRONT FOOTAGE
L-381	THOUSAND PINES	1.2166	LOT/PARCEL FRONT FOOTAGE
L-382	OAK PARK ESTATES SECTION 1	0.8990	LOT/PARCEL FRONT FOOTAGE
L-383	MONASTERIO ESTATES SECTION ONE	2.7745	LOT/PARCEL FRONT FOOTAGE
L-384	NATALIE HOMES	1.2186	LOT/PARCEL FRONT FOOTAGE
L-387	COSTA VERDE	1.2257	LOT/PARCEL FRONT FOOTAGE
L-388	CENTRO VILLAS NORTH	0.9969	LOT/PARCEL FRONT FOOTAGE
L-389	ARIEN SUBDIVISION SECTION 3	0.9001	LOT/PARCEL FRONT FOOTAGE
L-391	SUPERIOR HOMES ESTATES	0.7604	LOT/PARCEL FRONT FOOTAGE
L-392	MILLER'S GLEN SUBDIVISION	1.4472	LOT/PARCEL FRONT FOOTAGE
L-394	ZAC SUBDIVISION	1.1183	LOT/PARCEL FRONT FOOTAGE
L-395	ANTA SUBDIVISION 1ST ADDITION	0.5497	LOT/PARCEL FRONT FOOTAGE
L-396	CORDOBA ESTATES SECTION 2	1.1362	LOT/PARCEL FRONT FOOTAGE
L-397	SHOMA HOMES AT TAMIAMI II	1.4887	LOT/PARCEL FRONT FOOTAGE
L-398	NUNEZ ESTATES	0.1680	LOT/PARCEL FRONT FOOTAGE
L-399	WEST DADE SUBDIVISION	1.2020	LOT/PARCEL FRONT FOOTAGE
L-400	RENEGADE POINT SUBDIVISION	1.2094	LOT/PARCEL FRONT FOOTAGE
L-401	OAK CREEK SOUTH	1.1978	LOT/PARCEL FRONT FOOTAGE
L-402	ESQUERRO ESTATES	1.2462	LOT/PARCEL FRONT FOOTAGE
L-403	DORAL EQUESTRIAN CENTER	0.4463	LOT/PARCEL FRONT FOOTAGE
L-404	HIGHLAND/KENDALL 1ST ADDITION	1.3447	LOT/PARCEL FRONT FOOTAGE
L-406	RICHMOND HOMES 1ST ADDITION	1.1368	LOT/PARCEL FRONT FOOTAGE
L-407	EMERALD POINT	1.1135	LOT/PARCEL FRONT FOOTAGE
L-408	EAGLES POINT 1ST ADDITION	1.2705	LOT/PARCEL FRONT FOOTAGE
L-409	MARALEX HOMES	1.1474	LOT/PARCEL FRONT FOOTAGE
L-410	DIMARA SUBDIVISION	2.2099	LOT/PARCEL FRONT FOOTAGE
L-411	OLD CUTLER HOMES	1.0179	LOT/PARCEL FRONT FOOTAGE
L-412	ASHLEY SUBDIVISION	0.6636	LOT/PARCEL FRONT FOOTAGE
L-413	WEITZER SERENA LAKES	1.4539	LOT/PARCEL FRONT FOOTAGE
L-414	PUNTA GORDA ESTATES	1.3577	LOT/PARCEL FRONT FOOTAGE
L-415	ARISTOTLE SUBDIVISION	1.1095	LOT/PARCEL FRONT FOOTAGE
L-416	KESSLER GROVE SECTION ONE	1.1143	LOT/PARCEL FRONT FOOTAGE
L-417	GASSER SUBDIVISION	1.3497	LOT/PARCEL FRONT FOOTAGE
L-418	MIGDALIA SUBDIVISION	0.7045	LOT/PARCEL FRONT FOOTAGE
L-419	MOODY DRIVE ESTATES	1.3983	LOT/PARCEL FRONT FOOTAGE
L-420	MIMI SUBDIVISION	0.9439	LOT/PARCEL FRONT FOOTAGE
L-422	MANSIONS AT SUNSET 2ND ADDITION	1.4376	LOT/PARCEL FRONT FOOTAGE
L-423	MAYTE SUBDIVISION	0.9507	LOT/PARCEL FRONT FOOTAGE
L-424	P.A. @ WEST SUNSET	0.0500	LOT/PARCEL FRONT FOOTAGE
L-425	P.A. @ CORAL REEF	0.7556	LOT/PARCEL FRONT FOOTAGE
L-427	SUNNYVIEW SUBDIVISION	1.5055	LOT/PARCEL FRONT FOOTAGE
L-428	J.A.R. SUBDIVISION	0.2066	LOT/PARCEL FRONT FOOTAGE
L-430	KESSLER GROVE SECTION TWO	1.0221	LOT/PARCEL FRONT FOOTAGE
L-432	KENELLEN SUBDIVISION	0.9833	LOT/PARCEL FRONT FOOTAGE
L-433	TABOR	0.0500	LOT/PARCEL FRONT FOOTAGE
L-434	STUART INTERNATIONAL SUBDIVISION	1.0259	LOT/PARCEL FRONT FOOTAGE
L-435	PVC SUBDIVISION 1ST ADDITION	0.8273	LOT/PARCEL FRONT FOOTAGE

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DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-436	STAR HIGH SUBDIVISION	1.6605	LOT/PARCEL FRONT FOOTAGE
L-437	HAMMOCK SHORES 3RD ADDITION	0.7998	LOT/PARCEL FRONT FOOTAGE
L-438	GALLOWAY ESTATES	1.2804	LOT/PARCEL FRONT FOOTAGE
L-439	RICHLAND ESTATES	0.8608	LOT/PARCEL FRONT FOOTAGE
L-440	ALI SUBDIVISION	0.9505	LOT/PARCEL FRONT FOOTAGE
L-442	EUREKA CREEK	1.1892	LOT/PARCEL FRONT FOOTAGE
L-443	KENDALL FAMILY ESTATES	0.9196	LOT/PARCEL FRONT FOOTAGE
L-445	BENSON LAKES	0.7151	LOT/PARCEL FRONT FOOTAGE
L-446	TRANSAL CORPORATE PARK	2.0225	LOT/PARCEL FRONT FOOTAGE
L-447	WESTPOINTE BUSINESS PARK	1.5473	LOT/PARCEL FRONT FOOTAGE
L-448	SPANISH LAKES	1.2718	LOT/PARCEL FRONT FOOTAGE
L-449	GALLOWAY GLEN	1.2980	LOT/PARCEL FRONT FOOTAGE
L-450	MARIEN SUBDIVISION	1.1666	LOT/PARCEL FRONT FOOTAGE
L-451	QUIRCH SUBDIVISION	1.0309	LOT/PARCEL FRONT FOOTAGE
L-452	CORSICA	1.1284	LOT/PARCEL FRONT FOOTAGE
L-453	MELTON PLAZA	1.2355	LOT/PARCEL FRONT FOOTAGE
L-454	CORAL BIRD HOMES SUBDIVISION PH. 2	0.6848	LOT/PARCEL FRONT FOOTAGE
L-455	MONACO'S MILLER HOMESITES	1.8296	LOT/PARCEL FRONT FOOTAGE
L-456	PVC ESTATES	0.7393	LOT/PARCEL FRONT FOOTAGE
L-457	A & R SUBDIVISION	0.7718	LOT/PARCEL FRONT FOOTAGE
L-459	BRIGHTON MEADOW	0.8761	LOT/PARCEL FRONT FOOTAGE
L-461	COUNTRY MALL PLAZA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-462	CRES SUBDIVISION	0.7788	LOT/PARCEL FRONT FOOTAGE
L-466	WEITZER SERENA LAKES WEST SECTION 2	1.4520	LOT/PARCEL FRONT FOOTAGE
L-467	HARDIN HAMMOCKS ESTATES	1.1708	LOT/PARCEL FRONT FOOTAGE
L-469	FEREL SUBDIVISION	0.8723	LOT/PARCEL FRONT FOOTAGE
L-470	FEDY ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-471	MARFER SUBDIVISION	5.1343	LOT/PARCEL FRONT FOOTAGE
L-473	MANGUS SUBDIVISION SECTIONS 1 &2	0.9758	LOT/PARCEL FRONT FOOTAGE
L-475	PEACOCK'S POINT	1.5447	LOT/PARCEL FRONT FOOTAGE
L-476	AMORE SUBDIVISION	1.1353	LOT/PARCEL FRONT FOOTAGE
L-477	PEDRO ALBERTO SUBDIVISION	2.2846	LOT/PARCEL FRONT FOOTAGE
L-478	OAK RIDGE FALL	1.3370	LOT/PARCEL FRONT FOOTAGE
L-479	SHOMA ESTATES	1.0504	LOT/PARCEL FRONT FOOTAGE
L-480	BRISTOL @ KENDALL	0.9970	LOT/PARCEL FRONT FOOTAGE
L-481	BRISTOL PARK 2	0.9629	LOT/PARCEL FRONT FOOTAGE
L-482	MAJESTIC ESTATES	0.8653	LOT/PARCEL FRONT FOOTAGE
L-483	INTERIAN HOMES	1.6721	LOT/PARCEL FRONT FOOTAGE
L-484	PELICAN'S POINT	0.8802	LOT/PARCEL FRONT FOOTAGE
L-485	KENDALL VILLAGE WEST	1.2724	LOT/PARCEL FRONT FOOTAGE
L-486	GRAN CENTRAL	2.1406	LOT/PARCEL FRONT FOOTAGE
L-487	ZENTENO SUBDIVISION	0.9868	LOT/PARCEL FRONT FOOTAGE
L-488	BARCELONA ESTATES	1.1894	LOT/PARCEL FRONT FOOTAGE
L-489	NELIA SUBDIVISION	0.9706	LOT/PARCEL FRONT FOOTAGE
L-490	COUNTRY LAKES MANORS SECTION 2	1.0792	LOT/PARCEL FRONT FOOTAGE
L-491	MONASTERIO ESTATES SECTION 2	1.1228	LOT/PARCEL FRONT FOOTAGE
L-492	CORDOBA ESTATES SECTION 4	0.9611	LOT/PARCEL FRONT FOOTAGE
L-493	CADIZ ESTATES	1.1162	LOT/PARCEL FRONT FOOTAGE
L-494	CHRISTIANNE ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-495	PALMAS DEL BOSQUE 1ST ADDITION	1.4685	LOT/PARCEL FRONT FOOTAGE
L-496	MED SOUTH	0.9802	LOT/PARCEL FRONT FOOTAGE
L-498	KESSLER GROVE SECTION 3 & 4	1.0453	LOT/PARCEL FRONT FOOTAGE
L-499	LAGUNA PONDS SECTION 1 & 2	1.0096	LOT/PARCEL FRONT FOOTAGE
L-500	W.D.L.D. SUBDIVISION	1.2587	LOT/PARCEL FRONT FOOTAGE
L-501	VECIN HOMES 1ST ADDITION	1.8944	LOT/PARCEL FRONT FOOTAGE

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DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-503	LLAURO SUBDIVISION	1.3309	LOT/PARCEL FRONT FOOTAGE
L-504	SOUTHVIEW	1.2473	LOT/PARCEL FRONT FOOTAGE
L-505	HAMMOCKS ESTATES	0.9526	LOT/PARCEL FRONT FOOTAGE
L-506	SAVANAH LANDING	1.1819	LOT/PARCEL FRONT FOOTAGE
L-507	DORAL LANDING	1.5477	LOT/PARCEL FRONT FOOTAGE
L-508	HUGHES WEST SUBDIVISION	3.5875	LOT/PARCEL FRONT FOOTAGE
L-509	CARIBE LAKES PHASE 1	1.5887	LOT/PARCEL FRONT FOOTAGE
L-510	BRISTOL POINT	0.5146	LOT/PARCEL FRONT FOOTAGE
L-512	CASTILLIAN SUBDIVISION	0.9010	LOT/PARCEL FRONT FOOTAGE
L-514	MARIA GARDENS	0.9672	LOT/PARCEL FRONT FOOTAGE
L-515	MICHELINE SUBDIVISION	0.8221	LOT/PARCEL FRONT FOOTAGE
L-516	DORAL ISLES ANTILLES	1.8604	LOT/PARCEL FRONT FOOTAGE
L-517	CARIBE SUBDIVISION	2.6391	LOT/PARCEL FRONT FOOTAGE
L-518	LAFFITE SUBDIVISION	1.1885	LOT/PARCEL FRONT FOOTAGE
L-519	PALAPALA	2.1290	LOT/PARCEL FRONT FOOTAGE
L-520	VISCAYA VILLAS	1.9421	LOT/PARCEL FRONT FOOTAGE
L-521	ANABAH GARDENS	2.4651	LOT/PARCEL FRONT FOOTAGE
L-522	AUTO NATION PERRINE EAST	0.5165	LOT/PARCEL FRONT FOOTAGE
L-524	MICHELLE MANORS SUBDIVISION	0.8847	LOT/PARCEL FRONT FOOTAGE
L-525	LLANOS AT BIRD ROAD	0.6193	LOT/PARCEL FRONT FOOTAGE
L-526	RAAS SUBDIVISION 2	1.7617	LOT/PARCEL FRONT FOOTAGE
L-527	DORAL MEADOWS	1.0754	LOT/PARCEL FRONT FOOTAGE
L-528	GOLDVUE ESTATES	0.4632	LOT/PARCEL FRONT FOOTAGE
L-529	PVC ESTATES 1ST ADDITION	0.7534	LOT/PARCEL FRONT FOOTAGE
L-530	NYURKA ESTATES	0.8302	LOT/PARCEL FRONT FOOTAGE
L-531	SAMINIK SUBDIVISION	1.0893	LOT/PARCEL FRONT FOOTAGE
L-532	WEITZER SERENA LAKES ESTATES	0.8496	LOT/PARCEL FRONT FOOTAGE
L-533	HAWKNEST	2.6931	LOT/PARCEL FRONT FOOTAGE
L-534	MYSTIC PLACE	1.3438	LOT/PARCEL FRONT FOOTAGE
L-537	GARDEN HILLS SUBDIVISION	1.4521	LOT/PARCEL FRONT FOOTAGE
L-539	HEAVENLY ESTATES	2.0493	LOT/PARCEL FRONT FOOTAGE
L-540	CENTRAL PARK ESTATES	0.4537	LOT/PARCEL FRONT FOOTAGE
L-541	RIVIERA TRACE	0.8611	LOT/PARCEL FRONT FOOTAGE
L-542	PALM SPRINGS ESTATES	0.8658	LOT/PARCEL FRONT FOOTAGE
L-543	SALMA LAKES	1.3303	LOT/PARCEL FRONT FOOTAGE
L-544	SINOS ESTATES	0.8697	LOT/PARCEL FRONT FOOTAGE
L-545	KENDALL COUNTRY ESTATES COUNTRY WALK	0.9312	LOT/PARCEL FRONT FOOTAGE
L-546	COSAR SUBDIVISION	1.2217	LOT/PARCEL FRONT FOOTAGE
L-547	BRIDGEPORT VILLAS	0.3871	LOT/PARCEL FRONT FOOTAGE
L-548	RED GARDENS	3.4354	LOT/PARCEL FRONT FOOTAGE
L-549	BENT TREE COMMERCIAL PARK	2.3573	LOT/PARCEL FRONT FOOTAGE
L-550	WEST DADE LAND SUBDIVISION	0.4628	LOT/PARCEL FRONT FOOTAGE
L-551	KARENERO FALLS	0.6410	LOT/PARCEL FRONT FOOTAGE
L-553	WONDERLY ESTATES	1.1078	LOT/PARCEL FRONT FOOTAGE
L-554	RESERVE @ DORAL	1.3527	LOT/PARCEL FRONT FOOTAGE
L-555	BEACON @ 97 AVENUE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-556	MIAMI INTERNATIONAL BUSINESS PARK	1.0301	LOT/PARCEL FRONT FOOTAGE
L-557	M.I.C.C.	1.5716	LOT/PARCEL FRONT FOOTAGE
L-558	INTERNATIONAL CORPORATE PARK	1.9650	LOT/PARCEL FRONT FOOTAGE
L-559	BISCAYNE POINT SOUTH	1.9109	LOT/PARCEL FRONT FOOTAGE
L-560	POINCIANA LAKES SUBDIVISION	0.8583	LOT/PARCEL FRONT FOOTAGE
L-561	SAN MARINO	1.7989	LOT/PARCEL FRONT FOOTAGE
L-562	OLD CUTLER FOREST	2.1598	LOT/PARCEL FRONT FOOTAGE
L-563	FIVE STARS	0.5935	LOT/PARCEL FRONT FOOTAGE
L-564	BIG FIVE	0.4566	LOT/PARCEL FRONT FOOTAGE

STREET LIGHTING SPECIAL TAXING DISTRICTS
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RATES BASED ON FRONT FOOTAGE OF LOT/PARCEL

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-566	PARK LAKES	1.0275	LOT/PARCEL FRONT FOOTAGE
L-567	IBIS VILLAS	1.5707	LOT/PARCEL FRONT FOOTAGE
L-568	ENCLAVE @ DORAL	1.5245	LOT/PARCEL FRONT FOOTAGE
L-569	MITO ESTATES	2.3314	LOT/PARCEL FRONT FOOTAGE
L-570	ZOE MILLER ESTATES	10.7162	LOT/PARCEL FRONT FOOTAGE
L-571	BONITA GOLF VIEW	1.7362	LOT/PARCEL FRONT FOOTAGE
L-572	MASTRAPA ESTATES	0.7588	LOT/PARCEL FRONT FOOTAGE
L-577	PALMETTO LAKES INDUSTRIAL PARK	2.0916	LOT/PARCEL FRONT FOOTAGE
L-578	DIMAURO SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-579	BIRD GARDENS	1.0475	LOT/PARCEL FRONT FOOTAGE
L-580	BRAMAN HONDA	0.1748	LOT/PARCEL FRONT FOOTAGE
L-581	CORSICA PLACE	1.5285	LOT/PARCEL FRONT FOOTAGE
L-582	DEERING POINT SUBDIVISION	0.9884	LOT/PARCEL FRONT FOOTAGE
L-583	SUMMERWIND SUBDIVISION	1.2359	LOT/PARCEL FRONT FOOTAGE
L-584	SARCO SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-585	DORAL INTERNATIONAL PARK	0.2176	LOT/PARCEL FRONT FOOTAGE
L-586	HAWKNEST 1ST ADDITION	1.3120	LOT/PARCEL FRONT FOOTAGE
L-587	GARDEN HILLS WEST	1.3826	LOT/PARCEL FRONT FOOTAGE
L-589	CRES ESTATES	0.0665	LOT/PARCEL FRONT FOOTAGE
L-590	SYLVIA SUBDIVISION	0.7795	LOT/PARCEL FRONT FOOTAGE
L-591	KOKI ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-592	ABACO ESTATES	0.5499	LOT/PARCEL FRONT FOOTAGE
L-593	ROYAL LANDINGS	0.7984	LOT/PARCEL FRONT FOOTAGE
L-594	ROYAL LANDINGS ESTATES	1.3798	LOT/PARCEL FRONT FOOTAGE
L-596	COMMUNITY PARTNERSHIP SOUTH	0.0500	LOT/PARCEL FRONT FOOTAGE
L-597	JUAN DAVID	0.0500	LOT/PARCEL FRONT FOOTAGE
L-599	SIGNATURE GARDENS	0.8053	LOT/PARCEL FRONT FOOTAGE
L-600	PRESIDENTIAL ESTATES	1.1562	LOT/PARCEL FRONT FOOTAGE
L-601	SUNSET LAKES ESTATES	2.2969	LOT/PARCEL FRONT FOOTAGE
L-602	PALACE AT KENDALL 1ST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-603	NICOI TRACT	1.3499	LOT/PARCEL FRONT FOOTAGE
L-604	DAILY 1ST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-605	DORAL COMMERCE PARK	2.3194	LOT/PARCEL FRONT FOOTAGE
L-606	SHIRTEE 1 & 2	2.4988	LOT/PARCEL FRONT FOOTAGE
L-611	NOMAR ESTATES	1.1061	LOT/PARCEL FRONT FOOTAGE
L-612	CANTAL WEST INDUSTRIAL PARK	0.0500	LOT/PARCEL FRONT FOOTAGE
L-613	SUNSET APARTMENTS	1.0069	LOT/PARCEL FRONT FOOTAGE
L-614	HAWKNEST 2ND ADDITION	1.5178	LOT/PARCEL FRONT FOOTAGE
L-616	SAVANNAH/DORAL	1.5241	LOT/PARCEL FRONT FOOTAGE
L-617	COSTA DORADA	1.5283	LOT/PARCEL FRONT FOOTAGE
L-618	CARTAL SUBDIVISION	0.4635	LOT/PARCEL FRONT FOOTAGE
L-619	MAYTE SOUTH	1.0380	LOT/PARCEL FRONT FOOTAGE
L-621	ACAPULCO HOMES	0.9402	LOT/PARCEL FRONT FOOTAGE
L-622	EMERALD OAKS	0.9759	LOT/PARCEL FRONT FOOTAGE
L-623	JEFFERSON @ DORAL	1.9132	LOT/PARCEL FRONT FOOTAGE
L-624	VILLAS OF BARCELONA	0.7889	LOT/PARCEL FRONT FOOTAGE
L-625	SAN DENIS SAN PEDRO	2.1426	LOT/PARCEL FRONT FOOTAGE
L-626	DADESKY SUBDIVISION	1.6258	LOT/PARCEL FRONT FOOTAGE
L-627	MIAMI INTERNATIONAL PARKWAY	1.0629	LOT/PARCEL FRONT FOOTAGE
L-630	VILLA ESPERANZA	2.6436	LOT/PARCEL FRONT FOOTAGE
L-631	COUNTRY PARK ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-632	DAILY SUBDIVISION	1.9421	LOT/PARCEL FRONT FOOTAGE
L-633	VILLA REAL @ DORAL	1.3822	LOT/PARCEL FRONT FOOTAGE
L-635	DON ELIAS ESTATES	1.6564	LOT/PARCEL FRONT FOOTAGE
L-636	CLC SUBDIVISION	0.9367	LOT/PARCEL FRONT FOOTAGE

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DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-637	LES JARDINS/SECRET GARDENS	2.6692	LOT/PARCEL FRONT FOOTAGE
L-638	CARLISLE @ DORAL	0.2479	LOT/PARCEL FRONT FOOTAGE
L-639	MANSIONS OF PINE GLENN	1.1131	LOT/PARCEL FRONT FOOTAGE
L-641	LUZ ESTELA SOUTH	0.9701	LOT/PARCEL FRONT FOOTAGE
L-644	MAYITO ESTATES	1.4379	LOT/PARCEL FRONT FOOTAGE
L-645	CORAL REEF NURSERIES	1.1534	LOT/PARCEL FRONT FOOTAGE
L-647	PRINCE OF PEACE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-648	PUERTO BELLO AT DORAL	1.1960	LOT/PARCEL FRONT FOOTAGE
L-649	VALENCIA GROVE	1.2548	LOT/PARCEL FRONT FOOTAGE
L-650	SHOREWAY SUBDIVISION	0.5229	LOT/PARCEL FRONT FOOTAGE
L-651	DORAL TERRACE	2.6583	LOT/PARCEL FRONT FOOTAGE
L-652	DEER CREEK ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-653	REDLANDS EAST	0.0500	LOT/PARCEL FRONT FOOTAGE
L-654	PRESERVE @ DORAL	1.4696	LOT/PARCEL FRONT FOOTAGE
L-655	MARPI HOMES	1.2862	LOT/PARCEL FRONT FOOTAGE
L-656	LUIS ANGEL SUBDIVISION	0.5190	LOT/PARCEL FRONT FOOTAGE
L-657	OAK RIDGE FALLS 1ST ADDITION	1.4102	LOT/PARCEL FRONT FOOTAGE
L-658	CRESTVIEW LAKES	1.6456	LOT/PARCEL FRONT FOOTAGE
L-659	PINE NEEDLES EAST SECTION FIVE	0.7005	LOT/PARCEL FRONT FOOTAGE
L-660	BONITA GOLF VIEW PART TWO	0.0500	LOT/PARCEL FRONT FOOTAGE
L-662	PONCE ESTATES	1.3886	LOT/PARCEL FRONT FOOTAGE
L-664	HAMPTONS	2.7755	LOT/PARCEL FRONT FOOTAGE
L-665	TRANSAL SERVICE PARK	0.5522	LOT/PARCEL FRONT FOOTAGE
L-666	PARK LAKES BY THE MEADOWS 3	1.1569	LOT/PARCEL FRONT FOOTAGE
L-668	CASTCANA ESTATES	2.3971	LOT/PARCEL FRONT FOOTAGE
L-669	FC SUBDIVISION	1.1681	LOT/PARCEL FRONT FOOTAGE
L-670	KENWOOD ESTATES	1.6152	LOT/PARCEL FRONT FOOTAGE
L-671	THE MANSIONS AT SUNSET	1.2692	LOT/PARCEL FRONT FOOTAGE
L-672	DIMENSIONS AT DORAL	1.8227	LOT/PARCEL FRONT FOOTAGE
L-674	VENETIAN LAKE	1.4028	LOT/PARCEL FRONT FOOTAGE
L-676	SUPERIOR TRACE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-679	BIARRITZ SUBDIVISION PH. 1	0.0500	LOT/PARCEL FRONT FOOTAGE
L-680	BONITA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-682	BIRD ROAD PROPERTIES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-683	DIGNA GAS STATION	2.7875	LOT/PARCEL FRONT FOOTAGE
L-684	TWIN LAKE SHORES	0.5162	LOT/PARCEL FRONT FOOTAGE
L-686	MIGDALIA SUBDIVISION SECOND ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-687	CASA LAGO SUBDIVISION	0.7761	LOT/PARCEL FRONT FOOTAGE
L-688	KRIZIA SUBDIVISION FIFTH ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-689	MARQUESSA SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-692	CHANA ROSE ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-695	LILANDIA SUBDIVISION	0.6526	LOT/PARCEL FRONT FOOTAGE
L-698	OAKS SOUTH	0.8890	LOT/PARCEL FRONT FOOTAGE
L-699	COSTA BONITA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-700	LAGO MAR FIRST ADDITION	1.7829	LOT/PARCEL FRONT FOOTAGE
L-701	LAROSE SUBDIVISION	1.1649	LOT/PARCEL FRONT FOOTAGE
L-702	DOLPHIN VIEW	0.4429	LOT/PARCEL FRONT FOOTAGE
L-703	BALANI SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-704	LA ESPADA	2.1164	LOT/PARCEL FRONT FOOTAGE
L-705	GENSTAR	4.1193	LOT/PARCEL FRONT FOOTAGE
L-706	BISMARK HOMES	2.2772	LOT/PARCEL FRONT FOOTAGE
L-708	S.A.B. SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-709	TIFFANY AT SUNSET	0.8028	LOT/PARCEL FRONT FOOTAGE
L-710	A.V. SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-711	KAYLA'S PLACE	1.2652	LOT/PARCEL FRONT FOOTAGE

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DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-712	PARKVIEW TOWNHOMES PH. 1	0.0500	LOT/PARCEL FRONT FOOTAGE
L-713	PARK LAKE SECTION 1-4	1.2013	LOT/PARCEL FRONT FOOTAGE
L-714	MAKO SUBDIVISION	1.2473	LOT/PARCEL FRONT FOOTAGE
L-715	KAISER SUBDIVISION	0.4054	LOT/PARCEL FRONT FOOTAGE
L-716	PRECIOUS HOMES AT LAKES BY THE BAY	0.0500	LOT/PARCEL FRONT FOOTAGE
L-717	DCP SUBDIVISION 1ST ADDITION	0.0000	LOT/PARCEL FRONT FOOTAGE
L-718	T & F SUBDIVISION	1.3374	LOT/PARCEL FRONT FOOTAGE
L-719	YASAMIN SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-720	MARTA SUBDIVISION	4.5646	LOT/PARCEL FRONT FOOTAGE
L-721	HIDDEN GROVE	1.1656	LOT/PARCEL FRONT FOOTAGE
L-722	WEST LAKES ESTATES SUBDIVISION	0.7867	LOT/PARCEL FRONT FOOTAGE
L-723	PONCE ESTATES SECTION TWO	1.1285	LOT/PARCEL FRONT FOOTAGE
L-725	MYSTIC FOREST	2.9502	LOT/PARCEL FRONT FOOTAGE
L-726	VALENCIA GROVE	0.9798	LOT/PARCEL FRONT FOOTAGE
L-729	MILLENIUM SUBDIVISION	0.8008	LOT/PARCEL FRONT FOOTAGE
L-730	GEFEN EQUITY COMMERCIAL	0.0500	LOT/PARCEL FRONT FOOTAGE
L-732	MIRACLE WEST	1.2849	LOT/PARCEL FRONT FOOTAGE
L-733	SUNSET LAKES ESTATES 1ST & 2ND ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-734	BRECKINRIDGE ESTATES	1.2147	LOT/PARCEL FRONT FOOTAGE
L-735	PARK LAKES BY THE MEADOWS 4 & 5	1.3446	LOT/PARCEL FRONT FOOTAGE
L-736	WATERSEDGE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-739	GC CORP. I.A.D.	1.2567	LOT/PARCEL FRONT FOOTAGE
L-740	PARK LAKE BY THE MEADOWS PH. 6	1.1651	LOT/PARCEL FRONT FOOTAGE
L-742	KENDALL HOME DEPOT	0.0500	LOT/PARCEL FRONT FOOTAGE
L-743	ALADDIN SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-744	KRIZIA SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-745	ESTATES HOMES	1.4967	LOT/PARCEL FRONT FOOTAGE
L-746	GABRIELLA SUBDIVISION	2.0266	LOT/PARCEL FRONT FOOTAGE
L-747	CENTURY PARK/VILLAS	0.4466	LOT/PARCEL FRONT FOOTAGE
L-748	BIARRITZ SUBDIVISION PH. 2	0.0500	LOT/PARCEL FRONT FOOTAGE
L-749	REDLANDS FOREST	1.3337	LOT/PARCEL FRONT FOOTAGE
L-750	MILLER SOUTH SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-751	SUNSET POINTE	2.6258	LOT/PARCEL FRONT FOOTAGE
L-752	NITO SUBDIVISION	0.1895	LOT/PARCEL FRONT FOOTAGE
L-753	ERICA GARDENS	1.4803	LOT/PARCEL FRONT FOOTAGE
L-754	CRESTVIEW LAKES FIRST & SECOND ADDITION	1.9115	LOT/PARCEL FRONT FOOTAGE
L-755	STEPHANIE'S SUBDIVISION	0.2996	LOT/PARCEL FRONT FOOTAGE
L-756	CANERO'S OAK	0.0500	LOT/PARCEL FRONT FOOTAGE
L-760	LAROC ESTATES	0.9928	LOT/PARCEL FRONT FOOTAGE
L-761	ROYALTON SUBDIVISION	0.9298	LOT/PARCEL FRONT FOOTAGE
L-764	MILLER COVE 1ST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-765	MARBELLA ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-766	SUNSET FARMS	1.6606	LOT/PARCEL FRONT FOOTAGE
L-769	OAK RIDGE FALLS 2ND. ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-771	NUNEZ HOMES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-772	RAM COMMERCIAL TRACT	0.0500	LOT/PARCEL FRONT FOOTAGE
L-773	LAKES BY THE BAY SECTION 14	0.0500	LOT/PARCEL FRONT FOOTAGE
L-774	KENDALLAND	0.0500	LOT/PARCEL FRONT FOOTAGE
L-776	MINDI SUBDIVISION	2.9398	LOT/PARCEL FRONT FOOTAGE
L-777	CHIU SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-778	CAPRI HOMES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-779	SELLA SUBDIVISION	1.4460	LOT/PARCEL FRONT FOOTAGE
L-780	NELSAY PLAZA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-783	ESPLANADAS DREAMS	1.4478	LOT/PARCEL FRONT FOOTAGE
L-785	MILLER COVE	0.2182	LOT/PARCEL FRONT FOOTAGE

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DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-786	EFM ESTATES SECTION 1-4	0.7333	LOT/PARCEL FRONT FOOTAGE
L-787	EMERALD LAKES ESTATES	1.4024	LOT/PARCEL FRONT FOOTAGE
L-788	KENDALL BREEZE	1.8728	LOT/PARCEL FRONT FOOTAGE
L-790	TAMIAMI GEFEN INDUSTRIAL PARK	0.0500	LOT/PARCEL FRONT FOOTAGE
L-791	A.B. AT TAMIAMI TRAIL	5.1142	LOT/PARCEL FRONT FOOTAGE
L-793	LAKES OF TUSCANY PH. ONE	9.3404	LOT/PARCEL FRONT FOOTAGE
L-794	OLD CUTLER APARTMENTS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-795	ALCO ESTATES AND ADDITION 1-5	1.9317	LOT/PARCEL FRONT FOOTAGE
L-797	CHILDREN'S PLAZA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-800	ADRIAN BUILDERS AT TAMIAMI	0.0500	LOT/PARCEL FRONT FOOTAGE
L-801	MILON VENTURE	1.0722	LOT/PARCEL FRONT FOOTAGE
L-802	REDLAND ESTATES	1.3434	LOT/PARCEL FRONT FOOTAGE
L-803	RENAISSANCE ESTATES	3.3593	LOT/PARCEL FRONT FOOTAGE
L-804	KENDALAND CENTER	0.0500	LOT/PARCEL FRONT FOOTAGE
L-805	LAUREN'S POND	0.0500	LOT/PARCEL FRONT FOOTAGE
L-806	MIRANA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-807	ED-MAR ESTATES	0.2052	LOT/PARCEL FRONT FOOTAGE
L-808	GRAND LAKES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-809	PLAZA DEL PARAISO	0.0500	LOT/PARCEL FRONT FOOTAGE
L-810	REDLAND'S COVE	1.2667	LOT/PARCEL FRONT FOOTAGE
L-812	A.S.A. SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-814	MILYA SUBDIVISION	0.3898	LOT/PARCEL FRONT FOOTAGE
L-815	BMS - KENDALE LAKES	3.7350	LOT/PARCEL FRONT FOOTAGE
L-816	SHOMA VILLAS @ COUNTRY CLUB OF MIAMI 1	0.0500	LOT/PARCEL FRONT FOOTAGE
L-817	CEDAR WEST HOMES THREE	2.3206	LOT/PARCEL FRONT FOOTAGE
L-818	HETI SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-819	VEGA CORAL WAY SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-821	ALTURAS DE BUENA VISTA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-822	CVS AT CORAL WAY	0.0500	LOT/PARCEL FRONT FOOTAGE
L-823	NILO SUBDIVISION	4.4522	LOT/PARCEL FRONT FOOTAGE
L-824	HAINLIN MILL ESTATES SECTION FOUR	0.0500	LOT/PARCEL FRONT FOOTAGE
L-826	NORTH LAKE PARK	3.7944	LOT/PARCEL FRONT FOOTAGE
L-827	PRECIOUS EXECUTIVE HOMES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-828	ROSEWOOD HOMES	2.7429	LOT/PARCEL FRONT FOOTAGE
L-829	MIRACLE WEST 1ST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-830	CAMINO REAL ESTATES & FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-831	EVE ESTATES	0.8699	LOT/PARCEL FRONT FOOTAGE
L-832	WOODLANDS	0.4174	LOT/PARCEL FRONT FOOTAGE
L-833	DORAL POINTE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-834	HERMILIO SUBDVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-836	CAULEY PALISADES	1.3784	LOT/PARCEL FRONT FOOTAGE
L-837	MARDEL ESTATES	1.8783	LOT/PARCEL FRONT FOOTAGE
L-839	NICOLLE SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-840	HELENA HOMES	2.9816	LOT/PARCEL FRONT FOOTAGE
L-841	D.V.H. ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-842	CORAL WEST HOMES	3.5147	LOT/PARCEL FRONT FOOTAGE
L-844	OAK SOUTH ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-846	MOTHER OF CHRIST	2.2450	LOT/PARCEL FRONT FOOTAGE
L-847	ALINA ESTATES	0.4541	LOT/PARCEL FRONT FOOTAGE
L-848	EMERALD ISLES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-849	LAKES BY THE BAY SOUTH COMMONS	2.6692	LOT/PARCEL FRONT FOOTAGE
L-850	MILLER'S LANDING	0.0500	LOT/PARCEL FRONT FOOTAGE
L-851	COSTA LINDA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-852	KENDALL TOWN CENTER	1.9690	LOT/PARCEL FRONT FOOTAGE
L-853	KOKI ESTATES FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE

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DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-855	SPANISH GARDEN VILLAS	0.8937	LOT/PARCEL FRONT FOOTAGE
L-856	JESSLYN SUBDIVISION	2.6619	LOT/PARCEL FRONT FOOTAGE
L-857	NORTH PALM ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-858	HAINLIN REEF NORTH	0.0500	LOT/PARCEL FRONT FOOTAGE
L-861	NORTH LAKE COMMERCE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-862	GRANADA HOMES ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-863	CASA LAGO FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-864	TUSCANY PLACE	0.7041	LOT/PARCEL FRONT FOOTAGE
L-865	WAL-MART / HIALEAH	14.0837	LOT/PARCEL FRONT FOOTAGE
L-866	SALCINES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-867	ISABELLA ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-869	ESTATES HOMES 3RD. ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-870	CUDIMAR @BLACK POINT MARINA	0.0500	LOT/PARCEL FRONT FOOTAGE
L-871	SAN VALENTIN	0.0500	LOT/PARCEL FRONT FOOTAGE
L-873	V & Q HOLDINGS SUBDIVISION	0.9328	LOT/PARCEL FRONT FOOTAGE
L-875	FLORENCIA ESTATES	2.9086	LOT/PARCEL FRONT FOOTAGE
L-876	MILLER GROVE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-877	GEFEN-MAISEL SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-879	TAMIAMI INDUSTRIAL PARK	1.8911	LOT/PARCEL FRONT FOOTAGE
L-880	BISCAYNE DRIVE ESTATES	0.2108	LOT/PARCEL FRONT FOOTAGE
L-881	TUSCAN LAKE VILLAS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-883	DEER CREEK ESTATES 1ST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-885	SUSSYAN SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-886	EDEN LAKE	0.3283	LOT/PARCEL FRONT FOOTAGE
L-887	DANIELLE PATRICK SUBDIVISION	0.9667	LOT/PARCEL FRONT FOOTAGE
L-891	COUNTRYSIDE AND FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-892	MELQUIADES SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-893	KINGDOM DREAMS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-894	VILLAS DEL CAMPO SUBDIVISION	2.5867	LOT/PARCEL FRONT FOOTAGE
L-895	CENTURY ESTATES & FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-897	SOUTH GATE SUBDIVISION	0.6971	LOT/PARCEL FRONT FOOTAGE
L-898	SABRINA TWINHOMES SUBDIVISION	1.4482	LOT/PARCEL FRONT FOOTAGE
L-899	COURTS AT TUSCANY PHASE TWO	0.0500	LOT/PARCEL FRONT FOOTAGE
L-902	FAVA ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-903	CUTLER LAKES HOMES PH. 1	0.0500	LOT/PARCEL FRONT FOOTAGE
L-904	LA COSTA @ OLD CUTLER SECTION ONE	0.6541	LOT/PARCEL FRONT FOOTAGE
L-906	MICA SUBDIVISION 2ND. ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-908	MICA SUBDIVISION & FIRST ADDITION	0.5013	LOT/PARCEL FRONT FOOTAGE
L-909	PRECIOUS FOREST HOMES	1.2632	LOT/PARCEL FRONT FOOTAGE
L-910	TAMIAMI MARKETPLACE	0.5830	LOT/PARCEL FRONT FOOTAGE
L-912	NOVEMBER HEIGHTS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-913	KING'S HOMES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-915	ESTATE HOMES SECOND ADDITION	0.9902	LOT/PARCEL FRONT FOOTAGE
L-916	DORAL ISLES NORTH SECTIONS 1 & 2	2.3284	LOT/PARCEL FRONT FOOTAGE
L-918	MILLER LAKE	0.2109	LOT/PARCEL FRONT FOOTAGE
L-919	ANACO ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-921	STEPHANIE SUBDIVISION FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-923	CHATEAUBLEAU MANSIONS	0.9659	LOT/PARCEL FRONT FOOTAGE
L-924	SPRING WEST ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-925	KEYSTONE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-927	AILEEN SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-928	PELICAN BAY @ OLD CUTLER LAKES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-929	CEDAR WEST HOMES TWO	1.6112	LOT/PARCEL FRONT FOOTAGE
L-931	MYSTIC FOREST TWO	0.0500	LOT/PARCEL FRONT FOOTAGE
L-932	BENT TREE BRIARCLIFFF	0.0500	LOT/PARCEL FRONT FOOTAGE

STREET LIGHTING SPECIAL TAXING DISTRICTS
FISCAL YEAR 2011 - 2012

RATES BASED ON FRONT FOOTAGE OF LOT/PARCEL

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-933	IBIS VILLAS AT DORAL	1.0061	LOT/PARCEL FRONT FOOTAGE
L-934	FLAMINGO HOMES	2.2114	LOT/PARCEL FRONT FOOTAGE
L-937	RIVERSIDE SUBDVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-939	BLUEWATERS SUBDIVISION	0.1909	LOT/PARCEL FRONT FOOTAGE
L-940	PETE'S PLACE	0.4781	LOT/PARCEL FRONT FOOTAGE
L-943	ANACO ESTATES FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-947	SOUTH POINT COVE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-948	HOMESTAR LANDINGS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-951	PARK VIEW ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-954	KING'S ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-956	ETHEREAL SUBDIVISION	1.5763	LOT/PARCEL FRONT FOOTAGE
L-958	COSMOPOLITAN ROADWAY	0.0500	LOT/PARCEL FRONT FOOTAGE
L-959	PINE MANOR	0.0500	LOT/PARCEL FRONT FOOTAGE
L-962	SPICEWOOD SUBDIVISION	5.6329	LOT/PARCEL FRONT FOOTAGE
L-963	MUSTANG RANCH	1.2222	LOT/PARCEL FRONT FOOTAGE
L-966	LETI SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-967	CMGD SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-968	BELEN ESTATES	0.8897	LOT/PARCEL FRONT FOOTAGE
L-970	SILVER PALM LAKE	1.0870	LOT/PARCEL FRONT FOOTAGE
L-971	CENTURY GARDENS	1.4002	LOT/PARCEL FRONT FOOTAGE
L-972	ISLANDS AT DORAL	0.0500	LOT/PARCEL FRONT FOOTAGE
L-973	VIRGINIA ESTATES	1.5730	LOT/PARCEL FRONT FOOTAGE
L-974	COSTA AZUL HOMES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-975	OAKLAND ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-980	SILVER PALM PLANTATION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-981	HAINLIN MILLS PARK VIEW	0.0500	LOT/PARCEL FRONT FOOTAGE
L-982	COLONNADE	4.0603	LOT/PARCEL FRONT FOOTAGE
L-983	J.C. KERN ESTATES	2.1414	LOT/PARCEL FRONT FOOTAGE
L-987	ELISE ESTATES	1.8724	LOT/PARCEL FRONT FOOTAGE
L-988	SANTA MONICA ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-992	SUNSET COVE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-995	HELENA HOME FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-998	SOTO MANSIONS	1.6745	LOT/PARCEL FRONT FOOTAGE
L-1003	CHRISTOPHER GARDENS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1006	MOODY DRIVE ESTATES FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1009	CHRISTY'S ESTATES	1.2292	LOT/PARCEL FRONT FOOTAGE
L-1014	SOUTH POINT	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1015	HILDA'S ESTATES SUBDIVISION	0.3464	LOT/PARCEL FRONT FOOTAGE
L-1018	SILVER PALM HOMES	1.6472	LOT/PARCEL FRONT FOOTAGE
L-1021	BEACON LAKES PHASE ONE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1023	ISLANDS AT DORAL NORTHWEST	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1024	OLD COUNTRY ROAD ESTATES	1.6178	LOT/PARCEL FRONT FOOTAGE
L-1025	WEST DORAL LAKES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1027	CHADUSTRY ESTATES	2.1113	LOT/PARCEL FRONT FOOTAGE
L-1028	VISTA TRACE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1033	ISLANDS AT DORAL 1ST. ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1034	LETI SUBDIVISION FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1036	CENTURY PRESTIGE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1038	OLIVIA'S SUBDIVISION	5.6360	LOT/PARCEL FRONT FOOTAGE
L-1039	BREEZE AT GALLOWAY	0.8870	LOT/PARCEL FRONT FOOTAGE
L-1041	COURTS AT TUSCANY	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1042	GRANADA RANCH ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1046	CENTURY BREEZE EAST	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1047	RIVENDELL	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1048	SHRADER'S HAVEN	0.0500	LOT/PARCEL FRONT FOOTAGE

STREET LIGHTING SPECIAL TAXING DISTRICTS
FISCAL YEAR 2011 - 2012

RATES BASED ON FRONT FOOTAGE OF LOT/PARCEL

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-1054	CUTLER BREEZE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1055	CHATEAU ROYAL ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1056	CUTLER BAY PALMS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1060	SABLE PALM ESTATES	0.3351	LOT/PARCEL FRONT FOOTAGE
L-1061	PINEWOOD PARK EXTENSION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1062	NARANJA GARDENS	0.3876	LOT/PARCEL FRONT FOOTAGE
L-1063	VITRAN HOMES AT MORNINGSIDE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1064	NILO ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1065	MATAH SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1066	DORAL ISLES NORTH SECTION THREE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1067	MELGOR ESTATES	0.5202	LOT/PARCEL FRONT FOOTAGE
L-1068	LEYVA SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1072	SILVER GROUP SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1076	ZAMORA'S GROVE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1077	CALIFORNIA CLUB ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1080	SOUTH INDIAN SUBDIVISION	0.9678	LOT/PARCEL FRONT FOOTAGE
L-1082	RIEUMONT ESTATES	0.6051	LOT/PARCEL FRONT FOOTAGE
L-1083	JEANNIE FOREST	1.5633	LOT/PARCEL FRONT FOOTAGE
L-1086	SILVER PALM EAST AND WEST	1.7283	LOT/PARCEL FRONT FOOTAGE
L-1090	VITRAN AT NARANJA ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1091	BLACK CREEK HOMES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1092	ABEL HOMES AT NARANJA VILLAS	0.5845	LOT/PARCEL FRONT FOOTAGE
L-1093	MANDARIN LAKES AND FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1094	OZAMBELA SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1097	REDLAND EAST FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1098	ZAMORA'S GROVE FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1099	BISMARK ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1105	BUDDY'S PARADISE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1107	B.M.S. KENDALL	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1108	PETERSON	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1109	REDLANDS COLONIAL ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1110	VANY SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1113	ALEXANDRIA ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1125	B.B.E. SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1129	TERRY ENTERPRISES	1.7910	LOT/PARCEL FRONT FOOTAGE
L-1130	COURTS AT TUSCANY NORTH	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1131	SILVER PALMS PARK	1.6732	LOT/PARCEL FRONT FOOTAGE
L-1132	EVERGREEN GARDEN ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1135	ISLA MARGARITA AT DORAL	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1136	SOUTH POINT FIRST ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1138	BEACON AT DORAL	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1139	RIVENDELL EAST	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1141	PARKVIEW CONDOMINIUMS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1152	FOREST LAKE PARADISE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1155	A.S.A. SUBDIVISION 1ST. ADDITION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1156	CENTURY GARDEN VILLAGE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1169	BHM EAST CAMPUS EXPANSION	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1174	RIVIERA GRAND ESTATES SUBDIVISION	0.8953	LOT/PARCEL FRONT FOOTAGE
L-1182	GARDEN COVE ESTATES	1.4670	LOT/PARCEL FRONT FOOTAGE
L-1185	CASTELLANOS AT CORAL WAY	1.8530	LOT/PARCEL FRONT FOOTAGE
L-1197	LONDON SQUARE	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1199	TUSCANY VILLAS WEST	1.8160	LOT/PARCEL FRONT FOOTAGE
L-1203	SION ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1206	BDG KENDALL 162	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1207	DENIS SUBDIVISION	0.0500	LOT/PARCEL FRONT FOOTAGE

STREET LIGHTING SPECIAL TAXING DISTRICTS
FISCAL YEAR 2011 - 2012

RATES BASED ON FRONT FOOTAGE OF LOT/PARCEL

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS	MULTIPLIER
L-1208	CENTURY GARDENS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1209	SHOPS AT 107	3.6960	LOT/PARCEL FRONT FOOTAGE
L-1210	CEDAR WEST ESTATES	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1222	RESERVE AT DORAL WEST	1.2220	LOT/PARCEL FRONT FOOTAGE
L-1246	SUNRISE COMMONS	0.0500	LOT/PARCEL FRONT FOOTAGE
L-1273	VENETIAN GARDENS ANNEX TO CAROL CITY *	0.6748	LOT/PARCEL FRONT FOOTAGE

SECURITY GUARD SPECIAL TAXING DISTRICTS
FISCAL YEAR 2011-2012

RATES ON UNIT BASIS PARCEL/LOT EQUALS ONE UNIT

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS
G143	PALM & HIBISCUS ISLANDS	1,476.19
G152	STAR ISLAND	6,551.91
G157	MIAMI LAKES LOCH LOMOND	2,176.41
G187	HAMMOCK OAKS HARBOR	1,994.32
G189	BELLE MEADE ISLAND	3,744.85
G191	NORTH DADE COUNTRY CLUB/ANDOVER	307.62
G193	KEYSTONE POINT	683.42
G194	HIGHLAND GARDENS	1,222.52
G195	BELLE MEADE	600.74
G197	SANS SOUCI	1,421.66
G198	ALLISON ISLAND	4,352.91
G199	BISCAYNE BEACH	2,021.52
G201	BISCAYNE POINT	604.99
G203	COVENTRY	5,991.20
G204	OLD CUTLER BAY	3,788.79
G205	NORTH BAY ISLAND	1,354.33
G208	DEVONWOOD	2,093.08
G209	PINE BAY ESTATES	2,226.39
G210	EASTERN SHORES 1ST ADDITION	1,171.42
G216	MIAMI LAKES SECTION 1	263.69
G217	OAK FOREST STATIONARY	2,608.04
G218	OAK FOREST ROVING	1,393.48
G220	HIGHLAND LAKES	386.06
G221	ENCHANTED LAKE	1,974.48
G222	HAMMOCK/LAKE BANYAN DRIVE	1,238.96
G223	GABLES BY THE SEA	789.81
G226	ROYAL OAKS SECTION 1	677.62
G227	EASTERN SHORES	177.83
G228	SNAPPER CREEK LAKES	2,066.86
G229	COCOPLUM PHASE 1	1,596.19
G231	SUNRISE HARBOR	2,073.26
G232	FOUR WAY LODGE ESTATES	4,540.04
G234	BAY HEIGHTS	1,465.84
G235	KINGS BAY	1,430.68
G236	BRICKELLS FLAGLER	4,899.90
G237	MORNINGSIDE	873.31
G240	DAVIS PONCE ROVING PATROL	855.20
G241	ENTRADA	4,046.68
G242	FAIRHAVEN ROVING PATROL	1,763.09
G248	NATOMA ROVING PATROL	332.28
G249	ROYAL OAKS EAST	723.40
G253	HAMMOCK LAKES	3,954.00
G256	LAKES BY THE BAY SOUTH COMMONS	153.32
G258	SABAL PALM ROVING PATROL	413.58

LANDSCAPE MAINTENANCE SPECIAL TAXING DISTRICTS
RATES BASED ON SQUARE FOOTAGE OF LOT/PARCEL
FISCAL YEAR 2011-2012
LAKE MAINTENANCE SPECIAL TAXING DISTRICTS
RATES ON UNIT BASIS PARCEL/LOT EQUALS ONE UNIT

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS
M-099	KENDALE LAKES	0.0104
M-178	AIR PARK INDUSTRIAL	0.0140
M-188	ROYAL HARBOUR YACHT CLUB	0.0320
M-198	SKY LAKE GOLF CLUB	0.0077
M-199	DOLPHIN CENTER	0.0306
M-204	FREE ZONE INDUSTRIAL PARK	0.0135
M-205	WESTWIND LAKES	0.0315
M-206	MEDITERRANIA	0.0113
M-208	LIMEWOOD GROVE	0.0344
M-212	EAST OAKMONT DRIVE	0.0308
M-215	FOREST VIEW	0.0086
M-217	LEDREW ESTATES	0.0352
M-218	ALLISON ESTATES	0.0219
M-223	FOREST LAKES	0.0194
M-229	WEST KENDALL BEST	0.0128
M-232	SHOMA HOMES AT TAMIAMI II	0.0754
M-234	ARISTOTLE SUBDIVISION	0.0278
M-235	OLD CUTLER HOMES	0.0599
M-240	CORSICA	0.0394
M-241	DORAL PARK	0.0121
M-243	SINOS ESTATES	0.0680
M-244	GARDEN HILLS SUBDIVISION	0.0532
M-245	DORAL ISLES	0.0127
M-246	WONDERLY ESTATES	0.0505
M-247	PARK LAKES	0.0279
M-248	INTERIAN HOMES	0.0538
M-249	CORSICA PLACE	0.0497
M-251	GARDEN HILLS WEST	0.0283
M-252	ROYAL LANDINGS	0.0879
M-253	ROYAL LANDINGS ESTATES	0.0179
M-254	SAN DENIS SAN PEDRO ESTATES	0.0836
M-257	PONCE ESTATES	0.0519
M-258	SHOREWAY SUBDIVISION	0.0218
M-259	VENETIAN LAKE	0.0610
M-260	MARPI HOMES	0.0794
M-263	PARK LAKES BY THE MEADOWS PH. 3	0.0125
M-266	CASA LAGO SUBDIVISION	0.0348
M-270	HIGHLAND LAKES LAKE MAINTENANCE	189.4893
M-273	PONCE ESTATES SECTION TWO	0.0689
M-274	ALCO ESTATES AND ADDITIONS 1-5	0.0235
M-275	MOODY DRIVE ESTATES	0.0291
M-276	WATERSEDGE	0.1024
M-277	PARK LAKES BY THE MEADOWS PH. 4	0.0661
M-279	MANGUS SUBDIVISION SECTIONS 1&2	0.0502
M-285	ERICA GARDENS	0.0635
M-287	PARK LAKES BY THE MEADOWS PH. 6	0.0257
M-292	VALENCIA GROVE ESTATES	0.0195
M-293	CRESTVIEW LAKES 1ST & 2ND ADDITIONS	0.0527
M-295	MILLER COVE FIRST ADDITION	0.0230
M-297	KENDALLAND	0.0468

LANDSCAPE MAINTENANCE SPECIAL TAXING DISTRICTS
RATES BASED ON SQUARE FOOTAGE OF LOT/PARCEL
FISCAL YEAR 2011-2012
LAKE MAINTENANCE SPECIAL TAXING DISTRICTS
RATES ON UNIT BASIS PARCEL/LOT EQUALS ONE UNIT

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS
M-299	CAPRI HOMES	0.0638
M-300	SELLA SUBDIVISION	0.0375
M-302	MILLER COVE	0.0603
M-304	EMERALD LAKES ESTATES	0.0457
M-307	CANDLEWOOD LAKE MAINTENANCE	429.1152
M-309	MILON VENTURE	0.0492
M-310	RENAISSANCE ESTATES	0.0711
M-311	LAUREN'S POND	0.0600
M-312	GRAND LAKES	0.0528
M-314	LAROC ESTATES	0.0186
M-317	PRECIOUS EXECUTIVE HOMES	0.0416
M-318	WOODLANDS	0.0368
M-321	HELENA HOMES	0.0229
M-322	D.V.H. ESTATES	0.0115
M-323	OAK SOUTH ESTATES	0.0248
M-329	CORAL WEST HOMES	0.1712
M-330	NORTH PALM ESTATES	0.0149
M-331	HAINLIN REEF NORTH	0.0227
M-333	GENSTAR	0.0598
M-334	CASA LAGO FIRST ADDITION	0.0355
M-339	FLORENCIA ESTATES	0.0345
M-340	BISCAYNE DRIVE ESTATES	0.0138
M-343	EDEN LAKE	0.0496
M-344	DANIELLE PATRICK SUBDIVISION	0.0250
M-345	COUNTRYSIDE & FIRST ADDITION	0.0635
M-346	KINGDOM DREAMS	0.0696
M-348	CENTURY ESTATES & FIRST ADDITION	0.0878
M-350	FAVA ESTATES	0.0367
M-353	PRECIOUS FOREST HOMES	0.0295
M-355	BALANI SUBDIVISION	0.0335
M-358	MILLER LAKE	0.0812
M-359	CVS-167	0.0929
M-361	BONITA GOLF VIEW SECOND ADDITION	0.0284
M-362	KEYSTONE	0.0178
M-363	AILEEN SUBDIVISION	0.0000
M-365	CEDAR WEST HOMES TWO	0.1191
M-376	JORDAN'S LANDING	0.0380
M-377	FLAMINGO HOMES	0.0263
M-381	PETE'S PLACE	0.0167
M-382	SANTA BARBARA SUBDIVISION	0.0363
M-385	HOMESTAR LANDINGS	0.0589
M-386	KING'S ESTATES	0.0938
M-387	COSMOPOLITAN ROADWAY	0.0051
M-399	CEDAR WEST HOMES THREE	0.0443
M-406	OAKLAND ESTATES	0.0260
M-408	SOUTH KENDALL ESTATES	0.0059
M-409	CAMINO REAL ESTATES AND FIRST ADDITION	0.0245
M-412	J.C. KERN ESTATES	0.0766
M-414	SUNSET COVE	0.0560
M-416	SUPERIOR SUBDIVISION	0.0826

LANDSCAPE MAINTENANCE SPECIAL TAXING DISTRICTS
RATES BASED ON SQUARE FOOTAGE OF LOT/PARCEL
FISCAL YEAR 2011-2012
LAKE MAINTENANCE SPECIAL TAXING DISTRICTS
RATES ON UNIT BASIS PARCEL/LOT EQUALS ONE UNIT

DISTRICT NUMBER	DISTRICT NAME	RATE IN DOLLARS
M-418	RENAISSANCE RANCHES	0.0076
M-419	MOODY DRIVE ESTATES FIRST ADDITION	0.0361
M-420	CUTLER BREEZE	0.0000
M-421	CHRISTOPHER GARDENS	0.0214
M-439	OLIVIA'S SUBDIVISION	0.0212
M-442	CHADUSTRY ESTATES	0.0264
M-444	ZAMORA ESTATES	0.0000
M-452	DEER CREEK ESTATES FIRST ADDITION	0.0308
M-453	HILDA'S ESTATES MULTIPURPOSE	0.0076
M-455	CHATEAU ROYAL ESTATES	0.0360
M-456	CUTLER BAY PALMS	0.0321
M-459	SABLE PALM ESTATES	0.0677
M-460	NARANJA GARDENS	0.0195
M-468	GOULDS HAMMOCK ESTATES	0.0400
M-469	VITRAN HOMES AT MORNINGSIDE	0.0000
M-476	ZAMORA'S GROVE	0.0412
M-478	RIEUMONT ESTATES	0.0209
M-486	ALEXANDRIA ESTATES	0.0303

ROAD MAINTENANCE SPECIAL TAXING DISTRICT
FISCAL YEAR 2011-2012

RATE ON UNIT BASIS

M-467	LES CHALETS II	74.18

COUNTYWIDE EMERGENCY CONTINGENCY RESERVE FUND
(Fund GF 010, Subfund 020)

Revenues:	2011-12
Carryover	$51,392,000
Interest Earnings	500,000
Total	$51,892,000

Expenditures:	
Countywide Emergency Contingency Reserve*	$51,892,000
Total	$51,892,000

*Note: $500,000 of this reserve has been designated for the purchase of hurricane shelter supplies, and other emergency preparedness in the event a disaster is declared.

FIRE RESCUE
Fire Rescue District
(Fund SF 011, Subfund 111)

Revenues:	2011-12
Property Taxes (Tax Roll: 109,960,941,000)	$255,892,000
Carryover	8,451,000
Ground Transport Fees	28,500,000
Plans Review and Permit Fees	3,700,000
Inspection Fees	5,200,000
Other Fire Prevention Fees	1,125,000
Special Services Revenue	1,700,000
Reimbursement from Miami-Dade Aviation Department	1,228,000
Reimbursement from Miami-Dade Seaport Department	2,600,000
Reimbursement from Miami-Dade Water and Sewer Department	500,000
Interest	200,000
Rental Office Space	33,000
Miscellaneous	386,000
Total	$309,515,000

Expenditures:	
Fire Protection and Emergency Medical Rescue Operations	$293,829,000
Administrative Reimbursement	10,000,000
Transfer to Debt Service (Fund 213, Projects 213425, 213528, 213530, 214103, and 298502)	4,421,000
Transfer to Anti-Venom Program (Fund 011, Subfund 118)	349,000
Reserves	806,000
Reserve for Tax Equalization	110,000
Total	$309,515,000

Air Rescue
(Fund SF 011, Subfund 112)

Revenues:	2011-12
Transfer from Countywide General Fund	$10,264,000
Expenditures:	
Operating Expenditures	$10,264,000

Developer Donations
(Fund SF 011, Subfund 114)

Revenues:	2011-12
Carryover	$133,000
Interest Earnings	1,000
Total	$134,000
Expenditures:	
Construction and Future Year Expenditures	$134,000

Hazardous Materials Trust Fund
(Fund SF 011, Subfund 116)

Revenues:	**2011-12**
Carryover	$1,093,000
Interest Earnings	4,000
Total	$1,097,000
Expenditures:	
Trust Fund Activities and Reserves	$1,097,000

Anti-Venom Program
(Fund SF 011, Subfund 118)

Revenues:	**2011-12**
Transfer Fire Rescue District (Fund 011, Subfund 111)	$349,000
Miscellaneous Fees	300,000
Total	$649,000
Expenditures:	
Anti-Venom Program Expenditures	$649,000

Lifeguarding, Ocean Rescue Services, Communications, and Fire Boat
(Fund SF 011, Subfund 118)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$13,648,000
Expenditures:	
Communications Expenditures	9,959,000
Lifeguarding and Ocean Rescue Expenditures	3,189,000
Fire Boat and Marine Operations Bureau Related Expenditures	500
Total	$13,148,500

Miami-Dade Aviation Fire Rescue Services
(Fund SF 011, Subfund 121)

Revenues:	**2011-12**
Transfer from Miami International Airport	$18,217,000
Expenditures:	
Miami-Dade Aviation Fire Rescue Services	$18,217,000

FIRE RESCUE
(Fund SF 011, Subfund 122)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$873,000
Carryover	36,000
Emergency Plan Review Fees	102,000
Total	$1,011,000
Expenditures:	
Operating Expenditures	$1,011,000

INTERNAL SERVICES
Vehicle Replacement Trust Fund
(Fund GF 030, Subfund 001)

Revenues:	**2011-12**
Carryover	$6,617,000
Vehicle Charges	6,562,000
Interest Income	14,000
Total	$13,193,000
Expenditures:	
Operating Expenditures	$1,596,000
Replacement Vehicle Purchases	5,688,000
Transfers to Operating Reserves	41,000
Reserve for Future Vehicle Replacements	5,868,000
Total	$13,193,000

INTERNAL SERVICES
Parking and Retail Operations
(Fund GF 030, Subfunds 002 and 003)

Revenues:	**2011-12**
Parking Revenue	$2,728,000
Carryover	1,677,000
Retail Revenue	432,000
Total	$4,837,000

Expenditures:	
Parking Operations Cost	$3,124,000
Transfer to Administration (Fund 050, Subfund 001)	200,000
Transfer to Real Estate Management Section (Fund 050, Subfund 017)	271,000
Retail Operations Costs	171,000
Transfer to Debt Service (Fund 213: Projects 213823, 213830	707,000
Parking Reserves	364,000
Total	$4,837,000

INTERNAL SERVICES
Fleet Capital Projects
(Fund GF 030, Subfunds 004 and 005)

Revenues:	**2011-12**
Carryover	$2,713,000
Environmental Resources Management Environmental Surcharge	1,662,000
Transfer from Physical Plant Operations (Fund 050, Subfund 010)	400,000
Labor Surcharge for Capital Projects	500,000
Total	$5,275,000

Expenditures:	
Operating Expenditures	$830,000
Fleet Facility Construction Projects	3,887,000
Transfer to Operating Reserve	28,000
Transfer to Construction Reserve	400,000
Environmental Resources Management Fuel Tank Replacements	130,000
Total	$5,275,000

SUSTAINABILTY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund 007)

Revenues:	**2011-12**
Interagency Transfers	$389,000

Expenditures:	
Operating Expenditures	$389,000

MUNICIPAL SERVICES TRUST FUND
Mitigation Payments
(Fund GF 030, Subfund 011)

Revenues:	**2011-12**
Florida City Mitigation Revenue	$20,000

Expenditures:	
MDPD Expenditures in the vicinity of the Florida City and other Florida City related expenditures	$20,000

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Economic Development Program
(Fund GF 030, Subfund 020)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$588,000
Carryover	27,000
Total	$615,000

Expenditures:	
Economic Development Activities	$615,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 021)

Revenues:	**2011-12**
City of Doral Optional Service Payment	$196,000
Expenditures:	
MDPD Optional Service Expenditures for the City of Doral	$196,000

ANIMAL SERVICES DEPARTMENT
Animal Care and Control
(Fund GF 030, Subfund 022, Project 022111)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$1,339,000
Animal License Fees from Licensing Stations	4,300,000
Animal License Fees from Shelter	1,395,000
Code Violation Fines	1,378,000
Animal Shelter Fees	750,000
Miscellaneous Revenues	123,000
Surcharge Revenues	76,000
Total	$9,361,000
Expenditures:	
Operating Expenditures	$9,361,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
911 Emergency Fee
(Fund GF 030, Subfunds 025 and 035)

Revenues:	**2011-12**
Carryover	$6,024,000
911 Landline Emergency Fee	5,139,000
911 Wireless Fee	8,110,000
Interest	20,000
Total	$19,293,000
Expenditures:	
Miami-Dade Police Department Expenditures	$8,024,000
Enterprise Technology Services	1,140,000
Municipal Expenditures	4,999,000
Reserve for Future Capital Equipment Acquisition	5,130,000
Total	$19,293,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 026)

Revenues:	**2011-12**
Town of Miami Lakes Local Police Patrol Services Contractual Payment	$5,896,000
Town of Miami Lakes Optional Service Payment	122,000
Total	$6,018,000
Expenditures:	
MDPD Local Police Patrol Expenditures for Town of Miami Lakes	$5,896,000
MDPD Optional Service Expenditures for Town of Miami Lakes	122,000
Total	$6,018,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 027)

Revenues:	**2011-12**
Village of Palmetto Bay Local Police Patrol Services Contractual Payment	$5,631,000
Village of Palmetto Bay Optional Service Payment	92,000
Total	$5,723,000
Expenditures:	
MDPD Local Police Patrol Expenditures for Village of Palmetto Bay	$5,631,000
MDPD Optional Service Expenditures for Village of Palmetto Bay	92,000
Total	$5,723,000

FINANCE
(Fund GF 030, Subfund 031)

Revenues:	**2011-12**
Carryover	$1,534,000
Bond Administration Fees and Charges	960,000
Tax Collector Ad Valorem Fees	18,857,000
Tax Collector Auto Tag Fees	11,234,000
Tourist Tax Collection Fees	2,805,000
Other Revenues	1,152,000
Local Business Tax Receipt Fees	2,917,000
Federal Revenues	650,000
Total	$40,109,000
Expenditures:	
Bond Administration Expenditures	$2,245,000
Tax Collector Expenditures	22,420,000
Director and Controller Expenditures	7,501,000
Transfer to FAMIS/ADPICs (Fund 050, Project 053006 and 056113)	666,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	7,277,000
Total	$40,109,000

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund 032, Various Projects)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$626,000
Transfer from CSD-CATV systems (Fund SO110, Subfund 114)	$49,000
Carryover	2,483,000
Code Fines and Lien Collections	774,000
Fees and Charges	7,004,000
Local Business Tax Receipt	471,000
Interagency Transfers	493,000
Intradepartmental Transfers	1,155,000
Total	$13,055,000
Expenditures:	
Operating Expenditures	$9,962,000
Administrative Reimbursement	208,000
Operating Reserve	1,730,000
Intradepartmental Transfers	1,155,000
Total	$13,055,000

CULTURAL PROGRAMS
Museum Operating Grants
(Fund GF 030, Subfund 033)

Revenues:	**2011-12**
Transfer from Convention Development Tax (Fund 160, Subfund 162)	$3,522,000
Expenditures:	
Miami Art Museum (MAM) Operating Grant	$1,335,000
Miami Science Museum Operating Grant	1,009,000
HistoryMiami Operating Grant	799,000
Payment of County Rent to General Services Administration (MAM)	192,000
Payment of County Rent to General Services Administration (HistoryMiami)	187,000
Total	$3,522,000

CLERK OF COURTS
Non-Court Related Clerk Fees
(Fund GF 030, Subfund 036)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$2,702,000
Value Adjustment Board	981,000
Code Enforcement Revenue	1,279,000
Marriage License Fees	1,098,000
County Recorder	6,526,000
Clerk of the Board (Transfer from Lobbyist Trust Fund)	307,000
Miscellaneous Revenues	568,000
Total	$13,461,000

Expenditures:	
Non-Court Operations	$13,461,000

PUBLIC WORKS AND WASTE MANAGEMENT
Special Operations
(Fund GF 030, Subfund 037, Various Projects)

Revenues:	**2011-12**
Construction and Land Development Carryover	$1,463,000
Special Taxing Administration Carryover	703,000
Construction Permit Fees	1,700,000
Land Development Plat Fees	561,000
Special Taxing Districts -- Interfund Transfer	2,527,000
Construction Telecommunications	1,000,000
Interagency Transfer	36,000
Intradepartmental Transfers	279,000
Total	$8,269,000

Expenditures:	
Construction and Subdivision Control	$1,625,000
Land Development Operation	678,000
Special Taxing Districts Administration	2,879,000
Administrative Reimbursement	348,000
Operating Reserve	2,348,000
Intradepartmental Transfers	391,000
Total	$8,269,000

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
Operations
(Fund GF 030, Subfund 039)

Revenues:	**2011-12**
Carryover	$9,132,000
Transfer from Environmentally Endangered Lands (Fund 080, Subfunds 081 and 082)	800,000
Utility Service Fees	23,779,000
Operating Permit Fees	7,125,000
Plan Review Fees	6,950,000
Tag Fees	1,729,000
Ticketing Ordinance Revenue	25,000
Environmental Litigation Revenues	100,000
Transfer from Miami-Dade Aviation Department	650,000
Contamination Cleanup	75,000
Interest	40,000
Miscellaneous	450,000
Transfer from Artificial Reef Trust Fund	10,000
Total	$50,865,000

Expenditures:	
Operating Expenditures	$38,403,000
Administrative Reimbursement	1,086,000
Consumer Services Department Environmental Projects	71,000
Artificial Reef Program Expenditures	10,000
Environmental Litigation Expenditures	100,000
Cash Reserve	11,195,000
Total	$50,865,000

OFFICE OF MANAGEMENT AND BUDGET
Mom and Pop Small Business Grants Program
(Fund GF 030, Subfund 041)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$762,000
Transfer from UMSA General Fund	282,000
Total	$1,044,000
Expenditures:	
Board of County Commissioners Mom and Pop Expenditures (13 Commission Districts)	$1,044,000

ADMINISTRATIVE OFFICE OF THE COURTS (AOC)
(Fund GF 030, Subfund 042)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$11,151,000
Criminal Court Costs (25% of $65 surcharge)	500,000
Criminal Court Costs ($85 surcharge)	2,290,000
Criminal and Civil Court Costs ($15 surcharge)	6,000,000
Total	$19,941,000
Expenditures:	
Operating Expenditures	$19,941,000

COMMUNITY INFORMATION AND OUTREACH
(Fund GF 030, Subfund 043)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$7,043,000
Transfer from Unincorporated Municipal Services Area General Fund	2,465,000
Interagency Transfers	6,753,000
Miscellaneous Charges	50,000
Total	$16,311,000
Expenditures:	
Operating Expenditures	$16,311,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
External Service Account
(Fund GF 030, Subfund 045)

Revenue:	**2011-12**
Revenues from Off Duty Police Service	$8,473,000
Revenues from Miami-Dade Aviation Department	25,187,000
Revenues from Miami-Dade Seaport Department	9,056,000
Revenues from Miami-Dade Jackson Memorial Hospital	1,078,000
Total	$43,794,000
Expenditures:	
Off Duty Police Services Expenses	$8,473,000
Miami-Dade Aviation Department Police Services	25,187,000
Miami-Dade Seaport Department Police Services	9,056,000
Miami-Dade Jackson Memorial Hospital Police Services	1,078,000
Total	$43,794,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 046)

Revenues:	**2011-12**
Town of Cutler Bay Local Police Patrol Services Contractual Payment	$7,268,000
Town of Cutler Bay Optional Service Payment	199,000
Total	$7,467,000
Expenditures:	
MDPD Local Police Patrol Expenditures for the Town of Cutler Bay	$7,268,000
MDPD Optional Service Expenditures for the Town of Cutler Bay	199,000
Total	$7,467,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Municipal Police Services Account
(Fund GF 030, Subfund 047)

Revenues:	**2011-12**
City of South Miami Optional Service Payment	$64,000
Expenditures:	
MDPD Optional Service Expenditures for the City of South Miami	$64,000

OFFICE OF HUMAN RIGHTS AND FAIR EMPLOYMENT
(Fund GF 030, Subfund 049)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$558,000
Transfer from UMSA General Fund	207,000
Federal Grants/Contracts and Interagency Transfer	135,000
Total	$900,000
Expenditures:	
Operating Expenditures	$900,000

AUDIT AND MANAGEMENT SERVICES
Internal Operations
(Fund GF 030, Subfund 052, Project 052015)

Revenues:	**2011-12**
Charges for Audits or Special Studies	$1,778,000
Expenditures:	
Special Audit Services	$1,778,000

OFFICE OF MANAGEMENT AND BUDGET
Grants Coordination
(Fund GF 030, Subfund 054)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$2,595,000
Transfer from UMSA General Fund	520,000
Total	$3,115,000
Expenditures:	
Operating Expenditures	$3,115,000

OFFICE OF MANAGEMENT AND BUDGET
(Fund GF 030, Subfund 054)

Revenues:	**2011-12**
Building Better Communities Bond Interest	$1,201,000
Expenditures:	
Operating Expenditures	$1,201,000

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
(Fund GF 030, Subfund 065)

Revenues:	**2011-12**
Transfer from Unincorporated Municipal Service Area General Fund	$656,000
Board Fees and Book Sales	64,000
Building Administrative Fees	275,000
Carryover	4,956,000
Code Compliance Fees	1,476,000
Code Fines/Lien Collections	5,873,000
Contractor's Licensing and Enforcement Fees	1,150,000
Fees and Charges	286,000
Interagency Transfers	429,000
Permitting Trade Fees	17,808,000
Product Control Certification Fees	2,193,000
Unsafe Structures Collections	1,638,000
Foreclosure Registry Fee	641,000
Intradepartmental Transfers	4,963,000
Total	$42,408,000
Expenditures:	
Operating Expenditures	$30,560,000
Administrative Reimbursement	900,000
Intradepartmental Transfer	4,963,000
Operating Reserve	5,985,000
Total	$42,408,000

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
(Fund GF 030, Subfund 070, Various Projects)

Revenues:	**2011-12**
Carryover	$1,004,000
Zoning Fees	8,455,000
Other Revenues	15,000
Intradepartmental Transfers	504,000
Total	$9,978,000

Expenditures:	
Operating Expenditures	$6,870,000
Administrative Reimbursement	199,000
Reserves	2,405,000
Intradepartmental Transfers	504,000
Total	$9,978,000

OFFICE OF MANAGEMENT AND BUDGET
OFFICE OF COUNTYWIDE HEALTHCARE PLANNING
(Fund GF 030, Subfund 072)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$568,000
Other Revenue	116,000
Total	$684,000

Expenditures:	
Operating Expenditures	$684,000

SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund TBD, Various Projects)

Revenues:	**2011-12**
Carryover	$75,000
Planning Fees	783,000
Transfer from Countywide General Fund	1,188,000
Transfer from Unincorporated Municipal Services Area General Fund	1,508,000
Other Revenues	199,000
Interagency Transfers	2,525,000
Total	$6,278,000

Expenditures:	
Operating Expenditures	$6,278,000

PARKS, RECREATION AND OPEN SPACES
General Operations
(Fund GF 040, Subfunds 001 and 002)

Revenues:	**2011-12**
Carryover for General Operations	$772,000
Transfer from Countywide General Fund	29,744,000
Transfer from UMSA General Fund	15,349,000
Fees and Charges	26,216,000
Transfer from Two-Thirds Convention Development Tax for the Tennis Center at Crandon Park (Fund 150, Subfunds 157, 158 and 160)	1,000,000
Intradepartmental transfer from Marinas to Park Operations (MOU Adjusted Minimum Guarantee)	2,500,000
Intradepartmental transfer from Marinas to Park Operations (Non-MOU Net Revenue)	160,000
Total	$75,741,000

Expenditures:	
Total Operating Expenditures	$74,841,000
Debt Service Payment (First) - Capital Asset Acquisition 2009A	277,000
Debt Service Payment - Country Club of Miami	573,000
Payment to COR - Palmetto Mini-Golf	50,000
Total	$75,741,000

PARKS, RECREATION AND OPEN SPACES
Marina MOU
(Fund GF 040, Subfund 003)

Revenues:	**2011-12**
Marinas Fees and Charges	$7,796,000
Interfund transfer from SO 130 of State Grant (FBIP)	185,000
Total	$7,981,000

Expenditures	
Total Operating Expenditures	$4,304,000
Debt Service Payments	784,000
Marina MOU Gainsharing Payment (FY 2010-11 Close-Out)	60,000
Intradepartmental/Intrafund Transfer to GF 010 001 (MOU Adjusted Minimum Guarantee)	2,500,000
Intradepartmental/Intrafund Transfer to GF 010 001 (Non-MOU Adjusted Minimum Guarantee)	160,000
Reserve for future expense	173,000
Total	$7,981,000

PARKS, RECREATION AND OPEN SPACES
Marina MOU Capital
(Fund SO 040, Subfund 004)

Revenues:	**2011-12**
Carryover	$144,000
Total	$144,000

Expenditures:	
Capital Improvements	$144,000
Total	$144,000

PARKS, RECREATION AND OPEN SPACES
Landscape Special Taxing Districts
(Fund GF 040, Subfund 005)

Revenues	**2011-12**
Carryover	$90,000
Administrative Cost Recovery	300,000
Total	$390,000

Expenditures	
Total Operating Expenditures	$300,000
Reserve for future expenditures	90,000
	$390,000

INTERNAL SERVICES
Internal Service Operations
(Fund GF 050, Various Subfunds)

Revenues:	**2011-12**
Internal Service Fees and Charges	$206,477,000
Internal Service Fees and Charges (Capital Working Fund)	2,137,000
Carryover	5,753,000
Transfer from Health Insurance Trust Fund	16,653,000
Transfer from Parking (Fund 030, Subfund 002)	200,000
Transfer from Retail (Fund 030, Subfund 003)	271,000
Municipal Fines	275,000
Documentary Stamp Surtax	150,000
Intradepartmental Transfers	10,472,000
Transfer from Countywide General Fund	38,816,000
Transfer from Unincorporated Municipal Service Area General Fund	14,357,000
Total	$295,561,000

Expenditures:	
Operating Expenditures	$232,677,000
Capital Projects Expenditures	$3,915,000
Reimbursement to County Attorney's Office for Legal Services	3,800,000
Transfer to Capital Outlay Reserve (Fund 310)	16,227,000
Transfer to Debt Service (Fund 213, Projects 213423, 213428, 213523, 213720, 213721, 213723, 213727, 213821 213823, 213830, 213831, 213920, and 213923)	20,421,000
Transfers to Operating Reserves	7,619,000
Distribution of Funds in Trust	901,000
Intradepartmental Transfers	10,001,000
Total	$295,561,000

INTERNAL SERVICES
Internal Services Operations
(Fund GF 050, Subfund 050)

Revenues:	**2011-12**
Carryover	$521,000
User Access Fees	10,800,000
Bond Proceeds	83,000
Miscellaneous Revenues	6,000
Total	$11,410,000

Expenditures:	
Operating Expenditures	$9,679,000
Administrative Reimbursement	400,000
Transfer to General Fund for Countywide Procurement Activities (Fund 010)	677,000
Transfer to Sustainability, Planning, and Economic Enhancement (Fund 120, Subfund 121)	654,000
Total	$11,410,000

FINANCE
Internal Service Fund
(Fund GF 050, Subfund 053)

Revenues:	**2011-12**
Carryover	$834,000
Cash Management Fees and Other Revenues	1,776,000
Credit and Collections Charges	2,972,000
Transfer from Fund 030 for FAMIS/ADPICS	666,000
Total	$6,248,000

Expenditures:	
Cash Management Operating Expenditures	$1,744,000
Credit and Collections Expenditures	2,628,000
FAMIS/ADPICS Expenditures	666,000
Transfer to Capital Outlay Reserve (Fund 310, Subfund 313)	1,210,000
Total	$6,248,000

CLERK OF COURTS
Records Management
(Fund GF 050, Subfund 057)

Revenues:	2011-12
Carryover	$546,000
Fees and Charges	1,645,000
Total	$2,191,000

Expenditures:	
Operating Expenditures	$2,191,000

INFORMATION TECHNOLOGY
(Fund GF 060, Various Subfunds)

Revenues:	2011-12
Transfer from Countywide General Fund	$20,733,000
Transfer from Unincorporated Municipal Service Area General Fund	7,669,000
Transfer From SOF Recording Fee	2,200,000
Charges to Departments for Telephone Services	18,633,000
Transfer From Fund 100, Subfund 104, Project 104141	1,200,000
Proprietary Fees	800,000
Intra Departmental Transfers	8,704,000
Charges to Departments for Services	72,838,000
Total	$132,777,000

Expenditures:	
Operating Expenditures	$109,580,000
Charges for Telephone Services	16,837,000
Charges to Debt Service (Project 298500 & 298300)	1,797,000
Charges to Debt Service (Project 213724)	383,000
Transfer to COR for Cyber Security Debt Service	1,548,000
Transfer to COR for Enterprise IT Capital Investment Fund	2,632,000
Total	$132,777,000

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
Environmentally Endangered Lands Program (EEL)
(Fund GF 080, Subfunds 081 and 082)

Revenues:	2011-12
Carryover	$33,665,000
Carryover of Restricted Reserves for Land Management	20,000,000
Miscellaneous Reimbursements	1,500,000
Interest Earnings	500,000
Total	$55,665,000

Expenditures:	
Transfer to Environmental Resources Management for EEL Administration, Planning and Design (Fund 030, Subfund 039)	$800,000
Land Acquisition	850,000
Land Management	3,500,000
Reimbursement to Public Works for Land Acquisition Costs	150,000
Cash Reserve	50,365,000
Total	$55,665,000

MIAMI-DADE LIBRARY
Operations
(Fund SL 090, Subfunds 091, 092, 093, 095, 099)

Revenues:	**2011-12**
Ad Valorem Revenue	$29,197,000
Carryover	51,109,000
State Aid to Public Libraries	500,000
Library Fines and Fees	869,000
Interest Earnings	500,000
Miscellaneous Revenue	34,000
Total	$82,209,000
Expenditures:	
Library Operations	$52,191,000
Administrative Reimbursement	1,753,000
Transfer to pay debt service (Fund D5 213 2 E7 213722)	1,824,000
Debt Service Payment (TECHO)	135,000
Operating Reserves	26,306,000
Total	$82,209,000

LAW LIBRARIES
(Fund SO 100, Subfund 102, Project 102001)

Revenues:	**2011-12**
Carryover	$60,000
Criminal Court Costs Fees	432,000
Service Charges	190,000
Occupational Licenses	85,000
Miscellaneous Revenue	85,000
Interest Earnings	1,000
Total	$853,000
Expenditures:	
Operating Expenditures	$853,000

LAW LIBRARY B
(Fund SO 100, Subfund 102, Project 102004)

Revenues:	**2011-12**
Carryover	$801,000
Interest	3,000
Total	$804,000
Expenditures	
Operating Expenditures	$804,000

LEGAL AID SOCIETY
(Fund SO 100, Subfund 103)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$1,588,000
Miscellaneous Revenue	367,000
Civil Pro Bono Program Revenue	400,000
Criminal Court Costs Fees	432,000
Carryover	279,000
Victims of Crime Act Grant	77,000
State and Federal Grants	489,000
Total	$3,632,000
Expenditures:	
Operating Expenditures	$3,632,000

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
(Fund SO 100, Subfund 104, Project 104123)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$64,000
Miscellaneous Revenue	77,000
Film Permitting Fees	90,000
Carryover	60,000
Total	$291,000
Expenditures:	
Operating Expenditures	$291,000

Protocol Fund
(Fund SO 100, Subfund 104, Project 104126)

Revenues:	**2011-12**
Carryover	$15,000
Expenditures:	
Operating Expenditures	$15,000

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
(Fund SO 100, Subfund 104, Project 104140)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$1,043,000
Contribution from Greater Miami Convention & Visitors Bureau	100,000
Carryover	60,000
Total	$1,203,000
Expenditures:	
Operating Expenditures	$1,203,000

INFORMATION TECHNOLOGY
800 Megahertz Radio System Maintenance
(Fund SO 100, Subfund 104, Project 104141)

Revenues:	**2011-12**
Traffic Fines	$1,200,000
Expenditures:	
Transfer to Fund 060, Subfund 004	$1,200,000

JUDICIAL ADMINISTRATION
Driving While License Suspended Traffic School (AOC)
(Fund SO 100, Subfund 106, Project 106003)

Revenues:	**2011-12**
Carryover	$420,000
Program Fees	450,000
Interest	15,000
Total	$885,000
Expenditures:	
Operating Reserves	$388,000
Operating Expenditures	497,000
	$885,000

Court Standby Program (SAO)
(Fund SO 100, Subfund 106, Project 106005)

Revenues:	**2011-12**
Carryover	$283,000
Transfer from the Miami-Dade Police Department	164,000
Interest Earnings	2,000
Contribution from Municipal Police Departments	268,000
Total	$717,000
Expenditures:	
Operating Expenditures	$717,000

Self Help Unit (AOC)
(Fund SO 100, Subfund 106, Project 106006)

Revenues:	**2011-12**
Carryover	$596,000
Interest	4,000
Program Imcome	790,000
Total	$1,390,000
Expenditures:	
Operating Reserves	$224,000
Operating Expenditures	1,166,000
Total	$1,390,000

Miami-Dade County Adult Drug Court (AOC)
(Fund SO 100, Subfund 106, Project 106007)

Revenues:	**2011-12**
Carryover	$90,000
Process Server Fees	15,000
Total	$105,000
Expenditures:	
Operating Expenditures	$15,000
Operating Reserves	90,000
Total	$105,000

Process Servers
(Fund SO 100, Subfund 106, Project 106009)

Revenues:	**2011-12**
Carryover	$110,000
Interest	$1,000
Process Server Fees	158,000
Total	$269,000
Expenditures:	
Operating Expenditures	$152,000
Operating Reserves	117,000
Total	$269,000

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Teen Court Program
(Fund SO 100, Subfund 106, Project 106129)

Revenues:	**2011-12**
Traffic Court Fees	$1,200,000
Interest Earnings	5,000
Carryover	293,000
Total	$1,498,000
Expenditures:	
Teen Court Juvenile Diversion and Intervention Program	$1,378,000
Reimbursement to expense for Juvenile Services Department	120,000
Total	$1,498,000

INTERNAL SERVICES
Caleb Center Special Revenue Fund
(Fund SO 100, Subfund 107, Project 107032)

Revenues:	**2011-12**
Carryover	$30,000
Facility Rental Fees	30,000
Interest Earnings	1,000
Total	$61,000
Expenditures:	
Facility Improvements (Current and Future)	$61,000

OFFICE OF INSPECTOR GENERAL
(Fund SO 100, Subfund 108, Project 108000)

Revenues:	**2011-12**
Carryover	$571,000
Fees for Audits of County Contracts	3,080,000
Miami International Airport Oversight	400,000
Miami-Dade Water and Sewer Department Oversight	200,000
Miami-Dade Solid Waste Management Oversight	50,000
Miami-Dade Transit Oversight	50,000
Miami-Dade County School Board Oversight	250,000
Marlins Stadium Oversight	200,000
Interest Earnings	15,000
Total	$4,816,000
Expenditures:	
Operating Expenditures	$4,816,000

COMMISSION ON ETHICS AND PUBLIC TRUST
(Fund SO 100, Subfund 108, Project 108001)

Revenues:	**2011-12**
Transfer from Lobbyist Trust Fund	$38,000
Fees and Charges	30,000
Total	$68,000
Expenditures:	
Operating Expenditures	$68,000

LEASE SUBLEASE AGREEMENT
Special Revenue Fund
(Fund SO 100, Subfund 109)

Revenues:	**2011-12**
Interest Earnings	$2,343,000
Total	$2,343,000
Expenditures:	
Rental Expense	$2,343,000

FIRE RESCUE
(Fund SO 100, Subfund 111)

Revenues:	**2011-12**
Radiological Emergency Preparedness Agreement with Florida Power and Light	$315,000
Expenditures:	
Operating Expenditures	$315,000

CORRECTIONS AND REHABILITATION
Special Revenue Operations
(Fund SO 110, Subfund 111)

Revenues:	**2011-12**
Carryover	$4,885,000
Subsistence and Uniform Fees	1,000,000
Jail Commissary Commission	1,344,000
Boot Camp Industries Fees	320,000
Monitored Release Fees	305,000
Law Enforcement Education Fund (Second Dollar Fines)	162,000
Pretrial Volunteer Receipts	27,000
Food Catering Service Receipts	95,000
Total	$8,138,000
Expenditures:	
Jail Commissary	$2,112,000
Monitored Release	541,000
Rehabilitation Work Crew Expenses (Boot Camp)	166,000
Law Enforcement Education	541,000
Inmate Industry Operations	623,000
Fee Supported Boot Camp Expenditures	1,700,000
Other Operating Expenses	1,932,000
Transfer to Inmate Welfare Trust Fund (Fund 600, Subfund 601)	523,000
Total	$8,138,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Special Revenue Operations
(Fund SO 110, Subfund 112)

Revenues:	**2011-12**
Transfer from Unincorporated Municipal Service Area General Fund	$4,830,000
Carryover	2,187,000
First Dollar Fines	74,000
Second Dollar Fines	325,000
Law Enforcement Training Traffic Violation Fines	1,000,000
School Crossing Guard Parking Ticket Surcharge (Transfer from Fund 110, Subfund 115)	1,977,000
Total	$10,393,000
Expenditures:	
Education and Training	$3,586,000
School Crossing Guard Program	6,807,000
Total	$10,393,000

JUVENILE SERVICES
(Fund SO 110, Subfund 112, Project 112200)

Revenues:	**2011-12**
Carryover	$367,000
Traffic Ticket Surcharge	432,000
Total	$799,000
Expenditures:	
Juvenile Assessment Center Expenditures	$799,000

MEDICAL EXAMINER
Special Services Fund
(Fund SO 110, Subfund 113, Project 113030)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$8,625,000
Service Fees	677,000
Total	$9,302,000
Expenditures:	
Operating Expenditures	$9,302,000

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
Community Antenna Television (CATV) Systems
Capital Contribution Fund
(Fund SO 110, Subfund 114)

Revenues:	**2011-12**
Capital Contribution	$300,000
Carryover	58,000
	$358,000
Expenditures:	
Transfer to Capital Outlay Reserve (Fund 310)	$309,000
Operating Expenditures	49,000
	$358,000

SCHOOL CROSSING GUARD TRUST FUND
(Fund SO 110, Subfund 115)

Revenues:	**2011-12**
Parking Ticket Surcharge for School Crossing Guard Programs	$3,190,000
Expenditures:	
Transfer to Miami-Dade Police Department (Fund 110, Subfund 112)	$1,977,000
Disbursements to Municipalities	1,213,000
Total	$3,190,000

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
(Fund SO 120, Subfund 121)

Revenues:	**2011-12**
Transfer from User Access Fee (Fund 50, Subfund 50)	$654,000
Transfer from Capital Working Fund	2,901,000
Contract Monitoring Fees	195,000
Miscellaneous Revenue	5,000
Total	$3,755,000
Expenditures:	
Operating Expenditures	$3,755,000

ECONOMIC DEVELOPMENT
(Fund SO 120, Subfund 122)

Revenues:	**2011-12**
Local Business Tax Receipts	$3,749,000
Expenditures:	
Transfer to Beacon Council	$3,749,000

PARKS, RECREATION AND OPEN SPACES
Zoo Miami
(Fund SO 125, Subfund 126)

Revenues:	**2011-12**
Transfer from Countywide General Fund	$8,045,000
Admission, Concession, and Other Fees	9,521,000
Carryover	1,350,000
Total	$18,916,000
Expenditures:	
Operating Expenditures	$18,916,000

CULTURAL AFFAIRS
(Fund SO 125, Subfund 127)

Revenues:	**2011-12**
Carryover	$2,914,000
Transfer from Countywide General Fund	7,712,000
Transfer from UMSA General Fund	513,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	3,372,000
Transfer from Tourist Development Tax Surtax (Fund 150, Subfund 152)	49,000
Convention Development Tax Proceeds (Fund 160, Subfund 162)	3,074,000
State of Florida Artistic Automobile License Tag Revenue	35,000
Children's Trust Grant	996,000
Fees and Charges for Miami-Dade County Auditorium, Joseph Caleb Auditorium, and African Heritage Cultural Arts Center	891,000
Total	$19,556,000
Expenditures:	
Administrative Expenditures	$2,883,000
Grants to/Programs for Artists and Non-Profit Cultural Organizations	12,128,000
South Miami-Dade Cultural Arts Center Operations	2,947,000
Miami-Dade County Auditorium, Joseph Caleb Auditorium, and African Heritage Cultural Arts Center Operations	1,598,000
Total	$19,556,000

CULTURAL AFFAIRS
Art in Public Places Program
(Fund SO 125, Subfund 128)

Revenues:	**2011-12**
Carryover	$3,921,000
Revenues from Proprietary Capital Projects	4,922,000
Total	$8,843,000
Expenditures:	
Administrative Expenditures	$1,151,000
Administrative Reimbursement	23,000
Artwork and Program Expenditures	3,748,000
Conservation and Maintenance of Collections	627,000
Reserve for Artwork and Program Expenditures	3,294,000
Total	$8,843,000

PARKS, RECREATION AND OPEN SPACES
Grants
(Fund SO 130)

Revenues:	**2011-12**
Grant Revenue	$6,104,000
Expenditures:	
Boating related improvements	$943,000
Greenway and Trails Network	3,892,000
Zoo Miami Amphitheatre	1,084,000
Transfer of FBIP revenue to GF 040 for Marinas Debt Service	185,000
Total	$6,104,000

STORMWATER UTILITY FUND
(Fund SU 140, Subfund 141)

Revenues:	**2011-12**
Carryover	$31,322,000
Stormwater Utility Fees	31,310,000
Municipal Reimbursements	1,871,000
Interest Earnings	250,000
Total	$64,753,000

Expenditures:	
Transfers:	
Stormwater Utility Capital Improvement Program (Fund 310, Subfund 316)	$13,293,000
Debt Service Revenue Fund (Project 211101, 1999 Series)	2,902,000
Debt Service Revenue Fund (Project 211101, 2004 Series)	4,717,000
Environmental Resources Management Operations (Fund 140, Subfund 142)	8,651,000
Public Works Operations (Fund 140, Subfund 143)	18,434,000
Cash Reserve for Future Projects	16,756,000
Total	$64,753,000

STORMWATER UTILITY PROGRAM
Permitting, Environment, and Regulatory Affairs
(Fund SU 140, Subfund 142)

Revenues:	**2011-12**
Transfer from Stormwater Utility Fund (Fund SU 140, Subfund 141)	$8,651,000

Expenditures:	
Administrative Reimbursement	$215,000
Consumer Services Department National Pollution Discharge Elimination	40,000
Stormwater Utility Billing and Collections	2,243,000
Stormwater Planning	4,863,000
Stormwater National Pollutant Discharge Elimination System and Flood Control	1,072,000
Stormwater Special Projects	218,000
Total	$8,651,000

PUBLIC WORKS AND WASTE MANAGEMENT
Drainage Operations
(Fund SU 140, Subfund 143)

Revenues:	**2011-12**
Interagency Transfer	$4,000
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	18,434,000
Total	$18,438,000

Expenditures:	
Municipal and Unincorporated Municipal Service Area Canal Maintenance and Drain Cleaning	$16,084,000
Administrative Reimbursement	481,000
Intradepartmental Transfers	1,873,000
Total	$18,438,000

HOMELESS TRUST
Reserves
(Fund ST 150, Subfund 150)

Revenues:	**2011-12**
Carryover -Capital Reserve	$2,501,000
Interest Income	25,000
Carryover -Tax Equalization Reserve	3,276,000
Transfer from Homeless Trust Operations and Capital (Fund 150, Subfund 155)	1,442,000
Total	$7,244,000

Expenditures:	
Capital Reserve	$2,501,000
Tax Equalization Reserve	4,743,000

Total	$7,244,000

TOURIST DEVELOPMENT TAX
(Fund ST 150, Subfund 151)

Revenues:	**2011-12**
Tourist Development Tax	$17,032,000
Expenditures:	
Advertising and Promotion (Convention and Visitors Bureau)	$8,979,000
Transfer to Debt Service (Project 205800)	3,326,000
Transfer to Cultural Affairs Council (CAC) (Fund 125, Subfund 127)	3,231,000
Transfer to CAC (Fund 720, Subfund 721)	95,000
Tourist Development Council (TDC) Grants	1,000,000
Transfer to General Fund for Administrative Reimbursement	240,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	141,000
Transfer to Fund 030 Subfund 031 for TDC Administrative Support (Finance)	20,000
Total	$17,032,000

TOURIST DEVELOPMENT SURTAX
(Fund ST 150, Subfund 152)

Revenues:	**2011-12**
Tourist Development Tax	$5,199,000
Expenditures:	
Advertising and Promotion (Convention and Visitors Bureau)	$4,977,000
Transfer to General Fund for Administrative Reimbursement	73,000
Transfer to Fund 125, Subfund 127 for TDC Administrative Support	49,000
Tourist Development Council (TDC) Grants	100,000
Total	$5,199,000

PROFESSIONAL SPORTS FRANCHISE FACILITY TAX
(Fund ST 150, Subfund 154)

Revenues:	**2011-12**
Professional Sports Franchise Facility Tax	$8,515,000
Expenditures:	
Transfer to Debt Service Fund (Project 205800)	$8,515,000

HOMELESS TRUST
Operations and Capital
(Fund ST 150, Subfund 155)

Revenues:	**2011-12**
Food and Beverage Tax (1%) Proceeds	$14,118,000
Private Sector Contribution	300,000
Food and Beverage Tax Interest	16,000
Carryover	1,769,000
Transfer from Domestic Violence Oversight Board Trust Fund (Fund 150, SubFund 156)	1,853,000
Total	$18,056,000
Expenditures:	
Homeless Trust Operations	$14,615,000
Domestic Violence Shelter Operations	1,853,000
Payment of County Rent to General Services Administration	101,000
Administrative Reimbursement	45,000
Transfer to Homeless Trust Reserves (Fund 150, Subfund 150)	1,442,000
Total	$18,056,000

HOMELESS TRUST
Domestic Violence Oversight Board Trust Fund
(Fund ST 150, Subfund 156)

Revenues:	**2011-12**
Carryover	$10,760,000
Food and Beverage Tax (1%) Proceeds	2,491,000
Food and Beverage Tax Interest	49,000
Total	$13,300,000

Expenditures:	
Transfer to Homeless Trust Operations and Capital (Fund 150, Subfund 155)	$1,853,000
Reserve for Future Year Domestic Violence Center Debt Service	2,500,000
Reserve for Future Year Domestic Violence Center Operations	8,947,000
Total	$13,300,000

CONVENTION DEVELOPMENT TAX
(Fund ST 160, Subfunds 162 and 164)

Revenues:	**2011-12**
Convention Development Tax Proceeds	$48,865,000
Transfer from Shortfall Reserve (Fund 160 Subfund 163)	6,921,000
Performing Arts Center Repayment	1,300,000
Basketball Properties- Development Agreement Fees	111,000
Total	$57,197,000

Expenditures:	
Debt Service Fund (Projects 206100, 206300, 206602)	$25,086,000
Payment to the City of Miami Beach	4,500,000
Transfer to Cultural Affairs for Grants (Fund 125 Subfund 127)	1,000,000
Performing Arts Center Trust Subsidy	7,650,000
Transfer to Cultural Affairs (South Miami-Dade Cultural Arts Center (Fund 125 Subfund 127))	770,000
American Airlines Arena-related Costs	6,400,000
Payment to the City of Miami	3,000,000
Arena Management	500,000
Transfer to Park and Recreation (Fund 040 Subfund 01)	1,000,000
Transfer to Vizcaya Operating Subsidy (Fund 450, Subfund 001)	1,121,000
Transfer to Cultural Programs (Museum Operating Grants) (Fund 030, Subfund 033)	3,522,000
Performing Arts Center Trust Operating Subsidy	344,000
New World Symphony	1,000,000
Transfer to Cultural Affairs for Community-based Cultural Facilities (Fund 125 Subfund 127)	1,304,000
Total	$57,197,000

CONVENTION DEVELOPMENT TAX
Shortfall Reserve
(Fund ST 160, Subfund 163)

Revenues:	**2011-12**
Shortfall reserve	$26,071,000

Expenditures:	
Transfer to Convention and Development Tax (Fund ST 160 Subfund 162)	$6,921,000
Convention Development Tax Shortfall Reserve	19,150,000
Total	$26,071,000

HOUSING FINANCE AUTHORITY
(Fund OE 170, Subfund 040)

Revenues:	**2011-12**
Housing Fees and Charges	$1,020,000
Carryover	4,827,000
Interest Income	700,000
Miscellaneous Revenues	50,000
Total	$6,597,000

Expenditures:	
Operating Expenditures	$1,714,000
Administrative Reimbursement	52,000
Reserves	4,831,000

Total	$5,408,000

DEBT SERVICE FUND

General Obligation Bonds

General Obligation Bonds – Fund 201
Fund Type: D1 – Subfund: 2A1
Interest and Sinking Fund

Project: 201100

Revenues:	**2011-12**
Ad Valorem – Countywide (Tax Roll: $186,962,023,337)	$6,516,000
Interest Earned on Good Faith Deposit	2,000
Interest on Deposits and Investments	15,000
Programmed Cash Reserve	1,500,000
Total	$8,033,000

Expenditures:	
Principal Payments on Bonds	$4,260,000
Interest Payments on Bonds	2,760,000
Reserve for Bond Service	1,000,000
Trustee and Paying Agent Fees	7,000
Other General and Administrative Expenses	2,000
Arbitrage Rebate Computation Services	4,000
Total	$8,033,000

Safe Neighborhood Park Program Bonds

General Obligation Bonds – Fund 201
Fund Type: D1 – Subfund: 2A1
Interest and Sinking Fund

Project: 201117

Revenues:	**2011-12**
Ad Valorem – Countywide (Tax Roll: $186,962,023,337)	$6,395,000
Programmed Cash Reserve	1,900,000
Interest on Deposits and Investments	6,000
Total	$8,301,000

Expenditures:	
Principal Payments of Bonds	$2,890,000
Interest Payments on Bonds	3,978,000
Reserve for Bond Service	1,400,000
Transfer to Bond Administration (Fund 030, Subfund 031)	18,000
Other General and Administrative Expenses	6,000
Arbitrage Rebate Computation Services	9,000
Total	$8,301,000

Building Better Communities Program Bonds

General Obligation Bonds – Fund 201
Fund Type: D1 – Subfund: 2A1

Interest and Sinking Fund

Project: 201119

Revenues:	**2011-12**
Ad Valorem – Countywide (Tax Roll: $186,962,023,337)	$37,709,000
Programmed Cash Reserve	33,200,000
Interest on Deposits and Investments	100,000
Total	$71,009,000
Expenditures:	
Principal Payments on Bonds	$11,500,000
Interest Payments on Bonds	47,657,000
Reserve for Bond Service	11,718,000
Transfer to Bond Administration (Fund 030, Subfund 031)	119,000
Other General and Administrative Expenses	5,000
Arbitrage Rebate Computation Services	10,000
Total	$71,009,000

Fire Rescue District Bonds

Special Obligation Bonds – Fire Rescue District – Fund 203
Fund Type: D3 – Subfund: 2F1
Fire Rescue District Series "1996 and 2002" – Debt Service Fund

Project: 203101

Revenues:	**2011-12**
Ad Valorem – Fire Rescue District (Tax Roll: $109,960,941,000)	$1,368,000
Programmed Cash Reserve	1,578,000
Interest on Deposits and Investments	15,000
Total	$2,961,000
Expenditures:	
Principal Payments on Bonds	$810,000
Interest Payments on Bonds	540,000
Reserve for Future Debt Service	1,599,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Other General and Administrative Expenses	6,000
Arbitrage Rebate Computation Service	3,000
Total	$2,961,000

Guaranteed Entitlement

Special Obligation Bonds – Guaranteed Entitlement – Fund 204
Fund Type: D4 – Subfund: 2G1
Guaranteed Entitlement Revenue Fund

Project: 204101

Revenues:	**2011-12**
Total Guaranteed Entitlement Receipts (Transfer from State Revenue Sharing - Fund 510, Subfund 512)	$13,642,000
Expenditures:	
Transfers to Bond Service Account:	
Series 2007 Bonds (Project 204614)	$13,642,000

Special Obligation Bonds – Guaranteed Entitlement – Fund 204
Fund Type : D4 – Subfund: 2G7
Guaranteed Entitlement Refg. Series "2007" – Bond Service Account

Project: 204614

Revenues:	**2011-12**
Interest Earnings	$15,000
Programmed Cash Reserve	2,285,000
Transfer from Revenue Account (Project 204101)	13,642,000
Total	$15,942,000

Expenditures:	
Principal Payment on Bonds – Series 2007	$9,705,000
Interest Payments on Bonds – Series 2007	3,926,000
Reserve for Future Debt Service	2,272,000
Transfer to Bond Administration (Fund 030, Subfund 031)	34,000
General Administration Services	3,000
Arbitrage Rebate Computation Services	2,000
Total	$15,942,000

Professional Sports Franchise Tax Bonds

Special Obligation Bonds – Prof. Sports Franchise Tax - Fund 205
Fund Type: D5 - Subfund: 2S8
Prof. Sports Franchise Tax – Revenue Fund

Project: 205800

Revenues:	**2011-12**
Transfer from Tourist Development Tax (Fund 150; Sufund 151)	$3,326,000
Transfer from Professional Sports Franchise Tax Revenue (Fund 150, Subfund 154)	8,515,000
Total	$11,841,000

Expenditures:	
Transfer to Debt Service Fund - Series 2009A (Project 205901)	$205,000
Transfer to Debt Service Fund – Series 2009 B (Project 205911)	373,000
Transfer to Debt Service Fund – Series 2009 C (Project 205921)	5,878,000
Transfer to Debt Service Fund – Series 2009 D (Project 205931)	357,000
Transfer to Debt Service Fund - Series 2009E (Project 205941)	4,763,000
Transfer to Surplus Fund (Project 205804)	265,000
Total	$11,841,000

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S8
Prof. Sports Franchise Tax Refunding – Surplus Fund/Shortfall Reserve

Project: 205804

Revenues:	**2011-12**
Interest Earnings	$30,000
Transfer from Revenue Fund (Project 205800)	265,000
Programmed Cash Reserve	7,239,000
Total	$7,534,000

Expenditures:	
Transfer to Project 213426 (Cap. Asst Acq. Bds 02A- Crandon Clubhouse)	$350,000
Transfer to Project 214104 (SO Notes 08A- Crandon Clubhouse)	169,000
Reserve for Future Debt Service	7,015,000
Total	$7,534,000

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Refunding – Series "2009A" Debt Service Fund

Project: 205901

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 205800)	$205,000
Cash Carryover	1,380,000
Total	$1,585,000
Expenditures:	
Principal Payment on Bonds	$1,285,000
Interest Payment on Bonds	95,000
Reserve for Future Debt Service	200,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Arbitrage Rebate Computation Services	2,000
Total	$1,585,000

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Refunding – Taxable Series "2009B" Debt Service Fund

Project: 205911

Revenues:	**2011-12**
Programmed Cash Carryover	$185,000
Transfer from Revenue Fund (Project 205800)	373,000
Total	$558,000
Expenditures:	
Interest Payment on Bonds	370,000
Reserve for Future Debt Service	185,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	2,000
Total	$558,000

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Series "2009C" Debt Service Fund

Project: 205921

Revenues:	**2011-12**
Programmed Cash Reserve	$1,995,000
Transfer from Revenue Fund (Project 205800)	5,878,000
Total	$7,873,000
Expenditures:	
Interest Payment on Bonds	$3,986,000
Reserve for Future Debt Service	3,873,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses	2,000
Total	$7,873,000

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Taxable Series "2009D" Debt Service Fund

Project: 205931

Revenues:	**2011-12**
Programmed Cash Reserve	$177,000
Transfer from Revenue Fund (Project 205800)	357,000
Interest Earnings	
Total	$534,000

Expenditures:

Interest Payment on Bonds	$354,000
Reserve for Future Debt Service	177,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Arbitrage Rebate Computation Services	2,000
Total	$534,000

Special Obligation Bonds – Prof. Sports Franchise Tax – Fund 205
Fund Type: D5 – Subfund: 2S9
Prof. Sports Franchise Tax Revenue – Variable Rate Series "2009E" Debt Service Fund

Project: 205941

Revenues:	**2011-12**
Programmed Cash Reserve	$1,554,000
Transfer from Revenue Fund (Project 205800)	4,763,000
Total	$6,317,000

Expenditures:

Interest Payment on Bonds	$3,232,000
Reserve for Future Debt Service	1,675,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses (LOC and Remarketing)	1,400,000
Total	$6,317,000

Convention Development Tax Bonds

Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P1
Spec. Oblig. & Refg. Bonds (CDT) – Series "1996A & B" – Revenue Fund

Project: 206100

Revenues:	**2011-12**
Interfund Transfer – Convention Development Tax Trust (Fund 160, Subfund 162)	$10,857,000
Total	$11,857,000

Expenditures:

Transfers to Debt Service Fund: Series 1996B Bonds (Project 206201)	$11,857,000

Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund 2P2
Spec. Oblig. & Refg. Bonds (CDT) – Series "1996B" – Debt Service Fund

Project: 206201

Revenues:	**2011-12**
Programmed Cash Reserve – Series 1996B	$9,943,000
Transfer from Revenue Fund – CDT SWAP Receipts	1,000,000
Transfer from Revenue Fund – CDT Receipts (Project 206100)	10,857,000
Total	$21,800,000
Expenditures:	
Principal Payments on Bonds	$3,669,000
Interest Payments on Bonds	7,821,000
Reserve for Future Debt Service-Series 1996B	10,268,000
Transfer to Bond Administration (Fund 030, Subfund 031)	29,000
Trustee/Paying Agent Services & Fees	3,000
Arbitrage Rebate Computation Services	10,000
Total	$21,800,000

Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund 2P2
Spec. Oblig. & Refg. Bonds (CDT) – Series "1996B" – Reserve Fund

Project: 206202

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$16,579,000
Expenditures:	
Reserve for Future Debt Service	$16,579,000

Special Obligation and Refunding Bonds – Fund 206
Fund Type: D5 – Subfund: 2P3
Special Obligation & Refg. Bonds – (CDT) – Series "1997A, B and C" – Revenue Fund

Project: 206300

Revenues:	**2011-12**
Tax Receipts - Omni Tax Increment Account	$2,774,000
Interfund Transfer - Convention Development Tax Trust (Fund 160, Subfund 162)	11,569,000
CDT SWAP Receipts	3,000,000
Total	$17,343,000
Expenditures:	
Transfers to Debt Service Fund:	
Series 1997A Bonds (Project 206301)	$1,430,000
Series 1997B Bonds (Project 206401)	2,824,000
Series 1997B SWAP (Project 206401)	3,000,000
Series 1997C Bonds (Project 206501)	2,522,000
Series 2005B Bonds (Project 206602)	2,660,000
Sunshine State Loan Project 298500 - for PAC	1,152,000
Sunshine State Loan Project 298502 - for PAC	2,000,000
Sunshine State Loan Project 298502 - for PAC	765,000
Sunshine State Loan Project 298503 - for PAC	990,000
Total	$17,343,000

Special Obligation and Refunding Bonds – Fund 206
Fund Type: D5 – Subfund: 2P3
Special Obligation & Refunding Bonds – (CDT) – Series "1997A" Debt Service Fund

Project: 206301

Revenues:	**2011-12**
Programmed Cash Reserve – Series 1997A – Omni	$20,337,000
Interest Earnings	60,000
Transfer from Revenue Fund (Project 206300)	1,430,000
Total	$21,827,000
Expenditures:	
Reserve for Future Debt Service – Series 1997A	$21,823,000
Arbitrage Rebate Computation Services	2,000
Other General and Administrative Expenses	2,000
Total	$21,827,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P3
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "1997A, B, C" - Reserve Fund

Project: 206302

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$29,288,000
Programmed Cash Reserve	5,348,000
Interest Earnings	20,000
Total	$34,656,000

Expenditures:	
Reserve for Future Debt Service - Cash	$5,368,000
Reserve for Future Debt Service - Non Cash	29,288,000
Total	$34,656,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P4
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "1997B" - Debt Service Fund

Project: 206401

Revenues:	**2011-12**
Programmed Cash Reserve – Series 1997B	$2,941,000
Transfer from Revenue Fund – (Project 206300)	2,824,000
Transfer from Revenue Fund – CDT SWAP (Project 206300)	3,000,000
Interest Earnings	20,000
Total	$8,785,000

Expenditures:	
Interest Payments on Series 1997B Bonds	$5,843,000
Reserve for Future Debt Service – Series 1997B	2,922,000
Other General and Administrative Expenses	2,000
Arbitrage Rebate Computation Services	3,000
Transfer to Bond Administration (Fund 030, Subfund 031)	15,000
Total	$8,785,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P4
Subordinate Spec. Oblig. & Refg. Bonds (CDT) – Series "1997C" - Debt Service Fund

Project: 206501

Revenues:	**2011-12**
Programmed Cash Reserve – Series 1997C	$1,985,000
Transfer from Revenue Fund – (Project 206300)	2,522,000
Total	$4,507,000

Expenditures:	
Principal Payments on Series 1997C Bonds	$965,000
Interest Payments on 1997C Bonds	1,020,000
Reserve for Future Debt Service – Series 1997C	2,515,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Total	$4,507,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "2005B" - Debt Service Fund

Project: 206602

Revenues:	**2011-12**
Programmed Cash Carryover	$1,326,000
Transfer from Revenue Fund - (Project 206300)	2,660,000
Total	$3,986,000
Expenditures:	
Interest Payments on Series 2005B Bonds	$2,651,000
Reserve for Future Debt Service – Series 2005B	1,326,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Total	$3,986,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "2005A & B" - Reserve Fund

Project: 206603

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$16,753,000
Expenditures:	
Reserve for Future Debt Service - Non Cash	$16,753,000

Subordinate Special Obligation and Refunding Bonds – (CDT) – Fund 206
Fund Type: D5 – Subfund: 2P6
Subordinate Spec. Oblig. & Refg. Bonds – (CDT) – Series "2009" - Reserve Fund

Project: 206702

Revenues:	**2011-12**
Programmed Cash Reserve	$9,121,000
Expenditures:	
Reserve for Future Debt Service	$9,121,000

Public Service Tax UMSA Bonds

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series "1999" –

Project: 208409

Revenues:	**2011-12**
Transfer from Unincorporated Municipal Service Area General Fund	$4,053,000
Transfer from Countywide General Fund	207,000
Transfer from Local Option Tax	1,150,000
Interest Earnings	10,000
Programmed Cash Reserve	4,127,000
Total	$9,547,000
Expenditures:	
Principal Payments on Bonds	$2,860,000
Interest Payments on Bonds	2,472,000
Reserve for Future Debt Service	4,200,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	13,000
Total	$9,547,000

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series "1999" – Reserve Fund

Project: 208410

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$5,405,000
Expenditures:	
Reserve for Future Debt Service	$5,405,000

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series "2002" – Debt Service Fund

Project: 208511

Revenues:	**2011-12**
Transfer from Unincorporated Municipal Service Area General Fund	$3,822,000
Transfer from Countywide General Fund	138,000
Interest Earnings	4,000
Programmed Cash Reserve	1,090,000
Total	$5,054,000
Expenditures:	
Principal Payments on Bonds	$1,800,000
Interest Payments on Bonds	2,180,000
Reserve for Future Debt Service	1,054,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Arbitrage Rebate Computation Services	10,000
Total	$5,054,000

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax – UMSA – Series "2002" – Reserve Fund

Project: 208512

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$4,032,000
Expenditures:	
Reserve for Future Debt Service	$4,032,000

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4 $28 Million
Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series "2006" – Debt Service Fund

Project: 208613

Revenues:	**2011-12**
Transfer from Unincorporated Municipal Service Area General Fund	$1,904,000
Programmed Cash Reserve	558,000
Total	$2,462,000
Expenditures:	
Principal Payments on Bonds	$800,000
Interest Payments on Bonds	1,117,000
Reserve for Future Debt Service	536,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	4,000
Total	$2,462,000

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series "2006" Reserve Fund

Project: 208614

Revenues:	2011-12
Programmed Surety Bond Reserve (Non-Cash)	$1,805,000
Expenditures:	
Reserve for Future Debt Service	$1,805,000

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4 $30 Million
Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series "2007" – Debt Service Fund

Project: 208715

Revenues:	2011-12
Transfer from Unincorporated Municipal Service Area General Fund	$2,045,000
Programmed Cash Reserve	618,000
Total	$2,663,000
Expenditures:	
Principal Payments on Bonds	$820,000
Interest Payments on Bonds	1,235,000
Reserve for Future Debt Service	601,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Arbitrage Rebate Computation Services	2,000
Total	$2,663,000

Special Obligation Bonds – Public Service Tax – Fund 208
Fund Type: D5 – Subfund: 2R4
Spec. Oblig. Rev. Bonds – Public Service Tax (UMSA) Series "2007" Reserve Fund

Project: 208716

Revenues:	2011-12
Programmed Surety Bond Reserve (Non-Cash)	$2,267,000
Expenditures:	
Reserve for Future Debt Service	$2,267,000

Transit System Sales Surtax Revenue Bonds

Transit System Sales Surtax Revenue Bonds General Segment
Fund Type: D5 – Subfund: 2T9 General Segment
Transit System Sales Surtax Revenue Fund

Project: 209400

Revenues:	2011-12
Transfer from Transit System Sales Surtax Revenue Fund (Fund Subfund)	$16,577,000
Deposit interest from GIC	92,000
Total	$16,669,000
Expenditures:	
Transfer to Debt Service Fund – Series 06 (209402)	$3,379,000
Transfer to Debt Service Fund – Series 08 (209403)	3,205,000
Transfer to Debt Service Fund – Series 09 (209404)	9,380,000
Transfer to Debt Service Fund – Series 09 (209405)	705,000
Total	$16,669,000

Transit System Sales Surtax Revenue Bonds General Segment
Fund Type: D5 – Subfund: 2T9 General Segment
Transit System Sales Surtax Reserve Fund

Project: 209401

Revenues:	**2011-12**
Programmed Cash Reserve (GIC)	$3,372,000
Programmed Surety Reserve (Non-Cash) - 2008	4,589,000
Programmed Cash Reserve	11,465,000
Total	$19,426,000
Expenditures:	
Reserve for Future Debt Service - Non-Cash	$4,589,000
Reserve for Future Debt Service	14,837,000
Total	$19,426,000

Transit System Sales Surtax Revenue Bonds, Series 06
Fund Type: D5 – Subfund: 2T9
Transit System Sales Surtax Debt Service Fund

Project: 209402

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 209400)	$3,379,000
Interest	4,000
Programmed Cash Reserve	843,000
Total	$4,226,000
Expenditures:	
Principal Payments on Bonds	$1,012,000
Interest Payments on Bonds	2,360,000
Reserve for Future Debt Service	843,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	3,000
Total	$4,226,000

Transit System Sales Surtax Revenue Bonds, Series 08
Fund Type: D5 – Subfund: 2T9
Transit System Sales Surtax Debt Service Fund

Project: 209403

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 209400)	$3,205,000
Interest	3,000
Programmed Cash Reserve	809,000
Total	$4,017,000
Expenditures:	
Principal Payments on Bonds	$803,000
Interest Payments on Bonds	2,402,000
Reserve for Future Debt Service	802,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	2,000
Total	$4,017,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 09A
Fund Type: D5 – Subfund: 2T9
Transit System Sales Surtax Debt Service Fund - Public Works Portion

Project: 209404

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 209400)	9,380,000
Federal Subsidy Receipts - BABs Series 2009B	2,415,000
Programmed Federal Subsidy Reserve - BABs Series 2009B	604,000
Programmed Cash Reserve	681,000
Total	$13,080,000
Expenditures:	
Interest Payments on Tax-Exempt Series 2009A Bonds	$2,280,000
Interest Payments on Taxable (BABs) Series 2009B Bonds	1,262,000
Reserve for Future Debt Service - Series 2009A	6,899,000
Reserve for Future Debt Service - Series 2009B	886,000
Reserve For Future Debt Payments	1,725,000
Transfer to Bond Administration (Fund 030, Subfund 031)	26,000
Arbitrage Rebate Computation Services	2,000
Total	$13,080,000

Transit System Sales Surtax Revenue Bonds (Tax Exempt), Series 2010 A
Fund Type: D5- Subfund: 2T9
Transit System Sales Surtax debt Service Fund - Public Works Portion

Project: 209405

Revenues:	**2011-12**
Transfer from Project Fund - Capitalized Interest	$1,486,000
Transfer from Revenue Fund (Project 209400)	705,000
Federal Subsidy Receipts - BABs Series 2010B	907,000
Programmed Cash Reserve - Capitalized Interest	495,000
Total	$3,593,000
Expenditures:	
Interest Payments on Tax-Exempt Series 2010A Bonds	$297,000
Interest Payments on Taxable (BABs) Series 2010B Bonds	2,590,000
Reserve for Future Debt Service - Series 2010A	276,000
Reserve for Future debt Service - Series 2010B	421,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Arbitrage Rebate Computation Services	2,000
Total	$3,593,000

Courthouse Center Bonds

Special Obligation Bonds – Courthouse Revenue Fund. – Fund 210
Fund Type: D5 – Subfund: 2C1
Spec. Oblig. Bonds – Revenue Fund

Project: 210100

Revenues:	**2011-12**
$15 Criminal and Civil Traffic Fines	$10,500,000
Expenditures:	
Transfer to Debt Service, Series 1998A (Project 210311)	$324,000
Transfer to Debt Service, Series 1998B (Project 210412)	3,405,000
Transfer to Debt Service, Series 2003 (Project 210513)	4,515,000
Transfer to Reserve Fund, (Project 210108)	2,256,000
Total	$10,500,000

Special Obligation Bonds – Courthouse Center Proj. – Fund 210
Fund Type: D5 – Subfund: 2C1
Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series "1994, 1995 & 1998"

Project: 210108

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$3,716,000
Programmed Cash Reserve	3,500,000
Transfer from Revenue Fund (Project 210100)	2,256,000
Total	$9,472,000
Expenditures:	
Reserve for Future Debt Service -Non-Cash	$3,716,000
Reserve for Future Debt Service - Cash (Proposed New Bonds)	5,756,000
Total	$9,472,000

Special Obligation Bonds – Courthouse Center Project – Fund 210
Fund Type: D5 – Subfund: 2C3
Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series "1998A" – Debt Service Fund

Project: 210311

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 210100)	$324,000
Programmed Cash Reserve	159,000
Total	$483,000
Expenditures:	
Principal Payment on Series 1998A Bonds	$145,000
Interest Payments on Series 1998A Bonds	173,000
Reserve for Future Debt Service	158,000
Other General and Administrative Expenses	4,000
Arbitrage Rebate Computation Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$483,000

Special Obligation Bonds – Courthouse Center Project – Fund 210
Fund Type: D5 – Subfund: 2C4
Spec. Oblig. Bonds – Courthouse Ctr. Proj. – Series "1998B" – Debt Service Fund

Project: 210412

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 210100)	
Programmed Cash Reserve	$3,405,000
Carryover	1,698,000
Interest Earnings	2,000
Total	$5,105,000
Expenditures:	
Principal Payment on Series 1998B Bonds	$2,315,000
Interest Payments on Series 1998B Bonds	1,081,000
Reserve for Future Debt Service - Series 1998B	1,697,000
Other General and Administrative Expenses	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	8,000
Arbitrage Rebate Computation Services	2,000
Total	$5,105,000

Special Obligation Bonds – Courthouse Center Project – Fund 210
Fund Type: D5 – Subfund: 2C5
Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. – Series "2003" – Debt Service Fund

Project: 210513

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 210100)	$4,515,000
Interest Earnings	2,000
Programmed Cash Reserve -Series A	1,103,000
Programmed Cash Reserve -Series B	191,000
Total	$5,811,000
Expenditures:	
Interest Payments on Series 2003A Bonds	$2,206,000
Interest Payments on Series 2003B Bonds	2,293,000
Reserve for Future Debt Service - Series A	1,103,000
Reserve for Future Debt Service - Series B	191,000
Other General and Administrative Expenses	5,000
Transfer to Bond Administration (Fund 030, Subfund 031)	9,000
Arbitrage Rebate Computation Services	4,000
Total	$5,811,000

Special Obligation Bonds – Courthouse Center Project – Fund 210
Fund Type: D5 – Subfund: 2C5
Spec. Oblig. Bonds – Juvenile Courthouse Ctr. Proj. Series "2003" – Reserve Fund

Project: 210514

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$7,496,000
Expenditures:	
Reserve for Future Debt Service	$7,496,000

Stormwater Utility Revenue Bonds

Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211
Fund Type: D5 – Subfund: 2U1
Stormwater Utility Revenue Bond Program - Revenue Fund

Project: 211101

Revenues:	**2011-12**
Transfer from Stormwater Revenue Fund (Fund 140, Subfund 141)	$7,637,000
Expenditures:	
Transfer to Debt Service Fund – Series 1999 (Project 211102)	$2,909,000
Transfer to Debt Service Fund – Series 2004 (Project 211104)	4,728,000
Total	$7,637,000

Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211
Fund Type: D5 – Subfund: 2U1
Stormwater Utility Revenue Bond Program Series "1999" Bonds, Debt Service Fund

Project: 211102

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 211101)	$2,909,000
Interest Earnings	2,000
Programmed Cash Reserve	1,451,000
Total	$4,362,000
Expenditures:	
Principal Payment on Bonds	$1,560,000
Interest Payments on Bonds	1,342,000
Reserve for Future Debt Service	1,451,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Arbitrage Rebate Computation Services	2,000
Total	$4,362,000

Special Obligation Bonds – Stormwater Utility Revenue Bond Program - Fund 211
Fund Type: D5 – Subfund: 2U1
Special Obligation Bonds - Reserve Fund

Project: 211103

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$7,626,000
Expenditures:	
Reserve for Future Debt Service	$7,626,000

Special Obligation Bonds – Stormwater Utility Revenue Bond Program – Fund 211
Fund Type: D5 – Subfund: 2U1 $60 Million
Stormwater Utility Revenue Bond Program Series "2004" Bonds, Debt Service Fund

Project: 211104

Revenues:	**2011-12**
Transfer from Revenue Fund (Project 211101)	$4,728,000
Interest Earnings	5,000
Programmed Cash Reserve	2,360,000
Total	$7,093,000
Expenditures:	
Principal Payments on Bonds	$1,705,000
Interest Payments on Bonds	3,014,000
Reserve for Future Debt Service	2,360,000
Transfer to Bond Administration (Fund 030, Subfund 031)	12,000
Arbitrage Rebate Computation Services	2,000
Total	$7,093,000

Special Oblig. Bonds – Floating/Fixed Rate Equip. Bonds – Series "1990" – Fund 213
Fund Type: D5 – Subfund: 2E3
Floating/Fixed Rate Equip. Bonds – Series "1990" (Golf Club of Miami)– Debt Service Fund

Project: 213314

Revenues:	**2011-12**
Programmed Cash Reserve	$2,000
Expenditures:	
Arbitrage Rebate Computation Services	$2,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 - Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"
Election Voting Equipment - $24,600,000

Project: 213420

Revenues:	**2011-12**
Transfer from Capital Outlay Reserve	$2,907,000
Programmed Cash Reserve, Series A	118,000
Total	$3,025,000
Expenditures:	
Principal Payment on Bonds, Series A	$2,720,000
Interest Payments on Bonds, Series A	236,000
Reserve for Future Debt Service, Series A	59,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	7,000
Total	$3,025,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series "2002" – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"
Coral Gables Courthouse - $6,300,000

Project: 213421

Revenues:	**2011-12**
Transfer from the Administrative Office of the Courts	$326,000
Programmed Cash Reserve, Series A	15,000
Total	$341,000

Expenditures:	
Principal Payment on Bonds, Series A	$290,000
Interest Payments on Bonds, Series A	30,000
Reserve for Future Debt Service, Series A	8,000
General and Administrative Expenses	10,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$341,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"
MLK Furniture, Fixtures & Equipment - $11,000,000

Project: 213423

Revenues:	**2011-12**
Transfer from Outlay Reserve (Fund 310 Subfund 313)	$1,294,000
Programmed Cash Reserve, Series A	61,000
Total	$1,355,000

Expenditures:	
Principal Payment on Bonds, Series A	$1,195,000
Interest Payments on Bonds, Series A	123,000
Reserve for Future Debt Service, Series A	31,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Total	$1,355,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"
Golf Club of Miami - Renovations - $6,400,000

Project: 213424

Revenues:	**2011-12**
Programmed Cash Reserve, Series A	$22,000
Transfer from Parks Golf Operations	466,000
Total	$488,000

Expenditures:	
Principal Payment on Bonds, Series A	$425,000
Interest Payments on Bonds, Series A	44,000
Reserve for Future Debt Service, Series A	11,000
General and Administrative Expenses	5,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$488,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"
Fire Department - Fleet Replacement - $12,850,000

Project: 213425

Revenues:	**2011-12**
Transfer from Fire Department (Fund 011, Subfund 111)	$1,398,000
Programmed Cash Reserve, Series A	66,000
Total	$1,464,000
Expenditures:	
Principal Payment on Bonds, Series A	$1,290,000
Interest Payments on Bonds, Series A	133,000
Reserve for Future Debt Service, Series A	34,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	4,000
Total	$1,464,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"
Park & Recreation - Construction of Crandon Clubhouse $7 Million
and Metro Zoo Aviary $2 Million

Project: 213426

Revenues:	**2011-12**
Programmed Cash Reserve, Series A (Aviary)	$11,000
Programmed Cash Reserve, Series A (Club)	16,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	238,000
Transfer from Sports Tax Revenues - Surplus Fund (Project 205804)	350,000
Total	$615,000
Expenditures:	
Principal Payment on Bonds, Series A (Aviary)	$215,000
Principal Payment on Bonds, Series A (Crandon Club)	320,000
Interest Payments on Bonds, Series A (Aviary)	22,000
Interest Payments on Bonds, Series A (Crandon Club)	33,000
Reserve for Future Debt Service, Series A (Aviary)	6,000
Reserve for Future Debt Service, Series A (Crandon Club)	8,000
General and Administrative Expenses	8,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$615,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series "2002" – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"
Building Dept. - Renovation Miami-Dade Permitting & Inspection Ctr. Bldg - $3.9Million

Project: 213428

Revenues:	**2011-12**
Programmed Cash Reserve, Series A	$22,000
Transfer from General Services Administration (Fund 050)	456,000
Total	$478,000
Expenditures:	
Principal Payment on Bonds, Series A	$420,000
Interest Payments on Bonds, Series A	43,000
Reserve for Future Debt Service, Series A	11,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$478,000

Special Oblig. Bonds – Fixed/Auction Rate Cap. Asset Acquisition Bds – Series 2002 – Fund 213
Fund Type: D5 – Subfund: 2E4
Fixed/Auction Rate Capital Asset Acquisition Bonds – Series "2002"
Reserve Account for Series A Bonds

Project: 213429

Revenues:	**2011-12**
Programmed Surety Bond Reserve (Non-Cash)	$11,985,000
Expenditures:	
Reserve for Future Debt Service	$11,985,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
ITD Mainframe $3.7 million

Project: 213520

Revenues:	**2011-12**
Programmed Carryover	$2,000
Expenditures:	
Arbitrage Rebate Services	$2,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
ITD Regatta $5.2 Million

Project: 213521

Revenues:	**2011-12**
Programmed Carryover	$2,000
Expenditures:	
Arbitrage Rebate Services	$2,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Public Work-97th Ave Flyover $9 Million

Project: 213522

Revenues:	**2011-12**
Programmed Carryover	$153,000
Transfer Revenue /SWAP (Project 213528)	310,000
Total	$463,000
Expenditures:	
Interest Payments on Bonds, Series A	306,000
Reserve for Future Debt Service, Series A	153,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$463,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
MLK Building $4 Million

Project: 213523

Revenues:	**2011-12**
Programmed Carryover	$68,000
Transfer Revenue /SWAP Project 213528	141,000
Total	$209,000
Expenditures:	
Interest Payments on Bonds, Series A	136,000
Reserve for Future Debt Service, Series A	68,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$209,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Correction Department - Fire System Improvement $8 Million

Project: 213524

Revenues:	**2011-12**
Programmed Carryover	$136,000
Transfer Revenue /SWAP (Project 213528)	276,000
Total	$412,000
Expenditures:	
Interest Payments on Bonds, Series A	$272,000
Reserve for Future Debt Service, Series A	136,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$412,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Fire Department Air Rescue Helicopter $8 Million

Project: 213525

Revenues:	**2011-12**
Programmed Carryover	$132,000
Transfer Revenue /SWAP (Project 213528)	268,000
Total	$400,000
Expenditures:	
Interest Payments on Bonds, Series A	264,000
Reserve for Future Debt Service, Series A	132,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$400,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Fire Department Fleet Replacement $8 Million

Project: 213526

Programmed Carryover	$136,000
Transfer from Redemption Account (Project 213530)	0
Transfer Revenue /SWAP (Project 213528)	276,000
Total	$412,000
Expenditures:	
Interest Payments on Bonds, Series A	272,000
Reserve for Future Debt Service, Series A	136,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$412,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Answer Center Tech $3 Million

Project: 213527

Revenues:	**2011-12**
Transfer Revenue /SWAP (Project 213528)	$3,000
Expenditures:	
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Total	$3,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
REVENUE-SWAP ACCOUNT

Project: 213528

Revenues:	**2011-12**
Transfer from Fire	$276,000
Transfer from Public Works Road Impact Fees	310,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) -Air Rescue	268,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) -Corrections	276,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) -Answer Center	3,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) - MLK	141,000
Total	$1,274,000
Expenditures:	
Transfer to Debt Service Projects, Series 04A	$1,274,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Reserve Account

Project: 213529

Revenues:	**2011-12**
Programmed Surety Reserve (Non-Cash)	$5,000,000
Expenditures:	
Reserve for Future Debt Service Non-Cash	$5,000,000

$50 million Cap. Asset Acquisition Floating Rate (Muni-CPI)
Fund Type: D5 – Subfund: 2E5
Redemption Account

Project: 213530

Revenues:	**2011-12**
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	$2,611,000
Transfer from Public Works	986,000
Transfer from Fire	876,000
Programmed Cash Carryover	13,700,000
Total	$18,173,000
Expenditures:	
Reserve for Future Principal payments	$18,173,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Elections Building $11.7 Million

Project: 213620

Revenues:	**2011-12**
Programmed Cash Carryover	$242,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	898,000
Total	$1,140,000
Expenditures:	
Principal Payments on Bonds, Series B	$420,000
Interest Payments on Bonds, Series B	483,000
Reserve for Future Debt Service, Series B	232,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Total	$1,140,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Courthouse Façade Proj $15 Million

Project: 213621

Revenues:	**2011-12**
Programmed Cash Carryover	$249,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	1,222,000
Total	$1,471,000
Expenditures:	
Principal Payments on Bonds, Series B	$735,000
Interest Payments on Bonds, Series B	498,000
Reserve for Future Debt Service, Series B	232,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Total	$1,471,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Answer Center $3.9 Million

Project: 213622

Revenues:	**2011-12**
Programmed Carryover	$75,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	276,000
Total	$351,000
Expenditures:	
Principal Payments on Bonds, Series B	$125,000
Interest Payments on Bonds, Series B	150,000
Reserve for Future Debt Service, Series B	72,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$351,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Answer Center - Technology $10.806 Million

Project: 213623

Revenues:	**2011-12**
Programmed Carryover	$34,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	1,550,000
Total	$1,584,000
Expenditures:	
Principal Payments on Bonds, Series B	$1,510,000
Interest Payments on Bonds, Series B	67,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	4,000
Total	$1,584,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Golf Club of Miami $4.6 Million

Project: 213624

Revenues:	**2011-12**
Programmed Carryover	$77,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	381,000
Total	$458,000
Expenditures:	
Principal Payments on Bonds, Series B	$230,000
Interest Payments on Bonds, Series B	153,000
Reserve for Future Debt Service, Series B	71,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$458,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
UHF Radio Fire $15 Million

Project: 213625

Revenues:	**2011-12**
Programmed Cash Carryover	$253,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	1,664,000
Total	$1,917,000
Expenditures:	
Principal Payments on Bonds, Series B	$1,175,000
Interest Payments on Bonds, Series B	506,000
Reserve for Future Debt Service, Series B	227,000
General and Administrative Expenses	3,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	4,000
Total	$1,917,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
Correction Fire System $1.180 Million

Project: 213626

Revenues:	**2011-12**
Programmed Carryover	$13,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	147,000
Total	$160,000
Expenditures:	
Principal Payments on Bonds, Series B	$120,000
Interest Payments on Bonds, Series B	26,000
Reserve for Future Debt Service, Series B	10,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$160,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6
ADA Projects $4.7 Million

Project: 213627

Revenues:	**2011-12**
Programmed Carryover	$78,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	390,000
Total	$468,000
Expenditures:	
Principal Payments on Bonds, Series B	$235,000
Interest Payments on Bonds, Series B	156,000
Reserve for Future Debt Service, Series B	73,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$468,000

$75 million Cap. Asset Acquisition Fixed Rate Special Obligation Bonds – Series "2004B" – Fund 213
Fund Type: D5 – Subfund: 2E6 Reserve Account

Project: 213629

Revenues:	**2011-12**
Programmed Carryover Reserve	$4,375,000
Expenditures:	
Reserve for Future Debt Service, Series 2004B	$4,375,000

$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
$87.690 mil Overtown I

Project: 213720

Revenues:	**2011-12**
Programmed Cash Carryover	$1,957,000
Transfer from Internal Service Department (Rent)	5,564,000
Total	$7,521,000
Expenditures:	
Principal Payments on Bonds, Series 07	$1,665,000
Interest Payments on Bonds, Series 07	3,915,000
Reserve for Future Debt Service, Series 07	1,924,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	14,000
Total	$7,521,000

$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
$ 26.750 mil Overtown II

Project: 213721

Revenues:	**2011-12**
Programmed Cash Carryover	$628,000
Transfer from Internal Service Department (Rent)	1,788,000
Total	$2,416,000
Expenditures:	
Principal Payments on Bonds, Series 07	$535,000
Interest Payments on Bonds, Series 07	1,256,000
Reserve for Future Debt Service, Series 07	617,000
General and Administrative Expenses	2,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	4,000
Total	$2,416,000

$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
$26.110 mil Libraries

Project: 213722

Revenues:	**2011-12**
Programmed Cash Carryover	$572,000
Transfer from Library	1,823,000
Total	$2,395,000
Expenditures:	
Principal Payments on Bonds, Series 07	$685,000
Interest Payments on Bonds, Series 07	1,144,000
Reserve for Future Debt Service, Series 07	558,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Total	$2,395,000

$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
$18.600 mill Purchase & Build Up TECO

Project: 213723

Revenues:	**2011-12**
Programmed Carryover	$415,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	1,185,000
Total	$1,600,000

Expenditures:	
Principal Payments on Bonds, Series 07	$355,000
Interest Payments on Bonds, Series 07	831,000
Reserve for Future Debt Service, Series 07	408,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Total	$1,600,000

$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
$ 4.785 mil ETSF Radio Towers Project

Project: 213724

Revenues:	**2011-12**
Programmed Cash Carryover	$102,000
Transfer from Information Technology Department	383,000
Total	$485,000

Expenditures:	
Principal Payments on Bonds, Series 07	$180,000
Interest Payments on Bonds, Series 07	203,000
Reserve for Future Debt Service, Series 07	98,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$485,000

$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
$ 10.335 mill Correction Fire System

Project: 213726

Revenues:	**2011-12**
Programmed Cash Carryover	$220,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	827,000
Total	$1,047,000

Expenditures:	
Principal Payments on Bonds, Series 07	$390,000
Interest Payments on Bonds, Series 07	440,000
Reserve for Future Debt Service, Series 07	212,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Total	$1,047,000

$240 million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
$ 15.910 mil Hope VI

Project: 213726

Revenues:	**2011-12**
Programmed Carryover	$355,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	1,010,000
Total	$1,365,000
Expenditures:	
Principal Payments on Bonds, Series 07	$300,000
Interest Payments on Bonds, Series 07	710,000
Reserve for Future Debt Service, Series 07	349,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Total	$1,365,000

$240 Million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
$19.345 Million New GSA Shop

Project: 213727

Revenues:	**2011-12**
Programmed Carryover	$424,000
Transfer from Internal Services Deparment (Rent)	1,349,000
Total	$1,773,000
Expenditures:	
Principal Payments on Bonds, Series 07	$505,000
Interest Payments on Bonds, Series 07	848,000
Reserve for Future Debt Service, Series 07	414,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	3,000
Total	$1,773,000

$240 Million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7
100 S Biscayne Fix-Up

Project: 213728

Revenues:	**2011-12**
Programmed Cash Carryover	$3,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	173,000
Total	$176,000
Expenditures:	
Principal Payments on Bonds, Series 07	$165,000
Interest Payments on Bonds, Series 07	7,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$176,000

$240 Million Cap. Asset Acquisition Fixed/Auction Rate Special Obligation Bonds – Series "2007" – Fund 213
Fund Type: D5 – Subfund: 2E7 Reserve Account Surety Bond

Project: 213730

Revenues:	**2011-12**
Programmed Carryover Reserve	$16,214,000
Expenditures:	
Reserve for Future Debt Service, Series 07	$16,214,000

$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
$45 Million - JMH Tax Exempt)

Project: 213820

Revenues:	**2011-12**
Programmed Cash Carryover	$1,065,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	3,851,000
Total	$4,916,000
Expenditures:	
Principal Payments on Bonds, Series 09A	$1,745,000
Interest Payments on Bonds, Series 09A	2,130,000
Reserve for Future Debt Service, Series 09A	1,029,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	10,000
Total	$4,916,000

$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
$4.265 Million - Light Speed Project (Tax Exempt)

Project: 213821

Revenues:	**2011-12**
Programmed Cash Carryover	$85,000
Transfer from GSA	476,000
Total	$561,000
Expenditures:	
Principal Payments on Bonds, Series 09A	$310,000
Interest Payments on Bonds, Series 09A	170,000
Reserve for Future Debt Service, Series 09A	78,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$561,000

$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
$6.795 Million - Cyber Project (Tax Exempt)

Project: 213822

Revenues:	**2011-12**
Programmed Carryover	$126,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	868,000
Total	$994,000
Expenditures:	
Principal Payments on Bonds, Series 09A	$625,000
Interest Payments on Bonds, Series 09A	252,000
Reserve for Future Debt Service, Series 09A	113,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Total	$994,000

$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
$5.065 Million - West Lot Project (Tax Exempt)

Project: 213823

Revenues:	**2011-12**
Programmed Carryover	$109,000
Transfer from GSA	752,000
Total	$861,000
Expenditures:	
Principal Payments on Bonds, Series 09A	$540,000
Interest Payments on Bonds, Series 09A	219,000
Reserve for Future Debt Service, Series 09A	98,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Total	$861,000

$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
$2.725 Million - Project Close-Out Costs Project (Tax Exempt)

Project: 213824

Revenues:	**2011-12**
Programmed Carryover	$50,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	277,000
Transfer from GSA	72,000
Total	$399,000
Expenditures:	
Principal Payments on Bonds, Series 09A	$250,000
Interest Payments on Bonds, Series 09A	101,000
Reserve for Future Debt Service, Series 09A	45,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$399,000

$138 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – Series "2009A" – Fund 213
Fund Type: D5 – Subfund: 2E7
Debt Service Reserve Fund - Series 2009A (Tax Exempt) Bonds

Project: 213825

Revenues:	**2011-12**
Programmed Cash Reserve - Tax Exempt - Series 2009A Bonds	$4,699,000
Expenditures:	
Reserve for Future Debt Service, Tax Exempt Series 09A Bonds	$4,699,000

$44.595 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series "2009B" – Fund 213
Fund Type: D5 – Subfund: 2E7
$22.850 Million - West Lot Project (BABs Taxable)

Project: 213830

Revenues:	**2011-12**
Federal Subsidy Receipts	$548,000
Programmed Federal Subsidy Reserve	274,000
Transfer from Project Fund - Capitalized Interest	865,000
Transfer from GSA	668,000
Total	$2,355,000
Expenditures:	
Interest Payments on Bonds, Series 09B	$1,566,000
Arbitrage Rebate Services	783,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Total	$2,355,000

$44.595 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series "2009B" – Fund 213
Fund Type: D5 – Subfund: 2E7
$13.345 Million - Light Speed Project (BABs Taxable)

Project: 213831

Revenues:	**2011-12**
Federal Subsidy Receipts	$322,000
Programmed Cash Carryover	300,000
Programmed Federal Subsidy Reserve	160,000
Transfer from GSA	603,000
Total	$1,385,000
Expenditures:	
Interest Payments on Bonds, Series 09B	$921,000
Reserve for Future Debt Service, Series 09B	460,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Total	$1,385,000

$44.595 Million Cap. Asset Acquisition Fixed Special Obligation Bonds – BABs Series "2009B" – Fund 213
Fund Type: D5 – Subfund: 2E7
$8.4Million - Project Close-Out Project (BABs Taxable)

Project: 213832

Revenues:	**2011-12**
Federal Subsidy Receipts	$201,000
Programmed Federal Subsidy Reserve	101,000
Programmed Cash Reserve	287,000
Transfer from GSA	89,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	185,000
Total	$863,000
Expenditures:	
Interest Payments on Bonds, Series 09B	$573,000
Reserve for Future Debt Service, Series 09B	287,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$863,000

$44.595 Million Cap. Asset Acquisition Fixed Special Obligation Bonds –Series 2009B - Fund 213
Fund Type: D5 – Subfund: 2E7
Debt Service Reserve Fund - Taxable BABs

Project: 213835

Revenues:	**2011-12**
Programmed Cash Reserve - BABs - Series 2009B Bonds	$4,500,000
Expenditures:	
Reserve for Future Debt Service, BABs - Series 2009B Bonds	$4,500,000

Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series "2010A" – Fund 213
Fund Type: D5 – Subfund: 2F1
Debt Service Fund - Series 2010A (Tax Exempt Bonds) Overtown II

Project: 213920	2011-12
Revenues	
Cash Carryover - Accrued Interest Proceeds	$968,000
Transfer from GSA (Overtown II Project) (87%)	1,942,000
Total	$2,910,000
Expenditures	
Principal Payments Bonds - Overtown II Project (87%)	$1,414,000
Interest Payments on Bonds - Overtown II Project (87%)	521,000
Reserve For Debt Service - Tax Exempt Series 2010A Bonds	968,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Total	$2,910,000

Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series "2010A" – Fund 213
Fund Type: D5 – Subfund: 2F1
Debt Service Fund - Series 2010A (Tax Exempt Bonds) - Causeway

Project: 213921	2011-12
Revenues	
Programmed Cash Reserve	$144,000
Transfer From Public Works (13%)	291,000
Total	$435,000
Expenditures	
Principal Payments Bonds - Causeways Project (13%)	$211,000
Interest Payments on Bonds - Causeway Project (13%)	78,000
Reserve For Debt Service - Tax Exempt Series 2010A Bonds	144,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$435,000

Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series "2010A" – Fund 213
Fund Type: D5 – Subfund: 2F1
Debt Service Reserve Fund - Series 2010A (Tax Exempt) Bonds

Project: 213922	
Revenues:	2011-12
Programmed Cash Reserve - Tax Exempt - Series 2010A Bonds	$1,250,000
Expenditures:	
Reserve for Future Debt Service, Tax Exempt Series 2010A Bonds	$1,250,000

Capital Asset Acquisition Special Obligation Taxable (BABs) – Series "2010B" – Fund 213
Fund Type: D5 – Subfund: 2F1
Debt Service Fund - Series 2010B BABs Bonds- Overtown II

Project: 213923	2011-12
Revenues	
Programmed Cash Carryover	$1,304,000
Transfer from GSA - Overtown II Project (87%)	2,614,000
Programmed Federal Subsidy Reserve	702,000
Federal Subsidy Receipts	1,404,000
Total	$6,024,000
Expenditures	
Interest Payments on Bonds - Overtown II Project (87%)	$4,011,000
Reserve For Debt Service - BABs Series 2010B Bonds (Overtown II Project)	2,006,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	5,000
Total	$6,024,000

Capital Asset Acquisition Special Obligation Taxable (BABs) – Series "2010B" – Fund 213
Fund Type: D5 – Subfund: 2F1
Debt Service Fund - Series 2010B BABs Bonds- Causeway

Project: 213924	2011-12
Revenues	
Cash Carryover - Accrued Interest (Proceeds)	$193,000
Transfer from Public Works (13%)	391,000
Programmed Federal Subsidy Reserve	105,000
Federal Subsidy Receipts	209,000
Total	$898,000
Expenditures	
Interest Payments on Bonds - Causeways Project (13%)	$597,000
Reserve For Debt Service - BABs Series 2010B Bonds - Causeways Project	298,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	1,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$898,000

Capital Asset Acquisition Special Obligation Tax Exempt Bonds – Series "2010B" – Fund 213
Fund Type: D5 – Subfund: 2F1
Debt Service Reserve Fund - Series 2010B Taxable BABs

Project: 213925	2011-12
Revenues:	
Programmed Cash Reserve - BABs - Series 2010B Bonds	$5,583,000
Expenditures:	
Reserve for Future Debt Service, BABs - Series 2010B Bonds	$5,583,000

Capital Asset Acquisition Special Obligation Taxable – Series "2010C" – Fund 213
Fund Type: D5 – Subfund: 2F1
Debt Service Fund - Series 2010C (Taxable) Bonds - Scott Carver/Hope VI Project

Project: 213926	2011-12
Revenues	
Cash Carryover - Accrued Interest Proceeds	$201,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	405,000
Total	$606,000
Expenditures	
Interest Payments on Series 2010 C Bonds	$401,000
Reserve For Future Debts Service	201,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$606,000

Capital Asset Acquisition Special Obligation Bonds, Series 2011A and
Capital Asset Acquition Taxable Special Obligation Bonds, Series 2011B (Baseball Project) – Fund 213
Fund Type: D5 – Subfund: 2F2
Debt Service Fund - Series 2011 A&B Bonds- Baseball Project

Project: 213930	2011-12
Revenues	
Transfer from Capital Outlay Reserve (Fund 310; Subfund 313)	$2,838,000
Expenditures	
Principal Payment on Series 2011B Bonds	1,355,000
Interest Payments on Series 2011 A Bonds	660,000
Interest Payments on Series 2011 B Bonds	140,000
Reserve For Future Debt Service	675,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	6,000
Total	$2,838,000

Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 – Subfund: 2N1
Coral Gables Courthouse- $3,675,000

Project: 214101

Revenues:	**2011-12**
Transfer from Administrative Office of the Courts	$150,000
Programmed Cash Reserve	75,000
Total	$225,000

Expenditures:	
Interest Payments on Notes	$147,000
Reserve for Future Debt Service	74,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$225,000

Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 – Subfund: 2N1
Golf Club of Miami-Renovations-$2,500,000

Project: 214102

Revenues:	**2011-12**
Programmed Cash Reserve	$50,000
Transfer from Parks Golf Operations (Fund 310, Subfund 313)	104,000
Total	$154,000

Expenditures:	
Interest Payments on Notes	$100,000
Reserve for Future Debt Service	50,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$154,000

Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 – Subfund: 2N1
Fire Department- Fleet Replacement- $975,000

Project: 214103

Revenues:	**2011-12**
Programmed Cash Reserve	$20,000
Transfer from Fire Department (Fund 011, Subfund 111)	43,000
Total	$63,000

Expenditures:	
Interest Payments on Notes	$39,000
Reserve for Future Debt Service	20,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$63,000

Special Oblig. Notes-Series "2008 A"- Fund 214
Fund Type: D6 – Subfund: 2N1
Parks & Recreation- Construction of Crandon Clubhouse- $4,125,000

Project: 214104

Revenues:	**2011-12**
Programmed Cash Reserve	$83,000
Transfer from Sports Tax Revenues-Surplus (Project 205804)	169,000
Total	$252,000
Expenditures:	
Interest Payments on Notes	$165,000
Reserve for Future Debt Service	83,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	1,000
Total	$252,000

Special Oblig. Notes-Series "2008 B"- Fund 214
Fund Type: D6 – Subfund: 2N1
Coast Guard- $17,450,000

Project: 214105

Revenues:	**2011-12**
Programmed Cash Reserve	$390,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	785,000
Total	$1,175,000
Expenditures:	
Interest Payments on Notes	$780,000
Reserve for Future Debt Service	390,000
General and Administrative Expenses	1,000
Arbitrage Rebate Services	2,000
Transfer to Bond Administration (Fund 030, Subfund 031)	2,000
Total	$1,175,000

$2 Million Sunshine State Governmental Financing Commission Loan
Miami-Dade County, Florida Crandon Tennis Center Retractable Bleachers
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L6

Project: 292600

Revenues:	**2011-12**
Transfer from Project 367030 (Fund 360, Subfund 367)	$197,000
Expenditures:	
Principal Payment on Loan	$162,000
Interest Payments on Loan	34,000
Reserve for Future Debt Service	1,000
Total	$197,000

$25 Million U.S. HUD Loan
Parrot Jungle and Gardens of Watson Island Loan Agreement
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L7 QSE108

Project: 292700

Revenues:	**2011-12**
Transfer in (Fund 750, Subfund 759, Project QSE108)	$3,162,000
Expenditures:	
Principal Payments on Loan	$1,945,000
Interest Payments on Loan	1,217,000
Total	$3,162,000

$5 Million U.S. HUD Loan
BEDI Loan Agreement
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L9

Project: 292900

Revenues:	**2011-12**
Transfer from Fund 750, Subfund 759, Project Q0BED	$222,000
Expenditures:	
Principal Payment on Loan	$138,000
Interest Payments on Loan	84,000
Total	$222,000

$40 Million U.S. HUD Loan
EDI Loan Agreement
Fund 292 – Loan Agreements
Fund Type: D9 – Subfund: 2L9

Project: 292901

Revenues:	**2011-12**
Revenue from EDI Trust Account	$2,199,000
Expenditures:	
Principal Payment on Loan, Series 01	$556,000
Interest Payments on Loan, Series 01	335,000
Principal Payment on Loan, Series 04	200,000
Interest Payments on Loan, Series 04	319,000
Interest Payments on Loan, Series 06	539,000
Principal Payments on Loan, Series 06	250,000
Total	$2,199,000

$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida – Series 2011A ($49 Million) Various Projects
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8
$6 Million Bell Helicopter Loan

Project: 298100

Revenues:	**2011-12**
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	$762,000
Expenditures:	
Principal Payment on Loan	$721,000
Interest Payments on Loan	40,000
General and Administrative Expenses	$1,000
Total	$762,000

$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida – Series 2011A ($49 Million)Various Projects
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8
$9 Million Network Expansion Program

Project: 298300

Revenues:	**2011-12**
Transfer from Internal Service Fund (Fund 060, Subfund 025)	$1,141,000
Expenditures:	
Principal Payment on Loan	$1,082,000
Interest Payments on Loan	58,000
General and Administrative Expenses	1,000
Total	$1,141,000

$10 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida – Series 2011D Naranja Lakes
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298400

Revenues:	**2011-12**
Transfer from Fund Type TF Fund 600 Subfund 607 Project 640TNL	$1,511,000
Expenditures:	
Principal Payment on Loan	$1,095,000
Interest Payments on Loan	326,000
General and Administrative Expenses	90,000
Total	$1,511,000

$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A Various Projects ($71 million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298500

Revenues:	**2011-12**
Transfer from Park and Recreation (Fund 040, Subfund 003)	$426,000
Transfer from Convention Development Tax Revenue Fund (206300)	1,152,000
Transfer from Enterprise Technology Services Department (Fund 060, Subfund 005)	658,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	3,197,000
Total	$5,433,000
Expenditures:	
Principal Payment on Loan	$4,179,000
Interest Payments on Loan	$1,246,000
General and Administrative Expenses	8,000
Total	$5,433,000

$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A – JMH Equipment ($56.2 Million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298501

Revenues:	**2011-12**
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313)	$6,436,000
Expenditures:	
Principal Payment on Loan 1	$4,971,000
Interest Payments on Loan 1	1,456,000
General and Administrative Expenses	9,000
Total	$6,436,000

$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A ($100 Million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298502

Revenues:	**2011-12**
Transfer from Convention Development Tax Revenue Fund (Project 206300)	$2,765,000
Transfer from Fire Rescue Department (Fire Station Demolition and Construction)	1,712,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Fire Boat	111,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Helicopter	1,115,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) JMH Equip	2,609,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) JMH Infras	1,209,000
Total	$9,521,000
Expenditures:	
Principal Payment on Loan	$6,206,000
Interest Payments on Loan	$3,294,000
General and Administrative Expenses	21,000
Total	$9,521,000

$247.6 Million Sunshine State Governmental Financing Commission
Miami-Dade County, Florida, Series 2011A ($52 Million)
Fund 292 – Loan Agreements
Fund Type: D9 Subfund 2L8

Project: 298503

Revenues:	**2011-12**
Transfer from CDT Revenue Fund (Project 206300)	$990,000
Transfer from Project 360121	711,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Elections/Optical Scanning Diodes	853,000
Transfer from Capital Outlay Reserve (Fund 310, Subfund 313) Cyber Security	920,000
Transfer from Parks - Marina	682,000
	359,000
Total	$4,515,000
Expenditures:	
Principal Payment on Loan	$2,843,000
Interest Payments on Loan	1,662,000
General and Administrative Expenses	10,000
Total	$4,515,000

MIAMI-DADE LIBRARY
Capital Projects (New Facilities)
(Fund CO 310, Subfund 311)

Revenues:	**Prior Years**	**FY 2011-12**	**Future Years**	**Total**
Library Taxing District (Transfer from Fund SL 090 091)	$7,929,000	$0	$4,445,000	$12,374,000
Expenditures:				
Little River	$47,000	$383,000	$20,000	$450,000
Miami Lakes	0	0	4,445,000	4,445,000
Northeast	2,193,000	1,686,000	3,600,000	7,479,000
Total	$2,240,000	$2,069,000	$8,065,000	$12,374,000

Quality Neighborhood Improvement Program

Phase III Pay As You Go
(Fund CO 310, Subfund 312)

Revenues	**Prior Years**	**FY 2011-12**	**Future Years**	**Total**
Transfer from General Fund	$3,608,000	$0	$0	$3,608,000
Expenditures				
Parks, Recreation and Open Spaces Projects	$1,427,000	$0	$0	$1,427,000
Public Works Projects	2,073,000	106,000	0	2,179,000
Other Legally Eligible Project Costs	0	2,000	0	2,000
Total	$3,500,000	$108,000	$0	$3,608,000

CAPITAL OUTLAY RESERVE
Recommended New Appropriations for FY 2011-12
(CB Fund 310, Projects 313100, 314006, 314007)

	Prior Years	FY 2011-12	Future Years	Total
Revenues:				
Future Year's COR Allocation	$0	$0	$20,013,000	$20,013,000
Prior Year's COR Committed Allocation	17,635,000	0	0	17,635,000
Unrestricted Fund Balance	0	8,326,000	0	8,326,000
Transfer from Countywide General Fund	0	16,687,000	0	16,687,000
Transfer from UMSA General Fund	0	2,191,000	0	2,191,000
Transfer from Cable Television Revenue Fund	0	300,000	0	300,000
Handicapped Parking Fines and Miscellaneous ADA Revenue	0	100,000	0	100,000
Payments in Lieu of Taxes	0	500,000	0	500,000
Interest Earnings	0	100,000	0	100,000
Telephone Commission	0	1,818,000	0	1,818,000
Seaquarium Lease Payment	0	400,000	0	400,000
Transfer from Finance Department	0	8,487,000	0	8,487,000
Transfer from Internal Services Department	0	16,227,000	0	16,227,000
Transfer from Parks, Recreation, and Open Spaces for Debt Service	0	277,000	0	277,000
Transfer from Information Technology Department	0	4,180,000	0	4,180,000
Transfer from Criminal Justice Bonds Interest	0	604,000	0	604,000
Miscellaneous Revenues	0	2,300,000	0	2,300,000
Total	$17,635,000	$62,497,000	$20,013,000	$100,145,000
Expenditures:	**Prior Years**	**FY 2011-12**	**Future Years**	**Total**
Public Safety				
Communications Infrastructure Expansion	$1,600,000	$0	$700,000	$2,300,000
Remove and Replace Retherm Units	3,750,000	500,000	0	4,250,000
Turner Guilford Knight Correctional Center Kitchen Air Conditioning Installation	0	600,000	250,000	850,000
Metro West Detention Center Inmate Housing Improvement	800,000	0	600,000	1,400,000
Women's Detention Center Exterior Sealing	0	265,000	250,000	515,000
Elevator Refurbishment	250,000	550,000	700,000	1,500,000
Metro West Detention Center Replace Housing Unit Security Windows	340,000	0	2,060,000	2,400,000
Training and Treatment Center - Plumbing Infrastructure	0	100,000	0	100,000
Kitchen Equipment Replacement	1,200,000	0	900,000	2,100,000
Turner Guilford Knight Correctional Center Security Enhancements	0	600,000	500,000	1,100,000
Pre-Trial Detention Center Fire Alarm Replacement	500,000	100,000	0	600,000
Odyssey Technology Project	700,000	264,000	895,000	1,859,000
Three-Year Judges Rotation	0	175,000	0	175,000
Court Facilities Repairs and Renovations	0	500,000	0	500,000
Fred Taylor Headquarters Communications Replacement Project	30,000	1,070,000	0	1,100,000
Miami-Dade Public Safety Training Institute Improvements	1,136,000	700,000	1,200,000	3,036,000
Helicopter Replacement	0	3,210,000	0	3,210,000
Fire Alarm System for Fred Taylor Headquarters and Kendall District Station	1,224,000	120,000	0	1,344,000
Laboratory Information Management System and Related Subsystems	0	0	882,000	882,000
MDPD Civil Process Automation	0	1,050,000	640,000	1,690,000
Forensic Services Bureau Essential Equipment	0	200,000	0	200,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	0	500,000	0	500,000
Non-Departmental -Countywide Radio Rebanding	2,160,000	2,163,000	13,699,000	18,022,000
Recreation and Culture				
Haulover Beach Ocean Rescue Facility	0	210,000	0	210,000
Enterprise Asset Management (EAM) System	0	79,000	0	79,000
Computer-Aided Architectural Design (CAAD) Software Implementation and Training	0	96,000	34,000	130,000
Areawide and Local Parks - Park Improvements	0	600,000	0	600,000
Miami Science Museum Air Handler and Fire Alarm System Replacement	0	100,000	0	100,000
Right-of-Way Assets and Aesthetics Management Projects	0	350,000	0	350,000
Neighborhood and Infrastructure				
Abandoned Vehicle Removal in the Unincorporated Municipal Service Area	0	10,000	0	10,000
Unsafe Structures Board-Up and Demolition	0	200,000	0	200,000
Unsafe Structures Demolition	0	1,150,000	0	1,150,000
Lot Clearing	0	631,000	0	631,000
Tree Canopy Additions	0	290,000		290,000
Health and Human Services				
Community Action and Human Services Facility Maintenance and Repairs	0	300,000	0	300,000
Community Action and Human Services Small Life-Safety Work Orders and Service Tickets	0	250,000	0	250,000
General Government				
Americans With Disabilities Act Barrier Removal	0	100,000	0	100,000
Acquisition of On-Line Printer and Fail-Over Server	574,000	66,000	74,000	714,000
Video Production Equipment for Miami-Dade TV	0	300,000	0	300,000
Non-Departmental -Countywide Microwave Backbone	0	1,920,000	0	1,920,000
Non-Departmental - Reserve - Repairs and Renovation		558,000	0	558,000

Debt Service				
Non-Departmental - Debt Service - Retrofit Telecommunication Towers Phase 1 (Sunshine State 2005)	0	535,000	0	535,000
Non-Departmental - Debt Service - Project Closeout Costs (Capital Asset 2009 A and 2009 B)	0	462,000	0	462,000
Non-Departmental - Debt Service - Martin Luther King Facility Furniture (Capital Asset 2004 A)	0	579,000	0	579,000
Non-Departmental - Debt Service - Elections Optical Scan Voting Equipment (Sunshine State 2008)	0	853,000	0	853,000
Non-Departmental - Debt Service - Cyber Security Phases 1 and 2 (Sunshine State 2008 and Capital Asset 2009)	0	1,550,000	0	1,550,000
Non-Departmental - Debt Service - Enterprise Resource Planning Implementation and Hardware (Sunshine State 2005)	0	590,000	0	590,000
Non-Departmental - Debt Service - Americans With Disabilities Act (Capital Asset 2004 B)	0	390,000	0	390,000
Non-Departmental - Debt Service - Elections Voting Equipment (Capital Asset 2002 A)	0	2,907,000	0	2,907,000
Non-Departmental - Debt Service - Elections Facility (Capital Asset 2004 B)	0	898,000	0	898,000
Non-Departmental - Debt Service - 311 Answer Center (Capital Asset 2004 A and 2004 B)	0	2,274,000	0	2,274,000
Non-Departmental - Debt Service - Public Health Trust (Sunshine State 2006)	0	3,818,000	0	3,818,000
Non-Departmental - Debt Service - Public Health Trust Equipment (Sunshine State 2005)	0	6,436,000	0	6,436,000
Non-Departmental - Debt Service - Coast Guard Property (Capital Asset 2007)	0	785,000	0	785,000
Non-Departmental - Debt Service - Public Health Trust (Capital Asset 2009)	0	3,851,000	0	3,851,000
Non-Departmental - Debt Service - Public Housing Improvements (Capital Asset 2007)	0	1,010,000	0	1,010,000
Non-Departmental - Debt Service- Scott Carver/Hope VI (Capital Asset 2010 C)	0	405,000	0	405,000
Non-Departmental - Debt Service - Air Rescue Helicopter (Capital Asset 2004 A)	0	1,119,000	0	1,119,000
Non-Departmental - Debt Service- Fire Boat (Sunshine State 2006)	0	111,000	0	111,000
Non-Departmental - Debt Service - Air Rescue Helicopter (Sunshine State 2006)	0	1,114,000	0	1,114,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 3 (Sunshine State 2005)	0	1,274,000	0	1,274,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 2 (Capital Asset 2004 B)	0	147,000	0	147,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 1 (Capital Asset 2004 A)	0	1,153,000	0	1,153,000
Non-Departmental - Debt Service - 100 South Biscayne Fit Up (Capital Asset 2007)	0	173,000	0	173,000
Non-Departmental - Debt Service- Fire UHF Radio System (Capital Asset 2004B)	0	1,664,000	0	1,664,000
Non-Departmental - Debt Service - Corrections Fire Systems Phase 4 (Capital Asset 2007)	0	827,000	0	827,000
Non-Departmental - Debt Service - Air Rescue Helicopter (Sunshine State 2001)	0	762,000	0	762,000
Non-Departmental - Debt Service - Dade County Courthouse Facade Repair (Capital Asset 2004 B)	0	1,222,000	0	1,222,000
Non-Departmental - Debt Service - Tamiami Park (Sunshine State 2005)	0	153,000	0	153,000
Non-Departmental - Debt Service - Betty T. Ferguson Recreational Complex (Sunshine State 2005)	0	645,000	0	645,000
Non-Departmental - Debt Service - Golf Club Of Miami (Capital Asset 2004 B)	0	381,000	0	381,000
Non-Departmental - Debt Service - Zoo Miami Aviary (Capital Asset 2002 A)	0	238,000	0	238,000
Non-Departmental - Debt Service - Light Emitting Diodes (Sunshine State 2008)	0	920,000	0	920,000
Non-Departmental - Debt Service- Ballpark Project (Capital Asset 2011A and 2011 B)	0	2,080,000	0	2,080,000
Total	$14,264,000	$62,497,000	$23,384,000	$100,145,000

(Fund CO 310, Subfund 316, Projects 316001, 316002, and 316100)

Revenues:	**2011-12**
Transfer from Stormwater Utility Fund (Fund 140, Subfund 141)	$13,293,000
Expenditures:	
Drainage Improvements	$13,293,000

Building Better Communities General Obligation Bond Program
(Fund CB 320, Various Subfunds)

Revenues	**Prior Years:**	**FY 2011-12**	**Future Years:**	**Total:**
Programmed Proceeds:	$967,671,000	$78,390,924	$1,879,688,076	$2,925,750,000
Interest Earnings:	33,052,000	225,000	4,000,000	37,277,000
Total	$1,000,723,000	$78,615,924	$1,883,688,076	$2,963,027,000
Expenditures				
Question 1: Water, Sewer and Flood Control	$63,947,356	$11,806,000	$276,416,000	$352,169,356
Question 2: Park and Recreation Facilities	190,935,751	21,180,000	351,935,076	564,050,827
Question 3: Bridges and Public Infrastructure	144,238,852	13,813,000	156,893,000	314,944,852
Question 4: Public Safety Facilities	14,489,164	28,277,000	261,164,000	303,930,164
Question 5: Emergency and Healthcare Facilities	77,457,814	22,228,000	50,296,000	149,981,814
Question 6: Public Service and Outreach Facilities	49,794,607	21,014,000	94,389,000	165,197,607
Question 7: Housing for Elderly and Families	14,978,566	28,014,000	123,017,000	166,009,566
Question 8: Cultural, Libraries, and Educational Facilities	101,871,814	79,557,000	283,508,000	464,936,814
Transfer for Municipal Projects	131,542,000	36,378,000	140,809,000	308,729,000
Office of Capital Improvements	10,402,000	1,213,000	0	11,615,000
Office of the County Attorney	1,696,000	424,000	0	2,120,000
Office of Countywide Healthcare Planning	75,000	50,000	0	125,000
Office of Management and Budget	787,000	593,000	0	1,380,000
Reserve for Arbitrage Liability	918,000	103,000	1,000,000	2,021,000
Other Legally Eligible Project Costs	0	0	5,816,000	5,816,000
Issuance Cost and Discount	10,914,000	416,000	138,670,000	150,000,000
Total	$814,047,924	$265,066,000	$1,883,913,076	$2,963,027,000

PUBLIC WORKS AND WASTE MANAGEMENT
Secondary Road Program
(Funds CO 330 and 331, Subfunds 332, 333, and 334)

Revenues:	**2011-12**
Gas Tax Proceeds	$14,903,000
FDOT Grant for Street Light Maintenance	2,315,000
American Recovery and Reinvestment Act (ARRA) Funds through FDOT	6,178,000
Secondary Carryover	4,131,000
Total	$27,527,000
Expenditures:	
FY 2009-10 Secondary Road Program	$26,927,000
Transfer to Metropolitan Planning Organization (Fund 730)	600,000
Total	$27,527,000

PUBLIC WORKS AND WASTE MANAGEMENT
People's Transportation Plan
(Fund CO 325)

Revenues:	**2011-12**
Transfer from People's Transportation Plan (Fund 402)	$2,971,000
FDOT Payment	1,850,000
Total	$4,821,000
Expenditures:	
People's Transportation Plan Operating Expenditures	$2,448,000
Safe Routes to School Program (FDOT Funded)	1,850,000
Intradepartmental Transfer	523,000
Total	$4,821,000

CAPITAL IMPROVEMENTS LOCAL OPTION
GAS TAX PROGRAM (THREE CENTS)
(Fund CO 337, Subfund 337)

Revenues:	**2011-12**
Transfer from Transportation Trust Fund	$18,552,000
Carryover	318,000
	$18,870,000
Expenditures:	
Transfer to Debt Service (Project 208409, 208511, 208613, 208715)	$1,150,000
Transfer to MDT (Fund 412)	17,720,000
Total	$18,870,000

IMPACT FEE PROGRAM
Roadway Construction
(Fund CI 340, Various Subfunds)

Revenues:	**2011-12**
Carryover	$4,507,000
Municipal Contribution	122,000
Impact Fees	12,766,000
Total	$17,395,000
Expenditures:	
Roadway Construction Projects	$16,099,000
Transfer to Debt Service for 97 Avenue Bridge	1,296,000
Total	$17,395,000

MIAMI-DADE FIRE AND RESCUE
Fire Rescue Impact Fees
(Fund CI 341)

	Prior Year	2011-12	Future Years	Total
Revenues:				
Impact Fees	$9,127,000	$1,729,000	$8,400,000	$19,256,000
Expenditures:				
Miscellaneous Fire Rescue Capital Projects	$2,000,000	$0	$6,840,000	$8,840,000
West Miami Fire Rescue Station (Station 40)	1,174,000	63,000	$0	$1,237,000
Model Cities Fire Rescue Station (Station 2)	567,000	411,000	$43,000	$1,021,000
Coconut Palm Fire Rescue Station (Station 70)	0	66,000	$0	$66,000
Doral North Fire Rescue Station (Station 69)	0	0	$0	$0
Miami Lakes West Fire Rescue Station (Station 64)	2,102,000	780,000	$947,000	$3,829,000
Palmetto Bay Fire Rescue Station (Station 62)	532,000	1,550,000	$1,997,000	$4,079,000
Ultra High Frequency (UHF) System Replacement I and II	184,000	0	$0	$184,000
Total	$6,559,000	$2,870,000	$9,827,000	$19,256,000

MIAMI-DADE POLICE DEPARTMENT
Police Impact Fees
(Fund CI 342)

	2011-12
Revenues:	
Carryover	$3,949,000
Impact Fees	750,000
Interest Earnings	100,000
Total	$4,799,000
Expenditures:	
Crime Scene Investigation Bureau Expansion	$280,000
Miami-Dade Public Safety Training Institute Improvements	1,750,000
Capital Projects and Equipment Purchase	700,000
Reserve for Future Expenditures	2,069,000
Total	$4,799,000

PARKS, RECREATION AND OPEN SPACES
Impact Fees
(Fund CI 343)

	2011-12
Revenues:	
Carryover	$16,931,000
Interest	70,000
Impact Fees	1,600,000
Total	$18,601,000
Expenditures:	
Land Acquisition and Development (PBD 1)	$1,355,000
Land Acquisition and Development (PBD 2)	2,467,000
Land Acquisition and Development (PBD 3)	870,000
Reserve for future expenses	13,909,000
Total	$18,601,000

PERMITTING, ENVIRONMENT, AND REGULATORY AFFAIRS
Impact Fee Administration
(Fund CI 349, Subfund 999)

	2011-12
Revenues:	
Fees	$631,000
Carryover	289,000
Total	$920,000
Expenditures:	
Operating Expenditures	$497,000
Reserves	423,000
Total	$920,000

PERFORMING ARTS CENTER SPECIAL OBLIGATION BONDS
(Fund CB 360)

Revenues:	Prior Years	2011-12	Future Years	Total
Bond Proceeds	$0	$0	$0	$0
Interest Earnings	0	0	0	0
State of Florida	0	0		
Division of Cultural Affairs - for South Miami-Dade Cultural Arts Center	0	0	0	0
Convention Development Tax Financing	$5,000,000	0	0	$5,000,000
Total	$5,000,000	$0	$0	$5,000,000
Expenditures:				
Neighborhood Cultural Facilities	$1,000,000	$4,000,000	$0	$5,000,000

Sports Facilities 1995 Special Obligation Bond
(Fund CB 360, Subfund 007)

Revenues	Prior Years	2011-12	Future Years	Total
Bond Proceeds	$291,000	$0	$0	$291,000
Interest	300,000	0	0	$300,000
Total	$591,000	$0	$0	$591,000
Expenditures				
Park Improvements at Crandon Park	$65,000	$351,000	$0	$416,000
Park Improvements at Country Club of Miami	25,000	150,000	0	175,000
Total	$90,000	$501,000	$0	$591,000

CAPITAL ASSET ACQUISITION BOND
Series 2007A
(Fund CB 360, Subfund 015)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$80,195,000	$0	$0	$80,195,000
Interest Earnings	3,250,000	50,000	0	3,300,000
Total	$83,445,000	$50,000	$0	$83,495,000
Expenditures:				
Overtown 2 Fit-Up/Chilled Water Connection	$20,980,000	$21,798,000	$0	$42,778,000
Hope VI Housing Development	1,752,000	0	0	1,752,000
Radio Improvements - Microwave Backbone	1,069,000	1,231,000	0	2,300,000
Electronic Document Management System Replacement	335,000	150,000	0	485,000
Correctional Facility Projects:				
Roof Replacements, Systemwide	500,000	1,550,000	0	2,050,000
Metro West AC Upgrade	1,900,000	1,000,000	0	2,900,000
Metro West Detention Inmate Housing Improvements	400,000	600,000	0	1,000,000
TTC Plumbing Infrastructure	525,000	225,000	0	750,000
TGK Housing Unit Shower Renovations	500,000	1,500,000	0	2,000,000
TGK Security Enhancements	1,225,000	0	0	1,225,000
Women's Detention Center Exterior Sealing	165,000	210,000	0	375,000
Life-Safety and Closeout Costs, Correctional Projects	500,000	0	0	500,000
Coast Guard Property Acquisition/Improvements	16,055,000	0	0	16,055,000
Transfer to Capital Outlay Reserve for Coast Guard Property Debt Service	1,145,000	0	0	1,145,000
Transfer to Debt Service Project 213721 (Overtown 2)	4,298,000	0	0	4,298,000
Police Helicopter (Number Three of Four Units)	3,250,000	0	0	3,250,000
Transfer to Capital Outlay Reserve or Legally Eligible Project Close Out Costs	632,000	0	0	632,000
Total	$55,231,000	$28,264,000	$0	$83,495,000

CAPITAL ASSET ACQUISITION BOND
Series 2007A Library Projects
(Fund CB 360, Subfund 015, Project 368043)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds and Premium	$27,300,000	$0	$0	$27,300,000
Interest Earnings	850,000	50,000	0	$900,000
Total	$28,150,000	$50,000	$0	$28,200,000
Expenditures:				
Library District Projects:				
Arcola Lakes	4,471,000	54,000	0	4,525,000
Carrfour Hispanic	1,925,000	0	0	1,925,000
Culmer/Overtown ADA Upgrades	105,000	0	0	105,000
Kendale Lakes	2,400,000	0	0	2,400,000
Little River	1,482,000	0	0	1,482,000
Miami Springs	503,000	0	0	503,000
Naranja	2,669,000	0	0	2,669,000
Northeast Regional Library	621,000	6,683,000	746,000	8,050,000
Pinecrest	4,000,000	0	0	4,000,000
Coral Gables (Phase II)	171,000	20,000	0	191,000
Shenandoah Site Enhancements	90,000	60,000	0	150,000
Golden Glades Site Enhancement II	120,000	380,000	100,000	600,000
Coconut Grove Branch Library	250,000	0	0	250,000
Miscellaneous Library District Improvements	0	0	1,050,000	1,050,000
Issuance Cost	300,000	0	0	300,000
Total	$19,107,000	$7,197,000	$1,896,000	$28,200,000

2005 SUNSHINE STATE LOAN
(Fund CB 360, Subfund 101)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Loan Proceeds	$11,000,000	$0	$0	$11,000,000
Interest Earnings	3,653,000	0	0	3,653,000
Total	$14,653,000	$0	$0	$14,653,000
Expenditures:				
911/311 Answerpoint, Technology and Traffic Center (Lightspeed) Fiber	$1,150,000	$0	$0	$1,150,000
Betty T. Ferguson Recreational Complex	6,000,000	0	0	6,000,000
ETSD Radio Tower Retrofits	3,952,000	348,000	0	4,300,000
Microwave Backbone	700,000	0	0	700,000
MDPD Helicopter (2 of 4) and/or Other Legally Eligible Project Closeout Costs	2,503,000	0	0	2,503,000
Total	$14,305,000	$348,000	$0	$14,653,000

2006 SUNSHINE STATE LOAN
(Fund CB 360, Subfund 103)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Loan Proceeds	$13,725,000	$0	$0	$13,725,000
Interest Earnings	1,423,000	0	0	1,423,000
Total	$15,148,000	$0	$0	$15,148,000
Expenditures:				
MDPD Helicopter (2 of 4)	$1,240,000	$0	$0	$1,240,000
Coconut Palm Fire Rescue Station 70	1,108,000	1,451,000	0	2,559,000
Fire Rescue Station Renovations	2,094,000	1,464,000	0	3,558,000
Homestead Fire Rescue Station 16	2,336,000	287,000	0	2,623,000
Model Cities Fire Rescue Station 2	2,716,000	0	0	2,716,000
Village of Sunny Isles Beach Station 10	2,452,000	0	0	2,452,000
Total	$11,946,000	$3,202,000	$0	$15,148,000

2008 SUNSHINE STATE LOAN
(Fund CB 360, Subfund 104)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Loan Proceeds	$9,494,000		$0	$9,494,000
Interest Earnings	571,000	50,000	0	621,000
Total	$10,065,000	$50,000	$0	$10,115,000
Expenditures:				
Marina Capital Projects	$4,021,000	$584,000	$0	$4,605,000
Public Housing Safety and Security Projects	3,214,000	1,586,000	0	4,800,000
Transfer to Debt Service Project 298503 for Housing Projects	0	710,000	0	710,000
Total	$7,235,000	$2,880,000	$0	$10,115,000

Quality Neighborhood Improvement Program Phase I
Stormwater
(Fund CB 361, Subfund 002)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$40,906,000	$0	$0	$40,906,000
Interest	6,433,000	0	0	6,433,000
Total	$47,339,000	$0	$0	$47,339,000
Expenditures:				
Public Works Drainage Projects	$40,500,000	$0	$0	$40,500,000
Other Legally Eligible Project Costs	106,000	29,000	0	135,000
Cost of Issuance and Reserve for Arbitrage Liability	401,000	0	0	401,000
Administration	1,806,000	0	0	1,806,000
Transfer to Fund CB 361, Subfund 006 for Project Costs	4,497,000	0	0	4,497,000
Total	$47,310,000	$29,000	$0	$47,339,000

Quality Neighborhood Improvement Program Phase II
Series 2002 Public Service Tax Revenue Bonds
(Fund CB 361, Subfund 003)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$55,957,000	$0	$0	$55,957,000
Interest	6,820,000	0	0	6,820,000
Total	$62,777,000	$0	$0	$62,777,000
Expenditures:				
Park and Recreation Projects	$18,673,000	$1,923,000	$0	$20,596,000
Public Works Projects	33,090,000	1,356,000	0	34,446,000
Other Legally Eligible Project Costs	0	126,000	0	126,000
Cost of Issuance and Reserve for Arbitrage Liability	874,000	0	0	874,000
Transfer to Fund CB 361, Subfund 001 for Closeout Costs	952,000	0	0	952,000
Transfer to Fund CB 361, Subfund 004 for Closeout Costs	1,634,000	0	0	1,634,000
Transfer to QNIP Debt Service Fund	646,000	0	0	646,000
Transfer to Fund CB 361, Subfund 006 for Project Costs	3,503,000	0	0	3,503,000
Total	$59,372,000	$3,405,000	$0	$62,777,000

Quality Neighborhood Improvement Program Phase IV
Series 2006 Public Service Tax Revenue Bonds
(Fund CB 361, Subfund 004)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$28,945,000	$0	$0	$28,945,000
Interest Earnings	1,250,000	0	0	1,250,000
Transfer from Fund CB 361, Subfund 003	1,634,000	0	0	1,634,000
Transfer from Fund CB 361, Subfund 005	275,000	0	0	275,000
Total	$32,104,000	$0	$0	$32,104,000
Expenditures:				
Park and Recreation Projects	$11,283,000	$60,000	$0	$11,343,000
Public Works Projects	18,545,000	628,000	0	19,173,000
Other Legally Eligible Project Costs	0	567,000	0	567,000
Cost of Issuance and Reserve for Arbitrage Liability	470,000	86,000	0	556,000
Administration	465,000	0	0	465,000
Total	$30,763,000	$1,341,000	$0	$32,104,000

Quality Neighborhood Improvement Program Phase V
Series 2007A Public Service Tax Revenue Bonds
(Fund CB 361, Subfund 005)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$30,470,000	$0	$0	$30,470,000
Interest Earnings	1,343,000	20,000	0	1,363,000
Total	$31,813,000	$20,000	$0	$31,833,000
Expenditures:				
Park and Recreation Projects	$7,358,000	$1,097,000	$0	$8,455,000
Public Works Projects	17,841,000	2,471,000	0	20,312,000
Other Legally Eligible Project Costs	0	1,420,000	0	1,420,000
Cost of Issuance and Reserve for Arbitrage Liability	417,000	54,000	0	471,000
Transfer to Fund CB 361, Subfund 004 for Closeout Costs	275,000	0	0	275,000
Administration	900,000	0	0	900,000
Total	$26,791,000	$5,042,000	$0	$31,833,000

Quality Neighborhood Improvement Program
Interest
(Fund CB 361, Subfund 006)

Revenues	Prior Years	FY 2011-12	Future Years	Total
Transfer from Fund CB 361, Subfund 002	$4,497,000	$0	$0	$4,497,000
Transfer from Fund CB 361, Subfund 003	3,503,000	0	0	3,503,000
Total	$8,000,000	$0	$0	$8,000,000
Expenditures				
Park and Recreation Projects	$1,607,000	$738,000	$0	$2,345,000
Public Works Projects	1,828,000	1,055,000	0	2,883,000
Other Legally Eligible Project Costs	140,000	2,632,000	0	2,772,000
Total	$3,575,000	$4,425,000	$0	$8,000,000

CAPITAL ASSET ACQUISITION BOND
Series 2002 Fire Rescue Projects
(Fund CB 362, Subfund 001)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$426,000	$358,000	$0	$784,000
Interest Earnings	89,000	0	0	89,000
Total	$515,000	$358,000	$0	$873,000
Expenditures:				
Doral North Fire Rescue Station 69	$406,000	$258,000	$0	$664,000
Homestead Fire Rescue Station 16	42,000	0	0	42,000
West Miami Fire Rescue Station 40	67,000	100,000	0	167,000
Total	$515,000	$358,000	$0	$873,000

CAPITAL ASSET ACQUISITION BOND
Series 2004A
(Fund CB 362, Subfund 002)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$2,300,000	$0	$0	$2,300,000
Interest Earnings	1,057,000	280,000	0	1,337,000
Total	$3,357,000	$280,000	$0	$3,637,000
Expenditures:				
Doral North Fire Rescue Station 69	$1,300,000	$1,000,000	$0	$2,300,000
Homestead Fire Rescue Station 16	57,000	67,000	0	124,000
Cyber Technology Project	1,000,000	0	0	1,000,000
Legally Eligible Closeout Costs	108,000	105,000	0	213,000
Total	$2,465,000	$1,172,000	$0	$3,637,000

CAPITAL ASSET ACQUISITION BOND
Series 2004B Fire Rescue Projects
(Fund CB 362, Subfund 003)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$18,000,000	$0	$0	$18,000,000
Interest Earnings	0	0	0	0
Total	$18,000,000	$0	$0	$18,000,000
Expenditures:				
UHF Radio Replacement Phase II	$17,500,000	$500,000	$0	$18,000,000

CAPITAL ASSET ACQUISITION BOND
Series 2004B Projects
(Fund CB 362, Subfund 003)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$15,000,000	$0	$0	$15,000,000
Interest Earnings	2,534,000	100,000	0	2,634,000
Total	$17,534,000	$100,000	$0	$17,634,000
Expenditures:				
Dade County Courthouse Façade Repair	3,426,000	5,847,000	5,727,000	15,000,000
Miami Dade Police Helicopter Replacement (1 of 4)	1,923,000	11,000	0	1,934,000
Haulover Beach Ocean Rescue	600,000	0	0	600,000
Legally Eligible Closeout Costs	100,000	0		100,000
Total	$6,049,000	$5,858,000	$5,727,000	$17,634,000

CAPITAL ASSET ACQUISITION BOND
Series 2009 A and 2009 B Projects
(Fund CB 362 Subfunds 004 and 005)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds, Series 2009 A and 2009 B	$54,191,000	$0	$0	$54,191,000
Interest Earnings	165,000	100,000	0	265,000
Total	$54,356,000	$100,000	$0	$54,456,000
Expenditures:				
Animal Services Facility	$4,000,000	$0	$0	$4,000,000
Cyber Security Phase II	3,790,000	2,601,000	0	6,391,000
911/311 Answerpoint, Technology and Traffic Center	18,800,000	0	0	18,800,000
Microwave Backbone	885,000	155,000	0	1,040,000
West Lot -Multi-Purpose Facility	12,310,000	5,083,000	4,607,000	22,000,000
Park and Recreation Marina Capital Plan	658,000	312,000	90,000	1,060,000
Park and Recreation Parking Technology	900,000	0	0	900,000
Legally Eligible Closeout Costs	165,000	100,000	0	265,000
Total	$41,508,000	$8,251,000	$4,697,000	$54,456,000

CAPITAL ASSET ACQUISITION BOND
Series 2010
(Fund CB 362, Subfunds 006, 007 and 008)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds, Series 2010	$93,917,000	$0	$0	$93,917,000
Interest Earnings	100,000	75,000	0	175,000
Total	$94,017,000	$75,000	$0	$94,092,000
Expenditures:				
Buildout and Purchase of Overtown II	$69,877,000	$0	$0	$69,877,000
Legally Eligible Closeout Costs for Overtown II and/or other projects	100,000	75,000	0	175,000
Hope VI Scott/Carver Phase II	13,069,000	571,000	0	13,640,000
Causeway Capital Projects				
Causeway Toll System Upgrade	946,000	0	0	946,000
Rickenbacker Causeway Shoreline and Roadway Protection	4,253,000		0	4,253,000
Rickenbacker/William Powell Bridge Structural Repairs	150,000	550,000	0	700,000
Venetian Bridge Design	880,000	0	770,000	1,650,000
Venetian Bridge Rehabilitation	2,851,000	0	0	2,851,000
Total	$92,126,000	$1,196,000	$770,000	$94,092,000

Special Obligation Bond Juvenile Courthouse Series 2003 and Future Series
(Fund CB 363, Subfund 001)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds and Premium	$90,833,000	$0	$0	$90,833,000
Future Series Juvenile Courthouse Financing	0	0		0
Interest Earnings	12,280,000	500,000	0	12,780,000
Total	$103,113,000	$500,000	$0	$103,613,000
Expenditures:				
Children's Courthouse	$42,961,000	$54,630,000	$2,363,000	$99,954,000
Legally Eligible Closeout Costs including Debt Service	0	500,000	500,000	1,000,000
Issuance Cost	2,659,000	0	0	2,659,000
Total	$45,620,000	$55,130,000	$2,863,000	$103,613,000

Ballpark Project
Convention Development Tax and Professional Sports Tax
(Fund CB 365, Subfunds 001, 002, 003 and 004)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Series 2009 Convention Development Tax Bond Proceeds	$81,248,000	$0	$0	$81,248,000
Series 2009 Professional Sports Tax Bond Proceeds	221,238,000	0	0	221,238,000
Transfer from Convention Development Tax	1,630,000	0	0	1,630,000
Interest Earnings	3,716,000	150,000	0	3,866,000
Total	$307,832,000	$150,000	$0	$307,982,000
Expenditures:				
Ballpark and Public Infrastructure	$284,352,000	$22,084,000		$306,436,000
Cost of Issuance	237,185	0	0	$237,185
Total	$35,237,185	$0	$0	$35,237,185

Criminal Justice Facilities General Obligation Bond Program
Public Improvement Bonds, Series BB, CC and EE
(Fund CB 370, Subfunds 37B, 37C and 37E)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Series BB Proceeds	$7,140,000	$0	$0	$7,140,000
Series BB Interest	3,599,000	0	0	3,599,000
Series CC Proceeds	1,265,000			1,265,000
Series CC Interest	384,000	0	0	384,000
Series EE Proceeds	1,853,000	0	0	1,853,000
Series EE Interest	3,563,000	0	0	3,563,000
Criminal Justice Bonds Interest	605,000	0	0	605,000
Total	$18,409,000	$0	$0	$18,409,000
Expenditures:				
Children's Courthouse	$0	$4,000,000	$0	$4,000,000
Transfer to Capital Outlay Reserve for Criminal Justice Projects	13,647,000	604,000	0	14,251,000
Future Criminal Justice Related Projects and/or Closeout Costs	0	158,000	0	158,000
Total	$13,647,000	$4,762,000	$0	$18,409,000

OFFICE OF MANAGEMENT AND BUDGET
Safe Neighborhood Parks Bond Program
(Fund CB 380, All Subfunds)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Bond Proceeds	$200,000,000	$0	$0	$200,000,000
Interest	25,715,000	0	0	25,715,000
Total	$225,715,000	$0	$0	$225,715,000
Expenditures:				
Issuance and Administration	$6,573,000	$0	$0	$6,573,000
Transfer to Park and Recreation	131,763,000	0	0	131,763,000
Beach Renourishment	2,970,000	0	0	2,970,000
DERM Land Acquisition	1,972,000	0	0	1,972,000
Transfer to Fund 360, Subfund 008 Gateway Park	800,000	0	0	800,000
Transfer to Fund 360, Subfund 008 Cultural Center	247,000	0	0	247,000
Fairchild Tropical Gardens	3,960,000	0	0	3,960,000
Miami Circle	3,000,000	0	0	3,000,000
Municipalities and Non Profits	67,290,000	0	0	67,290,000
Municipal Transfers and Reserves	4,332,000	2,808,000	0	7,140,000
Total	$222,907,000	$2,808,000	$0	$225,715,000

PUBLIC WORKS AND WASTE MANAGEMENT
People's Transportation Plan
(Fund CB 390)

Revenues:	Prior Years	2011-12	Future Years	Total
People's Transportation Plan Bond Proceeds	$113,641,000	$82,023,000	$110,976,000	$306,640,000
Transfer for pay as you go projects (Fund SP 402)	3,360,000	0	0	3,360,000
Florida Department of Transportation	25,805,000	14,000	10,995,000	36,814,000
FDOT - County Incentive Grant Program	6,800,000	3,699,000	0	10,499,000
Total	$149,606,000	$85,736,000	$121,971,000	$357,313,000

Expenditures:				
Advanced Traffic Management System	$38,429,000	$12,699,000	$6,687,000	57,815,000
Construction of NW 138 Street Bridge At Miami River Canal	2,817,000	1,823,000	0	4,640,000
Construction of SW 157 Avenue from SW 152 Street to SW 184 Street	1,459,000	2,000,000	8,040,000	11,499,000
Improvements of Arterial Road	262,000	500,000	500,000	1,262,000
NE 2 Avenue Improvements - NE 20 Street to NE 36 Street	5,000	3,945,000	0	3,950,000
NE 2 Avenue Improvements - NE 36 Street to NE 43 Street	5,000	3,385,000	0	3,390,000
NE 2 Avenue Improvements - NE 43 Street to NE 62 Street	21,000	4,600,000	4,509,000	9,130,000
NE 2 Avenue Improvements - NE 62 Street to West Little River Canal	17,000	3,913,000	1,000,000	4,930,000
Improvements on Old Culter Road from SW 97 Avenue to SW 87 Avenue	4,650,000	3,000,000	250,000	7,900,000
SW 176 Street Improvements - US 1 to SW 107 Avenue	502,000	152,000	4,425,000	5,079,000
SW 216 Street Improvements - HEFT to SW 127 Avenue	1,326,000	500,000	8,277,000	10,103,000
SW 264 Street Improvements - US 1 to SW 137 Avenue	419,000	656,000	3,736,000	4,811,000
SW 62 Avenue -SW 24 Street to NW 7 Street	9,879,000	100,000	0	9,979,000
Improvements to South Bayshore Drive, Darwin to Mercy	420,000	94,000	0	514,000
Neighborhood Improvements	10,840,000	11,450,000	25,377,000	47,667,000
Reconstruct SW 62 Avenue - SW 70 Street to SW 64 Street	2,118,000	92,000	0	2,210,000
District 8 Rights-Of-Way Acquisition	464,000	3,945,000	150,000	4,559,000
District 9 Rights-Of-Way Acquisition	954,000	3,371,000	0	4,325,000
District 12 Rights-Of-Way Acquisition	9,488,000	900,000	0	10,388,000
District 13 Rights-Of-Way Acquisition	8,216,000	100,000	0	8,316,000
School Flashing Signals	9,959,000	2,250,000	2,591,000	14,800,000
Widen Caribbean Blvd From Coral Sea Road to SW 87 Avenue	6,000,000	5,186,000	0	11,186,000
Widen NW 37 Avenue - N. River Drive to NW 79 Street	1,194,000	1,050,000	13,604,000	15,848,000
Widen NW 74 Street - HEFT to SR 826	33,959,000	100,000	11,146,000	45,205,000
Widen NW 87 Avenue from NW 186 Street to NW 154 Street	1,913,000	7,125,000	5,527,000	14,565,000
Widen SW 137 Avenue from HEFT to US 1	517,000	700,000	8,467,000	9,684,000
Widen SW 137 Avenue from US 1 to SW 184 Street	613,000	7,400,000	13,732,000	21,745,000
Widen SW 27 Ave from US 1 to Bayshore	2,706,000	1,700,000	1,673,000	6,079,000
Widen SW 312 Street from SW 187 Avenue to SW 177 Avenue	454,000	3,000,000	2,280,000	5,734,000
Total	$149,606,000	$85,736,000	$121,971,000	$357,313,000

PEOPLE'S TRANSPORTATION PLAN FUND
(Fund SP 402, Subfunds 402 and 403)

Revenues:	2011-12
Carryover	$37,139,200
Transfer for Loan Repayment (Fund 411, Subfund 411)	15,223,000
Transfer from MDT Capital Fund	30,808,000
Sales Tax Revenue	184,652,000
Interest	1,820,000
Total	$269,642,200

Expenditures:	
Transfer to Miami-Dade Transit Operations (Fund 411, Subfund 411)	$109,960,000
Transfer to Fund 416 / 417 for Miami-Dade Transit Debt Service (Fund 416 and 417)	40,440,000
Transfer to Fund 416 / 417 for Miami-Dade Pre-Existing Transit Debt Service (Fund 416 and 417)	11,845,000
Transfer to Fund 209, Project 209402 for 2006 Surtax Bond Debt Service	3,379,000
Transfer to Fund 209, Project 209403 for 2008 Surtax Bond Debt Service	3,205,000
Transfer to Fund 209, Project 209404 for 2009 Surtax Bond Debt Service	9,380,000
Transfer to Fund 209, Project 209405 for 2010 Surtax Bond Debt Service	705,000
Transfer to Public Works (Fund 325)	3,042,000
Transfer to the Citizen's Independent Transportation Trust (Fund 420)	2,415,000
Transfer to Eligible Municipalities	36,930,200
Reserve	10,920,000
Current Year Reserve for Capital Expansion	10,086,000
Accumulated Reserve for Capital Expansion	20,722,000
Ending Cash Balance	6,613,000
Total	$269,642,200

MIAMI-DADE TRANSIT
Lease, Sublease and Loan Agreements
(Fund ET 411, Subfund 400)

Revenues:	2011-12
Rental and Interest Income	$17,821,000

Expenditures:	
Rental Expenses	$17,821,000

MIAMI-DADE TRANSIT
Operations
(Fund ET 411, Subfund 411)

Revenues:	**2011-12**
Transfer from Fund 402 for MDT Operations	$109,960,000
Transfer from Countywide General Fund for Maintenance of Effort	156,707,000
Transit Fares and Fees	103,582,000
Transfer from Transportation Disadvantaged Program (Fund 413, Subfund 413)	2,548,000
Bus Feeder Support from Tri-Rail	666,000
State Operating Assistance	19,448,000
Non-Operating Revenues	5,605,000
Total	$398,516,000

Expenditures:	
Operating Expenditures	$351,494,000
Existing Services Loan Payment to Fund 402	15,223,000
South Florida Regional Transportation Authority Operating and Capital Subsidy	4,235,000
Repayment Reserve for Prior Years' Operating Deficit	27,564,000
Total	$398,516,000

Non-Capital Grants
(Fund ET 413, Subfund 413)

Revenues:	**2011-12**
Florida Transportation Disadvantaged Trust Fund	$9,511,000
State Urban Corridor Program	2,055,000
Total	$11,566,000

Expenditures:	
Transportation Disadvantage Program	$6,963,000
Transfer to MDTA Operations from Transportation Disadvantage Program (Fund 411, Subfund 411)	2,548,000
State Urban Corridor Program	2,055,000
Total	$11,566,000

Capital Funds
(Fund 412 and Fund 414 Subfund Various)

Revenues:	Prior Years	2011-12	Future Years	Total
Capital Improvement Local Option Gas Tax	$972,000	$17,720,000	$92,874,000	$111,566,000
Developer Fees	68,000	0	922,000	$990,000
FDOT Funds	88,342,000	51,894,000	17,005,000	$157,241,000
FTA 5307/5309 Formula Grant	21,199,000	99,857,000	364,821,000	$485,877,000
FTA 5309 Discretionary Grant	11,918,000	4,620,000	3,565,000	$20,103,000
Lease Financing Proceeds	0	0	269,280,000	$269,280,000
PTP Bond Program	612,610,000	132,607,000	428,955,000	$1,174,172,000
Total	$735,109,000	$306,698,000	$1,177,422,000	$2,219,229,000
Expenditures:				
American with Disabilities Act Improvements	$0	$252,000	$1,449,000	$1,701,000
Busway ADA Improvements	550,000	2,726,000	530,000	3,806,000
Bus Enhancements	0	22,140,000	29,214,000	51,354,000
Bus Replacement	0	0	269,280,000	269,280,000
Bus Facilities	0	2,420,000	0	2,420,000
Bus Tracker and Vehicle Location	5,564,000	13,380,000	486,000	19,430,000
Bus Tools and Equipment	0	252,000	1,449,000	1,701,000
Capitalization of Preventive Maintenance	0	74,333,000	432,766,000	507,099,000
Capital Expansion Reserve	0	29,387,000	28,737,000	58,124,000
Central Control Overhaul	18,914,000	11,166,000	1,700,000	31,780,000
Earlington Heights/MIC Connector	459,273,000	47,256,000	0	506,529,000
Earlington Heights / MIC Bus Plaza	26,760,000	1,515,000	0	28,275,000
Fare Collection Equipment	61,971,000	1,676,000	0	63,647,000
Facility and Equipment Rehabilitation	0	252,000	1,449,000	1,701,000
Graphics and Signage Upgrade	5,704,000	1,796,000	0	7,500,000
Infrastructure Renewal Plan (IRP)	0	7,500,000	57,500,000	65,000,000
Kendall Enhanced Bus Service	8,721,000	2,500,000	4,214,000	15,435,000
Lehman Yard Upgrade	3,692,000	4,182,000	839,000	8,713,000
Metrorail Mainline Turnout Replacement	767,000	380,000	0	1,147,000
Metrorail and Metromover Tools and Equipment	441,000	463,000	2,658,000	3,562,000
Metromover Bicentennial park Station Refurbishment	117,000	1,696,000	487,000	2,300,000
Metromover Fiber Replacement	1,115,000	1,049,000	1,036,000	3,200,000
Metromover Station Canopies and Escalator Replacement	1,410,000	5,780,000	100,000	7,290,000
Metromover Vehicle Rehabilitation Phase II	35,312,000	2,150,000	0	37,462,000
Municipal Allocation of ARRA Funds	3,186,000	7,391,000	2,288,000	12,865,000
Northeast Passenger Activity Centers	0	885,000	2,245,000	3,130,000
Palmetto Station Traction Power Substation	724,000	13,701,000	2,378,000	16,803,000
Park and Ride Lot - 344th Street	7,718,000	2,734,000	356,000	10,808,000
Park and Ride Lot - Quail Roost Drive	68,000	2,582,000	1,219,000	3,869,000
Park and Ride Lot - Kendall Drive	135,000	162,000	2,463,000	2,760,000
Pedestrian Overpass University	1,473,000	1,349,000	3,806,000	6,628,000
Passenger Activity Center at NW 7 Avenue and NW 62 Street	6,231,000	2,200,000	1,864,000	10,295,000
Passenger Amenities and Transit Enhancements	0	545,000	3,128,000	3,673,000
Rail Vehicle Replacement	55,089,000	23,065,000	297,632,000	375,786,000
Security and Safety Equipment	0	1,544,000	4,123,000	5,667,000
Test Track for Metrorail	7,403,000	7,655,000	1,532,000	16,590,000
Transit Operations Systems Replacement	1,170,000	1,663,000	3,367,000	6,200,000
Track and Guideway Rehabilitation	21,601,000	6,971,000	17,127,000	45,699,000
Total	$735,109,000	$306,698,000	$1,177,422,000	$2,219,229,000

Miami-Dade Transit Debt Service
(Funds 416 and 417)

Revenues:	2011-12
Transfer from Project Fund - Capitalized Interest Series 2010	5,942,000
Federal Subsidy Receipts (Series 2009B Bonds)	3,622,000
Federal Subsidy Receipts (Series 2010B Bonds)	2,720,000
Transfer from Fund 402	40,440,000
Transfer from Fund 402 for Pre-Existing Services Debt	11,845,000
Total	$64,569,000
Expenditures:	
2001 Series F Sunshine State Loan	4,289,000
Series 2002A Capital Asset Acquisition (Equipment)	1,792,000
Series 2002A Capital Asset Acquisition (Buses)	3,153,000
General Electric Loan Payment	2,611,000
Series 2006 Transit System Sales Surtax Payments	8,672,000
Series 2008 Transit System Sales Surtax Payments	14,105,000
Series 2009 Transit System Sales Surtax Payments	13,893,000
Series 2010 Transit System Sales Surtax Payments	8,662,000
Series 2010 Rezoning Bonds	1,425,000
Short Term Financing	1,500,000
Reserve for Future Debt Service Series 2009 A	1,095,000
Reserve for Future Debt Service Series 2009 B	1,238,000
Reserve for Future Debt Service Series 2010 A and B	2,109,000
Transfer to Bond Administration (Fund 030, SubFund 031)	25,000
Total	$64,569,000

OFFICE OF THE CITIZENS' INDEPENDENT TRANSPORTATION TRUST
(Fund SP 420, Subfund 401)

	2011-12
Revenues:	
Transfer from People's Transportation Plan Fund (Fund 402)	$2,415,000
Expenditures:	
Operating Expenditures	$2,415,000

PORT OF MIAMI
(Fund ES 420, Subfund 001)

	2011-12
Revenues:	
Carryover	$23,248,000
Fees and Charges	117,635,000
Total	$140,883,000
Expenditures:	
Operating Expenditures	$48,989,000
Security Costs	20,330,000
Administrative Reimbursement	2,500,000
Transfer to Consumer Services - Passenger Transportation Regulation (Fund 030, Subfund 032)	100,000
Total Operating Expenditures	$71,919,000
Transfer to Reserve Maintenance Fund (Fund 422, Subfund 221)	$16,259,000
Transfer to Seaport Bond Service Account (Fund ES 423,Subfund 231)	8,034,000
Transfer to Seaport Bond Service Account (Fund ES 423, Subfund 234)	11,149,000
Transfer to Seaport General Fund (Fund ES 424)	21,822,000
Ending Cash Balance	11,700,000
Total	$140,883,000

PORT OF MIAMI
Construction Fund
(Fund ES 421)

	2011-12
Revenues:	
Federal/State Funding	$39,995,000
Tenant Financing	2,387,000
Financing Proceeds	75,449,000
Total	$117,831,000
Expenditures:	
Construction Projects	$117,831,000

PORT OF MIAMI
Reserve Maintenance Fund
(Fund 422, Subfund 221)

	2011-12
Revenues:	
Transfer from Seaport Operating Fund (Fund 420, Subfund 001)	$13,894,000
Expenditures:	
Reserve for future projects	$13,894,000

Interest and Sinking Fund
(Fund ES 423)
Bond Service Account (Revenue Bonds)
(Subfunds 231)

	2011-12
Revenues:	
Transfer from Port of Miami Revenu fund (Fund ES 420)	$8,034,000
Expenditures:	
Principal and Interest Payments	$6,925,000
Promotional Activities	1,109,000
Total	$8,034,000

Bond Reserve Account (Revenue Bonds)
(Fund ES 423, Subfund 233)

	2011-12
Revenues:	
Carryover	$2,292,000
Expenditures:	
Ending Cash Balance	$2,292,000

PORT OF MIAMI
Bond Service Account (G.O. Bonds)
(Fund ES 423, Subfund 234)

	2011-12
Revenues:	
Transfer from Seaport Revenue Fund (Fund ES 420)	$11,149,000
Expenditures:	
Principal and Interest Payments	$11,149,000

Seaport General Fund
(Fund ES 424, Subfund 241)

	2011-12
Revenues:	
Transfer from Seaport Revenue Fund (Fund ES 420)	$21,822,000
Expenditures:	
Principal and Interest Payments	$21,822,000

PUBLIC WORKS AND WASTE MANAGEMENT
Causeways Operating Fund
(Fund ER 430, Various Subfunds)

	2011-12
Revenues:	
Carryover	$6,562,000
Rickenbacker and Venetian Tolls, Transponders and Other Revenues	8,579,000
Total	$15,141,000
Expenditures:	
Causeway Toll Operations and Maintenance	$5,988,000
Transfer to Causeway Capital Fund (Fund ER 431)	4,938,000
Transfer to Causeway Debt Service Fund (Fund ER 432)	1,223,000
Transfer to Village of Key Biscayne	365,000
Administrative Reimbursement	153,000
Intradepartmental Transfer	541,000
Reserve into FY 2011-12	1,933,000
Total	$15,141,000

PUBLIC WORKS AND WASTE MANAGEMENT
Causeway Capital Fund
(Fund ER 431, Various Subfunds)

	2011-12
Revenues:	
FDOT Funds	2,585,000
Municipal Contributions	3,734,000
Transfer from Causeway Operating Fund (Fund ER 430)	4,938,000
Total	$11,257,000
Expenditures:	
Causeway Capital Projects	$11,257,000

PUBLIC WORKS AND WASTE MANAGEMENT
Causeway Debt Service Fund
(Fund ER 432, Various Subfunds)

Revenues:	2011-12
Transfer from Causeway Operating Fund (Fund ER 430)	$1,223,000
Expenditures:	
Debt Service Payment for FY 2007-08 Sunshine Loan	$484,000
Debt Service Payment for Capital Asset Series 2010 Bonds	739,000
Total	$1,223,000

VIZCAYA MUSEUM AND GARDENS
Operations
(Fund EV 450, Subfunds 001, 002, and 003)

Revenues:	2011-12
Transfer from Convention Development Tax (Fund 160)	$1,121,000
Carryover	577,000
Earned Revenue	3,303,000
Interest Income	2,000
State Grant Revenues	17,000
Miscellaneous Revenues	43,000
Donations	77,000
FEMA Hazard Mitigation Grant	1,403,000
Total	$6,543,000
Expenditures:	
Operating Expenditures	$6,543,000

PUBLIC WORKS AND WASTE MANAGEMENT
Waste Collection Operations
(Fund EF 470, Subfunds 470, 471, and 475)

Revenues:	2011-12
Carryover	$46,851,000
Collection Fees and Charges	144,019,000
Sale of Recyclable Materials	1,893,000
Interest	149,000
Total	$192,912,000
Expenditures:	
Administration, Garbage and Trash Operating Expenditures	$85,327,000
UMSA Litter Program and Illegal Dumping Cleanup Operating Expenditures	2,297,000
Garbage and Trash Waste Disposal Charges	45,149,000
Recycling Program	8,515,000
Solid Waste Service Area Code Enforcement	3,374,000
Administrative Reimbursement	1,352,000
Transfer to Note Payable (Fund 470)	8,398,000
Reserves	37,490,000
Transfer to Capital Projects (Fund 470, Subfund C10)	1,010,000
Total	$192,912,000

Waste Collection Capital Projects
(Fund EF 470, Subfund C10)

Revenues:	Prior Years	FY 2011-12	Future Years	Total
Transfer from Operating Subfund 470	$1,749,000	$1,010,000	$3,871,000	$6,630,000
Expenditures:				
Trash and Recycling Center Improvements	$0	$100,000	$600,000	$700,000
58th Street Truck Wash Facility	105,000	445,000	0	550,000
Waste Collection Facility Improvements	0	100,000	600,000	700,000
3A New Facility Building	156,000	171,000	1,023,000	1,350,000
58th Street Building Renovation	1,206,000	94,000	0	1,300,000
West/Southwest Trash and Recycling Center	282,000	100,000	1,648,000	2,030,000
Total	$1,749,000	$1,010,000	$3,871,000	$6,630,000

Debt Service
(Fund 470)

Revenues:	**2011-12**
Transfer from Waste Collection Operations	$8,398,000
Expenditures:	
Principal Payments on the Capital Asset Acquisition Series 2002 Bond	$2,470,000
Principal Payments on the Capital Asset Acquisition Series 2004 Bond	300,000
Principal Payments on the Sunshine Series I Loan	1,029,000
Principal Payments on the Sunshine Series 2006 Loan	200,000
Principal Payments on the Disposal Equipment 2007 Loan	2,170,000
Principal Payments on the Disposal Cart 2008 Loan	1,776,000
Interest Payments on the Capital Asset Acquisition Series 2002 Bond	153,000
Interest Payments on the Capital Asset Acquisition Series 2004 Bond	97,000
Interest Payments on the Sunshine Series I Loan	163,000
Interest Payments on the Sunshine Series 2006 Loan	40,000
Total	$8,398,000

Waste Disposal Operations
(Fund EW 490, Subfunds 491, 492, 495, and 499)

Revenues:	**2011-12**
Carryover	$69,814,000
Disposal Fees	87,116,000
Transfer Fees	6,028,000
Resources Recovery Energy Sales	28,000,000
Private Landfill Surcharge	524,000
Permits and Fines	398,000
Disposal Facility Fees	10,552,000
Utility Service Fee	20,456,000
Building Rental Parking Fee Revenue	2,031,000
Interest	538,000
Transfer from Rate Stabilization-Interest Only (Subfund GR0)	92,000
Intradepartmental Transfer from Collections	3,946,000
Miscellaneous Revenue	766,000
Total	$230,261,000
Expenditures:	
Administration, Transfer and Disposal Operating Expenditure	$59,539,000
Resources Recovery	89,540,000
Environmental Compliance and Recycling Development	5,060,000
Transfer to Subfund DS0, Bond Debt Service	18,749,000
Administrative Reimbursement	2,805,000
Transfer to Capital Projects (Subfunds C10 and RR0)	7,222,000
Reserve	47,346,000
Total	$230,261,000

Waste Disposal Capital Projects
(Fund EF 490, Subfund C10)

	Prior Years	FY 2011-12	Future Years	Total
Revenues:				
Transfer from Disposal Operating Subfund 490	$6,952,000	$7,222,000	$14,745,000	$28,919,000
Solid Waste System Revenue Bonds, Series 2001	2,655,000	0	0	2,655,000
Solid Waste System Revenue Bonds, Series 2005	60,694,000	0		60,694,000
Building Better Communities GOB Program	2,611,000	5,056,000	3,583,000	11,250,000
Future Solid Waste System Revenue Notes/Bonds	0	0	75,065,000	75,065,000
Private Donations	1,000,000	0	0	1,000,000
Total	$73,912,000	$12,278,000	$93,393,000	$179,583,000
Expenditures:				
Environmental Improvements	0	100,000	600,000	700,000
Munisport Landfill Closure Grant	10,225,000	12,500,000	12,093,000	34,818,000
North Miami-Dade Landfill:				
East Cell Closure	0	0	19,950,000	19,950,000
Gas Extraction System-Phase 2	1,004,000	105,000	1,056,000	2,165,000
Groundwater Remediation	0	0	1,500,000	1,500,000
Resources Recovery Facility Additional Retrofit	3,956,000	544,000	500,000	5,000,000
Resources Recovery Ashfill Cells:				
Cell 20 Construction	404,000	3,016,000	580,000	4,000,000
Cell 19 Closure	0	0	3,000,000	3,000,000
Cell 20 Closure	0	0	5,000,000	5,000,000
South Miami-Dade Landfill:				
Cell 4 Closure	0	0	15,000,000	15,000,000
Cell 4 Gas Extraction	480,000	420,000	600,000	1,500,000
Cell 5 Closure	0	0	16,000,000	16,000,000
Cell 5 Construction	2,272,000	5,395,000	7,248,000	14,915,000
Groundwater Remediation/Trench	663,000	100,000	142,000	905,000
Virginia Key Municipal Landfill Closure Grant	779,000	4,500,000	40,371,000	45,650,000
Access Road to HC2 Center & Parks Soccer Fields	405,000	515,000	30,000	950,000
3A New Facility Building	104,000	114,000	682,000	900,000
Central Transfer Station Compactor Replacement	2,937,000	1,263,000	0	4,200,000
Disposal Facility Improvements	0	100,000	600,000	700,000
Disposal Facility Exit Scales	0	0	100,000	100,000
Replacement of 9 Scales at Disposal Facilities	0	0	200,000	200,000
Scalehouse Expansion Project	425,000	50,000	475,000	950,000
Truck Washing Facilities	105,000	445,000	0	550,000
Northeast Surge Pit Crane	25,000	255,000	0	280,000
West Transfer Station Tipping Floor Renovation	320,000	300,000	30,000	650,000
Total	$24,104,000	$29,722,000	$125,757,000	$179,583,000

Debt Service
(Fund EF 490, Subfund DS0)

	2011-12
Revenues:	
Transfer from Subfunds 491 and 499	$18,749,000
Expenditures:	
Principal Payments on the Series 1998 Bonds	$3,395,000
Interest Payments on the 1998 Series Revenue Bond	1,315,000
Interest Payments on the 2001 Series Revenue Bond	2,575,000
Interest Payments on the 2005 Series Revenue Bond	5,533,000
Principal Payments on the 2001 Series Revenue Bond	1,914,000
Principal Payments on the 2005 Series Revenue Bond	4,017,000
Total	$18,749,000

Rate Stabilization Reserve
(Fund EF 490, Subfund GR0)

	2011-12
Revenues:	
Restricted Carryover	$20,686,000
Interest Earnings	92,000
Total	$20,778,000
Expenditures:	
Transfer to Waste Disposal Operating Fund (Fund 490)	$92,000
Rate Stabilization Reserve	20,686,000
Total	$20,778,000

JACKSON HEALTH SYSTEMS
COUNTY PUBLIC HOSPITAL SALES TAX
(Fund 510, Subfund 510)

	2011-12
Revenues:	
Sales Surtax	$185,000,000
Expenditures:	
Transfer to JACKSON HEALTH SYSTEMS	$185,000,000

STATE REVENUE SHARING
(Fund 510, Subfund 512)

	2011-12
Revenues:	
Entitlement as a County	$42,704,000
Entitlement as a Municipality	48,210,000
Total	$90,914,000
Expenditures:	
Transfer to Guaranteed Entitlement Revenue Fund (Project 204101)	$13,661,000
Transfer to Countywide General Fund	29,043,000
Transfer to UMSA General Fund	48,210,000
Total	$90,914,000

LOCAL GOVERNMENT HALF-CENT SALES TAX
(Fund 510, Subfund 513)

	2011-12
Revenues:	
Countywide Sales Tax Receipts	$55,767,000
Unincorporated Municipal Service Area Sales Tax Receipts	64,691,000
Total	$120,458,000
Expenditures:	
Transfer to Countywide General Fund	$55,767,000
Transfer to UMSA General Fund	64,691,000
Total	$120,458,000

FLORIDA POWER AND LIGHT ELECTRICAL FRANCHISE FEE

	2011-12
Revenues:	
Franchise Fee	$54,388,000
Expenditures:	
Transfer to UMSA General Fund	$35,352,000
Disbursements to Municipalities	19,036,000
Total	$54,388,000

ANIMAL SERVICES DEPARTMENT
Trust Fund
(Fund TF 600, Subfund 022, Project 022111)

	2011-12
Revenues:	
Donations, Grants, and Other Revenue	54,000
Total	$54,000
Expenditures:	
Animal Shelter Expenditures	$54,000

CORRECTIONS AND REHABILITATION
Inmate Welfare Trust Fund
(Fund TF 600, Subfund 601)

Revenues:	**2011-12**
Carryover	$632,000
Other Revenues	10,000
Transfer from Fund 110, Subfund 111	523,000
Total	$1,165,000
Expenditures:	
Operating Expenditures	$1,165,000

INTERNAL SERVICES
Landbank Revolving Trust Fund
(Fund TF 600, Subfund 601, Project 626TGS)

Revenues:	**2011-12**
Carryover	$200,000
Expenditures:	
Transfer to Capital Outlay Reserve (Fund 310)	$200,000

MEDICAL EXAMINER
Trust Fund
(Fund TF 600, Subfund 601, Project 630TME, Detail 630348)

Revenues:	**2011-12**
Carryover	$299,000
Expenditures:	
Operating Expenditures	$111,000
Distribution in Trust Reserve	188,000
Total	$299,000

PARKS, RECREATION AND OPEN SPACES
Miscellaneous Trust Funds
(Fund TF 600, Subfund 601, Project 608TPR)

Revenues:	**2011-12**
Carryover	$1,093,000
Interest Earnings	16,000
Miscellaneous Revenues and Donations	500,000
Total	$1,609,000
Expenditures:	
Capital Expenditures	$809,000
Trust Reserves	800,000
Total	$1,609,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Miscellaneous Trust Fund
(Fund TF 600, Subfund 601)

Revenues:	**2011-12**
Carryover	$1,022,000
Miscellaneous	680,000
Total	$1,702,000
Expenditures:	
Operating Expenditures	$742,000
Reserve for Future Expenditures	960,000
Total	$1,702,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Law Enforcement Trust Fund
(Fund TF 600, Subfunds 602, 603, 604)

Revenues:	**2011-12**
Carryover	$6,505,000
Fines and Forfeitures	3,428,000
Total	$9,933,000

Expenditures:	
Miami-Dade Police Department – Investigative and Special Enforcement	$6,066,000
Reserve for Future Expenditures	3,867,000
Total	$9,933,000

COUNTY TRANSPORTATION TRUST FUND

Revenues:	**2011-12**
Local Option Six-Cent Gas Tax	$39,943,000
Capital Improvement Local Option Three-Cent Gas Tax	18,553,000
State Gas Tax	8,190,000
Constitutional Gas Tax (20%)	3,756,000
Constitutional Gas Tax (80%)	14,903,000
"Ninth-Cent" Gas Tax	10,230,000
Total	$95,575,000

Expenditures:	
Transfer to General Fund for Transportation Expenditures	$62,120,000
Transfer to Capital Improvements Local Option Gas Tax Fund 337, Subfund 337	18,552,000
Transfer to Secondary Road Program Fund 330 and 331, Subfunds 332, 333, and 334	14,903,000
Total	$95,575,000

COMMUNITY ACTION AND HUMAN SERVICES
Operations

Revenues:	**Fund SC 610**	**Fund SD 611**	**2011-12**
Transfer from Countywide General Fund	21,191,000	3,527,000	24,718,000
Federal Grants	7,082,000	286,000	7,368,000
State Grants	156,219,000	2,090,000	158,309,000
Other Revenues	2,988,000	75,000	3,063,000
Interdepartmental Transfers	683,000	717,000	1,400,000
Total	$188,163,000	$6,695,000	$194,858,000

Expenditures:			
Operating Expenditures	$188,163,000	$6,695,000	$194,858,000

COMMUNTY ACTION AND HUMAN SERVICES
(Fund SC 630)

Revenues:	**2011-12**
Federal Grants	$83,287,000
State Grants (FDOT)	98,000
State Grants (VPK)	1,525,000
Carryover - Life Support Initiatives	319,000
Transfer from Countywide General Fund	7,334,000
Other Revenues	315,000
Interagency Transfers	919,000
Total	$93,797,000

Expenditures:	
Operating Expenditures	$93,797,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Empowerment Zone
(Fund SC 640)

Revenue:	**2011-12**
Program Income	$114,000
Carryover	716,000
Total	$830,000
Expenditures:	
Operating Expenditures	$830,000

MIAMI-DADE ECONOMIC ADVOCACY TRUST
Affordable Housing Program
(Fund SC 700, Subfund 700, Project 700003)

Revenues:	**2011-12**
Carryover	$891,000
Interest Earnings	1,000
Documentary Stamp Surtax	1,478,000
Surtax Loan Payback	17,000
Total	$2,387,000
Expenditures:	
Affordable Housing Operating Expenditures	$2,387,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Loan Programs
(Fund SC 700)

Revenues:	**2011-12**
Carryover	$6,781,000
Documentary Stamp Surtax	17,000,000
Loan Repayments	6,500,000
Interest on Investments	400,000
Loan Servicing Fees	450,000
Miscellaneous Revenues	450,000
Total	$31,581,000
Expenditures:	
Affordable Housing Activities	$31,581,000

CORRECTIONS AND REHABILITATION
Grants
(Fund SO 720)

Revenues:	**2011-12**
Carryover	$323,000
CJMHSA Expansion Grant	$250,000
Social Security Administration (SSA)	240,000
Total	$813,000
Expenditures:	
Operating Expenditures	$813,000

PUBLIC WORKS AND WASTE MANAGEMENT
Grant Fund
(Fund SO 720)

Revenues:	**2010-11**
Carryover	$80,000
State Department of Agriculture Mosquito Grant	18,000
Total	$98,000
Expenditures:	
Operating Expenditures	$98,000

COMMUNITY INFORMATION AND OUTREACH
(Fund SO 720, Subfund 720)

	2011-12
Revenues:	
Federal grants	$100,000
Expenditures:	
Operating Expenditures	$100,000

ELECTIONS
(Fund SO 720, Subfund 720)

	2011-12
Revenues:	
Florida Department of State - Division of Elections Voter Education - Poll Worker Recruitment/Training	$200,000
Expenditures:	
Operating Expenditures	$200,000

SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT
Grant Fund
(Fund SO 720)

	2011-12
Revenues:	
State Grant	$72,000
Federal Grants for Development Rights Purchases	2,342,000
Transfer from Building Better Communities Bond Program	2,342,000
Total	$4,756,000
Expenditures:	
Operating Expenditures	$4,756,000

PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS
Grant Fund
(Fund SO 720, Subfund 720)

	2011-12
Revenues:	
State and Federal Grants	$5,336,000
Expenditures:	
Operating Expenditures	$5,336,000

FIRE RESCUE
(Fund SO 720, Subfund 720)

	2011-12
Revenues:	
State Grants	$71,000
Federal Grants	6,667,000
Total	$6,738,000
Expenditures:	
Operating Expenditures	$6,738,000

FIRE RESCUE
State Grant Awards
(Fund SO 720, Subfund 720)

	2011-12
Revenues:	
State EMS Grant	$700,000
Expenditures:	
Miami-Dade Objectives	$332,000
City of Miami Fire Rescue Department	271,000
City of Miami Beach Fire Rescue Department	45,000
City of Hialeah Fire Rescue Department	45,000
City of Coral Gables Fire Rescue Department	5,000
Village of Key Biscayne Fire Rescue Department	2,000
Total	$700,000

Urban Search and Rescue
(Fund SO 720, Subfund 720)

Revenues:	**2011-12**
Federal Emergency Management Grant	$570,000
Expenditures:	
Grant Objectives	$570,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
Miscellaneous Operating Grants
(Fund SO 720, Subfund 720)

Revenues:	**2011-12**
Grant Revenue	$3,317,000
Expenditures:	
Operating Expenditures	$3,317,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
JAG Recovery Grant
(Fund SO 720, Subfund 720)

Revenues:	**2011-12**
JAG Recovery Grant Program	$1,698,000
Expenditures:	
Miami-Dade Police Department Expenses	$675,000
Miami-Dade Corrections and Rehabilitation Department Expenses	1,023,000
Total	$1,698,000

SUSTAINABILTY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund SO 720, Subfund 720)

Revenues:	**2011-12**
Energy Efficiency Conservation Block Grant	$1,137,000
Expenditures:	
Operating Expenditures	$1,137,000

JUVENILE SERVICES
Grant Fund
(Fund SO 720, Subfund 720)

Revenues:	**2011-12**
Department of Juvenile Justice Grant	$684,000
Juvenile Alternative Services Program	602,000
Intensive deliquency Diversion Services	180,000
Juvenile TASC	354,000
Byrne Grant	281,000
Other Revenue (Consequence Foundation)	62,000
Total	$2,163,000
Expenditures:	
Operating Expenditures	$2,163,000

MIAMI-DADE POLICE DEPARTMENT (MDPD)
COPS HIRING PROGRAM 2010 EXP
(Fund SO 720, Subfund 720)

Revenues:	**2011-12**
Cops Hiring Program 2011 Federal Rev.	$4,189,000
Expenditures:	
Cops Hiring Program 2011 Expenditures	$4,189,000

OFFICE OF MANAGEMENT AND BUDGET
Byrne Grant
(Fund SO 720, Subfund 720)

Revenues:	**2011-12**
State and Federal Grants (Byrne Grant)	$978,000
State and Federal Grants (ARRA)	$3,428,000
Total	$4,406,000
Expenditures:	
Operating Expenditures	$4,406,000

OFFICE OF MANAGEMENT AND BUDGET
Ryan White Grant Program
(Fund SO 720, Subfund 720)

Revenues:	**2011-12**
Ryan White Title - Year 20	$25,199,000
Expenditures:	
Administrative Expenditures	$1,152,000
Allocation to Contractual Services	$24,047,000
Total	$25,199,000

CULTURAL AFFAIRS
State and Federal Grants
(Fund SO 720, Subfund 721)

Revenues:	**2011-12**
State and Federal Grants	$25,000
Transfer from Tourist Development Tax (TDT) (Fund 150, Subfund 151)	95,000
Carryover	58,000
South Florida Cultural Consortium Projects	86,000
Total	$264,000
Expenditures:	
South Florida Cultural Consortium Projects	239,000
National Endowment for the Arts Grant- Theater Open Access Project	25,000
Total	$264,000

HOMELESS TRUST
Grants
(Fund SO 720, Subfund 723)

Revenues:	**2011-12**
U.S. Department of Housing and Urban Development Grants	$20,431,000
U.S. Department of Housing and Urban Development Grants - Homeless Prevention and Rapid Re-housing	800,000
Florida Department of Children and Family Grants	369,000
Total	$21,600,000
Expenditures:	
Homeless Trust Operations	$21,600,000

METROPOLITAN PLANNING ORGANIZATION
(Fund SO 730, Various Subfunds)

Revenues:	**2011-12**
Federal and State Revenues	5,860,000
Transfer from Secondary Gas Tax (Funds 330 and 331) -- Grant Match	842,000
Total	$6,702,000
Expenditures:	
Operating Expenditures	$2,499,000
Reimbursement to the Department of Planning and Zoning	200,000
Reimbursement to the Public Works Department	120,000
Reimbursement to Miami-Dade Transit	85,000
Reimbursement to Government Information Center	5,000
Reimbursement to the Office of Management and Budget	100,000
Reimbursement to the Enterprise Technology Services Department	43,000
Reimbursement to the Finance Department	40,000
Indirect Payment	110,000
Payment of County Rent to GSA	130,000
Van Pool Program	1,500,000
Planning Activities	1,870,000
Total	$6,702,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
(Fund SC 750)

Revenues:	**2011-12**
Community Development Block Grant (CDBG) FY 2012 Entitlement	$15,471,000
HOME FY 2012 Entitlement	5,921,000
Emergency Shelter Grant	754,000
CDBG Program Income	285,000
HOME Program Income	570,000
CDBG Carryover	17,372,000
HOME Carryover	30,546,000
ESG Carryover	1,289,000
Rental Rehabilitation Carryover	1,299,000
HODAG Carryover	7,456,000
HATF Carryover	81,000
CDBG-R Carryover	1,855,000
General Fund	100,000
Total	$82,999,000

Expenditures:	
Administration CDBG and HOME	$3,687,000
FY 2012 CDBG County Programs:	
PERA - Code Enforcement	$429,000
CAHS - Facility Improvements	2,543,000
CAHS GMSC - Graffiti Abatement Program	$170,000
Parks, Recreation and Open Spaces - Site Improvements	1,050,000
CAHS - Advocates for Victims	$500,000
CAHS - Treatment Alternative To Street Crime	350,000
Juvenile Services Department - Diversion Programs	347,000
Public Works Department - Graffiti Removal	$233,000
Public Works Department - Infrastructure Improvements Floral Park	492,000
State Department of Health - Immunization Services	74,000
Operating and Programmatic Expenditures	73,124,000
Total	$82,999,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
PARROT JUNGLE
U.S. HUD Section 108 Loan
(Fund SC 750, Subfund 759, Project QSE108)

Revenues:	**2011-12**
Loan Repayment from the City of Miami (80%)	$2,530,000
Transfer from Countywide General Fund (20%)	632,000
Total	$3,162,000

Expenditures:	
Transfer to Debt Service (Project 292700)	$3,162,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
TARGETED URBAN AREAS
U.S. HUD Economic Development Initiatives Section 108 Loan
(Fund SC 750, Subfund 770, Project Q00EDI)

Revenues:	**2011-12**
Transfer from Countywide General Fund (Parrot Jungle)	$150,000
Loan Repayments	508,000
EDI Carryover	2,207,000
Total	$2,865,000

Expenditures:	
Payment to Debt Service	$2,865,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
BROWNSFIELDS ECONOMIC DEVELOPMENT INITIATIVE
U.S. HUD Section 108 Loan
(Fund SC 750, Subfund 770, Project Q0BEDI)

Revenues:	**2011-12**
BEDI Carryover	$1,662,000
Expenditures:	
Brownsfields Programs	$1,440,000
Payment to Debt Service (Project 292900)	222,000
Total	$1,662,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Community Development Block Grant - Neighborhood Stabilization Program (NSP)
(Fund SC 750, Subfund 772, Grant CDBNSP)

Revenues:	**2011-12**
Program Income	$770,000
NSP Round III	$20,036,000
Carryover (NSP)	13,780,000
Total	$34,586,000
Expenditures:	
Foreclosure-related Projects	$34,586,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Special Housing
(Fund EH 751)

Revenues:	**2011-12**
Carryover	$2,176,000
Management Fees	4,774,000
Total	$6,950,000
Expenditures:	
Housing Asset Management Activities	$6,950,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
State Housing Initiatives Partnership Program
(Fund SC 760, Subfund 760, Project 760002)

Revenues:	**2011-12**
State Housing Initiatives Partnership Program (SHIP) 2012 Entitlement	$728,000
SHIP Carryover	1,502,000
SHIP Loan Repayments	950,000
Total	$3,180,000
Expenditures:	
SHIP Activities	$3,180,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Community Development Block Disaster Initiative Grant
(Fund SR 780, Subfund 783)

Revenues:	**2011-12**
Carryover (Disaster Round I,II, III, IV)	$10,715,000
Expenditures:	
Hurricane-related Projects	$10,715,000

SPECIAL ASSESSMENT FUNDS
Special Taxing Districts-Lighting
(Fund SO 900, Subfund 901)

Revenues:	**2011-12**
Carryover -- Lighting Districts	$2,923,895
Special Taxing Districts FY 2011-2012 Assessments -- Lighting Districts	8,036,657
Total	$10,960,552

Expenditures:	
Scott Lake Manor	$69,947
Bunche Park	69,753
Sunswept Isle	8,897
Town Park Estates	30,902
Richmond Heights	102,818
West Perrine	65,528
Naranja Park	17,939
Southwest Section	369,502
Twin Lakes	60,032
Crestview	61,881
Westchester	209,067
Brownsville	176,363
Carol City	400,082
Ives Estates	59,523
Scott Lake Manor East	172,057
Enchanted Lake	3,630
Colonial Drive	206,637
Biscayne	51,816
Sunset Park	53,348
Palm Springs North	76,683
Village Green	80,030
Oakland Park	15,736
Star Lakes	6,532
Sky Lake	46,467
Southwest Section 2	30,133
Westbrooke	5,539
Andover	29,155
Lake Arcola	10,530
Southwest Section 2 Addition 1	3,835
Stephens Manor	18,269
Park Shores	31,167
Town Park Addition 1	5,836
Kendallwood	12,319
Mashta Island	3,645
Westbrooke Gardens	15,890
Stoneybrook	10,561
Liberty City	112,017
Westwood Manor	6,712
Highland/Sparling	51,076
Central Canal	37,450
Rose Glen	4,995
Northwest Shores	46,623
Sabal Palm	63,972
Key Biscayne #1	19,268
Snapper Creek Park	15,529
Howard Drive	43,991
Key Biscayne #2	9,538
Miami Gardens	35,361
Coral Pines	32,005
Flamingo Village	15,074
Peachtree Lane	8,942
Mitchell Lake	5,101
Bel Aire	25,187
Laurel Hill Park	14,513
Goulds	101,654
Pinewood Park	28,709
Cutler Ridge	45,718
Sierra	50,492
Village Green Underground	19,388
Palm Springs No Underground	19,245
Biscayne Pines	17,569
Rana Park	8,080
Anderson Heights	37,456
University Manor	16,744
South Miami Heights	434,712
Highland Gardens	12,020
Cutler Ridge 1st Addition	127,013
Darlington Manor	29,480
Little River Acres	11,964
Central Miami	22,048
Biscayne Manning	17,405
Lake Lucerne	23,297
Biscayne Manning 1st Addition	6,767
Andover 1st Addition	14,031
Tallamoody	19,905
Liberty Plaza	6,825
Liberty Homes	23,902
Central Miami 1st Addition	11,814
Naranja Lakes	20,587
Schenley Park	10,643
Richmond Heights 1st Addition	31,047
West Little River	19,694
Lee Manor	18,688
Golf Park-Minton M.-Fairmont	34,365

Biscayne Gardens 2nd Addition	19,874
Wittman	248,996
Cantelope	6,961
Cape Florida	10,606
Sunshine State Industrial Park	56,982
Riverdale	16,745
Westbrooke 3rd Addition	6,225
North County	305,349
Little Gables	30,852
International Gardens	65,420
Bird Road Highlands	21,453
Biscayne Gardens 3rd Addition	27,762
Sky Lakes 1st Addition	6,715
Allapattah	40,833
Princetonian	53,830
Hardwood Village	11,362
Lee Manor 1st Addition	19,657
Carol City 1st Addition	1,966
Costall Doral East	6,784
Sevilla Heights	2,521
Lake Park	6,781
Loyola-Westbrooke	5,442
Central Heights	15,898
Bird South	1,689
Expressway Industrial Park	11,863
Villages Of Homestead	23,603
East Golf Park	30,218
Lazarus On Richmond	10,476
Coral Way Estates	10,125
The Hammocks	117,254
Happy Farms Acres	20,179
West Flagler Estates	4,128
Monique	2,285
Sky Lake Homes	7,674
Golden Glades	14,709
Country Club of Miami Estate	43,037
Tamiami Lakes	47,657
Rolling Oaks	11,883
Coral Highlands	15,302
Twin Home Estates	2,715
Sunset Homes	6,912
Winston Park	128,090
Coral Terrace Section 1	3,211
Westbrooke 5th Addition	3,263
Bent Tree Section 3	3,862
Torremolinos	1,475
Pinewood Manor	6,025
Little Plantations of Miami	22,459
Intag Manor 1st Addition	1,723
Beverly Estates	12,357
West Cherry Grove	5,987
Bilbao Estates	6,844
Las Palmas	12,430
Highland Lakes Estates	1,259
Westgate Gardens	18,680
The Falls	14,533
Westwind Lakes	59,353
Royale Green Townhouse	46,180
Gem Homes	23,414
Doral Park	42,092
Lakes Of Avalon	15,910
Meadow Wood Manor	28,180
North Dade Country Club	54,189
Magarita's Estates	4,781
Rustic Lakes	3,021
Sunset West	36,752
Coral West Heights	17,144
The Lakes	13,971
Royale Green Section One	33,999
Air Park Industrial	7,245
Venetian Acres	11,955
R J Katz	9,586
Country Lake Manors	41,508
Ben Granoff Park	4,171
Strawberry Fields Homes	12,130
Garson Subdivision Section1	3,528
Meadow Wood Manors Section 8 North	3,826
Meadow Wood Manors Section 8 South	6,178
Westchester Park	2,336
South Springs Homes	3,749
Oak Park	31,436
California Hills	8,473
Riviera South	2,230
Pleasure Village	3,077
Marbella Park	4,501
Cutler Country Groves	8,564
Dadeland Park	7,350
Bird Lakes South Section 1	6,694
Bird Lakes South Section 3	11,224

My First Home	5,440
Sunset Harbour Section 6	2,443
Kristina Estates	16,419
Bird Lakes South 3rd Addition	2,097
Meadow Wood Manor Section 9	12,072
Bird Estates	2,637
Andrade Subdivision	3,151
Mediterrania	10,026
Americas at Miller	4,465
Limewood Grove	26,168
Weitzer Killian Place	3,406
Vista Subdivision	14,831
Roger Homes	7,537
Munne Estates	4,315
American Homes	15,954
Biscayne Gardens	10,384
Monasterio Subdivision	2,647
Beacon Centre	27,925
Flamingo Farms Estates	7,308
Dadeland Forest Estates	1,047
Lakeview	38,607
Villa Sevilla	6,690
Roel Subdivision	3,409
Sky Lake Homes 2nd Addition	2,592
Blue Heavenlanding	921
River Bend	25,313
Redland's Edge	626
Meadow Wood Manor Section 10	6,672
Forest View	13,343
P. I. Estates	6,046
Royal Cutler Estates	3,904
Allison Estates	3,153
Barima Estates	10,595
Mirelda Estates	8,940
Naroca Estates	11,853
Bird Lakes South Section 4	6,589
Cutler Country Groves 1st Addition	17,311
Shomar Subdivision	1,965
Venezia Home Estates	11,423
Coventry	5,943
Michelle Woods	3,890
Monaco Estates	3,997
American Homes 1st Addition	12,594
Jacarandas at Sunset	2,175
Munne Royal Homes	7,032
Weitzer Hammocks	17,058
Canton Subdivision	3,511
Adventure Homes	23,222
Oaks And Pines	1,742
Pine Needles East	83
Hartford Place	15,988
Femal Subdivision	3,389
Bunche Park South	19,057
Rustic Lakes Addition 1	6,703
Amerihomes	6,826
Fantasy Homes	5,074
Forest Lakes	49,344
Brandon Parks	22,438
Le Mirage	5,591
Sharon Estates	3,565
Nelmar Subdivision	1,322
Canton Subdivision 1st Addition	1,402
Biscayne Villas	5,795
Lago Del Mar	40,436
RAAS Subdivision	2,571
PVC Subdivision	1,554
Monaco Estates 1st Addition	7,513
Shoma/Kendall	9,005
San Diego Subdivision 1st Addition	1,392
Datorre	2,566
Daxal Subdivision	12,509
Cenal Estates	1,847
G.B. Estates	14,676
Oak Ridge	1,960
Hammock Shores	6,673
Richmond Homes	3,740
Carmichael Estates	440
Magnolia Manors	857
Oak Creek	10,918
Greendale	7,307

Cordoba Estates 1st Addition	2,933
West Kendall Best	22,241
Nelfer	3,101
Lejeune Terminals	51,462
Peral	6,712
Habitat Homes South	4,058
Rosmont Subdivision 3	268
Krizia Subdivision 3rd Addition	1,531
Coral Bird Homes Subdivision Phase 1	5,522
Gold Dream Estates	1,178
Arien Subdivision 1 and 2	2,590
Eagles Point	1,637
Vanessa Ranch	11,348
Mandy Subdivision	12,914
Pena Subdivisiion	2,747
Paul Marks	9,384
Southwind Point	4,196
Amigo's Subdivision	257
Riviera West	2,306
Majestic Homes	9,180
Krizia Subdivision 4th Addition	3,232
Highland at Kendall	6,705
Fantasy One	8,747
Gordon Estates	1,902
VTL Subdivision	1,413
Truval West Subdivision	555
Truval Gardens	779
Le Chelle Estates	5,926
Hammock Shores 2nd Addition	4,834
Abbro Subdivision	963
Lago Mar South	5,736
Thousand Pines	8,330
Oak Park Est Section 1	10,645
Monasterio Estates Section 1	4,919
Natalie Homes	4,315
Costa Verde	4,253
Centro Villas North	3,294
Arien Subdivision Section 3	1,566
Superior Homes Estates	9,641
Miller Glenn	5,189
ZAC Subdivision	1,333
Anta Subdivision 1st Addition	853
Cordoba Estates Section 2	4,000
Shoma Homes at Tamiami II	19,328
Nunez Estates	467
West Dade Subdivision	954
Renegade Point Subdivision	4,241
Oak Creek South	10,333
Esquerro Estates	2,705
Doral Equestrian Center	527
Highland at Kendall 1st Addition	8,280
Richmond Home 1st Addition	2,343
Emerald Point	1,406
Eagles Point 1st Addition	1,252
Maralex Homes	13,962
Dimara Subdivision	976
Old Cutler Homes	1,516
Ashley Subdivision	521
Weitzer Serena Lakes	9,751
Punta Gorda Estates	1,836
Aristotle Subdivision	39,431
Kessler Grove Section 1	9,692
Gasser Subdivision	549
Migdalia Subdivision	1,774
Moody Drive Estates	9,406
Mimi Subdivision	2,107
Mansion at Sunset 2nd Addition	3,964
Mayte Subdivision	6,913
PA at West Sunset	1,461
PA at Coral Reef	5,251
Sunnyview Subdivision	6,114
Jar Subdivision	571
Kessler Grove 2	7,920
Kenellen Subdivision	1,315
Tabor Subidivision	387
Stuart Int	1,308
PVC Subdivision 1st Addition	792
Star High	810
Hammock Shores 3rd Addition	5,380
Galloway Estates	2,150

Richland Estates	10,508
Ali Subdivision	991
Eureka Creek	2,585
Kendall Family Estates	13,141
Benson Lakes	2,211
Transal Corporate Park	6,292
Westpoint	15,379
Spanish Lakes	12,628
Galloway Glen	52,209
Marien Subdivision	4,379
Quirch Subdivision	4,005
Corsica	11,476
Melton Plaza	1,382
Coral Bird Homes Subdivision Phase 2	1,950
Monacos Miller Homes	1,094
PVC Estates	2,026
A and R Subdivision	550
Brighton Meadow	6,849
Country Mall Plaza	18
Cres Subdivision	2,071
Weitzer Serena Lakes West Section 2	3,556
Hardin Hammocks	2,488
Ferel Subdivision	489
Fedy Estates	608
Marfer Subdivision	2,064
Mangus Subdivision Sections 1 and 2	16,495
Peacock's Point	1,192
Amore Subdivision	1,733
Pedro Alberto Subdivision	1,669
Oak Ridge Fall	1,809
Shoma Estates Multipurpose	35,680
Bristol at Kendall	234
Bristol Park 2	1,877
Majestic Estates	28,270
Interian Homes	917
Pelican's Point	3,850
Kendall Village West	2,422
Gran Central	94,481
Zenteno Subdivision	874
Barcelona Estates	3,142
Nelia Subdivision	736
Country Lakes Manors	61,558
Monasterio Section 2	1,065
Cordoba Estates Section 4	993
Cadiz Estates	881
Christienne Estates	800
Palmas/Bosque 1st Addition	916
Med South	20,013
Kessler Grove Sections 3 and 4	21,551
Laguna Ponds Sections 1 and 2	39,007
WDLD Subdivision	2,692
Vecin Homes 1st Addition	1,246
Llauro Subdivision	487
Southview	1,747
Hammocks Estates	12,823
Savanah Landing	1,448
Doral Landing	12,805
Hughes West Subdivision	5,899
Caribe Lakes Phase 1	1,559
Bristol Point	1,077
Castillian Subdivision	660
Maria Gardens	8,859
Micheline Subdivision	336
Doral Isles Antilles	45,435
Caribe Subdivision	2,132
Laffite Subdivision	2,749
Palapala	3,250
Viscaya Villas	1,308
Anabah Gardens	889
Autonation Perrine	1,744
Michelle Manor	5,245
Llanos at Bird Road	1,136
RAAS Subdivision 2	1,542
Doral Meadows	2,268
Goldvue	1,393
PVC Estates 1 Addition	268
Nyurka Estates	910
Saminik Subdivision	2,985
Weitzer Serena Lake	3,638
Hawknest	1,906

	795
Mystic Place	36,536
Garden Hills Subdivision	1,918
Heavenly Estates	445
Central Park Estates	10,830
Riviera Trace	12,086
Palm Spring Estates	7,933
Salma Lakes	519
Sinos Estates	11,949
Kendall Country Estates	6,019
Cosar Subdivision	439
Bridgeport	4,223
Red Garden	2,386
Bent Tree Com	1,513
West Dade Land	708
Karanero Falls	17,505
Wonderly Estates	2,769
Reserve at Doral	578
Beacon at 97 Ave	15,409
Miami International Business Park	18,883
MICC	44,341
International Corporate Park	1,847
Biscayne Point South	552
Poinciana Lakes	2,837
San Marino	3,315
Old Cutler Forest	313
Five Stars	475
Big Five	9,767
Park Lakes	1,161
Ibis Villas	1,961
Enclave at Doral	3,278
Mito	1,972
Zoe Miller	1,951
Bonita Golfview	525
Mastrapa Estates	98,398
Palmetto Lakes	266
Dimauro Subdivision	3,685
Bird Garden Subdivision	591
Braman	30,063
Corsica Place	2,779
Deering Point	2,288
Summerwind Subdivision	1,140
Sarco Subdivision	496
Doral International	952
Hawksnest 1st Addition	38,151
Garden Hills West	2,375
Cres Estates	608
Sylvia Subdivision	763
Koki EST	262
Abaco Estates	9,307
Royal Landing	1,946
Royal Landing Estates	12,691
Community Partnership	826
Juan David Subdivision	642
Signature Gardens	3,087
Presidential Estates	1,636
Sunset Lakes Estates	907
Palace 1st Addition	1,296
Nicoi	821
Daily First Addition	5,250
Doral Commerce Park	2,054
Shirtee 1 and 2	1,923
Nomar Estates	493
Cantal West Industrial Park	14,151
Sunset Apartments	629
Hawknest 2nd Addition	4,991
Doral Savannah	1,099
Costa Dorada	718
Cartal Subdivision.	4,147
Mayte South	4,037
Acapulco	1,732
Emerald Oaks	3,774
Jefferson at Doral	339
Villas of Barcelona	12,638
San Denis San Pedro	3,542
Dadesky Subdivision	9,061
Miami International Parkway	2,162
Villa Esperanza	116
Country Park Estates	1,323
Daily Subdivision	483
Villa Real	

Don Elias	7,976
CLC Subdivision	1,002
Les Jardins/Secret Gardens	513
Carlisle at Doral	433
Mansions at Pine Glen	1,473
Luz Estela	7,067
Mayito Estates	761
Coral Reef Nurseries	22,783
Prince of Peace	1,689
Puerto Bello at Doral	897
Valencia Grove	7,130
Shoreway Subdivision	35,530
Doral Terrace	5,184
Deer Creek Estates	(99)
Redland East Residential Subdivision	290
Preserve at Doral	1,092
Marpi Homes	5,730
Luis Angel Subdivision	817
Oak Ridge Falls 1st Addition	1,740
Crestview Lakes	16,363
Pine Needles East Section 5	2,057
Bonita Golf View Part Two	2,861
Ponce Estates	9,593
Hamptons	794
Transal Service Park	1,746
Park Lake by the Meadows	4,664
Castcana Estates	1,803
FC Subdivision	15,789
Kenwood Estates	1,092
The Mansions at Sunset	9,805
Dimensions at Doral	689
Venetian Lake	5,823
Superior Trace	2,234
Biarritz	476
Bonita	7,600
Bird Road Properties	1,762
Digna Gas Station	1,252
Twin Lake Shores	6,856
Migdalia Subdivision	480
Casa Lago	5,295
Krizia 5th Addition	2,278
Marquessa Subdivision	478
Chana Rose Estate	1,436
Lilandia Subdivision	2,108
Oaks South	10,716
Costa Bonita	344
Lago Mar 1st Addition	5,616
Larose Subdivsion	886
Dolphin View	633
Balani Subdivision	5,011
La Espada	3,181
Genstar	3,740
Bismark Homes	3,070
Sab Subdivision	311
Tiffany at Sunset	336
A.V. Subdivision	215
Kayla's Place	14,920
Park View Town Homes Phase I	873
Park Lakes Sections 1-4	11,237
Mako Subdivision	879
Kaiser Subdivision	854
Precious Homes at Lakes by the Bay	1,930
DCP Subdivision 1st Addition	(124)
T and F Subdivision	4,973
Yasamin Subdivision	204
Marta Subdivision	3,515
Hidden Grove	6,596
West Lakes Estates	7,099
Ponce Estates Section II	7,346
Mystic Forest	637
Valencia Grove Estates	13,669
Millenium Subdivision	930
Gefen Equity Commercial	864
Miracle West	2,606
Sunset Lakes Estates 1st and 2nd Addition	(421)
Breckinridge Estates	1,664
Park Lake by the Meadows 4 and 5	5,158
Watersedge	2,163
GC Corp. I.A.D.	2,169

Park Lake by the Meadows Phase 6	4,614
Kendall Home Depot	425
Aladdin Subdivision	1,145
Krizia Subdivision 1st Addition	4,479
Estates Homes	5,710
Gabriella Subdivision	1,416
Century Park/Villas	1,818
Biarritz Phase 2	696
Redlands Forest	3,807
Miller South Subdivision	1,533
Sunset Pointe	1,678
Nito Subdivision	1,722
Erica Gardens	6,867
Crestview 1st and 2nd Addition	16,612
Stephanie's Subdivision	1,114
Canero's Oak	392
Laroc Estates	7,808
Royalton Subdivision	6,503
Miller Cove 1st Addition	3,685
Marbella Estates	1,401
Sunset Farms	2,260
Oak Ridge Falls 2nd Addition	1,817
Nunez Homes	795
RAM Commercial Tract	113
Lakes Bay Section 14	12,729
Kendalland	28,680
Mindi Subdivision	3,613
Chiu Subdivision	791
Capri Homes	1,067
Sella Subdivision	7,382
Nelsay Subdivision	363
Esplanadas Dream	2,026
Miller Cove	5,558
EFM Estates	47,942
Emerald Lakes Estates	5,245
Kendall Breeze	5,821
Tamiami Gefen Industrial Park	(303)
AB at Tamiami Trail	188,370
Lakes of Tuscany	14,683
Old Cutler Apartments	2,267
Alco Estates and Addition 1-5	9,485
Children's Plaza	1,653
Adrian Builders at Tamiami	584
Milon Venture	47,169
Redlands Estates	6,172
Renaissance Estates	16,125
Kendaland center	678
Lauren's Pond	3,804
Mirana	1,882
Ed-Mar Estates	1,534
Grand Lakes	58,688
Plaza del Paraiso	1,985
Redlands Cove	9,432
A.S.A Subdivision	2,793
Milya Subdivision	4,441
BMS-Kendale Lakes	491
Shoma Villas at Country Club Of Miami	187
Cedar West Homes 3	14,253
Heiti Subdivision	484
Vega Coral Way Subdivision	161
Alturas De Buena Vista	368
CVS at Coral Way	702
Nilo Subdivision	8,152
Hainlin Mill Estates Section 4	296
North Lake Park	2,474
Precious Executive Homes	5,050
Rosewood Homes	3,782
Miracle West 1st Addition	201
Camino Real Estates and 1st Addition	5,190
Eve Estates	7,444
Woodlands	4,364
Doral Pointe	548
Hermilio Subdivision	1,304
Cauley Palisades	1,855
Mardel Estates	3,724
Nicole Subdivision	2,897
Helena Homes	13,069
DVH Estates	11,700
Coral West Homes	1,694
Oaks South Estates	11,404
Mother of Christ Subdivision	2,633

Alina Estates	2,077
Emerald Isles	3,922
Lakes by the Bay South Commons	93,846
Miller's Landing	755
Costa Linda	(700)
Kendall Town Center	1,204
Koki Estates 1st Addition	704
Spanish Gardens Villas	2,356
Jessiyn Subdivision	20,888
North Palm Estates	10,705
Hainlin Reef North	1,557
North Lake Commerce	1,989
Granada Homes Estates	1,076
Casa Lago 1st Addition	2,449
Tuscany Place	5,590
Walmart / Hialeah	23,731
Salcines	(58)
Isabella Estates	607
Estates Homes 3rd Addition	521
Cudimar at Black Point Marina	25,348
San Valentin	858
V and Q Holdings	899
Florencia Estates	7,199
Miller Grove	404
Gefen-Maisel	504
Tamiami Industrial Park	626
Biscayne Drive Estates	10,831
Tuscan Lake Villas	2,117
Deer Creek Estates 1st. Addition	3,065
Sussyan Subdivision	309
Eden Lakes	4,284
Danielle Patrick	3,888
Countryside and 1st Addition	17,213
Melquiades Subdivision	593
Kingdom Dreams	7,121
Villas Del Campo	35,862
Century Estates and 1st Addition	21,552
South Gate Subdivision	3,987
Sabrina Twinhomes Subdivision	2,825
Courts at Tuscany Phase 2	2,312
Fava Estates	2,164
Cutler Lakes Homes Phase 1	1,443
La Costa at Old Cutler Section 1	4,158
Mica Subdivision 2nd Addition	(57)
Mica Subdivision and 1st Addition	1,913
Precious Forest Homes	5,161
Tamiami Marketplace	716
November Heights	1,451
King's Homes	2,148
Estate Homes 2nd Addition	1,578
Doral Isles North Sections 1 and 2	24,286
Miller Lake	3,620
Anaco Estates	1,469
Stephanie Subdivision	1,259
Chateaubleau Mansions	3,332
Spring West Estates	1,691
Keystone	(441)
Aileen Subdivision	428
Pelican Bay at Old Cutler	24,808
Cedar West Homes Two	3,955
Mystic Forest Two	677
Bent Tree Briarcliff	(174)
Ibis Villas at Doral	4,485
Flamingo Homes	8,992
Riverside Subdivision	265
Bluewaters Subdivision	36,414
Pete's Place	4,087
Anaco Estates 1st Addition	1,053
South Point Cove	620
Homestar Landings	4,186
Park View Estates	(88)
King's Estates	2,250
Ethereal Subdivision	2,650
Cosmopolitan Roadway	6,527
Pine Manor	3,656
Spicewood Subdivision	117,041
Mustang Ranch	6,708
Keystone West (deleted after budget came out)	0
Leti Subdivision	2,179
CMGD Subdivision	994

Belen Estates	2,315
Silver Palm Lake	13,440
Century Gardens	30,151
Islands at Doral	14,299
Virginia Estates	2,985
Costa Azul Homes	511
Oakland Estates	6,174
Silver Palm Plantation	1,287
Hainlin Mills Park View	1,001
Colonnade	13,594
J.C. Kern	9,268
Elise Estates	8,486
Santa Monica	459
Sunset Cove	1,419
Helena Homes First Addition	(195)
Soto Mansions	5,685
Christopher Gardens	8,331
Moody Drive Estates 1st Addition	3,144
Christy's Estates	5,406
South Point	677
Hilda's Estates Subdivision	3,247
Silver Palm Homes	22,898
Beacon Lakes Phase One	6,206
Islands at Doral N.W.	11,403
Old Country Road Estates	2,294
West Doral Lakes	465
Chadustry Estates	3,507
Vista Trace Subdivision	204
Islands at Doral 1st Addition	11,341
Leti Subdivision 1st Addition	994
Century Prestige	4,057
Olivia's Subdivision	7,332
Breeze at Galloway	4,796
Courts at Tuscany	6,649
Granada Ranch Estates	1,768
Century Breeze East	150
Rivendell	7,471
Shrader's Haven	96
Cutler Breeze	2,375
Chateau Royal Estates	5,829
Culter Bay Palms	12,293
Sable Palm Estates	8,182
Pinewood Park Extension	31,541
Naranja Gardens	13,294
Vitran Homes at Morningside	5,918
Nilo Estates	2,279
Matah Subdivision	188
Doral Isles North Section 3	680
Melgor Estates	3,314
Leyva Subdivision	1,296
Silver Group Subdivision	(145)
Zamora's Groove	876
California Club Estates	1,319
South Indian Subdivision	1,639
Rieumont Estates	4,696
Jeannie Forest	5,367
Silver Palm East and West	65,123
Vitran at Naranja Estates	4,766
Black Creek Homes	2,169
Abel Homes at Naranja Villas	3,025
Mandarin Lakes	8,250
Ozambela Subdivision	186
Redland East 1st Addition	(136)
Zamora's Grove 1st Addition	38
Bismark Estates	31
Buddy's Paradise	2,486
B.M.S. Kendall	2,160
Peterson	4,591
Redlands Colonial Estates	57
Vany Subdivision	649
Alexandria Estates	3,602
B.B.E. Subdivision	4,212
Terry Enterprises	692
Courts at Tuscany North	1,705
Silver Palms Park	1,996
Evergreen Garden Estates	3,858
Isla Margarita at Doral	684
South Point 1st Addition	104
Beacon at Doral	1,972
Rivendell East	4,168

Parkview Condominiums	4,095
Forest Lake Paradise	1,531
A.S.A. Subdivision 1st Addition	(137)
Century Garden Village	2,750
BHM East Campus Expansion	1,052
Riviera Grand Estates	5,612
Garden Cove Estates	160
Castellanos at Coral Way	56
London Square	7,617
Tuscany Villas West	177
Sion Estates	1,140
BDG Kendall 162	(73)
Denis Subdivision	113
Century Gardens	4,410
Shops at 107	80
Cedar West Estates	(90)
Reserve at Doral West	341
Sunrise Commons	1,240
Total	$10,960,552

Special Taxing Districts – Security Guards
(Fund SO 900, Subfund 905)

Revenues:	**2011-12**
Carryover – Security Guard Districts	$501,411
Special Taxing Districts FY 2011-2012 Assessments – Security Guard Districts	11,539,469
Total	$12,040,880

Expenditures:	
Palm and Hibiscus Island	$436,259
Hammocks Lake	268,628
Star Island	407,732
Miami Lakes Loch	201,426
Hammock Oaks Harbor	198,477
Belle Meade Island	368,039
N Dade C.C./Andover	603,223
Keystone Point	199,271
Highland Gardens	210,258
Belle Meade	331,958
Highland Ranch Estate	200,234
Sans Souci	208,217
Allison Island	198,192
Biscayne Beach	203,701
Biscayne Point	502,015
Coventry Security	204,504
Old Cutler Bay	184,380
North Bay Island Security	172,230
Devonwood	152,285
Pine Bay Estates	203,704
Eastern Shores 1st Addition	388,598
Miami Lakes Section 1	420,926
Oak Forest Stationary	390,395
Oak Forest Roving	397,857
Highland Lakes	171,351
Enchanted Lake	408,331
Hammock/Lake Banyon Dr.	394,716
Gables By The Sea	369,797
Royal Oaks Section 1	250,090
Eastern Shores Security Guard	240,282
Snapper Creek Lakes	202,143
Cocoplum Phase 1	188,412
Sunrise Harbor Security Guard	282,008
Four Way Lodge Estate Security Guard	204,588
Bay Heights Security Guard	175,430
Kings Bay Security Guard	396,919
Brickell Flagler Plaza Security Guard	176,547
Morningside Security Guard	195,658
Davis Ponce Rov Patrol	98,814
Entrada Security Guard	48,501
Fairhaven Rov Patrol	380,511
Natoma Rov Patrol	286,847
Royal Oaks East	376,696
Sabel Palm ROV Patrol	140,730
Total	$12,040,880

Special Tax Districts -- Landscape Maintenance
(Fund SO 900, Subfund 906)

	2011-12
Revenues:	
Carryover -- Landscape Maintenance Districts	$2,426,300
Special Taxing Districts FY 2011-2012 Assessments -- Landscape Maintenance Districts	4,780,019
Special Taxing Districts FY 2011-2012 Assessments -- Road Maintenance Districts	18,026
Total	$7,224,345
Expenditures:	
Air Park	$20,400
Alco Estates and Additions 1-5	26,000
Alexandria Estates	9,900
Allison Estates	11,800
Anaco South Estates	0
Aristotle Subdivision	242,100
Balani	17,000
Biscayne Drive Estates	19,200
Bonita Golf View 2nd Addition	14,000
Camino Real Estates 1st Addition	9,000
Candlewood Lake	14,000
Capri Homes	7,800
Casa Lago 1st Addition	16,700
Casa Lago Multipurpose	40,500
Cedar West Homes Two	26,700
Cedar West Homes Three	24,000
Century Estates and 1st Addition	95,000
Chadustry Estates	4,000
Chateau Royal Estates	20,400
Christopher Gardens	25,300
Coral West Homes	14,900
Corsica	54,500
Corsica Place	58,500
Cosmopolitan Roadway Multipurpose	31,200
Countryside and 1st Addition	177,000
Crestview Lake 1 and 2	42,500
Culter Bay Palms	16,900
Cutler Breeze	0
CVS-167 Multipurpose	16,100
D.V.H. Estates Multipurpose	18,300
Danielle Patrick Subdivision	8,000
Deer Creek Estates 1st. Addition	4,000
Dolphin Center	570,200
Doral Isles	210,000
Doral Park	308,300
East Oakmont Dr	14,300
Eden Lakes Multipurpose	52,200
Emerald Lakes Estates	44,400
Erica Gardens	64,200
Evergreen Garden Estates	0
Fava Estates	6,700
Flamingo Homes	22,000
Florencia Estates	15,900
Forest Lakes	200,000
Forest View	18,500
Free Zone Industrial	19,600
Garden Hills Subdivision	215,400
Garden Hills West	96,500
Genstar Multipurpose	26,400
Goulds Hammocks Estates	20,000
Granada Ranch Estates	0
Grand Lakes	245,200
Hailin Reef North	7,500
Helena Homes	20,900
Highland Lakes	24,400
Hilda's Estates Multipurpose	1,897
Homestar Landing	12,700
Interian Homes	3,200
J.C. Kern	51,500
Jordan's Landing	15,700
Kendale Lakes	604,400
Kendalland Multipurpose	120,000
Keystone Multipurpose	15,900
Kingdom Dreams	253,600
Kings Estates	15,100
Laroc Estates	26,500
Lauren's Pond	31,900
Ledrew Estates	8,500

Limewood Grove	142,600
Mangus Sub Multipurpose	200,600
Marpi Homes Multipurpose	43,200
Mediterrania	18,700
Miller Cove 1st Addition	8,400
Miller Cove Multipurpose	49,000
Miller Lake	27,700
Milon Venture Multipurpose	541,500
Moody Drive	25,300
Moody Drive Estates 1st Addition	12,000
Naranja Gardens	17,300
North Palm Estates	11,800
Oak South Estates	85,600
Oakland Estates	16,822
Old Cutler Homes	13,200
Olivia's Subdivision	9,800
Park Lakes by the Meadows 3	4,900
Park Lakes by the Meadows 4	25,600
Park Lakes by the Meadows 6	9,800
Park Lakes Multipurpose	35,400
Pete's Place	27,900
Ponce Estates Multipurpose	52,600
Ponce Estates Section 2	73,600
Precious Executive Homes	13,100
Precious Forest Homes	23,800
Renaissance Estates	48,300
Renaissance Ranches	21,400
Rieumont Estates	5,200
Royal Harbor	30,200
Royal Landings Estate	13,200
Royal Landings Multipurpose	31,200
Sable Palm Estates	55,200
San Denis-San Pedro Multipurpose	45,000
Santa Barbara Multipurpose	40,000
Sella Subdivision	19,700
Shoma/Tamiami II	83,900
Shoreway Subdivision	163,200
Sinos Estates	5,600
Skylake Golf Club	31,200
South Kendale Estate	11,800
Sunset Cove Multipurpose	6,700
Superior Subdivision	3,500
Valencia Grove Estates	40,800
Venetian Lake Multipurpose	28,500
Watersedge Multipurpose	33,100
West Kendall Best	118,000
Westwind Lakes	322,600
Wonderly Estates	65,700
Woodlands Multipurpose	34,500
Zamora Estates	0
Zamora's Grove	8,400
Les Chalets	18,026
Total	$7,224,345

FAY STORM FUND
(FUND 980012)

Revenues:	**FY 2011-12**
Carryover	$20,000
Expenditures:	
Fay Storm Expenditures	$20,000

HURRICANE IRENE FUND
(FUND 981001)

Revenues:	**FY 2011-12**
Carryover	$200,000
Expenditures:	
Total Hurricane Irene Expenditures	$200,000

NO-NAME STORM FUND
(FUND 982001)

	FY 2011-12
Revenues:	
Carryover	$1,500,000
Expenditures:	
Total No-Name Storm Expenditures	$1,500,000

HURRICANE KATRINA FUND
(FUND 984001)

	FY 2011-12
Revenues:	
Federal FEMA and State Revenue	$9,900,000
Expenditures:	
Hurricane Katrina Expenditures	$9,900,000

HURRICANE WILMA FUND
(FUND 985001)

	FY 2011-12
Revenues:	
Carryover	$20,000,000
Expenditures:	
Hurricane Wilma Expenditures	$20,000,000

MIAMI-DADE AVIATION DEPARTMENT
Revenue Fund

	2011-12
Revenues:	
Carryover	$59,917,000
Miami International Airport	707,668,000
Tamiami Airport	2,367,000
Opa-locka Airport	3,927,000
Homestead Airport	426,000
Training and Transition Airport	13,000
Transfer from Improvement Fund	80,000,000
Total	$854,318,000
Expenditures:	
Miami International Airport	$409,799,000
Tamiami Airport	909,000
Opa-locka Airport	968,000
Homestead Airport	542,000
T & T Airport	300,000
Contingency	4,000,000
Transfer to General Fund Administrative Reimbursement	5,681,000
Subtotal Operating Expenditures	$422,199,000
Transfer to Other Funds:	
Sinking Fund	$282,208,000
Reserve Maintenance	12,000,000
Improvement Fund	72,472,000
Subtotal Transfers to Other Funds	$366,680,000
Operating Reserve/Ending Cash Balance	$65,439,000
Total	$854,318,000

Improvement Fund

Revenues:	2011-12
Carryover	$112,000,000
Transfer from Revenue Fund	72,472,000
Transfer from Interest and Sinking Fund	1,500,000
Interest Earnings	500,000
Total	$186,472,000

Expenditures:	
Construction In Progress (Capital Improvement Program)	$9,913,000
Payment of Viaduct Loan	5,000,000
Payment of DB Bonds Debt Service	15,430,000
Transfer to Revenue Fund	80,000,000
Ending Cash Balance	76,129,000
Total	$186,472,000

Reserve Maintenance Fund

Revenues:	2011-12
Carryover	$42,000,000
Transfer from Revenue Fund	12,000,000
Interest Earnings	150,000
Total	$54,150,000

Expenditures:	
Projects Committed	$49,150,000
Ending Cash Balance (Reserved for Emergencies)	5,000,000
Total	$54,150,000

Construction Fund

Revenues:	2011-12
Carryover	$110,000,000
Grant Funds	29,200,000
Interest Earnings	1,000,000
Total	$140,200,000

Expenditures:	
Construction in Progress	$133,700,000
Ending Cash Balance	6,500,000
Total	$140,200,000

Construction Fund (Double Barrel Bonds)

Revenues:	2011-12
Carryover	$51,000,000
Grant Funds	5,400,000
Interest Earnings	500,000
Total	$56,900,000

Expenditures:	
Construction in Progress	$54,400,000
Ending Cash Balance	2,500,000
Total	$56,900,000

Interest & Sinking Fund

	2011-12
Revenues:	
Carryover	$1,500,000
Transfer from Revenue Fund	282,208,000
PFC Revenues	85,000,000
Interest Earnings	4,500,000
Total	$373,208,000
Expenditures:	
Debt Service - Principal	$63,000,000
Debt Service - Interest	307,210,000
Transfer to Improvement Fund	1,500,000
Ending Cash Balance	1,498,000
Total	$373,208,000

Double Barrel Bonds Debt Service

	2011-12
Revenues:	
Transfer from Revenue Fund	$15,430,000
Expenditures:	
Debt Service Double Barrel	$15,430,000

Environmental Fund

	2011-12
Revenues:	
Carryover	$39,400,000
Grants	1,500,000
Interest Earnings	375,000
Total	$41,275,000
Expenditures:	
Projects Committed	$20,000,000
Ending Cash Balance (Reserve for Emergencies)	21,275,000
Total	$41,275,000

Claim Fund

	2011-12
Revenues:	
Carryover	$4,050,000
Annual Contribution	10,000,000
Interest Earnings	100,000
Total	$14,150,000
Expenditures:	
Projects Committed	$10,000,000
Ending Cash Balance (Reserve for Claims)	4,150,000
Total	$14,150,000

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Contract Administration Fund

	2011-12
Revenues:	
Carryover	$6,707,000
Housing Assistance Payments	150,466,000
Section 8 Administration Fee	15,936,000
Miscellaneous Revenues	86,000
Total	$173,195,000
Expenditures:	
Section 8 Program Administration	$14,772,000
Section 8 Housing Assistance Payments	150,466,000
Reserves	7,957,000
Total	$173,195,000

Public Housing Operations Fund

	2011-12
Revenues:	
Carryover	$2,794,000
Dwelling Rent	17,807,000
Miscellaneous Operating Revenues	1,505,000
Public Housing Subsidy	26,472,000
Federal Grants	4,549,000
Total	$53,127,000
Expenditures:	
Operating Expenditures	$42,943,000
Transfer to Central Office Cost Center Fund	7,363,000
Reserves	2,821,000
Total	$53,127,000

Central Office Cost Center (COCC) Fund

	2011-12
Revenues:	
Carryover	$9,535,000
Transfer from Public Housing Operations Fund	7,363,000
Total	$16,898,000
Expenditures:	
Reserve	$6,125,000
Central Office Operations	10,773,000
Total	$16,898,000

Capital Program Fund

	Prior Years	FY 2011-12	Future Years	All Yrs. Budget
Revenues:				
Capital Fund Program (CFP) - 718	4,772,000	0	0	4,772,000
Capital Fund Recovery Grant (CFRG) - 759	9,986,000	6,658,000	0	16,644,000
Capital Fund Program (CFP) - 710	2,420,000	3,683,000	1,614,000	7,717,000
Capital Fund Program (CFP) - 711	0	2,321,000	5,396,000	7,717,000
Hope VI Grant	5,705,000	8,100,000	5,575,000	19,380,000
Replacement Housing Factor (RHF)	2,184,000	2,862,000	5,047,000	10,093,000
Total	$25,067,000	$23,624,000	$17,632,000	$66,323,000
Expenditures:				
Public Housing Improvement	$25,067,000	$23,624,000	$17,632,000	$66,323,000

MIAMI-DADE WATER AND SEWER
Revenue Fund

Revenues:	**2011-12**
Operating:	
Water Production	$243,013,000
Wastewater Disposal	271,934,000
Subtotal, Operating Revenues	$514,947,000
Non-operating:	
Interest Income (Net of Changes in Non-Cash Items)	$4,059,000
2010-11 Cash Requirement per Bond Ordinance	60,652,000
Subtotal, Non-Operating Revenues	$64,711,000
Transfer From Other Funds:	
Transfer from W&S General Reserve Fund	$13,399,000
Transfer from Rate Stabilization	2,815,000
Total	$595,872,000
Expenditures:	
Operating:	
Water Production	$150,874,000
Wastewater Disposal	170,762,000
Administrative Reimbursement	12,346,000
Capital Funding:	
Renewal and Replacement	52,000,000
Fire Hydrant Fund (Net of $500,000 Transfer to Fire Department)	2,602,000
Subtotal, Operating Expenditures	$388,584,000
Non-operating:	
2011-12 Cash Requirement per Bond Ordinance	$55,664,000
Change in Non-Cash Items	250,000
Subtotal, Non-Operating Expenditures	$55,914,000
Total Debt Service Requirements (Including interest earnings)	$151,374,000
Subtotal, Transfers	$151,374,000
Total	$595,872,000

RESTRICTED ASSETS FUNDS

WATER AND SEWER RENEWAL AND REPLACEMENT FUND

Revenues:	**2011-12**
Carryover	$42,784,000
Transfers from Revenue Fund	52,000,000
Total	$94,784,000
Expenditures:	
Water Expenditures	$40,248,000
Wastewater Expenditures	47,405,000
Ending Cash Balance Available for Future Project Costs	7,131,000
Total	$94,784,000

WATER PLANT EXPANSION FUND

Revenues:	**2011-12**
Carryover	$15,956,000
Connection Fees	6,049,000
Total	$22,005,000
Expenditures:	
Construction Expenditures	$10,905,000
Ending Cash Balance Available for Future Project Costs	11,100,000
Total	$22,005,000

WATER AND SEWER CAPITAL IMPROVEMENT FUND

Revenues:	**2011-12**
Carryover	$460,080,000
Revenue from Special Construction	536,000
Revenue from Rock Mining Mitigation	3,800,000
Revenue from Miami Springs Fee	150,000
Bond Construction Contributions	2,979,000
Transfer from the State Revolving Loan Proceeds	10,375,000
Total	$477,920,000

Expenditures:	
Water Construction Expenditures	$27,957,000
Wastewater Construction Expenditures	94,410,000
Ending Cash Balance Available for Future Projects	355,553,000
Total	$477,920,000

WATER AND SEWER DEBT SERVICE FUND

Revenues:	**2011-12**
2010-11 Debt Service Fund Requirement	$115,813,000
Transfers from Revenue Fund	143,875,000
Interest Earnings	7,500,000
Total	$267,188,000

Expenditures:	
Debt Service Payments	$151,375,000
2011-12 Debt Service Fund Requirement	115,813,000
Total	$267,188,000

GENERAL RESERVE FUND

Revenues:	**2011-12**
Carryover	$13,399,000

Expenditures:	
Transfer to Revenue Fund	$13,399,000

RATE STABILIZATION FUND

Revenues:	**2011-12**
Carryover	$30,735,000

Expenditures:	
Transfer to Revenue Fund	$2,848,000
Ending Cash Balance	27,887,000
Total	$30,735,000

FIRE HYDRANT FUND

Revenues:	**2011-12**
Carryover	$456,000
Transfers from Revenue Fund	$2,602,000
Transfers from Restricted Fund	442,000
Total	$3,500,000

Expenditures:	
Construction Expenditures	$3,500,000

WASTEWATER PLANT EXPANSION FUND

Revenues:	**2011-12**
Carryover	$40,568,000
Connection Fees	26,363,000
Total	$66,931,000

Expenditures:	
Construction Expenditures	$28,062,000
Ending Cash Balance Available for Future Project Costs	38,869,000
Total	$66,931,000

WATER AND WASTEWATER STATE REVOLVING LOAN FUND

Revenues:	**2011-12**
Carryover	$722,000
Wastewater State Revolving Loan Proceeds	10,375,000
Total	$11,097,000

Expenditures:	
Transfer to Water and Sewer Capital Improvement Fund	$10,375,000
Ending Cash Balance Available for Future Porjects	722,000
Total	$11,097,000

JACKSON HEALTH SYSTEMS
Operating Budget
Including Funded Depreciation

Revenues:	**2011-12**
Transfer from Countywide General Fund-Maintenance of Effort	$133,018,000
County Health Care Sales Surtax	185,000,000
Net patient Service Revenue	1,049,070,000
JMH Health Plan Revenue	277,913,000
Other Operating Revenues excluding JMH Health Plan Revenue	89,445,000
Other Non-operating Revenue	19,739,000
Cash Carryover Available for Operations	58,927,000
Total*	$1,813,112,000

Expenditures:	
Operating Expenses excluding JMH Health Plan Purchase of Services	1,419,472,000
JMH Health Plan Purchase of Services	262,463,000
Funded Depreciation/Transfer to Capital	20,000,000
Principal Payments	7,020,000
Reserve for Restricted Cash	984,000
Reduction in Accounts Payable	34,968,000
Cash for Unanticipated Expenses/Carryover in FY 2012-13	68,205,000
Total	$1,813,112,000

***Total Revenues include adjustments for uncollectable accounts, contractual allowances, and the 95% adjustment required by State law.**
Notes: The JACKSON HEALTH SYSTEMS provides for inmate medical services in compliance with all applicable laws and requirements. The above budget

Capital Budget

	Prior Years	FY 2011-12	Future Years	Total
Revenues:				
Funded Depreciation	$3,505,000	$20,000,000	$1,047,000	$24,552,000
Series 2005 Revenue Bond Interest	12,185,000	115,000	0	12,300,000
Series 2009 Revenue Bonds Proceeds	56,424,000	0	0	56,424,000
Series 2009 Revenue Bond Interest	1,070,000	95,000	0	1,165,000
Future Financing	0	75,000,000	0	75,000,000
Foundation	262,000	485,000	22,000	769,000
Federal Grants	6,442,000	0	0	6,442,000
Total	$79,888,000	$95,695,000	$1,069,000	$176,652,000
Expenditures:				
Infrastructure Improvements	$14,795,000	$41,615,000	$26,488,000	$82,898,000
Information Technology	7,272,000	16,348,000	0	23,620,000
Facility Improvements and Equipment	9,186,000	27,230,000	23,320,000	59,736,000
Medical Equipment	0	10,376,000	22,000	10,398,000
Total	$31,253,000	$95,569,000	$49,830,000	$176,652,000

Memorandum

MIAMI-DADE COUNTY

Date: September 8, 2011

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Information for First Budget Hearing – FY 2011-12 Proposed Budget

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This report accompanies the FY 2011-12 Budget Ordinances for your consideration at the first budget hearing on September 8, 2011. This document details all adjustments necessary to the FY 2011-12 Proposed Budget, as well as other adjustments the Board may wish to consider. The total value of all adjustments contained in this document is $4.858 million and is composed of the $4.7 million associated with the increased millage rate set by the Board for the Library System, $3 million associated with the decreased millage rate set by the Board for the Fire Rescue District, $4.474 million of expenditure adjustments in the General Fund, and overall increases of $3.177 million in grants and other proprietary revenues. This represents 0.01 percent of the Proposed Operating Budget of $4.4 billion. The Jackson Health Systems adjustments total $62 million.

The Proposed Budget was released on July 13, 2011. Subsequently, the Property Appraiser, as stipulated by State Statute, advertised the tentative millage rates as approved by the Board on July 19, 2011. The Countywide, Unincorporated Municipal Service Area, Fire Rescue Service District, and Library System tentative millage rates are 4.8050, 2.0083, 2.4496, and 0.1795 mills, respectively. The attached ordinances reflect the revenues generated by the advertised millage rates. Pursuant to State law, the tentative millage rates approved at the first budget hearing cannot be higher than those established in July without re-noticing all property owners and cannot be increased at the second hearing.

The ordinances also incorporate the reorganization as described to the Board in my September 2, 2011 memorandum (Attachment A) and include the departmental tables of organization revised to reflect the reorganization (Attachment B). Position adjustments reflect those included in the Proposed Budget and recommendations in this memorandum, but do not reflect potential reductions from reorganization opportunities. Technical changes and adjustments, corrections of scriveners' errors, corrections of appropriation posting errors, and current estimates of grants for agencies and departments are also included. Cash carryover for proprietary funds has been adjusted where appropriate. Amendments to various code requirements, and/or resolutions are recommended including waiving Section 2-1799(e) related to the disposition of unexpended commission district office budgets and amending, waiving or rescinding, if necessary, various chapters of the Code of Miami-Dade County, Florida, and creating Section 1-4.3 of the Code of Miami-Dade County, Florida to conform the code, applicable implementing orders and other legislative enactments to the County's Fiscal Year 2011-12 adopted budget as it relates to various administrative departments and delegations of commission authority, power, and responsibility associated therewith necessary to implement the proposed reorganization.

As part of this year's budget development process, we held 55 departmental resource allocation meetings and, as required under Ordinance 07-45, three Revenue Estimating Conferences, all of which were publicly noticed meetings. We also held 11 public meetings throughout the County on July 28, August 2, 4, 9, 11, 16, 18, 23, 24, 29, and September 6, pursuant to Section 2-1800A of the County Code, to discuss tax rates and fee changes (Attachment C is a copy of the advertisements for these meetings). We also have and will continue to respond to numerous letters, e-mails, and phone calls from the public with questions about the budget. Between the first and second budget hearings, my staff and I

will continue to work with you and the Commission Auditor on further refinements to the budget, as required, and adjustments will be incorporated as part of the information that will be provided to the Board for the second budget hearing on September 22, 2011.

In addition, it is recommended that the provision of Section 2-1799(a) 5 be suspended for FY 2011-12 so as to extend the time period by when the size of emergency contingency reserve is equivalent to seven percent of the total countywide general fund budget.

Five Year Financial Outlook

As part of this memorandum, we are incorporating the FY 2011-12 Five Year Financial Outlook. This document has always been an integral part of the Proposed Budget; however, due to timing constraints, I was not able to release this plan concurrent to the release of the FY 2011-12 Proposed Budget and Multi-Year Capital Plan. However, given my vision of a two-year budget cycle, the value of this analysis is highlighted in defining the fiscal challenges we will be facing in the next 18 months. As you are aware, in developing the FY 2011-12 Proposed Budget, I directed staff to prepare a plan that would sustain operations for two fiscal years without millage rate increases or additional employee concessions. As this attachment shows, we have been successful, only needing to adjust for the elimination of the loan from Water and Sewer to the General Fund, the planned opening of the new Mental Health facility necessary to address concerns expressed by the Department of Justice, and current legislation related to the setting of the Florida Retirement System (FRS) pension rates. We have developed financial forecasts for all four County taxing jurisdictions (Attachment D), as well as for certain large proprietary operations such as Aviation, Port of Miami, Public Works, Water and Sewer, Transit, and Permitting, Environment and Regulatory Affairs (Attachment E).

A consistent set of assumptions was applied to both the property tax supported and proprietary functions. Concessions currently being pursued with our collective bargaining units are included in our projections, except in the Water and Sewer Department, as noted. Once concessions have been applied, the need for future rate adjustments will be reduced. Economic trends for growth are applied across all revenues consistently. With the exception of the tentative millage rates proposed for the FY 2011-12 budget, the Five-Year Financial Outlook assumes that operating millage rates for all four taxing jurisdictions will remain flat for the scope of this forecast. For planning purposes, the property tax roll is assumed to remain flat for FY 2012-13 and at three percent positive growth every year thereafter. No new incorporations are assumed and departmental service levels for FY 2011-12 are maintained for the next four years. General Fund support to the Miami-Dade Transit Department is set at 3.5 percent increases per year according to Ordinance 05-148, until FY 2013-14 when additional support will be required. FY 2011-12 proposed revenues reflect a one-time loan of approximately $25 million from the Water and Sewer Department to the General Fund, which will be paid back to the department in the next seven years. Based on analysis of recent expenditures and reserve levels, County contributions to the Health Insurance Trust fund will remain the same for the next two years. Contributions to the Emergency Contingency Reserve resume in FY 2013-14 with goal to reach $100 million no later than FY 2015-16. It is clear that future economic conditions will affect the ability the County may have to reinstate some of the employee concessions assumed as part of this forecast.

As shown in the attachments, the combined General fund carryover (Countywide and UMSA combined) balance has increased from $38 million in FY 2009-10, to approximately $110 million in FY 2011-12. This is most remarkable when one considers the fiscal restrictions the County had to operate within the last three fiscal years. Based on our conservative property tax roll growth assumptions, the combined Countywide and UMSA General Fund preliminary budgetary shortfall is estimated at $65 million in FY 2012-13, as a result of expected increases in the County's contribution to FRS as defined by the 2011 Florida State Legislature (approximately $30 million), the elimination of the Water and Sewer Department loan of $25 million, and the operating cost of the Mental Health facility scheduled to come on line in FY 2012-13. Thereafter, the Countywide General Fund shows ever increasing challenges as a result of

additional subsidies to Transit, as well as the planned contributions to the Emergency Contingency Reserve. On the other hand, the UMSA General Fund reflects healthy general fund balance for the remainder of the five year outlook. The Library District System is able to maintain a positive fund balance through FY 2012-13; however, budgetary shortfalls are generated thereafter as a result of decreasing carryover balances. The Fire Rescue District preliminary figures indicates a budgetary shortfall as early as FY 2012-13, due to its heavy reliance on ad valorem revenues and the expected increase in the FRS high risk retirement rate. These schedules do not include any anticipated savings associated with efficiencies to be identified through the reorganization of County departments.

RECOMMENDED ADJUSTMENTS

The recommended operating budget adjustments total $4.858 million and are summarized in the table below and detailed in the following paragraphs.

Funding Source	$ in 000's Revenue
Fire	$ (3,019)
Library	$ 4,700
Proprietary/Other	$ 3,177
County Operating Budget Adjustments	**$ 4,858**
Public Health Trust	$ 62,000

Community-based Organizations (CBO)

As part of the FY 2011-12 proposed CBO funding allocation methodology, eight agencies were inadvertently misclassified, and therefore their proposed funding allocations reduced by 50 percent. In the revised list of allocations (Attachment F) full funding for those agencies is reinstated ($333,000). In addition, staff has identified thirteen agencies which either declined funding, went out of business, or did not execute a contract during FY 2010-11 ($571,000). The net effect of these adjustments allows $238,000 of unallocated funding to be placed in the CRA and Other Studies Reserve in the general government budget. The balance of this reserve, which will be $438,000 including this additional funding, may be used to fund a disparity study. Attachment F is a revised CBO listing of all allocations based on continuation funding and indicates which organizations have had revised allocations.

Adrienne Arsht Center for the Performing Arts

On April 25, 2006, the Board of County Commissioners adopted R-480-06 which stipulated that as of October 1, 2007, the Performing Arts Center Trust (PACT) will transfer $1.5 million annually to Miami Dade-County for a period of 20 years to assist with the funding of the Performing Arts Center Acceleration/Recovery Construction plan. A restructuring of the Sunshine Loan taken out to fund a portion of the Performing Arts Center construction, has resulted in reduced loan repayment costs which I recommend be credited to the payment obligations of the PACT for FY 2011-12 and beyond (Attachment G). It is recommended that the Board authorize the administration to execute an amendment to the operating management agreement between the County and the PACT to effectuate the new payment structure.

Permitting, Environment, and Regulatory Affairs - (formerly Building and Neighborhood Compliance, Environmental Resources Management, and the Zoning Division of the Department of Planning and Zoning)

Permitting, Environment, and Regulatory Affairs (PERA) and Miami-Dade Aviation Department (MDAD) have mutually agreed to reduce the number of PERA staff assigned to permitting and inspection activities at MDAD as a result of the completion of major construction projects. Two positions will be eliminated, reducing expenditures in the Aviation Department ($248,000).

Corrections and Rehabilitation

To address concerns raised by the US Department of Justice report regarding inmate treatment and overcrowding at the correctional facilities, it is recommended that funding be reinstated for the Miami-Dade Corrections and Rehabilitation Women's Detention Center (WDC). The Proposed Budget assumed the WDC would be decommissioned and included six months of operational savings. The cost of keeping the WDC open requires an additional $3.274 million and 21 positions (3 sworn, 18 civilian). To achieve the additional savings necessary to reinstate the operational need of the WDC, it is recommended that the program of assigning civilian personnel to posts which do not require sworn personnel be expanded by an additional 60 positions. These positions may provide opportunities for placement for County employees who may be impacted by the budget. As a result of this adjustment, the department would transfer 60 correctional officers to cover posts currently paid with overtime.

Furthermore, the Corrections and Rehabilitation department budget requires an adjustment of $487,000 to reflect reimbursements for personnel expenses associated with the deployment of 35 Correctional Officers to cover posts funded under the U.S Department of Justice OJP, Bureau of Justice Assistance Recovery Act: Edward Byrne Memorial Justice Assistance Grant (JAG). This will allow for the reinstatement of six Correctional Counselor positions of the ten positions that had been previously eliminated in the Proposed Budget.

Cultural Affairs

To correct a scrivener's error in the budget for the Department of Cultural Affairs, a transfer of $1.304 million to Cultural Affairs (Fund 125 Subfund 127) from Convention Development Taxes (Fund 160 Subfund 162) for the funding of community-based cultural facilities was inadvertently omitted and is now reflected in the budget ordinance.

Fire Rescue

On July 19, 2011, the Board approved a tentative millage rate that reduced the Fire Rescue District millage rate to 2.4496 mills, 0.0294 mills below the proposed millage rate of 2.479 mills, resulting in a $3 million revenue loss to the Fire Rescue District. Miami-Dade Fire Rescue (MDFR) has undertaken a number of initiatives to reduce expenditures in the department by $3 million during the last three months of the current fiscal year. Operational savings are being achieved by eliminating civilian and non-sworn administrative overtime, eliminating the purchase of various capital items such as office furniture, minor equipment, and computer replacement and various operational line items. There is also a projected savings for debt payments due to lower interest rates for the variable rate capital asset acquisition bonds ($600,000).

The MDFR Communications Division Quality Assurance (QA) Unit is currently staffed by four QA Specialists. Their job is to perform quality control activities of all incoming calls received by the 911 operators. Subsequent to the release of the Proposed Budget, MDFR and the Miami-Dade Police Department determined that two QA Specialists are sufficient to comply with review of 911 calls per State and Federal requirements. In addition, available 911 fees were identified to fund the remaining two positions ($144,000), resulting in a total General Fund savings of $310,000. In addition five overage civilian positions, funded by grant revenues, are being added that where inadvertently omitted from the Office of Emergency Management.

Community Information and Outreach - (formerly Government Information Center)

Subsequent to the release of the FY 2011-12 Proposed Budget, the Online Services Division of Community Information and Outreach (CIAO) secured an additional $213,000 in revenues for web and digital services through service level agreements with the Miami-Dade County Federal Credit Union, Zoo Miami, the City of Sunny Isles Beach, the Downtown Development Authority, and various other private partners. As a result, CIAO's operating budget is increased by $213,000 and five part-time positions added to support the additional workload.

In addition, on May 17, 2011, the Board adopted Resolution 140-11 granting authority to CIAO to apply, receive, and expend $100,000 in grant funds from the U.S. Department of Commerce Economic Development Administration (EDA) to support the creation of a pilot Economic Development Portal that provides real-time economic and quality of life information to the business community. As a result, CIAO's FY 2011-12 Proposed Budget is adjusted to reflect an additional $100,000 in grant proceeds for a total operating budget adjustments of $313,000.

Management and Budget - Grant Coordination Division (formerly the Office of Grants Coordination)

Subsequent to the release of the FY 2011-12 Proposed Budget, the Ryan White Program received the Notice of Grant Award for HIV Emergency Relief Project Grants from the U.S. Department of Health and Human Services (HRSA) in the amount of $25.199 million. In addition, the annual Edward Byrne Memorial Justice Assistance Grant (JAG) was awarded at $978,151, of which $756,262 will be administered within the Grants Coordination division. These grants are incorporated as part of the Office of Management and Budget Grants Coordination Division operating budget schedule.

In addition, the Grants Coordination division received notification of two grants awarded under the American Recovery and Reinvestment Act (ARRA) of 2009 (Miami-Dade County Association of Chiefs of Police Countywide Prisoner Processing Project and the Recovery Subgrant Planning and Evaluation Project). Therefore, the grant allocation amount for FY 2011-12 increased from $594,000 to $3.428 million for the development of a criminal justice system to improve the information sharing initiatives.

Community Action and Human Services – (Formerly Community Action Agency, Department of Human Services, and Human Rights and Fair Employment Practices)

After the release of the FY 2011-12 Proposed Budget, final negotiations with the Early Learning Coalition were completed. As a result of State funding adjustments, school Readiness funding decreased by $13.633 million, reducing the number of children served by 4,500. Voluntary Pre-Kindergarten (VPK) slot funding increased by $3 million, serving an additional 1,100 children, but at the same time, administrative funds decreased by $273,000. Finally, the Child Screening and Assessment contract decreased by $141,000 and the Inclusion Services contract decreased by $110,000, resulting in fewer administrative dollars but no direct service impact. These changes in grant funding result in the elimination of 32 full-time positions, and the creation of four new positions, for a net elimination of 28 full-time positions and a net loss of $11.157 million in grant funding. Also, the Self Help division is receiving an $85,000 increase in the Emergency Food and Shelter Grant (EFSG) award, from $120,000 to $205,000, allowing the department to serve approximately 613 additional clients with financial assistance for rent, boarding homes, and utilities.

In addition on August 17, 2011, the Department of Health and Human Services awarded the Head Start program an additional $1.352 million, to maintain the existing 100 expansion Head Start and 128 expansion Early Head Start slots (previously funded through ARRA) for another six months. A second increase to base funding is expected in 2012 to cover the cost of these slots for the remainder of the twelve month period.

Homeless Trust

Subsequent to the release of the FY 2011-12 Proposed Budget the Miami-Dade County Homeless Trust Board has approved an additional $361,000 in capital expenses for capital repairs to the Emergency Shelter Homeless Assistance Centers (HACS), as well as funding Homeless Prevention and Rapid Re-Housing services which have been previously funded through the Federal Recovery Act. These additional expenses will be funded from budgeted reserves.

Library
As tentatively adopted by the Board on July 19, 2011, the Library System millage rate was adjusted from 0.1506 mills to 0.1795 mills, which generates an additional $4.7 million in Library Taxing District revenue. As a result, the originally proposed closing of 13 library branches will no longer occur. Instead, 36 full-time positions be restored, which combined with a comprehensive restructuring of current branch staffing levels will allow the Miami-Dade Public Library System to keep all 49 branches open during FY 2011-12. Regional libraries will operate six days per week, branch libraries will operate five days per week, but as originally proposed no branches will operate on Sundays or extended evenings.

Jackson Health Systems (JHS)
The Financial Recovery Board (FRB) recommended an operating budget (which is heavily contingent on union concessions) of $1.813 billion at its August 29th budget hearing. This represents an increase of $62 million from their Proposed Budget. A detailed explanation and budget presentation is provided in the attached memorandum (Attachment H).

Port of Miami (POM)
Due to an adjustment on State security mandates, the POM is able to realign existing security staff and maintain a secure port. The POM has identified efficiencies allowing for the elimination of five security positions ($498,000) and operating adjustments of $1.502 million to appropriately reflect the total savings from staffing reductions that are part of the FY 2011-12 Proposed Budget, including other miscellaneous line item adjustments. This revenue will be placed in a maintenance reserve fund.

Sustainability, Planning, and Economic Enhancement
Because of the importance of the agricultural industry to the County's overall economy, nine positions in the Cooperative Extension division ($548,000, Countywide General Fund) and the Agricultural Manager ($100,000, Federal Grant and $79,000, Countywide General Fund) are restored.

In addition, as a result of the adoption of the Pain Clinic Ordinance requiring countywide registration of pain management clinics and associated physicians, the Business Affairs and Consumer division (formerly Consumer Services Department) will generate $122,000 in new revenue to support costs associated with one enforcement officer, for the creation of a pain clinics tracking database, and functions relating to registration and on-going enforcement. Funding will be provided from revenue generated from proposed fees and charges.

Vizcaya Museum and Gardens
Subsequent to the release of the Proposed Budget, the Vizcaya Museum and Gardens Trust has identified an opportunity to receive funding ($75,000 for planning in the coming fiscal year, and more than $200,000 in subsequent years) from the Florida Inland Navigation District (FIND) to enhance hurricane protection for Vizcaya's fragile bayfront gardens. To qualify for this funding, Vizcaya is required to offer the same general admission fee to residents of all 12 counties served by FIND. To comply with this request and take advantage of this important grant opportunity, the Miami-Dade County resident discounted fee will be eliminated ($10.00) and residents will pay the general admission fee ($15.00). The Vizcaya Museum and Gardens Trust will continue offering discounted admissions for seniors, students, children, and groups and will also continue to participate in community-based programs to provide free and discounted admission for local residents, such as the Cultural Affairs Department's "Golden Ticket" and "Culture Shock" programs, for seniors and youth, and the Library's "Museum Passport Program," through which residents may collect passes for free admission to Vizcaya at any Miami-Dade Library. Should this revision to the fee structure generate additional revenue, the department's budget will be amended during the fiscal year if necessary.

Aviation

The Miami Airport Affairs Committee (MAAC) revised the budget to reflect a decrease of $18.053 million to $854.318 million resulting in a reduction in aviation fees and charges of $58.551 million to $346.679 million, from a proposed $405.230 million and a decrease to the proposed landing fee rate. The landing fee rate, currently at $1.92 per 1,000 pound unit in FY 2010-11 will remain at $1.92 per 1,000 pound unit in FY 2011-12. This revision reflects a decrease of $1.67 from the recommended $3.59 per 1,000 pound unit in the FY 2011-12 Proposed Budget. Airline cost per enplaned passenger, currently at $19.89 in FY 2010-11 will increase by $0.32 to an estimated enplaned passenger cost of $20.21 in FY 2011-12. This revision reflects a decrease of $2.66 per enplaned passenger from the recommended $22.87 enplaned passenger cost in the FY 2011-12 Proposed Budget.

The FY 2011-12 Proposed Budget recommended $872.371 million for the operation of the Miami-Dade Aviation Department (MDAD). Rental revenues are being revised to reflect a decrease of $2.562 million to $116.042 million from a proposed $118.604 million; other revenues are being revised to reflect a decrease of $7.025 million to $15.638 from a proposed $22.663 million. Commercial operations revenues are being revised to reflect an increase of $10.086 million to $236.043 million from a proposed $225.957 million. Other adjustments include an increased transfer from the improvement fund of $40 million to $80 million.

Miami-Dade Aviation Department Revenue Reconciliation:

Description	Amount (000's)
FY 2011-12 Proposed Revenues	$872,371
Reduction in Aviation Fees and Charges	(58,551)
Reduction in Rental Revenue	(2,562)
Decrease in Other Revenues	(7,025)
Increase in Commercial Operations	10,086
Increase Transfer from Improvement Fund	40,000
FY 2011-12 Revised Proposed Revenues	**$854,318**

Departmental expenditures will be adjusted a corresponding $18.053 million to $854.318 million. This is comprised of a decrease of $2.772 million in operating expenditures coupled with a decrease of $15.281 million in non-operating expenditures. Operational adjustments include a net reduction in expenditures of $2.772 million to $422.199 million from the FY 2011-12 Proposed Budget of $424.971 million. Expenditure adjustments include a decrease of salaries by $350,000 to reflect a reduction of three positions and a decrease in other operating of $2.422 million due to revised maintenance estimates based on current year actuals.

Miami Dade Aviation Department Operating Expenditure Reconciliation:

Description	Amount (000's)
FY 2011-12 Proposed Operating Expenditures	**$424,971**
Reduction of Salaries	(350)
Increase of Other Operating	(2,422)
FY 2011-12 Revised Operating Expenses	**$422,199**

Non-operational expenditures will be adjusted to reflect a decrease of $15.281 million to $432.119 million from the FY 2011-12 Proposed Budget of $447.400 million. This adjustment reflects a decrease of $.431 million in cash reserves, decreased transfer of $1 million towards the improvement fund, a decrease transfer of $5 million to the debt service fund, and a decrease of $8.850 million transferred to the reserve maintenance fund.

Miami Dade Aviation Department Non-Operating Expenditure Reconciliation:

Description	Amount (000's)
FY 2011-12 Proposed Non-Operational Expenditures	**$447,400**
Reduction to Cash Reserve	(431)
Reduction Transfer to Improvement Fund	(1,000)
Reduction Transfer to Debt Service Fund	(5,000)
to Reserve Maintenance Fund	(8,850)
FY 2010-11 Revised Non-Operational Expenditures	**$432,120**

Other technical adjustments are required for other non-operating fund changes. These changes are primarily driven by cash carryover and transfers that result in adjustments to various funds appropriations schedule, which are outside the operating budget appropriation schedules. These include an increase in expenditure authority for the Improvement Fund of $23.900 million, an increase in expenditure authority for the Reserve Maintenance Fund of $28.150 million, and an increase in expenditure authority for the Interest and Sinking fund of $200,000.

Promotional Funding

Attachments I and J are the reports on Airport and Seaport promotional funds as required by Administrative Order 7-32.

General Fund Adjustments

As a result of the adjustments described above, including additional grant funding proceeds, the elimination of several general fund expenditures such as the executive car allowance, an adjustment to the required payments to Community Redevelopment Agencies based on calculations done utilizing the final preliminary property tax roll and tentative millage rates, and the re-appropriation of funding for a number of general fund subsidized activities, net proceeds of $3.277 million will be placed into the Wages, Separation, and Energy Reserve to help offset the costs associated with the delayed implementation of the collective bargaining agreements. Please refer to the following table for additional detail.

General Fund Adjustments

($ in 000's)

Expenditure Adjustments	CW	UMSA	Total
Executive Car Allowance Elimination	$ (182)	$ (36)	$ (218)
Fire Rescue - Communications	$ (310)	$ -	$ (310)
Non-Departmental - General Government Community-based Organizations	$ (238)	$ -	$ (238)
Non-Departmental - Economic Development TIF payments	$ (3,257)	$ (119)	$(3,376)
Cooperative Extension and Ag Manager	$ 627	$ -	$ 627
Non-Departmental - CRA and Other Studies Reserve	$ 238	$ -	$ 238
Non-Departmental, Wage, Separation and Energy Reserve	$ 3,122	$ 155	$ 3,277
Total Expenditure Adjustments	**$0**	**$0**	**$0**

Recommended Fee Adjustments

The Self-Supporting Budget Ordinance (Agenda Item F) includes the proposed fee changes included in the FY 2011-12 Proposed Budget. Fee adjustments include: Animal Services (which no longer include the equine registration fees), Emergency Management, Planning and Zoning, Miami-Dade Fire Rescue, Water and Sewer, Solid Waste, Vizcaya Museum and Garden, Port of Miami, Aviation, and Special Taxing Districts.

CAPITAL BUDGET/CAPITAL IMPROVEMENT PLAN (CIP) UPDATES

Capital Outlay Reserve (COR)

The annual payment due from the Florida Marlins, LP ($2.3 million) as stipulated in Section 7 of the Non-Relocation agreement will be included in the COR. Also, subsequent to the release of the budget, $604,000 of unallocated Criminal Justice Bond interest has been identified which may be used to fund public safety projects and will be transferred to COR. The debt service payment for the Capital Asset Series 2011 A and B – Baseball Project ($2.838 million), was omitted as part of the FY 2011-12 Proposed COR budget. This payment will be made by non-ad valorem general fund revenues in COR. The net result of these adjustments will allow $66,000 of remaining revenue to be allocated in the Non-Departmental Reserve – Repairs and Renovation in COR to help address emergency needs throughout the fiscal year.

Public Works

The Public Works Department has entered into a Local t Participation Agreement with the Florida Department of Transportation for $212,000 for project #607990 - Improve and Extend the Commodore Bike Trail. The capital budget for this project is being adjusted to include the additional grant funding.

Technical Adjustments

The following projects were omitted inadvertently from the FY 2011-12 Proposed Capital Budget: Project #117934, District 1 Preservation of Affordable Housing and Expansion of Home Ownership ($3.092 million); Project #111020, Graham Exterior Repairs ($500,000); Project #605470 Repair and Replace Fishing Piers at Old William Powell ($2.591 million); and Quality Neighborhoods Improvement Program Projects 934750, 931850, and 93410300 for local drainage and neighborhood park improvements ($6.680 million).

A technical adjustment is also required for the reclassification of Aviation Revenue Bond funding required for Project 6331290 (Miami International Airport Support Facility Improvements) and Project 6339221 (Miami International Airport North Terminal Development (NTD). This reclassification does not change total capital expenditure authority for the Aviation Department. The increased transfer of $37 million to the North Terminal Development project from the Support Facilities capital project is being done to address the delays caused by the acceptance of the baggage handling system in the North Terminal. A contingency was built into the Aviation Department's capital project Support Facilities to address issues such as this and will not require an overall increase in appropriation authority or the issuance of additional bonds.

The funding for the Curtis Mansion ($1 million) that is included in Project #437430, The Historic Preservation Fund, was included in the proposed budget as a County project; however, this is a municipal project and will be more properly reflected as such. ADA Compliance Project #609720 will be corrected to reflect the actual project cost of $10 million.

Lastly, as part of the overall BBC GOB expenditure authority, a cash flow revision for Preservation of Affordable Housing and Expansion of Home Ownership Project #116949 was made to accurately reflect $1.143 million of expenditure that will occur in FY 2011-12, instead of in future years. The same revision was made to the Zoo Miami Florida Exhibit to accurately reflect $1.134 million of GOB Series 2011A proceeds in FY 2010-11. Funds were inadvertently moved to FY 2013-14. The overall project costs remain the same for both projects.

Building Better Communities Bond Program

As a result of the lowering of the debt service millage rate to 0.285 from 0.445 a number of capital projects anticipated to be funded with Series 20100 A bond proceeds and/or within the next 45 months

as cash flows require were impacted. More information will be provided to the Board as part of the Information for Second Budget Hearing documents.

PAY PLAN

Attached to Item F is a Pay Plan which contains the existing rates of pay for bargaining unit employees. These rates are subject to change through the collective bargaining process. . The Pay Plan reflects the adjustments implemented on July 1, 2011 to the non-bargaining unit employees under my purview. It also contains updates that clarify Pay Plan language and provisions and includes the addition of new classifications, the abolition of obsolete classifications, and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44.

POSITION ADJUSTMENTS

In some instances, the above recommendations and correction of errors will adjust the number of positions in the FY 2011-12 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 99 to 26,460. This is 1,193 positions less than authorized in FY 2010-11, more than 500 of which are vacant.

Attachments
mayor03211

Attachment A

Memorandum

MIAMI-DADE COUNTY

Date: September 2, 2011

To: Honorable Joe A. Martinez, Chairman
And Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: County Reorganization

This memorandum is provided in order to transmit to you a reorganization plan that I have been developing since I was elected Mayor on June 28th. It has been my goal to realign the County's structure in order to reduce overhead costs, minimize the duplication of efforts, and improve the overall delivery of County services. This goal was the basis for our analysis of the functionalities of the current departments. The submitted reorganization plan clearly meets this goal by merging the current 42 departments into 25 with functions that will best serve our residents.

Along with reducing the size of County government and refocusing it on its mission of efficiently delivering core services, I intend for this reorganization to position Miami-Dade County as a catalyst for job creation and economic development. Too often, government hinders these processes, and given the state of the economy, this organization must be doing all in its power to assist these efforts at all levels. These priorities are evident in the way in which departments have been merged.

Additionally, my priorities of sustaining public safety services and protecting quality services for our children and the elderly will not be compromised through this process. It is important to note that departmental mergers will streamline communication and collaboration across departmental functional areas. This is **phase one** of what will be a comprehensive phased-in reorganizational process. The process we have implemented thus far and our plan for the next year is outlined below.

Reorganization Process

Over the past 7 weeks, my staff and I have immersed ourselves in this undertaking. We began by exploring lessons learned; researching other city and county models; and delving deeply into the way policy and operational decisions converge. It became obvious to me early on that this was not going to be a process completed in a handful of days or even in one budget cycle. In just seven weeks, my senior management team and I have met more than 40 times, for nearly 150 hours. The work has been challenging, but my vision of a leaner and more efficient government has begun to take form through a true collaborative process.

Although a fundamental framework of what I envisioned emerged quickly, we began to meet with Department Directors, the County Attorney, staff and other stakeholders to discuss the concepts. At that time we confirmed that in order for this reorganization to be successful, everyone must understand that we will be doing business differently. This is a culture shift that begins with the 25-department reorganizational framework presented to you today. Over the next twelve months, we will call upon my new leadership team, inclusive of the directors, to dig deeper. They will be charged with the task of determining how we can further improve the management of all of our functions ensuring additional improved coordination and accountability. We will work together to redefine core departmental missions, identify functions that are no longer necessary or duplicative, and highlight additional efficiencies that can be implemented immediately and lead to further savings. These savings will then be integrated within the FY 2012-2013 budget cycle.

Let me be clear about my expectations for the first phase of the reorganization process. For now, I am not recommending the elimination of any current service areas. Although I **do** believe there are opportunities to identify services that do not address the mission of Miami-Dade County government, the focus of phase one of the reorganization process is to identify opportunities to deliver services more efficiently and effectively while reducing duplicative overhead and back office functions. I anticipate there will be initial FY 2011-12 savings garnered from this phase of the plan approaching $5 million countywide including the elimination of dozens of positions. It is not my intent, however, to further reduce departmental budgets at this point within the budgetary process. I believe this is the most responsible way to implement the proposed comprehensive reform. To continue with my commitment to transparency, I will provide information to the Board quarterly regarding savings that are earned through the reorganization process.

Attached to this memorandum is a revised Table of Organization sorted by strategic area. I have also included a table that compares my recommendations to what currently exists and explains the functional consolidations.

The proposed organization noted in the attachments includes the 25 departments. These departments are listed below. As noted earlier, all Department Directors, even for those departments that are not experiencing organizational changes in phase one of the reorganization, will be charged with working to identify efficiencies within their departments.

1. **Animal Services** – no organizational changes
2. **Audit and Management Services** – no organizational changes
3. **Aviation** – no organizational changes
4. **Community Action and Human Services** – combines the functions of the current Community Action Agency, Department of Human Services, and the Office of Human Rights and Fair Employment Practices
5. **Community Information and Outreach** – the former Government Information Center, no organizational changes
6. **Corrections and Rehabilitation** – no organizational changes
7. **Cultural Affairs** – includes operations of County-operated cultural facilities, including the African Heritage Center, Caleb Auditorium, Dade County Auditorium and the South Dade Performing Arts Center
8. **Elections** – no organizational changes
9. **Information Technology**– no organizational changes
10. **Finance** – no organizational changes
11. **Fire Rescue** – includes the Office of Emergency Management
12. **Internal Services** – includes the current functions of GSA and Human Resources, Procurement Management, the A&E procurement and construction management functions from the current Office of Capital Improvements
13. **Housing and Urban Development** – combines the current Housing and Community Development, Public Housing Department, and the infill housing division from GSA
14. **Juvenile Services** – no organizational changes
15. **Library** – no organizational changes
16. **Management and Budget** – includes Agenda Coordination, Grants Coordination and Bond Program Monitoring from the Office of Capital Improvements
17. **Medical Examiner** – no organizational changes
18. **Parks, Recreation and Open Spaces** – adds the function of the Rights-of-Way Assets and Aesthetics Management function from Public Works, and will now support the Community Image Advisory Board

19. **Permitting, Environment and Regulatory Affairs** – merges Building and Neighborhood Compliance, zoning functions from Planning and Zoning, and Environmental Resources Management
20. **Police** – no organizational changes
21. **Port of Miami** – no organizational changes
22. **Public Works** – consolidates Solid Waste Management, along with the Public Works functions not transferred to the Parks Department.
23. **Sustainability, Planning and Economic Enhancement Department** – merges the former Office of Economic Development and International Trade, planning functions from Planning and Zoning, Small Business Development, Film and Entertainment, and Consumer Services, including Cooperative Extension and the Agricultural Manager
24. **Transit** – no organizational changes
25. **Water and Sewer** – no organizational changes.

Upon completion of the proposed governmental reorganization, all existing Department Directors and senior staff will be evaluated on experience and skill sets. I will be reviewing their past performance and appraising directors based on their qualifications. It is apparent to me that we have many proven leaders and I am committed to rewarding talent and dedication. Not all current Department Directors will continue to lead departments, but all strong leaders that are committed to making this process work on behalf of our residents will play critical roles as this important reform effort is implemented. I am also committed to ensuring that my leadership team reflects the diversity of our community.

As you all know, it is my intention to work with each of you on the proposed plan. I have already reached out to all of your offices and have coordinated preliminary conversations. As you review my recommendations to address this important and necessary reform, please note this work is not complete. We will need to continue working collaboratively over the next year to identify substantial opportunities for greater efficiencies that will continue to rise to the surface as we work together to improve Miami-Dade County government.

Attachment

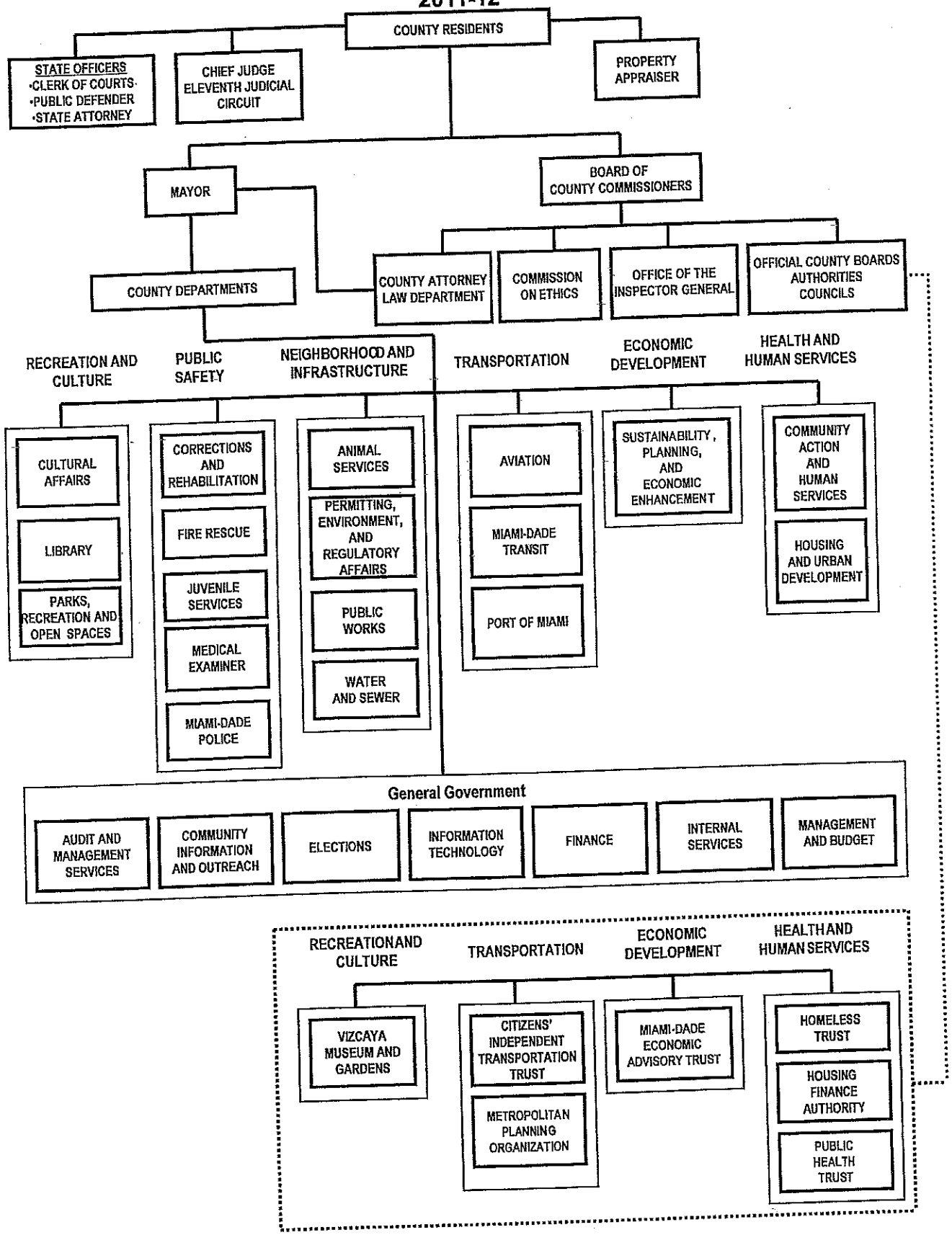
c: Honorable Harvey Ruvin, Clerk of the Courts
Honorable Joel Brown, Chief Judge, Eleventh Judicial Circuit
Honorable Katherine Fernandez-Rundle, State Attorney
Honorable Carlos Martinez, Public Defender
Honorable Pedro J. Garcia, Property Appraiser
Carlos Migoya, President and CEO, Jackson Health Systems
Christopher Mazzella, Inspector General
Joseph Centorino, Executive Director, Commission on Ethics and Public Trust
R. A. Cuevas, Jr., County Attorney
Office of the Mayor Senior Staff
Department Directors
Charles Anderson, Commission Auditor

REORGANIZATION OF DEPARTMENTS

Current Departments 42 | **New Departments 25**

Original		New Departments	Description
Animal Services	1	Animal Services	Unchanged
Audit and Management Services	2	Audit Management Services	Unchanged
Aviation	3	Aviation	Unchanged
Corrections and Rehabilitation	4	Corrections and Rehabilitation	Unchanged
Elections	5	Elections	Unchanged
Enterprise Technology Services	6	Information Technology Department	Unchanged - new name
Finance	7	Finance	Unchanged
Government Information Center	8	Community Information and Outreach	Unchanged - new name
Juvenile Services	9	Juvenile Services	Unchanged
Library	10	Library	Unchanged
Medical Examiner	11	Medical Examiner	Unchanged
Police	12	Police	Unchanged
Port of Miami	13	Port of Miami	Unchanged
Transit	14	Transit	Unchanged
Water and Sewer	15	Water and Sewer	Unchanged
Building Neighborhood Compliance; Planning and Zoning (Zoning Function); Environmental Resources Management; Public Works (Land Development Function)	16	Permitting, Environment and Regulatory Affairs	Merge BNC, Zoning from P&Z, and DERM
Community Action Agency; Human Services: Human Rights and Fair Employment Practices	17	Community Action and Human Services	Merges DHS,CAA, and HRFEP
Cultural Affairs; Park and Recreation (Cultural Facilities)	18	Cultural Affairs	Merge cultural facilities (African Heritage, Dade County Auditorium, and Caleb Auditorium) from Parks into CAD
Economic Development and International Trade; Sustainability; Consumer Services; Planning and Zoning (Planning Function)	19	Sustainability, Planning, and Economic Enhancement	Merges OEDIT, SBD, and Film and Entertainment, Sustainability, Planning Function from P&Z and Consumer Service
Fire Rescue; Emergency Management	20	Fire Rescue	Merge OEM into Fire
General Services Administration; Procurement Management; Capital Improvements (A&E and Construction Function); Human Resources	21	Internal Services	Merges DPM, A&E selection function, Construction, and Special Projects from OCI, ADA (already merged into GSA), and HR
Management and Budget; Agenda Coordination; Grants Coordination; Capital Improvements (Bond programs)	22	Management and Budget	OMB, Agenda, Grants Coordination, OCI Bonds, SNP and QNIP functions
Public Housing Agency; Housing and Community Development	23	Miami-Dade Housing and Urban Development	HCD, Public Housing, and Infill Housing Division of GSA
Park and Recreation; Public Works (RAAM Function)	24	Parks, Recreation and Open Spaces possible name change - Department of Parks and Open Spaces (PROS)	Merge RAAM division from Public Works and CIAB
Public Works; Solid Waste Management	25	Public Works	Merge with Solid Waste and move RAAM division to Parks, Recreation and Open Spaces

MIAMI-DADE COUNTY
TABLE OF ORGANIZATION
by STRATEGIC AREA
2011-12



Miami-Dade Aviation Department

Attachment B

EXECUTIVE

- Establishes departmental policy; directs overall management; provides long-term vision; and implements legislative policy and directives

Adopted FY 10-11	Proposed FY 11-12
35	37

FINANCE AND STRATEGY

- Manages accounting and financial services
- Oversees planning and preparation of the Department's Business Plan

Adopted FY 10-11	Proposed FY 11-12
68	65

PUBLIC SAFETY AND SECURITY

- Provides investigative police and uniform services; issues security access IDs (section was merged with Operations in FY 2010-11)
- Coordinates and develops all media relations activities (section was merged with Operations in FY 2010-11)

Adopted FY 10-11	Proposed FY 11-12
0	119

ADMINISTRATION

- Manages the Department's support service functions including procurement, human resources, and information technology

Adopted FY 10-11	Proposed FY 11-12
127	122

FACILITIES MANAGEMENT

- Manages existing facilities, including operational readiness, testing, commissions acceptance and turnover of all new facilities

Adopted FY 10-11	Proposed FY 11-12
495	445

OPERATIONS

- Manages airfield, terminal, and landside areas of MIA and the GAA

Adopted FY 10-11	Proposed FY 11-12
461	366

BUSINESS RETENTION AND DEVELOPMENT

- Develops, administers, and monitors lease agreements and plans and recommends future business and economic development

Adopted FY 10-11	Proposed FY 11-12
51	42

AVIATION PLANNING, LAND USE, AND GRANTS

- Manages the design, bid, award, and construction of the Capital Improvement Program (CIP)

Adopted FY 10-11	Proposed FY 11-12
18	10

Attachment B

COMMUNITY ACTION AND HUMAN SERVICES

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental functions

Adopted FY 10-11	Proposed FY 11-12
10	8

ADMINISTRATION

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

Adopted FY 10-11	Proposed FY 11-12
52	37

HEAD START/EARLY HEAD START

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

Adopted FY 10-11	Proposed FY 11-12
478	78

SELF HELP

- Assists low-income families and communities toward self-sufficiency through programs, including LIHEAP, information referral, and support of 16 Community Advisory Communities (CAC)

Adopted FY 10-11	Proposed FY 11-12
78	84

TRANSPORTATION

- Transports children and elders to Head Start and DHS elderly programs respectively

Adopted FY 10-11	Proposed FY 11-12
23	21

ENERGY PROGRAMS

- Administers the Single Family Rehab Program, the Weatherization Program of the Low-Income Home Energy Assistance Program (LIHEAP), Solar Program, and Housing and Community Development (HCD) funded Home Repair Programs

Adopted FY 10-11	Proposed FY 11-12
28	28

GREATER MIAMI SERVICE CORPS

- Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, providing them with structured meaningful work experience and comprehensive educational opportunities

Adopted FY 10-11	Proposed FY 11-12
16	11

HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

- Provides overall direction and coordination of departmental functions

Adopted FY 10-11	Proposed FY 11-12
11	9

CHILD DEVELOPMENT SERVICES

- Administers child care grants, including school readiness, inclusion and voluntary pre-kindergarten at family day care and child care centers throughout Miami-Dade County

Adopted FY 10-11	Proposed FY 11-12
178	150

ELDERLY, DISABILITY, & VETERANS

- Provides a continuum of services for the elderly, veterans, and individuals with disabilities

Adopted FY 10-11	Proposed FY 11-12
174	161

EMPLOYMENT AND TRAINING

- Provides employment programs for disadvantaged populations such as at-risk youth, farm workers, and refugees

Adopted FY 10-11	Proposed FY 11-12
22	16

REHABILITATIVE SERVICES

- Provides comprehensive treatment for adult substance abusers in Miami-Dade County, including assessment, evaluation, referral, and diversion

Adopted FY 10-11	Proposed FY 11-12
63	57

VIOLENCE PREVENTION AND INTERVENTION

- Provides crisis counseling, safe shelter, transportation, and other services to victims of domestic violence and their immediate family members

Adopted FY 10-11	Proposed FY 11-12
68	62

PSYCHOLOGICAL SERVICES

- Provides professional psychological services to disadvantages populations, such as low-income children in Head Start

Adopted FY 10-11	Proposed FY 11-12
1	1

Attachment B

COMMUNITY INFORMATION AND OUTREACH

DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

Adopted FY 10-11	Proposed FY 11-12
3	3

311 ANSWER CENTER OPERATIONS & OUTREACH

- Manages the day-to-day operations of the 311 Answer Center, which provides centralized access to government information and service requests; maintains a comprehensive knowledgebase of government information and services through real-time updates; and provides training to call center staff and applies quality assurance measures to improve service delivery

Adopted FY 10-11	Proposed FY 11-12
132	127

MIAMI-DADE TELEVISION

- Provides gavel-to-gavel television coverage and webcasting of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

Adopted FY 10-11	Proposed FY 11-12
15	11

Egov SOLUTIONS

- Develops and maintains the portal, self-service and citizen engagement tools, portal search, ServiceStat, alerts and Reverse311, smartphone and mobile applications, and the employee eNet portal

Adopted FY 10-11	Proposed FY 11-12
10	9

ADMINISTRATIVE SUPPORT SERVICES

- Directs all personnel, procurement, contract management, and budgeting functions; oversees all fiscal activities, internal controls, and performance reporting

Adopted FY 10-11	Proposed FY 11-12
8	4

DESIGN, ADVERTISING, AND TRANSLATIONS

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

Adopted FY 10-11	Proposed FY 11-12
13	11

ONLINE SERVICES/DIGITAL SERVICES

- Manages the web portal and departmental website content; provides enterprise internal and external communication; provides multi-media and public education services; manages online survey tools

Adopted FY 10-11	Proposed FY 11-12
17	17

Corrections and Rehabilitation Department

Attachment B

MDCR OFFICE OF THE DIRECTOR

- Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification and incarceration of individuals arrested in Miami-Dade County. Oversees the Professional Compliance Division (Internal Affairs, Accreditation and Inspection, and Security Operations), Medical Services and the Legal Unit

FY 10-11	FY 11-12
79	80

CUSTODY SERVICES

- Provides for the care, custody and control of inmates incarcerated within six detention facilities. Responsible for all inmate intake, classification and release functions. Inmates are classified as adult male and female felons, male and female juveniles, mentally ill male and female inmates, and male and female misdemeanants

FY 10-11	FY 11-12
1,765	2,193

MANAGEMENT SERVICES AND TRAINING

- Supports all administrative requirements of the Department, to include direct employee services and regulatory requirements; this includes budget and finance, personnel management, training, basic training academy, policy and planning, procurement, and legislative issues

FY 10-11	FY 11-12
145	146

SUPPORT SERVICES

- Includes Custody Support Services, Physical Plant Maintenance, Alternatives to Incarceration, and Inmate Programs. Provides court services, inmate transportation and hospital services, food services, boot camp program, facilities management, information systems, pretrial release, materials management, monitored release (house arrest), construction management (capital projects) and community affairs

FY 10-11	FY 11-12
901	610

MIAMI-DADE HOUSING AND URBAN DEVELOPMENT

Attachment B

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides direction, communication, and coordination of federal and local housing programs to assist extremely low- to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public and private stakeholders to ensure attainment of MDHUD's goals and objectives

Adopted FY 10-11	Proposed FY11-12
32	33

ADMINISTRATION

- Conducts audits for compliance with US HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, and investigations regarding fair housing complaints; and handles reasonable accommodation requests for tenants and applicants

Adopted FY 10-11	Proposed FY11-12
33	33

FINANCE AND ACCOUNTING

- Provides financial support to the Agency and ensures that federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, and revenue management

Adopted FY 10-11	Proposed FY11-12
34	32

CONTRACT ADMINISTRATION

- Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; and monitors the private contractor for the Housing Choice Voucher Program

Adopted FY 10-11	Proposed FY11-12
17	18

FACILITIES AND DEVELOPMENT

- Manages the overall capital improvement and development of quality housing projects, including the HOPE VI revitalization project, American Recovery and Reinvestment Act (ARRA) projects, Building Better Community General Obligation Bond projects, and Infill Housing projects

Adopted FY 10-11	Proposed FY11-12
10	13

ASSET MANAGEMENT

- Provides decent, safe, affordable housing for the MDHUD residents; manages the public housing portfolio, which includes over 9,000 units of housing; administers the Substantial Rehabilitation and the New Construction programs

Adopted FY 10-11	Proposed FY11-12
275	275

COMMUNITY HOUSING

- Administers federal and state funded programs including the HOME Investment Partnerships Grant (HOME), the Emergency Solutions Grant (ESG), the Neighborhood Stabilization Program (NSP), Documentary Stamp Surtax (Surtax), and State Housing Initiatives Partnership (SHIP) funds designed to develop viable urban communities by providing decent housing and a suitable living environments, principally for low-to-moderate income households.

Adopted FY 10-11	Proposed FY11-12
72	79

Attachment B

INFORMATION TECHNOLOGY DEPARTMENT

OFFICE OF THE DIRECTOR

- Oversees technical, professional, and management personnel engaged in the provisioning of IT resources and services; oversees and implements the County's cyber-security policies; performs Chief Information Officer (CIO) functions; oversees shared services development

FY 10-11	FY 11-12
11	11

ENTERPRISE APPLICATION SERVICES

- Provides multi-platform countywide and departmental automated application systems

FY 10-11	FY 11-12
145	146

RADIO SERVICES

- Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions

FY 10-11	FY 11-12
57	57

FIELD SERVICES

- Delivers enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and networks

FY 10-11	FY 11-12
94	92

TELECOMMUNICATIONS NETWORK

- Provides Internet Protocol (IP) voice and data network services for County departments

FY 10-11	FY 11-12
66	62

ENTERPRISE SOLUTIONS

- Delivers enterprise program services for 311/911, Enterprise Resource Planning (ERP), Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Data Management System (EDMS)

FY 10-11	FY 11-12
62	66

OPERATIONAL SUPPORT SERVICES

- Provides asset management, financial, and administrative support to operations through budget, accounting, and procurement offices; manages personnel activities through the human resource office

FY 10-11	FY 11-12
28	31

DATA CENTER SERVICES

- Provides 24 X 7 operation, maintenance, and support of the hardware and system software (host and network operating systems software, database, middleware, and distributive systems) that run the County's multi-mainframe, multi-platform computer environment and peripheral devices (storage and print)

FY 10-11	FY 11-12
84	86

INTERNAL SERVICES DEPARTMENT

Attachment B

OFFICE OF THE DIRECTOR

- Establishes departmental policies and goals and provides legislative coordination

Adopted FY 10-11	Proposed FY 11-12
7	10

FLEET MANAGEMENT

- Maintains the County's light and heavy mobile equipment fleet; provides fuel to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Programs

Adopted FY 10-11	Proposed FY 11-12
271	270

ADMINISTRATIVE AND BUSINESS SERVICES

- Administers departmental personnel, accounting, information technology, the Fixed Assets System and budget coordination; manages parking operations, the County Store and the disposal of County surplus property; provides design, printing, and mail services

Adopted FY 10-11	Proposed FY 11-12
104	115

DESIGN AND CONSTRUCTION SERVICES

- Plans, designs, and manages new facility construction and renovations of County facilities;develops countywide construction management standards and policies; and administers the Miscellaneous Construction Contracts 7040 and 7360

Adopted FY 10-11	Proposed FY 11-12
116	121

FACILITIES AND UTILITIES MANAGEMENT

- Manages and maintains County operated facilities, administers countywide security and energy performance contracts, regulates elevator equipment in Miami-Dade County, and manages utility use

Adopted FY 10-11	Proposed FY 11-12
164	173

PROCUREMENT

- Manages vendor registration and outreach, Architectural & Engineering (A&E) technical certification, prequalification of firms for A&E services and the Miscellaneous Construction Contract Program (MCC), and coordinates vendor information Countywide; Manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments, including Countywide IT procurements; Administers the Architectural and Engineering (A&E) selection process pursuant to F.S.287.055 and the Equitable Distribution Program (EDP)

Adopted FY 10-11	Proposed FY 11-12
92	87

HUMAN RESOURCES

- Formulates human resources policy; develops strategic HR programs and administers the County's employee relations systems and employee benefits,; advises departments on personnel issues and appropriate methods of problem resolution; coordinates all recruitment and personnel issues and actions for Miami-Dade County; performs departmental personnel representative functions; and provides general administrative and strategic support, including fiscal management, budget preparation, procurement, records management, and management information systems

Adopted FY 10-11	Proposed FY 11-12
106	126

RISK MANAGEMENT

- Administers self-insured workers' compensation and liability programs, and Countywide safety and property/casualty programs

Adopted FY 10-11	Proposed FY 11-12
113	93

REAL ESTATE DEVELOPMENT

- administers Countywide joint real estate development, real property lease negotiation and management, property acquisition, and land sales

Adopted FY 10-11	Proposed FY 11-12
22	22

OFFICE OF MANAGEMENT AND BUDGET

Attachment B

DIRECTOR'S OFFICE

- Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and reviews, coordinates, and implements policy enacted by the Board of County Commissioners (BCC) and County Executive Office

Adopted FY 10-11	Proposed FY 11-12
7	6

MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS

- Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance measurement

Adopted FY 10-11	Proposed FY 11-12
8	6

AGENDA COORDINATION

- Prepares County Commission, Committee, Subcommittee, and workshop agendas and coordinates meetings

Adopted FY 10-11	Proposed FY 11-12
0	4

COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES

- Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/incorporation efforts

Adopted FY 10-11	Proposed FY 11-12
3	3

GRANTS COORDINATION

- Manages and administers the Ryan White HIV/AIDS Treatment Extension Act of 2009; distributes, monitors, and processes CBO allocations and contracts including Mom and Pop funding; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); provides direct support to the Youth Crime Task Force, CBO Advisory Board, Dade-Miami Criminal Justice Council, and the Addiction Services Board (ASB); maximizes resources and promotes grant opportunities

Adopted FY 10-11	Proposed FY 11-12
0	45

MANAGEMENT AND BUDGET

- Ensures the financial viability of the County through sound financial management policies

Adopted FY 10-11	Proposed FY 11-12
16	13

BOND ADMINISTRATION

- Administers the Building Better Communities Program (BBC) General Obligation Bond Program, and the Quality Neighborhood Improvement Program (QNIP)

Adopted FY 10-11	Proposed FY 11-12
0	4

PARKS, RECREATION and OPEN SPACES

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and serves on the board of the Parks Foundation, the Miami-Dade Sports Commission, and the Zoo Oversight Board

Adopted FY 10-11	Proposed FY 11-12
10	9

ADMINISTRATION

- Provides business support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

Adopted FY 10-11	Proposed FY 11-12
52	53

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

Adopted FY 10-11	Proposed FY 11-12
177	186

DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

Adopted FY 10-11	Proposed FY 11-12
31	27

GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

Adopted FY 10-11	Proposed FY 11-12
38	38

MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

Adopted FY 10-11	Proposed FY 11-12
20	20

POOLS

- Operates and maintains 13 pools; provides support to public swim patrons and group rentals

Adopted FY 10-11	Proposed FY 11-12
6	5

PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

Adopted FY 10-11	Proposed FY 11-12
190	190

PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

Adopted FY 10-11	Proposed FY 11-12
19	19

PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

Adopted FY 10-11	Proposed FY 11-12
84	77

GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

Adopted FY 10-11	Proposed FY 11-12
201	201

FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

Adopted FY 10-11	Proposed FY 11-12
82	82

LANDSCAPING AND STD MAINTENANCE

- Provides landscaping and grounds maintenance services to internal and external customers, including Special Tax Districts and public rights-of-way

Adopted FY 10-11	Proposed FY 11-12
103	98

Department of Permitting, Environment, and Regulatory Affairs

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall direction for Department operations, formulates departmental policy, inter-governmental coordination, and organizational development initiatives

Adopted FY 10-11	Proposed FY 11-12
10	10

ADMINISTRATION

- Provides administrative support for finance and budgeting, billing and collection, including liens, human resources, and procurement

Adopted FY 10-11	Proposed FY 11-12
68	68

BUILDING CODE SUPPORT

- Issues and processes FBC and unsafe structures violations; manages and enforces local contractor licensing as part of Chapter 10 of the County Code

Adopted FY 10-11	Proposed FY 11-12
28	28

INFORMATION, PERMIT SUPPORT, AND RECORDS MANAGEMENT

- Processes construction permit applications, inspection requests and results, and Certificates of Occupancy; directs computer services, records, and public information

Adopted FY 10-11	Proposed FY 11-12
95	96

PERMITTING

- Ensures compliance with the FBC and other applicable regulations through review of plans, inspection of construction, and enforcement activities

Adopted FY 10-11	Proposed FY 11-12
84	83

AIR QUALITY PROTECTION

- Regulates sources of pollution and monitors air quality

Adopted FY 10-11	Proposed FY 11-12
30	31

ENVIRONMENTAL EDUCATION AND COMMUNICATION

- Conducts education and outreach

Adopted FY 10-11	Proposed FY 11-12
11	10

NATURAL RESOURCES REGULATION AND RESTORATION

- Conducts environmental resources permitting, monitoring, and restoration

Adopted FY 10-11	Proposed FY 11-12
83	82

POLLUTION CONTROL

- Facilitates contaminated site remediation to ensure that environmental laws are followed

Adopted FY 10-11	Proposed FY 11-12
59	59

STORMWATER MANAGEMENT

- Administers County water management activities

Adopted FY 10-11	Proposed FY 11-12
52	54

BOARD AND CODE ADMINISTRATION

- Administers licensing of local contractors; reviews and recommends construction products and components; manages the preparation, legal review, and certification of documents related to planning, zoning and development

Adopted FY 10-11	Proposed FY 11-12
34	34

ENVIRONMENTAL PLAN REVIEW AND DEVELOPMENT APPROVALS

- Reviews construction and development plans

Adopted FY 10-11	Proposed FY 11-12
56	58

NEIGHBORHOOD AND ZONING REGULATIONS

- Ensures all commercial, office, residential, industrial, and agricultural development approvals to all land use regulations and codes, including the processing of Impact fees; provides residential and commercial zoning code enforcement

Adopted FY 10-11	Proposed FY 11-12
113	91

POLLUTION REGULATION AND ENFORCEMENT

- Regulates potential pollution sources

Adopted FY 10-11	Proposed FY 11-12
126	124

Attachment B

PORT OF MIAMI

OFFICE OF THE DIRECTOR

- Formulates departmental policies and procedures and provides overall direction and coordination for all divisions

Adopted FY 10-11	Proposed FY 11-12
4	4

DEPUTY PORT DIRECTOR

- Responsible for day-to-day operations

Adopted FY 10-11	Proposed FY 11-12
17	14

SAFETY & SECURITY

- Responsible for the overall security planning and enforcement for the POM at the federal, state, and local levels; and operates POM badging and identification functions

Adopted FY 10-11	Proposed FY 11-12
142	137

CAPITAL DEVELOPMENT

- Develops and implements all capital related items required by the POM and performs administrative functions to include procurement and management of technology systems

Adopted FY 10-11	Proposed FY 11-12
52	31

MARITIME SERVICES

- Responsible for cargo and cruise ship operations and associated berthing and terminal management functions

Adopted FY 10-11	Proposed FY 11-12
167	156

BUSINESS INITIATIVES

- Responsible for Port trade development, advertising, and tariff development

Adopted FY 10-11	Proposed FY 11-12
7	7

FINANCE

- Responsible for all accounting activities, including cost accounting, reconciliation, accounts payable, financial statements, credit/collection, and billing

Adopted FY 10-11	Proposed FY 11-12
28	28

PUBLIC WORKS DEPARTMENT

OFFICE OF THE DIRECTOR

- Formulates departmental policy and provides overall direction and coordination of departmental operations and management

Adopted FY 10-11	Proposed FY 11-12
14	12

TRAFFIC SIGNALS AND SIGNS

Provides installation, maintenance, and repair of traffic related signs, traffic and pedestrian signals, and school flashers and signs countywide

Adopted FY 10-11	Proposed FY 11-12
115	107

CAUSEWAYS

Manages the Venetian and Rickenbacker Causeway system

Adopted FY 10-11	Proposed FY 11-12
66	65

PEOPLE'S TRANSPORTATION PLAN (PTP)

Plans and coordinates all PTP related functions within the Department

Adopted FY 10-11	Proposed FY 11-12
56	52

LAND DEVELOPMENT

- Reviews and processes tentative and final plans for subdivisions and improvements on public right-of-way properties

Adopted FY 10-11	Proposed FY 11-12
9	5

STORMWATER UTILITY CANALS AND DRAINS

- Provides countywide chemical and mechanical cleaning and overall maintenance of the secondary canal system

Adopted FY 10-11	Proposed FY 11-12
153	149

TRAFFIC ENGINEERING

- Administers traffic engineering functions for the County

Adopted FY 10-11	Proposed FY 11-12
38	35

ROAD AND BRIDGE MAINTENANCE AND MOSQUITO CONTROL

- Provides overall road and bridge maintenance, including Neighborhood Enhancement Action Teams (NEAT), and administers the County mosquito control program

Adopted FY 10-11	Proposed FY 11-12
115	110

CONSTRUCTION

- Provides engineering technical support to other divisions within Public Works as well as other County departments

Adopted FY 10-11	Proposed FY 11-12
131	106

HIGHWAY AND ENGINEERING

- Administers and coordinates all consultant design contracts for major highway and bridge improvements

Adopted FY 10-11	Proposed FY 11-12
22	25

SPECIAL TAXING DISTRICTS ADMINISTRATION

- Creates special taxing districts for street lighting, security, and landscape beautification

Adopted FY 10-11	Proposed FY 11-12
26	26

BBC GOB PROGRAM

- Directs activities related to the Building Better Communities General Obligation Bond (BBC GOB) program

Adopted FY 10-11	Proposed FY 11-12
9	8

RIGHT OF WAY

- Administers land acquisition services

Adopted FY 10-11	Proposed FY 11-12
69	66

ADMINISTRATION

- Implements departmental policy and provides overall direction on personnel, finance, budget, planning, procurement, information systems, media, outreach, and customer service department-wide; administers the curbside recycling program

Adopted FY 10-11	Proposed FY 11-12
131	125

DISPOSAL OPERATIONS

- Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill

Adopted FY 10-11	Proposed FY 11-12
273	272

ENVIRONMENTAL AND TECHNICAL SERVICES

- Maintains capital infrastructure, environmental compliance, fleet, landfills, and the Resources Recovery contract

Adopted FY 10-11	Proposed FY 11-12
44	44

COLLECTION OPERATIONS

- Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal

Adopted FY 10-11	Proposed FY 11-12
575	583

Attachment B

SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT

OFFICE OF THE DIRECTOR

- Provides departmental policy and direction of operations

Adopted FY 10-11	Proposed FY 11-12
14	13

ADMINISTRATION & FISCAL MANAGEMENT

- Coordinates departmental budget, personnel, procurement, accounting, inventory control, telecommunications, and management information services

Adopted FY 10-11	Proposed FY 11-12
18	19

BUSINESS AFFAIRS & CONSUMER PROTECTION

- Regulates various industries, including private for-hire transportation; provides education and training services to commercial growers, home-owners, and families and youths

Adopted FY 10-11	Proposed FY 11-12
106	101

ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

- Directs and coordinates activities to increase international trade and represents and promotes the County as a Global Gateway; provides economic policy coordination

Adopted FY 10-11	Proposed FY 11-12
11	12

SMALL BUSINESS DEVELOPMENT

- Provides compliance monitoring and enforcement of small business and workforce program goals, and prompt payment and responsible and living wage requirements; administers the review recommendation of small business program measures and certification of small business; provides small business outreach, technical bonding, and financial assistance

Adopted FY 10-11	Proposed FY 11-12
29	30

AGRICULTURAL MANAGER

- Promotes and educates the community on the importance and benefits of the local agricultural industries; administers the purchase development rights program

Adopted FY 10-11	Proposed FY 11-12
2	1

COUNTYWIDE HEALTHCARE PLANNING

- Responsible for the overall leadership of the County's health services research and plan development

Adopted FY 10-11	Proposed FY 11-12
5	5

PLANNING

- Manages and administers the CDMP; prepares population projections and economic, demographic, and growth alternatives and conducts collaborative long- and short-range planning programs; coordinates countywide historic preservation activities

Adopted FY 10-11	Proposed FY 11-12
47	44

SUSTAINABILITY

- Coordinates and formulates goals, policies, and initiatives for the County's sustainability, energy, and climate programs

Adopted FY 10-11	Proposed FY 11-12
5	4

Attachment C

Memorandum

MIAMI-DADE COUNTY

Date: July 26, 2011

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: FY 2011-12 Proposed Budget Public Meetings

The following public meetings have been scheduled at sites throughout the county to discuss the budget, tax rates, and fee changes. Section 2-1800A of the Code of Miami-Dade County requires at least six meetings be held.

Thursday, July 28th at 7:00 PM
Kendall Village Civic Pavilion
8625 SW 124 Avenue
Miami, FL 33183

Tuesday, August 2nd at 7:00 PM
Little Haiti Cultural Center
212-260 NE 59 Terrace
Miami, FL 33137

Wednesday, August 3rd at 7:00 PM
Hialeah Senior High School
251 East 47 Street
Hialeah, FL. 33013

Thursday August 4th at 7:00 PM
Aventura Government Center
19200 West County Club Drive
Aventura, Florida 33180

Tuesday August 9th at 7:00 PM
Palmetto Bay Village Hall
9705 East Hibiscus Street
Miami Gardens, Florida 33157

Thursday August 11th at 7:00 PM
Miami Gardens City Hall
1515 NW 167 Street
Miami, Florida 33169

Tuesday, August 16th at 7:00 PM
Miami Arts Museum
101 West Flagler Museum
Miami, FL. 33130

Thursday, August 18th at 7:00 PM
Coral Gables Country Club
997 Greenway Drive
Coral Gables, FL. 33134

These meetings will be advertised in the following local newspapers:

The Miami Herald (Local or Neighbors Section) on July 24, 28, 31, and August 7 and 14
Diario Las Americas on July 31, August 7, and 14
Miami Times on Wednesday on July 27, August 3, 10, and 17
Haiti en Marche on Wednesday on July 27, August 3, 10, and 17

Additional meetings will be scheduled as needed to ensure all residents have the ability to attend a public meeting to discuss the budget. If you have any questions, please do not hesitate to contact Jennifer Moon, Budget Director, Office of Management and Budget at 305-375-5143.

c: R.A. Cuevas, Jr., County Attorney
Office of the Mayor, Senior Staff
Jennifer Moon, Budget Director, Office of Management and Budget
Christopher Agrippa, Clerk of the Board
Charles Anderson, Commission Auditor

mayor0811

Weather

MiamiHerald.com/weather

BAHAMAS & CARIBBEAN

	Today HI/LO	W	Thursday HI/LO	W
Antigua	88/79	t	87/79	t
Barbados	87/78	t	87/79	t
Freeport	91/80	pc	90/79	pc
Havana	87/73	t	90/73	t
Kingston	88/79	t	88/78	t
Montego Bay	90/79	t	89/78	t
Nassau	91/79	pc	90/79	pc
Port au Prince	92/77	t	92/75	t
San Juan	88/78	t	89/78	t
St. Thomas	88/79	t	88/78	t
Santo Domingo	88/73	t	88/72	t

Tropical showers or thunderstorms are possible over parts of the Lesser Antilles, Puerto Rico, Hispaniola, Jamaica and Cuba, though not all locations will be affected.

CANADA

CITY	TODAY HI/LO W	CITY	TODAY HI/LO W
Calgary	69/48 sh	Saint John	70/55 sh
Edmonton	72/52 sh	St. Johns	68/54 sh
Halifax	73/55 sh	Saskatoon	69/53 sh
London	87/71 pc	Toronto	84/68 pc
Montreal	81/63 pc	Vancouver	68/56 pc
Ottawa	82/64 pc	Victoria	67/55 pc
Quebec	79/61 sh	Windsor	85/74 pc
Regina	78/56 pc	Winnipeg	84/65 t

LATIN AMERICA

	Today HI/LO	W	Thursday HI/LO	W
Acapulco	88/78	t	88/77	t
Asuncion	80/65	t	83/67	pc
Barranquilla	89/77	t	90/77	t
Belize City	89/81	t	88/79	t
Belo Horizonte	71/53	s	73/54	pc
Bogota	66/52	sh	66/51	sh
Brasilia	79/55	s	80/55	s
Buenos Aires	66/49	s	65/59	sh
Cancun	86/74	t	87/74	t
Caracas	83/77	t	83/76	t
Cuzco	70/37	pc	72/39	pc
Guatemala City	81/64	t	80/63	t
Guayaquil	80/70	sh	81/71	sh
Lima	66/61	s	67/61	s
Managua	89/75	t	88/74	t
Maracaibo	91/75	t	97/75	t
Medellin	85/65	sh	82/64	th
Merida	90/73	t	90/74	t
Mexico City	77/56	t	77/57	t
Monterrey	98/75	pc	98/74	pc
Montevideo	66/48	s	65/51	sh
Panama	88/77	t	87/76	t
Quito	64/49	sh	64/50	sh
Rio de Janeiro	74/61	s	77/63	pc
San Jose	80/66	t	78/65	t
Santiago	59/35	s	51/33	sh
San Pedro Sula	93/76	t	91/75	t
San Salvador	86/71	t	87/71	t
Sao Paulo	79/59	t	82/61	pc
Tegucigalpa	86/66	t	83/66	t

WORLD

	Today HI/LO	W	Thursday HI/LO	W
Amsterdam	69/55	sh	71/56	sh
Athens	93/79	s	95/78	s
Baghdad	119/90	s	120/91	s
Barcelona	75/65	sh	77/67	s
Beijing	91/77	t	89/76	t
Beirut	89/79	s	90/78	s
Berlin	74/59	sh	73/59	c
Brussels	69/55	sh	73/57	sh
Budapest	77/55	t	77/59	sh
Cairo	96/75	s	96/74	s
Dhahran	111/86	s	112/86	s
Dublin	68/55	sh	68/52	pc
Geneva	71/55	t	71/56	t
Hong Kong	89/79	pc	89/81	t
Istanbul	83/73	s	90/75	s
Jerusalem	92/74	s	91/72	s
Johannesburg	64/42	s	68/44	s
Lisbon	91/65	s	93/67	s
London	71/58	pc	74/58	s
Madrid	92/64	pc	95/65	s
Milan	72/57	sh	77/62	t
Moscow	91/68	pc	92/66	pc
Nairobi	78/56	t	77/56	t
New Delhi	93/81	t	93/82	t
Paris	70/55	sh	75/56	pc
Rome	77/64	sh	79/66	t
Seoul	80/74	t	84/74	t
Stockholm	74/60	sh	77/61	pc
Sydney	63/43	s	65/49	s
Tel Aviv	93/76	s	91/76	s
Tokyo	86/76	t	85/75	t
Vienna	76/58	pc	74/60	t
Warsaw	74/59	t	74/57	sh
Zurich	68/55	sh	69/55	t

DAVID BERNHARD'S FIVE-DAY FORECAST

TODAY HIGH 93 LOW 82 — An early shower, sun & breeze, winds E-SE 15

THURSDAY HIGH 93 LOW 82 — Warm & breezy, lots of sun, winds East 15-20

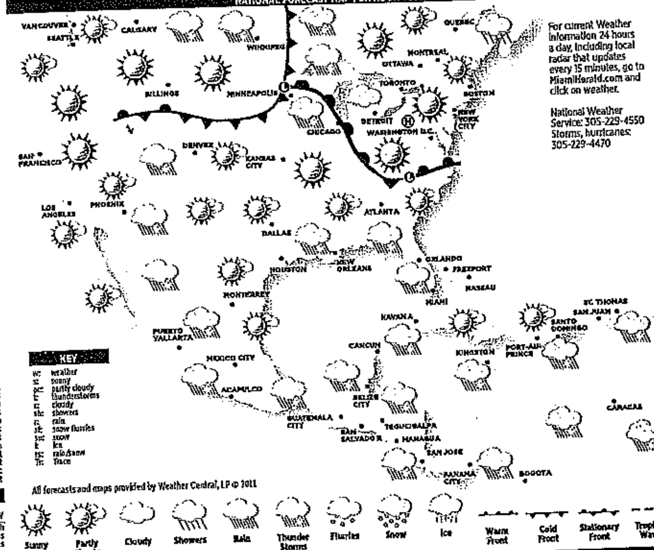
FRIDAY HIGH 93 LOW 82 — Warm & breezy, lots of sun, winds East 15-20.

SATURDAY HIGH 93 LOW 80 — Beach breeze, sun & clouds, winds East 15.

SUNDAY HIGH 94 LOW 79 — Beach breeze, a spotty shower, winds SE 10-15

CBS 4 NEWS

NATIONAL FORECAST MAP FOR NOON TODAY



All forecasts and maps provided by Weather Central, LP © 2011

For current Weather information 24 hours a day, including local radar that updates every 15 minutes, go to MiamiHerald.com and click on weather.

National Weather Service: 305-229-4550
Storms, hurricanes: 305-229-4470

MARINE OUTLOOK

TIDES	HIGHS		LOWS	
Miami Harbor entrance	6:13 a	7:06 p	12:16 p	
Port Everglades	5:44 a	6:37 p	12:07 p	
Bakers Haulover-inside	7:10 a	8:03 p	1:33 a	1:51 p
Key West	1:33 a	9:25 p	12:35 a	2:46 p
Boynton Inlet	7:18 a	8:11 p	2:03 a	2:23 p
Jupiter Inlet	6:03 a	6:56 p	12:07 p	
Lake Worth Inlet	5:28 a	6:21 p	11:57 a	
Hillsboro Inlet	5:57 a	6:50 p	12:19 p	

FORECAST AREA	WIND (mph)	SEAS (FT)	CONDITIONS
St. Augustine to Jupiter Inlet	S 5-10	2-3	Chc. of t-storms
Jupiter Inlet to Key Largo	SE 10-15	2-3	Chc. of t-storms
Key Largo to Dry Tortugas	SE 10-15	2-3	Chc. of t-storms
Cape Sable to Tarpon Springs	SE 10-15	2-3	Chc. of t-storms
Lake Okeechobee level:	10.24 ft.	24-hr. change +0.01 ft.	

SUNBURN ADVISORY

Today's maximum safe exposure level:

High-risk person	Low-risk person
5 or less minutes	20 to 25 minutes

SUN & MOON

New	First	Full	Last
July 30	Aug. 6	Aug. 13	Aug. 21

Sunrise	6:45 a.m.
Sunset	8:10 p.m.
Moonrise	3:33 a.m.
Moonset	5:38 p.m.

POLLEN

Tuesday's pollen index: 9, which is low; it was caused by grasses. Mold index: 700, which is low

Source: Florida Center For Allergy & Asthma Care

SOUTH FLORIDA ALMANAC

	BROWARD FLL Airport	MIAMI MIA Airport
High, 12 hours ending 5 p.m.	91	92
Low, 12 hours ending 5 p.m.	81	82
Mean	86	87
Normal mean	83	84
Record High	95 1983	97 1983
Record Low	66 1926	70 1946
Surf temperature at 3 p.m.	87	89
Air Quality Tuesday	16, Good	28, Good

BAROMETER/HUMIDITY

8 a.m. Miami	29.94 in./72%	Broward	29.93 in./74%
5 p.m. Miami	29.92 in./65%	Broward	29.91 in./70%

RAINFALL (in inches)		
24 hours ending 5 p.m.	0.05	0.00
This month	3.61	5.27
This year	10.39	28.91
Above / below normal for month	-2.14	+0.47
Above / below normal for year	-24.05	+0.18

FLORIDA

	Today HI/LO	W	Thu. HI/LO
Daytona Beach	91/77	t	91/76
Fort Myers	93/77	t	94/77
Gainesville	92/73	t	92/75
Hollywood	90/81	t	90/81
Homestead AFB	91/81	t	91/80
Jacksonville	91/74	t	94/76
Key West	92/84	sh	91/84
Naples	91/77	t	92/77
Orlando	93/76	t	94/76
Pembroke Pines	91/80	t	91/80
Pensacola	90/77	t	91/78
Tallahassee	91/75	t	92/74
Tampa	90/79	t	93/79
Tavernier	92/84	t	91/84
Vero Beach	90/77	t	91/78
West Palm Beach	90/80	t	91/82

UNITED STATES

	Today HI/LO	W	Thursday HI/LO	W
Albany, NY	84/62	s	81/70	pc
Albuquerque	92/71	pc	92/71	pc
Anchorage	64/52	c	66/52	c
Asheville	89/65	pc	90/67	pc
Athens, GA	95/72	pc	95/73	pc
Atlanta	94/74	pc	93/76	pc
Atlantic City	84/68	s	80/75	pc
Austin	105/77	pc	103/78	pc
Baltimore	90/65	s	94/76	pc
Baton Rouge	91/76	t	92/76	t
Billings	85/57	s	83/60	pc
Birmingham	96/75	pc	93/76	t
Boise	84/52	s	86/52	s
Boston	82/67	pc	80/73	pc
Brownsville	94/80	pc	93/79	pc
Buffalo	80/67	s	85/73	t
Burlington, VT	76/59	pc	84/66	pc
Casper	88/55	pc	87/57	s
Charleston, SC	91/75	pc	93/77	pc
Charlotte	95/71	pc	96/74	pc
Cheyenne	86/61	pc	85/59	pc
Chicago	91/78	t	93/79	t
Cincinnati	91/72	s	94/75	s
Cleveland	87/69	s	91/76	t
Columbia, SC	95/75	pc	97/75	pc
Corpus Christi	99/82	pc	88/81	pc
Dallas	103/81	pc	103/81	pc
Dayton	90/72	s	93/75	pc
Denver	89/65	pc	88/64	t
Des Moines	93/74	t	89/72	t
Detroit	85/74	pc	91/76	t
Duluth	76/62	t	83/64	pc
El Paso	98/75	pc	99/77	pc
Fairbanks	70/54	sh	72/53	sh
Fargo	86/64	pc	83/61	pc
Flagstaff	78/57	t	80/55	pc
Fresno	96/67	s	99/69	s
Ft. Wayne	92/75	pc	95/76	t
Grand Rapids	84/73	pc	90/74	t
Green Bay	81/71	t	85/69	t
Greensboro	95/71	s	96/74	pc
Harrisburg	87/64	s	91/74	pc
Honolulu	87/74	s	86/73	s
Houston	100/79	t	99/78	t
Indianapolis	93/77	s	96/79	pc
Kansas City	100/80	pc	100/75	t
Knoxville	91/70	pc	93/71	s
Lansing	83/71	pc	91/75	t
Las Vegas	102/82	s	103/80	pc
Little Rock	100/78	pc	96/76	t
Los Angeles	72/66	pc	72/66	s
Louisville	93/76	s	96/77	s
Macon	94/74	pc	96/74	t
Madison	84/73	t	87/70	pc
Memphis	99/80	pc	97/78	t
Milwaukee	78/70	t	83/72	pc
Minneapolis	85/72	t	86/67	s
Mobile	91/75	t	91/75	t
Nashville	97/75	s	95/75	s
New Orleans	90/78	t	90/79	t
New York	84/69	s	89/76	pc
Norfolk	90/74	s	97/75	pc
Oklahoma City	104/80	pc	101/81	s
Philadelphia	89/71	s	91/77	pc
Phoenix	103/83	pc	105/85	pc
Pittsburgh	83/62	s	90/70	pc
Portland, ME	77/59	pc	75/60	pc
Portland, OR	73/56	pc	78/58	pc
Providence	87/66	s	85/72	pc
Raleigh	98/72	pc	98/75	pc
Reno	97/57	s	95/61	s
Richmond	93/73	s	95/78	pc
Sacramento	97/61	s	97/64	s
St. Louis	99/78	s	100/78	pc
Salt Lake City	88/66	s	90/66	s
San Antonio	103/77	pc	103/79	pc
San Diego	73/64	pc	73/65	s
San Francisco	72/55	s	75/55	s
Santa Fe	85/61	pc	87/61	pc
Seattle	73/55	pc	75/56	pc
Tucson	97/74	pc	99/75	pc
Tulsa	106/81	s	106/80	pc
Washington, DC	92/72	s	95/76	pc

MIAMI BEACH

Police identify suspect in N.Y. cop's shooting

BY JULIE BROWN
jbrown@MiamiHerald.com

A suspect has been identified, but not arrested, in connection with the near-fatal South Beach shooting of a vacationing New York police detective. Miami Beach police said an arrest was imminent.

"At this point, any release of his identity, including his photo, will hamper the department's investigation," according to the statement.

Detective Juan Sanchez said the detective, Harold Thomas, 48, was still in critical condition at Jackson Memorial Hospital's Ryder Trauma Center. "He is improving," Sanchez said.

Thomas, a 27-year-veteran of the New York Police Department, was shot about 7 a.m. Saturday in a courtyard area at a hotel called 1233 Lofts on Collins Avenue. A bullet ripped through Thomas' thigh, damaging his femoral artery. He was placed in a medically induced coma.

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For menus, days offered and restrictions, please visit

iLoveMiamiSpice.com

Pick up your Miami Spice Guide at the 2nd annual

Thursday, July 28, 2011 at the Miami Beach Convention Center

Featuring tastings from more than 35 Miami Spice restaurants, celebrity cooking demos and a live performance by renowned flautist . VIP Experience includes special performances celebrating the opening of *Cirque Éloize iD*. Exclusive after-party at Louis Bar & Lounge at Gansevoort Miami Beach.

Miami Spice is a program of the Greater Miami Convention & Visitors Bureau. The Kickoff Event is made possible through partnerships with:

For a list of participating restaurants, after-party details and ticket information, please visit

STATE POLITICS

Calls grow for inquiry over fired state lawyers

Pressure mounted for an independent investigation into the dismissal of two state foreclosure fraud lawyers based in Fort Lauderdale.

BY JANET ZINK
Herald/Times Tallahassee Bureau

TALLAHASSEE — Calls are building for an investigation into the forced resignations by Attorney General Pam Bondi of two lawyers investigating foreclosure fraud.

A state lawmaker on Wednesday requested all documents related to the resignations, while a liberal public interest group has been circulating a petition asking for the state inspector general to investigate.

At issue are the departures of lawyers June Clarkson and Theresa Edwards, who led foreclosure fraud investigations under former Attorney General Bill McCollum. Clarkson and Edwards were forced to resign in late March from their posts in the Fort Lauderdale economic crimes bureau.

BONDI

The two had received positive job evaluations from McCollum.

"As a member who represents an area ravaged by foreclosure fraud, these terminations present an overwhelming public concern," said Rep. Darren Soto, D-Orlando, in a letter to Bondi.

Progress Florida, a St. Petersburg advocacy group, is asking for an investigation into Bondi's actions.

"We think the big banks and the financial industry have leveraged their enormous political power to have these attorneys removed," said Mark Ferrulo, executive director for Progress Florida.

"These terminations present an overwhelming public concern."
— State Rep. Darren Soto, D-Orlando, in letter to Attorney General Pam Bondi

Bondi said that such suggestions are "unfounded and offensive."

"The decision that supervisors made to end the employment of these two employees, like every decision made in my office, was made based on sound policy and responsible management," she said Wednesday in a prepared statement. "We are more aggressively pursuing foreclosure law firm investigations and have substantially increased the amount of time and more than doubled the number of employees working on these investigations."

In an interview with the Times/Herald, Clarkson said that after Bondi took office, she and Edwards were questioned intensely about their ongoing cases by Richard Lawson, appointed by Bondi as head of the Economic Crimes Division.

In particular, he asked about Jacksonville-based Lender Processing Services and Tampa-based ProVest, Clarkson said.

"We were under fire like you have no idea," Clarkson said. "It was like our home team was against us."

Lender Processing Services donated more than $40,000 to campaigns in the 2010 election, largely to Republican candidates, including Bondi. The company donated $36,500 to the Republican Party of Florida, according to campaign finance records.

Lawson, who started working for Bondi in late January, said he questioned the two so he could get up to speed on the cases.

"The cases were in shambles," he said. "That was quite problematic given the priority nature I was giving this."

Bondi's chief of staff, Carlos Muniz, said the two were terminated because of poor job performance. Problems included analysis of legal issues, judgment in discussing investigations with third parties and professionalism, he said.

"It was only out of basic professional courtesy that I authorized giving Clarkson and Edwards the option to resign rather than be fired outright," Muniz said. "Their performance was unacceptable."

He called it a "mundane personnel decision" that has been sensationalized and said it's incorrect to conclude their dismissal means Bondi isn't interested in investigating foreclosure fraud.

"Nothing could be farther from the truth," Muniz said.

The office currently is investigating 10 law firms and businesses for possible improprieties in foreclosure proceedings, including Lender Processing Services and ProVest, he said.

He also said that in the past three months, employees in Bondi's office have spent more time on foreclosure law firm investigations than Edwards and Clarkson did in an entire year.

Janet Zink can be reached at jzink@sptimes.com or 850-224-7263.

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- 7pc./8pc. Comforter Sets
- Famous Maker Pillows, Mattress Pads & Comforters

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COURTS | DEFENSE CONTRACT DISPUTE

Jury awards $28.8M to relative of Jordan king

The brother-in-law of the king of Jordan was shortchanged by two partners in a multibillion-dollar U.S. defense deal, a jury found.

BY JANE MUSGRAVE
Palm Beach Post

WEST PALM BEACH — A jury on Wednesday awarded $28.8 million to the brother-in-law of the king of Jordan in a dispute with Gulf Stream billionaire Harry Sargeant over a multibillion-dollar U.S. defense contract to provide fuel to troops in Iraq.

Interest could add $10 million to $15 million to the jury award, Mohammad Al-Saleh's smiling legal team said.

The jury found that Sargeant and a third partner defrauded Al-Saleh under U.S. law and had breached their fiduciary responsibility, engaged in tortious interference and unfair competition under Jordanian law.

"Justice, finally," Al-Saleh said shortly after the verdict was announced.

Sargeant, a formidable GOP fundraiser and former finance chairman of the Florida Republican Party, was not in the courtroom when the verdict was announced late Wednesday morning.

The third partner, Mustafa Abu-Naba'a, a Jordanian who lives in the Dominican Republic, did not attend the nearly three-week trial. Their attorney, Roger Kobert, declined to comment other than to say that the verdict would be appealed.

The verdict, announced after roughly two hours of deliberations, came after a day of acrimonious closing arguments.

Al-Saleh, who owns a home in Palm Beach, had sought $53.4 million from Sargeant in a closely watched case.

The verdict, announced after roughly two hours of deliberations, came after a day of acrimonious closing arguments.

Sargeant, a former Marine fighter pilot turned self-made billionaire, was described as a shameless opportunist who would stop at nothing to milk maximum profit out of a business deal, even one with the U.S. government to deliver fuel to troops in Iraq, a jury was told.

Meanwhile, Saleh was painted as an ill-tempered hothead, prone to throwing "hissy fits" if he doesn't get what he wants, Sargeant's attorney countered.

The two descriptions — that Al-Saleh's attorney called "character assassination and Sargeant's attorney labeled "fantasy" — wrapped up the two-week-long trial.

While essentially a contract dispute between the two men and an all-but invisible third partner, it rose to far more.

It involves defense contracts that were ultimately worth $2.7 billion, included allegations of misdeeds by top Jordanians and a former CIA agent and featured congressional claims that the operation smacked of "war profiteering."

Jurors had to sift through mind-numbing dollar figures and mind-boggling details of military contracting and the rigors of dealing with a foreign government during war.

Al-Saleh claimed that while Sargeant and another partner paid him roughly $27 million, they billed him out of $53.4 million by cutting him out of the lucrative deals.

Sargeant, who lives in Gulf Stream, and Abu-Naba'a, a Jordanian who lives in the Dominican Republican, claimed Al-Saleh deserves nothing.

"This is really a simple case of one man and his greed," Miami attorney Roger Kobert said Tuesday of Al-Saleh. "Greed for money he's not owed. Money denied him by his own government."

Al-Saleh's New York City lawyer Barry Ostrager described the case as two men trying to cheat a third to increase their already fantastic profits.

"Now, Mr. Sargeant told you, he likes to win," Ostrager said Tuesday. "He's a bad loser. And I'm going to ask you ... to make Mr. Sargeant a big loser."

Sargeant claimed Jordanian leaders forced him to dump Al-Saleh.

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CRIME

Drifter's role in 1982 killing of man still murky

• DUKANOVIC, FROM 1B

Amid the steady churn of high-profile cases in South Florida over the past decade, Dukanovic's story — and the murder of photographer Andy Sweet — has been largely forgotten in the public eye.

One man initially arrested in 1982, Jesus Ortiz, was acquitted at trial in 1983. A second man, John Edward Taylor, after conviction and a successful appeal, took a plea bargain and walked out of prison in January 2002.

Retired Miami Beach Detective Michael Jaccarino, who arrested Dukanovic, said he is not convinced of the man's innocence.

"I do have sympathy for him, but he did a murder," Jaccarino said. "He did 11 years in a mental institution and that's punishment. But my concern is, what type of safeguard is there to ensure he does not relapse and hurt someone else?"

Andy Sweet's mother, Audrey, said that relatives are "relieved" they don't have to relive another trial.

"It would have been a waste of money for the state to try that animal," said Audrey Sweet, who is working with family to digitally enhance her son's color photographs for a future book and website.

In 1982, Sweet's murder was big news. He was the 28-year-old son of a retired municipal judge.

He was renown for his photos chronicling the lives of South Beach's elderly.

The Miami Herald frequently featured his work, and his color photos also appeared in numerous art exhibitions. Acclaimed Jewish writer Isaac Bashevis Singer, winner of the 1978 Nobel Prize for literature, later wrote the introduction to a book of Sweet's photos.

RANDY BAZEMORE/MIAMI HERALD FILE

'RELIEVED': Audrey Sweet said relatives are glad they don't have to relive a trial. 'It would have been a waste of money for the state to try that animal.'

His death was brutal and bloody. On Oct. 16, 1982, Sweet's body was found inside his Miami Beach apartment, covered with a mattress. He was stabbed 30 times with a butcher knife and a screwdriver. The apartment was ransacked.

Miami Beach police soon arrested Ortiz and Taylor, alleging they killed Sweet in an apparent cocaine rip-off. At separate trials, the men blamed each other.

Two men installing a burglar alarm for Sweet saw men resembling Ortiz and Taylor entering the apartment, and Ortiz's fingerprints were found on a beer bottle and a pack of cigarettes inside the bedroom.

Ortiz first denied to Miami Beach police ever being at the apartment. At trial, he testified he went to the apartment but left after watching TV for 15 minutes. Jurors found him not guilty.

Taylor was convicted of felony murder for participating in the robbery and was sentenced to life. He vowed to beat the charge. In 1998, an appeals court overturned the conviction.

He later pleaded guilty and agreed to a 25-year prison term. He was released in 2002.

As prosecutors prepared for Taylor's second trial, Miami-Dade's crime lab ran DNA found at the scene through law enforcement databases. The technology was unavailable when the murder happened in 1982.

The surprise hit came back to Dukanovic, a young drifter who had bounced around the country after leaving New Jersey as a teen.

His blood DNA was found on a white-sleeved T-shirt, a short-sleeved tan shirt and a towel found inside the apartment. A 1999 arrest warrant also stated that DNA was found on the butcher knife used to kill Sweet.

At the time, police said the presence of a third man was a surprise. In 1999, Miami Beach detectives traveled to New Jersey to interview Dukanovic.

According to the arrest warrant, Dukanovic admitted to having gone to the apartment with two other men to get beer. He claimed Sweet bit him during sex and "I sent him to Christ."

Dukanovic was brought to Miami-Dade to stand trial, but almost immediately, a judge ruled him incompetent.

For the next five years, Dukanovic received treatment at state-run mental health facilities. In 2007, he was declared competent. He deteriorated again in jail and a judge, once again, ruled him incompetent.

In May 2010, he was again cleared to go to trial.

As Dukanovic's mental state began deteriorating again in jail, prosecutors reviewed their evidence. For Miami-Dade prosecutor Gary Winston, the pieces did not seem as clear cut.

Dukanovic's statements to police were wildly inconsistent. While he described the apartment and some aspects of the case in detail, he was incoherent, claiming he did not do the stabbing, rambling about Santeria, then vomiting in a police interview room.

"He would talk to you about the case, and then the next minute, he would talk about Martians, or how seagull feathers are good luck," Jaccarino recalled.

Because of Dukanovic's mental state during the interviews, Winston wrote in his "close-out" memo that he doubted a judge would allow the statements to be introduced to a jury.

This much was clear: Dukanovic had been inside the apartment at some point because he had detailed knowledge of the crime scene. But, under closer scrutiny, whether he participated in the murder grew even muddier.

At trial, Ortiz testified he went to Sweet's apartment with someone named "Mark" but left after 15 minutes. But Taylor, in recent interviews with prosecutors, insisted only he and Ortiz went to the apartment. And none of the witnesses reported seeing a third man, or even someone as young as Dukanovic.

Jaccarino suspects that the men brought Dukanovic to the apartment to serve as a distraction for Sweet while they searched the house. "And something went wrong," Jaccarino said.

As for the blood evidence, Dukanovic told police that he was suffering from hemorrhoids and remembered sitting on the toilet in pain, which for the defense, could explain blood on the towel and clothes. And when Winston double checked with the Miami-Dade forensics lab technician, "there had never been a match between the blood on the knife and Dukanovic's DNA," according to his memo.

"Somehow, however, that incorrect 'fact' had been inserted into both Dukanovic's arrest warrant and his grand jury memo," Winston wrote.

Police and prosecutors cannot explain how that happened.

"Whatever the truth, there is little competent evidence that Dukanovic was involved in the murder of Andy Sweet or complicit in any of the underlying felonies," Winston wrote.

On Jan. 11, Winston announced that prosecutors were dropping the charges of first-degree murder and armed burglary against Dukanovic. "Every now and then the system works and the prosecutor and the defense attorney work together to achieve the just result," said his defense attorney, Philip Reizenstein.

EDUCATION

Colleges still have plenty of education majors

• TEACHERS, FROM 1B

losing their jobs, salaries being frozen, and changes to the way teachers are being evaluated and paid.

Dr. Susan Neimand, director of the School of Education at Miami Dade College, said teaching is a calling, and people will always want to be teachers no matter the state of the economy.

"It's a passion, you don't go into teaching if you are planning to make a lot of money or if you're planning to have an easy job sitting behind a desk."

Prospective teachers are also banking on the high number of baby boomer teachers who are expected to retire in the coming years.

According to Neimand, there is expected to be a critical shortage of teachers as 49 percent of the current teaching force retires in the next 10 years.

Sageworks, a financial data firm, identified education as a nationally growing field and said it is one of the five majors most likely to lead to a job

"Good teachers are wanted and needed," said Jamie Jacuzzo, a teaching student at Broward College, which started a four-year teaching program in 2008. "I'm honestly not worried because I know in a year all the baby boomers will be retiring and there will be more opportunities."

Both Miami Dade College and Broward College's education programs exclusively train students in critical need areas — or academic areas that officials have deemed are in need of more teachers. Graduates coming out of these South Florida programs are certified to be teachers in special education, or middle and high school math and science.

"Good teachers are wanted and needed. I'm honestly not worried..."
— Jamie Jacuzzo, teaching student at Broward College

When the economy picks up, Aline Sarria, dean of the Teacher Education Program at Broward College, said she believes her students will be among the first to be hired.

"I am sure it will pick up, because education is not going anywhere," Sarria said. "We are dominating the field for those critical shortages right now."

While the Broward school district doesn't appear likely to be making any new hires this school year, Miami-Dade is hiring teachers, but Neimand said the new hires are not being issued long-term contracts. They work one year at a time, with the hopes of being renewed for another year.

"We are very aware that they are not going to get the very best jobs in the plum schools. Their jobs are going to be in the most challenging schools," Neimand said. "In this economy you take the job that you can get."

Since its inception in 2003, the Miami Dade College bachelor's program has graduated 515 teachers and 89 percent of them are currently working, Neimand said.

Broward College, which started a four-year teaching program in 2008, said of the 23 students who have graduated so far, only four have full-time teaching gigs in the fall.

Sarria suggested more students are opting to delay the workforce and go to graduate school.

"The way education is going is not the traditional brick and mortar classroom as before, but there are all types of opportunities," Sarria said. While there isn't a lot of opportunity at the public school level, many new teachers are finding jobs at charter or private schools, which typically pay less.

Despite the tight hiring market in South Florida, there are patches of hiring hope in other parts of the state.

Bryan Zugelder, director of clinical experiences at the University of Central Florida's College of Education, said 85 percent of this year's graduates — many of whom are South Florida natives — are working as teachers in the growing Central Florida school districts.

And these districts, such as Orange and Brevard Counties, are recruiting students from South Florida.

Mariana Praschnik, who expects to graduate from MDC this December, said two school districts in Central Florida have already expressed interest in hiring her.

"It is hard out there right now, but I think as long as a person is resourceful and dedicated and can market themselves well, there is a lot of opportunity out there," Praschnik said.

KISSIMMEE

PETA complaints won't keep boxing kangaroo out of ring

■ Despite protests from PETA, Florida agencies will allow a Kissimmee man and his kangaroo to continue boxing.

BY JEANNETTE RIVERA-LYLES
Orlando Sentinel

The announcer declares over a screeching speaker that the fight is about to begin. The challenger awaits impatiently in the ring, bouncing on the balls of his feet.

Then the champ hops through the ropes — dragging his heavy tail behind him.

For the next few minutes, a video shows, Rocky the kangaroo and Kissimmee circus artist Javier Martínez engage in a clumsy dance that looks something like boxing. Clad in red-and-white shorts and wearing boxing gloves, Rocky lunges at his challenger, knocking the man. The crowd roars.

Martínez says his show, which he takes on the road across the country, is just a fun-filled circus act. But PETA disagrees. This is the real Rocky horror show, the animal-rights group says.

"Forcing a kangaroo to wear a costume and harassing it into fighting is not only cruel but illegal in the state of Florida," said Carney Anne Chester, a legal fellow at the group's Washington headquarters. "The law expressly prohibits tormenting animals. It has to stop."

PETA has asked the Florida State Boxing Commission to stop the fights because Rocky isn't a licensed fighter. It also wants the U.S. Department of Agriculture and the Florida Fish and Wildlife Conservation Commission, which monitors the stage. They're both red kangaroos, the largest type.

None of the agencies that regulate his act has found cause to rescind his permits. Joy Hill, a spokeswoman for the Florida Fish and Wildlife Conservation Commission, said her agency's role is to make sure the animal is treated properly. An investigator went to one of Rocky's shows earlier this month in response to PETA's complaint and didn't observe anything improper, Hill added.

The USDA made a similar judgment. The agency has been monitoring Martínez and his kangaroos for more than a decade. He has had four, including Rocky and the baby.

The boxing commission isn't in PETA's corner either. In a statement, a spokeswoman said the agency's le-

MIAMI-DADE COUNTY

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Thursday, July 28, 2011 • 7:00 pm	**Tuesday, August 9, 2011 • 7:00 pm**
Kendall Village Civic Pavilion 8625 SW 124th Avenue Miami, FL 33183	Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157
Tuesday, August 2, 2011 • 7:00 pm	**Thursday, August 11, 2011 • 7:00 pm**
Little Haiti Cultural Center 212-260 NE 59th Terrace Miami, FL 33137	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
POSTPONED, TO BE DETERMINED	**Tuesday, August 16, 2011 • 7:00 pm**
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	Miami Arts Museum 101 West Flagler Street Miami, FL 33130
Thursday, August 4, 2011 • 7:00 pm	**Thursday, August 18, 2011 • 7:00 pm**
Aventura Government Center 19200 West Country Club Drive Aventura, FL 33180	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

THEATER REVIEW

In 'Chitterling Heights,' tale of playwright lacking

BY BILL HIRSCHMAN
floridatheaterstage.com

Karen Stephens proved over the past year in *Bridge & Tunnel*, *Clybourne Park* and *Eclipsed* to be one of South Florida's strongest actresses, skilled at inhabiting a character without ever appearing to be "acting."

But even she can't carry a four-actor play by herself. Her unassailably admirable portrayal of playwright Lorraine Hansberry in the world premiere *Chitterling Heights* at The Women's Theatre Project is not enough to overcome Ann Morrissett Davidon's uneven script and her castmates' lackluster, one-dimensional performances.

Davidon posited a fascinating if fictional premise: At the height of the civil rights strife in 1962, Hansberry is struggling to write a play to equal her artistic success with *A Raisin in the Sun*.

Unable to find a satisfying ending, she invites her buddy James Baldwin to troubleshoot the work, *The Sign in Sidney Brustein's Window*. Complicating matters is the presence of her white husband, Robert Nemiroff, who she is considering divorcing.

Baldwin, in turn, shows up with Laura Lee, an adoring Southern belle and wannabe writer.

Baldwin lambastes Hansberry for writing about a Jewish Greenwich Village activist bent on reforming prosaic politics — when racial strife is setting the South on fire. Meanwhile, Nemiroff hits on the belle, the belle tries to seduce the gay Baldwin and Hansberry anguishes over whether she is advancing the cause from behind a typewriter.

HEREDITH LASHER

ADMIRABLE PORTRAYAL: Karen Stephens portrays playwright Lorraine Hansberry.

If you go

What: 'Chitterling Heights' by Ann Morrissett Davidon
Where: Women's Theatre Project production at Sixth Star Studios, 505 NW First Ave., Fort Lauderdale
When: 8 p.m. Thursday-Saturday, 2 p.m. Sunday, through Aug. 28
Cost: $25 ($15 students)
Info: 954-462-2334, www.womenstheatreproject.com

Director Genie Croft is blessed with Stephens' convincing portrayal of Hansberry as a droll middle-class intellectual who is alternately confident and in doubt, affectionate and ambivalent, conflicted and committed.

But Croft has been unable to do much with the other members of the cast who deliver lines in the script as if, well, as if they are lines in a script. Laura Lee repeatedly avers that Baldwin is consumed with anger and bitterness, but Andre' L. Gainey's characterization is missing a shred of either. Kaitlyn O'Neill's Laura Lee is standard-issue Scarlett O'Hara. Worst, Sean Muldoon's bland one-reading-fits-all performance misses the Algonquin Round Table wit and rue that Davidon imbued in Nemiroff's crackling dialogue.

The 2002 script is partly to blame. While it asks questions about an artist's responsibility to social change and it limns a complex relationship for Hansberry and Nemiroff, it's primarily a polemical procession of straightforward ideas. There's little subtlety or subtext.

At one point, Davidon — who died in 2004 — resorts to the mechanical device of "let's all tell each other the worst thing that ever happened to us."

Predictably, they relate horrifying vignettes in a stiff upper lip manner that is too doggedly blasé to be believable.

Finally, the play just peters out without a single issue resolved or even a hint that they were resolved in real life.

There's likely a better play buried in this script, but it will need a stronger production to prove the case.

NEW ORLEANS CONTEST

Scott's chef competes in seafood cook-off

John Minas, executive chef for Florida Gov. Rick Scott, showed off his skills with Florida black grouper at a cook-off in New Orleans.

'We clearly have the best fish and we have a chef who knows how to put it together.'
— Florida Gov. Rick Scott

(AP) — Chef John Minas said his menu of Florida black grouper, avocado creme fraiche and spicy shrimp toast "tastes like the state of Florida on a plate." He hoped it would be enough to win him the title of seafood king in the Great American Seafood Cook-Off in New Orleans.

Minas competed Saturday against chefs from more than a dozen other states in a competition known for pitting up-and-coming chefs against recognized culinary greats.

But it turned out Jim Smith, a chef from Alabama, took home the title. Bud Gruniger of North Carolina placed second and Scott Anderson of New Jersey, came in third, according to The News Star of Monroe, La.

Minas presented his culinary creation to Gov. Rick Scott and his wife during a tinsel dress rehearsal on July 29.

"We clearly have the best fish and we have a chef who knows how to put it together," Scott said. "It had a little bit of a kick to it."

Minas and sous chef Carin Butler had to create and plate eight portions of the entree within the competition's one-hour time limit Saturday. The dishes were judged on presentation, originality and flavor.

The 26-year-old chef, who trained at the Culinary Institute of America, spent most of the last decade cooking in restaurants around Boston.

Minas used light seasoning on the fish so other flavors wouldn't detract from it. "We're going to keep the fish, the fish, and we're going to keep everything else the flavor around the fish," he said.

The entree also included a zesty mango/papaya chutney topping and shrimp toast with creole mustard, paprika and red pepper flakes that Scott is fond of.

Florida chefs have taken the crown twice in the past. Dean Max of the 3030 Ocean restaurant in Fort Lauderdale won last year. Justin Timineri, executive chef for the Florida Department of Agriculture and Consumer Services, won in 2006.

Cook-off hosts said the event highlights new culinary talent and also underscores the importance of utilizing domestic seafood at home and requesting it when dining out.

FLORIDA FISH AND WILDLIFE CONSERVATION COMMISSION

Proposal to protect state sharks advances

Concerned about dwindling shark populations, a state agency has recommended protection for four species.

The primary threat to sharks comes from the growing demand in China and other Asian countries for shark fin soup.

BY DAVID FLESHLER
Sun Sentinel

A ban on killing tiger sharks and three species of hammerhead sharks will go for approval to the state wildlife commission next month.

Concerned about dwindling shark populations, the staff of the Florida Fish and Wildlife Conservation Commission has held a series of meetings around the state to gather comments on several proposals to protect them. Now that the meetings are over, the staff has recommended protection for four species: the tiger shark, smooth hammerhead, scalloped hammerhead and great hammerhead.

The primary threat to sharks comes from the growing demand in China and other Asian countries for shark fin soup, a delicacy that has generated a lucrative market for their fins. Although there's little commercial fishing in Florida state waters, which have tight bag limits, there's an extensive recreational fishery. The commission, a seven-member board appointed by the governor, will take up the issue on Sept. 8 in Naples.

The commission's staff decided against proposing a ban on chumming near beaches by shore-based shark fishing groups, a practice that had concerned some coastal communities. And it decided against requiring the use of circle hooks rather than the more conventional J-hooks, which experts say can make it harder for sharks to survive being caught and released.

The tiger shark, which can reach a length of 17 feet, ranks second only to the great white in attacks on people, with 90 unprovoked attacks worldwide, including 27 fatalities, according to the International Shark Attack File. Hammerheads rank lower, with no fatalities.

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Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	

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For legal ads online, go to http://legalads.miamidade.gov

COURTS

No bail for trio accused of terrorist ties

(AP) — A Miami federal judge has ensured that an elderly Muslim cleric and both of his sons will remain in custody until trial on charges of financially supporting the Pakistani Taliban.

U.S. District Judge Adalberto Jordan this week denied bail for 24-year-old Izhar Khan, also a Muslim cleric. Jordan previously rejected bail for 76-year-old Hafiz Khan and 37-year-old Irfan Khan.

All three have pleaded not guilty to terrorism material support charges. Prosecutors say they funneled at least $50,000 to the terrorist group that has attacked U.S. and Pakistani targets.

Three other people still in Pakistan are also charged in the case.

Jordan said evidence against the two younger Khans was less compelling than that against their father.

The judge, however, decided the case was still strong enough to warrant detention.

NOTICE OF A GENERAL MUNICIPAL ELECTION
IN THE CITY OF MIAMI, FLORIDA
TO ELECT
CITY COMMISSIONERS TO THE OFFICES OF
DISTRICT 1, DISTRICT 2 AND DISTRICT 4
TO BE HELD ON TUESDAY, NOVEMBER 1, 2011
PURSUANT TO ORDINANCE NO. 13258

A general municipal election will be held on Tuesday, November 1, 2011, from 7 A.M. until 7 P.M., in the City of Miami, Florida, at the polling places in the several election precincts designated by the Miami-Dade County Supervisor of Elections, at such election, the qualified electors participating therein will vote to elect City Commissioners to the offices of District 1, District 2 and District 4.

Candidate qualifying will be held at the Office of the City Clerk, Miami City Hall, 3500 Pan American Drive, Miami, Florida, 33133, starting Friday, August 26, 2011, and ending Saturday, September 10, 2011. During this period, the Office of the City Clerk is open Monday through Friday from 8:00 A.M. to 5:00 P.M., and on Saturday, September 10, 2011, from 8:00 A.M. to 6:00 P.M. We respectfully request of all prospective candidates to please call, in advance, in order to set up an appointment time for qualifying as a candidate. The Office of the City Clerk's telephone number is (305) 250-5361.

Commission district qualifying fees (requiring two (2) separate checks) are payable by campaign check only:

State Assessment Fee: $592
City Qualifying Fee: $100

Visit our website at http://www.miamigov.com/City_Clerk/Pages/Elections/Elections.asp for more

HEALTHCARE

FMA opposes overhaul of Medicaid

News Service of Florida

Florida Medical Association officials voted in a closed-door session last weekend to take a position in opposition to the state's proposed Medicaid overhaul.

A number of doctors have been opposed to the shift of most Medicaid patients into managed care, but few would say so publicly.

The association has likewise been silent on the issue until now.

Health News Florida reported that FMA leaders passed a resolution last Sunday to discourage the federal Centers for Medicare & Medicaid Services from approving the waiver that would allow for revamping the system. The FMA's new president, Dr. Miguel Machado, said the group would send a letter to CMS making its opposition known.

"The letter will explain that we understand the budget constraints of the Legislature, but we cannot approve of expanding managed care," Machado told Health News Florida.

Dr. Arthur Palamara of Hollywood told the news organization that the FMA has long opposed the over-

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BROWARD POLITICS

Sheriff seizes social spotlight

As elections draw near, Broward Sheriff Al Lamberti's media blitz includes vying for 'Most Social Sheriff' and 'Coffee with the Sheriff.'

BY BRITTANY WALLMAN
Sun Sentinel

MICHAEL F MCELROY/SUN SENTINEL

'GREEN MACHINE': BSO's Sheriff Al Lamberti, right, with Det. Anthony G. Romano, spent early Saturday at an event in Pembroke Pines.

The sheriff gets up and says good morning to thousands of Facebook friends, and at night bids them farewell. He Tweets. He hosts a radio program. He shows up in grocery stores to give free coffee to shoppers. He appears with the stars of two TV shows featuring his deputies. He spends hours at minor weekend events and broadcasts them online.

Call it an example of the "Green Machine."

That's what some privately dub the taxpayer-funded, green-and-gold, $211-million Broward Sheriff's Office, and its ability to propel someone into the spotlight.

Sheriff Al Lamberti is a year away from his next appearance on the ballot. But the race is on, and his two Democratic opponents, Scott Israel and Louie Granteed, are busy trying to match the Republican sheriff's high profile. While they've opened campaign accounts to raise money to get their names out to voters, Lamberti hasn't.

"I'm too busy being sheriff," he said this week.

And his name is already everywhere.

Lamberti's "social" life is on the climb, as he attempts to become "the most Social Sheriff in America."

"Will you not invite all your friends to join my Fan Page?" he wrote to his Facebook friends in late June. "Only 13,568 fans needed to be the "Most Social Sheriff in Florida."

Lamberti said this week that he's "not competing for any titles." But his collection of Facebook "friends" is nearing the 5,000-person maximum on his personal page, and he has to move them over to a new page.

His Facebook friends shower him with compliments such as this one:

"You are a Pleasure and a Treasure. Should be called Al Sunshine."

On Twitter, he has a smaller crowd. But his agency created its own version, CyberVisor, and sends out short alerts to a legion of 10,000. He's got a catalogue of videos on YouTube as well.

The sheriff talks to listeners on Sundays on his "All Points Bulletin" radio program.

He's in person, too. Lamberti arrived by helicopter to four National Night Out Against Crime events earlier this month. And he regularly appears at events with the stars of two TV shows featuring BSO, "Police Women of Broward" and a brand new program, "Unleashed: K-9 Broward County."

On Saturday, Lamberti spent his morning at a BSO prescription-drug collection and paper-shredding program in Pembroke Pines. In recent months, he ramped up the publicity blitz, creating a new event, "Coffee with the Sheriff."

He and BSO employees show up in a grocery store, give out free coffee and glad-hand with shoppers. It's broadcast live to Internet viewers on a new BSO website, bsolive.org.

"Once again the sheriff has an opportunity to talk to the community," Cmdr. Michael Calderin said to the camera in July, at a Pembroke Pines Publix. "And I'm going to be waiting for my coffee because my sheriff always gives me a good cup of coffee."

Behind him, shoppers streamed past BSO mascots such as McGruff the Crime Dog. Stars of the two TV programs as well as fire-rescue leaders were also on hand, and fingerprinting was offered for children.

Calderin, head of BSO's Crime Stoppers program, is a Lamberti fan who posted on Facebook before his 2008 election that "he is going to win, hands down!"

The proposed BSO budget shows more spending in the Department of External Affairs, where media relations lies. This year: $694,013. The new budget: $768,385. Lamberti said that's mostly for higher health insurance costs for the seven employees.

Lamberti also said he's not the only politician getting publicity from his office. "It's everything from the president on down," he said.

Indeed, taxpayer-funded "dog and pony shows" aren't unusual for sitting politicians, political consultant Ron Gunzburger said, and Lamberti needs lots of "P.R." to associate himself with the office, and not his party label, he said.

Vehicles from the elections office bear the name of the elections supervisor, Dr. Brenda Snipes. So do sample ballots mailed to voters. Employee shirts in the Broward Property Appraiser's Office bear the name of that elected official, Lori Parrish.

The Florida Ethics Commission has looked at cases involving elected officials running for office, such as a case in which a sheriff's candidate wore his uniform while campaigning. The Ethics Commission said that was OK.

Lamberti said the publicity isn't aimed at voters. "That's not why I'm doing it," he said of the 2012 election. "We're making arrests. The more information you can put out there, the better it is for the citizens."

HOMELESS SHELTERS

Shelter sees spike in out-of-towners

Despite a nagging jobless rate, people still travel to Florida looking for opportunities. One shelter is there to catch them when they fall.

BY TONYA ALANEZ
Sun Sentinel

About a month ago, Derrick Jackson left behind a home, a girlfriend and a $14-an-hour job in Columbus, Ohio in hopes of landing a better paying maintenance job at Florida Power & Light, where a relative works.

The job never materialized and Jackson found himself selling newspapers for the Hollywood homeless shelter where he is staying. He is putting away $100 a week in hopes of regaining his footing.

"It only takes one catastrophe to put you here," said Jackson, 41, who held his last job for seven years and has never been without a roof over his head. "You don't know that after the next hurricane or storm it could be you selling these newspapers."

Northerners lured by the promise of jobs make up the newest type of clients seeking help at Sean Cononie's Homeless Voice shelter on Federal Highway in Hollywood, one of the only in Broward to take in out-of-towners.

"We're loaded, and it's all new faces," said Cononie, who has been working with the homeless for nearly 15 years. "A lot of them are coming in being promised employment. It doesn't pan out and they're homeless."

Because they come and go, Cononie can't say exactly how many such clients he has housed in the last year, but he said he has seen two or three in any given week. Despite the state's 9.6 percent unemployment rate, they desperately want to believe they will get work, he said.

"There is no typical homeless individual anymore," said Tom Pierce, director of the Florida Office on Homelessness in Tallahassee. "It's crossing all segments of our society. People who used to be middle class and working, who never saw homelessness, it could be hitting them tomorrow."

Case in point, in 2010, more than 43 percent of the estimated 57,643 homeless in Florida were experiencing it for the first time, state figures show.

Homeless shelters nationwide are now filled to capacity year-round, whereas they used to fill up solely during winter months, said Michael Stoops, of the Washington D.C.-based National Coalition for the Homeless. And cuts in funding — both private and public — have led to an uptick in shuttered shelters.

"The situation is dire," Stoops said. "It's likely to get worse before it gets better. People sound and seem to be a lot more desperate than they have been in the past."

South Florida saw its highest homeless numbers in 2007, with an estimated 11,376 in Broward, Miami-Dade and Palm Beach counties combined. The combined 2010 estimate stood at 10,133. The causes include job loss, foreclosures, mental and physical disabilities as well as alcohol and drug addiction.

Cononie said his clientele usually consists of the chronic homeless, those who are kicked out of traditional shelters and not wanted at hospitals. His style is equal parts tough love, confrontation, conflict reasoning and affection. He deploys dozens of people to sell The Homeless Voice newspaper at South Florida intersections and divides earnings 40/60.

Cononie runs his shelter and seven smaller transitional housing facilities solely on donations and the earnings brought in by selling the newspapers. Even he is feeling the economic pinch. Cash donations fell last week by about $1,500 and newspaper and check donations took a hit of about $3,000 in the last two weeks, Cononie said.

DIDN'T PAN OUT: Derrick Jackson, lives at Sean Cononie's Homeless Voice Shelter in Hollywood after leaving Ohio for a job prospect.

ROBERT OWOS/SUN SENTINEL

LOTTERY

Mega Money jackpot at $2M

TALLAHASSEE — (AP) — No tickets matched the four winning numbers plus the Mega Ball number, so the jackpot rolled over to an estimated $2 million in the Mega Money game, the Florida Lottery said Saturday.

The numbers drawn Friday night were 10-12-15-28 and the Mega Ball was 1. The next drawing is Tuesday.

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MIAMI-DADE COUNTY

PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes and/or fees. On each of the dates and locations listed below, the Office of Management and Budget will make a presentation to discuss the FY 2011-12 Proposed Budget.

Tuesday, August 16, 2011 • 7:00 pm
Miami Arts Museum
101 West Flagler Street
Miami, FL 33130

Thursday, August 18, 2011 • 7:00 pm
Coral Gables Country Club
997 North Greenway Drive
Coral Gables, FL 33134

Tuesday, August 23, 2011 • 7:00 pm
Hialeah Senior High School
251 East 47th Street
Hialeah, FL 33013

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible

Poorest customers hit by MetroPCS slowdown

Wireless carrier attributes fewer subscribers to tough economy

By Greg Bensinger

MetroPCS Communications Inc. said recently the sputtering U.S. economy is forcing more of its most-vulnerable U.S. customers to drop their prepaid wireless service or to seek even cheaper options.

The trend, which cut into the company's subscriber growth, weighed on the company's second-quarter results and pointed to a tough second half. At 4 p.m. composite trading on the New York Stock Exchange, MetroPCS shares were off 37 percent.

Shares of MetroPCS tumbled last Tuesday after the wireless provider posted results that missed Wall Street's projections. Rex Crum joins digits to discuss

Comments by MetroPCS executives marked the continuing challenges to consumer spending, especially among the poorest, and bode ill for wireless rivals Leap Wireless International Inc. and Sprint Nextel Corp.

"We do see it being tough out there currently," MetroPCS Chief Operating Officer Thomas Keys said. "We see anecdotal evidence in our stores, with our subscribers, through conversations, through focus groups."

MetroPCS, which offers flat-rate, no-contract service, reported a profit of $84.3 million for the quarter.

PRICES CUT

Dallas-based MetroPCS reported a sharp slowdown in additions to its flat-rate, no-contract wireless service, which tends to attract low-income users. The company added about 199,000 new prepaid customers in the second quarter, down from an all-time high of 725,945 in the first quarter and less than analysts had expected.

MetroPCS, which has cut some prices and begun to offer speedier fourth-generation wireless service in some markets to attract new users, said the economy was weighing on customers who gravitate to the lowest-end offers, such as Sprint's government-subsidized Assurance Wireless service.

Sprint's Assurance brand, which offers a free cellphone and minutes in certain states to some consumers on food stamps or Medicaid, was the "MVP" of the carrier's second-best prepaid quarter in history, Sprint Chief Executive Dan Hesse said last week. Assurance

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Black middle-class unable to find work

UNEMPLOYED
continued from 7D

love it more when I can pay my bills on time."

Age is what Charles Porter cited as his reason for being unemployed for over two years. "While employers are not saying it, age also works against the unemployed and contributes to why so many people have exhausted their unemployment benefits and still remain jobless," Porter, 56, a former electrical engineer, said.

Porter now works for temporary agencies to support his family. "One temp agency told me I should consider dying my hair to improve my chances of getting hired," he said. "I guess no one wants to hire a grandfather."

Illinois' unemployment rate for June matched the national rate of 9.2 percent and has been equal to or below the national rate for nine consecutive months, according to the Illinois Department of Employment Security. And Illinois has also reported declines in 15 of the past 17 months but has added thousands of manufacturing and construction jobs. "Illinois has added more than 10,000 manufacturing jobs and nearly 9,000 jobs in the construction sector over this time last year, including strong growth over the past month," said Jay Rowell, director of the IDES. "While uneven movements are an expected part of an economic recovery, Illinois is building on the steady progress that has been made."

Education is often seen as a plus for anyone looking for a job but Deshawna Olgesby, 36, said it could also serve as a deterrent when applying for entry-level jobs.

"I have a bachelor's in communications and a master's in counseling and when I go to apply for entry-level jobs at department stores and fast-food restaurants I am always turned down," she said. "Managers have told me when applying that I was over qualified and they feared I would leave within a year." For the past seven years, Olgesby had worked as a family counselor for a West Side non-profit organization but due to a dip in state funding she was laid off and has not found a new job. Greg Rivara, a spokesman for interviewing skills so they can better explain to employers why they should take a chance on hiring them.

"This has to also be conveyed in cover letters too. I don't want to tell a person to take off their education on their resume but that's also a possibility if they think it is hindering their search," he said. And unlike Smith and Porter, who collected unemployment benefits for nearly two years, thanks to Congress extending benefits, Rivara said that cushion is no longer available. "If someone had applied for benefits in June they would not be eligible to receive an extension after their standard 26 weeks of state benefits expire. They would have had to apply for benefits in May or before to be eligible," Rivara said. "All federal extensions expire January 2012."

Unemployment compensation is funded by unemployment insurance, which is paid for by employers and not taxpayers, according to Rivara. And the maximum payment someone could receive is $531 a week, depending on such things as their marital status, earnings while employed and dependents, such as a child or unemployed spouse.

Another aspect to the long-term unemployed especially for Blacks, who have traditionally worked white-collar jobs, such as secretaries or office managers, is the ability to transition into new industries. Manufacturing and construction, which are considered blue-collar jobs, have dominated the job growth in Illinois the past two years, according to IDES records. And transitioning into one of these jobs is not an easy thing to do, said Antonio Wheeler, 46, who knows first-hand. For 12 years he worked as an office manager for a real estate company. He was laid off in 2007 and has yet to find new employment.

"I was paid to manage 10 employees and perform clerical duties in the office," he said. "Now I find most of the job leads I discover are for blue collar jobs."

Wheeler, who is single with no children, still maintains a one bedroom apartment in the North Lawndale community on the West Side and still drives his 2008 Ford Explorer despite not making any monthly payments since last year.

"You don't want to know how I am making it,' he added. "Let's just say that I am doing what is required to survive."

America's first gay hotel opens in Miami

HOTEL
continued from 7D

or at least gay-friendly. The 54-room hotel is decked out in bright, playful colors and is said to resemble a Miami townhouse.

The hotel was designed by Dan Mazzarini along with his partner, Brian Humphrey.

"It was supposed to be something spirited, happy, playful but definitely well-designed that a discerning gay audience would appreciate and something different than they've seen before. If you stop by the hotel, pay special attention to the glittery bar and giant polar bear in the lobby.

MIAMI-DADE COUNTY

Notice of Special Election

Pursuant to Miami-Dade County Resolution No. R-597-11, adopted on July 19, 2011, by the Board of County Commissioners of Miami-Dade County, Florida, notice is hereby given of a Special Election on September 13, 2011, for the purpose of submitting to the qualified electors residing in the proposed district, for their approval or disapproval, the following proposal:

Shall Resolution No. 9165 relating to Coral City Street Lighting Improvement District be amended to Annex the Venetian Gardens Area, as provided for in County Ordinance No. 11-507

Ballots will be mailed to all registered voters residing within the proposed area who will be eligible to vote YES or NO for the proposal. All marked ballots must be received by the Miami-Dade County Supervisor of Elections by 7:00 p.m. on the day of the election.

This special election will be conducted in accordance with the provisions of the Code of Miami-Dade County and other applicable provisions of general law relating to special elections.

Lester Sola
Supervisor of Elections
Miami-Dade County, Florida

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MIAMI-DADE COUNTY

PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

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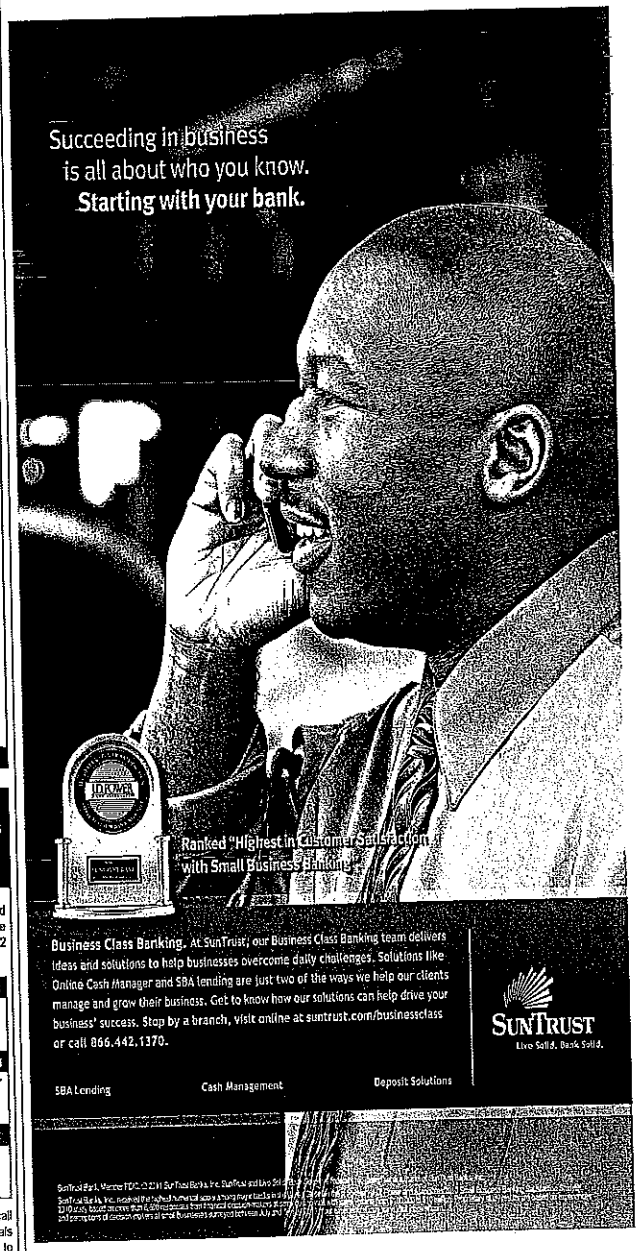
Tuesday, August 9, 2011 • 7:00 pm	**Thursday, August 11, 2011 • 7:00 pm**
Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
Tuesday, August 16, 2011 • 7:00 pm	**Thursday, August 18, 2011 • 7:00 pm**
Miami Arts Museum 101 West Flagler Street Miami, FL 33130	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134
Tuesday, August 23, 2011 • 7:00 pm	
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.



Rehab programs approved in West Perrine CRA

Commissioner Moss sponsors resolution for Board

Miami-Dade County Commissioner Dennis C. Moss has sponsored legislation that was adopted by the Board of County Commissioners acting in the capacity of the West Perrine Community Redevelopment Area (CRA), approving a commercial rehabilitation grant program and a residential rehabilitation grant program to be implemented within the boundaries of the West Perrine Community Redevelopment Area.

The adopted West Perrine CRA Redevelopment Plan encourages the creation of grant and loan programs to assist commercial and industrial property owners within the CRA area to enhance their properties. It also encourages the creation of grant and loan programs to assist with major upgrades to residential property in the CRA Area with a preference to owner occupied property.

The West Perrine CRA approved the implementation of two grant programs, the Residential Rehabilitation Program ($100,000) and the Commercial Rehabilitation Program ($50,000) to be financed through Tax Increment Financing (TIF). All grants are subject to the approval of the CRA and require a 50 percent match of the total costs for improvements to be provided by the applicant; In the event of extreme hardships the CRA can consider exceptions to the match requirement.

Residential Rehabilitation Program — Provides up to $15,000 per applicant for repairs to existing detached single family or duplex homes. To be eligible the home must be the primary residence of the applicant, all property taxes must be current, and standard property insurance must be maintained.

Dennis C. Moss
Miami-Dade County Commissioner

Eligible work for both residential and commercial rehabilitation programs include: exterior painting; roof repairs; lighting; parking lot repair; landscaping; sewer hook-ups; improvements under the Americans with Disabilities Act.

Commercial Rehabilitation Program— Provides up to $25,000 per applicant for upgrades to existing structures or property in the area. To be eligible a building needs to have a commercial space on the ground floor with street frontage and direct pedestrian access form the street. Buildings with code violations are only eligible if the scope

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Do what it takes to become successful at work

PRACTICE
continued from 7D

that went into that winning moment. We don't consider the hours upon hours of missed attempts and practice that helped that dazzling performance of talent. We are in awe of the outcome but fail to acknowledge and appreciate all the in-come leading up to it.

For example, every singer has a sound check before a performance. So will you before you go out and do whatever it is you intend to do.

For those who require greater structure and a process to handling decision-making, let me share with you my Practice Makes Perfect methodology. It can help you to mentally track your options and stay in tune with yourself:

1: Assess risks from an educated standpoint. Conduct the research necessary to learn all the potential risks involved in a pursuit. Don't overlook any of them.

2: Hear what enters your mind. Don't underestimate the power of gut instinct when weighing pros and cons and taking an honest look at risks.

3: Evaluate thoughts and potential solutions to problems. Take your time thinking through what you need to do in order to move forward. Think through every step and direction you decide to take. Consider other options along the way. Be open to circumstances that change your surroundings.

4: Act based on experience and self-examination. Make calculated moves. Like the game of chess, see if you can act with your third move in mind.

5: Discern between what's working and what's not working to continue forward. This is when you need to perhaps plan a new direction. We all hit walls once in a while. That doesn't mean we have to stop. We turn around and find another way onward. We have to be willing to let go of ideas and pursuits that clearly aren't working. They should be placed in the desire category instead of the known-skills category. If you hit a wall, but there's an open road to be taken elsewhere with another set of skills innate to you.

You can employ the Practice Makes-Perfect method at any time. It can be used for small-scale decisions, such as what to wear on a job interview or where to enroll in a class that will help you master a skill set. It can also be used for those larger, life-changing decisions like where you choose to live, work, and start a family.

Interns provide service to Jackson

JORDAN
continued from 7D

from the ages 16-21 to get a taste of the working world through paid internships with various businesses in District 1. Already in its sixth year, 27 students were selected this summer to learn business etiquette, financial literacy, resume writing, as well as tips for improving interviewing skills. As part of the program, the interns also have a community-building exercise that they must fulfill.

"Learning job skills is important, but the SYII Program goes beyond that. I really want my interns to understand the value of helping others in their community, which is why the service component is such a vital part of the internship," said Commissioner Jordan.

FAMU appoints Hudson as Student Affairs vice president

HUDSON
continued from 7D

because of those influences I am passionate about helping students and parents of this generation."

Hudson said some of his goals in this new position include developing university-wide collaborations to improve customer service by leveraging technology, improving retention, progression and graduation rates. He also plans to continue the strong tradition of developing leaders and promoting positive critical thinking in students.

"To create the atmosphere of a global community, all stakeholders, students, faculty and staff must be involved; we definitely support a team approach," he said.

Hudson received his bachelor's degree in psychology and master's degree in counseling education from FAMU. He went on to earn a specialist degree in counseling and human services and a Ph.D. in rehabilitation counseling from Florida State University.

He has extensive experience counseling students with academic, personal and career issues. He is a specialist in the recruitment and retention of minority students and provides consulting to small colleges and universities. As an adjunct professor at FAMU, he educates students on rehabilitation, disability, vocational training and services, community transition and empowerment.

He is a certified rehabilitation counselor, a member of the American College Counseling Association, National Association of Academic Advising Association (NACADA), and the Florida Association Educational Opportunity Program Personnel (FAEOP), among other professional organizations.

"I will work hard and encourage input from students, faculty and staff," said Hudson. "Positive change does not occur overnight, but in time you will definitely see improvements that will ultimately produce significant results."

Applications for unemployment assistance decrease

JOBS
continued from 7D

478,000 in April and have declined only slowly since then.

Some of the drop may reflect special factors. Applications rose earlier this month because of temporary layoffs in the auto and other manufacturing industries, which are ending. Many auto companies close their factories in early July to prepare for new models.

Analysts forecast that the economy grew in the April-June quarter by only 1.7 percent, the second straight quarter of anemic expansion. The government reports on second-quarter growth recently.

Hiring has slowed in recent months. The economy added only 18,000 net jobs in June. That's the fewest in nine months and below the average of 215,000 jobs per month that the economy added from February through April. The unemployment rate rose to 9.2 percent last month, the highest level of the year.

Manufacturing had been a bright spot in the economy since the recession ended two years ago. But it has stumbled in recent months. Orders percent in June, the Commerce Department said. It was the second drop in three months.

Economists had expected orders to increase, noting that temporary constraints have eased. In particular, gas prices have come down slightly since peaking in the spring. But manufacturing output has also been slowed by the Japan earthquake, which has disrupted global supply chains and created a parts shortage in the auto and electronics industries.

Federal Reserve Chairman Ben Bernanke and many private economists expect growth to pick up in the second half of this year, predicting those temporary factors will fade. Gas prices, for example, averaged $3.70 a gallon recently, down from their peak of nearly $4 in early May.

But some are growing more concerned that the economy's weakness will persist. The Fed said recently that its survey of economic activity found growth slowed in eight of its 12 regions in June and early July. The report, known as the Beige Book, was the weakest this year.

Many economists are ond half of this year. Goldman Sachs recently cut its estimate for growth in the July-September period to 2.5 percent, down from 3.25 percent. JPMorgan, meanwhile, reduced its estimate to 2.5 percent from three percent.

Growth of about 2.5 percent is barely enough to reduce the unemployment rate. The economy would need to grow five percent for a whole year to bring down the rate by one percentage point.

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Thursday, July 28, 2011 • 7:00 pm	Tuesday, August 9, 2011 • 7:00 pm
Kendall Village Civic Pavilion 8625 SW 124th Avenue Miami, FL 33183	Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157
Tuesday, August 2, 2011 • 7:00 pm	Thursday, August 11, 2011 • 7:00 pm
Little Haiti Cultural Center 212-260 NE 59th Terrace Miami, FL 33137	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
POSTPONED, TO BE DEVERMINED	Tuesday, August 16, 2011 • 7:00 pm
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	Miami Arts Museum 101 West Flagler Street Miami, FL 33130
Thursday, August 4, 2011 • 7:00 pm	Thursday, August 18, 2011 • 7:00 pm
Aventura Government Center 19200 West Country Club Drive Aventura, FL 33180	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

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REQUEST FOR STATEMENT OF QUALIFICATIONS (RSOQ)

MDX PROCUREMENT/CONTRACT NO.: RFP-12-01
MDX WORK PROGRAM NO(S).: 83618.011
MDX PROJECT/SERVICE TITLE: PROJECT DEVELOPMENT AND ENVIRONMENT (PD&E) STUDIES FOR STATE ROAD 836 SOUTHWEST EXTENSION FROM NORTHWEST 137TH AVENUE TO SOUTHWEST 136TH STREET

The Miami-Dade Expressway Authority ("MDX" or "Authority") is seeking the services of a qualified firm ("Proposer" or "Consultant") with the necessary qualifications and expertise to submit a Statement of Qualifications (SOQ) to provide Project Development and Environment (PD&E) Studies for State Road 836 Southwest Extension from NW 137th Avenue to SW 136th Street. For a copy of the RSOQ with information on the Scope of Services, Pre-qualification and submittal requirements, please logon to MDX's Website: www.mdxway.com to download the documents under "Doing Business with MDX: Vendor Login", or call MDX's Procurement Department at 305-637-3277 for assistance. **Note:** In order to download any MDX solicitation, you must first be registered as a Vendor with MDX. This can only be facilitated through MDX's Website: www.mdxway.com under "Doing Business with MDX: Vendor Registration". A Pre-Proposal Conference is scheduled for August 9, 2011 at 10:00 A.M. The deadline for submitting a SOQ is August 31, 2011 by 2:00 P.M.

ADVERTISEMENT FOR BIDS

Miami Dade College –
Wolfson Campus
Chiller Plant Upgrades

Suffolk Construction Company, Inc.
One Harvard Circle, Suite 100
West Palm Beach, FL 33409
Jorge Gutierrez
T: 561-832-1616
F: 561-832-6775

Suffolk Construction Company, Inc., Construction Manager, will receive prequalified subcontractor bids at the above address for Miami-Dade College – Wolfson Chiller Plant Upgrades. All bids must be sealed, in an opaque envelope with the bidders name on the envelope, delivered to the above address on or before 2:00 pm on Friday, August 5, 2011.

This project consists of various upgrades to the Chiller Plant at the Miami-Dade College Wolfson Campus. Drawings and specifications will be made available through Suffolk Construction Company, Inc. on or about July 19, 2011.

There will be a mandatory pre-bid meeting held at 8:00 a.m. on July 21, 2011 at:

Miami-Dade College Wolfson Campus
300 N.E. 2nd Avenue
Miami, Fl 33132
Located south of the new Student
Support Center Project Site

Prequalification applications will be accepted until one week before respective bid date. Send notification to jotto@suffolkconstruction.com to receive a prequalification package.

Suffolk Construction Company, Inc. is committed to affirmatively ensuring that there is intent to increase the awarding of construction subcontracts to contractors and vendors who meet the criteria of Miami Dade College Minority Business Enterprise Statement of Intent procedures.

FAMU will host the C.E.O. experience

Julian White (l-r), chair of the Department of Music and director of Bands; Al Bell, former president of Motown Records; President James H. Ammons and Kawachi Clemons, director of the Institute of Hip-Hop and Music Industry Studies.

TALLAHASSEE, Fla. – The former president of Motown Records joined Florida A&M University (FAMU) officials during a press conference to announce the Creativity Education Opportunity (C.E.O.) Experience, a music and entertainment industry conference scheduled for November 3 and November 4 on the campus. The conference will offer new artists, producers, journalists, graphic designers, public relations and business students direct access and inside information on launching and sustaining a successful career in the music and entertainment business.

"As Florida A&M University moves toward its 2020 vision with courage, we are charged with providing pedagogical experiences that appeal to the interests of the current and future FAMUans," said FAMU President James H. Ammons. "This new Music Industry Studies program addresses the industry's need for technically qualified, socially and liberally educated individuals who are trained to work in interdisciplinary settings in a fast-changing global workplace."

Music industry executive Al Bell announced plans to establish a partnership with the university, which will provide resources for the FAMU Institute for Hip Hop and Music Industry Studies as well as scholarships for students pursuing careers in music and entertainment industries.

Bell will be the keynote speaker for the C.E.O. Experience conference. Bell, who started in the entertainment business as a radio broadcaster, became owner and chairman of Stax Records and former president of Motown Records. He is recognized as one of the "Most Influential African Americans in Radio" and was recently honored with the Grammy Trustee Award for his significant contributions to the recording field.

"And history will show that Florida Agricultural and Mechanical University educated – for the positive future benefit of America – the music, social, cultural, educational, economic, political, and business leaders of tomorrow. I wholeheartedly applaud President James Ammons and FAMU for having the vision and the courage to address today's dire and critical leadership needs of our American society, American culture and the American music industry," said Bell.

Conference session panels will include discussions on the following: career development, the digital age of media, video production, record companies 101, and public relations. The Professional Networking Fair allows participants the opportunity to meet and greet representatives from various music and media companies.

James Hawkins, dean of FAMU's School of Journalism and Graphic Communication, expressed how this will be a wonderful opportunity for students.

"The School of Journalism and Graphic Communication is excited to partner with Dr. Clemons on this project," said Hawkins. "Bringing leaders from the music and entertainment industry to campus will foster the cultivation of internships and other opportunities for our students."

Hip-hop icon Christopher "Play" Martin, of Kid 'n Play fame, who currently serves as a professional-in-residence with the Institute for Hip Hop and Music Industry Studies, stated how honored he is to be a part of the conference.

"I am very excited and honored to not only be a part of an event like this, which is long overdue, for the advancement of the music industry," said Martin.

Richard Faison

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Sealed bids will be received by the City of Miami City Clerk at her office located at City Hall, 3500 Pan American Drive, Miami, FL 33133 for the following:

IFB NO. 274253 EMERGENCY DEBRIS AND DISPOSAL SERVICES

CLOSING DATE/TIME: 1:00 PM, MONDAY, AUGUST 15, 2011

Detailed specifications for this bid are available at the City of Miami, Purchasing Department, website at www.miamigov.com/procurement Telephone No. 305-416-1906.

THIS BID SOLICITATION IS SUBJECT TO THE "CONE OF SILENCE" IN ACCORDANCE WITH CITY OF MIAMI CODE SECTION 18-74 ORDINANCE NO.12271.

AD NO. 008117

Johnny Martinez, P.E.
City Manager

CITY OF MIAMI
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Sealed bids will be received by the City of Miami City Clerk at her office located at City Hall, 3500 Pan American Drive, Miami, FL 33133 for the following:

IFB NO. 263247: INVITATION FOR BID FOR TEMPORARY PERSONNEL SERVICES

CLOSING DATE/TIME: 10:00 A.M. TUESDAY, AUGUST 16, 2011

Detailed scope of work and specifications for this bid are available at the City of Miami, Purchasing Department, website at www.miamigov.com/procurement Telephone No. 305-416-1958.

Deadline for Receipt of Requests for Additional Information/Clarification: Friday, August 5, 2011 at 5:00 P.M.

THIS BID SOLICITATION IS SUBJECT TO THE "CONE OF SILENCE" IN ACCORDANCE WITH CITY OF MIAMI CODE SECTION 18-74 ORDINANCE NO.12271.

AD NO. 006487

Johnny Martinez, P.E.
City Manager

****REVISED BID NOTICE****

INVITATION FOR BIDS

Bids will be received by The Housing Authority of the City of Miami Beach (HACMB) for IFB #3-2011 for the Leonard Turkel Residences - New Construction of Affordable Housing at 234-246 Jefferson Avenue, Miami Beach, Florida 33139, until September 2, 2011 at 11:00 a.m. The IFB package will be available from the HACMB Executive Office, 200 Alton Road, Miami Beach, FL 33139 starting on July 11, 2011 at 3:00 p.m. A non-refundable fee of $500.00 in the form of a check, cashier's check or money order made payable to the HACMB will be required to obtain a bid package. A mandatory pre-bid conference will be held on August 2, 2011 at 10:00 a.m. at Rebecca Towers North, Multi-Purpose Room, 200 Alton Road, Miami Beach, Florida 33139, and a site visit will be conducted at the conclusion of the pre-bid conference.

The HACMB reserves the right to accept any proposal deemed to be in the best interest of the HACMB, to waive any informality in any proposal, to reject any or all proposals, or to advertise for new proposals. HACMB does not discriminate on the basis of race, color, religion, sex, age, national origin, or disability. For TDD users, please dial 1-800-545-1833, ext. 773.

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PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

MIAMI-DADE COUNTY

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes and/or fees. On each of the dates and locations listed below, the Office of Management and Budget will make a presentation to discuss the FY 2011-12 Proposed Budget.

Thursday, July 28, 2011 • 7:00 pm Kendall Village Civic Pavilion 8625 SW 124th Avenue Miami, FL 33183	Tuesday, August 9, 2011 • 7:00 pm Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157
Tuesday, August 2, 2011 • 7:00 pm Little Haiti Cultural Center 212-260 NE 59th Terrace Miami, FL 33137	Thursday, August 11, 2011 • 7:00 pm Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
Wednesday, August 3, 2011 • 7:00 pm Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	Tuesday, August 16, 2011 • 7:00 pm Miami Arts Museum 101 West Flagler Street Miami, FL 33130
Thursday, August 4, 2011 • 7:00 pm Aventura Government Center 19200 West Country Club Drive Aventura, FL 33180	Thursday, August 18, 2011 • 7:00 pm Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

For legal ads online, go to http://legalads.miamidade.gov

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A customer pushes a shopping cart past a display at a Safeway store in California in June.

Higher food prices on way

The rising cost of commodities this year could hit store shelves in 2012

By Leslie Josephs and Paul Ziobro

NEW YORK — American consumers can expect bigger grocery bills in 2012, even as commodity prices are forecast to fall.

The U.S. is expected to churn out more staples like corn, wheat and soy, which would drive commodity prices lower in 2012. However, it takes several months for a commodity such as corn to make its way down the production line and into a box of cereal, so consumers next year will be buying food made from raw materials bought this year, when crop prices reached multi-year highs.

Weather problems including frosts, floods and droughts have driven commodity prices this year. Corn futures in Chicago reached a record high near $8 a bushel in June, while wheat almost touched $9 a bushel in February, and arabica coffee futures in New York topped $3 a pound, a 14-year high, in May.

Major food companies like Kraft Foods Inc., Corn Flakes maker Kellogg Co. and General Mills, producer of Yoplait yogurt and Cheerios, already have taken steps such as raising prices or shrinking products to offset higher raw-material costs and are likely to continue doing so next year.

In a recent report, the U.S. Department of Agriculture said grocery-store prices will likely rise three percent to four percent in 2012, on par with this year, even though ingredient costs may fall.

The biggest increases would likely be in the first half of next year, but prices would most likely ease later in 2012, said USDA economist Richard Volpe.

"We're seeing that retailers really have no choice but to start increasing prices in order to restore their profit margins, so we're expecting food prices to continue rising in 2012," he said Volpe.

At the center of the rise in agricultural commodities prices this year is corn. Futures prices in Chicago have pulled back from their record high but are still up seven percent since the start of the year. High demand, particularly from China, is expected to support prices.

The severe heat wave in the American Midwest this summer could hurt corn yields in the fall, which would further boost prices.

Other commodities used widely by food companies have also skyrocketed, as bad harvests in major growers and increased global demand pushed up prices. Benchmark arabica coffee futures in New York have surged close to 40 percent over the past 12 months, and companies such as Starbucks Corp., Kraft and J.M. Smucker Co. already have raised coffee prices this year.

But the companies are taking a cautious stance on how consumers will respond to higher prices. Food executives have found it easier to raise prices on items geared toward high-end consumers, who are less price-sensitive than lower-income shoppers.

Instead of raising prices on Frosted Flakes and other price-sensitive brands, Kellogg is offering smaller sizes to avoid scaring off shoppers.

"If you go over $4 a box, you're going to lose a lot more consumers," Kellogg Chief Executive John Bryant said in a recent interview.

MIAMI-DADE COUNTY

PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes and/or fees. On each of the dates and locations listed below, the Office of Management and Budget will make a presentation to discuss the FY 2011-12 Proposed Budget.

Tuesday, August 16, 2011 • 7:00 pm	Thursday, August 18, 2011 • 7:00 pm
Miami Arts Museum 101 West Flagler Street Miami, FL 33130	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134
Tuesday, August 23, 2011 • 7:00 pm	**Wednesday, August 24, 2011 • 7:00 pm**
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	William F. "Bill" Dickinson Community Center 1601 Krome Avenue Homestead, FL
Monday, August 29, 2011 • 7:00 pm	
Doral Middle School 5005 NW 112 Avenue Miami, FL	

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

For legal ads online, go to http://legalads.miamidade.gov

MIAMI-DADE COUNTY

Invitation to Bid

Arcola Lakes Park - Senior Center and Pool Contract No. 311106-05-003 GOB ESP

Miami-Dade County, hereinafter known as MDC, will receive bids for the Arcola Lakes Park - Senior Center and Pool, Contract No. 311106-05-003 GOB ESP. The project will be located in Miami-Dade County, State of Florida.

This project includes goals for the participation of Community Small Business Enterprises based on a percentage of the total contract amount, as noted below and in the Bid Form, in accordance with the Project Manual, Goals for Community Small Business Enterprises must be fulfilled using construction contractor/subcontractor trades to comply with goals requirements pursuant to this solicitation.

The Contractor must agree to abide by the provisions of the Project Manual regarding minimum participation goals, proposed below as a percentage of the total Contract Sum and accepted by MDC and which are established for this Project as follows:

Community Small Business Enterprise participation: 20.93%

Locally funded projects of $100,000 and above are also subject to the Equal Employment Opportunity requirements and Section 2-11.16 of the Code of Metropolitan Dade County (Responsible Wages).

Pursuant to Section 2-11.1(t) of the Miami-Dade County Code, as amended, a "Cone of Silence" is imposed upon each RFP, RFQ or bid after advertisement and terminates at the time the County Manager issues a written recommendation to the Board of County Commissioners. THE CONE OF SILENCE PROHIBITS ANY COMMUNICATION REGARDING RFPS, RFQS OR BIDS BETWEEN, AMONG OTHERS:

- potential vendors, service providers, bidders, lobbyists or consultants and the County's professional staff including, but not limited to, the County Manager and the County Manager's staff, the Mayor, County Commissioners or their respective staffs;
- the Mayor, County Commissioners or their respective staffs and the County's professional staff including, but not limited to, the County Manager and the County Manager's staff;
- potential vendors, service providers, bidders, lobbyists or consultants, any member of the County's professional staff, the Mayor, County Commissioners or their respective staffs and any member of the respective selection committee.

The provisions do not apply to, among other communications:

- oral communications with the staff of the Vendor Information Center, the responsible Procurement Agent or Contracting Officer, provided the communication is limited strictly to matters of process or procedure already contained in the solicitation document;
- the provisions of the Cone of Silence do not apply to oral communications at pre-proposal or pre-bid conferences, oral presentations before selection committees, contract negotiations during any duly noticed public meeting, public presentations made to the Board of County Commissioners during any duly noticed public meeting; or
- communications in writing at any time with any county employee, official or member of the Board of County Commissioners unless specifically prohibited by the applicable RFP, RFQ or bid documents.

All *Requests for Information (RFI)* regarding this project shall be submitted in writing to JGX @miamidade.gov and a copy filed with the Clerk of the Board at *clerkbcc@miamidade.gov*. The RFI may also be faxed to the attention of John Gutierrez at (305) 961-2786 and copy the Clerk of the Board at (305) 375-2484. Only RFI's sent via email in MS Word format will show the entire question and answer on the Addendums issued. All other RFI's will only show MDPR's response to the question. No verbal RFI's regarding the project, via phone or in person, shall be permitted. MDC shall consider RFIs received prior to the RFI submittal deadline. The RFI submittal deadline is fourteen (14) calendar days prior to the Bid Opening Date. All responses to RFIs are compiled then issued via an Addendum to all the potential bidders / proposers that appear on the Bidder's List. This Bidder's List contains the contact information for the bidder / proposer that obtained a bid package directly from MDC. A copy of the Bidder's List is sent via email or fax on Fridays at 4:00 PM to anyone that submits a written request for it.

In addition to any other penalties provided by law, violation of the Cone of Silence by any proposer or bidder shall render any RFP award, RFQ award or bid award voidable. Any person having personal knowledge of a violation of these provisions shall report such violation to the State Attorney and/or may file a complaint with Ethics Commission. Proposers or bidders should reference Section 2-11.1(t) of the Miami-Dade County Code for further clarification.

This language is only a summary of the key provisions of the Cone of Silence. Please review Miami-Dade County Administrative Order 3-27 for a complete and thorough description of the Cone of Silence.

Miami-Dade County will receive bids for the construction of a one-story Senior Center Building which includes: lobby/reception area, banquet/meeting room, event services & delivery room, entertainment room, arts & crafts room, ceramics room, exercise room, restrooms, locker rooms, staff offices, equipment room, and storage. Also includes: outdoor therapeutic aquatic pool, and heated whirl pool, pool deck space, pedestrian circulation, covered car drop-off area, parking lot and landscaping. The engineer's cost estimate for the base bid is $4,766,161.72.

Included in the bid shall be the furnishing of all materials, labor, services, supervision, tools and equipment required or incidental to this project. All work shall be performed as per the Contract Documents. Miami-Dade County, at its sole discretion may elect to negotiate with the apparent low bidder, if only one bidder bids.

The County reserves the right to waive any informalities or irregularities in any bid, or reject any or all bids if deemed to be in the best interest of the County

As part of this Contract, the County may, at its sole discretion, issue miscellaneous changes covering all construction disciplines. The Contractor shall be capable of expeditiously performing this change work either with its own forces or with subcontractors. The direct and indirect cost of these changes and time extensions, if any, will be negotiated at the time the changes are issued and payment will be made in accordance with Article 36 of the General Conditions. As the nature or extent of these changes can not be ascertained prior to notice-to-proceed, the Contractor shall not include an amount in his bid in anticipation of these changes.

MIAMI-DADE COUNTY CONTRACTOR'S CERTIFICATION IS REQUIRED IN: As required by Chapter 10 of the Miami-Dade County. Other Certificates of Competency, if required, shall be provided by subcontractors prior to beginning of work.

Bid Documents will be available on or about August 17, 2011. A list of bidders may also be obtained by emailing your request to Eddie@miamidade.gov. MDC has scheduled a Pre-Bid Conference at 10:00 A.M. local time on August 25, 2011 at the Hickman Bldg., 275 N. W. 2nd Street, 3rd Floor Conference Room, Miami, Florida 33128. The Pre-Bid Conference is being held to answer any questions regarding this project.

MDC will receive SEALED Bids at the Office of the Clerk of the Board of County Commissioners, at the Stephen P. Clark Center, 111 N. W. First Street, Suite 17-202, Miami, Florida 33128 until 2:00 p.m local time on September 21, 2011. Bids received after that time will not be accepted, nor will qualified, segregated and/or incomplete Bids be accepted. Bids may not be revoked nor withdrawn for 180 days after the bid opening date. The Contract, if awarded, will be awarded to the lowest responsive and responsible bidder. Interested parties are invited to attend.

All bids shall be submitted to the Clerk of the Board in one (1) sealed envelope in the following manner.

All bids shall be submitted in a sealed envelope containing the required bid documents. On the outside of the envelope place the name of the bidder, its address, the name of the contract for which the bid is submitted, the contract number and the date for opening of bids. The Bid Security specified in Article 7 of the Instruction to Bidders shall be enclosed with the bid. Failure to include the Bid Security shall render the bid non-responsive.

The opening of bids will be as follows:

All SBD Form 400 Schedule of Intent shall be forwarded to SBD on the bid opening date. If the SBD form 400 has correctable defect(s), the bidder will be given a checklist indicating the correctable defect(s). The bidder must submit the corrected SBD form 400 to SBD and the Clerk of The Board within forty-eight (48) hours of the bid opening date. If the bidder's SBD form 400 contains non-correctable defect(s), SBD will immediately inform the bidder that the submittal is not responsive and not approved.

Documents will be available electronically via E-mail in zip file format at:

The Park's Store http://parkstore.miamidade.gov/, or go to: www.miamidade.gov/parks, then look for "Park Store" under the "Fun at Parks" tab which can be located on top of the page. Bid documents can be sold at anytime from the 1st day of advertisement to the bid opening date for $25 each.

Bid Security must accompany each bid and must be in an amount of not less than five percent of the highest Total Bid Price. MDC reserves the right to waive irregularities, to reject bids and/or to extend the bidding period.

Each Contractor, and his subcontractors performing work at the Work site, will be required to pay Florida sales and use taxes and to pay for licenses and fees required by the municipalities in which the Work will be located. Each Contractor will be required to furnish a Surety Performance and Payment Bond in accordance with Article 1.03, Contract Security, of the Supplemental General Conditions and furnish Certificates of Insurance in the amounts specified in the Contract Documents.

The Contractor is hereby advised of Resolution No R-1145-99, Clearinghouse for Posting Notices of Job Opportunities Resulting from Construction Improvements on County Property. The procedures direct the Contractor to forward a notice of job vacancy(ies) created as a result of this construction work to the director of the Employee Relations Department, located at Stephen P. Clark Center, 111 NW 1st Street, suite 2110, Miami, Florida 33128. The job vacancy notices should be delivered within ten (10) working days following award of the contractor. The Director of the Employee Relations Department will in turn distribute said job announcements to all Miami Dade County facilities participating in the notification requirements of Resolution No. R-1145-99.

Any firm proposed for use as a CSBE on this contract, must have a valid certification from the Miami-Dade County Department of Business Development (SBD), at the time of bid. It is the policy of Miami-Dade County to provide equal employment opportunity.

Those responding to this RFP/ITB/RFQ shall comply with the provisions of the Americans With Disabilities Act of 1990 and 49 U.S.C. Section 1612 and other related laws and regulations.

Call (305) 755-7848, to request material in accessible format, information on access for persons with disabilities, or sign language interpreter services (7 days in advance), 305-755-7980 (tdd).

SPANISH TRANSLATION:

Llamar al (305) 755-7848, para obtener informacion acerca del acceso para Leisure Access Services personas minusvalidas y para obtener materiales en formato accessible. Los interesados en el servicio de interpretes para el idioma de los sordomudos deben llamar con siete dias de antelacion, 305-755-7980 (Servicio telefonico para sordos).

MIAMI-DADE COUNTY
MIAMI-DADE PARK AND RECREATION DEPARTMENT
Harvey Ruvin, Clerk
Christopher Agrippa, Deputy Clerk

For legal ads online, go to http://legalads.miamidade.gov

LEGAL ADVERTISEMENT

REQUEST FOR QUALIFICATIONS FOR BUILDING CODE CONSULTANTS

The School Board of Miami-Dade County, Florida (Board), intends to commission one or more firms or joint ventures having full architectural and engineering services available within the entity, or with consultants, to perform Building Code Consultant review and inspection services. These firms will be contracted for a period of four (4) years with extension years at the option of the Board.

MANDATORY PRE-PROPOSAL CONFERENCE: Wednesday, August 31, 2011 at 9:30 a.m., local time, at 1498 NE 2nd Avenue, Miami, Florida.

RESPONSES DUE: RFQ responses must be received no later than 4:00 p.m., local time, **Wednesday, September 14, 2011** at:

MIAMI-DADE COUNTY PUBLIC SCHOOLS
Department of A/E Selection & Negotiations
Ms. Nazira Abdo-Decoster, Executive Director
1450 NE 2nd Avenue, Room 305
Miami, Florida 33132

REQUIREMENTS: This is an abbreviated ad; the complete legal ad with instructions for this solicitation including Board-approved selection procedures and required U.S. General Services Administration modified SF330 form is available at the above address or at: http://ae-solicitations.dadeschools.net.

... a Cone of Silence, lobbyist requirements and protest procedures ... Board policies shall be

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FLORIDA

Florida Silver Alert a lifesaver for elderly

The program sends out alerts when an elderly person with a mental impairment is missing and believed to be driving.

BY THOMAS STEWART
Associated Press

ANDREW WEST/AP
'IT'S WONDERFUL': Marsha Hartzell of Punta Gorda praises the silver alert program after it found her husband, Bob, 86, after he went missing.

FORT MYERS — In August of last year, Lester Moore left his home to make a delivery, just as he had done for 50 years with Flynt & Doyle, a Fort Myers-based moving company specializing in oversized loads such as houses.

Except that Moore, 85 at the time, no longer worked for Flynt & Doyle.

Diagnosed with Alzheimer's, he had retired and was living at home on Mitchell Court in Fort Myers, his daughter-in-law Maxine Moore said.

And instead of a truck, Lester was behind the wheel of his 1983 Ford Crown Victoria.

After his family hadn't heard from him for a few hours, they called law enforcement, which issued a Silver Alert.

Moore was found soon after, at a gas station.

"They found him out there near Bonita Springs," Maxine said. "He was driving to make a delivery. His mind was telling him that."

Moore's was one of seven Silver Alerts issued in Lee County. Three have been made in Collier and 353 went out statewide since the program began in October 2008.

Officials involved with the program say it has potentially saved hundreds of lives and its impact is still growing.

Alerts go out when an elderly person with a mental impairment, such as Alzheimer's or another form of dementia, is missing and believed to be driving a vehicle. The alerts are emailed to law enforcement agencies, health facilities and social service organizations across the state. Messages describing the vehicle make, model and tag number also are broadcast on roadway message boards — there are 15 in Lee County and about 560 in the state.

"We have thousands of people and thousands of eyeballs out there looking for folks," said Carol Waters, a senior management analyst with the Department of Elder Affairs.

Though many people are found within a few miles of their home, one 80-year-old man drove 940 miles from Tampa to Forest Park, Ohio, in March before being found.

The program has been gaining steam. The number of alerts jumped from 105 in 2009 to 124 last year, and 92 were issued this year.

To compare it to a more established program, 164 Amber Alerts for child abduction cases have been issued since the beginning of that program in 2000.

While awareness is expanding, many are still unfamiliar with the Silver Alert program, said Mary Barnes, president and CEO of Alzheimer's Community Care. "Somebody thought it was some aged convict alert," Barnes said.

As the public becomes more educated, so does law enforcement, Barnes said.

And methods have improved, leading to an increase in the number of people recovered alive, from 92 percent to 94 percent, she said. Fewer are being found outside their home county and the state.

As far as officials know, every person for whom an alert has been issued has been found.

One is Bob Hartzell, who lives in Punta Gorda with his wife, Marsha.

When Hartzell, 86, a trumpet player, went missing on his way to a music gig last year, Marsha called police, who found him on the side of the road around 2 a.m. in Clewiston after putting out a Silver Alert.

Bob had gotten confused on where he was supposed to be, and ran out of gas.

"It's wonderful," Marsha said of the program. "We didn't know when we would find him or what condition he would be in, but when we found him he was in better condition than we were."

The next step, Waters said, is to create a statewide alert system for elderly who wander off on foot.

KISSIMMEE

Police: Teen posed as a physician's assistant

Kissimmee police said a teenage impostor worked as a physician's assistant at a hospital emergency room.

BY HENRY PIERSON CURTIS
Orlando Sentinel

A teenager has been arrested on felony charges of masquerading as a physician's assistant in the Osceola Regional Medical Center's emergency room, Kissimmee police said.

Matthew Scheidt, 17, was picked up Friday after hospital officials called police earlier this week about suspicions that he was an impostor, police said.

While working in the busy emergency room, Scheidt performed CPR on a patient in cardiac arrest and performed physical examinations and other forms of care to an undisclosed number of unsuspecting patients, an arrest report said.

Officials with Osceola Regional Medical Center could not be reached for comment.

The incident raises questions about the hospital's ability to screen employees, said attorney John Morgan of Morgan & Morgan. "They're going to have real problems if somebody got hurt as a result of this kid," Morgan said. "There's being duped and there's being stupid. . . . If this is their level of competence, God help anybody who goes there for other matters."

The teenager was taken to the Orange County Regional Detention Center, a holding facility in Orlando for juveniles. He is being charged with five counts of impersonating a physician's assistant.

Scheidt obtained hospital credentials by claiming to be a physician's assistant in a program at Nova Southeastern University, records show. He apparently knew the hospital from working as a part-time billing clerk for a local group of surgeons. When Scheidt applied for a hospital identification badge on Aug. 24, he told the personnel office he worked as a P.A. for Surgical Management Group and needed a new badge because the surgical practice had changed its name to Osceola Surgical Associates, the arrest report states.

In the days that followed, Scheidt returned at least twice to request a full-access badge that would let him use the doctors' lounge as well as restricted areas, the report states.

At various times, the teenager bragged that his mother was an executive with the HCA Healthcare System, which owns the hospital, and that he worked in the operating room as an assistant to Dr. Ramirez of Osceola Surgical Associates, the report said.

Dr. Antonio J. Ramirez could not be reached. A staff member who answered the surgical group's phone said the office declined to comment on Scheidt's arrest.

When the office manager for the surgical group confronted Scheidt this week, the teenager claimed to be a deputy sheriff working in the emergency room on an undercover investigation so "top secret" the agency would not verify his employment, the report said.

Scheidt once had been an exemplary member of the Osceola County sheriff's Explorer program for teens interested in law enforcement. But he was bounced last year for wearing equipment that might mislead the public into believing he was a deputy, records show.

That included displaying a law enforcement badge, carrying a can of chemical spray and wearing a bullet-proof vest in public, sheriff's spokeswoman Twis Lizasuain said.

When police went to Scheidt's home Wednesday, the teenager said he never posed as a physician's assistant and accused the hospital of trying to "to cover their butts." All he did, he claimed, was to job-shadow an emergency room clerk to learn the hospital's billing system, the report states.

Scheidt showed a detective his hospital ID and a white lab coat with a physician assistant's reference book, pen lights and a note pad in the pockets.

However, hospital staff told police that Scheidt said he was a 23-year-old physician's assistant student at Nova Southeastern and that he had been sent by Ramirez to work with an ER doctor.

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ST. PETERSBURG

Chemical cremation to be offered

ASSOCIATED PRESS

ST. PETERSBURG — A funeral home will soon be the first in the nation to offer environmentally friendly "chemical cremation" to the public.

The Anderson-McQueen Funeral Home will offer alkaline hydrolysis, one of a wave of new green burial options. The process is also known as bio-cremation or flameless cremation.

A body is placed in a pressurized drum that holds up to 400 gallons of water. A chemical is added and heated to 350 degrees, then the mixture is circulated through the drum. The body's soft tissue is dissolved into a liquid, which is washed into the municipal wastewater system.

Just as in a typical cremation, bones of the deceased are ground into a powder for funeral urns.

Prices start at around $3,000.

MIAMI-DADE COUNTY

PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2011-12 Proposed Budget

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes and/or fees. On each of the dates and locations listed below, the Office of Management and Budget will make a presentation to discuss the FY 2011-12 Proposed Budget.

Tuesday, September 6, 2011 • 7:00 pm
Miami Northwestern Senior High
1100 NW 71 Street
Miami, FL 33147

All of these sessions are free and open to the public. For further information, please call Anita Gibboney at 305-375-5414. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

For legal ads online, go to http://legalads.miamidade.gov

Spice up your weekend by visiting the Hispanic Heritage Business Expo

Friday, September 16 from 10 to 6 p.m.
Saturday, September 17 from 11 to 6 p.m.

FREE ADMISSION
MIAMI AIRPORT CONVENTION CENTER (MACC)
711 N.W. 72 Avenue Miami, FL 33126
Plenty of Parking

Presented by: SFHCC South Florida Hispanic Chamber of Commerce

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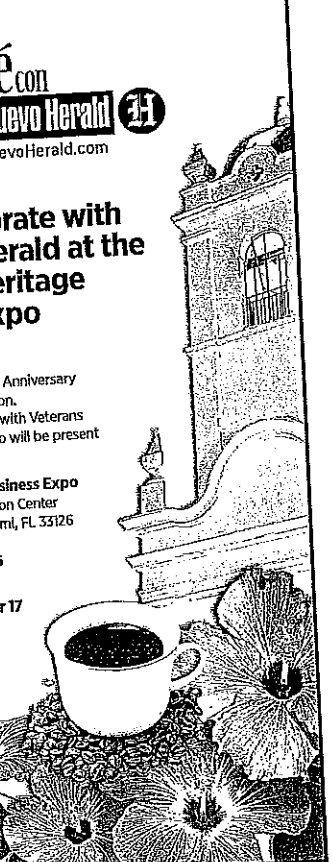

Come celebrate with El Nuevo Herald at the Hispanic Heritage Business Expo

Café is on us!
Commemorate the 50th Anniversary of the Bay of Pigs invasion.
Engage in conversation with Veterans of the 2506 Brigade who will be present to share their stories.

Hispanic Heritage Business Expo
Miami Airport Convention Center
711 N.W. 72 Avenue, Miami, FL 33126

Friday, September 16
10:00 am - 6 pm

Saturday, September 17
11:00 am - 6 pm

Free!

ADEN9B3

Travelplan
el Nuevo Herald

Panorama Iberoamericano

Un error de pilotaje causó el accidente del vuelo entre Río y París

PARÍS (EFE).- Un error de pilotaje provocó el accidente del vuelo entre Río de Janeiro y París que se estrelló en aguas del Atlántico el 1 de junio de 2009 con 228 personas a bordo, según las conclusiones preliminares presentadas hoy por los investigadores.

Los miembros de la tripulación del AF447 no tenían la formación adecuada para responder de forma manual a un incidente técnico que detuvo el piloto automático hora y media después del despegue, por lo que tomaron decisiones erróneas, indicó hoy la Oficina de Investigación y Análisis (BEA), encargada de las pesquisas.

Los pilotos no respetaron los procedimientos previstos en esas circunstancias y, con sus acciones, provocaron la pérdida del control del avión y que se situara en caída libre hasta estrellarse contra el mar, precisaron los expertos tras el análisis de las cajas negras recuperadas en mayo pasado.

Según la secuencia de acontecimientos, las sondas de medición de velocidad sufrieron un problema técnico derivado del hielo, lo que provocó que se apagara el piloto automático.

Una situación que no era nueva y que podía ser afrontada por los pilotos siguiendo determinados protocolos, según se desprende de las conclusiones.

Pero el copiloto, de 32 años, que en ese momento dirigía el aparato porque el comandante estaba en su descanso reglamentario, tomó una decisión que los investigadores no se explican: inclinó el avión más de diez grados, frente a los cinco que indican los procedimientos reglamentarios.

"Ninguno de los dos copilotos había sido formado para pilotar un avión de forma manual a gran altura", indicó el responsable de la investigación, Alain Bouillard.

El comandante, más experimentado, tampoco pudo controlar el avión cuando llegó al puesto de mando un minuto y medio después de que comenzara el incidente.

"Su formación para este tipo de eventos había sido muy corta y databa de hacía mucho tiempo", agregó Bouillard, quien precisó, además, tuvo que analizar en un corto espacio de tiempo informaciones contradictorias. En concreto, cuando el comandante regresó a la cabina, la alarma de caída libre se desconectó porque el ordenador del avión registró que el aparato volaba, pese a que su inclinación era excesiva y seguía perdiendo altura.

"Es algo normal, no es que la alarma funcionara defectuosamente", señaló Bouillard. Esa es la segunda incidencia a la que no supieron hacer frente los miembros de la tripulación, indicaron los investigadores.

La alarma de caída libre volvió a encenderse, lo que debió llevar a los pilotos a reducir la inclinación del avión. Pero no lo hicieron.

"¿Por qué no hicieron caso a esa alarma? Eso es lo que hay que determinar a partir de ahora", señaló el director del BEA, Jean-Paul Troadec.

Para tratar de entenderlo crearán una comisión de factor humano, formada por profesionales de diferentes disciplinas y destinada a conocer las condiciones en las que se produce la respuesta de los pilotos. La alarma de caída libre es la más importante y la más sonora que se escucha en la cabina y se encendió en tres ocasiones, pero los pilotos no aplicaron los procedimientos previstos, sin que en este estadio de la investigación se conozca el porqué, indicaron.

Decomisan cargamento de fusiles con sus bayonetas a banda de "narcos"

COLOMBIA

BOGOTÁ (EFE).- La policía judicial de Colombia decomisó en Cali un cargamento de fusiles de guerra con sus bayonetas y proveedores que había sido ingresado ilegalmente en el país por una banda armada de narcotraficantes, informaron hoy las autoridades.

Las armas eran transportadas en un vehículo que las había recogido en Buenaventura (suroeste), principal puerto colombiano en el litoral del océano Pacífico, y fueron intervenidas por la Dirección de Investigación Criminal (Dijín) de la Policía Nacional.

En un breve comunicado divulgado en Cali, la dependencia policial precisó que el arsenal de guerra estaba conformado por 47 fusiles AKM y 47 bayonetas, más 244 proveedores de balas.

El director de la Policía Nacional, el general Óscar Naranjo, destacó durante una reunión posterior con la prensa en Cali que se trata de "fusiles de asalto" de la marca Norinco, fabricados en China.

El contrabando, dijo luego, fue intervenido mediante un "trabajo rápido de inteligencia" de la Dijín, dentro de una investigación que recibió el apoyo de la Dirección Estadounidense Antidroga (DEA). El jefe policial agregó que el arsenal de guerra pertenecía a Los Rastrojos y su compra había sido ordenada por Carlos Hugo García ("Locker" o "Chocolate"), detenido el 9 de junio pasado y recluido en la cárcel de máxima seguridad de Cómbita (noreste).

García es considerado el jefe de sicarios de esa banda armada de narcotraficantes y de naturaleza paramilitar, dirigida por los "Comba", alias de los hermanos Luis Enrique y Javier Antonio Calle Serna, por cuya captura el Gobierno de Colombia ofrece 5.000 millones de pesos (más de 2,82 millones de dólares).

El vehículo en el que se transportaba la carga fue inmovilizado en un sector del sur de Cali, que es la capital del Valle del Cauca, departamento al que también pertenece Buenaventura.

La población portuaria ha servido en el pasado para el ingreso masivo de armas con destino a grupos armados al servicio de organizaciones narcotraficantes.

En la misma región, las autoridades colombianas decomisaron de enero de 2008 a diciembre de 2010 un total de 1.304 fusiles, 340 de ellos Kalashnikov y 564 Norinco, todos ellos también pertenecientes a la banda de los Calle Serna.

Periodistas denuncian "nuevo atentado" de Morales contra la libertad expresión

LA PAZ (EFE).- Periodistas bolivianos denunciaron hoy que la nueva ley de Telecomunicaciones aprobada en el Parlamento, dominado por el partido del presidente Evo Morales, es un "nuevo atentado del poder político" en contra de la libertad de expresión.

La Asociación de Periodistas de La Paz (APLP) criticó en un comunicado que la norma, aprobada "de manera inmoderada, expedita y furtiva", viola varios artículos de la Constitución vigente desde 2009 y "el espíritu de la Convención Americana de los Derechos Humanos y la Carta Democrática de la OEA".

La entidad cuestiona sobre todo el artículo que permite las escuchas telefónicas "en caso de peligro del Estado, amenaza externa, conmoción interna o desastres", porque ello vulnera los derechos a la privacidad, intimidad y libre expresión reconocidos en la Constitución.

El fiscal de la APLP, Antonio Vargas, dijo a un canal de televisión local que la autorización de las escuchas telefónicas no afecta solo a los medios sino a toda la ciudadanía.

"No solamente se va a interferir el trabajo periodístico, sino que a cualquier ciudadano le podrán 'pinchar' sus comunicaciones (...) Eso constituye una clara muestra de que el Gobierno trata de impedir el libre flujo de información y evitar que la opinión pública se pueda formar", señaló.

Anunció que la asociación denunciará ante la OEA y la ONU que el partido de Morales, el Movimiento Al Socialismo (MAS) "está violando enormemente la libertad de expresión y la Constitución".

La ley cuestionada también otorga un 33 % del espectro electromagnético al Estado, otro tanto al sector privado y el tercio restante a organizaciones indígenas y sociales afines al Gobierno.

Uribe denuncia amenazas contra la familia de exministro detenido

BOGOTÁ (EFE).- El ex presidente colombiano Álvaro Uribe denunció hoy que la familia de quien fue su ministro de Agricultura, Andrés Felipe Arias, a quien un tribunal ordenó su ingreso a prisión esta semana, ha recibido amenazas.

"Robaron a la Señora de Arias (Catalina Serrano), amenazan su familia. Efectos de actuación temeraria", señaló Uribe en su cuenta de Twitter.

El exgobernante, que se ha declarado indignado por la orden de detención contra Arias, no precisó cómo ocurrió la información ni la clase de amenazas.

Algunos medios de prensa, por otra parte, señalaron que "falsos funcionarios" de la Fiscalía llegaron al domicilio de Arias.

Los mismos medios añadieron que "la familia del exministro denunció hoy hostigamientos y amenazas en su contra" y que, ante la situación, su esposa y dos pequeñas niñas "podrían abandonar el país".

Hora de decidir

(Viene de la Pág. 1-A)

tre el Congreso y la Casa Blanca. Mientras tanto, los soldados que sirven a la nación en Irak y Afganistán se preguntan si recibirán el pago de sus sueldos, los pensionados se preocupan por su cheque del seguro social, los inversionistas por la estabilidad de sus fondos.

Pasan las horas y como se ha venido repitiendo en las últimas seis sesiones, Wall Street terminó el viernes la semana en números rojos atemorizada por la posibilidad de que la primera potencia mundial entre en suspensión de pagos, por lo que esta semana el parqué neoyorquino ha acumulado su mayor descenso de 2011.

"Hay muchas maneras de salir de este embrollo, pero apenas nos queda tiempo (...) Es el momento del compromiso", advirtió de nuevo el presidente Barack Obama, a quien al igual que a los inversores se le está acabando la paciencia mientras que la fecha para que Estados Unidos se declare en mora se acerca peligrosamente.

Apenas tienen tres días los congresistas para alcanzar un acuerdo que eleve inmediatamente el límite de endeudamiento del país, hasta ahora fijado en los 14,29 billones de dólares, con el que evitar que Estados Unidos se quede sin fondos, como ha alertado el Departamento del Tesoro. Mientras tanto la división entre republicanos y demócratas parece no poder ser mayor.

El drama en el Capitolio lleva pesando sobre el ánimo de los inversores los últimos seis días, en los que el Dow Jones de Industriales, el principal indicador de Wall Street, no ha conocido lo que eran los números verdes.

El índice de referencia del parqué neoyorquino se dejó el viernes el 0,75 % para terminar en las 12.143,24 unidades, con lo que esta semana ha caído un pronunciado 4,24%, lo que supone su mayor retroceso semanal desde mayo del 2010.

Por su parte el selectivo S&P 500 se dejó el 0,65 %, de forma que ha perdido el 3,92 % semanal, al tiempo que el índice compuesto del mercado Nasdaq retrocedió el 0,36 %, con lo que estos cinco días ha perdido el 3,58 %.

Por si la posibilidad de que Estados Unidos se declare en suspensión de pagos no era suficiente, esta jornada se conocieron unos desalentadores datos macroeconómicos en este país que reforzaron aún más el ánimo vendedor de los inversores.

La actividad económica del país creció a un ritmo anual del 1,3 % entre abril y junio, seis décimas menos que lo esperado por los analistas.

Además el Departamento de Comercio, que había señalado un crecimiento del 1,9 % entre enero y marzo, ha corregido sus cifras y señala ahora que en realidad el Producto Interior Bruto (PIB) se incrementó en el primer trimestre a una tasa anual del 0,4 %.

Por otro lado, esta sesión también se conoció que la confianza de los consumidores en la evolución de la economía de EEUU y de su situación financiera personal cayó en julio hasta su nivel más bajo desde marzo de 2009, según la Universidad de Michigan, que atribuyó parte de ese retroceso precisamente a la falta de acuerdo para elevar el límite de deuda del país.

"Aunque puede que los consumidores no entiendan totalmente el debate sobre la deuda federal, ni que comprendan el significado de las repetidas alertas sobre sus 'nefastas consecuencias económicas'", dijo el director de ese estudio, Richard Curtin.

La semana que viene [illegible] en los mercados neoyorquinos volverá a ser la crisis de la deuda, aunque los inversores también estarán pendientes de la difusión de las cuentas de Pfizer, MasterCard, Time Warner, Kraft y Procter & Gamble.

SIP denuncia graves ataques a la prensa

(Viene de la Pág. 1-A)

La SIP criticó la falta de "voluntad política" de los Gobiernos para que se esclarezcan los crímenes y denunció la "gravedad de que muchos casos están prescribiendo".

En ese sentido, Marroquín, también acompañado por el vicepresidente primero de la SIP, Milton Coleman, recordó los compromisos incumplidos por el presidente de México, Felipe Calderón, quien ante una delegación de la SIP en setiembre pasado prometió que impulsaría la federalización de los delitos contra los periodistas y la libertad de prensa.

También lamentaron que en Costa Rica los legisladores dejaron de lado el proyecto de ley que despenalizaría los delitos por difamación y se mostraron esperanzados en que una iniciativa similar en el Congreso del Perú sea sancionada por el presidente del país, Ollanta Humala, de modo que los periodistas no sean castigados con penas de cárcel por acusaciones relativas a delitos contra el honor.

La SIP también apoyó un recurso de inconstitucionalidad presentado ante la Corte de Constitucionalidad de Ecuador para que se elimine el delito de desacato o protección del presidente y otros altos funcionarios ante las críticas.

Además, criticó el acoso judicial en Brasil, El Salvador, Paraguay y Venezuela, donde periodistas y medios de comunicación han sido censurados y multados. Concretamente destacó las sanciones administrativas impuestas a Globovisión, en Venezuela, y Teleamazonas, en Ecuador.

Como parte de su informe, la SIP denunció el uso indiscriminado de la publicidad oficial y de la propaganda electoral para castigar a los medios independientes de comunicación, práctica que califica de común en países como Argentina, Ecuador, Nicaragua y Venezuela.

La SIP describió de "hipocresía y demencia" la política de los Gobiernos de Argentina, Bolivia, Ecuador, Nicaragua y Venezuela, que en los últimos años han concentrado gran cantidad de medios de comunicación que usan como órganos de propaganda.

Citó el caso de Ecuador, donde el Gobierno de Correa posee 19 medios de comunicación, y el de Nicaragua, "donde la situación ha empeorado".

La SIP denunció que estos Gobiernos suelen utilizar esos medios para difamar a miembros de la oposición, así como a periodistas independientes y medios privados.

Sobre Cuba, la SIP recordó que continúa siendo el país más restrictivo de todo el hemisferio y denunció que, más allá de la esperanza sobre las reformas económicas, en Cuba los periodistas independientes siguen siendo acosados y sufren arrestos y detenciones temporales como forma de hostigamiento.

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Jueves, 28 de julio del 2011 • 7:00 pm Pabellón Cívico de Kendall Village 8625 SW 124th Avenue Miami, FL 33183	Martes, 2 de agosto del 2011 • 7:00 pm Centro Cultural del Pequeño Haití 212-260 NE 59th Terrace Miami, FL 33137
Miércoles, 3 de agosto del 2011 • 7:00 pm Escuela Superior de Hialeah 251 East 47th Street Hialeah, FL 33013	Jueves, 4 de agosto del 2011 • 7:00 pm Centro Gubernamental de Aventura 19200 West Country Club Drive Aventura, FL 33180
Martes, 9 de agosto del 2011 • 7:00 pm Salón Comunal del Pueblo de Palmetto Bay 9705 East Hibiscus Street Miami, FL 33157	Jueves, 11 de agosto del 2011 • 7:00 pm Ayuntamiento de Miami Gardens 1515 NW 167 Street Miami, FL 33169
Martes, 16 de agosto del 2011 • 7:00 pm Museo de Arte de Miami 101 West Flagler Street Miami, FL 33130	Jueves, 18 de agosto del 2011 • 7:00 pm Club de Campo de Coral Gables 997 North Greenway Drive Coral Gables, FL 33134

Todas estas sesiones son gratuitas y abiertas al público. Para obtener más información, sírvase llamar a Paula Ramo por el 305-375-5434. Para solicitar un intérprete del idioma de señas y para obtener materiales en formato alternativo, llame al 305-375-5143 con cinco días de anticipación a la reunión a la cual usted planea asistir.

INTERNACIONAL

PANORAMA IBEROAMERICANO

Antauro Humala — Alberto Fujimori

Posible amnistía o indulto para Antauro Humala y Fujimori

LIMA (EFE).- El ministro peruano de Defensa, Daniel Mora, considera posible una amnistía o indulto para Antauro Humala, el hermano preso del presidente Ollanta Humala, "si es por razones humanitarias", y lo mismo en el caso del también encarcelado expresidente Alberto Fujimori.

En una entrevista que publica el diario El Comercio, Mora afirma que Antauro Humala, sentenciado a 25 años de prisión por la muerte de cuatro policías y dos civiles en un levantamiento de 2005, "no participó en forma directa, no empuñó el arma, aunque sí generó el movimiento". "Dejemos que la Justicia actúe", opinó en la entrevista con El Comercio.

El ministro agregó que pensaba lo mismo en el caso del expresidente Alberto Fujimori, condenado a 25 años de prisión por abusos a los derechos humanos y enfermo de cáncer en la boca.

Las declaraciones del ministro de Defensa se publicaron el mismo día en que Antauro Humala fue trasladado al hospital militar de Lima, desde el penal de máxima seguridad de Piedras Gordas, para recibir tratamiento médico por cálculos renales.

En los exteriores del hospital hubo una manifestación de sus seguidores que pedían su "libertad inmediata", pues consideran que con su insurrección buscaba el retorno a la Constitución de 1979 (la vigente es la de 1993).

La semana pasada, el hermano del gobernante dijo en una entrevista que su liberación está próxima y que se considera "un precursor" del actual Gobierno.

Antauro Humala fue condenado en 2009 a 25 años de prisión por liderar un levantamiento militar en Andahuaylas, al norte de Lima, en enero de 2005 y que causó la muerte de cuatro policías y dos de sus seguidores.

El pasado 23 de julio, la Corte Suprema peruana se pronunció sobre el recurso presentado por el abogado de Antauro, su padre Isaac, y, basándose en que el delito de asesinato no estaba probado, se pronunció por reducir la pena a 18 ó 17 años, una decisión que aún no es firme.

Respecto a otro hermano del presidente, Alexis Humala, y la polémica por sus reuniones en Rusia con miembros del Gobierno y empresarios rusos, que lo designaron como enviado especial del entonces presidente electo, el ministro de Defensa dijo en la entrevista que no está de acuerdo con que se investigue.

"El congresista (Alexis Humala) todavía (podría ser investigado), pero aún no estaba en funciones", dijo el ministro.

Detienen a guerrillero venezolano del ELN en Colombia

BOGOTÁ (EFE).- Un supuesto rebelde venezolano fue detenido junto a uno colombiano tras combates de tropas del Ejército de Colombia con un reducto de la guerrilla del ELN en el noreste del país, informaron hoy fuentes militares regionales.

Un batallón de artillería sorprendió a los supuestos insurgentes en las montañas de San Andrés, localidad en el departamento de Santander, precisó la brigada militar en un comunicado difundido en Bucaramanga, la capital regional.

La fuente identificó a los arrestados con los alias de "Guiro" y "El Loco", el primero de ellos de originario de Venezuela, y aseguró que ambos "adelantaban proselitismo armado en la región".

Los dos llevaban armas de fuego cortas, agregó la unidad castrense, y señaló que los enfrentamientos no dejaron muertos ni heridos.

Según la fuente, los detenidos pertenecían a la cuadrilla "Efraín Pabón Pabón", del Ejército de Liberación Nacional (ELN), y trabajaban en la creación de un corredor de movilidad entre Santander

Paros en aeropuertos españoles y metro de Madrid coincidirán con visita papal

MADRID (EFE).- Sendas huelgas en los aeropuertos españoles y el servicio de Metro de Madrid coincidirán parcialmente con la visita que el papa Benedicto XVI realizará a España este mes de agosto con ocasión de la XXVI Jornada Mundial de la Juventud (JMJ).

La Unión General de los Trabajadores (UGT), uno de los sindicatos mayoritarios en España, convocó hoy paros en el servicio de Metro de Madrid durante la tarde del próximo 12 de agosto, y en las jornadas del 19 y 21 de este mismo mes por el "incumplimiento" de la subida salarial del convenio colectivo y por pagar pluses "de un modo arbitrario" para reforzar el servicio durante la JMJ.

Estos paros se unen a los convocados por el también sindicato mayoritario Comisiones Obreras (CCOO), la propia UGT y la Unión Sindical Obrera (USO) que han llamado a los 62.300 trabajadores del servicio de asistencia en tierra de todos los aeropuertos españoles a dos jornadas de huelga de 24 horas los días 18 y 26 de agosto por el incumplimiento del convenio del sector.

La JMJ se celebrará entre el 16 y el 21 de agosto, y el Papa estará en Madrid, única etapa de este viaje, entre los días 18 y 21 de este mes. Se espera la asistencia de cerca de un millón y medio de jóvenes de todo el mundo a estos actos.

El paro del Metro madrileño convocado por UGT se suma al que tiene también previsto hacer el sindicato Solidaridad Obrera el día 12 de agosto: de 3 a 5 de la madrugada, de 11.30 a 13.30 y de 18.30 a 20.30 de la tarde.

El sindicato de los conductores de los trenes de Metro y Comisiones Obreras, los dos principales en cuanto a representación en el comité de empresa, todavía no se han pronunciado sobre el anuncio de UGT.

La consejera de Presidencia y Justicia de la región de Madrid, Regina Plañiol, calificó hoy de "inoportunos" los paros anunciados y confió en que los sindicatos convocantes "recapaciten".

Por su parte, el consejero delegado de Metro, Ignacio González, aseguró que el Gobierno regional de Madrid garantizará "unos servicios mínimos" para que la movilidad durante la JMJ "sea posible" y el Metro funcione "con plena normalidad".

Estaba previsto que el servicio de Metro se reforzara durante la visita del Papa, al igual que ha ocurrido con actos sociales y deportivos anteriormente, por ejemplo, durante la final de la Liga de Campeones del año pasado.

En cuanto a los paros aeroportuarios, los tres sindicatos convocantes insistieron hoy en que la huelga afectará a todos los aeropuertos españoles y a "todas las entidades de empleados del sector".

Según explicaron, además de los trabajadores de los servicios de facturación de pasajeros y asistencia a los aviones, el sector engloba también a empleados de "carga, correos, PMR (servicio de movilidad reducida) y pasarelas".

Los sindicatos detallaron que la convocatoria de estos dos paros se produce por "el reiterado incumplimiento del Convenio del Sector de Handling por parte de la empresa WFS (encargada de carga en los aeropuertos de Madrid y Barcelona) y otros operadores", además de otros conflictos con el Ministerio español de Fomento y la empresa pública AENA, encargada de la gestión de los aeropuertos.

Wall Street se recupera un poco

(Viene de la Pág. 1-A)

avanzaba más de 2 por ciento y superaba los 11,000 puntos, mientras el Nasdaq avanzaba más de 3 por ciento.

El ánimo comprador predominó este martes entre los inversores de Wall Street, que se recuperaba así del batacazo de la pasada jornada, en la que las bolsas mundiales se dieron un duro golpe como respuesta a la decisión de Standard & Poor's, anunciada tras el cierre de los mercados el viernes, de aplicar la primera rebaja de la historia a la calificación de la deuda soberana de EE.UU.

El lunes se saldó, así, con una caída del 5,55 % en el Dow Jones, del 6,66 % en el selectivo S&P 500 y del 6,9 % en el índice compuesto del mercado Nasdaq, que vivieron así sus mayores descensos desde el primero de diciembre de 2008, cuando este país estaba envuelto ya en la que sería la crisis más profunda y prolongada desde la Gran Depresión.

Entre tanto, la Reserva Federal (Fed) inició una reunión para discutir su política monetaria en medio de las turbulencias financieras en todo el mundo.

Tras sus deliberaciones, el Comité de Mercado Abierto de la Fed, que maneja la política monetaria de EE.UU., emitirá un comunicado, del cual los analistas esperan algún mensaje que tranquilice a los inversionistas nerviosos.

En el último trimestre se ha desacelerado el ritmo del crecimiento económico en Estados Unidos y el desempleo permanece por encima del 9 por ciento a más de dos años de concluida la recesión económica más profunda y prolongada en casi ocho décadas.

Tres ex funcionarios de alta jerarquía en la Fed, incluido Donald Kohn, dijeron al diario The Wall Street Journal que las probabilidades de que EE.UU. sufra una recaída en la recesión han subido a un margen entre el 30 y el 40 por ciento.

Se cumplen dos años sin atentados de ETA en España

MADRID (EFE).- Este martes se cumplen dos años desde el último atentado en España de ETA, que anunció en enero un alto el fuego y que perdió en ese periodo a decenas de integrantes detenidos por las fuerzas de seguridad, lo que la ha llevado, según el Gobierno español, a una situación de gran debilidad. El 9 de agosto de 2009, cuatro bombas de escasa potencia estallaron en restaurantes y bares de la turística ciudad española de Palma de Mallorca, en las Islas Baleares, sin causar víctimas, aunque diez días antes ETA había matado a dos jóvenes agentes de la Guardia Civil.

Carlos Sáenz de Tejada y Diego Salva murieron el 30 de julio de 2009 al estallar una bomba en su vehículo oficial en Calviá, una localidad de Mallorca, isla que es destino turístico de decenas de miles de europeos y de la familia real española en verano.

Ese fue el último atentado con víctimas mortales de ETA en España, porque la banda terrorista vasca mató el 16 de marzo de 2010 al policía francés Jean-Serge Nerin en un tiroteo ocurrido en la localidad de Dammary-les-Lys, a las afueras de París.

Los terroristas acababan de asaltar un concesionario de automóviles donde habían robado algunos vehículos y fueron sorprendidos por los agentes, con los que hubo un tiroteo en el que resultó muerto el brigadier. Nerin se convirtió en el primer agente francés asesinado por ETA en más de 40 años de actividad terrorista y podría ser la última víctima de la historia de la banda, que en los dos años sin atentar en España ha sufrido un progresivo debilitamiento con numerosas detenciones, más de 400 desde 2007.

Solo en los ocho meses transcurridos desde que anunciara el último alto el fuego, el pasado 10 de enero, las fuerzas de seguridad detuvieron a 45 personas supuestamente relacionadas con la organización terrorista.

Además, las fuerzas de seguridad españolas y francesas han descabezado sucesivamente a la banda con la detención de varios de sus principales jefes, entre ellos Mikel Garikoitz Aspiazu, "Txeroki", en noviembre de 2008, y considerado el responsable de la ruptura del alto el fuego de 2006.

El presidente del Ejecutivo español, José Luis Rodríguez Zapatero, atribuyó a su Gobierno el pasado 29 de junio, haber llevado a la organización terrorista "a la posición más débil de su historia". Zapatero se declaró "plenamente convencido" de que el tiempo reconocerá que "el proceso de paz ha sido una palanca para acelerar el final" de la banda armada.

MIAMI-DADE COUNTY

Aviso de Elección Especial

Conforme a lo dispuesto en la Resolución Núm. R-697-11 del Condado de Miami-Dade aprobada el 19 de julio del 2011, por la Junta de Comisionados del Condado de Miami-Dade, Florida, se convoca por la presente a una Elección Especial el 13 de septiembre del 2011 con el propósito de presentar ante los electores cualificados que residen en el distrito propuesto, la siguiente propuesta para ser aprobada o desaprobada:

¿Se debe enmendar la Resolución Núm. 0165 relacionada con el Distrito para Mejoras al Alumbrado Público de Carol City para anexar el área de "Venetian Gardens", como dispone la Ordenanza Núm. 11-50 del Condado?

Se enviarán boletas por correo postal a todos los electores inscritos que residan dentro del área propuesta, quienes serán elegibles para votar SÍ o NO a esta propuesta. Todas las boletas rellenas deben ser recibidas por el Supervisor de Elecciones del Condado de Miami-Dade a más tardar a las 7:00 p.m. del día de la elección.

Esta elección especial se llevará a cabo según las disposiciones del Código del Condado de Miami-Dade y de conformidad con cualquier otra disposición de la ley general relacionada con las elecciones especiales, que resulte aplicable.

Lester Sola
Supervisor de Elecciones
Condado de Miami-Dade, Florida

Violencia, desórden y saqueos sacuden Londres

(Viene de la Pág. 1-A)

las tres noches de altercados que sufre la capital, con un despliegue de aproximadamente 2.500 agentes, que se sumaron a los 3.500 que ya estaban operativos en distintos barrios.

En un comunicado, Scotland Yard señaló que entre sus efectivos se incluyen refuerzos de otros cuerpos, así como vehículos blindados que sirvieron de apoyo a los agentes para despejar las calles, si bien no pudieron contener la violencia. Scotland Yard indicó que en los próximos días estudiará todas las pruebas, incluidas las imágenes de las cámaras de seguridad instaladas en las calles, para llevar ante la justicia a los responsables de actividades delictivas.

"De nuevo, hubo niveles de violencia alarmantes dirigidos contra los agentes", indicó Scotland Yard en la nota, lo que resultó en casi 30 policías heridos.

Además de los agentes, en los altercados resultaron heridas 14 personas, entre ellas un hombre de unos 40 años que sufrió lesiones graves en la cabeza. El comunicado indicó también que en las últimas 24 horas habían recibido casi un 400 por ciento más de llamadas al 999, número de emergencia en Londres.

Por su parte, el Servicio de Bomberos de Londres informó de que vivió la jornada "más intensa" de su historia al recibir un volumen quince veces mayor de llamadas de lo habitual.

UN HOMBRE DE 26 AÑOS, PRIMERA VÍCTIMA MORTAL DE LOS DISTURBIOS

Un hombre de 26 años falleció hoy tras ser herido de bala el lunes durante los incidentes violentos en el barrio de Croydon, en Londres, según informó Scotland Yard.

Esta es la primera víctima mortal de los violentos disturbios que comenzaron en la capital británica el sábado por la noche y en los que han sido detenidas unas 335 personas, un centenar de ellas con cargos. El hombre fue tiroteado cuando estaba dentro de un coche, si bien se desconocen por ahora más detalles del suceso.

Casi 80 agentes de la policía han resultado heridos durante las tres noches, en las que se han producido disturbios en Londres. Scotland Yard recalcó que los alborotadores dirigen su violencia directamente contra ellos.

El responsable de Scotland Yard Tim Morgan afirmó que perseguirá a aquellas personas que hayan participado en los actos vandálicos y que todavía no han sido detenidas.

Los mandos policiales señalaron que los disturbios están siendo un reto para los recursos de la policía hasta un extremo nunca visto. Según el Ayuntamiento de Croydon, solo los actos vandálicos de la pasada noche en ese barrio dejaron sin vivienda a 30 familias, que han sido ubicadas en alojamientos temporales, y causaron "millones de libras".

MIAMI-DADE COUNTY

REUNIONES PÚBLICAS sobre asuntos del PRESUPUESTO, incluyendo impuestos y tarifas para el año fiscal 2011-12

El Condado de Miami-Dade celebrará una audiencia pública en su área para discutir los ajustes propuestos a los impuestos y tarifas. La Agencia de Administración y Presupuesto efectuará una presentación en cada una de las siguientes fechas y localidades:

Martes, 2 de agosto del 2011 • 7:00 pm	Jueves, 11 de agosto del 2011 • 7:00 pm
Salón Comunal del Pueblo de Palmetto Bay, 9705 East Hibiscus Street, Miami, FL 33157	Ayuntamiento de Miami Gardens, 1515 NW 167 Street, Miami, FL 33169
Martes, 16 de agosto del 2011 • 7:00 pm	Jueves, 18 de agosto del 2011 • 7:00 pm
Museo de Arte de Miami, 101 West Flagler Street, Miami, FL 33130	Club de Campo de Coral Gables, 997 North Greenway Drive, Coral Gables, FL 33134
Martes, 23 de agosto del 2011 • 7:00 pm	
Escuela Superior de Hialeah, 251 East 47th Street, Hialeah, FL 33013	

Todas estas sesiones son gratuitas y abiertas al público. Para obtener más información, sírvase llamar a Paula Romo por el 305-375-5414. Para solicitar un intérprete del idioma de señas y para obtener materiales en formato alternativo, llame al 305-375-5143 con cinco días de anticipación a la sesión a la cual usted planea asistir.

INTERNACIONAL

PANORAMA IBEROAMERICANO

Antauro Humala — Alberto Fujimori

Posible amnistía o indulto para Antauro Humala y Fujimori

LIMA (EFE).- El ministro peruano de Defensa, Daniel Mora, considera posible una amnistía o indulto para Antauro Humala, el hermano preso del presidente Ollanta Humala, "si es por razones humanitarias", y lo mismo en el caso del también encarcelado expresidente Alberto Fujimori.

En una entrevista que publica el diario El Comercio, Mora afirmó que Antauro Humala, sentenciado a 25 años de prisión por la muerte de cuatro policías y dos civiles en un levantamiento de 2005, "no participó en forma directa, no empuñó el arma, (aunque) sí generó el movimiento". "Dejemos que la Justicia actúe", opinó en la entrevista con El Comercio.

El ministro agregó que pensaba lo mismo en el caso del expresidente Alberto Fujimori, condenado a 25 años de prisión por abusos a los derechos humanos y enfermo de cáncer en la boca.

Las declaraciones del ministro de Defensa se publicaron el mismo día en que Antauro Humala fue trasladado al hospital militar de Lima, desde el penal de máxima seguridad de Piedras Gordas, para recibir tratamiento médico por cálculos renales.

En los exteriores del hospital hubo una manifestación de sus seguidores que pedían su "libertad inmediata", pues consideran que con su insurrección buscaba el retorno a la Constitución de 1979 (la vigente es la de 1993).

La semana pasada, el hermano del gobernante dijo en una entrevista que su liberación está próxima y que se considera "un precursor" del actual Gobierno.

Antauro Humala fue condenado en 2009 a 25 años de prisión por liderar un levantamiento militar en Andahuaylas, al norte de Lima, en enero de 2005 y que causó la muerte de cuatro policías y dos de sus seguidores.

El pasado 23 de julio, la Corte Suprema peruana se pronunció sobre el recurso presentado por el abogado de Antauro, su padre Isaac, y, basándose en que el delito de asesinato no estaba probado, se pronunció por reducir la pena a 18 ó 17 años, una decisión que aún no es firme.

Respecto a otro hermano del presidente, Alexis Humala, y la polémica por sus reuniones en Moscú con miembros del Gobierno y empresarios rusos, que lo mencionaron como enviado especial del entonces presidente electo, el ministro de Defensa dijo en la entrevista que no está de acuerdo con que sea investigado.

"El congresista (Alexis Humala) indaria (podría ser investigado), pero aún no estaba en funciones", dijo el ministro.

Detienen a guerrillero venezolano del ELN en Colombia

BOGOTÁ (EFE).- Un supuesto rebelde venezolano fue detenido junto a uno colombiano tras combates de tropas del Ejército de Colombia con un reducto de la guerrilla del ELN en el noreste del país, informaron hoy fuentes militares regionales.

Un batallón de artillería sorprendió a los supuestos insurgentes en las montañas de San Andrés, localidad en el departamento de Santander, precisó la brigada militar en un comunicado difundido en Bucaramanga, la capital regional.

La fuente identificó a los arrestados con los alias de "Guiro" y "El Loco", el primero de ellos es originario de Venezuela, y aseguró que ambos "adelantaban proselitismo armado en la región".

Los dos llevaban armas de fuego cortas, agregó la unidad castrense, y señaló que los enfrentamientos no dejaron muertos ni heridos.

Según la fuente, los detenidos pertenecían a la cuadrilla "Efraín Pabón Pabón", del Ejército de Liberación Nacional (ELN), y trabajaban en la creación de un corredor de movilidad sobre Santander.

Paros en aeropuertos españoles y metro de Madrid coincidirán con visita papal

MADRID (EFE).- Sendas huelgas en los aeropuertos españoles y el servicio de Metro de Madrid coincidirán parcialmente con la visita que el papa Benedicto XVI realizará a España este mes de agosto con ocasión de la XXVI Jornada Mundial de la Juventud (JMJ).

La Unión General de los Trabajadores (UGT), uno de los sindicatos mayoritarios en España, convocó hoy paros en el servicio de Metro de Madrid durante la tarde del próximo 18 de agosto, y en las jornadas del 20 y 21 de este mismo mes por el "incumplimiento" de la subida salarial del convenio colectivo y por pagar pluses "de un modo arbitrario" para reforzar el servicio durante la JMJ.

Estos paros se unen a los convocados por el también sindicato mayoritario Comisiones Obreras (CCOO), la propia UGT y la Unión Sindical Obrera (USO) que han llamado a los 52.800 trabajadores del servicio de asistencia en tierra de todos los aeropuertos españoles a dos jornadas de huelga de 24 horas los días 18 y 26 de agosto por el incumplimiento del convenio del sector.

La JMJ se celebrará entre el 16 y el 21 de agosto, y el Papa estará en Madrid, única etapa de este viaje, entre los días 18 y 21 de este mes. Se espera la asistencia de cerca de un millón y medio de jóvenes de todo el mundo a estos actos.

El paro del Metro madrileño convocado por UGT se suma al que tiene también previsto hacer el sindicato Solidaridad Obrera el día 18 de agosto: de 3 a 5 de la madrugada, de 11.30 a 13.30 y de 18.30 a 20.30 de la tarde.

El sindicato de los conductores de los trenes de Metro y Comisiones Obreras, los dos principales en cuanto a representación en el comité de empresa, todavía no se han pronunciado sobre el anuncio de UGT.

La consejera de Presidencia y Justicia de la región de Madrid, Regina Plañiol, calificó hoy de "inoportunos" los paros anunciados y confió en que los sindicatos convocantes "recapaciten".

Por su parte, el consejero delegado de Metro, Ignacio González, aseguró que el Gobierno regional de Madrid garantizará "unos servicios mínimos" para que la movilidad durante la JMJ "sea posible" y el Metro funcione "con plena normalidad".

Estaba previsto que el servicio de Metro se reforzara durante la visita del Papa, al igual que ha ocurrido con actos sociales y deportivos anteriormente, por ejemplo, durante la final de la Liga de Campeones del año pasado.

En cuanto a los paros aeroportuarios, los tres sindicatos convocantes insistieron hoy en que la huelga afectará a todos los aeropuertos españoles y a "todas las entidades de empleados del sector".

Según explicaron, además de los trabajadores de los servicios de facturación de pasajeros y asistencia a los aviones, al sector engloba también a empleados de "cargo, correos, PMR (servicio de movilidad reducida) y pasarelas".

Los sindicatos detallaron que la convocatoria de estos dos paros se produce por "el reiterado incumplimiento del Convenio del Sector de Handling por parte de la empresa WFS (encargada de carga en los aeropuertos de Madrid y Barcelona) y otros operadores", además de otros conflictos con el Ministerio español de Fomento y la empresa pública AENA encargada de la gestión de los aeropuertos.

Wall Street se recupera un poco

(Viene de la Pág. 1-A)

avanzaba más de 2 por ciento y superaba los 11,400 puntos, mientras el Nasdaq avanzaba más de 3 por ciento.

El ánimo comprador predominó este martes entre los inversores de Wall Street, que se recuperaba así del batacazo de la pasada jornada, en la que las bolsas mundiales se dieron un duro golpe como respuesta a la decisión de Standard & Poor's, anunciada tras el cierre de los mercados el viernes, de aplicar la primera rebaja de la historia a la calificación de la deuda soberana de EE.UU.

Ello se tradujo, así, con una caída del 5,55 % en el Dow Jones, del 6,66 % en el selectivo S&P 500 y del 6,9 % en el índice compuesto del mercado Nasdaq, que vivieron así sus mayores descensos desde el primero de diciembre de 2008, cuando este país estaba envuelto ya en la que sería la crisis más profunda y prolongada desde la Gran Depresión.

Entre tanto, la Reserva Federal (Fed) inició una reunión para discutir su política monetaria en medio de las turbulencias financieras en todo el mundo.

Tras sus deliberaciones, el Comité de Mercado Abierto de la Fed, que maneja la política monetaria de EE.UU., emitirá un comunicado, del cual los analistas esperan algún mensaje que tranquilice a los inversionistas nerviosos.

En el último trimestre se ha desacelerado el ritmo del crecimiento económico en Estados Unidos y el desempleo permanece por encima del 9 por ciento a más de dos años de concluida la recesión económica más profunda y prolongada en casi ocho décadas.

Tres ex funcionarios de alta jerarquía en la Fed, incluido Donald Kohn, dijeron al diario The Wall Street Journal que las probabilidades de que EE.UU. sufra una recaída en la recesión han subido a un margen entre el 20 y el 40 por ciento.

Se cumplen dos años sin atentados de ETA en España

MADRID (EFE).- Este martes se cumplen dos años desde el último atentado en España de ETA, que anunció en enero un alto el fuego y que perdió en ese periodo a decenas de integrantes detenidos por las fuerzas de seguridad, lo que la ha llevado, según el Gobierno español, a una situación de gran debilidad. El 9 de agosto de 2009, cuatro bombas de escasa potencia estallaron en restaurantes y bares de la turística ciudad española de Palma de Mallorca, en las Islas Baleares, sin causar víctimas, aunque diez días antes ETA había matado a dos jóvenes agentes de la Guardia Civil.

Carlos Sáenz de Tejada y Diego Salva murieron el 30 de julio de 2009 al estallar una bomba en su vehículo oficial en Calviá, una localidad de Mallorca, isla que es destino turístico de decenas de miles de europeos y de la familia real española en verano.

Ese fue el último atentado con víctimas mortales de ETA en España, porque la banda terrorista vasca mató al 16 de marzo de 2010 al policía francés Jean-Serge Nerin en un tiroteo ocurrido en la localidad de Dammarie-les-Lys, a las afueras de París.

Los terroristas acababan de asaltar un concesionario de automóviles donde habían robado algunos vehículos y fueron sorprendidos por los agentes, con los que hubo un tiroteo en el que resultó muerto el brigadier. Nerin se convirtió en el primer agente francés asesinado por ETA en más de 40 años de actividad terrorista y podría ser la última víctima de la historia de la banda, que en los dos años sin atentar en España ha sufrido un progresivo debilitamiento con numerosas detenciones, más de 400 desde 2007.

Sólo en los ocho meses transcurridos desde que anunciara el último alto el fuego, el pasado 10 de enero, las fuerzas de seguridad detuvieron a 43 personas supuestamente relacionadas con la organización terrorista.

Además, las fuerzas de seguridad españolas y francesas han descabezado nuevamente a la banda con la detención de varios de sus principales jefes, entre ellos Mikel Garikoitz Aspiazu, "Txeroki", en noviembre de 2008, y considerado el responsable de la ruptura del alto el fuego de 2006.

El presidente del Ejecutivo español, José Luis Rodríguez Zapatero, atribuyó a su Gobierno el pasado 29 de junio, haber llevado a la organización terrorista "a la posición más débil de su historia". Zapatero se declaró "plenamente convencido" de que el tiempo reconocerá que "el proceso de paz ha sido una palanca para acelerar el final" de la banda armada.

Violencia, desórden y saqueos sacuden Londres

(Viene de la Pág. 1-A)

las tres noches de altercados que sufre la capital, con un despliegue de aproximadamente 1.500 agentes, que se sumaron a los 9.500 que ya estaban operativos en distintos barrios.

En un comunicado, Scotland Yard señaló que entre sus efectivos se incluyen refuerzos de otros cuerpos, así como vehículos blindados que sirvieron de apoyo a los agentes para despejar las calles, si bien no pudieron contener la violencia. Scotland Yard indicó que en los próximos días estudiará todas las pruebas, incluidas las imágenes de las cámaras de seguridad instaladas en las calles, para llevar ante la justicia a los responsables de actividades delictivas.

"De nuevo, hubo niveles de violencia alarmantes dirigidos contra los agentes", indicó Scotland Yard en la nota, lo que resultó en casi 30 policías heridos.

Además de los agentes, en los altercados resultaron heridas 14 personas, entre ellas un hombre de unos 80 años que sufrió lesiones graves en la cabeza. El comunicado indicó también que en las últimas 24 horas habían recibido casi un "400 por ciento" más de llamadas al 999, número de emergencia en Londres.

Por su parte, el Servicio de Bomberos de Londres informó de que vivió la jornada "más intensa" de su historia al recibir un volumen quince veces mayor de llamadas de lo habitual.

UN HOMBRE DE 26 AÑOS, PRIMERA VÍCTIMA MORTAL DE LOS DISTURBIOS

Un hombre de 26 años falleció hoy tras ser herido de bala el lunes durante los incidentes violentos en el barrio de Croydon, en Londres, según informó Scotland Yard.

Esta es la primera víctima mortal de los violentos disturbios que comenzaron en la capital británica el sábado por la noche y en los que han sido detenidas unas 525 personas, un centenar de ellas con cargos. El hombre fue tiroteado cuando se hallaba dentro de un coche, si bien se desconocen por ahora más detalles del suceso.

Casi 30 agentes de la policía han resultado heridos durante las tres noches, en las que se han producido disturbios en Londres. Scotland Yard recalcó que los alborotadores dirigen su violencia directamente contra ellos.

El responsable de Scotland Yard Tim Morgan afirmó que perseguirá aquellas personas que hayan participado en los actos vandálicos y que todavía no han sido detenidas.

Los mandos policiales señalaron que los disturbios están siendo un reto para los recursos de la policía hasta un extremo nunca visto. Según el Ayuntamiento de Croydon, solo los actos vandálicos de la pasada noche en ese barrio dejaron sin vivienda a 18 familias, que han sido ubicadas en alojamientos temporales, y costarán "millones de libras".

MIAMI-DADE COUNTY

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Conforme a lo dispuesto en la Resolución Núm. R-697-11 del Condado de Miami-Dade aprobada el 19 de julio del 2011, por la Junta de Comisionados del Condado de Miami-Dade, Florida, se convoca por la presente a una Elección Especial el 13 de septiembre del 2011 con el propósito de presentar ante los electores cualificados que residen en el distrito propuesto, la siguiente propuesta para ser aprobada o desaprobada:

¿Se debe enmendar la Resolución Núm. 9165 relacionada con el Distrito para Mejoras al Alumbrado Público de Carol City para anexar el área de "Venetian Gardens", como dispone la Ordenanza Núm. 11-50 del Condado?

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Lester Sola
Supervisor de Elecciones
Condado de Miami-Dade, Florida

MIAMI-DADE COUNTY

REUNIONES PÚBLICAS sobre asuntos del PRESUPUESTO, incluyendo impuestos y tarifas para el año fiscal 2011-12

El Condado de Miami-Dade celebrará una audiencia pública en su área para discutir los ajustes propuestos a los impuestos y tarifas. La Agencia de Administración y Presupuesto efectuará una presentación en cada una de las siguientes fechas y localidades:

Martes, 9 de agosto del 2011 • 7:00 pm	Jueves, 11 de agosto del 2011 • 7:00 pm
Salón Comunal del Pueblo de Palmetto Bay 9705 East Hibiscus Street Miami, FL 33157	Ayuntamiento de Miami Gardens 1515 NW 167 Street Miami, FL 33169
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Turismo con los excesos de Imelda

ERIC SAN JUAN/EFE
MANILA

Los excesos y vivencias de la más famosa y polémica mujer de Filipinas, Imelda Marcos, durante la época en la que empleó el poder de su marido, el dictador Ferdinand, quedan retratados por una muestra convertida en senda del turismo.

"Quiero explicar la historia de Filipinas en los setenta, los tiempos de la guerra fría y la Ley Marcial instaurada por Ferdinand Marcos entre 1972 y 1981 a través de la mujer que definió aquella época: Imelda Romualdez Marcos", dice Carlos Celdrán, guía y creador del tour *Living la vida Imelda*.

Ataviado con un bombín y unas llamativas gafas de pasta, Celdrán conduce a un grupo a varias decenas turistas por el complejo del fastuoso Centro Cultural de Filipinas, buque insignia del conjunto arquitectónico que la viuda del dictador ordenó construir a finales de los años sesenta junto a la bahía de Manila.

Inaugurado en 1969 con la asistencia del entonces gobernador de California, Ronald Reagan, este centro se convirtió en la gran referencia artística de Asia al acoger espectáculos de renombre internacional como los ballets de Rudolph Nureyev.

Con una notable facilidad para capturar el oído del visitante y sus dotes de actor, Celdrán recorre las salas del decadente edificio mientras va retratando con sus explicaciones aquella etapa en la que Imelda se codeaba con presidentes y primeras damas estadounidenses y estrellas de Hollywood.

"Después de visitar el Lincoln Center en Nueva York, Imelda regresó a Manila maravillada y empeñada en hacer algo parecido. Y lo quería en un plazo de dos años con materiales de lujo como el mármol y recargado con todo tipo de ornamentos", explica Celdrán.

Alrededor brotaron algunas de las mayores muestras del gusto de Imelda por la exuberancia, como el mastodóntico Centro Nacional de Convenciones de Filipinas, ahora prácticamente en desuso, o un lujoso palacete construido con la madera de los cocoteros.

"Imelda visitó a unos campesinos y les reprendió porque sus chozas eran feas. Ellos le contestaron que sólo tenían cocoteros y no podían hacer más y la respuesta de Imelda mandó levantar un palacio con materiales extraídos de esos árboles para demostrar que no había excusas cuando se trata de crear belleza", comenta Celdrán.

La otrora primera dama ideó el palacio para acoger al Papa Juan Pablo II en su visita a Filipinas en 1981, pero el Vaticano se negó a que el Pontífice se hospedara en ese pomposo complejo, en un país tercermundista en que una gran parte de la población padecía de malnutrición.

En el Palacio de los Cocoteros sí se alojaron el actor George Hamilton, asiduo a las fiestas de la alta sociedad manileña, la actriz Brooke Shields, y el dictador libio Muamar al Gadafi.

En su relato, Celdrán acompaña la historia de los edificios de comentarios malévolos sobre las infidelidades amorosas del dictador con la actriz estadounidense Dovie Beams y divertidos relatos sobre los encuentros de Imelda con líderes mundiales como Henry Kissinger, Fidel Castro y Muammar el Kadafi.

Otro de los edificios que de mejor forma ilustran el espíritu del reinado de Imelda es el Teatro de Arte Popular, con capacidad para 10,000 personas y construido a petición de la exprimera dama en sólo 77 días para acoger el concurso de Miss Universo de 1974, que coronó a la española Amparo Muñoz.

"Poco antes del evento, Manila sufrió uno de los tifones más fuertes del siglo y una de las primeras medidas que adoptó Imelda fue ordenar pintar de verde los jardines aledaños para el concurso porque las riadas los habían estropeado", relata Celdrán.

Para este guía, Imelda, que a sus 82 años ocupa un escaño en el Congreso, continúa siendo "un personaje inabarcable y su contribución a la identidad nacional filipina es innegable".

"Hizo cosas malas y buenas, pero ignorarla en la historia filipina—añade—sería como no ver a un elefante dentro de una habitación. No es sólo su figura, sino la arquitectura que creó y el desarrollo artístico que floreció bajo su mando", sostiene.

La "Mariposa de Hierro" fue un apoyo fundamental para su marido mientras gobernó el país con puño de hierro entre 1965 y 1986, cuando una revuelta popular apoyada por el Ejército y la Iglesia les obligó a exiliarse a Hawai, donde Ferdinand murió en 1989.

IMELDA MARCOS, viuda del dictador Ferdinand Marcos, contempla una controvertida pieza-artística que se exhibe en Centro Cultural de Filipinas, en Manila, este agosto.

JAY DIRECTO/AFP/Getty Images

VISTA DEL palacete construido con la madera de los cocoteros. Imelda ideó el palacio para acoger al Papa Juan Pablo II en su visita a Filipinas en 1981.

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Fitch mantiene a EEUU en "AAA"

NUEVA YORK (EFE).- La agencia de medición de riesgo Fitch anunció que mantiene la calificación de la deuda de Estados Unidos en la máxima nota de "AAA", con perspectiva estable, una decisión que llega dos semanas después de que Standard & Poor's degradase por primera vez en la historia la nota de este país.

"La afirmación de la calificación 'AAA' de la deuda soberana de Estados Unidos refleja el hecho de que los pilares clave del excepcional valor crediticio de Estados Unidos continúan intactos", dijo en un comunicado esa agencia.

Fitch, que ya decidió mantener la "matrícula de honor" sobre la nota de la deuda soberana estadounidense después de que el Congreso alcanzase un acuerdo para elevar el techo de endeudamiento público del país el pasado 2 de agosto, destacó el "rol fundamental en el sistema financiero" de Estados Unidos.

La agencia hizo hincapié en la "flexibilidad, diversificación y buen estado de salud de la economía estadounidense", así como la "flexibilidad monetaria y de tipos de cambio" del país, lo que aseguró que "potencia la capacidad de la economía para absorber y ajustarse a impactos".

Los inversores y analistas estadounidenses están muy pendientes de los pasos de las principales agencias de calificación después de que Standard & Poor's decidiera rebajar la nota de EE.UU. hasta "AA+" el pasado 5 de agosto, una decisión que justificó por el largo debate para elevar el límite de endeudamiento público que dejó al país al borde de la suspensión de pagos.

La decisión de Standard & Poor's desató la semana pasada una ola de inestabilidad en la Bolsa de Nueva York, que se contagió a las principales plazas financieras del mundo con números rojos generalizados en sus principales indicadores.

A pesar de que Fitch ha decidido mantener la "AAA" de EE.UU., ha advertido de que volverá a revisar la nota que concede a la mayor economía mundial una vez analice "los resultados de las deliberaciones" del "supercomité" bipartidista encargado de reducir el déficit del país, que deberían conocerse a finales de noviembre.

Además, la agencia ha asegurado que analizará las perspectivas macroeconómicas de EE.UU. tanto a corto como a medio plazo a finales de año.

"Una revisión al alza de las previsiones de la deuda estadounidense, bien por un crecimiento más débil del esperado de la economía o bien por la falta de acuerdo del 'supercomité' para llegar a pactar medidas de reducción del déficit, probablemente resultarían en una acción negativa en la nota de EE.UU.".

Disminuye inicio de construcción de casas

EEUU

WASHINGTON (EFE).- El comienzo de construcción de casas en julio disminuyó un 1,5 % en julio y se ubicó en una tasa anualizada de 604.000 unidades, comparada con una de 613.000 el mes anterior, informó el Departamento de Comercio.

La mayoría de los analistas había calculado un ritmo anual de construcción en julio de unas 610.000 unidades.

El dato oficial muestra el impacto negativo que sobre las casas nuevas tiene aún la abundancia de viviendas sometidas a ejecución hipotecaria, con un precio más bajo en el mercado.

El mercado inmobiliario en Estados Unidos, que se derrumbó en 2007, sigue afectado asimismo por el gran número de hipotecas cuyo monto es más alto que el precio de las viviendas actualmente en el mercado, por las normas más estrictas para la extensión de préstamos y por el elevado índice de desempleo.

El inicio de construcción de viviendas unifamiliares bajó en julio un 4,9 % y se ubicó en una tasa anualizada de 425.000 unidades.

Los permisos de construcción, que dan un dato menos volátil y que señala la actividad futura, bajaron un 3,2 % en julio a una tasa anualizada de 597.000.

Se mantuvo firme, en cambio, la demanda por apartamentos, y el comienzo de obras en la construcción de unidades con cinco o más viviendas subió un 6,2 % el mes pasado.

Altos precios de alimentos amenazan a los más pobres

Advierte el Banco Mundial

WASHINGTON (EFE).- Los altos precios de los alimentos, que están alcanzando máximos históricos, y la continua volatilidad de materias primas en los mercados están poniendo en riesgo a los más pobres del mundo, advirtió el Banco Mundial (BM).

La institución señala en su último Observatorio de Precios de los Alimentos que los alimentos siguen siendo "significativamente" más altos que hace un año y están cerca del nivel récord marcado en 2008.

Los precios de los alimentos en julio fueron un 33 % más altos que el año anterior, mientras que los precios del crudo aumentaron un 45 %, un aumento que afecta a los costes de producción y al precio de los fertilizantes, que subieron un 67 % durante el mismo periodo. Según el informe, alimentos básicos como el maíz y el trigo, subieron un 84 % y un 55 %, respectivamente, mientras que el azúcar, un 62 %, y aceite de soja, un 47 %.

"La continua alza de los alimentos y el bajo nivel de existencias indican que todavía estamos en la zona de peligro con las personas más vulnerables", dijo el presidente del Banco Mundial, Robert Zoellick, en un comunicado.

Zoellick señaló que "la vigilancia es vital dada la incertidumbre y la volatilidad que existe hoy en día" ya que la incertidumbre sobre la economía mundial, combinada con la situación política en Oriente Medio y África del Norte pueden contribuir a mantener los precios volátiles del petróleo en el corto plazo, indica el informe.

Parlamento venezolano indagará presunta financiación extranjera a la oposición

CARACAS (EFE).- El Parlamento venezolano, de mayoría oficialista, aprobó la conformación de una comisión que investigará la presunta financiación extranjera a la alianza opositora Mesa de la Unidad Democrática, partiendo de una denuncia hecha por el presidente, Hugo Chávez.

"Hemos pedido este debate para desenmascarar a quienes andan buscando financiamiento externo y a quienes creen que con el aporte de la derecha española, de la derecha europea, del Departamento de Estado (de Estados Unidos) van a cambiar el rumbo que el pueblo venezolano ha decidido", dijo el diputado oficialista Earle Herrera.

Chávez dijo ayer que era necesario investigar a la alianza opositora Mesa de la Unidad Democrática (MUD), pues aseguró que esta organización envió una carta en la que, supuestamente, pide al Congreso de los Estados Unidos que no recorte la financiación para apoyar "la transición en Venezuela".

El mandatario señaló que, de ser cierta esta información, se debían tomar acciones contra la MUD por lo que consideró una evidente "violación a la Constitución".

En la sesión transmitida por el canal de la Asamblea Nacional el diputado opositor José Manuel González dijo durante su intervención refiriéndose al chavismo: "Definitivamente la MUD si tiene loco".

González anunció que mañana martes todos los medios de comunicación difundirán la polémica carta y la opinión pública se enterará "de la verdad" acerca de su contenido.

Los representantes de la MUD se han defendido de las acusaciones del presidente alegando que esta carta está dirigida a comités de asuntos exteriores del senado estadounidense para advertir acerca del "negativo impacto" en la defensa de los derechos humanos si se recorta fondos a la Organización de Estados Americanos (OEA).

Los opositores aseguran haber enviado esta misiva al Parlamento norteamericano tras conocer la medida del legislativo de cortar todo financiamiento a la OEA.

"Nuestro objetivo es defender las instituciones, así como es objetivo de ustedes ("chavismo") es acabar con las instituciones y debilitar a la OEA para impulsar al Celac (Comunidad de Estados Latinoamericanos y del Caribe)", refirió González.

Mientras tanto, Chávez se mantuvo atento a la discusión, lo que quedó demostrado con los mensajes que envió a través de su cuenta en Twitter, felicitando a los diputados oficialistas por sus "sólidos argumentos".

"Hay que investigar cómo un conjunto de dirigentes del país se arrodilla ante el PP español (Partido Popular, opositor), ante (Mariano) Rajoy, ante un senador, sencillamente como unos judas recibiendo 30 monedas de plata", dijo el diputado oficialista Carlos Escarrá.

Escarrá apuntó que la polémica carta firmada por la MUD sirve para que a través del organismo internacional Estados Unidos financie "actos conspirativos en Venezuela" y calificó a la OEA como un "parapeto" del Estado norteamericano.

Por su parte, el parlamentario de la MUD Andrés Velásquez restó importancia a la denuncia del presidente y señaló que en vísperas de procesos electorales el partido oficialista siempre acude al discurso de la conspiración y aseguró que la alianza opositora "es transparente". EFE

La Presidenta argentina revierte revés de 2009 y marcha hacia su reelección

Por Natalia Kidd
Agencia EFE

BUENOS AIRES.- El contundente resultado obtenido por la presidenta argentina, Cristina Fernández, en las primarias de este domingo evidencia una fuerte recuperación desde el revés electoral que tuvo hace dos años y la deja en una posición de privilegio para buscar la reelección en octubre próximo.

El nivel de adhesión logrado en estas primarias por el gobernante Frente para la Victoria, que supera el 50 %, es el mejor resultado electoral que ha logrado esa fuerza desde que el fallecido Néstor Kirchner accedió al Gobierno en 2003. Incluso supera al 45,29 % que obtuvo Fernández en los comicios presidenciales de 2007.

"Este es un resultado sorpresivo, incluso para el oficialismo, por la magnitud del triunfo", dijo hoy a Efe el analista político Jorge Arias, de la consultora Polilat. Según el experto, la amplia victoria lograda por Fernández está relacionada con un "voto bolsillo" de electores que apuestan por la continuidad de la bonanza económica que atraviesa Argentina, país que este año proyecta crecer un 8,2 %.

A la hora de comentar hoy su desempeño en las primarias, comicios que habilitan a los candidatos que lograron más del 1,5 % de los votos a competir en las presidenciales de octubre, Fernández no quiso entrar en análisis y dijo que la adhesión lograda es simplemente un "reconocimiento" a su gestión, iniciada en diciembre de 2007.

El triunfo de Fernández tiene en la otra cara de la moneda un resultado magro en el arco opositor, sin ningún candidato que haya logrado un nivel de adhesión que le permita instalarse como líder de la oposición. Con un segundo lugar disputado por el radical Ricardo Alfonsín (12,17 % de los votos) y el peronista disidente Eduardo Duhalde (12,16 %), seguidos por el socialista Hermes Binner [illegible], la oposición aparece fuertemente fragmentada.

"Hubo una dispersión del voto opositor. La gente, para generar una alternativa de cambio, necesita tener la creencia de que está votando por alguien que puede disputar el poder. La oposición no logró construir esta sensación en el inconsciente colectivo", apuntó Arias.

Morales sospecha que EEUU conspira en su contra

LA PAZ (EFE).- El presidente de Bolivia, Evo Morales, apuntó la posibilidad de que la Agencia Estadounidense para el Desarrollo Internacional (Usaid) está detrás de las protestas indígenas contra una carretera, informaron hoy medios locales.

"Ojalá las organizaciones no gubernamentales (ONG) no estén financiando para oponerse a las políticas de integración de Bolivia. El día que sepamos, esperemos a ver la forma de cómo frenar esta clase de conspiración mediante las ONG. A lo mejor, como siempre, Usaid está por ahí", dijo Morales.

El mandatario, que hizo estas declaraciones en la ciudad central de Cochabamba, también tildó de "política" la marcha iniciada este lunes por centenares de indígenas de la Amazonía, occidente, oriente y sur del país, que pretenden recorrer en un mes más de 500 kilómetros desde la ciudad de Trinidad hasta La Paz.

Los indígenas han pedido dialogar directamente con Morales para pedirle que detenga la construcción de la ruta, financiada con un crédito brasileño, que atravesará el Territorio Indígena Parque Nacional Isiboro Sécure (Tipnis), zona de 12.000 kilómetros cuadrados que posee una rica fauna y flora.

La carretera, que tendrá más de 300 kilómetros entre la Amazonía y el centro del país, es construida por la empresa brasileña OAS y demandará una inversión de 415 millones de dólares, de los que 332 millones son financiados por Brasil.

E-Verify en español: Inmigrantes podrán revisar su estatus

(Viene de la Pág. 1-A)

que el que usan las empresas para confirmar el estatus migratorio de sus empleados, todo trabajador mayor de 16 años introduce sus datos en "E-Verify", que los coteja con las bases de datos del Seguro Social y el Departamento de Seguridad Nacional (DHS).

"El programa permitirá que la gente se entere de si hay algún error o discrepancia en sus archivos y qué pasos deben dar para corregirlos, ya sea con el Seguro Social o el DHS", dijo a Efe Luis Figueroa, portavoz de la USCIS.

Según Figueroa, hasta el pasado 6 de agosto, 283.173 empresas se han inscrito en "E-Verify", que en su conjunto representan a 900.000 sitios de empleo en todo el país. En lo que va del año fiscal 2011 (de octubre a septiembre), "E-Verify" procesó más de 14,2 millones de solicitudes para la verificación de datos migratorios.

Con la nueva ampliación, el servicio en inglés de "Self Check" ahora estará disponible en un total de 21 estados, entre éstos Arizona, California, Maryland y Nueva York, y en la capital estadounidense.

La meta de la USCIS es ampliarlo a todo el país para el segundo trimestre de 2012.

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El Condado de Miami-Dade celebrará una audiencia pública en su área para discutir los ajustes propuestos a los impuestos y tarifas. La Agencia de Administración y Presupuesto efectuará una presentación en cada una de las siguientes fechas y localidades:

Martes, 16 de agosto del 2011 • 7:00 pm	Jueves, 18 de agosto del 2011 • 7:00 pm
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Escuela Superior de Hialeah 251 East 47th Street Hialeah, FL 33013	Centro Comunitario William F. "Bill" Dickinson 1601 North Krome Avenue Homestead, FL
Lunes, 29 de agosto 2011 • 7:00 pm	
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Excluyen derechos a inmigrantes detenidos

(Viene de la Pág. 1-A)

Agrega que lo mismo que las advertencias Miranda para los sospechosos de crímenes, estas notificaciones ayudan a asegurar que "las declaraciones hechas durante el interrogatorio no son el resultado de coerción".

Destaca que a raíz de la resolución, "quienes no son ciudadanos que han sido arrestados ahora serán más vulnerables a presiones de funcionarios de inmigración y los jueces de inmigración enfrentarán problemas mayores para determinar si las declaraciones hechas durante el arresto son realmente voluntarias".

La directora del Centro de Acción Legal del Consejo, Melissa Crow, dijo que "la decisión destaca al sistema de justicia deficiente que se ha creado e impuesto a los inmigrantes en Estados Unidos. "La decisión de la Junta hace que las notificaciones no tengan prácticamente valor y hace que sea menos probable que los inmigrantes mantengan silencio cuando se les interroga y que sea menos probable que reclamen su derecho a un abogado".

La Junta de Apelaciones de Inmigración es el tribunal administrativo de mayor rango en materia de inmigración y nacionalización y sus decisiones pueden ser revisadas por tribunales federales o el Secretario de Justicia.

El Centro de Acción Legal trata de aumentar la responsabilidad de las agencias gubernamentales que administran las leyes de inmigración para que interpreten las normas respetando los derechos constitucionales y humanos.

Le rêve de Jason

Une dépêche de HPN datée du mercredi 10 Août 2011 nous apprend que *le plan de reconstruction de Port-au-Prince commandé par la mairie de la capitale a été présenté mercredi en présence notamment des autres maires de la région métropolitaine, lors d'une rencontre à l'hôtel Karibe.* Le maire de Port-au-Prince a donc pu réaliser cette présentation prévue pour la semaine précédente, mais qui avait dû être renvoyée pour cause de cyclone.

Je n'ai malheureusement pas pu me rendre au Caribe ce jour-là, je dois donc m'en tenir, si je veux me faire une première opinion, à ce qu'en dit la presse. *Le plan préparé par un groupe de 40 experts haïtiens, des ingénieurs, architectes, urbanistes du Centre haïtien de recherche en aménagement et en développement propose une capitale moderne avec un centre-ville complètement rénové doté d'un tramway et d'un bord de mer complètement réaménagé pour en faire une zone touristique et de loisirs.*

Si je comprends bien, on est loin de ce projet fumeux de faire de Port-au-Prince une sorte de Dubaï, dont je m'étais moqué dans le premier numéro du journal paru cette année (voir **Ils sont incorrigeables** in : HEM, Vol. 24, # 50 du 05-11/01/2011). Malheureusement je me vois obligé de faire reprendre une de mes critiques à l'endroit du « projet Dubaï » : *Or ce que j'ai vu, sur le croquis que j'ai reçu, ce sont des investissements massifs dans l'aire de Port-au-Prince, qui n'auront d'autre résultat que d'accroître l'attraction de la capitale sur la population du reste du pays, accélérant l'exode vers Port-au-Prince, qui deviendra encore plus invivable qu'il ne l'est actuellement* (voir **Faisons un rêve** in : HEM, Vol. 24, # 51 du 12-18/01/2011). Et comme je suis, moi aussi incorrigeable, je suis revenu à la charge à l'occasion de ma visite au Fort Drouet : *On va reconstruire Port-au-Prince ; on va faire, et ce n'est pas moi qui ai utilisé le terme mais un des critiques enthousiastes, une belle « vitrine ». Oui une vitrine, et derrière cette vitrine, on continuera à avoir une population obligée de vivre dans des conditions infra-humaines.* (voir **Le fort Drouet et l'habitation Dion** : in HEM, Vol. 25, # 27 du 27/07-02/08/2011).

La raison de cette obstination est que je suis obligé de constater que nous sommes en train de rater l'occasion de tirer conséquence des enseignements du tremblement de terre, à savoir que, s'il a été tellement meurtrier, c'est parce que, avec notre insouciance habituelle, nous avons permis cette insupportable concentration de population dans la zone métropolitaine. Dès notre premier papier, au début de février 2010, nous avions, à la FONHDILAC indiqué ce qui devait être la base même de la refondation que nous proposions.

Il s'agissait d'un aménagement du territoire, visant une répartition plus équilibrée de la population sur l'ensemble du territoire de la République, par le moyen du développement de pôles de croissance doté de tous les services de base et dynamisés par l'exploitation du potentiel économique des zones où sont situés ces pôles de croissance, qu'il s'agisse d'agriculture, d'exploitation forestière ou minière, de potentiel touristique, etc.

Nous ne sommes pas les seuls à choisir cette orientation. En mettant de l'ordre dans ma boite à lettre électronique, j'ai retrouvé un article de Jean Erich René intitulé Aménager l'espace haïtien dont je me fais le plaisir de citer quelques passages : *En cette période particulièrement troublée de l'histoire nationale, nous vivons des heures enténébrées par des événements malheureux qui nous frappent coup sur coup tout en nous inspirant un sentiment de découragement et d'abandon. … Faisons plutôt appel au bon sens pour restaurer de manière intelligente notre espace vital détruit à cause de notre comportement anarchique. … Une analyse fine de la problématique de l'environnement haïtien met à l'index la surpopulation comme la cause causante. En effet durant ces deux dernières décennies on observe une explosion démographique et un mouvement migratoire intense de la campagne vers la ville et des centres urbains vers la Capitale. Il en résulte donc un déficit de la production agricole et une augmentation de la consommation qu'on doit compenser par l'importation. Il s'en suit un déséquilibre de la balance commerciale diagnostiquée par la décote de la gourde.*

Je me suis beaucoup amusé en lisant l'hommage qu'il fait à Hubert de Ronceray dans ce contexte : *En effet, pour assurer la prise en charge globale des problèmes relatifs à la croissance de la population tels que éducation, santé, environnement etc. le Leader du GFCD ou GRAND FRONT DE CENTRE DROIT prévoit la mise en place d'une Unité Tactique de Développement (UTD) dans chaque département géographique. Aussi nous confesse-t-il : « Chaque Village UTD comprend le bureau du CASEC et au minimum une école, un dispensaire, une église, une banque, une place publique, une salle de spectacle, un terrain de jeu, un marché, une piste d'atterrissage pour hélicoptère ou avion léger, un cimetière, etc. L'UTD devient finalement un établissement public, un cadre social endogène vecteur de décentralisation, de déconcentration, de participation pour la croissance de la production nationale. »*

Je ne suis pas très informé du programme politique de feu mon collègue sociologue, mais quand on lit ce passage concernant les UTD, on retrouve quelques éléments de ces pôles de croissance que nous préconisons à la FONHDILAC. En ce qui concerne Jean Erich René lui-même, il y a une information que j'avais réservée pour la fin : l'article que je viens de citer date de novembre 2008 ! Ce qui confirme une opinion que j'ai déjà émise, à savoir que le tremblement de terre n'a été qu'un révélateur d'une situation qui existait bien avant lui et que les plus clairvoyants avaient diagnostiquée, et pour laquelle ils avaient identifié des pistes de solution.

Pour revenir au maire de la capitale, *« Ce rêve d'un nouveau Port-au-Prince est possible »*, a-t-il déclaré, lors de la présentation du projet, car cela ne coûtera que la bagatelle de 3,3 milliards de dollars ! Monsieur le Maire, que vous caressiez des rêves grandioses pour la ville dont vous avez la charge est tout à votre honneur, mais je dois vous dire que, avant d'être port-au-princien natif-natal, je suis haïtien, et que pour moi, avant de reconstruire la « vitrine », il faut commencer par refonder le pays lui-même.

Bernard Ethéart

Vers la côte Sud d'Haïti

En route pour Roche-à-Bateau

Roche-à-Bateau, commune de l'arrondissement des Côteaux se situe à 24 km à l'ouest des Cayes. Cette ville aux délices et l'hospitalité légendaire a été fondée en 1800 et a une superficie 65.11km2 pour une population 19.085 selon une estimation datée de 2002.

Nous sommes le jeudi 28 juillet 2011. En route ! Nous sommes en route pour la côte Sud. Finie la traversée de Port-au-Prince, ville agenouillée depuis le 12 janvier et accablée depuis par différents problèmes d'urbanisation. Nous voici en direction des Cayes, la métropole du Sud, méconnaissable dans ses montagnes d'ordures et son déluge de taxis-motos.

Vitesse et prudence dans les virages ! En traversant Saint-Louis du Sud jusqu'à Roche-à-Bateau notre destination, nous léchons de nos yeux l'allée des palmistes et le déploiement des bananiers verts. Notre attention reste par moments suspendue à la beauté des vagues et à l'éblouissement permanent des rivages.

C'est déjà la fin d'après-midi, le soleil descend lentement à l'orient et nous sommes aux portes de Roche-à-Bateau. Stop. On rend une première visite de courtoisie à quelques Roche-à-Batelais.

On redémarre. Arrêt final : la résidence des Tessono, notre quartier général.

Roche-à-Bateau est en plein dans son 8e festival culturel, une initiative de Corabel (Coalition roche-à-batelaise pour l'expansion locale), organisation assez impliquée dans le développement de la ville.

Pendant la matinée du vendredi 30 juillet, nous avons décidé d'aller faire une escapade aux Anglais, ville connue pour ses temples vodou, ses bocors aussi puissants que les dieux de l'Afrique-Guinée. Ville admirée aussi pour ses rivières, ses sources et ses fontaines ! Tout au long de mon adolescence, des histoires les unes plus extraordinaires que d'autres ont ouvert mes yeux sur les mystères du pays en dehors.

Prise en sandwich entre Port-Salut et les Coteaux,

Port Salut, considérée généralement comme la plus belle plage d'Haïti

Roche-à-Bateau s'est souvenue de sa mémoire polonaise et a entendu faire revivre pendant le festival les danses et musiques aux survivances encore polonaises.

Il existe un bonheur vivrier sur la terre roche-à-batelaise, chérie par ses natifs (ves) d'ici et de l'autre bord de l'océan, qui travaillent pour en faire bientôt un vrai joyau.

Les maisons en toits coniques plantées au bord du littoral ou construites dans des futaies verdoyantes, captent immédiatement les regards.

Samedi 30 juillet. Les communautés roches-à-batelaises d'Amérique du Nord (Boston, Miami, Montréal) entre autres) présentes au festival ont évalué leur assistance à leur ville bien aimée.

Les festivaliers occupent le bord de mer. Musique. Danse. Et baignades. Fruits et produits artisanaux se négocient. Le temps d'un intermède, nous avons fait une virée à Port-Salut, une destination exemplaire.

Roche-à-Bateau, elle, dispose de sa plage publique faite de quelques installations touristiques style « paradis terrestre taino ». Un merveilleux village de pêcheurs côtoie cette jolie plage bombardée de coquillages et de sables ultramarins.

Cette ville aux rues propres jouit la nuit de la lumière électrique et s'animent en saison de vacances en des fêtes improvisées.

Chaque soir, on dormait dans l'ambiance musicale des vagues et des oiseaux !

Dimanche 31 juillet. Après un petit déjeuner copieux (Bananes, ignames aux morues, le tout accompagné de jus naturel) nous avons bouclé nos valises. Destination Port-au-Prince.

Nous aurons gardé en mémoire nos soirées de disco, nos baignades, nos promenades au sein de notre ville d'accueil.

Selon Antoine Delille, l'un des membres de Corabel, « Un plan de reboisement des mornes roche-à-batelais et un programme de protection de ses sites naturels sont actuellement à l'étude afin de renforcer les potentialités de cette merveilleuse ville côtière. »

Dominique Batraville

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MADI 16 OUT 2011 • 7:00 pm	JEDI 18 OUT 2011 • 7:00 pm
Miami Arts Museum 101 West Flagler Street Miami, FL 33130	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134
MADI 23 OUT 2011 • 7:00 pm	**MADI 24 OUT 2011 • 7:00 pm**
Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	William F. "Bill" Dickinson Community Center 1601 Krome Avenue Homestead, FL

LENDI 29 OUT 2011 • 7:00 pm
Doral Middle School
5005 NW 112 Avenue
Miami, FL

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Jean Claude Bajeux
ou une difficile traversée du désert politique haïtien

(BAJEUX – suite de la 1ère page)

dont on disait à mi-voix qu'elle avait été exterminée par la milice civile du régime, les infames tontons macoutes.

Forcé à l'exil à notre tour en 1980, je rencontrerai Jean Claude Bajeux à Porto-Rico l'année suivante lors d'une réunion de la Société Interaméricaine de Presse (SIP) à laquelle nous avait convié notre ami le journaliste Bernard Diederich, lors directeur du bureau de Times à Miami.

Il avait laissé la prêtrise, s'était marié, mais pour rester un militant plus actif que jamais.

Avec un autre ancien prêtre et intellectuel engagé corps et âme, Laennec Hurbon, les deux m'embarquèrent dans une équipée nocturne à San Juan chez tout ce que Porto-Rico comptait de militants dans la lutte pour s'débarrasser Haïti du régime sanguinaire.

Je fis ainsi la connaissance de Pierre 'Popo' Rigaud, un autre nom qui nous avait fasciné pour faits de résistance lors des invasions montées dans les années 1960 depuis la République dominicaine voisine.

Le Jean Claude Bajeux rencontré à Porto-Rico était plein de jeunesse et encore avide d'en découdre. Il était lors proche de l'homme politique Lesly Manigat. Non seulement pour avoir enseigné tous les deux dans des universités de la Caraïbe. Mais surtout parce que depuis le Venezuela dont il bénéficiait du support gouvernemental, Manigat entraînait des forces militaires pour une éventuelle action de guérilla en Haïti.

Jean Claude Bajeux était tout naturellement proche des Pères spiritains Antoine, Adrien et William Smarth qui dirigeaient un centre communautaire à New York engagé aussi bien dans l'assistance aux réfugiés que dans la lutte politique.

Il était comme un frère pour le père Max Dominique, enseignant et poète tous les deux. Mais là où Max est un 'enfaûmine provocateur', au sens dadaïste du mot, qui interpella l'ex-empereur centre-africain Bokassa 1er alors que celui-ci faisait le paon devant le clergé de son pays, faisant mettre à la porte les ex-Pères du Petit Séminaire Collège Saint Martial qui avaient été expulsés eux aussi d'Haïti en 1969 et qui du coup se retrouvèrent à nouveau en quête d'une terre d'asile.

Jean Claude Bajeux lui concevait d'abord la lutte comme organisation.

N'hésitant pas à s'éloigner de ses camarades Adrien, Smarth et Max Dominique pour rejoindre l'idée des camps de guérilla de Manigat. Mais que celui-ci ne tarda point à abandonner. Sans trop d'explications.

Parce que Jean Claude Bajeux, contrairement aux autres, avait fait son apprentissage à chaud. Lorsque la lutte politique n'était pas encore devenue une simple affaire de pétitions qui ne valent que par le renom de ceux qui y apposent leur signature mais signifiait essentiellement la lutte armée. Des petits groupes entraînés à la frontière pour harceler la dictature haïtienne bien armée par les Etats-Unis dans le cadre de la Guerre froide.

C'est la rencontre avec les frères Baptiste, des combattants sans peur et sans reproche, dont Bernard Diederich magnifie le courage dès son premier tome sur la dictature Duvalier, 'Papa Doc et les tontons macoutes'.

Un autre visiteur important, le romancier anglais Graham Greene, qui achevait son livre qui fera tant grincer des dents à Papa Doc et qui est devenu un classique de la littérature politique haïtienne, 'Les Comédiens'.

En 1965, les Etats-Unis entreprirent une intervention armée en République dominicaine pour mettre fin à une insurrection civilo-militaire (l'Affaire Caamaño). En même temps, ordonnant le démantèlement des camps haïtiens à la frontière considérés comme un facteur de troubles.

Bajeux retrouva l'existence d'exilé sans patrie, errant de port en port.

Pour se fixer enfin à Porto-Rico. Marié à Sylvie Tourdeau, dont le premier époux (Wadestrandt) a été lui aussi assassiné sous la dictature.

Jean Claude Bajeux lors des manifestations politiques qui ont conduit au renversement par la force du président Aristide en 2004

Enfin Jean Claude Duvalier est renversé le 7 février 1986. Après trente ans d'une dictature de fer, père et fils, régnant sans partage.

Jean Claude Bajeux est l'un des premiers à regagner Haïti.

Alors qu'il vient de mourir à 79 ans, le 5 Août 2011, c'est un peu de notre adolescence (vécue sans avoir été vécue) qui disparaît aussi. Le temps des martyrs avant celui des héros – découvert seulement en exil, lorsque sorti de la prison Haïti avec une mitraillette dans le dos, et trop tard parce que seulement dans les livres.

Voire le temps aujourd'hui de nos politiciens ! Celui du monde fini. Littéralement.

Pourtant Jean Claude Bajeux n'a jamais fait allusion publiquement à l'assassinat de sa mère et de deux sœurs et deux frères par le régime monstrueux qui a régné en Haïti de 1957 à 1986.

Comment a-t-il géré cette souffrance ? La plus cruelle de toutes. Est-il arrivé par un effort surhumain à la transformer en une forme de rédemption ? Une cause, une aspiration, la plus haute. Il était encore prêtre. La seule alternative : marier sa propre souffrance intimisquement intensément avec celle du plus grand nombre.

Est-il entré dans la lutte politique, pour répéter Malraux, comme on entre en religion. En laissant toutes les amarres !

Mais il y a mieux que la lutte politique, surtout quand celle-ci ne débouche que sur presque autant de malheurs, c'est celle pour le respect des droits humains, aussi universels que possible, à laquelle Jean Claude Bajeux s'est totalement dévoué dans les dernières années de sa vie.

Cependant un tel engagement, si proche du sacré, et dans un milieu politique aussi décevant ne va pas sans heurts et sans blessures.

En même temps que force, est de s'accrocher désespérément à son idéal pour ne pas sombrer avec celui-ci.

On devient alors, comme on dit, difficile à vivre.

Nous percevions ce radicalisme chez Bajeux depuis cette première rencontre à Porto-Rico où il reprochait amèrement à 'Bernie' (Diederich) d'avoir accepté d'interviewer le dictateur et son épouse Michèle Bennett Duvalier. Cela peu avant le crackdown du 28 novembre 1980 qui mit fin à cette période dite de 'libéralisation'.

Il sera le traducteur principal de la série d'ouvrages consacrés par Diederich à la politique haïtienne (de 1950 à nos jours).

C'est le même radicalisme qui fait probablement aussi que peu de politiciens aient assisté à la cérémonie à sa mémoire le mercredi 10 Août écoulé à Port-au-Prince. Ni ceux proches d'Aristide qu'il n'a pas épargné (accusant ce dernier d'avoir 'dévoyé' la lutte populaire).

Ni les tombeurs d'Aristide alors qu'on le présente comme un leader spirituel du mouvement qui avait emporté ce dernier en février 2004.

Mais au dernier moment, il n'y avait qu'à voir le visage de Jean Claude Bajeux pour réaliser combien il vivait mal toutes ces contradictions.

Il avait enfin le visage qu'il s'est gardé de montrer depuis l'assassinat de sa famille par Duvalier.

Celui du martyr.

Marcus, Mélodie FM

Kidnapping : Arrestation de Emile Augustin, membre de l'USGPN

(KIDNAPPING – suite de la page 3)

tion à éradiquer de son sein ceux qui n'y ont pas leur place », a déclaré le commissaire François Dossous, responsable de la Cellule Contre Enlèvement.

Il a été établi également que Mme Sony Bastien, veuve de Sony Bastien, ancien président directeur de Radio Kiskeya, enlevée le 18 mars 2011 et libérée par la suite contre rançon, a été une des victimes de ce réseau de criminels. Le véhicule de Mme Sony Bastien a été retrouvé chez la copine d'Emile Augustin. Selon la police il circulait à bord du véhicule, ayant seulement pris le soin d'enlever la plaque d'immatriculation. Tous les papiers ont été retrouvés dans le véhicule, toujours au nom de la victime. Son badge de policier lui avait certainement permis de franchir sans inquiétude les points de contrôle, reconnaît François Dossous.

Une perquisition effectuée au domicile d'Emile Augustin a permis de retrouver de nombreux objets appartenant à d'anciens otages. Des sources proches de l'enquête laissent croire que d'autres personnes impliquées dans ce réseau seront bientôt appréhendées. La police n'a pourtant pas indiqué si d'autres policiers seraient impliqués.

Mélodie Matin sur 103.3 fm avec Marcus

REYINYON PIBLIK Sou Afè BIDJETÈ Enkli Taks ak Frè yo pou Ane Fiskal 2011-2012 Bidjè Pwopoze an

MIAMI-DADE COUNTY

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MADI 9 OUT 2011 • 7:00 pm	**JEDI 11 OUT 2011 • 7:00 pm**
Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157	Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
MADI 16 OUT 2011 • 7:00 pm	**JEDI 18 OUT 2011 • 7:00 pm**
Miami Arts Museum 101 West Flagler Street Miami, FL 33130	Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

MADI 23 OUT 2011 • 7:00 pm
Hialeah Senior High School
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Retombées pour nous aussi des coupes budgétaires décidées par Washington

PORT-AU-PRINCE, 5 Août - Aux Etats-Unis ce sont les plus pauvres qui paieront les conséquences de la crise actuelle de la dette, disent les journaux.

Nous ne pouvons donc être plus généreux envers ceux d'ailleurs s'empresseront de dire les plus radicaux des Républicains qui ont actuellement le vent en poupe.

Le président Barak Obama et le Congrès ont finalement trouvé un accord pour relever le plafond de la dette américaine, autrement dit pour que l'Etat américain puisse emprunter encore plus d'argent afin d'éviter que le pays ne se trouve dans une situation où il ne pourrait plus régler ses dettes. En ni mot, la faillite !

Le plafond de la dette devrait être relevé de 2.000 milliards de dollars. En contrepartie les dépenses budgétaires seront réduites de 2.400 milliards.

Plus encore, une commission bi partisane (composée de parlementaires républicains et démocrates) est créée pour poursuivre les coupes budgétaires partout où il y a lieu.

L'objectif est de réduire de 1.2 trillion de dollars en l'espace de 10 ans les dépenses dans tous les programmes gouvernementaux, aussi bien militaires que non militaires, sociaux, sans exception.

La santé n'est pas épargnée. Sont en cause plus de 50 millions de personnes dont les soins de santé sont financés par un programme fédéral, le Medicaid.

Un cercle vicieux ...

L'économie américaine se trouve dans un cercle vicieux. Le pays s'endette de plus en plus, mais sa croissance n'augmente pas pour autant. Même les taux de croissance de trimestres antérieurs qui ont été revus à la baisse. Manque de performance signifiant incapacité à générer des emplois, un taux de chômage toujours au-dessus de la barre fatidique de 9%. Etc.

Cependant nous parlons des Etats-Unis, le pays qui symbolise la richesse matérielle et le premier gendarme de la planète.

Aussi premier paradoxe, les Américains sont-ils prêts à sacrifier leur mode de vie défini par l'expression 'société de consommation' ? En tout cas, on n'en parle nulle part.

Penser que les Britanniques étudient la possibilité de repousser aujourd'hui l'âge de la retraite à 70 ans !

Aux Etats-Unis, il est de 65 ans. En France, 62 ans.

Un nouvel anti-interventionnisme (!)

La semaine dernière, les chefs du Pentagone (ou département de la défense) étaient devant les commissions correspondantes du Congrès pour défendre ceux des programmes militaires qu'ils estiment incontournables. Les Etats-Unis sont engagés sur plusieurs fronts : l'Irak, mais surtout l'Afghanistan et maintiennent des forces de frappe pratiquement en permanence à tous les points (économiquement et militairement) les plus stratégiques de la planète. On comprend mieux la prudence américaine dans la grave crise politique que traversent les nations arabes comparée à l'esprit va-t-en-guerre de la France de Nicolas Sarkozy. Si le fameux 'printemps arabe' venait à prendre une tournure mettant en danger la paix internationale, que feraient les Etats-Unis ?

Est-ce que la seule superpuissance de la planète se replierait frileusement sur elle-même pour raisons de difficultés économiques, prônant un nouvel anti-interventionnisme. Par la même occasion, risquant de laisser la place à l'émergence d'une autre puissance de remplacement ?

Nouveaux pays émergents ...

Et d'où viendrait celle-ci ? De l'Union européenne, elle aussi rongée par la même crise économique ?

On plutôt des nouveaux grands pays émergents, dont la Chine, l'Inde, le Brésil qui affichent quant à eux des taux de croissance absolument insolents etc.

Quelle position occuperaient sur cette nouvelle carte du monde des nations aussi conflictuelles que l'Iran, le Pakistan, le Venezuela !

Mais aussi Israël.

Or, tenez vous bien, est-ce que ladite société de consommation américaine est viable sans la superpuissance militaire américaine !

L'aide au développement ...

Et puis il y a enfin l'aide étrangère américaine ou aide publique au développement - même si de tous les pays membres de l'OCDE (Organisation de coopération et de développement économiques), les Etats-Unis se révèlent celui qui consacre la plus faible part de son PIB (produit intérieur brut) à l'aide au développement (0,16%).

En chiffres, cela paraît un peu plus imposant : 21,7 milliards.

Outil de l'USAID, CHF International, le programme Winner pour l'agriculture.

Ainsi que les milliards promis pour la Reconstruction après le séisme du 12 janvier 2010.

Oui, au-delà des bulletins de nouvelles, il y a matière pour nous aussi à réflexion !

Mélodie 103.3 FM, Port-au-Prince

Etats-Unis : "Les plus pauvres vont faire les frais de la crise de la dette"

LEMONDE.FR | 03.08.11

Au terme d'une âpre bataille entre démocrates et républicains, le relèvement du plafond de la dette américaine a été voté mardi 2 août par le Sénat. Le président Barack Obama a promulgué le texte dès son adoption par les deux chambres du Congrès. L'accord autorise le Trésor à relever de 2 100 milliards de dollars le plafond de la dette, repoussant ainsi le risque d'un défaut de paiement. Le plan de réduction des dépenses publiques de 2 500 milliards d'euros, approuvé par le Congrès, n'a pourtant pas rassuré les marchés.

Henri Sterdyniak est directeur du département "Economie de la mondialisation" à l'OFCE et professeur à l'université Paris-IX Dauphine. Il dénonce un texte qui "fait supporter l'ajustement aux plus pauvres".

Le compromis trouvé entre républicains et démocrates est-il de nature à rassurer les marchés et les agences de notation ?

Il y a peu de risques pour que les agences de notation baissent la note (AAA, la plus élevée) attribuée aux Etats-Unis. Ces agences savent que le risque de défaut de paiement et de faillite est purement théorique : en cas de menace de faillite, la Fed (réserve fédérale) a les moyens d'intervenir pour financer la dette. En outre, le pays peut créer de la monnaie.

En réalité, le danger pourrait être politique : on peut imaginer qu'à l'avenir le mouvement conservateur du Tea Party paralyse le système en refusant tout compromis. Une agence pourrait prendre cette possibilité en compte pour dégrader la note américaine. Mais il y a peu de chances que cela arrive. Normalement, un pays qui crée sa propre monnaie a les moyens de rembourser sa dette.

Toutefois, une autre conclusion de ces quelques semaines de crise est que les Etats-Unis ont révélé leur fragilité à la face du monde : ils sont désormais moins fiables pour les investisseurs et auront du mal à encaisser un nouveau choc. Cet épisode a mis certains risques en évidence, accentués lorsque le Parlement et le président ne sont pas de la même couleur politique.

Sur le fond, l'accord vous paraît-il bon ?

Non, car il enferme la politique budgétaire américaine dans un carcan. Le texte ne prévoit pas de hausse d'impôt, ce qui enlève toute marge de manœuvre aux gouvernants pour soutenir l'économie, développer l'assurance maladie, lutter contre le chômage. Au final, ce sont les plus pauvres qui vont supporter l'ajustement, alors même que l'une des causes de la crise aux Etats-Unis, c'est la trop faible consommation, ou plutôt la trop forte consommation à crédit.

La tendance est même plus à la baisse de la protection sociale qu'à l'augmentation des impôts visant les plus riches. A court terme, il n'y a aucune chance pour que les impôts augmentent. C'est le point sur lequel la majorité des républicains ne céderont pas.

L'existence des aides sociales comme le programme Medicare peut-elle être menacée ?

La sécurité sociale américaine est fragile car elle ne suscite pas d'adhésion populaire massive. La crise a montré que ce système était protecteur et facteur de cohésion sociale, mais son poids sur les finances publiques l'affaiblit dans l'opinion.

Aux Etats-Unis, le système des aides sociales est remis en cause lors de chaque élection. Le pays n'est donc pas protégé contre un accident politique qui verrait la droite républicaine les supprimer. Les démocrates sont des défenseurs timides du système, ce qui rend l'équilibre fragile.

La solution de long terme face aux difficultés budgétaires serait une reprise de la croissance. En prend-on le chemin ?

Les Etats-Unis sont dans une impasse. On l'a dit, l'économie américaine a besoin d'une plus grande consommation des plus pauvres, ce que ne va pas favoriser l'accord conclu sur la politique budgétaire.

Ils ont aussi besoin d'une croissance impulsée de l'extérieur, ce qui passe par une demande plus forte de la part de la Chine et des pays asiatiques. La seule marge de manœuvres des Etats-Unis pour être plus compétitifs en Asie est de faire baisser le dollar, de chercher un rééquilibrage des taux de change à l'échelle mondiale. Ils n'ont pas toutes les cartes en main.

Propos recueillis par Hugo Domenach

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Haïti : Déménagement linguistique

samedi 30 juillet 2011
Par Yves Dejean [1]

Soumis à AlterPresse – juillet 2011

Maturation et spontanéité linguistiques

Les recherches et les progrès en linguistique de la seconde moitié du vingtième siècle ont mis en lumière l'acquisition naturelle et rapide de la ou des langues de leur environnement par tous les enfants normaux dès leur naissance (et même avant, à en juger par les recherches récentes de Jacques Mehler and Emmanuel Dupoux sur l'acquisition *in utero*, voir Mehler J. Dupoux E. 1994. *What Infants Know, The New Cognitive Science of Early Development*. Cambridge, MA : Blackwell). La réalité et la nature de ce phénomène humain universel contrastent vivement avec l'apprentissage d'une langue étrangère par des personnes qui se donnent la peine de l'étudier. Cet apprentissage est souvent laborieux, lent, incomplet, boiteux et sujet à régression.

Quand on propose l'apprentissage du français à plus de huit millions de créolophones unilingues d'Haïti comme une entreprise obligatoire dans un système scolaire, il est nécessaire de réfléchir sérieusement à sa possibilité, sa praticabilité et son coût en temps, efforts, matériel, argent et enseignants. L'examen de cet aspect du problème semble totalement ignoré ou escamoté par les auteurs d'un livre récent *L'Aménagement linguistique en Haïti : Enjeux, défis et propositions* (par Robert Berrouët-Oriol, Darline Cothière, Robert Fournier et Hugues St-Fort, Éditions du CIDHICA et de l'Université d'État d'Haïti, 2011). Ces auteurs semblent considérer cet apprentissage obligatoire du français comme quelque chose qui va de soi, comme la vaccination de toute une population menacée par une épidémie pour laquelle on possède un vaccin efficace.

Les auteurs du livre annoncent « l'entrée dans la plénitude des langues », créole et français. C'est une belle formule pittoresque, mais sans contenu substantiel et qui minimise ou méconnaît la différence radicale de deux processus dont l'un, l'acquisition d'une langue maternelle, n'est et ne peut être l'objet d'aucune législation, faisant partie du développement naturel de tout organisme humain.

Mon examen dans cet article se veut une critique rigoureuse de l'ouvrage. Une première remarque attire l'attention sur les limites et carences probables, voire inévitables, d'un aménagement linguistique conçu hors d'Haïti, favorisant certaines **omissions**.

On notera comme très sérieuse l'**omission de quatre études** (du type « feasibility studies ») qui devraient se faire en préalable pour éclairer les possibilités de l'apprentissage du français par le peuple haïtien.

Premièrement : l'omission d'une étude des caractéristiques de l'apprentissage d'une nouvelle langue, hors du milieu de vie et d'activité des intéressés, par une masse de locuteurs unilingues du créole dont au moins trois (3) millions sont totalement illettrés. Cet apprentissage se ferait en l'absence de grandes facilités structurelles. Une telle carence signifie :

• l'absence d'un grand nombre d'enseignants qualifiés et, bien sûr, de spécialistes de l'enseignement du français ; l'absence de contact avec des parents, des proches ou des amis adultes qui soient à la fois créolophones et francophones ;

• l'absence presque totale de contact avec des locuteurs natifs du français ; manque général d'accès, ou accès très restreint, à des instruments pédagogiques modernes (magnétophones, vidéos, ordinateurs) ;

• absence d'un environnement familial ou académique propice à l'étude : absence de chaises, tables, tableaux, étagères pour livres, cahiers, stylos, crayons, dictionnaires ; rareté extrême de locaux bien équipés pour la majorité des élèves fréquentant une école ;

• participation d'un nombre considérable, probablement majoritaire, d'enfants, de jeunes et d'adultes sous-alimentés ;

• éclairage électrique insuffisant et irrégulier, même en milieu urbain et presque inexistant en milieu rural.

Deuxièmement, l'omission d'une estimation de la **durée prévisible normale** d'un apprentissage linguistique efficace d'une langue seconde. Combien de temps faudra-t-il en moyenne par jour, par semaine, par mois, par année, pour arriver à la possession solide et durable d'une langue non pratiquée dans le milieu ambiant de vie ? Peut-être cinq à dix ans d'étude sérieuse ? Par quel tour de force peut-on combiner un programme scolaire chargé dans la langue maternelle d'une masse d'enfants unilingues créolophones et l'étude parallèle, efficace, donc consommatrice de temps, d'une langue étrangère à la vie et aux activités quotidiennes du milieu créolophone ambiant ?

Troisièmement, l'omission d'une étude sérieuse de la **rétention** d'un système linguistique péniblement appris, rarement maîtrisé, dans un milieu créolophone à cent pour cent. En 1963, après plusieurs années d'étude personnelle restreinte d'éléments d'hébreu biblique, j'ai suivi un cours intensif d'hébreu moderne au centre communautaire juif d'Ottawa (Jewish Community Center). Le professeur, une spécialiste venue d'Israël, a dispensé ce cours d'hébreu par l'hébreu (ivrit be ivrit) à un groupe de huit étudiants : sept hommes d'affaires juifs canadiens anglophones (projetant une visite en Israël) et moi-même. J'étais le seul à n'avoir jamais manqué une séance et à pouvoir consacrer un temps considérable chaque jour à l'étude personnelle de l'hébreu moderne et biblique. À la fin du cours je me tirais honnêtement d'affaire, au jugement de la spécialiste israélienne qui avait beaucoup apprécié mon assiduité et mon application. Au mois de septembre 1963, j'entrais dans le programme de maîtrise à l'Oriental Seminary (dont le nom a été modifié depuis) de l'université The Johns Hopkins University, Baltimore, Maryland, U.S.A., pour un an d'études intensives de l'hébreu biblique. En juin 1964 j'y ai obtenu la maîtrise (M.A) en hébreu biblique. J'ai depuis lors traduit une bonne partie des 150 psaumes et récemment le Cantique des Cantiques et les onze premiers chapitres du livre des Proverbes de l'hébreu en créole. Mais je suis incapable de tenir ou de comprendre une conversation en hébreu. Tout au plus je peux dire quelques banalités comme je l'ai fait il y a quelques mois en rencontrant une Haïtienne qui a vécu une partie de son enfance en Israël et qui parle l'hébreu couramment.

Quatrièmement, l'omission d'une étude s'appuyant sur une enquête touchant quelques centaines d'Haïtiens qui auraient péniblement acquis, après douze ans de scolarité en français, une bonne maîtrise du français oral et écrit et qui vingt ans après la fin de leurs études ont très peu de contact avec le français parlé et écrit. C'est le cas de nombreux boulangers, boutiquiers, chauffeurs de taxi, de tracteur, de transport, coiffeurs, cordonniers, couturières, infirmiers, mécaniciens, menuisiers, pâtissières, pompiers, tailleurs, techniciens de laboratoire, etc. **Sont-ils encore francophones ?**

Quatre études sérieuses, comme celles suggérées ci-dessus, auraient fait douter d'une pratique pédagogique possible et efficace qui permettrait à la **masse unilingue créolophone** d'aujourd'hui d'être remplacée dans une trentaine d'années par une masse **bilingue** créolophone et francophone.

Une autre étude sérieuse qui n'est pas proposée dans l'ouvrage devrait répondre à cette question : Pourquoi n'avons-nous pas en 2011 au moins un **demi million** de bilingues créolophones et francophones, en dépit du fait que l'enseignement scolaire s'est fait **en français** de tout temps ? Sans doute on dira, ce qui est exact, que cet enseignement n'a jamais été dispensé à la totalité, pas même à la majorité, probablement pas même à la moitié des enfants haïtiens d'âge scolaire. Cependant dès 1978, d'après les chiffres de Serge Petit-Frère « la population scolarisable » était de 1 121 251 (L'Education Haïtienne en Question, 1980 : 37). Les écoles publiques comptaient 280 187 élèves. Il n'y a pas de chiffres pour les écoles privées. On sait que déjà il y a 33 ans, le nombre d'élèves des écoles privées dépassait largement celui des écoles publiques. Or même en se contentant d'utiliser un nombre égal pour ces deux groupes d'écoles, on obtient un total dépassant le demi million. On peut penser que depuis 1978 la moitié des enfants du pays sont passés par un système scolaire axé sur la langue française, sans doute pas assez longtemps, et certainement pas soumis à un système d'enseignement miraculeux inexistant.

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DIASPORA : Pyram trente ans après !

MIAMI, 29 Juillet - Depuis l'aéroport de Port-au-Prince, ils nous cassent les oreilles. Horriblement. Sauvagement.

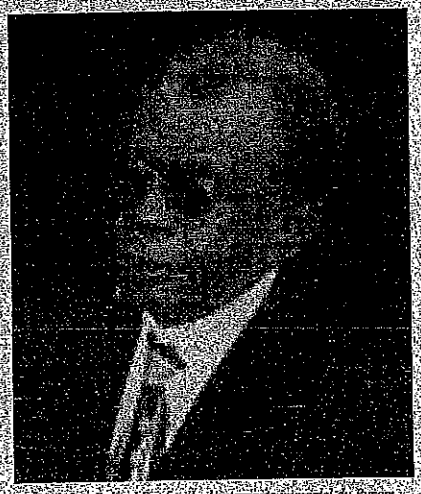
Ils, ce sont quatre jeunes hommes, dont l'un, qui paraît saoul on ne peut plus, n'arrête pas de critiquer à haute voix ce pays où rien n'a été fait depuis le séisme de 2010 et qui, Dieu merci, n'est plus le sien.

On espère embarquer le plus vite que possible pour cesser d'écouter de pareilles ânéries.

Mais voici que la bande des quatre nous poursuit jusqu'à dans l'avion. Et que c'est alors qu'ils s'en donnent à cœur joie.

Les raras, carnaval champêtre

L'auteur d'une pièce décrivant les mœurs en diaspora haïtienne, Franketienne



Le défunt Roland Dorfeuille, l'interprète immortel du Pyram de la pièce Pèlen Tèt

Pendant une heure et quarante cinq minutes, on sera soumis à ce supplice. Quatre individus débitèrent à plein tube. Racontant par le menu toutes leurs exhibitions, y compris amoureuses, pendant les 'fêtes champêtres' (saison estivale très courue en Haïti et constituée de célébrations de fêtes patronales, ensemble d'activités à la fois religieuses et profanes, et d'un bout à l'autre du pays).

Cependant c'est pour vomir en même temps leur dégoût d'un pays qui n'a plus rien à leur offrir… tandis que la vie est si belle au pays d'adoption. Les Etats-Unis, bien sûr. Même Little-Haïti qu'ils ne fréquentent plus, à en croire le plus excité des quatre, ne pouvant plus supporter ces maudits Haïtiens dans leur entourage.

Est-ce une blague, se demande-t-on ?

En tout cas nos quatre lascars, se prenant tout à fait au sérieux, continuent à pérorer, sans aucun égard pour les autres passagers, haïtiens ou étrangers, s'esclaffant, riant à perdre haleine de leurs propres remarques – de plus en plus bêtes, ne semblant nullement sensibles au dérangement qu'ils provoquent ni à la gêne de l'hôtesse de l'air qui n'ose rien leur dire. Tout le monde est renversé.

Les plus choqués ce sont bien sûr les autres passagers haïtiens qui ne veulent pas croire que ce genre d'energumènes puissent exister.

Et surtout qu'on n'y peut rien. Rien pour les ramener à la raison.

Mais cela nous fait penser, tiens, au Pyram de 'Pèlen tèt', la pièce de Franketienne.

Un Pyram, immigrant analphabète, qui, commençant à gagner quelques dollars en effectuant les boulots les plus ingrats, se prendrait à s'émerveiller sur son propre sort, qu'il estime le plus heureux du monde.

Comme la Perrette de la fable La laitière et le pot au lait. En un rien de temps, on se voit millionnaire. Et pourquoi pas, même ambassadeur des Etats-Unis en Haïti !

Disons, c'est Pyram trente ans après ! Le délire. Multiple. Haïti n'est pas sorti de ses malheurs. Bien au contraire. Conséquence alors que le personnage de l'œuvre théâtrale haïtienne la plus populaire des années 1970 se décrivait comme un analphabète de bonne volonté, aujourd'hui la mauvaise volonté de sa réincarnation est évidente.

Oui, que voulez-vous, voilà que, de notre côté, nous nous surprenons à revasser, partir bien loin, seul moyen d'échapper au chahut incompréhensible provoqué par ces malheureux.

Malheureux parce que tout ce cinéma c'est parce qu'on est là à les écouter, ce sont leurs frustrations qu'ils nous jettent aussi joyeusement au visage, y compris dans ce comportement irrationnel et provocateur de gamin qui mériterait une bonne paire de claques, en un mot c'est tout à fait la traduction d'une sorte de dépit amoureux.

Amoureux puisque leur plus beau souvenir, à les entendre, ce sont les fêtes champêtres chaque été se succédant dans tous les coins d'Haïti.

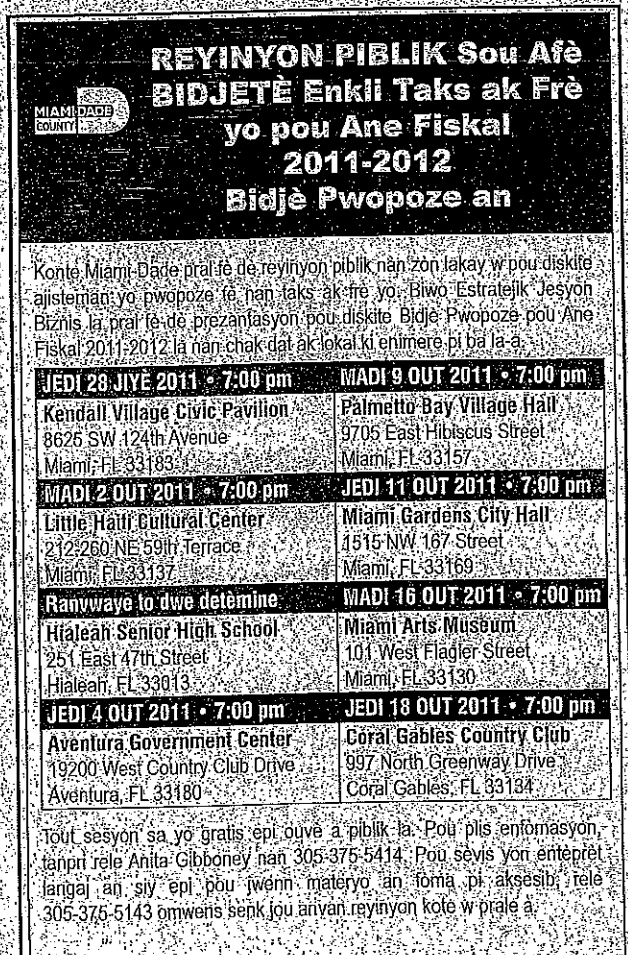
Mais ce n'est pas fini. On est arrivé. La queue devant les guichets de l'immigration. Devinez. Nos quatre lascars ne sont pas seulement enfin silencieux mais ils ont soudain perdu totalement la parole. Figurez-vous que l'un d'eux a voyagé en Haïti alors qu'il n'avait pas encore reçu sa carte de résident permanent et sans autorisation du service d'immigration.

Adieu veau, vache, cochon, couvée.

Passer gravé. Il ne sera pas déporté mais pour n'avoir pas respecté les règlements, trop pressé de revoir ce pays que cependant il dit exécrer, il passera au moins deux heures assis dans la salle de rétention de l'aéroport de Miami.

Marcus, Mélodie 103.3 FM

Illustration de la fable de La Fontaine, La laitière et le pot au lait



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SANTE

Les Algériennes se refont une virginité

En Algérie, les futures jeunes mariées sont de plus en plus nombreuses à se faire recoudre l'hymen, un business juteux pour les médecins mais aussi les escrocs du secteur.

Dans la voiture de tête, une femme, émue et paralysée par l'émotion est voilée de blanc et attend son sort, c'est la jeune mariée. Elle se dirige vers la salle des fêtes où le mariage aura lieu, très méditerranéen, avec foule d'invités, gâteaux, méchoucs et parades avec diverses tenues vestimentaires. La suite est connue : nuit de noces, puis réveil dans un nouveau statut, celui de femme mariée.

Tout est réglé jusqu'au moindre détail, et pourtant ce n'est pas aussi simple. Depuis quelques années, les hommes sont de plus en plus nombreux à exiger la virginité de leur épouse. Quand ils ne le font pas, ce sont leurs parents qui demandent un certificat de virginité à leur future belle-fille, étant dans l'impossibilité de vérifier par eux-mêmes. *«On est plus modernes*, explique en souriant un jeune marié, *avant, on devait sortir les vêtements tâchés de sang de la femme sitôt l'acte accompli.»*

Cette pratique a disparu mais les blocages restent tenaces. Heureusement, la médecine est là pour soulager la souffrance des femmes.

Haute-couture ou prêt-à-porter

L'hyménoplastie, acte chirurgical qui consiste à recoudre l'hymen avec les muqueuses vaginales est une pratique secrète mais courante. Plusieurs forums sur Internet en parlent ouvertement et les nombreux cabinets de chirurgie plastique qui ont éclos à Alger le font souvent. Certains hôpitaux publics pratiquent aussi l'hyménoplastie et il suffit généralement de connaître un médecin et de le convaincre que c'est une question de vie ou de mort — ce qui est d'ailleurs parfois réellement le cas.

L'opération, qui dure moins d'une heure, coûte entre 100 et 500 euros, et, selon la qualité de l'intervention, la membrane reconstituée ne tient pas longtemps, quelques heures voire quelques jours avant la pénétration. Le docteur Osmane*, l'un des pionniers de la chirurgie plastique à Alger, avertit les femmes des risques et complications liés à cette opération souvent faite par des amateurs ou des rebouteux dans la clandestinité.

«En général», explique-t-il, l'opération mal faite *«consiste à faire des points de catgut sur les reliquats hyménaux pour recoudre l'hymen la veille de la nuit de noces»*. Cette technique *«ne répond pas aux principes de la chirurgie»*, ajoute le plasticien, *«et elle est souvent vouée à l'échec»*.

Même son de cloche chez cet autre professionnel.

«L'hyménoplastie, ici comme dans le monde entier», explique le docteur Sadji, chirurgien plastique qui reçoit des dizaines de clientes désespérées chaque semaine en ce moment, *«est une véritable opération de chirurgie qui doit être effectuée par un chirurgien qualifié, dans des conditions spécifiques d'hygiène et de sécurité, dans un bloc chirurgical»*.

En dehors du risque médical pur (infection ou hémorragie), les complications sont souvent liées à la membrane qui se déchire sur un simple faux mouvement ou pire, à ces fils qui ne se résorbent pas assez vite et qui sautent aux yeux du jeune marié trop regardant. La complication n'est plus médicale mais devient juridique. En général, l'affaire se termine en divorce sur le délit de «tromperie sur la marchandise».

La virginité pour toutes les bourses

Il n'a pas forcément les moyens de se payer ce genre d'opération. Souvent aussi par pudeur, les femmes préfèrent ne pas recourir à cette manœuvre «humiliante» là où un faux acte de virginité peut suffire.

Pour 50-100 euros, on peut s'en procurer un auprès des nombreux faussaires installés dans le secteur. Dès l'approche de l'été, ou directement chez certains gynécologues, tolérants et compréhensifs, ou simplement attirés par l'appât du gain facile. La pratique est devenue tellement courante que d'après le quotidien Echorouk, une enquête vient d'ailleurs d'être ouverte par les services de sécurité sur le sujet, liée aux cas de plus en plus nombreux de demandes de divorce sur constat de non virginité (avec faux certificat).

Pour les plus pauvres des pauvres et celles qui n'ont aucunement l'envie de passer par un médecin ou un faussaire, heureusement, la nature est bien faite et les hymens ne sont pas les mêmes. Fins, solides, saignants ou bien cuits, il y a autant d'hymens que de femmes et les hommes savent que tout n'est pas standardisé dans l'anatomie féminine.

«On s'entaille l'anus avec une lame», explique Sarah, une jeune femme qui a eu recours à ce procédé. *«Avec la pression de la pénétration, ça saigne et l'homme n'y voit rien. Il préfère d'ailleurs ne pas trop voir cette partie de notre corps»*.

Mariée depuis quelques mois, elle explique que l'on *«peut aussi se couper le doigt et se toucher au bon moment»*. Les risques sont différents. *«Il faut être discrète et aimante, ou alors paniquée et incohérente»*. Il y a bien sûr d'autres méthodes non chirurgicales et non bureaucratiques, la plus courante étant d'attendre le moment de ses règles pour convenir du premier rapport sur le mode *«non chéri, je ne suis pas encore prête»*. La nuit, il faut avoir affaire à un homme inexpérimenté. L'hymen est-il sacré? Pas vraiment, mais il faut faire semblant, explique encore Sarah.

MIAMI-DADE COUNTY

REYINYON PIBLIK Sou Afè BIDJETÈ Enkli Taks ak Frè yo pou Ane Fiskal 2011-2012
Bidjè Pwopoze an

Konte Miami-Dade pral fè de reyinyon piblik nan zòn lakay w pou diskite ajisteman yo pwopoze fè nan taks ak frè yo, Biwo Estrateji Jèsyon Biznis la pral fè de prezantasyon pou diskite Bidjè Pwopoze pou Ane Fiskal 2011-2012 la nan chak dat ak lokal ki enimere pi ba la-a.

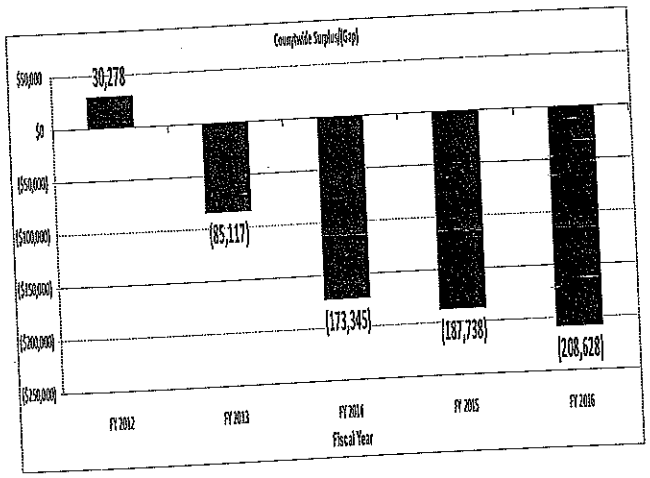
JEDI 28 JIYE 2011 • 7:00 pm Kendall Village Civic Pavilion 8625 SW 124th Avenue Miami, FL 33183	**MADI 9 OUT 2011 • 7:00 pm** Palmetto Bay Village Hall 9705 East Hibiscus Street Miami, FL 33157
MADI 2 OUT 2011 • 7:00 pm Little Haiti Cultural Center 212-260 NE 59th Terrace Miami, FL 33137	**JEDI 11 OUT 2011 • 7:00 pm** Miami Gardens City Hall 1515 NW 167 Street Miami, FL 33169
MÈKREDI 3 OUT 2011 • 7:00 pm Hialeah Senior High School 251 East 47th Street Hialeah, FL 33013	**MADI 16 OUT 2011 • 7:00 pm** Miami Arts Museum 101 West Flagler Street Miami, FL 33130
JEDI 4 OUT 2011 • 7:00 pm Aventura Government Center 19200 West Country Club Drive Aventura, FL 33180	**JEDI 18 OUT 2011 • 7:00 pm** Coral Gables Country Club 997 North Greenway Drive Coral Gables, FL 33134

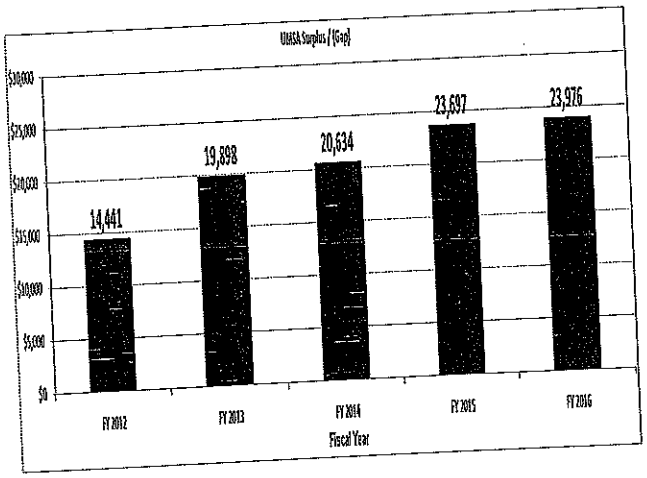
Tout sesyon sa yo gratis, epi ouvè a piblik la. Pou plis enfòmasyon, fanpri rele Anita Gibboney nan 305-375-5414. Pou sèvis yon entèprèt langaj an siy, epi pou ìwenn materyo an fòma ki aksesib, rele 305-375-5143 oswènsenk jou anvan reyinyon kote w prale a.

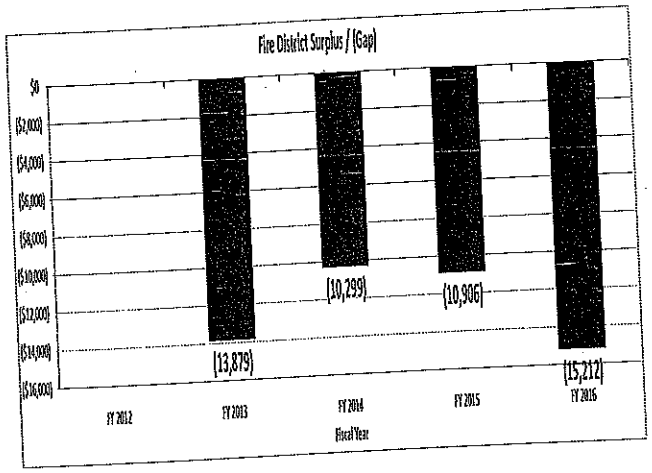
Five-Year Financial Outlook

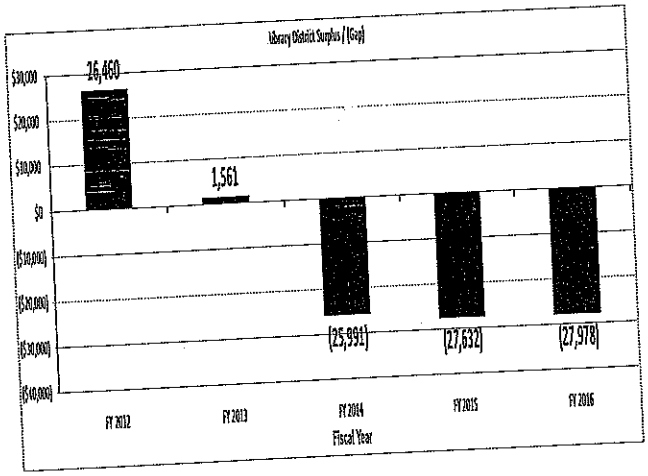
Summary – Tax-Supported Functions

Based on the revenue and expenditure assumptions detailed in the following pages, the following charts illustrate the five-year outlook for our four property tax jurisdictions. The Countywide, Library and Fire Rescue District jurisdictions will develop shortfalls throughout the scope of this five year financial outlook. The UMSA General Fund shows healthy fund balances throughout the scope of this plan.









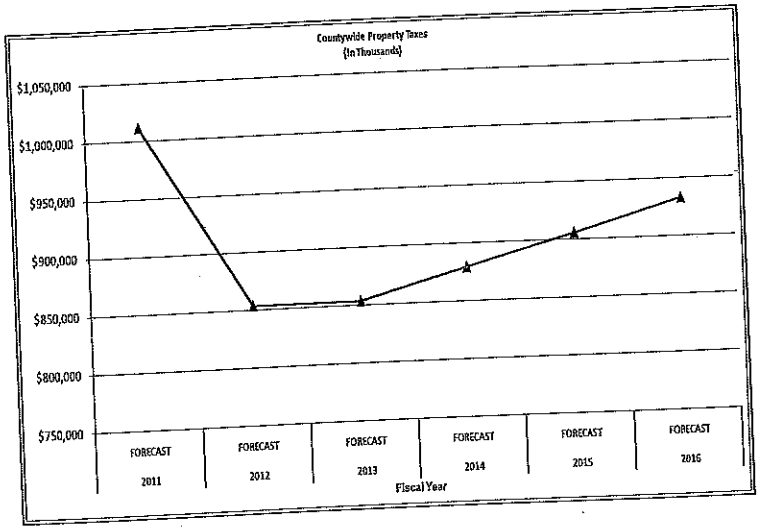
Following these charts, the more detailed summary tables for each taxing jurisdiction along with a discussion of the assumptions used to prepare the forecast is presented.

Five-Year Financial Outlook

Revenue Forecast

COUNTYWIDE REVENUE FORECAST

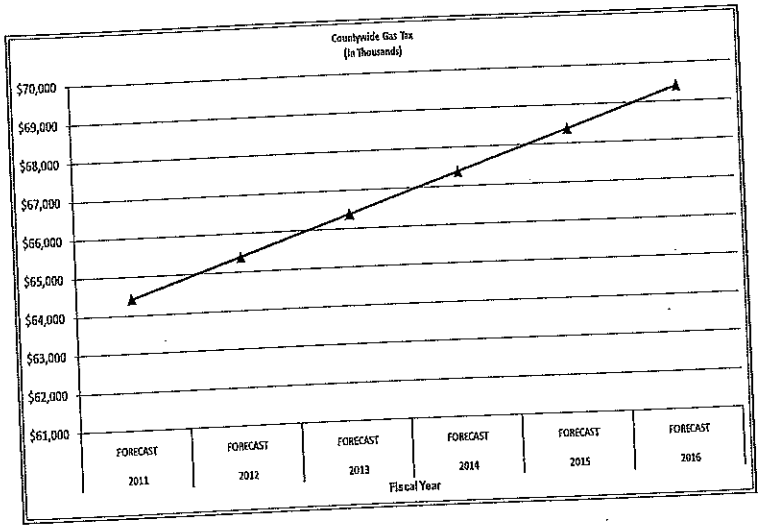
Property Tax



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the proposed/forecasted millage for the fiscal year.

Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Gas Tax



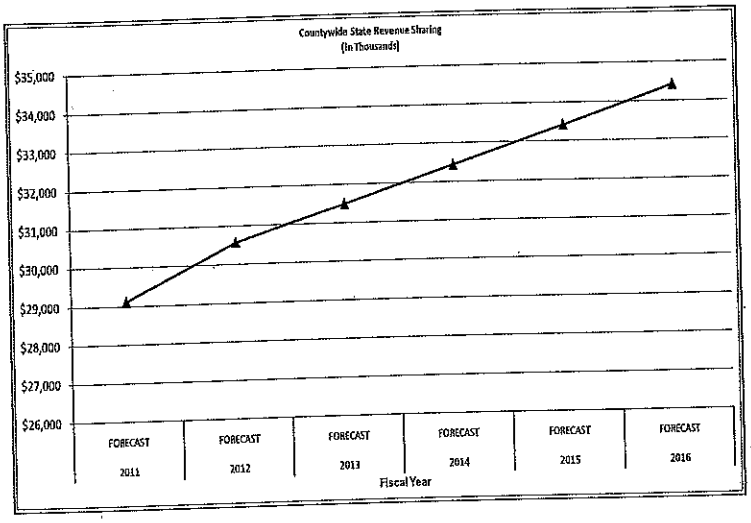
Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes, and County Gas Tax.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues include only Miami-Dade County's allocation. Projections based on population growth.

Five-Year Financial Outlook

State Revenue Sharing

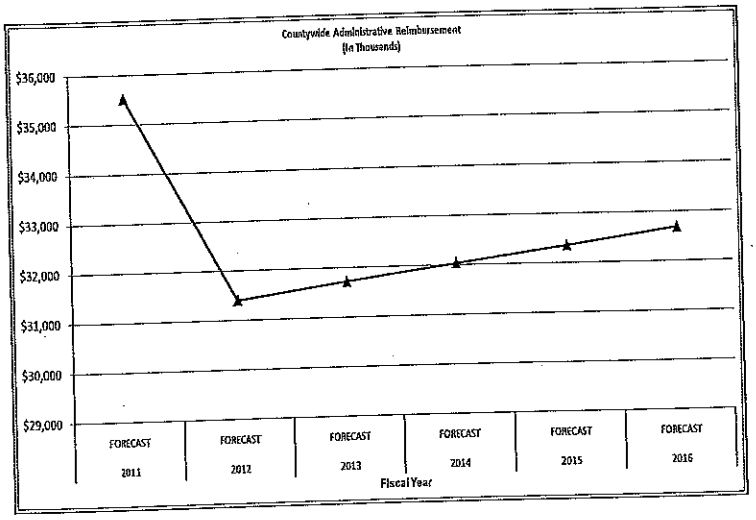


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.044 percent of State sales tax collections.

Fiscal Year	Growth
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Net of debt service adjustments. Projections based on historical trends.

Administrative Reimbursement

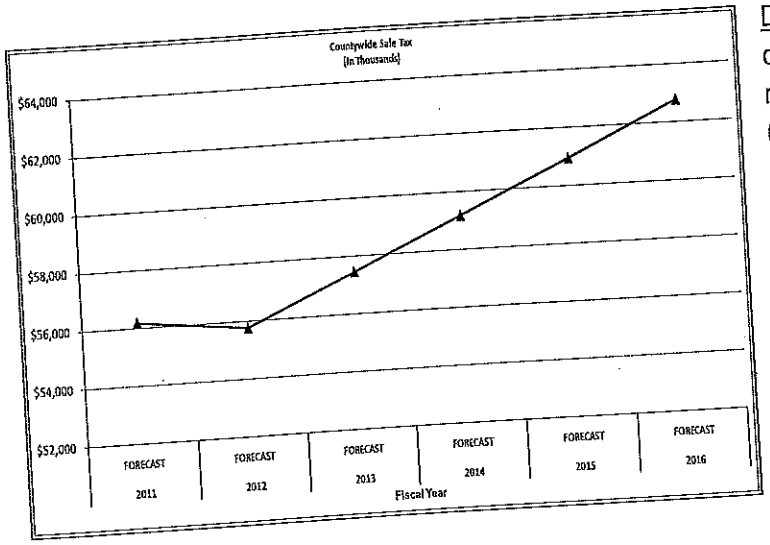


Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2012-13	1.00%
2013-14	1.00%
2014-15	1.00%
2015-16	1.00%

Five-Year Financial Outlook

Sales Tax



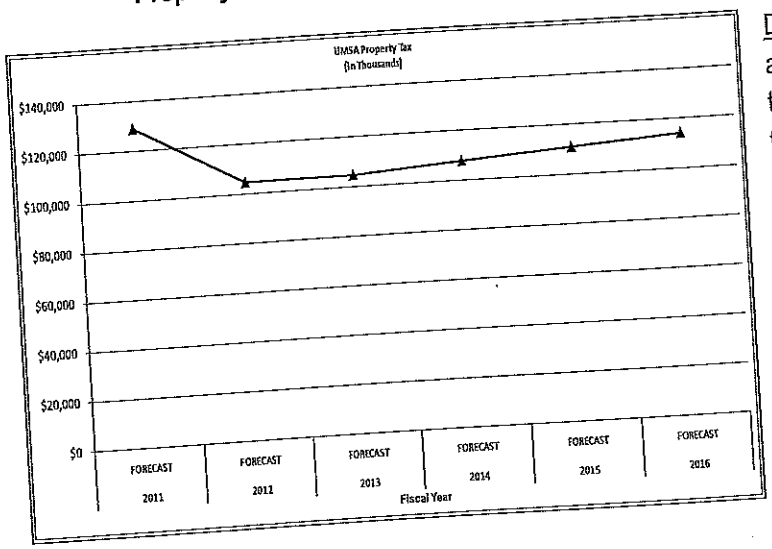
Description: The program consists of an ordinary distribution based on 8.814 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Projections based on historical trends.

UMSA REVENUE FORECAST

Property Tax

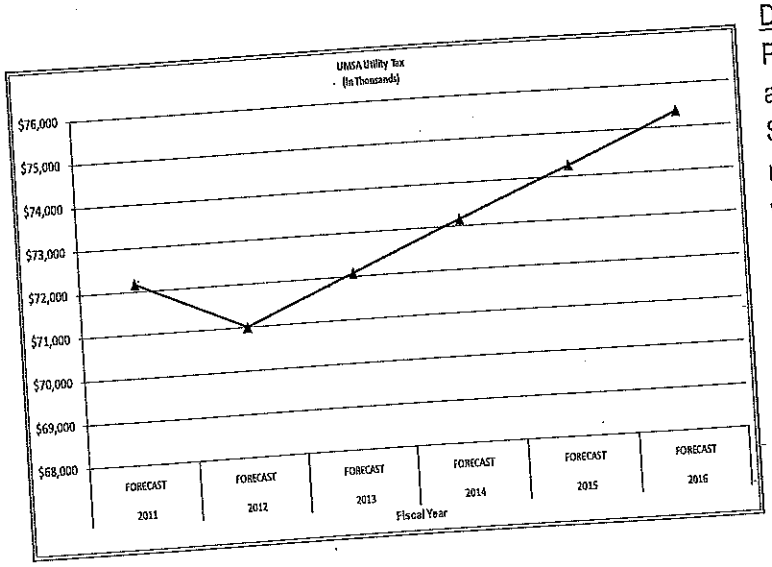


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the proposed/forecasted millage for the fiscal year.

Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Five-Year Financial Outlook

Utility Tax

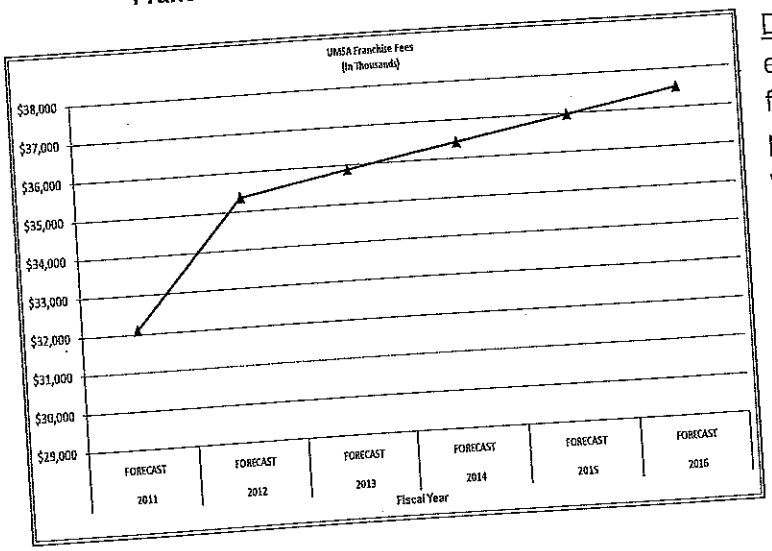


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235, municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum, and water service.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues are considered 100 percent UMSA. Projections based on area population growth.

Franchise Fees



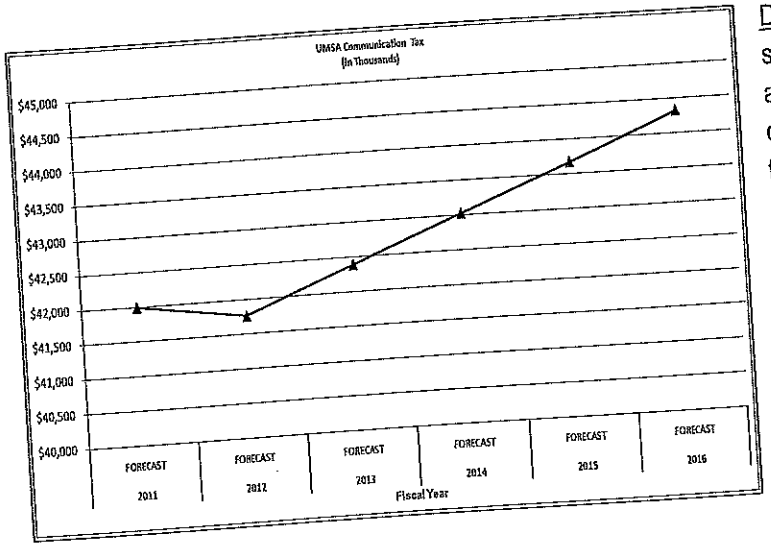
Description: Counties and municipalities may exercise this Home Rule authority to impose a fee upon a utility to grant a franchise for the privilege of using local governments' right-of-way.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: FY 2011-12 reflects one time revenue adjustment from FY 2010-11.

Five-Year Financial Outlook

Communications Tax

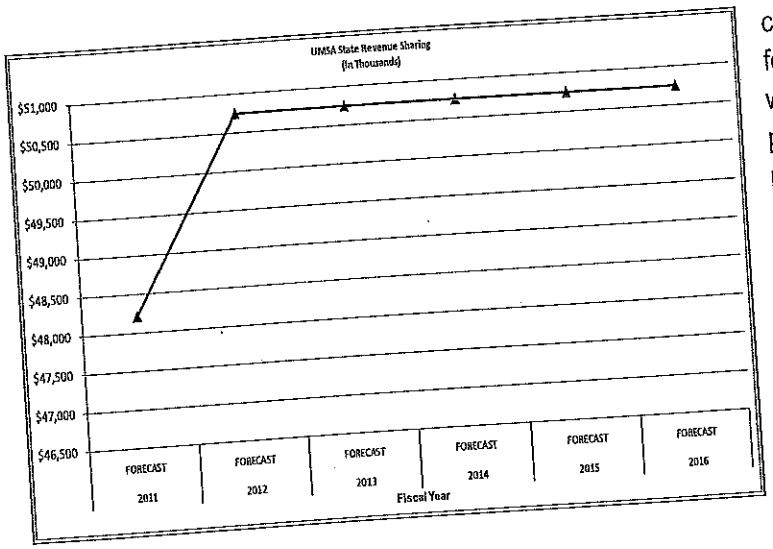


Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Comments: Revenues are considered 100 percent UMSA.

State Revenue Sharing

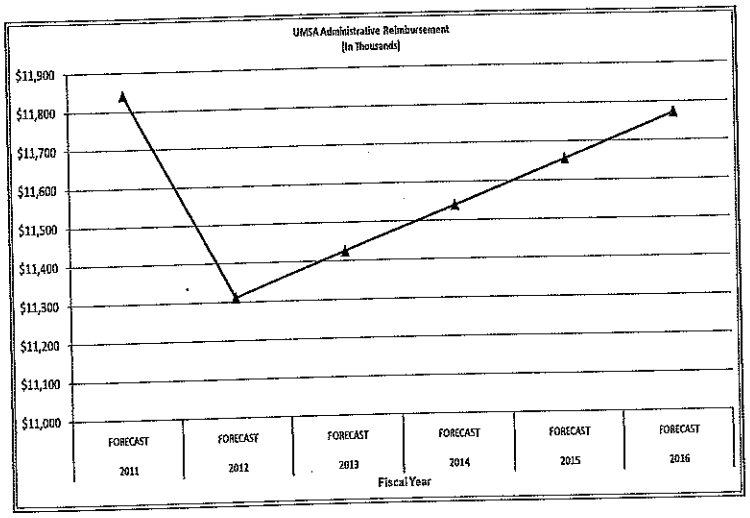


Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections, and municipality's relative ability to raise revenue. For the Unincorporated Municipal Service Area, distributions has been fixed per State Statute.

Fiscal Year	Growth
2012-13	0.00%
2013-14	0.00%
2014-15	0.00%
2015-16	0.00%

Five-Year Financial Outlook

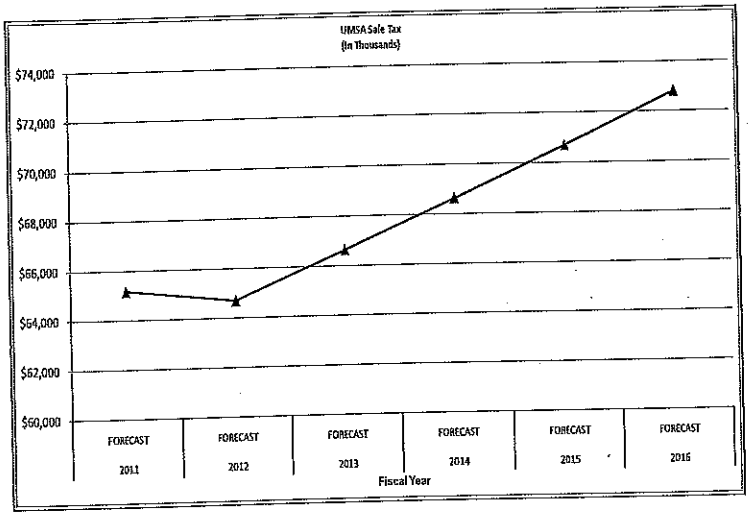
Administrative Reimbursement



Description:

Fiscal Year	Growth
2012-13	1.00%
2013-14	1.00%
2014-15	1.00%
2015-16	1.00%

Sales Tax



Description: The program consists of an ordinary distribution based on 8.814 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

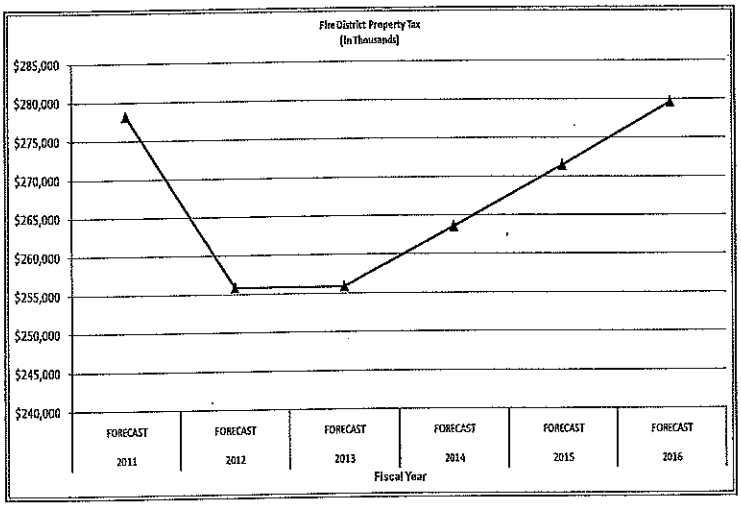
Fiscal Year	Growth
2012-13	3.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Comments: Projections based on historical trends.

Five-Year Financial Outlook

FIRE DISTRICT REVENUE FORECAST

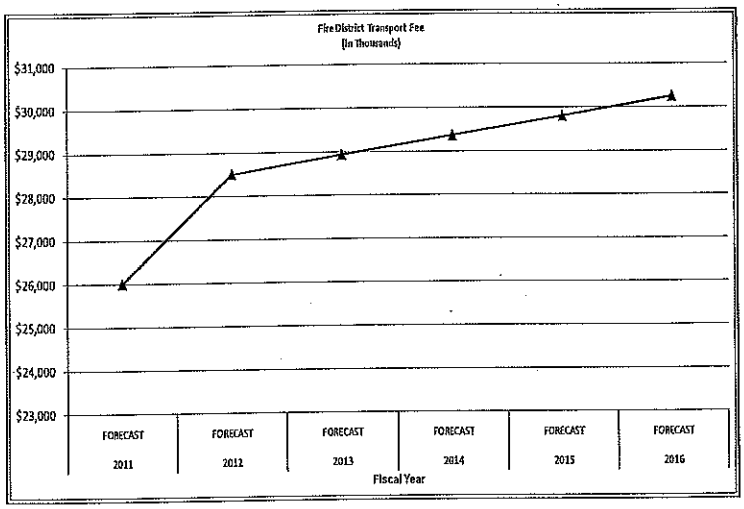
Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the proposed/forecasted millage for the fiscal year.

Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Transport Fee

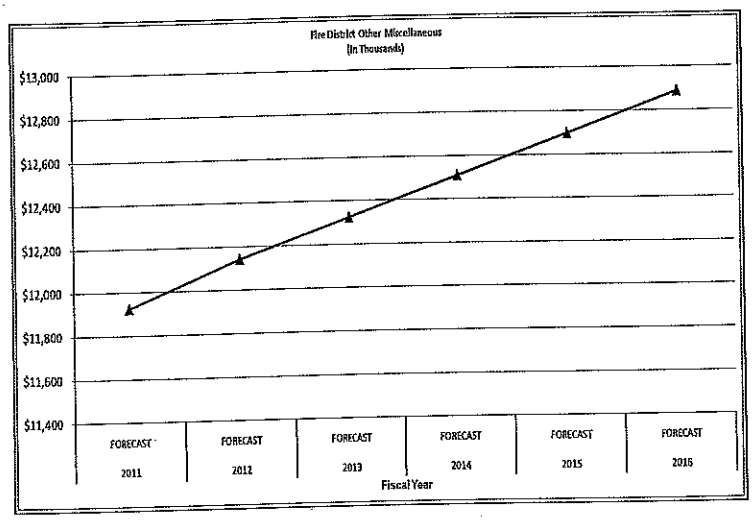


Description: Fees charged to individuals transported by Fire Rescue units.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

Five-Year Financial Outlook

Other Miscellaneous

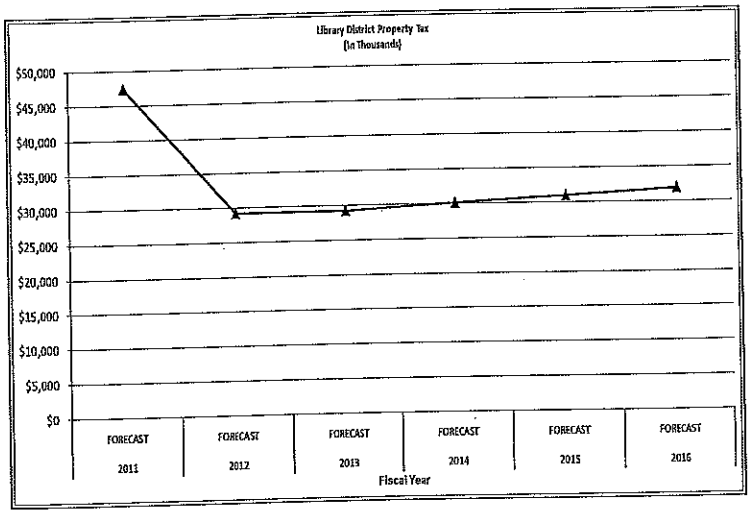


Description: Includes plans reviews and inspection service charges.

Fiscal Year	Growth
2012-13	1.50%
2013-14	1.50%
2014-15	1.50%
2015-16	1.50%

LIBRARY DISTRICT REVENUE FORECAST

Property Taxes



Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2012-13	0.00%
2013-14	3.00%
2014-15	3.00%
2015-16	3.00%

Five-Year Financial Outlook

Financial Outlook Summary Tables

	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
COUNTYWIDE						
Revenues						
Property Tax	$1,011,592	$853,434	$853,424	$879,008	$905,361	$ 932,504
Gas Tax	$64,423	$65,389	$66,370	$67,366	$68,376	$ 69,402
Carryover	$74,252	$96,845	$30,278	$0	$0	$0
Interest	$1,362	$2,470	$2,470	$2,544	$2,620	$ 2,699
State Revenue Sharing	$29,116	$30,572	$31,489	$32,433	$33,406	$ 34,409
Limited Term Revenues	$25,133	$25,000	$0	$0	$0	$0
Administrative Reimb.	$35,522	$31,401	$31,715	$32,032	$32,352	$ 32,676
Sales Tax	$56,174	$55,767	$57,440	$59,163	$60,938	$ 62,766
Other	$18,520	$14,575	$14,793	$15,015	$15,241	$ 15,469
Total Revenues	$1,316,094	$1,175,453	$1,087,979	$1,087,562	$1,118,295	$1,149,925
Expenses						
Public Safety	$531,500	$485,046	$507,355	$524,192	$538,379	$ 558,886
Policy Formulation	$32,594	$26,762	$27,456	$27,828	$28,588	$ 29,692
Transportation	$166,213	$168,943	$174,743	$216,750	$227,318	$ 234,909
Recreation and Culture	$56,296	$46,957	$47,966	$48,519	$49,629	$ 51,232
Countywide Neighborhood and UAM Services	$9,306	$9,310	$9,546	$9,677	$9,937	$ 10,312
Economic Development	$50,201	$43,230	$43,898	$44,680	$45,587	$ 46,622
Health & Human Services	$195,346	$189,093	$194,650	$196,039	$201,480	$ 207,513
Enabling Strategies	$177,792	$175,834	$167,482	$193,222	$205,115	$219,386
Total Expenses	$1,219,248	$1,145,175	$1,173,096	$1,260,907	$1,306,033	$1,358,553
Surplus/Funding Gaps	$96,846	$30,278	-$85,117	-$173,345	-$187,738	-$208,628

Five-Year Financial Outlook

	2011	2012	2013	2014	2015	2016
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
UMSA						
Revenues						
Property Tax	$129,054	$104,479	$104,474	$107,607	$110,832	$114,155
Utility Tax	$72,171	$71,005	$72,070	$73,151	$74,248	$75,362
Franchise Fees	$32,095	$35,352	$35,882	$36,421	$36,967	$37,521
Communications Tax	$41,993	$41,760	$42,386	$43,022	$43,668	$44,323
Carryover	$11,202	$14,441	$19,898	$20,634	$23,697	$23,976
Interest	$617	$618	$618	$637	$656	$675
State Revenue Sharing	$48,210	$50,747	$50,747	$50,747	$50,747	$50,747
Administrative Reimb.	$11,841	$11,312	$11,425	$11,539	$11,655	$11,771
Sales Tax	$65,163	$64,691	$66,632	$68,631	$70,690	$72,810
Occupational License	$1,950	$1,950	$1,979	$2,009	$2,039	$2,070
Other	$2,970	$3,193	$3,241	$3,289	$3,338	$3,389
Total Revenues	$417,266	$399,548	$409,353	$417,687	$428,537	$436,800
Expenses						
Policy Formulation	$10,865	$9,900	$10,166	$10,303	$10,583	$10,991
Public Safety	$330,875	$304,212	$310,875	$315,081	$323,682	$336,155
Transportation	$1,059	$888	$911	$924	$949	$985
Recreation and Culture	$9,698	$15,268	$15,676	$15,887	$16,318	$16,946
Neighborhood and UAM Services	$12,391	$7,931	$8,135	$8,248	$8,467	$8,781
Economic Development	$501	$436	$448	$454	$466	$484
Enabling Strategies	$37,379	$40,954	$42,445	$43,031	$44,031	$45,166
Total Expenses	$402,825	$379,650	$388,719	$393,990	$404,560	$419,508
Surplus/Funding Gaps	$14,441	$19,898	$20,634	$23,697	$23,976	$17,292

Five-Year Financial Outlook

	2011	2012	2013	2014	2015	2016
	Forecast	*Forecast*	*Forecast*	*Forecast*	*Forecast*	*Forecast*
FIRE DISTRICT						
Revenues						
Property Tax	$278,153	$255,892	$255,895	$263,566	$271,468	$279,607
Transport Fees	$26,000	$28,500	$28,928	$29,361	$29,802	$30,249
Interest	$250	$200	$200	$206	$212	$219
Interfund Transfer	$21,428	$4,328	$4,328	$4,328	$4,328	$4,328
Other Miscellaneous	$11,924	$12,142	$12,324	$12,509	$12,697	$12,887
Carryover	$12,220	$8,451	$0	$0	$0	$0
Total Revenues	$349,975	$309,513	$301,675	$309,970	$318,507	$327,289
Total Expenses	$341,524	$309,513	$315,553	$320,270	$329,413	$342,502
Surplus/Funding Gaps	$8,451	$0	-$13,879	-$10,299	-$10,906	-$15,212

Five-Year Financial Outlook

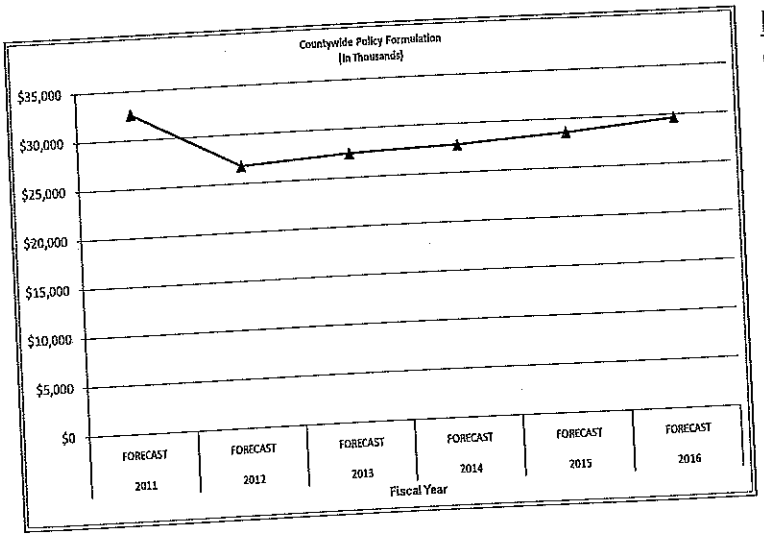
	2011	2012	2013	2014	2015	2016
	Forecast	*Forecast*	*Forecast*	*Forecast*	*Forecast*	*Forecast*
LIBRARY DISTRICT						
Revenues						
Property Tax	$47,417	$29,197	$29,198	$30,073	$30,975	$31,903
State Aid	$1,000	$500	$500	$500	$500	$500
Carryover	$72,100	$51,109	$26,460	$1,562	$0	$0
Other	$1,408	$1,403	$1,424	$1,445	$1,466	$1,489
Total Revenues	$121,926	$82,209	$57,582	$33,581	$32,941	$33,893
Total Expenses	$86,101	$55,749	$56,020	$59,572	$60,573	$61,871
Surplus/Funding Gaps	$35,825	$26,460	$1,562	-$25,991	-$27,633	-$27,978

Five-Year Financial Outlook

Expenditure Forecast

COUNTYWIDE EXPENSE FORECAST

Policy Formulation

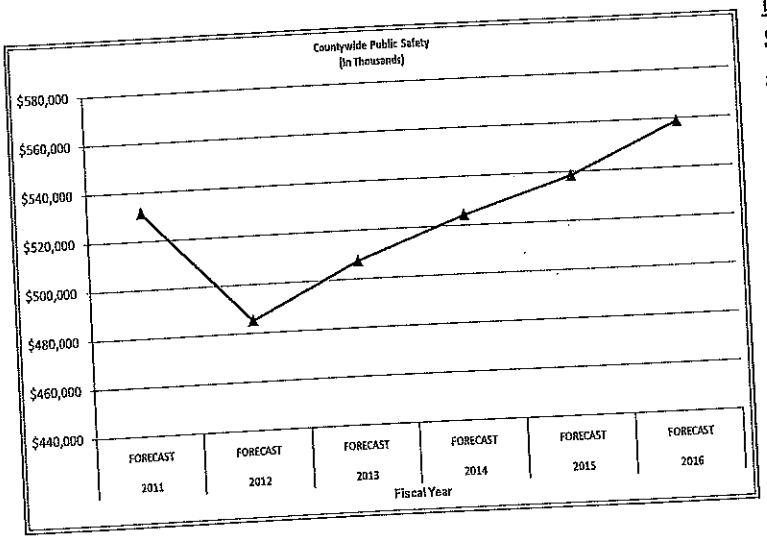


Description: Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2012-13	2.60%
2013-14	1.35%
2014-15	2.73%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Public Safety



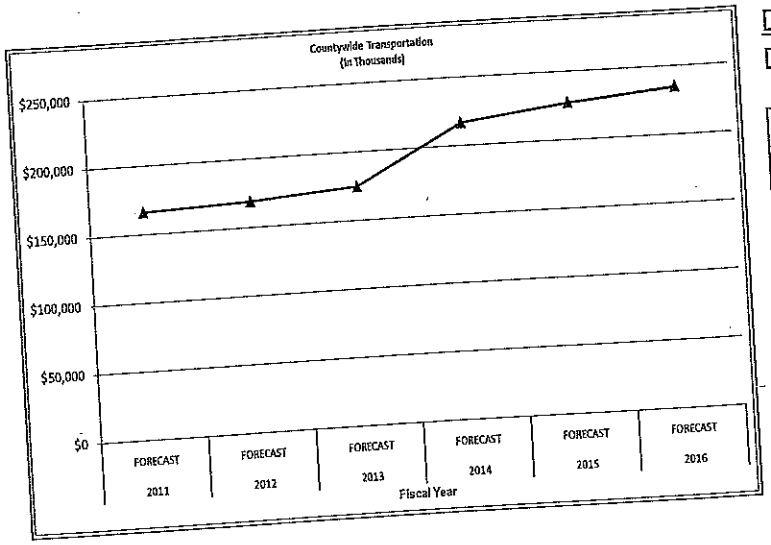
Description: Consists of Police, Juvenile Services, Judicial Administration, Corrections and Rehabilitation, Fire Rescue, Department of Emergency Management, and Medical Examiner.

Fiscal Year	Growth
2012-13	4.60%
2013-14	3.32%
2014-15	2.71%
2015-16	3.81%

Comments: Growth based on county's inflationary rate and the operational cost of the Corrections and Rehabilitation new mental health facility

Five-Year Financial Outlook

Transportation

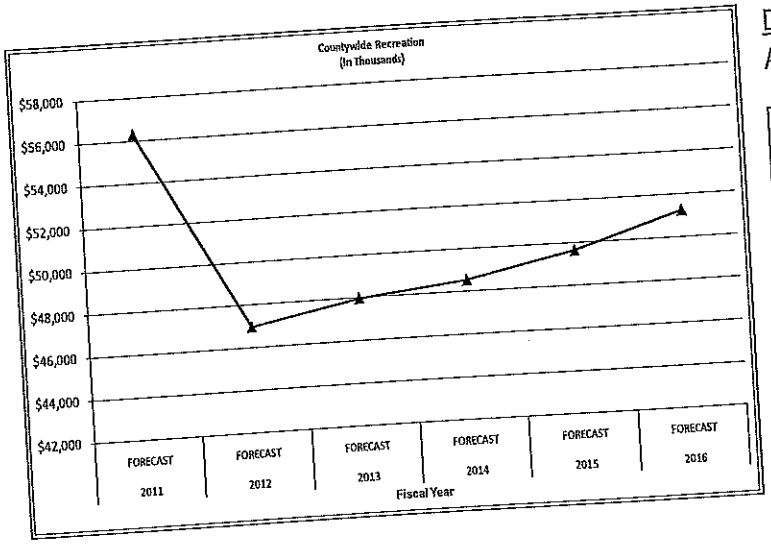


Description: Consists of Public Works, Miami-Dade Transit, and Consumer Services.

Fiscal Year	Growth
2012-13	3.43%
2013-14	24.04%
2014-15	4.88%
2015-16	3.34%

Comments: Growth affected by Transit maintenance of effort including support to the South Florida Regional Transportation Authority, and the county's inflationary rate.

Recreation and Culture



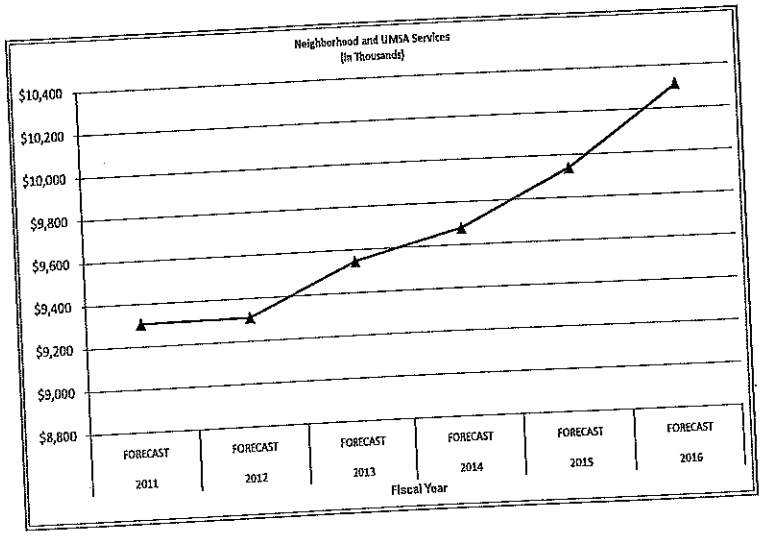
Description: Consists of Park and Recreation, Animal Services and Cultural Affairs.

Fiscal Year	Growth
2012-13	2.15%
2013-14	1.15%
2014-15	2.29%
2015-16	3.23%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Neighborhood and Unincorporated Area Municipal (UAM) Services

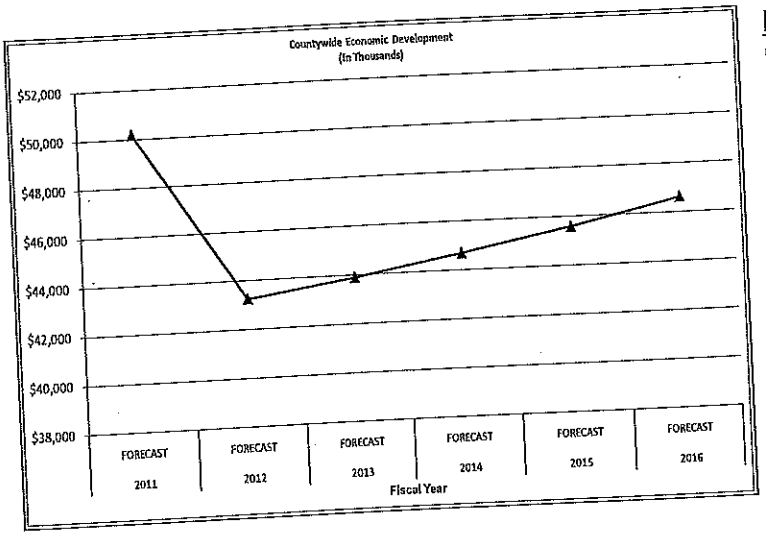


Description: Consists of Planning and Zoning, and Public Works.

Fiscal Year	Growth
2012-13	2.53%
2013-14	1.38%
2014-15	2.69%
2015-16	3.77%

Comments: Growth based on the county's inflationary rates.

Economic Development



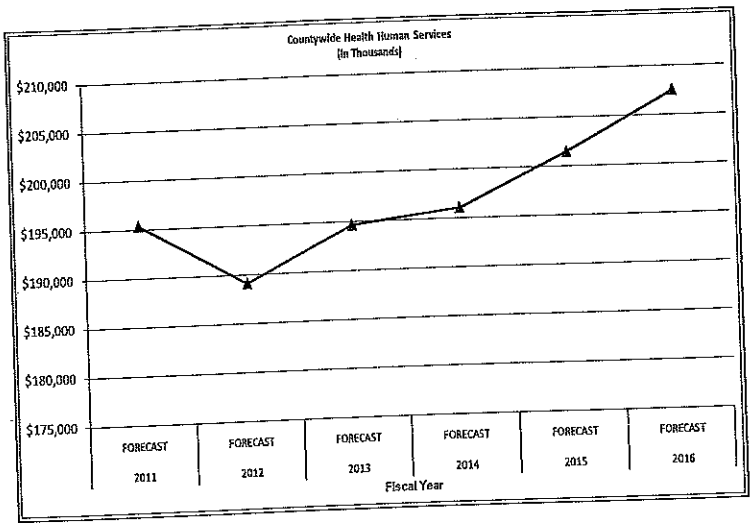
Description: Consists of the Office of Economic Development and International Trade, and Miami-Dade Economic Advisory Trust.

Fiscal Year	Growth
2012-13	1.55%
2013-14	1.78%
2014-15	2.03%
2015-16	2.27%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Health and Human Services

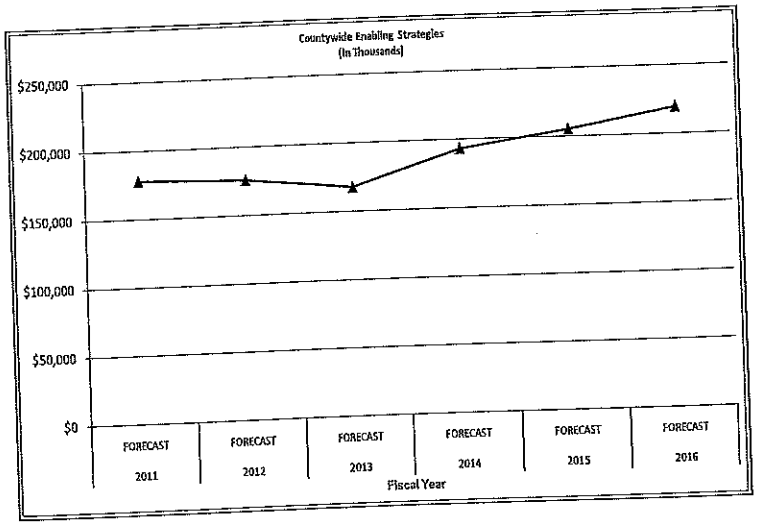


Description: Consists of the Public Health Trust (PHT), Human Services, and Community Action Agency.

Fiscal Year	Growth
2012-13	2.94%
2013-14	0.71%
2014-15	2.78%
2015-16	2.99%

Comments: Growth affected by PHT Maintenance of Effort and the county's inflationary rate.

Enabling Strategies



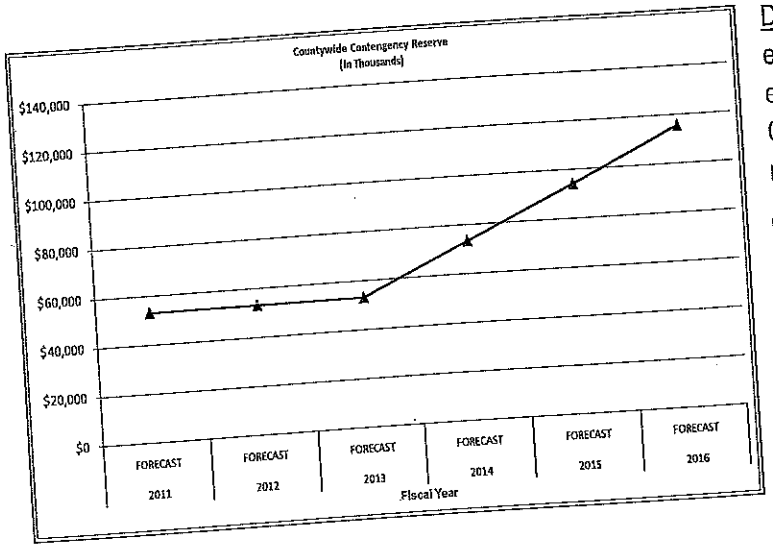
Description: Consists of Audit and Management Services, Agenda Coordination, Human Resources, Human Rights and Fair Employment Practices, Management and Budget, Government Information Center, Enterprise Technology Services, Elections, Ethics Commission, Inspector General, General Services Administration, American's with Disabilities Act Coordination, and Property Appraisal.

Fiscal Year	Growth
2012-13	-4.75%
2013-14	15.37%
2014-15	6.16%
2015-16	6.96%

Comments: Growth based on the county's inflationary rate and the planned transfers to the Countywide Emergency Contingency Reserve.

Five-Year Financial Outlook

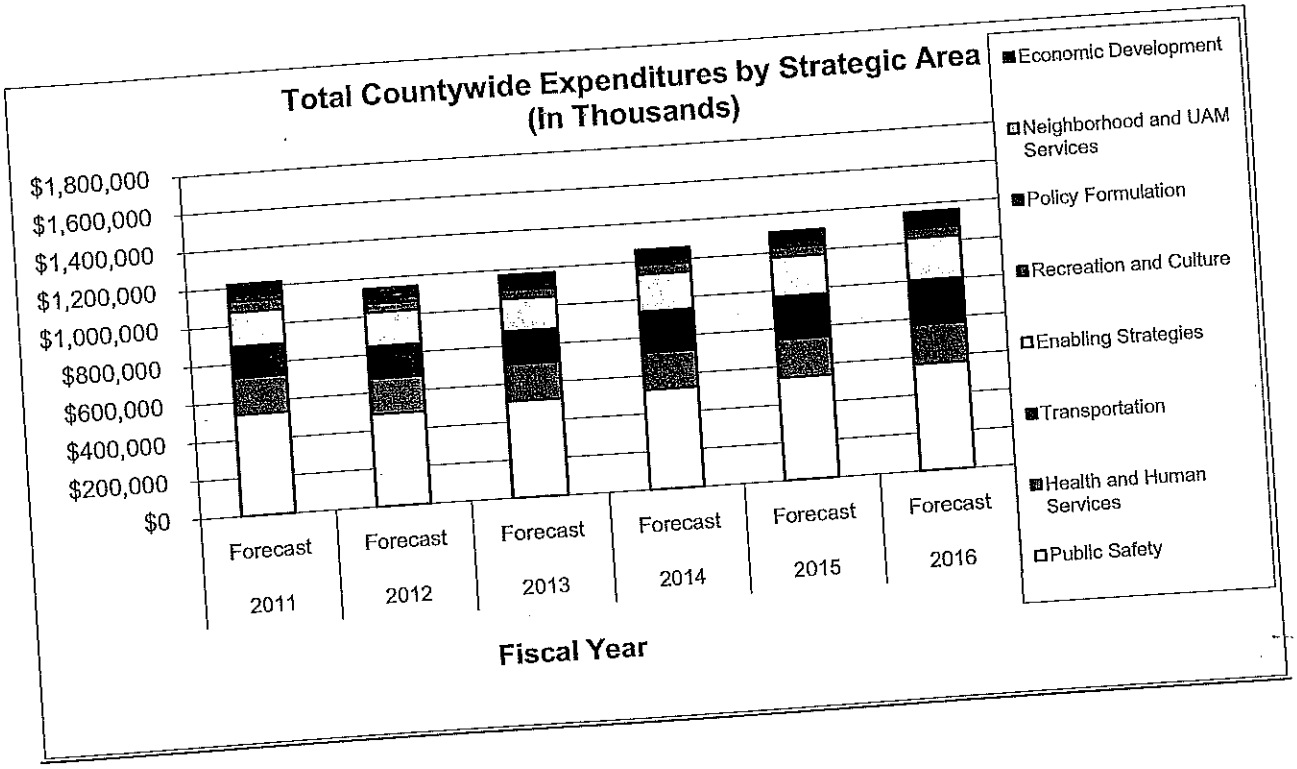
Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2012-13	0.00%
2013-14	38.08%
2014-15	28.41%
2015-16	22.79%

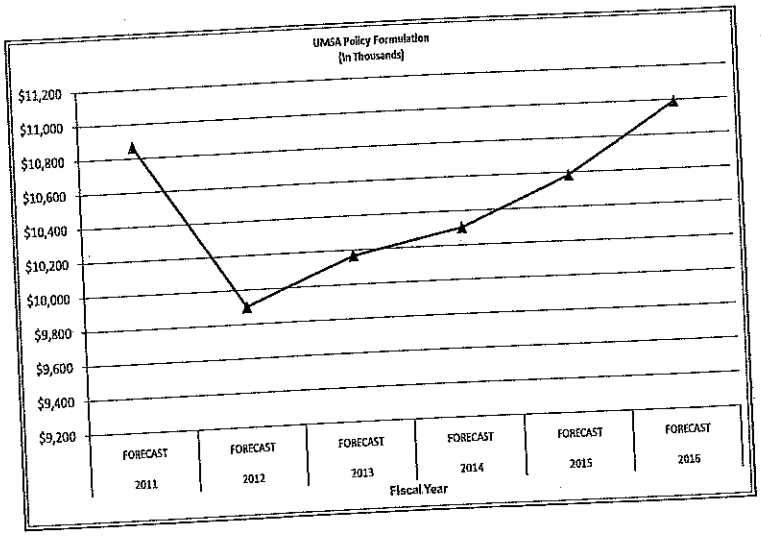
Comments: Plan assumes that transfers to the CW Emergency Contingency Reserve resumes in FY 2013-14



Five-Year Financial Outlook

UMSA EXPENSE FORECAST

Policy Formulation

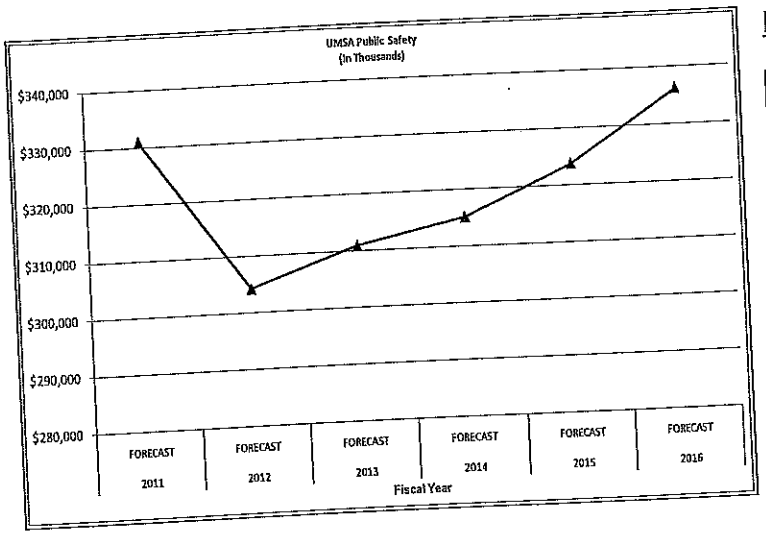


Description: Consists of the County Executive Office, Board of County Commissioners including the Commission Auditor, and County Attorney's Office.

Fiscal Year	Growth
2012-13	2.69%
2013-14	1.34%
2014-15	2.72%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Public Safety



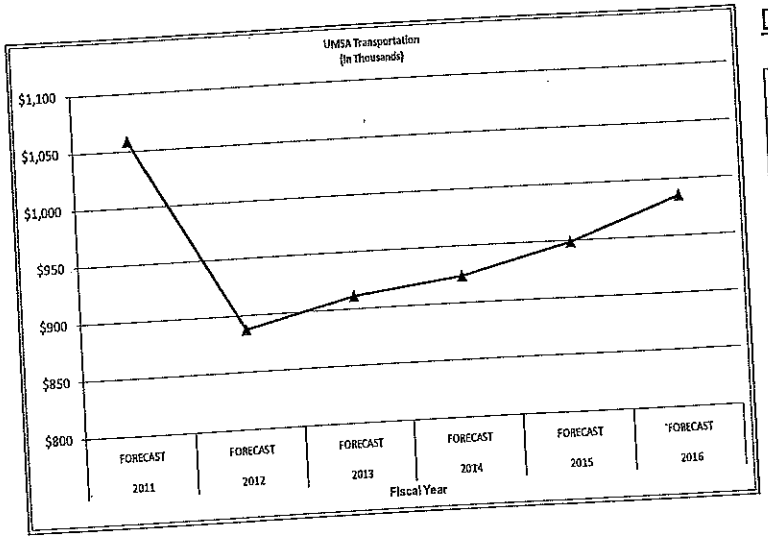
Description: Consists of Police.

Fiscal Year	Growth
2012-13	2.19%
2013-14	1.35%
2014-15	2.73%
2015-16	3.85%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Transportation

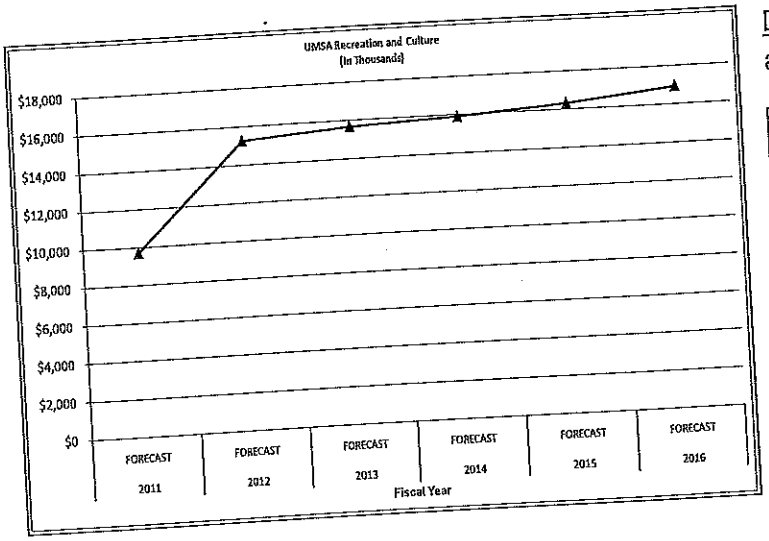


Description: Consists of Public Works.

Fiscal Year	Growth
2012-13	2.68%
2013-14	1.34%
2014-15	2.72%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Recreation and Culture



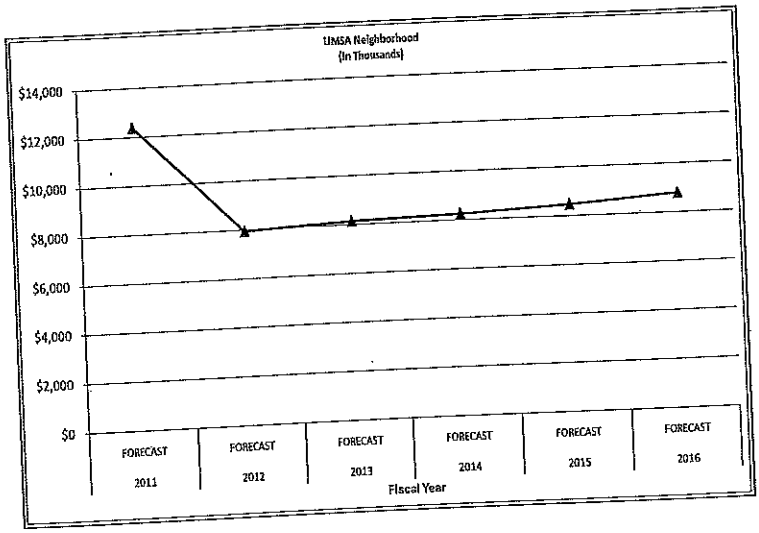
Description: Consists of Park and Recreation, and Cultural Affairs.

Fiscal Year	Growth
2012-13	2.67%
2013-14	1.35%
2014-15	2.72%
2015-16	3.84%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Neighborhood and UAM Services

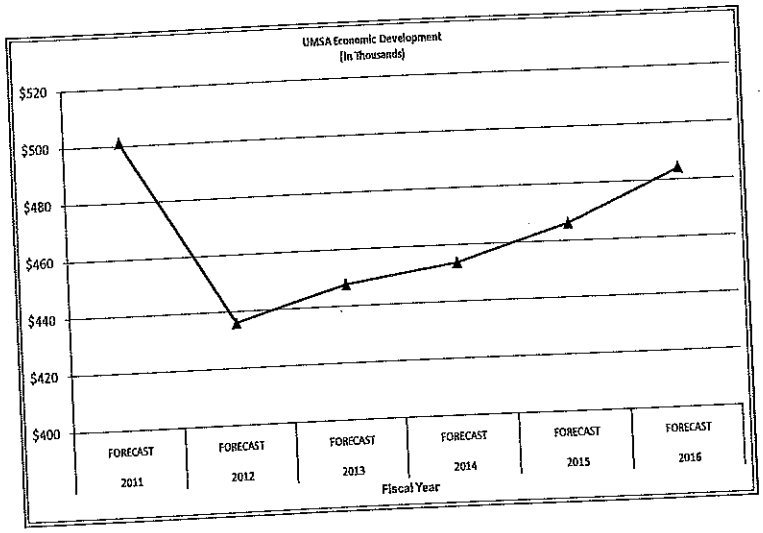


Description: Consists of Planning and Zoning, Public Works, and Building and Neighborhood Compliance.

Fiscal Year	Growth
2012-13	2.57%
2013-14	1.38%
2014-15	2.66%
2015-16	3.71%

Comments: Growth based on the county's inflationary rate.

Economic Development



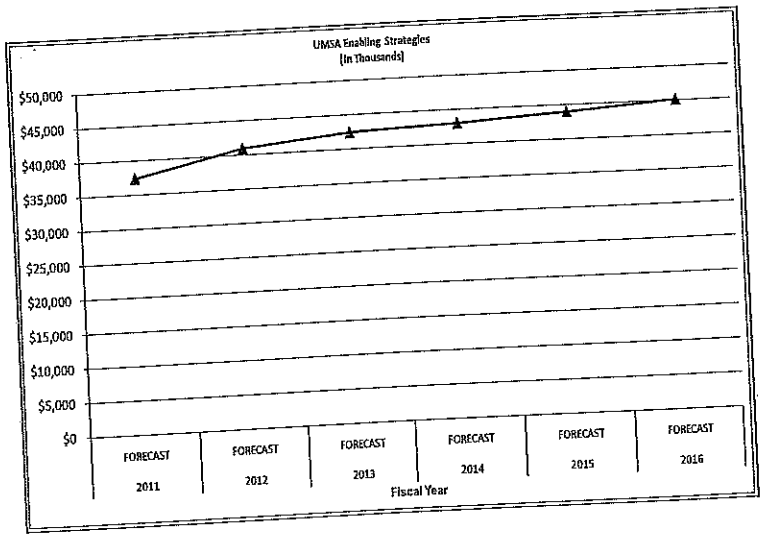
Description: Consist of Tax Increment Financing payments associated with UMSA Community Redevelopment Area.

Fiscal Year	Growth
2012-13	2.68%
2013-14	1.34%
2014-15	2.72%
2015-16	3.86%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

Enabling Strategies

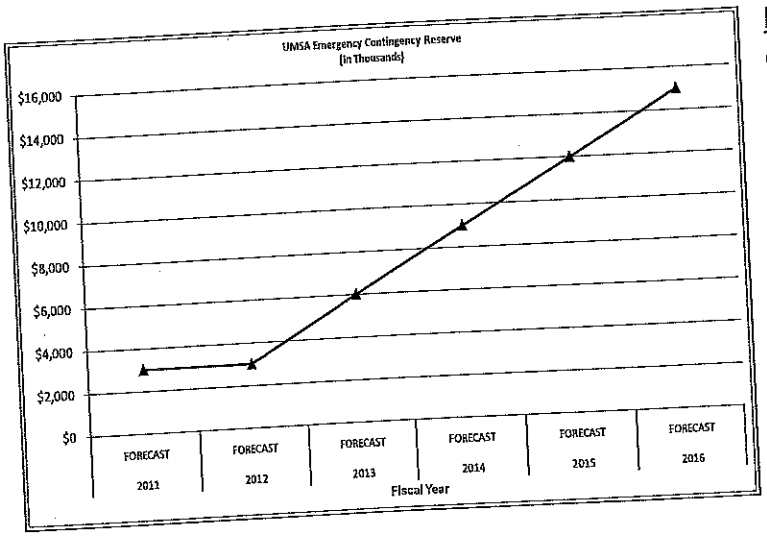


Description: Consists of Audit and Management Services, Agenda Coordination, Human Resources, Human Rights and Fair Employment Practices, Management and Budget, Government Information Center, Enterprise Technology Services Department, General Services Administration, and Grants Coordination.

Fiscal Year	Growth
2012-13	3.64%
2013-14	1.38%
2014-15	2.32%
2015-16	2.58%

Comments: Growth based on the county's inflationary rate.

Emergency Contingency Reserve

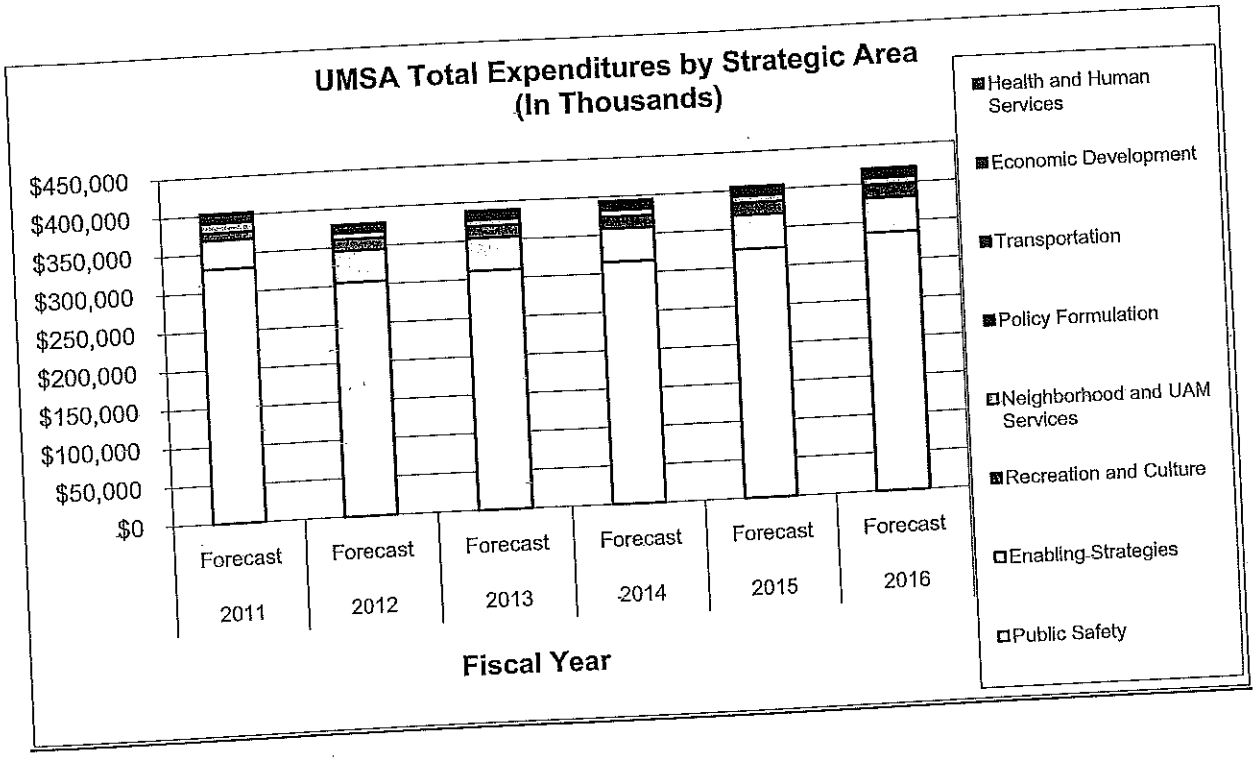


Description: Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Growth
2012-13	100.00%
2013-14	50.00%
2014-15	33.33%
2015-16	25.00%

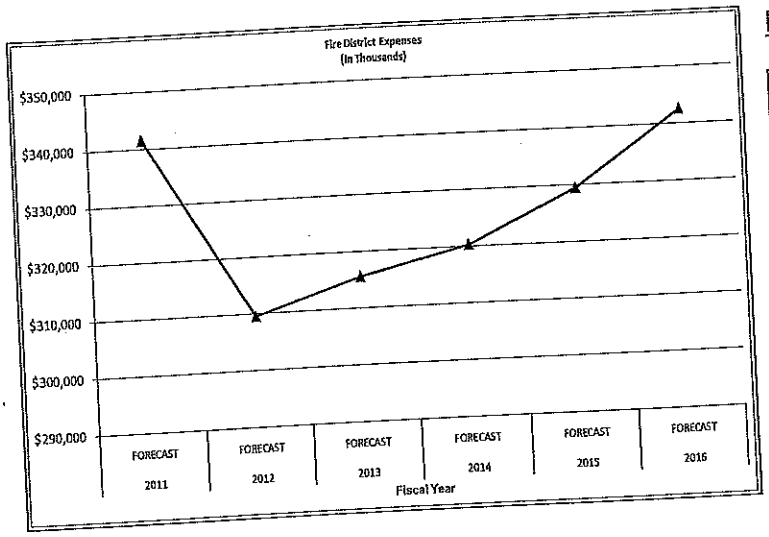
Comments: Plan assumes that transfers to the UMSA Emergency Contingency Reserve resumes in FY 2012-13

Five-Year Financial Outlook



FIRE DISTRICT EXPENSE FORECAST

Expenses



Description:

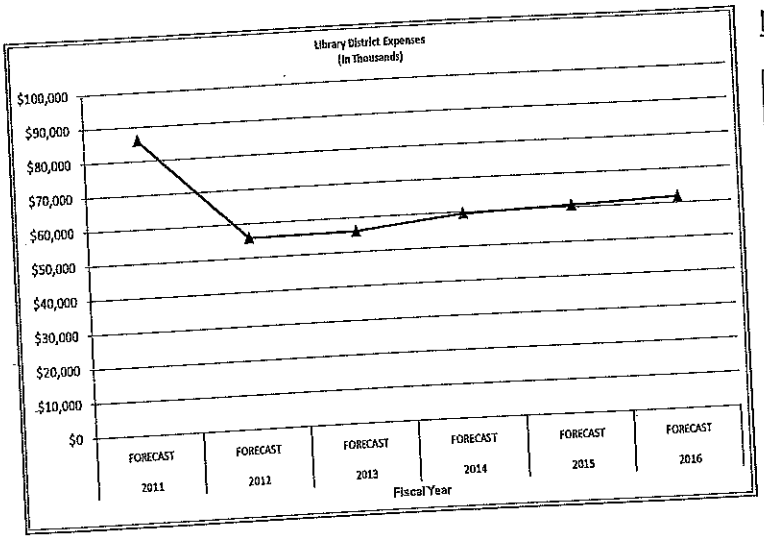
Fiscal Year	Growth
2012-13	1.95%
2013-14	1.49%
2014-15	2.85%
2015-16	3.97%

Comments: Growth based on the county's inflationary rate.

Five-Year Financial Outlook

LIBRARY DISTRICT EXPENSE FORECAST

Expenses



Description:

Fiscal Year	Growth
2012-13	0.49%
2013-14	6.34%
2014-15	1.68%
2015-16	2.14%

Comments: Growth based on County's inflationary rate and start-up and operational costs for one new library.

Five-Year Financial Outlook

Proprietary Departments

This section of the Five-Year Financial Outlook focuses on our major proprietary departments. Economic drivers impact the cost of providing these services, as well as the utilization of these services. Future capital needs for these functions also impact the five-year outlook significantly.

Public Works (Solid Waste Management)

Collection Fund

The Collections Fund is comprised of garbage and trash collection operations. The County collects garbage and trash in the Waste Collection Service Area (WCSA), which includes the Unincorporated Municipal Service Area (UMSA) and nine municipalities (City of Aventura, the City of Doral, the City of Miami Gardens, the City of Sunny Isles Beach, the City of Sweetwater, the Town of Cutler Bay, the Town of Miami Lakes, the Village of Palmetto Bay and the Village of Pinecrest), serving approximately 322,000 residential customers in FY 2011-12. The programmed level of residential service is one of the broadest in the Southeastern Region, providing curbside collection of garbage twice-per-week, unlimited access to any of 13 Trash and Recycling Centers located throughout UMSA (open seven days each week), and twice-per-year, on-demand collection of bulky waste up to 25 cubic yards per pick-up. The Collection Operations represents approximately 45 percent of the total tonnage projected to be received at County disposal facilities in FY 2011-12.

The residential recycling collection program serves more than 343,000 households which include the unincorporated area, the nine cities in the WCSA and 12 other municipalities serviced through interlocal agreements in FY 2011-12. The programmed level of service maintains bi-weekly recycling collection utilizing three recycling contracts through which two provide collection services and one processing and marketing of the materials.

Collection Fund Outlook

The ongoing challenge in Collection Operations is to continue delivering service at the current level, which has consistently produced one of the highest customer satisfaction ratings for County services, and to accommodate growth in the community with a fixed rate structure. Within the five-year projection, personnel costs are budgeted to include adjustments consistent with collective bargaining agreements and savings from the Florida Retirement System contribution. Operating expenditures, such as disposal charges, fuel and fleet costs and all other operating costs are assumed to increase at a rate of two or three percent each year, while many other line items are either reduced or maintained at a flat level. This projection also incorporates $36.12 million for prior debt service requirements, $4.48 million of pay-as-you-go capital projects, and $61.94 million of fleet purchases to maintain and expand the system over the next five years from fiscal years 2011-12 through 2015-16.

Five-Year Financial Outlook

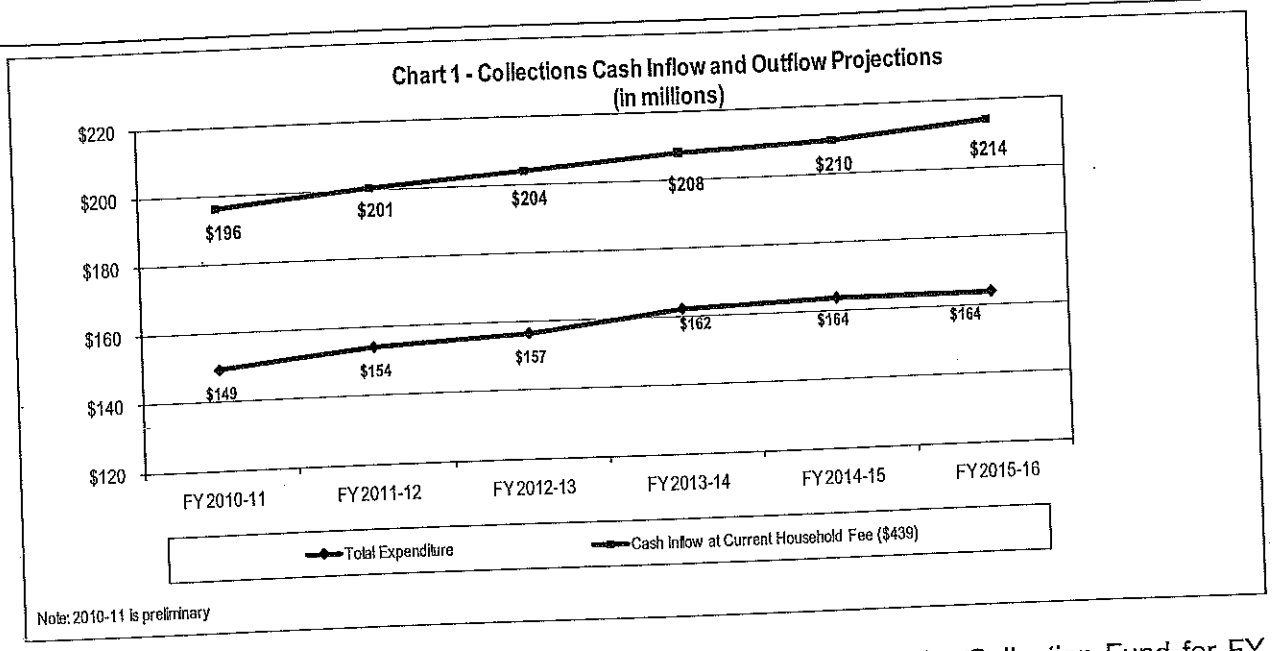


Chart 1 provides a preliminary cash inflow and outflow forecast for the Collection Fund for FY 2010-11 year-end through FY 2015-16. The outlook for future years of cash inflow assumes minimum household growth as reflected in the recent slowed economic growth, with no fee increase proposed. Based on these assumptions, the Collections Fund revenues are sustainable through FY 2015-16. The Department is exploring changes to the fee structure associated with additional cart service at residences and other collection operations.

Disposal Fund

The main components of the Disposal system are Transfer Operations which include three regional transfer stations Northeast, Central, and West, and Disposal Operations, which has four active facilities: the Resources Recovery Facility, the adjacent Ashfill, the South Miami-Dade Landfill, and the North Miami-Dade Landfill.

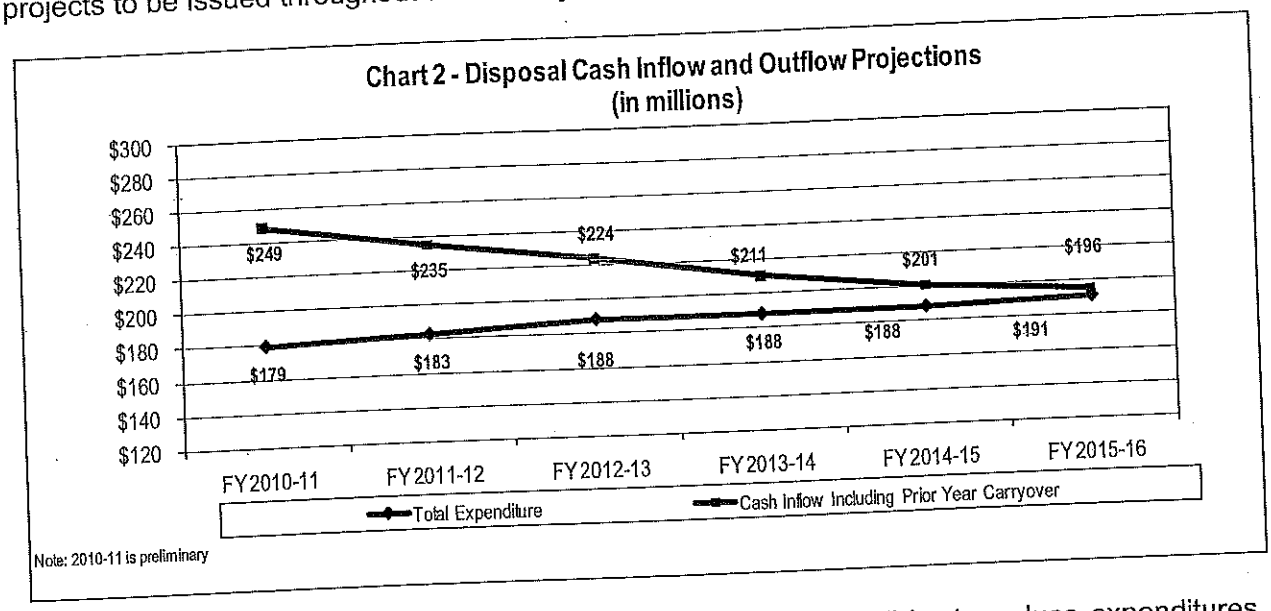
The County also administers a contract with a private firm to utilize either the Medley Landfill or the Pompano Landfill to maintain landfill capacity. Transfer Operations is projected to handle approximately 515,000 tons of waste in FY 2010-11, which is a seven percent reduction from FY 2009-10. Disposal Operations is projected to handle approximately 1.448 million tons of waste in FY 2010-11, an eight percent decrease from FY 2009-10. The total tonnage handled by Disposal Operations comes from the County's Collection Operations, contract and non-contract private haulers, partnering municipalities, and permitted landscapers. The decline in tonnage is primarily attributable to the downturn in the economy and is assumed to continue in FY 2011-12.

Disposal Fund Outlook

The Disposal Fund projection incorporates the same assumptions used in the Collections Fund projection for personnel and operating costs. Disposal Fund projections, shown in Chart 2, indicate revenues will meet expenditures in FY 2015-16, however, the department will look for further efficiencies and utilize the rate stabilization fund to maintain the Disposal fund throughout the term of this analysis. The revenue streams are supported by an indexed inflation, adjusted

Five-Year Financial Outlook

annually by the Consumer Price Index (CPI) South All Urban Consumers. FY 2011-12, revenue is anticipated at two percent, projected to increase one percent to three percent each year thereafter. This projection incorporates $93.80 million of debt service requirements, $26.09 million of pay-as-you-go capital projects and $20.74 million of heavy equipment purchases to maintain and expand the system over the next five years from fiscal years 2011-12 through FY 2015-16. In addition, $19.11 million of new bonds are anticipated to fund various capital projects to be issued throughout the future years.



The challenge within the next five years for the Disposal fund will be to reduce expenditures, while increasing revenue initiatives to mitigate anticipated shortfalls, and to offset the loss of annual disposal capacity as a result of the anticipated closure of the North Miami-Dade Landfill in FY 2012-13, while maintaining the disposal level of service capacity required under state growth management rule of law. The Resources Recovery Facility will absorb a portion of this waste, however, without any other alternatives the County will have to increase the usage of contracted capacity at external facilities, thus having an undetermined, but likely detrimental impact on future operating costs in Disposal. To mitigate these challenges, the Department is exploring options which include the strategic closing of Transfer Stations or the reduction of operating hours, targeted fee increases, and less reliance on private contracted disposal facilities. These changes would likely maintain the fiscal integrity of disposal operations through the time period of the Five Year Financial Outlook but may impact the service provided to the users of the system.

Combined Results

Table 1 summarizes the resulting net cash inflow/outflow outcomes by fund, on a combined basis, including carryover from year to year and assumes the Collections fee remains flat at $439. However, additional rate and operational adjustments may be required in future years to maintain a strong, long-term fiscal outlook.

Five-Year Financial Outlook

Table 1 ($ in thousands): Projected Fund Balances at Fiscal Year End

Fund Balance	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
Collections Fund FYE Balance	$46,851	$46,387	$47,331	$45,793	$45,962	$50,125
Disposal Fund FYE Balance	$69,814	$52,737	$35,861	$22,612	$12,426	$4,782
Combined Fund Balances	$116,665	$99,124	$83,192	$68,405	$58,388	$54,907
Combined Net Operating Expenditures (net of intra-fund payments)	$242,538	$238,593	$244,279	$248,705	$255,380	$261,252
Required 60-Day Restricted Operating Reserve	$40,423	$39,766	$40,713	$41,451	$42,563	$43,542
Unrestricted Reserves	$76,242	$59,358	$42,479	$26,954	$15,825	$11,365

The projected fund balances in Table 1 indicate that the bond covenant requirement of a 60-day operating reserve will be met through FY 2015-16.

Table 2: Projected Debt Service Coverage through Fiscal Year 2014-15

Debt Service Coverage	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
Without Use of Rate Stabilization Fund	123%	178%	194%	200%	195%	208%
With Use of Rate Stabilization Fund	186%	202%	229%	238%	234%	247%

Note: In accordance with financial covenants, net operating revenue must cover one hundred and twenty percent (120%) of the principal and interest requirements on the senior lien debt for such fiscal year.

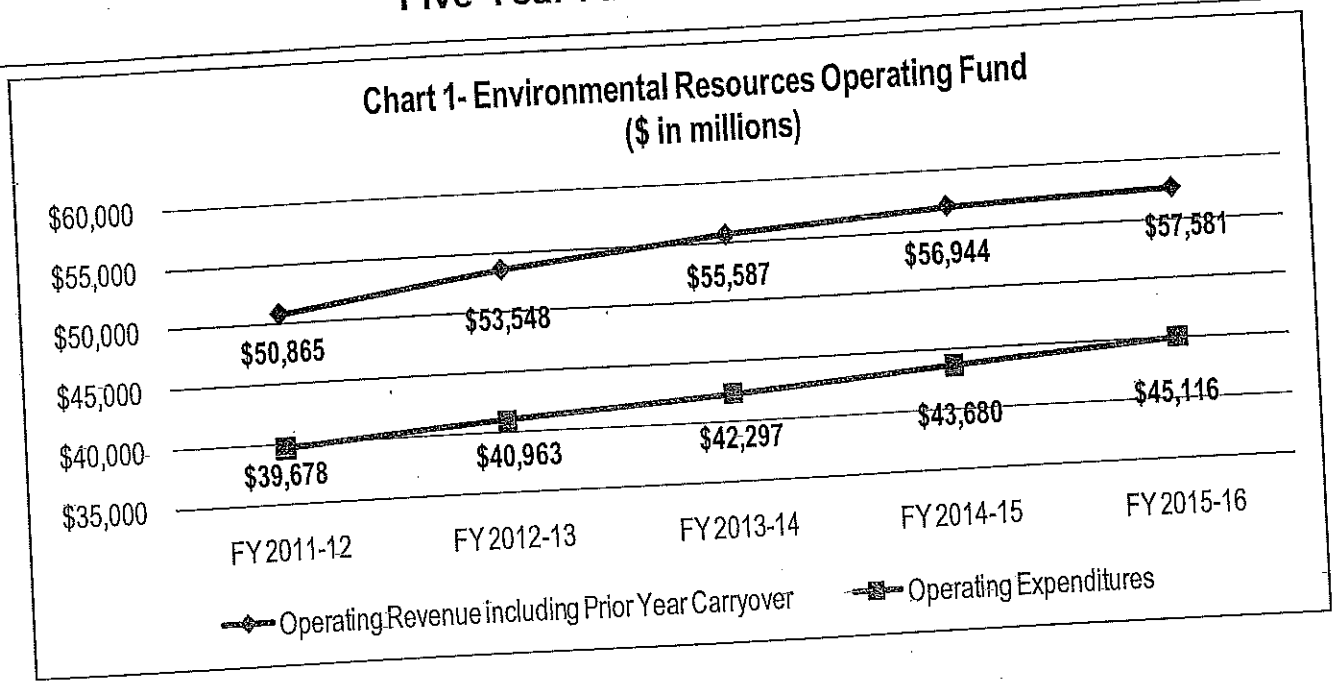
Table 2 provides projected debt service coverage, utilizing operating expenditures only, with and without the use of the rate stabilization fund over the same period. The required 120 percent coverage on senior lien debt is met through the term of this analysis with the use of the rate stabilization fund.

Permitting, Environment and Regulatory Affairs (Environmental Resources Management)

With the environmental permit fee increase that was implemented in FY 2009-10, the function is expected to cover inflationary and cost of living adjustments over the next five years to its environmental services. For the last few years, a downward trend in the amount of building permits and other environmental plan reviews service requests submitted has been experienced. Operating permit renewals have remained constant from prior years.

The Five-Year Outlook continues the current level of service and assumes operating permit and plan review revenues will grow at two and one half percent for the entire outlook. The Utility Service Fee is expected to grow at one percent for the entire outlook. The Five-Year Outlook takes into account a reduction of three positions in FY 2011-12 resulting from the efforts to realign and consolidate operating functions. The Environmental Resources Operating Fund projections shown in Chart 1 indicate that operating revenue, including prior carryover will be sufficient to meet the operating expenditures thought the scope of this plan.

Five-Year Financial Outlook



Stormwater Utility Fund

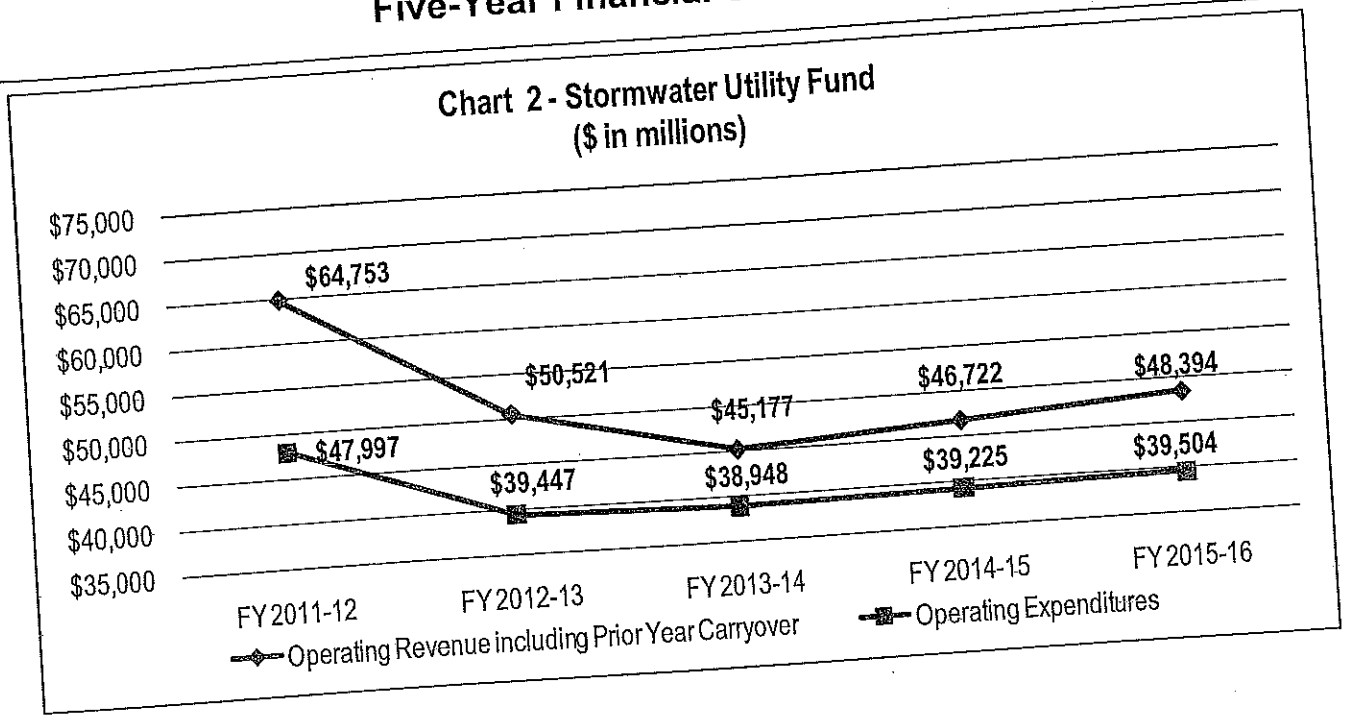
The County collects fees for the Stormwater Utility from all residential developed property and all non-residential property in Miami-Dade County. Under Chapter 24 of the Code of Miami-Dade County, these fees shall be used exclusively to pay for the costs of planning, constructing, operating and maintaining stormwater management systems set forth in the local program required by Florida Statutes.

In FY 2011-12, the Stormwater Utility Fee will remain at the same rate of $4.00 monthly per one equivalent residential unit (ERU) as in prior years and will be able to maintain the current level of environmental services by the department.

Stormwater Utility Fee Outlook

The Five-Year outlook has been prepared to continue delivery of services at the current level with no planned fee increase until FY 2014-15. The planned increase of $0.75 monthly per ERU in FY 2014-15 will be required to cover anticipated inflationary costs and cost of living adjustments. It assumes that revenues will grow at one percent for the entire outlook. The Five-Year Outlook assumes operating expenditures for planning and design, billing and collections, construction management, and maintenance will grow at one percent, and expects debt service payments to remain constant for the entire planning horizon. Additionally, it assumes the completion of high priority infrastructure capital improvements in the next years will lead to the decrease of the total available funding. The Stormwater Utility Fund projections shown in Chart 2 indicate that revenue, including prior carryover will be sufficient to meet the operating and capital expenditures over the five year period.

Five-Year Financial Outlook



Miami-Dade Water and Sewer Department

The Proposed FY 2011-12 Resource Allocation Plan includes no retail rate adjustments for the Miami-Dade Water and Sewer Department (WASD). Water and sewer rates for the average retail customer for FY 2011-12 and FY 2012-13 will remain unchanged. The Maintenance Index, which is based on the United States Department of Labor Statistics annual Consumer Price Index (CPI), All Urban Consumers, Water and Sewer Maintenance index will be evaluated annually and used as a benchmark in the process of establishing the proposed retail rate adjustment for FY 2013-14 through FY 2015-16. Rate increases are not applied to the retail lifeline (low volume users) customer. Rate increases assumed in future years will be required to fund the Multi-Year Capital Improvement Plan estimated at $6.8 billion in capital projects for regulatory compliance, aging infrastructure, plant rehabilitation and day-to-day rehabilitation activities to continue treating wastewater and pumping water to meet the needs of Miami-Dade County residents. This analysis does not include the impact of the proposed collective bargaining concessions. WASD will continue to work with OMB to evaluate the need for and timing of future bond issuances which impacts the need for future rate increases considerably.

For FY 2011-12, water wholesale rate per thousand gallons will remain at $1.7142. The City of Hialeah's water wholesale rate per thousand gallons will increase from $1.6332, to include the fourth year of the five-year phase-out of the City of Hialeah transmission credit. Sewer wholesale rate per thousand gallons will be adjusted to a revenue neutral average rate of $2.1528 from $2.0436. Future water and sewer wholesale revenues are projected to increase by five percent leaving customer growth and consumption unchanged. Wholesale rate adjustments are based on the budgeted requirements and include an annual true-up methodology of the ending audited fiscal year to recover cost.

As mentioned above, assumed rate increases are critical to fund plant and infrastructure (pipe) rehabilitation, replacements and upgrading of undersized water mains throughout the water

Five-Year Financial Outlook

distribution system to meet utility standards. The water system infrastructure averages 45 years with the oldest pipes in the system dating back to the mid 1920's. In FY 2010, WASD experienced 1,899 breaks resulting in 15.8 billion gallons of water loss. Similarly, the wastewater infrastructure averages 55 years with the oldest pipes in the system dating back to 1934. In FY 2010 the department experienced an average of 127 breaks and 24.9 million gallons of raw sewage spilled.

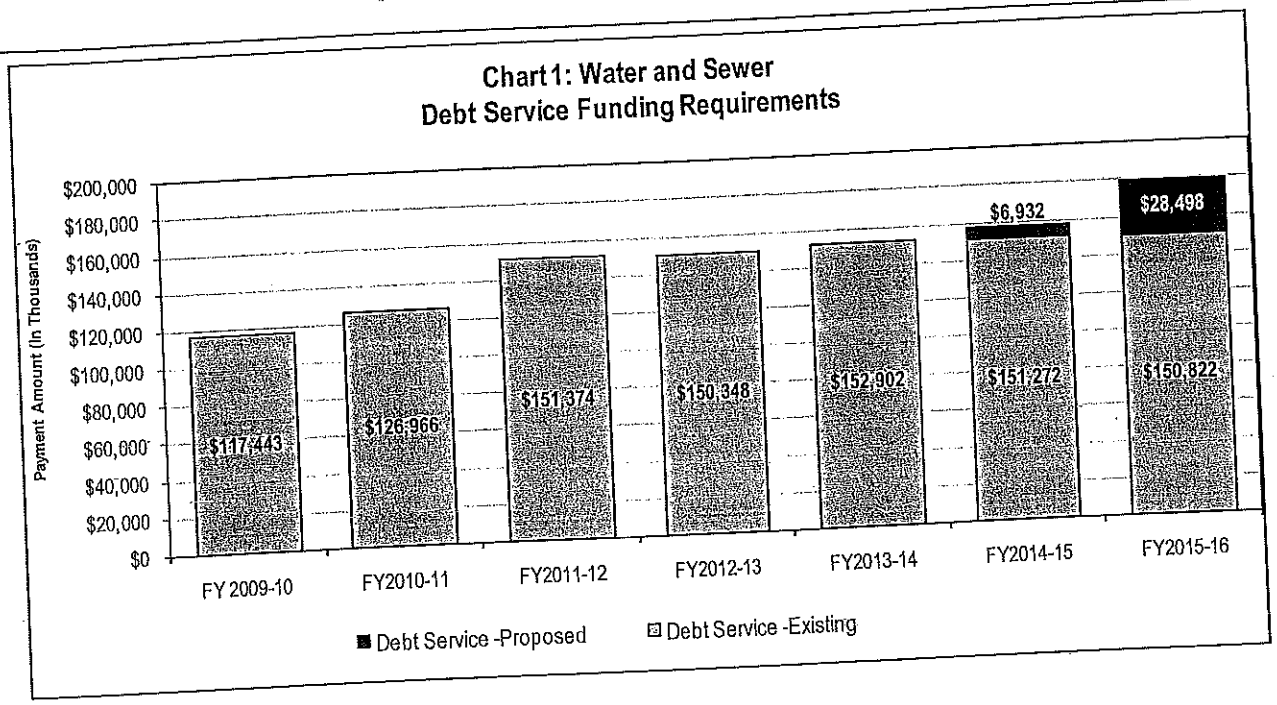
WASD has indentified the need to replace or rehabilitate 2,594 miles of the total 5,758 miles of pipe. This is 45 percent of the infrastructure, at an estimated cost of $6 billion dollars. Similarly, the department has identified 160 miles of sewage pipeline that needs to be replaced or rehabilitated at an estimated cost of $1 billion dollars. The Central District Wastewater Treatment Plant, built in the 1950s processes the largest volume of sewer flows for the Department on a daily basis; the plant's age and approximation to the Atlantic Ocean continues to require extensive equipment and structural repairs to meet operational demands and regulatory requirements.

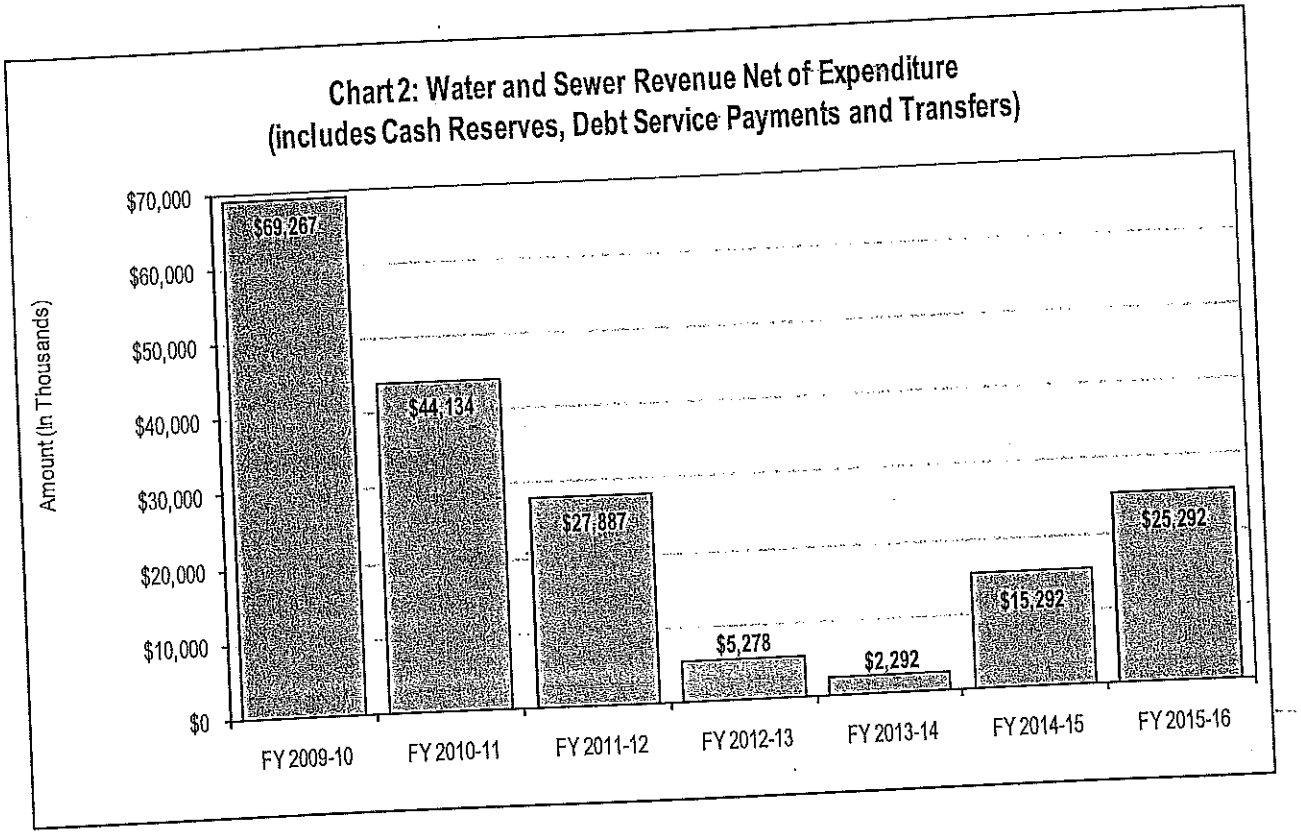
Additional resources will be required to operate the High Level Disinfection (HLD) process at South District Wastewater Treatment Plant and the Reverse Osmosis Water Plant. Initial operational costs for both projects, including the hiring of operational staff are included in FY 2011-12.

The Five-Year Financial Outlook takes into consideration the conservation programs that the County has agreed to implement pursuant to the 20-Year Water Use Permit issued in 2007 by the South Florida Management District. The cumulative impact of the conservation programs to the per capita usage is estimated to be a 4.5 percent usage reduction over the five-year planning horizon.

The Five-Year Financial Outlook assumes a weighted average annual percentage growth of 3.5 percent for operating expenditures through FY 2015-16. Additionally, the Department's Multi-Year Capital Plan is proposing to issue $198 million of new bonds in FY 2013-14 (April 2014), $419 million in FY 2014-15 and $399 million in FY 2015-16. In coordination with the Office of Management and Budget and the Finance Department, the Department will develop a payment schedule that will smooth out the effect of this financing through the life of the bonds. WASD is estimating that the payment schedule for these new bonds will require an additional $6.9 million in related debt service in FY 2014-15 and $28.5 million in FY 2015-16 (See Chart 1: Water and Sewer Debt Service Funding Requirements). This Financial Outlook does not include resources to fund the department's currently unfunded projects totaling $7.5 billion, which includes $2.4 billion for Ocean Outfall mandated projects, $1.7 billion for 20-Year Water Use Permit projects, and $3.4 billion for delayed and deferred infrastructure projects.

Five-Year Financial Outlook



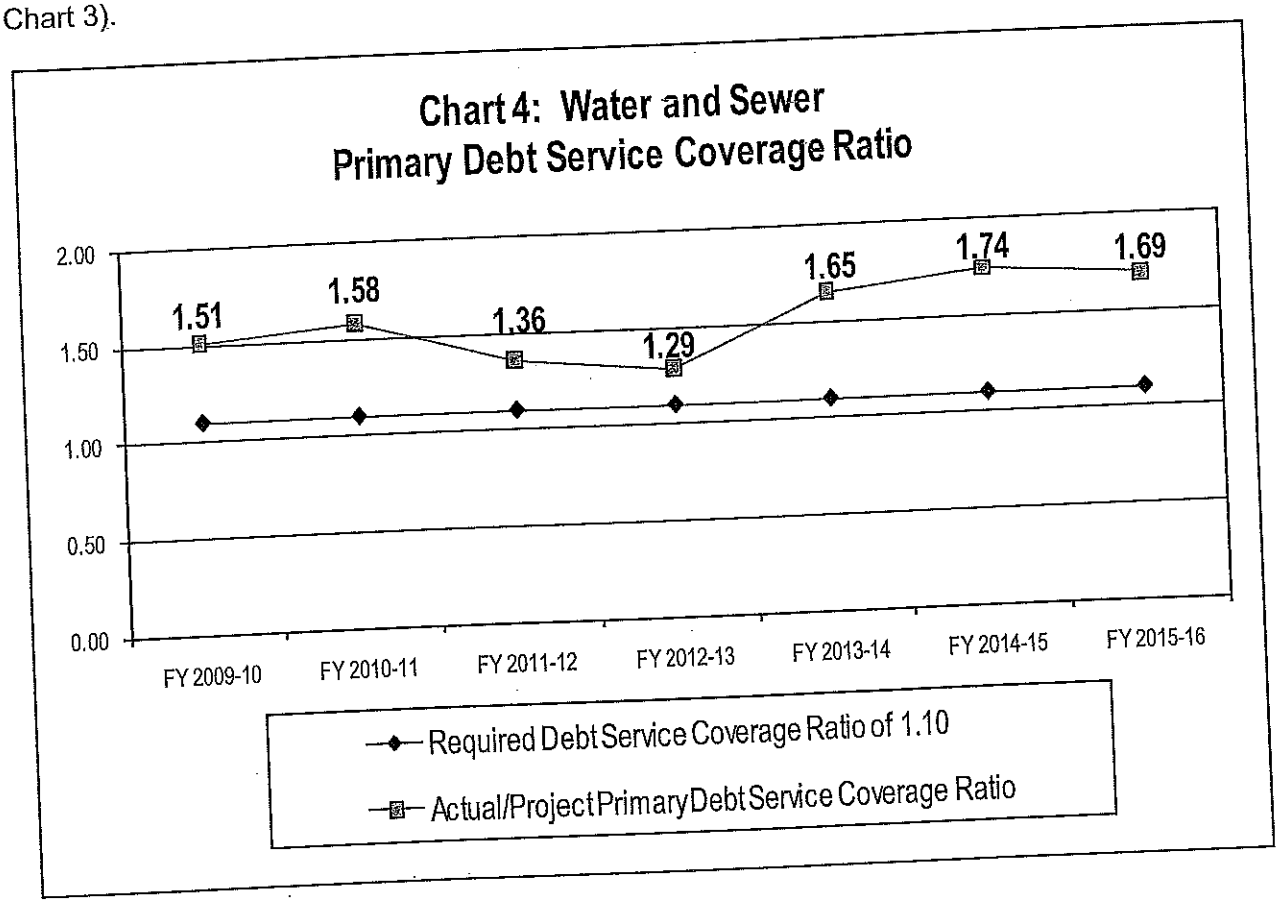


Five-Year Financial Outlook

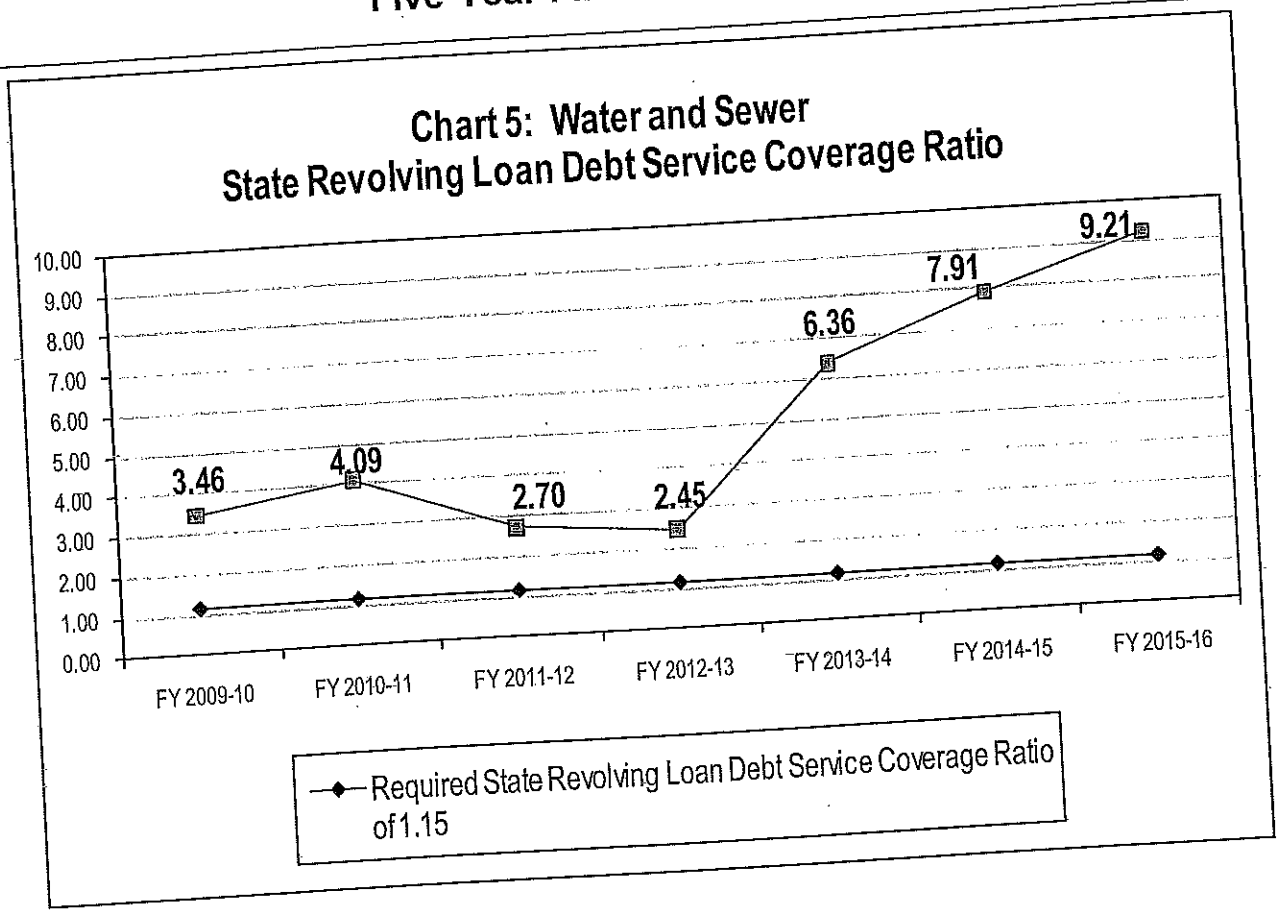
WATER AND SEWER
CHART 3: OPERATING CASH RESERVES
(in thousands)

	Actual FY 2009-10	Projected FY 2010-11	Proposed FY 2011-12	Projected FY 2012-13	Projected FY 2013-14	Projected FY 2014-15	Projected FY 2015-16
RATE STABILIZATION FUND	$30,735	$30,735	$27,887	$5,278	$2,292	$2,292	$2,292
GENERAL RESERVE FUND	$38,532	$13,399	$0	$0	$0	$13,000	$23,000
RESERVES REQUIRED BY ORDINANCE	$63,226	$60,652	$55,669	$60,726	$63,670	$66,296	$69,020
TOTAL FLEXIBLE CASH RESERVES	$132,493	$104,786	$83,556	$66,004	$65,962	$81,588	$94,312

In this budgetary forecast both primary and subordinate debt service coverage and the State Revolving Loan debt service coverage will meet the coverage requirements (See Chart 4: Primary Debt Service Coverage Ratio and Chart 5: State Revolving Loan Debt Service Coverage Ratio). As stated in the March 30, 2011 Evaluation of MD-WASD Bond Capacity Report, without proposed future revenue increases, the Department may fail to meet its cash flow requirements, fall short of meeting its debt service requirements and experience major cash flow shortages. WASD will assess water and wastewater rate adjustments annually to accommodate increasing operating and maintenance expenditures and to fund unfunded capital projects. In addition, future revenue adjustments may be necessary to maintain adequate cash reserves as prescribed by the bond rating agencies and financial institutions (See Chart 2 and Chart 3).



Five-Year Financial Outlook



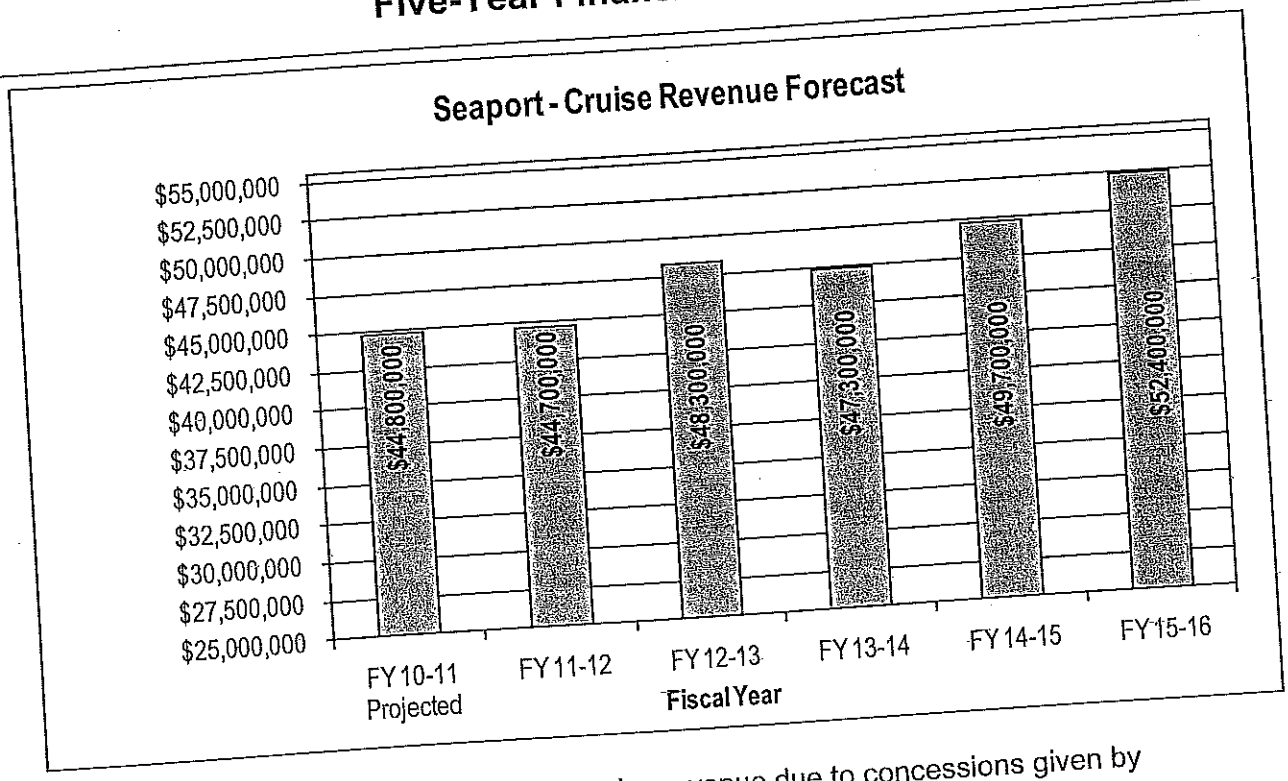
Port of Miami

The Cruise Industry

The Dante B. Fascell Port of Miami-Dade County (POM) is a major economic engine generating approximately $17 billion in economic activity in the South Florida region annually. A diverse group of cruise lines provides an array of cruise destinations and choices, from the larger vessels Carnival/Costa Cruises Lines, Royal Caribbean/Celebrity Cruise/Azamara Line and Norwegian Cruise Line to the mid-size upscale Oceania and Crystal lines. During FY 2010-11, the POM projects to embark and disembark approximately 4.0 million passengers.

A new amendment to the Carnival Corporation Cruise Terminal Agreement was executed in May 2011, providing Carnival incentives to Home Port the new "Carnival Breeze" in Miami beginning in the fall of 2012. This vessel will bring an anticipated net increase of 250,000 new passengers beginning in Fiscal Year 2013. This amendment will increase estimated revenues to the County by a range of $1.15 to $2.1 million annually.

Five-Year Financial Outlook



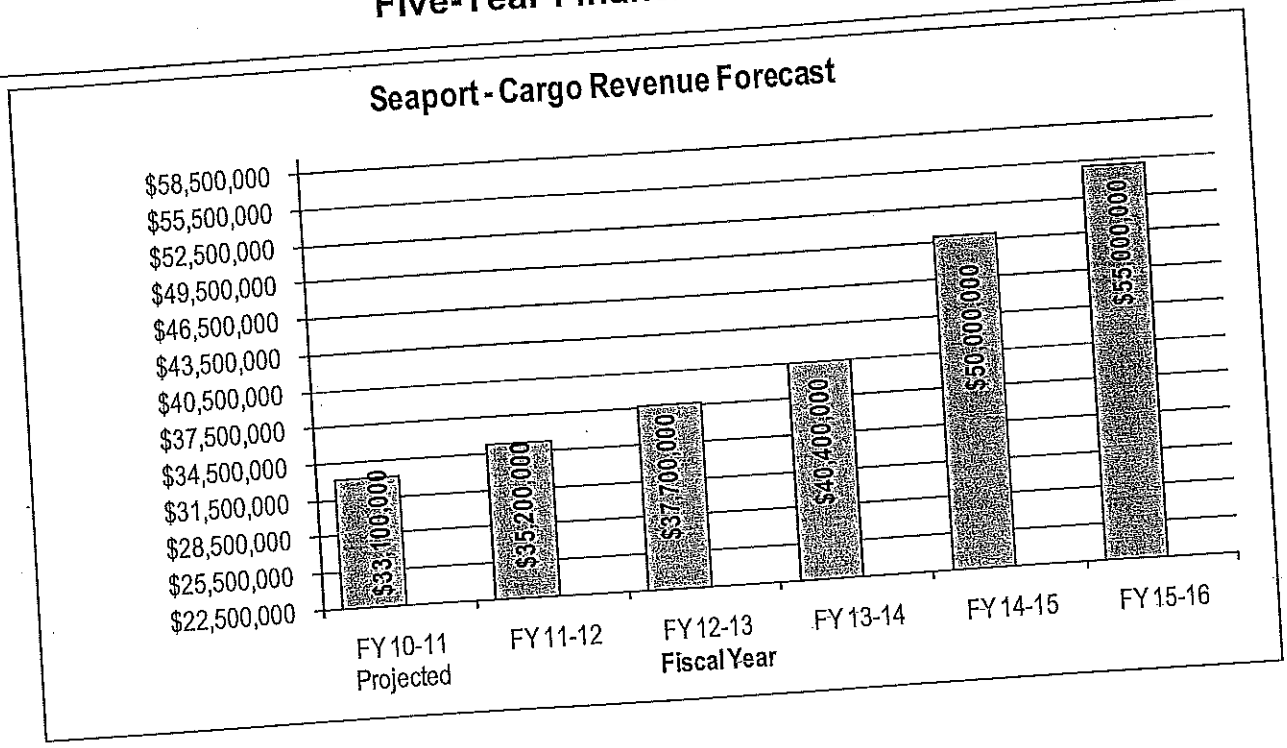
In FY 2013-14 there is a slight decline of cruise revenue due to concessions given by one of the cruise partners that is set to expire.

The Cargo Industry

During FY 2010-11, the Port is expected to throughput nearly 880,000 TEUs or 5% over the previous year. Future cargo revenue is based on anticipated cargo tariffs per agreements with a 20 percent growth expected in FY 2014-15 coinciding with the widening of the Panama Canal and completion of the Port's deep dredging project.

The Department provides incentive discounts that will assist the Port of Miami to improve its competitive outlook and strategically position the Port for additional cargo sector growth by encouraging shipping lines to initiate new services or relocate their existing services from other seaport. Thru competitive new business retention incentives the Department was able to retain the Grand Alliance Service that generated in excess of $1.2 million of annual revenue to the Port. In April 27, 2011, the Grand Alliance new SCE-1 Service joined the GAX service at the port. In April 2011, Orient Overseas Container Line (OOCL) introduced its new Atlantic Gulf Mexico (AGM) containerized service at the Port of Miami. The Port of Miami is the only South Florida port of call for the AGM service which links North Europe to Mexico and the United States South Atlantic and Gulf coasts.

Five-Year Financial Outlook



Port Safety and Security

Security enhancements continue to be among the most significant programs underway at the Port of Miami. Ninety-five percent of US international cargo traffic is waterborne, making port safety a priority. The Maritime Transportation Security Act (MTSA) of 2002 established security requirements to protect the nation's ports and waterways against terrorist attacks, as well as a series of measures that vessels, seaports and other shore facilities must implement. Among the regulations included in MTSA are: passenger, baggage and vehicle screening procedures; security patrols; establishing restricted areas; personnel identification procedures; access control measures; and/or installation of surveillance equipment. The Port is MTSA compliant and is recognized as one of the State of Florida's most secure ports.

As a result of the amendment of Florida Statute 311.12, that address the duplicative security requirements mandated by both state and federal government, the Port is now revising the requirements for seaports to update its security plan, consistent with federal requirements, The Port's expenses for security related operations, including the credentialing section, was $19.5 million for FY 2009-10, are projected to be $20.0 million in FY 2010-11 and are budgeted at $20.5 million for FY 2011-2012. It is anticipated that the revision to the Seaport's facility security plan with result in significant additional savings in security related operating and capital expenditures.

Capital Improvement Plan Financial Update

With some 23,000 vehicles presently entering and exiting the Port daily, by the year 2020 the daily number of vehicles traveling on Port Boulevard is projected to be 35,000 to 40,000. To address future traffic demands, the Florida Department of Transportation, Miami-Dade County and the City of Miami, have reached agreement for financial participation in a Port of Miami

Five-Year Financial Outlook

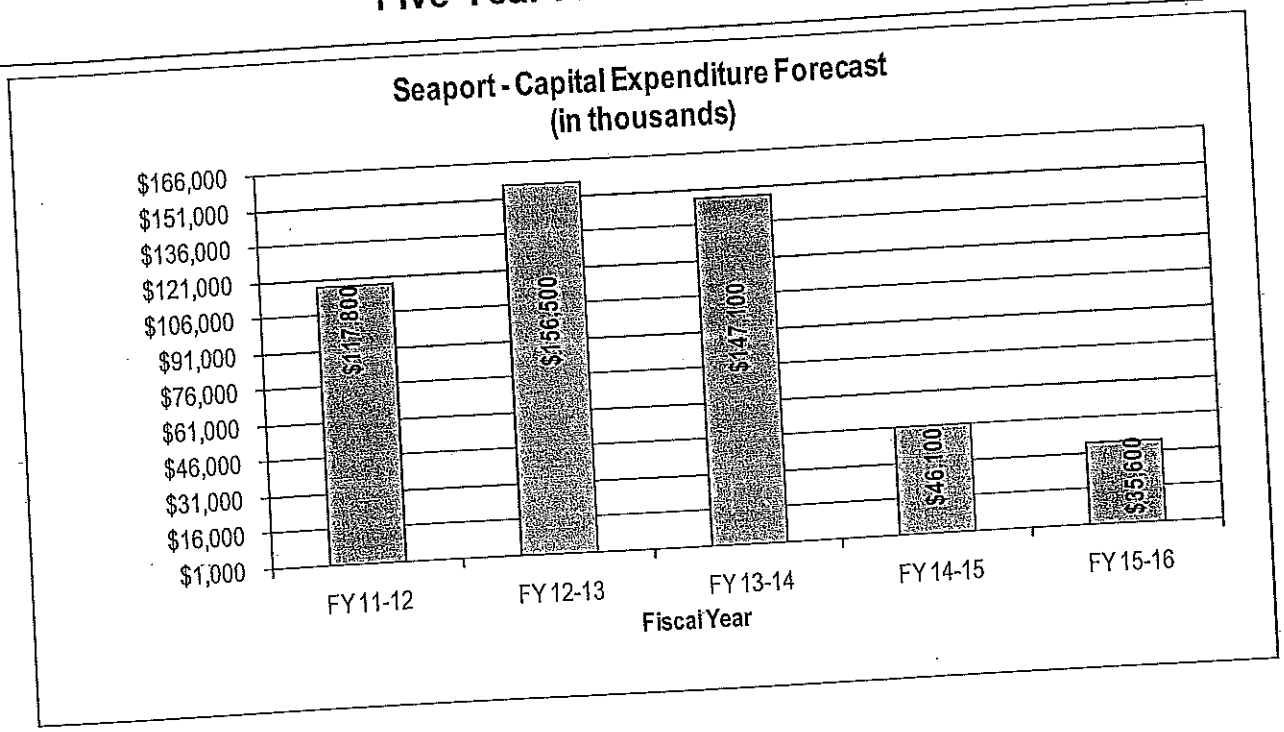
Tunnel project. The agreement calls for the state to fund 50 percent of the capital costs associated with the tunnel's construction (which equates to $457 million of $914 million), and 100 percent of the tunnel's operating and maintenance costs over its life-time (including the term of the concessionaire operating agreement). The local governments are required to pay a 50 percent match for capital expenses. The County has agreed to fund up to $402 million through cash and right of way contributions. Of the County's contribution, the Seaport will provide $45 million in necessary right of way and a cash contribution of $55 million. In addition, the Port would be responsible for a potential contingency charge of up to $100 million. The tunnel is expected to be operational by FY 2014.

Passenger growth has challenged the Port's cruise infrastructure. In anticipation of the needs and expectation of continued growth, the Seaport strives to offer its customers modern, safe and efficient passenger facilities. During FY 2009-10 the Port completed major upgrades to Terminals B & C ($17.9 million) to handle increased Norwegian Cruise Lines (NCL) berthings including the "EPIC", a new class of cruise ships. The Port has completed plans to upgrade Terminals D & E ($15.0 million) to berth the new "Carnival Breeze" which will begin service in November, 2012. Additional improvements totaling $9.0 million to Terminal J will include restroom upgrades, a new elevator, replacing flooring and ticket counters.

To meet the anticipated increase in operations the Port's capital improvements includes enhancements to the container yard ($41.0 million); purchase of additional gantry cranes ($42.0 million); a Seaport tunnel ($55.0 million); new rail intermodal construction ($27.5 million); and Phase III dredging ($165.6 million) which will deepen the south channel from 44 feet to a depth of 50 feet.

Major security related capital projects recently completed include a new Communications, Command and Control Center, C3, for $6.9 million, consolidating various law enforcement agencies, the United States Coast Guard (USCG), Customs and Border Protection (CBP), Miami Dade Police Department and Seaport Security offices; a waterside surveillance system, CCTV cameras and access control updates, primarily funded by the Department of Homeland Security (DHS) grants. Future security items include a port wide Mass Notification System and Disaster Relief Program ($3.0 million).

Five-Year Financial Outlook

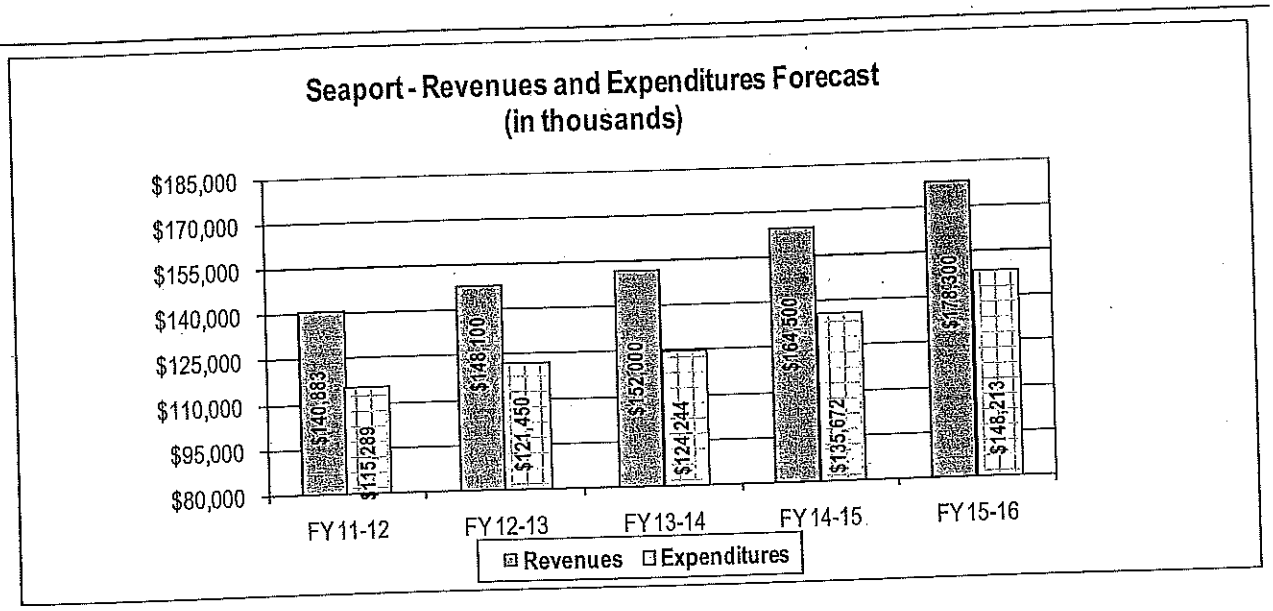


Financial Outlook

The Department recognizes sound management and financial investment strategies as priority outcome. Currently, Seaport Revenue bonds are rated at A3, stable by Moody's. The Department has embarked in converting approximately $330 million of variable interest rate Sunshine State Loans to fixed interest rate. In February 2011, $85.8 million was refinanced, with the remainder targeted to be refinanced within the next 3 years as market conditions improve. This will allow the Department to better prepare long range forecasts as well as reduce exposure from market fluctuations that may negatively impact the Department's ability to meet debt requirements.

For the past six years, the POM has been successful in attracting new cruise and cargo business, in spite of the competitive pressures from neighboring ports, federal and state security mandates and a downturn in the local and national economy. As part of its obligations to bondholders, the Department is required to maintain a two months O&M reserve, which is built into its operating budget. The Department has managed to increase tariff rates for dockage, wharfage and cranes as stipulated contractually, but not increased miscellaneous tariff fees for the past three years, while at the same time building a Reserve Maintenance fund to address deferred maintenance and improvements to its aging facilities.

Five-Year Financial Outlook



Revenues include cruise, cargo, rentals, parking, carryover and other miscellaneous items like harbor fees and ground transportation. Expenditures include salary, fringe, other operating, and debt service but excludes restricted and unrestricted cash reserves. In FY 2011-12, the total reserve is programmed at $25.594 million and includes a restricted reserve of $11.7 million and an unrestricted reserve of $13.894 million that includes county imposed salary concessions that amounted to $2.429 million and a retirement contribution of $1.9 million that was imposed by the State of Florida. Due to the proprietary nature of the Port's operations and a $400 million capital program expansion that is pledged by non property tax supported general fund revenues, a unrestricted reserve of this capacity is required to hedge against any future risk associated with cargo and cruise revenue fluctuations.

For the purposes of this Five Year Financial Outlook, Cruise line revenue forecast is based on cruise lines itineraries coupled with existing agreements through FY 2012-13 and includes an annual three percent increase in passengers and three percent tariff increases thereafter. Cargo throughput is projected to increase annually by four percent, and tariff rates increase by three percent through FY 2013-14 with a projected twenty percent increase in TEUs in FY 2014-15, as a result of the widening of the Panama Canal and the completion of the dredging of the channel to -50 feet (Deep Dredge); other revenues generally assume a three percent annual growth and rate increases. Associated expenditures, excluding mandated two months operating and maintenance cash reserves, assume salary concessions and a retirement contribution in FY 2011-12, flat growth of salaries restoring partial benefits in FY 2012-13 through FY 2013-14, and a growth rate of five percent for salary and fringes thereafter. Other operating expenditures assume a three percent growth rate for the next two years and assumes an increase in expenses to accommodate expected cargo growth in FY 2014-15 and FY 2015-16. Current year and future year borrowings assume amortization of principal and annual interest payments at five percent; existing Sunshine State loans effective interest rate is assumed at 2.5 percent for FY 2011-12 and at 4 percent thereafter, with the intent to refinance the remaining variable rate portion to fixed rate by 2013, contingent upon favorable market conditions. The financial forecast includes an operating reserve at least equal to the required two months operating and maintenance.

Five-Year Financial Outlook

The Seaport is actively examining various revenue options, refinancing opportunities and expense changes that may significantly affect current data used to develop the five year plan. The department is aggressively pursuing other sources of operating revenues. Currently under consideration are concessionaires, management agreements, and advertising opportunities.

Miami-Dade Aviation Department

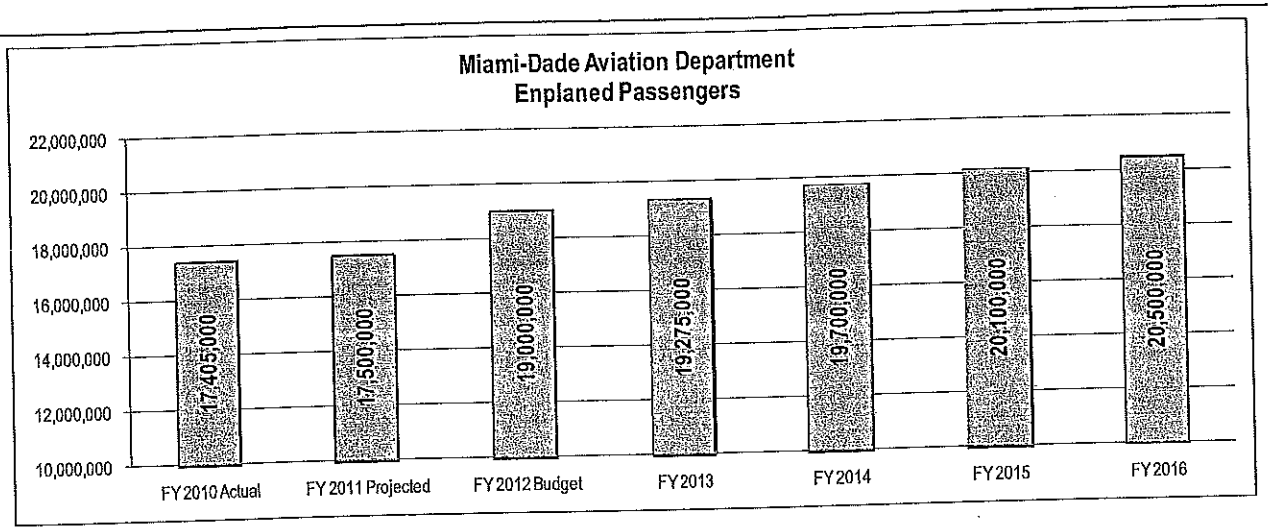
The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of Miami International Airport (MIA) and four general aviation and training airports: Opa-locka Airport, Kendall-Tamiami Executive Airport, Homestead General Aviation Airport, and Dade-Collier Training & Transition Airport. The Airport System is considered the primary economic engine for Miami-Dade County as well as for South Florida. Over 36,000 people are employed in the Miami-Dade County System of Airports, 1,209 of whom are County employees. An economic impact study released in 2009 reported that MIA and the General Aviation Airports had an annual impact of $26.7 billion. MIA and related aviation industries contribute approximately 282,043 jobs directly and indirectly to the South Florida economy, responsible for one out of every 4.1 jobs. Additionally, the airport system contributed $1.016 billion in state and local taxes, and $654.9 million of federal aviation tax revenue.

Enplaned Passengers

A diverse group of airlines provides scheduled passenger service at the Airport including 13 U.S. airlines and 34 foreign-flag carriers in FY 2010-11. It is projected that during FY 2011-12, 19,000 million enplaned passengers will transit through MIA, representing a 8.5 percent increase over FY 2010-11 when 17,500 million enplaned passengers are projected to move through MIA. Similarly domestic traffic for enplaned and deplaned passengers is projected to increase 2.5 percent in FY 2011-12 to 19,735 million from FY 2010-11 figure of 19,253 million passengers. Domestic traffic represents 52 percent of MIA total passengers while international traffic is projected at 48 percent or 17,996 million passengers, up three percent from the previous year.

In international air travel, MIA's geographical location, close proximity to cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 47 percent of the South American market, 31 percent of Central America and 29 percent of the Caribbean market. With 47 percent of total passenger traffic being international, MIA ranks second (preliminary rankings) in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

Five-Year Financial Outlook



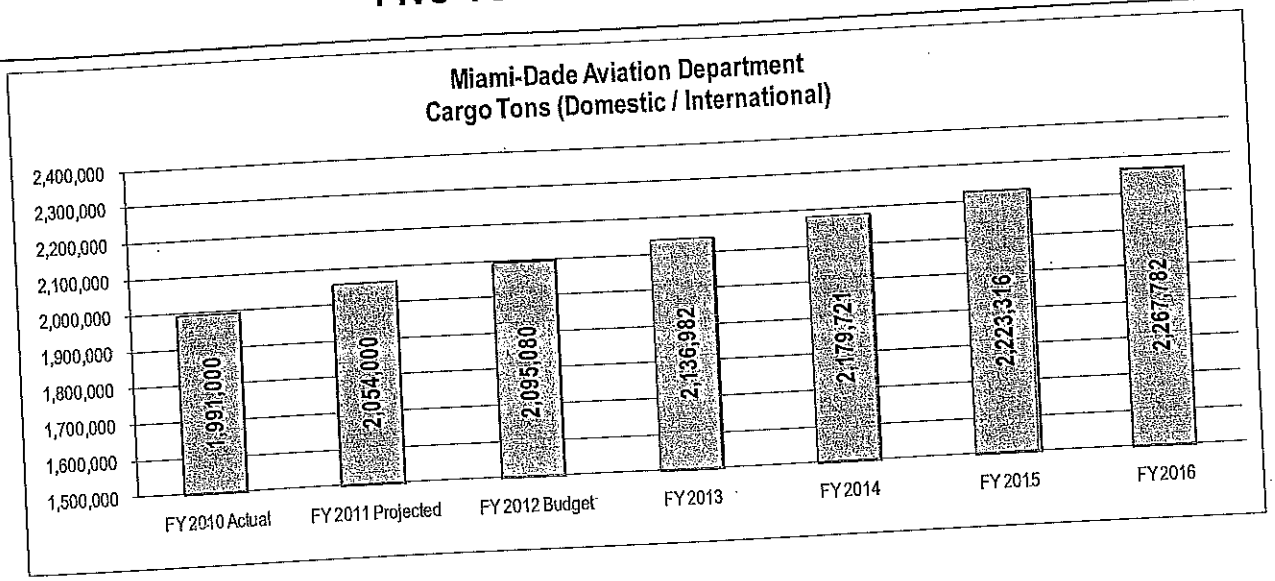
Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. Freight tonnage is projected at 2.054 million in FY 2010-11, resulting in an increase of 3 percent above the prior's year's tonnage of 1.991 million. The cargo tonnage is projected to increase by two percent in FY 2011-12 to 2.095 million tons and maintain the same growth rate thereafter. International tonnage, representing 88 percent of total tonnage is projected to be 1.844 million tons in FY 2011-12 and domestic tonnage is projected at 251,000 tons. It is projected that these amounts will grow proportionally at the two percent growth factor.

MIA's total air trade is valued at nearly $50.7 billion annually, or 96 percent of the dollar value of Florida's total air imports and exports, and 41 percent of the State's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 83 percent of all air imports and 81 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 69 percent of all perishable products, 89 percent of all cut-flower imports, 51 percent of all fish imports, and 73 percent of all fruit and vegetable imports.

MIA's cargo facility development program that began in 1992 has been completed, providing the Airport with over 2.7 million square feet of space in 17 new cargo buildings. Apron space has grown to over 3.8 million square feet, capable of handling 17 B747s or 38 DC-10F's.

Five-Year Financial Outlook

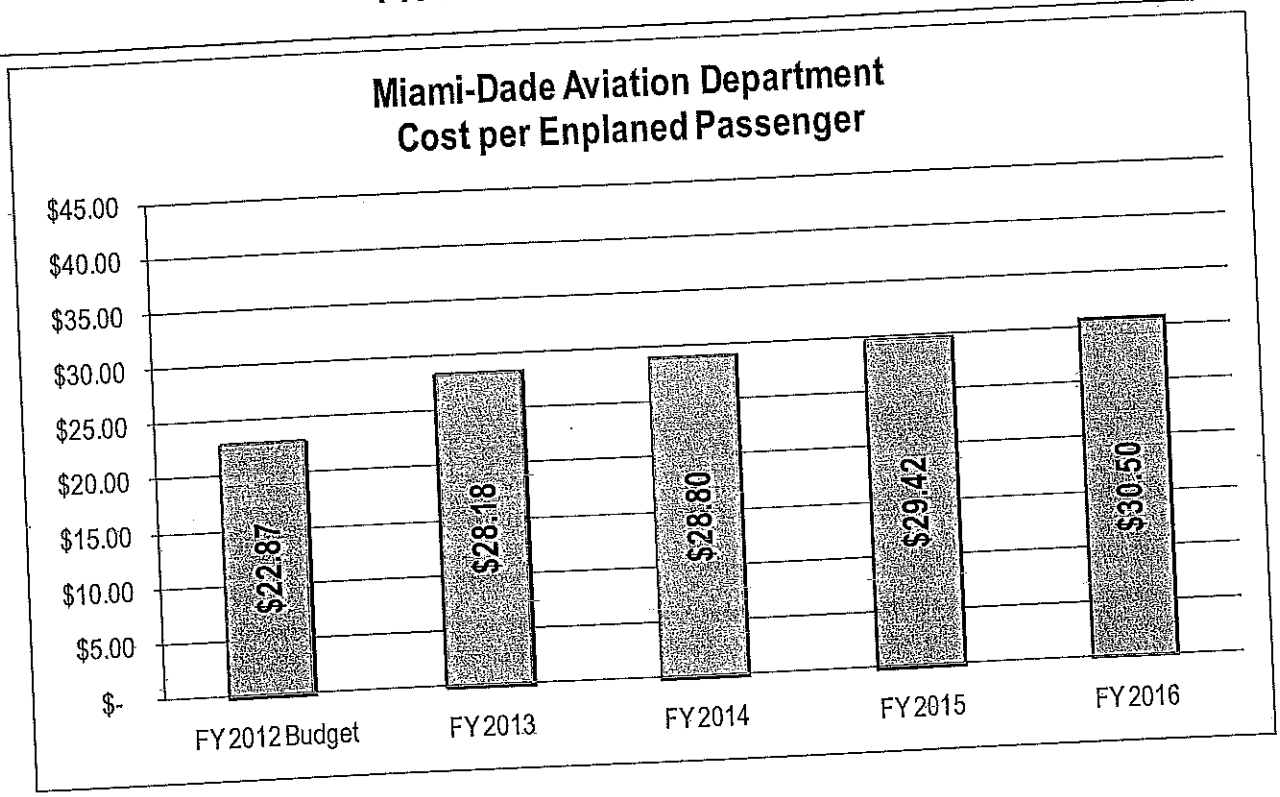


CIP Financial Update

The overall purpose of the CIP is to accommodate future MIA growth (e.g., MIA Mover) and to make the Airport more efficient from an airline operational perspective (e.g., North Terminal). The CIP is funded primarily by long term debt, to be paid from charges to the airlines, supplemented by grants and limited other pay-as-you-go revenues. MDAD will be winding down its $6.568 billion dollar expansion program with most core projects nearing completion or completed in FY 2011-12.

Besides increased passenger traffic, the Department also plans to mitigate the cost increases in the future with reductions in operating expenses. A goal has been established to reduce these expenses by 20 percent over five years. The Department's ultimate goal is to meet a $35 airline cost per enplaned passenger target by FY 2014-15, which represents a target internally adopted by the Department so as to keep the Airport competitive with other airports and affordable to the air carriers serving MIA.

Five-Year Financial Outlook



Safety and Security

MDAD strives to operate a system of airports that provides for the safe and comfortable movement of people and goods in efficient and attractive facilities while offering competitive prices to all users. With the current threat against civil aviation, the Miami-Dade County System of Airports has been faced with an ever-growing number of security directives and restraints on passenger activities. MDAD has reacted promptly to meet the deadlines imposed and has adjusted staff assignments and used outside MDPD resources when possible to minimize overtime costs in an effort to respond to these requirements. Other issues require continuing dialogue with the Department of Homeland Security (DHS) and members of Congress to secure funding for federal security mandates, as well as ensuring that the DHS officials, and the policies they create, recognize the unique features of MIA, its passengers and the greater Miami community. MDAD continues to work with DHS to achieve an effective balance between implementing necessary security measures and protecting and expanding MIA's air service operations and the associated economic impact.

Following the tragic events of September 11, 2001, the Transportation Security Administration (TSA) was tasked by Congress to deploy security equipment for detecting explosives in passenger baggage. MDAD has worked with TSA on a viable long-term solution to efficiently screen passenger checked baggage by installing Explosive Detection System (EDS) in-line with MIA's baggage conveyor system. The TSA has committed $77 million to offset the cost of an inline EDS.

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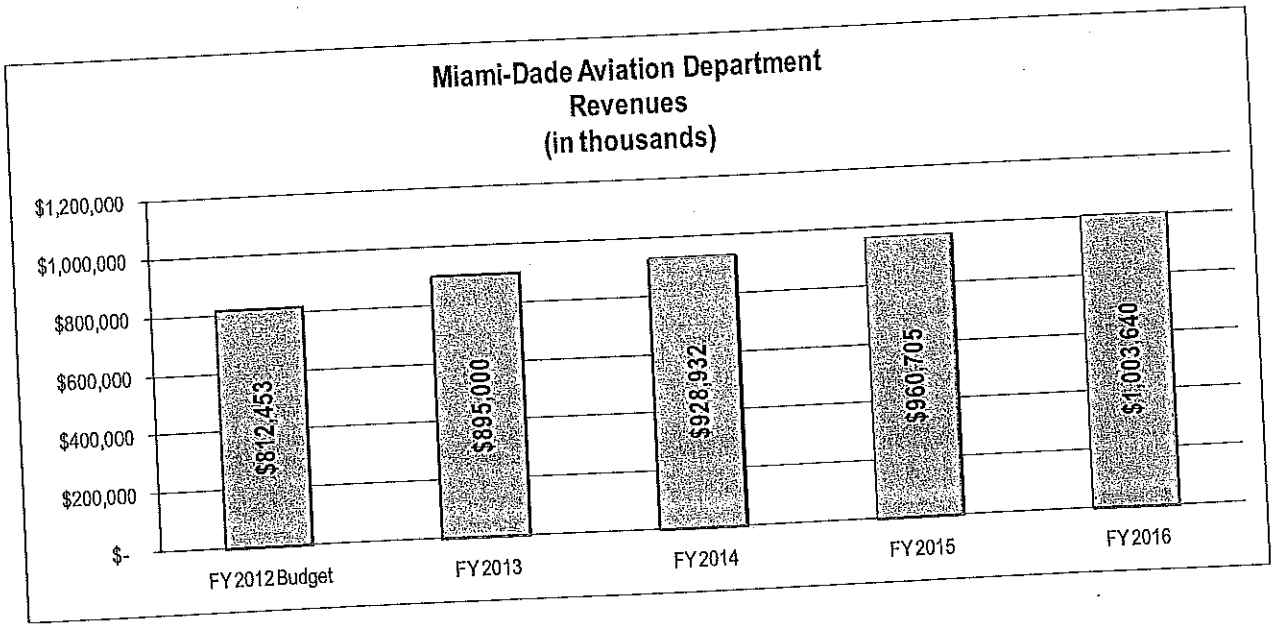
Economic Outlook

MDAD recognizes sound management and financial investment strategies as a priority outcome. Currently, the Department's bonds are rated at A2 by Moody's, A- by Standard & Poor's, and A by Fitch Ratings. All of the rating agencies cite MIA's role as the nation's largest international gateway to Latin America as an important strength.

Traffic has continued to grow from FY 2002 through FY 2008. In FY 2008-09 and FY 2009-10, MDAD experienced a leveling off of traffic consistent with consolidation of the airline industry due to economic conditions worldwide. The Department has assumed an 8.5 percent growth rate in the FY 2012 Budget over the FY 2011 projected enplaned passengers, but will be evaluating and revising this figure during the summer. Passenger Facility Charges (PFC), imposed per passenger to provide revenues to pay debt service for approved projects within the CIP, have generated $778.5 million since its inception in October 2001. MDAD is authorized to collect $2.757 billion including interest, before the authorization expires on October 1, 2037.

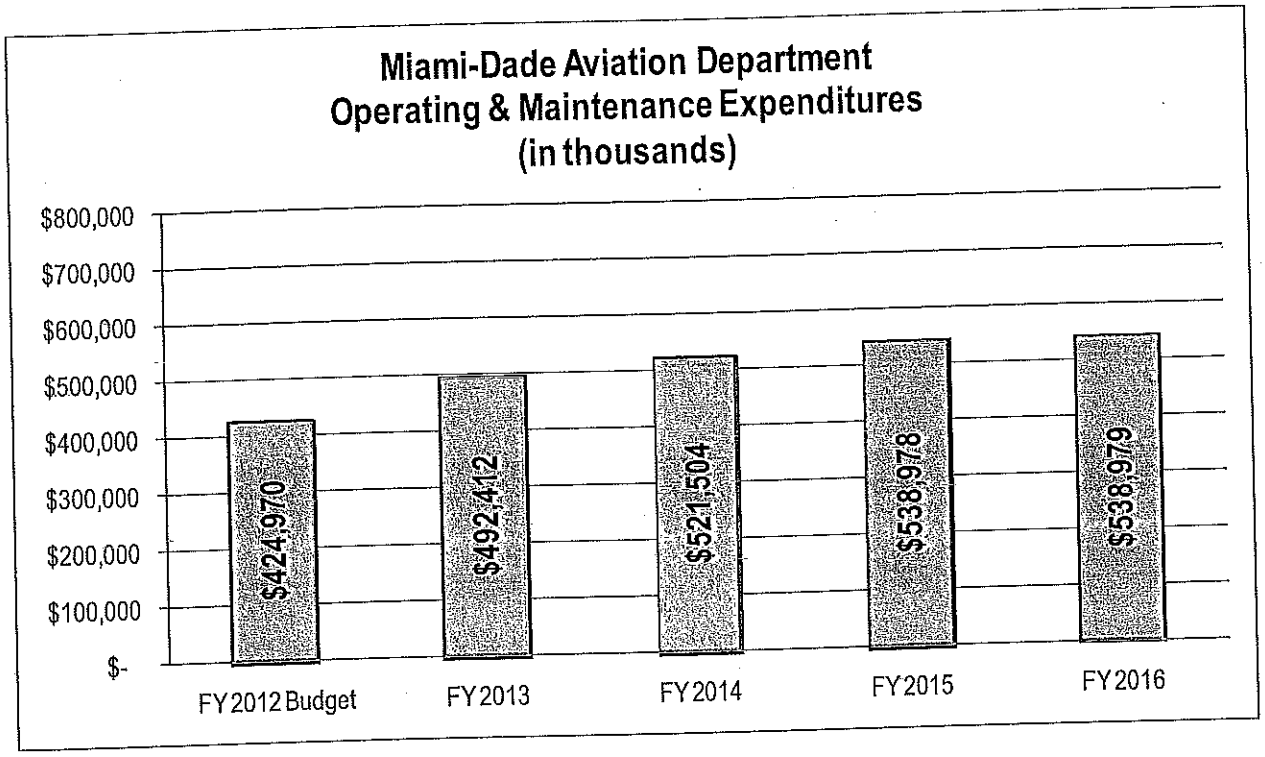
The airline rates and charges at MIA have continued to increase due to the issuance of additional debt required for the department's ongoing Capital Improvement Program. The department is making herculean efforts to increase its ranking as a major airport system as exemplified in its "WE MEAN BUSINESS" Campaign, a five-year plan to refine and improve the department's goals and measures, consistent with its management strategy to increase efficiency, streamline operations, and reduce operating expenses, ensuring MDAD a greater share of the aviation market.



MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates landing fee rates based on expenses that are not covered by direct fee for services provided. The revenue forecast incorporates additional debt service

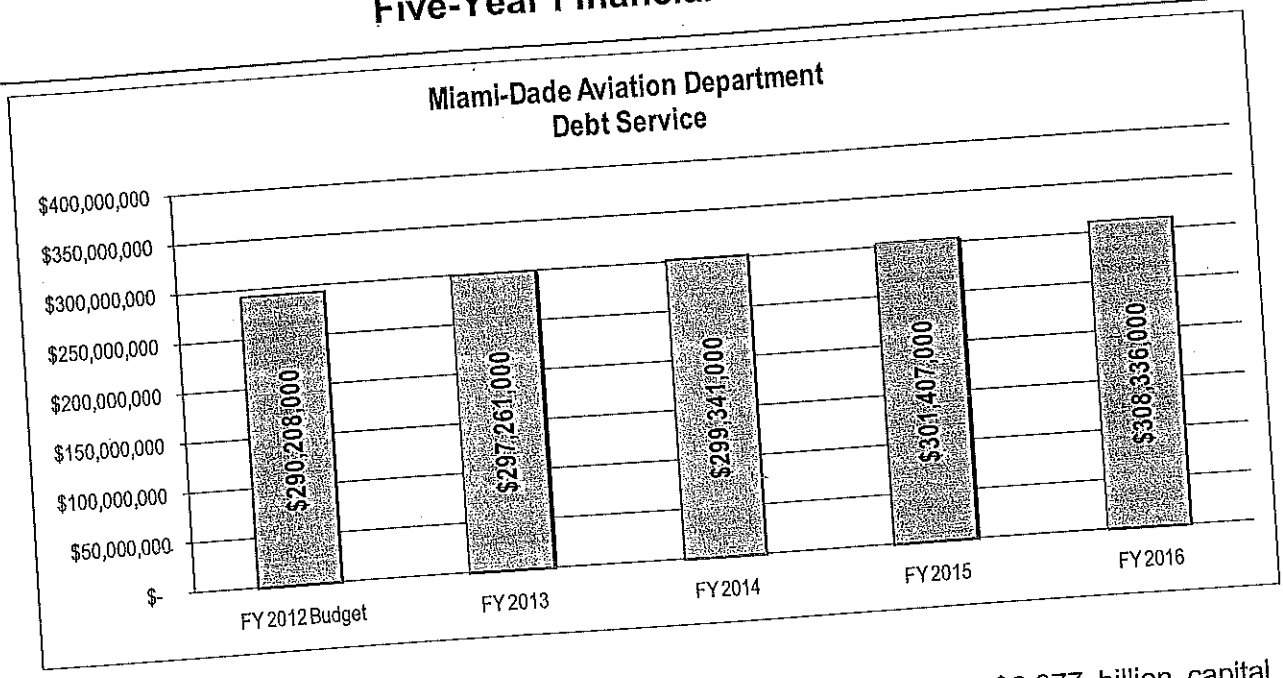
Five-Year Financial Outlook

related expenditures that will be realized in FY 2011-12 that will require an increase in landing fee rates. The increase in landing fee rates as well as CPI driven increases for direct fee for services provided contribute to the increase in revenue over the next five years.



MDAD's operating and maintenance expenditures include expenditures associated with running Miami International Airport as well as four general aviation airports. This amount excludes depreciation, transfers to debt service accounts, improvement fund and maintenance reserve accounts, as well as a mandated operating cash reserve. The majority of North Terminal is now open and the related incremental expenses for maintaining the new facility have been reflected in the adopted operating budget of the Aviation Department for fiscal year 2012. The last component of the North Terminal, Federal Inspection Services area, as well as the MIA Mover connecting Rental Car Center and the Airport, will be completed in late 2011. For 2011-12, the North Terminal is expected to contribute an increase of 5 percent in operational expenditures.

Five-Year Financial Outlook



MDAD's debt service obligations reflect an increase as a result of a $6.377 billion capital improvement program being finalized in the next five years.

People's Transportation Plan (PTP)

The FY 2010-11 MDT Proforma programs moderate revenue and expense projections based on current budgetary constraints. Farebox revenues are projected to increase based on a one percent a year ridership increase as well as a consumer price index factor of 3 percent applied every three years for a fare increase. State operating assistance is projected to increase by two percent a year and Federal preventative maintenance grants are projected to increase by five percent a year. The PTP Surtax revenue reflects an increase of 4.5 percent in FY 2011-12, three percent in FY 2012-13 and three percent thereafter. The General Fund and Capital Improvement Local Option Gas Tax (CI-LOGT) both are forecasted based on Maintenance of Effort (MOE) that stipulates a growth factor of 3.5 percent and 1.5 percent respectively.

The expenditures for salaries and fringes assume collective bargaining concessions. Other operating expenses incorporate a growth factor of 2.5 percent. The Department's capital plan does not include the North or East West Corridors.

The debt service expenditures assumes capitalized interest for two years for the 2010 issuance and capitalization of interest and deferral of principal of each issuance thereafter until FY 2015-16, which marks the finalization of the transportation capital improvement program as programmed in the FY 2010-11 Adopted Budget.

The PTP Five-Year Proforma (below) summarizes revenue and expenditure projections for the next five years.

Five-Year Financial Outlook

Revenue (000's)	2012	2013	2014	2015	2016
Operating Revenue					
Bus, Rail, STS, & Farebox	$ 103,582	$ 104,618	$ 117,551	$ 118,727	$ 119,914
Other Revenues	5,605	5,661	5,718	5,775	5,833
PTP Carryover in PTP Fund	36,610	0	0	0	0
Carryover of PTP (five percent) (County Portion)	0	7,322	7,542	7,768	8,001
Grant Funds & Subsidies					
Federal					
Formula Grant Preventative Maintenance	56,100	61,740	64,827	68,068	71,472
JARC	2,055	2,055	2,055	2,055	2,055
State					
Block Grant	19,448	19,837	20,234	20,638	21,051
TD Program	5,439	5,548	5,659	5,772	5,887
Urban Corridor	1,524	1,524	1,524	1,524	1,524
TD Tokens	2,548	2,548	2,548	2,548	2,548
Local					
PTP Surtax (95 percent)	184,652	190,191	195,897	201,774	207,827
Miami Dade MOE (3.5 Percent)	156,707	162,192	167,868	173,744	179,825
Additional Local Revenue or Service Cut*	0	0	26,057	26,969	27,912
CI-LOGT (3 Cents)	15,553	16,877	18,500	18,529	18,807
CI-LOGT (2 Cents)	0	0	10,103	13,538	13,606
SFRTA GF Support	0	0	0	0	0
SFRTA PMT	666	666	666	666	666
PTP Interest	1,847	1,902	1,959	2,018	2,078
Capital Reimbursements	7,385	7,754	8,142	8,549	8,977
Total Operating Revenues	$ 599,720	$ 590,435	$ 656,849	$ 678,661	$ 697,984

Attachment E

Five-Year Financial Outlook

Expenses (000's)	2012	2013	2014	2015	2016
Direct Operating Expeses					
MDT Operating Expenses	$ 442,098	$ 463,365	$ 473,688	$ 485,635	$ 502,024
Total MDT Operating Expenses	**442,098**	**463,365**	**473,688**	**485,635**	**502,024**
Other Operating Expeses					
Municipal Contribution	36,930	38,038	39,179	40,355	41,565
New Municipal Contribution	11,079	5,706	5,877	6,053	6,235
CITT Staff	2,415	2,514	2,514	2,514	2,514
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235
Deficit Repayment	27,564	0	0	0	0
PWD Project Management (Pay Go)	3,042	3,133	3,227	3,324	3,424
Debt Service					
Pre Existing Debt Service	11,845	7,439	7,439	2,494	2,494
Rezoning Bonds	1,425	1,425	1,425	1,425	1,425
Bridge Loan	1,500	0	0	0	0
Bus Leasing Payment ($100 million lease for 10yr)	0	2,717	5,435	8,152	10,869
PTP Debt Service	53,817	60,760	81,700	102,635	124,617
Total Expenses	**$ 595,950**	**$ 589,333**	**$ 624,719**	**$ 656,822**	**$ 699,402**
Year-End Difference	**$ 3,769**	**$ 1,102**	**$ 32,130**	**$ 21,839**	**$ (1,418)**
Accumulated Difference	**$ 3,769**	**$ 4,871**	**$ 37,002**	**$ 58,841**	**$ 57,423**

* *Additional local revenue represents either a service reduction or infusion of additional local dollars through a combination of gas and property taxes.*

*** The Additional two cents of CI-LOGT will have to be levied by July 2013 in order to be considered a viable revenue source in FY 2013-14*

**** It is anticipated that a fare increase will be programmed in FY 2013-14 of $.25*

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Basic Needs						
* American Red Cross Greater Miami & The Keys	Emergency Services	Basic Needs	$ 148,750	$ 74,375	Basic Needs	$ 148,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Food Recovery and Distribution	Basic Needs	$ 29,750	$ 29,750	Basic Needs	$ 29,750
Dade County Bar Association Legal Aid Society	South Dade Domestic Violence Legal Assistance Project	Basic Needs	$ 38,675	$ 38,675	Basic Needs	$ 38,675
Dominican American National Foundation, CDC	Neighborhood Information and Referral Services Project	Basic Needs	$ 10,413	$ 10,413	Basic Needs	$ 10,413
Faithful Friend Center, Inc.	Food Distribution	Basic Needs	$ 32,725	$ 32,725	Basic Needs	$ 32,725
Fanm Ayisyen Nan Miyami, Inc.	Legal Clinic	Basic Needs	$ 29,750	$ 29,750	Basic Needs	$ 29,750
Farm Share, Inc.	The Emergency Food Assistance Program	Basic Needs	$ 600,000	$ 600,000	Basic Needs	$ 600,000
Feeding South Florida (F.K.A. Daily Bread Food Bank, Inc.)	Food = Strength	Basic Needs	$ 17,850	$ 17,850	Basic Needs	$ 17,850
Haitian Neighborhood Center, Sant La	Information and Referral Services	Basic Needs	$ 29,750	$ 29,750	Basic Needs	$ 29,750
Homestead Soup Kitchen, Inc.	Homestead Soup Kitchen	Basic Needs	$ 8,925	$ 8,925	Basic Needs	$ 8,925
Human Services Coalition of Dade, Inc.	Prosperity Campaign	Basic Needs	$ 110,075	$ 110,075	Basic Needs	$ 110,075
Jewish Community Services of South Florida, Inc.	Information, Access and Referral Services	Basic Needs	$ 17,850	$ 17,850	Basic Needs	$ 17,850
Legal Services of Greater Miami, Inc.	Basic Legal Needs Project	Basic Needs	$ 38,675	$ 38,675	Basic Needs	$ 38,675
* Lutheran Services Florida, Inc.	New Beginnings	Basic Needs	$ 22,908	$ 11,454	Basic Needs	$ 22,908
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Diminishing Hunger and Poverty	Basic Needs	$ 28,000	$ 28,000	Basic Needs	$ 28,000
Salvation Army-A Georgia Corporation	Men's Lodge Ex-Offenders Program-Detainee Program	Basic Needs	$ 52,500	$ 52,500	Basic Needs	$ 52,500
Stop Hunger, Inc.	Monthly Food Program	Basic Needs	$ 109,900	$ 109,900	Basic Needs	$ 109,900
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 1	Basic Needs	$ 26,775	$ 26,775	Basic Needs	$ 26,775
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 2	Basic Needs	$ 19,338	$ 19,338	Basic Needs	$ 19,338
* The Dialysis Food Foundation of South Florida	Human and Social Services	Basic Needs	$ 14,875	$ 7,438	Basic Needs	$ 14,875
Trinity Church, Inc.	Food/Nutrition for Homeless Women and Infants	Basic Needs	$ 102,638	$ 102,638	Basic Needs	$ 102,638
Voices for Children Foundation, Inc.	The Children's Needs Programs	Basic Needs	$ 37,188	$ 37,188	Basic Needs	$ 37,188
West Dade Community Services, Inc.	Emergency Rental	Basic Needs	$ 14,875	$ 14,875	Basic Needs	$ 14,875
West Dade Community Services, Inc.	Food Program	Basic Needs	$ 10,562	$ 10,562	Basic Needs	$ 10,562
West Dade Community Services, Inc.	Low Income Assistance	Basic Needs	$ 85,750	$ 85,750	Basic Needs	$ 85,750
West Dade Community Services, Inc.	Senior, Youth, and Low Income Assistance	Basic Needs	$ 20,825	$ 20,825	Basic Needs	$ 20,825
* Women's Shelter of Hope	Living in Fear Ends (LIFE)	Basic Needs	$ 142,625	$ 71,313	Basic Needs	$ 142,625
YWCA of Greater Miami	YWCA Economic Empowerment Predatory Lending Ed Services	Basic Needs	$ 50,575	$ 50,575	Basic Needs	$ 50,575
			$ 1,852,522	**$ 1,687,943**		**$ 1,852,522**
Children & Adults with Disabilities						
Association for Retarded Citizens, The South Florida, Inc.	Project Find	Children & Adults with Disabilities	$ 23,800	$ 23,800	Children & Adults with Disabilities	$ 23,800
Bayview Center for Mental Health, Inc.	Food Service and Word Processing Program	Children & Adults with Disabilities	$ 17,850	$ 17,850	Children & Adults with Disabilities	$ 17,850
Bertha Abess Children's Center, Inc.	With It Project	Children & Adults with Disabilities	$ 46,410	$ 46,410	Children & Adults with Disabilities	$ 46,410
Best Buddies International, Inc.	Friendship Program for Adults and Youth with Dev. Disabilities	Children & Adults with Disabilities	$ 100,100	$ 100,100	Children & Adults with Disabilities	$ 100,100
* Center For Independent Living, Inc	TREAD-Therapeutic Recreation & Exercise for Adults w/Disabilities	Children, Youth, & Families	$ 5,250	$ 5,250	Children & Adults with Disabilities	$ 5,250
Center for Independent Living, Inc.	On a Roll	Children & Adults with Disabilities	$ 14,875	$ 14,875	Children & Adults with Disabilities	$ 14,875
Center for Independent Living, Inc.	Living Skills Training	Children & Adults with Disabilities	$ 29,066	$ 29,066	Children & Adults with Disabilities	$ 29,066
Center for Independent Living, Inc.	Community Awareness	Children & Adults with Disabilities	$ 29,750	$ 29,750	Children & Adults with Disabilities	$ 29,750
Center for Independent Living, Inc.	ASL Interpreter Services	Children & Adults with Disabilities	$ 52,500	$ 52,500	Children & Adults with Disabilities	$ 52,500
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Therapies for Children and Adults w/ Developmental Disabilities	Children & Adults with Disabilities	$ 46,113	$ 46,113	Children & Adults with Disabilities	$ 46,113
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	In-home Support	Children & Adults with Disabilities	$ 94,427	$ 94,427	Children & Adults with Disabilities	$ 94,427
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Support and Educational Services	Children & Adults with Disabilities	$ 110,075	$ 110,075	Children & Adults with Disabilities	$ 110,075
Epilepsy Foundation of Florida	Epilepsy Services	Children & Adults with Disabilities	$ 41,650	$ 41,650	Children & Adults with Disabilities	$ 41,650
Fanm Ayisyen Nan Miyami, Inc.	Case Management for Familes with Disabilities	Children & Adults with Disabilities	$ 35,700	$ 35,700	Children & Adults with Disabilities	$ 35,700
Good Hope Equestrian Training Center, Inc.	Cultural Enhancement & Rec. Activities for Children with Disabilities	Children & Adults with Disabilities	$ 23,800	$ 23,800	Children & Adults with Disabilities	$ 23,800

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Shake-A-Leg-Miami, Inc.	Launching Summer Dreams	Children & Adults with Disabilities	$ 28,000	$ 28,000	Children & Adults with Disabilities	$ 28,000
Spinal Cord Living-Assistance Dev., Inc.	SCLAD Resource Center for Persons with Disabilities	Children & Adults with Disabilities	$ 66,725	$ 66,725	Children & Adults with Disabilities	$ 66,725
* Sunrise Community, Inc.	Senior Day Services	Children & Adults with Disabilities	$ 5,243	$ 5,243	Children & Adults with Disabilities	$ 5,243
The Association for Dev. Of the Exceptional, Inc.	ADE-Academic/Vocational Program for Adults with Dis.	Children & Adults with Disabilities	$ 69,650	$ 69,650	Children & Adults with Disabilities	$ 69,650
United Home Care Services, Inc.	Children and Adults with Disabilities	Children & Adults with Disabilities	$ 47,600	$ 47,600	Children & Adults with Disabilities	$ 47,600
			$ 929,104	$ 929,104		$ 929,104
Children, Youth, & Families						
The Abriendo Puertas Governing Board of East Little Havana	Safe Space, Safe Haven	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 39,375
* The Abriendo Puertas Governing Board of East Little Havana	One Stop Community Care and Resource Center	Children, Youth, & Families	$ 39,375	$ 39,375	Children, Youth, & Families-	$ 44,625
Abstinence Between Strong Teens International, Inc.	Closing the Gap	Children, Youth, & Families	$ 24,395	$ 24,395	Children, Youth, & Families	$ 24,395
Adgam, Inc.	Substance Abuse Prevention & Intervention	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Adults Mankind Organization, Inc.	Youth CAP	Children, Youth, & Families	$ 163,625	$ 163,625	Children, Youth, & Families	$ 163,625
Alhambra Heights Residential Force Inc.	School Readiness, Academic Performance Improvement Services	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Alliance for Musical Arts Productions, Inc.	Family Initiative	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Amigos Together For Kids, Inc. DBA Amigos For Kids	Amigos For Kids Out of School Program	Children, Youth, & Families	$ 52,500	$ 52,500	Children, Youth, & Families	$ 52,500
Art Works For Us, Inc.	Therapeutic Dance and Music Program	Children, Youth, & Families	$ 5,250	$ 5,250	Children, Youth, & Families	$ 5,250
Artz-N-The Hood, Inc.	Kidz @ Play Art Education Program	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Aspira of Florida, Inc.	Stay in School Program	Children, Youth, & Families	$ 46,113	$ 46,113	Children, Youth, & Families	$ 46,113
Aspira of Florida, Inc.	Academic Support	Children, Youth, & Families	$ 47,600	$ 47,600	Children, Youth, & Families	$ 47,600
* Aspira of Florida, Inc.	Parent Child Literacy Intervention Program (PCLIP)	Children, Youth, & Families	$ 38,675	$ 19,338	Children, Youth, & Families	$ 38,675
Ayuda, Inc.	Making Parenting a Pleasure	Children, Youth, & Families	$ 24,395	$ 24,395	Children, Youth, & Families	$ 24,395
Belafonte Tacolcy Center, Inc.	FAST (Families Against Suspension Termination) and Freedom School	Children, Youth, & Families	$ 41,965	$ 41,965	Children, Youth, & Families	$ 41,965
Beta Tau Zeta Royal Association, Inc.	ROYAL After School Tutoring	Children, Youth, & Families	$ 45,850	$ 45,850	Children, Youth, & Families	$ 45,850
Big Brothers Big Sisters of Greater Miami	Bigs in Schools/Sites (BISS)	Children, Youth, & Families	$ 38,675	$ 38,675	Children, Youth, & Families	$ 38,675
Black Door Dance Ensemble, Inc.	Programmatic Support-Dance Workshop	Children, Youth, & Families	$ 2,433	$ 2,433	Children, Youth, & Families	$ 2,433
Boys & Girls Clubs of Miami Dade, Inc.	Out-of-School Programs	Children, Youth, & Families	$ 139,650	$ 139,650	Children, Youth, & Families	$ 139,650
Bunche Park Sports & Community Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 4,200	$ 4,200	Children, Youth, & Families	$ 4,200
Camille & Sulette Merilus Foundation for Haiti Development Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 8,925	$ 8,925	Children, Youth, & Families	$ 8,925
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Family Strengthening	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Catholic Charities of the Archdiocese of Miami, Inc.	Children's Access to Health Care	Children, Youth, & Families	$ 25,823	$ 25,823	Children, Youth, & Families	$ 25,823
Catholic Charities of the Archdiocese of Miami, Inc.	Infants and Toddlers Enhancement Program	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
Catholic Charities of the Archdiocese of Miami, Inc.	Preschool Inclusion Enhancement Program	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
* Catholic Charities of the Archdiocese of Miami, Inc.	Transitional Shelter Program for Homeless Families	Children, Youth, & Families	$ 23,800	$ 11,900	Children, Youth, & Families	$ 23,800
Centro Mater Child Care Services, Inc.	Centro Mater Child Care Services, Inc.	Children, Youth, & Families	$ 68,425	$ 68,425	Children, Youth, & Families	$ 68,425
CHARLEE of Dade County, Inc.	Court Services for Foster Children	Children, Youth, & Families	$ 75,110	$ 75,110	Children, Youth, & Families	$ 75,110
Children's Home Society of Florida	Special Needs Childcare	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
City of North Miami Beach	Parks and Recreation Department Sports Program	Children, Youth, & Families	$ 11,200	$ 11,200	Children, Youth, & Families	$ 11,200
City of South Miami	The Afterschool House (Tutoring)	Children, Youth, & Families	$ 26,775	$ 26,775	Children, Youth, & Families	$ 26,775
City of Sweetwater	Sweetwater Meeting Needs Program II	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
City of Sweetwater	Sweetwater Meeting Needs Program I	Children, Youth, & Families	$ 22,400	$ 22,400	Children, Youth, & Families	$ 22,400
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Positive Youth Development & Afterschool Program	Children, Youth, & Families	$ 38,675	$ 38,675	Children, Youth, & Families	$ 38,675
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Keeping Children Smart and Safe After School Program	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Teen Pregnancy Prevention	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
Coconut Grove Cares Inc.	After School and Summer Camp Program	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Communities In Schools of Miami, Inc	Arts Enrichment Program	Children, Youth, & Families	$ 4,200	$ 4,200	Children, Youth, & Families	$ 4,200
Communities In Schools of Miami, Inc	NFL Youth Education Town Center	Children, Youth, & Families	$ 28,263	$ 28,263	Children, Youth, & Families	$ 28,263
Community Service Outreach	Soccer Program	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Concerned African Women, Inc.	Public Awareness	Children, Youth, & Families	$ 16,800	$ 16,800	Children, Youth, & Families	$ 16,800
Concerned African Women, Inc.	New Dimensions in Community Education	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Deering Estate Foundation, Inc.	Programmatic Support	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
Dominican American National Foundation, CDC	Martial Arts/After School Program	Children, Youth, & Families	$ 19,600	$ 19,600	Children, Youth, & Families	$ 19,600
Dominican American National Foundation, CDC	Child/Parent Literacy Program	Children, Youth, & Families	$ 24,395	$ 24,395	Children, Youth, & Families	$ 24,395
Dominican American National Foundation, CDC	Academic and Vocational Program	Children, Youth, & Families	$ 10,413	$ 10,413	Children, Youth, & Families	$ 10,413
Dominican American National Foundation, CDC	Computer Training	Children, Youth, & Families	$ 23,800	$ 23,800	Children, Youth, & Families	$ 23,800
Drug Free Youth In Town (DFYIT) Inc.	DFYIT	Children, Youth, & Families	$ 126,140	$ 126,140	Children, Youth, & Families	$ 126,140
Eleventh Judicial Circuit of Florida Administrative Office of the Courts	Juvenile Drug Court	Children, Youth, & Families	$ 87,500	$ 87,500	Children, Youth, & Families	$ 87,500
Embrace Girls Foundation, Inc., The, d/b/a Embrace Foundation	Embrace Girl Power! After School Programs and Camps.	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
* Family Life Center	Music School	Children, Youth, & Families	$ 14,875	$ 14,875		$ -
Family Resource Center of South Florida, Inc.	Parent Education Program	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Fanm Ayisyen Nan Miyami, Inc.	Family Empowerment	Children, Youth, & Families	$ 17,850	$ 17,850	Children, Youth, & Families	$ 17,850
Fanm Ayisyen Nan Miyami, Inc.	Case Management & Special Projects/Economic Development Programs	Children, Youth, & Families	$ 98,000	$ 98,000	Children, Youth, & Families	$ 98,000
Farah's Angels Day Care Center, Inc.	Early Childhood Education & Child Care	Children, Youth, & Families	$ 22,400	$ 22,400	Children, Youth, & Families	$ 22,400
Florida Venture Foundation	Business Resource Center Program	Children, Youth, & Families	$ 42,000	$ 42,000	Children, Youth, & Families	$ 42,000
* Florida Venture Foundation	Youth Build	Children, Youth, & Families	$ 86,275	$ 43,138	Children, Youth, & Families	$ 86,275
Foster Care Review, Inc.	Citizens Review Program	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park FCAT Tutoring Program	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park After School Program	Children, Youth, & Families	$ 39,375	$ 39,375	Children, Youth, & Families	$ 39,375
Friends of the Drug Court, Inc.	Miami-Dade Adult Drug Court	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
GALATA, Inc.	Youth LEAP	Children, Youth, & Families	$ 50,575	$ 50,575	Children, Youth, & Families	$ 50,575
* GALATA, Inc.	Employment Services Training Program 1	Children, Youth, & Families	$ 13,685	$ 13,685		$ -
* GALATA, Inc.	Employment Services Training Program 2	Children, Youth, & Families	$ 16,800	$ 16,800		$ -
Girl Scout Council of Tropical Florida, Inc.	Girls Scout Academic Afterschool Program	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Gulf Coast Jewish Family Services, Inc.	Capable and Caring Parents	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Haitian American Alliance Youth Foundation, Inc.	Community Center Program	Children, Youth, & Families	$ 98,000	$ 98,000	Children, Youth, & Families	$ 98,000
Haitian American Citizenship and Voter Education Center, Inc.	Public Service - Reaching for the American Dream	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Haitian American Youth of Tomorrow, Inc.	Civic Education and Academic Engagement for a Better Tomorrow	Children, Youth, & Families	$ 14,000	$ 14,000	Children, Youth, & Families	$ 14,000
Haitian Neighborhood Center, Sant La	Financial Literacy and Tax Preparation Services	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center General Operations	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
Harvest Fire International Outreach Ministries, Inc.	Harvest Fire Family Enrichment Center	Children, Youth, & Families	$ 17,850	$ 17,850	Children, Youth, & Families	$ 17,850
* Health Choice Network, Inc.	Healthy Body, Healthy Soul Pediatric Asthma Project	Children, Youth, & Families	$ 44,625	$ 44,625		$ -
Hearing and Speech Center of Florida, Inc.	Development Training for Childcare Workers and Parents	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Helping Hands Youth Center, Inc.	Helping Hands Youth Center Recreational Activities	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Helping Hands Youth Center, Inc.	Olinda/Partners Parks Programmatic Support	Children, Youth, & Families	$ 61,250	$ 61,250	Children, Youth, & Families	$ 61,250
Helping Hands Youth Center, Inc.(HHYC)	HHYC Olinda/Partners Park Recreational Activities	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Helping Hands Youth Center, Inc.(HHYC)	HHYC Liberty Square Recreational Activities	Children, Youth, & Families	$ 61,250	$ 61,250	Children, Youth, & Families	$ 61,250
Hispanic Coalition Corp.	At Risk Youth and Family Intervention	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program Kendall Office	Children, Youth, & Families	$ 52,500	$ 52,500	Children, Youth, & Families	$ 52,500
Institute for Child and Family Health, Inc.	Before and After School Program	Children, Youth, & Families	$ 40,163	$ 40,163	Children, Youth, & Families	$ 40,163
Institute for Child and Family Health, Inc.	Child Abuse and Neglect Prevention Services	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Institute for Child and Family Health, Inc.	Emancipation Program	Children, Youth, & Families	$ 37,188	$ 37,188	Children, Youth, & Families	$ 37,188
Institute for Child and Family Health, Inc.	Positive Youth Development Program	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Institute for Child and Family Health, Inc.	Infant Mental Health Training	Children, Youth, & Families	$ 47,600	$ 47,600	Children, Youth, & Families	$ 47,600
Jewish Community Services of South Florida, Inc.	Youth Academic and Support Services	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
KIDCO Child Care, Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Latinos United in Action Center, Inc.	Computer and Online Resources for Empowerment (CORE)	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Leisure City/ Modello Optimist Club of Fl, Inc.	Youth Educational Services	Children, Youth, & Families	$ 26,775	$ 26,775	Children, Youth, & Families	$ 26,775
Liberty City Optimist Club of Florida, Inc.	Programmatic Support	Children, Youth, & Families	$ 14,000	$ 14,000	Children, Youth, & Families	$ 14,000
Liberty City Optimistic Club of Florida, Inc.	Organized Sports	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Lighthouse of God in Christ, Inc.	Lighthouse Community Lab Center for Tutoring	Children, Youth, & Families	$ 17,325	$ 17,325	Children, Youth, & Families	$ 17,325
* Little Haiti Housing Association, Inc.	Little Haiti Digital Clubhouse	Children, Youth, & Families	$ 11,900	$ 11,900		
Little River Scholars, Inc. (was NBSA)	Programmatic Support	Children, Youth, & Families	$ 14,000	$ 14,000	Children, Youth, & Families	$ 14,000
Llirraf'O, Inc. (d/b/a O'Farrill Learning Center)	FCAT Tutoring	Children, Youth, & Families	$ 34,125	$ 34,125	Children, Youth, & Families	$ 34,125
Llirraf'O, Inc. (d/b/a O'Farrill Learning Center)	Pre-Reading & Pre-Writing	Children, Youth, & Families	$ 68,425	$ 68,425	Children, Youth, & Families	$ 68,425
Mahogany Youth Corporation	Teach a Child To Fish	Children, Youth, & Families	$ 2,433	$ 2,433	Children, Youth, & Families	$ 2,433
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental Education Awareness Partnership	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
Miami Northside Optimist Club, Inc.	Purchase of Supplies and Equipment	Children, Youth, & Families	$ 14,000	$ 14,000	Children, Youth, & Families	$ 14,000
Miami Police Athletic League, Inc.	After School Matters Program	Children, Youth, & Families	$ 9,520	$ 9,520	Children, Youth, & Families	$ 9,520
* Mujeres Unidas en Justicia, Educacion Y Reform, Inc.	Domestic Violence/Sexual Assault Program	Children, Youth, & Families	$ 149,643	$ 74,822	Children, Youth, & Families	$ 149,643
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ 17,850	$ 17,850	Children, Youth, & Families	$ 17,850
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ 39,375	$ 39,375	Children, Youth, & Families	$ 39,375
New Hope Development Center	Project 33147 (Youth Development, Health Education, Life Skills Training)	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
New Hope Development Center	Youth After School Program/ Summer Camp	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
New Jerusalem Community Development Corporation	Rites of Passage (Amari & Amina)	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
Non-Violence Project USA, Inc.(NVP)	Girls Voice/Boys Voice/ NVP Club/ Project LOVEs	Children, Youth, & Families	$ 102,638	$ 102,638	Children, Youth, & Families	$ 102,638
North Miami Beach Little League, Inc.	Sports Programming Support	Children, Youth, & Families	$ 2,975	$ 2,975	Children, Youth, & Families	$ 2,975
Omega Activity Center Foundation, Inc.	Lamplighters Program	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
One Art Inc.	After School Program	Children, Youth, & Families	$ 26,984	$ 26,984	Children, Youth, & Families	$ 26,984
* One Man Can Make A Difference Jesus Did Youth Group, Inc.	School Mentorship Program	Children, Youth, & Families	$ 5,950	$ 5,950		$ -
Optimist Club of Ives Estates, North Miami Beach, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
Optimist Club of Sunland, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 4,505	$ 4,505	Children, Youth, & Families	$ 4,505
Overtown Community Optimist Club, Inc.	Overtown Community Optimist Club Sports Program	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	$ 4,200	$ 4,200	Children, Youth, & Families	$ 4,200
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Peace Be Still Youth Development Center, Inc.	After School Program	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Plag Museum, Inc.	Plag Museum on Wheels- District 11	Children, Youth, & Families	$ 14,875	$ 14,875	Children, Youth, & Families	$ 14,875
* Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Family Empowerment Program	Children, Youth, & Families	$ 56,525	$ 56,525		$ -
* Project Stoppp, Inc.	Youth Leadership Program	Children, Youth, & Families	$ 23,800	$ 23,800		$ -
* Project Stoppp, Inc.	Youth Leadership Program	Children, Youth, & Families	$ 39,375	$ 39,375		$ -
* Project Stoppp, Inc.	Youth Leadership Program (District 2)	Children, Youth, & Families	$ 14,875	$ 14,875		$ -
* Project Stoppp, Inc.	Youth Leadership Program (District 3)	Children, Youth, & Families	$ 11,900	$ 11,900		$ -
Read2Succeed	Family Literacy & Tutoring Enrichment Program	Children, Youth, & Families	$ 39,375	$ 39,375	Children, Youth, & Families	$ 39,375
ReCapturing Vision International Inc.	RTV VIP Program	Children, Youth, & Families	$ 47,600	$ 47,600	Children, Youth, & Families	$ 47,600
Regis House Inc.	Melrose Mobilization	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
Regis House, Inc.	Adolescent Outpatient Program	Children, Youth, & Families	$ 122,500	$ 122,500	Children, Youth, & Families	$ 122,500
Richmond Perrine Optimist Club, Inc.	Modello South Dade Neighborhood E.P.	Children, Youth, & Families	$ 47,600	$ 47,600	Children, Youth, & Families	$ 47,600
Richmond Perrine Optimist Club, Inc.	Community Suspension Program	Children, Youth, & Families	$ 158,270	$ 158,270	Children, Youth, & Families	$ 158,270
Richmond Perrine Optimist Club, Inc.	After School Care	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
Richmond Perrine Optimist Club, Inc.	Family Preservation	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
Richmond Perrine Optimist Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
Shed Group, Inc., The	Give & Gain	Children, Youth, & Families	$ 8,925	$ 8,925	Children, Youth, & Families	$ 8,925
* Sister to Sister Everyone Has a Heart Foundation, Inc.	Heart Disease Awareness	Children, Youth, & Families	$ 14,000	$ 14,000		$ -
South Florida Baseball Dreamers Corp.	Sports Programmatic Support	Children, Youth, & Families	$ 2,503	$ 2,503	Children, Youth, & Families	$ 2,503
South Florida Youth Symphony, Inc.	SFYS Music Instruction Program- District 11	Children, Youth, & Families	$ 8,925	$ 8,925	Children, Youth, & Families	$ 8,925
South Miami/Coral Gables Elk Lodge #1676	GATE Program	Children, Youth, & Families	$ 140,000	$ 140,000	Children, Youth, & Families	$ 140,000
Special Olympics Florida, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ 5,250	$ 5,250	Children, Youth, & Families	$ 5,250
St. Alban's Day Nursery, Inc.	Early Literacy (Project Literacy)	Children, Youth, & Families	$ 20,825	$ 20,825	Children, Youth, & Families	$ 20,825
St. Alban's Day Nursery, Inc.	Infants and Toddlers (Early Start)	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
St. Agnes Community Development Corporation	After School and Summer Camp	Children, Youth, & Families	$ 52,500	$ 52,500	Children, Youth, & Families	$ 52,500

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Sweet Vine, Inc.	Outreach and Prevention Services Program	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Sweet Vine, Inc.	Sweet Vine Youth Center	Children, Youth, & Families	$ 38,675	$ 38,675	Children, Youth, & Families	$ 38,675
Switchboard of Miami, Inc.	HELPLINE and 2-1-1	Children, Youth, & Families	$ 59,500	$ 59,500	Children, Youth, & Families	$ 59,500
Switchboard of Miami, Inc.	The Teen Outreach Program	Children, Youth, & Families	$ 38,675	$ 38,675	Children, Youth, & Families	$ 38,675
Teen Upward Bound, Inc. (TUB)	TUB Learning	Children, Youth, & Families	$ 28,560	$ 28,560	Children, Youth, & Families	$ 28,560
The Abriendo Puertas Governing Board of East Little Havana	"Reach to Teach" After School and Summer Program	Children, Youth, & Families	$ 34,213	$ 34,213	Children, Youth, & Families	$ 53,900
The Admit Program, Inc.	South Miami-Dade Expansion	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
The Family Christian Association of America Inc	Positive Youth Development	Children, Youth, & Families	$ 80,500	$ 80,500	Children, Youth, & Families	$ 80,500
The JPM Centre at Miami Gardens Drive Inc.	School Readiness/Academic Performance Improvement Services/After School/Stay In School and Parental Skills Training	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
The Optimist Foundation of Greater Goulds, Florida, Inc.	Reading, Resistance, and Recreation	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
The Optimist Foundation of Greater Goulds, Florida, Inc.	Neighborhood Empower Program	Children, Youth, & Families	$ 29,750	$ 29,750	Children, Youth, & Families	$ 29,750
Tropical Everglades Visitor Association, Inc.	Program Support-Facility Improvements	Children, Youth, & Families	$ 11,200	$ 11,200	Children, Youth, & Families	$ 11,200
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Transition Program	Children, Youth, & Families	$ 56,525	$ 56,525	Children, Youth, & Families	$ 56,525
University of Miami	Home Based Parenting Services: Strengthening At-risk families	Children, Youth, & Families	$ 35,700	$ 35,700	Children, Youth, & Families	$ 35,700
University of Miami	Preventing abuse through responsive parenting	Children, Youth, & Families	$ 41,650	$ 41,650	Children, Youth, & Families	$ 41,650
Urgent, Inc.	Rites of Passage Prevention Program	Children, Youth, & Families	$ 5,950	$ 5,950	Children, Youth, & Families	$ 5,950
Urgent, Inc.	Children, Youth, and Families - Risk Reduction	Children, Youth, & Families	$ 24,395	$ 24,395	Children, Youth, & Families	$ 24,395
Village South, Inc.	Sports Programming Support	Children, Youth, & Families	$ 2,800	$ 2,800	Children, Youth, & Families	$ 2,800
Voices for Children Foundation, Inc.	Guardian Ad Litem Program	Children, Youth, & Families	$ 28,000	$ 28,000	Children, Youth, & Families	$ 28,000
World Literacy Crusade of Florida	Children, Youth, & Families	Children, Youth, & Families	$ 105,000	$ 105,000	Children, Youth, & Families	$ 105,000
Young Men's Christian Association of Greater Miami, Inc.	Early childhood program	Children, Youth, & Families	$ 11,900	$ 11,900	Children, Youth, & Families	$ 11,900
Young Men's Christian Association of Greater Miami, Inc.	Out of school program	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
Youth of America Incorporated	Children, Youth, and Families	Children, Youth, & Families	$ 59,500	$ 59,500	Children, Youth, & Families	$ 59,500
YWCA of Greater Miami	Enhanced After School Programs	Children, Youth, & Families	$ 32,725	$ 32,725	Children, Youth, & Families	$ 32,725
YWCA of Greater Miami	Teen Pregnancy Youth Development	Children, Youth, & Families	$ 44,625	$ 44,625	Children, Youth, & Families	$ 44,625
			$ 5,900,620	$ 5,751,424		$ 5,651,997

Criminal Justice

Adgam, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
* Aspira of Florida, Inc.	Youth Sanctuary Program	Criminal Justice	$ 24,395	$ 24,395	Criminal Justice	$ 24,395
Aspira of Florida, Inc.	Crime Prevention Program	Criminal Justice	$ 44,625	$ 44,625	Criminal Justice	$ 44,625
Aspira of Florida, Inc.	Neighborhood Empowerment Program	Criminal Justice	$ 50,575	$ 50,575	Criminal Justice	$ 50,575
Ayuda, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
* Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	Criminal Justice	$ 11,900	$ 11,900		
City of Opa Locka	Crime Prevention Program	Criminal Justice	$ 41,650	$ 41,650	Criminal Justice	$ 41,650
Concerned African Women, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Concerned African Women, Inc.	Improving Community Control	Criminal Justice	$ 122,500	$ 122,500	Criminal Justice	$ 122,500
Dominican American National Foundation, CDC	Family Empowerment Crime Prevention	Criminal Justice	$ 29,750	$ 29,750	Criminal Justice	$ 29,750
Easter Seals South Florida	Stay-in-School/Crime Prevention	Criminal Justice	$ 44,625	$ 44,625	Criminal Justice	$ 44,625
Family Counseling Services of Greater Miami, Inc.	Neighborhood Empowerment Program	Criminal Justice	$ 44,625	$ 44,625	Criminal Justice	$ 44,625
* Haitian American Organization for Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	Criminal Justice	$ 14,875	$ 14,875		
Institute for Child and Family Health, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Institute for Child and Family Health, Inc.	Gang Prevention & Intervention Program/Youth Gang Resource Center	Criminal Justice	$ 62,476	$ 62,476	Criminal Justice	$ 62,476
Institute for Child and Family Health, Inc.	SNAP-Stop Now and Plan	Criminal Justice	$ 105,000	$ 105,000	Criminal Justice	$ 105,000
Institute for Child and Family Health, Inc.	Serious Habitual Offender Sibling Program (SHOSib)	Criminal Justice	$ 154,000	$ 154,000	Criminal Justice	$ 154,000
Institute for Child and Family Health, Inc.	Family Intervention Services-Functional Family Therapy	Criminal Justice	$ 404,180	$ 404,180	Criminal Justice	$ 404,180
Institute for Child and Family Health, Inc.	Family and Child Empowerment (FACE) Program	Criminal Justice	$ 70,000	$ 70,000	Criminal Justice	$ 70,000
Institute for Child and Family Health, Inc.	Gang Unit Exit Strategy Services Program	Criminal Justice	$ 59,619	$ 59,619	Criminal Justice	$ 59,619
Institute for Child and Family Health, Inc.	Youth Gang Resource Center	Criminal Justice	$ 87,271	$ 87,271	Criminal Justice	$ 87,271
Institute of Black Family Life, Inc.	Family Empowerment Program	Criminal Justice	$ 29,453	$ 29,453	Criminal Justice	$ 29,453

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CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Jewish Community Services of South Florida, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Miami-Dade Community Action, Inc	Family and Child Empowerment	Criminal Justice	$ 70,000	$ 70,000	Criminal Justice	$ 70,000
New Horizons Community Mental Health Center, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
* Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Stay in School	Criminal Justice	$ 133,875	$ 133,875		$ -
Regis House, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
SER-Jobs for Progress, Inc.	SAMS	Criminal Justice	$ 44,625	$ 44,625	Criminal Justice	$ 44,625
Switchboard of Miami, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Switchboard of Miami, Inc.	Gang Hotline	Criminal Justice	$ 23,800	$ 23,800	Criminal Justice	$ 23,800
Teen Job Corps	Teen Job Corps Program	Criminal Justice	$ 14,875	$ 14,875	Criminal Justice	$ 14,875
The Advocate Program, Inc.	Juvenile Justice Program	Criminal Justice	$ 36,890	$ 36,890	Criminal Justice	$ 36,890
The Advocate Program, Inc.	Paid Internship	Criminal Justice	$ 11,200	$ 11,200	Criminal Justice	$ 11,200
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ 17,069	$ 17,069	Criminal Justice	$ 17,069
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ 119,151	$ 119,151	Criminal Justice	$ 119,151
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ 178,500	$ 178,500	Criminal Justice	$ 178,500
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Action Through Collaboration Family Literacy Program	Criminal Justice	$ 24,395	$ 24,395	Criminal Justice	$ 24,395
University of Miami	Youth Crime Task Force	Criminal Justice	$ 140,000	$ 140,000	Criminal Justice	$ 140,000
World Literacy Crusade of Florida	Girl's Intervention Program	Criminal Justice	$ 11,900	$ 11,900	Criminal Justice	$ 11,900
World Literacy Crusade of Florida	Family Empowerment Program	Criminal Justice	$ 25,200	$ 25,200	Criminal Justice	$ 25,200
* Youth Co-Op, Inc.	Stay-In-School Counseling Program	Criminal Justice	$ 29,750	$ 29,750	Criminal Justice	$ 29,750
Youth Co-Op, Inc.	SAMS	Criminal Justice	$ 44,090	$ 44,090	Criminal Justice	$ 44,090
Youth Co-Op, Inc.	Family Empowerment Program	Criminal Justice	$ 56,525	$ 56,525	Criminal Justice	$ 56,525
Youth of America Incorporated	Improving Community Control	Criminal Justice	$ 11,900	$ 11,900	Criminal Justice	$ 11,900
YWCA of Greater Miami	SAMS	Criminal Justice	$ 44,230	$ 44,230	Criminal Justice	$ 44,230
			$ 2,891,694	$ 2,891,694		$ 2,731,044

Elder Needs

Action Community Center, Inc.	Transportation Services for Elderly and Handicapped	Elder Needs	$ 39,200	$ 39,200	Elder Needs	$ 39,200
Allapattah Community Action, Inc.	Homebound Meals	Elder Needs	$ 42,500	$ 42,500	Elder Needs	$ 42,500
Allapattah Community Action, Inc.	Congregate Meals	Elder Needs	$ 51,000	$ 51,000	Elder Needs	$ 51,000
Alliance for Aging, Inc.	Local Funding Match	Elder Needs	$ 167,344	$ 167,344	Elder Needs	$ 167,344
Ayuda, Inc.	Home-based Services For the Frail Elderly	Elder Needs	$ 42,500	$ 42,500	Elder Needs	$ 42,500
Barry University, Inc.	Cross Training for Providers (Elder Needs)	Elder Needs	$ 59,500	$ 59,500	Elder Needs	$ 59,500
Catholic Charities of the Archdiocese of Miami, Inc.	Services to the Elderly	Elder Needs	$ 165,750	$ 165,750	Elder Needs	$ 165,750
City of South Miami	Elderly Services - South Miami Senior Meals	Elder Needs	$ 18,400	$ 18,400	Elder Needs	$ 18,400
City of Sweetwater	Elderly Services - Sweetwater Elderly Services Program	Elder Needs	$ 52,500	$ 52,500	Elder Needs	$ 52,500
Communities United, Inc.	Seniors First Disaster Hurricane Preparedness Program	Elder Needs	$ 85,000	$ 85,000	Elder Needs	$ 85,000
Community Coalition, Inc	Senior Link	Elder Needs	$ 87,500	$ 87,500	Elder Needs	$ 87,500
De Hostos Senior Center, Inc.	Elderly Services - Congregate Meals	Elder Needs	$ 55,250	$ 55,250	Elder Needs	$ 55,250
De Hostos Senior Center, Inc.	Elderly Services - Homebound Meals	Elder Needs	$ 63,750	$ 63,750	Elder Needs	$ 63,750
De Hostos Senior Center, Inc.	Elderly Services - Activity Program	Elder Needs	$ 75,000	$ 75,000	Elder Needs	$ 75,000
Easter Seals South Florida	Extended Day and Saturday Adult Day Care	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
Fifty Five Years and Up, Inc.	Home-Based Enhanced Nutrition Services	Elder Needs	$ 142,250	$ 142,250	Elder Needs	$ 142,250
GALATA, Inc.	Senior Center: 60+ Bridging the Gap	Elder Needs	$ 40,000	$ 40,000	Elder Needs	$ 40,000
GALATA, Inc.	Senior Transportation	Elder Needs	$ 55,250	$ 55,250	Elder Needs	$ 55,250
GALATA, Inc.	Adult Day Care	Elder Needs	$ 63,750	$ 63,750	Elder Needs	$ 63,750
Guardianship Program of Dade County, Inc.	Legal Guardianship Services	Elder Needs	$ 26,775	$ 26,775	Elder Needs	$ 26,775
Holy Temple Human Services, Inc.	Early Intervention/Prevention Program	Elder Needs	$ 62,900	$ 62,900	Elder Needs	$ 62,900
* Inner City Community Development, Corp.	Elderly Services - Beautiful Day in the Neighborhood	Elder Needs	$ 21,250	$ 21,250		$ -
Jewish Community Services of South Florida, Inc.	Miami Beach Senior Center	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
Jewish Community Services of South Florida, Inc.	Seymour Gelber Adult Day Care Center	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Delivered Meals Program	Elder Needs	$ 76,500	$ 76,500	Elder Needs	$ 76,500
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Repair	Elder Needs	$ 59,415	$ 59,415	Elder Needs	$ 59,415
Jewish Community Services of South Florida, Inc.	Elderly Services - Home Shopping Program/Hurricane Preparedness	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250

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CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Jewish Community Services of South Florida, Inc.	Elderly Services - In-Home Services for the Frail Elderly	Elder Needs	$ 68,000	$ 68,000	Elder Needs	$ 68,000
Jewish Community Services of South Florida, Inc.	Elderly Services - North Miami Beach Services / Senior Crime Prevention	Elder Needs	$ 42,500	$ 42,500	Elder Needs	$ 42,500
Jewish Community Services of South Florida, Inc.	Elderly Services - Sunny Isles Senior Services Program	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Josefa Perez de Castano Kidney Foundation Inc.	Nutrition/Services	Elder Needs	$ 61,250	$ 61,250	Elder Needs	$ 61,250
Latinos United in Action Center, Inc.	Elderly Services - Citizenship, Internet & Intergenerational Empowerment Services for Seniors (CITIES)	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Center-Based Socialization/Recreation	Elder Needs	$ 76,500	$ 76,500	Elder Needs	$ 76,500
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Home Based Services for the Frail Elderly	Elder Needs	$ 127,500	$ 127,500	Elder Needs	$ 127,500
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - (District 6) Home Delivered Meals	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Center-Based Care/Congregate Meals	Elder Needs	$ 38,250	$ 38,250	Elder Needs	$ 38,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals - Congregate Meals (District 5)	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals (All (Countywide))	Elder Needs	$ 134,938	$ 134,938	Elder Needs	$ 134,938
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Exercise and Arts & Crafts (District 5)	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Home Delivered Meals (District 11)	Elder Needs	$ 63,750	$ 63,750	Elder Needs	$ 63,750
Masada Home Care, Inc.	Home Based Services for Frail Elderly	Elder Needs	$ 59,500	$ 59,500	Elder Needs	$ 59,500
Michael Ann Russell Jewish Community Center Inc.	The Quality of Life- Senior Wellness Program	Elder Needs	$ 78,050	$ 78,050	Elder Needs	$ 78,050
NANAY, Inc.	Special Transport	Elder Needs	$ 28,560	$ 28,560	Elder Needs	$ 28,560
NANAY, Inc.	Early Intervention	Elder Needs	$ 48,450	$ 48,450	Elder Needs	$ 48,450
NANAY, Inc.	Center-Based Services	Elder Needs	$ 59,500	$ 59,500	Elder Needs	$ 59,500
New Horizons Community Mental Health Center, Inc.	Neighborhood Family Services Elderly Program	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
North Miami Foundation for Senior Citizens' Services, Inc.	Early Intervention Services	Elder Needs	$ 14,875	$ 14,875	Elder Needs	$ 14,875
North Miami Foundation for Senior Citizens' Services, Inc.	Emergency Meals	Elder Needs	$ 16,000	$ 16,000	Elder Needs	$ 16,000
North Miami Foundation for Senior Citizens' Services, Inc.	Health & Wellness	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
North Miami Foundation for Senior Citizens' Services, Inc.	Transportation	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
North Miami Foundation for Senior Citizens' Services, Inc.	In-Home Services	Elder Needs	$ 65,450	$ 65,450	Elder Needs	$ 65,450
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - Home Delivered Meals	Elder Needs	$ 12,750	$ 12,750	Elder Needs	$ 12,750
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Diminishing Hunger and Poverty for Seniors	Elder Needs	$ 14,875	$ 14,875	Elder Needs	$ 14,875
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Caregiver Support Project	Elder Needs	$ 21,250	$ 21,250	Elder Needs	$ 21,250
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Emergency Minor Home Repairs Project	Elder Needs	$ 29,750	$ 29,750	Elder Needs	$ 29,750
Senior L.I.F.T. Center, Inc.	Elderly Services - Senior Social Services	Elder Needs	$ 140,000	$ 140,000	Elder Needs	$ 140,000
Sisters and Brothers Forever, Inc.	V. Elder Needs	Elder Needs	$ 434,000	$ 434,000	Elder Needs	$ 434,000
Southwest Social Services Program, Inc.	Elderly Meals & Supportive Services Program	Elder Needs	$ 242,250	$ 242,250	Elder Needs	$ 242,250
Switchboard of Miami, Inc.	Seniors Never Alone	Elder Needs	$ 280,500	$ 280,500	Elder Needs	$ 280,500
Tacolcy Economic Development Corporation, Inc.	Elderly Services - Resident Support Services	Elder Needs	$ 25,500	$ 25,500	Elder Needs	$ 25,500
The Advocate Program, Inc.	Elder Services - Domestic Violence Awareness	Elder Needs	$ 76,500	$ 76,500	Elder Needs	$ 76,500
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Services	Elder Needs	$ 72,250	$ 72,250	Elder Needs	$ 72,250
UNIDAD of Miami Beach Inc.	Unidad Senior Center Services	Elder Needs	$ 12,750	$ 12,750	Elder Needs	$ 12,750
United Home Care Services, Inc.	Elder Needs	Elder Needs	$ 127,500	$ 127,500	Elder Needs	$ 127,500
			$ 4,485,232	$ 4,485,232		$ 4,463,982

Health

Adgam, Inc.	HIV/AIDS Prevention	Health	$ 14,875	$ 7,438	Health	$ 7,438
Adgam, Inc.	HIV/AIDS Risk Reduction	Health	$ 26,775	$ 13,388	Health	$ 13,388
[illegible] Health Care Center, Inc.	The Health Connection	Health	$ 82,250	$ 41,125	Health	$ 41,125

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Care Resources Group, LLC	HIV/AIDS Risk Reduction: Children, Youth, and Families	Health	$ 50,575	$ 25,288		$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Home Visiting Program	Health	$ 44,625	$ 22,313	Health	$ 22,313
Empower U, Inc.	HIV/AIDS Risk Reduction - Children, Youth, and Families	Health	$ 29,750	$ 14,875	Health	$ 14,875
Girl Scout Council of Tropical Florida, Inc.	Decisions for Your Life	Health	$ 35,700	$ 17,850	Health	$ 17,850
Health Council of South Florida, Inc.	Operational Support	Health	$ 65,078	$ 32,539	Health	$ 32,539
Liga Contra el Cancer, Inc. (League Against Cancer)	Liga Contra el Cancer - patients cancer care services	Health	$ 122,500	$ 61,250	Health	$ 61,250
North Miami Beach Medical Center	Opa-Locka Medical Outreach	Health	$ 23,800	$ 11,900	Health	$ 11,900
Regis House, Inc.	Healthy Outreach Program	Health	$ 42,000	$ 21,000	Health	$ 21,000
Sembrando Flores	HIV/AIDS Prevention and Education	Health	$ 11,900	$ 5,950	Health	$ 5,950
The Center for Positive Connections, Inc.	SISTA (Sisters Informing Sisters on Topics About AIDS)	Health	$ 14,875	$ 7,438	Health	$ 7,438
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Familias	Community AIDS Partnership Grant Program	Health	$ 171,500	$ 85,750	Health	$ 85,750
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Outreach	Health	$ 10,115	$ 5,058	Health	$ 5,058
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Substance Abuse and Hepatitis C Program	Health	$ 23,800	$ 11,900	Health	$ 11,900
* Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Risk-Reduction Social Services	Health	$ 14,875	$ 7,438	Health	$ 7,438
Union Positiva, Inc.	Programs Offering Preventive Health Promotion and Promoting Access to Health Services: HIV/AIDS Prevention and Early Intervention Services for High-Risk Residents	Health	$ 52,500	$ 26,250	Health	$ 26,250
Village South, Inc.	HIV/AIDS Risk Reduction - Boys Program	Health	$ 38,675	$ 19,338	Health	$ 19,338
Village South, Inc.	Mental Health and Substance Abuse Treatment	Health	$ 57,418	$ 28,709	Health	$ 28,709
Village South, Inc.	Substance Abuse Prevention and Treatment Program	Health	$ 51,206	$ 25,603	Health	$ 25,603
			$ 984,792	$ 492,396		$ 467,109

Immigrants/New Entrants

Adults Mankind Organization, Inc.	RET Resource Room	Immigrants/New Entrants	$ 8,925	$ 4,463	Immigrants/New Entrants	$ 4,463
American Fraternity Inc.	Immigration Services	Immigrants/New Entrants	$ 48,475	$ 24,238	Immigrants/New Entrants	$ 24,238
American Fraternity Inc.	Social Services for the Immigration Services	Immigrants/New Entrants	$ 31,500	$ 15,750	Immigrants/New Entrants	$ 15,750
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Guardian Program	Immigrants/New Entrants	$ 35,700	$ 17,850	Immigrants/New Entrants	$ 17,850
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Immigration Project	Immigrants/New Entrants	$ 59,500	$ 29,750	Immigrants/New Entrants	$ 29,750
Colombian American National Coalition, Inc.	ICARE	Immigrants/New Entrants	$ 39,375	$ 19,688	Immigrants/New Entrants	$ 19,688
Colombian American National Coalition, Inc.	Immigrants & New Entrants	Immigrants/New Entrants	$ 71,400	$ 35,700	Immigrants/New Entrants	$ 35,700
Colombian American National Coalition, Inc.	Domestic Violence Immigrant, Counseling, Assistance, Referral, and Education (DV ICARE)	Immigrants/New Entrants	$ 35,700	$ 17,850	Immigrants/New Entrants	$ 17,850
Florida Immigrant Advocacy Center	Legal Assistance for Immigrants	Immigrants/New Entrants	$ 76,237	$ 38,119	Immigrants/New Entrants	$ 38,119
GALATA, Inc.	American Dream Achievement Project	Immigrants/New Entrants	$ 17,850	$ 8,925	Immigrants/New Entrants	$ 8,925
Institute for Child and Family Health, Inc.	Community Based Adaptation and Socialization Program	Immigrants/New Entrants	$ 34,213	$ 17,107	Immigrants/New Entrants	$ 17,107
Junta Patriotica Cubana, Inc.	Community Outreach Conferences	Immigrants/New Entrants	$ 28,000	$ 14,000	Immigrants/New Entrants	$ 14,000
Latin America Foundation	Hispanics and Seniors Education, Training and Orientation for a Better Community	Immigrants/New Entrants	$ 73,325	$ 36,663	Immigrants/New Entrants	$ 36,663
Miami Behavioral Health Center, Inc.	Community-based Adaptation and Socialization	Immigrants/New Entrants	$ 32,725	$ 16,363	Immigrants/New Entrants	$ 16,363
* Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Academic and Vocational Recertification	Immigrants/New Entrants	$ 25,288	$ 12,844		$ -
S.T.E.P.S. in the Right Direction, Inc.	Legal Services for Immigrants and New Entrants Project	Immigrants/New Entrants	$ 14,875	$ 7,438	Immigrants/New Entrants	$ 7,438
Spanish-American Basic Education and Rehabilitation, Inc. (SABER)	Academic/Vocational and Recertification of Foreign Nurses Program	Immigrants/New Entrants	$ 25,288	$ 12,644	Immigrants/New Entrants	$ 12,644
St Thomas University, Inc.	St Thomas University, Inc St. Thomas University Human Rights Institute	Immigrants/New Entrants	$ 95,200	$ 47,600	Immigrants/New Entrants	$ 47,600
WeCount! Inc.	Immigrant Worker Orientation and Support Project	Immigrants/New Entrants	$ 98,000	$ 49,000	Immigrants/New Entrants	$ 49,000
Youth Co-Op, Inc.	Match Grant Program	Immigrants/New Entrants	$ 98,000	$ 49,000	Immigrants/New Entrants	$ 49,000
			$ 949,576	$ 474,788		$ 462,144

Other

Barry University, Inc.	Barry University Social & Economic Development	Other	$ 59,500	$ 29,750	Other	$ 29,750
* [illegible]	Divergent	Other	$ 23,800	$ 11,900	Other	$ 11,900

Attachment F

CBO Continuation Funding by Category

NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
Workforce Development						
The Advocate Program, Inc.	Professional Training Institute	Workforce Development	$ 27,668	$ 13,834	Workforce Development	$ 13,834
Adults Mankind Organization, Inc.	Employment Services	Workforce Development	$ 89,250	$ 44,625	Workforce Development	$ 44,625
Better Way of Miami	Workforce Development	Workforce Development	$ 46,827	$ 23,414	Workforce Development	$ 23,414
Center For Independent Living, Inc	Workforce Development Program	Workforce Development	$ 192,185	$ 96,093	Workforce Development	$ 96,093
Community Coalition, Inc	Employment & Training Program	Workforce Development	$ 148,750	$ 74,375	Workforce Development	$ 74,375
Transition, Inc.	Workforce Development	Workforce Development	$ 131,674	$ 65,837	Workforce Development	$ 65,837
Youth Co-Op, Inc.	Employment Assistance Center	Workforce Development	$ 110,250	$ 55,125	Workforce Development	$ 55,125
			$ 746,604	$ 373,302		$ 373,302
Chambers						
Colombian American Chamber of Commerce of Greater Miami, Inc.	Trade and Commerce Economic Development Activities	Chambers	$ 39,047	$ 19,523	Chambers	$ 19,523
Economic Development of South Miami Dade, Inc.	Programmatic Support- Economic Development Contacts	Chambers	$ 71,846	$ 35,923	Chambers	$ 35,923
Foundation for Democracy in Africa, Inc. (Africando)	Africando-U.S. Africa Trade and Investment Symposium	Chambers	$ 52,063	$ 26,031	Chambers	$ 26,031
Miami Beach Latin Chamber of Commerce/Camara de Comercio Latina de Miami Beach, Inc.	Visitor Information Center Activities at Lincoln Road	Chambers	$ 26,031	$ 13,016	Chambers	$ 13,016
Miami-Dade Chamber of Commerce, Inc.	Economic Development Activities	Chambers	$ 52,063	$ 26,031	Chambers	$ 26,031
South Florida Hispanic Chamber of Commerce, Inc.	Minority Business and Education Enhancement Program	Chambers	$ 26,031	$ 13,016	Chambers	$ 13,016
Latin Chamber of Commerce (CAMACOL)	Hemispheric Conference sponsorship	Chambers	$ 169,203	$ 84,602	Chambers	$ 84,602
South Florida Puerto Rican Chamber of Commerce Inc. d/b/a Puerto Rican Chamber of Commerce of South Florida	Puerto Rican Chamber Business Services/Community Office	Chambers	$ 82,259	$ 41,129	Chambers	$ 41,129
			$ 518,543	$ 259,271		$ 259,271
		Total	$ 21,341,795	$ 18,386,708		$ 18,148,905

* Reflects rescinded and/or correction of scrivener errors

Attachment F

CBO Continuation Funding by Category

	NAME OF ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	CURRENT FUNDING FY 2010-11	PROPOSED FUNDING FY 2011-12	REVISED CATEGORY	REVISED FUNDING AMOUNT
	Catholic Charities of the Archdiocese of Miami, Inc.	Positive Youth Development Program	Other	$ 26,775	$ 13,388	Other	$ 13,388
*	Contractors Resource Center, Inc.	Contractors Technical Assistance Program	Other	$ 73,500	$ 36,750	Other	$ 36,750
	Fairchild Tropical Botanic Garden, Inc.	Programmatic Support	Other	$ 196,796	$ 98,398	Other	$ 98,398
	Family and Children Faith Coalition	Faith-Based Information and Referral Directory	Other	$ 17,850	$ 8,925	Other	$ 8,925
	Florida International University	Inter-American Conference of Mayors	Other	$ 34,125	$ 17,063	Other	$ 17,063
*	Hands on Miami	Transformation Zone	Other	$ 28,000	$ 14,000		$ -
	Historic Hampton House Community Trust, Inc.	Historic Hampton House Cultural Education, Restoration, & Renovation Assistance	Other	$ 28,000	$ 14,000	Other	$ 14,000
	Jewish Community Services of South Florida, Inc.	Positive Youth Development	Other	$ 38,675	$ 19,338	Other	$ 19,338
	Latin Chamber of Commerce (CAMACOL) Loan Fund, Inc.	Micro Loan Technical Assistance	Other	$ 28,000	$ 14,000	Other	$ 14,000
*	Legal Services of Greater Miami, Inc.	Self-Sufficiency Legal Project	Other	$ 68,600	$ 34,300	Other	$ 34,300
	Martin-Luther King Economic Development Corp.	Martin Luther King Revitalization Project and Associated Services	Other	$ 73,500	$ 36,750		$ -
*	Martin Luther King Economic Development Corp.	"Reclaim the Dream" Candlelight Memorial Services	Other	$ 36,750	$ 18,375		$ -
	Neighbors and Neighbors Association, Inc.	Technical Support to Small Businesses	Other	$ 98,000	$ 49,000	Other	$ 49,000
	New Horizons Community Mental Health Center, Inc.	Community Resource Team	Other	$ 44,625	$ 22,313	Other	$ 22,313
	Rafael Hernandez Housing and Economic Development Corp.	Commercial Facade Program	Other	$ 11,200	$ 5,600	Other	$ 5,600
*	University of West Florida	Miami Dade Business Seminars and Counseling	Other	$ 28,000	$ 14,000	Other	$ 14,000
	We-Care of South Dade, Inc.	Information and Referral Services	Other	$ 75,625	$ 37,813	Other	$ 37,813
				$ 991,321	$ 495,661		$ 426,536

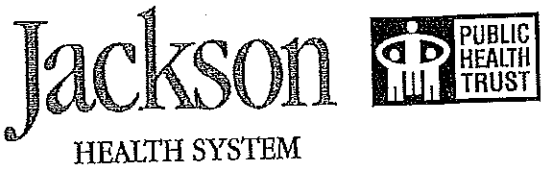
	Special Needs						
	Barry University, Inc.	Cross Training for Providers	Special Needs	$ 41,650	$ 20,825	Special Needs	$ 20,825
*	Brownsville Community Development Corporation	Housing Counseling Program	Special Needs	$ 28,000	$ 14,000		$ -
	Camillus House, Inc.	Homeless Prevention Case Management	Special Needs	$ 26,775	$ 13,388	Special Needs	$ 13,388
*	Camillus House, Inc.	Case Management Program for Women	Special Needs	$ 51,408	$ 25,704	Special Needs	$ 25,704
	Catholic Hospice, Inc.	Caregiver Support Program	Special Needs	$ 59,500	$ 29,750	Special Needs	$ 29,750
	Center of Information and Orientation, Inc.	Domestic Violence Prevention Program	Special Needs	$ 12,880	$ 6,440	Special Needs	$ 6,440
	Citrus Health Network, Inc.	Kiva Safe Haven	Special Needs	$ 23,800	$ 11,900	Special Needs	$ 11,900
	Citrus Health Network, Inc.	Shaman Housing	Special Needs	$ 23,800	$ 11,900	Special Needs	$ 11,900
	City of Miami	City of Miami Homeless Assistance Program	Special Needs	$ 23,800	$ 11,900	Special Needs	$ 11,900
	Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Aftercare Case Management	Special Needs	$ 31,982	$ 15,991	Special Needs	$ 15,991
	Family Counseling Services of Greater Miami, Inc.	Early Intervention/Prevention Program	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
	Here's Help	Substance Abuse Treatment	Special Needs	$ 48,790	$ 24,395	Special Needs	$ 24,395
	Institute for Child and Family Health, Inc.	Early Intervention/Prevention Services for Children	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
	Institute for Child and Family Health, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
	Institute for Child and Family Health, Inc.	Therapeutic Milieu Treatment Care Program	Special Needs	$ 43,138	$ 21,569	Special Needs	$ 21,569
	Jewish Community Services of South Florida, Inc.	Homeless Outreach for Prevention and Employment	Special Needs	$ 26,537	$ 13,269	Special Needs	$ 13,269
	Jewish Community Services of South Florida, Inc.	Homeless Outreach Program for Employment (HOPE - Match Funds)	Special Needs	$ 32,725	$ 16,363	Special Needs	$ 16,363
	Kristi House, Inc.	Services to Victims of Sexual Assault	Special Needs	$ 87,500	$ 43,750	Special Needs	$ 43,750
	Lutheran Services Florida, Inc.	Partners For Homes	Special Needs	$ 14,875	$ 7,438	Special Needs	$ 7,438
	Miami Behavioral Health Center, Inc.	Early Intervention/Prevention Services for Children	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
	Miami Behavioral Health Center, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	$ 53,550	$ 26,775	Special Needs	$ 26,775
*	Miami Behavioral Health Center, Inc.	Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	Special Needs	$ 48,906	$ 24,453	Special Needs	$ 24,453
	National Council of Jewish Woman, Inc. Greater Miami Section (NCJW)	NCJW Domestic Abuse Education, Prevention, and Services Program	Special Needs	$ 14,000	$ 7,000	Special Needs	$ 7,000
	Psycho-Social Rehabilitation Center, Inc. (dba Fellowship House)	Mentors Career Development Program	Special Needs	$ 48,906	$ 24,453	Special Needs	$ 24,453
	Switchboard of Miami, Inc.	Sweetwater Neighborhood Resource Network	Special Needs	$ 44,625	$ 22,313	Special Needs	$ 22,313
	Switchboard of Miami, Inc.	Project Success	Special Needs	$ 51,765	$ 25,883	Special Needs	$ 25,883
	Voices for Children Foundation, Inc.	Services to Victims of Domestic Violence or Sexual Assault	Special Needs	$ 38,675	$ 19,338	Special Needs	$ 19,338
				$ 1,091,787	$ 545,894		$ 531,894

Attachment G

Adrienne Arsht Performing Arts Center
$1.5 million repayment

Fiscal Year	Original	Revised
	April 25, 2006	October 1, 2011
FY 10-11	1,500,000	750,000
FY 11-12	1,500,000	1,300,000
FY 12-13	1,500,000	1,305,000
FY 13-14	1,500,000	1,305,000
FY 14-15	1,500,000	1,350,000
FY 15-16	1,500,000	1,350,000
FY 16-17	1,500,000	1,350,000
FY 17-18	1,500,000	1,350,000
FY 18-19	1,500,000	1,350,000
FY 19-20	1,500,000	1,350,000
FY 20-21	1,500,000	1,350,000
FY 21-22	1,500,000	1,350,000
FY 22-23	1,500,000	1,350,000
FY 23-24	1,500,000	1,350,000
FY 24-25	1,500,000	1,350,000
FY 25-26	1,500,000	1,350,000
FY 26-27	1,500,000	1,350,000
FY 27-28		
FY 28-29		
FY 29-30		

Attachment H



Carlos A. Migoya
President & Chief Executive Officer

TO: Honorable Carlos A. Giménez, Mayor
Honorable Joe A. Martinez, Chairman
and Members, Board of County Commissioners

FROM: Carlos A. Migoya
President & Chief Executive Officer

DATE: August 31, 2011

RE: Public Health Trust FY 2011-12 Proposed Budget

When I became president of the Public Health Trust (PHT) and CEO of Jackson Health System (JHS) on May 1, 2011, Jackson faced great uncertainty and a $382.3 million shortfall for the upcoming FY 2011-12 budget. Past practices created a culture that struggled to embrace fiscal responsibility and accountability. Contrary to contemporary best practices, many budgeted figures were based on estimates or averages that did not reflect the unique characteristics of separate agencies and distinct service areas. As a result, the FY 2010-11 adopted budget lacked both financial precision and operational buy-in from the managers who should be the first line of fiscal accountability.

We immediately set about changing the process commencing with a zero-based budget development that reflected the performance expectations of every department and focused upon one key financial goal: a balanced, break-even budget. The attached proposed budget, recommended unanimously by the members of the Financial Recovery Board, meets that goal.

This budget proposal embodies two critical parts of our new vision. First, it makes substantial reductions to personnel spending without requiring layoffs or service cuts, reflecting the increasingly competitive nature of healthcare delivery in our community. Second, it lays the groundwork for Jackson to move beyond a conversation of survival or sustainability. Rather than diminish our mission to fit short-term reductions in revenue, we intend to expand revenue-generating services in order to improve our facilities and enhance our public duty to provide excellent care to everyone.

While I am satisfied with this recommendation, I believe we can and will do better in the future. This budget was essentially assembled in just two months, far less time than is needed for an organization of this size and complexity. It is based on goals and objectives that are still being developed by a management team that is still being built. And, as with other parts of Miami-Dade County's proposed budget, it relies upon savings from contract negotiations that – while productive and proceeding quickly in good faith – are not yet finalized.

Development of the FY 2011-12 Proposed Operating Budget

The first step was to determine expected patient volume as measured by admissions, which were held flat with FY 2010-11 levels before ongoing and new initiatives increased the volume to the FY 2009-10 level, about a 4 percent growth. However, even with the anticipated growth, net patient revenue decreases from the FY 2010-11 level due to state legislative reductions to Medicaid reimbursement rates ($35 million) and to the Low Income Pool allocation to the PHT ($75 million) for FY 2011-12. The volume estimate is a conservative approach and considered realistic when compared to recent actual revenue performance.

The next step was to develop FY 2011-12 cost estimates at individual cost centers, which roll up to the health system as a whole. Care was taken to estimate costs for the three major categories of operating expenditures: personnel, purchased services and supplies. For the first time, we measured wages and benefits for each filled and each vacant position planned to be filled in FY 2011-12. Staffing levels per adjusted occupied bed (a standard productivity measurement for hospitals) were measured at current levels, and then lowered for cost savings – for example, using natural and managed attrition to reduce regular and overtime hours. The result is a 2 percent reduction in programmed staffing, which can be achieved without layoffs and without reducing existing services. It is also sufficient to operate the new facilities at Jackson South for the full year and to expand and reinvent Corrections Health Services to meet Department of Justice standards and our own service goals. Purchased services costs were estimated, at the cost center level, based on expected patient volumes, current contract use, and new contracts obligated during FY 2010-11. Efficiencies and curbing of certain discretionary spending items were then introduced, reducing the estimate by $7.6 million. The estimated cost of supplies, prior to final budget adjustments, was based on current-year use without an inflation factor and incorporated ongoing savings ($19 million) anticipated from the group purchasing initiative begun in FY 2010-11.

All program initiatives begun in FY 2010-11 were carefully vetted and yielded an estimated positive impact of $129.7 million derived from 43 initiatives that will continue to provide a net benefit in FY 2011-12. In addition, 31 new initiatives that will begin in FY 2012 are expected to produce a net benefit of $18.1 million.

After initial development of the volume estimates and cost estimates, review meetings were held among top management and staff representing each cost center. Critical issues were discussed and resolved. Managers of each cost center are expected to be responsible and accountable for adhering to the final budget, including all adjustments required to balance, and to be diligent in the management of staff productivity to meet expected budget outcomes.

During the summer we also concentrated on reducing costs and improving billing and collection in FY 2010-11. As a result, I am pleased to make note that the need for an advance from other County funds during August, as had been requested earlier this year, was avoided, and FY 2010-11 year-end cash is projected at $58.9 million.

This zero-based rebuilding of the budget reduced our projected budget gap to $234.5 million. A review of our projected expenditures showed that personnel costs represented approximately 50 percent of the total operating expenses, while the industry standard among our competitors is approximately 35 to 40 percent. In order to balance the budget without reducing services or requiring layoffs, we began negotiations with our labor partners to reduce personnel costs by $174.3 million. Our proposal included eliminating the cost-of-living increase and merit increases - which had already been eliminated for non-union employees - as well as capturing approximately $16.7 million of reduced payments required by the state into the Florida Retirement System (FRS) and saving an additional $39.3 million by updating the PHT Defined Benefit retirement program to mirror FRS. Good-faith negotiations over those matters and approximately $67.1 million in additional savings are ongoing; they have been productive and we are optimistic for a speedy resolution. We expect to have a firm indication of the results of our negotiations before the County's second budget hearing.

Because the budget was based on full staffing levels for each cost center, effective management of natural labor turnover will allow for an additional $51.2 million in savings that does not need to be negotiated. We also remain engaged with labor partners to identify other savings opportunities; the commitment of our union leaders to efficient operations is commendable.

We are in conceptual agreement with the University of Miami to reduce the cost of our annual operating agreement by $52.7 million based upon legislative changes regarding sovereign immunity for University of Miami doctors treating patients at our facilities, as well as adjustments in the method for reimbursing the university and its doctors for the work performed on Jackson's behalf. Because time is of the essence and the university functions on a different fiscal year, we believe it is possible to finalize an agreement that achieves these savings over the course of the next six months using a variety of jointly-established initiatives.

We have begun examining alternatives to balance the budget if the current plan for savings are not achieved, particularly if the negotiations with our labor partners and the University of Miami fail to conclude in the way we currently expect. In that event we would have no choice but to include service reductions that impact the availability of care to residents who can least afford such changes. Such a plan would be inconsistent with our public mission, our moral obligation and our legacy in this community. It should be seen only as a worst-case scenario taken only to preserve our public hospital system, and our staff is taking every step to ensure it need not be considered.

Development of the FY 2011-12 Proposed Multi-Year Capital Plan

The FY 2011-12 Proposed Multi-Year Capital Plan was developed using a comprehensive, prioritized survey of needs. It totals $176.7 million, with $95.6 million of expenditures programmed in FY 2011-12. The multi-year plan represents a 43 percent reduction from the current year's capital plan, a reduction of $133.7 million. Proposed expenditures for FY 2011-12 are 50 percent lower than the current year's plan, resulting from a realistic programmed reduction in operating cash available for capital expenditures as well as the completion of the Jackson South expansion in the current year.

Funding sources for the multi-year plan consists of $24.6 million of prior, current and future operating cash for funded depreciation, $12.3 million of prior year and projected interest earned from the Series 2005 Public Facilities Revenue Bonds, $57.6 million of Series 2009 Public Facilities Revenue Bond proceeds and earned interest, $769,000 of Jackson Memorial Foundation funding already on deposit, $6.4 million of federal grant funds and $75 million of future financing proceeds through the existing master bond ordinance, which is assumed to occur in late FY 2011-12, subject to approval by the PHT Financial Recovery Board and Board of County Commissioners.

Programmed funding addresses $82.9 million of infrastructure improvements at Jackson Memorial Hospital (JMH) and Jackson North Medical Center, $23.6 million of technology and telecommunications improvements, $59.7 million of general facility improvements and equipment, and $10.4 million of replacement medical equipment.

Projects funded through the County's Building Better Communities General Obligation Bond Program in FY 2011-12 assume $7.3 million of expenditures and include ongoing renovations to the Emergency Department at JMH, completion of a replacement catheterization lab at JMH, and expansion of the pneumatic tube system at JMH.

Unfunded needs are currently estimated at $785 million, consisting of five-year priorities that total $345 million – which could not be addressed with programmed funding – as well as more strategic long-term needs estimated at $440 million. These capital needs are expected to be modified in the upcoming fiscal year as we resolve the future strategic direction of JHS.

Next Steps

Our path forward becomes clearer every day. Over the next five years, we must make the operational changes that will attract patients and increase revenues. We must accumulate a cash position that allows us to meet our capital needs, pay vendors in a timely manner, allow for fluctuations in the receipt of payments and meet emergency situations without needing backing from other County funds. Industry standards suggest that another $100 million in annual cost savings and $50 million in annual increased revenues can be achieved over time. That will be crucial to rebuild our working capital, fund capital expenditures and absorb future changes to Medicare and Medicaid. Following the Board of County Commissioners' adoption of Jackson's FY 2011-12 budget, we will begin developing a realistic strategic plan that will define our goals, guide us to our objectives and prepare us for the changing federal and state healthcare policies.

As I told the members of the Financial Recovery Board during their public hearing on this proposed budget, our conversation in recent years has been about making Jackson sustainable – essentially about making sure Jackson can survive. But no one at Jackson is going to be satisfied with survival, least of all me. This budget makes a giant leap toward sustainability, but sustainability is just a small step toward what we can and should be. No health-care provider in South Florida practices better medicine. None has a more important legacy to preserve or more critical mission to fulfill. In an era of more competition and more innovation, more regulation and more education, we have to move beyond sustainability. We can and will be the healthcare provider of choice while solidifying our traditional role as a leading force and voice for building a healthier Miami-Dade County.

But that vision requires farsightedness. It requires the continued support of the Mayor, the Board of County Commissioners and the public. It will take years to achieve, and those years will be built of long days, challenging weeks and, to be sure, some frustrating months. The constant will be the men and women of Jackson Health System, whose talent and passion are equal to the task.

c: Marcos José Lapciuc, Chairman
and Members, Financial Recovery Board
Alina Hudak, Deputy Mayor/County Manager
Ed Marquez, Deputy Mayor
Jennifer Moon, Director, Office of Management and Budget

Attachment H

Public Health Trust
FY 2012 Proposed Budget (P&L Statement)
(Excludes GOB)

	FY12 Proposed Budget
Net Patient Revenue	1,049,070,000
Managed Care Revenue	277,913,000
Other Operating Revenue	89,446,000
Total Operating Revenue	1,416,429,000
Salaries & Benefits Total	
Salaries	672,796,000
Benefits	161,634,000
Other Purchased Services	277,241,000
Purchased Services - Managed Care	262,463,000
Purchased Services - UM AOA	75,000,000
Supplies	190,660,000
Depreciation	72,250,000
Interest & Other Operating Expense	42,141,000
Total Operating Expense	1,754,185,000
Operating Income (Loss)	(337,756,000)
Sales Tax and Maintenance of Effort	
Sales Tax	185,000,000
Maintenance of Effort	133,018,000
Other Non Operating Revenue	19,738,000
Total Non Operating Items	337,756,000
Total Net Income (Loss)	-

FY 2012 Public Health Trust Proposed Budget

FY 2012 Proposed Operating Budget Schedule for County Ordinance

Revenue	FY 2012 Proposed
Transfer from Countywide General Fund-Maintenance of Effort	$ 133,018,000
County Health Care Sales Surtax	185,000,000
Net Patient Service Revenue	1,049,070,000
JMH Health Plan Revenue	277,913,000
Other Operating Revenues excluding JMH Health Plan Revenue	89,445,000
Other Non-operating Revenue	19,739,000
Cash Carryover Available for Operations	58,927,000
Total*	**$ 1,813,112,000**

Expenditures	
Operating Expenses excluding JMH Health Plan Paid Claims	$ 1,419,472,000
JMH Health Plan Paid Claims	262,463,000
Depreciation/Transfer to Capital	20,000,000
Principal Payments	7,020,000
Reserve for Restricted Cash	984,000
Reduction in Accounts Payable	34,968,000
Cash for Unanticipated Expenses/Carryover in FY 2012-13	68,205,000
Total	**$ 1,813,112,000**

Notes: The Public Health Trust provides for inmate medical services in compliance with all applicable laws and requirements. The above budget includes $33.851 million reimbursement to the County for the Trust's share of the County's Medicaid liability; $300,000 for the County Attorney's Office for the time spent on Workman's Compensation claims; $6,924,000 for Community Health of South Florida, Inc.; $250,000 for various community based organizations; and $1,130,000 for the Miami Dade Health Department.

*Total Revenues include adjustments for uncollectable accounts, contractual allowances, and the 95% adjustment required by State law.

Attachment H

FY 2012 Public Health Trust Proposed Budget

FY 2012 Proposed Capital Plan Schedule for County Budget Ordinance
(excludes County BBC GOB)

	Prior Years	FY 2012 Proposed	Future Years	Total
Revenues				
Funded Depreciation	$3,505,000	$20,000,000	$1,047,000	$24,552,000
Series 2005 Revenue Bond Interest	12,185,000	115,000	0	12,300,000
Series 2009 Revenue Bond Proceeds	56,424,000	0	0	56,424,000
Series 2009 Revenue Bond Interest	1,070,000	95,000	0	1,165,000
Future Financing	0	75,000,000	0	75,000,000
Foundation	262,000	485,000	22,000	769,000
Federal Grants	6,442,000	0	0	6,442,000
Total	$79,888,000	$95,695,000	$1,069,000	$176,652,000
Expenditures				
Infrastructure Improvements	$14,795,000	$41,615,000	$26,488,000	$82,898,000
Information Technology	7,272,000	16,348,000	0	23,620,000
Facility Improvements and Equipment	9,186,000	27,230,000	23,320,000	59,736,000
Medical Equipment	0	10,376,000	22,000	10,398,000
Total	$31,253,000	$95,569,000	$49,830,000	$176,652,000

Attachment H

MIAMI-DADE AVIATION DEPARTMENT PROMOTIONAL FUNDS RECOMMENDED EXPENDITURES
Fiscal Year 2011-12

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling $243,500. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney's Office prior to disbursement of funds, and in accordance to the following recommendations.

1. **Airports Council International (ACI)**
   Event: Conferences
   Amount recommended: $7,500

   The Miami-Dade Aviation Department will co-host numerous conferences with Airports Council International during this fiscal year. The conferences will enable MIA to promote itself to a large number of airports.

2. **Caribbean Central American Action (CCAA)**
   Event: Miami Conference on the Caribbean & Central America
   Amount recommended: $3,000

   This conference is held every year in Miami and provides a forum for deliberation on diverse policies and business issues critical to the countries of Central America and the Caribbean basin. Miami International Airport has strong interests in these matters to maintain its position as the nation's air service gateway to Latin America and the Caribbean.

3. **Miami-Dade County Aviation Department (MDAD)**
   Event: Inaugurals for new airlines
   Amount recommended: $5,000

   The Aviation Department will co-host inaugural ceremonies for new airlines servicing MIA with the respective airlines.

4. **Miami-Dade County Aviation Department (MDAD)**
   Event: Hosting of Inbound International Business Development Missions
   Amount recommended: $4,000

   Sponsorship, co-sponsorship or hosting of groups visiting MIA for presentations and associated hospitality under the Department's air service development program, MIA passenger, cargo or support industry prospects, non-Terminal facility rental/development prospects, as requested to and approved by, the Aviation Department. Requestors include MDAD Business Development management, community partnerships such as the Greater Miami Convention & Visitors Bureau, the Beacon Council, the World Trade Center

Miami, the Miami-Dade County International Trade Consortium, the Greater Miami Chamber of Commerce, the Florida Customs Brokers & Forwarders Associations, the Port of Miami, or other partnerships presenting/sponsoring visiting groups to Miami for business development purposes that benefit MDAD and MIA.

5. **Miami-Dade County Aviation Department (MDAD)**
Event: Community Outreach Programs
Amount recommended: $60,000

MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community activities as long as such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD's General Aviation airports. Activities include, among others, Africando, Enterprise Florida's International Days in Tallahassee, The Beacon's Council's Sand in My Shoes Event and Miami: Where Worlds Meet Campaign, and the Miami-Dade Chamber of Commerce. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

6. **Foundation for Democracy in Africa (FDA)**
Event: U.S. Africa Air Transportation Summit
Amount recommended: $25,000

Miami is poised to be the gateway to the U.S. for Africa for air service development in conjunction with the FDA and as such, the major economic beneficiary from related future growth. Through the summit, Miami-Dade Aviation Department will continue to promote air service and cargo trade between the two continents via Miami International Airport.

7. **Airport Minority Advisory Council (AMAC)**
Event: Annual Airport Business Diversity Conference
Amount recommended: $5,000

The AMAC promotes the full participation of minority and women-owned businesses in airport contracts and promotes the employment of minorities and women in the airport industry. On a yearly basis, MDAD pledges $5,000 to the AMAC to sponsor their Annual Airport Business Diversity Conference. This sponsorship entitles MDAD to free conference registrations, a half page ad in the conference's journal, and an exhibit booth. The AMAC annual conference is co-sponsored by the FAA and has become one of the largest aviation conferences in the United States. The event brings together businesses, aviation professionals, government officials and individuals from around the country to discuss a variety of subjects ranging from how to do business at airports to public policy issues impacting the entire aviation industry.

8. **Miami-Dade County**
Event: Miami-Dade County Days in Tallahassee 2012
Amount recommended: $2,500

Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities affecting Miami International Airport with state legislators in an informal setting.

9. **Florida Airports Council (FAC)**
Events: FAC State Legislative Summit, FAC Federal Legislative Summit, FAC Annual Conference
Amount recommended: $5,000

MDAD will co-sponsor the FAC State Legislative Summit, at which the Department will be represented by its Office of Governmental Affairs. $2,000 includes both summits; $3,000 is requested for the annual conference.

10. **The Latin Chamber Of Commerce (CAMACOL)**
Event: Hemispheric Congress Sponsorship
Amount recommended: $2,500

This conference is held every year as a solid vehicle to establish international business ties worldwide. The mission of the Congress is to directly link businesses throughout the globe, promote Miami-Dade County and the State of Florida as the gateway to the Americas.

11. **Miami-Dade County Aviation Department (Airside Operations)**
Event: FAA Meetings for FY 2011-12
Amount recommended: $5,000

Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

12. **Miami-Dade County Aviation Department (MDAD)**
Event: Monthly Miami Airport Affairs Committee (MAAC) meetings
Amount recommended: $5,000

The MAAC meetings are attended by the Aviation Director and other senior MDAD staff members. These meetings are held to discuss and address issues arising from MIA operations which have a direct impact on the airlines; as well as provide answers to requests for information. These meetings are held in the Hotel MIA Conference Center and catered by the hotel.

13. **American Association of Airport Executives (AAAE) & Airport Minority Advisory Council (AMAC)**
Event: AAAE/AMAC Annual Airports Economic Forum
Amount recommended: $7,500

MDAD will provide a $7500 sponsorship of the AAAE and AMAC's annual Airports Economic Forum. The forum is attended by airport representatives and aviation experts and presents up-to-date information on legislation, regulatory changes, and best practices from the nation's airports, successful large and small businesses, and legal and financial experts. Typically the forum attracts between 120 and 150 participants from across the nation to discuss and explore how to achieve economic success for U.S. airports.

14. **World Trade Center Miami**
Event: Air Cargo Americas International Congress and Exhibition
Amount recommended: $50,000

Air Cargo Americas is a forum for aviation executives to exchange views, develop strategies to enhance the growth of the air cargo industry in the Americas, and showcase the latest products and technologies. MDAD is chairing the 2011 Air Cargo Americas Steering Committee and will be hosting the 2011 show in November 2011.

15. **U.S. Dept. of Commerce's Minority Business Development Agency (MBDA)**
Event: National Minority Enterprise Development Conference (MEDWeek)
Amount recommended: $4,500

MEDWeek is South Florida's annual Business Opportunity Conference & Matchmaker Expo for Small, Minority, Women and Veteran-owned businesses, government agencies, and corporations. The conference is sponsored by the U.S. Department of Commerce. MDAD has been a participant from its inception to network with other minority-owned and operated enterprises and to showcase and discuss minority business opportunities at MDAD.

16. **Miami-Dade Aviation Department**
Event: Annual Protocol Symposium
Amount recommended: $2,000

This event is organized in order to keep the consular corps and other diplomatic entities abreast of new procedures and regulations regarding the transit of their diplomats through MIA.

17. **Greater Miami Convention & Visitors Bureau (GMCVB)**
Event: "Where Worlds Meet" Public Relations Campaign
Amount recommended: $50,000

MDAD will partner with the Greater Miami Convention & Visitors Bureau (GMCVB) and others on the "Where Worlds Meet" campaign to promote Greater Miami as a global destination for business, vacation and meetings. This will have a direct and positive impact on MIA.

In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.

Seaport Promotional Fund
Recommended Expenditures
FY11-12

As incorporated in Administrative Order 7-32 are recommendations for Seaport Promotional Fund expenditures totaling $496,000 for other county offices and programs and $1,198,000 to support the following maritime industry related events. These funds will be transferred to the appropriate entities pursuant to execution of standard agreements approved by the County Attorney's Office. Expenditures of such funds shall be spent in accordance with the budgets submitted as part of the standard agreements. In some instances, the funds will be spent directly by the County as set forth below.

1. Latin Chamber of Commerce (CAMACOL)
   Event title: "Hemispheric Congress"
   Amount recommended: $ 100,000

The Hemispheric Congress is considered one of the most successful conduits for interaction among the business communities of the Americas. Several programs designed to enhance trade relations in the hemisphere have been developed as a result of the conference. These include a hemispheric network for dissemination of commercial information; the Inter-American Economic Commission, headquartered in Miami-Dade County; Sanchez-to-Sanchez-to-Smith, which links Latin American and Caribbean Basin executives with Hispanic manufacturers in Miami-Dade, Florida and the United States; training programs designed to strengthen entrepreneurial skills; and the Inter-American Business Matchmakers, which links Miami-Dade and Florida manufacturers with buyers from the region, thereby increasing export sales to Latin America and the Caribbean. The support of Miami-Dade County will again enable the Congress to strengthen multi-lateral trade, and develop markets for our products. This event benefits Miami-Dade County by promoting trade to strengthen our local economy.

2. Greater Miami Convention and Visitors Bureau (GMCVB)
   Event title: "Promotional Program"
   Amount recommended: $ 205,000

This funding has been allocated towards promoting several key programs including (1) a Cruise Miami program to increase the length of over-night stays in Miami-Dade County for cruise passengers. These funds include an allocation towards Cruise Familiarization events/tours (FAMs) for travel agents in partnership with the GMCVB and cruise lines, cruise/tourism trade shows, collateral material, etc.; (2) sponsorship of the "Where the Worlds Meet" advertising campaign, a marketing initiative in partnership with the GMCVB, the Beacon Council, American Airlines, and the Aviation Department, among others; and (3) developing and producing marketing campaigns/ads for the Port's cruise and cargo business.

3. Florida International University
   Event title: Inter-American Conference of Mayors
   Amount recommended: $ 60,000

The aim of this conference is to strengthen democracy in the hemisphere by creating opportunities for discussion among local leaders and those interested in local government. It provides a forum for discussion of common issues and varied experiences, which enables participants and communities

to learn from one another. The event benefits our community by showcasing Miami-Dade County and its authorities as key resources in strengthening local government throughout the Americas.

4. Cruise Shipping Miami Trade Show & Conference (Seatrade)
   Event title: "Conference, Trade Show, FCCA Gala Dinner, and related events"
   Amount recommended: $ 70,000

   The Cruise Shipping Miami Trade Show & Conference (formerly named Seatrade Cruise Shipping) is the premier annual convention in the cruise industry. It is attended regularly by over 10,000 participants, including more than 1,800 cruise line owners and operators from 66 cruise line companies. Miami-Dade County was chosen as the convention site based on its reputation as "Cruise Capital of the World," and there is no single cruise event in the world from which the Port of Miami and the County can receive more exposure. Funds for this event will be spent in conference registration, trade show promotional materials, the FCCA Gala Dinner, and related events.

5. Port of Miami Promotional/Inaugural Events/Customer Appreciation Activities
   Event title: "Miscellaneous Services Related to Preparation for Promotional and Inaugural Events at the Port and Customer Appreciation Activities"
   Amount recommended: $ 40,000

   Throughout the year, promotional events/activities arise where the Port of Miami elects to participate as a sponsor or host site. These events provide Miami-Dade County an excellent opportunity to showcase its seaport facilities for both cargo operations and passenger accommodations as hemispheric hubs for international trade and tourism. These funds might also be utilized to fund activities to welcome/inaugurate a new vessel or host customer appreciation activities either at the Port or at an off-Port site.

6. World Trade Center Miami
   Event title: Sea Cargo Americas Trade Show & Congress; and Trade Related/Business Development Cooperation"
   Amount recommended: $ 200,000

   This congress continues to provide a forum for executives in the air/sea cargo industries to exchange views on global trade and enhance growth of the industries in the Western Hemisphere. The 2011 congress will be combined with Air Cargo Americas with an expected attendance by more than 5,000 participants. The trade show component showcases the latest topics, products and technology utilized in these ever evolving and competitive areas. Additionally, the Word Trade Center Miami and its staff will assist the Port throughout the year in business and trade development efforts. The Port will undertake with the World Trade Center Miami a study for the creation of an International Trade & Logistics Center.

7. Florida Chamber of Commerce
   Event title: Various Activities to Support Port Objectives
   Amount recommended: $ 50,000

   Established in 1916 as Florida's first statewide business advocacy organization, the Florida Chamber of Commerce is the state's largest federation of employers, chambers of commerce and associations, representing more than 139,000 employers. The Chamber works within all branches of government to affect those changes set forth in the annual Florida Business Agenda, and which are seen as critical to the continued improvement of Florida's business environment. The Florida Chamber of Commerce is a major supporter of the maritime industry and specifically critical Port of Miami initiatives, including the deep dredge.

8. Future of Florida Forum
Event title: Forum Session
Amount recommended: $ 7,500

The Port of Miami will serve as a moderator for the Future of Florida Forum which brings together maritime and business leaders to discuss current issues, including freight movement and impact of the Panama Canal expansion. This year the Forum will focus on economic recovery, transportation issues and international trade.

9. AAPA Latin American Ports Delegation
Event title: Annual Congress
Amount recommended: $ 20,000

This convention will provide the opportunity to address and discuss the common issues facing both the Ports of Latin America and the Port of Miami. Expected discussions will include the impact of the Panama Canal, vessel sizes, general economic business, port financing and maritime security and training.

10. National Custom Brokers and Freight Forwarders Association
Event title: Annual Meeting
Amount recommended: $ 25,000

Headquartered in Washington, DC, the NCBFAA represents nearly 800 member companies with 100,000 employees in international trade - the nation's leading freight forwarders, customs brokers, ocean transportation intermediaries (OTIs), NVOCCs and air cargo agents, serving more than 250,000 importers and exporters. This meeting will allow the Port of Miami the ability to address legislative and that affects the port's interests.

11. Florida East Coast Railway (FEC) Marketing Program
Event title: Promotional Program
Amount recommended: $ 150,000

The Port of Miami has been awarded a $22.7 million grant to re-connect and activate the Seaport with the Florida East Coast Railway (FEC) Hialeah rail yard. On-dock rail is critical to Miami's competitive advantage in container shipping. This program, in conjunction with the FEC, will promote industry and customer awareness of the Port's rail assets. Funds will be allocated towards ad placements, trade shows, event sponsorships, etc. The FEC will match this funding allocation.

12. Cargo & Cruise Development Program
Event title: Promotional Program
Amount recommended: $ 240,000

This funding will go towards developing strategic campaigns over multiple communication platforms in support of the Port's cargo and cruise business. The program will include intermodal, trade and logistics marketing efforts, as well as cruise marketing efforts, in conjunction with the Ports' cruise and cargo customers.

13. American Association of Port Authorities (AAPA) 100th Centennial
Event title: Sponsorship
Amount recommended: $ 5,500

The American Association of Port Authorities (AAPA) represents more than 160 public port authorities in the United States, Canada, Latin America and the Caribbean. Among the Association's goals is to advocate governmental policies for member ports, professional education, and to promote public awareness of the economic impact of ports. Funding for this program will go towards sponsoring AAPA's 100th Annual Convention which is expected to draw 1,000 attendees from ports throughout the Americas including senior and executive management personnel from port authorities and suppliers to the port and marine industries. The convention will include technical and policy committee meetings, business sessions and social networking opportunities.

14. U.S. Chamber of Commerce
Event title: Fees
Amount recommended: $ 25,000

The fundamental activity of the U.S. Chamber of Commerce is to develop and implement policy on major issues affecting business. As the voice of business, the Chamber's core purpose is to fight for free enterprise before Congress, the White House, regulatory agencies, the courts, the court of public opinion, and governments around the world. The Chamber' trade and foreign affairs experts work to lower barriers and expand our members' commercial interests across the globe. The U.S. Chamber of Commerce is a major supporter of the maritime industry and specifically critical Port of Miami initiatives, including the deep dredge.

Memorandum

MIAMI-DADE COUNTY

Date: September 22, 2011

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Information for Second Budget Hearing – FY 2011-12 Proposed Budget

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This memorandum accompanies the FY 2011-12 Budget Ordinances for your consideration at the Second Budget Hearing on September 22, 2011. This document provides information requested and details all adjustments necessary from what was included in the FY 2011-12 Proposed Budget and any actions taken by the Board of County Commissioners at the September 8, 2011 First Budget Hearing, as well as making recommendations for other adjustments for your consideration. The total value of new allocations contained in this document is $17.436 million.

During the First Budget Hearing on September 8, 2011, the Board of County Commissioners (BCC) approved the following tentative millage rates: Countywide 4.8050, Unincorporated Municipal Services Area 2.0083, Fire Rescue Service District 2.4496, and Library System 0.1795 mills. At these millage rates, the Proposed Budget is funded and the adjustments included in this memorandum may be supported. Because the budget ordinances were adopted at first reading as amended by the first change memorandum, but without approval of my proposed reorganization, the interlineated ordinance schedules for agenda items B, D, and F reflect the Proposed Budget as amended. Adjustments described in this memorandum are described as part of the original organization. However, as noted, some of these adjustments will be possible only through the reorganization.

I have met with all of you and discussed my proposed reorganization of County government. I am confident that by realigning County functions we can provide more efficient government services and maximize our resources to preserve core County services to our community. Attachment A details the tables of organization (TOs) presented to you during the first budget hearing adjusted for changes that occurred during the first budget hearing including the transfer of funding and positions of Agenda Coordination to the Board of County Commissioners. To recognize the importance of the resident-focused services provided by the current Public Works and Solid Waste Management departments, the new department will be called Public Works and Waste Management. Attachment B illustrates the TOs if the reorganization is not adopted by the Board. As stated before, I recommend any savings generated by these reorganizations be used to support services in FY 2012-13. The final adopted budget documents will reflect performance data and anticipated results based on the resource allocation by department. If the Board funds the departments consistent with my organization plan, the final adopted ordinances will include language amending, waiving or rescinding, if necessary, various chapters of the Code of Miami-Dade County, Florida, and creating Section 1-4.3 of the Code of Miami-Dade County, Florida to conform the Code, applicable implementing orders and other legislative enactments to the County's Fiscal Year 2011-12 adopted budget as it relates to various administrative departments and delegations of commission authority, power, and responsibility associated therewith necessary to implement the proposed reorganization.

Technical changes and adjustments, corrections of scriveners' errors, corrections of appropriation posting errors, and current estimates of grants for agencies and departments are also included. Cash carryover for proprietary funds has been adjusted where appropriate. Amendments to various code requirements, and/or resolutions are recommended including waiving Section 2-1799(e) related to the disposition of unexpended commission district office budgets.

The following table details the operating adjustments described in the paragraphs below.

Operating Adjustments
($ in 000's)

Description of Adjustments	CW	UMSA	Proprietary	Total
Additional Carryover - Corrections and Rehabilitation	$3,000	$0	$0	$3,000
Carryover - Board of County Commissioners	(873)	(323)	-	(1,196)
Additional Utility Tax Revenue	-	600	-	600
Additional Carryover - Mayor's Office	620	230	-	850
Tourist Development Administrative Reimbursement True-Up	154	-	-	154
Additional Carryover - Inmate Welfare Trust Fund	-	-	279	279
Additional Carryover - Corrections and Rehabilitation (Fund 110)	-	-	700	700
Additional Grant Revenue - Emergency Management	-	-	199	199
Reduction of Grant and Fees Revenue- Public Housing Agency	-	-	(12,850)	(12,850)
Port of Miami Reduction of Transfer (Promotional Funds)	-	-	365	365
Community Information and Outreach - Operating Expenditures	(375)	-	-	(375)
Corrections and Rehabilitation - Operating Expenditures	(3,000)	-	(700)	(3,700)
11th Judicial Circuit - Criminal Mental Health Project	-	-	(279)	(279)
11th Judicial Circuit – YWCA Court Care Program	(180)	-	-	(180)
Emergency Management Operating Expenditures	(20)	-	(199)	(219)
Fire Rescue - Operating Expenditures	(728)	-	-	(728)
Port of Miami - Maintenance Reserve	-	-	(365)	(365)
Public Housing Agency - Operating Reserves	-	-	12,850	12,850
Public Health Trust - Maintenance of Effort	(344)	-	-	(344)
Public Works - Operating Expenditures	(147)	(210)	-	(357)
Seniors First Trust Fund	(620)	(230)	-	(850)
Small Business Development - Operating Expenditures	(117)	-	-	(117)
Miami International Agriculture and Cattle Show	(150)	-	-	(150)
Tree Canopy	-	(290)	-	(290)
Non-Departmental - General Government CBOs, Mom and Pop Program, and In-kind Reserve	(982)	(315)	-	(1,297)
Non-Departmental - Wage, Separation, and Energy Reserve	3,762	538	-	4,300
Total	**$0**	**$0**	**$0**	**$0**

PROPRIETARY AND OTHER REVENUE ADJUSTMENTS

Building and Neighborhood Compliance

At the September 20, 2011 Committee of the Whole meeting several Commissioners stated concerns regarding the elimination of 21 code enforcement officers. I recommend that no code enforcement officers be laid off and that the funding to support these positions be identified through savings derived through the proposed reorganization of the Permitting, Environment and Regulatory Affairs Department and the additional revenues generated by the enforcement activities. If necessary, a mid-year budget amendment will be presented to the Board to recognize any additional revenue.

Office of Economic Development and International Trade
At the first budget hearing, the Board requested that Port of Miami promotional funds allocated to support Economic Development and International Trade (OEDIT) activities be eliminated. As a result, the OEDIT budget will be reduced by $365,000 and placed in the Port of Miami Reserve Maintenance Fund. The impact of this reduction will be mitigated through the implementation of efficiencies as a result of the proposed reorganization of the Sustainability, Planning and Economic Enhancement Department.

Office of Emergency Management
Subsequent to the first budget hearing, the Department received a higher than projected federal Emergency Management Performance Grant and Florida Power and Light authorized the modification of existing funds that will allow the reinstatement of two Bureau Manager positions ($199,000 grant, and $20,000 in General Fund match). Under the proposed reorganization, this will be part of the Fire Rescue Department.

Public Housing Agency
As a result of an adjustment to the federal housing subsidy, the Public Housing Agency budget requires a reduction of $12 million in federal funds for the Section 8 Housing Choice Voucher program. This reduction will be reflected as part of the Housing Assistance Payment revenues through reduced subsidy payment to landlords that participate in the program. An additional reduction of $850,000 in Section 8 Administrative Fees will be reflected as a reduction to the department's reserves. Under the proposed reorganization, this will be part of the Public Housing and Community Development Department.

GENERAL FUND ADJUSTMENTS
Additional general fund carryover, resulting from better than expected utility tax revenue collections in the current year, and lower than budgeted operational expenditures in the Corrections and Rehabilitation Department, has been identified to support the programs and activities described below. A reconciliation of revenue that should have been transferred to the general fund from the administrative allocation of Tourist Development Surtax revenues identified $154,000 to be transferred in the current year. The general fund carryover has also been adjusted to reflect current year savings in the Office of the Mayor ($850,000) which will be utilized to create a Seniors First Trust Fund to support services to seniors in our community. Adjustments have been made for the revised BCC carryover balance into FY 2011-12, which was reduced by $1.196 million from original projections. Further requirements for general fund supported programs are provided through adjustments to the Wages, Separation, and Energy Reserve.

Community-based Organizations (CBOs)
During the first budget hearing concerns were raised regarding reduced funding to the Mom and Pop program. Promoting small businesses and job retention and growth is one of my top priorities. Therefore, I am recommending that $464,000 of additional funding be provided to the Mom and Pop program which will bring its FY 2011-12 funding to 90 percent of the previous year's allocation.

In addition, upon further review of the CBO allocation list, it was found that eight additional organizations were inadvertently misclassified. These adjustments require that the general fund subsidy that supports CBO allocations be increased by $683,000 which brings the total FY 2011-12 CBO allocations to $18.832 million. Attachment C provides a revised listing of CBO funding recommendations. Attachment D details the cultural grant allocations for FY 2011-12.

Corrections and Rehabilitation
As a result of concerns brought up by the community and the judiciary, the Miami-Dade Corrections and Rehabilitation Department will be reinstating the Boot Camp Program (BCP) ($3.7 million), and reinstating 18 positions. Certain staffing modifications will allow us to deliver the same level of service at reduced costs without impacting the effectiveness of the program.

Phase 1, which is the intensive regimented boot camp style instruction, will not have reductions in staffing or operating procedures. Phase 2, which focuses on preparation for employment, life skills, job interviews, job referrals via South Florida Workforce and/or educational/vocational training for better qualifications and Phase 3, which focuses on after care supervision, will also be restored. However, some of the staff associated with these phases will be shared with other functions in the department which will allow for efficiencies in the allocation of resources. Specifically, Correctional Officers will have expanded responsibilities in supervising the BCP and Monitored Release Program participants, as well as court liaison responsibilities.

Funding for the BCP will be provided from lower than budgeted operational expenses in FY 2010-11 associated primarily with a lower than budgeted inmate population ($3 million) and higher than anticipated carryover from FY 2009-10 in Fund 110 ($700,000). Revenues in Fund 110 include revenues generated by Jail Commissary sales, food catering, house arrest, inmate work program, and subsistence fees, as well as Second Dollar Funds for staff training. The Department utilizes these funds to pay for the operation of the Jail Commissary, Monitored Release Program, Inmate Industry, law enforcement training, other operational expenses associated with inmate housing, and transfers to the Inmate Welfare Trust (Fund 600). This funding may also be used to support the BCP.

Administrative Office of the Courts

At the request of representatives of the Eleventh Judicial Circuit, funding to make up for reduced grants for the Court Care Program currently managed by the YWCA will be provided. An agreement will be administratively executed with the YWCA to support continuing operations, once approved for legal sufficiency ($180,000).

The continuation of the Eleventh Judicial Circuit Criminal Mental Health Project (CMHP) will be supported with funds from the Inmate Welfare Trust Program ($279,000). These funds which are governed by Florida Statute 951.23 require that all proceeds must be used solely for the welfare of inmates. The CMHP was established to divert individuals with mental illnesses who are involved in or at risk of becoming involved in the justice system into more appropriate community-based treatment and support services. Stakeholders involved in this collaborative effort include the Court, the State Attorney's Office, the Public Defender's Office, Corrections and Rehabilitation, local law enforcement agencies, the Florida Department of Children and Families, South Florida Behavioral Health Network, Jackson Health Systems, community-based treatment and service providers, and the Miami-Dade County Homeless Trust. In 2008, Miami-Dade County was awarded a three-year $1 million grant by the State of Florida to expand the CMHPs services to individuals with serious mental illnesses who are arrested and charged with less serious felony offenses. Grant funding ended earlier in FY 2010-11, with partial year continuation funding provided. This allocation will allow for program continuation.

Fire Rescue

As a result of innovative operational reviews, it will be possible to continue providing fire boat services at both the Port of Miami (Fire Boat 1) and Haulover Beach (Fire Boat 2) stations. Both fire boats will be tendered and manned by staff assigned to Stations 21 and 39, respectively. To support any fire boat calls that occur outside of the Fire District, $500,000 will be set aside from the countywide general fund.

In addition, the department is reinstating funding for one Ocean Rescue Lifeguard position and part-time hours ($228,000). These additional resources, supported by the countywide general fund, will allow more operational flexibility when providing coverage at Haulover Beach and Crandon Park locations.

Community Information and Outreach

At the first budget hearing, the BCC recommended that one full-time photographer position be restored to Community Information and Outreach to provide additional photographic coverage of County events. This position will be supported through personnel savings within the Department as a result of positions

that were filled at a lower rate than budgeted. Also, as requested by the Board, $375,000 in general fund revenues will be allocated to support advertising in community periodicals.

Jackson Health System
As a result of these adjustments to the countywide general fund revenue, the Jackson Health System maintenance of effort payment for FY 2011-12 will be increased by $344,000.

Public Works
As I have said, how our community looks is an important aspect of its attractiveness and livability. With additional UMSA general fund revenues, I recommend that one roadway contract landscape maintenance and litter clean-up cycle be restored to the Right of Way Assets and Aesthetics Management Division increasing the cycles to 12 per year from the proposed 11 per year (one position, $210,000 General Fund). The additional cycle will help reduce litter and control overgrown vegetation on the County's medians. Furthermore, it is recommended that the Tree Canopy Restoration project be reinstated with $290,000 of Capital Outlay Reserve funding. The project will plant an additional 966 trees, which bring us closer to the 30 percent tree canopy coverage throughout the County as stipulated in the BCC approved Street Tree Master Plan. The requested funding increase will also contribute to the ongoing "Million Trees Miami" initiative. In addition, funding will be incorporated to fund the Community Image Advisory Board Manager, to continue the coordination of beautification projects through the County, specifically on gateway corridors. Funding will be provided by the countywide general fund ($147,000). This function is transferred to the Parks, Recreation and Open Spaces Department under the proposed reorganization.

Small Business Development
As a result of concerns raised during the first budget hearing, it is recommended that one Special Projects Administrator position be reinstated to continue the Wage Theft recovery function ($117,000). Funding will be provided by the countywide general fund. As part of the proposed reorganization this function will be part of the Sustainability, Planning and Economic Enhancement Department.

Head Start
We have reviewed all processes linked to the current Head Start program model. Issues with the open request for qualifications for delegate agencies may require us to recommend its rejection. If so, a new request for applications will be developed. We remain committed to implement a plan that will ensure that the number of children served by Head Start remains the same for this school year with no additional general fund subsidy for FY 2011-12 beyond the required match already included in the budget. Any position adjustments necessary to maintain slots until full delegation will be made. This process will require employee salary concessions for the FY 2011-12, which we anticipate will be negotiated as a separate MOU.

Additionally, a plan to delegate County-operated slots will be reported to the Board as noted in resolution R-591-11. Staff will communicate this process, by October 2012, directly to the Department of Health and Human Services as we prepare for the FY 2012-13 school year.

Other Allocations
In recognizing the importance of the Miami International Agriculture and Cattle Show and its impacts on the local economy, it is recommended that $150,000 be allocated for the cattle show. It is also recommended that $150,000 be allocated to fund an In-Kind Reserve to provide in-kind County services for events sponsored by not-for-profits to benefit the community.

CAPITAL BUDGET/CAPITAL IMPROVEMENT PLAN (CIP) UPDATES

Building Better Communities Bond Program

The appropriation schedules for the BBC GOB Program's municipal projects were updated to reflect expenditures that were expected to be incurred in FY 2010-11 but are now anticipated to occur in FY 2011-12. These adjustments did not increase the overall appropriation of the projects. In March 2011 the Board adopted Resolution No. R-134-11, which among other things, listed the projects eligible for funding from the Series 2011 Bonds. That project list assumed adoption of a 0.445 millage rate in FY 2011-12, as well as a 45 month financing plan for the BBC GOB Program, with funding for many projects timed to cash flow needs. As a result of the adoption of a 0.285 millage rate for FY 2011-12, the proposed appropriations and project financing timelines have been adjusted for those projects detailed in Attachment E. Resolution numbers R-954-10 (Project No. 93140), R-1144-10 (Project No. 984963), R-1145-10 (Site No. 76677), R-28-11 (Site 70633),. R-54-11(Project No.115951) and R-55-11(Project No. 115951) each as amended by Resolution No. R-134-11 must be further amended to provide that projects will be fully funded within the next 45 months in the amounts and fiscal years set forth in Attachment E. In addition, Resolution No. R-1133-10 as amended by Resolution No. R-134-11 (Project No. 932730) must be further amended to provide that the project will be fully funded by FY 2015-16 in the amounts and fiscal years set forth in Attachment E.

The Proposed Budget included an allocation of $7.5 million for the Economic Development Fund, intended for the infrastructure work required for the Miami International Air Show. Because approvals for this show have been delayed, the funding may be reallocated for other projects. At Tuesday's meeting, the Board adopted agenda item 11A8, providing funding for the Villa Capri project ($2 million) and agenda item 3025A accepting a grant to reimburse 50 percent of the expense associated with the purchase of development rights for agricultural lands ($2.334 million to be spent in FY 2011-12). The project schedule will be updated for the West End Park project ($286,000 million in FY 2011-12 and $1.214 million in FY 2012-13). The balance will be available to begin the second phase of the Equestrian Center project ($2.880 million). The Martin Luther King Business Center will be allocated $1.231 million in FY 2011-12 which will be funded by using available proceeds from the following projects whose funding schedules have been adjusted (Project No. 114964 ADA Barrier Removal; Medical Examiner $286,000; Project No. 673150 Bike Path $700,000; and Project No. 931360 Miami Dade Auditorium $245,000.) An additional $2.269 million will be funded in FY 2012-13 from Project No. 9310040 Amelia Earhart Park to complete funding of this project.

There are a number of projects that have been identified to require funding in FY 2011-12 and FY 2012-13, including work at the Vizcaya Museum and Gardens, Cuban Museum, and HistoryMiami and other infrastructure projects. We will be working with these stakeholders to make sure that funding is identified as needed, once we have updated projections for available revenues in future years as the property tax roll values are estimated and the commercial paper program is implemented. In order to fund additional projects, another debt issuance must be planned, which will require a millage increase in future years.

PAY PLAN

Attached to Item F is a Pay Plan which contains the existing rates of pay for bargaining unit employees. These rates are subject to change through the collective bargaining process. The Pay Plan reflects the adjustments implemented on July 1, 2011 to the non-bargaining unit employees under my purview as amended by my August 17, 2011 memorandum. It also contains updates that clarify Pay Plan language and provisions and includes the addition of new classifications, the abolition of obsolete classifications, and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44.

POSITION ADJUSTMENTS

In some instances, the above recommendations and correction of errors will adjust the number of positions in the FY 2011-12 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 54 to 26,514. This is 1,139 positions less than authorized in FY 2010-11, more than 500 of which are vacant.

Attachments

mayor05211

Attachment A

ANIMAL SERVICES

DIRECTOR'S OFFICE

- Oversees all departmental activities, including veterinary services, code enforcement, marketing, outreach, and personnel; develops and implements programs and services relating to animal services throughout Miami-Dade County

FY 10-11	FY 11-12
2	2

CUSTOMER SERVICE

- Coordinates customer service functions, such as adoptions, working with rescue groups, lost and found, and processing financial transactions at the service counter; oversees outreach, the volunteer program, and public and media relations

FY 10-11	FY 11-12
12	13

BUDGET AND FINANCE

- Oversees budget and finance, accounts payable/receivable, collections, data entry, information technology, purchasing, inventory control, building and facility maintenance, and human resources

FY 10-11	FY 11-12
16	16

CODE ENFORCEMENT

- Ensures compliance with Chapter 5 of the County Code and Chapter 828 of the Florida Statutes; coordinates regulatory and enforcement activities; and oversees field operations and dispatching, the issuance of uniform civil citations, and investigations

FY 10-11	FY 11-12
35	29

VETERINARY CLINIC

- Oversees all veterinary services, including surgeries, rabies vaccinations, medical treatments, and euthanasia of shelter animals

FY 10-11	FY 11-12
17	17

KENNEL

- Cares for shelter animals, including cleaning and feeding; assists constituents interested in adoption; and assists constituents who have lost their pets

FY 10-11	FY 11-12
34	34

AUDIT AND MANAGEMENT SERVICES

Attachment A

AUDIT SERVICES

- Performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government

FY 10-11	FY 11-12
43	43

ADMINISTRATIVE SUPPORT SERVICES

- Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, audit report processing, inventory/file management, and information technology

FY 10-11	FY 11-12
6	5

Attachment A

AVIATION

EXECUTIVE

- Establishes departmental policy; directs overall management; provides long-term vision; and implements legislative policy and directives

FY 10-11	FY 11-12
35	37

FINANCE AND STRATEGY

- Manages accounting and financial services
- Oversees planning and preparation of the Department's Business Plan

FY 10-11	FY 11-12
68	65

PUBLIC SAFETY AND SECURITY

- Provides investigative police and uniform services; issues security access IDs (section was merged with Operations in FY 2010-11)
- Coordinates and develops all media relations activities (section was merged with Operations in FY 2010-11)

FY 10-11	FY 11-12
0	119

ADMINISTRATION

- Manages the Department's support service functions including procurement, human resources, and information technology

FY 10-11	FY 11-12
127	122

FACILITIES MANAGEMENT

- Manages existing facilities, including operational readiness, testing, commissions acceptance and turnover of all new facilities

FY 10-11	FY 11-12
495	445

OPERATIONS

- Manages airfield, terminal, and landside areas of MIA and the GAA

FY 10-11	FY 11-12
461	366

BUSINESS RETENTION AND DEVELOPMENT

- Develops, administers, and monitors lease agreements and plans and recommends future business and economic development

FY 10-11	FY 11-12
51	42

AVIATION PLANNING, LAND USE, AND GRANTS

- Manages the design, bid, award, and construction of the Capital Improvement Program (CIP)

FY 10-11	FY 11-12
18	10

BOARD OF COUNTY COMMISSIONERS

Attachment A

COUNTY COMMISSION

- Comprised of 13 single-member districts that reflect the diversity and unique demographics of one of the nation's largest metropolitan areas
- Establishes regulations, laws, and fiscal policies that best serve the interests of our community and visitors
- Oversees essential public services, including planning and zoning and fiscal administration, and ensures citizen participation and interaction at every level of local government
- Develops framework for promulgating legislative and policy priorities to ensure accountability, transparency, and efficiency

FY 10-11	FY 11-12
120	116

OFFICE OF THE CHAIR

- Serves as chief presiding officer of the legislative and governing body of County government
- Establishes Committee System
- Appoints members to all Commission Committees and Subcommittees
- Provides guidance/leadership to Commission Committees on legislative issues of countywide significance
- Oversees process for appointing members to advisory boards, authorities, trusts, and committees
- Coordinates Commission and Committee calendars
- Presides over all Board of County Commissioners meetings
- Oversees Commission Sergeants-at-Arms, Support, Employee Recognition, and Protocol staffs

FY 10-11	FY 11-12
6	3

PROTOCOL

- Coordinates all protocol and employee recognition functions for the Office of the Chair and Members of the BCC
- Coordinates Commission protocol, dignitary visits, Consular Corps, and Intergovernmental Visits and promotes the Sister Cities program

FY 10-11	FY 11-12
6	3

OFFICE OF COMMUNITY ADVOCACY

- Promotes the expansion and replication of Community Relations Board (CRB) initiatives at the municipal level
- Provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 10-11	FY 11-12
9	9

OFFICE OF COMMISSION AUDITOR AND LEGISLATIVE ANALYSIS

- Provides independent budgetary, audit, management, revenue forecasting, and fiscal analysis of Board policies, County services, and contracts
- Provides objective and critical analysis of proposed legislation for Board consideration
- Conducts research and policy analysis and assists in formulating and developing legislation

FY 10-11	FY 11-12
31	28

OFFICE OF INTERGOVERNMENTAL AFFAIRS

- Coordinates the County's intergovernmental relations at the local, state, and federal levels

FY 10-11	FY 11-12
8	7

OFFICE OF AGENDA COORDINATION

- Prepares County Commission, Committee, Subcommittee, and workshop agendas and coordinates meetings

FY 10-11	FY 11-12
4	4

SUPPORT STAFF SERVICES

- Provides support staff to the Chairman and BCC
- Coordinates with Sergeants-at-Arms to maintain decorum at meetings and security for Commissioners

FY 10-11	FY 11-12
16	15

BCC MEDIA

- Produces bi-annual Commission e-newsletter
- Produces, coordinates, and schedules radio and TV programs, and events
- Prepares media kits and informational/educational materials

FY 10-11	FY 11-12
4	3

Attachment A

OFFICE OF THE CLERK

OFFICE OF THE CLERK *

- Performs the constitutional and statutory responsibilities of the Circuit and County Court Clerk; acts as ex-officio County Clerk, County Auditor, County Recorder, and Custodian of County funds and records

FY 10-11	FY 11-12
1	1

COURT OPERATIONS **

- Executes the plans and policies of the Clerk; directs and coordinates Civil, Family, Juvenile, and Probate Court operations and the parking violations bureau; and coordinates court activities with the Administrative Office of the Courts and Judiciary, State Attorney, Public Defender, and other justice agencies

FY 10-11	FY 11-12
0	1

COURTS/RECORDING/EX-OFFICIO *

- Manages and directs the Criminal Courts, Traffic and Misdemeanor Courts, and District Courts divisions, as well as the County Recorder, and SPIRIT project; coordinates court activities with the Administrative Office of the Courts, Judiciary, State Attorney, Public Defender, and other justice agencies; provides overall direction, coordination, and management to the Clerk's ex-officio duties as they pertain to the administration of the Value Adjustment Board (VAB) and Code Enforcement

FY 10-11	FY 11-12
109	109

COMPTROLLER *

- Accounts for financial activities; prepares and monitors the budget; serves as liaison with County's Finance Department; performs operational and compliance audits with established procedures and internal controls; and maintains the central depository and child support/alimony disbursements

FY 10-11	FY 11-12
4	4

OFFICE OF HUMAN RESOURCES AND ADMINISTRATIVE SERVICES *

- Administers all procurement and personnel-related matters and provides guidance on the training and development of employees; provides overall direction to the County's Record Center

FY 10-11	FY 11-12
29	29

CLERK OF THE BOARD ***

- Manages the official files of action taken by the Board of County Commission (BCC) including contracts, members of advisory boards, indices of resolutions, and ordinances; manages lobbyist registrations; serves as the keeper of the County seal; supports the bid protest hearing process; and produces minutes of the BCC

FY 10-11	FY 11-12
23	23

CHIEF INFORMATION OFFICER *

- Manages the Clerk's Information Systems in cooperation with the Administrative Office of the Courts, the Judiciary, ETSD and other County and State agencies; coordinates ETSD's support for mainframe-based court and non-court IT applications; and IT security policies on behalf of the Clerk; and provides user support for Clerk staff

FY 10-11	FY 11-12
6	6

*** Positions funded from both Clerk and County fees, fines and service charges**
**** Positions fully funded from Clerk fees, fines and service charges**
***** Positions funded from both County fees, fines and service charges and CW General Fund**

COMMUNITY ACTION AND HUMAN SERVICES

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental functions

Adopted FY 10-11	Proposed FY 11-12
10	8

ADMINISTRATION

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

Adopted FY 10-11	Proposed FY 11-12
52	33

HEAD START/EARLY HEAD START

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

Adopted FY 10-11	Proposed FY 11-12
478	78

SELF HELP

- Assists low-income families and communities toward self-sufficiency through programs, including LIHEAP, information referral, and support of 16 Community Advisory Communities (CAC)

Adopted FY 10-11	Proposed FY 11-12
78	84

TRANSPORTATION

- Transports children and elders to Head Start and DHS elderly programs respectively

Adopted FY 10-11	Proposed FY 11-12
23	21

ENERGY PROGRAMS

- Administers the Single Family Rehab Program, the Weatherization Program of the Low-Income Home Energy Assistance Program (LIHEAP), Solar Program, and Housing and Community Development (HCD) funded Home Repair Programs

Adopted FY 10-11	Proposed FY 11-12
28	28

GREATER MIAMI SERVICE CORPS

- Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, providing them with structured meaningful work experience and comprehensive educational opportunities

Adopted FY 10-11	Proposed FY 11-12
16	11

HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

- Provides overall direction and coordination of departmental functions

Adopted FY 10-11	Proposed FY 11-12
11	9

CHILD DEVELOPMENT SERVICES

- Administers child care grants, including school readiness, inclusion and voluntary pre-kindergarten at family day care and child care centers throughout Miami-Dade County

Adopted FY 10-11	Proposed FY 11-12
178	150

ELDERLY, DISABILITY, & VETERANS

- Provides a continuum of services for the elderly, veterans, and individuals with disabilities

Adopted FY 10-11	Proposed FY 11-12
174	163

EMPLOYMENT AND TRAINING

- Provides employment programs for disadvantaged populations such as at-risk youth, farm workers, and refugees

Adopted FY 10-11	Proposed FY 11-12
22	16

REHABILITATIVE SERVICES

- Provides comprehensive treatment for adult substance abusers in Miami-Dade County, including assessment, evaluation, referral, and diversion

Adopted FY 10-11	Proposed FY 11-12
63	59

VIOLENCE PREVENTION AND INTERVENTION

- Provides crisis counseling, safe shelter, transportation, and other services to victims of domestic violence and their immediate family members

Adopted FY 10-11	Proposed FY 11-12
68	62

PSYCHOLOGICAL SERVICES

- Provides professional psychological services to disadvantages populations, such as low-income children in Head Start

Adopted FY 10-11	Proposed FY 11-12
1	1

Attachment A

Commission on Ethics and Public Trust

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides administrative support to the Ethics Commission; recommends legislative and policy initiatives that promote ethical government and accountability; reviews ethics opinions recommended by the legal unit

FY 10-11	FY 11-12
3	3

LEGAL UNIT

- Responds to requests for advisory opinions and handles legal matters that may impact the operations of the Ethics Commission

FY 10-11	FY 11-12
2	1

ENFORCEMENT UNIT

- Conducts investigations of official/employee misconduct in County and municipal governments

FY 10-11	FY 11-12
8	8

EDUCATIONAL AND COMMUNITY OUTREACH

- Provides training for government officials and personnel, candidates for office, and the business community regarding ordinances under the purview of the Ethics Commission

FY 10-11	FY 11-12
2	2

COMMUNITY INFORMATION AND OUTREACH

Attachment A

DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

FY 10-11	FY 11-12
3	3

311 ANSWER CENTER OPERATIONS & OUTREACH

- Manages the day-to-day operations of the 311 Answer Center, which provides centralized access to government information and service requests; maintains a comprehensive knowledgebase of government information and services through real-time updates; and provides training to call center staff and applies quality assurance measures to improve service delivery

FY 10-11	FY 11-12
132	127

ADMINISTRATIVE SUPPORT SERVICES

- Directs all personnel, procurement, contract management, and budgeting functions; oversees all fiscal activities, internal controls, and performance reporting

FY 10-11	FY 11-12
8	4

ONLINE SERVICES/DIGITAL SOLUTIONS

- Manages the web portal and departmental website content; provides enterprise internal and external communication; provides multi-media and public education services; manages online survey tools

FY 10-11	FY 11-12
17	17

MIAMI-DADE TELEVISION

- Provides gavel-to-gavel television coverage and webcasting of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

FY 10-11	FY 11-12
15	11

eGOV SOLUTIONS

- Develops and maintains the portal, self-service and citizen engagement tools, portal search, ServiceStat, alerts and Reverse311, smartphone and mobile applications, and the employee eNet portal

FY 10-11	FY 11-12
10	9

DESIGN, ADVERTISING, AND TRANSLATIONS

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

FY 10-11	FY 11-12
13	11

Attachment A

OFFICE OF CITIZENS INDEPENDENT TRANSPORTATION TRUST

EXECUTIVE DIRECTOR'S OFFICE

- Responsible for overall planning, policy development, and administrative oversight of the Department

FY 10-11	FY 11-12
3	3

COMMUNITY OUTREACH

- Coordinates comprehensive public education/community outreach program for the PTP; supports and monitors municipalities to ensure compliance with ordinances and state statutes; monitors Disadvantaged and Community Small Business Enterprise compliance for surtax-funded projects

FY 10-11	FY 11-12
2	2

PROJECT AND FINANCIAL REVIEW

- Provides financial monitoring and analysis of PTP amendments and contracts, including oversight and coordination of audit activities and bond financing of capital projects; serves as project manager for the CITT's financial consultant; oversees the preparation of agenda items

FY 10-11	FY 11-12
4	4

CORRECTIONS AND REHABILITATION

MDCR OFFICE OF THE DIRECTOR

- Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification and incarceration of individuals arrested in Miami-Dade County. Oversees the Professional Compliance Division (Internal Affairs, Accreditation and Inspection, and Security Operations), Medical Services and the Legal Unit

FY 10-11	FY 11-12
79	79

CUSTODY SERVICES

- Provides for the care, custody and control of inmates incarcerated within five detention facilities. Responsible for all inmate intake, classification and release functions. Inmates are classified as adult male and female felons, male and female juveniles, mentally ill male and female inmates, and male and female misdemeanants

FY 10-11	FY 11-12
1,765	2,134

MANAGEMENT SERVICES AND TRAINING

- Supports all administrative requirements of the Department, to include direct employee services and regulatory requirements; this includes budget and finance, personnel management, training, basic training academy, policy and planning, procurement, and legislative issues

FY 10-11	FY 11-12
145	145

SUPPORT SERVICES

- Includes Custody Support Services, Physical Plant Maintenance, Alternatives to Incarceration, and Inmate Programs. Provides court services, inmate transportation and hospital services, food services, facilities management, information systems, pretrial release, materials management, monitored release (house arrest), construction management (capital projects) and community affairs

FY 10-11	FY 11-12
901	619

Attachment A

COUNTY ATTORNEY'S OFFICE

BOARD OF COUNTY COMMISSIONERS

COUNTY ATTORNEY'S OFFICE

- Provides legal representation to the BCC, Mayor, Public Health Trust, various County boards, County Manager, and all County departments and agencies

FY 10-11	FY 11-12
134	119

Attachment A

CULTURAL AFFAIRS

ADMINISTRATION

- Oversees all departmental activities, in coordination with the Cultural Affairs Council and the Art in Public Places Trust; provides administrative oversight over grants and programs

FY 10-11	FY 11-12
22	22

GRANTS AND PROGRAMS *

- Provides integrated investments and technical assistance to the cultural industry, and makes cultural activities more accessible for residents and visitors

FY 10-11	FY 11-12
0	0

SOUTH MIAMI-DADE CULTURAL ARTS CENTER

- Manages, operates, programs and markets this multidisciplinary arts center, showcasing the performing arts

FY 10-11	FY 11-12
8	8

ART IN PUBLIC PLACES

- Improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art

FY 10-11	FY 11-12
4	4

CULTURAL FACILITIES

- Provides oversight and management of the Miami-Dade County Auditorium, Joseph Caleb Auditorium, and the African Heritage Cultural Arts Center

FY 10-11	FY 11-12
0	11

* Grants and programs staff are reflected in Administration

ELECTIONS

OFFICE OF THE SUPERVISOR OF ELECTIONS

- Formulates and directs overall policy for department operations

FY 10-11	FY 11-12
3	3

OFFICE OF GOVERNMENTAL AFFAIRS

- Monitors federal, state, and local legislative activities; coordinates elections Canvassing Board, candidate qualifying, and liaison activities with candidates and municipalities; processes financial disclosures, outside employment forms, and public records requests; oversees media relations, and post election audit

FY 10-11	FY 11-12
10	10

VOTER SERVICES

- Oversees all aspects of voter registration services, manages the statewide Voter Registration System, and coordinates precinct registers for all elections; manages absentee voting, and departmental mailroom activities

FY 10-11	FY 11-12
20	20

INFORMATION SYSTEMS

- Responsible for voting equipment programming, ballot coding, vote tabulation, and reporting of elections results; manages early voting operations, and absentee ballot mailing; and manages departmental information technology infrastructure

FY 10-11	FY 11-12
19	19

OPERATIONS

- Oversees warehouse activities, including elections equipment logistics, ballot tracking and asset management; responsible for budget, finance, procurement, and human resource activities including recruitment of seasonal staff; and responsible for securing polling places countywide and ensuring ADA compliance

FY 10-11	FY 11-12
26	26

COMMUNITY OUTREACH & TRAINING

- Conducts outreach and voter education programs, recruits and trains poll workers, and coordinates collection center activities to ensure return of items on Election Night

FY 10-11	FY 11-12
13	13

Attachment A

FINANCE

OFFICE OF THE DIRECTOR

- Formulates and directs overall financial policy of the County

FY 10-11	FY 11-12
5	5

CONTROLLER

- Satisfies legal and mandated requirements; processes vendor payments and payroll; maintains County's general ledger system; and provides financial reporting

FY 10-11	FY 11-12
89	90

CASH MANAGEMENT

- Invests surplus funds in compliance with Florida Statutes, local ordinances, and investment policy

FY 10-11	FY 11-12
7	7

BOND ADMINISTRATION

- Manages the County's debt financing

FY 10-11	FY 11-12
8	8

TAX COLLECTOR

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of current and delinquent County and municipal ad valorem taxes, non-ad valorem assessments, improvement liens, local business tax receipts, waste fees, excise utility taxes, convention and tourist development taxes, and license fees (auto, boat, hunting, and fishing); and collection of delinquent accounts for various County departments

FY 10-11	FY 11-12
176	186

Attachment A

FIRE RESCUE

OFFICE OF THE FIRE CHIEF

- Provides leadership and direction; establishes long-term vision for fire rescue services; formulates departmental policy; provides planning, research, accreditation and quality management for the department

FY 10-11	FY 11-12
16	9

BUDGET/PLANNING/GRANTS/FACILITIES/ ADMINISTRATION

- Oversees capital project development; manages fiscal operations including capital and grants management, directs strategic and organizational planning projects; administers off-duty services; and provides facilities maintenance and construction
- Directs human resources activities; maintains medical records; functions as liaison with elected officials and County administrative offices; oversees policy and procedures development; maintains departmental records; oversees public affairs, management information and computer systems; develops recruitment programs; and oversees procurement management

FY 10-11	FY 11-12
149	112

EMERGENCY MANAGEMENT

- Provides overall leadership, management, and coordination of the County's emergency operations; plans, coordinates, and implements disaster preparedness, response, recovery, and mitigation programs

FY 10-11	FY 11-12
20	15

TECHNICAL/SUPPORT SERVICES

- Provides state and federally mandated minimum standard, career development, and advanced firefighting training, and oversees new program development; provides fire prevention and public education programs; directs fire prevention and building and alarm inspections; manages warehouse and supply, motor pool, and research and development activities; maintains and repairs departmental heavy equipment fleet; dispatches emergency and non-emergency calls for service and coordinates radio frequency allocations

FY 10-11	FY 11-12
355	335

SUPPRESSION AND RESCUE

- Provides fire suppression services, ground and air rescue transport, and medical services to the public; performs specialized protection services such as hazardous materials, water rescue, marine firefighting, and technical rescue training (TRT); performs building inspections, safety surveys, and firefighting and rescue demonstrations; oversees Airport and Seaport fire and rescue services and employee training activities; provides Fire Department personnel and equipment support for special events; maintains Antivenin Bank and administers the anti-venom program; oversees ocean rescue services; provides advanced emergency medical services training, certification maintenance, and hospital liaison services

FY 10-11	FY 11-12
2,060	1,958

HOMELESS TRUST

HOMELESS TRUST

- Oversees all departmental activities including personnel and budget development; coordinates services for the homeless individuals and families throughout Miami-Dade County

FY 10-11	FY 11-12
14	14

DOMESTIC VIOLENCE OVERSIGHT BOARD (DVOB)

- Coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County; provides administrative support to the DVOB

FY 10-11	FY 11-12
1	1

HOUSING FINANCE AUTHORITY

HOUSING FINANCE AUTHORITY

- Alleviates the shortage of affordable residential housing available for low- to moderate-income families and individuals

FY 10-11	FY 11-12
9	6

INFORMATION TECHNOLOGY

OFFICE OF THE DIRECTOR

- Oversees technical, professional, and management personnel engaged in the provisioning of IT resources and services; oversees and implements the County's cyber-security policies; performs Chief Information Officer (CIO) functions; oversees shared services development

Adopted FY 10-11	Proposed FY 11-12
11	11

ENTERPRISE APPLICATION SERVICES

- Provides multi-platform countywide and departmental automated application systems

Adopted FY 10-11	Proposed FY 11-12
145	147

RADIO SERVICES

- Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions

Adopted FY 10-11	Proposed FY 11-12
57	57

FIELD SERVICES

- Delivers enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and networks

Adopted FY 10-11	Proposed FY 11-12
94	92

TELECOMMUNICATIONS NETWORK

- Provides Internet Protocol (IP) voice and data network services for County departments

Adopted FY 10-11	Proposed FY 11-12
66	62

ENTERPRISE SOLUTIONS

- Delivers enterprise program services for 311/911, Enterprise Resource Planning (ERP), Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Data Management System (EDMS)

Adopted FY 10-11	Proposed FY 11-12
62	66

OPERATIONAL SUPPORT SERVICES

- Provides asset management, financial, and administrative support to operations through budget, accounting, and procurement offices; manages personnel activities through the human resource office

Adopted FY 10-11	Proposed FY 11-12
28	31

DATA CENTER SERVICES

- Provides 24 X 7 operation, maintenance, and support of the hardware and system software (host and network operating systems software, database, middleware, and distributive systems) that run the County's multi-mainframe, multi-platform computer environment and peripheral devices (storage and print)

Adopted FY 10-11	Proposed FY 11-12
84	86

Attachment A

Office of Inspector General

INSPECTOR GENERAL

- Provides oversight to Miami-Dade County operations by investigating, auditing, and reviewing County programs, projects, and contracts to detect and prevent fraud, mismanagement, waste, and abuse; provides all professional support to these functions including publicly reporting findings; initiates civil, administrative, and criminal legal processes or makes referrals where necessary; communicates the office's accomplishments through report distribution, website communications, and public awareness initiatives

FY 10-11	FY 11-12
38	38

INTERNAL SERVICES

Attachment A

OFFICE OF THE DIRECTOR

- Establishes departmental policies and goals and provides legislative coordination

Adopted FY 10-11	Proposed FY 11-12
7	11

FLEET MANAGEMENT

- Maintains the County's light and heavy mobile equipment fleet; provides fuel to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Programs

Adopted FY 10-11	Proposed FY 11-12
271	270

ADMINISTRATIVE AND BUSINESS SERVICES

- Administers departmental personnel, accounting, information technology, the Fixed Assets System and budget coordination; manages parking operations, the County Store and the disposal of County surplus property; provides design, printing, and mail services

Adopted FY 10-11	Proposed FY 11-12
104	103

DESIGN AND CONSTRUCTION SERVICES

- Plans, designs, and manages new facility construction and renovations of County facilities;develops countywide construction management standards and policies; and administers the Miscellaneous Construction Contracts 7040 and 7360

Adopted FY 10-11	Proposed FY 11-12
116	124

FACILITIES AND UTILITIES MANAGEMENT

- Manages and maintains County operated facilities, administers countywide security and energy performance contracts, regulates elevator equipment in Miami-Dade County, and manages utility use

Adopted FY 10-11	Proposed FY 11-12
164	173

PROCUREMENT

- Manages vendor registration and outreach, Architectural & Engineering (A&E) technical certification, prequalification of firms for A&E services and the Miscellaneous Construction Contract Program (MCC), and coordinates vendor information Countywide; Manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments, including Countywide IT procurements; Administers the Architectural and Engineering (A&E) selection process pursuant to F.S.287.055 and the Equitable Distribution Program (EDP)

Adopted FY 10-11	Proposed FY 11-12
92	89

HUMAN RESOURCES

- Formulates human resources policy; develops strategic HR programs and administers the County's employee relations systems and employee benefits,; advises departments on personnel issues and appropriate methods of problem resolution; coordinates all recruitment and personnel issues and actions for Miami-Dade County; performs departmental personnel representative functions; and provides general administrative and strategic support, including fiscal management, budget preparation, procurement, records management, and management information systems

Adopted FY 10-11	Proposed FY 11-12
106	136

RISK MANAGEMENT

- Administers self-insured workers' compensation and liability programs, and Countywide safety and property/casualty programs

Adopted FY 10-11	Proposed FY 11-12
113	93

REAL ESTATE DEVELOPMENT

- administers Countywide joint real estate development, real property lease negotiation and management, property acquisition, and land sales

Adopted FY 10-11	Proposed FY 11-12
22	21

JUDICIAL ADMINISTRATION

Attachment A

ELECTORATE

CHIEF JUDGE*

- Directs the Eleventh Judicial Circuit; acts as liaison in all judicial administrative matters with the Chief Justice of the Florida Supreme Court; develops a plan for the administration of all courts within the Circuit; assigns Judges, General Masters, Special Masters, and Hearing Officers to courts and divisions; and oversees the planning for and use of court facilities

FY 10-11	FY 11-12
0	0

COURT ADMINISTRATOR*

- Administers programs and services of the Courts and acts as liaison between the Courts, the legal community, and the citizens of Miami-Dade County as well as local, state, and federal government agencies

FY 10-11	FY 11-12
0	0

ADMINISTRATIVE SERVICES**

- Administers the Court's budget, both County and state; oversees fiscal, legal, and grant operations of the courts; and oversees the Court Information and Procurement Divisions in the purchase of goods and services for the Judiciary and the Administrative Office of the Courts

FY 10-11	FY 11-12
9	9

HUMAN RESOURCES**

- Oversees the Circuit's personnel related activities including employee relations, recruiting, employee benefits, payroll, attendance, training, and the Office of Americans with Disabilities Act (ADA) Coordination

FY 10-11	FY 11-12
3	3

COURT TECHNOLOGY (CITeS)**

- Directs all research and systems analyses, supports all PC and mainframe users Circuit-wide and supports telecommunications services

FY 10-11	FY 11-12
30	31

COURT OPERATIONS**

- Directs the operation and case flow management of the Circuit and County Courts and associated court services programs; and coordinates facilities planning, security, and court activities with the Judiciary, Clerk of Courts, State Attorney, Public Defender, and other justice agencies

FY 10-11	FY 11-12
210	210

STATE ATTORNEY'S OFFICE**

- Responsible for prosecuting or defending all suits, applications, or mediations on behalf of the State

FY 10-11	FY 11-12
12	12

PUBLIC DEFENDER'S OFFICE***

- Represents any indigent defendant charged with a felony or misdemeanor punishable by imprisonment

FY 10-11	FY 11-12
0	0

*** Positions fully funded by the State of Florida**
**** Positions fully funded from County fees, fines, and service charges**
***** Positions partially funded from County reimbursements**

JUVENILE SERVICES

OFFICE OF THE DIRECTOR

- Provides overall policy, strategy and direction for the Department in order to serve arrested and at-risk juveniles and their families

FY 10-11	FY 11-12
11	2

CARE AND CUSTODY

- Provides centralized booking services and security; assessment of substance abuse, family, and mental health issues; and training of staff

FY 10-11	FY 11-12
41	36

CLINICAL ASSESSMENT AND DIVERSION SERVICES

- Provides assessment and diversion services for juvenile offenders and at-risk youth in the community

FY 10-11	FY 11-12
47	45

OPERATIONAL SUPPORT

- Provides centralized operational support to the department, including fiscal management, facilities management, and records services

FY 10-11	FY 11-12
1	7

COMMUNITY SERVICES

- Provides public policy recommendations based on data analysis; provides outreach and violence intervention services to at-risk communities

FY 10-11	FY 11-12
0	6

GUARDIAN AD LITEM

- Protects the rights of children involved in court proceedings and advocates for their best interest

FY 10-11	FY 11-12
7	7

Attachment A

LIBRARY

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental operations and management

FY 10-11	FY 11-12
3	3

ADMINISTRATION

- Oversees implementation of departmental policy and manages the departmental budget

FY 10-11	FY 11-12
14	14

SUPPORT SERVICES

- Processes financial transactions and personnel actions; oversees the Library's capital expansion plan; develops and prints educational and promotional materials for the Library System; manages maintenance security, fleet services, and human resources throughout the system

FY 10-11	FY 11-12
68	48

OUTREACH SERVICES

- Develops and implements special events and programs for targeted populations, such as children or patrons with difficulty accessing services at branches

FY 10-11	FY 11-12
30	24

PUBLIC SERVICE

- Provides informational and lending services to users of branch and regional facilities, programs and events to encourage literacy, library usage, and life-long learning; formulates and administers the Collection Development Policy and Materials Budget Plan for the Library System; coordinates all library automation efforts and online services, including short- and long-term technical planning, e-government, web portal initiatives, network infrastructure, network security, and all central site and remote computer equipment and applications, for staff and the general public

FY 10-11	FY 11-12
506	377

MANAGEMENT AND BUDGET

Attachment A

DIRECTOR'S OFFICE

- Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and reviews, coordinates, and implements policy enacted by the Board of County Commissioners (BCC) and County Executive Office

Adopted FY 10-11	Proposed FY 11-12
7	6

MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS

- Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance measurement

Adopted FY 10-11	Proposed FY 11-12
8	6

MANAGEMENT AND BUDGET

- Ensures the financial viability of the County through sound financial management policies

Adopted FY 10-11	Proposed FY 11-12
16	13

COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES

- Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/incorporation efforts

Adopted FY 10-11	Proposed FY 11-12
3	3

GRANTS COORDINATION

- Manages and administers the Ryan White HIV/AIDS Treatment Extension Act of 2009; distributes, monitors, and processes CBO allocations and contracts including Mom and Pop funding; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); provides direct support to the Youth Crime Task Force, CBO Advisory Board, Dade-Miami Criminal Justice Council, and the Addiction Services Board (ASB); maximizes resources and promotes grant opportunities

Adopted FY 10-11	Proposed FY 11-12
0	45

BOND ADMINISTRATION

- Administers the Building Better Communities Program (BBC) General Obligation Bond Program, and the Quality Neighborhood Improvement Program (QNIP)

Adopted FY 10-11	Proposed FY 11-12
0	8

OFFICE OF COUNTYWIDE HEALTHCARE PLANNING

- Responsible for overall leadership of the County's health services research and plan development; represents the County on key health systems planning initiatives; guides the identification and adaptation of best practice models and develops new approaches to enhance county health systems, residents' health and access to care; develops legislation and regulations affecting health and facilitates community health system reform

FY 10-11	FY 11-12
5	5

OFFICE OF THE MAYOR

OFFICE OF THE MAYOR

- Serves as the elected head of County government, promotes effective government, and determines policy direction to meet community needs; responsible for the management of all administrative departments and for carrying out policies adopted by the Board of County Commissioners

FY 10-11	FY 11-12
55	44

COUNTY DEPARTMENTS

MEDICAL EXAMINER

OFFICE OF THE CHIEF MEDICAL EXAMINER

- Formulates departmental policies and provides overall direction and coordination to all bureaus; schedules appointments, court appearances, depositions, and speaking engagements

FY 10-11	FY 11-12
9	9

DEATH INVESTIGATION

- Provides statutorily mandated medicolegal death investigative services for the residents of Miami-Dade County; combines the efforts of legal and law enforcement investigations with those of medicine and science to ascertain the facts surrounding deaths, particularly the cause and manner of death, as defined in the Florida Statutes, Chapter 406

FY 10-11	FY 11-12
59	61

PUBLIC INTERMENT PROGRAM

- Supervises indigent body disposal program; ensures maintenance of County cemeteries; schedules and coordinates bureau activity with funeral homes and crematoriums

FY 10-11	FY 11-12
1	1

Attachment A

METROPOLITAN PLANNING ORGANIZATION

METROPOLITAN PLANNING ORGANIZATION

- Provides overall direction to Departmental operations; administers and coordinates the MPO program

FY 10-11	FY 11-12
17	16

MIAMI-DADE ECONOMIC ADVOCACY TRUST

OFFICE OF THE PRESIDENT/CHIEF EXECUTIVE OFFICER

- Oversees programs, special initiatives, and advocacy activities, that address disparities that exist for Black residents in the areas of housing, economic development, and criminal justice

FY 10-11	FY 11-12
3	3

ADMINISTRATION

- Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions

FY 10-11	FY 11-12
3	3

ECONOMIC DEVELOPMENT

- Promotes economic development in the Black community for business expansion, job creation, and business relocations through advertising, promoting activities and other sales and marketing techniques; and provides support for the Urban Economic Revitalization Task Force (UERTF) Board

FY 10-11	FY 11-12
1	1

TEEN COURT

- Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders

FY 10-11	FY 11-12
14	14

HOUSING ASSISTANCE PROGRAM

- Provides technical and financial assistance to provide homeownership opportunities to low- to moderate-income families

FY 10-11	FY 11-12
3	3

PARKS, RECREATION and OPEN SPACES

Attachment A

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and serves on the board of the Parks Foundation, the Miami-Dade Sports Commission, and the Zoo Oversight Board

Adopted FY 10-11	Proposed FY 11-12
10	9

ADMINISTRATION

- Provides business support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

Adopted FY 10-11	Proposed FY 11-12
52	53

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

Adopted FY 10-11	Proposed FY 11-12
177	186

DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

Adopted FY 10-11	Proposed FY 11-12
31	27

GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

Adopted FY 10-11	Proposed FY 11-12
38	38

MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

Adopted FY 10-11	Proposed FY 11-12
20	20

POOLS

- Operates and maintains 13 pools; provides support to public swim patrons and group rentals

Adopted FY 10-11	Proposed FY 11-12
6	5

PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

Adopted FY 10-11	Proposed FY 11-12
190	194

PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

Adopted FY 10-11	Proposed FY 11-12
19	19

PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

Adopted FY 10-11	Proposed FY 11-12
84	77

GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

Adopted FY 10-11	Proposed FY 11-12
201	183

FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

Adopted FY 10-11	Proposed FY 11-12
82	82

LANDSCAPING AND STD MAINTENANCE

- Provides landscaping and grounds maintenance services to internal and external customers, including Special Tax Districts and public rights-of-way

Adopted FY 10-11	Proposed FY 11-12
133	128

DEPARTMENT OF PERMITTING, ENVIRONMENT, AND REGULATORY AFFAIRS

Attachment A

OFFICE OF THE DIRECTOR

- Provides overall direction for Department operations, formulates departmental policy, inter-governmental coordination, and organizational development initiatives

Adopted FY 10-11	Proposed FY 11-12
10	10

ADMINISTRATION

- Provides administrative support for finance and budgeting, billing and collection, including liens, human resources, and procurement

Adopted FY 10-11	Proposed FY 11-12
68	68

AIR QUALITY PROTECTION

- Regulates sources of pollution and monitors air quality

Adopted FY 10-11	Proposed FY 11-12
30	31

BOARD AND CODE ADMINISTRATION

- Administers licensing of local contractors; reviews and recommends construction products and components; manages the preparation, legal review, and certification of documents related to planning, zoning and development

Adopted FY 10-11	Proposed FY 11-12
34	34

BUILDING CODE SUPPORT

- Issues and processes FBC and unsafe structures violations; manages and enforces local contractor licensing as part of Chapter 10 of the County Code

Adopted FY 10-11	Proposed FY 11-12
28	28

ENVIRONMENTAL EDUCATION AND COMMUNICATION

- Conducts education and outreach

Adopted FY 10-11	Proposed FY 11-12
11	10

ENVIRONMENTAL PLAN REVIEW AND DEVELOPMENT APPROVALS

- Reviews construction and development plans

Adopted FY 10-11	Proposed FY 11-12
56	58

INFORMATION, PERMIT SUPPORT, AND RECORDS MANAGEMENT

- Processes construction permit applications, inspection requests and results, and Certificates of Occupancy; directs computer services, records, and public information

Adopted FY 10-11	Proposed FY 11-12
95	96

NATURAL RESOURCES REGULATION AND RESTORATION

- Conducts environmental resources permitting, monitoring, and restoration

Adopted FY 10-11	Proposed FY 11-12
83	82

NEIGHBORHOOD AND ZONING REGULATIONS

- Ensures all commercial, office, residential, industrial, and agricultural development approvals to all land use regulations and codes, including the processing of Impact fees; provides residential and commercial zoning code enforcement

Adopted FY 10-11	Proposed FY 11-12
113	91

PERMITTING

- Ensures compliance with the FBC and other applicable regulations through review of plans, inspection of construction, and enforcement activities

Adopted FY 10-11	Proposed FY 11-12
84	83

POLLUTION CONTROL

- Facilitates contaminated site remediation to ensure that environmental laws are followed

Adopted FY 10-11	Proposed FY 11-12
59	59

POLLUTION REGULATION AND ENFORCEMENT

- Regulates potential pollution sources

Adopted FY 10-11	Proposed FY 11-12
126	124

STORMWATER MANAGEMENT

- Administers County water management activities

Adopted FY 10-11	Proposed FY 11-12
52	54

Attachment A

MIAMI-DADE POLICE

OFFICE OF THE DIRECTOR/ADMINISTRATION

- Provides management direction and administration for departmental operations, provides legal counsel

FY 10-11	FY 11-12
41	37

SUPPORT SERVICES

- Provides communications and 911; oversees central records and property and evidence bureaus; responsible for budget, finance, procurement, personnel, grants, legislative coordination, and coordination of training activities; responsible for information systems, fleet, and facilities management; conducts false alarm investigations; responsible for Headquarters security; provides psychological services for employees; disseminates information to the media and the public; provides court security and serves writs; responsible for the drug abuse resistance education (DARE), police athletic league (PAL), and other student programs; manages the school crossing guards program

FY 10-11	FY 11-12
1,055	897

POLICE SERVICES

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; manages contracted police services with municipalities; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response

FY 10-11	FY 11-12
2,210	2,135

INVESTIGATIVE SERVICES

- Provides centralized specialized criminal investigation of robberies, homicides, and sexual, domestic, and economic crimes; responsible for professional compliance and investigation of complaints about departmental employees; conducts public corruption investigations; responsible for homeland security; collects and disseminates criminal intelligence; conducts strategic and specialized investigations; conducts crime scene investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants

FY 10-11	FY 11-12
1,067	1,052

PORT OF MIAMI

Attachment A

OFFICE OF THE DIRECTOR

- Formulates departmental policies and procedures and provides overall direction and coordination for all divisions

FY 10-11	FY 11-12
4	4

DEPUTY PORT DIRECTOR

- Responsible for day-to-day operations

FY 10-11	FY 11-12
17	14

SAFETY & SECURITY

- Responsible for the overall security planning and enforcement for the POM at the federal, state, and local levels; and operates POM badging and identification functions

FY 10-11	FY 11-12
142	137

CAPITAL DEVELOPMENT

- Develops and implements all capital related items required by the POM and performs administrative functions to include procurement and management of technology systems

FY 10-11	FY 11-12
52	31

MARITIME SERVICES

- Responsible for cargo and cruise ship operations and associated berthing and terminal management functions

FY 10-11	FY 11-12
167	156

BUSINESS INITIATIVES

- Responsible for Port trade development, advertising, and tariff development

FY 10-11	FY 11-12
7	7

FINANCE

- Responsible for all accounting activities, including cost accounting, reconciliation, accounts payable, financial statements, credit/collection, and billing

FY 10-11	FY 11-12
28	28

OFFICE OF THE PROPERTY APPRAISER

Attachment A

OFFICE OF THE PROPERTY APPRAISER*

- Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR) parameters; and acts as liaison with taxing authorities, municipalities, and DOR

FY 10-11	FY 11-12
13	14

PUBLIC SERVICE

- Disseminates property assessment information using the Office's website, office counter assistance, e-mail, public presentations through various media, and the 311 Answer Center

FY 11-12	FY 11-12
14	14

INFORMATION SERVICES

- Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office

FY 10-11	FY 11-12
18	20

EXEMPTIONS

- Receives, verifies, and qualifies or disqualifies all applications for statutory exemptions and performs investigations on potentially illegal exemptions

FY 10-11	FY 11-12
25	25

PERSONAL PROPERTY

- Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process

FY 10-11	FY 11-12
43	40

VALUE ADJUSTMENT BOARD APPEALS AND LEGAL

- Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court

FY 10-11	FY 11-12
81	83

REAL ESTATE

- Gathers and evaluates data regarding all real property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process

FY 10-11	FY 11-12
177	175

* Administrative Services positions are reflected within the Office of the Property Appraiser

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides direction, communication, and coordination of federal and local housing programs to assist extremely low- to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public and private stakeholders to ensure attainment of MDHUD's goals and objectives

Adopted FY 10-11	Proposed FY11-12
32	33

ADMINISTRATION

- Conducts audits for compliance with US HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, and investigations regarding fair housing complaints; and handles reasonable accommodation requests for tenants and applicants

Adopted FY 10-11	Proposed FY11-12
33	33

FINANCE AND ACCOUNTING

- Provides financial support to the Agency and ensures that federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, and revenue management

Adopted FY 10-11	Proposed FY11-12
34	32

CONTRACT ADMINISTRATION

- Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; and monitors the private contractor for the Housing Choice Voucher Program

Adopted FY 10-11	Proposed FY11-12
17	18

FACILITIES AND DEVELOPMENT

- Manages the overall capital improvement and development of quality housing projects, including the HOPE VI revitalization project, American Recovery and Reinvestment Act (ARRA) projects, Building Better Community General Obligation Bond projects, and Infill Housing projects

Adopted FY 10-11	Proposed FY11-12
10	13

ASSET MANAGEMENT

- Provides decent, safe, affordable housing for the MDHUD residents; manages the public housing portfolio, which includes over 9,000 units of housing; administers the Substantial Rehabilitation and the New Construction programs

Adopted FY 10-11	Proposed FY11-12
275	275

COMMUNITY HOUSING

- Administers federal and state funded programs including the HOME Investment Partnerships Grant (HOME), the Emergency Solutions Grant (ESG), the Neighborhood Stabilization Program (NSP), Documentary Stamp Surtax (Surtax), and State Housing Initiatives Partnership (SHIP) funds designed to develop viable urban communities by providing decent housing and a suitable living environments, principally for low-to-moderate income households.

Adopted FY 10-11	Proposed FY11-12
72	79

PUBLIC WORKS AND WASTE MANAGEMENT

OFFICE OF THE DIRECTOR

- Formulates departmental policy and provides overall direction and coordination of departmental operations and management

Adopted FY 10-11	Proposed FY 11-12
14	12

TRAFFIC SIGNALS AND SIGNS

- Provides installation, maintenance, and repair of traffic related signs, traffic and pedestrian signals, and school flashers and signs countywide

Adopted FY 10-11	Proposed FY 11-12
115	107

STORMWATER UTILITY CANALS AND DRAINS

- Provides countywide chemical and mechanical cleaning and overall maintenance of the secondary canal system

Adopted FY 10-11	Proposed FY 11-12
153	149

HIGHWAY AND ENGINEERING

- Administers and coordinates all consultant design contracts for major highway and bridge improvements

Adopted FY 10-11	Proposed FY 11-12
22	25

ADMINISTRATION

- Implements departmental policy and provides overall direction on personnel, finance, budget, planning, procurement, information systems, media, outreach, and customer service department-wide; administers the curbside recycling program

FY 10-11	FY 11-12
131	125

CAUSEWAYS

- Manages the Venetian and Rickenbacker Causeway system

Adopted FY 10-11	Proposed FY 11-12
66	65

TRAFFIC ENGINEERING

- Administers traffic engineering functions for the County

Adopted FY 10-11	Proposed FY 11-12
38	35

SPECIAL TAXING DISTRICTS ADMINISTRATION

- Creates special taxing districts for street lighting, security, and landscape beautification

Adopted FY 10-11	Proposed FY 11-12
26	26

DISPOSAL OPERATIONS

- Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill

Adopted FY 10-11	Proposed FY 11-12
273	272

PEOPLE'S TRANSPORTATION PLAN (PTP)

- Plans and coordinates all PTP related functions within the Department

Adopted FY 10-11	Proposed FY 11-12
56	52

ROAD AND BRIDGE MAINTENANCE AND MOSQUITO CONTROL

- Provides overall road and bridge maintenance, including Neighborhood Enhancement Action Teams (NEAT), and administers the County mosquito control program

Adopted FY 10-11	Proposed FY 11-12
115	110

BBC GOB PROGRAM

- Directs activities related to the Building Better Communities General Obligation Bond (BBC GOB) program

Adopted FY 10-11	Proposed FY 11-12
9	8

ENVIRONMENTAL AND TECHNICAL SERVICES

- Maintains capital infrastructure, environmental compliance, fleet, landfills, and the Resources Recovery contract

Adopted FY 10-11	Proposed FY 11-12
44	44

LAND DEVELOPMENT

- Reviews and processes tentative and final plans for subdivisions and improvements on public right-of-way properties

Adopted FY 10-11	Proposed FY 11-12
9	5

CONSTRUCTION

- Provides engineering technical support to other divisions within Public Works as well as other County departments

Adopted FY 10-11	Proposed FY 11-12
131	106

RIGHT OF WAY

- Administers land acquisition services

Adopted FY 10-11	Proposed FY 11-12
69	66

COLLECTION OPERATIONS

- Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal

Adopted FY 10-11	Proposed FY 11-12
575	583

Attachment A

SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT

OFFICE OF THE DIRECTOR

- Provides departmental policy and direction of operations

Adopted FY 10-11	Proposed FY 11-12
14	13

ADMINISTRATION & FISCAL MANAGEMENT

- Coordinates departmental budget, personnel, procurement, accounting, inventory control, telecommunications, and management information services

Adopted FY 10-11	Proposed FY 11-12
18	19

AGRICULTURAL MANAGER

- Promotes and educates the community on the importance and benefits of the local agricultural industries; administers the purchase development rights program

Adopted FY 10-11	Proposed FY 11-12
2	1

BUSINESS AFFAIRS & CONSUMER PROTECTION

- Regulates various industries, including private for-hire transportation; provides education and training services to commercial growers, home-owners, and families and youths

Adopted FY 10-11	Proposed FY 11-12
106	101

PLANNING

- Manages and administers the CDMP; prepares population projections and economic, demographic, and growth alternatives and conducts collaborative long- and short-range planning programs; coordinates countywide historic preservation activities

Adopted FY 10-11	Proposed FY 11-12
47	44

ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

- Directs and coordinates activities to increase international trade and represents and promotes the County as a Global Gateway; provides economic policy coordination; promotes Miami-Dade County to the global film and entertainment production industry

Adopted FY 10-11	Proposed FY 11-12
11	12

SUSTAINABILITY

- Coordinates and formulates goals, policies, and initiatives for the County's sustainability, energy, and climate programs

Adopted FY 10-11	Proposed FY 11-12
5	4

SMALL BUSINESS DEVELOPMENT

- Provides compliance monitoring and enforcement of small business and workforce program goals, and prompt payment and responsible and living wage requirements; administers the review recommendation of small business program measures and certification of small business; provides small business outreach, technical bonding, and financial assistance

Adopted FY 10-11	Proposed FY 11-12
29	30

Attachment A

MIAMI DADE TRANSIT DEPARTMENT

OFFICE OF THE DIRECTOR

- Implements policy and establishes direction for all aspects of the organization

FY 10-11	FY 11-12
10	9

OPERATIONAL SUPPORT

- Provides administrative and logistical support for department operations
- Administers customer service functions for citizens that use public transportation services

FY 10-11	FY 11-12
495	497

METROBUS

- Manages operations and maintenance for bus service

FY 10-11	FY 11-12
2,019	2,017

METROMOVER

- Administers Metromover service throughout the Downtown perimeter

FY 10-11	FY 11-12
69	69

METRORAIL

- Manages rail maintenance and operations along 24.6 mile corridor

FY 10-11	FY 11-12
426	472

PARATRANSIT

- Provides administrative support for Special Transportation Services (STS)

FY 10-11	FY 11-12
30	34

ENGINEERING

- Provides project management for capital improvement program and performs transportation system analysis

FY 10-11	FY 11-12
150	137

Attachment A

VIZCAYA MUSEUM AND GARDENS

DIRECTOR

- Establishes and implements departmental policy in conjunction with Vizcaya Museum and Gardens Trust (VMGT); provides management direction and administration to museum operations

FY 10-11	FY 11-12
6	6

FINANCE AND ADMINISTRATION

- Manages financial, budgetary, and procurement activities; manages facilities, garden and grounds maintenance, and security services

FY 10-11	FY 11-12
30	30

LEARNING

- Oversees interpretive efforts for the public including developing and coordinating programs, materials and tours for visitors of all ages; recruiting, training, and managing volunteer guides and school program guides; and developing collaborative partnerships with other County and local organizations

FY 10-11	FY 11-12
3	3

ADVANCEMENT

- Responsible for Museum-sponsored fundraising efforts; works closely with staff, volunteers, and the Vizcayans; manages the Museum's marketing and facilities rental programs

FY 10-11	FY 11-12
4	4

COLLECTIONS & CURATORIAL AFFAIRS

- Responsible for care of historic artifacts and architectural features in buildings and on grounds; manages and tracks collections; oversees Contemporary Arts Project installations, research and interpretation of collections; manages and maintains archives; oversees restoration treatment of historic artifacts and architectural elements

FY 10-11	FY 11-12
4	4

Attachment A

WATER AND SEWER

OFFICE OF THE DIRECTOR

- Formulates and establishes departmental policy and directs overall operations

FY 10-11	FY 11-12
39	40

WASTEWATER COLLECTION AND TREATMENT

- Operates and maintains the wastewater treatment plants and pump stations

FY 10-11	FY 11-12
894	890

WATER PRODUCTION AND DISTRIBUTION

- Operates and maintains the water treatment plants and water pumping stations

FY 10-11	FY 11-12
677	675

SUPPORT SERVICES AND MAINTENANCE

- Oversees department-wide personnel, information technology, security, contract management, and budget coordination

FY 10-11	FY 11-12
321	334

ENGINEERING AND CONSTRUCTION

- Directs design activities and coordinates construction activities

FY 10-11	FY 11-12
232	224

FINANCE AND CUSTOMER SERVICE

- Directs the financial and customer service functions, including the communication center

FY 10-11	FY 11-12
415	417

REGULATORY COMPLIANCE, QUALITY ASSURANCE AND PRIORITY CAPITAL PROJECTS

- Plans water and wastewater system to comply with State and Federal agreements, and provides quality assurance for the Department's Capital Improvement Plan

FY 10-11	FY 11-12
46	44

Attachment B

ANIMAL SERVICES

DIRECTOR'S OFFICE

- Oversees all departmental activities, including veterinary services, code enforcement, marketing, outreach, and personnel; develops and implements programs and services relating to animal services throughout Miami-Dade County

FY 10-11	FY 11-12
2	2

CUSTOMER SERVICE

- Coordinates customer service functions, such as adoptions, working with rescue groups, lost and found, and processing financial transactions at the service counter; oversees outreach, the volunteer program, and public and media relations

FY 10-11	FY 11-12
12	13

BUDGET AND FINANCE

- Oversees budget and finance, accounts payable/receivable, collections, data entry, information technology, purchasing, inventory control, building and facility maintenance, and human resources

FY 10-11	FY 11-12
16	16

CODE ENFORCEMENT

- Ensures compliance with Chapter 5 of the County Code and Chapter 828 of the Florida Statutes; coordinates regulatory and enforcement activities; and oversees field operations and dispatching, the issuance of uniform civil citations, and investigations

FY 10-11	FY 11-12
35	29

VETERINARY CLINIC

- Oversees all veterinary services, including surgeries, rabies vaccinations, medical treatments, and euthanasia of shelter animals

FY 10-11	FY 11-12
17	17

KENNEL

- Cares for shelter animals, including cleaning and feeding; assists constituents interested in adoption; and assists constituents who have lost their pets

FY 10-11	FY 11-12
34	34

AUDIT AND MANAGEMENT SERVICES

Attachment B

AUDIT SERVICES

- Performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government

FY 10-11	FY 11-12
43	43

ADMINISTRATIVE SUPPORT SERVICES

- Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, audit report processing, inventory/file management, and information technology

FY 10-11	FY 11-12
6	5

Attachment B

AVIATION

EXECUTIVE

- Establishes departmental policy; directs overall management; provides long-term vision; and implements legislative policy and directives

FY 10-11	FY 11-12
35	37

FINANCE AND STRATEGY

- Manages accounting and financial services
- Oversees planning and preparation of the Department's Business Plan

FY 10-11	FY 11-12
68	65

PUBLIC SAFETY AND SECURITY

- Provides investigative police and uniform services; issues security access IDs (section was merged with Operations in FY 2010-11)
- Coordinates and develops all media relations activities (section was merged with Operations in FY 2010-11)

FY 10-11	FY 11-12
0	119

ADMINISTRATION

- Manages the Department's support service functions including procurement, human resources, and information technology

FY 10-11	FY 11-12
127	122

FACILITIES MANAGEMENT

- Manages existing facilities, including operational readiness, testing, commissions acceptance and turnover of all new facilities

FY 10-11	FY 11-12
495	445

OPERATIONS

- Manages airfield, terminal, and landside areas of MIA and the GAA

FY 10-11	FY 11-12
461	366

BUSINESS RETENTION AND DEVELOPMENT

- Develops, administers, and monitors lease agreements and plans and recommends future business and economic development

FY 10-11	FY 11-12
51	42

AVIATION PLANNING, LAND USE, AND GRANTS

- Manages the design, bid, award, and construction of the Capital Improvement Program (CIP)

FY 10-11	FY 11-12
18	10

BOARD OF COUNTY COMMISSIONERS

Attachment B

COUNTY COMMISSION

- Comprised of 13 single-member districts that reflect the diversity and unique demographics of one of the nation's largest metropolitan areas
- Establishes regulations, laws, and fiscal policies that best serve the interests of our community and visitors
- Oversees essential public services, including planning and zoning and fiscal administration, and ensures citizen participation and interaction at every level of local government
- Develops framework for promulgating legislative and policy priorities to ensure accountability, transparency, and efficiency

FY 10-11	FY 11-12
120	116

OFFICE OF THE CHAIR

- Serves as chief presiding officer of the legislative and governing body of County government
- Establishes Committee System
- Appoints members to all Commission Committees and Subcommittees
- Provides guidance/leadership to Commission Committees on legislative issues of countywide significance
- Oversees process for appointing members to advisory boards, authorities, trusts, and committees
- Coordinates Commission and Committee calendars
- Presides over all Board of County Commissioners meetings
- Oversees Commission Sergeants-at-Arms, Support, Employee Recognition, and Protocol staffs

FY 10-11	FY 11-12
6	3

PROTOCOL

- Coordinates all protocol and employee recognition functions for the Office of the Chair and Members of the BCC
- Coordinates Commission protocol, dignitary visits, Consular Corps, and Intergovernmental Visits and promotes the Sister Cities program

FY 10-11	FY 11-12
6	3

OFFICE OF COMMUNITY ADVOCACY

- Promotes the expansion and replication of Community Relations Board (CRB) initiatives at the municipal level
- Provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 10-11	FY 11-12
9	9

OFFICE OF COMMISSION AUDITOR AND LEGISLATIVE ANALYSIS

- Provides independent budgetary, audit, management, revenue forecasting, and fiscal analysis of Board policies, County services, and contracts
- Provides objective and critical analysis of proposed legislation for Board consideration
- Conducts research and policy analysis and assists in formulating and developing legislation

FY 10-11	FY 11-12
31	28

OFFICE OF INTERGOVERNMENTAL AFFAIRS

- Coordinates the County's intergovernmental relations at the local, state, and federal levels

FY 10-11	FY 11-12
8	7

OFFICE OF AGENDA COORDINATION

- Prepares County Commission, Committee, Subcommittee, and workshop agendas and coordinates meetings

FY 10-11	FY 11-12
4	4

SUPPORT STAFF SERVICES

- Provides support staff to the Chairman and BCC
- Coordinates with Sergeants-at-Arms to maintain decorum at meetings and security for Commissioners

FY 10-11	FY 11-12
16	15

BCC MEDIA

- Produces bi-annual Commission e-newsletter
- Produces, coordinates, and schedules radio and TV programs, and events
- Prepares media kits and informational/educational materials

FY 10-11	FY 11-12
4	3

Attachment B

BUILDING AND NEIGHBORHOOD COMPLIANCE

*OFFICE OF THE DIRECTOR

- Formulates departmental policy, provides overall direction for Department operations, serves as Building Official for Miami-Dade County and enforces the Florida Building Code (FBC) and other regulations applicable to the construction and maintenance of buildings

FY 10-11	FY 11-12
3	3

*ADMINISTRATIVE SERVICES

- Provides administrative support including the preparation and monitoring of the operating budget, personnel and labor management, billing, procurement, collection, and disbursement of revenue, including liens

FY 10-11	FY 11-12
45	41

BOARD AND CODE ADMINISTRATION

- Administers the licensing of local contractors pursuant to Chapter 10 of the County Code; reviews and recommends construction products and components to be used throughout Miami-Dade County per the FBC; provides technical and supervisory assistance to 34 municipal building departments to ensure uniformity in the enforcement and interpretation of the FBC and Chapter 8 of the County Code

FY 10-11	FY 11-12
34	34

BUILDING CODE SUPPORT

- Issues and processes FBC and unsafe structures violations; manages and enforces local contractor licensing as part of Chapter 10 of the County Code

FY 10-11	FY 11-12
28	28

INFORMATION AND PERMIT SUPPORT

- Receives and processes construction permit applications, inspection requests and results, and Certificates of Occupancy; directs computer services, communication and public information

FY 10-11	FY 11-12
53	54

NEIGHBORHOOD REGULATION

- Provides residential and commercial code enforcement; promotes resident education and voluntary compliance; areas of oversight include nuisance abatement, zoning violations and other maintenance regulations to enhance the safety and aesthetics of the community

FY 10-11	FY 11-12
66	49

PERMITTING

- Ensures compliance with the FBC and other applicable regulations through review of plans, inspection of construction, and enforcement activities

FY 10-11	FY 11-12
84	81

*In the Table of Organization, Administrative Services and the Office of the Director are reflected as Administration in the Financial Summary

Attachment B

OFFICE OF CAPITAL IMPROVEMENTS

DIRECTOR'S OFFICE

- Facilitates, monitors, standardizes, and expedites County capital construction projects

FY 10-11	FY 11-12
4	4

PROFESSIONAL SERVICES DIVISION

- Administers the Architectural and Engineering (A&E) selection process pursuant to F.S.287.055 and the Equitable Distribution Program (EDP)

FY 10-11	FY 11-12
6	6

BOND PROGRAMS AND CONSTRUCTION DIVISION

- Administers the Building Better Communities Program (BBC) General Obligation Bond Program, the County's Economic Stimulus Plan (ESP), the Safe Neighborhood Parks (SNP) Bond Program, and the Quality Neighborhood Improvement Program (QNIP); develops countywide construction management standards and policies; and administers the Miscellaneous Construction Contracts 7040 and 7360

FY 10-11	FY 11-12
15	13

Attachment B

OFFICE OF THE CLERK

OFFICE OF THE CLERK *

- Performs the constitutional and statutory responsibilities of the Circuit and County Court Clerk; acts as ex-officio County Clerk, County Auditor, County Recorder, and Custodian of County funds and records

FY 10-11	FY 11-12
1	1

COURT OPERATIONS **

- Executes the plans and policies of the Clerk; directs and coordinates Civil, Family, Juvenile, and Probate Court operations and the parking violations bureau; and coordinates court activities with the Administrative Office of the Courts and Judiciary, State Attorney, Public Defender, and other justice agencies

FY 10-11	FY 11-12
0	1

COURTS/RECORDING/EX-OFFICIO *

- Manages and directs the Criminal Courts, Traffic and Misdemeanor Courts, and District Courts divisions, as well as the County Recorder, and SPIRIT project; coordinates court activities with the Administrative Office of the Courts, Judiciary, State Attorney, Public Defender, and other justice agencies; provides overall direction, coordination, and management to the Clerk's ex-officio duties as they pertain to the administration of the Value Adjustment Board (VAB) and Code Enforcement

FY 10-11	FY 11-12
109	109

COMPTROLLER *

- Accounts for financial activities; prepares and monitors the budget; serves as liaison with County's Finance Department; performs operational and compliance audits with established procedures and internal controls; and maintains the central depository and child support/alimony disbursements

FY 10-11	FY 11-12
4	4

OFFICE OF HUMAN RESOURCES AND ADMINISTRATIVE SERVICES *

- Administers all procurement and personnel-related matters and provides guidance on the training and development of employees; provides overall direction to the County's Record Center

FY 10-11	FY 11-12
29	29

CLERK OF THE BOARD ***

- Manages the official files of action taken by the Board of County Commission (BCC) including contracts, members of advisory boards, indices of resolutions, and ordinances; manages lobbyist registrations; serves as the keeper of the County seal; supports the bid protest hearing process; and produces minutes of the BCC

FY 10-11	FY 11-12
23	23

CHIEF INFORMATION OFFICER *

- Manages the Clerk's Information Systems in cooperation with the Administrative Office of the Courts, the Judiciary, ETSD and other County and State agencies; coordinates ETSD's support for mainframe-based court and non-court IT applications; and IT security policies on behalf of the Clerk; and provides user support for Clerk staff

FY 10-11	FY 11-12
6	6

*** Positions funded from both Clerk and County fees, fines and service charges**
**** Positions fully funded from Clerk fees, fines and service charges**
***** Positions funded from both County fees, fines and service charges and CW General Fund**

Attachment B

OFFICE OF CITIZENS INDEPENDENT TRANSPORTATION TRUST

EXECUTIVE DIRECTOR'S OFFICE

- Responsible for overall planning, policy development, and administrative oversight of the Department

FY 10-11	FY 11-12
3	3

COMMUNITY OUTREACH

- Coordinates comprehensive public education/community outreach program for the PTP; supports and monitors municipalities to ensure compliance with ordinances and state statutes; monitors Disadvantaged and Community Small Business Enterprise compliance for surtax-funded projects

FY 10-11	FY 11-12
2	2

PROJECT AND FINANCIAL REVIEW

- Provides financial monitoring and analysis of PTP amendments and contracts, including oversight and coordination of audit activities and bond financing of capital projects; serves as project manager for the CITT's financial consultant; oversees the preparation of agenda items

FY 10-11	FY 11-12
4	4

COMMUNITY ACTION AGENCY

OFFICE OF THE DIRECTOR

- Formulates policies and provides overall direction and coordination of departmental functions; provides staff support to the Community Action Agency Board; performs all personnel functions

FY 10-11	FY 11-12
14	15

FISCAL MANAGEMENT

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

FY 10-11	FY 11-12
17	17

ENERGY PROGRAMS

- Provides services and administration of the Single Family Rehab Program, the Weatherization Program of the Low-Income Home Energy Assistance Program (LIHEAP), Solar Program, and Housing and Community Development (HCD) funded Home Repair Programs

FY 10-11	FY 11-12
28	28

HEAD START/EARLY HEAD START

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

FY 10-11	FY 11-12
478	78

GREATER MIAMI SERVICE CORPS

- Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing them with structured meaningful work experience and comprehensive educational opportunities

FY 10-11	FY 11-12
16	11

SELF HELP DIVISION

- Provides services through the CSBG to assist low-income families and communities toward self-sufficiency, including family and community development, the Utility Assistance Program of LIHEAP, information referral, computer training, teen parent assistance, emergency assistance, youth intervention, job training and placement, and the Fathers Program; provides transportation services; and provides staff support to 16 Community Advisory Committees (CAC)

FY 10-11	FY 11-12
101	99

COMMUNITY INFORMATION AND OUTREACH

DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

FY 10-11	FY 11-12
3	3

311 ANSWER CENTER OPERATIONS & OUTREACH

- Manages the day-to-day operations of the 311 Answer Center, which provides centralized access to government information and service requests; maintains a comprehensive knowledgebase of government information and services through real-time updates; and provides training to call center staff and applies quality assurance measures to improve service delivery

FY 10-11	FY 11-12
132	127

MIAMI-DADE TELEVISION

- Provides gavel-to-gavel television coverage and webcasting of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

FY 10-11	FY 11-12
15	11

eGOV SOLUTIONS

- Develops and maintains the portal, self-service and citizen engagement tools, portal search, ServiceStat, alerts and Reverse311, smartphone and mobile applications, and the employee eNet portal

FY 10-11	FY 11-12
10	9

ADMINISTRATIVE SUPPORT SERVICES

- Directs all personnel, procurement, contract management, and budgeting functions; oversees all fiscal activities, internal controls, and performance reporting

FY 10-11	FY 11-12
8	4

DESIGN, ADVERTISING, AND TRANSLATIONS

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

FY 10-11	FY 11-12
13	11

ONLINE SERVICES/DIGITAL SOLUTIONS

- Manages the web portal and departmental website content; provides enterprise internal and external communication; provides multi-media and public education services; manages online survey tools

FY 10-11	FY 11-12
17	17

CONSUMER SERVICES

OFFICE OF THE DIRECTOR

- Provides overall leadership, direction, administration, and coordination of departmental operations including personnel, finance, information technology, purchasing, public information, and collections

FY 10-11	FY 11-12
11	10

CONSUMER PROTECTION

- Licenses and regulates locksmith, towing, motor vehicle repair, moving, vehicle immobilization, motor vehicle title loan, and water re-metering industries; mediates consumer complaints; enforces consumer protection laws; registers telecommunication providers and issues domestic partnership certificates

FY 10-11	FY 11-12
36	33

PASSENGER TRANSPORTATION REGULATION

- Regulates the for-hire industry and private/public ambulance providers; assures compliance with code requirements relating to ambulance service, non-emergency medical transportation, taxicabs, limousines, passenger motor carriers including jitneys, and Special Transportation Services (STS) carriers; performs vehicle inspections including private school buses; and conducts chauffeur training

FY 10-11	FY 11-12
46	45

COOPERATIVE EXTENSION

- Provides education in commercial agriculture, home gardening, marine science, consumer and family science, resource management, family health, entrepreneurship, and 4-H youth opportunities

FY 10-11	FY 11-12
19	17

AGRICULTURAL MANAGER

- Promotes the importance and benefits of the agricultural industry, and conserves farmlands through the administration of the Purchase Development Rights program; develops and implements marketing strategies to retain and expand the agricultural industry

FY 10-11	FY 11-12
2	1

CORRECTIONS AND REHABILITATION

MDCR OFFICE OF THE DIRECTOR

- Formulates all departmental policies and provides overall direction and coordination of department activities relating to the booking, release, classification and incarceration of individuals arrested in Miami-Dade County. Oversees the Professional Compliance Division (Internal Affairs, Accreditation and Inspection, and Security Operations), Medical Services and the Legal Unit

FY 10-11	FY 11-12
79	79

CUSTODY SERVICES

- Provides for the care, custody and control of inmates incarcerated within five detention facilities. Responsible for all inmate intake, classification and release functions. Inmates are classified as adult male and female felons, male and female juveniles, mentally ill male and female inmates, and male and female misdemeanants

FY 10-11	FY 11-12
1,765	2,134

MANAGEMENT SERVICES AND TRAINING

- Supports all administrative requirements of the Department, to include direct employee services and regulatory requirements; this includes budget and finance, personnel management, training, basic training academy, policy and planning, procurement, and legislative issues

FY 10-11	FY 11-12
145	145

SUPPORT SERVICES

- Includes Custody Support Services, Physical Plant Maintenance, Alternatives to Incarceration, and Inmate Programs. Provides court services, inmate transportation and hospital services, food services, facilities management, information systems, pretrial release, materials management, monitored release (house arrest), construction management (capital projects) and community affairs

FY 10-11	FY 11-12
901	619

Attachment B

COUNTY ATTORNEY'S OFFICE

BOARD OF COUNTY COMMISSIONERS

COUNTY ATTORNEY'S OFFICE

- Provides legal representation to the BCC, Mayor, Public Health Trust, various County boards, County Manager, and all County departments and agencies

FY 10-11	FY 11-12
134	119

Cultural Affairs

ADMINISTRATION

- Oversees all departmental activities, in coordination with the Cultural Affairs Council and the Art in Public Places Trust; provides administrative oversight over grants and programs

FY 10-11	FY 11-12
22	22

GRANTS AND PROGRAMS *

- Provides integrated investments and technical assistance to the cultural industry, and makes cultural activities more accessible for residents and visitors

FY 10-11	FY 11-12
0	0

SOUTH MIAMI-DADE CULTURAL ARTS CENTER

- Manages, operates, programs and markets this multidisciplinary arts center, showcasing the performing arts

FY 10-11	FY 11-12
8	8

ART IN PUBLIC PLACES

- Improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art

FY 10-11	FY 11-12
4	4

* Grants and programs staff are reflected in Administration

ELECTIONS

OFFICE OF THE SUPERVISOR OF ELECTIONS

- Formulates and directs overall policy for department operations

FY 10-11	FY 11-12
3	3

OFFICE OF GOVERNMENTAL AFFAIRS

- Monitors federal, state, and local legislative activities; coordinates elections Canvassing Board, candidate qualifying, and liaison activities with candidates and municipalities; processes financial disclosures, outside employment forms, and public records requests; oversees media relations, and post election audit

FY 10-11	FY 11-12
10	10

VOTER SERVICES

- Oversees all aspects of voter registration services, manages the statewide Voter Registration System, and coordinates precinct registers for all elections; manages absentee voting, and departmental mailroom activities

FY 10-11	FY 11-12
20	20

INFORMATION SYSTEMS

- Responsible for voting equipment programming, ballot coding, vote tabulation, and reporting of elections results; manages early voting operations, and absentee ballot mailing; and manages departmental information technology infrastructure

FY 10-11	FY 11-12
19	19

OPERATIONS

- Oversees warehouse activities, including elections equipment logistics, ballot tracking and asset management; responsible for budget, finance, procurement, and human resource activities including recruitment of seasonal staff; and responsible for securing polling places countywide and ensuring ADA compliance

FY 10-11	FY 11-12
26	26

COMMUNITY OUTREACH & TRAINING

- Conducts outreach and voter education programs, recruits and trains poll workers, and coordinates collection center activities to ensure return of items on Election Night

FY 10-11	FY 11-12
13	13

OFFICE OF ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

- Represents and promotes Miami-Dade County as a Global Gateway and a platform for trade; provides overall direction and coordination of activities related to increasing international trade and economic development for the County; fosters international relations with members of the Consular Corps and with visiting foreign dignitaries; provides Economic Policy Coordination; and administers the Sister Cities, Qualified Target Industry, and Targeted Jobs Incentive Fund programs; represents and promotes Miami-Dade County to the global film and entertainment production industry; administers the film permit process

FY 10-11	FY 11-12
14	16

EMERGENCY MANAGEMENT

EMERGENCY MANAGEMENT

- Provides overall leadership, management, and coordination of the Department; manages the County's emergency operations; plans, coordinates, and implements disaster preparedness, response, recovery, and mitigation programs

FY 10-11	FY 11-12
20	15

ENTERPRISE TECHNOLOGY SERVICES

Attachment B

OFFICE OF THE DIRECTOR

- Oversees technical, professional, and management personnel engaged in the provisioning of IT resources and services; oversees and implements the County's cyber-security policies; performs Chief Information Officer (CIO) functions; oversees shared services development

FY 10-11	FY 11-12
11	11

ENTERPRISE APPLICATION SERVICES

- Provides multi-platform countywide and departmental automated application systems

FY 10-11	FY 11-12
145	147

RADIO SERVICES

- Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions

FY 10-11	FY 11-12
57	57

FIELD SERVICES

- Delivers enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and networks

FY 10-11	FY 11-12
94	92

TELECOMMUNICATIONS NETWORK

- Provides Internet Protocol (IP) voice and data network services for County departments

FY 10-11	FY 11-12
66	62

ENTERPRISE SOLUTIONS

- Delivers enterprise program services for 311/911, Enterprise Resource Planning (ERP), Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Data Management System (EDMS)

FY 10-11	FY 11-12
62	66

OPERATIONAL SUPPORT SERVICES

- Provides asset management, financial, and administrative support to operations through budget, accounting, and procurement offices; manages personnel activities through the human resource office

FY 10-11	FY 11-12
28	31

DATA CENTER SERVICES

- Provides 24 X 7 operation, maintenance, and support of the hardware and system software (host and network operating systems software, database, middleware, and distributive systems) that run the County's multi-mainframe, multi-platform computer environment and peripheral devices (storage and print)

FY 10-11	FY 11-12
84	86

ENVIRONMENTAL RESOURCE MANAGEMENT

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall leadership to the Department, inter-governmental coordination, and organizational development initiatives

FY 10-11	FY 11-12
7	7

ADMINISTRATION

- Administers human resources, training and financial support

FY 10-11	FY 11-12
21	21

NATURAL RESOURCES REGULATION AND RESTORATION

- Conducts environmental resources permitting, monitoring, and restoration

FY 10-11	FY 11-12
83	82

INFORMATION TECHNOLOGY AND RECORDS MANAGEMENT

- Administers and manages information technology support and records

FY 10-11	FY 11-12
40	40

PLAN REVIEW AND DEVELOPMENT APPROVALS

- Reviews construction and development plans

FY 10-11	FY 11-12
56	56

ENVIRONMENTAL EDUCATION AND COMMUNICATION

- Conducts education and outreach

FY 10-11	FY 11-12
11	10

POLLUTION REGULATION AND ENFORCEMENT

- Regulates potential pollution sources

FY 10-11	FY 11-12
126	124

AIR QUALITY PROTECTION

- Regulates sources of pollution and monitors air quality

FY 10-11	FY 11-12
30	31

POLLUTION CONTROL

- Facilitates contaminated site remediation to ensure that County, State, and Federal environmental laws are followed

FY 10-11	FY 11-12
59	59

STORMWATER MANAGEMENT

- Administers County water management activities

FY 10-11	FY 11-12
52	52

Attachment B

FINANCE

OFFICE OF THE DIRECTOR

- Formulates and directs overall financial policy of the County

FY 10-11	FY 11-12
5	5

CONTROLLER

- Satisfies legal and mandated requirements; processes vendor payments and payroll; maintains County's general ledger system; and provides financial reporting

FY 10-11	FY 11-12
89	90

CASH MANAGEMENT

- Invests surplus funds in compliance with Florida Statutes, local ordinances, and investment policy

FY 10-11	FY 11-12
7	7

BOND ADMINISTRATION

- Manages the County's debt financing

FY 10-11	FY 11-12
8	8

TAX COLLECTOR

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of current and delinquent County and municipal ad valorem taxes, non-ad valorem assessments, improvement liens, local business tax receipts, waste fees, excise utility taxes, convention and tourist development taxes, and license fees (auto, boat, hunting, and fishing); and collection of delinquent accounts for various County departments

FY 10-11	FY 11-12
176	186

MIAMI-DADE FIRE RESCUE

Attachment B

OFFICE OF THE FIRE CHIEF

- Provides leadership and direction; establishes long-term vision for fire rescue services; formulates departmental policy; provides planning, research, accreditation and quality management for the department

FY 10-11	FY 11-12
16	9

TECHNICAL/SUPPORT SERVICES

- Provides state and federally mandated minimum standard, career development, and advanced firefighting training, and oversees new program development; provides fire prevention and public education programs; directs fire prevention and building and alarm inspections; manages warehouse and supply, motor pool, and research and development activities; maintains and repairs departmental heavy equipment fleet; dispatches emergency and non-emergency calls for service and coordinates radio frequency allocations

FY 10-11	FY 11-12
355	335

SUPPRESSION AND RESCUE

- Provides fire suppression services, ground and air rescue transport, and medical services to the public; performs specialized protection services such as hazardous materials, water rescue, marine firefighting, and technical rescue training (TRT); performs building inspections, safety surveys, and firefighting and rescue demonstrations; oversees Airport and Seaport fire and rescue services and employee training activities; provides Fire Department personnel and equipment support for special events; maintains Antivenin Bank and administers the anti-venom program; oversees ocean rescue services; provides advanced emergency medical services training, certification maintenance, and hospital liaison services

FY 10-11	FY 11-12
2,060	1,958

BUDGET/PLANNING/GRANTS/FACILITIES/ADMINISTRATION

- Oversees capital project development; manages fiscal operations including capital and grants management, directs strategic and organizational planning projects; administers off-duty services; and provides facilities maintenance and construction
- Directs human resources activities; maintains medical records; functions as liaison with elected officials and County administrative offices; oversees policy and procedures development; maintains departmental records; oversees public affairs, management information and computer systems; develops recruitment programs; and oversees procurement management

FY 10-11	FY 11-12
149	112

Attachment B

GENERAL SERVICES ADMINISTRATION

OFFICE OF THE DIRECTOR

- Establishes departmental policies and goals and provides legislative coordination

FY 10-11	FY 11-12
7	7

FLEET MANAGEMENT

- Maintains the County's light and heavy mobile equipment fleet; provides fuel to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Programs

FY 10-11	FY 11-12
271	270

ADMINISTRATIVE AND BUSINESS SERVICES

- Administers departmental personnel, accounting, information technology, the Fixed Assets System and budget coordination; manages parking operations, the County Store and the disposal of County surplus property; provides design, printing, and mail services

FY 10-11	FY 11-12
104	105

DESIGN AND CONSTRUCTION SERVICES

- Plans, designs, and manages new facility construction and renovations of County facilities

FY 10-11	FY 11-12
116	116

FACILITIES AND UTILITIES MANAGEMENT

- Manages and maintains County operated facilities, administers countywide security and energy performance contracts, regulates elevator equipment in Miami-Dade County, and manages utility use

FY 10-11	FY 11-12
164	173

REAL ESTATE DEVELOPMENT

- Administers Countywide joint real estate development, real property lease negotiation and management, property acquisition, and land sales

FY 10-11	FY 11-12
22	22

RISK MANAGEMENT

- Administers self-insured workers' compensation and liability programs, employee benefits, and Countywide safety and property/casualty programs

FY 10-11	FY 11-12
113	113

OFFICE OF GRANTS COORDINATION

EXECUTIVE OFFICE

- Establishes departmental policy, manages overall operations, provides leadership, and monitors resources allocated to CBOs and the Mom and Pop Small Business Grant Program; performs all departmental human resource, fiscal, budgetary, procurement, business planning, agenda coordination, and performance management functions

FY 10-11	FY 11-12
5	5

CONTRACTS AND GRANTS MANAGEMENT

- Distributes and monitors CBO allocations and contracts including Mom and Pop funding; processes and manages timely and accurate reimbursements for CBOs; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); provides direct support to the Youth Crime Task Force, CBO Advisory Board, Dade-Miami Criminal Justice Council, and the Addiction Services Board (ASB)

FY 10-11	FY 11-12
25	25

RYAN WHITE PROGRAM

- Manages and administers the Ryan White HIV/AIDS Treatment Extension Act of 2009, which offers health and support services to low-income residents who are living with HIV or AIDS; provides direct support to the Miami-Dade HIV/AIDS Partnership (planning council)

FY 10-11	FY 11-12
11	11

REVENUE MAXIMIZATION

- Maximizes resources and promotes grant opportunities, including grant writing; pursues alternative funding through sponsorships and/or donations for County initiatives and projects; provides grant-related training and technical assistance

FY 10-11	FY 11-12
5	4

Attachment B

Commission on Ethics and Public Trust

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides administrative support to the Ethics Commission; recommends legislative and policy initiatives that promote ethical government and accountability; reviews ethics opinions recommended by the legal unit

FY 10-11	FY 11-12
3	3

LEGAL UNIT

- Responds to requests for advisory opinions and handles legal matters that may impact the operations of the Ethics Commission

FY 10-11	FY 11-12
2	1

ENFORCEMENT UNIT

- Conducts investigations of official/employee misconduct in County and municipal governments

FY 10-11	FY 11-12
8	8

EDUCATIONAL AND COMMUNITY OUTREACH

- Provides training for government officials and personnel, candidates for office, and the business community regarding ordinances under the purview of the Ethics Commission

FY 10-11	FY 11-12
2	2

HOMELESS TRUST

HOMELESS TRUST

- Oversees all departmental activities including personnel and budget development; coordinates services for the homeless individuals and families throughout Miami-Dade County

FY 10-11	FY 11-12
14	14

DOMESTIC VIOLENCE OVERSIGHT BOARD (DVOB)

- Coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County; provides administrative support to the DVOB

FY 10-11	FY 11-12
1	1

HOUSING AND COMMUNITY DEVELOPMENT

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall leadership and oversight of departmental operations, including coordination with the Community Action Agency for the provision of back office support, and oversees financial, fiscal, and accounting controls

FY 10-11	FY 11-12
6	6

CONTRACT COMPLIANCE AND QUALITY ASSURANCE

- Enforces the federal, state, and local program requirements and addresses audits; coordinates the update and dissemination of program requirements and conducts comprehensive compliance reviews

FY 10-11	FY 11-12
8	8

COMMUNITY AND HOUSING MANAGEMENT DIVISION

- Administers and monitors federal, state, and local programs to promote affordable housing development, economic development, historical preservation, housing rehabilitation, capital improvements to public facilities, and public services through community based organizations, developers, and County departments

FY 10-11	FY 11-12
20	18

COMMUNITY PLANNING AND OUTREACH DIVISION

- Develops policy paper, review Request For Applications (RFA) for the Community Development Block Grant, HOME Investment Partnerships, and Emergency Solutions Grants; submits Action Plan to the US Department of Housing and Urban Development; prepares the Consolidated Annual Performance and Evaluation Report (CAPER) and all environmental reviews; develops the 5 Year Consolidated Plan. Prepare and coordinate the recapture and reallocation of federal, state, and local funds

FY 10-11	FY 11-12
9	9

LOAN PROCESSING AND SERVICING DIVISION

- Offers and services loans for home purchase and rehabilitation to low-to-moderate income families; provides construction financing that expands the inventory of affordable housing for renters and homebuyers throughout Miami-Dade County; imparts oversight of County owned Section 8 New Construction and Affordable Housing developments managed by private firms, as well as the land inventory designated to low-to-moderate income beneficiaries; provides underwriting, closing, and servicing of the total loan portfolio

FY 10-11	FY 11-12
29	29

This footnote explains the difference between the TO above and the position count in the Financial Summary on the next page which was product of the reorganization that DHCD underwent in FY2010-11.

1) Community and Economic Development activity was divided into Community and Housing Management and Community Planning and Outreach activities
2) Contract Compliance and Quality Assurance activity has been defined as part of this year's reorganization. The function had been done previously throughout the Department of Housing and Community Development. As a stand alone activity, it brings a higher level of accountability for these keys functions
3) Federally Funded Projects activity is the same activity as Projects in the FY 2010-11 Adopted Budget. The change in name was made to clarify the funding source of the activity
4) Loan Processing and Servicing activity took on the administration of the SHIP and Surtax Projects as well as that of the Housing Asset Projects
5) SHIP and Surtax Projects activity encapsulate exclusively the funding component of the prior Housing Development activity
6) Housing Asset Projects activity encapsulate exclusively the funding component of the prior Special Project activity

HOUSING FINANCE AUTHORITY

HOUSING FINANCE AUTHORITY

- Alleviates the shortage of affordable residential housing available for low- to moderate-income families and individuals

FY 10-11	FY 11-12
9	6

HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

- Manages and oversees all policies and practices related to equality and discrimination
- Promotes equal employment policies and practices, investigates complaints of discrimination, and facilitates conflict related mediation
- Plans and coordinates all functions to enforce the County's Anti-Discrimination Ordinance and provides professional support to the Commission on Human Rights

FY 10-11	FY 11-12
11	9

HUMAN RESOURCES

OFFICE OF THE DIRECTOR

- Formulates human resources policy; develops strategic HR programs and administers the County's employee relations systems; advises departments on personnel issues and appropriate methods of problem resolution; coordinates all recruitment and personnel issues and actions for Miami-Dade County; performs departmental personnel representative functions; and provides general administrative and strategic support, including fiscal management, budget preparation, procurement, records management, and management information systems

FY 10-11	FY 11-12
7	9

PAYROLL AND INFORMATION MANAGEMENT

- Processes payroll, leave, time and attendance transactions for all County employees; maintains central personnel and media files, including the Employee Master File and County Table of Organization; provides employment verification; processes employee tuition reimbursements and salary deductions; provides HR reporting and business intelligence; and administers various benefits programs including the Departure Incentive and Deferred Retirement Option Programs, and the Florida Retirement System

FY 10-11	FY 11-12
50	50

RECRUITMENT, TESTING, AND CAREER DEVELOPMENT*

- Assists departments in processing and selecting qualified job applicants; develops, administers, and validates recruitment methods including competitive examination programs and all related functions; processes new hires; oversees background checks and criminal history records; promotes and implements apprenticeships and internship programs; provides career counseling and information on personnel issues; administers layoff procedures; coordinates transfers, reinstatements, and interagency internal placement activities

FY 10-11	FY 11-12
43	32

LABOR MANAGEMENT AND COMPENSATION

- Plans, negotiates and administers all County collective bargaining agreements in accordance with Florida Statutes; processes, coordinates and conducts discipline appeals, classification appeals, career service grievances, performance evaluation appeals, job abandonment appeals, short-term disability leave appeals, unemployment compensation appeals, and name clearing hearings; administers the County employment physical examination and drug testing program; maintains the County leave manual; develops and administers the County's classification and pay plan

FY 10-11	FY 11-12
6	15

* The Employee Development Division was merged under Recruitment during FY 2010-11

HUMAN SERVICES

OFFICE OF THE DIRECTOR

- Formulates policies and provides overall direction and coordination of departmental functions

FY 10-11	FY 11-12
7	6

ADMINISTRATION

- Provides administrative support including personnel services, contract and financial management, and procurement; develops and maintains information systems; coordinates Board of County Commissioners agenda items; manages leases for DHS facilities

FY 10-11	FY 11-12
24	13

CHILD DEVELOPMENT SERVICES

- Administers child care services, including school readiness, inclusion and voluntary pre-kindergarten at family day care and child care centers throughout Miami-Dade County; provides community outreach services to children from infancy to 13 years of age and their families

FY 10-11	FY 11-12
178	150

REHABILITATIVE SERVICES

- Administers comprehensive treatment system for adult substance abusers in Miami-Dade County; services include prevention, central intake, and residential/outpatient services; provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, and diversion

FY 10-11	FY 11-12
63	59

ELDERLY, DISABILITY, AND VETERAN SERVICES

- Provides a continuum of services for the elderly, veterans, and individuals with disabilities

FY 10-11	FY 11-12
174	164

TARGETED SERVICES

- Administers and coordinates clinical intervention services to families in distress, including shelter services for victims of domestic violence and treatment for batterers; administers vocational, employment, and support services for refugees, farm workers, migrants, youth, and families; and provides psychosocial assessments for children in Head Start

FY 10-11	FY 11-12
97	85

Attachment B

Office of Inspector General

INSPECTOR GENERAL

- Provides oversight to Miami-Dade County operations by investigating, auditing, and reviewing County programs, projects, and contracts to detect and prevent fraud, mismanagement, waste, and abuse; provides all professional support to these functions including publicly reporting findings; initiates civil, administrative, and criminal legal processes or makes referrals where necessary; communicates the office's accomplishments through report distribution, website communications, and public awareness initiatives

FY 10-11	FY 11-12
38	38

JUDICIAL ADMINISTRATION

Attachment B

ELECTORATE

CHIEF JUDGE*

- Directs the Eleventh Judicial Circuit; acts as liaison in all judicial administrative matters with the Chief Justice of the Florida Supreme Court; develops a plan for the administration of all courts within the Circuit; assigns Judges, General Masters, Special Masters, and Hearing Officers to courts and divisions; and oversees the planning for and use of court facilities

FY 10-11	FY 11-12
0	0

COURT ADMINISTRATOR*

- Administers programs and services of the Courts and acts as liaison between the Courts, the legal community, and the citizens of Miami-Dade County as well as local, state, and federal government agencies

FY 10-11	FY 11-12
0	0

ADMINISTRATIVE SERVICES**

- Administers the Court's budget, both County and state; oversees fiscal, legal, and grant operations of the courts; and oversees the Court Information and Procurement Divisions in the purchase of goods and services for the Judiciary and the Administrative Office of the Courts

FY 10-11	FY 11-12
9	9

HUMAN RESOURCES**

- Oversees the Circuit's personnel related activities including employee relations, recruiting, employee benefits, payroll, attendance, training, and the Office of Americans with Disabilities Act (ADA) Coordination

FY 10-11	FY 11-12
3	3

COURT TECHNOLOGY (CITeS)**

- Directs all research and systems analyses, supports all PC and mainframe users Circuit-wide and supports telecommunications services

FY 10-11	FY 11-12
30	31

COURT OPERATIONS**

- Directs the operation and case flow management of the Circuit and County Courts and associated court services programs; and coordinates facilities planning, security, and court activities with the Judiciary, Clerk of Courts, State Attorney, Public Defender, and other justice agencies

FY 10-11	FY 11-12
210	210

STATE ATTORNEY'S OFFICE**

- Responsible for prosecuting or defending all suits, applications, or mediations on behalf of the State

FY 10-11	FY 11-12
12	12

PUBLIC DEFENDER'S OFFICE***

- Represents any indigent defendant charged with a felony or misdemeanor punishable by imprisonment

FY 10-11	FY 11-12
0	0

*** Positions fully funded by the State of Florida**
**** Positions fully funded from County fees, fines, and service charges**
***** Positions partially funded from County reimbursements**

JUVENILE SERVICES

OFFICE OF THE DIRECTOR

- Provides overall policy, strategy and direction for the Department in order to serve arrested and at-risk juveniles and their families

FY 10-11	FY 11-12
11	2

CARE AND CUSTODY

- Provides centralized booking services and security; assessment of substance abuse, family, and mental health issues; and training of staff

FY 10-11	FY 11-12
41	36

CLINICAL ASSESSMENT AND DIVERSION SERVICES

- Provides assessment and diversion services for juvenile offenders and at-risk youth in the community

FY 10-11	FY 11-12
47	45

OPERATIONAL SUPPORT

- Provides centralized operational support to the department, including fiscal management, facilities management, and records services

FY 10-11	FY 11-12
1	7

COMMUNITY SERVICES

- Provides public policy recommendations based on data analysis; provides outreach and violence intervention services to at-risk communities

FY 10-11	FY 11-12
0	6

GUARDIAN AD LITEM

- Protects the rights of children involved in court proceedings and advocates for their best interest

FY 10-11	FY 11-12
7	7

Attachment B

LIBRARY

OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental operations and management

FY 10-11	FY 11-12
3	3

ADMINISTRATION

- Oversees implementation of departmental policy and manages the departmental budget

FY 10-11	FY 11-12
14	14

SUPPORT SERVICES

- Processes financial transactions and personnel actions; oversees the Library's capital expansion plan; develops and prints educational and promotional materials for the Library System; manages maintenance security, fleet services, and human resources throughout the system

FY 10-11	FY 11-12
68	48

OUTREACH SERVICES

- Develops and implements special events and programs for targeted populations, such as children or patrons with difficulty accessing services at branches

FY 10-11	FY 11-12
30	24

PUBLIC SERVICE

- Provides informational and lending services to users of branch and regional facilities, programs and events to encourage literacy, library usage, and life-long learning; formulates and administers the Collection Development Policy and Materials Budget Plan for the Library System; coordinates all library automation efforts and online services, including short- and long-term technical planning, e-government, web portal initiatives, network infrastructure, network security, and all central site and remote computer equipment and applications, for staff and the general public

FY 10-11	FY 11-12
506	377

MANAGEMENT AND BUDGET

DIRECTOR'S OFFICE

- Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and reviews, coordinates, and implements policy enacted by the Board of County Commissioners (BCC) and County Executive Office

FY 10-11	FY 11-12
7	6

MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS

- Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance measurement

FY 10-11	FY 11-12
8	6

MANAGEMENT AND BUDGET

- Ensures the financial viability of the County through sound financial management policies

FY 10-11	FY 11-12
16	13

COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES

- Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/incorporation efforts

FY 10-11	FY 11-12
3	3

OFFICE OF THE MAYOR

OFFICE OF THE MAYOR

- Serves as the elected head of County government, promotes effective government, and determines policy direction to meet community needs; responsible for the management of all administrative departments and for carrying out policies adopted by the Board of County Commissioners

FY 10-11	FY 11-12
55	44

COUNTY DEPARTMENTS

MEDICAL EXAMINER

OFFICE OF THE CHIEF MEDICAL EXAMINER

- Formulates departmental policies and provides overall direction and coordination to all bureaus; schedules appointments, court appearances, depositions, and speaking engagements

FY 10-11	FY 11-12
9	9

DEATH INVESTIGATION

- Provides statutorily mandated medicolegal death investigative services for the residents of Miami-Dade County; combines the efforts of legal and law enforcement investigations with those of medicine and science to ascertain the facts surrounding deaths, particularly the cause and manner of death, as defined in the Florida Statutes, Chapter 406

FY 10-11	FY 11-12
59	61

PUBLIC INTERMENT PROGRAM

- Supervises indigent body disposal program; ensures maintenance of County cemeteries; schedules and coordinates bureau activity with funeral homes and crematoriums

FY 10-11	FY 11-12
1	1

Attachment B

METROPOLITAN PLANNING ORGANIZATION

METROPOLITAN PLANNING ORGANIZATION

- Provides overall direction to Departmental operations; administers and coordinates the MPO program

FY 10-11	FY 11-12
17	16

MIAMI-DADE ECONOMIC ADVOCACY TRUST

OFFICE OF THE PRESIDENT/CHIEF EXECUTIVE OFFICER

- Oversees programs, special initiatives, and advocacy activities, that address disparities that exist for Black residents in the areas of housing, economic development, and criminal justice

FY 10-11	FY 11-12
3	3

ADMINISTRATION

- Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions

FY 10-11	FY 11-12
3	3

ECONOMIC DEVELOPMENT

- Promotes economic development in the Black community for business expansion, job creation, and business relocations through advertising, promoting activities and other sales and marketing techniques; and provides support for the Urban Economic Revitalization Task Force (UERTF) Board

FY 10-11	FY 11-12
1	1

TEEN COURT

- Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders

FY 10-11	FY 11-12
14	14

HOUSING ASSISTANCE PROGRAM

- Provides technical and financial assistance to provide homeownership opportunities to low- to moderate-income families

FY 10-11	FY 11-12
3	3

PARK AND RECREATION

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and serves on the board of the Parks Foundation, the Miami-Dade Sports Commission, and the Zoo Oversight Board

FY 10-11	FY 11-12
10	9

ADMINISTRATION

- Provides business support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

FY 10-11	FY 11-12
52	53

ARTS AND CULTURE

- Manages and operates the Joseph Caleb and Miami-Dade County auditoriums, African Heritage Cultural Arts Center, and the Women's Park; provides a variety of cultural arts programs including instrumental and choral music, dance, drama, manual arts and puppetry

FY 10-11	FY 11-12
13	15

DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

FY 10-11	FY 11-12
31	27

GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

FY 10-11	FY 11-12
38	38

MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

FY 10-11	FY 11-12
20	20

POOLS

- Operates and maintains 13 pools; provides support to public swim patrons and group rentals

FY 10-11	FY 11-12
6	5

PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

FY 10-11	FY 11-12
190	190

PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

FY 10-11	FY 11-12
19	19

PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

FY 10-11	FY 11-12
84	77

GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

FY 10-11	FY 11-12
201	201

FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

FY 10-11	FY 11-12
82	82

SPECIAL TAX DISTRICT

- Provides multi-purpose services to established Special Tax Districts; services include landscape maintenance, tree trimming, lake maintenance, fountain maintenance, irrigation, etc.

FY 10-11	FY 11-12
80	80

MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

FY 10-11	FY 11-12
177	186

PLANNING AND ZONING

Attachment B

OFFICE OF THE DIRECTOR AND ADMINISTRATION

- Provides overall direction to departmental operations and is responsible for preparing and implementing the Comprehensive Development Master Plan (CDMP) and zoning laws of Miami-Dade County; and provides information technology, geographic information, personnel, accounting, budgeting, and procurement services

FY 10-11	FY 11-12
16	16

PLANNING

- Manages the preparation, update, and interpretation of the CDMP; prepares population projections and economic, demographic, and growth alternatives for Miami-Dade County and conducts collaborative long- and short-range planning programs

FY 10-11	FY 11-12
44	41

AGENDA COORDINATION/COMMUNITY ZONING APPEALS BOARDS

- Manages the preparation, legal review, and certification of documents related to planning, zoning and development, and legislation, and Development of Regional Impact (DRI) development orders; provides support to Development Impact Committee (DIC) Executive Council and the Community Zoning Appeals Boards

FY 10-11	FY 11-12
5	5

OFFICE OF HISTORIC PRESERVATION AND ARCHAEOLOGICAL RESOURCES

- Coordinates countywide historic preservation activities and carries out requirements of Miami-Dade County's Historic Preservation ordinance; designates historic and archaeological sites; reviews proposed alterations, tax abatement, and other financial incentive applications for designated properties

FY 10-11	FY 11-12
3	3

ZONING

- Ensures all commercial, office, residential, industrial and agricultural development approvals conform to all the land use regulations in accordance with Chapter 33 of the Code of Miami-Dade County including the processing of Impact Fees

FY 10-11	FY 11-12
42	41

OFFICE OF COUNTYWIDE HEALTHCARE PLANNING

- Responsible for overall leadership of the County's health services research and plan development; represents the County on key health systems planning initiatives; guides the identification and adaptation of best practice models and develops new approaches to enhance county health systems, residents' health and access to care; develops legislation and regulations affecting health and facilitates community health system reform

FY 10-11	FY 11-12
5	5

MIAMI-DADE POLICE

Attachment B

OFFICE OF THE DIRECTOR/ADMINISTRATION

- Provides management direction and administration for departmental operations, provides legal counsel

FY 10-11	FY 11-12
41	37

SUPPORT SERVICES

- Provides communications and 911; oversees central records and property and evidence bureaus; responsible for budget, finance, procurement, personnel, grants, legislative coordination, and coordination of training activities; responsible for information systems, fleet, and facilities management; conducts false alarm investigations; responsible for Headquarters security; provides psychological services for employees; disseminates information to the media and the public; provides court security and serves writs; responsible for the drug abuse resistance education (DARE), police athletic league (PAL), and other student programs; manages the school crossing guards program

FY 10-11	FY 11-12
1,055	897

POLICE SERVICES

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; manages contracted police services with municipalities; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response

FY 10-11	FY 11-12
2,210	2,135

INVESTIGATIVE SERVICES

- Provides centralized specialized criminal investigation of robberies, homicides, and sexual, domestic, and economic crimes; responsible for professional compliance and investigation of complaints about departmental employees; conducts public corruption investigations; responsible for homeland security; collects and disseminates criminal intelligence; conducts strategic and specialized investigations; conducts crime scene investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants

FY 10-11	FY 11-12
1,067	1,052

PORT OF MIAMI

Attachment B

OFFICE OF THE DIRECTOR

- Formulates departmental policies and procedures and provides overall direction and coordination for all divisions

FY 10-11	FY 11-12
4	4

DEPUTY PORT DIRECTOR

- Responsible for day-to-day operations

FY 10-11	FY 11-12
17	14

SAFETY & SECURITY

- Responsible for the overall security planning and enforcement for the POM at the federal, state, and local levels; and operates POM badging and identification functions

FY 10-11	FY 11-12
142	137

CAPITAL DEVELOPMENT

- Develops and implements all capital related items required by the POM and performs administrative functions to include procurement and management of technology systems

FY 10-11	FY 11-12
52	31

MARITIME SERVICES

- Responsible for cargo and cruise ship operations and associated berthing and terminal management functions

FY 10-11	FY 11-12
167	156

BUSINESS INITIATIVES

- Responsible for Port trade development, advertising, and tariff development

FY 10-11	FY 11-12
7	7

FINANCE

- Responsible for all accounting activities, including cost accounting, reconciliation, accounts payable, financial statements, credit/collection, and billing

FY 10-11	FY 11-12
28	28

PROCUREMENT MANAGEMENT

Attachment B

OFFICE OF THE DIRECTOR

- Provides executive direction and management of the daily operations of the Department; establishes departmental policy, develops and improves countywide procurement policies and procedures and serves as a strategic purchasing partner between departments and vendors

FY 10-11	FY 11-12
5	5

ADMINISTRATIVE AND FISCAL

- Responsible for departmental budget, finance, purchasing, information technology, strategic planning and reporting, and human resources; administers the County's User Access Program (UAP)

FY 10-11	FY 11-12
10	9

VENDOR SERVICES

- Manages vendor registration and outreach, Architectural & Engineering (A&E) technical certification, prequalification of firms for A&E services and the Miscellaneous Construction Contract Program (MCC), and coordinates vendor information Countywide

FY 10-11	FY 11-12
10	10

PURCHASING

- Manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments, including Countywide IT procurements

FY 10-11	FY 11-12
67	67

OFFICE OF THE PROPERTY APPRAISER

Attachment B

OFFICE OF THE PROPERTY APPRAISER*

- Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR) parameters; and acts as liaison with taxing authorities, municipalities, and DOR

FY 10-11	FY 11-12
13	14

PUBLIC SERVICE

- Disseminates property assessment information using the Office's website, office counter assistance, e-mail, public presentations through various media, and the 311 Answer Center

FY 11-12	FY 11-12
14	14

INFORMATION SERVICES

- Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office

FY 10-11	FY 11-12
18	20

EXEMPTIONS

- Receives, verifies, and qualifies or disqualifies all applications for statutory exemptions and performs investigations on potentially illegal exemptions

FY 10-11	FY 11-12
25	25

PERSONAL PROPERTY

- Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process

FY 10-11	FY 11-12
43	40

VALUE ADJUSTMENT BOARD APPEALS AND LEGAL

- Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court

FY 10-11	FY 11-12
81	83

REAL ESTATE

- Gathers and evaluates data regarding all real property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process

FY 10-11	FY 11-12
177	175

* Administrative Services positions are reflected within the Office of the Property Appraiser

Attachment B

Miami-Dade Public Housing Agency

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides direction, communication, and coordination of federal and local housing programs to assist extremely low- to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public and private stakeholders to ensure attainment of MDPHA's goals and objectives

FY 10-11	FY 11-12
32	33

ADMINISTRATION

- Conducts audits for compliance with US HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, and investigations regarding fair housing complaints; and handles reasonable accommodation requests for tenants and applicants

FY 10-11	FY 11-12
33	32

FINANCE AND ACCOUNTING

- Provides financial support to the Agency and ensures that federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, and revenue management

FY 10-11	FY 11-12
34	30

CONTRACT ADMINISTRATION

- Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; and monitors the private contractor for the Housing Choice Voucher Program

FY 10-11	FY 11-12
17	18

FACILITIES AND DEVELOPMENT

- Manages the overall capital improvement and development of quality housing projects, including the HOPE VI revitalization project, American Recovery and Reinvestment Act (ARRA) projects, and Building Better Community General Obligation Bond projects

FY 10-11	FY 11-12
10	13

ASSET MANAGEMENT

- Provides decent, safe, affordable housing for the MDPHA residents; manages the public housing portfolio, which includes over 9,000 units of housing; administers the Substantial Rehabilitation and the New Construction programs

FY 10-11	FY 11-12
275	275

Public Works

Attachment B

OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for operations and legislative coordination

FY 10-11	FY 11-12
10	9

TRAFFIC SIGNALS AND SIGNS

- Provides installation, maintenance, and repair of traffic related signs, traffic and pedestrian signals, and school flashers and signs countywide

FY 10-11	FY 11-12
115	107

TRAFFIC ENGINEERING

- Administers traffic engineering functions for the County

FY 10-11	FY 11-12
38	35

HIGHWAY AND ENGINEERING

- Administers and coordinates all consultant design contracts for major highway and bridge improvements

FY 10-11	FY 11-12
21	24

ROAD AND BRIDGE MAINTENANCE

- Provides overall road and bridge maintenance, including Neighborhood Enhancement Action Teams (NEAT)

FY 10-11	FY 11-12
93	91

RIGHT OF WAY

- Administers land acquisition services

FY 10-11	FY 11-12
69	66

RIGHT-OF-WAY ASSETS AND AESTHETICS MANAGEMENT AND MOSQUITO CONTROL

- Manages roadside and median maintenance, as well as tree health and fertilization, and administers the County mosquito control program

FY 10-11	FY 11-12
50	49

CAUSEWAYS

- Manages the Venetian and Rickenbacker Causeway system

FY 10-11	FY 11-12
65	64

STORMWATER UTILITY CANALS AND DRAINS

- Provides countywide chemical and mechanical cleaning and overall maintenance of the secondary canal system

FY 10-11	FY 11-12
152	148

CONSTRUCTION

- Provides engineering technical support to other divisions within Public Works as well as other County departments

FY 10-11	FY 11-12
131	106

ADMINISTRATION

- Manages finance and budget; provides personnel and central services; and administers the Department's information technology systems

FY 10-11	FY 11-12
33	33

PEOPLE'S TRANSPORTATION PLAN (PTP)

- Plans and coordinates all PTP related functions within the Department

FY 10-11	FY 11-12
56	52

LAND DEVELOPMENT

- Reviews and processes tentative and final plans for subdivisions and improvements on public right-of-way properties

FY 10-11	FY 11-12
9	5

BBC GOB PROGRAM

- Directs activities related to the Building Better Communities General Obligation Bond (BBC GOB) program

FY 10-11	FY 11-12
9	8

SPECIAL TAXING DISTRICTS ADMINISTRATION

- Creates special taxing districts for street lighting, security, and landscape beautification

FY 10-11	FY 11-12
26	26

Attachment B

SMALL BUSINESS DEVELOPMENT

OFFICE OF THE DIRECTOR

- Provides departmental policy and direction; coordinates the County's selection committee process; and provides staff support for the Living Wage Commission, Small Business Enterprise (SBE) and Community Small Business Enterprise (CSBE) Advisory Boards

FY 10-11	FY 11-12
3	3

BUSINESS OPPORTUNITY SERVICES

- Analyzes construction, architecture and engineering, goods and services projects for small business program and workforce goals; analyzes bid/proposal documents; disseminates program requirements at pre-bid and pre-proposal conferences; reviews projects to identify opportunities for small business enterprise participation; coordinates and administers the County's debarment process; conducts compliance and administrative appeals, administers the County's Anti-Discrimination ordinance to prevent discrimination in contracting, procurement, bonding, and the financial services industries; administers bonding and financial assistance, management, and technical assistance programs; monitors and reports Countywide usage of Micro-Entrprises; supports Review Committee

FY 10-11	FY 11-12
21	19

ADMINISTRATION AND FINANCIAL MANAGEMENT

- Coordinates departmental budget, personnel, procurement, accounting, inventory control, telecommunications, and management information services; provides quarterly, annual, and ad hoc reports; tracks and monitors all County change orders in accordance with Resolution R-754-97; coordinates departmental in-service training and special assignments

FY 10-11	FY 11-12
4	3

CONTRACT MONITORING AND COMPLIANCE

- Administers and enforces Responsible Wages and Benefits and Living Wage ordinance requirements; administers and enforces compliance with small business programs; coordinates and mediates dispute resolutions for small businesses; conducts comprehensive compliance reviews; coordinates the update and dissemination of trade union wage schedules for all County-funded construction projects; disseminates program requirements at pre-bid and pre-construction meetings

FY 10-11	FY 11-12
8	8

SOLID WASTE MANAGEMENT

Attachment B

OFFICE OF THE DIRECTOR

- Formulates departmental policy and provides overall direction and coordination of departmental operations and management

FY 10-11	FY 11-12
8	7

COLLECTION OPERATIONS

- Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal

FY 10-11	FY 11-12
575	583

DISPOSAL OPERATIONS

- Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill

FY 10-11	FY 11-12
273	272

ADMINISTRATION

- Implements departmental policy and provides overall direction on personnel, finance, budget, planning, procurement, information systems, media, outreach, and customer service department-wide; administers the curbside recycling program

FY 10-11	FY 11-12
97	91

ENVIRONMENTAL AND TECHNICAL SERVICES

- Maintains capital infrastructure, environmental compliance, fleet, landfills, and the Resources Recovery contract

FY 10-11	FY 11-12
44	44

Attachment B

OFFICE OF SUSTAINABILITY

OFFICE OF SUSTAINABILITY

- Coordinates and formulates goals, policies, and initiatives for the County's sustainability, energy, and climate programs

FY 10-11	FY 11-12
6	5

Attachment B

MIAMI DADE TRANSIT DEPARTMENT

OFFICE OF THE DIRECTOR

- Implements policy and establishes direction for all aspects of the organization

FY 10-11	FY 11-12
10	9

OPERATIONAL SUPPORT

- Provides administrative and logistical support for department operations
- Administers customer service functions for citizens that use public transportation services

FY 10-11	FY 11-12
495	497

METROBUS

- Manages operations and maintenance for bus service

FY 10-11	FY 11-12
2,019	2,017

METROMOVER

- Administers Metromover service throughout the Downtown perimeter

FY 10-11	FY 11-12
69	69

METRORAIL

- Manages rail maintenance and operations along 24.6 mile corridor

FY 10-11	FY 11-12
426	472

PARATRANSIT

- Provides administrative support for Special Transportation Services (STS)

FY 10-11	FY 11-12
30	34

ENGINEERING

- Provides project management for capital improvement program and performs transportation system analysis

FY 10-11	FY 11-12
150	137

VIZCAYA MUSEUM AND GARDENS

Attachment B

DIRECTOR

- Establishes and implements departmental policy in conjunction with Vizcaya Museum and Gardens Trust (VMGT); provides management direction and administration to museum operations

FY 10-11	FY 11-12
6	6

FINANCE AND ADMINISTRATION

- Manages financial, budgetary, and procurement activities; manages facilities, garden and grounds maintenance, and security services

FY 10-11	FY 11-12
30	30

LEARNING

- Oversees interpretive efforts for the public including developing and coordinating programs, materials and tours for visitors of all ages; recruiting, training, and managing volunteer guides and school program guides; and developing collaborative partnerships with other County and local organizations

FY 10-11	FY 11-12
3	3

ADVANCEMENT

- Responsible for Museum-sponsored fundraising efforts; works closely with staff, volunteers, and the Vizcayans; manages the Museum's marketing and facilities rental programs

FY 10-11	FY 11-12
4	4

COLLECTIONS & CURATORIAL AFFAIRS

- Responsible for care of historic artifacts and architectural features in buildings and on grounds; manages and tracks collections; oversees Contemporary Arts Project installations, research and interpretation of collections; manages and maintains archives; oversees restoration treatment of historic artifacts and architectural elements

FY 10-11	FY 11-12
4	4

Attachment B

WATER AND SEWER

OFFICE OF THE DIRECTOR

- Formulates and establishes departmental policy and directs overall operations

FY 10-11	FY 11-12
39	40

WASTEWATER COLLECTION AND TREATMENT

- Operates and maintains the wastewater treatment plants and pump stations

FY 10-11	FY 11-12
894	890

WATER PRODUCTION AND DISTRIBUTION

- Operates and maintains the water treatment plants and water pumping stations

FY 10-11	FY 11-12
677	675

SUPPORT SERVICES AND MAINTENANCE

- Oversees department-wide personnel, information technology, security, contract management, and budget coordination

FY 10-11	FY 11-12
321	334

ENGINEERING AND CONSTRUCTION

- Directs design activities and coordinates construction activities

FY 10-11	FY 11-12
232	224

FINANCE AND CUSTOMER SERVICE

- Directs the financial and customer service functions, including the communication center

FY 10-11	FY 11-12
415	417

REGULATORY COMPLIANCE, QUALITY ASSURANCE AND PRIORITY CAPITAL PROJECTS

- Plans water and wastewater system to comply with State and Federal agreements, and provides quality assurance for the Department's Capital Improvement Plan

FY 10-11	FY 11-12
46	44

Attachment C

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Abilities, Inc. of Florida	Successful Transitions	Children & Adults with Disabilities	$ 296,350	$ -	$ 168,919	$ 168,919	$ -	$ -
Abstinence Between Strong Teens International, Inc.	Closing the Gap	Children, Youth, & Families	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Abstinence Between Strong Teens International, Inc.	Closing the Gap	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Abundant Living Citi Church, Inc.	Citi Resource Center	Basic Needs	$ 135,922	$ -	$ 45,883	$ 45,883	$ -	$ -
Abundant Living Citi Church, Inc.	180 Youth Program	Children, Youth, & Families	$ 75,837	$ -	$ -	$ -	$ -	$ -
Abundant Living Citi Church, Inc.	P.H.R.E.S.H.!	Children, Youth, & Families	$ 102,079	$ -	$ -	$ -	$ -	$ -
Abundant Living Citi Church, Inc.	City Learning Center	Workforce Development	$ 38,782	$ -	$ 14,930	$ 7,465	$ -	$ -
Abundant Living City Church, Inc.	Citi Bistro	Workforce Development	$ 92,906	$ -	$ -	$ -	$ -	$ -
Action Community Center, Inc.	Transportation Services for Elderly and Handicapped	Elder Needs	$ 40,000	$ 39,200	$ -	$ -	$ 39,200	$ 39,200
Adgam, Inc.	Parenting Services/ Child Neglect	Children, Youth, & Families	$ 50,000	$ -	$ -	$ -	$ -	$ -
Adgam, Inc.	Substance Abuse Prevention & Intervention	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Adgam, Inc.	Family Empowerment Program	Criminal Justice	$ 136,800	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Adgam, Inc.	SAMS	Criminal Justice	$ 225,000	$ -	$ -	$ -	$ -	$ -
Adgam, Inc.	HIV/AIDS Prevention	Health	$ 58,000	$ 14,875	$ -	$ -	$ 7,438	$ 7,438
Adgam, Inc.	HIV/AIDS Risk Reduction	Health	$ -	$ 26,775	$ -	$ -	$ 13,388	$ 13,388
Adgam, Inc.	Access to Academic & Vocational Training	Immigrants/New Entrants	$ 53,000	$ -	$ -	$ -	$ -	$ -
Adgam, Inc.	HIV/AIDS Risk Reduction	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Adgam, Inc.	Substance Abuse Prevention & Intervention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Adults Mankind Organization, Inc.	Youth CAP	Children, Youth, & Families	$ 86,670	$ 163,625	$ -	$ -	$ 163,625	$ 163,625
Adults Mankind Organization, Inc.	RET Resource Room	Immigrants/New Entrants	$ 43,766	$ 8,925	$ -	$ -	$ 4,463	$ 4,463
Adults Mankind Organization, Inc.	Employment Services	Workforce Development	$ 384,564	$ 89,250	$ -	$ -	$ 44,625	$ 44,625
AID AMERICA, Inc.	"Think Life" Day Training Program	Children & Adults with Disabilities	$ 333,498	$ -	$ -	$ -	$ -	$ -
AIDS Healthcare Foundation	Men's Wellness Center	Health	$ 13,868	$ -	$ -	$ -	$ -	$ -
AIDS Healthcare Foundation	Mobile Testing Unit	Health	$ 85,423	$ -	$ 41,003	$ 20,502	$ -	$ -
AIDS Healthcare Foundation	Out of the Closet Storefront Testing Site	Health	$ 89,469	$ -	$ -	$ -	$ -	$ -
ALERT Health, Inc.	Preventive Health Home	Health	$ 410,514	$ -	$ -	$ -	$ -	$ -
Alhambra Heights Residential Force Inc.	School Readiness, Academic Performance Improvement Services	Children, Youth, & Families	$ 130,720	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Alhambra Heights Residential Force, Inc.	Summer Program	Children, Youth, & Families	$ 72,000	$ -	$ -	$ -	$ -	$ -
Allapattah Community Action, Inc.	Congregate Meals	Elder Needs	$ 42,500	$ 51,000	$ 27,119	$ 27,119	$ 51,000	$ 51,000
Allapattah Community Action, Inc.	Homebound Meals	Elder Needs	$ 51,000	$ 42,500	$ -	$ -	$ 42,500	$ 42,500
Alliance for Aging, Inc.	Local Funding Match	Elder Needs	$ -	$ 167,344	$ -	$ -	$ 167,344	$ 167,344
Alliance for Musical Arts Productions, Inc.	Family Initiative	Children, Youth, & Families	$ 162,000	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Alzheimer's Disease and Related Disorder Association, Southeast Florida Chapter, Inc.	2011 Regional Education Conference to Educate the Community on Dementia, Specific Health Literacy and How to Access Dementia Specific Services	Health	$ 25,000	$ -	$ -	$ -	$ -	$ -
American Children's Orchestras for Peace, Inc.	American Children's Orchestras	Children, Youth, & Families	$ 344,845	$ -	$ -	$ -	$ -	$ -
American Diabetes Association	Live Empowered	Health	$ 45,000	$ -	$ -	$ -	$ -	$ -
American Diabetes Association	Por Tu Familia	Health	$ 44,000	$ -	$ -	$ -	$ -	$ -
American Diabetes Association	Stop Diabetes	Other	$ 103,750	$ -	$ -	$ -	$ -	$ -
American Fraternity Inc.	Helping Hands	Basic Needs	$ 250,000	$ -	$ 84,392	$ 84,392	$ -	$ -
American Fraternity Inc.	Building A Bright Future	Children, Youth, & Families	$ 80,000	$ -	$ -	$ -	$ -	$ -
American Fraternity Inc.	Immigration Services	Immigrants/New Entrants	$ 120,000	$ 48,475	$ -	$ -	$ 24,238	$ 24,238
American Fraternity Inc.	Social Services for the Immigration Services	Immigrants/New Entrants	$ -	$ 31,500	$ -	$ -	$ 15,750	$ 15,750
American Fraternity Inc.	Social Services for the Immigration Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
American Red Cross Greater Miami & The Keys	Emergency Services	Basic Needs	$ -	$ -	$ -	$ -	$ -	$ 148,750
American Red Cross Greater Miami & The Keys	Emergency Services	Other	$ 250,000	$ 148,750	$ 23,498	$ 11,749	$ -	$ -
Amigos Together For Kids, Inc. DBA Amigos For Kids	Amigos For Kids Out of School Program	Children, Youth, & Families	$ 286,747	$ 52,500	$ 90,421	$ 90,421	$ 52,500	$ 52,500
Amigos Together For Kids, Inc. DBA Amigos For Kids	Amigos Strengthens Families and Communities	Other	$ 155,185	$ -	$ 23,498	$ 11,749	$ -	$ -
Antioch Carol City Community Development Corp.	Antioch Summer Camp / After-care	Children, Youth, & Families	$ 174,894	$ -	$ -	$ -	$ -	$ -
Art Works For Us, Inc.	Therapeutic Dance and Music Program	Children, Youth, & Families	$ 10,000	$ 5,250	$ -	$ -	$ 5,250	$ 5,250
Artz-N-The Hood, Inc.	Kidz @ Play Art Education Program	Children, Youth, & Families	$ 14,797	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Ascension Community Development Corporation, Inc.	Fathers and Mothers Inspiring Leading Youth (FAMILY)	Children, Youth, & Families	$ 54,500	$ -	$ -	$ -	$ -	$ -
Ascension Community Development Corporation, Inc.	Elder Home Repair	Elder Needs	$ 141,431	$ -	$ -	$ -	$ -	$ -
Ascension Community Development Corporation, Inc.	Ascension Health Education Leadership Program (Ascension HELP)	Health	$ 108,264	$ -	$ -	$ -	$ -	$ -
Aspira of Florida, Inc.	Academic Support	Children, Youth, & Families	$ -	$ 47,600	$ -	$ -	$ 47,600	$ 47,600
Aspira of Florida, Inc.	Parent Child Literacy Intervention Program (PCLIP)	Children, Youth, & Families	$ -	$ 38,675	$ -	$ -	$ 19,338	$ 38,675
Aspira of Florida, Inc.	Stay in School Program	Children, Youth, & Families	$ -	$ 46,113	$ -	$ -	$ 46,113	$ 46,113
Aspira of Florida, Inc.	Youth Sanctuary Program	Children, Youth, & Families	$ 220,251	$ -	$ 70,234	$ 70,234	$ -	$ -
Aspira of Florida, Inc.	Crime Prevention Program	Criminal Justice	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Aspira of Florida, Inc.	Neighborhood Empowerment Program	Criminal Justice	$ -	$ 50,575	$ -	$ -	$ 50,575	$ 50,575
Aspira of Florida, Inc.	SAMS	Criminal Justice	$ 60,000	$ -	$ 50,000	$ 50,000	$ -	$ -
Aspira of Florida, Inc.	Youth Sanctuary Program	Criminal Justice	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Aspira of Florida, Inc.	Parent Child Literacy Intervention Program (PCLIP)	Immigrants/New Entrants	$ 77,741	$ -	$ 57,917	$ 28,959	$ -	$ -
Aspira of Florida, Inc.	Academic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Aspira of Florida, Inc.	Crime Prevention Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Aspira of Florida, Inc.	Neighborhood Empowerment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -

FY 2011-12 CBO Continuation Funding By Name

					RFP		Continuation Funding	
NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Aspira of Florida, Inc.	Stay in School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Association for Retarded Citizens, The South Florida, Inc.	Project Find	Children & Adults with Disabilities	$ -	$ 23,800	$ -	$ -	$ 23,800	$ 23,800
Association for Retarded Citizens, The South Florida, Inc.	Project Find	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Ayuda Battered Women Resource Center, Inc.	Ayuda Resource Center (ARC)	Special Needs	$ 386,614	$ -	$ -	$ -	$ -	$ -
Ayuda, Inc.	Making Parenting a Pleasure	Children, Youth, & Families	$ 261,556	$ 24,395	$ 82,774	$ 82,774	$ 24,395	$ 24,395
Ayuda, Inc.	Family Empowerment Program	Criminal Justice	$ 360,000	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Ayuda, Inc.	Home-based Services For the Frail Elderly	Elder Needs	$ 306,629	$ 42,500	$ -	$ -	$ 42,500	$ 42,500
Barry University, Inc.	Cross Training for Providers (Elder Needs)	Elder Needs	$ 63,176	$ 59,500	$ 40,290	$ 40,290	$ 59,500	$ 59,500
Barry University, Inc.	Barry University Social & Economic Development	Other	$ 153,356	$ 59,500	$ -	$ -	$ 29,750	$ 29,750
Barry University, Inc.	Cross Training for Providers	Special Needs	$ 63,176	$ 41,650	$ 60,017	$ 30,009	$ 20,825	$ 20,825
Bayview Center for Mental Health, Inc.	Food Service and Word Processing Program	Children & Adults with Disabilities	$ -	$ 17,850	$ -	$ -	$ 17,850	$ 17,850
Bayview Center for Mental Health, Inc.	Food Service and Word Processing Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Belafonte Tacolcy Center, Inc.	FAST (Families Against Suspension Termination) and Freedom School	Children, Youth, & Families	$ 50,000	$ 41,965	$ 18,548	$ 18,548	$ 41,965	$ 41,965
Bertha Abess Children's Center, Inc.	With It Project	Children & Adults with Disabilities	$ -	$ 46,410	$ -	$ -	$ 46,410	$ 46,410
Bertha Abess Children's Center, Inc.	With It Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Best Buddies International, Inc.	Friendship Program for Adults and Youth with Dev. Disabilities	Children & Adults with Disabilities	$ 103,666	$ 100,100	$ 62,200	$ 62,200	$ 100,100	$ 100,100
Beta Tau Zeta Royal Association, Inc.	ROYAL After School Tutoring	Children, Youth, & Families	$ 99,366	$ 45,850	$ -	$ -	$ 45,850	$ 45,850
Bethel Family Enrichment Center	Bethel Intergenerational Strengthening Families Intervention	Children, Youth, & Families	$ 250,000	$ -	$ -	$ -	$ -	$ -
Bethel Family Enrichment Center	Bethel Intergenerational Strengthening Families (Elder Needs) Intervention	Elder Needs	$ 100,000	$ -	$ -	$ -	$ -	$ -
Better Way of Miami	Assistance with Identification and Personal Documents	Special Needs	$ 8,000	$ -	$ -	$ -	$ -	$ -
Better Way of Miami	Workforce Development	Workforce Development	$ 100,000	$ 46,827	$ -	$ -	$ 23,414	$ 23,414
Bezerra de Menezes Kardecian Spiritist Association, Inc.	Food Pantry	Basic Needs	$ 30,000	$ -	$ 10,127	$ 10,127	$ -	$ -
Bezerra de Menezes Kardecian Spiritist Association, Inc.	Caravan of Love	Elder Needs	$ 30,000	$ -	$ -	$ -	$ -	$ -
Big Brothers Big Sisters of Greater Miami	Bigs in Schools/Sites (BISS)	Children, Youth, & Families	$ 150,516	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Big Brothers Big Sisters of Greater Miami	Group Mentoring	Children, Youth, & Families	$ 100,398	$ -	$ 33,848	$ 33,848	$ -	$ -
Big Brothers Big Sisters of Greater Miami	School-to-Work-"The Perfect 10"	Workforce Development	$ 150,481	$ -	$ 51,113	$ 25,557	$ -	$ -
Black Door Dance Ensemble, Inc.	Programmatic Support-Dance Workshop	Children, Youth, & Families	$ -	$ 2,433	$ -	$ -	$ 2,433	$ 2,433
Black Door Dance Ensemble, Inc.	Programmatic Support-Dance Workshop	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Borinquen Health Care Center, Inc.	The Health Connection	Health	$ 179,201	$ 82,250	$ 86,017	$ 43,009	$ 41,125	$ 41,125
Boys & Girls Clubs of Miami Dade, Inc.	Out-of-School Programs	Children, Youth, & Families	$ 230,000	$ 139,650	$ 73,194	$ 73,194	$ 139,650	$ 139,650
* Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	Criminal Justice	$ -	$ 11,900	$ -	$ -	$ 11,900	
Brownsville Community Development Corporation	Criminal Justice - Delinquency Prevention Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Brownsville Community Development Corporation	Housing Counseling Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
* Brownsville Community Development Corporation	Housing Counseling Program	Special Needs	$ -	$ 28,000	$ -	$ -	$ 14,000	$ -
Bunche Park Sports & Community Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 4,200	$ -	$ -	$ 4,200	$ 4,200
Bunche Park Sports & Community Club, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Camille & Sulette Merilus Foundation for Haiti Development Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 60,760	$ 8,925	$ -	$ -	$ 8,925	$ 8,925
Camillus Health Concern, Inc.	Patient Navigator Program	Health	$ 47,527	$ -	$ 22,813	$ 11,407	$ -	$ -
Camillus House, Inc.	Camillus House Education Empowerment Resources (CHEER)	Children, Youth, & Families	$ 80,049	$ -	$ 27,670	$ 27,670	$ -	$ -
Camillus House, Inc.	Case Management Program for Women	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Camillus House, Inc.	Homeless Prevention Case Management	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Camillus House, Inc.	Camillus Courtyard	Special Needs	$ 149,326	$ -	$ 141,860	$ 70,930	$ -	$ -
* Camillus House, Inc.	Case Management Program for Women	Children, Youth, & Families	$ -	$ 51,408	$ -	$ -	$ 25,704	$ 51,408
Camillus House, Inc.	Homeless Prevention Case Management	Basic Needs	$ -	$ 26,775	$ -	$ -	$ 13,388	$ 26,775
* Care Resources Group, LLC	HIV/AIDS Risk Reduction: Children, Youth, and Families	Health	$ -	$ 50,575	$ -	$ -	$ 25,288	$ -
Care Resources Group, LLC	HIV/AIDS Risk Reduction: Children, Youth, and Families	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Caring for Miami, Inc.	Project Reach	Special Needs	$ 293,866	$ -	$ 223,338	$ 111,669	$ -	$ -
* Carrfour Supporting Housing, Inc.	Rivermont	Other	$ -	$ 23,800	$ -	$ -	$ 11,900	$ 11,900
Carrfour Supporting Housing, Inc.	Del Prado	Special Needs	$ 79,449	$ -	$ 69,518	$ 34,759	$ -	$ -
Carrfour Supporting Housing, Inc.	Rivermont	Special Needs	$ 57,553	$ -	$ 50,359	$ 25,180	$ -	$ -
Carrfour Supporting Housing, Inc.	Villa Aurora	Special Needs	$ 239,660	$ -	$ 191,828	$ 95,914	$ -	$ -
Casa Valentina Inc.	Affordable Housing & Life Skills Program	Children, Youth, & Families	$ 75,000	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Centro Hispano Catolico	Children, Youth, & Families	$ 60,000	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Children's Access to Health Care	Children, Youth, & Families	$ -	$ 25,823	$ -	$ -	$ 25,823	$ 25,823
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Family Strengthening	Children, Youth, & Families	$ 120,318	$ 41,650	$ 39,895	$ 39,895	$ 41,650	$ 41,650
Catholic Charities of the Archdiocese of Miami, Inc.	Infants and Toddlers Enhancement Program	Children, Youth, & Families	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Catholic Charities of the Archdiocese of Miami, Inc.	Preschool Inclusion Enhancement Program	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Catholic Charities of the Archdiocese of Miami, Inc.	Sagrada Familia	Children, Youth, & Families	$ 60,000	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	South Dade Child Care	Children, Youth, & Families	$ 44,465	$ -	$ -	$ -	$ -	$ -

Attachment C

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP: RFP AMOUNT RECOMMENDED	RFP: Proposed FY 2011-12 by Category	Continuation Funding: PROPOSED FUNDING FY 2011-12	Continuation Funding: FUNDING AMOUNT
Catholic Charities of the Archdiocese of Miami, Inc.	Transitional Shelter Program for Homeless Families	Children, Youth, & Families	$ -	$ 23,800	$ -	$ -	$ 11,900	$ 23,800
Catholic Charities of the Archdiocese of Miami, Inc.	Services to the Elderly	Elder Needs	$ 156,350	$ 165,750	$ 99,642	$ 99,642	$ 165,750	$ 165,750
Catholic Charities of the Archdiocese of Miami, Inc.	Home Visiting Program	Health	$ 50,000	$ 44,625	$ -	$ -	$ 22,313	$ 22,313
Catholic Charities of the Archdiocese of Miami, Inc.	Haitian Guardian Program	Immigrants/New Entrants	$ 167,278	$ 35,700	$ 141,350	$ 70,675	$ 17,850	$ 17,850
Catholic Charities of the Archdiocese of Miami, Inc.	Children's Access to Health Care	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Infants and Toddlers Enhancement Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Positive Youth Development Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Preschool Inclusion Enhancement Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Transitional Shelter Program for Homeless Families	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	Positive Youth Development Program	Other	$ -	$ 26,775	$ -	$ -	$ 13,388	$ 13,388
Catholic Charities of the Archdiocese of Miami, Inc.	Emergency Services	Special Needs	$ 155,338	$ -	$ 135,921	$ 67,961	$ -	$ -
Catholic Charities of the Archdiocese of Miami, Inc.	New Life Family Center	Special Needs	$ 144,403	$ -	$ 126,353	$ 63,177	$ -	$ -
Catholic Hospice, Inc.	Caregiver Support Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Catholic Hospice, Inc.	Caregiver Support Program	Special Needs	$ -	$ 59,500	$ -	$ -	$ 29,750	$ 29,750
Catholic Legal Services,	Legal Services for Special Needs Immigrants	Immigrants/New Entrants	$ 85,000	$ -	$ 63,325	$ 31,663	$ -	$ -
Center for Family and Child Enrichment	Teen Parenting Skills and Development	Children, Youth, & Families	$ 176,714	$ -	$ -	$ -	$ -	$ -
Center for Haitian Studies, Health and Human Services, Inc.	Little Haiti/Little River	Health	$ 258,900	$ -	$ -	$ -	$ -	$ -
Center For Independent Living, Inc	DASH - Disaster and Survival Help Planning, Prep. & Supplies	Basic Needs	$ 44,485	$ -	$ 31,140	$ 31,140	$ -	$ -
Center For Independent Living, Inc	TREAD-Therapeutic Recreation & Exercise for Adults w/Disabilities	Children, Youth, & Families	$ 7,865	$ -	$ 5,756	$ 5,756	$ -	$ -
Center For Independent Living, Inc	TREAD-Therapeutic Recreation & Exercise for Adults w/Disabilities	Children, Youth, & Families	$ -	$ 5,250	$ -	$ -	$ 5,250	$ 5,250
Center For Independent Living, Inc	Workforce Development Program	Children & Adults with Disabilities	$ 323,000	$ 192,185	$ 45,831	$ 22,916	$ 96,093	$ 192,185
Center for Independent Living, Inc.	ASL Interpreter Services	Children & Adults with Disabilities	$ -	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
Center for Independent Living, Inc.	Community Awareness	Children & Adults with Disabilities	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Center for Independent Living, Inc.	Living Skills Training	Children & Adults with Disabilities	$ -	$ 29,066	$ -	$ -	$ 29,066	$ 29,066
Center for Independent Living, Inc.	On a Roll	Children & Adults with Disabilities	$ 86,555	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Center for Independent Living, Inc.	ASL Interpreter Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Center for Independent Living, Inc.	Community Awareness	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Center for Independent Living, Inc.	Living Skills Training	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Center for Independent Living, Inc.	Women with Disabilities Can't Be Beat	Special Needs	$ 50,000	$ -	$ 40,100	$ 20,050	$ -	$ -
Center of Information and Orientation, Inc	Child Abuse Prevention	Children, Youth, & Families	$ 60,980	$ -	$ 21,881	$ 21,881	$ -	$ -
Center of Information and Orientation, Inc	Social Services & Academic	Immigrants/New Entrants	$ 51,862	$ -	$ 38,637	$ 19,319	$ -	$ -
Center of Information and Orientation, Inc.	HIV/AIDS Outreach Services	Health	$ 52,850	$ -	$ 25,368	$ 12,684	$ -	$ -
Center of Information and Orientation, Inc.	Domestic Violence Prevention Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Center of Information and Orientation, Inc.	Domestic Violence Prevention Program	Special Needs	$ -	$ 12,880	$ -	$ -	$ 6,440	$ 6,440
Center of Information and Orientation, Inc.	Family Violence Prevention	Special Needs	$ 58,060	$ -	$ 44,126	$ 22,063	$ -	$ -
Center of Information and Orientation, Inc.	Employment Services	Workforce Development	$ 56,064	$ -	$ 21,831	$ 10,916	$ -	$ -
Centro de Orientacion del Inmigrante, Inc	Services to Immigrants and New Entrants who are not Currently Eligible to Receive Federally-Funded Services	Immigrants/New Entrants	$ 118,380	$ -	$ -	$ -	$ -	$ -
Centro Mater Child Care Services, Inc.	Centro Mater Child Care Services, Inc.	Children, Youth, & Families	$ 485,040	$ 68,425	$ 125,000	$ 125,000	$ 68,425	$ 68,425
CHARLEE of Dade County, Inc.	Court Services for Foster Children	Children, Youth, & Families	$ 135,421	$ 75,110	$ -	$ -	$ 75,110	$ 75,110
Cherry Blossom Learning Center	Health Education for Children	Health	$ 66,159	$ -	$ -	$ -	$ -	$ -
Children and Youth Life Foundation	Children and Youth Life Pediatric Clinic and Whole Family Center	Health	$ 1,000,000	$ -	$ -	$ -	$ -	$ -
Children Bereavement Center, Inc	Peer Support Groups	Children, Youth, & Families	$ 24,344	$ -	$ -	$ -	$ -	$ -
Children's Home Society of Florida	Special Needs Childcare	Children, Youth, & Families	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Children's Home Society of Florida	Special Needs Childcare	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Chinto Martial Arts, Inc.	Creative Curriculum	Other	$ 422,421	$ -	$ -	$ -	$ -	$ -
Christian Community Service Agency	Miami's Pro Careers	Workforce Development	$ 443,229	$ -	$ -	$ -	$ -	$ -
Church of the Rock Jesus Christ, Inc	School Readiness Foster Care Youth	Children, Youth, & Families	$ 521,588	$ -	$ -	$ -	$ -	$ -
Citizens for a Better South Florida, Inc.	Neighbors Replanting Neighborhoods: Trees for Health; Trees for Life	Health	$ 98,403	$ -	$ -	$ -	$ -	$ -
Citrus Health Network, Inc.	Kiva Safe Haven	Special Needs	$ 77,116	$ 23,800	$ 67,477	$ 33,739	$ 11,900	$ 11,900
Citrus Health Network, Inc.	Shaman Housing	Special Needs	$ 19,431	$ 23,800	$ 17,002	$ 8,501	$ 11,900	$ 11,900
City of Miami	City of Miami Homeless Assistance Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Miami	City of Miami Homeless Assistance Program	Special Needs	$ -	$ 23,800	$ -	$ -	$ 11,900	$ 11,900
City of North Miami Beach	Parks and Recreation Department Sports Program	Children, Youth, & Families	$ -	$ 11,200	$ -	$ -	$ 11,200	$ 11,200
City of North Miami Beach	Parks and Recreation Department Sports Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Opa Locka	Crime Prevention Program	Criminal Justice	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
City of Opa Locka	Crime Prevention Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of South Miami	The Afterschool House (Tutoring)	Children, Youth, & Families	$ -	$ 26,775	$ -	$ -	$ 26,775	$ 26,775
City of South Miami	Elderly Services - South Miami Senior Meals	Elder Needs	$ -	$ 18,400	$ -	$ -	$ 18,400	$ 18,400
City of South Miami	Elderly Services - South Miami Senior Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of South Miami	The Afterschool House (Tutoring)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Sweetwater	Sweetwater Meeting Needs Program I	Children, Youth, & Families	$ -	$ 22,400	$ -	$ -	$ 22,400	$ 22,400
City of Sweetwater	Sweetwater Meeting Needs Program II	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875

Attachment C

FY 2011-12 CBO Continuation Funding By Name

					RFP		Continuation Funding	
NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
City of Sweetwater	Elderly Services - Sweetwater Elderly Services Program	Elder Needs	$ -	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
City of Sweetwater	Elderly Services - Sweetwater Elderly Services Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Sweetwater	Sweetwater Meeting Needs Program I	N/A	$ -	$ -	$ -	$ -	$ -	$ -
City of Sweetwater	Sweetwater Meeting Needs Program II	N/A	$ -	$ -	$ -	$ -	$ -	$ -
CMB Visions Unlimited, Inc.	HUD After School Program	Children, Youth, & Families	$ 342,217	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Emergency Food Distribution Program	Basic Needs	$ 110,303	$ -	$ 77,212	$ 77,212	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Food Recovery and Distribution	Basic Needs	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Positive Youth Development & Afterschool Program	Children, Youth, & Families	$ 153,584	$ 38,675	$ 49,995	$ 49,995	$ 38,675	$ 38,675
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Keeping Children Smart and Safe After School Program	Children, Youth, & Families	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Teen Pregnancy Prevention	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Health Family Program	Health	$ 174,194	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Immigration Project	Immigrants/New Entrants	$ 184,723	$ 59,500	$ 156,091	$ 78,046	$ 29,750	$ 29,750
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Food Recovery and Distribution	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Keeping Children Smart and Safe After School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	Teen Pregnancy Prevention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Coalition of Florida Farmworkers Organization, Inc. (COFFO)	COFFO Workforce Development	Workforce Development	$ 333,193	$ -	$ 22,581	$ 11,291	$ -	$ -
Coconut Grove Cares Inc.	After School and Summer Camp Program	Children, Youth, & Families	$ 40,000	$ 14,875	$ 15,512	$ 15,512	$ 14,875	$ 14,875
College Summit Florida	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 165,000	$ -	$ 53,460	$ 53,460	$ -	$ -
Colombian American Chamber of Commerce of Greater Miami, Inc.	Trade and Commerce Economic Development Activities	Chambers	$ -	$ 39,047	$ -	$ -	$ 19,523	$ 19,523
Colombian American National Coalition, Inc.	ICARE	Immigrants/New Entrants	$ 200,000	$ 39,375	$ -	$ -	$ 19,688	$ 19,688
Colombian American National Coalition, Inc.	Domestic Violence Immigrant, Counseling, Assistance, Referral, and Education (DV ICARE)	Immigrants/New Entrants	$ -	$ 35,700	$ -	$ -	$ 17,850	$ 17,850
Colombian American National Coalition, Inc.	Immigrants & New Entrants	Immigrants/New Entrants	$ 348,892	$ 71,400	$ -	$ -	$ 35,700	$ 35,700
Colombian American National Coalition, Inc.	Domestic Violence Immigrant, Counseling, Assistance, Referral, and Education (DV ICARE)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Communities In Schools of Miami, Inc	Arts Enrichment Program	Children, Youth, & Families	$ -	$ 4,200	$ -	$ -	$ 4,200	$ 4,200
Communities In Schools of Miami, Inc	NFL Youth Education Town Center	Children, Youth, & Families	$ -	$ 28,263	$ -	$ -	$ 28,263	$ 28,263
Communities In Schools of Miami, Inc	School-based and Out-of-School Literacy Building Program	Children, Youth, & Families	$ 51,439	$ -	$ 18,984	$ 18,984	$ -	$ -
Communities In Schools of Miami, Inc	Stay In School Dropout Prevention	Children, Youth, & Families	$ 55,839	$ -	$ 20,320	$ 20,320	$ -	$ -
Communities In Schools of Miami, Inc	Arts Enrichment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Communities In Schools of Miami, Inc	NFL Youth Education Town Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Communities Receiving Support, Inc.	CRS Work Readiness Program	Workforce Development	$ 400,000	$ -	$ -	$ -	$ -	$ -
Communities United, Inc.	Seniors First Disaster Hurricane Preparedness Program	Elder Needs	$ 150,671	$ 85,000	$ -	$ -	$ 85,000	$ 85,000
Community AIDS Resource, Inc.	Incarcerated Youth Health Education Project (IYHEP)	Children, Youth, & Families	$ 52,905	$ -	$ 19,430	$ 19,430	$ -	$ -
Community Coalition, Inc	Senior Link	Elder Needs	$ 290,170	$ 87,500	$ -	$ -	$ 87,500	$ 87,500
Community Coalition, Inc	Employment & Training Program	Workforce Development	$ 118,920	$ 148,750	$ 31,072	$ 15,536	$ 74,375	$ 74,375
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Support and Educational Services	Children & Adults with Disabilities	$ -	$ 110,075	$ -	$ -	$ 110,075	$ 110,075
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Supports for Individuals with Disabilities	Children & Adults with Disabilities	$ 499,812	$ -	$ 284,893	$ 284,893	$ -	$ -
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	In-home Support	Children & Adults with Disabilities	$ -	$ 94,427	$ -	$ -	$ 94,427	$ 94,427
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Therapies for Children and Adults w/ Developmental Disabilities	Children & Adults with Disabilities	$ -	$ 46,113	$ -	$ -	$ 46,113	$ 46,113
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Family Support and Educational Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	In-home Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Community Committee for Developmental Handicaps, d/b/a CCDH Incorporated	Therapies for Children and Adults w/ Developmental Disabilities	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Community Crusade Against Drugs (CCAD)	CCAD/YVPC Youth & Family	Children, Youth, & Families	$ 577,400	$ -	$ -	$ -	$ -	$ -
Community Health of South Florida Inc.	Offering Preventive Health and Promoting Access to Health Services	Health	$ 382,886	$ -	$ 100,000	$ 50,000	$ -	$ -
Community Outreach of North Miami Beach, Inc.	Gang Prevention & Intervention Program/Youth Gang Resource Center	Criminal Justice	$ 353,282	$ -	$ -	$ -	$ -	$ -
Community Partnership for Homeless	Medical and Oral Health Care	Health	$ 337,195	$ -	$ 82,220	$ 41,110	$ -	$ -
Community Service Outreach	Soccer Program	Children, Youth, & Families	$ 70,529	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Compassionate Care Center, Inc.	Connecting Underserved People Living with HIV/AIDS in South Miami-Dade County to Care	Health	$ 916,734	$ -	$ -	$ -	$ -	$ -
Concept House, Inc.	Multi Dimensional Family Therapy (FIS/MDFT)	Criminal Justice	$ 391,224	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	After School & Summer Camp	Children, Youth, & Families	$ 305,348	$ -	$ 96,068	$ 96,068	$ -	$ -
Concerned African Women, Inc.	Independent Parent Council	Children, Youth, & Families	$ 500,000	$ -	$ 125,000	$ 125,000	$ -	$ -

Attachment C

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Concerned African Women, Inc.	New Dimensions in Community Education	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Concerned African Women, Inc.	Public Awareness	Children, Youth, & Families	$ -	$ 16,800	$ -	$ -	$ 16,800	$ 16,800
Concerned African Women, Inc.	Stay in School	Children, Youth, & Families	$ 536,230	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	Family Empowerment Program	Criminal Justice	$ 180,000	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Concerned African Women, Inc.	Improving Community Control	Criminal Justice	$ -	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	Improving Community Control	Criminal Justice	$ 225,000	$ 122,500	$ 187,500	$ 187,500	$ 122,500	$ 122,500
Concerned African Women, Inc.	New Dimensions in Community Education	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	Public Awareness	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Concerned African Women, Inc.	Youth Works	Workforce Development	$ 471,075	$ -	$ -	$ -	$ -	$ -
Contractors Resource Center, Inc.	Contractors Technical Assistance Program	Other	$ 150,000	$ 73,500	$ 23,498	$ 11,749	$ 36,750	$ 36,750
Cool Kids Learn, Inc.	CKL Academy	Children, Youth, & Families	$ 1,000,000	$ -	$ -	$ -	$ -	$ -
Coral Estates Soccer Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 4,200	$ -	$ -	$ 4,200	$ 4,200
Coral Estates Soccer Club, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Creative Children Therapy, Inc.	Community Connections	Children & Adults with Disabilities	$ 200,506	$ -	$ -	$ -	$ -	$ -
Creative Children Therapy, Inc.	Creative Adventures Summer Camp	Children, Youth, & Families	$ 114,714	$ -	$ 38,194	$ 38,194	$ -	$ -
Creative Children Therapy, Inc.	Creative After School	Children, Youth, & Families	$ 86,536	$ -	$ 29,640	$ 29,640	$ -	$ -
Creative Children Therapy, Inc.	Healthy Habits for All	Health	$ 598,242	$ -	$ -	$ -	$ -	$ -
Curley's House of Style Inc.	Curley's House	Elder Needs	$ 19,288	$ -	$ -	$ -	$ -	$ -
Curley's House of Style Inc.	Curley's House	Workforce Development	$ 13,806	$ -	$ -	$ -	$ -	$ -
Curley's House of Style Inc.	Hope Relief Food Bank	Basic Needs	$ 74,906	$ -	$ 25,286	$ 25,286	$ -	$ 25,286
Dade County Bar Association Legal Aid Society	South Dade Domestic Violence Legal Assistance Project	Basic Needs	$ -	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Dade County Bar Association Legal Aid Society	South Dade Domestic Violence Legal Assistance Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dade County Dental Research Clinic	Creating Smiles - Oral Health Care for Low-Income, Uninsured	Health	$ 174,696	$ -	$ 83,854	$ 41,927	$ -	$ -
Dalsun Tu Kerious, Inc.	Neighborhood Based Elder Care Services	Elder Needs	$ 482,960	$ -	$ -	$ -	$ -	$ -
De Hostos Senior Center, Inc.	Senior Meals Program	Basic Needs	$ 209,225	$ -	$ 146,458	$ 146,458	$ -	$ -
De Hostos Senior Center, Inc.	Elder Care Program	Elder Needs	$ 229,610	$ -	$ 146,308	$ 146,308	$ -	$ -
De Hostos Senior Center, Inc.	Elderly Services - Activity Program	Elder Needs	$ -	$ 75,000	$ -	$ -	$ 75,000	$ 75,000
De Hostos Senior Center, Inc.	Elderly Services - Congregate Meals	Elder Needs	$ -	$ 55,250	$ -	$ -	$ 55,250	$ 55,250
De Hostos Senior Center, Inc.	Elderly Services - Homebound Meals	Elder Needs	$ -	$ 63,750	$ -	$ -	$ 63,750	$ 63,750
De Hostos Senior Center, Inc.	Elderly Services - Activity Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
De Hostos Senior Center, Inc.	Elderly Services - Congregate Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
De Hostos Senior Center, Inc.	Elderly Services - Homebound Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Deering Estate Foundation, Inc.	Programmatic Support	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Deering Estate Foundation, Inc.	Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Disability Independence Group, Inc.	Know Your Legal Rights	Children & Adults with Disabilities	$ 90,158	$ -	$ 51,390	$ 51,390	$ -	$ -
Dominican American National Foundation, CDC	Neighborhood Information and Referral Services Project	Basic Needs	$ -	$ 10,413	$ -	$ -	$ 10,413	$ 10,413
Dominican American National Foundation, CDC	Academic and Vocational Program	Children, Youth, & Families	$ -	$ 10,413	$ -	$ -	$ 10,413	$ 10,413
Dominican American National Foundation, CDC	Child/Parent Literacy Program	Children, Youth, & Families	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Dominican American National Foundation, CDC	Computer Training	Children, Youth, & Families	$ -	$ 23,800	$ -	$ -	$ 23,800	$ 23,800
Dominican American National Foundation, CDC	Early Riser After School	Children, Youth, & Families	$ 80,590	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Martial Arts/After School Program	Children, Youth, & Families	$ -	$ 19,600	$ -	$ -	$ 19,600	$ 19,600
Dominican American National Foundation, CDC	Parenting Services	Children, Youth, & Families	$ 107,144	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Positive Youth Development	Children, Youth, & Families	$ 70,000	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Family Empowerment Crime Prevention	Criminal Justice	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Dominican American National Foundation, CDC	Academic and Vocational Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Child/Parent Literacy Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Computer Training	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Family Empowerment Crime Prevention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Martial Arts/After School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Dominican American National Foundation, CDC	Neighborhood Information and Referral Services Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Aftercare Case Management	Special Needs	$ 56,938	$ 31,982	$ 43,273	$ 21,637	$ 15,991	$ 15,991
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Elderly Psychiatric Outreach	Special Needs	$ 188,467	$ -	$ 143,235	$ 71,618	$ -	$ -
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Supporting Housing	Special Needs	$ 60,000	$ -	$ 45,600	$ 22,800	$ -	$ -
Dr. Barbara Seniors Harkins Foundation	After School	Children, Youth, & Families	$ 188,161	$ -	$ -	$ -	$ -	$ -
Drug Free Youth in Town (DFYIT) Inc.	DFYIT	Children, Youth, & Families	$ 250,000	$ 126,140	$ 79,265	$ 79,265	$ 126,140	$ 126,140
Dynamic Community Development Corp.	Youth Entrepreneur Program	Children, Youth, & Families	$ 165,000	$ -	$ -	$ -	$ -	$ -
Dynamic Community Development Corp.	Dynamic Job Creation	Other	$ 145,000	$ -	$ -	$ -	$ -	$ -
Eagles of Hope, Inc.	Hope Learning Center	Children, Youth, & Families	$ 1,033,500	$ -	$ -	$ -	$ -	$ -
Easter Seals South Florida	Community Based Services	Children & Adults with Disabilities	$ 100,000	$ -	$ 57,000	$ 57,000	$ -	$ -
Easter Seals South Florida	Job Training for Adults with Autism Spectrum Disorders	Children & Adults with Disabilities	$ 100,000	$ -	$ 57,000	$ 57,000	$ -	$ -
Easter Seals South Florida	Transportation for Children with Disabilities	Children & Adults with Disabilities	$ 39,540	$ -	$ 22,538	$ 22,538	$ -	$ -
Easter Seals South Florida	School Advocacy and Mentoring Service (SAMS)	Criminal Justice	$ 45,000	$ -	$ 45,000	$ 45,000	$ -	$ -
Easter Seals South Florida	Stay-in-School/Crime Prevention	Criminal Justice	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Easter Seals South Florida	Extended Day and Saturday Adult Day Care	Elder Needs	$ 100,000	$ 72,250	$ 63,747	$ 63,747	$ 72,250	$ 72,250

Attachment C

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP: RFP AMOUNT RECOMMENDED	RFP: Proposed FY 2011-12 by Category	Continuation Funding: PROPOSED FUNDING FY 2011-12	Continuation Funding: FUNDING AMOUNT
Easter Seals South Florida	In-Home Respite Services for Adults with Disabilities and Frail Elders	Health	$ 88,686	$ -	$ 42,569	$ 21,285	$ -	$ -
Easter Seals South Florida	Stay-in-School/Crime Prevention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Ebeneezer Community Development Corporation, Inc. (ECDC)	Ebeneezer Youth Executive Leadership Program	Children, Youth, & Families	$ 246,177	$ -	$ -	$ -	$ -	$ -
Economic Development Foundation of South Miami Dade, Inc.	Community Economic Development	Other	$ 177,554	$ -	$ -	$ -	$ -	$ -
Economic Development of South Miami Dade, Inc.	Programmatic Support- Economic Development Contacts	Chambers	$ -	$ 71,846	$ -	$ -	$ 35,923	$ 35,923
Educate Tomorrow	Mentor Miami	Children, Youth, & Families	$ 60,000	$ -	$ 21,583	$ 21,583	$ -	$ -
Eleventh Judicial Circuit of Florida Administrative Office of the Courts	Juvenile Drug Court	Children, Youth, & Families	$ -	$ 87,500	$ -	$ -	$ 87,500	$ 87,500
Eleventh Judicial Circuit of Florida Administrative Office of the Courts	Juvenile Drug Court	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Elijah Network Family and Community Alliance, Inc.	Etwal Dirje (Guiding Light)	Immigrants/New Entrants	$ 702,392	$ -	$ -	$ -	$ -	$ -
Embrace Girls Foundation, Inc., The, d/b/a Embrace Foundation	Embrace Girl Power! After School Programs and Camps.	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Embrace Girls Foundation, Inc., The, d/b/a Embrace Foundation	Embrace Girl Power! After School Programs and Camps.	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Empower U, Inc.	Greater than AIDS	Health	$ 192,951	$ -	$ -	$ -	$ -	$ -
Empower U, Inc.	HIV/AIDS Risk Reduction - Children, Youth, and Families	Health	$ -	$ 29,750	$ -	$ -	$ 14,875	$ 14,875
Empower U, Inc.	M3 T.R.I.B.E.	Health	$ 173,147	$ -	$ -	$ -	$ -	$ -
Empower U, Inc.	HIV/AIDS Risk Reduction - Children, Youth, and Families	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Empowerment Christian Community Corp.	Moving Beyond Project	Special Needs	$ 329,705	$ -	$ -	$ -	$ -	$ -
Epilepsy Foundation of Florida	Epilepsy Services	Children & Adults with Disabilities	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Epilepsy Foundation of Florida	Support Groups Program/Youth Council	Children & Adults with Disabilities	$ 37,856	$ -	$ 18,928	$ 18,928	$ -	$ -
Epilepsy Foundation of Florida	Prevention and Education /Case Management Program	Health	$ 60,679	$ -	$ 29,126	$ 14,563	$ -	$ -
Epilepsy Foundation of Florida	Immigration	Immigrants/New Entrants	$ 60,288	$ -	$ 50,943	$ 25,472	$ -	$ -
Epilepsy Foundation of Florida	Epilepsy Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Epilepsy Foundation of Florida	Special Needs: Mental Health	Special Needs	$ 45,816	$ -	$ 43,525	$ 21,763	$ -	$ -
Everybody Wins! South Florida	Power Lunch	Children, Youth, & Families	$ 70,224	$ -	$ -	$ -	$ -	$ -
Exponica International, Inc.	Exponica Festival 2011	Children, Youth, & Families	$ 50,000	$ -	$ -	$ -	$ -	$ -
Fairchild Tropical Botanic Garden, Inc.	Programmatic Support	Other	$ -	$ 196,796	$ -	$ -	$ 98,398	$ 98,398
Faith Family Development Services; DBA Division of Faith Family Chapel, Inc.	Kidz 4 Life Out of School	Children, Youth, & Families	$ 202,885	$ -	$ -	$ -	$ -	$ -
Faithful Friend Center, Inc.	Food Distribution	Basic Needs	$ 190,820	$ 32,725	$ 64,415	$ 64,415	$ 32,725	$ 32,725
Family and Children Faith Coalition	Faith-Based Information and Referral Directory	Other	$ 30,000	$ 17,850	$ -	$ -	$ 8,925	$ 8,925
Family Counseling Services of Greater Miami, Inc.	Counseling and Support	Children, Youth, & Families	$ 126,699	$ -	$ 41,833	$ 41,833	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Infant Mental Health	Children, Youth, & Families	$ 86,962	$ -	$ 29,769	$ 29,769	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Kids FAST	Children, Youth, & Families	$ 103,753	$ -	$ -	$ -	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	South Dade NEP	Children, Youth, & Families	$ 378,061	$ -	$ 118,143	$ 118,143	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Neighborhood Empowerment Program	Criminal Justice	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Family Counseling Services of Greater Miami, Inc.	Early Intervention/Prevention Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Neighborhood Empowerment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Family Counseling Services of Greater Miami, Inc.	Early Intervention/Prevention Program	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Family Counseling Services of Greater Miami, Inc.	Special Needs The Journey Institute	Special Needs	$ 50,074	$ -	$ 43,815	$ 21,908	$ -	$ -
Family Life Center	Music School	Children, Youth, & Families	$ 150,112	$ 14,875	$ 48,940	$ 48,940	$ 14,875	$ -
Family Resource Center of South Florida, Inc.	Parent Education Program	Children, Youth, & Families	$ 253,610	$ 41,650	$ 80,361	$ 80,361	$ 41,650	$ 41,650
Family Resource Center of South Florida, Inc.	Supervised Visitation & Safe Child Exchange Center	Children, Youth, & Families	$ 489,950	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Financial Literacy & Public Benefits	Basic Needs	$ 88,400	$ -	$ 29,841	$ 29,841	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Legal Clinic	Basic Needs	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Fanm Ayisyen Nan Miyami, Inc.	Case Management for Familes with Disabilities	Children & Adults with Disabilities	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Fanm Ayisyen Nan Miyami, Inc.	Case Management & Special Projects/Economic Development Programs	Children, Youth, & Families	$ -	$ 98,000	$ -	$ -	$ 98,000	$ 98,000
Fanm Ayisyen Nan Miyami, Inc.	Family Empowerment	Children, Youth, & Families	$ 138,547	$ 17,850	$ -	$ -	$ 17,850	$ 17,850
Fanm Ayisyen Nan Miyami, Inc.	Access to Health and Prevention Education	Health	$ 67,364	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Legal Aid and Acculturation	Immigrants/New Entrants	$ 311,448	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Case Management & Special Projects/Economic Development Programs	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Case Management for Familes with Disabilities	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Legal Clinic	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Little Haiti Plan	Other	$ 61,262	$ -	$ -	$ -	$ -	$ -
Fanm Ayisyen Nan Miyami, Inc.	Domestic Violence & Mental Health	Special Needs	$ 281,049	$ -	$ -	$ -	$ -	$ -
Farah's Angels Day Care Center, Inc.	Early Childhood Education & Child Care	Children, Youth, & Families	$ -	$ 22,400	$ -	$ -	$ 22,400	$ 22,400
Farah's Angels Day Care Center, Inc.	Early Childhood Education & Child Care	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Farm Share, Inc.	The Emergency Food Assistance Program	Basic Needs	$ 600,000	$ 600,000	$ 420,000	$ 420,000	$ 600,000	$ 600,000
Feeding South Florida (F.K.A. Daily Bread Food Bank, Inc.)	Food = Strength	Basic Needs	$ 150,000	$ 17,850	$ 105,000	$ 105,000	$ 17,850	$ 17,850
Fellowship of Christian Athletes (FCA)	FCA	Children, Youth, & Families	$ 75,111	$ -	$ 26,171	$ 26,171	$ -	$ -
Fifty Five Years and Up, Inc.	Home-Based Enhanced Nutrition Services	Elder Needs	$ 360,000	$ 142,250	$ -	$ -	$ 142,250	$ 142,250
Florida Association of Nonprofit Organizations, Inc.	Technical Assistance Program for Out of School Services Providers	Other	$ 155,200	$ -	$ -	$ -	$ -	$ -
Florida Film Institute, Inc.	CINEMA	Workforce Development	$ 40,578	$ -	$ -	$ -	$ -	$ -
Florida Grand Opera	Arts Education Outreach	Children, Youth, & Families	$ 87,865	$ -	$ 30,043	$ 30,043	$ -	$ -
Florida Immigrant Advocacy Center	Legal Assistance for Immigrants	Immigrants/New Entrants	$ 115,301	$ 76,237	$ 97,430	$ 48,715	$ 38,119	$ 38,119

Attachment C

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Florida International University	Inter-American Conference of Mayors	Other	$ -	$ 34,125	$ -	$ -	$ 17,063	$ 17,063
Florida Introduces Physical Activity and Nutrition to Youth (d/b/a FLIPANY)	Operation Frontline	Health	$ 159,681	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Business Resource Center Program	Children, Youth, & Families	$ -	$ 42,000	$ -	$ -	$ 42,000	$ 42,000
Florida Venture Foundation	Youth Build	Children, Youth, & Families	$ -	$ 86,275	$ -	$ -	$ 43,138	$ 86,275
Florida Venture Foundation	Elderly	Elder Needs	$ 41,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Immigrants/New Entrants	Immigrants/New Entrants	$ 50,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Business Resource Center Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Business Outreach	Other	$ 60,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Foster Care	Other	$ 41,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Health and Life Skills Training	Other	$ 42,500	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Mentoring Outreach	Other	$ 57,500	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Technical Support	Other	$ 60,000	$ -	$ -	$ -	$ -	$ -
Florida Venture Foundation	Youth Build	Other	$ 110,000	$ -	$ -	$ -	$ -	$ -
Foster Care and Adoption Community Solutions, Inc.	South Florida Adoption Support Network	Children, Youth, & Families	$ 200,950	$ -	$ -	$ -	$ -	$ -
Foster Care Review, Inc.	Citizens Review Program	Children, Youth, & Families	$ 50,000	$ 28,000	$ 18,548	$ 18,548	$ 28,000	$ 28,000
Foundation for Democracy in Africa, Inc. (Africando)	Africando-U.S. Africa Trade and Investment Symposium	Chambers	$ -	$ 52,063	$ -	$ -	$ 26,031	$ 26,031
Foundation of Community Assistance & Leadership, Inc.	FOCAL Academic Improvement Program	Children, Youth, & Families	$ 170,087	$ -	$ -	$ -	$ -	$ -
Foundation of Community Assistance & Leadership, Inc.	FOCAL Life Skills Program	Children, Youth, & Families	$ 81,679	$ -	$ -	$ -	$ -	$ -
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park After School Program	Children, Youth, & Families	$ -	$ 39,375	$ -	$ -	$ 39,375	$ 39,375
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park FCAT Tutoring Program	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park After School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Foundation of Community Assistance & Leadership, Inc.	FOCAL More Park FCAT Tutoring Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Friends of the Drug Court, Inc.	Miami-Dade Adult Drug Court	Children, Youth, & Families	$ -	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
Friends of the Drug Court, Inc.	Miami-Dade Adult Drug Court	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Fulford United Methodist Church	Fulford UMC Food Bank and Case Manager	Basic Needs	$ 83,314	$ -	$ 28,124	$ 28,124	$ -	$ -
GALATA, Inc.	General Case Management	Basic Needs	$ 87,000	$ -	$ 60,900	$ 60,900	$ -	$ -
GALATA, Inc.	Employment Services Training Program 1	Children, Youth, & Families	$ -	$ 13,685	$ -	$ -	$ 13,685	$ -
GALATA, Inc.	Employment Services Training Program 2	Children, Youth, & Families	$ -	$ 16,800	$ -	$ -	$ 16,800	$ -
GALATA, Inc.	Worthy Cause	Children, Youth, & Families	$ 65,000	$ -	$ -	$ -	$ -	$ -
GALATA, Inc.	Youth LEAP	Children, Youth, & Families	$ 115,000	$ 50,575	$ 38,281	$ 38,281	$ 50,575	$ 50,575
GALATA, Inc.	Adult Day Care	Elder Needs	$ 150,000	$ 63,750	$ 95,597	$ 95,597	$ 63,750	$ 63,750
GALATA, Inc.	Case Management	Elder Needs	$ 77,000	$ -	$ -	$ -	$ -	$ -
GALATA, Inc.	Nutrition Services	Elder Needs	$ 70,000	$ -	$ 44,637	$ 44,637	$ -	$ -
GALATA, Inc.	Senior Center: 60+ Bridging the Gap	Elder Needs	$ 100,000	$ 40,000	$ 63,747	$ 63,747	$ 40,000	$ 40,000
GALATA, Inc.	Senior Transportation	Elder Needs	$ 80,000	$ 55,250	$ -	$ -	$ 55,250	$ 55,250
GALATA, Inc.	American Dream Achievement Project	Immigrants/New Entrants	$ 78,500	$ 17,850	$ -	$ -	$ 8,925	$ 8,925
GALATA, Inc.	Employment Services Training Program 1	N/A	$ -	$ -	$ -	$ -	$ -	$ -
GALATA, Inc.	Employment Services Training Program 2	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Gang Alternative, Inc.	Urban Partnership Youth Development and Prevention Program	Children, Youth, & Families	$ 195,499	$ -	$ 62,719	$ 62,719	$ -	$ -
Girl Scout Council of Tropical Florida, Inc.	In-School Program for Children Disabilities	Children & Adults with Disabilities	$ 57,374	$ -	$ 28,687	$ 28,687	$ -	$ -
Girl Scout Council of Tropical Florida, Inc.	Girls Scout Academic Afterschool Program	Children, Youth, & Families	$ 51,500	$ 41,650	$ 19,003	$ 19,003	$ 41,650	$ 41,650
Girl Scout Council of Tropical Florida, Inc.	Decisions for Your Life	Children, Youth, & Families	$ 41,500	$ 35,700	$ 19,920	$ 9,960	$ 17,850	$ 35,700
Girls in Full Transition, Inc.	Positive Youth Development through life skills training	Children, Youth, & Families	$ 150,000	$ -	$ -	$ -	$ -	$ -
Giving a Future to a Hopeless Child Foundation, Inc.	WorkReady	Workforce Development	$ 126,200	$ -	$ -	$ -	$ -	$ -
Glory Temple Ministries Inc.	God's GRACE Food Bank	Basic Needs	$ 73,919	$ -	$ 24,953	$ 24,953	$ -	$ -
Good Hope Equestrian Training Center, Inc.	Cultural Enhancement & Rec. Activities for Children with Disabilities	Children & Adults with Disabilities	$ 45,000	$ 23,800	$ 25,650	$ 25,650	$ 23,800	$ 23,800
Good News Care Center, Inc. (GNCC)	GNCC ER Diversion and Medical Homes Project	Health	$ 145,283	$ -	$ -	$ -	$ -	$ -
Goodwill Industries of South Florida, Inc.	Wellness Worksite	Health	$ 170,970	$ -	$ -	$ -	$ -	$ -
Grace United Community Church, Inc.	Health and Wellness Programs for the Community	Health	$ 370,450	$ -	$ -	$ -	$ -	$ -
Greater Fellowship MBC Extended Hands	The Unity Project	Children, Youth, & Families	$ 228,000	$ -	$ 72,586	$ 72,586	$ -	$ -
Greater Miami Service Corps	Corps-to-Career Youth Program	Workforce Development	$ 191,542	$ -	$ 74,836	$ 37,418	$ -	$ -
Guardianship Program of Dade County, Inc.	Legal Guardianship Services	Elder Needs	$ 100,000	$ 26,775	$ 63,747	$ 63,747	$ 26,775	$ 26,775
Gulf Coast Jewish Family Services, Inc.	Capable and Caring Parents	Children, Youth, & Families	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Gulf Coast Jewish Family Services, Inc.	Capable and Caring Parents	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian American Alliance Youth Foundation, Inc.	Community Center Program	Children, Youth, & Families	$ -	$ 98,000	$ -	$ -	$ 98,000	$ 98,000
Haitian American Alliance Youth Foundation, Inc.	Community Center Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian American Citizenship and Voter Education Center, Inc.	Public Service - Reaching for the American Dream	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Haitian American Citizenship and Voter Education Center, Inc.	Public Service - Reaching for the American Dream	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian American Organization for Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	Criminal Justice	$ -	$ 14,875	$ -	$ -	$ 14,875	
Haitian American Organization for Women, Inc.	Criminal Justice - Family Empowerment / Children, Youth, and Families	N/A	$ -	$ -	$ -	$ -	$ -	$ -

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP: RFP AMOUNT RECOMMENDED	RFP: Proposed FY 2011-12 by Category	Continuation Funding: PROPOSED FUNDING FY 2011-12	Continuation Funding: FUNDING AMOUNT
Haitian American Youth of Tomorrow, Inc.	Civic Education and Academic Engagement for a Better Tomorrow	Children, Youth, & Families	$ -	$ 14,000	$ -	$ -	$ 14,000	$ 14,000
Haitian American Youth of Tomorrow, Inc.	Civic Education and Academic Engagement for a Better Tomorrow	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Information and Referral Services	Basic Needs	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Haitian Neighborhood Center, Sant La	Sant La- Basic Needs	Basic Needs	$ 157,489	$ -	$ 53,163	$ 53,163	$ -	$ -
Haitian Neighborhood Center, Sant La	Financial Literacy and Tax Preparation Services	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center General Operations	Children, Youth, & Families	$ -	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
Haitian Neighborhood Center, Sant La	Sant La- Immigrants/New Entrants	Immigrants/New Entrants	$ 157,489	$ -	$ 133,078	$ 66,539	$ -	$ -
Haitian Neighborhood Center, Sant La	Financial Literacy and Tax Preparation Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Information and Referral Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Neighborhood Resource Center General Operations	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Haitian Neighborhood Center, Sant La	Sant La- Workforce Development	Workforce Development	$ 156,715	$ -	$ 44,738	$ 22,369	$ -	$ -
Haitian Organization of Women	After School	Children, Youth, & Families	$ 130,352	$ -	$ 42,941	$ 42,941	$ -	$ -
Haitian Organization of Women	Domestic Violence	Special Needs	$ 70,389	$ -	$ -	$ -	$ -	$ -
* Hands on Miami	Transformation Zone	Other	$ 50,000	$ 28,000	$ -	$ -	$ 14,000	$ -
Harvest Fire International Outreach Ministries, Inc.	Harvest Fire Family Enrichment Center	Children, Youth, & Families	$ -	$ 17,850	$ -	$ -	$ 17,850	$ 17,850
Harvest Fire International Outreach Ministries, Inc.	Harvest Fire Family Enrichment Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
* Health Choice Network, Inc.	Healthy Body, Healthy Soul Pediatric Asthma Project	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ -
Health Choice Network, Inc.	Healthy Body, Healthy Soul Pediatric Asthma Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Health Council of South Florida, Inc.	Operational Support	Health	$ -	$ 65,078	$ -	$ -	$ 32,539	$ 32,539
Healthy Start Coalition of Miami Dade	Miami - Dade County's Rose Project	Children, Youth, & Families	$ 606,767	$ -	$ 125,000	$ 125,000	$ -	$ -
Hearing and Speech Center of Florida, Inc.	Recognition and Response	Children, Youth, & Families	$ 38,800	$ -	$ 15,147	$ 15,147	$ -	$ -
Hearing and Speech Center of Florida, Inc.	Hear Again	Elder Needs	$ 72,000	$ -	$ 45,911	$ 45,911	$ -	$ -
Hearing and Speech Center of Florida, Inc.	Early Childhood Screening	Health	$ 100,000	$ -	$ 48,000	$ 24,000	$ -	$ -
Hearing and Speech Center of Florida, Inc.	Therapy for All	Children & Adults with Disabilities	$ 75,775	$ 40,520	$ 43,192	$ 43,192	$ 40,520	$ 40,520
Hearing and Speech Center of Florida, Inc.	Development Training for Childcare Workers and Parents	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Hearing and Speech Center of Florida, Inc.	Development Training for Childcare Workers and Parents	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Helen B. Bentley Family Health Center, Inc.	TAPPP	Children, Youth, & Families	$ 100,000	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.	Helping Hands Youth Center Recreational Activities	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.	Olinda/Partners Parks Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.(HHYC)	Helping Hands Youth Center Recreational Activities	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Helping Hands Youth Center, Inc.(HHYC)	HHYC Liberty Square Recreational Activities	Children, Youth, & Families	$ 166,350	$ 61,250	$ -	$ -	$ 61,250	$ 61,250
Helping Hands Youth Center, Inc.(HHYC)	HHYC Naranja Park Recreational Activities	Children, Youth, & Families	$ 139,100	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.(HHYC)	HHYC Oak Grove Recreational Activities	Children, Youth, & Families	$ 139,100	$ -	$ -	$ -	$ -	$ -
Helping Hands Youth Center, Inc.(HHYC)	HHYC Olinda/Partners Park Recreational Activities	Children, Youth, & Families	$ 176,000	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Helping Hands Youth Center, Inc.(HHYC)	Olinda/Partners Parks Programmatic Support	Children, Youth, & Families	$ -	$ 61,250	$ -	$ -	$ 61,250	$ 61,250
* Here's Help	Substance Abuse Treatment	Criminal Justice	$ 238,375	$ 48,790	$ 208,578	$ 104,289	$ 24,395	$ 48,790
Hispanic Coalition Corp.	At Risk Youth and Family Intervention	Children, Youth, & Families	$ 100,000	$ 14,875	$ 33,727	$ 33,727	$ 14,875	$ 14,875
Hispanic Coalition Corp.	Job Placement	Workforce Development	$ 100,000	$ -	$ -	$ -	$ -	$ -
Hispanic Coalition Corp.	Hispanic Coalition Corp.	Basic Needs	$ 100,000	$ -	$ 33,757	$ 33,757	$ -	$ -
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program Kendall Office	Children, Youth, & Families	$ -	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Hispanic Coalition Corp.	Hispanic Coalition Social Service Program Kendall Office	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	Historic Hampton House Cultural Education, Restoration, & Renovation Assistance	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	Collaboration with Parks Dept and AHCAC	Other	$ 738,582	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	Community Economic Development	Other	$ 147,728	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	Historic Hampton House Cultural Education, Restoration, & Renovation Assistance	Other	$ -	$ 28,000	$ -	$ -	$ 14,000	$ 14,000
Historic Hampton House Community Trust, Inc.	Vocational Mentoring At-Risk Youth	Workforce Development	$ 43,271	$ -	$ -	$ -	$ -	$ -
Historic Hampton House Community Trust, Inc.	WorkReady	Workforce Development	$ 70,419	$ -	$ -	$ -	$ -	$ -
Holy Temple Human Services, Inc.	Early Intervention/Prevention Program	Elder Needs	$ 62,900	$ 62,900	$ -	$ -	$ 62,900	$ 62,900
Homestead Soup Kitchen, Inc.	Homestead Soup Kitchen	Basic Needs	$ 35,075	$ 8,925	$ 11,840	$ 11,840	$ 8,925	$ 8,925
Hosanna Community Foundation, Inc.	Food for Kids Program (FFKP)	Basic Needs	$ 48,143	$ -	$ 33,700	$ 33,700	$ -	$ -
Hosanna Community Foundation, Inc.	Youth Leadership Program (YLP)	Children, Youth, & Families	$ 94,290	$ -	$ 31,995	$ 31,995	$ -	$ -
Hospice Care of Southeast Florida Inc.	Elder Needs Program	Elder Needs	$ 74,500	$ -	$ 47,503	$ 47,503	$ -	$ -
Human Services Coalition of Dade, Inc.	Prosperity Campaign	Basic Needs	$ 251,685	$ 110,075	$ 84,961	$ 84,961	$ 110,075	$ 110,075
* Inner City Community Development, Corp.	Elderly Services - Beautiful Day in the Neighborhood	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ -
Inner City Community Development, Corp.	Elderly Services - Beautiful Day in the Neighborhood	N/A	$ -	$ -	$ -	$ -	$ -	$ -
* Inner City Youth of South Florida	Project Hope Initiative	Children, Youth, & Families	$ 487,180	$ -	$ 125,000	$ 125,000	$ -	$ 125,000

Attachment C

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP		Continuation Funding	
					RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Institute for Child and Family Health, Inc.	Before and After School Program	Children, Youth, & Families	$ -	$ 40,163	$ -	$ -	$ 40,163	$ 40,163
Institute for Child and Family Health, Inc.	Child Abuse and Neglect Prevention Services	Children, Youth, & Families	$ -	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Institute for Child and Family Health, Inc.	Emancipation Program	Children, Youth, & Families	$ -	$ 37,188	$ -	$ -	$ 37,188	$ 37,188
Institute for Child and Family Health, Inc.	Health & Mental Health Integration	Children, Youth, & Families	$ 485,000	$ -	$ 125,000	$ 125,000	$ -	$ -
Institute for Child and Family Health, Inc.	Infant Mental Health Training	Children, Youth, & Families	$ -	$ 47,600	$ -	$ -	$ 47,600	$ 47,600
Institute for Child and Family Health, Inc.	Mentoring Program	Children, Youth, & Families	$ 94,000	$ -	$ 31,905	$ 31,905	$ -	$ -
Institute for Child and Family Health, Inc.	Parenting Skills Training	Children, Youth, & Families	$ 118,000	$ -	$ 39,192	$ 39,192	$ -	$ -
Institute for Child and Family Health, Inc.	Positive Youth Development Program	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Institute for Child and Family Health, Inc.	Family and Child Empowerment (FACE) Program	Criminal Justice	$ -	$ 70,000	$ -	$ -	$ 70,000	$ 70,000
Institute for Child and Family Health, Inc.	Family Empowerment Program	Criminal Justice	$ 119,663	$ 56,525	$ 90,000	$ 90,000	$ 56,525	$ 56,525
Institute for Child and Family Health, Inc.	Family Intervention Services-Functional Family Therapy	Criminal Justice	$ 501,000	$ 404,180	$ 424,318	$ 424,318	$ 404,180	$ 404,180
Institute for Child and Family Health, Inc.	Gang Prevention & Intervention Program/Youth Gang Resource Center	Criminal Justice	$ 116,000	$ 62,476	$ -	$ -	$ 62,476	$ 62,476
Institute for Child and Family Health, Inc.	Gang Unit Exit Strategy Services Program	Criminal Justice	$ -	$ 59,619	$ -	$ -	$ 59,619	$ 59,619
Institute for Child and Family Health, Inc.	Serious Habitual Offender Sibling Program (SHOSib)	Criminal Justice	$ 168,000	$ 154,000	$ 120,000	$ 120,000	$ 154,000	$ 154,000
Institute for Child and Family Health, Inc.	SNAP-Stop Now and Plan	Criminal Justice	$ 128,700	$ 105,000	$ 128,700	$ 128,700	$ 105,000	$ 105,000
Institute for Child and Family Health, Inc.	Youth Gang Resource Center	Criminal Justice	$ -	$ 87,271	$ -	$ -	$ 87,271	$ 87,271
Institute for Child and Family Health, Inc.	Healthy Steps	Health	$ 364,195	$ -	$ 100,000	$ 50,000	$ -	$ -
Institute for Child and Family Health, Inc.	Community Based Adaptation and Socialization Program	Immigrants/New Entrants	$ -	$ 34,213	$ -	$ -	$ 17,107	$ 17,107
Institute for Child and Family Health, Inc.	Before and After School Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Child Abuse and Neglect Prevention Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Community Based Adaptation and Socialization Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Early Intervention/Prevention Services for Children	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Emancipation Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Expansion of Outpatient Treatment Services for Children	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Family and Child Empowerment (FACE) Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Gang Unit Exit Strategy Services Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Infant Mental Health Training	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Positive Youth Development Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Therapeutic Milieu Treatment Care Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Youth Gang Resource Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Institute for Child and Family Health, Inc.	Early Intervention/Prevention Services for Children	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Institute for Child and Family Health, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Institute for Child and Family Health, Inc.	Therapeutic Milieu Treatment Care Program	Special Needs	$ -	$ 43,138	$ -	$ -	$ 21,569	$ 21,569
Institute for Community Collaboration, Inc.	Legacy Green Empowerment	Workforce Development	$ 360,000	$ -	$ 35,331	$ 17,666	$ -	$ -
Institute of Black Family Life, Inc.	Family Empowerment Program	Criminal Justice	$ 65,000	$ 29,453	$ -	$ -	$ 29,453	$ 29,453
Ismile, Inc.	Applied Behavioral Analysis-Early Inter for Children with Disabilities	Children & Adults with Disabilities	$ 215,785	$ -	$ -	$ -	$ -	$ -
Jackson Memorial Foundation	Drive Safe/Ride Safe	Health	$ 57,594	$ -	$ -	$ -	$ -	$ -
Jackson Memorial Foundation	Winning Season Sports Injury Prevention Symposium	Health	$ 32,956	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Information, Access and Referral Services	Basic Needs	$ 31,148	$ 17,850	$ 21,804	$ 21,804	$ 17,850	$ 17,850
Jewish Community Services of South Florida, Inc.	Adult Day Training	Children & Adults with Disabilities	$ 43,720	$ -	$ 26,232	$ 26,232	$ -	$ -
Jewish Community Services of South Florida, Inc.	Youth Academic and Support Services	Children, Youth, & Families	$ 64,931	$ 41,650	$ 23,080	$ 23,080	$ 41,650	$ 41,650
Jewish Community Services of South Florida, Inc.	Family Empowerment Program	Criminal Justice	$ -	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Jewish Community Services of South Florida, Inc.	Case Management for the Elderly	Elder Needs	$ 128,876	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Delivered Meals Program	Elder Needs	$ -	$ 76,500	$ -	$ -	$ 76,500	$ 76,500
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Repair	Elder Needs	$ -	$ 59,415	$ -	$ -	$ 59,415	$ 59,415
Jewish Community Services of South Florida, Inc.	Elderly Services - Home Shopping Program/Hurricane Preparedness	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Jewish Community Services of South Florida, Inc.	Elderly Services - In-Home Services for the Frail Elderly	Elder Needs	$ -	$ 68,000	$ -	$ -	$ 68,000	$ 68,000
Jewish Community Services of South Florida, Inc.	Elderly Services - North Miami Beach Services / Senior Crime Prevention	Elder Needs	$ -	$ 42,500	$ -	$ -	$ 42,500	$ 42,500
Jewish Community Services of South Florida, Inc.	Elderly Services - Sunny Isles Senior Services Program	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Jewish Community Services of South Florida, Inc.	Elderly with Assistance, Home Repair and Security	Elder Needs	$ 82,291	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Home-Based Enhanced Nutrition	Elder Needs	$ 152,333	$ -	$ 97,083	$ 97,083	$ -	$ -
Jewish Community Services of South Florida, Inc.	Miami Beach Senior Center	Elder Needs	$ 179,311	$ 72,250	$ 114,268	$ 114,268	$ 72,250	$ 72,250
Jewish Community Services of South Florida, Inc.	Seymour Gelber Adult Day Care Center	Elder Needs	$ 108,910	$ 72,250	$ 69,422	$ 69,422	$ 72,250	$ 72,250
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Delivered Meals Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - Emergency Home Repair	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - Home Shopping Program/Hurricane Preparedness	N/A	$ -	$ -	$ -	$ -	$ -	$ -

Attachment C

FY 2011-12 CBO Continuation Funding By Name

					RFP		Continuation Funding	
NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Jewish Community Services of South Florida, Inc.	Elderly Services - In-Home Services for the Frail Elderly	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - North Miami Beach Services / Senior Crime Prevention	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Elderly Services - Sunny Isles Senior Services Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Family Empowerment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Jewish Community Services of South Florida, Inc.	Positive Youth Development	Other	$ 72,997	$ 38,675	$ 23,498	$ 11,749	$ 19,338	$ 19,338
Jewish Community Services of South Florida, Inc.	Homeless Outreach for Prevention and Employment	Special Needs	$ 68,608	$ 26,537	$ 65,178	$ 32,589	$ 13,269	$ 13,269
Jewish Community Services of South Florida, Inc.	Homeless Outreach Program for Employment (HOPE - Match Funds)	Special Needs	$ 52,856	$ 32,725	$ 50,213	$ 25,107	$ 16,363	$ 16,363
Josefa Perez de Castano Kidney Foundation Inc.	Nutrition/Services	Elder Needs	$ 100,000	$ 61,250	$ -	$ -	$ 61,250	$ 61,250
Joshua's Heart Foundation, Inc.	JHF's Food Distribution Program	Basic Needs	$ 118,938	$ -	$ 40,150	$ 40,150	$ -	$ -
Junta Patriotica Cubana, Inc.	Community Outreach Conferences	Immigrants/New Entrants	$ -	$ 28,000	$ -	$ -	$ 14,000	$ 14,000
Junta Patriotica Cubana, Inc.	Community Outreach Conferences	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Karizma Outreach Inc	Karizma Afterschool Program	Children, Youth, & Families	$ 50,000	$ -	$ -	$ -	$ -	$ -
Key Clubhouse of South Florida	Countywide Mental Health Services	Other	$ 53,763	$ -	$ -	$ -	$ -	$ -
KIDCO Child Care, Inc.	School Readiness and Academic Performance Improvement Services	Children, Youth, & Families	$ 73,170	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Kinad, Inc.	Alternative Schools	Children, Youth, & Families	$ 129,850	$ -	$ -	$ -	$ -	$ -
King David Foundation, Inc.	HIV/AIDS Prevention and Early Intervention Services for High-Risk Residents	Health	$ 200,000	$ -	$ -	$ -	$ -	$ -
King Youth Foundation, Inc.	Kids First Team Sports and Academics	Children, Youth, & Families	$ 275,000	$ -	$ -	$ -	$ -	$ -
Kingdom Vision Project, Inc.	Strategic Enhancement to Mentoring Programs	Children, Youth, & Families	$ 275,059	$ -	$ -	$ -	$ -	$ -
Knowledge Builders of Florida, Inc.	Plugged Into Technology & Academics/ B.A.S.I.S.	Children, Youth, & Families	$ 455,205	$ -	$ -	$ -	$ -	$ -
Kristi House, Inc.	Services to Victims of Sexual Assault	Special Needs	$ 206,144	$ 87,500	$ 195,836	$ 97,918	$ 43,750	$ 43,750
La Ventana De Los Cielos, Inc.	Facilitate Transitioning from School and Work	Children & Adults with Disabilities	$ 261,500	$ -	$ -	$ -	$ -	$ -
Ladies Empowerment and Action Program	Women's Business Program for Successful Re-entry	Other	$ 110,000	$ -	$ -	$ -	$ -	$ -
Latin America Foundation	Hispanics and Seniors Education, Training and Orientation for a Better Community	Immigrants/New Entrants	$ 125,000	$ 73,325	$ -	$ -	$ 36,663	$ 36,663
Latin Chamber of Commerce (CAMACOL)	Hemispheric Conference sponsorship	Chambers	$ -	$ 169,203	$ -	$ -	$ 84,602	$ 84,602
Latin Chamber of Commerce (CAMACOL) Loan Fund, Inc.	Micro Loan Technical Assistance	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Latin Chamber of Commerce (CAMACOL) Loan Fund, Inc.	Micro Loan Technical Assistance	Other	$ -	$ 28,000	$ -	$ -	$ 14,000	$ 14,000
Latinos United in Action Center, Inc.	ACES After School & Summer Program	Children, Youth, & Families	$ 225,000	$ -	$ -	$ -	$ -	$ -
Latinos United in Action Center, Inc.	Computer and Online Resources for Empowerment (CORE)	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
Latinos United in Action Center, Inc.	Driven Violence Prevention/Stay In School Program	Children, Youth, & Families	$ 350,000	$ -	$ 109,624	$ 109,624	$ -	$ -
Latinos United in Action Center, Inc.	Improving Community Control	Criminal Justice	$ 250,000	$ -	$ -	$ -	$ -	$ -
Latinos United in Action Center, Inc.	Elderly Services - Citizenship, Internet & Intergenerational Empowerment Services for Seniors (CITIES)	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Latinos United in Action Center, Inc.	Healthy Outreach Access to Services and Benefit Program	Health	$ 175,000	$ -	$ -	$ -	$ -	$ -
Latinos United in Action Center, Inc.	Computer and Online Resources for Empowerment (CORE)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Latinos United in Action Center, Inc.	Elderly Services - Citizenship, Internet & Intergenerational Empowerment Services for Seniors (CITIES)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Leadership Learning Center at St. Bosco, Inc.	Leadership Learning Center	Children, Youth, & Families	$ 101,964	$ -	$ 34,323	$ 34,323	$ -	$ -
Legal Services of Greater Miami, Inc.	Basic Legal Needs Project	Basic Needs	$ -	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Legal Services of Greater Miami, Inc.	Immigrant Legal Advocacy Project	Immigrants/New Entrants	$ 66,000	$ -	$ 59,568	$ 29,784	$ -	$ -
Legal Services of Greater Miami, Inc.	Basic Legal Needs Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Legal Services of Greater Miami, Inc.	Self-Sufficiency Legal Project	Other	$ 80,457	$ 68,600	$ 23,498	$ 11,749	$ 34,300	$ 34,300
Leisure City/ Modello Optimist Club of Fl, Inc.	Youth Educational Services	Children, Youth, & Families	$ 154,944	$ 26,775	$ 50,407	$ 50,407	$ 26,775	$ 26,775
Liberty City Optimist Club of Florida, Inc.	Programmatic Support	Children, Youth, & Families	$ -	$ 14,000	$ -	$ -	$ 14,000	$ 14,000
Liberty City Optimistic Club of Florida, Inc.	After School	Children, Youth, & Families	$ 250,000	$ -	$ -	$ -	$ -	$ -
Liberty City Optimistic Club of Florida, Inc.	Organized Sports	Children, Youth, & Families	$ 125,000	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
Liberty City Optimistic Club of Florida, Inc.	Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Liga Contra el Cancer, Inc. (League Against Cancer)	Liga Contra el Cancer - patients cancer care services	Health	$ -	$ 122,500	$ -	$ -	$ 61,250	$ 122,500
Liga Contra el Cancer, Inc. (League Against Cancer)	Liga Contra el Cancer - patients cancer care services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Lighthouse of God in Christ, Inc.	Lighthouse Community Lab Center for Tutoring	Children, Youth, & Families	$ -	$ 17,325	$ -	$ -	$ 17,325	$ 17,325
Lighthouse of God in Christ, Inc.	Lighthouse Community Lab Center for Tutoring	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Lighthouse of God in Christ, Inc.	Community Legal Aid Support Services (CLASS)	Other	$ 73,860	$ -	$ -	$ -	$ -	$ -
Lighthouse of God in Christ, Inc.	Pathway Out of Redundancy (Poor)	Other	$ 123,518	$ -	$ 23,498	$ 11,749	$ -	$ -
Lighthouse of God in Christ, Inc.	Seniors Can Operate Online Too (SCOOT)	Other	$ 73,178	$ -	$ -	$ -	$ -	$ -
Little Haiti Housing Association, Inc.	Little Haiti Digital Clubhouse	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	
Little Haiti Housing Association, Inc.	Little Haiti Digital Clubhouse	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Center-Based Socialization/Recreation	Elder Needs	$ 125,158	$ 76,500	$ 79,773	$ 79,773	$ 76,500	$ 76,500
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - (District 6) Home Delivered Meals	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Center-Based Care/Congregate Meals	Elder Needs	$ -	$ 38,250	$ -	$ -	$ 38,250	$ 38,250

Attachment C

FY 2011-12 CBO Continuation Funding By Name

NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP: RFP AMOUNT RECOMMENDED	RFP: Proposed FY 2011-12 by Category	Continuation Funding: PROPOSED FUNDING FY 2011-12	Continuation Funding: FUNDING AMOUNT
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals - Congregate Meals (District 5)	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals (All (Countywide))	Elder Needs	$ -	$ 134,938	$ -	$ -	$ 134,938	$ 134,938
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Exercise and Arts & Crafts (District 5)	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Home Delivered Meals (District 11)	Elder Needs	$ -	$ 63,750	$ -	$ -	$ 63,750	$ 63,750
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Home Based Services for the Frail Elderly	Elder Needs	$ 262,594	$ 127,500	$ 116,359	$ 116,359	$ 127,500	$ 127,500
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Nutrition Services: Congregate Meals, Home Delivery Services	Elder Needs	$ 385,494	$ -	$ 78,376	$ 78,376	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - (District 6) Home Delivered Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Center-Based Care/Congregate Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals - Congregate Meals (District 5)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Elderly Meals (County Wide)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Exercise and Arts & Crafts (District 5)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elderly Services - Home Delivered Meals (District 11)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Little River Scholars, Inc. (was NBSA)	Programmatic Support	Children, Youth, & Families	$ -	$ 14,000	$ -	$ -	$ 14,000	$ 14,000
Little River Scholars, Inc. (was NBSA)	Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Llirral'O, Inc. (d/b/a O'Farrill Learning Center)	FCAT Tutoring	Children, Youth, & Families	$ 60,000	$ 34,125	$ -	$ -	$ 34,125	$ 34,125
Llirral'O, Inc. (d/b/a O'Farrill Learning Center)	Pre-Reading & Pre-Writing	Children, Youth, & Families	$ 110,000	$ 68,425	$ -	$ -	$ 68,425	$ 68,425
Love In Action c/o Christ The King Lutheran Church	Love In Action c/o Christ The King Lutheran Church	Children, Youth, & Families	$ 10,000	$ -	$ -	$ -	$ -	$ -
Lutheran Services Florida, Inc.	New Beginnings	Basic Needs	$ -	$ 22,908	$ -	$ -	$ 11,454	$ 22,908
Lutheran Services Florida, Inc.	Second Chance	Children, Youth, & Families	$ 76,078	$ -	$ -	$ -	$ -	$ -
Lutheran Services Florida, Inc.	Access	Special Needs	$ 21,853	$ -	$ 17,582	$ 8,791	$ -	$ -
Lutheran Services Florida, Inc.	New Beginnings	Special Needs	$ 45,920	$ -	$ 36,836	$ 18,418	$ -	$ -
Lutheran Services Florida, Inc.	Partners For Homes	Special Needs	$ 28,211	$ 14,875	$ 22,669	$ 11,335	$ 7,438	$ 7,438
Lutheran Services Florida, Inc.	Teens Employment Services	Workforce Development	$ 108,000	$ -	$ 29,581	$ 14,791	$ -	$ -
Mahogany Youth Corporation	Teach a Child To Fish	Children, Youth, & Families	$ 440,615	$ 2,433	$ -	$ -	$ 2,433	$ 2,433
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental Education Awareness Partnership	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Marjory Stoneman Douglas Biscayne Nature Center, Inc.	Environmental Education Awareness Partnership	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Mars Community Development Corporation	Local Sustainable Communities Program	Other	$ 560,000	$ -	$ -	$ -	$ -	$ -
Mars Community Development Corporation	Workforce Development Program	Workforce Development	$ 241,000	$ -	$ -	$ -	$ -	$ -
Mars Community Development Corporation	Basic Needs for Sustainable Employment	Basic Needs	$ 199,000	$ -	$ -	$ -	$ -	$ -
Martin Luther King Economic Development Corp.	"Reclaim the Dream" Candlelight Memorial Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Martin Luther King Economic Development Corp.	Martin Luther King Revitalization Project and Associated Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Martin Luther King Economic Development Corp.	"Reclaim the Dream" Candlelight Memorial Services	Other	$ -	$ 36,750	$ -	$ -	$ 18,375	$ -
Martin Luther King Economic Development Corp.	Martin Luther King Revitalization Project and Associated Services	Other	$ -	$ 73,500	$ -	$ -	$ 36,750	$ -
Masada Home Care, Inc.	Home Based Services for Frail Elderly	Elder Needs	$ 163,370	$ 59,500	$ 104,114	$ 104,114	$ 59,500	$ 59,500
Miami Beach Community Health Center, Inc.	Fast Track to Healthy Living: Providing Mental Health Services	Special Needs	$ 392,161	$ -	$ -	$ -	$ -	$ -
Miami Beach Latin Chamber of Commerce/Camara de Comercio Latina de Miami Beach, Inc.	Visitor Information Center Activities at Lincoln Road	Chambers	$ -	$ 26,031	$ -	$ -	$ 13,016	$ 13,016
Miami Behavioral Health Center, Inc.	Community-based Adaptation and Socialization	Immigrants/New Entrants	$ -	$ 32,725	$ -	$ -	$ 16,363	$ 16,363
Miami Behavioral Health Center, Inc.	Community-based Adaptation and Socialization	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami Behavioral Health Center, Inc.	Early Intervention/Prevention Services for Children	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami Behavioral Health Center, Inc.	Expansion of Outpatient Treatment Services for Children	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami Behavioral Health Center, Inc.	Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami Behavioral Health Center, Inc.	Early Intervention/Prevention Services for Children	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Miami Behavioral Health Center, Inc.	Expansion of Outpatient Treatment Services for Children	Special Needs	$ -	$ 53,550	$ -	$ -	$ 26,775	$ 26,775
Miami Behavioral Health Center, Inc.	Wrap-around Services for Individual w/Co-occurring Substance Abuse and Mental Health Disorders	Special Needs	$ -	$ 48,906	$ -	$ -	$ 24,453	$ 24,453
Miami Bridge Youth and Family Services, Inc	Project Tomorrow	Children, Youth, & Families	$ 250,000	$ -	$ 79,265	$ 79,265	$ -	$ -
Miami Northside Optimist Club, Inc.	Purchase of Supplies and Equipment	Children, Youth, & Families	$ 14,000	$ 14,000	$ -	$ -	$ 14,000	$ 14,000
Miami Police Athletic League, Inc.	After School Matters Program	Children, Youth, & Families	$ -	$ 9,520	$ -	$ -	$ 9,520	$ 9,520
Miami Police Athletic League, Inc.	After School Matters Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Miami-Dade Chamber of Commerce, Inc.	Economic Development Activities	Chambers	$ -	$ 52,063	$ -	$ -	$ 26,031	$ 26,031
Miami-Dade Community Action, Inc	Family and Child Empowerment	Criminal Justice	$ -	$ 70,000	$ -	$ -	$ 70,000	$ 70,000
Miami-Dade Community Action, Inc	Family and Child Empowerment	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Michael Ann Russell Jewish Community Center Inc.	The Quality of Life- Senior Wellness Program	Elder Needs	$ 91,079	$ 78,050	$ 58,064	$ 58,064	$ 78,050	$ 78,050

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FY 2011-12 CBO Continuation Funding By Name

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Mujeres Unidas en Justicia, Educacion Y Reform, Inc.	Domestic Violence/Sexual Assault Program	Children, Youth, & Families	$ -	$ 149,643	$ -	$ -	$ 74,822	$ 149,643
Mujeres Unidas en Justicia, Educacion Y Reform, Inc.	Domestic Violence/Sexual Assault Program	Special Needs	$ 250,545	$ -	$ 200,535	$ 100,268	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Activities to Address Hunger and Poverty Needs	Basic Needs	$ 178,755	$ -	$ 60,342	$ 60,342	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ -	$ 17,850	$ -	$ -	$ 17,850	$ 17,850
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	Children, Youth, & Families	$ -	$ 39,375	$ -	$ -	$ 39,375	$ 39,375
Multi-Ethnic Youth Group Association , Inc.	Shelter for At-Risk Youth After School Programs	Children, Youth, & Families	$ 589,188	$ -	$ 125,000	$ 125,000	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Nutrition Services Center-Based Socialization and Recreational Services	Elder Needs	$ 300,000	$ -	$ -	$ -	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Generation of Adolescent Leaders (GOAL)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Multi-Ethnic Youth Group Association , Inc.	Workforce Development	Workforce Development	$ 412,536	$ -	$ -	$ -	$ -	$ -
NANAY, Inc.	Positive Youth Development	Children, Youth, & Families	$ 53,200	$ -	$ -	$ -	$ -	$ -
NANAY, Inc.	Center-Based Services	Elder Needs	$ 62,600	$ 59,500	$ 39,923	$ 39,923	$ 59,500	$ 59,500
NANAY, Inc.	Early Intervention	Elder Needs	$ 50,600	$ 48,450	$ -	$ -	$ 48,450	$ 48,450
NANAY, Inc.	Special Transport	Elder Needs	$ 34,700	$ 28,560	$ -	$ -	$ 28,560	$ 28,560
NANAY, Inc.	Assistance to Homeless Veterans	Special Needs	$ 70,278	$ -	$ -	$ -	$ -	$ -
NANAY, Inc.	Health and Wellness Program	Health	$ 70,300	$ -	$ 33,744	$ 16,872	$ -	$ -
National Council of Jewish Woman, Inc. Greater Miami Section (NCJW)	NCJW Domestic Abuse Education, Prevention, and Services Program	Special Needs	$ 63,331	$ 14,000	$ -	$ -	$ 7,000	$ 7,000
Neighbors and Neighbors Association, Inc.	Day Care Services	Children, Youth, & Families	$ 75,000	$ -	$ -	$ -	$ -	$ -
Neighbors and Neighbors Association, Inc.	Parental Skills Training & Teen Parenting Skills and Develop	Children, Youth, & Families	$ 50,000	$ -	$ -	$ -	$ -	$ -
Neighbors and Neighbors Association, Inc.	Technical Support to Small Businesses	Other	$ 275,000	$ 98,000	$ 23,498	$ 11,749	$ 49,000	$ 49,000
New Beginnings International, Inc.	STARS After School Summer Enrichment Program	Children, Youth, & Families	$ 550,000	$ -	$ 125,000	$ 125,000	$ -	$ -
New Hope CORPS, Inc.	Homeless Regeneration Project Match for Federal Funds	Special Needs	$ 41,437	$ -	$ 36,257	$ 18,129	$ -	$ -
New Hope Development Center	Project 33147 (Youth Development, Health Education, Life Skills Training)	Children, Youth, & Families	$ 54,500	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
New Hope Development Center	Youth After School Program/ Summer Camp	Children, Youth, & Families	$ 70,500	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
New Horizons Community Mental Health Center, Inc.	Family Empowerment Program	Criminal Justice	$ 112,742	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
New Horizons Community Mental Health Center, Inc.	Neighborhood Family Services Elderly Program	Elder Needs	$ 112,727	$ 72,250	$ 71,854	$ 71,854	$ 72,250	$ 72,250
New Horizons Community Mental Health Center, Inc.	Community Resource Team	Other	$ 86,608	$ 44,625	$ 23,498	$ 11,749	$ 22,313	$ 22,313
New Jerusalem Community Development Corporation	Rites of Passage (Amari & Amina)	Children, Youth, & Families	$ 69,440	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
New Journeys Transitional Home, Inc.	New Journeys	Basic Needs	$ 61,512	$ -	$ 20,765	$ 20,765	$ -	$ -
New Journeys Transitional Home, Inc.	SUCCESS	Workforce Development	$ 72,067	$ -	$ -	$ -	$ -	$ -
New Life Community Outreach Ministries, Inc. (NLCOM)	NLCOM Children, Youth, and Adults Services Program	Children, Youth, & Families	$ 145,535	$ -	$ 47,551	$ 47,551	$ -	$ -
New Life Community Outreach Ministries, Inc. (NLCOM)	NLCOM Elder Care Program	Elder Needs	$ 215,307	$ -	$ 137,198	$ 137,198	$ -	$ -
New Testament Church of Good Little Angels Academy	After School Program	Children, Youth, & Families	$ 227,291	$ -	$ -	$ -	$ -	$ -
Nicaraguan American National Council	NANC Assistance Unit	Health	$ 161,972	$ -	$ -	$ -	$ -	$ -
Non-Violence Project USA, Inc.(NVP)	Girls Voice/Boys Voice/ NVP Club/ Project LOVEs	Children, Youth, & Families	$ 250,000	$ 102,638	$ 79,265	$ 79,265	$ 102,638	$ 102,638
North Miami Beach Little League, Inc.	Sports Programming Support	Children, Youth, & Families	$ -	$ 2,975	$ -	$ -	$ 2,975	$ 2,975
North Miami Beach Little League, Inc.	Sports Programming Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
North Miami Beach Medical Center	Opa-Locka Medical Outreach	Health	$ 120,000	$ 23,800	$ -	$ -	$ 11,900	$ 11,900
North Miami Foundation for Senior Citizens' Services, Inc.	Caregiver Support	Elder Needs	$ 30,774	$ -	$ -	$ -	$ -	$ -
North Miami Foundation for Senior Citizens' Services, Inc.	Early Intervention Services	Elder Needs	$ 14,875	$ 14,875	$ 9,522	$ 9,522	$ 14,875	$ 14,875
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - Home Delivered Meals	Elder Needs	$ -	$ 12,750	$ -	$ -	$ 12,750	$ 12,750
North Miami Foundation for Senior Citizens' Services, Inc.	Emergency Meals	Elder Needs	$ 16,000	$ 16,000	$ 10,239	$ 10,239	$ 16,000	$ 16,000
North Miami Foundation for Senior Citizens' Services, Inc.	Health & Wellness	Elder Needs	$ 21,250	$ 21,250	$ 13,583	$ 13,583	$ 21,250	$ 21,250
North Miami Foundation for Senior Citizens' Services, Inc.	In-Home Services	Elder Needs	$ 78,200	$ 65,450	$ -	$ -	$ 65,450	$ 65,450
North Miami Foundation for Senior Citizens' Services, Inc.	Transportation	Elder Needs	$ 21,250	$ 21,250	$ 13,583	$ 13,583	$ 21,250	$ 21,250
North Miami Foundation for Senior Citizens' Services, Inc.	Elderly Services - Home Delivered Meals	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Family Literacy	Children, Youth, & Families	$ 210,887	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Smart and Safe	Children, Youth, & Families	$ 167,180	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Risk Reduction/Sex Ed	Health	$ 163,946	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Immigrant/New Entrant	Immigrants/New Entrants	$ 222,809	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Computer Training/Job Readiness	Workforce Development	$ 288,123	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Smart Move Diploma	Workforce Development	$ 313,255	$ -	$ -	$ -	$ -	$ -
Noula, Inc.	Food and Nutrition	Basic Needs	$ 299,750	$ -	$ 101,186	$ 101,186	$ -	$ -
Nu Nation, Inc.	Food Bank	Basic Needs	$ 50,000	$ -	$ -	$ -	$ -	$ -
Nu Nation, Inc.	Basic Needs	Basic Needs	$ 50,000	$ -	$ -	$ -	$ -	$ -
Oasis of Love Deliverance Ministries	Faith-Based After School Year Round Program	Children, Youth, & Families	$ 521,077	$ -	$ -	$ -	$ -	$ -
Omega Activity Center Foundation, Inc.	Lamplighters Program	Children, Youth, & Families	$ -	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
Omega Activity Center Foundation, Inc.	Lamplighters Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
One Art Inc.	After School Program	Children, Youth, & Families	$ 250,000	$ 26,984	$ -	$ -	$ 26,984	$ 26,984
One Man Can Make A Difference Jesus Did Youth Group, Inc.	School Mentorship Program	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ -
One Man Can Make A Difference Jesus Did Youth Group, Inc.	School Mentorship Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Optimist Club of Ives Estates, North Miami Beach, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Optimist Club of Ives Estates, North Miami Beach, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -

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Optimist Club of Sunland, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 4,505	$ -	$ -	$ 4,505	$ 4,505
Optimist Club of Sunland, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Our Child Care, Inc. (d/b/a) Our Little Ones	Center I	Children, Youth, & Families	$ 434,209	$ -	$ -	$ -	$ -	$ -
Our Child Care, Inc. (d/b/a) Our Little Ones	Center II	Children, Youth, & Families	$ 325,165	$ -	$ -	$ -	$ -	$ -
Our Kids of Miami-Dade/Monroe, Inc.	Family Finders	Children, Youth, & Families	$ 490,621	$ -	$ -	$ -	$ -	$ -
Overtown Community Optimist Club, Inc.	Overtown Community Optimist Club Sports Program	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Overtown Community Optimist Club, Inc.	Overtown Community Optimist Club Sports Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	$ -	$ 4,200	$ -	$ -	$ 4,200	$ 4,200
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Palmetto Raiders Youth Development Club, Inc.	After School Recreational Youth Football and Cheerleading Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
PanZOu Project, Inc.	Strengthening Families Program	Children, Youth, & Families	$ 143,370	$ -	$ -	$ -	$ -	$ -
PanZOu Project, Inc.	Improving Community Control	Criminal Justice	$ 157,099	$ -	$ -	$ -	$ -	$ -
PanZOu Project, Inc.	Job Skills Training Course	Workforce Development	$ 162,619	$ -	$ -	$ -	$ -	$ -
Parent to Parent of Miami, Inc.	Partners In Education and Support Project	Children & Adults with Disabilities	$ 70,788	$ -	$ -	$ -	$ -	$ -
Peace Be Still Youth Development Center, Inc.	After School Program	Children, Youth, & Families	$ 262,508	$ 41,650	$ -	$ -	$ 41,650	$ 41,650
Peace Education Foundation, Inc	PEF Nurturing Parent Project	Children, Youth, & Families	$ 49,986	$ -	$ -	$ -	$ -	$ -
Pediatric Alternative Treatment, Care Housing & Evaluation Serv., Inc.	Pediatric Alternative Care Model	Children & Adults with Disabilities	$ 163,741	$ -	$ -	$ -	$ -	$ -
PerScholas, Inc	Technology Skills Training	Workforce Development	$ 350,000	$ -	$ -	$ -	$ -	$ -
Philanthropic Educational and Cultural Evolvement Community Development and Betterment Outreach Corporation, Inc.	Youth Leaders	Children, Youth, & Families	$ 86,045	$ -	$ -	$ -	$ -	$ -
Piag Museum, Inc.	Piag Museum on Wheels- District 11	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Piag Museum, Inc.	Piag Museum on Wheels- District 11	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Positive Impact Foundation, Inc.	Children Youth and Families	Children, Youth, & Families	$ 158,500	$ -	$ -	$ -	$ -	$ -
Preservation of Affordable Housing, Inc.	Linkages to Service Provision	Other	$ 300,850	$ -	$ -	$ -	$ -	$ -
Pridelines Youth Services	After School Programs for LGBTQ	Children, Youth, & Families	$ 64,386	$ -	$ 22,915	$ 22,915	$ -	$ -
Pridelines Youth Services	Emergency Services for Light Youth & Young Adults	Other	$ 9,416	$ -	$ -	$ -	$ -	$ -
* Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Family Empowerment Program	Children, Youth, & Families	$ -	$ 56,525	$ -	$ -	$ 56,525	$ -
* Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Stay in School	Criminal Justice	$ -	$ 133,875	$ -	$ -	$ 133,875	$ -
* Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Academic and Vocational Recertification	Immigrants/New Entrants	$ -	$ 25,288	$ -	$ -	$ 12,644	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Academic and Vocational Recertification	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Family Empowerment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Private Industry Council of Dade County, Inc. d/b/a Jobs for Miami	Stay in School	N/A	$ -	$ -	$ -	$ -	$ -	$ -
* Project Stoppp, Inc.	Youth Leadership Program	Children, Youth, & Families	$ -	$ 23,800	$ -	$ -	$ 23,800	$ -
* Project Stoppp, Inc.	Youth Leadership Program	Children, Youth, & Families	$ -	$ 39,375	$ -	$ -	$ 39,375	$ -
* Project Stoppp, Inc.	Youth Leadership Program (District 2)	Children, Youth, & Families	$ -	$ 14,875	$ -	$ -	$ 14,875	$ -
* Project Stoppp, Inc.	Youth Leadership Program (District 3)	Children, Youth, & Families	$ -	$ 11,900	$ -	$ -	$ 11,900	$ -
Project Stoppp, Inc.	Youth Leadership Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Project Stoppp, Inc.	Youth Leadership Program (District 2)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Project Stoppp, Inc.	Youth Leadership Program (District 3)	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Project Yes (dba Yes Institute)	Community Presentations	Other	$ 100,000	$ -	$ -	$ -	$ -	$ -
Psycho-Social Rehabilitation Center, Inc. (dba Fellowship House)	Mentors Career Development Program	Special Needs	$ 88,926	$ 48,906	$ 71,241	$ 35,621	$ 24,453	$ 24,453
Rafael Hernandez Housing and Economic Development Corp.	Commercial Facade Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Rafael Hernandez Housing and Economic Development Corp.	Commercial Facade Program	Other	$ -	$ 11,200	$ -	$ -	$ 5,600	$ 5,600
Read2Succeed	Hope for Sweetwater	Basic Needs	$ 251,635	$ -	$ 84,944	$ 84,944	$ -	$ -
Read2Succeed	Family Literacy & Tutoring Enrichment Program	Children, Youth, & Families	$ 276,055	$ 39,375	$ 87,175	$ 87,175	$ 39,375	$ 39,375
ReCapturing Vision International Inc.	RTV VIP Program	Children, Youth, & Families	$ 134,528	$ 47,600	$ 44,209	$ 44,209	$ 47,600	$ 47,600
Regis House Inc.	Melrose Mobilization	Children, Youth, & Families	$ 79,685	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Regis House, Inc.	Adolescent Outpatient Program	Children, Youth, & Families	$ -	$ 122,500	$ -	$ -	$ 122,500	$ 122,500
Regis House, Inc.	Brief Strategic Family Therapy	Criminal Justice	$ 221,984	$ -	$ 194,250	$ 194,250	$ -	$ -
Regis House, Inc.	Family Empowerment Program	Criminal Justice	$ 111,600	$ 56,525	$ 90,000	$ 90,000	$ 56,525	$ 56,525
Regis House, Inc.	Improving Community Control	Criminal Justice	$ 225,000	$ -	$ 187,500	$ 187,500	$ -	$ -
Regis House, Inc.	Healthy Outreach Program	Health	$ 80,000	$ 42,000	$ -	$ -	$ 21,000	$ 21,000
Regis House, Inc.	Adolescent Outpatient Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
ReThink and ReUse Center	Art Re-Play	Children, Youth, & Families	$ 71,192	$ -	$ 24,981	$ 24,981	$ -	$ -
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Diminishing Hunger and Poverty	Basic Needs	$ 95,000	$ 28,000	$ 32,069	$ 32,069	$ 28,000	$ 28,000
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Heads Up After-School Tutorial Program	Children, Youth, & Families	$ 14,500	$ -	$ -	$ -	$ -	$ -
Richmond Heights Resource Center (f/k/a Richmond Heights Homeowners Association, Inc.)	Diminishing Hunger and Poverty for Seniors	Elder Needs	$ 28,000	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Richmond Perrine Optimist Club, Inc.	After School Care	Children, Youth, & Families	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Richmond Perrine Optimist Club, Inc.	Community Suspension Program	Children, Youth, & Families	$ 55,596	$ 158,270	$ 20,246	$ 20,246	$ 158,270	$ 158,270
Richmond Perrine Optimist Club, Inc.	Family Preservation	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700

Attachment C

FY 2011-12 CBO Continuation Funding By Name

					RFP		Continuation Funding	
NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Richmond Perrine Optimist Club, Inc.	Modello South Dade Neighborhood E.P.	Children, Youth, & Families	$ 161,040	$ 47,600	$ 52,258	$ 52,258	$ 47,600	$ 47,600
Richmond Perrine Optimist Club, Inc.	Perrine Crime Prevention Program/Goulds Youth Development Program	Children, Youth, & Families	$ 210,330	$ -	$ 67,222	$ 67,222	$ -	$ -
Richmond Perrine Optimist Club, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Richmond Perrine Optimist Club, Inc.	Work Experience Program	Children, Youth, & Families	$ 132,874	$ -	$ 43,707	$ 43,707	$ -	$ -
Richmond Perrine Optimist Club, Inc.	Youth Activity Center Safe Space Sports Program	Children, Youth, & Families	$ 122,619	$ -	$ 40,594	$ 40,594	$ -	$ -
Richmond Perrine Optimist Club, Inc.	After School Care	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Richmond Perrine Optimist Club, Inc.	Family Preservation	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Richmond Perrine Optimist Club, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Rivera Presbyterian Church	Juvenile Weapons Offender Program	Criminal Justice	$ 320,000	$ -	$ 280,000	$ 280,000	$ -	$ -
S.L.A.M. Basketball, Inc.	SLAM	Children, Youth, & Families	$ 88,578	$ -	$ -	$ -	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Parenting Skill-Building Project	Children, Youth, & Families	$ 75,000	$ -	$ 26,137	$ 26,137	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Caregiver Support Project	Elder Needs	$ -	$ 21,250	$ -	$ -	$ 21,250	$ 21,250
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Emergency Minor Home Repairs Project	Elder Needs	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
S.T.E.P.S. in the Right Direction, Inc.	S.H.A.R.P. Project	Elder Needs	$ 75,000	$ -	$ 47,822	$ 47,822	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Healthcare Access Project	Health	$ 50,000	$ -	$ -	$ -	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Legal Services for Immigrants and New Entrants Project	Immigrants/New Entrants	$ 50,000	$ 14,875	$ 42,250	$ 21,125	$ 7,438	$ 7,438
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Caregiver Support Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
S.T.E.P.S. in the Right Direction, Inc.	Elderly Services - Elderly Emergency Minor Home Repairs Project	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Safe School South Florida	The Safe Schools Project: Supporting GLBT :Youth and Families in Schools	Other	$ 85,000	$ -	$ 23,498	$ 11,749	$ -	$ -
Salvation Army- A Georgia Corporation	Men's Lodge Ex-Offenders Program-Detainee Program	Basic Needs	$ -	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
Salvation Army- A Georgia Corporation	Men's Lodge Ex-Offenders Program-Detainee Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Scholars Today, Leaders of Tomorrow, Inc.	Thinking Ahead College Preparatory Program	Children, Youth, & Families	$ 201,807	$ -	$ -	$ -	$ -	$ -
Sembrando Flores	HIV/AIDS Prevention and Education	Health	$ -	$ 11,900	$ -	$ -	$ 5,950	$ 5,950
Sembrando Flores	HIV/AIDS Prevention and Education	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Senior L.I.F.T. Center, Inc.	Elderly Services - Senior Social Services	Elder Needs	$ -	$ 140,000	$ -	$ -	$ 140,000	$ 140,000
Senior L.I.F.T. Center, Inc.	Elderly Services - Senior Social Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Seniors Are First	Seniors Programming	Elder Needs	$ 69,817	$ -	$ -	$ -	$ -	$ -
SER-Jobs for Progress, Inc.	SAMS	Criminal Justice	$ 52,500	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
Shake-A-Leg-Miami, Inc.	Launching Summer Dreams	Children & Adults with Disabilities	$ 410,570	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
Shed Group, Inc., The	Give & Gain	Children, Youth, & Families	$ -	$ 8,925	$ -	$ -	$ 8,925	$ 8,925
Shed Group, Inc., The	Give & Gain	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Sister to Sister Everyone Has a Heart Foundation, Inc.	Heart Disease Awareness	Children, Youth, & Families	$ -	$ 14,000	$ -	$ -	$ 14,000	$ -
Sister to Sister Everyone Has a Heart Foundation, Inc.	Heart Disease Awareness	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Sisters and Brothers Forever, Inc.	V. Elder Needs	Elder Needs	$ 600,000	$ 434,000	$ 191,147	$ 191,147	$ 434,000	$ 434,000
Sisters for Abundant Living Ministries, Inc. (dba Champion Learning, Inc.)	Championing Learners for Life	Children, Youth, & Families	$ 284,291	$ -	$ 89,676	$ 89,676	$ -	$ -
Solid Rock Enterprise, Inc.	Restorative Justice Academy & Neighborhood Accountability Board- After School Program	Children, Youth, & Families	$ 498,432	$. -	$ -	$ -	$ -	$ -
South Florida After School All- Stars, Inc.	After School Programs	Children, Youth, & Families	$ 665,560	$ -	$ -	$ -	$ -	$ -
South Florida Baseball Dreamers Corp.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 2,503	$ -	$ -	$ 2,503	$ 2,503
South Florida Baseball Dreamers Corp.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
South Florida Behavioral Network, Inc.	Juvenile Drug Court Support: Assessment and Case Management	Criminal Justice	$ 137,689	$ -	$ 100,000	$ 100,000	$ -	$ -
South Florida Hispanic Chamber of Commerce, Inc.	Minority Business and Education Enhancement Program	Chambers	$ -	$ 26,031	$ -	$ -	$ 13,016	$ 13,016
South Florida Puerto Rican Chamber of Commerce Inc. d/b/a Puerto Rican Chamber of Commerce of South Florida	Puerto Rican Chamber Business Services/Community Office	Chambers	$ -	$ 82,259	$ -	$ -	$ 41,129	$ 41,129
South Florida Urban Ministries	Branches Programs (Expansion)	Children, Youth, & Families	$ 150,000	$ -	$ 46,906	$ 46,906	$ -	$ -
South Florida Urban Ministries	One Stop Economic Services Centers (Expansion)	Basic Needs	$ 249,894	$ -	$ 84,357	$ 84,357	$ -	$ -
South Florida You Can	Health Literacy Project	Health	$ 81,075	$ -	$ -	$ -	$ -	$ -
South Florida Youth Symphony, Inc.	SFYS Music Instruction Program- District 11	Children, Youth, & Families	$ -	$ 8,925	$ -	$ -	$ 8,925	$ 8,925
South Florida Youth Symphony, Inc.	SFYS Music Instruction Program- District 11	N/A	$ -	$ -	$ -	$ -	$ -	$ -
South Miami/Coral Gables Elk Lodge #1676	GATE Program	Children, Youth, & Families	$ -	$ 140,000	$ -	$ -	$ 140,000	$ 140,000
South Miami/Coral Gables Elk Lodge #1676	GATE Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
South Temple Empowerment Project	After School/Summer Camp	Children, Youth, & Families	$ 158,137	$ -	$ -	$ -	$ -	$ -
South Temple Empowerment Project	CHASTE/Abstinence Project	Health	$ 39,330	$ -	$ -	$ -	$ -	$ -
Southwest Social Services Program, Inc.	Elderly Meals & Supportive Services Program	Elder Needs	$ 280,000	$ 242,250	$ -	$ -	$ 242,250	$ 242,250
Spanish-American Basic Education and Rehabilitation Inc. (SABER)	Tutoring Program	Children, Youth, & Families	$ 167,519	$ -	$ -	$ -	$ -	$ -
Spanish-American Basic Education and Rehabilitation Inc. (SABER)	Immigrants/New Entrants	Immigrants/New Entrants	$ 131,120	$ -	$ -	$ -	$ -	$ -
Spanish-American Basic Education and Rehabilitation, Inc. (SABER)	HIV/AIDS Prevention & Early Intervention Services	Health	$ 341,562	$ -	$ -	$ -	$ -	$ -
Spanish-American Basic Education and Rehabilitation, Inc. (SABER)	Academic/Vocational and Recertification of Foreign Nurses Program	Immigrants/New Entrants	$ -	$ 25,288	$ -	$ -	$ 12,644	$ 12,644
Spanish-American Basic Education and Rehabilitation, Inc. (SABER)	Academic/Vocational and Recertification of Foreign Nurses Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -

Attachment C

FY 2011-12 CBO Continuation Funding By Name

					RFP		Continuation Funding	
NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Special Olympics Florida, Inc.	Sports Programmatic Support	Children, Youth, & Families	$ -	$ 5,250	$ -	$ -	$ 5,250	$ 5,250
Special Olympics Florida, Inc.	Sports Programmatic Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Spinal Cord Living-Assistance Dev., Inc.	SCLAD Resource Center for Persons with Disabilities	Children & Adults with Disabilities	$ 98,889	$ 66,725	$ 49,445	$ 49,445	$ 66,725	$ 66,725
St Thomas University, Inc.	St Thomas University, Inc St. Thomas University Human Rights Institute	Immigrants/New Entrants	$ 184,310	$ 95,200	$ 155,742	$ 77,871	$ 47,600	$ 47,600
St. Alban's Day Nursery, Inc.	Early Literacy (Project Literacy)	Children, Youth, & Families	$ 40,000	$ 20,825	$ -	$ -	$ 20,825	$ 20,825
St. Alban's Day Nursery, Inc.	Infants and Toddlers (Early Start)	Children, Youth, & Families	$ 40,000	$ 28,000	$ -	$ -	$ 28,000	$ 28,000
StAgnes Community Development Corporation	After School and Summer Camp	Children, Youth, & Families	$ 55,896	$ 52,500	$ -	$ -	$ 52,500	$ 52,500
StAgnes Community Development Corporation	Health and Computer Skills	Elder Needs	$ 55,896	$ -	$ -	$ -	$ -	$ -
StAgnes Community Development Corporation	All Programs	Health	$ 55,896	$ -	$ -	$ -	$ -	$ -
Stand Up for Kids Miami	Project Nest	Children, Youth, & Families	$ 40,367	$ -	$ -	$ -	$ -	$ -
Stop Hunger, Inc.	Monthly Food Program	Basic Needs	$ 68,959	$ 109,900	$ 48,271	$ 48,271	$ 109,900	$ 109,900
Strong Women Strong Girls	Strong Women, Strong Girls South Florida Mentoring Program	Children, Youth, & Families	$ 96,783	$ -	$ -	$ -	$ -	$ -
SUCSES Foundation, Inc.	Life Skills Discovery Program	Children, Youth, & Families	$ 621,473	$ -	$ -	$ -	$ -	$ -
Suited for Success, Inc.	Suited for Success	Workforce Development	$ 60,000	$ -	$ 26,553	$ 13,277	$ -	$ -
Sunflowers Academy, Inc	Out of School	Children, Youth, & Families	$ 287,311	$ -	$ -	$ -	$ -	$ -
Sunrise Community, Inc.	Senior Day Services	Children & Adults with Disabilities	$ -	$ 5,243	$ -	$ -	$ 5,243	$ 5,243
Sunrise Community, Inc.	Senior Day Services	Elder Needs	$ 756,817	$ -	$ 241,093	$ 241,093	$ -	$ 241,093
Sweet Vine, Inc.	First Time Offenders	Children, Youth, & Families	$ 139,622	$ -	$ 45,756	$ 45,756	$ -	$ -
Sweet Vine, Inc.	Outreach and Prevention Services Program	Children, Youth, & Families	$ -	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Sweet Vine, Inc.	Sweet Vine Youth Center	Children, Youth, & Families	$ -	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Sweet Vine, Inc.	Outreach and Prevention Services Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Sweet Vine, Inc.	Sweet Vine Youth Center	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	Special Needs Hotline and 2-1-1	Children & Adults with Disabilities	$ 207,000	$ -	$ 103,500	$ 103,500	$ -	$ -
Switchboard of Miami, Inc.	HELPLINE and 2-1-1	Children, Youth, & Families	$ 103,500	$ 59,500	$ -	$ -	$ 59,500	$ 59,500
Switchboard of Miami, Inc.	The Teen Outreach Program	Children, Youth, & Families	$ -	$ 38,675	$ -	$ -	$ 38,675	$ 38,675
Switchboard of Miami, Inc.	Family Empowerment Program	Criminal Justice	$ 124,000	$ 56,525	$ 90,000	$ 90,000	$ 56,525	$ 56,525
Switchboard of Miami, Inc.	Gang Hotline	Criminal Justice	$ -	$ 23,800	$ -	$ -	$ 23,800	$ 23,800
Switchboard of Miami, Inc.	Seniors Never Alone	Elder Needs	$ 353,000	$ 280,500	$ 224,907	$ 224,907	$ 280,500	$ 280,500
Switchboard of Miami, Inc.	Gang Hotline	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	Sweetwater Neighborhood Resource Network	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	The Teen Outreach Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	Project Top	Other	$ 81,000	$ -	$ -	$ -	$ -	$ -
Switchboard of Miami, Inc.	Project Success	Special Needs	$ 81,000	$ 51,765	$ 61,560	$ 30,780	$ 25,883	$ 25,883
Switchboard of Miami, Inc.	Sweetwater Neighborhood Resource Network	Special Needs	$ -	$ 44,625	$ -	$ -	$ 22,313	$ 22,313
Tacolcy Economic Development Corporation, Inc.	Elderly Services - Resident Support Services	Elder Needs	$ -	$ 25,500	$ -	$ -	$ 25,500	$ 25,500
Tacolcy Economic Development Corporation, Inc.	Elderly Services - Resident Support Services	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Teen Job Corps	Teen Job Corp Children, Youth, and Families	Children, Youth, & Families	$ 92,094	$ -	$ -	$ -	$ -	$ -
Teen Job Corps	Teen Job Corps Program	Criminal Justice	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
Teen Job Corps	Teen Job Corps Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Teen Job Corps	Teen Job Corps Workforce and Development	Workforce Development	$ 22,030	$ -	$ 18,875	$ 9,438	$ -	$ -
Teen Upward Bound, Inc. (TUB)	TUB Learning	Children, Youth, & Families	$ 276,529	$ 28,560	$ 87,319	$ 87,319	$ 28,560	$ 28,560
TGN! Precision Care/The Haitian Elderly Center	Home Care for Low Income Frail Elderly/ Adult Day Care Center Services For Low Income Elders	Elder Needs	$ 200,000	$ -	$ -	$ -	$ -	$ -
The Abriendo Puertas Governing Board of East Little Havana	One Stop Community Care and Resource Center	Basic Needs	$ 200,000	$ -	$ 67,514	$ 67,514	$ -	$ -
The Abriendo Puertas Governing Board of East Little Havana	"Reach to Teach" After School and Summer Program	Children, Youth, & Families	$ 250,000	$ 34,213	$ -	$ -	$ 34,213	$ 53,900
The Abriendo Puertas Governing Board of East Little Havana	One Stop Community Care and Resource Center	Children, Youth, & Families	$ -	$ 39,375	$ -	$ -	$ 39,375	$ 39,375
The Abriendo Puertas Governing Board of East Little Havana	Safe Space, Safe Haven	Children, Youth, & Families	$ -	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
The Abriendo Puertas Governing Board of East Little Havana	Safe Space, Safe Haven	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Abriendo Puertas Governing Board of East Little Havana	"Success Through Suspension" Alternative to School Street Suspension	Other	$ 435,000	$ -	$ -	$ -	$ -	$ -
The Admit Program, Inc.	South Miami-Dade Expansion	Children, Youth, & Families	$ 79,420	$ 44,625	$ -	$ -	$ 44,625	$ 44,625
The Advocate Program, Inc.	Juvenile Justice Program	Criminal Justice	$ -	$ 36,890	$ -	$ -	$ 36,890	$ 36,890
The Advocate Program, Inc.	Paid Internship	Criminal Justice	$ -	$ 11,200	$ -	$ -	$ 11,200	$ 11,200
The Advocate Program, Inc.	Elder Services - Domestic Violence Awareness	Elder Needs	$ -	$ 76,500	$ -	$ -	$ 76,500	$ 76,500
The Advocate Program, Inc.	Elder Services - Domestic Violence Awareness	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Advocate Program, Inc.	Juvenile Justice Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Advocate Program, Inc.	Paid Internship	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Advocate Program, Inc.	Professional Training Institute	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Advocate Program, Inc.	Reentry: Starting Over Offender Referrals & Linkages	Other	$ 233,506	$ -	$ 23,498	$ 11,749	$ -	$ -
The Advocate Program, Inc.	Veterans Link Up Referral & Linkages	Other	$ 222,555	$ -	$ 23,498	$ 11,749	$ -	$ -
The Advocate Program, Inc.	Bridging Families & Communities: Children Exposed to Domestic Violence	Special Needs	$ 151,606	$ -	$ 121,545	$ 60,773	$ -	$ -

FY 2011-12 CBO Continuation Funding By Name

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The Advocate Program, Inc.	Children Exposed to DV: First Responder Training	Special Needs	$ 85,805	$ -	$ 75,079	$ 37,540	$ -	$ -
The Advocate Program, Inc.	Professional Training Institute	Workforce Development	$ -	$ 27,668	$ -	$ -	$ 13,834	$ 13,834
The Alliance for GLBTQ Youth	Care Coordination: Strengths First	Other	$ 121,378	$ -	$ -	$ -	$ -	$ -
The Alternative Programs, Inc.	Alternative to Incarceration	Criminal Justice	$ 700,000	$ -	$ -	$ -	$ -	$ -
The Alternative Programs, Inc.	Improving Community Control	Criminal Justice	$ 225,000	$ -	$ -	$ -	$ -	$ -
The Association for Dev. Of the Exceptional, Inc.	ADE-Academic/Vocational Program for Adults with Dis.	Children & Adults with Disabilities	$ 213,041	$ 69,650	$ 121,433	$ 121,433	$ 69,650	$ 69,650
The Business and Technology Development Corporation	Children Youth and Families	Children, Youth, & Families	$ 69,817	$ -	$ -	$ -	$ -	$ -
The Business and Technology Development Corporation	Criminal Justice	Criminal Justice	$ 69,817	$ -	$ -	$ -	$ -	$ -
The Business and Technology Development Corporation	It's about time	Elder Needs	$ 69,817	$ -	$ -	$ -	$ -	$ -
The Business and Technology Development Corporation	Community & Economic Development	Other	$ 100,000	$ -	$ -	$ -	$ -	$ -
The Carrie Meek Foundation	Men to Men	Special Needs	$ 120,000	$ -	$ -	$ -	$ -	$ -
The Center for Positive Connections, Inc.	SISTA (Sisters Informing Sisters on Topics About AIDS)	Health	$ 76,425	$ 14,875	$ -	$ -	$ 7,438	$ 7,438
The Community Economic Development Improvement Association, Inc.	Job Creation/Training	Special Needs	$ 200,000	$ -	$ -	$ -	$ -	$ -
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 1	Basic Needs	$ -	$ 26,775	$ -	$ -	$ 26,775	$ 26,775
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 2	Basic Needs	$ -	$ 19,338	$ -	$ -	$ 19,338	$ 19,338
The Dialysis Food Foundation of South Florida	Human and Social Services	Basic Needs	$ -	$ 14,875	$ -	$ -	$ 7,438	$ 14,875
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 1	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Dialysis Food Foundation of South Florida	Basic Needs - Food Recovery and Distribution 2	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Dialysis Food Foundation of South Florida	Human and Social Services	Other	$ 850,000	$ -	$ -	$ -	$ -	$ -
The Family Christian Association of America Inc	Positive Youth Development	Children, Youth, & Families	$ 80,500	$ 80,500	$ -	$ -	$ 80,500	$ 80,500
The Holocaust Memorial Community Inc.	Anti-Bullying: Positive Youth Development	Children, Youth, & Families	$ 150,000	$ -	$ -	$ -	$ -	$ -
The JPM Centre at Miami Gardens Drive Inc.	School Readiness/Academic Performance Improvement Services/After School/Stay In School and Parental Skills Training	Children, Youth, & Families	$ 180,000	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Safe at Home	Basic Needs	$ 64,435	$ -	$ 21,751	$ 21,751	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Project Conectar	Children & Adults with Disabilities	$ 86,685	$ -	$ -	$ -	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Kids Safe	Children, Youth, & Families	$ 139,450	$ -	$ -	$ -	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Community AIDS Partnership Grant Program	Health	$ -	$ 171,500	$ -	$ -	$ 85,750	$ 85,750
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Bienvenida	Immigrants/New Entrants	$ 103,435	$ -	$ -	$ -	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Community AIDS Partnership Grant Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Care Coordination	Other	$ 81,935	$ -	$ 23,498	$ 11,749	$ -	$ -
The Miami Foundation (f/k/a Dade Community Foundation) for Connect Families	Connect Families - Live Safe	Special Needs	$ 95,185	$ -	$ 72,341	$ 36,171	$ -	$ -
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Low Vision Rehabilitation-Seniors	Children & Adults with Disabilities	$ 122,500	$ -	$ 69,825	$ 69,825	$ -	$ -
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Literacy, Arts, and Physical Fitness	Children, Youth, & Families	$ 100,000	$ -	$ 33,727	$ 33,727	$ -	$ -
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Services	Elder Needs	$ 106,750	$ 72,250	$ 68,047	$ 68,047	$ 72,250	$ 72,250
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Diabetes Education-Seniors	Health	$ 83,250	$ -	$ 39,960	$ 19,980	$ -	$ -
The Miami Lighthouse for the Blind and Visually Impaired, Inc.	Job Readiness	Workforce Development	$ 137,000	$ -	$ 61,312	$ 30,656	$ -	$ -
The Optimist Foundation of Greater Goulds, Florida, Inc.	Community Wide Core Services for Children, Youth and Families	Children, Youth, & Families	$ 420,756	$ -	$ -	$ -	$ -	$ -
The Optimist Foundation of Greater Goulds, Florida, Inc.	Neighborhood Empower Program	Children, Youth, & Families	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
The Optimist Foundation of Greater Goulds, Florida, Inc.	Reading, Resistance, and Recreation	Children, Youth, & Families	$ -	$ 35,700	$ -	$ -	$ 35,700	$ 35,700
The Optimist Foundation of Greater Goulds, Florida, Inc.	Neighborhood Empower Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Optimist Foundation of Greater Goulds, Florida, Inc.	Reading, Resistance, and Recreation	N/A	$ -	$ -	$ -	$ -	$ -	$ -
The Optimist Foundation of Greater Goulds, Florida, Inc.	Teen Employment Program and Summer Youth Employment	Workforce Development	$ 297,698	$ -	$ -	$ -	$ -	$ -
The Portrait of Empowerment Inc.	TPOE Learning is Infinite Project	Children, Youth, & Families	$ 461,914	$ -	$ -	$ -	$ -	$ -
The Sundari Foundation, Inc.	Employment and Job Readiness Coaching for Hard to Serve Job Seekers-Homeless Women	Workforce Development	$ 81,450	$ -	$ 24,581	$ 12,291	$ -	$ -
The Sundari Foundation, Inc.	Food/Nutrition for Homeless Women and Infants	Basic Needs	$ 100,000	$ -	$ 70,000	$ 70,000	$ -	$ -
The Trauma Resolution Center	Resolution for Resiliency	Special Needs	$ 157,605	$ -	$ -	$ -	$ -	$ -
The Women's International Film & Arts Festival, Inc.	Reel Girls Real Women	Children, Youth, & Families	$ 32,230	$ -	$ -	$ -	$ -	$ -
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Outreach	Health	$ -	$ 10,115	$ -	$ -	$ 5,058	$ 5,058
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Risk Reduction Social Services	Health	$ -	$ 14,875	$ -	$ -	$ 7,438	$ 7,438
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Substance Abuse and Hepatitis C Program	Health	$ -	$ 23,800	$ -	$ -	$ 11,900	$ 11,900
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Outreach	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Substance Abuse and Hepatitis C Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	HIV/AIDS Risk Reduction Social Services	Other	$ 75,000	$ -	$ -	$ -	$ -	$ -

Attachment C

FY 2011-12 CBO Continuation Funding By Name

					RFP		Continuation Funding	
NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Theodore R. Gibson Memorial Fund, Inc. (dba Thelma Gibson Health Initiative)	Improved Health Care Access and Health Status for At Risk Elders	Other	$ 50,000	$ -	$ -	$ -	$ -	$ -
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ -	$ 17,069	$ -	$ -	$ 17,069	$ 17,069
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ -	$ 119,151	$ -	$ -	$ 119,151	$ 119,151
Thurston Group, Inc.	YCTF - Program Evaluation	Criminal Justice	$ -	$ 178,500	$ -	$ -	$ 178,500	$ 178,500
Thurston Group, Inc.	YCTF - Program Evaluation	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Transition, Inc.	Workforce Development	Workforce Development	$ 252,100	$ 131,674	$ 40,597	$ 20,299	$ 65,837	$ 65,837
Transplant Foundation, Inc.	Patient Services Program	Children & Adults with Disabilities	$ 68,231	$ -	$ -	$ -	$ -	$ -
Transplant Foundation, Inc.	Transplant House Reduced Rates Program	Special Needs	$ 57,288	$ -	$ -	$ -	$ -	$ -
Trinity Church, Inc.	Food/Nutrition for Homeless Women and Infants	Basic Needs	$ 148,370	$ 102,638	$ 50,085	$ 50,085	$ 102,638	$ 102,638
Trinity Empowerment Consortium, Inc.	Financial Literacy	Basic Needs	$ 212,367	$ -	$ 71,689	$ 71,689	$ -	$ -
Tropical Everglades Visitor Association, Inc.	Program Support-Facility Improvements	Children, Youth, & Families	$ -	$ 11,200	$ -	$ -	$ 11,200	$ 11,200
Tropical Everglades Visitor Association, Inc.	Program Support-Facility Improvements	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Transition Program	Children, Youth, & Families	$ -	$ 56,525	$ -	$ -	$ 56,525	$ 56,525
Troy Foundation Inc.(DBA Troy Community Academy)	Virtual School-After School	Children, Youth, & Families	$ 68,199	$ -	$ 24,073	$ 24,073	$ -	$ -
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Action Through Collaboration Family Literacy Program	Criminal Justice	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Action Through Collaboration Family Literacy Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Troy Foundation Inc.(DBA Troy Community Academy)	Positive Transition Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Troy Foundation Inc.(DBA Troy Community Academy)	Rolling in the Dough	Workforce Development	$ 113,714	$ -	$ 33,839	$ 16,920	$ -	$ -
Understanding's God's Purpose Ministries, Inc.	After School P.E.	Children, Youth, & Families	$ 186,626	$ -	$ -	$ -	$ -	$ -
UNIDAD of Miami Beach Inc.	New Generation Leadership and Workforce Institute	Children, Youth, & Families	$ 58,516	$ -	$ -	$ -	$ -	$ -
UNIDAD of Miami Beach Inc.	Unidad Senior Center Services	Elder Needs	$ 57,733	$ 12,750	$ 36,823	$ 36,823	$ 12,750	$ 12,750
UNIDAD of Miami Beach, Inc.	Children's Oral Health Initiative	Health	$ 136,052	$ -	$ -	$ -	$ -	$ -
Union Positiva, Inc.	Programs Offering Preventive Health Promotion and Promoting Access to Health Services: HIV/AIDS Prevention and Early Intervention Services for High-Risk Residents	Health	$ 541,198	$ 52,500	$ -	$ -	$ 26,250	$ 26,250
United Cerebral Palsy Assoc., Inc.	Transportation Services for Elderly and Handicapped	Children & Adults with Disabilities	$ 180,550	$ -	$ -	$ -	$ -	$ -
United Home Care Services, Inc.	Children and Adults with Disabilities	Children & Adults with Disabilities	$ 145,000	$ 47,600	$ 87,747	$ 87,747	$ 47,600	$ 47,600
United Home Care Services, Inc.	Elder Needs	Elder Needs	$ 230,000	$ 127,500	$ 146,557	$ 146,557	$ 127,500	$ 127,500
University of Miami	Children and Adults with Disabilities	Children & Adults with Disabilities	$ 85,000	$ -	$ 48,450	$ 48,450	$ -	$ -
University of Miami	Home Based Parenting Services: Strengthening At-risk families	Children, Youth, & Families	$ 109,480	$ 35,700	$ 36,605	$ 36,605	$ 35,700	$ 35,700
University of Miami	Preventing abuse through responsive parenting	Children, Youth, & Families	$ 55,738	$ 41,650	$ 20,290	$ 20,290	$ 41,650	$ 41,650
University of Miami	Youth Crime Task Force	Criminal Justice	$ -	$ 140,000	$ -	$ -	$ 140,000	$ 140,000
University of Miami	Youth Crime Task Force	N/A	$ -	$ -	$ -	$ -	$ -	$ -
University of West Floria	Miami Dade Business Seminars and Counseling	N/A	$ -	$ -	$ -	$ -	$ -	$ -
University of West Florida	Miami Dade Business Seminars and Counseling	Other	$ -	$ 28,000	$ -	$ -	$ 14,000	$ 14,000
Urgent, Inc.	Intergenerational Project	Basic Needs	$ 194,462	$ -	$ 136,123	$ 136,123	$ -	$ -
Urgent, Inc.	Children, Youth, and Families - Risk Reduction	Children, Youth, & Families	$ -	$ 24,395	$ -	$ -	$ 24,395	$ 24,395
Urgent, Inc.	Rites of Passage Prevention Program	Children, Youth, & Families	$ 201,372	$ 5,950	$ -	$ -	$ 5,950	$ 5,950
Urgent, Inc.	Youth Empowerment Program	Children, Youth, & Families	$ 205,258	$ -	$ 65,682	$ 65,682	$ -	$ -
Urgent, Inc.	Childre, Youth, and Families - Risk Reduction	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Victim Response, Inc.	GLBT Teen Dating Violence Awareness Program	Other	$ 83,599	$ -	$ -	$ -	$ -	$ -
Victim Response, Inc.	Children's Camp and Afterschool Program	Special Needs	$ 186,117	$ -	$ 141,449	$ 70,725	$ -	$ -
Victim Response, Inc.	Domestic Violence Legal Assistance Program	Special Needs	$ 109,783	$ -	$ 83,435	$ 41,718	$ -	$ -
Victim Response, Inc.	Elder Victim Advocacy Program	Special Needs	$ 77,444	$ -	$ 58,857	$ 29,429	$ -	$ -
Victim Response, Inc.	Emergency Shelter Adolescent Boys Program	Special Needs	$ 160,674	$ -	$ 122,112	$ 61,056	$ -	$ -
Village South, Inc.	Sports Programming Support	Children, Youth, & Families	$ -	$ 2,800	$ -	$ -	$ 2,800	$ 2,800
Village South, Inc.	HIV/AIDS Risk Reduction - Boys Program	Health	$ -	$ 38,675	$ -	$ -	$ 19,338	$ 19,338
Village South, Inc.	Mental Health and Substance Abuse Treatment	Health	$ -	$ 57,418	$ -	$ -	$ 28,709	$ 28,709
Village South, Inc.	Substance Abuse Prevention and Treatment Program	Health	$ -	$ 51,206	$ -	$ -	$ 25,603	$ 25,603
Village South, Inc.	HIV/AIDS Risk Reduction - Boys Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Village South, Inc.	Mental Health and Substance Abuse Treatment	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Village South, Inc.	Sports Programming Support	N/A	$ -	$ -	$ -	$ -	$ -	$ -
Village South, Inc.	Substance Abuse Prevention and Treatment Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
VIP Associates & Company, Inc.	Positive Youth Development & Life Skills Training Afterschool Program (P.A.L.)	Children, Youth, & Families	$ 54,484	$ -	$ -	$ -	$ -	$ -
VIP Associates & Company, Inc.	Vocational Mentoring for At-Risk Youth Coaching	Workforce Development	$ 162,034	$ -	$ -	$ -	$ -	$ -
VIP Association & Company, Inc.	Community Based Services for Children & Adults with Disabilities	Children & Adults with Disabilities	$ 154,748	$ -	$ -	$ -	$ -	$ -

Attachment C

FY 2011-12 CBO Continuation Funding By Name

					RFP		Continuation Funding	
NAME OF PROPOSING ORGANIZATION	PROGRAM NAME / ACTIVITY TITLE	CATEGORY	AMOUNT REQUESTED	PRIOR YEAR FUNDING AMOUNT	RFP AMOUNT RECOMMENDED	Proposed FY 2011-12 by Category	PROPOSED FUNDING FY 2011-12	FUNDING AMOUNT
Visitor Industry Human Resource Development Council	Programs Supporting Countywide Employment and Training	Workforce Development	$ 160,660	$ -	$ -	$ -	$ -	$ -
Voices for Children Foundation, Inc.	The Children's Needs Programs	Basic Needs	$ 325,315	$ -	$ 227,720	$ 227,720	$ -	$ -
Voices for Children Foundation, Inc.	The Children's Needs Programs	Basic Needs	$ -	$ 37,188	$ -	$ -	$ 37,188	$ 37,188
Voices for Children Foundation, Inc.	Guardian Ad Litem Program	Children, Youth, & Families	$ 394,280	$ 28,000	$ 123,067	$ 123,067	$ 28,000	$ 28,000
Voices for Children Foundation, Inc.	Services to Victims of Domestic Violence or Sexual Assault	Special Needs	$ 53,312	$ 38,675	$ 42,749	$ 21,375	$ 19,338	$ 19,338
Volunteers of American of Florida, Inc.	Hogar I and II HUD Supportive Housing Programs	Other	$ 143,909	$ -	$ -	$ -	$ -	$ -
Volunteers of American of Florida, Inc.	Life Plan Plus	Other	$ 331,290	$ -	$ -	$ -	$ -	$ -
Walking In Vision Family Outreach Educational Center, Inc.	Kids Smart-Fun	Children, Youth, & Families	$ 174,151	$ -	$ -	$ -	$ -	$ -
We Care of South Dade, Inc.	Information and Referral Services	Children, Youth, & Families	$ 165,000	$ 75,625	$ 23,498	$ 11,749	$ 37,813	$ 75,625
WeCount! Inc.	Immigrant Worker Orientation and Support Project	Immigrants/New Entrants	$ 100,000	$ 98,000	$ 84,500	$ 42,250	$ 49,000	$ 49,000
West Dade Community Services, Inc.	Basic Needs	Basic Needs	$ 80,147	$ -	$ -	$ -	$ -	$ 15,000
West Dade Community Services, Inc.	Emergency Rental	Basic Needs	$ -	$ 14,875	$ -	$ -	$ 14,875	$ 14,875
West Dade Community Services, Inc.	Food Program	Basic Needs	$ -	$ 10,562	$ -	$ -	$ 10,562	$ 10,562
West Dade Community Services, Inc.	Low Income Assistance	Basic Needs	$ -	$ 85,750	$ -	$ -	$ 85,750	$ 85,750
West Dade Community Services, Inc.	Rent FPL	Basic Needs	$ 89,118	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Senior, Youth, and Low Income Assistance	Basic Needs	$ -	$ 20,825	$ -	$ -	$ 20,825	$ 20,825
West Dade Community Services, Inc.	Immigrants	Immigrants/New Entrants	$ 41,724	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Emergency Rental	N/A	$ -	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Food Program	N/A	$ -	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Low Income Assistance	N/A	$ -	$ -	$ -	$ -	$ -	$ -
West Dade Community Services, Inc.	Senior, Youth, and Low Income Assistance	N/A	$ -	$ -	$ -	$ -	$ -	
What Next Global	Youth Business Program	Children, Youth, & Families	$ 100,000	$ -	$ -	$ -	$ -	$ -
Women of Tomorrow Mentor & Scholarship Program	Women of Tomorrow Mentor & Scholarship Program	Children, Youth, & Families	$ 95,202	$ -	$ 32,270	$ 32,270	$ -	$ -
Women's Shelter of Hope	Living in Fear Ends (LIFE)	Basic Needs	$ -	$ 142,625	$ -	$ -	$ 71,313	$ 142,625
Women's Shelter of Hope	Living in Fear Ends (LIFE)	Special Needs	$ 284,256	$ -	$ -	$ -	$ -	$ -
World Literacy Crusade of Florida	Children, Youth, & Families	Children, Youth, & Families	$ 179,376	$ 105,000	$ -	$ -	$ 105,000	$ 105,000
World Literacy Crusade of Florida	Family Empowerment Program	Criminal Justice	$ 90,000	$ 25,200	$ -	$ -	$ 25,200	$ 25,200
World Literacy Crusade of Florida	Girl's Intervention Program	Criminal Justice	$ 100,000	$ 11,900	$ 90,000	$ 90,000	$ 11,900	$ 11,900
Wynwood Youth Enrichment Optimist Program, Inc.	Wynwood Youth Enrichment Optimist Program	Children, Youth, & Families	$ 1,000,000	$ -	$ -	$ -	$ -	$ -
Young Men's Christian Association of Greater Miami, Inc.	Early childhood program	Children, Youth, & Families	$ 253,101	$ 11,900	$ 80,207	$ 80,207	$ 11,900	$ 11,900
Young Men's Christian Association of Greater Miami, Inc.	Out of school program	Children, Youth, & Families	$ 312,777	$ 44,625	$ 98,323	$ 98,323	$ 44,625	$ 44,625
Young Men's Christian Association of Greater Miami, Inc.	Elderly Needs	Elder Needs	$ 70,934	$ -	$ 45,232	$ 45,232	$ -	$ -
Young Men's Christian Association of Greater Miami, Inc.	Adolescent Health and Wellness Program	Health	$ 333,183	$ -	$ -	$ -	$ -	$ -
Youth Co-Op, Inc.	Stay-In-School Counseling Program	Children, Youth, & Families	$ 65,906	$ -	$ 23,376	$ 23,376	$ -	$ -
Youth Co-Op, Inc.	Family Empowerment Program	Criminal Justice	$ 181,800	$ 56,525	$ 90,000	$ 90,000	$ 56,525	$ 56,525
Youth Co-Op, Inc.	SAMS	Criminal Justice	$ 63,000	$ 44,090	$ 50,000	$ 50,000	$ 44,090	$ 44,090
Youth Co-Op, Inc.	Stay-In-School Counseling Program	Criminal Justice	$ -	$ 29,750	$ -	$ -	$ 29,750	$ 29,750
Youth Co-Op, Inc.	Match Grant Program	Immigrants/New Entrants	$ 150,510	$ 98,000	$ 127,181	$ 63,591	$ 49,000	$ 49,000
Youth Co-Op, Inc.	Employment Assistance Center	Workforce Development	$ 263,472	$ 110,250	$ 35,331	$ 17,666	$ 55,125	$ 55,125
Youth Expressions, Inc.	YE/FLOW	Children, Youth, & Families	$ 85,394	$ -	$ -	$ -	$ -	$ -
Youth Impact Ministries, Inc.	Senior Friends	Elder Needs	$ 265,300	$ -	$ -	$ -	$ -	$ -
Youth of America Incorporated	Children, Youth, and Families	Children, Youth, & Families	$ 98,019	$ 59,500	$ 33,126	$ 33,126	$ 59,500	$ 59,500
Youth of America Incorporated	Improving Community Control	Criminal Justice	$ 35,495	$ 11,900	$ -	$ -	$ 11,900	$ 11,900
YWCA of Greater Miami	YWCA Economic Empowerment Predatory Lending Ed Services	Basic Needs	$ 58,554	$ 50,575	$ 40,988	$ 40,988	$ 50,575	$ 50,575
YWCA of Greater Miami	Enhanced After School Programs	Children, Youth, & Families	$ 69,225	$ 32,725	$ 24,384	$ 24,384	$ 32,725	$ 32,725
YWCA of Greater Miami	Teen Pregnancy Youth Development	Children, Youth, & Families	$ 229,076	$ 44,625	$ 72,913	$ 72,913	$ 44,625	$ 44,625
YWCA of Greater Miami	YWCA Computer Clubhouse	Children, Youth, & Families	$ 81,534	$ -	$ 28,121	$ 28,121	$ -	$ -
YWCA of Greater Miami	SAMS	Criminal Justice	$ 62,686	$ 44,230	$ -	$ -	$ 44,230	$ 44,230
YWCA of Greater Miami	YWCA Family Wellness	Health	$ 126,388	$ -	$ 60,666	$ 30,333	$ -	$ -
YWCA of Greater Miami	Court Care A Better Place to Be	Children, Youth, & Families	$ 114,404	$ -	$ 91,623	$ 45,812	$ -	$ -
Zo's Fund For Life	Intervention, Prevention and Development (Pediatric Dialysis Education Support Program)	Health	$ 50,000	$ -	$ -	$ -	$ -	$ -
	Sign of the Times	Children & Adults with Disabilities	$ 165,000	$ -	$ -	$ -	$ -	$ -
			$ 100,249,741	$ 21,341,795	$ 19,436,980	$ 16,334,550	$ 18,312,333	$ 18,831,682

Attachment D

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
ARTS EDUCATION GRANTS AND PROGRAM INITIATIVES (ArtsEd)			
ArtsEd	Arts for Learning/Miami, Inc.	General Programs and Operating Support	$285,000
ArtsEd	Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives and "All Kids Included" Initiative for Children with Disabilities	$262,000
		Sub-Total: FY 2011-12 Arts Education and Program Initiatives Grants:	**$547,000**
CAPITAL DEVELOPMENT GRANTS PROGRAM (CAP)			
CAP	Area Performance Gallery, Inc.	Lighting and Signage Improvements for the Riviera Theatre in Coral Gables	$6,588
CAP	Bakehouse Art Complex, Inc.	Facility-wide Energy Efficient Lighting Upgrade	$18,230
CAP	Bascomb Memorial Broadcasting Foundation, Inc. (WDNA)	WDNA-FM 88.9 Facility Improvements and Upgrades	$7,130
CAP	City of Miami Department of Public Facilities	Manuel Artime Theater Lighting Improvements and Upgrades	$13,239
CAP	City of Miami Springs	Black Box Community Theater Lighting Equipment and Improvements	$8,812
CAP	City of North Miami Beach	Sound/Lighting Equipment and New Orchestra Level Carpeting for the Littman Theater	$13,236
CAP	Fairchild Tropical Botanic Garden, Inc.	Upgrade to Fairchild's Accessible Transportation Infrastructure	$6,780
CAP	Florida International University Board of Trustees fbo The Patricia & Phillip Frost Art Museum	Frost Art Museum Permanent Collection Digitization Project	$5,000
CAP	Friends of the Bass Museum, Inc.	Semi-permanent Tent Structure for Bass Museum's Courtyard Terrace	$22,676
CAP	Miami Children's Museum, Inc.	ADA Equipment and Lighting Improvements	$8,523
CAP	Miami City Ballet, Inc.	Capital Improvements to MCB's In-House Lynn and Louis Wolfson II Theatre	$5,000
CAP	Miami Hispanic Ballet Corp.	Black Box Theater Equipment for the Miami Hispanic Cultural Arts Center	$10,953
CAP	Miami Light Project, Inc.	Light Box at Goldman Warehouse Build-out and Equipment Purchases	$25,565
CAP	PAN, Performing Arts Network, A Guild of Performing Artists, Inc.	Rebuild PAN Facility Destroyed by Fire	$22,792
CAP	Village of Pinecrest (Pinecrest Gardens Banyan Bowl)	Pinecrest Gardens Equipment for the Banyan Bowl Theater	$9,259
CAP	Vizcaya Museum and Gardens	Equipment Purchases for Programming and Accessibility	$6,217
		Sub-Total: FY 2011-12 Capital Development Program Grants:	**$190,000**
COMMUNITY GRANTS PROGRAM (CG)			
CG	Community Grants Program	Quarterly Grants Program: Competitive application and review opportunities 4 times during each FY	$462,000
		Sub-Total: FY 2011-12 Community Grants Program Grants:	**$462,000**
CULTURAL ADVANCEMENT GRANTS PROGRAM (ADV)			
ADV	ArtSouth, a Not-for-Profit Corporation	Annual Season - General Operating Support	$41,000
ADV	Bakehouse Art Complex, Inc.	Annual Season - General Operating Support	$82,000
ADV	Ballet Flamenco La Rosa, Inc.	Annual Season - General Operating Support	$41,000
ADV	Bascomb Memorial Broadcasting Foundation, Inc. (WDNA-FM 88.9)	Annual Season - General Operating Support	$82,000
ADV	Black Archives, History and Research Foundation of South Florida, Inc., The	Annual Season - General Operating Support	$41,000
ADV	Centro Cultural Espanol de Cooperacion Iberoamericana, Inc.	Annual Season - General Operating Support	$82,000
ADV	Chopin Foundation of the United States, Inc.	Annual Season - General Operating Support	$41,000
ADV	City of Miami - Gusman Center for the Performing Arts	Annual Season - General Operating Support	$82,000
ADV	City Theatre, Inc.	Annual Season - General Operating Support	$82,000
ADV	Coral Gables Congregational Church , Inc.	Annual Season - General Operating Support	$41,000
ADV	Dave and Mary Alper Jewish Community Center	Annual Season - General Operating Support	$41,000
ADV	Deering Estate Foundation, Inc., The	Annual Season - General Operating Support	$41,000
ADV	Fantasy Theatre Factory, Inc.	Fiscal Agent for the Travel/Consultants Technical Assistance Component of the Cultural Advancement program	$92,000
ADV	GableStage, Inc.	Annual Season - General Operating Support	$82,000
ADV	Hispanic Theater Guild Corporation	Annual Season - General Operating Support	$41,000
ADV	Jamaica Awareness, Inc.	Annual Season - General Operating Support	$82,000
ADV	Miami Contemporary Dance Corp, dba Miami Contemporary Dance Company	Annual Season - General Operating Support	$41,000
ADV	Miami Light Project, Inc.	Annual Season - General Operating Support	$82,000
ADV	Miami Momentum Dance Company, Inc.	Annual Season - General Operating Support	$41,000
ADV	Miami Dade College, Department of Cultural Affairs	Annual Season - "Cultura del Lobo" General Operating Support	$82,000
ADV	Miami Dade College, Florida Center for the Literary Arts	Annual Season - General Operating Support	$82,000
ADV	Murray Dranoff Foundation, Inc., The	Annual Season - General Operating Support	$41,000
ADV	New Theatre, Inc.	Annual Season - General Operating Support	$82,000
ADV	Rhythm Foundation, Inc., The	Annual Season - General Operating Support	$82,000
ADV	Seraphic Fire, Inc.	Annual Season - General Operating Support	$82,000
ADV	Sociedad Pro Arte Grateli, Inc.	Annual Season - General Operating Support	$41,000
ADV	Sunday Afternoons of Music, Inc.	Annual Season - General Operating Support	$41,000
ADV	Teatro Avante, Inc.	Annual Season - General Operating Support	$82,000
ADV	Tigertail Productions, Inc.	Annual Season - General Operating Support	$41,000
		Sub-Total: FY 2011-12 Cultural Advancement Program Grants:	**$1,814,000**

Attachment D

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
CULTURE SHOCK MIAMI PROGRAM COSTS			
CS	Culture Shock Miami: Discount Student Tickets to the Arts Program	Programmatic Support	$603,000
		Sub-Total: FY 2011-12 Culture Shock Miami Program Costs:	**$603,000**
DANCE MIAMI CHOREOGRAPHERS FELLOWSHIPS (DMF)			
DMF	Letty Bassart	Choreographer Fellowship	$10,000
DMF	Octavio Campos	Choreographer Fellowship	$10,000
DMF	Rosie Herrera	Choreographer Fellowship	$10,000
DMF	Dance Miami Choreographers' Fellowship Program	Programmatic costs	$5,000
		Sub-Total: FY 2011-12 Dance Miami Choreographers Fellowships Program:	**$35,000**
DEVELOPING ARTS IN NEIGHBORHOODS GRANTS PROGRAM (DAN)			
DAN	Academia de las Luminarias de las Bellas Artes (A.L.B.A.)	FY2011-2012 Program Activities	$7,750
DAN	Alhambra Music Inc.	FY2011-2012 Program Activities	$8,800
DAN	Bas Fisher Invitational	FY2011-2012 Program Activities	$8,800
DAN	Brazz Dance Theater Incorporated	FY2011-2012 Program Activities	$11,500
DAN	CACEC INC	FY2011-2012 Program Activities	$5,000
DAN	Civic Chorale of Greater Miami	FY2011-2012 Program Activities	$11,500
DAN	Community Arts And Culture Inc	FY2011-2012 Program Activities	$11,500
DAN	Community Performing Arts Association Inc.	FY2011-2012 Program Activities	$5,000
DAN	Community Theatre of Miami Lakes, Inc. d/b/a Main Street Players	FY2011-2012 Program Activities	$11,500
DAN	Deco Echo Artists' Delegation d/b/a Center for Folk and Community Art	FY2011-2012 Program Activities	$11,500
DAN	Foundation for Emerging Technologies and Arts Inc.	FY2011-2012 Program Activities	$7,750
DAN	Homestead Community Concert Association Inc.	FY2011-2012 Program Activities	$11,500
DAN	Karen Peterson and Dancers Inc	FY2011-2012 Program Activities	$11,500
DAN	Kinad Inc.	FY2011-2012 Program Activities	$8,800
DAN	Mad Cat Theatre Company Inc.	FY2011-2012 Program Activities	$11,500
DAN	Marti Productions Inc.	FY2011-2012 Program Activities	$5,000
DAN	Miami Piano Circle	FY2011-2012 Program Activities	$7,750
DAN	Miami Watercolor Society Inc.	FY2011-2012 Program Activities	$11,500
DAN	Mz Goose Inc.	FY2011-2012 Program Activities	$8,800
DAN	Next@19th Street	FY2011-2012 Program Activities	$7,750
DAN	North Miami Community Concert Band Inc.	FY2011-2012 Program Activities	$8,800
DAN	Orchestra Miami Inc.	FY2011-2012 Program Activities	$11,500
DAN	Red Chemistry Inc.	FY2011-2012 Program Activities	$8,800
DAN	Siempre Flamenco Inc.	FY2011-2012 Program Activities	$8,800
DAN	Sociedad Cultural Santa Cecilia Inc.	FY2011-2012 Program Activities	$5,000
DAN	South Beach Chamber Ensemble Inc.	FY2011-2012 Program Activities	$8,800
DAN	South Florida Bluegrass Association Inc.	FY2011-2012 Program Activities	$11,500
DAN	Teatro en Miami Corp.	FY2011-2012 Program Activities	$8,800
DAN	The Arts at St. Johns Inc.	FY2011-2012 Program Activities	$7,750
DAN	The Cove/Rincon Corp.	FY2011-2012 Program Activities	$5,000
DAN	The Miami Classical Guitar Society	FY2011-2012 Program Activities	$8,800
DAN	The Unconservatory Inc.	FY2011-2012 Program Activities	$7,750
		Sub-Total: FY 2011-12 Developing Arts in Neighborhoods Grants Program Grants:	**$286,000**
FESTIVALS AND SPECIAL EVENTS GRANTS PROGRAM (FEST)			
FEST	Bayfront Park Management Trust	Downtown Miami New Year's Eve Celebration	$30,262
FEST	Coconut Grove Arts and Historical Association, Inc.	Coconut Grove Arts Festival	$67,631
FEST	Dade Heritage Trust, Inc.	Dade Heritage Days	$37,807
FEST	Florida Dance Association, Inc.	Florida Dance Festival	$30,201
FEST	Florida International University Board of Trustees, for the benefit of the School of Hospitality	South Beach Wine & Food Festival	$71,743
FEST	German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	$28,133
FEST	Inffinito Art & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	$37,752
FEST	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Festival	$55,667
FEST	Miami Bach Society, Inc., The	Tropical Baroque Music Festival	$32,339
FEST	Miami-Broward One Carnival Host Committee, Inc.	Miami Carnival	$42,612
FEST	Miami Dade College, Miami Book Fair International	Miami Book Fair International	$71,743
FEST	Miami Dade College, Miami International Film Festival	Miami International Film Festival	$70,950
FEST	Miami Design Preservation League, Inc.	Art Deco Weekend Festival	$45,626
FEST	Miami Gay and Lesbian Film Festival, Inc.	Miami Gay & Lesbian Film Festival	$41,934
FEST	Miami Hispanic Ballet Corporation	International Ballet Festival of Miami	$35,794
FEST	National Foundation for Advancement in the Arts, Inc.	ARTS Week	$61,026
FEST	Patrons of Exceptional Artists, Inc.	Miami International Piano Festival - Discovery Series	$36,482
FEST	University of Miami - Frost School of Music	Festival Miami	$42,298
		Sub-Total: FY 2011-12 Festivals and Special Events Program Grants:	**$840,000**

Attachment D

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
HANNIBAL COX JR. CULTURAL GRANTS PROGRAM (HCJ)			
HCJ	Area Performance Gallery, Inc.	FY2011-2012 Program Activities	$22,361
HCJ	Arts Ballet Theatre of Florida, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Creation Art Center Corporation	FY2011-2012 Program Activities	$12,917
HCJ	Cuban Classical Ballet of Miami, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Diaspora Vibe Cultural Arts Incubator, Inc.	FY2011-2012 Program Activities	$18,426
HCJ	Edge Zones, Inc.	FY2011-2012 Program Activities	$15,860
HCJ	Florida International University Board of Trustees, for the benefit of the School of Music	FY2011-2012 Program Activities	$30,000
HCJ	Friends of Chamber Music of Miami, Inc.	FY2011-2012 Program Activities	$19,330
HCJ	Fundarte, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Ground Up and Rising, Inc.	FY2011-2012 Program Activities	$19,422
HCJ	Haitian Heritage Museum Corp.	FY2011-2012 Program Activities	$16,193
HCJ	Hispanic-American Lyric Theatre, Inc.	FY2011-2012 Program Activities	$16,155
HCJ	Locust Projects, Inc.	FY2011-2012 Program Activities	$21,310
HCJ	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Miami Beach Film Society, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Miami Beach Garden Conservancy, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Miami Dade College - Department of Arts and Philosophy	FY2011-2012 Program Activities	$12,673
HCJ	Miami Dade College Foundation, Inc. - New World School of the Arts	FY2011-2012 Program Activities	$30,000
HCJ	Miami Gay Men's Chorus, Inc.	FY2011-2012 Program Activities	$17,474
HCJ	Miami Lyric Opera, Inc.	FY2011-2012 Program Activities	$20,104
HCJ	Michael-Ann Russell Jewish Community Center, Inc.	FY2011-2012 Program Activities	$30,000
HCJ	Mystery Park Arts Company, Inc., dba SoBe Music Institute	FY2011-2012 Program Activities	$15,662
HCJ	South Florida Composers Alliance, Inc.	FY2011-2012 Program Activities	$20,001
HCJ	St. Martha's Concert and Cultural Alliance, Inc.	FY2011-2012 Program Activities	$12,917
HCJ	The Dance Now! Ensemble, Inc.	FY2011-2012 Program Activities	$19,468
HCJ	The Florida Chamber Orchestra	FY2011-2012 Program Activities	$11,733
HCJ	University of Miami - School of Communication	FY2011-2012 Program Activities	$19,737
HCJ	Viernes Culturales / Cultural Fridays, Inc.	FY2011-2012 Program Activities	$8,257
		Sub-Total: FY 2011-12 Hannibal Cox Jr. Cultural Program Grants:	**$590,000**
INTERNATIONAL CULTURAL EXCHANGE GRANTS PROGRAM (ICE)			
ICE	Arts Ballet Theatre of Florida, Inc.	2012 International Ballet Concert (IBC)	$18,387
ICE	Ballet Flamenco La Rosa, Inc.	Hedda Gabler	$24,516
ICE	Diaspora Vibe Cultural Arts Incubator, Inc.	Living Sculpture II Kingston, Jamaica/Miami	$18,387
ICE	Edge Zones, Inc.	Art of Uncertainty 5	$18,387
ICE	Friends of Miami-Dade Public Library, Inc.	The Miami-Dade Public Library's International Art of Storytelling Festival - Taipei, Taiwan	$24,516
ICE	Karen Peterson and Dancers, Inc.	2012 Miami / Balkan Dance Exchange	$12,259
ICE	Miami Contemporary Dance Corporation, dba Miami Contemporary Dance Company	International Dance Exchange	$24,516
ICE	Teatro Avante, Inc.	Spain/USA International Cultural Exchange	$24,516
ICE	Tigertail Productions, Inc.	2012 International Exchange Project	$24,516
		Sub-Total: FY 2011-12 International Cultural Exchange Program Grants:	**$190,000**
MAJOR CULTURAL INSTITUTIONS GRANTS PROGRAM (MCI)			
MCI	Actors' Playhouse Productions, Inc.	Operational Support for Actors' Playhouse	$189,973
MCI	Florida International University Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	Operational Support for the Patricia and Phillip Frost Art Museum	$117,925
MCI	Florida International University Board of Trustees, for the benefit of The Wolfsonian	Operational Support for the Wolfsonian-FIU	$256,296
MCI	Florida Grand Opera, Inc.	Operational Support for the Florida Grand Opera	$327,270
MCI	Friends of the Bass Museum, Inc.	Operational Support for the Bass Museum of Art	$169,144
MCI	GableStage, Inc.	Transition to the Coconut Grove Playhouse / Programming Support	$150,000
MCI	Jewish Museum of Florida, Inc.	Operational Support for the Jewish Museum	$133,474
MCI	M Ensemble Company	Operational Support for the M Ensemble Company	$87,000
MCI	Miami City Ballet, Inc.	Operational Support for the Miami City Ballet	$271,021
MCI	Miami Symphony Orchestra	Operational Support for the Miami Symphony Orchestra	$87,000
MCI	Museum of Contemporary Art, Inc. (MOCA)	Operational Support for the Museum of Contemporary Art	$221,189
MCI	New World Symphony, Inc.	Operational Support for the New World Symphony	$335,027
MCI	Performing Arts Center Trust, Inc., dba Adrienne Arsht Center for the Perfoming Arts of Miami-Dade County	Operational Support for the Adrienne Arsht Center for the Performing Arts of Miami-Dade County	$317,321
MCI	South Florida Art Center, Inc., dba ArtCenter/South Florida	Operational Support for ArtCenter/South Florida	$89,062
MCI	University of Miami, Lowe Art Museum	Operational Support for the Lowe Art Museum at UM	$173,298
		Sub-Total: FY 2011-12 Major Cultural Institutions Program Grants:	**$2,925,000**

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
SERVICE ORGANIZATIONS GRANTS PROGRAM (SERV)			
SERV	Arts & Business Council of Miami, Inc.	Annual Programs	$55,000
SERV	Arts & Business Council of Miami, Inc.	Fiscal Agent for "Arts Help" Mini-Grants program	$26,000
SERV	Diaspora Arts Coalition, Inc.	Annual Programs	$28,500
SERV	Florida Dance Association, Inc.	Annual Programs	$28,500
SERV	Greater Miami Festivals and Events Association, Inc.	Annual Programs	$15,000
SERV	LegalArt, Inc.	Annual Programs	$23,500
SERV	Miami Light Project, Inc.	Fiscal Agent for Filmmaker's Workshop	$23,500
SERV	Performing Arts Network (PAN)	Annual Programs	$31,500
SERV	Sosyete Koukouy, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	$23,500
SERV	Sunshine Jazz Organization, Inc., The	Annual Programs	$19,500
SERV	Theatre League of South Florida, Inc.	Annual Programs	$35,500
		Sub-Total: FY 2011-12 Service Organizations Program Grants:	**$310,000**
SUMMER ARTS & SCIENCE CAMPS FOR KIDS GRANTS PROGRAM (SAS-C)			
SAS-C	Summer Arts & Science Camps for Kids Grants Program	Project grants to Organizations for Summer Arts and Science Camp Programs	$450,000
		Sub-Total: FY 2011-12 Summer Arts & Science Camps for Kids Program Grants:	**$450,000**
TARGETED INITIATIVES GRANTS (TARG)			
TARG	Arts & Business Council of Miami, Inc.	Fiscal Agent for "ArtBurstMiami"	$42,000
TARG	Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Cultural Advancement Transition Plan	$30,000
TARG	City of Hialeah Cultural Affairs Council	City of Hialeah Cultural Affairs Council programs	$26,500
TARG	Friends of the Miami-Dade Public Library, Inc.	A Compendium of Collections and Collecting in Miami: The Vasari Project	$15,000
TARG	Greater Miami Festivals and Events Association, Inc.	Fiscal Agent for Cultural Publications	$50,000
TARG	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	$22,500
TARG	Historical Association of Southern Florida, Inc.	Fiscal Agent for Cuban Pilots Association - Bay of Pigs Memorial at TMB	$10,000
TARG	Homestead Center for the Arts	Annual Programs	$16,000
TARG	Rhythm Foundation, Inc., The	Fiscal Agent for Programs at Caleb Auditorium and/or African Heritage Cultural Arts Center	$25,000
TARG	Theater League of South Florida, Inc.	Fiscal Agent for Playwright Development Program / Playwrights' Workshop Series	$25,000
TARG	Tigertail Productions, Inc.	Fiscal Agent for Artist Access Grants Program	$20,000
		Sub-Total: FY 2011-12 Targeted Initiatives Grants:	**$282,000**
YOUTH ARTS ENRICHMENT GRANTS PROGRAM (YEP)			
YEP	Youth Arts Enrichment Grants Program	Project Grants to Organizations	$450,000
		Sub-Total: FY 2011-12 Youth Arts Enrichment Program Grants:	**$450,000**
YOUTH ARTS MIAMI GRANTS PROGRAM (YAM)			
YAM	African Caribbean American Performing Artists, Inc. (ACAPAI)	2011-2012 Program Activities	$5,741
YAM	AIMM Higher, Inc.	2011-2012 Program Activities	$13,527
YAM	All Florida Youth Orchestra, Inc. (d/b/a Florida Youth Orchestra)	2011-2012 Program Activities	$20,000
YAM	Alliance for Musical Arts Productions, Inc.	2011-2012 Program Activities	$17,456
YAM	American Children's Orchestras for Peace, Inc.	2011-2012 Program Activities	$35,000
YAM	Ars Flores Symphony Orchestra, Inc.	2011-2012 Program Activities	$15,168
YAM	Ballet Etudes, Inc.	2011-2012 Program Activities	$19,337
YAM	Diva Arts & Entertainment, Inc.	2011-2012 Program Activities	$16,965
YAM	enFAMILIA, Inc.	2011-2012 Program Activities	$35,000
YAM	Fantasy Theatre Factory, Inc.	2011-2012 Program Activities	$70,000
YAM	Florida Film Institute, Inc.	2011-2012 Program Activities	$20,000
YAM	Greater Miami Youth Symphony of Dade County, Florida, Inc.	2011-2012 Program Activities	$70,000
YAM	Heroes Unite, Inc.	2011-2012 Program Activities	$20,000
YAM	Miami Children's Chorus, Inc.	2011-2012 Program Activities	$70,000
YAM	Miami Stage Company/Miami Children's Theater, Inc.	2011-2012 Program Activities	$70,000
YAM	Miami Youth Ballet, Inc.	2011-2012 Program Activities	$14,837
YAM	One Art, Inc.	2011-2012 Program Activities	$23,251
YAM	The Playground Theatre, Inc.	2011-2012 Program Activities	$70,000
YAM	Quant Productions, Inc.	2011-2012 Program Activities	$13,285
YAM	The Roxy Theatre Group, Inc.	2011-2012 Program Activities	$70,000
YAM	The South Florida Boys Choir, Incorporated	2011-2012 Program Activities	$24,284
YAM	South Florida Youth Symphony	2011-2012 Program Activities	$20,000
YAM	The Theatre Institute of DulceArt, Inc.	2011-2012 Program Activities	$6,149
YAM	The Thomas Armour Youth Ballet, Inc.	2011-2012 Program Activities	$70,000
YAM	Voices United, Inc.	2011-2012 Program Activities	$20,000
YAM	Walenstein Musical Organization, Inc.	2011-2012 Program Activities	$20,000
		Sub-Total: FY 2011-12 Youth Arts Miami Program Grants:	**$850,000**
		Total FY 2011-12 Department of Cultural Affairs / Cultural Affairs Council Grants Recommendations:	**$10,824,000**

Attachment D

FY 2011-12 GRANTS TO NON-PROFIT CULTURAL ORGANIZATIONS

PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2011-12 AWARD
DIRECT COMMUNITY-BASED CULTURAL FACILITIES ALLOCATIONS			
	Fairchild Tropical Botanic Garden, Inc.	Operational Support for Fairchild Tropical Garden	$376,000
	Miami Children's Museum, Inc.	Operational Support for Miami Children's Museum	$635,000
	Zoological Society of Florida, Inc.	Operational Support for Zoo Miami	$293,000
		Sub-Total: FY 2011-12 Direct Community-Based Cultural Facilities Allocations:	**$1,304,000**
		Grand Total: FY 2011-12 Funding to Cultural Organizations through the Department of Cultural Affairs:	**$12,128,000**

Capital Project Number	Site No.	District(s) Located	Site Description	Prior	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	Future	Total	Reso #
984963	76662	1	Florida Memorial University Multipurpose Arena	0	0	0	5,000,000	0	0	0	0	5,000,000	R-1144-10
931490	70772	9	West Perrine Park- Phase 2 - Aquatic Center, Roads and Pathways, Courts	75,000	0	0	458,000	3,967,000	0	0	456,000	4,956,000	R-954-10
932730	70443	10	Westchester Arts Center Construction	945,000	0	0	520,000	1,028,000	5,107,000	400,000	0	8,000,000	R-1133-10
115951	76883	9	D09-Richmond Place Townhomes	0	0	0	0	500,000	0	0	0	500,000	R-54-11
115951	76884	9	D09-SBC Senior Housing	0	0	0	500,000	500,000	0	0	0	1,000,000	R-55-11
Municipality-Opa-Locka	76677	1	Historic Preservation Fund - Opa-Locka City Hall	0	0	0	2,000,000	0	0	0	0	2,000,000	R-1145-10
Municipality-Coral Gables	70633	7	Coral Gables - Fire Station #1	0	0	0	700,000	0	0	0	0	700,000	R-28-11
Municipality-Coral Gables	70645	7	Coral Gables - Police Station	164,000	0	0	636,000	0	0	0	0	800,000	R-28-11
			Total	$ 1,184,000	$ -	$ -	$ 9,814,000	$ 5,995,000	$ 5,107,000	$ 400,000	$ 456,000	$ 22,956,000	

Attachment E