



**MIAMI-DADE COUNTY  
FINAL OFFICIAL MINUTES  
Mayor's Elections Advisory Group**

Stephen P. Clark Government Center  
111 N.W. 1<sup>st</sup> Street  
Miami, Florida 33128

January 7, 2013  
As Advertised

Harvey Ruvin, Clerk  
Board of County Commissioners

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CLERK'S SUMMARY AND OFFICIAL MINUTES  
MAYOR'S ELECTIONS ADVISORY GROUP  
JANUARY 7, 2013

The Mayor's Elections Advisory Group (EAG) convened at 9:00 a.m. on January 7, 2013, at the Stephen P. Clark Government Center, 111 NW 1 Street, Conference Rooms 18-3 & 4, Miami, Florida, 33128, there being present Members: Miami-Dade County Mayor Carlos Gimenez; Commissioners Lynda Bell, Sally Heyman and Dennis Moss; Ms. Alice Ancona, Mr. Kendall Coffey, Mr. Robert Fernandez, City of Miami Gardens Mayor Oliver Gilbert, III, Mr. Murray Greenberg, Ms. Lovette McGill, Ms. Gepsie Metellus, and Mr. C.J. Ortuno (Members Commissioner Rebeca Sosa and Bishop Victor T. Curry were absent).

The following staff members were also present: Deputy Mayor Alina Hudak; Assistant County Attorney Oren Rosenthal; Supervisor of Elections Penelope Townsley; Office of Intergovernmental Affairs Director Joe Rasco; Inson Kim, Lorna Mejia and Cristina Crespi, Office of the Mayor; and Deputy Clerk Mary Smith-York.

**WELCOME**

Deputy Mayor Alina Hudak called the meeting to order at 9:26 a.m. and advised that County Mayor Carlos Gimenez advised he would arrive late to today's (1/7/13) meeting and asked that she open the meeting prior to his arrival. After informing EAG members that a notice of absence was received from Commissioner Sosa and was being distributed, Ms. Hudak advised that the EAG members were provided copies of comments prepared by Commissioner Heyman, as well as a fax from Mr. Ortuno containing questions regarding the Elections After Action Report. Ms. Hudak advised that the County Commission adopted the legislative recommendations as proposed by the EAG and that the County's Legislative Package was moving forward for consideration by the Florida Legislature.

**OVERVIEW OF AFTER ACTION REPORT**

Ms. Penelope Townsley, Supervisor of Elections, provided a brief overview of the Elections After Action Report (EAAR) that was distributed to EAG members, highlighting the Department's primary findings and recommendations. She explained the method staff used to prepare the EAAR and the outcome measures attained. Ms. Townsley stated that staff identified seven (7) primary contributing factors to the long lines during Early Voting and on Election Day, as well as challenges within the Absentee Ballot Process. She advised that, based on those findings, Staff proposed 23 administrative and six (6) legislative recommendations for the EAG's consideration and approval. Ms. Townsley listed the following as contributing factors to the problems experienced during the 2012 General Election: ballot length, estimation of voting time, number of Early Voting sites, reduction of Early Voting days, Absentee Ballot processing, polling place process inefficiencies, and not re-precincting. Ms. Townsley noted staff identified the recommendations that would have the most impact on the elections process. She noted six State Legislative recommendations were considered

high priority; and although endorsed by the County Commission, the County had no control regarding those recommendations. Ms. Townsley discussed the 23 departmental recommendations reflected in the EAAR and described the improvements to the system that would result from implementation. At the conclusion of her presentation, Ms. Townsley invited EAG members to ask any questions or present comments.

In response to Mr. C.J. Ortuno's inquiry as to the budget for the 2008 Presidential Election, Ms. Townsley stated the budget was approximately \$9.5 million.

## **QUESTIONS AND RECOMMENDATIONS**

Commissioner Heyman expressed her concerns regarding the following issues:

- Ballot length –consider eliminating the lengthy Charter questions and other County-related issues from the ballot during Presidential Elections;
- Number of early voting sites – consider changing the criteria governing facilities designated as early voting sites to address parking and accessibility issues;
- Supervised Voting Program – consider engaging volunteer attorneys from the Florida Bar Association and County employees to provide integral service to voters with special needs;

Ms. Townsley concurred with Commissioner Heyman's concern regarding existing opportunities to enhance the Supervised Voting Program, adding that this was a departmental objective.

Regarding Commissioner Heyman's recommendation regarding the Supervised Voting Program, Ms. Metellus suggested the department also consider engaging the service of members of the vast network of Community Based Organizations (CBO) within the County.

Ms. Townsley noted a volunteer outreach component had been previously included in the Supervised Voting Program, which was unsuccessful due to the requirement for background checks and drug screenings.

- Voting site issues – consider shutting down the library's operations and fully utilize the facility for elections purposes at least two days of the Early Voting period and on Election Day;

Miami Gardens Mayor Gilbert expressed concern with the unintended consequence of congested parking that would result from Commissioner Heyman's suggestion to use entire library buildings as voting precincts.

Commissioner Heyman agreed with Mayor Gilbert's concern and noted some libraries might not be able to accommodate this option; however, this recommendation should be included for the County Commission's consideration. She strongly urged the inclusion of

a request to develop legislation designating Election Day as a Federal Holiday so the schools would be closed when being used as voting sites to ensure the safety and security of the children.

- Re-Precincting – consider the areas where precincts were being relocated to determine if voters would be disenfranchised by the changes; and
- Polling Place Process Inefficiencies – explore the expenditure of \$2.8 million for technological changes in computer processing and report back the findings after comparing the purchase versus leasing options and prices.

Ms. Townsley acknowledged Commissioner Heyman’s request for staff’s findings regarding re-precincting and assured EAG members that this information would be presented in a separate report before the County Commission. She further noted the report would be discussed with individual commissioners prior to being presented to the Commission. Ms. Townsley agreed to also provide this report to individual EAG members not on the Commission, as requested by Commissioner Heyman.

Commissioner Moss expressed his appreciation to everyone who participated on the EAG and suggested having the advisory group reconvene prior to future presidential elections. He noted the issues created during this past election were under the County’s control and pointed out that an action plan was now in place.

In response to Commissioner Moss’ question regarding additional Early Voting Sites, Ms. Townsley advised that a preliminary survey of early voting sites was conducted, which included identifying the currently used sites.

Deputy Mayor Hudak explained that the Early Voting sites were selected based on criteria requiring that only libraries and city halls be used and that the sites be geographically balanced.

Discussion ensued among EAG members and staff concerning staff’s approach to determining the amount and location of additional Early Voting sites based on the State’s current legislative requirements.

Commissioner Moss noted the County Commission approved the EAG’s recommendation to include in the County’s Legislative Package, a request to extend the Early Voting period to nine days. He expressed concern that this decision could be in conflict with the positions of other major urban Florida counties that might request 14 days Early Voting Period. Commissioner Moss advised that after contacting representatives of the Florida Association of Supervisors of Elections, he understood they had not taken a position on whether to go with nine or 14 days for Early Voting.

Ms. Townsley informed EAG members that the Elections Department staff reached out to the County’s municipalities when conducting its survey on the ability to expand Early

Voting Sites. She advised that, to date only the Cities of Homestead and North Miami Beach expressed an interest in using their City Hall facilities as Early Voting Sites.

Commissioner Bell noted the logic in Homestead expressing interest given the wide proximity between the voting sites in that area.

Pertaining to an earlier remark by Commissioner Heyman concerning schools being closed when used as voting sites, Miami Gardens Mayor Gilbert noted he agreed that the schools should be closed. However, he pointed out the unintended consequences for parents who worked and would need to arrange childcare. Mayor Gilbert discussed the benefits of reaching out to various other entities to gain insight regarding their recommendations for empowering precincts and how they compared to the County's recommendations.

Mr. Ortuno expressed concern that EAG members had not focused on the voter registration process. He questioned the Election Department's perspective on how people registered to vote through the State-wide system and how that impacted the way people voted, the resource allocation, and the voter distribution among the precincts. Mr. Ortuno stated he wished to ensure that the department's approach did not consider 1.3 as the number of registered voters in 20 years, as this number would have greatly increased.

Ms. Townsley stated that a threshold of 2,500 registered voters per precinct would be established in the re-precincting exercise and that within that number, further analyses would be performed to determine voting habits. She pointed out that voters did not vote on Election Day voters would be identified and that the chosen sites would have sufficient capacity to house the voters. Ms. Townsley noted these numbers would need to be revisited as the dates for the next gubernatorial or Countywide election moved closer.

In response to Mr. Ortuno's inquiry as to the cost per vote, Mayor Gimenez stated the process was very costly and noted this analysis would be performed and the cost per vote would be ascertained.

Responding to Ms. McGill's question regarding the cost to implement signature verification technology, Ms. Townsley stated it would cost \$1.2 million.

Ms. McGill asked whether any grant funding existed to assist the County with funding of these recommended changes to the voting process.

Mayor Gimenez expressed his desire to develop an easy voting process as possible for the County's residents and acknowledged that this effort would require money; therefore, he would present, for Commission approval, additional expenditures in the budget for this purpose.

Discussion ensued between Mayor Gimenez and Ms. McGill regarding the Election Department's approach to outreach, specifically the community education component that was restricted by time constraints and limited resources.

Responding to Mayor Gimenez' point concerning the need to 'gear up' for elections by conducting training through outreach efforts, Miami Gardens Mayor Gilbert suggested outreach efforts become a continuous effort to educate residents about voting. He introduced the concept of conducting outreach efforts through social media, emails, etc. and stressed the need for more flexibility in this area. Mayor Gilbert noted the opportunity to partner with Community Based Organizations to conduct community outreach.

Mayor Gimenez pointed out that the news media was not currently focusing on political issues and noted the County needed to a better job of informing the residents about the elections process.

Ms. Townsley noted the County had internal resources, including Facebook, Twitter, and newsletters that were used to provide information to residents regarding elections.

Further discussion ensued among EAG members and staff regarding the various methods available for use as tools in performing outreach and informing residents about the County's election process.

Ms. Alice Ancona noted her organization, Greater Miami Chamber of Commerce, conducted a large amount of outreach in terms of educating its members, who then educated their employees. She indicated that, during this past election, major employers basically promoted Absentee Ballot voting because of the size of the ballot. Ms. Ancona expressed concern that this effort might have produced unintended consequences due to the failure to coordinate with the County on this issue. She emphasized the importance of coordinating messages between the community organizations that could provide useful resources during the election process to avoid unintended consequences.

Ms. Townsley confirmed Mr. Kendall Coffey's inquiry as to whether the department planned to fund the acquisition of the Pitney-Bowes Automated Signature Verification system from the \$1.2 million was correct. Pertaining to Mr. Coffey's question regarding the department's readiness to use system, she advised that the vendors were in the process of developing solutions and testing the confidence levels and acceptance rate, using files from the department's database.

Mayor Gimenez discussed the logic of the signature verification software, explaining that the system would separate out questionable signatures for manual verification.

Responding to Mr. Coffey's question as to whether the department considered expanding the number of locations authorized to accept Absentee Ballots, Ms. Townsley advised that Florida Statute restricted the locations to only Election Department Headquarters or Branch Office. She clarified that this was applicable to in-person Absentee Voting.

Discussion ensued regarding how the system would be impacted by expanding Absentee Ballot drop off locations. Assistant County Attorney Rosenthal advised that the act

would be legal; however, consequences of accepting Absentee Ballots across the County would be a delay in processing due to time spent transporting the ballots to the Elections Headquarters.

Pertaining to Mr. Coffey's question as to whether the Elections Department had a targeted amount of time voters should wait to vote, Mayor Gimenez noted this issue should be explored by this advisory group.

Ms. Townsley noted she was aware of two states whose attempts to establish policy regarding wait time were unsuccessful due to the inability to enforce consequences for noncompliance.

Commissioner Bell concurred with Mayor Gimenez's comment that the issue of wait time should be discussed by this group. She lauded staff's After Action Report and stated the recommendations were extremely helpful and insightful. Commissioner Bell made the point that the solution was not a one-size fits all approach and indicated that was the approach of past legislation. She spoke in support of the recommendation to implement new technology, cross training employees as pollworkers, and the possibility of closing libraries on Election Day.

Mayor Gimenez noted he supported establishing a goal for voter wait time in order to provide the Elections Department with a benchmark to guide its logistics.

In response to Assistant County Attorney Rosenthal's comment that the target be communicated to the public as only an aspirational goal to avoid any misunderstandings, Mayor Gimenez explained that the target wait time would be communicated as a goal that guides the department's operations. He advised that this goal should be established for the Early Voting process, as well.

Ms. Metellus commended staff on the quality and comprehensiveness of the After Action Report and noted she would like to see this type of report after every election.

Following Mayor Gimenez' comment that he wanted to ensure there was a Standard Operations Procedures Manual within the department as a guide for future Supervisors of Elections to reference and build upon, Ms. Townsley noted that document currently existed.

Ms. Metellus reiterated the need to utilize the resources available through partnerships with Community Based Organizations, particularly those organizations that served minority language populations, such as Haitians. She shared her experience at a precinct in which she observed a person pretending to provide language assistance while coaching the Creole-speaking voter into making choices opposite of the voter's desire. Ms. Metellus strongly urged EAG members to have a conversation with members of the Legislature or principals of the Agency for Work Innovation on the issue of lost benefits for individuals receiving unemployment compensation due to seasonal employment as pollworkers.

Pertaining to Ms. Metellus' comments about the loss of unemployment compensation benefits, Ms. Townsley noted staff was currently addressing this issue and had reached out to the State and Federal Legislators.

Mr. Robert Fernandez concurred with the comments of his colleagues concerning the great report staff provided. He indicated there needed to be further breakdown of the costs associated with the recommended changes to expand early voting sites, to extend the days of early voting, to implement Absentee Ballot Verification software, to utilize electronic poll check-in books, to train and employ an appropriate number of poll workers, and to execute outreach programs. Mr. Fernandez explained that this would better enable the Mayor in developing a budget in support of these costs.

Deputy Mayor Hudak advised that the breakdown described by Mr. Fernandez was inherent in the County's Budget process and noted this was a requirement for the Elections Department. She further noted she and Ms. Townsley had begun a two-year phase-in approach in preparation for the gubernatorial for presentation to the Mayor, prioritizing technology.

Mayor Gimenez added that the phase-in process did not need to be for just one year; rather could be implemented over two to three years. He stated the process should be fully implemented by 2016.

Revisiting the issue of marketing the targeted wait time, Miami Gardens Mayor Gilbert expressed concern that this goal should be internal information and monitored daily to trigger when adjustments were needed.

Mayor Gimenez explained that it was important to communicate the targeted wait time since it could be used to determine when the benchmark was not being met at specific precincts and allow poll workers to report what adjustments were necessary to meet the goal.

In response to Miami Gardens Mayor Gilbert's inquiry as to the difference between how Absentee Ballots were processed versus regular ballots, Ms. Townsley advised that the voting process was the same for both. She noted; however, that on Election Day, the regular ballot would be scanned and tabulated after the vote versus an in-person Absentee Ballot that would be opened, scanned, reviewed and the signature verified.

Miami Gardens Mayor Gilbert recommended that on Election Day, voters be allowed to take their Absentee Ballots into their respective precincts and those ballots be scanned and tabulated on the spot.

Mayor Gimenez concurred that the concept presented by Miami Gardens Mayor Gilbert was correct and might be possible and provided examples on how this could be done.

Mr. Rosenthal stated that this recommendation could be presented to the State Legislature, and if adopted could be implemented into the County's voting system. He explained that nothing inherently illegal existed that would prohibit this action; however, a verification that State laws permitted that type of process for Absentee Ballots would need to be made.

In response to Miami Gardens Mayor Gilberts suggestion that the EAG members inquire of the department at to its opinion on whether this concept would be allowed by the State and if so, then it should be pursued to make tabulation on Election Day quicker.

Mr. Rosenthal advised that the Supervisor of Election was entitled by State Law to request an advisor's opinion from the Division of Elections in the Secretary of State's Office.

Ms. Townsley stated she had already made this request, adding that immediately upon the huge increase in the number of in-person Absentee Ballots being processed, she asked the State if those ballots could be received and scanned. Ms. Townsley advised that the State denied her request.

Responding to Miami Gardens Mayor Gilbert's clarification that the request should be for authority to receive and scan Absentee Ballots at the voter's assigned precincts, Mr. Rosenthal explained that current policy mandates that the Absentee Ballots must be received, verified, scanned and canvassed by the Supervisor of Elections at the Elections Headquarters or Branch Office. He concurred with Mayor Gilbert's concept as an efficient way of voting; however, he emphasized that the State's current rules did not permit this method.

Discussion ensued among EAG members and staff regarding the issue of in-person Absentee Ballot voting being permitted only at the two Elections Department locations as a State policy and what changes would be necessary to allow this type of ballot to be accepted at every precinct. Miami Gardens Mayor Gilbert questioned the State's interpretation of its policy regarding in-person Absentee Ballot process, specifically whether a voter would be allowed to bring an Absentee Ballot into their assigned voting precinct and cast their vote at that time. He stated that if this voting method was prohibited by State law, the EAG should initiate steps to change that law.

Following Assistant County Attorney Rosenthal's clarification that the request to the State should be whether Florida law permitted or prohibited voters from appearing at their assigned polling precinct with their Absentee Ballots on Election Day and casting their votes in the same manner that Election Day voters, Mayor Gimenez directed Ms. Townsley to move forward with the request for the State's opinion.

Additional discussion was held by EAG members concerning how dropping Absentee Ballots at the precincts would negatively impact the process, the ability to track Absentee Ballot under the proposed process, and whether tracking was necessary.

In response to Commissioner Moss' inquiry as to whether the intent was to keep the EAG members involved beyond a short period of time, Mayor Gimenez stated his intent for the advisory group to conclude within a short period of time. He noted, however, he agreed that keeping members involved in the process throughout implementation of the new technology would be a very good idea.

Commissioner Moss noted the technology would need to be analyzed and stated the processing and recording of the results needed to be addressed.

In response to Commissioner Moss' question as to where the Absentee Ballot Signature Verification process stood in terms of Constitutional challenges, Mr. Rosenthal noted this was new territory and recommended the County obtain another opinion from the State prior to spending a significant amount of resources on technology that might not be usable. He noted this system, in his opinion, was a grey area and advised that the State had neither prohibited nor permitted this system. Mr. Rosenthal advised that if the Secretary of State was agreeable to this process, it could provide benefits as reports accrued over time. He noted this process was being used without challenge in other places, but was a new area and as technology improved, would become more accepted legally; however, he noted it was not set in stone.

In response to Commissioner Moss' inquiry as to whether other states were using this technology, Ms. Townsley answered it was being used by other states and other Florida counties, as well.

Mr. Rosenthal cautioned EAG members that Elections were not something they should get out in front of the law of and later find out that what was being done was wrong. He explained that his conservative approach to interpreting Election law to ensure that a voter would not need to recast a vote due to a process being challenged in the Courts. He recommended the County take a conservative legal approach to the implementation of signature verification software.

In response to Mayor Gimenez' question as to whether this software being used by other Florida counties was not certified by the Secretary of State, Ms. Townsley stated this was not an application that required State certification. She clarified that State certification was required for voting equipment.

With respect to Commissioner Heyman's inquiry as to whether any of the department's recommendations required legislation to be sponsored for consideration by the County Commission at the next Board meeting, Ms. Townsley advised that all recommended legislation had already been endorsed and moved forward by the EAG.

Mr. Rosenthal advised that the recommendation by Miami Gardens Mayor Gilbert, that would allow Absentee Ballots to be processed on Election Day, would require a legislative change. He noted in the event the Secretary of State advised that a legislative change was necessary, this advisory group might wish to make a decision as to whether it wanted to recommend that change.

Responding to Commissioner Heyman's comments in support of requesting that a legislative change be recommended if necessary and that she would sponsor the item, Mr. Rosenthal noted staff would draft the item for the Commissioners from this advisory group to collectively co-sponsor it.

It was moved by Miami Gardens Mayor Gilbert that staff prepare legislation providing that a recommendation be presented for Board of County Commission Approval that would, upon the Secretary of State's direction, request a legislative change be made in State law that would allow Absentee Ballots to be processed on Election Day the same as Election Day ballots. This motion was seconded by Commissioner Heyman, and upon being put to a vote, passed by a unanimous vote of the members present.

Mr. Fernandez expressed concern with this request causing unintended consequences with respect to how Absentee Ballots were processed because of the statutory scheme in place governing this process. He recommended that members be mindful of the other recommendations that were more easily addressed and that this request not be added as a priority to allow time to be better prepared for implementation.

Commissioner Bell commented that EAG members and staff would research the issue thoroughly before asking the County Commission to approve any legislation.

Commissioner Heyman clarified that Mr. Fernandez' concern was if the Secretary of State's response was that there needed to be a legislative change, the EAG should reconvene to decide the issue rather than directing staff today (1/7) to take the appropriate action.

Deputy Mayor Hudak noted Mr. Fernandez was also requesting that this not be included as a priority.

In response to Commissioner Heyman's question as to when staff would present the results from the analyses of each voting site, Ms. Townsley stated she anticipated presenting this information to the County Commission around October or November 2013. She stated that the initial process for gathering the data would commence the following week and would take up to five months to complete, and explained the steps involved in the process.

Responding to Commissioner Heyman's inquiry as to when a breakdown of the analysis that was done on the existing voting sites would be available, Ms. Townsley informed EAG members of the different areas that were currently being analyzed, including when the last voter voted.

Commissioner Heyman clarified that she was interested in a breakdown of the analysis done on the 20 Early Voting Sites that had paid workers, seasonal volunteers, employees and people in charge based on their jurisdiction, some of which were trouble-free and some experiencing problems specific and unique to the site, and to include the strengths

and weaknesses of each site. She requested an overall analysis of how the Early Voting sites operated.

Ms. Townsley stated that this information could be compiled and provided for the EAG members' review.

Commissioner Heyman recommended staff incorporate this type of analysis in the assessment for re-precincting and site locations for the Primary and Election Day and asked when that data would be available to EAG members.

Ms. Townsley advised that it would be very difficult to estimate when that analysis would be completed.

In response to Miami Gardens Mayor Gilbert's question of when the County Budget was adopted, Mayor Gimenez stated the County Budget was adopted in September; however, the preliminary budget was presented in June.

Indicating that this would impact the County's budget, Miami Gardens Mayor Gilbert suggested that the analyses needed to be completed before the fall and agreed with Mayor Gimenez that benchmarks should be established prior to re-precincting.

Responding to Miami Gardens Mayor Gilbert's suggestion that staff not focus so much on the time the last person voted when doing wait time analysis, Ms. Townsley noted she concurred and explained the reason for that research was not to measure wait time. She noted; however, that data would be useful in determining the efficiency level at certain sites.

Ms. Townsley addressed an earlier concern by Commissioner Moss regarding the reporting of results issue, pointing out that the recommendation for technology enhancement for Absentee Ballots would resolve the issue of late reporting of election results. She explained that the problem was contingent on the Absentee Balloting processing system and noted the technology would resolve the issues of volume and machine timing out after 12 hours. Ms. Townsley stated contingencies were put into place to ensure 24-hour service was available in the event any equipment should breakdown, as well as spare parts for routine maintenance.

Commissioner Moss noted his desire for the EAG members to focus on getting the County's election results in under the wire and ensure we do things differently to meet the deadline.

In response to Ms. McGill's inquiry as to when the legislative issues proposed by the EAG would be considered by the Legislature in Tallahassee, Commissioner Bell advised that the recommendation to extend Early Voting to nine days had been filed already.

In response to Mayor Gimenez' request for an update on which recommendations in the County's Legislative Package had already been filed or were getting sponsors, Mr.

Rosenthal stated he was aware of three other bills besides Representative Miguel Diaz de la Portilla's which did not contain a request to expand Early Voting sites.

Mr. Joe Rasco, Intergovernmental Affairs Director, stated this would be the fourth bill and noted Mayor Gimenez had met with the Chair and Vice-Chair from one of the State's Elections Advisory Groups. He advised that the Legislators were already processing that information at the request of Mayor Gimenez and others.

Responding to Ms. McGill reiterated request for the date these recommendations would be addressed, Mr. Rasco noted it should happen within the next two months.

Mayor Gimenez requested Mr. Rasco ensure that every member of this EAG was notified when these bill were addressed by the Legislature.

Pertaining to Commissioner Moss' inquiry as to whether any bills had been filed that requested 14 days as opposed to nine days for Early Voting, Commissioner Heyman stated two bills were filed with the House and the Senate.

In response to Commissioner Moss' remark that since Miami-Dade was the largest county in Florida, he was concerned that smaller counties would be persuaded to request nine days based on Miami-Dade's decision, Ms. McGill stated the EAG's decision to request nine days was based on its consideration for smaller counties.

Discussion was held among EAG members concerning whether this County should stipulate nine days, rather than 14 in its request to expand the days for Early Voting. Mayor Gimenez expressed his belief that the EAG members all agreed that the second Sunday should be included in the Early Voting period and noted that if a bill was adopted that provided for 14 days, as long as the second Sunday was included, it should be pushed through.

Deputy Mayor Hudak provided a summary of today's proceedings as follows:

- The EAG members requested staff to draft a document, on behalf of the Mayor, for their review and approval as the EAG's consensus report to the Board of County Commissioners;
- The EAG unanimously concurred with the departmental recommendations from the After Action Report, with emphasis on the use of County employees and improved technologies;
- Additional recommendations from today's discussion included overall greater outreach with emphasis on additional collaboration with Community Based Organizations, Chambers of Commerce, and Economic Development Agencies and additional emphasis on Supervised Voting;
- A consensus was reached to reconvene the EAG for purposes for an update and as a focus group on the technology recommendations as they progressed and on budget recommendations and re-precincting;
- The EAG requested the Supervisor of Elections to receive an Advisory Opinion from the State relative to Absentee Voting on Election Day and the group agreed

that if that Advisory Opinion had negative results, the County Attorney would draft legislation for consideration by the County Commission relative to a potential legislative recommendation on that issue;

- A consensus was reached on two aspirational performance measures to serve as guiding principles for the Department of Elections as: 1) cost per voter and 2) an acceptable goal of voter wait time; and
- The EAG members requested staff to advise them of any important Tallahassee dates, which would be provided as a report with attachments containing the Legislative Package, After Action Report, and the two written reports from the EAG.

### **CLOSING REMARKS AND NEXT STEPS**

Mayor Gimenez requested the Elections Department staff to research areas where these elements had been measured and recorded and asked each EAG member to reach out to friends, neighbors, and constituents to obtain their opinion as to what they deem a reasonable time for a person to wait in line to vote. He explained that this information would dictate the number of workers, machines, etc. would be needed at the precinct to accomplish the established time goal. Mayor Gimenez clarified that the wait time began the moment the voter entered the line to vote and ended when the voter exited the facility, and requested Ms. Townsley to obtain the necessary stop watches. With respect to Ms. McGill's question as to whether the survey would distinguish between Early Voting and Election Day voting times, Mayor Gimenez stated that distinction was not necessary.

Ms. Hudak asked that members provide staff with additional written feedback they wished to have attached to the report.

Ms. Hudak advised the dates that were available for the next EAG meeting and following discussion, members agreed to convene on January 28, 2013 at 9:30 a.m.

### **ADJOURNMENT**

There being no further business to come before the Elections Advisory Group, it was moved by Commissioner Bell that today's meeting be adjourned at 11:59 a.m. This motion was seconded by Commissioner Moss, and upon being put to a vote, passed by a unanimous vote of those members present.



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Mayor Carlos Gimenez, Chair  
Mayor's Elections Advisory Group



**Miami-Dade County  
Mayor's Election Advisory Group Meeting  
January 7, 2013**

Prepared by: Mary Smith-York

**EXHIBITS LIST**

| <b>NO.</b> | <b>DATE</b> | <b>ITEM #</b> | <b>DESCRIPTION</b>   |
|------------|-------------|---------------|--|
| 1          | 01/07/2013  |               | Elections Advisory Group Agenda  |
| 2          | 12/17/2012  |               | Memorandum from Mayor Carlos Gimenez to the BCC Re Update on the Work of the Elections Advisory Group                |
| 3          | 12/19/2012  |               | Memorandum from Mayor Carlos Gimenez and the Elections After Action report on November 6, 2912 Presidential Election |
| 4          | 12/19/2012  |               | After Action Report from Supervisor of Elections Penelope Townsley   |
| 5          | 01/07/2013  |               | Memorandum from Commissioner Heyman Re Thoughts and Recommendations "Elections After Action Report"                  |
| 6          | 01/07/2013  |               | CJ Ortuno SAVE Dade Questions Re: Elections After Action Report  |
| 7          |             |               |  |
| 8          |             |               |  |
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## **Elections Advisory Group AGENDA**

**January 7, 2013  
SPCC 111 NW 1<sup>st</sup> Street – 18<sup>th</sup> Floor  
9am-12pm**

**Welcome**

**Honorable Carlos Gimenez  
Mayor**

**Overview of After Action Report**

**Penelope Townsley  
Supervisor of Elections**

**Questions and Recommendations**

**Advisory Group**

**Closing Remarks and Next Steps**

**Honorable Carlos Gimenez  
Mayor**

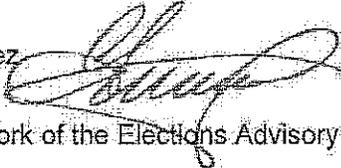
**Attachments:  
Elections After Action Report**

# Memorandum



**Date:** December 17, 2012

**To:** Honorable Vice Chairwoman Audrey M. Edmonson and Members  
Board of County Commissioners

**From:** Carlos A. Gimenez  
Mayor 

**Subject:** Update on the Work of the Elections Advisory Group

As all of you know, I have appointed a group of 13 community leaders for the purpose of reviewing every aspect of the elections process and make recommendations, including changes to State law, to the Board of County Commissioners (Board) in order to improve future elections. To date, the Advisory Group has met twice and has spent considerable amount of time understanding the detail and methodologies used for voting in Miami-Dade County. At its last meeting on December 14, a very thorough review of the County's proposed legislative recommendations were discussed. As a result, five critical priorities have been identified by the Advisory Group and are included in the December 18 Board Agenda package for your consideration. They include the following:

1. Expansion of Permissible Early Voting Sites – recommends the expansion of allowable facilities eligible for use as early voting sites.
2. Early Voting Days – recommends extending the availability of early voting from eight (8) to nine (9) days, so as to include the last Sunday before Election Day
3. Referendum Proposed by Legislature Regarding Ballot Language – recommends limiting the ballot language for constitutional amendments to a maximum of 15 words for title and 75 words for ballot summary.
4. Ballot Canvassing - recommends extending the number of days that Supervisors of Elections are permitted to canvass ballots, from 15 days to 20 days.
5. Discontinue "Absentee Ballot" Term – recommends discontinuing the term "Absentee Ballot" and replacing it with "Vote by Mail."

It is my hope that the Board will endorse these priorities unanimously and, together with the Advisory Group, provide leadership to these issues during the legislative session. I look forward to continuing to work closely with all of you to aggressively pursue these important changes for future elections.

The work of the Elections Advisory Group will carry through January and we will prepare a report with findings and recommendations for the Board's consideration at the conclusion of the Group's work.

I would like to thank Chair-Elect Rebeca Sosa, Vice Chair-Elect Lynda Bell, Commissioner Heyman, Commissioner Moss and all of the members of the Advisory Group for their time and contributions.

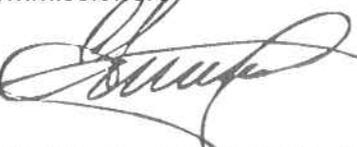
c: R. A. Cuevas, Jr., County Attorney  
Alina T. Hudak, Deputy Mayor  
Penelope Townsley, Supervisor of Elections  
Elections Advisory Group Members

# Memorandum



**Date:** December 19, 2012

**To:** Honorable Vice Chairwoman Audrey M. Edmonson and Members  
Board of County Commissioners

**From:** Carlos A. Gimenez   
Mayor

**Subject:** Elections After Action Report – November 6 Presidential Election

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For your review, attached is the After Action report for the November 6<sup>th</sup> Presidential Election prepared by the Supervisor of Elections. This report will be presented for review and consideration to the Elections Advisory Group on January 7, 2013 at 9am. The work of the Advisory Group will continue through January and a report with findings and recommendations will be finalized at that time for a presentation to the Board of County Commissioners.

If you have any questions, please call me directly or Penelope Townsley, Supervisor of Elections at 305-499-8509.

Attachment

c: R. A. Cuevas, Jr., County Attorney  
Alina T. Hudak, Deputy Mayor  
Penelope Townsley, Supervisor of Elections  
Elections Advisory Group Members

# Memorandum



**Date:** December 19, 2012

**To:** Honorable Carlos A. Gimenez  
Mayor

**From:** Penelope Townsley  
Supervisor of Elections

**Subject:** After Action Report – November 6, 2012 General Election

At the conclusion of the November 6, 2012 General Election, my staff and I began to assess the planning and operational aspects of conducting this election. As is true with every election, important lessons were learned and improvements will be made in the best interest of our voters.

This After Action Report addresses the challenges experienced within the three methods of voting – Early Voting, Absentee Voting, and Election Day. Analyses of the General Election activities were conducted to identify opportunities for process improvements and technology enhancements. The executive summary highlights our priority findings and recommendations both administrative and legislative in nature. Detailed information regarding these, as well as other recommendations are included in the body of this report.

## Executive Summary

Miami-Dade County operates the largest and most complex election operation in the state of Florida, organizing logistics across a region that exceeds 2,400 square miles. The number of Miami-Dade voters who participated in this year's General Election exceeded all other counties in the state, as illustrated below:

| LARGE COUNTY STATISTICAL COMPARISONS |                         |                  |                            |
|--------------------------------------|-------------------------|------------------|----------------------------|
| County                               | Total Registered Voters | Total Votes Cast | Overall Turnout Percentage |
| Miami-Dade                           | 1,313,850               | 888,033          | 67.59%                     |
| Broward                              | 1,145,988               | 762,345          | 66.85%                     |
| Palm Beach                           | 872,114                 | 602,956          | 69.13%                     |
| Hillsborough                         | 758,068                 | 545,134          | 72.92%                     |
| Orange                               | 696,027                 | 470,192          | 68.08%                     |
| Duval                                | 564,777                 | 414,111          | 73.98%                     |

In order to accommodate this number of voters and adhere to all statutory requirements, planning and preparation began in April 2012. Planning activities were performed within the constraints of the \$11,304,245 General Election budget, which includes an approved budget adjustment of \$2,359,000 to fund the additional costs of absentee ballot printing and mailing, equipment rental and upgrade, and seasonal staff resulting from the increased size of the ballot and the effects of not re-precincting. Lessons learned from the 2008 General Election, coupled with the implementation of new election laws, served as the basis for preparing Elections Department poll workers, staff, administrators and County employees.

This election was the County’s largest and one of the most complex. This is illustrated when comparing statistics to the 2008 General Election:

| <b>ELECTION STATISTICAL COMPARISONS</b> |                              |                              |
|---|------------------------------|------------------------------|
| <b>Indicators</b>                       | <b>2008 General Election</b> | <b>2012 General Election</b> |
| <b>Registered Voters</b>                | 1,253,428                    | 1,313,850                    |
| <b>Total Ballots Cast</b>               | 872,260                      | 888,033                      |
| <b>Ballot Pages Scanned</b>             | 1,751,278                    | 4,440,165                    |
| <b>Election Day Turnout</b>             | 368,540                      | 408,353                      |
| <b>Early Voting Turnout</b>             | 326,170                      | 235,727                      |
| <b>Absentee Ballots Mailed</b>          | 207,667                      | 310,311                      |
| <b>Absentee Ballots Returned</b>        | 177,550                      | 243,953                      |
| <b>Provisional Ballots Cast</b>         | 3,696                        | 2,818                        |
| <b>Precincts / Polling Locations</b>    | 814 / 574                    | 829 / 541                    |
| <b>Poll Workers Trained</b>             | 8,292                        | 8,900                        |

Taking these statistics into consideration, there were many areas of review and recommendations for improvement discussed. While each operation is unique, there were a number of factors that contributed to the challenges encountered in the 2012 General Election. They are as follows:

**Ballot Length:** The length of the ballot is a significant factor that had impacts across many sections of our operation. The number of constitutional amendments was unprecedented, and the lengthy text on many of the constitutional amendments resulted in a 5-6 page ballot.

Legislative Recommendation:

- The County’s critical priorities for the 2013 Legislative Session should include limiting the state constitutional amendments to the same 75 word restriction that other ballot language must adhere to. *(Note: This recommendation was endorsed by the Mayor’s Elections Advisory Group on December 14, 2012).*

**Estimation of Voting Time:** An estimate of how long it would take to cast the 5-6 page ballot should have been further analyzed. The difficulty in estimating an average voting time was its dependence on the preparedness of individual voters. For instance, a voter who was reading the 5 page ballot for the first time would spend more time at the privacy booth than a voter who had pre-determined their ballot selections ahead of receiving their ballot. In light of this, we focused our education and outreach efforts on encouraging voters to be prepared. A methodology for estimating voting time may have yielded a better gauge for managing the wait times at Early Voting and Election Day voting locations.

Departmental Recommendation:

- Work with the Management Planning and Performance Analysis (MPPA) Division of the Department of Management and Budget and the Department of Audit and Management Services as consultancy resources to conduct process analyses whenever necessary to determine how long it takes to cast a ballot.

**Number of Early Voting Sites:** Miami-Dade County has operated 20 early voting sites since 2004 for all federal, state and countywide elections. Nonetheless, the experience of the 2012 General Election has taught us that each election requires an independent review of early voting sites. Without a doubt, more early voting sites would have helped to reduce the time voters waited in line. However, the need for additional early voting sites was not contemplated. Additionally, because the state requires that sites be designated 30 days prior to the start of Early Voting, and our inability to staff and equip additional sites, this was not an option.

Departmental Recommendations:

- Open additional early voting locations depending on the scale of the election within the guidelines set forth by the state. This will have a fiscal impact that is being reviewed and contingent upon the number of sites made available. The fiscal impact for the 2012 General Election Early Voting period is estimated at \$20,000 per site per day, based on the 5 page ballot.
- Staffing ratios and equipment should be commensurate with the scope of the election.

Legislative Recommendation:

- The County's critical priorities for the 2013 Legislative Session should include the expansion of allowable sites for use during early voting. Many of our current sites, which are limited to public libraries and city halls, are inadequate to accommodate the number of voters in Miami-Dade County. *(Note: This recommendation was endorsed by the Mayor's Elections Advisory Group on December 14, 2012).*

**Reduction of Early Voting Days:** The state's reduction of early voting days from 14 to 8 resulted in approximately 90,000 fewer early voters in 2012 compared to 2008, even though Miami-Dade County chose to offer the maximum number of hours allowable by law. Undoubtedly, the discouraging effect of long lines during Early Voting pushed more voters to Absentee Voting and Election Day. This unanticipated surge in historical voting habits, compounded by the lengthy ballot, greatly contributed to the long lines and wait times across the County.

Legislative Recommendation:

- The County's critical priorities for the 2013 Legislative Session should include extending the availability of early voting to 9 days to include the Sunday before Election Day. *(Note: This recommendation was amended from 14 days to 9 days to reflect the action taken by the Mayor's Elections Advisory Group on December 14, 2012).*

**Absentee Ballot Processing:** There were a number of challenges related to absentee voting. The Elections Department processed a record number of Absentee Ballots (ABs) for the 2012 General Election, surpassing the 2008 mailings and returns by 49% and 38% respectively. The law currently permits the canvassing of returned absentee ballots 15 days prior to Election Day. Over 74,000 ballots had been returned by the 15<sup>th</sup> day prior to the Election, putting the Department at a management and processing disadvantage with a large volume of ballots being returned on a daily basis. Our ability to canvass absentee ballots at least 20 days prior to the election would have contributed to more efficient management of the unanticipated volume, as 14,000 ballots had been returned by the 20<sup>th</sup> day prior to the Election.

Over 55,000 absentee ballots were received the day prior to and on Election Day. This challenged staffing resources especially since only 60 of the 150 hired seasonal workers assigned as absentee ballot openers consistently worked as scheduled. The remaining 90 did not consistently show up to work as the workload required. In order to process all of the absentee ballots, operations ran 24 hour days, which required staff who did remain committed to work exhaustively.

In addition, the automated absentee ballot processing unit that sorts all incoming and outgoing ballots experienced a 12 hour mechanical breakdown at 2:30 a.m. the morning of Election Day. This was a contributing factor to election night results being reported on Thursday, November 8, at noon.

Departmental Recommendations:

- Review available technologies that can improve the internal processing of absentee ballots, such as automated signature verification software and advanced mail ballot processing equipment. Also, establish stronger contingency plans for mechanical breakdowns. This will have a fiscal impact, and a budget request will be submitted accordingly.
- Increase seasonal staffing levels to account for 24 hour operations along with increased capacity for space and phone licensing. This will have a fiscal impact, and the department will submit a budget request accordingly.
- Continue to communicate with Miami-Dade County representatives at the USPS to ensure swift and successful ballot delivery for future elections.

Legislative Recommendations:

- Extend the number of days the Supervisor of Elections is permitted to canvass absentee ballots from the current 15 days prior to Election Day to 20 days prior to Election Day. *(Note: This recommendation was endorsed by the Election Advisory Group on December 14, 2012).*
- Discontinue the term “absentee ballot” and replace it with the more accurate term “Vote by Mail.” *(Note: This recommendation was endorsed by the Mayor’s Elections Advisory Group on December 14, 2012).*

**Polling Place Process Inefficiencies:** Inefficiencies in the Election Day voter check-in process was a factor that significantly contributed to long lines and wait times experienced at some precincts, especially those affected by the decision to not re-precinct. Currently, the Election Day voter check-in process is performed using preprinted precinct registers. Poll workers review a number of pages to look up the voter after which, the voter is required to sign in. When there is a question regarding a voter’s eligibility, this manual process requires poll workers to look the voter up on a laptop containing a static database or call the Department’s central phone bank (Election Central) for verification. The call volume on Election Day exceeded 7,000 calls, causing delays and bottlenecks at precinct check-in, further exacerbating the wait time.

Departmental Recommendations:

- Research available technologies to automate the voter check-in process using electronic poll books for implementation prior to the next Presidential Election. This will have a fiscal impact, which is being reviewed, and a budget request will be submitted accordingly.

**Additional Polling Place Inefficiencies:** Other factors included the time required to deploy additional equipment, call volume from precincts causing delays for poll workers trying to reach our call center (Election Central) for assistance, and the ability of some Clerks to manage their polling place.

Departmental Recommendations:

- Explore the use of handheld field technology that may be integrated with the existing inventory and tracking system to enhance accountability in as-needed equipment deployment. This will have a fiscal impact, which is being reviewed, and a budget request will be submitted accordingly.
- Equipment allocation should ensure a minimum of two scanners at each precinct.
- Utilize geographically stationed deployment centers around the county to respond to equipment needs expeditiously.
- Engage senior-level County employees to support the management of polling locations during Presidential Elections. This recommendation may have a fiscal or operational impact that will be assessed.
- Hire additional staff to answer calls in Election Central in order to reduce hold times for poll workers in need of assistance. This will have a fiscal impact, which is being reviewed, and a budget request will be submitted accordingly.
- Reinforce the importance of communication from troubleshooters about resource needs at their assigned polling locations.
- Conduct separate training classes for poll deputies prior to a presidential election with emphasis on line management.
- Include operational needs assessment in Election Day Clerk trainings; empower Clerks to make recommendations regarding equipment and staffing needs.
- Research software technology to systematically track and evaluate poll worker attendance and performance. This will have a fiscal impact, which is being reviewed, and a budget request will be submitted accordingly.

**Not Re-Precincting:** The decision to postpone re-precincting after redistricting and prior to this election was made in the best interest of voters in order to minimize disruption and limit confusion regarding where they vote on Election Day. More than a quarter of our voters would have been relocated to a new polling location had we done so. In preserving that convenience for our voters, “split” precincts were created across the county whereby multiple ballot variations (styles) existed in a single polling location. Typically, all voters in a single precinct receive the same ballot style in a General Election. However, once redistricting was complete, different district lines were created within a single precinct causing voters from that precinct to have different elected representatives. This meant that voters with different ballot styles were assigned to the same polling location. To ensure voters in these precincts received the correct ballot style, additional quality assurance steps were put in place during check-in. This change in procedure impacted voters who are assigned to large precincts and those with the heaviest turnout.

Departmental Recommendations:

- Present our re-precincting plan to the Board of County Commissioners in 2013 for approval. This plan will more equitably distribute the voting population across precincts. This will eliminate split precincts and help reduce wait times on Election Day in future elections.
- Research available technologies to automate the voter check-in process using electronic poll books for implementation at polling locations countywide prior to the next Presidential Election. This will have a fiscal impact, which is being reviewed, and a budget request will be submitted accordingly.

**Summary**

In summary, I am pleased to have the opportunity to provide this information to the Elections Advisory Group established to conduct a comprehensive and methodical analysis of the November 6 General Election. My staff and I have strived to provide as much information and detail as possible, within the limitations of available data, for the members to understand the complications of administering an election and make recommendations for improvement to the Board of County Commissioners. The Department will continue to perform research in other large jurisdictions nationwide that share the same challenges we face in Miami-Dade County in an effort to identify other process improvements that may be of value here locally.

I want to thank my staff for their dedication to this department and to the principles of fair and accurate elections in Miami-Dade County. While there is little doubt that important lessons have been learned from this historic election, I hope that this report also demonstrates the competence and hard work of my team in the face of great complexities and logistical challenges. I also want to thank the County departments who provided immeasurable support in staffing and preparing for this election cycle. While virtually every department provides some level of staffing inside our polling locations, there are a multitude of departments who work tirelessly in the background to help administer an election of this scope, especially the Library Department, Internal Services Department, Information Technology Department, the Fire Department, Police Department, and the Community Information and Outreach Department. Their work truly demonstrates the collective meaning of teamwork and I am proud to be among such incredible professionals.

Attachments

c: Members, Elections Advisory Group  
R. A. Cuevas, Jr., County Attorney  
Office of the Mayor, Senior Staff  
Elections Department, Senior Staff

**MIAMI-DADE COUNTY ELECTION DEPARTMENT  
NOVEMBER 6, 2012 GENERAL ELECTION – AFTER ACTION REPORT**

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***Early Voting***

***Preparation***

While early voting began on October 27, preparations began months prior. In conducting mock elections for training, an analysis was conducted of the time needed to print the 5-6 page ballot in anticipation of voter turnout for the General Election. The technology that we currently use, Ballot-on-Demand (BOD), prints a voter-specific ballot in real time after the voter checks in. Our analysis concluded that each printer could generate 425 ballots every 12 hours.

Based on the highest early voting turnout from the 2008 General Election, we determined that it would not be feasible to print all pages of a voter's ballot given anticipated voter turnout. As there were 105 different ballot styles for this election, we decided to pre-print ballot pages 2-4 which were common to all voters, and only have the BOD print pages 1 and 5. Voters received the common pages at the check-in station and their precinct-specific ballot pages at the BOD printer ballot distribution area. This process reduced the print time for each complete ballot set and helped to reduce wait times at the ballot printers at all early voting sites.

A habit of many voters during a presidential election is to vote only the federal races which appear on the first page of the ballot. These voters were still required to scan the 4-5 "blank" ballot pages, which required voters to interact with the scanner to confirm their intent to cast each blank ballot page or return to the voting booth to finish voting. While this allows voters the opportunity to cast a vote they may have overlooked, it is a time consuming process that staff identified as a potential bottleneck prior to the start of early voting. Training procedures were modified to require poll workers to explain this requirement to voters in advance, and a notice was posted at the scanner to help this process move more quickly.

As voter turnout began to increase during the initial early voting period, my staff worked with the Community Information and Outreach Department to produce a video that would help voters understand the early voting procedures. This video was displayed to voters while they waited in line, and emphasized the process of interacting with the scanner if a blank or over voted ballot page was cast. This was in an effort to make their voting experience more expeditious inside the polling room and during the scanning process.

In addition to mailing sample ballots to each voter's household, 400,000 sample ballots were printed and distributed to every site in order to ensure that every voter in line had a sample ballot to review in preparation for making their voting choices. The wait times for all 20 locations were updated every hour on the main page of our website, based on the real time it took the last voter in line to enter the early voting room. The distribution of water and ice during early voting was well received by voters waiting in line. The deployment of County employees who served as Goodwill Ambassadors also assisted in keeping voters informed. As the lines grew at some of our busiest sites, additional County employees were deployed to help support the voters in line and those who needed assistance to vote.

***Early Voting Equipment Deployment and Turnout***

Decisions about the deployment of equipment for early voting were based on the amount of space at each site, and the available equipment. The Department owns 51 BOD printers, and we explored the potential of renting additional BOD units. However, the vendor was not willing to provide that as an option.

The reduction in number of trained staff support was based on an internal decision to adhere to our approved budget. The table below summarizes the deployment of resources at all 20 early voting sites. Overall, there was an increase in equipment deployed over 2008 levels.

**MIAMI-DADE COUNTY ELECTION DEPARTMENT  
NOVEMBER 6, 2012 GENERAL ELECTION – AFTER ACTION REPORT**

| <b>EARLY VOTING RESOURCE DEPLOYMENT (2008 vs. 2012)</b> |                         |                            |                           |                         |                       |
|---|-------------------------|----------------------------|---------------------------|-------------------------|-----------------------|
| <b>Resources</b>  | <b>2008<br/>(Final)</b> | <b>2012<br/>(Original)</b> | <b>2012<br/>(Net Add)</b> | <b>2012<br/>(Final)</b> | <b>Net<br/>Change</b> |
| Optical Scanners  | <b>124</b>              | 156                        | 33                        | <b>189</b>              | 52%                   |
| Privacy Booths  | <b>622</b>              | 1,090                      | 78                        | <b>1,168</b>            | 88%                   |
| Evid Check-in stations                                  | <b>107</b>              | 97                         | 1                         | <b>98</b>               | <b>- 8%</b>           |
| BOD Printers  | <b>50</b>               | 49                         | 1                         | <b>50</b>               | 0%                    |
| Staff   | <b>558</b>              | 450                        | 79                        | <b>529</b>              | <b>- 5%</b>           |
| <b>Voter Turnout</b>                                    | <b>326,170</b>          |                            |                           | <b>235,727</b>          | <b>- 28%</b>          |

Evid check in technology is used at all early voting locations. Evids are electronic poll books that allow a voter to swipe a driver's license for a quick and efficient check-in. The Evids are connected to the BOD printers so that, once a voter checks in, their specific ballot will be printed at a different station.

We learned from the 2008 election that the ratio of Evids to BOD printers is important in order to prevent a bottleneck at the printer. Only 2 Evids should be connected to a printer. This is why the table reflects the number of Evids allocated in 2012 was slightly less than in 2008.

Occasional delays were observed at ballot distribution tables when BOD printers needed to be serviced to clear paper jams or replace paper and toner. During these times, early voting staff slowed down the check-in process to avoid backups at the ballot distribution tables when ballot printing was interrupted. One additional Evid check-in station was deployed during early voting at the North Miami Public Library because an additional BOD printer had been added. As stated above, it is important to maintain a balance between the number of Evid voter check-in units and BOD printers in order to prevent a bottleneck at the printer.

Countywide, an additional 78 privacy booths, 33 scanners, and 79 poll workers were deployed during the last five days of the early voting period as summarized in the above table. The factors considered in assessing how much equipment to add at each site included the type of equipment needed, available space at the site, and the available staff trained to support the equipment. Attachment 1 illustrates the original equipment allocation at each early voting site, and the additional scanners and voting booths that were deployed at those locations. Additionally, some locations were completely reconfigured to allow for more equipment and staff:

- On October 30, the North Miami Library was reorganized and 24 privacy booths and 3 scanners were added
- On October 31, the Coral Reef Library was reorganized and 30 privacy booths and 4 scanners were added
- On November 1, the Miami Lakes Library was reorganized and 24 privacy booths and 3 scanners were added

## **MIAMI-DADE COUNTY ELECTION DEPARTMENT NOVEMBER 6, 2012 GENERAL ELECTION – AFTER ACTION REPORT**

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Even though Miami-Dade County chose to offer the maximum number of hours allowable by law, the state's reduction of early voting from 14 days to 8 days coupled with ballot length, impacted voter turnout. Approximately 90,000 fewer voters participated in early voting in 2012 when compared to 2008. This contributed to the long lines experienced during Early Voting, and likely contributed to the large number of voters waiting until Election Day to cast their ballot. The additional effect of ballot length reduced the number of voters who could be processed as it took voters longer to vote their ballot and to insert it into the scanner.

The size and configuration of each early voting site varies greatly, and the state's restriction on the type of facilities that may be used for early voting activities considerably limits our ability to accommodate a larger number of voters at many sites. Although the number of sites could have been increased, it was not contemplated in the planning process. Once early voting began and the need arose, the state's requirement to designate sites 30 days prior eliminated this as an option.

Evaluations of the lines and productivity at sites were conducted on a daily basis using feedback from supervisors, managers and stakeholders in the field. During this time, my senior staff and I personally visited our largest early voting sites to conduct onsite reviews of the space and capabilities of staff. It was determined that a disproportionate amount of time was spent by voters completing the lengthy ballot at the privacy booths and inserting the ballots into the scanners. While this was not unexpected, I was able to work with municipal officials and library managers to expand our space where possible and deployed available back-up equipment at each site to alleviate bottlenecks.

In addition, requests for resources were being received from different voter advocacy groups, and we provided opportunities for several groups to voice their concerns and recommendations with my office as requested. Their concerns were heard and requests for additional equipment and staff at several locations were successfully implemented where space and availability permitted.

### **Departmental Recommendations:**

- Staffing ratios should be commensurate with the complexities of the election; schedule deployment of additional equipment and staffing in the original allocation.
- Increase the number of early voting sites depending on the type of election. Presidential Elections should have the most number of sites, with gubernatorial next, and countywide elections according to historical turnout. Staff is assessing the viability of existing city halls and libraries for future use as early voting sites, in accordance with current state statute.
- Replace BOD technology with more advanced technology currently in the state certification process and purchase additional Evids to support the increased number of early voting sites for presidential elections. This technology and the related fiscal impact are described in Attachment 2 and will be included in future budget requests.

**MIAMI-DADE COUNTY ELECTION DEPARTMENT**  
**NOVEMBER 6, 2012 GENERAL ELECTION – AFTER ACTION REPORT**

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**Legislative Recommendations:**

- The County's critical priorities for the 2013 Legislative Session should include an extension of the availability to 9 days to include the Sunday before Election Day. *(Note: This recommendation was amended from 14 days to 9 days to reflect the action taken by the Mayor's Elections Advisory Group on December 14, 2012).*
  
- The County's critical priorities for the 2013 Legislative Session should include the expansion of allowable sites for use during early voting. Many of our current sites, which are limited to public libraries and city halls, are inadequate to accommodate the number of voters in Miami-Dade County. *(Note: This recommendation was endorsed by the Mayor's Elections Advisory Group on December 14, 2012).*

**MIAMI-DADE COUNTY ELECTION DEPARTMENT  
NOVEMBER 6, 2012 GENERAL ELECTION – AFTER ACTION REPORT**

***Absentee Voting***

The Elections Department processed a record number of Absentee Ballots (ABs) for the 2012 General Election, surpassing the 2008 mailings and returns by 49% and 38% respectively. In conformance with the law, Absentee Ballots were mailed to overseas voters on September 22 and to domestic voters on October 5. Leading up to the election, an average of 2,500 ballot requests were received per day - up to 7,000 on some days. The law currently permits the canvassing of returned absentee ballots 15 days prior to Election Day. Over 74,000 ballots had been returned by the 15<sup>th</sup> day prior to the Election, putting the Department at a management and processing disadvantage with the large number of ballots continuously being returned on a daily basis. Our ability to canvass absentee ballots at least 20 days prior to the election would have contributed to more efficient management of the unanticipated volume.

Outgoing and incoming absentee ballots were processed using an automated mail balloting system (Reliavote) that tracks the status of each ballot. The Department processed the longest ballot in County history, having scanned 244% more ballot pages than was scanned in 2008, as shown in the table below. Absentee voter assistance was at an all-time high, with an average of 2,000 calls received daily beginning early October – peaking at 7,500 calls on Election Day.

| <b>ABSENTEE BALLOT PROCESSING</b>     |             |             |                   |
|---------------------------------------|-------------|-------------|-------------------|
|                                       | <b>2008</b> | <b>2012</b> | <b>% Increase</b> |
| <b>Absentee Ballots Mailed</b>        | 207,667     | 310,311     | 49%               |
| <b>Absentee Ballots Returned</b>      | 177,550     | 243,953     | 38%               |
| <b>Number of Ballot Styles</b>        | 68          | 105         | 54%               |
| <b>Number of Ballot Pages</b>         | 2           | 5 to 6      | 300%              |
| <b>Number of Ballot Pages Scanned</b> | 355,100     | 1,219,765   | 244%              |

Absentee Voting was also enhanced through our Supervised Voting Program. During this time, we visited 36 assisted living facilities across the County as a part of our absentee voting outreach efforts. We assisted 680 voters in casting their vote. Protecting their right to vote, in accordance with the procedures provided in state statute for supervised voting, was important in ensuring that the elderly and voters with disabilities were able to cast their vote with privacy and ease.

***Preparation***

In early Spring 2012, we realized the possibility of a 5-6 page ballot due to discussions surrounding constitutional amendments, and after communicating with municipalities interested in holding their election in conjunction with the 2012 General Election. Expansion of our existing absentee ballot processing equipment was required. Reliavote did not contain a sufficient number of inserters in order to accommodate the lengthy ballot, so staff began discussions with the vendor regarding options to procure a new inserter prior to the General Election.

A plan was outlined with the vendor to build the replacement inserter and install it between the August 14, 2012 Primary Election and the November 6, 2012 General Election. This schedule was necessary because the existing inserter was needed from June 25 to August 10 to mail ballots for the Primary Election. Extensive testing was conducted during this time including evaluations to determine the correct envelope size, component testing, assessment testing of the completed system by Elections staff, and acceptance testing after installation at the beginning of September.

## **MIAMI-DADE COUNTY ELECTION DEPARTMENT NOVEMBER 6, 2012 GENERAL ELECTION – AFTER ACTION REPORT**

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A planning decision was made that all systems must be able to support up to an 8 page ballot set for the General Election and all future elections. Therefore, other system modifications were also required to accommodate the lengthy ballot:

- The voter registration system stores the ballot style code and the associated page numbers for each voter in an election. When a voter requests an absentee ballot, a record is passed to Reliavote that contains the page numbers of the ballot set that is to be mailed to the voter. Modifications were required to the voter registration system to expand the number of page codes the system could store from 6 to 8. The absentee ballot interface file between the voter registration system and Reliavote was also modified to increase the number of pages per style from 5 to 8.
- The Ballot Order Tracking (BOT) system required modifications to expand the ballot order page numbers from 5 to 8 pages. The BOT system generates a ballot order for Internal Services Department (ISD) Print Services to import into their system. The ballot order contains the quantity of ballot pages to print for each ballot style and the number of ballot sets that are to be collated. The BOT system is also used to record the inventory of ballot pages and ballot sets delivered from ISD after printing.
- The absentee ballot scanning capacity was increased by 50% by renting 3 additional high speed scanners (M650s) to supplement the existing 6 scanners.
- Absentee ballot envelopes were redesigned and return postage provided

### ***Mailing of Absentee Ballots***

In July, the Department met with United States Postal Service (USPS) representatives, as is customary, to discuss the high volume of ballots we were going to mail for the Primary and General Elections. They were advised of the procedures we have in place to contact them prior to delivering the ballots so they are aware and properly staffed. During the General Election cycle however, we experienced a number of issues with the USPS.

- High volume of mail belonging to other states and counties: The week of October 16, the USPS was alerted that we were receiving approximately 150 ballots a day belonging to other counties and states. The USPS indicated the postal workers were looking at the elections mail logo instead of the address where the ballot was to be delivered. They indicated this was a training issue and they would handle it accordingly. Although the volume minimized, we advised them that this issue continued through Election Day.
- Delays in Delivery of Ballots: The Department began receiving calls from voters indicating they were not receiving their ballots, which caused us to issue duplicate ballots to these voters. The USPS was contacted and explained they had a high volume of campaign mail. The local ballots were taking 1 to 3 days and the out-of-state 3 to 5 days to deliver due to the volume. We advised this was unacceptable and the USPS managers agreed to communicate with the various post offices to alleviate this issue.
- Undelivered ballots returned to Elections: On November 2, fifty-two (52) ballots were returned to the department undelivered. The USPS was alerted and indicated that they would research the problem and contact us. On November 5, the ballots were, again, taken to the USPS for delivery. USPS representatives could not determine specifically what caused the error; however, they acknowledged it was an isolated incident in which staff inadvertently placed the ballots in the incoming instead of the outgoing mail trays.

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***In-Person Absentee Voting and Ballot Drop-Off***

The Department has always provided voters the opportunity to obtain their absentee ballot in person, and in previous years, the highest volume of in-person absentee ballot requests occurred the Monday prior to and on Election Day. However, during this election cycle, the demand for in-person absentee voting began on October 9, almost four weeks prior to Election Day. The Department began servicing approximately 100 voters per day to pick up and cast their ballot. Because of the limited space in the Elections headquarters and satellite office, the efficiency of managing such a high volume process was closely monitored. Procedures and space were modified as needed in order to accommodate voters, and the number of voters continued to increase daily until the commencement of early voting.

After early voting concluded, more than 400 people per day arrived at Elections headquarters between Sunday and Election Day to request and cast an absentee ballot in person. A separate operation was set-up for voters wishing to drop off their ballots in person. The unprecedented number of voters returning ballots on the Monday prior to and on Election Day was significant, and staff acted quickly to enhance operations and add staff to minimize the wait time for returning ballots. We serviced more than 12,000 voters between Sunday and Election Day between those voting in office and returning ballots in person.

***Processing of Absentee Ballots***

In 2008, the State did not require that absentee ballots received on Election Day be canvassed and reported in the Election Night results. Prior to 2012, ballots received late on Election Day were canvassed and tabulated the day after the election and reported in the first set of unofficial results. In 2012, the state directed that, after the initial reporting of ballots tabulated prior to Election Day and during Early Voting, all absentee ballots received must be canvassed and results updated every 45 minutes until complete.

This directive required the County's Canvassing Board to work from 3:00 p.m. on Tuesday, Election Day until 5:00 p.m. on Wednesday. This directive and the length of the ballot placed a heavy burden on the ballot processing and tabulation operations to complete the processing of 26,262 ballots received on Monday plus 17,730 ballots received on Election Day for a total of 43,992 via mail. Additionally, approximately 12,000 ballots were processed through in-person drop off for a total of 55,992 ballots that were received from all sources.

| <b>STATE CANVASSING &amp; RESULTS REPORT REQUIREMENTS</b>                              |                                |  |
|--|--------------------------------|--|
| <b>Reporting Deadlines</b>   | <b>2008 State Requirements</b> | <b>2012 State Requirements</b>                         |
| <b>First Results Reporting Requirement (Early Voting and Pre-Election Day Ballots)</b> | By 7:45 p.m.                   | 7:15 p.m. and 7:30 and every 45 minutes until complete |
| <b>Canvassing Requirement - Ballots Received on Election Day</b>                       | Canvassing Board Discretion    | Continuously, until all ballots have been canvassed    |
| <b>Completion of Election Day Tabulation</b>   | Wednesday - 5:00 p.m.          | Thursday - 12 noon                                     |
| <b>State Reporting Deadline for 1<sup>st</sup> Set of Unofficial Results</b>           | Saturday – 12 noon             | Saturday – 12 noon                                     |
| <b>Absentee Ballots Cast</b>   | 177,550                        | 243,953  |
| <b>Total Ballot Pages Scanned</b>  | 355,100                        | 1,219,765  |

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The Reliavote sorter is used to process returned ballots and to sort outgoing ballots. Outgoing ballots are sorted into zip code groups and scanned to capture the mailing address image. Incoming ballots are processed through the sorter three times - signature scan, rough sort to precinct groupings, and lastly, fine sorted/sliced to the individual precinct level.

There are a number of specific steps involved in the Reliavote automated processing of absentee ballots. Each step requires a variable amount of time, depending on the number of ballot pages being processed. The table below describes the approximate times in each step to process 50,000 ballot pages, or approximately 10,000 ballot envelopes for the General Election. It takes approximately 20 hours of system processing and 7 hours of manual processing utilizing approximately 139 employees and 668 man-hours to prepare 10,000 returned absentee ballots for tabulation.

| <b>ABSENTEE BALLOT PROCESSING STEPS – 10,000 BALLOTS</b> |                                      |                               |                  |                       |                    |
|--|--------------------------------------|-------------------------------|------------------|-----------------------|--------------------|
| <b>Step</b>  | <b>Description</b>                   | <b>System Processing Time</b> | <b>No. Staff</b> | <b>Manual Process</b> | <b>Staff Hours</b> |
| <b>Step 1</b>  | Scan Incoming Mail – Reliavote       | 2 hours                       | 2                | 0                     | 4                  |
| <b>Step 2</b>  | Export Signatures – Reliavote        | 4 hours                       | 0                | 0                     | 0                  |
| <b>Step 3</b>  | Signature Review – AB Staff          | 0                             | 20               | 2 hours               | 40                 |
| <b>Step 4</b>  | Sorting & Slicing – Reliavote        | 6 hours                       | 3                | 0                     | 18                 |
| <b>Step 5</b>  | Opening – AB Staff                   | 0                             | 90               | 5 hours               | 450                |
| <b>Step 6</b>  | Scanning – Tabulation Staff          | 7 hours                       | 22               | 0                     | 154                |
| <b>Step 7</b>  | Uploading Results – Tabulation Staff | 1 hour                        | 2                | 0                     | 2                  |
| <b>TOTAL:</b>  |                                      | <b>20 hours</b>               | <b>139</b>       | <b>7 hours</b>        | <b>668</b>         |

At 2:30 a.m. on Election Day approximately 35,238 ballots remained to be processed when the Reliavote sorter experienced a 12 hour mechanical breakdown. We engaged the vendor in parallel approaches to repair the sorter equipment: 1) the broken part was taken to a nearby American Express facility for rebuilding, and 2) a new part was ordered via express shipping. The 12 hour productivity loss negatively impacted our ability to meet our goal to upload final Election Day results on Wednesday night.

When there are large volumes of ballots to both mail and return, the sorter becomes the critical resource. The outgoing and incoming processes may take several hours to complete. Delays put the Department at risk of not meeting statutory deadlines to mail ballots and maintain internal tabulation schedules. Staff is currently analyzing replacement of the current ballot sorter with two sorters that will provide significant performance improvements and eliminate the resource dependence between outgoing and incoming ballot processes during major elections. Having two sorters will also provide redundancy during the critical days before Election Day when ballot volumes are high and processing deadlines are pressing. Attachment 2 illustrates the potential productivity enhancements with the purchase of newer sorter technology.

An important step in the absentee ballot process is the manual verification of a voter's signature on the ballot certificate envelope. This process requires substantial resources of up to 100 seasonal employees. In recent years, the Department researched the possibility of implementing automated signature verification software to streamline this process. Extensive testing was conducted with the vendor; however, after several discussions major concerns were noted with the acceptance rate and confidence level of the signature verification solution. The Department recently contacted other jurisdictions that use such a system, and continues to explore the feasibility of using an automated system to verify signatures on absentee ballots. We are

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exploring several options to provide the highest acceptance rate and confidence level. This is further described in Attachment 2.

### ***Staffing Challenges***

The Elections Department currently has 91 full time positions; a reduction of 29 employees from 2008. In conducting countywide elections, especially one of this magnitude, full time employees become critical in supervising up to 1,000 seasonal employees. The Absentee Ballot section uses the highest number of seasonal employees, up to 300, for the data entry; voter registration; absentee ballot; and customer service aspects of voter services.

Hiring seasonal employees has many challenges, as applicants do not find these positions attractive due to the short length of the assignment and their concerns with reestablishing interrupted unemployment benefits. Retention of seasonal employees that we successfully hire is another challenge. Our seasonal employees are eligible to apply for permanent County positions in other departments, and leave the Department for permanent positions elsewhere. This contributes to the loss of experience and organizational knowledge, and a loss of productivity due to the time required to complete the recruitment and hiring process and train replacement staff.

Another challenge is the fatigue factor. The inability to recruit and hire a sufficient number of dependable seasonal employees increases the need for committed staff to work numerous hours of overtime. Current staffing levels do not allow for shift work to support 24 hour operations when there is a demand. While we do not have sufficient space with the required infrastructure to house seasonal staff during major election cycles, this is addressed by securing space in other County department buildings. These partnering efforts have been invaluable during major elections.

### **Departmental Recommendations:**

- Anticipate budgetary needs to increase the number of full time and seasonal employees to implement 24 hour operations when necessary to meet demand of large scale elections (e.g. presidential, gubernatorial).
- Expand recruiting opportunities to more aggressively target employment agencies such as the South Florida Workforce Investment Board, as well as local high schools, colleges and universities, and job fairs.
- Establish stronger contingency plans for mechanical breakdowns of equipment; the Department will seek budgetary approval to modify the Reliavote contract to include 24 hour maintenance support during major elections.
- Increase capacity for space and phone licensing to engage a larger number of call takers to effectively manage high call volumes.
- Research and procure an automated signature verification solution compatible with the Department's Voter Registration and Absentee Ballot processing systems.
- Purchase one replacement Reliavote sorter, and purchase or lease an additional sorter, so outgoing and returned ballots can be processed simultaneously and help to resolve the sorter bottleneck in an election of this magnitude. The fiscal impact is described in Attachment 2.

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**Legislative Recommendations:**

- The County's critical priorities for the 2013 Legislative Session should extend the number of days the Supervisor of Elections is permitted to canvass absentee ballots. *(Note: This recommendation was endorsed by the Mayor's Elections Advisory Group on December 14, 2012).*
  
- The County's critical priorities for the 2013 Legislative Session should include changing the term "Absentee Voting" to "Vote by Mail" to more accurately reflect the voting method. *(Note: This recommendation was endorsed by the Mayor's Elections Advisory Group on December 14, 2012).*

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***Election Day***

***Preparation***

Preparations for Election Day voting began months in advance, particularly with poll worker training and equipment preparations.

- Training for over 8,900 poll workers began just days after the August Primary
- The Election Ready outreach campaign shifted focus from the Primary election to begin educating voters about the length of the ballot and how to prepare
- Sample ballots were mailed to every voter’s household and distributed at outreach events
- A memorandum sent to the Board on October 18 requested assistance to educate voters in every district about the importance of voter preparedness and our anticipation of long lines. My office also distributed it to municipalities, candidates, political parties, and to the state Division of Elections in order to request assistance in educating voters and candidates about the importance of preparedness.
- Extensive testing of election equipment and quality assurance was conducted in all levels of the operation

***Equipment Allocation***

Before any functional or programmatic testing can be conducted, the Department must consider assumptions for the allocation of Election Day equipment. In preparation for the General Election, a decision was made to take into consideration the historical habits of Miami-Dade voters who have increasingly voted before Election Day. Assumptions were modified to anticipate a similar number of Election Day voters who turned out in prior presidential elections where early voting and absentee voting were both in place.

The 2008 presidential election had 30% voter turnout on Election Day. Equipment allocation assumptions for Election Day in the 2012 General Election were slightly increased to 35% of total registered voters. As reported below, Election Day turnout shows our assumptions were consistent. Election Day equipment allocation countywide is reflected in Attachment 3. While we relied on historical voting habits and encouraged voters to vote early and by mail, we did not anticipate the ramifications of the 5 page ballot.

| <b>HISTORICAL VOTER TURNOUT BY VOTING METHOD</b> |                                |                  |           |                  |           |                  |           |                          |
|--|--------------------------------|------------------|-----------|------------------|-----------|------------------|-----------|--------------------------|
| <b>Election</b>                                  | <b>Total Registered Voters</b> | <b>AB Voters</b> | <b>%</b>  | <b>ED Voters</b> | <b>%</b>  | <b>EV Voters</b> | <b>%</b>  | <b>Overall Turnout %</b> |
| <b>11/07/00<br/>General</b>                      | <b>909,456</b>                 | <b>45,692</b>    | <b>5</b>  | <b>608,167</b>   | <b>67</b> | <b>N/A</b>       | <b>-</b>  | <b>72</b>                |
| <b>11/02/04<br/>General</b>                      | <b>1,058,799</b>               | <b>101,062</b>   | <b>10</b> | <b>433,824</b>   | <b>41</b> | <b>244,067</b>   | <b>23</b> | <b>74</b>                |
| <b>11/04/08<br/>General</b>                      | <b>1,253,428</b>               | <b>177,550</b>   | <b>14</b> | <b>368,540</b>   | <b>30</b> | <b>326,170</b>   | <b>26</b> | <b>70</b>                |
| <b>11/06/12<br/>General</b>                      | <b>1,313,850</b>               | <b>243,953</b>   | <b>19</b> | <b>408,353</b>   | <b>31</b> | <b>235,727</b>   | <b>18</b> | <b>68</b>                |

As previously stated, the decision to postpone re-precincting prior to this election created “split” precincts across the county where multiple ballot styles existed in a single polling location. The department allocated a separate optical scanner for each split precinct, which is necessary for reporting requirements. We received reports from the public that scanners were sitting idle in some precincts. After assessment, we were able to confirm that the separate programming and allocation of scanners unique to split precincts created the misperception that some ballot

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scanners were underutilized while others were being over utilized. The Department's re-precincting plan will eliminate this issue.

Based on our assessment of equipment needs, in May the Department requested and received budget approval to lease an additional 200 optical scanners. However, in an abundance of caution, we negotiated with the vendor to ship 400 units with the agreement that if we did not need all of them and they remained unopened, we would not be charged for them. 200 units were opened, programmed and deployed during Early Voting, and prepared for redeployment as back up units on Election Day as described below.

In an attempt to be proactive, an analysis was conducted on the last day of early voting to identify Election Day polling locations with the highest number of registered voters and the fewest number of early and absentee ballots cast, with the expectation that those precincts would have a high Election Day turnout. A total of 41 precincts were identified and one additional scanner (from the back up units) for each precinct was deployed on the morning of Election Day.

As a result of staff analysis and feedback received throughout Election Day, we developed a plan to deploy an additional 126 ballot scanners. In total, 167 scanners were prepared for deployment. This information is referenced in Attachment 3. Staff was able to confirm that 66 scanners were delivered and put into operation. While we believe the additional 101 scanners were delivered, the transfer of custody forms normally used to validate delivery were not available. Accountability procedures were followed inconsistently. This is an area that requires additional controls, and emphasis will be placed on the importance of this for future elections.

***Election Day Activities Analysis***

Miami-Dade County manages 829 precincts at 541 polling locations across the County. The Election Board is the team of poll workers who have different responsibilities at these sites, as shown in the table below.

| <b>ELECTION BOARD POSITION DESCRIPTIONS</b> |                 |   |
|---|-----------------|---|
| <b>Position</b>                             | <b>Staffing</b> | <b>Job Description</b>  |
| <b>Clerk</b>                                | <b>1</b>        | <b>Responsible for the management of the entire polling place and all voting activities; exercises to determine what activities are disruptive to voters.</b> |
| <b>Assistant Clerk</b>                      | <b>1</b>        | <b>Assists the Clerk in any capacity.</b>   |
| <b>Election Specialist (ES)</b>             | <b>1</b>        | <b>Responsible for optical scan equipment and voter eligibility verification. Transports voted ballots &amp; media. All are County employees.</b>             |
| <b>Poll Deputy</b>                          | <b>1</b>        | <b>Manages the solicitation boundary outside the polling place.</b>   |
| <b>Inspector</b>                            | <b>5-10</b>     | <b>Check-In, Ballot Distribution, Privacy Booths, Optical Scanners. The number of Inspectors varies based on the size of the precinct.</b>                    |

Precinct Clerks have a great deal of responsibility in the management of a polling location. The laws that govern voting in Florida require the use of many different affirmations, certificates, and other paperwork necessary to ensure the integrity of the voting process and protect the rights of voters. A poll worker can only become a Clerk with Election Day experience, and the more experience a Clerk gains, the more valuable they become to the Department.

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The feasibility of adding senior-level County employees to further support polling place management will be explored. Utilizing County employees to support the management of polling locations for future elections will improve overall dependability and effectiveness. While County employees are used as poll workers in certain capacities, they only comprise about 16% of the staffing for a presidential election and their responsibilities are technical rather than management-focused. We will work with other County departments to identify senior level managers who can support this effort.

On Election Day, my senior staff and I received a high volume of calls from staff, political parties, candidates, and other stakeholders who provided feedback about the voting experience in the field. My staff met with these groups in advance and provided direct contact numbers so that we could receive information and be able to quickly respond to concerns throughout the day. To do so, a team of 61 Administrative Troubleshooters (ATs) were trained and deployed to serve as our eyes and ears on Election Day. ATs were assigned 10-12 polling locations for issues arising throughout the day. They were trained in all poll worker positions so they could identify where procedures were not being followed and ensure on-the-spot training as needed. For an election of this magnitude, additional resources should be allocated in order to deploy a more extensive network of troubleshooters, reducing response times.

### ***Voter Distribution Among Precincts***

It is clear that the number of registered voters is spread inconsistently across polling locations countywide. The largest 25 polling locations range from a minimum of 4,803 voters up to a maximum of 8,745 voters at one location. The smallest polling location in Miami-Dade County has only 90 voters. However, while the average number of voters per voting location is 2,380; only 28 of our polling locations have between 2300 and 2400 voters. With those broad variations, it is understandable why some locations had a smooth operation and others had challenges.

Every ten years, federal, state, and local reapportionment takes place after the decennial census. While the Board of County Commissioners adopted their local redistricting plan on December 19, 2011, the state was not cleared by the courts to put their new district maps into effect until April 30, 2012. In early April, the Department began conducting a thorough analysis of voter distribution among all polling locations and developed a comprehensive re-precincting plan.

This project targeted the deletion of all split precincts, thereby reducing the number of ballot styles and the risk of distributing the wrong ballot. This plan also redistributed voters to nearby new or existing polling locations in order to reduce the number of voting locations and travel time. Voter distribution was based on historical Election Day voter turnout.

This was an aggressive plan during a year of reapportionment, which could have caused voter confusion during a high turnout election. Consequently, several County Commissioners expressed concerns regarding the timing of the plan. As a result, the Department recommended delaying re-precincting until 2013 to avoid voter confusion and inconvenience and during a major election year.

The Department's approach to re-precincting in 2013 will target the deletion of split precincts and create a uniform distribution of total registered voters across the County. Ideally, the maximum registered voter count per precinct/polling location would be 2,500. This would result in approximately 520 precincts/polling locations across the County, based on the current 1.3 million registered voters. There may be an increase in precincts/polling locations depending on the number of voters within the constraints of current district/boundaries. This will be thoroughly analyzed and a plan presented to the Board for approval in the upcoming year.

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This type of uniformity will improve the allocation of equipment and service to Miami-Dade voters. Additional staff will be required during the tenure of this project to ensure that all existing and new polling locations are surveyed to conform to the needs of the community and election process, as well as compliance with ADA regulations. This project will encompass a precinct by precinct grading system to evaluate criteria based on geographical location, facility size and accessibility, distance for voter to travel, and long term availability.

### ***Polls Closing Analysis***

On Election Night, one of the Clerk's responsibilities is to contact our Call Center (Election Central) at headquarters once closing procedures are complete and the Election Specialist (ES) leaves the polling place to transport voted materials to the central collection center. That is the time at which the precinct is considered "closed." Once the call is made to Election Central, the ePrecincts system captures the time of the call and reports that time as the closing time for the precinct(s).

There can be broad variations in the closing times reported to Election Central, as there are occasions where the Clerk does not call as instructed. Staff in Election Central will begin calling those locations that have not yet called in after they have heard from a majority of precincts. Once it is confirmed that the precinct has been closed, that information is updated in the ePrecincts system at that time. In these cases, it does not reflect the actual time that the precinct closed, but rather the time that Election Central learned of the closing. The following summarizes the timing of polls "closed" on Election Day according to the ePrecincts system.

- By 8:00 pm, 18% of precincts were closed
- By 9:00 pm, 62%
- By 10:00 pm, 81%
- By 11:00 pm, 90%
- By 12:00 am, 95%
- By 1:00 am, 99%
- By 2:00 am, 100%

While this is valuable information, it is important to note that the time "closed" does not reflect when the last voter voted. Therefore, we reviewed the individual results tapes for these polling places, and the data shows this is a better indicator of wait times at the end of the night and the voter's experience on Election Day. For the purposes of our analysis, we focused on when the last voter voted. This is further described in Attachment 4, and it should be noted that only six sites had voters waiting in line after midnight.

For example, Precinct 176/147 (Senator Gwen Margolis Community Center) reported a closing time of 12:24 a.m. In discussions with staff, we learned that the last voter cast their ballot around 7:30 p.m. and they were closed around 9:30 p.m. This is consistent with the time printed on the results tapes from optical scanners at that location and records of the results transmission from the collection center. Therefore, the staff there simply forgot to call and report they were closed.

A debriefing was conducted with approximately 120 poll workers who managed those polling locations that were reviewed in order to solicit their feedback regarding lines and any operational concerns. This sample group included Clerks, Assistant Clerks, and Election Specialists, who may have had unique perspectives regarding contributing factors.

There were several common themes that were identified as process and procedural deficiencies that were factors contributing to long lines:

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- *Length of the Ballot.* Poll workers complained about the amount of time it took voters to vote and scan their ballots. Some poll workers noted that additional privacy booths would have helped but the space was not available.
- *Voter Eligibility Verification.* Many poll workers suggested the need for two ES's and two laptops for the voter verification process in a presidential election. This process is critical to prevent double voting. The call volume in Election Central was very high and poll workers became frustrated waiting on hold while voters waited in line. When a voter is not listed in the precinct register or there is a question regarding a voter's eligibility, poll workers must call Election Central. The implementation of countywide electronic check-in technology will eliminate the need to verify voter eligibility through the Election Central.
- *Voter Check-In.* Each precinct receives one set of pre-printed precinct registers that are divided into 3 groups by surname (A-G), (H-O), and (P-Z) in an effort to speed up check in. However, at some locations the line for one group was very long while the line for another was nonexistent. This led to frustrated voters and poll workers. The implementation of countywide electronic check-in technology would eliminate this problem and improve the speed and accuracy of the check-in process.
- *Polling Place Size.* The size and configuration of polling places vary greatly from one location to the next. However, the size of the room should be commensurate with the number of voters assigned to that location. Based on this feedback, square footage was a factor that was included in the analysis of polls closing and will be a criterion in future re-precincting analyses.

Interviews with the staff who managed locations that performed well (with an early closing time while also handling a high volume of voters) and the administrative troubleshooters who monitored them were conducted to determine what worked well. None of these locations reported having more than 50 voters in line at the 7:00 p.m. statutorily defined time that polls must close. There were also common themes that were stated as factors contributing to early closing:

- Poll workers commented that their team performed well – they are confident, assertive and knowledgeable. Each of them report that the staff at their polling location has been together for a number of years, so there's a sense of familiarity and comfort with each other that translates to the voters.
- Clerk improvised and/or rearranged site throughout the day to manage flow of voters and actively engaged with the Poll Deputy in managing the line outside
- Poll workers reported they were able to think innovatively and took a proactive approach to managing their polling location.

Receiving this type of positive feedback was very important. As a result, we will accommodate poll workers requests to remain with their preferred team to foster familiarity and confidence, and will modify training procedures to ensure poll workers understand the importance of managing the flow of voters and communicating resource needs to headquarters.

### **Departmental Recommendations:**

- Equipment needs to be readily available in the field for quick deployment as needed to polling places, utilizing geographically stationed deployment centers around the county.
- Equipment allocation should ensure a minimum of two scanners at each precinct.
- Explore the use of handheld field technology that may be integrated with the existing inventory and tracking system to enhance accountability in as-needed equipment deployment. This will have a fiscal impact, and a budget request will be submitted accordingly.

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- Procure additional ballot scanners. An analysis of equipment needs is provided in Attachment 2. This will have a fiscal impact, and a budget request will be submitted accordingly.
- Purchase Evid technology or similar electronic check-in equipment based on the latest, state certified technologies available for implementation prior to the next presidential election. An explanation of the benefits of electronic check-in technology is also provided in Attachment 2. This will have a fiscal impact, and a budget request will be submitted accordingly.
- Purchase software technology to systematically track and evaluate poll worker attendance and performance. This will have a fiscal impact, and a budget request will be submitted accordingly.
- Hire additional staff to answer calls in Election Central in order to reduce hold times for poll workers calling to verify voter eligibility. This will have a fiscal impact, and a budget request will be submitted accordingly.
- Improve the functionality of polls closing software and develop poll worker inquiries to capture the time that the last voter cast a vote in each polling location.
- Work with the Management Planning and Performance Analysis (MPPA) Division of the Department of Management and Budget and the Department of Audit and Management Services as consultancy resources to conduct performance improvement analysis for polling place procedures and analysis of how long it takes the average person to cast their ballot.
- Reinforce the importance of communication from troubleshooters about any resource needs at their assigned polling locations.
- Conduct separate poll worker training classes for Poll Deputies prior to a presidential election that emphasizes line management and experience. This will have a fiscal impact, and a budget request will be submitted accordingly.
- Include operational needs assessment in Early Voting and Election Day Clerk trainings and empower Clerks make recommendations regarding the sufficiency of equipment and staffing allocations.
- Ensure that the appropriate supervisory/management level field assessments are performed during the early days of Early Voting.
- Engage senior-level County employees to support the management of polling locations during Presidential Elections. This recommendation may have a fiscal or operational impact that will be assessed.

### **Legislative Recommendations:**

- The County's critical priorities for the 2013 Legislative Session should include the request that state constitutional amendments be held to the 75 word limit. *(Note: This recommendation was endorsed by the Mayor's Elections Advisory Group on December 14, 2012).*
- At the county level, a comprehensive, countywide re-precincting plan should be approved by the BCC in 2013 in order to eliminate split precincts, provide a more uniform distribution of voters, and allow ample time to notify voters of this change. *(Note: This recommendation was endorsed by the Mayor's Elections Advisory Group on December 14, 2012).*

**ATTACHMENT 1 - EARLY VOTING EQUIPMENT ALLOCATION, 2012 PRESIDENTIAL ELECTION**

| <b>2012 General Election Equipment Allocation</b> |                             |                                 |                  |              |                       |                  |              |                                  |                  |              |                              |                  |              |
|---|-----------------------------|---------------------------------|------------------|--------------|-----------------------|------------------|--------------|----------------------------------|------------------|--------------|------------------------------|------------------|--------------|
| <b>Early Voting Sites</b>                         |                             | <b>DS200 - OPTICAL SCANNERS</b> |                  |              | <b>PRIVACY BOOTHS</b> |                  |              | <b>EVIDS - CHECK IN STATIONS</b> |                  |              | <b>BOD - BALLOT PRINTERS</b> |                  |              |
| <b>Site #</b>                                     | <b>Site Name</b>            | <b>Original</b>                 | <b>Net Added</b> | <b>Total</b> | <b>Original</b>       | <b>Net Added</b> | <b>Total</b> | <b>Original</b>                  | <b>Net Added</b> | <b>Total</b> | <b>Original</b>              | <b>Net Added</b> | <b>Total</b> |
| 1   | North Dade Regional Library | 8                               | 3                | 11           | 100                   | 0                | 100          | 5                                | 0                | 5            | 3                            | 0                | 3            |
| 2   | North Miami Public Library  | 8                               | 3                | 11           | 60                    | 24               | 84           | 5                                | 1                | 6            | 2                            | 1                | 3            |
| 3   | Lemon City Library          | 6                               | 0                | 6            | 40                    | 0                | 40           | 4                                | 0                | 4            | 2                            | 0                | 2            |
| 4   | Aventura Government Center  | 8                               | 0                | 8            | 60                    | 0                | 60           | 5                                | 0                | 5            | 2                            | 0                | 2            |
| 5   | Miami Beach City Hall       | 6                               | 0                | 6            | 42                    | 0                | 42           | 5                                | 0                | 5            | 2                            | 0                | 2            |
| 6   | West Flager Branch Library  | 8                               | 2                | 10           | 30                    | 0                | 30           | 5                                | 0                | 5            | 2                            | 0                | 2            |
| 7   | Coral Gables Library        | 8                               | 0                | 8            | 60                    | 0                | 60           | 5                                | 0                | 5            | 2                            | 0                | 2            |
| 8   | South Dade Regional Library | 8                               | 2                | 10           | 70                    | 0                | 70           | 5                                | 0                | 5            | 3                            | 0                | 3            |
| 9   | Florida City – City Hall    | 6                               | 2                | 8            | 30                    | 0                | 30           | 4                                | 0                | 4            | 3                            | 0                | 3            |
| 10  | West Dade Regional Library  | 10                              | 2                | 12           | 75                    | 0                | 75           | 6                                | 0                | 6            | 2                            | 0                | 2            |
| 11  | W. Kendall Regional Library | 8                               | 4                | 12           | 75                    | 0                | 75           | 6                                | 0                | 6            | 3                            | 0                | 3            |
| 12  | Election Dept. (SOE Main)   | 8                               | 2                | 10           | 21                    | 0                | 21           | 5                                | 0                | 5            | 3                            | 0                | 3            |
| 13  | Miami Lakes Public Library  | 8                               | 3                | 11           | 35                    | 24               | 59           | 5                                | 0                | 5            | 2                            | 0                | 2            |
| 14  | SPCGC (SOE Branch)          | 10                              | 0                | 10           | 100                   | 0                | 100          | 6                                | 0                | 6            | 2                            | 0                | 2            |
| 15  | Kendall Branch Library      | 8                               | 3                | 11           | 55                    | 0                | 55           | 5                                | 0                | 5            | 4                            | 0                | 4            |
| 16  | Model City Library (Caleb)  | 8                               | 1                | 9            | 90                    | 0                | 90           | 5                                | 0                | 5            | 2                            | 0                | 2            |
| 17  | JFK Library (Hialeah)       | 8                               | 2                | 10           | 50                    | 0                | 50           | 5                                | 0                | 5            | 3                            | 0                | 3            |
| 18  | Coral Reef Library          | 8                               | 4                | 12           | 45                    | 30               | 75           | 5                                | 0                | 5            | 3                            | 0                | 3            |
| 19  | City of Miami – City Hall   | 6                               | 0                | 6            | 27                    | 0                | 27           | 3                                | 0                | 3            | 2                            | 0                | 2            |
| 20  | North Shore Branch Library  | 8                               | 0                | 8            | 25                    | 0                | 25           | 3                                | 0                | 3            | 2                            | 0                | 2            |
| <b>TOTALS:</b>                                    |                             | <b>156</b>                      | <b>33</b>        | <b>189</b>   | <b>1090</b>           | <b>78</b>        | <b>1168</b>  | <b>97</b>                        | <b>1</b>         | <b>98</b>    | <b>49</b>                    | <b>1</b>         | <b>50</b>    |

\* While the Elections Department owns 51 BOD units, 50 units were deployed to Early Voting sites.  
The remaining unit was utilized at the Elections Department Headquarters to process in-person absentee ballots.

## ATTACHMENT 2 – TECHNOLOGICAL ENHANCEMENTS

### **Absentee Ballot Technology**

The Reliavote sorter is used in multiple steps to process absentee ballots. The sorter is the single component of Reliavote equipment used to process both outgoing and returned ballots.

Outgoing ballots are scanned to capture the outgoing envelope image and to sort the ballots in groups for pre-sorted postage discounts. Ballots that are returned by voters are processed through the sorter three times to prepare them for opening. The first sorter pass captures a digital image of the returned envelope and of the voter’s signature. The signature images are exported to a server to prepare them for signature verification ( a comparison between the incoming signature against the existing signature on the voter database.) During signature verification, the ballot records are updated to identify accepted ballots and challenged ballots. The current existing signature verification is a human process which can take 2-3 hours for 10,000 ballots. After signature verification the ballots are rough sorted twice. The two rough sorts breaks out the ballots into 39 precinct groupings (1-26, 27-53, 54-80 etc.) while out sorting the challenged ballots. After the two rough sort passes, the 39 precinct groups of accepted ballots are fine sorted (1,2,3 etc.) and sliced open in precinct order. The sliced envelopes containing the ballots are placed in trays in precinct order for ballot opening process.

Following are process time comparisons between the existing Reliavote sorter and new sorter technology:

| <u>Current Pitney Bowes Olympus II<br/>Sorter / Actual time to process<br/>10,000 Ballots in the November 2,<br/>2012 General Elections</u> | <u>Time</u> | <u>New Pitney Bowes Vantage II<br/>Sorter / Estimated Time to process<br/>10,000 Ballots</u> | <u>Time</u> |
|---|-------------|--|-------------|
| 24k to 36K Cycle Speed  |             | 42k to 45k Cycle Speed   |             |
| Outgoing USPS Scan  | 2 Hours     | Outgoing USPS Scan   | 13 Mins     |
| Incoming Image Scan   | 2 Hours     | Incoming Image Scan  | 13 Mins     |
| Export Signature Batch for Verification   | 4 Hours     | Export Signature Batch for Verification  | 20 Mins     |
| Signature verification (human)  | 2-3 Hours   | Signature verification (automated)   | 1 Hour      |
| Incoming Scan Rough Sort  | 2 Hours     | Incoming Scan Rough Sort   | 13 Mins     |
| Incoming Sorting and Slicing  | 6 Hours     | Incoming Sorting and Slicing   | 2 hours     |
| <b>Total Time</b>   | 18-19 Hours | <b>Total Time</b>  | 3 Hours     |

### **Automated Signature Verification**

One of the manual processes that require substantial resources in this process is the review of voter signatures on absentee ballots. State law requires that the voter’s signature on the certificate envelope of the absentee ballot match the signature on record in the voter registration system. Due to the large number of staff required to handle the volume of ballots for a large election, this process is conducted primarily by seasonal staff who are trained to identify signature variations. Seasonal staff are managed by permanent staff who conduct quality assurance reviews and the review of signatures presumed invalid prior to canvassing board review.

## ATTACHMENT 2 – TECHNOLOGICAL ENHANCEMENTS

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In recent years, this Department has researched the possibilities of implementing automated signature verification software to our current operations in order to streamline this process. In 2009, we had discussions with our current vendor, Pitney Bowes, who had indicated at the time they were developing such a system to work in conjunction with our existing Reliavote equipment. Samples signature files were provided to the vendor and extensive testing was conducted over a period of months. It was anticipated that the software would be available within the first quarter of 2010; however, after several discussions the vendor noted major concerns with the acceptance rate and confidence level of the automated signature comparisons.

Pitney Bowes advised they did not recommend the software at that time, as efforts to implement it in San Diego demonstrated issues with the speed of the data transfer between Reliavote and the voter registration system. They continue to work on an automated solution and Pitney Bowes is currently setting up testing of a sample of our signatures to determine our possible “hit rate”, which refers to the frequency with which a signature is considered a match by the software. Under optimal conditions, a 20% hit rate might be achieved, which means that out of 10,000 signatures compared, 2,000 would be accepted as a match and 8,000 then need manual comparison.

Although it makes sense to pursue this automation with our current vendor in order to avoid a complete change-out of our Reliavote mail balloting system, we have continued to contact a number of other counties in Florida, as we continue to explore automated signature verification options. A number of other large counties have reported they have pursued the automation but will continue to conduct manual reviews as Miami-Dade currently does. Orange County uses the same Reliavote installment as Miami-Dade and currently uses the automated signature comparison module, but report that they have the system threshold set at a level where most signatures are manually verified.

We have also contacted King County in Seattle, Washington and the Oregon Department of Elections, since both have exclusive mail ballot elections and process a high volume of absentee ballots. Washington State requires that the automated signature verification software be certified by the state. Washington State certified software at the 40% acceptance rate and 30% confidence level. In their findings, they concluded that when they compare the state certified software verification system with their current process, it is not cost effective, and the confidence level is not there. In the State of Oregon, they use the same Reliavote equipment as Miami-Dade but they do not use an automated software verification system; their staff continues to manually verify signatures for all mail ballots in the state although they plan on exploring an automated system in the coming year.

The Department continues to explore the feasibility of using an automated system to verify signatures on absentee ballots. We are working with different vendors to explore options that provide the highest levels of acceptance rate and confidence level. Any vendor solution must integrate with our current technology.

The Election Department is analyzing replacement of the current ballot sorter with two sorters that will provide significant performance improvements and eliminate the resource contention between outgoing and incoming ballot processes. Two sorters will also provide redundancy during the critical days before Election Day when ballot volumes are high and processing deadlines are pressing.

## ATTACHMENT 2 – TECHNOLOGICAL ENHANCEMENTS

| <b><u>New Pitney Bowes Vantage II Sorter</u></b><br><b>With Automated Signature Verification</b>   |              |                  |                     |
|--|--------------|------------------|---------------------|
| <b>Equipment</b>   | <b>Units</b> | <b>Unit Cost</b> | <b>Total</b>        |
| Base Sorter System - Vantage Transport - rated 45k items per hour.<br>Multi-Tier Stacker / 48 pockets each.<br>Envelope slicer, double envelope detector, date and time endorsement printer. | 2            | \$ 639,924       | \$ 1,279,848        |
| Installation and Training  | 2            | \$ 15,000        | \$ 30,000           |
| Site Server - HP G series - server rack, client workstation  | 1            | \$ 25,985        | \$ 25,985           |
| Installation   | 1            | \$ 6,000         | \$ 6,000            |
| Trade in Credit for existing sorter  |              |                  | \$ (115,000)        |
| <b>Total</b>   |              |                  | <b>\$ 1,226,833</b> |

### ***Current Technology***

All voting systems used in the State of Florida are required to pass certification tests conducted by independent testing services and the State Division of Elections. Voting systems are certified as complete solutions which include compatible software, voting equipment, data transmission equipment, and reporting tools that are specific to each vendors system.

The voting system used by Miami-Dade Elections for coding, tabulating, and reporting elections results is the Elections Systems & Software Unity Suite. The Unity software interfaces with proprietary ES&S DS200 precinct tabulators, ADA iVotronic touchscreen tabulators, and M650 high speed central tabulators. The tabulated results are aggregated in the reporting module and are output on paper reports and computer files that are formatted for specific needs.

### ***Early Voting Technology***

Currently, the equipment in use for the 20 Early Voting sites consists of EViD electronic poll books from VR Systems, Sentio ballot on demand (BOD) printers from Runbeck, DS200 ballot scanners, and iVotronic touchscreen units for ADA voting from ES&S.

### ***Election Day Technology***

Election Day precincts currently use preprinted precinct registers, preprinted ballots, and DS200 scanners. Currently, Election Day voters check-in, sign a hardcopy precinct register and receive their designated ballot. This precinct register confirms the voter is in their correct precinct and also serves as the record to indicate which voters should be given Election Day voter credit in the statewide voter registration system. Providing voter credit is one the Department’s statutory requirements.

## ATTACHMENT 2 – TECHNOLOGICAL ENHANCEMENTS

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At the end of the election, staff inventories all precinct register books (registers) to ensure they were successfully returned from all 829 precincts. Once all registers have been accounted for, they are scanned into the Electronic Document Management System. Staff then proceeds with going through each register page (about half a million pages for each countywide election) to provide electronic credit to each voter who signed a register. The scanning process is completed in two days utilizing 10 employees with an additional 40 employees providing electronic voter credit.

After this, the process of reconciliation begins. The first phase of the reconciliation process is to determine if the number of voters who voted and the number of ballots cast match. A reconciliation report is generated to compare the number of signatures on the registers versus the number of ballots read through the optical scanners (ballots cast) in each precinct. This report is meticulously reviewed under the premise that for every signature on the register, there is a voted ballot that was tabulated. Any precinct that shows any variance between register signatures and ballots cast will be manually reviewed one-page at a time to compare the number of signatures on the hardcopy register page to the number of voters given credit electronically. Erroneous discrepancies are adjusted and others are documented with each round of review. Once this process is complete and fully reconciled, voters are officially given Election Day credit.

The second phase of the reconciliation process is to determine if there were any voters that voted more than once. After voters receive Election Day voting credit, staff reviews the Voter Irregularities Report, a tool that displays voters who potentially double voted, and compiles supporting documentation to correct any voter credit erroneously applied or the documentation for a voter who did in fact attempt to vote more than once (this data is then supplied to the State Attorney’s Office for processing). This process is typically completed within two weeks utilizing 20 employees. The application of electronic poll books (EViDs) at Election Day precincts would provide a number of benefits to the Elections Department.

- For voters, the check-in process would be faster. Voters would be able to go to any of the check-in stations, as opposed to waiting in line to sign the register assigned to their last name.
- Voter eligibility would be determined accurately and on the spot as opposed to relying on poll workers to contact Elections and confirm a voter’s eligibility. This would prevent voters who were not eligible (i.e. felons, deceased, or moved out of county before Election Day) from participating in the election. Non-eligible voters would be given a provisional ballot.
- The possibility of voters attempting to vote more than once would be eliminated.

|                  |   |  |
|------------------|---|--|
| <b>520 sites</b> | <b>1040 Electronic Poll Books</b><br><i>Total</i> | <b>\$1,601,600</b><br><i>1,601,600</i> |
|------------------|---|--|

## ATTACHMENT 2 – TECHNOLOGICAL ENHANCEMENTS

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### *Future Voting System Technology*

The next generation of election system available from ES&S is ElectionWare. ElectionWare is currently certified with the current DS200 precinct scanners and DS850 high speed central ballot scanners. ElectionWare offers some benefits in election coding and ballot layout. The DS850 high speed scanner offers faster ballot scanning speeds, improved transport system for folded ballots, and out sorting capabilities for over and under voted ballots. In conjunction with ElectionWare ES&S is certifying a new voting device in 2013 called ExpressVote. This technology will combine touchscreen capability for vote selections and ballot on demand technology (BOD) to print a paper ballot in one device. The paper ballot can then be scanned in a DS200 scanner. This solution would negate the need to purchase BOD units for Early Voting, eliminate printing of Election Day and Early Voting ballots, eliminate the need for additional voting booths, and fulfill ADA voting requirements. This will result in a significant reduction in both Early Voting and Election Day ballot printing costs. The ExpressVote devices are scheduled for State certification in January 2013.

In preparation for the next meeting of the Elections Advisory Group a detailed costs benefit analysis of future technologies will be completed. This analysis will include the savings attributable to process efficiencies and improved staffing patterns as well as cost avoidance

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                                       | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|--|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| Sunny Isles Beach Government Ctr<br>18070 Collins Ave  | 001.0                          | 067.0    |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 1        |           | 2        |           |          |           |          |           | 3     |
| St Mary Magdalen Catholic Church<br>17775 N Bay Rd     | 002.0                          |          |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Winston Towers Assoc.- Bldg 100<br>250 - 174 St        | 003.0                          |          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Intercoastal Yacht Club<br>16900 North Bay Road        | 004.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        | 1         |          |           |          |           |          |           | 3     |
| Arlen House Condo West<br>500 Bayview Dr               | 005.0                          | 068.0    |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           | 1        |           |          |           |          |           | 3     |
| Church By The Sea<br>501 - 96 St                       | 006.0                          | 012.0    |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 1        |           | 1        |           |          |           |          |           | 2     |
| Bay Harbor Town Hall<br>9665 Bay Harbor Tr             | 007.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Ruth K Broad Elementary School<br>1155 - 93 St         | 008.0                          |          |                     |                     |                     | 4        | 1            |           | 5                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| Town of Surfside<br>9293 Harding Ave                   | 009.0                          | 010.0    |                     |                     |                     | 15       | 1            |           | 16                       | 1          | 3        | 1         | 1        |           |          |           |          |           | 5     |
| Biscayne Elementary School<br>800 - 77 St              | 011.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| North Shore Branch Library<br>7501 Collins Ave         | 013.0                          |          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| North Shore Park Youth Center<br>501 - 72 St           | 014.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Normandy Shores Golf Club<br>2401 Biarritz Drive       | 015.0                          |          |                     |                     |                     | 3        | 1            |           | 4                        | 1          | 1        | 1         |          |           |          |           |          |           | 2     |
| North Bay Village<br>1700 John Kennedy CSWY #132       | 016.0                          |          |                     |                     |                     | 4        | 1            |           | 5                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| Treasure Island Elem School<br>7540 E Treasure Dr      | 017.0                          |          |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Indian Creek Fire Station #4<br>6880 Indian Creek Dr   | 018.0                          |          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Normandy Park and Pool<br>7030 Trouville Esplanade     | 019.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        | 1         |          |           |          |           |          |           | 2     |
| Miami Beach Fire Station #3<br>5303 Collins Ave        | 020.0                          | 022.0    |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        |           | 1        |           |          |           |          |           | 2     |
| North Shore Park Youth Center<br>501 - 72 St           | 021.0                          | 021.1    |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 1        |           | 1        |           |          |           |          |           | 2     |
| Miami Beach Fire Station #3<br>5303 Collins Ave        | 023.0                          |          |                     |                     |                     | 13       | 1            |           | 14                       | 1          | 3        |           |          |           |          |           |          |           | 3     |
| Nautilus Middle School<br>4301 N Michigan Ave          | 024.0                          |          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Miami Beach Fire Station #3<br>5303 Collins Ave        | 025.0                          |          |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        | 1         |          |           |          |           |          |           | 3     |
| Temple Beth Sholom<br>4144 Chase Ave                   | 026.0                          | 028.0    |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 1        | 1         | 1        | 1         |          |           |          |           | 4     |
| Miami Beach Regional Library<br>227 - 22 St            | 027.0                          |          |                     |                     |                     | 3        | 1            |           | 4                        | 1          | 1        | 1         |          |           |          |           |          |           | 2     |
| North Beach Elementary School<br>4100 Prairie Ave      | 029.0                          |          |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Miami Beach Botanical Garden<br>2000 Convention Ctr Dr | 030.0                          |          |                     |                     |                     | 14       | 1            |           | 15                       | 1          | 3        |           |          |           |          |           |          |           | 3     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION  | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|---|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| Miami City Ballet<br>2200 Liberty Ave                   | 031.0                          | 045.0    |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 1        | 1         | 1        |           |          |           |          |           | 3     |
| Miami Beach Regional Library<br>227 - 22 St             | 032.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Miami Beach Sr. High School<br>2231 Prairie Ave         | 033.0                          | 053.0    |                     |                     |                     | 4        | 1            |           | 5                        | 1          | 1        |           | 1        |           |          |           |          |           | 2     |
| Miami Beach Botanical Garden<br>2000 Convention Ctr Dr  | 034.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        | 1         |          |           |          |           |          |           | 2     |
| Miami Beach Sr. High School<br>2231 Prairie Ave         | 035.0                          |          |                     |                     |                     | 3        | 1            |           | 4                        | 1          | 1        | 1         |          |           |          |           |          |           | 2     |
| Miami Beach Police Athletic League<br>999 - 11th Street | 036.0                          | 039.0    |                     |                     |                     | 15       | 1            | 6         | 22                       | 1          | 2        |           | 2        |           |          |           |          |           | 4     |
| Miami Beach City Hall<br>1700 Convention Ctr Dr         | 037.0                          |          |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| Veterans Foreign War Post #3559<br>650 West Ave         | 038.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| South Pointe Elementary School<br>1050 - 4 St           | 040.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| South Shore Community Center<br>833 - 6 St              | 041.0                          |          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Fienberg Fisher K-8 Center School<br>601 - 14 Pl        | 042.0                          |          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Miami Beach Police Department<br>1100 Washington Ave    | 043.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        | 1         |          |           |          |           |          |           | 2     |
| South Pointe Park Community Center<br>1 Washington Ave  | 044.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| South Shore Community Center<br>833 - 6 St              | 046.0                          |          |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Rebecca Towers<br>200 Alton Rd                          | 047.0                          | 048.0    | 066.0               |                     |                     | 14       | 1            |           | 15                       | 1          | 1        |           | 2        |           | 1        |           |          |           | 4     |
| Key Biscayne Community Center<br>10 Village Green Way   | 049.0                          | 052.0    |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        |           | 1        |           |          |           |          |           | 3     |
| Key Biscayne Community Center<br>10 Village Green Way   | 050.0                          |          |                     |                     |                     | 11       | 1            |           | 12                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Key Biscayne Community Center<br>10 Village Green Way   | 051.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| C. Lawton McCall Community Center<br>9617 Park Dr       | 059.0                          | 179.0    | 180.0               |                     |                     | 2        | 1            |           | 3                        | 1          | 0        |           | 1        |           | 1        |           |          |           | 2     |
| C. Lawton McCall Community Center<br>9617 Park Dr       | 060.0                          | 157.0    | 181.0               |                     |                     | 7        | 1            |           | 8                        | 1          | 1        |           | 2        |           | 1        |           |          |           | 4     |
| St. Basil Catholic Church Hall<br>1475 NE 199 St        | 061.0                          | 210.0    |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 0        |           | 2        |           |          |           |          |           | 2     |
| Mt. Zion AME Church<br>15250 NW 22 Ave                  | 062.0                          | 234.0    | 269.0               |                     |                     | 11       | 1            |           | 12                       | 1          | 0        |           | 1        | 1         | 2        |           |          |           | 4     |
| New Birth Church East<br>13230 NW 7 Ave                 | 063.0                          | 064.0    | 238.0               | 239.0               |                     | 21       | 1            |           | 22                       | 1          | 0        |           | 0        |           | 1        |           | 4        |           | 5     |
| Uleta Community Center<br>16880 NE 4 Ave                | 065.0                          | 117.0    | 166.0               |                     |                     | 11       | 1            |           | 12                       | 1          | 1        |           | 2        |           | 1        |           |          |           | 4     |
| Phyllis R Miller Elementary School<br>840 NE 87 St      | 069.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| EI Portal Village Hall<br>500 NE 87 St                  | 070.0                          | 159.0    |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 1        |           | 2        |           |          |           |          |           | 3     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                                      | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|---|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| North Miami Elementary School<br>655 NE 145 St        | 071.0                          | 138.0    | 170.0               |                     | 6                   | 1        |              | 7         | 1                        | 1          |          |           | 1        |           | 1        |           |          |           | 3     |
| Highland Oaks Elementary School<br>20500 NE 24 Ave    | 101.0                          | 101.1    |                     |                     | 10                  | 1        |              | 11        | 1                        | 2          |          |           | 0        |           |          |           |          |           | 2     |
| Aventura Comm Recreation Center<br>3375 NE 188 St     | 102.0                          | 186.0    |                     |                     | 14                  | 1        |              | 15        | 1                        | 3          |          |           | 1        |           |          |           |          |           | 4     |
| Aventura Government Center<br>19200 W Country Club Dr | 103.0                          |          |                     |                     | 13                  | 1        |              | 14        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Ojus Recreation Center<br>18995 W Dixie Hwy           | 104.0                          | 104.1    |                     |                     | 6                   | 1        |              | 7         | 1                        | 1          |          |           | 2        |           |          |           |          |           | 3     |
| Highland Oaks Middle School<br>2375 NE 203 St         | 105.0                          |          |                     |                     | 6                   | 1        |              | 7         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Greynolds Park Elementary School<br>1536 NE 179 St    | 106.0                          |          |                     |                     | 4                   | 1        |              | 5         | 1                        | 1          |          |           |          |           |          |           |          |           | 1     |
| North Miami Beach Fire Station #31<br>17050 NE 19 Ave | 107.0                          |          |                     |                     | 3                   | 1        |              | 4         | 1                        | 1          | 1        |           |          |           |          |           |          |           | 2     |
| New Horizons Condominium Assoc<br>1500 NE 191 St      | 108.0                          |          |                     |                     | 9                   | 1        |              | 10        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Aventura Government Center<br>19200 W Country Club Dr | 109.0                          |          |                     |                     | 17                  | 1        |              | 18        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Marjorie/William McDonald Center<br>17051 NE 19 Ave   | 110.0                          |          |                     |                     | 2                   | 1        |              | 3         | 1                        | 1          | 1        |           |          |           |          |           |          |           | 2     |
| Commodore Plaza Tower II<br>2750 NE 183 St            | 111.0                          |          |                     |                     | 20                  | 1        |              | 21        | 1                        | 4          | 1        |           |          |           |          |           |          |           | 5     |
| Plaza Del Prado Condominium<br>18011 Biscayne Blvd    | 112.0                          |          |                     |                     | 2                   | 1        |              | 3         | 1                        | 1          |          |           |          |           |          |           |          |           | 1     |
| Point East Condominium<br>2895 Point East Dr          | 113.0                          |          |                     |                     | 3                   | 1        |              | 4         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Marjorie/William McDonald Center<br>17051 NE 19 Ave   | 115.0                          |          |                     |                     | 13                  | 1        |              | 14        | 1                        | 3          | 1        |           |          |           |          |           |          |           | 4     |
| Uleta Community Center<br>16880 NE 4 Ave              | 116.0                          | 116.1    |                     |                     | 3                   | 1        |              | 4         | 1                        | 1          |          |           | 1        | 1         |          |           |          |           | 3     |
| John F Kennedy Middle School<br>1075 NE 167 St        | 118.0                          |          |                     |                     | 3                   | 1        | 3            | 7         | 1                        | 1          |          |           |          |           |          |           |          |           | 1     |
| Sabal Palm Elementary School<br>17101 NE 7 Ave        | 119.0                          |          |                     |                     | 8                   | 1        |              | 9         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| North Miami Beach Sr High School<br>1247 NE 167 St    | 120.0                          |          |                     |                     | 2                   | 1        |              | 3         | 1                        | 1          |          |           |          |           |          |           |          |           | 1     |
| Fulford United Methodist Church<br>1900 NE 164 St     | 121.0                          | 134.0    |                     |                     | 4                   | 1        |              | 5         | 1                        | 1          |          |           | 1        |           |          |           |          |           | 2     |
| Marjorie/William Mcdonald Center<br>17051 NE 19 Ave   | 123.0                          |          |                     |                     | 12                  | 1        |              | 13        | 1                        | 3          | 1        |           |          |           |          |           |          |           | 4     |
| Eden Isles Condominium<br>16975 NE 35 Ave             | 124.0                          |          |                     |                     | 13                  | 1        |              | 14        | 1                        | 3          | 2        |           |          |           |          |           |          |           | 5     |
| Highland Village<br>13621 NE 21 Ave                   | 125.0                          | 125.9    |                     |                     | 2                   | 1        | 2            | 5         | 1                        | 1          |          |           | 0        |           |          |           |          |           | 1     |
| Fulford Elementary School<br>16140 NE 18th Avenue     | 126.0                          | 126.1    |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          | 1        |           | 1        |           |          |           |          |           | 4     |
| Washington Park Community Center<br>15290 NE 15 Ct    | 127.0                          |          |                     |                     | 14                  | 1        |              | 15        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Oak Grove Park<br>690 NE 159 St                       | 128.0                          |          |                     |                     | 9                   | 1        |              | 10        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION   | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| North Miami Beach Church Nazarene<br>16450 NE 4 Ave      | 129.0     |                     |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| First Baptist Church of Greater Mia<br>15395 N Miami Ave | 130.0     |                     |                     |                     | 17             | 1            |           | 18    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Thomas Jefferson Middle School<br>525 NW 147 St          | 131.0     | 132.0               |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Miami-Dade County Fire Station #19<br>650 NW 131 St      | 133.0     | 185.0               |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Sunkist Grove Community Center<br>12500 NW 13 Ave        | 135.0     | 172.0               |                     |                     | 21             | 1            |           | 22    | 1                        | 4        |           | 1        |           |          |           |          |           | 5     |
| Miami Union Academy<br>12600 NW 4 Ave                    | 136.0     | 174.0               |                     |                     | 13             | 1            |           | 14    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |
| North Miami Jaycees<br>12100 W Dixie Hwy                 | 137.0     | 137.1               | 139.0               |                     | 5              | 1            |           | 6     | 1                        | 1        |           | 1        |           | 1        |           |          |           | 3     |
| Haitian Evangelical Baptist Church<br>14455 Memorial Hwy | 140.0     | 189.0               |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           | 1        | 1         |          |           |          |           | 4     |
| North Miami Public Library<br>835 NE 132 St              | 141.0     | 175.0               |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Shalom Community Chruch<br>900 NE 132 St                 | 142.0     |                     |                     |                     | 14             | 1            |           | 15    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| First Church Of North Miami<br>1200 NE 135 St            | 143.0     | 144.0               | 144.1               | 144.2               | 15             | 1            |           | 16    | 1                        | 2        |           | 1        | 1         | 1        |           | 1        |           | 6     |
| Natural Bridge Elementary School<br>1650 NE 141 St       | 145.0     |                     |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Keystone Park Community Center<br>13050 Ixora Ct         | 146.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Senator Gwen Margolis Community Ctr<br>1590 NE 123 St    | 147.0     | 176.0               |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Beth Moshe Congregation<br>2225 NE 121 St                | 148.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Senator Gwen Margolis Community Ctr<br>1590 NE 123 St    | 149.0     | 169.0               |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           | 1        | 1         |          |           |          |           | 4     |
| Senator Gwen Margolis Community Ctr<br>1590 NE 123 St    | 150.0     | 150.1               | 164.0               |                     | 9              | 1            |           | 10    | 1                        | 1        | 1         | 1        |           | 1        | 1         |          |           | 5     |
| Ed Burke Recreation Center<br>11400 NE 9 Ct              | 151.0     | 151.1               | 177.0               |                     | 8              | 1            |           | 9     | 1                        | 1        | 1         | 1        | 1         | 1        |           |          |           | 5     |
| Veterans of Foreign War Post #471<br>11911 W Dixie Hwy   | 152.0     | 152.1               | 178.0               |                     | 7              | 1            |           | 8     | 1                        | 1        |           | 2        |           | 1        |           |          |           | 4     |
| Stanton Memorial Baptist Church<br>50 NE 119 St          | 153.0     | 153.1               | 153.2               | 153.3               | 11             | 1            |           | 12    | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
| Hubert O Sibley Elementary School<br>255 NW 115 St       | 154.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Miami Shores Elementary School<br>10351 NE 5 Ave         | 155.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Catholic Community SVC SR Center<br>9900 NE 2 Ave        | 156.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Phyllis R Miller Elementary School<br>840 NE 87 St       | 158.0     |                     |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           |          |           |          |           |          |           | 1     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION   | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| Horace Mann Middle School<br>8950 NW 2 Ave                 | 161.0     | 183.0               |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Soar Memorial Park<br>100 NW 83 St                         | 162.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Miami Dade County Fire Station #20<br>13000 NE 16 Ave      | 165.0     | 165.1               | 165.2               | 165.3               | 2              | 1            |           | 3     | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
| Carrie P. Meek Elementary School<br>2101 NW 127 St         | 173.0     | 240.0               |                     |                     | 14             | 1            |           | 15    | 1                        | 1        |           | 3        |           |          |           |          |           | 4     |
| Griffing Senior Citizens Center<br>12220 Griffing Blvd     | 182.0     | 187.0               |                     |                     | 3              | 1            |           | 4     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Aventura Community Recreation Ctr<br>3375 NE 188 St        | 184.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Henry Reeves Elementary School<br>2005 NW 111 St           | 188.0     | 268.0               | 268.1               |                     | 8              | 1            |           | 9     | 1                        | 1        |           | 1        | 1         | 1        |           |          |           | 4     |
| Landmark Campus<br>20000 NW 47 Ave                         | 201.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        | 1         |          |           |          |           |          |           | 3     |
| Landmark Campus<br>20000 NW 47 Ave                         | 202.0     | 290.0               |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| North County Elementary School<br>3250 NW 207 St           | 203.0     | 203.1               |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Antioch Missionary Baptist Church<br>3330 NW 213 Terrace   | 204.0     |                     |                     |                     | 3              | 1            |           | 4     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Robert Renick Educational Ctr<br>2201 NW 207 St            | 205.0     |                     |                     |                     | 6              | 1            | 2         | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Norland United Methodist Church<br>885 NW 195 St           | 206.0     |                     |                     |                     | 20             | 1            |           | 21    | 1                        | 4        |           |          |           |          |           |          |           | 4     |
| Ro-Mont South Rec Hall<br>20314 NE 2 Ave                   | 207.0     | 293.0               |                     |                     | 13             | 1            |           | 14    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Lake Park Condominium<br>900 NE 199 St                     | 208.0     | 208.1               |                     |                     | 13             | 1            |           | 14    | 1                        | 2        |           | 1        | 1         |          |           |          |           | 4     |
| Madie Ives Elementary School<br>20770 NE 14 Ave            | 209.0     |                     |                     |                     | 13             | 1            |           | 14    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Hibiscus Elementary School<br>18701 NW 1 Ave               | 211.0     |                     |                     |                     | 3              | 1            | 1         | 5     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Star Lakes Association Inc.<br>301 NE 191 St               | 212.0     |                     |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| North Dade Community Church<br>700 NW 175 St               | 213.0     | 294.0               |                     |                     | 12             | 1            |           | 13    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |
| Episcopal Church Of the Holy Family<br>18501 NW 7 Ave      | 214.0     |                     |                     |                     | 12             | 1            |           | 13    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Sierra Norwood Calvary Bapt Church<br>19101 NW 5 Ave       | 215.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Grace United Community Church<br>901 NW 183 St             | 216.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Hotel Roma Golden Glades<br>16805 NW 12 Ave                | 217.0     | 217.1               |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| New Way Fellowship Baptist Church<br>16800 NW 22 Ave       | 218.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Bunche Park Elementary School<br>16001 Bunche Pk School Dr | 219.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| New Way Fellowship Baptist Church<br>16800 NW 22 Ave       | 220.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION   | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| Parkview Elementary School<br>17631 NW 20 Ave            | 221.0     |                     |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Miami Gardens Church Of Christ<br>2255 NW 183 St         | 222.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Cosmopolitan Baptist Church<br>3003 NW 207 St            | 223.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Miami Carol City Senior High<br>3301 Miami Gardens Drive | 224.0     |                     |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Myrtle Grove Presbyterian Church<br>2961 NW 175 St       | 225.0     |                     |                     |                     | 13             | 1            |           | 14    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Golden Glades Elementary School<br>16520 NW 28 Ave       | 226.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| A. J. King Park<br>4230 NW 178 St                        | 227.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Carol City Middle School<br>3737 NW 188 St               | 228.0     |                     |                     |                     | 3              | 1            |           | 4     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Iglesia Adventista de Carol City<br>4450 NW 183 St       | 229.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Lake Stevens Middle School<br>18484 NW 48 Pl             | 230.0     | 283.0               |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Bible Baptist Church<br>17701 NW 57 Ave                  | 231.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| North Glade Elementary School<br>5000 NW 177 St          | 232.0     | 275.0               |                     |                     | 9              | 1            |           | 10    | 1                        | 1        |           | 1        | 1         |          |           |          |           | 3     |
| Florida Memorial University<br>15800 NW 42 Ave           | 233.0     | 276.0               |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Opa- Locka United Methodist Church<br>630 Sharar Ave     | 235.0     |                     |                     |                     | 2              | 1            |           | 3     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Westview Baptist Church Inc<br>13301 NW 24 Ave           | 236.0     | 313.0               |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Nathan B Young Elementary School<br>14120 NW 24 Ave      | 237.0     | 237.1               |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Miami Park Elementary School<br>2225 NW 103 St           | 241.0     | 241.1               |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Lakeview Elementary School<br>1290 NW 115 St             | 242.0     | 242.1               |                     |                     | 13             | 1            |           | 14    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |
| Faith Community Baptist Church<br>10401 NW 8 Ave         | 243.0     | 243.1               |                     |                     | 9              | 1            |           | 10    | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Twin Lakes Community Center<br>1221 NW 95 St             | 244.0     |                     |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Bible Baptist Church<br>9801 NW 24 Ave                   | 245.0     | 245.1               |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Mt. Zion Apostolic Temple<br>9300 NW 32 Ave              | 246.0     | 277.0               |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Madison Middle School<br>3400 NW 87 St                   | 247.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| North Central Branch Library<br>9590 NW 27 Ave           | 248.0     | 248.1               |                     |                     | 13             | 1            |           | 14    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |
| Covenant Palms Housing Project<br>8400 NW 25 Ave         | 249.0     | 279.0               |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Mt Carmel Missionary Baptist Church<br>1745 NW 79 St     | 250.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 2        |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION  | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|---|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| Arcola Lakes Community Park<br>1301 NW 83 Street          | 251.0                          |          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Arcola Park<br>1680 NW 87 Street                          | 252.0                          | 252.1    |                     |                     |                     | 11       | 1            |           | 12                       | 1          | 1        |           | 1        |           |          |           |          |           | 2     |
| Palm Court Apartments<br>930 NW 95 St                     | 253.0                          |          |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| The Highway Church Apostle Faith<br>2141 NW 76 St         | 254.0                          |          |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Lillie C Evans Elementary School<br>1895 NW 75 St         | 255.0                          | 255.1    |                     |                     |                     | 3        | 1            |           | 4                        | 1          | 1        |           | 1        |           |          |           |          |           | 2     |
| Robert Sharpe Towers #1<br>103 NW 202 Ter                 | 256.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Saint James AME Church<br>1845 NW 65 St                   | 257.0                          |          |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| NFL Yet Center/Gwen Cherry Park<br>7090 NW 22 Ave         | 258.0                          | 258.1    |                     |                     |                     | 3        | 1            |           | 4                        | 1          | 1        |           | 1        |           |          |           |          |           | 2     |
| Dayspring Missionary Baptist Church<br>2991 NW 62 St      | 259.0                          | 278.0    | 278.1               | 278.2               |                     | 7        | 1            |           | 8                        | 1          | 2        |           | 1        |           | 1        |           | 1        |           | 5     |
|   | 278.3                          |          |                     |                     |                     | 0        | 0            |           | 0                        | 0          | 1        |           |          |           |          |           |          |           | 1     |
| Dr. M. L. King Memorial Park<br>6000 NW 32 Ct             | 260.0                          | 260.1    |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 1        | 1         |          |           |          |           |          |           | 3     |
| Olinda Elementary School<br>5536 NW 21 Ave                | 261.0                          | 288.0    |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           | 1        |           |          |           |          |           | 3     |
| Mildred & Claude Pepper Towers<br>2350 NW 54 St           | 262.0                          | 286.0    |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           | 1        |           |          |           |          |           | 3     |
| Lorah Park Elementary School<br>5160 NW 31 Ave            | 263.0                          | 282.0    |                     |                     |                     | 11       | 1            |           | 12                       | 1          | 2        |           | 1        | 1         |          |           |          |           | 4     |
| Kelsey L Pharr Elementary School<br>2000 NW 46 St         | 264.0                          | 287.0    | 287.1               |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           | 1        |           | 1        |           |          |           | 4     |
| Opa Locka Senior Citizen Bldg # A<br>14295 NW 21 Ct       | 265.0                          | 265.1    | 280.0               |                     |                     | 3        | 1            |           | 4                        | 1          | 1        |           | 1        |           | 1        |           |          |           | 3     |
| Jefferson Reaves Sr Park<br>3090 NW 50 St                 | 266.0                          | 281.0    |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        |           | 1        |           |          |           |          |           | 2     |
| Universal Truth Center<br>21310 NW 37 Ave                 | 267.0                          |          |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Miami-Dade County Fire Station #11<br>18705 NW 27 Ave     | 270.0                          |          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Cultural Arts Center<br>2105 Ali Baba Ave                 | 271.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| Charles D Wyche, Jr Elementary<br>5241 NW 195 Dr          | 272.0                          |          |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Landmark Campus<br>20000 NW 47 Ave                        | 273.0                          |          |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Carol City Elementary School<br>4375 NW 173 Dr            | 274.0                          |          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Melrose Elementary School<br>3050 NW 35 St                | 284.0                          | 284.1    | 285.0               |                     |                     | 6        | 1            |           | 7                        | 1          | 1        |           | 1        |           | 1        |           |          |           | 3     |
| Miami Fire Fighter Benevolent Assoc<br>2980 NW S River Dr | 289.0                          | 289.1    | 550.0               |                     |                     | 9        | 1            |           | 10                       | 1          | 1        |           | 1        |           | 2        |           |          |           | 4     |
| Miami Gardens Elementary School<br>4444 NW 195 St         | 291.0                          |          |                     |                     |                     | 4        | 1            |           | 5                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| Freewill Christian Center<br>3405 NW 189 St               | 292.0                          |          |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                                      | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|---|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| North Dade Regional Library<br>2455 NW 183 St         | 295.0                          |          |                     |                     | 4                   | 1        | 2            | 7         | 1                        | 1          |          |           |          |           |          |           |          |           | 1     |
| Dr. Robert B.Ingram Elementary School<br>600 Ahmad St | 296.0                          |          |                     |                     | 11                  | 1        |              | 12        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| North Palm Baptist Church<br>7801 NW 178 St           | 301.0                          | 369.0    | 395.0               |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           | 1        | 1         |          |           |          |           | 4     |
| Norman & Jean Reach Park<br>7901 NW 176 St            | 302.0                          |          |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Sunrise Presbyterian Church<br>18400 NW 68 Ave        | 303.0                          | 370.0    |                     |                     | 13                  | 1        |              | 14        | 1                        | 2          |          |           | 1        | 1         |          |           |          |           | 4     |
| Country Village Park<br>6550 NW 188 Tr                | 304.0                          | 372.0    | 372.1               |                     | 37                  | 1        |              | 38        | 1                        | 5          | 1        |           | 1        |           | 1        |           |          |           | 8     |
| Miami Lakes Branch Library<br>6699 Windmill Gate Rd   | 305.0                          | 373.0    |                     |                     | 12                  | 1        |              | 13        | 1                        | 3          |          |           | 1        |           |          |           |          |           | 4     |
| Miami Lakes Middle School<br>6425 Miami Lakeway North | 306.0                          |          |                     |                     | 8                   | 1        |              | 9         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Miami Lakes Utd Methodist Church<br>14800 Ludlum Rd   | 307.0                          |          |                     |                     | 9                   | 1        |              | 10        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Miami Lakes K-8 Center School<br>14250 NW 67 Ave      | 308.0                          |          |                     |                     | 5                   | 1        |              | 6         | 1                        | 1          |          |           |          |           |          |           |          |           | 1     |
| Carl F. Slade Park<br>2501 W 74 St                    | 309.0                          |          |                     |                     | 18                  | 1        |              | 19        | 1                        | 4          | 1        |           |          |           |          |           |          |           | 5     |
| Hialeah Miami Lakes Sr High School<br>7977 W 12 Ave   | 310.0                          |          |                     |                     | 9                   | 1        |              | 10        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| The Salvation Army<br>7450 W 4 Ave                    | 311.0                          |          |                     |                     | 14                  | 1        |              | 15        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Cristo Vive Hermanos En Cristo<br>500 W 78 St         | 312.0                          |          |                     |                     | 8                   | 1        |              | 9         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Hialeah Middle School<br>6027 E 7 Ave                 | 314.0                          | 314.1    |                     |                     | 6                   | 1        |              | 7         | 1                        | 1          |          |           | 2        |           |          |           |          |           | 3     |
| Palm Springs Elementary School<br>6304 E 1 Ave        | 315.0                          |          |                     |                     | 8                   | 1        |              | 9         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| O'Quinn Park<br>6051 W 2 Ave                          | 316.0                          |          |                     |                     | 6                   | 1        |              | 7         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Hialeah Fire Station #5<br>1197 W 74 St               | 317.0                          |          |                     |                     | 5                   | 1        |              | 6         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| John G Du Puis Elementary School<br>1150 W 59 Pl      | 318.0                          |          |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Victor Wilde Community Center<br>1701 W 53 Tr         | 319.0                          |          |                     |                     | 4                   | 1        |              | 5         | 1                        | 1          |          |           |          |           |          |           |          |           | 1     |
| Sparks Park<br>1301 W 60 St                           | 320.0                          |          |                     |                     | 13                  | 1        |              | 14        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Victor Wilde Community Center<br>1701 W 53 Tr         | 321.0                          |          |                     |                     | 15                  | 1        |              | 16        | 1                        | 3          | 1        |           |          |           |          |           |          |           | 4     |
| Ben Sheppard Elementary School<br>5700 W 24 Ave       | 322.0                          |          |                     |                     | 10                  | 1        |              | 11        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| La Esperanza Sr Housing Project<br>1770 W 44 Pl       | 323.0                          |          |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Vivian Villas<br>4650 W 12 Ave                        | 324.0                          |          |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION  | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|---|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| Knights Of Columbus<br>545 W 51 Pl                        | 325.0                          |          |                     |                     |                     | 4        | 1            |           | 5                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| Goodlet Park<br>4200 W 8 Ave                              | 326.0                          |          |                     |                     |                     | 17       | 1            |           | 18                       | 1          | 3        | 1         |          |           |          |           |          |           | 4     |
| Jose Marti Middle School<br>5701 W 24 Ave                 | 327.0                          |          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| John F. Kennedy Library<br>190 West 49 St                 | 328.0                          |          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Hialeah Fire Station #2<br>4200 E 8 Ave                   | 329.0                          | 329.1    | 379.0               |                     |                     | 11       | 1            |           | 12                       | 1          | 1        | 1         |          | 1         |          |           |          |           | 4     |
| Hialeah Moose Lodge #1074<br>305 E 32 St                  | 330.0                          | 330.1    | 378.0               |                     |                     | 8        | 1            |           | 9                        | 1          | 1        |           | 1        | 1         | 1        | 1         |          |           | 5     |
| John F. Kennedy Library<br>190 West 49 St                 | 331.0                          | 331.1    |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 1        |           | 2        |           |          |           |          |           | 3     |
| Walker Community Center<br>800 W 29 St                    | 332.0                          | 377.0    |                     |                     |                     | 12       | 1            |           | 13                       | 1          | 1        |           | 2        |           |          |           |          |           | 3     |
| James H Bright Elementary School<br>2530 W 10 Ave         | 333.0                          | 376.0    |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           | 1        |           |          |           |          |           | 3     |
| The Salvation Army<br>7450 W 4 Ave                        | 334.0                          | 334.1    | 391.0               | 392.0               |                     | 8        | 1            |           | 9                        | 1          | 1        |           | 2        |           | 0        |           | 0        |           | 3     |
| Johnny L. Cotson Sr Park<br>520 W 23 St                   | 335.0                          | 335.1    | 335.2               |                     |                     | 10       | 1            |           | 11                       | 1          | 2        |           | 1        |           | 1        | 1         |          |           | 5     |
| Hialeah Fire Station #6<br>780 W 25 St                    | 336.0                          | 386.0    |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           | 0        |           |          |           |          |           | 2     |
| Bright Park Recreation Center<br>750 E 35 St              | 337.0                          |          |                     |                     |                     | 13       | 1            |           | 14                       | 1          | 3        |           |          |           |          |           |          |           | 3     |
| Hialeah Moose Lodge #1074<br>305 E 32 St                  | 338.0                          | 338.1    | 383.0               | 400.0               |                     | 10       | 1            |           | 11                       | 1          | 1        | 1         | 2        |           | 0        |           | 0        |           | 4     |
| Hialeah Fire Station #1<br>93 E 5 St                      | 339.0                          | 380.0    | 380.1               |                     |                     | 17       | 1            |           | 18                       | 1          | 3        |           | 1        |           | 1        |           |          |           | 5     |
| Benny Babcock Park<br>651 E 4 Ave                         | 340.0                          | 381.0    |                     |                     |                     | 19       | 1            |           | 20                       | 1          | 3        |           | 1        |           |          |           |          |           | 4     |
| West End Park Community House<br>250 SW 60 Ave            | 341.0                          | 341.1    | 555.0               | 555.1               |                     | 11       | 1            |           | 12                       | 1          | 1        |           | 1        |           | 1        |           | 2        |           | 5     |
| South East Park<br>1015 SE 9 Ave                          | 342.0                          | 382.0    |                     |                     |                     | 12       | 1            |           | 13                       | 1          | 2        |           | 1        | 1         |          |           |          |           | 4     |
| Miami Springs Middle School<br>150 S Royal Poinciana Blvd | 343.0                          |          |                     |                     |                     | 11       | 1            |           | 12                       | 1          | 2        | 1         |          |           |          |           |          |           | 3     |
| Miami Springs Community Center<br>1401 Westward Dr        | 344.0                          |          |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Miami Springs Community Center<br>1401 Westward Dr        | 345.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Springview Elem School<br>1122 Bluebird Ave               | 346.0                          |          |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        | 1         |          |           |          |           |          |           | 3     |
| Virgina Gardens Town Hall<br>6498 NW 38 Tr                | 347.0                          | 393.0    | 393.1               | 393.2               |                     | 5        | 1            |           | 6                        | 1          | 2        |           | 0        |           | 0        |           | 0        |           | 2     |
| Medley Town Hall<br>7777 NW 72 Ave                        | 348.0                          | 356.0    | 394.0               |                     |                     | 2        | 1            |           | 3                        | 1          | 1        |           | 1        |           | 0        |           |          |           | 2     |
| Hialeah Gardens Community Hall<br>10003 NW 87 Ave         | 349.0                          |          |                     |                     |                     | 17       | 1            |           | 18                       | 1          | 3        | 1         |          |           |          |           |          |           | 4     |
| Joella C Good Elementary<br>6350 NW 188 Tr                | 350.0                          | 371.0    |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 1        |           | 1        |           |          |           |          |           | 2     |

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| POLLING LOCATION  | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|---|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| The Moors Club Center<br>17320 NW 65 Ave                  | 351.0     | 351.1               |                     |                     | 21             | 1            |           | 22    | 1                        | 3        | 1         | 1        |           |          |           |          |           | 5     |
| Miami Lakes Community Center West<br>15151 NW 82 Ave      | 352.0     |                     |                     |                     | 14             | 1            |           | 15    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| North Trial Park<br>780 NW 127 Avenue                     | 353.0     | 453.0               | 453.1               |                     | 21             | 1            |           | 22    | 1                        | 4        | 1         | 1        |           | 0        |           |          |           | 6     |
| Palm Springs Middle School<br>1025 W 56 St                | 354.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Northwest Dade 7th Day Adventist Church<br>6500 NW 202 St | 355.0     | 358.0               |                     |                     | 15             | 1            |           | 16    | 1                        | 2        |           | 2        |           |          |           |          |           | 4     |
| Palm Lakes Elementary School<br>7450 W 16 Ave             | 357.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Roberto Casas Park<br>7900 W 32 Ave                       | 359.0     |                     |                     |                     | 19             | 1            |           | 20    | 1                        | 4        | 1         |          |           |          |           |          |           | 5     |
| Ernest R Graham K-8 Center<br>7330 W 32 Ave               | 360.0     |                     |                     |                     | 15             | 1            |           | 16    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| M.W. Patterson Pavillion<br>1875 W 44 Pl                  | 361.0     | 375.0               |                     |                     | 3              | 1            |           | 4     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Meadowlane Elementary School<br>4280 W 8 Ave              | 362.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Russell Bucky Dent Park<br>2250 W 60 St                   | 363.0     | 374.0               |                     |                     | 9              | 1            |           | 10    | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Palm Springs North Fire Station #44<br>7700 NW 186 St     | 364.0     |                     |                     |                     | 13             | 1            |           | 14    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| Lawton Chiles Middle School<br>8190 NW 197 St             | 365.0     |                     |                     |                     | 12             | 1            |           | 13    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Doral Isles Island Club<br>6450 NW 110 Ave                | 366.0     | 971.0               |                     |                     | 7              | 1            |           | 8     | 1                        | 2        | 1         | 1        |           |          |           |          |           | 4     |
| Imperial Lakes Club House<br>12301 NW 7 Ln                | 367.0     | 384.0               |                     |                     | 9              | 1            | 1         | 11    | 1                        | 1        | 1         | 1        | 1         |          |           |          |           | 4     |
| Westland Gardens Park<br>13501 NW 107 Ave                 | 368.0     |                     |                     |                     | 13             | 1            |           | 14    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| Barbara Goleman Sr. High School<br>14100 NW 89 Ave        | 385.0     |                     |                     |                     | 14             | 1            |           | 15    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| Ruth A. Tinsman Housing Authority<br>6545 W 24 Ave        | 387.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| West Hialeah Gardens Elem School<br>11990 NW 92 Ave       | 388.0     |                     |                     |                     | 12             | 1            |           | 13    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Palm Springs North Elementary<br>17615 NW 82 Ave          | 389.0     |                     |                     |                     | 12             | 1            |           | 13    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Bob Graham Education Center<br>15901 NW 79 Ave            | 390.0     |                     |                     |                     | 13             | 1            |           | 14    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| Mall of the Americas<br>7827 W Flagler Street             | 396.0     |                     |                     |                     | 3              | 1            |           | 4     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| John A. Ferguson Senior High School<br>15900 SW 56 St     | 397.0     | 461.0               |                     |                     | 26             | 1            |           | 27    | 1                        | 1        |           | 4        | 1         |          |           |          |           | 6     |
| Zelda Glazer Middle School<br>15015 SW 24 St              | 398.0     |                     |                     |                     | 2              | 1            |           | 3     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Miami-Dade County Fire Station #61<br>15155 SW 10 St      | 399.0     |                     |                     |                     | 2              | 1            | 2         | 5     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Fire Fighter Memorial Building                            | 401.0     | 401.1               | 401.2               | 401.3               | 19             | 1            |           | 20    | 1                        | 0        |           | 1        |           | 3        | 1         | 1        |           | 6     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION   | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| 8000 NW 21 St  | 401.4     | 446.0               | 446.1               | 446.2               | 0              | 0            |           | 0     | 0                        | 0        |           | 1        |           | 0        |           | 1        |           | 2     |
| Lamar Louise Curry Middle School<br>15750 SW 47 St         | 402.0     |                     |                     |                     | 25             | 1            |           | 26    | 1                        | 4        |           |          |           |          |           |          |           | 4     |
| La Catedral Del Pueblo<br>190 NW 79 Ave                    | 403.0     | 403.1               |                     |                     | 25             | 1            |           | 26    | 1                        | 1        |           | 4        | 1         |          |           |          |           | 6     |
| Seminole Elementary School<br>121 SW 78 Pl                 | 404.0     | 404.1               |                     |                     | 9              | 1            |           | 10    | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Ruben Dario Park<br>9825 W Flagler St                      | 405.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| EWf Stirrup Sr Elementary School<br>330 NW 97 Ave          | 406.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Mildred & Claude Pepper Senior Ctr<br>10600 SW 4 St        | 407.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Fontainebleau Milton Rental Apt<br>9517 Fontainebleau Blvd | 408.0     |                     |                     |                     | 17             | 1            |           | 18    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Sweetwater Elementary School<br>10655 SW 4 St              | 409.0     | 409.1               | 460.0               | 487.0               | 7              | 1            |           | 8     | 1                        | 1        | 1         | 1        |           | 1        |           | 1        |           | 5     |
| Jorge Mas Canosa Youth Center<br>250 SW 114 Ave            | 410.0     | 488.0               | 489.0               |                     | 32             | 1            |           | 33    | 1                        | 4        | 1         | 2        |           | 1        |           |          |           | 8     |
| Paul Bell Middle School<br>11800 NW 2 St                   | 411.0     | 455.0               |                     |                     | 6              | 1            |           | 7     | 1                        | 1        | 1         | 1        |           |          |           |          |           | 3     |
| Belen Jesuit Preparatory School<br>500 SW 127 Ave          | 412.0     | 456.0               |                     |                     | 18             | 1            |           | 19    | 1                        | 3        | 1         | 1        |           |          |           |          |           | 5     |
| Greenglade Elementary School<br>3060 SW 127 Ave            | 413.0     | 459.0               | 459.1               |                     | 17             | 1            |           | 18    | 1                        | 3        |           | 1        |           | 1        | 1         |          |           | 6     |
| Joe Hall Elementary School<br>1901 SW 134 Ave              | 414.0     | 414.1               | 457.0               |                     | 16             | 1            |           | 17    | 1                        | 2        |           | 1        |           | 1        |           |          |           | 4     |
| University Lakes Recreation Hall<br>12850 SW 14 St         | 415.0     |                     |                     |                     | 14             | 1            |           | 15    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Marjory S Douglas Elementary School<br>11901 SW 2 St       | 416.0     |                     |                     |                     | 15             | 1            |           | 16    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Tamiami Regional Park<br>11201 SW 24 Street                | 417.0     | 417.1               | 458.0               |                     | 15             | 1            |           | 16    | 1                        | 2        |           | 1        |           | 1        |           |          |           | 4     |
| Tamiami Regional Park<br>11201 SW 24 Street                | 418.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| West Dade Regional Library<br>9445 Coral Way               | 419.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Coral Estates Park<br>1405 SW 97 Ave                       | 420.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Primera Iglesia Bautista Coral Park<br>8755 SW 16 Street   | 421.0     | 421.1               |                     |                     | 13             | 1            |           | 14    | 1                        | 2        |           | 1        | 1         |          |           |          |           | 4     |
| Everglades Elementary School<br>8375 SW 16 St              | 422.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| West Miami Middle School<br>7525 SW 24 St                  | 423.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Tamiami Baptist Church<br>860 SW 76 Ct                     | 424.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| El Camino Church<br>6790 SW 12 St                          | 425.0     | 425.1               |                     |                     | 9              | 1            |           | 10    | 1                        | 1        | 1         | 1        |           |          |           |          |           | 3     |
| Open Bible Temple<br>5720 SW 17 St                         | 426.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                                      | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|---|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| Open Bible Temple<br>5720 SW 17 St                    | 427.0                          |          |                     |                     | 6                   | 1        |              | 7         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| West Miami Recreation Center<br>1700 SW 62 Ave        | 428.0                          |          |                     |                     | 6                   | 1        |              | 7         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Biltmore Hotel<br>1200 Anastasia Ave                  | 429.0                          |          |                     |                     | 6                   | 1        |              | 7         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Miami International Covenant Church<br>2100 SW 66 Ave | 430.0                          |          |                     |                     | 10                  | 1        |              | 11        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Leisure Access Center<br>3401 SW 72 Ave               | 431.0                          |          |                     |                     | 5                   | 1        |              | 6         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| A D Barnes Park<br>3401 SW 72 Ave                     | 432.0                          |          |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Emerson Elementary School<br>8001 SW 36 St            | 433.0                          |          |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Banyan Elementary School<br>3060 SW 85 Ave            | 434.0                          |          |                     |                     | 8                   | 1        |              | 9         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Rockway Middle School<br>9393 SW 29 Tr                | 435.0                          |          |                     |                     | 9                   | 1        |              | 10        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Rockway Park Recreation Bldg<br>9460 SW 27 Drive      | 436.0                          |          |                     |                     | 9                   | 1        |              | 10        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Olympia Heights Elementary School<br>9797 SW 40 St    | 437.0                          |          |                     |                     | 8                   | 1        |              | 9         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Messiah Lutheran Church<br>9850 Coral Way             | 438.0                          |          |                     |                     | 11                  | 1        |              | 12        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| St Simons Episcopal Church<br>10950 SW 34 St          | 439.0                          |          |                     |                     | 18                  | 1        |              | 19        | 1                        | 3          | 1        |           |          |           |          |           |          |           | 4     |
| Village Green Elementary School<br>12265 SW 34 St     | 440.0                          |          |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Herbert Saffir MDC Permit Ctr<br>11805 SW 26 St       | 441.0                          |          |                     |                     | 10                  | 1        |              | 11        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Days Inn Miami Int'l Airport Hotel<br>7250 NW 11 St   | 442.0                          |          |                     |                     | 5                   | 1        |              | 6         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Charles R Hadley Elementary School<br>8400 NW 7 St    | 443.0                          |          |                     |                     | 7                   | 1        |              | 8         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Wesley Matthews Elementary School<br>12345 SW 18 Tr   | 444.0                          |          |                     |                     | 10                  | 1        |              | 11        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Womens History Gallery<br>10251 W Flagler Street      | 445.0                          | 448.0    |                     |                     | 8                   | 1        |              | 9         | 1                        | 1          |          | 2         |          |           |          |           |          |           | 3     |
| Miami Christian School<br>200 NW 109 Ave              | 447.0                          |          |                     |                     | 9                   | 1        |              | 10        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| W R Thomas Middle School<br>13001 SW 26 St            | 449.0                          |          |                     |                     | 5                   | 1        |              | 6         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| John I Smith Elementary School<br>10415 NW 52 St      | 450.0                          | 450.1    |                     |                     | 6                   | 1        |              | 7         | 1                        | 2          |          | 1         |          |           |          |           |          |           | 3     |
| G. Holmes Braddock Sr. High School<br>3601 SW 147 Ave | 451.0                          |          |                     |                     | 11                  | 1        |              | 12        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Eugenia B Thomas Elementary School<br>5950 NW 114 Ave | 452.0                          |          |                     |                     | 15                  | 1        |              | 16        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Doral Middle School<br>5005 NW 112 Ave                | 454.0                          |          |                     |                     | 5                   | 1        |              | 6         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION  | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|---|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| Ronald Reagan Senior High School<br>8600 NW 107 Ave         | 462.0     | 462.1               | 965.0               |                     | 19             | 1            |           | 20    | 1                        | 1        | 1         | 3        |           | 1        |           |          |           | 6     |
| Deliverance Tabernacle CHR Nazarene<br>7610 Biscayne Blvd   | 500.0     | 502.0               | 590.0               |                     | 9              | 1            |           | 10    | 1                        | 1        |           | 1        | 1         | 1        | 1         |          |           | 5     |
| Jesse J. Mccrary, Jr. Elementary School<br>514 NW 77 St     | 501.0     | 501.1               | 580.0               | 580.1               | 17             | 1            |           | 18    | 1                        | 1        | 1         | 3        |           | 1        |           | 1        |           | 7     |
| H U D<br>1407 NW 7 St                                       | 503.0     | 990.0               | 990.1               |                     | 3              | 1            |           | 4     | 1                        | 1        | 1         | 1        |           | 1        |           |          |           | 4     |
| Legion Memorial Park<br>6447 NE 7 Ave                       | 504.0     | 592.0               |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| St Matthew Freewill Baptist Church<br>6700 NW 2 Ave         | 505.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Edison Courts Community Center<br>325 NW 62 St              | 506.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Thena Crowder Elementary School<br>757 NW 66 St             | 507.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Liberty Square Community Center<br>6304 NW 14 Ave           | 508.0     | 508.1               | 979.0               |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           | 1        |           |          |           | 4     |
| Universal Church of the Kingdom of God<br>3501 W Flagler St | 509.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Universal Church of the Kingdom of God<br>3501 W Flagler St | 510.0     |                     |                     |                     | 3              | 1            |           | 4     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Jordan Grove Baptist Church<br>5946 NW 12 Ave               | 511.0     | 511.1               |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| St Paul Inst Ame Church<br>1892 NW 51 Tr                    | 512.0     | 596.0               |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Church Of The Open Door UCC<br>6001 NW 8 Ave                | 513.0     |                     |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Miami Edison Middle School<br>6101 NW 2 Ave                 | 514.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Tousaint Louverture Elementary<br>120 NE 59 St              | 515.0     | 977.0               |                     |                     | 7              | 1            |           | 8     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Morningside Park<br>750 NE 55 Tr                            | 516.0     | 516.1               | 999.0               | 999.1               | 7              | 1            |           | 8     | 1                        | 2        |           | 1        |           | 1        |           | 1        |           | 5     |
|   | 999.2     |                     |                     |                     | 0              | 0            |           | 0     | 0                        | 0        |           |          |           |          |           |          |           | 0     |
| Jerusalem French S.D.A. Church<br>4201 NE 2 Ave             | 517.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Church Of God Prophecy#1<br>4528 NW 1 Ave                   | 518.0     | 518.1               |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Shadowlawn Elementary School<br>149 NW 49 St                | 519.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Carrie P Meek Art Center<br>1300 NW 50 St                   | 520.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Edison Towers<br>5821 NW 7 Ave                              | 521.0     | 521.1               |                     |                     | 12             | 1            |           | 13    | 1                        | 2        |           | 1        | 1         |          |           |          |           | 4     |
| Miami Jackson Sr. High School<br>1751 NW 36 Street          | 522.0     | 597.0               | 597.1               |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           | 1        |           |          |           | 4     |
| Ebenezer United Methodist Church<br>2001 NW 35 St           | 523.0     | 976.0               |                     |                     | 8              | 1            |           | 9     | 1                        | 1        |           | 1        | 1         |          |           |          |           | 3     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                                     | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| Simpson Park Recreation Building<br>55 SW 17 Rd      | 524.0     | 524.1               | 568.0               | 568.1               | 12             | 1            |           | 13    | 1                        | 2        |           | 1        |           | 1        |           | 1        |           | 5     |
|  | 568.2     |                     |                     |                     | 0              | 0            |           | 0     | 0                        | 1        |           |          |           |          |           |          |           | 1     |
| Maya Angelou Elementary School<br>1850 NW 32 Street  | 525.0     | 525.1               | 525.2               | 527.0               | 9              | 1            |           | 10    | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
|  | 527.1     | 527.2               | 527.3               |                     | 0              | 0            |           | 0     | 0                        | 1        |           | 1        |           | 1        |           |          |           | 3     |
| Curtis Park Community House<br>1901 NW 24 Ave        | 526.0     | 526.1               | 986.0               | 986.1               | 9              | 1            |           | 10    | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
| Allapattah Branch Library<br>1799 NW 35 St           | 528.0     | 588.0               | 588.1               |                     | 2              | 1            |           | 3     | 1                        | 1        | 1         | 1        | 1         | 1        |           |          |           | 5     |
| Jose Diego Middle School<br>3100 NW 5 Ave            | 529.0     | 529.1               |                     |                     | 15             | 1            |           | 16    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |
| Comstock Elementary School<br>2420 NW 18 Ave         | 530.0     | 530.1               | 530.2               | 530.3               | 4              | 1            |           | 5     | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
|  | 980.0     |                     |                     |                     | 0              | 0            |           | 0     | 0                        | 1        |           |          |           |          |           |          |           | 1     |
| Claude Pepper Community Center II<br>750 NW 18 Tr    | 531.0     | 975.0               |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Christ Episcopal Church<br>3481 Hibiscus St          | 532.0     |                     |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Culmer Neighborhood Service Center<br>1600 NW 3 Ave  | 533.0     |                     |                     |                     | 12             | 1            |           | 13    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Miami Fire Station #2<br>1901 North Miami Ave        | 534.0     | 534.1               | 539.0               |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        |           | 1        |           |          |           | 4     |
| Dunbar Elementary School<br>505 NW 20 St             | 535.0     | 535.1               |                     |                     | 7              | 1            |           | 8     | 1                        | 1        | 1         | 1        |           |          |           |          |           | 3     |
| Phyllis Wheatley Elementary School<br>1801 NW 1 Pl   | 536.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Eugenio Maria De Hostos Ctr<br>2902 NW 2 Ave         | 537.0     | 599.0               |                     |                     | 6              | 1            |           | 7     | 1                        | 1        | 1         | 1        |           |          |           |          |           | 3     |
| Cameron House<br>412 NE 22 St                        | 538.0     | 595.0               |                     |                     | 15             | 1            |           | 16    | 1                        | 2        |           | 2        |           |          |           |          |           | 4     |
| Douglas Park Community House<br>2755 SW 37 Ave       | 540.0     | 577.0               |                     |                     | 9              | 1            |           | 10    | 1                        | 0        |           | 2        |           |          |           |          |           | 2     |
| Miami Fire Station #4<br>1105 SW 2 Ave               | 541.0     | 541.1               | 541.2               | 984.0               | 20             | 1            |           | 21    | 1                        | 2        |           | 0        |           | 1        |           | 1        | 1         | 4     |
|  | 984.1     | 984.2               | 984.3               |                     | 0              | 0            |           | 0     | 0                        | 1        | 1         | 0        |           | 0        |           |          |           | 2     |
| Jack Orr Senior Center<br>550 NW 5 St                | 542.0     | 542.1               | 542.2               | 542.3               | 4              | 1            |           | 5     | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
|  | 542.4     | 985.0               | 985.1               |                     | 0              | 0            |           | 0     | 0                        | 1        |           | 0        |           | 1        |           |          |           | 2     |
| HUD - Meeting Room<br>1407 NW 7 St                   | 543.0     | 989.0               |                     |                     | 18             | 1            |           | 19    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |
| Trinity Cathedral Hall<br>464 NE 16 St               | 544.0     | 544.1               | 544.2               | 983.0               | 15             | 1            |           | 16    | 1                        | 2        |           | 1        |           | 1        |           | 0        |           | 4     |
|  | 983.1     | 983.2               |                     |                     | 0              | 0            |           | 0     | 0                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Polish American Club of Miami, Inc<br>1250 NW 22 Ave | 545.0     | 997.0               |                     |                     | 14             | 1            |           | 15    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |
| Miami City Hall<br>3500 Pan American Dr              | 546.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Miami Fire Station #7<br>314 Beacom Blvd             | 547.0     | 547.1               |                     |                     | 12             | 1            |           | 13    | 1                        | 1        |           | 2        |           |          |           |          |           | 3     |
| Miami-Dade County Auditorium<br>2901 W Flagler St    | 548.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Kensington Park Elementary School<br>711 NW 30 Ave   | 549.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Grapeland Park<br>1550 NW 37 Ave                     | 551.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION   | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| Armando Badia Senior Center<br>25 Tamiami Blvd           | 552.0     |                     |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Robert King High Community House<br>7025 W Flagler St    | 553.0     | 553.1               |                     |                     | 9              | 1            |           | 10    | 1                        | 2        | 1         | 1        |           |          |           |          |           | 4     |
| Iglesia Bautista Renovacion Cristia<br>50 NW 51 Pl       | 554.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Residential Plaza<br>5617 NW 7 St                        | 556.0     | 556.1               |                     |                     | 13             | 1            |           | 14    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Ig. Cristiana Ref Buen Samaritano<br>4585 W Flagler St   | 557.0     | 993.0               |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Kinloch Park Community Center<br>455 NW 47 Ave           | 558.0     | 974.0               |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Ebenezer Freewill Baptist Church<br>4111 SW 4 St         | 559.0     | 994.0               |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        | 1         |          |           |          |           | 4     |
| Kinloch Park Middle School<br>4340 NW 3 St               | 560.0     | 560.1               | 972.0               |                     | 12             | 1            |           | 13    | 1                        | 1        |           | 1        | 1         | 1        |           |          |           | 4     |
| Iglesia Bautista Resurreccion<br>2323 SW 27 Ave          | 561.0     | 578.0               |                     |                     | 22             | 1            |           | 23    | 1                        | 2        |           | 3        |           |          |           |          |           | 5     |
| Wesley United Methodist Church<br>133 Ponce De Leon Blvd | 562.0     | 633.0               |                     |                     | 7              | 1            |           | 8     | 1                        | 1        |           | 2        |           |          |           |          |           | 3     |
| Little Havana Housing Project #1<br>1759 SW 5 St         | 563.0     | 563.1               |                     |                     | 9              | 1            |           | 10    | 1                        | 1        |           | 2        |           |          |           |          |           | 3     |
| HUD<br>1407 NW 7 St                                      | 564.0     | 564.1               |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Riverside Elementary School<br>1190 SW 2 St              | 565.0     | 565.1               |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Jose Marti Park Gymnasium<br>434 SW 3 Ave                | 566.0     |                     |                     |                     | 17             | 1            |           | 18    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Simpson Park Recreation Building<br>55 SW 17 Rd          | 567.0     | 996.0               | 996.1               |                     | 11             | 1            |           | 12    | 1                        | 2        |           | 1        |           | 1        |           |          |           | 4     |
| Stanley Axrod UTD Towers<br>1809 Brickell Ave            | 569.0     | 569.1               | 569.2               | 995.0               | 33             | 1            |           | 34    | 1                        | 1        |           | 1        |           | 3        | 2         | 1        |           | 8     |
|  | 995.1     | 995.2               |                     |                     | 0              | 0            |           | 0     | 0                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Coral Way K-8 Center School<br>1950 SW 13 Ave            | 570.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| El Cordero Presbyterian Church<br>2091 SW 14 Ave         | 571.0     | 571.1               | 594.0               | 594.1               | 7              | 1            |           | 8     | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
| Shenandoah Elementary School<br>1023 SW 21 Ave           | 572.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Shenandoah Park Community House<br>1800 SW 21 Ave        | 573.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Iglesia Bautista Resurreccion<br>2323 SW 27 Ave          | 574.0     |                     |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Smathers Senior Center<br>1040 SW 29 Ct                  | 575.0     |                     |                     |                     | 13             | 1            |           | 14    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Coral Gate Park Community Center<br>1415 SW 32 Avenue    | 576.0     |                     |                     |                     | 12             | 1            |           | 13    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Silver Bluff Elementary School<br>2609 SW 25 Ave         | 579.0     |                     |                     |                     | 13             | 1            |           | 14    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Museum Of Science<br>3280 S Miami Ave                    | 581.0     | 998.0               |                     |                     | 3              | 1            |           | 4     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Museum Of Science<br>3280 S Miami Ave                    | 582.0     | 973.0               |                     |                     | 13             | 1            |           | 14    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION  | PRECINCTS                      |                |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |        |
|---|--------------------------------|----------------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|--------|
|   | Polling Place Name and Address | Precinct       | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total  |
| Miami Fire Station #8<br>2975 Oak Ave                   | 583.0                          |                |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        |           |          |           |          |           |          |           | 2      |
| Frankie S Rolle Service Center<br>3750 S Dixie Hwy      | 584.0                          |                |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        |           |          |           |          |           |          |           | 2      |
| Elizabeth Virrick Park<br>3255 Plaza St                 | 585.0                          | 634.0          |                     |                     |                     | 4        | 1            |           | 5                        | 1          | 1        | 1         |          |           |          |           |          |           | 3      |
| Miami Dade Water & Sewer Authority<br>3575 S Lejeune Rd | 586.0                          | 635.0          | 635.1               |                     |                     | 8        | 1            |           | 9                        | 1          | 2        | 1         |          | 1         |          |           |          |           | 4      |
| Plymouth Congregational Church<br>3400 Devon Rd         | 587.0                          |                |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           |          |           |          |           |          |           | 2      |
| Curtis Park Community House<br>1901 NW 24 Ave           | 589.0                          | 589.1          | 987.0               |                     |                     | 2        | 1            |           | 3                        | 1          | 1        | 1         |          | 1         |          |           |          |           | 3      |
| Malcolm Ross Senior Center<br>2800 NW 18 Ave            | 591.0                          | 598.0          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        | 1         |          |           |          |           |          |           | 3      |
| Citrus Grove Middle School<br>2153 NW 3 St              | 593.0                          | 988.0          |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 1        | 1         |          |           |          |           |          |           | 2      |
| Coral Gables Congregational Church<br>3010 Desoto Blvd  | 601.0                          |                |                     |                     |                     | 7        | 1            | 2         | 10                       | 1          | 2        |           |          |           |          |           |          |           | 2      |
| First United Methodist Church of CG<br>536 Coral Way    | 602.0                          |                |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 2        |           |          |           |          |           |          |           | 2      |
| Central Christian Church of Dade Co<br>222 Menores Ave  | 603.0                          | 603.1          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 1        | 1         |          |           |          |           |          |           | 2      |
| American Legion Post #98<br>303 Alhambra Cr             | 604.0                          | 604.1          |                     |                     |                     | 10       | 1            | 2         | 13                       | 1          | 2        | 1         | 1        |           |          |           |          |           | 4      |
| Coral Gables Youth Center<br>405 University Drive       | 605.0<br>610.0                 | 605.1<br>610.1 | 605.2               | 605.3               |                     | 11<br>0  | 1<br>0       |           | 12<br>0                  | 1<br>0     | 1<br>1   | 1<br>1    |          | 1         |          |           | 0        |           | 3<br>2 |
| South Miami American Legion #31<br>7710 SW 59 Ave       | 606.0                          | 606.1          | 671.0               | 671.1               |                     | 14       | 1            |           | 15                       | 1          | 2        | 1         |          | 1         |          | 1         |          | 1         | 5      |
| Coral Gables Congregational Church<br>3010 Desoto Blvd  | 607.0                          | 637.0          | 637.1               |                     |                     | 9        | 1            |           | 10                       | 1          | 1        | 1         |          | 1         | 1        |           |          |           | 5      |
| The Country Club of Coral Gables<br>997 N Greenway Dr   | 608.0                          |                |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2      |
| Coral Gables Sr High School<br>450 Bird Rd              | 611.0                          | 638.0          |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 1        | 1         | 1        |           |          |           |          |           | 4      |
| St Augustine Catholic Church<br>1400 Miller Rd          | 612.0                          |                |                     |                     |                     | 4        | 1            | 3         | 8                        | 1          | 1        | 1         |          |           |          |           |          |           | 2      |
| Ponce De Leon Middle School<br>5801 Augusto St          | 613.0                          |                |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2      |
| Coral Gables Fire Station #2<br>525 S Dixie Hwy         | 614.0                          |                |                     |                     |                     | 4        | 1            |           | 5                        | 1          | 1        |           |          |           |          |           |          |           | 1      |
| Coco Plum Woman's Club<br>1375 Sunset Dr                | 615.0                          | 619.0          |                     |                     |                     | 10       | 1            |           | 11                       | 1          | 2        | 1         | 1        |           |          |           |          |           | 4      |
| Chamber South<br>6410 SW 80 St                          | 616.0                          |                |                     |                     |                     | 5        | 1            |           | 6                        | 1          | 2        |           |          |           |          |           |          |           | 2      |
| Fire Rescue Station #3<br>11911 Old Cutler Rd           | 617.0                          |                |                     |                     |                     | 14       | 1            |           | 15                       | 1          | 3        |           |          |           |          |           |          |           | 3      |
| Pincrest Branch Library<br>5835 SW 111 Street           | 618.0                          | 645.0          | 645.1               |                     |                     | 5        | 1            |           | 6                        | 1          | 1        | 1         |          | 1         |          |           |          |           | 4      |
| David Fairchild Elementary School<br>5757 SW 45 St      | 620.0                          | 672.0          |                     |                     |                     | 3        | 1            |           | 4                        | 1          | 1        | 1         | 1        |           |          |           |          |           | 3      |
| 1st Utd Meth Church of South Miami<br>6565 Red Rd       | 621.0                          | 673.0          |                     |                     |                     | 12       | 1            |           | 13                       | 1          | 2        | 1         |          |           |          |           |          |           | 3      |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                                      | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|---|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| Palmetto Presbyterian Church<br>6790 SW 56 St         | 622.0                          | 652.0    | 674.0               | 676.0               | 6                   | 1        |              | 7         | 1                        | 1          |          | 1         |          | 1         |          |           |          |           | 4     |
| University Christian Church<br>6750 Sunset Dr         | 623.0                          | 675.0    | 779.0               |                     | 2                   | 1        |              | 3         | 1                        | 1          |          | 1         |          | 1         |          |           |          |           | 3     |
| Coral Pine Park<br>6955 SW 104 Street                 | 624.0                          | 625.0    |                     |                     | 8                   | 1        |              | 9         | 1                        | 1          |          | 2         |          |           |          |           |          |           | 3     |
| Christ The King Lutheran Church<br>11295 SW 57 Ave    | 626.0                          | 648.0    |                     |                     | 2                   | 1        |              | 3         | 1                        | 1          |          | 1         |          |           |          |           |          |           | 2     |
| Kendall United Methodist Church<br>7600 SW 104 St     | 627.0                          | 647.0    |                     |                     | 8                   | 1        |              | 9         | 1                        | 2          |          | 1         |          |           |          |           |          |           | 3     |
| Miami Palmetto Senior High School<br>7460 SW 118 St   | 628.0                          | 649.0    |                     |                     | 10                  | 1        |              | 11        | 1                        | 1          |          | 1         |          |           |          |           |          |           | 2     |
| Palmetto Elementary School<br>12401 SW 74 Ave         | 630.0                          |          |                     |                     | 6                   | 1        |              | 7         | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Palmetto Middle School<br>7351 SW 128 St              | 631.0                          | 650.0    |                     |                     | 4                   | 1        |              | 5         | 1                        | 1          | 1        | 1         |          |           |          |           |          |           | 3     |
| Bet Shira Congregation<br>7500 SW 120 St              | 632.0                          |          |                     |                     | 9                   | 1        |              | 10        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Coral Gables Branch Library<br>3443 Segovia St        | 636.0                          |          |                     |                     | 4                   | 1        |              | 5         | 1                        | 1          | 1        |           |          |           |          |           |          |           | 2     |
| Bank United Center<br>1245 Walsh Avenue               | 639.0                          | 639.1    | 640.0               |                     | 14                  | 1        |              | 15        | 1                        | 1          | 1        | 1         |          | 2         | 1        |           |          |           | 6     |
| Rivera Presbyterian Church<br>5275 Sunset Dr          | 641.0                          | 644.0    |                     |                     | 5                   | 1        |              | 6         | 1                        | 1          | 1        | 1         |          |           |          |           |          |           | 3     |
| University Christian Church<br>6750 Sunset Dr         | 642.0                          | 642.1    | 653.0               |                     | 5                   | 1        |              | 6         | 1                        | 1          |          | 1         |          | 1         |          |           |          |           | 3     |
| Hope Lutheran Church<br>6330 Bird Road                | 651.0                          | 665.0    |                     |                     | 3                   | 1        |              | 4         | 1                        | 1          |          | 1         |          |           |          |           |          |           | 2     |
| Miami-Dade County Auditorium<br>2901 W Flagler St     | 670.0                          |          |                     |                     | 13                  | 1        |              | 14        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Kendall Breeze HOA<br>12300 SW 125 Ct                 | 699.0                          |          |                     |                     | 4                   | 1        |              | 5         | 1                        | 1          |          |           |          |           |          |           |          |           | 1     |
| Jorge Mas Canosa Middle School<br>15735 SW 144 St     | 700.0                          |          |                     |                     | 3                   | 1        |              | 4         | 1                        | 1          | 1        |           |          |           |          |           |          |           | 2     |
| Bowman Ashe/Doolin K-8 Academy<br>6601 SW 152 Ave     | 701.0                          |          |                     |                     | 13                  | 1        |              | 14        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Lake Of The Meadows Recreation Ctr<br>4450 SW 152 Ave | 702.0                          |          |                     |                     | 21                  | 1        |              | 22        | 1                        | 4          | 1        |           |          |           |          |           |          |           | 5     |
| Cypress Club of Kendale<br>14250 SW 62 St             | 703.0                          |          |                     |                     | 13                  | 1        |              | 14        | 1                        | 3          |          |           |          |           |          |           |          |           | 3     |
| Bent Tree Elementary School<br>4861 SW 140 Ave        | 704.0                          |          |                     |                     | 10                  | 1        |              | 11        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| West Bird Fire Station #37<br>4200 SW 142 Ave         | 705.0                          |          |                     |                     | 11                  | 1        |              | 12        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| Elim Missionary Assembly<br>11989 SW 56 St            | 706.0                          |          |                     |                     | 11                  | 1        |              | 12        | 1                        | 2          |          |           |          |           |          |           |          |           | 2     |
| German American Social Club<br>11919 SW 56 St         | 707.0                          |          |                     |                     | 2                   | 1        |              | 3         | 1                        | 1          | 1        |           |          |           |          |           |          |           | 2     |
| Royal Palm Elementary<br>4200 SW 112 Ct               | 708.0                          | 709.0    |                     |                     | 11                  | 1        |              | 12        | 1                        | 1          |          | 1         |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION   | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| Westwood Park<br>11350 SW 53 Tr                          | 710.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Devon Aire Elementary School<br>10501 SW 122 Ave         | 711.0     |                     |                     |                     | 15             | 1            |           | 16    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| St Timothy Catholic School<br>5400 SW 102 Ave            | 712.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Tropical Estates Recreation Center<br>10201 SW 48 Street | 713.0     |                     |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Miller Drive Park<br>5510 SW 94 Ct                       | 714.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Southwest Miami Sr High School<br>8855 SW 50 Tr          | 715.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Tropical Park Community Center<br>7900 SW 40 St          | 716.0     | 780.0               |                     |                     | 5              | 1            |           | 6     | 1                        | 2        |           | 0        |           |          |           |          |           | 2     |
| South Miami Sr High School<br>6856 SW 53 St              | 717.0     | 794.0               |                     |                     | 12             | 1            |           | 13    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Miami Elk's Lodge #948<br>10301 SW 72 St                 | 718.0     | 718.1               | 778.0               |                     | 4              | 1            |           | 5     | 1                        | 1        |           | 1        |           | 1        |           |          |           | 3     |
| Unitarian Universalist Congregation<br>7701 SW 76 Ave    | 719.0     | 795.0               |                     |                     | 15             | 1            |           | 16    | 1                        | 3        |           | 1        |           |          |           |          |           | 4     |
| Alpha & Omega Church<br>7800 SW 56 St                    | 720.0     | 720.1               |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Kings Creek Village Rec Center<br>8333 SW 81 Ave         | 721.0     | 721.1               |                     |                     | 18             | 1            |           | 19    | 1                        | 3        | 1         | 1        | 1         |          |           |          |           | 6     |
| Snapper Creek Elementary School<br>10151 SW 64 St        | 722.0     | 726.0               | 726.1               | 726.2               | 12             | 1            |           | 13    | 1                        | 1        |           | 1        | 1         | 1        | 1         | 1        | 1         | 6     |
| Kendall Branch Library<br>9101 SW 97 Ave                 | 723.0     | 723.1               |                     |                     | 5              | 1            |           | 6     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Miami Elk's Lodge #948<br>10301 SW 72 St                 | 724.0     | 724.1               | 777.0               |                     | 9              | 1            |           | 10    | 1                        | 1        |           | 1        | 1         | 1        | 1         |          |           | 5     |
| Blue Lakes Elementary School<br>9250 SW 52 Tr            | 725.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Sunset Park Elementary School<br>10235 SW 84 St          | 727.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Ruth Owens Kruse Educational Center<br>11001 SW 76 St    | 728.0     |                     |                     |                     | 12             | 1            |           | 13    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Terra Environmental Research Institute<br>11005 SW 84 St | 729.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Snapper Creek Townhouse Rec Ctr<br>11200 SW 71 St        | 730.0     | 730.1               |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Cypress Elementary School<br>5400 SW 112 Ct              | 731.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Howard Mc Millan Middle School<br>13100 SW 59 St         | 732.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| 1Ra Ig Bautista De Coral Park<br>7441 SW 127 Ave         | 733.0     |                     |                     |                     | 14             | 1            |           | 15    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Kendale Lakes Elementary School<br>8000 SW 142 Ave       | 734.0     | 734.1               | 785.0               |                     | 9              | 1            |           | 10    | 1                        | 1        | 1         | 1        |           | 1        |           |          |           | 4     |

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| POLLING LOCATION  | PRECINCTS      |                     |                     |                     | PRIVACY BOOTHS |              |           |         | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |        |
|---|----------------|---------------------|---------------------|---------------------|----------------|--------------|-----------|---------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|--------|
|   | Precinct       | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total   | Audio iVos               | Original | Net added | Total  |
| Promenade Condominium Club House #2<br>14225 SW 88 St           | 735.0          |                     |                     |                     | 10             | 1            |           | 11      | 1                        | 2        |           |          |           |          |           |          |           | 2      |
| Dante B Fascell Elementary School<br>15625 SW 80 St             | 736.0          |                     |                     |                     | 16             | 1            |           | 17      | 1                        | 3        |           |          |           |          |           |          |           | 3      |
| Oliver Hoover Elementary School<br>9050 Hammocks Blvd           | 737.0          |                     |                     |                     | 8              | 1            |           | 9       | 1                        | 2        |           |          |           |          |           |          |           | 2      |
| Felix Varela High School<br>15255 SW 96 St                      | 738.0          |                     |                     |                     | 15             | 1            |           | 16      | 1                        | 3        |           |          |           |          |           |          |           | 3      |
| Hammocks Fire Station #36<br>10001 Hammocks Blvd                | 739.0          |                     |                     |                     | 7              | 1            |           | 8       | 1                        | 2        |           |          |           |          |           |          |           | 2      |
| Claude Pepper Elementary School<br>14550 SW 96 St               | 740.0          |                     |                     |                     | 17             | 1            |           | 18      | 1                        | 3        | 1         |          |           |          |           |          |           | 4      |
| The Crossing Country Club<br>11578 SW 132 Ave                   | 741.0          |                     |                     |                     | 12             | 1            |           | 13      | 1                        | 3        |           |          |           |          |           |          |           | 3      |
| River Of Life Church<br>12333 SW 112 St                         | 742.0          | 788.0               |                     |                     | 18             | 1            |           | 19      | 1                        | 2        |           | 2        |           |          |           |          |           | 4      |
| Devon Aire Park<br>10411 SW 122 Avenue                          | 743.0          |                     |                     |                     | 6              | 1            |           | 7       | 1                        | 2        |           |          |           |          |           |          |           | 2      |
| Calusa Elementary School<br>9580 W Calusa Club Dr               | 744.0          | 781.0               |                     |                     | 17             | 1            |           | 18      | 1                        | 2        |           | 2        |           |          |           |          |           | 4      |
| Riverside Baptist Church<br>10775 SW 104 Street                 | 745.0          | 783.0               |                     |                     | 15             | 1            |           | 16      | 1                        | 2        |           | 2        |           |          |           |          |           | 4      |
| William Lehman Elementary School<br>10990 SW 113 Pl             | 746.0          |                     |                     |                     | 4              | 1            |           | 5       | 1                        | 1        |           |          |           |          |           |          |           | 1      |
| Dave & Mary Alper Jewish Comm Ctr<br>11155 SW 112 Ave           | 747.0          | 747.1               |                     |                     | 11             | 1            |           | 12      | 1                        | 2        |           | 1        | 1         |          |           |          |           | 4      |
| Kendale Elementary School<br>10693 SW 93 St                     | 748.0          | 786.0               |                     |                     | 8              | 1            |           | 9       | 1                        | 1        |           | 1        | 1         |          |           |          |           | 3      |
| Ron Ehmann Recreation Center<br>10995 SW 97 Ave                 | 749.0          | 749.1               |                     |                     | 8              | 1            |           | 9       | 1                        | 2        |           | 1        |           |          |           |          |           | 3      |
| Kendall Church Of God<br>8795 SW 112 St                         | 750.0          | 787.0               |                     |                     | 12             | 1            |           | 13      | 1                        | 2        |           | 1        |           |          |           |          |           | 3      |
| Grace Church Of Kendall<br>8100 SW 104 St                       | 751.0          |                     |                     |                     | 6              | 1            |           | 7       | 1                        | 2        |           |          |           |          |           |          |           | 2      |
| Continental Park/Dice House<br>10000 SW 82 Ave                  | 752.0          |                     |                     |                     | 8              | 1            |           | 9       | 1                        | 2        |           |          |           |          |           |          |           | 2      |
| Suniland Park<br>12855 S Dixie Hwy                              | 753.0          | 753.1               |                     |                     | 12             | 1            |           | 13      | 1                        | 1        |           | 2        |           |          |           |          |           | 3      |
| Leewood Elementary School<br>10343 SW 124 St                    | 754.0          |                     |                     |                     | 9              | 1            |           | 10      | 1                        | 2        |           |          |           |          |           |          |           | 2      |
| Killian Pines UTD Methodist Church<br>10755 SW 112 St           | 755.0          | 755.1               |                     |                     | 7              | 1            |           | 8       | 1                        | 1        |           | 1        |           |          |           |          |           | 2      |
| Gloria Floyd Elementary School<br>12650 SW 109 Ave              | 756.0          | 756.1               |                     |                     | 13             | 1            |           | 14      | 1                        | 2        |           | 1        |           |          |           |          |           | 3      |
| Country Walk Park Recreation Center<br>14601 Country Walk Drive | 757.0          | 191.0               |                     |                     | 31             | 1            |           | 32      | 1                        | 5        | 1         | 1        | 1         |          |           |          |           | 8      |
| Miami First Church of the Nazarene<br>17569 SW 147 Ave          | 758.0          | 791.0               |                     |                     | 19             | 1            |           | 20      | 1                        | 4        | 1         | 1        |           |          |           |          |           | 6      |
| South Kendall Community Church<br>16550 SW 147 Ave              | 759.0<br>790.1 | 759.1<br>790.2      | 759.2               | 790.0               | 41<br>0        | 1<br>0       |           | 42<br>0 | 1<br>0                   | 2<br>1   |           | 5<br>1   | 1         | 1        |           | 0        |           | 9<br>2 |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                                      | PRECINCTS                      |          |                     |                     | PRIVACY BOOTHS      |          |              |           | DS200 - OPTICAL SCANNERS |            |          |           |          |           |          |           |          |           |       |
|---|--------------------------------|----------|---------------------|---------------------|---------------------|----------|--------------|-----------|--------------------------|------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Polling Place Name and Address | Precinct | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original | ADA Original | Net Added | Total                    | Audio iVos | Original | Net added | Total |
| Kendall Presbyterian Church<br>8485 SW 112 St         | 760.0                          | 761.0    |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 1        | 1         | 1        |           |          |           |          |           | 3     |
| West Kendall Regional Library<br>10201 Hammocks Blvd  | 762.0                          | 762.1    |                     |                     |                     | 26       | 1            |           | 27                       | 1          | 2        |           | 3        | 1         |          |           |          |           | 6     |
| Miami Sunset Sr High School<br>13125 SW 72 St         | 763.0                          |          |                     |                     |                     | 9        | 1            |           | 10                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Bowman Ashe/Doolin K-8 Academy<br>6401 SW 152 Ave     | 764.0                          |          |                     |                     |                     | 18       | 1            |           | 19                       | 1          | 4        | 1         |          |           |          |           |          |           | 5     |
| General Conference 7th Day Advent<br>8100 SW 117 Ave  | 765.0                          |          |                     |                     |                     | 10       | 1            | 2         | 13                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Dr. Gilbert Porter Elem School<br>15851 SW 112 St     | 766.0                          | 192.0    | 789.0               |                     |                     | 19       | 1            |           | 20                       | 1          | 4        | 1         | 0        |           | 0        |           |          |           | 5     |
| Heartland Health Care Center<br>9400 SW 137 Ave       | 767.0                          |          |                     |                     |                     | 14       | 1            |           | 15                       | 1          | 3        |           |          |           |          |           |          |           | 3     |
| Richmond Fire Station #43<br>13390 SW 152 St          | 768.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        |           |          |           |          |           |          |           | 1     |
| Arvida Middle School<br>10900 SW 127 Ave              | 769.0                          |          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Kendall Village Center<br>8625 SW 124 Ave             | 770.0                          |          |                     |                     |                     | 2        | 1            |           | 3                        | 1          | 1        | 1         |          |           |          |           |          |           | 2     |
| Killian Pines UTD Methodist Church<br>10755 SW 112 St | 771.0                          |          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Mc Millan Park<br>6125 SW 133 Avenue                  | 772.0                          |          |                     |                     |                     | 11       | 1            |           | 12                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Bird Lakes Park<br>14365 SW 48 Lane                   | 773.0                          |          |                     |                     |                     | 13       | 1            | 3         | 17                       | 1          | 3        |           |          |           |          |           |          |           | 3     |
| Hammocks Middle School<br>9889 Hammocks Blvd          | 774.0                          |          |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Westwind Lakes Park<br>6805 SW 152 Avenue             | 775.0                          |          |                     |                     |                     | 22       | 1            |           | 23                       | 1          | 4        | 1         |          |           |          |           |          |           | 5     |
| Eureka Park<br>18320 SW 119 Avenue                    | 776.0                          |          |                     |                     |                     | 11       | 1            |           | 12                       | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Cypress Club of Kendale<br>14250 SW 62 St             | 782.0                          |          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Kendall Village Center<br>8625 SW 124 Ave             | 784.0                          |          |                     |                     |                     | 6        | 1            |           | 7                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Our Lady of Lodes Catholic Church<br>11291 SW 142 Ave | 792.0                          |          |                     |                     |                     | 7        | 1            |           | 8                        | 1          | 2        |           |          |           |          |           |          |           | 2     |
| Kendale Lakes Branch Library<br>15205 SW 88 St        | 793.0                          | 796.0    | 796.1               | 681.0               |                     | 21       | 1            |           | 22                       | 1          | 4        | 1         | 0        |           | 1        |           | 0        |           | 6     |
| Miami-Dade County Fire Station #56<br>16250 SW 72 St  | 797.0                          |          |                     |                     |                     | 25       | 1            |           | 26                       | 1          | 4        | 1         |          |           |          |           |          |           | 5     |
| Eureka Villas Park<br>14301 SW 180 Street             | 798.0                          | 200.0    |                     |                     |                     | 19       | 1            |           | 20                       | 1          | 1        |           | 3        |           |          |           |          |           | 4     |
| Church of the Ascension<br>11201 SW 160 St            | 799.0                          | 816.0    |                     |                     |                     | 11       | 1            |           | 12                       | 1          | 0        |           | 2        |           |          |           |          |           | 2     |
| South Dade Regional Library<br>10750 SW 211 St        | 800.0                          | 825.0    |                     |                     |                     | 16       | 1            |           | 17                       | 1          | 0        |           | 3        |           |          |           |          |           | 3     |
| Sgt. Joseph Delancy Park<br>14375 Boggs Drive         | 801.0                          |          |                     |                     |                     | 8        | 1            |           | 9                        | 1          | 2        |           |          |           |          |           |          |           | 2     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION   | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| Dorothy M. Wallace Cope Center South<br>10225 SW 147 Tr  | 802.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Richmond Heights Middle School<br>15015 SW 103 Ave       | 803.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Coral Reef Branch Library<br>9211 SW 152 St              | 804.0     | 804.1               |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Palmetto Bay Village Center<br>18001 Old Cutler Rd       | 805.0     | 820.0               |                     |                     | 16             | 1            | 2         | 19    | 1                        | 1        | 1         | 3        |           |          |           |          |           | 5     |
| Coral Reef Park<br>7895 SW 152 St                        | 806.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Howard Drive Elementary School<br>7750 SW 136 St         | 807.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| St Andrews Episcopal Church<br>14260 Old Cutler Rd       | 808.0     | 808.1               |                     |                     | 3              | 1            |           | 4     | 1                        | 1        |           | 1        | 1         |          |           |          |           | 3     |
| Christ Congregational Church<br>14920 SW 67 Ave          | 809.0     | 850.0               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| St. Richard Parish Center<br>7500 SW 152 St              | 810.0     |                     |                     |                     | 14             | 1            |           | 15    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| Marlin Moore Post #133<br>16401 SW 90 Ave                | 811.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Kingdom Covenant Church<br>10300 SW 162 St               | 812.0     | 812.1               | 842.0               |                     | 13             | 1            |           | 14    | 1                        | 2        |           | 1        |           | 1        |           |          |           | 4     |
| Christ The King Catholic Church<br>16000 SW 112 Ave      | 813.0     |                     |                     |                     | 17             | 1            |           | 18    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| Glendale Baptist Church<br>14580 SW 117 Ave              | 814.0     |                     |                     |                     | 18             | 1            |           | 19    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Children's Home Society<br>17501 SW 117 Ave              | 815.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Colonial Drive Park<br>10750 SW 156 Terrace              | 817.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Ethel K. Beckford Elementary School<br>16929 SW 104 Ave  | 818.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Perrine-Peters UTD Methodist Church<br>18301 S Dixie Hwy | 819.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Perrine-Peters Utd Meth Church<br>18301 S Dixie Hwy      | 821.0     |                     |                     |                     | 14             | 1            |           | 15    | 1                        | 3        | 1         |          |           |          |           |          |           | 4     |
| East Ridge Retirement Village<br>19301 SW 87 Ave         | 822.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Cutler Ridge UTD Meth Church<br>20740 Old Cutler Rd      | 823.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Pinelands Presbyterian Church<br>10201 Bahia Dr          | 824.0     |                     |                     |                     | 5              | 1            |           | 6     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| R R Moton Elementary School<br>18050 Homestead Ave       | 826.0     | 826.1               |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Southridge Senior High School<br>19355 SW 114 Ave        | 827.0     | 851.0               |                     |                     | 20             | 1            |           | 21    | 1                        | 3        |           | 2        |           |          |           |          |           | 5     |
| Caribbean Elementary School<br>11990 SW 200 St           | 828.0     | 828.1               |                     |                     | 12             | 1            |           | 13    | 1                        | 1        |           | 2        |           |          |           |          |           | 3     |
| Upper Room Assembly Of God<br>19701 SW 127 Ave           | 829.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                                       | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|  | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| Christian Life Mission<br>14105 SW 184 St              | 830.0     | 848.0               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Isaac A Withers Enrichment Center<br>21300 SW 122 Ave  | 831.0     | 831.1               | 967.0               | 967.1               | 15             | 1            |           | 16    | 1                        | 1        |           | 2        |           | 1        | 1         | 1        |           | 6     |
| Edward L Whigham Elementary School<br>21545 SW 87 Ave  | 832.0     |                     |                     |                     | 6              | 1            |           | 7     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Goulds Park<br>11350 SW 216 St                         | 833.0     | 833.1               | 833.2               | 833.3               | 13             | 1            |           | 14    | 1                        | 1        |           | 1        |           | 2        |           | 1        |           | 5     |
|  | 843.0     |                     |                     |                     | 0              | 0            |           | 0     | 0                        | 1        |           |          |           |          |           |          |           | 1     |
| Morning Star Baptist Church<br>22769 SW 120 Ave        | 834.0     | 966.0               | 966.1               | 966.2               | 9              | 1            |           | 10    | 1                        | 1        |           | 1        |           | 1        |           | 2        |           | 5     |
|  | 852.0     |                     |                     |                     | 0              | 0            |           | 0     | 0                        | 1        |           |          |           |          |           |          |           | 1     |
| Iglesia Metodista Unida Peace<br>12755 Quail Roost Dr  | 835.0     | 969.0               | 845.0               |                     | 16             | 1            |           | 17    | 1                        | 1        | 1         | 2        |           | 1        | 1         |          |           | 6     |
| Americana Village Condominium<br>19800 SW 180 Ave      | 836.0     | 836.1               | 970.0               | 970.1               | 12             | 1            |           | 13    | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
|  | 970.2     | 853.0               | 853.1               |                     | 0              | 0            |           | 0     | 0                        | 1        |           | 2        | 1         | 1        |           |          |           | 5     |
| Southwood Middle School<br>16301 SW 80 Ave             | 837.0     | 844.0               | 954.0               |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           | 0        |           |          |           | 3     |
| South Miami Heights Elem School<br>12231 SW 190 Tr     | 838.0     |                     |                     |                     | 2              | 1            |           | 3     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Mt Pleasant Baptist Church<br>11591 SW 220 St          | 839.0     | 849.0               |                     |                     | 5              | 1            |           | 6     | 1                        | 1        |           | 1        | 1         |          |           |          |           | 3     |
| Palmetto Golf Course<br>9300 SW 152 St                 | 840.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Robert Morgan Vocational Tech Sch<br>18180 SW 122 Ave  | 841.0     |                     |                     |                     | 7              | 1            |           | 8     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Upper Room Assembly of God<br>19701 SW 127 Ave         | 846.0     |                     |                     |                     | 8              | 1            |           | 9     | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Centennial Middle School<br>8601 SW 212 St             | 847.0     | 955.0               | 482.0               |                     | 30             | 1            |           | 31    | 1                        | 4        | 1         | 0        |           | 0        |           |          |           | 5     |
| St Timothy Lutheran Church<br>8601 SW 199th St         | 854.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Fruit and Spice Park<br>24801 SW 187 Ave               | 901.0     | 901.1               | 901.2               | 952.0               | 8              | 1            |           | 9     | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
| Silver Palm United Methodist Church<br>15855 SW 248 St | 902.0     | 902.1               | 902.2               | 902.3               | 10             | 1            |           | 11    | 1                        | 1        |           | 1        | 1         | 1        |           | 1        |           | 5     |
|  | 941.0     |                     |                     |                     | 0              | 0            |           | 0     | 0                        | 1        |           |          |           |          |           |          |           | 1     |
| Naranja Park Recreation Center<br>14150 SW 264 Street  | 903.0     | 942.0               | 942.1               |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        |           | 1        |           |          |           | 4     |
| Naranja Neighborhood Service Center<br>13955 SW 264 St | 904.0     |                     |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           |          |           |          |           |          |           | 2     |
| Iglesia Cristiana El Buen Samaritan<br>13550 SW 256 St | 905.0     | 905.1               | 905.2               | 906.0               | 33             | 1            | 6         | 40    | 1                        | 1        | 1         | 1        | 1         | 4        | 1         | 1        |           | 10    |
| Vilgs of Homestd Audubon Club House<br>1851 S Canal Dr | 907.0     | 907.1               | 907.2               | 907.3               | 28             | 1            |           | 29    | 1                        | 2        |           | 1        |           | 1        |           | 1        |           | 5     |
|  | 907.4     | 907.5               | 907.6               | 907.7               | 0              | 0            |           | 0     | 0                        | 1        | 1         | 0        |           | 1        |           | 1        |           | 4     |
|  | 949.0     |                     |                     |                     | 0              | 0            |           | 0     | 0                        | 2        |           |          |           |          |           |          |           | 2     |
| Naranja Park Recreation Center<br>14150 SW 264 Street  | 908.0     | 944.0               | 944.1               |                     | 4              | 1            |           | 5     | 1                        | 1        |           | 1        |           | 1        |           |          |           | 3     |
| New Beginnings Christian Fellowship<br>15300 SW 288 St | 909.0     | 946.0               |                     |                     | 10             | 1            |           | 11    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Hospital Alma Lutheran Church<br>29501 SW 152 Ave      | 910.0     |                     |                     |                     | 12             | 1            |           | 13    | 1                        | 3        |           |          |           |          |           |          |           | 3     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION  | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |       | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|---|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|-------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
|   | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total | Audio iVos               | Original | Net added | Total |
| St Martin De Porres Catholic Church<br>14881 SW 288 St  | 911.0     | 911.1               | 931.0               | 931.1               | 18             | 1            |           | 19    | 1                        | 2        |           | 1        |           | 1        |           | 1        |           | 5     |
| Redlands Community Church<br>14601 SW 248 St            | 912.0     | 912.1               | 912.2               | 943.0               | 2              | 1            |           | 3     | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
| South Dade Park<br>28151 SW 164 Avenue                  | 913.0     | 945.0               |                     |                     | 9              | 1            |           | 10    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Agricultural Cooperative Ext Center<br>18710 SW 288 St  | 914.0     |                     |                     |                     | 3              | 1            |           | 4     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Homestead Community Center<br>1601 N Krome Ave          | 915.0     |                     |                     |                     | 9              | 1            |           | 10    | 1                        | 2        | 1         |          |           |          |           |          |           | 3     |
| Homestead Family YMCA<br>1034 NE 8 St                   | 916.0     | 916.1               | 917.0               |                     | 7              | 1            |           | 8     | 1                        | 2        | 1         | 1        |           | 1        |           |          |           | 5     |
| Homestead Branch Library<br>700 N Homestead Blvd        | 918.0     | 918.1               |                     |                     | 7              | 1            |           | 8     | 1                        | 1        | 1         | 1        | 1         |          |           |          |           | 4     |
| Homstead Stadium-Clubhouse<br>1601 SE 28 Ave            | 919.0     | 919.1               | 919.2               | 919.3               | 27             | 1            |           | 28    | 1                        | 1        |           | 1        |           | 3        | 1         | 2        |           | 8     |
|   | 919.4     | 919.5               | 939.0               |                     | 0              | 0            |           | 0     | 0                        | 1        |           | 0        |           | 1        |           |          |           | 2     |
| Phichol Williams Community Center<br>951 SW 4 St        | 920.0     | 920.1               | 935.0               | 964.0               | 6              | 1            |           | 7     | 1                        | 2        |           | 1        |           | 0        |           | 0        |           | 3     |
| Phichol Williams Community Center<br>951 SW 4 St        | 921.0     | 930.0               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Florida City/Homestead Service Ctr<br>1600 NW 6 Ct      | 922.0     |                     |                     |                     | 14             | 1            |           | 15    | 1                        | 3        |           |          |           |          |           |          |           | 3     |
| Florida City Town Hall<br>404 W Palm Dr                 | 923.0     | 951.0               |                     |                     | 7              | 1            |           | 8     | 1                        | 1        |           | 2        |           |          |           |          |           | 3     |
| Redlands Community Church<br>14601 SW 248 St            | 924.0     | 950.0               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Church of The Rock Jesus Christ Inc<br>22400 SW 112 Ave | 925.0     | 947.0               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| West Homestead Elementary School<br>1550 SW 6 St        | 926.0     | 936.0               | 960.0               |                     | 4              | 1            |           | 5     | 1                        | 1        |           | 1        |           | 1        |           |          |           | 3     |
| Martin Luther King Jr Clinic<br>810 W Mowry St          | 927.0     | 929.0               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           | 1        |           |          |           |          |           | 2     |
| Goulds Church Of Christ<br>22800 SW 112 Ave             | 928.0     | 928.1               | 932.0               | 167.0               | 15             | 1            |           | 16    | 1                        | 1        |           | 1        | 1         | 1        |           | 1        |           | 5     |
|   | 167.1     | 957.0               |                     |                     | 0              | 0            |           | 0     | 0                        | 2        |           | 0        |           |          |           |          |           | 2     |
| South Dade Baptist Church<br>17105 SW 296 St            | 933.0     | 933.1               | 953.0               | 958.0               | 6              | 1            |           | 7     | 1                        | 1        |           | 1        |           | 2        |           | 1        |           | 5     |
| Waterstone Grand<br>4002 N Waterstone Way               | 934.0     | 888.0               |                     |                     | 11             | 1            |           | 12    | 1                        | 2        |           | 1        |           |          |           |          |           | 3     |
| Florida City Elementary School<br>364 NW 6 Ave          | 937.0     | 937.1               | 937.2               | 937.3               | 3              | 1            |           | 4     | 1                        | 1        |           | 1        |           | 1        |           | 1        |           | 4     |
|   | 937.4     | 938.0               | 961.0               | 962.0               | 0              | 0            |           | 0     | 0                        | 0        |           | 1        |           | 1        |           | 0        |           | 2     |
| Campbell Drive Middle School<br>900 NE 23 Ave           | 940.0     | 948.0               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        | 1         | 0        |           |          |           |          |           | 2     |
| Goulds Park<br>11350 SW 216 St                          | 956.0     | 872.0               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           | 0        |           |          |           |          |           | 1     |
| Stonegate Community<br>1020 NE 34 Ave                   | 959.0     |                     |                     |                     | 3              | 1            |           | 4     | 1                        | 1        | 1         |          |           |          |           |          |           | 2     |
| Community Plaza<br>777 W Palm Dr                        | 963.0     | 963.1               |                     |                     | 2              | 1            |           | 3     | 1                        | 1        |           | 1        | 1         |          |           |          |           | 3     |
| Morningside Elementary School<br>6620 NE 5 Ave          | 978.0     |                     |                     |                     | 4              | 1            |           | 5     | 1                        | 1        |           |          |           |          |           |          |           | 1     |
| Malcolm Ross Senior Center<br>2800 NW 18 Ave            | 981.0     | 982.0               |                     |                     | 5              | 1            |           | 6     | 1                        | 1        | 1         | 1        |           |          |           |          |           | 3     |

**ATTACHMENT 3 - ELECTION DAY EQUIPMENT DEPLOYMENT, 2012 PRESIDENTIAL ELECTION**

| POLLING LOCATION                       | PRECINCTS |                     |                     |                     | PRIVACY BOOTHS |              |           |              | DS200 - OPTICAL SCANNERS |          |           |          |           |          |           |          |           |       |
|--|-----------|---------------------|---------------------|---------------------|----------------|--------------|-----------|--------------|--------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|-------|
| Polling Place Name and Address         | Precinct  | Collocated Precinct | Collocated Precinct | Collocated Precinct | Original       | ADA Original | Net Added | Total        | Audio iVos               | Original | Net added | Total |
| St Dominic Gardens Inc<br>5849 NW 7 St | 991.0     | 992.0               | 992.1               |                     | 5              | 1            |           | 6            | 1                        | 1        | 1         | 1        |           | 1        |           |          |           | 4     |
|  |           |                     |                     |                     | Original       | ADA Original | Net Added | Total Booths | Total Audio iVos         | Original | Net added | Total |
|  |           |                     |                     |                     | 5,384          | 583          | 39        | 6,006        | 583                      | 1,083    | 105       | 328      | 44        | 110      | 16        | 43       | 2         | 1,729 |

## ATTACHMENT 4 - POLLS CLOSED AFTER MIDNIGHT, 2012 PRESIDENTIAL ELECTION

| Rank | Precinct(s)           | Polling Place Name                    | Polling Place Address         | Total Registered Voters | Election Day Voters | Last Voter Voted | Time Reported Closed | Optical Scanners | Privacy Booths | Poll Workers | Square Footage |
|------|-----------------------|---------------------------------------|-------------------------------|-------------------------|---------------------|------------------|----------------------|------------------|----------------|--------------|----------------|
| 1    | 200 / 798             | Eureka Villas Park                    | 14323 SW 180th Terrace        | 4,235                   | 1,143               | 01:18 AM         | 01:27 AM             | 4                | 20             | 13           | 552            |
| 2    | 905 / 906             | Iglesia Cristiana El Buen Samaritan   | 13550 Southwest 256th Street  | 6,995                   | 1,482               | 01:16 AM         | 01:49 AM             | 7+1=8            | 34             | 15           | 2,164          |
| 3    | 762                   | West Kendall Regional Library         | 10201 Hammocks Boulevard #159 | 5,607                   | 1,290               | 01:14 AM         | 02:08 AM             | 5+1=6            | 27             | 12           | 1,400          |
| 4    | 191 / 757             | Country Walk Park Recreation Ctr      | 14601 Country Walk Drive      | 6,529                   | 1,955               | 12:30 AM         | 01:31 AM             | 6+1=7            | 32             | 16           | 1,488          |
| 5    | 541 / 984             | Miami Fire Station #4                 | 1105 SW 2nd Avenue            | 5,383                   | 1,355               | 12:30 AM         | 01:35 AM             | 4                | 21             | 11           | 882            |
| 6    | 790 / 759             | South Kendall Community Church        | 16550 Southwest 147th Avenue  | 8,445                   | 2,076               | 12:12 AM         | 01:19 AM             | 10               | 42             | 10           | 2,109          |
| 7    | 372 / 304             | Country Village Park                  | 6550 NW 188 Terrace           | 7,708                   | 1899                | 11:57 PM         | 12:21 AM             | 7                | 38             | 12           | 1,210          |
| 8    | 408                   | Fontainebleau Milton Rental Apt.      | 9517 Fontainebleau Boulevard  | 3,880                   | 1,096               | 11:53 PM         | 12:33 AM             | 3                | 18             | 10           | 597            |
| 9    | 452                   | Eugenia B. Thomas Elementary          | 5950 Northwest 114th Avenue   | 3,416                   | 1,035               | 11:53 PM         | 12:45 AM             | 3                | 16             | 10           | 834            |
| 10   | 351                   | The Moors Club Center                 | 17320 NW 65th Avenue          | 4,859                   | 1,661               | 11:53 PM         | 12:57 AM             | 4                | 22             | 12           | 1,728          |
| 11   | 359                   | Roberto Casas Park                    | 7900 West 32nd Avenue         | 4,437                   | 1,211               | 11:49 PM         | 12:30 AM             | 4                | 20             | 10           | 1,700          |
| 12   | 388                   | West Hialeah Gardens Elementary       | 11990 Northwest 92nd Avenue   | 3,030                   | 946                 | 11:48 PM         | 12:38 AM             | 3                | 13             | 10           | 788            |
| 13   | 277 / 246             | Mount Zion Apostolic Temple           | 9300 NW 32nd Ave              | 2,610                   | 687                 | 11:31 PM         | 12:11 AM             | 3                | 11             | 10           | 759            |
| 14   | 939 / 919             | Homestead Stadium Clubhouse           | 1601 SE 28 Avenue             | 5,657                   | 1316                | 11:25 PM         | 12:23 AM             | 9                | 28             | 10           | 1,800          |
| 15   | 702                   | Lake of The Meadows Rec. Center       | 4450 SW 152nd Avenue          | 4,702                   | 1,530               | 11:25 PM         | 12:40 AM             | 4                | 22             | 11           | 2,700          |
| 16   | 403                   | La Catedral Del Pueblo                | 190 Northwest 79th Avenue     | 5,548                   | 1,354               | 11:19 PM         | 12:29 AM             | 5                | 26             | 12           | 1,520          |
| 17   | 775                   | Westwind Lakes Park                   | 6805 SW 152nd Avenue          | 5,000                   | 1,385               | 11:13 PM         | 12:45 AM             | 4                | 23             | 10           | 1,008          |
| 18   | 949 / 907             | Vilgs of Homestead Audubon Club House | 1851 South Canal Drive        | 5,992                   | 1353                | 11:10 PM         | 12:24 AM             | 10               | 29             | 11           | 1,000          |
| 19   | 955 / 847 / 482       | Centennial Middle School              | 8601 Southwest 212th Street   | 6,434                   | 1767                | 11:05 PM         | 12:24 AM             | 4                | 31             | 12           | 1,110          |
| 20   | 957 / 932 / 928 / 167 | Goulds Park                           | 11350 SW 216 Street           | 3,633                   | 1,038               | 11:04 PM         | 12:27 AM             | 6                | 16             | 14           | 790            |
| 21   | 569 / 995             | Stanley Axlrod UTD Towers, Inc.       | 1809 Brickell Avenue          | 7,169                   | 1746                | 10:40 PM         | 12:21 AM             | 8                | 34             | 13+19=32     | 1,900          |
| 22   | 360                   | Ernest R. Graham K-8 Center           | 7330 West 32nd Avenue         | 3,627                   | 1226                | 10:24 PM         | 12:07 AM             | 3                | 16             | 10           | 540            |
| 23   | 568 / 524             | Simpson Park Recreation Building      | 55 SW 17th Road               | 2,935                   | 812                 | 09:59 PM         | 01:00 AM             | 6                | 13             | 10           | 1,553          |
| 24   | 176 / 147             | Sen. Gwen Margolis Community Ctr      | 1590 NE 123rd Street          | 1,133                   | 416                 | 07:35 PM         | 12:24 AM             | 2                | 5              | 12           | 3,000          |



Exhibit 1/7/13

MEMORANDUM  
BOARD OF COUNTY COMMISSIONERS  
COMMISSIONER SALLY A. HEYMAN  
DISTRICT 4

TO: Miami Dade County Elections Advisory Group

DATE: January 7, 2013

FROM: Sally A. Heyman  
Commissioner  
District 4

SUBJECT: Thoughts and Recommendations "Elections After Action Report".

As requested by Supervisor of Elections Penny Townsley, I followed up with her and had a very engaging and interactive conversation regarding the department recommendations and my thoughts and comments on the Elections After Action Report. Subsequently, I felt it important to memorialize some of the comments/suggestions to be shared with the entire Elections Advisory Group. My comments below follow the order of the document furnished to us.

**Re-Precincting**

Many areas of the county experienced great disparity in voter volume and designated precinct sites. Once this is analyzed in depth by the Elections Department, voters will be reassigned precincts and locations and the significant problems experienced should be eliminated. Ms. Townsley explained that the Elections Department will be preparing a legislative item to accomplish the re-precincting process and that the item would require BCC sponsorship.

**Ballot Length**

It has been repetitively stated that the length of the ballot on the November 6, 2012 General Election caused significant delays and that we, the Elections Advisory Group and the BCC has recommended that the state limit their constitutional amendments to 75 words. In addition to the State recommendation of word limitation; I suggest County legislation that would limit the number of County initiated Ballot Questions to a maximum of 5 per countywide election. The number limit would not include Citizen Initiatives, but would be limited from the BCC, Mayor and/or Charter Review group. This would require BCC sponsorship.

**Early Voting Sites**

In addition to amending Florida Statute re: alternative early voting sites, supported by the BCC; County Administration and the Elections Department should explore expanding the use of the libraries as early voting and/or election-day sites. Specifically, I recommend the following:

- Appropriate libraries selected should be closed for regular library business during early voting and election-day, to maximize full use of site, infrastructure, parking, etc.
- Parking for the library facility would be exclusively used for elections and voter activity.
- Library personnel at these facilities and other locales would be trained by the Elections Department so that they are able to provide man-power to the Elections Department and possibly work at libraries during early voting and/or Election Day.
  - library personnel would provide dependable man-power and work during their already scheduled 40 hour work week.
- Sole use for elections allows the library site to provide more space at a site, a protected environment for voters and increased integrity of elections operation through greater control of activities on site.

### Absentee Ballots / Early Voting/ Election Day Seasonal Workers

Manpower shortages continue to plague the Election process. Stated in several sections of the report, were problems of "no show, attrition, lack of dependability, costs for training, required background checks, etc." We have an incredible pool of manpower currently working for our county; many of whom could be tapped to resource a component(s) of an election on a limited basis. The benefits of dependability, no costs for background, hiring, processing etc., will be a tremendous cost saving. The responsibilities vary as does the demands and placement. This is critical if we are successful in our efforts to diversify sites, increase the number of early voting sites, extend days for absentee ballot canvassing, etc. This can be addressed administratively by the Mayor and Elections Director, working with Department Directors and conducting an assessment of all non-essential or restricted County employees to determine what positions need to be filled and who can fill those positions, and provide on-the-job training to these employees so that they can provide manpower to the Elections Department on an as-needed basis.

- Not only will this save the County money (on salary, trained during work hours, no contract criminal background checks, not hiring agencies, etc.) but it will ensure a dependable seasonal workforce during state-wide and federal elections.
  - As an incentive, these county employees could be offered 1 ½ hour of administrative leave per hour worked during the elections.

Elections should pursue other resources to obtain/reinforce a dependable seasonal workforce to facilitate and expedite the election and voting process such as Universities and Colleges working through teachers for course credit; Florida Bar and Dade Bar Association for pro Bono credit; county and municipal boards.

### Additional Suggestions:

As discussed with Ms. Townsley, there may be other resources that could be tapped into in order to obtain a dependable seasonal workforce and save funds related to facilities (in addition to currently allowable library), expedite the voting process and address shared use issues.

- Reach out to the State of Florida and the Miami Dade School Board to look at the feasibility of closing all Public Schools during state-wide and federal election days. Declare the 2 days as teachers work days for a primary election and general election...once every two years. If a school can be closed for election it provides a larger venue with all the supportive infrastructure (shelter, access, parking, seating, electricity, phone lines...) and SECURITY FOR THE CHILDREN BECOMES A NON ISSUE. Currently, operating dually a school with voter access to the public presents a security nightmare that has not been addressed. This unchecked area of public access while children are on campus can be avoided. Additionally, besides expanding the school site space for more precincts, Teachers would make great seasonal workforce for primary and general election. The savings are significant if their schools are closed, save on rental site costs and site operation costs.
- Engage our partner organizations such as NACo, Election Supervisors and other comparable counter-parts to discuss their best practices.
- Have the County Procurement Department look at the feasibility of accessing federal contracts for leasing of equipment instead of purchasing the equipment, since technology is constantly changing.
- Involve large cities that have sufficient manpower to provide a pool of their employees during the elections. Our Elections Department will train them and they will be skilled for their municipal elections as needed, in addition to supporting our manpower needs.
- Have our Miami-Dade police stations located regionally, store and transport back-up scanners and equipment that may need to be quickly deployed, rather than the proposed regional storage sites and having elections persons transport countywide deliveries. This addresses both securing equipment and timely delivery.

It is and always has been the goal of Miami-Dade County to conduct an efficient and professional elections process. While we are tasked with problem identification and improvements related to our recent Elections, what went right, what was timely addressed and what adversities were resolved remain note-worthy. Other than South Florida experiencing a major power outage (like some Northern and Northeastern states), bad weather during early and

Election Day voting (Hurricane Sandy, snow, rain and ice storms), etc., the people working and our citizens voting, did quite well.

In addition to the re-Precincting and adding the sufficient seasonal staff, equipment and voting site locations; additional information should be obtained by Elections and presented to this Group, to bring our work to conclusion. Information, specific to the technical changes in equipment; technological programs and computerized processing of information; and most especially the ANALYSIS OF EACH VOTING SITE all mentioned in the "after action report", still need to be obtained and acted on.

The analysis of voting sites should be for early voting, primary and election day. The site analysis should be detailed to what is within our ability to control or need to take control of. Issues should include but not be limited to: personnel deployment, work space, seating, parking, lines and waiting areas, signage, electricity, lighting, traffic control... The specifics should be both to the problems, concerns, and issues resolved and needing to remedy as well as the sites that worked well and the strengths of their operation that could work in other venues.

I am grateful for the opportunity to serve on this Elections Advisory group and delighted with the quick action taken thus far. I hope there will be an additional "Elections after Action Report", that addresses the choices the department will be making on the technical and lease/purchase equipment and provide us with specific information from the "voting site interviews", to assure we are covering all areas to achieve excellence.

**QUESTIONS Re: Elections After-Action Report**

**PAGE 2**

**Under *Estimation of Voting Time*, what specific education and outreach efforts were used to encourage voters to be prepared?**

**ANSWER:**

The Election Ready Outreach Campaign shifted focus immediately after the Primary election to begin educating voters about the length of the ballot and how to prepare

- Sample ballots were mailed to every voter's household and distributed at outreach events
- Over 500 outreach events were conducted leading up to the November election
- A memorandum sent to the Board on October 18 requested assistance to educate voters in every district about the importance of voter preparedness and our anticipation of long lines.
- Letter sent to municipalities, candidates, political parties, and to the state Division of Elections requesting assistance in educating voters and candidates about the importance of preparedness.
- Voter education – emphasizing the value of the Customized Sample Ballot at all outreach events and reminding voters to view it ahead of time so they know how they are voting before they arrive.
  - Updating the 3-1-1 Knowledge Base to ensure 3-1-1 operators understand that if a voter complains about the wait they can explain that there is a 5 page ballot, and remind voters to view their sample ballot in advance.
- Increased the distribution of sample ballots to all voting locations
- Department webpage provided access to voter-specific sample ballots
- Voter preparedness messaging was incorporated in all media events (emphasizing use of sample ballot)
- 154 media interviews conducted in the month of October
  - Media Releases
  - Newspapers
  - TV
  - Radio (English/Spanish/Creole)
  - Facebook and Twitter messaging
  - Department Homepage messaging

**PAGE 3**

**Under *Number of Early Voting Sites*, when was the last time Early Voting sites were inspected for access, parking, space, etc...?**

**ANSWER:** Prior to each County wide election Early Voting sites that will be used are surveyed to identify changes affecting accessibility, space, etc. The Department is currently conducting a countywide assessment of all statutorily authorized Early Voting sites for future expansion.

**PAGE 4**

**What are the specific recruitment and retention tactics used for seasonal workers?**

**ANSWER:** Seasonal employees are hired through the same recruitment process as the County's full time employees. They are eligible for the same cost of living adjustments as are applicable to full time employees in their classifications. They gain valuable experience and knowledge which prepares them to compete for full time employment. Word of mouth and referrals play a big role in attracting seasonal workers.

**What are the surrounding attrition rates with seasonal employees?**

ANSWER: The attrition rate for the majority of seasonal employees is low, particularly for positions that last two months or more. The challenge is recruiting and retention of seasonal workers for positions for periods of one to two weeks at a time.

**Was the 12 hour mechanical breakdown a chronic issue or a one-time event?**

ANSWER: It was a one-time event... As a matter of fact, the manufacturer said they have never had the shaft to break (bearings went bad). It was repaired AND we purchased a new shaft -- just in case. We also stock spare parts for routine maintenance.

**PAGE 5**

**In response to the section *Additional Polling Place Inefficiencies*, can we partner with municipal government employees to assist with election staffing needs?**

ANSWER: Yes. Municipalities typically assist in recruiting poll workers for their municipal elections who also work Countywide. Additionally, I was recently contacted by the Municipal Clerks Association expressing their interest in working with the Department to assist in any way possible. I will be meeting with them in the coming month to discuss how we can partner.

**PAGE 6**

**We may want to consider leaving a plan of action for the next Miami Dade administration to deal with redistricting and re-precincting in 2022.**

ANSWER: Our re-precincting plan is being modified and will be maintained in the department.

**PAGE 12**

**If the Department had 74,000 AB's by 15 days prior, how many AB's would the Department have had by 20 days prior?**

ANSWER: 14,000

**The Supervised Voting Program seems very relevant and necessary. This project should look at how to expand it efforts. 680 voters is not enough, but the project has potential.**

**Which municipalities participated? What were the results?**

ANSWER: This program is a countywide partnership with the Florida Assisted Living Association which has close to 1,000 members. We offer the program to nursing homes also - approximately 300 in the County. Of the 1,300 we believe about 75% are eligible for our program (have at least 5 residents who are registered and currently or would like to vote absentee). We are currently analyzing the program and will be establishing annual performance goals to increase participation.

The program was established in March 2012 and implemented for the August Primary Election. To date, we have assisted 930 voters through the program August (250) and November (680) - at 55 Assisted Living Facilities. Interest in this program is increasing. We have also have a CEU eligible certification program in Election Laws, Policies and Procedures and including identifying and report absentee ballot fraud, associated with this program for which administrators and employees at 85 ALF facilities have participated.

Facilities in the following municipalities are participants:

City of Hialeah - City of North Miami - City of Miami - City of Sweetwater

**PAGE 13**

**Is there a plan to mitigate the issues with USPS?**

ANSWER: Yes. The Department has a good working relationship with the USPS and we always include them in our election planning. Post-election, we have continued to meet with the District Manager and other local representatives to discuss the issues that occurred in November (last meeting December 20<sup>th</sup>). We agreed that these issues were unique to Miami-Dade and had never occurred before. We also agreed that the Elections Department will fully document future incidents to aid the Postal Service to conduct their own investigation. USPS challenges were experienced throughout the state.

**PAGE 14**

**Why weren't any legislative recommendations address the state canvassing and results report requirements?**

ANSWER: We believe the legislative recommendation that requests the state to allow processing of absentee ballots 20 days prior to the election would help address the constraints regarding canvassing related results requirements. We did not feel changes were necessary in this area. Once the others recommendations are successfully implemented, the reporting schedule will be easier to adhere to.

**PAGE 18**

**What specific outreach and education was conducted to inform voters to be prepared?**

ANSWER: SEE ANSWER UNDER PAGE 2

**PAGE 22**

**The factors contributing to early closing do not seem as empirical as the factors that caused long wait times. Why?**

ANSWER: The Department's analysis was focused on identifying the factors contributing to long lines and wait times. Many factors may have contributed to early closings.

Over the last 6 years we have improved our policies and procedures, as well as poll worker training and consistently shortened our closing times with each passing election. In debriefing with our precinct workers about what "went well" we have heard that:

- 1) the timing in which voters turned out (steady traffic flow rather than huge turnouts at one time, as end of day)
- 2) voters were more prepared;
- 3) the precinct workers were a more cohesive group and worked well together;
- 4) poll workers were proactive in making procedural adjustments